

TOWN OF LITTLETON, NEW HAMPSHIRE

2013 ANNUAL REPORT



AMERICA'S BEST MAIN STREETS

ON JANUARY 11, 2014 LITTLETON WAS SELECTED BY FODOR'S HUFFINGTON POST AS BEING ONE OF AMERICA'S BEST MAIN STREETS. THE TOWN'S MAIN STREET BOASTS HISTORIC BUILDINGS, SPECIALTY SHOPS, AND A NUMBER OF CULTURAL ATTRACTIONS.



Helen W. Collings Dedication

Helen graduated from Littleton High School. She continued her education at Massachusetts General School of Nursing in Boston. After graduating in 1941, Helen entered the U.S. Army Nurse Corps as a 1st Lieutenant and served for 26 years retiring with the rank Major in 1967. Her awards included the American Campaign Medal and the World War II Victory Medal having served during WWII, the Korean War and the Vietnam War. Following her retirement she returned to her hometown of Littleton, NH., and for nine years continued her nursing career as school nurse at Littleton High School.

Helen will fondly be remembered for her contributions to the community. She was a member of the VFW Ladies Auxiliary, Catholic Daughters of America and volunteered many years of service at the Senior Center in Littleton, N.H. Helen was also a ballot clerk for the Town and volunteered for other local organizations. Helen passed away on November 20, 2013 at the age of 93.

In Recognition of the Littleton Energy Conservation Committee's Pellet Boiler Installation at the Littleton Highway Garage

- ◆ Primary objective was to lower fuel costs at municipal buildings that were using heating oil. And the desire to replace fossil fuels with some type of renewable resource
- ◆ Committee researched various alternative fuels and visited many installations before concluding that a micro-district wood-pellet system was optimal for this particular situation
- ◆ System consists of two Froling P4 Model 60 wood-pellet boilers and a 400 gallon buffer tank housed in an energy pod with an external pad-mounted 30 ton wood-pellet storage silo
- ◆ Each boiler is rated 200,000 MBH with a maximum gross output of 400,000 BTU's per hour; can modulate down to as little as 60,000 BTU according to heat demand
- ◆ Heated water is piped separately to the Highway Garage and Fire House via underground pipes; with the capacity to expand to include the Police Station in the future
- ◆ Total cost for the system was \$132K, which did not include the Town excavating and backfilling the trenches for the underground piping
- ◆ Project was supported by the Board of Selectmen and Budget Committee and a 2013 warrant article received overwhelming voter support (68%)
- ◆ System was installed by Froling Energy of Peterborough NH (www.FrolingEnergy.com) in May and commissioned in September
- ◆ Highway Department personnel have been trained on the operation and maintenance of the system; minimal maintenance was a primary consideration in heating system selection
- ◆ Estimated net savings is \$15,000 annually (dropping from \$25K to \$10K), or about \$300,000 over the minimum system life of 20 years. Estimate was based on current use, 2012 costs of oil v. wood-pellets, with an annual projected 3% increase for each type of fuel. Estimate did not include what it would have to cost to simply replace the aging oil boilers. Estimated payback is 8 to 9 years

**Pellet Boiler Ribbon Cutting Event
Selectman Marghie M. Seymour, Budget Committee
Chairman Steve Kelley and Executive Councilor Raymond Burton
Photo Credit The Littleton Courier**



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ELECTED OFFICIALS

Board of Selectmen

G. Michael Gilman, Chairman (2014)
Milton T. Bratz (2015)
Marghie M. Seymour (2016)

Moderator Gerald Winn (2014)
Town Clerk Judith White (2016)
NH Certified Town Clerk
Treasurer Pamela Mason-Bowman
(2016)

Supervisors of the Checklist

Mary Edick (2014)
Gerald LeSage (2015)
Amy Sharpe (2018)

Trustees of the Trust Funds

Ed Hennessey (2016)
Stanley Fillion (2014)
Janet Costa (2015)

Representatives to the General Court

Linda Massimilla (2014)
Ralph Doolan (2014)

State Senator District 1

Jeff Woodburn (2014)

NH District 1 Executive Councilor

Vacant:
Raymond Burton served from
1977 to November 12, 2013 upon his
death

Library Trustees

Marcie Hornick (2014)
Patricia Cowles (2014)
Tom Loughlin (2014)
Richard Friz (2016)
Pamela Cavanaugh (2015)
Bill Cushing (2015)
Roger Merrill (2016)
Mary Swinyer (2015)
Tom Alt (2016)

Park Commissioners

Tod E. Odell (2014)
Bryan B. Hadlock (2015)
Jeff Brammer (2016)

Town Government

Town Manager	Fred Moody
Police Chief	Paul Smith
Fire Chief	Joe Mercieri, Jr.
Public Works Manager	George McNamara
Landfill/Recycling Manager	Brian Patnoe
Parks Superintendent	Michael Spaulding
Recreation Director	Ryan Glass
Finance Director	Karen Noyes
Executive Secretary/Welfare Director	Ceil Stubbings
Tax Collector	Amy Hatfield - NH Certified Tax Collector
Planning/Zoning Clerk	Joanna Ray
Front Desk/Deputy Tax Collector/Welfare	Susan McQueeney
Finance Assistant	Nichole Adams
Deputy Town Clerk	Belinda Larrivee
Assistant Town Clerk	Vickie Potter
Water & Light Superintendent	Tom Considine
Zoning Officer	Christopher Hodge
Health Officer	Steve Barnett

Town/School Budget Committee

Eddy Moore (2016)
Diane Cummings (2015)
Irene (Muffy) Copenhaver (2014)
Tony Ilacqua (2014)
Schuyler Sweet (2014)
Steve Kelley, Chairman (2015)
Jessica Daine (2015)
Dann (2016)
Rudy Gelsi (2016)

Conservation Commission

Henry Peterson, Treasurer (2016)
William Nichols, Alternate (2016)
Val Poulson (2014)
Carlton Schaller, Alternate (2014)
Thomas Alt, Chairman (2015)
Dorothy Corey, Vice Chairman (2016)
Dann (2015)
Barbara Perlowski, Alternate (2016)
Mary Boulanger (2015)

Connecticut River Joint Commission

Jan Edick

Planning Board

Linda MacNeil, V. Chairman (2015)
Val Poulson (2016)
Marghie Seymour, Ex Officio (2016)
Charlie Ryan, Chairman (2014)
Jim Daly (2014)
Mary Menzies, Alternate (2016)
Tony J. Ilacqua, Alternate (2016)
Bruce Ralston (2014)
Vacant (2015)

Zoning Board of Adjustment

Heidi Hurley (2016)
Tom Loughlin, Alternate (2014)
Sean Sweeney (2016)
Cary Clark (2014)
Vacant (2014)
Eddy Moore, Chairman (2015)
Guy Harriman, Alternate (2015)

Water & Light Commission

Ralph Ross (2016)
Eddy Moore (2014)
Perry Goodell (2015)

Energy Conservation Committee

Arwen Mitton
Tony Ilacqua, Chairman
Ron Bolt, Secretary
Rodney Edwards
Dann
Mary Boulanger
Steve Kelley
Bill Latulip
Non-Voting Members
Marghie Seymour (Board of Selectmen)
Fred Moody (Town Manager)
Tom Considine (Water & Light Dpt.)
David Van Houten
George Kirk

Capital Improvement Committee

Jim Daly
Rudy Gelsi
Arwen Mitton
Mell Brooks

Opera House Management Commission

Dick Alberini (2016)
George Mitchell (2015)
Dan Stearns (2014)
Jeffrey Rennell, Alternate (2015)

Highway Garage Replacement Committee

James McMahon Bob Green
Greg Winn Tony Ilacqua
Ed Parker Mike Gilman
Brody Tuite Larry Jackson
Carl Hilgenberg

North Country Council, Inc.

Community Planning Committee
NCC Rep (4) Year Term

Ammonoosuc River Committee

Jessica Willis (2016)
Connie McDade (2014)

Pemi Baker Solid Waste District

Tony Ilacqua (2015)
Brian Patnoe (2015)

Moore Dam Committee

Ed Hennessey Eddy Moore
Dan Merrill Tom Considine

Safe Routes to School Committee

Chief Paul Smith (LPD)
Chief Joe Mercieri (LFD)
Rick Bidgood
Sally Russell
Tom Mangles
Ron Bolt
Michelle Schaeffer

River District Redevelopment Commission

Alycia Vosinek Geoff Sewake
John Hennessey Jim McMahon
Ray Cloutier Fred Moody
Chad Stearns Marghie Seymour
Lauren Alberini Val Poulsen
Dave Ernsberger
Mollie White

Charlie Ryan (2015)
Dick Hamilton (2015)

Highway Department

George McNamara Public Works Manager
Ed Parker, Foreman
Peter Kappler, Mechanic
William B. Sargent, Heavy Equip. Operator
Ralph Lucas, Truck Driver
Robert Borowiec, Light Equip Operator
Timothy Hines, Truck Driver & Asst. Mechanic
Aldis Wright, Truck Driver
Frank Prue, Seasonal Truck Driver

Transfer Station

Brian Patnoe, Manager
William Zanes
Floyd Cawley
Bob Blanchette, Part Time

Police Department

Full Time

Paul Smith, Chief
Chris Tyler, Captain
Stephen Cox, Sergeant
Gary Hebert, Sergeant
Scott Moodie, Police Officer
James Gardiner, Police Officer
Cody McKay, Police Officer
David Wentworth, Police Officer
Justin Barnum, PT Police Officer
Blaine Hall, Police Officer
Joseph Priest, PT Police Officer
Robert Martin, PT Police Officer

Austin Bailey, Parking Enforcement
Aliza Anvari, Prosecutor
Lori Laduke, Administrative Assistant
Jamie Allaire, PT Administrative Assistant

Auxiliary Unit

Shari Brooks, Jeff Johnson, Steven Jordan
Dennis Sharpe

Fire Department

Full Time

Joe Mercieri, Jr., Chief
Jeff Whitcomb, Captain/EMT-B
William Brusseau, Lt./EMT-B
Raymond Bowler, Lt./EMT-B
James Pineo, Lt./EMT-B
Todd McKee, FF/EMT-B
Vanja Antunovic, FF/EMT-1

Call Company

Alan Smith, Deputy Chief
William Sencabaugh, Captain
Nick Antonucci, Captain/EMT-I/Hazmat Tech
John Ross, Captain
Greg Auger, EMT-B
Kyle Bryant, FF
Andrew Buckley, FF
Zach Baker, FF

Anthony Elingwood, FF
Jeremy Brann, FF
Shawn Grover, FF/EMT-B
Nathan Landry, FF/EMT-B
Sara March, FF/Paramedic
Tyler Murray, FF/EMT-B
Keith Reinhard, FF
Steve Roberts, FF
Scott Daine, FF
Bill Latulip, FF
Lindsay Quigley, FF
Shawn Williford, FF
Alyssa Keddy, Support

**Littleton Board of Selectmen
Annual Report Letter**

Every year has its challenges and the year since the Littleton Town Meeting 2013 was no different. Of note was mitigation of safety issues in cooperation with NH DOT for changes to the off ramp from 93 increasing the safety of drivers exiting business from Old County Rd. onto Meadow St. The Board of Selectmen was also able negotiate a Moore Dam tax stabilization agreement that will bring us into 2015. The result of the Boards effort to improve services, we welcomed CALEX our new contracted ambulance service co-located with Littleton Fire Dept. and have been pleased with much positive feedback from users of their services.

In an effort to secure future savings for Littleton, the Pellet boiler, approved by voters last year, is up and running and heating the town garage and fire station. Speaking to the future, the Select Board established and participated in committees to establish the design and cost of a new building to replace the 1958 un-insulated steel building that currently houses the Littleton Public Works Dept. with a facility that can operate safely and efficiently for the next 50 years.

As Littleton continues to shape its own future, the River District Revitalization Commission was formed. Composed of all volunteers and charged with planning for improvements to the Saranac St. area, the goal is that we will attract additional development and business to the area. As we look forward we may soon see a blast from the past. A result of the efforts of the Mt. Eustis Ski Group Committee, working with the Board, now have a working agreement that will make the Mt Eustis Ski Tow operational, affording the residents of Littleton a skiing opportunity close to home.

While the Board of Selectman strive to balance cost with a healthy level of service we recognize that growth of business in Littleton provides our best chance to level or lower taxes. Littleton has very strong retail, service and hospitality but has seen little growth in manufacturing in the last several years. It is manufacturing that will give additional stability to our local economy and provide a greater degree of certainty against seasonal changes in employment. The Board looks forward to working with Littleton Industrial Development Corporation to that end.

Speaking for myself, I have enjoyed my tenure as Board member and Chair. I believe the Board operates as an effective team and I want to emphasize the word team. We work well together. We each have our area of expertise, are respectful of the public and operate with good humor and professionalism. From my standpoint as Chair, I believe keeping meetings as informal as possible and only as formal as necessary, with a commitment to giving residents that appear before the board an opportunity not only to speak but also to have what they express, considered.

This past year Littleton and the North Country lost a great and dedicated public servant , Gov. Councilor Ray Burton. We both celebrated his life and missed him by his passing. And while not as well known but dedicated are the staff and employees of the town of Littleton. From the Fire and Police to the DPW, LW&L, Transfer Station to Parks & Recreation, as well as the Administrative Staff that handle day to day interaction with the people of Littleton in addressing concerns, services and questions in general. And last but not least, the many folks that work and have worked on the numerous committees; Budget, Energy, Community House, River District Commission, Opera House, Highway Garage a huge thanks and well done.

In closing, the Select Board may set the tone but it's the people, employees, and volunteers of our town that make Littleton the wonderful place it is today and with greater days in the future.

Mike Gilman, Chairman
Littleton Board of Selectmen

Town Manager's 2013 Annual Report

As 2013 came to a close, many local projects wrapped up but much remains on the town agenda. Let's hope last year was a year of transition, when the economy finally took the upturn we've all been expecting. Cautious optimism seems to be the watchword. Let's position ourselves (and the town) to return to a more prosperous future while remaining confident that challenges remain.

The forward thinking River District Revitalization Commission is one such example of positioning the town for the improved private investment. Chaired by John Hennessey, the Commission grabbed onto the concepts put forth by the Saranac Street Design Charrette and expanded the vision of opening up the beautiful Ammonoosuc River for further public and private investments. Saranac Street is now coupled with the Ammonoosuc Street, Mill Street, Green Street and Bridge Street areas for a future shopping, creative arts and hospitality destination business district. Building on and remaining complementary to Main Street businesses, the River District has the potential to bring more area residents and tourists to downtown Littleton benefitting all parties.

Job creation is not just a downtown challenge. The Town is working with Littleton's Industrial Development Corporation (LIDC) to identify additional developable parcel(s) as the current park is nearing build out. Realizing that the town land behind the transfer station might provide some expansion capability (and subsurface borings were done in 1988), the LIDC and town are working to see if a match might be possible with interested manufacturing/warehousing entities. If successful, this effort could result in dozens of new jobs and significant additional tax revenues to the town.

Littleton continues to be highlighted by national publications. Recently, Littleton's downtown has been heralded by the Huffington Post as having one of the best Main Streets in the country. The Opera House Committee has transformed the performance venue this year by installing new seating, curtains, sound and visual upgrades and by marketing the Opera House as Littleton's Performance Center. The Energy Conservation Commission is watching the performance of the newly installed wood pellet boiler for the fire house and highway garage. Early indications are that the renewable fuel system is performing as expected.

Littleton Area Chamber's Business Person of the Year, The Bike Shoppe's, Dave Harkless has been instrumental in moving the Mt. Eustis Ski Area resurrection project forward. With Dave's leadership, the Mt Eustis Ski Group secured grant funding to relocate a key snowmobile corridor on the hill. This will enable the town to lease the ski hill to the fledgling non-profit corporation. Tail clearing is underway at Mt Eustis, ski lift motors are being rebuilt by the Career and Technical Center at Littleton High School and a land lease has been negotiated. Operating under the general direction of the Parks Commissioners, the goal is to offering skiing to locals' residents by 2015, the first since the 1970's.

A Bicycle and Pedestrian enhancement grant was awarded to the Town to remove additional railroad tracks and ties from Industrial Park Road east to the town line. This \$25,000 grant is expected to leverage another \$30,000 from the State of NH to complete this undertaking.

As another year comes to a close, the Dells Dam issue remains unresolved. Listed as a "high hazard" dam by the NH Department of Environmental Services, a local consulting engineering firm, Headwaters Hydrology is engaged in a lengthy dialogue with the state over whether it can remain "as is" or requires substantial upgrade. If it must be improved, the town might want to consider its removal due to the ongoing maintenance costs and exigent liability.

Old County Road intersection improvements continue to dog town planners. The final off-site Lowes Building Center upgrades have been completed. New intersection traffic flows at Exit 42, traffic lights and pavement markings will improve some Old County Road turning movements but more remains to be done. Developers of the site have completed a first draft of an updated traffic impact study and it is currently being reviewed by NH Dept. of Transportation planners. Significant additional traffic is contemplated from new business ventures at the site.

Staffing at town departments remains unchanged but with a few modifications. The town continues to operate with 38 full time employees. Bob Green completed his tenure commendably as Interim Public Works Director by November. Local resident, George McNamara, was installed in late October as the first full time Public Works Supervisor in well over a year. Aldis Wright Jr. replaced Jeremy Hall at the highway department. Part time staffing was also utilized at the police department, transfer station and highway garage. Long time transfer station employee, Jackie King, retired after 16 years with the town. She was replaced by her 2nd in command, Brian Patnoe. This opened up a recycler position at the transfer station which has recently been filled by another resident, Stephen Bean.

Financial challenges and rewards continue to be the norm regarding town finances. The year-end undesignated unreserved was again tapped to keep the tax rate down. Revenue reductions are expected to continue in State reimbursements and transfer station income. Taking advantage of historically low interest rates, 5 loans were refinanced saving the town over \$40,000 and terms were reduced. Town employee (non-union and police) medical insurance plans were restructured. The health insurance driver plan (primary town sponsored plan) was changed to an HMO plan with higher deductibles and co-pays for employees. We anticipate this will save the town significant money in the years' to come.

The town is still struggling to maintain a growing tax base. New building starts improved over last year but utility challenges and a lackluster economy are keeping the taxable valuation from keeping pace with inflationary pressures. Fortunately, the town was able to continue the tax stabilization agreement with TransCanada's Moore Dam facility for another 2 years. With the next town wide revaluation set for 2015, the town continues to set aside funding for this mandated program. I urge you to review the other department reports for a more complete review of the 2013 accomplishments of the town.

As I complete my third year as Town Manager, I believe much has been accomplished. The Town is fiscally healthy, operationally sound and staffed with dedicated employees who provide excellent public service to the residents of the community. The town is equally well served by the multiple committees and volunteers who commit thousands of hours to improve our quality of life. I look forward to working with all of you in the coming year.

Respectfully,
Fred Moody
Town Manager

2014
TOWN OF LITTLETON
REVISED
TOWN MEETING WARRANT

To the inhabitants of the Town of Littleton in the State of New Hampshire, qualified to vote in Town affairs:

First Session

You are hereby notified to meet for the First (Deliberative) Session of the Annual Town Meeting, to be held at the Littleton High School Cafeteria, Littleton, NH, on the 4th day of February 2014, being Tuesday, at six o'clock in the evening 6:00 PM. The First Deliberative Session will consist of explanation, discussion, and debate of each of the following warrant articles, and will afford those voters who are present the opportunity to propose, debate and adopt amendments to each warrant article, except those articles whose wording is prescribed by state law.

Second Session

You are also notified to meet for the Second Session of the Annual Town Meeting, to elect Town Officers by official ballot and to vote by official ballot on the warrant articles as they may have been amended at the First Session, to be held at the Littleton Fire Department, 230 West Main Street, Littleton, NH on the 11th day of March 2014, being Tuesday, at eight o'clock in the forenoon (the polls are to be open at 8:00 AM and may not close prior to 7:00 PM) to act upon the following:

Election of Officers

Article 1. To choose necessary officers, including one (1) Moderator, two-year term; one (1) Selectman, three-year term; one (1) Supervisor of the Checklist, six-year term; one (1) Park Commissioner, three-year term; three (3) Library Trustees, three-year terms; one (1) Library Trustee, two-year term, one (1) Trustee of the Trust Funds, three year term.

