

352.0742b

J13

c.2

ANNUAL REPORT

OF THE OFFICERS OF THE TOWN OF JACKSON

NEW HAMPSHIRE

N. H. STATE LIBRARY

APR 24 2003

CONCORD, NH



State Bird - Purple Finch

State Tree - White Birch

State Animal - White Tail Deer

State Flower - Purple Lilac

FOR THE FISCAL YEAR ENDING

DECEMBER 31, 2002

SUMMARY OF CONTENTS

Town Officers	3
Town Warrant	5
Town Budget	12
Minutes of 2002 Annual Town Meeting	17
Balance Sheet	23
Selectmen's Report	24
Tax Rate Computation	26
Tax Collector's Report	27
Summary of Tax Liens Report	28
Town Clerk's Report	29
Treasurer's Report	30
Detail of Receipts	31
Summary of Payments/Details of Payments	33
Auditor's Report	41
Trustees of Trust Funds	42
Schedule of Town Property	44
Summary of Valuation	45
Gray's Inn Committee Report	46
Jackson Road Agent Report	47
Jackson Police Department's Report	48
Library Trustee's Report	50
Jackson Planning Board	53
Cemetery Trustees' Report	54
Jackson Fire Department's Report	56
District Ranger and Town Forest Fire Warden Report	57
Bartlett-Jackson Transfer Operating Account	59
Bartlett- Jackson Ambulance Service Report	61
Conservation Commission's Report	63
North Country Council's Report	66
Mt. Washington Valley Economic Council	68
Town Clerk's Report of Vital Statistics	69
Jackson School District Report	72

TOWN OFFICERS ELECTED OFFICIALS

MODERATOR:

Willis Kelly 2004

TOWN CLERK & TAX COLLECTOR

William H. Botsford 2005

SELECTMEN

Frank J. DiFruscio 2003

Scott K. Hayes 2004

Diane H. McClave 2005

TREASURER

Ann J. McGraw 2005

TRUSTEES OF TRUST FUNDS

Timothy G. Scott 2003

Kurt M. Kramp 2004

Ross L. Heald 2005

TRUSTEES OF CEMETERIES

Peter Benson 2003

Alicia M. Hawkes 2004

Barbara M. Theriault 2005

LIBRARY TRUSTEES

Lynn Stevens 2003

Leslie Schomaker 2004

Pam Smillie 2005

AUDITOR

Frank J. Connolly 2003

SUPERVISORS OF THE CHECK LIST

Margaret O. Kramp 2004

Mary K. Burack 2006

Carol M. Brown 2008

TOWN OFFICERS
APPOINTED OFFICIALS

TOWN FOREST FIRE WARDEN

Gordon W. Lang

DEPUTY TOWN CLERK & TAX COLLECTOR

Susan G. Way

ROAD AGENT

Arthur Fernald

BALLOTT INSPECTORS

Alicia M. Hawkes

Diane F. Fernald

Marianne Heald

2003 TOWN WARRANT

To the inhabitants of the Town of Jackson in the county of Carroll in said state, qualified to vote in Town affairs:

You are hereby notified to meet at the Town Hall in Jackson on Tuesday, the 11th of March, at 7:00 p.m. in the evening to act on the following subjects:

ARTICLE 1. To choose all the necessary Town Officers for the ensuing year.
Polls will open at 8:00 a.m. to 7:00 p.m.

1 Selectman	3 year term
1 Auditor	1 year term
1 Trustee of Trust Funds	3 year term
1 Library Trustee	3 year term
1 Trustee of Cemeteries	3 year term

ARTICLE 2. To see if the Town will vote to adopt Amendment No. 1 as proposed and recommended by the Jackson Planning Board to amend Section 2. NON-CONFORMING USES (and Structures). This is a housekeeping change, since structures are discussed in the wording of that section.

ARTICLE 3. To see if the Town will vote to adopt Amendment No. 2 as proposed and recommended by the Jackson Planning Board to amend Section 3. DEFINITIONS: (Height, Building or Structure (Natural Ground Surface). Additions here will clarify the method currently used for height restrictions, as well as the items included in the height restrictions.

ARTICLE 4. To see if the Town will vote to adopt Amendment No. 3 as proposed and recommend by the Jackson Planning Board to add Section 4B. DISTRICT & DISTRICT REGULATIONS: (District Regulations), to add setting standards for driveways which will assure that multiple-unit properties will have accessibility suitable for emergency vehicles, and will lessen incidents of erosion in the future.

ARTICLE 5. To see if the Town will vote to adopt Amendment No. 4 as proposed and recommend by the Jackson Planning Board to amend Section 5: RIVER CONSERVATION DISTRICT: Clarifications of the current ordinance are proposed by the Zoning Board of Adjustment and the Conservation Commission

ARTICLE 6. To see if the Town will vote to allow the Jackson Planning Board to make "housekeeping" changes to the Jackson Zoning Ordinance in format, numbering, title, etc., as necessary to ensure clarity and proper interpretation of the ordinance, without changing the substance or meaning. This would permit the Jackson Planning Board to make minor non-substantive, changes to the Zoning Ordinance in order to re-number sections, make grammatical corrections, correct misspellings, etc.

Articles #1 #2, #3, #4, #5, #6, will be voted on by ballot during regular polling hours.

ARTICLE 7. To see if the Town will vote to raise and appropriate the sum of \$ 210,000.00 for the purchase of a new Fire Truck, and to authorize the issuance of not more than \$ 105,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33:8-a) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$ 105,000.00 from the Fire Truck Capital Reserve Fund created for this purpose. Further to raise and appropriate \$ 37,000.00 for this years payment on the bond. Hayes & McClave favor this appropriation DiFruscio opposes. (2/3 ballot vote required)

ARTICLE 8. To see if the Town will vote to raise and appropriate the sum of \$88,000.00 for the purchase of a new Highway Truck, sander and dump body, and to authorize the issuance of not more than \$ 63,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33:8-a) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$ 25,000.00 from the Highway Truck Capital Reserve created for this purpose. Further to raise and appropriate \$ 22,512.00 for this years payment on the bond. McClave favors, Hayes & DiFruscio opposes. (2/3 ballot required)

ARTICLE 9. Blind Exemptions: Shall the town adopt the provisions of RSA 72:37 for the exemption for the blind from the assessed value of this statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of \$25,000.00. Majority Ballot vote required.

ARTICLE 10. To raise such sums of money as may be necessary to defray Town charges for the ensuing year and make appropriations for same.

ARTICLE 11. Town Officers Salary's, Selectmen Favor \$ 23,308.00

- ARTICLE 12. Town Officers Expenses, Selectmen Favor \$ 110,384.00
- ARTICLE 13. Principal and Interest due on the Gray's Inn Note
Selectmen Favor \$ 70,641.00
- ARTICLE 14. Maintenance of Highways, Selectmen favor \$ 255,651.00
- ARTICLE 15. To see if the town will vote to raise and appropriate the sum of \$10,000.00 to be deposited in the previously established Expendable Trust Fund for Highway Equipment. Selectmen Favor
- ARTICLE 16. To see if the town will vote to raise and appropriate the sum of \$5,000.00 to be deposited in the previously established Expendable Trust Fund for the Fire Department Equipment Fund. Selectmen Favor
- ARTICLE 17. To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Highway Loader. Selectmen favor.
- ARTICLE 18. Police Department, Selectmen Favor \$ 108,538.00
- ARTICLE 19. To see if the Town will vote to raise and appropriate the sum of \$5,000.00 to be deposited in the previously established Capital Reserve Fund for the purchase of a Police Cruiser. Selectmen favor.
- ARTICLE 20. Fire Department, Selectmen favor \$ 68,300.00
- ARTICLE 21. Solid Waste, Selectmen favor. \$ 118,995.00
- ARTICLE 22. To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to be deposited in the previously established Expendable Trust Fund for Town Office Equipment. The selectmen favor this appropriation.
- ARTICLE 23. To see if the Town will vote to raise and appropriate the sum of \$50,000.00 to be placed in the existing Capital Reserve Fund for the Town of Jackson Revaluation. Selectmen favor
- ARTICLE 24. To see if the town will vote to raise and appropriate the sum of \$7,000.00 to purchase a New Ambulance and authorize the withdrawal of \$7,000.00 from the Capital Reserve Fund created for this purpose. Selectmen favor.

ARTICLE 25.	Maintenance of Town Property/Buildings, Selectmen favor.	<u>\$ 20,720.00</u>
ARTICLE 26.	Maintenance of the Town Property/Park, Selectmen favor	<u>\$ 3,500.00</u>
ARTICLE 27.	Building Inspections. Selectmen Favor	<u>\$ 28,800.00</u>
ARTICLE 28.	To see if the Town will vote to raise and appropriate the sum of <u>\$10,500</u> for the Sidewalks. Selectmen favor.	
ARTICLE 29.	Street Lighting, Selectmen favor.	<u>\$ 7,800.00</u>
ARTICLE 30.	Street Signs, Selectmen favor.	<u>\$ 300.00</u>
ARTICLE 31.	Blue Cross/Blue Shield Employees, Selectmen favor.	<u>\$ 96,838.00</u>
ARTICLE 32.	Blue Cross/ Blue Shield Retirees, Selectmen favor.	<u>\$ 22,221.00</u>
ARTICLE 33.	Social Security, Medicare, and NH Retirement System Selectmen favor.	<u>\$ 35,000.00</u>
ARTICLE 34.	Insurance General, Selectmen favor.	<u>\$ 21,600.00</u>
ARTICLE 35.	Legal Expenses, Selectmen favor.	<u>\$ 10,000.00</u>
ARTICLE 36.	Emergency Communications, Selectmen Favor	<u>\$ 3,400.00</u>
ARTICLE 37.	To see of the town will vote to approve the inclusion of Emergency Management in the already established expendable trust fund known as the <u>Civil Defense Enhanced 911 Fund</u> created in 1995 under the provisions of RSA 31:19-a and to see if the town will vote to raise and appropriate the sum of <u>\$ 2,000.00</u> for the expendable Trust Fund known as <u>Civil Defense Enhanced 911 Emergency Management Expendable</u> Trust Fund, and, further to name the Board of Selectmen as agents to expend from this fund. (2/3 majority vote required).	
ARTICLE 38.	To see if the town will vote to raise and appropriate <u>\$ 30,000.00</u> from the Baker Prospect Farm Trust for the purpose of executing a Forestry Management plan. Selectmen favor	

- ARTICLE 39. To see if the Town will vote to raise and appropriate the sum of \$3,500.00 for hydrant services to be provided by the Jackson Water Precinct. Selectmen favor.
- ARTICLE 40. To see if the Town will vote to raise and appropriate the sum of \$2,000.00 for the State Aid Reconstruction Program. Selectmen Favor.
- ARTICLE 41. Jackson Planning Board, Selectmen Favor \$ 8,000.00
- ARTICLE 42. North Country Council, Selectmen Favor \$ 2,204.00
- ARTICLE 43. To see if the Town will vote to raise and appropriate the sum of \$ 6,712.00 for the support of the Bartlett Recreation Department, Selectmen Favor
- ARTICLE 44. To see if the Town will vote to raise and appropriate the sum of \$25,900.00 for the support of the Jackson Public Library. The sum of \$10,000.00 to be raised by taxation and the remainder to come from library trust funds and gifts. Selectmen Favor
- ARTICLE 45. To see if the Town will raise and appropriate the sum of \$15,000.00 for the maintenance of the Jackson Town Cemeteries. The total amount to be withdrawn from the accrued income of the cemetery trust funds. Selectmen favor.
- ARTICLE 46. Welfare Claims. Selectmen Favor 2,000.00
- ARTICLE 47. To see if the town will vote to raise and appropriate the sum of \$500.00 for support of the Eastern Slope Airport Authority. Selectmen favor.
- ARTICLE 48. To see if the Town will vote to raise and appropriate the sum of \$2,365.00 for the support of the White Mountain Community Health Center. Agreeable to a petition signed by Steven Pelletier, et al. Selectmen favor.
- ARTICLE 49. To see if the Town will vote to raise and appropriate the sum of \$1,837.00 for the support of the Gibson Center for Senior Services. Agreeable to a petition signed by John Bruni, et al. Selectmen favor.
- ARTICLE 50. To see if the Town will vote to raise and appropriate the sum of \$716.00 to assist the Carroll County Mental Health Service. Agreeable to a petition signed by Richard Rayder, et al. Selectmen favor.

ARTICLE 51. To see if the Town will vote to raise and appropriate the sum of \$1,000.00 in support of Tri-County Community Action for the purpose of continuing services of the Fuel Assistance Program for the residents of Jackson. Agreeable to a petition signed by Evelyn A. Fenderson, et al. Selectmen favor.

ARTICLE 52. To see if the Town will vote to raise and appropriate the sum of \$800.00 for the Early Intervention Program (birth to 3 years) of Children Unlimited, Inc. Agreeable to a petition signed by Elaine A. Hirshan, et al. Selectmen favor.

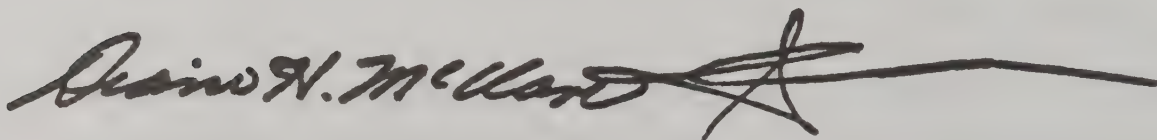
ARTICLE 53. To see if the Town will vote to raise and appropriate the sum of \$300.00 in support of Starting Point providing crisis services to the victims of domestic and sexual violence and their children. Agreeable to a petition signed by Joan E. Davies, et al. Selectmen favor.

ARTICLE 54. Resolved, that the Town of Jackson will work closely through it's Board of Selectmen and other host communities in the White Mountain National Forest, to communicate our common interests in the future of this forest, including the continued management for multiple uses of timber, recreation, wilderness, and clean water, through our active involvement in the revision of the White Mountain National Forest Plan.

ARTICLE 55. To see if the town will vote to change the annual town meeting times from the day & night meetings to only night meetings to start at 7:00 p.m.

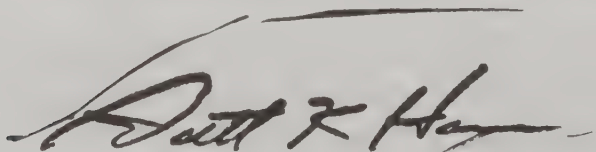
ARTICLE 56. To act upon other business which may legally come before this meeting.

Given under our hands and seals this 15th day of February in the year of our Lord two thousand three.



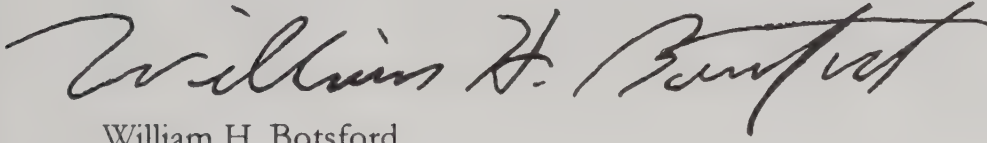
Diane H. McClave

Frank J. DiFruscio



Scott K. Hayes

A true copy attest

A handwritten signature in black ink, reading "William H. Botsford". The signature is written in a cursive style with a large, sweeping initial "W".

William H. Botsford
Town Clerk

BUDGET OF THE TOWN OF JACKSON

	Appropriation Previous Fiscal Year	Actual Expenditures Previous Fiscal Year	Appropriations Ensiuing Fiscal Year
<u>PURPOSE OF APPROPRIATEIONS</u>			
<u>GENERAL GOVERNMENT:</u>			
Town Officer's Salaries	21,546.00	22,404.15	23,308.00
Town Officer's Expenses	101,724.00	92,534.08	88,939.00
Election & Registrations Expenses	400.00	221.51	400.00
Revaluation of Property/Tax Maps	16,045.00	16,045.00	21,045.00
Legal Expenses	10,000.00	14,707.10	10,000.00
Personnel-BC/BS (Employees)	101,671.00	92,512.89	96,838.00
Personnel-Fica tax & NHR	35,200.00	33,086.46	35,000.00
Planning and Zoning	3,960.00	4,012.35	10,204.00
Expenses of Town Building & Property	5,350.00	9,302.48	20,720.00
Maintenance of Town Buildings	37,368.00	28,544.37	-0-
Building Inspections	-0-	-0-	28,800.00
Cemeteries	15,000.00	15,000.00	15,000.00
Insurance General	18,000.00	18,652.74	21,600.00
BC/BS Retirees/Others	25,081.00	23,715.73	22,221.00
<u>PUBLIC SAFETY:</u>			
Police Department	105,863.00	93,547.63	108,538.00
Fire Department	65,100.00	65,420.47	68,300.00
New Fire Truck	-0-	-0-	247,000.00
Civil Defense	100.00	100.00	-0-
Ambulance	-0-	-0-	7,000.00
Emergency Communications	3,400.00	2,974.73	3,400.00

Hydrant Services	3,500.00	7,000.00	3,500.00
<u>HIGHWAYS, STREETS AND MAINT:</u>			
Highway Department	247,847.00	235,925.41	255,651.00
New Highway Truck	-0-	-0-	110,512.00
Street Lighting	7,800.00	7,199.01	7,800.00
Street Signs	300.00	363.21	300.00
Sidewalk Reconstruction	15,000.00	143,716.22	10,500.00
State Aid Reconstruction	2,000.00	2,000.00	2,000.00
<u>SANITATION:</u>			
Solid Waste	118,540.00	103,091.57	118,995.00
<u>HEALTH:</u>			
Health Agencies and Social Services	7,428.00	7,428.00	7,018.00
<u>WELFARE:</u>			
General Assistance	2,000.00	813.64	2,000.00
<u>CULTURE AND RECREATION:</u>			
Parks, Recreation and Patriotic Purposes	3,000.00	4,152.80	3,500.00
Baker Prospect Farm	-0-	-0-	30,000.00
Library	21,875.00	10,000.00	25,900.00
Bartlett Recreation Department	6,624.00	6,624.00	6,712.00
Mount Washington Valley Soccer Club	300.00	300.00	-0-
Eastern Slope Airport	-0-	-0-	500.00

<u>DEBT SERVICE:</u>			
Principal on long Term Note	66,667.00	68,565.19	66,667.00
Interest on long Term Note	8,287.00	5,865.22	3,974.00
<u>PAYMENTS TO EXPENDABLE TRUST FUNDS</u>			
Highway Dept. Repair, Purchase Hwy Equip.	40,000.00	40,000.00	10,000.00
Fire Dept. Repair, Purchase, Fire Equip.	10,000.00	10,000.00	5,000.00
Town Office Repair, Purchase, Office Equip.	2,000.00	2,000.00	2,000.00
Civil Defense/Emergency Management 911	-0-	-0-	2,000.00
<u>PAYMENTS TO CAPITAL RESERVE FUNDS</u>			
Police Cruiser	5,000.00	5,000.00	5,000.00
New Fire Truck	60,000.00	60,000.00	-0-
Highway Department, new loader	5,000.00	5,000.00	5,000.00
Highway Department, new truck fund	25,000.00	25,000.00	-0-
Town Revaluation Fund	15,000.00	15,000.00	50,000.00
TOTAL APPROPRIATIONS	\$ 1,238,976.00	\$ 1,297,825.96	\$ 1,562,842.00
Less: Amount of Estimated Revenues, Exclusive of Taxes			(643,802.00)
			\$ 919,040.00

SOURCES OF REVENUE

	Estimated Revenue Previous Fiscal Year	Actual Revenue Previous Fiscal Year	Estimated Revenue Ensuuing Fiscal Year
<u>SOURCES OF REVENUE</u>			
<u>FROM LOCAL TAXES:</u>			
Land Use Change Tax	-0-	7,500.00	-0-
Yield Taxes	2,500.00	6,174.80	2,500.00
Interest & Penalties on Delinquent Taxes	7,000.00	14,084.27	7,000.00
<u>LICENSES, PERMITS & FEES:</u>			
Building Permits/Septic System	1,800.00	4,820.00	3,000.00
Motor Vehicle Permit Fees	150,000.00	194,253.00	160,000.00
Other License Fees	300.00	1,281.50	300.00
Alarm System Fee's	4,200.00	3,600.00	3,000.00
<u>FROM FEDERAL GOVERNMENT:</u>			
Federal Forest land Reimbursement	-0-	37,640.00	-0-
<u>FROM STATE GOVERNMENT:</u>			
Shared Revenue- Town's Portion	6,000.00	12,609.00	6,000.00
Highway Block Grant	27,000.00	34,081.00	27,000.00
Rooms & Meals Distribution	10,000.00	24,285.27	10,000.00
Gasoline Tax Refund/Fire Warden's Reimb.	500.00	358.92	400.00
Sidewalk Grant	5,000.00	18,648.93	113,981.00

<u>CHARGES FOR SERVICES:</u>			
Income from Departments	15,000.00	11,373.69	10,000.00
Reimbursement: BC./BS & Emerg. Comm.	25,431.00	29,587.83	22,221.00
Reimbursement on Library & Cemetery Payroll	19,585.00	18,450.10	19,000.00
<u>MISCELLANEOUS REVENUES:</u>			
Sale of Municipal Property	-0-	1,850.00	-0-
Interest on Investments	15,000.00	7,680.08	5,000.00
Cable TV Franchise Fees	6,500.00	9,456.84	6,500.00
<u>INTERFUND OPERATING TRANSFERS IN:</u>			
Transfer from Surplus, reduce taxes	50,000.00	78,470.00	50,000.00
Library Trust Funds & other Revenue	11,875.00	11,875.00	15,900.00
Cemetery Trust funds	15,000.00	15,000.00	15,000.00
New Highway Truck Capital Reserve	-0-	-0-	25,000.00
New Fire Truck Capital Reserve	-0-	-0-	105,000.00
New Ambulance Capital Reserve	-0-	-0-	7,000.00
Baker Prospect Farm Capital Reserve	-0-	-0-	30,000.00
Highway Equip. Exp. Trust Fund	30,000.00	37,101.50	-0-
Bridge Repair & Maintenance Fund	-0-	1,427.50	-0-
Solid Waste Meloon Road Capping Fund	87,368.00	87,368.00	-0-
TOTAL APPROPRIATIONS	\$490,059.00	\$668,977.23	\$643,802.00

RESULTS OF THE JACKSON TOWN MEETING MARCH 12, 2002

Polls were opened at 8 AM by Selectmen Frank DiFruscio and closed at 7 PM by Moderator Raymond Abbott, Jr. The meeting was called to order by Raymond Abbott, Jr., at 9:05 AM. Reverend Beverly Lamb offered a prayer. Outgoing Moderator Abbott led the Pledge of Allegiance and one chorus of God Bless America.

