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CITY OF CONCORD

General Purpose Financial Statements  
and Supplemental Schedules for the  
Year Ended December 31, 1987 and  
Auditors' Opinion

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CONCORD, N. H.



CITY OF CONCORD

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AUDITORS' OPINION

To the Honorable Mayor and City Council  
City of Concord, New Hampshire

We have examined the general purpose financial statements of the City of Concord as of December 31, 1987 and for the year then ended, listed in the foregoing table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As discussed in Note 2 to the financial statements, the City does not maintain sufficient records of its general fixed assets to allow for the preparation of financial statements for that account group. Inclusion of such financial statements in the City's general purpose financial statements is, in our opinion, required by generally accepted accounting principles, and the omission of such information results in an incomplete presentation of the City's general purpose financial statements. Amounts that should be recorded in the general fixed assets account group are not known.

In our opinion, except that the omission of a statement of general fixed assets described in the second paragraph results in an incomplete presentation, the accompanying financial statements present fairly the financial position of the fund types and general long-term obligations account group of the City of Concord at December 31, 1987, and the results of operations of all governmental fund types and expendable trust funds and changes in financial position of the City's proprietary fund types and similar trust funds for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year. Further, in our opinion, the Statements of Revenues, Expenditures and Encumbrances - Budget (Non-GAAP Budgetary Basis), Actual and Encumbrances - General Fund and Special Revenues Fund fairly present the information shown therein on the basis described in Note 3 to the financial statements.

Our examination was made for the purpose of forming an opinion on the basic general purpose financial statements taken as a whole. The supplemental schedules listed in the foregoing table of contents are presented for purposes of additional analysis and are not a required part of the basic general purpose financial statements. Such supplemental schedules have been subjected to auditing procedures applied in the examination of the basic general purpose financial statements and, in our opinion, are fairly stated in all material respects when considered in relation to the basic general purpose financial statements taken as a whole.

*Deloitte Haskins+Sells*

April 8, 1988





CITY OF CONCORD

GENERAL PURPOSE BALANCE SHEET, ALL FUND TYPES AND GENERAL LONG-TERM OBLIGATIONS ACCOUNT GROUP  
DECEMBER 31, 1987, WITH MEMORANDUM TOTAL

| ASSETS   | GOVERNMENTAL FUND TYPES |                 |              |                  | PROPRIETARY FUND TYPES |              | FIDUCIARY FUND TYPE | ACCOUNT GROUP     | TOTAL (MEMORANDUM ONLY) |                               |
|--|-------------------------|-----------------|--------------|------------------|------------------------|--------------|---------------------|-------------------|-------------------------|-------------------------------|
|  | GENERAL                 | SPECIAL REVENUE | DEBT SERVICE | CAPITAL PROJECTS | SPECIAL ASSESSMENT     | ENTERPRISE   | INTERNAL SERVICE    | TRUSTS AND AGENCY |                         | GENERAL LONG-TERM OBLIGATIONS |
|  |                         |                 |              |                  |                        |              |                     |                   |                         |                               |
| Cash and short-term investments (Note 4)                                     | \$ (37,737)             | \$641,372       | \$ 336,320   | \$7,365,566      | \$154,878              | \$ 2,721,460 | \$ 304,846          | \$10,373,033      | \$ 21,859,738           |                               |
| Marketable securities (Note 4)   | 4,151,974               |                 |              |                  |                        |              |                     | 3,125,844         | 3,125,844               |                               |
| Taxes receivable   | 186,882                 | 199,547         |              |                  | 13,653                 | 1,273,215    |                     | 4,151,974         | 4,151,974               |                               |
| Accounts receivable  |                         |                 |              |                  |                        |              |                     | 1,673,297         | 1,673,297               |                               |
| Tax deferred property  | 12,773                  |                 |              |                  |                        |              |                     | 12,773            | 12,773                  |                               |
| Allowance for estimated uncollectible receivables                            | (212,060)               |                 |              |                  |                        |              |                     |                   | (214,654)               |                               |
| Due from governmental entities   | 293,701                 |                 |              |                  |                        | (2,594)      |                     | 7,153,103         | 7,153,103               |                               |
| Supplies inventories   | 55,118                  |                 |              |                  |                        | 7,153,103    |                     | 428,821           | 428,821                 |                               |
| Prepaid expenses   |                         |                 |              |                  |                        | 135,120      |                     | 55,118            | 55,118                  |                               |
| Interest and dividends receivable  | 114,413                 | 15,190          |              |                  |                        | 20,076       |                     | 44,427            | 174,030                 |                               |
| Due from other funds   |                         |                 | 1,183,000    |                  |                        |              |                     | 20,076            | 20,076                  |                               |
| Mortgage receivable (Note 5)   |                         |                 |              |                  |                        |              |                     | 1,183,000         | 1,183,000               |                               |
| Deferred compensation fund assets (Note 7)                                   |                         |                 |              |                  |                        |              |                     | 600,707           | 600,707                 |                               |
| Property, plant and equipment, net of accumulated depreciation (Note 6)      |                         |                 |              |                  |                        | 76,769,347   | 1,676,209           |                   | 78,445,556              |                               |
| Amounts to be provided for repayment of Bond Anticipation Note (Note 9)      |                         |                 |              |                  |                        |              |                     | \$ 5,000,000      | 5,000,000               |                               |
| Resources to be provided for retirement of general long-term obligations by: |                         |                 |              |                  |                        |              |                     |                   |                         |                               |
| City   |                         |                 |              |                  |                        |              |                     |                   | 9,696,262               |                               |
| Union School District (Note 1)   |                         |                 |              |                  |                        |              |                     |                   | 8,760,000               |                               |
| TOTAL  | \$4,565,064             | \$856,109       | \$1,519,320  | \$7,365,566      | \$168,531              | \$88,069,727 | \$1,981,055         | \$14,144,011      | \$142,125,645           |                               |

See notes to financial statements.



CITY OF CONCORD

GENERAL PURPOSE BALANCE SHEET, ALL FUND TYPES AND GENERAL LONG-TERM OBLIGATIONS ACCOUNT GROUP  
DECEMBER 31, 1987, WITH MEMORANDUM TOTAL.

| LIABILITIES AND FUND EQUITY              | GOVERNMENTAL FUND TYPES |                 |              |                  |                    | PROPRIETARY FUND TYPES |                  | FIDUCIARY FUND TYPE | ACCOUNT GROUP | TOTAL MEMORANDUM ONLY |
|--|-------------------------|-----------------|--------------|------------------|--------------------|------------------------|------------------|---------------------|---------------|-----------------------|
|  | GENERAL                 | SPECIAL REVENUE | DEBT SERVICE | CAPITAL PROJECTS | SPECIAL ASSESSMENT | ENTERPRISE             | INTERNAL SERVICE |                     |               |                       |
|  |                         |                 |              |                  |                    |                        |                  |                     |               |                       |
| LIABILITIES:                             |                         |                 |              |                  |                    |                        |                  |                     |               |                       |
| Accounts payable                         | \$ 396,424              | \$ 36,451       |              | \$ 59,463        |                    | \$ 289,500             | \$ 14,233        | \$ 69,673           |               | \$ 865,744            |
| Due to other governmental units          |                         |                 |              |                  |                    | 91,701                 | 11,801           | 9,810,103           | \$ 488,012    | 9,810,103             |
| Accrued vacation benefits                |                         |                 |              |                  |                    |                        |                  |                     |               | 591,514               |
| Deferred compensation liability (Note 7) |                         |                 |              |                  |                    |                        |                  |                     |               | 600,707               |
| Other liabilities and accrued expenses   | 561,654                 |                 | \$ (2,410)   | 20,076           |                    | 788,886                |                  | 600,707             |               | 1,348,857             |
| Due to other funds                       |                         |                 |              |                  |                    |                        |                  |                     |               | 20,076                |
| Bonds payable (Note 8)                   |                         |                 |              |                  | \$103,500          | 21,688,250             |                  |                     | 17,968,250    | 39,760,000            |
| Bond anticipation note (Note 9)          |                         |                 |              |                  |                    |                        |                  |                     | 5,000,000     | 5,000,000             |
| Deferred tax revenue                     | 836,253                 |                 |              |                  |                    |                        |                  |                     |               | 836,253               |
| Deferred revenue (Note 5)                |                         |                 | 1,183,000    |                  |                    |                        |                  |                     |               | 1,183,000             |
| Total liabilities                        | 1,794,331               | 36,451          | 1,180,590    | 79,539           | 103,500            | 22,858,337             | 26,034           | 10,481,210          | 23,456,262    | 60,016,254            |
| FUND EQUITY:                             |                         |                 |              |                  |                    |                        |                  |                     |               |                       |
| Contributed capital (Note 10)            |                         |                 |              |                  |                    |                        |                  |                     |               | 58,434,923            |
| Retained earnings (Note 10) - Unreserved |                         |                 |              |                  |                    | 57,564,696             | 870,227          |                     |               | 8,641,963             |
| Fund balances:                           |                         |                 |              |                  |                    | 7,557,169              | 1,084,794        |                     |               | 1,044,964             |
| Reserved for encumbrances                | 970,634                 | 16,041          |              |                  |                    | 58,289                 |                  | 3,662,801           |               | 3,662,801             |
| Reserved for trust purposes              |                         |                 |              |                  |                    |                        |                  |                     |               | 338,730               |
| Reserved for debt service                |                         |                 | 338,730      |                  |                    |                        |                  |                     |               | 31,236                |
| Reserved for inventory                   |                         |                 |              |                  |                    | 31,236                 |                  |                     |               | 31,236                |
| Unreserved:                              |                         |                 |              |                  |                    |                        |                  |                     |               | 277,942               |
| Designated                               | 277,942                 |                 |              |                  |                    |                        |                  |                     |               |                       |
| Designated for capital projects          |                         | 803,617         |              | 7,286,027        |                    |                        |                  |                     |               | 8,089,644             |
| Undesignated                             | 1,522,157               |                 |              |                  | 65,031             |                        |                  |                     |               | 1,587,188             |
| Total fund equity                        | 2,770,733               | 819,658         | 338,730      | 7,286,027        | 65,031             | 65,211,390             | 1,955,021        | 3,662,801           |               | 82,109,391            |
| TOTAL                                    | \$4,565,064             | \$856,109       | \$1,519,320  | \$7,365,566      | \$168,531          | \$88,069,727           | \$1,981,055      | \$14,144,011        | \$23,456,262  | \$142,125,645         |

See notes to financial statements.



