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1990

Bedford, New Hampshire

town and school district 1990 annual reports



"Whatever a Town is - the People make it so."

Town Meeting Calendar

School District Meeting Wednesday March 7, 1991 7:00 p.m. McKelvie School

Budgetary Town Meeting Saturday, March 9, 1991 9:00 a.m. McKelvie School

Town and School District Elections Tuesday March 12, 1991 7:00 a.m. to 7:00 p.m. McKelvie School

STATE ELECTED OFFICIALS

1991

Governor Judd Gregg

United States Senators
Warren Rudman & Robert Smith

United States Representatives
William Zeff & Richard Swett

Governor's Executive Councilor
Earl Rinker

State Senator
Sheila Roberge

Representatives to the General Court
Dorothy Bowers (1992)
Maurice Goulet (1992)
Dana Kelley (1992)
Barbara A. Upton (1992)

TOWN ELECTED OFFICIALS

COUNCILORS

John Miville, Chairman	1991
James Dias	1991
Eugene Van Loan	1991
Paul Goldberg	1992
Paul Anderson	1992
Edward Moran	1993
Richard Stonner	1993

TOWN CLERK AND TAX COLLECTOR

Edith P. Schmidtchen	1993
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TREASURER

George T. Wiggin, Jr.	1991
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MODERATOR

Earl G. Legacy	1993
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SUPERVISORS OF THE CHECKLIST

Betty Folsom, Chairman	1994
Beatrice Miller	1992
Doris P. Spurway	1996

TRUSTEES OF THE TRUST FUNDS

Willard Varney, Chairman	1992
H. Richard Spurway	1991
Philip Osberg	1993

LIBRARY TRUSTEES

George J. Fournier	1992
Patricia Holland	1991
James Scotland, Jr.	1993

ATTENTION!

The Bedford School District Meeting is on

Thursday, March 7, 1991
at 7:30 p.m. at Mckelvie
Middle School.

The day of the week and time of the meeting in the annual report were incorrectly printed. We apologize for any inconvenience.

ANNUAL REPORTS

of the

TOWN COUNCIL and TOWN MANAGER

and

OTHER OFFICERS and OFFICIALS

of the

TOWN OF BEDFORD, NEW HAMPSHIRE

of

TOWN AFFAIRS for the Year Ending December 31, 1990

and

SCHOOL AFFAIRS for the Year Ending June 30, 1990



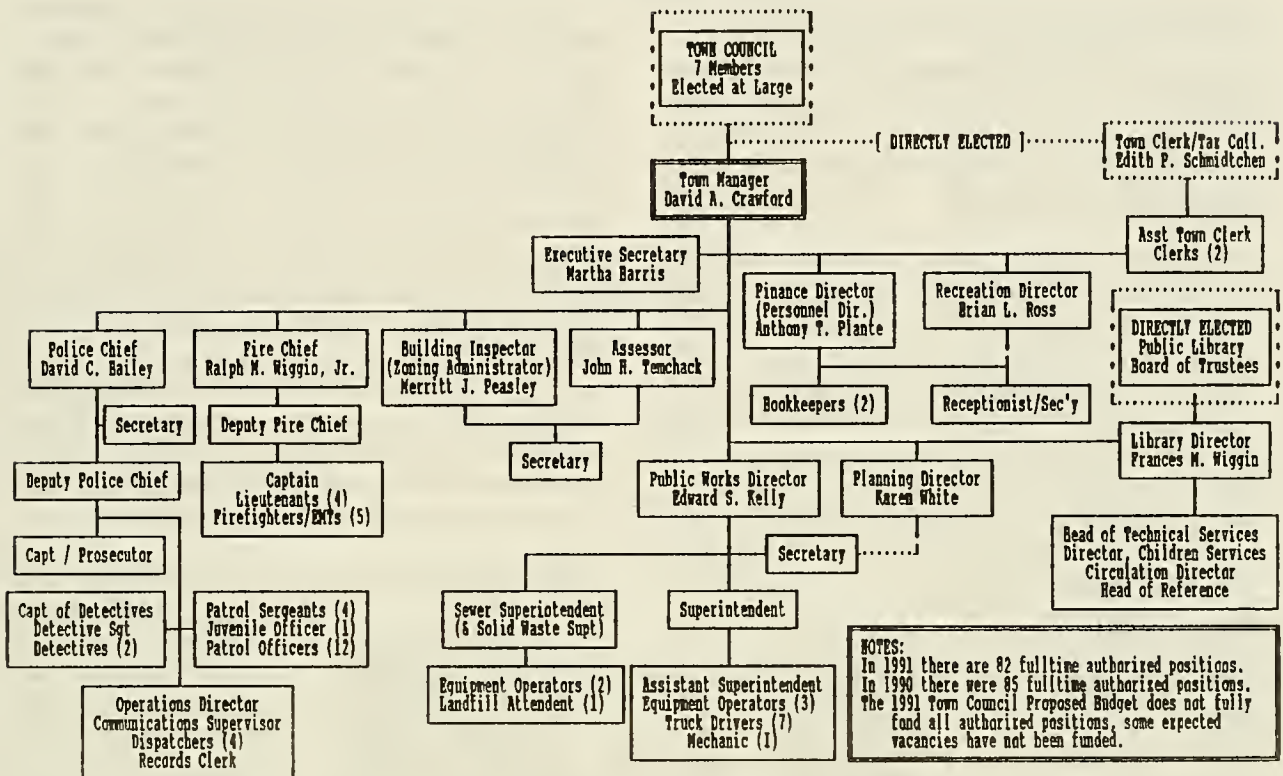
Population, 1990 Census		12,563
Assessed Valuation		\$ 1,145,770,232
	<u>TAX RATE per Thousand Dollars Assessed Value</u>	
Town	\$	2.46
County		1.55
School		12.71
Total Bedford Tax Rate	\$	16.72

**IF A TOWN IS PROGRESSIVE OR BACKWARD, INDUSTRIOUS OR LAZY,
BEAUTIFUL OR UGLY, CLEAN OR DIRTY,
WHATEVER A TOWN IS, THE PEOPLE MAKE IT SO.**

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Town of Bedford, New Hampshire
ADMINISTRATIVE ORGANIZATION CHART
 January 1, 1991



APPOINTED OFFICIALS

TOWN MANAGER
David A. Crawford

PUBLIC WORKS DEPARTMENT
Edward S. Kelly, Director
Stephen Crean, Wastewater Superintendent

ASSESSOR
John H. Temchack, CNHA

PLANNING DIRECTOR
Karen White

FINANCE & PERSONNEL DIRECTOR
Anthony T. Plante

HEALTH OFFICER
Gerard J. Vallee

BUILDING INSPECTOR AND ZONING ADMINISTRATOR
Merritt J. Peasley

POLICE DEPARTMENT
David C. Bailey, Chief
Leon C. Biscornet, Deputy Chief

FIRE DEPARTMENT
Ralph M. Wiggin, Jr., Chief
Robert A. Fabich, Sr., Deputy Chief

LIBRARY DIRECTOR
Frances Wiggin

RECREATION DIRECTOR
Brian L. Ross

Whatever a Town Is - The People Make It So!

In 1940 the Town of Bedford hired the youngest fireman in its history, seventeen year-old Ralph M. Wiggin, Jr. Fifty years later Ralph Wiggin, Fire Chief, continues to exemplify dedication to job, family and community.

On March 17, 1951 the fire house was gutted by fire but three engines were saved. An excerpt from the minutes of the Fire Department reads: *"In the early hours of March 17, 1951, a Mr. Donald Heath was passing the fire house and noticed it to be on fire. He called the alarm from the home of Eugene Van Loan across the street at about 12:30 a.m. Ralph Wiggin, Jr. was one of the first to arrive. He opened all the doors and started all the truck engines. He drove Engines 1 and 3 out himself and Robert E. Jenkins drove out the Sanford. The paint on the cab of Engine 1 had been burnt and the top layer of hose was on fire."*

Whether saving the fire house or winding the Town clock, Ralph Wiggin has been dedicated to serving this community all his life.

Ralph Wiggin was born in Bedford and grew up across the street from the fire station. He attended Manchester West High School where he played football.

He has been serving as a firefighter for his entire life with the exception of three years spent in the service during World War II. With his wife Frances, the Town Librarian, he has two children; Kendall, the librarian for the State of New Hampshire and Jonathan, a firefighter in Concord.

The Bedford Fire Department has undergone fifty years of improvement, led for the past twenty-five years by Chief Wiggin. In 1940 the department consisted of fifty volunteer men and

two trucks. Today there are twelve full time men and thirty-two callmen backed up by fourteen pieces of equipment. Chief Wiggin sees advanced equipment as the greatest improvement over the years. The new trucks and protective gear make firefighting much safer and more effective.

Ralph Wiggin became Fire Chief in 1965; by 1969 he had brought ambulance service to the Town. Over the years he has provided leadership and innovative ideas for Bedford and the State. He organized and was the first President of the Souhegan Mutual Aid Program. Chief Wiggin is the immediate past president of the New Hampshire Fire Chief's Association. In the future, he would like to see a new fire station but believes the current economy will not allow for it.

Active all his life in the community, Ralph has also seen the Town develop from a population of 1,500 to 13,000 residents today. He points out the greatest change is the disappearance of the farms. Today those farm lands have become housing developments and industrial space. He believes good planning has made this Town grow well. *"In Bedford we have a nice class of people, a nice group."*

Ralph Wiggin is a model of humble service for the Town. It is the little things that go unnoticed, serving as Church Sexton, Bail Commissioner or simply winding the Town clock, which display his dedication to the community.

Ralph Wiggin takes pride in his work and in his Town. As Fire Chief, serving the Town has been his life. *"I am not looking for praise. I have just tried to help the Town grow. I have done my duty as I believe everyone should."*

(Cover photo - Robert A. Fabich, Sr.)



Chief Ralph M. Wiggin, Jr.

TOWN OF BEDFORD
BUDGETARY TOWN MEETING MINUTES
MARCH 6, 1990

The Annual Budgetary Town Meeting was held on Tuesday, March 6, 1990 at the McKelvie School. Present were Councilors Paul Anderson, Charles Colpitts, James Dias, Paul Goldberg, John Miville, Edward Moran, and Eugene Van Loan, Jr. Also present was Anthony Plante, Finance Director and David Crawford, Town Manager. There were approximately 400 people in attendance.

Moderator Eugene Van Loan III opened the meeting at 7:10 PM and gave the invocation and led the Pledge of Allegiance.

Earl Isham and Jim Clemons of the Richard K. Harvell VFW Post presented Citizenship Awards to Leon Biscornet and Karen Carroll of the Bedford Police Department and Scott Wiggin and Robert Bullock of the Bedford Fire Department commending them for doing their job just right.

State Senator Sheila Roberge, as a member of the Bicentennial Commission, presented books to the school libraries and Town Library commemorating the 200th anniversary of the signing of the Constitution.

Town Council Chairman John Miville indicated the Town Moderator is not seeking re-election after serving for 15 years. The Town Council felt special recognition should be given to him as he epitomizes the integrity of our Town Meeting and our Town Elections and as such declared Eugene Van Loan III as "Mr. Moderator". Town Clerk/Tax Collector Edith Schmidtchen presented him with a plaque.

Moderator Van Loan went over the Rules of Procedure for the meeting.

ARTICLE 4. To see if the Town will vote to raise and appropriate a sum not to exceed \$2,100,000.00 plus interest earned on invested funds, for the purpose of constructing sewerage and sewerage treatment facilities, such sum to be

raised by the issuance of serial bonds or notes under and in compliance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Council to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such other action as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interests of the Town of Bedford, and to allow the Council to accept and expend such money as may become available from the Federal or State government or any other source, and pass any vote relating thereto. This article requires a two-thirds ballot vote.

John Miville moved Article 4. Motion seconded. Paul Goldberg spoke to the article indicating this is an extension of the sewer interceptor from the siphon inlet structure to the Merrimack line. This allows the commercial properties along Route 3 to be sewerred. This will be funded by a betterment charge of the developable land in the area which would be approximately \$3500/acre. Added to that \$3500/acre would be the interest charge that would be part of the bond issue. As that land is developed, the bond would be paid off by the betterment charge and the sewer use charge. Our present sewer is being funded by sewer use charges. Presently along that area, there are approximately \$500,000 that could be generated as people hook up. These costs would pay for a minimum of 2 years of the carrying costs of the bond. If the bond is approved, it does not become effective until the construction is completed, roughly 1992. Taking the betterment charge and the use charge, we would only have to develop approximately one third of that acreage for that sewer to be fully funded.

Don Padfield, 6 Roosevelt Drive, asked if the current existing businesses have to hook up. Mr. Goldberg said if the lines run within 100 feet of the property they must hook up. He said we have commitment letters from developers who have existing facilities who would hook up if it were available. Mr. Padfield asked on those that are more than 100 feet from the interceptor, if they had a septic system which goes bad, do they have any alternative but to hook up. Mr. Goldberg

said they would have an alternative to rebuild if they were more than 100 feet, however with the economics involved, it would behoove them to run the pipe to hook it up.

Paul MacEwen, 300 D. W. Highway, asked what happens if the sewer line goes through your property and your house is 1200 feet away. Mr. Goldberg said presently it is commercial properties this applies to, and he would not come under that.

Mr. Goldberg said in the newspaper there was a headline re municipal construction within these economic times where municipalities can save 10 to 15%. Mr. Goldberg believes the sewer construction will be 10 to 15% less. If we are going to do it, now is a good time to do it.

Anne Hoffman asked if fees are in excess of bonding, what happens to the extra revenue. Mr. Goldberg said it goes in a fund for future maintenance and sewer construction.

Carolyn Akins, Hickory Lane, said hopefully this will attract industry or light commercial. She understands a fire facility is planned for that area and asked when and what cost. Mr. Miville said the sewer is an enhancement to get development to occur, and when that happens we may have to expand our fire services.

A motion was made, seconded and passed to move the question.

Moderator Van Loan opened the polls for the secret ballot voting at 7:30 PM.

ARTICLE 5. To see if the Town will vote to raise and appropriate the sum of \$250,000 for the purpose of acquisition of the property in the proposed Powder Hill Subdivision Development being Lot # 8-16-121, consisting of approximately 40 acres of land and located at the intersections of Chubbuck, New Boston and Wallace Roads.

John Miville moved Article 5 in the amount of \$200,000. Motion seconded. Eugene Van Loan, Jr. spoke to the article indicating this will take

the current use payment due on the entire Powder Hill development of 443 acres and apply it to the purchase of this land. The assessment of current use taxes on the entire Powder Hill development in March 1989 was \$250,000. However, property values are decreasing, and the Assessor took a current look at the property and judged that the current use penalty would be in the range of \$195,000 to \$200,000 now. Mr. Purtell, the developer, has agreed the Town could make the transaction for \$200,000. The developer will pay the owner of the land \$200,000, and the Town will grant the developer an abatement for \$200,000. There will be no tax dollars required. As public land, several Town Departments have indicated an interest in using part of this land. The Town voted last year to build a new Public Works Garage, Parks and Recreation Department proposes to build playing fields for both active and passive recreation, and the Army Corps has designated 18.8 acres as a non-disturbance easement in mitigation for land classified as having poorly drained soils which have been utilized in the development of the remaining 400 acres. This will remain conservation land leaving about 8 acres for the garage and 13 acres for recreation. The entire town will benefit from this land purchase. The Town Council feels the acquisition of this land would be beneficial to the people of the Town and the Departments involved are anxious to start work on what will be the best use of the parcel.

Joan Wood, Hitching Post Lane, asked about the transfer station which will take up a lot of space. Mr. Miville said that would be planned on the current landfill area. We are not planning on having to expand beyond the current area where we already own 117 acres.

Voice vote on the motion was declared passed by Moderator Van Loan. A standing vote was called for which found yes 162 and no 200, so the article failed.

ARTICLE 6. To see if the Town will vote to raise and appropriate the gross sum of \$25,000 to the Conservation Fund as authorized by RSA 36-A:5 to be used only for the acquisition in the name of

the Town of the fee or lesser interest in conservation land and other costs associated therewith for permanent conservation use. Said appropriated funds and state matching funds may be expended by majority vote of the Town Council.

Article moved and seconded. Marjorie Peters, 3 Church Road, moved to amend the article by adding the words "following a majority vote and recommendation by the Conservation Commission." Amendment seconded.

Mrs. Peters believes this is a valuable thing to add to this article. Without the recommendation of the Conservation Commission, which has expertise, the Town fathers would be able to vote for any piece of land they wanted. She said this offers protection.

Vote on the amendment passed.

Carol Andersen-Botsford, Chairman of the Conservation Commission, encouraged everyone to vote for the article because we have very little conservation land. She said we have almost been assured by the Trust for NH Lands that they would like to give matching funds to the Town to buy land. The Trust will run out in October 1990.

Margaret Comiskey, 40 Maple Drive, asked if the Town has any conservation funds available at the present time. Mrs. Botsford said there is a conservation fund with about \$2,000 in it.

Clark Gott, 138 North Amherst Road, member of the Conservation Commission, encouraged people to vote for it. He said this is a small token towards buying some conservation easements, etc., possibly along the Merrimack River.

Vote on motion as amended passed.

ARTICLE 7. To see if the Town will vote to change the purpose of the Grader Capital Reserve Fund to the Fire Truck Capital Reserve Fund in accordance with RSA 35:16. It has been determined that the citizens of the Town will be better served by making those funds available for the acquisition of a fire truck for the protection of

the public safety. Further, to authorize the Council to withdraw \$142,915.00 and the accumulated interest to date of withdrawal for the purpose of acquiring a new fire truck (Two thirds vote required)

Mr. Miville moved Article 7; motion seconded.

Mr. Miville said this is the article the Council indicated at last year's Town Meeting that would be brought back this year. The Town had purchased a new grader through insurance money and therefore this money in the grader fund would not be needed because of the 20-year life expectancy of a grader. The Council determined they needed to purchase fire equipment and agreed to lease-purchase a truck at last year's meeting. The Council could move the grader money to the General Fund but are asking to move it into the Fire Truck Capital Reserve Fund, and it can only be used specifically for that purpose. Delivery of the vehicle is anticipated in April. It takes about 12 months to get a fire truck, so the Council started the process last year.

Vote on motion passed. It was obvious by the standing vote that it passed by the 2/3 and no one challenged that fact.

Gus Garceau, North Amherst Road, asked to introduce a motion to ask the Council to enter into negotiations for purchase of the 40 acres for \$100,000. Moderator Van Loan said if you want to do something at the end of the meeting when we have completed the business that is printed on the warrant, and you want to introduce a motion at that time that would be non-binding and sense of the meeting, you can do anything you want. Mr. Garceau asked if the Moderator would recognize him at that time, and the Moderator said he will.

Moderator Van Loan closed the polls on Article 4 at 8:40 PM.

ARTICLE 8. To see if the Town will vote to raise and appropriate such sums of money as may be

necessary to defray Town charges for the ensuing year.

Town General Fund	\$5,432,500.00
Sewer Fund	330,000.00
Police Contract Work Fund	125,350.00
Solid Waste Disposal Fund	180,000.00
Total Appropriations	\$6,067,850.00

Mr. Miville moved \$6,067,850.00 exclusive of the warrants already voted. Motion seconded.

Mr. Miville said this is the general operating budget as well as the enterprise funds.

Moderator Van Loan went over each account.

Boards and Commissions - \$61,005

Agencies and Activities - \$121,058

Margaret Comiskey asked for an explanation of the plans for the Old Town Hall. Mr. Miville said the Council has begun using the Town Hall more extensively. Mr. Dias chaired a committee to spruce it up who held a brick sale to raise funds to paint the exterior. The Council feels it would be appropriate to match the money raised by outside agencies. Plans include repair of the ceiling, sand and clean the floor, provide a handicapped entrance, etc. Some of the money is for normal maintenance of it.

Marjorie Peters asked if there is any recapture plan from letting people use the Town Hall. Mr. Miville said there is a rental agreement and the Park and Recreation Director is administering that. Mrs. Peters does not see that under revenues. David Crawford said we do not anticipate a large sum in revenues because we do not charge for general community use.

Administration - \$737,000

Police Department - \$1,348,650

Fire Department - \$684,780

Public Works - \$1,540,962

John Wood, Hitching Post Lane, moved that line 453 be deleted for \$150,000 for the highway garage; motion seconded.

Moderator Van Loan announced the results of the secret ballot vote on Article 4 with yes 245 and no 111, thus Article 4 passed by the necessary two thirds vote. A two thirds vote would require 237, so it passed.

Mr. Wood said the Town needs a new garage. Last week he went to the garage and walked through and agrees a new garage is needed, but the building proposed is not in line with what the Town should vote for. He feels it is too large at 11,000 SF. He said one of the Councilors at Candidate's Night said the Town really does not need a building this large, and it would probably be 10 years before they use it. If that is the case, why can't we build a smaller one and then add on in the future. Mr. Wood feels the location is bad. It is not a well drained area. He objects to the method of financing. They want to go into a lease/purchase program paying \$150,000 for the next 5 years. He feels it should be paid for over a period longer than 5 years. He feels the building should be delayed another year and become a part of the Capital Improvements Plan. Mr. Miville said what the Council manifested last year is the concepts are still the same. We need a town facility. There are varying sites which might be acquired but would cost more. We acquired the land as part of the easement agreements granted by Mr. Purtell. The recommendation of the Public Works Department was we needed between 9,000 SF and 11,000 SF. The facility won't go vacant. We would be able to house equipment in the facility. The Council felt the 11,000 SF would meet the needs of the Town over the next 5 years. This is an attempt to build the best working facility for our needs in the future. This can be taken care of with the annual appropriation without having to increase taxes. The Council feels the overall plan is still a sound one. To wait another year will result in getting closer to needing the 11,000 SF facility, and this is the best time to build.

John Holland, 5 Glen Road, asked if the easement on Powder Hill is a necessary part of the construction program. Mr. Crawford said yes, the easement stretches across the landfill site and onto the Purtell land that we would need an easement to build on. Mr. Holland asked if the land is encumbered with a mortgage. Mr. Crawford said we have an agreement from Mr. Purtell that he will provide the easement. It is in the hands of the attorneys waiting for final signature. One of the reasons it has not been signed is he could not get the release before this Town Meeting. Mr. Holland asked if the holder of the mortgage is committed to giving a release of the mortgage? Mr. Crawford said Mr. Purtell has committed to do that yes.

Ed Comiskey, 40 Maple Drive, asked where is the \$150,000 the Town voted last year for the garage. Mr. Miville said on page 23, other revenues, under the fund balance, Public Works Building.

Vote on motion to reduce the budget by the amount of \$150,000, specifically in discussion of the highway garage.

Moderator Van Loan said in New Hampshire, we are basically not dealing with a line item budget in the formal sense in the sense that the Town Council has the authority to move appropriations from one line item to another, so we are ultimately voting a total amount of money to be raised, and the Town Council ultimately has the authority to make the expenditures, but they are not limited by the specific amounts as reflected in these proposed budgets.

Vote on motion to reduce the budget by \$150,000 failed.

Earl Legacy, 7 Bourbon Street, asked the Council to explain the landfill division of \$96,000, which is a new item. Mr. Miville said it is a return to an older item. We created an enterprise fund for solid waste, and in that fund we appropriated money to purchase the land adjacent to the landfill which the town had polluted the waste stream. In the Solid Waste Disposal Fund, the Council charges money for commercial dumping,

and we were operating the landfill out of that enterprise fund. However, the landfill is not able to be self sufficient based on the fees, so the enterprise fund needs some support from the tax base, for personnel, operating money, etc. That is what the landfill division is.

Eleanor Freedman, Kalmia Way, asked on line 457 why the recommendation of \$153,500 is less than what was spent last year for street resurfacing and rebuilding. Mr. Dias said the street resurfacing and rebuilding account did not spend all the money and \$187,500 is carried over from last year.

Richard Mandeville, Hearthside Circle, asked why the \$187,500 was not spent on line 457. He feels the roads are in such a condition that it might be helpful to spend the money. He is concerned that the roads are not being addressed. Mr. Miville said we had problems with management in Public Works, and we did not get to spend all the money because the work didn't get started on time. The Council understands fully that one of the complaints it gets consistently is about roads. The new Public Works Director has as his primary charge the requirement that he include in the Capital Improvement Plan a 5 and 10-year projection so we would be able to make more solid, reasonable recommendations in this regard. The change in that department will result in better planning. The Council's attempt was to try to moderate the tax rate.

John Wood asked for a division vote on his amendment. Moderator Van Loan said it is too late.

Marjorie Peters said in line 457, there has been an encumbrance of the 1989 appropriated funds which creates a shadow budget and is not a fair figure. She recommends that there be no more lapsed funds in major accounts like this. She said we ought to be able to see the total annually. Mr. Dias said the reason that was encumbered is what the Chairman said, and one of the reasons we had to be so careful was we had to make up a deficit of \$154,000 on Beals Road from previous boards. Earl Legacy asked for a clarification. He ques-

tioned why Mr. Wood's request for reconsideration was not valid because we are still discussing that item. Moderator Van Loan said he wasn't asking for a reconsideration, he was asking for a revote on a vote that was already taken.

Richard Galway, Gage Road, asked if the Town is attempting to negotiate or solicit dump materials from other areas. Mr. Miville said absolutely not. Mr. Galway asked if there has been discussion with Wheelabrator or anyone else about negotiating or soliciting for the dumping of ash in the dump. Mr. Crawford said our letter of intent with Wheelabrator indicates that we would be agreeable, if the Town Council agreed and Wheelabrator agreed in the future, we could become a pilot area. It would be used as an area for the state and federal, Wheelabrator and other officials to take a look at the use of ash from an incinerator as a capping material. This would be a very small area, 200' by 200'. They would run their pilot project and remove the ash after they run the pilot project. Mr. Galway said the Chairman said absolutely not and your answer is different. Mr. Crawford thinks the Chairman's answer as he understood, you were asking about soliciting or becoming a regional landfill which we have not. We have contemplated a transfer station, but that is not a regional disposal facility. Mr. Galway asked if the Town is becoming a dump for ash and a letter was signed to do that. Mr. Crawford said no. The letter of intent is to negotiate and discuss. Mr. Galway asked if there have been any committees of the Town discussing this and if so, are minutes of those committee meetings available. Mr. Goldberg said the process we are talking about now is not anything to do with an ash dump. We are talking about a cap. Minutes of the discussions are available. Mr. Galway asked if we are talking about dumping ash. Mr. Goldberg said no.

Carole Lewis, Rundlett Hill Road, asked for an explanation between a transfer station and a regional transfer station. She understands that part of the letter of intent includes using the Town of Bedford as a regional transfer station. Moderator Van Loan said we are voting on the budget. These discussions are straying far afield.

These should be discussed directly with the Town Council at their regular meeting. Mr. Miville said the discussions with Wheelabrator were to agree to enter into discussion. There was no other commitment. We never agreed to become an ash landfill. We agreed only to entertain that some of the ash might be used as cover material, and we agreed not to do it, but we agreed to have that as part of our discussions. We discussed regional transfer station only in the case that our landfill in all probability would not be the site for that. A transfer site at our landfill means that we would no longer be landfilling Bedford trash and would have to collect it somewhere and take it somewhere, and the Town would have to arrange for the disposal of Bedford's trash.

Health and Welfare - \$25,021

Parks and Recreation - \$153,924

Library - \$260,000

Total Fixed and Other Charges - \$500,100

Marjorie Peters asked for an explanation in compensation adjustments and contingency and why they are up so alarmingly. Mr. Miville said last year we gave across the board increases. This budget does not include any salary adjustment. They are all included in the \$120,000, so it is not a dramatic increase from last year. The contingency is more than last year. \$25,000 of the contingency would be removed if the Conservation article is passed. The contingency worked well. We had extra fires and the Fire Department needed extra money and we moved it. The reason we like to leave it in is we are exploring a new police repeater radio system. That way it can only be spent with Town Council authorization. We have had a more unusual snow winter this year, and money may be needed from contingency. Mrs. Peters said out of \$43,000 on line 495, only \$5,593 was expended and on line 499 of the \$90,000 appropriated only \$11,469 was spent. There was a residue. Will that money lapse? Mr. Crawford said the money you are reflecting on is left after transfers are made to the various departments. The Council does not expend

money from contingency, it is transferred to the departments as the Council votes. Mrs. Peters said there is a balance left in those accounts. Will that lapse? Mr. Crawford said yes, that is the Town Council operating procedure, and it would be applied to surplus and shows as a revenue for 1990.

Sue Holstein, Ministerial Branch, is confused with lapse and carry over. Mr. Dias said \$105,753 will go into next year's General Fund to lower the tax rate. Mrs. Holstein said last year we did not spend \$105,000 from our total budget, and you are increasing contingency to \$154,000.

Mrs. Holstein moved we reduce line 499, contingency, by \$64,000; motion seconded.

Mr. Dias said the Council was very cautious come November to where our Departments were, and we directed the Town Manager not to go over the bottom line on this budget, and they scrimped and saved. The snow storm on January 29 equivocated to \$32,000. We could have spent all that money frivolously. If we could save \$105,000 on taxes next year and come up with a budget that doesn't increase, we felt we were meeting the needs of the community. He wished the voters would not vote for this motion.

Walter Van Anglen, Horizon Drive, said if you run short, can you overexpend by a percentage by law. Mr. Miville said we could request DRA on an emergency basis, but the purpose of appropriating a budget is to get everyone to agree and understand what the plan is. Rather than have to declare an emergency, we could use contingency. It is a balancing act.

Paul Carrier, Old Lantern Road, commended the Town Council for instructing Department Heads to be conservative. He complimented Department Heads and employees for doing that. He is in favor of the motion because he would like to continue to encourage people to be frugal.

Vote on motion to reduce the budget by \$64,000 in the area of Contingency passed. A standing

vote was requested which showed yes 192 and no 119.

Jeff Hudson made a motion to amend the current budget by reducing it by \$100,000 to be done by the Council without affecting vital services; motion seconded.

Mr. Hudson spoke to the motion stating in the spirit of moderation in these times, this is to be done without affecting the vital services of police, fire, or public works. He said analysis of the budget shows that the total spending budget has increased by \$302,511, which is a 97% increase. He said if the Council needs assistance in determining the areas to reduce, he suggested the contingency fund, reduce line 495 - Compensation Adjustments from \$120,000 to zero; eliminate the position of Parks and Recreation Director and in his place utilize currently employed town or school employees; make the Planning Director part time; make the full time tax assessor part time. He said this could save the taxpayers a significant amount without touching the services of fire, police or public works. He asked, must we always spend all of our anticipated revenue increases?

Frances Wiggin, Bell Hill Road, said the \$120,000 for compensation adjustment, isn't that the salary raises for town employees? Yes. Are we children of lesser Gods or something? Everyone else in the community - the school, the highway, the police - are in union. It seems we work just as hard as everyone else and to give us not one cent increase in 1990 seems extremely unfair.

Rick Fortin, Old Mill Road, if we cut out the Parks and Recreation position, we will also lose some revenue. The Parks and Recreation Commission has started on a program to provide programs on pay as you go basis. There is \$20,000 on the revenue side of the budget from these programs. In order to do this, we need a dedicated, full time employee. He does not feel this would be a wise, long term decision.

Greg Joas, 64 North Amherst Road, agrees with Mrs. Wiggin that we do not want to cut anyone's

salaries. He does not feel that was the intent. He feels it was a misunderstanding of the line item. He suggested we carry the motion to reduce the budget. He suggested there is no reason to continue to spend up to the level of revenues. He said maybe we would like to give some of this back to the taxpayers to reduce the tax rate.

Dick Stonner, South Hills Drive, said he advocated hiring a full time planner because it costs less than hiring a consultant. This is also helping others boards and commissions. He feels this is looking backward and not ahead.

Jim Dias said the statement of a \$302,511 increased budget is not correct. It is \$137,000 bottom line to bottom line. This budget now is \$73,000 more than last year with the \$64,000 cut. He thinks we scrutinized these budgets and if we keep cutting, we will have to start cutting services. Regarding Parks and Recreation, he quoted surrounding towns Parks and Recreation Budgets which are higher than this. We do not have enough land for our children. We need a quality of life for our children. We need programs. He has done a marvelous job. He is what we need in this Town to get us together. To ask for any less

is to take away from the employees, the children and adults.

Arthur Tucker, Park Drive, moved the question. Motion seconded. Vote on motion passed.

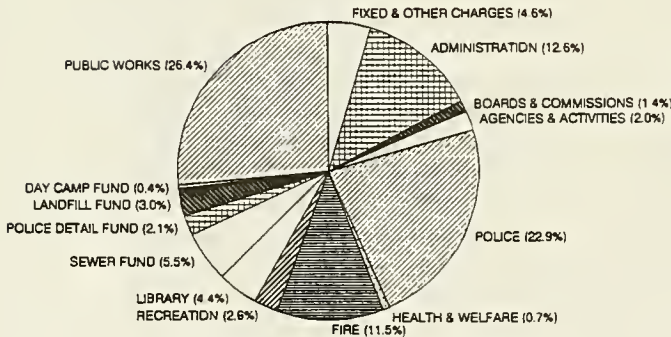
Vote on motion to reduce the budget by \$100,000 failed.

Vote on the budget at \$6,003,850.00 passed.

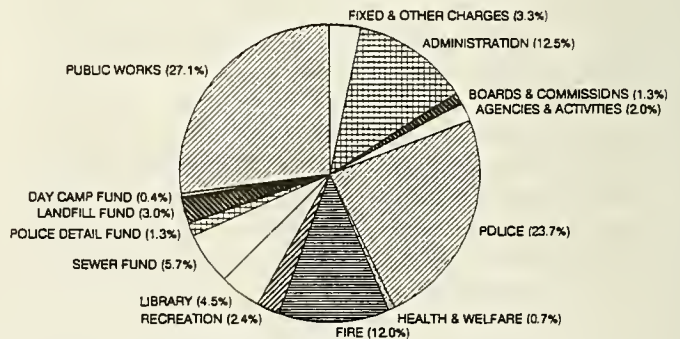
Gus Garceau wanted to make a motion to include an additional \$100,000 for the purchase of the piece of property we turned down for \$200,000. Moderator Van Loan said it is too late. Mr. Garceau said he asked before if it was appropriate. Moderator Van Loan thought he was asking to instruct the Town Council to enter into further negotiations with respect to that property, not to raise and appropriate a sum of money. Mr. Garceau said his intent was to appropriate \$100,000. Moderator Van Loan said despite that, if the question had been raised specifically in that context, he would have had to rule it inappropriate anyhow because there was a specific warrant article on that issue.

Motion made, seconded and passed to adjourn at 9:57 PM.

1990 Municipal Budget Town of Bedford, New Hampshire



Revised Appropriations by Function



Year-End Expended by Function

**TOWN OF BEDFORD, NEW HAMPSHIRE
1991 WARRANT**

To the inhabitants of the Town of Bedford in the County of Hillsborough in the State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified to meet at the McKelvie School in said Town on Tuesday, March 12, 1991 at 7:00 o'clock in the forenoon to act on the following Articles number 1 and 2. Polls are to close no later than 7:00 PM. Action on the Town Budget Articles 3 and 4 will be held on Saturday, March 9, 1991 at 9:00 AM at the McKelvie School.

