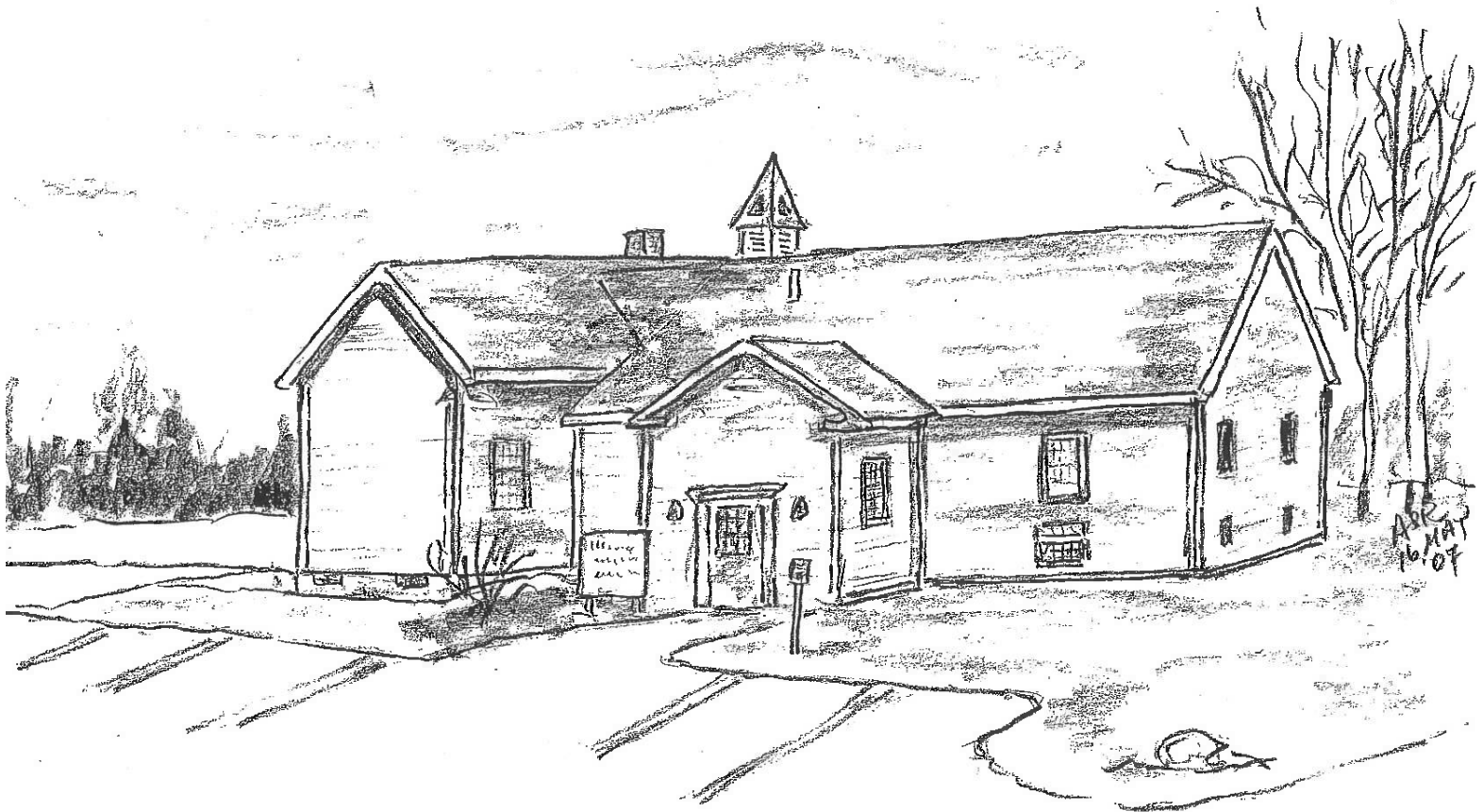


**2021 ANNUAL REPORT OF THE
TOWN OF
ANDOVER, NH**



*REAR SIDE OF ANDOVER TOWN HALL
by Sheldon Rich*

Cover design and sketches within this Town Report are by Sheldon Rich, a former Andover resident. Sheldon enjoyed drawing in his retirement and gifted his town drawings to me. He was very talented, and I'd like to share them with you.

Marj

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**2021 TOWN OF ANDOVER ANNUAL REPORT
TOWN OFFICERS & COMMITTEES DECEMBER 31, 2020**

SELECTMEN

Michelle Dudek (appointed)	Term expires 2021
Todd Goings, Chair	Term expires 2023
John Kinney (appointed)	Term expires 2021

TOWN ADMINISTRATOR

Marjorie M. Roy

ROAD AGENT

Jon Champagne

MODERATOR

Lee Wells (appointed)	Term expires 2021
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TOWN CLERK-TAX COLLECTOR

Bonnie Wesley	Term expires
Neil Turton, Deputy	

BUDGET COMMITTEE

Jim Hanson, Chair	Term expires 2023
Todd Goings, Select Board ex-officio	Term expires 2021
Adam Jones, School Board ex-officio	Term expires 2021
Jim Hersey	Term expires 2021
Mary Anne Levesque	Term expires 2022
Molly Morgan (resigned)	Term expires
Donna Duclos	Term expires

CEMETERY TRUSTEES

William Keyser	Term expires 2023
James Reed	Term expires 2022
Beth Frost	Term expires 2021
Cheryl Swenson (alternate)	Term expires 2023

CONSERVATION COMMISSION

Jesse Schust, Chair
Nancy Robart
Alan McIntyre
Gerald Hersey, Vice Chair
Lee Wells
Derek Mansell
Tina Cotton (alternate)
Jenny Bodwell

**2021 TOWN OF ANDOVER ANNUAL REPORT
TOWN OFFICERS & COMMITTEES DECEMBER 31, 2020**

EMERGENCY MANAGEMENT

Jane Hubbard, Director
Marjorie Roy, Deputy

FOREST FIRE WARDEN

Stephen Barton, Sr.

FOURTH OF JULY COMMITTEE

Douglas Phelps, Chair
Alita Phelps, Secretary
Donna French, Vice Chair
Wood Sutton, Recording Treasurer
Beth Frost, Secretary
Betty Adams
Christine Frost
Donna Duclos
Michele Gage
Jane Slayton
Jennifer Bent
Judy Perrault
Kevin Goodwin
Lynn George
Mike Evleth
Shawna Otis
Alita Phelps

HEALTH OFFICER

Marjorie Roy, designated by the Select Board

HUMAN SERVICES

Marjorie Roy
Elita Reed, Assistant

LIBRARY TRUSTEES

Janet Moore, Chairperson	Term expires 2022
Alita Phelps	Term expires 2023
Susan Chase, Treasurer	Term expires 2022
Mark Cowdrey	Term expires 2021
Caroline Moulton-Ratzki	Term expires 2021

**2021 TOWN OF ANDOVER ANNUAL REPORT
TOWN OFFICERS & COMMITTEES DECEMBER 31, 2020**

PLANNING BOARD

Art Urie, Chairperson	Term expires 2023
Nancy Teach	Term expires 2021
John Hodgdon	Term expires 2022
David Powers	Term expires 2021
Randolph Monti	Term expires 2021
John Kinney, ex-officio	Term expires 2021
Donna Duclos (alternate)	Term expires 2022
Ken Wells	Term expires 2023
Pat Moyer, PB & ZBA Coordinator	
Lisa Meier, Recording Secretary	

PROCTOR/TOWN LIAISON COMMITTEE

Alex Estin, Chairperson
Bill Bardsley
Annie MacKenzie
John Ferris
Mike Henriques
Karl Methvin
Scott Allenby
Bill Bates
Michelle Dudek

RECREATION COMMITTEE

Tom Frantz, Chairperson	Term expires 2021
Brian Reynolds, Vice Chairperson	Term expires 2021
Alan Hanscom, Treasurer	Term expires 2021
Scott Allenby	Term expires 2022
Heidi Murphy	Term expires 2021
Sue Norris	Term expires 2023
Chris Cloutier	Term expires 2022
Stephanie Bendixen	Term expires 2021
Abigail Webster	Term expires 2021

SUPERVISORS OF THE CHECKLIST

Douglas Phelps	Term expires 2026
Victoria Mishcon	Term expires 2024
Cynthia Benson	Term expires 2024

**2021 TOWN OF ANDOVER ANNUAL REPORT
TOWN OFFICERS & COMMITTEES DECEMBER 31, 2020**

TOWN TREASURER

Shirley Currier Term expires 2022
Gail Parenteau, Deputy (appointed)

TRUSTEE OF TRUST FUNDS

Joanne Edgar, Chairperson Term expires 2023
Alex Estin Term expires 2022
Michael Mori Term expires 2021

VILLAGE DISTRICT (Water District)

Toby Locke, Commissioner
Joseph Vercellotti, Commissioner
Lisa Meier, Clerk

ZONING BOARD OF ADJUSTMENT

Jon Warzocha Term expires 2022
Katherine Stearns Term expires 2022
Jeff Newcomb Term expires 2023
Jeffrey Dickinson, Vice Chair Term expires 2021
Pat Moyer, PB & ZBA Coordinator
Lisa Meier, Recording Secretary

**2021 TOWN OF ANDOVER ANNUAL REPORT
TOWN EMPLOYEES DECEMBER 31, 2020**

Town Administrator	Marjorie M. Roy
Finance Director	Elita Reed
Office Assistant	Jessica Rand
Zoning Administrator	Pat Moyer
Police Department Administrative Assistant	Pat Moyer
Police Chief	Joseph Mahoney III
Police Officer	Jacob Hubbard
Police Officer	Daniel Shaw
Police Officer	Julie Bisson
Road Agent	Jon Champagne
Highway Department	James Reed
Highway Department	Bruce Murphy
Highway Department	Mike Campbell
Transfer Station Attendant	Richard Gross
Transfer Station Attendant	Debra Guinard
Transfer Station Attendant	Jeff Sweet

STATE AND FEDERAL OFFICIALS

NEW HAMPSHIRE GOVERNOR

Chris Sununu-R
Office of the Governor, State House
107 North Main Street
Concord, NH 03301

UNITED STATE SENATORS

Margaret Wood Hassan-D
330 Hart Senate Office Building
Washington, DC 20510
www.hassan.senate.gov

Jeanne Shaheen-D
506 Hart Senate Office Building
Washington, DC 20510
www.shaheen.senate.gov

NEW HAMPSHIRE STATE SENATOR

Harold French-R
State House
Room 107
107 North Main Street
Concord NH 03301
603-271-8631

REPRESENTATIVES TO THE GENERAL COURT

Louise Andrus-R
Louise.Andrus@leg.state.nh.us

Natalie Wells-R
Natalie.Wells@leg.state.nh.us

MERRIMACK COUNTY COMMISSIONER

Stuart D. Trachy,
333 Daniel Webster Highway, Suite #2
Boscawen, NH 03303
603-796-6800
strachy@merrimackcounty.net

SELECT BOARD REPORT

Much like the prior year, 2021 came with its challenges, changes, firsts, and hopefully lasts! We opened the year closely examining past budgets and thinking flexibly and creatively where possible to develop an updated and financially efficient budget. The result was one that reflected:

1. Modest wage increases to begin closing the gap in comparison to towns similar to Andover
2. Fixed-contract snow removal services to keep that budget line steady.
3. Additional monies to increase road paving and resurfacing. This included rock crushing and roadside mowing and brush cutting.
4. Funds to cover building maintenance in the form of a new roof on the Andover Police Department building, significant repairs to the bath house at Chaffee Beach, and a well at the Andover Transfer Station.
5. Funding for a backhoe and new plow truck to reduce the expense of renting and hiring out both the equipment and operators.

Our biggest challenges came in the form of Covid policies, best practices, and restrictions. For the first time, Annual Meeting was held virtually. Although extremely successful, this format was unfamiliar to all. Similarly, Covid protocols and best practices required extended periods of time where Town Hall was by appointment only and many committee meetings were held virtually. Thankfully, in-person services and meetings have resumed.... masks required, please!

Our first year contracting snow plowing was extremely successful. We were left with clear roads and a steady budget. Both the Andover bus drivers and Andover Police Department continually provide positive feedback on the road conditions. We are currently into our second year with this model. Added to this system is a new 6-wheeler with plow wing and sander for our own highway department. This has resulted in our own town employees efficiently taking care of the largest portion of town, East Andover.

Our highway department, led by part-time appointed Road Agent Jon Champagne, employs two full time crew members and a modest, but growing fleet of equipment. The addition of the backhoe has proven to save the town time and money. Highlights from their 2021 includes:

- The application of over 120 tons of patch to our roads.
- Ditching and gravel additions to Sam Hill.
- Substantial tree work.
- Grading of the gravel roads and continued maintenance on the town grader to keep it running well.
- The replacement of approximately 300 ft of culvert pipe where needed.
- Fixing and updating the bath house.
- Maintaining gravel roads during mud season.
- And MUCH more!

The Andover Highway Department crew has worked tirelessly to improve our roads and keep us safe in all seasons and all weather.

Also under the direction of the Select Board and Road Agent, the first round of paving was completed by R and D Paving. This included several roads and aprons. Moving forward, the updated RSMS will guide the town's paving plan.

We were fortunate that the police department building was able to get a new roof installed by Andover's own Mead and Braley Roofing.

At the very end of 2021 we were able to encumber the funds to employ Cushing and Sons to drill a well at the Transfer Station in 2022. There are many contaminants at the transfer station, and during a N. H. Department of Labor inspection the inspector stated that bathroom and hand washing facilities as well as an eye wash station are legally required. There is a portable eye wash station onsite. The inspector did not cite the town because we have been actively working on installing

As always, communication and participation in town business is of the utmost importance. In a continued effort to engage all Andover residents we encourage you to access information and provide constructive feedback in the following ways:

- a. Phone: 735-5332
- b. Town website: www.andover-nh.gov
- c. Select Board email address: andovernh2021@gmail.com

We look forward to continuing to serve our town and thank all those who contribute to making Andover great!

Todd Goings (2023), Select Board Chair
 Michelle Dudek (2024), Select Board
 John Kinney (2022), Select Board

**TOWN OF ANDOVER
2022 WARRANT**

To the inhabitants of the Town of Andover in the County of Merrimack in the State of New Hampshire, qualified to vote in town affairs are hereby notified and warned of the Annual Meeting to be held as follows:

At the Andover Elementary Middle School on Tuesday, March 8, 2022, at 7:00 p.m. to act on the following subjects:

Article 1 To choose all necessary town officers for the ensuing year. (By ballot vote during polling hours 11:00am to 7:00pm on Tuesday, March 8, 2022).

Article 2 Are you in favor of an amendment to the Andover Zoning Ordinance as proposed by the Planning Board to add Article XVI: Conservation Subdivision? (By ballot vote during polling hours. **By law, this amendment cannot be voted on during Town Meeting**).

Article 3 To see if the town will vote to raise and appropriate the sum of \$2,042,422 for general municipal operations. This article does not include appropriations contained in special or individual articles addressed separately. The Select Board does not recommend this article, the Budget Committee does recommend this article). Majority vote required.

Article 4 Shall we adopt the provisions of RSA 40:13 (known as SB2) to allow official ballot voting on all issues before the town on the second Tuesday of March? Passage requires a three-fifths (3/5) majority vote of those voting.

Article 5 To see if the town will vote to raise and appropriate the sum of \$400,000 for the purpose of construction of a Highway Department garage. Said funds will come from the unassigned fund balance. This special warrant article will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the garage is completed of by 2025, whichever is sooner. The Select Board and the Budget Committee recommend this appropriation. Majority vote required

Article 6 To see if the town will vote to raise and appropriate the sum of \$55,000 to be added to the following Expendable Trust Funds previously established. The Select Board and the Budget Committee recommend this article

Forest Fire Labor ETF	\$ 5,000
Town Buildings	\$20,000
Transfer Station Projects	\$15,000
Technology ETF	\$15,000

Article 7 To see if the town will vote to raise and appropriate the sum of \$254,800 to be added to the following Capital Reserve Funds previously established. The Select Board and the Budget Committee recommend this article.

Revaluation CRF	\$ 11,300
Highway Equipment CRF	\$ 15,000
Highway Projects CRF	\$150,000
Police Cruiser Replacement CRF	\$ 13,500
Transfer Station Equipment CRF	\$ 10,000
Bridge Rehabilitation CRF	\$ 50,000
Town Office Boiler Replacement CRF	\$ 5,000

The Select Board and the Budget Committee recommend this article.

Article 8 To see if the town will vote to raise and appropriate the sum of \$2,954 to be added to the Solar Energy Capital Reserve Fund previously established. Said funds to come from the unreserved fund balance. The Select Board and the Budget Committee recommend this article. Majority vote required.

Article 9 To see if the town will vote to establish a contingency fund for the current year for unanticipated expenses that may arise and further to raise and appropriate \$10,000 to put in the fund. This sum to come from the Unreserved Fund Balance. Any appropriation left in the fund at the end of the year will lapse to the general fund. The Select Board recommends this article. The Budget Committee does not recommend this article. Majority vote required.

Article 10 To transact any other business that may come legally before this meeting.

TOWN ADMINISTRATOR'S REPORT

The pandemic was in full swing in 2021 and changed our lives in many ways. We learned the difference between quarantine and isolation. Social distancing and attending Zoom meetings became the norm. It seems that the Covid 19 numbers are receding, and we hope things will go back to the way they were.

We had to close the office and ask people to make appointments if they had business to conduct at the Town Office. We continued to work but had to limit the number of people in our waiting area. It was an inconvenience to our customers and the staff, and we were extremely glad when we could be open again.

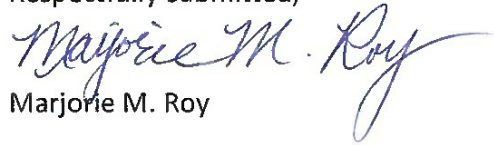
The Recreation Committee was not able to provide basketball, or soccer, and the ski program had to be conducted very differently than usual. So, when you look at the expenses for 2021, you will notice that some revenues were down, and some were actually zero.

The Governor had issued a State of Emergency and all Town Meetings were a virtual event held in March, with everything voted by ballot in April. There were mixed feelings about this process; some voters liked it very much, and others said they hope it never happens again.

We also experienced some staff changes in 2021. Town Clerk-Tax Collector Bonnie Wesley retired. Charity Robinson was appointed to that position in July but had to resign in December due to time constraints and family responsibilities. Lisa Meir, who had been Charity's deputy, was appointed Town Clerk-Tax Collector in December and will run for election in March. Jessica Rand, who was the office assistant in the select board office resigned in November with family responsibilities that conflicted with working hours. We miss Jessica and are thrilled when she occasionally comes in to help out.

As always, I would like to thank the volunteers who endlessly work to make our community a better place.

Respectfully submitted,

A handwritten signature in cursive script that reads "Marjorie M. Roy". The signature is written in dark ink and is positioned to the right of the typed name.

Marjorie M. Roy

For 2002 Town Warrant - ARTICLE XVI: Conservation Subdivision

I. Purpose

The Town of Andover Master Plan (2011) emphasizes and prioritizes the inclusion of Conservation Subdivisions as an appropriate approach to town zoning. The 2011 Master Plan notes, "Conservation Subdivision can lower public infrastructure development and maintenance costs in addition to protecting community-defined resources of importance" and can potentially "aid Andover in achieving the goal of maintaining large blocks of land in very low-density areas of town".

A Conservation Subdivision is a residential subdivision in which a portion of the site remains as permanently protected open space. Homes are located on a predetermined portion of the remaining lot. Under this approach, the Planning Board works with the applicant to fit the development into the newly defined landscape to maximize the protection of important natural features and to maintain the character of the zoning district.

II. Objective

To maintain the rural character of Andover, preserve its farmland and forests, and maintain its rural viewscales:

- A. To preserve those areas of the site that have the highest ecological value, including, for example, large unfragmented blocks of undeveloped land, wildlife habitat corridors and hunting game lands, "Highest Ranked Wildlife Habitat" as assessed by the NH Fish and Game Department's Wildlife Action Plan, and water resources (especially drinking water supply areas and watersheds, wetlands, streams and rivers).
- B. To locate buildings and structures on those portions of the site that are the most appropriate for development and not on portions ill-suited for development, including, for example, areas with poor soil conditions, a high water table, vulnerability to frequent flooding, or excessively steep slopes.
- C. To preserve historic, archeological, and cultural features located on the site.
- D. To create a contiguous network of open spaces or "greenways" by linking the site's open spaces both within the subdivision and to open spaces on adjoining lands wherever possible.
- E. To reduce the impacts on water resources by minimizing land disturbance, creation of impervious surfaces, and stormwater runoff.
- F. To reduce the extent of roads, sidewalks, and stormwater management structures that must be built and maintained.
- G. To minimize the deleterious impact of residential development on the municipality, its neighboring properties, and the natural environment.

III. Requirements

A. Conservation Subdivisions shall comply with all provisions of this Ordinance and the Andover Subdivision Regulations. Where regulations are in conflict, the provisions of this Ordinance shall apply.

B. Conservation Subdivisions are allowed in all zoning districts except Forest & Agriculture zone (FA), provided that the subdivisions are consistent with the predominant character of the district in which they are located.

C. Conservation Subdivisions may be established with either of the two types of ownership included herein. The ownership of homestead sites shall be established at the creation of the Conservation Subdivision:

1. Individual lots and separate ownership for each residential building site. Each building lot will be identified with a property line and dwelling envelope which shows where any building and any well and septic will be placed. The envelopes will be spaced to provide for adequate separation between structures. The lots and envelopes will be designed to enhance the privacy of each dwelling.

2. Land owned by one entity with individual dwelling units owned by others. Each dwelling unit will have an identifiable dwelling envelope indicating the location for each building and any well and septic but will not have separate property lines. The dwelling envelopes will be planned to provide for adequate separation between structures.

Full Text of the proposed amendment is on the Town's Web site and available in town office.

TOWN OF ANDOVER ANNUAL MEETINGS
March 9, 2021 & March 16, 2021

The following comments were received between the first and second Zoom meeting of the Town Meeting and read by Selectperson Michelle Dudek at the beginning of the March 16, 2021 meeting:

William Bardsley stated that for a new board, new moderator and a totally new system, everyone has done very well.

Victoria Mishcon indicated that everyone has done a great job and it is wonderful to go through the Warrants without interruption. She stated she has enjoyed this format and would be thrilled to do it permanently and is looking forward to the session next week.

Ken Hackmann stated that everything on the budget discussion was clearly displayed and made sense to him. He also asked if during the March 16 Zoom Town Meeting would town residents be able to speak or will they remain muted. He also asked if the email comments on the Warrant Articles be read in full or summarized or if something else will transpire. The response was the emails will be gone through and not summarized.

Jacob Gilman asked how the Selectboard determined that the use of a Gmail account, on which official town business is being conducted, complies with RSA 91-A ets seq. He also stated that the ownership, retention of records, and operation of the andovernh2021@gmail.com is unclear. He also stated that no explanation was provided at the March 9th meeting nor within written correspondence as to why the board had elected to use another email service rather than the existing emailing service and domain address used by town officials. RSA 91-A allows the town to create an email address. The tow created andovernh2021@gmail.com to avoid using a private account and to avoid the risk of losing feedback.