To bring in your votes for Executive Councilor.

Livestock Ordinance Warrant Article

Article 2. To see if the Town will vote to amend the Littleton Zoning Ordinance by adding poultry to the definition of "livestock," by clarifying that the grazing, care, raising or keeping of livestock shall be a permitted use in the Rural zone and by Special Exception in the R-I, R-Ia, R-2, C, I, and MU zoning districts, and by established detailed minimum standards governing this use. This clarification will replace any current mention of the raising of farm animals or livestock in Article IV, Sections 4.02.01 through 4.02.07. The complete text of the proposed amendment is available for review at the Town Office and town website at www.townoflittleton.org and copies will be available the day of the voting. The following question will appear on the official election ballot:

"Are you in favor of the adoption of Amendment No. 1 for the existing Town Zoning Ordinance as proposed by the Planning Board? The amendment adds poultry to the definition of "livestock," clarifies that the grazing, care, raising or keeping of livestock is a permitted use in the Rural zone and by Special Exception in the R-I, R-Ia, R-2, C, I, and MU zoning districts, and establishes detailed minimum standards for this use by enacting new sections 6.12 and 6.12.01 and 6.12.02.

Department of Public Works Building Replacement

Article 3. To see if the Town will vote to raise and appropriate the sum of \$1,200,000 (One Million Two Hundred Thousand Dollars), for the purpose of constructing a new Public Works/Highway Building on land owned by the Town at West Main Street, and to authorize the issuance of not more than \$1,200,000 (One Million Two Hundred Thousand Dollars) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33), and to further authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon. Furthermore, to authorize the Selectmen to recycle, sell or trade any materials from the deconstruction of the old building. Furthermore to authorize the Selectmen to apply for, accept and expend any matching funds, grants or donations that may become available for such purpose.

3/5 BALLOT VOTE

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-3

Reconstruction/Re-Paving and Upgrading of Pleasant Street Sidewalk

Article 4. To see if the Town will vote to raise and appropriate the sum of \$113,370 (One Hundred Thirteen Thousand Three Hundred Seventy Dollars), for the purpose of upgrading and improving a portion of the Pleasant Street sidewalk (from Oak Hill Avenue to Pine Street). And to authorize the issuance of not more than \$77,370 (Seventy-Seven Thousand Three Hundred Seventy Dollars), of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33), and to further authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to further authorize the withdrawal of \$36,000 (Thirty Six Thousand Dollars) from the Parking Meter Special Revenue Fund toward this purpose. Further to raise and appropriate the sum of \$27,000 (Twenty Seven Thousand Dollars) for the first year's loan payment. Further, to authorize the Selectmen to apply for, accept and expend any matching funds, grants or donations that may become available for such purpose.

3/5 BALLOT VOTE

Tax Impact: \$0.035

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 5-3

Purchase of Highway Truck Replacement

Article 5. To see if the Town will vote to authorize the Selectmen to enter into a 3-year purchase/lease agreement (loan) in the amount of \$141,613 (One Hundred Forty-One Thousand Six Hundred Thirteen Dollars), over a term of 36 (thirty-six) months, for the purpose of purchasing a 2014 or newer Heavy Duty Dump Truck with new wing and plow as a replacement for one of the older Heavy Duty Dump Trucks in service in the Littleton Highway Department, and further to raise and appropriate \$35,000 (Thirty- Five Thousand Dollars) to be taken from the Undesignated Unreserved Fund Balance toward the purchase of said vehicle, and to authorize the Selectmen to trade or sell the replaced vehicle and worn wing and plow. Further raise and appropriate the sum of \$37,205 (Thirty-Seven Thousand Two Hundred Five Dollars), for the first year's loan payment and setup costs. This lease agreement contains a non-appropriation escape clause.

Majority Vote

Tax Impact: \$0.05

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-4

2014 Operating Budget: Amended by \$2,139 at Deliberative Session to \$7,933,163

Article 6. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant and as amended by vote of the first session, for the purpose set forth therein, totaling \$7,931,024 (Seven Million, Nine Hundred Thirty-One Thousand Twenty-Four Dollars). Should this article be defeated, the default budget shall be \$7,852,230 (Seven Million, Eight Hundred Fifty-Two Thousand, Two Hundred Thirty Dollars), which is the same as last year, with certain adjustments required by previous actions of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

Proposed Tax Impact: \$6.68

Default Tax Impact: \$6.60

Proposed Budget Recommended by Selectmen: 3-0

Proposed Budget Recommended by Budget Committee: 6-2

Collective Bargaining Agreement: Board of Selectmen & AFSCME:

Article 7. To see if the Town will vote to approve the cost item included in the 3-year collective bargaining agreement reached between the Board of Selectmen and the American Federation of State, County and Municipal Employees Council 93, Local 1348 which calls for the following increases in salaries and benefits at the current staffing level:

<u>Year</u>	<u>Estimate</u>
2014	\$9,820
2015	\$6,211
2016	\$3,455

And further to raise and appropriate the sum of \$9,820 (Nine Thousand, Eight Hundred Twenty Dollars) for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

Tax Impact: \$0.013

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-1

Special Town Meeting:

Article 8. Shall the Town of Littleton, if article # 7 is defeated, authorize the governing body to call one special meeting, at its option, to address article # 7 cost items only?

Majority Vote

No Tax Impact - (Cost included in operating budget)

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 0-0

Expanded Fire Station Coverage:

Article 9. To see if the Town will vote to raise and appropriate the sum of \$34,075 (Thirty-Four Thousand Seventy-Five Dollars), for the purpose of expanded hours of staff coverage at the Fire Station for up to 18 additional hours per week during the weekends. The actual cost for the expanded hours is \$38,400 (Thirty-Eight Thousand Four Hundred Dollars), with expanded coverage there will be a reduction in overtime expense and call out cost of \$4,325 (Four Thousand Three Hundred Twenty-Five Dollars).

Tax Impact: \$0.045

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-2

Life, Disability and Income Protection Insurance Benefits for Call or Part-time Firefighters

Article 10. To see if the Town will vote to raise and appropriate the sum of \$8,000 (Eight Thousand Dollars) for the purpose of providing Life and Disability and loss wages insurance coverage to the Call or Part-Time Firefighters. This appropriation will encompass life insurance, disability and loss wages benefits only. If this article passes benefits will automatically be included in future budgets.

Tax Impact: \$0.01

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 8-0

Acquire Land or Right of Ways, Buildings or both or sell swap and/or trade land to develop and design the River District Area around Mill Street, Saranac Street, Bridge Street and Ammonoosuc Street

Article 11. To see if the Town will vote to raise and appropriate the sum of \$30,000 (Thirty Thousand Dollars), for the purpose of designing and planning changes to the River District roads (Mill Street, Saranac Street, Bridge Street and Ammonoosuc Street) and infrastructure and to acquire land and/or right of ways and/or buildings without further vote of the Town for that purpose and to authorize the Selectmen to expend such funds for that purpose only after consultation with the Conservation Commission and the Planning Board and two public hearings, held pursuant to the procedures set forth in RSA 41:14-a. Furthermore to authorize the Selectmen to apply for, accept and expend grants or other funds that are available for such purpose.

Tax Impact: \$0.039

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-2

River District Revitalization, Designing, Preliminary Engineering, and Final Report

Article 12. To see if the Town will vote to raise and appropriate the sum of \$50,000 (Fifty Thousand Dollars), for the purpose of designing, planning, and developing the River District area (Mill Street, Saranac Street, Bridge Street and Ammonoosuc Street), and further to authorize the withdrawal of \$19,000 (Nineteen Thousand Dollars) from the Undesignated Unreserved Fund Balance for that purpose. This amount represents the balance left from the Riverwalk Phase 2 Project. The remaining \$31,000 (Thirty One Thousand Dollars) is to come from taxation. Furthermore, to authorize the Selectmen to apply for, accept and expend grants or other funds that are available for such purpose.

Tax Impact: \$0.041

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-2

Town Building Community Meeting Room in Opera House/Town Building

Article 13. To see if the town will vote to raise and appropriate the sum of \$35,000 (Thirty-Five Thousand Dollars) to renovate, repair, improve, clean, and furnish (purchase tables, chairs and other furnishings) the Selectmen's meeting room in the Town Building/Opera House. To authorize a withdrawal of \$3,000 (Three Thousand Dollars) from the Opera House Special Revenue Fund. To further authorize the use of \$15,000 (Fifteen Thousand Dollars) to come from the Undesignated Unreserved Fund Balance. With the remaining \$17,000 (Seventeen Thousand Dollars) to come from Business/Community Donations and grants.

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-2

Reconstructing/Re-Paving and Upgrading Various Town Roads

Article 14. To see if the Town will vote to raise and appropriate an amount not to exceed \$430,243 (Four Hundred Thirty Thousand, Two Hundred Forty-Three Dollars) for the purpose of designing, engineering, paving and upgrading various town roads and sewer systems related to those roads.

High Street East End-(Park Ave. to Pleasant St.) estimated cost \$174,194 (One Hundred Seventy-Four Thousand, One Hundred Ninety-Four Dollars) with \$121,000 (One Hundred Twenty-One Thousand Dollars) coming from the Sewer Replacement, Connection, and Sewer Restricted Fund Balances.

Carleton Street-estimated to cost \$152,260 (One Hundred Fifty-Two Thousand, Two Hundred Sixty Dollars) with \$96,000 (Ninety-Six Thousand Dollars) coming from the Sewer Replacement, Connection, and Sewer Restricted Fund Balance.

Partridge Lake #2 (Parker Camp to Herrick Rd.) estimated cost \$54,396 (Fifty-Four Thousand Three Hundred Ninety-Six Dollars)

Brook Road–Redington Street To Littleton Town Line-estimated to cost \$49,393 (Forty-Nine Thousand, Three Hundred Ninety-Three Dollars).

Any savings seen during these projects will be used for and expended on crushing and recycling old pavement for use on these roads and other various roads.

Tax Impact: \$0.28

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-3

Purchase of Police Cruiser

Article 15. To see if the Town will vote to raise and appropriate the sum of \$37,500 (Thirty-Seven Thousand Five Hundred Dollars), for the purpose of purchasing and set up of a 2014 or newer Police cruiser as a replacement for an older cruiser in service in the Littleton Police Department, said amount to come from the Undesignated Unreserved Fund Balance. And further to authorize the Selectmen to trade in or sell an older cruiser for the purpose of reducing the cost of the new cruiser.

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-2

Upgrade and update of Police Cruiser safety/communications equipment

Article 16. To see if the Town will vote to raise and appropriate the sum of \$11,000 (Eleven Thousand Dollars), for the purpose of purchasing, installing and improving Police cruisers with updated safety and communications equipment and to authorize the withdrawal of \$11,000 (Eleven Thousand Dollars) from the Special Detail Revenue Fund. And further to authorize the Police Chief to trade in or sell older equipment.

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 8-0

Sale of Town Property

Article 17. Shall the Board of Selectmen be authorized, without further Town Meeting action, to sub-divide, exchange and/or sell the following Town Property including development rights after two duly noticed public hearings and consultation with the Town Planning Board and Conservation Commission, in accordance with RSA 41:11-4a:

<u>Location</u>	<u>Map/Lot</u>	<u>Approximately Acres</u>	<u>Brief Description</u>
1213 Mt Eustis Road	99-17	40-50	Vacant Land – Old Gravel Pit For Industrial Development
Meadow Street	76-9	12	Tax Sale – Floodplain For Wetland Mitigation
Industrial Park Road	82-15	8.5	Tax Sale – Floodplain and Steep Slopes for Wetland Mitigation
354 Pleasant Street	67-43	.21	Manufactured Housing lot

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 0-0

Transfer Station Improvements, Maintenance, Replacement, & Repair Funds:

Article 18. To see if the Town will vote to raise and appropriate the sum of \$30,000 (Thirty Thousand Dollars) to replace, fix, purchase and maintain equipment, building, containers, and vehicles, and purchase an additional supply of bags, all at the Transfer Station, and to authorize the withdrawal of \$30,000 (Thirty Thousand Dollars) from the Transfer Station Special Revenue Fund created for the above purposes. The funds will be used as follows:

Equipment, Containers, Vehicle replacement, and Building repairs
and maintenance \$15,000 (Fifteen Thousand Dollars).

Purchase of an additional supply of bags \$15,000 (Fifteen Thousand Dollars)

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 8-0

Funding of Town-Wide Assessment Maintenance Trust Fund:

Article 19. To see if the Town will vote to raise and appropriate the sum of \$20,000 (Twenty Thousand Dollars) to be added to the Town-Wide Assessment Maintenance Trust Fund previously established, to come from the Undesignated Unreserved Fund Balance. The purpose for this funding is to meet the constitutional and statutory requirement that assessments are done every fifth year following RSA 75:8-a. It is anticipated that a revaluation will take place in 2015.

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-1

Unexpended Conservation Commission Funds:

Article 20. To see if the Town will vote to raise and appropriate \$ 1,930 (One Thousand Nine Hundred Thirty Dollars) to be placed in the Conservation Fund. This amount represents the unexpended portion of the Conservation Commission's 2013 annual appropriation.

No Tax Impact:

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-1

Unexpended Supplement Local Assistance (Welfare) Expendable Trust Fund

Article 21. To see if the Town of Littleton will vote to raise and appropriate \$3,433 (Three Thousand Four Hundred Thirty-Three Dollars) to be placed in the Local Assistance Expendable Trust Fund with said funds to come from the Undesignated Unreserved Fund Balance. These funds represent the unexpended portion of the 2013 annual appropriation.

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-1

Petitioned Articles

Town of Littleton Parks & Recreation Scheduled Tennis Court Resurfacing

Article 22. To see if the Town will vote to raise and appropriate the sum of \$5,000 (Five Thousand Dollars) for the purpose of repairs, improvements, additional resurfacing and striping to the tennis courts at Remich Park. With Matching Funds up to \$2,500 (Two Thousand Five Hundred Dollars) from donations. The amount to come from taxation is \$2,500 (Two Thousand Five Hundred Dollars).

By Petition

Tax Impact: \$0.003

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-2

Parks and Recreation Department Replacement Tractor

Article 23. To see if the Town will vote to raise and appropriate the sum of \$35,000 (Thirty-Five Thousand Dollars) for the purpose of purchasing a replacement tractor and implements. (This will replace the existing eighteen year old Parks & Recreation Department Tractor, which will be traded in towards the replacement tractor). And to further authorize the Parks & Recreation Commissioners to trade in the old tractor.

By Petition

Tax Impact: \$0.046

Not Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-2

Parks & Recreation Pool Roof Repair and Replacement

Article 24. To see if the Town will vote to raise and appropriate the sum of \$10,000 (Ten Thousand Dollars) to repair and replace the roof and related materials of the Littleton Swimming Pool Bath House. With matching funds of up to \$5,000 (Five Thousand Dollars) to come from the Littleton Parks & Recreation Pool Fund. The amount to come from taxation is \$5,000 (Five Thousand Dollars).

By Petition

Tax Impact: \$0.007

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-2

Parks & Recreation Timber Harvest Profits

Article 25. To see if the Town will vote to appropriate \$25,000 (Twenty Five Thousand) dollars to be placed in the "Parks & Recreation Equipment and Maintenance Capital Reserve Fund", which was created at the 2013 Town Meeting. Said funds to come from timber proceeds from harvesting the Town owned recreational land on Mt. Eustis.

By Petition

No Tax Impact

Recommended by Selectmen: 2-1

Recommended by Budget Committee: 5-1

Glenwood Cemetery Association

Article 26. To see if the Town will vote to raise and appropriate the sum of \$15,000 (Fifteen Thousand Dollars) to continue repairs of the cemetery wall on West Main Street.

By Petition

Tax Impact: \$0.02

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-2

Littleton Public Library

Article 27. To see if the Town will vote to create a Capital Reserve Fund to be known as the Littleton Public Library Building Improvement Fund, and further to raise \$15,000 (Fifteen Thousand Dollars) to be placed in the fund, said funds to come from taxation. And to further appoint the Littleton Public Library Board of Library Trustees as agents to expend from this fund as needed.

By Petition

Tax Impact: \$0.02

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-2

Littleton Area Chamber of Commerce

Article 28. To see if the Town will vote to raise and appropriate the sum of \$15,000 (Fifteen Thousand Dollars) to support the Littleton Area Chamber of Commerce.

By Petition

Tax Impact: \$0.02

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-1

Littleton Community Center Capital Reserve Improvement Fund

Article 29. To see if the Town will vote to raise and appropriate the sum of \$30,000 (Thirty Thousand Dollars) to support a donation to the Littleton Community Center Capital Reserve Improvement Fund for a partial replacement and upgrade the wiring system for the main Community Center building. And to further authorize the withdrawal and use of \$5,000 (Five Thousand Dollars) from the Trust Fund of unspent funding approved at the 2013 Town Meeting (Article 16) for Community Center improvements to decrease the tax impact of this article.

By Petition

Tax Impact: \$0.033

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 4-2

Social Service Articles

Grafton County Senior Citizens Council, Inc.

Article 30. Shall the voters raise and appropriate Thirty-Three Thousand Dollars (\$33,000) to Grafton County Senior Citizens Council, Inc., through the Littleton Area Senior Center and the ServiceLink Resource Center for services for Littleton residents in 2014. These services include congregate meals, home delivered meals, transportation, outreach support, ServiceLink support, and more. In FY2013, the Littleton Area Senior Center provided services for 642 Littleton residents, and ServiceLink provided services for 279 residents. The cost of providing these services was \$377,565.39.

By Petition

Tax Impact: \$0.043

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Northern Human Services – White Mountain Mental Health

Article 31. To see if the Town will vote to raise and appropriate the sum of \$9,696.12 (Nine Thousand Six Hundred Ninety Six Dollars and Twelve Cents) as the Town's contribution to the White Mountain Mental Health and Common Ground, programs of Northern Human Services, serving the mental health and developmental service needs of Littleton residents.

By Petition

Tax Impact: \$0.013

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Ammonoosuc Community Health Services

Article 32. To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) for Ammonoosuc Community Health Services, Inc. (ACHS). ACHS is a non-profit community health center that provides primary preventive health care to anyone, regardless of their ability to pay. This will help ACHS continue to provide high quality care to 2,010 current Littleton patients, as well as reach more of those in need.

By Petition

Tax Impact: \$0.02

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

North Country Transit, Tri County CAP, Inc.

Article 33. To see if the Town of Littleton will vote to raise and appropriate the sum of \$4,000 (Four Thousand Dollars) to support the North Country Transit, Lancaster-Whitefield-Littleton Tri-Town Public Transit Route.

By Petition

Tax Impact: \$0.005

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Tri-County Community Action Program

Article 34. Tri-County Community Action Program, a private, non-profit agency is requesting \$11,000 in funding from the Town of Littleton. The funds requested are used in 2 very important ways. We receive matching grants to continue providing direct assistance to your citizens. Secondly, your local Community Contact Office is only funded by the Fuel Assistance programs from December through April. We start taking applications in July so applications can be processed by the time the program opens, saving Towns substantial money in their Town Welfare budget for emergency heating assistance. Through the efforts of TCCAP, the citizens of Littleton have received a total of \$385,309 in assistance.

By Petition

Tax Impact: \$0.014

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Burch House

Article 35. We the undersigned registered voters of the Town of Littleton, request that the Board of Selectmen place on the 2014 Town Warrant a petitioned article for municipal funds in the amount of \$3,080 for the Support Center at Burch. These funds will support essential domestic and sexual violence prevention services and emergency shelter for victims and survivors in the community.

By Petition

Tax Impact: \$0.004

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Boys & Girls Club of the North Country

Article 36. To see if the Town will vote to raise and appropriate the sum of \$10,000 (ten thousand and no dollars) to support the Boys & Girls Club of the North Country in order to provide a healthy, safe, and productive after school and vacation camp environment for children from Littleton and other area towns.

By Petition

Tax Impact: \$0.013

Not Recommended by Selectmen: 2-1

Not Recommended by Budget Committee: 6-0

North Country Home Health & Hospice Agency

Article 37. To see if the Town will vote to raise and appropriate the sum of \$21,500 to support the North Country Home Health and Hospice Agency visiting nurses for underinsured/uninsured Littleton residents.

