



ANNUAL REPORT

OF THE

Municipal Officers

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OF THE

TOWN OF

MADISON

NEW HAMPSHIRE

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For the Fiscal Year Ending January 31st

1921

The Webb-Smith Printing Company Cornish, Maine



ANNUAL REPORT

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TOWN OF MADISON

NEW HAMPSHIRE



For The Fiscal Year Ending January 31st

1921

TOWN OFFICERS

Moderator JOHN F. CHICK

Town Clerk
SYDNEY D. GILMAN

Treasurer ERNEST E. KENNETT

Selectmen

ENOCH L. DREW ISAAC W. FROST WILLIAM A. HARMON

Highway Agents

ERNEST E. KENNETT JOHN L. FROST
COSTELLO ROBINS ALBERT REYNOLDS
BENJAMIN BICKFORD SAMUEL WARD
HERBERT E. CHICK FRED LYMAN
ABNER HARMON

Auditors

JAMES O. GERRY

I. A. FORREST

Collector ROSCOE G. GREENE

Supervisors of Check List
GEORGE E. CHICK HERBERT E. CHICK
ERNEST E. KENNETT

Board of Health KENNETH D. BRYSON

Constable CHESTER DREW

Fire Warden
C. RALPH KENNETT

Library Trustees

JENNIE HARRIMAN SADIE I. GILMAN

JAMES O. GERRY

TOWN SCHOOL DISTRICT OFFICERS

Moderator JOHN F. CHICK

Clerk
HATTIE L. CHICK

Treasurer
JAMES W. TYLER

School Board
MRS. EMMA KENNETT E. E. KENNETT
ISAAC W. FROST

Truant Officer
ROSCOE G. GREENE

TOWN WARRANT

To the Inhabitants of the Town of Madison in the County of Carroll in said State, qualified to vote in Town affairs:

You are hereby notified to meet at Town Hall in said Madison on Tuesday, the eighth day of March next, at nine of the clock in the forenoon, to act upon the following subjects:

- 1. To choose all necessary town officers for the year ensuing.
- 2. To raise such sums of money as may be necessary to defray town charges for the ensuing year, and make appropriation of the same.
- 3. To see what sum of money the town will vote to raise and appropriate for highways and bridges.
- 4. To see what sum of money the town will vote to raise and appropriate for breaking roads for the winter of 1920 and 1921.
- 5. To see what sum of money the town will vote to raise and appropriate for cutting bushes.
- 6. To see if the town will vote to raise and appropriate the amount required by the State for State Aid construction.
- 7. To see if the town will vote to raise and appropriate the amount required by the State for State Aid maintenance.
- 8. To see what sums of money the town will vote to raise and appropriate to complete the town hall annex and other repairs needed on the town hall.
- 9. To see what sum of money the town will vote to raise and appropriate for Memorial Day.
- 10. To see what sum of money the town will vote to raise and appropriate for Old Home Week.
- 11. To see if the town will vote to raise and appropriate a sum of money for tuition in local high school, equal to the amount required by other high schools.

- 12. To see what sum of money the town will vote to raise and appropriate for the Public Library.
- 13. To see what sum of money the town will vote to raise and appropriate to build a bridge near the residence of John H. Pearson.
- 14. To transact any other business which may legally come before said meeting.

Given under our hands and seal, this fifth day of February, in the year of our Lord nineteen hundred and twenty-one.

(Signed) ENOCH L. DREW,
ISAAC W. FROST,
WILLIAM A. HARMON,
Selectmen of Madison

BUDGET FOR THE TOWN OF MADISON. REVENUE

Sources of Revenue FROM STATE:		Actual Revenue Previous Year 1920	Estimated Revenue Ensuing Year 1921	Increase	Decrease	
Insurance Tax,	\$	7.50				
Railroad Tax,		315.72				
Savings Bank Tax,		285.88				
For State Aid Maintenance,		750.00				
For State Aid Construction,		362.43				
Poll Taxes,		662.00				
Total Revenues,	\$3,	126.03				

BUDGET FOR THE TOWN OF MADISON. EXPENDITURES

Purposes of Expenditures	Actual Expenditures Previous Year 1920	Estimated Expenditures Ensuing Year 1921	Increase	Decrease
GENERAL GOVERNMENT:				
Town officers' salaries,	\$ 315.00			
Town officers' expenses,	139.66			
Town hall expenses,	323.59			
PROTECTION OF PERSONS AND PROPERTY:				
Fire Department,	343.71			
The Department,	01011-			
HEALTH:				
Health Department,	46.22			
HIGHWAYS AND BRIDGES:				
State Aid Maintenance:				
State's contribution,	713.72			
Town's contribution,	712.91			
Town maintenance,	3,243.24			
Street lighting,	286.00			
General expenses of			. 1	
Highway Department,	148.34			
Libraries, Memorial Day,	21.00			
	63.38			
HIGHWAYS AND BRIDGES:				
Town Construction,	227.93			
State Aid Construction:				
State's contribution,	362.43			
Town's contribution,	906.60			
INDEBTEDNESS:				
Payments of other governmental				
divisions:				
State tax,	2,023.00			
County tax,	1 419.87			
Payments to School Districts,	3,510.00			
Unclassified,	7.00 8.75			
Auto permits,	0.70			
Total Expenditures,	\$14,82°.35			

INVENTORY OF TOWN PROPERTY

Town hall, land and buildings, \$2,000.00

Highway Department

Roller shed,	\$100.00
One road machine,	100.00
Two road drags	25.00
Seven snow rollers,	450.00

Inventory, April 1, 1920

J / E	,
Real estate,	\$462,151.00
101 horses,	11,919.00
4 mules,	400.00
26 oxen,	3,315.00
127 cows,	7,821.00
23 neat stock,	1,225.00
12 sheep,	82.00
6 hogs,	72.00
465 fowl,	930.00
5 portable mills,	750.00
2 boats,	200.00
Wood, lumber, etc.,	41,217.00
Stock in National Banks,	300.00
Money on hand and at interest,	2,374.00
Stock in trade,	40,249.00
Mills and machinery,	9,225.00

Total Valuation of town, \$582,230.00 Exempt under State soldiers' law and not included in above, \$2,150.00

Taxes Authorized in 1920

Proportion of State tax,	\$1,785.00	
War service men,	238.00	
Proportion of County tax,	1,419.87	
Amount raised for town officers,	350.00	
Highways and bridges,	2,000.00	
State Aid construction,	952.50	
State Aid maintenance,	750.00	
Cutting bushes,	150.00	
Breaking roads,	1,200.00	
Bridge at foot of Silver Lake,	200.00	
Memorial Day,	100.00	
Street lights,	299.00	
Building room in town hall,	50.00	
School money,	3,510.00	
Total,		\$13,004.37
Deduct 124 polls at \$5.00,	\$620.00	
Deduct 14 polls at \$3.00,	42.00	
, , ,		662.00
		\$12,342.37
Percentage added, 5%,		617.12
Limit,		\$12,959.49
582,230 X 2.22		12,925.51
Margin,		\$33.98

FINANCIAL STATEMENT

Assets

Assets		
Due from Adm. estate Peter Carter, Due from State, bounty on bear, Due from State Aid maintenance, Taxes not collected in 1920, Taxes not collected in 1919,	34.47 47.64 5.00 1.08 75.00 75.00 75.00	\$1,813,19
T :=1:114:		
Liabilities		
Printing town reports, Due School District, dog licenses, State and town joint highway accounts: Unexpended bal. in State treasury, Unexpended bal. in Town treasury,	17.25 03.00 33.30 72.10 99.63 85.00	410.28
Balance in favor of town,		\$1,403.91
Receipts		
Total,	576.81 48.40	\$13,625.21
No. Application Control of Contro		348.99
Collected on 1919 tax,		\$13,276.22 38.96
Total collections, Uncollected taxes previous years, From the State: \$1	50.00	\$13,315.18
For State Aid maintenance		219.07