Jeff Newcomb asked why town meeting wasn't held at a later date in May when everyone could safely social distance as more senior would be vaccinated and the meeting could be held in person to deliberate and ask questions on Warrant Articles and budget items. The response was that there is a time-line which is dictated by the State for the 2nd Tuesday in April for voting and people can attend via phone. Electronic recordings are available and there are copies of presented material.

Jeff Newcomb stated that another reason to recess this meeting to a later date in May when everyone can meet and hold the meeting in public is that you had the format laid out on March 9th via Zoom; the board would not allow any questions to budget items or to any articles. He stated he did not understand the reasoning behind that. He stated that the Zoom meeting format seems to work for the Planning and Zoning Boards where questions were taken and people made presentations this way – that's what Zoom meetings are for, yet the board chose to have a closed session and voters do not seem to be very impressed with this format. He also asked how voters can amend or change budget line items and / or Warrant Articles. The response was that feedback occurs during public budget hearings.

Jeffery Dickinson asked why the town is using a Zoom account for Town Meeting that shows and individuals name and does not reference the Town of Andover in any way. **The response was this account was created a year ago under the Town Administrators name and is the towns account.**

Scott Kidder stated he was unable to watch the first Zoom town meeting live; however, indicated he did take the time to watch the recording of the meeting. He disagrees with doing this entire meeting via a platform that excludes people that do not have access to technology and thinks a hybrid meeting or one where participants have the ability to have a discussion with the Selectboard over a particular article is very important. He thinks that at the end of the second session, the Board should open up the ability for anyone who is on the platform watching live to make comments or ask follow up questions. He does not agree with Ms. Dudek's assessment that if we don't vote in favor of the special Warrant Articles to hold the meeting remotely that we will just go back to last year budget. He also believes that also means that none of the other Warrant Articles pass and the Selectboard would have to come up with a plan to hold the meeting at a later date; however, because the town cannot vote to have this meeting until several weeks after it has happened, it seems like the towns people do not have much of a say in the matter.

Glenn Haley suggested that for the March 16th zoom meeting and future meetings to have two computers, one for the moderator and one for the Selectboard member that is speaking as this would avoid delays of waiting for people getting up and down when switching speakers.

Nancy Teach said thank you to all who spoke and presented information during the first Town Meeting; everyone was well prepared, articulate, organized, brief and came across very clearly; it was obvious that all spent a lot of time preparing for the meeting and with help from the staff at Town Hall and the Budget Committee and asked the board to pass her appreciation on to everyone.

Special Warrant

To see if the town will vote to approve optional meeting procedures as outlined in HB1129 with voting on warrant articles by ballot without further debate or opportunity to amend following the 2nd virtual meeting to be held March 16, 2021 at 7:00 PM Eastern Time (US and Canada)

Voting will take place by ballot vote 11:00 AM to 7:00 PM on Tuesday, April 13, 2021 at the Andover Elementary / Middle School

Jacob Gilman asked what process is afforded Andover voters to propose amendments and actions regarding warrants and other business under this years' virtual meeting construct. He stated that reference was made to HB1129 as the authority under which the town meeting process has been and seeks to be modified and that all microphones were muted during the March 9th meeting and no opportunity was presented for resident motions. The

response was that the first meeting was to introduce the Warrant Articles; the week in between the two meetings was for feedback; and the second meeting was to share responses and feedback.

Andrew Guptill stated that whereas the online format of town meeting resulted in members of the legislative body losing their connection and not being allowed back in to the meeting as well as members of the body not being allowed to join and further whereas articles were brought to the floor without any motions on said articles, he hereby moved that this meeting be recessed until such time as the board deem appropriate to safely conduct the meeting in person. The response was that all of these topics have been covered earlier.

ARTICLE 1: To choose all necessary town officers for the ensuing year. (By ballot vote during polling hours 11:00 AM to 7:00 PM on Tuesday April 13, 2021) **No comments or questions were received.**

Town Officers

Budget Committee: Aimee Raciti with 203 votes
Cemetery Trustee: Elizabeth Frost with 253 votes
Library Trustee: Caroline Moulton with 230 votes and Tina Nussbaum Wagler with 43 votes
Selectboard 3 year term: Michelle Dudek with 160 votes
Selectboard 1 year term: John Kinney with 183 votes
Trustee of the Trust Funds: Jeffery Dickinson with 205 votes
Moderator: Stuart Alexander Green with 225 votes

School District

School Board Members: Aimee Menard with 172 votes and Dan Newton with 144 votes
School Moderator: Donna Duclos with 229 votes
School Treasurer: Donna Duclos with 229 votes. Duclos subsequently resigned as she won the School Moderator position; therefore, Shirley Carrier accepted the position with 55 votes.
School Clerk: Undetermined as of April 15, 2021

ARTICLE 2: To see if the town will vote to raise and appropriate the sum of \$1,930,821 for general municipal operations. This article does not include appropriations contained in special or individual articles addressed separately. The Selectboard and the Budget Committee recommend this article. Majority vote required.

William Bardsley asked why were the 2020 expenditures under Financial Administration about \$18,000 under budget and why do they have to go back up in 2021. **The response was that one position was unfilled; however, it has been filled and budgeted for.**

Jacob Gilman asked for clarification on why the Welfare Accounts (4445-4449) line-item appropriation for 2021, a proposed increase for unknown and unforeseen costs related to COVID-19 as articulated by John Kinney on March 9th is not to be sourced from the Unreserved Fund. **The response was that there is a limit in the Unreserved Fund and what way the money can be used.**

Kent Hackman asked about the expected revenue on line 3352 regarding the Meals and Rooms tax distribution stating he believed the bills before the General Court aim at reducing the tax and if that is correct, will there be a shortfall in the expected revenue. **The response was there is not a shortfall; they justify it through the DRA and its always adjusted.**

Tina Cotton asked how much is Andover receiving from Comcast and TDS for their cable tv franchise. **The response was \$0 from the tv and on MS-737 it was reported as \$0 due to the fact that we did not have the figure. We do now and line 3503 – 09 is \$30,089.**

Dudek reiterated that the operating budget of \$1,930,821 is 2.47% below the 2020 budget of \$1,986,296. The total appropriations of \$2,322,271, less the warrant articles to be funded by the unreserved fund balance is \$2,271,271. This is a 0.47% increase over the 2020 budget plus warrant articles raised through taxation of \$2,260,797.

Mary Anne Broshek stated pertaining to the amendment to the budget – given that the Transfer Station staff worked throughout the pandemic in a work environment that required public interaction, she proposes that they each be given a one-time payment of at least \$1,500 in appreciation of their work. The response was that as all town employees are valued and appreciated, bonuses are not town policy. Broshek also stated that in the past 10-15 years, the State has downshifted many costs to towns and cities – for example – retirement cost for police and fire personnel, less state educational reimbursement and less revenue sharing of the Room and Meals Tax. The NH Municipal Association has done a great deal of research in this area. Legislatures are now voting on bills and budgets that will either return funds to towns and cities, reduce funding for public education or reduce revenue so that funding to towns cannot be restored. She asked if the Town will work with Andover's State Reps and Senator to make sure action taken at the State level reduces the previous downshifting and does not increase property taxes due to less funding for public education. **The response was yes, less funding for public schools.** Broshek gave some background information – a recent example is HB 274 which would have restored a portion (5%) of the state share of retirement costs for teachers, police and fire. The State percent was originally 35% in 1077 and began decreasing in 2010 until it reached 0% in 2013. This bill was voted inexpedient to legislate (killed) by both of Andover's reps. Another example is SB 130 which would create a voucher system for education. From the analysis of the Governor's budget by the NH Fiscal Policy Institute: "Local public education would see significantly fewer funds than under the State Budget, reflecting both reduced enrollment and the decision to not repeat one-time grants to communities with less taxable property wealth per student and more children from under the Governor's proposal, leading

to an aggregate decline in general revenue to cities and towns relative to the current State Budget. Proposed tax policy changes would also significantly reduce revenue for services during the budget biennium, and the most significant revenue losses would occur in subsequent years.

Article 3 – To see if the town will vote to raise and appropriate the sum of \$40,000 to be added to the following Expendable Trust Funds previously established. The Selectboard and the Budget Committee recommend this article. Majority vote required.

- Forest Fire Labor ETF \$5,000 (12/31/20 Bal. \$31,709)
- Town Building ETF \$20,000 (12/31/20 Bal. \$29,417)
- Transfer Station Projects ETF \$15,000 (12/31/20 Bal. \$9,931)

Bill Bardsley stated that for funds and capital reserves, it would be good to note in the presentations the amounts already in those accounts.

Article 4 – To see if the town will vote to raise and appropriate the sum of \$251,326 to be added to the following Capital Reserve Funds previously established. The Selectboard and Budget Committee recommend this article. Majority vote required.

- Revaluation \$12,826 (12/31/20 Bal. \$13,905)
- Highway Equipment – Grader \$15,000 (12/31/20 Bal. \$173,104)
- Highway Projects \$150,000 (12/31/20 Bal. \$59,388)
- Police Cruiser Replacement \$13,500 (12/31/20 Bal. \$44,034)
- Transfer Station Equipment \$10,000 (12/31/20 Bal. 22,730)
- Bridge Rehabilitation \$50,000 (12/31/20 Bal. \$238,256)
- Plus Lawrence Street Bridge \$107,696

Jeffrey Newcomb stated that given this day and age of 0% financing for manufacturers, automobile manufacturers, construction equipment manufacturers, why do we need to continue on with the Capital Reserve allotments that were brought forth years ago when the interest rates were higher at 7, 8, 9 percent when municipalities could only get 4 and 5 percent financing. Now-a-days, everybody can get 0% financing from automobile manufacturers to construction equipment to suppliers, everything. So, his question is why do we continue operating this way? He believes this is no longer needed given the current economic times and circumstances. He thanked the board for their consideration on this. **The response was that the establishment of the Capital Reserve Funds was to lessen the 1-time impact on taxes.**

Karen Brule asked the board to provide an update on the Lawrence Street bridge and an estimate of when it will affect property taxes. **The response was the bridge will be paid in part by the State Bridge Aid Project. In 2026 the town will need to bond an estimated \$3,000,000 and the town will be responsible for 20%.**

Article 5 – To see if the town will vote to raise and appropriate the sum of \$6,000 to be added to the Solar Energy Capital Reserve Fund previously established. The Selectboard and Budget Committee recommend this article. Majority vote required.

The funds for this article to come from the Unreserved Fund Balance

Jacob Gilman asked what the present and projected balances of the Unreserved Fund are given the proposed expenditures from the fund by Articles 5, 6, and 7. **The response was that as of October 2020 the balance was \$795,308. \$150,000 was used to offset taxes, leaving a balance of \$645,308. Articles 5, 6, and 7 total \$51,000 to become the remaining balance which would leave \$594,308 if all three articles pass. The State has minimum and maximum limits and Andover is exactly where they need to be.**

Jeffrey Dickinson stated that during the March 9th Town Meeting informational presentation on this article, it was stated that the Town of Andover must buy the solar pv system from the Revision Company. That is the private firm currently leasing roof space and selling electricity to the Town from the solar pv array mounted on the Town Hall. That statement is factually incorrect and mis-leading. The Town of Andover has the option to purchase, not the obligation. He asked that this question be corrected. It should be noted again that no formal feasibility study, nor competing bids were sought for the leasing of town property and entry into a multi-year agreement. Likewise, he is not aware of planning for a professional review of the systems performance and relative commercial value – something that would seem common sense given the cost and maintenance implications the town is being asked to reserve funds for. Further, the note recently posted on the Town website regarding the solar pv system makes similar misstatements and perhaps should be vetted for technical and financial accuracy. The statement, seemingly endorsed by the town, misrepresents costs (e.g. neglects to include tax credits Revision received and excludes costs of the air-source heat pumps, among other oversights) and presents an optimistic view of expenses related to the Town taking over and operating the system for its remaining financially viable lifespan of 19 years at 2023. Significantly the cost to remove and dispose of the solar pv panels, which are considered a hazardous e-waste, is not addressed. Please clarify how, if a future Town Meeting were to execute the purchase of the solar pv systems, the town would evaluate the condition, performance, and future cost implications of owning a used solar pv array and the balance of system equipment. **The response by Vicky Mishcon was that the Andover Town Meeting in 2017 approved solar panels for the Town Offices building to save energy and lower costs for the Town. The solar system was acquired through a Power Purchase Agreement (PPA) with Revision Energy, the system installer. Under the PPA, the Town pays Revision for power generated by the solar panels for six years at a below-market rate, and then purchase the system at a discount. The Town therefore is slated to purchase the system in October 2023. The March 2017 Town Meeting approval provided that the Town would set aside 1/6th of the purchase price (or \$2,954) every year for six years from the Unassigned Fund Balance into a dedicated Solar Energy Capital Reserve Fund to fund the purchase. Because the reserve funds come from the Unassigned Fund Balance, there is no additional tax impact, and this accrual approach minimizes the financial impact to the Town year by year. We are asking**

for \$6,000 this year, which covers two years, as last year's contribution was not on the warrant. In 2020, the energy upgrades and solar panels together saved the Town approximately \$1,033 in electricity and oil costs. With the annual savings upon ownership, added to the savings the system has provided to date, the system purchase is expected to pay for itself in just a few years, while the system is forecast to have a total service life, with minimal maintenance, in excess of 25 years. A full report on the system will be in the April 2021 Beacon which is almost two weeks prior to the April 13, 2021 voting.

Article 6 – To see if the Town will vote to establish a Boiler Replacement Capital Reserve Fund under the provisions of RSA 35:1 for replacement of the boiler at the Town Office and Andover Public Library and to raise and appropriate the sum of \$5,000 to be placed in this fund. Further to name the Selectboard as agents to expend from said fund. The Selectboard and Budget Committee recommend this article. Majority vote required.

The funds from this article to come from the Unreserved Fund Balance.

Glenn Haley stated that while explaining Article 3, board member Dudek stated that the town buildings ETF was to be used to do repairs on town buildings. **Explaining Article 6, board member Kinney states that we need a boiler capital reserve fund.** Haley subsequently asked why can't the boiler be purchased with the funds from the town building ETF?

Jeffrey Newcomb asked why we have Articles 5 and 6 when we already have Article 3 that covers town building that we are already adding \$20,000 to and what is the current amount of this balance? **The response was so that the town can fund the boiler separately.**

Article 7 – To see if the Town will vote to raise and appropriate \$40,000 for an engineering study and site plan for a highway department garage to be built on the Town property at 41 Salisbury Highway. The Selectboard and Budget Committee recommend this article. Majority vote required.

The funds for this article to come from the Unreserved Fund Balance.

Jeffrey Newcomb asked can't we wait until we have a full-time road agent to create the engineering study and site plan for a highway department garage saving an estimated \$30,000 over the proposed \$40,000? **The response was a full-time Road Agent would not be able to do a study and this is the Highway Committee's recommendation.**

Andover Highway Department – Maintaining the quality of established roads

Allison Ribera asked if there is a copy of the breakdown of all the roads in Andover according to the condition of each one and perhaps a timeline for attention to the roads needing help and what attention that would be and asked if she would be able to obtain a copy of such breakdown. **The response was the town is working on the road inventory.** She also asked what the criteria for determining that a road be paved is. She is curious

because she had driven down Old College Road and didn't really see any problems yet it was paved last year and she asked why. She stated there are roads that have never been paved such as Tucker Mountain Road and when it rains the mud tracks can be 6" deep and you can hear the mud scraping the bottom of the car and the holes could damage a front end. It constantly has to be graded and rocks and sandy soil added. If you continue to do that, the road is going to be higher than the houses and it doesn't last long. She is not sure in the long run if it costs more than just paving it. She asked if the board had added up the cost of constantly just putting on a band-aid to a wound that requires surgery and what can the residents do – make a petition? Encourage them to all submit car repairs to the township caused by the holes, ruts or sliding into the woods or someone else and what does the board suggest? **The response was that Tucker Mountain Road is a scenic road and cannot be paved. Old College Road has drainage issues.** She also stated that she believes the Mission is to maintain public roads to ensure safety, comfort and ease of travel for citizens and businesses and asked if the town is honestly doing this as she did not believe so. **Champagne responded that the Highway Department does their best - they do the school bus routes first and should there be ice, please call and the crew can bet there within ten minutes.** She stated she agrees with the town on purchasing the fully equipped pick-up and renting the backhoe and changing the pay policy of the road agent though he still needs to prove he can do the job correctly such as sanding early before an accident happens. She understands that the town wants to build a maintenance building to house the workers and equipment; however, should, as the Mission states, giving the citizens a better quality of roads come first? She thanked the board for their time.

Karen Brule asked what the plan is for setting up a budget for maintenance should the town purchase the recommended equipment in the warrant articles. **The response was that the proposed 2021 budget for maintenance is \$15,000. This figure is based on inventory that is in better condition than seen in past years. As equipment ages, this line item will need to be increased until it no longer makes sense to maintain and replacement is a better option.**

Scott Kidder stated that he always commends the idea of saving the town money; however, first complaining that a huge amount of the budget is spent before the new road agent started then to come in well under budget tell him that work on the town roads was not done. He hates the idea of "use it or lose it"; but it seems like we are delaying preventative maintenance that could save the town multiples of the funds spend in the future. He wonders if the Selectboard can stand up and say that all the town roads are in the best possible shape with the equipment and manpower that we have. **The response was that the savings were made in more than one area, not just on road projects. The prior 3 years each had \$60,000 budgeted for road projects (above any projects covered by the Highway Block Grant). The expenses for this category were: 2018 \$28,292; 2019 \$32,632; 2020 \$38,538. More could have been accomplished in 2020 but the department had only one full-time worker for six months of the year. No more projects were left uncompleted than in past years.** Scott also stated that he wanted to hear from the Selectboard why they feel that they can go out and buy a brand-new truck without a warrant article. He understands that the board took it out of the highway budget; but that money was not allocated for the purchase of a pickup truck. That money was

allocated for the maintenance of the town roads. He sees that it has a plow and a sander; however, when he was looking at the map of the plow routes, he did not see where this truck was to be utilized. Therefore, the Board spent monies that were not assigned to that purpose, for a truck that may or may not have a purpose, and has zero capacity to haul dirt or crushed stone like a one-ton. All that this truck will be able to do when it's not plowing is haul mowers around. He thinks the money spent on this truck should have been - first asked for and explained why you needed them and - second better spent on a truck that has a dump body. **The response was that the town was spending more money for the old truck than what it was worth and the F250 is a heavy-duty-truck and the town will see a lot of savings over the years. The Selectboard does not need a Warrant Article to spend the money – it is voted on as a bottom line.** Scott stated that his last point is questioning the wisdom behind buying an International dump truck that is the same approximate weight rating as an F600; but a significant increase in price over the F600. The GVWR is approximately the same as the International and he found a brand-new F600 4x4 with a dump body for \$65,870. You can put a plow and sander on it for around \$8,000 to \$10,000 and you are still way under the International. He provided the website for the truck <https://www.commercialtrucktrader.com/listing/2021-Ford-F-600-5015215595>). When it comes to servicing the International, you are going to have to go all the way over to Reed's in Newport rather than just going to the local Ford dealer in Tilton. He thinks buying this truck at the premium price of a CDL vehicle and the capacity of a non-CDL truck is a mistake. He does not think the lifespan is going to be twice that of an F600 and he knows the payload capacity won't be double the Ford. He would get behind a larger truck that can actually do some work, but only if we get the employee's licensed to drive a CDL vehicle, but to spend big truck money on a light-duty truck is not a good use of town money in his opinion. He thanked everyone for all their hard work and realizes it is a thankless job to be appointed to. **The Road Agent replied that all employees have CDL licenses and the sander with the plow was more than \$8,000 to \$10,000 as the State has better specs on a truck.**

Bill Bardsley asked how much of the snow plowing will the town be able to do with its own trucks? Maybe at least one whole section? **The response was that the town crew does one complete route. With the new truck, the town crew can do the complete East end of town saving \$15,000.**

Jesse Schust stated that the Conservation Commission supports the proposed Highway Budget appropriation of \$2,500 for Beaver Deceiver Maintenance as this is the same level as in previous years and represents an excellent value for money. The town has six sites with Beaver Deceivers and regular maintenance is vital to ensure these flow devices function as intended.

Article 8 – To see if the Town will vote to authorize the Selectmen to enter into a five (5) year lease-purchase agreement in the amount of \$123,400 for the purpose of leasing a backhoe, and to raise and appropriate the sum of \$26,180 for the first year's payment for that purpose. No lease agreement will be entered into without an escape clause. The Selectboard and the Budget Committee recommend this article. Majority vote required.

Scott Kidder stated that as for the backhoe, he commends the board for securing an awesome deal to get 80% of the rental fees applied to the purchase price and asked how much we have paid in rental fees for the backhoe and how will that affect the purchase price and are we paying the standard rental rate or are we paying a higher rate knowing that the money will be going towards the purchase price as he feels like this was a little bit of an end run around the vote to table the purchase of a backhoe for one year, but since we usually rent a backhoe anyway, he just wants to know how the rental rates are compare to other rentals we have used in the past. **The response was \$24,500 total rental fees; approximately \$20,00 will be applied towards the purchase, leaving \$4,500 as the total unreimbursed rental fee over a 5-month period.**

Article 9 – To see if the town will vote to authorize the Selectboard to enter into a six (6) year lease-purchase agreement in the amount of \$128,500 for the leasing of a dump truck, and to raise and appropriate the sum of \$22,944 for the first year’s payment for that purpose. No lease agreement will be entered into without an escape clause. The Selectboard and the Budget Committee recommend this article. Majority vote required.

Mary Anne Broshek stated that it is difficult to vote on highway department expenditures without more information. She asked why does the town prefer the lease to buy option over a bond and why does Herbie Barton think a bond is a better way to go (see petition warrant article 12). More funding is being requested to build up the Town Highway Department. When the highway department was created a number of years ago, it was promised that documentation would be submitted on a regular basis to show that a town highway department was less costly and more effective than always contracting their work. She asked if the town could provide a cost-effectiveness analysis that shows a town highway department is still the most cost-effective and efficient way to go. **The response was that the highway advisory committee – meeting over 20 times – did studies and the entire proposal was on the town website and there were multiple articles in the Beacon. There is also less of a tax impact by having a lease.**

Article 10 – To see if the town will vote to designate the Selectboard as Agents to expend from the Transfer Station Expendable Trust established in 2019. This is a housekeeping article.

There was no feedback on this article.

Article 11 – To see if the Town will vote to designate the Selectboard as Agents to expend from the Revaluation Capital Reserve Fund. This is a housekeeping article.

There was no feedback on this article.