By Petition

Tax Impact: \$0.028

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Dated and signed on February 6, 2014, and ordered posted by the undersigned members of the Town of Littleton, New Hampshire Board of Selectmen.

G. Michael Gilman
Chairman

Milton T. Bratz
Vice Chairman

Marghie M. Seymour
Selectman

MS-6

Revised BUDGET OF THE TOWN

OF: Littleton, NH

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2014 to December 31, 2014

or Fiscal Year From _____ to _____

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the operating budget and all special and individual warrant articles in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

This form was posted with the warrant on (Date): 1/27/2014 Revised 2-6-2014

GOVERNING BODY (SELECTMEN)

Please sign in ink.

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

_____	_____
_____	_____
_____	_____

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

MS-6	Budget - Town of <u>Littleton, NH</u> FY <u>2014</u>				
		OP Bud.	Appropriations	Actual	Appropriations
	PURPOSE OF APPROPRIATIONS	Warr.	Prior Year As	Expenditures	Ensuing FY
Acct. #	(RSA 32:3,V)	Art.#	Approved by DRA	Prior Year	(Recommended)
	GENERAL GOVERNMENT				
4130-4139	Executive	6	259,987	252,001	265,353
4140-4149	Election,Reg.& Vital Statistics	6	231,959	223,925	242,802
4150-4151	Financial Administration	6	152,861	152,022	155,478
4152	Revaluation of Property	6	84,769	82,656	82,072
4153	Legal Expense	6	122,974	37,394	87,600
4155-4159	Personnel Administration	6	59,288	59,430	80,848
4191-4193	Planning & Zoning	6	85,831	67,689	81,955
4194	General Government Buildings	6	96,159	123,046	87,534
4195	Cemeteries	6	75,000	75,000	76,500
4196	Insurance	6	50,404	40,179	48,917
4197	Advertising & Regional Assoc.	6	19,025	17,936	20,508
4199	Other General Government	6	39,388	39,388	42,364
	PUBLIC SAFETY				
4210-4214	Police	6	1,260,018	1,260,864	1,354,882
4215-4219	Ambulance	6	98,240	92,783	96,973
4220-4229	Fire	6	930,851	867,518	943,363
4240-4249	Building Inspection				
4290-4298	Emergency Management				
4299	Other (Incl. Communications)	6	159,552	165,658	173,651
	AIRPORT/AVIATION CENTER				
4301-4309	Airport Operations				
	HIGHWAYS & STREETS				
4311	Administration	6	74,900	60,695	100,400
4312	Highways & Streets	6	931,561	851,377	907,343
4313	Bridges	6	2,000	245	2,000
4316	Street Lighting	6	61,500	17,936	61,500
4319	Other				
	SANITATION				
4321	Administration				
4323	Solid Waste Collection				
4324	Solid Waste Disposal				
4325	Solid Waste Clean-up				
4326-4329	Sewage Coll. & Disposal & Other				

MS-6 Budget - Town of __ Littleton, NH _____ FY __ 2014					
		OP Bud.	Appropriations	Actual	Appropriations
	PURPOSE OF APPROPRIATIONS	Warr.	Prior Year As	Expenditures	Ensuing FY
Acct. #	(RSA 32:3,V)	Art.#	Approved by DRA	Prior Year	(Recommended)
	WATER DISTRIBUTION & TREATMENT				
4331	Administration				
4332	Water Services				
4335-4339	Water Treatment, Conserv.& Other				
	ELECTRIC				
4351-4352	Admin. and Generation				
4353	Purchase Costs				
4354	Electric Equipment Maintenance				
4359	Other Electric Costs				
	HEALTH				
4411	Administration				
4414	Pest Control	6	3,150	200	3,150
4415-4419	Health Agencies & Hosp. & Other				
	WELFARE				
4441-4442	Administration & Direct Assist.	6	75,345	71,912	75,345
4444	Intergovernmental Welfare Pymts				
4445-4449	Vendor Payments & Other		118,975	118,975	0
	CULTURE & RECREATION				
4520-4529	Parks & Recreation				
4550-4559	Library				
4583	Patriotic Purposes	6	1,200	871	1,200
4589	Other Culture & Recreation				
	CONSERVATION				
4611-4612	Admin.& Purch. of Nat. Resources				
4619	Other Conservation	6	4,170	2,120	2,606
4631-4632	Redevelopment and Housing				
4651-4659	Economic Development				
	DEBT SERVICE				
4711	Princ.- Long Term Bonds & Notes	6	932,849	932,808	997,855
4721	Interest-Long Term Bonds & Notes	6	260,268	214,925	192,267
4723	Int. on Tax Anticipation Notes	6	1,000	427	1,000
4790-4799	Other Debt Service				

MS-6 Budget - Town of __Littleton, NH		FY 2014			
		OP Bud.	Appropriations	Actual	Appropriations
	PURPOSE OF APPROPRIATIONS	Warr.	Prior Year As	Expenditures	Ensuing FY
Acct. #	(RSA 32:3,V)	Art.#	Approved by DRA	Prior Year	(Recommended)
	CAPITAL OUTLAY				
4901	Land		299,000	207,097	0
4902	Machinery, Vehicles & Equipment		192,240	163,542	0
4903	Buildings				0
4909	Improvements Other Than Bldgs.		251,293	177,848	0
	OPERATING TRANSFERS OUT				
4912	To Special Revenue Fund	6	1,014,862	1,030,668	780,905
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	- Sewer	6	699,358	627,193	708,275
	- Water				
	- Electric				
	- Airport				
4918	To Nonexpendable Trust Funds		54,346	54,346	
4919	To Fiduciary Funds	6	253,605	253,605	256,378
	OPERATING BUDGET TOTAL		8,957,928	8,344,279	7,931,024

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 32:3,VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations

raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, trust funds; 4) an appropriation designated on the warrant as a special article or as a article.

A c c t . #	PURPOSE OF APPROPRIATIONS					
	Warr. (RSA 32:3,V)	Prior Year	As Expenditures	Ensuing FY	Ensuing FY	
	Art.#	Approved by DRA	Prior Year	(Recommended)	(Not Recommended)	
	Public Works Building Replacement	3	0	0	1,200,000	
	Recons. Repave/Upgrade Pleasant St sidewalk	4	0	0	113,370	
	Recons. Repave/Upgrade Pleasant St sidewalk-1st yr pmt	4	0	0	27,000	
	Highway Truck Replacement	5	0	0	141,613	
	Highway Truck Replacement 1st yr pmt	5	0	0	37,205	
	Town Wide Assessment Maintenance TF	19	0	0	20,000	
	Conservation Commission Funds	20	0	0	1,930	
	Unexpended Local Assistance TF	21	0	0	3,433	
	Tennis Court Resurfacing	22	0	0	5,000	
	Parks & Rec Tractor	23	0	0	0	35,000

PURPOSE OF AP- PROPRIATIONS (RSA 32:3,V)	Appropriations		Actual	Appropriations	Appropriations
	Warr.	Prior Year As Approved by	Expenditures	Ensuing FY (Recommended)	Ensuing FY (Not Recom- mended)
Art.#	DRA	Prior Year	(Recommended)	mended)	
Parks & Rec Pool Roof Re- pair/Replacement	24	0	0	10,000	
Parks & Rec Timber Harvest Profits	25	0	0	25,000	
Glenwood Cemetery Association Wall	26	0	0	15,000	
Littleton Public Library CRF Bldg Fund	27	0	0	15,000	
Chamber of Commerce	28	0	0	15,000	
Littleton Comm. Ctr. Cap. Improvement Fund	29	0	0	30,000	
Grafton County Sr Citizens Council, Inc	30	0	0	33,000	
Northern Human Services	31	0	0	9,696	
Ammonoosuc Comm. Health Service Inc	32	0	0	15,000	
North Country Transit	33	0	0	4,000	
Tri County Comm. Action Program	34	0	0	11,000	
Burch House Support Ctr	35	0	0	3,080	
Boys & Girls Club of the North Country	36	0	0	0	10,000
North Country Home Health & Hospice Agency	37	0	0	21,500	
SPECIAL ARTICLES RECOMMENDED		0		1,756,827	

PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art.#	Appropriations	Actual	Appropriations	Appropriations
		Prior Year As Approved by DRA	Expenditures Prior Year	Ensuing FY (Recommended)	Ensuing FY (Not Recommended)
Collective BA Bos & AFSCME	7	\$0	\$0	9,820	
Expanded Fire Dept. Coverage	9	\$0	\$0	34,075	
Benefits for Call or PT Firefighters	10	\$0	\$0	8,000	
River District Land/ROW (sell, swap, purchase)	11	0	0	30,000	
River District Design, Engineering and Report	12	0	0	50,000	
Reconstructing/Repave various Town RDs	14	\$0	\$0	430,243	
Police Cruiser	15	\$0	\$0	37,500	
Police Cruiser Safety/ Communications Equip.	16	\$0	\$0	11,000	
Transfer Station Improvements/Replacemt repair	18	0	0	30,000	
Town Bldg Community Mtg room	13	0	0	35,000	
INDIVIDUAL ARTICLES RECOMMENDED		\$0		675,638	

Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated	Actual	Estimated
			Revenues	Revenues	Revenues
			Prior Year	Prior Year	Ensuing Year
TAXES					
3120	Land Use Change Taxes - General Fund	6	100	1,600	100
3180	Resident Taxes				
3185	Timber Taxes	6, 25	5,000	5,966	30,000
3186	Payment in Lieu of Taxes	6	41,000	41,000	42,000
3189	Other Taxes				
3190	Interest & Penalties on Delin- quent Taxes	6	125,000	114,126	125,000
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)	6	100	0	100
LICENSES, PERMITS & FEES					
3210	Business Licenses & Permits	6	4,000	2,415	4,000
3220	Motor Vehicle Permit Fees	6	920,000	956,595	925,000
3230	Building Permits	6	3,500	3,438	3,000
3290	Other Licenses, Permits & Fees	6	64,300	67,366	66,800

3311-3319	FROM FEDERAL GOVERNMENT				
FROM STATE					
3351	Shared Revenues				
3352	Meals & Rooms Tax Distribution	6	265,269	265,269	265,268
3353	Highway Block Grant	6	150,972	150,571	150,972
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)	6	25,302	25,302	25,302
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES					
3401-3406	Income from Departments	6	10,800	9,671	9,027
3409	Other Charges	6	1,000	1,091	1,000
MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property	6	15,000	11,450	9,500
3502	Interest on Investments	6	11,000	4,031	11,500
3503-3509	Other	6, 13, 22	25,000	25,073	39,500

Acct. #	SOURCE OF REVENUE	Warr. Art.#	Estimated	Actual	Estimated
			Revenues Prior Year	Revenues Prior Year	Revenues Ensuing Year
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds	6, 4, 13, 16, 18	601,213	494,050	526,696
3913	From Capital Projects Funds		8,000	8,000	
3914	From Enterprise Funds				
	Sewer - (Offset)	6, 14	699,358	820,885	925,275
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds	24, 29	46,733	46,733	10,000
3916	From Trust & Fiduciary Funds				
3917	Transfers from Conservation Funds				
OTHER FINANCING SOURCES					
3934	Proc. from Long Term Bonds & Notes	3, 4, 5	200,000	200,000	1,418,983
	Amount Voted From Fund Balance	5,12, 13, 15, 19, 20, 21	136,586	136,586	131,863
	Estimated Fund Balance to Reduce Taxes		300,000	300,000	0
TOTAL ESTIMATED REVENUE & CREDITS			3,659,233	3,691,218	4,720,886

****BUDGET SUMMARY****

	Prior Year	Ensuing Year
Operating Budget Appropriations Recommended (from page 4)	8,957,928	7,931,024
Special Warrant Articles Recommended (from page 5)	0	1,756,827
Individual Warrant Articles Recommended (from page 5)	0	675,638
TOTAL Appropriations Recommended	8,957,928	10,363,489
Less: Amount of Estimated Revenues & Credits (from above)	3,659,233	4,720,886
Estimated Amount of Taxes to be Raised	5,298,695	5,642,603

DEFAULT BUDGET OF THE TOWN

OF: LITTLETON, NH

For the Ensuing Year January 1, 2014 to December 31, 2014

or Fiscal Year From _____ to _____

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be, by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by one-time expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

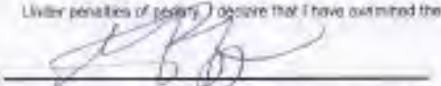
- 1. Use this form to list the default budget calculation in the appropriate columns.
- 2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
- 3. Per RSA 40:13, XI. (a), the default budget shall be disclosed at the first budget hearing.

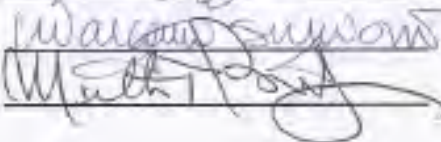
GOVERNING BODY (SELECTMEN)

or

Budget Committee if RSA 40:14-b is adopted

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.





NH DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)230-5090

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1- Time Appropriations	DEFAULT BUDGET
	GENERAL GOVERNMENT				
4130-4139	Executive	259,987	136	-4,000	256,123
4140-4149	Election,Reg.& Vital Statistics	231,958	8,483		240,441
4150-4151	Financial Administration	152,861	-375		152,486
4152	Revaluation of Property	84,769	1,303		86,072
4153	Legal Expense	122,974	-35,374		87,600
4155-4159	Personnel Administration	59,287	21,311		80,598
4191-4193	Planning & Zoning	85,831	-360		85,471
4194	General Government Buildings	96,159	-605	-11,000	84,554
4195	Cemeteries	75,000	0		75,000
4196	Insurance	50,404	-1,707		48,697
4197	Advertising & Regional Assoc.	19,025	750		19,775
4199	Other General Government	39,388	2,976		42,364
	PUBLIC SAFETY				
4210-4214	Police	1,260,018	58,970	-1,750	1,317,238
4215-4219	Ambulance	98,240	-1,267		96,973
4220-4229	Fire	930,851	8,569		939,420
4240-4249	Building Inspection				
4290-4298	Emergency Management				
4299	Other (Incl. Communications)	159,552	15,349		174,901
	AIRPORT/AVIATION CENTER				
4301-4309	Airport Operations				
	HIGHWAYS & STREETS				
4311	Administration	74,900	24,180		99,080
4312	Highways & Streets	931,561	-5,218	-15,000	911,343
4313	Bridges	2,000	0		2,000
4316	Street Lighting	61,500	0		61,500
4319	Other				
	SANITATION				
4321	Administration				
4323	Solid Waste Collection				
4324	Solid Waste Disposal				
4325	Solid Waste Clean-up				
4326-4329	Sewage Coll. & Disposal & Other				

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1- Time Appropriations	DEFAULT BUDGET
	WATER DISTRIBUTION & TREATMENT				
4331	Administration				
4332	Water Services				
4335-4339	Water Treatment, Conserv.& Other				
	ELECTRIC				
4351-4352	Admin. and Generation				
4353	Purchase Costs				
4354	Electric Equipment Maintenance				
4359	Other Electric Costs				
	HEALTH				
4411	Administration				
4414	Pest Control	3,150			3,150
4415-4419	Health Agencies & Hosp. & Other				
	WELFARE				
4441-4442	Administration & Direct Assist.	75,345			75,345
4444	Intergovernmental Welfare Pymnts				
4445-4449	Vendor Payments & Other	118,975		-118,975	0
	CULTURE & RECREATION				
4520-4529	Parks & Recreation				
4550-4559	Library				
4583	Patriotic Purposes	1,200			1,200
4589	Other Culture & Recreation	4,170			4,170
	CONSERVATION				
4611-4612	Admin.& Purch. of Nat. Resources				
4619	Other Conservation				
4631-4632	REDEVELOPMENT & HOUSING				
4651-4659	ECONOMIC DEVELOPMENT				
	DEBT SERVICE				
4711	Princ.- Long Term Bonds & Notes	932,849	93,605	-28,599	997,855
4721	Interest-Long Term Bonds & Notes	260,268	-68,001		192,267
4723	Int. on Tax Anticipation Notes	1,000			1,000
4790-4799	Other Debt Service				

Acct. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Prior Year Adopted Operating Budget	Reductions & Increases	Minus 1- Time Appropriations	DEFAULT BUDGET
	CAPITAL OUTLAY				
4901	Land	299,000		-299,000	0
4902	Machinery, Vehicles & Equipment	192,240		-192,240	0
4903	Buildings				
4909	Improvements Other Than Bldgs.	251,293		-251,293	0
	OPERATING TRANSFERS OUT				
4912	To Special Revenue Fund	1,014,862	-17,594	-246,990	750,278
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	Sewer-	699,358	9,597		708,955
	Water-				
	Electric-				
	Airport-				
4915	To Capital Reserve	54,346		-54,346	0
4918	To Nonexpendable Trust Funds				
4919	To Fiduciary Funds-Library	253,605	2,769		256,374
	TOTAL	8,957,928	117,497	-1,223,193	7,852,230

Please use the box below to explain increases or reductions in columns 4 & 5.			
Acct #	Explanation for Increases	Acct #	Explanation for Reductions
4130-4139	grant match is eliminated from default, wage & benefit increase	4299	regular contract increase
4140-4149	Staff & benefit changes, 4 elections this year	4311	Staff & benefit changes
4150-4151	Wage and benefit changes, dropping trust fund expenses	4312	Paid off loan on truck, changes in benefits
4152	regular contract increase	4711	Refinance debt to lower interest & shorten term
4153	Reduced legal as Transcanada extended valuation 2 yrs	4721	Refinance debt to lower interest & shorten term
4155-4159	Reduced UE cost, increase Worker's comp cost	4912	Staff & Benefit changes, 1 time warrant articles
4191-4193	reduced benefits	4914	Staff & benefit changes, contractual increase
4194	Reduced by one time computer server cost and utility cost	4919	increase in WC cost, contractual increase
4196	Reduced cost given for 2014	4901	one time warrant articles
4197	Added licensing fees	4902	one time warrant articles
4199	regular contract increase	4915	one time warrant articles
4210-4214	increase in NHRS benefits full year & increase in other agreements	4909	one time warrant articles
4215-4219	full 2nd year under new vendor with agreement	4445-4449	one time warrant articles
4220-4229	increase in NHRS benefits full year & increase in other agreements		

**TOWN OF LITTLETON, NEW HAMPSHIRE "SECOND SESSION" MINUTES
MARCH 12, 2013**

ELECTION OF OFFICERS		VOTES
Selectman	Margaret Seymour	833
Treasurer	Pamela Ann Bowman	862
Town Clerk	Judith Faye White	871
Trustee of the Trust Funds (Three Year Term)	Edward A Hennessey	919
Trustee of the Trust Funds (Two Year Term)	Janet Costa	878
Library Trustees (3)	Thomas Alt	854
	Richard G Friz	713
	Roger Merrill	15 write in
Park Commissioner	Jeff Brammer	848

Downtown Revitalization Refinance Agreement:

Article 2. To see if the Town will vote to raise and appropriate the sum of \$225,000 (Two Hundred and Twenty-Five Thousand Dollars) for the purpose of refinancing the 2000 lease purchase agreement with AHEAD. Further to authorize the withdrawal of \$25,000 (Twenty-Five Thousand Dollars) from the [Parking Meter Special Revenue Fund](#) and to authorize the issuance of a bond or note for up to \$200,000 (Two Hundred Thousand Dollars) in compliance with the provisions of the Municipal Finance Act (RSA 33), and to further authorize the Selectmen to issue and negotiate such notes and/or bonds and to determine the rate of interest thereon and to take such other action as may be necessary to effect the issuance, negotiation, sale and delivery of such notes and/or bonds as shall be in the best interest of the Town. And further to raise and appropriate \$23,175 (Twenty-Three Thousand One Hundred and Seventy-Five Dollars) for the first year's payment with said funds to come from the Parking Meter Special Revenue Fund. If this article passes the parking meter lease payment for 2013 included in the Warrant Article #3 will be reduced by \$21,000 (Twenty One Thousand Dollars).