219.07 106.41

For State Aid maintenance, For State Aid construction,

11.62 740.55
11.62
253.81
6.00
33.30
109.31
117.20
285.88
315.72
7.50

Payments

Current maintenance expenses:	
General government:	
Town officers' salaries,	\$315.00
Town officers' expenses,	139.66
Town hall expenses,	323.59
Forest fires,	343.71
Bounties,	5.00
Health department,	46.22
Highways and bridges:	
State Aid maintenance,	935.76
Town maintenance,	3,243.24
Street lighting,	286.00
General expenses of highway dept.	
Libraries,	21.00
Auto permits,	8.75
Patriotic purposes,	75.00
Highways and bridges:	• 0 • 0
State Aid construction,	1,013.01
Town construction,	227.93
Unclassified:	1010 81017
Lodging tramp,	2.00
Payment to other governmental division	
State tax,	2,023.00
County tax,	1,419.87
School district,	3,510.00
School district,	0,010.00
m .	

Total payments,	\$13,477.98
Cash on hand at end of year Jan. 31, 1921,	1,434.47

Total, \$14,912.45

TREASURER'S REPORT

Balance from last year,	\$ 740.55
Received from R. G. Greene, Collector,	13,315.18
S. D. Gilman, auto licenses,	253.81
Interest on Liberty Bonds,	30.75
State for forest fires,	117.20
B. & M. R. R. for forest fires,	109.31
State for highway department,	325.48
Memorial Day committee,	11.62
Madison Cascade Grange for lights.	6.00
S. D. Gilman for dog licenses,	33,30
Total receipts,	\$14,943.20
Less amount of orders paid, \$13,477.8	88
Less am't paid Trust Fund Trustees, 30.7	5
	- 13,508.73

Cash on hand,

\$1,434.47

E. E. KENNETT,

Treasurer.

Auditor's Certificate

We, I. A. Forrest and James O. Gerry, auditors for the Town of Madison for the fiscal year ending Jan. 31, 1921, hereby certify we have carefully examined the account of the Treasurer and find it properly cast and well vouched.

I. A. FORREST, J. O. GERRY,

Auditors.

SELECTMEN'S REPORT DETAIL 1. TOWN OFFICERS' SALARIES

Payments

1000	Payments	
1920 May 29 Nov. 27 1921	Enoch L. Drew, services as selectman, William A. Harmon, services selectman,	
Jan. 29 29	Frank B. Nason, services as ballot clerk, Wm. A. Harmon, services as selectman, I. C. Kennett, services as ballot clerk, John L. Frost, services as ballot clerk, Jas. W. Tyler, services as ballot clerk, Enoch L. Drew, services as selectman, Isaac W. Frost, services as selectman, Herbert E. Chick, services as supervisor of checklist, Roscoe G. Greene, services as Collector, Sydney D. Gilman, services Town Clerk, Geo. E. Chick, services as supervisor of check list, Ernest E. Kennett, services as supervisor of check list, Ernest E. Kennett, services Treasurer,	15.00 6.00 6.00 30.00 50.00 6.00 6.00
	Total,	\$315.00

DETAIL 2. TOWN OFFICERS' EXPENSES

Apr. 8	B. C. Snyder, printing town report,	\$100.25
8	Edson C. Eastman, surveyor's books,	3.07
June 26	J. H. Burke, stationery and supplies,	2.61
Sept. 25	Edson C. Eastman, tax book,	1.54
Doportion	Jas. P. Metzer, juror blanks,	1.05
	Jas. O. Gerry, te ¹ ., postage, express 1919.	11.36
1920		
Jan. 29	Edson C. Eastman, cash book,	1.54
•	Wm. A. Harmon, expense meeting tax	
	commission, and telephone expenses	6.48
	Isaac W. Frost, expense meeting the tax	× 00
	commission,	5.88
	Enoch L. Drew, expense meeting the	
	tax commission,	5.88
	_	

\$139.66

Total,

DETAIL 3. TOWN HALL EXPENSES

1920		
June 23	Paul Nason, labor on wood,	\$ 1.00
	A. L. Stacy, work on annex,	31.50
July 7	Wm. F. Webber, material and work on	
	annex,	90.50
31	A. L. Stacy, work on annex,	33.75
Sept. 14	J. H. Burke, lumber for town hall annex,	46.88
25	Wm. F. Webber, work on annex,	18.00
	Conway Elec. Light. Co., lights for hall,	2.00
Oct. 22	J. F. Chick & Son, lumber for voting	
	booths,	7.44
	Wm. F. Webber, material and work on	
	annex,	68.92
Nov. 27	Wm. F. Webber, work on annex,	4.50
27	Wm. F. Webber, sawing wood,	2.50
1921		
Jan. 29	Conway Elec. Light. Co., lights for hall,	11.80
29	Gyle Kennett, electric lights bulbs,	1.80
	Wm. A. Harmon, labor on voting booths	, 3.00
	Total,	\$323.59

DETAIL 4. FIRE DEPARTMENT

C. Ralph Kennett, for C. Ralph Kennett, for	\$234.40 109.31
Total,	\$343.71

DETAIL 5. HEALTH DEPARTMENT

1920 July 7 K. D. Bryson, services as health officer, \$46.22

DETAIL 6. HIGHWAYS AND BRIDGES

	State Aid Maintenance	•
Apr. 6	Burton Sawyer, labor,	\$ 8.75
May 22	I. C. Kennett, labor with team,	8.00
29	Harold Ambrose, labor,	25.50
	Henry Harmon, labor with team,	77.25
	Ernest E. Kennett, labor,	5.60
	Almon L. Stacy, labor,	8.00
	Gyle Kennett, labor,	4.00
	N. M. Nason, gravel,	2.22

	Frank E. Lyman, gravel,	1.56
June 17	I. C. Kennett, labor with team,	40.00
23		40.00
26		12.00
70 (7	I. C. Kennett, labor with team,	40.00
	James Hurd, labor,	41.00
	Bert Thurston, labor,	19.00
	Fred E. Frost, labor,	43.00
	I. W. Frost, labor,	41.00
	N. K. Forrest, labor with team,	8.00
	Isaiah L. Forrest, labor,	4.00
	Gyle Kennett, labor,	6.67
	John H. Burke, gravel,	3.36
	Frank Lyman, gravel,	3.48
	E. E. Kennett, labor with team,	67.33
		99.34
	Henry Harmon, labor with team,	2.88
July 31	Jacob A. Haines, gravel,	
July 51	N. M. Nason, labor,	9.00
	E. E. Kennett, labor with team, Leslie Webster, labor,	5.78
		4.00
	Henry Harmon, labor with team,	19.00
	Isaac W. Frost, labor,	$\frac{12.00}{12.00}$
Sast 10	Fred E. Frost, labor,	
Sept. 18		3.78
	Harold Ambrose, labor,	8.50
0-4 20	Henry Harmon, labor,	9.00
Oct. 30	Irving Ambrose, sharpening tools,	1.45
	N. M. Nason, labor,	43.53
	Henry Harmon, labor with team,	49.00
	Harold Ambrose, labor,	25.00
	E. E. Kennett, labor with team,	36.00
	I. C. Kennett, labor with team,	9.00
	James Hurd, labor,	4.50
	Joel Harmon, labor,	4.50
	Fred E. Frost, labor,	13.50
3.7	Burton Sawyer, labor,	3.50
Nov. 29	James O. Gerry, gravel,	2.52
	William F. Webber, gravel,	.72
	F. E. Lyman, gravel,	.24
	N. M. Nason, gravel,	2.30
	·Burton Sawyer, labor,	9.00
	Henry Harmon, labor with team,	18.00
	Total,	\$935.76