Article 12 - I, Herbie Barton, propose to the Town of Andover, NH to purchase all equipment and tools for a full-time highway department and to build a highway garage. I propose we get a bond to pay for this. The money will come from the existing highway department budget from the rental and lease section to make the payments. We will only

need to spend \$170,000 a year of the \$300,000 in this section. The program for 10 years will have to have a bond not to exceed \$1,500,000. This article is submitted by petition.

William Bardsley stated that traditionally petitioners have been invited to speak for their proposals and this time, apparently, they were not and maybe they should be. **The response was that Herbie was present at the Budget Committee meetings / hearings.**

Jeffrey Newcomb stated that with no long-term capital outlay budget for the next ten years or longer from the Capital Improvement Committee, not knowing what our cost that the Lawrence Street bridge will entail and other bridges in town as well as our asphalt roads he strongly does not recommend this at this time because the town does not know what the long-term tax impact would be and we don't want to become tax poor such as the town of Pittsfield has done.

Article 13 - Whereas, the Medicare-for-All Act of 2019 (H.R. 1384/S. 1120) would provide national health insurance for every person in the United States for all necessary medical care including prescription drugs; hospital, surgical and outpatient services; primary and preventative care; emergency services; reproductive care; dental and vision care; and WHEREAS the health and quality of life for the resident of Andover will improve with Medicare-for-All because they would be able to get the ongoing care they need, without limited networks and without co-pays and deductibles; and WHEREAS the Medicare-for-All Act of 2019 would result in the elimination of town and school districts insurance costs and result in lower property taxes for the residents of Andover.

FY 2021 Budgeted Health costs (information available Dec. 7, 2020): Town of Andover: \$106,762;

Andover School District: \$501,460 (approximately 8.6% of school budget)

Be it resolved that the voters of Andover, New Hampshire support the Medicare-for-All Act of 2019, and instruct for Andover's congressional representatives to work toward its immediate enactment, assuring appropriate and efficient health care for all residents of the United States. If a majority of voters support the question, the Selectboard shall immediately send a written notice to Andover's US congressional delegation informing them of the instructions of their constituents within 30 days of the vote. This article is submitted by petition.

Kent Hackmann: Town Moderator and Selectboard

I write on behalf of the 36 Andover residents, including myself, who signed the petition for Warrant Article 13. Their reasons for supporting are detailed in the petition. In addition, I submit for the record my specific reasons for supporting it, as detailed in my letter to the Beacon in the March 1st issue. In the letter I wrote:

- All would have tangible, positive results:
- Freedom the worrying expenses of increased deductible and premiums that have risen annually

- Freedom from being uninsured. In 2017 and 2018 about 77,000 New Hampshire residents, or 6% of the state's population, didn't have health insurance. Nationally, because of COVID, nearly 3 in 10 Americans lost health insurance coverage last year.
- Better health outcomes for everyone. Annual routine checkups help head off chronic illnesses, especially obesity, diabetes, and hypertension. These become progressively expensive to treat.
- Better outcomes at lower overall costs: America spends more than any other industrial nation for health care yet has lower outcomes in many categories, especially life expectancy. Currently 1/3 of medical expenses goes to administration expenses.
- Lower local property taxes due to the elimination of insurance premiums for town and school employees.
- Cost management. Reputable cost estimates, including one from the conservative free market think tank, the Mercatus Center at George Mason University, predict that MAAIL will save money.

This is not a surprise. Other industrial nations, from Canada to Germany, have had universal coverage for years without creating an economic crisis. Also, they spend much less than the United States on health care. In 2019 America spent \$3.8 trillion (about 18% of GNP, \$11,000 per person). This is twice the average of other advanced nations.

The bottom line: Spent wisely, the \$3,8 trillion we devote to an administratively inefficient and expensive health care system is more than enough to provide comprehensive coverage for all.

William Bardsley state that Article 13 suggests Medicare for all would eliminate deductibles and co-pays. This is not true; both remain applicable under current Medicare coverage.

Jacob Gilman asked for clarification on who sponsored Article 13 (Medicare for All Act of 2019) and what due diligence the Selectboard took regarding assertions made within the article text regarding future tax rates and savings. Additionally, which Selectboard members hold a position or opinion regarding this article? It was responded that the Selectboard has no position on this article. Gilman further stated that he would motion to table Article 13 for at least one year and until such time as a board can be appointed by the Selectboard to study the financial impact to the Town of Andover and to the residents of the Town of Andover and to present to the same, final findings and recommendations of the appointed board prior to reintroduction of this article or another article on the same subject matter.

The appointed board, along with the Budget Committee, should examine present and future alternatives for sourcing effective healthcare for the Town to control cost growth in the future. Article 13 text does not state who submitted the article and no board members spoke to the article unlike all other articles presented at the March 9th meeting. Without a presentation demonstrating analysis, it remains unclear to voters as to the true cost or

savings Article 13 affords all Andover residents prior to asserting a particular position to our Congressional delegation. The language and figures within the article text present a limited analysis and unsubstantiated outcomes regarding tax rates and sourcing of healthcare for the town and school district. Furthermore, the article purports to extrapolate the position as being applicable and beneficial to “all residents” of the United States of America and falls beyond the scope of business before this town.

Article 14 – To transact any other business that may come legally before this meeting.

Donna Baker-Hartwell stated that she would like to propose the following correction to the minutes of Town Meeting 2020 – Under Article 13 – the article passed by a vote of 77/48. **The response was that the Selectboard cannot change the minutes.**

Jeffrey Newcomb stated given the fact, under Article 14 a motion is made by Jeffrey S Newcomb of 28 Chase Hill Road for the town of Andover to return to the elected road agent system, reversing the town decision from the March 2019 vote. Reasons for this being that the Town Administration underspent our highway budget by \$80,796, thus leaving our asphalt roads – Maple Street, Flaghole Road, Boston Hill Road, Cilleyville Road, Depot Street and Channel Road which is main access route for our EMS vehicles, in grave disrepair. Also, it should be duly noted that the current Selectboard as well as the previous Selectboard appointed private contractors to the position of road agent, yet the towns intent was to have its own independent hired person for the position of road agent representing the town unbiased. This motion is seconded by Patricia Connors. **The response was that it was an independent contractor; however, everyone quit after town meeting and Jon Champagne stepped in as Road Agent on short notice.**

Paul Currier adjourned the meeting at 8:32 PM.

SCHEDULE OF TOWN PROPERTY

FURNISHINGS & EQUIPMENT	APPROXIMATE COST
Equipment	\$ 62,000.00
Police-Cruisers	\$ 66,000.00
Highway Grader	\$ 200,000.00
Highway Department Tools & Small Equipment	\$ 5,000.00
Transfer Station-Trash Compactor	\$ 30,000.00
Transfer Station- Balers	\$ 20,000.00
Transfer Station-Golf Cart	\$ 600.00
Cemeteries-Tools & Equipment	\$ 1,000.00
Town Office-Furnishings & Equipment	\$ 300,000.00
Forestry Truck	\$ 48,000.00
Andover Public Library Books & Furnishings	\$ 100,000.00
Total Furnishings & Equipment	\$ 832,600.00

TOWN REAL ESTATE	PROPERTY ID	ASSESSED VALUE
Beach Land & Bath House	10-010-563	\$ 494,900
Blackwater Park Land & Buildings	10-040-600	\$ 177,700
Transfer Station Land & Buildings	28-090-242	\$ 246,500
Police Department Building	19-655-227A	\$ 92,900
Town Office Building	19-570-102	\$ 5,965,400
Island on Highland Lake	17-082-177	\$ 95,000
Proctor Cemetery	19-874-280	\$ 51,800
Old Center Cemetery Land	20-060-376	\$ 45,100
Lakeside/Lakeview Cemetery Land	10-040-463	\$ 55,700
Old Dump Site Land off Monticello Drive	18-526-032	\$ 68,400
Old Fire Station Lot	16-739-224	\$ 22,100
Public Boat Launch	16-749-186A	\$ 97,600
Village Green on Main Street	19-703-292	\$ 56,800
Land off South Side of Currier Road	10-860-038	\$ 500
Land between Channel Road and Highland Lake	16-784-131A	\$ 43,200
Land at Corner of Switch Road and Blueberry Lane	11-423-047	\$ 12,000
Land between West Shore Drive and Railroad	19-874-280	\$ 4,200
Land between Depot Street and Railroad	27-858-197	\$ 5,000
Land on North Side of Route 11 near Monticello Drive	11-490-477	\$ 37,000
Land between Route 11-RR east of Dyers Crossing	15-582-198	\$ 8,600
Land & Buildings at 41 Salisbury Highway	12-007-358	\$ 106,000
Total Town Real Estate		\$ 7,686,400

PROPERTY ACQUIRED BY TAX DEED	PROPERTY ID	ASSESSED VALUE
Land on Bradley Lake	06-427-324	\$ 55,900
Land on Bradley Lake on Bradley Point Lane	13-280-107	\$ 135,700
Land on Flaghole Road	10-060-031	\$ 8,900
Land on South Side of Main Street	20-268-419	\$ 46,000
Land between Route 11 and Railroad	15-467-074	\$ 6,600
Land across Route 11 from Dodge Lane	16-619-166	\$ 40,300
Land on North Side of Route 11 Near Monticello Drive	10-375-458	\$ 4,200
Land below Highland Lake Dam	16-758-221	\$ 4,100

SCHEDULE OF TOWN PROPERTY

Land between Route 11 and Cilleyville Road	21-669-586	\$	2,700
Land between Route 4 and Railroad	27-858-197	\$	2,800
Land North of Route 11 near Agony Hill Road	10-463-444	\$	3,400
Land between Second Street and Highland Lake	16-802-196	\$	48,000
748 Raccoon Hill Road	04-080-393	-\$	149,500
Land at 76 Bridge Road	20-320-363	\$	90,900
Total Property Acquired by Tax Collector's Deed		\$	599,000
TOTAL TOWN PROPERTY		\$	3,249,200

Property Inventory Summary

	2020	2021
Land	\$109,213,462	\$109,156,849
Buildings	179,618,800	181,327,600
Manufactured Housing	3,461,700	3,466,900
Commercial/Industrial	21,188,600	21,082,100
Public Utilities	21,720,300	28,987,800
Total Valuation	\$335,202,862	\$344,021,249
Less: School Exemptions	150,000	150,000
Less: Exemption for Blind, Elderly and Disabled	760,000	750,000
Net Valuation	\$334,292,862	\$343,121,249
Total Valuation (Used to Compute Tax Rate)	\$308,949,462	\$317,795,749
Less: Public Utilities	30,566,587	28,987,800
Total Valuation (Used to compute State Education Tax)	\$278,382,875	\$288,807,949

TREASURER'S REPORT

Cash on Hand, January 1, 2021	\$2,855,167
Received During Year	
Tax Collector	\$6,917,906
Town Clerk	763,502
Selectmen	728,134
Interest on Accounts	851
Total Receipts	\$11,265,560
less Selectmen's Orders Paid	\$8,132,472
less Transfer from Motor Vehicle	209,617
Cash on Hand, December 31, 2021	\$2,923,471

	Cilleyville Bog Bridge	Conservation Fund
Cash on Hand, January 1, 2021	\$1,045	\$52,873
Interest Added		26
Contributions		0
Expenditures		
Cash on Hand, December 31, 2021	\$1,045	\$52,899

	Police Detail	EMS	Recreation
Balance as of January 1, 2021	\$25,837	\$37,728	\$29,379
Received during 2021	8,173	417	6,605
Expended during 2021	10,100		7,081
Balance as of December 31, 2021	\$23,910	\$38,145	\$28,903



Appropriations

Account	Purpose	Article	Actual Expenditures for period ending 12/31/2021	Appropriations for period ending 12/31/2021	Selectmen's Appropriations for period ending 12/31/2022 (Recommended)	Selectmen's Appropriations for period ending 12/31/2022 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Not Recommended)
General Government								
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0	\$0	\$0
4130-4139	Executive	02	\$73,630	\$78,972	\$79,243	\$0	\$79,243	\$0
4140-4149	Election, Registration, and Vital Statistics	02	\$4,575	\$51,449	\$54,483	\$0	\$54,183	\$300
4150-4151	Financial Administration	02	\$99,776	\$98,551	\$100,519	\$0	\$100,219	\$300
4152	Revaluation of Property	02	\$20,264	\$22,000	\$22,558	\$0	\$22,558	\$0
4153	Legal Expense	02	\$14,397	\$26,401	\$20,001	\$0	\$20,001	\$0
4155-4159	Personnel Administration	02	\$91,419	\$88,657	\$105,140	\$0	\$105,140	\$0
4191-4193	Planning and Zoning	02	\$22,213	\$30,950	\$34,808	\$0	\$34,808	\$0
4194	General Government Buildings	02	\$52,553	\$82,190	\$64,661	\$0	\$64,661	\$0
4195	Cemeteries	02	\$20,384	\$22,255	\$49,755	\$0	\$49,755	\$0
4196	Insurance	02	\$158,963	\$202,279	\$247,538	\$0	\$247,538	\$0
4197	Advertising and Regional Association	02	\$2,200	\$1,200	\$1,700	\$0	\$1,700	\$0
4199	Other General Government	02	\$49,475	\$44,605	\$56,248	\$0	\$56,248	\$0
	General Government Subtotal		\$609,849	\$749,509	\$836,674	\$0	\$836,674	\$600
Public Safety								
4210-4214	Police	02	\$194,148	\$221,787	\$229,620	\$0	\$229,620	\$0
4215-4219	Ambulance	02	\$102,285	\$99,200	\$102,151	\$0	\$102,151	\$0
4220-4229	Fire	02	\$0	\$0	\$4,000	\$0	\$4,000	\$0
4240-4249	Building Inspection		\$0	\$0	\$0	\$0	\$0	\$0
4290-4298	Emergency Management	02	\$128	\$9,000	\$4,750	\$0	\$4,750	\$0
4299	Other (Including Communications)		\$750	\$0	\$0	\$0	\$0	\$0
	Public Safety Subtotal		\$297,311	\$329,987	\$340,521	\$0	\$340,521	\$0
Airport/Aviation Center								
4301-4309	Airport Operations		\$0	\$0	\$0	\$0	\$0	\$0
	Airport/Aviation Center Subtotal		\$0	\$0	\$0	\$0	\$0	\$0



Appropriations

Highways and Streets									
4311	Administration		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4312	Highways and Streets	02	\$504,707	\$520,420	\$557,623	\$0	\$553,220	\$0	\$4,403
4313	Bridges		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4316	Street Lighting	02	\$5,110	\$5,400	\$5,400	\$0	\$5,400	\$0	\$0
4319	Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Highways and Streets Subtotal			\$509,817	\$525,820	\$563,023	\$0	\$558,620	\$0	\$4,403
Sanitation									
4321	Administration		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4323	Solid Waste Collection	02	\$0	\$0	\$195,034	\$0	\$195,034	\$0	\$0
4324	Solid Waste Disposal		\$177,637	\$209,897	\$0	\$0	\$0	\$0	\$0
4325	Solid Waste Cleanup		\$2,611	\$1,500	\$0	\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4329	Other Sanitation	02	\$0	\$0	\$4,700	\$0	\$4,700	\$0	\$0
Sanitation Subtotal			\$180,248	\$211,397	\$199,734	\$0	\$199,734	\$0	\$0
Water Distribution and Treatment									
4331	Administration		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4335-4339	Water Treatment, Conservation and Other		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Electric									
4351-4352	Administration and Generation		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0	\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0	\$0	\$0	\$0
Health									
4411	Administration		\$0	\$0	\$0	\$0	\$0	\$0	\$0
4414	Pest Control	02	\$0	\$1	\$1	\$0	\$1	\$0	\$0
4415-4419	Health Agencies, Hospitals, and Other	02	\$20,450	\$20,450	\$25,287	\$0	\$23,787	\$0	\$1,500
Health Subtotal			\$20,450	\$20,451	\$25,288	\$0	\$23,788	\$0	\$1,500
Welfare									



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Appropriations

4441-4442	Administration and Direct Assistance		\$0	\$0	\$0	\$0	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other	02	\$10,396	\$19,531	\$19,532	\$19,532	\$0
	Welfare Subtotal		\$10,396	\$19,531	\$19,532	\$19,532	\$0
Culture and Recreation							
4520-4529	Parks and Recreation	02	\$7,550	\$18,500	\$11,276	\$0	\$11,276
4550-4559	Library	02	\$36,295	\$40,325	\$41,525	\$0	\$41,525
4583	Patriotic Purposes	02	\$6,216	\$10,000	\$10,001	\$0	\$10,001
4589	Other Culture and Recreation	02	\$1,125	\$4,000	\$1	\$0	\$1
	Culture and Recreation Subtotal		\$51,186	\$72,825	\$62,803	\$0	\$62,803
Conservation and Development							
4611-4612	Administration and Purchasing of Natural Resources		\$0	\$0	\$0	\$0	\$0
4619	Other Conservation	02	\$920	\$1,300	\$1,350	\$0	\$1,350
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0	\$0
	Conservation and Development Subtotal		\$920	\$1,300	\$1,350	\$0	\$1,350
Debt Service							
4711	Long Term Bonds and Notes - Principal		\$0	\$0	\$0	\$0	\$0
4721	Long Term Bonds and Notes - Interest		\$0	\$0	\$0	\$0	\$0
4723	Tax Anticipation Notes - Interest		\$0	\$1	\$0	\$0	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0	\$0
	Debt Service Subtotal		\$0	\$1	\$0	\$0	\$0
Capital Outlay							
4901	Land		\$0	\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$0	\$49,124	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$40,000	\$0	\$0	\$0
	Capital Outlay Subtotal		\$0	\$89,124	\$0	\$0	\$0
Operating Transfers Out							
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0	\$0



Appropriations

4914A	To Proprietary Fund - Airport	\$0	\$0	\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric	\$0	\$0	\$0	\$0	\$0	\$0
4914C	To Proprietary Fund - Other	\$0	\$0	\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	\$0	\$0	\$0	\$0	\$0	\$0
4914W	To Proprietary Fund - Water	\$0	\$0	\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds	\$0	\$0	\$0	\$0	\$0	\$0
4919	To Fiduciary Funds	\$0	\$0	\$0	\$0	\$0	\$0
	Operating Transfers Out Subtotal	\$0	\$0	\$0	\$0	\$0	\$0
	Total Operating Budget Appropriations	\$2,048,925	\$0	\$2,042,422	\$6,503		



Special Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for 12/31/2022 (Recommended)	Selectmen's Appropriations for 12/31/2022 (Not Recommended)	Budget Committee's Appropriations for 12/31/2022 (Recommended)	Budget Committee's Appropriations for 12/31/2022 (Not Recommended)
4915	To Capital Reserve Fund		\$0	\$0	\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0	\$0	\$0
4917	To Health Maintenance Trust Funds		\$0	\$0	\$0	\$0
4155-4159	Personnel Administration	03	\$0	\$0	\$105,140	\$0
		<i>Purpose: Add to ETF's</i>				
4723	Tax Anticipation Notes - Interest	03	\$0	\$0	\$1	\$0
		<i>Purpose: Add to ETF's</i>				
4903	Buildings	08	\$400,000	\$0	\$400,000	\$0
		<i>Purpose: Fund construction of a Highway Department garage</i>				
4915	To Capital Reserve Fund	04	\$254,800	\$0	\$254,800	\$0
		<i>Purpose: Appropriate to CRF's</i>				
4915	To Capital Reserve Fund	05	\$2,954	\$0	\$2,954	\$0
		<i>Purpose: Final appropriation to Solar Energy CRF</i>				
4916	To Expendable Trusts/Fiduciary Funds	03	\$55,000	\$0	\$55,000	\$0
		<i>Purpose: Add to ETF's</i>				
Total Proposed Special Articles			\$712,754	\$0	\$817,895	\$0



Individual Warrant Articles

Account	Purpose	Article	Selectmen's Appropriations for period ending 12/31/2022 (Recommended)	Selectmen's Appropriations for period ending 12/31/2022 (Not Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Recommended)	Budget Committee's Appropriations for period ending 12/31/2022 (Not Recommended)
4199	Other General Government	07	\$10,000	\$0	\$10,000	\$0
			<i>Purpose: Establish Contingency Fund</i>			
Total Proposed Individual Articles			\$10,000	\$0	\$10,000	\$0



New Hampshire
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Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2021	Estimated Revenues for period ending 12/31/2022	Selectmen's Estimated Revenues for period ending 12/31/2022	Budget Committee's Estimated Revenues for period ending 12/31/2022
Taxes						
3120	Land Use Change Tax - General Fund	02	\$0	\$0	\$5,000	\$5,000
3180	Resident Tax		\$0	\$0	\$0	\$0
3185	Yield Tax	02	\$25,718	\$25,718	\$15,000	\$15,000
3186	Payment in Lieu of Taxes		\$0	\$0	\$0	\$0
3187	Excavation Tax		\$0	\$0	\$0	\$0
3189	Other Taxes		\$0	\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes		\$0	\$0	\$0	\$0
9991	Inventory Penalties		\$0	\$0	\$0	\$0
	Taxes Subtotal		\$25,718		\$20,000	\$20,000
Licenses, Permits, and Fees						
3210	Business Licenses and Permits	02	\$0	\$0	\$5,000	\$5,000
3220	Motor Vehicle Permit Fees	02	\$0	\$0	\$450,000	\$450,000
3230	Building Permits		\$6,820	\$6,820	\$0	\$0
3290	Other Licenses, Permits, and Fees		\$610	\$610	\$0	\$0
3311-3319	From Federal Government		\$125,561	\$125,561	\$0	\$0
	Licenses, Permits, and Fees Subtotal		\$132,991		\$455,000	\$455,000
State Sources						
3351	Municipal Aid/Shared Revenues		\$0	\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	02	\$174,257	\$174,257	\$110,000	\$110,000
3353	Highway Block Grant	02	\$98,513	\$98,513	\$100,000	\$100,000
3354	Water Pollution Grant		\$0	\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	02	\$168	\$168	\$150	\$150
3357	Flood Control Reimbursement		\$0	\$0	\$0	\$0
3359	Other (Including Railroad Tax)		\$0	\$0	\$0	\$0
3379	From Other Governments		\$0	\$0	\$0	\$0
	State Sources Subtotal		\$272,938		\$210,150	\$210,150
Charges for Services						
3401-3406	Income from Departments	02	\$79,108	\$79,108	\$36,000	\$36,000



Revenues

3409	Other Charges	\$0	\$0	\$0	\$0
	Charges for Services Subtotal	\$79,108	\$36,000	\$36,000	\$36,000
Miscellaneous Revenues					
3501	Sale of Municipal Property	\$0	\$0	\$0	\$0
3502	Interest on Investments	\$848	\$0	\$0	\$0
3503-3509	Other	\$60,591	\$0	\$0	\$0
	Miscellaneous Revenues Subtotal	\$61,439	\$0	\$0	\$0
Interfund Operating Transfers In					
3912	From Special Revenue Funds	\$0	\$0	\$0	\$0
3913	From Capital Projects Funds	\$0	\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)	\$0	\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	\$0	\$0	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)	\$0	\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	\$0	\$0	\$0	\$0
3914W	From Enterprise Funds: Water (Offset)	\$0	\$0	\$0	\$0
3915	From Capital Reserve Funds	\$0	\$0	\$0	\$0
3916	From Trust and Fiduciary Funds	\$0	\$0	\$0	\$0
3917	From Conservation Funds	\$0	\$0	\$0	\$0
	Interfund Operating Transfers In Subtotal	\$0	\$0	\$0	\$0
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes	\$0	\$0	\$0	\$0
9998	Amount Voted from Fund Balance	05,07.08	\$412,954	\$412,954	\$412,954
9999	Fund Balance to Reduce Taxes	02	\$402,954	\$402,954	\$402,954
	Other Financing Sources Subtotal	\$0	\$815,908	\$815,908	\$815,908
	Total Estimated Revenues and Credits	\$572,194	\$1,537,058	\$1,537,058	\$1,537,058