3/5 BALLOT VOTE

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 2 Passed Yes 756 No 272

2013 Operating Budget:

Article 3. To see if the Town will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the warrant and as amended by vote of the first session, for the purpose set forth therein, totaling \$7,766,766.00 (Seven Million Seven Hundred Sixty-Six Thousand Seven Hundred Sixty-Six Dollars). Should this article be defeated, the default budget shall be \$7,669,128.00 (Seven Million Six Hundred Sixty-Nine Thousand One Hundred Twenty-Eight Dollars) which is the same as last year, with certain adjustment required by previous actions of the Town or by law; or the governing body may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-3

Article 3 Passed Yes 630 No 408

Collective Bargaining Agreement: Town of Littleton & SEA:

Article 4. To see if the Town will vote to approve the cost item included in the collective bargaining agreement reached between the Board of Selectmen and the State Employees' Association, Local 1984, which calls for the following increases in salaries and benefits at the current staffing level:

Current 3 Year Contract Cost

<u>Year</u>	<u>Cost</u>
2013	\$5,133
2014	\$7,849
2015	\$6,460

And further to raise and appropriate the sum of \$5,133 (Five Thousand One Hundred Thirty-Three Dollars) for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. Pursuant to RSA 273-A:12 VII, if approved, the terms of this collective bargaining agreement, including the pay plan, but excluding costs of living increases will continue in force and effect until a new agreement is executed.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-1 (2 abstained)

Article 4 Passed Yes 551 No 482

Collective Bargaining Agreement: Town of Littleton & AFSCME:

Article 5. To see if the Town will vote to approve the cost item included in the collective bargaining agreement reached between the Board of Selectmen and the American Federation of State, County and Municipal Employees Council 93, Local 1348 which calls for the following increases in salaries and benefits at the current staffing level:

Current 3 Year Contract Cost

<u>Year</u>	<u>Cost</u>
2013	\$18,634
2014	\$ 8,600
2015	\$ 3,567

And further to raise and appropriate the sum of \$18,634 (Eighteen Thousand and Six Hundred Thirty-Four Dollars) for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. Pursuant to RSA 273-A:12 VII, if approved, the terms of this collective bargaining agreement, including the pay plan, but excluding costs of living increases will continue in force and effect until a new agreement is executed.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 4-3

Article 5 Failed **Yes 515** **No 516**

Special Town Meeting:

Article 6. Shall the Town of Littleton, if article #4 or article #5 or both are defeated, authorize the governing body to call one special meeting, at its option, to address article #4 and or article #5 cost items only? **3/5 BALLOT VOTE**

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-2

Article 6 Passed **Yes 638** **No 396**

Installation of Heating Systems at Town Garage & Fire Station:

Article 7. To see if the Town will vote to raise and appropriate an amount not to exceed \$130,000 (One Hundred Thirty Thousand Dollars) for the purpose of designing, engineering, permitting, purchase, and installation of a wood pellet heating system including accessory equipment and other energy efficiency measures for the Town Garage and Fire Station. Furthermore, to authorize the Selectmen to apply for, accept, and expend, without further Town Meeting action, grants or other funds that are available for such purpose.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-1

Article 7 Passed **Yes 706** **No 328**

Refurbishment of the 1996 KME Fire Engine:

Article 8. To see if the Town will vote to raise and appropriate the sum of \$120,000 (One Hundred and Twenty Thousand Dollars) this article will extend the life of Engine #6 (1996 KME Fire Engine) for an approximate ten to twelve years after the complete refurbishment.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-1

Article 8 Passed **Yes 752** **No 286**

Reconstructing/Re-Paving and Upgrading Various Paved Town Roads:

Article 9. To see if the Town will vote to raise and appropriate an amount not to exceed \$259,000 (Two Hundred and Fifty Nine Thousand Dollars) for the purpose of designing, engineering, paving and upgrading various town roads as identified by below:

North Skinny Ridge Road estimated cost \$171,000 (One Hundred Seventy-One Thousand Dollars)

Reidy Way estimated cost \$50,000 (Fifty Thousand Dollars)

Riverside Drive estimated cost \$38,000 (Thirty Eight Thousand Dollars)

Any savings seen during the projects will be used for crushing and recycling old pavement.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 5-2

Article 9 Passed **Yes 736** **No 300**

Purchase of Police Cruiser:

Article 10. To see if the Town will vote to raise and appropriate the sum of \$37,240 (Thirty-Seven Thousand Two Hundred and Forty Dollars), for the purpose of purchasing and set up of a 2013 or newer Police cruiser as a replacement for the 2006 cruiser in service in the Littleton Police Department, with said funds to come from the Undesignated Unreserved Fund Balance. And further to authorize the Selectmen to trade in or sell the oldest cruiser.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-1

Article 10 Passed Yes 604 No 438

Upgrade and Update of Police Cruiser Safety/Communications Equipment:

Article 11. To see if the Town will vote to raise and appropriate the sum of \$6,200 (Six Thousand Two Hundred Dollars), for the purpose of purchasing, installing and improving Police cruisers with updated safety and communications equipment, and to authorize the withdrawal of \$6,200 (Six Thousand Two Hundred Dollars) from the Special Detail Revenue Fund. And further to authorize the Police Chief to trade in or sell the older equipment.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 11 Passed Yes 729 No 313

Repairs To 2002 Elgin Highway Department Street Sweeper:

Article 12. To see if the Town will vote to raise and appropriate the sum of \$35,000 (Thirty-Five Thousand Dollars) to refurbish the highway street sweeper as per bid with said funds to come from Undesignated Unreserved Fund Balance.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 12 Passed Yes 818 No 219

Highway Garage/Salt Shed Study Committee Expense Fund:

Article 13. To see if the Town of Littleton will vote to raise and appropriate the sum of \$5,000 (Five Thousand Dollars) for the Highway Garage/Salt Shed Study Committee Expenses with said funds to come from the Undesignated Unreserved Fund Balance for this purpose. Any funds remaining at the end of 2013 will revert to a non-lapsing account for use by the study committee in 2014.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-1

Article 13 Passed Yes 670 No 364

Sidewalk Maintenance & Repairs:

Article 14. To see if the Town will vote to raise and appropriate the sum of \$15,000 (Fifteen Thousand Dollars) for the repair, maintenance and to apply Concrete Sealant to various sidewalks throughout the Town, with said funds to come from the Parking Meter Improvement Special Revenue Fund.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 14 Passed Yes 890 No 149

Sidewalk Maintenance & Repairs Expendable Trust Fund:

Article 15. To see if the Town of Littleton will vote to create an Expendable Trust Fund pursuant to RSA 31:19 -a to be known as the Sidewalk Maintenance & Repair Expendable Trust Fund for the Highway Department Sidewalk Maintenance expenses, to raise and appropriate the sum of \$10,000 (Ten Thousand Dollars) to be placed in said fund with said funds to come from the Parking Meter Special Revenue Fund. And further to appoint the Selectmen as agents to expend from this fund.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 15 Passed Yes 811 No 222

Study/Design, Engineering of the Removal or Replacement of the Dells Dam (mandated by DES):

Article 16. To see if the Town will vote to raise and appropriate the sum of \$30,000 (Thirty Thousand Dollars) to address the NH Department of Environmental Services "Letter of Deficiency" regarding the Dells Dam with said funds to come from the Undesignated Unreserved Fund Balance. The dam cannot currently pass the required storm event without overtopping. The appropriation will be used to continue to evaluate alternatives for full reconstruction or removal of the dam and make recommendation(s) to the Town.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 16 Passed Yes 725 No 306

West Main Street Retaining Wall Repairs:

Article 17. To see if the Town will vote to raise and appropriate the sum of \$25,000 (Twenty-Five Thousand Dollars) for the purpose of designing, repairing, rebuilding, sealing, and maintenance to the retaining wall located on West Main Street. And to further authorize the withdrawal of \$25,000 (Twenty-Five Thousand Dollars) to come from the Retaining Wall Maintenance Fund.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 6-1

Article 17 Passed Yes 766 No 254

Painting of the Riverwalk Covered Bridge:

Article 18. To see if the Town will vote to raise and appropriate the sum of \$8,000 (Eight Thousand Dollars) for the purpose of cleaning, preparing, sealing and painting the 2004 Riverwalk Covered Bridge. And to further authorize the withdrawal of \$8,000 (Eight Thousand Dollars) from the Capital Project Reserved Fund balance for the Riverwalk Phase II Project.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 18 Passed Yes 755 No 266

Bridge Maintenance/Repair:

Article 19. To see if the Town will vote to raise and appropriate the sum of \$13,593 (Thirteen Thousand Five Hundred And Ninety-Three Dollars) for the purpose of cleaning, sealing, and maintenance to Town bridges and their abutments. And to further authorize the withdrawal of \$13,593 (Thirteen Thousand Five Hundred and Ninety-Three Dollars) from the Bridge Repair and Maintenance Fund.

No Tax Impact

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 19 Passed Yes 873 No 149

Transfer Station Improvements, Maintenance, Replacement, & Repair Funds:

Article 20. To see if the Town will vote to raise and appropriate the sum of \$43,000 (Forty-Three Thousand Dollars) to replace, fix, purchase and maintain equipment, building, containers, and vehicles, pave the remaining part of the driveway, fix the roof, and purchase additional supply of bags, all at the Transfer Station, and to authorize the withdrawal of \$43,000 (Forty-Three Thousand Dollars) from the Transfer Station Special Revenue Fund created for the above purposes. The funds will be used as follows:

Equipment, Containers, Vehicle and Building repairs and maintenance \$15,000 (Fifteen Thousand Dollars).

Paving the remaining part of the drive way \$13,000 (Thirteen Thousand Dollars)

Purchase of additional supply of bags \$15,000 (Fifteen Thousand Dollars)

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 20 Passed Yes 850 No 175

Transfer Station Use of Special Revenue Fund to Offset Tax Appropriation:

Article 21. To see if the Town will vote to withdraw \$21,500 (Twenty-One Thousand Five Hundred Dollars) from the Transfer Station Special Revenue Fund to partially offset the Transfer Station Operating Budget on the part-time personnel expense included in warrant article 3.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 21 Passed Yes 863 No 156

Sale of Town Property:

Article 22. Shall the Board of Selectmen be authorized, without further Town Meeting action, to advertise and sell the following Town Property after consultation with the Town Planning Board and Conservation Commission, in accordance with RSA 41:11-4a:

<u>Location</u>	<u>Map/Lot</u>	<u>Acres</u>	<u>Brief Description</u>
Osgood Farm Road	4-3	6.18	Residential Building Lot
Hatch Brook Lane	25-12	1.5	Possible Residential Building Lot
486 Railroad Street	81-44	0.24	Frontage Lot to Bethlehem Building Site
Railroad Street	81-10	0.26	Lot between Railroad St. and RR Tracks
North Littleton Road	9-29	0.23	Small Parcel with 130' Frontage on Rt. 135
Riverside Drive	77-90	0.77	Corner of Bridge Street & Riverside Drive

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 22 Passed Yes 895 No 126

Funding of Town Wide Assessment Maintenance Trust Fund:

Article 23. To see if the Town will vote to raise and appropriate the sum of \$20,000 (Twenty Thousand Dollars) to be added to the Town Wide Assessment Maintenance Trust Fund previously established, to come from the Undesignated Unreserved Fund Balance. The purpose for funding this is to meet the constitutional and statutory requirement that assessments are done every fifth year following RSA 75:8-a. It is anticipated that a revaluation will take place in 2015.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 23 Passed Yes 734 No 281

Unexpended Conservation Commission Funds:

Article 24. To see if the Town will vote to authorize the Conservation Commission to retain the unexpended portion of its 2012 annual appropriations, said funds to be placed in the Conservation Fund. The unexpended portion of the 2012 annual appropriations is \$1,998 (One Thousand Nine Hundred Ninety-Eight Dollars).

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 24 Passed Yes 823 No 213

Unexpended Supplement Local Assistance (Welfare) Expendable Trust Fund:

Article 25. To see if the Town of Littleton will vote to raise and appropriate \$7,348 (Seven Thousand Three Hundred Forty-Eight Dollars) to be placed in the Local Assistance (Welfare) Expendable Trust Fund with said funds to come from undesignated unreserved fund balance. These funds represent the unexpended portion of the 2012 annual appropriations.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 25 Passed Yes 745 No 293

Lease of Town Property to Mount Eustis Ski Hill Group:

Article 26. To see if the Town will vote to authorize the Board of Selectmen to enter into a two or three year lease with the Mount Eustis Ski Hill Group for up to thirty-three (33) acres of Town owned property known as the Mount Eustis Property as shown on Tax Map 92-33-0 under the terms negotiated and agreed upon by the Mount Eustis Ski Hill Group and the Town of Littleton in consultation with the Parks & Recreation Commissioners, and in accordance with the Town zoning and planning regulations and after at least two public hearings.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 0-0

Article 26 Passed Yes 934 No 111

Tax Impact on Warrant:

Article 27. To see if the Town will vote in accordance with RSA 32:5 V-b, to require that the annual budget and all special warrant articles having a tax impact, as determined by the governing body (Board of Selectmen), shall contain a notation on the ballot stating the estimated tax impact of the article. The determination of the estimated tax impact shall be subject to approval by the governing body.

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 7-0

Article 27 Passed **Yes 899** **No 129**

Discontinuance of Capital Reserve Funds/Trust Funds

Article 28. To see if the Town will vote to discontinue the following Capital Reserve Funds/Trust Funds with said funds with accumulated interest to date of withdrawal, to be transferred to the Town's general fund.

Town Building & Opera House Trust Fund established in 2007 with a balance of (\$0) zero.

Opera House Care Trust Fund established in 1991 for care of the Opera House with a balance after the petitioned Warrant Article 29 withdrawal if approved (\$0) zero.

Opera House Capital Reserve Fund established in 2000 with a balance after the petitioned Warrant Article 29 withdrawal if approved (\$0) zero.

Vehicle Replacement Capital Reserve Fund established in 1995 with a balance of \$495.27 (Four Hundred Ninety-Five Dollars and Twenty Seven Cents)...

Highway Equipment Capital Reserve Fund established in 2000 with a balance of \$69.37 (Sixty-Nine Dollars and Thirty-Seven Cents)

Recommended by Selectmen: 3-0

Recommended by Budget Committee: 0-0

Article 28 Passed **Yes 835** **No 196**

Petitioned Article(s)

Opera House – Electric Wiring, Curtains, Etc.

Article 29. To see if the Town will vote to raise and appropriate the sum of \$23,500 (Twenty-Three Thousand Five Hundred Dollars) for the purpose of repairs and rewiring electrical, lighting and audio systems in the Opera House, purchase new curtains, chairs, tables, piano, and other needed equipment with \$15,199 (Fifteen Thousand One Hundred Ninety- Nine Dollars) to be withdrawn from the Opera House Special Revenue Fund, \$726 (Seven Hundred Twenty-Six Dollars) to come from the Dedicated Donation received in 2012, \$1,729 (One Thousand Seven Hundred Twenty-Nine Dollars) to come from the Opera House Capital Reserve Fund established in 2000, and \$5,846 (Five Thousand Eight Hundred Forty-Six Dollars) to come from the Opera House Trust Fund established in 1991 for the Care of the Opera House. The intention for this is to improve the ability to rent the Opera House.

By Petition

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 29 Passed **Yes 645** **No 397**

Glenwood Cemetery Association:

Article 30. To see if the Town will vote to raise and appropriate the sum of \$15,000 (Fifteen Thousand Dollars) for the repairs of a section of the cemetery wall facing West Main Street.

By Petition

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 30 Passed **Yes 698** **No 337**

Chamber of Commerce Operating Funds:

Article 31. To see if the Town will vote to raise and appropriate the sum of \$15,000 (Fifteen Thousand Dollars) to support the Littleton Area Chamber of Commerce.

By Petition

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 31 Passed **Yes 563** **No 467**

Parks & Recreation Improvements

Article 32. To see if the Town will vote to raise and appropriate \$30,000 (Thirty Thousand Dollars) to make the following repairs and or improvements to be compliant with federal regulations regarding handicap access to the pool facility.

Building entrance including ramps and doors.

Dedicated parking & signage.

Bathroom and changing room modification.

Excavation and modification to install sloped concrete ramp into pool. This also can be used as a juniors wading area.

Completion of the second half of retaining wall and steps.

This article is supported by the Littleton Parks & Recreation Board of Commissioners.

By Petition

Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 32 Passed **Yes 682** **No 351**

Parks & Recreation Equipment and Maintenance Capital Reserve Fund:

Article 33. To see if the Town will vote to create a Capital Reserve Fund to be known as the Parks & Recreation Equipment and Maintenance Capital Reserve Fund, not to exceed \$30,000 (Thirty Thousand Dollars) and further to raise and appropriate the sum of \$5,000 (Five Thousand Dollars) to come from taxation. And to further appoint the Littleton Parks and Recreation Commissioners as agents to expend from this fund as needed.

By Petition

Recommended by Selectmen: 2-1

Not Recommended by Budget Committee: 6-0

Article 33 Passed **Yes 536** **No 496**

Tennis and Basketball Court Resurfacing and Striping:

Article 34. To see if the Town will vote to raise and appropriate the sum of \$5,000 (Five Thousand Dollars) for the purpose of resurfacing and restriping the tennis and basketball courts at the Littleton Apthorp Common Recreational Park.

By Petition

Not Recommended by Selectmen: 2-1

Not Recommended by Budget Committee: 6-0

Article 34 Passed **Yes 555** **No 477**

Parks & Recreation Upgrades to Remich Park Walking Paths:

Article 35. To see if the Town will vote to raise and appropriate the sum of \$9,000 (Nine Thousand Dollars) for upgrading and repairing the walking path around Remich Park, and to authorize the funds to come from taxation.

By Petition

Not Recommended by Selectmen: 2-1

Not Recommended by Budget Committee: 6-0

Article 35 Failed **Yes 411** **No 620**

Littleton Community Center Capital Improvement Fund:

Article 36. To see if the Town of Littleton will vote to raise and appropriate the sum of \$10,000 (Ten Thousand Dollars) to donate to the Littleton Community Center Capital Reserve Improvement Fund to replace and upgrade the heating system in the Annex.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 36 Passed **Yes 525** **No 506**

Social Service Articles

Grafton County Senior Citizens Council, Inc.

Article 37. To see if the Town will vote to raise and appropriate the sum of \$30,000 (Thirty Thousand Dollars) to support the Grafton County Senior Citizens Council, Inc. for services provided by the Littleton Area Senior Center, the adult in-home care program and ServiceLink for Littleton residents, and the cost of providing these services was \$357,855.58.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 37 Passed Yes 674 No 365

Tri-County Community Action Program:

Article 38. To see if the Town will vote to raise and appropriate the sum of \$10,900 (Ten Thousand Nine Hundred Dollars) to support Community Contact Office providing Fuel Assistance, Weatherization, emergency food, security loans and other services to the residents of Littleton. From July 2010 through June 2011, Littleton residents have received over \$400,000 in services from our office. These funds help with the overhead cost that programs we provide do not cover.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 38 Passed Yes 556 No 478

Ammonoosuc Community Health Services, Inc.:

Article 39. To see if the Town will vote to raise and appropriate the sum of \$14,350 (Fourteen Thousand Three Hundred Fifty Dollars) for Ammonoosuc Community Health Services, a non-profit community health center offering a network of affordable primary health services.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 39 Passed Yes 556 No 475

North Country Transit:

Article 40. To see if the Town of Littleton will vote to raise and appropriate the sum of \$4,000 (Four Thousand Dollars) to support the North Country Transit, Lancaster-Whitefield-Littleton Tri-Town Public Transit Route.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 40 Passed Yes 583 No 450

Boys & Girls Club of the North Country:

Article 41. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 (Ten Thousand Dollars) to support the Boys & Girls Club of the North Country in order to provide a healthy, safe, and productive after school environment for children from Littleton and other area towns.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 41 Passed Yes 560 No 466

North Country Home Health & Hospice:

Article 42. To see if the Town will vote to raise and appropriate the sum of \$19,725.00 (Nineteen Thousand Seven Hundred Twenty-Five Dollars) for the support of the home health care, supportive care, medical hospice and community health programs and services of the North Country Home Health & Hospice Agency, Inc. in the fiscal year 2013 for the residents of Littleton, NH.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 42 Passed Yes 682 No 353

Northern Human Services

Article 43. To see if the Town will vote to raise and appropriate the sum of \$9,696 (Nine Thousand, Six Hundred Ninety-Six Dollars) as the town's contribution to the White Mountain Mental Health and Common Ground, programs of Northern Human Services, serving the mental health and developmental service needs of Littleton residents.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 43 Failed **Yes 506** **No 523**

Burch House Support Center:

Article 44. To see if the Town will vote to raise and appropriate the sum of \$3,080.00 (Three Thousand Eighty Dollars) for the support center at Burch House, Northern Grafton County's domestic and sexual violence crisis center.