CITY OF CONCORD

GENERAL PURPOSE STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES -

ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS

FOR THE YEAR ENDED DECEMBER 31, 1987, WITH MEMORANDUM TOTALS

|  | GOVERNMENTAL FUND TYPES |                 |              |                  | FIDUCIARY FUND TYPE | TOTAL MEMORANDUM (ONLY) |
|--|-------------------------|-----------------|--------------|------------------|---------------------|-------------------------|
|  | GENERAL                 | SPECIAL REVENUE | DEBT SERVICE | CAPITAL PROJECTS |                     |                         |
| REVENUES:  |                         |                 |              |                  |                     |                         |
| Property taxes   | \$11,688,800            |                 | \$ 331,157   |                  |                     | \$12,019,957            |
| Resident taxes   | 12,396                  |                 |              |                  |                     | 12,396                  |
| Motor vehicle  | 2,323,860               |                 |              |                  |                     | 2,323,860               |
| Parking meter  |                         | \$ 351,152      |              |                  |                     | 351,152                 |
| Interest and penalties   | 174,210                 | 233,704         |              |                  |                     | 407,914                 |
| Investment income  | 475,689                 |                 |              |                  | \$ 44,358           | 524,386                 |
| Departmental and miscellaneous   | 2,252,606               | 252,269         | 54,000       |                  | \$ 500,645          | 3,059,520               |
| General, federal and state   | 1,712,826               | 447,319         |              |                  |                     | 2,160,145               |
| Total revenues (Note 3)  | 18,640,387              | 1,284,444       | 385,157      |                  | 545,003             | 20,859,330              |
| EXPENDITURES:  |                         |                 |              |                  |                     |                         |
| Administrative   | 1,248,943               | 60,856          |              |                  |                     | 1,309,799               |
| General government   | 272,862                 | 398,213         |              |                  |                     | 671,075                 |
| Public safety  | 6,509,963               |                 |              |                  |                     | 6,509,963               |
| Public works   | 3,923,971               |                 |              |                  |                     | 3,923,971               |
| Planning and development   | 280,506                 |                 |              |                  |                     | 280,506                 |
| Leisure and information services   | 1,588,091               | 151,444         |              |                  |                     | 1,739,535               |
| Human resources  | 664,087                 |                 |              |                  |                     | 664,087                 |
| Debt service:  |                         |                 |              |                  |                     |                         |
| Principal retirement   |                         |                 | 1,758,875    |                  |                     | 1,758,875               |
| Interest   |                         |                 | 1,409,655    |                  | 7,345               | 1,417,000               |
| Employee benefits  | 1,096,404               |                 |              |                  |                     | 1,096,404               |
| Miscellaneous  | 150,144                 |                 |              |                  |                     | 150,144                 |
| Capital outlay   | 396,766                 |                 |              |                  |                     | 396,766                 |
| Total expenditures (Note 3)  | 16,131,737              | 272,510         | 3,168,530    | \$ 684,383       | 7,345               | 1,353,659               |
| EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES  | 2,508,650               | 883,023         | (2,783,373)  | (684,383)        | (3,006)             | 20,875,018              |
| OTHER FINANCING SOURCES (USES):  |                         |                 |              |                  |                     |                         |
| Proceeds of long-term debt   |                         |                 |              | 5,000,000        |                     | 5,000,000               |
| Operating transfers from:  |                         |                 |              |                  |                     |                         |
| General fund   |                         | 13,451          | 1,662,354    | 103,000          | 557,136             | 2,335,941               |
| Special revenue funds  |                         |                 | 63,391       |                  |                     | 63,391                  |
| Agency fund  |                         |                 | 1,135,875    |                  |                     | 1,135,875               |
| Total operating transfers from   |                         | 13,451          | 2,861,620    | 5,103,000        | 557,136             | 8,535,207               |
| Operating transfers to:  |                         |                 |              |                  |                     |                         |
| Enterprise funds   | 81,236                  |                 |              |                  |                     | 81,236                  |
| Special revenue funds  | 13,451                  |                 |              |                  |                     | 13,451                  |
| Capital projects fund  | 103,000                 |                 |              |                  |                     | 103,000                 |
| Debt service fund  | 1,662,354               |                 |              |                  |                     | 1,662,354               |
| Trust fund   | 57,136                  |                 |              |                  |                     | 57,136                  |
| Total operating transfers to   | 2,417,177               | 63,391          |              |                  |                     | 2,480,568               |
| Total other financing sources (uses)   | (2,417,177)             | (49,940)        | 2,861,620    | 5,103,000        | 557,136             | 6,054,639               |
| EXCESS (DEFICIENCY) OF REVENUES AND OTHER FINANCING SOURCES OVER EXPENDITURES AND OTHER FINANCING USES | 91,473                  | 351,481         | 78,247       | 4,418,617        | (3,006)             | 6,038,951               |
| FUND BALANCE, JANUARY 1, 1987  | 2,679,260               | 468,177         | 260,483      | 2,867,410        | 214,549             | 6,557,916               |
| FUND BALANCE, DECEMBER 31, 1987  | \$ 2,770,733            | \$ 819,658      | \$ 338,730   | \$ 7,286,027     | \$ 1,316,688        | \$ 12,596,867           |

See notes to financial statements.



CITY OF CONCORD

STATEMENT OF REVENUES, EXPENDITURES AND ENCUMBRANCES - BUDGET  
 (NON-GAAP BUDGETARY BASIS), ACTUAL AND ENCUMBRANCES - GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 1987 (NOTE 3)

|   | <u>BUDGET</u>     | <u>ACTUAL</u>     | <u>ENCUMBRANCES<br/>DECEMBER 31, 1987</u> | <u>VARIANCE -<br/>FAVORABLE<br/>(UNFAVORABLE)</u> |
|---|-------------------|-------------------|---|---|
| <b>REVENUES:</b>                          |                   |                   |   |   |
| <b>Local:</b>                             |                   |                   |   |   |
| Property taxes                            | \$12,475,337      | \$11,751,969      |   | \$(723,368)                                       |
| Resident taxes                            |                   | 12,396            |   | 12,396  |
| Motor vehicle                             | 2,000,000         | 2,323,860         |   | 323,860   |
| Interest and penalties                    | 450,000           | 174,210           |   | (275,790)   |
| Investment income                         | 430,400           | 475,689           |   | 45,289  |
| Departmental and<br>miscellaneous         | <u>1,676,110</u>  | <u>2,252,606</u>  |   | <u>576,496</u>                                    |
| Total local                               | <u>17,031,847</u> | <u>16,990,730</u> |   | <u>(41,117)</u>                                   |
| State                                     | <u>1,788,140</u>  | <u>1,712,826</u>  |   | <u>(75,314)</u>                                   |
| Total revenues                            | <u>18,819,987</u> | <u>18,703,556</u> |   | <u>(116,431)</u>                                  |
| <b>EXPENDITURES AND ENCUMBRANCES:</b>     |                   |                   |   |   |
| <b>Administration:</b>                    |                   |                   |   |   |
| City manager                              | 141,330           | 138,782           |   | 2,548   |
| Legal solicitor                           | 181,700           | 177,101           |   | 4,599   |
| Finance department                        | 577,808           | 561,266           | \$ 2,659                                  | 13,883  |
| Personnel                                 | 89,710            | 78,318            | 10,570                                    | 822   |
| Purchasing                                | 130,105           | 127,137           |   | 2,968   |
| Safety and loss control<br>administration | <u>40,500</u>     | <u>38,559</u>     |   | <u>1,941</u>                                      |
| Total administration                      | <u>1,161,153</u>  | <u>1,121,163</u>  | <u>13,229</u>                             | <u>26,761</u>                                     |
| <b>General government:</b>                |                   |                   |   |   |
| City council                              | 28,300            | 23,362            | 2,000                                     | 2,938   |
| City clerk                                | 90,220            | 83,579            |   | 6,641   |
| Assessor                                  | <u>166,880</u>    | <u>165,921</u>    |   | <u>959</u>  |
| Total general<br>government               | <u>285,400</u>    | <u>272,862</u>    | <u>2,000</u>                              | <u>10,538</u>                                     |
| <b>Public safety:</b>                     |                   |                   |   |   |
| Police                                    | 3,090,307         | 2,927,283         | 59,900                                    | 103,124   |
| Fire                                      | 3,452,406         | 3,103,141         | 134,897                                   | 214,368   |
| Code enforcement                          | <u>400,777</u>    | <u>390,714</u>    | <u>4,775</u>                              | <u>5,288</u>                                      |
| Total public safety                       | <u>6,943,490</u>  | <u>6,421,138</u>  | <u>199,572</u>                            | <u>322,780</u>                                    |