DETAIL 7. SUMMER HIGHWAYS

Bert Thurston, labor,	\$ 8.00
I. W. Frost, labor,	12.00
Daniel C. Ward, labor,	8.00
Joel M. Harmon, labor,	28.00
Abner Harmon, labor,	14.00
Thomas Granville, labor,	8.00
W. E. Granville, labor,	10.00
H. E. Chick, labor with team,	46.00
Martin Nickerson, labor,	4.00
Harold Ambrose, labor,	4.00
Jesse Hurd, labor,	8.00
John Hurd, labor,	8.00
Thomas Granville, labor,	4.00
A. L. Stacy, labor,	42.00
B. F. Bickford, labor with team,	26.00
Fred Bickford, labor with team,	16.00
Sumner Bickford, labor with team,	16.00
Leslie Emerson, labor,	8.00
Chellis Emerson, labor;	6.00
Bennie Lewis, labor,	6.00
B. F. Bickford, labor with team,	34.00
Fred Bickford, labor with team,	36.00
Sumner Bickford, labor with team,	36.00
Leslie Emerson, labor,	12.00
Chellis Emerson, labor,	9.00
Bennie Lewis, labor,	10.00
N. K. Forrest, labor,	2.00
I. W. Frost, labor,	7.50
Bert Gilman, labor with team,	14.00
Daniel C. Ward, labor,	20.00
John L. Frost, labor with team,	10.00
Arthur Gilman, labor,	4.00
Ripley Gilman, labor,	4.00
Joel Harmon, labor,	4.00
Stephen Stacy, labor,	8.00
Peter Schanschieff, labor,	9.80
Roland Ward, labor,	12.00
	Daniel C. Ward, labor, Joel M. Harmon, labor, Abner Harmon, labor, Thomas Granville, labor, W. E. Granville, labor, H. E. Chick, labor with team, Martin Nickerson, labor, Harold Ambrose, labor, Jesse Hurd, labor, John Hurd, labor, Thomas Granville, labor, A. L. Stacy, labor, B. F. Bickford, labor with team, Fred Bickford, labor with team, Sumner Bickford, labor with team, Leslie Emerson, labor, Chellis Emerson, labor, B. F. Bickford, labor with team, Fred Bickford, labor with team, Fred Bickford, labor with team, Chellis Emerson, labor, B. F. Bickford, labor with team, Sumner Bickford, labor with team, Leslie Emerson, labor, Chellis Emerson, labor, Bennie Lewis, labor, I. W. Frost, labor, Bennie Lewis, labor, John L. Frost, labor with team, Daniel C. Ward, labor, John L. Frost, labor with team, Arthur Gilman, labor, Stephen Stacy, labor, Peter Schanschieff, labor,

	Albert Reynolds, labor,	20.90
	Daniel C. Ward, labor,	9.00
	James Lane, labor,	4.00
	Herman Pearson, labor,	4.00
	Carlton Pearson, labor,	4.00
	T. C. Pearson, labor,	2.00
	H. E. Chick, labor with team,	32.00
	James Lane, labor,	6.00
	Fred Lyman, labor with team,	84.50
	Louville Martin, labor,	16.00
	H. W. Thompson, labor,	3.11
	Mark Brown, labor with team,	80.00
	Charles Lyman, labor,	4.00
	Thomas Granville, labor,	4.00
	John L. Frost, labor with team,	52.00
	Arthur Gilman, labor,	10.00
	Bert Gilman, labor with team,	53.00
	Bert Thurston, labor,	4.00
	John L. Frost, labor with team,	8.00
	Noah Ward, labor,	4.00
	H. C. Harriman, labor,	6.00
	I. W. Frost, labor,	10.00
	Ripley Gilman, labor,	8.00
	Bert Gilman, labor with team,	20.00
	John L. Frost, labor with team,	25.00
	Ripley Gilman, labor,	9.00
	George Hayes, labor,	7.00
	Joel Harmon, labor,	9.00
	Frank Goodwin, labor,	4.00
	H. C. Harriman, labor,	6.00
	Abner Harmon, labor,	10.00
July 7	Samuel Ward, labor,	18.00
<i>y</i>	G. G. Birchard, labor,	10.50
	Albert H. Reynolds, pipe,	8.00
	Samuel Ward, labor,	3.00
	Bert Thurston, labor,	11.00
July 31	Samuel Ward, labor with team,	24.25
	G. G. Birchard, labor,	14.25

	A. L. Stacy, labor,	2.25
	John F. Chick, lumber,	12.54
	Daniel C. Ward, labor,	4.00
	Roland Ward, labor,	2.00
	Albert Reynolds, labor,	4.00
	Elijah Mason, labor with team,	24.00
	Costello Robbins, labor,	30.00
	James Linscott, labor,	10.00
	Joel Harmon, labor,	2.00
	Arthur Gilman, labor,	2.00
Aug. 28	Joel Harmon, labor,	6.00
	Samuel Ward, labor with team,	18.00
	G. G. Birchard, labor,	12.00
	Stanley Thurston, labor,	4.00
	William Leavitt, labor,	4.00
	Enoch L. Drew, labor,	8.00
	I. W. Frost, labor,	4.00
	Fred E. Frost, labor,	2.00
Sept. 11	Edwin Frost, labor,	32.50
	Fred P. Lyman, labor with team,	51.65
18	Frank Tasker, labor,	8.75
25	Fred Clayton, picks and dynamite,	5.81
	I. W. Frost, labor,	6.00
	H. E. Chick, labor with team,	10.00
	B. F. Bickford, labor with team,	8.00
	Fred Bickford, labor with team,	12.00
	Sumner Bickford, labor with team,	12.00
	Frank Bickford, labor with team,	12.00
	Mooney, Gerry & Son, lumber,	17.75
Oct. 22	Daniel C. Ward, labor,	16.00
30	Wm. H. Pascoe, labor on branch bridge,	6.00
	Bert Gilman, labor with team,	12.00
	Arthur Gilman, labor,	6.00
	John L. Frost, labor,	6.00
	Samuel Ward, labor with team,	9.00
	G. G. Birchard, labor,	2.25
	John F. Chick & Son, lumber,	8.92
Nov. 20	Sumner Bickford, labor with team,	8.00
	Frank Bickford, labor with team,	8.00

27 1921 Jan. 29	Fred Bickford, labor with team, Benjamin Bickford, labor with team, David Hagar, labor, James Hurd, labor, Leslie Webster, labor, Harold Ambrose, labor, Gyle Kennett, labor, Ernest E. Kennett, labor with team, Joel Harmon, labor, Frank E. Lyman, labor, Fred P. Lyman, labor, I. A. Forrest, bill 1919,	8.00 10.00 2.00 4.00 8.00 6.00 16.00 72.00 1.00 6.00 7.00 15.30
	Mooney, Gerry & Son, lumber,	8.48
	John F. Chick & Son, lumber,	15.66
	Ernest E. Kennett, labor,	3.50
	Herbert E. Chick, labor,	6.00
	I. W. Frost, labor, Enoch L. Drew, labor,	4.00
	Stephen Stacy, labor,	$\frac{4.00}{2.50}$
	H. C. Harriman, labor repairing roller	2.00
	and road machine,	17.00
	Total,	51,748.67
Feb. 21	I. C. Kennett, breaking roads,	80.00
28	T. C. Pearson, breaking roads, '18 & '19	
	Burton Sawyer, shoveling snow,	12.00
Mar. 9	Daniel C. Ward, breaking roads,	30.00
13	I. C. Kennett, breaking roads,	32.00
	Abner Harmon, breaking roads,	57.50
	W. E. Granville, breaking roads,	65.00
23	T. C. Pearson, breaking roads,	25.00
Apr. 6	Henry Harmon, breaking roads,	120.00
	Burton Sawyer, shoveling snow,	7.50
7	I. C. Kennett, breaking roads,	8.00
M 0	James Lane, shoveling snow,	4.50
May 6	H. J. Pascoe, breaking roads,	22.00
	Walter Kennett, breaking roads,	20.00

