

NH
352.07
C74
1959

City of
CONCORD



New Hampshire

1959
ANNUAL REPORT



South End Branch Library after school

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We believe that good roads, good schools and recreation facilities and good municipal services are real business assets, attractive to both industry and home owners. Concord has always done its best to maintain such facilities.

More parking is still needed, but material progress has been made by the purchase of the Turcotte lot, the installation of meters, together with additional meters on side streets. The building of several lots by private capital and the potential of the Durgin Street lot and the new shopping center increases our ability to meet the public demand.

New industry, more employment and added valuation are being created in the Boston and Maine Shop area that was purchased by the Mingolla Machinery Corporation, and also in the Boston and Maine station area where a new large shopping center will be built with some 1300 to 1500 parking spaces.

Our Classification and Compensation System, in use since 1951, has been reviewed and replaced by a practical new plan providing some increase in salaries and wages, and adjustment of inequities.

On December 31, 1959, the use of fluoride in our water supply was discontinued by authority of a public referendum.

A modern filtration system has been installed in the White Park swimming pool, providing purity and a saving in the volume of water used.

This year Arthur E. Roby started his 40th year as City Clerk, and a grateful City Government pays tribute to him, not only for the years of service, but for his leadership and advice.

To keep our City on a progressive path calls for many hearings and meetings, sometimes long and tedious, and I commend the Aldermen for their diligence, patience and exercise of good judgment.

I also commend Department Heads and all City employees for their interest in their city, their good work and maintenance of efficiency.

Charles P. Johnson
CHARLES P. JOHNSON, MAYOR

CITY GOVERNMENT

1959-1960

MAYOR

Charles P. Johnson

ALDERMEN-AT-LARGE

Robert D. Branch
William P. Gove
William T. Jordan
William A. Stevens
Eugene C. Struckhoff
John Swenson

WARD ALDERMEN

Ward 1 John M. Allen
Ward 2 Paul M. Cunningham
Ward 3 George A. Stohrer, Jr.
Ward 4 Malcolm McLane
Ward 5 Roland E. Fletcher
Ward 6 David E. Tardif
Ward 7 C. Edwin Howard
Ward 8 Samuel J. Chapman
Ward 9 Thomas B. Jennings

CITY CLERK

Arthur E. Roby



YOUR CITY OFFICIALS

ASSESSORS

John L. Hyde
Clifford H. Higgins
Charles A. Bartlett

FINANCE DIRECTOR-CITY AUDITOR

Archie N. Gourley

CITY TREASURER

Verne F. Santas, Jr.

CITY COLLECTOR

George M. West

CITY SOLICITOR

Daniel E. Donovan, Jr.

CITY ENGINEER

Howard E. Raymond

FIRE CHIEF

Duncan M. Murdoch

CHIEF OF POLICE

Walter H. Carlson

CEMETERY SUPERINTENDENT

Edward L. Howland

HEALTH OFFICER

Pierre A. Boucher, M. D.

CITY PLANNING DIRECTOR

Gustaf H. Lehtinen

SANITARY INSPECTOR

Austin B. Presby

WATER SUPERINTENDENT

G. Arthur Faneuf

ENGINEERING INSPECTOR

Ellsworth B. Philbrick

SEWER SUPERINTENDENT

William H. Murphy

WELFARE DIRECTOR

Gertrude E. Watkins

OVERSEER OF POOR

Charles P. Coakley, Ward 1

SEALER OF WEIGHTS AND MEASURES

Arthur W. McIsaac

RECREATION DIRECTOR

John B. Penney

LIBRARIAN

Siri M. Andrews

DIRECTOR OF CIVIL DEFENSE

Rev. George J. W. Pennington

POUND KEEPER

Charles C. Hoagland

MUNICIPAL COURT

Donald G. Matson, Judge
Francis E. Perkins, Asso. Judge
Marie MacPhail, Clerk
James M. Ceriello, Probation Officer

BOARD OF LIBRARY TRUSTEES

Joseph J. Comi
Mrs. Harry Spiegel
Miss Jean Cummings
W. Duer Thompson, III
Mayland H. Morse, Jr.
James Lynch
Mrs. Frederick K. Upton
Chester A. Larson
Otis T. Kingsbury

BOARD OF REVISION OF ASSESSMENTS

Archie N. Gourley, Chairman
Daniel E. Donovan, Jr.
Howard E. Raymond
Robert W. Potter
James A. Taylor

PERSONNEL ADVISORY BOARD

James D. Bell, Chairman
John H. Symonds
Robert J. Jewell

BOARD OF PLUMBING EXAMINERS

J. Barry O'Brien
George E. Young
Ellsworth B. Philbrick

TRUSTEES, TRUST FUND

Leon S. Merrill
Verne F. Santas, Jr.
Robert M. Beyer

BOARD OF HEALTH

Pierre A. Boucher, M. D. Chairman
William D. Penhale, M. D.
Thomas J. Halligan, M. D.

CITY PLANNING BOARD

Ex Officio
Charles P. Johnson - Mayor
Howard E. Raymond - City Engineer
Robert D. Branch - Alderman-at-Large

Dudley W. Orr, Chairman
A. Clifford Hudson
Gardner G. Emmons
John B. Jameson
Douglas N. Everett
Lt. Gen. Edward H. Brooks

ZONING BOARD OF ADJUSTMENT

Frank J. Preston, Chairman
Enoch Shenton, Jr.
Allan Evans
Roy Y. Lang
Donald J. Rainie

BUILDING CODE - BOARD OF APPEALS

Robert Foster, Chairman
Donald H. Wells
Carroll E. Garland
William Johns
Arnold Perreton

RECORDS DEPARTMENT

The City Clerk attended all meetings and hearings of the Board of Aldermen in the capacity of clerk.

Prepared and distributed the minutes of all proceedings.

Received and turned over to the City Treasurer the sum of \$11,320.55 from licenses and service fees during the year.

Issued over 2000 dog licenses.

Recorded approximately 1,750 mortgages and 1,250 conditional sales.

Recorded approximately 65 discharges.

Issued 297 marriage licenses.

Issued approximately 900 copies of vital statistics.

Vital statistics recorded as compared with 1958 were as follows:

	1958	1959
Births	1,014	1,060
Marriages	316	296
Deaths	710	731

BOARD OF ALDERMEN ACTIONS

The Board of Aldermen held 12 regular meetings, 12 hearings, 4 special meetings and 12 finance committee meetings, making a total of 40 meetings.

The Board, also, passed 100 resolutions and 18 ordinances during the year.

Resolution, appropriating additional money for salary increases.

Resolution, relative to study of Classification and Compensating Plan appropriating \$2,300. for same.

Ordinance, amending Classification Plan

Resolution, relative to special election, Ward 4, April 21, 2-7 P. M.

Resolution, Bond Issue School District, \$1,125,000.

Resolution, Bond Issue public improvements, \$250,000.

Resolution, Bond Issue water system, \$100,000.

Resolution, purchase Wylie Patchmobile, \$3,000.

Resolution, appropriating \$20,000 for sewer, Loudon Road.

Resolution, relative to sanitary sewer extension, South Street.

Resolution, in relation to agreement with Local #1580, Concord City Employees.

Resolution, Bond Issue \$130,000., public parking area.

Resolution, sale Gun Club land.

Resolution, purchase Joseph Turcotte land.

Resolution, relative to enclosure of swimming pools.

Ordinance, relative to parking meters.

Resolution, relative to installation of dugouts, Rollins Park.

Resolution, relative to improvements to Community House, East Concord.

Ordinance, relative to Municipal Code of Ordinances.

Several ordinances amending traffic regulations and Zoning Ordinances.

ELECTIONS

1959 was a city election year. However, there was a special election held April 21, 1959 for the election of a representative in ward 4 to fill out the vacancy caused by the resignation of Guy Swenson. This election pertained only to ward 4 and Harold Gibson was elected to fill the vacancy.

City Election

A city election was held November 9, 1959. For the first time in many years there was only one candidate for the office of Mayor, same being Mayor Charles P. Johnson. There were 6 candidates filing for Aldermen at Large, 2 filings for Ward Alderman, ward 1, 1 filing for Ward Alderman, ward 2, 2 filings for Ward Alderman, ward 3, 2 filings for Ward Alderman, ward 4, 1 filing for Ward Alderman, ward 5, 3 filings for Ward Alderman, ward 6, 3 filings for Ward Alderman, ward 7, 2 filings for Ward Alderman, ward 8, 1 filing for Ward Alderman, ward 9.

The result of this election was that Mayor Charles P. Johnson was elected for a two year term. Aldermen at Large William Gove, William T. Jordan and William Arthur Stevens were elected for a 4 year term. For Ward Aldermen for two years, Ward 1, John M. Allen Ward 2, Paul M. Cunningham, Ward 3, George A. Stohrer, Jr., Ward 4, Malcolm McLane, Ward 5, Roland E. Fletcher, Ward 6, David E. Tardif, Ward 7, C. Edwin Howard, Ward 8, Samuel J. Chapman, Ward 9, Thomase B. Jennings.

The total ballots cast were approximately 6,200 votes for the various offices.

There was a special referendum on the ballot regarding the use of fluorides in the public water supply of the City of Concord, and the use of same was defeated by a no vote of 4,480 to 2,109 for the use of the same.



FINANCE DEPARTMENT

In the financial section of this report will be found schedules which set forth the activity and yearend position of each of the several funds through which all the financial transactions of the City are handled. Below is a brief summary of activity of each fund during the year 1959 and condition at the end of the year.

General FUND

Current surplus resulting from 1959 operations amounted to \$126,208.60. This surplus will be used to reduce the amount to be raised by property taxes in 1960.

Outstanding debt payable from this fund increased by \$1,144,883. New debt amounting to \$1,402,528. was incurred, while maturities paid during the year amounted to \$257,645; as detailed in the following schedule.

	Balance Dec. 31, 1959	Payments During 1958	New Debt Issued 1958	Balance Dec. 31, 1958
Municipal	\$ 847,000.	107,645.	277,528.	1,016,883.
School	1,754,000.	150,000.	1,125,000.	2,729,000.
Total	\$ 2,601,000.	257,645.	1,402,528.	3,745,883.

Interest rates rose sharply during the year. Even with Concord's triple "A" rating, our bonds sold at the rate of 3-1/2%, which compares with 1.9% and 2.3% for 1958 issues. Rates on borrowings in anticipation of tax collections ranged from 1.79% to 2.35%, compared to a low of .79% and a high of 1.37% paid in the previous year. Total cost for the year was \$11,850. compared to \$5,333. for the previous year.

Below is a comparison of valuations, property taxes raised, and tax rates; showing changes from 1958 to 1959.

Property Taxes Raised	1958	1959	Increase	
	\$		Amount	Per Cent
For Municipal Purposes	\$ 1,426,510.	1,536,214.	109,704.	7.69
For School Purposes	1,531,908.	1,702,675.	170,767.	11.15
For County Purposes	174,534.	198,454.	23,920.	13.71
Total	\$ 3,132,952.	3,437,343.	304,391.	9.72

Assessed Valuation

	\$			
For Municipal Purposes	51,105,351.	52,391,854.	1,286,503.	2.52
For Union School District ...	47,555,116.	48,862,789.	1,307,673.	2.75
For Penacook School District	3,565,735.	3,544,565.	-21,170.	- .59
For County Purposes	51,121,101.	52,407,604.	1,286,503.	2.52

Tax Rates

Municipal	27.90	29.31	1.41	5.05
Union School District	29.68	32.20	2.52	8.49
Penacook School District ...	33.89	36.60	2.71	8.00
County,	<u>3.42</u>	<u>3.79</u>	<u>.37</u>	<u>10.82</u>
Total City Rate	61.00	65.30	4.30	7.05
Total Penacook Rate..	65.21	69.70	4.49	6.89

Tax collections again fell off slightly, percentage wise; the year ending with 11.7% of the current property tax levy outstanding, compared to 10.6% outstanding at the end of the previous year.

Unredeemed tax liens continued to rise; increasing by 14.5% from \$55,456. at the end of 1958 to \$63,522. at the close of 1959.

Revenue from auto permit fees increased by 4.97%, this source yielding \$145,213. compared to \$138,332. realized in 1958.

Parking Meter Fund.

Meter collections decreased by 3.5% from \$57,795. in 1958 to \$55,769. during the current year. On-street collections were down 4.16% and off-street areas yielded 1.48% less than the previous year.

The fund balance at the close of the year was \$40,406. a decrease of \$19,566. from the balance at the beginning of the year amounting to \$59,972. This decrease was due to expenditures in connection with the Durgin Street and Turcotte parking lots.

Long term debt dropped from \$100,000. to \$80,000. as a result of payments during the year. No new debt was incurred.

Sanitary Sewer Fund

Revenue from sewer rentals totalled \$82,745. compared to \$78,258. realized in 1958, an increase of 5.73%. Receipts from all sources increased by 7.35% from \$85,653. to \$91,948.

The year began with a cash surplus of \$87,650. and ended with \$77,495. a decrease of \$10,155.

Long term debt decreased by \$51,000. Maturities paid during the year amounted to \$24,000. Debt transferred to the Special Assessment Fund amounted to \$27,000. No new debt was incurred.

Water Fund

Water rentals yielded a total of \$235,224. , 4.04% above the \$226,097. realized in 1958. Receipts from all sources amounted to \$237,577. or 4.41% higher than in 1958.

Cash surplus increased from \$107,599. at the beginning of the year to \$145,089. at the close of the year.

Long term debt increased by \$90,000. New debt incurred amounted to \$100,000. , while maturities paid amounted to \$10,000.

Special Assessment Fund

One water extension and three Sanitary Sewer Extensions were approved for Construction under special assessment procedure at an estimated cost of \$64,214. An additional \$39,000. was approved for the Durgin Street Parking lot.

Total receipts of this fund were \$239,987. Disbursements totalled \$193,802. Cash balance at the end of the year was \$199,040.

Long term debt increased during the year from \$251,000. to \$379,500. New debt amounting to \$130,000. was incurred; and \$27,000. of debt was transferred from the Sanitary Sewer Fund. Maturities paid totalled \$28,500.

Equipment Maintenance & Replacement Fund

This fund showed a small profit from this years' operations. Income from equipment rentals amounted to \$190,259.; while operating expenditures and depreciation totalled \$187,800.; resulting in a net profit of \$2,459.

The reserve for replacement of equipment dropped from \$46,493. to \$33,991. Expenditures for new equipment totalled \$63,120.; while additions to the reserve amounted to only \$49,618. This fund has no outstanding debt.