By Petition

Not Recommended by Selectmen: 3-0

Not Recommended by Budget Committee: 6-0

Article 44 Failed **Yes 514** **No 516**

A TRUE COPY ATTEST:

Judith F. White
LITTLETON TOWN CLERK

Office of the Tax Collector

The Tax Collector's Office is responsible for collecting revenue from property taxes, sewer user fees, yield taxes, current use taxes, and excavation tax. If these taxes and fees go unpaid then we are responsible for the Tax Lien and the Deeding process. The office also responds to the inquiries from banks, mortgage companies, attorneys, and real estate agents. The Tax Collector's office works closely with the Assessors and the Planning/Zoning office as well.

The Town of Littleton accepts monthly payments for property taxes and sewer user fees. Please contact me if you would like to set up payment arrangements, we can also set them up to pay on previous years taxes. In 1994, the Town voted to accept pre-payments on taxes; if you wish to pay early we would be glad to assist you. Pursuant to RSA 76:13 interest will be assessed on all taxes late after 30 days. For your convenience there is a drop box for the Town of Littleton Tax Collector outside on the front of the building, it is clearly marked. The drop box is checked every morning at 8:30.

This past August of 2013, I have completed the NH Certified Tax Collectors program. I am now a NH Certified Tax Collector.

If anyone has any questions please contact me at ahatfield@townoflittleton.org or (603) 444-3996 ext. 12

Respectfully,

Amy Hatfield
Littleton Tax Collector

TAX COLLECTOR'S REPORT
For the Municipality of Littleton, NH Year Ending 2013

DEBITS

UNCOLLECTED TAXES BEG. OF YEAR*		Levy for Year of this Report	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
			2012	2011	2010-?
Property Taxes	#3110		\$765,462.10		
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185		\$195.50		
Excavation Tax @ \$.02/yd	#3187				
Utility Charges	#3189		\$77,869.64		210.86
Property Tax Credit Balance**		(\$4,239.00)			
Other Tax or Charges Credit Balance**		(\$20.00)			
TAXES COMMITTED THIS YEAR			For DRA Use Only		
Property Taxes	#3110	\$16,325,855.00			
Pilot	#3180	43576.99			
Land Use Change	#3120	1600			
Yield Taxes	#3185	\$5,965.94			
Excavation Tax @ \$.02/yd	#3187				
Utility Charges	#3189	\$778,222.86			
Other		4			
OVERPAYMENT REFUNDS					
Property Taxes	#3110	\$15,533.73			
Land Use Change	#3120				
Yield Taxes	#3185				
Excavation Tax @ \$.02/yd	#3187				
Utility Charges	#3189	\$151.20	541.39		
Interest		\$7,695.98	35535.16		70.28
Interest - Late Tax	#3190		\$2,260.52		
Costs Before Lien	#3190				
TOTAL DEBITS		\$17,174,346.70	\$881,864.31	0	\$281.14

*This amount should be the same as the last year's ending balance. If not, please explain.

**Enter as a negative. This is the amount of this year's amounts pre-paid last year as authorized by RSA 80:52-a.

**The amount is already included in the warrant & therefore in line #3110 as postive amount for this year's levy.

TAX COLLECTOR'S REPORT

For the Municipality of Littleton NH Year Ending 2013

CREDITS

REMITTED TO TREASURER	Levy for Year of This Report	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2012	2011	2010-?
Property Taxes	\$ 15,641,387.64	\$ 761,135.10		\$ 210.86
Pilot	\$ 43,576.99			
Land Use Change	\$ 1,600.00			
Yield Taxes	\$ 4,016.18	\$ 195.50		
Interest (include lien conversion)	\$ 7,695.98	\$ 35,535.16		\$ 70.28
Cost Fees Lien		\$ 2,260.52		
Excavation Tax @ \$.02/yd				
Utility Charges	\$ 702,763.71	\$ 77,869.64		
Conversion to Lien (principal only)				
DISCOUNTS ALLOWED				
ABATEMENTS MADE				
Property Taxes	\$ 2,658.00	\$ 4,327.00		
Resident Taxes				
Land Use Change				
Yield Taxes				
Excavation Tax @ \$.02/yd				
Utility Charges	\$ 672.85	\$ 541.39		
Other	\$ 4.00			
CURRENT LEVY DEEDED				
UNCOLLECTED TAXES - END OF YEAR #1 080				
Property Taxes	\$ 697,109.48			
Resident Taxes				
Land Use Change				
Yield Taxes	\$ 1,949.76			
Utility Charges	\$ 74,937.50			
Property Tax Credit Balance**				
Other Tax or Charges Credit Balance**	\$ (4,025.39)			
TOTAL CREDITS	\$ 17,174,346.70	\$ 881,864.31	0	\$ 281.14

**Enter as a negative. This is the amount of taxes pre-paid for next year as authorized by RSA 80:52-a
(Be sure to include a positive amount in the appropriate taxes or charges actually remitted to the treasurer).

TAX COLLECTOR'S REPORT

For the Municipality of Littleton, NH Year Ending 2013

DEBITS

	Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
	2013	2012	2011	2010- 1999
Unredeemed Liens Balance - Beg. Of Year		\$ 208,773.14	\$ 133,941.79	\$ 105,911.72
Unredeemed Cost Fees - Beg. Of Year		\$ 2,107.00	\$ 1,401.16	\$ 1,189.84
Liens Executed During Fiscal Year	\$ 232,540.31			
Interest & Costs	\$ 5,524.39	\$ 21,371.95	\$ 29,417.31	\$ 11,004.83
(After Lien Execution)	\$ 8,044.50	\$ 18.50	\$ 2,962.50	\$ 107.25
TOTAL DEBITS	\$ 246,109.20	\$ 232,270.59	\$ 167,722.76	\$ 118,213.64

CREDITS

REMITTED TO TREASURER		Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2013	2012	2011	2010-1999
Redemptions		\$ 95,639.87	\$ 96,616.54	\$ 77,714.93	\$ 27,435.66
Interest & Costs Collected	#3190	\$ 5,506.41	\$ 21,242.83	\$ 29,262.84	\$ 10,952.83
(After Lien Execution)		\$ 6,287.16	\$ 1,182.28	\$ 3,158.88	\$ 238.50
Abatements of Unredeemed Liens			\$ 587.28		
Liens Deeded to Municipality		\$ 3,436.61	\$ 3,547.53	\$ 4,065.96	\$ 15,040.51
Unredeemed Cost Fees- End of Year		\$ 1,727.34	\$ 879.22	\$ 970.28	\$ 644.84
Unredeemed Liens	#1110	\$ 133,493.83	\$ 108,085.79	\$ 52,395.40	\$ 63,849.30
Balance - End of Year		\$ 17.98	\$ 129.12	\$ 154.47	\$ 52.00
TOTAL CREDITS		\$ 246,109.20	\$ 232,270.59	\$ 167,722.76	\$ 118,213.64

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ? YES

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

TAX COLLECTOR'S SIGNATURE _____ DATE _____

TAX EXEMPTIONS AND CREDITS
ELDERLY EXEMPTION
OFF ASSESSED VALUATION

<u>AMOUNT</u>	<u>REQUIRED AGE</u>	<u>INCOME LIMITATION</u>	<u>ASSET LIMITATION</u>
\$35,000	65 TO 74	Not in excess of:	Not in excess of
\$52,500	75 TO 79	\$30,000 if single;	\$75,000, excluding
\$70,000	80 AND UP	\$40,000 if married.	The value of the residence and up to two acres of land.

TAX LIEN FOR THE ELDERLY AND DISABLED

Amount	The assessing officials may annually grant a tax lien for all or part of the taxes due, plus annual interest at 5%. Total tax liens on a single property shall not be more than 85% of its assessed value. If the property is subject to mortgage, the owner must obtain the mortgage holder's approval of the tax lien.
Who may Apply:	Any resident property owner may apply for the lien if he/she: A: Is either 65 years of age or eligible under the Federal Social Security Act for the totally and permanently disabled; Have owned the homestead for at least 5 years; and Are living in the homestead. Applications are due by April 15 th

TYPES OF TAX CREDITS/EXEMPTIONS
Off Land Valuation

Blind Exemption	\$15,000	Every inhabitant owning residential real estate, and is legally blind, as determined by the administrator of blind services of the vocational rehabilitation division of the education department.
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VETERANS

Standard	\$500	Every resident who served in the armed forces in any of the qualifying wars or armed conflicts, as listed in RSA 72:28, and was honorably discharged; or the spouse/ surviving spouse of such resident.
Surviving Spouse	\$700	The surviving spouse of any person who was killed or died while on active duty in the armed forces, as listed in RSA 72:28, as long as the person does not remarry.
Service-Connected Disability	\$700	Any person who has been honorably discharged and Received a Form DD214, and who has a total and Permanent service-connected disability, or is a double Amputee or paraplegic because of the service-Connected injury, or the surviving spouse of such a Person if such surviving spouse has not remarried.

**REPORT OF
TREASURER**

January 2013—- December 2013

Beginning Balance	4,968,379
Deposits & Other Transfers	27,596,640
Withdrawals & Other Transfers	31,911,654
Interest Income & Bank Fees	669
Ending Balance	<u>654,034</u>
Beginning Balance NHPDIP and Laconia	10,705
Deposits & Other Transfers	12,000,000
Withdrawals & Other Transfers	7,000,000
Interest Income & Bank Fees	(88)
Ending Balance	<u>5,010,616</u>
Beginning Balance Connection/Replacement	129,831
Deposits & Other Transfers	70,056
Withdrawals & Other Transfers	5,800
Interest Income & Bank Fees	(714)
Ending Balance	<u>193,374</u>

Description	2013	Unaudited	Over
	Budget	2013	(Under)
		Revenues	Budget
<u>Taxes</u>			
<i>Property Taxes</i>	5,298,695	5,446,683	147,988
<i>Land Use Change Tax</i>	100	1,600	1,500
Yield Taxes	5,000	5,965	965
Payments in Lieu of Taxes	41,000	43,577	2,577
Excavation Activity Taxes	100	-	(100)
Int/Penalties on Taxes	125,000	116,043	(8,957)
<u>License & Permit Fees</u>			
Business Licenses	-	-	-
Motor Vehicle Registration Fees	920,000	970,802	50,802
Planning Board - Building Permits	3,500	3,439	(61)
Other Licenses, Permits & Fees	16,450	17,290	840
<u>From the State</u>			
Highway Block Grant	150,972	150,571	(401)
Rooms & Meals Tax	265,269	265,269	-
Cable Franchise Fee	50,000	50,085	85
SRF Landfill grant	25,302	25,302	-
<u>Other Governmental Revenue</u>			
Income from Departments	11,300	11,647	347
Federal Grants	-	-	-
State Grants	-	-	-
Rental of Town Property	10,500	11,450	950
Sale of Town Owned Property	15,000	4,031	(10,969)

Description	2013 Budget	Unaudited 2013 Revenues	Over (Under) Budget
<u>Miscellaneous Revenues</u>			
Interest on Deposits	500	410	(90)
Insurance Dividends/Reimbursements	25,000	24,663	(337)
Other	500	1,091	591
Transfer fr Capital Reserve/Trustfunds	46,733	46,911	178
Transfer from other funds	55,125	55,126	1
Reserve for Abatement			-
Use of Surplus to reduce tax rate	300,000	300,000	-
Use of Fund Balance	136,586	136,586	-
<u>Subtotal Operating Revenues</u>	7,502,632	7,688,540	185,908
<u>Outside Board Funds</u>			
Parks & Recreation	93,800	95,417	1,617
Transfer Station	304,051	287,450	(16,601)
Opera House	-	251	251
Drug Forfeiture Fund	-	2,537	2,537
Capital Project Fund	-	179,796	179,796
Special Detail	10,296	70,938	60,642
Grant Fund	-	65,471	65,471
<u>Subtotal Board Funds</u>	408,147	701,860	293,713
<u>Enterprise Funds</u>			
Sewer	699,358	821,858	122,500
Parking Meters	56,441	62,493	6,052
<u>Subtotal Enterprise Funds</u>	755,799	884,351	128,552
Total	8,666,578	9,274,751	608,173

<i>Description</i>	<i>2013 Budget</i>	<i>Unaudited 2013 Expenditures</i>	<i>Over (Under) Budget</i>
<u>General Government</u>			
Executive	259,987	254,002	(5,985)
Town Clerk	154,536	151,549	(2,987)
Tax Collector	77,422	72,380	(5,042)
Financial Administration	152,860	155,245	2,385
Real Property Appraisal	84,769	82,794	(1,975)
Legal Expense	122,974	40,040	(82,934)
Personnel Administration	59,287	60,406	1,119
Planning & Zoning	85,831	68,452	(17,379)
General Government Buildings	96,159	126,733	30,574
Cemeteries	75,000	75,682	682
Insurance	50,404	40,179	(10,225)
Advertising & Regional Assoc.	19,025	18,660	(365)
Other General Government	39,388	39,388	0
<u>Public Safety</u>			
Police	1,254,884	1,269,381	14,497
Dispatch	159,553	165,659	6,106
Ambulance	98,240	92,782	(5,458)
Fire	2,443,528	2,404,845	(38,683)
<u>Highways and Streets</u>			
Public Works Administration	74,901	60,741	(14,160)
Highway Department	931,560	899,475	(32,085)
Bridge Repair	2,000	245	(1,755)
Electricity - Street Lighting	61,500	60,032	(1,468)
<u>Health & Welfare</u>			
Animal Control	3,150	200	(2,950)
Welfare	75,345	71,912	(3,433)
<u>Culture & Conservation Recreation</u>			
Patriotic Purposes	1,200	871	(329)
Conservation Commission	4,170	2,240	(1,930)
<u>Subtotal Operating Expenses</u>	6,387,673	6,213,893	(173,780)

Debt Service

Princ. - Long Term Bonds & Notes	932,849	932,808	(41)
Interest - Long Term Bonds & Notes	260,268	214,925	(45,343)
Interest - Tax Anticipation Notes	1,000	426	(574)
Debt Issuance Cost	0	0	0
<u>Subtotal Debt Service</u>	1,194,117	1,148,159	(45,958)

Outside Board Funds

Library Fund	253,605	253,605	0
Parks & Recreation Fund	314,358	315,472	1,114
Transfer Station	360,652	343,956	(16,696)
Opera House	2,940	3,190	250
Drug Forfeiture Fund	0	315	315
Special Detail Fund	10,296	58,567	48,271
Capital Project Fund	0	179,786	179,786
Grant Fund	0	65,471	65,471
<u>Subtotal Board Funds</u>	941,851	1,220,362	278,511

Enterprise Funds

Sewer Users Fund	699,358	633,964	(65,394)
Parking Meter Fund	58,619	45,758	(12,861)
<u>Subtotal Enterprise Funds</u>	757,977	679,722	(78,255)

Town of Littleton Report of Fixed Assets for Town Report 1/1/2013 to 12/31/2013

Cemetery -- Cemetery Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Cemetery	Broomstick Hill Rd - Cemetery	1/1/1815	0	1,081.20	0.00	1,081.20	Land
Cemetery	Meadow Street	1/1/1857	0	18,974.00	0.00	18,974.00	Land
Cemetery	Monroe Road Cemetery	1/1/1889	0	14,549.40	0.00	14,549.40	Land
Cemetery	North Littleton Rd - Cemetery	1/1/1951	0	2,473.40	0.00	2,473.40	Land
Cemetery	West Main Street - Glenwood Ce	1/1/1976	0	55,502.70	0.00	55,502.70	Land
Cemetery	Wheeler Hill Cemetery	1/1/2003	0	22,873.50	0.00	22,873.50	Land
Department Total				115,454.20	0.00	115,454.20	

Cul & Rec - Culture & Recreation Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Culture & Recreation	155 & 195 Pleasant Street	1/1/1902	0	60,192.00	0.00	60,192.00	Land
Culture & Recreation	155 & 195 Pleasant Street	7/1/1970	40	70,000.00	70,000.00	0.00	Land Impr
Culture & Recreation	155 & 195 Pleasant Street	7/1/1950	60	56,364.00	56,364.00	0.00	Bldg
Culture & Recreation	1996 John Deere Tractor	7/1/1996	10	16,200.00	16,200.00	0.00	Vehicle
Culture & Recreation	200 Pine Hill Road	1/1/2003	0	53,723.40	0.00	53,723.40	Land
Culture & Recreation	248 Washington Street	7/1/1950	20	4,581.50	4,581.50	0.00	Bldg
Culture & Recreation	248 Washington Street	7/1/1966	20	48,000.00	42,000.00	6,000.00	Land Impr
Culture & Recreation	248 Washington Street	1/1/1928	0	2,223.60	0.00	2,223.60	Land
Culture & Recreation	92 Main Street	1/1/1903	0	5,699.40	0.00	5,699.40	Land
Culture & Recreation	92 Main Street	7/1/1930	100	35,054.20	29,270.09	5,784.11	Bldg
Culture & Recreation	Appraisal of works of art adj	12/31/2012	0	317,000.00	0.00	317,000.00	Works Art
Culture & Recreation	Brickyard Road	1/1/1993	0	12,801.90	0.00	12,801.90	Land
Culture & Recreation	Brickyard Road Pump Station	7/1/2005	10	9,543.24	8,111.72	1,431.52	Equip
Culture & Recreation	Dell Dam Study	12/31/2013	0	19,900.00	0.00	19,900.00	CLP
Culture & Recreation	Fencing at Remick Park	7/1/2005	10	5,925.00	5,036.25	888.75	Equip
Culture & Recreation	Highland Avenue	1/1/1890	0	101,626.00	0.00	101,626.00	Land

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Culture & Recreation	Mt Eustis Road	1/1/1960	0	63,655.20	0.00	63,655.20	Land
Culture & Recreation	Mt Eustis Road	7/1/1960	50	4,702.70	4,702.70	0.00	Bldg
Culture & Recreation	New Boiler	7/1/2000	20	31,594.78	21,326.49	10,268.29	Bldg Impr
Culture & Recreation	Norton Field Improvements	7/1/2005	20	5,733.00	2,436.53	3,296.47	Land Impr
Culture & Recreation	Pine Hill Road	1/1/1901	0	382.00	0.00	382.00	Land
Culture & Recreation	Pine Hill Road	1/1/1901	0	991.20	0.00	991.20	Land
Culture & Recreation	Remitch Park Walking Path	7/1/2005	20	24,260.00	10,310.50	13,949.50	Infrat
Culture & Recreation	Richmond St - Eaton Parcel	1/1/1995	0	48,355.80	0.00	48,355.80	Land
Culture & Recreation	Riverwalk Pathway Phase II	12/31/2011	50	258,552.17	12,927.60	245,624.57	Land Impr
Culture & Recreation	Riverwalk Sculpture	8/1/2012	0	5,000.00	0.00	5,000.00	Works Art
Culture & Recreation	Roof Replacement	7/1/2003	20	37,440.00	18,578.22	18,861.78	Bldg Impr
Culture & Recreation	Tamarac Street	1/1/1990	0	28,322.00	0.00	28,322.00	Land
Department Total				1,327,833.09	301,845.60	1,025,987.49	