	T. C. Pearson, breaking roads,	22.32
	William Webber, breaking roads,	5.00
	Fred P. Lyman, breaking roads,	97.00
	Ernest E. Kennett, breaking roads,	157.00
	Jesse Shackford, breaking roads,	69.00
	I. W. Frost, breaking roads,	26.50
	H. E. Chick, breaking roads,	101.75
22	Clifford Ward, breaking crust,	1.50
	William Webster, breaking crust,	1.50
	N. M. Nason, breaking crust,	1.50
	Arthur Ward, breaking crust,	3.00
	Noah Ward, breaking crust,	1.50
	Elson Ward, breaking crust,	1.50
	John Pearson, shoveling snow,	3.00
	Abner Harmon, breaking roads,	7.00
June 26	B. F. Bickford breaking roads,	132.00
	Fred Bickford, breaking roads,	132.00
	Sumner Bickford, breaking roads,	88.00
1921		
Jan. 29	John F. Chick, breaking roads,	56.00
	Edward E. Hoyt, breaking roads,	70.50
	Town of Albany, breaking roads, 1920	
	and 1921,	30.00
	Total,	\$1,494.57

DETAIL 9. STREET LIGHTING

July 7	Conway Electric Light & Power Co., from Jan. 1, 1920, to June 30, 1920,	\$143.00
1921 Jan. 29		143.00
	Total,	\$286.00

DETAIL 10. GENERAL EXPENSES OF HIGH-WAY DEPARTMENT

Apr. 8	Good Roads Machine Co., repairs,	\$14.24
July 31	Daniel C. Ward, cutting bushes,	10.00
Sept. 18	Frank Tasker, cutting bushes,	18.00
25	H. E. Chick, cutting bushes,	12.00
Oct. 30	George Ward, repairing sign boards,	69.00
Nov. 27	Jesse Hurd, cutting bushes,	25.00

Total, \$148.34

DETAIL 11. TOWN SCHOOL DISTRICT

July 7	James W. Tyler, school money,	\$ 250.00
Aug. 28	James W. Tyler, school money,	1,000.00
Oct. 30	James W. Tyler, school money,	400.00
Nov. 20	James W. Tyler, school money,	500.00
Dec. 16	James W. Tyler, school money,	500.00
24	James W. Tyler, school money,	500.00
1921		
Jan. 22	James W. Tyler, school money,	360.00
	Total,	\$3,510.00

DETAIL 12. PATRIOTIC PURPOSES

May 29 Wm. A. Harmon, Memorial Day money, \$15.00

DETAIL 13. LIBRARY

1921

Jan. 29	James O. Gerry, Public Library money,	\$21.00
	DETAIL 14. UNCLASSIFIED	
Sept. 25 1921	Sydney D. Gilman, auto permits,	\$ 8.75
Jan. 29 1920	Charles A. Gray, lodging tramp,	2.00
Sept. 25	Arthur Jackson, bounty on bear,	5.00
	Total.	\$111.75

DETAIL	2 15. TOWN CONSTRUCTION, BRI	DGES
May 22	I. W. Frost, labor with team,	68.00
	Enoch L. Drew, labor,	26.00
	Albert Reynolds, labor,	23.00
Nov. 27	E. E. Kennett, stringers,	12.00
	J. F. Chick & Son, bridge plank,	74.02
1921		
Jan. 29	Edward E. Hoyt, labor and material on	
	Miles Bridge, 1919,	24.91

Total,	\$227.93
20000	7

DETAIL 16. STATE TAX

Dec. John W. Plummer, State tax, \$1,413.90

DETAIL 17. COUNTY TAX

Sept. 25 C. E. Smart, county tax, \$1,419.87

DETAIL 18. STATE AID CONSTRUCTION

DLII	THE IO. STATE AND CONSTRUCT	. 1011
Sept. 11	I. W. Frost, labor,	\$11.50
	Fred E. Frost, labor,	7.00
	E. E. Kennett, labor with team,	23.00
	Henry Harmon, labor with team,	23.00
	Daniel C. Ward, labor,	11.50
	James Hurd, labor,	11.50
	Joseph Foster, labor,	11.50
	Harold Ambrose, labor,	9.50
	Gyle Kennett, labor,	11.50
	Albert Reynolds, labor,	2.50
	Fred Clayton, labor,	4.50
18	I. W. Frost, labór,	13.50
	Fred E. Frost, labor,	13.50
	Ernest E. Kennett, labor with team,	27.00
	Henry Harmon, labor with team,	22.50
	Daniel C. Ward, labor,	13.50
	James Hurd, labor,	13.50
	Harold Ambrose, labor,	9.00
	Bert Thurston, labor,	13.50
	Gyle Kennett, labor,	7.00
	Abner Harmon, labor,	9.00
	Joseph Foster, labor,	13.50
	Fred Clayton, labor,	9.00
25	I. W. Frost, labor,	27.00
	Fred E. Frost, labor,	27.00
	Ernest E. Kennett, labor with team,	54.00
	Henry Harmon, labor with team,	54.00
	Daniel C. Ward, labor,	27.00
	James Hurd, labor,	27.00
	Joseph Foster, labor,	27.00
	Harold Ambrose, labor,	27.00
	Bert Thurston, labor,	27.00

	Abner Harmon, labor,	24.50
	William Granville, labor,	18.00
	N. M. Nason, gravel,	7.68
Oct. 22	Joel Harmon, labor,	22.50
	Abner Harmon, labor,	4.50
	I. W. Frost, labor,	31.50
	Fred E. Frost, labor,	31.50
	Irving C. Kennett, labor with team,	54.00
	Daniel C. Ward, labor,	21.00
	Daniel C. Ward, labor,	4.50
	Henry Harmon, labor with team,	9.00
	James Hurd, labor,	31.50
	Harold Ambrose, labor,	27.00
	Ernest E. Kennett, labor with team,	9.00
	N. M. Nason, gravel,	18.96
	Albert Reynolds, dynamite,	. 1.75
	Isaac W. Frost, labor,	3.00
	Fred Clayton, fuse,	.72
	John F. Chick, material for railing,	31.55
	Jesse Hurd, labor,	4.50
	Bert Thurston, labor,	4.50
30		19.35
	Sumner Bickford, hauling culverts,	3.00
1101.20		8.00
	E. E. Kennett, posts,	9.00
	Fred E. Frost, labor,	4.50
	H. E. Chick, labor,	
	I. W. Frost, labor,	13.50
	Total,	\$1,013.01

ENOCH L. DREW, ISAAC W. FROST, WILLIAM A. HARMON, Selectmen of Madison.