Trust Funds

New trusts were received amounting to \$14,817. Total principal at the year end was \$717,856. Income received amounted to \$52,526. , compared to \$48,453. for 1958. Income transferred to General Fund was \$47,194. , to School Districts \$36. , to outside parties \$868.



The shop in the basement of City Hall where this report was printed. All of the City's duplicating and most of its printing is done here.

ASSESSING DEPARTMENT

ADMINISTRATIVE CODE:

- (a) The assessing department shall consist of one full-time assessor and two part-time assessors, who shall be known as the Board of Assessors and such clerical and appraisal staffs as may be recommended by the said Board and approved by the Mayor.
- (b) The Board of Assessors shall perform the following functions:
 - (1) Carry out all the duties relative to taking the inventory and the appraisal of property for taxation and in regard to the warrants for the collection of taxes as are now or may hereafter be required by law of assessors of cities and towns.
 - (2) Prepare all assessment and tax rolls and tax notices as required by Law.
 - (3) Check all property transfers and maintain all property records.
 - (4) Prepare and maintain all records pertaining to the assessing function.
 - (5) Perform other related functions as required.

PERSONNEL:

FULL TIME.....6 PART TIME.....2

1. Tax warrants were issued as follows for 1959:

WARRANT	DATE	AMOUNT
Jeopardy (Construction Mchy)	April 9, 1959	\$ 629.52
Poll Tax	May 20, 1959	22,750.00
Head Tax	May 20, 1959	73,325.00
Bank Stock	June 16, 1959	6,199.57
Property (Concord)	August 31, 1959	3,190,418.94
Property (Penacook)	October 2, 1959	246,927.61
Timber Yield	December 4, 1959	1,913.37

Taxes added during 1959 by supplemental warrants to the 1959 lists:

Poll Tax	\$ 412.00
Head Tax	1,155.00
Property (real and personal)	14,078.88
	<u>\$15,645.88</u>

- 2. The number of veterans exempted from the payment of Poll Tax on the 1959 warrant was 3,290.
- 3. The total number of real estate applications for exemption of 1959 tax received in April from veterans and blind persons was 1,601. For comparison, the number of applications received for 1958 was 1,537. The number of veterans and blind persons who were granted exemption on the 1959 tax warrant was 1,550. For comparison, the number of veterans and blind persons who were granted exemption on the 1958 tax warrant was 1,485.

4. The tax rate for 1959 is as follows:

<u>PENACOOK</u>		<u>CONCORD</u>	
City Budget	\$29.31	City Budget	\$29.31
School Budget	36.60	School Budget	32.20
County Budget	3.79	County Budget	3.79
	<u>\$69.70</u>		<u>\$65.30</u>

- 5. Total gross valuation before exemptions \$53,946,744.00
 Less: Veterans exemption and exemptions to blind 1,554,890.00
 Net value on which 1959 tax rate is computed \$52,391,854.00
- 6. The preparation of the 1959 Poll Tax and Head Tax lists was accomplished without benefit of a Police census, primarily as an experiment to determine whether these lists could be effectively maintained from data contained in the Assessing Office, thereby reducing the annual expense of this operation. Results will be studied in the near future to determine the effectiveness of this operation.
- 7. Appraiser Richard L. Towle resigned effective September 4, 1959 and was replaced by Russell E. Andrew on September 7, 1959.
- 8. John L. Hyde, Assessor, attended the National Association of Assessors convention at Philadelphia on October 11-14, 1959.

9. The Annual Convention of New Hampshire Association of Assessors was held at the Carpenter Hotel in Manchester on November 13 and 14, attended by John Hyde, Clifford Higgins, Gordon Stevenson, Russell Andrew and John Ambrose.

10. The Assessing Office is in the process of completing an assessment study of properties in the Concord Heights area and presumably will complete this study in the spring. A similar study of properties in the Penacook business area has been completed.

11. There were twenty-three (23) meetings of the Board of Assessors during the year 1959.

12. The total number of appeals against the assessments of real estate and personal property received and resolved during the year was 171.

13. The total number of property transfers processed during 1959 was 737.

14. Tax abatements were allowed during 1959 as follows: (All years)

Real Estate	\$25,493.95
Personal Property	8,886.54
Yield Tax (Timber).....	160.83
Head tax	8,186.75
Poll Tax	<u>2,961.38</u>
	\$45,689.45

15. Taxes added during 1959 to levies of all years were as follows:

Real Estate	\$ 3,523.07
Personal Property	11,539.74
Head Tax	2,040.00
Poll Tax	<u>690.00</u>
	\$17,792.81



COLLECTION DEPARTMENT

The total tax warrants with additions submitted by the Assessors to the Tax Collector in 1959 was as follows:

	Total	Balance
	Debits	Dec. 31, 1959
Real and Personal Property	\$3,452,054.95	\$500,693.69
Bank Stock	6,199.57	-0-
Timber Yield	<u>1,913.37</u>	<u>1,905.09</u>
Total Property	\$3,460,167.89	\$402,598.78
Polls	<u>23,162.00</u>	<u>5,048.00</u>
Total Property and Polls	\$3,483,329.89	\$407,646.78
State Head Taxes	<u>74,480.00</u>	<u>17,590.00</u>
TOTAL	\$3,557,809.89	\$425,236.78

	Tax Rate City	Tax Rate Penacook
Municipal	\$29.31	\$29.31
School	32.20	36.60
County	<u>3.79</u>	<u>3.59</u>
	\$65.30	\$69.70

The auction sale of Tax Title Property acquired in 1958 was held May 1.

The advertised list of unpaid 1958 Property Taxes was posted on May 4, 1959 and the Collector's Sale of Resident Real Estate was held on June 1, 1959 in the small conference room on the 2nd floor of the City Hall. The list contained 214 names of which the City of Concord bought all for the whole amounting to \$63,875.53. The owners of record have two years in which to redeem their property from the Collector's Sale.

In June 15,000 combination Head and Poll Tax bills were addressed and mailed. In July 224 Special Assessment bills were mailed.

All Property tax bills for the city were mailed on September 1st and property tax bills for Penacook were mailed on October 5th.

This department with the cooperation of the City Solicitor, entered 167 cases in Small Claims Court against delinquent head and poll taxpayers.

George West attended the N. H. Tax Collector's Association meeting held at the Forrest Hills Hotel in Franconia on September 11 and 12. At this meeting Mr. West was elected 1st Vice President of the Association for 1959-1960.

There were 13,901 automobile permits issued amounting to \$145,463.02.

Collections on Special Assessments amounted to \$8,769.11

Collections received for prior year taxes, water bills and other miscellaneous revenue amounted to \$847,076.69.

The total amount collected from all sources amounted to \$4,112,683.24.



PLANNING

Major Highways

Approved plans relating to the Loudon Road reconstruction project

Recommended preparation of plans necessary to the solution of access, grade and sewage problems involved in the redevelopment of the railroad yard area for shopping center use.

Mapped Lines of Future Streets

Mapped location of future extension of Gulf Street

Mapped location of future extension of Brookside Drive

Streets

Processed seven petitions relating to abandonment of streets

Approved extension of three streets

Recommended relocation and construction of a section of Pembroke Road

Approved five changes in names of streets

Traffic and Parking

Handled four changes in on-street parking regulations

Amended regulations to meter three civic district streets

Studied legislative parking problem, special interim committee appointed to explore the possibility of expanding public parking facilities near City Hall

Recommended purchase of Turcotte Parking lot located off Bridge Street

Recommended two stop and one yield-right-of-way intersections

Zoning

Reviewed 11 proposals involving changes in text and map of zoning ordinance

Recommended classifying private swimming pools as special exceptions in residential districts

Recreation

Recommended that abandoned Kimball School property on North Spring Street be developed as a play area for small children

Recommended that city land on Old Turnpike Road be developed as a roadside park

Recommended acquisition of one-half acre of land immediately adjacent to the Robert Reed Playground on Hall Street for playground expansion

Recommended installation of recirculation and filtration equipment in city's seven wading pools

Water and Sewer Facilities

Recommended approval of four petitions involving expansion of municipal water system

Processed three petitions for sanitary sewer extension

Recommended that City Engineer be authorized to proceed with design and reconstruction of sanitary sewer in Loudon Road between Grover Street and East Side Drive

Land Transactions

Recommended sale of city owned land on Loudon Road immediately east of Merrimack River Bridge

Recommended purchase of triangular parcel of land at the intersection of Pleasant and Warren Street for street widening purposes

Reviewed all property taken by the City of Concord during the year for non-payment of taxes

Recommended that approximately 387 acres of forest land owned by the City of Concord be designated as town forest land and be placed under supervision and management of the City Tree Warden

Recommended conveying the military reservation property on Concord Plains to the State of New Hampshire in return for conveyance by the State, of the National Guard Army property, at the rear of City Hall, to the City of Concord. Recommended exchange of properties to protect the normal operation of the Concord Municipal Airport

Other Activities

Studied plans for proposed driveway alterations near Rundlett High School

Studied office space requirements at City Hall and recommended alterations in three departments



CIVIL DEFENSE



Director	Reverend George J. W. Pennington	Legal Officer	Daniel Donovan
Deputy Director	Reverend John I. Johnson	Manpower Officer	Ruth G. Morgan
Assistant Director	Richard Brodeur	Police Officer	Walter Carlson
Administration Officer	Reverend John I. Johnson	Deputy Police Officer	Daniel Abbott
Deputy Administration Officer	Joan C. Quinn	Assistant Police Officer	Richard Campbell
Assistant Administration Officer	Phillip E. Mercier	Radiological Officer	Willis Thompson
Communications Officer	Robert Wright	Deputy Radiological Officer	John Hallinan
Deputy Communications Officer	Graham Fogg	Religious Officer	Reverend Thomas Donnelly
Engineering Officer	Howard Raymond	Rescue Officer	Richard Brodeur
Deputy Engineering Officer	Nelson Byers	Deputy Rescue Officer	Weldon Hoyt
Assistant Engineering Officer	Newton Sweet	Assistant Rescue Officer	Reginald Hobbs
Fire Officer	Duncan Murdoch	Schools & Education Officer	Harlan Atherton
Deputy Fire Officer	Melvin Davis	Deputy Schools & Education Officer	Dexter Arnold
Assistant Fire Officer	Dana Morrison	Transportation Officer	Nile Faust
Industry & Institutions Officer	Ruth G. Morgan	Warden Officer	Richard Nelson
		Welfare Officer	William Robinson
		Deputy Welfare Officer	Robert Lethbridge
		Assistant Welfare Officer	Louis Cano

Civil Defense paid out \$147.55 for surplus property with an acquisition cost of \$1,889.85 thus saving the City of Concord a total of \$1,742.30 for new equipment. These purchases were provided for the fire, police and public works departments, and are available only through Civil Defense on a donation basis from the Federal Government.

Matching funds purchases totaled \$3,280.04, but through Civil Defense cost only \$1,640.02, thus saving the various departments, such as fire, police and public works a total of \$1,640.02.

Operation Alert - April 1959 was a Civil Defense success in our city. Voluntary response was very good. Traffic was stopped efficiently, shelters were provided and a minimum evacuation to shelters was effected. Public reaction was favorable to this alert.

Civil Defense Day exercises were held on December 7, 1959 at 5:45 a. m. This sudden alert proved very effective. Civil Defense personnel followed their orders with persistence and well coordinated department. Fire, police and public works departments cooperated to the fullest extent.

The Concord Civil Defense organization is growing and becoming more and more important as the threat of war looms overhead. Civil Defense is always ready to cooperate with fire and police departments during an emergency of any sort.

The Penacook Rescue Squad is a division of the Concord Civil Defense and is well equipped and ready to respond to any type of accident or disaster.



Members of the Penacook Rescue and Concord Police Department, searching for lost boy in Penacook area.

Operation Alert - April 1959 was a Civil Defense success in our city. Voluntary response was very good. Traffic was stopped efficiently, shelters were provided and a minimum evacuation to shelters was effected. Public reaction was favorable to this alert.

POLICE DEPARTMENT

Walter H. Carlson- - - - - Chief of Police

PERSONNEL

The turnover for 1959 was about average, with five permanent officers appointed, one of these was reinstated. There were four resignations by regular officers and one retirement which was Tom Harrison who has served with this department for 45 years. Seven school crossing guards were appointed, and ten special officers appointed of which two resigned.

PARKING METERS

The yearly collection for the parking meters was \$55,768.87, with the cost for repairs in parts \$888.12 for 1959. A total of 4192 meters were repaired during this year compared to 3388 meters repaired in 1958.

There was a total of 156 new meters and posts installed throughout downtown Concord, 36 at Freight Street, 22 at Park Street, 18 at Capital Street, 22 at School Street, 38 at Pleasant Street and 20 at South State Street.

A total of 12 meter posts were reset.

On October 27th and 28th, Worthen Muzzey, our regular meterman, and patrolman Lawrence Sullivan attended a two day session on parking meters at the Eagle Hotel, under the sponsorship of the Dual Parking Meter Company.

TRAINING PROGRAM:

Capt. Richard Morey attended an "Advance Fingerprint School" in Boston, from January 26th through January 30, and then during April attended the New England Photo Clinic at Swampscott, Mass.

The School Crossing Guards have had several special classes during 1959 under the leadership of Capt. Abbott.

Officer Herbert Norton attended an accident investigation school at Northwestern University, in Boston from June 15th through June 26th.

During the month of October, Sgt. Percy Davis attended an FBI School on Police Administration in Boston, Mass. at which time Chief Carlson was a participant in a panel discussion on "Police Administration Problems".

Capt. Daniel Abbott completed a fifteen hour refresher course for first-aid instructors held in Manchester in October.



FIRST AID COURSE DURING THE WINTER OF 1959

In November 1959, our Department, with the aid of the State Police and Motor Vehicle Departments, started a campaign on "Safety Driving" with Capt. Abbott as head of this program. Through December 1959, 22 school groups, with the aid of film strips had participated in discussions relative to the safety program.

Chief Carlson took an extension course on "Psychology" at the University of New Hampshire for a period of sixteen weeks.

NEW EQUIPMENT:

The following new equipment was purchased during the year of 1959: An outboard motor and cover for the boat, two new files for the upstairs office, a new intercom system throughout the station, a paint striping machine, for marking streets, a complete mobile radio unit, one added cruiser, a second hand desk, two second hand chairs, a portable cement mixer, a new tool box for maintenance division, and two battery spot lights for the boat equipment.



Patrolman Donald Ash (left) and Patrolman mechanic Thomas Roy are shown attaching the newly acquired 10 horsepower outboard motor to the rescue boat.

To wind up the winter months of sports, an Award Night was held in the spring with trophies given to the winners of each sport.

The members of the Club have participated in two different fund raising drives in 1959, the Jimmy Fund and March of Dimes.