Speaker of the House, Gene Chandler, presented Raymond Abbott, Jr. with a proclamation of appreciation for 32 years of service as moderator. Henry Mock, our district representative, was also present.

Motions were made, seconded and passed to dispense with the reading of the warrant as this was going to be read as each article came up and also to dispense with the use of the checklist except for written ballots.

ARTICLE 1. To choose all the necessary Town Officers for the ensuing year.

Results of the ballot voting are as follows:

Selectman for 3 years	Diane McClave	337
Trustee of Cemeteries for 3 years	Barbara M. Theriault	348
Trustee of Trust Funds for 3 years	Ross L. Heald	335
Library Trustee for 3 years	Pamela L. Smillie	325
Auditor for 1 year	Frank Connolly	343
Town Clerk/Tax Collector for 3 years	William Botsford	225
	Susan G. Way	141
Treasurer for 3 years	Ann J. McGraw	340
Supervisor of Checklist for 6 years	Carol M. Brown	340
Town Moderator for 2 years	Gino Funicella	112
	Willis Kelley	230

Moderator Raymond Abbott, Jr. swore in all those present, Raymond also swore in School District Moderator Tim Scott at this time. Tim Scott swore in Peter Benson as a member of the school board.

ARTICLE 2. To see if the Town will vote to adopt Amendment No. 1 as proposed and recommended by the Jackson Planning Board to amend Section 10. AREAS OF SPECIAL FLOOD HAZARD, to comply with Federal standards both in the definitions section and for clarification in other sections. This article passed with 316 Yes and 49 No votes.

ARTICLE 3. To see if the Town will vote to adopt Amendment No. 2 as proposed and recommended by the Jackson Planning Board to amend Section 12. PERSONAL WIRELESS SERVICES, to included wording to permit and restrict communication towers and antennas in addition to personal wireless service facilities. This article passed with 295 Yes votes and 62 No votes.

ARTICLE 4. To see if the Town will vote to adopt Amendment No. 3 as proposed and recommended by the Jackson Planning Board to add Section 13. LIGHTING, to establish regulations intended to protect dark skies, prevent light pollution and protect public safety by preventing glare. The subsequent sections of the Jackson Zoning Ordinance would be re-numbered accordingly. This article passed with 309 Yes vote and 53 No votes.

Articles #1, #2, #3 and #4 were voted on at the regular polling hours by written ballot.

ARTICLE 5. Voted to raise such sums of money as may be necessary to defray Town charges for the ensuing year and make appropriations for the same.

ARTICLE 6. Blind exemptions: Shall the town adopt the provisions of RSA 72:37 for the exemption for the blind from the assessed value of residential real estate for property tax purposes? This statute provides that every inhabitant who is legally blind shall be exempt each year, for property tax purposes, from the assessed value on a residence to the value of \$25,000. This article passed on voice vote. It was disallowed by Department of Revenue as is requires a ballot vote.

ARTICLE 7. Voted \$21,546.00 Town Officers Salaries.

ARTICLE 8. Voted \$118,169.00 Town Officers Expenses.

ARTICLE 9. Voted \$74,954 Principal and interest due on the Gray's Inn Note. Frank DiFruscio reported that there is only 1 more payment to be made on this note.

ARTICLE 10. Voted \$247,847.00 for Maintenance of Highways.

ARTICLE 11. Voted \$40,000.00 for Expendable Trust Fund for Highway Equipment.

ARTICLE 12. Voted to raise and appropriate the sum of \$5,000 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Highway Loader.

ARTICLE 13. Voted to establish a Capital Reserve Fund under provision of RSA 35:1 for the purpose of purchasing a new Highway Truck and to raise and appropriate the sum of \$25,000.00 to be placed in this fund and appoint the selectmen as agents to expend from the fund.

ARTICLE 14. Voted \$105,863.00 for Police Department. When questioned about the increase, Frank explained that another half-time person has been added and most of the increase was for this reason. The Police Department now has two full time persons and one part time person.

ARTICLE 15. Voted to raise and appropriate \$5,000 to be deposited in the previously established Capital Reserve Fund for the Purchase of a police cruiser.

ARTICLE 16 Voted \$65,100.00 for the Fire Department

ARTICLE 17. Voted \$60,000.00 to be deposited in the previously established Capital Reserve Fund for the Purchase of a New Fire Truck. There was discussion on the new fire truck.

ARTICLE 18 Voted to create an expendable trust fund under the provision of RSA 31:19a, to be known as the Fire Department Equipment Fund for the purpose of purchasing, repairing or maintenance of Fire Equipment and to raise and appropriate the sum of \$10,000.00 toward this purpose and appoint the selectmen as agents to expend from the fund.

ARTICLE 19. Voted \$118,540.00 for Solid Waste.

ARTICLE 20. Voted to create an expendable trust fund under the provision of RSA 31:19, to be known as the Town Office Equipment Fund, for the purpose of purchasing, repairing or maintenance of Office Equipment and to raise and appropriate the sum of \$2,000.00 toward this purpose and appoint the selectmen as agents to expend from the fund.

ARTICLE 21. Voted to raise and appropriate the sum of \$15,000.00 to be deposited in the previously established Capital Reserve Fund for the Town Revaluation (reassessing). This needs to be completed by 2004 as mandated by the State Department of Revenue Administration.

ARTICLE 22. Voted \$5,350.00 for Maintenance of Town Property/Buildings.

ARTICLE 23. Voted \$3,000.00 for Maintenance of the Town Property/Park.

ARTICLE 24. To see if the Town will vote to raise and appropriate the sum of \$5,000.00 for the support of the Jackson Historical Society to publish a comprehensive History Book covering the history of Jackson from 1778 to 2000. The moderator asked for a written ballot, as this was becoming quite an emotional discussion. The motion was defeated with 31 yes votes and 98 no votes.

ARTICLE 25. Voted \$7,800.00 for Street Lighting.

ARTICLE 26. Voted to discontinue the Capping of the Meloon Road Transfer Site Capital Reserve Fund created in 1995. Said funds, with accumulated interest to date of withdrawal are to be transferred to the municipality's general fund.

ARTICLE 27. Voted to raise and appropriate \$15,000.00 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund to be used for Sidewalk Reconstruction. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the sidewalk is completed or by December 31, 2006 whichever is sooner under an agreement between the town and NH Dept. of Transportation #TE13489.

ARTICLE 28. Voted to raise and appropriate the sum of \$35,000 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund to be placed in the existing Capital Reserve Fund for Revaluation of the municipality.

ARTICLE 29. Voted to raise and appropriate the sum of \$37,368.00 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund to go towards maintenance and repair of town buildings.

ARTICLE 30. Voted as amended to establish a Capital Reserve Fund under the provision of RSA 35:1 for the purpose of a Solid Waste Capping Fund and to

appropriate up to \$40,000.00 from the dissolution of the Capping of the Meloon Road Transfer Site Capital Reserve Fund which was dissolved into this newly created Capital Reserve Fund for the Capping of the Meloon Road Transfer Site. The original article did not name the newly created fund.

ARTICLE 31. Voted \$300.00 for Street Signs. Tracy reported that some progress is being made on the 911 system.

ARTICLE 32. Voted \$101,671.00 for BC/BS for employees. There was some discussion of the increase costs. It was agreed that the selectmen would study this issue during the ensuing year.

ARTICLE 33. Voted \$25,081.00 for BC/BS for retirees and others.

ARTICLE 34. Voted \$35,200.00 for Social Security, Medicare Tax and NH Retirement system.

ARTICLE 35. Voted \$18,000.00 for General Insurance.

ARTICLE 36. Voted \$10,000.00 for Legal Expenses and Damages. There was considerable discussion on this matter.

ARTICLE 37. Voted \$3,400.00 for Emergency Communications.

ARTICLE 38. Voted \$100.00 for Civil Defense.

ARTICLE 39. Voted \$3,500.00 for hydrant services provided by the Jackson Water Precinct.

ARTICLE 40. Voted \$2,000.00 for the State Aid Reconstruction Program.

ARTICLE 41. Voted \$2,000.00 for the Jackson Planning board.

ARTICLE 42. Voted \$1,960.00 for North Country Council.

ARTICLE 43. Voted to raise and appropriate \$6,624.00 for the support of the Bartlett Recreation Department. Tom Adams from the Bartlett Recreation Department explained that this represents 12 percent of the budget and he figures 12 percent participation from Jackson.

ARTICLE 44. Voted to raise and appropriate the sum of \$21,875.00 for the support of the Jackson Public Library. The sum of \$10,000 to be raised by taxation and the remainder to come from library trust funds and gifts. Leslie Schomaker of the Library Trustees spoke in favor of this article and answered questions. It was explained that some of the trust fund money was used to repair the shingles and repaint the building. This would usually have to be raised by taxes under the maintenance of town buildings but the library had the funds to do this.

ARTICLE 45. Voted \$15,000.00 for maintenance of the Jackson town cemeteries. The total amount to be withdrawn from the accrued income of the cemetery trust fund

ARTICLE 46. Voted \$2,000.00 for Welfare Claims.

ARTICLE 47. Voted \$2,420.00 for the White Mountain Community Health Center.

ARTICLE 48. Voted \$1,837.00 for the Gibson Center for Senior Services.

ARTICLE 49. Voted \$716.00 for the Carroll County Mental Health Service.

ARTICLE 50. Voted \$1,000.00 for the Tri-County community Action for the purpose of continuing services of the Fuel Assistance Program for Jackson residents.

ARTICLE 51. Voted \$600.00 for the Early Intervention Program of Children Unlimited, Inc.

ARTICLE 52. Voted \$300.00 for Starting Point providing crisis services to the victims of domestic and sexual violence and their children.

ARTICLE 53. Voted \$555.00 in support of the Red Cross.

ARTICLE 54. Voted \$300.00 in support of the Mount Washington Valley Soccer Club

ARTICLE 55A. Voted to change the polling hours for town officers and other articles to 8:00 am to 7:00 pm.

ARTICLE 55B. Voted to accept a .26 parcel of land from the Inn at Jackson under RSA 31:3 as shown on a survey prepared by Thaddeus Thorne dated January 23, 2002.

ARTICLE 56. Voted to deed a .32 parcel of land to the Inn at Jackson under RSA 31:3 as shown on a survey prepared by Thaddeus Thorne dated January 23, 2002.

ARTICLE 57. To see if the Town will vote to join the private homeowners involved in endorsing the listing of the Jackson Village Historic District in the National Register. Richard Badger made a motion to table this matter until further research could be done. This motion was seconded by Joseph Dodge and voted to wait until next year.

ARTICLE 58. To act upon other business which may legally come before this meeting. At this time Moderator Raymond Abbott, Jr., explained that no money articles could be raised or accepted at this time.

Selectman Hayes spoke on the issue of polling hours. A warrant article would have to be presented to the voters next year to change the hours for elections other than the town meeting election.

There was also discussion about the tradition of alternating town meetings. The opinions seemed to be evenly split between night and day meetings. It was decided to stay the way it is now but further study the feasibility of change.

Bob Temple asked that a committee be considered by the selectmen for creating a master plan for the Gray's Inn property. Frank DiFruscio explained that there is an active committee working on this.

Frank DiFruscio pointed out that the Visiting Nurses Association did not ask for funds this year as they felt it was not necessary. He wanted to the townspeople to be aware of this vital organization and make a note of appreciation of Nurses thoughtfulness at this time.

Thom Perkins wanted to thank everyone in town for all their volunteer deeds. There being no further business to bring forward, a motion was made and seconded to dissolve. The meeting was dissolved by Raymond Abbott, Jr., Moderator at 1:01 PM.

Polls were closed at 7PM by outgoing Moderator Raymond Abbott, Jr.



WILLIAM H. BOTSFORD
JACKSON TOWN CLERK

A True Copy Attest



IRON MOUNTAIN HOUSE, JACKSON, N. H.

GENERAL FUND BALANCE SHEET

Assets and Liabilities
December 31, 2002

ASSETS:Checking/Savings

General Fund Checking Account-Bank of NH	455,373.68
Escrow Savings Account-Bank of NH	10,557.78
MBIA-Investment account	467,110.40
MBIA-Sate Aid Reconstruction Acct.	<u>8,924.35</u>
Total Checking/Savings	941,966.21

OTHER CURRENT ASSETS

Taxes Receivable	260,705.29
Tax Liens Receivable	41,033.10
Accounts Receivable	<u>4,056.05</u>
Total Other Current Assets	305,794.44

TOTAL ASSETS \$ 1,247,760.65

LIABILITIES & EQUITYLiabilities

Current Liabilities

Other Current Liabilities

Due to State School Education	697,364.08
Due to Jackson School Districts	361,875.00
Due to Bartlett/Jackson School District	4,707.00
Due to Other Funds (NH & town)	8,924.35
Accounts Payable	6,918.23
Payroll Liabilities	-0.02
Deferred Revenue	10,557.78

TOTAL LIABILITIES \$1,090,346.42

Un-Designated Fund Balance 157,414.23

\$1,247,760.71

SELECTMEN'S REPORT

It has been a year of challenges for the town. The construction of the Snowflake Inn was a catalyst for prolonged sessions of the Zoning Board of Adjustment, court appearances and finally the court's upholding the zoning ordinance. The fair-mindedness and calm spirit of the board's chairman, Kurt Kramp, was demonstrated by his countless hours of thoughtful study and devoted leadership. Our gratitude goes to Kurt and to the devoted members of the Zoning Board of Adjustment.

While the national economy may be sluggish it certainly has not been apparent in the Jackson real estate market. The previous winter weather was a challenge but this winter has made up for it. The winter weather may be nippy but real estate in Jackson is hot with few properties on the market and values escalating so that our assessment ratio is currently at 60%. The state's new certification requirements require a complete revaluation of all land and buildings to comply with their 90% to 110% assessment ratio range.

The statewide property tax imposed by the legislature to comply with the Claremont decision forced an average 45% rise in Jackson's property taxes to satisfy the state's formula. There is no question as to the state's responsibility to assist and support public education, but the formula determining need and the basis of imposition is grossly unfair not to mention the rancor and divisiveness it has aroused throughout the state. It is our fervent remedy that truly and fairly addresses the challenge.

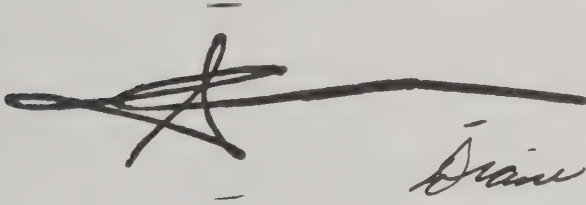
We have serious concerns about the disposal of municipal solid waste. Our trash is hauled from the Bartlett-Jackson transfer station to Bethlehem but that operation is in jeopardy with efforts already being made legislatively to curtail or possibly even close that landfill. At this writing we do not have any viable options available other than a site of far greater distance and, consequently, of far greater cost. The solid waste appropriation is one of the largest in the budget and one of the major components of municipal services.

As a matter of interest the town's population in 1960 was 315 and the valuation was \$3 million. Today our population is 835 with a valuation of \$151 million. The Planning Board is hard at work completing the update of the town's Master Plan. If the changes of the last forty years are any indication of what the future holds, there can be little doubt that it will be a challenge.

ENews, an Internet newsletter with news from the Town Offices, Planning Board, Conservation Commission, Jackson Grammar School, Jackson Historical Society, the church, and others. The town office made its debut and the construction of the sidewalk from the covered bridge to Route 16 was completed.

This was also a year of losses. David Moreton was a well known member of our village family who generously shared his talents in service to the Jackson

Community Church, the Conservation Commission and to the Wildcat River Advisory Committee. The Inn at Thorn Hill, a village landmark built in 1894 was destroyed by fire during Columbus Day Weekend. The Jackson Fire Department did an outstanding job in containing the fire and assuring the safety of all the guests. Plans are already in preparation for the building of a new Inn at Thorn Hill. No report can be complete without acknowledgment of the fine work accomplished by our town employees and the volunteer members of the Jackson Fire Department, Planning Board, Zoning Board of Adjustment, Conservation Commission, the trustees and supervisors. These people are the heart of our village.



Frank J. DiFruscio



Diane H. McClave

Scott K. Hayes



Jackson, N.H., Gray's Inn.

TAX RATE COMPUTATION

TOTAL TOWN APPROPRIATION	\$1,313,976.00
Less: Revenues	(-) 589,333.00
Less: Shared Revenues	(-) 6,496.00
Add: Overlay	19,557.00
War Service Credits	<u>6,000.00</u>
Net Town Appropriation	743,704.00
Net School Tax Assessment	785,252.00
Regional School Apportionment	9,407.00
Adequate Education Grant	(-) <u>390,812.00</u>
Approved School (s) Tax Effort	403,847.00
State Education Taxes to be remitted to State	1,088,176.00
County Tax Assessment	183,653.00
Less: Shared Revenues	(-) <u>1,379.00</u>
	182,274.00
Total of Town, School, County & State	2,418,001.00
Less: War Service Credits	(-) 6,000.00
Add: Village District Commitment (s)	-0-
Total Property Tax Commitment	2,412,001.00
Tax Rate	
Municipal	4.91
Local School	2.67
County	1.20
State School	<u>7.25</u>
	16.03

TAX COLLECTORS REPORT

Summary of Tax Accounts
Fiscal Year Ending December 31, 2002

<u>Uncollected Taxes Beg. Fiscal Year</u>	<u>2002</u>	<u>2001</u>
Property Taxes		699,473.10
<u>Taxes Committed this Year</u>		
Property Taxes	2,414,911.25	974.00
Land Use Change Taxes	7,500.00	
Yield Taxes	6,174.80	
 <u>Ovepayments</u>		
Property Taxes	6,677.81	789.54
Adjustment to Detail	9.55	
Interest Late Tax	1,683.78	5,806.24
 TOTAL DEBITS	\$2,436,957.19	\$ 707,042.88
<u>Remitted to treasurer:</u>		
Property Taxes	2,156,522.82	700,519.64
Land Use Change Tax	7,500.00	
Yield Taxes	6,174.80	
Interest	1,683.78	5,806.24
 <u>Abatements Made</u>		
Property Taxes	4,370.50	717.00
 <u>Uncollected Taxes at end of year</u>		
Property Taxes	260,705.29	0
 TOTAL CREDITS	\$2,436,957.19	\$ 707,042.88

SUMMARY OF TAX LIEN ACCOUNTS

For Fiscal Year Ending December 31, 2002

		Prior Year Levies		
	2001	2000	1999	
Unredeemed Liens		24,041.15	11,577.06	
Liens Executed 2002	37,039.09			
Interest & Cost Coll.	801.39	1704.39	4,088.47	
Adjust to detail		0.20		
TOTAL DEBITS	\$ 37,840.48	\$ 25,745.74	\$ 15,665.53	
Remitted to Treasurer				
Redemptions	11,250.26	8,285.71	11,577.06	
Interest & Cost Coll.	801.39	1,704.39	4,088.47	
Adjust to Detail	0.21			
Abate. Unredeem. Taxes	332.87	178.29		
Bal. of Liens Uncollec.	25,455.75	15,577.35		
TOTAL CREDITS	\$ 37,840.48	\$ 25,745.74	\$ 15,665.53	

Respectfully Submitted,

William H. Botsford,
Tax Collector

Double-head Mt. from Jackson, N. H.