Auditor's Certificate

We, I. A. Forrest and J. O. Gerry, auditors for the Town of Madison for the fiscal year ending Jan. 31, 1921, hereby certify we have carefully examined the accounts of the Selectmen and find them properly cast and well vouched for

I. A. FORREST, J. O. GERRY,

Auditors.

REPORT OF THE TRUST FUNDS OF THE TOWN OF MADISON For the Fiscal Year Ending January 31, 1921

Balance of In- come on hand at End of Year		\$9.50	42.50
Expended During Year	\$5.00		
Income During Year		\$9.50	12.50
Balance of In- come on hand at Beginning of Year		200.00 41/2% \$15.12 \$9.50	93.91
Rate of Interest	5%	41/2%	41/4%
to tanomA lagionitA	\$ 50.00 5%	200.00	1,000.00 41/4 % 93.91 42.50
HOW INVESTED	Held by Town	Liberty Bonds & Conway Savings Bank	Franklin Burke, Cemetery General Fund Conway Savings Bank
TRUST FUNDS — PURPOSE OF CREATION	John M. Ward, Cemetary Held by Town	Lot Fund Nellie M. Hubbard, Cemetery Lot Fund	F.
Date of Creation	6161	Feb. I Dec. 31	1920 Jan. 31

Certificate

This is to certify that the information contained in this report is complete and correct, to the best of our knowl edge and belief.

JAMES O. GERRY.
JOHN F. CHICK,
SYDNEY D. GILMAN,
Trustees.

Jan. 31, 1921.

REPORT OF MADISON PUBLIC LIBRARY FOR YEAR ENDING FEB. 1, 1921

	Receipts	
		\$19.84
Library	tax from town for 1920,	21.00
Cash rec	eived from Mrs. Manley's entertainment,	40.40
		\$81.24
	Disbursements	
1920		
Sept. 2	To cash paid Helen M. Dalton, Agent, for 1 vol. of Circle of	
	Knowledge, \$12.80 To cash paid W. F. Webber for	
1921	services at entertainment, 2.00	
Jan. 22	To cash paid G. W. Nickerson	
	for work on Library, 6.75 To lumber, nails and labor by	
	J. O. Gerry, as per bill, 5.00	
31	To cash paid Martha Kennett for services as Librarian,	
	Jan. 31, '20, to Jan. 31, '21, 21.00	
		47.55
	Balance in treasury, Feb. 1, 1920,	\$33.69
	of books in Library, Feb. 1, 1920, 1,607 ed during year,	
	by stranger, 10	
	by J. Franklin Burke, 50	
Т	otal number in Library, Feb. 1, 1921,	1,668

JAMES O. GERRY, Treasurer, SADIE I. GILMAN, JENNIE A. HARRIMAN, Trustees.

REPORT OF TOWN HALL BUILDING COMMITTEE

Frame lumber presented by J. H. Burke.	
Paid A. Stacy for work,	\$65.25
W. Webber for work,	67.50
W. Webber for lumber,	45.50
J. H. Burke for lumber,	46.88
J. F. Chick & Son for lumber, roofing, etc.,	68.03
Henry Harmon, for hauling gravel,	1.56
E. E. Kennett for hauling grade,	4.00
F. B. Nason, for molding,	4.50
	\$303.22
Less amount received from dances, \$ 9.17	
Less amount in treasury, 236.25	
	245.42
Overrun,	\$57.80

To finish the building, by making, wood shed, two toilets, and selectmen's room, finishing same inside and outside, including painting, will cost \$500.00.

WM. F. WEBBER,
F. B. NASON,
B. P. GERRY,
Building Committee.

January 31, 1921.

MEMORIAL DAY

Balance on hand, . Amount raised,	\$ 32.84 100.00	
Total,		\$132.84
Amount Expended		
Rev. Frank S. Hartley, speaker,	\$35.00	
Leroy Thompson, music,	12.63	
John H. Burke, groceries for lunch,	3.75	
Roscoe G. Greene, auto hire,	10.00	
I. L. Forrest, auto hire,	2.00	
		\$63.38
Balance on hand,	-	\$69.46

WILLIARD P. ROBINSON, WILLIAM A. HARMON.

Examined and found correct.

I. A. FORREST,

J. O. GERRY,

Auditors.

REPORT OF SCHOOL BOARD

To the Citizens of Madison:

We hereby submit our report of the finances of the School District from Feb. 14, 1920, to Feb. 5, 1921, showing all receipts and expenditures during that period.

The report of the Superintendent is also included.

School Board

Ernest E. Kennett, term expires	1921
Isaac W. Frost, term expires	1922
Emma H. Kennett, term expires	1923

Organization

Chairman and Financial Secretary, Secretary, Treasurer, Truant Officer,

Emma H. Kennett S. S. Brooks James W. Tyler Rosoce G. Greene

School Budget

Required annual report of school board to district, stating amount of money needed for support of schools and for statutory requirements (see Laws of 1919, 106: 21):

1. Amount of money required by law (\$3.50 on each

\$1,000 of the 1920 inventory.)

2. Statement in detail of the additional amount of money required for the support of schools, and payment of statutory obligations for the ensuing fiscal year.

or statutory obligations for the ensuin	ing instan y	car.
1 P 1 (01 1 1 1 1)	Elementary Schools.	High School.
1 Budget (School Money)		
(a) For support of schools	\$4,601.50	
(This is school money and may	т у	
be used for maintaining schools,		
including the purchase of fuel		
and other supplies, the trans-		
portation of pupils and inci-		
dental repairs not exceeding 5		
per cent. of school money.)		
(b) For purchase of text books		
and scholars' supplies,	200.00	
(d) For the payment of tuitions at		
		e 200 00
high schools and academies		\$ 200.00
(e) Total amount required for the		
above items.	4,801.50	200.00
(f) Estimate of amount of a \$5		
	0.011.15	
tax on the 1920 inventory	2,911.15	

2 Requirements to Meet Budget	
(a) For support of elementary schools, (If the amount required for elementary schools is more than the amount of a \$5 tax—the	2,911.15
amount of a \$5 tax should be reported — otherwise the am't required.)	
(b) For support of high school or payment of high school tuitions, (Ordinarily districts that support a high school do not pay tuitions. Both items might be required.)	200.00
Total for support of all schools (School money),	3,111.15
3 School Board Report of Assessment Required (1) For the support of schools and the purchase of required books, supplies and flags, and the payment of high school tuitions, Estimate of \$3.50 tax on 1920 inventory, 2,037.80 Estimate of additional sums	3,311.15
needed, 1,273.35	
	210.00
needed, 1,273.35 (2) For the payment of the per capita	210.00 200.00
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any),	
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any). Finances Balance in treasury Feb. 14, 1920,	
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any). Finances Balance in treasury Feb. 14, 1920, March 1, 1920, State Equalization,	200.00 \$845.36 714.73
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1, 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition,	200.00 \$845.36 714.73 11.00
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1, 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192	\$845.36 714.73 11.00
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1, 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20	\$845.36 714.73 11.00
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1, 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00	200.00 \$845.36 714.73 11.00
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1. 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00 High school tuition, 136.66	200.00 \$845.36 714.73 11.00 0:
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1. 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00 High school tuition, 136.66 Minor repairs, 10.00 Scholars' supplies, 9.26	200.00 \$845.36 714.73 11.00 0:
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1, 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00 High school tuition, 136.65 Minor repairs, 10.00 Scholars' supplies, 9.26 Janitor service, 68.10	200.00 \$845.36 714.73 11.00 0:
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1. 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00 High school tuition, 136.66 Minor repairs, 10.00 Scholars' supplies, 9.26 Janitor service, 68.10 Fuel, 64.26	200.00 \$845.36 714.73 11.00 0:
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1. 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00 High school tuition, 136.66 Minor repairs, 10.00 Scholars' supplies, 9.26 Janitor service, 68.10 Fuel, 64.26 Expenses of administration, 25.81	200.00 \$845.36 714.73 11.00 0:
needed, 1,273.35 (2) For the payment of the per capita tax (statutory), (5) For the payment of other statutory requirements (if any), Finances Balance in treasury Feb. 14, 1920, March 1. 1920, State Equalization, April 24, 1920, E. L. Huckins, tuition, Expenditures from Feb. 14, 1920, to Aug. 31, 192 Teachers' salaries, \$1,163.20 Transportation, 255.00 High school tuition, 136.66 Minor repairs, 10.00 Scholars' supplies, 9.26 Janitor service, 68.10 Fuel, 64.26	200.00 \$845.36 714.73 11.00 0:

Expenditures from Aug. 31, 1920, to	Feb. 5, 1921:	
Teachers' salaries,	\$1,277.83	
Transportation,	363.60	
High school tuition,	115.00	
Minor repairs,	3.00	
Scholar's supplies,	123.00	
Janitor service,	27.25	
Fuel,	84.25	
Expenses of administration,	17.73	
Text books,	96.36	
Other expenses of instruction,	25.05	
Medical inspection,	87.00	
Alteration of old buildings,	558.39	
Superintendent's salary,	194.00	
Salaries of district officers,	52.00	
Salary of truant officer,	10.00	
		3,034.46

Total amount expended during the year	
ending February 5, 1921,	\$4,910.07
Amount raised at district meeting for school	
purposes,	3,460.00
State Equalization Fund,	714.73
Elementary school tuition,	11.00

\$5,031.08 \$121.01

Balance in treasury Feb. 5, 1921,

Respectfully submitted,
ERNEST E. KENNETT,
ISAAC W. FROST,
EMMA H. KENNETT,

School Board.

We, I. A. Forrest and J. O. Gerry, auditors for the Town of Madison for the fiscal year ending Feb. 14, 1921, have examined the foregoing accounts and found them correctly cast and vouched for.

I. A. FORREST, J. O. GERRY,

Auditors.

FINANCIAL REPORT OF THE MADISON SCHOOL DISTRICT

For the Fiscal year beginning Sept. 1, 1919, and ending Aug. 31, 1920

Receipts

Receipts	
For qualified teachers (from Selectmer	1), \$128.00
Equalization (State Aid),	714.73
From the Selectmen, raised by taxation	1, 3,179.69
High School and Academy tuition,	250.00
Salaries of district officers,	75.00
Per capita tax,	214.00
Dog licenses (from Selectmen),	48.00
Elementary school tuition,	18.00
All other receipts,	95.81
	\$4,723.23
Payments	
Salaries of district officers,	\$ 47.00
Superintendent's excess salary,	34.77
Truant officers and school census,	11.31
Teachers' salaries,	2,395.20
Scholars' supplies,	151.55
Text books,	242.46
Other expenses of instruction,	46.68
Janitor service,	143.50
Fuel,	85.25
Minor repairs and expenses,	36.87
Medical inspection,	87.00
Transportation,	669.60
High School tuition,	195.01
Elementary School tuition,	135.00
Last year's bills,	255.13
Tax for State-wide supervision,	214.00
Payment of bills from previous year,	34.09
	\$4,784.42
Overdrawn,	\$ 61.19
Outstanding unpaid bills,	443.50

\$504.69

SUPERINTENDENT'S REPORT

To the School Board and Citizens of Madison:

I hereby submit for your consideration my second annual report as superintendent of the Madison schools.

The Teacher Situation

The general situation in regard to teachers when schools opened in September was even worse than for the preceding year. The cities and larger towns had once more made their drafts on the rural teaching force, and vacancies thus caused have of necessity been filled in most cases with teachers of a lower grade in experience and professional training. The teacher shortage of the last two or three years has largely defeated the purpose of the new school law to enable the smaller rural communities to obtain teachers equal in training and experience to those which the cities and large towns could afford. Although the State Aid feature of the new law makes it possible for Madison to compete with any community in the State on equal terms in the matter of teachers' salaries, the fact that the supply of properly. qualified teachers was wholly inadequate to meet the demand has made it impossible to obtain as vet a professionally trained and experienced teacher for each of the Madison schools. Money will not hire teachers when there are no teachers to hire. On the whole, however, the level of teaching efficiency in the Madison schools is higher than last year, and good work is being done in every school. Nearly all pupils who are mentally capable of doing standard school work are making satisfactory progress. In the few cases where normal pupils are not making normal progress it is due either to excessive absence from school or to the pupils' or their parents' antagonistic attitude toward the school or the teacher.

There are indications that the supply of properly qualified teachers will gradually increase from now on. Many excellent teachers who were literally starved out of the profession and forced to seek better paid employment in the early years of the war are now seeking to return. The acute teacher shortage, disastrous as it has been in many respects, has resulted in at least one great good. It has caused increases in teachers' salaries which will approximate a decent living wage when living expenses return to normal.

Those who look forward to a general reduction in teachers' pay will be disappointed. The general level will probably remain about as it is at present. The wagelowering tendency of an increasing supply of teachers will be offset by higher standards for qualifications. This does not mean that there will be no readjustment of teachers' salaries relatively. Such readjustment is badly needed. The exigencies of the situation have obliged us to pay about equal salaries to all teachers of experience, regardless of their efficiency, and to pay untrained and inexperienced teachers more than their services were worth in order to keep the schools open. The best teachers are not vet getting enough for their services. They will get more. The value of some teachers to the school and the community can hardly be expressed in terms of dollars and cents. The least efficient are often getting more than they are worth and can look forward to salary reductions and to being dropped eventually unless they awake to the need for professional training plus a real live interest in their work. As normal conditions are approached teachers' salaries will be based more and more closely on their interest and efficiency in their work.

One of the most serious as well as the most needless obstacles to the obtaining of high grade teachers, for the more remote rural schools especially, is the lack of suitable boarding places within reasonable walking distance of school buildings. Here is a chance for civic patriotism in general, and Women's Clubs in particular, to function to practical advantage in the community.

School Supplies and Equipment

It ought to be evident to any thinking individual that the narrower the range of books read and studied by pupils the narrower will be their mental equipment and hence their outlook on life as adults. Spiritual and material progress of the present generation has been and is being woefully retarded by the narrow views of local leaders induced by the soul-cramping narrowness of the traditional school program of twenty years ago or more with its meager amount of broadening subject matter. Drill, drill, was the rule, cultural knowledge and the higher thought process in learning being utterly ignored.

I have taken special pains to equip the schools of Madison not only with modern texts in accord with modern ideals, aims and methods in education, but also with a good variety of the best informational books to supplement the regular texts in broadening the minds of the pupils. Is it worth while? Don't ask me. I might be prejudiced. Ask the boys and girls whether or not school is more interesting and worth while to them than it used to be.

Although the good workman can do a passable job with a few makeshift tools, nevertheless, he can do a better job in much less time and with much less effort if he has proper tools with which to work. So it is with the teacher. The more time- and energy-saving devices a schoolroom is equipped with, the more efficiently can a teacher utilize her stock of time and energy for the benefit of the school and the community. In accordance with this point of view the Madison schools are being generously but not extravagantly supplied with most of the supplies usually furnished in up-to-date school systems. These supplies have been of great help to teachers and pupils in turning out more and better work. But the schools are still much in need of certain permanent equipment, as maps and globes, adjustable seats, reference books, etc. Wall maps and globes are absolutely essential to efficient teaching of both geography and history. In the Madison schools there are none, or they are in such poor condition as to be almost useless. Encyclopedias and other reference books are practical necessities in modern properly conducted schools. Song books are needed, also. All

these articles come under the head of "new equipment" and are not provided for in the regular school funds. The district should make a special appropriation of about \$200 a year for three years to provide for these serious needs of the schools. Once equipped with these things it would be years before they would have to be replaced, and replacement of school equipment is provided for by State Aid.