A much needed addition to the Boys' Club was the purchase of a new bus, with a capacity of 30 passengers.

Work done at the club included the gym floors resurfaced and the game room floor repainted.

It might be well to note of the St. Paul's Camp being turned over to the Boys' Club for its continued use as a non-profit vacation for underprivileged boys of the city. The Police Boys' Club officials accepted this with great honor, and are in hopes to carry on as in the past. They are anticipating taking care of 136 boys for two week camp periods during this coming summer.



CONCORD POLICE BOYS CAMP - This is the main building of the newly acquired summer camp at Danbury, which was turned over to the CPBC for use as a non-profit facility for underprivileged boys by St. Paul's School. It is now called "Camp Andrew". At left is the main lounge and recreation area, then the dining hall and kitchen. There are accommodations for 36

ACTIVITIES OF THE CONCORD POLICE BOY'S CLUB:

The Boy's Club had approximately 175 enrolled in the club during 1959. Out of that amount, 52 attended the Boys' Club Day Camp between June 22nd and July 17, 1959. The usual trips were taken to Bear Brook, Rolfe Park, Webster Lake, Wallis Sands, Wellington Beach, Benson's Animal Farm and Mt. Kearsarge.

There were sixteen boys that attended the camp at Danbury, New Hampshire from July 22nd through August 4th, 1959.

The annual Christmas Party was held on Monday, December 21, 1959 with a turkey dinner served to more than 125 boys of the Club.

The Clubs Basketball Team was entered in the Tri-State Game at Claremont, New Hampshire in March for boys between the ages of 9 and 11.

EMERGENCY ACTIVITIES:

We had several emergency calls during the year 1959. Among them being, the drowning of the Seaward boy in May and then in October, the drowning of Mr. Newton.

There were two suicides and in the month of September had an armed bank robbery, which demanded the attention and work of the department for most of the day.

MUNICIPAL COURT

CITY SOLICITOR

ARRESTS - PROSECUTION & RECOVERY

There were 2,123 known cases investigated by the Concord Police Department during 1959. A total of 2,055 cases were cleared (96%) - - which compares identically to the amount of cleared cases the previous year.

Property reported stolen totaled \$30,104.84, of this amount \$24,040.52 recovered.

A total of 12,791 traffic violations were listed, the majority of which (11,012) were illegal parking. A continued decrease in the number of non-observance of traffic lights or signs were noted, 335 as compared to 411 in 1958. Pedestrian violation increased, 11 as compared to 2 in 1958.

Of the 467 traffic accidents in Concord 162 resulted in personal injuries and three fatalities. From September 11, 1959 through January 1, 1960 - 110 days - Concord did not have a fatal accident.

There were a total of 1248 ambulance calls, \$1,361.50 in paid ambulance calls.

There were 90 arrests for driving while intoxicated in 1959, compared to 80 in 1958 showing an increase of .125.

Other classifications of offenses included:

Auto Thefts	6	Forgery.....	1
Larceny	33	Embezzlement	2
Burglary	11	Sex Offenses.....	3
Assaults.....	32	Drunkenness.....	169
Disorderly conduct.....	37	Vagrancy.....	22

Although court litigation showed a notable decrease during the year 1959, the city's legal activities remained at a high level. The reconstruction of Loudon Road produced a number of claims for land damages. Most of these were disposed of by voluntary settlements between the claimants and the City. However, eight suits were initiated in the Merrimack County Superior Court and will perhaps be heard sometime during the year 1960.

A review of the collector's files has disclosed a substantial number of delinquent head and poll taxes which antedate the assumption of office by the present collector. Those which are considered to be uncollectible because of removal, death or financial inability to pay will be abated. Suits on the remainder will be begun in 1960. Thus it is hoped that head and poll taxes will be on a much more current basis.

The matter of collecting delinquent special assessments becomes more difficult with the more extensive use of the special assessment provisions of our ordinance. The actual number of delinquent cases has increased but only in proportion to the total number of special assessments that are made.

In addition to the usual number of deeds, contracts, and other documents prepared for various city departments, the writing of legal opinions, attending regular and special meetings of the Board of Aldermen, a substantial amount of time was devoted to the problem of Sunday business activities. A number of meetings were held with the members of the Chamber of Commerce and the local council of churches. It was pretty much generally agreed that the present ordinance is difficult to enforce. It is recommended that a committee be appointed to study the problem and draft an ordinance that would be effective and workable. This should be done prior to the completion of the proposed shopping center, as the trend in other parts of the country is toward operating these centers on a seven-day a week basis. It is also recommended that our special assessment ordinance be amended so as to eliminate delays required in approving a project. It is felt that some of the hearings might be consolidated and thus shorten the period now required under the ordinance. It is also recommended that some thought be given to adopting a new procedure for enforcing collections and at the same time grant some latitude in the matter of a late payment where justifiable cause exists.

FIRE DEPARTMENT

The most spectacular service rendered by the City is its fire fighting activity. There is hardly an adult or child who does not thrill to the roar of fire engines rushing down the street. Behind this exciting phase of fire work are the less spectacular factors of organization, administration, maintenance, fire prevention training and actual fire fighting. All of which operated to give the city a sound basis for fire prevention.

APPURTENANCE

The physical plant of the fire department consists of three fire stations, one in the city proper, one in West Concord and one in Penacook. The apparatus includes eleven fire trucks, a fire alarm truck, service truck, two official cars and an Inspector's car. The department has in service, 16,300 feet of 2-1/2 inch hose, 3,750 feet of 1-1/2 inch and 2,100 feet of booster hose.

FIRE FORCE

There are 53 permanent men and 72 call men in the department. The permanent force operates on two platoon system with a schedule of 24 hours on and 24 hours off making a 72 hour work week. All men subject to call on time off.

FIRE PREVENTION

Fire prevention is one of the most important activities of the department. Although this work lacks the color of actual fire fighting, nevertheless, it plays an important part in keeping fire losses at a minimum. During 1959 the regular force conducted 1612 inspections of business blocks and public buildings. The department cooperated with school officials in a program of instructions on fire prevention for the benefit of the school children. The fire department has found the public very cooperative in fire prevention work.

FIRES DURING 1959

During the year, the department responded to 608 alarms of which 79 were box alarms and 529 were still alarms and investigations. This number represents an increase of fires over the preceding year.

FIRE LOSSES

The major fire for 1959 occurred at the West End Grocery with a total loss of \$23,704.96. Presented herewith is a summarization of losses by fire during the past year.

FIRE LOSSES

	Value	Loss	Insurance	Insurance Paid	Net Loss
Buildings	\$ 336,700.00	64,162.83	215,200.00	64,162.83	---
Contents	<u>61,943.00</u>	<u>26,454.41</u>	<u>61,943.00</u>	<u>26,454.41</u>	---
Totals	\$ 398,643.00	90,617.24	277,143.00	90,617.24	---

MAINTENANCE

The apparatus is in good condition and no extensive repairs were required during the year. Maintenance of buildings was carried on by the permanent force. The fire alarm system is in good working condition.



HEALTH DEPARTMENT



43 children attended health clinics held during the year to receive protective treatment against diphtheria, whooping cough, tetanus and smallpox.

2490 persons attended the polio vaccine clinics held during the year, which was twice as many as attended in 1958.

LICENSES

Four convalescent home licenses were issued in March and 141 milk licenses were issued in May and June.

COMPLAINTS

76 complaints were received during the year and checked. One of the complaints had to do with rats in the north end of Concord. At the request of North End residents, a public meeting was held at the City Council Chamber on July 21. The biggest problem in this area is not the rat situation but to try to improve some of the property and to educate the people. Mayor Johnson appointed a committee to work with the people of this area.

COMMUNICABLE DISEASE

The following communicable diseases were reported: 23 cases of chicken pox, 3 cases of measles, 1 case of infectious hepatitis and 9 cases of scarlet fever. No cases of poliomyelitis were reported, which speaks well for Concord, as in the other sections of the country poliomyelitis was on the increase.

VITAL STATISTICS

The death rate in Concord increased by 26 from last year. Of the 718 deaths reported in 1959, 306 were resident and 412 were non-resident. 140 bodies were brought here for burial and 13 stillbirths were reported.

TABLE OF CAUSES OF DEATHS OF RESIDENTS (most common causes)

	<u>1955</u>	<u>1956</u>	<u>1957</u>	<u>1958</u>	<u>1959</u>
Diseases of circulatory system.....	129	129	122	154	165
Cancer and other malignant tumors.....	45	47	37	48	42
Diseases of nervous system	44	36	41	42	45
Pneumonia.....	11	16	15	15	15
Diseases of digestive system	13	14	15	10	7

SANITARY INSPECTION

1951 samples of milk, cream, chocolate drink, coffee drink and orangeade were collected and analyzed during the year. Also 245 rinse samples from clean milk bottles and cans were collected and analyzed.

Concord Dairy producers voted in favor of bulk milk tank installations as an improvement over the use of milk cans. When freshly drawn milk is cooled in bulk cooling tanks, it shall be cooled to 40° Fahrenheit or less previous to tank truck collection. Twenty producers of the Concord Dairy Incorporated have installed bulk milk tanks. A number of producers had to build over and enlarge their milk room in order to comply with established specifications of existing local building codes and milk control laws and regulation. A mimeographed letter relative to the requirements for the installation of bulk milk tanks in milk rooms was sent to all producers who plan to install bulk milk tanks.

The following inspections were made during the year:

Dairies	335	Milk Plants	112
Stores	254	Eating Establishments	227
Bakeries	24	Wholesale Meat Houses	17
Tourist Camp & Trailer Courts	16	Day Nurseries	22
Foster Homes	2		

A grocery store had a fire which meant a considerable amount of pastry, cereals, tea, groceries, candy and drug sundries was spoiled and had to be condemned, forfeited and destroyed. The following were also condemned during the year:

Vegetables and fruit	12 cans
Meat	34 pounds
Fish	70 pounds
Loxster Meat	15 pounds
Shrimps	12 pounds
Scallops	9 pounds
Shelled Clams	3 quarts
French Fried Potatoes	5 pounds
Bananas	2 pounds



Eighteen public schools and six parochial schools were inspected. With the use of a light meter, classrooms were checked to determine whether or not each room had sufficient candle-power light. It was found where 14 rooms were as low as 5 to 8 candle-power light. The National Board of Education has set a standard of 30 candle-power light per room. The New Hampshire State Board of Health has a minimum requirement of 20 candle-power light per room. Cleanliness of cafeteria, toilet rooms and buildings were checked.

Sixteen homes located on Bog Road were contacted in regards to the disposal of their rubbish and arrangements made for improved handling.

Homes were checked on Broad Cove Road and the Heights. Seven homes had privies which must be replaced. The New Hampshire Revised Statutes Annotated, Chapter 147, Section 8 and the Revised Ordinances of the City of Concord, Chapter 33, Section 21 specifically state that no person shall occupy a building unless such building has accessible adequate toilet facility properly ventilated and constructed.

A public meeting was held at City Hall Council Chamber, Tuesday evening, July 21, 1959 at the request of the North End residents. About 56 people attended. It was brought out at the hearing that while evidence of rats was reported in the area, a more important problem was that of improving certain housing conditions existing on Curtis Avenue. It was found where garbage and refuse cans were uncovered. There is an ordinance against leaving garbage cans uncovered. Another place where dogs are kept, it was found where the back yard was cluttered with old boards and bones strewn over the ground. Such a condition is a potential source for rats. There are laws which can be put into effect, as to require owners of unsightly and unsanitary property to clean up and abate any bad situation that may exist.

105 other complaints were checked during the year. An illustrated mimeographed circular on rat and mouse control with bait containing warfarin was prepared by the Sanitary Inspector, copies of which are available at the Board of Health office for those who are interested in rat and mouse control on their premises.

WELFARE DEPARTMENT

PERSONNEL

Concord - 2 Full-time

Penacook - 1 Part-time

TOTAL RELIEF COSTS: \$83,556.17 (Includes Administration Costs)

The basic function of the Welfare Department is to administer financial assistance to the residents of Concord and Penacook who are without resources and with no visible means of support.

GENERAL TREND

In 1959 an average of 33 cases representing 106 persons were aided at a total cost of \$25,882.23 in comparison to 33 cases in 1958 representing 94 persons with expenditures of \$22,852.96. For the past several years General Relief has remained approximately the same, both in the amount of expenditures and number of cases aided.

Unemployment and sickness continue to be the major cause of relief need in 1959 as they were in 1958. The following shows the reasons for relief need and the approximate per cent of cases in each category during 1959 compared with 1958.

	<u>1959</u>	<u>1958</u>
UNEMPLOYMENT	36%	32%
SICKNESS	27%	23%
MARRIAGE DIFFICULTIES	20%	16%
INSUFFICIENT INCOME	11%	16%
UNEMPLOYABLE	3%	8%
PARTIALLY HANDICAPPED	3%	5%

OLD AGE ASSISTANCE

In 1959 Old Age Assistance cases including aliens numbered 191, with expenditures of \$43,195.46 in City Funds; \$5,239.16 less than 1958. The decrease in the Old Age Assistance both in cases and amount of expenditures can be attributed to the expansion of the Social Security program.

AID TO THE PERMANENTLY AND TOTALLY DISABLED

In 1959 Aid to the Permanently and Totally Disabled cases numbered 11 with expenditures of \$3,394.29. In 1958 an average of 15 cases were aided at a cost to the City of \$3,877.68. Over the last seven years this program has greatly reduced the cost for board and care of adults. In 1952 the City spent over \$7,000.00 in this one category with an average case load of 12 persons. The total cost of board and care of adults for 1959 was \$491.00 representing 2 cases.

ENGINEERING DEPARTMENT

ENGINEERING DEPARTMENT

The following projects were built under contract:

1. South-End Trunk Sewer 4,900 ft. length. Designed by Camp, Dresser and McKee.
2. Heights Area Storm Sewer Project No. 2, 570 ft. length. City design.
3. Fisherville Road Sanitary Sewer, 3,750 ft. length. City design.
4. Horse Hill Bridge Reconstruction, placing a steel grid deck on existing bridge.
City design.
5. Pool filter for White's Park pool. City design.
6. Storm drainage in Conant Park Subdivision. City design.

The following projects were built by Public Works forces:

1. Storm drain on Old Turnpike Road - washout damage.
2. Storm drainage changes at Washington and Main Streets.
3. Completion of Shaker Road to Hot Hole Pond Road under T.R.A. Length 6,500 feet
Total cost \$30,250.00 - cost per mile \$25,000.00
4. Heights Area Playground - cleaned, graded and loamed baseball diamond; erected cyclone fence etc.
5. Graded former Kimball School lot on North Spring Street for play area.
6. Airport runway painting.