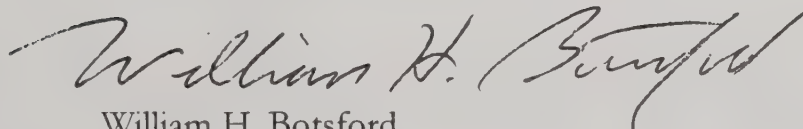
TOWN CLERKS REPORT

Automobile Permit Fees

Year	# of permits	Amount paid in permits
2002	280	17,006.50
2003	1253	168,306.50
2004	<u>23</u>	<u>8,940.00</u>
	1556	\$ 194,253.00

Automobile Permit Fess	194,253.00
Marriage License Fees Paid to State Treasurer (21 @ \$38.00)	798.00
Certified Copy Fees Paid to State	237.00
Filing Fees	15.00
Dog License Fees	<u>231.50</u>
TOTAL RECEIPTS	\$195,534.50

Respectfully Submitted,



William H. Botsford
Town Clerk

TREASURER'S REPORT
SUMMARY OF RECEIPTS

GENERAL FUND

Received From:

Tax Collector	\$ 2,915,914.56
Town Clerk	195,534.50
Federal Government	37,640.00
State Government	90,084.42
Refunds/Reimbursements	166,215.85
Other Sources	<u>1,230,032.49</u>
Total Receipts for 2002	4,635,421.82
Balance on Hand: January 1, 2002	<u>313,879.47</u>
	4,949,301.29
Paid out by Selectmen's orders	(-) <u>4,493,451.61</u>
Balance on Hand: December 31, 2002	\$ 455,849.68
Unsigned Check	(-) <u>476.00</u>
	\$ 455,373.68

ESCROW ACCOUNT

Balance on Hand January 1, 2002	\$ 6,096.38
Receipts	4,467.00
Interest	<u>87.54</u>
	\$ 10,650.92
2001 Interest to General Fund	(-) <u>93.14</u>
Balance on Hand December 31, 2002	\$ 10,557.78

MBIA INVESTMENT ACCOUNT

Balance on Hand January 1, 2002	\$ 448,436.06
Deposits	1,200,000.00
Interest	<u>7,133.34</u>
	\$ 1,655,569.40
Withdrawals	(-) <u>1,188,459.00</u>
Balance on Hand December 31, 2002	\$ 467,110.40

MBIA STATE AID RECONSTRUCTION ACCOUNT

Balance on Hand January 1, 2002	\$ 6,821.61
Deposits	2,000.00
Interest	<u>102.74</u>
Balance on Hand December 31, 2002	\$ 8,924.35

DETAIL OF RECEIPTSTAX COLLECTOR

2001	Property Taxes	700,519.64
2001	Interest	5,806.24
2002	Property Taxes	2,156,522.82
2002	Interest	1,576.14
2002	Yield Tax	6,174.80
2002	Land Use Change	7,500.00
2002	Interest	107.64
Redemption's	Lien	31,113.03
	Costs	<u>6,594.25</u>
		\$ 2,915,914.56

TOWN CLERK

Auto Registrations	194,253.00
Certified Copies	237.00
Dog Licenses	231.50
Filing Fees	15.00
Marriage Licenses	<u>798.00</u>
	\$195,534.50

FEDERAL GOVERNMENT

Payment in Lieu of Taxes	\$ 37,640.00
--------------------------	--------------

STATE GOVERNMENT

Highway Block Grant	34,081.10
Revenue Sharing	12,609.00
Rooms and Meals Distribution	24,285.27
Sidewalk Reimbursement	18,648.93
Gas Tax Refund	358.92
Fire Wardens Expenses	<u>101.20</u>
	90,084.42

REFUNDS AND REIMBURSEMENTS

Blue Cross & Blue Shield	29,587.83
Cemetery Payroll	8,190.00
Library Payroll	10,260.10
Transfer from Capital Reserves	52,368.00
Cemetery Expense	5,000.00

Compensation Fund	1,285.00
Cemetery Trust Funds	10,000.00
Expenses from Trustees	<u>49,524.92</u>
	\$ 166,215.85

OTHER SOURCES

Building Permits Fees	1,565.00
Income from Departments	11,373.69
Interest	444.00
Alarm Fees	3,600.00
Sale of Town Property	1,850.00
Zoning Books & Photo Copies	480.25
Septic System Fees	3,280.00
Transfers	1,188,459.00
Cable TV Franchise Fees	9,456.84
Lease Backhoe-Transfer Site	7,200.00
Emergency Communications	817.51
Donation	25.00
Bank Charges	(67.71)
Miscellaneous	<u>1,548.91</u>
	\$ 1,230,032.49

Respectfully Submitted,



Ann J. McGraw, Treasurer

SUMMARY OF PAYMENTS

DETAIL I – GENERAL GOVERNMENT	168,983.88
DETAIL II – PROTECTION SERVICES	307,936.54
DETAIL III – HEALTH & SANITATION	111,333.21
DETAIL IV – HIGHWAYS & BRIDGES	389,203.85
DETAIL V – LIBRARY	20,790.85
DETAIL VI – PARKS & RECREATION	11,076.80
DETAIL VII – CEMETERIES	23,190.00
DETAIL VIII – UNCLASSIFIED	1,338,429.07
DETAIL IX – DEBT SERVICE	74,430.41
DETAIL X – PAYMENTS TO GOV. DIVISIONS	<u>2,048,077.00</u>
TOTAL EXPENDITURES FOR 2002	\$ 4,493,451.61
Cash on hand in General Fund: December 31, 2002	<u>313,879.47</u>
	\$ 4,807,331.08

DETAIL OF PAYMENTSDETAIL I:

GENERAL GOVERNMENT	
Town Officer's Salaries (Detail I-A)	22,404.15
Town Officer's Expenses (Detail I-B)	92,466.37
Elections & Registration Expenses	221.51
Expenses of Town Property/ Buildings	9,302.48
Maintenance of Town Buildings	28,544.37
Reappraisal and Tax Map Updates	<u>16,045.00</u>
	\$ 168,983.88

DETAIL I-A:

GENERAL GOVERNMENT	
Frank J. DiFruscio (Selectmen)	3,500.00
Diane H. McClave (Selectmen)	3,000.00
Scott K. Hayes (Selectmen)	3,000.00
Ann J. McGraw (Treasurer)	1,200.00
William H. Botsford (Town Clerk & Tax Collector)	11,404.15
Frank J. Connolly (Auditor)	<u>300.00</u>
	\$ 22,404.15

DETAIL I-B:

GENERAL GOVERNMENT

Salaries

Tracey L. Mosston (Administrative Assistant)	26,724.91
Julie A. Maiorano (Assistant)	15,094.58
Yvette Levesque	1,800.00
Shawn Bergeron (Technical Inspector)	13,906.15

Town Office Expenses:

Supplies, Repairs, Parts & Equipment	7,524.10
Telephone	1,870.49
Selectmen's Expenses	900.00
Treasurers Expenses	471.48
Board of Adjustment Expenses	887.37
Town Clerk/Tax Collector Expenses	16,677.34
Association Dues	1,149.90
Town Report Printing Expenses	942.00
Miscellaneous Expenses	55.00
Utilities	2,105.52
Accounting Services	2,425.24
Bank Charges	<u>(67.71)</u>
Total Town Officers Expenses	\$92,466.37

DETAIL II:

PROTECTION SERVICES

Police Department (Detail II-A)	93,547.63
Fire Department (Detail II-B)	65,420.47
Bartlett-Jackson Ambulance Service	-0-
Emergency Communications	2,974.73
North Country Council Dues	1,959.42
Jackson Planning Board Office Expenses	1,170.18
Jackson Planning Board Wages-Susan G. Way	882.75
Insurance General	18,652.74
Blue Cross & Blue Shield- Employee's	92,512.89
Blue Cross & Blue Shield- Retirees/Others	23,715.73
Civil Defense	100.00
Hydrant Services	<u>7,000.00</u>
	\$ 307,936.54

DETAIL II-A

PROTECTION SERVICES-POLICE

Salaries & Holiday Pay

John B. Kelly (Police Chief)	44,382.51
Ted Colby (Police Sergeant)	28,513.26
Jeff Brown	8,265.02
Mark Lessard	154.00

Police Department Expenses:

Gasoline/Oil	3,660.39
Repair & Replacement Parts	2,895.01
Supplies	1,316.61
Special Equipment	1,888.11
Telephone	2,274.66
Miscellaneous Expenses	<u>198.06</u>
Total Police Department Expenses	\$ 93,547.63

DETAIL II-B

PROTECTION SERVICES-FIRE

Fire Department Wages

Gary Allen	2,175.00
Kevin Bennett	1,320.00
Peter M. Benson	785.00
Brad Boeringer	300.00
Mark Bryan	1,645.00
James Chichwak	1,850.00
Michael Clemons	55.00
Carrie Costello	630.00
Kenneth Crowther	2,975.00
Randy Davis	630.00
Robert Davis	100.00
Cyrus Dimock	60.00
Edward Dubie	8,327.00
John Edgerly	1,495.00
Benjamin English	1,045.00
Andy Grigel	60.00
Frederick J. Henry	1,250.00
Bruce Hill	1,405.00
Timothy Kelly	340.00
Windy Kelly	1,760.00
Gordon Lang	2,810.00

Chris Noyes	495.00
Anne Peterson	1,840.00
Richard Rayder	1,750.00
Philip Sieg	1,465.00
Kimberly Steward	2,100.00
Christopher Thayer	175.00
Michael Weeder	<u>445.00</u>
	\$ 39,802.00

Fire Warden Expenses	
Miscellaneous Fire Warden Expenses	198.37
Forest Fire Training: Wages	
Kenneth Crowther	31.26
Davis, Robert	31.26
Edward Dubie	31.26
Benjamin English	31.26
Gordon Lang	36.60
Kimberly Steward	<u>31.26</u>
	\$ 391.27

Fire Department Expenses:	
Gasoline/Diesel Fuel	555.22
Repair & Replacement Parts	7,559.71
Supplies	3,759.03
Special Equipment	7,051.00
Telephone	1,433.63
Heating Fuel	1,175.70
Electricity	1,307.61
Physicals/Hepatitis Screening	20.00
Training Expenses	767.00
Contract Hire-Fire Inspector & Reports	
Gordon Lang	<u>1,598.30</u>
Total Fire Department Expenses	\$ 65,420.47

DETAIL III:

HEALTH & SANITATION

Health Related Social Services

Carroll County Mental Health	716.00
White Mountain Community Health	2,420.00
Children Unlimited	600.00
Gibson Center	1,837.00
Public Welfare	813.64
Community Action Program	1,000.00
Red Cross	555.00
Starting Point	<u>300.00</u>
	\$ 8,241.64

DETAIL III-A:

HEALTH & SANITATION

Solid Waste Disposal

Salaries & Wages

Timothy Kelly (Transfer Site Attendant)	17,269.95
Jon Edgerly (Transfer Site Attendant)	3,441.97
David Moody (Contract Hire)	6,193.21
Michael Pollard (Contract Hire)	472.50

Solid Waste Expenses:

Bartlett-Jackson Operating Account*	4,715.71
(See details under Bartlett-Jackson Transfer Site Report)	
Repair & Replacement Parts	2,406.24
North Conway Incinerator Service	
Hauling and Rental Fee's	17,215.19
Sanco Tipping Fee's	<u>49,376.80</u>
Total Transfer Site Expenses	\$ 103,091.57

DETAIL IV:

HIGHWAY'S & BRIDGES

Maintenance:

Street Lighting	7,199.01
Sidewalk Construction	143,716.22
State Aid Reconstruction	2,000.00
Street Signs	<u>363.21</u>
	\$ 153,278.44

DETAIL IV-A:

HIGHWAY'S & BRIDGES

Salaries:

Arthur Fernald (Road Agent)	30,881.74
Edward Dubie (Road Crew)	27,214.54
Michael Clemons (Road Crew)	27,214.54
Raymond Hill (Road Crew)	25,652.00

Highway Department Expenses:

Gasoline & Diesel Fuel	6,105.06
Repair & Replacement Parts	25,982.67
Supplies	2,090.73
Special Equipment	7,972.22
Telephone	957.20
Heating Fuel	1,650.65
Electricity	644.19
Sand, Gravel & Rotten Rock	22,841.00
Road Salt	20,807.87

Miscellaneous	911.00
Repair & Resurface Town Roads	<u>35,000.00</u>
Total Highway Department Expenses	\$ 235,925.41

DETAIL V:

LIBRARY

Library Appropriation	10,000.00
Library Wages:	
Susan Dunker-Bendigo (Librarian)	6,671.50
Susan G. Way (Library Assistant)	1,394.35
Deborah Lyons-Papernik (Library Assistant)	<u>2,725.00</u>
	\$ 20,790.85

DETAIL VI:

RECREATION & PARKS

Electricity, Water, Flags, Repairs & Supplies	4,152.80
Mount Washington Valley Soccer Club	300.00
Bartlett Recreation Department	<u>6,624.00</u>
	\$ 11,076.80

DETAIL VII:

CEMETERIES

Cemetery Appropriation	15,000.00
Cemetery Wages:	
Ann P. Donnelly	<u>8,190.00</u>
	\$ 23,190.00

DETAIL VIII:

UNCLASSIFIED

Legal Expenses	14,707.10
Employee's Social Security & Medicare Tax	22,630.19
New Hampshire Retirement System	10,456.27
Tax Liens Bought by Town	37,039.09
Tax Abatements, Refunds & Overpayments	7,476.67
Funds spent to be reimbursed by Trustee's	46,119.75
Transfer to Investment Account (MBIA)	<u>1,200,000.00</u>
	\$ 1,338,429.07

DETAIL IX:

DEBT SERVICE

Long Term Note (Gray's Inn Property)	68,565.19
Interest on Note	<u>5,865.22</u>
	\$ 74,430.41

DETAIL X:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

Jackson School District (Detail X-A)	807,700.00
State of New Hampshire (Detail X-B)	953,377.00
Transfer to CD Berlin City Bank	125,000.00
Trust Fund Accounts (Detail X-C)	<u>162,000.00</u>
	\$ 2,048,077.00

DETAIL X-A:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

Jackson School District	803,000.00
Bartlett-Jackson Cooperative Study	<u>4,700.00</u>
	\$ 807,700.00

DETAIL X-B:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

STATE OF NEW HAMPSHIRE

Carroll County Tax	183,653.00
Marriage License fees paid to state	959.00
Vital record search fees paid to state	183.00
Dog License fees paid to state	123.00
State school education tax	<u>768,459.00</u>
	\$ 953,377.00

DETAIL X-C:

PAYMENTS TO OTHER GOVERNMENT DIVISIONS

TRUST FUND ACCOUNTS

Capital Reserve funds:

Fire Truck	60,000.00
Highway Department Loader	5,000.00
Highway Truck	25,000.00
Police Cruiser	5,000.00
Town Revaluation Fund	15,000.00

Expendable Trust funds:

Highway Equipment	40,000.00
Fire Department Equipment	10,000.00
Town Office Equipment/Supplies	<u>2,000.00</u>
	\$ 162,000.00

RECAPITULATION OF DETAILS

DETAIL I – GENERAL GOVERNMENT	168,983.88
DETAIL II – PROTECTION SERVICES	307,936.54
DETAIL III – HEALTH & SANITATION	111,333.21
DETAIL IV – HIGHWAYS & BRIDGES	389,203.85
DETAIL V – LIBRARY	20,790.85
DETAIL VI – PARKS & RECREATION	11,076.80
DETAIL VII – CEMETERIES	23,190.00
DETAIL VIII – UNCLASSIFIED	1,338,429.07
DETAIL IX – DEBT SERVICE	74,430.41
DETAIL X – PAYMENTS TO GOV. DIVISIONS	<u>2,048,077.00</u>
TOTAL EXPENDITURES FOR 2002	\$ 4,493,451.61
Cash on hand in General Fund: December 31, 2002	<u>313,879.47</u>
	\$ 4,807,331.08

Respectfully Submitted,

Tracey L. Mosston

Tracey L. Mosston
 Administrative Assistant
 To the Board of Selectmen

2002 Annual Report

AUDITOR'S CERTIFICATE

The undersigned, auditor of the Town of Jackson, New Hampshire, does hereby certify that he has examined the accounts, books, vouchers, statements and other financial records of the town and its various officers.

Auditor found the accounts, books, vouchers, statement and other financial records of said town and its officers to be true and accurate in all other respects.

Respectfully submitted,

A handwritten signature in cursive script that reads "Frank J. Connolly, Jr." with a long horizontal flourish above the first few letters.

Frank J. Connolly, Jr.
Auditor

January 21, 2003

2002 TRUST FUNDS REPORT

Date Creat.	Name of Trust Fund	Fund Purpose	How Invested	Total			Principal			Income			Total Grand Total Principal + Income
				Beginning Balance	New Funds and / or Additions	Cash +/- on Secur.	With- draw.	End Balance	Begin Balance	Income	Expended	End Balance	
1928/96	Jackson Cemetery/New Plots 1996 New Plots	Cemetery Care	PDIP/BCB	35892.71	0.00	0.00	0.00	35892.71	3289.72	733.85	0.00	4023.57	39916.28
1971	Otto Johnson	"	"	300.00	0.00	0.00	0.00	300.00	201.03	8.95	0.00	209.98	509.98
1918	Avery Hall	"	"	600.00	0.00	0.00	0.00	600.00	687.74	21.51	0.00	709.25	1309.25
1943	Marcia E. Gale	"	"	1000.00	0.00	0.00	0.00	1000.00	1050.93	34.72	0.00	1085.65	2085.65
1968	L.W. Pitman	"	"	2000.00	0.00	0.00	0.00	2000.00	1832.82	65.63	0.00	1898.45	3898.45
1971	K.T. Sulphen	"	"	600.00	0.00	0.00	0.00	600.00	1072.74	27.69	0.00	1100.43	1700.43
1991	Clifton Smith	"	"	77905.51	0.00	0.00	0.00	77905.51	9870.76	1634.15	0.00	11504.91	89410.42
1930	G.A.Wenworth	"	"	20000.00	0.00	0.00	0.00	20000.00	6648.22	464.75	5000.00	2112.97	22112.97
1997	Joseph Trickey	"	"	1000.00	0.00	0.00	0.00	1000.00	78.69	19.63	0.00	98.32	1098.32
1997	March Family	"	"	1004.80	0.00	0.00	0.00	1004.80	76.24	19.72	0.00	95.96	1100.76
1997	March Memory Cem.	"	"	96400.00	0.00	0.00	0.00	96400.00	15387.98	2035.35	5000.00	12423.33	108823.33
	Total Cemetery			236703.02	0.00	0.00	0.00	236703.02	40196.87	5065.95	10000.00	35262.82	271965.84

Miscellaneous Trust Funds

1930	G.A.Wenworth School & Library	School Library	PDIP/BCB	10000.00	0.00	0.00	0.00	10000.00	2270.32	224.72	0.00	2495.04	12495.04
1930	G.A.Wenworth Wildcat/Jackson Falls	Land Care	"	10000.00	0.00	0.00	0.00	10000.00	24864.95	642.34	580.00	24927.29	34927.29
1960	Baker Prospect Farm	Land Care	"	14664.72	0.00	0.00	0.00	14664.72	54781.33	1286.13	0.00	56067.46	70732.18
1982	Glass Memorial Library	Books	"	845.00	0.00	0.00	0.00	845.00	850.24	6.26	850.24	6.26	851.26
1992	C-Smith Library	Library	"	76258.55	0.00	0.00	0.00	76258.55	12564.44	564.83	12564.44	564.83	76823.38
1997	March Memorial Library	Library	"	280214.40	50.00	0.00	0.00	280264.40	42864.20	2075.47	42864.20	2075.47	282339.87
1936	School & Gospel	Sch./Church	"	566.74	0.00	0.00	0.00	566.74	401.45	17.91	0.00	419.36	986.10
1935	Dr.Dudley Williams	Poor	"	2500.00	0.00	0.00	0.00	2500.00	5925.39	135.98	3405.17	2656.20	5156.20
2000	Olive Godfrey		PDIP	3325.35	0.00	0.00	0.00	3325.35	314.70	54.41	0.00	369.11	3694.46
2000	Jackson Falls Barn		PDIP	2717.91	0.00	0.00	0.00	2717.91	180.66	43.50	0.00	224.16	2942.07
	Total Miscellaneous Trust Funds			401092.67	50.00	0.00	0.00	401142.67	145017.68	5051.55	60264.05	89805.18	490947.85

2002 TRUST FUNDS REPORT

Date Creat.	Name of Trust Fund	Fund Purpose	How Invested	Principal			Income			Total Grand Total Principal + Income			
				Total Beginning Balance	New Funds and / or Additions	Cash +/- on Secur.	With- draw.	End Balance	Begin Balance		Income	Expended	End Balance
Capital Reserve Funds													
1986	New Ambulance	Ambulance	PDIP	31000.00	0.00	0.00	0.00	31000.00	-10942.87	300.43	0.00	-10642.44	20357.56
1985	Town Office	Building	"	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1993	Town Revaluation	Reval.	"	5000.00	50000.00	0.00	0.00	55000.00	2405.48	432.64	0.00	2838.12	57838.12
1995	Solid Waste (Maloon)	Capping	PDIP/BCB	91760.38	0.00	0.00	91760.38	100000.00	36501.44	736.89	37238.33	0.00	0.00
1997	Police Cruiser	Cruiser	PDIP	5000.00	5000.00	0.00	0.00	10000.00	0.87	75.06	0.00	75.93	10075.93
1995	Water Precinct	Reconst.	"	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
1990	Water Precinct Distribution	Dist.Syst	"	44885.03	0.00	0.00	0.00	44885.03	9408.94	813.29	0.00	10222.23	55107.26
1988	School Bus	New Bus	"	55789.75	15000.00	0.00	0.00	70789.75	-19106.73	756.57	0.00	-18350.16	52439.59
1987	School Special Educ.	Sp./Ed	"	40000.00	0.00	0.00	0.00	40000.00	27248.15	1007.12	0.00	28255.27	68255.27
1995	School Tech.	Tech.	"	9283.52	0.00	0.00	0.00	9283.52	-3925.92	80.18	0.00	-3845.74	5437.78
1992	School Tuition	Tuition	"	64548.43	0.00	0.00	0.00	64548.43	2289.05	867.12	15000.00	-11843.83	52704.60
1997	Fire Department	Truck	PDIP/BCB	42000.00	60000.00	0.00	0.00	102000.00	3052.87	862.89	0.00	3915.76	105915.76
2000	Highway Dept.	Loader	"	20000.00	5000.00	0.00	0.00	25000.00	412.54	390.37	0.00	802.91	25802.91
2002	Highway Truck	Truck	PDIP	0.00	25000.00	0.00	0.00	25000.00	0.00	0.00	0.00	0.00	25000.00
2002	Solid Waste (new)	Capping	PDIP/BCB	0.00	41711.04	0.00	0.00	41711.04	0.00	554.82	0.00	554.82	42265.86
Total Capital Reserve Funds				409267.11	201711.04	0.00	91760.38	519217.77	47343.82	6877.38	52238.33	1982.87	521200.64
Expendable Trust Funds													
1995	Transfer Site	Improv./Recyc	PDIP/BCB	34631.75	0.00	0.00	0.00	34631.75	3552.76	730.16	0.00	4282.92	38914.67
1995	Civil Defense	911	PDIP	1865.78	100.00	0.00	0.00	1965.78	551.89	36.26	0.00	588.15	2553.93
1996	Highway Equipment	Rep./purch	"	56256.75	40000.00	0.00	0.00	96256.75	-56256.75	20.22	37101.50	-93338.03	2918.72
1996	Bridge Repair	Maint.	"	2803.80	0.00	0.00	0.00	2803.80	2579.43	76.30	1427.50	1228.23	4032.03
1996	School Building	Maint.	"	45223.00	15000.00	0.00	0.00	60223.00	4195.95	947.35	0.00	5143.30	65366.30
2002	Fire Dept. Equipment	Equipment	PDIP	0.00	10000.00	0.00	0.00	10000.00	0.00	51.60	7010.75	-6959.15	3040.85
2002	Town Office Equipment	"	PDIP	0.00	2000.00	0.00	0.00	2000.00	0.00	11.95	0.00	11.95	2011.95
Total Expendable Trust Funds				140781.08	67100.00	0.00	0.00	207881.08	-45376.72	1873.84	45537.75	-89042.63	118838.45
Grand Total:				1187843.88	268861.04	0.00	91760.38	1364944.54	139917.83	18868.72	168042.13	38008.24	1402952.78

