

CONCORD



ANNUAL REPORT • 1950



THE ATHENIAN OATH

We will Never Bring Disgrace to this Our City, by any Act of Dishonesty or Cowardice nor ever Desert our Suffering Comrades in the Ranks; We will Fight for the Ideals and Sacred Things of the City, both Alone and With Many; We will Revere and Obey the City's Laws and Do our Best to Incite a like Respect in Those Above Us who are Prone to Annul or Set Them at Naught; We will Strive Unceasingly to Quicken the Public's Sense of Civic Duty. Thus in all these ways We Will Transmit this City not only Not Less, but Greater and More Beautiful than it was Transmitted to Us.

The Athenian Oath is 2,500 years old. Yet the high ideals of American democracy continue to reflect its inspiration and magnificent challenge.



The Ninety-eighth
ANNUAL REPORT
of the
CITY OF CONCORD
New Hampshire
for the
YEAR ENDING DECEMBER 31, 1950



Capital of the State of New Hampshire
County Seat of Merrimack County
Area: 64 Square Miles. Population: 27,984

Published under the supervision
of the City Planning Board
by the City Manager
in accordance with the requirements of law

PRESENTING YOUR CITY FAMILY

December 31, 1950

THE CITY COUNCIL

SHELBY O. WALKER, *Mayor*
J. RICHARD JACKMAN, *Mayor Pro-Tem*

Councilmen-at-Large

HOWE ANDERSON	THOMAS B. JENNINGS
HARRY D. CHALLIS	WILLIAM A. STEVENS
LEIGH S. HALL	SHELBY O. WALKER

Ward Councilmen

JAMES FERRIN	Ward 1	FLOYD F. OTTO	Ward 5
KENNETH C. GRIDLEY	Ward 2	JAMES ROSS	Ward 6
MERTON C. BUCKMINSTER	Ward 3	MILTON J. BARNES	Ward 7
J. RICHARD JACKMAN	Ward 4	EDWIN R. LANGEVIN	Ward 8
EMMETT A. NAWN, Ward 9			

THE CITY ADMINISTRATION

OFFICE OF THE CITY MANAGER.....WOODBURY BRACKETT, *City Manager*
AIRPORT DEPARTMENT.....WOODBURY BRACKETT, *City Manager*
ASSESSING DEPARTMENT.....C. FRED MOULTON, *Assessor*

SIDNEY DACH, *Assessor*

JOHN J. HALLINAN, *Assessor*

CITY HALL DEPARTMENT.....ARTHUR E. ROBY, *City Clerk*
ENGINEERING DEPARTMENT.....EDWARD E. BEANE, *City Engineer*
ELLSWORTH B. PHILBRICK, *Engineering Inspector*
J. SHEPARD NORRIS, *Sealer of Weights and Measures*

FINANCE DEPARTMENT.....ARCHIE N. GOURLEY, *City Auditor*
AMOS B. MORRISON, *City Collector*
WALLACE W. JONES, *City Treasurer*

FIRE DEPARTMENT.....CLARENCE H. GREEN, *Fire Chief*
HENRY E. DREW, *Deputy Fire Chief*
DUNCAN M. MURDOCH, *2nd Deputy Fire Chief*
JOSEPH F. GREENOUGH, JR., *2nd Deputy Fire Chief*

HEALTH DEPARTMENT.....PIERRE A. BOUCHER, M.D., *City Physician*
AUSTIN B. PRESBY, *Sanitary Inspector*

LEGAL DEPARTMENT.....GORDON S. LORD, *City Solicitor*

LIBRARY DEPARTMENT.....KEITH DOMIS, *Librarian*
SIRI M. ANDREWS, *Assistant Librarian*

PERSONNEL DEPARTMENT.....WOODBURY BRACKETT, *City Manager*

PLANNING DEPARTMENT.....GUSTAF H. LEHINEN, *Planning Director*

POLICE DEPARTMENT.....ARTHUR W. McISAAC, *Police Chief*
J. EDWARD SILVA, *Deputy Police Chief*

- PUBLIC WORKS DEPARTMENT.....WOODBURY BRACKETT, *City Manager*
 EDWARD L. HOWLAND, *Park and Cemetery Superintendent*
 WILLIAM H. MURPHY, *Sewer Superintendent*
 EDWARD E. BEANE, *Tree Warden*
- PURCHASING DEPARTMENT.....WOODBURY BRACKETT, *City Manager*
- RECORDS DEPARTMENT.....ARTHUR E. ROBY, *City Clerk*
- RECREATION DEPARTMENT.....PAUL G. CROWELL, *Playground Supervisor*
- WATER DEPARTMENT.....G. ARTHUR FANEUF, *Water Superintendent*
- WELFARE DEPARTMENT.....GERTRUDE E. WATKINS, *Acting Welfare Director*
 CHARLES P. COAKLEY, *Overseer of Poor, Ward 1*

THE MUNICIPAL COURT

- JUDICIARY.....DONALD G. MATSON, *Judge*
 PETER J. KING, *Special Judge*
 C. MURRAY SAWYER, *Clerk of Court*
 C. MURRAY SAWYER, *Probation Officer*

MUNICIPAL BOARDS

December 31, 1950

Board of Building Appeals
 Eugene F. Magenau, *Chairman*
 George Bouley
 Carroll Garland
 A. Clifford Hudson
 Arnold Perreton

Board of Health
 Thomas M. Dudley, M.D., *Chairman*
 Pierre A. Boucher, M.D.
 Clinton R. Mullins, M.D.

Library Board
 Willis D. Thompson, Jr., *Chairman*
 Ralph Avery
 Harold W. Bridge
 Joseph J. Comi
 John F. MacEachran
 Sara B. Magenau
 Mayland H. Morse, Jr.
 Martha G. Upton

Personnel Advisory Board
 Douglas B. Whiting, *Chairman*
 William H. Macurda
 J. Mitchell Ahern

City Planning Board
 Dudley W. Orr, *Chairman*
 Edward E. Beane
 Woodbury Brackett
 Charles C. Davie
 Gardner G. Emmons
 Douglas N. Everett
 Warren H. Greene
 A. Clifford Hudson
 John B. Jameson

Board of Plumbing Examiners
 Arthur W. Sargent, *Chairman*
 George E. Young
 Edward E. Beane

Trustees of Trust Funds
 Robert M. Beyer
 Wallace W. Jones
 Leon S. Merrill

Zoning Board of Adjustment
 Elwin L. Page, *Chairman*
 A. Clifford Hudson
 Raymond V. LaPointe
 Donald G. Matson
 Lawrence J. Moynihan



CITY OF CONCORD, NEW HAMPSHIRE

Office of the City Manager

To the Honorable Mayor, City Council, and Citizens of Concord:

The first year of operation under the Council-Manager form of government has been an eventful one.

Concord has one of the best and clearest-cut City Charters of any city in the country. Under its provisions the possibility of political interference with administrative functions is cut to a minimum. As required by the Charter, a Merit Plan for city employees was adopted and a Personnel Appeal Board appointed. Also, an Administrative Code setting forth the functions and relations of each department was completed.

Accomplishments during this first year were many. Departmental reorganization and the introduction of more efficient business methods brought about savings that would have resulted in more than \$4.00 off the tax rate. This saving was reduced to a \$1.15 tax-rate reduction by increased school costs, city debt requirements, and of course, the rapid rise in the cost of materials and wages, due to conditions well known to all.

Many of the City's services were extended and improved. A complete reappraisal of all property for tax purposes is well under way, and plans are under consideration for the solution of our serious sewer and drainage problem.

There are some serious problems facing your City Government. Not the least of these is the growing demand for more and better services at a time when costs are mounting rapidly, and the amount of tax the property owner can pay appears near the breaking point. Concord's problem is made more serious by the fact that forty percent of the valuation is tax exempt. This makes our challenge greater and the need for the utmost vigilance and most efficient management a necessity.

In a report such as this the citizens, officials and employees who have worked hard to make Concord a better city cannot be listed by name, but without their untiring efforts little could have been accomplished.

Respectfully submitted,

WOODBURY BRACKETT,
City Manager

THE CITY COUNCIL

MEMBERSHIP:

Councilmen-at-Large	6
Ward Councilmen	9

EXPENDITURES:

Operating	\$3,000.00
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The City Council is the governing body of the city. Its fifteen members, six of whom are elected at large and one each from the city's nine wards, adopt city ordinances, establish city policy and see that the city manager, who is their appointee, conducts the affairs of the city in the best interests of the citizens.

The council meets regularly at 7:00 P.M. on the second Monday of each month. In addition, special meetings can be called by the city manager or by a majority of the council for the consideration of urgent business. All meetings of the city council are open to the public.

During 1950, the council held 12 regular meetings, five special meetings and ten public hearings. Twenty-seven ordinances and 41 resolutions were enacted during the year.

Major Council Action

At its organization meeting held January 9, the city council elected Shelby O. Walker to the office of mayor, and J. Richard Jackman to the office of mayor, pro-tem. By unanimous vote, Woodbury Brackett was elected city manager to take office on February 15, 1950.

In March the council approved

City Manager Woodbury Brackett and Mayor Shelby Walker





First meeting of the new City Council

a proposed system of federal-urban streets for submission to the state highway commissioner and the federal bureau of roads.

Also in March, the city manager was authorized to re-organize the financial administration of the city to effect centralized control of all municipal financial activities.

The city council tackled the parking problem in the downtown area on April 10 by authorizing the city manager to investigate and report on various off-street parking proposals. Council consideration of the various aspects of this difficult problem continued without letup through the year.

A complete appraisal and revaluation of property in Concord was authorized on April 10. The firm of Cole - Layer - Trumble Company of Dayton, Ohio was employed to do this work at a cost of \$36,000.00.

At a special meeting held June 7, the council adopted personnel rules and regulations governing city employees. These rules and regulations, which were adopted in accordance with charter requirements, were established to provide a system of personnel administration based on merit principles and designed to secure efficient service.

On September 11, the council amended the official map of the city by adding thereto a south-east section which includes a large portion of the street pattern of the Concord Plains area. By law, the map is deemed to be final and conclusive with respect to the location and width of streets and the location of parks.

A major improvement of the city's rural highway system was voted at a public hearing held October 28. This involved the relocation and reconstruction of more than a mile of Lakeview Drive between Hutchins Street and Little Road. Work on the project, which is being done as part of the town-road-aid program, was well under way at the end of the year.

In accordance with provisions of the charter, classification and compensation plans were enacted by the council at its regular October meeting. The various positions in the city service and their salaries are fixed by these plans.

Probably the most important single action of the council in 1950 was the adoption of an administrative code on December 11. The code establishes the departments and boards of the city government and defines the duties and responsibilities of each department head.

CITY CLERK

EMPLOYEES:

Full-time3

EXPENDITURES:

Operating\$11,768.31

Reorganization

Under the new administrative code, the city clerk's office became the records department. Most of the financial duties of the office were transferred to the new finance department. The department's office was moved across the hall to quarters formerly occupied by the tax collector.

The functions of the department include those which relate to the conduct of city council affairs, the recording of vital statistics, mortgages and conditional sales, the conduct of elections, the collection of certain licenses and fees, and the keeping important documents. The city clerk also operates the city hall department, which is charged with the maintenance of the city hall and auditorium.

