

City of Dover

New Hampshire

Comprehensive Annual Financial Report

For the Fiscal Year Ended June 30, 2004

CITY OF DOVER, NEW HAMPSHIRE Comprehensive Annual Financial Report For the Year Ended June 30, 2004

Prepared by: The Finance Department

Jeffrey H. Harrington Finance Director

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City of Dover, New Hampshire Comprehensive Annual Financial Report For the Fiscal Year Ended June 30, 2004

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INTRODUCTORY SECTION

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City of Dover, New Hampshire of the city manager

September 10, 2004

To the Honorable Mayor and members of the City Council:

This report consists of the management's representations concerning the finances of the City of Dover. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making the representations, management has established a comprehensive internal control framework that is designed to both protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the financial statements in conformity with generally accepted accounting principles. Because the cost of internal controls should not outweigh their benefits, the framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material aspects.

The City's financial statements have been audited by Melanson Heath & Company, a firm of licensed certified public accountants. The goal of the independent audit was to provide reasonable assurance that the financial statements for fiscal year ending June 30, 2004, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based on their audit, that there was reasonable basis for rendering an unqualified opinion that the financial statements for the fiscal year ended June 30, 2004, are fairly presented in conformity with generally accepted accounting principles (GAAP). The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the City was a part of a broader, federally mandated "Single Audit" designed to meet the special needs of the federal grantor agencies. The standards governing Single Audit engagements require the independent auditors to report not only on the fair presentation of the financial state-

ments, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of federal awards. These reports are available in a separately issued Single Audit Report.

GAAP requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The City's MD&A can be found immediately following the report of the independent auditors.

Profile of Government

Dover, New Hampshire is located ten miles from the Atlantic Ocean in southern New Hampshire and is 48 miles south of Portland, Maine and 68 miles north of Boston, Massachusetts. Situated at the confluence of the Cochecho, Salmon Falls and Bellamy Rivers, Dover is a major New Hampshire industrial, employment, and distribution center for the seacoast. Dover provides a gateway to both the Maine coast and the White Mountains of New Hampshire.

The City of Dover occupies an area of 29 square miles and serves a population of 26,884, based on the 2000 Census. The City of Dover, settled in 1623, is the oldest continuous settlement in New Hampshire and the seventh oldest in the United States. It was incorporated on June 29, 1855 and the current City Charter was adopted on March 9, 1977. Dover operates under the council-manager form of government. Dover is the seat of Strafford County.

The nine member City Council is the legislative body elected in non-partisan elections every two years, with one representative from each of six wards, two elected at-large and a Mayor. The City Council is responsible, among other things, for passing ordinances, adopting the annual budget, adopting a six year capital program, adopting bond authorizations, appointing committees and boards, and hiring of the City Manager. The City of Dover is empowered by state statute to levy property taxes on real property located within its boundaries to fund operations.

Administrative functions are carried out by the City Manager. The City Manager is responsible for carrying out the policies and ordinances of the City Council, for overseeing the day-to-day operations of the government, and for appointing the heads of the various departments.

The Dover School Department is a dependent school district. The City Council has bottom line appropriation authority. The seven member Dover School Board is elected in non-partisan elections every two years and has authority to allocate and move appropriations within its budget.

The City of Dover provides a full range of services, including police and fire protection, the construction and maintenance of streets and other infrastructure, sanitation services such as solid waste disposal and recycling, water distribution, wastewater

collection and treatment, recreational and cultural events and education from kindergarten through grade 12 with a regional vocational center and alternative high school opportunities.

The City's fiscal year begins on July 1st of each year and ends the following June 30th. The City's budget process commences in the fall of each year with the Capital Improvements Program budget. All capital spending of \$10,000 or more for items with useful lives of 3 years or longer are included in the budget. Based on City Council financing policy, items are identified for bonding, annual operating budget or other type of financing. Items identified for the annual operating budget are included in the next City Manager's recommended annual budget. Departments are responsible for submitting their annual budget request to the City Manager. After reviews with the departments, the City Manager makes any final adjustments to his recommended budget. The City Manager's recommended annual budget for the next fiscal year, which includes the School Board request, is due to the City Council by April 15th of each year. The City Council may add to, or cut from, the Manager's recommended budget by majority vote; however, the City Council must pass the budget by June 15th after separate public hearings for the City and School budgets and the budget becomes effective July 1. If the City Council does not adopt the budget by June 15th, the City Manager's recommended budget takes effect July 1. After the original budget is adopted, the City Manager may make appropriation transfers within a non-school department or transfer between non-school departments with City Council approval. After initial adoption, the City Council may amend the budget by two-thirds vote.

Factors Affecting Financial Condition

Local Economy. The City of Dover continues to enjoy a favorable economic environment and local indicators point to continued stability. The annual average for unemployment for 2003 was 3.5%. This remained steady with 2002 and was well below both the State and U.S. averages of 4.3% and 6.0% respectively. This level is about on par with the levels from 1995 through 1997. This being said, there may be a certain number of persons that are no longer eligible for benefits and are no longer counted.

The number of real estate transfers increased from 1,146 in FY03 to 1,194 in FY04, representing 13.3% of taxable parcels for FY04. Equalized value per capita increased from \$74,120 for FY03 to \$83,396 for FY04, up 12.5%.

The percentage of uncollected taxes for the current tax levy at the end of fiscal year dropped from 4.3% in FY03 to 3.8% in FY04. The dollar amount also decreased from \$1.64 million to \$1.56 million. There were 262 parcels from the current tax levy with outstanding taxes that had a lien placed, down from 310 last year. The dollar amount of the liens dropped from 1.8% of the levy to 1.5%.

The number of motor vehicle permits increased 2.1% from 29,990 to 30,622. This represents a 10-year increase of over 27.6% or 2.5% annually. The number

of building permits increased from 629 in FY03 to 772 in FY04. Average permit value increased accordingly from \$68,159 to \$72,472. Although total building permits increased in FY04, the residential market had 119 housing starts occurring in FY04, compared with 122 the previous year. There does appear to be a slow down in housing starts from FY02, which had 150 starts.

The City continued to experience economic growth during FY04. A 97 room hotel was completed in the north end of the City at a major intersection. Another national restaurant chain was under construction on a site adjacent to the hotel. Also in the area is the construction of a 40,000 square foot multi-tenanted office building; along with a recently completed 102-unit apartment complex.

The downtown has also welcomed 4 new restaurants to the urban core. Two are located in the Pacific Mill building, one is located in the home of a restaurant that suffered a fire 2 years ago and the last is located in the central business area.

The Planning Board approved the construction of a 130,000 square foot building for Advanced Systems. This square footage is for 2 buildings; one for processing and the other for office. It is expected that this will bring upwards of 800 jobs.

The previous Textron facility has been developed into a multi-tenanted building much like the downtown mill buildings. The 300,000 square foot building currently is home to 2 large companies, both leasing 50,000 square feet each (one during FY04) and employing a total of 75 people.

The low income sector continues to reflect the largest negative change as the General Assistance payments increased from \$288,564 in FY03 to \$371,185 in FY04. The number of cases assisted increased from 453 in FY03 to 479 in FY04. It appears that this is mainly caused by underemployment and higher rental costs within the City. Certain regulatory and budget changes at the State and Federal level, however, are also responsible for a portion of this cost increase at the local level.

Financial Position. The City's General Fund ended Fiscal Year 2004 with a decrease to its Undesignated Fund Balance of \$116,478 to \$3.6 million. The General Fund has been in the black since the deficits of the early 1990s. The General Fund undesignated fund balance at June 30, 2004 was 5.9% of the FY04 budget (6% is the minimum requirement of the City Financial Policies). The Water and Sewer Funds also increased their unrestricted net assets by \$197,521 and \$30,342 respectively. The Arena Fund continued its deficit spending, reaching a total unrestricted deficit of \$1,706,681. The \$199,894 loss for the year is down significantly from the previous year's loss of \$368,010. This is a result of the City's efforts at cost control and revenue enhancement, including a completed a reorganization of the Arena. The City continues efforts to balance the fund, including scheduled fee increases.

The liquidity of the General, Water and Sewer Funds is good. This is based on the quick ratio which is a measure of current asset (excluding inventories) divided by current liabilities. A ratio of 1 is considered satisfactory. The General Fund had a ratio of 1.23 and the Water and Sewer Funds had quick ratios of 1.05 and 1.17, respectively.

Unreserved/Unrestriced Equity							
Fund	FY03	FY04					
General	3,709,521	3,593,044					
Water	1,105,362	1,302,883					
Sewer	3,104,198	3,134,540					
Arena	(1,396,688)	(1,706,681)					
Total	6,522,393	6,323,786					

The amount of debt remains within the policy limits established by the City Council. At June 30, 2004 the percent of the City's debt policy used was 59.4%, the School was 63.6%. General Fund debt per capita is at \$1,555, a reasonable amount for a municipality the size of Dover. The General Fund's net debt to equalized value is 1.9%, a decrease from FY01's 2.5%. General Fund's net debt service as a percent of budget at 8.9, down from last year of 9.2%, and is considered average; however, it is higher than the 8% required by policy. This is partially due to the high rate of debt pay down. Pay down of General Fund debt over the next 10 years is at 76.1%, above the 65% required by policy and considered aggressive by credit agencies. The policy level was decreased from 75% to 65% with the adoption of the FY05 budget.

The Water and Sewer funds also remained within the debt policy limit with 65.6% and 23.7% used respectively. Water and Sewer debt represents 40.2% and 20.2% of the capital assets. Net debt service to budget in the Water Fund is 37.6% and 30.2% within the Sewer Fund, within the 40% set by policy.

In August of 1999 the City received a bond rating upgrade from Moody's Investor Services to a Baa1. The City received a second upgrade to A3 in May 2001 and a third in June 2003 to A2. The City also received a rating from Standard & Poor's of A+ in June 2003. Both ratings were sustained in June 2004.

Condition summary. The local economy continues to be stable. The City continues to see growth in the business community expanding the job base. Unlike the economic conditions of the early 1990's, with a local military base closing, there is no major issue negatively affecting the real estate and banking markets. There is also more diversification in the makeup of the business community both in Dover and the surrounding area. The financial position of the major funds of the City is considered healthy; however, reserves should be increased.

Long-term financial planning. The City Council will be determining the City's capital improvements program needs, which include the facility improvements of the School system in the amount of \$12.7 million, streets and sidewalk improvements of \$7.15 million, a new Police facility for \$6.25 million and the mitigation of the Tolend Road Landfill for \$4.5 million. The School and landfill mitigation projects are expected to receive state aid towards the debt service costs of the financing bonds.

Acknowledgements

This report continues to refine the financial reporting of the City. It is the second year the City has produced a comprehensive annual financial report (CAFR). A CAFR is a much more detailed reporting of the City's finances, as well as providing historical information in the statistical section of this report. The City has revised the statistical section to conform to the new Governmental Accounting Standards Board Statement No. 44. This establishes five categories within the statistical section addressing financial trends, revenue capacity, debt capacity, demographic information and operating information. The publication of the CAFR requires many staff hours to accomplish and would not have been possible without the dedication of the entire staff of the Finance Department. Credit must also be given to the Mayor and City Council for their continued support of the highest standards of professionalism in the management of the City's finances.

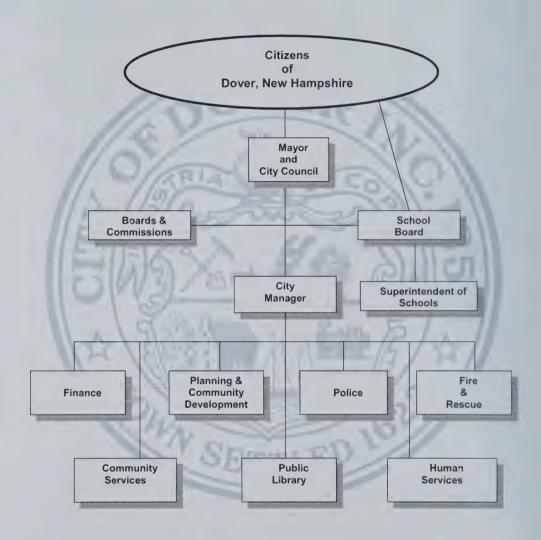
Respectfully submitted,

Paul & Deeche

Paul Beecher City Manager Jeffrey H. Harrington Finance Director

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City of Dover Organizational Chart





City of Dover

New Hampshire

Fiscal Year 2004

(July 1, 2003 - June 30, 2004)

City Council Members

Mayor: Scott Myers At Large: Jason Hindle Mayor Pro-Tem

Ward 1: Robert Keays Ward 4: Dean Trefethen Ward 2: Douglas Dede Ward 5: Darlene Colwell-Ellis

Ward 3: Matt Mayberry Ward 6: Jerry Reese At Large: Otis E. Perry

City Manager

Paul G. Beecher

Departments

Finance Jeffrey H. Harrington
Planning Steven J. Stancel
Police William Fenniman, Jr.
Fire and Rescue Perry Plummer
Community Services Public Library Cathy Beaudoin
Human Services Janet A. Poulin

School Board

Ward 1: Kara Winton
Ward 2: Heather Orion-Hindle
Ward 3: Carolyn J. Mebert
Ward 4: Dorothy Hooper
Ward 5: Audra Lurvey
Ward 6: Marjorie Fisher
At Large: Doris Grady

Interim Superintendent: Dr. John E. O'Connor

FINANCIAL SECTION



CERTIFIED PUBLIC ACCOUNTANTS
MANAGEMENT ADVISORS

11 Trafalgar Square • Suite 101 Nashua, NH 03063-1974 Tel (603) 882-1111 • Fax (603) 882-9456

INDEPENDENT AUDITORS' REPORT

To the Mayor and City Council City of Dover, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Dover, New Hampshire, as of and for the year ended June 30, 2004, which collectively comprise the City's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the City of Dover's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Dover, as of June 30, 2004, and the respective changes in financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis, appearing on the following pages, is not a required part of the basic financial statements but is required by the *Governmental Accounting Standards Board*. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods

of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming opinions on the financial statements that collectively comprise the City of Dover, New Hampshire's basic financial statements. The introductory section, supplementary statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The supplementary statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued our report dated September 10, 2004 on our consideration of the City or Dover's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

Melanson, Heath + Company P. C.

Nashua, New Hampshire September 10, 2004 (This page intentionally left blank.)

MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the City of Dover, we offer readers this narrative overview and analysis of the financial activities of the City of Dover for the fiscal year ended June 30, 2004. We encourage readers to consider the information here in conjunction with additional information that we have furnished in our letter of transmittal.

A. FINANCIAL HIGHLIGHTS

- As of the close of the current fiscal year, the total of assets exceeded liabilities by \$105,747,946 (i.e., net assets), an increase of \$1,662,617 in comparison to the prior year, as restated.
- As of the close of the current fiscal year, total of assets of governmental activities exceeded liabilities by \$50,461,413 (i.e., net assets), an increase of \$1,437,947 in comparison to the prior year.
- As of the close of the current fiscal year, governmental funds reported combined ending fund balances of \$17,841,797, an increase of \$1,709,049 in comparison with the prior year.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$3,593,044, a decrease of \$116,477 in comparison with the prior year.
- At the end of the current year, total assets of business-type activities exceeded their liabilities by \$55,286,533, an increase of \$224,670 in comparison to the prior year.
- Total long-term debt (i.e., bonds payable) at the close of the current fiscal year was \$73,906,191, an increase of \$3,054,040 in comparison to the prior year.

B. OVERVIEW OF THE FINANCIAL STATEMENTS

This discussion and analysis is intended to serve as an introduction to the City of Dover's basic financial statements. The basic financial statements are comprised of three components: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

<u>Government-Wide Financial Statements</u>. The government-wide financial statements are designed to provide readers with a broad overview of our finances in a manner similar to a private-sector business.

The statement of net assets presents information on all assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position is improving or deteriorating.

The statement of activities presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities). The governmental activities include general government, public safety, highways and streets, sanitation, economic development, and culture and recreation. The business-type activities include water, sewer, arena, and Dover Industrial Development Authority (DIDA) activities.

<u>Fund financial statements</u>. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. Fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements. All of the funds can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

<u>Governmental funds</u>. Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

Annual appropriated budgets are adopted for the general fund and certain nonmajor governmental funds. Budgetary comparison statements have been provided for both funds to demonstrate compliance with these budgets.

Proprietary funds. Proprietary funds are maintained as follows:

Enterprise funds are used to report the same functions presented as businesstype activities in the government-wide financial statements. Specifically, enterprise funds are used to account for water, sewer, arena and DIDA operations.

Internal service funds are an accounting device used to accumulate and allocate costs internally among various functions. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the business-type activities reported in the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the water, sewer, arena, and DIDA operations, all of which are considered to be major funds.

<u>Fiduciary funds</u>. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the City's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Notes to the financial statements. The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

<u>Other information</u>. In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information, which is required to be disclosed by the *Governmental Accounting Standards Board*.

C. GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. At the close of the most recent fiscal year, total net assets were \$105,747,946, an increase of \$1,662,617 from the prior year.

<u>Financial Position</u>. The following is a summary of condensed government-wide financial data of net assets for the current and the prior fiscal years.

NET ASSETS

Amounts	presented	in 000s
---------	-----------	---------

,	Governmental Activities			Busines		Total					
		2003		2004	2003		2004		2003		2004
Current and Other Assets	\$	31,340	\$	35,109	\$ 10,059	\$	9,524	\$	41,399	\$	44,633
Capital Assets (1)		91,337		93,235	61,943		64,119		153,280		157,354
Total Assets	\$	122,677	\$	128,344	\$ 72,002	\$	73,643	\$	194,679	\$	201,987
Long-term Liabilities	\$	55,367	\$	57,770	\$ 22,650	\$	23,811	\$	78,017	\$	81,581
Other Liabilities		18,287		20,113	(5,710)		(5,455)		12,577		14,658
Total Liabilities	\$	73,654	\$	77,883	\$ 16,940	\$	18,356	\$	90,594	\$	96,239
Net Assets:											
Invested in Capital Assets (1)	\$	51,951	\$	54,950	\$ 50,262	\$	49,961	\$	102,213	\$	104,911
Restricted		449		467	909		1,549		1,358		2,016
Unrestricted		(3,377)		(4,956)	3,890		3,777		513		(1,179)
Total Net Assets	\$	49,023	\$	50,461	\$ 55,062	\$	55,287	\$	104,085	\$	105,748

(1) As restated for FY03

By far the largest portion of net assets \$104,910,554, at 99.2 percent, reflects our investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. These capital assets are used to provide services to citizens; consequently, these assets are not available for future spending. Although the investment in capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

An additional portion of net assets \$2,016,308 represents resources that are subject to external restrictions on how they may be used. The remaining net balance of represents unrestricted net assets and at the end of the fiscal year is a negative of \$1,178,916. It is the balance of unrestricted funds that could otherwise have been used to meet the government's ongoing obligations to citizens and creditors.

It should be noted that the unrestricted net asset balance consists of a negative balance in the governmental activities of \$4,956,172 and a positive balance in the business-type activities of \$3,777,256. The main reason for the negative position of the governmental activities is the inclusion of unfunded long-term liabilities for Tolend Road Landfill mitigation of \$11,016,013 and unfunded compensated absences of \$3,348,349.

Of the \$11,016,013 for Tolend Road Landfill mitigation, \$6,916,013 represents mitigation costs and \$4,100,000 represents post mitigation maintenance and monitoring. The City anticipates the mitigation costs to be financed with long-term debt and it is included in the City's six year Capital Improvements Program. The maintenance and monitoring costs are expected to be financed within the annual operating budget, as needed.

The \$3,348,349 for compensated absences represents the unfunded portion of accrued employee leave benefits, payable as taken or at termination. The City has also funded an additional liability of \$496,057 into a separate fund to make payments. The unfunded portion is to be financed in the annual budget as needed.

<u>Financial Results.</u> The following is a summary of condensed government-wide financial data of changes in net assets for the current fiscal and prior fiscal years.

CHANGE IN NET ASSETS

Amounts presented in 000s													
	Governmental				Business-Type								
	Activities				Activities					Total			
	2003	2	2004			2003		2004	_	2003		2004	
Revenues:													
Program revenues:													
Charges for services	\$ 13,057	\$	16,622		\$	8,139	\$	8,019	\$	21,196	\$	24,641	
Operating grants and contributions	9,117		6,724			-		-		9,117		6,724	
Capital grants and contributions	1,692		1,768			513		474		2,204		2,242	
General revenues:										-		-	
Property tax	38,970		41,203			-		-		38,970		41,203	
Motor vehicle registration tax	3,720		3,844			-		-		3,720		3,844	
Penalties and interest on taxes	196		219			-		-		196		219	
Investment income	244		335			11		8		256		342	
Other	223		100			-		-		223		100	
Total Revenues	67,219		70,815			8,663		8,501		75,882		79,316	
Expenses:													
General government	3,746		3,810			-		-		3,746		3,810	
Public safety	9,713		10,657			-		-		9,713		10,657	
Public works	7,996		6,739			-		-		7,996		6,739	
Culture and recreation	2,985		2,912			-		-		2,985		2,912	
Education	36,503		37,409			-		-		36,503		37,409	
Human services	630		1,481			-		-		630		1,481	
Intergovernmental	3,695		4,639			-		-		3,695		4,639	
Interest on long-term debt	1,493		1,647			1,200		1,172		2,693		2,819	
Miscellaneous	319		-			-		-		319		-	
Water operations (1)	_		-			2,113		2,288		2,113		2,288	
Sewer operations (1)			-			3,535		3,804		3,535		3,804	
Arena operations (1)	-		-			958		1,087		958		1,087	
DIDA operations	-		-			7		8		7		8	
Total Expenses	67,081		69,295			7,812		8,359		74,893		77,653	
Change in Net Assets before Transfers	139		1,521		_	850	_	142	_	989		1,663	
Transfers in (out)	15		(83)			(15)		83				-	
Change in Net Assets	153		1,438			836		225		989		1,663	
Net Assets - beginning of year	48,870		49,023	(2)		54,226		55,062	_	103,096		104,085	
Net Assets - end of year	\$ 49,023	\$	50,461		\$	55,062	\$	55,287	\$	104,085	\$	105,748	

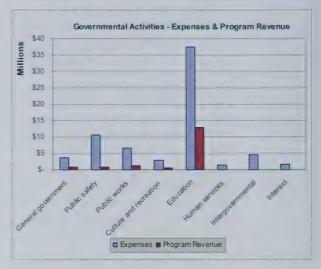
⁽¹⁾ Excludes interest on long-term debt reflected separately.

Amounts presented in 000

⁽²⁾ As restated

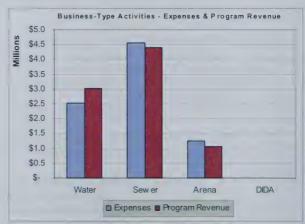
<u>Governmental activities.</u> Governmental activities for the year resulted in an increase in net assets of \$1,437,947. Key elements of this increase are as follows:

- The \$1,437,947 change in net assets consists mainly of a net increase in invested in capital assets, net of depreciation of \$2,999,168, a slight increase of \$18,243 in restricted net assets and a net decrease in unrestricted net assets of \$1,579,463.
- The net decrease of \$1,579,463 to unrestricted net assets was due mainly to the net addition to capital assets less depreciation expense.



<u>Business-Type Activities.</u> Business-type activities for the year resulted in an increase in net assets of \$224,670 or .4%. Key elements of this change are as follows:

- The Water increased net asset by \$590,351 or 4.1%. This consists mainly of charges for services coming higher than budgeted by \$263,452 and a net increase in the reserve for capital projects of \$386,623.
- The Sewer Funds had a decrease in net asset of \$157,893 or .4%. The change consists of a net loss of \$407,125 and a net increase is the reserve for capital projects of \$249,232. The net loss results mainly from a decrease in net assets, net of depreciation of \$437,467 due to the depreciation related to assets acquired with debt assistance previous



accrued and reflected as a long term receivable.

 The Arena Fund had a decrease in net assets of \$199,894 or 25.4% due mainly to a shortage of \$182,765 in ice rental revenue.

D. FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, fund accounting is used to ensure and demonstrate compliance with finance-related legal requirements.

<u>Governmental funds</u>. The focus of governmental funds is to provide information on near-term inflows, outflows and balances of spendable resources. Such information is useful in assessing financing requirements. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, governmental funds reported combined ending fund balances of \$17,841,797, an increase of \$1,709,049 in comparison with the prior year. Most of this increase was attributable to realizing of \$6,065,000 in bond proceeds for capital improvements in the non-major governmental funds.

The general fund is the chief operating fund. At the end of the current fiscal year. unreserved fund balance of the general fund was \$3,593,044, while total fund balance was \$5,924,474. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total fund expenditures. Unreserved fund balance represents 5.9 percent of total general fund expenditures, while total



fund balance represents 9.8 percent of that same amount.

The fund balance of the general fund decreased by \$213,373, or 3.8%, during the current fiscal year. Key factors in this change are as follows:

 A net decrease to fund balance of \$473,125 from net financing sources being short of budget estimates, consisting of a shortfall of \$260,125 in revenues less than budget estimates and \$213,000 of budgetary use of fund balance. The \$260,125 consisted mainly of \$434,363 in unrealized School revenue, resulting from a tuition revenue shortfall due to overestimation.

- A net increase to fund balance of \$456,242 from remaining departmental appropriations, consisting of \$566,242 in unexpended and unencumbered appropriations, less \$110,000 carried forward to the next fiscal year for capital outlay appropriations. The \$566,242 consisted mainly of unexpended and unencumbered appropriations of the School Department of \$451,559 to make up for the loss in anticipated tuition revenue.
- An increase to fund balance of \$192,829, consisting of \$118,775 in realized deferred property tax revenue from prior years and \$74,054 of lapsed encumbrances and capital outlay reserves.
- A net increase of \$35,128 for other reserves, consisting mainly of a \$32,071 increase in reserve for encumbrances for City departments.
- A net decrease of \$424,447 in the level of reserve for encumbrances for the School Department from FY03 to FY04, resulting from the liquidation of prior year encumbrances of the School Department.

<u>Proprietary funds.</u> Proprietary funds provide the same type of information found in the business-type activities reported in the government-wide financial statements, but in more detail.

Unrestricted net assets of the enterprise funds at the end of the year amounted to \$3,777,256. This amount consists of the Water Fund of \$1,302,883, the Sewer Fund of \$3,134,540, the Arena Fund deficit of \$1,706,681 and the Dover Industrial Development Fund (DIDA) of \$1,046,514. Of the net assets of the DiDA Fund, \$1,043,641 represents an investment in land holdings for the purpose of resale for economic development.

Other factors concerning the finances of proprietary funds have already been addressed in the entity-wide discussion of business-type activities.

E. GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and the final amended budget resulted in an overall increase in appropriations of \$200,308. Major reasons for these amendments include:

- \$75,010 for purchase of police cruisers.
- \$2,735 grant to the Public Library for map restoration.
- \$113,000 for automation upgrade for the Public Library.
- \$9,563 for transfer to the School maintenance reserve.

Most of this increase, \$69,674 was funded from unanticipated revenue, \$14,899 was funded from a transfer from capital reserves and \$113,000 was funded from use of fund balance.

F. CAPITAL ASSET AND DEBT ADMINISTRATION

<u>Capital assets.</u> Total investment in capital assets for governmental and business-type activities at year-end amounted to \$157,353,990 (net of accumulated depreciation), an increase of approximately \$4,000,000 from the prior year. This investment in capital assets includes land, buildings and system, improvements, and machinery and equipment. The following yearly comparison shows net fixed assets by category:

Capital Assets (000s) (net of depreciation)

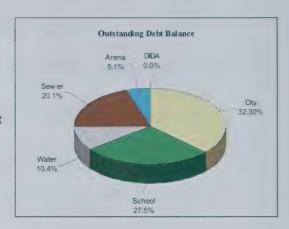
	Go	vernment	Activities	Business-Type Activities				Totals				
		2003	2004		2003			2004		2003		2004
Land	\$	10,334	\$	10,334	\$	2,037	\$	2,037	\$	12,371	\$	12,371
Buildings and improvements		40,613		42,584		26,842		25,792		67,455		68,376
Machinery and equipment		11,827		10,970		1,980		2,179		13,808		13,149
Infrastructure		17,528		16,600		25,876		26,943		43,404		43,543
Construction in progress		11,035		12,747		5,211		7,168		16,246		19,914
Total Assets	\$	91,337	\$	93,235	\$	61,946	\$	64,119	\$	153,283	\$	157,354

Major capital asset events during the current fiscal year included the following:

- The increase to building and improvements of the governmental activities relate to School additions of \$1,279,252 and renovations of \$621,322.
- The governmental activities infrastructure change includes an addition of \$881,622 in pavement projects and \$499,627 for the creation of multipurpose recreational fields.
- The increase in governmental activity construction in progress is mainly related to \$954,131 for the Cocheco River dredge spoils cell, \$276,344 for the Tolend Road landfill mitigation, \$299,584 for Bellamy Road improvements, \$297,715 for Central Avenue signalization improvements, and \$236,944 for City Hall improvements.
- The increase to business-type activity machinery and equipment is mainly related to additions of \$245,107 of water meters and \$115,000 in sewer heavy equipment (loader).
- The increase in business-type activity infrastructure improvements is mainly related to the additions of \$794,328 for the Broadway and \$574,943 Fourth Street water mains and \$284,260 for the Sixth Street and \$189,844 Berry Brook sewer mains.

 The increase in business-type activity construction in progress is mainly related to the Dover Point water main of \$1,495,502.

Long-term debt. At the end of the current fiscal year, total long-term debt outstanding was \$73,906,191, a net increase of \$3,054,040 over the previous fiscal year end, all of which was backed by the full faith and credit of the government.



Long-term Debt (000s)

General Obligation Bonds State Revolving Loans Total Long-term Debt

Governmental Activities									
	2003	2004							
\$	44,844	\$	46,779						
	932		848						
\$	45 776	S	47 626						

	3111000 1 3 1	, ,	.01111100					
	2003	2004						
\$	25,053	\$	26,280					
	23		-					
\$	25,076	\$	26,280					

Business-Type Activities

Totals							
	2003		2004				
\$	69,897	\$	73,059				
	955		848				
\$	70.852	\$	73.906				

During the fiscal year, the City issued \$9,816,000 in general obligation bonds; \$6,065,000 related to governmental activities and \$3,751,000 related to business-type activities. The City bonds were insured by AMBAC and were rated Aaa by Moody's Investors Service and AAA by Standard & Poor's. The underlying rating of the City was an A2 rating from Moody's Investor Service and an A+ from Standard & Poor's. The bonds sold at a true interest cost of 4.115 percent.

Additional information on capital assets and long-term debt can be found in the footnotes to the financial statements.