Budget Summary

Item	Selectmen's	Budget Committee's
	Period ending 12/31/2022 (Recommended)	Period ending 12/31/2022 (Recommended)
Operating Budget Appropriations	\$2,048,925	\$2,042,422
Special Warrant Articles	\$712,754	\$817,895
Individual Warrant Articles	\$10,000	\$10,000
Total Appropriations	\$2,771,679	\$2,870,317
Less Amount of Estimated Revenues & Credits	\$1,537,058	\$1,537,058
Estimated Amount of Taxes to be Raised	\$1,234,621	\$1,333,259



Supplemental Schedule

1. Total Recommended by Budget Committee	\$2,870,317
Less Exclusions:	
2. Principal: Long-Term Bonds & Notes	\$0
3. Interest: Long-Term Bonds & Notes	\$0
4. Capital outlays funded from Long-Term Bonds & Notes	\$0
5. Mandatory Assessments	\$0
6. Total Exclusions (Sum of Lines 2 through 5 above)	\$0
7. Amount Recommended, Less Exclusions (Line 1 less Line 6)	\$2,870,317
8. 10% of Amount Recommended, Less Exclusions (Line 7 x 10%)	\$287,032
Collective Bargaining Cost Items:	
9. Recommended Cost Items (Prior to Meeting)	\$0
10. Voted Cost Items (Voted at Meeting)	\$0
11. Amount voted over recommended amount (Difference of Lines 9 and 10)	\$0
12. Bond Override (RSA 32:18-a), Amount Voted	\$0
Maximum Allowable Appropriations Voted at Meeting: (Line 1 + Line 8 + Line 11 + Line 12)	
	\$3,157,349

SOURCES OF REVENUE

	2021 Est.Rev.	2021 Received	2022 Est. Rev
YIELD(TIMBER) TAXES	0	25,718	2,500
GRAVEL TAX REVENUE	15,100	0	1,500
PROP TAX INTEREST & PENALTY	30,000	24,336	29,731
TC MV REGISTRATION FEES	435,000	547,618	540,000
BUILDING PERMIT FEES	4,612	6,820	6,500
TC DOG LICENSES	0	2,189	2,000
CERTIFICATES BIRTH & DEATH	0	795	795
PISTOL PERMITS	0	210	200
DRIVEWAY PERMIT FEES	0	400	400
BOAT AGENT FEES	0	1,589	1,589
DUMP/BEACH STICKER FEE'S	0	3,236	3,200
FEMA REIMBURSEMENT	125,417	125,561	144
NH HIGHWAY BLOCK GRANT	98,538	98,513	98,000
NH STATE ROOMS & MEALS TAX	174,257	174,257	174,257
FOREST LAND REIMBURSEMENT	168	168	200
EMERGENCY MANAGEMENT GRANT	0	0	0
OTHER REVENUE FROM STATE	470	0	0
INCOME FROM DEPARTMENTS	56,063	36,000	30,000
AMBULANCE SERVICES	0	0	0
PD REPORTS	0	80	80
PB PLANNING BOARD FEES	0	4,454	4,454
ZBA ZONING FEES	0	14,788	14,788
LISTS & TOWN HISTORIES	0	575	500
TS CARDBOARD REVENUES	0	1,552	1,552
TS CONSTRUCTION DEBRIS	0	33,760	33,760
TS SCRAP METAL,STOVE,DISHWASHE	0	14,276	14,000
TS ALUM CAN BALED REVENUE	0	3,297	3,000
TS PAPER MIXED LOOSE REVENUE	0	1,736	1,700
INTEREST INCOME	6	848	842
PD COURT COLLECTED FINE	0	689	689
[IA] BAD CHECK FEES	0	1	1
PD DOG FINES	0	-	0
PD PARKING FINES	0	190	190
INSURANCE REIMBURSEMENTS	0	24,877	24,877
OTHER MISC SOURCES	3,000	2,970	3,000
CATV FRANCHISE FEE	0	30,089	30,089
CEMETERY CORNERSTONE FEES	0	1,775	1,775
TOTAL	942,631	1,128,057	1,026,312

TAX COLLECTOR REPORT
Year-End December 31, 2021

	2021	2020
Debits		
Uncollected tax at the beginning of the year		\$393,690
Property Tax		
Land Use Change Tax		
Yield Tax		
Excavation Tax		
Property Tax Credit Balance	-\$25,522	
Taxes Committed This Year		
Property Tax	6,694,839	
Land Use Change Tax	460	
Yield Tax	37,338	
Excavation Tax		
Overpayment Refunds		
Property Tax		
Interest and Penalties on Delinquent Taxes	\$6,625	\$18,111
Total Debit	\$6,713,340	\$411,802

Credits

Remitted to Treasurer		
Property Taxes	\$6,294,422	\$228,330
Land Use Change Taxes	\$ 460.00	
Yield Taxes	\$25,718	
Interest (plus lien conversion)	6,225	16,259
Penalties		1,852
Excavation Tax		
Conversion to lien (principal only)		164,162
Abatements Made		
Property Taxes	16,206	1,198
Land Use Change Tax	8,567	
Yield Taxes		
Excavation Taxes		
Property Tax Credit Balance	3,824	
Uncollected Taxes		
Property Taxes	386,768	
Land Use Change Taxes	2,431	
Yield Taxes		
Excavation Taxes		
Property Tax Credit Balance	-\$31,281	
Total Credits	6713340	411801

SUMMARY OF TAX LIEN ACCOUNTS

Year-End December 31, 2021

Debits	2021	2020	Prior to 2019
Unredeemed taxes on January 1, 2021			119298
Liens executed during 2021		174843	
Interest Collector After Tax Liens		3117	17312
Total Debits		177960	136610
Credits			
Redemptions		37027	65062
Interest & Costs After Tax Liens		3117	17312
Abatements Of Unredeemed Liens		4730	
Liens deeded to the Town		3479	13466
Unredeemed Taxes as of December 31, 2021		129607	40770
Total Credits		177960	59697

**Uncollected Property Taxes
On December 31 of Each Year**

2021	6,694,839	386,768	5.8%
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Property Tax Rate 2021

For all property in Andover and East Andover: \$21.42 per \$1,000 of assessed value

TOWN CLERK / TAX COLLECTOR

The Town Clerk / Tax Collectors Office went through various changes in 2021. The most significant change being Bonnie Wesley, who was appointed Deputy Town Clerk / Tax Collector in 2014 and then elected Town Clerk / Tax Collector in 2019 retiring in July. At that time Charity Robinson was appointed as Interim Town Clerk / Tax Collector. In December Charity resigned and I was appointed as the Interim Town Clerk / Tax Collector. I would like to say thank you to both Bonnie and Charity.

Currently the hours remain the same - Monday, Wednesday and Thursday from 9 AM until 2 PM and Tuesday from 1:30 to 6:30 PM and typically the last Saturday of the month from 9 to 11 AM. We no longer require appointments we are walk-in now. We are however limited to three people in the waiting area at a time. Please feel free to contact me via email (tctc@andover-nh.gov) or by phone 603-487-6795 with any questions or concerns.

The revenue in the Town Clerk's office increased again. In 2020 we brought in \$755,062 and in 2021 we brought in \$766,166. This includes 4790 automobile registrations, 88 boats, 333 dogs, 244 landfill / dump stickers, 4 marriage licenses and 21 vital records certificates. We also notarized many documents and witnessed many oaths of offices.

For taxes, we received \$6,713,340. The tax rate for both Andover and East Andover was \$21.42 down from \$21.88 in 2020.

Another big change in 2021 was Town Meeting and voting. Due to COVID, in lieu of in-person Town Meeting, we switched up to two zoom meetings and voting did take place in person in the school gymnasium, we offered absentee ballot voting and we also offered curbside voting.

Thank you for another great year – it's been a pleasure serving you.

Lisa Meier, Interim Town Clerk / Tax Collector

EXHIBIT C-1
TOWN OF ANDOVER, NEW HAMPSHIRE
Governmental Funds
Balance Sheet
December 31, 2019

	General	Morrill Hill Road Bridge	Other Governmental Funds	Total Governmental Funds
ASSETS				
Cash and cash equivalents	\$ 143,396	\$ -	\$ 246,208	\$ 389,604
Investments	-	-	9,669	9,669
Receivables, net of allowance for uncollectible:				
Taxes	441,110	-	-	441,110
Accounts	1,887	-	372	2,259
Intergovernmental receivable	245,019	255,650	-	500,669
Interfund receivable	258,764	-	-	258,764
Tax deceded property, subject to resale	38,954	-	-	38,954
Restricted assets:				
Cash and cash equivalents	874,111	-	23,978	898,089
Investments	16,231	-	18,926	35,157
Total assets	<u>\$ 2,019,472</u>	<u>\$ 255,650</u>	<u>\$ 299,153</u>	<u>\$ 2,574,275</u>
LIABILITIES				
Accounts payable	\$ 44,368	\$ -	\$ -	\$ 44,368
Accrued salaries and benefits	3,832	-	-	3,832
Intergovernmental payable	1,164	-	-	1,164
Interfund payable	-	255,650	3,114	258,764
Total liabilities	<u>49,364</u>	<u>255,650</u>	<u>3,114</u>	<u>308,128</u>
DEFERRED INFLOWS OF RESOURCES				
Unavailable revenue - Property taxes	80,293	-	-	80,293
FUND BALANCES				
Nonspendable	38,954	-	13,946	52,900
Restricted	40,446	-	142,453	182,899
Committed	789,072	-	139,640	928,712
Assigned	129,832	-	-	129,832
Unassigned	891,511	-	-	891,511
Total fund balances	<u>1,889,815</u>	<u>-</u>	<u>296,039</u>	<u>2,185,854</u>
Total liabilities, deferred inflows of resources, and fund balances	<u>\$ 2,019,472</u>	<u>\$ 255,650</u>	<u>\$ 299,153</u>	<u>\$ 2,574,275</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

EXHIBIT C-3
TOWN OF ANDOVER, NEW HAMPSHIRE
Governmental Funds
Statement of Revenues, Expenditures, and Changes in Fund Balances
For the Fiscal Year Ended December 31, 2019

	General	Morrill Hill Road Bridge	Other Governmental Funds	Total Governmental Funds
REVENUES				
Taxes	\$ 1,388,921	\$ -	\$ 5,548	\$ 1,394,469
Licenses and permits	539,226	-	-	539,226
Intergovernmental	390,214	-	-	390,214
Charges for services	54,476	-	9,337	63,813
Miscellaneous	88,992	-	20,511	109,503
Total revenues	<u>2,461,829</u>	<u>-</u>	<u>35,396</u>	<u>2,497,225</u>
EXPENDITURES				
Current:				
General government	655,479	-	-	655,479
Public safety	278,112	-	7,858	285,970
Highways and streets	677,081	-	-	677,081
Sanitation	216,765	-	-	216,765
Health	16,950	-	-	16,950
Welfare	11,205	-	-	11,205
Culture and recreation	72,582	-	12,815	85,397
Conservation	977	-	-	977
Capital outlay	393,933	-	-	393,933
Total expenditures	<u>2,323,084</u>	<u>-</u>	<u>20,673</u>	<u>2,343,757</u>
Net change in fund balances	138,745	-	14,723	153,468
Fund balances, beginning	1,751,070	-	281,316	2,032,386
Fund balances, ending	<u>\$ 1,889,815</u>	<u>\$ -</u>	<u>\$ 296,039</u>	<u>\$ 2,185,854</u>

The Notes to the Basic Financial Statements are an integral part of this statement.

SCHEDULE 4
TOWN OF ANDOVER, NEW HAMPSHIRE
Nonmajor Governmental Funds
Combining Balance Sheet
December 31, 2019

	Special Revenue Funds						Total
	Conservation Commission	Police Detail	Cilleyville Bog Bridge	Ambulance Revolving	Recreation Revolving	Bachelor Library	
ASSETS							
Cash and cash equivalents	\$ 52,814	\$ 24,052	\$ -	\$ 37,603	\$ 26,871	\$ -	\$ 104,868
Investments	-	-	1,042	-	-	-	8,627
Receivables, net of allowance for uncollectable:							
Accounts	-	372	-	-	-	-	-
Restricted assets:							
Cash and cash equivalents	-	-	-	-	-	23,978	-
Investments	-	-	-	-	-	18,926	-
Total assets	\$ 52,814	\$ 24,424	\$ 1,042	\$ 37,603	\$ 26,871	\$ 42,904	\$ 113,495
LIABILITIES AND FUND BALANCES							
Liabilities:							
Interfund payable	\$ -	\$ 1,430	\$ -	\$ -	\$ 1,684	\$ -	\$ -
Fund balances:							
Nonspendable	-	-	-	-	-	-	13,946
Restricted	-	-	-	-	-	42,904	99,549
Committed	52,814	22,994	1,042	37,603	25,187	-	-
Total fund balances	52,814	22,994	1,042	37,603	25,187	42,904	113,495
Total liabilities and fund balances	\$ 52,814	\$ 24,424	\$ 1,042	\$ 37,603	\$ 26,871	\$ 42,904	\$ 113,495

TRUSTEES OF TRUST FUNDS REPORT

	Principal & Interest 1/1/2021	Additions	Interest	Withdrawals	Market Value Change	Principal & Interest 12/31/2021
Capital Reserve Funds						
Town Road Equipment	\$173,104	\$15,000	\$220			\$188,324
Town Police Cruiser	44,034	13,500	30	34,833		22,732
Town Transfer Station	22,730	10,000	22			32,752
Town Bridge Rehabilitation	238,256	50,000	280	1,163		287,374
Town Revaluation	13,905	12,826	25			26,756
Village District Repairs	84,941	2,000	110			87,051
Ambulance	180,757		154	175,601		5,310
Highway Special Projects	59,388	150,000	68			209,456
Lawrence St Bridge Project	107,695		126	15,400		92,421
AFD New Truck	236,099	55,000	288			291,387
AFD Equipment Cap Res	17,036	7,500	17			24,552
Forest Fire Equipment CRF	51	5,000	8			5,060
Boiler Replacement CFR		5,000				5,000
Total	\$1,177,997	\$325,826	\$1,348	\$226,996	\$0	\$1,278,175
Other Trusts						
AFD Expendable Trusts	\$11,534		\$16			\$11,549
Fourth of July	20,432	1,343				21,775
Forest Fire Emergency Labor	31,709		38			31,748
Town Building Maintenance	29,417	20,000	29	6,300		43,146
Technology Exp Trust	2,647		12			2,659
Solar System Purchase	9,061	6,000	12			15,074
Transfer Station Expendable	9,931	15,000	18			24,949
Total	\$114,732	\$42,343	\$124	\$6,300	\$0	\$150,899
Andover Libraries Trusts						
Andover Libraries Exp Trust	\$12,768		\$17			\$12,785
Andover Libraries Trust	2,539		3			2,542
Total	\$15,306	\$0	\$21	\$0	\$0	\$15,327
School District Funds						
Van't Hoff Art & Music	\$13,645		\$18			\$13,662
Village Park Maint. Trust	2,605		3			2,609
Special Ed Trust	144,835		195			145,030
Building Maintenance	13,477	30,000	29			43,506
High School Tuition	73,770		99			73,869
Total	\$248,332	\$30,000	\$344	\$0	\$0	\$278,675
Cemetery						
Cy Pres	\$4,669		\$6			\$4,675
Old Center	197		0			197
Perpetual Care	31,953		43			31,996
John Proctor Trust	9,094		293		-52	9,335
Individual Trusts	59,418		80			59,498
Maintenance	11,419		15			11,435
Cemetery Maint & Improvement	6,907	4,400	8			11,315
Total	\$123,658	\$4,400	\$446	\$0	-\$52	\$128,451
Total All Trust Funds	\$1,680,025	\$402,569	\$2,283	\$233,296	-\$52	\$1,851,528

POLICE DEPARTMENT

This past year the Andover Police Department handled 2,754 calls for service. This was an increase of 4.4% from 2020. The department has continued to work regionally on the drug issues that faces all of our communities. We have also been combining our training with area departments. This has proved to provide more and better training for all of our officers to better serve our communities.

This past summer Officer Bisson left the department to work for another agency. I would like to thank her for the time that she worked for the department. Since her departure the town hired Officer Kevin Barry. He will be attending the next part-time academy that will hopefully start in July and end sometime in November. He was scheduled to go through the academy in January, but the academy was cancelled. As a side note the Commission on Law Enforcement Accountability, Community and Transparency, which Governor Sununu implemented recommended that New Hampshire Police Standards and Training Council evaluate the part-time police officer certification process. At this point, it is unknown what might happen in the future with part-time officers that we heavily rely on for coverage for the town. I do expect major changes happening soon with the part-time academy that might make it no longer feasible for the department to rely on part-time officers for the additional patrol coverage.

As always, I would like to thank the towns people for their continued support, it does not go unnoticed and is appreciated. I would also like to thank Officer Shaw who has been with the department for almost sixteen years, Officer Hubbard who has been with us for almost three years, Officer Barry and the departments administrative assistant Pat Moyer who has been with us for almost nine years.

Below is a partial breakdown of the 2,754 calls for service that we handled in 2021.

Alarm activation 20	Operating after suspension 12
Abandoned vehicle 10	Manner of operation 37
Traffic accident 19	Motor Vehicle infraction 870
Animal calls 60	Noise complaint 1
Assist citizen 50	Parking violation 20
Assist motorist 103	Protective order violation 2
Assault 6	Sex Offender registration 23
Assist fire/ambulance 84	Suspicious person 42
Assist other police 51	Theft 18
Assist social services 17	Welfare check 16
Civil standby/civil issue 23	
Criminal mischief 15	
Criminal threatening 4	
Domestic dispute 15	
DWI 2	
Fraud 13	

EMERGENCY MEDICAL SERVICES

2021 was definitely an interesting and productive year. There were 239 calls for service in the town last year which is 19 more (9% increase) than 2020. With the support of the town and saved money from the Capital Reserve a new ambulance was able to be purchased. The truck was a demo unit bought from a dealer in Long Island. The truck that was purchased is a 2019 Ford F350 4x4 unit built by AEV. Along with the truck being purchased, new mobile radios were installed, a new power stretcher was purchased and the ambulance was lettered all with the funds that were in the Capital Reserve Fund. When the truck was purchased all of the warranties started as if it were brand new because it has never been in service. With the call volume being low compared to larger towns it is hoped that our agency will be able to use this truck for 15 years or more. The old ambulance was auctioned off in January. The funds from the auction went back to the town.

As in years past the amount of volunteers in our agency is low. Finding volunteers is a struggle. There are 5 members enrolled in an EMT or EMR class this year which is a great addition for us and the town. However we still need more volunteers though. The Franklin Fire Department is still contracted with us and has been doing a great job with handling transports for our town. There are plans for a contract for the FY 2022 year and is budgeted.

Even with the Franklin Fire Department contracted to respond and transport, volunteers are still needed. There are times Franklin is unavailable due to other calls in progress. Our ambulance can still transport as long as we have the members that can respond with it. There are numerous types of 911 calls that are non-transports or a second ambulance is needed for motor vehicle accidents or even multiple calls at once in which we can handle. Having a healthy number of EMS personnel can ease the burden on everyone.

If you have had even a momentary thought of getting an EMS license no matter if it is an EMR or you want to be a Paramedic, stop in to a monthly meeting on the Second Wednesday of each Month 7pm. We have some of the newest styles of equipment available to help learn and train with. If you would like to speak with someone first you can contact the town office and they can get you in touch with the right people. Our agency has funds to help pay for schooling. This line of work is very humbling and rewarding. The fact that being able to help someone in their time of crisis is one of the best feelings you can have. Being a volunteer you can respond when available. This is why the more people we have the better odds there are EMS providers available.

Lastly, I want to thank John Kinney for being the Chief of our agency for over 12 years. His hard work and dedication is greatly appreciated. John stepped down in April 2021. Thank you John for your many years of service.

End of 2021 Roster- Brandon Adam AEMT, Phil Hackmann AEMT, William Macduffie EMT, Jeff Miller EMT, Andrew Perkins AEMT(Chief), Greg Stetson AEMT, John Kinney, Dustin Hargbol, Soren Simard, Kathy Hildebrand.

2022 will be a great year!

Andrew Perkins, Chief

EMERGENCY MEDICAL SERVICES

Budget

Account Name	2021 Budget	2021 Actual	2022 Proposed	Notes
EMS Training and Licensure	3000	1050	3000	
EMS Office Supplies	100	786	150	
EMS Billing Comstar	100	0	1	
EMS PPE Clothing	1200	600	1200	
EMS Medical Supplies	5000	3106	5000	
EMS Oxygen	200	1026	200	
EMS Support Salary	3500	3500	3500	
EMS Physio Control	2600	2590	3600	+1000 is for the new stretcher maintenance not needed before
EMS Ambulance Maintenance	200	8635	2000	2021 budget paid for a 4 year contract up front on a Lucas CPR Device
EMS Diesel Fuel	500	81	500	
EMS Telephone and Cell	1000	911	2000	
EMS Coverage	80,000	80,000	84,000	Franklin estimates 5% increase in price (first increase since 2018)
<u>TOTAL</u>	<u>\$99,025</u>	<u>102,285</u>	<u>\$105,151</u>	

BUILDING PERMITS 2021

The issuance of building permits during 2021 in Andover has not slowed down even with the occurrence of the COVID-19 Pandemic. Applications continue to be regular, ongoing, and numerous as people upgrade and improve their properties.

At the end of December 31, 2021, **75** building permits were issued. This includes 4 new homes, numerous alteration and renovation projects of existing homes. Upgrades on heating systems, renewable energy installations, including adding solar arrays, and generators are also common. In comparison, in the year 2020 by the end of September, there were **62** building permits issued.

There have been several demolitions including a home, a cottage, a barn, and a shed. Two re-builds are in the process after demolition. And there are three new Accessory Dwelling Units projects in various stages of completion.

Along with building permits, there were numerous driveway permits applications received. Those require coordinating with the road agent for approval to issue the permit and partnering with 911 for street number assignments.

Throughout the year, many residents and prospective property owners inquire regularly about properties which requires extensive research at times. Some inquires come in through walk-ins, phone messages, texts, and email.

CEMETERY TRUSTEES REPORT 2021

We can once again say that our cemeteries are in good shape.

We still hope to restore water at Lakeview Cemetery in 2022.