Miscellaneous projects:

1. Assessors Maps were revised and printed for 1958 and work begun on revisions for 1959.
2. A set of maps was completed for the Water Department, showing locations of mains, hydrants, shutoff, etc.
3. Sewer maps were revised and reprinted.
4. Catch basin location maps were completely checked, revised and reprinted.
5. The Ward Map was revised and reprinted.
6. Official street layouts were completed for 8 streets throughout the city.
7. Design work was completed and construction was started in 2 subdivisions, the "Guay" subdivision on Wilfred Avenue, off South Main Street, and the "Dudley Park" subdivision on Dudley Drive, off Canterbury Road.
8. 25 street lines were established for location of new buildings, removal of trees etc.
9. Additional right-of-way on Loudon Road were staked out and descriptions written. Pembroke Road at Soucook River was surveyed and a new road was designed. A survey was made in the area of the railroad yards and station to locate all existing sewer facilities preparatory to the design of the new storm and sewer outfalls.
10. Plans completed for reconstruction of Fremont Street.
11. Plans and construction completed for reconstruction of Hall Street from Home Avenue to F. E. Everett Turnpike.

PUBLIC WORKS DEPARTMENT

Refuse Collection

The routes were extended to include Bog Road, Fiske Road, Little Pond Road and Via Tranquilla. However, with rescheduling of routes and by collecting Main Street at night, the total cost was cut to \$100,000. The Main Street area gets a daily collection and the residential areas get a semi-monthly collection.

The sanitary-fill has been a continued success. Three and one-half acres were filled to a depth of 8 feet during the year. An estimated two (2) years of disposal is still available at this site.

Sanitation

The 1954-1955 winter season was the most expensive on record. Only 69.5" of snow was recorded but the storm was followed by quick freezing. The sanding program was increased and this required additional string sand.

Highways and Sidewalks

45 miles of streets were resurfaced and, in addition, 5 miles of streets were given a 3" mix surface. The mix-in-place was done at a cost of \$1.26 a square yard compared to \$1.46 last year. 9,000 square yards of sidewalks were rebuilt at a cost of \$1.00 a square yard compared to a cost of \$2.00 a square yard last year.

Trees and Brush

79 Dutch Elm trees were removed. 250 stumps were removed by machine at a cost of \$18.50 each. 80 young maples were planted.

Brush was sprayed on District No. 5 Road, Carter Hill Road, Snow Pond Road, Oak Hill Road, West Parish Road, Bog Road, Hoyt Road and Shaker Road.



New Equipment

- 3 - International, 10 wheel trucks purchased from army surplus
- 1 - Patchmobile to prepare hot patch material
- 1 - Mason's truck for street maintenance
- 2 - Highway sanders
- 1 - Stump machine
- 1 - Sidewalk plow
- 1 - Austin-Western grader

CEMETERIES

There were a total of 382 interments made during the year. In our city cemeteries there were 271, five in cemeteries outside the city which we made as an accomodation to the funeral directors of Concord. Calvary 86 and Penacook Calvary 20. We had 27 interments in our receiving tomb which were removed in the spring.

There were a total of 97 lots sold. In the city cemeteries, 83 and in Calvary 14. Thirteen trusts were put on old lots.

A total of 96 liners were used; 78 in city cemeteries and 18 in Calvary.

Each year we pour a great number of foundations; set markers and posts. They are increasing each year. Total foundations poured were 104. Of this number 32 were in Calvary. Total number of posts set were 144; 112 in city cemeteries and 32 in Calvary.

The number of flower beds which we set out each spring, in time for Memorial Day, are increasing each year. We bill the individual who requests this service. Quite a few have Flower Trusts on their lots to eliminate being billed each year.

The general work of mowing, trimming shrubs and trees, making over lots and cleaning up was done. Because of the unusual icy conditions this winter, our spring cleaning was delayed about two weeks. Snow removal and sanding of roads presented quite a problem. A considerable amount of new construction is to be done each year to make new areas available for future burials.



AUTOMATIC SAND AND SALT SPREADER



STUMP CUTTER OR REMOVER



PUBLIC LIBRARY

Who uses our library?

19,182 people, including 3,897 children, or nearly 69 percent of Concord's population.

How much do they use the library?

Borrowed 284,582 books in 1959, 10 per capita, or 14.83 per registered borrower.

Borrowed 1965 phonograph records.

Borrowed about 200 films.

Asked over 9,000 reference questions.

Nearly 500 children attended story hours.

Nearly 700 children saw the film programs.

About 100 children took part in the summer reading program.



Children's Librarian and some winners in the Summer Reading Program

About 350 adults attended free adult film programs.

Young people attended 33 meetings of the Junior and Senior reading clubs.

Students attended 58 University or other extension classes.

Other groups held 145 meetings at the Library.

12 classes for mothers of pre-school children were held.

What else does the Library provide?

88,877 volumes, including 16,362 children's books.

200 phonograph records.

100 films for adults and children.

140 magazines.

13 newspapers.

Pamphlets, pictures and maps

College catalogs.

How does the Library reach people?

Main Library - open 9 - 9 Monday thru Thursday, 9 - 6 Friday and Saturday.

Two Branch Libraries, Penacook and South End.

Seven weekly bookmobile stops.

Two weekly Concord Hospital visits.

Books provided for Alcoholics Division, nursing homes and shut-ins.

Weekly articles about books for the Concord Monitor-Patriot.

Weekly list of Library activities for the Concord Monitor-Patriot.

How much does all this cost.

In 1959 it was \$2.23 per capita from tax money, \$62,416 in all.

The average price for a new book is about \$3.00.

But for \$2.23 every Concord resident has free access to all the above services and materials.



NATIONAL LIBRARY WEEK 1959 - Flower arrangements by the Garden Club

NATIONAL LIBRARY WEEK 1959 - Panel Discussion on The Arts



RECREATION AND PARKS DEPT.

The function of the Recreation and Parks Department is to provide a variety of opportunities for the wholesome use of leisure time on a year round basis for the citizens of Concord of all ages and both sexes. To this end the department maintains parks and playground areas and recreation buildings and facilities; and conducts a comprehensive program of activities.

Administration	Expenditure	\$12,709
Recreation Activities	Expenditure	26,707
	Less Income	1,012
	Net Cost	\$25,695

Personnel: Two full-time activities supervisors

Summer Playgrounds and Pools: Ten week program at nine playgrounds and seven pools with nineteen seasonal employees. Program included crafts, games, sports, tournaments, dramatics, trips, band concerts, special events, Red Cross swimming instructions, swim teams. Special features: July 4th celebration, Peanut Carnival, Jay Cee Junior Champ, Bear Brook Trip, Pease Air Base Trip, Rotary Swim Meet, State Swim Meet.

Adult Programs: Sunset Club for senior citizens, sewing, woodworking, two oil painting classes, tap dancing, ballroom, Housewives Bowling League, industrial basketball league, womens basketball, mens touch football, adult swim class, mens hockey, womens slimnastics, indoor golf classes.

Children and youth programs: Two play schools, two junior archery classes, bi-weekly teen-age record hops, two childrens crafts programs, two boys basketball programs, social dance class, two girls basketball programs, junior rifle club, basic rifle marksmanship classes, girls bowling league, neighborhood square dance series at seven schools, talent showcase, ski class, Pee Wee hockey league, Midget football league, figure skating lessons, Easter Egg Hunt, Halloween parties and Jack O'Lantern Ball, New Year's Eve Ball, Winter Carnival Ball, Ski meets, coasting races, silver skates derby, ballet classes, nature walks, two square dance festivals, spring after school playgrounds, tennis lessons, summer music school.



Volunteer Coach Russell Martin instructs Pee Wee Hockey League Players

Attendance: Skating White Park - 13,155; estimated -other skating areas - 8,000; band concerts 5,000; July 4th fireworks - 10,000; playgrounds - 34,507; pools - 39,071; other programs - 31,916. These figures are actual peak counts and do not allow for the number of participants coming before and after the event was made, which is considerable at swimming pools and skating pond.



Cooperative Play School Graduation Ceremony

<u>Golf Course Operation:</u>	Expenditures	\$9523
	Receipts	\$8463
	Net Cost	\$1063

Personnel: Pro-manager, greenskeeper, laborer

Beaver Meadow Golf Course took in its highest total receipts in history and also had its largest membership roll. Membership: adult - 169; family 10; junior 1; total 190. Total rounds played - 24,229. Net cost per round: less than 4-1/2¢.

<u>Area and Facilities Maintenance:</u>	Expenditures	\$43,883
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Personnel: Seven full-time, two temporary

Equipment: Three trucks, four tractors and gang mowers, several other power mowers.

Facilities Maintained: Beaver Meadow Golf Course, Memorial Athletic Field, Rolfe, White, and Rollins Parks, East Concord, Heights, Garrison, Kimball, Fletcher-Murphy and West Street Playgrounds. White Park Administration building and garage, West Street Ward House, East Concord Community Center, seven swimming pools, White Park Skating pond and hockey rink and six other skating rinks, over 20 other small park and roadside areas.

Groups Using Department Facilities: Indoor: Over 30 different adult and youth groups including scouts and 4-H clubs. Outdoor: Eight varsity sports teams from Concord High School, St. John's and Penacook, over 30 boys baseball teams from Little League, Minor League, Fireman's League, Babe Ruth, Junior Legion, C. Y. O., 10 adult softball teams, Sunset League baseball, State Hospital swim classes, Y. M. C. A. Day camp, Morrill School physical education classes, numerous church and school outings.

Attendance: Indoor - 18,490, Outdoor - 36,210. This does not include spectators or any non-scheduled (walk-on) use of the parks.

Capital Improvement: Expenditures \$25,316

The major capital improvement this year was the installation of a water filtration and recirculation system for the White Park Wading pool. This installation produces three complete turnovers of the pool water through the purification unit every 24 hours. This provides constantly pure water for swimming; and, since the same water is used over and over, saves over a million gallons of water during the season. All City pools are scheduled to be provided with a similar system in the next few years. Other capital improvements: loam and seed for three Beaver Meadow fairways, loam and seed for baseball diamond out-field and clearing for second diamond at Heights Playground and fencing for the North Spring Street Playground (Old Kimball School lot).



CLUB HOUSE AT BEAVER MEADOW GOLF COURSE

WATER DEPARTMENT

Expenditures - Operation and Maintenance	\$ 164,141.51
Capital Outlay	82,741.73
Personnel - Thirty full time employees	

Water consumption for 1959 amounted to 1,277,017,600 gallons, or an average daily consumption of 3,498,700 gallons (about 120 gallons per person daily). This consumption was 29,438,100 gallons more than the consumption in 1958.

Penacook Lake failed to fill to overflow level for the third year in succession. Lack of normal rainfall caused the elevation of the Lake to drop to a point seven feet below spillway elevation. At the end of the year the elevation was still 5-1/2 feet below overflow and abundant rainfall will be needed in the spring of 1960 to assure an ample supply for next year. The Soucook Well Field was pumped constantly all year and the 214,824,600 gallons from this source helped materially in averting a water shortage.

The Water Department lost a valuable employee when Mr. Leslie C. Knowlton, a foreman in the department, passed away on January 22, 1959 at the age of fifty-four. Mr. Knowlton had a record of 32 years service and his knowledge, skill and ability to get along with people will be sorely missed.

Mr. William R. Welcome, a pumping station operator with 29 years service with the department, reached retirement age and retired from service effective December 31, 1959.

The completion of the Frederick N. Everett Turnpike into East Concord made obsolete the old Federal Bridge across the Merrimack River on Eastman Street leading to East Concord. The proposed removal of this bridge made necessary a new method of crossing the river with the water main to East Concord as the present main was carried by the old bridge. It was decided that the best solution to this problem would be to lay the new main under the river. Accordingly bids were solicited and the contract was awarded to Reynolds Brothers, Inc. of Canton, Mass., the low bidders. Under this contract 514 feet of 10 inch, heavy duty, under-water pipe with ball and socket joints and cement lining were laid across the river in a five foot trench in the river bed. The pipe was then covered with washed gravel and crushed stone.



OFFICE PERSONNEL OF THE WATER DEPARTMENT

Water department personnel then laid 841 feet of 10 inch cement lined pipe to connect the two ends of this under-water main with the old main on both sides of the river.

A referendum was held in November to determine if the addition of Fluoride to the drinking water of Concord should be continued after January 1, 1960. The result was two to one against the continued addition of Fluoride, accordingly the feeding equipment was shut down at the end of the day on December 31, 1959.

The Pittsburgh Pipe Cleaner Co. resumed work of the contract for cleaning water mains in the City on April 28th. Cleaning was continued through May with much better results than in 1958. At this point it became evident that Penacook Lake would not fill to spillway level, and since cleaning wastes a large amount of water, cleaning was stopped until such a time as the Lake filled up again. During this period 13,705 feet of 20 inch mains and 2,912 feet of 14 inch mains were cleaned.

In November flow tests showed that fire flows at the last hydrant on South Street at the Bow Town Line was not too satisfactory. An agreement was made with the National Water Main Cleaning Company whereby they would furnish the cleaning equipment and supervision and Water Department personnel would do the digging, cutting and replacing of pipe, and all other work on the job. Approximately 2,500 feet of six inch main were cleaned in one day with the water back on again before 5:00 P. M. The resulting increase in flow was very satisfactory and the smooth operation of the project with Water Department personnel doing the work would seem to point the way in future water main cleaning.

Bids were solicited for the installation of Chemical Feeding equipment at the Sanders Pumping Station and Well Field in Pembroke. The contract was awarded to Mitchell and Hicks of Concord, N. H., the low bidder, and work was started on this contract in December.

MAJOR 1959 CONSTRUCTION PROJECTS

Laid 5,180 feet of cement lined cast iron pipe, six, eight and ten inches in diameter. Extensions amounted to 2,557 feet of six and eight inch pipe and relaid mains accounted for 2,623 feet of six, eight and ten inch pipe, (109 miles of mains now in system).

Extensions were laid in Adams Street, Chase Street, Dudley Street, Guay Street, Gulf Street, Lock Road, Norwich Street, Springfield Street, Wildmere Terrace and Wilfred Avenue.

Mains were relaid in Old Eastman Street leading to East Concord, Fremont Street, Gulf Street and Pitman Street.

Set one new hydrant, replaced four old hydrants, discontinued one hydrant, (776 hydrants now in system).

Set 14 new main line valves, (1,660 valves now in system).

Laid 71 new service connections, relaid 76 old service connections, (6066 services now in system).

Set 106 new meters, replaced 51 meters, repaired 166 meters, (5,487 meters now in system).

