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# Annual Report

of the



photo by: Ed Brousseau, Horizons Aerial Photography

# City of Nashua, New Hampshire

148th Municipal Government Report

2001



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Municipal Government Report

*148<sup>TH</sup> MUNICIPAL  
GOVERNMENT REPORT*

*FISCAL YEAR*

*JULY 1, 2000 – JUNE 30, 2001*

*OFFICE OF THE CITY CLERK*

*PAUL R. BERGERON, CITY CLERK*

*PATRICIA E. LUCIER, DEPUTY CITY CLERK*

*PRINTED BY: RALPH B. JACKSON*

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City of Nashua

"Our wish... is, that the public efforts may be directed honestly to the public good, that peace be cultivated, civil and religious liberty unassailed, law and order preserved, equality of rights maintained, and that state of property, equal or unequal, which results to every man from his own industry, or that of his fathers." –



*Thomas Jefferson: 2nd Inaugural, 1805. ME 3:382*

This 2000 – 2001 Municipal Government Report for the City of Nashua has been compiled through the efforts of your local city officials, to serve as a permanent record of the past year. Many hours of work went into its preparation, and for this we thank our very dedicated city employees, for without them, there would be no report. We hope that you will find it interesting and informative.

In the months prior to publication of this annual report, the City of Nashua lost two popular and dedicated public servants: Lionel Guilbert, who served as City Clerk from 1969 through 1985, and Rita Diggins, who served as secretary and receptionist under four Mayors over a ten-year period. It is with much appreciation for their years of service that we dedicate this annual report to them. In this small way, we hope to honor their service to the citizens of Nashua and place an acknowledgement of our appreciation for their personal dedication into the permanent record of the City.

We welcome your questions and comments regarding any of the information contained in this report. Feel free to call us at 589-3010 or e-mail us at [cityclerk@ci.nashua.nh.us](mailto:cityclerk@ci.nashua.nh.us)

Paul R. Bergeron  
City Clerk

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City of Nashua  
*DEDICATION*  
**IN MEMORIUM**



**LIONEL GUILBERT**  
June 27, 1918 – January 19, 2002

Lionel began his political career as a Ward Three election official in 1955 and served as the Ward Three Clerk until 1966. He was also a member of the Board of Aldermen and represented Ward Three for almost two years (1962-1963), resigning from the Board when the position of Office Manager for the Board of Public Works became available. He resigned from the Public Works Department when he was appointed to the position of City Clerk on January 14, 1969. In 1976 he was elected President of the New Hampshire City & Town Clerks Association. Lionel served as City Clerk from January 14, 1969 until his retirement on July 26, 1985.

Lionel made a difference. He took his position as City Clerk very seriously and continuously worked towards the betterment of the city. Believing in constant improvement he was always ready to incorporate new ideas. Lionel was instrumental in purchasing Automatic Voting Machines and worked closely with the Elections and Returns Committee to that end. He was also the first City Clerk to begin microfilming permanent records to preserve Nashua's History. He continually gave people more than they expected to get. Under his leadership the City Clerk's Office gained a reputation for knowledgeable, efficient, friendly and courteous service. He was a dedicated person who gave all of his energies to the city. His enthusiasm, commitment, consideration, and sharing of his limitless knowledge won the respect of all who knew and worked with him.

Nashua is a better place because of Lionel's contributions and it is with much appreciation for his years of service to the city that we dedicate this annual report to him.

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Municipal Government Report

*DEDICATION*

IN MEMORIAM



**RITA D. DIGGINS**

January 1, 1926 – December 7, 2001

Over a ten-year period, Rita Diggins supported four Mayors in her position as secretary and receptionist. Rita had a splendid manner with the public: warm, friendly and eminently approachable. She had the extraordinary ability to diffuse difficult situations in a caring, professional manner and was always eager to go that extra step to help visitors or callers. Extremely dedicated, a consummate professional, a true team-player, she was a real asset to City Hall. She never sought recognition for her dedication, but she got it anyway, receiving a *Recognition of Achievement Award* from Mayor Bernard A. Streeter in 2001. Rita loved Nashua and its people. She will be missed, not only by the staff at City Hall, but by the many people she helped during her years of service.

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City of Nashua  
**100 Years ago...**

GRADUATING EXERCISES,

NASHUA HIGH SCHOOL,

. . . Class of 1901, . . .

HIGH SCHOOL HALL, June 14, 1901,

At 9 o'clock A. M.

PROGRAM.

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*"Possunt, Quia Posse Videntur."*

PRAYER,

Rev. W. H. Bolster, D. D.

COMMENCEMENT SONG,

*Surette.*

Class.

CLASS ORATION. The Motto.

George W. Putnam.

ADDRESS, "Education and the Future of Our Republic."

Hon. Merrill E. Gates, LL. D., L. H. D.

SONG, "Night's Shade No Longer,"

*Russini.*

Class.

PROPHECIES, Part I,

Mary L. Terrien.

PROPHECIES, Part II,

Robert A. French.

VALEDICTORY, WITH ESSAY, "A Typical Elizabethan."

Ella M. Winslow.

GRADUATION HYMN,

*Macy.*

Class.

PRESENTATION OF DIPLOMAS,

Lester F. Thurber, Pres. of Board of Education.

AWARD OF NOYES PRIZE MEDALS,

James H. Fassett, Superintendent.



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City of Nashua

CITY OF NASHUA,  
NEW HAMPSHIRE  
FINANCIAL STATEMENTS  
AND SUPPLEMENTAL SCHEDULES

JUNE 30, 2001

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City of Nashua

CITY OF NASHUA, NEW HAMPSHIRE

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City of Nashua

CITY OF NASHUA, NEW HAMPSHIRE

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# Municipal Government Report



## **PLODZIK & SANDERSON**

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

### *INDEPENDENT AUDITOR'S REPORT*

To the Honorable Mayor and Board of Alderman  
City of Nashua  
Nashua, New Hampshire

We have audited the accompanying general-purpose financial statements of the City of Nashua as of and for the year ended June 30, 2001. These general-purpose financial statements are the responsibility of the City's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit. We did not audit the financial statements of the Nashua Airport Authority, which represents 100% of the assets and revenues of the component unit column. Those financial statements of the Nashua Airport Authority were audited by other auditors whose report has been furnished to us, and our opinion on the general-purpose financial statements, insofar as it relates to the amounts included for the Nashua Airport Authority is based solely on the report of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with most municipal entities in the State of New Hampshire, the City of Nashua has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, based on our audit and the report of other auditors, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the City of Nashua as of June 30, 2001, and the results of its operations and the cash flows of its proprietary fund types and similar trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

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## City of Nashua

### *City of Nashua Independent Auditor's Report*

In accordance with *Government Auditing Standards*, we have also issued our report dated November 8, 2001 on our consideration of the City of Nashua's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants and that report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

The schedules of funding progress and employer contributions for the Board of Public Works Employees Retirement System listed in the table of contents on pages 37 and 38, respectively are not required parts of the general purpose financial statements, but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of this supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the City of Nashua taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the City of Nashua. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by the U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the general purpose financial statements. All such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

*Gregory A. Colby, CPA*

November 8, 2001

PLODZIK & SANDERSON  
Professional Association

Municipal Government Report

**GENERAL PURPOSE FINANCIAL  
STATEMENTS**

EXHIBIT A

CITY OF NASHUA, NEW HAMPSHIRE

Combined Balance Sheet

All Fund Types, Account Group and Discretely Presented Component Unit  
June 30, 2001

<u>ASSETS AND OTHER DEBITS</u>	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
<u>Assets</u>			
Cash and Equivalents	\$ 77,954,845	\$ 1,380,074	\$
Investments	32,311,497		
<u>Receivables (Net of Allowances For Uncollectibles)</u>			
Interest and Dividends			
Taxes	16,831,160		
Accounts	1,952,000	319,642	83,874
Liens			
Intergovernmental		3,265,421	729,152
Interfund Receivable	13,694,274	2,869,754	53,061,085
Voluntary Tax Liens	27,667		
Voluntary Tax Liens Reserved Until Collected	(27,667)		
Inventory	21,536		
Prepaid Items	15,205		
Tax Deeded Property Subject to Resale	203,886		
Fixed Assets (Net, Where Applicable, of Accumulated Depreciation)			
<u>Other Debits</u>			
Amount to be Provided for Retirement of General Long-Term Debt			
<b>TOTAL ASSETS AND OTHER DEBITS</b>	<b><u>\$ 142,984,403</u></b>	<b><u>\$ 7,834,891</u></b>	<b><u>\$ 53,874,111</u></b>

City of Nashua

A (1)

<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Types</u>	<u>Account Group</u>	<u>Total Primary Government (Memorandum Only)</u>	<u>Component Unit</u>	<u>Total Reporting Entity (Memorandum Only)</u>
<u>Enterprise</u>	<u>Trust and Agency</u>	<u>General Long-Term Debt</u>		<u>Nashua Airport Authority</u>	
\$ 7,696,109	\$21,339,803	\$	\$ 108,370,831	\$ 322,515	\$ 108,693,346
22,493,085	38,945,424		93,750,006	245,832	93,995,838
	202,912		202,912		202,912
			16,831,160		16,831,160
3,014,608	554		5,370,678	4,411	5,375,089
74,951			74,951		74,951
706,135			4,700,708	28,849	4,729,557
6,329,280	6,122,999		82,077,392	50,000	82,127,392
			27,667		27,667
			(27,667)		(27,667)
			21,536		21,536
3,406			18,611		18,611
			203,886		203,886
77,659,155			77,659,155	1,053,993	78,713,148
		<u>133,570,372</u>	<u>133,570,372</u>	<u>23,199</u>	<u>133,593,571</u>
<u>\$117,976,729</u>	<u>\$66,611,692</u>	<u>\$ 133,570,372</u>	<u>\$ 522,852,198</u>	<u>\$ 1,728,799</u>	<u>\$ 524,580,997</u>

# Municipal Government Report

*EXHIBIT A (Continued)*  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*Combined Balance Sheet*  
*All Fund Types, Account Group and Discretely Presented Component Unit*  
*June 30, 2001*

<u>LIABILITIES, EQUITY AND OTHER CREDITS</u>	Governmental Fund Types		
	General	Special Revenue	Capital Projects
<u>Liabilities</u>			
Accounts Payable	\$ 2,668,184	\$ 518,889	\$
Accrued Payroll and Benefits	3,691,801	246,023	2,154
Accrued Interest Payable			
Contracts Payable			10,518,614
Retainage Payable	77,651		1,897,029
Intergovernmental Payable		97	
Interfund Payable	60,720,521	2,354,636	5,255,966
Escrow and Performance Deposits			
Other Current Liabilities			
Deferred Tax Revenue	57,246,083		
Other Deferred Revenue	160,632	150,694	
General Obligation Bonds/Notes Payable - Current			
General Obligation Bonds/Notes Payable - Long-Term			
State Revolving Fund Loans Payable			
Capital Leases Payable - Current			
Capital Leases Payable - Long-Term			
Compensated Absences Payable			
Accrued Landfill Closure and Postclosure Care Costs			
Total Liabilities	<u>124,564,872</u>	<u>3,270,339</u>	<u>17,673,763</u>
<u>Equity and Other Credits</u>			
Investment in General Fixed Assets			
Contributed Capital			
<u>Retained Earnings</u>			
Reserved			
Unreserved			
<u>Fund Balances</u>			
Reserved For Encumbrances	5,390,606	773,040	3,067,221
Reserved For Endowments			
Reserved For Inventory	21,536		
Reserved For Special Purposes			33,136,047
Reserved For Tax Deeded Property	203,886		
<u>Unreserved</u>			
Designated For Contingency	1,187,976		
Designated For Special Purposes		3,791,512	
Undesignated (Deficit)	<u>11,615,527</u>		<u>(2,920)</u>
Total Equity and Other Credits	<u>18,419,531</u>	<u>4,564,552</u>	<u>36,200,348</u>
<b>TOTAL LIABILITIES, EQUITY AND OTHER CREDITS</b>	<u>\$142,984,403</u>	<u>\$ 7,834,891</u>	<u>\$ 53,874,111</u>



City of Nashua

A (2)

<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Types</u> Trust and Agency	<u>Account Group</u> General Long-Term Debt	<u>Total Primary Government (Memorandum Only)</u>	<u>Component Unit</u> Nashua Airport Authority	<u>Total Reporting Entity (Memorandum Only)</u>
\$ 1,631,715	\$ 333,886	\$	\$ 5,152,674	\$ 28,788	\$ 5,181,462
62,023	11,329		4,013,330	666	4,013,996
54,888			54,888		54,888
1,110,760			10,518,614		10,518,614
			3,085,440	3,764	3,089,204
			97		97
12,304,162	1,442,107		82,077,392	50,000	82,127,392
	229,730		229,730		229,730
53,921			53,921		53,921
			57,246,083		57,246,083
			311,326	6,598	317,924
1,039,318			1,039,318		1,039,318
17,124,637		120,373,027	137,497,664		137,497,664
11,528,325			11,528,325		11,528,325
8,254			8,254		8,254
32,770		508,588	541,358		541,358
310,542		12,688,757	12,999,299	23,199	13,022,498
<u>4,961,700</u>			<u>4,961,700</u>		<u>4,961,700</u>
<u>50,223,015</u>	<u>2,017,052</u>	<u>133,570,372</u>	<u>331,319,413</u>	<u>113,015</u>	<u>331,432,428</u>
				1,053,993	1,053,993
51,017,555			51,017,555		51,017,555
4,937,559			4,937,559		4,937,559
11,798,600			11,798,600		11,798,600
			9,230,867		9,230,867
	14,888,091		14,888,091		14,888,091
			21,536		21,536
	49,706,549		82,842,596		82,842,596
			203,886		203,886
			1,187,976		1,187,976
			3,791,512	248,456	4,039,968
			<u>11,612,607</u>	<u>313,335</u>	<u>11,925,942</u>
<u>67,753,714</u>	<u>64,594,640</u>		<u>191,532,785</u>	<u>1,615,784</u>	<u>193,148,569</u>
<u>\$117,976,729</u>	<u>\$66,611,692</u>	<u>\$ 133,570,372</u>	<u>\$522,852,198</u>	<u>\$ 1,728,799</u>	<u>\$524,580,997</u>

The notes to financial statements are an integral part of this statement.

# Municipal Government Report

## EXHIBIT B

### CITY OF NASHUA, NEW HAMPSHIRE

*Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit  
For the Fiscal Year Ended June 30, 2001*

	Governmental Fund Types		
	General	Special Revenue	Capital Projects
<u>Revenues</u>			
Taxes	\$101,501,814	\$	\$
Licenses and Permits	11,401,194		
Intergovernmental	33,643,089	9,858,594	1,142,820
Charges for Services	2,155,134	1,752,947	
Miscellaneous	6,905,984	4,125,809	329,318
<u>Other Financing Sources</u>			
Proceeds of General Obligation Debt			67,180,000
Operating Transfers In	2,959,594	273,546	4,964,218
<u>Total Revenues and Other Financing Sources</u>	<u>158,566,809</u>	<u>16,010,896</u>	<u>73,616,356</u>
<u>Expenditures</u>			
<u>Current</u>			
General Government	26,096,021	1,323,440	
Public Safety	24,254,072	1,630,964	
Highways and Streets	7,122,631	900,447	
Water Distribution and Treatment	1,655,316		
Health	637,222	383,916	
Welfare	669,626		
Culture and Recreation	3,865,264	156,911	
Redevelopment and Housing	1,111,225	1,018,865	
School Department	65,661,187	9,250,242	
Debt Service	9,998,625		
Capital Outlay	2,962,975		33,955,204
<u>Other Financing Uses</u>			
Operating Transfers Out	13,906,730	163,945	9,118
<u>Total Expenditures and Other Financing Uses</u>	<u>157,940,894</u>	<u>14,828,730</u>	<u>33,964,322</u>
<u>Excess of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses</u>			
	625,915	1,182,166	39,652,034
<u>Fund Balances (Deficit) - July 1</u>	<u>17,793,616</u>	<u>3,382,386</u>	<u>(3,451,686)</u>
<u>Fund Balances - June 30</u>	<u>\$ 18,419,531</u>	<u>\$ 4,564,552</u>	<u>\$ 36,200,348</u>

City of Nashua

B

<u>Fiduciary Fund Type Expendable Trust</u>	<u>Total Primary Government (Memorandum Only)</u>	<u>Component Unit Nashua Airport Authority</u>	<u>Total Reporting Entity (Memorandum Only)</u>
\$	\$ 101,501,814	\$	\$ 101,501,814
	11,401,194		11,401,194
	44,644,503	631,019	45,275,522
	3,908,081	348,511	4,256,592
1,356,439	12,717,550	36,088	12,753,638
	67,180,000		67,180,000
<u>12,317,446</u>	<u>20,514,804</u>		<u>20,514,804</u>
<u>13,673,885</u>	<u>261,867,946</u>	<u>1,015,618</u>	<u>262,883,564</u>
1,215,011	28,634,472	644,345	29,278,817
	25,885,036		25,885,036
	8,023,078		8,023,078
	1,655,316		1,655,316
	1,021,138		1,021,138
	669,626		669,626
	4,022,175		4,022,175
	2,130,090		2,130,090
	74,911,429		74,911,429
	9,998,625	27,148	10,025,773
	36,918,179	278,523	37,196,702
<u>4,303,471</u>	<u>18,383,264</u>		<u>18,383,264</u>
<u>5,518,482</u>	<u>212,252,428</u>	<u>950,016</u>	<u>213,202,444</u>
8,155,403	49,615,518	65,602	49,681,120
<u>17,735,185</u>	<u>35,459,501</u>	<u>496,189</u>	<u>35,955,690</u>
<u>\$25,890,588</u>	<u>\$ 85,075,019</u>	<u>\$ 561,791</u>	<u>\$ 85,636,810</u>

The notes to financial statements are an integral part of this statement.

# Municipal Government Report

**EXHIBIT C**  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*Statement of Revenues, Expenditures and Changes in Fund Balances*  
*Budget and Actual (Budgetary Basis)*  
*General Fund*  
*For the Fiscal Year Ended June 30, 2001*

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
<b>Revenues</b>			
Taxes	\$ 101,257,144	\$ 101,501,814	\$ 244,670
Licenses and Permits	10,105,262	11,401,194	1,295,932
Intergovernmental	32,229,037	32,465,330	236,293
Charges for Services	1,751,142	2,155,134	403,992
Miscellaneous	3,578,784	6,905,984	3,327,200
<b>Other Financing Sources</b>			
Operating Transfers In	2,959,594	2,959,594	_____
<b>Total Revenues and Other Financing Sources</b>	<b>151,880,963</b>	<b>157,389,050</b>	<b>5,508,087</b>
<b>Expenditures</b>			
<b>Current</b>			
General Government	26,478,488	26,229,800	248,688
Public Safety	22,879,425	22,908,556	(29,131)
Highways and Streets	7,712,759	7,473,888	238,871
Water Distribution and Treatment	1,625,109	1,655,316	(30,207)
Health	701,795	614,479	87,316
Welfare	646,729	669,626	(22,897)
Culture and Recreation	4,038,592	4,014,735	23,857
Redevelopment and Housing	1,163,833	1,114,924	48,909
School Department	65,888,289	65,552,907	335,382
Debt Service	9,717,478	9,508,102	209,376
Capital Outlay	3,916,067	3,916,496	(429)
<b>Other Financing Uses</b>			
Operating Transfers Out	13,906,730	13,906,730	_____
<b>Total Expenditures and Other Financing Uses</b>	<b>158,675,294</b>	<b>157,565,559</b>	<b>1,109,735</b>
<b>Deficiency of Revenues and Other Financing Sources Under Expenditures and Other Financing Uses</b>			
	(6,794,331)	(176,509)	6,617,822
<b>Decrease in Fund Balance</b>			
Reserved For Inventory		17,830	17,830
Reserved for Tax Deeded Property		3,727	3,727
<b>Unreserved Fund Balances - July 1</b>	<b>12,958,455</b>	<b>12,958,455</b>	_____
<b>Unreserved Fund Balances - June 30</b>	<b>\$ 6,164,124</b>	<b>\$ 12,803,503</b>	<b>\$ 6,639,379</b>

The notes to financial statements are an integral part of this statement.

# City of Nashua

*EXHIBIT D  
CITY OF NASHUA, NEW HAMPSHIRE  
Combined Statement of Revenues, Expenses  
and Changes in Retained Earnings/Fund Balances  
All Proprietary Fund Types and Similar Trust Funds  
For the Fiscal Year Ended June 30, 2001*

	Proprietary Fund Type	Fiduciary Fund Types		Total (Memorandum Only)
	Enterprise	Non- expendable Trust	Pension Trust	
<b>Operating Revenues</b>				
Charges For Sales and Services	\$ 16,401,044	\$	\$	\$ 16,401,044
New Funds		245,382	1,243,453	1,488,835
Interest and Dividends		571,028	1,024,574	1,595,602
Net Decrease in Fair Value of Investments		(611,175)	(2,225,846)	(2,837,021)
<b>Total Operating Revenues</b>	<b>16,401,044</b>	<b>205,235</b>	<b>42,181</b>	<b>16,648,460</b>
<b>Operating Expenses</b>				
<b>Cost of Sales and Services</b>				
Solid Waste Disposal	941,747			941,747
Solid Waste Collection	857,310			857,310
Solid Waste Administration	157,718			157,718
Recycling Operation	377,307			377,307
Fixed Charges	967,879			967,879
Wastewater Treatment Operations	4,971,953			4,971,953
Land Development	106,696			106,696
Landfill Closure and Postclosure Care Costs	202,066			202,066
Depreciation	2,773,061			2,773,061
Administration			108,842	108,842
Benefit Payments			999,135	999,135
Trust Income Distributions		589,700		589,700
<b>Total Operating Expenses</b>	<b>11,355,737</b>	<b>589,700</b>	<b>1,107,977</b>	<b>13,053,414</b>
<b>Operating Income (Loss)</b>	<b>5,045,307</b>	<b>(384,465)</b>	<b>(1,065,796)</b>	<b>3,595,046</b>
<b>Nonoperating Revenues (Expenses)</b>				
Intergovernmental	270,573			270,573
Interest Revenue	1,327,812			1,327,812
Interest Expense	(507,440)			(507,440)
<b>Total Nonoperating Revenues (Expenses)</b>	<b>1,090,945</b>			<b>1,090,945</b>
<b>Income (Loss) Before Operating Transfers</b>	<b>6,136,252</b>	<b>(384,465)</b>	<b>(1,065,796)</b>	<b>4,685,991</b>

# Municipal Government Report

*EXHIBIT D (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Combined Statement of Revenues, Expenses*  
*and Changes in Retained Earnings/Fund Balances*  
*All Proprietary Fund Types and Similar Trust Funds*  
*For the Fiscal Year Ended June 30, 2001*

	Proprietary Fund Type	<u>Fiduciary Fund Types</u>		Total (Memorandum Only)
	<u>Enterprise</u>	Non- expendable Trust	Pension Trust	
<u>Operating Transfers</u>				
Transfers In	93,877			93,877
Transfers Out	<u>(2,225,417)</u>			<u>(2,225,417)</u>
<u>Total Operating Transfers</u>	<u>(2,131,540)</u>			<u>(2,131,540)</u>
<u>Net Income (Loss)</u>	<u>4,004,712</u>	<u>(384,465)</u>	<u>(1,065,796)</u>	<u>2,554,451</u>
<u>Add Depreciation on Contributed Assets Acquired with Capital Grants</u>	1,477,502		.	1,477,502
<u>Retained Earnings/Fund Balances - July 1 (As Restated - See Note 5G)</u>	<u>11,253,945</u>	<u>16,576,389</u>	<u>23,577,924</u>	<u>51,408,258</u>
<u>Retained Earnings/Fund Balances - June 30</u>	<u>\$ 16,736,159</u>	<u>\$ 16,191,924</u>	<u>\$ 22,512,128</u>	<u>\$ 55,440,211</u>

The notes to financial statements are an integral part of this statement.

# City of Nashua

*EXHIBIT E*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Combined Statement of Cash Flows*  
*All Proprietary Fund Types and Similar Trust Funds*  
*For the Fiscal Year Ended June 30, 2001*

	<u>Proprietary Fund Type</u>	<u>Fiduciary Fund Type</u>	<u>Total (Memorandum Only)</u>
	<u>Enterprise</u>	<u>Nonexpendable Trust</u>	
<u>Cash Flows From Operating Activities</u>			
Cash Received From Customers and Users	\$ 16,613,517	\$	\$ 16,613,517
Cash Received as New Funds		246,174	246,174
Cash Received as Interest and Dividends		573,661	573,661
Cash Paid to Suppliers and Employees	(8,035,832)		(8,035,832)
Cash Paid as Trust Income Distributions		(589,400)	(589,400)
<u>Net Cash Provided by Operating Activities</u>	<u>8,577,685</u>	<u>230,435</u>	<u>8,808,120</u>
<u>Cash Flows From Capital and Related Financing Activities</u>			
State Bond Aid	270,573		270,573
State Revolving Fund Loan	7,851,002		7,851,002
Principal Payments on Long-Term Debt	(510,669)		(510,669)
Interest Paid	(583,048)		(583,048)
Acquisition of Capital Assets	(6,990,230)		(6,990,230)
Capital Contributions	305,314		305,314
Payments to Capital Reserve	(125,417)		(125,417)
SWERF Transfers Received	68,516		68,516
Payments to Close Landfill	(4,518,027)		(4,518,027)
<u>Net Cash Used by Capital and Related Financing Activities</u>	<u>(4,231,986)</u>		<u>(4,231,986)</u>
<u>Cash Flows From Investing Activities</u>			
Interest Received	834,727		834,727
Purchase of Investments	(22,000,000)		(22,000,000)
Proceeds From Sales and Maturities of Investments		767,213	767,213
<u>Net Cash Provided (Used) by Investing Activities</u>	<u>(21,165,273)</u>	<u>767,213</u>	<u>(20,398,060)</u>
<u>Net Increase (Decrease) in Cash</u>	<u>(16,819,574)</u>	<u>997,648</u>	<u>(15,821,926)</u>
<u>Cash - July 1</u>	<u>20,615,440</u>	<u>675,711</u>	<u>21,291,151</u>
<u>Cash - June 30</u>	<u>\$ 3,795,866</u>	<u>\$ 1,673,359</u>	<u>\$ 5,469,225</u>

# Municipal Government Report

*EXHIBIT E (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Combined Statement of Cash Flows*  
*All Proprietary Fund Types and Similar Trust Funds*  
*For the Fiscal Year Ended June 30, 2001*

*Reconciliation of Operating Income (Loss)*  
*to Net Cash Provided by Operating Activities*

	<u>Proprietary</u> <u>Fund Type</u>	<u>Fiduciary</u> <u>Fund Type</u> Nonexpendable	Total (Memorandum Only)
	<u>Enterprise</u>	<u>Trust</u>	
<u>Operating Income (Loss)</u>	<u>\$ 5,045,307</u>	<u>\$ (384,465)</u>	<u>\$ 4,660,842</u>
<u>Adjustments to Reconcile Operating Income (Loss)</u> <u>to Net Cash Provided by Operating Activities</u>			
Net Decrease in Fair Value of Investments		611,175	611,175
Depreciation Expense	2,773,061		2,773,061
Landfill Closure and Postclosure Care Costs	202,066		202,066
Decrease in Interest and Dividends Receivable		2,633	2,633
Decrease in Accounts Receivable	112,123		112,123
Increase in Liens Receivable	(26,640)		(26,640)
Decrease in Intergovernmental Receivable	137,297		137,297
Decrease in Interfund Receivable		792	792
Increase in Prepaid Items	(2,803)		(2,803)
Increase in Accounts Payable	314,267		314,267
Decrease in Accrued Payroll & Benefits	(12,127)		(12,127)
Increase in Interfund Payable		300	300
Decrease in Other Current Liabilities	(10,307)		(10,307)
Increase in Compensated Absences Payable	<u>45,441</u>		<u>45,441</u>
<u>Total Adjustments</u>	<u>3,532,378</u>	<u>614,900</u>	<u>4,147,278</u>
<u>Net Cash Provided by Operating Activities</u>	<u>\$ 8,577,685</u>	<u>\$ 230,435</u>	<u>\$ 8,808,120</u>

The notes to financial statements are an integral part of this statement.



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# City of Nashua

## *CITY OF NASHUA, NEW HAMPSHIRE*

### *NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2001*

The financial statements of the City of Nashua have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to the governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the government's accounting policies are described below.

#### ***NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES***

##### **A. Financial Reporting Entity**

The City of Nashua, New Hampshire, incorporated in 1853, is a municipal corporation governed by an elected Board of Aldermen and Mayor. As required by accounting principles generally accepted in the United States of America, these financial statements present the City of Nashua and its component unit. Component units are organizations for which the primary government is financially accountable or for which the nature and significance of their relationship with the primary government are such that exclusion would cause the reporting entity's financial statements to be misleading or incomplete.

The Nashua Airport Authority is the component unit of the City. The component unit is included in the City's reporting entity because of the significance of its operational and financial relationships with the City. It is discretely presented in a separate column in the combined financial statements to emphasize that it is legally separate from the City. The component unit operates on the same fiscal year as the City and is reported in the financial statements as of and for the year ended June 30, 2001.

The Nashua Airport Authority was incorporated by legislative act on August 27, 1961, and meets the criteria for being a component unit of the City because the City is responsible for selecting its Board of Directors; the Airport Authority's employees are included in the City's retirement system; the City issues debt on behalf of the Airport Authority; and the City is responsible for the budgetary appropriations of the Airport Authority. All debt of the Airport Authority is backed by the full faith and credit of the City. Complete financial statements for the Nashua Airport Authority can be obtained directly from the Board of Directors of the same. The Airport Authority is presented as a governmental fund type.

The Nashua Housing Authority is not included in these financial statements because after careful consideration of the criteria for component units, City officials have concluded that it is not part of the reporting entity. These criteria include whether the City is financially accountable for the entity, and whether the exclusion of the entity would render the City's financial statements misleading or incomplete.

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# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

## B. Basis of Presentation - Fund Accounting

The accounts of the City of Nashua are organized on the basis of funds and account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures/expenses, as appropriate. Governmental resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The City used the following fund types and account groups:

### *Governmental Fund Types*

Governmental funds are used to account for the City's expendable financial resources and related liabilities (except those accounted for in certain trust funds). The measurement focus is based upon determination of changes in financial position. The following are the City's governmental fund types:

**General Fund** - The General Fund is the general operating fund of the City. It is used to account for all transactions not accounted for in other prescribed funds and account groups.

**Special Revenue Funds** - Special Revenue Funds are used to account for the proceeds of specific revenue sources legally restricted or designated to be segregated for specific functions and activities.

**Capital Projects Funds** - Capital Projects Funds are used to account for financial resources used for the acquisition or construction of capital assets, other than those financed by the enterprise funds.

### *Proprietary Fund Type*

Proprietary funds are used to account for activities that are similar to those often found in the private sector. The measurement focus of proprietary funds is upon determination of net income, financial position, and cash flows. The following is the City's proprietary fund type:

**Enterprise Funds** - The City uses enterprise funds to account for operations that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs of providing goods or services to the general public on a continuing basis will be recovered or financed primarily through user charges.

### *Fiduciary Fund Types*

Fiduciary fund types account for assets held by the City as a trustee or as an agent on behalf of others. The following are the City's fiduciary fund types:

**Expendable Trust Funds** - Expendable trust funds account for trust assets where both the principal and interest may be spent.

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# City of Nashua

## *CITY OF NASHUA, NEW HAMPSHIRE*

### *NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2001*

**Nonexpendable Trust Funds** - Nonexpendable trust funds account for trust assets of which the principal may not be spent, but must be held for investment, while the income can be used for fund purposes.

**Pension Trust Fund** - The Pension Trust Fund accounts for the assets of the Board of Public Works Employees' Retirement System.

**Agency Funds** - Agency funds are used to account for assets held by the City as an agent for individuals or other governmental units and/or other funds. Agency funds are purely custodial (assets equal liabilities), and thus do not involve the measurement of results of operation.

#### *Account Group*

The City also maintains the following account group:

**General Long-Term Debt** - The General Long-Term Debt Account Group is used to account for unmatured long-term general obligation bonds/notes payable, capital leases payable and compensated absences of the general government. Payments of principal and interest on general long-term debt accounted for in this account group are recorded in the General Fund.

#### C. Measurement Focus/Basis of Accounting

Governmental, Expendable Trust and Agency Funds use the modified accrual basis of accounting. Under this method, revenues are recognized in the accounting period in which they become both available and measurable (flow of current financial resources measurement focus). Licenses and permits, fines and forfeits, and most miscellaneous revenues are recorded when received in cash. General taxes, intergovernmental revenues, charges for services, and investment earnings are recorded when earned (when they are measurable and available). Expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except expenditures for prepaid items, debt service, and other long-term obligations, which are recognized when due.

Proprietary, Nonexpendable Trust and Pension Trust Funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred (flow of economic resources measurement focus). In accounting for proprietary funds under this basis and measurement focus, the Town applies all GASB pronouncements as well as the Financial Accounting Standards Board pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements.

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# Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2001*

## D. Budgetary Accounting

### *General Budget Policies*

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the City's operations. The Board of Aldermen adopts an annual operating budget, which can be amended by the Board throughout the year for the General Fund and Enterprise Funds. Project-length financial plans are adopted for all Capital Projects Funds. The General Fund budget as presented represents adjusted departmental appropriations as voted by the Board of Aldermen. The Board may make supplemental appropriations from excess revenues or transfer funds between departments by issuing resolutions.

The Financial Services Department may transfer appropriations between operating categories within departmental budgets at the request of department heads, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

State statutes require balanced budgets, but provide for the use of beginning unreserved fund balance to achieve that end. In the fiscal year 2000-2001, \$3,500,000 of the General Fund fund balance was applied for this purpose.

### *Budget Control Charter Amendment*

An amendment to the City's charter limits increases in departmental budgets to a factor equal to the average of the changes in the Consumer Price Index of the three preceding calendar years. Specified categories of expenditures are exempt from the limitations upon approval of the Board of Aldermen.

### *Encumbrances*

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at June 30 and are carried forward to supplement appropriations of the subsequent year.

Amounts recorded as expenditures in the Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - General Fund (Exhibit C) are presented on the basis budgeted by the City.

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# City of Nashua

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

The amounts differ from those reported in conformity with accounting principles generally accepted in the United States of America in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit (Exhibit B) as follows:

	<u>General Fund</u>
<u>Expenditures and Other Financing Uses</u>	
Per Exhibit C (Budgetary Basis)	\$ 157,565,559
<u>Adjustments</u>	
<u>Basis Difference</u>	
Encumbrances - June 30, 2000	4,588,182
Encumbrances - June 30, 2001	(5,390,606)
Retirement contributions paid by the State of N.H.	<u>1,177,759</u>
Per Exhibit B (GAAP Basis)	<u>\$ 157,940,894</u>

#### E. Assets, Liabilities and Fund Equity

##### *Cash, Cash Equivalents and Investments*

The City Treasurer is required by State statute to have custody of all monies belonging to the City and shall deposit all such monies in solvent banks in the state or in participation units in the public deposit investment pool established pursuant to RSA 383:22. The City's investment policy for Governmental Fund Types requires that deposits and investments be made in New Hampshire-based institutions that are insured by the Federal Deposit Insurance Corporation or other agencies of the federal government. The City limits its investments to U.S. Government obligations, mutual funds consisting of U.S. Government obligations, repurchase agreements and certificates of deposit in accordance with New Hampshire law (RSA 41:29).

The City pools cash resources of its governmental and proprietary fund types to facilitate the management of cash. Cash applicable to a particular fund is reflected through interfund balances. Cash in excess of current operating requirements is invested in various interest-bearing securities and is disclosed as part of the City's investments.

For financial reporting purposes, cash and equivalents include amounts in demand deposits, money market funds, certificates of deposit, and short-term investments with original maturities of 90 days or less.

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# Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2001*

The City's Trustees of Trust Funds invest trust funds, including capital reserve funds, in obligations of political subdivisions and stocks and bonds that are legal for investment by New Hampshire savings banks except mutual funds unless the mutual funds are registered with the Securities and Exchange Commission, qualified for sale in the State of New Hampshire in accordance with the New Hampshire Uniform Securities Act of the New Hampshire Secretary of State's office, and have in their prospectus a state investment policy which is consistent with the investment policy adopted by the Trustees of Trust Funds in accordance with RSA 35:9. The Trustees may also invest trust funds in New Hampshire credit unions and in the public deposit investment pool established pursuant to RSA 383:22. Capital reserve funds must be kept in separate accounts and not intermingled with other funds. Investments for nonexpendable and pension trust funds are at the discretion of the various boards of trustees.

The Trustees of Trust Funds file annual reports with the New Hampshire Attorney General.

## *Receivables*

All receivables are reported at their gross value and, where appropriate, are reduced by the estimated portion that is expected to be uncollectible. Estimated unbilled revenues from the Wastewater Treatment Enterprise Fund are recognized at the end of each fiscal year on a pro-rata basis. The estimated amount is based on billings during the months following the close of the fiscal year.

## *Interfund Receivables and Payables*

Interfund receivables and payables arise from interfund transactions and from pooled cash and are recorded by all funds affected in the period in which transactions are executed.

## *Inventory*

Inventory for all governmental funds is valued at cost (first-in, first-out). The consumption method is used to account for inventory. Under the consumption method, inventory is recorded as an expenditure when used.

## *Prepaid Items*

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

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# City of Nashua

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

#### *Proprietary Fund Types - Property, Plant and Equipment*

Property, plant and equipment in the Solid Waste Disposal and Wastewater Treatment Funds are valued at cost. Assets constructed by the City are based on estimated costs by the City's engineering department, including estimated costs for materials and labor. Assets contributed by independent contractors/developers are based on cost figures supplied by the contractor or developer to the City. The cost of sewer lines constructed before 1970 are not reflected in the financial statements of the Wastewater Treatment Fund. The estimated book value of these lines at the inception of the Wastewater Treatment Fund is not material to the financial statements of the fund.

Depreciation of exhaustible fixed assets used by proprietary funds is charged as an expense against operations, and accumulated depreciation is reported on the proprietary funds' balance sheets.

Depreciation is being charged over the estimated useful lives of the assets using the straight-line method. The estimated useful lives are as follows:

	<u>Years</u>
Buildings and Improvements	40
Lines and Interceptors	50
Machinery and Equipment	7 - 40

#### *Deferred Revenue*

The government reports deferred revenue on its combined balance sheet. Deferred revenue arises when a potential revenue does not meet both the "measurable" and "available" criteria for recognition in the current period. Deferred revenue also arises when resources are received by the government before it has a legal claim to them, as when grant monies are received prior to the incurrence of qualifying expenditures. In subsequent periods, when both revenue recognition criteria are met, or when the government has a legal claim to the resources, the liability for deferred revenue is removed from the combined balance sheet and revenue is recognized.

#### *Long-Term Liabilities*

**General Obligation Debt** - General obligation bonds, notes, capital leases, and other forms of long-term debt supported by general revenues are obligations of the City as a whole. Accordingly, such unmatured obligations of the City are accounted for in the General Long-Term Debt Account Group with the exception of bonds and notes which are being paid by the Enterprise Funds which are reported as liabilities in the respective fund.

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# Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2001*

**Compensated Absences** - Employees may accumulate a limited amount of earned, but unused vested benefits, which will be paid to employees upon separation from the City's service. In Governmental Fund Types and Fiduciary Fund Types, the cost of vested benefits paid or expected to be liquidated with expendable available financial resources is reported as an expenditure and fund liability of the fund. Amounts of vested or accumulated leave benefits that are not expected to be liquidated with expendable available financial resources are reported in the General Long-Term Debt Account Group. No expenditure is reported for these amounts. In accordance with the provisions of Statement of Financial Accounting Standards No. 43, *Accounting for Compensated Absences*, no liability is recorded for nonvesting, accumulating rights to receive benefits.

### *Fund Equity*

The unreserved fund balances for governmental funds represent the amount available for budgeting for future operations. Unreserved retained earnings for proprietary funds represent the net assets available for future operations. The entire fund balances of fiduciary funds are reserved due to the legal restriction on their expenditure.

The portion of fund balance which has been legally segregated for a specific future use, or which is not appropriable for expenditures, is shown as reserved. The following reserves are used by the City:

**Reserved for Encumbrances** - is used to account for open purchase orders, contracts and other commitments at year-end for which goods and services have not been received.

**Reserved for Endowments** - represents the principal balance of Nonexpendable Trust Funds which must be held for investment purposes only.

**Reserved for Inventory** - represents inventory which is a component of net current assets.

**Reserved for Special Purposes** - is used to account for the unencumbered balance of restricted funds. These include the uncommitted balances of bond proceeds and grant revenues, the Expendable Trust Funds, and the income portion of the Nonexpendable Trust Funds.

**Reserved for Tax-Deeded Property** - accounts for property acquired by tax deed to be resold, which is reserved because the proceeds are not available for appropriation until a sale is made.

The portion of unreserved fund balance for which management has specific plans is shown as designated. The following designations are used by the City.

**Designated for Contingency** - is used to account for potential abatements or adjustments of property tax accounts for which revenue has previously been recorded.



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# City of Nashua

## *CITY OF NASHUA, NEW HAMPSHIRE*

### *NOTES TO FINANCIAL STATEMENTS*

*JUNE 30, 2001*

**Designated for Special Purposes** - is used to account for the unencumbered balances of Special Revenue Funds.

#### F. Property Tax Revenue

The City's property taxes were levied on the assessed valuation listed as of the prior April 1 for all real property located within City boundaries. The net assessed valuation as of April 1, 2000, upon which the 2000 property tax levy was based, was \$5,100,391,771 for the State Education Tax and \$5,234,202,271 for all other taxes.

Taxes are due in two installments on June 1 and December 1, with interest assessed thereafter on the unpaid balance. Taxes not paid by December 1 accrue interest at 12% per annum. As prescribed by state law, the Tax Collector places a priority lien on properties for which taxes remain unpaid in the following year after taxes are due. Interest accrues at a rate of 18% per annum on these outstanding balances due. If the property taxes and accrued interest are not paid within a two-year period, the property is deeded to the City.

Semi-annual property tax billings for the June 2001 levy recorded prior to June 30, 2001 that relate to fiscal year 2002 have been recorded as deferred tax revenue.

As provided by New Hampshire statutes, the City, in its annual tax commitment, raises an amount (commonly referred to as overlay) to provide for property tax abatements. The actual abatements and refunds incurred during the year are reflected as reductions of the current year property tax revenue in Exhibits B and C.

#### G. Federal Grant - Loan Programs

The City, through various Federal grants, has extended loans for the development or rehabilitation of residential properties within the City. As the repayment of these loans is contingent on numerous factors outside the control of the City such as financial viability of the projects, the loans are not reflected as loans receivable in these financial statements. It is the City's policy to recognize the grant revenues when the loans are repaid.

#### H. Total Columns (Memorandum Only) on Combined Statements

Amounts in the "Total (Memorandum Only)" columns in the combined financial statement line items of the fund types and account group are presented for analytical purposes only. The summation includes fund types and an account group that use different bases of accounting, includes interfund transactions that have not been eliminated and the caption "amount to be provided," which is not an asset in the usual sense. Consequently, amounts shown in the "Total (Memorandum Only)" columns are not comparable to a consolidation and do not represent the total resources available or total revenues and expenditures/expenses of the City.

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# Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE  
NOTES TO FINANCIAL STATEMENTS  
JUNE 30, 2001*

**NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

*Capital Projects Fund*

The following deficit existed at June 30, 2001, in the Capital Projects Funds:

<u>Project</u>	<u>Deficit</u>	<u>Method of Financing</u>
Tinker/Thornton Roads/Bridges	\$ 2,920	N.H. Department of Transportation Reimbursement

For the most part, this deficit arises because of the application of accounting principles generally accepted in the United States of America to the financial reporting for these funds. State and Federal reimbursements are not recognized until the eligible expenditures are made.

*Enterprise Fund*

There is a retained earnings deficit of \$10,844,184 in the Solid Waste Disposal Fund at June 30, 2001. This deficit arises in part because of the application of Governmental Accounting Standards Board Statement No. 18, *Accounting for Municipal Solid Waste Landfill Closure and Postclosure Care Costs*, which requires the recognition of closure and postclosure care costs over the life of the landfill. The total accrual for this purpose at June 30, 2001, is \$4,961,700. Additional factors contributing to the deficit are the establishment of a capital reserve fund in the amount of \$512,560 and an expendable trust fund in the amount of \$2,100,000. Operating losses of past years account for much of the remainder of the deficit.

**NOTE 3 - ASSETS**

A. Cash and Cash Equivalents

The City of Nashua maintains a common bank account in which the cash balances of most funds are maintained. The common bank account is used for receipts and disbursements relating to all these funds. All time deposits are the property of the General Fund.

All bank deposits as of June 30, 2001, were insured or collateralized with securities held by the City or its agents in the City's name.

# City of Nashua

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

#### Repurchase Agreements

Included in the City's cash equivalents at June 30, 2001, were short-term investments in repurchase agreements issued by a local banking institution. Under these agreements, the City will be repaid principal plus interest on a specified date which is subsequent to year-end. The agreements are guaranteed/collateralized with securities held by the banking institution which exceed the amount of the agreement.

At June 30, 2001, the City held investments in repurchase agreements as follows:

<u>Amount</u>	<u>Interest Rate %</u>	<u>Maturity Date</u>	<u>Collateral Pledged Underlying Securities</u>	<u>Market Value</u>
\$45,700,431	3.375	July 2, 2001	FHR	\$ 34,129,224
			FHR	11,800,939
1,210,381	3.375	July 2, 2001	FHLMC	1,216,955
22,194	3.375	July 2, 2001	FHLB	23,006
547,242	3.375	July 2, 2001	FNMA	550,680
1,370,188	3.375	July 2, 2001	FHR	1,377,981
229,730	3.375	July 2, 2001	FNMA	231,595
1,493,439	3.375	July 2, 2001	FHLMC	1,500,958
350,545	3.375	July 2, 2001	FNMA	352,906
5,266,868	3.375	July 2, 2001	FHR	5,293,728
2,421,716	3.375	July 2, 2001	FHLB	2,434,634

#### Cash and Equivalents - Statement of Cash Flows

Cash and equivalents reported in Exhibit E, Combined Statement of Cash Flows, consist of the following components:

<u>Demand Deposit and Savings Accounts</u>		
Enterprise Fund - Wastewater Treatment	\$ 7,696,109	
Nonexpendable Trust Funds	<u>1,673,359</u>	
<u>Total Demand Deposit and Savings Accounts</u>		\$ 9,369,468
<u>Interfund Receivable (Payable)</u>		
<u>Representing Equity in Pooled Cash</u>		
Enterprise Fund - Solid Waste Disposal	\$ 6,303,919	
Enterprise Fund - Wastewater Treatment	<u>(10,204,162)</u>	
<u>Net Interfund Payable</u>		<u>(3,900,243)</u>
<u>Representing Net Overdraft in Pooled Cash</u>		<u>(3,900,243)</u>
<u>Total Cash and Equivalents, Exhibit E</u>		<u>\$ 5,469,225</u>

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# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

## B. Investments

Investments made by the City are summarized below. The investments that are represented by specific identifiable investment securities are classified as to credit risk into three categories as follows:

*Category 1* Includes investments that are insured or registered, for which the securities are held by the City or its agent in the City's name.

*Category 2* Includes uninsured and unregistered investments, for which the securities are held by the City, broker, counter party's trust department or agent in the City's name.

*Category 3* Includes uninsured and unregistered investments, for which the securities are held by the broker, counter party, counter party's trust department or agent, but not in the City's name.

	Category			Fair Value
	1	2	3	
Certificates of Deposit	\$ 43,082,653	\$	\$	\$ 43,082,653
US Government Obligations		20,760,900		20,760,900
Corporate and Foreign Bonds		5,545,804		5,545,804
Common Stocks		20,512,370		20,512,370
	<u>\$ 43,082,653</u>	<u>\$ 46,819,074</u>	<u>\$ -0-</u>	<u>\$ 89,901,727</u>
Mutual Funds				<u>3,848,279</u>
<u>Total Investments</u>				<u>\$ 93,750,006</u>

## C. Taxes

During the current fiscal year, the Tax Collector placed a lien on April 23 for all uncollected 2000 property taxes.

# City of Nashua

*CITY OF NASHUA, NEW HAMPSHIRE*  
*NOTES TO FINANCIAL STATEMENTS*  
*JUNE 30, 2001*

Taxes receivable at June 30, 2001, are as follows:

	General Fund	Special Revenue Fund
<u>Property Taxes</u>		
Levy of 2001	\$ 15,580,443	\$
Levy of 2000	8,345	
<u>Unredeemed (under tax lien)</u>		
Levy of 2000	835,120	
Levy of 1999	364,405	
Levy of 1998	164,203	
Prior Levies	776,325	
Excavation Taxes	3,203	
Yield Taxes	2,704	
Land Use Change Taxes		144,960
Less: Allowance for estimated uncollectible taxes	(903,588)	(144,960)
 <u>Net Taxes Receivable</u>	 <u>\$ 16,831,160</u>	 <u>\$ -0-</u>

D. Other Receivables

Other receivables as of June 30, 2001, are as follows:

	General Fund	Special Revenue Funds	Capital Projects Funds	Enterprise Funds	Trust Funds	Total
Interest and Dividends \$	\$	\$	\$	\$	\$ 202,912	\$ 202,912
Accounts	1,952,000	329,984	83,874	3,101,199	554	5,467,611
Liens	27,667			74,951		102,618
Intergovernmental		3,265,421	729,152	706,135		4,700,708
Allowance for Uncol- lectible Amounts	(27,667)	(10,342)		(86,591)		(124,600)
 <u>Net Receivables</u>	 <u>\$ 1,952,000</u>	 <u>\$ 3,585,063</u>	 <u>\$ 813,026</u>	 <u>\$ 3,795,694</u>	 <u>\$ 203,466</u>	 <u>\$ 10,349,249</u>

# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

E. Interfund Receivables/Payables

Individual fund interfund receivable and payable balances at June 30, 2001 are as follows:

	<u>Interfund Receivable</u>	<u>Interfund Payable</u>
General Fund	\$ 13,694,274	\$ 60,720,521
<u>Special Revenue Funds</u>		
<u>School Department</u>		
Food Service	243,430	
Federal Grants		1,404,538
Other	79,110	
City Grants and Other	2,547,214	950,098
<u>Capital Projects Funds</u>		
Daniel Webster Highway South	17,158	
Amherst Street Traffic Mitigation	63,544	
Dr. Crisp School Additions and Renovations	16	
Tinker/Thornton Roads/Bridges		785,533
Lake Street Fire Station Relocation	3,761	
Harris Road Improvements	8,000	
Broad Street Reclamation	13,547	
CMAQ Grant - DW Highway/Spit Brook Road	513,108	
Amherst Street School Renovations	3,326	
City-Wide Communications System	2,099,860	
New Searles Road Bridge	1,791	
Main Dunstable Sports Field	9,418	
Nashua Senior High South Project	2,500,000	1,970,433
Police Computerization Program	2,118,581	
Police Headquarters Addition and Renovations	41,986	
Searles Road Improvements	6,984	
Southwest Recreation Area	926,243	
Nashua Senior High North Land Acquisition	747,119	
Nashua Senior High North Project	36,220,023	2,500,000
Manchester Street Sidewalk	23,472	
Holman Stadium Project	100,000	
Manchester Street Bridge	69,600	
Street and Sidewalk Program	1,536,160	
Daniel Webster and Pedestrian Improvements	21,400	
N.E. Boulevard Sidewalks and Bike Trails	10,000	
Library Automation	457,250	
Pennichuck Junior High Reconstruction	3,200,764	
School Rectangular Sports Field	2,347,974	
<u>Enterprise Funds</u>		
Solid Waste Disposal	6,329,280	2,100,000
Wastewater Treatment		10,204,162
<u>Trust Funds</u>		
<u>Expendable</u>		
Self-Insurance	3,789,108	
Capital Reserve and Other	2,307,958	1,395,711
Nonexpendable	25,933	
Public Works Pension		46,396
<u>Totals</u>	<u>\$ 82,077,392</u>	<u>\$ 82,077,392</u>

# City of Nashua

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

#### F. Enterprise Funds - Fixed Assets

The following is a summary of the fixed assets of the Solid Waste Disposal and Wastewater Treatment Enterprise Funds at June 30, 2001:

	Solid Waste Disposal	Wastewater Treatment	Total
Buildings and System	\$ 327,864	\$ 29,285,055	\$ 29,612,919
Machinery and Equipment	3,552,086	18,971,780	22,523,866
Sewer Lines and Interceptors		41,020,292	41,020,292
Construction In Progress	6,885,017	19,905,432	26,790,449
	10,764,967	109,182,559	119,947,526
Less: Accumulated Depreciation	(2,226,468)	(40,061,903)	(42,288,371)
Net Fixed Assets	\$ 8,538,499	\$ 69,120,656	\$ 77,659,155

#### NOTE 4 - LIABILITIES

##### A. Construction

As of June 30, 2001, the City had the following commitments with respect to unfinished capital projects:

Capital Project	Contracts Payable	Retainage Payable
Tinker/Thornton Roads/Bridges	\$	\$ 9,395
City-Wide Communications System	550,074	
Nashua Senior High South Project	191,709	
Police Computerization Program	24,944	
Police Headquarters Addition and Renovations	6,987	
Southwest Recreation Area	46,326	
Nashua Senior High North Land Acquisition	507,748	
Nashua Senior High North Project	6,851,824	1,639,363
Street and Sidewalk Program		29,108
Library Automation	14,625	
Pennichuck Junior High Reconstruction	1,296,692	100,538
School Rectangular Sports Field	1,027,685	118,625
<b>Totals</b>	<b>\$10,518,614</b>	<b>\$ 1,897,029</b>

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# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

## B. Deferred Revenue

Deferred revenue at June 30, 2001 consists of property taxes and other revenue collected or levied in advance of the fiscal year to which they apply, and property taxes not collected within 60 days of year-end as shown below:

### Deferred Tax Revenue

#### General Fund

Fiscal year 2002 property and other taxes levied in fiscal year 2001 \$ 56,111,843

Current and prior-year uncollected and unredeemed taxes due previously, but not collected within 60 days after year-end 1,134,240

Total Deferred Tax Revenue \$ 57,246,083

#### Other Deferred Revenue

General Fund \$ 160,632

#### Special Revenue Funds

##### School Department

Food Service 32,721

Federal Grants 20,649

Other 33,533

City Grants and Other 63,791

Total Special Revenue Funds 150,694

Total Other Deferred Revenue \$ 311,326

## C. Landfill Closure and Postclosure Care Costs

State and Federal laws and regulations require that the City of Nashua place a final cover on its landfill when closed and perform certain maintenance and monitoring functions at the landfill site for thirty years after closure. In addition to operating expenses related to current activities of the landfill, an expense provision and related liability are being recognized based on the future closure and postclosure care costs that will be incurred near or after the date the landfill no longer accepts waste. The recognition of these landfill closure and postclosure care costs is based on the amount of the landfill used during the year. The estimated liability for landfill closure and postclosure care costs is \$4,961,700 as of June 30, 2001, which is based on 90% usage (filled) of the landfill. It is estimated that an additional \$551,300 will be recognized as closure and postclosure care expenses between the date of the balance sheet and the date the landfill is expected to be filled to capacity (estimated to be in the fiscal year 2003). The estimated total current cost of the landfill closure and postclosure care (\$5,513,000) is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor, and maintain the landfill were acquired as of June 30, 2001. However, the actual cost of closure and postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations. The City expects to finance the closure and postclosure care costs through the issuance of long-term debt.



City of Nashua

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

D. Long-Term Debt

The following is a summary of the City's general long-term debt transactions for the fiscal year ended June 30, 2001:

	General Obligation Bonds/ Notes Payable	Capital Leases Payable	Compensated Absences Payable	Accrued Landfill Closure and Postclosure Care Costs	Total
<i>General Long-Term Debt Account Group</i>					
Balance, Beginning of Year	\$ 57,670,777	\$	\$ 11,510,945	\$	\$ 69,181,722
Issued	67,180,000	508,588			67,688,588
Retired	(4,477,750)				(4,477,750)
Net increase in compensated absences payable			1,177,812		1,177,812
Balance, End of Year	<u>120,373,027</u>	<u>508,588</u>	<u>12,688,757</u>		<u>133,570,372</u>
<i>Enterprise Funds</i>					
<u>Solid Waste Disposal Fund</u>					
Balance, Beginning of Year	3,658,366		113,886	9,277,661	13,049,913
Issued		41,024			41,024
Retired	(213,798)				(213,798)
Net increase in compensated absences payable			24,351		24,351
Decrease in accrued landfill closure and postclosure care costs				(4,315,961)	(4,315,961)
Balance, End of Year	<u>3,444,568</u>	<u>41,024</u>	<u>138,237</u>	<u>4,961,700</u>	<u>8,585,529</u>
<u>Wastewater Treatment Fund</u>					
Balance, Beginning of Year	6,151,223		151,215		6,302,438
Issued	9,225,408				9,225,408
Retired	(369,250)				(369,250)
Net increase in compensated absences payable			21,090		21,090
Bond Discount	(287,994)				(287,994)
Balance, End of Year	<u>14,719,387</u>		<u>172,305</u>		<u>14,891,692</u>
Total Enterprise Funds	<u>18,163,955</u>	<u>41,024</u>	<u>310,542</u>	<u>4,961,700</u>	<u>23,477,221</u>
<u>Total General Long-Term Debt Account Group and Enterprise Funds</u>					
	<u>\$ 138,536,982</u>	<u>\$ 549,612</u>	<u>\$ 12,999,299</u>	<u>\$ 4,961,700</u>	<u>\$ 157,047,593</u>

# Municipal Government Report

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

Long-term debt payable at June 30, 2001, is comprised of the following:

	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate %</u>	<u>Outstanding at June 30, 2001</u>
<i>General Long-Term Debt Account Group</i>					
<u>General Obligation Bonds/Notes Payable</u>					
Refunding Bonds	\$2,478,000	1985	2005	4.3500	\$ 950,000
Refunding Bonds	\$7,012,000	1986	2007	4.5038	3,740,000
Public Improvements	\$1,910,000	1992	2012	6.7275	95,500
School Public Improvements	\$7,675,000	1992	2012	6.7275	383,750
School Bonds	\$10,230,000	1993	2013	5.4830	5,920,000
Various	\$9,684,000	1995	2015	4.95-6.50	5,925,000
Various	\$13,285,000	1996	2016	5.100-5.375	10,585,000
Refunding Bonds	\$5,934,887	1996	2011	5.000-5.375	5,508,777
Various	\$6,150,000	1999	2019	3.6-6.0	5,530,000
Various	\$15,327,000	2000	2020	4.5-7.5	14,555,000
Various	\$67,180,000	2001	2021	4.75-6.00	<u>67,180,000</u>
					<u>120,373,027</u>
<u>Capital Leases Payable</u>					
Equipment	\$185,297	2001	2006	4.92	185,297
Equipment	\$115,086	2001	2006	4.92	115,086
Equipment	\$208,205	2001	2006	4.62	<u>208,205</u>
					<u>508,588</u>
<u>Compensated Absences Payable</u>					
Vested Sick Leave					9,745,313
Accrued Vacation Leave					2,857,149
Compensatory Banked Time					<u>86,295</u>
					<u>12,688,757</u>
<u>Total General Long-Term Debt Account Group</u>					
					<u>133,570,372</u>
<i>Enterprise Funds</i>					
<u>General Obligation Bonds/Notes Payable</u>					
<u>Solid Waste Disposal Fund</u>					
Landfill Closure	\$484,000	1995	2015	4.950-6.500	320,000
Landfill Closure	\$3,675,962	1998	2018	4.216	<u>3,124,568</u>
					<u>3,444,568</u>
<u>Wastewater Treatment Fund</u>					
Sewer Public Improvement	\$415,000	1991	2001	6.7275	20,750
Refunding Bonds	\$5,055,113	1996	2011	5.000-5.375	4,596,223
Sewer	\$1,340,000	1992	2012	5.4830	935,000
Sewer Component	\$340,000	1995	2014	4.950-6.500	230,000
Sewer Improvements	\$9,225,408	2001	2021	3.464	<u>9,225,408</u>
					<u>15,007,381</u>
Bond Discount					<u>(287,994)</u>
					<u>14,719,387</u>

City of Nashua

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

Capital Lease Payable

Solid Waste Disposal Fund

Equipment	\$41,024	2001	2006	4.92	<u>41,024</u>
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Compensated Absences Payable - Both Funds

Vested Sick Leave					150,041
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Accrued Vacation Leave					<u>160,501</u>
------------------------	--	--	--	--	----------------

					<u>310,542</u>
--	--	--	--	--	----------------

Accrued Landfill Closure and Postclosure Care Costs

Solid Waste Disposal Fund					<u>4,961,700</u>
---------------------------	--	--	--	--	------------------

Total Enterprise Funds

					<u>23,477,221</u>
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Total General Long-Term Debt Account

Group and Enterprise Funds Long-Term Debt					<u>\$157,047,593</u>
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The annual requirements to amortize all general obligation debt outstanding as of June 30, 2001, including interest payments, are as follows:

*Annual Requirements To Amortize Governmental Fund Bonds/Notes Payable*

<u>Fiscal Year Ending</u> <u>June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2002	\$ 7,810,750	\$ 6,137,078	\$ 13,947,828
2003	7,579,987	5,687,564	13,267,551
2004	7,557,225	5,276,080	12,833,305
2005	7,531,700	4,891,346	12,423,046
2006	7,258,938	4,521,811	11,780,749
2007-2021	<u>82,634,427</u>	<u>29,507,103</u>	<u>112,141,530</u>
<u>Totals</u>	<u>\$ 120,373,027</u>	<u>\$ 56,020,982</u>	<u>\$ 176,394,009</u>

*Annual Requirements To Amortize Enterprise Fund Bonds/Notes Payable*

<u>Fiscal Year Ending</u> <u>June 30,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2002	\$ 1,039,318	\$ 733,305	\$ 1,772,623
2003	1,240,081	717,242	1,957,323
2004	1,237,843	661,722	1,899,565
2005	1,238,368	606,146	1,844,514
2006	1,241,130	550,670	1,791,800
2007-2021	<u>12,455,209</u>	<u>3,069,788</u>	<u>15,524,997</u>
<u>Debt Service Requirements</u>	18,451,949	6,338,873	24,790,822
<u>Less Bond Discount</u>	<u>(287,994)</u>		<u>(287,994)</u>
<u>Totals</u>	<u>\$ 18,163,955</u>	<u>\$ 6,338,873</u>	<u>\$ 24,502,828</u>

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# Municipal Government Report

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

#### *Annual Requirements To Amortize Governmental Fund Capital Leases*

<u>Fiscal Year Ending</u> <u>June 30.</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2002	\$ 106,256	\$ 6,682	\$ 112,938
2003	93,624	19,314	112,938
2004	98,118	14,820	112,938
2005	102,827	10,111	112,938
2006	<u>107,763</u>	<u>5,175</u>	<u>112,938</u>
<b>Totals</b>	<b><u>\$ 508,588</u></b>	<b><u>\$ 56,102</u></b>	<b><u>\$ 564,690</u></b>

#### *Annual Requirements To Amortize Enterprise Fund Capital Lease Payable*

<u>Fiscal Year Ending</u> <u>June 30.</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2002	\$ 8,254	\$ 970	\$ 9,224
2003	7,612	1,612	9,224
2004	7,987	1,237	9,224
2005	8,379	845	9,224
2006	<u>8,792</u>	<u>432</u>	<u>9,224</u>
<b>Totals</b>	<b><u>\$ 41,024</u></b>	<b><u>\$ 5,096</u></b>	<b><u>\$ 46,120</u></b>

All debt is general obligation debt of the City, which is backed by its full faith and credit. Enterprise Fund debt will be funded through user fees. All other debt will be repaid from general governmental revenues.