We hired Dana Swenson in February as our new sexton of our cemeteries. He will assist folks in buying a cemetery lot and preparing deeds.

We are always looking to improve our cemeteries and some of our projects will show as we continue to repair and restore monuments and replace signage.

Andover Cemetery Trustees
Bill Keyser, Chairman
Jim Reed
Beth Frost
Cheri Swenson, Alternate
Dana Swenson, Sexton



EMERGENCY MANAGEMENT

We are thankful to our residents and local businesses who adhere to the COVID-19 guidance set forth by the local, state, and federal government. The Town was fortunate to receive aid through the Federal CARES act which helped offset the Town's COVID related expenses.

The Town will be updating its Local Emergency Operations Plan with the help from the Emergency Management Committee comprised of the Emergency Management Director, Town Office, Police, Fire, EMS, Highway, Andover Elementary School and Proctor Academy. This Plan defines operational procedures for emergency responders during an incident that requires activation of the Local Emergency Operations Center.

As the Town prepares for an emergency, we also encourage you to prepare by visiting the following sources of information:

- For information on Covid vaccines, testing and case summary visit www.covid19.nh.gov/dashboard
- Do you have a family emergency plan, 72 hours of food, water, and medicine, available in the event of a disaster? For information, please go to www.ReadyNH.gov. Additionally, this web site allows people to sign up for emergency alerts or download the app on your phone.

I would like to thank the Board of Selectmen, all Town Departments, individuals and organizations involved with emergency management for your continued support and cooperation during the year. By continuing to work together, we will be prepared when disaster strikes.

Respectfully submitted,

Jane Hubbard, Emergency Management Director

FOURTH OF JULY

Andover's 77th Independence Day celebration was one of the best in memory. Another hot July 4th is in the history books

The traditional start of the day for as long as anyone can remember, the Lions Club pancake breakfast was back. With some volunteers pitching in to help the Lions the pancakes were flying off the griddle.

The opening ceremonies began on the Village Green with the American Legion Crosby-Gilbert Post #101 officiating the flag raising. Next, the Andover Girl Scout Troop # 51265 recited the Pledge of Allegiance as all joined in. Then a wonderful rendition of the National Anthem was sung by Garrett Niemyer. Margo Coolidge followed up with an excellent selection of well performed patriotic music. The Kearsarge Community Band, a staple of the morning runup to the parade, performed a set of patriotic songs and marches. As in the past few years, chairs were set up in a shady spot in front of the band where visitors could sit for a few minutes and take in the rich sound of the instruments.

On Carr Field, once again, the closest to the pin contest was underway and the Firecracker 5K race, a tradition for many years, was happening on the Northern Rail Trail.

The Parade

Steve Smith and Bob Ward handled the Master of Ceremonies duties by announcing the morning activities on the Green. Steve and Bob did an excellent job announcing the parade as it moved by the Reviewing Stand. This year's parade theme was 'Sports'.

Everyone enjoyed seeing the great float ideas that entered in the parade.

The overall \$250 Grand Prize was won, again, by the East Andover Village Preschool.

First Prize for each category:

Floats: Andover Community Church; Antique Cars: Tim and Pat Foster with a 1966 Cadillac Sedan Deville; Other Vehicles: Four Wheelers, Four Andover Kids, Hurlbutt Construction.

The winning Animal entry was Mariah Haley with her 11 year old Holsteins.

On the Green

44 booths were set up on the Village Green this year, with vendors selling products, organizations providing information, raffles and of course Andover's non-profits providing food and refreshments.

After the parade, the music on the Village Green continued with Dave Shaw's 'Tex's Troubadours' to about mid-afternoon. Next was a performance by Lindsey Schust & the Ragged Mountain Band.

The Fireworks

This year, our fireworks vendor gave the display an update with changes to the order and type of shells. Spectators from far and wide got quite a treat when the new display made its debut.

All agreed the colors, intensity and impact was certainly going to maintain Andover's reputation for the best fireworks display in the area.

Dedication

This year the committee elected to show their appreciation for the help and dedication of two Andover citizens: Toby Locke and Jim Henderson. Toby has been providing the reviewing stand for so long even he can't remember exactly. Jim, with help from his friends, has provided a vital service by setting out and picking up the trash cans for many years.

New This Year

The Committee tries to bring new items to the celebration and this year was no exception. During the pancake breakfast, behind the school gym, Mariah Hayley organized a Oxen demonstration. Also, just prior to the parade, Steve Smith read a moving rendition of Johnny Cash's poem "The Ragged Old Flag".

The committee was excited to add the Muchachos Marching band to the parade. No one can deny that those horns and drums certainly added a flare to the event. As well, in the late afternoon/evening, the committee set up game booths on Carr field for all to enjoy.

Recognition

There are many activities that make a large event like this one a success. These activities are performed by volunteers who either work through the year in preparation for the day or arrive on the day ready to help. It's the outstanding support from our citizens that makes the event a true community effort.

Community Support

Andover's Fourth of July Celebration has become Andover's 'big day', a celebration in which everyone is invited to take part. Non-Profit organizations are welcome to participate in the parade, Market on the Green, and other fundraising activities, contributing a percentage of their profits toward future celebrations.

The Fourth of July Committee would like to take this opportunity to thank the Town of Andover for financial support this year, and the entire Andover community for all their good will and support. We would also like to thank Proctor Academy for the use of their facilities. Andover's Independence Day would not be possible without the continued enthusiastic support from all of you!

Thank you, Andover! We remain sincerely and deeply grateful.

ANDOVER LIBRARIES REPORT

Masks? Check. Social distance? Check. Hand sanitizer? Check. Book quarantines? Check. Okay then, come on in to the Library!

Yes, we're open, and in some form or other, we've been open since the pandemic began. E-books and audio books through the NH State Library, curbside pick-ups and drop-offs, gradual re-opening with limited patron visits, always masked-would you believe it? Our Librarians have gone out of their way to keep the public happy and well-supplied with reading and viewing materials. Thank you so much, Lee Wells and Priscilla Poulin; due to your efforts, circulation practically matched last year's number. Almost 7,570 books of all kinds flew out to the community and beyond. Don't forget Libby and Hoopla! The State Library stats showed 540 checkouts for audio- and e-books, magazines, comics, TV series, and movies. Go Tech!

While we're on the subject of books, let's get a bit more specific. The book group that meets on the 4th Wednesday of the month at the Bachelder Library in East Andover is stronger than ever. Yes, we met remotely when we had to, then jumped for joy when we could toss our opinions and ideas around in person. We have a wonderful group of readers and critics who welcome new members with glee. "Miss Benson's Beetle" certainly topped the list, but "The Splendid and the Vile" and "The Book Woman of Troublesome Creek" followed closely. "Exit West" was a story that made the group come alive, as the author dealt with the worldwide refugee crisis in a sobering yet hopeful manner and set the events in the just distant future. Servings of history, geography, and scientific exploration often go down better in fiction...

The best books of 2021, according to a variety of reputable sources, appeared on the Library shelves but not for long. Among them were "The Midnight Library," "Project Hail Mary," "Cloud Cuckoo Land," "Code Breaker," "American Dirt," and "The Sentence." The first three require one to suspend reality and engage the imagination, a suggestion befitting the times in which we live. Following right along was the list of books most frequently checked out. "Miss Benson's Beetle" reappeared, as did "The Midnight Library," both perfect escapes. "State of Terror" will knock your socks off and have you on the edge of your seat, and to bring you back down, I highly recommend a selection of picture books. Surveys have discovered they're not just for children anymore!

Although classes from AEMS have not been able to return to the Andover Library for research and pleasure reading, story time did resume at the Bachelder. First, they met outside at the Village Preschool, then inside the Library but just six munchkins at a time. A group of dedicated readers kept the children entertained and enthralled. Susan Nellen, Janet Bliss, Sheila Swenson, Laura O'Hagan, and Harvey Best, you're the best!

Kathy Ordway and Pat Goodwin continued as volunteers extraordinaire. They have become especially adept at processing new arrivals, books, I mean, and weeding the shelves. A Library cannot continue to order what its patrons want to read before sorting out the deadwood. But

don't worry; if you find that you cannot put your fingers on that old favorite, the Librarians will be happy to order you a copy through the InterLibraryLoan system. The van kept running, after a short hiatus, and the two Andover Libraries managed to send and request almost 1,400 books in 2020. And check this number out: just shy of 800-that's how many new books came into the Libraries this past year, and that means something for everyone.

Gail Fitzpatrick and Gary Cassidy had to do some repair work on the little free library stationed at Highland Lake, but by the middle of July the mini-rowboat stood tall on its post. Stacked with books for discerning readers of all, and I mean, all, ages, it also provided a conversation spot on the way to the beach. More than once, I found folks happy to borrow and replace stories for themselves or children and grandchildren while passing the time of day. "This is a great idea!" "How many can we borrow?" "How do we get started?"

As to what happened in the Libraries themselves-the March Madness contest and raffle returned, and patrons took their chances once again by choosing a blind date with a book in February. Seasonal stories and topics of interest filled the display shelves. Doug Phelps and his band have been using the Bachelder Library as a practice venue but only on days off, as the basement is filled to the gills with an ongoing book sale, just like the one in the Andover Library entry hall. And because we knew the crowd needed a space bigger than the Libraries, Proctor was kind enough to lend us the Stone Chapel once again for a reading by one of Andover's favorite local authors: Amy Makechnie. "Ten Thousand Tries" captured everyone's attention, as did moderator, Paige-great evening for a mother and daughter!

Projects, projects...As I walked by the Bachelder the other day, I noticed that the new side-venting furnace was working beautifully. The chimney was taken down, and Doug Bent and crew reconstructed the end of the roof, did a little patching and voila-it looks as if that's the way it's always been. They also scraped and painted and replaced some ceiling molding near the fireplace wall inside; thank you for those repairs. We have someone lined up to replace the outside door to the furnace room "when the weather warms up," and a big shout out to Kathy Hildebrand for the work she did several years ago on the lilacs-they are just splendid!

The solar panels on the Municipal Building, where the Andover Library finds its home, are paying off big time, as is the foam insulation work completed under the NHSaves Weatherization program. The panels were responsible for a surplus of electricity, and that meant the Library 2021 budget didn't need to use the \$1,000 earmarked for electric, utilities, and insurance. Insurance was not charged for COVID related reasons. Since our budget is tied to the town's expenditures for the Municipal Building, we were able to give back, or rather, not take our final appropriation.

The Libraries ended the year in a strong financial position. They also continued as an invaluable resource for the community, being accessible and then finally open so that frazzled parents could have an outlet for young energy and curiosity! Priscilla and Lee not only kept the public supplied with reading and research materials, they provided once again that quiet, if needed, or exciting, during discoveries, space where everyone is welcome. And sometimes the two merge:

how wonderful is it when a young child comes in to check out yet more books when she is embarked on her journey to complete "1,000 Books Before Kindergarten?" And HOOPLA! Discover Hoopla now! Ask the Librarians or go online to open up yet another portal into reading and listening and viewing-it's yours for free!

The Andover Libraries are governed by a very capable, enthusiastic, and knowledgeable Board of Trustees who work to keep the Libraries afloat and support the Librarians in all of their endeavors. Much gratitude goes to Susan Chase, Caroline Moulton, Alita Phelps, and Tina Nussbaum Wagler for keeping not just the finances and records straight but for their thoughtfulness and irrepressible spirit. As Caroline remarked: "On these cold days, I think longingly of warmer months when I can walk up Chase Hill Rd to WABL. Lee will greet me cheerfully and visit a while, and I'll browse new books and catch up on neighbors' news as they stop by." Or, as Alita put it while referring to "The Book Woman of Troublesome Creek": "For every carefully chosen book she gave out, she brought back the rich story of a patron's life. It seems to me that is what Libraries do."

ANDOVER PUBLIC LIBRARY

	Estimated 2021	Actual 2021	Estimated 2022
Income			
Cash on hand, January 1	\$5,133	\$5,133	\$5,438
Town appropriation	26,125	23,871	27,325
Miscellaneous -- ARPA grant		1,262	
Transfer from savings			
Total Income	\$31,258	\$30,266	\$32,763
Expenditures			
Salary expenses	15,600	15,928	16,700
Books and special programs	5,250	4,048	5,500
Library supplies	600	577	600
Technology, systems & services	1,300	3,040	2,000
Electricity	250	163	250
Insurance & liability	575	0	600
Maintenance	150	175	150
Equipment -- purchase & repair	300	0	450
Telephone	675	682	675
Professional development	100	0	100
Outreach	100	0	100
Miscellaneous	200	158	200
Renovations	1,000	0	
Total Expenditures	\$26,100	\$24,771	\$27,325

WM A BACHELDER LIBRARY

	Estimated 2021	Actual 2021	Estimated 2022
Income			
Cash on hand, January 1	\$2,931	\$2,931	\$5,091
Bachelor Trust	14,000	14,362	14,362
Town appropriation	14,200	12,934	14,200
Miscellaneous - ARPA Grant		1,110	
Transfer from savings		5,000	
Total Income	\$31,131	\$36,337	\$33,653
Expenditures			
Salary expenses	14,200	12,934	14,200
Books & special programs	5,250	4,013	5,000
Library supplies	600	484	500
Technology equipment & support	1,300	470	1,000
Electricity	1,500	842	1,000
Fuel	1,500	2,356	2,400
Insurance & liability	450	636	650
Maintenance	1,300	198	150
Equipment -- purchase & repair	300	476	0
Telephone	675	529	550
Professional development	100	0	100
Outreach	100	0	100
Miscellaneous	200	285	200
Renovation		5,072	
Total Expenditures	\$27,475	\$28,295	\$25,850

ANDOVER CONSERVATION COMMISSION

Due to the coronavirus, the commission's meetings were held on Zoom until June. A Zoom option through Lee Wells is still available for anyone who wants to attend our meetings remotely on the second Wednesday of each month.

Our mission is to preserve the rural character of Andover including good hunting and fishing, as well as to protect the wildlife habitat and wetlands that are environmentally critical. The Beaver Deceivers in town have been the primary focus this year. Without an explanation, people see sticks backed up against a wire box and mistakenly assume the deceivers aren't working. The Beaver Deceivers direct beavers away from culverts, so they build their dams off to the side or upstream where the debris won't clog the culvert. The Beaver Deceivers are enhancing wetlands and are very valuable in that regard. Beaver Deceivers support biodiversity and help preserve the rural character of town. Flooding events probably will become more prevalent due to climate change. The commission's discussions primarily centered on who should be responsible for maintenance, frequency of maintenance, and what town entity should pay for maintenance and insurance. The deceiver at Sucker Brook on Valley Road has had problems of being flooded and silt burying it.

With permission of the Select Board, a landowner had arranged for a private contractor to make improvements on the town road and their access road along the Blackwater River and the White Oak pit off Route 4 to allow a snowplow, ambulance, or fire truck access if needed. The Conservation Commission became aware of the project after learning that trees had been cut in vicinity of the adjacent Prime Wetland. Town-owned land was visited by members, a selectboard member, and a wetlands scientist. DES permits had not been obtained in violation of the Shoreland Protection Act. The wetlands scientist provided a report and recommendations following best management practices for minimizing and mitigating the impact of the project including widening, tree and brush removal, and grass planting for stabilization of the soil, all of which were accomplished before snowfall. Signs designating wetlands will be installed in the spring once the ground has thawed.

The NH DES website lists permits for intent-to-cut logging operations, wetlands applications, and a wealth of other information. Avitar, Andover's tax assessor, has maps and information on lots in Andover.

A series of conservation articles by members were published in the *Andover Beacon*. Nancy Robart and Jesse Schust shared the role of co-chairs. Members included Jenny Bodwell, Jerry Hersey, Alan McIntyre, Shawn Upton, and Lee Wells and alternates Tina Cotton, Sooze Hodgson, and Derek Mansell. Alan and Shawn resigned in December; both had major Beaver Deceiver input. Derek did most of the conservation easement and town-owned land monitoring.

RECREATION COMMITTEE

Andover Recreation has had a very productive year despite the ongoing complications of COVID-19. Sports leagues returned to a more normal season with in-person games and interleague play with other towns following CDC recommendations and protocols. Following is a breakdown of our year by sport:

Ski Program

The 2021 season was a hit with many uncertainties while we were in the midst of the Covid-19 Pandemic. With government regulations on public transportation and businesses, and only half the student population in the school building on Fridays, the season seemed unsure. Andover Recreation still found a way to offer the ski lesson program in conjunction with Ragged Mountain Ski Resort through creative adjustments. Approximately 50 children participated in the Friday afternoon program that includes a one-hour lesson with a ski instructor on five Fridays in January and February. Following the lesson, students and chaperones can then hone their skills on the slopes for the remainder of the afternoon. Parents and community members stepped up to help with transportation, monitor lessons and chaperone their own children since busing was not available.

This 2022 season has stepped back closer to normalcy. Many parents and community members have thanked the Andover Recreation Department for organizing and making the program affordable for their families. Andover Elementary School coordinates enrichment opportunities for all of its students so that the ski program can be successful and reach as many children as possible. Although the pandemic continues to cause some uncertainty, this year we have over 65 students participating along with their families. Stephanie Bendixsen acts as the program manager coordinating between Ragged Mountain, AEMS and the Andover Recreation Department.

Soccer

Fall 2021 included over 80 youths from kindergarten through grade six in the Andover Recreation soccer program. All of our grade 3-6 teams had winning seasons, and while winning is not the ultimate measure of success in youth sports, it was through the work of our coaches, the support of parents in the community, and the dedication of the youth that each of these teams saw significant improvement from the start of the season to the end. A big thank you to our volunteer coaches who stepped up and provided an outstanding experience to the kids, and to Alan Hanscom and Abby Webster for supporting director Scott Allenby as we worked together to figure out how to line fields, organize uniforms, and make sure our teams were outfitted with the proper gear.

- K-2: Brandon and Jess Adams and Molly Leith
- Grade 3-4: J. Koron, Kayden Will, Lindsey Allenby, and Shane Szilagyi
- Grade 5-6 Girls: Molly Leith, David and Courtney Johnson
- Grade 5-6 Boys: Scott Allenby and Adam Jones

Basketball

This winter 2021-2022 we have approximately 70 youths from kindergarten to six grade taking part in our Recreation Basketball program. Constant shifting of schedules, protocols, and leagues due to COVID-19 has presented significant challenges to the season, but our goal has been and continues to be to provide the youth of town an active, indoor activity accessible to all families during the winter months and our coaches are doing just that. Our 5/6 teams have shifted to the Merrimack Basketball League since the ICB (Franklin) league was unable to field enough 5/6 grade boys or girls teams to have a competitive league. Coaches Bob McNutt and Mark Tremblay (girls 5/6) and Scott Allenby and Steve Allenby (5/6 boys) have been pleased with the shift in leagues and would recommend we stay in this new league moving forward. It means a league fee (\$350 for the season) and payment of referees out of our rec basketball budget, which ICB paid directly through the collection of individual fees going to that league. We will compare costs at season's end, but anticipate it will be a wash in terms of revenue/expenses in the end, for a superior experience. A big thank you to coaches:

Grade K-2 - Myles McLeod

Grade 3/4 Girls - Kyle Tremblay and Lindsey Allenby

Grade 3/4 Boys - Lauren Koron and Shane/Leah Szilagyi

Grade 5/6 Girls - Bob McNutt and Mark Tremblay

Grade 5/6 Boys - Scott Allenby and Steve Allenby

Ice Rink

We are pleased to see the frequent use of the ice rink in place on the basketball court at the AEMS skateboard park. Weather permitting, the ice rink is set up from late November to Spring thaw thanks to the efforts of committee members and their family members in the set-up and tear-down of the sideboards and waterproof liner, and to Kurt Weber and Alan Hanscom in clearing snow and the occasional resurfacing of the ice surface. Seeing kids and adults enjoying the ice many days as we pass by brings a smile to our faces.

Membership – Andover continues to be blessed with citizens willing to spend free time helping to make recreational programs happen. Our thanks go out to Tom Frantz who has been a part of the Rec Committee for more than 20 years. We also would like to pay our respects to Jen Hauser who passed away April 22, 2021. Jen and Sue Norris teamed up to run the ski program beginning with the January 2015 session. Jen's smile and sense of humor is sadly missed. As families mature and kids head off to high school and college, so go their parents with them, usually. We are always eager to welcome fresh faces with youngsters coming up through the recreation activities. Please come give it a try.

Thank you to the Andover community for your continued support for recreational programs and activities for our youth. Busy kids are happy kids!

Alan Hanscom – Interim chair
Members include: Scott Allenby, Stephanie Bendixsen, Tom Frantz (retired), Alan Hanscom, Heidi Murphy, Sue Norris, Brian Reynolds, Kurt Weber and Abigail Webster

TOWN OFFICES ENERGY UPGRADE – REPORT ON 2021

Andover Town Meeting in March 2017 approved air-based heat pumps and solar panels for the Town Offices building to save energy and lower costs for the Town and improve the building's working environment. The heat pumps were installed in April 2017 and the solar system began generating at the end of October 2017. The solar system was acquired through a Power Purchase Agreement (PPA) with ReVision Energy, the system installer. Under the PPA, the Town pays ReVision for power generated by the solar panels for six years at a below-market rate, and then purchases the system at a discount. The Town is therefore slated to purchase the system in October 2023.

Here are key results for 2021 (specifically, the 12 months from Nov 1, 2020, through October 31, 2021 – we previously set the reporting cycle this way to allow reporting in time for publication of the annual Town Report):

As in the prior two years, in 2021 the solar panels produced more power than expected (23,004 kWhs produced compared to 21,494 kWhs expected). This performance exceeds the output specified in the PPA by 7%. This now multi-year trend of outperforming specification shows that the Town received good value under the agreement with ReVision and is an indicator that the system will produce reliably for years into the future. The system's monitor also shows that each of the individual panels is producing at consistent levels.

The solar system aligns with the needs of the building (in 2021 the building consumed a total of 19,693 kWhs, a bit less than it produced).

In 2021 the energy upgrades and solar panels together saved the Town \$784 in electricity and oil costs. Once the Town owns the solar system, the annual savings will jump dramatically since it will pay nothing for all the power the system generates. The annual electricity savings so far from the solar by itself has varied from \$100 to over \$500. At today's electricity rates, when the Town owns the system, that savings jumps to \$2,500, so for 2021, if the Town had already owned the system the total savings would have been over \$3,200. As fuel and utility rates continue to rise, these annual savings will grow. The Town would be able to save even more by taking steps to concentrate heating and cooling during the hours the solar system is producing and thereby reducing the amount it exports to NHEC for credit, and also by installing additional heat pump capacity to shift more heat to electric instead of oil and further minimize export back to NHEC of solar-generated power in the heating months. There is ample solar generation to support an additional heat pump.

Since their installation in 2017, neither the heat pumps nor the solar components have required any maintenance.

Since going live in late October 2017, the Town Offices solar system has saved over 143,000 pounds of CO2 from entering the atmosphere, the equivalent of over 1,000 newly planted trees grown for 10 years. The Town Offices energy upgrade demonstrates that it is possible both to save money and to help the environment.