Vital Statistics

The downward trend of births, noted in last year's report, continued in 1950. The city clerk recorded a total of 828 births as against 866 in 1949 and 1,077 in the post-war peak year of 1947. There was a corresponding decrease in deaths, with 624 recorded as compared with 662 for the previous year. As a result, the Concord birth rate continued to run ahead of the death rate for the fifth consecutive year.

There was no appreciable change in the number of marriages in the city. The 1950 total of 331 was only one greater than the total recorded in 1949.

Licenses, Fees, Etc.

Auto permit fees were collected by the city clerk until mid-year when this function was assumed by the collection division of the finance department. Receipts from certain other fees, the collection of which continue with the city clerk, amounted to \$10,304.78.

More than 2,200 dogs were licensed during the year, an all-time record high for the city. Receipts from this source amounted to \$4,759.25. The large number of licenses issued was attributed by the city clerk to the house to house canvass made by the police department in April listing information which included the names of all dog owners.

Mortgages and Conditional Sales

Despite federal restrictions placed on time payments, the number of chattel mortgages and conditional sales recorded by the city clerk increased in 1950. Receipts for this service totaled \$1,841.30.

Elections

The state primary and state election were held in 1950. The city clerk, as an agent of the secretary of state, directed election formalities in the city.

The clerk handled 202 applications for absentee ballots. Of the ballots mailed out, 176 were returned in time to be counted on the day of election.

The city's 1950 election expenditures amounted to \$5,485.44.

Other Activity

In addition to the duties of clerk of the city council and keeper of municipal records, the city clerk was elected to hold the position of city manager from January 9 to February 15, 1950 pending the arrival of Mr. Woodbury Brackett to assume the office.

ASSESSMENT

EMPLOYEES:

Full-time	3
Part-time	2

EXPENDITURES:

Operating	\$13,543.10
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Taxes

County, city and school tax warrants submitted to the collector in 1950 totaled \$1,962,780.19. The 1950 tax rate, based on \$1,000.00 of assessed valuations, was \$49.20 in the city and \$60.03 in Penacook as compared with 1949 tax rates of \$51.35 and \$59.00 respectively.

The 1950 assessed valuation of property in Concord totaled \$38,782,444.00 an increase of \$16,464.00 over the previous year. Polls and property valuations exempt from taxation totaled \$1,044,332.00.

Revaluation

In June 1950, work was started on the revaluation and equalization of tax assessments on all real estate and

industrial machinery in Concord. The Cole-Layer-Trumble Company, professional appraisers, of Dayton, Ohio were employed to carry out this work at a cost of \$36,000.00. An appraisal of all tax-exempt property in the city will also be made at no additional cost.

The project involves measuring and listing all buildings, and calculating the separate value of each building and parcel of land. Each property will be reviewed in the field for accuracy and equalization of comparative values. These values will be used by the city assessors in setting tax assessments for the year 1951.

Assessors

The new city charter requires that there shall be three assessors appointed by the city manager. This represents a marked departure from the former procedure of electing assessors at the polls.

Messrs. C. Fred Moulton, Sydney Dach and John J. Hallinan were appointed assessors by the city manager. Mr. Moulton was transferred to his new duties from the engineering department where he served as assistant city engineer.

Tax assessment field survey crew measures a house



LEGAL SERVICE

EMPLOYEES:

Part-time1

EXPENDITURES:

Operating\$2,715.75

New Charter

The City of Concord acquired a new basic law for the government of its municipal affairs in 1950. The new charter, which took effect on January 9, 1950, is a brief document in which legal terminology has been reduced to a minimum so that it can easily be understood by the layman.

Although the charter attained clarity, it did not dispense with the need for legal interpretation in applying its requirements to the conduct of city government. The considerable body of ordinance law, enacted over the years, had to be reviewed to determine what parts were so repugnant to the terms and declared purposes of the charter as to be automatically revoked.

A large number of ordinances required revision to bring them into line with the council-manager form of government. In several instances, where these ordinances related to the every-day conduct of city affairs, temporary measures were devised to permit uninterrupted service to the public until new ordinances could be prepared and presented to the city council for enactment.

Administrative Code

The city solicitor assisted the city manager in preparing an administrative code for submission to the city council. The code establishes the de-

partments and boards of the city government and defines the scope of their activities. It also describes the duties and responsibilities of each department head.

Merit Plan

The solicitor aided in the drafting of a merit plan. The plan fixes the rules governing the selection, advancement and separation of city employees. It also includes a comprehensive compensation schedule for all positions in the municipal service. Another important feature of the plan is the detailed job specification wherein the qualifications and types of duties required in each position are prescribed.

Litigation

Criterion Services Inc. vs City of Concord This was an appeal from an order of the zoning board of adjustment which declined to authorize the petitioner to erect advertising signs in a general residence district. The petitioner removed its signs and withdrew its appeal.

Colonial Realty Company vs. City of Concord This was an appeal from the denial of an application for a permit to construct a driveway across the sidewalk at a location north of the Palisi Block and south of the Elks' Club on North Main Street. Following a re-hearing before a committee of the city council, the permit was granted subject to restrictions and limitations acceptable to both the city government and the petitioner.

Bickford, et al. vs. City of Concord In January, 1950, the board of aldermen pursuant to an agreement with the State of New Hampshire, discontinued a part of Eastman Street to vehicular traffic. The petitioners appealed from the discontinuance and from the award of damages. The case has been referred to the Merrimack County Commissioners for hearing.



City Treasurer Jones, City Auditor Gourley and Tax Collector Morrison

FINANCES

EMPLOYEES:

Full-time	8
Part-time	1

EXPENDITURES:

Operating	\$21,200.16
Capital	\$ 7,694.76

Centralized Accounting

Early in 1950, the city manager took steps to centralize the accounting and other financial activities of the city. The firm of Robert Douglas & Company, certified public accountants, of Boston, Massachusetts was engaged to make a survey and to submit recommendations to accomplish this purpose. The result was the establishment of a finance department to perform the functions of auditing and accounting, collection, custody and disbursement of funds.

The finance department is under the direction of the city auditor and consists of three divisions; auditing, collection and treasury. Mr. Archie N. Gourley, formerly assistant city treasurer, was appointed to the post of city auditor.

Auditing

The auditing division is under the immediate supervision of the city auditor. The division pre-audits claims, post-audits collections and disbursements, handles the accounting for all financial transactions and assists the city manager in the preparation and administration of the annual budget.

Collection

The collection division, under the supervision of the city collector, is charged with the collection of all taxes, auto permit fees, water and sewer rentals, departmental licenses and permits, and miscellaneous receivables. Mr. Amos B. Morrison, for many years city tax collector, was placed in charge of the new collection division.

Because of provisions of state law, the collection of dog taxes and certain other fees was continued with the city clerk. Also, as a matter of convenience to the public, certain other revenues are collected at the cemetery office, the golf course and the police station.

Treasury

The treasurer is responsible for the custody and disbursement of all city funds, including general, water, sanitary sewer, parking meter, bond and trust funds.

Mr. Carl H. Foster, city treasurer since 1920, resigned during the year. Mr. Wallace W. Jones was appointed to fill the vacancy.

Accounting Mechanized

As part of the financial re-organization, accounting machines have been installed to enable the staff to perform their work more accurately and efficiently. Appropriation accounting has been mechanized, and all money received by the collector is mechanically recorded and classified as received over the counter.

PLANNING

EMPLOYEES:

Full-time2

EXPENDITURES:

Operating\$8,369.96

Highways

Working in cooperation with the state highway department, the planning board mapped for approval of the city council and submission to the federal bureau of roads a proposed system of federal-urban streets. Bureau of road approval of the system will make federal funds available on a participating basis for improvement of certain major streets presently the sole responsibility of the city.

During the year, plans were prepared for the relocation of Canal and Walnut Streets in Penacook. These plans, which call for a new bridge over the Contoocook River to replace the so-called Twin Bridges, were projected in the process of locating a tannery addition so as not to interfere with the orderly development of the Penacook street system.

Other 1950 highway study problems resulted in recommendations relating

to the extension of the throughpass, the laying out and re-location of a part of Lakeview Drive, the widening of a section of South Spring Street and the intersection of Washington Street and Borough Road in Penacook, and the discontinuance of a portion of Eastman Street.

Major Street Plan

One of the planning board's primary projects, the preparation of a comprehensive street plan, moved a step closer to completion during the year with the adoption of a major street plan for the south-east section of the city. This plan, which covers a large section of the Concord Plains area, was established as part of the official map by the city council on September 11, 1950.

Off-Street Parking

Past proposals for off-street parking were reviewed by the planning board. In this connection the board recommended to city council the construction of a parking lot in the area between North State and Green Streets south of the Christian Science Church. The board also recommended that parking lot possibilities in the Low Avenue area be studied.

Zoning

The board processed four proposed amendments of the zoning ordinance.

The public gives its attention to the parking problem at a bearing in the council chamber



These included proposals to rezone the Daniel Webster subdivision on Penacook Plains from an agricultural to a general residence district, to revise the local business district at the junction of Loudon, Pittsfield and Sheep Davis Roads on Concord Plains, to permit trailer camps in certain districts, and to increase the minimum requirements relating to setbacks of buildings on corner lots.

Subdivision Control

A major planning accomplishment was the adoption of subdivision controls. Under authority of an ordinance enacted late in 1949, the planning board developed regulations governing the new subdivision of land. These regulations, which were designed to promote the orderly development of the community, were adopted by the board on February 7, 1950.

Special Assessment

At the request of the city manager, the planning board studied special assessment financing of public im-

provements. The purpose of this investigation was the preparation of an ordinance which would permit the city to exercise the powers of special assessment contained in sections 42 and 43 of the new charter. A proposed ordinance was submitted to the city council for its consideration.

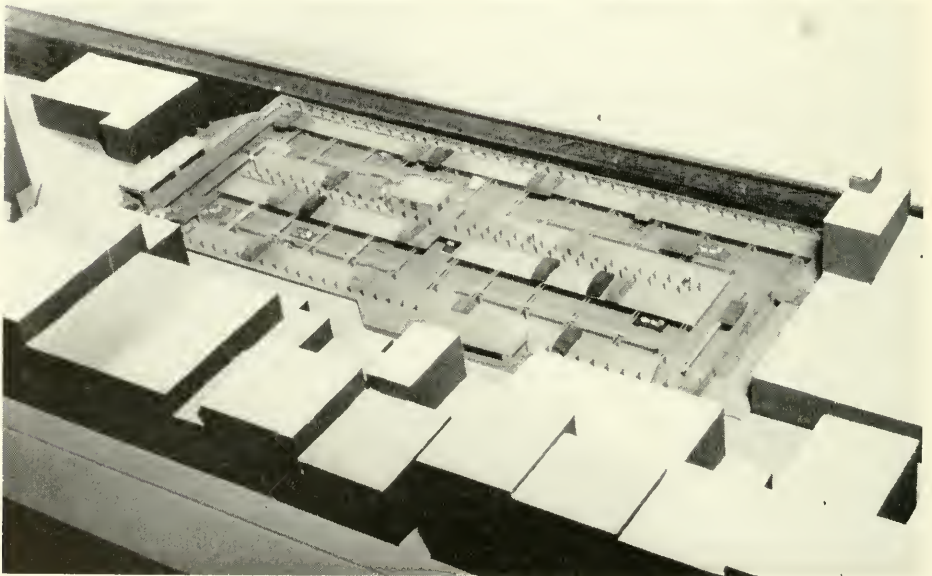
Tax-Exempt Property

A listing of all tax-exempt property in the city was prepared for submission to the joint interim committee of the legislature studying tax-exemption laws. The study showed that of a total valuation of \$66,033,790.00, non-taxable property accounted for \$27,251,350.00 or 41.3 percent.