All lease-purchase agreements contain non-appropriation funding clauses whereby, in the event no funds or insufficient funds are appropriated by the City, the leases shall terminate without penalty or expense to the City.

In prior years, the City has defeased various bonds by creating a separate irrevocable trust with an escrow agent. New debt has been issued and the proceeds have been used to purchase U.S. government securities that were placed in the trust. The investments and fixed earnings from the investments are sufficient to fully service the defeased debt until the debt is called or matures. For financial reporting purposes, the debt has been considered defeased and therefore removed as a liability from the City's General Long-Term Debt Account Group and Proprietary Fund Statements. As of June 30, 2001, the amount of defeased debt outstanding, but removed from the General Long-Term Debt Account Group and Proprietary Funds amounted to \$5,110,500.

# City of Nashua

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

#### Bonds or Notes Authorized - Unissued

Bonds and notes authorized and unissued as of June 30, 2001 were as follows:

Per Resolution Dated	Purpose	Unissued Amount
September 14, 1999	New High School and Renovation of Existing High School	\$ 86,700,000
October 13, 1999	Replacement of Bus Fleet - Local Share	360,000
November 24, 1999	Purchase and Construction of Bailing System	3,400,000
October 17, 2000	Construction on Phase III of NE Sewer Interceptor	2,000,000
May 8, 2001	Land Purchase - Westwood Park	460,000
June 12, 2001	Holman Stadium Facility Renovations and Improvements	4,400,000
Authorized and Unissued at June 30, 2001		\$ 97,320,000

#### E. Incomplete State Revolving Fund Loans Payable

State statutes allow the City to borrow from the State Revolving Fund to cover the costs of certain projects. When the project is complete, a loan agreement will be finalized to cover the issuance of the debt. Until that time, no schedule has been set up for paying back the loan. The City has the following amount outstanding for projects not yet finalized and therefore, has recorded a liability at year-end although no amortization schedule is yet available.

Solid Waste Disposal Fund	<u>\$11,528,325</u>
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#### NOTE 5 - OTHER INFORMATION

##### A. Changes in Contributed Capital - Enterprise Funds

	Municipal Investment	Federal and State Grants	Developers and Others	Total
<i>Solid Waste Disposal Fund</i>				
Balance - July 1, 2000	\$ 3,158,939	\$ 20,213	\$ 8,980	\$ 3,188,132
Capital Contributed	14,221			14,221
Deprceiation Applied to Contributed Capital		(1,225)	(544)	(1,769)
Balance - June 30, 2001	<u>\$ 3,173,160</u>	<u>\$ 18,988</u>	<u>\$ 8,436</u>	<u>\$ 3,200,584</u>
<i>Wastewater Treatment Fund</i>				
Balance - July 1, 2000	\$ 10,222,294	\$ 28,666,863	\$ 9,320,412	\$ 48,209,569
Capital Contributed		449,409	841,332	1,290,741
Adjustment	(207,606)			(207,606)
Depreciation Applied to Contributed Capital		(1,191,167)	(284,566)	(1,475,733)
Balance - June 30, 2001	<u>\$ 10,014,688</u>	<u>\$ 27,925,105</u>	<u>\$ 9,877,178</u>	<u>\$ 47,816,971</u>

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# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

## B. Defined Benefit Pension Plan

### *Plan Description and Provisions*

The City of Nashua participates in the New Hampshire Retirement System (the System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death and vested retirement benefits to members and their beneficiaries. Provisions for benefits and contributions are established and can be amended by the New Hampshire State Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 4 Chenell Drive, Concord, NH 03301.

### *Description of Funding Policy*

The System is financed by contributions from both the employees and the City. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. All employees except police officers and firefighters are required to contribute 5% of earnable compensation. Police officers and firefighters are required to contribute 9.3% of gross earnings. For the year ended June 30, 2001, the City contributed 4.63% for police officers, 5.40% for firefighters, 2.67% for teachers and 3.94% for other employees. The contribution requirements for the City of Nashua for the fiscal years 1999, 2000 and 2001 were \$2,533,822, \$2,790,949 and \$3,056,201 respectively, which were paid in full in each year.

The State of New Hampshire funds 35% of employer costs for teachers, firefighters and police officers employed by the City. The State does not participate in funding the employer costs of other City employees. GASB Statement No. 24, *Accounting and Financial Reporting for Certain Grants and Other Financial Assistance* requires this amount to be reported as a revenue and expenditure in the City's financial statements. This amount \$1,177,759 has been included on Exhibit B - Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types, Expendable Trust Funds and Discretely Presented Component Unit and is reconciled to the budgetary expenditures in Note 1D.

## C. Board of Public Works Employees' Retirement System

The City of Nashua's Board of Public Works Employees' Retirement System is a single-employer defined benefit pension plan for Public Works employees which is administered by a five-member Board of Trustees composed of two employees, the Commissioner of Public Works, one Alderman and one citizen member. The Board of Public Works Employees' Retirement System provides retirement, disability, and death benefits to plan members and beneficiaries. Employees are eligible for normal retirement after reaching age 60, provided they have accumulated ten years of credited service. Benefits are vested after ten years of service. City ordinance passed on July 1, 1947,

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# City of Nashua

## CITY OF NASHUA, NEW HAMPSHIRE

### NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

established this retirement system and provided that any amendments to benefit provisions be made by the Board of Trustees with the concurrence of the Board of Aldermen. At June 30, 2001, there were 254 plan members; 189 active and 65 retirees. The City is required to contribute 9.15% of covered base salary to the plan; employees contribute an equal amount. These contribution requirements are set by ordinance.

#### D. Insurance

The City has a self-insurance program that includes in addition to workers' compensation; property with self-insured retention of \$100,000 for each and every occurrence with an annual cap of \$100,000; casualty which includes liability for commercial general, automobile, public officials, school leaders, law enforcement and fire department with self-insured retention of \$100,000 for each and every occurrence with an annual cap of \$900,000; and an umbrella liability with a limit of \$5,000,000 for excesses over the underlying casualty liability described above. The workers' compensation coverage continued as it has since 1979, where the first \$350,000 of claims per person, per accident is paid by the City. Any additional per person, per accident claims are insured up to \$5,000,000 by insurance carriers.

The program is currently funded by applying the unexpended balances of insurance appropriations and other appropriations as recommended by the Mayor and approved by the Board of Aldermen.

This fund is reported as an Expendable Trust Fund in these financial statements. The City transferred \$845,441 of unexpended appropriations to this fund for the year ended June 30, 2001, and spent \$1,215,011 from the fund to pay for insurance related items.

#### E. Segment Information For Proprietary Funds

The City maintains two Enterprise Funds. The Solid Waste Disposal Fund accounts for the provision of solid waste disposal services and the Wastewater Treatment Fund accounts for the basic sewage treatment facilities. Selected segment information for the year ended June 30, 2001, is as follows:

	<u>Solid Waste Disposal</u>	<u>Wastewater Treatment</u>	<u>Total</u>
Operating Revenues	\$ 5,464,165	\$ 10,936,879	\$ 16,401,044
Depreciation	233,261	2,539,800	2,773,061
Operating Income	2,136,375	2,908,932	5,045,307
Interfund Transfers In	93,877		93,877
Net Income	59,164	3,945,548	4,004,712
Current Capital Contributions	14,221	1,290,741	1,304,962
Depreciation Reducing Capital Contributions	1,769	1,475,733	1,477,502
Property, Plant and Equipment Additions (Net)	985,358	6,676,631	7,661,989
Net Working Capital	3,576,466	20,165,525	23,741,991
Total Assets	15,883,268	102,093,461	117,976,729
Bonds and Other Long-Term Liabilities			
Payable from Operating Revenues (Net)	3,444,568	14,719,387	18,163,955
Total Equity (Deficit)	(7,643,600)	75,397,314	67,753,714

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# Municipal Government Report

CITY OF NASHUA, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS

JUNE 30, 2001

## F. Summary Disclosure of Significant Contingencies

### *Litigation*

There are various claims and suits pending against the City of Nashua which arise in the normal course of the City's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the City.

### *Grants*

Amounts received or receivable from grantor agencies are subject to audit and adjustment by such grantor agencies, principally the Federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount of expenditures which may be disallowed by the grantor cannot be determined at this time although the City of Nashua expects such amounts, if any, to be immaterial.

## G. Restatement of Beginning Retained Earnings

The balance of retained earnings in the Wastewater Treatment Plant at June 30, 2000 was restated as follows:

Balance of Retained Earnings, as previously reported	\$22,120,062
Equipment not previously reported	<u>39,000</u>
Balance of Retained Earnings, as restated	<u>\$22,159,062</u>



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City of Nashua

**REQUIRED SUPPLEMENTARY INFORMATION**

*CITY OF NASHUA, NEW HAMPSHIRE  
Board of Public Works Employees' Retirement System  
Statement of Plan Net Assets  
As of June 30, 2001*

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**ASSETS**

Investments at average of book and market value

U.S. Government Obligations	\$ 4,814,388
Corporate Bonds	4,564,338
Common Stock	11,059,998
Mutual Funds	<u>1,916,888</u>
	22,355,612
Income Receivable	<u>202,912</u>
Total Assets	22,558,524

**LIABILITIES**

Interfund Payable	<u>(46,396)</u>
Net Assets Held in Trust for Pension Benefits (A schedule of funding progress is presented on page 37)	<u>\$22,512,128</u>

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## Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE  
Board of Public Works Employees' Retirement System  
Statement of Changes in Plan Net Assets  
As of June 30, 2001*

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### ADDITIONS

#### Contributions

Employer	\$ 621,726
Plan Member	<u>621,727</u>
Total Contributions	<u>1,243,453</u>

#### Investment Income

Net Decrease in Fair Value of Investments	(2,225,846)
Interest and Dividends	1,024,574
Investment Expense	<u>(108,842)</u>

Total Investment Income (1,310,114)

TOTAL ADDITIONS (66,661)

Benefits (999,135)

Net Decrease (1,065,796)

#### Net Assets Held in Trust for Pension Benefits

Beginning of Year 23,577,924

End of Year \$22,512,128

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City of Nashua

*CITY OF NASHUA, NEW HAMPSHIRE  
Board of Public Works Employees' Retirement System  
Schedule of Funding Progress*

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<u>Actuarial Valuation Date</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability (AAL)</u>	<u>Unfunded AAL (UAAL)</u>	<u>Funded Ratio</u>	<u>Covered Payroll</u>
July 1, 1993	\$ 9,624,571	N/A *	N/A *	N/A *	\$ 5,380,404
July 1, 1995	\$11,776,505	N/A *	N/A *	N/A *	\$ 5,451,694
July 1, 1997	\$14,807,457	N/A *	N/A *	N/A *	\$ 5,509,530
July 1, 1999	\$19,437,151	N/A *	N/A *	N/A *	\$ 5,960,884
July 1, 2001	\$21,772,296	N/A *	N/A *	N/A *	\$ 6,762,252

\* The Aggregate Method does not identify or separately amortize unfunded actuarial liabilities.

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## Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE  
Board of Public Works Employees' Retirement System  
Schedule of Employer Contributions*

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<u>Year Ended June 30,</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
1993	\$ 492,307	100%
1994	\$ 484,619	100%
1995	\$ 498,830	100%
1996	\$ 517,972	100%
1997	\$ 504,122	100%
1998	\$ 501,408	100%
1999	\$ 558,922	100%
2000	\$ 584,725	100%
2001	\$ 621,726	100%

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City of Nashua

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO THE REQUIRED SUPPLEMENTARY INFORMATION*

*JUNE 30, 2001*

The information relating to the Board of Public Works Employees' Retirement System schedule of funding progress was determined as part of the actuarial valuations at the dates indicated. Additional information as of the latest actuarial valuation follows:

<b>Valuation Date</b>	July 1, 2001
<b>Actuarial Cost Method</b>	Aggregate. The Aggregate Method does not identify or separately amortize unfunded actuarial liabilities.
<b>Asset Valuation Method</b>	Average of book and market value.
<b><u>Actuarial Assumptions:</u></b>	
Investment Rate of Return	7% per annum compounded annually net of investment expense
Project Salary Increases	4% per annum compounded annually

# Municipal Government Report

## SUPPLEMENTAL SCHEDULES

*SCHEDULE A-1  
CITY OF NASHUA, NEW HAMPSHIRE  
General Fund  
Statement of Estimated and Actual Revenues  
For the Fiscal Year Ended June 30, 2001*

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over Estimate</u>
<u>Taxes</u>			
Property	\$100,680,444	\$100,799,654	\$ 119,210
Yield	500	26,279	25,779
Excavation	7,700	10,908	3,208
Other	2,500	5,111	2,611
Payment in Lieu of Taxes	186,000	238,722	52,722
Interest and Penalties on Taxes	<u>380,000</u>	<u>421,140</u>	<u>41,140</u>
Total Taxes	<u>101,257,144</u>	<u>101,501,814</u>	<u>244,670</u>
<u>Licenses and Permits</u>			
Motor Vehicle Permit Fees	9,630,262	10,781,960	1,151,698
Building Permits	325,000	446,746	121,746
Municipal Agent Fees	<u>150,000</u>	<u>172,488</u>	<u>22,488</u>
Total Licenses and Permits	<u>10,105,262</u>	<u>11,401,194</u>	<u>1,295,932</u>
<u>Intergovernmental</u>			
<u>State</u>			
Shared Revenue	2,293,092	2,293,098	6
Meals and Rooms Distribution	1,915,880	1,915,880	
Highway Block Grant	1,139,566	1,183,819	44,253
Kindergarten Aid		116,125	116,125
Building Aid	733,264	808,314	75,050
Adequacy Grant	25,459,996	25,460,855	859
Catastrophic Aid	681,537	681,537	
Other	<u>5,702</u>	<u>5,702</u>	
Total Intergovernmental	<u>32,229,037</u>	<u>32,465,330</u>	<u>236,293</u>
<u>Charges For Services</u>			
Income From Departments	<u>1,751,142</u>	<u>2,155,134</u>	<u>403,992</u>
<u>Miscellaneous</u>			
Earnings on Investments	2,780,956	6,007,864	3,226,908
Parking Meter Violations	210,000	221,093	11,093
Cable TV Franchise	363,758	419,912	56,154
Hydro	180,000	184,343	4,343
Other	<u>44,070</u>	<u>72,772</u>	<u>28,702</u>
Total Miscellaneous	<u>3,578,784</u>	<u>6,905,984</u>	<u>3,327,200</u>
<u>Other Financing Sources</u>			
<u>Operating Transfers In</u>			
Interfund Transfers	<u>2,959,594</u>	<u>2,959,594</u>	
<u>Total Revenues and Other Financing Sources</u>	<u>151,880,963</u>	<u>\$157,389,050</u>	<u>\$ 5,508,087</u>
<u>Unreserved Fund Balance Used To Reduce Tax Rate</u>	3,500,000		
<u>Voted Use of 2000-2001 Excess Revenue</u>	<u>3,294,331</u>		
<u>Total Revenues, Other Financing Sources and Use of Fund Balance</u>	<u>\$158,675,294</u>		

See Independent Auditor's Report, pages 1 and 2.

# City of Nashua

*SCHEDULE A-2*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*General Fund*  
*Statement of Appropriations, Expenditures and Encumbrances*  
*For the Fiscal Year Ended June 30, 2001*

	Encumbered From <u>1999-2000</u>	Appropriations <u>2000-2001</u>	Expenditures Net of <u>Refunds</u>	Encumbered To <u>2001-2002</u>	(Over) Under <u>Budget</u>
<b>Current:</b>					
<b>General Government</b>					
Mayor's Office	\$ 1,165	\$ 271,780	\$ 262,433	\$ 850	\$ 9,662
Legal	820	348,877	316,588		33,109
Board of Alderman	1,153	137,121	138,443		(169)
Civic & Community Activities	28,066	1,050,754	1,000,648	15,244	62,928
Telephone System	7,250	127,000	144,426		(10,176)
Pensions		8,194,598	8,233,522		(38,924)
Insurance	237	11,737,588	11,737,588		237
Administrative Services		83,136	79,353	2,991	792
Financial Services	17,830	1,130,989	1,103,934	16,646	28,239
City Clerk's Office	1,500	336,775	334,392	390	3,493
Human Resources	2,137	182,255	179,321	740	4,331
Purchasing		302,339	318,117	4,294	(20,072)
City Hall	5,745	271,684	259,643	6,275	11,511
Assessors	48,944	556,320	487,711	93,695	23,858
Hunt Building		30,500	30,500		
Management Information Services	42,086	797,238	728,539	108,184	2,601
GIS/Communications		115,000	63,978	49,800	1,222
Community Services		253,234	246,455		6,779
Edgewood Cemetery		202,372	196,322		6,050
Suburban Cemetery		23,518	21,332		2,186
Woodlawn Cemetery		170,635	157,500		13,135
Contingency	<u>185,515</u>	<u>154,775</u>	<u>55,276</u>	<u>177,118</u>	<u>107,896</u>
<b>Total General Government</b>	<u>342,448</u>	<u>26,478,488</u>	<u>26,096,021</u>	<u>476,227</u>	<u>248,688</u>
<b>Public Safety</b>					
Police Department	184,066	12,177,618	12,395,410	98,458	(132,184)
Fire Department	176,221	10,656,407	10,645,301	84,072	103,255
Emergency Dive Team		<u>45,400</u>	<u>35,602</u>	<u>10,000</u>	<u>(202)</u>
<b>Total Public Safety</b>	<u>360,287</u>	<u>22,879,425</u>	<u>23,076,313</u>	<u>192,530</u>	<u>(29,131)</u>
<b>Highways and Streets</b>					
Street Lighting		583,800	565,828		17,972
Public Works Division and Engineering	220	729,974	725,631		4,563
Street Department	176,559	5,449,837	5,021,330	430,277	174,789
Traffic Department	33,500	623,263	515,247	101,774	39,742
High Street Parking Garage	11,499	99,803	99,013	11,994	295
Elm Street Parking Garage	5,000	128,328	116,466	16,713	149
Parking Lots		<u>97,754</u>	<u>79,116</u>	<u>17,277</u>	<u>1,361</u>
<b>Total Highways and Streets</b>	<u>226,778</u>	<u>7,712,759</u>	<u>7,122,631</u>	<u>578,035</u>	<u>238,871</u>

# Municipal Government Report

*SCHEDULE A-2 (Continued)*  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*General Fund*

*Statement of Appropriations, Expenditures and Encumbrances*  
*For the Fiscal Year Ended June 30, 2001*

	Encumbered From <u>1999-2000</u>	Appropriations 2000-2001	Expenditures Net of Refunds	Encumbered To 2001-2002	(Over) Under Budget
<u>Water Distribution and Treatment</u>					
Water Supply		1,625,109	1,655,316		(30,207)
<u>Health</u>					
Public	10,666	452,530	426,118	27,257	9,821
Environmental	39,334	249,265	211,104		77,495
Total Health	<u>50,000</u>	<u>701,795</u>	<u>637,222</u>	<u>27,257</u>	<u>87,316</u>
<u>Welfare</u>					
Administration		161,729	159,955		1,774
Costs		485,000	509,671		(24,671)
Total Welfare		<u>646,729</u>	<u>669,626</u>		<u>(22,897)</u>
<u>Culture and Recreation</u>					
Parks and Recreation	34,929	2,179,265	2,076,107	112,291	25,796
Public Libraries	70,330	1,859,327	1,789,157	142,439	(1,939)
Total Culture and Recreation	<u>105,259</u>	<u>4,038,592</u>	<u>3,865,264</u>	<u>254,730</u>	<u>23,857</u>
<u>Redevelopment and Housing</u>					
Community Development	18,298	172,978	150,208	19,315	21,753
Planning and Building	28,673	906,670	889,733	35,955	9,655
Economic Development		28,750	24,085		4,665
Urban Programs	32,205	55,435	47,199	27,605	12,836
Total Redevelopment and Housing	<u>79,176</u>	<u>1,163,833</u>	<u>1,111,225</u>	<u>82,875</u>	<u>48,909</u>
School Department	<u>500,997</u>	<u>65,888,289</u>	<u>65,661,187</u>	<u>392,717</u>	<u>335,382</u>
<u>Debt Service</u>					
Principal - Long-Term Debt		4,477,750	4,477,750		
Interest - Long-Term Debt		4,651,188	4,650,930		258
Other Debt Service Charges	490,523	588,540	869,945		209,118
Total Debt Service	<u>490,523</u>	<u>9,717,478</u>	<u>9,998,625</u>		<u>209,376</u>
Capital Outlay	<u>2,432,714</u>	<u>3,916,067</u>	<u>2,962,975</u>	<u>3,386,235</u>	<u>(429)</u>
<u>Other Financing Uses</u>					
Operating Transfers Out					
Interfund Transfers		13,906,730	13,906,730		
<u>Total Appropriations,</u>					
<u>Expenditures and Encumbrances</u>	<u>\$ 4,588,182</u>	<u>\$ 158,675,294</u>	<u>\$ 156,763,135</u>	<u>\$ 5,390,606</u>	<u>\$ 1,109,735</u>

See Independent Auditor's Report, pages 1 and 2.



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City of Nashua

SCHEDULE A-3  
CITY OF NASHUA, NEW HAMPSHIRE  
General Fund  
Statement of Changes in Unreserved - Undesignated Fund Balance  
For the Fiscal Year Ended June 30, 2001

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<u>Unreserved - Undesignated</u> <u>Fund Balance - July 1</u>			\$ 12,328,707
<u>Deductions</u>			
Unreserved Fund Balance Used To Reduce 2000 Tax Rate		\$ 3,500,000	
Increase In Designation for Contingency		<u>558,228</u>	
Total Deductions			(4,058,228)
<u>Additions</u>			
<u>2000-2001 Budget Summary</u>			
Revenue Surplus (Schedule A-1)	\$ 5,508,087		
Unexpended Balance of of Appropriations (Schedule A-2)	<u>1,109,735</u>		
2000-2001 Budget Surplus		\$ 6,617,822	
Decrease In Reserve For Inventory		17,830	
Decrease in Reserve for Tax Deeded Property		<u>3,727</u>	
Total Additions			6,639,379
<u>Other Adjustment - Voted Use of</u> <u>Anticipated 2000-2001 Excess Revenue</u>			<u>(3,294,331)</u>
<u>Unreserved - Undesignated</u> <u>Fund Balance - June 30</u>			<u>\$ 11,615,527</u>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE B-1*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Special Revenue Funds*  
*Combining Balance Sheet*  
*June 30, 2001*

	School Department			City	Educational	
<u>ASSETS</u>	Food Service	Federal Grants	Other	Grants and Other	Facilities Impact Fees	Total
Cash and Equivalents	\$	\$	\$	\$	\$ 1,380,074	\$ 1,380,074
<u>Receivables (Net of Allowances For Uncollectibles)</u>						
Accounts	13,761		134,774	171,107		319,642
Intergovernmental	73,187	1,708,726	257,262	1,226,246		3,265,421
Interfund Receivable	<u>243,430</u>	<u>                    </u>	<u>79,110</u>	<u>2,547,214</u>	<u>                    </u>	<u>2,869,754</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 330,378</u></b>	<b><u>\$ 1,708,726</u></b>	<b><u>\$ 471,146</u></b>	<b><u>\$ 3,944,567</u></b>	<b><u>\$ 1,380,074</u></b>	<b><u>\$ 7,834,891</u></b>
 <u>LIABILITIES AND EQUITY</u>						
<u>Liabilities</u>						
Accounts Payable	\$ 14,553	\$ 90,459	\$ 37,056	\$ 376,821	\$	\$ 518,889
Accrued Payroll and Benefits	3,348	193,080	16,788	32,807		246,023
Intergovernmental Payable				97		97
Interfund Payable		1,404,538		950,098		2,354,636
Deferred Revenue	<u>32,721</u>	<u>20,649</u>	<u>33,533</u>	<u>63,791</u>	<u>                    </u>	<u>150,694</u>
Total Liabilities	<u>50,622</u>	<u>1,708,726</u>	<u>87,377</u>	<u>1,423,614</u>	<u>                    </u>	<u>3,270,339</u>
 <u>Equity</u>						
<u>Fund Balances</u>						
Reserved For Encumbrances	46,052			726,988		773,040
<u>Unreserved</u>						
Designated For Special Purposes	<u>233,704</u>	<u>                    </u>	<u>383,769</u>	<u>1,793,965</u>	<u>1,380,074</u>	<u>3,791,512</u>
Total Equity	<u>279,756</u>	<u>                    </u>	<u>383,769</u>	<u>2,520,953</u>	<u>1,380,074</u>	<u>4,564,552</u>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b><u>\$ 330,378</u></b>	<b><u>\$ 1,708,726</u></b>	<b><u>\$ 471,146</u></b>	<b><u>\$ 3,944,567</u></b>	<b><u>\$ 1,380,074</u></b>	<b><u>\$ 7,834,891</u></b>

See Independent Auditor's Report, pages 1 and 2.

# City of Nashua

**SCHEDULE B-2**  
**CITY OF NASHUA, NEW HAMPSHIRE**  
**Special Revenue Funds**  
**Combining Statement of Revenues, Expenditures and Changes in Fund Balances**  
**For the Fiscal Year Ended June 30, 2001**

	<u>School Department</u>			City Grants and Other	Educational Facilities Impact Fees	<u>Total</u>
	<u>Food Service</u>	<u>Federal Grants</u>	<u>Other</u>			
<b>Revenues</b>						
Intergovernmental	\$ 1,274,650	\$ 4,578,440	\$ 1,116,194	\$ 2,889,310	\$	\$ 9,858,594
Charges for Services	1,752,947					1,752,947
Miscellaneous	22,902	12,608	668,577	3,142,550	279,172	4,125,809
<b>Other Financing Sources</b>						
Operating Transfers In				273,546		273,546
<b>Total Revenues and Other Financing Sources</b>	<u>3,050,499</u>	<u>4,591,048</u>	<u>1,784,771</u>	<u>6,305,406</u>	<u>279,172</u>	<u>16,010,896</u>
<b>Expenditures</b>						
<b>Current</b>						
General Government				1,323,440		1,323,440
Public Safety				1,630,964		1,630,964
Highways and Streets				900,447		900,447
Health				383,916		383,916
Community Development				1,018,865		1,018,865
Culture and Recreation				156,911		156,911
School Department	2,989,328	4,591,048	1,669,866			9,250,242
<b>Other Financing Uses</b>						
Operating Transfers Out				163,945		163,945
<b>Total Expenditures and Other Financing Uses</b>	<u>2,989,328</u>	<u>4,591,048</u>	<u>1,669,866</u>	<u>5,578,488</u>		<u>14,828,730</u>
<b>Excess of Revenues and Other Financing Sources Over Expenditures and Other Financing Uses</b>	61,171		114,905	726,918	279,172	1,182,166
<b>Fund Balances - July 1</b>	<u>218,585</u>		<u>268,864</u>	<u>1,794,035</u>	<u>1,100,902</u>	<u>3,382,386</u>
<b>Fund Balances - June 30</b>	<u>\$ 279,756</u>	<u>\$ -0-</u>	<u>\$ 383,769</u>	<u>\$ 2,520,953</u>	<u>\$ 1,380,074</u>	<u>\$ 4,564,552</u>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE C-1*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Capital Projects Funds*  
*Combining Balance Sheet*  
*June 30, 2001*

	<u>Daniel Webster Highway South</u>	<u>Amherst Street Traffic Mitigation</u>	<u>Dr. Crisp School Addition and Renovations</u>	<u>Bicentennial School Addition and Renovations</u>	<u>Tinker/ Thornton Roads/Bridges</u>	<u>Lake Street Fire Station Relocation</u>
<b><u>ASSETS</u></b>						
<b><u>Receivables</u></b>						
Accounts Intergovernmental Interfund Receivable	\$	\$	\$	\$	\$ 75,928 729,152	\$ <u>3,761</u>
	<u>17,158</u>	<u>63,544</u>	<u>16</u>	<u>      </u>	<u>      </u>	<u>      </u>
<b>TOTAL ASSETS</b>	<b><u>\$ 17,158</u></b>	<b><u>\$ 63,544</u></b>	<b><u>\$ 16</u></b>	<b><u>\$ -0-</u></b>	<b><u>\$ 805,080</u></b>	<b><u>\$ 3,761</u></b>
<b><u>LIABILITIES AND EQUITY</u></b>						
<b><u>Liabilities</u></b>						
Accrued Payroll and Benefits Contracts Payable Retainage Payable Interfund Payable Total Liabilities	\$	\$	\$	\$	\$  9,395 785,533 794,928	\$    <u>      </u>
	<u>      </u>	<u>      </u>	<u>      </u>	<u>      </u>	<u>      </u>	<u>      </u>
<b><u>Equity</u></b>						
<b><u>Fund Balances</u></b>						
Reserved For Encumbrances Reserved For Special Purposes <b><u>Unreserved</u></b> Deficit Total Equity					13,072   (2,920) 10,152	  3,761  <u>3,761</u>
	<u>17,158</u>	<u>63,544</u>	<u>16</u>	<u>      </u>	<u>      </u>	<u>      </u>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b><u>\$ 17,158</u></b>	<b><u>\$ 63,544</u></b>	<b><u>\$ 16</u></b>	<b><u>\$ -0-</u></b>	<b><u>\$ 805,080</u></b>	<b><u>\$ 3,761</u></b>

City of Nashua

C-1 (1)

Harris Road Improvements	Broad Street Reclamation	CMAQ Grant-DW Highway/Spit Brook Road	Amherst Street School Renovations	City-Wide Communications System	New Searles Road Bridge	Main Dunstable Sports Field
\$	\$	\$ 7,391	\$	\$	\$	\$
<u>8,000</u>	<u>13,547</u>	<u>513,108</u>	<u>3,326</u>	<u>2,099,860</u>	<u>1,791</u>	<u>9,418</u>
<u>\$ 8,000</u>	<u>\$ 13,547</u>	<u>\$ 520,499</u>	<u>\$ 3,326</u>	<u>\$ 2,099,860</u>	<u>\$ 1,791</u>	<u>\$ 9,418</u>
\$	\$	\$	\$	\$	\$	\$
				550,074		
				<u>550,074</u>		
8,000	13,547	126,484 394,015	3,326	993,869 555,917	1,791	9,418
<u>8,000</u>	<u>13,547</u>	<u>520,499</u>	<u>3,326</u>	<u>1,549,786</u>	<u>1,791</u>	<u>9,418</u>
<u>\$ 8,000</u>	<u>\$ 13,547</u>	<u>\$ 520,499</u>	<u>\$ 3,326</u>	<u>\$ 2,099,860</u>	<u>\$ 1,791</u>	<u>\$ 9,418</u>

# Municipal Government Report

*SCHEDULE C-1 (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Capital Projects Funds*  
*Combining Balance Sheet*  
*June 30, 2001*

	Nashua Senior High South Project	Police Compute- rization Program	Police Headquarters Addition and Renovations	Searles Road Improve- ments	Southwest Recreation Area	Nashua Senior High North Land Acquisition
<b>ASSETS</b>						
<u>Receivables</u>						
Accounts Intergovernmental	\$	\$	\$	\$	\$	\$
Interfund Receivable	<u>2,500,000</u>	<u>2,118,581</u>	<u>41,986</u>	<u>6,984</u>	<u>926,243</u>	<u>747,119</u>
<b>TOTAL ASSETS</b>	<u>\$ 2,500,000</u>	<u>\$ 2,118,581</u>	<u>\$ 41,986</u>	<u>\$ 6,984</u>	<u>\$ 926,243</u>	<u>\$ 747,119</u>
<b>LIABILITIES AND EQUITY</b>						
<u>Liabilities</u>						
Accrued Payroll and Benefits	\$	\$	\$	\$	\$	\$
Contracts Payable	191,709	24,944	6,987		46,326	507,748
Retainage Payable						
Interfund Payable	<u>1,970,433</u>					
Total Liabilities	<u>2,162,142</u>	<u>24,944</u>	<u>6,987</u>		<u>46,326</u>	<u>507,748</u>
<u>Equity</u>						
<u>Fund Balances</u>						
Reserved for Encumbrances	62,693	91,675	12,132		75,637	
Reserved for Special Purposes	275,165	2,001,962	22,867	6,984	804,280	239,371
<u>Unreserved</u>						
Deficit						
Total Equity	<u>337,858</u>	<u>2,093,637</u>	<u>34,999</u>	<u>6,984</u>	<u>879,917</u>	<u>239,371</u>
<b>TOTAL LIABILITIES AND EQUITY</b>	<u>\$ 2,500,000</u>	<u>\$ 2,118,581</u>	<u>\$ 41,986</u>	<u>\$ 6,984</u>	<u>\$ 926,243</u>	<u>\$ 747,119</u>

City of Nashua

C-1 (2)

<u>Nashua Senior High North Project</u>	<u>Manchester Street Sidewalk</u>	<u>Holman Stadium Project</u>	<u>Manchester Street Bridge</u>	<u>Street and Sidewalk Program</u>	<u>Daniel Webster Highway and Pedestrian Improvements</u>	<u>N.E. Boulevard Sidewalks and Bike Trails</u>
\$	\$	\$	\$	\$	\$	\$
<u>36,220,023</u>	<u>23,472</u>	<u>100,000</u>	<u>69,600</u>	<u>1,536,160</u>	<u>21,400</u>	<u>10,000</u>
<u>\$ 36,220,023</u>	<u>\$ 23,472</u>	<u>\$ 100,000</u>	<u>\$ 69,600</u>	<u>\$ 1,536,160</u>	<u>\$ 21,400</u>	<u>\$ 10,000</u>
\$ 2,154	\$	\$	\$	\$	\$	\$
6,851,824				29,108		
1,639,363						
<u>2,500,000</u>						
<u>10,993,341</u>				<u>29,108</u>		
347,307				887,052		
24,879,375	23,472	100,000	69,600	620,000	21,400	10,000
<u>25,226,682</u>	<u>23,472</u>	<u>100,000</u>	<u>69,600</u>	<u>1,507,052</u>	<u>21,400</u>	<u>10,000</u>
<u>\$ 36,220,023</u>	<u>\$ 23,472</u>	<u>\$ 100,000</u>	<u>\$ 69,600</u>	<u>\$ 1,536,160</u>	<u>\$ 21,400</u>	<u>\$ 10,000</u>

# Municipal Government Report

*SCHEDULE C-1 (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Capital Projects Funds*  
*Combining Balance Sheet*  
*June 30, 2001*

<u>ASSETS</u>	<u>Library Automation</u>	<u>Pennichuck Junior High Reconstruction</u>	<u>School Rectangular Sports Field</u>	<u>Total</u>
<u>Receivables</u>				
Accounts	\$	\$	\$ 555	\$ 83,874
Intergovernmental				729,152
Interfund Receivable	<u>457,250</u>	<u>3,200,764</u>	<u>2,347,974</u>	<u>53,061,085</u>
<b>TOTAL ASSETS</b>	<u><b>\$ 457,250</b></u>	<u><b>\$ 3,200,764</b></u>	<u><b>\$ 2,348,529</b></u>	<u><b>\$ 53,874,111</b></u>
 <u>LIABILITIES AND EQUITY</u>				
<u>Liabilities</u>				
Accrued Payroll and Benefits	\$	\$	\$	\$ 2,154
Contracts Payable	14,625	1,296,692	1,027,685	10,518,614
Retainage Payable		100,538	118,625	1,897,029
Interfund Payable				<u>5,255,966</u>
Total Liabilities	<u>14,625</u>	<u>1,397,230</u>	<u>1,146,310</u>	<u>17,673,763</u>
<u>Equity</u>				
<u>Fund Balances</u>				
Reserved for Encumbrances	227,510	227,510	2,280	3,067,221
Reserved for Special Purposes	215,115	1,576,024	1,199,939	33,136,047
<u>Unreserved</u>				
Deficit				<u>(2,920)</u>
Total Equity	<u>442,625</u>	<u>1,803,534</u>	<u>1,202,219</u>	<u>36,200,348</u>
<b>TOTAL LIABILITIES AND EQUITY</b>	<u><b>\$ 457,250</b></u>	<u><b>\$ 3,200,764</b></u>	<u><b>\$ 2,348,529</b></u>	<u><b>\$ 53,874,111</b></u>

See Independent Auditor's Report, pages 1 and 2.



# City of Nashua

## SCHEDULE C-2 CITY OF NASHUA, NEW HAMPSHIRE Capital Projects Funds

*Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
For the Fiscal Year Ended June 30, 2001*

	<u>Daniel Webster Highway South</u>	<u>Amherst Street Traffic Mitigation</u>	<u>Dr. Crisp School Addition and Renovations</u>	<u>Bicentennial School Addition and Renovations</u>	<u>Tinker/ Thornton Roads Bridges</u>	<u>Lake Street Fire Station Relocation</u>
<b>Revenues</b>						
Intergovernmental	\$	\$	\$	\$	\$ 674,364	\$
Miscellaneous		10,000			80,947	
<b>Other Financing Sources</b>						
Proceeds of General Long-Term Debt						
Operating Transfers In				9,118	40,000	
<b>Total Revenues and Other Financing Sources</b>		<b>10,000</b>		<b>9,118</b>	<b>795,311</b>	
<b>Expenditures</b>						
<b>Capital Outlay</b>						
Architectural/Engineering Site Improvements			1,361	1,386	30,186	
General Construction					812,757	
Professional Services						875
Equipment						
Furniture and Fixtures	2,965		5,327	4,750		575
Land Acquisition						
Administration						
Other					13	
<b>Other Financing Uses</b>						
Operating Transfers Out			9,118			
<b>Total Expenditures and Other Financing Uses</b>	<b>2,965</b>		<b>15,806</b>	<b>6,136</b>	<b>842,956</b>	<b>1,450</b>
<b>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</b>	<b>(2,965)</b>	<b>10,000</b>	<b>(15,806)</b>	<b>2,982</b>	<b>(47,645)</b>	<b>(1,450)</b>
<b>Fund Balances (Deficit) - July 1</b>	<b>20,123</b>	<b>53,544</b>	<b>15,822</b>	<b>(2,982)</b>	<b>57,797</b>	<b>5,211</b>
<b>Fund Balances (Deficit) - June 30</b>	<b>\$ 17,158</b>	<b>\$ 63,544</b>	<b>\$ 16</b>	<b>\$ -0-</b>	<b>\$ 10,152</b>	<b>\$ 3,761</b>

# Municipal Government Report

C-2 (1)

<u>Harris Road Improvements</u>	<u>Broad Street Reclamation</u>	<u>CMAQ Grant-DW Highway/Spit Brook Road</u>	<u>Amherst Street School Renovations</u>	<u>City-Wide Communications System</u>	<u>New Searles Road Bridge</u>	<u>Main Dunstable Sports Field</u>
\$	\$	\$	\$	\$	\$	\$
	3,000	156,329		53,145	468,456 4,288	
_____	_____	_____	_____	5,000,000	_____	_____
_____	<u>3,000</u>	<u>156,329</u>	_____	<u>5,053,145</u>	<u>472,744</u>	_____
				15,255		
	7,975			245,944		
				59,293		
				5,529,911		
			1,727	89,008		
				19,212		
				20,426		
_____	_____	_____	_____	_____	_____	_____
_____	<u>7,975</u>	_____	<u>1,727</u>	<u>5,979,049</u>	_____	_____
	(4,975)	156,329	(1,727)	(925,904)	472,744	
<u>8,000</u>	<u>18,522</u>	<u>364,170</u>	<u>5,053</u>	<u>2,475,690</u>	<u>(470,953)</u>	<u>9,418</u>
<u>\$ 8,000</u>	<u>\$ 13,547</u>	<u>\$ 520,499</u>	<u>\$ 3,326</u>	<u>\$ 1,549,786</u>	<u>\$ 1,791</u>	<u>\$ 9,418</u>

# City of Nashua

*SCHEDULE C-2 (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Capital Projects Funds*

*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*For the Fiscal Year Ended June 30, 2001*

	Nashua Senior High South Project	Police Compute- rization Program	Police Headquarters Addition and Renovations	Searles Road Improve- ments	Southwest Recreation Area	Nashua Senior High North Land Acquisition
<u>Revenues</u>						
Intergovernmental	\$	\$	\$	\$	\$	\$
Miscellaneous				3,500		
<u>Other Financing Sources</u>						
Proceeds of General Long-Term Debt	2,500,000	2,500,000	4,000,000			
Operating Transfers In						
<u>Total Revenues and Other Financing Sources</u>	<u>2,500,000</u>	<u>2,500,000</u>	<u>4,000,000</u>	<u>3,500</u>		
<u>Expenditures</u>						
<u>Capital Outlay</u>						
Architectural/Engineering	892,212		9,780			
Site Improvements			12,212			
General Construction			346,188			
Professional Services	213,938	80,656			101,453	3,305
Equipment						
Furniture and Fixtures		110,217	69,022			
Land Acquisition						508,899
Administration		4,101	2,363			
Other	46,791	891			142	3,293
<u>Other Financing Uses</u>						
Operating Transfers Out						
<u>Total Expenditures and Other Financing Uses</u>	<u>1,152,941</u>	<u>195,865</u>	<u>439,565</u>		<u>101,595</u>	<u>515,497</u>
<u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</u>						
	1,347,059	2,304,135	3,560,435	3,500	(101,595)	(515,497)
<u>Fund Balances (Deficit) - July 1</u>	<u>(1,009,201)</u>	<u>(210,498)</u>	<u>(3,525,436)</u>	<u>3,484</u>	<u>981,512</u>	<u>754,868</u>
<u>Fund Balances (Deficit) - June 30</u>	<u>\$ 337,858</u>	<u>\$ 2,093,637</u>	<u>\$ 34,999</u>	<u>\$ 6,984</u>	<u>\$ 879,917</u>	<u>\$ 239,371</u>

# Municipal Government Report

C-2 (2)

Nashua Senior High North Project	Manchester Street Sidewalk	Holman Stadium Project	Manchester Street Bridge	Street and Sidewalk Program	Daniel Webster Highway and Pedestrian Improvements	N.E. Boulevard Sidewalks and Bike Trails
\$	\$	\$	\$	\$	\$	\$
						10,000
47,500,000	<u>29,100</u>	<u>100,000</u>	<u>69,600</u>	<u>1,168,000</u> <u>550,000</u>	<u>21,400</u>	<u>          </u>
<u>47,500,000</u>	<u>29,100</u>	<u>100,000</u>	<u>69,600</u>	<u>1,718,000</u>	<u>21,400</u>	<u>10,000</u>
910,824						
17,933,729 317,532	5,628			210,948		
45,231 60,172						
<u>19,267,488</u>	<u>5,628</u>	<u>          </u>	<u>          </u>	<u>210,948</u>	<u>          </u>	<u>          </u>
28,232,512	23,472	100,000	69,600	1,507,052	21,400	10,000
<u>(3,005,830)</u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>
<u>\$ 25,226,682</u>	<u>\$ 23,472</u>	<u>\$ 100,000</u>	<u>\$ 69,600</u>	<u>\$ 1,507,052</u>	<u>\$ 21,400</u>	<u>\$ 10,000</u>

# City of Nashua

*SCHEDULE C-2 (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Capital Projects Funds*  
*Combining Statement of Revenues, Expenditures and Changes in Fund Balances*  
*For the Fiscal Year Ended June 30, 2001*

	<u>Library Automation</u>	<u>Pennichuck Junior High Reconstruction</u>	<u>School Rectangular Sports Field</u>	<u>Total</u>
<u>Revenues</u>				
Intergovernmental	\$	\$	\$	\$ 1,142,820
Miscellaneous			8,109	329,318
<u>Other Financing Sources</u>				
Proceeds of General Long-Term Debt	522,000		3,990,000	67,180,000
Operating Transfers In	<u>                    </u>	<u>4,145,000</u>	<u>                    </u>	<u>4,964,218</u>
<u>Total Revenues and Other Financing Sources</u>				
	<u>522,000</u>	<u>4,145,000</u>	<u>3,998,109</u>	<u>73,616,356</u>
<u>Expenditures</u>				
<u>Capital Outlay</u>				
Architectural/Engineering		337,033	96,094	2,294,131
Site Improvements			670,662	682,874
General Construction		1,999,097	828,743	22,385,381
Professional Services	68,380		18,055	869,115
Equipment				5,529,911
Furniture and Fixtures	3,790			287,381
Land Acquisition			1,150,000	1,658,899
Administration		95		71,002
Other	7,205	5,241	32,336	176,510
<u>Other Financing Uses</u>				
Operating Transfers Out	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>9,118</u>
<u>Total Expenditures and Other Financing Uses</u>				
	<u>79,375</u>	<u>2,341,466</u>	<u>2,795,890</u>	<u>33,964,322</u>
<u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</u>				
	442,625	1,803,534	1,202,219	39,652,034
<u>Fund Balances (Deficit) - July 1</u>				
	<u>                    </u>	<u>                    </u>	<u>                    </u>	<u>(3,451,686)</u>
<u>Fund Balances (Deficit) - June 30</u>				
	<u>\$ 442,625</u>	<u>\$ 1,803,534</u>	<u>\$ 1,202,219</u>	<u>\$ 36,200,348</u>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE D-1  
 CITY OF NASHUA, NEW HAMPSHIRE  
 Enterprise Funds  
 Combining Balance Sheet  
 June 30, 2001*

<u>ASSETS</u>	<u>Solid Waste Disposal</u>	<u>Wastewater Treatment</u>	<u>Total</u>
<u>Current Assets</u>			
Cash and Equivalents	\$	\$ 7,696,109	\$ 7,696,109
Investments		22,493,085	22,493,085
<u>Receivables (Net of Allowance for Uncollectible)</u>			
Accounts	370,497	2,644,111	3,014,608
Liens		74,951	74,951
Intergovernmental	641,586	64,549	706,135
Interfund Receivable	6,329,280		6,329,280
Prepaid Items	<u>3,406</u>		<u>3,406</u>
<u>Total Current Assets</u>	<u>7,344,769</u>	<u>32,972,805</u>	<u>40,317,574</u>
<u>Fixed Assets</u>			
Machinery and Equipment	3,552,086	18,971,780	22,523,866
Accumulated Depreciation - Machinery and Equipment	(2,104,987)	(10,367,588)	(12,472,575)
Buildings and System	327,864	29,285,055	29,612,919
Accumulated Depreciation - Buildings and System	(121,481)	(14,320,672)	(14,442,153)
Mains and Interceptors		41,020,292	41,020,292
Accumulated Depreciation - Mains and Interceptors		(15,373,643)	(15,373,643)
Construction in Progress	<u>6,885,017</u>	<u>19,905,432</u>	<u>26,790,449</u>
<u>Total Fixed Assets (Net of Accumulated Depreciation)</u>	<u>8,538,499</u>	<u>69,120,656</u>	<u>77,659,155</u>
<u>TOTAL ASSETS</u>	<u>\$ 15,883,268</u>	<u>\$ 102,093,461</u>	<u>\$ 117,976,729</u>

# City of Nashua

*SCHEDULE D-1 (Continued)*  
**CITY OF NASHUA, NEW HAMPSHIRE**  
*Enterprise Funds*  
*Combining Balance Sheet*  
*June 30, 2001*

<u>LIABILITIES AND EQUITY</u>	<u>Solid Waste Disposal</u>	<u>Wastewater Treatment</u>	<u>Total</u>
<u>Current Liabilities</u>			
Accounts Payable	\$ 744,070	\$ 887,645	\$ 1,631,715
Accrued Interest Payable	54,888		54,888
Accrued Payroll and Benefits	34,163	27,860	62,023
Retainage Payable	443,668	667,092	1,110,760
Interfund Payable	2,100,000	10,204,162	12,304,162
Compensated Absences Payable	138,237	172,305	310,542
General Obligation Debt Payable - Current	208,798	830,520	1,039,318
Capital Lease Payable - Current	8,254		8,254
Other	<u>36,225</u>	<u>17,696</u>	<u>53,921</u>
Total Current Liabilities	<u>3,768,303</u>	<u>12,807,280</u>	<u>16,575,583</u>
<u>Noncurrent Liabilities</u>			
General Obligation Debt Payable (Net of Unamortized Discounts)	3,235,770	13,888,867	17,124,637
Capital Lease Payable	32,770		32,770
State Loan Funds Payable	11,528,325		11,528,325
Accrued Landfill Closure and Postclosure Care Costs	<u>4,961,700</u>		<u>4,961,700</u>
Total Noncurrent Liabilities	<u>19,758,565</u>	<u>13,888,867</u>	<u>33,647,432</u>
<u>Equity</u>			
<u>Contributed Capital</u>			
City	3,173,160	10,014,688	13,187,848
Intergovernmental	18,988	27,925,105	27,944,093
Other	<u>8,436</u>	<u>9,877,178</u>	<u>9,885,614</u>
Total Contributed Capital	<u>3,200,584</u>	<u>47,816,971</u>	<u>51,017,555</u>
<u>Retained Earnings</u>			
Reserved		4,937,559	4,937,559
Unreserved (Deficit)	<u>(10,844,184)</u>	<u>22,642,784</u>	<u>11,798,600</u>
Total Retained Earnings (Deficit)	<u>(10,844,184)</u>	<u>27,580,343</u>	<u>16,736,159</u>
 <b>TOTAL LIABILITIES AND EQUITY</b>	 <u><b>\$ 15,883,268</b></u>	 <u><b>\$ 102,093,461</b></u>	 <u><b>\$ 117,976,729</b></u>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE D-2  
CITY OF NASHUA, NEW HAMPSHIRE  
Enterprise Funds  
Combining Statement of Revenues, Expenses and Changes in Retained Earnings  
For the Fiscal Year Ended June 30, 2001*

	<u>Solid Waste Disposal</u>	<u>Wastewater Treatment</u>	<u>Total</u>
<u>Operating Revenues</u>			
Charges for Sales and Services	\$ 5,464,165	\$ 10,936,879	\$ 16,401,044
<u>Operating Expenses</u>			
<u>Cost of Sales and Services</u>			
Solid Waste Disposal	941,747		941,747
Solid Waste Collection	857,310		857,310
Solid Waste Administration	157,718		157,718
Recycling Operations	377,307		377,307
Fixed Charges	451,685	516,194	967,879
Wastewater Treatment Operations		4,971,953	4,971,953
Depreciation	233,261	2,539,800	2,773,061
Land Development	106,696		106,696
Landfill Closure and Postclosure Care Costs	202,066		202,066
<u>Total Operating Expenses</u>	<u>3,327,790</u>	<u>8,027,947</u>	<u>11,355,737</u>
<u>Operating Income</u>	<u>2,136,375</u>	<u>2,908,932</u>	<u>5,045,307</u>
<u>Nonoperating Revenues (Expenses)</u>			
Intergovernmental	64,195	206,378	270,573
Interest Revenue	145,208	1,182,604	1,327,812
Interest Expense	(155,074)	(352,366)	(507,440)
<u>Total Nonoperating Revenues (Expenses)</u>	<u>54,329</u>	<u>1,036,616</u>	<u>1,090,945</u>
<u>Transfers (To) From Other Funds</u>			
Transfer To	(2,225,417)		(2,225,417)
Transfers From	93,877		93,877
<u>Net Transfers to Other Funds</u>	<u>(2,131,540)</u>		<u>(2,131,540)</u>
<u>Net Income</u>	<u>59,164</u>	<u>3,945,548</u>	<u>4,004,712</u>
<u>Add Depreciation on Contributed Assets Acquired with Capital Grants</u>			
	1,769	1,475,733	1,477,502
<u>Increase in Retained Earnings</u>	<u>60,933</u>	<u>5,421,281</u>	<u>5,482,214</u>
<u>Retained Earnings (Deficit) - July 1</u>			
(As Restated - See Note 5G)	(10,905,117)	22,159,062	11,253,945
<u>Retained Earnings (Deficit) - June 30</u>	<u>\$ (10,844,184)</u>	<u>\$ 27,580,343</u>	<u>\$ 16,736,159</u>

See Independent Auditor's Report, pages 1 and 2.



# City of Nashua

*SCHEDULE D-3  
CITY OF NASHUA, NEW HAMPSHIRE  
Enterprise Funds  
Combining Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2001*

	Solid Waste Disposal	Wastewater Treatment	Total
<u>Cash Flows From Operating Activities</u>			
Cash Received From Customers and Users	\$ 5,432,266	\$ 11,181,251	\$ 16,613,517
Cash Paid to Suppliers and Employees	<u>(2,535,348)</u>	<u>(5,500,484)</u>	<u>(8,035,832)</u>
<u>Net Cash Provided by Operating Activities</u>	<u>2,896,918</u>	<u>5,680,767</u>	<u>8,577,685</u>
<u>Cash Flows from Capital and Related Financing Activities</u>			
State Bond Aid	64,195	206,378	270,573
State Revolving Fund Loan	5,950,048	1,900,954	7,851,002
Principal Payments on Long-Term Debt	(213,798)	(369,250)	(583,048)
Interest Paid	(158,303)	(352,366)	(510,669)
Acquisition of Fixed Assets	(703,226)	(6,287,004)	(6,990,230)
Contributed Capital	14,221	291,093	305,314
Payments to Capital Reserve	(125,417)		(125,417)
SWERF Transfers Received	68,516		68,516
Landfill Closure	<u>(4,518,027)</u>		<u>(4,518,027)</u>
<u>Net Cash Provided (Used) by Capital and Related Financing Activities</u>	<u>378,209</u>	<u>(4,610,195)</u>	<u>(4,231,986)</u>
<u>Cash Flows From Investing Activities</u>			
Interest Received	145,208	689,519	834,727
Investments Purchased		<u>(22,000,000)</u>	<u>(22,000,000)</u>
<u>Net Cash Provided (Used) by Investing Activities</u>	<u>145,208</u>	<u>(21,310,481)</u>	<u>(21,165,273)</u>
<u>Net Increase (Decrease) In Cash</u>	<u>3,420,335</u>	<u>(20,239,909)</u>	<u>(16,819,574)</u>
<u>Cash, July 1</u>	<u>2,883,584</u>	<u>17,731,856</u>	<u>20,615,440</u>
<u>Cash, June 30</u>	<u>\$ 6,303,919</u>	<u>\$ (2,508,053)</u>	<u>\$ 3,795,866</u>
<i>Reconciliation of Operating Income to Net Cash Provided by Operating Activities</i>			
<u>Operating Income</u>	<u>\$ 2,136,375</u>	<u>\$ 2,908,932</u>	<u>\$ 5,045,307</u>
<u>Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities</u>			
Depreciation	233,261	2,539,800	2,773,061
Landfill Closure	202,066		202,066
(Increase) Decrease in Accounts Receivable	(34,699)	146,822	112,123
Increase in Liens Receivable		(26,640)	(26,640)
Decrease in Intergovernmental Receivable		137,297	137,297
Increase in Prepaid Items	(2,803)		(2,803)
Increase (Decrease) in Accounts Payable	347,448	(33,181)	314,267
Decrease in Accrued Payroll and Benefits	(11,881)	(246)	(12,127)
Increase in Compensated Absences Payable	24,351	21,090	45,441
Increase (Decrease) in Other Current Liabilities	<u>2,800</u>	<u>(13,107)</u>	<u>(10,307)</u>
<u>Total Adjustments</u>	<u>760,543</u>	<u>2,771,835</u>	<u>3,532,378</u>
<u>Net Cash Provided by Operating Activities</u>	<u>\$ 2,896,918</u>	<u>\$ 5,680,767</u>	<u>\$ 8,577,685</u>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE E-1  
CITY OF NASHUA, NEW HAMPSHIRE  
Trust and Agency Funds  
Combining Balance Sheet  
June 30, 2001*

	Trust					
	Expendable			Public Works Pension	Agency	Total
	Self Insurance	Capital Reserve and Other	Non- Expendable			
<b>ASSETS</b>						
Cash and Equivalents	\$	\$ 19,436,714	\$ 1,673,359	\$	\$ 229,730	\$ 21,339,803
Investments		2,092,282	14,497,530	22,355,612		38,945,424
<u>Receivables</u>						
Interest and Dividends				202,912		202,912
Accounts	554					554
Interfund Receivable	<u>3,789,108</u>	<u>2,307,958</u>	<u>25,933</u>			<u>6,122,999</u>
<b>TOTAL ASSETS</b>	<u>\$ 3,789,662</u>	<u>\$ 23,836,954</u>	<u>\$ 16,196,822</u>	<u>\$ 22,558,524</u>	<u>\$ 229,730</u>	<u>\$ 66,611,692</u>
<b>LIABILITIES AND EQUITY</b>						
<u>Liabilities</u>						
Accrued Salaries and Benefits	\$ 11,329	\$	\$ 4,898	\$	\$	\$ 11,329
Accounts Payable	328,988		4,898			333,886
Interfund Payable		1,395,711		46,396		1,442,107
Escrow and						
Performance Deposits					229,730	229,730
Total Liabilities	<u>340,317</u>	<u>1,395,711</u>	<u>4,898</u>	<u>46,396</u>	<u>229,730</u>	<u>2,017,052</u>
<u>Equity</u>						
<u>Fund Balances</u>						
Reserved For Endowments			14,888,091			14,888,091
Reserved For						
Special Purposes	<u>3,449,345</u>	<u>22,441,243</u>	<u>1,303,833</u>	<u>22,512,128</u>		<u>49,706,549</u>
Total Equity	<u>3,449,345</u>	<u>22,441,243</u>	<u>16,191,924</u>	<u>22,512,128</u>		<u>64,594,640</u>
<b>TOTAL LIABILITIES AND EQUITY</b>	<u>\$ 3,789,662</u>	<u>\$ 23,836,954</u>	<u>\$ 16,196,822</u>	<u>\$ 22,558,524</u>	<u>\$ 229,730</u>	<u>\$ 66,611,692</u>

See Independent Auditor's Report, pages 1 and 2.