The Town is scheduled to purchase the solar panel system in October 2023. The purchase price is \$17,724, a very substantial discount from the installed value of the system of \$59,081. It is critical that the Town conclude the purchase at that time, first in order to maximize the Town's savings over the lifetime of the system, and second because under the PPA the rate paid for power generated by the solar panels will rise if the Town does not timely exercise its purchase. With the annual savings upon ownership, added to the savings the system has provided to date, the system purchase is expected to pay for itself in under seven years.

If the Town did not timely complete the purchase that was approved with the March 2017 Town Meeting warrant articles and affirmed with each subsequent installment payment, the Town would be acting against its economic interests. It would be rejecting years of free electricity amounting to tens of thousands of dollars in savings.

The March 2017 Town Meeting approval provided that the Town would set aside 1/6th of the \$17,724 purchase price (or \$2,954) every year for six years from the Unassigned Fund Balance into a dedicated Solar Energy Capital Reserve Fund to fund the purchase. Because the reserve funds come from the Unassigned Fund Balance there is no tax impact, and this accrual approach minimizes the financial impact to the Town year by year.

Payments that were approved and set aside in Town Meetings in March 2017 through March 2020 have now funded 5/6 the system's purchase price. Assuming Town Meeting approval of this year's final \$2,954 installment, the Town will be in position to complete the purchase in October 2023.

The Commercial Operation Date (COD) of the Town Offices solar system was October 26, 2017. Under the PPA, Exhibit 4, Paragraph 17.b., the Town may purchase the system as of the sixth anniversary of the COD, or October 26, 2023. To do this the Town must provide notice of its intent to purchase to ReVision no later than 90 days before this date, so no later than Friday, July 28, 2023. The Town is encouraged to provide ReVision with the formal notice of intent to purchase well in advance of July 28, 2023, to leave time to process any ownership transfer formalities.

Randall Costa

Andover Fire Department

Though Covid is still with us big time, your fire department had a good year for training and most normal activities. Fires and other emergencies that we are called upon to deal with have been made a little safer for the team with the vaccines that are now available. Though we are not completely immune, some of the team has been ill, hopefully less so.

We are pleased to have a house turned over to the fire department for training. Roof cutting, searching and ladder operations are just a few of the training opportunities we will have. We will burn it later this spring. We hope to conduct this training with a level one firefighter program.

We also have been planning to replace a fire truck that is approaching the twenty-year mark. As is our custom the fire department will present a plan that will not raise the budget beyond current levels to pay for the truck. A lot more on the truck and financing later.

Public safety has rarely been in the forefront of everyone's thoughts and actions more than now. Your fire department thinks about your safety every day. We will continue to train as our part, you, please, be careful.

Yours in Safety,
Chief Rene Lefebvre
Andover Fire Department

Commissioners

Andrew Guptill Glenn Haley Scott Kidder John Kinney Greg Stetson

Officers

Chief Rene Lefebvre	Deputy Chief Stephen Barton Sr.
Captain Mark Perry	Captain Jake Otis
Lieutenant David Grant	Lieutenant Andrew Perkins
Treasurer Fred Lance	Engineer Stewart Randall
Engineer Stephen Barton Jr	

Fire Fighter

Andrew Guptill	William Demers
Glenn Haley	Scott Kidder
Zach Lawrence	Jeff Miller
Diana Miller	Michael Sanborn

Support

Jeffrey Bradish	Lloyd Perrault
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Explorers

Brenden Miller

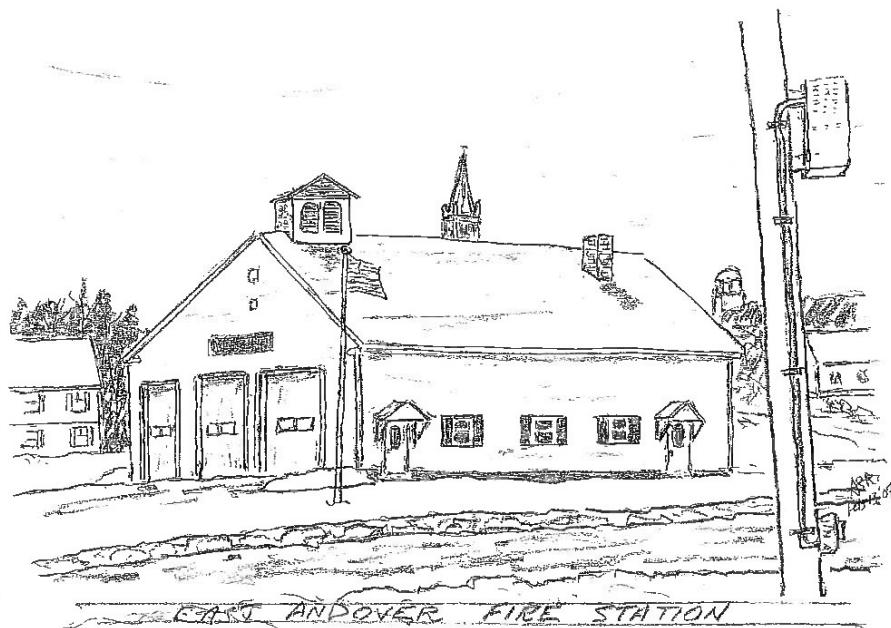
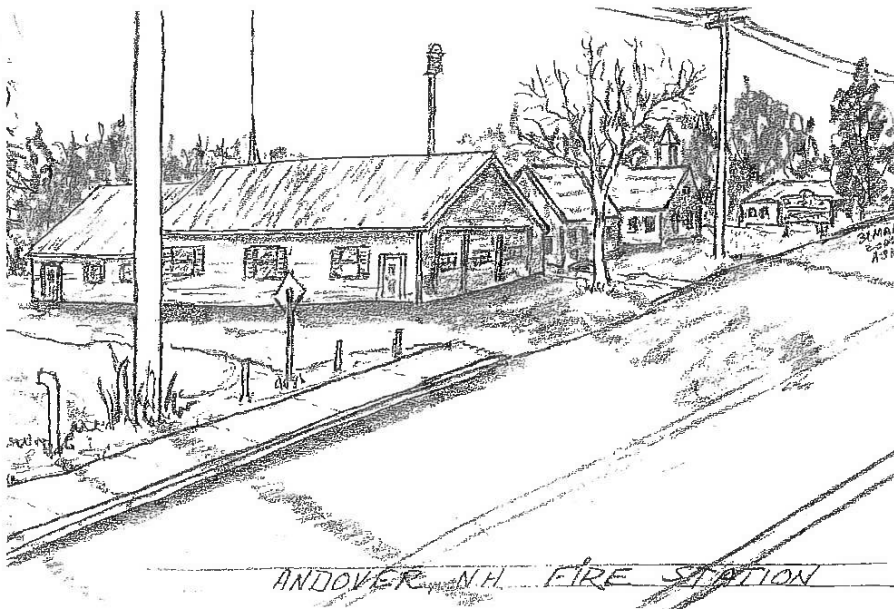
Michael Miller

Auxiliary

Meghan Barton
Lauren Duquette
Keri Hargbol
Patricia Moyer
Mary Phinney

Gail Barton
Kristen Grant
Kathy Hildebrand
Shawna Otis

Tina Barton
Irene Haley
Ashley Lawrence
Tiffany Perkins



ANDOVER FIRE DISTRICT WARRANT

Andover Fire District Meeting, March 15, 2022, 7:30 PM

To the inhabitants of the Andover Fire District in the town of Andover, County of Merrimack, and the state of New Hampshire, qualified to vote on district affairs:

You are hereby notified to meet at the East Andover Fire Station in said district on Tuesday, the 15th day of March 2022, at 7:30 PM to act on the following subjects:

Article 1: To elect the necessary officers for the ensuing term:

- Moderator for one year
- Auditor for one year

Article 2: To hear the report of the treasurer, auditor, commissioners, and the fire chief.

Article 3: To see if the district will vote to raise and appropriate the sum of \$107,175 as the operating budget of the Andover Fire District with \$2652 to come from the unassigned fund balance resulting in \$104,523 to be raised by taxes. (That fund balance is composed of \$495 from the unexpended 2021 operating budget, \$2147 in additional district taxes received, and \$10 in bank interest.) The Commissioners and budget committee recommend this article.

Article 4: To see if the district will vote to raise and appropriate the sum of \$65,000 to be added to the AFD New Truck capital reserve fund previously established. The Commissioners and budget committee recommend this article.

Article 5: To see if the district will vote to raise and appropriate the sum of \$7,500 to be added to the AFD Equipment capital reserve fund previously established. The Commissioners and budget committee recommend this article.

Article 6: To transact any other business that may legally come before the meeting.

Andover Fire Department 2022 Budget

Category	2021 Approved	2021 Actual	2022 Budget
Heating Fuel	6,000	5,320	6,000
Electricity	2,700	2,429	2,700
Water	275	173	275
Building Maintenance	15,000	11,437	15,000
Insurance	15,700	12,684	15,700
Insurance Deductible	1,000	0	1,000
Chief's Salary	1,000	1,000	1,000
Treasurer's Salary	800	800	800
LRMA Assoc.	26,750	27,025	27,150
Central NH Haz Mat Dues	450	0	450
Truck & Equipment Maint.	7,800	9,354	7,800
Motor Fuel	2,000	1,052	2,000
New Equipment	7,000	19,109	7,000
Administration / Training	6,500	1,769	6,500
Turnout Gear	5,000	5,210	5,000
SCBA Maintenance	4,000	3,774	4,000
Office and Supplies	1,200	1,799	1,200
Legal Expenses	100	0	100
Dry Hydrant Repair	3,500	0	3,500
Fire Car	20,000	23,344	0
Total Operating Budget	\$126,775	\$126,280	\$107,175
New Truck Capital Reserve	55,000	55,000	65,000
AFD Equipment Cap Reserve	7,500	7,500	7,500
Total Budget	\$189,275	\$188,780	\$179,675
Revenue			
Amount Raised by Taxes	159,905	162,052	177,023
Additional Funds Available	29,370	29,370	2,652
Total Revenue	\$189,275	\$191,422	\$179,675

Andover Fire District #1 Meeting Minutes

Andover Fire District Meeting, March 17, 2021

The annual meeting of the Andover Fire District #1 was held on March 17, 2021 at the East Andover Fire station. Assistant Moderator Greg Stetson called the meeting to order at 7:30 PM.

Article 1: To elect the necessary offices for the ensuing term:

Moderator for one year – Mark Stetson was nominated by Andy Guptill and was seconded by Glenn Haley.

Auditor for one year – Ed Hiller was nominated by Andy Guptill and seconded by Glenn Haley.

Commissioners for two years – Scott Kidder and Greg Stetson were nominated by Andy Guptill and seconded by Glenn Haley.

Motion passed unanimously.

Article 2: To hear the report of the treasurer, auditor, commissioners, and the fire chief.

Treasurer Fred Lance asked that the meeting accept the treasurer's report as printed in the town report.

Fred Lance read a copy of the auditor's report that was addressed to the commissioners and signed by the auditor, Ed Hiller. The report stated that Ed had conducted an audit of the accounts of Andover Fire District #1 for the year 2020 in accordance with the procedures established by the NH Department of Revenue Administration and that he found the accounts in good order.

Commissioner Andy Guptill gave the commissioners' report. He indicated that the amount to be raised by taxes is down. The repair to the dry hydrants was not completed. Jeff Miller then asked how much it would cost to complete the repairs. Renee Lefebvre indicated it would not cost much because all the parts have been purchased. The fire car was not purchased, but we are still in talks with the Selectmen to obtain the old police cruiser as a fire car.

Chief Renee Lefebvre reported the windows and doors have been purchased and are ready to be installed at the East Station. He indicated that all windows should be replaced. Both stations were closed to the public once COVID began last March, and he is happy to see that they are now able to be used again. Every firefighter has received both shots of the COVID vaccine.

Glenn Haley moved to accept above reports as given. Scott Kidder seconded. All voted in favor.

Article 3: To see if the District will vote to raise and appropriate the sum of \$126,775 as the operating budget of the Andover Fire District with \$29,370 to come from the unassigned fund balance resulting in \$97,406 to be raised by taxes. (That fund balance is composed of the unexpended 2020 operating budget, \$2028 in additional district taxes received, \$600 from the sale of the old fire car and \$11 in bank interest.) The Commissioners and budget committee

recommend this article. Motion to accept made by Glenn Haley and seconded by Andy Guptill. There was no discussion. Motion passed unanimously.

Article 4: To see if the district will vote to raise and appropriate the sum of \$55,000 to be added to the AFD New Truck capital reserve fund previously established. The Commissioners and budget committee recommend this article.

Motion to accept was made by Glenn Haley and seconded by Scott Kidder. There was no discussion, and the motion passed unanimously.

Article 5: To see if the district will vote to raise and appropriate the sum of \$7,500 to be added to the AFD Equipment capital reserve fund previously established. The Commissioners and budget committee recommend this article.

Motion to accept was made by Glenn Haley and seconded by Scott Kidder. There was no discussion, and the article passed unanimously.

Article 6: To transact any other business that may legally come before the meeting.

Jeff Miller moved to allow the Commissioners and/or the Chief to dispose of AFD property as they see fit. Andy Guptill seconded the motion. The motion passed unanimously.

Glenn Haley moved to adjourn the meeting. Scott Kidder seconded it. The meeting voted unanimously to adjourn the meeting at 7:41.

Respectfully submitted,

Brenda Lance

Clerk – Andover Fire Department, District #1

**ANDOVER VILLAGE DISTRICT
2022 WARRANT
State of New Hampshire**

To the inhabitants of the Andover Village District in the County of Merrimack in the State of New Hampshire, qualified to vote in village district affairs are hereby notified and warned of the Annual Meeting to be held as follows:

At the Andover Town Office in the meeting in said district on Monday, the 28th day of March, 2022, at 7:00 p.m. to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting.

ARTICLE 2: To hear the reports of the commissioners, treasurer and auditor.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for two years
Commissioner for three years
Clerk / Treasurer for three years
Moderator for one year

ARTICLE 4: To see if the District will accept the provisions of RSA 31:95-b providing that any Village District at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Commissioners to apply for, accept, and expend, without further action by the district meeting, unanticipated money from a state, federal, or governmental unit or a private source which becomes available during the fiscal year.

ARTICLE 5: To see if the district will vote to accept water rents totaling an estimated \$65,000.00 to be billed quarterly at a gallonage rate with a user fee.

ARTICLE 6: To see if the district will vote to raise and appropriate the sum of \$10,000.00 to be added to the Andover Village District Capital Reserve Account previously established.

ARTICLE 7: To see if the District will vote to accept the budget of \$78,500 as recommended by the Commissioners and presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 8: To transact any further business that may legally come before this meeting.

Given under our hands and seal, this 24th day of February 2022.

COMMISSIONERS OF THE ANDOVER VILLAGE DISTRICT:

Joseph Vercellotti

Toby Locke

ANDOVER VILLAGE DISTRICT
2022 PROPOSED BUDGET

	APPROVED 2021 BUDGET	ACTUAL 2021 BUDGET	PROPOSED 2022 BUDGET
EXPENSES			
COMMISSIONERS SALARY	1500	1000	3000
CLERK/TREASURER SALARY	2500	2500	3000
OFFICE	750	549	750
TELEPHONE	1200	1100	1200
FUEL	3000	2582	3000
ELECTRICITY	3400	3063	3400
CHEMICAL TREATMENT	2500	2425	3000
PLANT OPERATOR	18000	17830	18500
WATER TESTING	2500	2083	2500
MAINTENANCE & REPAIR	35000	12684	33000
INSURANCE	1800	1896	2000
CAPITAL RESERVE DEPOSIT	2000	2000	10000
DAM REGISTRATION	750	750	750
EDUCATION	300	0	300
SYSTEM MAPPING	2500	0	2500
TECHNICIAN	500	500	1000
METER READING	500	500	600
TOTAL	78700	51462	88500
REVENUE			
WATER RENTS	65000	68289	65000
CASH ACCOUNT WITHDRAWAL	13700	0	23500
TOTAL	78700	68289	88500

ANDOVER VILLAGE DISTRICT ANNUAL MEETING MINUTES

March 22, 2021

Moderator Joseph Vercellotti called the meeting to order on March 22, 2021 at 630 p.m. The following is a summary of the annual meeting.

ARTICLE 1: To hear the report of the last annual meeting. The minutes of the September 29, 2020 meeting were read and accepted.

ARTICLE 2: To hear the reports of the commissioners, treasurer and auditor. The commissioners gave a brief summary of the work accomplished in 2020. The treasurers' report was read and accepted. The books were reviewed by Amber Meier and there were no discrepancies.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for two years: The commissioners will search for an additional commissioner.

Commissioner for three years: Lisa Meier nominated Toby Locke; Kurt Meier seconded the nomination and the nomination was accepted.

Moderator for one year: Lisa Meier nominated Joseph Vercellotti; Kurt Meier seconded the nomination and the nomination was accepted.

ARTICLE 4: To see if the district will accept the provisions of RSA 31:95-b providing that any village district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the Commissioners to apply for, accept and expend, without further action by the district meeting, unanticipated money from a state, federal, or other government unit or a private source which becomes available during the fiscal year. Accepted.

ARTICLE 5: To see if the district will vote to accept water rents totaling an estimated \$65,000 to be billed quarterly at a gallonage rate with a user fee. Accepted.

ARTICLE 6: To see if the district will vote to raise and appropriate the sum of \$2,000 to be added to the Andover Village District Capital Reserve Account previously established. Accepted.

ARTICLE 7: To see if the district will accept the budget of \$76,700 as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. Accepted.

ARTICLE 8: To transact any further business that may legally come before this meeting. Bradley Lake level looks good. The dam needs to be shored up this year. SCADA needs to be installed at the treatment plant this year. Train #2 needs to be rebuilt at the treatment plant this year. Commissioner Vercellotti explained the treatment of the towns water and the plant to the public present. Accepted.

There being no further discussion, the meeting was adjourned at 7:10 pm.

Respectfully submitted,

Lisa Meier
Clerk










Northeast Resource Recovery Association

"Partnering to make recycling strong through economic and environmentally sound solutions"

ANDOVER, NH, TOWN OF

CONGRATULATIONS FOR BEING SUCH ACTIVE RECYCLERS!

Below please find information on the positive impact your recycling has had on our environment. The recyclable materials listed below were sent to market to be remanufactured into new products through your non-profit recycling organization, the Northeast Resource Recovery Association.

RECYCLABLE MATERIAL	2021 RECYCLED AMOUNTS	ENVIRONMENTAL IMPACT! Here is <u>only one</u> benefit of recycling materials rather than manufacturing products from virgin resources.
ALUMINUM CANS	4.34 TONS	 You conserved enough energy to power 7.37 homes for a year!
PLASTICS	4.05 TONS	 You saved 160.58 trash bags from ending up in a landfill!
PORTABLE ELECTRONIC DEVICES	6.15 TONS	 You conserved enough energy to fire up 266.17 propane BBQ grills!
GLASS	48.25 TONS	 You conserved the equivalent of 1,326.88 gallons of diesel being consumed!
SCRAP METAL	95.12 TONS	 You conserved enough energy to drive a car 1,049,464.48 miles!
PAPER	80.99 TONS	 You conserved enough energy to charge 33,001,630.45 cell phones!
TIRES	10.17 TONS	 You conserved the equivalent of 4,271.40 pounds of coal being burned!

AVOIDED EMISSIONS



Recycling uses much less energy than making products from virgin resources, and using less energy means fewer greenhouse gases emitted into the atmosphere.

By recycling the materials above, you avoided about **1,087,809.88 tons of carbon dioxide emissions**. This is the equivalent of removing **236,480.41 passenger cars** from the road for an entire year.