ARTICLE 1. To elect necessary Town and School District Officers for the ensuing one, two and three years.

ARTICLE 2. To see how the Town will vote on the following zoning and building code amendments:

**ZONING AMENDMENTS PROPOSED
BY THE PLANNING BOARD.**

QUESTION 1. Are you in favor of adoption of Amendment No. 1 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Articles I through XXVII and the T.N.D. section of the ordinance by deleting those articles and adopting new Articles 1. through 16. and Appendices A through C which renumber and recodify the entire ordinance to eliminate internal conflicts, improve readability, and incorporate revised state statutes. Also, to amend Article XXIV "Definitions" section of the ordinance by adding an expanded list of zoning terms and their definitions to aid in understanding and interpreting the ordinance.

[The following amendments represent substantive changes to particular sections of the zoning ordinance and are therefore listed separately. If any separate amendment is not adopted by the voters, then the existing section as found in the 1990 zoning ordinance will be inserted into the newly recodified ordinance, if amendment No.1 is adopted by the voters.]

QUESTION 2. Are you in favor of adoption of Amendment No. 2 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article III., Section G. Wetland Conservation District, by deleting the existing section and adopting a new Article 5. which changes the definition of wetlands to address the State of NH's three criteria of soils, vegetation, and hydrology. A building setback of 75 feet from wetlands is created, and high-intensity soils surveys are required for accurate delineation of wetlands boundaries. The wetlands setback distance for septic systems and leachfields is changed from 75 feet in poorly drained soils and 100 feet in very poorly drained soils to a standard of 100 feet from all wetlands soils.

QUESTION 3. Are you in favor of adoption of Amendment No. 3 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article IV, Residential and General Residential Districts, by deleting sections B.3 and B.4 which require all lots in this district to provide 1.5 acres of lot size and 150 feet of frontage, and adopting

a new Article 4., Section C., Appendix A. (12), which allows a lot served by either municipal water or sewer to have 1 acre and 120 feet of frontage, or a lot with both municipal water and sewer to have a lot of 1 acre and 100 feet of frontage.

QUESTION 4. Are you in favor of adoption of Amendment No. 4 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XVII, Non-Conforming Uses, by deleting the article and adopting a new Article 4., Section D. which allows any structure which is destroyed by fire to be rebuilt within 12 months, allows non-conforming junkyards to continue operation but not expansion (State RSA 236:125 gives grandfathered rights to existing uses), and further allows non-conforming signs to be grandfathered (State RSA 674:19 protects existing structures). Article 4., Section D. also allows legal non-conforming lots to be built upon if the lot was duly recorded in the Registry of Deeds prior to the first zoning ordinance in 1953, can support a well and septic system, can comply with setbacks, and has access to a Town road. If two (2) or more non-conforming lots are contiguous and in single ownership as of March 13, 1991, then they shall be considered as a single parcel unless the lots were part of a subdivision plan approved by the Bedford Planning Board.

QUESTION 5. Are you in favor of adoption of Amendment No. 5 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XVIII, Enforcement, by deleting the existing article and adopting a new Article 13. which identifies the Zoning Administrator as the official administrator of the ordinance, outlines a building permit and certificate of occupancy process linked to the ordinance, and provides a process for notice of violations, penalties, and prosecution.

QUESTION 6. Are you in favor of adoption of Amendment No. 6 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XIX, Board of Adjustment, by deleting the existing article and adopting a new Article 14. which complies with State statutes and outlines the authority of the Zoning Board of Adjustment for the granting of a variance, special exception, and administrative appeal. The new article eliminates the requirement that the Planning Board provide an advisory report to the ZBA before it can grant a special exception.

QUESTION 7. Are you in favor of adoption of Amendment No. 7 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XXIII, Effective Date, by deleting this article and adopting a new Article 16. which states that this ordinance and amendments shall take effect immediately after passage at Town Meeting. The paragraph regarding lots of record is also deleted and lots of record are addressed under new Article 4. Section D. (refer to QUESTION 4.)

QUESTION 8. Are you in favor of adoption of Amendment No. 8 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XI, Commercial District; Article XV, Service Industrial District; and Article XVI, Industrial Park District; by adopting Article 4. Section B., Appendix A.(21), which permits land in these three zoning districts along the Route 3 corridor to allow sand and gravel excavations in conformance

with the revised State statutes and following excavation regulations to be adopted by the Planning Board.

QUESTION 9. Are you in favor of adoption of Amendment No. 9 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To adopt the Bedford Historic District Ordinance as new Article 8. in the zoning ordinance. This will allow the Zoning Administrator to enforce its provisions on behalf of the Historic District Commission.

QUESTION 10. Are you in favor of adoption of Amendment No. 10 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XVI, Industrial Park District, by totally deleting section B.g. which currently permits hazardous waste facilities by special exception. Under the proposed ordinance, this would delete Article 4., Section B., Appendix A., Hazardous waste facility.

QUESTION 11. Are you in favor of adoption of Amendment No. 11 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article VII, Cluster Residential Development, by deleting Section D.3. which currently allows a maximum of three bedrooms per unit, and adopting a new Article 6., Section C. 3., which allows a total number of bedrooms per unit based on the suitability of the soils as specified in the Soils and Steep Slopes Regulations.

QUESTION 12. Are you in favor of adoption of Amendment No. 12 as proposed by the Planning Board for the Town of Bedford Enforcement Ordinances as follows:

To adopt the 1990 National Electrical Code and the 1990 BOCA Code including the Building, Plumbing, Mechanical, Existing Structures, and Fire Prevention codes.

QUESTION 13. Are you in favor of adoption of Amendment No. 13 as proposed by the Planning Board for the Town of Bedford Zoning Ordinances as follows:

To amend Article XIV, Highway Commercial District, by deleting Section A. 4., and adopting a new Article 4., B., Appendix A. (12), which requires that all remote, self-serve, and full-serve gasoline service stations provide a minimum of two (2) bays for repair of automobiles, but not to include body and fender work, spray painting, or car sales lots. Further, to prohibit the sales of groceries and alcoholic beverages at remote, self-serve, and full-serve gasoline stations.

QUESTION 14. Are you in favor of adoption of Amendment No. 14 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article XXVI, Signs, by deleting Section 14. and adopting a new Article 11., Section 14. which allows the Zoning Administrator (formerly the Town Council) to issue a permit for temporary banners for up to seven (7) days and no more than twice a year.

QUESTION 15. Are you in favor of adoption of Amendment No. 15 as proposed by the Planning Board for the Town of Bedford Zoning Ordinance as follows:

To amend Article VIII, Trailer Regulations, by deleting Section 1. b. and adopting a new Article 4., Section A. 9. a., which permits the Zoning Administrator (formerly the Town Council) to issue a permit for a temporary trailer for persons engaged in construction work or for whom a residence is being built, for a period not to exceed three months with a discretionary renewal at the end of three months.

ZONING AMENDMENTS REQUESTED BY PETITION

QUESTION 16. Are you in favor of Amendment No. 16 as proposed by petition for the Town of Bedford Zoning Ordinance as follows:

To see if the Town will vote to amend Article XXIV, Definition Provisions, section T. Buffer Zones, by deleting the requirement that a buffer zone be provided along the property line of developments adjacent to the Civic and Institutional zone. Further, To see if the Town will vote to amend Article XXIV, Definitions Provisions, section T. 2. Buffer Zones, by deleting the sentence which measures building height from the lowest existing grade along the property line to the visible soffit (this definition has caused hardships where ravines or other difficult terrain is encountered); to adopt in its place the determination of building height that is used in existing Article XXIV, Section O.

[THE PLANNING BOARD DOES NOT RECOMMEND ADOPTION OF THIS AMENDMENT.]

QUESTION 17. Are you in favor of Amendment No. 17 as proposed by petition for the Town of Bedford Zoning Ordinance as follows:

To see if the Town will vote to rezone the following parcel of land from Residential to Neighborhood Commercial. That parcel being located at 400 Boynton Street, easterly of Rts. 101/114 intersection, westerly of the Manchester city line, on the south side of Boynton Street opposite Charlie's Boynton St. Market. The parcel is approximately 0.75 acres. Said property is owned by Roger P. Gravel and is operated as Playtime Pools & Spas, Inc. and Bedford Flower & Christmas Tree Shoppe.

[THE PLANNING BOARD DOES NOT RECOMMEND ADOPTION OF THIS AMENDMENT.]

**THE FOLLOWING BUDGETARY WARRANT ITEMS WILL BE DISCUSSED
AT THE DELIBERATIVE SESSION OF THE TOWN MEETING
ON SATURDAY, MARCH 9, 1991
AT 9:00 A.M. AT THE MCKELVIE SCHOOL.**

ARTICLE 3. To see if the Town will vote to raise and appropriate the sum of Twenty-five Thousand Dollars (\$25,000) to the Conservation Fund as authorized by RSA 36-A:5 to be used only for the acquisition in the name of the Town of the fee or lesser interest in conservation land and other costs associated therewith for permanent conservation use. Said appropriated funds and state matching funds may be expended by a majority vote of the Town Council following a majority vote and recommendation by the Conservation Commission. (This article submitted by petition.)

ARTICLE 4. To see if the Town will vote to raise and appropriate such sums of money as may be necessary to defray Town charges for the ensuing year.

General Fund	\$5,172,190.00
Sewer Fund	350,000.00
Police Contract Work Fund	80,000.00
Solid Waste Disposal Fund	226,210.00

Day Camp Fund	<u>29,025.00</u>
Total Appropriations	\$5,857,425.00

This warrant was approved by the Bedford Town Council on February 6, 1991. Given under our hands and seal this sixth day of February, Nineteen hundred ninety-one.

John C. Miville, Chairman
Paul E. Anderson, Vice Chairman
James F. Dias
Paul M. Goldberg
Edward P. Moran
Richard C. Stonner
Eugene M. Van Loan, Jr.

True Copy, Attest:
John C. Miville, Chairman
Paul E. Anderson, Vice Chairman

TOWN COUNCIL

John C. Miville, Chairman

Bedford town government faced significant challenges in 1990, many a reflection of the challenges faced by our State and the New England region - namely the "economic turmoil and downturn." Most of our efforts were aimed at managing the impact of the economic forces in a proactive rather than reactive manner.

The Council made policy decisions relative to our banking relationship to better insure full collateralization of the Town's cash assets. In our budget preparations, we also made policy decisions relative to staff and size of the organization, to insure that needed services continue to be provided but that spending and asset allocation is as productive and efficient as possible. Less people doing more resulted in a budget request which is less for 1991 than 1990.

The Council has continued the trend which it began in 1989 of lessening the tax rate and thus lessening the tax burden on individual citizens. Our anticipated tax rate for 1991 will be four cents less than 1990 which was four cents less than 1989.

The real challenge in light of the environment in which we must operate is to balance the notion of "getting through these difficult times" and yet being poised for success in the future. We must not only protect our current infrastructure but provide for the enhancement to the infrastructure needed for future development and continued growth of our economic base. The appointment of an Economic Development Committee, as recommended in the recently adopted Master Plan Update of 1990, is central to our commitment for keeping Bedford a leader in Southern New Hampshire during the decade ahead.

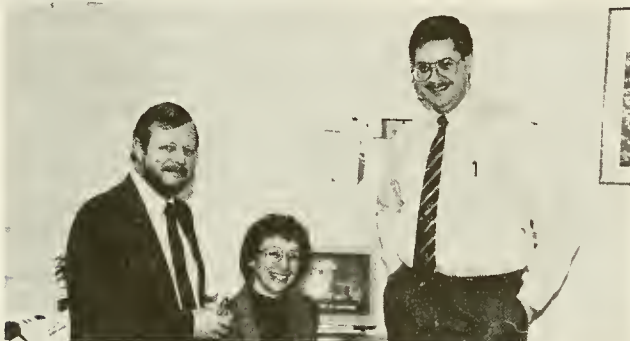
Community spirit in Bedford is vibrant as is evident by the long hours of dedicated service by our various Boards, Commissions and Advisory Committees. The men and women who serve, not only contribute to the well being of our community, but are examples of why Bedford is and will continue to be such a highly regarded community in Southern New Hampshire.

Although the challenges ahead will be difficult, we believe that with dedicated efforts of our employees, our volunteers and the community at large, Bedford will succeed in continuing to be the cornerstone of the quality of life New Hampshire has come to represent in the New England region.

TOWN MANAGER'S REPORT

David A. Crawford

The Town Manager's Office entered 1990 working to refine the network of changes that had been implemented since the induction of the new Council/Manager Charter in 1988. As we enter 1991 with our third consecutive tax reduction, it is evident that overall the new form of Town government is providing cost effective services. The Town Manager's Office and all of the Town Departments now operate as a group of coordinated service agencies. Team management concepts have pulled all Town departments together. A revised Budget format and financial process have contributed to our success. New personnel procedures including a performance evaluation and merit pay system have been started. The past two years have been filled with both improvement and accomplishment.



Town Manager David Crawford (l), Executive Secretary Martha Harris (m), and Finance Director Tony Plante.

In 1988, our first objective involved an overall revision of the Budget process. Our intentions were to gain better control of the individual department expenditures in order to reduce the total Town Budget.

In our 1991 Budget we took a hard look at the area of personnel. Salary related expenses make up approximately sixty percent of the Budgets. In our pursuit to review and reduce the Budget we had to look beyond capital expenditures. Each position in every department was reviewed. We concentrated on readjusting tasks and responsibility. This thorough look influenced the elimina-

tion of the Town Engineer and Head Mechanic positions. The need to fund part-time positions has been reduced in the Police, Fire and Public Works Departments. The objective behind these cuts is to have our full time workers perform the required work more efficiently. This will bring about an increase in productivity resulting in a decrease in cost to the taxpayer. However, it is important to note that this decrease in cost will not result in a significant decrease in service.

A major part of this success is due to our investment in computers. The Computer is a cost effective tool which increases productivity without increasing man power. Our computers are a vital resource and support service to successful team management.

The new financial system utilizes computer generated information for use by department heads and the Town Council. This information allows for well informed decisions and planning. The Town now treats each department as a cost center. Information that had formally been unavailable is now at our fingertips. A dramatic example of our progress is that in 1988 all of the Town's checks, with the exception of payroll, were written out by hand. Today, the checks are prepared and printed out by computer. This new system provides crucial information needed for efficient control of the Town's tax dollars.

Quality facilities are also essential when trying to provide first rate service. Construction of the badly needed new Town Maintenance Facility for the Public Works Department will be completed in January of 1991. The Fire Department also received an upgrade of equipment. Since January of 1989 the Town purchased a new ambulance, a second hand 100 foot ladder truck and an all aluminum 1500 GPM pumper. A structural study has recently been completed on the Police Station and on the Town Hall. Our capital improvements plan is looking into the future with proposals for several community facilities.

Knowledgeable planning has been an essential part of our success. The new master plan has provided overall Town goals and the basis for

future decisions. A Zoning ordinance recodification and update implementing many master plan ideas was started at the end of 1990. The improved Zoning Ordinance and related amendments will be presented for Town vote in March 1991.

Issues still to be resolved include; landfill closure and solid waste disposal, Manchester sewer treatment plant upgrade cost sharing payments and the construction of the Merrimack River sewer extension. The Town Council is determined to find environmentally sound and cost effective solutions for each of these issues.

The preceding paragraphs are a summary of how far the Town Council and Town Administration have progressed in Bedford over the past two years. This period of growth and change has proven to be a valuable experience for the Town.

We are now faced with demanding economic times. This will only increase our incentive to provide professional service. The transitional period for the Bedford Town Manager's Office is complete. We must now commit to creating a positive future by establishing realistic goals and adopting a 1991 Budget which implements those goals.

In 1991 we will be able to continue our pursuit of excellence with the continued assistance and cooperation of the Town Council, Town employees and the numerous people who give of their time to serve on our Town Boards, Commissions and Committees. We extend our thanks to all these dedicated people. They have made our efforts worthwhile.

1991 BUDGET OVERVIEW

Early in 1990 it became clear that the condition of the regional economy would demand a conservative approach to budgeting for the coming year. The Town Council, Town Manager and staff worked, through many meetings and work sessions to find a responsible balance between the community's needs and available resources.

The result of this effort is the budget presented in this report, which was adopted unanimously by the Town Council and has the full support of the staff.

In brief, the key points addressed by the proposed budget are:

- Maintenance of existing service levels with minimal change,
- Reduction in the number of full-time employees from 85 to 82,
- Reduction in the use of overtime and part-time, increasing utilization of full-time staff,
- Reduction in funding to cover vacancies in authorized positions; managing vacancy coverage more closely,
- Capital Outlay accounts are cut back in all departments; capital purchases are deferred, and
- Incorporation of the first year of the Capital Improvement Program, a six year plan of capital improvement needs (a summary of which is presented later in this report).

Revenue estimates are consistently conservative; combined with the proposed budget and an estimated \$25 million in tax base growth, we are projecting a Town tax rate of \$2.42. By estimating the revenues conservatively, this projection is a responsible indication of tax liability for 1991. In the event revenues perform better than expected, the reduction in the Town tax rate may be more than projected. Since 1988, the Town portion of the property tax rate has been declining; \$2.51 in 1988, \$2.50 in 1989, \$2.46 in 1990, and \$2.42 projected for 1991.

The 1991 budget is the product of an examination of the services the Town provides to its citizens, what it takes to provide those services, and the means of using available resources frugally in doing so. We believe that it achieves the responsible balance between the service needs and available resources of our community.

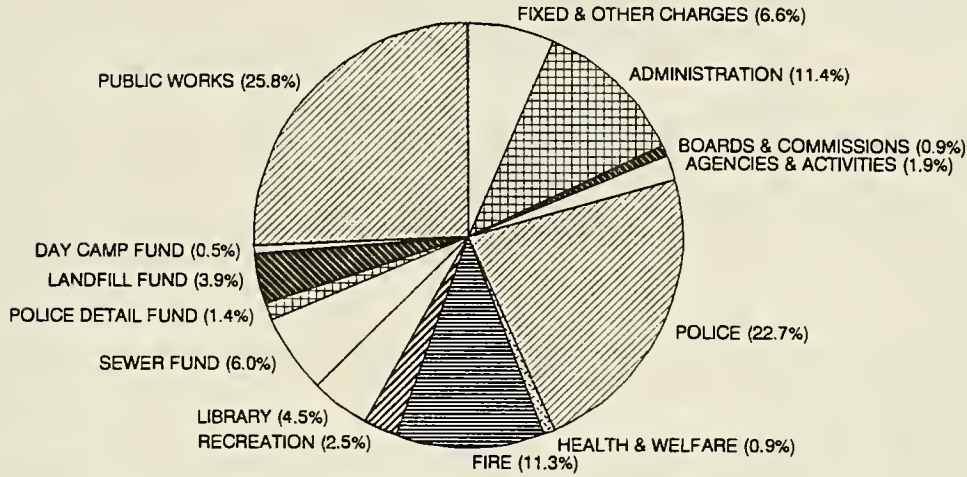
Town of Bedford, New Hampshire 1991 Municipal Budget		COMBINED BUDGET SUMMARY APPROPRIATIONS, ALL FUNDS					
ACCT NO	ACCOUNT TITLE	1990 BUDGET			1991 BUDGET		
		ORIGINAL APPROP	REVISED APPROP	Y-T-D EXPENDED	DEPT REQUEST	MANAGER RECOMM	COUNCIL APPROVED
GRAND TOTAL, ALL FUNDS		8,128,850	8,151,950	7,931,007	6,242,701	6,286,736	5,857,425
TOTAL, GENERAL FUND		5,393,500	5,391,085	5,225,668	5,348,851	5,392,886	5,172,190
FUNCTION TOTALS							
400	BOARDS & COMMISSIONS	86,005	82,299	77,346	75,697	75,697	50,083
401	Town Council	22,750	23,450	23,389	22,750	22,750	22,750
402	Planning Board	14,450	12,644	12,110	13,970	13,970	13,970
403	Board of Adjustment	2,640	2,640	2,381	2,640	2,640	2,720
404	Conservation Commission	32,886	32,886	29,775	28,243	28,243	4,243
405	Elections & Registration	12,750	10,150	9,461	7,565	7,565	6,000
406	Historic Sites	529	529	230	529	529	400
FUNCTION TOTAL							
410	AGENCIES & ACTIVITIES	121,058	119,358	114,682	119,286	119,286	113,286
411	NH Municipal Association	5,500	5,500	5,267	5,670	5,670	5,670
412	Southern NH Planning Commission	7,958	7,958	7,958	8,100	8,100	8,100
413	Manchester Transit	37,100	37,100	37,100	37,956	37,956	37,956
414	Cemeteries	23,400	23,400	21,518	23,560	23,560	23,560
415	Town Hall	28,100	28,100	27,153	25,000	25,000	20,000
417	Annual Report	10,000	9,000	8,840	10,000	10,000	9,000
418	Town Events	9,000	8,300	6,846	9,000	9,000	9,000
FUNCTION TOTAL							
420	ADMINISTRATION	737,000	765,283	731,669	672,138	671,023	666,232
421	Town Manager's Office	139,000	154,896	147,084	145,300	144,185	141,735
422	Finance & Personnel Department	93,700	98,623	91,179	93,700	93,700	95,605
423	Town Clerk/Tax Collector	132,450	138,368	134,321	129,850	129,850	134,349
424	Assessing Department	89,670	90,979	89,228	67,110	67,110	76,128
425	Planning Department	75,870	73,046	68,828	63,206	63,206	51,255
426	Building Department	45,685	45,331	43,349	46,147	46,147	45,335
427	Legal Services	70,000	70,000	66,738	60,000	60,000	60,000
428	Town Office Building	90,625	94,040	90,943	66,825	66,825	61,825
FUNCTION TOTAL							
430	POLICE	1,348,650	1,384,357	1,382,306	1,362,790	1,362,790	1,328,641
431	Police - Administration	277,650	324,812	324,616	302,675	302,675	297,734
432	Police - Communications	133,500	137,474	136,903	136,396	136,396	135,896
433	Police - Patrol	770,100	755,671	754,799	757,597	757,597	722,111
434	Police - Detectives	165,900	165,900	165,863	165,622	165,622	172,400
435	Police - Animal Damage & Control	1,500	500	125	500	500	500
FUNCTION TOTAL							
440	FIRE	684,780	698,987	698,646	680,242	680,242	659,793
441	Fire - Administration	124,905	131,627	131,521	126,188	126,188	127,065
443	Fire - EMS	255,215	258,188	257,929	18,630	18,630	23,601
445	Fire	289,610	295,088	295,376	525,824	525,824	499,627
447	Fire - Emergency Management	6,450	6,240	5,977	1,000	1,000	900
448	Fire - Traffic	8,600	7,844	7,844	8,600	8,600	8,600

Town of Bedford, New Hampshire 1991 Municipal Budget		COMBINED BUDGET SUMMARY APPROPRIATIONS, ALL FUNDS					
ACCT NO	ACCOUNT TITLE	1990 BUDGET			1991 BUDGET		
		ORIGINAL APPROP	REVISED APPROP	Y-T-D EXPENDED	DEPT REQUEST	MANAGER RECOMM	COUNCIL APPROVED
	FUNCTION TOTAL						
450	PUBLIC WORKS	1,540,962	1,599,820	1,579,704	1,540,962	1,540,962	1,510,874
451	DPW - Administration	138,450	144,968	143,719	145,780	145,780	113,090
453	DPW - Highway	1,044,150	1,115,578	1,096,327	1,039,572	1,039,572	1,037,784
455	DPW - Traffic Operations	49,200	42,004	42,560	29,000	29,000	29,000
457	DPW - Street Resurfacing	212,500	188,271	188,271	225,000	225,000	231,000
458	DPW - Landfill	96,662	108,999	108,827	101,610	101,610	100,000
	FUNCTION TOTAL						
460	HEALTH & WELFARE	25,021	45,021	43,353	45,530	45,780	50,780
463	Health Office	4,500	4,500	4,391	4,500	4,750	4,750
465	Welfare	15,000	35,000	33,441	35,000	35,000	40,000
466	Old Age Assistance	780	780	780	780	780	780
467	Aid to the Disabled	4,741	4,741	4,741	5,250	5,250	5,250
	FUNCTION TOTAL						
470	RECREATION	153,924	154,433	140,279	153,975	178,975	146,370
471	Recreation - Administration	44,100	44,609	40,537	44,000	44,000	44,395
472	Recreation - Programs	22,200	20,600	11,774	22,000	22,000	22,000
475	Recreation - Pool Expense	44,124	46,428	45,487	45,475	45,475	45,475
477	Recreation - Field Expense	43,500	42,796	42,482	42,500	67,500	34,500
	FUNCTION TOTAL						
480	LIBRARY	260,000	265,546	262,545	262,131	262,131	262,131
481	Library	260,000	265,546	262,545	262,131	262,131	262,131
	FUNCTION TOTAL						
490	FIXED & OTHER CHARGES	436,100	275,981	195,138	436,100	456,000	384,000
491	Insurance	150,000	150,550	149,675	150,000	160,000	160,000
494	Interest on Short Term Debt	30,000	29,450	2,178	30,000	30,000	30,000
495	Compensation Adjustments	120,000	49,981		120,000	130,000	58,000
496	Fire Hydrant Rental	46,000	46,000	43,285	46,000	46,000	46,000
499	Contingency	90,100			90,100	90,000	90,000
	TOTAL, OTHER FUNDS	2,735,350	2,760,865	2,705,339	893,850	893,850	685,235
	FUNCTION TOTAL, FUND 2						
600	Sewer	330,000	332,415	331,407	614,875	614,875	350,000
600	Sewer	330,000	332,415	331,407	614,875	614,875	350,000
	FUNCTION TOTAL, FUND 3						
620	Police Contract Work	125,350	125,350	78,531	125,350	125,350	80,000
620	Police Contract Work	125,350	125,350	78,531	125,350	125,350	80,000
	FUNCTION TOTAL, FUND 4						
650	Solid Waste Disposal	180,000	180,000	173,754	124,600	124,600	226,210
650	Solid Waste Disposal	180,000	180,000	173,754	124,600	124,600	226,210
	FUNCTION TOTAL, FUND 5						
459	DPW - Sewer Interceptor Project	2,100,000	2,100,000	2,100,000			
459	DPW - Sewer Interceptor Project	2,100,000	2,100,000	2,100,000			
	FUNCTION TOTAL, FUND 6						
479	Recreation - Day Camp		23,100	21,648	29,025	29,025	29,025
479	Recreation - Day Camp		23,100	21,648	29,025	29,025	29,025

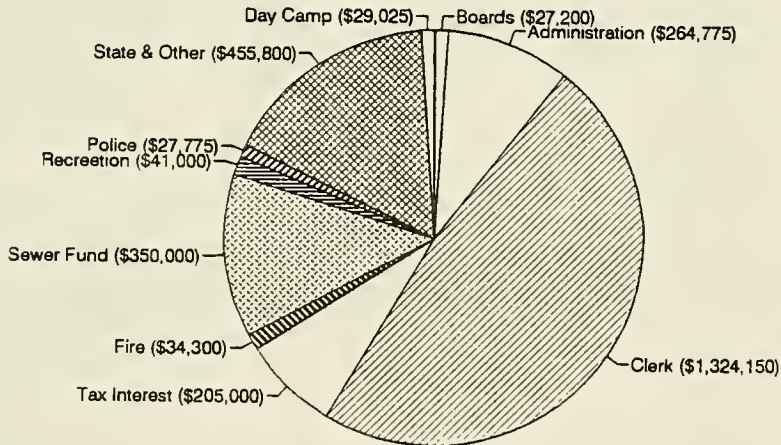
Town of Bedford, New Hampshire 1991 Municipal Budget	COMBINED REVENUE SUMMARY, ALL FUNDS				
ACCOUNT TITLE	1990 BUDGET		1991 BUDGET		
	REVISED REVENUES	PROJ 12/31 REVENUES	ESTIMATE	CHANGE	PERCENT CHANGE
GRAND TOTAL, ALL FUNDS	6,162,294	6,140,869	5,857,425	(277,004)	-4.5%
TOTAL, GENERAL FUND	5,503,844	5,482,419	5,172,190	(303,789)	-5.5%
PROPERTY TAXES	2,780,607	2,780,607	2,742,190	(38,417)	-1.4%
Planning Board	33,500	16,328	20,000	3,672	22.5%
Zoning Board of Adjustment	2,500	2,245	2,000	(245)	-10.9%
Elections	500				
Historic Sites	250	352	200	(152)	-43.2%
Cemtery Income	4,000	6,537	5,000	(1,537)	-23.5%
Administration	189,125	225,046	214,125	(10,921)	-4.9%
Building Department	35,300	46,239	37,000	(9,239)	-20.0%
Town Office	4,000	18,402	13,500	(4,902)	-26.6%
Town Clerk	1,431,300	1,363,815	1,324,150	(39,665)	-2.9%
Police Department	20,925	31,763	27,775	(3,988)	-12.6%
Fire Department	4,625	4,635	1,300	(3,335)	-72.0%
Rescue Call Charges	15,500	20,538	30,000	9,462	46.1%
Fire Permits	2,000	4,002	3,000	(1,002)	-25.0%
Highway Block Grant	201,975	195,418	190,000	(5,418)	-2.8%
Welfare Lien Release	4,500	4,500			
Town Meeting Room Rental	150	356	150	(206)	-57.9%
Recreation Program Income	20,000	13,210	23,000	9,790	74.1%
Pool Income	15,000	17,811	18,000	189	1.1%
State & Miscellaneous	172,290	183,159	171,800	(11,359)	-6.2%
Insurance Policy Reimbursement	7,300	1,941			
Unemployment Dividend	3,000	1,957	4,000	2,043	104.4%
Worker's Compensation Credit	111,500	80,393	90,000	9,607	12.0%
Fund Balance	222,497	222,497	50,000	(172,497)	-77.5%
Interest & Penalties on Taxes	221,500	240,669	205,000	(35,669)	-14.8%
TOTAL, OTHER FUNDS	658,450	658,450	685,235	26,785	4.1%
Sewer Income	330,000	330,000	350,000	20,000	6.1%
Police Detail Work	125,350	125,350	80,000	(45,350)	-36.2%
Landfill Income	180,000	180,000	226,210	46,210	25.7%
Day Camp Income	23,100	23,100	29,025	5,925	25.6%

1991 Municipal Budget

Town of Bedford, New Hampshire



Distribution by Function



Revenues by Source

Town of Bedford, New Hampshire 1990 Annual Report

Town of Bedford, NH Capital Improvements Program - 1991				TOWN FUNDING SOURCE CODE LEGEND								
1991 TOWN COUNCIL ADOPTED Adopted February 6, 1991				Capital Reserve Funds	CF	Landfill Revenues	LR					
				General Fund Bond Issue	GB	Private Funding Sources	PF					
				Gen. Fund Lease-Purchase	GLP	Sewer Fund Bond Issue	SB					
				General Fund Revenues	GR	State Funding Sources	SF					
				Impact Assessments	IA/CI	Sewer Fund Revenues	SR					
Department	Project Title	Proj No	Dept Rank	Brought Forward	Current Year		Future Projects by Year with Funding Source Summary					
					1991	Source	1992	Source	1993	Source	1994	Source
404 Conservation Commission	Heritage Trail	40401	1		5,000	PF	5,000	PF	5,000	PF	5,000	PF
	Wetlands Study	40402	2				30,000	GR				
	Land Acquisition	40403	3	170,000	0		50,000	IA/CI	50,000	IA/CI	50,000	IA/CI
	Department Total				170,000	5,000		85,000		55,000		55,000
415 Town Hall	Renovations	41501	1	0	5,000	GR	5,000	GR	5,000	GR	5,000	GR
	Department Total			0	5,000	PF	5,000		5,000		5,000	
425 Planning Office	Rte 3 Parallel Service Rd Engineering (Final)	42501	1				30,000	IA				
	Microfiche/Aperture Card Reader/Printer	42502	2				25,000	UF				
	Department Total			0	0		55,000		0		0	
431 Police Department	Communications Console	43101	1						30,000	GR		
	Police Station (New)	43102	2									
	Police Station (Renov)	43103	3						15,000	GR	15,000	GR
Department Total			0	0			0		45,000		15,000	
441 Fire Department	Route 3 Fire Station	44101	1						50,000	GR		**
	Fire Station Renovations	44102	2						50,000	GR		
	Equipment Capital Reserve	44103	3	55,000	5,000	GR	30,000	GR	70,000	GR	80,000	GR
	Tank Truck Replacement	44104	4				35,000	GR	10,000	GR/**		
	Ambulance Replacement	44105	5						10,000	**		
	Ladder Truck Overhaul	44106	6									
	Heavy Rescue Replacement	44107	7									
Department Total			55,000	5,000		65,000		190,000		80,000		
451 Public Works Department	Public Works Garage	45101	1	161,610	184,387	GLP/GR	160,000	GLP/GR	160,000	GLP/GR	160,000	GLP/GR
	Road Resurfacing	45102	2	78,600	206,000	GR	225,000	GR	375,000	GR	450,000	GR
	Forest Drive Drainage	45103	3		25,000	GR	25,000	GR				
	Equipment Capital Reserve	45104	4	38,500	22,500	GR	25,000	GR	25,000	GR	25,000	GR
	Six Wheel Dump Truck	45105	5	1,800			108,200	GR (2)	67,950	GR	70,000	GR
	Tractor	45106	6				15,000	GR				
	Drainage	45107	7						25,000	GR	50,000	GR
	Loader	45108	8	29,500							70,000	GR/IA
	Ten Wheel Dump Truck	45109	9								100,000	GR/IA
	Snow Blower	45110	10								75,000	GR/IA
	Backhoe	45111	11									
	Grader	45112	12									
	Route 3 Improvements	45113	13									
Department Total			310,010	437,887		558,200		652,950		1,000,000		
471 Recreation Department	North Amherst Road	47101	1				50,000	GR	100,000	GR		
	Park Development Land Acq	47102	2						50,000	GR	50,000	GR
	Riley Field Renovation	47104	3						25,000	GR		
	Riverfront Park	47105	4								50,000	GR
	Little League Complex Ren	47106	5								60,000	GR
	Pool Construction	47107	6									
	Future Land Acquisition	47108	7								100,000	GR
Department Total			0	0		50,000		175,000		260,000		
481 Library	Library Expansion	48101	1	70,000	**	TF			**	TF	102,000	GB/PF
	Department Total			70,000	**		0		**		102,000	