# City of Nashua

*SCHEDULE E-2  
 CITY OF NASHUA, NEW HAMPSHIRE  
 Expendable Trust Funds  
 Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2001*

	<u>Self Insurance</u>	<u>Capital Reserve and Other</u>	<u>Total</u>
<u>Revenues</u>			
Interest and Dividends	\$ 146,290	\$ 1,157,508	\$ 1,303,798
Net Increase in Fair Value of Investments		37,959	37,959
<u>Other Financing Sources</u>			
Operating Transfers In	<u>845,441</u>	<u>11,486,688</u>	<u>12,332,129</u>
<u>Total Revenues and Other Financing Sources</u>	<u>991,731</u>	<u>12,682,155</u>	<u>13,673,886</u>
<u>Expenditures</u>			
<u>Current</u>			
General Government	1,215,011		1,215,011
<u>Other Financing Uses</u>			
Operating Transfers Out	<u>                    </u>	<u>4,303,472</u>	<u>4,303,472</u>
<u>Total Expenditures and Other Financing Uses</u>	<u>1,215,011</u>	<u>4,303,472</u>	<u>5,518,483</u>
<u>Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses</u>	<u>(223,280)</u>	<u>8,378,683</u>	<u>8,155,403</u>
<u>Fund Balances - July 1</u>	<u>3,672,625</u>	<u>14,062,560</u>	<u>17,735,185</u>
<u>Fund Balances - June 30</u>	<u>\$ 3,449,345</u>	<u>\$ 22,441,243</u>	<u>\$ 25,890,588</u>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE E-3  
 CITY OF NASHUA, NEW HAMPSHIRE  
 Nonexpendable Trust Funds  
 Combining Balance Sheet  
 June 30, 2001*

<u>ASSETS</u>	<u>Cemetery</u>	<u>Library</u>	<u>School</u>	<u>Lecture</u>	<u>Miscellaneous</u>	<u>Total</u>
Cash and Equivalents	\$ 992,159	\$ 352,816	\$ 225,559	\$ 3,683	\$ 99,142	\$ 1,673,359
Investments	7,644,379	3,348,717	3,421,599	75,280	7,555	14,497,530
Interfund Receivable	<u>25,933</u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>          </u>	<u>25,933</u>
<b>TOTAL ASSETS</b>	<b><u>\$ 8,662,471</u></b>	<b><u>\$ 3,701,533</u></b>	<b><u>\$ 3,647,158</u></b>	<b><u>\$ 78,963</u></b>	<b><u>\$ 106,697</u></b>	<b><u>\$ 16,196,822</u></b>
 <u>LIABILITIES AND EQUITY</u>						
<u>Liabilities</u>						
Accounts Payable	\$ 4,898	\$	\$	\$	\$	\$ 4,898
 <u>Equity</u>						
<u>Fund Balances</u>						
Reserved for Endowments	8,312,979	2,854,843	3,602,798	75,745	41,726	14,888,091
Reserved for Special Purposes	<u>344,594</u>	<u>846,690</u>	<u>44,360</u>	<u>3,218</u>	<u>64,971</u>	<u>1,303,833</u>
Total Equity	<u>8,657,573</u>	<u>3,701,533</u>	<u>3,647,158</u>	<u>78,963</u>	<u>106,697</u>	<u>16,191,924</u>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b><u>\$ 8,662,471</u></b>	<b><u>\$ 3,701,533</u></b>	<b><u>\$ 3,647,158</u></b>	<b><u>\$ 78,963</u></b>	<b><u>\$ 106,697</u></b>	<b><u>\$ 16,196,822</u></b>

See Independent Auditor's Report, pages 1 and 2.

# City of Nashua

*SCHEDULE E-4  
 CITY OF NASHUA, NEW HAMPSHIRE  
 Nonexpendable Trust Funds  
 Combining Statement of Revenues, Expenses and Changes in Fund Balances  
 For the Fiscal Year Ended June 30, 2001*

	<u>Cemetery</u>	<u>Library</u>	<u>School</u>	<u>Lecture</u>	<u>Miscellaneous</u>	<u>Total</u>
<b><u>Operating Revenues</u></b>						
New Funds	\$ 197,166	\$ 31,623	\$ 7,987	\$	\$ 8,581	\$ 245,357
Interest and Dividends	288,790	131,341	141,257	5,774	3,866	571,028
Miscellaneous			25			25
Net Increase (Decrease) in Fair Value of Investments	<u>183,426</u>	<u>(241,426)</u>	<u>(555,324)</u>	<u>1,280</u>	<u>869</u>	<u>(611,175)</u>
<b><u>Total Operating Revenues</u></b>	<b>669,382</b>	<b>(78,462)</b>	<b>(406,055)</b>	<b>7,054</b>	<b>13,316</b>	<b>205,235</b>
<b><u>Operating Expenses</u></b>						
Trust Income Distributions	<u>355,276</u>	<u>51,365</u>	<u>174,210</u>	<u>5,241</u>	<u>3,608</u>	<u>589,700</u>
<b><u>Operating Income (Loss)</u></b>	<b>314,106</b>	<b>(129,827)</b>	<b>(580,265)</b>	<b>1,813</b>	<b>9,708</b>	<b>(384,465)</b>
<b><u>Fund Balances - July 1</u></b>	<b><u>8,343,467</u></b>	<b><u>3,831,360</u></b>	<b><u>4,227,423</u></b>	<b><u>77,150</u></b>	<b><u>96,989</u></b>	<b><u>16,576,389</u></b>
<b><u>Fund Balances - June 30</u></b>	<b><u>\$ 8,657,573</u></b>	<b><u>\$ 3,701,533</u></b>	<b><u>\$ 3,647,158</u></b>	<b><u>\$ 78,963</u></b>	<b><u>\$ 106,697</u></b>	<b><u>\$ 16,191,924</u></b>

See Independent Auditor's Report, pages 1 and 2.

# Municipal Government Report

*SCHEDULE E-5  
 CITY OF NASHUA, NEW HAMPSHIRE  
 Nonexpendable Trust Funds  
 Combining Statement of Cash Flows  
 For the Fiscal Year Ended June 30, 2001*

	<u>Cemetery</u>	<u>Library</u>	<u>School</u>	<u>Lecture</u>	<u>Miscellaneous</u>	<u>Total</u>
<u>Cash Flows From</u>						
<u>Operating Activities</u>						
Cash Received as New Funds	\$ 197,961	\$ 31,623	\$ 7,987	\$	\$ 8,581	\$ 246,152
Cash Received as Interest and Dividends	289,147	132,479	141,257	5,774	3,866	572,523
Cash Received for Miscellaneous Purposes			25			25
Cash Paid as Trust Income Distributions	<u>(354,976)</u>	<u>(51,365)</u>	<u>(174,210)</u>	<u>(5,241)</u>	<u>(3,608)</u>	<u>(589,400)</u>
<u>Net Cash Provided (Used) by Operating Activities</u>	132,132	112,737	(24,941)	533	8,839	229,300
<u>Cash Flows From Investing Activities</u>						
Net Proceeds From Sale and Maturities of Investments	<u>600,944</u>	<u>141,807</u>	<u>13,047</u>	<u>3,150</u>	<u>9,400</u>	<u>768,348</u>
<u>Net Increase (Decrease) in Cash</u>	733,076	254,544	(11,894)	3,683	18,239	997,648
<u>Cash - July 1</u>	<u>259,083</u>	<u>98,272</u>	<u>237,453</u>	<u>_____</u>	<u>80,903</u>	<u>675,711</u>
<u>Cash - June 30</u>	<u>\$ 992,159</u>	<u>\$ 352,816</u>	<u>\$ 225,559</u>	<u>\$ 3,683</u>	<u>\$ 99,142</u>	<u>\$ 1,673,359</u>
<i>Reconciliation of Operating Income (Loss) to Net Cash Provided by Operating Activities</i>						
<u>Operating Income (Loss)</u>	<u>\$ 314,106</u>	<u>\$ (129,827)</u>	<u>\$ (580,265)</u>	<u>\$ 1,813</u>	<u>\$ 9,708</u>	<u>\$ (384,465)</u>
<u>Adjustments to Reconcile Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities</u>						
Net (Increase) Decrease in Fair Value of Investments	(183,426)	241,426	555,324	(1,280)	(869)	611,175
Decrease in Interest and Dividends Receivable	357	1,138				1,495
Decrease in Interfund Receivable	795					795
Increase in Accounts Payable	4,898					4,898
Decrease in Interfund Payable	<u>(4,598)</u>					<u>(4,598)</u>
<u>Total Adjustments</u>	<u>(181,974)</u>	<u>242,564</u>	<u>555,324</u>	<u>(1,280)</u>	<u>(869)</u>	<u>613,765</u>
<u>Net Cash Provided by Operating Activities</u>	<u>\$ 132,132</u>	<u>\$ 112,737</u>	<u>\$ (24,941)</u>	<u>\$ 533</u>	<u>\$ 8,839</u>	<u>\$ 229,300</u>

See Independent Auditor's Report, pages 1 and 2.

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City of Nashua  
***SINGLE AUDIT ACT SCHEDULES  
AND INDEPENDENT AUDITOR'S REPORTS***



**PLODZIK & SANDERSON**

*Professional Association/Accountants & Auditors*

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***REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS  
PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS***

To the Honorable Mayor and Board of Alderman  
City of Nashua  
Nashua, New Hampshire

We have audited the financial statements of the City of Nashua as of and for the year ended June 30, 2001, and have issued our report thereon which was qualified as indicated therein dated November 8, 2001. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

***Compliance***

As part of obtaining reasonable assurance about whether the City of Nashua's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grants; noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit and, accordingly, we do not express such an opinion. The results of our tests disclosed an instance of noncompliance that is required to be reported under *Government Auditing Standards* and which is described in the accompanying Schedule of Findings and Questioned Costs as item 01-01.

***Internal Control Over Financial Reporting***

In planning and performing our audit, we considered the City of Nashua's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control over financial reporting. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over financial reporting and its operation that we consider to be material weaknesses.

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## Municipal Government Report

*City of Nashua*

*Report on Compliance and on Internal Control over Financial Reporting Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards*

This report is intended solely for the information and use of management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

November 8, 2001

*Gregory A. Callig, CPA*

PLODZIK & SANDERSON  
Professional Association





**PLODZIK & SANDERSON**

*Professional Association/Accountants & Auditors*

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

*REPORT ON COMPLIANCE WITH REQUIREMENTS APPLICABLE  
TO EACH MAJOR PROGRAM AND INTERNAL CONTROL OVER  
COMPLIANCE IN ACCORDANCE WITH OMB CIRCULAR A-133*

To the Honorable Mayor and Board of Alderman  
City of Nashua  
Nashua, New Hampshire

*Compliance*

We have audited the compliance of the City of Nashua with the types of compliance requirements described in the *U.S. Office of Management and Budget (OMB) Circular A-133 Compliance Supplement* that are applicable to each of its major federal programs for the year ended June 30, 2001. The City of Nashua's major federal programs are identified in the summary of auditor's results section of the accompanying Schedule of Findings and Questioned Costs. Compliance with the requirements of laws, regulations, contracts and grants applicable to each of its major federal programs is the responsibility of the City of Nashua's management. Our responsibility is to express an opinion of the City of Nashua's compliance based on our audit.

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the City of Nashua's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances. We believe that our audit provides a reasonable basis for our opinion. Our audit does not provide a legal determination on the City of Nashua's compliance with those requirements.

In our opinion, the City of Nashua complied, in all material respects, with the requirements referred to above that are applicable to each of its major federal programs for the year ended June 30, 2001. However, the results of our auditing procedures disclosed instances of noncompliance with those requirements that are required to be reported in accordance with OMB Circular A-133 and which are described in the accompanying Schedule of Findings and Questioned Costs as items 01-02 and 01-03.

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## Municipal Government Report

*City of Nashua*

*Report on Compliance with Requirements Applicable to Each Major Program  
and Internal Control over Compliance in Accordance with OMB Circular A-133*

### *Internal Control Over Compliance*

The management of the City of Nashua is responsible for establishing and maintaining effective internal control over compliance with requirements of laws, regulations, contracts and grants applicable to federal programs. In planning and performing our audit, we considered the City of Nashua's internal control over compliance with requirements that could have a direct and material effect on a major federal program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance, and to test and report on the internal control over compliance in accordance with OMB Circular A-133.

Our consideration of the internal control over compliance would not necessarily disclose all matters in the internal control that might be material weaknesses. A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that noncompliance with applicable requirements of laws, regulations, contracts and grants that would be material in relation to a major federal program being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control over compliance and its operation that we consider to be material weaknesses.

This report is intended solely for the information and use of management and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

November 8, 2001

*Gregory A. Colby, CPA*

PLODZIK & SANDERSON  
Professional Association

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City of Nashua

*SCHEDULE I  
CITY OF NASHUA, NEW HAMPSHIRE  
Summary Schedule of Prior Audit Findings  
For the Fiscal Year Ended June 30, 2001*

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**Auditor  
Reference  
Number**

99-02	Corrective action has been taken.
99-03	Corrective action has been taken.
00-02	Corrective action has been taken.
00-03	Corrective action has been taken.

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# Municipal Government Report

## *SCHEDULE II CITY OF NASHUA, NEW HAMPSHIRE Schedule of Findings and Questioned Costs For the Fiscal Year Ended June 30, 2001*

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### SECTION I - SUMMARY OF AUDITOR'S RESULTS

#### *A. Financial Statements*

1. The auditor's report expresses a qualified opinion on the financial statements.
2. There were no material weaknesses identified relating to the internal control over financial reporting.
3. There were no reportable conditions identified which were not considered material weaknesses relating to the internal control over financial reporting.
4. There was one instance of noncompliance material to the financial statements identified.

#### *B. Federal Awards*

1. There were no material weaknesses identified relating to the internal control over major programs.
2. There were no reportable conditions identified which were not considered material weaknesses relating to the internal control over major programs.
3. The auditor's report on compliance for major programs expresses an unqualified opinion.
4. Audit findings required to be reported in accordance with Circular A-133 are reported in Section III of this Schedule.
5. The programs tested as major programs are the Child Nutrition Cluster; CFDA No. 14.218: Community Development Block Grants/Entitlement Grants; CFDA No. 20.507: Federal Transit-Formula Grants; CFDA No. 84.010: Title I Grants to Local Educational Agencies; and CFDA No. 84.340: Class Size Reduction.
6. The threshold for distinguishing between Types A and B programs was \$300,000.
7. The City of Nashua was not determined to be a low-risk auditee.

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City of Nashua

*SCHEDULE II (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Findings and Questioned Costs*  
*For the Fiscal Year Ended June 30, 2001*

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**Auditor  
Reference  
Number**

**SECTION II - FINANCIAL STATEMENT FINDINGS**

**01-01**    **Criteria:** The Immigration Reform and Control Act of 1986 requires that no individual may begin employment after November 5, 1986 unless an I-9 Form (Employment Eligibility Verification) is completed and retained on file by the employer. The employer is responsible for ensuring that the I-9 Form is completed.

**Condition:** Of thirty-one employees tested in the School Department, no I-9 Forms were found for four individuals who were all hired after November 6, 1986.

**Effect:** The City is not in compliance with the Immigration Reform and Control Act of 1986 and civil or criminal penalties could result.

**Recommendation:** We recommend that all City departments ensure that there are procedures in place to prevent new employees from starting work without a completed I-9 Form on file.

**SECTION III - FEDERAL AWARD FINDINGS AND QUESTIONED COSTS**

**01-02**    **U.S. Department of Education passed through the State of New Hampshire Department of Education: CFDA No. 84.010: Title I Grants to Local Educational Agencies and CFDA No. 84.340: Class Size Reduction**

**Criteria:** Compliance requirements pertaining to reporting state that all required reports are to be submitted to the appropriate agency, in this case, the New Hampshire Department of Education, by its stated deadline. The Department of Education requires quarterly reports to be submitted within ten days of the end of the quarter for the first three quarters, and fifteen days for the quarter ended June 30.

**Condition:** All of the four quarterly reports were filed one to two months late.

**Effect:** The City is not in compliance with the reporting requirements over these programs.

**Recommendation:** We recommend that the City's School Department take whatever steps are necessary to ensure that all future reports are filed on time.

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## Municipal Government Report

*SCHEDULE II (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Findings and Questioned Costs*  
*For the Fiscal Year Ended June 30, 2001*

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**01-03 U.S. Department of Education passed through the State of New Hampshire Department of Education: CFDA No. 84.340: Class Size Reduction**

**Criteria:** OMB Circular A-87 *Cost Principles for State, Local and Indian Tribal Governments* states in Attachment B: *Selected Items of Cost*, Section 11: *Compensation for Personnel Services*, Subsection h: *Support of Salaries and Wages* that “where employees are expected to work solely on a single federal award or cost objective, charges for their salaries and wages will be supported by periodic certifications that the employees worked solely on that program for the period covered by the certification. These certifications will be prepared at least semi-annually and will be signed by the employee or supervisory official having first hand knowledge of the work performed by the employee.” The State of New Hampshire Department of Education as pass-through agency can attach additional conditions to these requirements. The State requires that certifications be signed by both the employee performing the work and the grant manager or the official having first hand knowledge of the individuals’ daily work performed.

**Condition:** Although the City’s School Department believes that they have corrected the June 30, 2000 finding regarding the lack of timesheets or certifications to support payroll charges to Federal programs, the certifications tested during the audit were signed by only the Superintendent of Schools. In order to comply with the requirements as described above, certifications need to be signed by the individual employees, and their immediate supervisors or the project manager.

**Effect;** The City is not in compliance with the requirements over Allowable Costs and Cost Principles for this program.

**Recommendation:** We recommend that the management of the School Department further refine the certifications to include the appropriate signatures in order to comply with Federal and State requirements.

City of Nashua

SCHEDULE III  
 CITY OF NASHUA, NEW HAMPSHIRE  
 Schedule of Expenditures of Federal Awards  
 For the Fiscal Year Ended June 30, 2001

<u>FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE</u>	<u>CFDA Number</u>	<u>Grantor's/ Pass Through Grantor's Number</u>	<u>Expenditures</u>
<b>U.S. DEPARTMENT OF AGRICULTURE</b>			
<i>CHILD NUTRITION CLUSTER</i>			
<u>Passed Through the State of New Hampshire Department of Agriculture</u>			
<u>Food Distribution (Food Donation Program) Surplus Distribution</u>	10.550	N/A	\$ 169,250
<u>Passed Through the State of New Hampshire Department of Education</u>			
School Breakfast Program	10.553	N/A	134,115
National School Lunch Program (School Lunch Program)	10.555	N/A	903,852
Special Milk Program for Children	10.556	N/A	<u>11,501</u>
<i>CLUSTER TOTAL</i>			<u>1,218,718</u>
<b>U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>			
<u>Passed Through the State of New Hampshire Housing Finance Authority</u>			
<u>Home Investment Partnerships Program (HOME Program)</u>			
Home Program II	14.239	N/A	<u>37,473</u>
<u>Lead-Based Paint Hazard Control in Privately-Owned Housing</u>			
Lead Prevention Control	14.900	NH-LHC-0096-98	<u>68,502</u>
<b>U.S. DEPARTMENT OF JUSTICE</b>			
<u>Passed Through the State of New Hampshire Office of the Attorney General</u>			
<u>Juvenile Justice and Delinquency Prevention - Allocation to States</u>			
Nashua Youth Council Challenge Program	16.540	JB-VX-0033	23,082
Underage Drinking Enforcement Grant	16.540	2024090-04	<u>776</u>
<i>PROGRAM TOTAL</i>			<u>23,858</u>

# Municipal Government Report

*SCHEDULE III (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Expenditures of Federal Awards*  
*For the Fiscal Year Ended June 30, 2001*

<u>FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE</u>	<u>CFDA Number</u>	<u>Grantor's/ Pass Through Grantor's Number</u>	<u>Expenditures</u>
<b>Byrne Formula Grant Program</b>			
Youth Crime Prevention Year 3	16.579	99-DB-BX-0033/20990402	10,416
Drug Task Force FY 01	16.579	20000214	32,603
Suspension/Truancy Grant	16.579	20000415	<u>67,447</u>
PROGRAM TOTAL			<u>110,466</u>
<b>Violence Against Women Formula Grants</b>			
Victims Advocate Year 2	16.588	2000W064	16,589
Domestic Violence Grant FY 00	16.588	2000W063	22,134
Domestic Violence Grant FY 99	16.588	99-WF-VX-0033/2099W063	16,109
Violence Against Women Advocate	16.588	97-WF-NX-0033/2099W064	<u>1,121</u>
PROGRAM TOTAL			<u>55,953</u>
Bullet Proof Vest Partnership Program	16.607	N/A	<u>7,332</u>
<b>U.S. DEPARTMENT OF LABOR</b>			
<u>Passed Through the Hudson School District</u>			
<b>Job Training Partnership Act</b>			
School to Work	17.250	15086	<u>16,849</u>
<b>U.S. DEPARTMENT OF TRANSPORTATION</b>			
<u>Passed through the State of New Hampshire Department of Transportation</u>			
<b>Highway Planning and Construction (Federal-Aid Highway Program)</b>			
Synchronized Downtown Traffic Lights	20.205	CM-X-5325	562,778
Nashua-Worcester Rail Trail	20.205	STP-TE-X-0005 (088)	22,532
Nashua-Worcester Raid Trail II	20.205	STP-TE-X-0005 (392)	<u>3,876</u>
PROGRAM TOTAL			<u>589,186</u>
<u>Passed Through the State of New Hampshire Department of Safety</u>			
National Passenger Safety Conference	N/A	304-01A-011	<u>1,166</u>
NH CLICQUE Seatbelt Campaign	N/A	304-01S-009	<u>639</u>
NH CLICQUE Seatbelt Campaign	N/A	304-00S-014	<u>2,942</u>
Alcohol Traffic Safety and Drunk Driving Prevention Incentive Grants			
DWI Patrol FY01	20.601	304-00A-019	<u>1,007</u>



City of Nashua

*SCHEDULE III (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Expenditures of Federal Awards*  
*For the Fiscal Year Ended June 30, 2001*

<u>FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE</u>	<u>CFDA Number</u>	<u>Grantor's/ Pass Through Grantor's Number</u>	<u>Expenditures</u>
<b>ENVIRONMENTAL PROTECTION AGENCY</b>			
<u>Passed Through the State of New Hampshire Department of Environmental Services</u>			
<u>Brownfield Pilots Cooperative Agreements</u>			
Brownfield Grant - Environmental	66.811	NH99072903	<u>94,384</u>
<b>U.S. DEPARTMENT OF EDUCATION</b>			
<u>Passed Through the State of New Hampshire Department of Education</u>			
<u>Adult Education - State Grant Program</u>			
Nashua Adult Diploma Program	84.002	17308	<u>9,687</u>
<u>Title I Grants to Local Educational Agencies (Title I Basic, Concentration and Targeted Grants)</u>			
Nashua School District Title I	84.010	10013	1,594,937
Amherst Street Schoolwide Support	84.010	10205	22,639
Dr. Crisp School Wide Support	84.010	10210	10,000
Title VII Immigration Fun	84.010	10888	5,440
Reading Recovery	84.010	14014	77,684
Nashua School District Title I	84.010	01001	48,918
Amherst Street Schoolwide Support	84.010	01203	8,479
Reading Recovery	84.010	04016	<u>1,287</u>
<i>PROGRAM TOTAL</i>			<u>1,769,384</u>
<b><i>SPECIAL EDUCATION CLUSTER</i></b>			
<u>Special Education - Grants to States</u>			
IDEA	84.027	12578	189,466
IDEA	84.027	12582	943,596
Clearway Curriculum Development	84.027	12627	3,499
IDEA EHA-B	84.027	02593	19,637
<u>Special Education - Preschool Grants</u>			
Preschool	84.173	12775	73,095
Preschool	84.173	02780	<u>173</u>
<i>CLUSTER TOTAL</i>			<u>1,229,466</u>
<u>Vocational Education - Basic Grants to States</u>			
Secondary Program Improvement	84.048	15060	219,446
NH FCS Summer Institute	84.048	05002	5,854
Increasing Future Options	84.048	05032	534
Secondary Program Improvement	84.048	05062	<u>10,400</u>
<i>PROGRAM TOTAL</i>			<u>236,234</u>

# Municipal Government Report

*SCHEDULE III (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Expenditures of Federal Awards*  
*For the Fiscal Year Ended June 30, 2001*

<u>FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE</u>	<u>CFDA Number</u>	<u>Grantor's/ Pass Through Grantor's Number</u>	<u>Expenditures</u>
<u>Safe and Drug-Free Schools and Communities - State Grants</u>			
Building Positive Connections	84.186	16559	58,821
Positive Connections	84.186	16660	8,749
Building a Framework	84.186	06503	12,017
Building Positive Connections	84.186	06657	9,263
<i>PROGRAM TOTAL</i>			<u>88,850</u>
<u>Fund For the Improvement of Education (FIE)</u>			
N.H. Partnership in Character	84.215	18068	17,083
N.H. Partnership in Character	84.215	08068	827
<i>PROGRAM TOTAL</i>			<u>17,910</u>
<u>Goals 2000 - State and Local Education Systemic Improvements Grants (Goals 2000 State Grants)</u>			
Developing Jr/Sr Academy	84.276	16469	61,558
Sophomore School Pilot	84.276	06463	3
<i>PROGRAM TOTAL</i>			<u>61,561</u>
<u>Eisenhower Professional Development State Grants</u>			
Continuing the Momentum	84.281	14801	30,536
Law Related Education	84.281	14898	6,500
Continuing the Momentum	84.281	04822	30,475
<i>PROGRAM TOTAL</i>			<u>67,511</u>
<u>Innovative Education Program Strategies</u>			
Title VI	84.298	16101	98,852
Title VI	84.298	06101	10,486
<i>PROGRAM TOTAL</i>			<u>109,338</u>
<u>Technology Literacy Challenge Fund Grants (Technology State Formula Grants)</u>			
TLCF-5	84.318	14044	51,710
Class Size Reduction	84.340	15900	443,104
<u>Preparing Tomorrow's Teachers to Use Technology (Teacher Training and Technology)</u>			
Teacher Tech Fund	84.342	04115	2,960

City of Nashua

*SCHEDULE III (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Expenditures of Federal Awards*  
*For the Fiscal Year Ended June 30, 2001*

<u>FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE</u>	<u>CFDA Number</u>	<u>Grantor's/ Pass Through Grantor's Number</u>	<u>Expenditures</u>
<b>U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES</b>			
<u>Passed Through the State of New Hampshire Department of Health and Human Services</u>			
<u>Special Programs for the Aging-Title III, Part B-Grants for Supportive Services and Senior Centers</u>			
Operating FY01 Elderly Adult Grant	93.044	N/A	<u>57,188</u>
<u>Project Grants and Cooperative Agreements for Tuberculosis Control Programs</u>			
TB Grant FY01	93.116	CCU107868-10	<u>29,378</u>
<u>Childhood Lead Poisoning Prevention Projects - State and Community-Based Childhood Lead Poisoning Prevention and Surveillance of Blood Lead Levels in Children (Childhood Lead Poisoning Prevention Program (CLPPP))</u>			
Lead Poison Prevention FY01	93.197	PB-99151203-1	<u>5,865</u>
<u>Immunization Grants (Section 301 and 317, Public Health Service Act; Immunization Program)</u>			
Immunization Outreach FY01	93.268	CCH-104481-11	<u>65,647</u>
<u>Child Care and Development Block Grant</u>			
Consumer Education Project	93.575	40130550	<u>30,794</u>
<u>HIV Prevention Activities - Health Department Based (HIV Prevention Program)</u>			
HIV Prevention FY01	93.940	CCU-102009-16-1	<u>105,098</u>
HIV Counseling and Testing FY01	93.940	CCU-102009-16-1	<u>13,652</u>
<i>PROGRAM TOTAL</i>			<u>118,750</u>
<u>Preventive Health Services - Sexually Transmitted Diseases Control Grants</u>			
STD FY01	93.977	CCH104314-11-1	<u>35,333</u>

# Municipal Government Report

*SCHEDULE III (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Expenditures of Federal Awards*  
*For the Fiscal Year Ended June 30, 2001*

FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE	CFDA Number	Grantor's/ Pass Through Grantor's Number	Expenditures
Maternal and Child Health Services <u>Block Grants to the States</u> Child Health Services FY01	93.994	MC00306-04	60,579
Passed Through the State of New Hampshire <u>Department of Education</u>			
Cooperative Agreements to Support Comprehensive School Health Programs to Prevent the Spread of <u>HIV and Other Important Health Programs (SHEPSA)</u> Healthy Students	93.938	18011	2,832
<b>CORPORATION FOR NATIONAL AND COMMUNITY SERVICE</b>			
Passed Through the State of New Hampshire <u>Department of Education</u>			
Learn and Serve America <u>School and Community Based Programs</u> Kids Connecting - Community	94.004	06405	9
<i>TOTAL INDIRECT FUNDING</i>			<i>6,722,565</i>
<b>DIRECT FUNDING</b>			
<b>U.S. DEPARTMENT OF HOUSING AND URBAN DEVELOPMENT</b>			
Community Development Block <u>Grants/Entitlement Grants</u> CDBG FY 98	14.218	B97-MC-33-0002	11,511
CDBG FY 99	14.218	B98-MC-33-0002	27,352
CDBG FY 00	14.218	B99-MC-33-0002	103,100
CDBG FY 01	14,218	B00-MC-33-0002	495,427
<i>PROGRAM TOTAL</i>			<i>637,390</i>
Lead-Based Paint Hazard <u>Control in Privately-Owned Housing</u> E.D.I. Special Projects	14.900	B-00-SP-NH-0241	6,760

City of Nashua

*SCHEDULE III (Continued)*  
*CITY OF NASHUA, NEW HAMPSHIRE*  
*Schedule of Expenditures of Federal Awards*  
*For the Fiscal Year Ended June 30, 2001*

FEDERAL GRANTOR/PASS THROUGH GRANTOR/PROGRAM TITLE	CFDA Number	Grantor's/ Pass Through Grantor's Number	Expenditures
<b>U.S. DEPARTMENT OF JUSTICE</b>			
<u>Local Law Enforcement Block Grant Programs</u>			
Law Enforcement Block Grant FY00	16.592	00-LB-VX-1413	19,863
Law Enforcement Block Grant FY99	16.592	99-LB-VX-8052	62,249
Law Enforcement Block Grant FY98	16.592	98-LB-VX-3261	<u>32,415</u>
<i>PROGRAM TOTAL</i>			<u>114,527</u>
<u>Public Safety Partnership and Community Policing Grants (COPS Grants)</u>			
COPS Universal Hiring Grant	16.710	97-UM-WX-0054	15,255
COPS Universal Hiring Supplemental	16.710	97-UM-WX-0054	94,524
COPS Problem Solving Partner	16.710	97-PR-WX-0108	683
COPS More Grant	16.710	95-CM-WX-0189	<u>17,469</u>
<i>PROGRAM TOTAL</i>			<u>127,931</u>
<u>Passed through Office of the U.S. Attorney</u>			
Paperwork Administration	N/A	1560322	<u>14,687</u>
<b>U.S. DEPARTMENT OF TRANSPORTATION</b>			
<u>Federal Transit Capital and Operating Assistance Formula Grants (Urbanized Area Formula Program)</u>			
Commuter Rail and Bus Planning	20.507	NH-90-2090	4,657
Transit Planning FY01	20.507	NH-90-2091	51,749
NTS Capital FY99	20.507	NH-90-0071	4,889
NTS Capital FY00	20.507	NH-90-0087	47,443
Transit Capital FY01	20.507	NH-90-0091	179,440
Transit Operating FY01	20.507	NH-90-4091	<u>385,179</u>
<i>PROGRAM TOTAL</i>			<u>673,357</u>
<b>U.S. DEPARTMENT OF EDUCATION</b>			
<u>Safe and Drug Free Schools and Communities - National Programs</u>			
Elementary School Counseling	84.184	S215E000456	<u>155,896</u>
<u>Fund for the Improvement of Education (FIE)</u>			
Smaller Learning Communities	84.215	S215L002171	<u>33,132</u>
<u>Twenty First Century Community Learning Centers</u>			
After School	84.287	S287A000535	<u>216,425</u>
<i>TOTAL DIRECT FUNDING</i>			<u>1,980,105</u>
<b>GRAND TOTAL</b>			<u>\$ 8,702,670</u>

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# Municipal Government Report

*CITY OF NASHUA, NEW HAMPSHIRE*

*NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS*

*JUNE 30, 2001*

***NOTE A - SIGNIFICANT ACCOUNTING POLICIES***

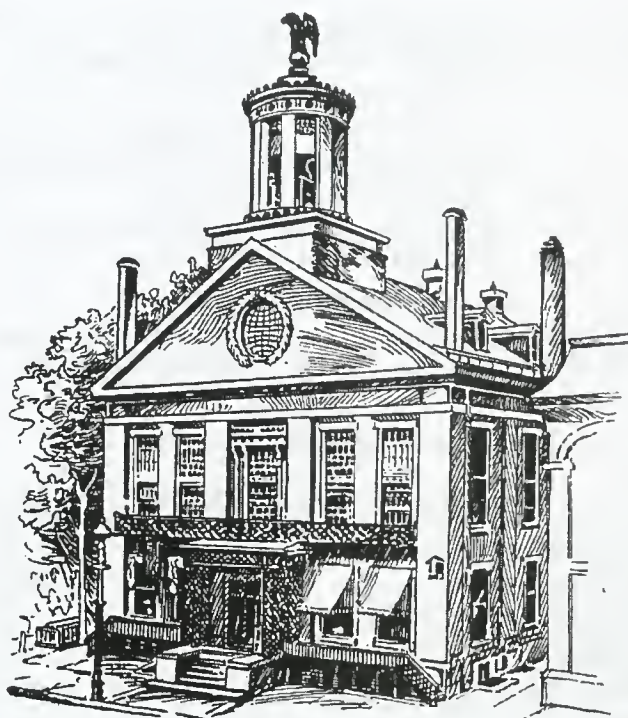
The accompanying schedule of expenditures of federal awards is prepared on the modified accrual basis of accounting whereby transactions are presented in the same way as they are included in the financial statements in accordance with accounting principles generally accepted in the United States of America.

***NOTE B - FOOD DISTRIBUTION***

Nonmonetary assistance is reported in the schedule at the fair market value of the commodities received and disbursed.

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## City of Nashua



CITY HALL.

### **From the Municipal Report for the Year Ending 1902**

Completed in 1843, Nashua's first Town – then City – Hall was located on the east side of Main Street near the site of the County Records Building on Temple Street, built in 1866.

The architectural lines were incorporated into the present-day City Hall, which was constructed at 229 Main Street. The dedication of the new "Nashua City Hall and Police Station" was held on November 20 and 21, 1939. According to the Dedication Program, the total cost of the new facility was \$370,000. \$166,500 of this amount was a grant from the United States Government under the Roosevelt Administration's work relief programs. The Dedication Program also projected that the "Estimated revenue from (the) sale of (the) old City Hall and Municipal Building by (the) Finance Committee" would be \$125,000.

The eagle atop the present City Hall, though a close copy, is not the original.

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## Municipal Government Report

### STATISTICS OF NASHUA

- October 26, 1673: The General Assembly of Massachusetts granted a Charter to the Township of Dunstable.
- April 4, 1746: The Province of New Hampshire granted a Charter to the Township of Dunstable (in New Hampshire.)
- December 15, 1836: Name of Dunstable changed to Nashua.
- January 23, 1842: Nashua divided.  
Nashville: North Side of River  
Nashua: South Side of River
- 1843: Town Hall completed
- June 28, 1853: Nashville united with Nashua and received City Charter

Area of City	32 square miles
Length of Streets and Roads	400 miles
Lane Miles	1,000 miles
Number of Streets	1,600
Sewers	300 miles

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### GENERAL INFORMATION

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- 1859: First graduating class at Nashua High School.
- 1885, April 14: Nashua Horse Railway started.
- 1886, Fall: Electric Lights installed in stores only.
- 1887: First Electric Street Railway Service Electrified.
- 1895, Aug. 13: Street Railway Service Electrified.
- 1910: City Farm sold, became Nashua Country Club.
- 1913, Sept. 3: Nashua White Way Installed.
- 1917: Spring Street School destroyed by fire.
- 1919: Dedication of new High School on Spring Street.
- 1920: Playground opened on South Common.
- 1922: Daniel Webster Highway opened.
- 1924: Main Street widened from West Pearl to Hollis Street.
- 1924: Nashua Main Street Bridge destroyed by fire.
- 1925: New Main Street Bridge built.



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## City of Nashua

- 1928: Nashua celebrated 75th Anniversary as a City.
- 1930, May 4: Crown Hill fire.
- 1932: Nashua Street Railway Service discontinued.
- 1934, July 19: Police Radio installed.
- 1936, March 19: Flood.
- 1937: Holman Stadium dedicated.
- 1937, Nov. 19: Teletype System installed.
- 1938, Sept. 20: Hurricane and Flood.
- 1944, April 11: Main Street widened from Main Street Bridge to the Southerly line of Montcalm Building.
- 1945: Airport dedicated at Boire Field.
- 1946: Parking meters installed.
- 1946: Federal Public Housing for Veterans of World War II (80 units).
- 1947: Merrimack River flood control project completed.
- 1949: Dike-Pump House.
- 1949: South of Lake Street Pump House.
- 1950: Main Street widened on Westerly side, from West Hollis Street to Mulberry Street.
- 1953: Nashua Centennial Celebration.
- 1954, Aug. 31: Hurricane "Carol".
- 1954, Sept. 11: Hurricane "Edna".
- 1954, Nov. 12: "Red Wing Express" (Montreal to Boston), wrecked at Bridge Street Crossing, near Union Street - one killed, twenty-one injured.
- 1956, March 16/19: "Twin Blizzards".
- 1956, April 8: "Blizzard" (one death).
- 1956, April 10: Fire Alarm Whistle silenced.
- 1957, Feb. 4: N.H. National Guard Armory destroyed by fire.
- 1958, Jan. 7: Twenty-one inch blizzard (one death).
- 1958, Jan. 16: Sixteen-inch blizzard.
- 1958, January: Widening of Main Street bottleneck started (West Side).
- 1959: Widening of Main street Bridge Southerly, completed.

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## Municipal Government Report

- 1959, March 8: Dedication of New National Guard Armory.
- 1960, Sept. 1: Chandler Library opened; formally dedicated on October 10<sup>th</sup>.
- 1961, Jan. 30: Twenty-five inch blizzard (one death).
- 1962: Vagge Village, 50 unit Housing for Elderly.
- 1963: Federal Aviation Agency (Boston Center) opened.
- 1963: New Post Office completed.
- 1964, Nov. 16: New lights installed in business district.
- 1965: Memorial Monument to President Kennedy installed in front of City Hall.
- 1965, Oct. 26: Lyons Field dedicated (Marshall Street).
- 1965, Nov. 9: Gardner Field dedicated (Bowers Street).
- 1966: Federally Subsidized Housing, Ledge Street, 30 units.
- 1966, Feb. 1: Ward boundaries changed.
- 1967, June 17: St. Joseph Hospital dedicated.
- 1967, June 30: B&M ends passenger train service to Nashua.
- 1968, March 13: Gift of \$800,000 by Eliot Carter for new library.
- 1968, June 9: Unveiling and dedication of Nashua Firemen's Relief Association Monument on Stark Square.
- 1969: Veteran's Memorial Field dedicated.
- 1969, Nov. 25: Second gift of \$300,000 by Eliot Carter for new Library.
- 1970: Old Post Office demolished.
- 1970, Sept. 15: Veterans Memorial Bridge dedicated (cost \$1.6 million).
- 1970, Sept. 15: Taylor Falls Bridge closed.
- 1971, June 28: Hunt Memorial Building listed in National Register of Historic Places.
- 1971, Sept. 26: Nashua Public Library dedicated.
- 1971: New Communications Center, Nashua Police Department (cost \$87,000).
- 1971, Nov. 2: Voting machine used for first time in Municipal Election.
- 1972: Ward boundaries changed.
- 1972, May 21: Florence Speare Memorial Building dedicated.
- 1972, Aug. 8: One-way traffic plan adopted.

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## City of Nashua

- 1973, July 19: Sagamore Point Bridge opened.
- 1973, July 20: Hunt Building rededicated Hunt Memorial Building.
- 1973, Sept. 19: Roussel Memorial Field dedicated.
- 1974, December: New bridge opened to traffic (replacement for Taylor Falls Bridge).
- 1975: Nashua N.H. Foundation permanently displays historic Mill Bell.
- 1975, July 4: Laying of Cornerstone - New High School.
- 1976, July 13: Dedication of Bicentennial Monument to Revolutionary War Soldiers in Bicentennial Park.
- 1977: City receives one million dollar grant from EDA to build new Police Station, Public Works Garage, Court House and Parking Garage.
- 1977, Sept. 7: Dedication of Richard Belanger Gymnasium (Nashua High School Gym).
- 1977, Oct. 2: Dedication of Library Media Center at Bicentennial Elementary School to Assistant Superintendent Emma Nicol.
- 1977, November: Main Street Amenities (first phase).
- 1978, Feb. 7: Record 27-inch snowfall paralyzes city.
- 1978, Feb. 18: President Carter's visit to Nashua for Town Meeting with area High School students. President Carter presented Key to the City in box specially made in Santa Rosa with inscription carved by laser beam.
- 1978, July: Second phase of Main Street Amenities Program.
- 1978, August: Statue of Major General John G. Foster relocated.
- 1978, Oct. 25: 1903 Time Capsule at Foster Square opened for the first time in 75 years, and a new capsule sealed and placed next to the relocated statue of Major General John Gray Foster.
- 1978, Nov. 24: Municipal Parking Garage opened to the public.
- 1979, March 5: Nashua District Courthouse and Municipal Parking Garage dedicated.

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## Municipal Government Report

- 1979, May: Mine Falls Park Project recipient of 1979 N.H. Outstanding Civil Engineering Achievement Award: pedestrian bridge selected by the American Society of Civil Engineers for an Award of Merit by the American Institute of Steel Construction.
- 1979, May 18: Police Station and BPW Garage dedicated.
- 1979, Sept. 30: Amherst Street School Gym dedicated to Tony Marandos.
- 1980, Jan. 28: Passenger rail service between N.H. and Boston begun.
- 1980, April 17: Abbott-Spalding House listed in National Register of Historic Places.
- 1980: North Little League ball field near Amherst Street School named for the late Robert H. Murray, Sr., former major league baseball star.
- 1980, Aug. 20: Demolition of Arlington Street School started; demolition completed September 17, 1980.
- 1980, August: Dedicated Xavier House, 34 unit Housing for the Elderly.
- 1980, October: Nashua Jewish Community marks 20th anniversary of opening of Raymond Street Temple.
- 1981, May 3: Dr. Norman Crisp School dedicated (Arlington Street).
- 1981, May 22: Arel Manor Dedicated, Housing for Elderly with 110 units.
- 1981, June: Temple Street School and James B. Crowley School closed.
- 1981, July 30: Laton House celebrates 100th Anniversary.
- 1981: Indian Head National Bank marks 130th Anniversary.
- 1981: Main Street United Methodist Church celebrates Sesquicentennial Anniversary.
- 1981, Sept.: Demolition of Public Works Garage on East Hollis Street begun.
- 1982: Nashua Telegraph celebrates its Sesquicentennial.
- 1982: Goodwill Building, corner Main and E. Pearl Streets, renovated; now known as City Plaza.
- 1982: Paper Box Co. Building, corner E. Hollis and Dearborn Streets; renovated for Matthew Thornton Health Clinic.

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## City of Nashua

- 1983, Dec. 20: A three-year lease was signed bringing the Double AA Baseball League to Nashua, permitting the Holyoke Millers to become the Nashua Angels for the 1983 Eastern League Season.
- 1983 Senior Center, 70 Temple Street, dedicated.
- 1983 Youth benefactor Lawrence C. Elliott's statue dedicated at City Plaza, Main Street.
- 1983, April 7: Rededication of the newly renovated Nashua City Hall.
- 1983, April 7: Dedication of the Freedom Shrine by the Exchange Club of Nashua to the City of Nashua.
- 1983, Nov. 4: Temple Street Manor, former Temple Street Elementary School, now 43 units of Housing for the Elderly, dedicated.
- 1984: Nashua Pirates replaced the Nashua Angels in becoming the Double AA Baseball team in the Eastern League.
- 1984, April: Street light conversion begun.
- 1984, July 15: Hellenic Circle dedicated (junction Walnut, Chestnut, and Central Streets).
- 1984, Sept. 15: City Bus, Nashua's new transit system, began operations.
- 1984, Sept. 25: Alan Soifert Playground at Mine Falls Park dedicated.
- 1985, July 20: Dedication of maintenance and office building at Nashua Municipal Airport to Airport Manager Kenneth Howe.
- 1985, Sept. 25: Hurricane "Gloria".
- 1985, Sept. 26: Dedication of the Roby Park, Spit Brook Road.
- 1985, Nov. 29: Elm Street Garage dedication.
- 1985, Dec. 1: Elm Street Garage officially opened.
- 1985, Dec. 11: Power began flowing from the new Mines Falls Hydro-Electric Plant.
- 1986, July: Nashua, the only city or town in New Hampshire to computerize the Vehicle Registration process.
- 1986, July: The Pheasant Lane Mall opened (150 stores).
- 1986, July 12: J.F. Kennedy statue returned to its original location in front of City Hall.

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## Municipal Government Report

- 1986, Aug. 21: Dedication of the Park Recreation Building on 100 Concord Street, Nashua, NH.
- 1986, September: Rededication of Deschenes Oval, Railroad Square.
- 1986, Sept. 28: Dedication of Playing Fields at Mine Falls Park to Marine Sgt. Allen H. Soifert.
- 1986, November: Rededication of Elm Street Junior High School Auditorium.
- 1987, Jan.18: Nashua Center for the Arts officially transferred to local developer John Stabile.
- 1987, February: New transit fleet for the City Bus Company arrives.
- 1987, March: Conveyance of the former James B. Crowley School to the Nashua Adult Learning Center, Inc.
- 1987, March: Arts & Science Center changes its name to the Nashua Center for the Arts.
- 1987, April: Lights installed at soccer and softball fields at Mine Falls Park.
- 1987, April 1: Residence Tax repealed.
- 1987, April 26: John P. Howe and Sally Howe Bixby gave a Gift of Land on Broad Street to be known as the "Howe Wildlife Sanctuary".
- 1987, May: Ground breaking ceremonies for the new Junior High School on Henri Burque Highway.
- 1987, July 19: Money Magazine designated Nashua and its surrounding communities as the most livable area in the United States. Nashua #1 City.
- 1987, Sept. 8: Sister City relationship established with An Sung, South Korea.
- 1987, Sept. 17: 200th Anniversary of the United States Constitution.
- 1987, Sept. 17: Dedication of Veterans Memorial at Woodlawn Cemetery.
- 1987, Sept. 17: Dedication of Constitution Plaza and Constitution Garden at Main and Spring Streets.
- 1987, Sept. 19: Planting and dedication of Constitutional Tree at Greeley Park by the Girl and Boy Scouts of Nashua.
- 1987, Oct. 27: Ground breaking for Secondary Sewerage Treatment Plant sewerage facility.

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## City of Nashua

- 1987, Oct. 28: Dedication and official opening of the play lot at Roby Park.
- 1987, Oct. 29: Unveiling of painting by Nashua Artist James Aponovich in City Hall rotunda.
- 1988, July 7: Delegates from An Sun County, South Korea, Sister City to Nashua, visited Nashua.
- 1988, Sept. 18: Pennichuck Junior High School dedicated (208 Manchester Street).
- 1988, Oct. 26: Unveiling of 2nd painting by Nashua artist John Aponovich in the City Hall rotunda.
- 1988, Oct. 26: Volunteer Recycling Program started in the City of Nashua.
- 1988, Dec. 28: Relocation of the Central Bus Transfer Station to the area between City Hall and Garden Street.
- 1989, Jan. 15: Clocktower Place opened.
- 1989, January: Demolition of Spring Street Junior High School completed. Work begun on the new Superior Court on Spring Street location.
- 1989, June: Renovation of City Hall Annex, 2nd Floor, completed.
- 1989, July 1: Korean War Veteran Memorial.
- 1989, July 30: Rededication of Fields Grove Park.
- 1990, April 22: 20th Anniversary Earth Day Celebration.
- 1990, June 12: Board of Aldermen authorized the sale of the Nashua District Court House to the State of New Hampshire.
- 1990, Nov. 27: Designated Martin Luther King Jr.'s Birthday as a Municipal Holiday to be observed on the third Monday in January each year.
- 1990, Dec. 1: The Nashua City Bus Contract was awarded to the Greater Nashua Transportation Services, Inc.
- 1991, Jan. 15: Wetlands Legislation approved by Nashua Voters in Special Referendum Election.
- 1991, June 12: Mt. Auburn Associates prepared a strategic plan for the future for the City of Nashua and the Greater Nashua Chamber of Commerce.
- 1991, November: City Vehicle Registration Office began issuing license plate decals for State of New Hampshire.

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## Municipal Government Report

- 1992, Jan. 31: City Clerk's Office relocated to Elm Street side of City Hall.
- 1992, Feb. 18: New Ward Boundaries were established.
- 1992, May 13: Amherst Street School celebrated its 100th Anniversary.
- 1992, November: City of Nashua Received "1st Place" award for excellence in Annual Reports by the New Hampshire Municipal Association.
- 1993, Jan. 12: Created Hunt Memorial Building Restoration Fund.
- 1993, January: Regional Roundtable established.
- 1993: SARA Title III Regional Meeting and Conference with EPA.
- 1993, Nov. 2: Budget Control Charter Amendment and Approval of Salaries and Collective Bargaining Agreements of the Nashua School District approved by Nashua voters by Referendum Question.
- 1994, April 26: Dedication of Libby Field (lower field at Lincoln Park) in recognition of Linda Libby.
- 1994, May 10: Dedication of Matt Dube Field (Baseball Field at St. Andrew's Playground) in recognition of his courage, hope and inspiration.
- 1994, June 1: Nashua Memorial Hospital changed its name to Southern New Hampshire Regional Medical Center.
- 1994, Aug. 15: 100th Anniversary Celebration - Amherst Street Fire Station.
- 1995, March: American Stage Festival leased Center for The Arts Building at 14 Court Street.
- 1996, June 14: Olympic Torch Celebration.
- 1997, April 8: Named two city entrances into Holman Stadium in recognition of the 50th Anniversary of the Nashua Dodgers Baseball Team's Celebrated Players Roy Campanella and Don Newcombe.
- 1997, June 11: NASHUA #1 CITY - Nashua named most livable city in America by Money Magazine for second time in ten years.
- 1998, Feb. 27: Professional Baseball Agreement - Nashua Pride Professional Baseball , LLC.



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## City of Nashua

- 1998, May 26: Mayor established "MILLENNIUM CELEBRATION COMMITTEE."
- 1998, Dec. 8: Recall Election for the Office of Mayor.
- 1999, Jan. 12: Recall Run-off Election for the Office of Mayor.
- 1999, June 8: Adopted the 1999 Nashua Recreation Plan.
- 1999, Dec. 14: "David W. Deane Skate Park" named.
- 2000, May 19: Ground broken for Nashua High School North.
- 2000, June 14: "Nashua Heritage Rail Trail" named. Officially opened November 8, 2000.
- 2000, September: Nashua Pride professional baseball team brings home the Atlantic League Championship.
- 2001, March 13: Walnut Street Oval named "Hellenic Circle.
- 2001, May 19: Dedication of a bronze and iron statue depicting a French-American mother and child at Le Parc de Notre Renaissance Francaise off Water Street. Christopher R. Gowell, sculptor.

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## Municipal Government Report



### **MAYOR AND BOARD OF ALDERMEN 2000-2001**

**First row, left to right:**

Alderman-at-large Frederick Britton; Alderman-at-Large Steven A. Bolton, Vice President; Alderman-at-large Katherine E. Hersh, President; Alderman-at-large James R. Tollner; Alderman-at-large Suzan L.R. Franks; Alderman-at-large David Rootovich.

**Second row, left to right:**

Ward Five Alderman Brian S. McCarthy; Ward Seven Alderman Lori Cardin; Mayor Bernard A. Streeeter; Ward One Alderman Kevin McAfee; Ward Four Alderman Marc W. Plamondon; Ward Three Alderman Kevin E. Gage; Ward Two Alderman Stephen J. Densberger.

**Third row, left to right:**

Ward Eight Alderman Stephen C. Lamos; City Clerk Paul R. Bergeron; Ward Nine Alderman Scott A. Cote; Chief Financial Officer Paul A. Martel\*; Ward Six Alderman Robert A. Dion.

\*Resigned effective September 29, 2000. Carol Anderson appointed Chief Financial Officer effective October 2, 2000; David G. Fredette appointed Treasurer/Tax Collector on October 10, 2000.

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City of Nashua

**MAYORS OF NASHUA**

1. Joseph Baldwin	1853-1854	28. Joseph W. Howard	1895-1896
2. Freeman S. Rogers	1855-1856	29. Jason E. Tolles	1897-1900
3. Thomas W. Gillis	1857	30. Milton A. Taylor	1901-1902
4. Albin Beard	1858-1859	31. Jeremiah J. Doyle	1903-1904
5. Aaron W. Sawyer	1860	32. Andros B. Jones	1905-1906
6. George Bowers	1861	33. Albert Shedd	1907-1910
7. Hiram T. Morrill	1862-1863	34. William H. Barry	1911-1914
8. Edward Spalding	1864	35. James B. Crowley	1915-1919
9. Virgil C. Gilman	1865	36. Henri A. Burque	1920-1923
10. Gilman Scripture	1866-1867	37. Eaton D. Sargent	1924-1927
11. George Bowers	1868	38. William F. Sullivan	1928-1933
12. Jotham D. Otterson	1869-1870	39. Alvin A. Lucier	1934-1937
13. Dana Sargent	1871	40. Frank A. McMaster	1938-1939
14. Seth D. Chandler	1872	41. Eugene A. Lemay	1939-1945
15. Frank A. McKean	1873-1874	42. Oswald S. Maynard	1946-1949
16. George H. Whitney	1875	43. Hugh Gregg	1950
17. Charles Williams	1876-1877	44. Claude E. Nichols	1951
18. William H. Cook	1878	45. Lester H. Burnham	1952-1957
19. Charles Holman	1879-1880	46. Mario J. Vagge	1958-1965
20. Benjamin Fletcher, Jr	1881-1882	47. Dennis J. Sullivan	1966-1977
21. Alfred M. Norton	1883-1884	48. Donald C. Davidson	1977
22. John A. Spalding	1885	49. Maurice L. Arel	1977-1984
23. James H. Tolles	1886-1888	50. Thomas J. Leonard	1984
24. Charles H. Burke	1889-1890	51. James W. Donchess	1984-1991
25. William H. Beasom	1891-1892	52. Rob Wagner	1992-1995
26. Williams Hall	1893	53. Donald C. Davidson	1996-1999
27. Thomas Sands	1894	54. Bernard A. Streeter	2000 -

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## Municipal Government Report



### **THE STATE OF THE CITY ADDRESS OF MAYOR BERNARD A. STREETER February 6, 2001**

This morning we're going to talk not only about a number of accomplishments we as a city have made last year but what our 2001 goals are. The first year of my administration has been challenging and from my perspective I feel the city is continually progressing and making great strides.

And I thank you for the opportunity to lead our great city.

With me this morning as we celebrate our first year's anniversary as a city is the team who oversees this work on a day-to-day basis. They include: Maureen Lemieux, my Administrative Assistant and Budget Analyst soon to be the Director of the Division of Administrative Services; Mary Nelson, Legislative Business Liaison/ Mayor's Office, Claire Rioux, Executive Assistant/ Mayor's Office, Carol Anderson, Chief Financial Officer; David Fredette, Treasure and Tax Collector; Public Works Director George Crombie, Director of the Davison of the Health and Community Services Division Dolly Bellavance, Librarian Clark Davis, Police Chief Don Gross, and Janice Trembley, Purchasing Director.

In addition to these dedicated division and department heads I am very proud of everyone who works for our city. And that includes our Board of Aldermen, Board of Public Works, Board of Education, Police Commission, Fire Commission, and Library Trustees, and a dedicated group of volunteers who serve on numerous committees within our city.

#### Education

The education of our youth is the most important function of government. Our school system is one of the best in New England and it is due in large part to the commitment made by your elected officials and our taxpayers as well as the dedication of our administration, faculty and staff.

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## City of Nashua

There were many accomplishments this past year and I'd like to highlight a few:

Ground breaking for the new Nashua High School North occurred in May. I remain firmly committed to the high school project from an educational point of view and from a budgetary perspective.

Five out of Nashua's 12 elementary schools scored in the top 10 in the NH & Educational Improvement & Assessment Program.

The district received 3 major federal grants totaling \$4 million including a \$2.4 million 21<sup>st</sup> Century Grant for before & after school programming and summer school programming in 5 of our city's elementary schools and a \$1 million grant to provide training & curriculum development at the high school.

An Elementary School Safe and Drug Free School Grant will fund 3 elementary counselors and 3 additional student assistance program counselors.

The Public Works Division has the most ambitious program of any city in our state ... this division has the second largest budget in city government.

In the Park Department there were the following was accomplished: The new rectangular field and stadium was approved on West Hollis St. & will be ready for play this fall. Another "first" for our city was the installation of snow-making facilities at Roby Park.

The Aldermen passed and I signed a \$5 million dollar bond issue to clean up 5 parks that were built over old landfills and we secured a \$400,000 dollar federal grant to continue to improve Mine Falls Park which is a real gem.

Goals for this year include the start of an ambitious modernization of Holman Stadium with the assistance of Ald. Scott Cote and his special committee along with the securing of a long-term agreement with the Nashua Pride.

We will also begin construction of the new Southwest Park and formulate an agreement for a Private/Public Ice Facility.

Street Department Accomplishments included: An ambitious program to upgrade our streets and sidewalks across the City. We increased funding in this area of over \$1 million dollars. and the dept. instituted a new Snow and Ice Removal Program which cut down complaints to the Mayor's office by over 90 percent. Sweeping of City streets was increased by over 30 percent and the department completed reconstruction of East Dunstable Rd and Chestnut Street.

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## Municipal Government Report

Goals for this year are to continue the investment in our street and sidewalk program and the introduction of new maintenance management system to improve efficiencies. And we will begin road and sewer reconstruction on South Main St. from East Dunstable Rd. to Hayward's Ice Cream.

Traffic Accomplishments were many including a \$900,000 dollar contract to improve traffic signals and timing on Main St. concentrating on traffic flow is in process. We received federal congestion mitigation funding of \$1.9 million to do a transportation study of the Daniel Webster/Spit Brook Corridor. This will insure there is a plan to accommodate present problems and future development.

Traffic goals this year are to work with the Committee headed by Ald. Scott Cote to begin a comprehensive traffic calming program around all the schools in our City to include new pavement markings, signage, and design barriers to slow traffic down.

We will continue regional support of traffic improvements on 101-A to enhance development opportunities on this corridor.

In the Solid Waste arena the following occurred: We successfully signed an \$8 million dollar contract to cap the Four Hills Landfill that will reduce the migration of methane gas and odor. This work will be completed this year!

The Dept. instituted a comprehensive solid waste study to insure adequate facilities will be in place that will generate adequate income for future generations.

Goals for this year include the disposal of solid waste into a new lined landfill and the introduction of the next generation of trash collection equipment that reduces manpower and increases production. We will also announce a plan to increase solid waste recycling across the City.

Wastewater Department accomplishments included the completion of work on a \$9.5 million dollar anaerobic digestion facility that will reduce our sludge output by 40 percent at the wastewater facility.

And just as importantly the dept. has instituted an engineering study to re-assess the \$185 million dollar CSO project to something more financially realistic. I should add that through the efforts of our congressional delegation we secured \$2 million federal dollars to help off-set CSO costs. A major goal for this year is coming up with a long-term CSO solution that is a lot more cost effective.

While the City Clerk's office is primarily service-oriented, I thought you might like to know we have increased dog and marriage licenses by 50% over last year. I don't know if there is a connection or not.

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## City of Nashua

Our Internet capabilities have provided added service opportunities which the public is taking advantage of. They include the fact that the Ordinances and City Charter can now be accessed on-line. Forms can also be downloaded for vital records information, dog licenses, and even tag day permits. Through e-mail, residents can contact us 24-7. We can attach Word files to our replies including minutes, agendas, and forms, thereby saving residents trips to City Hall.

The City Clerk's web-site also offers additional links of interest to students, teachers, and researchers. For example, our Genealogy page includes links to the educational resource page of the US Immigration and Naturalization Service and our Voter Information page includes links to educational sites at the Library of Congress.

As an aside: When we announced our e-mail address to the public 10 months ago, the first e-mail inquiry received was from a senior citizen who wanted to know if she could license her dog by mail. Her e-mail contained the "Happy" virus and our virus scan alerted us to notify her to eliminate it.