Other Activities

Other 1950 activities of the planning board included the preparation of an ordinance governing trailers and trailer camps, the drafting of street improvement regulations, the listing of all forest lands owned by the city, and the checking of various city-owned tracts of land proposed for sale.

A scale model of the proposed Low Avenue off-street parking structure



PUBLIC HEALTH *and* SANITATION

EMPLOYEES:

Full-time2
Part-time1

EXPENDITURES:

Operating\$15,701.00

Health Conditions

It is becoming increasingly difficult to present a true picture of public health as it relates to communicable diseases. This is due to the fact that many of the so-called children's diseases are not reported because the period of illness or convalescence has been cut markedly by the use of new drugs administered on early diagnosis.

Four cases of scarlet fever and several of whooping cough and measles were reported in 1950. Three children were also reported as having poliomyelitis.

Immunization Clinics

Twelve clinics were held during the year at which 385 treatments were given for protection against diphtheria, whooping cough and tetanus. Seventy-six children were vaccinated.

It has been many years since diphtheria was reported and it is hoped that whooping cough will be much less severe each year until that, too, has disappeared.

Sanitation Program

The health department received 127 sanitation complaints during 1950. These were investigated and followed up to insure abatement of nuisances. Routine inspections of alleyways were conducted, and 1,321 in-

spections of restaurants, markets, stores, bakeries and other locations were made during the year.

Nine visits were made to nursing homes and 14 to homes for boarding or day care of children for the purpose of determining conditions of sanitation. One court case involving a health nuisance was prosecuted.

On December 1st, Mr. Ellsworth B. Philbrick, sanitary officer since 1937, was transferred to the engineering department. Mr. Austin B. Presby, the department's milk inspector, assumed the added duties of the sanitary inspector.

Vital Statistics

The health department recorded 610 deaths in Concord during 1950. This represents a decrease of 40 from the total of the previous year. Of the 1950 deaths, 260 were residents and 350 were non-residents.

The accompanying tabulation shows the number of resident deaths from the seven most common causes during the past five years.

Milk Control

The 1950 average daily consumption of milk in Concord was 14,800 quarts. Of this amount, 83 per cent was pasteurized. In addition, heavy cream consumption averaged 400 quarts daily. The milk industry which served the local market during 1950 included 126 producers, 13 producer-dealers and nine pasteurization plants. During the year, 11 producers went out of business as against four new sources of supply.

The quality and cleanliness of milk sold in the city was maintained at a high level by a continuing program of collection and analysis of samples. A total of 2,251 milk and cream samples were processed during the year. This testing resulted in the condemning of 460 quarts of milk as sub-standard.

Routine inspection of milk production facilities and equipment is an

important part of the milk control program. During the year, 544 inspections were made at dairies and 270 at milk plants. Thirty-nine milk truck inspections were also conducted.

Restaurant Inspection

All of Concord's eating establishments were inspected periodically for cleanliness. Particular attention was placed on the sterility of glassware, dishes, silverware and other articles used in the preparation and serving of food. A total of 685 swab rinse samples were collected and analyzed. Of the samples collected, 72.1 per cent

were very good, 4 per cent were passable and 23.9 per cent were unsatisfactory. Immediate steps were taken to correct unclean conditions.

There has been a noticeable improvement in the methods used by Concord restaurants to insure proper cleanliness of equipment. This has been accomplished by the cooperative efforts of the owners, managers and employees of the city's eating establishments. Further gains are anticipated as food handlers become better acquainted with essential sanitary procedures.

	1946	1947	1948	1949	1950
Diseases of the circulatory system	111	127	139	108	114
Cancer and other malignant tumors . .	37	45	40	31	54
Nephritis	7	13	13	10	2
Accidental deaths	24	18	14	12	12
Pneumonia	13	12	11	16	6
Diabetes mellitus	14	9	8	13	10
Tuberculosis	5	3	4	2	2

RECREATION

EMPLOYEES:

- Full-time 3
- Part-time 1

EXPENDITURES:

- Operating \$24,464.06
- Capital \$ 308.70

Playgrounds and Pools

The recreation department operated nine playgrounds and eight wading pools during the summer of 1950. Attendance at the summer play areas was 59,094, an increase of approximately 4,000 over the 1949 total.

The playground recreation program highlighted league baseball games in three age-group divisions. A "pint-sized" diamond was developed at White Park for Little League baseball games.

The routine summer playground program was expanded to include handicraft taught by a full-time instructor. The program also included horseshoe pitching with an end-of-the-season tournament at Rollins Park.

Red Cross instructors taught swimming at the wading pools throughout the summer season. This activity served the dual purpose of making it possible for scores of children to enjoy more fully a fine type of recreation and to gain basic knowledge in water safety.

Skating and Coasting Areas

Seven skating areas of which six were in the outlying sections of the city were operated during the winter season. The center of skating activities was the pond at White Park where as many as 350 skaters were counted on a Sunday afternoon. Another popular attraction at White Park was the regulation hockey rink which was used extensively by the older boys.



The wading pool at White Park

Fourteen street coasting areas were set aside in various sections of the city for use and enjoyment of neighborhood children.

Beaver Meadow Golf Club

The municipal golf course continued to attract a large number of users. A total of 147 adult season tickets were sold as compared to 137 in 1949. Total revenue from operations during the seven-month season was \$4,694.00.

During the year, eight tournaments were held at the club. These were run under the able direction of Mrs. Ruth LeBlanc, club manager.

Maintenance work included the re-loaming of all greens and fairways. These areas were fertilized twice during the year. As a result, the greens were in excellent playing condition. Other major maintenance work involved the rebuilding of the fireplace in the club house lounge.

Memorial Field

Memorial Athletic Field played an important part in the city's 1950 sport

activities. It was used as the home field for the football games of the public and parochial high schools. Concord High School also held four track meets at the field.

The baseball facilities at the field were used for after-supper games by the City Softball League. The Church Baseball League also used the play areas on Saturday mornings. An effort was made to promote night softball using the field lights, but play was discontinued due to lack of public interest.

The six clay courts at the field were used for quarter-final and semi-final play during the 1950 state tennis tournament.

Russell Pond Area

Because of a poor snow cover, the Russell Pond winter sports area was not used as much as in former years. The annual winter ski carnival was held under adverse weather conditions and the ski tow operated intermittently as weather permitted.

As in former years, all ski trails in the area were cleared of brush.

LIBRARY

EMPLOYEES:

Full-time	11
Part-time	12

EXPENDITURES:

Operating	\$54,007.00
Capital	\$ 499.97

INCOME:

Trusts, etc.	\$16,250.00
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Facilities and Staff

The Concord Public Library provided reading material and related services to residents of the city through its main library, a branch library in Penacook, a station in West Concord, a book trailer and two hospital units. During the first half of the year, book collections were also maintained in 12 elementary schools.

The library operated with a staff of five professional librarians, four clerical assistants, a stenographer and some part-time assistants.

Book Collection and Registration

The library book collection, at the end of the year, numbered 59,919 volumes. During the year, 3,778 books were added to the collection and 1,830 were discarded, resulting in a net gain of 1,948 volumes. The collection provides about two books per person for the population of Concord.

The library closed its 1950 operations with 13,117 active registered card holders. This indicates that approximately one-half of the city's population are library users.

Book Circulation

More books were borrowed in 1950 than ever before in this history of the

library. The book circulation was 231,170 volumes, an increase of 11,598 over the previous year. An average of 17 books were read by each of the registered borrowers.

Approximately one out of every five books circulated was borrowed from the branches and the book trailer, a division of the library which showed a big circulation increase in 1950. This trend is interpreted as indicating a need for more library outlets in districts located at some distance from the main library.

Of the total circulation, about one-quarter were children's books. This is particularly gratifying in that it indicates the important part the library is playing in helping the youth of Concord to become intelligent adult citizens.

Other Activities

In addition to circulating books, periodicals, pictures and pamphlets, and answering an innumerable variety of reference questions, the library provided many other services for the people of Concord. These included two "Great Books" discussion groups for adults, two reading clubs for young people, a film program for the younger children, weekly story hours for small children, and instruction in the use of books and the card catalog for all seventh grade students in the city.

The library conducted a weekly radio program over WKXL which featured reviews and discussion of books, library activities, and personal appearances of a number of New Hampshire authors.

Other noteworthy activities were a weekly book review in the Concord Daily Monitor, some 25 appearances by staff members before local groups to talk on books, and the running of a variety of changing exhibits at the main library.

R E L I E F

EMPLOYEES:

Full-time	3
Part-time	1

EXPENDITURES:

Operating	\$111,578.22
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General Trend

There was a sharp decrease in the number of families receiving aid from the city in 1950. This was due to expanded employment opportunities which made it possible for anyone capable of working to secure a full or part-time job.

Expenditures for relief remained high in spite of the reduction in the number of cases carried by the city. This was due to a marked increase in the cost of living.

The majority of the relief case load consists of people who are incapacitated due to illness or physical handicap.

Administration

In January 1950, Overseer Parker L. Hancock resigned his office to accept appointment as warden of the state prison. Mr. Hancock served as city overseer of poor for six years. Miss Gertrude E. Watkins of the city relief department staff was elevated to the position of acting overseer of poor. Mr. Charles P. Coakley continued to serve as overseer of poor in Penacook.

Four members of the staff left the department during the year. Due to the decreasing relief load and administrative changes, none of the vacated positions were filled. The department staff at the end of the year consisted of three persons.

For many years, the department administered all county relief cases re-

siding in Concord. Under this arrangement the county shared in all administrative costs. City administration of county relief was terminated by the county commissioners effective as of December 31, 1950.

Relief Load

At the beginning of the year, there were 89 active city relief cases representing 241 persons. By December, this load had been cut to 59 cases and 120 persons. A total of 120 cases were processed by the city relief department during the year.

The active county relief case load was reduced from 52 to 35 during the year.

Old Age Assistance

Old age assistance continued to increase in 1950. The number of cases rose from 250 to 274. The city underwrites 25 percent of the cost of these cases. The remainder is borne jointly by the state and federal governments.

Relief Costs

The total amount expended for city relief during 1950 was \$108,500.00, of which \$12,500.00 were disbursed in Penacook. At the same time, approximately \$43,000.00 were spent on county relief cases.

Reimbursements in the sum total of \$8,569.97 were received by the department during the year.

Other Activities

A city work project was established in 1950. All able-bodied men on the relief rolls were required to work in payment for assistance rendered by the city.

For the first time in many years, the relief department disbursed surplus food commodities to relief recipients. This food was made available to relief families in all categories and to border-line cases.