**The above data was calculated using the U.S. Environmental Protection Agency's Waste Reduction Model (WARM).

2101 Dover Road, Epsom, NH 03234 | 603.736.4401 | info@nrrarecycles.org | www.nrrarecycles.org | [f /NRRAREcycles](https://www.facebook.com/NRRAREcycles)



NRRA Customer Activity Report: 2021 YTD Andover, NH, Town of

As of 2021-12-22 12:36:56 Eastern Standard Time/EST • Generated by Lindsay Dow • Sorted by Pickup Date (Ascending)

Product Name ↑	Pickup Date	Release #	Net Lbs	Gross/Net Tons	Quantity	Customer Price	Trans. Customer Total	Customer Revenue	Customer Expense
Alum Can-Baled	5/11/2021	384995	8675	4.3375	1	\$0.3800	\$0.0000	\$3,296.5000	\$0.00
Subtotal			8,675.00	4.34	1.00		\$0.0000	\$3,296.50	\$0.00
Bulbs-Bulk	7/14/2021	388191	166	0.083	1	\$0.5800	\$0.0000	\$0.00	\$96.2800
Subtotal			166.00	0.08	1.00		\$0.0000	\$0.00	\$96.28
Bulbs-Compact	7/14/2021	388191	12	0.006	1	\$0.5800	\$0.0000	\$0.00	\$6.9600
Subtotal			12.00	0.01	1.00		\$0.0000	\$0.00	\$6.96
Bulbs-Storage Box	7/14/2021	388191	0	0	5	\$12.0000	\$0.0000	\$0.00	\$60.0000
Subtotal			0.00	-	5.00		\$0.0000	\$0.00	\$60.00
C&D	1/7/2021	381752	8520	4.26	1	\$83.0000	\$0.0000	\$0.00	\$333.5800
	1/28/2021	382451	8180	4.09	1	\$83.0000	\$0.0000	\$0.00	\$339.4700
	2/8/2021	382636	11160	5.58	1	\$83.0000	\$0.0000	\$0.00	\$463.1400
	2/17/2021	382896	11300	5.65	1	\$83.0000	\$0.0000	\$0.00	\$468.9500
	3/1/2021	383303	12240	6.12	1	\$83.0000	\$0.0000	\$0.00	\$507.9600
	3/16/2021	383801	6240	3.12	1	\$83.0000	\$0.0000	\$0.00	\$258.9600
	3/23/2021	383902	7560	3.78	1	\$83.0000	\$0.0000	\$0.00	\$313.7400
	3/30/2021	384164	5800	2.9	1	\$83.0000	\$0.0000	\$0.00	\$240.7000
	4/5/2021	384399	11840	5.92	1	\$83.0000	\$0.0000	\$0.00	\$491.3600
	4/13/2021	384660	6920	3.46	1	\$83.0000	\$0.0000	\$0.00	\$287.1800
	4/20/2021	384891	8240	4.12	1	\$83.0000	\$0.0000	\$0.00	\$341.9600
	4/27/2021	385151	7100	3.55	1	\$83.0000	\$0.0000	\$0.00	\$294.6500
	5/4/2021	385489	7380	3.69	1	\$83.0000	\$0.0000	\$0.00	\$306.2700
	5/6/2021	385654	7500	3.75	1	\$83.0000	\$0.0000	\$0.00	\$311.2500
	5/13/2021	385893	7500	3.75	1	\$83.0000	\$0.0000	\$0.00	\$311.2500
	5/20/2021	386238	9660	4.83	1	\$83.0000	\$0.0000	\$0.00	\$400.8900
	5/20/2021	386227	11840	5.92	1	\$83.0000	\$0.0000	\$0.00	\$491.3600
	6/2/2021	386689	7080	3.54	1	\$83.0000	\$0.0000	\$0.00	\$293.8200

Product Name ↑	Pickup Date	Release #	Net Lbs	Gross/Net Tons	Quantity	Customer Price	Trans. Customer Total	Customer Revenue	Customer Expense
	6/10/2021	387039	7120	3.56	1	\$83.0000	\$0.0000	\$0.0000	\$295.4800
	6/18/2021	387293	8360	4.18	1	\$83.0000	\$0.0000	\$0.0000	\$346.9400
	7/1/2021	387925	7060	3.53	1	\$83.0000	\$0.0000	\$0.0000	\$292.9900
	7/7/2021	387986	7980	3.99	1	\$83.0000	\$0.0000	\$0.0000	\$331.1700
	7/13/2021	388237	9040	4.52	1	\$83.0000	\$0.0000	\$0.0000	\$375.1600
	7/20/2021	388465	10860	5.43	5.43	\$83.0000	-\$210.0000	-\$210.0000	\$450.6900
	7/22/2021	388636	8460	4.23	4.23	\$83.0000	-\$210.0000	-\$210.0000	\$351.0900
	8/3/2021	683025	8840	4.42	4.42	\$83.0000	-\$210.0000	-\$210.0000	\$366.8600
	8/13/2021	684579	7260	3.63	3.63	\$83.0000	-\$210.0000	-\$210.0000	\$301.2900
	8/24/2021	684784	9760	4.88	0	\$83.0000	-\$210.0000	-\$210.0000	\$405.0400
	8/31/2021	685011	8100	4.05	0	\$83.0000	-\$210.0000	-\$210.0000	\$336.1500
	9/8/2021	685187	11200	5.6	0	\$83.0000	-\$210.0000	-\$210.0000	\$464.8000
	9/14/2021	685317	7880	3.94	0	\$83.0000	-\$210.0000	-\$210.0000	\$327.0200
	9/16/2021	685437	6040	3.02	0	\$83.0000	-\$210.0000	-\$210.0000	\$250.6600
	9/21/2021	685479	7040	3.52	0	\$83.0000	-\$210.0000	-\$210.0000	\$292.1600
	9/28/2021	687332	5640	2.82	0	\$83.0000	-\$210.0000	-\$210.0000	\$234.0600
	10/12/2021	689358	8920	4.46	0	\$83.0000	-\$210.0000	-\$210.0000	\$370.1800
	10/19/2021	689518	6580	3.29	0	\$83.0000	-\$210.0000	-\$210.0000	\$273.0700
	10/27/2021	689702	8220	4.11	0	\$83.0000	-\$210.0000	-\$210.0000	\$341.1300
	11/2/2021	689938	8860	4.43	1	\$83.0000	-\$210.0000	-\$210.0000	\$367.6900
	11/11/2021	690224	8680	4.34	1	\$83.0000	-\$210.0000	-\$210.0000	\$360.2200
	11/18/2021	690408	0	0	0	\$83.0000	-\$210.0000	-\$210.0000	
	11/29/2021	690539	8300	4.15	0	\$83.0000	-\$210.0000	-\$210.0000	\$344.4500
Subtotal			336,260.00	168.13	42.71			\$0.00	\$13,954.79
C&D-Mattresses	9/16/2021	685437	0	0	7	\$25.0000	-\$210.0000	-\$210.0000	\$175.0000
	10/19/2021	689518	0	0	6	\$25.0000	-\$210.0000	-\$210.0000	\$150.0000
	11/18/2021	690408	0	0	0	\$25.0000	-\$210.0000	-\$210.0000	
	11/29/2021	690539	0	0	6	\$25.0000	-\$210.0000	-\$210.0000	\$150.0000
Subtotal			0.00	-	19.00			\$0.00	\$475.00
C&D-Trans.	1/7/2021	381752	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	1/28/2021	382451	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	2/8/2021	382636	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	2/17/2021	382896	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	3/1/2021	383303	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	3/16/2021	383801	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	3/23/2021	383902	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	
	3/30/2021	384164	0	0	1	\$0.0000	-\$210.0000	-\$210.0000	

Product Name ↑	Pickup Date	Release #	Net Lbs	Gross/Net Tons	Quantity	Customer Price	Trans. Customer Total	Customer Revenue	Customer Expense
	4/5/2021	384399	0	0	1	\$0.0000	-\$210.0000		
	4/13/2021	384660	0	0	1	\$0.0000	-\$210.0000		
	4/20/2021	384891	0	0	1	\$0.0000	-\$210.0000		
	4/27/2021	385151	0	0	1	\$0.0000	-\$210.0000		
	5/4/2021	385489	0	0	1	\$0.0000	-\$210.0000		
	5/6/2021	385654	0	0	1	\$0.0000	-\$210.0000		
	5/13/2021	385893	0	0	1	\$0.0000	-\$210.0000		
	5/20/2021	386227	0	0	1	\$0.0000	-\$210.0000		
	5/20/2021	386238	0	0	1	\$0.0000	-\$210.0000		
	6/2/2021	386689	0	0	1	\$0.0000	-\$210.0000		
	6/10/2021	387039	0	0	1	\$0.0000	-\$210.0000		
	6/18/2021	387293	0	0	1	\$0.0000	-\$210.0000		
	7/1/2021	387925	0	0	1	\$0.0000	-\$210.0000		
	7/7/2021	387986	0	0	1	\$0.0000	-\$210.0000		
	7/13/2021	388237	0	0	1	\$0.0000	-\$210.0000		
Subtotal			0.00	-	23.00			\$0.00	\$0.00
Electronics - Comm Surcharge	7/14/2021	388191	0	0	6526	\$0.0300	\$0.0000		\$195.7800
Subtotal			0.00	-	6,526.00			\$0.00	\$195.78
Electronics - Flat Screen TV	7/14/2021	388191	684	0.342	1	\$0.1650	\$0.0000		\$112.8600
Subtotal			684.00	0.34	1.00			\$0.00	\$112.85
Electronics - Peripheral Low Grade	7/14/2021	388191	574	0.287	1	\$0.1200	\$0.0000		\$68.8800
Subtotal			574.00	0.29	1.00			\$0.00	\$68.88
Electronics - TV Cathode Ray Tu	7/14/2021	388191	3471	1.7355	1	\$0.1650	-\$195.0000		\$572.7200
	7/14/2021	388191	683	0.3415	1	\$0.2700	\$0.0000		\$184.4100
	7/14/2021	388191	936	0.468	1	\$0.2700	\$0.0000		\$252.7200
Subtotal			5,090.00	2.55	3.00			\$0.00	\$1,009.85
Fibers-Mixed Loose	3/15/2021	383764	19100	9.55	1	\$50.0000	\$0.0000	\$477.5000	
	6/21/2021	387330	19260	9.63	1	\$62.0000	\$0.0000	\$597.0600	
	9/8/2021	685160	17660	8.83	0	\$75.0000	-\$470.0000	\$662.2500	
Subtotal			56,020.00	28.01	2.00			\$1,736.81	\$0.00
Fibers-OCC Baled	7/8/2021	387121	44800	22.4	40	\$135.0000	\$0.0000	\$3,024.0000	

Product Name ↑	Pickup Date	Release #	Net Lbs	Gross/Net Tons	Quantity	Customer Price	Trans. Customer Total	Customer Revenue	Customer Expense
Subtotal			44,800.00	22.40	40.00			\$3,024.00	\$0.00
Fibers-Trans	3/15/2021	383764	0	0	1	\$0.0000	-\$470.0000		
	6/21/2021	387330	0	0	1	\$0.0000	-\$470.0000		
Subtotal			0.00	-	2.00			\$0.00	\$0.00
Freon-Units	6/17/2021	386745	0	0	45	\$9.0000	\$0.0000		\$405.0000
	9/8/2021	685012	0	0	40	\$9.0000	\$0.0000		\$360.0000
	11/4/2021	689706	0	0	44	\$8.0000	\$0.0000		\$352.0000
Subtotal			0.00	-	129.00			\$0.00	\$1,117.00
Glass-PGA	2/5/2021	382557	19300	9.65	1	\$40.0000	\$0.0000		\$386.0000
	2/5/2021	382557	0	0	1	\$45.0000	\$0.0000		\$45.0000
	4/16/2021	384755	19300	9.65	1	\$40.0000	\$0.0000		\$386.0000
	7/2/2021	387789	19300	9.65	1	\$40.0000	\$0.0000		\$386.0000
	7/2/2021	387789	0	0	1	\$45.0000	\$0.0000		\$45.0000
	9/3/2021	685126	19300	9.65	0	\$40.0000	-\$270.0000		\$386.0000
	9/3/2021	685126	0	0	1	\$0.0000	-\$270.0000		
	11/19/2021	690276	0	0	0	\$40.0000	-\$225.0000	\$0.00	\$1,634.00
Subtotal			77,200.00	38.60	6.00			\$0.00	\$1,634.00
Glass-PGA Rental	1/1/2021	378380	0	0	1	\$100.0000	\$0.0000		\$100.0000
	2/1/2021	378381	0	0	1	\$100.0000	\$0.0000		\$100.0000
	3/1/2021	378382	0	0	1	\$100.0000	\$0.0000		\$100.0000
	4/1/2021	378383	0	0	1	\$100.0000	\$0.0000		\$100.0000
	5/1/2021	378384	0	0	1	\$100.0000	\$0.0000		\$100.0000
	6/1/2021	378385	0	0	1	\$100.0000	\$0.0000		\$100.0000
	7/1/2021	378386	0	0	1	\$100.0000	\$0.0000		\$100.0000
	8/1/2021	378387	0	0	1	\$75.0000	\$0.0000		\$75.0000
	9/1/2021	378388	0	0	1	\$100.0000	\$0.0000		\$100.0000
	10/1/2021	689618	0	0	1	\$100.0000	\$0.0000		\$100.0000
	11/1/2021	690354	0	0	1	\$100.0000	\$0.0000		\$100.0000
Subtotal			0.00	-	11.00			\$0.00	\$1,075.00
Glass-PGA-Transportation	2/5/2021	382557	0	0	1	\$0.0000	-\$180.0000		
Subtotal			0.00	-	1.00			\$0.00	\$0.00
Glass-Trans.	4/16/2021	384755	0	0	1	\$0.0000	-\$45.0000		
	4/16/2021	384755	0	0	1	\$0.0000	-\$180.0000		
	7/2/2021	387789	0	0	1	\$0.0000	-\$180.0000		
Subtotal			0.00	-	3.00			\$0.00	\$0.00
Plastic -1-7 Baled	5/11/2021	384995	8110	4.055	1	\$0.0100	\$0.0000	\$81.1000	

Product Name ↑	Pickup Date	Release #	Net Lbs	Gross/Net Tons	Quantity	Customer Price	Trans. Customer Total	Customer Revenue	Customer Expense
Subtotal			8,110.00	4.06	1.00			\$81.10	\$0.00
Scrap-Light Iron	2/3/2021	382452	12580	5.6161	1	\$135.0000	-\$159.1700	\$758.1700	
	3/9/2021	383603	9880	4.4107	1	\$155.0000	-\$161.9000	\$683.6600	
	3/29/2021	383997	12360	5.5179	1	\$135.0000	\$0.0000	\$744.9200	
	4/12/2021	384549	10780	4.8125	1	\$135.0000	\$0.0000	\$649.6900	
	4/29/2021	385102	11460	5.1161	1	\$135.0000	\$0.0000	\$690.6700	
	5/13/2021	385757	8320	3.7143	1	\$155.0000	\$0.0000	\$575.7200	
	5/26/2021	386422	7020	3.1339	1	\$155.0000	\$0.0000	\$485.7500	
	6/14/2021	387049	10620	4.7411	1	\$180.0000	\$0.0000	\$853.4000	
	6/28/2021	387680	9300	4.1518	1	\$180.0000	\$0.0000	\$747.3200	
	7/8/2021	387988	7140	3.1875	1	\$180.0000	\$0.0000	\$573.7500	
	7/22/2021	388463	9580	4.2768	1	\$180.0000	\$0.0000	\$769.8200	
	8/4/2021	683020	7790	3.4777	1	\$180.0000	-\$166.0100	\$625.9900	
	8/19/2021	684649	9580	4.2768	0	\$180.0000	-\$166.0100	\$769.8200	
	9/3/2021	685105	8780	3.9196	0	\$180.0000	-\$166.0100	\$705.5300	
	9/17/2021	685256	12060	5.3839	0	\$170.0000	-\$166.0100	\$915.2600	
	9/30/2021	687333	9660	4.3125	0	\$170.0000	-\$166.0100	\$733.1300	
	10/20/2021	689429	11340	5.0625	0	\$170.0000	-\$166.0100	\$860.6300	
	10/28/2021	689707	8500	3.7946	0	\$180.0000	-\$166.0100	\$683.0300	
	11/11/2021	690140	9900	4.4196	0	\$180.0000	-\$171.4800	\$795.5300	
	11/18/2021	690275	8140	3.6339	0	\$180.0000	-\$171.4800	\$654.1000	
Subtotal			194,790.00	86.96	12.00			\$14,275.89	\$0.00
Scrap-Trans.	3/29/2021	383997	0	0	1	\$0.0000	-\$161.9000		
	4/12/2021	384549	0	0	1	\$0.0000	-\$163.2700		
	4/29/2021	385102	0	0	1	\$0.0000	-\$163.2700		
	5/13/2021	385757	0	0	1	\$0.0000	-\$163.2700		
	5/26/2021	386422	0	0	1	\$0.0000	-\$163.2700		
	6/14/2021	387049	0	0	1	\$0.0000	-\$164.6400		
	6/28/2021	387680	0	0	1	\$0.0000	-\$164.6400		
	7/8/2021	387988	0	0	1	\$166.0100	\$0.0000	\$166.0100	
	7/22/2021	388463	0	0	1	\$166.0100	\$0.0000	\$166.0100	
Subtotal			0.00	-	9.00			\$0.00	\$332.02
Tires-Oversized	7/28/2021	388571	75	0.0375	1	\$35.0000	\$0.0000	\$0.0000	\$35.0000
Subtotal			75.00	0.04	1.00			\$0.00	\$35.00
Tires-Passenger	3/25/2021	384094	2075	1.0375	83	\$2.2500	\$0.0000	\$0.0000	\$186.7500
	4/14/2021	384658	2200	1.1	88	\$2.2500	\$0.0000	\$0.0000	\$198.0000
	5/5/2021	385318	3075	1.5375	123	\$2.2500	\$0.0000	\$0.0000	\$276.7500

Product Name ↑	Pickup Date	Release #	Net Lbs	Gross/Net Tons	Quantity	Customer Price	Trans. Customer Total	Customer Revenue	Customer Expense
	6/9/2021	386686	2750	1.375	110	\$2.2500	\$0.0000		\$247.5000
	7/28/2021	388571	3550	1.775	142	\$2.2500	\$0.0000		\$319.5000
	8/27/2021	684785	3700	1.85	148	\$2.2500	\$0.0000		\$333.0000
	11/11/2021	689703	2650	1.325	106	\$2.2500	\$0.0000		\$238.5000
Subtotal			20,000.00	10.00	800.00			\$0.00	\$1,800.00
Tires-Truck	3/25/2021	384094	90	0.045	2	\$12.5000	\$0.0000		\$25.0000
	6/9/2021	386686	45	0.0225	1	\$12.5000	\$0.0000		\$12.5000
	7/28/2021	388571	135	0.0675	3	\$12.5000	\$0.0000		\$37.5000
Subtotal			270.00	0.14	6.00			\$0.00	\$75.00
Final Total All Categories	151		752,726.00	365.93	7,646.71			\$22,414.30	\$22,048.42

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Lakes Region Planning Commission

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**FY21 Annual Report
 Town of Andover**



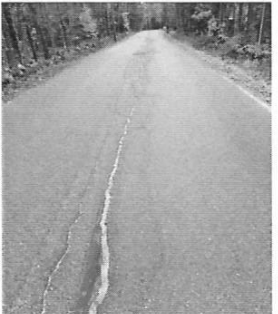
The Lakes Region Planning Commission is a voluntary organization of 30 communities within one of the nine state regional planning areas established under RSA 36:45. The LRPC plans at the local, regional, and statewide levels and is an essential conduit for federal funding. LRPC provides important cost-saving local services such as presented below and coordinates transportation, land use, economic development, and environmental planning at the regional level.


The LRPC provides a forum for communities to share information and services from model ordinances and joint purchasing to solid waste districts and watershed management plans, and serves as a resource to support and enhance local planning and regional collaboration. Membership provides access to this wide range of services and resources, including:

- Master Plans, Capital Improvement Plans, and Hazard Mitigation Plans
- Land Use Regulations and Ordinances
- Zoning and Site Plan Regulations
- Developments of Regional Impact Review
- Circuit Rider Assistance to Planning & Zoning Boards
- Economic Development Assistance
- Grant Writing & Administration
- GIS Mapping
- Data Collection & Analysis
- Transportation, Land Use, and Watershed Management Planning.

The following table includes highlights of services and activities performed for or within Andover during FY21, as well as regional initiatives and projects that benefit multiple member communities.

Local Services & Activities

<p>Planning & Land Use Books</p>	<ul style="list-style-type: none"> • Ordered and distributed annual <i>New Hampshire Planning and Land Use Regulation</i> books for members for a Group Discount of \$82.50 per book as part of a regional bulk purchase. TOWN COST for 1 book = \$10.50 TOWN SAVINGS = \$82.50
<p>Household Hazardous Waste (HHW)</p>	<ul style="list-style-type: none"> • Coordinated our 35th Annual Household Hazardous Waste collection across 8 locations for residents in July and August to reach the maximum number of households. Andover was one of 24 participating member communities. 39 tons or 77,994 pounds of household hazardous waste were collected and safely disposed of. • The NEXT ANNUAL COLLECTIONS are scheduled for July 30, 2022 and August 6, 2022.
<p>Road Surface Management System (RSMS) Project</p>	<ul style="list-style-type: none"> • Contracted by the Town to conduct a road inventory providing a 10-year forecast blueprint for local road improvements. The completed project deliverables included a final report, scalable PDFs of maps, 10-year table of Repairs by Year with analysis and detailed report, Paved Data Segments spreadsheet, and ArcGIS source data shapefile. <div style="display: flex; justify-content: space-around; align-items: center;">    </div>

<p>General and Technical Assistance</p>	<ul style="list-style-type: none"> • Fulfilled Conservation Commission mapping request. • Researched and responded to Town question about determining width of a road. • Corresponded with Planning Board and received feedback regarding Zoning map for new Village District boundaries; made adjustments to data, incorporated changes, and sent revised printed map.
<p>Transportation</p>	<ul style="list-style-type: none"> • Conducted traffic counts at 10 locations within Andover as requested by the NH Department of Transportation.
<p>Award Presentation</p>	<ul style="list-style-type: none"> • Andover resident John Cotton, known as "Mr. Geology" and the person for whom the famed "Cotton maps" are named, was presented with The Kim Ayers Award on November 9, 2021 at his residence by LRPC Chair John Ayer (<i>pictured right</i>) and Executive Director Jeff Hayes (<i>pictured left</i>). <p>Because no traditional annual meeting was held in 2021 due to the pandemic, LRPC's Executive Board voted to award the honor to Mr. Cotton.</p> <p>John is a retired geologist from the US Geological Survey, former NH Department of Environmental Services employee, and former LRPC Commissioner.</p>  <p>Created in 1987 by the Executive Board in memory of Benjamin Kimball Ayers, Jr. of Moultonborough as an annual lifetime environmental award, it was later opened up for nomination by the public.</p>

Regional Services & Activities

- Reviewed 5 Developments of Regional Impact for the Planning or Zoning Boards in Ashland, Effingham, Holderness, Moultonborough, and New Hampton pursuant to RSA 36:54.
- Reviewed 14 Intergovernmental Review Process (IRP) notices from the state planning office as public notification to regional planning commissions of all projects in the region intended to receive federal financial support.
- In process of conducting Regional Housing Needs Assessment with December 2022 scheduled completion date.
- Provided Targeted Block Grant Technical Land Use Planning Assistance to member Planning and Zoning Boards.
- NH Geodata Portal project to create better access to UNH's GIS mapping system. Maintained system administration of regional ArcGIS Online mapping and associated applications to meet community and regional needs.
- **Pemigewasset River Local Advisory Committee** (PRLAC). Provided organizational support including planning and preparation for 10 meetings, distribution of meeting materials, and maintenance of membership list. Provided financial update to the committee and led discussion of methods for increasing membership. Explored options for updating the 2013 Pemi River Corridor Management Plan and presented information about a Water Quality Planning 604(b) Grant opportunity for funding the plan update.

- **Winnisquam Watershed Management Plan.** Worked with Winnisquam Watershed Network and several town planners to acquire EPA funding to hire a consultant to assist with a watershed plan. Acquired seed funding from the NHDES 604(b) grant program to help organize stakeholders and solidify town planner support for the effort.
- Bulk ordered and distributed 356 *NH Planning and Land Use Regulation* books for a Group Discount of \$82.50 per book. TOTAL SPENT by 26 Member Communities = \$3,846 | TOTAL SAVED by 26 Members = \$29,262
- **2021 Household Hazardous Waste Collection BY THE NUMBERS:**
35 years of regional collections | 24 participating communities | 8 collection sites | 5 HHW Coordinators meetings | ~80 local workers & volunteers | 1,721 households | 25,000 feet or 4.5 miles of fluorescent tubing | 77,994 pounds or 39 tons of household hazardous waste safely removed and disposed of from our region.