Pump Room, two Chlorinator Rooms and Chemical Room painted at West Concord Pumping Station at Penacook Lake by the department personnel.

Repaired 38 leaks, 22 on mains and 16 on service connections.

The department purchased two 1/2 ton pick up trucks.

DIVISION OF MUNICIPAL ACCOUNTING

STATE TAX COMMISSION

Concord, New Hampshire

April 19, 1960

To the Mayor and Board of Aldermen

Concord, New Hampshire

Gentlemen:

Submitted herewith is the report of an examination and audit of the accounts of the City of Concord for the fiscal year ended December 31, 1959, which was made by this Division as requested. Exhibits as hereafter listed are included as part of the report.

SCOPE OF AUDIT

The accounts and records of all city officials charged with the custody, receipt and disbursement of city funds were examined and audited. An examination was made of a sufficient number of vouchers, payrolls and cancelled checks to satisfy the requirements of accepted standards of audit procedure. Receipts were checked by source insofar as possible. Book balances were verified by comparison with reconciled bank balances made from statements obtained from depository banks. Verification of uncollected taxes was made by mailing notices to taxpayers whose accounts appeared to be delinquent according to the Collector's records. The amount of uncollected and unredeemed taxes as indicated in this report are therefore subject to any changes which may be necessitated by the return of verification notices.

Comparative Balance Sheets (Revenue Accounts): December 31, 1958-December 31, 1959: (Exhibit A-1)

Comparative Balance Sheets (Revenue Accounts) for the fiscal years ended December 31, 1958 and December 31, 1959, are presented in Exhibit A-1. As indicated therein, the Surplus increased by \$110,106.81, from \$16,101.79 to \$126,208.60, in 1959.

Analysis of Change in Current Financial Condition: (Exhibit A-2)

An analysis of the change in the current financial condition of the City during the year is made in Exhibit A-2, with the factors which caused the change indicated therein. These were as follows:

Increase in Surplus

Net Budget Surplus	\$109,657.42	
Decrease in Reserve Against Prior Years' Uncollected & Unredeemed Taxes	4,477.50	
Decrease in Reserve Against Tax Deeded Property	78.13	
Decrease in Reserve Against Accounts Receivable	11,339.14	
Reimbursement for Prior Year's Expenditure	95.38	
		\$125,648.97

Decrease in Surplus

Surplus Used to Reduce Tax Rate	\$ 15,000.00	
Increase in Reserve Against Stores Account	403.64	
Prior Year's Revenue Refunded	138.52	
		15,542.16

Net Increase \$110,106.81

Increase in Bonded Indebtedness:

The bonded indebtedness of the City (including Municipal Water and Union School District indebtedness) increased by \$1,892,383.40 in 1959, as shown herewith:

	Bonded Debt December 31, 1958	Bonds Issued in 1959	Bonds Retired in 1959	Bonded Debt December 31, 1959
Municipal	\$1,362,000.00	\$ 380,000.00	\$170,000.00	\$1,572,000.00
Water	178,000.00	100,000.00	18,000.00	256,000.00
School (Union School District)	1,794,000.00	1,125,000.00	150,000.00	2,769,000.00
Airport Ad- -mission (Due State)		27,527.97	2,144.57	25,383.40
	\$3,290,000.00	\$1,632,527.97	\$340,144.57	\$4,582,383.40

Statement of Long Term Indebtedness: (Exhibit A-6)

A statement of outstanding long term indebtedness as of December 31, 1959, showing annual debt service requirements, is contained in Exhibit A-6.

Comparative Statements of Appropriations and Expenditures - Estimated and Actual Revenues: (Exhibits A-4 & A-5)

Comparative statements of appropriations and expenditures, estimated and actual revenues for the fiscal year ended December 31, 1959, are presented in Exhibits A-4 and A-5. As indicated by the budget summary (Exhibit A-5), a revenue surplus of \$35,679.06, plus unexpended balances of appropriations of \$73,978.36, resulted in a net budget surplus of \$109,657.42.

Tax Collections:

Tax collections (exclusive of State Head Taxes) of the current year's levy as compared to taxes assessed, for the years 1958 and 1959, were as follows:

	Levy of 1958	Percent	Levy of 1959	Percent
Taxes Assessed - Current Year's Levy	\$3,167,206.25		\$3,484,630.23	
Taxes Collected - Current Year's Levy	\$2,817,506.22	89.0%	\$3,060,279.76	87.8%
Taxes Abated - Current Year's Levy	10,349.46	.3%	16,703.69	.5%
Uncollected Taxes - Current Year's Levy	339,350.57	10.7%	407,646.78	11.7%
	\$3,167,206.25	100.0%	\$3,484,630.23	100.0%

Conclusion:

The provisions of Chapter 184 of the Laws of 1955, require that this report or the summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the City.

We extend our thanks to the officials of the City of Concord and their office staffs for the assistance rendered during the course of the audit.

Yours very truly,

Harold G. Fowler
Harold G. Fowler
Director
DIVISION OF MUNICIPAL ACCOUNTING
STATE TAX COMMISSION

Joseph W. Boudreau }
Norval D. Lessels } Auditors
O. Maurice Olson }

Hugh J. Cassidy, Accountant

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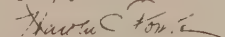
DIVISION OF MUNICIPAL ACCOUNTING
STATE TAX COMMISSION
Concord, New Hampshire

April 19, 1960

Certificate of Audit

This is to certify that we have examined and audited the accounts and records of the City of Concord for the fiscal year ended December 31, 1959, and found them to be in good order. In our opinion, the exhibits included herewith reflect the true financial condition of the City on December 31, 1959, together with the results of operations for the fiscal year ended on that date.

Respectfully submitted,


Harold G. Fowler
Director
DIVISION OF MUNICIPAL ACCOUNTING
STATE TAX COMMISSION

Joseph W. Boudreau }
Norval D. Lessels } Auditors
G. Maurice Glasco }

Rugh J. Cassidy, Accountant

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STATEMENT OF CURRENT SURPLUS GENERAL FUND

For the Year Ended December 31, 1959

Unappropriated Balance, Dec. 31, 1958.....	16,101.79	
Applied to 1959 Budget.....	<u>15,000.00</u>	
Balance Remaining.....	1,101.79	
1959 Budget Surplus:		
Unencumbered Balance of Appropriations.....	73,978.36	
Excess of Actual Over Estimated Revenue.....	<u>35,679.06</u>	109,657.42
Plus: Excess Reserves Liquidated		
Reserve against Prior Year Taxes & Unredeemed Taxes.....	4,477.90	
Reserve against Tax deeded Property	78.13	
Reserve against Accounts Receivable	<u>11,339.14</u>	15,895.17
Plus: Reimbursement For Prior Year Expend:.....	96.38	
	<u>126,750.76</u>	
Less: Adjustment of Reserve Against Stores		
Accounts to 100%.....	403.04	
Prior Year Revenues Refunded.....	<u>138.52</u>	542.16
Total Current Surplus as of December 31, 1959.....		126,208.60
To be applied to 1960 Budget.....	<u>125,000.00</u>	
Balance Remaining for Minor Adjustments.....	<u>1,208.60</u>	

STATEMENT OF REVENUES GENERAL FUND.

For the Year Ended December 31, 1959

	Budget Estimate	Revenues Realized	Excess	Deficiency
Local Taxes-Excl. Curr. Yr. Prop. & Polls				
Added Taxes, Prior Years. - Property.....	0-	354.41	354.41	
Added Taxes, Prior Years. - Polls.....	200.00	278.00	78.00	
Interest, Penalties & Costs.....	10,000.00	12,950.88	2,950.88	
Auto Permits.....	140,000.00	145,212.81	5,212.81	
Rent & Profit Tax-Deeded Property.....	0-	68.12	68.12	
Timber Severance Tax.....	1,000.00	1,594.48	594.48	
	<u>151,200.00</u>	<u>160,464.70</u>	<u>9,264.70</u>	
State Tax Contributions				
Railroad Tax.....	10,000.00	9,275.96		724.04
Savings Bank Tax.....	12,000.00	12,248.16	248.16	
Interest, & Dividend Tax.....	90,000.00	90,562.94	562.94	
Loss of Taxes-State Forests.....	15.00	26.77	11.77	
	<u>112,015.00</u>	<u>112,113.83</u>	<u>98.83</u>	
Licenses & Permits				
Bicycle Registrations.....	520.00	513.75		6.25
Taxi Licenses.....	350.00	310.00		40.00
Health Licenses.....	360.00	368.00	8.00	
Amusement Licenses.....	1,900.00	1,993.77	93.77	
Police & Protective Licenses.....	136.00	288.50	152.50	
Prof. & Occupational Licenses.....	111.00	38.50		72.50
	<u>3,377.00</u>	<u>3,502.52</u>	<u>125.52</u>	
Registration Fees & Permits				
Marriage Licenses.....	800.00	893.00	93.00	
Recording Fees-Legal Documents.....	2,400.00	3,150.00	259.00	
Filing Fees.....	350.00	160.00		190.00
Sundry Fees-City Clerk.....	200.00	979.40	379.40	
Dog Licenses.....	4,500.00	4,275.60		224.40
	<u>7,250.00</u>	<u>9,407.00</u>	<u>217.00</u>	
Departmental Service Charges				
Rent of Buildings.....	1,000.00	2,168.39	1,168.39	
Comfort Station Concession.....	300.00	329.90	29.90	50.10
Golf Fees.....	1,000.00	8,463.50	7,463.50	
Memorial Field Royalties & Concess.....	100.00	47.40		52.60
Misc. Dept. Service Charges.....	1,000.00	2,264.84	1,264.84	735.16
Police Dept. Ambulance Charges.....	1,000.00	1,547.50	547.50	
Airport Rent.....	1,000.00	10,007.16	9,007.16	
City of - Business.....	1,000.00	243.53		756.47
Fines & Forfeits.....	1,000.00	19,482.28	18,482.28	
Comm. on Head Tax Collections.....	1,000.00	6,103.25	5,103.25	
Weights & Measures, Fees.....	1,000.00	453.04		546.96
	<u>11,000.00</u>	<u>51,110.79</u>	<u>40,110.79</u>	
Unclassified				
Sale of Property.....	500.00	99.95		400.05
Interest Income.....	500.00	0-	2,837.00	
	<u>1,000.00</u>	<u>4,378.67</u>	<u>4,378.67</u>	
	<u>323,920.00</u>	<u>344,475.06</u>	<u>20,555.06</u>	
Current Year Property & Polls				
Property Tax.....	3,413,870.30	3,413,870.30	15,262.43	
Poll Taxes.....	20,800.00	20,662.00		138.00
	<u>3,434,670.30</u>	<u>3,434,532.30</u>	<u>15,124.00</u>	138.00
	<u>3,758,521.93</u>	<u>3,785,206.99</u>	<u>25,679.06</u>	

STATEMENT OF LONG TERM DEBT

December 31, 1959

	Date of Issue	Date of Maturity	Int. Rate	Paid in 1959		Balance Dec. 31, 1959
				Principal	Interest	
Municipal:						
Equipment & Improvements.....	1953	1965	2.00	60,000.00	8,000.00	340,000.00
Airport Hangar (Notes).....	1956	1966	2.60	4,000.00	832.00	28,500.00
Improvements & Land.....	1957	1968	2.90	31,500.00	8,678.25	283,500.00
Improvements & Land.....	1958	1968	1.90	10,000.00	1,805.00	90,000.00
Public Improvements.....	1959	1969	3.50	250,000.00
+Airport Runways (Contract).....	1959		None	2,144.57	25,383.40
				<u>107,644.57</u>	<u>19,315.25</u>	<u>1,016,883.40</u>
School:						
High School.....	1925	1965	4.25	14,000.00	4,165.00	84,000.00
Additions & Renovations.....	1954	1964	1.20	30,000.00	1,980.00	135,000.00
Jr. High & Other.....	1955	1975	2.10	80,000.00	28,560.00	1,280,000.00
Dame School Addition (Notes).....	1957	1960	3.00	16,000.00	930.00	15,000.00
Dewey School Renov. & Addition.....	1958	1968	2.30	10,000.00	2,300.00	90,000.00
High School Addition & Renov.....	1959	1984	3.50	1,125,000.00
				<u>150,000.00</u>	<u>37,935.00</u>	<u>2,729,000.00</u>
Self Liquidating:						
Water Construction & Land.....	1949	1969	1.75	10,000.00	1,837.50	100,000.00
Parking Areas.....	1953	1963	1.50	20,000.00	1,350.00	80,000.00
*Sanitary Sewer Construction.....	1955	1965	2.10	10,000.00	1,470.00	60,000.00
Water Construction.....	1955	1966	2.10	8,000.00	1,344.00	56,000.00
Parking Areas.....	1957	1968	2.90	14,500.00	3,994.75	130,500.00
Sanitary Sewer Construction.....	1958	1968	1.90	20,000.00	3,610.00	180,000.00
Water Construction.....	1959	1969	3.50	-0-	-0-	100,000.00
Parking Areas.....	1959	1970	3.30	-0-	-0-	130,000.00
				<u>82,500.00</u>	<u>13,606.25</u>	<u>835,500.00</u>
TOTAL				340,144.57	70,856.50	4,582,383.40

- * Approximately 6% Payable from Special Assessments
- † Approximately 50% Payable from Special Assessments
- + Long Term Agreement to repay amount advanced by State. Annual payments (approx. \$2500.) based on amount of gasoline used and sold at airport.