SCHEDULE OF TOWN PROPERTY

As of December 31, 2002:

Town Hall Land and Buildings	160,000.00
Town Hall Furniture and Equipment	1,000.00
Town Office Building	165,000.00
Office, Furniture and Equipment	25,000.00
Police Department, Equipment	40,500.00
Library, Building Only	104,000.00
Library, Furniture and Equipment	70,000.00
Fire Department, Equipment	295,000.00
Highway/Fire Department, Land and Buildings	150,000.00
Highway Department, Equipment	337,000.00
Highway Department, Supplies	35,000.00
Ambulance (Jackson's Share of Capital Costs)	30,750.00
Ambulance, Equipment and Supplies	14,500.00
Communications Building Tyrol	3,000.00
Communications Equipment	12,000.00
Parks, Commons and Playgrounds, Field House	278,000.00
School, Land and Buildings	453,100.00
All other Property and Equipment:	1,019,973.00
Prospect Farm, Land Only	194,350.00
Profile Rock, Land Only	4,800.00
Former Transfer Site, Meloon Road	10,650.00
Bartlett Jackson joint Land only	197,350.00
Transfer Site Equipment, Buildings and Improvements.	135,873.00
Gray's Inn Property, Land and Garage	469,700.00
Highlands Road, Land Only	<u>7,250.00</u>
	1,019,973.00
	 \$4,213,796.00

SUMMARY OF VALUATIONVALUATION LAND

Current Use Lane (At Current Use Values	380,505.00
Residential	70,468,002.00
Commercial	<u>6,869,255.00</u>
TOTAL	\$77,717,762.00

BUILDINGS

Residential	60,927,400.00
Manufactured Housing/Trailers	47,350.00
Commercial	<u>11,412,500.00</u>
TOTAL	\$72,387,250.00

PUBLIC UTILITIES \$1,473,783.00

TOTAL VAL. BEFORE EXEMPTIONS	151,578,795.00
LESS: ELDERLY EXEMPTIONS	(-) 70,000.00
LESS: PUBLIC UTILITIES	(-) <u>1,473,783.00</u>
NET VALUTAION ON WHICH TAX RATE IS COMPUTED	\$150,035,012.00

GRAY'S INN COMMITTEE REPORT

Status of the Long Range Planning Committee for the Gray's Inn Property:

Upon review of the potential uses for the Gray's Inn property, the committee has decided there would be benefit in getting input from a professional land planner. It came to our attention that there is an organization out of Concord, New Hampshire, called "Plan New Hampshire" that helps communities with development. Plan New Hampshire chooses three New Hampshire communities per year that will have a team of professionals participate in helping these communities make important decisions. We have just submitted an application to Plan New Hampshire, and we will know if we have been chosen in a couple of months.

If we are not chosen by Plan New Hampshire, the next step will be to get estimates from professional planners on how to best utilize the Gray's Inn property. What we will be looking for is guidance on where to place buildings such as a highway garage on the property as well as drainage, septic, and utility issues. Arthur Fernald has told us that the town crew would be willing to dig test pits and anything else of that nature that we might need.

The Gray's Inn land is valuable to all of us who reside in Jackson. This committee feels that we want to explore all the best options for the property.

Respectfully Submitted,

Lisa MacAllister

ROAD AGENT'S REPORT

The winter of 2002 was a mild one with warm temperatures and rain, but ending with late spring snow storms. In my 32 years on the Highway Department, I have never plowed snow in May.

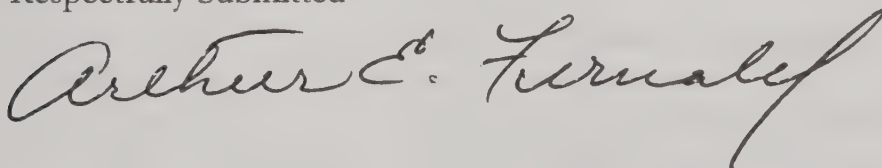
We spent a great deal of time overseeing the new sidewalk and making sure all the work was done to specs. A great deal of the summer was spent cleaning ditches with the Case 580 backhoe. The town recently purchased this piece of equipment and it works very well.

The Highway Department worked on improving the following roads in 2002: Wilson Road, Sugar Hill Lane Black Mountain Road, Valley Cross Road, sections of Dundee Road and a section of Tin Mine Road. All these roads were shimmed with hot top. Jackson Ridge, Adams Road Red Barn, Old Jackson Road, Upper Alpine Drive and Dinsmore Road were sealed with tar. There was also time spent grading and graveling the dirt roads. We replaced some culverts and spent time mowing grass and chipping brush.

The 1995 International Truck had a few major breakdowns and the town does not have a warranty on this vehicle. I feel it is time to replace this truck before it cost the taxpayers more money in repairs.

The highway department painted the Fire Station and the Highway Garage. At this time we would like to thank Storyland for their generous donation of the aerial lift which was used for painting the Fire Station and Highway Garage.

Respectfully Submitted



Arthur Fernald
Road Agent

JACKSON POLICE DEPARTMENT

In 2002, the Police Department worked towards maintaining a low crime rate as in the past. However, we did experience an increase in criminal activity over the summer months. The activity mainly occurred during the late night and early morning hours. This forced us to maintain a schedule that would be productive in preventing these crimes from happening. Towards the end of the year the criminal activity had been reduced greatly. We believe this was achieved by producing a visible patrol during those hours. As we look towards the future we are confident that the criminal activity will remain low.

In March of 2002, Ted Colby joined the force as our full time police officer, filling the vacancy left by Jeffrey Brown. Ted came to us as a full time New Hampshire certified police officer with experience. Again, as in the past, we were fortunate to locate a certified officer saving time and money. Ted is a fine officer and fits in well with the Town of Jackson.

We would like to thank the community of Jackson and the Board of Selectmen for their continued support. We would also like to take this opportunity to thank all of the town departments who are always willing to assist us in many ways.

Respectfully submitted,
John B. Kelly
Chief of Police

2002 Police activity as follows:

34	911 Hang up
5	Abandoned Motor Vehicles
47	Administrative
4	Arrest Civil
8	Arrest Warrant
11	Arrest w/o Warrant
8	Assault
27	Assist Citizen
37	Assist Other Agency
19	Assist Motorist
14	Burglary
213	Building Checks
16	Criminal Mischief
14	Criminal Threatening
9	Criminal Trespass
6	Civil Standby

17	Disturbance
15	Disabled Motor Vehicle
44	Domestic Animal Complaint
13	Domestic Disturbance
18	New Hampshire Fish & Game Assist
12	Illegal Camping
8	Juvenile Complaint
76	Medical Emergency
4	Missing Person
72	Motor Vehicle Accident
24	Motor Vehicle Complaint
111	Motor Vehicle Record Check
181	Motor Vehicle Stops
4	Harassing Phone Calls
9	Found/Lost Property
7	Recovered Stolen Property
9	Serve Restraining Order
25	Road Hazard
2	Serve Civil Paperwork
1	Sex Offense
12	Suspicious Information
16	Suspicious Activity
19	Suspicious Vehicles
1	Suicide
14	Transport Adult
4	Transport Juvenile
7	Theft from Vehicle
11	Theft
3	Theft of Service
7	Unwanted Person
4	Violation of Restraining Order
15	Welfare Check
186	Alarm Activation

LIBRARY TRUSTEES REPORT

The Jackson Public Library has had a remarkable year. Patron visits in 2002 (5,163) were up 22% from 2001. Total circulation in 2002 (7,131 books and videos) was up 41% over 2001. Internet usage increased a staggering 87%.

Approximately 500 volunteer hours were logged. This non-paid help was primarily used to catalog our collection in preparation for putting our card catalog and patron circulation online. Volunteers also staffed the library many Saturdays, assisted the librarian when the Jackson Grammar School students came to the library, and covered the desk during occasional librarian absences. Volunteers also cleaned the building and grounds and maintained the gardens.

In addition to non-paid help, the library received a grant of \$1,444 to pay for a computer. The Friends of the Library generously donated \$8,000 to the library. These funds were dedicated primarily for computers and software to enable the computerization of our collection. The Friends have pledged funds to pay for one more computer in 2003, but we cannot presume to receive more.

To improve the experience of the Jackson School students as well as adult patrons, a Children's Librarian/Program Director was hired. Deborah Lyons Papernik is a certified teacher with an MLS in Library Science, as well as a trained Media Specialist.

A short summer reading program for pre-school students was run by Mrs. Lyons in mid-summer. A book discussion group, to which all are welcome, meets at the library every six weeks. The Jackson Grammar School children continue to come to the library with their classes twice each week.

The Friends of the Library, in addition to their major financial gift to underwrite the library's automation system, held their usual book sale over Memorial Day weekend. Another well-attended Literary Luncheon was held at Eagle Mountain House in November, when Littleton author Rebecca Brown spoke about her new book, "Women on High – Pioneers of Mountaineering." Special recognition should be given to Friend's President Betsy Kent and member Joanne Cochran for their many volunteer hours.

Please come and click in to your newly reorganized and automated Library. You will be surprised with the opportunities it offers.

JACKSON PUBLIC LIBRARY BUDGET

	2002	2003
<u>REVENUE:</u>	<u>ACTUAL</u>	<u>BUDGET</u>
Town	10,000.00	10,000.00
Trust Funds	9,863.00	10,800.00
Jackson Grammar School		1,000.00
Friends of the Library	8,000.00	1,500.00
Gifts	943.00	1,000.00
Grant Income	1,444.00	0.00
Book Sale	1,209.00	1,200.00
Postcards	39.00	25.00
Copies	77.00	50.00
Non Resident Fees	60.00	50.00
Telephone rebate	0.00	250.00
Bank Interest	<u>24.00</u>	<u>25.00</u>
TOTAL REVENUE	31,659.00	25,900.00
 <u>EXPENSES:</u>		
Payroll-Susan Dunker-Bendigo	5,967.00	8,236.00
Payroll-Debbie Lyons-Papernik	2,207.00	8,860.00
Payroll-Susan Way	2,655.00	884.00
Payroll-Other	365.00	0.00
Payroll-Computerization	116.00	0.00
Books-Adult	2,153.00	2,000.00
Books-Children	1,463.00	1,750.00
Books-A/V	175.00	250.00
Electricity	492.00	500.00
Heating	884.00	1,000.00
Fire Alarm	240.00	240.00
Custodial	368.00	500.00
Telephone	376.00	400.00
General Supplies	448.00	600.00
Dues & Meetings	264.00	400.00
Computer Expenses	388.00	400.00
Internet Access	572.00	600.00
Miscellaneous	572.00	250.00
Automation	<u>6,422.00</u>	<u>1,500.00</u>
TOTAL	<u>\$ 26,127.00</u>	<u>\$28,370.00</u>
Surplus/(Deficit)	5,532.00	-2,470.00

New Library Hours

Tuesday 11:00 - 6:00
Thursday 11:00 - 6:00
Saturday 10:00 - 1:00

Library Circulation Statistics

Adult Books	2,859
Juvenile Books	3,329
Audio Tapes	390
Video Tapes	523
Internet Users	424
Library Visitors	5,613

Respectfully submitted,
Lynn Stevens, President
Pam Smille, Secretary
Leslie Schomaker, Treasurer



JACKSON PLANNING BOARD ANNUAL REPORT

2002 was a productive year for the Jackson Planning Board. A great deal of effort was invested in updating Jackson's Master Plan. Sarah Kimball has worked extensively with Betsey Harding and the rest of the board transcribing the wording of the update.

The board took up a number of other important issues as well, including clarifying the wording of the height limitation for new construction, the possibility of adopting ridgeline development guidelines, concerns surrounding the impact of future development along route 16 and a drinking water protection ordinance.

Some of these issues emerged from the Jackson community Profile, held last April, and several committees grew out of that process. This heightened sense of community investment in planning and the future of Jackson has brought many points of view to the conversation about just what that future will look like. While sometimes contentious, this process is a healthy indicator of how strongly residents feel about our town and shaping its future.

Out of this dialogue and through a series of work sessions and a public hearing, the planning board has developed five warrant articles to be considered at town meeting. Among them are housekeeping language changes as well as the adoption of amendments addressing several important regulations. These include clarification of the method currently used for height restrictions on new construction, adoption of standards for driveways, and an amendment to the River Conservation District, to help establish its boundaries.

Over the course of the year, Scott Hayes has done a great job as the Selectmen's representative to the planning board, guiding us through many interpretations of the town zoning ordinances and suggesting clarifications that will help with enforcement. In addition, Whitley Frost has produced some very fine topographical maps of Jackson to be used as part of the Natural Resources Inventory and a baseline for ongoing land use planning

Regular planning board meetings are held on the second Thursday of the month at the Jackson Town Office Building. We welcome and encourage community participation.

Sincerely,

Richard A. Bennett
Chairman

TRUSTEES OF CEMETERIES ANNUAL REPORT

Once again we wish to thank Pat Donnelly for her continued dedication to keeping the Village Cemetery the beautiful setting that it is, and Dean Davis for keeping Dundee Cemetery so well groomed. Several lots were assigned this year and more are scheduled to be selected in the spring. Space is a bit limited in the Village, but there is still plenty of room in the quieter surroundings of Dundee.

This year Peter Benson is stepping down as Trustee of Cemeteries. We wish to thank him for his help and we look forward to working with the new trustee.

Respectfully Submitted,

Alicia M. Hawkes

Ross L. Heald

Peter Benson

TRUSTEES OF JACKSON CEMETERIES FINANCIAL REPORT

Cash on Hand: January 1, 2002	1,643.22
-------------------------------	----------

RECEIPTS:

Trust Funds	10,000.00
Lot Assignments	<u>800.00</u>
Total Receipts	\$ 12,443.22

EXPENSES:

Village Cemetery

Salary - Ann P. Donnelly	8,152.20
Repairs and Supplies	290.56
Jackson Water Precinct	130.88
Landscaping	<u>1,582.25</u>
	\$ 10,155.89

Dundee Cemetery

Contract Mowing	462.00
Total Expenses Dundee & Village Cemetery	\$ 10,617.89
Cash on Hand: December 31, 2002	<u>1,825.33</u>
	\$ 12,443.22

PROPOSED BUDGET FOR 2003

RECEPITS:

Cemetery Trust Funds	15,000.00
----------------------	-----------

EXPENSES:

Village Cemetery

Salary	9,200.00
Repairs and Supplies	450.00
Jackson Water Precinct	175.00
Landscaping	1,600.00
Contract Work	275.00
Gravestone Repair	250.00
Fence Painting	<u>2,500.00</u>
	\$ 14,450.00

Dundee Cemetery

Contract Mowing	550.00
Total Expenses Dundee & Village Cemetery	\$ 15,000.00

JACKSON FIRE DEPARTMENT

The Jackson Fire Department would like to thank the community for all the donations and help with the annual chicken barbecue fundraiser. Special thanks to the John Fichera family for the use of the Black Mountain facilities, and to all the members, family and friends who volunteered their time for the event.

If anyone would like to join the Jackson Fire Department, please contact Chief Edward Dubie at 383-4090 or come to one of our meetings held on the second and fourth Tuesdays of each month at 6:30 pm at the fire station. A desire to help your community is all that is required to join. Training will follow later.

Please check your smoke and CO detector's batteries.

I would like to thank the people of Jackson, the selectmen, and the members of the Jackson Fire Department for their support throughout the year 2002.

The Jackson Fire Department responded to 106 calls in 2002. They were as follows:

Jackson Fire Department Calls 2002

2	Structural fires-in town		
8	Structural fires-out of town	1	Vehicle fire out of town
18	Vehicle Accidents-in town	5	Trees on wires
4	Vehicle Accident -out of town	1	Flooded boiler
8	Smoke investigation	2	Transformer fires
43	Fire Alarms	6	CO Alarm
2	Forest fires in town	3	Service Calls
3	Forest fire out of town		

Total 106 calls

Respectfully submitted,



Edward Dubie
Chief

REPORT OF THE TOWN FOREST FIRE WARDEN & STATE FOREST RANGER

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate and coordinate to reduce the risk of wild-land fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ALL outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding areas) is completely covered with snow. Violations of RSA 227-L: 17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, plus suppression cost.

Permits are available from Gordon W. Lang Warden, Edward Dubie Deputy Warden, Kenny Crowther Deputy Warden, and Ellis River Store.

A new law effective January 1, 2003 prohibits residential trash burning (RSA 125-N). Contact New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and make sure that the house number is correct and visible. Contact your fire department of the New Hampshire Division of Forests and Lands at www.nhdf.org or 271-2217 for wildland fire safety information.

2002 FIRE STATISTICS

(All Fire Reported thru November 10, 2002)

<u>TOTALS BY COUNTY</u>			<u>CAUSES OF FIRES REPORTED</u>	
	<u># of Fires</u>	<u>Acres</u>		
Belknap	52	13.5	Arson/Suspicious	43
Carroll	80	10.5	Campfire	31
Cheshire	39	17	Children	32
Coos	3	2.5	Smoking	32
Grafton	53	21	Illegal	7

Hillsborough	108	54.5	Rekindle of permit	3
Merrimack	94	13.5	Lightning	36
Rockingham	60	25.5	Miscellaneous*	356
Strafford	31	23		
Sullivan	20	6		

(*Miscellaneous power lines, fireworks, railroad, ashes, debris, structures, equipment.)

	TOTAL FIRES	TOTAL ACRES
2002	540	187
2001	942	428
2000	516	149

Robert Boyd
Forest Ranger

Gordon Lang
Jackson Town Warden

BARTLETT-JACKSON TRANSFER STATION OPERATING ACCOUNT

Beginning Balance: January 1, 2002	\$ 1,166.05
Deposits	<u>21,036.72</u>
Sub-Total	22,202.77
Less Expenses	<u>20,625.43</u>
Balance on hand: December 31, 2002	\$ 1,577.34

EXPENSES- OPERATING ACCOUNT

AT & T	209.20
George Abbott Trucking, refrigerator haul off	866.25
Chappell Tractor, tractor parts	556.26
A. Eastman & Son; dozer	940.00
Frechette Tire, tire & repairs	653.88
Lock Shop, fire extinguishers	270.90
Reginald Illsley, tractor rental	285.00
Lucy Lumber, misc. bldg. supplies	396.93
New Hampshire Electric	3,206.32
North Conway Incinerator Service, haul off	6,476.07
Northeast Resource Recover Assoc. tire removal	3,741.15
Postmaster, stamps	34.00
Tim's Garage, equipment repairs	350.00
Town of Bartlett, reimburse Construction Debris*	1,095.00
Verizon	407.83
Mark Waterman, welding on truck/tractor	495.00
White Mountain Auto, equipment maintenance	621.64
Bad Check \$10.00/bank fee\$10	<u>20.00</u>
Total	\$ 20,625.43

INCOME FOR OPERATING ACCOUNT

Bartlett's Share	2,440.00
Jackson's Share	1,260.00
Bartlett collected for tires/matt/refr/furn/etc.	11,243.00
Jackson collected for tires/matt/refr/etc.	2,295.00
North Conway Incinerator, cans	3,348.72
North East Resource, metal	<u>450.00</u>
Total	\$21,036.72

*Funds were incorrectly deposited in this account and should have been deposited in Bartlett's General Fund.

Respectfully Submitted,

Brenda Bowley
Bookkeeper

BARTLETT- JACKSON AMBULANCE SERVICE REPORT

2002 was the busiest year ever in the 21 years that the ambulance service has been in operation. There were a total of 401 calls for service during the year. Bartlett had 305 calls; Jackson had 80 and Hart's Location 14.

Several motor vehicle accidents had multiple patients and required mutual aid from the Bartlett, Glen, Jackson and North Conway Fire Departments and North Conway Ambulance. We are truly appreciative for the assistance that they and the Bartlett and Jackson Police Departments give us.