POLICE PROTECTION

EMPLOYEES:

Full-time	36
Part-time	23

EXPENDITURES:

Operating	\$127,006.19
Capital	\$ 10,768.79

Offenses

The police department reported 3,165 offenses during 1950, 38 more than the total for the previous year. Of these offenses, all but 126 were misdemeanors. Automobile cases, alone, accounted for 2,614 of the offenses brought to the attention of the police. The department also handled 8,276 minor complaints.

Property valued at \$25,567.76 was reported stolen to the police during 1950. An estimated \$16,141.35 worth

of stolen property was recovered by the department.

Traffic

The volume of traffic in Concord continued to increase during 1950. However, the partial diversion of through traffic to the new bypass, opened in November, 1949, brought a measure of relief to the congested Main Street area.

The department investigated 544 automobile accidents during 1950. Two persons were killed and 149 others were injured. The first of these fatalities, which occurred on September 15, 1950, brought an end to the city's all-time record of 654 consecutive days without a fatal traffic accident.

Safety

The department continued to place a great deal of emphasis on safety, working in close cooperation with the Concord Safety Council. In carrying out its safety program, the department availed itself of every oppor-

Police tabulate results of annual census of polls





Chief McIsaac inspects new city ambulance

tunity to impress upon the children of Concord the value of accident prevention. Lectures on safety were given in all schools, and interest in traffic patrols at grammar schools was maintained at a high level.

Ambulance Service

Every passing year brings an increased demand for ambulance service. The department answered 985 calls during the year as compared to 899 in 1949.

After ten years of continuous service, the old police ambulance was replaced with a new 1950 Cadillac limousine ambulance.

Traffic Lights

New traffic lights were installed at the junction of Pleasant, South and Green Streets. This installation included push button controls for pedestrians as an added factor of safety.

Parking Meters

A total of 519 automatic parking meters were policed and maintained by the department in the downtown

business district during 1950. The 1950 revenue from these meters was \$42,059.45 as against operating expenses of \$12,273.53 and a depreciation allowance of \$1,268.32.

Personnel

The police department experienced several personnel changes during 1950. Two patrolmen were granted leaves of absence, one to serve in the armed forces and the other to a position with the FBI for the duration of the national emergency. Two patrolmen were added to the force and another was promoted to sergeant.

Three special officers resigned during the year. The department reactivated and filled the manpower needs of its auxiliary police force for service in time of emergency.

Training Program

Effective police work depends in large measure on continuous training. During 1950, an intensive three-day firearm training course was conducted for all members of the department.

MUNICIPAL COURT

EMPLOYEES:

Part-time4

EXPENDITURES:

Operating\$5,949.77

Personnel

On April 5, 1950, Judge William L. Stevens retired as justice of the Concord Municipal Court because of constitutional age limitation. Attorney Donald G. Matson was appointed justice by Governor Sherman Adams to succeed Judge Stevens.

Attorney Winslow H. Osborne resigned as Clerk of Court in the fall of 1950 due to the pressure of private business. The court appointed Attorney C. Murray Sawyer to fill the vacancy.

Sessions

Regular sessions of the court are held each week day at 9:00 A.M. for disposition of criminal matters. Civil sessions are held following the hearing of criminal cases. The court also holds many afternoon sessions.

All regular sessions are open to the public and the press. It is the firm belief of the presiding justice that alert and accurate reporting of all court proceedings is a necessary factor in protecting the personal and property rights of all citizens who appear in court.

Cases

During 1950, the court considered 28 felonies, 3,044 misdemeanors, 158 small claims cases and 28 landlord and tenant actions. The court also heard 111 civil actions during the year.

Revenue

The total income of the court during 1950 was \$16,049.88, of which \$2,410.95 was spent for supplies, witness fees and stenographic services. The sum of \$7,482.50 representing motor vehicle fines, was paid to the state as required by law.

A total of \$6,156.43 was turned into the city treasury by the court in 1950. This was an increase of \$1,000.00 over the total for the previous year.

Courtroom Renovations

Because a dingy courtroom tends to make a bad impression on both involuntary and voluntary visitors, special emphasis was placed on clean court facilities in 1950. Toward this end, the floor was polished, the walls were washed and painted, the ceiling was whitened and the lighting was improved.

A room off the main courtroom, formerly used for the storage of records, was redecorated and pressed into service for juvenile sessions of the court, interviews between delinquents and the city probation officer, and conferences for attorneys and clients.

Probation

Fifty-one cases were reviewed by the municipal court in juvenile sessions during 1950 as the result of petitions for neglected children filed by the state public welfare department, and charges of juvenile delinquency filed by state and local police.

The state mental hygiene and child guidance clinic, located at the Winant house on Pleasant Street, rendered valuable service to the court in studying cases of juvenile delinquency. Local school officials were also most helpful in assisting the court in handling many juvenile cases.

FIRE PROTECTION

EMPLOYEES:

Full-time45
 Part-time78

EXPENDITURES:

Operating\$159,766.58

Fire and Fire Loss

The fire department responded to 762 calls during 1950. Of these, 81 were bell and 681 were still alarms. This represented an increase of 184 alarms over the total for the previous year. The department also answered numerous emergency calls not directly connected with firefighting.

Fire losses for 1950 totaled \$110,163.03 of which \$83,637.24 represented structures and \$26,525.79 contents. The two most serious fires in 1950 were the American Legion fire of January 8 with a loss of \$27,932.20 and the Lyster Block fire of December 30 with a loss of \$12,659.83.

Fire Prevention

Department personnel conducted 2,200 fire inspections during the year. All commercial property in the business district was checked regularly for possible fire hazards. Routine inspection were also carried out at all hospitals, convalescent homes, schools and places of public assembly.

Regulations controlling oil burner installations were rigidly enforced. In this connection, approximately 2,000 inspections of power oil burning equipment were made by department inspectors in all sections of the city.

The department availed itself of every opportunity to promote its continuing fire prevention program. Newspaper stories, radio talks and group discussion were used to focus public attention on the need for fire hazard elimination.

Training Program

Effective firefighting requires a well-trained fire force. Every member of the department is required to participate in the training program conducted under the supervision of the fire chief. The program is designed to keep the department's personnel abreast of improvements in equipment and firefighting methods.

For the second consecutive year, the New Hampshire State Fire College was held in Concord under the direction of Fire Chief Clarence H. Green. More than 300 firemen from all sections of the state attended this two-day training session which was held at Saint Paul's School. The college is sponsored by the New Hampshire Fire Chief's Club.

Personnel

The personnel of the fire department consisted of 45 permanent firemen and 78 call men. This force was augmented by an active auxiliary unit ready for service in any emergency.

Fire Losses

	Value	Loss	Insurance	Insurance Paid	Net Loss
Buildings	\$1,046,000.00	\$ 83,637.24	\$521,685.69	\$ 79,386.25	\$4,250.99
Contents	297,295.00	26,525.79	179,595.00	21,309.29	5,216.50
Totals	\$1,343,295.00	\$110,163.03	\$701,280.69	\$100,695.54	\$9,467.49

Z O N I N G B U I L D I N G P L U M B I N G

EMPLOYEES:

Part-time 1

EXPENDITURES:

Operating \$154.82

Administration

The administration of the zoning ordinance and the building and plumbing codes was made the responsibility of a full-time engineering inspector in 1950. Previously, this work was performed by the city engineer. Mr. Ellsworth B. Philbrick of the health department stall was transferred to the engineering office to fill the newly-created position.

Zoning

The zoning board of adjustment considered 23 appeals taken from decisions of the zoning administrator. The board disposed of these cases by granting 17, conditionally granting two and denying four.

Building

The engineering department issued 212 building permits in 1950. Of these permits, 118 were for new construction and 94 were for alterations and repairs.

The estimated total value of work represented by 1950 permits was \$2,216,110.00, of which \$1,649,200.00 was for new construction and \$566,910.00 for alterations and repairs. Eighty-eight new dwelling units were built during the year.

Noteworthy construction projects authorized in 1950 and their estimated costs were as follows: auditorium at St. Paul's School \$390,000.00; alterations and additions at the N.H. State Hospital, \$260,375.00; science building at St. Paul's School, \$260,000.00; monastery of Cannelite Order of Discalced Nuns, \$225,000.00; addition at Brezner Tannery, \$175,000.00; remodeling at Merrimack County Savings Bank, \$150,000.00; and plant of Concord Dairy Company, \$125,000.00. It is interesting to note that the first four projects listed, with a total value of \$1,135,375.00, were non-taxable property.

Plumbing

Requests for plumbing permits dropped to a new post-war low in 1950. Ninety-nine permits were issued as compared with 114 for the previous year and 151 for the peak year of 1947.

Thirty-nine master plumbers and 22 journeymen were licensed by the department during the year. The board of plumbing examiners licensed one new master plumber in 1950.

The new addition at the Brezner tannery in Penacook



PUBLIC WORKS



EMPLOYEES:

Full-time	97
Part-time	1

EXPENDITURES:

Operating	
Highways	\$209,954.37
Refuse	\$ 54,391.03
Street Cleaning	\$ 42,275.92
Sanitary Sewers	\$ 28,187.60
Engineering	\$ 15,101.04
Cemeteries	\$ 44,818.53
Parks	\$ 14,601.13
Capital	\$ 7,149.30

INCOME:

Sanitary Sewers	\$ 31,707.10
Cemeteries	\$ 15,250.00



Roads and Bridges

By a ruling of the state highway commissioner, eleven miles of heavily-traveled main highway were shifted from state to city maintenance in 1950. As a result, the work load of the public works department was measurably increased. The department maintained all but 22.23 miles of the city's 203.24-mile highway system. The remainder was maintained by the state and represented Class I and Class II highways located in the rural sections of the city.

Maintenance activities during 1950 included the application of 234,280 gallons of tar and asphalt for resurfacing and patching streets. In this connection, all streets south of Pleasant Street were tarred and many of these were scarified and resurfaced. Other routine maintenance included the regrading of all gravel roads, the construction of three new culverts

and the relaying of two existing road drains.

As part of the town-road-aid program, 6,200 feet of Little Pond Road was rebuilt and surfaced with mixed-in-place asphalt. During the year, state forces installed a new steel deck in the Sewall's Falls Bridge. The cost of this improvement was borne by the city out of bond funds.

During the winter season, 39,318 cubic feet of snow was removed from city streets, and about 10,000 cubic yards of sand was spread on streets, sidewalks and railroad crossings. In order to better control icy street conditions, more salt was used during the past winter than in previous years. The department spread 78 tons of salt in 1950.

Refuse and Garbage Service

The sanitation division of the public works department collected 55,262 cubic yards of refuse in 1950. Horse-drawn collection wagons were discontinued in favor of a completely motorized service. Four miles were added to refuse collection routes during the year.

Continuing the practice of previous years, table garbage was collected by private contractors.

Street Cleaning

The spring and fall street-cleaning program resulted in the removal of 12,894 cubic yards of sand, leaves and other materials from streets. As a part of this activity, 669 catch basins were cleaned. The work was facilitated by use of an eductor rented from the state highway department.

Street Lighting

At a cost of \$45,771.22, the city maintained 1,680 street lights in 1950. Although only 11 new lights were added to the system during the year, the service cost the city \$4,088.71 more than was spent in 1949. This was due, in large part, to increased



Fuel charges over which the city had no control. Several changes were made in the location and intensity of lights to increase the efficiency of the system.