Town of Bedford, New Hampshire 1990 Annual Report

Town of Bedford, NH Capital Improvmenis Program - 1991				TOWN FUNDING SOURCE CODE LEGEND								
1991 TOWN COUNCIL ADOPTED				Capital Reserve Funds	CF	Landfill Revenues	LR					
				General Fund Bond Issue	GB	Private Funding Sources	PF					
Adopted February 6, 1991				Gen. Fund Lease-Purchase	GLP	Sewer Fund Bond Issue	SB					
				General Fund Revenues	GR	State Funding Sources	SF					
				Impact Assessments	IA/CU	Sewer Fund Revenues	SR					
Department	Project Title	Proj No	Depl Rank	Brought Forward	Current Year		Future Projects by Year with Funding Source Summary					
					1991	Source	1992	Source	1993	Source	1994	Source
600 Sewer	Manchester WWTP Upgrade	60001	1				190,000	SB/UF	190,000	SB/UF	190,000	SB/UF
Department Total				0	0		190,000		190,000		190,000	
650 Landfill	Landfill Closure	65001	1	19,513	100,000	GR	200,000	GR	200,000	GR	200,000	GR
	Landfill - Recycling	65002	2						50,000	LR		
Department Total				19,513	100,000		200,000		250,000		200,000	
TOWN TOTALS				624,523	557,887		1,208,200		1,562,950		1,907,000	
TOWN FUNDING SOURCE SUMMARY TOTALS												
General Fund Bond Issue		GB		0	0						102,000	
General Fund Lease-Purchase		GLP		161,610	184,387		160,000		160,000		160,000	
General Fund Revenues		GR		78,600	363,500		748,200		1,107,950		1,400,000	
Impact Assessments		IA/CU		170,000	0		80,000		50,000		50,000	
Landfill Fund Revenues		LR		19,513	0				50,000			
Private Funding Sources		PF		0	10,000		5,000		5,000		5,000	
Sewer Fund Bond		SB		0	0		95,000		95,000		95,000	
State Funding Sources		SF		0	0							
Sewer Fund Revenues		SR		0	0		95,000		95,000		95,000	
Trust Funds		TF		194,800								
User Fees		UF		0	0		25,000					
TOTAL TOWN FUNDING, ALL SOURCES				624,523	557,887		1,208,200		1,562,950		1,907,000	
BEDFORD SCHOOL DISTRICT (Presented As Submitt on 2/1/91)												
Admin	SAU Addition				235,000							
Bldg/Phys	Asbestos Removal - DW						45,100		100,000		50,000	
Bldg/Phys	Steam Pipes - MEM								20,000			
Bldg/Phys	Cafeteria Tables - Mem				9,000							
Bldg/Phys	Carpeting - PWS						9500		9500			
Bldg/Phys	Bleacher upgrade/repair											
Bldg/Phys	Window Replacement - ME						175,000				175,000	
Bldg/Phys	Window Replacement - MCK											
Bldg/Phys	Wallpaper - MCK				4,500							
Bldg/Phys	Refurbish Shower Rm - MCK											
Eqpt/Veh	Maint. Machines										10,000	
Eqpt/Veh	Maint. Van						15,500					
Eqpt/Veh	Tractor								14,000			
Site Imp	Well Pump Maint.				4,500		5,000					
Site Imp	Water Tanks - PWS/MEM											
Site Imp	Paving - PWS										20,000	
Site Imp	Paving - MEM								25,000			
Site Imp	Paving - MCK								35,000			
Site Imp	Sealing - DW											
Site Imp	Roofing - PWS											
Site Imp	Roofing - MEM				82,000							
Site Imp	Roofing - MCK											
Site Imp	Roofing - Prevent Maint.						2,000		2,000			
Grounds	Repair - PWS								2,000			
Grounds	Repair - MEM										3,000	
Grounds	Repair - MCK				3,000		2,000					
SCHOOL TOTALS				0	338,000		254,100		207,500		258,000	
GRAND TOTALS (Town & School District)				624,523	895,887		1,462,300		1,770,450		2,165,000	

Town of Bedford, New Hampshire 1990 Annual Report

Town of Bedford, NH Capital Improvements Program - 1991 Project Proposal Summary 1991 TOWN COUNCIL ADOPTED Adopted February 6, 1991				TOWN FUNDING SOURCE CODE LEGEND						
				Trust Funds			TF			
				User Fees			UF			
				Indicates year acquired			**			
				Suffix: "++" or "*" indicates funding at this level continues beyond the scope of the current plan.						
Department	Project Title	Proj No	Dept Rank	Future Year Projects by Year with Funding Source Summary						
				1995	Source	1996	Source	1996+	Source	Total
404 Conservation Commission	Heritage Trail	40401	1	5,000	PF	5,000	PF			30,000
	Wetlands Study	40402	2							30,000
	Land Acquisition	40403	3	50,000	LA/CU	50,000	LA/CU	280,000	CU++	700,000
	Department Total			55,000		55,000		280,000		760,000
415 Town Hall	Renovations	41501	1	5,000	GR	5,000	GR			30,000
	Department Total			5,000		5,000		0		35,000
425 Planning Office	Rte 3 Parallel Service Rd Engineering (Final)	42501	1							30,000
	Microfiche/Aperture Card Reader/Printer	42502	2							25,000
	Department Total			0		0		0		55,000
431 Police Department	Communications Console	43101	1							30,000
	Police Station (New)	43102	2	50,000	GR		**	1,100,000	GB/GR	1,150,000
	Police Station (Renov)	43103	3	15,000	GR	15,000	GR			60,000
Department Total			65,000		15,000		1,100,000		1,240,000	
441 Fire Department	Route 3 Fire Station	44101	1	110,000	GB/GR	110,000	GB/GR	880,000	GB/GR	1,150,000
	Fire Station Renovations	44102	2							50,000
	Equipment Capital Reserve	44103	3	80,000	GR	80,000	GR	80,000	GR++	480,000
	Tank Truck Replacement	44104	4							45,000
	Ambulance Replacement	44105	5							10,000
	Ladder Truck Overhaul	44106	6		**					
	Heavy Rescue Replacement	44107	7					**		
	Department Total			190,000		190,000		960,000		1,735,000
451 Public Works Department	Public Works Garage	45101	1							825,997
	Road Resurfacing	45102	2	450,000	GR	550,000	GR	550,000	GR++	2,884,600
	Forest Drive Drainage	45103	3					250,000	GR/LA	300,000
	Equipment Capital Reserve	45104	4	25,000	GR	25,000	GR			186,000
	Six Wheel Dump Truck	45105	5	52,600	GR (2)	55,000	GR			355,550
	Tractor	45106	6							15,000
	Drainage	45107	7	50,000	GR					125,000
	Loader	45108	8							99,500
	Ten Wheel Dump Truck	45109	9							100,000
	Snow Blower	45110	10							75,000
	Backhoe	45111	11			70,000	GR			70,000
	Grader	45112	12					130,000	GLP	130,000
	Route 3 Improvements	45113	13					1,000,000	SF/LA	1,000,000
	Department Total			577,600		700,000		1,930,000		6,166,647
471 Recreation Department	North Amherst Road	47101	1							150,000
	Park Development Land Acq	47102	2	50,000	GR	50,000	GR			200,000
	Riley Field Renovation	47104	3							25,000
	Riverfront Park	47105	4							50,000
	Little League Complex Ren	47106	5							60,000
	Pool Construction	47107	6					200,000	GR	200,000
	Future Land Acquisition	47108	7	100,000	GR	100,000	GR			300,000
	Department Total			150,000		150,000		200,000		985,000
481 Library	Library Expansion	48101	1	102,000	GB/PF	102,000	GB/PF	714,000	GB/PF	1,090,000
Department Total			102,000		102,000		714,000		1,090,000	

Town of Bedford, New Hampshire 1990 Annual Report

Town of Bedford, NH Capital Improvements Program - 1991 Project Proposal Summary 1991 TOWN COUNCIL ADOPTED Adopted February 6, 1991				TOWN FUNDING SOURCE CODE LEGEND						
				Trust Funds			TF			
				User Fees			UF			
				Indicates year acquired			**			
				Suffix "++" or "*" indicates funding at this level continues beyond the scope of the current plan.						
				Future Year Projects by Year with Funding Source Summary						
Department	Project Title	Proj No	Dept Rank	1995	Source	1996	Source	1996+	Source	Total
600 Sewer	Manchester WWTP Upgrade	60001	1	190,000	SB/UF	190,000	SB/UF	950,000	SB/UF+	1,900,000
Department Total				190,000		190,000		950,000		1,900,000
650 Landfill	Landfill Closure	65001	1	200,000	GR	300,000	GR			1,219,513
	Landfill - Recycling	65002	2							50,000
Department Total				200,000		300,000		0		1,269,513
TOWN TOTALS				1,534,600		1,707,000		6,134,000		15,236,160
TOWN FUNDING SOURCE SUMMARY TOTALS										
General Fund Bond Issue		GB		102,000		102,000		714,000		1,020,000
General Fund Lease-Purchase		GLP		0		0		0		825,997
General Fund Revenues		GR		1,187,600		1,360,000		4,190,000		10,435,850
Impact Assessments		IA/CU		50,000		50,000		280,000		730,000
Landfill Fund Revenues		LR								69,513
Private Funding Sources		PF		5,000		5,000				35,000
Sewer Fund Bond		SB		95,000		95,000		475,000		950,000
State Funding Sources		SF								
Sewer Fund Revenues		SR		95,000		95,000		475,000		950,000
Trust Funds		TF								194,800
User Fees		UF								25,000
TOTAL TOWN FUNDING, ALL SOURCES				1,534,600		1,707,000		6,134,000		15,236,160
BEDFORD SCHOOL DISTRICT (Presented As Submitted)										
Admin	SAU Addition									235,000
Bldg/Phys	Asbestos Removal - DW			50,000		50,000				295,100
Bldg/Phys	Steam Pipes - MEM									20,000
Bldg/Phys	Cafeteria Tables - Mem									9,000
Bldg/Phys	Carpeting - PWS									19,000
Bldg/Phys	Bleacher upgrade/repair			20,000						20,000
Bldg/Phys	Window Replacement - MEM									175,000
Bldg/Phys	Window Replacement - MCK									175,000
Bldg/Phys	Wallpaper - MCK									4,500
Bldg/Phys	Refurbish Shower Rm - MCK			25,000						25,000
Eqpt/Veh	Maint. Machines					10,000				20,000
Eqpt/Veh	Maint. Van									15,500
Eqpt/Veh	Tractor									14,000
Site Imp	Well Pump Maint.									9,500
Site Imp	Water Tanks - PWS/MEM					8,140				8,140
Site Imp	Paving - PWS									20,000
Site Imp	Paving - MEM									25,000
Site Imp	Paving - MCK									35,000
Site Imp	Sealing - DW					35,000				35,000
Site Imp	Roofing - PWS									
Site Imp	Roofing - MEM									82,000
Site Imp	Roofing - MCK			150,000		150,000				300,000
Site Imp	Roofing - Prevent Maint.									4,000
Grounds	Repair - PWS									2,000
Grounds	Repair - MEM									3,000
Grounds	Repair - MCK									5,000
SCHOOL TOTALS				245,000		253,140		0		1,555,740
GRAND TOTALS (Town & School District)				1,779,600		1,960,140		6,134,000		16,791,900

FINANCE & PERSONNEL DEPARTMENT

Anthony T. Plante, Finance Director

Since 1989, the Finance & Personnel Department has redefined its role in Bedford's local government organization. In addition to the basic, but very important, functions of managing and accounting for the Town's funds, we have focused on becoming a service agency for other Town departments.

From the Finance and Personnel Department, we provide centralized payroll and invoice processing, and management of important personnel information. We also provide budget assistance to other departments, prepare analyses of various types at the request of the Council, Manager, and Department Heads, and general administrative support.



Bookkeepers Micki Labbe (l) and Christina Burdo (r).

Computers have become an indispensable tool for managing the Town's funds. In days past, when Town finance consisted solely of writing checks and collecting taxes, a manual system was sufficient. In today's local government, we are providing more programs, seeking diverse sources of funding, and looking at our operations with a critical management eye. More and more, these tools are being used to raise our level of productivity and efficiency.

For this organization, with an annual cash flow in excess of \$40 million, the ability to examine what we are doing and how well we are doing it requires the use of computer technology. This technology is available to every department, through the IBM System/36 used primarily for financial purposes and the PCs and PC networks. There is still work to do in implementing the financial system, but we feel confident that progress will be made during the year.

This past year marked our first under a performance-based pay system. We believe that the Town has many committed, hard-working employees. The performance pay system recognizes and rewards those employees within the limits set by the Town Council. Performance-based pay, while still relatively new, is working and will continue to work in 1991 with our commitment to evaluator training and administrative oversight to ensure equity in the system.

Finance & Personnel is only one part of the team serving this community. We are here to support those other departments which serve you every day. Our aim is to continue improving the quality of services provided to you, our consumers and constituents, the people of Bedford.

1990 INDEPENDENT AUDITOR'S REPORT

Vachon, Clukay & Company, PC

We have completed our fieldwork in connection with our audit of the Town of Bedford, New Hampshire's financial statements for the year ended December 31, 1990 on January 25, 1991.

Due to circumstances beyond our control, the financial statements and related reports will not be available for inclusion in this year's annual town report.

We anticipate that the financial statements and related reports will be available no later than April 1, 1991.

TOWN CLERK/TAX COLLECTOR

Edith P. Schmidtchen, Town Clerk/Tax Collector

The year 1990 proved to be one of challenge for the Office. It was the year I ran for reelection. I would like to thank the townspeople for their continued support over the years.

Automobile registration procedures have been enhanced by the processing of transfers.

Semiannual tax billing has proved to be beneficial both to the Town and the taxpayers.

We have expanded both our knowledge and use of the computers, thus enabling us to serve you in a more efficient manner.

During the year 1991 new plates will be issued, thus allowing registrants to do almost everything at our Office. Just a reminder: If you intend to do everything at our office and are paying by check, you will need two separate checks.

Here in this Office I and my staff will continue to strive to give you the best service possible in these trying and challenging times.

A reminder: Dog licenses are due by April 30th. Licenses will be available on Monday, April 1, 1991. Please bring last year's paperwork or rabies certificate if licensing for the first time.

EXPRESSION OF GRATITUDE

The Town of Bedford has received gifts and donations of time, goods, and services from its townspeople and businesses. Bedford is fortunate to have so many people serve on various Boards, Commissions and Committees. The Town also has a staff of loyal and dedicated employees. To all who serve our town, we are most grateful and extend our thanks.

We list below the donations received in the last year. We do, however, apologize if we have inadvertently omitted some of your contributions.

Thanks to:

John Brown & Sons - clearing of sledding hill
Clark Gott - Christmas tree, Town Hall
Dunkin Donuts - refreshments, Holiday Event
H.A.Scott & Sons - holiday flowers
John Jacobson - comprehensive report, Town Hall
Bedford Garden Club - Christmas wreaths
Bedford Men's Club - Christmas tree for lobby
R.Scott Brooks - computer hardware
Barker Foundation - donation for fire truck
Goffstown Truck Center - use of bus
Frederick Nixon - fill for new soccer field
Jean Tallman - painting for Town Office Building
Peg Rice - loan of painting
Flower Cart - holiday flowers for lobby
Don Wheeler Co., excavation on sledding hill
Bedford's Men's Club - basketball courts - lines
Manchester Country Club - loan of aerator
Family Support Systems - grant, special needs
Gerard Dumas - stockpiled loam for soccer field
Joseph Fichera - Self defense class teacher
Richard Bernard - Self defense class teacher
Normandeau Assoc. - Earthday buttons
Atom Contracting Corp. - fill for soccer field
Jack Sullivan Corp. - fill for soccer field
Ron Janowitz - cross country ski workshop
William Barry - environmental assessment
Alan Goedecke - Scout Troop 135, loan of canoes
Joseph Pepin - leader of canoe trip
Mark Berg - benches for pool/Eagle Scout project
Don York - Indian Head Athletics - workshop
Bedford School Dist. & Employees/summer camp
Newcomers Club - donation to Special Olympics
Mrs. Kenny's C.C.D. group - raking of front lawn
Karl Nobert - handicapped ramp for Town Hall
Bedford Rotary Club - clearing lawn/ Town Office
VFW - flag to Police Dept. Fire Dept. Town Office

The following individuals have either donated their time, services, or a donation to the Town Hall Restoration Fund:

Milton Marks	Carolyn Akins
Robert & Claire Souter, Sr.	Lois Melendy
J.B. & L. Friedenburgh	Clark Gott
Gary & Maureen Wasserman	Lydia Kennard
Robert & Joan Sundeen	M. Edward Matta

**ANNUAL REPORT OF THE TOWN CLERK
JANUARY 1 TO DECEMBER 31, 1990**

**Automobile Account
Dr.**

1990 Auto Permits Issued	\$1,308,675.00
TOTAL DEBITS	\$1,308,675.00

Cr.

Remitted to Treasurer	\$1,308,675.00
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**Miscellaneous Accounts
Dr.**

Auto Titles	5,256.00
UCC Filings	8,182.75
Certified Copies	1,227.00
Marriage Licenses	3,600.00
Pole Licenses	60.00
Dredge & Fill Permits	51.00
Organizational Fees	12.00
Bad Checks	102.50
Decals	21,239.00
Miscellaneous	700.00
TOTAL DEBITS	40,435.25

Cr.

Remitted to Treasurer	40,430.25
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**Dog License Account
Dr.**

1989 Dog Licenses Issued	72.00
1990 Dog Licenses Issued	7,172.00
1990 Dog License Penalties	1,038.00
Dog Violations	70.00
TOTAL DEBITS	8,352.00

Cr.

Remitted to Treasurer	8,352.00
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**Building Permits
Dr.**

Building Permits Issued	47,796.00
TOTAL DEBITS	47,796.00

Cr.

Remitted to Treasurer	47,796.00
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**Filing Fees
Dr.**

March Elections	10.00
TOTAL DEBITS	10.00

Cr.

Remitted to Treasurer	10.00
Total Remitted to Treasurer	\$1,405,263.25

Respectfully Submitted,
s/Edith P. Schmidtchen
Town Clerk/Tax Collector



Edie Schmidtchen, Town Clerk/Tax Collector, begins issuance of license plates January 1991.

**TAX COLLECTOR'S REPORT
SUMMARY OF TAX ACCOUNTS**

**Levies of Prior Years
Dr.**

	Levy of 1990 Dr.
Taxes Committed to Collector:	
Property Taxes	\$19,104,636.00
Sewer Rental Taxes	175,634.64
Current Use Taxes	129,945.00
Added Taxes:	
Property Taxes	23,912.00
Overpayments:	
Property Taxes	6,952.00
Interest on Delinquent Taxes	28,549.98
TOTAL DEBITS	\$19,474,131.23
Cr.	
Remitted to Treasurer:	
Property Taxes	\$16,688,136.07
Sewer Rental Taxes	168,935.11
Current Use Taxes	34,202.00
Yield Taxes	3,028.82
Property Taxes Added	6,979.00
Interest on Taxes	28,549.98
Abatements Allowed:	
Property Taxes	31,064.00
Sewer Rental Taxes	462.32
Yield Taxes	850.50
Uncollected Taxes at December 31, 1990:	
Property Taxes	2,392,387.93
Sewer Rental Taxes	6,237.21
Current Use Taxes	95,743.00
Yield Taxes	622.29
Added Taxes	16,933.00
TOTAL CREDITS	\$19,474,131.23

	Dr.
Uncollected Taxes at January 1, 1990:	
Property Taxes	\$2,192,074.19
Sewer Rental Taxes	213.18
Current Use Taxes	76,500.00
Added Taxes:	
Property Taxes	3,396.00
Sewer Rental Taxes	76,704.04
Interest on Delinquent Taxes	136,393.21
TOTAL DEBITS	\$2,485,280.62

Cr.

Remitted to Treasurer:	
Property Taxes	\$2,194,214.19
Sewer Rental Taxes	213.18
Current Use Taxes	76,500.00
Property Taxes Added	1,256.00
Sewer Rental Taxes Added	71,052.77
Interest on Taxes	136,393.21
Uncollected at December 31, 1990:	
Sewer Rental Taxes Added	5,651.27
TOTAL CREDITS	\$2,485,280.62

Respectfully submitted,

s/Edith P. Schmidtchen
Town Clerk/Tax Collector

SUMMARY OF TAX SALES/TAX LIEN ACCOUNTS
at December 31, 1990

Tax Sales or Liens on Account of Levies of:

	1989	1988	Prior
Dr.			
Balance unredeemed taxes January 1, 1990		\$650,171.62	\$29,776.86
Taxes sold to Town during Year	\$1,250,561.64		
Interest collected after sale/lien execution	23,281.90	35,915.28	9,466.52
Redemption cost	3,944.50	2,081.50	777.06
TOTAL DEBITS	\$1,287,788.04	\$688,168.40	\$40,020.44
Cr.			
Remitted to Treasurer:			
Redemptions	\$341,571.10	\$230,205.24	\$28,811.13
Interest and costs after sale	27,226.40	37,996.78	10,243.58
Deeded to Town during Year	1,323.61	1,234.59	965.73
Unredeemed taxes at December 31, 1990	917,666.93	418,731.79	
TOTAL CREDITS	\$1,287,788.04	\$688,168.40	\$40,020.44



1990 Memorial Day Parade

TREASURER

George T. Wiggin, Jr., Treasurer
Dana Kelley, Assistant Treasurer

Received of:

Edith P. Schmidtchen, Tax Collector	\$20,085,514.56
Edith P. Schmidtchen, Town Clerk	1,405,263.25
Town Office	692,517.99
State Treasurer	729,903.11
Interest on Deposits	234,993.89
Capital Reserve	140,000.00
Total Receipts	\$23,288,192.80
Balance January 1, 1990	4,493,720.97
Total	\$27,781,913.77
Total Checks Issued	24,043,123.33
Balance December 31, 1990	\$3,738,790.44

Beals-Gage Girls Road Account:

Account AB# 002-0068488	
Balance January 1, 1990	\$116,869.73
From General C/A	53,255.00
Interest on Account	7,077.13
Fleet Bank # 703609651	90,000.00
First NH Bank # 0228280625	87,201.86
Balance December 31, 1990	\$177,201.86

Conservation Fund:

Account BE # 1135327020	
Balance January 1, 1990	\$2,411.70
Interest on Account	122.98
Paid Out	68.22
Balance December 31, 1990	\$2,466.46

Chesbro Property:

Account AB 321295792	
Balance January 1, 1990	\$3,051.10
Interest on Account	142.68
To General C/A	3,193.78
Balance December 31, 1990	0.00

William Higgins:

Account AB # 321421059	
Beginning Balance January 1, 1990	\$34,724.30
Interest on Account	1,095.34
Paid Out	34,376.60
Balance December 31, 1990	\$1,443.04

Robert Bullock, Barr. Drive Ext:

Account AB # 390023869	
Balance January 1, 1990	\$5,090.00
Interest on Account	287.13
Balance December 31, 1990	\$5,377.13

Pine Tree Builders:

Account AB # 002-0075108	
Balance January 1, 1990	\$6,747.40
Interest on Account	556.31
Balance December 31, 1990	\$7,303.71

Jeffrey Purtell:

Account AB # 390012664	
Balance January 1, 1990	\$2,527.47
Interest on Account	142.56
Balance December 31, 1990	\$2,670.03

Robert & Eleanor Bullock:

Account AB # 390165611	
Balance January 1, 1990	\$5,998.87
Interest on Account	273.92
Paid Out	2,664.35
Balance December 31, 1990	\$3,608.44

C. Samson Construction, Inc.:

Account AB # 090-001-75102	
Balance January 1, 1990	\$5,839.42
Interest on Account	445.63
Balance December 31, 1990	\$6,285.05

Town Hall Restoration Fund:

Account BE # 1231961701	
Balance January 1, 1990	\$13,406.65
Received	2,006.00
Interest on Account	358.49
Paid Out	13,701.78
Balance December 31, 1990	\$2,069.36

Police DARE Fund:

Account BE # 1232744920	
Received	\$225.00
Balance December 31, 1990	\$225.00

Bedford Police:

Account CP # 1070000000	
Received	\$5,500.00
Paid Out	2,000.00
Balance December 31, 1990	\$3,500.00

Sewer Project:
 Account CP # 1220000327
 Balance January 1,1990 \$108,790.60
 Interest on Account 5,239.77
 Paid Out 588.32
 Balance December 31, 1990 \$113,442.05

Respectfully Submitted,

s/George T. Wiggin, Jr.
 Treasurer

TRUST FUNDS

Willard P. Varney, Treasurer

Balance of unexpended trust fund revenues
 January 1, 1990

Checking Account

School Prize Speaking Fund Revenue 49.89

Savings Accounts

Prize Speaking Fund Revenue	1,211.85
Library Funds Revenue	250.93
Church Funds Revenue	441.61
Cemetery Funds Revenue	705.93
Beals Library Bequest	<u>4,756.69</u>
Sub-Total	7,416.90

Revenues Collected

Interest - Prize Speaking Fund	238.78
Interest - Church Fund	925.04
Interest - Library Fund	580.55
Interest - Cemetery Fund	1,650.28
Interest - Beals Library Bequest	<u>4,734.47</u>
Sub-Total	8,129.12
Total	15,546.02

Expenses Paid

Bedford Presbyterian Church Fund	
Philip Gray, Treasurer	938.04
Bedford Public Library Fund	
George J. Fournier, Trustee	600.22
Bedford Center Old Cemetery Fund	
Ralph M. Wiggin, Jr., Treasurer	237.81
Town of Bedford for Cemetery Care	
George T. Wiggin, Jr., Treasurer	1,436.57
Plants for four (4) cemetery lots	35.00

Prize Speaking - McKelvie School	<u>441.81</u>
Total Expenses	3,689.45

Balance of unexpended trust funds available
 December 31, 1990

Checking Account

School Prize Speaking Fund Revenue 49.89

Savings Accounts

Prize Speaking Fund Revenue	1,008.82
Library Funds Revenue	231.26
Church Funds Revenue	428.61
Cemetery Funds Revenue	646.83
Beals Library Bequest	<u>9,491.16</u>
Sub-Total	11,856.57
Total	15,546.02

Trust and Capital Reserve Fund Totals

as of December 31, 1990

Capital Reserve Funds (Principal and Interest)

Grader (closed 5/9/90)	0.00
Fire Truck	28,499.99
Bulldozer	40,501.96
Tractor-Loader	31,214.25
Dump Truck	<u>1,871.81</u>
Total	102,088.01

Total Capital Reserve Funds

Principal	65,400.00
Interest	<u>36,688.01</u>
Total	102,088.01

Total Trust Funds

Principal	108,351.90
Interest	<u>11,856.57</u>
Total	120,388.47

GRAND TOTAL

Capital Reserve Funds	102,088.01
Trust Funds	<u>120,388.47</u>
Total	222,476.48

Respectfully submitted,

s/Willard P. Varney
 Trustee

Town of Bedford, New Hampshire 1990 Annual Report

FORM MS-3

REPORT OF THE TRUST FUNDS OF THE TOWN OF BEDFORD ON DECEMBER 31, 1990

Page 1 of 6

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	PRINCIPAL		Capital Gain or Dividends	Balance End Year	(INCOME)		Ending Balance		
					Balance Beginning Year	New Funds Created			Year's Income %	Amount Expended			
Jun 05 1908 1.	Annie Townsend	Cemetery	Bank/East	5.0	90.00	-	-	90.00	1.27	5.0	2.57	2.56	1.28
Mar 16 1912 2.	Rurus Parkhurst	"	"	"	"	"	"	"	1.27	"	2.57	2.56	1.28
May 23 1921 3.	Henry L. Peaslee	"	"	"	"	"	"	"	1.28	"	2.56	2.56	1.28
May 05 1925 4.	Charles Gage	"	"	"	"	"	"	"	1.28	"	2.56	2.56	1.28
Feb 23 1934 5.	Jesse H. Mitchell	"	"	"	"	"	"	"	1.28	"	2.56	2.56	1.28
Jun 21 1934 6.	Nelson Fosner	"	"	"	"	"	"	"	1.28	"	2.57	2.57	1.28
Jul 16 1936 7.	Sarah L. Hitherspoon	"	"	"	"	"	"	"	1.28	"	2.57	2.57	1.28
Jun 18 1937 8.	Ernestine Wolf	"	"	"	"	"	"	"	1.28	"	2.57	2.57	1.28
Jun 18 1937 9.	Sara Dearborn	"	"	"	"	"	"	"	1.28	"	2.56	2.57	1.28
Totals					450.00	-	-	450.00	11.50		23.09	23.08	11.51

FORM MS-3

REPORT OF THE TRUST FUNDS OF THE TOWN OF BEDFORD ON DECEMBER 31, 1990

Page 2 of 6

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	PRINCIPAL		Capital Gain or Dividends	Balance End Year	(INCOME)		Ending Balance		
					Balance Beginning Year	New Funds Created			Year's Income %	Amount Expended			
Mar 18 1901 1.	Burriel Fund	Cemetery	Bank/East	8.15	100.00	-	-	100.00	3.80	8.15	8.99	9.32	3.47
Mar 23 1904 2.	Walker Fund	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Mar 21 1907 3.	Caroline A. Moore	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Mar 10 1909 4.	Sarah R. Osgood	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Mar 09 1909 5.	Sarah M. Clark	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Jun 27 1914 6.	Mary E. Parker	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Nov 05 1914 7.	Gilman H. Moore	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Apr 10 1917 8.	Clement Fund	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Dec 08 1917 9.	Sturtevant & Moore	"	"	"	"	"	"	"	3.80	"	8.99	9.32	3.47
Jan 28 1919 10.	Moore & Ritzenberg	"	"	"	"	"	"	"	3.81	"	8.99	9.32	3.47
Jul 19 1919 11.	Henry A. Shepard	"	"	"	"	"	"	"	3.81	"	8.99	9.32	3.47
Feb 03 1920 12.	Thomas W. Moore	"	"	"	"	"	"	"	3.81	"	8.99	9.32	3.47
May 17 1920 13.	George F. Barnard	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
May 13 1922 14.	Susan S. Fosner	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Apr 13 1922 15.	Mary A. Clapp	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Feb 01 1924 16.	Lavine Sawney	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Jul 24 1924 17.	Frank F. Flint	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Dec 01 1924 18.	Julia R. Stevens	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Apr 05 1924 19.	Melanie Robt	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
May 26 1926 20.	Laura E. Cutler	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Mar 21 1928 21.	Charles M. Grant	"	"	"	"	"	"	"	3.81	"	8.98	9.32	3.47
Oct 03 1929 22.	George A. Gookin	"	"	"	"	"	"	"	3.81	"	8.99	9.33	3.47
Feb 19 1930 23.	Cora H. Basile	"	"	"	"	"	"	"	3.81	"	8.99	9.33	3.47

FORM MS-3

REPORT OF THE TRUST FUNDS OF THE TOWN OF BEDFORD ON DECEMBER 31, 1990

Page 3 of 5

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	PRINCIPAL		Capital Gain or Dividends	Balance End Year	(INCOME)		Ending Balance		
					Balance Beginning Year	New Funds Created			Year's Income %	Amount Expended			
Oct 31 1902 1.	David Sweet	Cemetery	Bank/East	8.15	150.00	-	-	150.00	5.71	8.15	13.48	13.99	5.21
Nov 02 1923 2.	Madie L. Gage	"	"	"	"	"	"	"	5.71	"	13.49	13.99	5.21
Jan 07 1932 3.	Parkhurst & Ribwood	"	"	"	"	"	"	"	5.71	"	13.49	13.99	5.21
Apr 04 1932 4.	Thomas E. Barr	"	"	"	"	"	"	"	5.71	"	13.49	13.99	5.21
Aug 07 1933 5.	Katherine E. Moore	"	"	"	"	"	"	"	5.71	"	13.48	13.99	5.20
May 04 1936 6.	George H. Higgin	"	"	"	"	"	"	"	5.71	"	13.47	13.99	5.20
Jun 18 1946 7.	Ransom R. Small	"	"	"	"	"	"	"	5.72	"	13.47	13.99	5.20
Jul 03 1967 9.	Harold G. Tillson	"	"	"	"	"	"	"	5.72	"	13.47	13.99	5.20
Totals					1200.00	-	-	1200.00	45.70		107.80	111.91	41.64
Dec 11 1903 1.	Shepard Fund	Cemetery	Bank/East	8.15	200.00	-	-	200.00	7.62	8.15	17.97	18.65	6.93
Apr 13 1909 2.	William M. Patten	"	"	"	"	"	"	"	7.62	"	17.98	18.66	6.94
Dec 31 1910 3.	Stephen C. Damon	"	"	"	"	"	"	"	7.62	"	17.98	18.66	6.94
Sep 21 1917 4.	Thomas L. Burns	"	"	"	"	"	"	"	7.62	"	17.98	18.66	6.94
Dec 12 1924 5.	Charles Basile	"	"	"	"	"	"	"	7.62	"	17.98	18.66	6.94
Jul 27 1939 6.	John M. Hodgegan	"	"	"	"	"	"	"	7.62	"	17.98	18.66	6.94
Jun 02 1943 7.	Dr. G. C. Hoffses	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Mar 05 1946 8.	Charles Lenz	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Mar 30 1946 9.	Charles O. Barnard	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Mar 09 1948 10.	Charles J. Tinker	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Sep 01 1948 11.	William Currie	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Apr 13 1949 12.	Jessie P. Howard	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Oct 01 1952 13.	Samuel H. Patten	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
May 23 1956 14.	Paul H. Scollis	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
Apr 16 1957 15.	Minnie Esterbrooks	"	"	"	"	"	"	"	7.62	"	17.97	18.65	6.94
May 20 1956 16.	Abbie C. Gault	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Feb 20 1961 17.	Augustus M. Clark	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Mar 22 1966 18.	Finch & Higgin	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Aug 31 1966 19.	E.H. & R.P. Ishae	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Nov 29 1968 20.	Richard B. Taylor	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Feb 10 1978 21.	Habel R. Wheeler	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Mar 10 1982 22.	Ann DeMocis	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Nov 29 1982 23.	Louise-Richardson	"	"	"	"	"	"	"	7.61	"	17.98	18.65	6.94
Totals					4600.00	-	-	4600.00	175.18		413.44	429.01	159.61

Town of Bedford, New Hampshire 1990 Annual Report

FORM MS-9

REPORT OF THE TRUST FUNDS OF THE TOWN OF BEDFORD ON DECEMBER 31, 1990

Page 4 of 6

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	PRINCIPAL				INCOME			Ending Balance		
					Balance Beginning Year	New Funds Created	Gains or (Losses)	Capital Gain Dividends	Balance End Year	Beginning Balance	Year's Income		Amount Expended	
Oct 27 1891	Barr Fund	Cemetery	BankEast	8.15	300.00	-	-	-	300.00	11.43	8.15	26.96	27.96	10.41
Apr 26 1901	Susan J. Clark	"	"	"	"	"	"	"	"	11.43	"	26.96	27.96	10.41
Oct 27 1921	Mary J. Moore	"	"	"	"	"	"	"	"	11.43	"	26.96	27.96	10.41
May 19 1924	Lucy E. Savage	"	"	"	"	"	"	"	"	11.43	"	26.96	27.96	10.41
Apr 18 1925	William R. Hobart	"	"	"	"	"	"	"	"	11.43	"	26.96	27.96	10.41
May 22 1936	Jacques M. Gusswell	"	"	"	"	"	"	"	"	11.42	"	26.97	27.96	10.41
Apr 04 1937	William H. Ward	"	"	"	"	"	"	"	"	11.42	"	26.97	27.96	10.41
Jan 16 1958	George H. Gault	"	"	"	"	"	"	"	"	11.42	"	26.97	27.96	10.41
Nov 19 1985	Laure M. Olivier	"	"	"	"	"	"	"	"	11.42	"	26.97	27.96	10.41
Oct 26 1991.0	Lucien F. Normandin	"	"	"	"	"	"	"	"	11.42	"	26.96	27.96	10.40
	Totals				3000.00				3000.00	114.26		269.63	279.76	104.09
Feb 28 1921	Anneline Campbell	Cemetery	BankEast	8.15	75.00	-	-	-	75.00	2.86	8.15	6.73	6.99	2.60
Jul 24 1932	Myron L. Stickney	"	"	"	75.00	-	-	-	75.00	2.86	"	6.73	6.99	2.60
Jul 02 1933	Frank French	"	"	"	125.00	-	-	-	125.00	4.76	"	11.24	11.66	4.34
Mar 04 1954	Luean H. Fulton (and B)	"	"	"	1125.00	-	-	-	1125.00	42.84	"	101.12	104.92	39.04
Aug 07 1965	Lurtis Pecker	"	"	"	125.00	-	-	-	125.00	4.76	"	11.24	11.66	4.34
Jan 09 1966	Dorrah-Batchelder	"	"	"	250.00	-	-	-	250.00	9.52	"	22.47	23.32	8.67
Oct 20 1927	Charles E. Stowell	"	"	"	500.00	-	-	-	500.00	19.04	"	44.95	46.64	17.35
	Totals				2275.00				2275.00	86.64		204.48	212.18	78.94
Nov 30 194	Willis B. Kendall	Cemetery	Amoskeag	8.40	1000.00	-	-	-	1000.00	44.15	8.40	92.53	93.62	42.86
Dec 09 1921	Charles Beal	Library	BankEast	8.15	533.00	-	-	-	533.00	20.30	8.15	47.90	49.71	18.49
Oct 31 1882	Adam Chandler	"	"	"	639.60	-	-	-	639.60	24.36	"	57.48	59.65	22.19
Nov 29 1942	Frances E. Woodbury	"	"	"	1955.70	-	-	-	1955.70	60.77	"	143.42	148.82	55.37
Nov 29 1944	Frank H. Waters	"	"	"	2128.70	-	-	-	2128.70	81.07	"	191.33	198.54	73.86
Jun 01 1975	Edmund & Sarah Hull	"	"	"	533.00	-	-	-	533.00	20.30	"	47.90	49.71	18.49
	Totals				5430.00				5430.00	206.80		488.03	506.43	188.40
Nov 30 194	Willis B. Kendall	Library	Amoskeag	8.40	1000.00	-	-	-	1000.00	44.13	8.40	92.52	93.79	42.86
Nov 30 194	Willis E. Kendall	Bedford Pres Church	Amoskeag	8.40	10000.00	-	-	-	10000.00	441.61	8.40	925.04	938.04	428.61
Nov 30 194	Willis B. Kendall	Prize Speaking	Amoskeag	8.40	2000.00	-	-	-	2000.00	1261.74	8.40	238.78	441.81	1058.71

FORM MS-9

REPORT OF THE TRUST FUNDS OF THE TOWN OF BEDFORD ON DECEMBER 31, 1990

Page 5 of 6

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	PRINCIPAL				INCOME			Ending Balance		
					Balance Beginning Year	New Funds Created	Gains or (Losses)	Capital Gain Dividends	Balance End Year	Beginning Balance	Year's Income		Amount Expended	
Dec 10 1988	Beal Library Bequest	Library	Amoskeag	7.50	71576.90	-	-	-	71576.90	4756.69	7.50	4734.47	-	9491.16
Oct 04 1955	Grader	Capital Reserve	BankEast	Var.	97000.00	-	*(97000.00)	-	0.00	43925.90	Var.	2944.14	*48870.04	0.00
Oct 10 1960	Fire Truck	"	First NH Bank	7.50	18000.00	* 97000.00	(89000.00)	-	27600.00	3111.23	7.50	*50388.76	52000.00	1499.99
Dec 01 1972	Bulldozer	"	BankEast	"	12000.00	-	-	-	12000.00	26173.82	"	2331.14	-	28501.96
Jun 09 1959	Tractor-Loader	"	"	"	25000.00	-	-	-	25000.00	4417.67	"	1796.58	-	6214.25
Dec 01 1974	Dump Truck	"	"	"	1400.00	-	-	-	1400.00	370.68	"	101.13	-	471.81
	Capital Reserve Totals				153400.00		(89000.00)		65400.00	79996.30		8591.71	52000.00	36688.01

* = Inter Capital Reserve Transfers
 1. \$97000.00 in Principal Monies was transferred from the Grader Account to the Fire Truck Account.
 2. \$48870.04 in Interest Income was also transferred from the Grader Account to the Fire Truck Account.
 3. These amounts are not reflected in the Capital Reserve Totals.