CITY OF CONCORD

STATEMENT OF REVENUES, EXPENDITURES AND ENCUMBRANCES - BUDGET  
 (NON-GAAP BUDGETARY BASIS), ACTUAL AND ENCUMBRANCES - GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 1987 (NOTE 3)

|  | <u>BUDGET</u>    | <u>ACTUAL</u>    | <u>ENCUMBRANCES<br/>DECEMBER 31, 1987</u> | <u>VARIANCE -<br/>FAVORABLE<br/>(UNFAVORABLE)</u> |
|--|------------------|------------------|---|---|
| Public works                                 | \$ 4,011,684     | \$ 3,915,519     | \$ 42,867                                 | \$ 53,298   |
| Planning and development:                    |                  |                  |   |   |
| Planning                                     | 201,535          | 181,143          | 7,089                                     | 13,303  |
| Economic development                         | <u>88,640</u>    | <u>88,521</u>    | <u>          </u>                         | <u>119</u>  |
| Total planning and<br>development            | <u>290,175</u>   | <u>269,664</u>   | <u>7,089</u>                              | <u>13,422</u>                                     |
| Leisure and information<br>services:         |                  |                  |   |   |
| Library                                      | 734,221          | 723,887          | 8,686                                     | 1,648   |
| Recreation and parks                         | <u>873,208</u>   | <u>834,977</u>   | <u>12,227</u>                             | <u>26,004</u>                                     |
| Total leisure and<br>information<br>services | <u>1,607,429</u> | <u>1,558,864</u> | <u>20,913</u>                             | <u>27,652</u>                                     |
| Human resources:                             |                  |                  |   |   |
| Welfare                                      | 372,380          | 367,653          |   | 4,727   |
| Social services                              | <u>297,438</u>   | <u>288,494</u>   | <u>5,098</u>                              | <u>3,846</u>                                      |
| Total human<br>resources                     | <u>669,818</u>   | <u>656,147</u>   | <u>5,098</u>                              | <u>8,573</u>                                      |
| Employee benefits                            | <u>1,316,179</u> | <u>1,096,405</u> | <u>66,830</u>                             | <u>152,944</u>                                    |
| Miscellaneous:                               |                  |                  |   |   |
| Contingencies                                | 5,000            | 1,858            |   | 3,142   |
| Judicial - probation                         | 152,690          | 134,720          |   | 17,970  |
| Dues/memberships                             | 9,301            | 9,301            |   |   |
| Holiday observance                           | 4,050            | 4,050            |   |   |
| Insurance                                    | 10,200           | 34               |   | 10,166  |
| Loss fund appropriation                      | 45,000           |                  |   | 45,000  |
| Interest                                     | 180,000          |                  |   | 180,000   |
| Other  | <u>112,980</u>   | <u>181</u>       | <u>102,980</u>                            | <u>9,819</u>                                      |
| Total miscellaneous                          | <u>519,221</u>   | <u>150,144</u>   | <u>102,980</u>                            | <u>266,097</u>                                    |



CITY OF CONCORD

STATEMENT OF REVENUES, EXPENDITURES AND ENCUMBRANCES - BUDGET  
 (NON-GAAP BUDGETARY BASIS), ACTUAL AND ENCUMBRANCES - GENERAL FUND  
 FOR THE YEAR ENDED DECEMBER 31, 1987 (NOTE 3)

|  | <u>BUDGET</u>        | <u>ACTUAL</u>      | <u>ENCUMBRANCES<br/>DECEMBER 31, 1987</u> | <u>VARIANCE -<br/>FAVORABLE<br/>(UNFAVORABLE)</u> |
|--|----------------------|--------------------|---|---|
| Capital outlay:  |                      |                    |   |   |
| Administration   | \$ 60,000            | \$ 20,000          | \$ 40,000                                 |   |
| Public properties  | 32,000               |                    | 32,000                                    |   |
| Police   | 39,500               |                    | 39,500                                    |   |
| Fire   | 55,720               | 14,312             | 44,000                                    | \$ (2,592)  |
| Public works   | 352,100              | 324,452            | 5,500                                     | 22,148  |
| Recreation   | 78,382               | 38,002             | 40,380                                    |   |
| Total capital outlay   | <u>617,702</u>       | <u>396,766</u>     | <u>201,380</u>                            | <u>19,556</u>                                     |
| Total expenditures and encumbrances  | <u>17,422,251</u>    | <u>15,858,672</u>  | <u>661,958</u>                            | <u>901,621</u>                                    |
| EXCESS OF REVENUES OVER (UNDER) EXPENDITURES AND ENCUMBRANCES                      | 1,397,736            | 2,844,884          | (661,958)                                 | 785,190   |
| OTHER FINANCING USES - Operating transfers out                                     | <u>(2,417,177)</u>   | <u>(2,417,177)</u> |   |   |
| EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES | <u>\$(1,019,441)</u> | <u>\$ 427,707</u>  | <u>\$(661,958)</u>                        | <u>\$ 785,190</u>                                 |

See notes to financial statements.



CITY OF CONCORD

STATEMENT OF REVENUES, EXPENDITURES - BUDGET  
(NON-GAAP BUDGETARY BASIS), ACTUAL - SPECIAL REVENUE FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 1987 (NOTE 3)

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|   | <u>BUDGET</u>    | <u>ACTUAL</u>    | <u>VARIANCE -<br/>FAVORABLE<br/>(UNFAVORABLE)</u> |
|---|------------------|------------------|---|
| AIRPORT FUND:   |                  |                  |   |
| REVENUES:   |                  |                  |   |
| Departmental and<br>miscellaneous                         | \$111,230        | \$118,880        | \$ 7,650  |
| Federal and state   | <u>3,000</u>     | <u>14,340</u>    | <u>11,340</u>                                     |
| Total revenues  | <u>114,230</u>   | <u>133,220</u>   | <u>18,990</u>                                     |
| EXPENDITURES - General government                         | <u>114,230</u>   | <u>133,220</u>   | <u>18,990</u>                                     |
| EXCESS OF REVENUES<br>OVER EXPENDITURES                   | <u>\$ -0-</u>    | <u>\$ -0-</u>    | <u>\$ -0-</u>                                     |
| PARKING METER FUND:                                       |                  |                  |   |
| REVENUES:   |                  |                  |   |
| Parking meter receipts,<br>interest and penalties         | \$436,855        | \$600,811        | \$163,956   |
| Total revenues  | <u>436,855</u>   | <u>600,811</u>   | <u>163,956</u>                                    |
| EXPENDITURES - General government                         | <u>350,269</u>   | <u>264,992</u>   | <u>85,277</u>                                     |
| EXCESS OF REVENUES OVER<br>EXPENDITURES                   | <u>86,586</u>    | <u>335,319</u>   | <u>249,233</u>                                    |
| OTHER FINANCING USES -<br>Operating transfers out         | <u>(63,391)</u>  | <u>(63,391)</u>  | <u>          </u>                                 |
| EXCESS OF REVENUES<br>OVER EXPENDITURES<br>AND OTHER USES | <u>\$ 23,195</u> | <u>\$272,428</u> | <u>\$249,233</u>                                  |

See notes to financial statements.



CITY OF CONCORD

COMBINED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS/FUND BALANCES  
 ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS  
 FOR THE YEAR ENDED DECEMBER 31, 1987, WITH MEMORANDUM TOTAL

|  | PROPRIETARY FUND TYPES |                     | FIDUCIARY<br>FUND TYPE | TOTAL<br>(MEMORANDUM<br>ONLY) |
|--|------------------------|---------------------|------------------------|-------------------------------|
|  | ENTERPRISE             | INTERNAL<br>SERVICE | NONEXPENDABLE<br>TRUST |                               |
| OPERATING REVENUES   | \$ 8,913,137           | \$1,420,004         | \$ 285,227             | \$10,618,368                  |
| OPERATING EXPENSES:  |                        |                     |                        |                               |
| Collection   | 237,598                |                     |                        | 237,598                       |
| Treatment facility   | 1,849,363              |                     |                        | 1,849,363                     |
| Water supply   | 191,558                |                     |                        | 191,558                       |
| Distribution   | 359,846                |                     |                        | 359,846                       |
| Depreciation   | 1,524,083              | 267,823             |                        | 1,791,906                     |
| Other operating expenses   | 1,974,512              | 868,001             | 9,731                  | 2,852,244                     |
| Total operating expenses   | 6,136,960              | 1,135,824           | 9,731                  | 7,282,515                     |
| OPERATING INCOME   | 2,776,177              | 284,180             | 275,496                | 3,335,853                     |
| NONOPERATING REVENUE (EXPENSE):  |                        |                     |                        |                               |
| Interest income  | 23,526                 |                     |                        | 23,526                        |
| Interest expense   | (1,888,501)            |                     |                        | (1,888,501)                   |
| Loss on sale of equipment  | (1,650)                | (25,055)            |                        | (26,705)                      |
| Net nonoperating expense   | (1,866,625)            | (25,055)            |                        | (1,891,680)                   |
| INCOME BEFORE OPERATING TRANSFERS  | 909,552                | 259,125             | 275,496                | 1,444,173                     |
| OPERATING TRANSFER IN  | 81,236                 |                     | 205,500                | 286,736                       |
| OPERATING TRANSFERS OUT  | (195,000)              |                     | (214,375)              | (409,375)                     |
| NET INCOME   | 795,788                | 259,125             | 266,621                | 1,321,534                     |
| ADD DEPRECIATION ON FIXED ASSETS<br>ACQUIRED BY GRANTS - TRANSFERRED<br>TO CONTRIBUTED CAPITAL | 888,675                |                     |                        | 888,675                       |
| INCREASE IN RETAINED EARNINGS/<br>FUND BALANCES  | 1,684,463              | 259,125             | 266,621                | 2,210,209                     |
| RETAINED EARNINGS/FUND BALANCES,<br>BEGINNING OF YEAR  | 5,962,231              | 825,669             | 2,079,491              | 8,867,391                     |
| RETAINED EARNINGS/FUND BALANCES,<br>END OF YEAR  | \$ 7,646,694           | \$1,084,794         | \$2,346,112            | \$11,077,600                  |

See notes to financial statements.