Sanitary Sewers

During the year, the sanitary sewer system was extended 1,312 feet in Bow Street and 468 feet in Fisherville Road. This work was done by a private contractor. Sewer extensions were also laid in Abbott, Penacook and Crescent Streets.

The sewer division made 57 new house connections and relaid 21 old services in 1950. In addition to routine maintenance, 203 frozen catch basins were cleared and 33 cellars were pumped out during the year.

Engineering

The engineering division ran 15,725 feet of line and grade for highway construction projects involving Lakeview Drive, Brookside Drive, Mooreland Avenue and Putney Avenue. Grades were also established for 450 feet of sidewalk.

Other road work included a final survey of the 5,120-foot-long Little Road Project during which 15 bounds were set in place, and the re-establishing of 18,333 feet of street layout for the official map.

Sewer batters were set for 2,548 feet of construction work. Preliminary surveys, involving 7,275 feet of main, were made for a sewer extension to the new Concord Hospital site and a storm water drain to the Concord Drive-In Theatre.



(Top) A grader tackles the job of rebuilding a residential street (Center) Workmen remove planking from Sewall's Falls Bridge preparatory to installation of new steel decking (Left) The Sno-go does double duty in clearing leaves from city streets

Engineering surveys were conducted in connection with the proposed parking area on Low Avenue, a skating rink in Penacook, a parcel of watershed land on Jerry Hill and an airport administration building grounds project. A number of lots were also staked out at the Blossom Hill Cemetery.

During the year, the division processed 778 deeds, located all new buildings and lot changes and noted these developments on the assessor's maps. All changes in the street lighting system were also recorded.

A duplicating service was added to the division's functions in 1950. An automatic duplicating machine was acquired and 51,145 sheets of printed matter were run for various city departments. In addition, 825 square yards of black and white prints were developed by the division's drafting section.

The division was also vested with the responsibility of purchasing office supplies for all city departments. Stock room facilities were installed and operated in conjunction with the duplicating function.

Parks

The municipal park system was maintained in top-notch condition during 1950 in spite of an unusually dry summer. Particular emphasis was placed on summer maintenance. This represented no mean task in light of the fact that the park system included some 84 acres of developed area.

White and Rollins Parks were used extensively by the public for recreational activities. As a result of this use, grounds and facilities in these



(Top) Quantity production of road-patch material at the city sand pit (Center) A grader and tar truck team-up to re-surface a country road (Right) A mechanical spreading unit sanding newly applied tar

major parks required more than the usual amount of attention.

During the winter season, the park division was in charge of the various skating areas operated in conjunction with the recreation department's winter sports program.

Cemeteries

In August 1950, the cemetery division recorded its 8,000th burial since the start of a continuing record in October 1924. Two hundred eleven interments were made in eight city cemeteries during the year. At the same time, there were 69 burials in the two Catholic cemeteries. The city is reimbursed for the cost of all work performed by the cemetery division in the church cemeteries.

During the year, 60 lots were sold by the cemetery division. Most of these lots were of the two-grave type and were located in Blossom Hill Cemetery. Trusts were established for the care of all new lots sold. In addition, seven trusts were established for special maintenance of old lots.

Cemetery maintenance work included the setting out of 200 tulip and crocus bulbs at Blossom Hill Cemetery, 100 pine trees at Woodlawn and Calvary Cemeteries and a number of maple trees at the Maple

Grove Cemetery. Heavy storm damage to trees, requiring extensive removal and repair, was experienced in November.

Other cemetery division activities included the surface-treating of three miles of roadway in Blossom Hill Cemetery, the painting of the iron fence at Old North Cemetery and the filling-in and loaming of a new section of Calvary Cemetery.

Considerable improvement in conditions affecting routine summer maintenance, particularly mowing, was noted during the year. This resulted from the use of cement liners and vaults which eliminates sunken graves, the placing of markers flush with the ground, and the removal of some curbing around old lots.

Trees

All city shade trees were sprayed in 1950 for insect and blight control. Routine pruning and trimming operations were carried out, and all defective trees were removed. New street trees were set out wherever a need was indicated.

High winds accompanying a severe south-east storm in November raised havoc with many of the larger shade trees. Emergency crews were pressed into service to repair the damage caused by fallen and broken trees.

Newly acquired highway maintenance equipment — a grader, a street sweeper and a snow plow





When poor weather conditions close nearby metropolitan air terminals, this is not an uncommon sight at Concord's "fog-free" municipal airport

MUNICIPAL AIRPORT

EMPLOYEES:

Full-time 2

EXPENDITURES:

Operating \$10,792.33
 Capital \$ 5,490.41

INCOME:

Rents, etc. \$ 7,546.33

Airline Service

The growing acceptance of air travel was reflected by increased use of the scheduled airline service at the Concord Municipal Airport in 1950. Northeast Airlines reported that the number of revenue passengers boarding transports at the airport exceeded the 1949 total by 850. A comparable increase in the number of passengers arriving in Concord was also noted.

During the year, 7,046 pounds of mail, 10,950 pounds of express and 3,258 pounds of freight were handled by the airline at its station in the airport administration building.

Airline service included direct flights to and from Boston and New York, and flights to Montreal with stops at Lebanon, Montpelier and Burlington. During the summer season, the airline operated a flight to the lakes region at Laconia, and inaugurated service to the northern part of New Hampshire by operating a flight to Berlin.

Aeronautics Commission

The New Hampshire Aeronautics Commission, the state regulatory agency, completed its first full year of operation at the airport. The commission occupies office space in the airport administration building. This arrangement has permitted the commission's staff to operate with greater efficiency, and has at the same time brought about an increased use of facilities at the airport.

Other Activities

The Civil Aeronautics Administration's aviation safety and communication offices continued to operate from the airport, as did the Weather Bureau. These federal agencies occupy the entire second floor of the administration.

Fixed-base commercial flight operations were conducted from the two city-owned hangars by the William E. Martin Flying Service and the Ferns Flying Service.

Improvements

Work was completed in 1950 on the grounds improvements in front

of the administration building. These included the construction of an automobile parking area, a driveway system, the relocation of the airport memorial, and the rebuilding of all grassed areas. At the same time, a segmented circle showing runway directions and a wind direction marker were erected on the flying field. Federal and state funds were used to underwrite 75 per cent of the cost of these improvements.

During the coming year, it is proposed to investigate the need for an improved runway lighting system to effect greater safety in night flying operations.

WATER SUPPLY

EMPLOYEES:

Full-time31

EXPENDITURES:

Operating\$110,689.00

INCOME:

Water Sales, etc.\$167,645.46

Departmental Reorganization

With the adoption of the new city charter, the board of water commissioners was abolished and the operation of the water department was placed under the jurisdiction of the city manager.

Water department collections were transferred from the water office to the newly-created finance department. The finance department also assumed the responsibility and direction of all water department accounting.

Water revenue is now deposited in the general fund of the city but is earmarked for the exclusive use of the water department.

Supply and Consumption

In 1950, for the third consecutive year, rainfall was below normal. Due to this lack of precipitation, pumping was continued from the auxiliary supply at the well field in Pembroke. A total of 311,158,700 gallons was supplied from this source, and the well field, once again, proved a valuable asset to the water system.

The total water consumption for 1950 was 1,142,895,400 gallons, which represents an increase of 12,743,300 gallons over the total for the previous year. Of the total water used, 616,873,400 gallons were pumped and 496,022,000 gallons were supplied by gravity.

Construction and Replacement

Construction continued on the 24-inch supply main being laid along North State Street. Nineteen hundred fifty-three feet of pipe was placed during the year. Construction

on this section was particularly difficult in that ledge was encountered and blasting was not advisable because the new line was laid within 12 inches of an existing 20-inch supply main.

Replacement of well points at the Pembroke well field was continued. Fifty-two well casings were withdrawn, new well points were installed and the wells were redriven.

Watershed

Six tracts of land, containing 112 acres and located on the Penacook Lake watershed, were purchased by the water department in 1950. This property was acquired in line with the department's policy of controlling land around the lake for greater protection of the city's water supply.

As part of the department's watershed forest conservation program, 5,000 pine seedlings were set out during the year. Prime timber in the amount of 10,000 board feet of lumber was cut in the watershed for waterworks use. All of this work was done by department personnel.

Maintenance

The waterworks labor force painted the North State Street shop and garage, installed a new ceiling in the Columbus Avenue booster station and painted the interior of the structure including all equipment. Department personnel also installed a new steam heating boiler and all new piping in the heating system of the central pumping station. In addition, all automotive and service equipment was checked and repaired.

Other maintenance work included the cleaning of 3,567 feet of six-inch main, the lowering of 59 valve boxes in streets to facilitate the use of snow plowing equipment, and the testing and repairing of 555 water meters.

All city fire hydrants were flushed in the spring and fall to clean mains and check proper hydrant operation. Through the winter months, hydrants were tested weekly to prevent freeze-ups and to check possible damage.

New Equipment

During the year, the water department acquired several needed items of new equipment. These included a one-half ton G.M.C. pickup truck, a trailer-mounted four-inch diaphragm ditch pump, a flexible service cleaner for reaming out house connections, and a Locke 30-inch power lawn mower.

Finances

The municipal water utility showed a net profit on operations of \$26,956.46 for 1950. Of this sum, \$24,975.45 represented operating income and \$1,981.01 represented miscellaneous receipts.

At the close of the year, the department's assets carried a value of \$1,681,488.55, of which fixed assets accounted for \$1,440,903.00, cash in water bond construction account \$96,638.77, and current assets \$143,946.78. Of the latter sum, \$50,720.92 represented the department's inventory of materials and supplies. At the close of the year, the waterworks bonded debt was \$199,000.00.