G. NEXT YEAR'S BUDGETS AND RATES

The budget, tax levies and tax rates of the General Fund for the subsequent fiscal year have been formalized. The following table reflects the budget amounts, at the time of tax rate setting, for each year for the General Fund.

General Fund Budget				
	FY04	FY05	(Decrease)	% Change
City	23,301,253	24,848,550	1,547,297	6.6%
School	33,238,790	34,513,623	1,274,833	3.8%
County	4,639,183	4,336,892	(302,291)	-6.5%
Total Budget	61,179,226	63,699,065	2,519,839	4.1%

The following table reflects the property tax levy amounts for each year.

Tax Levies			Increase	
	FY04	FY05	(Decrease)	% Change
City	15,270,024	16,444,337	1,174,313	7.7%
School - Local	12,421,536	16,302,137	3,880,601	31.2%
School - State	8,716,438	6,701,724	(2,014,714)	-23.1%
Total School	21,137,974	23,003,861	1,865,887	8.8%
County	4,589,131	4,286,840	(302,291)	-6.6%
Total Tax Levy	40,997,129	43,735,038	2,737,909	6.7%

The following table reflects the tax rates for each year. The tax rate is stated per \$1,000 of assessed value.

Tax Rate			Increase	
	FY04	FY05	(Decrease)	% Change
City	7.43	6.91	(0.52)	-7.0%
School - Local	5.98	6.71	0.73	12.2%
School - State	4.26	2.80	(1.46)	-34.3%
Total School	10.24	9.51	(0.73)	-7.1%
County	2.21	1.76	(0.45)	-20.4%
Total Tax Rate	19.88	18.18	(1.70)	-8.6%

• The reason for the overall decrease in the tax rate relates to an increase of \$351,519,428 in net assessed value to \$2,429,507,620.

The budget and user fees of the utility funds for the subsequent fiscal year have been formalized. The following table reflects the original adopted budget amounts for each year for the Water and Sewer Funds.

Utility Fund Budgets		Increase		
	FY04	FY05	(Decrease)	% Change
Water Fund	2,542,010	2,940,790	398,780	15.7%
Sewer Fund	3,750,424	5,069,078	1,318,654	35.2%
Total Utility Funds	6,292,434	8,009,868	1,717,434	27.3%

 The budgets of both utility funds increased mainly as a result of budgeting for full depreciation of assets versus the previous practice of budgeting for depreciation, net of depreciation chargeable to contributed capital.

The following table reflects the utility rates per one hundred cubic feet (HCF) of water consumption for each year. (1 HCF = 748 gallons)

Utility Rates	Increase			
	FY04	FY05	(Decrease)	% Change
Water Fund	2.38	2.68	0.30	12.6%
Sewer Fund	3.98	4.01	0.03	0.8%
Combined Rates	6.36	6.69	0.33	5.2%

• The City is addressing the Arena Fund deficit through the increases of ice rental rates and continued cost reductions in fiscal year 2005.

Discussions of other financial and economic factors are included in the Transmittal Letter.

REQUESTS FOR INFORMATION

This financial report is designed to provide a general overview of the City of Dover's finances for all those with an interest in the government's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to:

Finance Director, City of Dover Municipal Building 288 Central Avenue Dover, New Hampshire 03820

The City of Dover's web site contains additional financial information at:

www.ci.dover.nh.us

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CITY OF DOVER, NEW HAMPSHIRE

STATEMENT OF NET ASSETS

JUNE 30, 2004

	Governmental Activities	Business-Type <u>Activities</u>	<u>Total</u>
ASSETS			
Current:			
Cash and short-term investments	\$ 8,006,000	\$ 1,088	\$ 8,007,088
Investments	20,819,245	1,533,836	22,353,081
Receivables, net of allowance for uncollectibles:			
Property taxes	1,537,127	-	1,537,127
User fees	-	1,512,221	1,512,221
Departmental and other	276,275	-	276,275
Intergovernmental	1,870,207	1,035,188	2,905,395
Loans	513,193	-	513,193
Inventory	64,418	266,079	330,497
Other assets	3,827	6,300	10,127
Noncurrent:			
Receivables, net of allowance for uncollectibles:			
Intergovernmental	-	5,800,271	5,800,271
Other	344,683		344,683
Internal balances	1,674,304	(1,674,304)	-
Investment in land	-	1,043,641	1,043,641
Capital assets:			
Land and construction in progress	23,080,635	9,204,499	32,285,134
Other capital assets, net			
of accumulated depreciation	70,154,237	54,914,619	125,068,856
TOTAL ASSETS	128,344,151	73,643,438	201,987,589
LIABILITIES			
Current:	005.070	400.000	4 00 4 000
Accounts payable	805,370	498,862	1,304,232
Accrued liabilities	2,818,141	352,868	3,171,009
Retainage payable	127,302	51,514	178,816
Internal balances	8,941,265	(8,941,265)	
Due to fiduciary funds	1,511,652	•	1,511,652
Notes payable	1,470,000	•	1,470,000
Other current liabilities Current portion of long-term liabilities:	52,077	-	52,077
Bonds payable	4,220,335	2,468,490	6,688,825
Compensated absences	166,298	115,006	281,304
Noncurrent:			
Bonds payable, net of current portion	43,405,936	23,811,430	67,217,366
Compensated absences, net of current portion	3,348,349		3,348,349
Liability for hazardous waste-site cleanup	11,016,013		11,016,013
TOTAL LIABILITIES	77,882,738	18,356,905	96,239,643
NET ASSETS			
Invested in capital assets, net of related debt	54,950,025	49,960,529	104,910,554
Restricted for:			
Capital projects	-	1,548,748	1,548,748
State and federal grants	467,560	-	467,560
Unrestricted	(4,956,172)	3,777,256	(1,178,916)
TOTAL NET ASSETS	\$ 50,461,413	\$ 55,286,533	\$ 105,747,946

CITY OF DOVER, NEW HAMPSHIRE

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2004

			Program Revenues	
			Operating	Capital
		Charges for	Grants and	Grants and
	Expenses	Services	Contributions	Contributions
Governmental Activities:				
General government	\$ 3,809,832	\$ 871,799	\$ 1,424,123	\$ -
Public safety	10,657,493	806,821	755,201	-
Public works	6,739,392	1,260,514	6,867	1,768,318
Culture and recreation	2,911,587	718,942	21,766	-
Education	37,408,903	12,951,805	4,502,637	-
Human services	1,481,363	11,749	13,887	-
Intergovernmental	4,639,183	-	-	-
Interest	1,646,763			-
Total Governmental Activities	69,294,516	16,621,630	6,724,481	1,768,318
Business-Type Activities:				
Water services	2,521,875	3,027,514	-	-
Sewer services	4,566,230	3,928,891	-	474,062
Arena services	1,262,538	1,062,556		-
DIDA services	7,894		-	-
Total Business-Type Activities	8,358,537	8,018,961	<u> </u>	474,062
Total	\$	\$_24,640,591_	\$_6,724,481_	\$

General Revenues and Transfers:

Property tax
Motor vehicle registration tax
Penalties, interest and other taxes
Investment income
Other revenue
Transfers, net

Total general revenues and transfers

Change in Net Assets

Net Assets:

Beginning of year, as restated

End of year

See notes to financial statements.

Governmental Typ Activities Activi \$ (1,513,910)	ре
Activities Activit \$ (1,513,910) \$ (9,095,471) (3,703,693) (2,170,879)	<u>Total</u> - \$ (1,513,910)
\$ (1,513,910) \$ (9,095,471) (3,703,693) (2,170,879)	- \$ (1,513,910)
(9,095,471) (3,703,693) (2,170,879)	, , ,
(9,095,471) (3,703,693) (2,170,879)	, , ,
(3,703,693) (2,170,879)	
(2,170,879)	- (3,703,693)
	- (2,170,879)
(19,954,461)	- (19,954,461)
(1,455,727)	- (1,455,727)
(4,639,183)	- (4,639,183)
(1,646,763)	(1,646,763)
(44,180,087)	- (44,180,087)
- 505	5,639 505,639
· ·	3,277) (163,277)
· ·	9,982) (199,982)
	7,894) (7,894)
	4,486 134,486
(44,180,087) 134	4,486 (44,045,601)
41,202,971	- 41,202,971
3,844,146	- 3,844,146
218,578	- 218,578
334,854 7	7,509 342,363
100,160	- 100,160
(82,675) 82	2,675 -
45,618,034 90	0,184 45,708,218
1,437,947 224	4,670 1,662,617
49,023,466 55,061	1,863 104,085,329
\$50,461,413	

CITY OF DOVER, NEW HAMPSHIRE

GOVERNMENTAL FUNDS

BALANCE SHEET

JUNE 30, 2004

ASSETS	<u>General</u>	Nonmajor Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
Cash and short-term investments Investments Receivables, net of allowance for uncollectibles:	\$ 7,946,554 17,791,780	\$ 59,446 3,027,465	\$ 8,006,000 20,819,245
Taxes	1,881,810		1,881,810
Departmental and other	37,419	138,368	175,787
Intergovernmental	396,623	1,473,584	1,870,207
Loans	-	513,193	513,193
Due from other funds	-	10,933,229	10,933,229
Advance to other funds	1,674,304	-	1,674,304
Inventory		14,231	14,231
TOTAL ASSETS	\$ 29,728,490	\$ <u>16,159,516</u>	\$ 45,888,006
LIABILITIES AND FUND BALANCES			
Liabilities:			
Accounts payable	\$ 501,094	\$ 275,008	\$ 776,102
Accrued liabilities	1,960,877	31,905	1,992,782
Retainage payable	-	127,301	127,301
Deferred revenues	782,246	541,683	1,323,929
Due to other funds	20,460,218	1,796,296	22,256,514
Notes payable		1,470,000	1,470,000
Compensated absences	47,505	-	47,505
Other liabilities	52,076		52,076
TOTAL LIABILITIES	23,804,016	4,242,193	28,046,209
Fund Balances:			
Reserved for:			
Encumbrances	398,376	3,138,359	3,536,735
Advances	1,674,304	-	1,674,304
Expenditures	110,000	-	110,000
Other specific purposes Unreserved:	148,750	-	148,750
Undesignated, reported in:			
General fund	3,593,044		3,593,044
Special revenue funds	-	4,313,686	4,313,686
Capital project funds		4,465,278	4,465,278
TOTAL FUND BALANCES	5,924,474	11,917,323	17,841,797
TOTAL LIABILITIES AND FUND BALANCES	\$ 29,728,490	\$ 16,159,516	\$_45,888,006

See notes to financial statements.

RECONCILIATION OF TOTAL GOVERNMENTAL FUND BALANCES TO NET ASSETS OF GOVERNMENTAL ACTIVITIES IN THE STATEMENT OF NET ASSETS

JUNE 30, 2004

Total governmental fund balances	\$ 17,841,797
 Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds. 	93,234,872
Revenues are reported on the accrual basis of accounting and are not deferred until collection.	1,323,929
 Internal service funds are used by management to account for Dover Net, Central Stores, fleet maintenance and workers' compensation activities. The assets and liabilities of the internal service funds are included in the governmental activi- ties in the Statement of Net Assets. 	484,852
 In the statement of activities, interest is accrued on outstand- ing long-term debt, whereas in governmental funds interest is not reported until due. 	(334,892)
 Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the governmental funds. 	(62,089,145)
Net assets of governmental activities	\$ <u>50,461,413</u>

GOVERNMENTAL FUNDS

STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES

FOR THE YEAR ENDED JUNE 30, 2004

	<u>General</u>	Nonmajor Governmental <u>Funds</u>	Total Governmental <u>Funds</u>
Revenues:			
Taxes	\$ 41,525,541	\$ 109,646	\$ 41,635,187
Licenses and permits	4,254,976	-	4,254,976
Intergovernmental	1,910,836	6,366,181	8,277,017
Current services	1,118,191	2,564,477	3,682,668
Education	11,666,453	-	11,666,453
Miscellaneous	485,360_	941,845	1,427,205
Total Revenues	60,961,357	9,982,149	70,943,506
Expenditures:			
Current:			
General government	3,518,072	164,917	3,682,989
Public safety	9,249,045	1,233,635	10,482,680
Public works	3,931,571	4,386,149	8,317,720
Culture and recreation	2,087,301	724,456	2,811,757
Education	30,486,749	7,460,736	37,947,485
Human services	730,727	744,483	1,475,210
Intergovernmental	4,639,183		4,639,183
Debt service	5,859,758		5,859,758
Total Expenditures	60,502,406	14,714,376	75,216,782
Excess (deficiency) of revenues			
over expenditures	458,951	(4,732,227)	(4,273,276)
Other Financing Sources (Uses):			
Bond proceeds		6,065,000	6,065,000
Operating transfers in	63,828	653,477	717,305
Operating transfers out	(736,152)	(63,828)	(799,980)
Total Other Financing Sources (Uses)	(672,324)	6,654,649	5,982,325
Net change in fund balances	(213,373)	1,922,422	1,709,049
Fund Balances, at Beginning of Year	6,137,847	9,994,901	16,132,748
Fund Balances, at End of Year	\$_5,924,474	\$ <u>11,917,323</u>	\$ 17,841,797

RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS TO THE STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2004

NET CHANGE IN FUND BALANCES - TOTAL GOVERNMENTAL FUNDS \$ 1,709.049

 Governmental funds report capital outlays as expenditures.
 However, in the Statement of Activities the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense:

Capital outlay purchases, net	6,545,797
Depreciation	(4,648,099
evenues in the Statement of Activities that do not provide	

 Revenues in the Statement of Activities that do not provide current financial resources are fully deferred in the Statement of Revenues, Expenditures and Changes in Fund Balances. Therefore, the recognition of revenue for various types of accounts receivable (i.e., property taxes) differ between the two statements. This amount represents the net change in deferred revenue.

(213,660)

The issuance of long-term debt (e.g., bonds and leases) provides current financial resources to governmental funds, while the repayment of the principal of long-term debt consumes the financial resources of governmental funds. Neither transaction, however, has any effect on net assets:

Issuance of debt	(6,065,000)
------------------	-------------

Repayments of debt 4,214,821

- In the statement of activities, interest is accrued on outstanding long-term debt, whereas in governmental funds interest is not reported until due.

 (1,825)
- Some expenses reported in the Statement of Activities, such as compensated absences, do not require the use of current financial resources and therefore, are not reported as expenditures in the governmental funds.
- Internal service funds are used by management to account for Dover Net, Central Stores, fleet maintenance and workers' compensation activities. The net activity of internal service funds is reported with Governmental Activities.

CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES

<u>85,286</u> \$ 1,437,947

Statement of Revenues and Other Financing Sources, and Expenditures and Other Financing Uses -Budget and Actual - General Fund - Budget Basis

For the Year Ended June 30, 2004

	Budgeted Amounts		Antoni	Variance with Final Budget - Positive		
	Original	Final	Actual Amounts	(Negative)		
Revenues and Other Sources:						
Taxes	\$ 41,256,893	\$ 41,256,893	\$ 41,406,766	\$ 149,873		
Licenses and permits	4,128,315	4,128,315	4,254,976	126,661		
Intergovernmental	1,917,579	1,917,579	1,910,836	(6,743)		
Current services	1,213,280	1,213,280	1,135,120	(78,160)		
Education	12,100,816	12,100,816	11,666,453	(434,363)		
Miscellaneous	430,343	502,752	485,359	(17,393)		
Transfers in	32,000	46,899	46,899	-		
Total Revenues and Other Sources	61,079,226	61,166,534	60,906,409	(260,125)		
Expenditures and Other Uses: General Government						
City Council	140,114	145,114	144,831	283		
Executive	935,971	968,021	967,241	780		
Finance	1,024,090	994,240	993,405	835		
Planning	612,384	626,384	625,871	513		
Misc. General Government	711,615	793,241	792,987	254		
Total General Government	3,424,174	3,527,000	3,524,335	2,665		
Public Safety						
Police	5,319,620	5,175,730	5,075,128	100,602		
Fire	4,337,736	4,409,436	4,409,405	31		
Total Public Safety	9,657,356	9,585,166	9,484,533	100,633		
Community Services - Public Works	3,904,287	3,980,087	3,980,065	22		
Culture and Recreation						
Community Services - Recreation	1,101,170	1,068,344	1,067,517	827		
Public Library	995,899	1,075,034	1,064,758	10,276		
Total Culture and Recreation	2,097,069	2,143,378	2,132,275	11,103		
Human Services	676,188	734,188	733,928	260		
Education	30,922,459	30,922,459	30,470,900	451,559		
Debt Service						
Principal	4,193,571	4,193,571	4,193,571	-		
Interest	1,664,939_	1,644,939_	1,644,939			
Total Debt Service	5,858,510	5,838,510	5,838,510	-		
Intergovernmental	4,639,183	4,639,183	4,639,183	-		
Transfers out	-	9,563	9,563			
Total Expenditures and Other Uses	61,179,226	61,379,534	60,813,292	566,242		
Excess (deficiency) of revenues and other sources over expenditures and other use		\$(213,000) *	\$93,117_	\$ 306,117		

^{*} Represents budgetary use of Fund Balance voted by the City Council.

See accompanying notes to financial statements.

PROPRIETARY FUNDS

STATEMENT OF NET ASSETS

JUNE 30, 2004

	Business-Type ActivitiesEnterprise Funds					Governmental Activities
	Water	Sewer	Arena	DIDA		Internal Service
	Fund	Fund	Fund	Fund	Total	Funds
ASSETS						
Current:						
Cash and short-term investments	s -	s -	\$ 1,088	\$ -	\$ 1,088	\$ -
Investments	547,342	975,812	10,682	-	1,533,836	
User fees, net of allowance for uncollectibles		0.0,0.0	,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	
Billed	144,802	149,060	28,050		321,912	
Unbilled	585,228	605,081		_	1,190,309	
Intergovernmental receivables	10	1,035,178		-	1,035,188	
Due from other funds	2,645,752	6,288,991	2,913	3,609	8,941,265	870,368
Inventory	251,953	12,898	1,228	-	266,079	50.187
Other assets	800	5,500	-		6,300	104,313
Total current assets	4,175,887	9,072,520	43,961	3,609	13,295,977	1,024,868
Noncurrent:						
Investment in land				1,043,641	1,043,641	
intergovernmental		5.800,271		1,043,041	5,800,271	
Capital assets:	-	5,000,271	•	-	5,800,271	-
Land and construction in progress Other capital assets, net	3,970,664	4,959,180	251,890	22,765	9,204,499	•
of accumulated depreciation	15,090,898	35,584,594	4,239,127		54,914,619	
Total noncurrent assets	19,061,562	46,344,045	4;491,017	1,066,406	70,963,030	
TOTAL ASSETS	23,237,449	55,416,565	4,534,978	1,070,015	84,259,007	1,024,868
LIABILITIES						
Current:						
Accounts payable	370,656	98,500	28,970	736	498,862	29,267
Accrued liabilities	53,350	276,892	22,626	-	352,868	490,468
Retainage payable	-	51,514		-	51,514	-
Current portion of long-term liabilities:						
Bonds payable	627,000	1,598,000	243,490	-	2,468,490	
Compensated absences	45,243	58,615	11,148		115,006	20,281
Total current liabilities	1,096,249	2,083,521	306,234	736	3,486,740	540,016
Noncurrent:						
Advance from other funds			1,674,304	-	1,674,304	-
Bonds payable, net of current portion	7,038,000	13,231,000	3,542,430		23,811,430	
TOTAL LIABILITIES	8,134,249	15,314,521	5,522,968	736	28,972,474	540,016
NET ASSETS						
Invested in capital assets, net of related debt	13,249,775	35,982,892	705.097	22,765	49,960,529	
Reserved for capital projects	550,542	984,612	13,594	-	1,548,748	
Unrestricted	1,302,883	3,134,540	(1,706,681)	1,046,514	3,777,256	484,852
TOTAL NET ASSETS	\$ 15,103,200	\$ 40,102,044	\$ (987,990)	\$ 1,069.279	\$_55,286,533	\$ 484,852

PROPRIETARY FUNDS

STATEMENT OF REVENUES, EXPENSES AND CHANGES IN FUND NET ASSETS

FOR THE YEAR ENDED JUNE 30, 2004

	Business-Type Activities					Governmental Activities
	Water <u>Fund</u>	Sewer <u>Fund</u>	Arena <u>Fund</u>	DIDA Fund	Total	Internal Service <u>Funds</u>
Operating Revenues:						
Charges for services Investment fees Other revenue	\$ 2,789,034 207,500 30,980	\$ 3,594,422 253,750 80,719	\$ 996,402 - 66,154	\$ - -	\$ 7,379,858 461,250 177,853	\$ 1,259,665 - 2,040
Other revenue		80,719	00,154		177,853	
Total Operating Revenues	3,027,514	3,928,891	1,062,556	-	8,018,961	1,261,705
Operating Expenses:						
Personal services	1,041,122	1,007,211	426,419	-	2,474,752	.686,652
Purchased services	183,561	207,285	103,755	7,816	502,417	184,045
Supplies	417,310	706,113	342,562	-	1,465,985	19,041
Capital outlay	4,081	23,639	-	-	27,720	41,428
Depreciation	526,183	1,613,756	142,364	-	2,282,303	-
Other expenses	116,102	245,596	71,558	78_	433,334	245,253
Total Operating Expenses	2,288,359	3,803,600	1,086,658	7,894	7,186,511	1,176,419
Operating Income (Loss)	739,155	125,291	(24,102)	(7,894)	832,450	85,286
Nonoperating Revenues (Expenses):						
Intergovernmental revenue	-	474,062	-	-	474,062	
Investment income	2,037	5,384	88	-	7,509	
Interest expense	(233,516)	(762,630)	(175,880)	· · · · · · · · · · · · · · · · · · ·	(1,172,026)	-
Total Nonoperating Revenues						
(Expenses), Net	(231,479)	(283,184)	(175,792)		(690,455)	
Income (Loss) Before Transfers	507,676	(157,893)	(199,894)	(7,894)	141,995	85,286
Transfers:						
Transfers in	82,675	-			82,675	
Total Transfers	82,675				82,675	
Change in Net Assets	590,351	(157,893)	(199,894)	(7,894)	224,670	85,286
Net Assets at Beginning of Year	14,512,849	40,259,937	(788,096)	1,077,173	55,061,863	399,566
Net Assets at End of Year	\$_15,103,200	\$ 40,102,044	\$ (987,990)	\$ 1,069,279	\$ 55,286,533	\$ 484,852

PROPRIETARY FUNDS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED JUNE 30, 2004

	Business-Type Activities Enterprise Funds				G -	Activities				
	Water <u>Fund</u>		Sewer <u>Fund</u>		Arena <u>Fund</u>	DIDA Fund		<u>Total</u>		Internal Service Funds
Cash Flows From Operating Activities:										
Receipts from customers and users for services Receipts from customers and users for investment fees Payments to vendors and contractors Payments of employee salaries and benefits	2,742,601 208,304 (789,135) (1,036,066)	\$	3,780,057 249,826 (1,266,840) (998,115)	\$	1,078,465 - (503,445) (433,965)	\$ (7,894)	\$	7,601,123 458,130 (2,567,314) (2,468,146)	5	1,261,705 - (365,109) (686,652)
Net Cash Provided By (Used For) Operating Activities	1,125,704		1,764,928		141,055	(7,894)		3,023,793		209,944
Cash Flows From Noncapital Financing Activities:										
Receipts/payments for interfund service provided	670,322		(329,908)		289,824	30,659		660,897		(209,944)
Transfers from other funds	82,675		-		-	-		82,675		-
Intergovernmental subsidy			1,328,430	_	-	-	_	1,328,430	_	-
Net Cash Provided By (Used For) Noncapital Financing										
Activities	752,997		998,522		289,824	30,659		2,072,002		(209,944)
Cash Flows From Capital and Related Financing Activities:										
Proceeds from issuance of bonds and notes	2,325,000		1,426,000		-	-		3,751,000		-
Capital asset additions	(2,926,249)		(1,506,392)		-	(22,765)		(4,455,406)		-
Principal payments on bonds and notes	(645,649)		(1,653,000)		(248,490)	-		(2,547,139)		-
Interest expense	(236,155)		(793,434)	_	(180,615)			(1,210,204)	-	
Net Cash (Used For) Capital and Related Financing										
Activities	(1,483,053)		(2,526,826)		(429,105)	(22,765)		(4,461,749)		-
Cash Flows From Investing Activities:										
Investment income	2,037		5,384		88			7,509		-
Investment purchases (sales)	(397,685)		(242,008)	-	(1,374)		-	(641,067)	-	-
Net Cash (Used For) Investing Activities	(395,648)		(236,624)	-	(1,286)	-		(633,558)	-	
Net Change in Cash and Short-Term Investments	-		-		488	-		488		-
Cash and Short Term Investments, Beginning of Year			-	-	600	-	-	600	_	-
Cash and Short Term Investments, End of Year	-	\$	-	\$_	1,088	\$ -	\$ _	1,088	\$_	-
Reconciliation of Operating Income to Net Cash Provided by (Used For) Operating Activities:										
Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities:	739,155	\$	125,291	\$	(24,102)	\$ (7,894)	\$	832,450	\$	85,286
Depreciation Changes in assets and liabilities:	526,183		1,613,756		142,364	-		2,282,303		-
User fees	(76,649)		105,841		15.909			45,101		
Inventory	(40,096)		6,639		294			(33,163)		16,302
Other assets	804		(3,924)		-	-		(3,120)		6,700
Accounts payable	25,790		(22,845)		14,135	-		17,080		7,000
Accrued liabilities	3,003		5,028		4,853			12,884		74,374
Retainage payable	(53,775)		(68,001)		-	-		(121,776)		-
Compensated absences	2,053		4,068		-	-		6,121		20,281
Other liabilities	(764)		(925)	-	(12,398)			(14,087)	-	-
Net Cash Provided By (Used For) Operating Activities	1,125,704	\$	1,764,928	\$_	141,055	\$ (7.894)	\$_	3,023,793	\$_	209,943

FIDUCIARY FUNDS

STATEMENT OF FIDUCIARY NET ASSETS

JUNE 30, 2004

<u>ASSETS</u>	Agency <u>Funds</u>	Private Purpose Trust <u>Funds</u>
Due from other funds	\$ 969,089	\$ 542,563
Total Assets	969,089	542,563
LIABILITIES AND NET ASSETS Accounts payable Other liabilities	969,089	270
Total Liabilities		270_
NET ASSETS Total Net Assets Held in Trust	\$ -	\$ 542,293
Total Net Assets Held III Hust	Ψ	Ψ <u>υτ</u> ε,290

FIDUCIARY FUNDS

STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS

FOR THE YEAR ENDED JUNE 30, 2004

	Private Purpose <u>Trust Funds</u>
Additions:	
Contributions	5,284
Investment income	12,153
Total additions	17,437
Deductions:	
Disbursements by agent	17,586_
Total deductions	17,586
Net decrease	(149)
Net assets:	
Beginning of year	542,442
End of year	\$ <u>542,293</u>

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Notes to Financial Statements

1. Summary of Significant Accounting Policies

The accounting policies of the City of Dover, New Hampshire (the City) conform to generally accepted accounting principles (GAAP) as applicable to governmental units. The following is a summary of the more significant policies:

A. Reporting Entity

The government is a municipal corporation governed by an elected mayor, eight-member council and an appointed City Manager. As required by generally accepted accounting principles, these financial statements present the government and applicable component units for which the government is considered to be financially accountable. In fiscal year 2004, it was determined that no entities met the required GASB-39 criteria of component units.

B. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. Program revenues include (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function of segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Fund Financial Statements

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from

the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. <u>Measurement Focus, Basis of Accounting, and Financial Statement Presentation</u>

Government-Wide Financial Statements

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*, as are the proprietary fund and fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met. As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements.

Amounts reported as *program revenues* include (1) charges to customers or applicants for goods, services, or privileges provided, (2) operating grants and contributions, and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as *general revenues* rather than as program revenues. Likewise, general revenues include all taxes and excises.

Fund Financial Statements

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers property tax revenues to be available if they are collected within 60 days of the end of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the government. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The government reports the following major governmental fund:

• The *general fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise fund are charges to customers for sales and services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 generally are followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of the Governmental Accounting Standards Board. Governments also have the *option* of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The government has elected not to follow subsequent private-sector guidance.

The government reports the following major proprietary funds:

- · Water Enterprise Fund
- · Sewer Enterprise Fund
- Arena Enterprise Fund
- DIDA Enterprise Fund

The private-purpose trust fund is used to account for trust arrangements, under which principal and investment income exclusively benefit individuals, private organizations, or other governments.

D. Cash and Short-Term Investments

The government's cash is considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

Under the statutes of the State of New Hampshire, the City may invest excess funds in short-term obligations of the U.S. Government, in deposits with savings banks incorporated in the state, or in certificates of deposits of state incorporated banks, national banks incorporated in New Hampshire or Massachusetts, or the New Hampshire Public Deposit Investment Pool. The City has developed a formal investment policy outlining criteria to determine qualified financial institutions and investment in certificates of deposit, repurchase agreements, and U.S. Treasury bills. All investments are made under this policy.

For purpose of the statement of cash flows, the proprietary funds consider investments with original maturities of three months or less to be short-term investments.

E. Investments

Under New Hampshire law, "the trustees shall have the custody of all trust funds held by their city or town. The funds shall be invested only by deposit in some savings bank or in the savings department of a national bank or trust company in this state, or in shares of any building and loan association or co-operative bank, incorporated and doing business under the laws of this state, or in the shares of any federal savings and loan association, located and doing business in this state, or in bonds, notes or other obligations of the United States government, or in state, country, town, city, school district, water and sewer district bonds and the notes of towns or cities in this state; and such stock and bonds as are legal for investment by New Hampshire savings banks and when so invested, the trustees shall not be liable for the loss thereof; and in any common trust fund established by the New Hampshire Charitable Foundation in accordance with RSA 292:23. The trustees may retain investments as received from donors, until the maturity thereof." Investments of any one type or in any one institution may not exceed \$10,000 or 10 percent except for deposits in savings banks, or in the savings department of a national bank or trust company in this state. or in shares of any building and loan association or co-operative bank, incorporated and doing business under the laws of this state, or in the shares of any federal savings and loan association, located and doing business in this state, or in obligations of the United States and of the state of New Hampshire and its subdivisions; or in participation units of any common trust funds established by the New Hampshire Charitable Foundation in accordance with RSA 292:23."

Investments for the trust funds consist of shares in mutual funds and short-term money market investments. Investments are carried at market value.

F. Interfund Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due from/to other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans).

Advances between funds are offset by a fund balance reserve account in applicable governmental funds to indicate the portion not available for appropriation and not available as expendable financial resources.

Any residual balances between the governmental activities and businesstype activities are reported in the government-wide financial statements as "internal balances".