Note: The above transfers and subsequent expenditure of \$14000.00 from the Fire Truck Account were authorized at the March 1990 Town Meeting.

FORM MS-10

REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF BEDFORD ON DECEMBER 31, 1990

Page 6 of 6

No. of Shares or Other Units	Description of Investment (Banks, Stocks, Bonds, etc.)	HOW INVESTED			PRINCIPAL			INCOME			
		Balance Beginning Year	ADDITIONS Purchases	Capital Gains	Proceeds From Sales	Gains or (Losses)	Balance End Year	Balance Beginning Year	Income During Year	Expended During Year	Balance End Year
9 Accounts	BankEast Cemetery	450.00	-	-	-	-	450.00	11.50	23.05	23.08	11.51
56 Accounts	" "	6000.00	-	-	-	-	6000.00	228.51	539.26	559.59	206.18
8 Accounts	" "	1200.00	-	-	-	-	1200.00	45.70	107.85	111.91	41.64
23 Accounts	" "	4600.00	-	-	-	-	4600.00	175.18	413.44	429.01	159.61
10 Accounts	" "	3000.00	-	-	-	-	3000.00	114.25	269.63	279.79	104.09
7 Accounts	" "	2275.00	-	-	-	-	2275.00	86.64	204.48	212.18	78.94
5 Accounts	" Library	5430.00	-	-	-	-	5430.00	206.80	488.03	506.43	188.40
	Totals	22955.00	-	-	-	-	22955.00	868.58	2045.78	2121.99	792.37

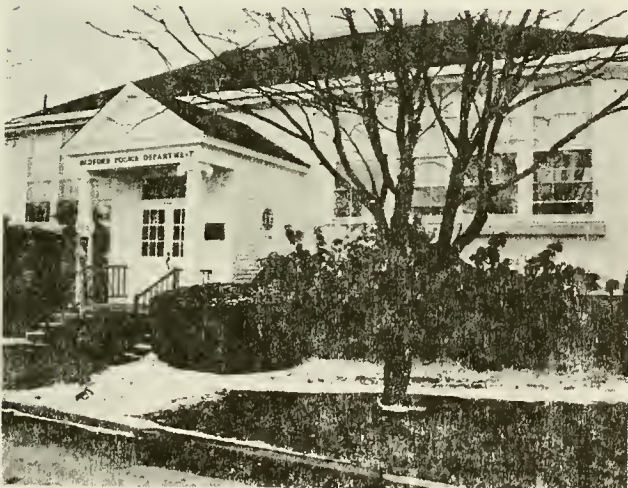
POLICE DEPARTMENT

Chief David C. Bailey

Deputy Chief Leon C. Biscornet

1990 has again been a year of transition in the Bedford Police Department. Over sixty years of police experience has left Bedford. Three sergeants, David Gladu, Paul Biron and Edward Barnum, all twenty year veterans, opted to retire in 1990. All three will be sorely missed. We are fortunate, however, to have retained David Gladu in one of our civilian positions. I salute all three and thank them for a job well done over the years.

With the departure of three veteran officers, the Bedford Police Department is younger. However, it is important to note that our officers are very knowledgeable and dedicated. In our continued pursuit of excellence, we hire the best trained police officers possible. With one exception, all replacements hired were certified police officers. The other officer recently graduated from the ten week academy, at age 43, with top academic honors. He also was a runner up in physical accomplishments.



In department activity, burglaries rose to their highest numbers in twenty years. As I said last year, increased burglaries are a sign of the depressed times and often drug related. Bedford is certainly not unique in this regard, as most New Hampshire cities and towns are experiencing a similar rise. It is our top priority to reduce burglaries and solve those already committed. We cleared many in 1990 but we will not be satisfied until they all are cleared.

The number of suspicious person complaints has risen and that tells me that you, the citizens, are helping us more by calling us more. I can't say enough that we need the help of the public. We greatly appreciate your response.

Most other activity categories of major significance did not change greatly. Thefts, however, did drop almost 17%, which seems to be a contradiction in these times. The incidence of thefts from cars parked in residential driveways has dropped off dramatically.

We did quite a bit of work on our radio system in this past year. Changing a transmitter site and adding two receiver sites solved some reception problems. Other capital improvements included the unanticipated purchase of a new furnace and a much needed paint job for the station.

As we all go into 1991 with tightened belts, we strive to give you the best, most efficient police services that we can afford. This is made possible by the cooperation of the other town departments, the elected officials and you the citizens.

I thank you all. It is an honor to serve the Town of Bedford.

BEDFORD POLICE ACTIVITIES

Alarms Answered	2,030
Alarms Tested	246
Assault Complaints	39
Assist to Fire Department	364
Assist to Other Police Departments	204

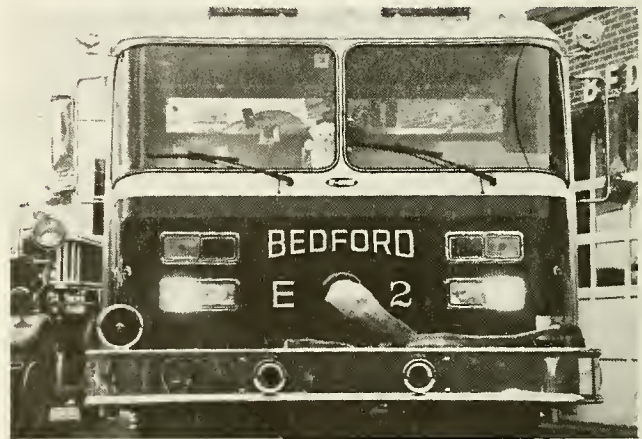
Assist to Rescue	355
Assist to Utilities	47
Bomb Threats	18
Attempted Burglaries/Home	16
Attempted Burglaries/Business	9
Burglary/Home	100
Burglary/Business	20
Child Abuse Complaints	7
Civil Complaints	91
Criminal Mischief	347
Disorderly Complaints	335
Dog Complaints	446
Drug Complaints	17
Family Problem Complaints	107
Fraud/Counterfeit Complaints	5
Littering Complaints	48
Gun Complaints	59
Harassment Complaints	19
Highway Condition Complaints	461
Missing Person Complaints	51
Motor Vehicle Complaints	459
Abandoned Vehicle Complaints	91
Lost/Stolen Plates	34
Phone Call Complaints	250
Property Lost Complaints	59
Property Found Complaints	138
Prowler Complaints	21
Armed Robberies	0
School Bus Accidents	0
School Bus Complaints	16
Service Calls	224
Sex Offenses	8
Shoplifters	34
Suicides	0
Sudden Death Investigations	10
Suspicious Person/Vehicle Complaints	927
Theft Complaints	350
Theft of Bicycles	10
Theft by Check	27
Theft of Motor Vehicles	27
Truant Cases	3
Town Ordinance Violations	22
Accident Investigated	558
Accident Assists (Other PDs)	241
Disabled Vehicles Checked	336
Lockouts	284
Parking Tickets Issued	46
Summonses Issued	1,348
Arrests (MV & Criminal)	1,377

FIRE DEPARTMENT

Chief Ralph M. Wiggin, Jr.
Deputy Chief Robert A. Fabich, Sr.

During 1991, the Bedford Fire Department had undertaken significant steps in adopting changes in all divisions of the Department.

Administratively, an ambulance service fee was instituted for non Town residents. Programs to protect employees were initiated, such as hepatitis prevention, pulmonary function testing and the installation of a vehicle exhaust fume system. The Department went on line with a computer system which allowed for the development of several new methods of handling the administrative workload. Specifications were developed for traffic light intersections, resulting with upgrading three intersections with traffic light control devices.



Bedford Engine 2 ready to roll!

I give my best wishes to 37 year veteran Captain Leo Bongers and Call Lieutenant Roger Bisson with 26 years of service who retired during the year. Town resident Mark Klose was hired to fill this vacancy as a Firefighter/EMT. Several promotions were awarded also. Callmen Glenn Wiggin and Donald Bisson were both promoted to Call Lieutenant. In the permanent division,

Lieutenant James Clark filled the Training/EMS Coordinator position.

The Fire Prevention Division remained very active with inspections throughout the year. A permit and fee program was initiated as part of the 10 new enforcement ordinances passed on the March 1990 ballot. A House Number Ordinance was adopted to help ensure the location for emergency police and fire response. Fire Prevention Week activities proved once again to be productive with the men of the Department reaching over 1500 children and adults during the two week program.

The Department apparatus fleet was enhanced by the delivery of a 1500 GPM Emergency One Fire Truck. This truck was placed in service in April and replaced Engine 5, a 28-year old truck. Other fleet improvements included pump overhaul on Engine 1, Engine 4 and Tanker 1.

Emergency Management

A newer division of the Fire Department, shares responsibility with the Police Department as Police Chief David Bailey and Deputy Fire Chief Robert Fabich are Co-Emergency Management Directors. The division was responsible for conducting the community's first training exercise to test the Town's Emergency Management Plan. The Town's Hazardous Material Plan was also completed and approved by the State of NH. A Town Hazardous Material Enforcement Ordinance was adopted to ensure proper clean-up and recovery of any hazardous material incident.

In the area of training, the Department completed the Automatic Defibrillation Program certifying 17 members. A First Responder and Mass Casualty Program was developed and several drills were conducted involving area towns. A total of 3118 training man/hours were logged for the year.

Listed below is a breakdown of the run activity for the year. 19 runs less than 1989 were recorded. Major fire incidents were down, with the estimated fire dollar loss at 1.2 million.

BEDFORD FIRE DEPARTMENT

1990 Call Report Data	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP	OCT	NOV	DEC	TOTAL
FIRE CALLS													
Rescue	5	3	3	3	5	5	4	4	10	10	5	5	64
Structure	0	0	1	3	1	3	2	2	3	0	1	0	18
Chimney	4	1	1	1	0	0	0	0	0	0	0	0	8
Outside	0	0	3	0	3	2	0	0	0	1	1	0	10
Drush/Grass	0	0	5	10	4	1	2	1	0	2	4	1	30
Vehicle	1	0	2	1	2	0	1	2	1	2	2	1	15
Animal Aid	3	0	4	2	3	0	0	0	0	1	0	0	13
Hazardous Condition	6	1	8	3	2	7	3	3	3	4	4	4	48
Good Intent	2	6	7	3	8	1	5	4	3	4	0	7	52
False Alarms													
Malicious	4	1	0	5	1	0	1	0	0	0	0	0	12
System Malfunction	4	3	1	0	1	10	5	10	7	10	1	4	56
Unintentional	6	5	8	6	7	9	1	3	2	7	4	6	64
TOTAL FIRE	35	20	43	43	37	38	24	29	29	41	22	29	390
AMBULANCE													
Transported	28	26	38	39	34	29	17	25	42	27	27	39	391
Non-transport	6	8	12	9	12	6	4	6	9	10	7	9	98
Medical Aid	7	5	2	2	2	1	4	1	3	5	5	0	32
TOTAL AMBULANCE	36	39	52	50	48	36	25	32	54	42	39	48	521
SERVICE CALLS	16	10	9	10	10	17	19	29	8	26	19	23	196
TOTAL CALLS	87	69	104	103	95	91	88	90	91	109	80	100	1107
Burning Permits	62	24	92	102	65	44	9	21	26	33	35		513
Inspections	26	28	35	33	31	47	52	60	27	59	48		446

The Bedford Firefighter's Association once again sponsored the Norman Richards' Memorial Scholarship Fund with \$3,000 of recipient awards to Kathleen Jenkins, Kim D. Selvoski and Heather R. Lounsberry.

As Chief of the Department, I am pleased with the accomplishments of the Department. The members continually stand ready to serve our community at any given moment. They have consistently improved their skill levels and have put their best foot forward. I appreciate and thank them for their dedication.

Our residents and friends of the community should be recognized for their continued support of the Bedford Rescue Fund. These monies are used for ambulance equipment, supplies and training.

During the year, I completed my term as President of the New Hampshire Fire Chief's Association. As an active member, I am pleased to announce that your Fire Department compares favorably with many departments statewide.

In closing, I remind everyone to test their smoke detectors once a month and ensure your fire extinguishers are fully charged ready for operation. Best to all in 1991.

FOREST FIRE WARDEN AND STATE FOREST RANGER

Ralph M. Wiggin, Jr., Fire Warden
Gilbert Testa, State Forest Ranger

During Calendar Year 1990, the State of New Hampshire experienced an average number of wildfires. The three leading causes were fires kindled without a fire permit from the Forest Fire Warden, permit fires that escaped control and rekindled fires. All of these fires are preventable, but ONLY with your help.

Please help your town and state forest fire officials with forest fire prevention. New Hampshire State Law (RSA 224:27 II) requires that, "No person, firm or corporation shall kindle or cause to be kindled any fire or burn or cause to be burned any material in the open, except when the ground is covered with snow, without first obtaining a written fire permit from the Forest Fire Warden of the town where the burning is to be done."

Violations of RSA 224:27 II and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$1,000 and/or a year in jail and you are also liable for all fire suppression costs.

The State of New Hampshire, Division of Forests and Lands trained 844 local Wardens and Deputy Wardens in the Incident Command System (ICS), an incident management system for all types of emergencies. In 1991, Wardens will be trained in the use of Class A foam in wildfire suppression.

If you have any questions regarding New Hampshire forest fire laws, please contact your local Forest Fire Ranger, or the Division of Forests and Lands at 271-2217.

Forest Fire Statistics - 1990

	<u>State</u>	<u>District</u>
Number of Fires	489	27
Acres Burned	473	10

PUBLIC WORKS DEPARTMENT

Edward S. Kelly, P.E., Director

The Department of Public Works went through a reorganization in December (1990) as a result of budget constraints. The Department currently consists of 19 full-time, 3 part-time, and 2 seasonal employees. The Department is comprised of four Divisions: Administration, Highways (traffic and street maintenance), Landfill and Solid Waste, and Wastewater (Sewer).

Highway Division

Paul Belanger, Superintendent

Among the primary responsibilities of this division are:

- * Construction, resurfacing, rehabilitation, and maintenance of streets and roads.
- * Maintenance of drainage facilities (culverts and storm sewers, etc.)
- * Roadside maintenance (mowing, trees, limbs and brush, etc.)
- * Winter maintenance of streets and roads (snowplowing, sanding and salting)

During 1990, the Highway Division tended to 25 snow/ice storms of various degrees of intensity. In addition to maintaining all the Town streets and roads, the Highway Division was responsible for most of the other public facilities including the Schools, Library, Fire Station, Police Station and Town Office Building.

Town Council was given a guided bus-tour of the Town roads on March 24th and subsequently endorsed a prepared list of projects for the 1990 construction season. Forty five thousand linear feet of Town streets and roads were resurfaced and rehabilitated. The majority of the work was accomplished with Town equipment and labor. Two crews were established and assigned projects with target dates set by the Gantt chart schedules.

The streets and roads worked on include:

Birchwood Circle	Ministerial Branch
Birkdale Road	Oriole Drive
Blackbird Drive	Pinecrest Drive
Cambridge Road	Stonehenge Road
Camelot Drive	South Hills Drive
Campbell Road	South Hills Terrace
Canary Lane	Rice Lane
Colonel Daniels	Wallace Road
Greyrock Road	West Drive
Hazen Road	Whippoorwill Lane
Meadowcrest Road	

The UNH Road Surface Management System (RSMS) was established in 1989 under the previous administration and will be enhanced to the next level of implementation during 1991 for generating a more reliable means of estimating the capital needs for maintenance of our streets and roads. When the economic climate improves, a major bond issue will be presented for adoption at a future Town Budget Meeting.

Town Council authorized TFMoran, Inc. to survey and design that portion of Beals Road from Gage Girls Road west to Grafton Drive. Construction of this project is targeted for the 1991 season.

During 1991 there will be implemented a Fleet Management Program (computer software) for preventative maintenance and subsequent replacement of Public Works vehicles and equipment based on a planned Capital Improvement Program (CIP).



Groundbreaking for new Public Works Garage.

The single most important milestone in the Department occurred in September when ground was officially broken for the construction of the new Town Maintenance Facility (TMF) on Chubbuck Road. Pro-Con, Inc. of Hooksett was selected by Council as the General Contractor for the design/build of the 11,000 square foot facility. It is expected to be operationally occupied by Town Meeting of 1991.

Landfill Division

Town Council entered into an agreement with CMA Engineers, Inc.(Portsmouth) in April to provide a report for a pre-closure plan. Lifts 1 thru 3 of stage 1 of the Solid Waste Management Study are presently being implemented. Based on the best engineering information available from the survey (computer digitization) of cross sections, there is approximately 2 1/2 to 3 years of volume remaining, based on current use.

The Voluntary Recycling Committee has been most helpful with their continued support in enhancing the Town's "Recycle For A Better Bedford" program. Boy Scout Troop 135 was instrumental in distributing the informational flyer. The Committee's continued involvement in improving and enhancing the Solid Waste Program are greatly appreciated. The recycling program is still non-mandatory but is estimated to have 14 percent participation by the community.

A partial grant (\$10,000) was approved by the Governor's Recycling Program from the Office of State Planning for construction of the Recycling Pole Barn at the landfill. Orchard Contracting, Inc. of Peterborough was low bidder and finished the project in December.

A major improvement at the Landfill was the consolidation, collection and disposal of junk metal after the cleanup of the previous pile of metal. A container with a backup ramp is now functional and Souhegan Salvage of Goffstown removes the container when full at no additional cost to the Town.

The groundwater monitoring program, again, reveals that there is no significant contamination in the wells tested.

Town Council solicited and has received proposal for implementation of curbside pickup and disposal with recycling. However, the actual start-up date for curb-side will be determined during the 1991 budget process.

Wastewater Division

Stephen R. Crean, Superintendent

The major construction project in sanitary sewer occurred in 1990 with the implementation of the extension of the sewer on Route 3, from the Jordan Marsh parking lot South to the Village Green Condominium project at Back River Road.

The Town entered into an agreement with Anderson-Nichols & Company, Inc. to finish the design and permitting phase for Contract "3" of the Merrimack River Interceptor (MRI) from the existing siphon station (located at I-293 and the Merrimack River) south to Moore's Crossing. Construction of this phase is targeted for 1991. Contract "3A" (from Moore's Crossing south to the Town line) is expected to be renegotiated with final design, permitting and construction to prudently follow Contract "3". The implementation of this entire project is a direct result of the 1990 Town Budget Meeting for the approval of the \$2,100,000 Bond issue vote.



DPW contract signing. Standing (l to r) Ed Kelly, Public Works Director, Ron Roy. Seated (l to r) David Crawford, Town Manager and Tom Noonan, Teamsters negotiator.

VOLUNTARY RECYCLING COMMITTEE

Linda Hockman and David Salzman, Co-chairs

The Voluntary Recycling Committee had a busy and rewarding year. By Earth Day in April, the recycling of newspapers, brown, green, and clear glass, aluminum cans, motor oil, automobile batteries, tires, and metals, was firmly in place. In preparation for our official Grand Opening that day, a contest was held for a slogan to grace our signs and publicity fliers and 84 clever entries were submitted. After a difficult decision, Christopher Poppenga emerged the winner with his slogan, "Recycle for a Better Bedford." Christopher won the proceeds from the sale of a full aluminum can trailer, about \$200 (25,000 cans).

Tin cans, yard waste, and cardboard recycling has since been added. The recycling of plastics has been delayed due to the rapid changes in its marketing methods, but its implementation is coming soon.

Although the blue recycling bins proved so popular that they were sold out on Earth Day, they were soon available again and continue to be sold at cost, \$4.50, at the Town Offices.

Fliers were made up with recycling information and instructions. They are available at the Town Offices and will soon be updated and mailed to Bedford households. Some were distributed by the Boy Scouts this fall and their effort is appreciated.



New Public Works Garage nears completion.

We received the grant we applied for from Governor Gregg's Recycling Initiatives Program, and the \$10,000 award was used for the pole barn now housing the Recycling Center at the Bedford Landfill.

To help publicize the need to recycle in Bedford, the Committee entered a float in the Memorial Day Parade and received the second place trophy. Bedford's own Martha Harris starred as Oscar the Grouch, and the children of the committee members were costumed as Big Bird, recycled cans, newspapers and compost.

A hazardous waste collection day is planned for this spring and more will be held in the future. Please save any wastes that could be at all toxic for this day and never place them in the Landfill.



Preparation of the Volunteer Recycling Committee's float for the Memorial Day Parade.

Residents are thanked for their cooperation and the overwhelming enthusiasm they have shown for recycling. Figures show that by October 1990, the recycling project has created almost \$20,000 net savings for the Town. Eleven hundred tons of recyclables as well as 3200 gallons of oil had been collected. Since the Town estimates one ton of garbage costs \$30 to be disposed, the cost avoidance for 1100 tons is \$33,000. The income gained from markets for the recyclables is \$4000, while the cost of getting the recyclables to the markets is \$17,000, \$8,000 of which is for tire disposal. Thus the net savings to the Town is \$20,000. Please continue your efforts and increase them if you can! We encourage you also to reuse grocery bags, both paper and plastic, and avoid as much packaging material as possible when you shop, especially plastic.

Frequent meetings have been held, several speakers have been heard, and a tremendous amount of research conducted by the faithful, hardworking committee members listed below. The results could never have been accomplished without Stephen Crean and all his effort and follow through. We thank him sincerely and appreciate the support of the Bedford Town Council.

We look forward to continuing under our recently elected new leadership, Co-Chairmen, Debbie Molano and Dennis Grimes.

Committee Members:

Stephen Crean
Dennis Grimes
Jeff Nelson
Linda Hockman
Debbie Molano
Ann Nelson
Carole Lewis

David Salzman
Carolyn Richmond
Janice Souza
Michael Lei
Claire Sills
Mervyn Taub



Lizzy Molano as "Little Miss Compost" and Martha Harris as "Oscar the Grouch" represent the Volunteer Recycling Committee in the Memorial Day Parade.

ASSESSING DEPARTMENT

John H. Temchack, C.N.H.A., Assessor

Even with the recent economic change that has taken place in New Hampshire, Bedford has still continued to grow.

Bedford's parcel count has increased by 184 properties, from 6,038 in 1989 to 6,222 in 1990.

We experienced a net property valuation increase of \$ 38,207,961 for 1990. The increase from \$ 1,107,562,271 in 1989 to \$ 1,145,770,232 in 1990 is a result of continued residential and commercial construction.

The following is a listing of property by class:

Class	Parcels	Value	%
Residential	5,596	\$882,561,867	74.71
Commercial	424	236,002,700	19.98
Industrial	98	25,508,700	2.16
Exempt	104	37,168,300	3.15
Totals	6,222	\$1,181,241,567	100.00

Throughout the year, in working with T.F. Moran, we have continued towards our goal of having a GIS (Geographic Information System) on our computer. To date all of the Tax Maps have been digitized, with some of the data having been transferred to the town's computer.

In August we received an upgrade to our MITAS Appraisal software from MMC. The upgrade allows for easier reading of the property record cards, a larger range of report and function options, and the ability to adapt the assessments to meet the special needs of each community. We are also working with the Building Inspector to combine our files for easier retrieval of property history information.

The Assessor's Office is open Monday through Friday from 8:00 to 4:30 and Wednesday's from 8:00 to 7:30. If you should have any questions, please feel free to stop by the Assessor's Office or call 472 - 5242.

HEALTH DEPARTMENT

Gerard J. Vallee, Health Officer

The Bedford Health Department is responsible for the public health of its citizens in all food service establishments, nursing homes, pre-schools, foster homes, day care centers, and all public kitchens in the Town of Bedford.

The Bedford Health Officer inspects each of the following food service units twice a year; restaurants, supermarkets, convenience and grocery stores, retail mini-marts, wholesale food outlets, cafeterias, mobile and catering units, public kitchens in nursing homes and retirement units. Each unit is licensed on an annual basis providing that the State of New Hampshire Health and Sanitation Code requirements (He-P 2300) and specifications are met without critical violations and an overall score of 70%.

In addition, the Health Officer inspects day care units, preschools, such as kindergartens and nursery schools, and foster homes to insure that State requirements are followed concerning the health care of younger children. Also, over and above the state responsibilities, the Health Officer responds to and investigates any complaints pertaining to the food establishment units licensed in the Town. A report of each inspection is filed in the Health Office.

A genuine spirit of cooperation exists between the above stated establishments and the Bedford Health Office in maintaining the high standards of cleanliness, refrigeration, good storage and delivery.

The Town Council formally adopted the State Sanitation Code in December, 1988. In late 1989, the Council formally applied to the State for self-inspection of food service units in the Town of Bedford. It is expected the self inspection phase completion and documents from the State of New Hampshire will be issued in early 1991 making the Town of Bedford "Self Inspecting" as are the larger cities in the state.

PUBLIC LIBRARY

Frances M. Wiggin, Director
James Scotland, Jr., Trustee
Patricia Holland, Trustee
George Fournier, Trustee

"I got it at the library." That is what the Trustees and staff want to hear throughout the community. In an age when information is considered the most valuable commodity we possess, libraries must accumulate the nation's knowledge and disseminate it.



The Bedford Public Library is trying to do just that. We provide businesses with books, periodicals, directories, computerized data searches and a Fax machine.

For individuals we supply information on subjects ranging from changing careers, home buying, "how-to-do-it books", used car prices and child care.

For children we offer a full range of services including a fine book collection, videos, magazines, story hours and special programs.

To assist in the provision of these services the library has ten paid staff members. There are also over twenty volunteers who contribute a total of 102 hours per week to library service. An additional forty volunteers share in opening the library on Sundays, thus making the Bedford Library one of a very few in the state to be open seven days a week.

This year the Friends gave the library two computers and peripherals, CD shelving, and also sponsored children's programming. Some of this was made possible through the generosity of Donna and Gerry MacNeil who gave the Friends one third of the contents of their general store. The Friends then held a sale and realized a sizable amount of money from this gift.

The only staff change this year was in the children's library. Ellen Zinni, our superb Children's Director, moved out of state. We were very fortunate to hire Elizabeth "Becky" Schulz to replace Ellen. Becky earned her Master's Degree in Library Science at Simmons College Graduate School of Library and Information Science, and most recently served as children's librarian and assistant director in Narragansett, Rhode Island. She lives in Concord with her husband Hans and their two daughters. Bedford is indeed fortunate to have such an accomplished and innovative librarian.



Patrons have access to statewide library holdings.

The most important milestone of 1990 was the great increase in library usage. 8,961 persons over the age of five, including non-residents, have a library card and 127,771 pieces of material circulated which is an increase of 8,668 items over last year.

The Trustees and Director express thanks to a fine staff, enthusiastic volunteers, The Friends of the Library and all other persons who made contributions to the library this year.



Queuing up....

LIBRARY STATISTICS

Books on Accession December 31, 1989	43,555
Acquisitions during year	
Books (including reference)	2,238
Gifts	351
Subtotal	46,144
Withdrawals	844
Books owned December 31, 1990	45,300
Total Other Media Owned by Library	
Magazines	
Circulating (includes fiche)	197
Professional	10
Gifts	15
Total	222
Newspapers	20
Cassettes 12/31/89	352
Cassettes purchased	13
Cassettes 12/31/90	365
Videos 12/31/89	264
Videos purchased	87
Gifts	18
Videos 12/31/90	369
Compact Discs 12/31/89	121
Compact Discs purchased	88
Gifts	98
Compact Discs 12/31/90	307
Audio Books 12/31/89	276
Audio Books purchased	90
Gifts	7
Subtotal	373
Audio Books discarded	12
Audio Books 12/31/90	361
Prints 12/31/89	160
Prints purchased	4
Subtotal	164
Withdrawals	28
Prints 12/31/90	136

Films and Filmstrips 12/31/90 **174**

Library Holdings	
Books	45,300
Magazines (222 x 5 years)	1,110
Cassettes	365
Videos	369
Compact Discs	307
Audio Books	361
Prints	136
Films and Filmstrips	174
Total Library Holdings 12/31/90	48,122

Circulation Report

Books, Audio, Visual	105,286
Periodicals	18,747
Compact Discs	3,519
Art Prints	219
Total	127,771

Interlibrary Loans (included in count) **1,779**

Registered Patrons (over 5 years of age) **8,961**



Story hour.



The library is a family activity.

**BEDFORD PUBLIC LIBRARY
REGULAR ACCOUNT**

Cash on Hand 1/1/90	\$35.35
INCOME	
Town Appropriation (Operating Expenses)	83,400.00
Interest	151.84
Checks Returned	390.25
Subtotal 1990 Income	\$83,942.09
TOTAL INCOME	\$83,977.44
EXPENSES	
Books	50,858.40
Repairs	3,930.23
Computer	3,000.00
New Equipment	4,502.55
Operating Expenses	21,419.74
Bank Charges	31.90
Subtotal 1990 Expenses	\$83,742.82
Cash on Hand 12/31/90	234.62
TOTAL EXPENSES	\$83,977.44
BUDGET (not including appropriation above)	
Personnel Compensation	\$155,444.00
Fringe Costs	26,702.00
TOTAL BUDGET	\$182,146.00
EXPENDITURES	
Personnel Compensation	\$155,277.56
Fringe Costs	23,867.52
TOTAL EXPENDITURES	\$179,145.08
BUDGET BALANCE 12/31/90	\$3,000.92

Respectfully submitted,

s/George Fournier
Treasurer

**BEDFORD PUBLIC LIBRARY
SPECIAL ACCOUNT**

Cash on Hand 1/1/90	\$31.95
INCOME	
Fines	6,340.26
Gifts	425.00
Room Rental	30.00
Book Sales	2,304.49
Trust Funds	600.22
Non-Resident	200.00
Grant	135.00
Interest	84.71
Subtotal 1990 Income	\$10,119.68
TOTAL INCOME	\$10,151.63
DISBURSEMENTS	
Books	\$1,423.41
Reference Books	6,044.90
Programs	275.00
Prints	931.98
Miscellaneous	306.49
Compact Discs	1,152.33
Bank Charge	15.05
Subtotal 1990 Expenses	\$10,149.16
Cash on Hand 12/31/90	2.47
TOTAL EXPENDITURES	\$10,151.63

Respectfully submitted,

s/George Fournier
Treasurer



Another satisfied customer.