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
General Government	1511 & 1521 Mt Eustis Road	1/1/1993	0	14,920.20	0.00	14,920.20	Land
General Government	2 Union Street	7/1/1900	160	28,086.41	22,037.61	6,048.80	Bldg
General Government	2 Union Street	1/1/1894	0	2,644.80	0.00	2,644.80	Land
General Government	24 Washington Street	7/1/1938	75	288.00	288.00	0.00	Bldg
General Government	24 Washington Street	1/1/1938	0	1,449.00	0.00	1,449.00	Land
General Government	240 West Main Street	7/1/1957	55	13,926.20	13,926.20	0.00	Bldg
General Government	74 Industrial Park Road	1/1/1990	0	80,801.00	0.00	80,801.00	Land
General Government	77 Riverglen Lane	1/1/1997	0	64,414.94	0.00	64,414.94	Land
General Government	77 Riverglen Lane	7/1/1997	30	162,638.06	89,450.96	73,187.10	Bldg
General Government	Beecon Street	1/1/1964	0	950.40	0.00	950.40	Land
General Government	Brickyard Road	7/1/2006	10	102,919.50	77,189.63	25,729.87	Infrat
General Government	Brickyard Road	1/1/1978	0	9,401.60	0.00	9,401.60	Land
General Government	Burndy Road	7/1/2004	30	15,553.40	4,925.28	10,628.12	Infrat
General Government	Carleton Street	1/1/1887	0	1,140.30	0.00	1,140.30	Land
General Government	Church Street Improvements	6/1/2009	20	31,412.50	7,067.84	24,344.66	Infrat
General Government	Computer Stations	12/31/2011	10	33,057.02	8,264.25	24,792.77	Equip
General Government	Copier	7/1/2005	5	20,010.00	20,010.00	0.00	Equip
General Government	Copier Admin. Office	4/26/2010	7	17,880.00	8,940.02	8,939.98	Equip
General Government	Cottage Street	1/1/1949	0	10,640.00	0.00	10,640.00	Land
General Government	CPU System	12/31/2013	10	50,431.56	2,521.58	47,909.98	Equip
General Government	Dells Road Culvert	7/1/2004	25	9,056.56	3,441.47	5,615.09	Infrat

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
General Government	Dodge Road	1/1/1968	0	9,877.40	0.00	9,877.40	Land
General Government	Fairview Street	9/22/2007	20	11,650.60	3,766.45	7,884.15	Infrst
General Government	Girard Road	7/1/2006	10	13,408.65	10,056.53	3,352.12	Infrst
General Government	Highland Avenue	7/1/2005	10	58,695.78	49,991.43	8,704.35	Infrst
General Government	Manhole/Paving	1/1/1964	0	3,623.40	0.00	3,623.40	Land
General Government	Home Depot	1/1/2004	0	130,400.00	0.00	130,400.00	Easement
General Government	Easement	1/1/2004	0	130,400.00	0.00	130,400.00	Easement
General Government	Industrial Park Drive	1/1/1978	0	16,806.40	0.00	16,806.40	Land
General Government	Industrial Park Road	1/1/1967	0	8,307.00	0.00	8,307.00	Land
General Government	Industrial Park Road	1/1/1967	0	21,300.00	0.00	21,300.00	Land
General Government	Kally & Badger St	7/25/2007	20	59,533.46	19,348.36	40,185.10	Infrst
General Government	Kilburn Ledges -	1/1/1968	0	183,500.00	0.00	183,500.00	Easement
General Government	Staples	1/1/1968	0	183,500.00	0.00	183,500.00	Easement
General Government	Lafayette Avenue -	1/1/1966	0	2,992.90	0.00	2,992.90	Land
General Government	Hobo Island	1/1/1977	0	347.40	0.00	347.40	Land
General Government	Ledgeway Road	7/1/2005	10	11,347.45	9,645.38	1,702.07	Infrst
General Government	Liac & Oak Hill	7/1/2005	10	11,347.45	9,645.38	1,702.07	Infrst
General Government	Paving	1/1/1965	0	38,100.00	0.00	38,100.00	Easement
General Government	Littleton South	1/1/1965	0	38,100.00	0.00	38,100.00	Easement
General Government	Properties	1/1/1965	0	38,100.00	0.00	38,100.00	Easement
General Government	Maple Street	7/1/2005	10	11,234.20	9,549.07	1,685.13	Infrst
General Government	Sidewalk	7/1/2005	10	11,234.20	9,549.07	1,685.13	Infrst
General Government	Meadow Street	1/1/1966	0	12,854.70	0.00	12,854.70	Land
General Government	Meadow Street	1/1/1966	0	4,843.80	0.00	4,843.80	Land
General Government	Merrill Road	7/1/2006	10	11,282.48	8,469.38	2,813.10	Infrst
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1978	0	13,894.40	0.00	13,894.40	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mill Street	1/1/1981	0	19,396.50	0.00	19,396.50	Land
General Government	Mt Eustis Road	1/1/1981	0	12,969.60	0.00	12,969.60	Land
General Government	Opera House	12/31/2008	20	1,599,764.72	359,947.08	1,239,817.64	Bldg Impr
General Government	Improvements	12/31/2008	20	1,599,764.72	359,947.08	1,239,817.64	Bldg Impr
General Government	Opera House	7/1/2001	20	37,032.90	23,145.63	13,887.27	Bldg Impr
General Government	Roof/Renovations	7/1/2001	20	37,032.90	23,145.63	13,887.27	Bldg Impr
General Government	Pleasant Street	1/1/1957	0	4,546.60	0.00	4,546.60	Land
General Government	Railroad Street	1/1/1956	0	2,335.50	0.00	2,335.50	Land
General Government	Racington Street	1/1/1956	0	3,027.50	0.00	3,027.50	Land
General Government	Renovations/Acquisiti	7/1/1997	20	58,147.00	47,971.28	10,175.72	Bldg Impr
General Government	on	7/1/1997	20	58,147.00	47,971.28	10,175.72	Bldg Impr
General Government	Riverside Drive	1/1/1978	0	20,300.80	0.00	20,300.80	Land
General Government	Riverwck Easement -	1/1/2004	0	76,725.00	0.00	76,725.00	Easement
General Government	Renaissanc	1/1/2004	0	76,725.00	0.00	76,725.00	Easement

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
General Government	Riverwalk Easement - Criswell	1/1/2004	0	100.00	0.00	100.00	Easement
General Government	Riverwalk Easement - Murro	1/1/2004	0	37,950.00	0.00	37,950.00	Easement
General Government	Riverwalk Pedestrian Bridge	7/1/2004	50	1,049,056.81	199,320.83	849,735.98	Infrst
General Government	Riverwalk Sidewalk	7/1/2005	10	7,553.20	6,420.22	1,132.98	Infrst
General Government	Sampson Road	1/1/1985	0	13,982.40	0.00	13,982.40	Land
General Government	Skyline Court	1/1/1967	0	3,876.60	0.00	3,876.60	Land
General Government	Slate Lodge Road	7/1/2004	30	175,658.30	55,625.16	120,033.14	Infrst
General Government	Slate Lodge Road	1/1/1956	0	2,006.80	0.00	2,006.80	Land
General Government	Slate Lodge Road	7/1/2005	10	103,087.24	77,315.40	25,771.84	Infrst
General Government	South Street	1/1/1956	0	34.60	0.00	34.60	Land
General Government	South Street	1/1/1956	0	2,110.60	0.00	2,110.60	Land
General Government	St. Johnsbury Road	1/1/2003	0	21,114.00	0.00	21,114.00	Land
General Government	Tara Lane Paving	7/1/2005	10	8,573.76	8,137.73	1,436.03	Infrst
General Government	Union Street	1/1/1956	0	1,574.30	0.00	1,574.30	Land
General Government	Union Street	1/1/1956	0	4,549.90	0.00	4,549.90	Land
General Government	Union Street - Opera House	1/1/1974	0	10,833.00	0.00	10,833.00	Land
General Government	Union Street - Opera House	1/1/1974	0	4,113.40	0.00	4,113.40	Land
General Government	Vehicle Exhaust Systems	7/1/2/2007	20	45,900.00	14,917.50	30,982.50	Bldg Impr
General Government	Washington Street	7/1/2004	30	60,047.88	15,848.47	34,199.41	Infrst
General Government	West Elm Street Paving	7/1/2005	10	17,236.14	14,650.69	2,585.45	Infrst
General Government	West Main Street	1/1/1888	0	7,182.00	0.00	7,182.00	Land
General Government	Woodside Avenue Parking	7/1/2005	10	4,102.21	3,486.87	615.34	Infrst
Department Total				4,799,082.23	1,195,596.30	3,603,485.93	

Hwy -- Highway Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Highway	1990 Grader 830 Dresser	7/1/1989	20	90,000.00	90,000.00	0.00	Equip
Highway	1998 Intl 4900 - Trk 7	7/1/1987	12	53,742.00	53,742.00	0.00	Vehicle
Highway	2000 Cat Loader 938 G	7/1/2001	8	85,000.00	85,000.00	0.00	Equip
Highway	2000 Holder MTC 870	7/1/2001	7	59,260.00	59,260.00	0.00	Equip
Highway	2000 Intl 4900 - Trk 6	7/1/1999	12	56,641.98	56,641.98	0.00	Vehicle
Highway	2001 Dodge Ram Pickup - Trk 1	7/1/2000	7	29,475.00	29,475.00	0.00	Vehicle
Highway	2002 Intl 4900 - Trk 4	7/1/2001	12	80,876.00	80,876.00	0.00	Vehicle
Highway	2002 Sweeper, Elgin Whirlwind	7/1/2002	15	141,748.90	108,674.20	33,074.70	Vehicle

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Highway	2003 Ford F-550 - Trk 2	7/1/2003	7	47,730.00	47,730.00	0.00	Vehicle
Highway	2003 Sewer Jet	7/1/2003	15	39,875.00	27,912.47	11,962.53	Equip
Highway	2005 Int'l 7400 - Trk 5	7/1/2004	7	116,298.00	116,298.00	0.00	Vehicle
Highway	2008 F 350	6/30/2008	7	29,473.00	23,157.37	6,315.63	Vehicle
Highway	2008 F550	6/30/2008	7	32,916.00	25,862.60	7,053.40	Vehicle
Highway	2008 F550 1 Ton	8/18/2008	7	29,647.00	23,294.10	6,352.90	Vehicle
Highway	2008 F550 Pickup	8/31/2007	7	63,791.78	59,235.22	4,556.56	Vehicle
Highway	2008 Int'l 7400 C&C	7/18/2007	7	127,533.56	118,424.02	9,109.54	Vehicle
Highway	2009 Backhoe-Loader 420E1T	10/29/2009	8	138,100.00	77,681.25	60,418.75	Equip
Highway	2012 F55 truck & sander	12/3/2012	7	64,106.00	13,737.00	50,369.00	Vehicle
Highway	2012 JD Sidewalk tractor	5/8/2012	8	28,083.00	5,265.57	22,817.43	Vehicle
Highway	240 West Main Street	1/1/1957	0	18,347.50	0.00	18,347.50	Land
Highway	Bishop Street	8/9/2007	20	11,199.00	3,639.68	7,559.32	Infrst
Highway	Brickyard Road	8/23/2007	20	89,663.33	29,140.61	60,522.72	Infrst
Highway	Broomsbck Rd	8/19/2007	20	48,607.27	15,797.34	32,809.93	Infrst
Highway	Chiswick Ave Sidewalk	8/7/2008	20	28,970.00	7,968.75	21,001.25	Infrst
Highway	Cottage Street paving	12/3/2012	20	77,734.59	5,830.10	71,904.49	Infrst
Highway	Cross Street	7/23/2009	20	17,020.00	3,829.50	13,190.50	Infrst
Highway	Dells Dam	11/20/2012	0	4,272.50	0.00	4,272.50	CIP
Highway	Dells Rd Culvert	6/18/2012	0	715.00	0.00	715.00	CIP
Highway	Dodge Rd-Gravel Rd	10/16/2008	20	9,788.20	2,691.76	7,096.44	Infrst
Highway	Edencroft St-Sidewalk	9/10/2008	20	25,366.98	6,975.93	18,391.05	Infrst
Highway	Elm St Sidewalk	9/18/2008	20	37,155.00	10,217.63	26,937.37	Infrst
Highway	Grove	12/31/2011	20	826,287.12	103,285.90	723,001.22	Land Impr
Highway	Impro	10/3/2007	20	9,097.00	2,956.53	6,140.47	Infrst
Highway	Guardrail Dells Rd/Cottage St	10/8/2012	20	29,929.53	2,244.72	27,684.81	Infrst
Highway	High & Maple Street	8/7/2008	20	104,939.00	28,858.23	76,080.77	Infrst
Highway	High St Sidewalk	12/31/2010	20	78,221.00	13,688.68	64,532.32	Infrst
Highway	Highland Ave Culver/Bridge	7/1/2001	20	45,519.28	28,448.50	17,069.78	Blgd Impr
Highway	Highway Addition	12/31/2013	20	21,950.00	548.75	21,401.25	Land Impr
Highway	Hubbard Rd to Gannon Rd	8/18/2008	20	22,700.25	6,242.56	16,457.69	Infrst
Highway	Kilburn St -Sidewalk	6/26/2008	20	16,251.20	4,469.08	11,782.12	Infrst
Highway	Lafayette St Sidewalk/Rd						

Dept Name	Description	Purch Date	Life	Purch Price	Acc Dep'r	Book Value	Type Code
Highway	Liberty International 7400	7/1/2006	7	131,493.00	131,493.00	0.00	Vehicle
Highway	Main Street Improvement	12/31/2013	20	15,005.89	375.15	14,630.74	Infrest
Highway	Main Street Sewer/sidewalk/road	12/31/2011	25	3,008,927.12	300,892.70	2,708,034.42	Land Impr
Highway	Mann's Hill Sidewalk	1/1/2009	20	222,178.93	49,990.28	172,188.65	Land Impr
Highway	Mann's Hill Rd	8/23/2007	20	99,338.02	32,284.85	67,053.17	Infrest
Highway	McBean Circle	9/10/2008	20	8,560.80	2,354.22	6,206.58	Infrest
Highway	Merrill St Sidewalk	9/18/2008	20	27,151.00	7,465.53	19,684.47	Infrest
Highway	Oak Hill Ave	9/2/2010	20	48,601.50	8,505.28	40,096.22	Land Impr
Highway	Oak Hill RD sidewalk/rd	6/26/2008	20	83,724.39	17,524.21	46,200.18	Infrest
Highway	Old Waterford Road	1/1/2008	20	100,503.00	27,638.33	72,864.67	Infrest
Highway	Oregon Rd	11/12/2008	20	30,666.70	8,433.37	22,233.33	Infrest
Highway	Palmer Brook Culvert	12/31/2013	20	130,947.01	3,273.68	127,673.33	Land Impr
Highway	Partridge Lake Rd	10/16/2008	20	19,666.20	5,408.21	14,257.99	Infrest
Highway	Pleasant St Sidewalk	11/14/2007	20	47,635.00	15,481.38	32,153.62	Infrest
Highway	Pleasant Street Improvement	12/31/2010	20	31,450.00	5,503.75	25,946.25	Land Impr
Highway	Pleasant Street Improvements	12/31/2013	20	10,393.50	259.84	10,133.66	Land Impr
Highway	Redington St Sidewalk	7/10/2008	20	71,549.00	19,675.98	51,873.02	Infrest
Highway	Redington Street Bridge	12/31/2012	20	2,350,609.76	176,295.74	2,174,314.02	Infrest
Highway	Reidy Way Improvements	12/31/2013	20	14,715.00	367.88	14,347.12	Land Impr
Highway	Saranac St drainage/paving	12/30/2010	20	16,426.83	2,874.69	13,552.14	Land Impr
Highway	Saranac St Paving	1/1/2011	10	6,380.03	1,595.00	4,785.03	Land Impr
Highway	School Street	6/25/2009	20	71,464.00	16,079.40	55,384.60	Infrest
Highway	Skinny Ridge Road Improvements	12/31/2013	20	175,649.25	4,391.23	171,258.02	Land Impr
Highway	South Street Sidewalk	12/31/2013	20	184,291.79	3,857.30	150,434.49	Land Impr
Highway	Stateledge Road Improvements	12/31/2013	20	12,439.96	311.00	12,128.96	Land Impr
Highway	Whitcomb Woods Sidewalk	7/10/2008	20	31,677.75	8,711.40	22,966.35	Infrest
Highway	Williams Lane Gravel RD	10/16/2008	20	4,714.50	1,256.52	3,417.98	Infrest
Highway	Willow St Sidewalk/Road	6/26/2008	20	60,854.01	22,234.85	58,619.16	Infrest
Highway	Wintler Street - Sidewalk	9/10/2008	20	7,380.00	2,029.50	5,350.50	Infrest

Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Wood Pellet Boiler Garage/Fire	12/31/2013	20	131,935.31	3,298.39	128,638.92	Bldg Impr
al	9,964,360.22	2,259,003.69	7,705,356.53			
creation						
Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Bleachers - Remich Park	7/1/2006	10	10,500.00	7,875.00	2,625.00	Equip
JD1545 Front Mount Mower	3/28/2007	7	29,912.00	27,775.41	2,136.59	Vehicle
Parks Playground Equip	12/31/2013	10	7,000.00	350.00	6,650.00	Equip
Parks Truck	5/27/2010	7	23,701.00	11,850.51	11,850.49	Vehicle
Pool Improvements	12/31/2013	20	21,840.91	546.03	21,294.88	Land Impr
al	92,953.91	48,396.95	44,556.96			

Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
06 Ford Expedition	8/5/2009	7	25,195.00	18,196.81	8,998.19	Vehicle
1979 American LaFrance Ladder	7/1/1992	12	119,048.00	119,048.00	0.00	Vehicle
1995 Int 4700 Armored Van	7/1/2004	5	38,500.00	38,500.00	0.00	Vehicle
1995 KME Custom Pumper	7/1/1995	15	168,750.00	168,750.00	0.00	Vehicle
1997 Custom Pumper KOVA	7/1/1997	15	192,700.00	192,700.00	0.00	Vehicle
1997 Eng 6 rebuild	12/31/2013	0	90,000.00	0.00	90,000.00	CIP
2 Union Street	7/1/1900	150	21,187.98	16,624.88	4,563.11	Bldg
2000 Crown Victoria	7/1/2001	5	19,955.00	19,955.00	0.00	Vehicle
2000 Thermal Image Camera	7/1/2000	10	17,500.00	17,500.00	0.00	Equip
2003 American LaFrance Ladder	7/1/2004	15	544,000.00	344,533.37	199,466.63	Vehicle
2005 Crown Victoria	7/1/2005	5	21,488.00	21,488.00	0.00	Vehicle
2006 Ford Crown Victoria	7/1/2006	5	21,755.00	21,755.00	0.00	Vehicle
2008 Thermal Image Camera	7/1/2008	10	18,000.00	13,500.00	4,500.00	Equip
2007 Dodge Charger	8/17/2007	5	25,717.91	25,717.91	0.00	Vehicle
2008 Dodge Charger	5/14/2008	5	22,244.00	22,244.00	0.00	Vehicle
2012 Ford Explorer	7/3/2012	7	28,324.00	5,640.86	20,683.14	Equip
2014 Cruiser	12/31/2013	7	38,895.38	2,848.67	37,046.71	Vehicle
230 West Main Street	1/1/1985	0	22,020.60	0.00	22,020.60	Land

Report Date 1/25/2014

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Public Safety	230 West Main Street	7/1/1990	30	436,325.40	341,788.23	94,537.17	Bldg
Public Safety	Defibrillator	6/14/2007	10	11,683.14	7,594.02	4,089.12	Equip
Public Safety	Fire Dept. Generator	9/27/2012	5	42,018.92	12,805.67	29,413.25	Equip
Public Safety	Guardian Generator	7/1/2001	20	9,330.16	5,831.38	3,498.78	Bldg Impr
Public Safety	Honda 6000 watt generator	7/1/2005	10	6,388.00	5,429.80	958.20	Equip
Public Safety	Motorola Quantar 25 Watt Base	7/1/2003	5	12,356.45	12,356.45	0.00	Equip
Public Safety	Opera House Roof/Renovations	7/1/2001	20	27,937.10	17,460.75	10,476.35	Bldg Impr
Public Safety	Parking Meters on Main Street	12/31/2009	10	70,012.17	31,505.49	38,506.68	Equip
Public Safety	Police Facility	12/31/2009	30	1,206,960.00	181,044.00	1,025,916.00	Bldg
Public Safety	Radar Trailer	7/1/2005	7	7,995.00	7,995.00	0.00	Equip
Public Safety	Radios for Hwy. Fire and Parks	8/21/2012	4	56,265.19	21,099.45	35,165.74	Equip
Public Safety	Roof Repair	7/1/2004	20	27,500.00	13,062.50	14,437.50	Bldg Impr
Public Safety	Thermal Imaging Camera	12/31/2013	10	10,820.00	541.00	10,279.00	Equip
Public Safety	Upgrade Command Vehicle Inter	7/1/2005	5	10,900.00	10,900.00	0.00	Vehicle
Department Total				3,370,772.41	1,715,217.24	1,654,555.17	