A waterworks employee operates the department's newly acquired flexible service cleaner to ream out a clogged house connection



FINANCIAL REPORTS

GENERAL

Consolidated Balance Sheet

GENERAL FUND ASSETS			
<i>Cash:</i>			
First National Bank of Concord		\$359,022.67	
Petty cash		965.00	
Cash for payment of bonds and interest		1,257.50	
			\$361,245.17
<i>Taxes Receivable:</i>			
Levy of 1950	\$199,314.45		
Less: Reserve for abatements	17,220.14	\$182,094.31	
Taxes of prior years	\$29,143.23		
Less: Reserve for non-collection	29,143.23	—	
Unredeemed taxes bought by city at tax sale	\$22,723.00		
Less: Reserve for non-collection	14,810.14	7,912.86	
			190,007.17
<i>Miscellaneous Accounts Receivable:</i>			
Water and sewer rentals	\$49,085.24		
Less: Reserve for non-collection	4,428.34	\$44,656.90	
Departmental accounts receivable	\$9,399.33		
Less: Reserve for non-realization	1,008.71		
		8,390.62	
Due from Water Bond Fund		8,669.13	
			61,716.65
<i>Miscellaneous Assets:</i>			
Public works inventory	\$16,148.73		
Postage and stationery	385.03		
Less: Reserve for non-realization	\$16,533.76	\$8,459.39	
	8,074.37		
Tax deeded properties	\$3,386.62		
Less: Reserve for non-realization	3,386.62	—	
			8,459.39
			\$621,428.38

TRUST FUND ASSETS

<i>On deposit in savings banks:</i>			
First National Bank—trust fund account		\$5,516.57	
Loan and Trust Savings Bank		96,021.69	
Merrimack County Savings Bank		101,433.30	
New Hampshire Savings Bank		96,114.92	
Union Trust Company		104,552.93	
Stocks and bonds		177,543.30	
			581,182.71

PARKING METER FUND ASSETS

Due from General Fund		\$20,817.45	
Investments in savings bank accounts		36,090.00	
Fixed assets (net)		38,768.84	
			95,676.29

BOND FUND ASSETS (Municipal only)

Cash in bank accounts		4,274.96
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CAPITAL FUND ASSETS (Municipal only)

Bond and note requirements, future years, for city and schools		841,000.00
		\$2,143,562.34

FUND

December 31, 1950

GENERAL FUND LIABILITIES AND SURPLUS

Accounts Payable:

Current vouchers payable	\$72,005.92	
Unpresented bonds and interest coupons	1,257.50	
State of New Hampshire—special poll taxes collected	360.00	
		\$73,623.42

Unexpended Appropriations:

Douglas Avenue construction	\$668.04	
School bond and note requirements to June 30, 1951	4,837.50	
Union School District	357,593.60	
Penacook School District	34,834.87	
		397,934.01

Due to Other Funds:

Water Fund	\$62,254.38	
Sanitary Sewer Fund	15,784.24	
Parking Meter Fund	20,817.45	
		98,856.07

Reserve for encumbrances

2,709.00

Total Liabilities

\$573,122.50

Current Surplus:

Available during next twelve months	48,305.88	
Total General Fund Liabilities and Surplus		\$621,428.38

TRUST FUNDS

Principal	\$555,977.58	
Accumulated income	25,205.13	
		581,182.71

PARKING METER FUND

Fund balance (reserved)	95,676.29
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BOND FUNDS (Municipal only)

Current vouchers payable	\$726.35	
Capital surplus	3,548.61	
		4,274.96

CAPITAL FUND LIABILITIES (Municipal only)

Bonded Debt and Long-term Notes:

City activities	\$581,000.00	
Schools	260,000.00	
		841,000.00
		\$2,143,562.34

GENERAL FUND

Statement of Current Surplus

FOR THE YEAR ENDING DECEMBER 31, 1950

Balance, January 1, 1950		\$83,723.36
Deduct:		
Portion of opening balance carried forward in 1950 budget and used to reduce tax rate		80,004.11
Remaining balance, as of January 1, 1950		\$3,719.22
Added in 1950:		
Unexpended balances of appropriations	\$20,506.57	
Excess of actual revenues over budget estimates	11,844.56	
Transfer of excess reserves for non-collection of taxes—net	15,793.13	
Transfer of reserve for Old Age Assistance as of January 1, 1950	4,516.77	
		52,661.03
Deduct:		
Transfer to reserve for non-realization of public works inventory		8,074.37
Balance, December 31, 1950		\$48,305.88

Statement of Revenues

FOR THE YEAR ENDING DECEMBER 31, 1950

	Budget Estimate	Revenues Realized	Excess	Deficiency
<i>Taxes:</i>				
Property taxes—current	\$1,914,474.29	\$1,914,850.82	\$376.53	
Poll taxes—current	20,570.00	20,986.00	416.00	
National bank stock tax	6,240.60	6,316.60	76.00	
Interest, penalties, and costs	7,800.00	7,692.19		\$107.81
Auto permits	72,000.00	83,291.13	11,291.13	
Rent and profit—tax deed prop.	1,000.00	147.26		852.74
Taxes added—prior years	500.00	483.00		17.00
	\$2,022,584.89	\$2,033,767.00	\$11,182.11	
<i>State Tax Contributions:</i>				
Railroad tax	\$12,000.00	\$12,037.78	\$37.78	
Savings bank tax	14,000.00	10,279.58		\$3,720.42
Interest and dividend tax	31,000.00	32,629.38	1,629.38	
Other state collected taxes	30.00	29.88		.12
	107,030.00	104,976.62		\$2,053.38
<i>Licenses and Permits:</i>				
Bicycle registrations	\$600.00	\$533.00		\$67.00
Taxi licenses	500.00	435.00		65.00
Health licenses	350.00	349.00		1.00
Amusement licenses	1,200.00	1,763.50	\$563.50	
Police and protective licenses	150.00	232.50	82.50	
Professional and occupational licenses	30.00	52.50	22.00	
	\$2,830.00	\$3,365.00	\$535.00	
<i>Registration Fees and Permits:</i>				
Marriage licenses	\$600.00	\$682.00	\$82.00	
Recording fees—legal documents	1,700.00	1,983.30	283.30	
Filing fees	200.00	89.00		\$111.00
Sundry fees—City Clerk	500.00	449.70		50.30
Dog licenses	3,800.00	4,565.05	765.05	
	\$6,800.00	\$7,769.05	\$969.05	
<i>Departmental Service Charges:</i>				
Rent of buildings	\$1,200.00	\$1,063.00		\$137.00
Comfort Station	250.00	231.51		18.49
Golf Club fees	4,600.00	4,710.50	\$110.50	
Memorial Field—royalties	1,400.00	639.18		760.82
Memorial Field—concessions	250.00	174.80		75.20
Airport—rent	7,345.00	7,433.25	88.25	
Airport—concessions	150.00	113.08		36.92
Fines and forfeits—mun. court	6,000.00	6,224.41	224.41	
	\$21,195.00	\$20,589.73		\$605.27
<i>Miscellaneous:</i>				
Sale of Properties	\$600.00	\$2,351.00	\$1,751.00	
All other	50.00	116.05	66.05	
Totals	\$650.00	\$2,467.05	\$1,817.05	
	\$2,161,089.89	\$2,172,934.45	\$11,844.56	

GENERAL FUND

Statement of Appropriations and Expenditures

FOR THE YEAR ENDING DECEMBER 31, 1950

	Adjusted Appropriation	Other Credits	Net Expenditures	Unexpended Balances	Carried to 1951
<i>General Government:</i>					
City Manager	\$14,272.00		\$14,049.86	\$222.14	
City Clerk	11,912.00		11,768.31	143.69	
City Auditor	5,495.00		5,404.54	90.46	
City Treasurer	4,814.00		4,666.28	147.72	
City Collector	11,416.00		11,129.34	286.66	
Tax Assessor	14,543.00		13,343.10	559.90	
City Council	3,000.00		3,000.00		
City Solicitor	2,780.00		2,715.75	64.25	
Sealer of Weights and Measures	1,650.00		1,615.20	34.80	
Elections	6,253.00		5,485.44	767.56	
Municipal Court	4,100.00		4,100.00		
City Hall Operation	13,277.70		13,277.70		
Planning Board	8,477.50		8,369.96	107.54	
Printing and Stationery	5,609.40		4,783.35	826.05	
Repairs to Buildings	1,500.00		1,262.00	238.00	
Care of City Clock	30.00		32.27	(2.27)	
Auditing	2,090.60		2,090.60		
Personnel and Purchasing	3,050.00		3,006.61	43.39	
Zoning	200.00		194.82	5.18	
	\$115,732.11		\$110,455.13	\$5,276.98	
<i>Protection of Persons and Property:</i>					
Police Department	\$128,391.00		\$127,006.19	\$1,384.81	
Fire Department	160,714.83		159,766.58	948.25	
Probation Officer	1,852.00		1,849.77	2.23	
Blister Rust Control	1,000.00		999.93	.07	
	\$291,957.83		\$289,622.47	\$2,335.36	
<i>Health:</i>					
Health Department	\$7,650.00		\$7,573.66	\$76.34	
Milk Inspector	4,150.00		4,108.10	\$41.90	
Concord District Nursing	3,820.00		3,820.00		
Peacock District Nursing	200.00		200.00		
	\$15,820.00		\$15,701.76	\$118.24	

General Fund—Continued

	Adjusted Appropriation	Other Credits	Net Expenditures	Unexpended Balances	Carried to 1951
<i>Sanitation and Waste Removal:</i>					
Comfort Stations	\$4,525.00		\$4,264.36	\$260.64	
Refuse Collection and Disposal	54,394.00		54,391.03	2.97	
Table Garbage Collection	6,050.00		6,050.00		
Street Cleaning	42,275.92		42,275.92		
	\$107,244.92		\$106,981.31	\$263.61	
<i>Public Library</i>					
	\$19,129.76	(a) \$16,250.00	\$54,007.00	\$19.00	
		(b) 18,646.24			
<i>Public Works — Highways:</i>					
Highway Maintenance	\$101,838.97		\$101,789.25	\$39.72	
Snow Removal and Sanding	52,554.94		52,554.94		
Sidewalk Maintenance	1,387.08		1,352.32	34.76	
Storm Sewers	530.00		498.63	31.37	
Street Lighting	45,800.00		45,771.22	28.78	
Engineering	15,500.00		15,101.04	398.96	
General Overhead	7,988.01		7,988.01		
	\$225,589.00		\$225,055.41	\$533.59	
<i>Charities:</i>					
Administration — Concord	\$6,334.80		\$6,334.80		
Administration — Penacook	1,183.00		1,129.04	\$53.96	
General Relief	21,292.71		21,290.34	2.37	
Boarding Home Care — Adults	6,530.28		6,530.28		
Boarding Home Care — Children	3,932.49		3,932.49		
Hospital and Medical Care	12,292.86		12,188.70	104.16	
Old Age Assistance	46,755.15		46,755.15		
Aid to Dependent Soldiers	13,188.71		13,067.42	121.29	
Family Service Bureau	350.00		350.00		
	\$111,860.00		\$111,578.22	\$281.78	
<i>Recreation:</i>					
Pools, Playgrounds and Skating	\$12,510.00		\$11,290.84	\$1,219.16	
Rever-Meadow Golf Course	6,676.00		6,071.50	604.50	
Memorial Field	2,528.00		2,175.33	352.67	
Ski Area	639.00		185.85	453.15	
Park	14,768.00		14,601.13	166.87	
Band Concerts	1,000.00		1,000.00		
Band and Supervision	3,925.00		3,740.54	184.46	
Overhead and Supervision	\$42,046.00		\$39,065.19	\$2,980.81	

Public Service Enterprises:

Cemeteries	\$33,651.03	\$15,250.00	\$44,818.53	\$4,082.55
Airport	13,075.00	10,752.33	2,282.67
		\$46,726.08	\$15,250.00	\$55,610.86	\$6,365.22

Miscellaneous Financial:

Patriotic Celebrations	\$1,540.00	\$1,540.00
Accounting Survey	2,300.00	2,300.00
Re-assessment Costs	18,000.00	18,000.00
Employee Retirement	26,500.00	25,588.28	\$911.72
Bond payments — Principal	104,000.00	104,000.00
Interest on Municipal Bonds and Notes	14,496.25	14,078.34	417.91
		\$166,836.25	\$165,506.62	\$1,329.63

Capital Outlay:

Recreation Equipment	\$315.00	\$308.70	\$6.30
Remodeling at City Hall	4,200.00	1,900.17	48.83
Town Road Aid — City Share	8,651.12	7,793.08	858.04
Office Equipment	8,183.00	7,694.76	32.24
Police Equipment	10,775.00	10,768.79	6.21
Public Works Equipment	7,200.00	7,149.30	50.70
Library Equipment	500.00	499.97	.03
		\$39,826.12	\$36,114.77	\$1,002.35