G. Inventories

Inventories are valued at cost using the first-in/first-out (FIFO) method. The costs of governmental fund-type inventories are recorded as expenditures when purchased rather than when consumed. No significant inventory balances were on hand in governmental funds.

H. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$10,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed. Interest incurred during the construction phase of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment of the primary government is depreciated using the straight-line method over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	20 - 40
Building improvements	40
Building systems	15 - 24
Infrastructure	20 - 60
Water/sewer infrastructure	24 - 50
Vehicles	8 - 15
Office equipment	7 - 15
Computer equipment	5 - 10
Improvements other than buildings	15 - 20
Machinery and equipment	5 - 15

I. Compensated Absences

Depending on the union, employees may be compensated for unused amounts of sick leave earned prior to June 30, 1993, ranging from 25% to 75% of accumulated time. Effective June 30, 1993, all non-education employees are awarded sick leave at a rate of 10 days per year, which lapses at year end. Employees earn vacation leave as they provide

services. Employees may carry over earned vacation days with some limitations (usually sixty days) and use compensatory time for unused balances upon termination with some limitations, usually 30 days.

All vested sick and vacation pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

During fiscal year 2002, the City began funding the current vested portion of vacation and sick time for non-enterprise fund employees by establishing a capital reserve fund. The balance in the fund as of June 30, 2004 was \$496,057. The vested portion attributable to enterprise fund employees has been recorded in the respective fund.

J. Long-Term Obligations

In the government-wide financial statements, and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets.

K. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

L. Use of Estimates

The preparation of basic financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure for contingent assets and liabilities at the date of the basic financial statements, and the reported amounts of the revenues and expenditures/expenses during the fiscal year. Actual results could vary from estimates that were used.

2. Stewardship, Compliance and Accountability

A. Budgetary Information

The City Manager submits his proposed operating budget to the City Council on or before April 1. The operating budget includes proposed expenditures and the means of financing them. Annual budgets are

adopted for the general fund, various special revenue funds, and proprietary funds. Public hearings are conducted to obtain comments on the proposed budget. The final budget must be adopted by June 15, but not earlier than seven days after a public hearing. A separate public hearing is held on the portion of the budget submitted by the School Committee.

The City Manager, with Council approval, may transfer budgeted amounts between non-school departments, and the head of the School Department may transfer budget amounts within the department. The City Council may, after public hearings, appropriate additional amounts. The City Council must designate the source of such funds except for emergency situations. All unencumbered appropriations, except those for capital expenditures or dedicated funds, lapse at the end of the fiscal year. Appropriation for capital expenditures remains in force for three years or until their purpose has been accomplished or abandoned.

B. Budgetary Basis

The General Fund final appropriation appearing on Budget and Actual page of the fund financial statements represents the final amended budget after all transfers and supplemental appropriations.

C. Budget/GAAP Reconciliation

The budgetary data for the general and special revenue funds is based upon accounting principles that differ from generally accepted accounting principles (GAAP). Therefore, in addition to the GAAP basis financial statements, the results of operations of the general fund and various special revenue funds are presented in accordance with budgetary accounting principles to provide a meaningful comparison with budgetary data.

The following is a summary of adjustments made to the actual revenues and other sources, and expenditures and other uses, to conform to the budgetary basis of accounting.

General Fund	Revenues and other financing sources	Expenditures and other financing uses	revenues and other financing sources over (under) expenditures and other financing uses
Revenues/Expenditures (GAAP basis)	\$ 60,961,357	\$ 60,502,406	\$ 458,951
Other financing sources/ uses (GAAP basis)	63,828	<u>736,152</u>	(672,324)
Subtotal (GAAP basis) 61,025,185	61,238,558	(213,373)
			(continued)

(continued)

			Excess (deficiency) of revenues and other financing sources over
	Revenues and other	Expenditures and other	(under) expenditures and other
General Fund	financing sources	financing uses	financing uses
Adjust property tax revenue to accrual basis	(118,776)	-	\$ (118,776)
Reverse beginning of year appropriation carryforwards from expenditures	-	(802,392)	802,392
Add end of year appro- priation carryforwards to expenditures	_	398,376	(398,376)
Other		(21,250)	21,250
Budgetary Basis	\$ 60,906,409	\$ 60,813,292	\$ <u>93,117</u>

In addition, adjustments are made to nonmajor governmental funds related to timing differences for encumbrances. Similarly, adjustments are made to the proprietary funds to conform to the budgetary basis, primarily for the omission of depreciation expense which is not budgeted, and the inclusion of principal debt service and capital expenses which are budgeted expenses.

D. Excess of Expenditures Over Appropriations

Expenditures exceeded appropriations in the following areas:

Nonmajor Governmental Funds:

Special Revenue Funds:		
Residential Solid Waste	\$(45,637)
Library Fines	\$(2,853)
Tuition Programs	\$(233,684)
School Facilities	\$(71,393)
Police DOJ	\$(84,224)
Proprietary Funds:		
Enterprise Funds:		
Material Consideration	¢/	145 010) /

Water Fund 145,019) (1) Sewer Fund \$(1,272,703) (1) Arena Fund 82,321)

(1) Results from the budgeted depreciation being based on assets acquired by the City and not contributed by third parties.

Internal Service Funds:

Fleet Management

\$(64,471) (2)

400)

561)

\$(

\$(

Results from increase in cost of parts charged to various departments.

E. Deficit Fund Equity

The following funds had deficits as of June 30, 2004:

Nonmajor Governmental Funds:

Special Revenue Funds:	
Homeland Security	
Police DHA Fund	
DOLEd	

DOI Fund \$(21,876) Tuition Programs Fund \$(661)

Capital Projects Funds:

CIP FY00 \$(9,475) Cocheco River Dredge \$(654,132) (1)

Proprietary Funds:

Enterprise Fund:

Arena Fund \$(987,990)

The deficits in these funds will be eliminated through future departmental or intergovernmental revenues and transfers from other funds.

(1) The deficit will be funded by fees charged for placement of dredge spoils, temporarily financed by a bond anticipation note.

3. Cash and Short-Term Investments

At year-end, the City's carrying amount of deposits was \$8,007,088 and the bank balance was \$8,215,231. Of the bank balance, \$167,643 was covered by federal depository insurance or by collateral held by the government's agent in the City's name. The remaining balance was collateralized with securities held by the Federal Reserve Bank of Boston in a joint account of the financial institution and the government in both names.

4. Investments

The City's investments are categorized into the following three categories of credit risk:

(1) Insured or registered, or securities held by the City or its agent in the City's name.

- (2) Uninsured and unregistered, with securities held by the counterparty's trust department or agent in the City's name.
- (3) Uninsured and unregistered, with securities held by the counterparty, or by its trust department or agent but not in the City's name.

At year-end, the government's investment balances were as follows (in thousands):

		Category			
	1	2	3	Total	
Investments not subject to d	categorization:				
Public deposit investment pool Mutual and money	\$ 20,279	\$	\$ -	\$ 20,279 *	
market funds		2,074		2,074	
Total Investments	\$ <u>20,279</u>	\$ <u>2,074</u>	\$	\$ <u>22,353</u>	

^{*} These investments are fully collateralized with collateral held by a third party, and are fully insured by MBIA, Inc.

5. Taxes Receivable

The City bills property taxes semi-annually, in October and April of the following year. Property tax revenues are recognized in the fiscal year for which taxes have been levied to the extent that they become available, i.e., due or receivable within the current fiscal year and collected within the current period or within 60 days of year-end.

Property taxes are due no earlier than December 1 and June 1, of the following year and must be due at least 30 days after bills are mailed. At the time of the tax lien, which the City usually places within 60 to 90 days after the second due date, a lien is recorded on the property at the Registry of Deeds. If the property taxes are not paid (redeemed) within two years and one day of the tax lien date, the property could be conveyed to the City by deed and subsequently sold at public auction or sealed bid.

The City annually budgets an amount (overlay for abatements) for property tax abatements and refunds. All abatements and refunds are charged to overlay. Prior to fiscal year 1996, the City was funding all abatement out of the current year appropriation regardless of the levy of the tax. During fiscal year 1996, the City began matching property tax abatements for individual levy years, with the tax revenue earned by the individual levy years.

Taxes receivable at June 30, 2004 are comprised of (in thousands):

Unredeemed taxes:	
Levy of 2004	\$ 1,558
Levy of 2003	233
Levy of 2002	96
Levy of 2001	1
Allowance for abatements	(40)
Subtotal	1,848
Other taxes:	
Other miscellaneous taxes	34
Total	\$ <u>1,882</u>

6. Allowance for Doubtful Accounts

The receivables reported in the accompanying financial statements reflect the following estimated allowances for doubtful accounts (in thousands):

	Governmental	Business-Type
Property taxes	\$ 40	\$ -

7. Intergovernmental Receivables

Intergovernmental receivables of \$396,623 reported in the general fund represents tuition revenue received from area school districts in July and August 2004. The balance of \$1,473,584 reported in the nonmajor governmental funds represents amounts to be received on various expenditure driven grants.

The New Hampshire Department of Environmental Services annually reimburses the City for a portion of the principal and interest payments on Sanitary Sewer Fund bonds. The reimbursement is based upon the amount of the State's participation in the original sewer project. The amount due from the State in future years is as follows:

Fiscal Year Ended		Reimbursement For	r
June 30	<u>Principal</u>	Interest	<u>Total</u>
2005	\$ 829,603	\$ 429,892	\$ 1,259,495
2006	829,603	372,210	1,201,813
2007	829,602	320,070	1,149,672
2008	829,603	262,846	1,092,449
2009	829,603	_208,340	1,037,943
Subtotal	4,148,014	1,593,358	5,741,372
2010-2012	2,481,860	284,800	2,766,660
Total	\$ 6,629,874	\$ <u>1,878,158</u>	\$ 8,508,032

In the Sewer Enterprise fund the City has accrued \$205,575 of interest due in fiscal year 2005, along with all principal as Intergovernmental Receivables at June 30, 2004.

8. Loans Receivable

Loans receivable of \$513,193 in nonmajor governmental funds represent the uncollected balance of community development loans.

9. Interfund Fund Receivables/Payables

The City maintains self-balancing funds; however, most transactions flow through the general fund. In order to obtain accountability for each fund, interfund receivable and payable accounts must be utilized. The following is an analysis of the June 30, 2004 balances in interfund receivable and payable accounts:

<u>Fund</u>	Due From Other Funds	Due To Other Funds	Advance To Other Funds	Advance From Other Funds
General Fund	\$ -	\$ 20,460,218	\$ 1,674,304	\$ -
Nonmajor Governmental Fund	ls:			
Special Revenue Funds:		447 575		
Community development	- 186,736	117,575	~	-
Housing rehabilitation Economic DELP	71.448		<u>-</u>	
Police DOJ	71,440	26,151	-	_
Homeland security	·	63,544	_	
Police DHA		12,745	_	
Police DOT	_	14,602	_	
Police Tobacco	15,538	- 1,002	_	
Fire emergency	-	5,953	-	_
DOI	_	21,876	en	en
Youth training	647	-	-	-
School lunch	2,557	-	-	-
School categorical aid	-	900,886	-	
School special programs	1,614	-		-
Dover main	-	4,604	-	-
Plan improvement	258,770	-	-	-
Police parking	129,231	-		-
Police special	6,851	-	-	-
Planning conservation	766,188	-	-	-
Residential solid waste	115,188	-	-	-
Recreation programs	72,773	-	-	-
Rec. field maintenance	61,842	-	-	-
Library fines	43,333	-	-	-
Tuition programs	-	63,654	-	-
Vocational center	486	44.505	-	-
Alternative education		14,505	•	~
School facilities	2,969	- 		
Other funds	-	545,476	-	-

(continued)

(continued)				
	Due From	Due To	Advance To	Advance From
<u>Fund</u>	Other Funds	Other Funds	Other Funds	Other Funds
Capital Project Funds:				
CIP FY05	5,867,926	_	_	_
CIP FY04	919,692			
CIP FY03	571,972	_	_	
CIP FY02	206,565	-	40	
CIP FY01	171,312	_	-	-
CIP FY00	-	4,725	-	-
Tolend road landfill	27,353	-	-	-
Cocheco river	912,758	-	-	-
Rec. field construction	519,480	-	-	-
M: B :: 5 :				
Major Proprietary Funds:				
Enterprise Funds:	0.045.750			
Water	2,645,752	-	-	-
Sewer Arena	6,288,991	-	-	1 674 204
DIDA	2,913 3,609	-	-	1,674,304
DIDA	3,009	•	-	-
Nonmajor Proprietary Funds:				
Internal Service Funds:				
Dover net	94,257	-	-	-
Central stores	29,262	-	-	-
Fleet maintenance	93,186	~	-	-
Workers' compensation	653,663	-	-	-
Fiducian Cundo				
Fiduciary Funds: AgencyFunds:				
Performance deposits	931,983			
Chamber of Commerce	3,083	-		
Department agency	22,963			
School agency	11,060		_	
Private Purpose Funds:	11,000			
Cemetery	131,887	_	_	_
Parks and recreation	35,600	_	_	_
Welfare	95,117		-	_
School	279,959	-	-	-
Total	\$ 22,256,514	\$ 22,256,514	\$ <u>1,674,304</u>	\$ <u>1,674,304</u>

10. <u>Capital Assets</u>

Capital asset activity for the year ended June 30, 2004 was as follows (in thousands):

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental Activities: Capital assets, being depreciated: Buildings and improvements Machinery, equipment, and furnishings	\$ 59,241 19.972	\$ 3,366 808	\$ - (83)	\$ 62,607 20,697
Infrastructure	46,086	660		46,746
Total capital assets, being depreciated	125,299	4,834	(83)	130,050 (continued)

co		

Less accumulated depreciation for: Buildings and improvements (18,628) Machinery, equipment, and furnishings (8,145) Infrastructure (28,558)	(1,395) (1,665) (<u>1,588</u>)	- 83 	(20,023) (9,727) (30,146)
Total accumulated depreciation (<u>55,331</u>)	(<u>4,648</u>)	83	(59,896)
Total capital assets, being depreciated, net 69,968	186	-	70,154
Capital assets, not being depreciated: Land	- <u>5,395</u>	- (<u>3,683</u>)	10,334 12,747
Total capital assets, not being depreciated 21,369	<u>5,395</u>	(3,683)	23,081
Governmental activities capital assets, net \$ 91,337	\$ <u>5.581</u>	\$(<u>3,683</u>)	\$ 93,235
Beginning <u>Balance</u>	<u>Increases</u>	<u>Decreases</u>	Ending Balance
Business-Type Activities: Capital assets, being depreciated: Buildings and improvements \$35,351 Machinery, equipment, and furnishings Infrastructure \$5,426	\$ 119 476 <u>1,903</u>	\$ - (27) —-	\$ 39,470 5,875 41,745
Total capital assets, being depreciated 84,619	2,498	(27)	87,090
Less accumulated depreciation for: Buildings and improvements (12,509) Machinery, equipment, and furnishings (3,446) Infrastructure (13,966)		- 27 <u></u>	(13,678) (3,696) (14,802)
Total accumulated depreciation (_29,921)	(2,282)	27	(32,176)
Total capital assets, being depreciated, net 54,698	216	-	54,914
Capital assets, not being depreciated: Land 2,037 Construction in progress 5,211	- <u>1,957</u>	-	2,037 7,168
Total capital assets, not being depreciated	<u>1,957</u>		9,205
Business-type activities capital assets, net \$_61,946	\$ <u>2,173</u>	\$	\$ <u>64,119</u>

Depreciation expense was charged to functions of the City as follows (in thousands):

Governmental Activities:	
General government	\$ 21
Public safety	282
Public works	2,086
Education	1,637
Culture and recreation	620
Human services	2

Total depreciation expense - governmental activities \$ 4,648

Business-Type Activities:

Water	9	526
Sewer		1,614
Arena		142
Total depreciation expense - business-type activities	\$	2,282

11. Accounts Payable

Accounts payable represents fiscal year 2004 invoices paid in the subsequent fiscal year.

12. Accrued Liabilities

Accrued liabilities in the general fund represents salaries earned but unpaid to City and School employees at year-end.

13. <u>Deferred Revenue</u>

Governmental funds report *deferred revenue* in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period.

The balance of the General Fund deferred revenues account is equal to the sum of all delinquent taxes at June 30, 2004 less property and unredeemed tax collections for the subsequent 60 days.

14. Long-Term Debt

A. Long-Term Debt Supporting Governmental Activities

General obligation bonds, issued by the City for various municipal projects, are approved by City Council and repaid with property taxes recorded in the General Fund. Compensated absences are repaid from the following funds:

General fund	\$	3,494,366
Internal service funds	\$	20,281

B. General Obligation Bonds

The City issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have been issued for both governmental and business-type activities. The City has not issued any revenue bonds. The bonds reported in the business-type activities are repaid from business-type activities' revenues. General obligation bonds currently outstanding are as follows:

Description	Original Issue Amount	Rate	Maturity Date	Balance
	Amount	<u>rtate</u>	Date	Dalarice
Bonds Payable:	0.040.000	0.70440/	07/47/04	
Public improvements 1989	2,816,220	6.7911% (1)	07/15/04	\$ 185,000
Public improvements 1990	4,414,280	6.9325% (1)	01/15/06	540,000
Public improvements 1991	2,722,500	6.6354% (1)	08/15/06	435,000
WWTP-State guaranteed 1991	10,500,000	6.6983% (1)	07/15/11	4,200,000
WWTP-State guaranteed 1991	7,300,000	6.5746% (1)	01/15/12	2,920,000
WWTP-State guaranteed 1992	450,000	5.5966% (1)	01/15/12	175,000
Public improvements 1993	1,188,338	5.4153%	08/15/08	400,000
Public improvements 1994	3,043,000	5.6100% (1)	08/15/09	1,090,000
Public improvements 1995	3,356,711	5.3259% (1)	08/15/10	1,475,000
Public improvements 1996	3,885,092	5.6554% (1)	08/15/11	1,810,000
Energy conservation 1996	875,055	5.4059% (1)	01/15/12	345,920
Public improvements 1997	1,002,327	4.8400%	08/15/12	500,000
Public improvements 1999	4,137,500	4.1900%	01/15/13	2,485,000
Public improvements 1999	2,179,901	5.5100%	01/15/15	1,580,000
New Middle School 1999	15,741,027	5.5800%	01/15/20	11,056,700
Public improvements 2001	22,991,400	4.4506%	06/15/21	18,490,000
Public improvements 2002	2,240,600	4.2300%	06/15/22	1,955,000
Public improvements 2003	14,280,000	3.1668%	06/15/24	13,600,000
Public improvements 2004	9,816,000	4,1148%	06/15/25	9,816,000
Total bonds payable				73,058,620
Other Long-Term Debt: State revolving loan -				
Tolend landfill	1,271,357	3.5625%	09/01/13	847,571
Total Long-Term Debt				\$ <u>73,906,191</u>

⁽¹⁾ Refinanced, original NIC reflected.

C. Future Debt Service

The annual principal and interest payments to retire all general obligation long-term debt outstanding as of June 30, 2004 are as follows:

<u>Governmental</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2005	\$ 4,220,335	\$ 1,799,495	\$ 6,019,830
2006	4,411,607	1,718,228	6,129,835
2007	4,127,087	1,628,243	5,755,330
2008	3,878,839	1,551,013	5,429,852
2009	3,773,954	1,476,863	5,250,817
2010 - 2014	15,864,816	6,387,329	22,252,145
2015 - 2019	8,973,494	5,170,354	14,143,848
2020 - 2024	2,221,139	1,154,411	3,375,550
2025 - 2029	<u>155,000</u>	7,285	162,285
Total	\$ 47,626,271	\$ 20,893,221	\$ 68,519,492

Business-Type	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2005	\$ 2,468,490	\$ 1,228,266	\$ 3,696,756
2006	2,556,490	1,105,792	3,662,282
2007	2,311,490	979,545	3,291,035
2008	2,279,490	868,119	3,147,609
2009	2,254,490	756,727	3,011,217
2010 - 2014	8,823,470	2,219,842	11,043,312
2015 - 2019	4,519,000	785,459	5,304,459
2020 - 2024	_1,067,000	93,115	1,160,115
Total	\$ 26,279,920	\$ <u>8,036,865</u>	\$ 34,316,785

The City's proprietary fund future debt service is partially funded by the state, as described in Note 7.

D. Bond Authorizations

Long-term debt authorizations which have not been issued or rescinded as of June 30, 2004 are as follows:

	Date	
<u>Purpose</u>	<u>Authorized</u>	<u>Amount</u>
DIDA road project	2002/2003	\$ 400,000
Public improvements 2004	2002/2003	2,800,000
City Hall heating system	2002/2003	129,000
Dredge waste well	2002/2003	1,470,000
Public improvements 2005	2003/2004	1,920,000
Total		\$ 6,719,000

E. Maximum Debt Limit

The City is subject to state law which limits debt outstanding to a percentage (depending on how funds will be used) of its last full state valuation. Debt incurred for state required sewerage systems is not subject to the limit. The following is a summary, by purpose, of the outstanding debt of the City at June 30, 2004 and related limitations. These limits are based on the tax year 2003 base valuations for debt limits of \$2,336,696,368 provided by the State Department of Revenue Administration.

	Percent of State Assessed	Maximum	Applicable Bonds Outstanding at
Purpose	<u>Value</u>	Debt Limit	June 30, 2004
Municipal	3%	\$ 70,100,891	\$ 27,052,920
School	7%	163,568,746	20,293,700
Water	10%	233,669,637	7,665,000
DIDA	-	5,000,000 *	1,285,000
Not subject to limitation	on -	-	<u>17,609,571</u>
Total			\$ <u>73,906,191</u>

^{*} Debt limit is set by special legislation.

F. Changes in General Long-Term Liabilities

During the year ended June 30, 2004, the following changes occurred in long-term liabilities (in thousands):

	Total Balance 7/1/03	Additions	Reductions	Total Balance 6/30/04	Current Portion	Equals Long-Term Portion 6/30/04
Governmental Activities						
Bonds payable Other:	\$ 45,776	\$ 6,065	\$ (4,215)	\$ 47,626	\$ (4,220)	\$ 43,406
Compensated absences Liability for hazardous	3,368	427	(281)	3,514	(166)	3,348
waste-site cleanup	<u>11,016</u>			<u>11,016</u>		<u>11,016</u>
Totals	\$ <u>60,160</u>	\$ <u>6.492</u>	\$ (<u>4,496</u>)	\$ <u>62,156</u>	\$ (<u>4,386</u>)	\$ <u>57,770</u>
Business-Type Activities						
Bonds payable Other:	\$ 25,076	\$ 3,751	\$ (2,548)	\$ 26,279	\$ (2,468)	\$ 23,811
Compensated absences	121		(<u>6</u>)	115	(_115)	
Totals	\$ 25,197	\$ <u>3.751</u>	\$ (<u>2,554</u>)	\$ 26,394	\$ (<u>2,583</u>)	\$ <u>23,811</u>

15. Landfill Closure and Postclosure Care Costs

The City owned and operated a 55-acre landfill on Tolend Road from 1960 to 1979. On September 10, 1991, the Environmental Protection Agency issued a Record of Decision on the closure of the site, including the City as a Potentially Responsible Party (PRP). The current estimated cost of the closure is \$21.8 million. The City has negotiated its preliminary share at \$8,166,666 of the first \$20 million. This amount includes the Town of Madbury. The City appropriated \$2.0 million within the General Fund in fiscal year 1993 through fiscal year 1997 toward the eventual closure costs. \$260,000 was received from insurance companies through litigation. \$300,000 was received from the Town of Madbury for its full share. An additional \$317,000 was received from the State of New Hampshire for a 20% match toward costs to date. The liability of \$11,016,013, reported in the governmental activities includes an estimate of post closure cost of \$4,100,000.

The final allocation of the additional costs will be determined by further negotiations with the remaining seven PRPs or by court judgment. Thirty-one other PRPs have made final settlement on all costs related to the closure with FPA

The City closed on a loan through the New Hampshire State Revolving Loan program for \$1,271,357 in fiscal year 1999. This covered the preliminary costs and capping design. The proceeds of \$1,500,000 of the \$14,280,000 general obligation bonds issued June 15, 2003 are used in connection with remediation work at the landfill site.

The City has been in negotiations with the EPA and the State of New Hampshire Department of Environmental Services to implement an alternative to the closure capping. The new technique involves bio-remediation and carries significant savings versus conventional capping. The City received approval for, and is in the process of, a pilot program to determine the effectiveness of this method. As a result, the City received a four-year deferral of the capping requirement from EPA. A final decision from EPA is expected in the next several months. \$1,500,000 of the June 15, 2003 bond issue relates to continued expenses of the pilot program and legal expenses.

16. Restricted Net Assets

The accompanying entity-wide financial statements report restricted net assets when external constraints from grantors or contributors are placed on net assets.

17. Reserves and Designations of Fund Equity

"Reserves" of fund equity are established to segregate fund balances which are either not available for expenditure in the future or are legally set aside for a specific future use. Fund "designations," which are not legally required segregations, have also been established to indicate tentative plans for future financial utilization.

The following types of reserves and designations are reported at June 30, 2004:

Reserved for Encumbrances - An account used to segregate that portion of fund balance committed for expenditure of financial resources upon vendor performance.

Reserved for Advances - An account used to segregate a portion of fund balance to indicate that advances to other funds, although a component of assets, do not represent available spendable resources.

<u>Reserved for Expenditures</u> - Represents the amount of fund balance appropriated to be used for expenditures in the subsequent year budget.

<u>Reserved for Specific Purposes</u> - Represents the amount of fund balance committed for debt service in subsequent years.

18. Commitments and Contingencies

<u>Outstanding Lawsuits</u> - There are several pending lawsuits in which the City is involved. The City's management is of the opinion that the potential future

settlement of such claims would not materially affect its financial statements taken as a whole.

<u>Grants</u> - Amounts received or receivable from grantor agencies are subject to audit and adjustment by grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time, although the City expects such amounts, if any, to be immaterial.

19. Post-Retirement Health Care

The City pays toward the cost of health care benefits for certain qualified retirees and all eligible dependents enrolled at the time of retirement (Retiree Group). The City will also pay toward the cost of health care benefits for certain current employees and all eligible dependents upon retirement. Normal retirement age for Group I (City employees) is age 60 and for Group II (Police & Fire) is age 45. Current retirees, who have their health care benefit cost paid by the City, retired while enrolled in the City's Group Health Insurance Program and had a minimum of 20 years of continuous creditable service with the City. Current employees are eligible for City cost participation when they retire if they meet the same enrollment and service criteria and were hired prior to March 17, 1998 for 1 bargaining unit, July 1, 1999 for 4 bargaining units, December 9, 1999 for 1 bargaining unit and May 30, 2000 for 1 bargaining unit.

Employees who retire from the City under the NHRS and participated in the City's Group Health Insurance Program at the time of retirement, but who are not eligible for any city retiree health care benefit cost coverage may also join the Retiree Group at their own expense in accordance with state statute (NH RSA 100-A:50).

The retiree health care benefit cost to the City is lessened by subsidies received by retirees from the New Hampshire Retirement System (NHRS). Health care benefit costs reduce significantly upon a retiree or their dependents attaining the age of 65, at which time they become eligible for Medicare.

During fiscal year 2004, the total Retiree Group health care benefit cost was \$752,962. After application of NHRS subsidies and retiree direct payments to NHRS, the City total was \$314,064. Retirees who were not eligible for City cost coverage reimbursed the City \$37,521 during the fiscal year. The resulting net City cost of the Retiree Group for the fiscal year was \$276,543. As of June 30, 2004, there were 49 retirees in the Retiree Group that the net health care benefit costs are paid by the City and 9 retirees that paid their own health care benefit costs through the City.

20. Self-Insurance

The City is a self-insurer of workers' compensation for all City employees, contracting with an insurance carrier for excess liability coverage. Under the terms of its insurance coverage, the City is liable for \$300,000 per incident. The insurer's limit of liability is \$3,000,000. The City does not carry any aggregate insurance. Funding of the workers' compensation internal service fund is through charges levied to the general, special revenue and enterprise funds.

Net Assets and Claims Liability

The following represents changes in the Workers' Compensation Fund Net Assets and Claims Liability:

	Net <u>Assets</u>	Claims <u>Liability</u>
Balance, July 1, 2003 Operating revenues	\$ 121,663 371,834	\$ 390,372
Claims incurred Operating expenditure	(323,225)	413,433
Claims paid		(323,225)
Balance, June 30, 2004	\$ <u>170,272</u>	\$ <u>480,580</u>

21. Risk Management

The government is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; and natural disasters for which the government carries commercial insurance. There were no significant reductions in insurance coverage from the previous year and have been no material settlements in excess of coverage in any of the past three fiscal years.

22. Pension Plan

The City follows the provisions of GASB Statement No. 27, *Accounting for Pensions for State and Local Government Employees*, with respect to the employees' retirement funds.

A. Plan Description

The City contributes to the New Hampshire Retirement System (the "System"), a cost-sharing, multiple-employer defined benefit pension plan administered by the state retirement board. The System provides retirement, disability and death benefits to plan members and beneficiaries. Revised Statutes Annotated 100-A41-a of New Hampshire Law assigns

the system the authority to establish and amend benefit provisions of the plan and grant cost-of-living increases. The System issues a publicly available financial report which can be obtained through the New Hampshire Retirement System at 4 Chenell Drive, Concord, New Hampshire 03301-8509.

B. Funding Policy

Plan members are required to contribute between 5% and 9.30% of annual covered compensation to the pension plan. The City makes annual contributions to the pension plan equal to the amount required by Revised Statutes Annotated 100-A: 16, and range from 3.94% to 5.40% of covered compensation. The City's contributions to the System for the years ended June 30, 2004, 2003, and 2002 were \$1,655,035, \$1,133,880, and \$1,020,217, respectively, which were equal to its annual required contributions for each of these years. Employee contributions to the System for the years ended June 30, 2004, 2003 and 2002 were \$1,865,872, \$1,786,910, and \$1,609,822, respectively.

23. Beginning Fund Balance Net Assets Restatement

The beginning (July 1, 2003) net assets on government-wide financial statements have been restated as follows:

	Governmental <u>Activities</u>
As previously reported School fixed assets not accounted	\$ 46,759,594
for in years prior to July 1, 2002	2,263,872
As restated	\$ <u>49,023,466</u>

Combining Financial Statements

Nonmajor Governmental Funds

SPECIAL REVENUE FUNDS

Special Revenue Funds are established to account for resources obtained and expended for specified purposes and restricted by law or local action.