PLANNING BOARD

Gary Howard, Chairman

The year 1990 marked a major milestone in long-range planning for Bedford. The Board, with the assistance of RKG Associates and 50 citizen committee members, completed a ten-year update of the Town master plan, which will be available for distribution in January. This newly revised plan offers guidelines for the coming decade, with special sections on economic development and environmental protection.



Members of the Planning Board. Seated (l to r); Richard Stonner, Council representative; Gary Howard, Chairman; David Danielson, Vice-chairman; and Larry Wolter, Secretary. Standing (l to r); Edward Kelly, Public Works Director; Thomas Cassese; and Edward Matta. Not present; David Crawford, Town Manager; Dennis Balog; Ray Kiestlinger, Alternate.

Upon adoption of the plan in October, work began immediately on recodifying the 1963 zoning ordinance to conform with revised state laws and to eliminate internal conflicts. The zoning ballot for March, 1991 reflects many months of analysis, research, and discussion on the part of your Planning Board members. We hope that all voters will take the time to review these changes.

With the economic downturn of 1990, the number of new development plans submitted for review in Bedford were also reduced. The Board approved 21 subdivision plans for a total of 180 new residential, commercial, and industrial lots. There were 26 non-residential site plans approved for a total of 286,487 square feet of commercial and industrial building space. In addition, the Board helped the Town to acquire a new fire station site within the Riverlands Traditional Neighborhood Development and began the process of acquiring Route 3 sewer and Heritage Trail easements from developers. Some of the major developments approved were as follows:

Riverlands T.N.D.	60 lots
Bedford Three Corners	78 lots
Colonial Business Park	101,500 sq. ft.
Northwood Nursing Home	59,087 sq. ft.
Commerce Park West	91,500 sq. ft.

The Planning Board was also involved in the creation of Bedford's first Capital Improvement Program in 1990. The purpose of the C.I.P. is to identify long-term capital expenditures that are needed and desired by the citizenry and to budget for these improvements in an orderly fashion. Although the economic climate of 1991 may prohibit items from being funded right away, the plan will serve as a budget tool for years to come.



The Bethany Covenant Church under construction; reviewed and approved by the Planning Board in 1990.

PLANNING DEPARTMENT

Karen White, Planning Director

Economic slowdown during 1990 reduced the amount of development activity occurring in Bedford and provided opportunity for the Planning Department to focus on community enhancement planning as well as review of construction projects. More than 20 work sessions were held with citizen committees to completely revise the Town master plan. With this accomplished, the Planning Director began implementing the recommendations of the year-long study.

The Route 3 Corridor Study was updated and a set of road improvement policies for new development was adopted by the Planning Board. A new parallel access road to Route 3 was laid out, and negotiation with landowners and developers was initiated to acquire and construct the new right-of-way.

Research on the advisability of opening new water service franchises or a municipal water department for west Bedford was initiated in 1990. A policy for office uses in the industrial districts was created, and the concept of "flex-space" and "performance" zoning to stimulate industrial development was explored.



Survey of bald eagle habitat along the Merrimack River with the U.S. Fish & Wildlife Service. Photo by Chuck Blitzer.

Acquisition of land for conservation, open space and recreation was a high priority in 1990. The Planning Director coordinated with the Audubon Society, U.S. Fish & Wildlife, and the Land Conservation Investment Program in filing an application for matching funds to develop a protection plan for a bald eagle winter habitat in Bedford. If the site is awarded funding, it will also provide public access use to the Merrimack River and serve as a hiking and picnicking area.

Public access to the riverfront and to the future park land leased from the N.H. Highway De-

partment was negotiated as part of the Riverlands T.N.D. approval process. Assistance was provided to the Conservation Commission and the Heritage Trail Committee in contacting State agencies and all landowners along the river for donations of land and/or easements to complete the goal of a 4.5-mile long riverfront hiking trail and park network.



The Bedford Grove Shopping Center was one of the sites inspected by the Planning Department of compliance with landscaping, lighting and drainage specifications.

The Planning Department participated in creating the new Capital Improvements Program. By consulting with all municipal departments, we identified and prioritized future capital expenditures.

In cooperation with the consulting firm of RKG Associates and the Planning Board, the Department undertook the massive task of recodifying Bedford's zoning ordinance. The results of this work appear as a series of amendments on the 1991 ballot. The computerized Geographic Information System is becoming operational and will be used to generate the official zoning map of the Town for 1991.

A new Economic Development Committee has been formed. The Planning Director will serve as a staff liaison to this group, in addition to the Planning Board, Zoning Board of Adjustment, Conservation Commission, and Heritage Trail Committee.

Town planning is only successful if it represents the goals of all members of the community. I would like to thank all of the civic organizations, volunteer committees, special interest groups, and individual citizens who have contributed their ideas and time toward this process in 1990.

BOARD OF ADJUSTMENT

Richard C. Como, Chairman

The Zoning Board of Adjustment had the busiest year in their history in 1990.

The Board which meets on the third Tuesday of the month at 7:30 P.M. in the Town Office Building heard 40 applications for appeals from administrative orders of town officers, departments and boards. A total of 21 commercial variances and 12 residential variances were approved. 4 commercial requests and 3 residential requests were denied.

With the creation of a Zoning Administrator last year by the Town Council, the Building Inspector/Zoning Administrator reviews all building applications and directs them to the proper board for review and disposition. A great number of these applications which required variances, and which were previously discussed and reviewed by Engineering and the Planning Board, are now sent directly to the Board of Adjustment. This has created longer Zoning Board meetings, in that all of the discussion must now take place at this time, before voting for variance requests.

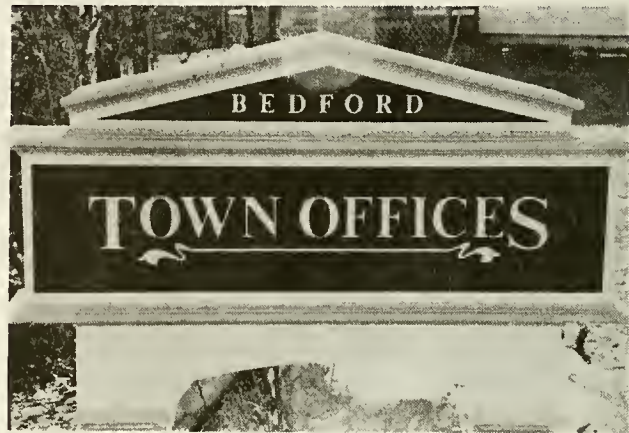
Both the Building Inspector/Zoning Administrator, Merritt Peasley and Town Planner, Karen White, continue to attend our meetings, and whenever possible provide helpful information to board members in regards to applicants requests.

When an applicant or his/her representative makes a presentation before the Board seeking a variance, the following five criteria must be addressed:

1. A hardship must exist which is inherent in the land, buildings, or other items relating to the peculiar characteristics of the building.
2. The spirit and intent of the ordinance must not be broken by granting the variance.

3. The granting of the variance will not adversely affect other property in the district.
4. Not to grant the variance will result in an injustice.
5. Granting the variance would be of benefit to the public interest.

It is important to remember that an applicant who wishes someone else to speak for them and who is not going to be present at the meeting must give written permission authorizing that representative to speak on their behalf.



Any scheduled applicant who has been listed on the Public Notice and who wishes to request a postponement, must do so within seven working days prior to the meeting and pay for the notification of all abutters of the change, or that applicant will not be heard for six months.

Any party can appeal the Board's ruling in writing within twenty days. The Board then has ten days to determine if it should grant or deny a rehearing on the new evidence presented in the written request by the petitioner.

Board of Adjustment members: Richard C. Como, Chairman; Susan Tufts Moore, Secretary; Paul Harrington, Sandra LaMontagne, and Charles Colpitts. Alternate members are Donald Folsom, Leonard Gerson and Gus Garceau.

BUILDING DEPARTMENT

Merritt J. Peasley, Building Inspector

The 1990 single family dwelling activity was much more active than anyone could have imagined. During the year fifty-three (53) single family dwelling permits were issued, where fifty-seven (57) were issued in 1989.

The most noticeable decline was in commercial construction. In 1990 there were three (3) new commercial permits issued, where 1989 saw twelve (12) permits issued. Of the commercial permits issued, two were for Churches, which generate revenue for the Town only in the building permit cost, because these structures are tax exempt.

The down turn in construction reduces the number of new single family dwellings that remain unoccupied. When construction slows, the existing inventory is depleted. This inverse relationship becomes apparent when comparing the number of single family building permits and the certificates of occupancy issued during the same period.

	<u>Building Permits</u>	<u>Certificates</u>
1988	61	108
1989	57	64
<u>1990</u>	<u>53</u>	<u>77</u>
Total	171	249

Because of the economic outlook, I feel that the early 1990's could possibly be the worst construction years this community has ever been through. I am not saying that construction will come to a standstill, only that the community will not see construction running at the feverish pace it has during recent years.

CONSERVATION COMMISSION

Linda Hockman and Tom Riley, Co-chairs

As public awareness of environmental issues increases, the role of the Bedford Conservation Commission constantly expands. 1990 has been a particularly busy year as the members undertook several new projects.

An inventory and conservation assessment of all Town-owned land parcels was conducted by Commission members to insure that these assets will be fully utilized. As part of this utilization process, a new timber harvesting and management plan was created with the assistance of the County Forester. Revenues from the sale of timber may be used to fund projects such as Pulpit Rock.



Conservation Commission members and Audubon Society view bald eagle habitat along the Merrimack River for future protection efforts.

The last funding opportunity from the N.H. Land Conservation Investment Program occurred during 1990, and the Commission worked diligently to identify suitable land for purchase along the Merrimack River. A 7-acre site near Moore's Crossing Road was selected for the L.C.I.P. application because of its value for waterfront access, the future Heritage Trail, and because it is the second-largest bald eagle winter roost in N.H. The Commission has pledged to use \$25,000.00 allocated at the 1990 Town Meeting as matching funds for acquisition of this parcel if Bedford's application is chosen at the State level.



Lorraine Sanford (l) and Linda Hockman (m) of the Conservation Commission distribute pine tree seedlings for planting on Earth Day to Martha Harris (r).

Earth Day 1990 was commemorated by a series of conservation-oriented activities for local residents, including tours of Pulpit Rock and distribution of seedling pine trees for planting. The Commission also helped school children plant a tree at the new Peter Woodbury School addition.

The work of the Dredge and Fill Subcommittee has continued as one of the most important functions of the Commission. As greater emphasis is placed on the non-disturbance of wetlands by the State of N.H. and the U.S. Army Corps of Engineers, this subcommittee has provided valuable wetland investigation and analysis to advise local residents during the application process and assist various regulatory agencies in enforcement. The Heritage Trail Committee made significant progress towards its goal of a 4.5 mile hiking trail along the Merrimack River. This committee, co-chaired by Lynn Willscher and Carol Anderson-Botsford, has gained Bedford a statewide designation as "Model Trail Community" for its work.

SUPERVISORS OF THE CHECKLIST

Betty Folsom, Chairman

The Supervisors of the Checklist report that the updated checklist shows 2,043 registered Democrats, 4,599 Republicans and 2,225 Independents. This increases Bedford's total voter registration by 184, from 8,683 in 1989 to 8,867 in 1990.

Open sessions held in 1990 by the Supervisors for registration, corrections and/or change of party totaled 6 plus 3 held at Open House at the schools. Official sessions are held on Tuesday evenings and Saturday mornings and others as deemed necessary. Notices are posted at the Town Office, Library and published in the local newspapers.

Residents may also register or change their party affiliation at the Town offices during regular office hours. Proof of age and residency is a requisite.

1991 is a re-registration year as mandated every ten years by RSA 654:39 for the purpose of updating the checklist. Any person who voted in the 1988 general election, or voted in the 1990 general election, or votes in the 1991 annual town election shall be deemed re-registered and does not have to re-register. Those not voting in any one of those three elections, however, will need to re-register starting in April, 1991.

Voters may now register as members of the Libertarian Party, as of January 22, 1991.

The Supervisors thank Edith Schmidtchen, Town Clerk, and her staff for handling the majority of the registrations.

HISTORIC DISTRICT COMMISSION

Elizabeth Lessard, Chairman

The Commission met in six regular sessions, the first Tuesday evening of the month, and two special sessions throughout the year. Fifteen submissions pertaining to property changes in the District were heard.

Two members, June Reilly and Shep Melnick served through the year as the Commission's representatives to the Master Plan Committee.

Shep Melnick prepared an excellent letter defending the boundaries of the Historic District Commission as originally defined and still existing which was presented to the Master Plan hearing in December.

In May, Marilyn Otterson was appointed as a full member for a three-year term. She had served faithfully as an alternate for three years. Steven Jensen was appointed to a second three-year term. Shep Melnick was welcomed back to the Commission as an alternate for three years. In November, Jo-An Parente was appointed as an alternate for three years. Other members include Carolyn Richmond, regular member and Robert Tarbell, alternate member. Edward Moran is the Council's representative to the Commission.

The continuation of the photo-survey of the structures in the Historic District did not go forward in 1990, but Mr. Kazys Daugela will resume this project in 1991.

My thanks to the Commission members for their interest and advice, and to Martha Harris, for her unfailing help.

PARKS AND RECREATION COMMISSION

Richard E. Fortin, Chairman

This year marked the first year that the Commission has had the pleasure of working with a full time Recreation Director, and it was a pleasure. For the first time, we have been able to offer a variety of quality activities geared to a variety of individuals. Not only have we served school age children, but also pre-school children, the handicapped, adults and the elderly. Not only have we been able to offer expanded athletic facilities, but also programs of cultural and civic significance as well as crafts and active and passive recreational activities.

The best part of all of this is that, because of some grant money, user fees and the donations of time, money, services and materials, it was all done with a smaller budget than that of comparable towns! None of it would have been possible without the day to day diligence of Brian Ross, the town's Recreation Director. His efforts this past year have allowed the Commission to concentrate on planning and policies, which is what our job should be.

Planning began with an assessment of where the town is currently. Two independent studies were done and then the data correlated. The first was a recreation facilities needs analysis based on standards published by the State. Projections of the town's needs into the year 2005 were made. This was a very revealing analysis. According to the state standards, Bedford is currently deficient in recreational facilities in almost every category. The areas where the most improvement is necessary are as follows, not in any particular order:

- Ice skating areas
- Playgrounds
- Basketball courts
- Cross-country ski areas
- Hiking and biking trails
- Areas of natural open public space
- Parks
- Tennis courts
- Baseball fields

The second study was a survey of you, the voters of the Town, to determine your priorities. The Recreation Director, at the request of the Commission, coordinated the survey. There was excellent response to the survey. Not so coincidentally, many of the items you indicated as high priority items are the same ones that the state standards indicated we should be concentrating on. In order of importance, the top ten items were:

- Outdoor skating areas
- Cross-country ski areas
- Winter sledding areas
- Playground areas
- Indoor recreation center
- Nature walking trails
- Open space/parks
- Outdoor pool
- Tennis courts
- Jogging/fitness trails

Taking both sources of information into consideration, a six year plan was drawn up. It covers most of the facilities listed in the two reports described above. Implementation of that plan at a reasonable cost to the taxpayer will be the Commission's top priority. Donations, grants, user fees, fund raisers and other means of financing will be sought vigorously. Toward that end, the Recreation Director, at the direction of the Commission, applied for a state grant to construct a new area which would include skating, trails, tennis courts and a playground on land already owned by the Town. It is the area toward which the Commission has targeted its initial activities because it provides many of the facilities the Town needs. The grant was denied. Unfortunately, the state was able to fund only 8 of the 23 applications submitted. We will, however, seek alternative methods of funding this project and others in our six year plan.

As a final note, I would like to thank Brian Ross, the other Commissioners and the Public Works Department for their assistance during the past year. Without them the town would not have seen the quality of life increase as dramatically as it did in 1990.

RECREATION DEPARTMENT

Brian Ross, Director

1990 was the Recreation Department's first full year of operation. We had an excellent year in providing a variety of programs to the residents of Bedford. Several major projects were completed in 1990, including construction of the soccer field, construction of a sledding hill, and renovations at the Town Hall.

The soccer field project was started in early January and was completed by mid summer. The soccer field project demonstrated a total community effort in completing this project with assistance from the Bedford Soccer League, local contractors, and many other individuals and organizations in the community. The soccer field will be ready for play in the Fall of 1991.

A major responsibility of the Recreation Department was the scheduling and maintenance of the Town Hall. Many improvements were made to the Town Hall, including construction of the new parking lot, installation of new emergency lighting units, painting of the first floor ceiling, and refinishing of the wood floors. A structural analysis was completed of the building, courtesy of John Jacobson Co. A handicapped access ramp is being constructed as an Eagle Scout project. Funding for an energy audit of the Town Hall was approved in December of 1990 by the Governor's Energy Office and should be completed in early 1991. The Town Hall is being used by a variety of community groups, ranging from the VFW to a local square dancing club. In all, over 15 groups and organizations used the Town Hall 157 days in 1990.

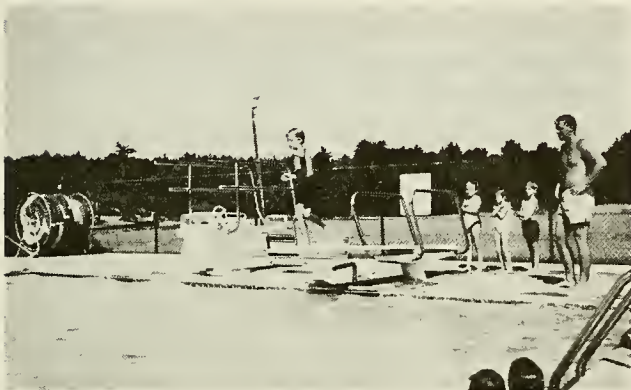
A sledding hill was constructed at the Riley Field Complex across from the Town pool. The land clearing was done by the John Brown Company, at no cost to the Town of Bedford. For a minimal cost, the stumps were removed and the area excavated by the Don Wheeler Company.

A number of programs were offered by the Recreation Department in 1990. Bedford had its first summer day camp program at the McKelvie

School. 166 youths were registered for the Passaconaway Day Camp. Activities ranged from State Park trips, art and craft projects, to outdoor games.

Bedford's first summer cultural series was held by the Town Pool. 640 people attended the six summer shows. In a record breaking season, 750 children took swimming lessons at the Bedford Memorial Pool. All three sessions were booked solid for the summer season.

During the year, over 900 people were involved in a variety of recreation programs, ranging from ballroom dancing to karate. A major focus of the Recreation Department's programs were lifetime sports such as golf, cross country skiing, and tennis. In tennis, 118 youths and adults took lessons.



Lessons at the Bedford Memorial Pool.

A variety of family bus trips were taken to such destinations as Fenway Park, Boston Garden, and the Charles Playhouse in Boston. A number of special programs were well received including a Town Ping Pong Tournament, a Fall canoe trip down the Merrimack River, and Bedford's Earthday celebration which was done in conjunction with the Bedford Conservation Commission. Also, a Bedford Special Olympics program was started in the Fall of 1990. Activities planned for any Bedford resident who is developmentally disabled, include swimming, down hill skiing, bowling, cross country skiing, and track and field events.

The Recreation Department generated revenue in many ways to assist in offsetting its expenses during the year. The Memorial Pool generated a total of \$15,585. in revenues, a \$1,158 increase over 1989. The concession stand at the pool had a net gain of \$2,226. The total revenue from the Passaconaway Day Camp was \$23,195. Program revenue for the year was \$13,210. with expenses at \$11,964. for a net gain in 1990 of \$1,246. Overall, the Recreation Department generated total revenue in 1990 of \$54,216. The Recreation Department would like to thank the many citizens of Bedford for their support during its first year of operation.

RECREATION PROGRAM STATISTICS

The Recreation Department would also like to thank the following individuals and organizations for their cooperation, assistance, and/or donations during the 1990 year in meeting various recreational needs of the community.

Soccer Field

Bedford Soccer League
John B. Sullivan Co.
Jack Sullivan
Rick Mulvee
Sportsmen's Club
Ted Nixon
New England Telephone
Public Service Co.
Bob Jenkins
Atom Construction
John Pedone
Rick Fortin
Gerald Dumas
Bedford Little League - Field Repairs
John Brown Co. - Sledding Hill
William Barry - North Amherst Road Project
Mark Berg - Benches at Town Pool
Carl Norbert - Handicapped Ramp/T.H.
Bedford Men's Club - Painting Basketball Ct.
Ron Janowitz - C/C Ski Workshop
Indian Head Athletics - C/C Ski Workshop
Joseph Pepin - Canoe Trip
Alan Goedecke - Canoe Trip
Boy Scout Troop #135 - Canoe Trip
Normandeau Associates - Earthday Celebration

Bedford Lions Club - Special Olympics
 Bedford Newcomers Club - Special Olympics
 Bedford Police Dept. - Women's Self Defense
 McKelvie School - Passaconaway Day Camp
 Dunkin Donuts - Community Holiday Event
 Clark Gott - Community Holiday Event
 All Chaperones - Bus Trips During Year

Program Summary

Swimming Lessons	750
Passaconaway Day Camp	166
Cultural Series	640
Tennis Lessons	118
Other Programs & Special Events	<u>790</u>
Total Participants	2,464

Revenue Summary

Memorial Pool	\$15,585
Concession	2,226
Passaconaway Day Camp	23,195
Program Revenue	<u>13,210</u>
Total Revenue	\$54,216



Activities at the Passaconaway Summer Day Camp.

SOUTHERN NEW HAMPSHIRE PLANNING COMMISSION

M. N. Sharma, Executive Director

All dues-paying members of the Southern New Hampshire Planning Commission are offered a wide range of services, resources and technical assistance by a professional planning staff who, from time-to-time, are assisted by specialized consultants on an as-needed basis. Under the direction of your representatives, the staff develops and carries out planning programs that require a regional perspective, as well as those which pertain more directly to your community.

Local planning assistance requests are generally received from your Planning Board and/or your Town Manager. With the concurrence of the Commission, certain general studies are conducted, notifications made and training workshops held that are considered essential for all member municipalities.

Services that were performed for the Town of Bedford during the past year are as follows:

1. Provided testimonies, some in support and some in opposition, to the House and Senate committees of the 1990 Legislative Session on a few bills which pertain to planning and zoning. SB 337; SB 358; SB 359; HB 1121; HB1119; and HB 1375 dealing with impact fees deserve a special mention.
2. Co-sponsored the Municipal Law Lecture meetings. These meetings were attended by Bedford officials.
3. Conducted a six-hour training workshop for the Planning Board members. Representatives from the Bedford Planning and Zoning Boards were invited to that meeting.
4. Prepared a traffic improvement plan for the Bedford Center Road from Meetinghouse Road to Church Road.
5. Using GIS ARC/INFO, prepared a computerized map for the Town showing the slope charac-

teristics. The Town has been provided with the electronic file containing soils information.

Bedford's representatives to the Commission are Eugene M. Van Loan, Jr., Edward P. Moran, Jr., and David Danielson. Eugene M. Van Loan, Jr. is also member of the Executive Committee and the Metropolitan Manchester Transportation Planning Policy Committee.

VISITING NURSE ASSOCIATION

The Visiting Nurse Association has been providing the residents of Bedford with a full range of home health services since 1965. The VNA Board of Trustees and staff take this opportunity to reaffirm their commitment to excellence in health care, and to the provision of services designed to ensure that being cared for at home is safe, comfortable and convenient.

Over the past year the VNA has forged ahead with new endeavors. In January of 1989 the VNA formally acquired the former Greater Manchester Child Care Association (GMCCA) to insure that affordable quality child care services would continue to be available in our community. Shortly after the acquisition of the center, a major renovation project of the physical facility began. From March to the present, hundreds of skilled tradesmen representing 13 labor unions and many local businesses have come forward offering time and materials for the project.

The VNA's programs have continued to thrive and expand. VNA home care and community health services are provided through its affiliates.

VNA Home Health & Hospice Services, Inc. is Medicare and Medicaid certified, provides intravenous and enteral therapies; skilled nursing care; physical, occupational and speech/language therapies; nutrition counseling and medical social services; certified home health aides; Hospice care for the terminally ill; and long term care for the elderly and the handicapped. Medical equipment, such as beds and wheelchairs, is also available. Payment for service includes health insur-

ance and private payment. Fees are explained to our patients at the first visit to the home and for those unable to pay the usual fees, adjustments are made on an individual basis.

VNA Personal Services, Inc. provides private duty nurses, home health aides, homemakers, companions, personal care assistants and child care in the home.

VNA Community Services, Inc. provides free Immunization Clinics for all age groups monthly and Free Blood Pressure screening clinics. Watch your local paper for date and place. Foot Care clinics are held monthly at our 194 Concord Street office by appointment and blood pressure checks are done weekdays from 1:30 - 4:00 PM. Occupational Health programs are provided to business and industry on site. Parent-Child Health Services include the Teenage Pregnancy Program, the Parent-Baby (ad) Venture Program for children at risk of abuse and neglect, the Child Care Connection for child care providers, and the Training Program concerned with preventing drug and alcohol use among adolescents in high schools.

VNA Child Care Center provides a full-range of state-licensed child care, tailored to each child's needs. Programs include Infant/Toddler (ages 6 weeks to 36 months); Preschool (ages 3-5); and Kindergarten (age 5). The center also provides Extended Care, which is a before and after-school program for children grades 1 through 6, and special full-day programs during some holidays, school conference days, and school vacations. The summer session provides creative, fun programming for children ages 3 to 11. As needed, VNA also offers families a continuum of coordinated health and social services, both directly from the VAN and through working arrangements with other community resources.

Town funds, grants, United Way allocation and donations are a vital part of the funds that help to defray the cost of unpaid services. A representative(s) of the Town of Bedford serving on the VNA Board of Trustees are Linda Girard, Charles Grau, Ed Moran and Eugene Van Loan, Jr.

Births Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Birth	Where Born	Name of Child	Name of Father	Name of Mother
January				
3	Manchester, NH	Meredith A. Bissonnette	David E. Bissonnette	Sheila D. Conley
8	Manchester, NH	Jonathan E. Thompson	Charles E. Thompson	Susan M. Greenia
11	Manchester, NH	Owen P. Lapierre	Paul D. Lapierre	Nancy J. North
12	Manchester, NH	Brian A. Bilodeau	Michel C. Bilodeau	Denise C. Belanger
14	Manchester, NH	Lauren M. Tanguay	Donald R. Tanguay, Jr.	Kristen A. Eosue
17	Manchester, NH	Taylor M. Dexter	Donn E. Dexter	Lisa G. Guyott
21	Manchester, NH	Joseph Goldstein	Marshall Goldstein	Monica A. Aizaga
23	Manchester, NH	Luke H. Chapdelaine	Eugene R. Chapdelaine	Suzanne L. Demers
28	Manchester, NH	Megan P. Collins	Bernard M. Collins	Maryellen Perry
29	Manchester, NH	Stephen R. Wicks	Kurt R. Wicks	Beverly O'Connell
30	Manchester, NH	Gregory M. Baldassare	Marshall A. Baldassare	Pamela Zigelbaum
30	Manchester, NH	Christina Donegan	William F. Donegan	Anne Marie Penaskovic
February				
2	Manchester, NH	Amanda C. Gebala	Louis P. Gebala	Cathy Ann Shamieh
9	Manchester, NH	Patrick T. Daley	Edmund P. Daley	Rita M. O'Sullivan
13	Manchester, NH	Katelyn E. O'Clair	Mark W. O'Clair	Karen A. Neuberger
14	Manchester, NH	Thomas H. Brisson, Jr.	Thomas H. Brisson	Sylvie M. Dusseault
14	Derry, NH	Katherine A. Noyes	Andrew L. Noyes	Ann Haswell
15	Manchester, NH	Harry D. Martin, Jr.	Harry D. Martin	Joyce T. Corliss
16	Manchester, NH	Cassandra H. Konides	Mark Konides	Lori E. Kenyan
20	Nashua, NH	Danielle L. Judson	Jeffrey A. Judson	Denise L. Dulong
21	Manchester, NH	Andrew J. Nicholson	James M. Nicholson	Mary R. Dolan
21	Manchester, NH	Kenneth J. Nutter	Alan F. Nutter	Linda N. Newman
21	Manchester, NH	Kyle R. Nutter	Alan F. Nutter	Linda N. Newman
23	Manchester, NH	Gordon G. Bower	Bryan G. Bower	Merle D. Stocker
23	Manchester, NH	Thomas S. Newell	Scott A. Newell	Heather M. Deblois
26	Manchester, NH	Timothy P. Daley	Terrence J. Daley	Catherine C. Conley
27	Manchester, NH	Jocelyn M. Jenkins	Earle M. Jenkins, III	Mary E. Pruell
March				
5	Manchester, NH	Thomas R. Provencher	Raymond R. Provencher	Katherine Burke
9	Manchester, NH	Michael B. Hersher	Wayne B. Hersher	Anne C. Licciardello
13	Nashua, NH	Jennifer R. Wilson	Brian K. Wilson	Emma Lou St.Ours
13	Manchester, NH	Casey W. Bradford	Michael G. Bradford	Susan Beth Nixon
13	Manchester, NH	Patrick J. Bradford	Michael G. Bradford	Susan Beth Nixon
22	Manchester, NH	Jacqueline M. Barthelmes	William J. Barthelmes	Rebecca D. Rand
22	Concord, NH	David Alan Lamphier, Jr.	David Alan Lamphier	Cynthia Ann Gingras
24	Manchester, NH	Daniel G. Carbonneau	Michael J. Carbonneau	Marie L. Donlan
27	Manchester, NH	Daniel M. MacDougall	Steven H. MacDougall	Ruth Ann Newsham
28	Manchester, NH	Kathleen E. Stull	Mark A. Stull	Elizabeth Willis
29	Manchester, NH	Austin Q. Straub	Andrew D. Straub	Melanie P. McKee
31	Manchester, NH	Michael D. Billodeau	Randy W. Billodeau	Claudette R. Lacroix
April				
2	Manchester, NH	Corey J.T. MacIsaac	Hugh D. MacIsaac	Casey M. Blake
6	Manchester, NH	Alyssa M. Folsom	Keith D. Folsom	Janet A. Marquis
13	Manchester, NH	Julie E. Siegel	Larry J. Siegel	Therese J. Libby
17	Manchester, NH	Ellen S. Moreau	David L. Moreau	Susan M. Mailhot
17	Manchester, NH	Stephanie D. Sinclair	Stephen J. Sinclair	Gayl Foley
21	Manchester, NH	Kimberlee J. Latulippe	Paul R. Latulippe	Brenda L. Rousseau
22	Manchester, NH	Caroline M. Appgar	Scott E. Appgar	Teresa M. Beers
24	Manchester, NH	Taylor B. Driscoll	Brian J. Driscoll	Michelle W. Mooney

Births Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990				
Date of Birth	Where Born	Name of Child	Name of Father	Name of Mother
May				
1	Manchester, NH	Allison T. Heinz	Joseph C. Heinz	Loretta Mary Busk
2	Nashua, NH	Courtney E. Comeau	Louis J. Comeau	Catherine Mary Sibley
2	Manchester, NH	Gregory D. Hughes	David G. Hughes	Kimberly A. Hillus
3	Manchester, NH	Christina J. Benton	Michael S. Benton	Jean Pickett
3	Manchester, NH	Emma G. Biedrzycki	Joseph L. Biedrzycki	Constance R. Fluet
4	Manchester, NH	Baby Boy Quinn	R. Michael Quinn	Mary E. Bowe
8	Manchester, NH	Scott C. Farrant	Marcus C. Farrant III	Lucinda A. Bartlett
10	Manchester, NH	Sean M. Paradis	Normand A. Paradis	Regina Tighe
May				
21	Manchester, NH	Mary A. Buchanan	Craig D. Buchanan	Leslie S. McKee
24	Manchester, NH	Carly B. Vallee	Steve R. Vallee	Cheryl B. Bolend
27	Manchester, NH	Caitlin A.M.H. Hodgman	Stephen P. Hodgman	Isabelle P. Rogers
29	Manchester, NH	Julie K. Fischer	Jeffrey K. Fischer	Wendy Jean Austin
June				
1	Manchester, NH	Danielle R.S. Potter	Daniel C. Potter	Lucy F. Solitro
4	Manchester, NH	John M.R. Sheehan	Paul S. Sheehan	Carolyn Rae
13	Manchester, NH	Timothy C. Nevin	Philip C. Nevin	Katherine Lane
14	Derry, NH	Tara Cavanaugh	Michael J. Cavanaugh	Jo-Ellen M. Riley
16	Nashua, NH	Hillary E. Ashe	William M. Ashe	Wendy Jean Stone
19	Manchester, NH	Thomas C. Croan	Norman Croan	Catherine Sheeran
19	Nashua, NH	Shannon M. O'Brien	Richard E. O'Brien Jr.	Jane Marie Pikiell
23	Manchester, NH	Caroline E. Feigert	John M. Feigert	Suzanne Anastos
23	Nashua, NH	Nicholas B. Bennett	Bryan J. Bennett	Pamela A. St.Peter
28	Manchester, NH	Collin P. Ranfos	Kenneth N. Ranfos	Kimberly A. Sullivan
July				
6	Manchester, NH	Julia M. Starr	William J. Starr	Jane Atkins
17	Manchester, NH	Allison M. Conboy	Gregg A. Conboy	Mary Beth Cardwell
18	Manchester, NH	Karen A. LaMontagne	Robert S. LaMontagane	Sandra J. Grischuk
21	Manchester, NH	Davis A. Demers	Dennis A. Demers	M. Alana Hunziker
22	Manchester, NH	Thomas A. Chapman	Frederick A. Chapman	Cynthia L. Brudzinski
23	Manchester, NH	Birkley B. Argue	Brian B. Argue	Sue B. Ballon
25	Manchester, NH	Luke M. Underwood	Carl D. Underwood	Laura A. Lebreton
25	Manchester, NH	Sara J. Underwood	Carl D. Underwood	Laura A. Lebreton
31	Manchester, NH	Mark R. Goehner	John C. Goehner	Maoliosa P. Karmody
August				
2	Manchester, NH	Baby Boy LaFond	Michael R. LaFond	Gretchen A. Booth
3	Manchester, NH	Julie M. Constantino	Mark A. Constantino	Janice M. Bergonzi
3	Manchester, NH	Kelsey M. Glencross	Darrell E. Glencross	Sharon A. Crowley
4	Manchester, NH	Jamie R. Fortin	Lawrence R. Fortin	Lainie A. Brand
16	Concord, NH	James E. MacEwen	Paul H. MacEwen Jr.	Barbara Ann Moy
19	Manchester, NH	Nichola R.W. Weinberg	Michael P. Weinberg	Sheryl L. Waites
24	Nashua, NH	Adam H. Young	Mark E. Young	Roxanne McMahon
29	Manchester, NH	Julia M. Spencer	Scott L. Spencer	Deborah May
29	Nashua, NH	Laura Elizabeth O'Dea	Michael S. O'Dea	Barbara Ann Scandurra
29	Manchester, NH	Jeremy L. Lacerte	Lionel R. Lacerte	Caroline A. Huard
29	Manchester, NH	Kyle R. Lacerte	Lionel R. Lacerte	Caroline A. Huard
30	Manchester, NH	Michael K. Lonie	Kevin G. Lonie	Susan P. Paire
30	Manchester, NH	Christopher A. Murphy	Daniel J. Murphy	Marguerite C. Cote