Payments to Other Governmental Units:

County Tax	\$179,418.74	\$179,418.74
School Bonds and Notes	39,000.00	39,000.00
Interest on School Bonds and Notes — 1950	10,003.75	9,926.25
..... — 1949
Union School District — 1950	(b)	757,570.00	\$4,760.00	707,421.73	357,593.60
..... — 1949	(a)	23.60
Penacook School District — 1950	(b)	72,333.47	307,421.73	61,250.21	34,834.87
..... — 1949	(a)	1,640.00
	(b)	23,750.21
		\$1,050,325.96	\$335,956.94	\$997,016.93	\$397,265.97
Total Appropriations and Expenditures		\$2,241,094.03	\$386,103.18	\$2,206,715.67	\$20,506.57

(a) Income
(b) Forward from 1949

PARKING METER FUND

Balance Sheet

DECEMBER 31, 1950

Assets:

Due from General Fund		\$20,817.45
Investments in savings bank accounts		36,090.00
Meters and coin-handling equipment	\$43,037.16	
Less: Reserve for depreciation	4,268.32	
		33,768.84
		\$85,676.29

Fund Balance:

Balance, January 1, 1950	\$70,153.69	
Add: Operating income for the year, as below	25,517.60	
		\$85,676.29
Fund balance (surplus) December 31, 1950		\$85,676.29

Statement of Operations

FOR THE YEAR ENDING DECEMBER 31, 1950

Income:

Cash receipts from parking meters		\$42,059.45
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Operating Expenses:

Maintenance salaries	\$2,899.92	
Parts and supplies	266.92	
Enforcement salaries	5,121.11	
Enforcement supplies	11.75	
Collection salaries	1,219.20	
Collection supplies	48.25	
Accounting salaries	850.79	
Accounting supplies	175.00	
Marking streets—salaries	911.36	
Incidentals	769.23	
		12,273.53

Depreciation:

		4,268.32
Total Operating Expenses		16,541.85

Operating income		\$25,517.60
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WATER FUND

Balance Sheet

DECEMBER 31, 1950

ASSETS

Fixed Assets, net of accrued depreciation:

Water and flowage rights	\$167,663.11	
Land	147,460.35	
Structures	280,698.84	
Pumping and purifying equipment	50,082.08	
Distribution mains, services and meters	714,112.81	
Other equipment	39,438.61	
Unfinished construction	41,447.20	
		\$1,440,903.00
 Cash in water bond construction accounts	 \$105,307.90	
Less: Amount to be transferred to city general fund	8,669.13	
		96,638.77
 Total Fixed Assets and Construction Cash		 \$1,537,541.77

Current Assets:

Due from General Fund	\$62,254.38	
Cash in savings banks	30,971.48	
Inventory of materials and supplies	50,720.92	
		143,946.78
 Total Current Assets		 \$1,631,488.55

LIABILITIES AND FUNDS

Capital Liabilities:

Bonded debt (\$19,000.00 of principal due within one year)		\$199,000.00
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Fund Balance and Surplus:

Municipal investment	\$963,194.74	
Contributions in aid of construction	68,851.33	
Surplus—balance January 1, 1950	\$381,893.36	
Add—Adjustment of revenue accounts for prior years as result of change in accounting method	41,592.66	
Profit for the year 1950	26,956.46	
		450,442.48
		1,482,488.55
 Total Fund Balance		 \$1,681,488.55

WATER FUND

Statement of Operations

FOR THE YEAR ENDING DECEMBER 31, 1950

OPERATING REVENUES

Metered sales to general customers	\$131,527.50
Flat rate sales to general customers	3,828.88
Metered sales—industrial	27,783.93
Sales to other utilities	2,269.36
Miscellaneous operating revenues	254.78
	\$165,664.45

OPERATING EXPENSES

<i>Water Supply:</i>	
Superintendence	\$2,500.00
Source of supply labor	3,056.26
Pumping station labor	15,362.63
Pumping station supplies and expenses	2,539.04
Gravity system supplies and expenses	169.21
Purification labor	306.98
Purification supplies and expenses	485.36
Power and fuel	12,397.73
Repairs to equipment	849.00
	\$37,666.21
<i>Distribution:</i>	
Superintendence	\$2,500.00
Labor	29,807.96
Supplies and expenses	1,505.97
Repairs to mains, services, hydrants and meters	9,375.57
	43,189.50
<i>Administration:</i>	
Salaries—office and meter readers	\$8,877.01
Commercial supplies and expenses	111.01
Stores and shop expenses	611.58
Garage expense	1,022.03
Office supplies, postage, etc.	470.22
Insurance and bonds	5,321.88
Retirement fund payments	5,406.21
Miscellaneous general expenses	533.44
	22,353.38
<i>Fixed Charges:</i>	
Depreciation	\$33,470.16
Taxes	23.50
Interest on funded debt	3,986.25
	37,479.91
Total Operating Expenses	\$140,689.00
Operating income	\$24,975.45
<i>Non-Operating Income:</i>	
Interest	\$456.99
Equipment rentals	332.50
Gain on sale of capital assets	707.82
Miscellaneous	483.70
	1,981.01
Net profit on operations	\$26,956.46

SANITARY SEWER FUND

Balance Sheet

DECEMBER 31, 1950

<i>Fixed Assets:</i>	ASSETS		
Land and Rights of Way		\$199.97	
Sewer Mains		921,901.97	
Manholes		101,647.12	
Customer Connections		128,940.62	
Sundry Equipment		1,336.35	
		\$1,154,226.03	
Less: Accrued Depreciation		571,907.03	\$582,319.00
<i>Current Assets:</i>			
Due from General Fund		\$15,784.24	
Cash in Savings Banks		44,621.95	
		60,406.19	
Total Current Assets			\$642,725.19
	LIABILITIES AND FUNDS		
<i>Current Liabilities:</i>			
Advance Deposits on Customer Connections			\$105.00
<i>Fund Balance and Surplus:</i>			
Municipal Investment		\$481,337.71	
Contributions in Aid of Construction		136,512.05	
Earned Surplus:			
Balance, January 1, 1950	\$21,979.27		
Add: Profit on Operation for the Year	2,791.16	24,770.43	
		642,620.19	
Total Fund Balance			\$642,725.19

Statement of Operations

FOR THE YEAR ENDING DECEMBER 31, 1950

OPERATING REVENUES			
Sewer Rentals - General		\$24,635.52	
Sewer Rentals -- Industrial		5,266.93	
Penalties		37.57	
Miscellaneous		646.38	
		\$30,586.40	
OPERATING EXPENSES			
<i>General Operation:</i>			
Superintendence and Engineering		\$3,400.00	
Main and Manhole Labor and Expense		1,698.95	
House Connections Labor and Expense		355.56	
Maintenance of Sewer Mains		1,936.10	
Maintenance of Manholes		616.93	
Maintenance of House Connections		586.65	
		\$8,594.19	
<i>Customers' Expense (Water Department):</i>			
Meter Readings and Collection		\$185.93	
Billing and Accounting		1,621.52	
		1,807.45	
<i>Administration:</i>			
Insurance		\$206.04	
Miscellaneous General Expenses		647.43	
Annual Leave, Sick Leave and Holiday Payroll		1,656.99	
Retirement Fund Payments		852.04	
		3,362.50	
Depreciation			14,423.46
			\$28,187.60
Total Operating Expenses			
Operating Income			\$2,398.80
<i>Non-operating Income:</i>			
Interest on Savings Bank Accounts			1,120.70
			\$3,519.50
<i>Non-operating Expenses:</i>			
Provision for Loss on Accounts Receivable			728.34
Net Profit on Operations for the Year			\$2,791.16

ASSESSORS' STATEMENT FOR 1950

	<i>Assessed Valuation</i>	<i>Amount of Appropriations</i>	<i>Tax Rate Per \$1,000</i>
Money raised for the			
State		none	
County	\$38,782,444.00	\$179,418.74	\$4.63
City Budget	38,782,444.00	882,956.93	22.53
Schools			
*City Union	36,591,262.00	806,573.75	22.04
**Penacook Union	2,200,882.00	72,333.47	32.87
Totals		\$1,941,284.89	
Reserve for Abatements		21,416.43	
Total Requirements		\$1,962,701.32	
Warrants Submitted to Collector:			
Real Estate and Personal Property		\$1,931,490.96	
National Bank Stock Tax		6,240.60	
Timber Yield		878.63	
Polls—Men 4,058; Women 8,027; Total 12,085		24,170.00	
		\$1,962,780.19	
Raised by Supplementary Taxes			789.66
City Rate			49.20
Penacook Rate			60.03
Average Tax Rate per \$1,000.00 of Assessed Valuation for City			49.80

*Includes property located in Loudon
**Includes property located in Canterbury

EXEMPTIONS

Veterans:			
Property Valuation			\$1,030,050.00
Polls (3129)			6,258.00
Blind:			
Property Valuation			4,000.00
Polls (12)			24.00
Other			4,000.00
Total Exemptions			\$1,044,332.00

Assessed Valuations of Various Types of Property

<i>Type</i>	<i>No.</i>	<i>Valuation</i>
Improved and Unimproved Land and Buildings		\$32,129,444.00
Mature Wood and Timber		1,000.00
Electric Plants		1,706,150.00
Horses	101	11,703.00
Oxen	2	200.00
Cows	1,048	147,200.00
Other Neat Stock	164	14,080.00
Sheep and Goats	75	780.00
Hogs	5	125.00
Fowls	25,396	29,712.00
Fur-Bearing Animals	18	18.00
Boats and Launches		1,500.00
Portable Mills		500.00
Wood, Lumber, etc.		24,825.00
Gasoline Pumps and Tanks		24,560.00
Stock in Trade		3,918,500.00
Machinery		772,150.00
Total		\$38,782,444.00

TAX ACCOUNTS

Statement of Accounts

FOR THE YEAR ENDING DECEMBER 31, 1950

	<i>1950 Levy</i>	<i>Prior Years</i>
Balance, January 1, 1950		\$234,189.31
1950 Levy Committed to Collector:		
Real Estate and Personal Property	\$1,931,490.96	
12,085 Polls	24,170.00	
Bank Stock Tax	6,240.60	
Timber Yield Tax	878.63	
Added Taxes	789.66	483.00
Total Charges to Collector	*\$1,963,569.85	\$234,672.31
Accounted for as follows:		
Collections to Treasurer	\$1,760,059.11	\$201,017.39
Authorized Abatements	4,196.29	4,511.69
Uncollected, December 31, 1950	199,314.45	29,143.23
	\$1,963,569.85	\$234,672.31

*Taken as Current Revenue, including National Bank
 Stock Tax \$1,942,153.42
 Overlay Reserve 21,416.43

Age Analysis of Unpaid Taxes Prior to 1950

	<i>Personal Property</i>	<i>Poll Taxes</i>
Levied for the year 1949	\$1,349.64	\$2,936.00
1948	1,083.63	2,586.00
1947	502.10	2,472.60
1946	503.27	2,190.00
1945	233.99	5,983.90
1944	134.29	4,582.60
1943	69.10	946.60
1942	56.70	953.60
1941	79.46	874.80
1940	39.31	790.20
1939	12.29	763.15
	\$4,063.78	\$25,079.45
Total of Personal Property Taxes and Polls		\$29,143.23