Special Revenue Funds are established for the following purposes:

- <u>Community Development Fund</u> To account for grant proceeds received from the U.S. Dept. of Housing and Urban Development under the Community Development Block Grant (CDBG) program and the related program and subgrant expenditures.
- Housing Rehabilitation Loan Fund To account for loans given to low and moderate income individuals for the purpose of improving their private dwellings.
- <u>Economic Development Loan Fund</u> To account for loans given to small business for the purpose of business establishment or expansion.
- <u>Police DOJ Fund</u> To account for grant proceeds from the U.S. Dept. of Justice for various drug and alcohol awareness and prevention programs.
- <u>Homeland Security</u> To account for grant proceeds from the U.S. Dept. of Homeland Security for equipment purchases.
- <u>Police DHA Fund</u> To account for funds received from the Dover Housing Authority for payment toward funding a Police Office presence at their housing area.
- <u>Police DOT Fund</u> To account for grant proceeds from the U.S. Dept. of Transportation for various driving safety programs.
- <u>Police Tobacco Fund</u> To account for grant proceeds for various tobacco awareness and prevention programs.
- <u>Fire Emergency Management Fund</u> To account for grant proceeds from the U.S. Federal Emergency Management Agency for preparation for major disasters.
- <u>DOI Fund</u> To account for grant proceeds from the U.S. Dept. of Interior for various programs.
- Youth Training To account for grant proceeds for various youth job training programs.

- <u>School Cafeteria Fund</u> To account for cafeteria operations of the Dover School system, including reimbursement from the U.S. Dept. of Education and receipt of U.S. Dept. of Agriculture food commodities.
- <u>School Federal Aid Fund</u> To account for grants received from the U.S. Dept. of Education for various programs supporting School operations.
- School Special Programs Fund To account for Healthy Universal Beginnings program and ancillary education programs supported by the Dover School system and funded mainly by non-federal grants.
- <u>Dover Main Street Fund</u> To account for the expenditures related to the Main Street Program, reimbursed by Dover Main Street, Inc.
- <u>Planning Improvements Fund</u> To account for the funds received pursuant to Planning Board conditions for approval and held for related offsite improvements or other expenditures.
- <u>Parking Activity Fund</u> To account for revenues of all parking lots, leased parking spaces and metered parking and expenditures of enforcement, lighting and snow removal.
- <u>Police Special Fund</u> To account for forfeiture proceeds and special investigative expenditures.
- <u>Conservation Fund</u> To account for the proceeds of current use (land change) penalties and the purchase of land or easements for conservation purposes.
- Residential Solid Waste Fund To account for revenue from the sale of garbage bags and waste tags to local outlets for resale to the public and the expenditures of residential solid waste pickup and disposal.
- <u>Recreation Programs Fund</u> To account for the revenue and expenditures of self-supporting recreational programs.
- <u>Recreation Field Maintenance Fund</u> To account for 10% of the proceeds of the sale of the City gravel for use to maintain recreation fields.
- <u>Library Fines Fund</u> To account for revenue assessed on late return of books for use to purchase books, periodicals, etc. for the Public Library.
- <u>Tuition Programs Fund</u> To account for the revenue and expenditures for Dover School supported Dover Adult Learning Center and Summer Sessions.
- <u>Vocational Center Fund</u> To account for revenues and expenditures of minor programs of the Dover High School's Regional Vocational Education Center.

- School Alternative Education Fund To account for the revenues and expenditures of the Alternative Education Center of the Dover High School.
- <u>School Facilities Fund</u> To account for gate receipts used toward the cost of facility maintenance and upgrades.
- Other Special Revenue Funds To account for revenues and expenditures associated with various special revenue funds, formally classified as trusts under the "Pre-GASB 34" reporting model.

CAPITAL PROJECT FUNDS

- <u>CIP FY05</u> To account for the revenue from bond and loan proceeds, capital reserve transfers and federal and state grant funding and the related expenditures for authorized projects contained within Fiscal Year 2005 of the Capital Improvements Program.
- <u>CIP FY04</u> To account for the revenue from bond and loan proceeds, capital reserve transfers and federal and state grant funding and the related expenditures for authorized projects contained within Fiscal Year 2004 of the Capital Improvements Program.
- <u>CIP FY03</u> To account for the revenue from bond and loan proceeds, capital reserve transfers and federal and state grant funding and the related expenditures for authorized projects contained within Fiscal Year 2003 of the Capital Improvements Program.
- <u>CIP FY02</u> To account for the revenue from bond and loan proceeds, capital reserve transfers and federal and state grant funding and the related expenditures for authorized projects contained within Fiscal Year 2002 of the Capital Improvements Program.
- <u>CIP FY01</u> To account for the revenue from bond and loan proceeds, capital reserve transfers and federal and state grant funding and the related expenditures for authorized projects contained within Fiscal Year 2001 of the Capital Improvements Program.
- <u>CIP FY00</u> To account for the revenue from bond and loan proceeds, capital reserve transfers and federal and state grant funding and the related expenditures for authorized projects contained within Fiscal Year 2000 of the Capital Improvements Program.
- <u>Tolend Road Landfill Closure</u> To account for the revenue from bond and loan proceeds, insurance proceeds, and federal and state grant funding and the related expenditures for the design and construction costs of the closure of a landfill containing hazardous waste.

- <u>Cocheco River Dredge</u> To account for the revenue from bond anticipation note proceeds and revenue from the placement of dredge spoils and the related expenditures for the design, construction and closure costs of a dredge spoils cell for the Cocheco River.
- <u>Recreation Field Construction</u> To account for the revenue from the sale of gravel and the related expenditures for authorized recreation or other qualified projects.

Non-Major Governmental Funds

Combining Balance Sheet June 30, 2004

	Special Revenue Funds			
ASSETS	Community Development <u>Fund</u>	Housing Rehab Loan Fund	Economic Development Loan Fund	Police DOJ <u>Fund</u>
Cash and short-term investments Investments Departmental receivable Intergovernmental receivables Loans receivable Due from other funds Inventory Total Assets	\$ - - 221,516 - - - - \$ 221,516	\$ - - 198,054 186,736 - - \$ 384,790	\$	\$ - - 54,207 - - - - - - \$ 54,207
LIABILITIES AND FUND BALANCES Liabilities: Accounts payable Accrued liabilities Retainage payable Deferred revenue Due to other funds Notes payable Total Liabilities	\$ 4,071 3,470 - - 117,575 - 125,116	\$ 628 - - 198,054 - - - 198,682	\$ 13,068 - - 315,139 - - - 328,207	\$ 5,297 14,382 - - 26,151 45,830
Fund Balances: Reserved for encumbrances Unreserved: Undesignated, reported in: Special revenue fund Capital Projects fund	17,500 78,900	13,747 172,361 	- 58,380 	2,650 5,727
Total Fund Balances Total Liabilities and Fund Balances	<u>96,400</u> \$ <u>221,516</u>	<u>186,108</u> \$ <u>384,790</u>		

		Special Re	venue Funds		
Homeland Security	Police DHA <u>Fund</u>	Police DOT <u>Fund</u>	Police Tobacco <u>Fund</u>	Fire Emergency Management <u>Fund</u>	DOI <u>Fund</u>
\$ - - 63,144 - - - \$ 63,144	\$ - - 13,909 - - - - - \$ 13,909	\$ - - 15,060 - - - - - - - - - - - - - - - - - -	\$ - - 4,075 - 15,538 - \$ 19,613	\$ - - - 8,178 - - - - - \$ 8,178	\$ - - - - - - - - - - - - - - - - - - -
\$ -	\$ - 1,725	\$ - -	\$ 15,404 1,035	\$ 630	\$ - -
63,544	12,745 	14,602 	16,439	5,953 ————————————————————————————————————	21,876
-	-	6,489	-	11,650	-
(400)	(561) - - (561)	(6,031) - - 458	3,174	(10,055) - - 1,595	(21,876)
\$ 63,144	\$ 13,909	\$_15,060_	\$ 19,613	\$8,178_	\$

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100	ntin	ued)
100	116111	ucu,

(Special Revenue Funds				
	Youth Training	School Cafeteria <u>Fund</u>	School Federal Aid <u>Fund</u>	School Special Programs <u>Fund</u>	
<u>ASSETS</u>					
Cash and short-term investments Investments Departmental receivable Intergovernmental receivables Loans receivable Due from other funds Inventory	\$ - - - - 647	\$ - - 24,532 - 2,557	\$ - - - 975,975 - - -	\$ - - 29,995 - 1,614	
Total Assets	\$647_	\$ 27,089	\$ 975,975	\$_31,609	
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable	\$ -	\$ -	\$ -	\$ -	
Accrued liabilities	-	-	-	-	
Retainage payable Deferred revenue	-	-	-	28.490	
Due to other funds			900,886	20,490	
Notes payable	*	-		<u> </u>	
Total Liabilities	-	-	900,886	28,490	
Fund Balances: Reserved for encumbrances Unreserved:	-	-	72,096	-	
Undesignated, reported in: Special revenue fund	647	27,089	2,993	3,119	
Capital Projects fund	-				
Total Fund Balances	647	27,089	75,089	3,119	
Total Liabilities and					
Fund Balances	\$647_	\$ 27,089	\$ <u>975,975</u>	\$ 31,609	

Dover					
Main Street Fund	Planning Improvements <u>Fund</u>	Parking Activity <u>Fund</u>	Police Special <u>Fund</u>	Conservation Fund	Residential Solid Waste <u>Fund</u>
9,215	\$ - - - - - 258,770	\$ - 2,600 - - 129,231	\$ - - - - - 6,851	\$ - 10,580 - - 766,188	\$ - 42,997 - 115,188
\$ <u>9,215</u>	\$ 258,770	\$ <u>131,831</u>	\$ <u>6,851</u>	\$_776,768	\$_172,416
\$ - 1,418 - - 4,604	\$ - - - -	\$ 1,234 4,252 - - -	\$ - - - -	\$ 2,658 - - - - -	\$ 584 2,064 - - -
6,022	-	5,486	-	2,658	2,648
-	-	237		7,280	84,468
3,193	258,770	126,108	6,851 	766,830	85,300
3,193	258,770	_126,345_	6,851	774,110	169,768
\$_9,215_	\$ 258,770	\$ <u>131,831</u>	\$_6,851_	\$_776,768_	\$_172,416_ (continued)

(continued)				
		Special Rev	enue Funds	
		Recreation		
	Recreation	Field	Library	Tuition
	Programs	Maintenance	Fines	Programs
	<u>Fund</u>	Fund	<u>Fund</u>	Fund
<u>ASSETS</u>				
Cash and short-term investments	\$ -	\$ -	\$ -	\$ -
Investments	-	-	-	-
Departmental receivable	-	-	-	-
Intergovernmental receivables	-	-	-	62,993
Loans receivable	-	-	-	-
Due from other funds	72,773	61,842	43,333	-
Inventory				
Total Assets	\$ 72,773	\$ 61,842	\$_43,333	\$_62,993
LIABILITIES AND FUND BALANCES				
Liabilities:				
Accounts payable	\$ 7,173	\$ -	\$ 7,727	\$ -
Accrued liabilities	-	-	-	-
Retainage payable	-		-	-
Deferred revenue	~	-	-	-
Due to other funds	-	-		63,654
Notes payable			-	
Total Liabilities	7,173	-	7,727	63,654
Fund Balances:				
Reserved for encumbrances		-	-	
Unreserved:				
Undesignated, reported in:				
Special revenue fund	65,600	61,842	35,606	(661)
Capital Projects fund			-	-
Total Fund Balances	65,600	61,842	35,606	(661)
Total Liabilities and				
Fund Balances	\$ 72,773	\$ <u>61,842</u>	\$_43,333_	\$ 62,993

		Special Revenue		
Vocational Center	School Alternative Education	School Facilities	Other Special Revenue	
Fund	Fund	<u>Fund</u>	Funds	Subtotals
\$ -	\$ -	\$ -	\$ 59,446	\$ 59,446
-	38,500	34,476	3,027,465	3,027,465 138,368 1,473,584
- 486	-	2,969	- -	513,193 1,736,171
-	-			14,231
\$ 486	\$ 38,500	\$ 37,445	\$ 3,086,911	\$6,962,458
\$ -	\$ - -	\$ -	\$ 1,762 -	\$ 60,236 28,346
-	- - 14,505	-	- - 545,476	541,683 1,791,571
		<u> </u>		
-	14,505	-	547,238	2,421,836
-	-	10,819	-	226,936
486	23,995	26,626	2,539,673	4,313,686
486	23,995	37,445	2,539,673	4,540,622
\$486_	\$ 38,500	\$ 37,445	\$_3,086,911	\$6,962,458
				(continued)

(continued)	Capital Project Funds				
	CIP FY05	CIP FY04	CIP FY03	CIP FY02	CIP FY01
<u>ASSETS</u>	<u> </u>	<u> </u>	<u>. 100</u>	1102	<u> </u>
Cash and short-term investments Investments Departmental receivable Intergovernmental receivables Loans receivable Due from other funds Inventory	\$ - - - - - 5,867,926	\$ - - - - - 919,692	\$ - - - - - 571,972	\$ - - - - - 206,565	\$ - - - - 171,312
Total Assets	\$_5,867,926	\$ 919,692	\$ 571,972	\$ 206,565	\$ 171,312
LIABILITIES AND FUND BALANC	<u>ES</u>				
Liabilities: Accounts payable Accrued liabilities Retainage payable Deferred revenue Due to other funds Notes payable	\$ 125,419 666 - - - -	\$ 6,902 797 23,344 - - -	\$ 17,457 1,544 7,388 - - -	\$ 27,470 - 23,210 - - -	\$ - - - - -
Total Liabilities	126,085	31,043	26,389	50,680	-
Fund Balances: Reserved for encumbrances Unreserved: Undesignated, reported in:	659,324	82,328	273,906	27,491	62,823
Special revenue fund Capital Projects fund	5,082,517	806,321	271,677	128,394	108,489
Total Fund Balances	5,741,841	888,649	_545,583_	155,885	171,312

\$ 206,565

\$ 171,312

\$ 5,867,926

Total Liabilities and

Fund Balances

_			Capital Project Fund	s		
	CIP FY00	Tolend Rd Landfill <u>Closure</u>	Cocheco River <u>Dredge</u>	Recreation Field Construction	<u>Subtotals</u>	<u>Total</u>
\$	-	\$ - - - 27,353 - - \$ 27,353	\$ - - - - 912,758 - - \$ 912,758	\$ - - - 519,480 - \$ 519,480	\$ - - - - 9,197,058 - - \$ 9,197,058	\$ 59,446 3,027,465 138,368 1,473,584 513,193 10,933,229 14,231 \$ 16,159,516
\$	-	\$ 938	\$ 34,301	\$ 2,285	\$ 214,772	\$ 275,008
-	4,750 - 4,725	552 - - - - -	62,589 - - 1,470,000	6,020 - - -	3,559 127,301 - 4,725 	31,905 127,301 541,683 1,796,296 1,470,000
	9,475 4,887	1,490 27,426	1,566,890	8,305 990	1,820,357 2,911,423	4,242,193 3,138,359
-	(14,362) (9,475)		(2,426,380) (654,132)	510,185 511,175	<u>4,465,278</u> <u>7,376,701</u>	4,313,686 4,465,278 11,917,323
\$_	-	\$_27,353_	\$912,758_	\$_519,480	\$_9,197,058	\$ 16,159,516

Non-Major Governmental Funds

Combining Statement of Revenues, Expenditures and Changes in Fund Balances For Fiscal Year Ended June 30, 2004

	Special Revenue Funds				
	Community Development Fund	Housing Rehab <u>Loan Fund</u>	Economic Development Loan Fund	Police DOJ <u>Fund</u>	
Revenues:					
Taxes	\$ -	\$ -	\$ -	\$ -	
Intergovernmental	724,284	-	-	400,548	
Current services	5,822	27,393	100,116		
Miscellaneous				120	
Total Revenues	730,106	27,393	100,116	400,668	
Expenditures:					
Current:					
General government	-	-	•	**	
Public safety	· -	-	•	635,029	
Public works	-	-	-	-	
Culture and recreation	-	•	•	-	
Education	-	-	ω	22,278	
Human services	656,566	23,897	64,020		
Total Expenditures	656,566	23,897	64,020	657,307	
Excess (deficiency) of revenues					
over expenditures	73,540	3,496	36,096	(256,639)	
Other Financing Sources (Uses):					
Bond proceeds	-	-	*		
Operating transfers in	22,860	(00,000)	•	233,288	
Operating transfers out		(22,860)			
Total Other Financing Sources (Uses)	22,860	(22,860)		233,288_	
Net change in fund balances	96,400	(19,364)	36,096	(23,351)	
Fund Balances, beginning		205,472	22,284	31,728_	
Fund Balances, ending	\$96,400	\$ <u>186,108</u>	\$58,380_	\$8,377	

		Special Rev	enue Funds		
Homeland Security	Police DHA <u>Fund</u>	Police DOT Fund	Police Tobacco Fund	Fire Emergency Management <u>Fund</u>	DOI <u>Fund</u>
\$ - 97,019 - -	\$ - 74,449 - -	\$ - 21,705 - -	\$ - 73,995 - -	\$ - 18,031 - 	\$ - - 58,425
97,019	74,449	21,705	73,995	18,031	58,425
-	-	-	-	-	-
84,671 12,748	82,531	21,005	72,821	48,107	2,932
-		-	-		77,369
-	-	-	-	-	-
97,419	82,531	21,005	72,821	48,107	80,301
(400)	(8,082)	700	1,174	(30,076)	(21,876)
-	-	-	-	-	
	-		2,000	(16,929)	
		26	2,000	(16,929)	
(400)	(8,082)	726	3,174	(47,005)	(21,876)
	7,521	(268)		48,600	·
\$(400)_	\$ (561)	\$ 458	\$3,174	\$1,595	\$(21,876)

co		

	Special Revenue Funds							
		outh aining	(School Cafeteria Fund	F	School ederal Aid <u>Fund</u>		School Special Programs Fund
Revenues:								
Taxes	\$	-	\$	-	\$	-	\$	-
Intergovernmental		-		464,504		3,326,993		43,437
Current services		-		752,182		-		-
Miscellaneous		647	_	-	-	-	-	371,863
Total Revenues		647	1	,216,686	;	3,326,993		415,300
Expenditures:								
Current:								
General government		-		-		-		-
Public safety		1-		-		-		-
Public works		-		-		-		-
Culture and recreation		-		-		-		-
Education		-	1	,218,948	;	3,308,449		460,266
Human services			_		-	-	-	
Total Expenditures			_1	,218,948		3,308,449		460,266
Excess (deficiency) of revenues								
over expenditures		647		(2,262)		18,544		(44,966)
Other Financing Sources (Uses):								
Bond proceeds		-		-		-		-
Operating transfers in		-		-		-		-
Operating transfers out	_			<u> </u>	-			
Total Other Financing Sources (Uses)		-		-	<u> </u>		
Net change in fund balances		647		(2,262)		18,544		(44,966)
Fund Balances, beginning	_		_	29,351	_	56,545		48,085
Fund Balances, ending	\$	647	\$_	27,089	\$_	75,089	\$	3,119

		Special Rever	nue Funds		
Dover Main Street Fund	Planning Improvements <u>Fund</u>	Planning Parking nprovements Activity		Conservation Fund	Residential Solid Waste <u>Fund</u>
\$ -	\$ -	\$ -	\$ -	\$ 109,646	\$ -
57,058	56,747 	283,093	1,745 		737,393
57,058	56,747	283,093	1,745	109,646	737,393
53,865	-	-	-	111,052	
	902	260,321	_	-	- 723,493
-	-	-	-	-	-
53,865	902	260,321		111,052	723,493
3,193	55,845	22,772	1,745	(1,406)	13,900
-		-	-	-	-
-	-	<u> </u>		<u> </u>	
			_	-	
3,193	55,845	22,772	1,745	(1,406)	13,900
-	202,925	_103,573_	5,106	775,516	155,868
\$ 3,193	\$ 258,770	\$_126,345_	\$_6,851_	\$_774,110_	\$_169,768_

(continued)		Special Rev	enue Funds	
		Recreation	orido i dilido	
	Recreation	Field	Library	Tuition
	Programs	Maintenance	Fines	Programs
	<u>Fund</u>	<u>Fund</u>	<u>Fund</u>	Fund
Revenues:				
Taxes	\$ -	\$ -	\$ -	\$ -
Intergovernmental	-	-	-	382,861
Current services	17,198	26,823	46,350	14,460
Miscellaneous	760			
Total Revenues	17,958	26,823	46,350	397,321
Expenditures:				
Current:				
General government	-	-	-	-
Public safety	-		-	-
Public works	-		-	-
Culture and recreation	13,732	13,715	35,353	-
Education	-	-	-	391,684
Human services				
Total Expenditures	13,732	13,715	35,353	391,684
Excess (deficiency) of revenues				
over expenditures	4,226	13,108	10,997	5,637
Other Financing Sources (Uses):				
Bond proceeds	-	-	-	-
Operating transfers in	-	-	•	-
Operating transfers out				
Total Other Financing Sources (Uses)				
Net change in fund balances	4,226	13,108	10,997	5,637
Fund Balances, beginning	61,374	48,734	24,609	(6,298)
Fund Balances, ending	\$_65,600	\$ 61,842	\$ 35,606	\$ (661)

		Special Revenue Fun	ds	
Vocational Center Fund	School Alternative Education <u>Fund</u>	School Facilities <u>Fund</u>	Other Special Revenue <u>Funds</u>	Subtotals
\$ -	\$ - 247,500 - -	\$ - 114,391 	\$ - - 39,059 487,987_	\$ 109,646 5,875,326 2,338,255 861,377
	247,500	114,391	527,046	9,184,604
-	-	:	- 102,366 4,647	164,917 1,204,485 842,441 144,816
300	678,352 	139,652	270 	6,220,199 744,483
300	678,352	139,652	107,283	9,321,341
(300)	(430,852)	(25,261)	419,763	(136,737)
-			-	
	408,600		9,563 (46,899)	676,337 (86,688)
	408,600		(37,336)	589,649
(300)	(22,252)	(25,261)	382,427	452,912
786_	46,247	62,706	2,157,246	4,087,710
\$ 486	\$ 23,995	\$37,445_	\$_2,539,673_	\$ 4,540,622

	Capital Project Funds					
	CIP FY05	CIP FY04	CIP <u>FY03</u>	CIP FY02	CIP FY01	
Revenues:						
Taxes	\$ -	\$ -	\$ -	\$ -	\$ -	
Intergovernmental	-	220,421	124,481	7,663	-	
Current services	-	65,287	-	-	-	
Miscellaneous						
Total Revenues	-	285,708	124,481	7,663	-	
Expenditures: Current:						
General government						
Public safety	<u>.</u>	_	-	29,150		
Public works	108,755	916,239	878,446	129,950	2,587	
Culture and recreation	128,462	34,780	070,440	206,647	59,941	
Education	85,942	1,081,974	63,891	200,047	1,175	
Human services	00,942	1,001,974	00,091		1,175	
Transaction						
Total Expenditures	323,159	2,032,993	942,337	365,747	63,703_	
Excess (deficiency) of revenues						
over expenditures	(323,159)	(1,747,285)	(817,856)	(358,084)	(63,703)	
Other Financing Sources (Uses):						
Bond proceeds	6,065,000	-	-	-	-	
Operating transfers in	-	-	-	-	-	
Operating transfers out	-	(300,000)			-	
Total Other Financing Sources (Uses)	6,065,000	(300,000)	-	-	-	
Net change in fund balances	5,741,841	(2,047,285)	(817,856)	(358,084)	(63,703)	
Fund Balances, beginning	-	2,935,934	1,363,439	513,969	235,015	
Fund Balances, ending	\$_5,741,841	\$ 888,649	\$ 545,583	\$ 155,885	\$ 171,312	

Capital Project Fund

CIP FY00	Tolend Rd Landfill <u>Closure</u>	Cocheco River <u>Dredge</u>	Recreation Field Construction	Subtotals	<u>Total</u>
\$ -	\$ -	\$ -	\$ -	\$ -	\$ 109,646
138,290	-	-	-	490,855	6,366,181
	-	•	160,935	226,222	2,564,477
-	-		80,468_	80,468	941,845
138,290		-	241,403	797,545	9,982,149
		-			164,917
	_			29,150	1,233,635
145,882	276,345	954,132	131,372	3,543,708	4,386,149
-	-		149,810	579,640	724,456
7,555	-	-	-	1,240,537	7,460,736
					744,483
153,437	276,345	954,132	281,182	5,393,035	14,714,376
(15,147)	(276,345)	(954,132)	(39,779)	(4,595,490)	(4,732,227)
				6,065,000	6,065,000
		300,000	_	300,000	976,337
				(300,000)	(386,688)
	-	300,000		6,065,000	6,654,649
(15,147)	(276,345)	(654,132)	(39,779)	1,469,510	1,922,422
5,672	302,208		550,954	5,907,191	9,994,901
\$ (9,475)	\$25,863_	\$_(654,132)	\$_511,175_	\$_7,376,701_	\$_11,917,323_

Governmental Activities

INTERNAL SERVICE FUNDS

- <u>DoverNet Fund</u> To account for the costs related to the operations of the information technology network and the allocation of these costs to the various funds and functions.
- <u>Central Stores</u> To account for the costs related to the supplies, copiers and postage and the allocation of these costs to the various funds and functions based on actual use.
- <u>Fleet Maintenance Fund</u> To account for the maintenance costs related to the vehicle fleet and the allocation of these costs to the various funds and functions based on actual use.
- Workers Compensation Fund To account for the cost of administration, insurance and claims for workers compensation and the allocation of these costs to the various funds and functions based on historical wage and claims history.

Governmental Activities

Combining Statement of Net Assets June 30, 2004

	Internal Service Funds						
	Dover Net <u>Fund</u>	Central <u>Stores</u>	Fleet Maintenance <u>Fund</u>	Workers Compensation Fund	<u>Total</u>		
ASSETS							
Current: Due from other funds Inventory Other assets	\$ 94,257 - 	\$ 29,262 - 	\$ 93,186 50,187 3,826	\$ 653,663 - -	\$ 870,368 50,187 104,313		
Total Assets	194,744	29,262	147,199	653,663	1,024,868		
LIABILITIES							
Current:							
Accounts payable Accrued liabilities	22,393	473	3,590 6,841	2,811 480,580	29,267 490,468		
Compensated absences	3,047 1,736		18,545	460,360	20,281		
Total Liabilities	27,176	473	28,976	483,391	540,016		
NET ASSETS							
Unrestricted	167,568	28,789	118,223	170,272	484,852_		
Total Net Assets	\$_167,568	\$_28,789	\$_118,223	\$ 170,272	\$ 484,852		

Governmental Activities

Combining Statement of Revenues, Expenses and Changes in Fund Net Assets For Fiscal Year Ended June 30, 2004

Internal Service Funds Dover Fleet Workers Net Central Maintenance Fund Stores Fund Compensation Total Operating Revenues: \$ 1,259,665 573.791 \$ 370,000 Charges for services \$ 254.180 61.694 Other revenue 1,834 2.040 206 1,261,705 371,834 **Total Operating Revenues** 254,180 61,694 573,997 Operating Expenses: 228.319 686.652 Personal services 117,210 341,123 Purchased services 52.601 4.833 72,603 184,045 54.008 19,041 Supplies 1,796 5,791 11,454 Capital outlay 40.928 500 41,428 Other expenses 222,950 22,303 245,253 **Total Operating Expenses** 212,535 59,799 580,860 323,225 1,176,419 Change in Net Assets 41,645 1.895 (6,863)48.609 85.286 Net Assets at Beginning of Year 125,923 26,894 125,086 121,663 399,566 Net Assets at End of Year \$ 167,568 28,789 \$ 118,223 \$ 170,272 484,852

Governmental Activities

Combining Statement of Cash Flows

For Fiscal Year Ended June 30, 2004

	Internal Service Funds				
	Dover Net <u>Fund</u>	Central <u>Stores</u>	Fleet Maintenance <u>Fund</u>	Workers Compensation	<u>Total</u>
Cash Flows From Operating Activities: Receipts from customers and users for services Payments to vendors and contractors Payments of employee salaries and benefits	\$ 254,180 (83,848) (117,210)	\$ 61,694 (59,699)	\$ 573,997 (218,813) (341,123)	\$ 371,834 (2,749) (228,319)	\$ 1,261,705 (365,109) (686,652)
Net Cash Provided By Operating Activities	53,122	1,995	14,061	140,766	209,944
Cash Flows from Noncapital Financing Activities: Receipts/payments for interfund service provided	(53,122)	(1,995)	(14,061)	(140,766)	(209,944)
Net Cash Used For Noncapital Financing Activities	(53,122)	(1,995)	(14,061)	(140,766)	(209,944)
Net Change in Cash and Short-Term Investments		-	-		-
Cash and Short Term Investments, Beginning of Year					
Cash and Short Term Investments, End of Yea	\$	\$	\$	\$	\$
Reconciliation of Operating Income to Net Cash Provided by (Used For) Operating Activities: Operating income (loss) Adjustments to reconcile operating income (loss) to net cash provided by (used for) operating activities: Changes in assets and liabilities:	\$ 41,645	\$ 1,895	\$ (6,863)	\$ 48,609	\$ 85,286
Changes in assets and liabilities: Inventory Other assets Accounts payable Accrued liabilities Compensated absences	3,100 4,671 1,970 1,736	100	16,302 3,600 280 (17,803) 18,545	1,951 90,206	16,302 6,700 7,002 74,373 20,281
Net Cash Provided By (Used For) Operating Activitie:	\$ 53,122	\$1,995_	\$14,061_	\$_140,766	\$ 209,944

Detail and Combining Budget and Actual Schedules

General Fund

The general fund is established to account for all resources obtained and used for those services commonly provided by the City which are not accounted for in any other fund. These services include, among other items: General government, public safety, public works, culture and recreation, education, human services, intergovernmental and debt service. The primary sources of revenue of the general fund are property taxes, unrestricted state revenue sharing grants, certain restricted grants, and fees for services rendered.