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Transfer Station	1213 MT Euclid Road	7/1/2001	20	375,984.00	234,990.00	140,994.00	Bldg Impr
Transfer Station	1213 Mt Euclid Road	1/1/1999	0	42,962.40	0.00	42,962.40	Land
Transfer Station	1990 Fiat Loader	7/1/1980	20	59,800.00	59,800.00	0.00	Equip
Transfer Station	1994 Int'l 4900 Dump Truck	11/15/2007	7	3,500.00	3,250.00	250.00	Vehicle
Transfer Station	2 Horizontal Beliers	6/23/2008	11	36,872.40	19,436.22	18,436.18	Equip
Transfer Station	2000 53' Great Dane Trl	12/31/2013	10	2,000.00	100.00	1,900.00	Equip
Transfer Station	Bob Cat for Transfer Station	12/31/2011	10	30,433.00	7,608.25	22,824.75	Equip
Transfer Station	Compactor	7/1/1999	20	42,670.00	30,935.75	11,734.25	Equip
Transfer Station	Dry Walls	10/20/2007	20	3,700.00	1,202.50	2,497.50	Land Impr
Transfer Station	International Baler LD-60-SD	6/10/2008	7	53,800.00	42,271.41	11,528.59	Equip
Transfer Station	Paper Shredder	7/1/2000	20	17,450.00	11,778.75	5,671.25	Equip
Transfer Station	Retaining Wall	7/1/2004	20	24,610.74	11,680.13	12,920.61	Land Impr
Transfer Station	Security Lights	4/11/2007	20	3,400.00	1,105.00	2,295.00	Bldg Impr
Transfer Station	Transfer St Improvements	1/1/2007	20	18,406.83	5,962.21	12,424.62	Land Impr

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Transfer Station	Transfer Station Improvements	12/31/2011	20	25,152.00	3,144.00	22,008.00	Land Impr
Transfer Station	Transfer Station paving	12/31/2013	20	9,800.00	245.00	9,555.00	Land Impr
Department Total				750,541.37	432,538.22	318,002.15	

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Waste Water Trmt Plant	323 Meadow Street	1/1/1974	0	77,872.00	0.00	77,872.00	Land
Waste Water Trmt Plant	323 Meadow Street	7/1/1975	40	103,894.70	89,998.75	3,895.95	Bldg
Waste Water Trmt Plant	Bishop Street	7/1/2005	25	283,700.22	96,458.09	187,242.13	Infrastr
Waste Water Trmt Plant	Brickyard Road	7/1/1978	30	624.00	624.00	0.00	Bldg
Waste Water Trmt Plant	Brickyard Road Pump Station	7/1/1979	35	324,895.17	320,253.84	4,641.33	Equip
Waste Water Trmt Plant	Bronson Street	7/1/2006	25	306,358.56	91,907.55	214,451.01	Infrastr
Waste Water Trmt Plant	Centrifuge	7/1/2005	25	112,315.93	38,187.44	74,128.49	Equip
Waste Water Trmt Plant	Dewatering System	8/7/2008	25	685,832.01	150,883.04	534,948.97	Equip
Waste Water Trmt Plant	Fairview Street	7/1/2006	0	52,877.15	0.00	52,877.15	CIP
Waste Water Trmt Plant	Generator Meadow Street	7/1/2002	10	16,125.00	16,125.00	0.00	Equip
Waste Water Trmt Plant	Kelly Badger St Sewer upgrades	12/31/2009	20	458,480.33	103,160.34	355,329.99	Infrastr
Waste Water Trmt Plant	Meadow St_2	1/1/1979	0	22,687.00	0.00	22,687.00	Land
Waste Water Trmt Plant	Meadow Street	1/1/1979	0	41,021.80	0.00	41,021.80	Land
Waste Water Trmt Plant	Meadow Street Pump	7/1/2001	25	27,933.00	13,966.50	13,966.50	Equip
Waste Water Trmt Plant	Meadow Street_1	1/1/1979	0	34,262.00	0.00	34,262.00	Land
Waste Water Trmt Plant	Meadow Street_3	1/1/1979	0	29,632.00	0.00	29,632.00	Land
Waste Water Trmt Plant	Mt Eustis Pump Station	7/1/1997	25	781,482.19	515,778.29	265,703.90	Equip
Waste Water Trmt Plant	Pump Station - Lisbon	7/1/2002	25	118,770.00	54,634.20	64,135.80	Equip
Waste Water Trmt Plant	Roof Replacement	7/1/2003	20	51,896.50	27,240.47	24,646.03	Bldg Impr

Report Date 1/25/2014

Dept Name	Description	Purch Date	Life	Purch Price	Acc Depr	Book Value	Type Code
Waste Water Trmt Plant	Union Street	7/1/2006	25	169,814.09	50,944.20	118,869.89	Infrest
Waste Water Trmt Plant	Union Street	1/1/1958	0	2,502.40	0.00	2,502.40	Land
Waste Water Trmt Plant	Washington street	7/1/2004	25	346,655.15	131,729.00	214,926.15	Infrest
Waste Water Trmt Plant	Wastewater Secondary Facility	7/1/1990	25	1,740,000.00	1,635,600.00	104,400.00	Equip
Waste Water Trmt Plant	WWT Facility	7/1/1990	25	5,908,400.00	5,553,896.00	354,504.00	Equip
Waste Water Trmt Plant	WWTP Improvements	12/31/2011	25	107,421.44	10,742.15	96,679.29	Bldg Impr
Department Total				11,805,452.64	8,912,128.86	2,893,323.78	
Total				32,228,450.07	14,865,727.86	17,360,722.21	

		PRINCIPAL						INCOME						Grand Total	
Date of	Purpose	Balance Beginning Year	Additions/ New Funds Created	Expended During Period	Gain (Loss) on Securities	Balance End of Period	Balance Beginning Year	Income During Period	Expended During Period	Balance End of Period	Income During Period	Expended During Period	Balance End of Period	Principal & Income of Period	
* 1994	Name of Trust Fund														
1918	D C Remick	7,258.04	-	-	171.39	7,398.88	2,949.38	239.53	-	3,105.26			10,504.14		
* 1994	Conservation Comm	18,946.86	32,740.00	-	391.39	51,956.44	4,672.66	1,234.23	-	5,838.17			57,794.61		
1999	Cons Com - M. C. Howland	12,550.22	-	-	322.11	12,814.87	6,645.17	551.55	-	7,139.26			19,954.13		
	Total Conservation	38,755.12	32,740.00	-	884.90	72,170.19	14,267.21	2,025.31	-	16,082.69			88,252.88		
1991	Opera Houses	5,698.27	-	(5,785.57)	91.73	0.00	195.82	46.46	(237.77)	0.09			0.09		
	Total Funds Main Account	3,764,945.40	45,684.00	(18,601.23)	67,242.51	3,847,270.68	251,640.91	115,572.71	(37,924.06)	317,289.56			4,164,560.24		
		PRINCIPAL						INCOME						Grand Total	
Date of Creation	Purpose	Balance Beginning Year	Additions / (Withdrawals) New Funds Created	Expended During Period	Gain (Loss) on Securities	Balance End of Period	Balance Beginning Year	Income During Period	Expended During Period	Balance End of Period	Income During Period	Expended During Period	Balance End of Period	Principal & Income of Period	
1964	Littleton School District	31,942.96	15,000.00	(9,347.96)		37,595.00	40,555.33	74.72	(30,630.05)	10,000.00			47,595.00		
1993	Littleton School District	97,209.33	15,000.00	-		112,209.33	52,672.04	151.76	-	52,823.80			165,033.13		
1997	LSU	90,703.67	20,000.00	-		110,703.67	30,236.49	123.78	-	30,360.27			141,063.94		
2008	HJ Gallen Career & Tech Ed Ctr Fund	255,930.21	71,946.60	(108,557.48)	-	219,319.33	1,154.23	306.51	(1,442.52)	18.22			219,337.55		
2009	Warrant Article 10	40,000.00	-	-		40,000.00	123.23	39.91	-	163.14			40,163.14		
	Total Schools	515,786.17	121,946.60	(117,905.44)	-	519,827.33	124,741.32	696.68	(32,072.57)	93,365.43			613,192.76		
1986	Warrent Article 18	112,023.57	-	(11,455.63)	-	100,567.94	192.84	105.26	(219.37)	78.73			100,646.67		
1993	Warrent Article 16	11,790.70	-	(11,779.92)		10.78	1,808.48	7.01	(1,813.08)	2.41			13.19		
1994	Warrant Article 25	1,402.87	-	-		1,402.87	418.92	1.82	-	420.74			1,823.61		
1995	Warrant Article 18	483.20	-	(483.20)		-	12.27	0.25	(12.52)	-			-		
2000	Warrant Article 7	36.12	-	(36.12)		-	33.27	-	(33.27)	-			-		
2000	Warrant Article 12	416.57	-	(416.57)		-	1,312.78	0.76	(1,313.54)	-			-		
2003	Warrant Article 15	76,089.62	-	-		76,089.62	12,996.28	88.66	-	13,084.94			89,174.56		
2009	Warrant Article 12	2,000.00	-	-		2,000.00	114.31	2.10	-	116.41			2,116.41		
2009	Warrant Article 13	34,991.38	20,000.00	-		54,991.38	75.67	44.54	-	120.21			55,111.59		
2012	Warrant Article 14	1,000.00	7,348.00	-		8,348.00	0.35	4.52	-	4.87			8,352.87		
2013	Warrant Article 36		10,000.00	(2,731.42)		7,268.58	-	6.30	-	6.30			7,274.88		
	Total Town	240,234.03	37,348.00	(26,902.86)	-	250,679.17	16,965.17	261.22	(3,391.78)	13,834.61			264,513.78		
	Capital Reserve Totals	756,020.20	159,294.60	(144,808.30)	-	770,506.50	141,706.49	957.90	(35,464.35)	107,200.04			877,706.54		
	Grand Total	4,520,965.60	204,978.60	(188,282.20)	67,242.51	4,618,006.98	393,468.40	116,543.72	(73,515.74)	424,496.38			5,042,503.36		

Date of Creation	Name of Trust Fund	Purpose Trust Fund	PRINCIPAL						INCOME						Grand Total	
			Balance Beginning Year	Additions/ New Funds Created	Expended During Period	Gain (Loss) on Securities	Balance End of Period	Balance Beginning Year	Income During Period	Expended/ Received During Period	Balance End of Period	Principal & Income of Period	Principal & Income of Period			
1964	Littleton Cemeteries	Care	65,843.68	1,680.00	-	1,135.23	68,458.37	1,499.12	1,933.23	(1,499.12)	1,732.68	70,191.05				
1981	Community House	Care	41,745.52	10,000.00	(10,000.00)	714.66	42,318.48	955.79	1,338.08	(961.69)	1,190.48	43,508.96				
1964	Littleton Public Library	Care	110,914.01	-	-	1,912.43	112,490.43	2,544.23	3,242.91	(2,544.23)	2,906.90	115,397.33				
1993	Littleton Public Library	Books	194,154.80	-	-	3,347.71	196,914.32	4,453.67	5,676.72	(4,453.67)	5,088.63	202,002.94				
	Howard J. and Joan Collins	Books	10,355.79	-	-	176.95	10,501.51	143.34	301.16	(143.34)	269.93	10,771.45				
	Total Library		315,424.60	-	-	5,437.09	319,906.26	7,141.24	9,220.79	(7,141.14)	8,265.46	328,171.72				
1918	D C Remick	Park Care	7,450.74	-	-	165.63	7,586.86	2,406.71	284.31	-	2,661.50	10,248.36				
1977	K I I Macleod	Pool	7,685.04	-	-	269.51	7,906.37	8,407.05	464.10	-	8,822.97	16,729.34				
	Total Park		15,135.78	-	-	435.14	15,493.23	10,813.76	748.41	-	11,484.48	26,977.70				
*1998	IC Richardson	Dom Science	232.37	-	-	5.23	236.67	78.73	8.97	-	86.77	323.44				
1980	Morris Band Fund	Scholarship	6,164.09	-	-	121.97	6,264.35	1,086.68	209.13	-	1,274.10	7,538.45				
1980	H T Revoir	Scholarship	12,469.05	-	-	217.62	12,648.37	444.31	369.55	(250.00)	525.56	13,173.93				
1982	F H Glazier	Scholarship	370.74	-	-	7.64	377.02	83.47	13.10	-	95.21	472.23				
*1999	Littleton High School	Scholarship	25,208.63	-	(187.37)	416.69	25,363.55	12.14	715.05	(312.63)	340.16	25,703.72				
1987	B & C Melnick	Scholarship	3,186.96	-	-	72.77	3,246.76	1,144.84	124.94	-	1,256.81	4,503.57				
1980	J C Macleod	Prizes	6,188.71	-	-	106.52	6,276.53	130.35	180.52	(150.00)	142.17	6,418.69				
1984	New England Power	Award	1,250.02	-	-	21.72	1,267.73	239.12	37.99	(200.00)	73.10	1,340.84				
1990	D Enderson	Award	8,720.04	-	-	210.44	8,892.96	4,212.28	362.44	(400.00)	4,137.19	13,030.15				
*2002	Nancy Bigelow	Scholarship	26,711.08	-	(691.64)	433.18	26,374.57	480.03	747.09	(808.36)	340.71	26,715.28				
*1990	M Lakeway	Scholarship	1,386.42	-	(8.44)	31.38	1,404.53	468.77	47.70	(491.56)	20.08	1,424.61				
*1991	Brooks	Scholarship	16,345.47	-	-	280.78	16,576.35	1,069.22	482.51	(750.00)	751.83	17,328.18				
2006	Patricia Stillings	Scholarship	6,325.00	-	-	116.51	6,421.51	723.98	192.57	(500.00)	396.55	6,818.06				
*2007	Elizabeth McKinnon	Scholarship	9,518.75	114.00	(670.61)	147.69	9,082.76	211.62	257.97	(329.39)	113.12	9,195.89				
*2004	Eileen Fahey	Scholarship	24,945.51	-	(632.75)	404.82	24,644.57	563.48	698.57	(867.25)	321.79	24,966.35				
*2009	Charles C Craigie Mem	Scholarship	646.30	-	(624.85)	8.51	29.39	22.98	5.35	(25.15)	2.61	31.99				
2010	Magrueite Badger Scholar	Scholarship	3,106,411.21	-	-	55,486.88	3,152,033.33	209,260.66	95,013.42	(23,000.00)	267,409.31	3,419,442.64				
2011	Everett/Barbara Blakley	Scholarship	25,518.47	-	-	438.84	25,879.32	530.25	751.32	-	1,203.58	27,082.89				
2012	Bernard L Kohn Memorial	Scholarship	743.61	1,150.00	-	14.59	1,903.91	5.06	42.26	-	43.03	1,946.94				
	Total School		3,282,342.43	1,264.00	(2,815.66)	58,543.77	3,328,924.16	216,767.97	100,260.43	(28,084.34)	278,533.68	3,607,457.84				

TOWN OF LITTLETON DEBT SCHEDULE FOR LARGE BOND/LOAN DEBT											As of Dec 31, 2013									
As of December 31, 2013											2014		2013		2012		2011		2010	
Purpose	Begin Date	Orig. Amt.	Maturity	Rate %	2014 Principal	2014 Interest	2013 Principal	2013 Interest	2012 Principal	2012 Interest	2011 Principal	2011 Interest	2010 Principal	2010 Interest	Outstanding Principal 2013-2028	Outstanding Interest 2013-2028	Total Outstanding as of Dec. 31, 2013			
Parking Enhancement	4/30/2013	200,000	7/10/2023	1.79	0	4,398	0	0	17,633	0	200,000	20,605	200,000	20,605	200,000	20,605	220,605			
Industl. Pk Access Rd	4/28/2011	333,247	1/15/1922	4.06	29,514	10,587	29,514	11,805	29,514	11,805	29,514	11,805	29,514	11,805	274,261	51,200	325,461			
& Sewer T.Plant	4/28/2011	59,921	1/15/1921	4.06	6,229	1,925	6,229	2,178	6,229	2,178	6,229	2,178	6,229	2,178	48,166	8,474	56,640			
Landfill Closure	4/20/2005	1,177,105	6/1/2014	2.305	127,211	2,998	127,211	5,932	127,211	5,932	127,211	5,932	127,211	5,932	130,143	3,000	133,143			
Opera House	5/13/2009	500,000	6/15/2018	3.29	55,556	9,596	55,556	9,596	55,556	9,596	55,556	9,596	55,556	9,596	250,000	8,536	258,536			
Refinance to			7/15/2017	1.5					61,166	3,468										
Grove St/Swalk projects	5/13/2009	1,500,000	6/15/1928	3.63	78,947	40,838	78,947	40,838	78,947	40,838	78,947	40,838	78,947	40,838						
Refinance to			7/15/2023	2.92					100,783	32,222					1,144,735	185,318	1,330,053			
PD Facility	5/13/2009	1,650,000	6/15/2028	3.63	86,842	48,074	86,842	48,074	86,842	48,074	86,842	48,074	86,842	48,074						
Refinance to			7/15/2023	2.92					110,861	35,446					1,259,210	203,852	1,463,062			
PD Softcost	5/13/2009	229,000	6/15/2013	2.87	28,625	2,054	28,625	2,054	28,625	2,054	28,625	2,054	28,625	2,054						
Paid off in 2013																				
Redington St Bridge	5/13/2009	500,000	8/15/2018	3.29	55,556	9,596	55,556	9,596	55,556	9,596	55,556	9,596	55,556	9,596						
Refinance to			7/15/2017	1.5					61,166	3,468					250,000	8,536	258,536			
Main Street Phase I	8/15/2010	500,000	6/15/2019	4.25	55,556	14,757	55,556	14,757	55,556	14,757	55,556	14,757	55,556	14,757						
Refinance to			7/15/2017	1.5					61,166	3,468					250,000	8,536	258,536			
2003 Ladder Truck	4/1/2011	258,536	1/15/2014	2.5	86,179	2,957	86,179	2,957	86,179	2,957	86,179	2,957	86,179	2,957	86,179	991	87,170			
TransCanada Settlement	9/1/2010	4,400,000	9/11/2020	3.19	440,000	113,848	440,000	113,848	440,000	113,848	440,000	113,848	440,000	113,848	3,080,000	398,700	3,478,700			
Totals					1,050,214	264,500	1,050,214	264,500	1,050,214	264,500	1,050,214	264,500	1,050,214	264,500	6,972,694	897,748	7,870,442			
					2013 Principal	2013 Interest	2014 Principal	2014 Interest	2013 Principal	2013 Interest	2014 Principal	2014 Interest	2013 Principal	2013 Interest	Total Principal	Total Interest	Total P & I			

ASSESSING DEPARTMENT

The Littleton Assessing Office is responsible for calculating the assessed value of each property and ensuring that is assessed equitably in relation to market value. Property taxes are then calculated, based on the assessed value of each property. Littleton utilizes software produced by Vision Government Solutions and assessed values can be found at their on-line database (<http://www.vgsi.com>) or at the Town of Littleton website under Town Maps.

Municipal Resources continues to handle the assessing functions for the Town. The primary members of the staff working in Town are, Scott Marsh, Shawn Main, Jerry Quintal and Joseph Lessard. They are typically in Town at least two days a week. It is requested that if any of the assessors come to your property, you support the Town's efforts to keep assessments equitable and proper by answering questions and allowing them to inspect and measure your property. Municipal Resources personnel are available to meet with you and answer any questions. If an appointment is desired, please feel free to call the Assessing Office 603-444-3996 ext. 14.

Over the past year the Assessing Department handled 32 abatement requests, with a few Superior Court and Board of Tax and Land Appeals from prior years still pending. There was little change in the net taxable valuation from the prior year with the most recent Department of Revenue figure being \$759,160,933. A preliminary analysis of the Department of Revenue's annual assessment and sale information indicates that the Town's assessment ratio for the 2013-tax year will be around 106% a change from the 2012 ratio of 108.6%.

Applications for all exemptions, tax deferrals (formerly the elderly and disabled tax lien) and tax credits must be received no later than April 15th, preceding the setting of the tax rate (RSA 72:33). The applicant must be qualified for the exemption, deferral, or credit as of April 1st of the tax year claimed. The financial qualification will be reviewed as of the time that application is filed. The Assessing Office will provide a written decision.