Elections are a big part of the City Clerk's workload. This past fall they processed approximately 35,000 voters in November -- the second highest voter turnout in the city's history.

City Clerk Paul Bergeron also introduced the Kids Voting program to Nashua, and we set up voting booths a day early at the Broad Street School so students could conduct their mock election using "real" voting booths.

Nashua thankfully avoided the voting problems experienced in Florida. We had one recount in a representative race, which resulted in a 3 vote difference after 4,300 ballots were recounted.

FINANCES concern us all. This past fall we bonded \$67,180,000 dollars at 5.09%.which was the largest issue the city has bonded in its history. We will bond for another portion of the high school project this fall.

The Dept. also implemented a new equipment lease/purchase program for the first time that allows us to use monies on other things such as park reclamations.

Finance Division goals are to review the feasibility of charge card use for Property Tax payments and Motor Vehicle payments.

They are in the process of creating a more detailed cash flow plan that allows for the highest amount of tax dollars to be invested at one time.

During this past year, the City of Nashua received a double upgrade from Moody's Rating Agency. We are now rated Aa2. This high rating according to Moody's "is based on the city's improving financial position, strong tax base

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## Municipal Government Report

growth, and a debt burden that is expected to remain manageable despite nearly doubling with the current issue, with significantly more borrowing planned.”

It is anticipated that given this strong foundation and a timely resolution to the State’s education funding issue, the City will receive an additional upgrade to our bond rating next year.

The City’s finances remain sound, through conservative fiscal management and steadily growing reserves. At the end of fiscal year 2000, we now have a fund balance of approximately \$10,000,000 which is slightly over the 5% minimum as recommended by the State of New Hampshire and Rating Agencies.

We have accomplished this while at the same time returning \$3 1/2 million of surpluses to the citizens this past year. Our goal for the coming years is to increase our fund balance to a “moderate” level, maintain adequate reserves, and return any additional savings to the citizens of Nashua.

The fiscal year 2001 budgetary process was definitely a challenging one. It required cooperation and at times, concessions on the part of the various Divisions, my Administration and the Board of Aldermen.

I believe, in the end, we adopted a fair and equitable budget. As we go forward, the challenges are even greater for the fiscal year 2002 budget. We have many issues to consider in the areas such as debt management, services to our citizens and children, growth factors, and at the same time, minimal impact to the tax rate. This is an attainable goal with the cooperation of all branches of this City’s government. I look forward to the challenge

I will be asking you to work with me and the Board of Aldermen to advise us on matters of tax structure and a more realistic growth factor for the Spending Cap for example.

Community Development continues to have high priority in this administration and I don’t need to tell you that this city and region are in the midst of an unusually strong period of economic prosperity. As an example, last year we approved 1.5 million sq. ft. of site plan development. While this has many benefits for us, I am well aware that it creates its challenges for not only the business community but for city government as well.

We are pursuing a number of initiatives to improve the business climate in Nashua. I will be straightening the City’s economic development function to further reinforce the direct link between economic development activities and my office.

As we know from history our economic prosperity has had its ups and down and while we’re up today it is no guarantee for tomorrow. I feel our City must concentrate on economic development so that never again will be facing what we



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## City of Nashua

did in the late '80's. I have suggested moving our economic development function back to City Hall

The Center for Economic Development has been providing economic assistance to the Greater Nashua region but the only funding assistance has come from the city ... noting from Hudson, Merrimack, Litchfield, Amherst, Hollis, Brookline & Milford.

We also need to expand the supply of reasonable priced housing for both home ownership and the rental market. I have asked our Community Development Director Roger Hawk to chair a special task force on affordable housing to get the city, local financial institutions, developers and potential landlords moving in this area.

To continue expansion of our work force I have also charged Roger to harness our resources and continue to build on our reputation as the best place to live and work in America.

We can do this in many ways by improving the visual quality of the entire city and expanding recreational and cultural opportunities. We need to make Downtown an even more active and vibrant center of activity and we must foster the growth of the arts community.

From a social services perspective our Division of Health & Community Services dealt with the West Nile Virus scare and continued its very successful mediation program for at risk adolescents and their families.

We were the first community in the state to address homelessness by creating overflow shelters in the winter months.

The Claremont Decision Dilemma continues to haunt us...

As we all know now, a NH Superior Court judge was very specific in his findings that the statewide property tax violated the N. H. Constitution. He said that such a tax must be proportional and reasonable, and that real property be revalued at least every 5 years.

The Court found that not all property being taxed under the current property tax system is being taxed at the same percent of fair market value across the state.

The Court spent a lot of effort describing the flaws in the State's equalization process and the serious problems created by the different assessing methods in different communities.

The Court also pointed out that large percentages of property may not be taxed at all.

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## Municipal Government Report

All of this led to a finding that the application of the equalization process to the state property tax and the lack of timely statewide reevaluations our state Constitution makes the statewide property tax invalid. Whether you agree with this ruling or not, the NH Supreme Court will ultimately settle it.

From our many discussions with legislative leaders education funding is the priority program in the State's budget. The Legislature must fund an "adequate education" before it funds other state programs. So, the State must continue to provide grant money to school districts.

The good news is that unless the Legislature changes the existing statutes governing its distribution of grant monies or its requirement to fund education before it funds other state priorities, and it is highly unlikely that it will, no school district, including ours, will lose money because of this decision.

### SUPPORT STAFF

A special note of thanks to my entire staff including my Administrative Assistant Maureen Lemieux, soon to be the new Director of the Division of Administrative Services. She has been an invaluable asset to me on budgetary matters.

A big tip of the hat to Mary Nelson, who single handily worked with our congressional delegation obtaining more than \$15 million dollars of federal grants for our city.

The grants included: \$12 million for the Broad St. Parkway which means we will not have to invest any city funds in this project; \$2 million for the CSO project; \$1 million for the commuter rail project and \$400,000 for Mines Falls improvements.

In addition there was a \$500,000 grant for a Merrimack Watershed Study which is directly related to the CSO project.

A Mayor cannot be effective without a great administrative support staff including Helen Baker, our office manager, and Claire Rioux, my administrative secretary and gatekeeper. These two women work long hours many times without the recognition they deserve.

One person can't do it alone nor can one office ... I am very impressed with the quality of our division and department heads, and the entire city employee complement. I feel our citizens should feel very proud of those who are working for them.

### A note of caution ...

As we approach another budget year I must add a real note of caution if we are to remain fiscally viable as a city. We have 16 bargaining units in city government and each union contract that has been negotiated over the past few years has been for

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## City of Nashua

more than the cap. In fact they have averaged more than 3 percent increase each year.

Recently I vetoed one bargaining unit which asked for over 9 percent salary increase for a two-year period with semi-annual raises. Unfortunately my veto was not sustained therefore all the bargaining units in the city will use this particular contract as an example during future negotiations.

In conclusion, it has been a privilege and honor to serve as your Mayor. I've enjoyed the task and we have kept our promise and pledge to keep City Hall and city government open and civil.

Thank you.

### SEAL OF THE CITY

The seal of the City of Nashua shall consist of a circular disk, upon the outer edge of which shall be inserted the words "TOWNSHIP OF DUNSTABLE, 1673," and upon the bottom of the disc the words "CITY OF NASHUA, 1853." In the foreground shall be an anvil and hammer, a plough, a bale of goods, a regulator and a horn of plenty.

Across the center of the disc shall be represented a bridge and train of railroad cars; in the background shall be a cotton mill and iron foundry. In the upper center shall be two clasped hands. The whole to be enclosed in a laurel wreath.



### INTERPRETATION

Laurel - symbolized victory,  
the conquest of the wilderness

Dunstable became a plantation in 1673

Nashua was incorporated as a city in 1853

The clasped hands symbolize the union of  
Nashua and Nashville

The articles in the foreground symbolize the chief occupations  
and leading industries of Nashua.

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## Municipal Government Report

### THE COMMON COUNCIL AND BOARD OF ALDERMEN

Under the City's first Charter of 1853, the Mayor and Aldermen sat as one board, with the Mayor presiding. Though the Mayor exercised "general supervision" over the affairs of the new city, the executive powers of Nashua rested with the full Board which possessed all the powers that town Selectmen had under state law, except as otherwise provided by the Charter.

The Common Council had the "power to make all such salutary and needful by-laws...and make, establish, publish, alter, modify, amend or repeal ordinances, rules, regulations and by-laws..." In addition, the Council oversaw city property and finances, had the power to construct drains and sewers, had all power and authority vested in boards of health, and provided for the appointment or election of city officials and fixed their compensation. The Board of Mayor and Aldermen did not have veto authority over the Council.

The 1853 Charter was significantly amended by the voters in December, 1914. Effective January 1, 1915, the Common Council was abolished and the Board of Aldermen became the legislative authority. The Mayor remained the chief executive officer, but he was now granted veto power over the Board's actions. The Mayor retained the right to introduce legislation, but he would no longer preside over the Board's meetings. Beginning in 1915, the Board of Aldermen elected a President for that purpose.

The final meeting of the Common Council was held on December 15, 1914. During that session, the council did "meet the Board of Mayor and Aldermen in Joint Convention to canvass the vote of the election on December 8<sup>th</sup>." Although the Council adjourned until December 22<sup>nd</sup>, there is no record of the Council meeting on that date.

**Historical Notes:** The 1915 Charter granted limited voting rights to women who were now permitted to vote only "for the choice of a board of education of said city": "The board of inspectors of checklists of said city shall prepare, post up, revise and correct an alphabetical list of the females who are legal voters in each ward of said city qualified under this act to vote for a board of education of said city, in the manner selectmen of towns are required to do in the case of males who are legal voters in towns...and they shall deliver an attested copy of the lists of such female voters, so prepared and corrected, to the clerks of the respective wards...and the said ward clerks shall use the list of such female voters, prepared and corrected as aforesaid in the case of females voting for said board of education. In all other particulars of information required in the case of male voters in said city as to checklists, the same shall be followed as to said checklists of females."

The provision that "Any holder of an office elected at large may be recalled and removed therefrom by the qualified voters of the city..." was first introduced as part of the 1915 Charter. Today, Nashua is the only New Hampshire community that still has a recall provision in its Charter.

## City of Nashua

### PRESIDENTS, BOARD OF COMMON COUNCIL

1853	Aaron F. Stevens	1882	Isaac C. Johnson
1854	Edward Spalding	1883	Isaac C. Johnson
1855	David A.G. Warner	1884	Charles E. Cummings
1856	Samuel C. Crombie	1885	Charles R. McQuesten
1857	Ivory Harmon	1886	Fred C. Anderson
1858	George L. White	1887	Charles T. Lund
1859	Josiah M. Fletcher	1888	Albert H. Bailey
1860	Josiah M. Fletcher	1889	Henry P. Whitney*
1861	Jonathan Parkhurst	1890	Frank P. Rideout
1862	Jacob D. March	1891	Fletcher W. Burnham
1863	Theodore H. Wood	1892	Lester F. Thurber
1864	Henry Holt	1893	Frank L. Kimball
1865	John G. Kimball	1894	William D. Swart
1866	John G. Kimball	1895 – 1896	William D. Swart
1867	Charles D. Copp	1897 – 1898	Edward H. Wason
1868	William B. Buell	1899 – 1900	Charles O. Murray
1869	Benjamin Fletcher Jr.	1901 – 1902	Warren H. Prichard
1870	Eugene F. Whitney	1903 – 1904	Warren H. Prichard
1871	Edwin W. Johnson	1905 – 1906	Moses L. Truel
1872	Thomas H. Pinkham	1907 – 1908	James H. Connor
1873	Loring Farnsworth	1909 – 1910	Harry A. Gregg
1874	Timothy B. Crowley	1911 – 1912	John F. Shea
1875	Edgar B. Burke	1913	Frederick A. Collins**
1876	James H. Dunlap	1913 – 1914	Charles M. Shenton**
1877	Alfred Chase		
1878	Joseph W. Wallace		
1879	James A. Merrill		
1880	Charles W. Stevens		
1881	Guy W. Latham		

\* elected on 33<sup>rd</sup> ballot

\*\* resigned November 4, 1913

\*\* elected November 4, 1913

### PRESIDENTS, BOARD OF ALDERMEN

1920-1921	Fred E. Taggart	1958-1959	Wilfred Pelletier
1922-1925	Edwin Morey	1960-1961	Thomas J. Leonard Jr.
1926-1927	Wilbert Blanchard	1962-1963	Henry J. Fortin
1928-1929	Henry A. Lagasse	1964-1967	Francis LaFlamme
1930-1931	Walter E. Grant	1968-1971	Maurice L. Arel
1932-1933	Charles H. Parker	1972-1975	Donald L. Ethier
1934-1935	Walter E. Grant	1976-1977	Alice L. Dube
1936-1937	Joseph A. Therriault	1978-1979	Donald L. Ethier
1938-1939	Eugene H. Lemay*	1980-1981	Donald C. Davidson
1939	Joseph E. Houde**	1982-1985	Thomas B. Kelley
1940-1941	Edward R. Benoit	1986-1987	Carl Andrade
1942-1943	Walter B. Mason	1988-1991	Thomas B. Kelley
1944-1945	Edward R. Benoit	1992-1993	Philip J. Grandmaison
1946-1947	Lester H. Burnham	1994-1995	Joyce L. Arel
1948-1949	Henry J. Ouellette	1996-1997	Claire McGrath
1950-1953	Conrad H. Bellavance	1998-1999	David G. Fredette
1954-1955	Michael J. Dell Isola	2000-2001	Katherine E. Hersh

\* elected Mayor February 14, 1939; \*\*elected February 14, 1939

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Municipal Government Report

**MUNICIPAL GOVERNMENT**

**2000-2001**

**MAYOR**

Honorable Bernard A. Streater  
Elected at the December 7, 1999  
Mayoral Run-Off Election for a Four Year Term

**PRESIDENT OF THE BOARD OF ALDERMEN**

Alderman-at-Large Katherine E. Hersh  
Elected by the Board of Aldermen for a  
Two Year Term Expiring December 31, 2001

**VICE PRESIDENT OF THE BOARD OF ALDERMEN**

Alderman-at-Large Steven A. Bolton  
Elected by the Board of Aldermen for a  
Two Year Term Expiring December 31, 2001

**ALDERMEN-AT-LARGE**

Three members elected at the Municipal Election

James R. Tollner	1 Sequoia Circle
David Rootovich	5 Shelton Street
Frederick D. Britton	32 Walden Pond Dr.
Term Expires December 31, 2004	
Steven A. Bolton	4 Kyle Drive
Suzan L.R. Franks	42 Cathedral Circle
Katherine E. Hersh	28 Bicentennial Dr.
Term Expires December 31, 2001	

**WARD ALDERMEN**

Ward 1	Kevin McAfee	8 Stonybrook Road
Ward 2	Stephen J. Densberger	22 Nova Road
Ward 3	Kevin E. Gage	16 Granite Street
Ward 4	Marc W. Plamondon	78 Elm Street
Ward 5	Brian S. McCarthy	65 Musket Drive
Ward 6	Robert A. Dion	266 Pine Street
Ward 7	Lori Cardin	76 Marshall Street
Ward 8	Stephen Liamos	29 Spindlewick Dr.
Ward 9	Scott A. Cote	39 Tenby Drive

**CLERK OF THE BOARD:** Paul R. Bergeron, City Clerk  
Patricia E. Lucier, Deputy City Clerk

**LEGISLATIVE ASSISTANT:** Susan Lovering  
Dawn MacMillan, Transcription Specialist

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City of Nashua

**STANDING COMMITTEES: 2000 - 2001**

<u>Budget Review Committee</u>	Britton (CH), Densberger (VC), Cardin, Bolton, Gage, McCarthy, Liamos
<u>Finance Committee</u>	Bolton (VC), Franks, Rootovich, Densberger, Dion, Cote
<u>Human Affairs</u>	Cardin (CH), Franks (VC), Tollner, McAfee, Plamondon
<u>Infrastructure</u>	Rootovich (CH), Plamondon (VC), Gage, Dion, Liamos
<u>Planning &amp; Economic Development</u>	McCarthy (CH), Cote (VC), Plamondon, McAfee, Gage
<u>Personnel/Administrative Affairs</u>	Tollner (CH), Dion (VC), Rootovich, Britton, Liamos
<u>Joint Special School Bldg</u>	Bolton, Franks, Britton, Tollner, McAfee, Densberger, McCarthy, Cardin, Cote

SPECIAL LIAISON COMMITTEE MEMBERSHIP

<u>Board of Education</u> . . . . .	Liamos, Gage (Alt.)
<u>Board of Health</u> . . . . .	Franks, Tollner (Alt.)
<u>Board of Public Works</u> . . . . .	Plamondon, Rootovich (Alt.)
<u>BPW Pension</u> . . . . .	Rootovich, Cardin (Alt.)
<u>Cable TV Advisory Board</u> . . . . .	Liamos, Franks (Alt.)
<u>Capital Equipment Reserve Fund</u> . . . . .	Bolton
<u>Capital Improvements</u> . . . . .	Cote, McCarthy (Alt.)
<u>Center for Economic Development</u> . . . . .	McCarthy
<u>Ethnic Awareness Committee</u> . . . . .	Britton
<u>Housing Authority</u> . . . . .	McAfee, Cardin
<u>Planning Board</u> . . . . .	Hersh, McAfee (Alt.)
<u>Library</u> . . . . .	Hersh
<u>IRA Harris Fund</u> . . . . .	Hersh
<u>Hunt Legacy</u> . . . . .	Hersh

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Municipal Government Report

**CITY ELECTION OFFICIALS**

**2000 - 2001**

**Moderators:**

Ward 1	Linda Scott	12 Massasoit Rd., 03063
Ward 2	V. Mary Hall	66 Manchester St., 03060
Ward 3	Selma R. Pastor	24 Stark Street, 03060
Ward 4	Henry Labine	1 Perry Avenue, 03060
Ward 5	Dennis M. Drake (2000) Eleanor Benson (2000-2001)	5 Grace Drive, 03062 23 Countryside Dr., 03062
Ward 6	Madeleine M. Rousseau	21 Wadleigh Street, 03060
Ward 7	Anne M. Sirois	57 Newbury Street, 03060
Ward 8	Harold Hellinger	5 Lansing Drive, 03062
Ward 9	Mark F. Avery	5 Westray Drive, 03062

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**Ward Clerks:**

Ward 1	Mary Poston	14 Bible Way, 03063
Ward 2	William A. Marshall	15 Watson Street, 03060
Ward 3	Robert P. Blaisdell	32 Webster Street, 03060
Ward 4	Shirley Santerre	1 Clocktower Place, 03060
Ward 5	Jean E. Fortier	1070 W. Hollis St., 03062
Ward 6	Carol Marshall	5 Rice Street, 03060
Ward 7	Valerie Denault	48 Burke Street, 03060
Ward 8	Viola Taranto	5 Belgian Place, 03062
Ward 9	Ann A. Corbett	168 Searles Road, 03062



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City of Nashua  
**CITY ELECTION OFFICIALS**

**2000 - 2001**

**Selectmen:**

Ward 1	Paul G. Bergeron Patricia Chadwick Brooks Thompson	28 Brian Drive, 03063 43 Indian Rock Road, 03063 36 Lutheran Drive, 03063
Ward 2	Heather M. Blondin Kathleen Moran Marc Simoneau	76 Charlotte Street, 03060 21 Danbury Road, 03060 18 Watson Street, 03060
Ward 3	George A. Ferris A. David Pierce Shirley Sakey	59 Walden Pond Drive, 03060 13 Manchester Street, 03060 48 Walden Pond Drive, 03060
Ward 4	Roger Cote Beatrice Farland Clarence C. Krammes	2 Badger Street, 03060 21 Grand Avenue, 03060 6 Mt. Vernon Street 03060
Ward 5	Vacant Patricia D. Allan Madeline Laflamme	107 Shore Drive 55 Buckmeadow Road, 03062
Ward 6	Ida B. Lavoie Normand R. Lavoie Edgar G. LeBlanc	75 Linwood Street, 03060 75 Linwood Street, 03060 25 Wadleigh Street, 03060
Ward 7	June Caron M. Jo-Anne Petersen Lorraine M. Smart	24 Montgomery Avenue, 03060 4 Lynn Street 57 Newbury Street, 03060
Ward 8	Hallock M. Boutwell Eric Schneider Al Cemota	9 Scott Avenue, 03062 19 Stanley Lane, 03062 129 Shelley Drive, 03062
Ward 9	Laurie Dobrowolski Michael Dobrowolski Barbara Spacek	126 Searles Road, 03062 126 Searles Road, 03062 3 Lamb Road, 03062

# Municipal Government Report

## 100 Years Ago...

### Estimated Value of City Property.

		School Houses,	
City Hall building and lot, . . .	\$41,000 00	District No. 1, Lowell road, . . .	\$1,200 00
County building and lot, . . .	25,000 00	" " 2, " " . . .	1,000 00
City farm and buildings, . . .	12,500 00	" " 3, Spring street, . . .	109,585 00
North Common, . . . . .	10,000 00	" " 3, Main street, . . .	20,000 00
South Common, . . . . .	10,000 00	" " 3, East Pearl street, . . .	3,500 00
Engine house and stable, Arlington street, . . . . .	6,000 00	" " 3, Mulberry street, . . .	2,500 00
Land, Arlington street, . . . . .	3,000 00	" " 3, Harbor, . . . . .	12,560 00
Engine house and stable, Olive street, . . . . .	34,000 00	" " 3, Edgeville, . . . . .	1,500 00
Engine house and stable, Quincy street, . . . . .	4,000 00	" " 5, Chandler street, . . .	4,000 00
Engine house and stable, Amherst street, . . . . .	41,000 00	" " 5, Mt. Pleasant, . . .	51,590 00
Engine house, stable and land Lake street, . . . . .	10,450 00	" " 6, Amherst road . . .	1,500 00
Property in hands of fire department including engines, hose, trucks, horses, blankets, tools, etc., . . .	35,450 00	" " 7, Hollis road, . . .	1,000 00
Fire alarm telegraph, . . . . .	11,500 00	" " 9, Dunstable road, . . .	600 00
Property in hands of city engineer, Highway tools, . . . . .	1,300 00	" " 10, " " . . .	1,500 00
Watering troughs and fountains, . . . . .	600 00	" " 11, " " . . .	1,200 00
Property in hands of police department, . . . . .	1,600 00	Apparatus and furniture, . . .	10,660 00
Steam roller, . . . . .	4,000 00	Arlington street school house, . . .	25,000 00
Police station, . . . . .	35,000 00	Furniture, . . . . .	2,000 00
Heating apparatus, furniture and fixtures, City Hall building, . . . . .	5,000 00	Amherst street school house, . . .	15,000 00
		Belvidere school house, . . . . .	17,988 40
		Palm street school house, . . . . .	14,100 00
		Lake street school house, . . . . .	8,275 00
		Land, Norton street, for school house, . . . . .	2,175 00
		Total, . . . . .	\$663,500 00
			\$308,400 00
Furniture and fixtures, County building, . . . . .	\$800 00		\$663,500 00
Greeley site, . . . . .	42,647 66		
Greeley farm, . . . . .	4,500 00		
Land, Webster and Rockland street, . . . . .	1,400 00		
Land, Sargent avenue and Cushing avenue, . . . . .	2,000 00		
Personal property at City Farm, . . . . .	11,577 75		
	\$355,125 41		

From the 1901 Municipal Annual Report

*RESOLUTIONS*  
*PASSED BY THE*  
*BOARD OF ALDERMEN*  
*JULY 1, 2000*  
*THROUGH*  
*JUNE 30, 2001*



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## Municipal Government Report

R-00-105

RELATIVE TO THE TRANSFER OF \$46,076 FROM ACCOUNT 597-86605  
CONTINGENCY-NEGOTIATIONS INTO VARIOUS DEPARTMENTS' PAYROLL  
ACCOUNTS

R-00-107

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 136  
EAST DUNSTABLE ROAD  
(Mary D. Stamas Revocable Trust)

R-00-110

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF CONTRIBUTIONS  
FROM DEVELOPERS INTO CAPITAL PROJECT FUND ACCOUNT 753-3711

*The preceding Resolutions were passed July 11, 2000*

*Katherine E. Hersh President*

*Approved July 13, 2000*

*Bernard A. Streeter, Mayor*

R-00-83

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE  
NEW HAMPSHIRE DEPARTMENT OF ENVIRONMENTAL SERVICES INTO SPECIAL  
REVENUE FUND ACCOUNT 359-6601 "SOLID WASTE AND RECYCLING  
EQUIPMENT PROCUREMENT AND IMPROVEMENT GRANTS" FOR FISCAL YEAR  
2000

R-00-84

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE  
NEW HAMPSHIRE OFFICE OF EMERGENCY MANAGEMENT INTO SPECIAL  
REVENUE FUND ACCOUNT 305-6109 "EMERGENCY PREPAREDNESS GRANTS  
FY '00"

R-00-91

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE  
AMOUNT OF \$8,568 FROM THE NEW HAMPSHIRE DEPARTMENT OF EHALTH &  
HUMAN SERVICES INTO SPECIAL REVENUE ACCOUNT  
#342-6437

R-00-93

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF GRANT FUNDS  
RECEIVED FROM THE NASHUA ROTARY WEST/ROTARY INTERNATIONAL INTO  
SPECIAL REVENUE ACCOUNT #342

R-00-95

AMENDING THE USE OF FUNDING BY THE NASHUA CENTER FOR THE MULTIPLY  
HANDICAPPED IN THE FISCAL YEAR 2001 COMMUNITY DEVELOPMENT BLOCK  
GRANT

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City of Nashua

R-00-102

RELATIVE TO THE TRANSFER OF \$13,374 FROM ACCOUNT 597-86607  
CONTINGENCY – POLICE GRANTS INTO ACCOUNT 531-11555 POLICE  
PATROLMAN-MASTER

R-00-103

RELATIVE TO THE TRANSFER OF \$38,889 FROM ACCOUNT 597-86607  
CONTINGENCY-POLICE GRANTS INTO ACCOUNT 531-11257 POLICE  
DEPARTMENT DISPATCHER

R-00-104

RELATIVE TO THE TRANSFER OF \$56,073 FROM THE CITY RETIREMENT FUND  
(AN EXPENDABLE TRUST FUND – CURRENTLY PENDING ALDERMANIC  
APPROVAL), INTO ACCOUNTS 531-11558 POLICE-PATROLMAN MASTER AND  
ACCOUNT 531-11537 POLICE-LIEUTENANT

R-00-106

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT  
TO EXCEED THE AMOUNT OF ONE MILLION ONE HUNDRED SIXTY-EIGHT  
THOUSAND DOLLARS (\$1,168,000.00) BONDING TO FUND THE INITIAL STAGES  
OF TWO MULTI-YEAR PUBLIC WORKS PROJECTS

R-00-108

AUTHORIZING THE MAYOR TO CONVEY BY DEED THE PROPERTY AT 42 PINE  
STREET TO MARK ARSENAULT IN CONSIDERATION OF THE SUM OF \$14,300

R-00-109

RELATIVE TO AUTHORIZING THE CONVEYANCE OF CITY OWNED LAND OFF  
DOZER ROAD IN SETTLEMENT OF EMINENT DOMAIN PROCEEDING

R-00-111

IN SUPPORT OF REAFFIRMING THE R-9 ZONING TO THE WEST OF THE WEST  
HOLLIS STREET – ROUTE 111A INTERSECTION AND THE RECOMMENDATIONS  
OF THE SOUTHWEST QUADRANT MASTER PLAN UPDATE

R-00-112

RELATIVE TO THE TRANSFER OF \$71,733 FROM ACCOUNT 596-86532  
CONTINGENCY, RETIREMENTS-FIRE DEPARTMENT INTO 532-11 FIRE  
DEPARTMENT PAYROLL FULL-TIME

R-00-113

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE  
STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES  
INTO SPECIAL REVENUE ACCOUNT #341-6404 "CONSUMER EDUCATION  
PROJECT"

R-00-114

RELATIVE TO THE TRANSFER OF \$95,213 FROM ACCOUNT 597-86605  
CONTINGENCY-NEGOTIATIONS, INTO VARIOUS PAYROLL ACCOUNTS

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## Municipal Government Report

R-00-116

AUTHORIZING THE FILING OF APPLICATIONS WITH THE U.S. DEPT. OF TRANSPORTATION FOR GRANTS UNDER THE URBAN MASS TRANSPORTATION ACT OF 1964, AS AMENDED, FOR FISCAL YEARS 2001 AND 2002

R-00-117

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF \$1,800 OBTAINED FROM THE NEW HAMPSHIRE HIGHWAY SAFETY AGENCY INTO SPECIAL REVENUE ACCOUNT 331-6262 "DWI PATROL FY01"

R-00-118

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF \$40,175 OBTAINED UNDER THE BYRNE GRANT PROGRAM, FROM THE NEW HAMPSHIRE DEPARTMENT OF JUSTICE

R-00-121

ESTABLISHING POLLING TIMES FOR THE STATE PRIMARY ELECTION ON SEPTEMBER 12, 2000 AND GENERAL ELECTION ON NOVEMBER 7, 2000

R-00-124

RELATIVE TO AUTHORIZING THE EXCHANGE OF LAND TO RELOCATE EMERGENCY ACCESS TO CITY-OWNED RECREATION LAND

*The preceding Resolutions were passed August 8, 2000*

*Katherine E. Hersh President*

*Approved August 15, 2000*

*Bernard A. Streeter, Mayor*

R-00-115

APPROVING A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA BOARD OF EDUCATION AND THE NASHUA TEACHERS' UNION, LOCAL 1044, AFT, AFL-CIO

*The preceding Resolution was passed August 8, 2000*

*Katherine E. Hersh President*

*Took effect seven days after passage without Mayor's signature*

*August 16, 2000*

R-00-125

EXTENDING CONGRATULATIONS TO THE CUB SCOUTS, PACK 19

*The preceding Resolution was passed September 13, 2000*

*Katherine E. Hersh President*

*Approved September 15, 2000*

*Bernard A. Streeter, Mayor*

R-00-119

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 17 DORA STREET

(Edward Longenberger III and Geraldine L. Longenberger)

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City of Nashua

R-00-120

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 30  
BULOVA DRIVE  
(Thang and Lethu T. Nguyen)

R-00-123

RELATIVE TO THE TRANSFER OF \$35,960 FROM ACCOUNT 592-58005 BAN  
INTEREST INTO ACCOUNT 512-64045 COMPUTER EQUIPMENT – FINANCE  
SERVICES

*The preceding Resolutions were passed September 13, 2000*

*Katherine E. Hersh President*

*Took effect seven days after passage without Mayor's signature:*

*September 21, 2000*

R-00-122

RELATIVE TO THE RE-APPROPRIATION OF FISCAL YEAR 2001 ESCROWS

*The preceding Resolution was passed September 13, 2000*

*Katherine E. Hersh President*

*Approved September 15, 2000*

*Reconsidered, Amended and Passed September 26, 2000*

*Approved September 29, 2000*

*Bernard A. Streeter, Mayor*

R-00-126

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF A FEE OF \$300 A  
MONTH PLUS MILEAGE FROM THE SCHOOL DEPARTMENT INTO SPECIAL  
REVENUE ACCOUNT 342-6466

R-00-128

RELATIVE TO THE TRANSFER OF \$24,783 FROM ACCOUNT #596-86531  
CONTINGENCY-RETIREMENTS, POLICE DEPARTMENT INTO ACCOUNTS 531-11558  
POLICE-PATROLMAN MASTER AND ACCOUNT 531-11120 CLERK TYPIST II

R-00-130

RELATIVE TO THE ESTABLISHMENT OF SPECIAL REVENUE ACCOUNT 331-6263  
"EQUITABLE SHARING/NEHIDTA"

R-00-131

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT  
BETWEEN THE NASHUA BOARD OF EDUCATION AND THE NASHUA  
ASSOCIATION OF SUPERVISORS AND DIRECTORS THROUGH JUNE 30, 2001

R-00-134

ESTABLISHING THE USE OF \$3.5 MILLION UNDESIGNATED FUND BALANCE FOR  
2000 TAX RATE

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## Municipal Government Report

R-00-135

RELATIVE TO THE TRANSFER OF \$3,770 FROM ACCOUNT 513-86005  
CONTINGENCY GENERAL INTO ACCOUNT 513-59100 CITY CLERK'S OFFICE  
MISCELLANEOUS SERVICES

R-00-137

EXTENDING CONGRATULATIONS TO THE NASHUA SOUTH CAL RIPKEN LEAGUE  
12-YEAR OLD ALL STAR BASEBALL SQUAD

R-00-140

RELATIVE TO THE TRANSFER OF \$1,335,000 FROM ACCOUNT 681-31 CAPITAL  
IMPROVEMENT ACCOUNT – SCHOOL ATHLETIC FACILITY INTO ACCOUNT 592-  
85015 INTEREST ON SCHOOL BONDED DEBT

R-00-141

RELATIVE TO RAISING AND APPROPRIATING \$375,000 INTO INTEREST ON CITY  
BONDED DEBT, ACCOUNT 592-85010 FOR THE PURPOSE OF FUNDING THE  
MARCH 15, 2001 INTEREST PAYMENT DUE FOR THE NEW BOND ISSUED ON  
SEPTEMBER 19, 2000

*The preceding Resolutions were passed September 26, 2000*

*Katherine E. Hersh President*

*Approved September 29, 2000*

*Bernard A. Streeter, Mayor*

R-00-127

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE  
COUNTY OF HILLSBOROUGH INTO SPECIAL REVENUE FUND ACCOUNT #342-  
6462 FOR A PLAY LEARNING/PARENT SUPPORT/HOME VISITOR GROUP

R-00-129

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FEDERAL FUNDS  
FROM THE U.S. DEPARTMENT OF HOUSING & URBAN DEVELOPMENT INTO  
SPECIAL REVENUE ACCOUNT #374-7003

R-00-132

RELATIVE TO THE ESTABLISHING OF SEWER ASSESSMENTS AGAINST 13  
NOTTINGHAM DRIVE  
(Richard N. and Carol J. Schnell)

R-00-133

AUTHORIZING THE USE OF AN ADDITIONAL INVESTMENT OF HOME  
INVESTMENT PARTNERSHIP FUNDS FOR 72-76 VINE STREET BY GREATER  
NASHUA HOUSING AND DEVELOPMENT FOUNDATION

R-00-136

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT  
TO EXCEED THE AMOUNT OF TWO MILLION DOLLARS (\$2,000,000) BONDING TO  
FUND CONSTRUCTION OF PHASE III OF NORTHEAST SEWER INTERCEPTOR



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City of Nashua

R-00-138

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF LOCAL LAW ENFORCEMENT BLOCK GRANT FUNDS IN THE AMOUNT OF \$67,512, INTO SPECIAL REVENUE ACCOUNT #331-6264 AND THE TRANSFER FROM ACCOUNT 597-86607 CONTINGENCY POLICE GRANTS INTO THE SPECIAL REVENUE FUND

R-00-139

RELATIVE TO THE TRANSFER OF \$27,595 FROM ACCOUNT 596-86512, CONTINGENCY RETIREMENTS-FINANCIAL SERVICES, INTO ACCOUNT 512-11747, FINANCIAL SERVICES PAYROLL, TREASURER/CFO

R-00-142

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE CITY OF NASHUA AND ITS BOARD OF PUBLIC WORKS AND U.A.W. LOCAL 2232, PROFESSIONAL UNIT THROUGH JUNE 30, 2002

R-00-146

EXTENDING CONGRATULATIONS TO THE NASHUA PRIDE

*The preceding Resolutions were passed October 10, 2000*

*Katherine E. Hersh President*

*Approved October 17, 2000*

*Bernard A. Streeter, Mayor*

R-00-07

AUTHORIZING THE MAYOR TO ENTER INTO A TRANSPORTATION ENHANCEMENT AGREEMENT FOR DANIEL WEBSTER HIGHWAY SIGNAL OPTIMIZATION AND HIGH OCCUPANCY VEHICLE LANE, AND ACCEPT 80% FEDERAL FUNDING

R-00-09

AUTHORIZING THE MAYOR TO ENTER INTO A TRANSPORTATION ENHANCEMENT AGREEMENT FOR DANIEL WEBSTER HIGHWAY SIDEWALK AND PEDESTRIAN IMPROVEMENTS, AND ACCEPT 80% FEDERAL FUNDING

R-00-153

AUTHORIZING THE MAYOR TO APPLY FOR AND ACCEPT A WATER SUPPLY LAND GRANT FROM NHDES FOR THE PURPOSES OF ASSISTING IN THE COST OF ACQUISITION OF ENVIRONMENTALLY SENSITIVE LAND ADJACENT TO PENNICHUCK POND

*The preceding Resolutions were passed October 24, 2000*

*Katherine E. Hersh President*

*Approved October 26, 2000*

*Bernard A. Streeter, Mayor*

R-00-143

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 1 LANGHOLM DRIVE  
(Stephen B. Gove)

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Municipal Government Report

R-00-144

AUTHORIZING THE MAYOR AND CITY TREASURER TO APPLY TO THE NEW HAMPSHIRE DEPARTMENT OF ENVIRONMENTAL SERVICES (NHDES) FOR A LOAN OF \$5,000,000 FROM ITS REVOLVING LOAN FUND FOR EXPENSES RELATED TO THE MULTI-SITE LANDFILL CLOSURE AND PARK IMPROVEMENT PROJECT

R-00-151

RELATIVE TO THE TRANSFER OF \$14,766 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 531-11900 POLICE DEPARTMENT FULL-TIME PAYROLL

R-00-152

RELATIVE TO THE TRANSFER OF \$15,025 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 531-11900 POLICE DEPARTMENT, FULL -TIME PAYROLL

*The preceding Resolutions were passed November 14, 2000*

*Katherine E. Hersh President*

*Approved November 20, 2000*

*Bernard A. Streeter, Mayor*

R-00-145

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF \$55,792 RECEIVED FROM THE NEW HAMPSHIRE JUVENILE ACCOUNTABILITY INCENTIVE BLOCK GRANT INTO SPECIAL REVENUE ACCOUNT 342-6467

R-00-147

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 4 FORDHAM DRIVE  
(Patricia J. Bunce)

R-00-148

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSEMENTS AGAINST 31 LOCK STREET  
(Lillian E. Moreau)

R-00-149

RELATIVE TO THE TRANSFER OF \$5,300 FROM ACCOUNT 341-6404 "MEDIATION COMMUNITY EDUCATION SERVICES" INTO ACCOUNT 341-6453 "MARITAL MEDIATION PROGRAM"

R-00-150

RELATIVE TO AMENDING THE COMMUNITY DEVELOPMENT BLOCK GRANT TO FUND THE OPERATION OF ADDITIONAL EMERGENCY SHELTER BEDS

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City of Nashua

R-00-154

RELATIVE TO THE ACCEPTANCE OF \$10,000 RECEIVED FROM THE STATE OF NEW HAMPSHIRE DIVISION OF ENVIRONMENTAL SERVICES INTO SPECIAL REVENUE FUND ACCOUNT #351-6510 "MINES FALLS IMPROVEMENTS GRANT" AND EXPENDITURE THEREOF

R-00-157

RELATIVE TO THE TRANSFER OF \$1,015,418 FROM ACCOUNT 597-86605 CONTINGENCY – NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

R-00-158

RELATIVE TO THE TRANSFER OF \$22,888 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO VARIOUS DEPARTMENTS' PAYROLL ACCOUNTS

R-00-159

RELATIVE TO THE TRANSFER OF \$35,234 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

R-00-160

RELATIVE TO THE TRANSFER OF \$8,266 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 581-11 SCHOOL DEPARTMENT PAYROLL

R-00-161

AUTHORIZING THE TRANSFER OF \$27,680 FROM ACCOUNT 591-86005 GENERAL CONTINGENCY INTO 531-64 POLICE DEPARTMENT EQUIPMENT (SMART TRAILERS) FOR THE PURCHASE OF TWO SMART TRAILERS

*The preceding Resolutions were passed November 28, 2000*

*Katherine E. Hersh President*

*Approved November 29, 2000*

*Bernard A. Streeter, Mayor*

R-00-155

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE NASHUA BOARD OF POLICE COMMISSIONERS AND THE NASHUA POLICE COMMUNICATIONS UNION FOR THE PERIOD FROM JULY 1, 2000 AND JUNE 30, 2002

R-00-156

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 7 BURGESS STREET

(Clifford S. and Catherine Monroe)

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Municipal Government Report

R-00-162

RELATIVE TO THE TRANSFER OF \$71,810 FROM ACCOUNT 596-86531  
CONTINGENCY-RETIREMENTS, POLICE DEPARTMENT, INTO ACCOUNT 531-  
11900 POLICE FULL-TIME PAYROLL

R-00-163

RELATIVE TO THE TRANSFER OF \$10,000 FROM ACCOUNT 591-86005  
CONTINGENCY-GENERAL INTO ACCOUNT 505-81039 HUMANE SOCIETY  
SERVICES

R-00-165

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS, PEE WEE  
PURPLE DIVISION FOOTBALL TEAM

R-00-166

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS  
FOOTBALL PEE WEE PURPLE CHEERLEADING SQUAD

R-00-167

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS MIDGETS  
FOOTBALL TEAM

R-00-168

EXTENDING CONGRATULATIONS TO THE NASHUA ELKS CRUSADERS  
FOOTBALL MIDGETS CHEERLEADING SQUAD

*The preceding Resolutions were passed December 12, 2000*

*Katherine E. Hersh President*

*Approved December 14, 2000*

*Bernard A. Streeter, Mayor*

R-00-164

TRANSFERRING \$1,000,000.00 FROM THE SCHOOL CAPITAL RESERVE FUND TO  
THE ELM STREET JUNIOR HIGH RENOVATION FUND

*The preceding Resolution was passed December 26, 2000*

*Katherine E. Hersh President*

*Approved January 2, 2001*

*Bernard A. Streeter, Mayor*

R-00-170

RELATIVE TO THE ACCEPTANCE AND USE OF A 1994 FORD E300 AMBULANCE  
FROM ROCKINGHAM AMBULANCE SERVICE, INC.

R-01-180

AUTHORIZING THE ACCEPTANCE OF THE GRANT OF AN EASEMENT FOR  
PUBLIC PEDESTRIAN AND BICYCLE USE ON LAND BETWEEN RIDGE ROAD AND  
SEARLES ROAD

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City of Nashua

*The preceding Resolutions were passed January 9, 2001*

*Katherine E. Hersh President*

*Approved January 10, 2001*

*Bernard A. Streeter, Mayor*

R-01-182

REQUESTING THE GOVERNOR AND COUNCIL TO DECLARE A SPECIAL ELECTION TO FILL A VACANCY FOR REPRESENTATIVE TO THE GENERAL COURT FROM DISTRICT 29 (WARD 4)

*The preceding Resolution was passed January 23, 2001*

*Katherine E. Hersh President*

*Approved January 23, 2001*

*Bernard A. Streeter, Mayor*

R-00-169

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 43 EAST OTTERSON STREET  
(Cynthia M. McGraw)

R-00-171

REQUESTING OF THE CITY DELEGATION TO THE STATE LEGISLATURE THAT A PORTION OF MOTOR VEHICLE FINES BE RETURNED TO THE COMMUNITY

R-01-176

RELATIVE TO THE TRANSFER OF \$19,100 FROM ACCOUNT 591-86005 CONTINGENCY-GENERAL INTO ACCOUNT 751-3726 CAPITAL PROJECT

R-01-177

RELATIVE TO THE ACCEPTANCE OF \$29,250 RECEIVED FROM THE STATE OF NEW HAMPSHIRE, DEPARTMENT OF JUSTICE, INTO SPECIAL REVENUE ACCOUNT 331-6265 "DOMESTIC VIOLENCE VICTIM'S ADVOCATE YEAR TWO"

R-01-178

RELATIVE TO THE ACCEPTANCE OF \$47,000 RECEIVED FROM THE STATE OF NEW HAMPSHIRE, DEPARTMENT OF JUSTICE, INTO SPECIAL REVENUE ACCOUNT 331-6266 "DOMESTIC VIOLENCE - YEAR FOUR"

R-01-181

HONORING A DEVOTED AND OUTSTANDING MUSIC TEACHER, ROBERT W. PLAMONDON, ALSO KNOWN AS "MR. P"

R-01-184

AUTHORIZING THE MAYOR TO APPLY FOR AND ACCEPT A GRANT FROM THE NEW HAMPSHIRE LAND AND COMMUNITY HERITAGE INVESTMENT PROGRAM FOR THE PURPOSE OF OBTAINING AN AGRICULTURAL PROTECTION EASEMENT ON A PORTION OF THE SULLIVAN FARM ON COBURN ROAD

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## Municipal Government Report

*The preceding Resolutions were passed January 23, 2001  
Katherine E. Hersh President  
Approved January 24, 2001  
Bernard A. Streeter, Mayor*

R-01-175

APPROVING THE COST ITEMS OF THE COLLECTIVE BARGAINING AGREEMENT  
WITH THE NASHUA POLICE SUPERVISORS ASSOCIATION FOR THE PERIOD  
FROM JULY 1, 2000 TO JUNE 30, 2002

*The preceding Resolution was passed January 23, 2001  
Katherine E. Hersh President  
Vetoed by Mayor Bernard A. Streeter, January 29, 2001  
Reconsidered, Veto Overridden February 13, 2001*

R-01-185

AUTHORIZING THE MAYOR TO APPLY FOR AND ACCEPT A GRANT FROM THE  
NEW HAMPSHIRE LAND AND COMMUNITY HERITAGE INVESTMENT PROGRAM  
FOR THE PURPOSE OF ASSISTING IN THE COST OF ACQUISITION OF  
ENVIRONMENTALLY SENSITIVE LAND ADJACENT TO PENNICHUCK POND

*The preceding Resolution was passed February 1, 2001  
Katherine E. Hersh President  
Approved February 1, 2001  
Bernard A. Streeter, Mayor*

R-01-174

AUTHORIZING THE MAYOR TO CONVEY A DISCONTINUED STREET KNOWN AS  
HARRISON AVENUE

R-01-179

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 9  
JUNIPER LANE  
(Donald P. and Carol A. Lavoie/Trustees of DP & CA Lavoie Revocable Trust)

R-01-183

RELATIVE TO THE TRANSFER OF \$2,5000 FROM ACCOUNT 591-86005 –  
GENERAL CONTINGENCY INTO VARIOUS CITY CLERK ACCOUNTS TO COVER  
EXPENSES FOR THE SPECIAL ELECTION FOR STATE REPRESENTATIVE,  
DISTRICT 29 (WARD 4)

R-01-186

AUTHORIZING THE RELEASE OF A PUBLIC DRAINAGE EASEMENT THAT HAS  
BEEN RELOCATED ON PROPERTY OF SOUTHWOOD CORPORATION, MAP G,  
LOT 590

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City of Nashua

R-01-193

ESTABLISHING POLLING TIMES FOR THE SPECIAL STATE PRIMARY ELECTION ON MARCH 13, 2001 AND THE SPECIAL STATE GENERAL ELECTION ON APRIL 17, 2001, BEING HELD FOR THE PURPOSE OF FILLING A VACANCY FOR STATE REPRESENTATIVE DISTRICT 29 (WARD4)

*The preceding Resolution was passed February 13, 2001*

*Katherine E. Hersh President*

*Approved February 20, 2001*

*Bernard A. Streeter, Mayor*

R-01-201

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF CONTRIBUTIONS AND DONATIONS INTO CAPITAL PROJECT FUND 781-3761 – "SCHOOL RECTANGULAR SPORTS FIELD", TO SUPPLEMENT REQUIRED REVENUE SOURCES

*The preceding Resolution was passed February 27, 2001*

*Katherine E. Hersh President*

*Approved February 28, 2001*

*Bernard A. Streeter, Mayor*

R-01-187

RELATIVE TO THE TRANSFER OF \$150,000 FROM EXPENDABLE TRUST FUND ACCOUNT #974 – SNOW REMOVAL FUND INTO VARIOUS STREET DEPARTMENT ACCOUNTS FOR THE PURPOSE OF COVERING SHORTFALLS DUE TO THE TIMING AND FREQUENCY OF SNOW STORMS

R-01-188

RELATIVE TO THE TRANSFER OF \$4,079 FROM ACCOUNT 596-86531, CONTINGENCY RETIREMENTS – POLICE DEPARTMENT AND \$12,133 FROM ACCOUNT 975 CITY RETIREMENT FUND (AN EXPENDABLE TRUST FUND) INTO ACCOUNT 531-11900 POLICE DEPARTMENT, FULL -TIME PAYROLL

R-01-189

NAMING THE AREA KNOWN AS WALNUT STREET OVAL "HELLENIC CIRCLE"

R-01-190

AUTHORIZING THE MAYOR TO CONVEY A DISCONTINUED SEGMENT OF LEE STREET

R-01-191

AUTHORIZING THE MAYOR TO CONVEY THE CITY'S INTEREST IN PROPERTY LOCATED AT THE CORNER OF BOYSLTON STREET AND A DISCONTINUED STREET CALLED HARRISON AVENUE TO CONSTANCE GAUTHIER

*The preceding Resolutions were passed March 13, 2001*

*Katherine E. Hersh President*

*Approved March 16, 2001*

*Bernard A. Streeter, Mayor*

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## Municipal Government Report

R-01-196

AUTHORIZING THE CITY OF NASHUA AND THE NASHUA POLICE DEPARTMENT TO ACCEPT AND APPROPRIATE FUNDS IN THE AMOUNT OF \$8,334 OBTAINED FROM THE DEPARTMENT OF JUSTICE, STATE OF NEW HAMPSHIRE, INTO SPECIAL REVENUE ACCOUNT #331-6267 "YOUTH CRIME PREVENTION GRANT YEAR FOUR", FOR THE PURPOSE OF CONTINUING THE EXPANSION OF THE COMMUNITY CENTER FOR YOUTH FROM TWO (2) DAYS A WEEK TO FULL TIME

R-01-197

RELATIVE TO THE TRANSFER OF \$8,562 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 531-11 POLICE DEPARTMENT PAYROLL

R-01-198

RELATIVE TO THE TRANSFER OF \$32,429 FROM ACCOUNT 597-86605 CONTINGENCY-NEGOTIATIONS INTO ACCOUNT 531-11 POLICE DEPARTMENT PAYROLL

R-01-199

RELATIVE TO THE ACCEPTANCE OF CERTAIN FUNDS FROM THE BUREAU OF DISEASE AND APPROPRIATION INTO SPECIAL REVENUE ACCOUNTS #342 FOR DISEASE CONTROL PROGRAM SERVICES

R-01-200

RELATIVE TO THE ACCEPTANCE OF CERTAIN FUNDS FROM THE BUREAU OF MATERNAL AND CHILD HEALTH SERVICES AND APPROPRIATION INTO SPECIAL REVENUE ACCOUNT #342-6449 FOR CHILD HEALTH PROGRAM SERVICES

R-01-204

EXTENDING CONGRATULATIONS TO THE NASHUA HIGH SCHOOL GIRLS CLASS L TRACK AND FIELD TEAM

R-01-205

RELATIVE TO THE TRANSFER OF \$1,250,000 FROM THE SCHOOL CAPITAL RESERVE FUND INTO CAPITAL PROJECT FUND ACCOUNT 781-3760

*The preceding Resolutions were passed March 27, 2001*

*Katherine E. Hersh President*

*Approved April 2, 2001*

*Bernard A. Streeter, Mayor*

R-01-195

AUTHORIZING A TWENTY (20) YEAR EXTENSION (FROM 2027 TO 2047) OF THE MASTER LEASE TO THE NASHUA AIRPORT AUTHORITY

R-01-202

RELATIVE TO THE TRANSFER OF \$57,000 FROM ACCOUNT 597-86607 "CONTINGENCY NEGOTIATIONS – POLICE GRANTS" INTO ACCOUNT 331-6259 "COPS: UNIVERSAL HIRING SUPPLEMENTAL GRANT YEAR 2" FOR THE PURPOSE OF PROVIDING THE RECIPIENT MATCH FOR THE GRANT



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City of Nashua

R-01-203  
RELATIVE TO THE RELEASE OF SEWER ASSESSMENTS AGAINST  
9 JUNIPER LANE  
(Lavoie)

R-01-208  
RELATIVE TO THE TRANSFER OF \$35,000 FROM ACCOUNT 591-86005  
CONTINGENCY-GENERAL INTO ACCOUNT 534-32020 ELECTRICITY, STREET  
LIGHTING

R-01-209  
RELATIVE TO THE TRANSFER OF \$16,553 FROM ACCOUNT 591-86005  
CONTINGENCY-GENERAL INTO ACCOUNT 555-11707 SUPERVISOR-TRAFFIC  
SIGNS FULL-TIME PAYROLL

R-01-210  
RELATIVE TO THE TRANSFER OF \$218,454 FROM ACCOUNT 975 "CITY  
RETIREMENT FUND" (AN EXPENDABLE TRUST FUND) AND \$60,217 FROM  
ACCOUNT 591-86005 CONTINGENCY-GENERAL INTO 532-11 FIRE DEPARTMENT  
PAYROLL FULL-TIME

R-01-211  
RELATIVE TO THE TRANSFER OF \$21,132 FROM ACCOUNT 975 "CITY  
RETIREMENT FUND" (AN EXPANDABLE TRUST FUND) INTO ACCOUNT 542-  
11582 "PUBLIC HEALTH DEPARTMENT – PUBLIC HEALTH NURSE, FULL-TIME  
PAYROLL"

*The preceding Resolutions were passed April 10, 2001  
Katherine E. Hersh President  
Approved April 12, 2001  
Bernard A. Streeter, Mayor*

R-01-206  
AUTHORIZING THE CONVEYANCE OF A 15-FOOT –WIDE POWER LINE  
EASEMENT TO PUBLIC SERVICE COMPANY OF NEW HAMPSHIRE PARALLEL TO  
THE EXISTING 100-FOOT EASEMENT ON CITY-OWNED  
LAND BEING DEVELOPED FOR THE RECTANGULAR FIELD OFF WEST HOLLIS  
STREET

R-01-207  
RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE  
STATE OF NEW HAMPSHIRE, TITLE V JUVENILE JUSTICE AND DELINQUENCY  
PREVENTION FUNDS, INTO SPECIAL REVENUE ACCOUNT 341-6412

R-01-213  
RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS FROM THE  
STATE OF NEW HAMPSHIRE DEPARTMENT OF HEALTH AND HUMAN SERVICES  
INTO SPECIAL REVENUE ACCOUNT 341-6413 "CHILD CARE RECRUITMENT AND  
TRAINING GRANT"

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Municipal Government Report

R-01-214

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF \$1,362 FROM THE STATE OF NEW HAMPSHIRE HIGHWAY SAFETY AGENCY, INTO SPECIAL REVENUE ACCOUNT 331-6268

R-01-215

RELATIVE TO THE TRANSFER OF \$23,641 FROM ACCOUNT 597-86605 CONTINGENCY – NEGOTIATIONS INTO VARIOUS PAYROLL ACCOUNTS

R-01-216

AMEND THE USE OF FUNDS UNDER THE COMMUNITY DEVELOPMENT BLOCK GRANT FOR FY01

R-01-219

AUTHORIZING THE MAYOR TO APPLY FOR THE COMMUNITY DEVELOPMENT BLOCK GRANT, FISCAL YEAR 2002

R-01-220

HONORING LAUREN JENNIFER MEEHAN – MISS NEW HAMPSHIRE 2000

*The preceding Resolutions were passed April 24, 2001*

*Katherine E. Hersh President*

*Approved April 25, 2001*

*Bernard A. Streeter, Mayor*

R-00-172

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF FOUR HUNDRED SIXTY THOUSAND DOLLARS (\$460000,000) BONDING TO FUND THE PURCHASE OF LAND FROM WESTWOOD PARK,L.L.C.

R-00-173

AUTHORIZING THE ACQUISITION OF APPROXIMATELY 295 ACRES OF LAND LOCATED BETWEEN AMHERST STREET AND THE HOLLIS BOUNDARY AND BETWEEN THE NASHUA AIRPORT AND PENNICHUCK POND FOR CONSERVATION AND PUBLIC RECREATION PURPOSES

*The preceding Resolutions were passed May 8, 2001*

*Katherine E. Hersh President*

*Approved May 9, 2001*

*Bernard A. Streeter, Mayor*

R-01-225

RELATIVE TO THE TRANSFER OF REMAINING FUNDS OF \$18,750 FROM ACCOUNT 505-81012 (CENTER FOR ECONOMIC DEVELOPMENT) AND \$10,000 FROM ACCOUNT 591-86003 (CONTINGENCY, CENTER FOR ECONOMIC DEVELOPMENT) INTO DEPARTMENT 573 (ECONOMIC DEVELOPMENT) IN ORDER TO PROVIDE FUNDING FOR THE ECONOMIC DEVELOPMENT DEPARTMENT

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City of Nashua

R-01-226

EXTENDING CONGRATULATIONS TO THE NASHUA HIGH SCHOOL GIRLS  
BASKETBALL TEAM 2000-2001 STATE CLASS L CHAMPIONS

R-01-232

RELATIVE TO THE TRANSFER OF \$100,000 FROM ACCOUNT 352-6501 "HOLMAN  
STADIUM IMPROVEMENTS" INTO ACCOUNT 752-6914 "CAPITAL PROJECT –  
HOLMAN STADIUM"

*The preceding Resolutions were passed May 8, 2001*

*Katherine E. Hersh President*

*Approved May 10, 2001*

*Bernard A. Streeter, Mayor*

R-01-217

AUTHORIZING THE CITY TO ASSUME FULL RESPONSIBILITY FOR  
ADMINISTRATION OF THE ECONOMIC DEVELOPMENT REVOLVING LOAN FUND  
OPERATED UNDER R-93-92

R-01-233

EXTENDING CONGRATULATIONS TO THE BISHOP GUERTIN HIGH SCHOOL ICE  
HOCKEY TEAM FOR THEIR 2000-2001 NHIAA DIVISION 1 ICE HOCKEY  
CHAMPIONSHIP

*The preceding Resolutions were passed May 22, 2001*

*Katherine E. Hersh President*

*Approved May 25, 2001*

*Bernard A. Streeter, Mayor*

R-01-218

AUTHORIZING THE MAYOR TO ENTER INTO A SITE LEASE AGREEMENT WITH  
CENTER BROADCASTING CORP. (TV13 NASHUA) FOR ANTENNA AND GROUND  
SPACE AT THE CITY'S COMMUNICATIONS TOWER OFF OF SHAKESPEARE ROAD

R-01-221

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 105-  
107 WEST HOLLIS STREET  
(Gerard E. and Emma O. Bourgeois)

R-01-223

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF GRANTS IN THE  
AMOUNT OF \$184,000 FROM THE FEDERAL TRANSIT ADMINISTRATION OF THE  
US DOT AND \$150,000 FROM THE DEPARTMENT OF HEALTH AND HUMAN  
SERVICES OF THE STATE OF NEW HAMPSHIRE INTO SPECIAL REVENUE FUND  
ACCOUNT 374-7231 FOR JOB ACCESS AND REVERSE COMMUTE TRANSIT

R-01-227

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 31  
RUSSELL STREET  
(Denis M. and Maureen L. Gallant)

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## Municipal Government Report

R-01-228

AUTHORIZING THE MAYOR TO ENTER INTO THE ATTACHED FIVE-YEAR CONTRACT FOR SERVICES WITH THE HUMANE SOCIETY FOR GREATER NASHUA

R-01-229

RELATIVE TO THE ACCEPTANCE AND APPROPRIATION OF FUNDS IN THE AMOUNT OF \$5,000 FROM THE SAMUEL P. HUNT FOUNDATION INTO SPECIAL REVENUE ACCOUNT 313-6305 "SAMUEL P. HUNT FOUNDATION FUND"

R-01-230

AUTHORIZING THE MAYOR TO ENTER INTO A "CONCESSION AGREEMENT" WITH THE NASHUA PRIDE PROFESSIONAL BASEBALL, LLC OF THE ATLANTIC LEAGUE OF PROFESSIONAL BASEBALL CLUBS, INC.