Detail Schedule of Revenues and Other Financing Sources -Budget and Actual - General Fund For the Fiscal Year Ended June 30, 2004

	Budgete	d Amounts		Variance with Final Budget -	
	Original	<u>Final</u>	Actual (Budgetary Basis)	Favorable (Unfavorable)	
<u>Taxes</u>					
Property taxes	\$ 40,997,129	\$ 40,997,129	\$ 41,081,332	\$ 84,203	
Boat tax	15,000	15,000	26,275	11,275	
Yield tax	2,000	2,000	4,651	2,651	
Payment in lieu of taxes	67,754	67,754	68,874	1,120	
Activity tax	-	-	8,700	8,700	
National Bank stock tax	10	10	-	(10)	
Tax interest and penalties	175,000	175,000	216,934	41,934	
Total Taxes	41,256,893	41,256,893	41,406,766	149,873	
Licenses and Permits					
Health licenses and permits	20,000	20,000	14,305	(5,695)	
Building permits	175,000	175,000	271,089	96,089	
Peddlers and vendors licenses	1,260	1,260	1,360	100	
Motor vehicle permits	3,800,000	3,800,000	3,844,146	44,146	
Electrical permits	50,000	50,000	46,617	(3,383)	
Plumbing permits	30,000	30,000	31,272	1,272	
Trailer park permits	175	175	150	(25)	
Fire and Rescue permits	2,300	2,300	3,087	787	
Dog licenses	15,343	15,343	8,168	(7,175)	
Marriage license fees	2,058	2,058	2,245	187	
Birth, death and marriage certificates	21,769	21,769	22,248	479	
Miscellaneous licenses and permits	7,185	7,185	7,850	665	
Taxi licenses	1,285	1,285	874	(411)	
Video and arcade licenses	1,940	1,940	1,565	(375)	
Total Licenses and Permits	4,128,315	4,128,315	4,254,976	126,661	
<u>Intergovernmental</u>					
Shared revenue block grant	600,243	600,243	600,243	-	
Railroad tax	4,136	4,136	4,136	-	
Rooms and meals distribution	823,880	823,880	823,880	-	
Federal grant reimbursement	9,000	9,000	8,524	(476)	
State reimbursement	36,020	36,020	39,613	3,593	
Highway block grant	444,300	444,300	434,440	(9,860)	
Total Intergovernmental	1,917,579	1,917,579	1,910,836	(6,743)	

	Budgeted	d Amounts	Antural	Variance with Final Budget -	
	Original	<u>Final</u>	Actual (Budgetary Basis)	Favorable (Unfavorable)	
Current Services					
Sales and service charges	215,664	215,664	192,498	(23,166)	
Copy sales	400	400	1,011	611	
Vending machine charges	9,900	9,900	8,450	(1,450)	
Commissions	212	212	63	(149)	
Outside services	146,287	146,287	104,540	(41,747)	
Ambulance services	380,000	380,000	391,061	11,061	
Interment charges	38,200	38,200	28,630	(9,570)	
Headstone foundations	5,000	5,000	4,493	(507)	
Recreation charges	197,385	197,385	180,994	(16,391)	
Non-resident charges	17,985	17,985	18,357	372	
Department overhead allocations	169,797	169,797	169,806	9	
Miscellaneous service charges	32,450	32,450	35,217	2,767	
Total Current Services	1,213,280	1,213,280	1,135,120	(78,160)	
Education					
Education revenue	12,100,816	12,100,816_	11,666,453	(434,363)	
Total Education Income	12,100,816	12,100,816	11,666,453	(434,363)	
Miscellaneous					
Miscellaneous revenue	16,868	89,277	184,614	95,337	
District court receipts	25,000	25,000	30,022	5,022	
Miscellaneous fines and forfeits	11,802	11,802	12,869	1,067	
Sale of city property	28,457	28,457	16,454	(12,003)	
Fundraising	3,950	3,950	2,294	(1,656)	
Variances	-	-	714	714	
Investment income	225,000	225,000	81,116	(143,884)	
Facilities rental	116,266	116,266	148,363	32,097	
Insurance Proceeds	-	-	5,201	5,201	
Interest on Arrears	-	-	780	780	
Equipment rental	3,000	3,000	2,932	(68)	
Total Miscellaneous	430,343	502,752	485,359	(17,393)	
Other Financing Sources					
Operating transfers in	32,000	46,899	46,899	-	
Total Other Financing Sources	32,000	46,899	46,899		
Total Revenues and Other Financing Sources	\$ <u>61,079,226</u>	\$ 61,166,534	\$_60,906,409_	\$ (260,125)	

Detail Schedule of Expenditures and Other Financing Uses Budget and Actual - General Fund For the Fiscal Year Ended June 30, 2004

		d Amounts	Actual	Variance with Final Budget - Favorable	
	<u>Original</u>	<u>Final</u>	(Budgetary Basis)	(Unfavorable)	
General Government					
City Council	\$ 140,114	\$ 145,114	\$ 144,831	\$ 283	
Executive	935,971	968,021	967,241	780	
Finance	1,024,090	994,240	993,405	835	
Planning	612,384	626,384	625,871	513	
Miscellaneous	711,615	793,241	792,987	254_	
Total General Government	3,424,174	3,527,000	3,524,335	2,665	
Public Safety					
Police	5,319,620	5,175,730	5,075,128	100,602	
Fire and rescue	4,337,736	4,409,436	4,409,405	31_	
Total Public Safety	9,657,356	9,585,166	9,484,533	100,633	
Public Works					
Community Services - Public Works	3,904,287	3,980,087_	3,980,065	22_	
Total Public Works	3,904,287	3,980,087	3,980,065	22	
Culture and Recreation					
Community Services - Recreation	1,101,170	1,068,344	1,067,517	827	
Public Library	995,899	1,075,034	1,064,758	10,276_	
Total Culture and Recreation	2,097,069	2,143,378	2,132,275	11,103	
Human Services					
Human Services	676,188	734,188	733,928	260_	
Total Human Services	676,188	734,188	733,928	260	

	Budgeted Amounts		Actual	Variance with Final Budget - Favorable	
	<u>Original</u>	<u>Final</u>	(Budgetary Basis)	(Unfavorable)	
Education					
School department	30,922,459	30,922,459	30,470,900	451,559	
Total Education	30,922,459	30,922,459	30,470,900	451,559	
Debt Service					
Principal	4,193,571	4,193,571	4,193,571	-	
Interest	1,664,939	1,644,939_	1,644,939		
Total Debt Service	5,858,510	5,838,510	5,838,510	-	
<u>Intergovernmental</u>					
County tax	4,639,183	4,639,183	4,639,183		
Total Intergovernmental	4,639,183	4,639,183	4,639,183		
Other Financing Uses					
Transfers out	-	9,563	9,563		
Total Intergovernmental		9,563	9,563		
Total Expenditures and					
Other Financing Uses	\$ 61,179,226	\$_61,379,534_	\$ 60,813,292	\$ 566,242	

Combining Schedule of Revenues and Expenditures Budget and Actual

Annually Budgeted Non-Major Governmental Funds

For the Year Ended June 30, 2004

		Parking Activity	
	Budget	<u>Actual</u>	Variance Favorable (Unfavorable)
Revenues:			
Charges for services Intergovernmental	\$ 116,500 -	\$ 140,174 -	\$ 23,674
Miscellaneous		142,919	(8,658)
Total Revenues	268,077	283,093	15,016
Expenditures:			
Public safety	268,077	260,558	7,519
Education		-	
Public works	-	-	-
Culture and recreation			
Total Expenditures	268,077	260,558	7,519
Other Financing Sources:			
Transfers in			
Total Other Financing Sources			- ma
Excess of revenues and other financing			
sources over (under) expenditures	\$ <u></u> -	\$ 22,535	\$ 22,535

^{*} Represents budgetary use of Fund Balance voted by the City Council.

Residential Solid Waste			Library Fines			
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	
\$ 686,000	\$ 737,369	\$ 51,369	\$ -	\$ -	\$ -	
	23_	23_	32,500	46,350	13,850	
686,000	737,392	51,392	32,500	46,350	13,850	
			_			
_			_			
762,324	807,961	(45,637)				
			32,500	35,353	(2,853)	
762,324	807,961	_(45,637)	32,500	35,353	(2,853)	
		- _		- _		
-			<u> </u>			
\$ (76,324) *	\$(70,569)	\$5,755_	\$*	\$ <u>10,997</u>	\$ 10,997	

Combining Schedule of Revenues and Expenditures
Budget and Actual

Annually Budgeted Non-Major Governmental Funds

For the Year Ended June 30, 2004

,		Tuition Programs	
	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
Revenues:			
Charges for services	\$ 14,000	\$ 14,460	\$ 460
Intergovernmental	144,000	382,861	238,861
Miscellaneous revenue			
Total Revenues	158,000	397,321	239,321
Expenditures:			
Public safety	-	-	-
Education	158,000	391,684	(233,684)
Public works	-	-	-
Culture and recreation			
Total Expenditures	158,000	391,684	_(233,684)
Other Financing Sources:			
Transfers in			
Total Other Financing Sources			-
Excess of revenues and other financing			
sources over (under) expenditures	\$	\$5,637	\$5,637_

^{*} Represents budgetary use of Fund Balance voted by the City Council.

S	chool Alternative Educa	tion		School Facilities	
Budget	<u>Actual</u>	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
\$ - 240,000 -	\$ - 247,500 -	\$ - 7,500	\$ 20,000 55,000	\$ 26,969 87,423	\$ 6,969 32,423
240,000	247,500	7,500	75,000	114,392	39,392
720,000	678,352 - -	41,648 - 	79,078 - -	150,471 - -	(71,393) - -
720,000	678,352	41,648	79,078	150,471	(71,393)
480,000	408,600	(71,400)			
480,000	408,600	(71,400)			
\$	\$(22,252)	\$ <u>(22,252)</u>	\$(4,078) *	\$(36,079)	\$ (32,001)

Combining Schedule of Revenues and Expenditures Budget and Actual

Annually Budgeted Non-Major Governmental Funds

For the Year Ended June 30, 2004

initiaea)		CDBG	
	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:			
Charges for services	\$ -	\$ -	\$ -
Intergovernmental	466,601	450,745	(15,856)
Miscellaneous			
Total Revenues	466,601	450,745	(15,856)
Expenditures:			
Public safety			-
Education	•		-
Public works	466,601	430,726	35,875
Culture and recreation			
Total Expenditures	466,601	430,726	35,875
Other Financing Sources:			
Transfers in	-		
Total Other Financing Sources	-		
Excess of revenues and other financing sources over (under) expenditures	\$	\$ 20,019	\$ 20,019

^{*} Represents budgetary use of Fund Balance voted by the City Council.

_		DHA			School Cafeteria	
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	<u>Actual</u>	Variance Favorable (Unfavorable)
\$	- 82,095 -	\$ - 79,344 	\$ - (2,751)	\$ - 582,486 	\$ - 568,881 	\$ - (13,605)
	82,095	79,344	(2,751)	582,486	568,881	(13,605)
	82,095	79,906	2,189	582,486	573,443	9,043
	-	-	-	-	-	-
	82,095	79,906	2,189	582,486	573,443	9,043
				<u> </u>		
	-	-	<u>.</u>			-
\$	-	\$(562)	\$(562)_	\$	\$(4,562)	\$(4,562)
						(continued)

Combining Schedule of Revenues and Expenditures Budget and Actual

Annually Budgeted Non-Major Governmental Funds

For the Year Ended June 30, 2004

		Police DOJ	
Revenues:	Budget	Actual	Variance Favorable (Unfavorable)
Charges for services			
Intergovernmental	\$ 800,000	\$ 752,183	\$ (47,817)
Miscellaneous	311,300	464,504	153,204
Total Revenues	4 444 200	4 040 007	405 207
Evanditura	1,111,300	1,216,687	105,387
Expenditures: Public safety			
Education			
Public works	1,111,300	1,195,524	(84,224)
Culture and recreation		-	-
Total Expenditures			
	1,111,300	1,195,524	(84,224)
Other Financing Sources: Transfers in			
Total Other Financina Sources			
Total Other Financing Sources			
Excess of revenues and other financing sources over (under) expenditures			
boulded ever (under) experientalies	\$	\$ 21,163	\$21,163_

^{*} Represents budgetary use of Fund Balance voted by the City Council.

School Grants			School Special Programs			
Budget	<u>Actual</u>	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	
\$ - 3,164,417	\$ - 2,819,111	\$ - (345,306)	\$ - 830,000	\$ - 415,300	\$ - (414,700)	
3,164,417	2,819,111	(345,306)	830,000	415,300	(414,700)	
3,164,417 -	2,819,670 -	- 344,747 -	- 830,000 -	- 460,266 -	369,734 -	
3,164,417	2,819,670	344,747	830,000	460,266	369,734	
			<u> </u>	<u> </u>		
\$	\$(559)	\$ (559)	\$	\$_(44,966)	\$ (44,966)	

Combining Schedule of Revenues and Expenditures Budget and Actual

Annually Budgeted Non-Major Governmental Funds

For the Year Ended June 30, 2004

···,		Total	
Parameter	<u>Budget</u>	Actual	Variance Favorable (Unfavorable)
Revenues:	A 4 000 500	A 4 074 455	A 24.055
Charges for services	\$ 1,636,500	\$ 1,671,155	\$ 34,655
Intergovernmental	5,875,899	5,515,669	(360,230)
Miscellaneous	184,077	189,292	5,215_
Total Revenues	7,696,476	7,376,116	(320,360)
Expenditures:			
Public safety	932,658	913,907	(18,751)
Education	6,062,795	5,695,967	(366,828)
Public works	1,228,925	1,238,687	9,762
Culture and recreation	32,500	35,353	2,853
Total Expenditures	8,256,878	7,883,914	(372,964)
Other Financing Sources:			
Transfers in	(560,402)	(507,798)	52,604
Total Other Financing Sources	(560,402)	(507,798)	52,604
Excess of revenues and other financing sources over (under) expenditures	\$ <u>(1,120,804)</u> *	\$ <u>(1,015,596)</u>	\$105,208_

^{*} Represents budgetary use of Fund Balance voted by the City Council.

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Internal Service Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

		Dover Net Fund	
		Actual	Variance
	Budget	(Budgetary <u>Basis)</u>	Favorable (Unfavorable)
Operating Revenues:			
Charges for services Other revenue	\$ 253,079 	\$ 254,180	\$ 1,101 —————
Total Operating Revenues	253,079	254,180	1,101
Operating Expenses:			
Personnel services	-		-
Purchased services	-	-	-
Supplies and materials		-	•
Capital outlay Other	253,079	207,507	45,572
Total Operating Expenses	253,079	207,507	45,572
Operating Income (Loss)		46,673	46,673
Net Income (Loss)	\$	\$46,673_	\$_46,673_

Internal Service Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

(continued)

	Central Stores Fund					
		Actual	Variance			
		(Budgetary	Favorable			
	<u>Budget</u>	Basis)	(Unfavorable)			
Operating Revenues:						
Charges for services	\$ 62,000	\$ 61,694	\$ (306)			
Other revenue						
Total Operating Revenues	62,000	61,694	(306)			
Operating Expenses:						
Personnel services	-		-			
Purchased services	50,960	54,008	(3,048)			
Supplies and materials	11,040	5,791	5,249			
Capital outlay	-	-	•			
Other						
Total Operating Expenses	62,000	59,799	2,201			
Operating Income (Loss)		1,895_	1,895			
Net Income (Loss)	\$	\$ <u>1,895</u>	\$1,895			

Internal Service Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

(continued)

	Fleet Maintenance Fund					
	<u>Budget</u>	Actual (Budgetary <u>Basis)</u>	Variance Favorable (Unfavorable)			
Operating Revenues:						
Charges for services Other revenue	\$ 516,413 	\$ 573,791 206	\$ 57,378 206			
Total Operating Revenues	516,413	573,997	57,584			
Operating Expenses:						
Personnel services	358,892	341,123	17,769			
Purchased services	4,242	4,833	(591)			
Supplies and materials	17,300	11,454	5,846			
Capital outlay	500	500	-			
Other	_135,479_	222,950	<u>(87,471)</u>			
Total Operating Expenses	516,413	580,860	(64,447)			
Operating Income (Loss)	-	(6,863)	(6,863)			
Net Income (Loss)	\$	\$ (6,863)	\$ (6,863)			

Internal Service Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

		Vorkers Compensation F	und
		Actual (Budgetary	Variance Favorable
	Budget	Basis)	(Unfavorable)
Operating Revenues:			
Charges for services Other revenue	\$ 370,000	\$ 370,000 1,834	\$ - 1,834
Total Operating Revenues	370,000	371,834	1,834
Operating Expenses:			
Personnel services	285,000	228,319	56,681
Purchased services	28,545	74,769	(46,224)
Supplies and materials	-	-	-
Capital outlay	no.		
Other	56,455	22,303	34,152
Total Operating Expenses	370,000	_325,391_	44,609
Operating Income (Loss)		46,443_	46,443
Net Income (Loss)	\$	\$46,443_	\$ 46,443

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Capital Assets Used in the Operation

Schedule of Changes in Capital Assets by Source

For the Year Ended June 30, 2004

	Capital Assets July 1, 2003		Additions	Depreciation		Deletions	:	Capital Assets June 30, 2004
Governmental:								
Land	\$ 10,334,060	\$	-	\$ -	\$	-	\$	10,334,060
Buildings and improvements	40,612,907		3,365,825	(1,394,913)		-		42,583,819
Machines, equipment and furnishings	11,827,201		808,260	(1,665,170)		-		10,970,291
Infrastructure	17,528,275		659,868	(1,588,016)		-		16,600,127
Construction in process	11,034,731	_	5,394,613	-		(3,682,769)		12,746,575
Subtotal	91,337,174		10,228,566	(4,648,099)		(3,682,769)		93,234,872
Business-Type:								
Land	2,036,726		_	_		_		2,036,726
Buildings and improvements	26,841,907		118,684	(1,168,370)		-		25,792,221
Machines, equipment and furnishings	1,980,331		476,449	(277,606)		-		2,179,174
Infrastructure	25,876,175		1,903,376	(836,327)		_		26,943,224
Construction in process	5,210,846		1,956,927			_		7,167,773
Subtotal	61,945,985	-	4,455,436	(2,282,303)	•	-	_	64,119,118
		_					_	
Total Primary Government:								
Land	12,370,786		-	-		-		12,370,786
Buildings and improvements	67,454,814		3,484,509	(2,563,283)		-		68,376,040
Machines, equipment and furnishings	13,807,532		1,284,709	(1,942,776)		-		13,149,465
Infrastructure	43,404,450		2,563,244	(2,424,343)		-		43,543,351
Construction in process	16,245,577	_	7,351,540	-		(3,682,769)	_	19,914,348
Total	\$ 153,283,159	\$_	14,684,002	\$ (6,930,402)	\$	(3,682,769)	\$_	157,353,990
Investments in Capital Assets:								
General fund revenues	\$ 91,337,174	\$	10,228,566	\$ (4,648,099)	\$	(3,682,769)	\$	93,234,872
Enterprise fund revenues	61,945,985		4,455,436	(2,282,303)		-		64,119,118
		-						
Total Investments in Capital Assets	\$ 153,283,159	\$_	14,684,002	\$ (6,930,402)	\$	(3,682,769)	\$_	157,353,990

Schedule of Changes in Capital Assets By Function and Activity

For the Year Ended June 30, 2004

		General Fixed Assets July 1, 2003		Net <u>Additions</u>	<u>D</u>	epreciation		General Fixed Assets June 30, 2004
Governmental:								
General Government:								
City council	\$	33,917	\$	-	\$	(2,056)	\$	31,861
Executive		124,327		21,600		(12,690)		133,237
Finance		85,563		-		(5,186)		80,377
Planning Miscellaneous		101,735		-		(818)		100,917
Total General Government	-	168,480 514,022	-	21,600		(20,750)	-	168,480 514,872
Public Safety:								
Police		962,935		-		(139,035)		823,900
Fire	_	1,569,952	_	36,685		(143,044)		1,463,593
Total Public Safety		2,532,887		36,685		(282,079)		2,287,493
Public Works:								
Community Services-Public Works		45,113,543		3,540,311	_(2,086,293)		46,567,561
Total Public Works		45,113,543		3,540,311	(2,086,293)		46,567,561
Education:								
School department	_	37,817,686	_	2,151,110		1,637,556)	_	38,331,240
Total Education		37,817,686		2,151,110	(1,637,556)		38,331,240
Human services:								
Human services	_	28,521	_	-		(1,729)	-	26,792
Total Human services		28,521		-		(1,729)		26,792
Culture and Recreation:								
Public library		1,733,851		126,903		(463,366)		1,397,388
Recreation	_	3,596,664	_	669,188	_	(156,326)	_	4,109,526
Total Culture and Recreation	_	5,330,515	-	796,091	_	(619,692)	-	5,506,914
Total Governmental Capital Assets	\$_	91,337,174	\$_	6,545,797	\$	(4,648,099)	\$_	93,234,872
Business-Type:								
Water	\$	16,661,496	\$	2,926,249	\$	(526,183)	\$	19,061,562
Sewer	•	40,651,138	•	1,506,392		(1,613,756)		40,543,774
Arena		4,633,381		-		(142,364)		4,491,017
DIDA	_		_	22,765		-	-	22,765
Total Business-Type Capital Assets	\$_	61,946,015	\$_	4,455,406	\$	(2,282,303)	\$_	64,119,118
Total Capital Assets	\$	153,283,189	\$_	11,001,203	\$	(6,930,402)	\$_	157,353,990

Schedule of Capital Assets By Function and Activity

June 30, 2004	Jι	ın	e	30	2	0	04	
---------------	----	----	---	----	---	---	----	--

	<u>Land</u>	Buildings and <u>Improvements</u>	Machinery, Equipment and <u>Furnishings</u>
Governmental: General Government:			
City council Executive Finance Planning Miscellaneous Total General Government	\$ - - - - - -	\$ - - - - - -	\$ 31,861 133,237 80,377 12,672
Public Safety: Police Fire Total Public Safety	<u>:</u>	116,892 415,257 532,149	707,008 1,011,610 1,718,618
Public Works: Community Services-Public Works Total Public Works	10,334,060	7,755,042 7,755,042	1,198,402 1,198,402
Education: School department Total Education	<u> </u>	30,705,125 30,705,125	6,941,849 6,941,849
Human Services: Human services Total Human Services			26,792 26,792
Culture and Recreation: Public library Recreation Total Culture and Recreation	<u> </u>	843,815 2,747,688 3,591,503	553,573 272,910 826,483
Total Governmental Capital Assets	\$_10,334,060_	\$_42,583,819_	\$_10,970,291
Business-Type: Water Sewer Arena DIDA	\$ 688,530 1,096,305 251,890	\$ 2,510,158 19,114,390 4,167,672	\$ 1,303,570 804,153 71,455
Total Business-Type Capital Assets	\$2,036,725	\$ 25,792,220	\$2,179,178
Total Capital Assets	\$ <u>12,370,785</u>	\$_68,376,039_	\$ 13,149,469

Infra-	Construction	
Structure	in Progress	<u>Total</u>
\$ -	\$ -	\$ 31,861
_	Ψ - -	133,237
		80,377
_	88,245	100,917
_	168,480	168,480
	256,725	514,872
	200,7.20	3, 3
		922.000
-	26.726	823,900
	36,726	1,463,593
-	36,726	2,287,493
46 494 697	44 440 450	46 507 504
16,131,907	11,148,150	46,567,561
16,131,907	11,148,150	46,567,561
417,677	266,589	38,331,240
417,677	266,589	38,331,240
-		26,792
-	-	26,792
-	-	1,397,388
50,543	1,038,385	4,109,526
50,543	1,038,385	5,506,914
© 40 000 407	¢ 40.746.675	¢ 02.224.072
\$ 16,600,127	\$ 12,746,575	\$ 93,234,872
\$ 11,277,171	\$ 3,282,133	\$ 19,061,562
15,666,051	3,862,875	40,543,774
-		4,491,017
-	22,765	22,765
\$_26,943,222	\$_7,167,773_	\$ 64,119,118
10,010,222		
	0.40.044.040	0 457.050.000
\$ 43,543,349	\$_19,914,348	\$_157,353,990

Proprietary (Enterprise) Funds

Enterprise Funds were established to account for activities that are financed and operated in a manner similar to private business enterprises, where the intent of the governing body is that the activity be self-supporting based on user charges.

The City of Dover has the following Enterprise Funds:

<u>Water Fund</u>: To account for the operation of a water treatment plant, City wells and water system.

<u>Sewer Fund</u>: To account for the operation of a sewer treatment plant, pumping station and sewer lines.

<u>Arena Fund</u>: To account for the operations of the Dover Ice Arena.

<u>DIDA Fund</u>: To account for the operations of the Dover Industrial Development Authority. No budget was adopted for the DIDA fund in fiscal year 2004.

Enterprise Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

Actual (Budgetary Budget Variance Favorable (Unfavorable)	
Budget Basis (Unfavorable) Operating Revenues: Value Val	
Operating Revenues: Operating revenue \$ 2,516,010 \$ 2,779,462 \$ 263,452 Other 37,911 40,553 2,642 Total Operating Revenues 2,553,921 2,820,015 266,094 Operating Expenses:	
Operating revenue Other \$ 2,516,010 37,911 \$ 2,779,462 40,553 \$ 263,452 2,642 Total Operating Revenues 2,553,921 2,820,015 266,094 Operating Expenses:	
Other 37,911 40,553 2,642 Total Operating Revenues 2,553,921 2,820,015 266,094 Operating Expenses:	
Total Operating Revenues 2,553,921 2,820,015 266,094 Operating Expenses:	
Operating Expenses:	
Personnel services 1,008.216 1,041,122 (32,906)	
Purchased services 206,226 201,158 5,068	
Supplies and materials 376,244 417,708 (41,464)	
Capital outlay 2,000 1,239 761	
Other 85,327 116,103 (30,776)	
Depreciation <u>414,000</u> <u>526,183</u> <u>(112,183)</u> ((1)
Total Operating Expenses 2,092,013 2,303,513 (211,500)	
Operating Income (Loss) 461,908 516,502 54,594	
Non-Operating Income (Expenses): (299,997) (233,516) 66,481 Intergovernmental	
Total Non-Operating Income (Expenses) (299,997) (233,516) 66,481	
Net Income (Loss) Before Operating Transfers 161,911 282,986 121,075	
Operating Transfers Out:	
Total Operating Transfers In (Out) (161,911) (161,911) -	
Net Income (Loss) \$ \$121,075 \$121,075	

Enterprise Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

(continued)

(continued)		Sewer Fund	
		Actual	Variance
		(Budgetary	Favorable
	Budget	Basis)	(Unfavorable)
Operating Revenues:			
Operating revenue	\$ 3,260,362	\$ 3,594,423	\$ 334,061
Other	35,359	80,719	45,360
Total Operating Revenues	3,295,721	3,675,142	379,421
Operating Expenses:			
Personnel services	1,051,976	1,007,210	44,766
Purchased services	185,648	190,347	(4,699)
Supplies and materials	774,884	718,151	56,733
Capital outlay	117,500	135,438	(17,938)
Other	97,358	245,595	(148,237)
Depreciation	415,000	1,613,756	(1,198,756) (1)
Total Operating Expenses	2,642,366	3,910,497	_(1,268,131)
Operating Income (Loss)	653,355	(235,355)	(888,710)
Non-Operating Income (Expenses):			
Interest expense	(758,058)	(762,630)	(4,572)
Intergovernmental	459,062	474,062	15,000
Total Non-Operating Income (Expenses)	(298,996)	(288,568)	10,428_
Net Income (Loss) Before		(500.000)	(2-2-2-2)
Operating Transfers	354,359	(523,923)	(878,282)
Operating Transfers Out:	(354,359)	(354,359)	-
Total Operating Transfers In (Out)	(354,359)	(354,359)	-
Net Income (Loss)	\$	\$(878,282)	\$(878,282)

Enterprise Funds

Schedule of Revenues and Expenses -Budget and Actual

For the Year Ended June 30, 2004

(continued)		Arena Fund	
		Actual	Variance
		(Budgetary	Favorable
	Budget	Basis)	(Unfavorable)
Operating Revenues:			
Operating revenue	\$ 1,136,398	\$ 996,402	\$ (139,996)
Other	32,600	46,032	13,432
Total Operating Revenues	1,168,998	1,042,434	(126,564)
Operating Expenses:			
Personnel services	413,846	426,419	(12,573)
Purchased services	97,995	109,209	(11,214)
Supplies and materials	294,950	342,122	(47,172)
Capital outlay	· -	· -	` ' -
Other	17,580	55,325	(37,745)
Depreciation	165,500	142,364	23,136
Total Operating Expenses	989,871	_1,075,439_	(85,568)
Operating Income (Loss)	179,127	(33,005)	(212,132)
Non-Operating Income (Expenses):			
Interest expense	(179,127)	(175,880)	3,247
Intergovernmental			-
Total Non-Operating Income (Expenses)	(179,127)	(175,880)	3,247
Net Income (Loss) Before			
Operating Transfers		(208,885)	(208,885)
Operating Transfers	·	(200,000)	(200,005)
Operating Transfers Out:	-	-	
Total Operating Transfers In (Out)		-	
Net Income (Loss)	\$ -	\$ (208,885)	\$ (208,885)

Fiduciary Funds

Fiduciary Funds account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governments, and other funds.

Agency Funds:

- <u>Performance Bonds</u>: To account for funds received from contractors doing work for the City to insure the City against the contractor's failure to complete the required.
- <u>Chamber of Commerce</u>: To account for funds received from Chamber of Commerce for its Riverwalk Project.
- <u>Department Agency</u>: To account for funds received from other organizations for activities administered by various City departments.
- <u>School Agency</u>: To account for funds received from other organizations for activities administered by the Dover School Department.

Private Purpose Funds:

- <u>Cemetery</u> To account for private donations left in trust to maintain graves and provide flowers.
- <u>Parks and Recreation</u> To account for private donations left in trust to assist individuals attending various recreational programs.
- Welfare To account for private donations left in trust for the benefit of low or moderate income individuals.
- <u>School</u> To account for private donations left in trust mainly for the benefit of providing scholarships to high school graduates.