Births Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Birth	Where Born	Name of Child	Name of Father	Name of Mother
September				
7	Manchester, NH	James J. Rooney	James W. Rooney	Monique L. Biron
8	Concord, NH	Peter J. MacDougall	Robert J. MacDougall Jr.	Sandra Salisbury
10	Manchester, NH	David A. Jaffe	Andrew M. Jaffe	Nancy M. Mooris
11	Manchester, NH	Alexander D. Petcu	Louis G. Petcu	Nancy M. Westermann
18	Manchester, NH	Samuel P. Nute	David R. Nute	Linda A. Ameen
18	Manchester, NH	Daniel J. Rattigan	David J. Rattigan	Judith L. Lessard
21	Manchester, NH	Samantha Lee Jean	William R. Jean	Sandra Lee Syrek
21	Manchester, NH	Meaghen E. Kenney	Michael D. Kenney	Andrea M. Wicker
21	Manchester, NH	Zachary L. Nesmith	Michael L. Nesmith	Laura-Ann Schneider
25	Manchester, NH	Bethany L. Potter	Timothy J. Potter	Pamela S. Lavoie
26	Manchester, NH	Tyler M. Street	Michael D. Street	Laura S. Kaperick
27	Concord, NH	Adrian R. Mitchell	Martin L. Mitchell Jr.	Vivien F. Hunt
October				
3	Manchester, NH	Zachorey R. Arel	Timothy A. Arel	Loriann E. Brisson
3	Manchester, NH	Martha C. Misener	Harry L. Misener	Constance Haupt
7	Manchester, NH	Jacob A. Hutt	William E. Hutt	Ellen Sue Siburt
19	Manchester, NH	Leah J. Burke	Steven M. Burke	Kathleen Tucker
19	Manchester, NH	David C. Hawk	Roger C. Hawk	Elizabeth J. Corell
25	Manchester, NH	Taylor K. Ientile	Nick E. Ientile	Allison M. Anthony
25	Manchester, NH	Cara B. Sandford	Earl J. Sandford	E. Alison Dunbar
25	Manchester, NH	Ian C. Sanford	Earl J. Sandford	E. Alison Dunbar
25	Concord, NH	Bradley P. Andrikowich	Paul L. Andrikowich	Cynthia Dudka
26	Manchester, NH	Frank C. Warren	Frank O. Warren III	Deborah Vasile
28	Manchester, NH	Nicholas E. Bonneville	Edward A. Bonneville	Joann Tkacz
30	Manchester, NH	Thomas K. Schneider	Degenhard T. Schneider	Kama Kolbe
November				
1	Nashua, NH	Andrew C.Z. Whalen	Michael P. Whalen	Shirley L. Zanton
3	Manchester, NH	Adam Noah Spierer	Joel Spierer	Shelley Goldfarb
5	Manchester, NH	Dane J. Levis	John J. Levis	Dawn L. Redman
7	Manchester, NH	Sara B. Cummings	Matthew Cummings	Donna L. Sullivan
8	Manchester, NH	Caitlyn M. Duhaime	Raymond G. Duhaime	Jill A. Taylor
16	Manchester, NH	Azia L. Perry	Kevin S. Howard	Cheryl M. Perry
23	Manchester, NH	Emily R. Alsheskie	Thomas Alsheskie	Kristine Costello
29	Manchester, NH	Jeffrey Lee Dassner	Ronald J. Dassner Jr.	Pamela Marie Giroux
December				
4	Manchester, NH	Meghan C. Patenaude	Charles R. Patenaude	Pamela Hughes
6	Nashua, NH	Baby Girl Blackler	Michael C. Blackler	Alison E. Dove
8	Manchester, NH	Molly C. Smith	Peter W. Smith	Deborah R. Mulholland
10	Manchester, NH	Shaun G. McEnerney	Glenn J. McEnerney	Jeanine L. Tremblay
11	Manchester, NH	Patrick M. Cote	Michel D. Cote	Nathalie J. LaFlamme
16	Manchester, NH	Kristina M. Pervanas	George Pervanas	Helen C. Nagios
18	Manchester, NH	Luke E. Jorgensen	Keith D. Jorgensen	Beth Eastman
18	Manchester, NH	Lauren E. Lagasse	Charles A. Lagasse	Karen Davis
18	Manchester, NH	Andrew C. Quinn	Timothy J. Quinn	Margaret D. Stuhr
22	Manchester, NH	Katherine R. Tarsa	Gregory L. Tarsa	Linda M. Voorhis
28	Manchester, NH	Kayleigh E. Coates	Scott D. Coates	Pascale C. Perfito

Deaths Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Death	Place of Death	Name of Deceased	Age	Place of Burial or Cremation
January				
3	Bedford, NH	Helen E. Blaisdell	90	South Chelmsford, MA
10	Bedford, NH	Agnes D. Wenzel	94	Manchester, NH
13	Bedford, NH	Adelard Demers	83	Manchester, NH
13	Manchester, NH	Norval A. Heinlein	87	Stoneham, MA
16	Bedford, NH	Francis M. Souza	87	Wakefield, MA
18	Manchester, NH	Rubert E. White	77	Manchester, NH
25	Manchester, NH	Hilaire Roy	81	Manchester, NH
26	Manchester, NH	Phyllis H. Rainford	80	Manchester, NH
29	Bedford, NH	Ignace J. Gill	90	Manchester, NH
February				
1	Manchester, NH	William A. Perrins III	66	Derry, NH
3	Manchester, NH	Aurore B. Hamelin	71	Manchester, NH
3	Bedford, NH	Dorothy Emma Linton	83	Merrimack, NH
8	Bedford, NH	Frances M. Cole	73	Hull Village, MA
12	Bedford, NH	Roland A. Barnard	92	Goffstown, NH
13	Bedford, NH	Marie D.B. Fontaine	97	Concord, NH
21	Bedford, NH	Frederick N. Walker	74	Bedford, NH
28	Bedford, NH	Mary S. Collier	83	Concord, NH
March				
2	Bedford, NH	Alcide B. Boufford	78	Manchester, NH
2	Bedford, NH	Joseph Canil	99	Derry, NH
3	Bedford, NH	Edwin R. Permon	44	Economy Borough, PA
6	Bedford, NH	Catherine S. Cheever	75	Andover, MA
6	Bedford, NH	Helen H. Najam	86	Danbury, CT
9	Bedford, NH	Henry T. Grady	84	Bedford, NH
10	Manchester, NH	Raymond A. Douville	56	Bedford, NH
11	Manchester, NH	Dorothy D. Marston	79	Concord, NH
12	Manchester, NH	Nancy L. Conant	54	Lincoln, NH
17	Bedford, NH	Carolyn Parker	63	Goffstown, NH
18	Manchester, NH	Jane Stulgis	71	Lawrence, MA
21	Bedford, NH	Simone Y. Lamy	65	Bedford, NH
24	Bedford, NH	Eugenie B. Lefebvre	97	Bedford, NH
24	Bedford, NH	Beatrice M. Roy	83	Manchester, NH
25	Bedford, NH	Regina Couture	90	Manchester, NH
April				
1	Manchester, NH	Kenneth W. Galeucia	74	Lynn, MA
9	Manchester, NH	John S. Noga	54	Easton, NH
11	Bedford, NH	Charlotte M. Fournier	67	Manchester, NH
12	Bedford, NH	M. Frances (Salls) Stewart	92	Manchester, NH
14	Manchester, NH	Mildred V.W. Tarbell	85	Manchester, NH
14	Bedford, NH	John F. Barry	68	Bedford, NH
15	Bedford, NH	Stella Zavadskas	102	Haverill, MA
16	Bedford, NH	Valerie Pruneau	94	Concord, NH
17	Bedford, NH	Elizabeth S. Hogan	97	Bedford, NH
22	Manchester, NH	Margaret Healion	93	Weymouth, MA
29	Manchester, NH	Frederick J. Sienko Sr.	65	Manchester, NH
May				
2	Bedford, NH	Telesphore Therriault	93	Claremont, NH
8	Bedford, NH	Eleanor W. Rhodes	71	So. Berwick, ME
13	Manchester, NH	Raymond T. Cluster	76	Bedford, NH
13	Manchester, NH	Anna Mary Piatek	88	Manchester, NH

Deaths Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Death	Place of Death	Name of Deceased	Age	Place of Burial or Cremation
May				
15	Bedford, NH	Thomas F. Shea	98	Bedford, NH
16	Bedford, NH	Phillip E. Brunelle	64	Manchester, NH
17	Manchester, NH	Napolean J. Racette	80	Manchester, NH
22	Bedford, NH	Fritz Kleinschmager	96	Manchester, NH
24	Bedford, NH	Anne Boyle	59	Rochester, NH
27	Bedford, NH	Charles F. McCarthy	53	Concord, NH
29	Bedford, NH	Gladys F. Stanbrook	84	Manchester, NH
29	Manchester, NH	Lenwood C. Savage	59	Manchester, NH
June				
7	Manchester, NH	Elton B. Conley Jr.	61	Bedford, NH
22	Bedford, NH	Bernice N. Nicholis	86	Bedford, NH
27	Bedford, NH	Isabelle Gadbois	88	Manchester, NH
July				
5	Manchester, NH	Philip R. Mitchell	70	Bourne, MA
5	Bedford, NH	Marie D. Dandeneau	83	Londonderry, NH
8	Bedford, NH	Bernadine B. Stewart	80	Bedford, NH
12	Manchester, NH	Anna H. Cleaver	72	Goffstown, NH
16	Bedford, NH	Arthur Toussaint	98	Rollinsford, NH
18	Concord, NH	William A. Forbes	77	Lowell, MA
18	Bedford, NH	George A. Hamel	83	Manchester, NH
20	Bedford, NH	Laura J. Pollock	83	Manchester, NH
20	Bedford, NH	Hilda B. Daniel	95	Topping, VA
22	Bedford, NH	William H. Peaslee	81	Bedford, NH
27	Bedford, NH	Helen C. Briggs	81	Bedford, NH
29	Manchester, NH	Richard F. Campbell	62	Bedford, NH
29	Bedford, NH	George R. Isabelle	72	Manchester, NH
August				
1	Manchester, NH	Lewis T. Stearns	50	Derry, NH
4	Manchester, NH	Joseph M. Makara	76	Bedford, NH
5	Bedford, NH	Lucy E. Wilcox	91	Ft. Plain, NY
6	Bedford, NH	Lucia Jolin	88	Manchester, NH
10	Manchester, NH	Claire C. Nelson	71	Manchester, NH
12	Bedford, NH	Yvonne Bergeron	97	Manchester, NH
14	Bedford, NH	Rose A. Landry	87	Manchester, NH
15	Bedford, NH	Philip L. Therrien	82	Manchester, NH
18	Bedford, NH	Richard S. Sabine	58	Wayland, MA
31	Bedford, NH	Ruth F. Reynolds	80	Manchester, NH
31	Goffstown, NH	John A. Andrych	93	Concord, NH
September				
5	Manchester, NH	Lois A. Scheerders	62	Bedford, NH
6	Bedford, NH	Janice T. Berry	95	Pittsfield, NH
7	Bedford, NH	Lorraine Bissonnette	67	Manchester, NH
13	Manchester, NH	Mildred J. Tinker	86	Bedford, NH
14	Bedford, NH	Robert M. Chartrand	63	Bedford, NH
14	Manchester, NH	Charles C. Lamey	88	Lewiston, ME
15	Bedford, NH	Laura Fowier	88	Pembroke, NH
23	Bedford, NH	Richard Sampson	78	Concord, NH
26	Manchester, NH	Aline Thibodeau	86	Manchester, NH
October				
3	Manchester, NH	Guy L. Gray	71	Concord, NH
3	Manchester, NH	Luke P. Sgambati	84	Pine Lawn L.L.N.Y.
7	Bedford, NH	Frances E. Lynch	78	Peabody, MA

Deaths Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Death	Place of Death	Name of Deceased	Age	Place of Burial or Cremation
October				
10	Manchester, NH	Dorothy E. Beal	68	Newton, MA
12	Bedford, NH	Raoul L. Savoie	80	Manchester, NH
13	Bedford, NH	Corinne Latulippe	80	Manchester, NH
17	Manchester, NH	Eleanor C. Winslow	89	Manchester, NH
18	Bedford, NH	John B. Glennon	72	Manchester, NH
30	Bedford, NH	Hortense K. Briggs	82	Manchester, NH
31	Bedford, NH	Beverly T. Boss	71	Manchester, NH
November				
1	Bedford, NH	Mary Welsh	97	Woodstock, NH
4	Manchester, NH	Irene H. Schachat	69	Manchester, NH
6	Manchester, NH	Janet MacFarlane	68	Manchester, NH
8	Manchester, NH	Leon A. Bergeron	72	Derry, NH
8	Manchester, NH	Sarah L. Waterman	80	Weare, NH
8	Bedford, NH	Joseph C. McCarron	71	Canton, MA
11	Bedford, NH	Jennifer I. Beaumont	21	Haverhill, MA
21	Bedford, NH	Harry N.M.I. Hicks	84	Hazeldean, Ontario
23	Manchester, NH	Ernest W. Davis	68	Bedford, NH
25	Manchester, NH	Chloe A. Quinlan	40	Guatemala City, Guatemala
28	Manchester, NH	Mary Sinclair	87	Derry, NH
December				
9	Bedford, NH	Esther M. Parkhurst	73	Bedford, NH
12	Bedford, NH	Janis M. Wetmore	36	Swanzy Center, NH
15	Bedford, NH	John E. Clark	59	Manchester, NH
23	Manchester, NH	Ralph M. Wiggin	100	Bedford, NH
24	Bedford, NH	Ida Grant	97	Manchester, NH
25	Manchester, NH	Gladys V. Martin	77	Manchester, NH
28	Bedford, NH	Reginald W. Raynor Jr.	65	Clearwater, FL

Marriages Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Marriage	Where Married	Name of Groom & Bride	By Whom Married
January			
13	Bedford, NH	Richard H. Clark, Jr. & Joann E. Palermo	John P. Potter, Sr. Pastor
February			
3	Manchester, NH	Trygve L. Halverson & Kristin L. Squires	Rev. W. Andrew Waldo
10	Bedford, NH	Martin M. Osborne & Heidi A. Heath	Jonathan T. Lange, Presb. Minister
10	Merrimack, NH	Michael P. Derosiers & Bridget P. Lacoursiere	Sherri Clark, J.P.
17	Manchester, NH	Mark W. Tetreault & Cynthia I. Marchand	Rev. Paul F. Ruzzo, RC Priest
24	Merrimack, NH	Mark J. Padfield & Kathleen Perrotta	Rev. James A. Riel, RC Priest
March			
3	Bedford, NH	Kevin W. Healy & Kathy Jo Gelinas	Rev. C.J. Goggin, RC Priest
10	Bedford, NH	Michael L. Nesmith & Laura-Ann Schneider	Rev. C.J. Goggin, RC Priest
31	Bedford, NH	Walter S. Rozmus & Suzanne J. Bresnahan	Sean P. Gill, Esquire JP
April			
7	Manchester, NH	Perry W. Totman & Monique A. Fortier	Rev. Olav Niewjaar, Minister
7	Bedford, NH	Shawn P. Card & Lisa Ann Custeau	Rev. C.J. Goggin, RC Priest
20	Bedford, NH	Donald E. Aubertin & Muriel T. Gagne	Katherine J. Lalos, JP
21	Manchester, NH	Dana J. Finn & Donna Damalas	Rev. Charles P. Sarelis
21	Bedford, NH	Frank R. Greeley Jr. & Danielle C. Mastrangelo	Nancy Grant, JP
21	Rye, NH	Lee Gary Hess & Linda J. Heaney	D. Jeffrey Dietrich, Minister
28	Bedford, NH	Richard U. Clement Jr. & Michelle D. Blanchette	Rev. C.J. Goggin, RC Priest
28	Bedford, NH	Derek C.C. Tse & Catherine A. Panzarella	Jonathan T. Lange, Pres. Minister
May			
5	Manchester, NH	Allen D. Foster & Tricia M. Gordon	Rev. Lisa W. Stedman
5	Portsmouth, NH	William R. Grisanzio & Maria L. Arcidy	Rev. Anselm H. Morrison, RC Priest
5	Portsmouth, NH	Alfred C. Arcidy & Laura L. Bernard	Rev. Anselm H. Morrison, RC Priest
5	Bedford, NH	Lonnie J. Mahoney & Tia M. Sawyer	Rev. C.J. Goggin, RC Priest.
5	Bedford, NH	Patrick J. Fortuna & Lori A. Beaupre	Sherrie L. Clark, JP
12	Bedford, NH	Richard W. Sylvester Jr. & Janice M. Bee	Rev. C.J. Goggin, RC Priest
19	Bedford, NH	Timothy P. Socha & Michele A. Ferguson	Rev. C.J. Goggin, RC Priest
19	Bedford, NH	Alan M. Ayres & Bethann Butlien	Samuel Umen, Rabbi
19	Bedford, NH	John D. Musick & Colette C. Lessard	Rev. C.J. Goggin, RC Priest
20	Bedford, NH	John G. Balano & Randy C. Goguen	Sherrie Clark, JP
26	Manchester, NH	Michael J. Cavanaugh & Jo-Ellen M. Riley	Fr. Joseph Desmond, Pastor
26	Merrimack, NH	David M. Goodhue Sr. & Arlene E. Otis	D.S. Dharmapalan, Elder.
27	Manchester, NH	Andrew Yat-Fai Leung & Pauline Kim-Yee Beh	Reverend D.M. Wenrich, Minister
June			
2	Goffstown, NH	Thomas A. Mannion & Colleen E. Craven	Rev. Christopher L. Senk, OSB Catholic Priest
6	New Boston, NH	Norman E. Boisvert & Lisa A. Diaz	Rev. Ralph I. Maxwell
9	Epsom, NH	David J. Moriglioni & Cindy L. Langley	Carol A. Conley, JP
9	Bedford, NH	Charles Manousos & Priscilla Hansen	E. Parker, West. Minister
16	Bedford, NH	Robert J. Kramer & Sharon A. Gagnon	Rev. C.J. Goggin, RC Priest
16	Nashua, NH	Daniel D. Hughes & Jeanne M. Barrett	Rev. Marcel M. Allard, RC Priest
23	Manchester, NH	William J. Handy & Annette L. Boudrea	Rev. Chas. Desruisseaux, RC Priest
23	Manchester, NH	Normand R. Herbert & Marilyn J. Newman	John S. St. Jean, JP
23	Bedford, NH	Daniel B. Potter & Joan M. Dambach	Rev. C.J. Goggin, RC Priest
30	Bedford, NH	Scott M. Sprague & Robin A. Duchnicki	Rev. John C. Quigg, Clergy
30	Manchester, NH	Jacek P. Koprowski & Lisa A. Beliveau	Rev. Alfred Daniszewski, RC Priest

Marriages Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Marriage	Where Married	Name of Groom & Bride	By Whom Married
July			
5	Bedford, NH	Kevin J. Fletcher & Elizabeth M. Colby	Nancy Grant, JP
6	Bedford, NH	Donald E. Irwin & Jean M. Umbreit	Susan B. Deshaies, JP
7	Bedford, NH	Richard H. Binda & Kathleen W. Wilmarth	Rev. R.L. Boling, Assoc. Pr.
7	Bedford, NH	Michael E. Davis & Pamala S. Muse	Jonathan T. Lange, Pres. Minister
8	Manchester, NH	Andre LeClair & Jennifer A. Demos	Rev. Charles P. Sarelis, Pr.
8	Bedford, NH	Thomas P. Law & Chiara Khan	Clifford J. Ross, JP
14	Bedford, NH	James Rosales & Janet Lee Nolen	Fr. Alfred L. Jannetta, Cath. Priest
21	Bedford, NH	Robert E. Young & Jennifer L. Wiggin	Rev. Francis Lewis, Cath. Priest
28	Manchester, NH	Robert L. Riley & Adelaide E. York	Phyllis Zioze, JP
August			
4	Auburn, NH	Michael N. Kaluzynski & Kathleen M. Normand	Brian J. Thibault, JP
4	Derry, NH	Thomas J. Caron & Kimberly A. LeFrancois	Rev. Richard M. Stephens
4	Manchester, NH	David N. Pilotte & Christine D. Neumire	Rev. George Desjardins
4	Bedford, NH	David B. Sargent & Darlene J. MacKinnon	Rev. Marc R. Gagne
4	Bedford, NH	John H. Condon & Elizabeth A. Nichting	Deborah R. McCaffery, JP
11	Bedford, NH	Karl R. Leinsing and Lisette M. Brunette	Rev. C.J. Goggin, RC Priest
11	Bedford, NH	Joseph M. Myers & Anne M. Holland	Rev. C.J. Goggin, RC Priest
11	Bedford, NH	Walter E. Scott & Linda S. Goode	Roger W. Palmquist, Minister
18	Bedford, NH	Thomas W. Murphy & Marianne Finn	Rev. William Kelley, RC Priest
18	Bedford, NH	Gary Noel Dixon & Paulette Shamer	Rev. George S. Crutchfield
25	Manchester, NH	Robert E. Wolters & Diane P. Veilleux	Rev. Paul F. Ruzzo, RC Priest
25	Bedford, NH	Patrick W. Kelley & Sheila M. Fitzgerald	Bis. Paul LeVerde, RC Priest
September			
1	Manchester, NH	Brian V. Driscoll & Jacqueline D. Steele	Rev. Bruce A. Bishop, Bapt. Minister
8	Manchester, NH	Brian A. Roy & Sheryl J. Bishop	John P. Potter, Sr. Minister
8	Manchester, NH	Paul H. Dallaire & Kelly Anne Looney	Rev. C.J. Goggin, RC Priest
8	Bedford, NH	Jeffrey J. Austin & Jennifer L. Fenchel	Beth I. Jenkins, Assoc. Minister
8	Bedford, NH	Andrew P.C. Green & Shannon H. Curry	Rev. Wm. H. Curtis, Pastor
8	Manchester, NH	Henry H. Wilson Jr. & Kimbereley A. Murphy	Rev. David W. Robinson
8	Bedford, NH	Wilfred G. Poirier & Priscilla C. Francoeur	Rev. C.J. Goggin, RC Priest
15	Bedford, NH	Robert D. Arute & Tammy J. Panciera	Rev. C.J. Goggin, RC Priest
15	Concord, NH	Aleks L. Dessanti & Lee Ann Morrison	Rev. John I. Johnson
15	New Boston, NH	Alan D. Lemay & Judy A. Chandler	Susan B. Deshaies, JP
15	Bedford, NH	Jerry T. Alberico & Gayle E. Dugas	Irving S. Jones, Min.
22	Goffstown, NH	Luc R. Duhamel & Dawna Duplessis	Rev. William E. Exner
22	Milford, NH	Douglas S. Newbold & Heidi Ranger	Kurt F. Herber, Minister
22	Bedford, NH	Walter H. Clary & Lois L. Demers	Rev. John L. Fortin, Pastor
23	Bedford, NH	Marc E. Smith & Carol Jane Dailey	David G. Phreaner, Minister
29	Bedford, NH	Lawrence W. Kelley & Monica L. Major	Rev. C.J. Goggin, RC Priest
October			
6	Manchester, NH	Joel Trippiedi & Janice P. Gorard	John P. Potter, Sr. Pastor
6	Bedford, NH	Scott D. Coates & Pascale C. Perfito	Maureen DeLong, JP
6	Bedford, NH	Richard A. Kiernan & Stephanie A. Cram	Marc R. Montminy, Cath. Priest
6	Manchester, NH	Dennis G. Lamy & Claire R.M. Herbert	Rev. Marc R. Gagne, RC Priest
7	Bedford, NH	Michael P. Bourque & Patricia M. McCann	Rev. C.J. Goggin, RC Priest
7	Bedford, NH	Robert M. Sullivan & Sandra L. Freischlag	Rev. C.J. Goggin, RC Priest
12	Manchester, NH	Gregory D. Price & Donna L. Rose	Patricia M. Sell, JP
13	Lakeport, NH	Richard R. Tilton Jr. & Nicole M. Guyotte	Jean M. Lemay, Cath. Priest
13	Bedford, NH	David H. Cook & Patricia A. Mitchell	Katherine J. Lalos, JP
13	Manchester, NH	Robert D. Currier & Joan T. Kuykendall	John P. Potter, Sr. Pastor
13	Manchester, NH	Michael J. Bergeron & Deborah L. Wiles	Joseph E. Mahoney, Priest
13	Bedford, NH	Steven Brum & Jamie L. Stallings	Rev. Roger W. Palmquist, Minister

Marriages Registered in the Town of Bedford New Hampshire for the Year Ending December 31, 1990

Date of Marriage	Where Married	Name of Groom & Bride	By Whom Married
October			
19	Bedford, NH	Kenneth L. Cote & Patricia A. Cummings	Rev. C.J. Goggin, RC Priest
19	Bedford, NH	Andrew D. Johnstone & Andrea B. Kneifel	Thomas F. Kehr, JP
20	Bedford, NH	Randy G. Beliveau & Joneva M. Olroyd	Rev. C.J. Goggin, RC Priest
20	Bedford, NH	George K. Cobb & Kandace A. Sweeney	Nancy Grant, JP
27	Bedford, NH	David E. Holzman & Cheryl A. Keegan	Rev. C.J. Goggin, RC Priest
27	Bedford, NH	Robert D. Wright & Kathy A. Deshaies	Rev. C.J. Goggin, RC Priest
28	Bedford, NH	Robert T. Smith & Angelina M. Gallo	Jonathan T. Lange, Pres. Minister
November			
3	Bedford, NH	James P. O'Toole & Shari H. Dodek	David G. Bourget, JP
10	Bedford, NH	Robert B. Curtin & Laura T. Kinson	Rev. James K. Joyce, Priest
10	Manchester, NH	Gary A. Walsh & Mary T. O'Donnell	Simon O'Donnell, OSB, RC Priest
24	Manchester, NH	Michael J. Wheeler & Kim-Marie Jablonski	J. Chandler Newton, Minister
24	Bedford, NH	David A. Gould & Kristen M. Manseau	Albert Zanatta, Cath. Priest
December			
21	Bedford, NH	Hugh B. MacIsaac & Casey Blake	Edith P. Schmidtchen, JP
21	Manchester, NH	Alfred J. Loboda & Hillary J. Gray	Robert D. Smith, JP
28	Bedford, NH	David K. Fontaine & Sandra A. Rousseau	Edith P. Schmidtchen, JP
29	Bedford, NH	James H. Davis & Cheryl A. Meehan	Martha Harris, JP
29	Bedford, NH	Timothy D. Skirkey & Melanie H. Morency	Doreen A. White, JP
30	Bedford, NH	Stephen C. Blackwood & Karen L. Cote	Deborah R. McCaffery, JP
31	Bedford, NH	Donald McEvoy & Greta M. Nickisher	James Scotland, Pastor Emeritus



Bedford Presbyterian Church. Photo courtesy: Sonya A. Roy, Panoramas Contemporary Photography.

ATTENTION VOLUNTEERS!

ARE YOU LOOKING FOR A WAY TO PARTICIPATE IN YOUR COMMUNITY?

YOU CAN CONTRIBUTE YOUR VALUABLE TIME AND EXPERIENCE BY VOLUNTEERING TO SERVE ON TOWN BOARDS AND COMMITTEES.

If you are interested in serving on one of the Town's Boards, Commissions, or on a special committee, please contact, or send a letter outlining your interests and background (name, address, length of residence in Bedford, past Town service, other organization affiliations, and board or commission on which you would like to serve) to the Town Manager's Office.

FEEDBACK

WHAT DO YOU LIKE ABOUT THIS TOWN REPORT?

WHAT WOULD YOU LIKE TO SEE OR CHANGE IN THE REPORT FOR NEXT YEAR?

Tell us what you found good in this report and what needs improvement. We welcome your comments and suggestions about how we can make future annual reports more informative and useful to you.

NOTES

SCHOOL DISTRICT REPORTS

for the

Year Ending June 30, 1990

-DISTRICT OFFICERS-

MODERATOR

Eugene M. Van Loan, III
(1992)

CLERK

Martha P. Harris (1992)

TREASURER

H. Richard Spurway (1992)

SCHOOL BOARD

Ann G. Remus, Chairman (1991)
Richard E. Mandeville, Vice Chairman (1991)
Maureen K. Spector (1992)
Margaret G. Comiskey (1992)
Mary Lou Wilson (1993)

SCHOOL ADMINISTRATION

Dennis J. Pope,
Superintendent of Schools

Ross Lurgio,
Assistant Superintendent of Schools

Pauline Armstrong,
Business Administrator

Kenneth Williams, Principal
Peter Woodbury School

Maynard Contois, Principal
Memorial School

Arnold MacDonald, Principal
McKelvie School

Charlene Carper, Vice Principal
McKelvie School

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REPORT OF THE BEDFORD SCHOOL BOARD

Ann G. Remus, Chairman

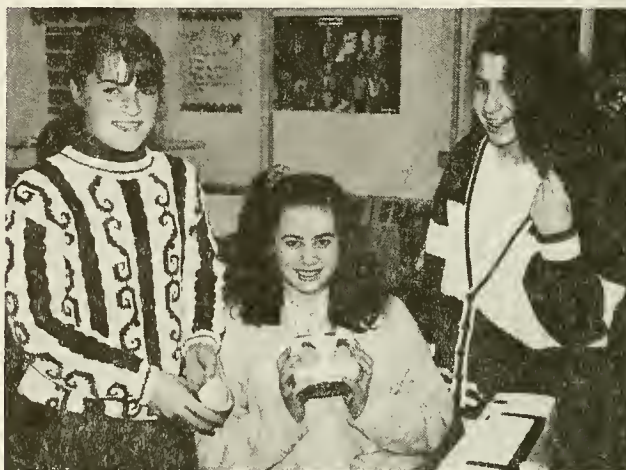
The school year 1989-90 was the first full year of operation of SAU 25. The school board has been most pleased with the high level of productivity and commitment to task on the part of our three central office administrators and four office staff persons. That group of seven accomplishes, with enthusiasm and imagination, the work done by larger numbers in many other communities.

Additions and renovations to the Memorial and Peter Woodbury schools were accomplished during the year. The Board appreciated the support of the community in allocating the funds to relieve the overcrowding of these two schools. Thanks to the efforts of our staff and administration, as well as the architectural and construction team of Frank Marinace and Hutter Construction Co., the work of the additions took place while school was in session, with no interruption to the educational process.



We learn....cooperation

The March, 1990 School District Meeting appropriated the operating budget for a first-time public kindergarten for Bedford. A committee of administrators, teachers, private Bedford kindergarten teachers and community members studied curricula and visited numerous public kindergartens, both in and out of New Hampshire, as it sought to develop a comprehensive kindergarten curriculum for Bedford. (As are all of our curricula, the completed document is available for the community to read at the Bedford Public Library. During the year, a foreign language curriculum was written, and the science, computer education, physical education and technology education curricula were reviewed and revised.



We learn....responsibility

The central office developed a new staff evaluation model, utilizing new techniques in classroom observation. Further, our staff made full use of funds appropriated by the school district meeting to improve their level of expertise.

It has been a great pleasure for me to serve on the Bedford School Board for the past four years. On behalf of the board, I salute and thank our staff and team of administrators for their responsiveness to the board and the community at large, and at the heart of it all, for their commitment of energies and creativity in giving each child, at reasonable cost, the opportunity to achieve his or her personal best.

SUPERINTENDENT OF SCHOOLS

Dennis J. Pope

Normally, the Superintendent's report presents a detailed summary of the significant events which took place during the prior school year - in this case, the 1989/90 school year. My report this year will not follow the norm. It will briefly comment on the state of the school district and then addresses an issue which is of great importance to the educational staff and citizens of Bedford.

The Bedford School District experienced a great deal of success during the 1989/90 school year. Curriculum studies were initiated and completed. Major renovations and additions to the Peter Woodbury and Memorial Schools were begun and upon completion provided appropriate and adequate instructional space for our educational programs. With the establishment of SAU #25 came a new beginning and a renewed emphasis on personnel and staff development.

The first year of an after-school child care program received positive evaluations and the board agreed to have a program at both the Peter Woodbury and Memorial Schools during the 1990/91 school year.



We learn....reading

Community relations and communications were a priority of all board members and educators.

Neighborhood coffees were held. Meetings were scheduled at times which provided greater opportunities for various constituencies to attend. Newsletters, letters, news releases, and articles were used to communicate school board news and decisions and to inform the community about the success and accomplishments of our students and staff.

The Bedford School District is doing an effective job and our students are succeeding. They are learning. They are acquiring essential skills. They are contributing to their community and their school. Learning and growth is a life-long process and, therefore, with your continued input, help and support, the staff of the Bedford School District will continue to strive to meet the needs of every child and the expectations of this fine community.

It gives me a great deal of pride to work in such an exciting and supportive district. Thanks again for your support.

Let me now address what I believe to be of great importance to all citizens in the Town of Bedford and the State of New Hampshire. Historian Henry Adams once asked what accounted for the success of the United States during its early years. He found quality of leadership, the structure of our government, and our natural resources were important. However, central to our nation's prosperity was something called America's greatest invention: a national commitment to public education. Unlike the European system of educating a few very well and many not at all, America's goal to educate all equally led to unprecedented prosperity and greatness.

Recognition of the role and importance of public schools to the well-being of the people and the state was expressed in 1912 by the Supreme Court of New Hampshire:

The primary purpose of the maintenance of the common school system is the promotion of the general intelligence of the people constituting the body politic and thereby to increase the usefulness and efficiency of the citizens, upon which the

government of society depends. Free schooling furnished by the state is not so much a right granted to pupils as a duty imposed upon them for the public good. If they do not voluntarily attend the school provided for them, they may be compelled to do so. While most people regard the public schools as the means of great personal advantage to the pupils, the fact is too often overlooked that they are governmental means of protecting the state from the consequences of an ignorant and incompetent citizenship.

What was true in the early years remains true today. A public education system of the highest quality is fundamental to preserving our way of life, the quality of our lives, and the health of our democracy.

The American people must realize the importance of education and communities must support public schools. Citizens must realize that public education is a shared responsibility. Certainly each one of us can make a difference by being

involved and by encouraging children to value education.