Improvements

Last year I called your attention to my extensive use of standardized tests and measurements in the schools and explained briefly their advantages over any other method of testing children for progress in school work.

This system of testing has been still further extended and refined, and its advantages become more apparent every day as the achievement records of the pupils become more complete. I have on file in my office the complete progress record of every child in the district since I began work here. These records are in condensed and easily understood graphic form and represent the pupils' actual accomplishments as measured in the most scientifically accurate way yet devised. They enable us to group the children into classes in such a way as to obtain the most uniform amount and quality of work from each class; enable me to advise intelligently with teachers as to the most advisable treatment to be accorded individual pupils who are having trouble with their school work; enables teachers to locate the special weaknesses of individuals and classes so that they can concentrate their teaching effort where it will do the most good; and furnish a strong motivating influence to the pupils themselves. They also provide a safe, sane, and impartial basis for promotion of pupils from grade to grade, leaving no chance for charges of favoritism on the part of the teachers. Furthermore, they measure accurately the efficiency of teachers as well as the progress of pupils at one and the same time. The record of her pupils' progress is the

measure of the teacher's ability. It is perfectly fair to judge a teacher's efficiency by the progress made by mentally normal children under her instruction provided we have some means of knowing which are the mentally normal pupils and just how much progress they ought to make each year. The standardized tests and scales provide just that necessary means. These graphic records of their children's school progress might be made interesting and profitable to the parents as well if they could find time to consult them. I would be happy to have parents consult me at any time concerning their children's school records and be glad to furnish any information and advice within my power.

The intensive campaign begun in the schools last year for improvement in silent reading ability is beginning to bear rich fruit. Ability to gather thoughts rapidly and silently from the printed page is being rapidly developed in all schools where teachers have co-operated systematically and intelligently in carrying out the silent reading program by approved methods. The progress made by the four lower grades is particularly encouraging, since it is in these grades that good reading habits must be acquired if at all.

Special attention has also been given to speed and accuracy in the fundamental operations of arithmetic with excellent results. By means of the Courtis Standard Practice Tests and other methods of intensive drill, a high degree of proficiency has been developed in all grades, but especially in the lower, as the younger children are always more responsive to drill work than the older children and the results are more lasting.

The altering of the school buildings last Fall so as to have all windows in the left and rear of the pupils is the most notable improvement of the year along the lines of proper sanitary measures for the protection of the health of the children. This arrangement of the lighting does away with the dangerous and annoying cross lights and short blackboards between windows. The sight-destroy-

ing front window has also been eliminated. Walls repainted a light color and ceilings whitened, together with light colored curtains where curtains are absolutely necessary, make available all light admitted at the windows for purposes of vision, instead of permitting the greater part of it to be absorbed by dark colored walls and green curtains.

Once more I take pleasure in expressing at this time my appreciation of the continued helpful co-operation and intelligent interest of the school board and citizens of Madison in my work.

Respectfully submitted,
SAMUEL S. BROOKS,
Superintendent of Schools.

SCHOOL TREASURER'S REPORT

Orde		
No		40.00
94	Kathie Stacy, teaching,	40.80
95	Lucia Ruggles, teaching,	68.40
96	Lilla Merrow, teaching,	38.00
97	Lilla Merrow, janitor,	6.00
98	Mildred Mathews, teaching,	45.00
99	George W. Hayes, transportation,	63.00
100	Mrs. George W. Abbott, transportation,	24.00
101	F. W. Preston, tuition,	18.33
102	J. E. Chesley,	1.50
103	David Knowles,	6.00
104	E. C. Eastman,	1.24
105	Minnie Frost,	3.00
106	H. E. Drew,	29.25
107	Myrtle Tibbetts,	3.00
108	Walter Kennett,	4.00
109	Roland Lyman,	2.25
110	J. L. Frost,	2.25
111	S. F. Stacey, transportation,	9.60
112	J. E. Chesley,	2.00
113	Sewell Kennett,	4.00
114	W. Jenness,	4.50
115	Mrs. George W. Abbott, transportation,	28.80
116	Lilla E. Merrow, teaching,	76.00
117	Kathie Stacy, teaching,	80.00
118	Ethlyn Pearson, teaching,	60.00
119	Mrs. Lyle Sawyer, teaching,	76.00
120	J. O. Gerry,	~ ()()
121	E. E. Kennett,	24.00
122	Record Print,	4.70
123	E. C. Eastman,	25.81
124	Houghton Mifflin Co.,	3.32
125	Mrs. Lyle Sawyer, teaching,	36.00
126	S. F. Stacy, transportation,	11.20
127	Mrs. George W. Abbott, transportation,	32.00
128	F. W. Preston,	18.33
129	Mrs. Lyle Sawyer teaching	40.00

130 Etholyn Postson torching 60.00

130	Ethelyn Pearson, teaching,	60.00
131	Kathie Stacy, teaching,	80.00
132	Lilla E. Merrow, teaching,	76.00
133	Chellis Emerson, janitor,	.60
134	S. F. Stacy, transportation,	14.40
135	Mrs. George W. Abbott, transportation,	24.00
136	H. E. Drew,	3.50
137	Roland Lyman, janitor,	.50
138	Sewell Kennett, janitor,	2.00
139	S. F. Stacy, transportation,	8.00
140	Kathie Stacy, teaching,	60.00
141	Treas., Nute High School, tuition,	39.99
142	Mrs. George W. Abhott, transportation,	24.00
143	Lilla E. Merrow, teaching,	114.00
144	Kathie Stacy, teaching,	40.00
145	Lilla E. Merrow, teaching,	14.00
146	S. F. Stacy, transportation,	16.00
147	Mrs. Lyle Sawyer, teaching,	95.00
148	Mrs. Lyle Sawyer, teaching,	10.00
149	Ethelyn Pearson, teaching,	78.00
150	Ethelyn Pearson, teaching,	13.00
151	School District of Conway, tuition,	195.00
152	G. W. Nickerson,	75.20
153	I. W. Frost,	38.54
154	Lee Nickerson,	36.00
155	Fred Frost,	34.00
156	J. L. Gibson,	20.00
157	S. S. Brooks,	9.75
158	J. F. Chick & Son,	5.00
159	F. B. Nason,	193.05
160	J. F. Chick & Son,	85.27
161	H. E. Drew,	9.75
162	Mrs. Lyle Sawyer, teaching,	44.00
163	Mrs. Minnie Frost,	1.50
164	Burton Sawyer, teaching,	66.00
165	Ethelyn Pearson, teaching,	108.00
166	Mrs. George W. Abbott, transportation,	32.00
167	Lilla E. Merrow, teaching,	88.00
168	Myrtle Tibbetts,	3.00