Agency Funds

Combining Balance Sheet

June 30, 2004

	Performance <u>Deposits</u>	Chamber of Commerce	Department Agency	School Agency	<u>Total</u>
ASSETS					
Due from other funds	\$_931,983_	\$_3,083_	\$_22,963_	\$_11,060_	\$ 969,089
Total Assets	\$_931,983_	\$_3,083_	\$_22,963	\$_11,060	\$ 969,089
LIABILITIES					
Other liabilities	\$ 931,983	\$_3,083_	\$_22,963	\$_11,060_	\$ 969,089
Total Liabilities	\$_931,983_	\$_3,083_	\$_22,963_	\$ <u>11,060</u>	\$ 969,089

Agency Funds

Combining Statement of Changes in Assets and Liabilities For the Fiscal Year Ended June 30, 2004

	Balance July 1, <u>2003</u>	Additions	<u>Deductions</u>	Balance June 30, <u>2004</u>
Performance Deposits Assets - due from other funds	\$542,166	\$1,606,545	\$1,216,728	\$ 931,983
Liabilities - other liabilities	\$542,166_	\$1,606,545	\$1,216,728	\$ 931,983
<u>Chamber of Commerce</u> Assets - due from other funds	\$3,083	\$	\$	\$3,083
Liabilities - other liabilities	\$3,083_	\$	\$	\$
Department Agency Assets - due from other funds	\$18,300	\$42,120_	\$37,457_	\$ 22,963
Liabilities - other liabilities	\$ 18,300	\$\$	\$ 37,457	\$ 22,963
School Agency Assets - due from other funds	\$10,206	\$ 15,912	\$15,058_	\$11,060
Liabilities - other liabilities	\$10,206_	\$ 15,912	\$15,058_	\$ 11,060
<u>Totals</u> Assets - due from other funds	\$ 573,755	\$1,664,577	\$1,269,243	\$ 969,089
Liabilities - other liabilities	\$ 573,755	\$ 1,664,577	\$1,269,243_	\$ 969,089

Private Purpose Trust Funds

Combining Balance Sheet

June 30, 2004

	Cemetery	Parks and Recreation	<u>Welfare</u>	School	<u>Total</u>
ASSETS					
Due from other funds	\$ 131,887	\$_35,600	\$_95,117_	\$ 279,959	\$ 542,563
Total Assets	131,887	35,600	95,117	279,959	542,563
LIABILITIES AND NET ASSETS	≦				
Accounts payable	120_			150_	270_
Total Liabilities	120_	-	-	150_	270
NET ASSETS					
Total Net Assets Held in	Trust \$ 131,767	\$_35,600_	\$_95,117_	\$ 279,809	\$ 542,293

Private Purpose Trust Funds

Combining Statement of Changes in Fudiciary Net Assets For Fiscal Year Ended June 30, 2004

	Cemetary	Parks and Recreation	Welfare	School	<u>Total</u>
Additions: Contributions Investment income	\$ 910 2,715	\$ - 	\$ 200 	\$ 4,174 6,518	\$ 5,284 12,153
Total Additions	3,625	762	2,358	10,692	17,437
Deductions: Disbursements by agent	639		<u>762</u>	16,185	17,586_
Total Deductions	639		762	16,185	17,586
Net Increase (Decrease)	2,986	762	1,596	(5,493)	(149)
Net Assets: Beginning of Year	128,781	_ 34,838_	93,521	285,302	542,442_
End of Year	\$ <u>131,767</u>	\$_35,600	\$ 95,117	\$ 279,809	\$ 542,293

STATISTICAL SECTION

Net Assets by Component

Last Ten Fiscal Years (2)

(accrual basis of accounting)

	Fisca	ΙΥε	ear
	 2003		2004
Governmental Activities			
Invested in capital assets, net of related debt (1)	\$ 51,950,857	\$	54,950,025
Restricted	449,317		467,560
Unrestricted	(3,376,708)		(4,956,172)
Total governmental activities net assets	\$ 49,023,466	\$	50,461,413
Business-type activities			
Invested in capital assets, net of related debt	\$ 50,262,498	\$	49,960,529
Restricted	908,920		1,548,748
Unrestricted	3,890,445		3,777,256
Total business-type activities net assets	\$ 55,061,863	\$	55,286,533
Primary government			
Invested in capital assets, net of related debt	\$ 102,213,355	\$	104,910,554
Restricted	1,358,237		2,016,308
Unrestricted	513,737		(1,178,916)
Total primary government net assets	\$ 104,085,329	\$	105,747,946

Data Source:

Audited Financial Statements

Notes:

- (1) Invested in capital assets, net of related debt restated for FY03.
- (2) The City will continue to annually report information until this schedule includes 10 fiscal years.

Change in Net Assets

Last Ten Fiscal Years (1)		
(accrual basis of accounting)		
	Fiscal 2003	Year 2004
Expenses	2003	2004
Governmental activities:		
General government	\$ 3,745,857	
Public safety	9,713,495	10,657,493
Public works	7,995,930	6,739,392
Culture and recreation	2,985,494	2,911,587
Education	36,502,911	37,408,903
Human services	630,133	1,481,363 4,639,183
Intergovernmental Interest	3,695,246 1,492,822	1,646,763
Miscellaneous	318,758	1,040,703
Total governmental activities expenses	67,080,646	69,294,516
Business-type activities:		
Water services	2,326,346	2,521,875
Sewer services	4,327,567	4,566,230
Arena services	1,151,200	1,262,538
DIDA services	7,098	7,894
Total business-type activities expenses	7,812,211	8,358,537
Total primary government expenses	\$ 74,892,857	\$ 77,653,053
Program Revenues		
Governmental activities:		
Charges for services		
General government	\$ 1,484,034	\$ 871,799
Public safety	1,235,206	806,821
Public works	868,876	1,260,514
Culture and recreation	403,968	718,942
Education	9,004,003	12,951,805
Human services	6,230	11,749
Miscellaneous	54,573	40.004.000
Total charges for services	13,056,890	16,621,630
Operating grants and contributions	9,116,737	6,724,481
Capital grants and contributions Total governmental activities program revenues	1,691,916 23,865,543	1,768,318 25,114,429
Business-type activities:		
Charges for services	2 159 780	2 027 514
Water services Sewer services	3,158,780 4,196,982	3,027,514 3,928,891
Arena services	783,190	1,062,556
DIDA services	-	-
Total charges for services	8,138,952	8,018,961
Operating grants and contributions	-	-
Capital grants and contributions	512,554	474,062
Total business-type activities program revenues	8,651,506	8,493,023
Total primary government program revenues	\$ 32,517,049	\$ 33,607,452
Net (Expenses)Revenue		
Governmental activities	\$ (43,215,103)	\$ (44,180,087)
Business-type activities	839,295	134,486
Total Primary government net expense	\$ (42,375,808)	\$ (44,045,601)
General Revenues and Other Changes in Net Assets		
Governmental activities:		
Property tax	\$ 38,969,984	\$ 41,202,971
Motor vehicle registration tax	3,719,694	3,844,146
Penalties, interest and other taxes	196,283	218,578
Investment income	244,495	334,854
Other revenue	223,362	100,160
Transfers, net	14,524	(82,675)
Total governmental activities	43,368,342	45,618,034
Business-type activities:		
Investment income	11,042	7,509
Transfers, net	(14,524)	82,675
Total business-type activities	(3,482)	90,184
Total primary government	\$ 43,364,860	\$ 45,708,218
Change in Net Assets		
Governmental activities	\$ 153,239	\$ 1,437,947

Data Source

Audited Financial Statements

Business-type activities Total primary government

⁽¹⁾ The City will continue to annually report information until this schedule includes 10 fiscal years.

Fund Balances, Governmental Funds

Last Ten Fiscal Years
(modified accrual basis of accounting)

										Fisca	al Y	'ear								
		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004
All governmental funds																				
Reserved for encumbrances	\$	588.897	\$	373.843	S	631,908	\$	742,329	\$	363,783	\$	4.059.335	\$ 3	3.965.278	\$	4.765.121	\$	3.010,468	\$	3.536.735
Reserved for advances	_	324,617	•	225,343	•	247,065		316,000	*	399,500	•	286,000	•	309,500	•	944,236		1,381,880		1.674.304
Reserved for expenditures		02-4,017		220,040		247,000		30,000		255.000		233,750		212,500		191,250		170.000		110,000
Reserved for capital outlay		1,103,514		1,562,742		2.046,855		1.172,303		3,500,512		600,176	6	3.023.208		259.577		4.167,670		4,614,028
Reserved for other		53.986		27,441		22,276		23,077		25,707		27,484		27.682		28,938		23,424		29,963
Total Reserved	_	2,071,014		2,189,369	-	2,948,104	_	2.283,709	-	4.544,502		5,206,745	10	0.538.168	-	6.189.122	-	8,753,442		9,965,030
Unreserved		1.472.805		1,030,095		2,346,104		2,488,024		2,874,748		4,874,335		5,465.045		4.330.531		7,379,307		7,876,767
Total all governmental funds		3,543,819	\$	3,219,464	4	5,165,901	S	4.771,733	\$		4	10.081,080		5.003.213	0	10.519.653	\$	16.132.749	\$ 1	7,870,707
rotar all governmentar funds	-	3,343,619	Ŷ	3,219,404	Φ	5,105,901	Ф	4,771,733	Φ	7,419,200	φ_	10,061,060	\$ 10	5,003,213	φ	10,519,055	φ	10,102,749	Ψ	7,041,737
General Fund																				
Reserved for encumbrances	\$	108,171	\$	74,728	\$	70,937	\$	152,091	\$	363,783	\$	363,239	\$	469,814	\$	703,744	\$	790,753	\$	398,376
Reserved for advances (1)		324,617		225,343		247,065		316,000		399,500		286,000		309,500		944,236		1,381,880		1,674,304
Reserved for expenditures		-		-		-		30.000		255.000		233.750		212,500		191,250		170,000		110,000
Reserved for capital outlay (2)		9.802		43,363		71,426		78,176		291,930		263,680		286,559		259,577		85,693		148,750
Reserved for other		-		-		-						-						-		-
Total Reserved	_	442,590		343.434		389,428		576,267		1.310.213		1.146.669	1	1.278.373		2,098,807		2,428,326		2,331,430
Unreserved		1,227,710		861,498		2.025,339		2.034,593		2,149,416		3,949,957		1,408,451		3,605,676		3,709,521		3.593.044
Total General Fund	\$	1,670,300	\$	1.204.932	\$		\$	2,610,860	\$		\$	5,096,626		5.686.824	\$		\$		\$	5,924,474
Special Revenue funds																				
Reserved for encumbrances	\$		\$	-	\$	41,715	\$	153,600	\$	-	\$	140,775	\$	120,768	\$	193,662	\$	394,501	\$	226,936
Reserved for advances		-		-		-		-		-		-				-				-
Reserved for expenditures				-		-				-						-				
Reserved for capital outlay				-		-				-		-				-		-		
Reserved for other		53,986		27,441		22,276		23,077		25,707		27,484		27,682		28,938		23,424		29,963
Total Reserved		53,986		27,441		63,991		176,677		25,707		168,259		148,450		222,600		417,925		256,899
Unreserved		245.095		168,597		192,458		453,431		725,332		924,378	1	1,056,594		1,337,663		3,669,786		4,283,723
Total Special Revenue funds	\$	299,081	\$	196,038	\$	256,449	\$	630,108	\$	751,039	\$	1,092,637	\$ 1	1,205,044	\$	1,560,263	\$	4,087,711	\$	4,540,622
Capital Broject funds																				
Capital Project funds Reserved for encumbrances	S	480,726	S	299,115	\$	519,256	s	436,638	8		\$	3.555,321	\$ 3	3.374.696	\$	3.867.715	\$	1.825.214	\$	2.911.423
Reserved for advances	ų.	400,720	Ψ	200,110	Ψ	010,200	Ψ	400,000	9		9	0,000,021	9 0	7,074,030	φ	0,007,710	Ψ	1,020,214	Ψ	2,311,423
Reserved for expenditures																				
Reserved for capital outlay		1,093,712		1,519,379		1.975,429		1,094,127		3.208.582		336,496		5.736.649				4,081,977		4,465,278
Reserved for other		1,055,712		1,519,579		1,975,429		1,054,127		3,200,302		330,490	-	5,730,049				4,001,977		4,405,278
Total Reserved	_	1,574,438		1.818.494		2.494.685	_	1.530.765		3.208.582		3.891.817		9.111.345		3.867,715		5.907.191		7.376,701
Unreserved		-		-		-				-		-	ç	-		(612,808)		5,907,191		7,376,701
Total Capital Project funds	\$	1,574,438	\$	1,818,494	\$	2,494,685	\$	1,530,765	\$	3,208,582	\$	3,891,817	\$ 9	,111,345	\$	3,254,907	\$	5,907,191	\$	7,376,701

Data Source
Audited Financial Statements
Beginning in Fiscal Year 2003 Special Revenue Funds include funds which were previously considered Trust Funds under the Pre GASB 34 reporting model.

Notes:
(1) This reserve is for the cash advance to the Arena Fund.
(2) Appropriations for capital assets financed through the General Fund have a 3 year life or until the purpose is met.

Change in Fund Balances, Governmental Funds

Last Ten Fiscal Years (modified accrual basis of accounting)

					Fisca	l Year				
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Revenues										
Taxes	\$ 26,391,122	\$ 26,315,269	\$ 27,896,396	\$ 27,475,883	\$ 29,211,331	\$ 29,376,946	\$ 32,105,887	\$ 35,759,199	\$ 39,127,067	\$ 41,635,187
Licenses and permits	2,021,879	2,237,778	2,549,240	2,842,129	3,005,048	3,344,023	3,686,246	3,944,619	4,096,208	4,254,976
Intergovernmental	3,287,956	3,425,445	4,824,697	4,468,834	4,480,277	4,983,314	5.235.678	5,971,855	7,028,720	8,277,017
Current services	2,014,379	2,018,643	2,245,852	2,296,463	2,454,321	2,441,185	2,799,133	2,875,191	3,986,260	3,682,668
Education	4,055,733	3,537,781	3,668,590	4,174,750	4,446,561	8,823,894	9,333,811	11,003,650	11,740,906	11,666,453
Miscellaneous	1,341,890	998,663	1,001,989	1,924,630	1,273,730	1,472,918	1,734,335	1,302,185	1,060,772	1,427,204
Total revenues	39,112,959	38,533,579	42,186,764	43,182,688	44,871,268	50,442,280	54,895,090	60,856,699	67,039,934	70,943,506
Expenditures										
General government	\$ 2,005,659	\$ 2,113,726	\$ 2,190,035	\$ 2,018,075	\$ 2,220,952	\$ 2,752,678	\$ 2,957,861	\$ 3,049,278	\$ 3,362,579	\$ 3,682,989
Public safety	5,888,360	6,082,111	6,242,617	6,953,254	7,027,867	7,931,994	8,516,843	9,016,550	9,669,513	10,453,530
Public works (1)	2,466,391	3,379,036	3,317,729	3,479,659	3,674,158	3,685,294	4,264,705	4,158,668	5,278,346	4,774,012
Culture and recreation (1)	1,843,913	1,236,780	1,367,155	1,449,134	1,569,064	1,733,286	1,891,421	1,969,556	2,026,355	2,232,117
Education	19,296,315	20,120,591	20,751,169	21,342,687	22,553,697	24,750,933	27,151,429	31,382,245	34,643,006	36,706,948
Human services	783,781	750,569	1,329,668	1,397,457	1.050,727	1.109,990	1,617,411	1,141,594	1,181,469	1,475,210
Intergovernmental	2,422,702	2,496,169	2,463,777	2,741,840	2,729,400	2.824.052	2.855,108	3,666,619	3.695,246	4.639,183
Capital outlay (2)	3,728,734	2,122,659	2,252,050	2,480,628	13,522,595	6,450,130	8,894,073	7,596,771	7,471,290	5,393,035
Debt service										
Principal	1,228,226	1,392,615	1,429,326	1,735,106	1,802,942	2,000,038	3,291,991	4,006,958	3,998,487	4,214,821
Interest	957,715	982,344	1,048,770	1,062,741	1,051,474	1,394,983	1,159,145	1,700,213	1,524,218	1,644,937
Total expenditures	40,621,796	40,676,600	42,392,296	44,660,581	57,202,876	54,633,378	62,599,987	67,688,452	72,850,509	75,216,782
Excess of revenues										
Over(under) expenditures	(1,508,837)	(2,143,021)	(205,532)	(1,477,893)	(12,331,608	(4,191,098)	(7,704,897)	(6,831,753)	(5,810,575)	(4,273,276)
Other Financing Sources (Uses)										
Bond proceeds	\$ 2,608,000		\$ 2,272,871	\$ 1,047,289	\$ 14,720,603	\$ 6,920,928	\$ 13,586,400	\$ 1,229,000	\$ 9,159,000	\$ 6,065,000
Transfers in	700,393	730,864	256,138	36,435	503,071	257,193	577,740	531,781	944,509	1,040,165 (
Transfers out	(932,593)	(668,709)	(377,040)	-	(244,571	(325,193)	(537,110)	(412,588	(929,985)	(1,122,840) (3
Total other financing sources (uses)	2,375,800	1,818,666	2,151,969	1,083,724	14,979,103	6,852,928	13,627,030	1,348,193	9,173,524	5,982,325
Net Change in fund balances	\$ 866,963	\$ (324,355)	\$ 1,946,437	\$ (394,169)	\$ 2,647,495	\$ 2,661,830	\$ 5,922,133	\$ (5,483,560	\$ 3,362,949	\$ 1,709,049
Debt Service as a percentage of										
non-capital outlay expenditures	5.9%	6.2%	6.2%	6.6%	6.5%	7.0%	8.3%	9.5%	8.4%	8.4%

Data Source Audited Financial Statements

Beginning in Fiscal Year 2003 Special Revenue Funds include funds which were previously considered Trust Funds under the Pre GASB 34 reporting model.

(1) A reorganization of personnel occurred in 1996 concentrating maintenance workers to Public Works.
(2) Capital outlay expenditures are presented within other function categories on page 30..
(3) Gross amounts of transfers in and out are presented here, while transfers between nonmajor governmental funds have been eliminated on page 30.

Change in Fund Balances, General Fund Last Ten Fiscal Years (modified accrual basis of accounting)

					Fisca	l Year				
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Revenues										
Taxes	\$ 26,391,122	\$ 26,315,269	\$ 27,896,396	\$ 27,475,883	\$ 29,211,331	\$ 29,141,018	\$ 31,853,179	\$ 35,585,882	\$ 38,649,599	\$ 41,525,541
Licenses and permits	2,021,879	2,237,778	2,549,240	2,842,129	3,005,048	3,344,023	3,686,246	3,944,619	4,096,208	4,254,970
Intergovernmental	1,527,973	1,354,223	1,324,304	1,426,647	1,546,811	1.610.534	1,675,881	1,766,065	1,914,757	1,910,83
Current services	750,908	742,904	912.380	945.757	1.000.878	954,790	1.054,940	1.030.036	1.124.299	1,118,19
Education	3.385.740	3,537,781	3.668.590	4,174,750	4,446,561	8.823.894	9.333,811	10.758,527	11,740,906	11,666,45
Miscellaneous	698,300	606,134	662,810	628,469	620,461	963,059	1,093,938	680,805	478,202	485,35
Total revenues	34,775,922	34,794,089	37,013,720	37,493,634	39,831,090	44,837,318	48,697,995	53,765,934	58,003,971	60,961,357
Expenditures by Function										
General government	\$ 2,005,659	\$ 2,113,726	\$ 2,190,035	\$ 2,018,075	\$ 2,220,952	\$ 2,752,678	\$ 2,942,239	\$ 3,007,590	\$ 2,946,305	\$ 3,518,072
Public safety	5.387.697	5,451,752	5,607,494	6.237.944	6.387,607	6,917,061	7,364,837	7,762,936	8,500,956	9,249,04
Public works	1,979,342	2,905,446	2.830,860	3,007,741	3.156,441	3,169,586	3,572,785	3,538,122	4,451,367	3,931,57
Culture and recreation	1,779,941	1,169,288	1,277,831	1,401,167	1,498,600	1.682.017	1.863,347	1,926,516	1,973,218	2,087,30
Education	17,330,125	17,880,332	18,248,537	18,732,972	19,729,818	21,760,597	24,203,905	27,208,695	29,199,879	30,486,74
Human services	339.022	358,161	362,215	396,391	425,516	414,116	446.689	550,038	653,336	730,72
Intergovernmental	2,422,702	2,496,169	2,463,777	2,741,840	2,729,400	2.824.052	2.855,108	3,666,619	3,695,246	4,639,18
Debt service										
Principal	1,228,226	1,392,615	1,429,326	1,735,106	1,802,942	2.000.038	3,291,991	4.006.958	3.998.487	4,214,82
Interest	957,715	982,344	1,048,770	1,062,741	1,051,474	1,394,983	1,159,145	1,700,213	1,524,218	1,644,93
Total expenditures	33,430,429	34,749,833	35,458,845	37,333,977	39,002,750	42,915,128	47,700,046	53,367,687	56,943,012	60,502,40
Excess of revenues										
Over(under) expenditures	1,345,493	44,256	1,554,875	159,657	828,340	1,922,190	997,949	398,247	1,060,959	458,95
Other Financing Sources (Uses)										
Bond proceeds										
Transfers in	116,200	104,899	32,000	36,435	261,000	36,000	32,000	32,000	49,595	63,82
Transfers out	(837, 126)	(614,523)	(377,040)	-	(240,571)	(321,193)	(439,751)	(412,588)	(677,190)	(736,15
Total other financing sources (uses)	(720,926)	(509,624)		36,435	20,429	(285,193)	(407,751)	(380,588)		(672,32
	0.004.555	A (105 5	A 4 000 555			A				
Net Change in fund balances	\$ 624,567	\$ (465,368)	\$ 1,209,835	\$ 196,092	\$ 848,769	\$ 1,636,997	\$ 590,198	\$ 17,659	\$ 433,364	\$ (213,37)

Data Source Audited Financial Statements

Notes
(1) A reorganization of personnel occurred in 1996 concentrating maintenance workers to Public Works.

Expenditures and Other Financing Uses by Department and Budget Category, General Fund

Last Ten Fiscal Years (modified accrual basis of accounting)

73,087 505,28 603,708 305,497 479,679 2,979,951 2,574,272 2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775	\$ 86,399 596,081 593,085 328,519 506,623 3,103,816 2,465,479 2,905,446 562,169 607,119 358,161 500,000 12,612,895	\$ 58,346 590,160 603,501 316,721 598,244 3,026,893 2,594,532 2,838,549 650,709 628,562 362,215 377,040 12,645,473	\$ 71,976 642,298 646,375 352,496 264,940 3,428,292 2,849,642 3,007,741 729,507 671,600 396,391 13,061,318 18,732,972	\$ 85,489 682,316 681,140 404,343 367,664 43,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260 13,885,839 19,773,666	\$ 107.578 752.796 777.324 453.817 661.163 3,958.283 3,154.814 788.577 419,360 100,000	\$ 186,097 846,339 810,424 482,143 617,235 4,258,256 3,397,942 3,590,336 861,011 451,689	\$ 112,800 850,698 849,294 532,981 661,817 4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	\$ 168.692 971,367 909,226 632,960 800,790 4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	\$ 123,588 971,526 999,573 625,812 797,573 5,068,999 4,415,359 4,014,246 1,066,303 1,020,988 730,727 9,563
505.236 603,708 305.497 479,679 2.979,951 2.574,272 2.057,423 1,246,279 561,460 342,533 500,000 2.229,136 7,429,775	596.081 593.085 328.519 506.623 3,103.816 2,465,479 2,905.446 562.169 607.119 358.161 500.000 12,612.895	590,160 603,501 316,721 598,244 3,026,893 2,594,532 2,838,549 650,709 628,562 362,215 377,040	642,298 646,375 352,496 264,940 3,428,292 2,849,642 3,007,741 729,507 671,660 396,391	682,316 681,140 404,343 367,664 3,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260	752,796 777,324 453,817 661,163 3,958,283 3,154,814 3,189,499 893,440 788,577 419,360 100,000 15,256,651	846,339 810,424 482,143 617,235 4,258,256 3,397,942 3,590,380 1,126,336 861,011 451,689	850,698 849,294 532,981 661,817 4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	971,367 909,226 632,960 800,790 4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	971.526 999.573 625.812 797.573 5.068.999 4.415,359 4.014.246 1.066.303 1.020.998 730.727
505.236 603,708 305.497 479,679 2.979,951 2.574,272 2.057,423 1,246,279 561,460 342,533 500,000 2.229,136 7,429,775	596.081 593.085 328.519 506.623 3,103.816 2,465,479 2,905.446 562.169 607.119 358.161 500.000 12,612.895	590,160 603,501 316,721 598,244 3,026,893 2,594,532 2,838,549 650,709 628,562 362,215 377,040	642,298 646,375 352,496 264,940 3,428,292 2,849,642 3,007,741 729,507 671,660 396,391	682,316 681,140 404,343 367,664 3,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260	752,796 777,324 453,817 661,163 3,958,283 3,154,814 3,189,499 893,440 788,577 419,360 100,000 15,256,651	846,339 810,424 482,143 617,235 4,258,256 3,397,942 3,590,380 1,126,336 861,011 451,689	850,698 849,294 532,981 661,817 4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	971,367 909,226 632,960 800,790 4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	971.526 999.573 625.812 797.573 5,068.999 4,415,359 4,014,246 1,066.303 1,020.998 730,727 9,563
603,708 305,497 479,679 2,979,951 2,574,272 2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775	593,085 328,519 506,623 3,103,816 2,465,479 2,905,446 607,119 358,161 500,000 12,612,895	603.501 316.721 598.244 3,026.893 2,594.532 2,838.549 650,709 628.562 362,215 377,040	646,375 352,496 264,940 3,428,292 2,849,642 3,007,741 729,507 671,660 396,391	681,140 404,343 367,664 3,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260	777,324 453,817 661,163 3,958,283 3,154,814 3,189,499 893,440 788,577 419,360 100,000	810,424 482,143 617,235 4,258,256 3,397,942 3,590,380 1,126,336 861,011 451,689	849,294 532,981 661,817 4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	909,226 632,960 800,790 4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	999,573 625,812 797,573 5,068,999 4,415,359 4,014,246 1,066,303 1,020,998 730,727 9,563
305.497 479,679 2,979,951 2,574,272 2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775	328.519 506.623 3,103.816 2,465.479 2,905.446 562.169 358.161 500.000 12,612.895	316,721 598,244 3,026,893 2,594,532 2,838,549 650,709 628,562 362,215 377,040 12,645,473	352.496 264.940 3,428.292 2,849,642 3,007,741 729,507 671,660 396,391	404,343 367,664 3,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260	453,817 661,163 3,958,283 3,154,814 3,189,499 893,440 788,577 419,360 100,000	482.143 617.235 4.258.256 3,397.942 3,590,380 1,126,336 861,011 451,689	532,981 661,817 4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	632,960 800,790 4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	625,812 797,573 5,068,999 4,415,359 4,014,246 1,066,303 1,020,998 730,727 9,563
479,679 2,979,951 2,574,272 2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775	506.623 3,103,816 2,465,479 2,905,446 562,169 607,119 388,161 500,000 12,612,895	598,244 3,026,893 2,594,532 2,838,549 650,709 628,562 362,215 377,040	264,940 3,428,292 2,849,642 3,007,741 729,507 671,660 396,391	367,664 3,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260 13,885,839	661,163 3,958,283 3,154,814 3,189,499 893,440 788,577 419,360 100,000	617.235 4,258.256 3,397,942 3,590,380 1,126,336 861,011 451,689	661,817 4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	800,790 4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	797,573 5,068,999 4,415,359 4,014,246 1,066,303 1,020,998 730,727 9,563
2,979,951 2,574,272 2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775	3,103,816 2,465,479 2,905,446 562,169 358,161 500,000 12,612,895 17,880,332	3,026,893 2,594,532 2,838,549 650,709 628,562 362,215 377,040	3,428,292 2,849,642 3,007,741 729,507 671,660 396,391	3,596,930 2,944,140 3,156,441 794,531 704,069 425,516 43,260 13,885,839	3,958,283 3,154,814 3,189,499 893,440 788,577 419,360 100,000 15,256,651	4,258,256 3,397,942 3,590,380 1,126,336 861,011 451,689	4,540,236 3,584,167 3,538,122 1,075,165 891,255 550,038	4,853,276 3,918,515 3,939,992 1,041,702 931,516 653,350	5,068.999 4,415,359 4,014,246 1,066,303 1,020,998 730,727 9,563
2,574,272 2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775	2,465,479 2,905,446 562,169 607,119 358,161 500,000 12,612,895 17,880,332	2,594,532 2,838,549 650,709 628,562 362,215 377,040	2,849,642 3,007,741 729,507 671,660 396,391	2,944,140 3,156,441 794,531 704,069 425,516 43,260 13,885,839	3,154,814 3,189,499 893,440 788,577 419,360 100,000 15,256,651	3,397,942 3,590,380 1,126,336 861,011 451,689	3,584,167 3,538,122 1,075,165 891,255 550,038	3,918,515 3,939,992 1,041,702 931,516 653,350	4,415,359 4,014,246 1,066,300 1,020,998 730,720 9,560
2,057,433 1,246,279 561,460 342,533 500,000 2,229,136 7,429,775 1,228,226 957,716	2,905,446 562,169 607,119 358,161 500,000 12,612,895 17,880,332	2,838,549 650,709 628,562 362,215 377,040 12,645,473	3,007,741 729,507 671,660 396,391 13,061,318	3,156,441 794,531 704,069 425,516 43,260 13,885,839	3,189,499 893,440 788,577 419,360 100,000 15,256,651	3,590,380 1,126,336 861,011 451,689	3,538,122 1,075,165 891,255 550,038	3,939,992 1,041,702 931,516 653,350	4,014,246 1,066,303 1,020,998 730,723 9,563
1,246,279 561,460 342,533 500,000 2,229,136 7,429,775 1,228,226 957,716	562,169 607,119 358,161 500,000 12,612,895 17,880,332	650,709 628,562 362,215 377,040 12,645,473	729,507 671,660 396,391 13,061,318	794,531 704,069 425,516 43,260 13,885,839	893,440 788,577 419,360 100,000 15,256,651	1,126,336 861,011 451,689	1,075,165 891,255 550,038	1,041,702 931,516 653,350	1,066,303 1,020,998 730,723 9,563
561,460 342,533 500,000 2,229,136 7,429,775 1,228,226 957,716	607,119 358,161 500,000 12,612,895 17,880,332	628,562 362,215 377,040 12,645,473	671,660 396,391 13,061,318	704,069 425,516 43,260 13,885,839	788,577 419,360 100,000 15,256,651	861,011 451,689	891,255 550,038	931,516 653,350	1,020,998 730,723 9,563
342.533 500,000 2,229,136 7,429,775 1,228,226 957,716	358,161 500,000 12,612,895 17,880,332	362,215 377,040 12,645,473	396,391 13,061,318	425,516 43,260 13,885,839	419,360 100,000 15,256,651	451,689	550,038	653,350	730,72 9,56
500,000 2,229,136 7,429,775 1,228,226 957,716	500,000 12,612,895 17,880,332	377,040 12,645,473	13,061,318	43,260 13,885,839	100,000 15,256,651				9,56
2,229,136 7,429,775 1,228,226 957,716	12,612,895 17,880.332	12,645,473		13,885,839	15,256,651	16,627,852	17,186,574	18,821,385	
7,429,775 1,228,226 957,716	17,880.332					16,627,852	17,186,574	18,821,385	19.844.26
1,228,226 957,716		18,248,537	18,732,972	19,773,666	24 700 507				
957,716	1.392.615				21,760,597	24,205,700	27,219,912	29,580,879	30,895,349
957,716	1.392.615								
957,716		1,429,326	1,735,106	1,802,942	2,000,039	3,291,991	4.006,958	3,998,487	4,214,82
	982,344	1,048,770	1,062,741	1,051,474	1,394,983	1,159,145	1,700,213	1,524,218	1.644.938
2,185,942	2,374,960	2,478,097	2,797,847	2,854,417	3,395,022	4,451,136	5,707,171	5.522.705	5,859,759
2,422,702	2,496,169	2,463,777	2,741,840	2,729,400	2,824,052	2,855,108	3,666,619	3,695,246	4,639,183
4,267,554	\$ 35,364,356	\$ 35,835,883	\$ 37,333,977	\$ 39,243,321	\$ 43,236,322	\$ 48,139,796	\$ 53,780,275	\$ 57,620,216	\$ 61,238,558
8,625,233	\$ 8,655,259	\$ 8,745,701	\$ 9,711,545	\$ 10,265,197	\$ 10,836,515	\$ 11,681,010	\$ 12,502,348	\$ 13,808,654	\$ 14,932,65
1,294,113	1.331.675	1.512.592	1.616.325	1.528.139	1.713.295	1.918.064	1.901.760	2.231.413	2,360,389
									1,745,58
									198,29
									364,47
									242,87
2,229,136	12,612,895	12,645,473	13,061,318	13,885,839	15,256,651	16,627,852	17,186,574	18,821,385	19,844,26
7,429,775	17,880.332	18,248,537	18,732,972	19,773,666	21,760,597	24,205,700	27,219,912	29,580.879	30,895,34
1,228,226	1,392,615	1,429,326	1,735,106	1,802,942	2,000,039				
					2,000,039	3,291,991	4,006,958	3,998,487	4,214,82
957,716	982,344	1,048,770	1,062,741	1,051,474					
					1,394,983 3,395,022	3,291,991 1,159,145 4,451,136	4,006,958 1,700,213 5,707,171	3,998,487 1,524,218 5,522,705	1,644,93
957,716	982,344	1,048,770	1,062,741	1,051,474	1,394,983	1,159,145	1,700,213	1,524,218	4,214,82° 1,644,938 5,859,759 4,639,183
8,1,7,	625,233 294,113 990,831 171,543 413,940 733,476 229,136	267,554 \$ 35,364,356 625,233 \$ 8,655,259 294,113 1,331,675 990,831 1,119,527 1171,543 265,828 413,940 469,216 429,775 17,880,332	267,554 \$ 35,364,356 \$ 35,835,883 625,233 \$ 8,655,259 \$ 8,745,701 294,113 1,331,675 1,512,592 990,831 1,119,527 1,135,134 171,543 265,828 169,965 413,940 469,216 589,367 429,775 17,880,332 18,248,537	267,554 \$ 35,364,356 \$ 35,835,883 \$ 37,333,977 625,233 \$ 8,655,259 \$ 8,745,701 \$ 9,711,545 294,113 1,331,675 1,512,592 1,616,325 990,831 1,119,527 1,135,134 1,080,587 171,543 625,828 169,965 361,277 413,940 469,216 589,367 224,263 373,476 771,391 492,715 67,322 229,136 12,612,895 12,645,473 13,061,318 429,775 17,880,332 18,248,537 18,732,972	267,554 \$35,364,356 \$35,835,883 \$37,333,977 \$39,243,321 625,233 \$8,655,259 \$8,745,701 \$9,711,545 \$10,265,197 294,113 1,331,675 1,512,592 1,616,325 1,528,139 990,831 1,119,527 1,135,134 1,080,587 1,380,069 171,543 265,828 169,965 361,277 24,91,50 413,940 469,216 589,367 224,263 266,560 413,940 469,216 589,367 224,263 266,560 413,940 469,216 589,367 67,322 196,723 229,136 12,612,895 12,645,473 13,061,318 13,885,839 429,775 17,880,332 18,248,537 18,732,972 19,773,666	267.554 \$ 35,364.356 \$ 35,835,883 \$ 37,333,977 \$ 39,243,321 \$ 43,236,322 \$ 625,233 \$ 8,655,259 \$ 8,745,701 \$ 9,711,545 \$ 10,265,197 \$ 10,836,515 294,113 1,331,675 1,512,592 1,616,325 1,528,139 1,713,295 290,831 1,119,527 1,135,134 1,080,587 1,380,069 1,470,449 290,831 0,419,240 65,628 169,965 361,277 249,150 547,830 469,216 589,367 224,263 266,560 367,370 373,476 771,391 492,715 67,322 196,723 321,193 229,136 12,612,895 12,645,473 13,061,318 13,885,839 15,256,651 429,775 17,880,332 18,248,537 18,732,972 19,773,666 21,760,597	267.554 \$ 35,364.356 \$ 35,835,883 \$ 37,333,977 \$ 39,243,321 \$ 43,236,322 \$ 48,139,796 625,233 \$ 8,655,259 \$ 8,745,701 \$ 9,711,545 \$ 10,265,197 \$ 10,836,515 \$ 11,681,010 294,113 1,331,675 1,512,592 1,616,325 1,528,139 1,713,295 1,918,064 990,831 1,119,527 1,135,134 1,080,587 1,380,069 1,470,449 1,680,601 171,543 265,828 169,965 361,277 24,91,50 547,830 542,656 413,340 469,216 589,367 224,263 266,560 367,370 367,566 413,340 469,216 589,367 67,322 196,723 32,1193 43,7956 229,136 12,612,895 12,645,473 13,061,318 13,885,839 15,256,651 16,627,852 429,775 17,880,332 18,248,537 18,732,972 19,773,666 21,760,597 24,205,700	267,554 \$35,364,356 \$35,835,883 \$37,333,977 \$39,243,321 \$43,236,322 \$48,139,796 \$53,780,275 625,233 \$8,655,259 \$8,745,701 \$9,711,545 \$10,265,197 \$10,836,515 \$11,681,010 \$12,502,348 294,113 1,331,675 1,512,592 1,616,325 1,528,139 1,713,295 1,918,064 1,901,760 390,831 1,119,527 1,135,134 1,080,587 1,380,069 1,470,449 1,680,601 1,584,482 171,543 265,828 169,965 361,277 249,150 547,830 542,656 449,300 413,340 469,216 589,367 224,263 266,560 367,370 367,566 361,882 413,340 469,216 589,367 224,263 266,560 367,370 367,566 361,882 329,346 77,1991 492,715 67,322 196,723 32,1193 43,7196 387,002 229,136 12,612,895 12,645,473 13,061,318 13,885,839 15,256,651 16,627,852 17,186,574	267.554 \$35,364,356 \$35,835,883 \$37,333,977 \$39,243,321 \$43,236,322 \$48,139,796 \$53,780,275 \$57,620,216 625,233 \$8,655,259 \$8,745,701 \$9,711,546 \$10,265,197 \$10,836,515 \$11,681,010 \$12,502,348 \$13,808,654 2244,113 1,331,675 1,512,592 1,616,325 1,528,139 1,713,296 1,918,064 1,901,760 2,231,413 1,119,527 1,135,134 1,005,587 1,330,059 1,470,449 1,680,601 1,584,482 1,774,449 1,711,543 265,828 169,965 361,277 249,150 547,830 542,686 449,300 337,536 413,340 469,216 589,367 224,263 266,560 367,370 367,566 361,882 430,119 329,346 77,199 492,715 67,322 196,723 32,1193 43,7966 387,002 261,900 229,136 12,612,895 12,645,473 13,061,318 13,885,839 15,256,651 16,627,852 17,186,574 18,821,385