However, this may not be enough. Our state and towns face significant issues such as tax abatements, school choice and tax reform. These issues not only impact public education, they have serious consequences for town and city government as they struggle with growth, land use requirements, road repairs, pollution and landfill, not to mention the need to maintain up-to-date police, fire and safety services.

All citizens must study and debate these issues. Questions must be asked and answered. What is right? What is fair? What is in the best interest of and beneficial to all concerned? If leadership and statesmanship on these issues do not come forth from our elected officials at the state level, citizens must demand objective study and debate in order to test the integrity of various ideas and proposals. How else can we best meet our needs in the 1990's? How else are we going to know what is fair and in the best interest of our society, our children and our future?



We learn....writing

BEDFORD SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE

To the inhabitants of the school district in the Town of Bedford, New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the McKelvie School in said district on the 7th day of March, 1991, at 7:00 o'clock in the forenoon, to act upon the following questions:

ARTICLE I. To see if the district will vote to authorize the School Board to apply for, accept and expend, without further action by the school district meeting, money from any source which becomes available during the fiscal year provided it meets all conditions of RSA 198:20-b.

ARTICLE II. To see if the district will vote to raise and appropriate the sum of Two Hundred Thirty Five Thousand Dollars (\$235,000.00) for the construction of a School Administrative Unit (SAU) office building.

ARTICLE III. To see if the district will vote to raise and appropriate the sum of One Hundred Ninety Eight Thousand Three Hundred Ninety Five Dollars (\$198,395.00) to fund those additional cost items related to the collective bargaining agreement between the Bedford School District and the Bedford Education Association for the 1991-92 school year which resulted from negotiations with the teachers and which represents the negotiated increase over the 1990-91 salaries, fringe benefits, and other cost items.

ARTICLE IV. To see what sum of money the district will vote to raise and appropriate for the support of schools, for the payment of salaries of the school district and agents, and for the statutory obligations of the district.

Given under our hands at Bedford this 11th day of February, 1991.

Ann Remus
Richard Mandeville
Margaret Comiskey
Maureen Spector
Mary Lou Wilson
SCHOOL BOARD

A true copy of warrant - attest:

Ann Remus
Richard Mandeville
Margaret Comiskey
Maureen Spector
Mary Lou Wilson
SCHOOL BOARD

Bedford School District 1990 Annual Report

BEDFORD SCHOOL DISTRICT 1991-92 Proposed Budget		Budget 1989-90	Expended 1989-90	Budget 1990-91	Admin. 1991-92	Board 1991-92
1000 INSTRUCTION						
1100	Regular Program					
	Salaries	\$3,662,601	\$3,649,003	\$4,095,874	\$4,227,072	\$4,210,012
	Assemblies	2,050	1,810	2,100	2,850	2,850
	Equipment Repairs	6,525	4,253	5,515	5,835	5,835
	Tuition - High School	3,613,720	3,294,267	3,891,844	3,962,112	3,962,112
	Supplies	78,913	74,209	89,395	90,867	90,867
	Textbooks	57,701	54,197	61,497	62,857	62,857
	Equipment	9,190	10,176	6,481	11,735	11,735
	Furniture	22,610	21,294	11,788	5,117	5,117
	TOTAL REGULAR PROGRAMS	7,453,310	7,109,209	8,164,494	8,368,445	8,351,385
1200	Special Education					
	Salaries	585,636	583,844	753,536	821,682	821,682
	Tuition	683,750	600,814	589,260	482,670	482,670
	Supplies	8,250	7,601	11,050	12,037	12,037
	Textbooks	2,110	1,834	2,110	2,660	2,660
	TOTAL SPECIAL EDUCATION	1,279,746	1,194,093	1,355,956	1,319,049	1,319,049
1400	Other Instruction					
	Coaching & Extra Curr.	27,175	21,175	29,075	32,650	32,650
	Summer School	10,700	10,488	8,700	8,700	8,700
	Athletic Officials	3,300	3,300	3,300	3,900	3,900
	Athletic Supplies & Dues	5,275	4,897	5,175	5,175	5,175
	TOTAL OTHER INSTRUCTION	46,450	39,860	46,250	50,425	50,425
1600	TOTAL ADULT EDUCATION	2,000	2,484	2,000	0	0
2000 SUPPORT SERVICES						
2110	TOTAL CENSUS/ATTENDANCE	3,800	5,334	4,280	4,280	4,280
2120	Guidance Services					
	Salaries	193,668	194,583	209,373	214,449	214,449
	Testing	6,676	5,804	6,631	6,276	6,276
	Supplies	2,700	2,650	1,987	1,970	1,970
	TOTAL GUIDANCE SERVICES	203,044	203,037	217,991	222,695	222,695
2130	Nurses					
	Salaries	58,620	55,050	59,808	64,776	64,776
	Supplies/Equipment	950	772	1,600	2,540	1,600
	TOTAL HEALTH SERVICES	59,570	55,822	61,408	67,316	66,376
2140	TOTAL PSYCHOLOGICAL SERVICES	33,990	35,951	43,120	56,500	56,500
2150	TOTAL SPEECH SERVICES	106,901	106,860	118,127	122,957	122,957
2190	TOTAL PUPIL SERVICES	118,702	121,288	135,929	159,736	159,736
2210	Improvement of Instruction					
	Salaries	10,510	12,402	10,510	10,510	10,510
	Staff Development	40,000	32,708	42,000	50,000	50,000
	Curriculum Development	700	958	700	700	700
	Computer Education	33,074	39,232	28,025	30,309	30,309
	TOTAL IMPROVEMENT INSTRUCTION	84,284	85,300	81,235	91,519	91,519
2220	Educational Media (Library)					
	Salaries	98,906	98,606	109,335	114,328	114,328
	Repairs/Rental	2,950	2,566	2,640	2,440	2,440
	Books, Supplies, Media	22,168	18,826	30,202	28,088	28,088
	Equipment	4,411	4,435	7,128	9,308	9,308
	TOTAL EDUCATIONAL MEDIA	128,435	124,433	149,305	154,164	154,164

BEDFORD SCHOOL DISTRICT 1991-92 Proposed Budget		Budget 1989-90	Expended 1989-90	Budget 1990-91	Admin. 1991-92	Board 1991-92
2311	School Board Services					
	Salaries	3,950	3,602	3,950	3,950	3,750
	Legal/Audit	17,600	42,035	42,800	43,000	23,000
	Other	10,465	11,985	12,948	12,323	11,823
	TOTAL SCHOOL BOARD	32,015	57,622	59,698	59,273	38,573
2320	School Administrative Unit					
	Salaries	175,000	176,009	260,194	259,885	259,885
	Contracted Services	63,129	64,151	58,877	61,521	61,521
	Supplies	4,800	4,940	4,800	4,800	4,000
	Equipment	28,000	27,815	4,343	10,443	2,131
	Operation of Plant	30,000	30,258	35,395	32,573	32,573
	Other	5,000	3,592	5,000	4,000	4,000
	TOTAL SCHOOL ADMIN. UNIT	305,929	306,765	368,609	373,222	364,110
2330	Special Administration					
	Salaries	79,201	77,237	18,753	19,804	19,804
	Other	10,207	10,298	10,350	8,250	8,250
	TOTAL SPECIAL ADMINISTRATION	89,408	87,535	29,103	28,054	28,054
2400	School Administration					
	Salaries	297,358	297,869	318,483	336,924	323,302
	Contracted Services	34,045	30,252	34,515	34,075	34,075
	Supplies	6,580	6,643	7,238	7,150	7,150
	Equipment	10,730	10,585	6,923	0	0
	Other	4,450	4,132	4,700	4,700	4,700
	TOTAL SCHOOL ADMINISTRATION	353,163	349,481	371,859	382,849	369,227
2500	Operation of Plant					
	Salaries	398,134	375,330	449,996	474,452	474,452
	Bldg. Repairs & Gen. Maintenance	118,398	128,245	318,432	249,788	204,788
	Supplies	33,000	47,427	41,000	48,000	48,000
	Utilities	212,744	214,718	214,967	251,167	251,167
	Equipment	19,429	20,343	6,753	16,460	960
	TOTAL OPERATION OF PLANT	781,705	786,063	1,031,148	1,039,867	979,367
2550	TOTAL PUPIL TRANSPORTATION	1,034,910	1,084,006	1,082,999	1,142,124	1,142,124
2560	TOTAL SCHOOL LUNCH	304,201	281,897	299,938	319,980	304,980
2600	TOTAL MANAGERIAL SERVICES	3,482	2,532	3,482	2,532	2,532
2900	Other Support Services					
	BC/BS	591,443	451,864	595,625	559,815	559,815
	Dental	67,054	84,108	97,969	113,076	112,562
	Worker's Compensation	24,852	30,306	58,165	62,615	62,615
	Retirement	72,446	69,492	83,627	296,742	296,742
	FICA	421,135	440,473	516,197	532,161	530,761
	Unemployment Compensation	7,350	5,330	8,365	10,308	10,308
	Insurance	73,870	132,757	102,985	102,985	77,985
	TOTAL OTHER SUPPORT SERVICES	1,258,150	1,214,330	1,462,933	1,677,702	1,650,788
4000	TOTAL FACILITIES-ACQUISITION AND CONSTRUCTION	3,260,000	3,257,661	10,100	0	235,000
5000	TOTAL DEBT SERVICE	541,923	528,978	929,674	893,404	893,404
5220	TOTAL FEDERAL FUNDS	95,360	95,360	87,500	102,475	102,475
BUDGET TOTAL		17,580,478	17,135,902	16,117,588	16,638,568	16,709,720

BEDFORD SCHOOL DISTRICT			
Preliminary Revenues and Credits 1991-92			
Account Number	Description	1990-91	Proposed 1991-92
770	Unreserved Fund Balance	\$387,816	\$275,000
3000	Revenues from State Sources		
3110	Foundation Aid	24,173	0
3210	School Building Aid	187,612	194,700
3240	Handicapped Aid - Catastrophic	219,400	200,000
3270	Child Nutrition	8,600	8,600
4000	Revenues from Federal Sources		
4410	ECIA - Chapters I & II	15,000	15,000
4460	Child Nutrition Program	42,000	42,000
4470	Handicapped Program		
4470	P.L. 94:142	72,500	87,475
	Other		
5000	Other Sources		
5220	Transfer from Capital Projects Fund	50,000	0
5230	Transfer from Capital Reserve Fund		
5100	Sale of Bonds or Notes		
1000	Local Revenues Other Than Taxes		
1300	Tuition		
1320	Summer School	8,700	8,700
1332	Other LEA's	12,000	5,200
1361	Adult Education	2,000	0
1500	Earnings on Investments		
1510	Interest	36,000	40,000
1700	Pupil Activities		
1900	Other		
1910	Rental of Facilities	3,000	3,000
1911	Transportation Fees	20,000	20,000
1600	Milk & Lunch Program	249,337	244,380
	Total Revenues & Credits	\$1,338,138	\$1,144,055
	DISTRICT ASSESSMENT	\$14,779,450	\$15,565,865
	Total Revenues & District Assessment	\$16,117,588	\$16,709,920

BEDFORD SCHOOL DISTRICT 1991-92 Proposed Budget					
Category/ Account #	Account Description	Budget 1990-91	Board 1991-92	Dollar Inc/Dec 1991-92	Percent Change
I.	Personnel				
	Prof. Teaching Staff	\$5,104,479	\$5,284,061	\$179,582	3.5%
	Admin./Support Staff	609,180	620,141	10,961	1.8%
	Other Support Staff, Non-Prof.	369,118	391,415	22,297	6.0%
	Business/Operations Supp.	588,483	614,558	26,075	4.4%
	Subtotal Salaries	6,671,260	6,910,175	238,915	3.6%
	Subtotal Benefits	1,369,848	1,582,477	212,629	15.5%
	Total Salaries/Benefits	8,041,108	8,492,652	451,544	5.6%
II.	Obligations				
	H.S. Tuition - Manchester	3,891,844	3,962,112	70,268	1.8%
	Special Ed. Tuition	589,260	482,670	(106,590)	-18.1%
	Debt Service (Int./Prin.)	929,674	893,404	(36,270)	-3.9%
	Total Obligations	5,410,778	5,338,186	(72,592)	-1.3%
III.	Total Personnel, Obligations	13,451,886	13,830,838	378,952	2.8%
IV.	Instructional/Support (Non-Sal.)				
1100	Reg Prog/Sup,Text,Equip,Repairs	177,226	179,261	2,035	1.1%
1200	Sp. Educ. (excl. sal. & tuition)	13,160	14,697	1,537	11.7%
1400	Oth Inst. Prog/Student Activities	9,275	9,875	600	6.5%
1600	Adult Education	500	0	(500)	-100.0%
2110-30	Attendance/Guidance/Health	14,498	14,126	(372)	-2.6%
2140-50	Psychological/Speech	44,020	57,600	13,580	30.8%
2190	Other Pupil Support Services	45,420	66,274	20,854	45.9%
2210	Improvement of Instruction	70,725	81,009	10,284	14.5%
2222	Educ. Media/Library	39,970	39,836	(134)	-0.3%
2310-30	Gen'l./Admin. Expenses	174,513	147,298	(27,215)	-15.6%
2400	School Admin. Expenses	53,376	45,925	(7,451)	-14.0%
	Total Instruction/Support	642,683	655,901	13,218	2.1%
V.	Business Accounts (Non-Sal.)				
2500	Operation of Plant/Care/Maint.	581,152	504,915	(76,237)	-13.1%
2550	Pupil Transportation	1,077,169	1,129,644	52,475	4.9%
2560/5240	School Lunch Services	160,631	170,630	9,999	6.2%
2600	Managerial Services	3,482	2,532	(950)	-27.3%
2900	Other Support Services (Ins.)	102,985	77,985	(25,000)	-24.3%
4000	Facilities/Acquisition/Const.	10,100	235,000	224,900	xxxx
5200	Federal Funds	87,500	102,475	14,975	17.1%
	Total Business Accounts	2,023,019	2,223,181	200,162	9.9%
	Total Instruct/Bus. (Non-Sal.)	2,665,702	2,879,082	213,380	8.0%
	Total Gross Operating Budget	\$16,117,588	\$16,709,920	\$592,332	3.7%
	Less Estimated Revenues	1,338,138	1,144,055	(194,083)	-14.5%
	District Assessment	\$14,779,450	\$15,565,865	\$786,415	5.3%

MCKELVIE MIDDLE SCHOOL

Arnold MacDonald, Principal

The first day of school for the 1989-90 school year was September 5th at which time McKelvie Middle School opened its doors to 841 enthusiastic students. The diligent work of the custodial staff over the summer reflected itself in a refurbished building.

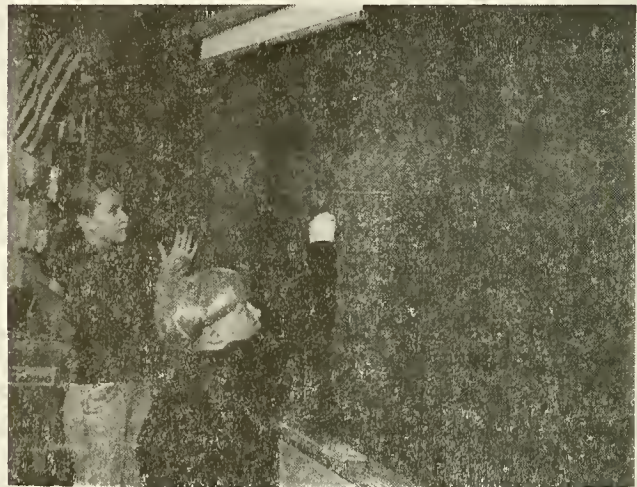
The revised mathematics curriculum was implemented with the evaluation phase planned for the end of the school year. Science curriculum revision was initiated during the spring with parent, staff and student assessment surveys being conducted. Work completed during the summer and the school year will result in specific changes in the curriculum that will be recommended to the school board. Additionally, the foreign language curriculum was accepted by the school board. Thanks go to Assistant Principal Charlene Carper and the teachers for finalizing that curriculum. The implementation of the "Here's Looking at You 2000" drug and alcohol abuse program is well under way at McKelvie School. All students will participate during the school year. At this point in time, we have over three-fourths of our staff trained in this comprehensive program.

Through the budgetary process, two new positions were funded. The school district hired one additional foreign language teacher to work at McKelvie School. We now have two French and two Spanish teachers which has allowed us to develop a comprehensive foreign language program for our students. A new special education program has been implemented at McKelvie School entitled Skills Improvement for students in grades 5-8. In addition, a part time position entitled Communications Skills was approved by the school board. This program provides an alternative for students not participating in a foreign language.

Through the initiative of Michael Hague, Community Youth Worker, and the diligent work of program directors, Nan Pope and Dottie Yager, a SADD program, "Students Against Doing

Drugs", was initiated at McKelvie School. This program is a take-off of the well known high school program. Our intent is to provide students at the middle school level with information and awareness related to the dangers of drug use. The objective of the program is to show students that they can have fun and enjoy activities without turning to drugs.

This school year marked the conclusion of our second Parent Survival Skills Program. Michael Hague and I have worked with the PTG and the First New Hampshire Bank, N.A. to provide a series of presentations aimed at enhancing parenting skills and developing awareness of the stress our youth face in today's society. This series of presentations ran throughout the school year.



We learn....math

A unique and exciting program entitled, "Stand By Me" was presented to the seventh grade students and their parents on May 22nd at Hesser College. It offered a series of twenty different workshops aimed at improving communications and enhancing self-esteem. The objective was to strengthen the bond between children and their parents by exposing them to a variety of informational exercises and sessions providing new ideas and skills upon which to build a more open and trusting relationship. Feedback from the 400 students, parents and teachers in attend-

ance was very positive. The program was made possible through the financial support of Catholic Medical Center and the countless hours of work given by the "Stand by Me" planning committee.

Several staff members at McKelvie School have put in many hours writing federal and state grants. Ray Ross, Chuck Healey, Noreen McAlloon, Kathy Slater, Al Fredette, Jack Jablonski, and Dee Angwin have all been successful in the pursuit of funding to purchase computers for Special Services, Library, Guidance, and the Technology Education programs.

New staff at McKelvie School for the 1989-90 school year included Skills Improvement Program teacher, Michelle Widdison; Spanish teacher, Laurie Sanders; French teacher, Pat McPhee; 7th grade Social Studies and Science teacher, Bob Cook; Communication Skills teacher, Terry Anastas; Computer Room paraprofessional, Terry Bousquet; Skills Improvement Program paraprofessional, Sharyn Huot; and Resource Room paraprofessional, Theresa Walton.

Administrative objectives for the school year included the following:

1. Continue to develop knowledge and expertise in the area of Mastery Teaching.
2. Work with the involved individuals to research, explore and plan for a district computer networking system/program.
3. Serve as chairman of the Science Curriculum Revision Committee.
4. Work with staff to review the status of the McKelvie School in relation to the Carnegie Report, "Turning Points", on middle school education.

I would like to thank all who have contributed to make the education program offered to our students at McKelvie School a success.

PETER WOODBURY SCHOOL

Kenneth Williams, Principal

The Peter Woodbury School opened in September, 1989, with an enrollment of 400 students in three (3) readiness grades, ten (10) first grades, and seven (7) second grades. The 1989-90 school year promised to be a banner year for change.

In September we welcomed Teresa Cardin and Karyn Suozzo as grade one teachers, and Karen Drinkwater and Marjorie Moore as paraprofessionals.

The Peter Woodbury School Principal's objectives for the 1989-90 school year included the following:

1. Provide leadership and coaching support for the Peter Woodbury staff in facilitating quality learning opportunities and experiences for our students.
2. Serve as the chairperson of the Neighborhood School Committee.
3. Serve as an active member of the Bedford Kindergarten Curriculum Committee and to facilitate the charge of the committee.
4. Be actively involved in all phases of the Peter Woodbury School's building project.



We learn....music

The school year opening coincided with the commencement of a building/renovation project. The addition provided for additional classroom

space, renovations to the multi-purpose room and library, administrative office space, tutorial areas, and kitchen. The completion of the project allows for an alleviation of critical space needs by providing the needed enhancements to professionalize our students' learning environment, classroom space for the kindergarten program, and improvement in support service areas.

In the area of curriculum, teachers implemented "Here's Looking At You 2000", a foundation for our substance abuse program, the new mathematics curriculum, and started the process of revising the science curriculum.

A committee of teachers, administrators, and community members developed the kindergarten curriculum for implementation in September, 1990. A great amount of effort and research was dedicated to this project. The goals of the Bedford Kindergarten are:

- Provide every child, who will be 5 years old by September 30th, with an opportunity to attend.
- Promote the love of learning.
- Provide a positive introduction to the public school.
- Provide opportunities for socialization with peers and adults.
- Provide a curriculum that offers a core of common experiences.

A copy of the Kindergarten curriculum is housed in the school and town library.

The compendium of staff, building, and student population changes provided the impetus for a very successful and memorable school year. The advancement of students culminated our year's efforts and the growth experienced positioned us for the upcoming year.

In conclusion, I would like to express my appreciation to our Peter Woodbury staff, SAU #25 School Board and administrators, the Bedford Parent-Teacher Group, and to parents and community members for their effort, assistance, and support.

MEMORIAL SCHOOL

Maynard E. Contois, Principal

The Memorial School opened in September, 1989, with an enrollment of 476 students in three (3) second grades, ten (10) third grades, and ten (10) fourth grades.

An addition to the school commenced in the fall and was completed during the latter part of the summer. The addition, the fifth one that Memorial has experienced, will provide classroom space and resource rooms for students and teachers who have been working in small closets and hallways for several years. This addition, as well as the one at Peter Woodbury, provides the town with two elementary schools that are comparable in size and core facilities.

In the area of curriculum, the "Here's Looking At You, 2000" Program is being implemented in the classroom by teachers who have been trained to do so. This curriculum is now the foundation of our substance abuse program.

The science curriculum is being revised for all grade levels. The process involved a needs assessment last spring and a re-writing of the existing curriculum during the summer. Implementation of the revised curriculum will take place during the 1990-91 school year. This effort has involved teachers from all grades, parents, administrators and school board members.

The Memorial School Principal's objectives for the 1989-90 school year included the following:

1. Serve as an active member and participate on the Neighborhood School Committee.
2. Continue serving as an active member of the Bedford Kindergarten Curriculum Committee.
3. Be actively involved in all phases of the planned addition to the Memorial School.
4. Play a leadership role in the development, establishment and implementation of the Bedford Wellness Committee.

In September, we welcomed Helen Blanchard as a new resource room teacher at Memorial. In June, Marilyn Guillemette retired after thirty-four years of teaching children in the Bedford Schools. Her dedication and years of service are greatly appreciated.

In conclusion, I would like to thank the staff, the Bedford Parent-Teacher Group and the other organizations in Bedford for the cooperation and assistance extended to the Memorial School.

Comparative Enrollments - Class Size

Over the year, the Bedford School District has developed and maintained a favorable class size especially at the elementary schools. Class size is important to educational quality because it can impact on student achievement, attitudes, self-concept, discipline problems, social development, and work habits. Additionally, appropriate class size contributes to improved classroom atmosphere, teacher morale, relations between students and teachers, and more parent contact. Lastly, favorable class size allows for individualization of instruction, increased interpersonal relations and motivation to learn, and a variety of grouping activities and instructional methods which provide for higher cognitive thought and experience. While the state maximum allows up to twenty-five students in K-3, and thirty in grades 4-8, our district is currently twenty-three or less in grades K-3 and twenty-seven or less in grades 4-8. Bedford School Boards have a long history of recognizing that smaller class size and favorable teacher-pupil ratios allow for teachers to meet the special needs of each child.

BEDFORD SCHOOL DISTRICT
Comparative Enrollments - Class Size

	Enrolled 09/10/90	Teachers	Average Class Size	Projected 1991	Teachers	Average Class Size
K	129	4	32	129	4	32
R	33	2	17	30	2	15
1	200	10	20	194	10	19
2	226	10	23	200	10	20
3	209	10	21	227	10	23
4	218	10	22	216	10	22
Subtotal	1015	46	-	996	46	-
5	221	9	25	224	9	25
6	216	9	24	222	9	25
7	216	9	24	214	9	24
8	215	8	27	215	8	27
Subtotal	868	35	-	875	35	-
Grand Total	1883	81	-	1871	81	-

Note: Number of teachers for grades 6 and 8 include Curriculum Coordinators who teach 1/2 time.

BEDFORD SCHOOL DISTRICT
Resident School Enrollments

10/90

SCHOOL	GRADE												TOTAL	1989	
	1	2	3	4	5	6	7	8	9	10	11	12			
Peter Woodbury	233	162												395	398
Memorial		64	209	218										491	476
McKelvie					221	216	216	215						868	842
West High									161	187	194	186		728	756
Central									1		1	1		3	2
W. Side Catholic		1	4	3		1	2							11	14
Villa Augustina		1		1		3		3						8	9
Kellogg	1		1											2	4
Derryfield							10	12	8	11	18	5		64	51
Memorial High									2	2				4	3
Trinity									7	7	13	6		33	49
Calvary Christian									1					1	3
Faith Christian	3	1		1	1	4	3	4						17	22
Grace Christian		2	1											3	2
Phillips-Exeter									1	2	1	2		6	2
Holderness									2					2	
Kimball Union										1				1	2
St. Paul's									1	1	1	1		4	4
Tilton									1					1	4
Bishop Guertin										3	1			4	4
Mt. St. Mary										2				2	5
Other			3		2	2	4	4	10	3	3	4		35	5
TOTAL	237	231	218	223	224	226	235	238	195	219	232	205		2683	2657

Enrollment Projections

Our enrollment projections show some fluctuations with a slight decrease anticipated at the elementary level (K-4) and a modest increase at the middle (5-8) and high school (9-12) grades. Over all our projections anticipate three fewer students next year (1991-1992) than this year.

Due to the economy and the budgetary decisions in the Manchester School District, actually enrollments at the high school level were twenty fewer than projected. Even with this unexpected drop in high school enrollment, our actual enrollment was twelve students more than projected. This means that our projections were conservative and yet fairly accurate. We believe the same to be true for the 1991-1992 projections.

**BEDFORD SCHOOL DISTRICT
DISTRICT MEETING MINUTES
MARCH 8, 1990**

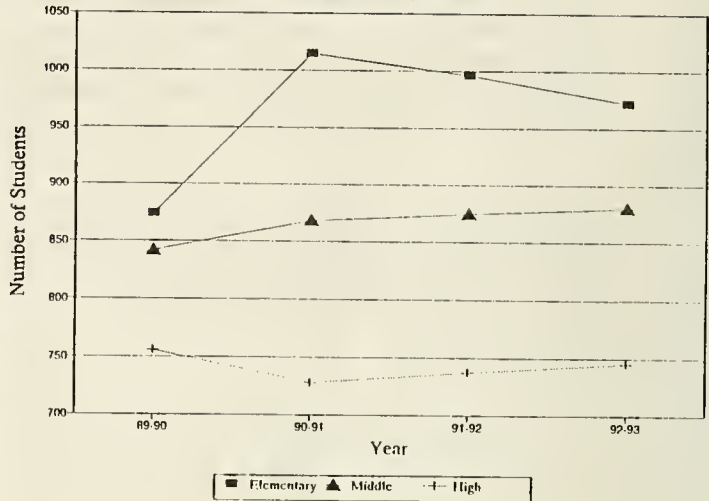
The annual Bedford School District Meeting was held on Thursday, March 8, 1990 at the McKelvie School. Present were School Board Members Maureen Spector, Ann Remus, Margaret Comiskey, Richard Mandeville and Mary Lou Wilson. Also present was Dennis Pope, Superintendent; Ross Lurgio, Assistant Superintendent; and Pauline Armstrong, Business Administrator. There were approximately 800 people present.

School District Moderator, Eugene Van Loan, III opened the meeting at 7:35 PM, and led the prayer and Pledge of Allegiance. He introduced those on the stage and went over the rules of procedure. He announced that he had received four requests for a secret ballot on Articles III, IV, VI, and VII.

Bill Dell'Orfano, 15 Pilgrim Drive, made a motion to advance Articles VII and VIII in front of Article VI; motion seconded.

Mr. Dell'Orfano requests this before the major vote on the budget so we can spend some time on it. Mrs. Spector said the reason for the order of the warrant is that all monied articles are voted

BEDFORD SCHOOL DISTRICT
Enrollment Projections



on before the budget article. Mrs. Remus said the other reason for having the last two where they are is the major business is to pass the budget and it is important to do that before people have to leave. The last two articles were requests from other school districts.

Jeff Hudson, 71 Perry Road, corrected Mrs. Remus and said Article VII was submitted by people of the Town. Mrs. Remus said she stands corrected. Mr. Mandeville said he is opposed to the motion. He thinks we are here to pass a budget, and the quicker we get to it, the better we will be.

Bill Delaney, 8 Old Stone Way, supports the motion. The article is about money and we cannot pass the budget without taking everything into consideration.

Sue Holstein, 33 Ministerial Branch, thinks we have to look at the impact of this motion. The last thing we will be considering is the bottom line of the budget. She does not think it is fair or right that the decision on that be made late at night.

Vote on motion to advance Articles VII and VIII prior to Article VI failed. Drew Gillett asked for a standing division which showed yes 414 and no 116.

ARTICLE I. To see if the district will vote to authorize the School Board to apply for, accept and expend, without further action by the School District meeting, money from any source which becomes available during the fiscal year provided it meets all conditions of RSA 198:20-B.

Mrs. Comiskey moved the article; motion seconded.

Mrs. Comiskey said this is a housekeeping article which allows the School Board to accept funds and teachers to apply for grant money.

Vote on motion passed.

ARTICLE II. To see if the district will vote to raise and appropriate the sum of One Hundred Six Thousand Dollars (\$106,000.00) for the replacement of a section of the McKelvie School roof.

Mrs. Wilson moved the article; motion seconded.

Mrs. Wilson said over the 8th grade wing the roof leaks badly. The current roof has a 10-year life expectancy and it is 10 years old.

Betty Ann Barnes, Chandler Road, said the BTA position is the roof should be replaced but it should become part of the normal school budget. She proposed an amendment that this be changed to zero and \$106,000 be added to Article VI, Section 2500 of the budget. Moderator Van Loan said he will not accept the motion because it does not have any effect; well it does have one effect in that if money is appropriated in a specified warrant article it can only be spent for that purpose. If it is in the general budget where you have indicated, it need not be spent for that purpose. If she wishes to press the motion, he will ask for a second.

Motion seconded.

Moderator Van Loan said the only part of the motion he can accept is to reduce this to zero. The part to add it to the budget will have to wait until we get to Article VI.

Mrs. Spector said there seems to be some misunderstanding about the purpose of a warrant article. This is in a warrant article rather than in the budget so these monies can only be spent for the replacement of the roof. If the estimate were less than \$106,000 that excess would be returned to the general fund to reduce taxes. If it is a line item, there is no need to do that.

Paul Goldberg, 26 Wiggin Road, agrees with Mrs. Spector, but if we include Articles II, III and VI, we are voting for a 15 1/2 percent increase of the assessment charges which would mean a \$400 increase for the average home.

Vote on motion to amend the article to reduce it from \$106,000 to zero failed.

Jeff Hudson made a motion to amend the article to state and require that the School Board secure a minimum of 3 independent bids, that they accept the lowest bid, and that the amount not to exceed \$90,000; motion seconded.

Mrs. Comiskey said we routinely go out to bid on large items. They have had times when they have not received more than 2 bids.

Gus Garceau, North Amherst Road, made a motion to amend the amendment to include the word "qualified" before bids; motion seconded.

Vote on motion to insert "qualified" passed.

Jane Goldberg, 26 Wiggin Road, asked where the figure \$106,000 came from. Mrs. Armstrong said it was based on a quote from Garland Roofing Company.

Greg Joas, 64 North Amherst Road, asked if there was only one quote. Yes.

Richard Holstein, 33 Ministerial Branch amended the motion to remove the restriction of \$90,000. Motion seconded.

Mr. Holstein feels to place such a restriction would tie the hands of the School Board, and if they did not receive an estimate within that

range, they would not be able to do the work.

Paul MacEwen, D. W. Highway, asked if the bid came in for more, are there other funds that could be used from the general budget for repairs. Mrs. Spector said this is a bottom line budget, so yes, but it would mean taking those monies from an area that was budgeted to be spent otherwise. Mr. MacEwen asked if there was a contingency in there. Mrs. Spector said no. Mr. MacEwen asked why does a roof only have a 10-year life. Mrs. Spector said she didn't know but maybe it was done by the low bidder. Mr. MacEwen said we have been having problems with the roof at McKelvie ever since the building was built. Mr. Mandeville said the current roof carried a 3-year warranty, and there was lack of maintenance on the drains 9-10 years ago. They are recommending replacement with a multi-ply roof which will have a 15-year unlimited warranty and a life expectancy of 40 years.

Paul Goldberg believes in this time and age a 10% to 15% decrease in bidding is more the norm than the exception. He said specifications can be written to include a guarantee.

Hal Eckman, 11 Cobbler Lane, is in the general construction business and thinks it is arbitrary and capricious to lower the amount because it may not be enough. It is true that bids are coming in amazingly below what is ordinarily expected. He recommends this be left where it is and then go out to bid as early as possible and get a bonded contractor to do the work.

Cindy Chagnon, 12 Carriage Lane, said just because we are allocating \$106,000 doesn't mean they will spend \$106,000 if they can get a bid for \$90,000. She has complete faith in the School Board and they should be given free rein of the \$106,000.

Someone moved the question; seconded. Vote on amendment to remove the \$90,000 cap passed.

Vote on motion to amend and require 3 competitive bids and accept the lowest qualified bid passed.

John Holland, 5 Glen Road, asked if 4 bids are submitted and 3 are qualified and the fourth is unqualified but is the lowest bidder, what is the School Board supposed to do.

Vote on motion as amended passed.

ARTICLE III. To see if the district will vote to raise and appropriate the sum of Four Hundred Thousand Dollars (\$400,000.00) for the removal of asbestos in the Bedford Schools.

This is to be a secret ballot vote.

Mr. Mandeville moved the Article at \$100,000; motion seconded.

Mr. Mandeville said the requested amount has been reduced from \$400,000 to \$100,000 because the District agreed to an out of court settlement which provides for the removal of asbestos from Memorial School, enabling us to get the job done for \$100,000.

Phil Osberg, Liberty Hill Road, has been reading that this whole business with asbestos has been extremely exaggerated and thinks it would be wise to have a study made of the necessity of removing the asbestos.

Walter Van Anglen, Horizon Drive, went through the books and in 1985 there was a concern over asbestos. An inspection was done by the State and Federal Government, and the School Board hired a private company to make an inspection. As a result, the Memorial School had a type of asbestos that wasn't really too bad, but should be kept an eye on, but none was found at Peter Woodbury or McKelvie. In 1987 there was an appropriation to remove the asbestos at Memorial School. A statement in the 1987 book indicates that "all asbestos has been removed from all schools." Now in 1990, we are we discussing removal of asbestos. He thinks we should put this in the plan for next year and take another look at this and see if we really need to do this work.