169	S. F. Stacy, transportation,	24.00
170	S. F. Stacy, transportation,	20.80
171	Mrs. Lyle Sawyer, teaching,	110.00
172	Burton Sawyer, teaching,	44.00
173	Mrs. Geo. W. Abbott, transportation,	32.00
1:4	J. H. Burke,	1.56
175	Lilla E. Merrow, teaching,	88.00
176	Marjorie Pagan, teaching,	87.83
177	March Bros.,	7.20
178	Henry Holt & Co.,	9.20
179	Ethelyn Pearson, teaching,	1.08.00
180	Ethelyn Pearson, teaching,	12.00
181	E. E. Babb & Co., supplies,	49.70
182	Milton Bradley Co., supplies,	27.94
183	World Book Co., supplies,	8.18
185	Curtis Standard Test, supplies,	10.01
186	Educational Supply Co., supplies,	.78
187	Gilman Bros supplies,	76.33
188	The A. N. Palmer Co., supplies,	26.00
189	The McMillan Co.,	43.87
190	The American Book Co.,	43.29
191	Lyle Sawyer, teaching,	88.00
192	Burton Sawyer, teaching,	44.00
193	S. F. Stacy, transportation.	24.00
194	Mrs. George W. Abbott, transportation,	32.00
195	Lilla E. Merrow, teaching,	154.00
196	John W. Plummer, supplies,	194.00
197	S. F. Stacy, transportation,	20.80
198	I. W. Frost,	26.50
199	A. H. Reynolds, teaching,	100.00
500	Ethelyn Pearson, teaching,	72.00
201	Ethelyn Pearson, janitor,	4.00
505	Gilman Bros., supplies,	5.26
203	Nute High School, tuition,	15.00
204	E. E. Hoyt, transportation,	30.00
205	Burton Sawyer, teaching,	88.00
206	Lyle Sawyer, teaching,	88.00
207	H. E. Drew, wood,	31.50

TOWN	OF	MA	DISO	N
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208	Mrs. George W. Abbott, transportation,	32.00
209	S. F. Stacy, transportation,	16.00
210	Shaw, Walker & Co., supplies,	4.06
211	Fred Clayton, supplies,	1.52
212	Milton Bradlev Co., supplies,	11.18
213	B. C. Snyder, supplies,	3.00
214	B. F. Bickford, supplies,	21.25
215	I. W. Frost, services,	10.00
216	E. E. Kennett, services,	10.00
217	Emma H. Kennett, services,	15.00
218	Roscoe G. Greene, truant officer,	10.00
219	Hattie L. Chick, clerk,	2.00
220	Emma H. Kennett, administration,	4.98
221	Walter Kennett, administration,	3.00
222	Dr. K. D. Bryson, medical service,	87.00
223	James W. Tyler, school treasurer,	15.00

\$4,910.07

Receipts

Balance from last year,	\$ 845.35
Received from town,	3,460.00
State Equalization,	714.73
Edwin Huckins,	11.00
	\$5,031.08
Balance in treasury,	\$121.01

VITAL STATISTICS.

To the Selectmen-In compliance with an act of Legislature passed June session, 1887, requiring clerks of towns and cities to furnish a transcript of the record of births, marriages, and deaths to the municipal officers for publication in the Annual Report, I hereby submit the following:

Births in the Town of Madison for the Year Ending December 31, 1920

		5	1 No. 1.41	1						
		sex an	sex and Condition	uo		SII				
Date	Name of the child	Male	Living	f child	Name of Father	Maiden Name of A Residence of Occupation Mother Darents of Bather	Residence of Parents	Occupation of Father	Birthplace of Father	Birthplace of Mother
1920	(11 483)	ale	Sti	o .oN	Color					
Tan 5	Ian 5 Roland Dellmont Moore	Male	Living	00	G. Frank Moore	Nellie M. Thurston	Madison	Laborer	Albany, N. H. Madison	Madison
12 1	12 HerbertLincoln Arnold	33	33	_	Wm. F. Arnold	Alice E. Stacy	3	Section man	Brookfield, Mass Madison	Madison
23	23 - Smith	Female	36	7	Ray A. Smith	A. Violet Thurston	9,9	Laborer	Vermont	Madison
Nov 6	Nov 6 Elenor Margaret Drew		D. D.	4	Chester A. Drew	Annie Fitzgerald	¥	Carpenter	Madison	Taunton, Mass.
18 1	18 Thelma Nellie Leavitt	64	33	on ,	Chester Leavitt	Lora Tylor	99	Chauffeur	Effingham	Madison
181	18 Frederick Wilson Clayton	Male	•	-	Fred Clayton	Manora Tuttle	9)	Merchant	Yorkshire, Eng.	Wakefield
Dec 3 1	Dec 3 Ethel Mae Bickford	Female		<u>-</u> :	-	Sylvia Harriman	99	Farmer	Madison	Alton
Mar 16	Mar 16 Warren Carle Nickerson	Male		0 03	W.E. L. Nickerson Arvilla Warren	Arvilla Warren	3 3	Fireman	Madison	Madison
rep 20	Waiter Leianu Nemiett				i dicilee Nelliner	The state of the s		201111111111111111111111111111111111111		Made

Marriages in the Town of Madison for the Year Ending December 31, 1920

Date	Place of Marriage	Name of Groom 20 and Bride and 12 Residence at time 20 Marriage 20 C	Occupation of Groom and Bride	Birthplace of each	Names of Parents	Birthplace of Parents	Name, Residence and Official Station of Person by Whom Married
1920	Madison	Ralph H. Allard Madison 19	Millman	Westmoreland	C. Fred Allard	Madison	Willard P. Robinson
May 15	4	Lucie M. Doe Eaton 19 9 H	Housework	Eaton	George E. Doe	Durham	Clergyman Madison
Dec 0	Dec 9 Temmorth	Stephen A. Lane Madison 34 2 Laborer	Laborer	Albany	Henry S. Lane Albany	Albany	Alonzo Nickerson
	T GITT A	Bernice J. Hartley Dorchester, Mass. 24	None	Madison	Lewis F. Morrill Albany	Albany	Tamworth

Deaths in the Town of Madison for the Year En ding December 31, 1920

				-	-			-	And in contrast of the State of	Contraction of the last of the
		Age		Sex &	Sex & Condition		Place of Birth:	Sirth:		
Date	Date Name of Deceased			Male	Single,				Name of Father	Maiden
Daic	Ivaine or Deceased	5	Place of Birth		Married					Name of Mother
		ears ays		or	lor	Occupation	Father	Mother		
		M		Female C	Female O Widowed					
Feb 6	Feb 6 Samuel J. Gilman 53 11 26 Tamworth N H Male	53 11 26	Tamworth N H	Male	Married Grocer	1	Eaton, N. H.	Earnstable	David H. Gilman	Eaton, N. H. Parnstable David H. Gilman Mary J. Hutchins
1	14 Lucretta Hayes 72 6 12	72 6 12		Female Wid.	Wid.	Housewife		Eng.	J. Durgin	Betsy Durgin
Mar 31	Mar 31 Mary E. Chick 80 10 7 Tamworth "" Female 2 Wid. Housewite	80 10 7	Tamworth ""	Female	g Wid.	Housewite	Tamworth ""	Tamworth	Tamworth " Tamworth George Durrell Ann Berry	Ann Berry
July 5	Annie S. Frost	75 4 26	Eaton ""	Female	Married A	Housewife	, Maine	Maine	, Maine / Maine Wm. S. Hayes Nancy J. Drew	Nancy J. Drew
Nov 29	Nov 29 Thomas C. Powell 63 717 Cincinnati, O. Male Married Broker	1 63 7 17	Cincinnati, O.	Male	Married	Broker	Wales, Eng.	Wales, Eng.	Wales, Eng. Wales, Eng. Howell Powell Sarah Roberts	Sarah Roberts
								1	1	

I hereby certify that the above and foregoing is a true transcript of the record of all the Births, Marriages and Deaths that have been reported to me for the year ending December 31, 1920.

SYDNEY D. GILMAN, Town Clerk.