CITY OF CONCORD

COMBINED STATEMENT OF CHANGES IN FINANCIAL POSITION  
 ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS  
 FOR THE YEAR ENDED DECEMBER 31, 1987

|  | PROPRIETARY FUND TYPES |                     | FIDUCIARY              | TOTAL<br>(MEMORANDUM<br>ONLY) |
|--|------------------------|---------------------|------------------------|-------------------------------|
|  | ENTERPRISE             | INTERNAL<br>SERVICE | NONEXPENDABLE<br>TRUST |                               |
| <b>FUNDS PROVIDED BY OPERATIONS:</b>                             |                        |                     |                        |                               |
| Net income   | \$ 795,788             | \$ 259,125          | \$ 266,621             | \$ 1,321,534                  |
| Items not affecting working capital:                             |                        |                     |                        |                               |
| Depreciation   | 1,524,082              | 267,823             |                        | 1,791,905                     |
| Depreciation on fixed assets<br>acquired by grant                | 888,675                |                     |                        | 888,675                       |
| Loss on sale of equipment  |                        | 25,055              |                        | 25,055                        |
| Working capital provided by<br>operations                        | 3,208,545              | 552,003             | 266,621                | 4,027,169                     |
| Changes in working capital provided by<br>(used for) operations: |                        |                     |                        |                               |
| Marketable securities  |                        |                     | 15,247                 | 15,247                        |
| Receivables, net   | 484,957                |                     | 51,018                 | 535,975                       |
| Inventories  | (6,494)                |                     |                        | (6,494)                       |
| Interest and dividends receivable                                |                        |                     | (5,441)                | (5,441)                       |
| Due from other funds   | 2,246,980              | 249,954             |                        | 2,496,934                     |
| Accounts payable and accrued expenses                            | 33,092                 | 7,708               | (14)                   | 40,786                        |
| Due to other funds   | (606,722)              |                     | (226,500)              | (833,222)                     |
| Total funds provided by<br>operations                            | 5,360,358              | 809,665             | 100,931                | 6,270,954                     |
| <b>FUNDS PROVIDED BY (USED FOR) INVESTMENT<br/>ACTIVITIES:</b>   |                        |                     |                        |                               |
| Additions to property, plant and<br>equipment                    | (883,599)              | (526,805)           |                        | (1,410,404)                   |
| Proceeds from sale of equipment                                  | 1,649                  | 21,986              |                        | 23,635                        |
| Funds used for investment<br>activities                          | (881,950)              | (504,819)           |                        | (1,386,769)                   |
| <b>FUNDS USED FOR FINANCING ACTIVITIES:</b>                      |                        |                     |                        |                               |
| Bond payments  | (1,651,624)            |                     |                        | (1,651,624)                   |
| Contributions in aid of construction                             | (105,324)              |                     |                        | (105,324)                     |
| Funds used for financing<br>activities                           | (1,756,948)            |                     |                        | (1,756,948)                   |
| <b>FUNDS:</b>  |                        |                     |                        |                               |
| Increase in cash and short-term<br>investments                   | 2,721,460              | 304,846             | 100,931                | 3,127,237                     |
| Cash and short-term investments,<br>beginning of year            |                        |                     | 16,630                 | 16,630                        |
| Cash and short-term investments,<br>end of year                  | \$ 2,721,460           | \$ 304,846          | \$ 117,561             | \$ 3,143,867                  |

See notes to financial statements.



CITY OF CONCORD

STATEMENT OF CHANGES IN ASSETS AND LIABILITIES - AGENCY FUNDS  
FOR THE YEAR ENDED DECEMBER 31, 1987

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| <u>ASSETS</u>                                 | <u>BALANCE AT<br/>JANUARY 1,<br/>1987</u> | <u>ADDITIONS</u>    | <u>DEDUCTIONS</u>           | <u>BALANCE AT<br/>DECEMBER 31,<br/>1987</u> |
|---|---|---------------------|-----------------------------|---|
| Cash  |   | \$36,820,484        | \$26,942,236                | \$ 9,878,248                                |
| Due from general fund                         | \$8,148,623                               |                     | 8,148,623                   |   |
| Deferred compensation<br>fund assets (Note 7) | <u>503,430</u>                            | <u>97,277</u>       | <u>                    </u> | <u>600,707</u>                              |
| Total assets                                  | <u>\$8,652,053</u>                        | <u>\$36,917,761</u> | <u>\$35,090,859</u>         | <u>\$10,478,955</u>                         |
| <u>LIABILITIES</u>                            |   |                     |                             |   |
| Deferred compensation<br>liability (Note 7)   | \$ 503,430                                | \$ 97,277           |                             | \$ 600,707                                  |
| Due to other governmental units               | 8,055,424                                 | 22,161,121          | \$20,406,442                | 9,810,103                                   |
| Other liabilities                             | <u>93,199</u>                             | <u>30,293,171</u>   | <u>30,318,225</u>           | <u>68,145</u>                               |
| Total liabilities                             | <u>\$8,652,053</u>                        | <u>\$52,551,569</u> | <u>\$50,724,667</u>         | <u>\$10,478,955</u>                         |

See notes to financial statements.



CITY OF CONCORD

NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 1987

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1. DEFINITION OF REPORTING ENTITY

Statement No. 3 of the former National Council on Government Accounting (NCGA), entitled "Defining the Government Reporting Entity" provides guidance for determining which governmental activities, organizations, and functions should be included in the reporting entity. The basic criterion for inclusion is the exercise of oversight responsibility by the City's Mayor and City Council.

The operations of the Union School District and Merrimack Valley School District are not part of the reporting entity, and therefore, are not included in the general purpose financial statements. The Districts are excluded because they have their own elected governing boards and are independent of the City as to fiscal accountability and most financial affairs. The City issues bonds on behalf of the Union School District which reimburses the City for the annual debt service requirements. The City is responsible for collecting and distributing taxes to the School Districts. Such activity is accounted for in the City's Agency Fund. Condensed balance sheets and summarized results of operations of the School Districts' General Funds for their fiscal year ended June 30, 1987 are as follows:



As of June 30, 1987:

| <u>Assets</u>                          | <u>General Fund</u>              |   |
|--|----------------------------------|---|
|  | <u>Union<br/>School District</u> | <u>Merrimack Valley<br/>School District</u> |
| Cash                                   | \$ 1,110,423                     | \$ 218,583                                  |
| Receivables                            | 80,941                           |   |
| Inventories                            | 244,423                          |   |
| Prepaid and other assets               | 346,740                          | 23,971                                      |
|  | <u>\$ 1,782,527</u>              | <u>\$ 242,554</u>                           |
| <br><u>Liabilities and Fund Equity</u> |                                  |   |
| Liabilities:                           |                                  |   |
| Accounts payable and accrued expenses  | \$ 1,556,807                     | \$ 6,272                                    |
| Other                                  | 23,942                           | 153,960                                     |
|  | <u>1,580,749</u>                 | <u>160,232</u>                              |
| <br>Fund equity (deficit):             |                                  |   |
| Reserved                               | 276,297                          |   |
| Unreserved                             | (74,519)                         | 82,322                                      |
|  | <u>201,778</u>                   | <u>82,322</u>                               |
|  | <u>\$ 1,782,527</u>              | <u>\$ 242,554</u>                           |

For the year ended June 30, 1987:

|  |                   |                     |
|--|-------------------|---------------------|
| Revenues and other financing sources:  |                   |                     |
| City and other towns' tax assessments  | \$15,797,329      | \$4,134,909         |
| Federal and state  | 1,559,105         | 702,745             |
| Tuition  | 1,432,336         |                     |
| Other  | 466,484           | 314,950             |
|  | <u>19,255,254</u> | <u>5,152,604</u>    |
| Expenditures and transfers, net  | <u>19,043,919</u> | <u>5,337,715</u>    |
| Excess (deficit) of revenues and other financing sources over expenditures and transfers | <u>\$ 211,335</u> | <u>\$ (185,111)</u> |

## 2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the City of Concord conform to generally accepted accounting principles (GAAP) applicable to governmental units, except that a statement of general fixed assets is not presented as records of their cost are not maintained. The following is a summary of the significant accounting policies:





## Basis of Presentation - Fund Accounting

The accounts of the City are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance/retained earnings, revenues, and expenditures/expenses. The various funds are summarized by type in the financial statements. The following fund types and account groups are used by the City:

### GOVERNMENTAL FUND TYPES

Governmental Funds are those through which most governmental functions of the City are financed. The acquisition, use, and balances of the City's expendable financial resources and the related liabilities (except those accounted for in proprietary funds) are accounted for through governmental funds. The measurement focus is upon determination of changes in financial position, rather than upon net income determination. The following are the City's governmental fund types:

General Fund - The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specified purposes.

Debt Service Fund - Debt Service Funds are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs.

Capital Projects Fund - The Capital Projects Fund is used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, special assessment funds, and trust funds).

Special Assessment Funds - Special Assessment Funds are used to account for the financing of public improvements or services deemed to benefit the properties against which special assessments are levied.