Dennis Pope said most of what was said in prior reports is very accurate. In 1983 a law became

effective that you must remove all friable asbestos. In 1988 a new law went into effect which said schools did not do enough, and they must put together a management plan. We found some asbestos is a place where we did not realize and found some encapsulated asbestos. We entered into a lawsuit, which was settled this week, because someone did not do what we were told was done. Each time we got bids, they came in substantially more money than was budgeted, so we could not do the job we wanted to do. We are now proposing to remove all the asbestos. We have pipes above the ceiling which are 45 years old, if those pipes go, and that ceiling comes down, under the new law, we will be required to close off the Memorial School, at least that entire wing, depending on where the leak is.

James Farmer, Buttonwood Road, asked if the \$100,000 is for Memorial or McKelvie. Mr. Mandeville said just Memorial. We have a capital improvement plan to take care of that at McKelvie. What we have at McKelvie is non friable asbestos that is under management, and we are hopeful we can take care of that over a period of years through the capital improvement plan. He supports this on the warrant because the voters should have the right to decide. He said the kids are safe and will continue to be safe, but the risk is there. Mr. Farmer asked about the floor tiles. Mr. Mandeville said there is no asbestos in the floor tiles. Mr. Farmer said there is according to the management report. He said if a pipe breaks, you are going to have to close it anyhow. He said the kids are safe, and there is no particular need to remove any of it. It is much safer to leave it where it is.

David Woodhouse, 15 Golden Drive, a geologist, has studied asbestos for several years and has removed it. He said in his business there is a term called environmental hypochondria. He spoke about different types of asbestos. He said there are 3 solutions: leave it in place and monitor it; encapsulate it; or remove it. He said when you remove it you are in trouble. He said let's find out if it is asbestos. He said most asbestos is benign. Mrs. Spector said it is asbestos. The School Board recommends passage of this article.

Paul Remus, 65 Meetinghouse Road, hopes this group will give as much credence as he does to anyone who would state that his 4 grandparents, 2 of whom had college degrees, and all were foreigners, were not capable of removing the asbestos.

Jim Dias, 59 South Hills Drive, said Mr. Mandeville said there was money in capital funds for the removal. Mr. Mandeville said no. He said it is not a fund, it is a plan. There is no money in it.

Bill Dell'Orfano asked the nature of the settlement of the suit. Mr. Pope said they came up with a settlement to remove all the asbestos for \$150,000. We had \$352,000 in the bond and there was some money left over from that so that combined with the \$100,000 will allow us to make Memorial School asbestos free.

Bill Dell'Orfano asked if it was a monetary settlement or in kind. Mr. Pope said in kind. Mr. Dell'Orfano said if it was a monetary settlement, you could take that money and put it aside until we found a better way to dispose of it. Mr. Pope said it is not a monetary settlement, and as far as the disposal, we hire qualified people who dispose of it under the strictest conditions of EPA laws.

Ann Remus said the School Board's position is not a question of whether or not asbestos is dangerous, the question is when and if there is a leak in the pipes, plumbers will not come in to fix them until the asbestos is removed. If this happens, we will have to close the school and spend the same amount of money. It is really a question of not do you want to spend that money, but when you want to spend the money.

James Farmer agrees with Mrs. Remus about tradesmen coming in. He wants clarification of what the \$100,000 is going to cover. Is it going to cover both schools? Moderator Van Loan said Memorial School. Mr. Farmer asked for a figure on what it would cost to remove it at McKelvie. The Board does not have that. Mr. Farmer said the article refers to "schools".

Earl Legacy, 7 Bourbon Street, requested the people who petitioned for a secret ballot to reconsider. He moved the question. Seconded.

Drew Gillett asked to move the question on the secret ballot.

Moderator Van Loan said they wish to proceed to the secret ballot and they are entitled to do so.

Vote on motion to move the question passed.

Paul Goldberg asked if the person who moved the secret ballot signed the petition. Mr. Dell'Orfano said they will withdraw the secret ballot. Moderator Van Loan asked if he would verify that all five agree to withdraw. Mr. Dell'Orfano said yes. Mr. Gillett said that is not in order. This body voted to vote by secret ballot. Moderator Van Loan said, no, this body voted to vote, and they have withdrawn the request for a secret ballot. Mr. Gillett asked if there are 5 people who would like to see a secret ballot, and no one came forth.

Vote on motion to see if the district will vote to raise and appropriate the sum of \$100,000 for the removal of asbestos in the Bedford Schools. Moderator Van Loan said it refers to the Memorial School. Vote on motion passed.

A standing vote was asked for. After asking those to stand in favor, it was obvious that it passed, so the standing vote did not continue.

ARTICLE IV. To see if the District will vote to dissolve the Bedford School District and transfer all property of the District to the Town of Bedford which is to establish a school department. Further, to request our representatives and Senator to submit and support legislation in the N. H. Legislature authorizing the dissolution of the school district and creation of a school department within the Town of Bedford. This article is to take effect upon the passage of necessary legislation by the N. H. Legislature and amendment of the Town of Bedford Charter. (By Petition).

Mr. Dell'Orfano moved the Article; motion seconded.

John Miville, 81 Wallace Road, said there has been tremendous discussion on this. He said this article was put forth by some of us because we believe unless we get hold of school costs, and unless we start to make overall community decisions by all the people who are paying for it, we are going to run into a situation where we are going to be confronted with what Manchester is confronted with. This vote would only permit this to go forward with the legislature and then come back to the Town for a Charter vote. It would not become effective until those other conditions are met.

Jan Silver, 161 Beals Road, read a statement from the PTG in opposition to the Article.

Gary Hoffman, Cider Mill Road, said a basic tenet of the US Government is checks and balances.

Bruce Wilson, Seton Drive, believes our ability to vote on the school budget is the check and balance.

Sue Holstein said you are the legislature. The system that we have now is an extremely workable system. The School Board is accountable to you now. We are doing a good job, let's keep it that way.

Marion Villeneuve, said she came to the School Board and the Superintendent with a serious problem and got no results. She does not think the School Board is doing such a good job. She is very upset with the School Board, and would still like to have her issue answered. She thinks if somebody is not doing their job, they should have to answer to somebody. She said if the School Board can go behind closed doors to take care of it, you will never find out if the issue was taken care of or not. She does not call that answering to us the voters.

Dick Cavanaugh, Westview Drive, under this amendment he does not believe we are losing any accountability of the School Board because we can still decide the budget.

Rick Fortin, 39 Old Mill Road, disagrees that we are not losing anything. We still can go through every line item of the budget. Mrs. Spector said we now have a budgetary town meeting only and you only vote on the budget. Tonight on the warrant you are being asked to vote on some opinion related things. She asked what will this mean to the School District budget. Will it become a line item in the town warrant. How long will this meeting be if we are going to discuss both the town and school budget. She does not believe voters are incapable of going to one meeting on one night and remembering what they voted on that night, and going to a meeting on another night and adding those 2 numbers together and determining what they have given themselves for a tax rate. If it is purely a desire to allow the voters to do everything in one meeting, there is nothing in the law which does not allow us to do that now. We could hold both meetings at the same time. She thinks we will have a great many legal problems if we pass this. Their attorney thinks this petitioned article is not legally binding. If we become a line item, who becomes responsible for our bonded indebtedness and who is responsible for all the school property. There is nothing in the statutory provisions that provides for the dissolution of the school district.

Jim Dias would like to make a pact that next year on a Saturday the School District and the Council will do their budgets, one in the morning and one in the afternoon.

Walter Van Anglen asked how Manchester does it and yet the Mayor and Aldermen make the final decision. Mrs. Spector said that is a city form of government. We are a town form of government.

Greg Joas does not remember just talking about line items at the Town Meeting, so why would the school be restricted to a line item if we change this.

Someone moved the question; motion seconded. Vote on motion to move the question passed.

The meeting then moved to take a secret ballot vote. Sue Holstein asked how long the polls would be open. Moderator Van Loan said as soon as we complete the secret ballot we will commence with the next article. There is no requirement that the polls be open for any particular length of time.

ARTICLE V. To see if the district will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000.00) to help support with other school districts a court challenge to the constitutionality of New Hampshire's method of funding public education through near total reliance on local property taxes.

Article moved by Mrs. Spector; seconded. Mrs. Spector said this is on the warrant at the request of the Claremont School District in order to have the voters indicate their wishes on this matter. The results will be forwarded to the Claremont School Board.

James Farmer suggested this article should not be voted yea because to support a lawsuit is asking taxpayers to sue themselves.

Bill Dell'Orfano said this is a vote for a broad base tax. Two members of the School Board told him they do want a broad base tax. It is not how much money is spent but what direction those resources are spent in.

Greg Joas said even if people are tired of taxes, what would happen if we did get a broad base tax or sales tax for the sole purpose to support our schools. He feels the end result would be like the lottery and there are other areas that need it more than we do. He feels we would probably see disproportionately less than what we paid.

Mr. Mandeville said Kentucky and Texas have brought successful suits based on the constitutionality of their State Constitutions against a system of public education which relies almost exclusively on support from local property taxes.

Claremont is bringing this suit to try and address the issue. This is saying to the State that we need to take a look - it is not a broad base tax.

Walter Van Anglen said if they are successful and change things, they would put a cap on the property taxes, and the State would provide the money. Suppose the State is in the financial position they are now and cannot give us the money, is the School Board going to come back to us and ask us to raise our property taxes?

Gary Hoffman asked what is the overhead rate of the State? What percentage would the schools get back?

Tony Frederick, Meetinghouse Road, said money equals control. Our property taxes are high, but we control how the money is spent. If you wish to improve the school system, you can do it without improving all the school systems in the State.

Mrs. Spector said this is not a vote for or against a broad base tax. Claremont is bringing a suit to ask the State to take a look at funding public education through total reliance on property taxes. We are being asked if we want to support the Town of Claremont monetarily in a suit they are going to bring.

Maurice Cullerson, Hitching Post Lane, said in Minnesota the State decided what quality of education they would have. The control you have over what you spend in your schools, there is no way anyone should be looking for an alternative method to take that control away.

Jim Dias works in Massachusetts and has to pay that tax every week. He likes NH, he doesn't like the sales or income tax. If we look to the State to fund education they have to get the money from somewhere, and it will result in some sort of a tax. He suggested the audience vote, without giving the \$3,000, and put a box in the back of the room, and those who feel strongly can throw in \$5.00 or \$1.00, and those who don't won't.

Jim Toboni, Liberty Hill Road, said the time to kill weeds is when they are young and small.

Let's kill this poison tonight. Let's send a message that the poor people and wage earners are not going to support the rich people so that they can live better.

Someone moved the question; seconded. Vote on Article V failed.

ARTICLE VI. To see what sum of money the district will vote to raise and appropriate for the support of schools, for the payment of salaries of the school district and agents, and for the statutory obligations of the district.

Mrs. Remus moved the amount of \$15,856,088; motion seconded.

This is exclusive of Article III and the roof. Moderator Van Loan went through the totals in each category.
Regular Programs - \$8,164,944.

Roger Meggysy, Blueberry Lane, asked where the \$4,000 is for the NHSBA. Mrs. Spector said in line 23ll, School Board Services.

Special Education - \$1,355,956

Greg Joas asked the cost for the kindergarten. Mrs. Comiskey said it appears in 3 areas of the budget. Salaries for 4 teachers and 4 paraprofessionals and related benefits. She said the total for kindergarten is \$188,827. There are costs in supplies and library areas. Mr. Joas asked if that includes all costs, including furniture, maintenance. Mrs. Comiskey said the furniture has all been purchased and was included in the bond issue last year. They are using 4 rooms, and the custodian will have to spend part of his time cleaning. Mr. Joas asked how much it would be if we included those costs. Mrs. Comiskey does not have a breakout available.

Someone asked what percentage of students are in special education. Mrs. Remus said approximately 11%. Someone asked what percentage was the increase of students or was there a decrease in 1988-89. He asked why the salaries are increasing 50% if there are less students.

Mrs. Remus said the enrollments in R-8 in 87-88 was 1710 students; in 88-90 it was 1716. Someone said that is an increase of 6. Why are we going from \$400,000 to \$700,000. Mrs. Remus said this is for the 90-91 budget, and the total enrollments are expected to be 1851 including kindergarten. The reason the salary line item is up for special education is we are proposing 2 new programs within the district which will bring back 14-18 students who previously have been tuitioned to Manchester or Merrimack at increasingly expensive cost. This is a very cost effective thing to do. Someone asked if these programs are mandated. Mrs. Remus said some by State and some Federal.

Other Instruction - \$46,250

Adult Education - \$2,000

Census - \$4,280

Someone asked for an explanation of the increase. Mr. Mandeville said this is a salary issue for a part time position to keep track of our students, particularly those at West High, to make sure they are not overcharging us. Mrs. Comiskey said they are 2 salaries in here: \$3800 for an attendance officer and the balance for the census taker.

Guidance - \$217,991

Marion Villeneuve, Liberty Hill Road, asked how many guidance counselors we have. Mrs. Remus said 5, one at Peter Woodbury, one at Memorial, 2 at McKelvie and one drug and community counselor. Mrs. Villeneuve asked their salaries. Mrs. Remus said it depends on where they fall on the salary scale. They all have Master's Degrees. She said it is 5 divided by \$209,000, which puts them at the top of the salary scale which is \$40,954. Mrs. Villeneuve does not feel there is a need for 5 guidance counselors at the grade school level. She feels there is a person in guidance who is not doing his job adequately.

Carolyn Akins, Hickory Lane, asked if there is any reason why a guidance counselor cannot be

shared. Mrs. Remus said there are minimum standards that a population of 500 needs a guidance counselor. There are 479 students at Peter Woodbury and 497 at Memorial so they could not share one by minimum standards. Mrs. Akins asked if that is State mandated. Mrs. Remus said the State does not mandate anything, they deal with whether our school is accredited. We have a lot of children who have problems to deal with.

Bill Dell'Orfano does not understand what the minimum standard is and who's minimum is it. Mrs. Remus said it is set by the State Dept. of Education. Mr. Dell'Orfano said it is not telling you that you have to, so you could share. Mrs. Remus said we could choose to be unaccredited in that regard.

Lorraine Lemay, 20 Oak Drive, asked why it is necessary to pay \$135,000 to SERESC. Mrs. Remus said it is a group of 7 school districts who pool their resources so we can get services for special needs for less money such as occupational therapy and speech therapy. It would be difficult to find someone to come in 3 days a week, so we get these through SERESC. This is a very economical way to get special education people. Mrs. Lemay said you have total speech services at \$118,000. Who are they? Mrs. Remus said we have 3 speech therapists. Mrs. Lemay asked about psychological services. Mrs. Remus said this is the service of consultants who are used for diagnostic purposes. Mrs. Lemay thinks all the salaries should be put together. She said if you have 5 guidance people and someone in the psychology department, you really could dispense with SERESC.

Mrs. Lemay moved to dispense with SERESC; motion seconded.

This would mean a reduction of \$135,929. Ellie Cochran, 14 Beaver Lane, said the 5 guidance counselors are totally busy. If we do not take care of these problems now, they will be problems in high school. She hopes we vote this motion down.

Vote on motion to reduce by \$135,929 in the area of SERESC failed.

Health - \$61,408

Psychological Services - \$43,120

Speech Services - \$118,127

Pupil Services (SERESC) - \$135,929

Improvement of Instruction - \$81,235

Bill Delaney, asked about computer education. What is in the \$28,000. He understood we got the computers in a grant. Mrs. Spector said this represents part of our yearly plan and is for 11 computers with printers and software. We have 81 computers and 23 have been bought with grants.

Bill Dell'Orfano asked if this is all for the teachers' benefit. Mrs. Spector said the computers are for the classrooms. Salaries are for curriculum development when teachers work in the summer or during the year developing and reviewing major areas of the curriculum.

Educational Media - \$149,305

School Board Services - \$62,698

Jim Dias asked about the high school study update for \$3,000. In 1979 there were 628 students at West High from Bedford. In 1990 we have 756 students at West High. In 11 years, this is an increase of 128 students. In 1979 the voters on a non-binding referendum voted to continue education at West High.

In 1982 the same referendum 1343 to continue at west, 321 for Bedford to have its own high school. In 1987 again the voters were asked with 1248 to continue at West and 533 Bedford. The CEFS Study said the Bedford School District should continue with West until we reach 1,000-2,000 students. He said it will be 2,010 until we get 2,000 students.

Mr. Dias moved to reduce this line by \$3,000 and stop studying the issue, and next March have another referendum; motion seconded.

Rebecca Shafer, 14 Sandy Pond Parkway, said we have a major problem in Manchester. There may not be room for our students at West High. We have absolutely no control over the programs at West. She feels strongly we should start working on our program so we have it in place to have a Bedford high school.

Someone asked what the growth in population at West would have been if so many parents in Bedford had not chosen to send their children to private schools because West does not provide the quality education.

Jim Dias said this Town has always had a percentage who sent their children to Derryfield or Trinity. They would still send their children even if we did have our own high school. He called the School Board members in Manchester. He is very concerned. He asked if there was an official meeting that had ever taken place about decreasing level 4 or level 1 programs, and they said no, that was a rumor. They have never discussed Bedford not being able to send our children to West. He is not standing up to cut programs in the Town. He asked people to vote no on this. This is not education money.

Mary Ellen Barry, Forest Drive, disagrees. She said we have to look ahead to where our elementary children will be. She feels we should spend \$3,000 to try and insure that our children can benefit from the wonderful education at West.

Susan Krolikowski, 43 Ministerial Branch, said the CEFS Report said stay with Manchester if they will sign an area agreement guaranteeing our students will always have West as their high school. The Manchester School Board absolutely refuses to sign that area agreement. The reason why Manchester has not officially discussed the program cuts is because they are waiting for the politicians to get off their duffs and make a decision. She said there is no way they can run the programs the way they are now with the cuts.

She recommends leaving the \$3,000 in and further investigate options for Bedford students.

Joan Wiggin, 116 Jenkins Road, had 5 children go through Manchester West and the education is there if they want it.

Lorraine Lemay, said one of the reasons the slips were given is because the NEA and teachers' union demand that teachers be told by March 15 if there is a possibility they will lose their position. She said probably very few will lose their position. Most will be rehired. She said money does not always make an excellent education.

Someone moved the question; motion seconded. Vote on motion passed.

Vote to reduce the budget by \$3,000 in the area of High School Study Update passed.

A division vote was called for which showed 315 yes and 314 no.

School Administration - \$368,609

Maurice Cullerson feels there seems to be a substantial increase from 89-90 to 90-91. He would like to know what we got for \$100,000. Dennis Pope said we went from 5 1/2 people to 3. The budget next year would be \$51,400 less than if we had stayed together. What you receive in the long run is an SAU office, more availability of the superintendent and staff, and reduced costs. Mr. Cullerson said the salaries in 88-89 that were allocated to Bedford were \$63,000 and the salaries are \$254,000 for 89-90 and \$279,000 for 90-91. Do you really make that much money?

Ann Hoffman, Cider Mill Road, asked for an explanation of what is covered in "other." Mrs. Spector said in 2300 is advertising, printing and binding, supplies, NHSBA dues, School District Meeting. In 2320 is membership, professional meetings, contingency. In 2330 is travel, equipment, special education memberships and meetings.

Doug Donald, Cider Mill Road, asked the average increase the superintendent and staff will receive this year. Mrs. Spector said 6.2%.

Bill Dell'Orfano asked if these line items have the benefits accounted for as part of the reduction. Mrs. Spector said those are straight salaries. Mr. Dell'Orfano asked how does this compare with the previous system. Mrs. Spector said they are less.

Greg Joas believes these costs do not include maintenance of the SAU building. He thinks this is a little shadow account.

Mr. Joas made a motion to reduce administration by \$100,000; motion seconded.

Mr. Joas said you can take it anywhere out of administration. This does not buy our kids education. It does not reduce educational funds.

Carole Lewis, Rundlett Hill Road, gave figures of superintendent's salaries in surrounding towns. She said we are at the bottom of the scale in paying our superintendent. She thinks we need to address staffing. She does not feel we should be compared to Manchester.

Lorraine Lemay said Manchester has a high school, we don't; Merrimack has a high school, Londonderry has a high school. She does not think the superintendent is too badly off. They all have secretaries, the principals all have assistant principals and part time secretarial help.

Greg Joas said the superintendent does not only make \$60,000. He has a \$4,000 bonus and a \$6,000 travel budget. Mrs. Remus said the \$4,000 is for all 3 central office administrators. We do not have assistant principals for each principal, only at McKelvie. Our superintendent falls in the middle for NH superintendents. We are saving money and getting tremendous increases in the kinds and quality of services.

Someone moved the question; motion seconded. Vote on motion passed.

Vote on motion to reduce by \$100,000 in the area of administration failed.

Special Administration - \$29,103

Jeff Hudson asked where the rent for the SAU is. It is in operation of plant line 2320. Mr. Hudson said it is approximately \$35,000 a year. Mrs. Remus said that covers rent, heat, electricity and taxes. Mr. Hudson said a rumor has been floating around that part of that space is illegal. He asked if we have space in existing town buildings which is free. He said some of the Council have suggested there is space in the bottom of the Town Office Building which would be free. Mrs. Remus said we are in the first year of a 3-year lease. We do not expect to stay more than 3 years. The rumor is unfounded. They are not doing anything illegal in the central office. Mr. Hudson said leases can be broken. If space is available in the Town Office Building, we should investigate this. Mr. Mandeville said the Board has made efforts to meet with the Council, and if they have such a generous offer, we will see fit to entertain it when they make the offer.

School Administration - \$371,859

Operation of Plant - \$825,148

Transportation - \$1,082,999

School Lunch - \$299,938

Managerial Services - \$3,482

Support Services - \$1,462,933

Bill Dell'Orfano asked if they ever went out to bid on Blue Cross/Blue Shield and Dental insurance. Dennis Pope said they have changed over to another carrier through the Municipal Association. We have not gone out to bid as part of the teachers' contract, but have looked at where we can get the same services at reduced costs. Mr. Dell'Orfano thinks it would be a good idea to go out to bid.

Ralph Dieter, Old Lantern Road, said this is a 53% increase, why such a big jump. Mrs. Spector said these are all based on estimates by the carriers. She said Mr. Dieter is looking at the 1988 column.

Kevin Shaughnessy, 3 Birchwood Circle, said Blue Cross/Blue Shield has increased significantly. He recommends you shop these out every 2 1/2 years. He asked if the Town is funding these total charges 100% or are the teachers paying a portion. Mrs. Spector said 100% for single and 90% for married.

Mr. Shaughnessy made a motion to consider increasing it to 25% for family and 35% for single.

Moderator Van Loan said he cannot accept the motion. He can only accept an increase or decrease in the budget. Mr. Shaughnessy recommended this be taken into consideration on the overall budget.

Facilities Acquisition - \$10,100

Debt Service - \$871,174

Federal Funds - \$87,500

Maurice Cullerson asked what we paid the federal government \$87,500 for. Mrs. Remus said we did not pay them anything. We have to show that is the amount we are going to receive in federal funds. DRA requires it be done that way.

Jeff Hudson sees the economic times differently. He is a member of the Bedford Taxpayers' Association, and they are looking for moderation of the increase that we are expected to spend, and we have not been very successful. He said we are in a moderate recession with projections of a severe recession in the next 6-12 months. He cited layoffs in large industry, building permits might be a new low this year. He said they are not looking at slashing spending but to moderate this year. He said there are two ways to do it - ask for a budget reduction or vote no on the budget.

Susan Krolkowski said in view of the hour, she requested the petitioners to withdraw the secret ballot so everyone can stay to vote on the articles we came to vote on. No one came forth, so a secret ballot vote proceeded on the budget at \$15,853,088.

Moderator Van Loan announced the results of the balloting on Article IV with 256 yes and 562 no and one disqualified. The checklist showed 812 went through, total ballots cast was 819.

Ann Remus moved to advance Article VIII before Article VII; motion seconded.

Mrs. Remus said this article does not require a secret ballot vote, so while the ballots are being counted, we could discuss this.

Vote on motion to advance passed.

ARTICLE VIII. We the residents of the Bedford School District find the State of New Hampshire to be negligent in the funding of public education, thus creating an undue burden on the local property taxpayers. We demand that the State of New Hampshire Legislature begin in earnest to study methods for substantially increasing State aid to education.

Article moved by Mrs. Spector; motion seconded.

Mrs. Spector said this has been placed at the request of the Town of Plainfield to get a sense of the State. This is on many warrants in the State. It is not a broad base tax. It is asking for an opinion whether we agree with the statement.

James Farmer suggested we voted down Article V, so we should vote this down for the same reason.

Vote on motion failed.

ARTICLE VII. To see if the District will vote to limit the total increase in compensation, including all salary and benefits to the Bedford Education Associates (Teachers) during the next contract to a level not to exceed the Annual Consumer Price

Index - All Urban Consumers ("CPIU") as reported by the United States Department of Labor, Bureau of Labor Statistics, Monthly Labor Review for the calendar year immediately preceding the applicable contract year. (By Petition)

Article moved and seconded.

Bill Dell'Orfano said this is a BTA petition. They feel this will give the School Board direction when they negotiate with the teachers next year, but it in no way limits the salaries of the teachers. This article provides moderation and a mandate to the School Board of what would be acceptable to the taxpayers.

Susan Krolkowski thinks we have a system that works. The School Board has always negotiated a fair and equitable contract. She suggests we vote this down.

Maureen Spector said their attorney's opinion is that the adoption of the article would not be legally binding.

Greg Joas thinks we should pay good teachers as much as we can. This cap isn't intended to limit any teachers' salaries.

Bill Dell'Orfano said they checked with the Attorney General, and he did not come up with the same opinion. Mr. Dell'Orfano also checked with two corporate lawyers who said it was not an illegal binding article.

Peter Hossman, Bracken Circle, thinks we can afford to pay our teachers a fair price.

Results of the ballot vote on Article VI showed 388 yes and 199 no.

Paul Remus moved to adjourn the meeting to 7:30 PM on Monday at McKelvie School; motion seconded.

Mr. Remus said the hour is late. He thinks we could take care of what is remaining because of the request for a secret ballot on Monday. He said he moved to adjourn so no one could move to reconsider.

Bill Dell'Orfano said that is a perfect example of the arrogance in this town.

Carl Sipe, Meadowcrest Drive, asked how can he put a motion on the floor when there is already a motion on the floor which hasn't been voted on. Moderator Van Loan said this one is in order and takes precedence.

Edith Schmidtchen said we have voting on Tuesday.

Greg Joas said rather than cancel the meeting since we only have one vote left, let's move the question and get the vote over with. Ann Remus asked if the petitioners would withdraw their motion for a secret ballot. Moderator Van Loan asked if Mr. Remus will withdraw his motion to adjourn, there will be no reconsideration on Article VI.

The petitioners agreed to withdraw their request for a secret ballot.

Mr. Remus withdrew his motion to adjourn; motion seconded.

Someone moved the question on Article VII; motion seconded. Vote on Article VII failed.

Motion made, seconded and passed to adjourn at 1 AM.

s/Martha P. Harris
School District Clerk



We learn....coordination



We learn....recycling

**SPECIAL SCHOOL DISTRICT MEETING
OCTOBER 5, 1989
MCKELVIE SCHOOL**

A Special School District Meeting was held on Thursday, October 5, 1989. Seated on the stage were School Board Members Maureen Spector, Ann Remus, Margaret Comiskey, Mary Lou Wilson and Richard Mandeville. Also Dennis Pope, Superintendent of Schools; Ross Lurgio, Assistant Superintendent of Schools; Pauline Armstrong, Business Administrator; and Attorney Robert Murphy, School Counsel.

School District Moderator Eugene Van Loan, III opened the meeting at 7:55 PM and led the invocation and Pledge of Allegiance. There were 683 registered voters present. Due to the overflow crowd, both the cafetorium and the gymnasium had to be used. Moderator Van Loan went over the Rules of Procedure and read the warrant article:

To see if the District will vote to raise and appropriate the sum of Five Hundred Fifty Thousand Dollars (\$550,000.00) for the purchase of certain tracts of land, together with the buildings and improvements thereon, located off Tirrell Road and Preysnar Road in the Town of Bedford, County of Hillsborough, State of New Hampshire, consisting of sixty-five (65) acres, more or less, as described in a warranty deed from Pauline Dudka to Pauline and Stanley Dudka, dated February 10, 1966, and recorded in the Hillsborough County Registry of Deeds at Book 1869, Page 208, including architectural/engineering fees and any other items incidental to and necessary for determining the suitability of the site for future school construction.

The article was moved by Mrs. Spector and seconded by Mrs. Remus. Mrs. Spector spoke to the article indicating the School Board has searched for land for many years. She outlined the reasons for the confidentiality of the process. She said the Board had reviewed 35 pieces of land in the past one and a half years and entered into agreements for five parcels of land. She said this parcel of land met the following criteria: size,

location abutting school land, and the price is the lowest they have seen. The School Board signed a Purchase and Sale Agreement in August and petitioned the court for a Special School District Meeting. The seller would not agree to hold the land until the March 1990 School District Meeting. The School Board unanimously agreed if the land was suitable for a school site, it would be in the best interest of the School District. Preliminary site evaluation indicated the site is not what the Board had hoped for future school construction; therefore the School Board recommends a "no" vote.

Paul Goldberg moved the question. Moderator Van Loan did not accept that.

Ed Murphy, 8 Old Evergreen Road, asked how the people on the School Board could want to pay one million dollars for a parcel with so many acres of wetland.

Atty. Alex Kalinski, representing the landowners, said he is familiar with the land. His clients did not go to the School Board, but the School Board went to them. He said the appraised/assessed value really does not matter if you are talking a willing buyer/seller. He said the School Board placed conditions in the contract which protected them. These included a final engineering report indicating the site was suitable, a report from a qualified environmental engineer, Superior Court approval and approval of the School District Meeting. Atty. Kalinski said during the preliminary site evaluation, engineers went on the site for 15-20 minutes and concluded that of the 65 acres only 25 acres were useable. They didn't say the whole site was useless. He said the report clearly indicates if the Board chose to go further and do more detailed studies, it might be useful land. He thinks it is a good site. He said the price may be too high, but it was arrived at in fair negotiations. He said the Town may have missed an opportunity to buy a very good piece of land.

Ron Place, 14 Old Evergreen Road, thinks things went too fast. He thinks with proper negotiations, the Board will find a suitable piece of property. He commended the School Board for

the decision they have made and he agrees with them.

Arthur Tucker, Park Drive, said we came here to vote, the School Board recommended no, he sees no reason to postpone and asked to move the question. Seconded. Voice vote on motion to proceed to vote passed.

Voice vote on the question of whether the District will vote to raise \$550,000.00 to purchase the property failed by an overwhelming margin.

Motion made, seconded and passed to adjourn at 8:30 PM.

s/Martha Harris
School District Clerk

**INDEPENDENT AUDITOR'S REPORT
on Financial Presentation**

To the Members of the School Board
Bedford School District
Bedford, New Hampshire

We have audited the accompanying general purpose financial statements of the Bedford School District and the combining and individual fund financial statements of the School District as of and for the year ended June 30, 1990, as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the

audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Asset Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except that omission of the General Fixed Asset Account Group results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Bedford School District at June 30, 1990, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the School District at June 30, 1990, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles.

September 12, 1990
Plodzick & Sanderson Professional Association

APPOINTED BOARDS AND COMMISSIONS

PLANNING BOARD

Gary A. Howard, Chairman	1993
David J. Danielson	1992
Dennis W. Balog	1991
Larry D. Wolter	1991
Thomas Cassese	1993
M. Edward Matta	1993
David A. Crawford, Town Manager	
Richard C. Stonner, Councilor	
Edward Kelly, Public Works Director	
Ray L. Kiestlinger, alt.	1991
Martha Harris, Clerk	

BOARD OF ADJUSTMENT

Richard Como, Chairman	1993
Charles Colpitts	1993
Susan Moore	1992
Paul F. Harrington	1992
Sandra J. Lamontagne	1991
Leonard Gerzon, alt.	1991
Donald Folsom, alt.	1991
Eugene Garceau, alt.	1992

CONSERVATION COMMISSION

Thomas Riley, Chairman	1993
Carol Botsford	1991
Lorraine Sanford	1991
William Barry	1992
David Rice	1993
William Hallock, alt.	1992
Angelique Mosher, alt.	1993
Eugene Van Loan, Jr., Councilor	
Thomas Cassese, Planning Board	

HISTORIC DISTRICT COMMISSION

Elizabeth Lessard, Chairman	1991
Stephen Jensen	1993
June Reilly	1992
Carolyn Richmond	1992
Marilyn Otterson	1993
Robert Tarbell, alt.	1991
Jo-An Parente, alt.	1992
Shep Melnick, alt.	1993
Edward P. Moran, Councilor	

TRUSTEES OF CEMETERIES

Aubrey Robinson, Jr., Chairman	1992
Doris Spurway	1991
Charles Lagasse	1993

PARKS AND RECREATION

Richard Fortin, Chairman	1993
Chrystal Ruszenas	1993
Pamela Crouch	1991
John Pedone	1992
Mary Selvoski	1991
Ken Hawkins, alt.	1991
James F. Dias, Councilor	

TOWN REPORT CREDITS

Editor: Anthony T. Plante
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Typists: Martha Harris, Nancy McColl

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- IN AN EMERGENCY -

To report a Fire or Rescue

To Call Police

472 exchange ONLY: 9-1-1

All other telephones: 472-3311

All other telephones: 472-5111

Fire Station, 10 Meetinghouse Rd.
Office hours 8:00 a.m. to 5:00 p.m.
Business Phone 472-3219

Police Station
18 N. Amherst Rd.
Non Emergency 472-5113

TOWN OFFICE BUILDING

24 North Amherst Road

Hours: Monday through Friday, 8:00 a.m. to 4:30 p.m.

Town Manager's Office

Building Department

Planning Board

All Offices 472-5242

Board of Adjustment

Historic District Commission

Town Clerk/Tax Collector
Assessor

472-3550

Open Wednesday evenings until 7:30 p.m.
Monday through Friday 8:30 a.m. to 4:30 p.m.

HIGHWAY DEPARTMENT

Office Hours 8 a.m. to 4:30 p.m. Monday through Friday

Office 24 North Amherst Road 472-5242

Garage Chubbuck Road 472-3070

Landfill Hours

Closed Monday - Tuesday through Saturday 8:30a.m. to 5 p.m.

LIBRARY HOURS

Monday through Thursday 9:00 a.m. to 8:00 p.m.

Friday 9:00 a.m. to 5:00 p.m.

Saturday 10:00 a.m. to 3:00 p.m.

Sunday 12-2 p.m. (courtesy of volunteers)

3 Meetinghouse Road 472-3023

SCHOOLS

Peter Woodbury School
180 County Road
622-0431

Memorial School
55 Old Bedford Road
627-1776

McKelvie Middle School
108 Liberty Hill Road
472-3951