The calls broken down by category are as follows:

Motor vehicle accident patients:	92
Medical patients:	135
Trauma patients:	143
Fire standby:	15
Ski accidents:(some included in trauma)	59

The leading reason for medical calls was Cardiac with Respiratory calls a close second.

The new ambulance arrived in September and is a striking green, white and gold in color. If the valley continues to grow at its present rate, we expect that within the next 5 years it may be necessary to have two ambulances to provide coverage for the towns. We also anticipate that we will have to significantly increase the payroll to attract and retain members. We have been able to self-fund the operating costs for many years as well as make a substantial contribution to the cost of the new trucks. We expect that the towns will be asked to contribute towards the increased costs for coverage, possibly as soon as next year.

We have a very dedicated crew of people on staff but every year it becomes increasingly difficult to find people able to volunteer time to their communities in the field of EMS. Businesses are not as inclined to allow their help to run off to emergencies as they were in the past and many people have to work two jobs to survive in the valley so they don't have time to dedicate. Although our members are paid for calls and for weekend time spent standing by at the station, many hours are gratis. It takes 336 hours a week to provide 24 hour a day coverage staffing with 2 EMTS per shift. That amounts to 17,472 hours of mostly volunteered time a year! In order to recruit new members, local instructors will be running a First Responder Course in the near future and we encourage anyone interested in joining the service to contact us for details. The course is 40 hours long and will be run on nights and weekends. It will be open to residents of Bartlett and Jackson over 18 who are interested in being a fire fighter, EMS volunteers, or entering police work. It is not as time consuming as an EMT course but it is definitely a good foundation for anyone interested in public service.

A grant for automatic defibrillators to be placed in police cruisers is being researched. It is anticipated that we will be able to receive them free of charge. These units will be very beneficial in getting immediate treatment to people in Cardiac Arrest.

Thanks to our community members, the Town and State Road crews, the Selectmen, the Police and Fire Department for their support and assistance during the year.

Respectfully submitted,

Rick Murnik, Executive Director

Sue Gaudette, Co-Director

And All Members of The Bartlett-Jackson Ambulance Squad

BARTLETT - JACKSON AMBULANCE SERVICE

Budget	2002 Actual	2003 Proposed
Beginning Balance	32,851.64	10,730.50
Income:		
Town of Jackson/Amb Pay	0.00	7,000.00
Insurance Reimbursement	540.88	
Interest	39.50	
Misc. Income	985.41	
Payments	84,051.11	65,000.00
CD Transfer	8,000.00	
Total Income	\$126,468.54	
Expenses:		
Auto	841.96	1,000.00
Bank Charges	40.00	100.00
Building Maint.	0.00	600.00
Bookkeeping	3,000.00	3,000.00
HEP Screening	56.28	1,000.00
Insurance	4,126.71	4,500.00
Intercept	0.00	200.00
New Equipment/Amb	58,304.00	0.00
Office	1,561.13	2,000.00
Other Expenses	2,245.86	1,000.00

Payroll Expenses	34,228.93	45,000.00
Radio	1,594.13	3,000.00
O2 Tank Rental	304.00	400.00
Repairs	0.00	200.00
Supplies/New Equipment	3,486.99	4,500.00
Tx Exempt/Unemp	28.32	0.00
Telephone	1,291.33	1,300.00
Training	1,436.00	2,000.00
Turn Out Gear	3,157.40	3,000.00
Bio Hazard Equip/Trn	0.00	4,500.00
Total Expenses	\$115,703.04	\$77,300.00
Ending Balance	\$10,765.50	

Donation Account

Beginning Balance	6,764.90
Donations	1,885.00
Interest	99.20
Expenses	60.00
Ending Balance	\$8,689.10

CD

Beginning Balance	1,2118.36
Interest	223.08
Expenses	8,000.00
Ending Balance	\$4,341.44

Jackson Conservation Commission Report

New Hampshire conservation commissions were established for advancing the proper utilization and protection of a town's natural resources (N.H. RSA 36-A). A Conservation commission is the only local board specifically charged with protecting the natural resources of a township and provides a focal point for environmental concerns.

Natural Resource Inventory: N.H. Statute mentions that a conservation commission shall keep an index of all open space and natural, aesthetic or ecological areas within a town with the plan of obtaining information pertinent to the proper management of such areas. Consistent with this, the JCC was fortunate to have had resident Whitley Frost produce a series of GIS (Geographic Information Systems) computer generated maps that provide a broad scale overview of several of the natural resource features occurring within the Town. These maps are on file and available for viewing at the Jackson Town Offices. Whitley completed this work for the Town as a final project through her enrollment as a G.I.S. student at the N.H. Technical Institute in Berlin. The maps and related data produced provide a foundation of general yet substantial information that can be expanded upon and utilized in various ways for helping to visualize, assess, and undertake actions on behalf of the natural resources of Jackson. The JCC thanks Whitley for her work.

N.H. Wetland Dredge and Fill Permit Application Review: The primary intent of the N.H. wetland permitting process is to see that various forms of site work and alteration undertaken occur with the least short and long-term impact to watersheds and associated wetlands. In Jackson, maintenance of watershed quality is of increasing concern especially as development takes to higher and steeper ground. The permitting process relies heavily on voluntary compliance and citizens are urged to plan ahead and seek required permits prior to undertaking several N.H. Wetland Dredge and Fill permits that typically involved work of low wetland impact. The JCC also consulted with the N.H. Department of Environmental Services impact. The JCC also consulted with the N.H. Department of Environmental Services (NHDES) Wetlands Bureau and Water Division in monitoring work related to the development impacts on and adjacent to land held under conservation easement by the Town of Jackson located on Jackson Highlands.

JCC Advisory Role: During 2002, the JCC remained active in its advisory role to the Board of Selectmen and the Zoning Board of Adjustment regarding various natural resource related matters of Town concern.

N.H. Association of Conservation Commissions (NHACC): In 2002, the JCC renewed its membership to the NHACC that had elapsed in 1989. The NHACC provides numerous avenues of information and support for areas of common interest to conservation commissions throughout New Hampshire.

Remembrance: The JCC wishes to acknowledge the passing of Commission member David Moreton. David was an active member of the JCC serving over a period of many years including having been its former Chairman. David, an experienced outdoorsman and committed conservationist, will be greatly missed by the JCC.

Please address comments and questions to: JCC, P. O. Box 84, Jackson, N.H. 03846.

Respectfully submitted,

Wink Lees
Chairman



JACKSON FALLS. JACKSON, N. H.

JACKSON CONSERVATION COMMISSION TREASURER'S REPORT

GENERAL FUND:

Balance on Hand January 1, 2002	\$ 3,560.62
Interest	<u>42.20</u>
	3,602.82
Operational Expenses	<u>699.00</u>
Balance on Hand December 31, 2002	2,903.82

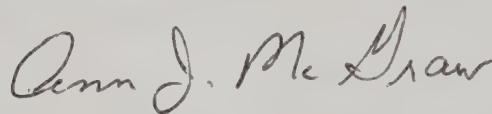
LAND PURCHASE ACCOUNT

Balance on Hand January 1, 2002	\$ 3,932.89
Interest	<u>140.31</u>
Balance on Hand December 31, 2002	4,073.20

CONSERVATION TRUST FUNDS

Balance on Hand January 1, 2002	\$11,190.14
Interest	<u>395.55</u>
Balance on Hand December 31, 2002	\$11,585.69

Respectfully submitted,



Ann J. McGraw, Treasurer

NORTH COUNTRY COUNCIL ANNUAL REPORT

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of the projects are as follows.

Transportation:

- Completed with the NHDOT and member communities the regional bike path map.
- Completed the Route 2 Corridor Study and continue to participate in the Route 2 working group.
- Provided technical transportation assistance to the majority of the communities in our region.
- Coordinated the North Country Transportation Committee.
- Conducted 138 traffic counts in 38 communities.

Economic Development:

- Submitted two EDA economic development applications. (The MWVEC technology village and the Dartmouth Incubator).
- Coordinated the North Country District Economic Development Committee.
- Updated the Comprehensive Economic Development Strategy (CEDS) for the region.
- Finish Phase 1 of the Industrial Park Marketing Program.

Community/Regional Planning:

- Provided technical assistance to 28 towns throughout the region. Participated in the update of 12 master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the Office of State Planning.

Environmental Planning:

- Provided technical assistance to over 38 communities in the area of solid waste and hazardous waste management.
- Coordinated the Household Hazardous Waste collections for 32 communities.
- Conducted solid waste and transfer station evaluations for three community transfer stations.
- Began a pilot fluorescent light collection program.
- Managed a source water protection program for the Department of Environmental Services, which developed methods to help in the prevention of surface intake contamination.
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Many of these programs will continue into the year 2003. We continue to enhance our staff capacity and will be looking to provide additional technical assistance and planning support to all our communities. We presently have nine staff people focusing on providing technical assistance in Transportation, Community Planning, Economic Development and Environmental Planning. Major programs for the year 2003 will be completion of our five-year update of the Comprehensive Economic Development Strategy (CEDS), the development of a Regional Plan (transportation, natural resources, economic development, community planning) and the continued assistance of solid waste management with an emphasis on conducting town evaluations on their solid waste management practices.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely,

Michael J. King
Executive Director

MOUNT WASHINGTON VALLEY ECONOMIC COUNCIL

Dear Neighbors:

It is my privilege as your representative to provide a brief summary of the 2002 activities of the Mt. Washington Valley Economic council. It has been an eventful and dynamic year:

- The Revolving Loan Fund has had a very successful year. The Fund had 6 new loans totaling \$700,000.00 in 2002. There is an overall total of 16 loans.
- Business seminars, “Eggs & Issues,” and “Bits, Bytes and Business” continue to successfully serve area businesses with topical and helpful information.
- An 80-acre parcel of land centered between the 12-member towns of the Economic Council has been purchased to house the Tech Village. Ground breaking will be in the fall of 2003. The property is across from the NH Works building and borders the Saco River.
- The MWV Economic Council’s Business Center in Center Conway now has 6 businesses that are housed in the building. They are Emerlyn Software, Hilltop Technologies, Morpheous Technology, North Country Graphics, Northledge Technologies, and Visual Legacy. Other organizations in the Business Center are School to Career Partnership, SCORE, AARP, and SBDC. In the summer of 2002, a Business Information Center, sponsored by CombiNet, a business and community information network, opened in the Business Center. It is a business resource for anyone who has a business or may want to start a business. There is an extensive line of books from “How to Start” several types of businesses to writing a business plan, videos and a computer that can be used Monday thru Friday 8am-5pm.
- The Regional Planning Committee of the MWV Economic Council held two forums on Workforce Housing in Ossipee and North Conway.

As a 501c (3) non-profit organization, the MWV Economic Council is dedicated to supporting local businesses as well as promoting economic diversity while preserving the region’s natural beauty. Great progress was made last year and the organization is well positioned for 2003.

Dee McClave
MWV Economic Council

VITAL STATISTICSRESIDENT MARRIAGES

<u>Date</u>	<u>Groom's Name</u>	<u>Brides Name</u>	<u>Place of Marriage</u>
05-21-2002	Harding, Parkman D.	Gatchell, Lucretia B.	Jackson, NH
06-15-2002	Gould, Allen S.	Dingman, Joy L.	Harts Location, NH
07-23-2002	Stackhouse, Jeffrey B.	Frydman Robin L.	Jackson, NH
07-27-2002	Woodman, Scott K.	Bessett, Christine A.	Jackson, NH
09-05-2002	Killourie, Kevin J.	Cooper, Nelle P.	Conway, NH
09-28-2002	Johnson, Marc D.	Platt, Sonja L.	North Conway, NH
10-19-2002	White, Nicholas W.	Wiser, Lisa A.	Jackson, NH
12-30-2002	Sukis, Daniel R.	Walker, Marylyn R.	Jackson, NH


BIRTHS

<u>Date</u>	<u>Name of Child</u>	<u>Name of Father</u>	<u>Name of Mother</u>	<u>Place of Birth</u>
01-08-2002	Miller, Margaret Claire	Miller, Benjamin	Miller, Martha	No. Conway, NH
01-24-2002	Badger, Helen Grace	Badger, Michael	Vose, Rachel	No. Conway, NH
04-27-2002	Henry, Marissa Mae	Henry, Frederick	Henry, Tami	No. Conway, NH
05-11-2002	Davis, Benjamin John	Davis, James	Davis, Jill	No. Conway, NH
08-13-2002	Mosston, Jordan Lee	Mosston, Jesse	Mosston, Tracey	Boston, MA
12-01-2002	Miller, Hayden Dunmore	Miller, Gordon	Miller, Emily	No. Conway, NH

RESIDENT DEATHS

<u>Date of Death</u>	<u>Decedent's Name</u>	<u>Father's Name</u>	<u>Mother's Name</u>	<u>Place of Death</u>
05-10-2002	Illsley, James R.	Illsley, James	Warner, Etta	Lebanon, NH
09-02-2002	Carlson, Charles G.	Carlson, Otto	Sjolander, Hilda	No. Conway, NH
09-28-2002	Frost, Margaret M.	Matheson, Angus	Lovell, Zilpha	No. Conway, NH
11-27-2002	Dreghorn, George A.	Dreghorn, William	Copeland, Janice	Jackson, NH
11-30-2002	Hunter, Ione W.	Webb, Don	McElroy, Esther	No. Conway, NH
12-12-2002	Moreton, David O.	Moreton, Theodore	Anderson, Marie	No. Conway, NH
12-16-2002	Sherman, Everett L.	Sherman, Roy	Phetteplace, Grace	No. Conway, NH

Respectfully Submitted



William H. Botsford, Town Clerk

ANNUAL REPORT
of the
SCHOOL DISTRICT
of
JACKSON
New Hampshire

Jackson Grammar School

1806-2003



Art Work by Daphne LeMay

*FOR THE FISCAL YEAR ENDING
JUNE 30, 2002*

SCHOOL DISTRICT OF JACKSON

SCHOOL BOARD

Sarah Pendleton, Chair	Term Expires 2003
Peter Benson	Term Expires 2005
Bob Thompson	Term Expires 2003
(replaced L. Bruce Hill whose term expired in 2004)	

Timothy Scott, Moderator	Term Expires 2003
Lisa Crowther, Treasurer	Term Expires 2003
Martha Miller, Clerk	Term Expires 2003
Grzelak & Co., Auditors	

JACKSON GRAMMAR SCHOOL STAFF

	Salaries 2002-03	Proposed Salaries 2003-04
Anne Kebler, Head Teacher/Sp. Ed.	\$52,837	\$52,837 *
Heather Woodward, Grades 4/5/6	27,500	27,500 *
P. Dexter Harding, Grades 2/3	29,480	29,480 *
Caroline McCrave, Grades K/1	28,730	28,730 *
Margot Robert, Grades 4/5/6	35,567	35,567 *
James Berry, Music (40%)	10,200	10,200 *
Lucretia Gatchell, Art (20%)	5,360	5,360 *
Martha Miller, Phys. Ed. (20%)	5,920	5,920 *
Gaie Mitchell, Guid. Counselor (20%)/Title I (50%)	23,002	23,002 *
Anne Kantack, Nurse	2,510	2,510 **
Carol Saunders, Sp. Ed./Instructional Aide	11,159	11,159 **
Ann Bennett, Secretary	15,414	16,164 **
George Bordash, Maintenance	10,531	10,531 **
Robert Kurz, Bus Driver	15,596	15,596 **
Dennis Lufkin, Bus Driver	13,657	13,657 **
Heather Woodward, Technology Coordinator	4,000	4,000
Summer Program	4,766	4,766
(Jennifer Kebler, Director - \$2,500		
(Alexandra Hill, Asst. Director &		
Water Safety Counselor - \$1,236)		
(Kathleen Maynard, Recreation Counselor &		
Activities/Sports Director - \$1,030)		

* Teachers = Merit Pay (\$1,250/\$1,750)

** Support Personnel = Plus potential of up to 4% performance increase

SCHOOL ADMINISTRATIVE UNIT NO. 9 ADMINISTRATORS

Dr. Carl J. Nelson, Superintendent of Schools
 Dr. Judith S. Wooster, Assistant Superintendent
 Maureen Soraghan, Director of Special Services
 James Hill, Director of Administrative Services
 Becky Jefferson, Director of Budget & Finance
 Sky King, Preschool Coordinator

JACKSON SCHOOL DISTRICT WARRANT

Election of Officers

To the inhabitants of the School District in the Town of Jackson, County of Carroll and State of New Hampshire, qualified to vote on District affairs.

You are hereby notified to meet at the Old Town Hall in said District on Tuesday, 11 March 2003, to elect the following School District Officers. The polls will be open for this purpose from 8:00 a.m. to 7:00 p.m.

ARTICLE 1. To elect a Moderator for the ensuing year.


ARTICLE 2. To elect a Clerk for the ensuing year.

ARTICLE 3. To elect a member of the School Board for the ensuing three years.

ARTICLE 4. To elect a member of the School Board for the ensuing year.

ARTICLE 5. To elect a Treasurer for the ensuing year.

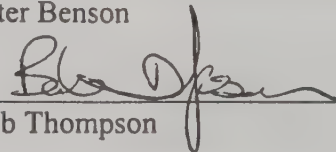
Given under our hands, this 6th day of February, 2003.



Sarah Pendleton

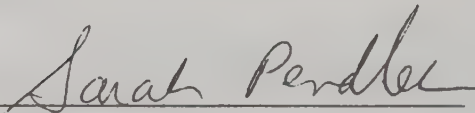


Peter Benson



Bob Thompson

A TRUE COPY OF WARRANT - ATTEST



Sarah Pendleton



Peter Benson



Bob Thompson

**JACKSON SCHOOL DISTRICT WARRANT
STATE OF NEW HAMPSHIRE**

To the Inhabitants of the School District of Jackson, in the County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet at the Town Hall in said District on Monday, March 17, 2003, at 6:30 in the evening to act upon the following subjects:

ARTICLE 1. To see if the School District will vote to raise and appropriate the sum of one hundred and five thousand dollars (\$105,000) to renovate the basement of the Jackson Grammar School in order to develop more instructional space, and authorize the withdrawal of eighty thousand dollars (\$80,000) from the Expendable General Trust Fund (School Building Maintenance Fund) established for that purpose in 1996. (Recommended by the School Board 3-0-0)

ARTICLE 2. To see if the School District will vote to raise and appropriate the sum of one million, fifty-one thousand, one hundred and forty-nine dollars (\$1,051,149) for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations voted in other warrant articles. (Recommended by the School Board 3-0-0).

ARTICLE 3. To see if the School District will vote to raise and appropriate the sum of seventy-five thousand, two hundred and four dollars (\$75,204) to purchase a new school bus and authorize the withdrawal of forty thousand dollars (\$40,000) from the Capital Reserve Fund (School Buses), previously established for this purpose. The balance of thirty-five thousand, two hundred and four dollars (\$35,204) is to come from general taxation. (Recommended by the School Board 3-0-0)

ARTICLE 4. To see if the School District will vote to withdraw the sum of fifteen thousand dollars (\$15,000) from the Expendable Trust Fund (Tuition Trust Fund) to be used to offset expenditures for the 2003-2004 school budget. (Recommended by the School Board 3-0-0)


ARTICLE 5. To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be added to the Capital Reserve Fund (School Buses) previously established for this purpose, with these funds to be offset, in part, by National Forest Reserve funds. (Recommended by the School Board 3-0-0)

ARTICLE 6. To see if the Jackson School District will vote to ratify and confirm a long term tuition contract with the school district of Conway, provided that any combination of at least five of the following Districts (Albany, Bartlett, Eaton, Freedom, Madison, and Tamworth) also vote to ratify and confirm a long-term tuition contract with the Conway School District: such contract to be for a minimum term of 20 years, subject to automatic annual renewal thereafter; to provide in the tuition payment for costs of operation of facilities used by each town in accordance with a ratio of 35% equalized value of each town and 65% of the town's average daily membership and to provide for the payment of capital costs of such facilities in accordance with a ratio of the respective equalized valuations of the towns; to provide that each town will bear a portion of the Facilities Maintenance Fund in accordance with the same ratio of respective equalized valuations; and to authorize the Board to negotiate such other and further terms of the agreement as it may decide in the best interests of the District. (Recommended by the School Board 3-0-0)

ARTICLE 7. That the voters of the Jackson School District vigorously oppose any and all unfounded and under-funded federal educational mandates including but not limited to those contained in the recently enacted No Child Left Behind Law, as well as those mandates historically unfunded within the IDEA/Special Education Laws. (Recommended by the School Board 3-0-0)

ARTICLE 8. To transact any other business that may legally come before this meeting.

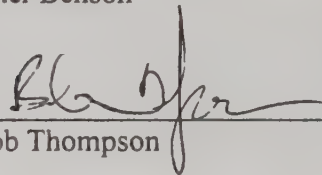
Given under our hands, this 6th day of February 2003.



Sarah Pendleton




Peter Benson



Bob Thompson

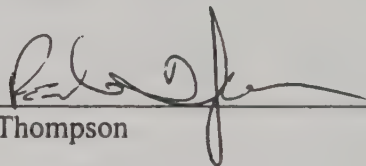
A TRUE COPY OF WARRANT - ATTEST



Sarah Pendleton



Peter Benson



Bob Thompson

JACKSON SCHOOL DISTRICT MEETING

March 18, 2002

MINUTES

The annual meeting of the Jackson School District was held at the Jackson Town Hall on Monday, March 18, 2002. Moderator Tim Scott called the meeting to order at 7:05pm.