Memorandum Totals - These amounts are memorandum totals and do not represent consolidated amounts.

### PROPRIETARY FUND TYPES

Proprietary Funds are used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's proprietary fund types:



Enterprise Funds - Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises--where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Internal Service Funds - Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units.

#### FIDUCIARY FUND TYPE

Fiduciary Funds are used to account for assets held by the City in a trustee capacity or as an agent for individuals, private organizations, other governmental units, and/or other funds.

Trust and Agency Funds - Trust and Agency Funds include expendable trusts, nonexpendable trusts, and agency funds. Nonexpendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. Expendable trust and agency funds are accounted for and reported as governmental funds.

#### ACCOUNT GROUP

An account group is used to establish accounting control and accountability for the City's general long-term obligations. The following is the City's account group:

General Long-Term Obligations Account Group - This group of accounts is established to account for all long-term debt and other liabilities of the City except those which are accounted for in the proprietary funds and special assessment funds.

#### Basis of Accounting

The accounts of the General, Special Revenue, Capital Projects, Special Assessment, Expendable Trust, General Long-Term Obligations Account Group, and Debt Service Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues and assets are recognized when measurable and available to finance operations during the year. Expenditures and liabilities are recognized when obligations are incurred from



receipt of goods and services, when assessments are made by the State or, in the case of judgments and claims against the City, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably estimated. Interest on long-term general obligation bonds and notes payable is recognized when it becomes payable. Property taxes are recorded as revenue to the extent received within 60 days after the close of the fiscal year. The City follows the policy of recording resident taxes on the accrual method and other General Fund revenue, such as motor vehicle excise taxes, on a cash basis. Federal revenue sharing assistance is recorded as a receivable and revenue as the entitlement occurs. Federal and state reimbursement type grants are recorded as receivables and revenues as the related expenditures are recorded.

The accounts of the Nonexpendable Trust, Enterprise, Agency and Internal Service Funds are maintained and reported on the accrual basis of accounting.

Interfund Transactions

The General Fund does not assess property taxes on Enterprise Fund properties and administrative costs incurred by the General Fund on behalf of the other City funds are not generally allocated to such funds.

Retirement Costs

Substantially all employees of the City participate in the State of New Hampshire Retirement System. Under this plan, participants contribute annually a percentage of compensation which is fixed by law and dependent upon age when contributions begin. The City's contribution rates for the plan for the period beginning July 1, 1987, are based upon an actuarial valuation of the State Plan as of June 30, 1986 and have been set at 4.60% of annual compensation for police, 9.09% for firemen, and 2.74% for all other employees. The City's contribution rates provide for normal cost annually and for amortization of past service cost over 20 years. The City's policy is to fund pension cost accrued. The actuarial present value of vested accumulated plan benefits, actuarial present value of nonvested accumulated plan benefits, and net assets available for plan benefits for the City of Concord are not available.

Pension expense for the year was:

| <u>Fund</u>      | <u>Amount</u>    |
|------------------|------------------|
| General          | \$430,680        |
| Special revenues | 15,243           |
| Enterprise       | 157,273          |
| Internal service | <u>3,490</u>     |
| Total            | <u>\$606,686</u> |



### Vacation and Sick Pay

Permanent employees earn vacation and sick pay as they provide services and may accumulate up to 90 days of sick pay and 30 days of vacation pay. Upon termination, employees are not compensated for accumulated unused sick pay but receive a cash payment equal to 100% of the accumulated vacation pay based upon the then rate of compensation.

In accordance with generally accepted accounting principles, vested vacation pay applicable to Enterprise Fund employees is recorded when earned in the Enterprise Fund financial statements. For Governmental Fund types and Expendable Trust Funds, such expenditures are accrued during the year in which they normally would be liquidated with expendable available financial resources. The remainder of the liability is reported in the General Long-Term Obligations Account Group.

### Inventories

All inventories are stated at the lower of cost or market with cost determined by an average cost method.

### Enterprise Fund, Property, Plant and Equipment and Depreciation

Property, plant and equipment are stated at cost. Depreciation expense is computed using the straight-line method over the estimated useful lives of the assets.

## 3. BUDGETARY ACCOUNTING AND ENCUMBRANCES

The approved budget for the General Fund is presented in the Statement of Revenues, Expenditures and Encumbrances - Budget (Non-GAAP Budgetary Basis), Actual and Encumbrances.

For budgetary comparison purposes, revenues and expenditures described as actual were determined on the basis of accounting principles used in the preparation of the budget. Under generally accepted accounting principles (GAAP), encumbrances, representing general fund appropriations based on purchase orders, contracts or other forms of legal commitments, are regarded as reservations of fund equity and are not reported as expenditures. In the General Fund, encumbrances are accounted for similar to expenditures for budgetary purposes. Under GAAP, property tax revenues are recorded on a modified-accrual method. The full accrual method is used for budgetary purposes. The difference in reporting for the General Fund is as follows:





| <u>General Fund</u>   | <u>Revenues</u>     | <u>Expenditures<br/>and Encumbrances</u> |
|---|---------------------|--|
| Statement of Revenues, Expenditures<br>and Encumbrances (Non-GAAP<br>Budgetary Basis)   | \$18,703,556        | \$15,858,672                             |
| Expenditures of prior year's<br>encumbrances and appropriations   |                     | 273,065                                  |
| Deferral of property tax revenue<br>in accordance with NCGA<br>Interpretation No. 3   | <u>(63,169)</u>     | <u>                    </u>              |
| Statement of Revenues, Expenditures<br>and Changes in Fund Balances -<br>in conformity with generally<br>accepted accounting principles | <u>\$18,640,387</u> | <u>\$16,131,737</u>                      |
| <br><u>Special Revenue Funds</u>  |                     |  |
| Statement of Revenues, Expenditures<br>and Encumbrances (non-GAAP<br>Budgetary Basis)   |                     |  |
| Airport fund  | \$ 133,220          | \$ 133,220                               |
| Parking meter fund  | <u>600,811</u>      | <u>264,993</u>                           |
| Total   | 734,031             | 398,213                                  |
| Expenditures reported as operating<br>transfers under generally<br>accepted accounting principles                                       |                     | 63,391                                   |
| Special revenue funds not governed<br>by mandatory annual budgets   | <u>550,413</u>      | <u>421,419</u>                           |
| Statement of Revenues, Expenditures<br>and Changes in Fund Balances - in<br>conformity with generally accepted<br>accounting principles | <u>\$1,284,444</u>  | <u>\$ 883,023</u>                        |



#### 4. CASH AND MARKETABLE SECURITIES

The City maintains a common bank account in which the cash balances of several funds are maintained. The common bank account is used for receipts and disbursements relating to these funds. All marketable securities are held in the Trust Funds.

Deposits - At year-end, the carrying amount of the City's deposits was \$21,859,738, of which the bank balance, \$734,726 was covered by federal depository insurance and \$3,930,493 was covered by a collateral agreement. The remainder is uninsured and uncollateralized.

State statutes require that banks outside the state pledge and deliver to the state treasurer U.S. government or agency obligations or state of New Hampshire obligations at least equal to the amount of deposits of the City. At December 31, 1987, the out-of-state bank used by the City had pledged collateral held by its trust department for deposits of New Hampshire cities and towns as a group. The collateral is not in the City's name.

In 1986 by resolution, the City authorized placement of investable funds in obligations of the U.S. government, in savings bank deposits and certificates of deposit of banks incorporated in New Hampshire, and in national banks located in New Hampshire or Massachusetts. At December 31, 1987, all such funds were held in national banks in New Hampshire and Massachusetts.

Included in the City's deposits and its other liabilities and accrued expenses were restricted funds of \$302,946 representing escrow advances from contractors which may be returned when their respective projects are completed.

Investments - At December 31, 1987 marketable securities are uninsured and unregistered investments for which the securities are held by an agent of one of the City's banks, but not in the City's name. The investments, which are carried at cost, consist of the following at December 31, 1987:

|                                | <u>Cost</u>        | <u>Market Value</u> |
|--------------------------------|--------------------|---------------------|
| Savings and money market funds | \$ 856,709         | \$ 856,709          |
| Government obligations         | 1,020,488          | 1,078,835           |
| Corporate obligations          | 707,350            | 668,845             |
| Common stocks                  | 438,886            | 668,738             |
| Convertible bonds              | 102,411            | 108,469             |
|                                | <u>\$3,125,844</u> | <u>\$3,381,596</u>  |

At December 31, 1987, the gross unrealized gains and losses on marketable equity securities were \$251,059 and \$21,207, respectively.

#### 5. MORTGAGE RECEIVABLE

The City has a 30-year, second mortgage receivable of \$1,183,000 outstanding at December 31, 1987 due from Capital Plaza Associates. Capital Plaza Associates received a leasehold interest in ninety parking spaces for a lease term of 70 years at the City's Durgin Block garage in exchange for the note. The mortgage note bears 3% interest, with monthly instalments of principal only in the amount of \$4,500 payable through November 1990 and monthly instalments of principal and interest in the amount of \$4,884 thereafter.



The proceeds from the note are being used to retire the \$2,905,000 Durgin Block garage bond issued in 1985. Under the modified accrual basis of accounting, the proceeds from the mortgage are recognized as revenue as they become available. Accordingly, the uncollected balance has been recorded as deferred revenue.