ANALYSIS OF DEBT MATURITIES

Due in	++				
	Municipal	School	Water	San. Sewers	Parking Areas
1960	133,000.00	194,000.00	28,000.00	30,000.00	34,500.00
1961	133,000.00	179,000.00	28,000.00	30,000.00	47,500.00
1962	133,000.00	179,000.00	28,000.00	30,000.00	47,500.00
1963	133,000.00	179,000.00	28,000.00	30,000.00	47,500.00
1964	123,000.00	164,000.00	28,000.00	30,000.00	27,500.00
1965	123,000.00	149,000.00	28,000.00	30,000.00	27,500.00
1966	73,000.00	135,000.00	28,000.00	20,000.00	27,500.00
1967	69,000.00	135,000.00	20,000.00	20,000.00	27,500.00
1968	69,000.00	135,000.00	20,000.00	20,000.00	27,500.00
1969	27,500.00	125,000.00	20,000.00	-0-	13,000.00
After 1969	383.40	1,155,000.00	-0-	-0-	13,000.00
	<u>1,016,883.40</u>	<u>2,729,000.00</u>	<u>256,000.00</u>	<u>240,000.00</u>	<u>340,500.00</u>

++ Indeterminate Maturities estimated at \$2,500.00 per year 1960-1969Incl., \$383.40 in 1970.
(See footnote + above)

STATEMENT OF APPROPRIATIONS AND EXPENDITURES -- GENERAL FUND

For the Year Ended December 31, 1959

	Current Yr. Approp.	Other Credits	Transfers	Total Available	Net Expend.	Carried Fwd. to '60	Unencumb. Bal. to Surp.
<u>General Government</u>							
Mayor.....	13,695.00	13,695.00	13,480.57	204.43
City Clerk.....	13,395.00	- 150.00	13,245.00	12,769.24	475.76
City Auditor.....	16,388.00	- 275.00	16,113.00	16,105.91	7.09
City Treasurer.....	11,108.00	- 350.00	10,758.00	10,738.73	19.27
City Collector.....	16,045.00	16,045.00	15,361.79	683.21
Assessing Department.....	31,400.00	31,400.00	30,932.16	467.84
Board of Aldermen.....	4,800.00	- 100.00	4,700.00	4,664.00	36.00
City Solicitor.....	3,957.00	3,957.00	3,950.78	6.22
Elections.....	5,074.00	- 300.00	4,774.00	4,571.24	112.76
Municipal Court.....	6,100.00	6,100.00	6,100.00
Planning Department.....	13,545.00	13,545.00	13,430.54	114.46
Operation of City Hall.....	15,945.00	1,390.00	17,335.00	17,005.75	329.25
Independent Audit.....	1,000.00	- 30.00	970.00	926.24	43.76
Zoning Board of Adjustment.....	325.00	325.00	291.82	33.18
Reports & Printing.....	6,421.00	880.00	7,301.00	7,261.67	39.33
Repairs to City Buildings.....	2,200.00	- 750.00	1,450.00	1,299.94	150.06
Personnel & Purchasing.....	5,878.00	- 205.00	5,673.00	2,892.55	*2,300.00	80.45
	167,266.00	- 300.00	166,966.00	161,777.93	2,300.00	2,808.07
<u>Protection of Persons & Property</u>							
Police Department.....	226,275.00	226,275.00	222,129.80	4,145.20
Fire Department.....	263,103.00	263,103.00	257,000.21	6,102.79
Probation Officer.....	780.00	780.00	780.00
Blister Risk Control.....	400.00	400.00	300.00	100.00
Civil Defense.....	2,500.00	2,500.00	2,400.00	100.00
Engineering Inspection.....	11,460.00	11,460.00	11,400.00	60.00
Sealer of Weights & Measures.....	2,290.00	2,290.00	2,200.00	90.00
	506,808.00	506,808.00	495,811.21	10,996.79
<u>Health</u>							
Health Department.....	4,820.00	4,820.00	4,700.00	120.00
Sanitary Inspection.....	5,940.00	5,940.00	5,800.00	140.00
Concord District Nursing.....	4,500.00	4,500.00	4,500.00
Penacook District Nursing.....	200.00	200.00	200.00
Concord Hospital.....	27,000.00	27,000.00	27,000.00
	42,460.00	42,460.00	42,320.00	140.00
<u>Sanitation & Waste Removal</u>							
Comfort Station.....	6,045.00	300.00	6,345.00	6,203.89	141.11
Refuse Collection & Disposal.....	103,207.00	-5,500.00	97,707.00	99,788.61	2,918.39
Table Garbage Removal.....	12,000.00	12,000.00	12,000.00
Street Cleaning.....	55,482.00	55,482.00	52,312.98	3,169.02
	181,734.00	-5,200.00	176,534.00	170,304.48	6,229.52
<u>Public Service Enterprises</u>							
Cemetery Administration.....	11,244.00	11,244.00	11,192.33	51.67
Cemetery Maintenance.....	26,139.00	(a) 35,500.00	61,639.00	66,460.56	5,178.44
Airport.....	16,275.00	(a) 500.00	-2,145.00	14,630.00	12,744.00	1,886.00
	53,658.00	36,000.00	-2,145.00	87,513.00	80,397.47	7,115.53

STATEMENT OF APPROPRIATIONS AND EXPENDITURES -- Continued

	Current Yr. Approp.	Other Credits	Transfers	Total Available	Net Expend.	Carried Fwd. to '60	Unencumb. Bal. to Surp.
Highways & Sidewalks							
Highway Maintenance.....	182,587.00	5,000.00	187,587.00	167,458.40	108.60
Snow Removal & Sanding.....	141,647.00	141,647.00	141,399.11	247.89
Sidewalk Maintenance.....	12,480.00	12,480.00	10,726.74	1,739.26
Storm Sewer Maintenance.....	8,848.00	500.00	7,148.00	7,063.61	84.39
Street Lighting.....	62,000.00	62,000.00	61,220.59	779.41
Engineering & E. W. Admin.....	32,340.00	- 300.00	32,040.00	35,763.66	* 141.30	3,541.04
	425,074.00	5,200.00	430,274.00	423,632.11	141.30	6,500.59
Libraries							
Current Year Budget.....	67,328.00	(b) 126.17 (a) 30,000.00	97,454.17	92,542.30	* 450.35	4,461.52
Charities							
Administration-Concord.....	9,580.00	9,580.00	9,368.24	211.76
Administration-Penacook.....	1,680.00	80.00	1,760.00	1,715.95	44.05
General Relief.....	11,800.00	(b) 188.00	- 700.00	11,288.00	9,830.07	1,457.93
Boarding Home Care-Adults.....	3,700.00	- 80.00	3,620.00	491.58	3,128.42
Boarding Home Care-Children...	5,500.00	5,500.00	4,518.64	981.36
Hospital & Medical Care.....	4,500.00	200.00	4,700.00	3,815.50	884.50
Old Age Assistance.....	51,000.00	- 400.00	50,600.00	43,195.46	7,404.54
Aid to Dependent Soldiers.....	9,000.00	400.00	9,400.00	7,414.34	1,985.66
Aid to Perm. & Totally Disabled Family Service Bureau.....	6,300.00 350.00	6,300.00 350.00	3,394.29 350.00	2,905.71
	103,410.00	188.00	- 500.00	103,098.00	84,094.07	19,003.93
Recreation							
Recreation Administration.....	12,714.00	150.00	12,869.00	12,709.08	159.92
Recreation Activities.....	27,218.00	(a) 1,012.32	-390.00	27,840.32	26,706.57	1,133.75
Golf Course Operation.....	9,469.00	-360.00	9,609.00	9,523.43	85.57
Areas & Facilities Maint.....	43,480.00	000.00	44,988.00	43,882.84	705.16
	93,894.00	1,012.32	-0-	94,906.32	92,821.92	2,084.40
Unclassified							
Patriotic Celebrations.....	80.00	80.00	880.00	100.00
Employees Retirement Contrib...	34,400.00	-1,000.00	33,000.00	32,973.15	26.85
New England Council.....	60.00	60.00
Interest-Penacook.....	18,260.00	1,850.00	11,850.00	11,849.7228
Care of Clock-Penacook.....	120.00	120.00
Christmas Decorations.....	1,100.00	1,100.00	1,100.00
Special Assessments.....	340.00	30.00	370.00	369.1684
N. H. Municipal Assoc.....	756.00	756.00	755.3466
	47,356.00	880.00	48,236.00	48,107.37	128.63

STATEMENT OF APPROPRIATIONS AND EXPENDITURES .. Continued

	Current Yr. Approp.	Other Credits	Transfers	Total Available	Net Expend.	Carried Fwd. to '60	Unencumb. Bal. to Surp.
Debt Service							
Payment of Bonds.....	84,700.00	(a) 20,800.00	2,145.00	107,645.00	107,644.5743
Interest on Bonds.....	19,316.00	19,316.00	19,315.2575
	<u>104,016.00</u>	<u>20,800.00</u>	<u>2,145.00</u>	<u>126,961.00</u>	<u>126,959.82</u>	<u>.....</u>	<u>1.18</u>
Capital Outlay							
Town Road Aid.....	5,000.00	5,000.00	4,588.00	412.00
Sidewalk Construction.....	2,540.00	(a) 714.26	3,254.26	1,601.31	1,652.95
Storm Sewer Construction.....	4,000.00	(a) 918.01	2,600.00	7,518.01	4,691.26	* 2,335.00	491.75
Highway Construction.....	4,800.00	(a) 4,515.09	- 2,600.00	6,715.09	5,497.14	1,217.95
Cemetery Construction.....	(a) 1,984.72	1,984.72	1,984.72
City Hall & Auditorium.....	5,000.00	5,000.00	566.06	4,433.94
Public Works Dept.....	2,280.00	2,280.00	802.58	1,477.42
Widen No. State St.....	5,000.00	5,000.00	4,930.00	70.00
Playground Devel.-Rights.....	6,000.00	6,000.00	5,000.00
Airport-Seal & Patch Runways.....	1,000.00	1,000.00	2,371.37	3,628.63
Golf Course-Fairway Impr.....	6,200.00	6,200.00	998.29	1.71
No. Spring St. Playground Devel., Revision of Ordinances.....	(b) 1,600.00	1,600.00	5,718.94	481.06
Land Acquisition (From B & M RR).....	5,025.00	5,025.00	4,999.50	25.50
Equipment Finance Department.....	825.00	825.00	820.99	4.01
" Police Department.....	4,130.00	4,130.00	3,902.33	227.67
" Mayor's Department.....	400.00	400.00	391.05	8.95
" Library Department.....	1,950.00	(b) 51.46	2,001.46	1,864.13	137.33
" Eng. Div. of P. W. Dept..	900.00	(b) 400.00	1,300.00	1,261.00	39.00
" Fire Department.....	3,800.00	(b) 480.00	4,280.00	4,280.00
" Recreation Department....	1,090.00	1,090.00	1,072.88	17.12
" Public Works Dept.....	3,400.00	3,400.00	3,311.10	88.90
" Civil Defense.....	925.00	925.00	501.89	* 379.77	43.34
" Cemetery Department.....	430.00	430.00	384.17	45.83
" Collection Department....	700.00	700.00	690.00	10.00
	<u>70,395.00</u>	<u>10,663.54</u>	<u>.....</u>	<u>81,058.54</u>	<u>63,828.71</u>	<u>2,714.77</u>	<u>14,515.06</u>
TOTAL MUNICIPAL.....	1,863,399.00	98,790.03	1,962,189.03	1,882,604.25	5,606.42	73,978.36
Payments to Other Gov't Units							
County Tax.....	198,454.33	198,454.33	198,454.33
Union School District-General.....	1,379,955.41	(b) 533,094.07	- 400.03	1,912,649.45	1,282,694.04	629,955.41
" " Dist.-Bonds & Notes...	150,000.00	150,000.00	150,000.00
" " Interest.....	43,014.42	(b) 18,567.47	400.03	61,981.92	37,935.00	24,046.92
Penacook School District.....	129,704.77	(b) 35,821.34	165,526.11	125,821.34	39,704.77
	<u>1,901,128.93</u>	<u>587,482.88</u>	<u>-0-</u>	<u>2,488,611.81</u>	<u>1,794,904.71</u>	<u># 693,707.10</u>	<u>-0-</u>
GRAND TOTAL.....	<u>3,764,527.93</u>	<u>686,272.91</u>	<u>-0-</u>	<u>4,450,800.84</u>	<u>3,677,508.96</u>	<u>699,313.52</u>	<u>73,978.36</u>
Carried Forward to 1960							
(a) Expendable Income	95,944.40						
(b) Brought Fwd. from 1958	590,328.51						
	<u>686,272.91</u>						
	# Reserved for Encumbrances						\$ 6,006.42
	# Balance of School Appropriations						693,707.10
							<u>699,313.52</u>

STATEMENT OF ASSESSMENTS -- GENERAL FUND

For the Year Ended December 31, 1959

SUMMARY OF VALUATIONS & TAXES TO BE RAISED

	Net Assessable Valuations			Amt. to Be Raised	Rate per \$1,000.	
	City	Penacook	Total		City	Penacook
Warrant for Municipal Purposes.....	48,851,189.00	3,540,665.00	52,391,854.00	1,536,214.02	29.31	29.31
County Purposes.....	48,862,789.00	48,862,789.00	1,572,969.83	32.20
Penacook School District.....	3,544,565.00	3,544,565.00	129,704.77	36.60
County Purposes.....	48,860,335.00	3,540,665.00	52,407,604.00	198,454.33	3.79	3.79
Total.....				3,437,342.95	65.30	69.70

	Detail of Valuations			Computation of Property Tax Requirement for Municipal Purposes			
	City	Penacook	Total	Budget	Original	Supplemental	Total
Land.....	9,088,270	904,000	9,992,270	Operating.....	1,602,762.00	59,226.00	1,661,988.00
Buildings.....	31,384,480	2,300,700	33,685,180	Concord Hospital...	27,000.00	27,000.00
Mfg. Prop. (Land, Bldgs. & Mach.)	3,287,354	904,110	4,191,464	Debt Service.....	104,016.00	104,016.00
Electric Utilities & Gas Trans. Lines..	2,162,740	2,162,740	Capital Outlay.....	70,395.00	70,395.00
Total Real Estate.....	48,983,844	3,441,710	52,425,554	Total.....	1,804,173.00	59,226.00	1,863,399.00
Personal Property.....	3,320,477	335,875	3,656,352	Deductions			
Total Real & Personal.....	52,304,321	3,777,585	56,081,906	Surplus from Prior Yrs.....	15,000.00
Less: Exemptions to Veterans & Blind	1,342,570	212,320	1,554,890	Misc. Revenues (Estimated).....	323,920.00
Valuation for Municipal Warrant.....	48,851,189	3,560,665	52,391,854	Poll Tax Warrant.....	22,750.00
Mfg. Prop. Subj. to County Tax Only....	3,200	3,200	National Bank Stock Tax Warrant.....	6,199.57	367,869.57
Valuations for School Warrants.....	48,862,789	3,544,565	52,391,854	Net Budget Requirement.....	1,495,529.43
Val. for Municipal Warrant as Above....	48,851,189	3,540,665	52,391,854	Add: Res. for Abatements & Adjust.....	40,684.59
Mfg. Prop. Subj. to County Tax Only....	15,750	To be Raised on Real & Personal Prop...	<u>1,536,214.02</u>
Valuation for County Warrant.....	48,860,335	3,540,665	52,407,604				

*Analysis of Personal Property:

Horses, Asses, & Mules.....	3,850.00
Cows.....	100.00
Hogs.....	73,270.00
Other Meat Stock.....	6,600.00
Sheep, Goats & Hens.....	666.00
Pigs.....	7,337.00
Swine.....
Other Farming Animals.....	15,890.00
Boats & Launches.....	119,520.00
Trailers.....	2,300.00
Portage Mills & Well Drilling Machy.....	32,260.00
Road Bldg. & Construction Mch.....	8,180.00
Wood, Lumber, etc.....	5,800.00
Gasoline Pumps & Tanks.....	33,567.00
Sub-total.....	3,814,391.00
Stock-in-Trade.....	4,152,394.00
TOTAL.....	4,152,394.00