A motion from the floor to **dispense with the reading of the check list** was moved and seconded. There being no discussion, **a vote was taken and the motion passed.**

A motion was introduced to **dispense with the reading of the warrant.** Moved, seconded. No discussion, **a vote was taken, the motion passed.**

Sarah Pendleton thanked Mr. Dudley Davis, for his outstanding dedication, service, and tireless search for information for the people of Jackson during his time on the Jackson School Board.

ARTICLE 1. Shall the School District accept the provisions of RSA 195 (as amended) providing for the establishment of a cooperative school district, together with the School District of Bartlett, in accordance with the provisions of the proposed articles of agreement filed with the school district clerk? (Recommended by the School Board 3-0)

The article was moved and seconded.

Discussion:

- Dudley Davis: “thanks for turning out. Please refer to the letter generated by Michelle Rober if you have any questions. Been in touch with Fryeburg Academy and Gorham High School. Jackson to Kennett = 13.2 miles; Jackson to Fryeburg Academy = 19.6 miles; Jackson to Gorham High School = 20.1 miles.
- What is the current capacity at Gorham High School?
- Dudley Davis: Current enrollment at GHS is 370 in grades 6-12. also, Gorham is rated, of 164 NH schools, 5 to 7, top of the scholastic scale. We do have a lot of options, but I urge 100% vote in favor of article 1, to keep all options open. Mr. Davis made a motion to refer his research (on Fryeburg & Gorham) to the new school board, so when the time comes, they will research all options for sending Jackson students to 9-12 grades. Moderator, Tim Scott directed that the motion be made again under “new business” at the end of the meeting.
- Jackson’s size is an advantage in a number of ways. Other towns don’t have these options (Fryeburg, Gorham). The debate is not only a 2-town coop, it is what are our options to educate our students, we need to keep an open mind to the many options.
- Sarah Pendleton: Gorham & Fryeburg should be looked into as options. This has not yet been done in an official capacity. This should be on-going if we approve the articles of agreement for the Jackson Bartlett school here tonight. It would be unwise to defeat the articles tonight, because we do not know the status of Gorham or Fryeburg.
- Bruce Hill: Support the passage of article 1. We should spend some effort looking into a valley wide school. It is important to continue this process, there has been a lot of work done so far, if you pass this tonight, it doesn’t mean that we will have a Jackson Bartlett school, we’ll just look at the options along the way
- Ray Abbott: What Bruce just said. If the coop doesn’t fly, then they will look into Fryeburg or Gorham, why bother looking into a 2-town coop now?

- I don't want to take a position on our options now, I don't know enough about it now. What I do know is that not all the issues were present to us. This would take the power out of our hands, and Jackson could no longer vote as a town.
- The planning committee did hold hearings to try to answer the questions, to hear that its just been sprung is not really fair.
- Sarah P.: I understand what you are saying. If that is the sentiment, then this town will never vote to form a coop. You no longer function as a solitary town. We get far too territorial, you need to look at the larger picture. Our interests are very similar to Bartlett's. While I understand your position, this is the nature of a coop. It is the case, that is how cooperatives function... which means we are looking at tuition agreements.
- Dudley D.: I've been on the board for 6 years, been on every major committee. In all my contact with the boards, the Bartlett board is honest, sincere. Vickie Harlow is here tonight from the Bartlett board. Frankly, I have all the faith in the world, I know Ray (Abbott) has a point, I understand what's been brought up. If we turn this down tonight, we'll never know what it will cost. You and I know its not going to be affordable...we should at least pursue it. United we stand. I think I have a lot of faith in Bartlett, but I do feel we must pursue what we have begun with all these meetings. If we can't afford it, Bartlett won't vote for it. No matter how you spin it...Bartlett won't vote for it if it isn't affordable.
- Two years of study have already gone into this.
- Carol Brown: If we vote in favor, could we have a hearing prior to the vote on the bond so we could compare numbers, so the voter would know?
- Sarah P.: Absolutely. From what I hear bond issues take a few years to pass traditionally.
- My concern is that if we vote it down, we are at Conway's mercy. It would be naïve of us to think we could just send our kids to Gorham.
- Candy Mays: We are trying to help our kid's education. We would be at the mercy of Gorham or Fryeburg if we close doors by voting this down tonight. We'll have power in the numbers. I felt empowered when I left that hearing, that people worked together. I feel comfortable that they would do the right thing.
- Karen Burton: The school system in Gorham or Fryeburg shows us that a small school can work.
- Bob Thomson: It's not that I don't trust the people in Bartlett. Bartlett has fewer options than we do. Didn't SAU9 send a letter to Gorham about paying tuition to send our students there? Gorham said they had room. Discussion has already begun between SAU9 and Gorham. Every time we vote something down, our taxes don't go up, and the next year we seem to end up with more options.
- Dave Mason: I don't have any kids in the school, or grandkids in the school. I've been her 10 years, and all I have heard is complaints with the current Kennett High School. It is interesting that we have some kind of Jackson monolith to voting. As though there is a line, at the town meeting last week. No one could agree on anything. It's a little silly to suggest we need to protect our vote.
- Angus Badger: It is clear when we come to the bond vote that Bartlett has fewer options than we do. Jackson has potentially more options, although any parent can choose to send a kid to Gorham. The decision to vote this down, plan B, we'll be at the mercy of Conway. I would like to hear from the school board...how we should proceed. In other words, what is plan B if we vote this down. This will weigh on how we vote on this. If your plan B is not good, that will influence how I will vote here tonight.
- Sarah P: There is no articulated plan B. As we have heard, from a few citizens, there is information about Gorham and Fryeburg. The withdrawal process of Conway made them find out what our options would be. This town has voted for 2 years in a row, to continue to study a

cooperative with Bartlett. It would be foolish to turn down now, even though there is no plan B in place. We are not locked into anything.

- Bruce Hill: There is no 8-town process right now. There are some really bad feelings between the southern towns and Bartlett & Jackson. Thinking about a valley wide school district is a direction we should take. Going back to the drawing board on an 8-town coop. I believe it is important to trust the voters of our 2 communities. We will not know what makes sense if we don't vote this to move forward.
- Anne Kantack: One piece of the discussion that has not been mentioned...one reason for a 2-town coop is to have a school in our own community. Neither Fryeburg or Gorham is a viable option...they are further away from Conway.

Discussion ended. A vote by written ballot was taken by the supervisors of the checklist.

The motion passed 111 YES 27 NO

ARTICLE 2 To see if the School District will vote to raise and appropriate the sum of nine hundred thirty-five thousand, eight hundred twenty-nine dollars (\$935,829.00) for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment of the statutory obligations of the District. This article does not include appropriations voted in other warrant articles. (Recommended by the School Board 3-0)

The article was moved and seconded.

Discussion:

- The tax rate is down 54 cents per thousand.
- Why the increase in guidance services?
- A new position, paying that person appropriately.

A vote was taken and the motion passed.

ARTICLE 3 To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be placed in the Capital Reserve Fund (School Buses), previously established for this purpose, with these funds to be offset by National Forest Reserve in the amount of fifteen thousand dollars (\$15,000). (Recommended by the School Board 3-0)

The article was moved and seconded.

No discussion.

A vote was taken and the motion passed

ARTICLE 4 To see if the School District will vote to raise and appropriate the sum of up to fifteen thousand dollars (\$15,000) to be added to the Expendable General Trust Fund (School Building Maintenance Fund) established for that purpose in 1996, with these funds to be offset, in part, by National Forest Reserve, and the balance to be raised by taxes (Recommended by the School Board 3-0)

The article was moved and seconded.

Discussion:

- Is the feasibility of renovating the basement, to accommodate space needs going up?
- Bruce – Jackson School passed accreditation, but the space is inadequate. To consider all options, we directed the SAU to look into renovating the building up. Enrollment statistics forecast inadequate space.
- One room is used for art, music and special ed...it is also a hallway to the upstairs. There is a lack of space for servicing students with special needs or title one.
- The basement is no good. There's a lot of things going on...if we can make due, lets make due.
- One of the tremendous concerns, was how well the school fits in architecturally with the town. To build up would be a tremendous effort. Don't waste a lot of money exploring that option.

A vote was taken and the motion passé.d

ARTICLE 5 To see if the School District will vote to withdraw the sum of fifteen thousand dollars (\$15,000) from the Expendable Trust Fund (Tuition Trust Fund) to be used to offset expenditures for the 2002-2003 school budget. (Recommended by the School Board 3-0)

The article was moved and seconded.

No discussion

A vote was taken and the motion passed.

ARTICLE 6 To transact any other business that may legally come before this meeting.

A motion was made that any future board should keep in mind all options for secondary education.

The motion was seconded.

The motion was formalized "To instruct the school board to investigate all options for our 9-12 education."

- The school board has a tremendous challenge ahead of them. With that, Sarah is the only board member with any experience. You should fill that vacancy with some experience.
- Why not retain Dudley Davis's services until that spot is open?

A vote was taken and the motion passed.

There being no other business, the meeting was adjourned at 9:40pm

Respectfully Submitted,



Martha Miller
School District Clerk

SUPERINTENDENT'S REPORT

By Dr. Carl J. Nelson

To The Citizens of Jackson:

As the schools in SAU #9 look forward to the 2003-2004 school year, we will continue to strive for excellence in education. We remain committed to the improvement of student achievement through the Continuous Improvement Process that has been in place for the past five years. This process allows us to make data-driven decisions, which enables staff and administrators to focus energies and resources in the areas that have been identified for improvement. The data obtained from our standardized testing program, postgraduate surveys, and other locally gathered information guides further curriculum and staff development, and also provides guidance with regard to budgeting and resource allocations.

In February we published our fourth School Report Card for each individual school. In the spring, administrators throughout SAU #9 will conduct meetings with parents and community members to review School Report Cards for their schools. The SAU #9 and School Report Cards contain such data as testing results, post graduate surveys, and demographic information which are available at the individual schools and the SAU #9 office.

The issue of inadequate secondary school facilities still remains a major concern in the Mount Washington Valley. To address this issue, the Conway School Board has developed long-term (20 year) tuition contracts. The tuition contracts contain a provision for a bond issue that will construct a new, Valley-wide high school for students in grades 9-12. Jackson voters will be asked to consider authorizing the School Board to enter into the tuition contract with Conway.

We remain very impressed with the dedication and quality of the people who serve the communities of SAU #9 and the Jackson School District. We have been equally impressed with the Valley's desire to improve and support education. The board and this administration have made every effort to maintain and improve the high quality of education and the delivery of services to our students and community, and at the same time control spending to the extent possible. We ask you to remember that an investment in education is an investment in our future and the future of the Mount Washington Valley.

**JACKSON GRAMMAR SCHOOL
PRINCIPAL'S REPORT
By: Anne Kebler**

Building community has continued to be a primary theme this year within the Jackson school community. We have many new initiatives that have helped us build this community beyond the school walls. A wonderful case in point is our weekly all school meeting. Every Tuesday morning, the school meets together to discuss connections we are making within our community, the events and schedule of the week, concerns and suggestions brought to the meeting by students and staff members alike. There has been a strong emphasis on encouraging all members of our community to participate in this meeting.

When we speak of community, we refer not only to our students, staff, and parents, but also to the wider Jackson community and any member interested in learning more about what goes on in our school. With the beginning of each meeting we start with an activity called connections. Originally I led connections myself, but now each week it is facilitated by a volunteer student. The activity is five minutes in length, and offers each and every member of the meeting an opportunity to talk about a connection they have made in school or within the Jackson community. Our students are leading this activity well, and it is very exciting to watch the leadership skills grow as students take on more roles within the school gathering. This meeting is held every Tuesday morning at 8:35 a.m. and lasts until 9:00 a.m. We welcome your attendance.

We are in the second year of a newly formed upper grade configuration. Classes at the Jackson Grammar School this year remain the same as we enter our second year of the newly formed 4-5-6 upper grade configuration, which includes 26 students taught by two teachers. There continues to be a K-1 classroom (16 students) and 2-3 classroom (13 students).

We are very fortunate to have a new upper grade teacher join our staff, Margot Robert. Margot comes to us with 10 years of teaching experience, and a recently earned Masters of Education degree in educational leadership from Harvard Graduate School. She has added a great deal of energy to our staff, and has been a very welcomed addition.

Professional growth continues to be a strong commitment to our staff. The overall theme of our professional growth has been through the development of a "professional learning community". As a result of training I participated in this summer, the staff dedicates two afternoons a month to participation in structured conversation around student achievement, student work, and current instructional practice.

"The most promising strategy for sustained, substantive school improvement is developing the ability of school personnel to function as professional learning communities." (DuFour & Eaker 1998)

Our practice of participating in a professional learning community comes from much of DuFour & Eaker's work as well as the Coalition for Essential Schools and National School Reform. It has become a major focus of our continuous improvement model, and we are confident that this practice will provide quality enhancement of student achievement. It is exciting work, and has been met with a great deal of enthusiasm. As many may remember, as a result of our school approval and accreditation by the New England Association of Schools and Colleges, we were asked to immediately begin to study the current space issues we face in our school. The school board has worked with the administration to look at all options with regard to providing better instructional space for our students, and has unanimously voted to pursue the renovation of our basement. This space would be used for our Arts and Music/Instrumental programs, so that we are able to develop instructional space, as well as private meeting space for our parents and students. The board and administration have been working with the local firm, H.E. Bergeron Engineers, to generate estimated costs of this project. We are in the process of organizing a small building committee to include our art and music teachers, a classroom teacher, parent, board member, and principal to define our needs for this space. We are very excited about this coming project.

We continue to engage the wider community when we design our curriculum. Many of our current curriculum themes have included studies of the town of Jackson. In the 2-3 classroom, and 4-5-6, students have continued to study the Wildcat River, and other local geographical areas. In addition, the K-1 classroom has been designing and preparing a "community garden" with the local preschool.

The SAU # 9 annual theme this year is *the arts for learning, the arts for living*. In the spirit of that theme, our arts teachers have done a fabulous job of integrating the arts into the curriculum. Examples of this can be seen by the integration of arts during the study of Egypt in the 4-5-6, a parallel process while studying China in the 2-3 classrooms, and the integration of the arts in the K-1 classroom while studying whales. In addition, our music teacher, Mr. Berry, brought the entire 4-5-6 classes to the Portland Symphony Orchestra, after implementing a pen pal program between orchestra members and JGS students. This field trip was so successful that we are working towards an all school field trip this spring to the Boston Aquarium. We invite any volunteers to join us should they be interested.

Our volunteer program has never been better, and we feel very much appreciated by our parents and extremely lucky for all they offer us. With their help and the involvement of many others, our school continues to offer a unique individual education to each of our students. We are very proud of the progress we have made these past years as a staff and school, and continue to affirm our commitment to building an inclusive network that involves all members of the Jackson Community.

BARTLETT SCHOOL DISTRICT
 2002-2003 TUITION CALCULATIONS
 OCTOBER, 2002

	ACTUAL ELEM. GENERAL FUND EXPENDITURES 2001-2002	CORRESPONDING MS-25 LINE # JUNE 30, 2002
1100 Regular Education	1,403,086.87	Page 7, Line 1
1200 Special Education	500,401.08	Page 7, Line 2
1400 Co-Curricular Education	48,249.83	Page 7, Line 4
2100 Student Support Services	233,631.80	Page 7, Line 5
2200 Instructional Staff Support Services	108,174.76	Page 7, Line 6
2300 General Administration	206,675.94	Page 7, Line 7
2400 School Administration	188,460.91	Page 7, Line 8
2600 Operation/Maintenance of Plant	257,525.30	Page 7, Line 10
2700 Student Transportation	114,488.62	Page 7, Line 11
2800 Central (Evaluation Services)	1,106.22	Page 7, Line 12
TOTAL ELEM. GENERAL FUND EXPENSES	\$3,061,801.33 *	Page 7, Line 14
LESS: Revenue (Phys Ed, etc)	0.00	Incl Page 7, Line 1
LESS: Transportation	(114,488.62)	Page 7, Line 11
LESS: Spec. Educ.(Bartlett Only)	(180,387.68)	Incl Page 7, Line 2
LESS: Spec. Educ. Psych. (2140) (Bartlett Only)	(5,413.49)	Incl Page 7, Line 5
TOTAL FOR TUITION CALCULATION	\$2,761,511.54	
DIVIDED BY 2001-2002 ADM	333.2	
	\$8,287.85	
PLUS 2% RENTAL FEE (2002-2003)	\$360.21	
2002-2003 TUITION RATE	\$8,648.06	

*Does not include Federal Projects/Lunch

CONWAY SCHOOL DISTRICT
2002-2003 HIGH SCHOOL TUITION CALCULATIONS
OCTOBER, 2002

	ACTUAL HIGH SCHOOL GENERAL FUND EXPENDITURES 2001-2002
1100 Regular Education	2,580,276.50
1200 Special Education	1,055,056.36
1300 Career/Technical Education	536,074.93
1400 Co-Curricular Education	248,781.23
2120 Guidance Services	278,192.73
2130 Health Services	41,042.90
2140 Psychological Services	49,699.93
2150 Speech Services	26,151.58
2160 Occupational/Physical Therapy Services	2,265.00
2190 Other Support Services	72,136.16
2210 Improvement of Instruction	71,430.83
2220 Educational Media	82,764.00
2310 School Board Services	50,979.33
2320 Office of Superintendent	226,604.84
2400 School Administration	454,255.03
2620 Operation/Maintenance of Plant	1,135,094.63
2720 Pupil Transportation	254,040.98
2800 Evaluation Services	797.23
2900 Other Support Services	155,852.24

TOTAL HIGH SCHOOL GENERAL FUND EXPENSES	\$7,321,496.43 *
LESS: Revenue-Driver Educ	(40,050.00)
LESS: Revenue-Voc Exchange	(20,788.17)
LESS: Revenue-CoCurricular	(4,344.00)
LESS: Transportation	(254,040.98)
PLUS: HS Student Activities Transp.	31,242.88
LESS: Spec. Educ.(Conway Only&Direct Reim)	(604,977.19)
LESS: Spec. Educ. Psych. (2140) (Conway Only)	(10,595.93)

TOTAL FOR TUITION CALCULATION	\$6,417,943.04
DIVIDED BY 2001-2002 HIGH SCHOOL ADM	878.3

PLUS 2% RENTAL CHARGE (2002-2003)	\$7,307.23
	\$301.81

2002-2003 CONWAY HIGH SCHOOL TUITION RATE	\$7,609.04

*Does not include Federal Projects/Lunch

GRZELAK & COMPANY, PC, CPA's

P.O. Box 8 - Laconia, NH 03247

Tel 524-6734 Fax 524-6071

American Institute of CPA's (AICPA)

NH Society of CPA's (NHSCPA)



INDEPENDENT AUDITOR'S REPORT

To the School Board
Jackson School District
Jackson, New Hampshire

We have audited the accompanying general-purpose financial statements of the Jackson School District as of and for the year ended June 30, 2002, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Jackson School District's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Jackson School District as of June 30, 2002, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Jackson School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

A handwritten signature in cursive script that reads "Grzelak and Company, P.C.".