R-01-231

AUTHORIZING THE MAYOR AND THE CITY TREASURER TO ISSUE BONDS NOT TO EXCEED THE AMOUNT OF FOUR MILLION FOUR HUNDRED THOUSAND DOLLARS (\$4,400,000.00) BONDING TO FUND RENOVATIONS AND IMPROVEMENTS AT THE HOLMAN STADIUM FACILITY

R-01-234

RELATIVE TO THE TRANSFER OF \$65,637 FROM VARIOUS ACCOUNTS INTO CAPITAL IMPROVEMENTS ACCOUNT #655-10 "THERMOPLASTIC ROADWAY STRIPING"

R-01-235

RELATIVE TO THE TRANSFER OF \$2,000 FROM ACCOUNT 561-75023 "EDGEWOOD CEMETERY – MAINTENANCE, GENERAL BUILDINGS AND GROUNDS" INTO ACCOUNT 561-12153 "EDGEWOOD CEMETERY, SUMMER GROUNDSMAN"

R-01-239

RELATIVE TO THE TRANSFER OF \$185,608 FROM EXPENDABLE TRUST FUND ACCOUNT #974-SNOW REMOVAL FUND INTO ACCOUNT 553-13004 STREET DEPARTMENT PAYROLL – OVERTIME

R-01-240

RELATIVE TO APPROPRIATING \$296,373 FROM FY2001 EXCESS REVENUES INTO VARIOUS ACCOUNTS

R-01-241

APPROVING THE COST ITEMS OF A COLLECTIVE BARGAINING AGREEMENT BETWEEN THE BOARD OF TRUSTEES OF THE NASHUA PUBLIC LIBRARY AND THE NASHUA PUBLIC LIBRARY EMPLOYEES LOCAL #4831, AFT, FPE, AFL-CIO FOR THE PERIOD FROM JULY 1, 2001 THROUGH JUNE 30, 2004

*The preceding Resolutions were passed June 12, 2001*

*Katherine E. Hersh President*

*Approved June 15, 2001*

*Bernard A. Streeter, Mayor*

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City of Nashua

R-01-224

RELATIVE TO THE ESTABLISHMENT OF SEWER ASSESSMENTS AGAINST 614  
SOUTH MAIN STREET  
(Joaquin T. DaSilva, Jr. and Deborah G. DaSilva)

R-01-249

EXTENDING CONGRATULATIONS TO THE BISHOP GUERTIN HIGH SCHOOL  
GIRLS TENNIS TEAM FOR THEIR 2001 CLASS L CHAMPIONSHIP

*The preceding Resolutions were passed June 12, 2001*

*Katherine E. Hersh President*

*Approved June 19, 2001*

*Bernard A. Streeter, Mayor*

R-01-238

RELATIVE TO THE ADOPTION OF FISCAL YEAR 2002 PROPOSED BUDGET FOR  
THE CITY OF NASHUA GENERAL FUND

R-01-243

RELATIVE TO THE TRANSFER OF \$15,000 FROM ACCOUNT 591-86005  
"CONTINGENCY GENERAL" INTO ACCOUNT 516-54016 "PURCHASING  
DEPARTMENT ADS PERSONNEL, OTHER DEPARTMENTS"

R-01-244

RELATIVE TO THE TRANSFER OF \$30,180 FROM ACCOUNT 591-86005  
"CONTINGENCY GENERAL", INTO ACCOUNT 532-119900 "FIRE DEPARTMENT  
FULL-TIME PAYROLL"

R-01-246

RELATIVE TO THE TRANSFER OF \$150,000 FROM EXPENDABLE TRUST FUND  
ACCOUNT #973 "WELFARE FUND" INTO ACCOUNT #545-97020 "WELFARE COSTS,  
RENT PAYMENTS"

R-01-250

EXTENDING CONGRATULATIONS TO THE NASHUA HIGH SCHOOL CLASS L  
BASEBALL TEAM

R-01-257

RELATIVE TO PARTICIPATION IN THE MERRIMACK CSO COLATION

*The preceding Resolutions were passed June 26, 2001*

*Katherine E. Hersh President*

*Approved June 27, 2001*

*Bernard A. Streeter, Mayor*

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## Municipal Government Report

*100 Years ago...*

### A JOINT RESOLUTION.

IN RELATION TO THE DEATH OF PRESIDENT MCKINLEY.

That the City Councils of Nashua have heard with profound sorrow the announcement of the death of Hon. William McKinley, late president of the United States of America.

That by his death the country has sustained an irreparable loss.

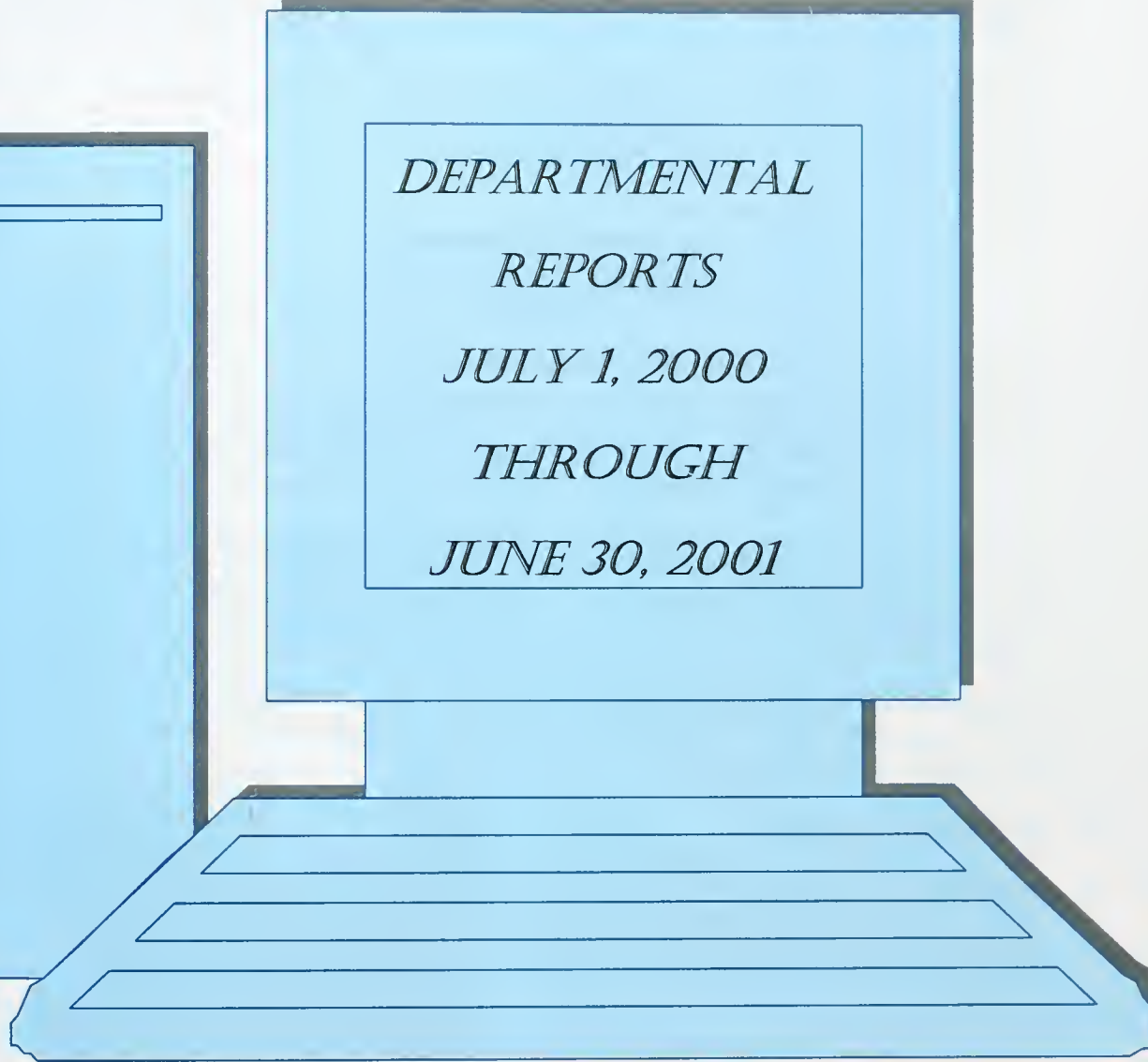
He won distinction, honorable mention and promotion as a soldier in the Civil War. He was a legislator of rare ability, a gifted orator, a tribune of the people, whose rights he ever defended with unselfish devotion, and the unbounded confidence in them which he at all times displayed cost him, finally, his life, and the nation its chief executive.

A man of great, good judgment and vast experience in national affairs, never has a chief executive of this republic been confronted with more serious questions than our late president, yet in every instance he approached the solution of such national problems with the laudable ambition to promote the best interest of all classes of our people. To the discharge of his public duties he gave the resources of a mind richly endowed by nature with rare intellectual gifts. Cautious, he seldom made a mistake; honest, he always looked to the advancement of the general welfare; patriotic, he gave the best of his mind and body to the protection and advancement of the interests of the country he loved so well. His whole career, as a private citizen, soldier, statesman, stamps him as one of the highest types of American citizenship.

The people of our city, state and nation will ever reverence his name and treasure the memory of his virtues. We extend to his devoted wife and the members of his family our sincere sympathy in the great loss which they have sustained.

Be it further resolved, That a copy of these resolutions be sent to the grief stricken widow; that the same be published in the Nashua Daily Telegraph and Nashua Press; and that they be spread upon the records of the City Councils of our city.

Passed Sept. 14, 1901.

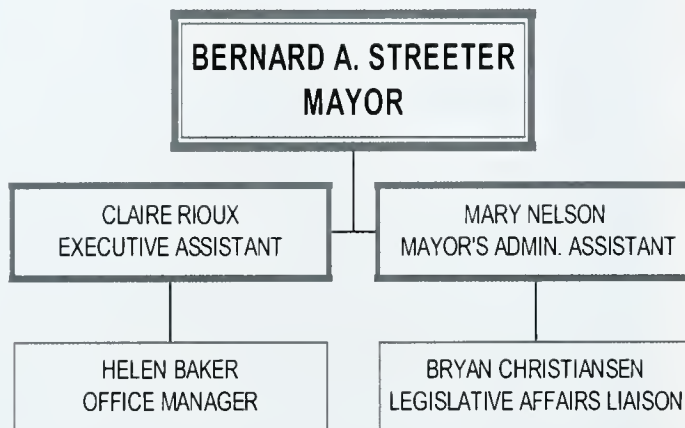


*DEPARTMENTAL  
REPORTS  
JULY 1, 2000  
THROUGH  
JUNE 30, 2001*

**OFFICE OF THE MAYOR**

**Bernard A. Streeter, Mayor**

**Organizational Chart  
Mayor Bernard A. Streeter  
City of Nashua**



**State of the City February 6, 2001**

Mayor Streeter's status report of major projects in the city.  
(See page 90 for full address.)

**Delegation Meeting**

Mayor Streeter met regularly with the Nashua Delegation to the State house regarding issues before the city and the legislators including education funding, labor relations, wastewater regulations, motor vehicle fees and many other topics. The year was concluded with holiday gathering in the Mayor's office.

**CEO Roundtable**

Mayor Streeter met with Presidents and Chief Executive Officers of local business and colleges to discuss areas of common interest with them. At these meetings an update was given by city staff as to the financial position and direction of the city and the business community responded in kind with their thoughts and outlooks on the economy.





**Mayor's Arts Ball, March 10, 2001**

The first Mayor's Arts Ball provided us with the tools to explore the financial and economic feasibility of building a new or renovated performing and visual arts center in our city. This facility would be the home for the American Stage Festival, the Nashua Symphony and Northern Ballet Theatre, and provide the venue for our non-professional performing organizations as well as an art gallery and a children's museum.

**Mayor's Veterans Council - High School diplomas to 10 veterans  
April 4, 2001**

Veterans who left school before graduation to help the county during the World War II received an honorary high school diploma. "Thank you not for receiving a piece of paper, a high school diploma, but serving your country in a time of need" Mayor Streeter.

**Commuter Rail Steering Committee April 17, 2001**

The City of Nashua and the Nashua Regional Planning Commission form the Nashua Commuter Rail Steering Committee to focus on getting the commuter rail service back to Nashua. Members of the committee include, elected and appointed representatives from the State of Massachusetts and New Hampshire, Guilford Transportation, railroad buffs, environmental agencies, the congressional delegations from both states, and Nashua city staff.



**National Volunteer Week April 22-28  
Mayor's Volunteer Recognition  
Committee**

Mayor Streeter celebrates Volunteer Week "I thought this would be a great time to kick-off Nashua's Volunteer Week I hope this will encourage everyone in the city to give something back to our neighbors".

The Mayor's volunteer recognition committee unveiled the volunteer website which is available to all residents who wish to become more active in the community. A database of non-profit organizations can be searched at [www.gonashua.com](http://www.gonashua.com)

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## Municipal Government Report



**"Keep Nashua Beautiful" drawing contest, May 10, 2001** sponsored by The Telegraph as part of Earth Day celebrations. Mayor Bernard Streeter and George Crombie, Director of Public Works presented the awards to the winners. The children drew pictures of a downtown Nashua location.



**Celebrating Independence:**  
**Nashua has raised the flags of many countries to celebrate independence**  
"Sharing in the celebrations and festivities with other country cultures and their citizens who have joined us here in Nashua has been one of the many things that I have come to appreciate as Mayor. We are a diverse city of many cultures and traditions," the Mayor said

**ADMINISTRATIVE SERVICES DIVISION**

**Administrative Services Director**

**John Scruton**

(Left city employment:  
January 2, 2001)

**Maureen Lemieux**

(Appointed: February 13, 2001)

**ASSESSING DEPARTMENT**

**Board of Assessors**

**Marylou Blaisdell, Chair**  
**Dominic D'Antoni**  
**Rex Norman**  
**Alternate Dr. Kevin Moriarty**

The duty of the Board of Assessors is to see that department policies are in compliance with the laws and regulations of the State Department of Revenue Administration. The Board is ultimately responsible for all assessments and must review all applications for abatement. Regularly scheduled meetings of the Board are held the second and fourth Thursday of each month at 4:30 p.m. The meetings are open and public, but appointments are required for appearance before the Board and can easily be made by calling the department staff at 589-3040. Accommodating appointments at times other than Thursdays will be made if and when necessary.

**Assessors Office**

**Chief Assessor**

**Angelo Marino**

**Appraiser VI**

**Andrew LeMay**

**Appraiser III**

**Robert Lakeman**

**Appraiser II**

**Gary Turgis**

**Appraiser I**

**Gregory Turgis**

**Administrative Assistant**

**Jeanne Dunfey**

**Department Coordinator**

**Cheryl Walley**

**Deeds Specialist**

**Louise Brown**

**Exemptions Specialist**

**Michelle Rochette**

**Plans/New Accounts Specialist**

**Andrea Bryer**

**Data Collector**

**Wynta Witcher**

Nashua's proximity to Boston's cultural influence, the New Hampshire/Maine coastline, the White Mountains, a good highway system, and some of the most highly respected industrial, educational and medical facilities in the world, has contributed to its continued growth. Also, the one million square foot Pheasant Lane Mall with 150 retail shops, a variety of retail shopping areas and plazas, fine restaurants, and excellent schools make Nashua an extremely attractive place to live or visit.

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## Municipal Government Report

The real estate market continued to be strong in the Nashua area throughout 2000 and 2001 but some changes have been noted. While marketing times have begun to stabilize, inventory of available, affordable housing is still low. Favorable financing has been a positive factor in the movement of real estate this year as in the past. Moderately priced properties have attracted new and first time homebuyers to this market. New housing starts seem to have taken a minor shift with concentration being in the mid to upper range rather than mostly in the upper range. Some uncertainty still exists as to the direction the high tech field will take this year. This uncertainty could affect the real estate values in the area and it bears watching as we head into 2002. The retail and service markets continue to be strong in the City. Projects that have been started and will either be completed or nearly completed this year are the second Home Depot store and second Target store, the new Kohl's Department Store, the Longhorn Steakhouse, the Old Navy store, the relocation of Best Ford and the remediation and subdivision of the Whitney Screw Property.

The City offers exemptions for the elderly, the blind, the disabled, building improvements for the handicapped, certain handicapped veterans, certain wood-burning furnaces, solar energy and wind-powered energy systems. The tax credit for veterans who qualify was increased from \$50 to \$100 in 1996. The tax credit for veterans who have a 100% permanent and total service-connected disability was increased in 1997 from \$700 to \$1,400.

### **GIS DEPARTMENT**

#### **GIS Department Personnel**

**GIS Coordinator**  
**GIS Technician I**

**Angelo Marino**  
**Pamela Andruskevich**

The GIS Department (Geographic Information Systems) is responsible for developing and maintaining computerized information about properties in the City. In 1998, the City began this project by digitizing the current sewer and Assessor's maps and creating a base map of features which includes roadways, buildings, watercourses, topography, telephone poles, parking lots, driveways, fences, walls, hydrants and transmission lines. Since that time, the City has added digital aerial photographs, zoning, voting wards, cellular towers and a multitude of other data layers. Started as an ad hoc committee with members from all departments, the GIS Department has grown to include a full time technician and a part time coordinator. Data development continues at a rapid pace and departmental usage is expected to grow substantially in the coming year. The city makes its digitized data available throughout the City Hall intranet and plans to make this information available to the general public via the internet in 2002. The GIS department has been working closely with other departments such as Police and Public Works as they begin to move toward new automation technology.

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City of Nashua  
**CITY CLERK'S OFFICE**

**City Clerk**  
**Deputy City Clerk**  
**Deputy Voter Registrar**  
**Vital Statistics Clerks**

**Paul R. Bergeron**  
**Patricia E. Lucier**  
**Susan Waye**  
**Mary Cutter**  
**Diana Perrault**  
**Carol Silva**  
**Colette Trempe**  
**Esperanza Ward**

**Vital Records**

Nashua continued its participation as a pilot site for the state's *Vision 2000* program for the electronic filing and issuance of birth, death, and marriage records. Under this program a number of communities are linked to a centralized, state database. Data from births, deaths and marriages are entered into this database to establish a record of the event, and the database can then be accessed by any community linked to it in order to generate certified copies of the record. As this system matures and pre-*Vision 2000* data is back-loaded into the database, NH citizens will have an opportunity to obtain certified copies of vital records from any NH city or town clerk tied to the database rather than solely from the clerk of the town or city where the event occurred. Discussions are underway to move away from a direct phone line connection to web-enabled software so that more communities can be tied to the database at a manageable cost.

The *Vision 2000* project is primarily funded by a portion of the revenues collected by local city and town clerks at the time they issue birth, death or marriage certificates. The Nashua City Clerk was appointed by the NH City and Town Clerks Association to serve on the Vital Records Improvement Fund Advisory Committee, which monitors the budget and expenditure of these collected revenues.

**Historical Records**

The City Clerk's Office was very pleased to accept a \$5,000 grant from the Samuel P. Hunt Foundation which was awarded to restore and microfilm some of the City's oldest records, specifically: Dunstable School District No. 6 (1812 – 1856); Dunstable License Book (1812 – 1844); Dunstable Mortgages (1834 – 1837); Records School District No. 1 Nashville; and Nashville Town Records (1842 – 1854). Upon completion of the project, duplicate copies of the film will be placed with the Nashua Historical Society, Nashua Public Library, NH State Archives, and the NH State Library.

## Municipal Government Report

### Dog Licensing

The Office of the City Clerk continued an aggressive campaign to bring owners of unlicensed canines into compliance with state law and city ordinances. License revenues rose to \$45,002 vs. \$29,772 the year prior. In addition, \$8,750 in civil forfeitures were collected from dog owners who failed to respond to notices that they were required to license their dogs. In FY 99, approximately 4,840 dogs were licensed by the City of Nashua. By FY01, this number had increased to 6,993 licensed pets. We appreciate the cooperation and support we have received in this effort from Officer Robert Langis of the Animal Control Division, Nashua Police Department, and the Office of Corporate Counsel.

4

*Dog Licenses 1846.*

*License No. 4.*

*The undersigned, Selectmen of the Town of Nashville, do hereby license Mark Gillis Esq; of said Nashville, to keep a Dog, for one year from this date, subject to the provisions of the By-Laws of the Town, passed March 10, 1846.*

*Given under our hands this first day of May A.D. 1846.*

*F. Mc. Stinson } Selectmen  
W. P. Hughes }  
G. Mc. Weston } Nashville*

*A True Copy Attest  
Robert Moore, Town Clerk.*

*License No. 5.*

*The undersigned, Selectmen of the town of Nashville, do hereby License Concord Rail Road Company of said Nashville, to keep a Dog, for one year from this date, subject to the provisions of the By Laws of the Town, passed March 10, 1846.*

*Given under our hands this first day of May A.D. 1846.*

*F. Mc. Stinson } Selectmen  
W. P. Hughes }  
G. Mc. Weston } Nashville*

*A True Copy Attest  
Robert Moore, Town Clerk.*

Dog Licenses – Town of Nashville – 1846

### **Uniform Commercial Credit Code filings**

The Uniform Commercial Code allows a creditor to notify other creditors about a debtor's assets that are used as collateral for a secured transaction by filing a financing statement with particular filing offices. New Hampshire has been a "dual filing state," meaning that most creditors were required to file UCC statements with the local city or town clerk where the assigned property was located and with the Secretary of State's Office.

Effective July 1, 2001, however, the laws relating to lien filings changed as NH moved to adopt and implement the National Model Act for UCC Revised Article 9. Town and city clerks no longer receive filings or changes for UCC's. Most UCC filings are now filed solely with the Secretary of State's Office. The only new filings to be accepted by the town or city clerks are federal tax liens, state tax liens, hospital liens, and town/city tax liens on manufactured housing. Changes to anything other than a UCC will still be accepted, as will terminations for UCC's already on file with the town or city clerk. This completed an overhaul of the UCC filing process, which began in June, 2000 when the state first adopted the use of national UCC forms.

These changes will impact local revenues. One significant change to the National Model Act is that financial filings now occur in the state of formation of the entity, not the state of the location of the assets. For example, an asset of *XYZ Store* doing business in Nashua would be filed with the State of Minnesota if that is the place of incorporation for *XYZ Store*. Under the previous law, the filing – and filing fee – would have been placed with Nashua City Clerk's Office. To help alleviate a substantial revenue loss to communities as a result of the adoption of the UCC Article 9 National Model Act, the legislation adopted by the state provided that a portion of the filings fees received by the Secretary of State would be returned to NH communities, as determined by the address of the debtor on the financial filing. Financing Statement Recording revenues for FY 2000 – 2001 were comparable to those of the previous year (\$35,439 vs. \$35,965), but revenue declines are anticipated in the future.

### **ELECTIONS**

Nashua's polls are open for 14-hours, the longest polling hours in New Hampshire. The City Clerk's Office wishes to commend and thank all the ward election officials who, through their dedication and hard work, enable Nashua's citizens to participate in our nation's democratic process. Four elections were held in Nashua during the 2000 – 2001 fiscal year: the September State Primary Election, the November State (and Presidential) General Election, and Special Primary and General Elections to fill a vacancy in a seat for a Ward 4 State Representative.

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## Municipal Government Report

### September 2000: State Primary Election

8519 regular ballots and 325 absentee ballots, for a total of 8844, were cast in the September 12<sup>th</sup> State Primary Election. Of these, 4779 were Republican ballots and 4065 were Democratic ballots. This was a 74% increase in turnout over the 1998 State Primary Election when only 5070 ballots were cast in Nashua!

A new law, which impacted campaign strategies for state elections, took effect this fall. Chapter 226 of the Laws of 2000, which became effective June 1, 2000, prohibited a candidate for state office from appearing on the general election ballot more than once as a candidate for the same office. In 1996, for example, "Peter McDonough," a candidate for Hillsborough County Attorney, had a listing under his name on the November ballot for the "*Republican & Democratic*" parties having won both primaries. In September 2000, McDonough, a Democrat, appeared on the Democratic Primary ballot and again won the nomination of the Republican Party for Hillsborough County Attorney with 90 write-in votes. Come November, however, he would be listed as the nominee for Democratic party only.

### November 2000

#### Election Statistics from the State (and Presidential) General Election

- 35,555 Nashua residents cast ballots in this election. This was the second-highest voter turnout in City history and only 842 shy of the record established during the 1992 Presidential Election.
- 3,942 new voters registered at the polls on Election Day. In comparison, 2,530 new voters registered at the polls during the 1996 Presidential Election.
- An additional 1,459 new voters registered in the City Clerk's Office during the month of October alone!
- 2,550 absentee ballots were cast vs. 2,476 in 1996.

Straight Ticket Voting	Republican	Democratic
Ward 1	713	653
Ward 2	653	626
Ward 3	480	547
Ward 4	265	535
Ward 5	563	591
Ward 6	418	660
Ward 7	451	550
Ward 8	465	532
Ward 9	607	538
TOTAL	4,615	5,232

The Secretary of State's Office conducted one recount for Nashua races. In a race for State Representative – District 30 (Ward 5), Nelson Allan (R) nipped Democrat Angeline A. Kopka by a margin of 30 votes: 1621 to 1591. Following the recount, the margin was 27 votes and Nelson Allan retained the seat.



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## City of Nashua

Following are the comparative figures. Three candidates were elected to the General Court. An asterisk (\*) denotes the winners:

Ward 5 State Rep. Candidates	Official Results	Recount Results
*Mary L. Andosca, d	1852	1852
*Harvey Keye, d	1719	1722
*Nelson Allan, r	1621	1624
Angeline A. Kopka, d	1591	1597
William E. Mosher, r	1554	1554

### March, 2001: Special State Election in Ward 4

Amid a storm of controversy, newly-elected State Representative Tom Alciere (R – Ward 4) resigned at 11:59 p.m., January 10<sup>th</sup>, just days after taking office. On January 23<sup>rd</sup>, the Board of Aldermen adopted a Resolution declaring a vacancy and asked the Governor and Council to set a special election to fill that vacancy. The next day, the Governor and Council ordered a special election on April 17<sup>th</sup>.

Two candidates filed for the Republican nomination, and two filed for the Democratic nomination. As a result, a Special State Primary Election was scheduled for March 13, 2001. In the Republican Primary, David J. Gleneck outpolled Elizabeth Van Twuyver, 55 to 38 votes, while in the Democratic Primary, Alphonse A. Haettenschwiller outpolled Leona C. “Lee” Lombard, 67 to 48.

The State Special General Election was held on April 17, 2001. In that election, David J. Gleneck (Republican) was declared the winner with 224 votes. Democrat Alphonse A. Haettenschwiller received 215 votes. A recount was held in the office of the Secretary of State on April 25, 2001 and the ballot count of April 17<sup>th</sup> was upheld.

### April: Checklist Purge Begins

The year following a US decennial census, New Hampshire cities and towns are required to “verify” – or re-register – all voters in their communities. Nashua began its checklist purge in April and needed to complete the process, under state law, no later than September 1, 2001. Residents who voted in any election held in 2000 or the 1999 Municipal Election remained on the checklist. All other persons whose names appeared on the checklist were notified that they would need to appear in person at the City Clerk’s Office to re-register or their names would be struck from the checklist. On April 1, there were 55,378 names on the Nashua checklist. By the end of the verification, there would be 38,090 registered voters appearing on the checklist.

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## Municipal Government Report

### June: Charter Amendment Petition Served

On June 5, 2001, a group of citizens, identified as the "Petitioners' Committee to Close the Loophole in the Spending Cap," filed a petition with the City Clerk to place a charter amendment on the ballot for the November 2001 Municipal Election. Needing at least 20 percent of the number of votes cast at the November 1999 municipal election (that is, 3,143 signatures of registered voters), the City Clerk found the petition insufficient by 242 voter signatures. The Petitioners' Committee subsequently filed additional signatures, in accordance with the petition process provided under state law. The City Clerk then notified the Board of Aldermen that the Petitioners' Committee had obtained the necessary number of signatures to place the following question on the November 6, 2001 ballot:

**Shall the municipality approve the charter amendment reprinted below?**

Amend the City Charter, Section 56-d, titled "Exception to Budget Limitation" by adding the text which appears in ***bold italics*** and deleting the text which appears in brackets and which is struck through, as follows:

56-d. Exception to budget limitation.

The total or any part of principal and interest payments ~~of~~ ***for any new*** municipal bond, whether established for school or municipal purposes, may be exempted from the limitation defined in paragraph 56-c ~~[upon an]~~ ***by*** affirmative vote of ~~[two-thirds]~~ ***at least ten*** ~~[of the members of the board of]~~ aldermen ***on roll call***. This decision shall be made annually.

In addition, ***new*** capital expenditures deemed necessary by the mayor and the board of aldermen, subject to recommendation by the capital improvements committee (ref. paragraph 77-a of the City Charter) may similarly be exempted from this limitation ~~[upon an]~~ ***by*** affirmative vote of ~~[two-thirds]~~ ***at least ten*** ~~[of the members of the board of]~~ aldermen ***on roll call***.

The question failed to obtain voter approval in the November 6, 2001 Municipal Election with 5268 "YES" votes being cast and 5979 "NO" votes being cast.

**STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
DEMOCRATIC PRIMARY ELECTION -- SEPT. 12, 2000**

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9 TOTALS
<b>Governor</b>									
Jeanne Shaheen	404	330	311	246	315	382	384	306	340
Mark Fernald	151	93	110	44	104	107	106	68	88
<b>US Congress</b>									
Barney Brannen	330	250	241	160	202	253	224	220	232
Norman H. "NH" Jackman	118	88	105	97	143	153	164	67	103
<b>Executive Councilor</b>									
Keith Regli	377	278	286	216	290	341	334	250	302
<b>State Senator</b>									
Suzan L.R. Franks - Dist. 12	411	309	322	257	331	412	396	325	359
Debora B. Pignatelli - Dist. 13									1373 1749
<b>Sheriff</b>									
David M. Dionne	390	298	308	245	315	384	364	257	322
<b>County Attorney</b>									
Peter McDonough	394	299	317	238	304	371	364	261	319
<b>County Treasurer</b>									
"Bob" Davidson	360	282	290	227	287	353	326	245	298

**No candidate filings for:**  
Register of Deeds  
Register of Probate  
County Commissioner

City of Nashua



**STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
REPUBLICAN PRIMARY ELECTION -- SEPT. 12, 2000**

City of Nashua

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9 TOTALS
<b>Governor</b>									
Gordon Humphrey	351	273	247	107	288	195	206	222	235 2124
"Jim" Mairon	3	0	2	1	3	2	4	2	2 19
James "Jim" Squires	290	245	253	83	212	115	129	189	215 1731
"Fred" Bramante	15	5	11	10	9	6	6	7	10 79
"Jeff" Howard	158	77	71	42	91	54	55	52	66 666
<b>US Congress</b>									
Charles Bass	682	506	454	197	481	310	312	383	415 3740
<b>Executive Councilor</b>									
"Dave" Wheeler	355	250	235	117	275	166	195	189	233 2015
Donnalee Lozeau	404	297	292	113	296	183	176	229	236 2226
<b>State Senator - Dist. 12</b>									
"Griff" Dallanis	188	167	154		162				671
Jane E. O'Hearn	579	389	371		282				1621
<b>No Senate filing in Dist. 13</b>									
<b>Sheriff</b>									
Walter A. Morse	557	415	363	177	386	241	227	306	347 3019
<b>No County Attorney filing</b>									
<b>County Treasurer</b>									
David G. Fredette	603	437	378	180	411	302	269	316	375 3271
<b>Register of Deeds</b>									
Judith A. MacDonald	578	431	383	179	394	267	272	317	374 3195

**STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
REPUBLICAN PRIMARY ELECTION -- SEPT. 12, 2000**

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS
<b>Register of Probate</b>										
Robert R. Rivard	559	419	360	181	380	248	257	310	355	3069
<b>County Commissioner</b>										
Rhona M. Charbonneau	546	418	360	179	376	252	247	314	354	3046
<b>No candidates filed for State Rep. - Dist. 36</b>										
<b>State Rep. in District 35</b>										
Paul G. Laflamme, Jr. - Write-In										25

**State Representative**  
(3 elected per ward)

Cheryl Faraci	270									
Henry W. McElroy, Jr.	363									
Claire B. McHugh	428									
David G. Wayne	393									
Michael A. Balboni	300									
Richard LaRose	377									
Robert S. Mercer	363									
Nancy M. Ford			322							
Sylvia A. Holley			314							
Tom Alcieri				160						
Nelson Allan								258		
William E. Mosher								349		
Albert C. Cernota									314	
Lawrence A. Artz										236
Christine Furman										267
Dawn C. Nolan-Piteri										230

City of Nashua

STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
 REPUBLICAN PRIMARY ELECTION -- SEPT. 12, 2000

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS
Delegates to State Convention			(* denotes elected)							
*Mary Ann Cole	324									
*Taylor W. Cole	323									
Cheryl Faraci	313									
Daniel Faraci	300									
*Malcolm R. Holden, Jr.	399									
*George M. McHugh	415									
*Gina M. Balkus		340								
*Michael Glenn		360								
*Nancy M. Ford			365							
*Eugene E. Holley			315							
*Sylvia A. Holley			340							
*Russell S. Pond				157						
*Elizabeth Van Twuyver				138						
*Nelson Allan					202					
*Patricia D. Allan					185					
*David G. Fredette					307					
"Jeanie" Gagnon					157					
"Mike" Gagnon					168					
Kenneth E. Wire					163					
*Bernard A. Streeter						266				
*Helen Baker								277		
*Roberta M. Cernota								275		
*Louise S. Hyland								270		

Municipal Government Report

STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
 GENERAL ELECTION -- NOVEMBER 7, 2000

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS
<b>President &amp; Vice President</b>										
George W. Bush -- Republican	2173	2000	1451	764	1889	1445	1372	1669	2040	14803
"Al" Gore -- Democratic	2516	2218	1955	1469	2192	1955	1873	2023	2197	18398
Harry Browne -- Libertarian	18	22	22	18	16	16	13	23	26	174
Ralph Nader -- Green	167	95	117	76	112	107	87	107	133	1001
Howard Phillips -- Constitution	1	0	3	0	0	2	2	0	2	10
"Pat" Buchanan -- Independence	29	16	17	19	23	24	19	9	12	168
Write-In	11	12	0	8	8	6	0	12	16	73
<b>Votes Cast</b>	<b>4915</b>	<b>4363</b>	<b>3555</b>	<b>2354</b>	<b>4240</b>	<b>3555</b>	<b>3366</b>	<b>3843</b>	<b>4426</b>	<b>34627</b>
<b>Governor</b>										
Gordon Humphrey -- Republican	2065	1811	1319	800	1748	1324	1296	1547	1838	13748
Jeanne Shaheen -- Democratic	2498	2248	1983	1370	2208	1979	1837	1990	2284	18397
Mary Brown -- Independent	271	222	197	134	205	178	190	188	209	1794
John J. Babiarz -- Libertarian	58	52	52	32	39	36	38	54	50	411
Write-In	9	3	0	0	3	5	0	1	0	21
<b>Votes Cast</b>	<b>4901</b>	<b>4336</b>	<b>3551</b>	<b>2336</b>	<b>4203</b>	<b>3522</b>	<b>3361</b>	<b>3780</b>	<b>4381</b>	<b>34371</b>
<b>U.S. Congress</b>										
Charles Bass -- Republican	2520	2306	1709	973	2146	1627	1652	1911	2415	17259
Barney Brannen -- Democratic	2103	1806	1682	1220	1803	1695	1480	1640	1729	15158
Brian Christeson -- Libertarian	106	83	76	66	86	79	87	102	90	775
Roy Kendel -- Constitutional American	27	18	27	29	39	29	38	21	25	253
Write-In	4	2	0	1	4	2	0	0	0	13
<b>Votes Cast</b>	<b>4760</b>	<b>4215</b>	<b>3494</b>	<b>2289</b>	<b>4078</b>	<b>3432</b>	<b>3257</b>	<b>3674</b>	<b>4259</b>	<b>33458</b>
<b>Executive Councilor</b>										
"Dave" Wheeler -- Republican	2332	2125	1605	921	2015	1524	1492	1675	2122	15811
Keith A. Regli -- Democratic	2005	1751	1640	1205	1730	1664	1516	1642	1744	14897
Write-In	8	6	0	1	5	4	0	6	4	34
<b>Votes Cast</b>	<b>4345</b>	<b>3882</b>	<b>3245</b>	<b>2127</b>	<b>3750</b>	<b>3192</b>	<b>3008</b>	<b>3323</b>	<b>3870</b>	<b>30742</b>



**STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA**  
**GENERAL ELECTION -- NOVEMBER 7, 2000**

City of Nashua

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS
[*] denotes winner										
<b>State Senator</b>										
*Jane E. O'Hearn -- Republican	2619	2154	1662		2038		1071	1326	1532	8473
Suzan L.R. Franks - Democratic	2008	1873	1710		1933		1938	2112	2447	7524
Write-In	9	12	0		15		119	136	140	36
Votes Cast	4636	4039	3372		3986		2	1	3	16033
Anthony LaGatta -- Republican				656		1042	1071	1326	1532	5627
*Debora B. Pignatelli -- Dem.				1451		2180	1938	2112	2447	10128
Eric Postpichil -- Libertarian				92		108	119	136	140	595
Write-In				1		2	0	1	3	7
Votes Cast				2200		3332	3128	3575	4122	16357
<b>Sheriff</b>										
Walter A. Morse -- Republican	2170	1976	1512	849	1882	1359	1389	1592	1948	14677
David M. Dionne -- Democratic	2116	1846	1683	1284	1814	1832	1607	1663	1829	15674
Write-In	4	5	0	2	5	3	0	2	3	24
Votes Cast	4290	3827	3195	2135	3701	3194	2996	3257	3780	30375
<b>County Attorney</b>										
Peter McDonough -- Democratic	2994	2701	2350	1660	2643	2388	2190	2351	2627	21904
Write-In	37	21	1	5	19	14	0	19	19	135
Votes Cast	3031	2722	2351	1665	2662	2402	2190	2370	2646	22039
<b>County Treasurer</b>										
David G. Fredette -- Republican	2447	2151	1652	954	2076	1777	1569	1742	2205	16573
"Bob" Davidson -- Democratic	1807	1653	1513	1159	1623	1419	1402	1505	1583	13664
Write-In	1	4	0	0	6	1	0	0	0	12
Votes Cast	4255	3808	3165	2113	3705	3197	2971	3247	3788	30249

Municipal Government Report

STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
 GENERAL ELECTION -- NOVEMBER 7, 2000

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS
<b>Register of Deeds</b>										
Judith A. MacDonald -- Rep.	3176	2870	2277	1363	2724	2163	2190	2345	2830	21938
Write-In	16	19	1	3	15	18	0	8	13	93
<b>Votes Cast</b>	3192	2889	2278	1366	2739	2181	2190	2353	2843	22031
<b>Register of Probate</b>										
Robert R. Rivard -- Republican	3102	2840	2233	1333	2684	2156	2144	2297	2764	21533
Write-In	13	17	1	1	14	14	0	2	7	69
<b>Votes Cast</b>	3115	2857	2234	1334	2678	2170	2144	2299	2771	21602
<b>County Commissioner</b>										
Rhona M. Charbonneau -- Rep.	3102	2826	2219	1332	2657	2134	2127	2293	2762	21452
Write-In	20	19	2	4	14	15	0	12	13	99
<b>Votes Cast</b>	3122	2845	2221	1336	2671	2149	2127	2305	2775	21551

[\*] denotes winner

<b>State Representative</b>	
Henry W. McElroy, Jr. -- Rep.	1909
*Claire B. McHugh -- Republican	2147
David G. Wayne -- Republican	1648
*Paul C. Bellavance -- Dem.	2094
*Ruth Ginsburg -- Democratic	2110
Francis J. Pickett -- Democratic	1509
Write-In	8
<b>Michael A. Balboni - Republican</b>	1934
*Richard LaRose -- Republican	1834
*Robert S. Mercer -- Republican	1722
Leo A. Balzano -- Democratic	1598
Richard Wall -- Democratic	1509
Daniel Groves -- Libertarian	489
Write-In	12

STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
 GENERAL ELECTION -- NOVEMBER 7, 2000

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS	
<b>State Representative</b>											
*Nancy M. Ford -- Republican			1500								
Sylvia A. Holley -- Republican			1331								
*Robert A. Daigle -- Democratic			1689								
William J. McCarty -- Dem.			1409								
*Lori Movsesian -- Democratic			1435								
Write-In			6								
<b>*Tom Alciere -- Republican</b>											
				806							
<b>*David E. Cole -- Democratic</b>											
				1333							
<b>*Mary J. Gorman -- Democratic</b>											
				1034							
<b>Alphonse A. Haettenschwiller-D</b>											
Write-In				751							
				1							
<b>*Nelson Allan -- Republican</b>											
					1621						
<b>William E. Mosher -- Republican</b>											
					1554						
<b>*Mary L. Andosca -- Democratic</b>											
					1852						
<b>*Harvey Keye -- Democratic</b>											
					1719						
<b>Angeline A. Kopka -- Dem.</b>											
Write-In					1591						
					16						
<b>*Jane A. Clemons -- Democratic</b>											
						1811					
<b>*Roland J. Lefebvre -- Democratic</b>											
						1694					
<b>*Cynthia P. Sweeney -- Dem.</b>											
Write-In						1733					
						26					
<b>*Lori Cardin -- Democratic</b>											
							1707				
<b>*Peter R. Cole -- Democratic</b>											
							1569				
<b>*Claudette R. Jean -- Democratic</b>											
Write-In							1442				
							0				

Municipal Government Report

STATE OF NEW HAMPSHIRE -- RETURN OF VOTES -- CITY OF NASHUA  
 GENERAL ELECTION -- NOVEMBER 7, 2000

Candidates for Office	Ward 1	Ward 2	Ward 3	Ward 4	Ward 5	Ward 6	Ward 7	Ward 8	Ward 9	TOTALS
<b>State Representative</b>										
Barry N. Brawer -- Republican								1321		
Albert C. Cernota -- Republican								1274		
*"Chris" Konyas -- Democratic								1653		
*Bette R. Lasky -- Democratic								1826		
*Joan H. Schulze -- Democratic								1443		
Write-In								22		
*Lawrence A. Artz -- Republican									1673	
*Christine Furman -- Republican									1957	
Dawn C. Nolan-Piterl -- Rep.									1518	
Francis M. "Frank" Henry - Dem									1394	
*Mary Ellen Martin -- Dem.									1964	
Write-In									14	
<b>State Representative-Dist. 35</b>										
*Paul G. LaFlamme, Jr. -- Rep.	2295	1970	1538		1829					7632
Shirley Rayburn -- Democratic	1932	1793	1594		1782					7101
Write-In	5	4	0		6					15
<b>State Representative-Dist. 36</b>										
*Theresa Drabinowicz -- Dem.				1617		2349	2128	2247	2505	10846
Write-In				6		16	0	27	34	83
<b>Question Relating to Constitutional Amendments proposed by the 1999 General Court</b>										
<i>Are you in favor of amending the constitution to provide that municipalities shall have home rule authority to exercise such powers and perform such functions pertaining to its government and affairs which are not prohibited by the state constitution, state statute, or common law, and that the state shall retain its right of preemption over municipal powers and functions?</i>										
YES	1627	1552	1119	714	1334	1002	965	1424	1514	11251
NO	1609	1460	1183	697	1347	1124	1036	1146	1352	10954

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City of Nashua

**CITY OF NASHUA POLLING AREAS**

<b>Ward 1</b>	BROAD STREET ELEMENTARY SCHOOL (Gym) 390 BROAD STREET
<b>Ward 2</b>	CHARLOTTE AVENUE ELEMENTARY SCHOOL (Gym) 48 CHARLOTTE AVENUE
<b>Ward 3</b>	AMHERST STREET ELEMENTARY SCHOOL 71 AMHERST STREET
<b>Ward 4</b>	LEDGE STREET ELEMENTARY SCHOOL 139 LEDGE STREET
<b>Ward 5</b>	MAIN DUNSTABLE ELEMENTARY SCHOOL 20 WHITFORD ROAD
<b>Ward 6</b>	FAIRGROUNDS JUNIOR HIGH SCHOOL 27 CLEVELAND STREET
<b>Ward 7</b>	DR. NORMAN CRISP ELEMENTARY SCHOOL 50 ARLINGTON STREET
<b>Ward 8</b>	BICENTENNIAL ELEMENTARY SCHOOL 296 EAST DUNSTABLE ROAD
<b>Ward 9</b>	NEW SEARLES ROAD ELEMENTARY SCHOOL 39 SHADY LANE

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Municipal Government Report

**NASHUA'S RESIDENT VITAL STATISTICS**

<b>YEAR</b>	<b>DEATHS</b>	<b>MARRIAGES</b>	<b>BIRTHS</b>	<b>CENSUS</b>
1920	466	585	786	28,379
1921	426	464	853	
1922	434	393	814	
1923	485	410	789	
1924	418	435	870	
1925	426	485	800	
1926	408	462	812	
1927	447	426	749	
1928	418	498	757	
1929	417	518	708	
1930	410	485	699	31,463
1931	418	589	685	
1932	350	546	677	
1933	432	662	636	
1934	442	713	648	
1935	426	699	655	
1936	444	650	625	
1937	441	742	628	
1938	409	602	659	
1939	410	445	636	
1940	345	479	661	32,927
1941	410	532	755	
1942	399	586	874	
1943	413	447	876	
1944	411	441	793	
1945	375	564	789	
1946	414	951	1114	
1947	458	879	1347	
1948	464	795	1247	
1949	423	694	1192	
1950	470	665	1133	34,669
1951	448	692	1263	
1952	457	680	1179	
1953	418	649	1181	
1954	449	612	1232	
1955	484	616	1236	
1956	470	667	1318	
1957	492	624	1410	
1958	511	652	1447	
1959	494	649	1384	

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City of Nashua  
**NASHUA'S RESIDENT VITAL STATISTICS**

<b>YEAR</b>	<b>DEATHS</b>	<b>MARRIAGES</b>	<b>BIRTHS</b>	<b>CENSUS</b>
1960	486	560	1437	39,096
1961	520	584	1500	
1962	481	567	1621	
1963	530	592	1577	
1964	554	670	1689	
1965	580	683	1627	
1966	569	709	1552	
1967	584	834	1706	
1968	627	876	1903	
1969	716	978	1911	
1970	671	911	2002	55,820
1971	677	960	2042	
1972	701	994	1864	
1973	622	858	1803	
1974	436	897	1857	
1975	474	873	1715	
1976	551	891	1737	
1977	600	848	1911	
1978	669	785	1871	
1979	716	805	1979	
1980	735	810	2105	67,865
1981	665	942	2167	
1982	665	1044	2227	
1983	753	923	2197	
1984	676	974	2308	
1985	720	1010	2595	
1986	665	916	2676	
1987	765	921	2874	
1988	690	900	3017	
1989	682	899	3059	
1990	704	827	2993	79,662
1991	684	732	2758	
1992	727	711	2638	
1993	735	702	2650	
1994	730	747	2608	
1995	709	795	2572	
1996	735	753	2455	
1997	728	755	2416	

# Municipal Government Report

## NASHUA'S RESIDENT VITAL STATISTICS

State Vital Statistic reports indicate the number of resident deaths and resident marriages that took place during the calendar year. Until 1998, however, birth reports included the total of resident and non-resident births that occurred in the City. In the future, the NH Bureau of Vital Records anticipates releasing resident and non-resident statistics for deaths and marriages as well.

YEAR	DEATHS	MARRIAGES	RESIDENT BIRTHS	NON-RESIDENT BIRTHS	CENSUS
1998	740	663	820	2282	
1999	597	629	791	2257	
2000	670	662	789	2411	86,605

### 100 Years ago...

#### BIRTHS REGISTERED IN THE CITY OF NASHUA, N. H.—Continued.

Date	Name of the Child (if any).	Sex and Condition.				Name of Father.	Maiden Name of Mother.	Occupation of Father.	Birthplace of Father.	Birthplace of Mother.
		Male or Female.	Living or Stillborn.	No. of Child, 1st, 2d, &c.	Color.					
Feb. 13	Everett Norma	M	L	2	W	Walter E. Moulton	Maud B. Whitlesey	Laborer	York, Me.	New Haven, Ct.
" 13	Joseph Archille	"	"	3	"	Napoleon Noel	Philomene Boutot	Mill operative	Canada	Canada
" 13	Joseph Adelaar	"	"	12	2	Leon Boucher	Lydia Richard	Laborer	"	Worcester, Mass.
" 14	Joseph Arthur	"	"	4	"	Ferd'd Bellavance	Sophie Martin	Clark	"	Canada
" 14	Mary	F	"	4	"	Henry Hargraves	Della Devine	Moulder	England	Stamford, Ct.
" 14	Thomas Alfred	M	"	9	"	Thomas Sugrue	Mary Shea	Section-man	Ireland	Ireland
" 16	Charles	"	"	5	"	George Rogers	Mary F. Hebron	Conductor R.R.	Rochester	Boston, Mass.
" 16	Charles	"	"	4	"	Charles Roby	Amanda Levesque	R. R. employee	New York	Canada
" 16	Dan Francis	"	"	4	"	Timothy Rowdon	Johnna Diggins	Moulder	Ireland	Ireland
" 17	Marie Ivonne	F	"	3	"	Edouard Cloutier	Leoline Nolette	Laborer	Canada	Canada
" 17	Blanche Evang'e	"	"	5	"	Alphonse Noel	Beatrice Martel	"	"	"
" 19	Mary Emma	"	"	3	"	Henry Demarsh	Eliza Perrault	"	"	"
" 20	Lettie V.	"	"	2	"	Jeremiah Sullivan	Minnie Melhenry	Tailor	Ireland	Ireland
" 20	Maude Lillian	"	"	1	"	Frank E. Carter	Fiorrie M. Griswold	Machinist	Manchester	Nashua
" 21	Marie Irene	"	"	1	"	Julius Jensen	Fredericka Hansen	Tailor	Danmark	Danmark
" 21	Wallace H.	M	"	1	"	Georges Leclair	Albina Gervais	Clerk	Mass.	Canada
" 21	Dorothy Lyman	F	"	1	"	W. H. Goodwin	Grace Urquhart	"	Maine	Nashua
" 22	Joseph Ovilla	M	"	2	"	Wm. H. Patten	Mary D. Lyman	D G merchant	Westmoreland	Braintree, Vt.
" 22	Joseph Arthur	"	"	6	"	Joseph St. Pierre	Georgiana Sirols	Mill hand	Canada	Canada
" 23	Agnes F.	F	"	1	"	John Doucet	Adelle Bolesonault	Laborer	"	"
" 24	Iloueo	M	"	3	"	Frank Sweetland	Sylvia P. Dane	Market gardener	Marblehead, Mass.	Nashua
" 24	Leo	"	"	4	"	Joseph Theriault	Leopolline Beaulien	Shoemaker	Canada	Canada
" 24	Ivonne	F	"	5	"	Patrick Jemas	Norah Connors	"	Ireland	Ireland
" 25	John Earl	M	"	5	"	Calvin Landry	Phelina Richard	Laborer	Canada	Nashua
" 25	Joseph Wilfrid	"	"	5	"	John McGlynn	Margaret Ryan	Shoemaker	Nashua	Millford
" 25	Henry Martin	"	"	1	"	Wm. W. Baker	Sarah Oldhall	Grocer	Hudson	Canada
" 26	Marie Clara	F	"	10	"	Michael Blais	Maivina Fortier	Laborer	Canada	Canada
" 27	Joseph Wilfrid	"	"	1	"	Benj. Fritfield	Etta M. Ackerman	Fireman	New Boston	Bristol
" 28	Marie Clara	F	"	2	"	Eugene Gagnon	Clara Sirols	Laborer	Canada	Canada
" 28	Arthur	M	"	4	"	George A. Wheeler	Edith M. Taylor	Engineer	Nashua	Lynn, Mass.
" (4)	Alphonse	"	"	7	"	Moise Jacques	Mrgte Larichaudiere	Laborer	Canada	Canada
Mar. 1	Alphonse	"	"	15	"	Arthur Gagne	Aedine Simard	"	"	"
" 1	Jas. Douglass	"	"	2	"	James McWeaney	Nellie McCarthy	Moulder	Nashua	Burlington, Vt.
" 2	Joseph Louis A.	"	"	10	"	Alphonse Poulin	Cardelia Beaudry	Carpenter	Canada	Canada
" 3	Edward Maurice	"	"	10	"	Pierre Gauthier	Oryse Bergeron	Laborer	"	"
" 3	Jos. Leonard R.	"	"	3	"	Wilfrid Protter	Della Cloutier	Mill operative	"	R. I.

Extract from 1901 Municipal Annual Report listing births in the City of Nashua. Nashua had a significant immigrant population as evidenced by the birthplaces of the parents of newborns. This page includes the names of residents who came to Nashua from Canada, England, Ireland, and Denmark.



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## City of Nashua

### **NEW ENGLAND CITY & TOWN CLERKS ASSOCIATION TO BE HOSTED BY THE STATE OF NEW HAMPSHIRE OCTOBER 9 – 11, 2002**

New Hampshire will be hosting the New England City & Town Clerk's Association in the fall of 2002. To raise funds for this event, Weare Town Clerk Evelyn Connor was interested in creating a New Hampshire quilt that could be raffled off among clerks with the idea that the quilt could travel from town to town in the State of New Hampshire.



Many clerks liked the idea and white muslin 12½ squares were supplied to them with instructions. Each city and town clerk was asked to submit a square depicting something special about his/her area. The number of squares received surpassed all expectations and required that the quilt be two-sided. The squares were so remarkable that Evelyn decided to have photographs made of each square and a photo album is now on record. Many communities sent in stories along with their square while others shared some of the emotions and memories it brought out and these are also included in the album. We went on a hunt to locate someone who would volunteer to complete Nashua's square.

Nashua resident Claire McHugh had recently created a tapestry afghan of Nashua's famous sites and landmarks, so we called her for suggestions. She was most helpful and actually was responsible for getting Martha (Pollock) Fraser to help us with the project. Mrs. McHugh allowed us to use her design of the current city hall, which was the center landmark on her afghan. She supplied the sketches to Mrs. Fraser and we were on our way to completing Nashua's contribution to the New Hampshire Quilt.

We would like to thank Claire McHugh for her assistance in finding a volunteer and for her willingness to allow us the use of her sketch. And, we would like to offer special thanks to Martha Pollock Fraser for volunteering her time and expertise in making this square so unique. She did an outstanding job on the square. From the famous city hall clock, the eagle atop city hall and the windows that were hand stitched, Martha did an outstanding job. We are very pleased and extremely proud of the square that represents the City of Nashua on this State Quilt.

**FINANCIAL SERVICES DEPARTMENT**

Chief Financial Officer/Comptroller	Carol A. Anderson
Treasurer/Tax Collector	David G. Fredette
Accounting/Compliance Manager	Cindy J. Bielawski
Compensation Manager	Doreen Beaulieu
Financial Administrative Assistant	Elaine Medeiros
Administrative Assistant/Payroll Operations Specialists	Jean R. Roth
Deputy Tax Collector/Collections Manager	Ruth E. Raswyck
Billing Coordinator	Denise Lieberman
DPW Collections Accountant	Nancy Naples
Customer Service Representative	Sylvie Corriveau
Customer Service Support – PT	Stella Bilodeau
Deputy Treasurer	Susan Martinelli
Treasury/Trust Accountant	Lynn Thibodeau
Supervisor, Motor Vehicle Registrations	Pauline M. Lucier
Motor Vehicle Registration Coordinator	Janet Durand
Motor Vehicle Clerk – FT	Brenda Sullivan
Motor Vehicle Clerk – FT	Paulette Morgan
Motor Vehicle Clerk – FT	Tasha Santiago
Motor Vehicle Clerk – FT	Sheila Galipeau
Motor Vehicle Clerk – FT	Kathy Anctil
Motor Vehicle Clerk – FT	Becky Schrader
Motor Vehicle Clerk – PT	Norma I. Graceffa
Motor Vehicle Clerk – PT	Deborah Martel
Motor Vehicle Clerk – PT	Jeni Courounis
Traffic Violations Coordinator	Judy Miele
Senior Accountant/Auditor	Rean Lam
Accountant/Auditor	Patricia A. Lyons
Accounts Payable Supervisor	Bernice N. Diggins
Accounts Payable Clerk	Fleurette Rioux
Accounts Payable Clerk	Patricia Deforte
Accounts Payable Clerk	Naomi Patch
Payroll Operations Coordinator I	Barbara Anctil
Payroll Operations Coordinator II	Sue Hill-McCarthy

The Financial Services Department consists of three distinct segments:

- **TREASURY/COLLECTIONS**  
(Treasury, Tax/Collections, Motor Vehicle and Traffic Violations)
- **FINANCIAL REPORTING/COMPLIANCE**  
(Accounting, Audit/Compliance, Accounts Payable)
- **COMPENSATION**  
(Payroll, related Administration and programming)

**TREASURY/COLLECTIONS/  
MOTOR VEHICLE & TRAFFIC VIOLATIONS**

**Treasury** is responsible for processing all the "City's cash deposits" and investment of City funds. The Treasurer is responsible for investing the City's capital, maintaining banking relationships and disbursement of City obligations. The Chief Financial Officer and the city Treasurer are responsible for the management of the City's debt. The City had their financial outlook revised to positive from stable by Moody's Investors Service. Our bond rating is Aa2 from Moody's. Moody's stated the revision was based on expectation that the city's reserves will remain strong and be maintained and accessible, the economy to retain its vitality with continued tax base growth, and the debt position will remain manageable. Conservative fiscal management and steadily growing reserves support the city's stable financial position.

**Tax/Collections** has the responsibility to bill and collect in excess of 52,000 property tax bills and approximately 72,000 wastewater bills. In addition, this unit also collects solid waste tipping fees and various fees generated by the Sealer of Weights and Measures. The wastewater department continues to reflect strong fiscal management in building financial reserves that will benefit the city in the years to come.

**Motor Vehicle and Traffic Violations** primary responsibility is the registration of motor vehicles for Nashua residents and the collection of parking violation tickets. A record number of over 90,000 registration transactions were performed in FY2001. The parking violations bureau exercised a renewed effort to increase a strong parking enforcement standard throughout the city during the year.

The City of Nashua pioneered the mail-in vehicle registration system whereby renewal notices are mailed mid-month prior to the registration month. Again this year we have experienced long lines at City Hall with residents waiting to register motor vehicles at the end and beginning of each month. To avoid these lines, we encourage residents to mail in renewal papers. The City requires that all parking violations be paid prior to registration of any motor vehicle. In addition, the City has been cooperating with area towns in a reciprocal agreement to deny registration of any Nashua resident's motor vehicle with outstanding parking violations in other communities.

## **FINANCIAL REPORTING/COMPLIANCE**

This segment is responsible for the accounting of all City expenditures including, tax-supported and fee-based appropriations, bond proceeds, federal/state/county grants, gifts and trust expenditures. It is inclusive of reporting, auditing and accounts payable functions for the City of Nashua culminating in bi-monthly warrants, and monthly and year-end financial reports.

Additional responsibilities include the preparation of the annual budget, which for FY01, including the Enterprise Funds, was approximately \$175,000,000. Plodzik & Sanderson, PA, conducted the FY '01 external audit. Each fiscal year, the City of Nashua has strived to improve its overall financial operation and position. The financial strides have been significant as may be noted in any comparison of the previous fiscal year-end audit(s).

The **Accounts Payable** function, as a separate function, processes all City obligations (exclusive of the School Department). It coordinates the process citywide with the Purchasing Department in addition to all Division Directors and Department Heads.

The **Compliance** function has added increased oversight of the City's financial resources. It results in greater accountability for all Divisions for their allocated funds. This is a critical function that will additionally result in the development of strong fiscal policies and procedures. With the growth in the annual budget, capital expenditures and bonding, grant awards, and trust and reserve funds, this function will experience more demands for compliance with federal, state, county and local rules and regulations. This function will be required to expand in order to meet that demand.

## **COMPENSATION**

The payroll function and related administration was returned to the Financial Services Department when the Human Resource Department was reorganized. This segment is responsible for the compensation of approximately 2,700 employees, inclusive of all City and School District employees. Responsibility includes administration of and compliance with regulations relating to all payroll deductions inclusive of taxes, pensions, garnishments, union dues, etc. This segment plays an integral role in the collective bargaining process, including cost analysis and agreement implementation. It provides and analyzes payroll and payroll-related data for the City's annual budgetary process. Further, it provides and maintains the related database programming and ensures the accuracy of data entered. Programming for Human Resources is also incorporated into this function.