Data Source
Audited internal City of Dover Financial Statements.

Notes
(1) A reorganization of personnel occurred in 1996 concentrating maintenance workers to Public Works.

Change in Fund Balances, Special Revenue Funds

Last Ten Fiscal Years (modified accrual basis of accounting)

					Fisca	at Year				
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Revenues										
Taxes	\$ -	\$ -	\$ -	\$ -	s -	\$ 235,928	\$ 252,708	\$ 173,317	\$ 477,468	\$ 109,646
Intergovernmental	1,753,216	2,034,822	3,075,304	2,815,663	2,632,908	3,209,546	3,391,181	4,038,970	4,613,018	5,875,326
Current services	1,263,471	1,275,739	1,333,472	1,350,706	1,453,443	1,454,642	1,615,597	1,627,738	2,644,336	2,338,255
Education	1,793	-	-	-	-	-	-	245,123	-	-
Miscellaneous	378,090	318,725	333,036	1,053,266	561,126	492,409	640,397	621,380	559,833	861,377
Total revenues	3,396,570	3,629,286	4,741,812	5,219,635	4,647,477	5,392,525	5,899,883	6,706,528	8,294,655	9,184,604
Expenditures										
General government							15,622	41,688	416,274	164,917
Public safety	500,663	630,359	635,123	715,310	640,260	1,014,933	1,152,006	1,253,614	1,168,557	1,204,485
Public works	487,049	473,590	486,869	471,918	517,717	515,708	691,920	620,546	826,979	842,441
Culture and recreation	63,972	67,492	89,324	47,967	70,464	51,269	28,074	43,040	53,137	144,816
Education	1,966,190	2,240,259	2,502,632	2,609,715	2,823,879	2,990,336	2,947,524	4,173,550	5,443,127	6,220,199
Human services	444,759	392,408	967,453	1,001,066	625,211	695,874	1,170,722	591,556	528,133	744,483
Total expenditures	3,462,633	3,804,108	4,681,401	4,845,976	4,677,531	5,268,120	6,005,868	6,723,994	8,436,207	9,321,341
Excess of revenues										
Over (under) expenditures	(66,063)	(174,822)	60,411	373,659	(30,054)	124,405	(105,985)	(17,466)	(141,552)	(136,737)
Other Financing Sources (Uses)										
Transfers in	84,193	125,965	-		154,963	221,193	315,751	372,685	671,648	676,337
Transfers out	(95,467)	(54, 186)		-	(4,000)	(4,000)	(97,359)		(252,795)	(86,688)
Total other financing sources (uses)	(11,274)	71,779	-	-	150,963	217,193	218,392	372,685	418,853	589,649
Net change in fund balances	\$ (77.337)	\$ (103.043)	\$ 60.411	\$ 373.659	\$ 120,909	\$ 341.598	\$ 112.407	\$ 355.219	\$ 277.301	\$ 452.912

Data Source

Audited Financial Statements

Beginning in Fiscal Year 2003 Special Revenue Funds include funds which were previously considered Trust Funds under the Pre GASB 34 reporting model.

Change in Fund Balances, Capital Project Funds LastTen Fiscal Years (modified accrual basis of accounting)

					Fiscal	Year				
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Revenues										
Intergovernmental	\$ 6,767	\$ 36,400	\$ 425,089	\$ 226,524	\$ 300,558	\$ 163,234	\$ 168,616		\$ 500,945	\$ 490,855
Current services	-			**	**	31,753	128,596	217,417	217,625	226,222
Education	668,200	-	-	-	-	-	-	-	-	
Miscellaneous	265,500	73,804	6,143	242,895	92,143	17,450	•	-	22,737	80,468
otal revenues	940,467	110,204	431,232	469,419	392,701	212,437	297,212	384,237	741,307	797,545
Expenditures										
Capital outlay	3,728,734	2,122,659	2,252,050	2,480,628	13,522,595	6,450,130	8,894,073	7,596,771	7,471,290	5,393,035
otal expenditures	3,728,734	2,122,659	2,252,050	2,480,628	13,522,595	6,450,130	8,894,073	7,596,771	7,471,290	5,393,035
Excess of revenues										
Over (under) expenditures	(2,788,267)	(2,012,455)	(1,820,818)	(2,011,209)	(13,129,894)	(6,237,693)	(8,596,861)	(7,212,534)	(6,729,983)	(4,595,490
Other Financing Sources (Uses)										
Bond proceeds	2.608.000	1,756,511	2,272,871	1.047.289	14.720.603	6.920.928	13.586,400	1,229,000	9.159.000	6.065,000
Transfers in	500,000	500,000	224,138		87,108	-	229,989	127,096	223,266	300,000
Transfers out	-	-	-	-	-		-	-	-	(300,000
Total other financing sources (uses)	3,108,000	2,256,511	2,497,009	1,047,289	14,807,711	6,920,928	13,816,389	1,356,096	9,382,266	6,065,000
let Change in fund balances	\$ 319.733	\$ 244.056	\$ 676,191	\$ (963,920)	\$ 1.677.817	\$ 683.235	\$ 5.219.528	\$(5.856.438)	\$ 2,652,283	\$ 1,469,510

Data Source Audited Financial Statements

Combined Utility Fund Revenue, Expenditures, Other Financing Sources and Uses and Change in Total Net Assets Last Ten Fiscal Years

	Revenue and Other Financing Sources												Expenses	&	Other Finar	ncing	Uses				ncrease Decrease)			
Fiscal	Inte	ergovern-	- C	harges for			T	ransfers		0	perations &				Interest	Tra	nsfers				Total Net	Total No	et	
Year		mental	_	Services		Other	_	In	Total	M	aintenance	D	epreciation		Expense		Out	_	Total	_	Assets	Assets		
2004	\$	474,062	\$	6,383,456	\$	580,370	\$	82,675	\$ 7,520,563	\$	3,952,020	\$	2,139,939	\$	996,146	\$	-	\$	7,088,105	\$	432,458	\$ 55,205,2	244	
2003		512,554		6,957,737		409,068			7,879,359		3,560,102		2,087,337		1,006,474		14,524		6,668,438		1,210,921	54,772,	785	(1)
2002		565,334		5,130,038		136,903		735,000	6,567,275		3,285,298		2,264,227		1,136,101	5	92,245		7,277,871		(710,596)	53,561,	364	(2)
2001		679,857		5,498,937		217,157		867,000	7,262,951		3,294,038		2,214,503		908,358	3	40,000		6,756,899		506,052	44,826,	544	
2000		638,392		4,999,583		179,590			5,817,565		2,877,432		2,225,281		1,018,410	3	15,000		6,436,123		(618,558)	44,210,	697	
1999		759,847		4,888,517		102,005		-	5,750,369		2,859,706		2,237,918		1,125,162	2	90,000		6,512,786		(762,417)	44,721,	502	
1998		791,522		4,693,006		164,281		500,607	6,149,416		2,779,065		2,099,376		1,207,484	2	45,339		6,331,264		(181,848)	45,407,	210	
1997		844;890		4,349,900		115,840			5,310,630		2,858,341		2,121,251		1,314,859	1	80,000		6,474,451		1,163,821)	45,207,	968	
1996		866,915		4,539,264		34,833		232,000	5,673,012		2,587,938		2,093,021		1,359,046	2	15,000		6,255,005		(581,993)	46,330,	152	
1995		944,919		4,469,638		48,473		-	5,463,030		2,625,332		2,075,124		1,474,056	2	11,010		6,385,522		(922,492)	46,890,	599	

Includes Water and Sewer Funds

Water Fund Revenue, Expenditures, Other Financing Sources and Uses and Change in Fund Equity Last Ten Fiscal Years

		Revenue and	Other Finan	cing Sources					Expenses	8.0	Other Finar	ncing Uses			ncrease lecrease)		
Fiscal	Intergovern-	Charges for		Transfers		0	perations &				Interest	Transfers		Т	otal Net	Total Net	
Year	mental	Services	Other	In	Total	M	aintenance	De	preciation		Expense	Out	Total		Assets	Assets	
2004	s -	\$ 2,789,034 3.040.583	\$ 240,517 121,338		\$ 3,112,226 3,161,921	\$	1,762,176	\$	526,183	\$	233,516 213,516	\$ -	\$ 2,521,875 2,326,346	\$	590,351 835,575	\$ 15,103,200 14,512,849	
2002	-	2,217,796	47,485	400,000	2,665,281		1,611,453 1,513,683		501,377 465,709		259,524	292,245	2,531,161		134,120	13,677,274	(2)
2001 2000		2,287,727 2,169,065	19,100 12.030	142,000	2,448,827 2,181,095		1,377,318 1,227,278		438,642 430,875		118,840 147,350	40,000 40,000	1,974,800 1,845,503		474,027 335,592	8,375,032 7,791,977	
1999 1998	-	2,052,582 2.031.133	16,239 16.834	3,216	2,068,821 2,051,183		1,125,482 1,136,149		406,385 339,450		162,953 183,506	40,000 40,000	1,734,820 1,699,105		334,001 352,078	7,348,732 6,937,923	
1997		1,840,024	52,250	5,210	1,892,274		1,118,561		337,945		201,175	40,000	1,697,681		194,593	6,184,608	
1996 1995	-	1,897,731 1,844,482	18,467 29,250		1,916,198 1,873,732		1,031,755 877,351		332,770 320,624		180,753 213,740	40,000 52,640	1,585,278 1,464,355		330,920 409,377	5,957,899 5,605,433	

Sewer Fund Revenue, Expenditures, Other Financing Sources and Uses and Change in Fund Equity

			R	tevenue and	10	ther Finan	cin	g Sources					Expenses	& (Other Finar	ncir	ng Uses			ncrease Decrease)			
Fiscal	Int	ergovern-	С	harges for			T	ransfers		0	perations &				Interest	Ti	ansfers		1	otal Net	Total Net		
Year		mental		Services		Other		In	Total	M	aintenance	D	epreciation	1	Expense		Out	 Total		Assets	Assets		
2004	\$	474,062	\$	3,594,422	\$	339,853	\$		\$ 4,408,337	\$	2,189,844	\$	1,613,756	\$	762,630	\$		\$ 4,566,230	\$	(157,893)	\$ 40,102,0	14	
2003		512,554		3,917,154		287,730		-	4,717,438		1,948,649		1,585,960		792,958		14,524	4,342,091		375,347	40,259,9	37	(1)
2002		565,334		2,912,242		89,418		335,000	3,901,994		1,771,615		1,798,518		876,577		300,000	4,746,710		(844,716)	39,884,5	30	(2)
2001		679,857		3,211,210		198,057		725,000	4,814,124		1,916,720		1,775,861		789,518		300,000	4,782,099		32,025	36,451,5	12	
2000		638,392		2,830,518		167,560		-	3,636,470		1,650,154		1,794,406		871,060		275,000	4,590,620		(954,150)	36,418,7	20	
1999		759,847		2,835,935		85,766		-	3,681,548		1,734,224		1,831,533		962,209		250,000	4,777,966	(1,096,418)	37,372,8	70	
1998		791,522		2,661,873		147,447		497,391	4,098,233		1,642,916		1,759,926		1,023,978		205,339	4,632,159		(533,926)	38,469,2	37	
1997		844,890		2,509,876		63,590			3,418,356		1,739,780		1,783,306		1,113,684		140,000	4,776,770	(1,358,414)	39,023,3	60	
1996		866,915		2,641,533		16,366		232,000	3,756,814		1,556,183		1,760,251		1,178,293		175,000	4,669,727		(912,913)	40,372,2	53	
1995		944,919		2,625,156		19,223			3,589,298		1,747,981		1,754,500		1,260,316		158,370	4,921,167	(1,331,869)	41,285,1	66	

Data Source

Audited Financial Reports

Notes:
(1) Beginning in Fiscal Year 2003 includes Capital Reserve Funds which were previously considered Trust Funds.
(2) Total Net Assets as restated for Fiscal Year ending June 30, 2002. Restatement resulting from adjustment of capital asset values and accumulated depreciation.

General Government Tax Revenues by Source Last Ten Fiscal Years

Fiscal Year	Property Taxes	 rrent Use enalties	Boat Tax	Yield Tax	yment in au of Tax	E	xcavation Tax		tivity x (1)	x Interest Penalties	Total
2004	\$ 41,200,107	\$ 108,017	\$ 26,275	\$ 4,651	\$ 68,874	\$	8,700	\$	-	\$ 218,562	\$ 41,635,187
2003	38,345,800	475,838	22,759	4,945	71,298		10,143		-	196,283	39,127,067
2002	35,273,175	162,276	23,328	3,279	99,639		13,953		-	183,548	35,759,198
2001	31,494,896	250,246	20,745	765	90,005		10,459	3	5,085	203,687	32,105,886
2000	28,596,237	341,124	21,473	19,047	93,506		10,743	3	9,410	255,406	29,376,946
1999	28,702,711	119,434	21,209	9,341	86,259		6,371	3	5,464	230,542	29,211,331
1998	27,013,636	80,986	-	3,598	94,715		-	1	9,938	263,009	27,475,882
1997	27,277,050	132,826	15,962	6,325	41,213		-		-	423,020	27,896,396
1996	25,780,647	46,988	16,490	10,850	41,449		-		_	418,844	26,315,269
1995	25,750,377	26,896	13,560	2,816	38,562		-			558,911	26,391,122

Data Source Audited Internal Financial Statements

Notes

(1) Activity tax was ruled unconstitutional by N.H. Supreme Court.

Property Tax Levies and Collections Last Ten Fiscal Years

Fiscal	Property Tax Levied for	Collected v			Balance at cal Year End	Subsequent Tax		ance at end	Total Collection	ons to Date	Num	ber of Pa	rcels
Year	Fiscal Year	Amount	% of Levy	of	Levy Year	Collections	F	iscal year	Amount	% of Levy	in Levy	Liened	% Liened
2004	\$ 41,081,332	\$ 39,523,636	96.2%	\$	1,557,696	\$ -	\$	1,557,696	\$ 39,523,636	96.2%	9,009	262	2.9%
2003	38,378,893	36,736,461	95.7%		1,642,433	1,409,316		233,116	38,145,777	99.4%	8,888	310	3.5%
2002	35,301,454	33,862,981	95.9%		1,438,473	1,342,066		96,407	35,205,047	99.7%	8,735	301	3.4%
2001	31,525,308	30,190,566	95.8%		1,334,742	1,333,301		1 441	31,523,867	100.0%	8,673	318	3.7%
2000	28,514,086	27,305,905	95.8%		1,208,181	1,208,029		152	28,513,935	100.0%	8,498	397	4.7%
1999	28,513,295	27,184,820	95.3%		1,328,475	1,328,475		-	28,513,295	100.0%	8,502	405	4.8%
1998	27,295,037	25,825,560	94.6%		1,469,477	1,469,477		-	27,295,037	100.0%	8,497	383	4.5%
1997	26,448,046	24,902,283	94.2%		1,545,763	1,545,763		-	26,448,046	100.0%	8,445	370	4.4%
1996	25,592,819	23,530,842	91.9%		2,061,977	2,061,977		-	25,592,819	100.0%	8,338	555	6.7%
1995	25,298,772	22,991,315	90.9%		2,307,457	2,307,457		-	25,298,772	100.0%	8,260	662	8.0%

Data Source

Audited Internal Financial Statements, Property Tax Warrants and Reports of Tax Lien Executions

Tax liens are placed within 60 days after the end of the fiscal year. Taxpayers have two years to redeem liens prior to property being tax deeded.

Assessed and Estimated Full Value of Real Property Last Ten Fiscal Years

	Loca	al Assessed Valu	ue (1)				Less emptions		Total Taxable	Ta	otal Direct		Ratio of Total Assessed Value to
Fiscal Year	Residential	Commercial/ Industrial	Utilities	Т	otal Assessed Value	to	Value (1)		Assessed Value (1)		\$1,000 of essed Value	Estimated Full Value (2)	Total Estimated Full Value
2004	\$ 1.580.353.000	\$ 485.398.492	\$ 31,250,100	s	2.097.001.592	s	19.013.400	S	2.077.988.192	S	17.67	\$ 2.303.407.162	91.0%
2003	1,359,533,470	471,810,672	31,250,100	_	1.862,594,242	•	10,271,000	Ť	1,852,323,242	Ť	18.89	2.033.558.594	91.6%
2002	1,157,386,700	414,001,060	31,250,100		1,602,637,860		9,969,500		1,592,668,360		20.09	1,789,901,391	89.5%
2001	780,489,650	319,310,200	26,188,800		1,125,988,650		7,145,000		1,118,843,650		25.97	1,529,921,457	73.6%
2000	725,066,300	265,815,100	25,502,700		1,016,384,100		9,362,000		1,007,022,100		25.81	1,324,236,772	76.8%
1999	702,697,000	259,212,300	25,466,800		987,376,100		5,833,300		981,542,800		26.49	1,161,777,709	85.0%
1998	685,793,200	241,339,500	25,466,800		952,599,500		6,555,800		946,043,700		25.80	1,028,621,807	92.6%
1997	673,774,200	234,392,600	25,612,900		933,779,700		5,878,300		927,901,400		26.10	996,357,942	93.7%
1996	676,983,000	225,372,800	17,490,600		919,846,400		5,738,300		914,108,100		25.52	959,034,811	95.9%
1995	658,404,800	235,156,500	17,490,600		911,051,900		6,508,300		904,543,600		25.53	948,065,894	96.1%

Data Sources
(1) State MS-1 Report of Assessed Values
(2) NH Department of Revenue Administration's annual Equalization Survey

Principal Taxpayers Current Year and Nine Years Ago

Taxpayer	Type of Business		2004 Assessed Value	Rank	Percentage of Total Assessed Value	_	1995 Assessed Value	Rank	Percentage of Total Assessed Value
Liberty Mutual Insurance Co	Insurance	\$	24,392,300	1	1.17 %	\$	-		- %
Public Service Co of NH	Utility		20,669,900	2	0.99		12,390,800	1	1.37
The New Meadows Inc	Apartments		11,408,000	3	0.55		-		
Heidelberg Harris	Manufacturer		10,952,100	4	0.53		8,772,000	3	0.97
Northern Utilities Inc	Gas Utility		10,057,600	5	0.48		5,134,800	8	0.57
Holgate Limited Partnership	Comm/Res Rentals		9,881,900	6	0.48		-		-
Dover Mills Partnership	Developer		9,501,700	7	0.46		10,709,600	2	1.18
Shaw's(Previously) NP Dover LLC (Current)	Supermarket		8,897,500	8	0.43		6,809,400	5	0.75
Sawyers Mills Assoc Inc	Apartments		7,645,100	9	0.37		4,193,500	9	0.46
Langdon Place of Dover	Nursing Homes		7,211,000	10	0.35		3,998,800	10	0.44
Davidson Rubber	Urethane Products						7,904,000	4	0.87
McQuade Realty	Developer		-				6,235,000	6	0.69
Hannaford Brothers	Supermarket		-	-			5,418,700	7	0.60
Total Principal Taxpayers		\$	120,617,100		5.80 %	\$	71,566,600		7.91 %
Total Net Assessed Taxable Value		\$ 2	2,077,988,192			\$	904,543,600		

Data Source City of Dover Tax Warrant

Property Tax Rates per \$ 1,000 of Assessed Value Direct and Overlapping Governments Last Ten Fiscal Years

			c	ity D	irect Ra	tes				rlapping Rate			
Fiscal Year	City	dgetary Jse of Fund lance (1)	Fotal ity (2)		Local hool (2)	Sc	State chool (3)	Fotal chool	Total Direct	 ounty	 Total	Fu	timated II Value Rate
2004	\$ 7.48	\$ (0.05)	\$ 7.43	\$	5.87	\$	4.37	\$ 10.24	\$ 17.67	\$ 2.21	\$ 19.88	\$	17.85
2003	8.03	(0.13)	7.90		6.08		4.91	10.99	18.89	1.97	20.86		18.90
2002	8.80	(0.67)	8.13		6.31		5.65	11.96	20.09	2.27	22.36		19.75
2001	11.28	(0.94)	10.34		8.41		7.22	15.63	25.97	2.51	28.48		20.25
2000	11.70	(0.25)	11.45		6.32		8.04	14.36	25.81	2.75	28.56		21.04
1999	10.54	(0.34)	10.20		16.29		-	16.29	26.49	2.73	29.22		23.65
1998	10.11	(0.41)	9.70		16.10		-	16.10	25.80	2.85	28.65		26.07
1997	10.39	(0.36)	10.03		16.07		-	16.07	26.10	2.60	28.70		26.40
1996	10.29	(0.95)	9.34		16.18		-	16.18	25.52	2.68	28.20		26.79
1995	10.09	(0.63)	9.46		16.07		-	16.07	25.53	2.62	28.15		26.74

Data Source

NH State Department of Revenue Administration

Notes:

- (1) Reflects the decrease to the City rate as a result of the City Council voting to use a portion of Fund Balance to finance the budget. This is calculated by the City of Dover for informational purposes.
- (2) Debt service is included in the City and Local School rates.
- (3) The NH State Legislature revised Education funding in Fiscal Year 2000, establishing a State Education
 Property Tax. Although warranted by the state, the taxes are collected by the City and spent for local school purposes.
 This rate does not apply to utility assessments. Utilities are billed directly by the State of NH.

Utility Fund Net Budget, Billable Volumes and Rates Last Ten Fiscal Years

Fiscal	Amount to be Ra	ised by Rates (1)	Billable Volume Used	I for Setting Rates (2)		F	Rates p	er HCF (4	4)	
Year	Water	Sewer	Water	Sewer (3)	Wate	r	S	ewer	Cor	nbined
2004	\$ 2,422,840	\$ 3,605,880	1.018.000	906.000	\$ 2	2.38	\$	3.98	\$	6.36
2003	2,202,550	3,357,000	1,015,000	900,000	2	.17		3.73		5.90
2002	2,286,900	3,162,790	990,000	881,000	2	.31		3.59		5.90
2001	1,958,400	2,972,160	960,000	864,000	2	2.04		3.44		5.48
2000	1,940,850	2,704,000	935,000	845,000	2	2.08		3.20		5.28
1999	1,739,100	2,720,000	930,000	850,000	1	.87		3.20		5.07
1998	1,791,720	2,605,800	948,000	860,000	1	.89		3.03		4.92
1997	1,743,653	2,571,730	938,000	841,000	1	.86		3.06		4.92
1996	1,721,124	2,550,399	925,000	833,000	1	.86		3.06		4.92
1995	1,612,347	2,478,512	920,000	825,000	1	.75		3.00		4.75

Data Source

City of Dover Budget and Budget Resolutions

Notes

- (1) Amount to be raised by rate equals the net budget, i.e., appropriations less other revenue sources.
- (2) Billable Volume is the estimated billable water consumption in hundred cubic feet units (HCF).
- (3) Sewer charges are based on the amount of water consumed.
- (4) One hundred cubic feet (HCF) equals 748 gallons.