GRZELAK AND COMPANY, P.C., CPA's
Laconia, New Hampshire
August 13, 2002

JACKSON SCHOOL DISTRICT

Balance Sheet

June 30, 2002

	<u>General Account</u>
<u>ASSETS:</u>	
Cash	\$120,689.55
Interfund Receivable	2,248.27
Other Receivables	<u>754.00</u>
TOTAL ASSETS	\$123,691.82
 <u>LIABILITIES AND FUND EQUITY:</u>	
Other Payables	\$ 674.65
Accrued Expenses	962.76
Deferred Revenues	22,734.15
Unreserved Fund Balance	<u>\$ 99,320.26</u>
TOTAL LIABILITIES AND FUND EQUITY	\$123,691.82

STATEMENT OF REVENUES

For the Fiscal Year Ended June 30, 2002

	<u>General Account</u>	
<u>REVENUE FROM LOCAL SOURCES:</u>		
Total Assessments	\$451,261.00	
Tuition (Regular Day School)	2,000.00	
Tuition (Summer School)	897.00	
Transportation Fees	2,520.00	
Earnings on Investments	2,568.18	
Other Local Revenue	<u>595.38</u>	
TOTAL LOCAL REVENUE		\$459,841.56
 <u>REVENUE FROM STATE SOURCES:</u>		
Adequacy Aid (State Tax)	<u>\$348,362.00</u>	
TOTAL REVENUE FROM STATE SOURCES		348,362.00
 <u>REVENUE FROM FEDERAL SOURCES:</u>		
Federal Forest Reserve	<u>\$ 17,263.85</u>	
TOTAL REVENUE FROM FEDERAL SOURCES		17,263.85
 <u>REVENUE FROM OTHER SOURCES:</u>		
Transfer From Other Expendable Trust Fund	<u>\$ 15,000.00</u>	
TOTAL REVENUE FROM OTHER SOURCES		<u>\$ 15,000.00</u>
 TOTAL REVENUE		 \$840,467.41

JACKSON SCHOOL DISTRICT
ESTIMATED REVENUE
2003-2004

	ACTUAL RECEIPTS 2001-2002	ESTIMATED REVENUE 2002-2003	ESTIMATED REVENUE 2003-2004
	-----	-----	-----
Unencumbered Balance	123,793	99,320	0
REVENUE FROM STATE SOURCES:			
School Building Aid	0	0	0
Catastrophic Aid	0	15,800	0
REVENUE FROM FEDERAL SOURCES:			
Chapter 1 Grant	14,553	13,800	17,760
Chapter V Grant	466	1,500	1,500
Special Educ. Grants	2,013	2,800	3,742
Title II Grant	9,074	9,300	7,602
Title IV Drug Free Schools	145	0	844
Small Rural School Achievement Program	0	0	11,728
Milk Reimbursement	638	400	400
National Forest Funds	17,264	19,357	0
Medicaid Reimbursement	0	0	0
REVENUE FROM LOCAL SOURCES:			
Private Tuition	2,000	0	0
Tuition, Other Summer School	897	0	0
Now Interest	2,568	2,500	2,500
Transportation	2,520	0	2,520
Other Local	595	0	0
Sale of Milk	626	800	800
Expendable Trust-Tuition	15,000	15,000	15,000
Expendable Trust-Tech/Maint	0	0	0
Capital Reserve-School Bus	0	0	0
Total Revenue	----- 192,153	----- 180,577	----- 64,396
STATE OF NH EDUCATION TAX	348,362	390,812	447,345
DISTRICT ASSESSMENT	451,261	394,440	539,408
GRAND TOTAL REVENUE	----- \$991,776	----- \$965,829	----- \$1,051,149 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT
 BUDGET COMPARISON BY FUNCTION
 2003-2004

	ADOPTED BUDGET 2001-2002	ACTUAL EXPENSES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
1100 Regular Education	510,428	427,089	490,933	590,592
1200 Special Education	77,637	89,664	66,495	55,154
1400 Co-Curricular	6,731	6,607	6,701	6,901
2120 Guidance Services	7,555	8,972	10,364	11,626
2130 Health Services	2,828	2,714	2,889	3,000
2140 Psychological Services	1,000	2,919	1,000	2,500
2150 Speech Services	2,800	246	800	1,300
2160 Physical/Occupational Services	12,000	6,856	12,000	12,000
2210 Improvement of Instruction	14,363	16,718	16,347	21,650
2220 Educational Media Service	450	33	250	1,250
2310 School Board Services	26,432	20,172	22,044	23,097
2320 Office of Superintendent	59,835	59,835	70,690	73,463
2410 Office of Principal	60,347	60,889	68,823	72,299
2620 Op/Maintenance of Plant	71,964	66,450	60,828	60,606
2720 Pupil Transportation	72,610	64,669	75,865	70,085
2810 Evaluation Service	1,000	855	1,000	1,000
2835 Staff Services	200	252	200	250
5100 Debt Service	0	0	0	0
5221 Food Service	1,200	1,471	1,200	1,200
5250 Transfer to Capital Reserve/ Expendable Trust Funds	30,000	30,000	30,000	0
Total Operating Budget	\$959,380	\$866,411	\$938,429	\$1,007,973
FEDERAL PROJECTS FUNDS:				
Title VI Grant	1,500	466	1,500	1,500
Spec Educ Grants	2,500	2,013	2,800	3,742
Chapter 1 Grant	10,000	14,553	13,800	17,760
Title II Grant	0	540	700	0
Title IIA-Class Size Reduction	0	8,534	8,600	7,602
Title IV-Drug Free Schools	0	145	0	844
Small Rural School Achievement Program	0	0	0	11,728
Unanticipated Grants	0	0	0	0
Grand Total Appropriation	\$973,380	\$892,662	\$965,829	\$1,051,149 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
1100 REGULAR EDUCATION					
1100 110	77 Salaries, Teachers	106,550	99,910.00	111,110	121,277
1100 110	67 Salaries, Music-Vocal & Instrum.	14,252	9,400.00	10,200	10,200
1100 110	11 Salaries, Art	4,571	4,571.00	5,360	5,360
1100 110	69 Salaries, Phys Ed	5,902	4,477.57	5,920	5,920
1100 110	78 Salaries, Instructional Aide	0	0.00	0	11,159
1100 120	76 Salaries, Substitutes	2,000	3,324.10	2,000	2,000
1100 211	39 Health Insurance	28,392	21,343.54	25,084	43,846
1100 220	38 Fica	10,196	9,608.14	10,296	11,928
1100 232	42 Teachers' Retirement	3,165	2,820.19	2,867	3,202
1100 250	43 Unemployment	352	136.31	333	381
1100 260	44 Workers' Compensation	1,253	771.98	1,265	1,466
1100 840	200 Performance Based Salary	0	0.00	0	12,761
Sub Total Function 1100 Salaries/Benefits		176,633	156,362.83	174,435	229,500
1100 321	28 Cont Serv-Foreign Language	0	0.00	0	0
1100 321	120 Tin Mountain Project	2,250	2,670.00	2,670	3,000
1100 321	155 Cont Serv-Reading Specialist	500	228.00	500	500
1100 321	170 Enrichment Program	1,500	1,121.57	1,500	1,500
1100 330	120 Contr. Serv-School to Career	630	630.00	655	690
1100 430	118 Repairs to Equipment	1,400	1,559.47	1,500	1,500
1100 560	102 Tuition-Jr High	111,000	102,682.43	124,500	126,000
1100 560	103 Tuition-High School	201,000	143,738.55	169,763	211,167
1100 610	11 Supplies, Art	730	715.56	750	700
1100 610	23 Supplies, Lang Arts	800	243.98	1,025	650
1100 610	28 Supplies, Foreign Language	500	151.02	500	300
1100 610	32 Supplies, Health	360	185.07	200	200
1100 610	61 Supplies, Math	1,000	2,704.34	1,000	500
1100 610	67 Supplies, Music	100	211.31	0	250
1100 610	69 Supplies, Phys Ed	400	407.11	400	300
1100 610	80 Supplies, Science	1,000	1,003.80	500	550

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
1100 610	81 Supplies, Social Studies	650	477.07	400	200
1100 610	83 Supplies, General	2,500	2,449.68	2,500	2,500
1100 610	138 Supplies, Computer	1,000	651.73	1,000	1,000
1100 641	11 Books, Art	0	0.00	50	0
1100 641	23 Books, Language Arts	875	1,138.82	900	850
1100 641	59 Periodicals	220	29.00	220	150
1100 641	61 Books, Math	0	438.90	300	300
1100 641	67 Books, Music	320	0.00	275	600
1100 641	69 Books, Physical Education	0	2.38	0	0
1100 641	80 Books, Science	0	0.00	350	300
1100 641	81 Books, Social Studies	100	1,336.30	440	975
1100 642	138 Software, Computer Lit	1,000	723.11	1,000	2,000
1100 731	11 New Equipment, Art	0	0.00	0	1,000
1100 731	67 New Equipment, Music	460	1,226.31	640	450
1100 734	138 New Equipment, Computers/Technology	2,500	2,416.16	2,960	2,960
1100 739	83 New Furniture, General	1,000	1,584.38	0	0
Sub Total Function 1100 Other		333,795	270,726.05	316,498	361,092
TOTAL 1100 REGULAR EDUCATION		\$510,428	427,088.88	\$490,933	\$590,592
1200 SPECIAL EDUCATION					
1200 110	78 Salaries, Aide	10,518	11,020.80	10,833	6,696
1200 110	82 Salaries, Teacher	24,999	24,499.50	24,044	26,947
1200 211	39 Health Insurance	8,303	8,226.47	9,967	5,853
1200 220	38 Fica	2,717	2,723.18	2,668	2,574
1200 232	42 Teacher Retirement	742	632.07	620	711
1200 250	43 Unemployment	72	31.11	72	72
1200 260	44 Workers' Compensation	334	205.72	328	316
1200 840	200 Performance Based Salary	352	-0.00	1,163	1,285

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
		Sub Total Function 1200 Salaries/Benefits	48,037	47,338.85	49,695	44,454
1200	330	135 Extended School Yr Program	1,500	508.33	1,000	2,000
1200	330	991 Cont Serv-Diagnostic Serv	500	0.00	500	500
1200	560	109 Tuition, Special Education	27,300	41,608.34	15,000	8,000
1200	610	82 Supplies, Special Ed	200	208.02	200	200
1200	641	82 Books, Spec Educ	100	0.00	100	0
		Sub Total Function 1200 Other	29,600	42,324.69	16,800	10,700
		TOTAL 1200 SPECIAL EDUCATION	\$77,637	89,663.54	\$66,495	\$55,154
		1400 CO-CURRICULAR				
1400	110	77 Salaries, Summer Program	4,454	4,400.00	4,454	4,454
1400	220	38 Fica	341	336.60	341	341
1400	260	44 Workers' Compensation	42	25.80	42	42
1400	330	120 Stipend, Co-Curricular OM	300	300.00	300	300
1400	330	170 Artist in Residence	500	500.00	500	500
1400	520	143 Student Accident Insurance	250	180.00	220	220
1400	610	83 Supplies, Soccer	200	200.00	200	200
1400	610	100 Supplies, Co-Curricular(Summer)	500	664.88	500	700
1400	739	83 New Equipment, Co-Curricular	0	0.00	0	0
1400	840	200 Performance Based Salary	144	0.00	144	144
		TOTAL 1400 CO-CURRICULAR	\$6,731	\$6,607.28	\$6,701	\$6,901

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION	OBJ	DEPT	DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
2120 GUIDANCE SERVICE							
2120	110	77	Salaries, Guidance Counselor	6,040	6,199.67	6,200	6,572
2120	211	39	Health Insurance	0	1,013.19	2,535	2,564
2120	220	38	Fica	462	474.26	474	503
2120	250	43	Unemployment	36	15.55	37	39
2120	260	44	Workers' Compensation	57	34.98	58	62
2120	330	120	Testing, Achievement	760	1,078.10	760	1,185
2120	610	31	Supplies, Guidance	200	156.32	300	200
2120	840	120	Performance Based Salary	0	0.00	0	501
TOTAL 2120 GUIDANCE SERVICES				\$7,555	8,972.07	\$10,364	\$11,626
2130 HEALTH SERVICES							
2130	110	32	Salaries, School Nurse	2,373	2,360.60	2,436	2,510
2130	220	38	FICA, School Nurse	181	180.58	186	192
2130	250	43	Unemployment	24	5.18	15	15
2130	260	44	Workers' Comp., School Nurse	22	11.58	23	24
2130	610	32	Supplies, Health	150	156.45	150	150
2130	840	120	Performance Based Salary	78	0.00	79	109
TOTAL 2130 HEALTH SERVICES				\$2,828	\$2,714.39	\$2,889	\$3,000
2140 PSYCHOLOGICAL SERVICES							
2140	330	120	Psych Testing/Counseling	1,000	2,918.50	1,000	2,500
TOTAL 2140 PSYCHOLOGICAL SERVICES				\$1,000	\$2,918.50	\$1,000	\$2,500

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC- TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
2150 SPEECH SERVICES					
2150 330	120 Speech Services	2,500	0.00	500	1,000
2150 610	82 Supplies, Speech	300	246.40	300	300
TOTAL 2150 SPEECH SERVICES		\$2,800	\$246.40	\$800	\$1,300
2160 PHYSICAL/OCCUPATIONAL SERVICES					
2160 330	120 Phys/Occup Therapy	12,000	6,855.75	12,000	12,000
TOTAL 2160 PHYSICAL/OCCUP. SERVICES		\$12,000	\$6,855.75	\$12,000	\$12,000
2210 IMPROVEMENT OF INSTRUCTION					
2210 120	77 Salary, Mentor Stipend	0	500.00	0	0
2210 120	138 Technology Coord. Stipend	4,000	4,000.00	4,000	4,000
2210 220	38 FICA	306	397.90	306	306
2210 232	42 Teacher Retirement	119	103.22	103	106
2210 260	44 Workers Compensation	38	23.17	38	38
2210 240	17 Course Reimbursement	3,600	2,207.00	4,200	0
2210 240	1017 Course Reimbursement (Adm)	2,100	3,960.00	1,000	0
2210 322	45 Staff & Curriculum Development	2,500	4,152.08	5,000	2,500
2210 550	70 Printing, Curriculum	300	0.00	300	300
2210 320	120 Professional Develop/Course Reim	1,000	1,021.38	1,000	14,000
2210 641	71 Professional Books/Periodicals	400	353.55	400	400
TOTAL 2210 IMPROVEMENT OF INSTRUCTION		\$14,363	\$16,718.30	\$16,347	\$21,650

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
2220 EDUCATIONAL MEDIA SERVICE					
2220 330	120 Cont Serv-Librarian	0	0.00	0	1,000
2220 430	120 Cont Serv-Multi Media	200	33.00	0	0
2223 430	120 Cont Serv-AV Repair	250	0.00	250	250
TOTAL 2220 EDUCATIONAL MEDIA		\$450	\$33.00	\$250	\$1,250
2310 SCHOOL BOARD SERVICES					
2310 110	74 Salaries, School Board	7,200	7,200.00	7,200	7,200
2310 220	38 FICA	413	550.80	551	551
2310 380	47 Census	200	0.00	200	200
2310 522	35 Insurance, Umbrella	193	212.00	233	336
2310 523	37 Insurance, Treas. Bond	176	118.28	130	130
2313 110	74 Salary, Treasurer	600	600.00	600	600
2314 380	74 Salary, Clerk	25	25.00	25	25
2317 330	47 Audit	1,600	2,500.00	2,500	3,000
2318 330	47 Legal/Professional Services	6,000	247.00	6,000	6,000
2318 320	120 Secondary School Feasibility Study	5,000	2,078.85	0	0
2319 330	120 Fixed Asset Inventory	50	22.00	30	30
2319 330	21 NCEF Membership	150	109.20	150	300
2319 330	117 School Board Expenses	2,000	1,740.97	1,500	1,800
2319 380	47 Salary, Moderator	25	25.00	25	25
2319 540	70 Advertising/Printing	1,000	3,139.11	1,000	1,000
2319 550	70 Printing, School/Community	300	78.00	300	300
2319 810	21 Dues, NHSBA	1,500	1,525.60	1,600	1,600
TOTAL 2310 SCHOOL BOARD SERVICES		\$26,432	\$20,171.81	\$22,044	\$23,097

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
2320 OFFICE OF SUPERINTENDENT					
2320	311 104 SAU #9 Share	59,835	59,835.00	70,690	73,463
TOTAL 2320 OFFICE OF SUPERINTENDENT		\$59,835	\$59,835.00	\$70,690	\$73,463
2410 OFFICE OF PRINCIPAL					
2410	110 72 Salary, Principal	24,500	24,499.50	27,254	25,890
2410	120 75 Salary, Secretary	11,664	14,703.22	12,828	16,164
2410	211 39 Health Insurance	13,799	13,694.32	17,610	17,831
2410	220 38 Fica	2,767	2,998.94	3,066	3,160
2410	231 41 Employee Retirement	0	0.00	0	909
2410	232 42 Teacher Retirement	728	632.07	703	683
2410	250 43 Unemployment	48	31.11	48	48
2410	260 44 Workers' Compensation	340	209.48	377	388
2410	840 200 Performance Based Salary	1,301	0.00	1,337	1,426
Sub Total Function 2410 Salaries/Benefits		55,147	56,768.64	63,223	66,499
2410	330 138 Contr. Services-Tech Services	0	0.00	500	500
2410	430 138 Maint/Computers	1,200	448.81	1,200	1,200
2410	550 70 Printing School Records	500	18.33	500	200
2410	580 15 Travel/Conferences, Principal	400	757.00	400	400
2410	610 83 Supplies, Principal's Office/Student Activ	1,500	1,261.27	1,500	2,000
2410	610 100 Supplies, Meetings	200	516.00	300	300
2410	642 83 Software, Principal's Office	800	689.99	600	600
2410	731 100 New Equipment, Adm.	0	0.00	0	0
2410	733 100 New Furniture, Principal's Office	0	0.00	0	0
2410	810 21 Dues	600	429.00	600	600
Sub Total Function 2410 Other		5,200	4,120.40	5,600	5,800

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC- TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
TOTAL 2410 OFFICE OF PRINCIPAL		\$60,347	\$60,889.04	\$68,823	\$72,299
2620 OP/MAINTENANCE OF PLANT					
2620 120	72 Salary, Maintenance	9,951	11,222.49	10,249	10,531
2620 130	72 Salary, Maintenance Projects	3,000	0.00	1,500	1,500
2620 211	39 Health Insurance	3,509	3,496.56	4,751	4,830
2620 220	38 Fica	991	858.54	899	920
2620 250	43 Unemployment	96	20.73	96	96
2620 260	44 Workers' Compensation	615	375.08	558	571
2620 840	200 Performance Based Salary	324	0.00	334	457
Sub Total Function 2620 Salaries/Benefits		18,486	15,973.40	18,387	18,905
2620 411	94 Utilities, Water	300	463.16	300	450
2620 420	120 Cont Serv, Cleaning	11,979	12,755.00	11,979	14,950
2620 421	100 Cont Serv, Incinerator/Grounds	2,212	1,889.00	2,212	2,212
2620 430	119 Repairs, Building(Materials)	1,725	1,391.80	1,725	1,725
2620 430	120 Cont Service, Repairs	19,790	20,272.47	7,695	3,695
2620 521	36 Insurance, Boiler	105	136.00	150	128
2620 521	40 Insurance, Multi Peril	1,018	1,210.00	1,331	2,250
2620 531	92 Utilities, Telephone	3,580	3,573.75	4,943	4,091
2620 610	53 Supplies, Cleaning	944	908.83	936	1,026
2620 622	89 Utilities, Electricity	7,393	6,270.92	7,107	7,649
2620 624	91 Heat, Fuel Oil	4,432	1,605.75	4,063	3,525
2620 735	100 Replacement Equipment, Maint.	0	0.00	0	0
Sub Total Function 2620 Other		53,478	50,476.68	42,441	41,701
TOTAL 2620 OPERATION/MAINT OF PLANT		\$71,964	66,450.08	\$60,828	\$60,606

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
2720 PUPIL TRANSPORTATION					
2720 110	72 Salaries, Bus Drivers	30,615	30,317.48	31,515	31,036
2720 120	76 Salaries, Substitutes	600	361.00	1,200	1,200
2720 211	39 Health Insurance	10,250	10,209.60	13,973	9,660
2720 220	38 Fica	2,388	2,346.86	2,503	2,466
2720 231	41 Employee Retirement	1,298	1,289.68	1,305	1,831
2720 250	43 Unemployment	100	43.03	103	103
2720 260	44 Workers' Compensation	3,178	1,808.07	3,330	3,282
2720 840	200 Performance Based Salary	1,036	0.00	1,066	1,421
Sub Total Function 2720 Salaries/Benefits		49,465	46,375.72	54,995	50,999
2720 430	99 Labor (Garage)	3,500	4,464.95	3,597	3,780
2720 510	120 Contracted Services, Bus Coor	2,832	1,200.00	0	0
2720 524	34 Insurance, Buses	1,200	1,835.00	1,800	1,645
2720 580	15 Conferences/Training, Bus Drivers	0	0.00	0	150
2720 610	87 Supplies, Parts	6,000	4,172.49	6,960	5,213
2720 626	86 Supplies, Fuel	7,163	5,223.32	7,163	6,648
2720 733	100 New Equipment	0	0.00	0	0
2720 736	100 Replacement Equip-Bus	0	0.00	0	0
2722 519	120 Transportation-Spec Ed	1,200	0.00	100	500
2725 519	120 Transp-Extra Trips	750	1,107.92	750	750
2729 519	120 Transp-Summer Program	500	289.88	500	400
Sub Total Function 2720 Other		23,145	18,293.56	20,870	19,086
TOTAL 2720 PUPIL TRANSPORTATION		\$72,610	\$64,669.28	\$75,865	\$70,085

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
2810 EVALUATION SERVICES					
2810 330	100 Accreditation, Elementary	1,000	855.00	1,000	1,000
TOTAL 2810 EVALUATION SERVICES		\$1,000	\$855.00	\$1,000	\$1,000
2835 STAFF SERVICES					
2835 340	25 Exams, Health-Staff	200	251.50	200	250
TOTAL 2835 STAFF SERVICES		\$200	\$251.50	\$200	\$250
5100 DEBT SERVICE					
5110 910	100 Principal of Debt(1990)	0	0.00	0	0
5120 830	100 Interest on Debt(1990)	0	0.00	0	0
TOTAL 5100 DEBT SERVICE		\$0	\$0.00	\$0	\$0
5221 FOOD SERVICE					
5221 930	63 District Monies	1,200	1,470.75	1,200	1,200
TOTAL 5221 FOOD SERVICE		\$1,200	\$1,470.75	\$1,200	\$1,200
5250 CAPITAL RESERVE					
5251 930	105 Transfer Capital Reserve, Bus	15,000	15,000.00	15,000	0
5251 930	105 Transfer Capital Res., Spec Educ	0	0.00	0	0

JACKSON SCHOOL DISTRICT 2003-2004 BUDGET

FUNC-TION	OBJ	DEPT DESCRIPTION	ADOPTED BUDGET 2001-2002	ACTUAL EXPENDITURES 2001-2002	ADOPTED BUDGET 2002-2003	PROPOSED BUDGET 2003-2004
5252	930	105 Transfer Tuition Trust Fund	0	0.00	0	0
5252	930	105 Transfer Technology Trust Fund	0	0.00	0	0
5252	930	105 Transfer Maintenance Trust Fund	15,000	15,000.00	15,000	0
TOTAL 5250 CAPITAL RESERVE			\$30,000	\$30,000.00	\$30,000	\$0
TOTAL OPERATING BUDGET			\$959,380	\$866,410.57	\$938,429	\$1,007,973
PROPOSED GRANT EXPENSES(100% FUNDED)						
		Title V Grant	1,500	466.12	1,500	1,500
		Spec Educ (94-142 Funds)	2,500	2,012.70	2,800	3,742
		Chapter 1 Grant	10,000	14,552.51	13,800	17,760
		Title II Grant	0	540.17	700	0
		Title IIA-Class Size Reduction	0	8,533.89	8,600	7,602
		Title IV-Drug Free Schools	0	145.31	0	844
		Small Rural School Achievement Prog (US Dept Ed)	0	0.00	0	11,728
		Unanticipated Grants	0	0.00	0	0
GRAND TOTAL APPROPRIATION			\$973,380	\$892,661.27	\$965,829	\$1,051,149 *

* Does not include separate/special articles

JACKSON SCHOOL DISTRICT
SPECIAL EDUCATION EXPENSES/REVENUE 2000-2001, 2001-2002

EXPENSES: SPECIAL EDUCATION	ACTUAL EXPENSES 2000-2001	ACTUAL EXPENSES 2001-2002
1200.110.78 Salaries, Aide	\$10,714	\$11,021
1200.110.82 Salaries, Teacher	\$23,575	\$24,500
1200.211.39 Health Insurance	\$7,057	\$8,226
1200.220.38 FICA	\$2,623	\$2,723
1200.232.42 Teacher Retirement	\$700	\$632
1200.250.43 Unemployment	\$17	\$31
1200.260.44 Worker's Compensation	\$201	\$206
1200.330.135 Extended School Year	\$2,026	\$508
1200.330.991 Contracted Service-Diagnostic Services	\$257	\$0
1200.560.109 Tuition, Special Education	\$15,052	\$41,608
1200.610.82 Supplies, Special Education	\$123	\$208
1200.641.82 Books, Special Education	\$89	\$0
2140.330.120 Psychological Testing/Counseling	\$3,649	\$2,918
2150.330.120 Speech Testing	\$0	\$246
2160.330.120 Occupational/Physical Therapy	\$3,486	\$6,856
2722.519.120 Transportation, Special Education	\$0	\$0
Special Education Grants	\$1,044	\$2,013
	-----	-----
TOTAL ALL SPECIAL EDUCATION EXPENSES	\$70,613	\$101,696
	ACTUAL REVENUE 2000-2001	ACTUAL REVENUE 2001-2002
REVENUE: SPECIAL EDUCATION		
Catastrophic Aid	\$0	\$0
NH State Adequacy Allocation for Spec Educ	\$16,677	\$16,886
Medicaid Reimbursement	\$90	\$0
Special Education Grants	\$1,044	\$2,013
	-----	-----
TOTAL SPECIAL EDUCATION REVENUE	\$17,811	\$18,899

GRZELAK & COMPANY, PC, CPA's

P.O. Box 8 - Laconia, NH 03247

Tel 524-6734 Fax 524-6071

American Institute of CPA's (AICPA)

NH Society of CPA's (NHSCPA)



INDEPENDENT AUDITOR'S REPORT

To the SAU Board
School Administrative Unit #9
Conway, New Hampshire

We have audited the accompanying general-purpose financial statements of the School Administrative Unit #9 as of and for the year ended June 30, 2002, as listed in the table of contents. These general-purpose financial statements are the responsibility of the School Administrative Unit #9's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Administrative Unit #9 as of June 30, 2002, and the results of its operations for the year then ended in conformity with accounting principles generally accepted in the United States of America.