City of Nashua  
SUMMARY INVENTORY OF VALUATION

LAND	\$1,558,336,100
BUILDINGS	3,709,931,310
PUBLIC UTILITIES:	
WATER	49,933,800
GAS	35,917,200
ELECTRIC	<u>56,882,900</u>
TOTAL VALUATION BEFORE EXEMPTIONS	\$5,411,001,310
EXEMPTIONS ALLOWED:	
BLIND	(\$1,020,000)
ELDERLY	(74,513,400)
SOLAR/WIND POWER	(174,800)
SCHOOL DINING/DORMITORY/KITCHEN	(300,000)
PHYSICALLY HANDICAPPED	(138,375)
TOTALLY & PERMANENTLY DISABLED	<u>(2,996,800)</u>
TOTAL EXEMPTIONS ALLOWED	<u>(\$79,143,375)</u>
NET VALUATION ON WHICH THE TAX RATE IS COMPUTED FOR MUNICIPAL, COUNTY & LOCAL EDUCATION	<u>\$5,331,857,935</u>
LESS PUBLIC UTILITIES	(142,733,900)
NET VALUATION ON WHICH THE TAX RATE IS COMPUTED FOR STATE EDUCATION TAX	<u>\$5,189,124,035</u>

STATEMENT OF APPROPRIATIONS

GENERAL GOVERNMENT	\$22,721,909
ADMINISTRATIVE SERVICES	3,669,868
PROTECTION OF LIFE AND PROPERTY	24,424,841
COMMUNITY SERVICES	1,428,179
PUBLIC WORKS DIVISION	8,614,086
PUBLIC SERVICES DIVISION	394,472
COMMUNITY DEVELOPMENT	1,105,267
PUBLIC LIBRARIES	1,856,821
SCHOOL DEPARTMENT	64,829,371
CONTINGENCY	260,000
CONTINGENCY - RETIREMENTS	200,000
CAPITAL RESERVE FUND	300,000
CONTINGENCY NEGOTIATIONS	1,489,587
BONDED DEBT SERVICE	8,043,438
CAPITAL IMPROVEMENTS	<u>12,708,530</u>
TOTAL FY '01 BUDGET	<u>\$152,046,369</u>

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Municipal Government Report

STATEMENT OF ESTIMATED REVENUES

FINANCIAL SERVICES	\$15,354,327
CITY CLERK'S OFFICE	162,510
BOARD OF ASSESSORS	7,000
POLICE DEPARTMENT	105,450
FIRE DEPARTMENT	31,960
COMMUNITY SERVICES	8,460
PUBLIC HEALTH DEPARTMENT	75,000
ENVIRONMENTAL HEALTH	108,050
WELFARE DEPARTMENT	35,000
PUBLIC WORKS AND ENGINEERING	79,911
PARKS AND RECREATION	38,850
STREET DEPARTMENT	1,145,566
PARKING GARAGES	208,000
PARKING LOTS	296,200
CEMETERIES	292,150
COMMUNITY DEVELOPMENT DIVISION	401,900
PUBLIC LIBRARIES	15,800
SCHOOL DEPARTMENT	27,108,692
MISCELLANEOUS	<u>587,828</u>
	=====
	\$46,062,654

PROPERTY TAXES ASSESSED

TOTAL APPROPRIATIONS	\$152,046,369
LESS REVENUES	(48,452,059)
ADD: OVERLAY (ABATEMENT ACCOUNT) 992,488	
HILLSBOROUGH COUNTY TAX	9,014,834
VETERANS EXEMPTION	452,300
FUND BALANCE APPLIED (3,500,000)	
AMOUNT TO BE RAISED FROM TAXES	<u>\$110,553,932</u>
	=====

City of Nashua

TAX RATE HISTORY

FISCAL YEAR	MUNICIPAL	COUNTY	SCHOOL	TOTAL
2001	7.82	1.75	12.93	22.50
2000	6.64	1.70	13.01	21.35 (R)
1999	8.48	2.01	15.41	25.90
1998	8.96	1.93	17.76	28.65
1997	9.33	2.14	17.63	29.10
1996	9.39	2.30	18.51	30.20
1995	9.07	2.20	18.68	29.55
1994	9.14	2.15	17.61	28.90
1993	8.04	2.32	17.74	28.10
1992	7.89	2.48	17.92	28.30 (R)
1991	11.42	3.59	26.19	41.20
1990	11.23	3.59	23.98	38.80
1989	10.04	3.47	21.79	35.30
1988	8.36	2.83	19.41	30.60
1987	8.65	2.17	17.58	28.40
1986	9.20	2.03	16.77	28.00
1985	9.78	1.85	15.57	27.20
1984	9.28	1.73	16.69	26.70
1983	9.09	1.72	15.19	26.00
1982	9.20	1.50	14.90	25.60
1981	8.40	1.20	14.10	23.70 (R)
1980	19.40	3.30	35.00	57.70
1979	17.40	3.20	34.20	54.80
1978	18.60	2.70	33.50	54.80
1977	18.20	2.20	32.10	52.20

HISTORY OF ASSESSED VALUATION

FISCAL YEAR	VALUATION
2001	\$5,331,857,935
2000	\$5,251,008,071 (R)
1999	\$4,073,784,799
1998	\$3,399,095,691
1997	\$3,705,861,192
1996	\$3,565,468,405
1995	\$3,555,575,845
1994	\$3,508,873,595
1993	\$3,463,299,556
1992	\$3,482,583,656 (R)
1991	\$2,238,774,141
1990	\$2,250,401,251
1989	\$2,230,037,778
1988	\$2,218,194,400
1987	\$2,089,387,100
1986	\$1,981,794,500
1985	\$1,839,854,100
1984	\$1,697,638,650
1983	\$1,606,277,150
1982	\$1,535,149,600
1981	\$1,495,814,600 (R)
1980	\$ 558,000,000

(R) REVALUATION

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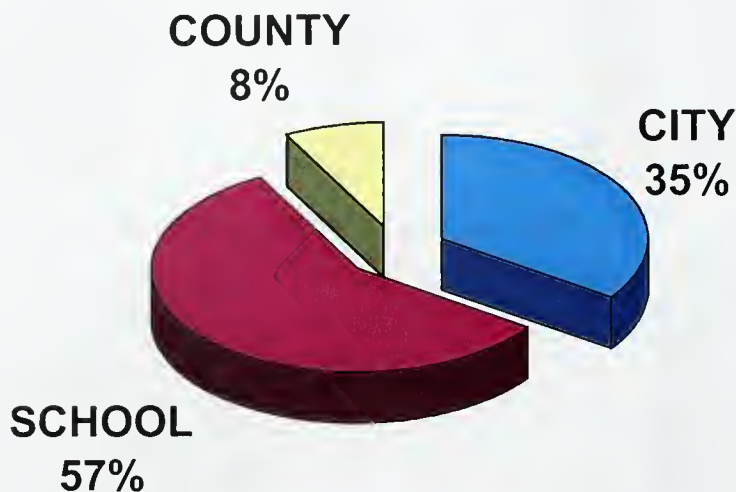
## Municipal Government Report

### LONG-TERM DEBT

The City of Nashua finances its capital projects, acquisitions and improvements through the issuance of long-Term debt. The City customarily issues 20-year bonds through a competitive bid process. Statutory limits are imposed to control the level of debt. The limits are 2% of the assessed property valuation for City projects and 6% for school projects. At the end of FY'01, the City had long-term debt of \$93,354,070 for school related projects, \$27,018,957 for City, \$320,000 for Solid Waste Disposal and \$5,781,973 for the Waste Water Treatment Plant.

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## YOUR 2001 TAX DOLLARS





**CITY OF NASHUA TRUST FUNDS**

The City of Nashua currently has over 70 individual trust funds with a market value as of June 30, 2001, of over \$61 million. The purpose of some these funds include; scholarship awards for Nashua High School students, perpetual care for the City's cemeteries, capital equipment purchases, cultural enrichment for the City's citizens, and the Nashua Public Library, to name just a few. The city's trust funds must be invested pursuant to the provisions in RSA 31:25. Information regarding this and other state statutes concerning trust funds may be obtained from the Charitable Trusts Unit of the Department of the Attorney General in Concord, New Hampshire.

The city is required to annually report to the Department of Charitable Trusts and the Department of Revenue Administration. These reports, the MS – 9 & 10, state the purpose of each trust fund, date created, and the fund's earnings and expenditures during the year. The following is the report for the City of Nashua's Trust Funds for the fiscal year ending June 30, 2001.

# Municipal Government Report

MS-9

Report of the Trust Funds of the City of Nashua, New Hampshire as of June 30, 2001

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Balance Beginning of Year	New Funds	Principal Gains (Losses) on Sale of Securities	Withdrawals	Balance End of Year	Income				Balance End of Year	Grand Total Principal & Income End of Year
									Balance Beginning of Year	Income During Year	Expended During Year	Income During Year		
1910	Willis T. Dodge Award	scholarship	Common Trust #1	2,654.31	0.16	665.03		7,219.50	170.94	332.73	(426.76)	77.41	7,296.91	
1869	Noyes Prize	scholarship	Common Trust #1	3,278.72	0.05	228.96		2,657.23	382.48	161.75	(594.13)	40.11	2,697.84	
1992	Class of 1924 Evelyn F. Lamson Scholarship	scholarship	Common Trust #1	23,067.01	0.54	2,259.94		26,226.99	571.57	1,129.30	(1,441.26)	239.31	26,486.90	
1983	Theresa F. Doe Award	scholarship	Common Trust #1	11,247.43	0.25	1,060.33		12,308.01	213.55	1,129.30	(613.42)	179.28	12,427.99	
1993	Mattis Mathematics Achievement Award	scholarship	Common Trust #1	11,197.07	0.23	1,055.58		12,352.90	247.00	524.61	(646.98)	124.63	12,377.53	
1991	Austin Scholarship	scholarship	Common Trust #1	1,823.35	0.04	171.88		1,995.27	42.74	85.81	(108.59)	19.96	2,015.23	
1919	Leo and Olive Fennell Scholarship	scholarship	Common Trust #1	15,818.37	0.36	1,491.27		17,310.00	373.45	744.25	(942.05)	171.15	17,481.15	
1973	Olla Holt Dunlap Award	scholarship	Common Trust #1	458.40	0.01	43.22		507.63	27.92	24.68	(19.17)	32.83	534.46	
1973	Virginia Holt Dunlap Award	scholarship	Common Trust #1	318.74	0.01	48.90		367.65	11.30	24.29	(29.22)	5.87	371.52	
1947	Walter and Evelyn Nesmith Scholarship Prize	scholarship	Common Trust #1	8,291.15	0.68	828.77		9,620.15	814.41	592.40	(1,198.08)	118.73	9,738.88	
1993	Arthur J. Nelson Scholarship	scholarship	Common Trust #1	30,097.90	0.68	2,837.43		32,935.01	710.24	1,416.97	(1,802.07)	325.14	33,261.15	
1980	NHS Class of 1930 Memorial Scholarship	scholarship	Common Trust #1	13,595.66	3,009.33	1,390.63		17,995.62	320.11	697.22	(846.53)	170.30	18,166.12	
1983	Raymond N. Chumal Memorial Scholarship	scholarship	Common Trust #1	7,707.21	0.17	726.11		8,473.40	181.64	362.58	(461.14)	83.08	8,515.57	
1985	Honorable Frank B. Clancy and Emma D. Clancy Scholarship	scholarship	Common Trust #1	116,873.57	2.63	11,018.05		127,894.25	2,759.17	5,502.42	(7,000.33)	1,261.26	129,155.51	
1917	William H. and Edith E. Keenan Scholarship Fund	scholarship	Common Trust #1	553,273.44	12.44	52,158.91		605,444.79	13,064.71	76,848.71	(33,145.46)	5,967.96	611,412.75	
1997	Shawn Bulley /Kass Cultural and Enrichment Fund	student enrichment	Common Trust #1	12,546.79	442.29	1,198.81		14,187.89	1,372.79	736.03	(2,104.16)	24.64	14,212.53	
1997	Leuras / Erickson	scholarship	Common Trust #1	18,916.73	0.43	1,289.05		20,777.11	448.09	493.86	(1,156.91)	205.04	20,982.15	
1997	Linda Swidler Scholarship	scholarship	Common Trust #1	20,951.87	4,511.33	2,041.91		26,603.11	1,654.29	1,209.98	(303.42)	2,550.85	29,156.16	
1999	Ruth Millan Scholarship	scholarship	Common Trust #1	249,304.27	5.60	23,927.73		272,812.60	14,910.76	13,043.26	(12,270.33)	15,693.69	288,506.99	
1894	Sylvester P. Cobbin	perpetual care	Common Trust #2	948.03		948.03		948.03	73.29	40.50	(25.39)	40.40	1,078.43	
1894	Rebecca M. Cobbin**	perpetual care	Common Trust #2	754.57		754.57		754.57	30.94	30.94	(57.58)	30.86	785.43	
unknown	E. J. Hibbard	perpetual care	Common Trust #2	139.03		139.03		139.03	10.69	5.70	(10.61)	5.69	144.74	
1898	Laura A. Hill	perpetual care	Common Trust #2	318.03		318.03		318.03	24.24	13.03	(24.27)	13.00	311.03	
circa 1892	Weavers Union	erection/maintenance of a city hospital	Common Trust #2	1,408.74	3,600.00			5,008.74	1,775.85	320.13	(0.33)	2,095.63	7,104.19	
circa 1921	Jennie N. Wallace	flags for veterans graves	Citizen CD	3,600.00			(3,600.00)	0.00				0.00		
circa 1903	Charlotte O. Harris	public bath	Common Trust #2	1,200.00			(1,200.00)	0.00				0.00		
1964	George M. French	school track team uniforms & equipment	Common Trust #2	464.60	1,000.00			1,464.60	400.33	85.63	(0.99)	485.87	1,950.47	
unknown	Chairman's Fund	purchase for public health	Citizen CD	1,000.00			(1,000.00)	0.00				0.00		
1940	Sarah Wallace Fund***	public welfare needs	Common Trust #2	29,300.65	3,150.00			32,450.65	9,140.86	1,888.36	(604.26)	10,224.96	42,675.61	
circa 1927	Mary Proctor Harris Fund	fine arts / beautification of City	Common Trust #2	6,927.17			(550.73)	6,376.44	1,794.90	106.31	(1,716.86)	184.35	25,515.44	
				550.73				0.00				25.68	(157.81)	0.00

# City of Nashua

MS-9  
Report of the Trust Funds of the City of Nashua, New Hampshire as of June 30, 2001

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Principal		Income				Balance End of Year	Balance End of Year	Grand Total Principal & Income End of Year
				Balance Beginning of Year	New Funds	Gain/(Loss) on Sale of Securities	Withdrawals	Balance End of Year	Balance Beginning of Year			
1997	Welfare Expendable Trust	welfare emergencies	Common Trust #3	155,601.99		(182,769.45)	13,037.54	0.00	7,230.55	(7,210.55)	0.00	13,037.54
1998	DPW Expendable Trust	snow removal	Common Trust #3	300,000.00		(299,039.70)	940.80	21,356.42	12,962.38	(36,348.80)	0.00	940.80
2000	Retirement Expendable Trust	retirement expenditures in excess of budgeted amounts	Common Trust #3	0.00	246,598.95	(245,635.60)	963.35	0.00	6,083.40	(6,083.40)	0.00	963.35
1999	School Construction/Renovation	Capital Reserve Fund	Common Trust #4	10,949,607.70	7,510,000.00	(13,24,578.09)	17,135,029.61	0.00	935,421.90	(925,421.90)	0.00	17,135,029.61
2000	Parable Classrooms	Capital Reserve Fund	Common Trust #4	0.00	435,130.00	(435,130.00)	435,130.00	0.00	10,670.76	(10,670.76)	0.00	435,130.00
1968	Capital Equipment Reserve***	Capital Reserve Fund	Common Trust #5	4,056.42	300,105.91	(176,032.43)	1,273,299.00	0.00	10,670.76	(10,892.76)	0.00	1,273,299.00
2000	Ambaret St. Fire Station	Capital Reserve Fund	Fleet*	1,376,337.53		(7,436.57)	1,368,898.96	982,888.54	113,658.29	(113,658.29)	982,888.54	2,192,857.79
2000	School Deferred Maintenance	Capital Reserve Fund	Common Trust #5	0.00	250,000.00	(250,000.00)	250,000.00	0.00	10,864.43	(10,864.43)	0.00	250,000.00
2000	City Hall Renovations	Capital Reserve Fund	Common Trust #5	0.00	497,500.00	(497,500.00)	497,500.00	0.00	71,623.65	(71,623.65)	0.00	497,500.00
2000	Solid Waste Equipment Reserve	Capital Reserve Fund	Common Trust #5	0.00	46,000.00	(46,000.00)	46,000.00	0.00	2,000.13	(2,000.13)	0.00	46,000.00
circa 1910	Edgewood Cemetery Equipment Reserve	equipment purchases	Common Trust #5	419,564.37	136,287.00	(19,210.64)	537,920.93	5,245.55	23,340.13	(28,585.68)	0.00	537,920.93
1989	Edgewood Cemetery Deed Fund	developing new sections of cemetery	Common Trust #6	31,999.96	5,308.00	(1,631.96)	35,682.07	333.51	1,293.38	(1,678.90)	0.00	35,682.07
circa 1893	Woodlawn Cemetery****	perpetual care	Common Trust #7	14,409.37	35,575.00	(13,163.61)	36,820.76	242.04	1,063.54	(1,305.58)	0.00	36,820.76
			Common Trust #7	36,721.60	32,452.50	(67,005.15)	1,668.95	0.00	633.53	(633.53)	0.00	1,668.95
			Pulliam Investments*	173,524.38			173,524.38	0.00	14,193.89	(14,193.89)	0.00	173,524.38
			Securities America*	1,690,017.57	97,014.54	(2,091,191.07)	2,091,191.07	0.00	132,699.10	(132,717.19)	(18.09)	2,091,191.07
			Cliffans CD	3,000.00		(3,000.00)	3,000.00	0.00	0.00	(0.00)	0.00	3,000.00
1996	Woodlawn Cemetery Capital Improvements****	improvements to cemetery	Common Trust #7	68,898.97	11,637.50	(27,141.44)	53,395.03	0.00	1,662.49	(1,662.49)	0.00	53,395.03
1997	Woodlawn Cemetery****		Common Trust #7	26,657.37		(26,637.37)	26,657.37	113.67	16.66	(130.33)	0.00	26,657.37
1994	Woodlawn Cemetery****	construction of mapalstein parking & caring for trees in	Securities America*	7,628.73		(7,628.73)	7,628.73	2,707.56	435.21	(993.90)	2,149.77	9,778.00
circa 1893	Edgewood Cemetery	perpetual care	Streetvest Group*	2,134,025.99	60,162.07	(400,000)	2,485,228.06	24.66	85,137.38	(88,318.28)	(3,156.30)	2,447,171.48
1975	Edgewood Cemetery	flowers on gravesites	Streetvest Group*	112,424.46	350.00	(116,383.13)	116,383.13	0.00	3,778.36	(4,050.86)	(272.30)	116,310.83
circa 1897	Suburban Cemetery	perpetual care	Streetvest Group*	64,817.48		(64,817.48)	64,817.48	0.00	3,353.99	(3,353.99)	(182.00)	86,697.50
1948	Suburban Cemetery	maintenance of cemetery	Streetvest Group*	913,956.18		(913,956.18)	913,956.18	187,014.77	44,468.99	(36,693.58)	194,789.22	1,054,029.73
1937	Dr. F. Harris Lecture Fund	public lectures & concerts	McDonald Investments*	27,097.95		(27,097.95)	27,097.95	861.00	2,058.73	(1,341.53)	1,578.20	28,676.13
1889	Moses Hunt Lecture Fund	public lectures & concerts	McDonald Investments*	47,004.50	371.54	(47,376.04)	47,376.04	2,195.61	3,715.38	(4,271.54)	1,639.45	49,215.49
1989	Charles H. Austin Scholarship	scholarship	Citizens Bank*	1,217,068.79	75.00	(1,217,143.79)	1,217,068.79	1,897,322.52	77,278.70	(99,268.26)	13,446.79	1,905,569.31
1992	Ralph J. and Alice F. Burns Scholarship	scholarship	Streetvest Group*	247,120.14		(247,120.14)	247,120.14	1,330.83	9,985.53	(9,934.26)	1,582.10	256,206.50

Grand total all funds

30,992,427.67

\*\* Previously listed as S.B. Cobrin  
\*\*\* Beginning income and principal balances adjusted to be properly stated.  
\*\*\*\* Previously reported consolidated. Beginning income and principal balances adjusted to be properly stated.

# Municipal Government Report

MS-10  
Report of the Common Trust Fund Investments of the City of Nashua, New Hampshire as of June 30, 2001

Common Trust #	How Invested	Principal					Income			Balance End of Year	Grand Total Principal & Income End of Year
		Balance Beginning of Year	New Funds	Capital Gains	Withdrawals	Gains/Losses from Sales	Balance End of Year	Income During Year	Expended During Year		
Common Trust #1	Citizens Bank*	1,105,737.02	7,986.97		0.00	104,417.91	1,218,241.90	38,267.06	(65,007.32)	27,252.34	1,245,494.24
Common Trust #2	Bank of New Hampshire Money Market	34,174.00	17,530.00		(50.73)	66,173.27	66,173.27	17,409.38	3,353.56	(932.55)	82,003.65
Common Trust #3	Citizens Bank Municipal Checking	455,801.93	246,598.95		(687,464.25)	14,936.69	14,936.69	23,586.42	26,276.33	(49,862.73)	14,936.69
Common Trust #4	Citizens Bank Municipal Revenue	10,949,607.70	7,945,130.00		(1,324,578.09)	17,570,159.61	17,570,159.61	0.00	947,992.63	(925,421.90)	17,592,730.34
Common Trust #5	Citizens Bank Municipal Checking	433,620.99	1,231,892.91		(216,563.07)	1,448,950.83	1,448,950.83	3,245.55	(68,721.10)	(39,478.44)	1,493,439.04
Common Trust #6	Bank of New Hampshire Money Market	46,409.35	40,883.00		(14,789.57)	72,502.78	72,502.78	625.56	2,388.92	(2,984.48)	72,502.78
Common Trust #7	Citizens Bank Checking	131,257.94	44,090.00		(120,783.96)	35,063.98	35,063.98	113.67	2,312.68	(2,426.35)	35,063.98

\* See attachment for portfolio holdings

# City of Nashua

MS-9  
Report of the Trust Funds of the Nashua Public Library, Nashua, New Hampshire as of June 30, 2001

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Principal			Income				Grand Total Principal & Income End of Year		
				Balance Beginning of Year	New Funds	Gains/(Losses) on Sale of Securities	Withdrawals	Balance End of Year	Balance Beginning of Year	Income During Year		Expended During Year	Balance End of Year
1979	Charles & Sons	educate/inform the public about Lithuania	Common Trust #1	341,873.58	7,583.62			349,457.20	1,577.83	11,722.88	(11,438.21)	1,862.50	378,729.61
1982	Alfred Everett Smith	non-fiction and/or art book purchases	Bank of NH checking Common Trust #1	22,160.54	9,350.53	(4,105.16)		27,405.91	0.00	289.95	(289.95)	0.00	27,405.91
1992	John M. Hunt Memorial	building of library	Bank of NH passbook Common Trust #1	948.13	240.78			1,088.91	0.00	14.38	(724.09)	14.38	9,256.70
1906	Daniel Hussey	general library purposes	Bank of NH passbook Common Trust #1	3,608.71	591.92			4,200.63	0.00	28.22	(1,092.28)	31.68	26,093.84
1935	Jim F. Harris Fund	purchase of books	Common Trust #1	3,203.54	892.91			4,096.45	0.00	31.68	(1,237.27)	192.84	34,834.03
1916	Alma Jaquith	general library purposes	Bank of NH passbook Common Trust #1	2,232.15	1,009.27			3,241.42	0.00	40.39	(36.83)	40.39	38,608.89
2000	Nanna M. Roth	general library purposes	Bank of NH passbook Common Trust #1	188.74	30.10			218.84	0.00	3.04	(3.04)	6.00	252.29
1990	Martha C. Cramer	general library purposes	Bank of NH passbook Common Trust #1	11,252.74	264.43			14,027.17	55.60	478.10	(598.84)	64.94	14,522.83
1965	Ada Hackaway Trust	purchase of children's books with emphasis on fairy tales and myths	Bank of NH passbook Common Trust #1	105.84	276.04			431.88	0.00	3.84	(400.90)	79.84	14,408.17
1991	U.S. Constitution	to promote a greater understanding & appreciation of the U.S. Constitution and The Bill of Rights	Bank of NH passbook Common Trust #1	12,845.68	325.48			13,171.16	67.86	503.78	(400.90)	13.38	13,311.55
1973	Chandler Memorial Library Fund	care & maintenance of the Chandler Memorial Library	Bank of NH passbook Common Trust #1	840.38	401.31			1,241.69	0.00	15.38	(122.73)	19.98	4,686.24
1932	Leonard Freeman (Dubank)	purchase of works of art by living artists	Common Trust #1	3,737.87	100.32			3,838.19	16.95	125.76	(122.73)	11.72	144,214.16
1974	Marion Fairfield	general library purposes	Bank of NH passbook Common Trust #1	121,913.61	6,192.20			128,105.81	1,231.72	9,628.65	(9,339.59)	1,520.78	91,041.77
1984	Bertha Hickey	Chandler Memorial Library	Bank of NH passbook Common Trust #1	11,238.09	7,654.93	(6,285.45)		14,587.57	0.00	399.55	(399.55)	0.00	4,666.31
1985	Jessie C. Locke	Chandler Memorial Library	Bank of NH passbook Common Trust #1	67,129.96	5,451.73			72,581.69	1,069.95	8,493.73	(8,222.76)	1,328.92	7,329.32
2000	Frank B. Clancy	general library purposes	Bank of NH passbook Common Trust #1	10,032.69	6,721.94			16,754.63	0.00	366.53		366.53	120,888.14
1988	Henry Stearns Fund	purchase of reading matter	Bank of NH passbook Common Trust #1	4,060.05	108.77			4,168.82	21.75	163.78	(159.55)	25.98	33,169.70
1996	Cecelieve Nesmeib	purchase of books	Bank of NH passbook Common Trust #1	338.10	130.44			468.54	0.00	5.97		5.97	30,724.45
1996	Virginia Carr Bloomfield	general library purposes	Bank of NH passbook Common Trust #1	6,314.17	162.74			6,476.91	33.40	251.93	(245.43)	19.97	430,286.95
			Bank of NH passbook Common Trust #1	601.37	200.66			802.03	0.00	10.41		10.41	
			Bank of NH passbook Common Trust #1	107,639.84	2,375.98			110,015.82	494.54	3,672.64	(3,583.65)	593.53	
			Bank of NH passbook Common Trust #1	7,230.41	2,929.57			10,159.98	0.00	128.71		128.71	
			Bank of NH passbook Common Trust #1	0.00	31,600.00			31,600.00	0.00	1,065.56	(895.68)	169.88	
			Bank of NH passbook Common Trust #1	0.00	707.79			707.79	0.00	3.94		3.94	
			Bank of NH passbook Common Trust #1	1,905,676.24	48,300.81			1,953,977.05	9,951.52	74,762.08	(72,881.16)	11,862.44	
			Bank of NH passbook Common Trust #1	19,189.29	59,554.50	(9,091.76)		68,748.03	0.00	2,132.24	(2,132.24)	0.00	2,034,584.52
			Bank of NH passbook Common Trust #1	27,988.78	23.23			28,012.01	116.22	858.80	(835.00)	136.02	
			Bank of NH passbook Common Trust #1	1,315.62	692.54			1,998.16	0.00	24.45		24.45	
			Bank of NH passbook Common Trust #1	400,430.20	7,974.18			408,404.38	1,673.84	12,311.91	(12,027.33)	1,948.42	
			Bank of NH passbook Common Trust #1	15,725.95	9,832.11	(5,133.91)		20,424.15	0.00	366.89	(356.69)	0.00	

Library Trusts had previously been reported consolidated. Beginning income and principal balances have been adjusted to be properly stated. 3,321,615.47

# Municipal Government Report

MS-10  
Report of the Common Trust Fund Investments of the Nashua Public Library, Nashua, New Hampshire as of June 30, 2001

Common Trust #1	How Invested	Principal					Income			Balance End of Year	Grand Total Principal & Income End of Year
		Balance Beginning of Year	New Funds	Capital Gains Distribution	Withdrawals	Gains/Losses from Sales	Balance End of Year	Income During Year	Expended During Year		
	The Stratvest Group*	3,117,642.45	31,623.23	34,708.03	0.00	47,614.23	3,225,587.94	127,461.35	(124,072.69)	20,218.87	3,246,806.81

\* See attachment for portfolio holdings

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City of Nashua

**HUMAN RESOURCES DEPARTMENT**

**Human Resources Manager**  
**Human Resources Analyst II**  
**Human Resources Analyst I**  
**Human Resources Generalist, P/T**

**Jane Joyce**  
**Barbara Cote**  
**Gary Diaz**  
**Diane Denning**

The mission of the Human Resources Department (HR) is to ensure that the standards of employment are applied in a fair and equitable manner to all employees and applicants in accordance to all applicable State and Federal rules and regulations. In addition, Human Resources provides comprehensive administrative support through personnel policies and general activities to all City departments consistent with organizational objectives.

The duties and responsibilities of Human Resources include, but are not limited to, recruitment, employee relations, budgeting, forecasting, staff development, staffing analysis, performance evaluation, and the implementation of programs, which further enhance the services rendered to the City of Nashua and its citizens. One of the primary goals is to ensure that all policies and procedures governing employment are implemented in a fair and equitable manner.

Human Resources has continued in its role as an active member of the City's Negotiating Team during collective bargaining with the Nashua Public Library Employees, Local #4831, AFT, FPE, AFL-CIO. The negotiations were highly successful culminating in the Agreement between the City and the Nashua Public Library Employees being signed on June 26, 2001.

During this year, the Human Resources Department managed a comprehensive Professional Development Program that further enhanced the abilities of City employees to continue to meet the operational needs of the City of Nashua in an effective and efficient manner. Over 650 employees received in-service training, such as; training for managers, supervisors, and employees, which included, but was not limited to sexual harassment (Title VII), FLSA, FMLA, EAP, performance evaluation, and so forth. An Effective Communication Strategies Workshop was given as well as three 8-week Conversational Spanish Courses structured for employees who are either in customer service and/or community service. Several computer software courses as well as training for CPR/1<sup>st</sup> Aid and use of the defibrillator kept for emergency use within City Hall. Human Resources is in the process of coordinating a Strategic Planning Workshop for 28 managers and an on-site customer service seminar for 50 employees. These classes are scheduled for the October/November 2001 time frame. It is our intention to continue to build on the Professional Development Program, which is a key element in a continuing effort to assist our employees in their efforts to provide the best service possible to Nashua and her citizens.

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## Municipal Government Report

We continued the process of assisting the Division Directors and Department Managers in conducting a staff analysis of the Position Description Forms (PDFs) for the positions in their respective area(s) of responsibility. The objective of the analysis is to ensure the PDFs accurately reflect the duties and responsibilities to meet the goals and objectives of each department.

A new Merit Pay process was developed and approved for implementation on July 1, 2001. This effort should have a favorable impact on the retention of quality employees and the recruitment of high quality candidates for employment.

Regarding recruitment during this year, over two thousand applications for employment were reviewed and processed by Human Resources. These applications for employment do not include those applications received by the Public Library, by the Police Department for Uniformed/Sworn Police positions, and by the Nashua School District. Human Resources posted a total of 108 job postings for the public and 84 new persons were hired. We attended a Job Fair and a Parent/Student Night event at Nashua High School to answer questions and to explain the city's job application and hiring process. Additionally, our web page received 17,610 hits during fiscal year 2001.

The total number of persons employed by the City of Nashua as of June 30, 2001 is 789. The total number of positions funded for fiscal year 2001 was 803.



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City of Nashua

**PURCHASING DEPARTMENT**

**Purchasing Manager**  
**Purchasing Agent II**  
**Purchasing Agent I**  
**Printing Technician**  
**Mail Messenger**

**Janice A. Tremblay, CPM**  
**Mary Sanchez**  
**Theresa Naro**  
**Ralph B. Jackson**  
**Carole Gaffney**

The Purchasing Department has undertaken a number of strategic initiatives during this past year. Automation of our requisitioning process was planned as part of a team effort including Purchasing, Finance and Information Technology. The new process was launched with the beginning of the new fiscal year. The result is a system that eliminates the written documents and the duplication of data entry, thus providing a more streamlined process. Efforts to decentralize warehousing of maintenance products were successful, resulting in a reduction of handling and data transactions.

The most visible use of technology by Purchasing was in the adoption of a web-based system for bid and proposal requests. Public bidding is now entered on the City's web site, providing full specifications and summary data to bidders. The City has also begun using a national web site for e-sourcing, opening up new possibilities for bidders and vendors not previously known to us. We will be transitioning fully to this automated process over the next year's time. We are currently working with our existing vendors to assure that their technology matches ours.

Ralph Jackson, the city Print Shop Technician, continues to provide cost effective, timely printing and graphics services to all city departments. Annual activity exceeds 4 million ink impressions and includes this City Annual Report, the City budget, and an assortment of printed items, forms and reports.

The Annual City Auction was held again this year (it rained for the first time in recent history). Attendance was strong and once again, faithful city employees, family and friends lent a willing hand to make the event a success. The City was able to add \$5000 to the General Fund. Bicycles, a used car, office furniture, and assorted electronic equipment were the big sellers this year.

## **CITY HALL BUILDING MAINTENANCE**

**Building Manager**  
**Building Maintenance Specialist**  
**Custodian II**  
**Custodian I**  
**Custodian I (part-time)**

**Ron E. Jenkins**  
**Roger J. Bertrand**  
**Edward S. Leary**  
**Robert Fernandes**  
**Steve Bibbo**

We continued our ongoing efforts to improve the appearance of City Hall. During the year we began replacing some of the old lighting and wiring with more energy efficient light fixtures and wiring. We were able to tap rebate programs offered by PSNH to alleviate our out-of-pocket expenses. This will be an ongoing program until all lighting has been changed to the energy efficient style. All exit signs within the building were also upgraded, providing lower operating costs and greater visibility.

Our Building Manager and Building Maintenance Specialist have spent many hours serving the needs of occupants at the American Stage Festival Building as well as the Hunt Memorial Building. Problems ranging from heating and electrical to sticking doors and plumbing problems are all a part of the day's work.

Two-way radios were purchased for the night Custodial crew. This equipment affords an extra measure of safety for our workers as they complete their tasks throughout the building.

Our night crew continues to work diligently to keep the building clean and inviting. Our temporary part-time worker was hired as a permanent member of the team during the year. The group is cohesive and able to complete assignments on a nightly basis.

**CEMETERIES**

**EDGEWOOD CEMETERY**

**TRUSTEES**

**President**  
**Secretary**  
**Allen M. Barker**  
**Norman E. Hall**  
**Morgan A. Hollis**  
**Kenneth Spaulding**

**Thomas A. Maffee**  
**Douglas M. Barker**  
**James S. Chaloner**  
**Philip L. Hall**  
**Brian H. Law**  
**George B. Law**

During the year, the cemetery's Lord & Burnham greenhouse was completely repainted and re-glazed, greatly improving the appearance as well as the weather tightness.

There were a total of 121 graves sold as follows; 15 – 4 grave lots, 20 – 2 grave lots, 15 single graves and 3 - 2 grave cremation lots. There were a total of 96 interments performed; 66 adults, 27 cremations and 3 infants.

**WOODLAWN CEMETERY**

**TRUSTEES**

**President**  
**Secretary**  
**David Aponovich**  
**John Economopoulos**  
**Charles Farwell, Jr.**  
**Lester Gidge**

**David Wells**  
**Marvis Mellen**  
**Niles Jensen, Jr.**  
**Herbert Snow**  
**Gordon Tyszko**  
**Stanley Zis**

**EMPLOYEES**

**Superintendent**  
**Sub-Foreman**  
**Head Groundsman**  
**Groundsman**

**Howard Frizzell**  
**David Campbell**  
**John Grafton**  
**Arthur Parker**

The biggest addition at Woodlawn for this year was our new 32 x 48 foot greenhouse. Covered with a single layer of polyethylene, this house will be unheated for the foreseeable future. Currently functioning as a cold frame, it allows us to space our plants out more, resulting in better, controlled growth.

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## Municipal Government Report

New plantings continue unabated. More perennials were planted, and clematis were added along the lattice fence by the office. More trees were added throughout the grounds, including Purple Beech and Blue Atlas Cedars.

Also out on the grounds, we continue our program of filling a few footpaths each year. We start with fill, and cover that with loam, and seed in September. By raising these sunken footpaths up to the level of the surrounding lots, it will make our grounds easier to maintain. Over time, as all the footpaths gradually get filled in, it will make a remarkable difference in the time it takes to mow and collect leaves in the fall. Also, one of the last remaining dirt roads was paved.

Winter office projects consisted of developing a brochure for the mausoleum, and adding our information for Woodlawn Cemetery onto the city's website. Always looking to upgrade our records, lot owner information was verified, edited, and reprinted out into new binders. Lastly, a more-user friendly system of recording lot interments was also initiated.

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### 100 Years ago...

#### ANNUAL REPORT

OF THE

### Trustees of Edgewood Cemetery.

*To the City Councils:*

Herewith submitted ninth annual report of trustees of Edgewood cemetery, for the year 1901.

The usual care of the grounds has been maintained, some new lots graded and a new garden constructed and planted, avenues and paths have been repaired and kept in proper condition: owing to lack of funds but little has been done toward development of the unimproved sections.

The trustees are pleased to report that the debt of \$1,500, assumed by themselves, for improvement in 1899, has been cancelled from the receipts; and that there are now no debts, outstanding bills, or claims of any kind, against the city or board of trustees, on account of the cemetery.

On July 1, the trustees made an exchange of a portion of the Perpetual Care Fund investments, by taking up the loan of \$2,745 to the city as per report of last year, which, with the additional sum of \$1,255 received during the year made a fund of \$4,000, and this fund was invested in City of Nashua bonds of 1901-1921, at 3 per cent. interest.

Meetings of the board have been regularly held.

Interments from Jan. 1, 1901 to Dec. 31, 1901: Adults, 35; children, 13; removals from other grounds: Adults, 3; children, 1: total burials, 53.

Four veterans of the Civil War were laid to rest in these grounds during the past year, thus making the record of

soldiers interred: One Revolutionary War, five War of 1812, two Mexican War, 66 Civil War. These graves are all properly marked, flagged, recorded and cared for.

Continued interest is shown by lot holders, in care of the grounds, the number of lots placed under care, both annual and perpetual is increasing, tending to further embellishment of the grounds.

From the 1901 Municipal Annual Report

**COMMUNITY DEVELOPMENT DIVISION**

**Director of Community Development**  
(ending April 2001)

**Roger C. Hawk**

**Administrative Assistant II**

**Jean Lyons**

**Economic Development Director**  
(starting April 2001)

**Roger C. Hawk**

The City of Nashua and the entire region continued to prosper this fiscal year. Demand for housing, industrial space and retail space remained strong. As the City approaches full build out, an increased awareness of the importance of open space and protection of natural resources has led to the protection of key parcels.

The Community Development Division's mission to guide the City of Nashua and its citizens in its pursuit of a clear vision for its future and to provide the framework and mechanisms for the city and the private sector to implement that vision. The Community Development Division is responsible for numerous projects and programs to meet its mission. For example, the Community Development Division is the City division responsible to coordinate with the Nashua Regional Planning Commission and the NH Department of Transportation to bring commuter rail to Nashua and the State of New Hampshire. Working closely with the residents, the Commonwealth of Massachusetts and other entities has led to a train station site selection that is acceptable to all. Commuter rail is proposed to be available in Nashua starting in 2004.

The Community Development Division worked collaboratively with the Mayor's Office and the Department of Public Works to facilitate Corning Lasertron's building proposal in the northwest part of the City. Permitting for the facility was completed in a matter of weeks.

The Community Development Division through the Urban Programs Department has been working diligently to upgrade and expand the Citybus system. New busses and vans are expected to replace the existing 14-year old fleet, and the expanded routes will include stops at the Milford Oval.

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Municipal Government Report

**PLANNING AND BUILDING DEPARTMENT**

Planning and Building Director

Roger L Houston, AICP,BOCA

**Special Services/Technical Team:**

Planner III – assists Director  
and Development Review Team  
Planner II – long range planning

Richard Sawyer, AICP, ASLA

Jill Seifried

**Development Review Team:**

Deputy Manager, Development Review  
Administrative Assistant I (Planning)

Michael Yeomans, AICP  
Christine Webber

**Zoning and Land Use/Sign Permit Team:**

Deputy Manager Zoning  
Administrative Assistant II (Zoning)

Carter Falk, AICP  
Linda Taylor

**Building Permit Processing & Plans Review:**

Supervisor of Permits/Inspections  
Assistant Plans Examiner  
(resigned September 2000)

Michael Santa, CBO  
Matt Gough

Building Clerk

Sandra Bastien

Building Clerk

Linda Jaynes

(transferred to Urban Programs,  
April 2000)

Assistant Plans Examiner / Assistant  
Building Inspector (new position)

Mark Collins

**Construction Inspections Team:**

Code Official  
Building Inspector  
Electrical Inspector  
Plumbing Inspector  
Mechanical Inspector

William P. Walsh, CBO  
Russell Marcum  
Francis Leahy  
Tedd P. Evans  
Bruce W. Buttrick

**Ordinance Enforcement Team:**

Enforcement Prosecutor  
Code Enforcement Officer II  
Code Enforcement Officer II

Laura Games  
Thomas Malley  
Nelson Ortega

The Nashua Planning and Building Department experienced another robust economic year in Fiscal Year (FY) 2001 with numerous plan approvals, construction activity, significant completion of the Master Plan, and lastly, the annual Capital Improvements Plan. The Department consists of six highly competent teams whose team leaders coordinate activities between each other and the Department Director. The Department Director has received complimentary calls from other municipalities

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## City of Nashua

on our customer services. In March the Planning and Building Department responded with other City departments to a major emergency when part of the Pennichuck Junior High School roof collapsed, as well as partial collapses at the Royal Ridge Mall and Harcross Chemical after a heavy wet snowfall. The Department also later provided assistance to the Mayor's Blue Ribbon Committee charged with reviewing the situation. The City was fortunate to have the existing Code Official, William Walsh (who was then Building Department Director), and the Community Development Division Director, Roger Hawk, who both worked for the City when Pennichuck Junior High School was constructed. They were able to provide the committee with useful information on the Division and Code Enforcement (aka Building) Department's process of construction inspections when the school was built in the 1980's. The Department will review the Mayor's Blue Ribbon Committee report that is anticipated to be released in early FY 2002.

The Planning and Building Department provides technical expertise and services in an advisory capacity to the Nashua City Planning Board (NCPB), the Zoning Board of Adjustment (ZBA), Capital Improvements Committee, and the Building Code Board of Appeals. In addition, the Department provides, as needed, limited professional support services to the Nashua Historic District Commission, Nashua Conservation Commission, Nashua Heritage Trail Committee, and Urban Trails Committee. The Department enforces all the ordinances and codes under its jurisdiction with the new Code Enforcement Section at the suggestion of the Department Director in 1996. In addition to its regular daily functions and responsibilities, the Planning Department provided assistance to and initiated the following processes, projects, reports, analyses, and studies during FY 1999-2000.

### **Capital Improvements Program**

The Department is the primary agency responsible for coordinating and preparing the Capital Improvements Budget and Six-year Plan. The Capital Improvements Committee is a subcommittee of the NCPB established by City Charter that annually recommends a fiscal year capital improvements program outlining long-range needs and anticipated expenditures. This is compiled under the direction of the Department Director who serves as Secretary of the Committee and appointed staff to the Planning Board.

### **Staff Reports**

The Department completed 174 detailed reports or reviews on site plans, minor site plans and subdivision plans for the NCPB. The reports are delivered to the Planning Board prior to the meeting date. This process gives the Board better information to assist them in their decision process. The Department prepared ZBA reports on use variances to aid in their decision process. The Department processed 67 ZBA applications for variances, special exceptions and rehearing requests.

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## Municipal Government Report

	<u>1<sup>st</sup> Qtr</u>	<u>2<sup>nd</sup> Qtr</u>	<u>3<sup>rd</sup> Qtr</u>	<u>4<sup>th</sup> Qtr</u>	<u>Total</u>
<i>Subdivisions</i>					
<i>Projects</i>					
Residential	9	2	2	4	17
Non-residential	1	3	1	2	7
Total	10	5	3	6	24
<i>Units</i>					
Residential	16	2	21	29	68
Non-residential	1	7	3	0	11
Total	17	9	24	29	79
<i>Site Plans</i>					
Planning Board	18	14	12	12	56
Administrative Review	7	10	6	16	39
Total	25	24	18	28	95
<i>Square Footage</i>					
Industrial/Office	210,080	493,473	5,245	55,844	764,642
Church/School	57,150	53,554	33,585	15,368	159,657
Commercial	39,479	110,805	138,540	123,006	411,830
Housing Units	271	9	0	0	280

### **Bond Rating Preparation**

The most current statistics available were compiled by the Director and the planning staff in preparation of Nashua's Official Statement including, history, population, economy, planning and development, housing costs, employment base, largest employers, retail sales, unemployment, building permits, and state tax receipts. This information and that contained in the Capital Improvements Plan were contributing factors in the City obtaining a favorable interest rate on its bond issues and saving the City on interest payments.

### **Master Plan**

The Planning Department assisted the Master Plan Committee, a subcommittee of the Planning Board, to update the citywide Master Plan. The Master Plan Committee conducted eight neighborhood vision meetings on the future of the City and comments for master plan, followed by a thorough edit of the draft plan and modifications based on the comments. The Committee hopes to have the master plan adopted sometime in late autumn 2001.

### **Miscellaneous Fees and Contributions**

The Department assesses and collects school impact fees. In addition, the Department administers the collection of contributions for new subdivisions/site plans; sidewalk contributions and the Heritage Trails (UTA) fund accounts. Fees are charged for applications before the various boards and applications for Land Use and Building Permits and for copying records open to the public on request.



### **Transportation**

The Department continues to be an active member of the Nashua Area Transportation Study (NATS) Technical Advisory Committee. This committee membership consists of representatives from the region's municipalities, and the state/federal transportation departments. The Department also assisted in working with the City's consultants on the Broad Street Parkway and the T21 enhancement and wrote the CMAQ grant program for the Nashua City Planning Board, although that role was diminished with the changes in the Public Works Division.

### **Enforcement**

In 1998 an Enforcement Team of the Department was formed from the existing Housing Section of the Urban Programs Department. This Team is charged with enforcement of all Department's related functions such as housing, building codes, zoning ordinance, site plan, subdivisions, wetlands, and illegal signs. During FY 2001, more than 2,258 housing inspections (552 more than FY 2000) were conducted that resulted in 246 violations being issued (compared to FY 2000 when 309 warnings and 272 citations were issued). No cases required prosecution. More than 445 land use and sign violations were issued. Of these 445, 2 required prosecution in District Court. The team, with the assistance from other team members, is preparing educational brochures to better educate the public on common violation issues.

### **Land Use and Sign Permits**

The Zoning and Land Use and Sign Permit and Development Review Teams reviewed over 2,045 permits as part of the building and land use sign permit process. The permits are reviewed for conformance to subdivision, site plan and zoning approvals, as well as the land use ordinances.

### **Building Regulation**

During FY 2001 3,610 construction-related permits were issued. Of these, 1,165 were for structural work, 963 for electrical, 518 for plumbing, 824 for mechanical and 120 for fire protection systems. A total of \$443,749.93 in permit fees was collected. The total construction value amounted to \$253,766,849, of which approximately 19% was for residential construction and about 19% for nonresidential construction. A total of 198 dwelling units were added, plus the conversion of an additional 24 dwelling units. This permit activity generated the performance of 8,942 inspections. The adopted codes require these inspections to be called at the initial, rough and finished stages of work.

## Municipal Government Report



Corning Lastertron proposed facility on Northwest Boulevard

During the past FY our staff started a process that culminated in the adoption of the 2000 Editions of the International Building, Plumbing, Mechanical, and Fuel Gas Codes and the 1999 Edition of the National Electrical Code by the Mayor and Board of Aldermen. The effective date was established as January 1, 2002.

	<i>Number of Buildings</i>	<i>Number of Units/Rooms</i>	<i>Valuation of Construction</i>
<b>New Residential Housing</b>			
Single family detached	127	127	\$18,984,098
Single family attached (townhouses)	61	61	4,772,000
Two-family buildings	1	2	90,000
Five or more family buildings	<u>1</u>	<u>8</u>	<u>450,000</u>
Total new residential housing	190	198	\$24,296,098
<b>New Residential Nonhousekeeping</b>			
Hotels, motels, tourist cabins	1		3,390,000
Other nonhousekeeping shelters (dormitories)	<u>2</u>		<u>7,499,864</u>
Total new residential nonhousekeeping	3		\$10,889,864
<b>Demolitions/Razing of Buildings</b>			
Single-family detached	9	9	
All other buildings/structures	<u>19</u>	<u>0</u>	
Total demolitions/razing of buildings	28	9	
	<i>Private Buildings</i>	<i>Public Buildings</i>	
<b>New Non-Residential</b>			
Churches, other religious	1		2,696,000
Industrial	2		97,000,000
Service stations, repair garages	2		1,460,000
Offices, banks, professional buildings	5		4,250,000
Schools, other educational		1	56,000,000
Stores, consumer services	5		6,124,500
Other non-residential buildings (includes sheds)	99	2	962,712
Structures other than buildings (includes in-ground pools)	<u>18</u>	<u>1</u>	<u>5,344,463</u>
Total new non-residential	132	4	\$173,837,675

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City of Nashua

**Additions/Alterations/Conversions**

Residential (includes unit conversions)	373	0	\$8,594,298
Non-residential, non-housekeeping	144	4	27,033,985
Residential garages/carports	<u>31</u>	<u>0</u>	<u>558,415</u>
Total additions, alterations, conversions	548	4	\$36,186,698

**Construction valued \$500,000 or more**

*Residential:*

11 Crestwood Drive – new single-family	\$500,000
27-37 Georgetowne Drive – condominiums (6 units)	550,000
36-46 Georgetowne Drive – condominiums (6 units)	550,000
50 Barrington Avenue – condominiums (8 units)	560,000
15 Tanglewood Drive – new single-family	595,000
3 Lamb Road – alterations to single-family	600,000
9 Tanglewood Drive – new single-family	625,000
30 Tanglewood Drive – new single-family	633,000
10 Allds Street – Hunt Building – alterations	1,115,000
72 Vine Street – Millette Manor – conversion to elderly apartments	2,197,017
29B Clement Street – Rivier College – new dormitory	2,799,864
20 University Drive – Daniel Webster College – new dormitory	4,700,000

*Commercial:*

25 Merritt Parkway – 6-unit office building	\$500,000
172 Kinsley Street – St. Joseph Hospital - breast health diagnostic area	518,000
46 East Hollis Street – Wendy's Restaurant	525,000
385 West Hollis Street – Edgecomb Steel	600,000
375 West Hollis Street – Law Realty	600,000
65 Spit Brook Road – Sanders/BAE – storage tank containment area	565,000
213 Daniel Webster Highway – Marshall's – roof collapse repairs	650,000
43 East Hollis Street – Mobil On The Run – convenience store/service station	680,000
25 Riverside Street – office building	700,000
165 Ledge Street – Teradyne	750,000
79 Broad Street – Gurney's Auto	780,000
168 Daniel Webster Highway – Furniture World	1,000,000
91 Northeastern Boulevard – Teradyne	1,000,000
18 Celina Avenue – office building	1,200,000
65 Spit Brook Road – Sanders/BAE – THADD	1,313,000
11 North Southwood Drive – Cancer Center	1,400,000
4 Raymond Street – Temple Beth Abraham	1,515,000
1617 Southwood Drive – Sun Microsystems	1,600,000
91 Northeastern Boulevard – Teradyne – Penc 2 line	1,650,000
85 Northwest Boulevard – Westwood Park	1,700,000
4 East Spit Brook Road – Old Navy	1,800,000
95 Canal Street – Sanders/BAE	2,500,000
777 West Hollis Street – St. Joseph's Church	2,696,000
85 Northwest Boulevard – Octave Communications	2,800,000
2000 Southwood Drive – Extended Stay America Hotel	3,390,000
1600 Southwood Drive – Public Storage	3,435,000
2 Riverside Street – Stellos Stadium	5,100,000
12 Murphy Drive – Teradyne	37,000,000
0 Chuck Druding Dr (formerly 10 Nesenkeag Dr) – Nashua High School North	56,000,000
100 Northwest Boulevard – Corning Lasertron	60,000,000

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## Municipal Government Report

**Total building (structural) permits issued** (792 residential, 373 commercial) **1,165**

**Total construction value for permits** **\$253,766,849**

*Includes:*

127	Signs	
199	Miscellaneous/Out of Scope	\$8,111,267
6	Mobile home replacements	445,247
24	Dwelling units conversions	2,238,017

Conversion cost included in additions/alterations/conversions

Includes a reduction of 2 units and an increase of 26 units

22 of the additional units are converting a former school to elderly apartments

**Total all building related permits** (1,293 residential, 546 commercial) **1,839**

Includes electrical, plumbing, mechanical, and demolition permits

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City of Nashua

**NASHUA CITY PLANNING BOARD (NCPB)**

<b>Chair</b>	<b>Bette Lasky</b>
<b>Vice Chair (from April)</b>	<b>Ken Dufour</b>
<b>Vice Chair (term expired March 31, 2001)</b>	<b>Frank Bolmarcich</b>
<b>Secretary Robert Rheaume</b>	<b>Robert Rheaume</b>
<b>Member</b>	<b>Claire McGrath</b>
<b>Member William P. Slivinski</b>	<b>William P. Slivinski</b>
<b>Member, Mayor's Representative Member</b>	<b>Malcolm (Mike) Lower</b>
<b>Ex-Officio Member (term commenced January 9, 2000)</b>	<b>Mayor Bernard A. Streeter</b>
<b>Ex-Officio Member</b>	<b>John Vancor, City Engineer</b>
<b>Ex-Officio Member</b>	<b>Katherine E. Hersh, President, Board of Aldermen</b>
<b>Ex-Officio Alternate</b>	<b>Kevin McAfee, Aldermanic Representative</b>

**Overview**

The NCPB is a City Charter Board comprised of appointed and ex-officio members charged with assessing various City policies and programs. The Board advises the Board of Aldermen regarding public facilities and capital projects or improvements and formulates recommendations on directing the future growth of the City. Preparation and implementation of the City Master Plan are primary responsibilities of the Planning Board. The Planning Board also has legal duty for the review and approval of all plans for the subdivision of land into lots, and all site plans for any new or expanded multi-family, commercial or industrial facilities. The Planning Board is working on updating the City Wide Master Plan after completing the Southwest Quadrant Master Plan.

**Summary**

During Fiscal Year (FY) 2001, the NCPB, with assistance from their appointed and budgeted Planning Board Staff (Roger L. Houston, Mike Yeomans, Richard Sawyer, Chris Webber, and Jill Seifried), reviewed and approved 79 subdivisions and 95 site plans. Of these subdivisions, 58 residential lots and 11 industrial lots were created. Also, the Planning Board considered numerous major resolutions and ordinances and sent recommendations regarding them to the Board of Aldermen and its applicable committees in FY01.

The Planning Board accepted the first final draft of the citywide Master Plan in FY00 on March 02, 2000. A citywide charrette/public comment meeting was held at Nashua High School on May 20, 2000. The Master Planning Committee and Planning Board from June through October 2000 conducted a total of eight neighborhood meetings. The Master Plan Committee met through June 2001 to incorporate the views obtained in the Vision Process. After the final editing in early FY02, public hearings and approval are anticipated in late autumn 2001.

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Municipal Government Report

**ZONING BOARD OF ADJUSTMENT (ZBA)**

Chair	Richard Dowd
Vice Chair	Judy Nessel
Secretary (Clerk)	Susan Douglas
Member	Mark Malkasian
Member	Chris McGrath
Alternate	Kevin Milligan
Alternate	Sean Duffy
Alternate	Cyril F. Chandler
Alternate	Thomas Jenkins
Alternate	Steve G. Farkas

**Overview**

Appointed by the Mayor, the Zoning Board of Adjustment is comprised of city residents to hear and decide requests for variances, special exceptions and appeals of administrative decisions from the Zoning Ordinances. The Zoning Board also serves as the appeal body to decisions rendered by the Historic District Commission. The Zoning Board meets in public session twice monthly except in December.

**Summary**

In Fiscal Year 2001 the Zoning Board of Adjustment considered 149 requests for variances, of which 31 were denied. There were 63 requests for special exceptions, with 4 denials; and 15 rehearing requests, of which 1 was granted. There were 5 appeals of decisions by the administrative officer, Roger L. Houston, of which all were upheld.

**NASHUA CONSERVATION COMMISSION (NCC)**

Chair	Kathryn Nelson
Vice-Chair	Jack Currier
Member Karen Archambault	Karen Archambault
Treasurer (term expired January 2001)	James Banow
Clerk	Linda Bretz
Member	Michael Glenn
Member	Malcolm (Mike) Lowe
Treasurer (elected January 2001)	Sara Osborne
Member (resigned May 2001)	Tabatha Pellerin
Member Mary Ann Picard	Mary Ann Picard
Member (resigned December 2000)	Louis Rossi

**Overview**

The Nashua Conservation Commission is established pursuant to the Nashua Revised Ordinances and the New Hampshire Revised Statutes Annotated for the proper utilization, preservation and protection of the natural resources and watershed resources, which have been found to be vital to the public good and welfare. The

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## City of Nashua

NCC works with city and state agencies to review environmental effects of proposed activities in the protected wetlands and wetland buffers. Decisions are reached via site walks, evaluation of reports written by licensed soil scientists, listening to presentations by applicants or their representatives, and often by listening to abutter feedback. Once these decisions are made, the NCC makes recommendations to the applicants, the State Wetland Board and the Zoning Board of Adjustment for further action. Often stipulations are made with the approval (or occasional denial) that may include mitigation, conservation easements, landscaping, etc.

Some of the more interesting projects the Commission worked on in FY 2001 include:

- Helped with the acquisition of the former Pennichuck land site off of Northwest Boulevard, through funds from the Change Use Tax and LCHIP and Water Supply grants
- Successfully mitigated several projects
- Helped with trails, including a railroad bed trail that connects to trails in Massachusetts
- Designed a conservation marker that is now required on conservation easements
- Worked with an intern to identify existing conservation easements
- Created an Open Space database and documentation package that includes maps and background information for numerous parcels throughout the City
- Wrote a buffer brochure that was distributed to all households in the city (and offered copies at the NH Association of Conservation Commission's annual meeting)
- Recommended that hay bales (which carry and/or encourage the growth of invasive species in sensitive wetlands) be no longer used in any wetland projects

### **Summary**

Nashua Conservation Commission activities include:

- Reviewing dredge and fill applications
- Participating in and providing public education
- Preserving, protecting, and sometimes purchasing land for open space
- Participating in state and local legislation to protect our natural resources
- Obtaining conservation easements
- Mitigating for disturbed wetlands
- Working with the NH Department of Transportation (DOT) on highway projects

The NCC convenes on the first and third Tuesdays of each month at 7:15 p.m. in City Hall, except for the months of July and August when one meeting is held in each month.

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Municipal Government Report

**NASHUA HISTORIC DISTRICT COMMISSION (NHDC)**

Chairman	Mark White
Mayor (ex-officio)	Bernard A. Streeter
Registered Architect	Michael Findley
Non-Profit Historic Association	Frank Mellen
Resident, Historic District	Dean Sena
Alternate (term ended 9/30/00)	Les Blundon
Alderman-at-Large (appointed 12/12/00)	Fred Britton
Nashua City Planning Board (appointed 8/8/00)	Robert Rheaume

On July 9, 1980 the Nashua Historic District Commission was established by the Board of Aldermen to enhance, recognize and strengthen Nashua's heritage. The NHDC is responsible for the review and approval of all building permit applications located within the Nashville Historic District. On occasion, the NHDC is also asked to comment regarding applications scheduled before various city boards in reference to the historic significance of properties both within and outside of the historic district.

With technical assistance from Planning Department staff, during Fiscal Year 01, the NHDC reviewed and acted upon the following business:

Building permit applications	16 (2 requests denied)
Extension of previous approvals	1
Sign permits	3
Demolitions	1

**URBAN PROGRAMS DEPARTMENT**

Manager	Paul Newman
Deputy Manager	Klaas Nijhuis
Deputy Manager for Downtown Development	Alan Manoian
Project Specialist	John Slebodnick
Grant Management Specialist	Sheila O'Riordan
Administrative Assistant	Linda Jeynes

**Background**

The activities of the Urban Programs Department are principally targeted to the following, reflecting the mandates of the Federally-funded programs which the department administers:

- Revitalization of Downtown Nashua
- Affordable and decent, safe housing for families, elderly and special needs populations
- Emergency shelter for the homeless
- Transit services
- Facilities and services to provide education, job training, health, nutrition, and recreational assistance to those in need.



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## City of Nashua

The Department focuses its efforts on inner-city neighborhoods and the downtown, to assist in revitalizing them and to eliminate substandard housing and blighting influences. Many of the department's activities are accomplished with the cooperation and participation of other City agencies and departments, such as the Public and Environmental Health, Public Works, and Building and Planning Departments, the Nashua Housing Authority, and numerous local non-profit organizations.

Additionally, the Department oversees the operation of the Nashua Transit System (NTS), consisting of Citybus and Paratransit services.