6. PROPERTY

The cost of property and equipment less depreciation which is included in the enterprise funds at December 31, 1987 consisted of the following:

|                                    | <u>Water</u>        | <u>Sewer</u>        | <u>Golf Course</u> | <u>Arena</u>     | <u>Refuse</u>   | <u>Total</u>         |
|------------------------------------|---------------------|---------------------|--------------------|------------------|-----------------|----------------------|
| Land and land improvements         | \$ 251,539          | \$ 539,373          | \$ 310,872         | \$ 27,600        |                 | \$ 1,129,384         |
| Buildings and plants               | 8,988,833           | 27,129,992          | 111,042            | 168,308          | \$ 11,272       | 36,409,447           |
| Improvements, other than buildings | 10,148,115          | 40,330,173          |                    |                  |                 | 50,478,288           |
| Machinery and equipment            | 650,618             | 169,754             | 188,280            | 120,376          | 46,489          | 1,175,517            |
| Less accumulated depreciation      | <u>(3,586,196)</u>  | <u>(8,479,663)</u>  | <u>(239,284)</u>   | <u>(69,419)</u>  | <u>(48,727)</u> | <u>(12,423,289)</u>  |
|                                    | <u>\$16,452,909</u> | <u>\$59,689,629</u> | <u>\$ 370,910</u>  | <u>\$246,865</u> | <u>\$ 9,034</u> | <u>\$ 76,769,347</u> |

7. DEFERRED COMPENSATION PLAN

The City offers its employees a deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan, available to all City employees, permits them to defer a portion of their salary until future years. The deferred compensation is not available to employees until termination, retirement, death, or unforeseeable emergency.

All amounts of compensation deferred under the plan, all property and rights purchased with those amounts, and all income attributable to those amounts, property, or rights are (until paid or made available to the employee or other beneficiary) solely the property and rights of the City (without being restricted to the provisions of the benefits under the plan), subject only to the claims of the City's general creditors. Participants' rights under the plan are equal to those of general creditors of the City in an amount equal to the fair market value of the deferred account for each participant.

It is the opinion of the City's legal counsel that the City has no liability for losses under the plan but does have the duty of due care that would be required of an ordinary prudent investor. The City believes that it is unlikely that it will use the assets to satisfy the claims of general creditors in the future.



8. BONDS PAYABLE

The following is a summary of bond transactions for the year ended December 31, 1987:

|  | General<br>Long-Term<br>Obligations<br>Account<br>Group | Enterprise<br>Funds | Special<br>Assessment<br>Fund | Total               |
|--|---|---------------------|-------------------------------|---------------------|
| Bonds payable at<br>December 31,<br>1986 | \$19,727,125  | \$23,339,875        | \$113,000                     | \$43,180,000        |
| Bonds retired<br>during 1987             | <u>(1,758,875)</u>                                      | <u>(1,651,625)</u>  | <u>(10,000)</u>               | <u>(3,420,000)</u>  |
| Bonds payable at<br>December 31,<br>1987 | <u>\$17,968,250</u>                                     | <u>\$21,688,250</u> | <u>\$103,500</u>              | <u>\$39,760,000</u> |

As of December 31, 1987, bonds payable had been issued for the following purposes:

| <u>Purpose of Issue</u>                            | <u>Original<br/>Issue Amount</u> | <u>Interest<br/>Rate<br/>Percentages</u> | <u>Amount<br/>Outstanding at<br/>December 31, 1987</u> |
|--|----------------------------------|--|--|
| Public improvements,<br>maturities through<br>2002 | \$15,564,000                     | 4.3 - 9.25                               | \$ 9,208,250   |
| School, maturities<br>through 2006                 | 12,343,000                       | 4.6 - 9.7                                | 8,760,000  |
| Sewer, maturities<br>through 2004                  | 15,955,000                       | 4.3 - 9.25                               | 13,351,500   |
| Water, maturities<br>through 2002                  | 11,635,000                       | 4.3 - 9.25                               | 8,295,750  |
| Arena, maturities<br>through 2002                  | 60,000                           | 8.0 - 9.25                               | 41,000   |
| Special assessment,<br>maturities through<br>1998  | <u>170,000</u>                   | 6.5                                      | <u>103,500</u>   |
| Total -<br>All Funds                               | <u>\$55,727,000</u>              |  | <u>\$39,760,000</u>                                    |

The full faith, credit and revenue-raising powers of the City have been pledged in support of these bonds.





Debt service requirements for the above bonds as of December 31, 1987 are as follows:

General Long-Term Obligations Account Group

| <u>Fiscal Year</u> | <u>Principal</u>  | <u>Interest</u>  | <u>Total</u>      |
|--------------------|-------------------|------------------|-------------------|
| 1988               | \$ 1,835,375      | \$ 1,281,536     | \$ 3,116,911      |
| 1989               | 1,667,375         | 1,154,090        | 2,821,465         |
| 1990               | 1,672,375         | 1,032,336        | 2,704,711         |
| 1991               | 1,487,375         | 912,030          | 2,399,405         |
| 1992               | <u>1,454,375</u>  | <u>833,763</u>   | <u>2,288,138</u>  |
| Subtotal           | 8,116,875         | 5,213,755        | 13,330,630        |
| 1993-1997          | 5,624,875         | 2,631,501        | 8,256,376         |
| 1998-2002          | 3,085,000         | 867,805          | 3,952,805         |
| 2003-2007          | <u>1,141,500</u>  | <u>153,900</u>   | <u>1,295,400</u>  |
| Total              | <u>17,968,250</u> | <u>8,866,961</u> | <u>26,835,211</u> |

Enterprise Funds

|           |                   |                   |                   |
|-----------|-------------------|-------------------|-------------------|
| 1988      | 1,620,125         | 1,809,914         | 3,430,039         |
| 1989      | 1,678,125         | 1,675,398         | 3,353,523         |
| 1990      | 1,703,125         | 1,535,389         | 3,238,514         |
| 1991      | 1,738,125         | 1,392,861         | 3,130,986         |
| 1992      | <u>1,701,125</u>  | <u>1,248,373</u>  | <u>2,949,498</u>  |
| Subtotal  | 8,440,625         | 7,661,935         | 16,102,560        |
| 1993-1997 | 7,082,625         | 4,375,659         | 11,458,284        |
| 1998-2002 | 5,601,500         | 1,637,925         | 7,239,425         |
| 2003-2007 | <u>563,500</u>    | <u>77,740</u>     | <u>641,240</u>    |
| Total     | <u>21,688,250</u> | <u>13,753,259</u> | <u>35,441,509</u> |

Special Assessment Fund

|           |                |               |                |
|-----------|----------------|---------------|----------------|
| 1988      | 9,500          | 6,728         | 16,228         |
| 1989      | 9,500          | 6,110         | 15,610         |
| 1990      | 9,500          | 5,493         | 14,993         |
| 1991      | 9,500          | 4,875         | 14,375         |
| 1992      | <u>9,500</u>   | <u>4,258</u>  | <u>13,758</u>  |
| Subtotal  | 47,500         | 27,464        | 74,964         |
| 1993-1997 | 47,500         | 12,025        | 59,525         |
| 1998-2002 | <u>8,500</u>   | <u>553</u>    | <u>9,053</u>   |
| Total     | <u>103,500</u> | <u>40,042</u> | <u>143,542</u> |

TOTAL - ALL FUNDS \$39,760,000 \$22,660,262 \$62,420,262



In accordance with New Hampshire State Law, the City has additional borrowing capacity at December 31, 1987 as follows:

|           | Maximum<br>Debt Limit | Applicable Long-Term<br>Debt Outstanding at<br>December 31, 1987 |                    | Additional Borrowing<br>Capacity at<br>December 31, 1987 |
|-----------|-----------------------|--|--------------------|--|
|           |                       | City   | School             |  |
| Municipal | <u>\$23,051,962</u>   | <u>\$9,352,750</u>   |                    | <u>\$13,699,212</u>                                      |
| School    | <u>\$92,207,848</u>   | <u>\$8,760,000</u>   | <u>\$5,000,000</u> | <u>\$78,447,848</u>                                      |
| Water     | <u>\$131,725,497</u>  | <u>\$8,295,750</u>   |                    | <u>\$123,429,747</u>                                     |

9. BOND ANTICIPATION NOTE PAYABLE

On December 29, 1987 a bond anticipation note of \$5,000,000 was issued by the City. It was refinanced on February 15, 1988 by the issue of bonds with a principal amount of \$5,000,000.

10. ENTERPRISE FUND EQUITY AND INTERNAL SERVICE EQUITY

Changes in enterprise fund equity during 1987 were as follows:

|  | Contributed<br>Capital | Retained<br>Earnings | Reserved for<br>Inventory | Total               |
|--|------------------------|----------------------|---------------------------|---------------------|
| Balance, beginning of year                                     | \$57,670,020           | \$5,962,231          |                           | \$63,632,251        |
| Capital contributions  | 783,351                |                      |                           | 783,351             |
| Net income   |                        | 764,552              | \$31,236                  | 795,788             |
| Depreciation of assets acquired<br>through contributed capital | (888,675)              | 888,675              |                           |                     |
| Balance, end of year   | <u>\$57,564,696</u>    | <u>\$7,615,458</u>   | <u>\$31,236</u>           | <u>\$65,211,390</u> |

For the year ended December 31, 1987, there were no changes in contributed capital in the internal service fund. Retained earnings includes the reserve for encumbrances.