GRZELAK + COMPANY, P.C.

GRZELAK AND COMPANY, P.C., CPA's

Laconia, New Hampshire

August 13, 2002

SCHOOL ADMINISTRATIVE UNIT NO. 9
2003-2004 Budget

Func- tion	Object/ Dept.	Description	Adopted Budget 2002-03	Adopted Budget 2003-04	Jackson's Share 7.28% <u>2003-04</u>
2190		<u>OTHER SUPPORT SERVICES</u>			
	110-72	Salary - Special Serv. Dir.	57,798	60,399	4,395.29
	110-75	Salary - Secretary	21,611	22,258	1,619.73
	110-77	Salaries - Spec. Prof. Staff	37,845	35,000	2,546.98
	211-39	Health Insurance	28,971	32,558	2,369.28
	212-39	Dental Insurance	2,326	2,558	186.15
	213-39	Life Insurance	271	271	19.72
	220-38	FICA	8,970	9,001	655.01
	231-41	Employee Retirement	3,288	4,877	354.90
	232-42	Teacher Retirement	976	924	67.24
	250-43	Unemployment Comp.	204	204	14.84
	260-44	Workers' Compensation	961	965	70.22
	451-100	Rental/Preschool Screening Space	100	100	7.28
	580-15	Travel/Conf.-Out of Dist.-Dir.	1,800	1,800	130.99
	580-112	Travel-In District (Dir.)	1,000	750	54.58
	580-113	Travel-In District (Staff)	700	700	50.94
	580-114	Travel-Out of Dist. (Staff)	400	300	21.83
	610-82	Supplies	400	400	29.11
	641-71	Periodicals	50	50	3.64
	642-82	Software	400	240	17.47
	810-21	Dues & Fees	300	800	58.22
	840-200	Proposed Salary Increases	4,664	3,232	235.20
		Sub Total	173,035	177,387	12,908.62

<u>Func- tion</u>	<u>Object/ Dept.</u>	<u>Description</u>	<u>Adopted Budget 2002-03</u>	<u>Adopted Budget 2003-04</u>	<u>Jackson's Share 7.28% 2003-04</u>
2210		<u>IMPROVEMENT OF INSTRUCTION</u>			
	110-141	Salary (Grants Coord.)	9,443	9,726	707.77
	220-38	FICA	722	744	54.14
	250-43	Unemployment Comp.	88	88	6.40
	260-44	Workers' Compensation	77	80	5.82
	580-15	Travel - Out of District	300	300	21.83
	580-112	Travel - In District	75	75	5.46
	840-200	Performance Based Salary	307	211	15.35
	240-17	Course Reimbursement	5,000	5,000	363.86
	320-45	Improvement of Instruction	2,000	2,000	145.54
	641-71	Books/Periodicals	1,200	500	36.39
2212	320-45	Curriculum	500	0	0.00
2212	321-45	Staff Development	500	0	0.00
		Sub Total	20,212	18,724	1,362.56
2310		<u>SCHOOL BOARD SERVICES</u>			
2310	523-37	Fidelity Bonds	250	250	18.19
2317	330-47	Audit	2,500	2,500	181.93
2318	330-47	Legal Services	5,000	4,000	291.08
2319	300-117	Board Expenses	1,600	1,600	116.43
2319	300-120	Fixed Asset Inventory	50	50	3.64
2319	330-120	Contr. Services, Consultant	2,500	1,500	109.16
	520-35	Insurance, Liability	8,469	9,844	716.36
	540-70	Advertising	1,000	1,000	72.77
		Sub Total	21,369	20,744	1,509.56

Func- tion	Object/ Dept.	Description	Adopted Budget 2002-03	Adopted Budget 2003-04	Jackson's Share 7.28% 2003-04
	250-43	Unemployment Comp.	136	136	9.90
	260-44	Workers' Comp.	745	768	55.89
	580-15	Travel/Conf.-Out of District	1,500	1,500	109.16
	580-112	Travel - In District	1,200	1,200	87.33
	810-21	Dues & Fees	1,350	1,350	98.24
	840-200	Proposed Salary Increases	3,071	2,511	182.73
		Sub Total	117,714	122,828	8,938.31
2521		<u>OFFICE OF BUSINESS/FINANCE</u>			
	110-72	Salary - Dir. Adm. Serv.	46,575	47,972	3,490.97
	110-73	Salary - Dir. Budget/Finance	46,575	47,972	3,490.97
	110-74	Salary - Financial Asst.	23,406	24,116	1,754.94
	110-74	Salary - Financial Asst.	30,360	31,278	2,276.13
	110-75	Salary - Receptionist/Sec.	9,730	10,022	729.31
	211-39	Health Insurance	29,310	28,941	2,106.06
	212-39	Dental Insurance	2,008	2,519	183.31
	213-39	Life Insurance	320	320	23.29
	220-38	FICA	11,983	12,344	898.29
	231-41	Employee Retirement	6,485	9,520	692.78
	250-43	Unemployment Comp.	306	306	22.27
	260-44	Workers' Comp.	1,284	1,323	96.28
	340-120	Technical Support	2,000	2,000	145.54
	340-100	Software Support	10,500	11,180	813.58
	430-120	Repairs/Maint. of Equipment	16,500	16,500	1,200.72
	534-100	Postage	9,000	10,013	728.66
	550-120	Printing Expenses	2,700	2,000	145.54
	580-15	Travel/Conf.-Out of District	1,200	1,200	87.32

Func- tion	Object/ Dept.	Description	Adopted Budget 2002-03	Adopted Budget 2003-04	Jackson's Share 7.28% 2003-04
2320		<u>OFFICE OF SUPERINTENDENT</u>			
	110-72	Salary - Superintendent	82,800	85,284	6,206.20
	110-75	Salary - Secretary	29,900	30,798	2,241.20
	110-75	Salary - Receptionist/Secy.	9,730	10,022	729.31
	120-75	Temp. Salary-Clerical	3,000	3,000	218.31
	211-39	Health Insurance	15,022	16,882	1,228.52
	212-39	Dental Insurance	1,515	1,667	121.31
	213-39	Life Insurance	197	197	14.34
	220-38	FICA	9,380	10,203	742.48
	231-41	Employee Retirement	9,989	11,956	870.05
	250-43	Unemployment Comp.	238	230	16.74
	260-44	Workers' Comp.	1,037	1,059	77.06
	580-15	Travel - Out of District	2,500	2,500	181.93
	580-112	Travel - In District	2,000	2,000	145.54
	641-71	Books	100	75	5.46
	641-59	Periodicals	400	300	21.83
	810-21	Dues & Fees	1,350	1,350	98.24
	840-200	Proposed Salary Increases	4,133	3,926	285.70
		Sub Total	173,291	181,449	13,204.22
2321		<u>OFFICE OF ASST. SUPERINTENDENT</u>			
	110-72	Salary - Asst. Supt.	69,725	71,817	5,226.19
	110-75	Salary - Secretary	21,172	21,799	1,586.33
	211-39	Health Insurance	7,153	8,039	585.00
	212-39	Dental Insurance	773	851	61.93
	213-39	Life Insurance	172	172	12.52
	220-38	FICA	6,954	7,162	521.18
	231-41	Employee Retirement	3,763	5,523	401.91

Func- tion	Object/ Dept.	Description	Adopted Budget 2002-03	Adopted Budget 2003-04	Jackson's Share 7.28% 2003-04
	580-112	Travel - In District	950	950	69.13
	610-83	Supplies	12,000	12,000	873.25
	733-100	Additional Equipment	4,000	1,500	109.16
	810-21	Dues & Fees	300	300	21.83
	840-200	Proposed Salary Increases	5,292	5,056	367.93
		Sub Total	272,784	279,332	20,327.26
2620		<u>OPERATIONS/MAINTENANCE</u>			
	420-120	Cleaning	5,880	5,880	427.89
	430-119	Repairs/Maintenance	2,660	2,160	157.18
	430-120	Repairs/Contracted Service	5,750	4,250	309.28
	520-40	Insurance	651	842	61.27
	530-92	Telephone	12,443	13,043	949.15
	622-89	Electricity	4,040	3,886	282.79
	624-91	Fuel Oil	1,657	1,619	117.82
	930-120	Construction Fund - Transfer	150,000	150,000	10,915.64
2630	430-120	Contr. Services - Grounds	0	2,915	212.13
		Sub Total	183,081	184,595	13,433.15
2720		<u>SCHOOL TRANSPORTATION</u>			
	110-72	Salary, Transportation Coord.	23,918	23,918	1,740.54
	211-39	Health Insurance	7,153	4,020	292.54
	212-39	Dental Insurance	493	543	39.51
	213-39	Life Insurance	98	98	7.13
	220-38	FICA	1,830	1,830	133.17

Func- tion	Object/ Dept.	Description	Adopted Budget 2002-03	Adopted Budget 2003-04	Jackson's Share 7.28% 2003-04
	231-41	Employee Retirement	990	1,411	102.68
	250-43	Unemployment Comp.	68	68	4.95
	260-44	Workers' Comp.	1,196	1,196	87.03
	580-15	Travel/Conf.- Out of District	1,000	1,000	72.77
	580-112	Travel - In District	1,500	1,500	109.16
	810-21	Dues & Fees	100	100	7.28
	840-200	Proposed Salary Increase	<u>0</u>	<u>567</u>	<u>41.26</u>
		Sub Total	38,346	36,251	2,638.02
		GROSS BUDGET TOTAL	999,832	1,021,310	74,321.70
		Plus Federal Project Expenses	<u>+10,000</u>	<u>+10,000</u>	<u>+ 727.71</u>
			1,009,832	1,031,310	75,049.41
		Less Estimated Revenue	<u>- 11,500</u>	<u>-21,800</u>	<u>-1,586.41</u>
		NET TOTAL EXPENSES	998,332	1,009,510	73,463.00

ENROLLMENT STATISTICS

(As Of December 31, 2002)

Total K-6 ... 57 Total 7-12 ... 36

Kindergarten

Duncan Allen
Rodrigo Alsonso
Malcolm Badger
Pearse Benson
Emily Davis
Benjamin Kelly
Mikayla Mallett

Grade 1

Carter Martin Allen
Timothy Allen
Molly Badger
Tariah Brown
Andrew Casella
Morgan Doucet
Anna Mays
David Mays
Lucas Tinkham

Grade 2

Hannah Benson
Madison Doucette
Lauren Douglass
Sarah Ann Hernandez
Casey Methot
Gregory Miller

Grade 3

Kaitlin Burton
Stefanie Casella
Rose Gill
Jenna Hill
Abigail Kelly
Rocco Repetto
Mallory Tinkham

Grade 4

Jon-Paul Cooper
Andrew Douglass
Allison Fichera
Brian Fox
Molly Howe

Tayla James
Maxwell Maloberti
Taylor Meyers
Ronnie Ruiz
Tristin Weber
Donald Worcester

Grade 5

Katherine Badger
Tory Brown
Doug Fichera
Matthew Hayes
Alison Hirshan
Madeline Hirshan
Christopher Low
Nicola Repetto

Grade 6

Melanie Allen
Adam Crowther
Jessica Crowther
Charlotte Doucette
Bridget Gill
Bronwyn Maloberti
Ashley McGrath
Larissa Spaulding
Cody Woodward

Grade 7 *

Sarah Asbury
Melinda Edgerly
Grace Hirshan
Camrin James
Kathleen Low
Noah McLeavey-Weeder

Grade 8 *

Emilie DeGuffroy
Mitchell Harmon
Carolyn Hayes
Keith Kantack
Jonathan Lee
Sasha Pietkiewicz

Morgan Porter

Grade 9 **

Colt Fox
Jonathan Harmon
Ryan Hill
Miriah Moser
Natasha Repass

Grade 10 **

Emma Campbell
Nicolas DeGuffroy
Eric Harris
Juliet Hirshan
Elizabeth Kantack
Kathleen Maynard
Emma McLeavey-Weeder
Zachary Moser

Grade 11 **

Ian Hayes
Allison Hiller
Carrie McLane
Thadeus Pietkiewicz
Scott Thompson
Casey Wood

Grade 12 **

Matthew Fichera
Abigail Maynard
Desarae Repass
Natalie Wu

* Tuition to Bartlett

** Tuition to Conway

Jackson Students Not Attending Local Schools

	<u>Home Ed.</u>	<u>Sp. Ed. Placement</u>	<u>Private</u>
Grade K-7	0	0	0
Grade 8	1	0	0
Grade 9	0	0	0
Grade 10	0	0	5
Grade 11	0	0	0
Grade 12	0	0	2
Total	1	2	7

Anticipated Enrollment

Entering Kindergarten in 2003	15
Entering Kindergarten in 2004	9
Entering Kindergarten in 2005	5
Entering Kindergarten in 2006	6
Entering Kindergarten in 2007	6

School Report.

The annual report of the School Board of the Town of Jackson, ending Feb. 15, 1909:

Balance unexpended Feb. 15, '08	\$133 83
Mark Proctor, back tuition	25 00
" tuition spring and fall terms	10 00
Chas. E. Hatch, " one year	20 00
Overpaid Janitor	50
Town	484 84
Literary fund	37 08
District	200 00
Gospel money	8 50
Mark Proctor, tuition winter term	5 00
Town School Board, tuition for E. McGraw	10 00
	\$934 80

EXPENDITURES.

Janitor work, winter term '08	\$ 4 25
Mary A. Gale, teaching 3 weeks	30 00
Carmen B. Stilphen, teaching 3 weeks	30 00
Mary Hurlin, sweeping	2 25
Mrs. W. B. Hodge, cleaning house spring and fall	13 00
Carmen B. Stilphen, teaching 10 weeks	100 00
Mary A. Gale " " "	100 00
Janitor, spring term	5 00
Wm. Proctor, building fires winter term '08	2 25
Chester B. Elkins, piling wood and load of shingles	2 35
Mrs. J. E. Trickey, enumeration scholars	2 00
Carmen B. Stilphen, teaching 14 weeks	126 00
Mary A. Gale " " "	126 00
Janitors, building fires and sweeping	12 50
Edward F. Babb Co., singing books and express	6 00
Mrs. Daniel Wentworth Janitor service	1 65
Mary A. Gale, teaching 6 weeks	60 00
Carmen B. Stilphen, teaching 6 weeks	60 00
S. Alice Trickey, " music	6 70
A. C. Harriman, carpenter work and supplies	11 10

TOWN OF JACKSON		13
Chester H. Elkins, 5 cords wood		17 50
Merton C. Harriman, sawing and piling wood		4 35
Wm. W. Trickey, work at school house		1 00
C. H. Hurlin, supplies		1 94
		<hr/> \$725 84
Balance in treasury, Feb. 15, '09		208 96
Amount expended for school books		47 51

WILLIAM E. ELKINS,
JULIA M. GRAY,
JENNIE E. TRICKEY,
School Board Special District.

REPORT OF TREASURER TOWN SCHOOL DISTRICT

'From former Treasurer	\$ 4 26
" Town	1,082 50
" Agent Land Interest note	8 50
	<hr/> \$1,095 26
Paid orders School Board	1,000 46
	<hr/>
Cash on hand Feb. 15, '09	\$94 80
Due from town	74 56
	<hr/>
Total funds of district	\$169 36

CYRUS F. PERKINS, Treasurer.

FINANCIAL REPORT OF TOWN SCHOOL DISTRICT

SCHOOL No. 2

1908,		
April 15, Geo. L. Howard, cleaning house,		\$ 2 00
June 11, Ida M. Hilton, teaching 10 weeks,		70 00
" Transportation of teacher,		1 70
Nov. 9, Ruth E. Smith, teaching 10 weeks,		70 00
" Transportation of teacher,		1 25
1909,		
Jan. 9, Geo. G. Hayes, wood,		4 50
" 29, M. Mabel Foster, teaching 10 weeks,		90 00
" Transportation of teacher,		1 05
" Janitor		2 00
		<hr/> \$242 50

12

ANNUAL REPORT

SCHOOL No. 3

1908

April 15, Geo. B. Grant, cleaning house	\$ 2 00
June 18, M. Mabel Foster, teaching 10 weeks	60 00
Transportation of teacher	1 05
Sept. 28, J. K. Fernald, wood	10 00
Nov. 15, M. Mabel Foster, teaching 10 weeks	75 00
Transportation of teacher	1 05
Dec. 15, M. Mabel Foster, teaching 1 week	7 50

1909

Feb. Sadie S. McGill, teaching 10 weeks	70 00
" 15, Dean W. Davis, repairs on school house	5 00
Janitor	1 50

 \$233 10

SCHOOL No. 4

1908

April 15, J. F. Garland, cleaning house	\$ 2 00
" " C. M. Gray, wood	2 50
June 12, Sadie Pitman, teaching 10 weeks	70 00
Nov. 20. Marjorie Cross, teaching 12 weeks	72 00
- Transportation of teacher	2 95
Dec. 29, J. F. Garland, repairs on school house	25 00
" " Charles M. Gray, wood	4 00
" " Bertha Dame, wood	4 00

1909

Jan. Marjorie Cross, teaching 8 weeks	48 00
Transportation of teacher	2 95
Janitor	2 00
J. F. Garland, fitting wood	1 50

 \$236 90

SCHOOL No. 5

1908,

June 3, Helen M. Fogg, teaching 12 weeks,	\$72 00
" 4, Transporting teacher,	2 80
" 4 curtains,	1 20
" 24, Cora B. Arbo, cleaning house,	1 00

TOWN OF JACKSON

15

1909,		
Feb. 15,	Special School District, tuition for Iva C. McGrath.	10 00
		<u>10 00</u>
		\$87 00
	SCHOOL No. 6	
1908,		
June, 24,	Della F. Abbott, teaching 12 weeks,	\$72 00
"	W. I. Hayes, wood and cleaning house,	3 50
Nov. 20,	Marion E. Barrett, teaching 10 weeks:	70 00
"	W. I. Hayes, wood and repairs on school- house No. 6,	13 70
1909,		
Jan. 6,	Marion E. Barrett, teaching 5 weeks,	35 00
"	Transportation of teacher,	1 75
"	Janitor and supplies,	1 25
		<u>1 25</u>
		\$197 20

SUNDRIES.

1909,		
Feb. 15,	C. H. Hurlin, supplies,	\$3 76
	Cost of books, paid by town,	\$73 02
	Express on same,	4 80
	Total cost of books,	<u>77 82</u>
	Total cost of schools, including books and repairs on school houses,	\$1078 28

We hold receipted bills for all items herein enumerated.

Total number of weeks taught,		130
Of which School No. 2 had		30
"	" 3 "	31
"	" 4 "	30
"	" 5 "	12
"	" 6 "	27

Respectfully submitted,

D. G. DOLLOFF,
GEO. L. HOWARD,
W. I. HAYES,

School Board of Town District.

New Hampshire State Library



3 4677 00336185 9

**PLEASE BRING THIS REPORT
TO
TOWN MEETING**