Community Outreach & Education

- Direct outreach to 20 member communities about automatic Coronavirus Local Fiscal Recovery Funds (CLFRF) allocated for distribution by the State to all non-metropolitan towns and cities, but would automatically be forfeited if not applied for by the deadline. Provided dollar amounts, documentation, and application links.
- Designed new Commissioner Handbook with new content and features including hyperlinked Table of Contents. Distributed PDF copies directly to all Commissioners and posted on our website as a downloadable PDF.
- Produced three Transportation Newsletters and emailed to member municipalities outlining the transportation planning process and funding opportunities in the region.
- Convened 5 regular Commission Meetings, plus one informational meeting, with guest speakers on the topics of:
 - Hazard Mitigation Assistance Programs
 - Accessory Dwelling Units (ADUs)
 - The Nature Economy
 - Short-Term Rentals (STRs)
 - Communities and Consequences II – Rebalancing NH’s Human Ecology
 - Housing Ordinances & Cost Summary
 - Floodplain Management Basics
 - LCHIP Projects & Funding in the Lakes Region
 - The Future of Broadband in the Lakes Region and How To Get There

Economic Development

- **Comprehensive Economic Development Strategy (CEDS).** Began the update of the region’s 2013 plan.
- **Community Development Block Grants (CDBG)**
CDBG | *Makers Mill Project.* Provided an assortment of grant writing and administration services on behalf of the Town of Wolfeboro for Makers Mill, a Community Makerspace, Vocation Hub, and Business Incubator conceived and developed by the non-profit G.A.L.A. to serve the Lakes Region. LRPC was awarded intermediary business development grant funds to complete final design and engineering for the project and apply for additional construction funds. The nearly-completed construction project is scheduled for initial opening in summer of 2022.
CDBG | *Microenterprise COVID-19.* Provided grant writing assistance to Grafton County resulting in the County’s award of \$421,365 on behalf of three non-profit organizations: Belknap Economic Development Council (BEDC), Women’s Rural Enterprise Network (WREN), and Northern Community Investment Corporation (NCIC). LRPC is contracted by Grafton County to administer the funding award that will provide grants to 108 low and moderate-income micro-business owners and others impacted by the pandemic in three of the four counties within our region: Belknap, Carroll, and Grafton.
CDBG | *Microenterprise Technical Assistance.* Provided grant writing assistance to Grafton County resulting in the County’s award of \$394,865 on behalf of BEDC, WREN, and NCIC in Belknap, Carroll, and Grafton counties. LRPC is contracted by Grafton County to administer the funding award that will provide entrepreneurial training and technical assistance to low and moderate-income micro-business owners and others who are planning to start micro-businesses.
- **Northern Border Regional Commission (NBRC) Grant Administration.** As the designated Local Development District (LDD) for NBRC, continued to provide services, including grant writing and administration, for 12 active grant projects within 10 member communities.

- **Lakes Region Facility.** Provided a range of planning and project management services to the state's Lakeshore Redevelopment Commission in support of the redevelopment of the all but abandoned 200-plus acre former state school property along Rt. 106 in Laconia before it was defunded by the Governor's office. LRPC acted as grants manager and applied for several grants including a successful \$1 million Northern Border Regional Commission grant to develop basic infrastructure on the front 5 acres.

Transportation

- **LRPC Transportation Technical Advisory Committee (TAC).** Coordinated communication and activities and provided staffing support for the TAC which met 8 times during FY21 to drive community participation and local involvement in regional transportation planning and project development. This included meeting logistics, minutes, press releases, posting documents on LRPC's website, tracking member appointments and term expirations, and other administrative functions. Guest speakers included state and federal legislators who discussed transportation infrastructure funding.
- **Bicycle and Pedestrian Planning.** Partially completed the update to the region's 2012 bike/ped plan.
- **Shovel-Ready Infrastructure Project List.** Reached out to all 30 member communities to compile a list of shovel-ready transportation-related infrastructure projects in the region.
- **Transportation Improvements.** Facilitated the TAC's review and scoring of project proposals for the state Ten Year Plan (TYP), the Regional Transportation Improvement Program (RTIP), and the Transportation Alternatives Program (TAP). Sent the TAC's final recommendations to the LRPC Executive Board for review then submitted the top-ranked proposals.
- **Data Collection & Analysis.** Continued to provide transportation field data collection services in several communities using the latest SADES (Statewide Asset Data Exchange System) protocol. LRPC Transportation Staff collaborated with colleagues from other regional planning commissions to develop strategies and protocols for Unpaved Road Assessment. Contracted with 9 member communities to complete Road Surface Management System (RSMS), Culverts and Closed Drainage Systems (CCDS), and Stream Crossing Assessments, which include data collection, mapping, and final reports for each project.
- **USDA Community Facilities Disaster Technical Assistance & Training Grant for Streetscaping.** Applied for and awarded supplemental transportation planning grant funds from the USDA to help assist communities with sidewalk and Complete Streets planning. LRPC expects to provide planning resources and follow through with communities on implementation funding.
- **Regional Coordinating Councils.** Continued coordination with RCC and Mid-State RCC Mobility Manager to complete update to Coordinated Transit Plan, improving data about the transit-dependent populations in the region, along with how to communicate this information to decision-makers.
- **Traffic Counts.** Conducted 153 traffic counts throughout the region to determine road capacity issues. Developed protocols to ensure appropriate coordination while maintaining distance during the pandemic.

The LRPC is a participation-based organization where Commissioners have final say on the annual budget and can determine what services the organization provides. • Andover's representatives to the LRPC during FY21 were:

Commissioners (entitled to 2): *Vacant*

Alternates: Vacant

Transportation Technical Advisory Committee: *Vacant*

Alternate: Vacant

Respectfully submitted,

Jeffrey R. Hayes Executive Director

ALEXANDRIA • ANDOVER • ASHLAND • BARNSTEAD • BELMONT • BRIDGEWATER • BRISTOL • CENTER HARBOR • DANBURY • EFFINGHAM
FRANKLIN • FREEDOM • GILFORD • GILMANTON • HEBRON • HILL • HOLDERNESS • LACONIA • MEREDITH • MOULTONBOROUGH
NEW HAMPTON • NORTHFIELD • OSSIPEE • PLYMOUTH • SANBORNTON • SANDWICH • TAMWORTH • TILTON • TUFTONBORO • WOLFEBORO

NEW LONDON HOSPITAL

We entered the past year still navigating the challenges of the COVID-19 pandemic. Hope began to emerge with the arrival of a vaccine and the return of some familiarities and customs that make our communities thrive with personality. At New London Hospital (NLH) and Newport Health Center, our mission to provide safe and quality care never wavered. We delivered dedicated patient care and strategically planned for a healthier future.

Vaccine

Our first priority in 2021 was the health and safety of our patients and staff, which meant we needed to vaccinate as much of the community population as possible against COVID-19. This was a monumental effort, and in conjunction with the New Hampshire Department of Health and Human Services (NH DHHS) and our partners within the Dartmouth-Hitchcock Health (D-HH) System, we were able to achieve our goal.

Our role as a health care institution in our community is to provide a safe and effective environment to care for our patients. In August, the D-HH system collectively made the decision to make vaccination a requirement for employment at all our member locations. As the Delta variant again increases cases in our region, we know this was a necessary measure and one which was in the best interest of our staff and patients.

Care and Staffing

Heading into the spring and summer, some notable trends started to emerge that began to challenge our flow of operations. We started seeing a high increase in patient volumes in our emergency department and primary care offices. Our patient volumes in 2020 were quite low as a result of the nation's shutdown, but even as the country began a return to normalcy in early 2021, our patients were still hesitant to seek the preventative care they needed. This delay in care means we are seeing more and sicker patients.

Compounding our challenges was the staffing shortage in health care workers—not only in our region—but throughout the state and the nation. During the height of the pandemic, many workers left the field and have been slow to return. We experienced a 40 percent reduction in our nursing staff alone at NLH. While it has not negatively impacted our ability to care for our patients, it has forced our teams to make necessary adjustments. Our staff demonstrated incredible support for each other by crossing departmental lines and working in teams. This characterizes the commitment to care that is central to NLH's values.

Recognition

Once again, the NLH Radiology Department was redesignated a Diagnostic Imaging Center of Excellence™ (DICOE) by the American College of Radiology (ACR). NLH remains the only hospital in New Hampshire to achieve the DICOE. This distinction was first awarded to NLH in 2014 and again in 2017. The DICOE program represents the pinnacle of medical imaging care, and designation is an achievement that goes beyond accreditation to recognize best-quality imaging practices and diagnostic care.

We are also pleased to share that Dartmouth-Hitchcock (D-H) Orthopaedics at NLH was named by GE as one of the company's national Centers of Excellence for total hip and knee replacement surgery. NLH joins an exclusive list that includes Northwestern Medical Center in Chicago and the Hospital for Special Surgery in New York. Selection as a GE Center of Excellence demonstrates that NLH not only offers the

convenience of a community hospital, but also delivers excellence in complicated procedures, including joint replacement.

Financial Performance

As we anticipated at the end of last year, NLH suffered significant financial losses as we closed out our fiscal year on June 30. However, we were pleased to see our numbers improving during the last several months. We are optimistic that various improvement plans and the launch of Express Care will contribute to sustaining this positive trajectory.

Express Care

Wrapping up 2021, we were thrilled to open our new Express Care at NLH designed to treat conditions such as sprains, skin rashes, tick bites, minor cuts and lacerations, colds and certain infections. The service is for patients ages two and older and is open seven days a week (no appointments required). Please check our website for more information, including hours of operation. The address is:

www.newlondonhospital.org/expresscare

We are grateful for the demonstrable and ongoing support of our community members, and wish you and yours a healthy and happy New Year.

Warmly,

M. Tom Manion
President and CEO

Douglas W. Lyon
Chair, Board of Trustees

To receive the latest NLH updates, please visit www.newlondonhospital.org/about and click on "Subscribe to eNews Updates."

AUSBON SARGENT LAND PRESERVATION TRUST

2021 Annual Report for the Town of Andover

The mission of the Ausbon Sargent Land Preservation Trust (Ausbon Sargent) is to protect the rural landscape of the twelve towns of the Mt. Kearsarge/Ragged/Lake Sunapee region. This area includes the towns of Andover, Bradford, Danbury, Goshen, Grantham, New London, Newbury, Springfield, Sunapee, Sutton, Warner and Wilmot. Since our founding in 1987, Ausbon Sargent has completed 163 projects and protected 13,141 acres – including sixteen working farms and over eight miles of lake frontage. All of these conservation lands provide for some public benefit and two-thirds of these properties offer public access.

Quality of life is very important to the residents of New Hampshire and the state consistently ranks in the top ten as one of the best places to live in the United States. Contributing to this ranking are our clean water, scenic places and our opportunities for outdoor recreation. Open spaces also contribute significantly to the economic well-being of the State and our communities.

Ausbon Sargent has kept busy with the completion of four projects, three of which are now owned by the land trust. These projects represent just over 60 acres in the towns of New London and Grantham.

Because lingering threats of the Covid-19 pandemic were still present in 2021, the land trust found ways to engage members, friends and volunteers throughout the year, keeping safety in mind. Our traditional Progressive Dinner was held with a twist: it was a “DIY” dinner where each “ticket” included ingredients to prepare a meal at home food from six local farms and businesses. The number of participants at hikes was limited and social distancing was encouraged. We held snowshoe hikes in Sunapee at the Webb Forest, and New London, and offered a winter/snowshoe version of our “DIY” hiking challenge. We held hikes in the spring through the summer in Wilmot, and Sutton, and at the Mountain Brook Forest Preserve in Andover. This year’s Dragonfly Hike was held in Warner. An Earth Day 2021 hiking challenge was created for those who wanted another set of hikes to explore on their own. Volunteers signed up to remove debris from the Two Brook Woods property and students from Colby-Sawyer College helped do the same at the Messer Farm Expansion property, both in New London. Volunteers also got together to install nesting boxes on the Messer Farm property to not only flag the property boundary lines, but also to provide shelter for native birds. On the more artistic side of things, an event at the Esther Currier Wildlife Management Area at Low Plain featured local artist, Ron Brown, who let us witness his talents while “painting the pond.” Ausbon Sargent also collaborated with the Center for the Arts on the annual “Naturally New England” art show in Sunapee Harbor, which raised funds for both organizations through the sale of local art.

In September, a celebration was held at the Messer Farm property to thank those who supported the project. Property tours featuring the flower and vegetable gardens, and the field and forest edge were given. In September, we held our volunteer appreciation party at The Fells in Newbury, beneath their beautiful pavilion.

Ausbon Sargent is thankful to have the assistance of over 200 volunteers who help with easement monitoring, committee support, and clerical work. If you would like to join us in our work to protect these special places, there are many ways to get involved: you could become a conservation easement donor, volunteer your time to the organization, encourage the town officials throughout our 12-town region to conserve our rural character by supporting land conservation, and if you are not already, you can become a member of Ausbon Sargent.

Our website (www.ausbonsargent.org) indicates which of the land trust’s protected properties have trails open to the public for hiking, cross-country skiing and snowshoeing, and includes trail maps, printable hiking challenges, and driving directions. Be sure to look under the heading “Connect with the Land” for these details. For information on all of Ausbon Sargent’s protected properties, please visit our website and join our email list. Find us on Instagram, and be sure to “Like” us on Facebook!

It has always been a pleasure to work with the Town of Andover Conservation Commission. We look forward to future events, collaborations and land projects with you!

Respectfully submitted,

Deborah L. Stanley
Executive Director

Board of Trustees

<i>Lisa Andrews</i>	<i>Deborah Lang</i>
<i>Aimee Ayers</i>	<i>Jim Owers</i>
<i>Laurie DiClerico</i>	<i>Mike Quinn</i>
<i>Susan Ellison</i>	<i>Diane Robbins</i>
<i>Ginny Gwynn</i>	<i>Steve Root</i>
<i>Jeff Hollinger</i>	<i>Bob Zeller</i>

Staff

Executive Director
Land Protection Specialist
Stewardship Manager
Operations Manager
Development and Communications Coordinator
Bookkeeper

Deborah Stanley
Andy Deegan
Anne Payeur
Sue Ellen Andrews
Kristy Heath
Patsy Steverson



Twin Rivers Interfaith Food Pantry



Our heartfelt thanks to ALL who have been supporting the Pantry's efforts with financial donations, food donations, volunteer time, change in the jar at JJ's, encouraging words, plastic bags, aluminum cans for our recycling efforts, and SO much more! Together we are nourishing communities today for a healthier tomorrow!

Twin Rivers Interfaith Food Pantry provides nonperishable food items, fresh produce, frozen meat, dairy, and baked goods to those in need of assistance. After many, many months of pre-packing boxes and delivering them out to waiting vehicles due to the pandemic, the Pantry reopened in June for inside shopping. Masks are required, and we require that folks use our hand-sanitizing stations on the way in and on the way out.

Service hours are 9:00am to 11:00am on Tuesdays and Thursdays, and 5:00pm to 7:00pm on Wednesdays. To initially register to receive food, we ask for contact information, a photo ID, and verbal verification of income for all household members. The Pantry no longer has a requirement for residency in any particular community. There is also no longer a limit of one visit per month – people are welcome to come when they need food. The Pantry is located in the lower level of 2 Central Street in Franklin, the building right on the stoplight across from Benson Auto. Our entrance is off the parking lot behind the building.

Twin Rivers is set up inside to resemble a small grocery store. During our service hours, a volunteer greets people in the parking lot, takes names, and distributes numbers. For new

shoppers, the volunteer provide a brief registration form to be completed while waiting. People wait in their vehicles until it is their turn. Once inside, registration is completed. A volunteer directs each shopper on through the Pantry with a grocery cart. Folks choose the items they need and know they will use. The quantity of food available at each visit is based on household size.

Our generous supporters have enabled us to make several significant additions to our inventory! We now purchase half-gallons of farm-fresh milk from Contoocook Creamery weekly, and we are committed to increasing our inventory of fresh produce and personal hygiene items/toilet paper. These are such welcome additions to our inventory and truly appreciated by our shoppers.

We serve an average of 300 households comprised of over 800 individuals each month. Our food comes from the New Hampshire Food Bank and its Fresh Rescue program partners, USDA commodities, individual donations, food drives, and grocery store/farm purchases. During 2021, a total of 319,000 pounds of food passed through our doors, the equivalent of 265,800 meals!

We are always seeking volunteers to assist during our service hours and during non-service hours to help with a wide variety of important tasks. Consider helping out for a few hours a week, a month, or whatever works for you! Grab a friend and make a difference!

We welcome financial donations and donations of unopened and unexpired nonperishable food items and personal hygiene/cleaning items. During the growing season, we will welcome your surplus vegetable or flower harvest (OR, you can plant a few rows just for the Pantry right from the start!). We recycle aluminum cans as an ongoing fundraiser, and we always need grocery bags – plastic, paper, reusable. Thank you for your help!!

Please contact our Director, Alison, with any questions – call (603) 934 -2662 or email her at info.twinrivers@gmail.com. Our mailing address is 2 Central Street, Unit C, Franklin, NH 03235.

Respectfully submitted,
Board of Directors
Twin Rivers Interfaith Food Pantry



**TWIN RIVERS
INTERFAITH FOOD PANTRY**

	# Households	# Individuals	# Elderly 60 & Over	# Children 18 & Under
Andover				
January 2021	8	14	4	3
February 2021	1	1	1	0
March 2021	7	18	2	0
April 2021	4	5	1	0
May 2021	7	18	2	6
June 2021	10	30	6	10
July 2021	6	10	5	0
August 2021	4	6	3	0
September 2021	8	19	1	7
October 2021	7	13	4	3
November 2021	6	13	5	3
December 2021	9	19	4	6
2021 Total	77	166	38	38
June - December Total	50	110	28	29
June - December Monthly Average	7	16	4	4
% of 2021 Pantry Total	2.8%	2.2%	2.4%	2.1%
% of June - Dec. Pantry Total	2.6%	2.2%	2.5%	2.6%

The Pantry re-opened for normal operations in June 2021, allowing shoppers to resume making their own product selections. From January to May pre-packaged boxes of food were distributed.

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION

RESIDENT BIRTH REPORT

01/01/2021-12/31/2021

--ANDOVER--

Child's Name	Birth Date	Birth Place	Father's/Partner's Name	Mother's Name
WARDELL, LUCY ANN	01/07/2021	ANDOVER,NH	WARDELL, CHRISTOPHER	WARDELL, KATHRYN
BOLDUC, RHETT WILLIAM	01/20/2021	CONCORD,NH	BOLDUC, STEVEN	DUQUETTE, TAYLOR
KENNEDY-HOLDCROFT, FLYNN WILDER	01/22/2021	CONCORD,NH	HOLDCROFT, LINDSAY	KENNEDY, MARGARET
SMITH, HANNAH MAE	02/05/2021	CONCORD,NH	SMITH, JUSTIN	SMITH, HEATHER
MURPHY, HANNAH JANE	02/16/2021	CONCORD,NH	MURPHY, SKYLAR	MURPHY, AMANDA
AMROL, WESTON RICHARD	03/09/2021	CONCORD,NH	AMROL, CODY	HALVORSEN, BRITNI
DAWALGA, BERETTA PERLUPO	06/01/2021	CONCORD,NH	DAWALGA, JUSTIN	DAWALGA, MIRANDA
COTNOIR III, RICHARD ALLEN	08/02/2021	LEBANON,NH	COTNOIR II, RICHARD	COTNOIR, LISA
HILTON, HARPER JOY	08/12/2021	LEBANON,NH	HILTON, THOMAS	HILTON, KELLI
JONES, STELLA MOON	08/22/2021	LEBANON,NH	JONES, CHRISTOPHER	SIMON, STACEY
FARRELL, OLIVIA SAGE	09/16/2021	LEBANON,NH	FARRELL, CHRISTOPHER	FARRELL, KRISTEN
ALLEN, OPIE PATRICK	09/22/2021	CONCORD,NH	ALLEN, WILLIAM	DONALDSON, MARGARET
BROSEKER, ASPYN ADRIEL	09/27/2021	ANDOVER,NH	BROSEKER, BRANDON	BROSEKER, BRITNI
JONES, MARLENA GRACE	11/05/2021	LEBANON,NH	JONES, CHRISTOPHER	JONES, LINDSAY
D'AMOUR, CASHTON ALAN	11/30/2021	CONCORD,NH	D'AMOUR, DEREK	D'AMOUR, STEPHANIE

Total number of records 15

2/16/2022

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION

Page 1 of 1

RESIDENT MARRIAGE REPORT

01/01/2021 - 12/31/2021

-- ANDOVER --

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
TAYLOR, THOMAS M ANDOVER, NH	BAKER, TARA A ANDOVER, NH	ANDOVER	ANDOVER	05/01/2021
COLLINS, MARY P NEW LONDON, NH	BEZON, DANNY ANDOVER, NH	NEW LONDON	ANDOVER	05/02/2021
HUNGAHUNGA, APOLLO P WAIROA , NEW ZEALAND	SOUTHWORTH, STORY H ANDOVER, NH	WILMOT	ANDOVER	08/27/2021
BRALEY, TIMOTHY J ANDOVER, NH	WILSON, MORGAN L ANDOVER, NH	WILMOT	ANDOVER	08/28/2021
THEBERGE, NICHOLAS B ANDOVER, NH	KLEPPER, NAOMI L ANDOVER, NH	CONCORD	MIRROR LAKE	09/25/2021

Total number of records 5

02/16/2022

DEPARTMENT OF STATE
DIVISION OF VITAL RECORDS ADMINISTRATION

Page 1 of 1



RESIDENT DEATH REPORT
01/01/2021 - 12/31/2021
--ANDOVER, NH --

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
CORLISS, JANET N	01/02/2021	NEW LONDON	NEWCOMB, EDWARD	PRESTON, RHODORA	N
MILLER, LILA E	01/25/2021	EAST ANDOVER	STEWART SR, ROBERT	FORD, LILLIAN	N
DOE, RALPH DONALD	03/05/2021	ANDOVER	DOE, RALPH	PAGE, SIBYL	Y
DAVIS, ROBERT LEROY	04/09/2021	ANDOVER	DAVIS, VERNON	NEAL, LEOLA	Y
HAUSER, JENNIFER ANN	04/22/2021	ANDOVER	HAUSER, FREDERICK	RUTKOWSKI, JOYCE	N
LAMOS, MAURINE C	06/09/2021	EAST ANDOVER	THISSELL, MAURICE	DAVIS, MARJORY	N
PILBIN, DIANE	06/16/2021	FRANKLIN	JONES, ROBERT	BOWTELL, MARION	N
LAMOS, BRENT JOHN	06/25/2021	KEENE	LAMOS, RICHARD	THISSELL, MAURINE	N
HANNA, DEBORAH LEE	07/19/2021	FRANKLIN	MCKENNA, LEO	BILODEAU, CONSTANCE	N
MEMMOLO, CYNTHIA L	09/02/2021	LEBANON	ROBERTS, FRANK	DOUGLASS, ANNA	N
COOLIDGE, DANIEL SCOTT	09/03/2021	ANDOVER	COOLIDGE, JOHN	ARNOLD, MARY	N
BARTON, BARBARA ANN	09/06/2021	KEENE	TILTON, ROBERT	HILL, MARGARET	N
SWEET, RICHARD CHARLES	10/04/2021	ANDOVER	SWEET, RICHARD	CASSELL, LAUREL	N
ANDRUS, MICHAEL ROY	11/05/2021	MANCHESTER	ANDRUS, MAX	MERRILL, FLORENCE	Y
DELANEY, FRANCES V	11/09/2021	CONCORD	LITCHFIELD, CLARENCE	MORTLAND, EMILY	N

Total number of records 15

Town of Andover

Holiday Schedule for Year 2022

The following days will be holidays for All Town Employees during 2022

New Year's Day	Monday	January 2
Martin Luther King Jr.	Monday	January 17
President's Day	Monday	February 21
Memorial Day	Monday	May 30
Independence Day	Monday	July 4
Labor Day	Monday	September 5
Columbus Day (TC/TX Open)	Monday	October 10
Thanksgiving Day	Thursday	November 24
Day after Thanksgiving	Friday	November 25
Christmas Day	Monday	December 26