Note: All taxes prior to 1950 are covered by equal reserves for non-collection

TRUST FUNDS

Statement of Changes in Balances

FOR THE YEAR ENDING DECEMBER 31, 1950

	<i>Cemetery Funds</i>	<i>Library Funds</i>	<i>Other Funds</i>	<i>Total</i>
PRINCIPAL ACCOUNT				
Balance, January 1, 1950	\$408,136.45	\$128,920.82	\$4,961.73	\$542,019.00
New Trusts Received	10,158.47	10,158.47
Portion of Proceeds of Cemetery Lots and Graves	1,070.00	1,070.00
Gains on Sales of Securities	2,043.10	687.01	2,730.11
Balance of Principal, December 31, 1950	\$421,408.02	\$129,607.83	\$4,961.73	\$555,977.58
INCOME ACCOUNT				
Balance of Accumulated Income, January 1, 1950	\$20,064.25	\$554.05	\$20,618.30
Interest and Dividends on Investments	10,727.15	\$3,391.11	137.99	14,256.25
Portion of Proceeds of Sale of Cemetery Lots	2,140.00	2,140.00
Income from Trusts where Principal held by Other Trustees	12,260.80	12,260.80
Total Available	\$32,931.40	\$15,651.91	\$692.04	\$49,275.35
<i>Disbursements:</i>				
Transfer to Cemeteries	\$8,688.57	\$8,688.57
Transfer to Library	\$14,199.69	14,199.69
Transfer to Schools	\$25.00	25.00
Inter-fund Transfers	18.00	18.00
Direct Grants and Expenses Paid to Outside Parties	1,106.96	50.00	1,156.96
Total Disbursements	\$9,777.53	\$14,217.69	\$75.00	\$24,070.22
Balance of Accumulated Income, Decem- ber 31, 1950	\$23,153.87	\$1,434.22	\$617.04	\$25,205.13

BOND FUNDS

Analysis of Bonded Debt Maturities

	<i>Municipal</i>	<i>School</i>	<i>Water</i>
Due in year 1951	\$104,000.00	\$39,000.00	\$19,000.00
1952	104,000.00	39,000.00	10,000.00
1953	104,000.00	14,000.00	10,000.00
1954	63,000.00	14,000.00	10,000.00
1955	55,000.00	14,000.00	10,000.00
1956	55,000.00	14,000.00	10,000.00
1957	48,000.00	14,000.00	10,000.00
1958	48,000.00	14,000.00	10,000.00
1959	14,000.00	10,000.00
1960	14,000.00	10,000.00
Beyond	70,000.00	90,000.00
	\$581,000.00	\$260,000.00	\$199,000.00

BOND FUNDS

Statement of Bonded Debt

DECEMBER 31, 1950

MUNICIPAL	Rate	Balance Dec. 31, '50	Paid in 1950	
			Principal	Interest
Central Fire Station	1934 3½	\$4,000.00	\$1,000.00	\$157.50
Sewers	1934 3½	4,000.00	1,000.00	157.50
Sewers	1934 3	15,000.00	4,000.00	510.00
Storm Sewers	1937 2¼	42,000.00	7,000.00	1,102.50
Airport Bonds	1942 1¼	12,000.00	3,000.00	187.50
Signal System	1948 1¼	184,000.00	23,000.00	2,443.75
Equipment and Improvements	1948 1¼	120,000.00	40,000.00	1,750.00
Equipment and Improvements	1949 1½	200,000.00	25,000.00	3,187.50
Total Municipal		\$581,000.00	\$104,060.00	\$9,496.25
SCHOOL				
High School	1925 4¼	\$210,000.00	\$14,000.00	\$9,520.00
Conant School — Serial Notes	1949 1½	50,000.00	25,000.00	968.75
Total School		\$260,000.00	\$39,000.00	\$10,488.75
WATER				
Water Bonds	1931 4¼	\$9,000.00	\$9,000.00	\$573.75
Water Bonds	1949 1¾	190,000.00	10,000.00	3,412.50
Total Water		\$199,000.00	\$19,000.00	\$3,986.25
Total Bonded Debt		\$1,040,000.00		

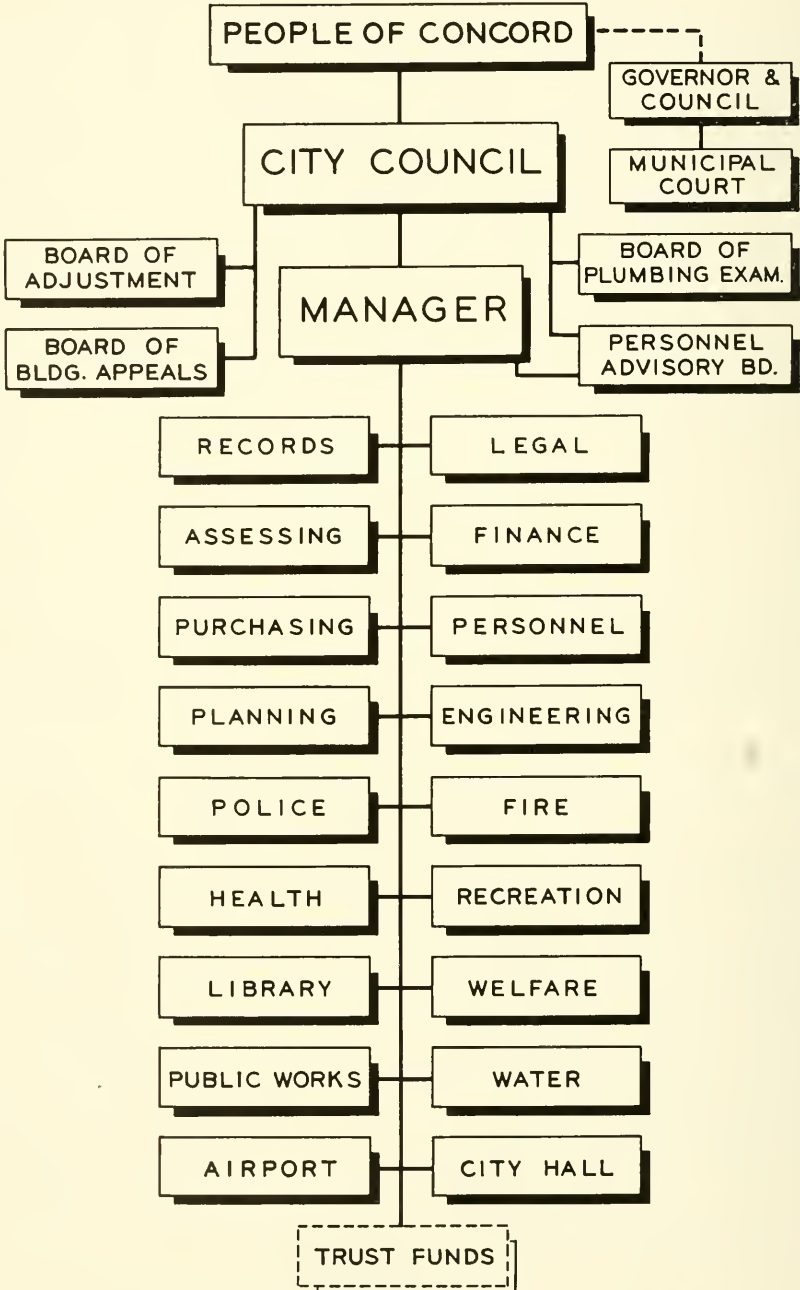
BOND FUNDS

Disposition of Proceeds of Bonds

FOR THE YEAR ENDING DECEMBER 31, 1950

Balance available, January 1, 1950	\$199,063.52
Improvement and Equipment Bonds	\$8,744.83
Federal Airport Project	5,455.12
Water Department	184,863.57
	\$199,063.52
Receipts from State of New Hampshire and U. S. Department of Commerce for their Shares in the Airport Project	18,729.94
Total Available	\$217,793.46
Expenditures of Equipment Bond Proceeds:	
Eastman Street through pass — Crossing Signals	\$726.35
Sewalls Falls Bridge — New Floor	4,434.55
	\$5,160.90
Federal Airport Project — Contract Costs to Complete Project	24,220.38
Expenditures of Water Bond Proceeds:	
Penacook High Service Station — Balance due Contractor on 1949 Account	\$361.00
Installation of 24-inch Mains — Cost of Labor, Pipe and Sundries ..	32,471.61
Purchase of Additional 24-inch Pipe to be laid in Future Years	40,368.19
Purchase of Six Additional Parcels of Land	15,024.00
	88,224.80
Transfer of Unexpended Equipment Bond Monies to Capital Surplus Account	3,548.61
Total Expenditures and Transfers	\$121,154.69
Balance Available, December 31, 1950	96,638.77
	\$217,793.46
Balance Available is Assigned to:	
Water Bond Construction	\$96,638.77

ORGANIZATION OF CITY OF CONCORD, NEW HAMPSHIRE



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THE CITY OF CONCORD AT YOUR SERVICE

A Handy Check-List and Directory of Often-Used City Services

FIRE 1960

POLICE 783

<i>Service</i>	<i>Department</i>	<i>Phone</i>
Administration, General	City Manager	3129
Airport	Airport	3129
Ambulance	Police	783
Assessments	Assessors	209
Auditorium, Rental	Records	3128
Auto Permits	Finance	237
Bicycle Licenses	Police	783
Bills and Accounts	Finance	4232
Beano Licenses	Police	783
Birth Certificates	Records	3128
Bookmobile	Library	3700
Building Permits	Engineering	282
Cemetery	Public Works	1763W
City Council	City Manager	3129
Dance Licenses	Police	783
Death Certificates	Records	3128
Dog Licenses	Records	3128
Elections	Records	3128
Engineering, City	Engineering	282
Fire	Fire	1960
Garbage Collection	Public Works	256
Golf Course	Recreation	427
Health, Public	Health	39
Laboratory	Health	39
Library	Library	3700
Maps — City	Engineering	282
Marriage Certificates	Records	3128
Milk Licenses & Inspection	Health	39
Mortgages & Conditional Sales	Records	3128
Nursing, Public Health	District Nursing Office	703
Oil Burner Inspection	Fire	1960
Old Age Assistance	Welfare	3363
Ordinances & Resolutions, City	Records	3128
Parks	Public Works	1763W
Payments by City	Finance	4232
Personnel, City	Personnel	3129
Planning	Planning	282
Playgrounds	Recreation	3129
Plumbing Permits & Licenses	Engineering	282
Police	Police	783
Purchasing	Purchasing	3129
Refuse Collection	Public Works	256
Relief	Welfare	3363
Sanitation, Public	Health	39
Sewers	Public Works	256
Snow Plowing & Sanding	Public Works	256
Soldiers' Relief	Welfare	3363
Street Lights, Out	Electric Company	462
Street Maintenance	Public Works	256
Subdivisions	Planning	282
Tax Collection	Finance	237
Trees, City	Engineering	282
Water	Water	117
Water Bills	Finance	4232
Weights & Measures	Engineering	282
Zoning Permits	Engineering	282
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