SUMMARY OF WARRANTS SUBMITTED TO COLLECTOR

City, School, & County:	Original	Supplemental	Total
Real & Personal Property.....	3,437,976.07	14,078.88	3,452,054.95
National Bank Stock.....	6,199.57	6,199.57
Timber Yield.....	1,913.37	1,913.37
Polls.....	22,750.00	412.00	23,162.00
Total Current Year Levy.....	3,468,839.01	14,490.88	3,483,329.89
Prior Years-Property.....	354.41	354.41
" " -Polls.....	278.00	278.00
Total City, School & County....	3,468,839.01	15,123.29	3,483,962.30
State Head Taxes:			
Current Year Levy.....	73,325.00	1,155.00	74,480.00
Prior Year Levies.....	885.00	885.00
Total State Head Taxes.....	<u>73,325.00</u>	<u>2,040.00</u>	<u>75,365.00</u>

STATEMENT OF TAXES RECEIVABLE--GENERAL FUND

PARKING METER FUND

Year Ended December 31, 1959

BALANCE SHEET

December 31, 1959

	1959 <u>Levy</u>	Prior Years	State <u>Head Taxes</u>
BALANCE JANUARY 1, 1959		344,398.46	18,700.79
Committed to Collector in 1959 (Incl. Supplemental):			
Real & Personal Property.....	3,452,054.95	354.41	
National Bank Stock.....	6,199.57	
Timber Yield.....	1,913.37	
Poll.....	23,162.00	278.00	
Head.....	75,365.00
Total Charges to Collector.....	<u>3,483,329.89*</u>	<u>345,030.87</u>	<u>94,065.79</u>

Accounted for as Follows			
Collections (Net of Refunds).....	3,058,979.42	319,399.45	67,895.99
Authorized Abatements.....	16,703.69	20,219.71	8,173.75
Balance Uncollected Dec. 31, 1959.....	407,646.78	5,411.71	17,996.05
Total Credits & Balance.....	<u>3,483,329.89</u>	<u>345,030.87</u>	<u>94,065.79</u>

* Taken as Current Revenue.....	3,442,326.41
Reserved for Abatements & Adjustments..	40,684.59
Reserved for Forest Conservation Aid...	318.89

Age Analysis of Uncollected Taxes	Property	Poll	Head
1952.....	2.00
1953.....	8.00	44.00
1954.....	18.00	62.05
1955.....	6.00	30.00
1956.....	174.53	38.00	130.00
1957.....	2,553.80	28.00	90.00
1958.....	2,565.38	18.00	50.00
Total Prior Years.....	5,293.71	118.00	406.05
1959.....	402,598.78	5,048.00	17,590.00
Grand Total.....	<u>407,892.49</u>	<u>5,166.00</u>	<u>17,996.05</u>

Assets:	
Due from General Fund.....	40,405.87
Debt Requirements.....	80,000.00
Total Assets.....	<u>120,405.87</u>

Liabilities:	
Bonded Debt.....	80,000.00
Reserve for Encumbrances.....	1,168.40
Unappropriated Current Surplus.....	39,237.47
Total Liabilities & Surplus.....	<u>120,405.87</u>

STATEMENT OF REVENUES & EXPENDITURES

For the Year Ended December 31, 1959

Cash Balance - January 1, 1959.....	59,972.10
Revenues:	
Meter Collections - Off Street.....	44,822.77
Meter Collections - Off Street.....	10,946.10
Total Available.....	<u>55,768.87</u>
	115,740.97

Operating Expenditures:	
On - Street	
Meter Repairs & Maint. (Incl. Encumb.)	4,303.82
Enforcement.....	10,562.14
Collecting & Accounting.....	855.02
Marking Pavements.....	1,399.39
Insurance.....	184.31
Retirement Contribution.....	767.02
	<u>18,071.70</u>
Off - Street	
Meter Repairs.....	1,057.94
Enforcements.....	3,190.42
Collecting & Accounting.....	265.03
Maintenance of Parking Areas.....	1,802.78
Lighting.....	1,607.76
Rental of Parking Areas.....	907.67
Retirement Contribution.....	235.64
Insurance & Misc.....	225.25
	<u>9,292.49</u>

Debt Service - Off Street Areas:	
Payment of Bonds.....	20,000.00
Interest on Bonds.....	1,350.00
	<u>21,350.00</u>

Share of Special Assessment Projects:	
Principal.....	14,500.00
Interest.....	3,994.75
	<u>18,494.75</u>

Capital Outlay:	
Equipment - On Street.....	4,901.15
Equipment - Off Street.....	3,225.01
	<u>8,126.16</u>
Total Expenditures.....	<u>75,335.10</u>
Cash Balance - December 31, 1959.....	<u>40,405.87</u>

STATEMENT OF TAX SALE ACCOUNTS--GENERAL FUND

Balance Unredeemed, January 1, 1959			
Levy of 1956.....		22,832.24	
Levy of 1957.....		32,624.07	
1959 Tax Sale (Levy of 1958)			64,875.53
			<u>120,331.84</u>

Accounted for as Follows			
Collections.....		55,556.12	
Authorized Abatements.....		589.10	
Deeded to City.....		664.63	
Total Credits.....		<u>664.63</u>	
Balance Unredeemed Dec. 31, 1959.....		56,809.85	
		63,521.99	
		<u>120,331.84</u>	

STATEMENT OF CHANGES IN BALANCES--TRUST FUNDS

For the Year Ended December 31, 1959

	City Cemetery	City Library	Union School Distr. Reserve Fund	Other City & School	Non-City	Total
Principal Account						
Balance Jan. 1, 1959.....	490,556.03	128,704.24	75,000.00	2,961.73	20,866.45	718,088.45
New Trusts Received.....	14,816.50	14,816.50
One Third Sale of Cemetery Lots.....	1,580.84	1,580.84
Transfer to School District.....	-16,000.00	-16,000.00
Loss on Sale of Securities.....	- 359.33	- 270.00	- 629.33
Balance of Principal December 31, 1959...	<u>506,594.04</u>	<u>128,434.24</u>	<u>59,000.00</u>	<u>2,961.73</u>	<u>20,866.45</u>	<u>717,856.46</u>
Income Account						
Balance January 1, 1959.....	16,513.78	6,415.19	2,400.31	745.18	822.18	26,896.64
Interest & Dividends 1959.....	20,875.00	6,890.01	2,622.42	131.80	758.47	31,277.70
Two Thirds Sale of Cemetery Lots.....	3,161.66	3,161.66
Income from Trusts Where Principle Held By Others.....	18,087.02	18,087.02
Total Available.....	40,550.44	31,392.22	5,022.73	876.98	1,580.65	79,423.02
Transfers to General Fund.....	21,363.08	25,831.29	47,194.37
Transfers to Schools.....	35.83	35.83
Direct Grants & Exp. Paid to Outside Parties.....	179.04	688.59	867.63
Total Disbursements.....	21,542.12	25,831.29	35.83	688.59	48,097.83
Balance of Accumulated Income on Hand December 31, 1959.....	<u>19,008.32</u>	<u>5,560.93</u>	<u>5,022.73</u>	<u>841.15</u>	<u>892.06</u>	<u>31,325.19</u>
Combined Balances of Principal and Income December 31, 1959.....	<u>525,602.36</u>	<u>133,995.17</u>	<u>64,022.73</u>	<u>3,802.88</u>	<u>21,758.51</u>	<u>749,181.65</u>

SCHEDULE OF INVESTMENTS-ALL FUNDS

December 31, 1959

	General Fund	*Sanitary Trust Fund	*Sanitary Sewer Fund	*Water Fund	Special Assess. Fund	School Bond Fund	Total
Savings Banks:							
Windsor Savings Bank.....	59,812.51	11,823.97	5,488.53	77,125.01
Merriam County Savings Bank.....	55,002.03	6,282.42	4,180.13	65,464.58
New Hampshire Savings Bank.....	73,191.06	6,386.03	5,630.81	85,207.90
Windsor Federal Sav. & Loan Assoc.	9,000.00	9,000.00
U. S. Government Securities:							
U. S. Treasury Bonds & Notes.....	119,838.31	119,838.31
U. S. Treasury Bills.....	347,032.14	39,600.61	98,986.36	1,121,088.80	1,606,707.91
Stocks:							
Mutual Investment Funds.....	102,916.54	102,916.54
Public Utilities.....	193,505.34	193,505.34
Banks & Insurance.....	14,146.82	14,146.82
Bonds:							
Public Utilities.....	117,306.85	117,306.85
	<u>347,032.14</u>	<u>744,719.46</u>	<u>24,492.42</u>	<u>54,900.08</u>	<u>98,986.36</u>	<u>1,121,088.80</u>	<u>2,391,219.26</u>

*Includes Related Bond Funds

BOND FUND, GENERAL -- DISPOSITION OF PROCEEDS

For the Year Ended December 31, 1959

	Issue of 1953	Issue of 1956	Issue of 1957	Issue of 1958	Issue of 1959
Unexpended Balance, Jan. 1, 1959.....	135.27	2.92	3,929.18	243,144.80
Proceeds of New Issue.....	250,000.00
Income (Federal & State Grants).....	* 1,070.40
Total Available.....	135.27	2.92	4,999.58	243,144.80	250,000.00
Expenditures & Transfers (See Detail Below).....	135.27	2.92	4,956.71	222,892.91	57,508.60
Unexpended Balance Dec. 31, 1959.....	-0-	-0-	42.87	20,251.89	192,491.40
Encumbrances Outstanding.....	-0-	-0-	-0-	3,085.63	1,352.62
Unencumbered Balance Dec. 31, 1959.....	-0-	-0-	42.87	17,166.26	191,138.78

* Earmarked for Airport Project

DETAIL OF EXPENDITURES

	Issue of 1953	Issue of 1956	Issue of 1957	Issue of 1958	Issue of 1959
Bath & Skate House.....	33.16
Airport Land & Construction.....	1,844.87
Loudon Road Construction.....	9,243.52	6,861.22
Saucook River Bridge Reconstruction.....	17,274.00
Main St. (Pensacook) Bridge Reconstruction.....	420.00
North State St. - Shoulders.....	5,465.00
Heights Playground - Land & Construction.....	421.11
River Hill Bridge - Major Repairs.....	135.27	2.92	3,078.00	26,747.30
Storm Sewer Construction - Canterbury Road.....	10,000.00
Wading Pool Filtration & Renovation.....	12,000.00
Clinton Street - Bridge Reconstruction.....	17,440.00
South End Sanitary Sewer.....	1,212.41
Total Expenditures.....	135.27	2.92	4,956.71	192,892.91	57,508.60
Transfer to Special Assessment Fund.....	30,000.00
Total Expenditures & Transfers.....	135.27	2.92	4,956.71	222,892.91	57,508.60

BALANCE SHEET -- WATER FUND

STATEMENT OF OPERATIONS -- WATER FUND

December 31, 1959

For the Year Ended December 31, 1959

ASSETS

<u>Fixed Assets:</u>		
Water and Flowage Rights	167,663.11	
Land	212,525.37	
Structures	431,195.65	
Pumping & Purification Equipment.....	77,703.07	
Distribution Mains, Services, Hydrants, & Meters.....	1,837,892.53	
Other Equip. & Garage Equip.....	71,269.25	
Unfinished Construction.....	2,452.94	
	<u>2,800,701.92</u>	
Less: Reserve for Depreciation.....	<u>981,928.70</u>	1,818,773.22
<u>Bond Fund Assets:</u>		
Cash - Concord National Bank.....		57,972.80
<u>Current Assets:</u>		
Due from General Fund.....	129,789.14	
Investments.....	15,299.47	
Loaned to Spec. Assessment Fund.....	22,113.03	
Materials & Supplies Inventory.....	46,056.33	
Contracts Receivable.....	<u>138.14</u>	213,396.11
Total Assets.....		<u>2,090,142.13</u>

LIABILITIES AND FUNDS

<u>Current Liabilities:</u>		
Accounts Payable.....		514.42
<u>Long Term Liabilities:</u>		
Share in Special Assessments.....	200,000.00	
	<u>33,094.30</u>	233,094.30
<u>Fund Balance and Surplus:</u>		
Municipal Investment.....	963,194.74	
Contributions in Aid of Construction...	189,212.64	
Surplus - Balance, Jan. 1, 1959.....	675,448.98	
Net Profit for the Year 1959.....	<u>28,677.05</u>	1,856,533.41
Total Liabilities, Surplus & Funds		<u>2,090,142.13</u>

OPERATING REVENUES

Commercial Sales - Flat Rate.....	3,131.35	
Commercial Sales - Metered.....	194,711.61	
Industrial Sales - Metered.....	37,019.50	
Miscellaneous Water Revenues.....	<u>361.40</u>	235,223.86

OPERATING EXPENSES

<u>Water Supply:</u>		
Source of Supply Labor.....	2,279.22	
Pumping Station Labor.....	21,929.28	
Purification Labor.....	2,074.30	
Miscellaneous Labor.....	1,999.04	
Gravity System Supplies & Expenses.....	66.91	
Pumping Station Supplies & Expenses.....	2,089.45	
Purification System Supplies & Expenses...	6,479.10	
Fuel for Power.....	37.90	
Power Purchased.....	14,129.71	
Repairs to Pumping Station & Equipment...	3,571.69	
Repairs to Purification Station & Equip...	265.93	
Repairs to water Supply Structures & Equip.	<u>94.17</u>	55,016.70
<u>Distribution:</u>		
Distribution Wages.....	28,764.84	
Meter Department Labor.....	5,023.29	
Meter Depart. Supplies & Expenses.....	12.38	
Other Distribution Supplies & Expenses....	891.73	
Repairs to Distribution Structures.....	524.93	
Repairs to Mains.....	4,295.17	
Cleaning Mains.....	12,307.05	
Repairs to Water Storage Equipment.....	91.60	
Repairs to Service.....	2,933.10	
Repairs to Hydrants.....	1,376.90	
Repairs to Meters.....	<u>2,523.19</u>	58,744.18

<u>Administration:</u>		
Commercial Office Salaries.....	2,398.85	
Meter Reading Salaries.....	8,000.03	
Commercial Supplies & Expenses.....	1,017.54	
Salaries of General Officers.....	6,860.00	
Salaries of General Office Clerks.....	3,890.00	
General Office Expense.....	319.15	
Repairs to Gen. Office Structures & Equip.	254.80	
Other General Expense.....	357.60	
Insurance.....	2,858.24	
Longevity & Annual & Sick Leave.....	14,166.84	
Retirement Fund Payments.....	6,633.81	
Stores Depart. & Shop Expenses.....	879.89	
Garage Expense.....	<u>2,705.77</u>	50,342.52