### **Statistical Highlights of Fiscal Year (FY) 2001**

The Department oversaw expenditures totaling \$2,425,881 in FY 2001, compared to \$2,633,213 in FY 2000. Over 97% of these funds were from sources other than the City. Community Development Block Grant (CDBG) funds in the amount of \$605,215 were expended in FY 2001, compared to \$1,138,876 in FY 2000. The transit system operated at a cost of \$1,239,674 in FY 2001, compared to \$1,154,139 in FY 2000. (These figures include capitalized maintenance to comply with National Transit Database reporting requirements.) \$448,908 was expended on capital transit items. The volume of housing rehabilitation, including the HOME program, was \$1,073,710 in FY 2001, compared to \$346,105 in FY 2000.

### **Community Development Block Grant (CDBG)**

- David Deane Skate Park

The skate park was funded over two years of CDBG, and was actually completed in a former program year. Current year's funding paid the balance of project costs and related interest on the short-term loan.

- Nashua Heritage Rail Trail

This trail lies along the former rail bed of the Worcester and Nashua Railroad. The land was acquired a few years ago. This year the walking/biking trail was constructed along its length, from Main Street to Will Street, parallel to West Hollis Street. Since its completion it has become very popular with walkers, joggers, bicyclists, and stroller-pushers. The CDBG portion of this project was actually completed in a prior year, but the activity shows in the drawdowns from HUD in this year.

- Hunt Memorial Building

The Hunt Memorial Library Building, now used for a number of community activities, is located in the Railroad Square Redevelopment area. Along with private renovation efforts in this area, the City has made a substantial commitment to bringing this building back to its former glory. A new roof was installed this past year and, using CDBG funds, a ramp was installed on the Clinton Street side and an accessible bathroom located on the main floor to allow access by those with mobility impairments. Upcoming improvements budgeted in CDBG will deal with public safety issues, such as falling plaster and window segments.

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## Municipal Government Report

- Adult Learning Center

During the program year, bid documents were prepared, and bidding took place for replacement playground equipment for the childcare facility located at the Adult Learning Center. The equipment was delivered and installed by volunteer labor after the end of the program year.

- Nashua Youth Council

The roof was replaced at the Nashua Youth Council in the prior program year, wholly funded by CDBG. In this program year, bid documents were prepared and prices solicited for the replacement of second and third floor HVAC units. Completion on the work is expected in the current program year.

- Girls Inc.

Playground reconstruction was done at Girls Incorporated. This is a facility shared with a Nashua Housing Authority Family Development located across the street. The playground was designed by the girls in the "Material Girls" program at Girls Inc. and was installed by volunteer labor. It is used for the day-care, after-school and summer camp programs at the facility, as well as by youth from the community.

- Railroad Square Park Restoration

Some finishing touches to the renewal of the Railroad Square landscape took place in 2001. This represents the completion of a four-year effort begun in 1997 with the area's designation as a redevelopment area. The investment is now producing dividends – reconstruction of the Dunkin' Donuts building in a historically compatible style, the recent purchase of the Laton Hotel and Building complex for redevelopment, and the proliferation of new, innovative and artistic retail endeavors.

- Ash Street Play Lot

Progress was made on the Ash Street Play Lot toward the end of the program year, as material and equipment needs were finalized. Construction was completed by late summer, and the park was dedicated with great festivity. The park was designed by a group of youths from the Los Amigos program at the Boys and Girls Club. They were instrumental in seeing it through to completion, and are now helping to maintain the park. The park is now a bright spot in a neighborhood that is slowly improving.

- North Common

Installation of a batting cage at North Common was also expecting completion during the summer. Fencing has been ordered, and other components are being lined up. This facility will ease wear on nearby athletic fields and provide much more opportunity for activity in a mostly developed recreational area.

- Human Services Program Support

Continuing support of the following programs, which principally benefit lower-income Nashua residents, was provided to the:

- Boys and Girls Club of Greater Nashua
- Greater Nashua Council on Alcoholism

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## City of Nashua

- Nashua Soup Kitchen and Shelter
- Neighborhood Health Center of Greater Nashua
- Greater Nashua Housing and Development Foundation
- French Hill Neighborhood Housing Services

### **Affordable Housing**

- HOME Rental Housing Program

In the past program year the City of Nashua received a sub-allocation of \$900,000 in HOME funds from the New Hampshire Housing Finance Authority for the development of the 22-unit Milette Manor elderly housing project located on Vine Street. Additionally, the City contributed \$20,000 in CDBG support to this project. HOME projects meet the objectives of the program and conform to the intent as defined in the Consolidated Plan. The Milette Manor project also benefited from Low Income Housing Tax Credits and a Federal Home Loan Bank Affordable Housing Program grant. No families were displaced in the performance of this work. The program benefits low-income elderly households who rent. Targeted income levels are at or below 45 percent of median income.

- Housing Improvement Program (HIP)

Renovations to two single-family residences amounted to \$39,350 in total CDBG investment. Renovations in six multi-family units were funded with \$64,360 of CDBG monies, \$50,000 from the Lead Paint program. As this is a continuing program, other applications have been received during the program year and progress is being made on bid documents, awards and construction. Some projects have been withdrawn because of the recent strong economy and high bid prices.

- Lead Paint Abatement and Control Program (LPAC)

The Department continues to administer a lead hazard reduction grant awarded in 1998. This year ten units underwent lead hazard reduction, an additional eight were tested. The department also offers technical assistance to households that otherwise might not take advantage of funding available, and we trained 45 local landlords and contractors in lead safe work practices.

### **Public Transit**

An FTA Job Access Reverse Commute grant was secured to expand service targeted to Welfare-to-Work clients. This service, which is slated to commence January 2002, will provide not only expanded hours of service, but service into Milford, an area which was previously un-served.

'Try Transit Week' activities were held in September. This year's festivities were many and varied. On Monday, NTS rented a trolley bus that was rotated among the various Citybus routes. 'Passenger Appreciation Day' was observed, during which all Citybus passengers were given a token of appreciation for their continuing ridership. NTS also celebrated 'Employee Appreciation Day' on which employees enjoyed a breakfast and a barbecue style luncheon, and received gifts of appreciation associated with their years of dedicated service. Finally, 'Clean Commute Day' and

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## Municipal Government Report

'Take Transit to Work Day' were promoted via coupons in our local newspaper which entitled bearers to free rides on Citybus.

After much research and consideration, the City of Nashua went out to bid to replace the entire fleet of buses and Paratransit vans. New vehicles were ordered from both Gillig and Eldorado Bus. Twelve new Eldorado Vans are to be delivered in November for use on Paratransit trips and also for the JARC project. Seven new Gillig 30-foot low floor buses will be delivered in December for use on Citybus routes. An exciting new paint scheme and logo design was developed for both Citybus and "Citylift" (formerly Paratransit) vehicles.

John Whittaker will be joining the staff this year as General Manager, bringing with him many years of management experience with the Merrimack/Haverhill (Massachusetts) Transit Authority. Lori Lorman continued as assistant General Manager, as did Kevin Randall, Maintenance Supervisor and Jennifer Freitas, Administrative Assistant. Raymond Russell was hired as Co-Operations Manager; joining David Trow, Co-Operations Manager.

All City Bus routes were reconfigured to provide better service. These new routes will become effective in early 2002.

### **Downtown Nashua Redevelopment Program**

The past year has demonstrated the socio-economic strength and sustainability of Downtown Nashua. As national and regional economic growth has slowed and local corporate expansion has leveled out, existing Downtown businesses continue to expand and high quality new businesses quickly secure commercial spaces as soon as they become available through vacancy. The current vacancy rate of street-level commercial space is less than 3%.

It is most evident that the City of Nashua's Community Development Division Downtown Nashua Redevelopment Program launched in September 1994 has positively and tangibly affected the general public image, the physical design and characteristics, the experiential quality, the business climate, and the fundamental social and economic structure of the Downtown Nashua environment.

Some noteworthy projects completed during the past year include: the erection and dedication of a world-class sculpture "La Dame de Notre Renaissance Francaise" and rededication of the La Parc de Notre Renaissance Francaise at Water Street upon the Nashua River, the re-erection and grand rededication of the 1931 Nashua Iron Foundry "Monitor and Merrimack" Monument at its original site of the Foundry on East Hollis Street, the introduction of the First Annual Downtown Nashua Fine Art Festival, the exemplary redesign and reconstruction of the Dunkin' Donuts Building in Railroad Square, the removal of the large plastic sky sign from the Railroad Square Historic District, the formation of the Downtown Nashua Urban Space Design Group, the preservation of the 1962 Simoneau Plaza neon sign Star, the acquisition of an extremely rare, 18-ton, 1903 Nashua Rollins Steam Engine, the acquisition of three circa-1900 Flather Machine Lathes, the acquisition of various shoe manufacturing

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## City of Nashua

and repair artifacts, the preservation of two 18<sup>th</sup> century granite mill wheels, and the erection and dedication of the Sanders/BAE Monument in Deschenes Park.



Nashua Planning Board approved plans to redevelop Globe Plaza

This past year marks the beginning of the next phase of Downtown Nashua economic development with the initiation of several, long-term, comprehensive development projects. These economic development projects include: the development and funding of the Museum of Nashua's Industrial and Technological Heritage, development and funding of the Downtown Nashua Center for the Performing and Visual Arts, the design and development of the Downtown Nashua Riverfront Heritage Promenade, the design and development of the Salmon Brook Heritage Greenway, the redevelopment of the Globe (Simoneau) Plaza, the redevelopment of the Laton Hotel and Laton Building in Railroad Square, and the establishment of a National/New Hampshire Main Street Program development committee formed to secure Downtown Nashua's designation as a New Hampshire Main Street Community and to ultimately create a new downtown organizational entity.

**OFFICE OF ECONOMIC DEVELOPMENT**

Director

**Roger C. Hawk**

Disquieted by regional, national and global trends that were developing in the late 1989-1990 period, the City initiated a comprehensive, strategic assessment of the greater Nashua economy. Following a nationwide search, Mount Auburn Associates was hired to prepare a detailed plan to guide future economic development initiatives. This report, entitled "Nashua at the Crossroads: A Strategic Plan for the Future", provided the foundation upon which the Greater Nashua Center for Economic Development, a regional non-profit organization, was built.

The Center for Economic Development is a unique and innovative approach to the business of economic development that served the City of Nashua and the region well throughout the 1990s and through the year 2000. The Center is a collaborative effort among the City of Nashua, the Chamber of Commerce, the towns within the region, and the business community. The City financially supported the Center for Economic Development for a number of years.

During this fiscal year, the City of Nashua directed its economic development budget commitment to creating the Office of Economic Development to enhance our direct services and support to local industries. The goal of the Office of Economic Development is to promote a diversified, sustainable and vibrant economic base that maintains a high quality of life for Nashua residents and businesses. The objectives are to work closely with existing businesses, to develop programs, provide information and support for potential new businesses and to identify, plan, provide financial inducements and redevelop underutilized non-residential areas of the City.



**2001 ANNUAL REPORT  
of the  
NASHUA REGIONAL PLANNING COMMISSION  
to the  
CITY OF NASHUA**

The Nashua Regional Planning Commission (NRPC) provides transportation, land use and environmental planning services and technical assistance to twelve Hillsborough County communities. NRPC stands ready to assist its member communities with any planning and transportation issues of concern. During the past year, we were happy to win two important awards: the "Project of the Year" award from the NH Planner's Association for our publication "Community Character Guidelines" and the Webster Award from NH.Com for the best public web-site ([www.nashuarpc.org](http://www.nashuarpc.org)). We at the NRPC are grateful for the participation of Nashua's NRPC Commissioners: Frank Bolmarcich, Roger Hawk, Marc Plamandon, Scott Cote, David Rootovich, Brian McCarthy, Kathy Hersh, and Bette Lasky.

The following is a brief summary of our accomplishments on behalf of the Town.

**Transportation**

NRPC, as the designated Metropolitan Planning Organization (MPO) for the Nashua metropolitan area, is responsible for developing and maintaining the region's transportation planning program. This includes soliciting, prioritizing, and making recommendations on regional and local transportation projects that are funded through Federal or State sources. In addition, NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (TIP), and for conducting the required air quality analyses.

- Conducted automatic traffic recorder counts at over 150 locations throughout the region during the course of the year. The Nashua Area Traffic Count Summary is published annually and distributed to the communities.
- Worked with the NH Department of Transportation (NHDOT), Resource Systems Group and Parsons Transportation Group to develop a new and improved NRPC regional traffic model. The model forecasts growth in traffic throughout the region, and enables NRPC, NHDOT and consultants to evaluate the effects of proposed transportation projects. The new model will more accurately distribute traffic volumes throughout the region in the base (present) year that will result in better forecasting capabilities.
- Edited and improved the statewide accident database for the NRPC region. Accidents for all towns were selected and summarized for the most important intersections.
- Completed the Transportation section of the Nashua Master Plan.

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## Municipal Government Report

- Surveyed all roads in the region by community and collected information including width, number of lanes, miles of Class V roads, and other pertinent information. This information is used to determine local allocations for Block Grant funding and other available transportation funds.
- Advocated for and continued to be a key participant in the State's efforts to extend commuter rail service to the region. The project is currently halfway through the preliminary engineering process. Through this process, NRPC has worked with the NHDOT, the MBTA, Guilford Rail Services and other stakeholders to develop a feasible plan for the extension of commuter rail from Lowell to Nashua.
- Worked with the Nashua Transit System, NH Department of Transportation, NH Department of Health and Human Services, the Federal Transit Administration and the Towns of Amherst, Merrimack and Milford to extend bus service from Nashua to the Milford Oval. NRPC made the successful application for the Job Access Reverse Commute Program, which will also result in the hiring of a mobility manager to coordinate social service transportation delivery, and will expand certain routes within the Citybus system in Nashua.
- Began the process of completing a comprehensive master plan for the Route 101A corridor from the Everett Turnpike to Milford. The master plan will determine programming priorities for available state funding, will provide a detailed parcel specific plan for planning boards in the communities, for use when reviewing development proposals and will also recommend long term traffic management strategies. A series of public information and input sessions were held last year. In addition, extensive data was collected including traffic counting, turning movement counts, accident data, aerial photography, and parcel mapping. NRPC has contracted with VHB who is the engineering consultant for the project. An "early action program" was approved by the steering committee, which will result in the widening of the highway in Nashua, retiming of traffic signals throughout the corridor, and intersection improvements at Route 122 and at Boston Post Road. The plan shall be completed early in 2002.
- Conducted two workshops for planning boards and municipal staff planners on highway access management. We also brought Dan Burden, a renowned expert on walkable communities to the region for a daylong community assessment. From these workshops we have also completed a "Highway Access Management Handbook" based upon regional examples for use by planners and board members when reviewing development proposals.
- Coordinated workshops for state's Regional Bicycle and Pedestrian Plan.
- Began the process of developing a 20-year financial plan for the Transit System. The financial plan will analyze the capital and operating expenses of the system and will develop a 20-year cash flow projection.
- Currently we are completing a study of potential transit ridership patterns by comparing areas of housing density, employment density and service density with national ridership averages to determine potential areas of need, and to set the stage for transit-oriented development planning.
- Worked with the City Public Works Department to run new traffic modeling scenarios associated with the proposed Broad Street Parkway project.



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## City of Nashua

- Participated in the initial development of the NH Airport Plan. Through this process we provided technical assistance and data regarding the benefits and impacts of the state's airport system.

### Land Use and Environmental Planning

NRPC provides technical assistance on land use and environmental issues to the planning staff, planning boards and conservation commissions in the region.

- Completed the Mill Pond Restoration Project in Mines Falls Park. The project included water quality monitoring, monitoring flow, and the identification of potential sources of non-point source pollution. We also continued to assist the Mines Falls Park Advisory Committee to pursue grants to clean up pollution and vegetation in the Mill Pond and Canal.
- Currently working on a non-point source pollution grant in the Boire Field subwatershed. The project will assess stormwater structures, evaluate existing information, make recommendations for improvements, and serve as a model to use throughout the City in preparation for the EPA's new Phase II stormwater Regulations.
- Assisted the Lower Merrimack Advisory Committee with the citizen water quality monitoring program and the review of plans involving wetland permits and development proposals that may impact the river.
- Completed a first draft of the NRPC regional plan. The plan is to be used to reinforce local planning goals and to provide guidance for NRPC in developing its work programs and grant funding priorities. During the course of the upcoming year, the Commission will seek input from the communities prior to the release and adoption of the document.
- Completed a comprehensive data collection effort to determine the effects of growth in the region over the past 50 years. The document provides relevant data for the communities to justify their land use regulations and grant applications.
- Completed a first draft of model site plan regulations that will update the previous version that was prepared in the 1980s. The new model addresses issues such as non-point source pollution, erosion control, telecommunications towers, design standards and lighting.
- Provided input to the Land and Community Heritage Investment Program (LCHIP) and offered grant writing assistance for communities who applied for funding under this program.
- Presented a workshop to provide technical assistance to local staff on the requirements of the National Flood Insurance Program.
- Conducted a workshop with attorney Bill Drescher on the impacts of recent land use related Supreme Court cases.
- Provided extensive technical assistance to local staff, planning board members and conservation commission members on all aspects of land use and environmental planning.

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## Municipal Government Report

### **Geographic Information System (GIS)**

NRPC continues to maintain a diverse collection of GIS data including local roads, real property parcels, zoning, land use, and environmental conditions. This data was used in general mapping and analysis for local and regional projects.

- Updated the Statewide Conservation Lands Database to capture new or missing conservation areas since 1998.
- Initiated the process of mapping agricultural lands in the region in the 1970s and in the present for the purpose of demonstrating loss of or changes in this resource.
- Updated the NRPC point database for major employers.
- Began process of incorporating incoming Census 2000 data into the GIS system.
- Continued to improve the accuracy of our GIS roadbases, including private and newly built roads.
- Mapped regional bicycle routes to complement the statewide system adopted in 2000.
- Prepared extensive base data and maps for use in a wide variety of planning projects including Route 101A, the Broad Street Parkway, Commuter Rail, Citybus Route Expansion, and the Transportation Element of the Master Plan.
- Developed a new GIS zoning layer for the City.

### **Solid Waste Management District**

The Nashua Region Solid Waste Management District provided nine regional household hazardous waste collection events in the permanent facility in Nashua. Two satellite collections were held. One of these was held on a Thursday so that persons who are unable to attend on Saturday mornings could be given an opportunity to participate. A total of 2,187 households were served during these events.

Respectfully Submitted,



Andrew Singelakis  
Executive Director

**NASHUA FIRE RESCUE**

**MISSION:**

It is the mission of Nashua Fire Rescue to protect life, property, and lessen the effect on the environment by providing effective emergency services related to fire suppression, emergency medical response, specialized rescues and hazardous materials mitigation.

Nashua Fire Rescue will encourage all personnel to take a pro-active role in reducing the impact of such emergencies by providing programs related to public education, risk reduction education, fire prevention, community relations, disaster planning, and operational training.

All services provided to the City of Nashua and its mutual aid communities will be delivered in the most efficient and effective manner to meet the needs of our internal and external customers.

Approved 1/2/01, Board of Fire Commissioners

**BOARD OF FIRE COMMISSIONERS**

**David Lavoie, Chairman**  
**Donald Davidson, Clerk**  
**Richard Soucy**

**Edward Madigan, Vice Chairman**

**Maurice Trottier**

**FIRE DEPARTMENT STAFF**

<b>Michael Buxton</b>		<b>Fire Chief</b>
<b>Brian Morrissey</b>		<b>Asst. Chief of Operations</b>
<b>Roger Hatfield</b>		<b>Asst. Chief of Administration</b>
<b>Vacant</b>	<b>(Group I)</b>	<b>Deputy Chief</b>
<b>Robert Burnham</b>	<b>(Group II)</b>	<b>Deputy Chief</b>
<b>Eugene Farnam</b>	<b>(Group III)</b>	<b>Deputy Chief</b>
<b>John Allison</b>	<b>(Group IV)</b>	<b>Deputy Chief</b>

**DEPARTMENT PERSONNEL**

**ADMINISTRATIVE OFFICE**

<b>Michael Buxton</b>	<b>Chief</b>
<b>Brian Morrissey</b>	<b>Asst. Chief of Operations</b>
<b>Roger Hatfield</b>	<b>Asst. Chief of Administration</b>
<b>Sandra Faucher</b>	<b>Executive Assistant/Business Coord.</b>
<b>Earlene Davis</b>	<b>Administrative Assistant</b>
<b>Donald McAlman</b>	<b>Custodian/Light Maintenance</b>

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## Municipal Government Report

### FIRE MARSHAL OFFICE

Michael Vaccaro	Fire Marshal
Brian Donaldson	Asst. Supt. Prevention
Richard Wood	Asst. Supt. Prevention
Charlene Wolfe	Public Ed. Officer
Pat Gerren	Administrative Assistant/Office Manager

### FIRE TRAINING

Vacant	Superintendent
Robert Leuci, Jr.	Asst. Superintendent
Mary McLaughlin	Training Coordinator/Adm. Assistant
Jacqueline Yarmo	Office Assistant

### FIRE FLEET

John Marcum	Superintendent
Thomas Stepney	Asst. Superintendent
Philip Pichette	Mechanic

### FIRE ALARM

Marc Brodeur	Superintendent
Robert Scire	Asst. Superintendent
Kevin Corbit	Lineman

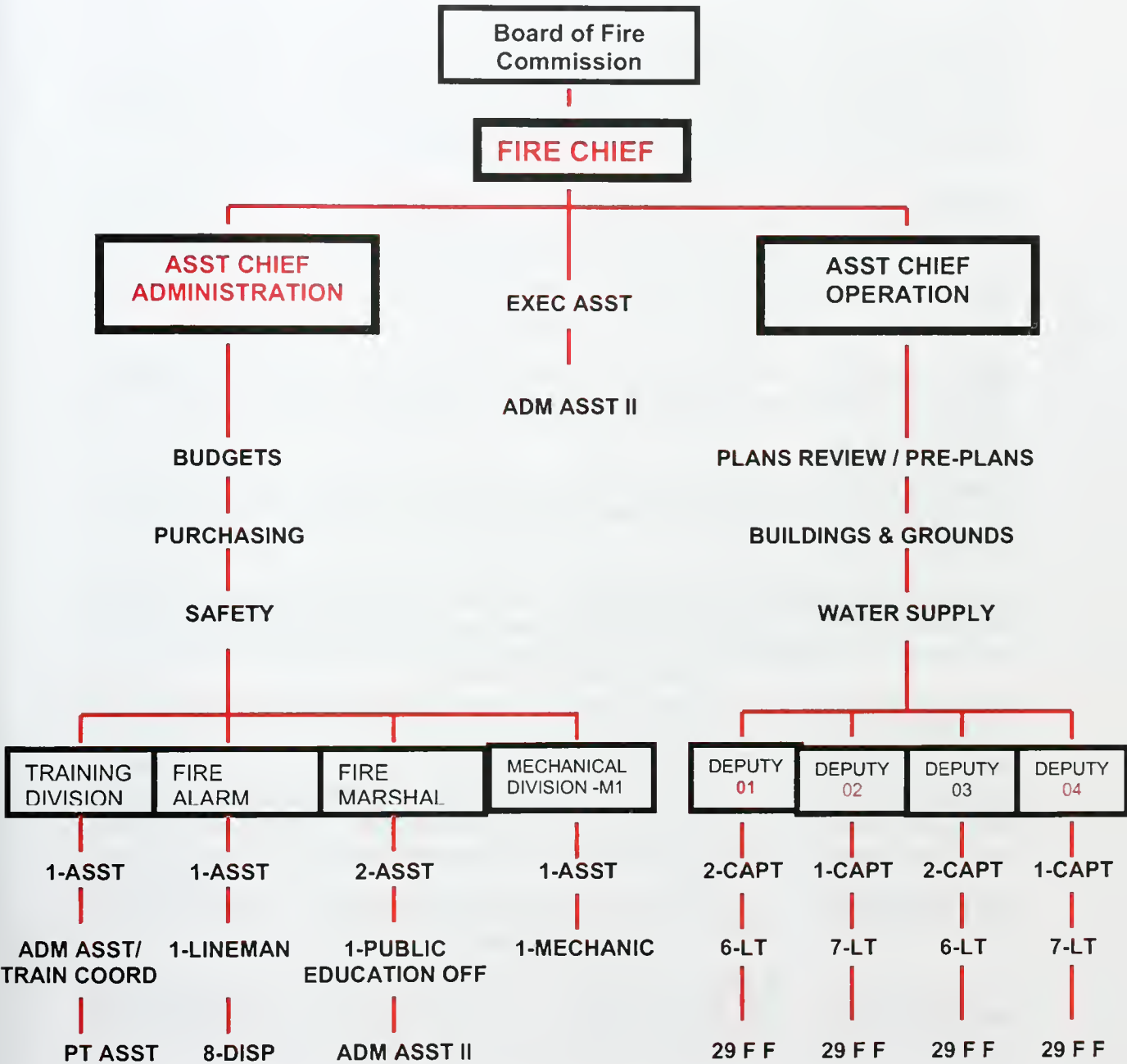
### DISPATCHERS

Jeremy Audette	Jennifer Chester
Cynthia Bautista	Robert Descoteau
Fern Bouley	John DuVarney
Jennifer Cahill	John Rafferty



Nashua Fire Rescue Training Burn, 485 Main Dunstable Road, March 7, 2000  
photos by Mary McLaughlin, Training Coordinator / Nashua Fire Rescue

CITY OF NASHUA FIRE RESCUE ORGANIZATIONAL CHART



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## Municipal Government Report

The most important resources are the members of Fire Rescue, in the service to our community.

From July 1, 2000 to June 30, 2001 Nashua Fire Rescue responded to 6,725 emergency incidents. Included were 116 incidents classified as structure fires, of which there was 1 - 4<sup>th</sup> alarm, 3 - 3<sup>rd</sup> alarms, 8 - 2<sup>nd</sup> alarms, and 22 working fires. In March of this year after experiencing many heavy snow falls with little thaw, we saw several significant structural problems some of note were: Pennichuck Junior High, a warehouse on Capital St., a mall in south Nashua, all with no or minor injuries.

**Meadowview Estates, Cadoqan Way:** A 3 - alarm fire in an L-shape attached multiunit condominium, first units on the scene needed to evacuate attached units. There was significant fire in a corner unit on multiple levels. This fire started in the basement, requiring the application of foam to extinguish flammable liquids. Fire damage to the unit of origin; smoke damage to all attached units. No injuries.

**Ridge Street:** A 2 - alarm fire in a large duplex, first units on the scene encountered heavy fire in east side of structure, congested area with exposure problems. No injuries.

**Atwood Court:** A 2 - alarm fire in a large multiple unit apartment building. Heavy fire visible on the 4<sup>th</sup> floor unit of origin, smoke damage throughout entire structure. No injuries.

**East Dunstable Road:** A 2 - alarm fire in a single-family residence. Fire originated on the second floor. Significant challenge since structure was set back off the road and equipment needed to be hand carried from street into the scene. No injuries.

**Harbor Avenue:** A 2 - alarm fire in a duplex structure. The north side of duplex was damaged by heavy fire. No injuries.

**Arlington Street:** A 4 - alarm fire in a large apartment building, approximately 20 units. Significant fire broke out in a 3<sup>rd</sup> floor apartment. There were multiple occupants rescued, some over ground ladders, only minor injuries.

**Chestnut Street:** A 3 - alarm fire in large apartment building. Heavy fire upon arrival. Exposure problems in very congested area. Minor injuries.

**Palm Street:** A 3 - alarm fire in a large manufacturing complex. Heavy fire on the exterior of 4 floors of structure with only minor extension into the structure. Fire started with an explosion in the dust collection system. Only minor injuries.

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City of Nashua

**NASHUA FIRE RESCUE STATION ROSTER**

**GROUP 1**

Bernier, Richard, Lt.  
Fitz, Robert, Pvt.  
Proulx, Mark, Lt.  
Ricard, Ronald, Pvt.  
Makarawicz, Keith, Pvt.  
Cyr, Stephen, Pvt.  
Kirk, James, Pvt.  
Melchionne, Michael, Pvt.

**GROUP 2**

Anderson, Keith, Lt.  
Migneault, Michael, Pvt.  
Bartlett, Russell, Lt.  
Pelletier, David, Pvt.  
Martinage, Scott, Pvt.  
Lajoie, Peter, Pvt.  
Tremblay, Eric, Pvt.  
Normandin, James, Pvt.

**GROUP 3**

Chouinard, Philip, Capt.  
Vermette, Mark, Pvt.  
Barrows, Robert, Lt.  
Waller, Elliott, Pvt.  
Duprat, David, Pvt.  
Murphy, Michael, Pvt.  
Frazier, John, Pvt.  
Robert, David, Pvt.

**GROUP 4**

Freire, Joseph Jr., Lt.  
Kass, Michael, Pvt.  
Conway, Richard, Lt.  
Evans, Robert, Pvt.  
Cote, Stephen, Pvt.  
O'Brien, Cornelius, Pvt.  
Allison, Jeffery, Pvt.  
Open

**AMHERST STREET STATION**

**LAKE STREET STATION**

Morrissey, Brian, Dep.  
Douzanis, James, Pvt.  
Cronin, Daniel, Capt.  
Atkinson, William, Pvt.  
Walker, George, Lt.  
Wilkins, Richard, Pvt.  
Cote, Douglas, Pvt.  
McAllister, John, Pvt.  
Parzych, Matthew, Pvt.  
DuVarney, Michael, Pvt.

Burnham, Robert, Dep.  
Soucy, Paul, Pvt.  
Rhodes, Brian, Lt.  
Morse, David, Pvt.  
Wyatt, Richard, Lt.  
Breda, Byron, Pvt.  
Simard, Matthew, Pvt.  
Bollengier, James, Pvt.  
Rapaglia, Mark, Pvt.  
Open

Farnam, Eugene, Dep.  
Buxton, Robert, Pvt.  
Kelloway, Ralph, Jr., Lt.  
Sage, Ronald, Pvt.  
Kerrigan, Kevin, Lt.  
Labrecque, Raymond, Pvt.  
Murtagh, Gary, Pvt.  
Stowers, Anthony, Pvt.  
Harrington, Brian, Pvt.  
Flynn, Stephen, Pvt.

Allison, John, Dep.  
Soucy, Timothy, Pvt.  
Beaudoin, Joseph, Lt.  
Lingley, Thomas, Pvt.  
MacDonald, Glen, Lt.  
Perault, David, Pvt.  
Perault, Thomas, Pvt.  
Collishaw, Peter, Pvt.  
Perault, Matthew, Pvt.  
Carter, Mark, Pvt.

**SPIT BROOK ROAD STATION**

Finnerty, Thomas, Lt.  
Adams, Craig, Pvt.  
McMahon, John, Pvt.  
Lacombe, Michael, Pvt.  
Labrecque, Kyle, Pvt.  
Johansson, Michael, Pvt.  
Koser, Ronald, Pvt.

Crowell, Richard, Lt.  
Cote, Ralph, Pvt.  
Smith, David, Pvt.  
Chacos, Thomas, Jr., Pvt.  
Belanger, Keith, Pvt.  
Petrain, Timothy, Pvt.  
Anderson, Wayne, Pvt.

Dobens, Peter, Lt.  
Paris, John, Pvt.  
Vasiliou, Charles, Pvt.  
Hall, Roger, Pvt.  
Pouliot, Adam, Pvt.  
Poloski, Jared, Pvt.  
Wyman, Jessica, Pvt.

Cote, Michael, Capt.  
Flagler, Alex, Pvt.  
Andrews, Wayne, Pvt.  
Farrar, Lee, Pvt.  
Towne, Rodney, Pvt.  
Pimental, Manuel, Pvt.  
Wholey, Mark, Pvt.

**CROWN HILL STATION**

O'Brien, Michael, Capt.  
Duclos, Michael, Pvt.  
Cote, John, Pvt.  
Armstrong, Nathan, Pvt.

Rapsis, James, Lt.  
Lamb, Gary, Pvt.  
Parlon, Larry, Pvt.  
Conway, Stephen, Pvt.

Deslauriers, Donald, Lt.  
Maynard, Timothy, Pvt.  
Couturier, Bruce, Pvt.  
Nelson, Patrick, Pvt.

Araujo, John, Lt.  
Mobley, Scott, Pvt.  
Patti, Anthony, Pvt.  
Haynes, Mark, Jr., Pvt.

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# Municipal Government Report

## NASHUA FIRE RESCUE STATION ROSTER

### GROUP 1

### GROUP 2

### GROUP 3

### GROUP 4

#### AIRPORT STATION

Marquis, Brian, Lt.	Dolan, Michael, Lt.	Mansfield, Michael, Capt.	Hargreaves, Gary, Lt.
Paine, Arthur, Pvt.	Varney, Steven, Pvt.	Varney, Jason, Pvt.	Holman, David, Pvt.
Gagnon, George, Pvt.	Vonhandorf, James, Pvt.	Doherty, Daniel, Pvt.	Weigand, George, Pvt.
Desjaden, Darren, Pvt.	Anderson, Keith, Jr., Pvt.	Carrigan, Scott, Pvt.	Dias, Christopher, Pvt.

#### CONANT ROAD STATION

Wilson, Gordon, Lt.	Galipeau, Steven, Capt.	Gerhard, Karl, Lt.	Borneman, Alan, Lt.
Moore, Kenneth, Pvt.	Conti, Fred, Pvt.	Letendre, Richard, Pvt.	Bianchi, Robert, Pvt.
Carney, Vincent, Pvt.	Buxton, Steve, Pvt.	Kolden, Eric, Pvt.	Bronson, Gregory, Pvt.
Teague, Daniel, Pvt.	Sullivan, Michael, Pvt.	Bayrd, Judith, Pvt.	Henry, Steven, Pvt.
Oleksak, William, Pvt.	Hebert, Cyrus, Pvt.	Sewade, Shane, Pvt.	Sassak, David, Pvt.

## 100 Years ago...

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### Fire Alarm Telegraph.

This branch of the service is in excellent condition. One (1) new fire alarm box has been added during the year, and one (1) change made in location of boxes, as follows:

Box No. 49, moved from Temple, near railroad crossing, to Harbor avenue, corner Otterson street.

Box No. 36, (new) Temple, near railroad crossing.

#### INSTRUCTIONS TO KEY HOLDERS AND CITIZENS.

1. Upon the discovery of a fire go to the nearest box, turn key in lock, and hold bolt back with key, as it is a spring lock, pull down the hook as far as it will go; shut the door. Do not try to remove the key, as it is locked in, and cannot be removed unless by one of the engineers, who will, as soon as convenient, release and return it.

2. All persons giving fire alarms should remain awhile beside the box so as to direct the firemen to the fire.

3. No person will give an alarm for the same fire after the first alarm has been given without an order from an engineer or the officer in command, and the person so ordered will be sure to go to the same box from which the first alarm was given and report to the chief engineer.

4. Never signal for a fire seen at a distance; never touch a box except to give an alarm of fire; do not give an alarm for a chimney fire.

5. Never let a key out of your possession unless called for by the chief engineer. If you change your residence or place of business where the keys are kept, return the key to the same officer.

From the 1901 Municipal Annual Report



City of Nashua

TYPES OF INCIDENTS FOR FISCAL YEAR 2000 (7/1/00 -- 6/30/01)

<b>FIRE EXPLOSION</b>		<b>SERVICE CALL</b>	
Structure Fires	116	Lock-out	70
Outside Structure Fires	33	Water Evacuation	96
Vehicle Fires	64	Smoke, Odor Removal	25
Trees, Brush, Grass Fires:	105	Animal Rescue	10
Refuse Fire	40	Assist the Police	31
Explosion, No After Fires	2	Unauthorized Burning	26
Outside Spill, Leak with Ensuing Fire:	2	Cover Assignment	24
Fire, Explosion Not Classified Above:	3	Assignment Occupant	27
Fire, Expl; Insuf info avail to class further	2	Service Call, Not Classified Above	74
<b>Sub Total.....</b>	<b>367</b>	Service Call, Insufficient Info	16
<b>OVERPRESSURE RUPTURE</b>		<b>Sub Total..... 399</b>	
Steam Rupture	4	<b>GOOD INTENT CALL</b>	
Air, Gas Rupture	13	Food On Stove	176
Overpressure Rupture not class. above	4	Smoke Scare	138
Overpressure Rupture Insuff. Info.	2	Wrong Location	8
<b>Sub Total.....</b>	<b>23</b>	Controlled Burning	8
<b>RESCUE CALLS</b>		Vicinity Alarm	16
Inhalator Call	27	Steam, Other Gas Mistaken For Smoke	22
Emergency Medical Call	###	Return in Service before arrival	130
Automobile Accident	594	Good Intent Call Not Classified Above	172
Lock-in	10	Good Intent Call Insufficient Info	51
Search	1	<b>Sub Total.....</b>	<b>721</b>
Extrication	39	<b>FALSE CALL</b>	
Assist the Occupant	191	Malicious, Mischievous False Call	121
Rescue Call, Not classified above	24	Bomb Scare, No Bomb	
Rescue Call, Insufficient Information	24	System Malfunction	742
<b>Sub Total.....</b>	<b>###</b>	Unintentional	435
<b>HAZARDOUS CONDITION, STANDBY</b>		False Call, Not Classified Above	33
Spill, Leak with No Ignition	161	False Call, Insufficient Info	28
Carbon Monoxide Problem	103	<b>Sub Total.....</b>	<b>1,359</b>
Explosive, Bomb Removal	1	<b>OTHER SITUATIONS FOUND</b>	
Excessive Heat	21	Type of Situation	
Power Line Down	54	Not Classified Above	37
Arcing, Shorted Electrical Equipment	116	<b>Sub Total.....</b>	<b>37</b>
Aircraft Standby	45	Blanks	83
Chemical Emergency	17		
Haz. Condition Standby Not Classified Abo	62		
Hazardous Condition Insufficient Info	11		
<b>Sub Total.....</b>	<b>591</b>	<b>TOTAL INCIDENTS</b>	<b>6,725</b>

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## Municipal Government Report

### **FIRE MARSHAL'S OFFICE**

Fiscal year 2001 was another year of change for the Nashua Fire Marshal's Office. A vacant Inspector/Investigator position was filled, and our office was moved from City Hall to the Conant Road Fire Station. The one constant in our operation has been change. It is our intention to embrace change with the goal of continued improvement.

One of the greatest successes of this fiscal year has been the "Risk Watch" pilot program. The collaborative effort between members of Local 789, the Nashua Fire Marshal's Office and local schools has been a great success by all accounts.

We are presently collaborating with the Red Cross, Nashua Police Dept., Milford Fire & Police Depts. by creating a volunteer based outreach program for elderly residents. This program will include NFPA's "Remembering When" program. With "Risk Watch" and "Remembering When", we will have focused on the two major risk areas, the young and the old.

Our efforts in the coming year will include:

- Implementing changes to the permitting process
- Improved communication between the Nashua Fire Marshal's Office and other NFR divisions
- Refinement and expansion of the Juvenile Firesetter Intervention Program
- Establishment of a local Arson Task Force
- Pursuit of additional funding sources

#### **New Construction:**

208 Building Permit Applications Reviewed  
241 New Building Inspections Made

#### **Request for Information:**

934 Information Given

#### **Meetings:**

1033 Meetings Attended

#### **Inspections:**

170 Places of Assembly  
32 Schools  
53 Day Cares  
50 Foster Homes  
8 Health Care Facilities  
107 Residential  
26 Business Occupancies  
11 Mercantiles  
8 Industrial Plants  
2 Storage Occupancies

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City of Nashua

- 220 Vacant Buildings
- 269 Fire Hazards
- 3 Night Checks
- 111 Other Inspections

**Fire Investigations:**

- 60 Fires
- 7 False Alarms
- 24 Juvenile Firesetter Interventions
- 40 Other Investigations

**Permits and Fire Reports:**

- 192 Places of Assembly
  - 36 Storage of Hazardous Materials
  - 10 Blasting
  - 20 Abandon/Removal of U.G. Tanks
  - 4 Fireworks
  - 17 Shows (Carnivals, Circuses, etc.)
  - 70 Fire Reports to Insurance Companies
  - 27 Environmental Searches
  - 1 Archive Retrieval
  - 6 Other – Cost of Copies
  - 18 Other – Fireguard Duty
  - 6 Other – Seasonal Burning Permits Issued
  - 1 Other – MFA Restitution
- \$16,227.41 – Income Received from Permits, Reports, etc.

**Fire Prevention Services for the Public:**

- 8 Walking Tours
- 4 School Smoke Drills
- 136 Talks Given
- 13 Press Releases for Fires
- 2 Press Releases Other
- 3563 Monthly Public Service Announcements
- 44 Public Education Meetings
- 2 Videos
- 20 Evacuation Planning
- 19 Evacuation Drills
- 2 Fire Extinguisher Training
- 58 Other – Smoke Drill Pkgs. To Schools/Daycares
- 3000 Other - Christmas Tree Flyers Handed Out
- 2 Other – Media Interviews

**Engine Company Activities:**

- 15 Woodstove Inspections
- 2 Chimney Inspections
- 1271 Single Family Smoke Detector Inspections

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## Municipal Government Report

409 Multi-Family Smoke Detector Inspections  
315 Tours of Fire Stations by Groups  
8908 # of People in Tours  
53 Smoke Detector Reinspections  
667 Hours – Total Time Spent on Prevention Activities

Respectfully submitted,  
Michael J. Vaccaro  
Fire Marshal

### TRAINING DIVISION

**Superintendent of Training**  
**Assistant Superintendent**  
**Training Coordinator**

**Robert M. Leuci, Jr.**

**Mary McLaughlin**

The following Division of Training Report covers the period 7/1/00 to 6/30/01. The department continued to spend many hours during the year upgrading the levels of personnel certification. Current certification levels with NHFA of our 177 Fire Suppression and Support Personnel are as follows:

Firefighter I	178	EMT Basic	44
Firefighter II	162	EMT Intermediate	15
Firefighter III	75	EMT Paramedic	5
Scuba Open Water	17	Auto Defibrillator	177
Scuba Adv. Open Water	13	Manual Defibrillator	3
Scuba PS Rescue Diver	14	PHTLS	5
Scuba-Divemaster	3	ACLS	5
Confine Space Rescue	1	Haz-Mat Awareness	174
Rescue Systems I	5	Haz Mat Operational	174
EMS Provider License	128	Haz-Mat Decon	174
CPR	177	Haz-Mat Technician	47
First Responder	152	Haz-Mat Incident Manager	6
Radiation Monitoring	24	CPR Instructor	4
Emer. Resp. to Terrorism	98	EMT Instructor	2
Driver Operator Pumps	26	Haz-Mat A/O Instructor	3
Driver Operator Aerial	1	Haz-Mat Decon Instructor	3
Driver Operator All Vehicle	8	Haz-Mat Tech Instructor	3
NAPD Fire App. Operation	35	Emerg. Veh. Driv. Inst.	1
Fire Officer I	38	Ed Meth for Co Officer	8
Fire Officer II	37	Fire Inspector	3
Incident Command	150	Arson Awareness	128
Fire Instructor I	58	Emerg. Medical Dispatch	4
Fire Instructor II	4	PS Dispatcher I	9
Fire Instructor III	3	PS Dispatcher II	1
Fire Instructor IV	1	Executive Fire Officer	1
State Instructor	10	Associate Degree	38
NHFST Ed Meth Instructor	1	Bachelor Degree	8
NHFST ICS Instructor	5	Masters Degree	1

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## City of Nashua

Along with these certification programs, the Training Division is maintaining a Competency Based Training Program to keep our personnel's competency level high. We continue to build our video programs in the Training Division Library. These programs assist in furthering the education of our members, mutual aid department's members, and other city divisions.

The Nashua Training Ground Facility located on West Hollis Street continues to be widely used throughout the year. All NFR Companies, various other city divisions, and mutual aid departments utilize this facility on a weekly and monthly basis. The Training Props that are in use are: Burn Building, LPG Training Prop, Roof Venting Simulator and a variety of Transportation Containers.

The Nashua Training Division Classroom located at 177 Lake Street is very active with different meetings, seminars, and classes. Our classroom has been scheduled to provide the following:

NFR day training	1500 hours	Other agency meetings	100 hours
Other agency night training	264 hours	NFR meetings	100 hours
NFR night training	40 hours	Seminars	48 hours
NFR meetings	100 hours	Hazardous Material Tech.	80 hours
Testing	1300 hours		

For a total of 3532 hours, an amount that continues to grow as we continue to grow.

The scheduled training breakdown for all Nashua Fire Rescue Suppression during FY/2001 consisted of Haz-Mat Training with Regional Team, EMS Refresher, Basic Fire Skills, SCBA refresher, Recruit School, and approximately 1300 hours of training delivered by the Training Division. Our company officers have logged the following training,

Firefighter	9911.8 hours	Rescue Skills	1327.5 hours
Emergency Medical	3130.5 hours	Hazardous Materials	2806 hours
Driver / Operator	4870.5 hours	Management	1846 hours
Education / Instructor	354.5 hours	Prevention	479 hours
Dispatcher	111.5 hours		

This represents a total of 26,137.3 hours of training that has been provided to the members of Nashua Fire Rescue. As the scope of our job evolves so does the training mission, we in the training division strive to provide the most up to date education for our personnel.

The Nation's Fire Service continues to change and encounter new hazards. The staff of the Training Division is responsible for; training and education, maintenance of skill levels, maintenance of training records, and upgrading our department members to meet these new challenges. We are prepared to carry out this mission and assure that our firefighters are competent in protecting the citizens of Nashua.

## GOALS & OBJECTIVES 2001

### Officer & Committee Issues & Training

- Training program for new dispatcher and all dispatchers. ( S.O.G.'s, simulated scenarios, phone etiquette, computer functions)
- Monthly officer meetings.
- Officer training (continuous).
- A couple weeks training for new officers with Training Division before assigned.
- Assistant Superintendent Mechanical – Holmatrol School.
- Enroll the new Inspector/Investigator in Fire Investigation Program.
- Captains' meetings.
- Comprehensive Evaluation System
- Review Incident Command and Drill.
- Legal responsibility for Company Officer.
- Technical writing program.
- Establish S.O.G. Committee to review S.O.G.'s and S.O.P.'s.
- Establish a Minimum Standards Committee to design and develop Company Standards.
- Strategize Goals and Objectives.
- Company office development and equipment.
- Continue provide training by specialists for:
  - Dispatchers                      Cutters Edge Saws
  - Haz Mat, including test for Decon                      Simulator Training
  - Rescue from heights
  - Supervisor Training/Officer Development
  - Below Grade Rescue for FF's & FA                      CFR Training
  - Water Rescue
  - Dive Team Training and Equipment
  - Building Collapse                      Waterous Pumps
  - Alarm Systems
  - Complete Driver/Operator Training
- Evaluating Job Performance.
- Educate Nashua's citizens, about safety with chemicals (Hazardous Materials) in the home and businesses (Continue the regional Hazardous Materials Team-fully trained & operational) with State Funding.
- Improved communications and feedback; a) from/with City departments, b) internally, horizontally and laterally, c) union idea of customer evaluation cards.
- Continue Awareness/Public Relations Campaign: continuation of the Citizens' Academies.
- Continue special training in all areas, especially officer development, hazardous materials, and rescue.

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## City of Nashua

- Establish programs to provide residents an opportunity to be eligible for appointment to Fire Rescue.
- Continue programs for the education of school children and the elderly.
- Analyze computer records for the purpose of improving the Community Risk Reduction Program.
- Improve Mutual Aid relations in communication, automatic responses, training, specialty teams, and group purchasing with an eye toward regional dispatching.
- Improve the certification levels of:
  - Members in the area of Medical Emergency
  - Develop & Implement; EMT – engines
  - EMT – 1 – engine
  - Paramedic – engine
  - Ambulance proposal
- Initiate re-inspection fees.

### **Accountability, Responsibility Areas**

- Budget
- Develop inspection report format(s) to streamline inspection process and reduce report time.
- Replace oldest staff vehicle, Asst. Chief, and Supt. of Fire Alarm, off road.
- Box Truck for Dive Team, SCBA and Haz Mat Team, Outfit Fire Investigation Unit.
- Replace Engine 1. (second payment)
- Cab and Chassis for Bucket Truck (Fire Alarm).
- Develop Station #4 plan acquire land, and do Architectural Engineering. Replace and relocate Crown Hill Station.
- Improve Emergency Services response times for northwest area/work on plan with Merrimack.
- Continue Deferred Maintenance Program. To improve all existing facilities and complete funding for Station 1.
- Firefighters per shift for Aerial and Lieutenant.
- Assistant Chief Support Services.
- Third Ranking Training Officers, Fire Marshal Division Protection Engineer, Lineman, Mechanic Hiring.
- Commercial CAD system for Fire Alarm dispatching, database of property occupancy, protection equipment, permits.
- Providing portable radios for all on duty firefighters within the 800 system.
- Gear washers, plumbing and electrical, funding/space.
- Gear grids (racks).
- Upgrade OPTICOM.
- Increase overtime for Awareness and Prevention.
- Nashua Fire Rescue's Computer System.
- Training Building at West Hollis St. Class A Burn Building.
- Continue with Facility Maintenance Plan and Improvements.

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## Municipal Government Report

- Staff and equip Fire Station in northwest and southwest Nashua or provide alternative protection.
- Continue to replace vehicles and equipment in accordance with the established Fire Rescue replacement plan. Engine – 15 years Ladder – 18 years cars, vans, etc. – 5 years?
- Establish a Support Services Supervisor within Fire Rescue.
- Continue to improve staffing of the ladder companies and eventual officers.
- Rescue Squad.

### **Union & Management, All Members**

- Positive attitude customer service to citizens and divisions and city employees.
- Quarterly discussions with all staff and the Fire Commission.
- Commission focus on policy/staff manage the policies.
- Use the Chain of Command; \* Firefighter, Officer, Deputy, Assistant Chief, Chief, Commissioners.

### **Specialists, Superintendent, Chief, Commissioners**

- Management retreats.
- Quarterly discussions with Local Executive Committee and Senior Officers.
- Line and divisions focus on a common goal to work as a team.
- Assist Local 789 in customer service program/evaluation.
- Revisit Mission Statement and Vision.
- Update Job Descriptions.
- All Members: "Positive Attitude Customer Service".
- Focus on Common Goals.
- Improve First Responder Program and Training.
- Support Public Education member and Local with program for Community Risk Reduction. e.g., ladder training for citizens.
- Establish Dive Team.
- One work uniform.
- News letter development and distribution.
- Tighten up wording of Rules & Regulations.



**HEALTH & COMMUNITY SERVICES DIVISION**



Health and Community Services Division  
18 Mulberry Street

**MISSION STATEMENT:**

The mission of the Health and Community Services Division is to serve the community by maintaining the well being of its citizens.

**Division Director**  
**Administrative Assistant**  
**Custodian**  
**Child Care Coordinator**

**Dolores Bellavance**  
**Susan Lapointe**  
**Gerard Deschamps**  
**Christina Lister**

**BOARD OF HEALTH MEMBERS**

Dr. Anthony Storace, Chairman  
Dr. Donald Levi, Member  
Dr. Michael Strampfer, Member  
Aldermanic Liaison: James Tollner  
Aldermanic Liaison: Suzan Franks

**BOARD OF HEALTH – ANNUAL REPORT**

JANUARY 1, 2001 THROUGH DECEMBER 31, 2001

James Tollner resigned as Aldermanic Liaison: Alderman-At-Large Suzan Franks appointed as new liaison to the Board of Health.

Board of Health in Portsmouth has disbanded. Greater Nashua Healthy Community Collaborative (GNHCC) met on March 8, 2001 with a new format. Due to re-organization taking place in this division, Susan Lapointe is working for Public Health and a new Financial/Program Coordinator will be hired. The Budget was drafted and went over the cap for more dollars.

Commissioner Shumway met with the Mayor, Division Director, and others on February 21, 2001. New candidates are being scheduled for interviews for the Minority Specialist. A welfare budget presentation was presented to the aldermen on February 13, 2001 regarding the increasing need for more dollars.

Patti Rogers was hired as the Financial Program Coordinator.

Interviews were scheduled with Bill Walker, Director of New Hampshire Minority Health for a Multicultural Specialist for the city.

On May 9<sup>th</sup>, this division held a job-shadowing day with the 8<sup>th</sup> graders from Elm Street Jr. High School. Board of Health meeting cancelled. On May 15<sup>th</sup> a presentation on the West Nile Virus was held at the city hall auditorium. Guest speaker was Cecil Abels from the State. On May 24<sup>th</sup> meeting with the GNHCC group with speaker from National Association City/County Health Officers (NACCHO) also to discuss funding for H.C. facilitator. On the Multicultural Specialist position, four finalists were rescheduled for second interviews. A conference is scheduled for June 1<sup>st</sup>, at the Crowne Plaza sponsored by the GNHCC on "Positive Youth Development".

May – 2001: No Meeting.

The Welfare budget was greatly increased for rents and prescriptions. Still looking at opportunities for affordable housing in available properties. The Greater Nashua Community Collaborative held a successful meeting with a guest from NACCHO (National Association of City and County Health Officers). Budget – No difficulty was experienced at session – wrap up to begin. HIV/Dr. DeMatteo – monthly meetings are being held to collaborate on grant to provide HIV services to the Greater Nashua Community. Damaso Cordero has been hired as the new Minority Health Program Specialist and will begin employment on June 18, 2001. Other agencies/grants/collaboratives are being pursued to partner with other agencies on cultural diversity.

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## City of Nashua

No meetings held during the summer

Interviews still on going for a new multicultural specialist.

The Volunteer Recognition Committee has set up a web page for agencies to request volunteer assistance.

The Board of Health will present a "Special Recognition". First award to Consuelo Hebra who works in our Public Health clinic and does translation and many other good deeds for the Latino Community. Two plaques, gift certificate or clock are suggested. One plaque will go to Consuelo and the other with several slots for ongoing recipients.

A Strategic Planning Workshop is planned for three and a half days. Conference with Nashua Youth Council/City Mayors Task Force on Youth "Talking to Kids About Tragedy." Emergency Management meeting being held due to tragedy, need to work out details of plan for the city. NHPHA – Day long conference scheduled for October 12, 2001, emphasis is on environmental issues. Nashua Task Force on Drugs and Alcohol testing hosting Red Ribbon Breakfast on Tuesday, October 16, 2001. Multicultural Specialist position finalists being re-interviewed – two candidates (1 Male, 1 Female).

Public Health meeting with Dr. Kassler. He suggested more population-based activity. Bioterrorism Emergency Plan being drafted with area hospitals, and other agencies. Strategic Planning November 28<sup>th</sup> and 29<sup>th</sup> for Division Directors. Vision of Staff-goals for creating city vision/mission. Multicultural Specialist Press Conference set for November 19, 2001. Hepatitis B Vaccine is desired by Chief Gross for new police officers. Meeting held with the Nashua Area Health Center to discuss our Public Health Clinic.

GNHCC – Sub committee meetings. Measurements and Obesity.  
Welfare Officer, Robert Tamposi is resigning effective November 30, 2001.

Mediation Manager position has become vacant and soon to be posted. Capital Improvements plan to be submitted for building space needs and service delivery study. Four local companies to lay off according to DES representative. Two new people in welfare? Indicators are that this will be needed. Dr. Strampfer has given up his seat on the Board of Health. Dr. Alex Granok from Southern NH Medical Center who works with Dr. Strampfer is interested in the position. Health Alert Network, Charlie Smith coordinates at the State, our Environmental Health Department selected as recipient for computers to provide Bioterrorism alerts.

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## Municipal Government Report

### **Mayor's Task Force on Youth**

The division director continues involvement with the Mayor's Task Force on Youth, which is now administered through the Nashua Youth Council. This task force meets monthly and has an advisory board, which meets quarterly. Many young junior high and high school students are currently involved.

### **Mayor's Volunteer Recognition**

The Volunteer Recognition Committee is meeting regularly and planning for this year's project. After the successful presentation of a Volunteer Quilt, the challenge has become greater. It was decided to produce a web page inviting volunteer opportunities to area non-profit groups.

### **The Nashua Task Force on Alcohol and Other Drugs**

Nashua Task Force on Alcohol and Other Drugs hosts its meetings at the site each member of this task force represents. Project ideas are encouraged and other programs such as the Red Ribbon Week breakfast are featured.

### **Board of Health**

The Board of Health also meets monthly and continues to provide the guidance and support to our public health, environmental health and child care offices for this division.

**Greater Nashua Healthy Community Collaborative** (formerly *Turning Point Coalition*): An agreement has been initiated between the two hospitals, Southern NH Medical Center and St. Joseph Hospital to contract with the Foundation for Healthy Communities to serve as facilitators for this collaborative. Meetings are being scheduled monthly and well attended.

### **Operation Brightside**

The city has again received funding from Anheuser Busch's Operation Brightside for beautification of blighted areas. This has been a public/private partnership going on for fifteen years, which has made great strides in improving areas needing attention.

### **Multicultural Specialist**

An agreement between the Mayor's office and the N.H. Office of Commissioner of Health and Human Services has resulted in a proposal for the state to fund a position for a bilingual person to provide services to the city's ethnic population. This will be a full time position reporting to the division director and housed in the Health and Community Services Division, this employee will also report to the director, N.H. Office of Minority Health. It is a pilot program and if successful will be offered in other parts of the state.

### **Healthy People 2010**

The director serves on this State of NH task force dealing with issues affecting the health of the population.

**NASHUA PUBLIC HEALTH DEPARTMENT**

**Manager of Public Health**

**Medical Director**

**Nurse Practitioner**

**Interagency Coordinator**

**Public Health Nurse II**

**Public Health Nurse II**

**Public Health Nurse II**

**Public Health Nurse II**

**Public Health Nurse I**

**Public Health Nurse I**

**Public Health Nurse I**

**Alcohol and Drug Counselor**

**Outreach Worker**

**Administrative Assistant**

**Bilingual Clinic Assistant**

**Clinic Aide**

**Lucy Saia, MS, MBA, RN**

**Richard Slosberg, MD**

**Lynne Weihrauch, ARNP**

**Mary Gorman**

**Christine Caron**

**Nancy Bissell**

**Kathy Charron**

**Betty Wendt**

**Susan Klinkow**

**Happiness Nyambati**

**Joan Cote**

**Barry Zani**

**Jade Marco**

**Susan Lapointe**

**Miriam Perez**

**Evelyn Anaya**

**Mission Statement**

The Nashua Public Health Department (NPHD) is dedicated to the promotion and preservation of public health for all citizens. The Department seeks to achieve its mission through the utilization of a holistic approach to the individual, family and community.

The NPHD works in conjunction with other health and human service agencies to secure the well being of citizens.

The Institute of Medicine has brought to light the future of Public Health, and has defined the Core functions of Public Health as the following:

1. *Assessment*: Every public health agency should regularly collect, organize and analyze data, and make available information on the health status of the community
2. *Policy Development*: Every public health agency should exercise its responsibility to serve the public health interest in the development of sound public health policies.
3. *Assurance*: Public Health agencies should assure their citizens that services that are needed are provided by either encouraging actions by other organizations, by requiring action through regulation, or by providing services directly.

The three core functions of public health in turn lead to the activities of public health, which include but are not limited to the following.

- Monitor health status to identify community health problems
- Investigate healthy problems in the community

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## Municipal Government Report

- Inform, educate, and empower people, and the community about health issues.
- Mobilize community partnerships to identify and solve problems
- Enforce laws and regulations that protect health and ensures safety
- Link people to needed personal health services and assure the provision of health care when unavailable.

The NPHD is supported by city funds, as well as several State grants which include, Primary Care, HIV Testing and Counseling, STD Counseling/Testing, Tuberculosis(TB), Immunization, and Lead Poisoning Prevention.

The NPHD implements population based programs to prevent and control disease. These include the TB Program, the Immunization program, the STD Program, the HIV Counseling and Testing Program, and the HIV Prevention Program. The Health Department continues to operate a Child Health Services Clinic providing primary care to approximately 900 children. The clinic continues to see an ethnically diverse population, that is uninsured or underinsured. In addition some of the programs the NPHD continues to operate are the following.

### **Play Learning/Parent Support**

This program is designated to educate and support families. Children are enrolled in an eight-week session, while parents have the opportunity to develop parenting skills.

### **Reach Out and Read Program (ROR)**

Well Child Care not only includes safety and injury prevention, but language development and school function. Through the ROR Program children receive books to take home and keep at their well-child visit from age six months to five years. The goal is to foster literacy, language development and listening skills, stressing the importance of reading with young children, which will contribute to later success in learning to read.

### **Nashua Parochial School Program**

Health education is provided, as well as the following: maintenance of health records, review of individual immunization histories, yearly screening for hearing and vision.

### **Lead Program**

The objectives of the program are to lower blood lead levels in children reported with elevated lead levels and to prevent lead poisoning. Education, and follow-up to referrals are provided with education and home visits as indicated.

### **Immunization program**

Immunizations are made available to improve health standards and to prevent diseases for the individual, the family and the community.

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## City of Nashua

During the Flu season clinics are provided in designated areas to seniors, and others who are at high risk for complications from influenza.

### **Sexually Transmitted Disease Program (STD)/HIV Programs**

Provides STD testing and treatment; education regarding sexually transmitted diseases and risk-reduction education. Vaccines are administered to eligible clients.