11. SEGMENT INFORMATION FOR ENTERPRISE FUNDS

The City maintains five enterprise funds which provide water, sewer, refuse and recreational services--golf course and ice arena. Segment information for the year ended December 31, 1987 or as of that date on the basis of accounting described in Note 1 was as follows:

|                               | Water       | Sewer       | Golf<br>Course | Arena     | Refuse    | Total       |
|-------------------------------|-------------|-------------|----------------|-----------|-----------|-------------|
| Operating revenues            | \$3,506,084 | \$4,174,716 | \$328,099      | \$163,371 | \$740,867 | \$8,913,137 |
| Depreciation expense          | 416,175     | 1,055,637   | 32,271         | 11,504    | 8,496     | 1,524,083   |
| Operating income (loss)       | 1,481,927   | 1,322,760   | 22,104         | (30,231)  | (20,383)  | 2,776,177   |
| Net income (loss)             | 809,614     | 133,574     | 22,104         | (35,357)  | (20,383)  | 909,552     |
| Property additions, net       | 608,578     | 225,271     | 49,750         |           |           | 883,599     |
| Net working capital           | 689,289     | 657,516     | 27             | (11,841)  | 22,074    | 1,357,065   |
| Bonds payable                 | 8,295,750   | 13,351,500  |                | 41,000    |           | 21,688,250  |
| Receivables for services, net | 546,384     | 665,092     |                |           | 59,145    | 1,270,621   |
| Total equity                  | 9,552,573   | 55,054,248  | 370,937        | 202,524   | 31,108    | 65,211,390  |



Receivables of the sewer fund include approximately \$7,589,574 due from the State of New Hampshire representing a future reimbursement for the repayment of debt incurred by the City to build its wastewater treatment facility.

12. COMMITMENTS AND CONTINGENCIES

There are several pending lawsuits in which the City is involved. The City is of the opinion that the potential future settlement of such claims for amounts in excess of available insurance coverage would not materially affect its financial position.



CITY OF CONCORD

SUPPLEMENTAL SCHEDULE OF BOND ACTIVITY  
FOR THE YEAR ENDED DECEMBER 31, 1987

| Description of Issue                                     | Amount of Issue     | Date of Issue | Interest Rate Percentages | Outstanding at December 31, 1986 | Additions | Retirements        | Outstanding at December 31, 1987 |
|--|---------------------|---------------|---------------------------|----------------------------------|-----------|--------------------|----------------------------------|
| General long-term obligation group of accounts:          |                     |               |                           |                                  |           |                    |                                  |
| Improvements and equipment                               | \$ 110,000          | 12-1-77       | 4.3                       | \$ 10,000                        |           | \$ 10,000          | \$ 1,265,000                     |
| Public improvements                                      | 2,360,000           | 7-1-80        | 6.5                       | 1,380,000                        |           | 115,000            | 941,000                          |
| Public improvements                                      | 2,090,000           | 2-15-83       | 6.75                      | 1,222,000                        |           | 281,000            | 9,000                            |
| Parking garage   | 45,000              | 2-15-83       | 6.75                      | 18,000                           |           | 9,000              | 1,546,250                        |
| Public improvements                                      | 2,150,000           | 4-15-85       | 8.3 - 8.4                 | 1,848,125                        |           | 301,875            | 384,000                          |
| Public improvements and parking garage                   | 530,000             | 10-15-85      | 8.0 - 9.25                | 449,000                          |           | 65,000             | 2,725,000                        |
| Parking garage   | 2,905,000           | 10-15-85      | 8.0 - 9.25                | 2,820,000                        |           | 95,000             | 450,000                          |
| Public improvements                                      | 750,000             | 12-1-85       | 6.0                       | 600,000                          |           | 150,000            | 1,888,000                        |
| Public improvements                                      | 2,140,000           | 5-15-86       | 5.8                       | 2,140,000                        |           | 252,000            | \$ 9,208,250                     |
|  | <u>\$13,080,000</u> |               |                           | <u>\$10,487,125</u>              |           | <u>\$1,278,875</u> |                                  |
| School   | \$ 1,900,000        | 3-15-74       | 4.6                       | \$ 2,240,000                     |           | \$ 180,000         | \$ 2,060,000                     |
| School construction and equipment                        | 3,243,000           | 6-1-81        | 9.2 - 9.7                 | 800,000                          |           | 100,000            | 7,700,000                        |
| School   | 1,000,000           | 6-15-84       | 8.5                       | 6,200,000                        |           | 200,000            | 6,000,000                        |
| School construction and improvements                     | 6,200,000           | 5-15-86       | 6.5 - 6.75                |                                  |           |                    | \$ 8,760,000                     |
|  | <u>\$12,343,000</u> |               |                           | <u>\$ 9,240,000</u>              |           | <u>\$ 480,000</u>  |                                  |
| Enterprise funds:  |                     |               |                           |                                  |           |                    |                                  |
| Water fund:  |                     |               |                           |                                  |           |                    |                                  |
| Water filtration plant                                   | \$ 2,350,000        | 6-15-73       | 4.7                       | \$ 725,000                       |           | \$ 125,000         | \$ 600,000                       |
| Water construction and equipment                         | 150,000             | 12-1-77       | 4.3                       | 15,000                           |           | 15,000             | 330,000                          |
| Water construction and equipment                         | 610,000             | 2-15-83       | 6.75                      | 400,000                          |           | 70,000             | 2,488,750                        |
| Water construction and equipment                         | 2,875,000           | 4-15-85       | 8.3 - 8.4                 | 2,681,875                        |           | 193,125            | 4,360,000                        |
| Water construction and equipment                         | 4,915,000           | 10-15-85      | 8.0 - 9.25                | 4,615,000                        |           | 255,000            | 517,000                          |
| Water construction and equipment                         | 585,000             | 5-15-86       | 5.8                       | 585,000                          |           | 68,000             | \$ 8,295,750                     |
|  | <u>\$11,485,000</u> |               |                           | <u>\$ 9,021,875</u>              |           | <u>\$ 726,125</u>  |                                  |
| Sewer fund:  |                     |               |                           |                                  |           |                    |                                  |
| Sanitary sewer   | \$ 165,000          | 12-1-77       | 4.3                       | \$ 10,000                        |           | \$ 10,000          | \$ 178,000                       |
| Sanitary sewer   | 290,000             | 7-1-80        | 6.5                       | 194,000                          |           | 16,000             | 103,500                          |
| Sanitary sewer   | 170,000             | 7-1-80        | 6.5                       | 113,000                          |           | 9,500              | 780,000                          |
| Sanitary sewer   | 1,300,000           | 2-15-83       | 6.75                      | 910,000                          |           | 130,000            | 1,220,000                        |
| Sanitary sewer   | 1,400,000           | 4-15-85       | 8.3 - 8.4                 | 1,310,000                        |           | 90,000             | 3,725,000                        |
| Sanitary sewer   | 4,030,000           | 10-15-85      | 8.0 - 9.25                | 3,830,000                        |           | 105,000            | 7,345,000                        |
| Sanitary sewer   | 8,600,000           | 10-15-85      | 8.0 - 9.25                | 7,900,000                        |           | 555,000            | \$13,351,500                     |
|  | <u>\$15,955,000</u> |               |                           | <u>\$14,267,000</u>              |           | <u>\$ 915,500</u>  |                                  |
| Douglas N. Everett Ice Skating<br>Arena Fund - Ice arena | \$ 60,000           | 10-15-85      | 8.0 - 9.25                | \$ 51,000                        |           | \$ 10,000          | \$ 41,000                        |
| Special Assessment Fund - sanitary sewer                 | \$ 170,000          | 7-1-80        | 6.5                       | \$ 113,000                       |           | \$ 9,500           | \$ 103,500                       |
|  | <u>\$53,093,000</u> |               |                           | <u>\$43,180,000</u>              |           | <u>\$3,420,000</u> |                                  |
| TOTAL - ALL FUND   |                     |               |                           |                                  |           |                    | \$39,760,000                     |





CITY OF CONCORD

SUPPLEMENTAL SCHEDULE

ENTERPRISE FUNDS

COMBINING BALANCE SHEET, DECEMBER 31, 1987

|   | REFUSE FUND | WATER ENTERPRISE FUND | SEWER ENTERPRISE FUND | BEAVER MEADOW MUNICIPAL GOLF COURSE | DOUGLAS N. EVERETT ICE SKATING ARENA | COMBINED TOTAL |
|---|-------------|-----------------------|-----------------------|-------------------------------------|--------------------------------------|----------------|
| <b>ASSETS</b>   |             |                       |                       |                                     |                                      |                |
| <b>CURRENT ASSETS:</b>                                  |             |                       |                       |                                     |                                      |                |
| Cash  | \$ (33,509) | \$ 1,252,137          | \$ 1,484,938          | \$ 7,832                            | \$ 10,062                            | \$ 2,721,460   |
| Accounts receivable                                     | 60,039      | 548,084               | 665,092               |                                     |                                      | 1,273,215      |
| Allowance for uncollectibles                            | (894)       | (1,700)               |                       |                                     |                                      | (2,594)        |
| Inventories   |             | 94,332                | 40,788                |                                     |                                      | 135,120        |
| Due from other funds                                    |             | 20,076                |                       |                                     |                                      | 20,076         |
| Total current assets                                    | 25,636      | 1,912,929             | 2,190,818             | 7,832                               | 10,062                               | 4,147,277      |
| <b>LONG-TERM RECEIVABLE FROM STATE OF NEW HAMPSHIRE</b> |             |                       |                       |                                     |                                      |                |
| PROPERTY, PLANT AND EQUIPMENT, net                      | 9,034       | 16,452,909            | 59,689,629            | 370,910                             | 246,865                              | 7,153,103      |
| TOTAL ASSETS  | \$ 34,670   | \$18,365,838          | \$69,033,550          | \$378,742                           | \$256,927                            | \$88,069,727   |
| <b>LIABILITIES AND FUND EQUITY</b>                      |             |                       |                       |                                     |                                      |                |
| <b>LIABILITIES:</b>                                     |             |                       |                       |                                     |                                      |                |
| Accounts payable  | \$ 1,993    | \$ 192,837            | \$ 76,466             | \$ 7,080                            | \$ 11,124                            | \$ 289,500     |
| Current portion of long-term debt                       |             | 706,125               | 905,500               |                                     | 8,500                                | 1,620,125      |
| Accrued vacation benefits                               |             | 56,608                | 34,209                | 725                                 | 159                                  | 91,701         |
| Other liabilities and accrued expenses                  | 1,569       | 268,070               | 517,127               |                                     | 2,120                                | 788,886        |
| Total current liabilities                               | 3,562       | 1,223,640             | 1,533,302             | 7,805                               | 21,903                               | 2,790,212      |
| <b>GENERAL LONG-TERM DEBT</b>                           |             |                       |                       |                                     |                                      |                |
| Total liabilities                                       | 3,562       | 7,589,625             | 12,446,000            |                                     | 32,500                               | 20,068,125     |
| <b>FUND EQUITY:</b>                                     |             |                       |                       |                                     |                                      |                |
| Contributed capital                                     | 31,108      | 4,340,802             | 52,712,894            | 335,000                             | 176,000                              | 57,564,696     |
| Retained earnings and reserves                          | 31,108      | 5,211,771             | 2,341,354             | 35,937                              | 26,524                               | 7,646,694      |
| Total fund equity                                       | 31,108      | 9,552,573             | 55,054,248            | 370,937                             | 202,524                              | 65,211,390     |
| TOTAL LIABILITIES AND FUND EQUITY                       | \$ 34,670   | \$18,365,838          | \$69,033,550          | \$378,742                           | \$256,927                            | \$88,069,727   |