STATEMENT OF OPERATIONS

WATER FUND - Continued

<u>Fixed Charges:</u>			
Depreciation.....	42,336.94		
Taxes.....	<u>38.11</u>	42,375.05	
Total Operating Expenses.....			206,478.45
Operating Income.....			<u>28,745.41</u>
 <u>Non-Operating Income:</u>			
Sale of Depreciated Assets.....		205.26	
Income from Invested Funds.....		1,405.42	
Other Interest Income.....		3.18	
Miscellaneous.....		<u>944.49</u>	
			2,558.35
			<u>31,303.76</u>
 <u>Non-Operating Expense:</u>			
Interest Expense.....			<u>2,626.71</u>
Net Profit for the Year.....			<u>28,677.05</u>

EQUIPMENT MAINTENANCE & REPLACEMENT FUND

STATEMENT OF OPERATIONS

<u>Equipment Earnings</u>			190,258.85
<u>Operating Expenditures:</u>			
Direct Labor.....		33,501.13	
Indirect Labor.....		14,615.87	
Leaves & Longevity.....		6,000.07	
Building Repair.....		75.88	
Gasoline, Oil, and Anti-Freeze.....		17,262.48	
Parts.....		38,702.44	
Tires.....		6,684.04	
Batteries.....		879.30	
Miscellaneous Hardware.....		2,628.41	
Grease and Lubricants.....		723.46	
Supplies.....		1,103.56	
Hand Tools.....		921.30	
Fuel & Utilities.....		7,099.15	
Insurance.....		4,820.87	
Retirement Contribution.....		3,160.66	
Shop Equipment.....		<u>872.70</u>	
			139,051.32
<u>Depreciation</u>			<u>48,748.51</u>
Net Gain for Period.....			<u>187,799.83</u>
			<u>2,459.02</u>

STATEMENT OF CASH SURPLUS

Net Operating Profit for 1959 as above.....	2,459.02
Accumulated Surplus, January 1, 1959.....	-0-
Accumulated Surplus, December 31, 1959.....	<u>2,459.02</u>

DETAIL OF EQUIPMENT PURCHASES

1 Grader.....	14,500.00
3 Dump Trucks - 3 Ton.....	13,306.83
1 Dump Truck - 1 Ton.....	2,539.20
Patching Machine.....	3,000.00
1 Load Packer.....	10,350.76
1 Gas Truck.....	450.00
3 Tractors.....	10,965.03
1 Sand Spreader.....	200.00
1 Salt Spreader.....	655.00
Flows.....	3,906.32
Mowers.....	<u>2,246.75</u>
	62,119.89

BOND FUND, WATER -- DISPOSITION OF PROCEEDS

For the Year Ended December 31, 1959

	<u>Issue of</u>	<u>Issue of</u>
	1949	1959
Balance Jan. 1, 1959.....	2,635.43	
Proceeds of New Issue.....		100,000.00
Total Available.....	<u>2,635.43</u>	<u>100,000.00</u>
Expenditures (See Detail Below).....		44,662.63
Unexpended Balance Dec. 31, 1959.....	<u>2,635.43</u>	<u>55,337.37</u>
Encumbrances Outstanding.....		7,159.42
Unencumbered Balance Dec. 31, 1959.....	<u>2,635.43</u>	<u>48,177.95</u>

Detail of Expenditures

East Concord River Crossing.....	31,993.92
P. H. Control - Sanders Station.....	2,356.13
Misc. Extensions & Replacements.....	<u>10,312.58</u>
	44,662.63

BALANCE SHEET

December 31, 1959

<u>Assets:</u>		
Due from General Fund.....	23,274.90	
Equipment.....	469,929.09	
Materials & Supplies Inventory.....	<u>42,598.95</u>	535,802.94
<u>Liabilities & Funds:</u>		
Municipal Investment.....	499,353.33	
Capital Reserve Fund.....	33,990.59	
Surplus, December 31, 1959.....	<u>2,459.02</u>	<u>535,802.94</u>

SPECIAL ASSESSMENT FUND

BALANCE SHEET

December 31, 1959

	Water Section	San. Sewer Section	Parking Area Section	General Section	Total
ASSETS					
Trans-Mechanics National Bank.....	7,184.97	60,145.41	30,930.49	98,260.87
Cash - Other Banks.....	1,793.18	1,793.18
Investments.....	98,986.36	98,986.36
Projects Authorized - Not Completed.....	63,247.38	275,000.00	338,247.38
Refunded Assessments Receivable.....	33,231.38	9,323.65	4,524.00	47,079.03
Delinquent Assessments Receivable.....	5,361.31	496.36	5,857.67
Water Fund Share of Assessment Cost.....	33,094.30	33,094.30
Sanitary Sewer Fund Share of Improvement Cost.....	32,487.01	32,487.01
	<u>8,811.96</u>	<u>165,667.81</u>	<u>406,710.03</u>	<u>4,524.00</u>	<u>655,805.80</u>
LIABILITIES:					
Reserved for Authorized Construction.....	23,960.94	119,251.26	143,212.20
Reserve for Encumbrances.....	25,900.67	11,750.00	37,650.67
Reserve for Payment of Interest.....	758.93	851.04	708.77	2,318.74
Loan - Payable to Water Fund.....	22,113.03	22,113.03
Loan - Payable to Sanitary Sewer Fund.....	51,987.16	51,987.16
Loan - Payable to General Fund.....	4,524.00	4,524.00
Advanced by Parking Meter Fund.....	14,500.00	14,500.00
Long Term Debt.....	56,000.00	63,000.00	260,500.00	379,500.00
	<u>8,371.96</u>	<u>165,667.81</u>	<u>406,710.03</u>	<u>4,524.00</u>	<u>655,805.80</u>

SCHEDULE OF PROJECTS AUTHORIZED AND AMOUNTS EXPENDED

	Balance from 1958	Authorized 1959	Total Available	Expenditures	Carried to 1960	Balance Lapsed
PROJECT AUTHORIZED:						
#1 - Dargh St. - Parking Area.....	235,198.25	39,000.00	274,198.25	143,196.99	131,001.26
#2 - Cherry St. - Highway Construction.....	1,635.97	1,635.97	1,635.97
#3 - Fisherville Rd. & Douglas Ave. - San. Sewer.....	40,390.80	40,390.80	11,360.33	29,030.47
#4 - Haig St. - Sanitary Sewer Extension.....	2,390.00	2,390.00	2.44	2,387.56
#5 - Chase St. - Water Extension.....	967.00	967.00	862.63	104.37
#6 - South St. - Sanitary Sewer.....	20,466.58	20,466.58	2,023.00	18,443.58
	<u>236,834.22</u>	<u>103,214.38</u>	<u>340,048.60</u>	<u>159,081.36</u>	<u>180,862.87</u>	<u>104.37</u>
	Reserved for Encumbrances.... 37,650.67
	Unencumbered Balance..... 143,212.20
	180,862.87

SPECIAL ASSESSMENT FUND

STATEMENT OF RECEIPTS AND EXPENDITURES

For the Year Ended December 31, 1959

Unexpended Balance - Jan. 1, 1959.....		152,855.51
<u>Receipts:</u>		
Current Assessments (Incl. Interest).....	7,359.68	
Deferred Assessments.....	1,176.85	
Delinquent Assessments.....	232.58	
Interest on Investments.....	909.77	
Water Fund Share of Cost (Incl. Interest).....	5,276.26	
San. Sewer Fund Share of Cost (Incl. Interest).....	6,210.42	
Parking Meter Fund Share (Incl. Interest).....	18,494.75 *	
Proceeds of Bond Issues.....	157,000.00	
Premiums & Acc. Int. - Bond Issues.....	217.32	
Borrowed from Water Fund.....	9,252.00	
Borrowed from Sanitary Sewer Fund.....	<u>33,857.38</u>	<u>239,987.01</u>
Total Available.....		<u>392,842.52</u>
<u>Expenditures:</u>		
<u>Construction</u>		
(See Schedule below for Detail).....	159,081.36	
<u>Debt Service</u>		
Bond Payments.....	28,500.00	
Interest on Bonds.....	<u>6,220.75</u>	<u>34,720.75</u>
Unexpended Balance - Dec. 31, 1959.....		<u>199,040.41</u>

* Advance - Actual Share not yet determined

BALANCE SHEET--SANITARY SEWER FUND

STATEMENT OF OPERATIONS--SANITARY SEWER FUND

December 31, 1959

For the Year Ended December 31, 1959

<u>ASSETS</u>	
<u>Fixed Assets:</u>	
Land & Right of Way.....	25,199.97
Sewer Mains.....	1,321,496.55
Manholes.....	112,056.98
Customer Connections.....	190,433.86
Sundry Equipment.....	5,043.11
Unfinished Construction.....	5,833.85
	<u>1,560,064.32</u>
Less: Reserve for Depreciation.....	714,395.09
	945,668.23
<u>Deferred Engineering Charges.....</u>	9,122.40
<u>Bond Fund Assets:</u>	
Cash-Concord National Bank.....	3,085.63
<u>Current Assets:</u>	
Due from General Fund.....	53,002.33
Investments.....	24,492.42
Loan to Special Assessment Fund.....	51,987.16
Total Assets.....	<u>1,087,358.17</u>
<u>LIABILITIES AND FUNDS</u>	
<u>Long Term Liabilities:</u>	
Bonded Debt.....	177,000.00
Share in Special Assessments.....	32,487.01
	209,487.01
<u>Fund Balance & Surplus:</u>	
Municipal Investment.....	481,337.71
Contributions in Aid of Constr.....	224,269.03
Reserve for Encumbrances.....	3,085.63
Surplus-Balance, Jan. 1, 1959.....	125,786.06
Net Profit for the Year 1959.....	43,392.73
	169,178.79
	<u>877,871.16</u>
	<u>1,087,358.17</u>

<u>OPERATING REVENUES</u>	
<u>Sewer Rents:</u>	
General.....	59,516.88
Industrial.....	23,228.48
	82,745.36
<u>OPERATING EXPENSES</u>	
<u>General Operation:</u>	
Main & Manhole Oper. Labor & Exp.....	8,678.76
House Conn. Oper. Labor & Exp.....	5,686.18
Maintenance of Sewer Mains.....	806.38
Maintenance of Manholes.....	497.66
Misc. General Expense.....	55.00
	15,723.98
<u>Customers' Expense:</u>	
Meter Reading & Billing.....	2,482.48
<u>Administration:</u>	
Employees Retirement Fund.....	875.84
<u>Depreciation.....</u>	18,412.72
Operating Income.....	37,495.02
	45,250.34
<u>Add Non-Operating Income:</u>	
Interest on Investments.....	3,136.32
	48,386.66
<u>Deduct Non-Operating Expenses:</u>	
Interest Expense.....	4,993.93
Net Profit for the Year.....	<u>43,392.73</u>

EMERGENCY NUMBERS

DIRECTORY OF CITY SERVICES

Service	Department	Phone
Administration, General	Mayor	CA-5-3591
Airport (Maintenance)	Engineering	CA-4-1955
Ambulance	Police	CA-5-3232
Assessments	Assessors	CA-4-0241
Auditorium, Rental	City Clerk	CA-4-0591
Auto Permits	Collector	CA-4-4261
Bicycle Licenses	Police	CA-4-3232
Beano Licenses	Police	CA-5-3232
Birth Certificates	City Clerk	CA-4-0591
Bookmobile	Library	CA-5-2743
Building Permits	Engineering	CA-4-1955
Cemeteries	Cemetery	CA-5-3911
City Council	City Clerk	CA-4-0591
Civil Defense	Civil Defense	CA-4-4342
Dance Licenses	Police	CA-5-3232
Death Certificates	City Clerk	CA-5-0591
Dog Licenses	City Clerk	CA-4-0591
Elections	City Clerk	CA-4-0591
Engineering - City	Engineering	CA-4-1955
FIRE - CONCORD	FIRE	CA-5-3355
FIRE - PENACOOK	FIRE	P L-3-6622
Garbage Collection	Garbage Contractor	CA-5-6771
Golf Course	Recreation & Parks	CA-4-0951
Health, Public	Health	CA-4-0521
Laboratory	Health	CA-4-0521
Legal Matters	City Solicitor	CA-5-3041
Library	Library	CA-5-2743
Maps, City	Engineering	CA-5-1955
Marriage Certificates	Records	CA-4-0591
Milk Licenses & Inspection	Health	CA-4-0521
Mortgages & Conditional Sales	City Clerk	CA-4-0591
Oil Burner Inspection	Fire	CA-5-3355
Old Age Assistance	Welfare	CA-4-1091
Ordinances & Resolutions	City Clerk	CA-4-0591
Parks & Recreation	Recreation & Parks	CA-4-0951
Payments by City	Finance	CA-5-2775
Personnel - City	Personnel	CA-5-3591
Planning	Planning	CA-4-1955
Playgrounds	Recreation & Parks	CA-4-0951
Plumbing Permits	Engineering	CA-4-1955
POLICE	POLICE	CA-5-3232
Purchasing	Purchasing	CA-5-3591
Recreation & Parks	Recreation & Parks	CA-4-0951
Refuse Collection	Public Works	CA-4-1955
Relief	Welfare	CA-4-1091
Sanitation, Public	Health	CA-4-0521
Sewers	Public Works	CA-4-1955
Snow Plowing & Sanding	Public Works	CA-4-1955

Soldier's Relief
 Street Lights - Reported Out
 Street Maintenance
 Taxes - Payment of
 Trees, City
 Water - Service
 Water Bills - Payment of
 Weights & Measures
 Zoning Permits & Changes
 Welfare

Welfare
 Concord Electric Co.
 Public Works
 Collector
 Engineering
 Water
 Collector
 Weights & Measures
 Engineering
 Welfare

CA-4-1091
 CA-5-3641
 CA-4-1955
 CA-4-4261
 CA-4-1955
 CA-4-1711
 CA-4-4261
 CA-5-2864
 CA-5-1955
 CA-4-1091

Be sure to give your NAME AND ADDRESS as well as the NATURE OF THE EMERGENCY clearly. DO NOT HANG UP until you are sure that your MESSAGE HAS BEEN UNDERSTOOD.

For prompt attention to COMPLAINTS dial the SERVICE INVOLVED. If you are uncertain about where to call, dial the MAYOR'S OFFICE 5-3591





Concord Public Library