**Human Immunodeficiency Virus(HIV) Antibody Counseling and Testing Clinic**  
Provides anonymous, HIV counseling and testing by trained counselors. Education is provided on risk-reduction.

HIV prevention and outreach services are provided to targeted at-risk individuals through the NPHD's Outreach Team. The services of an alcohol and drug abuse counselor are available to initiate intervention services and make referrals to treatment programs to substance abusers and to provide case management. In addition the NPHD's Mobile Van provides off-site access to community residents seeking immunizations, HIV, STD, Hepatitis and other medical information and care.

The last year has seen many changes in new programs, educational sessions offered to the community, and partnerships with other human service and health agencies. The NPHD increased its outreach activities by providing HIV Prevention/Counseling services at the Merrimack River Methadone Clinic in Hudson. This has given the NPHD an opportunity to provide screening services and education to a high-risk population.

Prevention is a major component of public health policies. With funding [provided by the Rotary Foundation and Nashua Rotary West the Greater Nashua Immunization Coalition sponsored an evening at the Nashua Pride's baseball game to promote immunizations for children. This event was worked on for several months by the Immunization Coalition, which was chaired by the NPHD's Immunization Coordinator, Chris Caron, R.N., BSN. The event was later held in September.

Education is the cornerstone of sound public health policies. In April, Dr Clark, along with Lynne Weihrauch, ARNP, presented an open educational session on meningitis. In the past a few cases of meningitis have surfaced.. This forum gave residents an opportunity to learn about the disease; its origin, course, and treatment. In addition Bobbie Bagley, R.N., BSN was on a panel discussion in April of 2000 on Providing Culturally Competent Health Care at Rivier College. Providing cultural competent health care with an increasing minority population is paramount in providing quality care.

This year the NPHD also participated in a pilot study for Hepatitis C. The study was conducted from June 1, 2000 to September 30, 2000. Hepatitis C

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## Municipal Government Report

virus(HCV) is the most common chronic bloodborne infection in the United States. Approximately 4 million people are infected with HCV, with injecting drug use accounting for 60% of HCV infections in the United States.

The NPHD staff continues to update their skills and develop new ones through satellite conferences, attending educational seminars and workshops in all current and emerging areas of public health, i.e. immunizations, HIV updates, cultural competencies, etc. and developing proficiency in computer technology.

In the coming years prevention programs will not only be directed to infectious diseases, but also chronic disease, injury, occupational and environmental diseases. There will be continued challenges in the next year as public health emerges as the leader in identifying new diseases, and protecting the public against non-traditional diseases such as bio-terrorism and violence. The NPHD will meet such challenges with effective disciplines, policies, and procedures.

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NPHD's Mobile Van provides off-site access to community residents seeking immunizations, HIV, STD, Hepatitis and other medical information and care.



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City of Nashua

**ENVIRONMENTAL HEALTH DEPARTMENT**

<b>Health Officer/Mgr of Environmental Health Dept</b>	<b>Michael Tremblay</b>
<b>Deputy Health Officer</b>	<b>Heidi Peek</b>
<b>Lab Supervisor (hired 2/26/02)</b>	<b>Sherrie Juris</b>
<b>Environmental Health Specialist I</b> (resigned 2/16/01)	<b>Cec Curran</b>
<b>Environmental Health Specialist I</b> (01/01/01 – 5/27/01)	<b>Carrie Clement</b>
<b>Environmental Health Specialist I</b> (hired 08/06/01)	<b>Andrew Chevrefils</b>
<b>Environmental Health Specialist II</b> (05/28/01 – resigned: 12/31/01)	<b>Carrie Clement</b>
<b>Environmental Assistant</b>	<b>Keira Wonkka</b>
<b>Administrative Assistant</b>	<b>Linda Alukonis</b>

A considerable amount of time in the department was spent training new employees in several positions. The major programs for the department continue to be food service, swimming pools and spas, septic systems, daycare inspections, complaints, subdivision review, housing issues, laboratory work, West Nile Virus, asbestos and lead paint.

West Nile Virus surveillance increased this year with Nashua submitting 81 birds for analysis to the State Lab. Five birds (1 robin, 2 bluejays and 2 crows) tested positive for the virus. Limited mosquito trapping was conducted with no positive mosquitoes found. Two additional staff members obtained training in mosquito identification.

The department continues to work closely with the code enforcement department and police department to address housing, solid waste and substandard living conditions.

There is an increasing demand on the department to investigate indoor air quality complaints, specifically in regards to mold and mildew and their effects on residents.

Two staff members obtained certification as pool operators and another successfully completed the Serve Safe Training Course for food service.

The department continues to participate in the NH Health Officers Association the full time Health Officers meetings and training programs sponsored by the State for Regional Health Officers Meetings.

As a result of the September 11<sup>th</sup> incident the department continues to review and expand its role in the emergency preparedness program via training seminars, regular meetings and tabletop discussions. Meetings are being held

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## Municipal Government Report

regularly with other city agencies, industry, state agencies, hospitals, and so on to improve our emergency plans for addressing disasters and terrorism.

The laboratory has reviewed and updated all its protocols and procedures as part of the certification for NELAC.

The Environmental Health Department continues to participate in the State Food Microbiology Testing Program and has also initiated within our own lab swab testing and the use of RODAC Plates for bacterial analysis of food contact surfaces.

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### *Employee Recognition Award*



The Board of Health presented its first "Special Recognition" award to **Consuelo Hebra** who works in the Public Health clinic and does translation and many other good deeds for the Latino Community. Consuelo was presented with a plaque honoring her as the 2001 award recipient. In addition, her name will be added to a plaque in the Health and Community Services building which will recognize her service and that of future award recipients.

**CHILD CARE SERVICES OFFICE**

**Child Care Coordinator**  
**Child Care Advocate**

**Christina Lister**  
**Shanna Strand**

The Child Care Services Office, established in 1987, continues with its objective to facilitate the continuation of quality, affordable, childcare programs within the city of Nashua, NH, and to support families in the balance of their work and family lives.

The Coordinator is responsible for participating in local and statewide initiatives which enhance and expand child care resources; coordinating the effort among city agencies for the continued growth of quality child care services; and, providing technical assistance to potential and existing providers of early care and education programs.

**The Child Care Services Office**

- Offers child care resource and referral services to parents in the community
- Assists providers with the technical support in their professional endeavors
- Supports the activities of the Nashua Early Childhood Care and Education Network, and the Greater Nashua Early Childhood Education Consortium
- Collaborates with the Nashua Child Care Advisory Commission in its annual activities
- Identifies supply of and demand for early childhood resources

The Child Care Advisory Commission of Nashua, NH consists of a fifteen-member panel. The Commission is appointed by the Mayor, and meets monthly at the Health and Community Services Division. It is the Commission's responsibility to heighten the public perception of childcare as a professional, family support service, and as essential component of Nashua's economic success. The Commission is also tasked with supporting the position of the Child Care Services Coordinator in the recommendation of public policy regarding the facilitation of the development of child care programs in Nashua.

**Child Care Advisory Commission of Nashua, New Hampshire**

Kathy Bolton

Dr. Devra Cohen, *Vice Chair*

Reina Gilmore

Gale Hall

Kathy Nelson

Pastor Robert Odierna

Diane Ouellette

Jan Poirier, *Chair*

Deborah Root

Jack Swartz

Michael Tremblay

Charlene Wolfe

## NASHUA PUBLIC LIBRARY



### **Purposes and Activities**

The Nashua Public Library, the community's information center, serves the educational, informational and recreational needs of Nashua through books, magazines, microforms, audiovisual and reference services, and other appropriate communication media, such as computerized information services and library or community-sponsored programs. The intent of such programs shall be to provide an unbiased public forum for the concerns and interests of the entire

Nashua community. The library's objective is to adequately serve all the citizens of Nashua.

A substantial collection of constantly changing, diverse material must be acquired. The term 'book' shall include all printed material, whether traditionally printed and bound, or computer-generated abstracts and bibliographies, tele-copier or copier printouts, and/or other electronically or photographically reproduced material.

The library places particular emphasis on the needs of preschool children, handicapped people, the elderly, business and municipal personnel. The library also serves the continuing educational needs of adults no longer in school, especially those seeking information relating to their employment, household management, family and child development, and the encouragement of a positive attitude toward the world of books and learning for themselves and their children.

From Minutes of Library  
Board of Trustees Meeting  
June 12, 1978

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City of Nashua

**Board of Trustees**

The Honorable Bernard A. Streeter, President ex-officio  
President of the Board of Aldermen, Steven Bolton, Trustee ex-officio  
Arthur L. Barrett, Jr., Chairman  
David K. Pinsonneault, Secretary  
Maurice L. Arel, Mary S. Nelson, Linda Laflamme, Kathleen Veracco

**REPORT OF THE BOARD OF TRUSTEES**

To: The Honorable Bernard A. Streeter, Mayor of the City of Nashua,  
President ex-officio, The Honorable Steven Bolton, President of the Board  
of Aldermen, Trustee ex-officio, and the citizens of Nashua

We are making steady progress in the installation of an integrated automation system, a joint venture between the library and the schools, which will provide efficient improved service to our community. We wish to thank Mayor Streeter and the Board of Aldermen for their support of this important project. We would also like to recognize and thank James Pietrowski from MIS for his untiring efforts in making the system a reality. Linda Laflamme, Trustee liaison to the Automation Committee, has worked diligently throughout the process of designing and implementing the system and the lengthy bid and selection process.

We also thank the Mayor and Board of Aldermen for their cooperation and approval of significant improvement in the salary structure for the library staff, an achievement accomplished with the invaluable assistance of Jane Joyce, City Human Resource Manager and David Connell, Esq., City Corporation Counsel working with the Library Trustees. The Library staff is pleased with the changes and it enhances our ability to retain personnel in carrying out our mission.

After careful consideration the Trustees unanimously approved changing the library card policy effective January 2, 2001. Any person living, working, attending school, or owning property in Nashua is eligible for a free library card. Others may purchase a non-resident card for an annual fee. Judging from the letters and compliments from students and workers, the change was long overdue.

During the year the Board approved the following staff changes: Linda Dougherty was promoted to Library Assistant III in Music/Art/Media, John Milton was promoted to Library Assistant I in Circulation, and Mary Tremblay was hired as Library Assistant I in Music/Art/Media.

The talents and efforts of our dedicated staff provided exemplary service to our patrons. We congratulate Trudy Wheatley who in November 2000 received a Recognition of Achievement Award from Mayor Streeter.

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## Municipal Government Report

On April 25, 2001 Dr. Arthur E. Comolli informed the Board of his decision not to run for another term. On behalf of the Trustees we thank him for his twenty-one years of dedicated service.

In recognition of his service as Trustee the Board approved naming the East Wing the Frank B. Clancy Wing. Mr. Clancy served from October 23, 1956 to April 14, 2000. The Board approved requesting capital improvement funds for the project for FY2003.

We commend Maurice L. Arel and David K. Pinsonneault for serving on the library budget subcommittee and Mary S. Nelson and Linda Laflamme for serving on the Charles Zylonis fund sub-committee.

Through our many programs and services we reach into the great diversity that enriches our community. The efforts of our Trustees and Staff come to fruition in the events held week after week throughout the year.

We thank Mayor Streeter for his leadership and the Board of Aldermen for their support in helping us achieve our goals and fulfill our mission of service to the community.

Respectfully submitted,

Arthur L. Barrett, Jr.  
Chairman of the Board of Trustees  
Nashua Public Library

### **DIRECTOR'S REPORT**

#### **Automation**

The goal of library automation finally became a reality with the election of Bernard Streeter as Mayor. His support and enthusiastic recommendation of this Capital Improvement project resulted in a funding by the Board of Aldermen as a joint Nashua Public School and Public Library endeavor for FY2001/2002. We take this opportunity to thank him, the Board of Aldermen, the Board of Trustees, James Pietrowski, Manager, MIS Department, the library staff automation committee and of course library patrons, who have supported this project for many years.

Automation will allow the library to become more efficient in serving library users on site and online via network/web access. We very much appreciate the assistance of our city's MIS Department in helping us "wire" the library as a necessary prelude to the installation of computer terminals and automation software and affiliated hardware. It is anticipated the new computerized circulation and information system will be in full operation in Fall 2001!

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## City of Nashua

### **New Library Card Policy**

The Trustees voted to extend the Nashua Public Library card privileges beyond those who reside here. Those who work, go to school, or own property in Nashua were eligible for library cards effective January 2, 2001. This expanded library service along with computerization will offer all library users powerful information access.

### **Library Programs Connect Patrons to the World**

Throughout the year, the Nashua Public Library continued to connect its readers with a whole world of programs at the main library on Court Street and at the Chandler Branch Library and Ethnic Center. Matters of family management were surveyed in programs dealing with family finances, investment strategies, education funding, retirement & estate planning and the basics of computer shopping.

Our Ethnic Center at the Chandler Memorial Library celebrated its 18th anniversary in September. The Ethnic Center offers books, magazines, records, films, concerts, speakers, and cooking programs throughout the year giving Nashuans the opportunity to expand their horizons. Programs featured Chinese New Year, Indian Cuisine, Egg Decorating for Children, Ireland 2001, Lithuanian Cooking, Scottish Country Dancing, and a multicultural film series, featuring the German classic film, *Nosferatu*.

The New Hampshire Humanities Council helped us present *What is NH Reading This Month?*, a four session book discussion series and also *Defining Our Role in a Changing World*. Our Children's Department continued to make the Library engaging for the next generation of readers by offering a busy weekly selection of library programs, school vacation and summer programs, Saturday films, and live puppet/story telling sessions. Major feature films, enhanced by a new wide screen and nine-speaker surround sound were enjoyed Friday nights from October to May at the Nashua Public Library Cinema Cabaret series.

Live music continued to attract large audiences at our summer noontime Bach Lunch series, which featured performers at the Library's new Yamaha grand piano. Other concerts included summer jazz spectaculars; the Raymond Street Klezmer Band, Jack Brent and Cody Michaels, pianists; Mark Latham & Friends, and the Merrimack Valley Flute Choir.

Speakers addressed a world of subjects at the Library too with presentations on Gardening: Get Growing 2001, Computers 101, Sports Adventures, Bolivia 2000, and the book discussion series, American Mystery Writers & Detectives. The Library also exhibited its Riverrunner skiff at the fourth annual Nashua River Harvest Festival.

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## Municipal Government Report

### The Library in the Community

The Nashua Public Library serves a purpose beyond the traditional one of circulating books and other materials. The library is very much involved in the community and has served to introduce the community to itself and to act as a forum for a great variety of community concerns. Over 1,641 meetings were held free and open to the public in the library's various meeting rooms during the 75.5 hours per week that the Library is open.

We realize that you will continue to support your library only to the extent that it is responsive to your needs. Identifying and satisfying these demands will continue to be our primary goal. As always, the factor contributing most significantly to our success is government and a community supportive to the services provided by its public library.

As its Director, I hope to continue the excellence established by the Nashua Public Library especially as the library prepares for automation and continues to explore the Internet!

Respectfully submitted,  
Clarke S. Davis  
Director, Nashua Public Library

### **NASHUA PUBLIC LIBRARY ACTIVITIES INDICATOR FY 2000/2001**

	<b>1999/00</b>	<b>2000/01</b>
Number of community groups meeting in Library	168	167
Number of meetings in Library by community groups	1,878	1,641
Number of reference questions answered	30,942	28,753
Number of programs for adults	86	125
Community video audience	434,446	566,397
Plaza Pics/Special Events audience	5,395	3,820
Theater film audience	1,349	2,354
Number of Puppet Shows	313	314
Puppet Show audience	14,339	14,538
Number of Story Hours	148	190
Story Hour audience	8,191	8,967



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City of Nashua

**DIRECTOR**

Clarke S. Davis

**ASSISTANT DIRECTOR**

Robert C. Frost

**Administration**

Clarke S. Davis, Director  
Robert C. Frost, Assistant Director  
Donna M. Cardoza, Exec.  
Asst./Office Mgr.  
Mary H. Greene, Admin. Asst./Cost  
Acct.

**Bookmobile**

Marjorie A. Paul, Librarian  
Karen M. Eggle-Gaber, Assistant  
Librarian  
James Crook, Library Assistant

**Business Department**

Robert G. Sargent, Librarian  
Colleen C. Fall, Reference Librarian  
Candice R. Clark, Library Assistant

**Chandler Memorial  
Library & Ethnic Center**

Margaret L. Merrigan, Coordinator  
Barbara A. Comer, Library Assistant

**Children's Department**

Kathy E. Bolton, Librarian  
Sheila E. Dudman, Librarian  
Assistant  
Susan M. Willmore, Library Assistant  
Kimberly A. Bonenfant, Library  
Assistant

**Circulation Department**

Loren H. Rosson, Librarian  
Lea L. Touchette, Library Assistant  
Kathleen A. Blanchet, Library  
Assistant  
Dian M. Legerlotz, Library Assistant

Christina H. Lozeau, Library  
Assistant  
Priscilla L. Cunningham, Library  
Assistant  
John C. Milton, Library Assistant

**Community Services**

Trudy E. Wheatley, Coordinator

**Exhibits/Media Services**

Bruce J. Marks, Coordinator

**General Adult Services**

Nancy A. Grant, Librarian  
Judith S. Dominici, Reference  
Librarian  
Kathryn N. Lukasik, Reference  
Librarian  
Beth A. Lanza, Library Assistant

**Maintenance**

Larry R. Case, Supervisor  
Priscilla T. Marquis, Janitor  
Timothy J. Samson, Custodian

**Music/Art/Media Department**

Ann R. Warren, Librarian  
Linda M. Dougherty, Assistant  
Librarian  
Janice M. Donahue, Library  
Assistant  
Mary A. Tremblay, Library Assistant

**Security**

William J. Allison, Security Guard  
Roger V. Allen, Security Assistant

**Technical Services**

Margaret L. Gleeson, Librarian  
Gloria E. Maduzia, Assistant  
Librarian  
Helen E. Bonenfant, Library  
Assistant  
Holly A. Sullivan, Library Assistant  
Steven E. Lowe, Book Processor

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Municipal Government Report

**NASHUA PUBLIC LIBRARY CIRCULATION STATISTICS  
FY 2000/2001**

	<i>Main</i>	<i>Bookmobile</i>	<i>Chandler</i>	<i>E.C. English</i>	<i>E.C. Foreign</i>	<i>TOTAL</i>
<b>Adult Printed Materials</b>						
Fiction	63,691	3,308	2,898	38	676	70,611
Non-Fiction	51,863	1,002	101	303	380	53,649
Research	26,464					26,464
Interlibrary Loan - For NPL	441					441
Interlibrary Loan - By NPL	681					681
Periodicals	18,905	927	1,642			21,474
Reserves	2,116		314			2,430
<b>Total Adult Printed Material</b>	<b>164,161</b>	<b>5,237</b>	<b>4,955</b>	<b>341</b>	<b>1,056</b>	<b>175,750</b>
<b>Juvenile Printed Materials</b>						
Fiction	92,609	6,786		21	177	99,593
Non-Fiction	29,794	2,920		19	46	32,779
Research	2,289					2,289
Periodicals	515	161				676
<b>Total Juvenile Printed Material</b>	<b>125,207</b>	<b>9,867</b>		<b>40</b>	<b>223</b>	<b>135,337</b>
<b>Total Printed Materials</b>	<b>289,368</b>	<b>15,104</b>	<b>4,955</b>	<b>381</b>	<b>1,279</b>	<b>311,087</b>
<b>Adult Non-Print Materials</b>						
Compact Discs	12,084					12,084
Audio Cassettes	15,792					15,792
Video Cassettes	33,495					33,495
Digital Video Discs	1,509					1,509
Slides & 16mm Films	32					32
Projection Systems/Listening Stations	1,248					1,248
Art Prints/Museum Passes.	700					700
Films in Library	65					65
Equipment Circulated	64					64
Equipment In-house	168					168
Reserves	751					751
Microforms	3,652					3,652
Records	356		194			550
Telephone Renewals	2,619					2,619
<b>Total Non-Print Materials</b>	<b>72,535</b>		<b>194</b>			<b>72,729</b>
<b>Juvenile Non-Print Materials</b>						
Cassettes/CD's	3,085					3,085
<b>Total Juvenile non-print material</b>	<b>3,085</b>					<b>3,085</b>
<b>Total Non-Print Materials</b>	<b>75,620</b>		<b>194</b>			<b>75,814</b>
<b>Total All Materials FY00/01</b>	<b>364,988</b>	<b>15,104</b>	<b>5,149</b>	<b>381</b>	<b>1,279</b>	<b>386,901</b>
<b>Total All Materials (previous year)</b>	<b>372,533</b>	<b>19,010</b>	<b>3,892</b>	<b>358</b>	<b>2,464</b>	<b>398,257</b>

**GROUPS AND ORGANIZATIONS THAT USED LIBRARY FACILITIES DURING FY 2000/2001**

Actorsingers	Concerned Citizens for Better Government
Adult Learning Center	Concerned Citizens Group
Al Anon	Consumer Credit Counseling
Al Anon District 8	Consumer Voice of Southern NH, Inc.
American Assoc. of Individual Investors	Court Appointed Special Advocate (CASA)
American Sewing Guild	Cub Scout Pack 720
AMTGARD / Renaissance Dance Guild	DCYF (Division of Child, Youth, & Families)
Ar' dTeanga Fein (Irish Language Class)	Dunkin Futbol Club
Area Agency	Embroiders Guild of America, Northern NE Chapter
Audubon Society of NH, Nashaway Chapter	Falum Dafa
Bach's Lunch Committee	Families with Children from China
Beta Sigma Phi	First Book Committee
Book Writing Project	Friends of Recovery NH
Breast Cancer Support	Gate City Thunderbirds Soccer Club
Burbank Committee	General Federation of Women Club NH
Charlotte Ave Elementary School	Government Publications Librarians of NE
Child and Family Services	Governor's Energy Office
Chinese Language School	Granite State Modeler's Club
Chronic Fatigue Support Group	Greater Nashua Charitable Foundation
Citizens for Income Tax Equality (C.I.T.E.)	Greater Nashua Focal Point
City of Nashua – Environmental Health	Greater Nashua Leadership
City of Nashua – Mayor's Office	Greater Nashua Software Entrepreneur Group
City of Nashua – Spanish Class	Greater Nashua-Merrimack Womens' Softball League
College Financial Aid of NE	Green Party of Nashua / Manchester
College for Lifelong Learning	Harris - Hunt Committee
Community Advisory Council	Harris Preserve Homeowners Association
Community Advisory Council	Harvard Alumni
Community Council – Greater Nashua Focal Point	Head Start
Community Council Women's Group	

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## Municipal Government Report

Hillsborough County  
    Democratic Committee  
Hillsborough County Democrats  
Hollis Landing Homeowners Association  
Human Ecology Action League  
Humane Society of Greater Nashua  
Improvisational Theater Workshop  
In 'R' City Task Force  
Independent Service Network  
Institute of Celtic Studies East  
Kids College Board of Directors  
Kuang Ping Tai Chi  
Leukemia Lymphoma Foundation  
LIFT - Family Skills Workshop  
Lithuanian Cooperative Cemetery  
Lithuanian Language and Culture Class  
Merrimack Community Theater  
Merrimack Valley  
    Environmental Illness Support Group  
Merrimack Valley Jazz Society  
Mill Workers Tribute Committee  
Nashaway Women's Club Board  
Nashua Area Labor Council  
Nashua Area Radio Club  
Nashua Area Radio Club Board  
Nashua Artists' Association  
Nashua Arts & Humanities Coalition  
Nashua Chamber Orchestra  
Nashua Chess Club  
Nashua City Democratic Committee  
Nashua Coin Club  
Nashua East Cal Ripkin Baseball  
Nashua East Little League  
Nashua Garden Club Board  
Nashua Girls Soccer Association  
Nashua Health Department  
Nashua High School – Italy Trip Info  
Nashua Historical Society  
Nashua HomeSchoolers  
Nashua Independent Softball League  
Nashua Inter Agency Council (NIAC)  
Nashua Mineral Society  
Nashua Philatelic Society  
Nashua Pride Booster Club  
Nashua Public Library  
    Automation Committee  
Nashua Public Library  
    Board of Library Trustees  
Nashua Public Library  
    Book Selection Committee  
Nashua Public Library Staff Meeting  
Nashua Public Library Union Negotiations  
Nashua Readers Group  
Nashua Robot Builders  
Nashua Role-Playing Organization  
Nashua School Department  
    – Special Education  
Nashua School Department  
    Planning Committee  
Nashua School District  
Nashua Soccer Club, Inc.  
Nashua Soccer League – Cobras  
Nashua Symphony Orchestra  
Nashua Theater Guild  
Nashua Typographical Union  
Nashua World Cup Soccer  
Nashua Youth Lacrosse  
Nashua Youth Soccer League  
National Alliance for the Mentally Ill  
Neighborhood Concerned Citizens  
Neighborhood Health Center  
    for Greater Nashua

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## City of Nashua

New Hampshire Alliance for Home Education	Rape and Assault Support Services
New Hampshire Amateur Ballroom Dance Association	REACH Parents Group
New Hampshire Bass Busters	RISE Program
New Hampshire Legal Assistance	River Fest Committee
New Hampshire Library Association Executive Board	Riverside Writers' Group
New Hampshire Million Mom March	Scottish Country Dance
New Hampshire Property Owners Association	Soccer Council of Nashua
New Hampshire Special Interest Group	Society of American Magicians #118
New Hampshire State Library	Society of Manufacturing Engineers
New Hope Christian Services	Society of Young Magicians
New Mothers Network – So NH Medical Center	Society of Young Magicians Board
New Prosperity / Debtors Anonymous	Southern NH Apple Core (SNAC)
OM Group – Mt Pleasant Elementary School	Southern NH Youth Soccer League
Pan American Foundation	Star Trek Association
Parent Information Center	State of NH Child Care Advisory Stock Club
Parents of HomeSchoolers	Student Historic Preservation Team
Peacock Players	Tiger Cubs Coach Training
PLUS Co.	UNH Cooperative Extension
Poets Unbound	United We Stand, America
Race for the Gate Committee	US Census Bureau
	US Office of Personnel Management
	VITA Tax Assistance
	Vocational Rehabilitation
	Wisdom, Wonder & Words Philosophy Group
	World Cup Soccer

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Municipal Government Report

**NASHUA PUBLIC LIBRARY TRUST FUNDS**

*Bank of NH, NA Investment Advisory Acct. #1090024654*

<i>Fund Name</i>	<i>Market Value as of 6/30/00</i>	<i>% of Total Fund</i>	<i>Principal Inc./Dec. Fy00/01</i>	<i>Market Value as of 6/30/01</i>	<i>Income Distribution FY00/01</i>
<b>Bloomfield</b>	364,546.42	9.69	-22,943.56	341,602.85	10,262.58
<b>Burbank</b>	249,230.72	6.63	-15,685.92	233,544.81	7,016.24
<b>Chandler</b>	283,081.46	7.52	-17,816.37	265,265.08	7,969.21
<b>Clancy</b>	0.00	0.80	-1,969.16	29,630.85	877.67
<b>Constitution</b>	3,719.86	0.10	-234.11	3,485.74	104.71
<b>Cramer</b>	14,879.44	0.40	-936.48	13,942.97	418.88
<b>Fairfield</b>	4,835.82	0.13	-304.36	4,531.47	136.15
<b>Harkaway</b>	1,115.96	0.03	-70.23	1,045.72	31.42
<b>Harris</b>	37,198.61	0.99	-2,341.18	34,857.43	1,047.20
<b>Hickey</b>	7,439.72	0.20	-468.24	6,971.48	209.45
<b>Hunt</b>	21,947.19	0.58	-1,381.29	20,565.89	617.84
<b>Hussey</b>	33,106.76	0.88	-2,083.66	31,023.11	932.01
<b>Jacquith</b>	1,115.96	0.03	-70.23	1,045.72	31.42
<b>Locke</b>	108,619.95	2.89	-6,836.25	101,783.70	3,057.83
<b>Nesmith</b>	25,295.06	0.67	-1,593.17	23,725.12	712.58
<b>Rose</b>	12,088.72	0.32	-760.83	11,327.89	340.31
<b>Smith</b>	8,927.67	0.24	-561.88	8,365.79	251.32
<b>Stearns</b>	2,208,109.77	58.70	-138,972.51	2,069,137.26	62,161.91
<b>Zylonis</b>	346,691.08	9.22	-21,819.79	324,871.27	9,759.92
<b>Totals</b>	3,731,950.17	100.00	-236,849.22	3,526,724.16	105,938.65

**NASHUA POLICE DEPARTMENT**



**POLICE COMMISSIONERS**

Maurice L. Arel, Chairman  
Thomas A. Maffee, Clerk  
Michael Pignatelli

*Sworn members:*

**CHIEF OF POLICE**

Donald J. Gross

**DEPUTY CHIEFS OF POLICE**

Timothy Hefferan

James Mulligan

**STAFFING TABLE – JUNE 30, 2001**

**SWORN MEMBERS**

**CAPTAINS**

Authorized Strength: 7  
Actual: 6

Richard Bailey  
William Barlow  
Donald Conley, Jr.  
Wayne MacDonald  
Alan Stuart  
Roger Vaillancourt

**ADMINISTRATIVE BUREAU  
COMMANDER**

Walter Bausha, Jr.

**LIEUTENANTS**

Authorized Strength: 9  
Actual: 10

Donald Campbell  
James Eastman  
Gerald Evans  
Paul Gravel  
Douglas Hayes  
William Mansfield  
John Seusing  
Lyll Smith  
Peter Theriault  
Kenneth Wilson

**SERGEANTS**

Authorized Strength: 20  
Actual: 21

Peter Bouchard  
Robert Carey  
Scott Childs  
Ronald Dickerson  
Timothy Goulden  
Bruce Hansen  
Scott Howe  
Michael Jones  
Leonard Kulikowski  
Andrew Lavoie  
Michael Levesque  
Mark Manley  
Richard McDonald  
William Moore  
Fred Nichols  
Frank Paison  
Jamie Provencher  
Peter Segal  
Douglas Sparks  
Richard Sprankle  
Richard Widener

## Municipal Government Report

<b>MASTER PATROLMEN, SENIOR PATROLMEN, &amp; PATROLMEN</b>			
Ronald Almeida*	Randy Dumais	Sergio Hebra, Jr.	Matthew McNulty
Daniel Archambault**	Douglas Dunham	Shawn Hill**	Joseph Molinari
Scott Anderson	Keith Enright	Ryan Hirt**	Richard Mosscrop**
David Bailey*	Matthew Eskridge	Andrew Karlis**	Michael Moushegian**
Kerri Ann Baxter**	Michael Fauteux**	James Kennedy*	John Murphy*
Brian Battaglia	Joseph Fay**	Jeffrey Lamarche	John Newell
Karen Becotte	Barry Fenton	Kevin Landry	Phillip Nichols**
Thomas Bergeron**	Mark Fidler	David Lange	Eric Nordengren
Francis Bourgeois*	John Fisher	John Latulippe	Jeffery Pangburn
Bruce Botelho	Peter Forgione	Michael Lavoie	E. Zenus Paulson**
Dennis Brown	Donald Fournier	Michael Ledoux	Christopher Peach
Joseph Brown	Joseph Fricano**	Jonathan Lehto**	Lakeisha Phelps**
Jeffrey Bukunt	Eden Gallant	Brooke Lemoine	Anthony Pivero
Michael Carignan	Kurt Gautier	Glenn Levesque	Kevin Rautenberg
Neal Casale	Nelson Gerow	James Lima	Richard Reidy
James Casey	Robert Giggi*	Denis Linehan	Kevin Rourke**
Manuel Castillo	Kevin Girouard	Alexander Llukan	Mark Schaaf
Kevin Collins**	Stephen Gontarz	Thomas MacLeod, Jr.	Michael Soucy
Jeffrey Connors	Patrick Goodridge**	Jeffrey Maher*	Glenn Stagnitta
Jane Constant*	Andrew Hagan	James Maloney, III	Francis Sullivan
William Constantineau	Willima Hamilton	Bryan Marshall	James Testaverde**
Phillip Costa*	Craig Hammond	Todd Martyny*	Todd Therrien
Kevin Crowley	Scott Hammond	Michael Masella	Richard Treem**
Vince Curtis	James Hargreaves	Martin Matthews	Ronald Welliver
Daniel Donahue	John Harvey**	George McCarthy	John Yurcak, Jr.*
Sean Donovan	Gerard Healey	Raymond McDannell	

\*Senior Patrol Officers: 11                      Master Patrol Officers: 71  
 \*\*Patrolmen Reg: 21

### SECOND YEAR OFFICERS

Erich Cross                      Robert MacLeod^  
 William Dillon^                Daniel Mederos  
 Brian LeBlanc                  Robert Page, III^  
 ^Grant Officers  
 Total 2nd Year Officers:            3  
 Grant Positions:                    3

### FIRST YEAR SPECIAL OFFICERS

Craig Allard\*                      Thomas Bolton  
 Keely Grise                        Michael Dore  
 \*Certified Officers  
 Total 1st Year                        4

### SWORN PART TIME

<b>Evidence Specialist</b>	James Briggs	<b>Senior Relations Officer</b>	Robert Henderson
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<i>Authorized Strength:</i>	120	<i>Authorized Grant Officers:</i>	3
<i>Actual Officers:</i>	110	<i>Actual Grant</i>	3
<i>Authorized Strength Balance:</i>	-10	<i>Authorized Grant Balance</i>	0
<b>Total Authorized and Grant:</b>	<b>123</b>		



City of Nashua

**NON-SWORN MEMBERS**

**MEMBERS (4 Positions)**

<b>Parking Enf. Specialist II</b>	Aline Kenney Sharon Romano Jennifer Hinckley	<b>Animal Control Officer</b>	Robert Langis
<b>Parking Enf. Spec. PT</b>	(1 Vacancy)		

**MERIT EMPLOYEES (10 FT; 3PT; 1 GRANT; 1 TEMP = 15)**

<b>Information Technology Mgr.</b>	Kathy Roy	<b>Accounting Supervisor</b>	Karen Smith
<b>Sys Analyst/Dev. Specialist</b>	David Paul	<b>Executive Assistant</b>	Carol Desrosiers
<b>Comp/Tel Support Specialist</b>	Peter Cinfo	<b>Executive Secretary</b>	Susan Poulin
<b>Bldg Maintenance Supervisor</b>	Gerald Pilon	<b>Records Supervisor</b>	Anne-Marie Hutchinson
<b>Fleet Maintenance Supervisor</b>	Brian Sojka	<b>Assist. Comm. Super.</b>	Mary Jo Cody (1 vacancy)
<b>Part-Time File Clerk</b>	Delores Gendron		
<b>Part-Time Account Clerk I</b>	Anna Rose	<b>Bldg Project Manager</b>	Gene Prouty
<b>Part-Time Attorney</b>	Catherine Devine		
<b>Domestic Violence Advocate*</b>	Brenda Gibson		

\*Grant Position

**UNION CIVILIANS - Teamsters: 27 FT; 6 PT = 33**

<b>Accreditation Manager</b>	Sharon Borstel	<b>Detention Specialists (Part Time)</b>	Kim Johnson Thomas Bolton (2 Vacancies)
<b>Community Policing Spec.</b>	Edward Lecius	<b>Detention Specialist (Full Time)</b>	Lawrence Garneau
<b>Paralegal</b>	Michelle Barton	<b>Outside Detail Specialist (Part Time)</b>	Robert Siebert
<b>Secretary V</b>	Suzanne Bordeleau Elaine Marcum Kathy Pacheco Diane Mitchell	<b>Receptionists</b>	Doris DiFonzo Heather Jorgensen Linda Petrain
<b>Secretary IV</b>	Donna Voveris	<b>Clerk Typist II</b>	Charlene Hafner Wendy Savoie (1 Vacancy)
<b>Secretary III</b>	Pamela Fariz Lisa Francouer Gloria Kane	<b>Planning/Research Specialist</b>	(1 Vacancy)
<b>Account Clerk III</b>	Denise Grooms Michele Guilbeault	<b>Custodian II</b>	George Miller
<b>Auto Mechanic, 1st Class</b>	James Turmel	<b>Custodian I</b>	Paul Branchi, Jr. Gerard Rousseau
<b>Auto Mechanic, 2nd Class</b>	Norman Fournier		



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City of Nashua

**Non-Sworn Members**

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Animal Control Officer	1	1
Parking Enf. Spec II	3	3
Parking Enf. PT	1	0
<b>Total:</b>	<b>5</b>	<b>4</b>

**Merit Employees**

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FT Merit Emp. Budget	10	11	
PT File Clerk	1	1	
PT Account Clerk	1	1	
PT Bldg Proj. Man. Tem	0	1	
PT Police Attorney	0	1	
Domestic Violence Adv*	1	1	*Domestic Grant Pos.
<b>Total:</b>	<b>13</b>	<b>16</b>	

**Teamsters Union**

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FT Team Budg Pos	27	25
PT Detention Spec	4	2
FT Comm Policing Coord.	1	1
PT Outside Detal Spec	1	1
<b>Total:</b>	<b>33</b>	<b>29</b>

**Comm. Div. Union**

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Dispatchers	11	4	Due to grant on 12/31/00
Probationary Dispatcher			three dispatchers have
Senior Dispatchers		2	been pro-rated.
Dispatcher Specialist		1	
Shift Leader		1	
<i>Sub Total:</i>	11	8	
Comm. Tech I	11	2	
Prob. Comm. Tech.		4	
Comm. Tech II			
Senior Comm. Tech		3	
Communications Spec.			
Comm. Tech. Spec.		1	
<i>Sub Total:</i>	11	10	
<b>Total:</b>	<b>22</b>	<b>18</b>	

TOTAL PART-TIME CIV	10	7
TOTAL FULL-TIME CIV	64	60
<b>Total:</b>	<b>74</b>	<b>67</b>
<b>GRAND TOTAL:</b>	<b>237</b>	<b>223</b>

**PUBLIC WORKS DIVISION**

**Director of Public Works  
Manager of DPW Administration  
Public Works Commission**

**George Crombie  
Jim Mealey  
Mayor Bernard Streeter  
Marilyn (Mitzi) Baron  
Roland Petersen  
David Deane  
Tim Lavoie  
John Vancor  
Richard Seymour  
Richard Reine  
Scott Pollock  
June Caron  
Nick Caggiano  
Christian Bibbo**

**City Engineer  
Superintendent, Waste Water  
Superintendent, Solid Waste  
Superintendent, Street Department  
Associate Manager, Recreation  
Associate Manager, Parks  
Manager, Traffic**

The Division of Public Works continued to work to improve the services it provides Nashua through daily operations and special projects.

Administration's role in this endeavor for FY 2001 was to provide the support for such projects as a renovation of Holman Stadium, the completion and dedication of French Park, restoration of Mine Falls Park, a pilot project to cap a landfill with a parking lot for the new school stadium, and to pursue new technologies such as AVL and computer software that will enable the Division to be more productive and efficient in its operations.

A new CSO Administrator position was created to help manage the City's large CSO project. Kathleen Carragan was hired to fill this position.

John Collins was reelected to chair the Division's Pension Board.

Administration helped negotiate a new concession agreement with the Nashua Pride baseball team that will continue the relationship the City has with the Pride, and will bring the two together to help make Holman Stadium a unique minor league park that Nashuans can enjoy for years to come.

Administration was able to recover more than \$117,000 in relief from FEMA for a large snow storm that occurred on March 5 and 6, 2001, and continues to pursue funds from both the State and Federal level such as the 80% CMAQ matching funds for traffic mitigation and a \$400,000 grant to help restore Mine Falls Park.



United States  
of America

# Congressional Record

PROCEEDINGS AND DEBATES OF THE 107<sup>th</sup> CONGRESS, FIRST SESSION

Vol. 147

WASHINGTON, TUESDAY, MAY 15, 2001

No. 66

## Senate

### Tribute to George Crombie

**Mr. Smith** of New Hampshire. Mr. President, I rise today to pay tribute to George Crombie of Nashua, New Hampshire, for being named as the 2001 recipient of the Charles Walter Nichols Award. This award was established to recognize outstanding and meritorious achievement in the environmental field.

George serves as the Director of Public Works for the City of Nashua, New Hampshire, and manages the full service public works division which services a population of 85,000 residents. His experience in environmental and public works management have enhanced the quality of life for residents in Nashua.

George has served as Public Works Director in Durham, New Hampshire, and Burlington, Vermont. He has also served as undersecretary of Environmental Affairs for the Commonwealth of Massachusetts. A strong coalition builder, George has guided numerous environmental and public projects through development in our state.

He received a Bachelors Degree from the University of New Hampshire and a Master of Public Administration Degree from Northeastern University. George is a past President of the New England Public Works Association and has been honored as the chapter's Man of the Year.

George and his wife, Jacqueline, have three children: Jill, Jack and Jane. He serves on several professional boards including: American Public Works Association, Water Pollution Control Federation, New England Chapter of the American Public Works Association and the New Hampshire Good Roads Association.

George Crombie is a tribute to his community and profession. As Chairman of the Environment and Public Works Committee it is an honor to work with George on issues important to the City of Nashua. His dedicated service to the citizens of Nashua and New Hampshire is to be commended. It is an honor and a privilege to represent him in the United States Senate.

A handwritten signature in cursive script that reads "Bob Smith".

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Municipal Government Report

**ENGINEERING DEPARTMENT**

The City Engineer's Office reviewed and approved 49 Site and Subdivision plans for sewers, drains, street improvements and access. The Department continued its inspection of construction to verify that work was completed in accordance with the approved plans.

**Street Acceptance**

Two streets were accepted during this period for a total of 2,191 LF:

Old Balcom Farm Drive	535 LF
Rosecliff Drive	1,656 LF

**Street Discontinuance**

Two streets were discontinued during this period for a total of 627 LF:

Harrison Avenue	367 LF
Gilson Road	260 LF

**Permits**

The Department issued a total of 256 sewer permits. These permits were issued as either Residential/Commercial users or Industrial as follows:

Residential/Commercial Wastewater Permits	251
Industrial User Wastewater Permits	5

A total of 257 street opening/encumbrance permits were issued.

**Geographic Information Systems (GIS)**

Camp Dresser & McKee, Inc has integrated the preliminary stage of sanitary sewer plans into the Nashua GIS. The final stage of sanitary sewer plans has been verified by the City Engineer's Office and is in the process of being fully integrated into the GIS system. The storm drain system is in the preliminary phase of integration.

**Combined Sewer Overflow (CSO) Projects**

The CSO projects replace combined sewers with separate sewers and storm drains and include work performed by private utility companies. Road restoration may include new sidewalks as well as several other improvements. As part of the East Dunstable Road CSO project, 1,092 ft of storm drain were installed. The Temple Street Area CSO project started and installed 3,032 ft of sewer and 1,959 ft of storm drain.

**Street Paving**

Approximately 57,302 LF or 10.85 miles of street were paved under the street-paving program. An additional 4,950 LF of street received final pavement as part of the French Hill CSO project and 3,743 LF were paved as part of the East Dunstable Street CSO project.

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City of Nashua

**Sidewalk Construction**

Approximately 9,053 LF of sidewalk were installed throughout the city under the FY 2001 Sidewalk program. As a part of the East Dunstable CSO program, 3,104 LF of sidewalk were installed on East Dunstable Road.

**Public Sewers and Storm Drains Installed by Developers**

Public sewers, totaling 2,970 ft, and storm drains, totaling 7,985 ft, installed by developers are listed below:

<u>Street Name</u>	<u>Sewer Length, ft</u>	<u>Drain Length, ft</u>
Groton Road	337	
Emerald Drive	505	506
Tanglewood Drive	1,737	1,740
Sheffield Road	224	
Tanglewood Dr., Cross Country	382	767
Gilson Road	914	530
Katie Lane	294	239
Lojko Drive	325	300
Anthony Circle	240	
Maplewood Phase III	147	
Cherrywood Drive	1,225	1,345
Ridge Road	160	
Northwest Blvd, Cross Country	1,720	
Pinehill Road	450	
Nesenkeag Drive, Cross Country	610	
Lojko Drive, Cross Country		245
Emerald Drive, Cross Country		796
Maplewood II, Cross Country		120
Hollyhock Avenue		222
Harbor Avenue		35
East Spitbrook Road		40
Adella Drive		770
Southwood Drive, Cross Country		330
Totals	9,270	7,985

**City Parks**

The Engineering Department has designed and obtained the permits for the redevelopment of the following parks: Mine Falls Park Soccer Fields #1 and #6, Artillery Lane Football Field, Lyons Field, Roby Park Playground, Le Parc de Notre Renaissance Française, Los Amigos Park located on Ash Street. The Department also has managed the design (by consultant) of Southwest Park, which reached the 60% design level during this period.

**PARKS & RECREATION DEPARTMENT**



Greeley Park, Concord Street

Nicholas Caggiano was hired as the Associate Manager of Park Maintenance; June Caron was promoted to Association Manager for Recreation Services and John Barry became the Agronomist for the Department.

In July of 2000 the Park Ranger program was instituted, and 4 rangers were hired to patrol the parks and distribute information on the city's parks and programs.

The position of Summer Pool Coordinator was approved, and Stacey Allen was hired to fill this position. On a trial basis swimming lessons were instituted for pre-school children.

The summer camp program was expanded and now consists of camps and clinics for baseball, advanced baseball, basketball, volleyball, cheerleading, track & field, golf, gymnastics, tennis, lacrosse and wrestling.

The SummerFun program included the first Fairytale Festival at Greeley Park. The SummerFun Committee for the first time went out for sponsorship to the summer program to help expand the Opening Day, Children's Day and the FairyTale Festival. The response was well received and the Committee will be looking to do even more sponsorship in the future.

The Park Recreation Department partnered with Amherst Street School for the School Department's 21<sup>st</sup> Century Summer Scholar Program. Scott Painter was hired to help develop the recreation portion of this program.

Two soccer fields were renovated at Mine Falls Park. Improvements included drainage, irrigation, and new sod.



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## City of Nashua

Artillery Field located behind Holman Stadium was renovated with drainage, irrigation, sod, and goal posts.

The infield at Holman Stadium was replaced with new sod, along with new drainage.

In December of 2000 the Department sponsored a bus trip to the Boston Pops Concert at the Whittemore Center in Durham.

Snow making equipment was purchased and installed at the sledding hill at Roby Park. With good conditions the hill can be covered with 4 to 5 inches of snow per night.

The first **Winter Carnival** was held at Spit Brook Road on February 24<sup>th</sup> with races, games, a bon fire and a community snow sculpture contest, which was won by Ward 4. We are looking to put the Winter Carnival on early in the winter and to expand some of the events.



Winter plans were made for renovations at the Roby Park tot lot, Los Amigos Park, LeParc De Notre Renaissance Francaise, and Memorial Field at Ledge St.

A senior girls team was added to the basketball program and an instructional league for girls 7-8 years old was added to the softball program. The first annual BAE sponsored girls basketball banquet was held.

Earth Day was held on April 21 and included entertainment and games for children; Arbor Day was celebrated on April 27 with the planting of a tree at Greeley Park.

Lyons Field was renovated and rededicated on June 7<sup>th</sup>.

The Beautification program was expanded, and a group of volunteers participated in designing planting spaces throughout the City and planting the flowers. Approximately 50 wooden planters were planted with flowers and placed on islands and in the downtown.

**SOLID WASTE DEPARTMENT**

The Solid Waste Department provides safe and efficient services for residents and businesses of Nashua in the areas of recycling, solid waste, and hazardous waste, through the curbside collection of most residential trash, recycling and seasonal soft yard wastes; the operation of the Four Hills Landfill; and drop-off events at the household hazardous waste / small quantity generator waste collection center.

The Department had a busy fiscal year with normal operations amplified by construction projects at both old and new landfill sites, staff development activities, facility improvements, and long-range planning research and review.

Staff reconfigurations included a new Business Coordinator - Ed Montgomery and a new Collections Foreman - Carl Gagnon, a sixteen-year veteran of the Division of Public Works. The Solid Waste Department now shares an agronomist position with the Parks & Recreation Department; John Barry splits his time between the two Departments.

**General Information**

Collection program for trash, soft yard wastes and recycling:

Residences served: about 21,000 households

Four Hills Landfill

Residential Stickers	(2000)	8,000	(2001)	9,561
Commercial Stickers	(2000)	669	(2001)	657

**Accomplishments:**

**Capping Old Landfill**

- \$8 million loan from State of New Hampshire secured for closure of existing landfill
- Expedited closure program began in Fall 2000
- Project 24% complete by end June 2001

**Restoration of Old Landfills in City of Nashua - Multi-Site Park Restoration**

- Five-million dollar, three-year construction program
- Financed through a combination of federal, state and local funds
- Upgrades in equipment, facilities and the environment
- Riverside Street: work began to properly cap, close and pave the former landfill site, which will form the parking lot for the City's new rectangular playing field, Stellos Stadium.
- Lyons Field: asbestos found during the renovation of the playing fields, has been encapsulated and drainage installed, along with new play equipment, landscaping, and parking.
- New brochure produced: "A Renaissance of Parks & Recreations in Nashua"

### **Solid Waste Business Plan**

Comprehensive Solid Waste Management Plan completed & under review

- Tipping Fees
- Recycling Program
- Solid Waste Pickup Options
- Operational Plan – Four Hills Landfill

### **Completed Projects**

- Phase I of the landfill expansion was completed by Paragon Construction during fiscal year 2001.
- The Title V permit application for the regulation of air emissions is under review by the NH DES
- Site improvements: new signage and plantings were installed
- Landfill staff constructed new Swap Shop – dedication on Earth Day
- Trestle Brook Pump Station was reconstructed to accommodate the anticipated increase in leachate from the new landfill and the construction projects.
- Site Audit by consultant and NH DES Pollution Prevention Team
- Improvements in environmental and safety compliance in programs and at facility: new signage, equipment, procedures and monitoring were put into effect. Staff training in hazardous materials management, asbestos identification and abatement, and workplace safety were conducted
- 13 new streets added to collection program in 2000-2001& nearly 200 new homes built or under construction
- The Solid Waste Department worked with State of New Hampshire officials on revisions to the rules governing training and certification of persons involved in asbestos abatement projects. The Department also worked with the NH Department of Environmental Services to develop new regulations on managing work at old asbestos disposal sites
- Backyard composting – the Solid Waste Department and the Nashua Garden Club and the Nashua Recycling Committee partnered to get 114 low-cost compost bins to residents
- Expanded waste oil capacity – new waste oil tank ordered for the Nashua Recycling Center to accommodate increased use of program by residents
- The Nashua Recycling Committee promoted recycling at events celebrating America Recycles Day and Earth Day. A survey of Nashua businesses was conducted in conjunction with students from Rivier College.
- Equipment purchases: one-ton pickup truck (Ford 350) for Collections Foreman and a JCB small recycling loader for use in the baler operation and at the Recycling Center.
- Seven collections of hazardous wastes from residents and small businesses in the Nashua Region Solid Waste Management District

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## Municipal Government Report

- More than fifty percent of the attendees at each event = Nashua residents, and nearly half of the Nashua participants are first-time users of the program.
- The Nashua Region Solid Waste Management District contracted with a new vendor for the HHW / SQG program for the second part of the fiscal year. Clean Harbors Environmental won the bid and began servicing the regional program in April 2001.

### Landfill Operations

Phase I of the landfill expansion was completed by Paragon Construction during fiscal year 2001. An eight million dollar loan from the State of New Hampshire was secured for the closure of the existing landfill, and work began on the project in Fall 2000 by R. Bates & Sons, Inc., the construction contractor.

Site improvements continue at the Four Hills Landfill. New signage and plantings were installed and members of the Landfill staff completed construction of the new Swap Shop in time for the dedication on Earth Day.

The Trestle Brook Pump Station was reconstructed to accommodate the anticipated increase in leachate from the new landfill and the construction projects.

### Closure of Old Landfills

The Multi-Park Restoration Project, a five-million dollar endeavor to properly close and cap former landfills and to improve the parks that are located at the five sites, got underway. Financed through a combination of federal, state, and local funds, the three-year construction program is on an ambitious renovation schedule that will provide upgrades in equipment, facilities, and the environment. The Department collaborated in the production of a new brochure, "A Renaissance of Parks & Recreations in Nashua" to highlight these and other improvement projects.



### **Nashua Recycles**

The Solid Waste Department, in partnership once again with the Nashua Garden Club and the Nashua Recycling Committee, participated in a statewide initiative to sell low-cost composting bins to divert yard waste and food scraps from the trash. 114 backyard-composting bins were distributed in June 2000. It is anticipated that the program will continue next year.

An additional waste oil storage tank was ordered for the Nashua Recycling Center to accommodate the increased volume of used motor oil brought to the Center by residents.

The Nashua Recycling Committee promoted recycling at events celebrating America Recycles Day and Earth Day. A survey of Nashua businesses was conducted in conjunction with students from Rivier College.

### **Planning & Capital Improvement**

A Comprehensive Solid Waste Management Plan was prepared by the Maguire Group, and is currently under review within the Department.

The Solid Waste Department continued efforts to improve environmental and safety compliance in its programs and at its facilities. Staff training in hazardous materials management, asbestos identification and abatement, and workplace safety were offered; improvements in signage, equipment, procedures and monitoring were put into effect.

Equipment purchases for the Solid Waste Department included a new, one-ton pickup truck (Ford 350) for the Collections Foreman, and a JCB small recycling loader for use in the baler operation and at the Recycling Center.

The Solid Waste Department worked with State of New Hampshire officials on revisions to the rules governing training and certification of persons involved in asbestos abatement projects. The Department also worked with the NH Department of Environmental Services to develop new regulations on managing work at old asbestos disposal sites.

### **Hazardous Waste Collection**

The Nashua Region Solid Waste Management District contracted with a new vendor for the HHW / SQG program for the second part of the fiscal year. Clean Harbors Environmental won the bid and began servicing the regional program in April 2001. Seven collections of hazardous wastes from residents and small businesses in the Nashua Region Solid Waste Management District were again held during the fiscal year at the permanent collection and storage facility at the Public Works Garage. More than fifty percent of the attendees at each event continue to be Nashua residents, and nearly half of the Nashua participants are first-time users of the program.

**STREET DEPARTMENT**

For the time covered by FY 2001 the Street Department met many needs of the City of Nashua and challenges brought on by the Environment. The winter of 2000-2001 was one of the hardest in history. Snowfall records were set for the amount of snow in a week and the number of storms for a season. The winter had a total of 28 winter storm events with the first one being an ice storm on Thanksgiving weekend and the winter lasting into April. During this time the Street Department provided excellent service to the residents of Nashua.

During FY2001 the Street Department completed many projects. Some of these included the reconstruction of Field #1 and #6 at Mine Falls Park for soccer use and the construction of a new football field at Artillery Lane. Lyons Field on Marshal Street was completely rehabilitated including the installation of a cap on the existing asbestos fill. The French Park was constructed along the river at Water Street with a dedication in May.

The Street Department facility was improved with the installation of a new salt storage dome. This dome was completed in January of 2001 and has the capacity to store 4400 tons of material. Environmental protection was an emphasis at the Street Department during this time frame with many improved systems put in place.



The Street and Sidewalk Program was new for FY2001. The funding for this program was based on the rate of depreciation of the pavements and sidewalks and projected over a number of years. The program had funding at a higher level than previous years but was designed to yield a consistent pavement and sidewalk condition citywide.

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City of Nashua

**TRAFFIC DEPARTMENT**

During FY 2000- 2001 the Traffic Department worked on many projects designed to promote safety and encourage pedestrian travel. One of our major accomplishments was a pedestrian's upgrade to all 16 of Nashua's public schools. This included upgrades to crosswalks and sidewalk facilities. During this past year we also introduced a design process in which decorative crosswalks were made to resemble a brick crosswalk. Also, included in our pedestrian improvements was a City wide comprehensive Thermoplastic Pavement Marking Striping project. It is envisioned that these new pavement markings will be more dramatic and last longer than traditional pavement markings.



The Traffic Department is also finishing the management of a CMAQ project on Main Street and East/West Hollis Streets in which new traffic signal equipment was installed. This new equipment will enable better traffic flow in the downtown area by inter-connecting the traffic signal controllers.

We are also working on improved parking management. During this year we will be analyzing methods to improve our surface lot parking, on-street parking, and parking garage operation.

The Traffic Department also continues to provide the City support services in traffic signal maintenance, sign maintenance, parking meter collection, Aldermanic Infrastructure Committee input, private development review, and project management. The engineering section is also involved in the design of Broad Street, the Broad Street Parkway, and the Daniel Webster Highway/Spit Brook Road corridor study.

**WASTEWATER TREATMENT FACILITY**



**General Information**

The total flow into the Nashua Wastewater Treatment Facility (NWTF) was 5,344,000,000 gallons. The average daily flow was 14.6 million gallons, with a daily maximum of 38.7 million gallons and a daily minimum of 9.4 million gallons. The total amount of septage received from Hudson and Nashua totaled 419,479 gallons. The total flow from Hudson was 558,000,000 gallons and the total flow from Merrimack was 39,100,000 gallons.

The facility disposed of 29,466,784 pounds of sludge filter cake. The sludge was sent for disposal to the Four Hills Landfill (70%) and the Town of Merrimack Compost Facility (30%).

The laboratory staff performed over 23,000 tests on over 7,500 samples. The industrial pretreatment program processed over 125 industrial permits, performed over 100 industrial inspections and industrial discharge samplings.

**Purchases**

Major purchases included a new yard tractor and trailer, installation of flow meters at all 9 combined sewer overflow structures, and new electronic and mechanical controls for the elevator. A contract for sludge disposal was entered into with White Mountain Resource Management of Ashland, NH with a starting date of July 1, 2001.



**Projects**



New Anaerobic Digester, dedicated in May 2001, was fully operational by summer.

During this period construction on the new 9.3 million dollar anaerobic digester was completed and the new system went on line in December of 2000. Construction of 2 new emergency generator complexes was completed and the generators went on line in December of 2000 (1.3 million dollars). Metcalf and Eddy was hired to perform the Long Term Water Quality and Infrastructure Control Plan for study of the combined sewer overflow and storm water problem. Underwood Engineers was hired to do an extensive study of the sewer fee structure.

**MILLENNIUM CELEBRATION COMMITTEE**

2000 – 2001 REPORT

**Downtown Merchant Representative: Philip Scontsas, Chairman**

**Citizen Members**

Jan Kelliher, Clerk  
Patricia Dunnell  
Alice Gabriel  
Meri Goyette  
Leeanne Kelly  
Patricia Ledoux  
Vicki Letter  
Angela Lucido  
William McGraw  
Beth Worker

**City Representatives**

Capt. William Barlow, NPD  
June Caron, Park/Recreation Dept.  
Robert Dion, Alderman Ward 6  
Patricia Lucier, City Clerk's Office  
Nancy Mellin, Mayor's Office  
Richard Strand, Fire Rescue

**Arts & Humanities Representative**

**Peter Martocchio**

By the start of this fiscal year, the Millennium Committee was enjoying a bit of quiet time after a very busy year. The committee was invited to the home of Chairman Philip Scontsas to review the "Millennium 2000 Celebration" and to discuss special projects for the city using funds raised by the committee. Thanks to Nancy Mellin, the committee members were treated to a delicious buffet, prepared by "Celebrations."

The committee was in general agreement and wanted to present to the city a permanent commemorative, maintenance free (as much as possible) "time theme" that would represent the Celebration 2000.

A number of suggestions were made, including but not limited to; fountain with water and lights, clock on Main Street, Weathervane, Garden, Sculpture, mural, and a memory lane cross walk. In the end, it was decided that a sculpture would be the way to go. Next on the agenda was where to locate the sculpture. The committee felt that the sculpture should be placed in a downtown location, and several suggestions were made.

Committee members were then faced with finding a sculptor who would be willing to create a sculpture with the limited funds remaining. By the end of this fiscal year, Joe Stricklett, a young New Hampshire native, was commissioned by the committee for this project. Because he was new at it, he agreed to do the job for the available funds. Using the committee theme "honoring our past, celebrating our future" Joe suggested that perhaps a young child looking skyward and

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## City of Nashua

reaching for a star would serve as a dedication to the children of Nashua and he submitted several sketches for the committee to review before embarking on this project. The committee recommended a few changes and Joe was on his way to creating "a work of art" to commemorate the Celebration 2000.

At the close of this fiscal year, we are awaiting a model of the planned sculpture and will hopefully have found a location that is amenable to all.

I'm sure I speak for the entire committee when I say "Thank you, Nancy Mellin." Without your tireless efforts none of this would have come to fruition. Your dedication and resolve is what enabled us to turn this idea into a certainty.

Respectfully submitted,

Patricia E. Lucier, Deputy City Clerk



### **About the Sculptor**

Joe Stricklett, Brooklyn, NY  
Graduated Manchester, NH West High School  
Attended University of New Hampshire in Manchester, NH  
Attended Pratt Institute, Brooklyn, NY

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