See notes to financial statements.



CITY OF CONCORD

SUPPLEMENTAL SCHEDULE

ENTERPRISE FUNDS

COMBINING STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS/FUND BALANCE  
FOR THE YEAR ENDED DECEMBER 31, 1987

|   | REFUSE FUND | WATER ENTERPRISE FUND | SEWER ENTERPRISE FUND | BEAVER MEADOW MUNICIPAL GOLF COURSE | DOUGLAS N. EVERETT ICE SKATING ARENA | COMBINED TOTAL |
|---|-------------|-----------------------|-----------------------|-------------------------------------|--------------------------------------|----------------|
| REVENUES  | \$ 740,867  | \$ 3,506,084          | \$ 4,174,716          | \$ 328,099                          | \$ 163,371                           | \$ 8,913,137   |
| EXPENSES:   |             |                       |                       |                                     |                                      |                |
| Collection  |             |                       | 237,598               |                                     |                                      | 237,598        |
| Treatment facility  |             | 420,572               | 1,428,791             |                                     |                                      | 1,849,363      |
| Water supply  |             | 191,558               |                       |                                     |                                      | 191,558        |
| Distribution  |             | 359,846               |                       |                                     |                                      | 359,846        |
| Depreciation  | 8,496       | 1,055,637             |                       | 32,271                              | 11,504                               | 1,524,083      |
| Other operating expenses  | 752,754     | 129,930               |                       | 273,724                             | 182,098                              | 1,974,512      |
| Total expenses  | 761,250     | 2,024,157             | 2,851,956             | 305,995                             | 193,602                              | 6,136,960      |
| OPERATING INCOME (LOSS)   | (20,383)    | 1,481,927             | 1,322,760             | 22,104                              | (30,231)                             | 2,776,177      |
| NONOPERATING INCOME (EXPENSE):  |             |                       |                       |                                     |                                      |                |
| Interest income   |             | 23,526                |                       |                                     |                                      | 23,526         |
| Interest expense  |             | (694,189)             | (1,189,186)           |                                     | (5,126)                              | (1,888,501)    |
| Gain (loss) on sale of asset  |             | (1,650)               |                       |                                     |                                      | (1,650)        |
| Net nonoperating expense  |             | (672,313)             | (1,189,186)           |                                     | (5,126)                              | (1,866,625)    |
| NET INCOME (LOSS) BEFORE OPERATING TRANSFERS  | (20,383)    | 809,614               | 133,574               | 22,104                              | (35,357)                             | 909,552        |
| OTHER FINANCING SOURCES (USES):   |             |                       |                       |                                     |                                      |                |
| Operating transfers from general fund   | (195,000)   |                       | 31,236                |                                     | 50,000                               | 81,236         |
| Operating transfers to trust funds  | (195,000)   |                       | 31,236                |                                     | 50,000                               | (195,000)      |
| Total other financing sources (uses)  | (215,383)   | 809,614               | 164,810               | 22,104                              | 14,643                               | 795,788        |
| NET INCOME (LOSS)   |             |                       |                       |                                     |                                      |                |
| ADD: DEPRECIATION ON FIXED ASSETS ACQUIRED BY GRANTS - TRANSFERRED TO CONTRIBUTED CAPITAL |             |                       | 888,675               |                                     |                                      | 888,675        |
| INCREASE (DECREASE) IN RETAINED EARNINGS  | (215,383)   | 809,614               | 1,053,485             | 22,104                              | 14,643                               | 1,684,463      |
| RETAINED EARNINGS AND RESERVES, BEGINNING OF YEAR   | 246,491     | 4,402,157             | 1,287,869             | 13,833                              | 11,881                               | 5,962,231      |
| RETAINED EARNINGS AND RESERVES, END OF YEAR   | \$ 31,108   | \$ 5,211,771          | \$ 2,341,354          | \$ 35,937                           | \$ 26,524                            | \$ 7,646,694   |

See notes to financial statements.



CITY OF CONCORD

SUPPLEMENTAL SCHEDULE  
 ENTERPRISE FUNDS  
 COMBINING STATEMENT OF CHANGES IN FINANCIAL POSITION  
 FOR THE YEAR ENDED DECEMBER 31, 1987

|  | REFUSE FUND  | WATER ENTERPRISE FUND | SEWER ENTERPRISE FUND | BEAVER MEADOW MUNICIPAL GOLF COURSE | DOUGLAS N. EVERETT ICE SKATING ARENA | COMBINED TOTAL |
|--|--------------|-----------------------|-----------------------|-------------------------------------|--------------------------------------|----------------|
| <b>FUNDS PROVIDED BY (USED FOR) OPERATIONS:</b>              |              |                       |                       |                                     |                                      |                |
| Net income (loss)  | \$ (215,383) | \$ 809,614            | \$ 164,810            | \$ 22,104                           | \$ 14,643                            | \$ 795,788     |
| Items not affecting working capital - depreciation           | 8,497        | 416,175               | 1,055,637             | 32,271                              | 11,502                               | 1,524,082      |
| Depreciation on fixed assets acquired by grants              |              |                       | 888,675               |                                     |                                      | 888,675        |
| Working capital provided by (used for) operations            | (206,886)    | 1,225,789             | 2,109,122             | 54,375                              | 26,145                               | 3,208,545      |
| Changes in working capital affecting operations:             |              |                       |                       |                                     |                                      |                |
| (Increase) decrease in receivables, net                      | (21,269)     | 34,161                | 472,065               |                                     |                                      | 484,957        |
| (Increase) decrease in inventories                           |              | 34,294                | (40,788)              |                                     |                                      | (6,494)        |
| Decrease in due from other funds                             | 240,705      | 672,622               | 1,333,653             |                                     |                                      | 2,246,980      |
| (Decrease) increase in accounts payable and accrued expenses | (46,059)     | 111,807               | (40,377)              | 5,760                               | 1,961                                | 33,092         |
| Decrease in due to other funds                               |              | (17,105)              | (579,020)             | (2,553)                             | (8,044)                              | (606,722)      |
| Net  | 173,377      | 835,779               | 1,145,533             | 3,207                               | (6,083)                              | 2,151,813      |
| Funds provided by (used for) operations                      | (33,509)     | 2,061,568             | 3,254,655             | 57,582                              | 20,062                               | 5,360,358      |
| <b>FUNDS PROVIDED BY (USED FOR) INVESTMENT ACTIVITIES:</b>   |              |                       |                       |                                     |                                      |                |
| Additions to property, plant and equipment                   |              | (608,578)             | (225,271)             | (49,750)                            |                                      | (883,599)      |
| Proceeds from sale of equipment                              |              | 1,649                 |                       |                                     |                                      | 1,649          |
| Funds used for investment activities                         |              | (606,929)             | (225,271)             | (49,750)                            |                                      | (881,950)      |
| <b>FUNDS PROVIDED BY (USED FOR) FINANCING ACTIVITIES:</b>    |              |                       |                       |                                     |                                      |                |
| Bond payments  |              | (726,125)             | (915,499)             |                                     | (10,000)                             | (1,651,624)    |
| Contributions in aid of construction                         |              | 523,623               | (628,947)             |                                     |                                      | (105,324)      |
| Funds used for financing activities                          |              | (202,502)             | (1,544,446)           |                                     | (10,000)                             | (1,756,948)    |
| <b>FUNDS:</b>  |              |                       |                       |                                     |                                      |                |
| Increase (decrease) in cash and short-term investments       | (33,509)     | 1,252,137             | 1,484,938             | 7,832                               | 10,062                               | 2,721,460      |
| Cash and short-term investments, beginning of year           |              |                       |                       |                                     |                                      |                |
| Cash and short-term investments, end of year                 | \$ (33,509)  | \$ 1,252,137          | \$ 1,484,938          | \$ 7,832                            | \$ 10,062                            | \$ 2,721,460   |

See notes to financial statements.















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