Dover's Share of the Strafford County Tax Apportionment

Last Ten Fiscal Years

(based on percentage of equalized value)

		To	ota	Equalized Values	8			Apportion	ıme	nt of County	/ Ta	x Levy		
Tax Year		Davies	6	rafford County	D	er's %	Fiscal	County		Dover's		over's Share		's Share
	_	Dover	3				Year	 Tax Levy		Share		\$ Change	70 C	hange
2002	\$	2,036,499,998	\$	7,464,648,336	27.	.2819282%	2004	\$ 17,004,598	\$	4,639,183	\$	943,938		25.5%
2001		1,794,028,135		6,480,835,631	27	.6820496%	2003	13,348,887		3,695,245		28,626		0.8%
2000		1,564,564,557		5,607,449,033	27	.9015386%	2002	13,141,275		3,666,619		811,511		28.4%
1999		1,357,414,368		4,861,486,637	27	.9217957%	2001	10,225,372		2,855,108		31,056		1.1%
1998		1,212,846,560		4,392,004,563	27	.6148748%	2000	10,226,562		2,824,052		94,652		3.5%
1997		1,076,042,753		4,035,213,913	26	.6663125%	1999	10,235,383		2,729,400		(12,440)		-0.5%
1996		1,041,173,409		3,886,903,418	26	.7867065%	1998	10,235,819		2,741,840		278,063		11.3%
1995		1,003,103,656		3,805,742,836	26	.3576311%	1997	9,347,488		2,463,777		(32,392)		-1.3%
1994		992,514,455		3,716,975,893	26	.7022030%	1996	9,348,178		2,496,169		73,467		3.0%
1993		978,714,172		3,776,650,618	25	.9148720%	1995	9,348,694		2,422,702		NA		NA

Ratios of Long Term Debt Outstanding and Legal Debt Limits Last Ten Fiscal Years

										Fiscal	ΙYε	ar								
		1995		1996		1997		1998		1999		2000		2001		2002		2003		2004
Debt at June 30																				
City Depts.	\$	9,157,275	\$	10,116,514	\$	12,166,961	\$	11,470,671	\$	14,820,966	\$	13,916,837	\$	23,673,243	\$	22,628,086	\$	25,708,328	\$	27,332,571
Hospital		400,000		300,000		200,000		100,000		-		-		-				-		-
School Dept.		2,665,651		2,699,290		2,753,142		2,691,653		2,357,273		19,182,291		19,720,294		17,987,493		20,067,764		20,293,700
Total General Fund		12,222,926		13,115,804		15,120,103		14,262,324		17,178,239		33,099,128		43,393,537		40,615,579		45,776,092		47,626,271
Water Fund		2,946,785		3,014,434		3,012,083		2,763,733		2,894,382		2,337,196		4,858,947		4,307,298		5,985,649		7,665,000
Sewer Fund		18,567,225		17,811,841		16,496,458		15,181,074		14.295,691		13,004,800		14,650,000		13,640,000		15,056,000		14,829,000
Arena Fund		157,597		139,084		487,227		444,918		403,915		366,880		3,930,390		4,279,500		4,034,410		3,785,920
DIDA Fund		88,550		66,413		44,275		985,413		944,491		923,842		901,144		-				-
Total Debt at June 30	\$:	33,983,083	\$	34,147,576	\$	35,160,147	\$	33,637,462	\$	35,716,718	\$	49,731,846	\$	67,734,018	\$	62,842,377	\$	70,852,151	\$	73,906,191
Base Value for Debt Limits (1)	\$ 91	90,730,342	S 1	,001,623,613	\$	1,039,569,350	5	1,072,384,312	\$	1,208,262,266	\$	1,351,890,603	\$	1,558,792,619	\$	1,820,063,750	\$:	2,065,144,579	\$ 7	,336,696,368
Legal Debt Limits (% of Base Value)																				
City - 1.75% thru 1998, 3% 1999 on (2)	8	17.337.781	2	17.528.413	2	18,192,464	6	18,766,725	9	36,247,868		40,556,718	c	46.763.779	8	54.601.913	5	61,954,337	5	70,100,891
School - 7% (2)		69,351,124	9	70.113.653	9	72.769.855	0	75.066.902	4	84,578,359	4	94,632,342	0	109,115,483	9	127.404.463	4	144,560,121	4	163,568,746
Water - 10% (2)		99,073,034		100.162.361		103,956,935		107.238.431		120,826,227		135,189,060		155.879.262		182,006,375		206,514,458		233,669,637
DIDA - Industrial Parks (3)		4.000.000		4,000,000		4.000,000		4.000,000		4.000,000		4,000,000		4,000,000		4,000,000		4.000.000		4.000.000
DIDA - Industrial Buildings (4)		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000		1,000,000
Debt Against Legal Debt Limits																				
City Depts. (Includes Arena)		9,314,873		9,255,598		10,166,799		9,600,589		11,808,525		11.127.117		24,706,790		24,265,500		25,855,410		27,052,920
School Dept.		2.005.568		2.083.425		2.753.142		2,691,653		2,357,273		19,182,291		19.720.294		17.987.493		20.067.764		20.293,700
Water Fund		2,946,785		3,014,434		3,012,083		2,763,733		2.894.382		2,337,196		4.858.947		4.307.298		5,985,649		7,665,000
DIDA - Industrial Parks		88,550		1,066,413		2,531,665		2,337,138		2,145,000		1,970,000		1,795,000		1,625,000		1,455,000		1,285,000
DIDA - Industrial Buildings		-						963,275		944,491		923,842		901,144						
Exempt from Legal Debt Limits (5)		19,627,307		18,727,706		16,696,457		15,281,074		15,567,047		14,191,400		15,751,843		14,657,086		17,488,328		17,609,571
Total Debt at June 30		33,983,083	\$	34,147,576	\$	35,160,147	\$	33,637,462	\$	35,716,718	\$	49,731,846	\$	67,734,018	\$	62,842,377	\$	70,852,151	\$	73,906,191
Unused Capacity of Legal Debt Limits																				
City Depts.	s	8.022.908		8.272.815		8.025.665		9.166.136		24,439,343		29,429,601		22.056.989		30.336.413		36.098.927		43.047.971
School Dept.		67,345,556	3	68,030,228	9	70.016.712	3	72.375.248	3	82,221,086	9	75,450,051	3	89,395,189	3	109,416,969	3	124,492,357	3	143,275,046
Water Fund		96,126,249		97,147,927		100,944,852		104.474.699								177.699.077		200.528.809		
DIDA - Industrial Parks	1									117,931,845		132,851,864		151,020,315						226,004,637
		3,911,450		2,933,587		1,468,335		1,662,863		1,855,000		2,030,000		2,205,000		2,375,000		2,545,000		2,715,000
DIDA - Industrial Buildings		1,000,000		1,000,000		1,000,000		36,725		55,509		76,158		98,856		1,000,000		1,000,000		1,000,000
% of Legal Debt Limits Used																				
		53.7%		52.8%		55.9%		51.2%		32.6%		27.4%		52.8%		44.4%		41.7%		38.6%
City Depts.																				
		2.9%		3.0%		3.8%		3.6%		2.8%		20.3%		18.1%		14.1%		13.9%		12.4%
City Depts.		2.9% 3.0%		3.0%		3.8% 2.9%		3.6% 2.6%		2.8%		20.3%		18.1%		14.1%		13.9%		
City Depts. School Dept.																				12.4% 3.3% 32.1%

Data Source Audited Financial Statements

- Notes
 (1) Base Value for Debt Limits computed by the NH Department of Revenue Administration
 (2) Legal debt limit percentage rates set by NH State statute
 (2) Legal debt limit percentage rates set by NH State statute
 (3) Legal debt limit percentage rates set by NH State statute
 (4) Dever Industrial Development Authority Industrial Park Buildings. Limit set by special legislation. New statute adopted by City Council June 9, 2004 effective for new debt authorizations
 (4) Dever Industrial Development Authority Industrial Park Buildings. Limit set by special legislation. New statute adopted by City Council June 9, 2004 effective for new debt authorizations
 (5) Debt exempt from Debt limits consists of Hospital and Sewer debt and debt for hazardous waste remediation included in City Depts.

Ratios of Outstanding Debt by Debt Type Last Ten Fiscal Years

			Governmental Ad	ctivities - Genera	al Obligation Debt				% of Net Debt	
Fiscal Year	City Depts.	Hospital	School Dept.	Total	Less Hospital Reimbursement	Less State School Ai		Supported Debt	to Assessed Value	Tax Supported Debt per capita
2004	\$ 27,332,571	\$ -	\$ 20,293,700	\$ 47,626,271	\$ -	\$ 4,682,2	29 \$ 42	2,944,042	2.1%	\$ 1,555
2003	25,708,328	-	20,067,764	45,776,092	-	5,120,5	25 4	0,655,567	2.2%	1,482
2002	22,628,086	-	17,987,493	40,615,579		4,027,4	32 30	6,588,097	2.3%	1,343
2001	23,673,243		19,720,294	43,393,537		4,401,0	30 3	8,992,457	3.5%	1,441
2000	13,916,837	-	19,182,291	33,099,128		4,793,2	57 2	8,305,871	2.8%	1,053
1999	14,820,966	-	2,357,273	17,178,239		83,4	08 1	7,094,831	1.7%	640
1998	11,470,671	100,0	2,691,653	14,262,324	100,000	97,3	35 1	4,064,959	1.5%	530
1997	12,166,961	200,0	00 2,753,142	15,120,103	200,000	111,3	23 1	4,808,780	1.6%	562
1996	10,116,514	300,0	2,699,290	13,115,804	300,000	126,0	46 1:	2,689,758	1.4%	485
1995	9,157,275	400,0	2,665,651	12,222,926	400,000	191,0	35 1	1,631,841	1.3%	448

	B	usiness-Type A	ctivities - Gene	ral Obligation D	ebt						
Fiscal Year	Water Fund	Sewer Fund	Arena Fund	DIDA Fund		Total	_	ess State Sewer Aid	Net Debt	 Net debt per capita	% of Personal Income
2004	\$ 7,665,000	\$ 14,829,000	\$ 3,785,920	\$ -	\$	26,279,920	\$	6,629,874	\$ 19,650,046	\$ 711	2.7%
2003	5,985,649	15,056,000	4,034,410	-		25,076,059		7,459,482	17,616,577	681	2.6%
2002	4,307,298	13,640,000	4,279,500	-		22,226,798		8,289,085	13,937,713	556	2.2%
2001	4,858,947	14,650,000	3,930,390	901,144		24,340,481		9,118,688	15,221,793	627	2.6%
2000	2,337,196	13,004,800	366,880	923,842		16,632,718		9,948,296	6,684,422	285	1.2%
1999	2,894,382	14,295,691	403,915	944,491		18,538,479		10,777,894	7,760,585	343	1.5%
1998	2,763,733	15,181,074	444,918	985,413		19,375,138		11,637,588	7,737,550	354	1.6%
1997	3,012,083	16,496,458	487,227	44,275		20,040,044		12,398,393	7,641,651	363	1.7%
1996	3,014,434	17,811,841	139,084	66,413		21,031,772		13,647,969	7,383,803	365	1.8%
1995	2,946,785	18,567,225	157,597	88,550		21,760,157		14,565,499	7,194,658	370	1.9%

Fiscal Year	Total Primary Government	Le	ss State and Hospital	Net Debt	% of Net Debt to Assessed Value	Net Debt per capita	% of Personal Income
2004	\$ 73,906,191	\$	11,312,103	\$ 62,594,088	3.0%	\$ 2,266	8.5%
2003	70,852,151		12,580,007	58,272,144	3.1%	2,124	8.2%
2002	62,842,377		12,316,567	50,525,810	3.2%	1,854	7.4%
2001	67,734,018		13,519,768	54,214,251	4.8%	2,003	8.3%
2000	49,731,846		14,741,553	34,990,293	3.5%	1,302	5.5%
1999	35,716,718		10,861,302	24,855,416	2.5%	931	4.1%
1998	33,637,462		11,834,953	21,802,509	2.3%	822	3.8%
1997	35,160,147		12,709,716	22,450,431	2.4%	853	4.1%
1996	34,147,576		14,074,015	20,073,561	2.2%	768	3.8%
1995	33,983,083		15,156,584	18,826,499	2.1%	725	3.7%

Data Sources Audited Financial Statements

Computation of Overlapping Debt Strafford County Long Term Debt Last Ten Calendar Years

End of Calendar Year	Net General Obligation Debt Outstanding (1)	Percentage Applicable to Government (2)	Amount Applicable to Government
2003	\$ 23,565,225	26.6710874%	\$ 6,285,102
2002	21,834,311	27.2819282%	5,956,821
2001	1,882,838	27.6820496%	521,208
2000	2,082,838	27.9015386%	581,144
1999	815,000	27.9217957%	227,563
1998	960,000	27.6148748%	265,103
1997	1,175,000	26.6663125%	313,329
1996	1,520,000	26.7867065%	407,158
1995	1,865,000	26.3576311%	491,570
1994	2,215,000	26.7022030%	591,454

Data Source

⁽¹⁾ Strafford County Audited Financial Statements at calendar year end

⁽²⁾ NH Department of Revenue Administration

Demographic Statistics

Last Ten Fiscal Years

				City	(2)	Unem	ployment Rat	es (2)
Fiscal		Median Family	Per Capita		Labor		State	
Year	Population (1)	Income (1)	Income (1)	Unemployed	Force	City	of NH	US
2004	27,620	\$ 64,558	\$ 26,679	564	16,310	3.5%	4.3%	6.0%
2003	27,436	62,681	25,874	564	15,987	3.5%	4.7%	5.8%
2002	27,252	60,804	25,069	370	15,727	2.4%	3.5%	4.7%
2001	27,068	58,927	24,264	320	15,557	2.1%	2.8%	4.0%
2000	26,884	57,050	23,459	310	14,665	2.1%	2.7%	4.2%
1999	26,698	55,174	22,658	337	14,540	2.3%	2.9%	4.5%
1998	26,514	53,297	21,853	377	14,683	2.6%	3.1%	4.9%
1997	26,330	51,420	21,048	507	14,294	3.5%	4.1%	5.4%
1996	26,146	49,543	20,243	521	14,682	3.5%	4.0%	5.6%
1995	25,962	47,666	19,438	507	14,195	3.6%	4.6%	6.1%

Data Sources

⁽¹⁾ Trended amounts based on 1990 and 2000 US Census information.

⁽²⁾ US Bureau of Labor Statistic - calendar year annual averages not seasonally adjusted. Reflects calendar year ending during fiscal year.

Principal Employers Current Year and Nine Years Ago

			2004			1995	
Тахрауег	Type of Business	Employee	Rank	Percentage of Total City Employment	Employee	Rank	Percentage of Total City Employment
Wentworth Douglas Hospital	Hospital	1,250	1	7.94	823	3	6.01
Liberty Mutual Insurance Co	Insurance	1,204	2	7.65 %	1,000	2	7.31 %
City of Dover	Municipality	870	3	5.53	655	4	4.79
Goss (previously Heidelberg Harris)	Manufacturer - Presses	600	4	3.81	600	5	4.38
Fosters Daily Democrat	Newspaper	200	5	1.27	Unknown		1 m
EAD Motors	Electric motors & fans	150	6	0.95	Unknown		
MBNA	Telemarketing	147	7	0.93	New since 1995		-
ATT	National Passport center	130	8	0.83	New since 1995		
Perot Systems	Gov't submarine contracts	130	9	0.83	New since 1995		
Fibredyne	Manufacturer - Carbon filters	90	10	0.57	Unknown		
Davidson Rubber	Urethane Products	Closed 1997			1,300	1	9.50
Moore Business Forms	Form handling equipment	Closed 2003			220	6	1.61
Total Principal Employers		4,771		30.30 %	4,598		33.59 %
Total City Employment		15,746			13,688		

Data Source

Final Official Statements for City of Dover bond issues and information provided by City's Business Assistance Office.

Operating Indicators by Function Last Ten Fiscal Years

					Fiscal Ye	ar				
Function	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Finance										
Taxable property parcels assessed	8,260	8,338	8,445	8,497	8,50				8,888	9,009
Property transfers processed	898	810	1,209	1,350	1,11	6 1,003	- 1,012	1,038	1,146	1,194
Motor vehicles registered	24,926	25,462	27,093	26,796	26,89	27,827	28,536	29,190	29,990	30,622
Planning - Inspection Division										
Building Inspections	531	470	476	477	55	6 625	626	646	629	772
Estimated construction value in millions	\$ 18.18	\$ 15.12	\$ 33.23	\$ 31.39	\$ 40.8	8 \$ 35.80	\$ 49.28	\$ 51.25	\$ 42.87	\$ 55.95
Police (1)										
Physical arrests	1,245	1,045	1,178	1,276	1,04	8 1,189	1,263	1,559	1,585	1,252
Traffic violations	3,628	2,710	2,484	2,178	1,68	1,734	1,855	2,210	1,603	1,466
Parking violations	14,960	13,087	11,634	13,864	13,48	13 12,213	10,761	10,063	7,983	8,472
Fire and Rescue										
Calls answered	3,230	3,582	3,980	4,032	4,57	3 4,929	4,881	5,078	5,077	4,794
Emergency Responses	1,902	2,189	2,158	2,114	2,65	1 2,455	2,702	2,728	2,797	3,038
Fires extinguished	136	130	107	106	12	0 125	120	135	135	104
Number of inspections conducted	501	517	509	527	59	0 525	553	589	640	637
Emergency medical responses	1,408	1,577	1,522	1,633	1,70	1,764	1,875	1,896	1,949	2,144
Community services - Public Works										
Refuse collected (tons)	3,900	4,100	4,100	4.200	4.40	0 4.500	4,625	4,750	4,880	5,000
Recycling (tons)	2,000	2,100	2,300	2,350	2,47	5 2,600	2,750	2,820	2,875	2,060
Streets resurfaced (miles)	3.0	3.0	4.0	4.0	4	.0 5.5	5.5	5.5	5.5	6.0
Potholes repaired	549	~600	~600	~600	~60	00 ~600	~600	~600	~600	~600
Public Library										
Volumes in collections	96,500	93,866	88,278	88,938	89,01	8 95,347	96,243	94,274	99,992	101,114
Total volumes borrowed	267.884	257.042	273,922	267.785	252.94	0 242,061	247,757	265,225	267,448	274,052
Human Services - General Assistance										
Number of contacts	NA	NA	NA	NA	NA	1,960	1,949	2,366	2,421	3,328
Applicants	NA	NA	NA	NA	NA	435	386	456	580	610
Assisted cases	NA	NA	NA	NA	NA	273	277	386	453	479
Water system:										
New connections										
Water main breaks										
Daily average consumption (millions of gallons)	2.2	2.2	2.3	2.2	2	.3 2.1	2.2	2.2	2.2	2.2
Peak daily consumption (millions of gallons)	3.4	3.4	3.6			.9 3.2			3.4	3.2
Sewage System:										
Daily average treatment (millions of gallons)	2.7	2.7	2.7	2.7	2	.7 2.7	2.7	2.7	2.7	2.7
, , , , , , , , , , , , , , , , , , , ,										

Data Source Various city departments

Notes
(1) Calendar year ending during the fiscal year

Capital Asset Statistics by Function Last Ten Fiscal Years

				F	iscal Ye	ar				
Function	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Police										
Number of stations	2	2	2	2	2	2	2	2	2	2
Number of patrol units	10	10	10	10	10	10	10	10	10	10
Fire and Rescue										
Number of stations	2	2	2	2	2	2	2	2	2	2
Number of ladder trucks	2	2	2	2	2	2	2	2	2	2
Number of pumpers	4	4	4	4	4	4	4	4	4	4
Number of support vehicles	7	7	7	7	7	7	7	6	5	5
Number of ambulances	2	3	3	3	3	3	3	3	3	3
Community Services - Public Works				_	_	_				
Miles of streets	125	125	127	128	129	129	129	130	131	131
Miles of storm drains	55	55	55	55	55	56	56	56	57	57
Number of street lights	1.680	1.685	1,700	1,725	1,750	1,775	1.800	1.825	1.831	1.836
Number of bridges	10	10	10	10	10	11	11	11	11	11
Community Services - Culture and Recreation:										
Community Centers	1	1	1	1	1	1	2	2	2	2
Number of Parks	15	15	15	15	15	15	15	15	16	17
Park acreage	210	210	210	210	210	210	210	210	236	250
Playgrounds	9	9	9	9	9	9	9	9	10	11
Baseball/softball fields	6	6	6	6	6	6	6	7	8	10
Football/soccer fields	4	4	4	4	4	4	4	4	5	7
Swimming pools	2	2	2	2	2	2	2	2	2	2
Tennis courts	9	9	9	9	9	9	9	9	9	9
Indoor gyms	1	1	1	1	1	1	2	2	2	2
Indoor ice skating sheets	1	1	1	1	1	1	2	2	2	2
Water system:										
Miles of water mains	127	127	128	128	128	130	132	133	133	134
Number of service connections	6.800	6,902	7,002	7,100	7,220	7,350	7,450	7,500	7.656	8.000
Storage capacity in gallons	5	5	5	5	5	5	5	5	5	5
Maximum daily capacity of plant (millions of gallons)	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4	3.4
Number of fire hydrants	NA	NA	NA	NA	NA	NA	NA	NA	960	960
Sewage System:										
Miles of sanitary sewers	85	85	85	85	85	85	86	112	112	112
Number of treatment plants	1	1	1	1	1	1	1	1	1	1
Number of service connections	5,500	5,600	5,722	5,800	6,001	6,100	6,260	6,387	6.488	6500
Maximum daily capacity of treatment (millions of gallons)	4.7	4.7	4.7	4.7	4.7	4.7	4.7	4.7	4.7	4.7

Data Source

Various city departments

City Government Employees by Function - Full Time Equivalents Last Ten Fiscal Years

					Fiscal	Year				
Function	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
General Government										
Executive	10.1	10.2	10.2	9.8	10.1	10.9	12.2	11.8	12.7	11.4
Finance	14.3	13.5	12.6	12.7	13.3	14.5	15.5	15.7	15.7	16.0
Planning	8.0	8.0	8.0	8.0	8.4	8.6	8.9	8.9	9.5	10.0
Total General Government	32.4	31.6	30.8	30.5	31.8	34.1	36.6	36.4	37.8	37.4
Public Safety										
Police - Sworn Officers	46.4	44.3	44.3	43.3	43.3	48.4	51.5	53.6	54.6	54.6
Police - Non-sworn employees	22.0	23.2	21.6	21.8	21.8	21.8	22.8	23.5	24.0	24.0
Total Police Department	68.3	67.5	65.9	65.0	65.0	70.2	74.3	77.1	78.7	78.7
Fire and Rescue	47.8	47.0	47.0	47.0	47.5	47.5	48.6	48.9	48.9	50.3
Total Public Safety	116.2	114.5	112.9	112.0	112.5	117.7	122.9	126.0	127.6	128.9
Public Works										
General Fund functions (1)	20.2	37.4	37.4	38.4	40.7	40.6	43.3	44.5	44.6	43.5
Water	10.3	11.3	11.3	11.4	11.5	13.5	12.5	13.5	13.5	13.5
Sewer (2)	9.0	7.0	7.3	8.4	8.5	17.0	17.0	16.0	16.0	16.0
Fleet maintenance	3.0	3.0	4.0	4.5	5.5	5.5	5.9	5.9	5.9	5.9
Total Public Works	42.5	58.6	59.9	62.6	66.2	76.6	78.7	79.9	80.0	78.9
Culture and Recreation										
Recreation (1)	41.8	25.4	26.0	27.7	28.4	29.7	35.8	36.7	36.5	33.8
Public Library	14.8	14.8	14.8	13.8	13.9	14.9	15.1	15.4	15.7	15.6
Total Culture and Recreation	56.6	40.2	40.8	41.5	42.2	44.6	51.0	52.1	52.1	49.3
Human Services										
Welfare	4.4	4.4	4.4	4.4	4.4	4.5	4.5	5.4	5.4	5.4
Total Human Services	4.4	4.4	4.4	4.4	4.4	4.5	4.5	5.4	5.4	5.4
Total All Functions	251.9	249.3	248.8	251.0	257.2	277.5	293.7	299.7	302.9	299.9
Percent of Total										
General Government	12.8%	12.7%	12.4%	12.1%	12.4%	12.3%	12.5%	12.2%	12.5%	12.5%
Public Safety	46.1%	45.9%	45.4%	44.6%	43.8%	42.4%	41.8%	42.0%	42.1%	43.0%
Public Works	16.8%	23.5%	24.1%	25.0%	25.7%	27.6%	26.8%	26.6%	26.4%	26.3%
Culture and Recreation	22.5%	16.1%	16.4%	16.5%	16.4%	16.1%	17.4%	17.4%	17.2%	16.5%
Human Services	1.7%	1.8%	1.8%	1.7%	1.7%	1.6%	1.5%	1.8%	1.8%	1.8%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.09

Data Source

Budgeted Positions per City of Dover Budget. Full time equivalent based on 40 hours per week.

Notes

- (1) A reorganization of personnel occurred in 1996 concentrating maintenance workers to Public Works.
- (2) The operations of the Wastewater Treatment Plant were taken over from a private firm in 2000 after a 5 year contract.

School Building Information Last Ten Fiscal Years

					Fiscal	Year				
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Garrison Elementary										
Square feet	47,178	47,178	47,178	47,178	49,678	49.678	49,678	49,678	49,678	49,678
Teachers	30.1	27.0	25.0	31.5	34.5	35.5	30.6	31.0	30.0	31.3
Capacity	562.5	562.5	562.5	562.5	612.5	612.5	612.5	612.5	612.5	612.5
Enrollment	477.0	489.0	490.0	511.0	611.0	624.0	496.0	496.0	440.0	428.0
Horne Street Elementary										
Square feet	37,414	37,414	37,414	37,414	39,914	39,914	39,914	48,236	48,236	48,236
Teachers	22.5	25.1	24.0	25.0	24.5	25.5	20.6	22.8	25.3	23.8
Capacity	517.5	517.5	517.5	517.5	567.5	567.5	567.5	612.5	612.5	612.5
Enrollment	390.0	376.0	364.0	381.0	431.0	440.0	348.0	334.0	391.0	435.0
Woodman Park Elementary										
Square feet	70,608	70,608	70,608	70,608	73,108	73,108	73,108	73,108	73,108	73,108
Teachers	32.0	31.5	30.5	31.5	32.5	33.5	29.5	26.0	33.0	27.5
Capacity	427.5	427.5	427.5	427.5	477.5	477.5	477.5	477.5	477.5	477.5
Enrollment	485.0	497.0	480.0	450.0	528.0	528.0	433.0	446.0	462.0	479.0
Totals All Elementary Schools										
Square feet	155,200	155,200	155,200	155,200	162,700	162,700	162,700	171,022	171,022	171,022
Teachers	84.6	83.6	79.5	88.0	91.5	94.5	80.7	79.8	88.3	82.6
Capacity	1,507.5	1,507.5	1,507.5	1,507.5	1,657.5	1,657.5	1,657.5	1,702.5	1,702.5	1,702.5
Enrollment	1,352.0	1,362.0	1,334.0	1,342.0	1,570.0	1,592.0	1,277.0	1,276.0	1,293.0	1,342.0
Dover Middle School (1)										
Square feet	101,000	101,000	101,000	101,000	101,000	164,000	164,000	164,000	175,020	175,020
Teachers	44.0	45.0	45.0	54.0	54.5	47.0	66.0	67.0	69.2	73.5
Capacity (2)	NA	NA	NA	NA	NA	1,220.0	1,220.0	1,220.0	1,380.0	1,380.0
Enrollment	768.0	785.0	781.0	794.0	777.0	778.0	1,034.0	1,086.0	1,137.0	1,142.0
Dover High School										
Square feet	215,975	215,975	215,975	215,975	215,975	215,975	215,975	215,975	226,735	226,735
Teachers	83.7	81.3	80.8	87.7	85.8	85.8	96.7	102.6	106.8	107.4
Capacity	1,600.0	1,600.0	1,600.0	1,600.0	1,600.0	1,600.0	1,600.0	1,600.0	1,760.0	1,760.0
Enrollment	1,380.0	. 1,386.0	1,444.0	1,525.0	1,550.0	1,587.0	1,682.0	1,670.0	1,682.0	1,742.0
Totals All Schools										
	472,175	472,175	472,175	472,175	479,675	542,675	542.675	550.997	572.777	570 777
Square feet										572,777
Teachers	212.3	209.9	205.3	229.7	231.8	227.3	243.4	249.4	264.3	263.5
Capacity (2)	3,107.5	3,107.5	3,107.5	3,107.5	3,257.5	4,477.5	4,477.5	4,522.5	4,842.5	4,842.5
Enrollment	3,500.0	3,533.0	3,559.0	3,661.0	3,897.0	3,957.0	3,993.0	4,032.0	4,112.0	4,226.0
Food Service - All Schools										
Number Meals Served	NA	NA	NA	NA	NA	313,463	310,365	336.015	341,679	352,406
Avg Daily Participation	NA	NA	NA	NA	NA	1,741	1,724	1,867	1,898	1,958
Avg Daily Farticipation	14/1	1474	1454	1471	14/1	1,741	1,124	1,007	1,090	1,95

Data Source

School Department - as of official NH Department of Education reporting date: Oct 1st

⁽¹⁾ In 2001 a new Middle School replaced the Junior High School/Middle School. Grades changed from 6th through 8th to 5th through 8th. (2) Capacity of old Middle School is not known.

School Department Operating Statistics

Last Ten Fiscal Years

Fiscal Year	Operating Budget (1)	S	Debt Service (1)	Total Budget	Enrollment (2)	ost per Pupil	Percentage Change	Teaching Staff	Pupil/ Teacher Ratio
2004	\$ 30,922,459	\$	2,316,331	\$ 33,238,790	4,226	\$ 7,865	1.3%	263.0	16.1
2003	29,751,613		2,178,843	31,930,456	4,112	7,765	5.0%	264.3	15.6
2002	27,670,695		2,148,055	29,818,750	4,032	7,396	11.0%	249.4	16.2
2001	24,653,632		1,941,623	26,595,255	3,993	6,660	15.5%	243.4	16.4
2000	21,939,513		887,297	22,826,810	3,957	5,769	9.4%	227.3	17.4
1999	19,926,440		626,272	20,552,712	3,897	5,274	0.2%	231.8	16.8
1998	18,797,217		473,707	19,270,924	3,661	5,264	0.6%	229.7	15.9
1997	18,247,217		377,002	18,624,219	3,559	5,233	1.2%	205.3	17.3
1996	17,815,217		457,677	18,272,894	3,533	5,172	1.7%	209.9	16.8
1995	17,400,000		404,405	17,804,405	3,500	5,087	2.0%	212.3	16.5

Data Source

Budget information from City Adopted Budget and non-financial information provided by the School Department.

Notes:

- (1) Budget is for the General Fund only and excludes grant funds and cafeteria.
- (2) Enrollment is based on start of year census.

School Educational and Service Information Last Ten Fiscal Years

	Fiscal Year									
	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004
Dover High School										
Senior Enrollment (1)	266	254	249	269	294	298	329	314	344	357
Status of Seniors (2)										
Graduated	234	232	234	235	245	258	292	287	333	352
Enrolled in four-year college	108	91	108	109	115	120	123	121	160	143
Enrolled in two-year college	42	39	34	40	35	53	49	54	57	68
Enlisted in Armed Forces	NA	16	9	7	7	7	10	12	11	16
Post-secondary, workforce or other	NA	86	83	79	88	78	110	100	105	125
SAT Mean Scores										
Verbal	447	NA	NA	517	NA	524	497	508	519	515
Math	481	NA	NA	527	NA	513	499	510	518	511
% of Seniors taking test	67%	NA	NA	71%	NA	70%	63%	62%	65%	65%

Data Source

School Department - as of official NH Department of Education reporting date: Oct 1st

- (1) As of Official DOE Reporting Date: Oct 1st. Enrollment includes tuition students. (2) As of end of fiscal year.

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