Applications for abatement must be made by March 1 following the notice of tax. The Municipality has until July 1 following the notice of tax to grant or deny the abatement application. Taxpayer may file an appeal either at the BTLA or Superior Court, but not both, by September 1 after receiving municipality's decision or if no response is received by July 1.

Important Dates

March 1 – Last day to file for abatement for preceding year.

March 3 – Last day for owners to notify Assessing Officials that "Intent to Cut" will be extended for the previous tax year.

April 15 – Last Day to file application for property tax exemption, credit or deferral for upcoming year.

April 15 – Last day for religious, educational and charitable organizations to file listing of all exempt property with the Assessing Officials. Refusal to file may be grounds for denial.

April 15 – Last date to file application for "Current Use" enrollment for the upcoming tax year.

April 15 – Last date to file "Report of Cut" for the previous year.

SUMMARY OF
VALUATION
Annual Report -
2013

CURRENT USE LAND	1,043,400
RESIDENTIAL LAND	90,022,100
COMMERCIAL/INDUSTRIAL LAND	60,554,800

TOTAL TAXABLE LAND	151,620,300
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RESIDENTIAL BUILDINGS	250,536,300
MANUFACTURED HOUSING	10,152,700
COMMERCIAL/INDUSTRIAL BUILDINGS	125,927,200

TOTAL TAXABLE BUILDINGS	386,616,200
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PUBLIC UTILITIES-SECTION A	225,378,900
PUBLIC UTILITIES-SECTION B	

VALUATION BEFORE EXEMPTIONS	763,615,400
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BLIND EXEMPTIONS	180,000
ADJUSTED ELDERLY EXEMPTIONS	4,274,467

TOTAL EXEMPTIONS OFF VALUE	4,454,467
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VALUATION ON WHICH MUNICIPAL, COUNTY & LOCAL EDUCATION TAX RATE IS COMPUTED	759,160,933
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LESS PUBLIC UTILITIES-SECTION A	225,378,900
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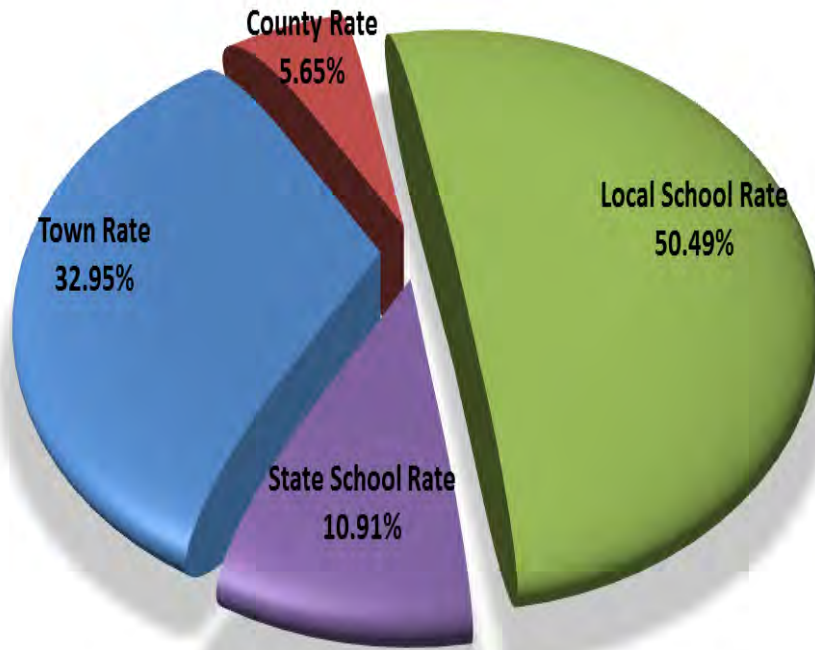
VALUATION ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED	533,782,033
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VETERANS EXEMPTIONS	160,000
DISABLED VETERANS	11,200

TOTAL TAX CREDITS	171,200
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NON-TAXABLE LAND AND BUILDINGS	91,520,400
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2013 Tax Rate Percentages



	In-town	County	Local School	State School	Sidewalk District	Total
2006	\$5.60	\$0.86	\$10.27	\$2.46	\$0.10	\$19.29
2007	\$6.40	\$1.11	\$11.04	\$2.28	\$0.16	\$20.99
2008	\$6.78	\$1.14	\$11.26	\$2.62	\$0.14	\$21.94
2009	\$6.90	\$1.05	\$10.57	\$2.54	\$0.00	\$21.06
2010	\$8.04	\$1.10	\$11.23	\$2.46	\$0.00	\$22.83
2011	\$6.77	\$1.24	\$10.08	\$2.31	\$0.00	\$20.40
2012	\$7.00	\$1.32	\$10.35	\$2.40	\$0.00	\$21.07
2013	\$7.40	\$1.27	\$11.34	\$2.45	\$0.00	\$22.46
	In-town	County	Local School	State School	Sidewalk District	Total
2006	29.03%	4.46%	53.24%	12.75%	0.52%	100.00%
2007	30.49%	5.29%	52.60%	10.86%	0.76%	100.00%
2008	30.90%	5.20%	51.32%	11.94%	0.64%	100.00%
2009	32.76%	4.99%	50.19%	12.06%	0.00%	100.00%
2010	35.22%	4.82%	49.19%	10.78%	0.00%	100.00%
2011	33.19%	6.08%	49.41%	11.32%	0.00%	100.00%
2012	33.22%	6.26%	49.12%	11.39%	0.00%	100.00%
2013	32.95%	5.65%	50.49%	10.91%	0.00%	100.00%

1993-2013

20 YEAR HISTORY OF PROPERTY TAX RATES

	<i>In-Town</i>	<i>County</i>	<i>Local School</i>	<i>State School</i>	<i>Total, Pct 2</i>	<i>Sidewalk Dist</i>	<i>Total, Pct 1</i>
1993	\$ 8.67	\$ 1.57	\$ 23.18		\$ 33.42	\$ 0.42	\$ 33.84
1994	\$ 8.55	\$ 1.55	\$ 23.81		\$ 33.91	\$ 0.37	\$ 34.28
1995	\$ 8.45	\$ 1.48	\$ 25.16		\$ 35.09	\$ 0.27	\$ 35.36
1996	\$ 5.17	\$ 1.18	\$ 17.16		\$ 23.51	\$ 0.18	\$ 23.69
1997	\$ 5.52	\$ 1.23	\$ 17.92		\$ 24.67	\$ 0.17	\$ 24.84
1998	\$ 6.27	\$ 1.23	\$ 17.14		\$ 24.64	\$ 0.14	\$ 24.78
1999	\$ 7.45	\$ 1.17	\$ 7.42	\$ 6.51	\$ 22.55	\$ 0.13	\$ 22.68
2000	\$ 5.96	\$ 1.42	\$ 11.63	\$ 6.37	\$ 25.38	\$ 0.13	\$ 25.51
2001	\$ 6.59	\$ 1.59	\$ 11.28	\$ 6.49	\$ 25.95	\$ 0.15	\$ 26.10
2002	\$ 6.67	\$ 1.65	\$ 12.24	\$ 6.44	\$ 27.00	\$ 0.20	\$ 27.20
2003	\$ 7.67	\$ 1.76	\$ 14.84	\$ 5.68	\$ 29.95	\$ 0.23	\$ 30.18
2004	\$ 8.74	\$ 1.88	\$ 19.96	\$ 4.46	\$ 35.04	\$ 0.36	\$ 35.40
2005	\$ 5.41	\$ 1.11	\$ 11.13	\$ 2.57	\$ 20.22	\$ 0.24	\$ 20.46
2006	\$ 5.60	\$ 0.86	\$ 10.27	\$ 2.46	\$ 19.19	\$ 0.10	\$ 19.29
2007	\$ 6.40	\$ 1.11	\$ 11.04	\$ 2.28	\$ 20.83	\$ 0.16	\$ 20.99
2008	\$ 6.78	\$ 1.14	\$ 11.26	\$ 2.62	\$ 21.80	\$ 0.14	\$ 21.94
2009	\$ 6.90	\$ 1.05	\$ 10.57	\$ 2.54	\$ 21.06	\$ -	\$ 21.06
2010	\$ 8.04	\$ 1.10	\$ 11.23	\$ 2.46	\$ 22.83	\$ -	\$ 22.83
2011	\$ 6.77	\$ 1.24	\$ 10.08	\$ 2.31	\$ 20.40	\$ -	\$ 20.40
2012	\$ 7.00	\$ 1.32	\$ 10.35	\$ 2.40	\$ 21.07	\$ -	\$ 21.07
2013	\$ 7.40	\$ 1.27	\$ 11.34	\$ 2.45	\$ 22.46	\$ -	\$ 22.46

LITTLETON FIRE RESCUE

It is my extreme pleasure to present to the residents of our community the 2013 Littleton Fire Rescue Annual Report.

Of all the topics of discussion related to the fire department, response times and firefighter staffing remains at the forefront of conversations. On March 13, 2012, a non-binding referendum was developed to help our elected officials understand what the voters of Littleton want from the emergency services the Town provides. Of the 1,348 voters who participated in answering the referendum, 61% said that they desired the fire station to be staffed by at least two on-duty full-time and / or Call Company firefighters who would be available to respond to fire and rescues in all areas of our Town on a 24 hour a day / seven day a week basis. As we enter 2014, we have yet to accomplish this task.

Providing effective emergency services continues to be challenge. Whether we discuss full-time, part-time or Call Company staffing, we tend to focus most of our attention to the “costs of providing staffing” and less of our attention on delivery of services. Cost is only a fraction of the equation and is usually not on the minds of those residents waiting for a fire truck to arrive to their burning home. There are two critical components to providing effective fire extinguishment; the first is Response Time defined as the time from being dispatched to arrival to the incident. The second is Fire Truck Staffing defined as the number of firefighters riding on the truck. The resident who calls 911 for help wants the fire truck with a full crew of firefighters to arrive within minutes of hanging up the phone. Unfortunately, the department has been unable to meet this standard of service. Below is a chart that provides you with the standard response times to areas of our town.

ZONE	AVERAGE RESPONSE TIME IN MINUTES (Dispatch to Arrived)
Village	07:28
Area of Slate Ledge & Partridge Lake Rd.	11:08
Area of Orchard Hill Rd.	13:18
Area of Old Waterford Rd, Mann's Hill & Broomstick Hill Rd	16:05
Area of North Littleton	12:56
Area of Mount Eustis	13:02
Area of Monroe Rd. & N. Skinny Ridge Rd.	15:43

Reading the chart, you can see that residents who live in the rural areas experience longer response times then those living near the “Village” or Main Street district. It is a well-known fact that the longer it takes the fire department to arrive correlates to less chance of survival for occupants trapped in a burning building and results in more structural damage from fire. Currently we have one fire station located 11-miles from North Skinny Ridge Road, 7-miles from Osgood Farm Road and 6-miles from the end of Mann’s Hill Road. Distance, topography as well as weather conditions all affect response times.

In 2010, I presented a report to the Board of Selectmen on Fire Department staffing. The data in the report is still relevant today. How effective is a crew of two firefighters when your home is burning? At each structure fire there are several critical tasks that need to be performed. Some tasks are performed separate from each other while others need to be performed simultaneously. Essential tasks such as stretching the fire hose to the burning home; operating the fire pump to provide water to the hose; raising ground ladders; performing ventilation to remove heat and smoke; entering the structure to find and put water on the fire; and most importantly performing a primary search to rescue trapped occupants all need to be accomplished during a structure fire.

In 2010, the National Institute of Standards and Technology conducted Residential Fire Modeling Field experiments for the purposes of determining the effect of staffing while fighting a residential structure fire. The fire modeling clearly showed that two-person crews cannot complete essential fire-ground tasks in time to rescue occupants without subjecting them to an increasingly toxic atmosphere. Furthermore, the effect of two-person crews on sensitive populations such as children and the elderly was that even during a slow-growth rate fires, both children and the elderly were at a higher risk of injury or death.

As you can see, the problem of delivering effective and efficient emergency service to all of our residents is much more complex and involves many variables. If you were to review a cost spreadsheet, you will find that a two-person fire crew is less costly than a three or four person firefighter crew, but what the spreadsheet doesn't tell you is the two-person crew lacks the ability to perform the required tasks during a structure fire. The ultimate goal and best solution is to find a way to reduce response time for all areas of our community while increasing fire truck staffing.

In the coming year, the staff and firefighters of Littleton Fire Rescue will continue to seek out solutions for the staffing and response time issues. We will continue to enhance our firefighting skills and knowledge and work to achieve a higher standard of service.

In closing and at this time, I ask you to do something for us and for your family. Install smoke detectors in your home, replace smoke detectors that are ten or more years old, practice escape drills, store flammables in proper containers away from ignition sources, clean your chimney and get your boiler or furnace serviced, install carbon monoxide detectors and learn how to use a fire extinguisher.

Thank you to our residents and community business owners for your continued support.

Yours in safety,

Fire Chief Joe Mercieri

2013 Annual Report

The most valuable resources of the Fire Department are the dedicated men and women who are responsible for emergency responses and daily functions required for operating and maintaining the department in a professional manner.

OUR VISION

To be recognized by our community and employees as:

A model of excellence in providing services thru Education, Prevention, and Mitigation;

A Department that is synonymous with the term leadership;

A Department that fosters an environment of involvement, trust and cohesion;

A Department responsive to the community's needs and concerns.

OUR MISSION STATEMENT

It is the mission of the Littleton Fire Rescue– Littleton NH., to strive to be on the cutting edge of excellence by exceeding expectations in providing fire suppression, rescue and hazardous materials control. We, the individuals who make up Littleton Fire Rescue form a united team of professionals who are committed to the following values:

- The elimination of loss of life, injuries, and destruction of property from fire through proactive fire safety education and code enforcement...
- The protection of all individuals; residents, guests or visitors alike, through the application of state of the art firefighting and rescue techniques...
- The department will provide fire prevention and education to all segments of the population through a comprehensive program delivered in a professional manner.
- The defense of our natural resources from uncontrolled releases of hazardous materials into the environment.
- To be responsive to the needs of the citizens and community...
- To promote teamwork and fellowship by creating an atmosphere of openness and caring.
- To stimulate a sense of vision by encouraging innovation and change.

To foster a positive attitude about ourselves, our community and our department!

Staffing

The Fire Department employs 6 full-time firefighters; a full-time chief and 21 Call Company personnel.

Since 2011 the Fire Department continues to work with a 42-hour shift coverage gap in our work schedule making it difficult to provide two-firefighters staffing on a 24-hour/7-day per week basis. Shift changes were implemented which allowed the department to maintain 24/7 staffing from Monday thru Saturday at 1 PM; after which time the fire station remains unstaffed.

Call Company Recruitment – Is For Everyone!

We are looking for a few good men and women to join the Call Company ranks. We are looking for people who can help in the many facets of emergency services delivery. Please consider becoming part of our team by contacting the Littleton Firehouse at 444-2137 to pick-up a Call Company application. Thank you.

Training Facility

We also have a new State Fire School Regional Training Facility being built in Bethlehem NH. I anticipate that the new facility will enhance our training capabilities and also reduce traveling costs, which will then reduce training costs. It will be much more convenient that having to travel to Concord to perform live fire training.

High School Internship & Certification Programs

Littleton Fire Rescue has partnered with the Littleton High School Vocational Education Department to offer a firefighter internship opportunity to area high school students. The internship program is now in its fourth year. The program offers young men and women the opportunity to experience what it is like to work for a fire department. Students learn skills and concepts that they will need to prepare them for the State of New Hampshire Firefighter Level 1 certification program. The internship program combines firefighting, fire prevention and emergency medical services into a comprehensive "head start" program. Please contact Captain Jeff Whitcomb or your high school guidance counselor for more information on these programs.

Public Fire Education

Littleton Fire Rescue offers the following classes to the general public, businesses and schools.

- CPR / AED
- Crowd Control Management
- Fire Extinguisher training
- Public Fire Education classes

In 2013 Littleton Fire Rescue delivered:

- 31 First Aid and CPR classes at no cost to the community.
- Conducted 9 Fire Evacuation Drills for Local businesses.
- Conducted 28 School Fire Drills

Please contact the firehouse at 444-2137 to schedule a class or evacuation drill.

Emergency Management

In 2013 we completed the Local Emergency Response Plan revision. This was an 18-month project that involved many hours of data collection and data input. The plan was reformatted to a more "user friendly" format. This allows department heads to easily determine their roles and responsibilities during an emergency event and also gives them the capability to see what the other Town departments are doing. The Resource List was completely revised as well as a new "target Hazard" section developed. The plan has been reviewed and approved by the State Department of Emergency Management and by our Selectmen. The plan is currently active and ready for use during any emergency event. Thank you to all Department Managers and to School Administrators as well as local business members for making this revision a success!

Also in 2013, the new 911 mapping system has been completed. This was a three year project with a majority of the mapping work performed by the State of New Hampshire Bureau of Communications.

The project updates the 911 database and includes the recording and correction of local residential and business addresses. The project was performed using State grant funding and resources.

Apparatus

Current apparatus in the Department includes:

Engine 3 1995 KME Class A Pumper Age: 19 years old

Engine 6 1997 KME Class A Pumper Age: 17 years old (Refurbished in 2014)

Ladder 1 2003 American LaFrance 110 foot aerial Age: 11 years old

Tanker 1 1985 Chevrolet Tanker Age: 29 years old

Utility 1 2000 Dodge Ram pickup truck (refurbished Highway Department truck) Age: 14 years old, currently out of service.

Apparatus Replacement

In 2013 and with the support of our residents, we were able to accept a Federal Fire Act Grant to replace our old tanker truck with a new 3,500-gallon Vacuum Tanker. The new tanker truck is scheduled for delivery in July of 2014. This addition to our fleet will greatly enhance our ability to fight fires in the rural, non-hydrant areas of our community. Unlike a conventional tanker truck or engine that must draft water, the vacuum tanker has the capability of “vacuuming” water from the source. The vacuum system is a huge advantage as compared to trucks that must rely on a draft system. A draft system requires a closed system with no air introduced into the system. If air is introduced then the draft will fail and water will not reach the pump. Also a conventional draft system has limited vertical and horizontal reach, so the truck needs to be close to the water supply to work efficiency. The vacuum tanker doesn’t draft, it vacuums. Vertical and horizontal reach doesn’t affect the system, nor does air. The system is an “open” system capable of vacuuming both water and air at the same time without interruption. This technology will allow us to now use water sources that were once unusable or unreachable with conventional fire trucks.



Representation of Littleton’s new 3,500 gallon capacity Vacuum Tanker Truck

Also in 2013 we started the process of refurbishing Engine 6. The truck was fully stripped down, with major work being performed on the brake system, electrical system and structural frame / body components. The refurbishment project took a little longer than anticipated, but the end result is fantastic! I invite you to stop by to view Engine 6.

Life Safety Inspections & Code Enforcement

Once again 2013 was an extremely active year for fire code inspections. Many buildings continue to undergo renovation. Also part of the Life Safety and Fire Code inspection work involves the investigation of complaints, fielding code questions, inspection of wood/ coal stoves and oil fired boilers. We also inspect child and adult day care facilities as well as other State licensed occupancies.

Emergency Calls for 2013

In 2013 Littleton Fire Rescue responded to 775 emergency calls for service.

2013 calls for service are as follows:

Type of Call	Total	Permits Issued	
Fires	47	Brush burning	422
Explosion	1	Camp fires	252
Rescue & EMS	460	Fuel Oil Burner	3
Hazardous Conditions	66		
Service Calls	46		
Good Intent	65		
False Alarms	83		
Severe Weather / Natural disaster	5		
Special Type	2		



POLICE DEPARTMENT

It is with great honor that I have the privilege to present the citizens of Littleton with the 2013 annual report from the Littleton Police Department.

Our community started 2013 with the tragic homicide of Dr. Catherine 'Kitty' Houghton. This was the Town of Littleton's first murder in over a decade. On the evening of 28 January Littleton officers responded to the call, secured the scene and were able to successfully detain the suspect without incident within a few minutes. The responding officers, as well as support personnel, should be commended for their bravery, professionalism and due diligence in bringing the suspect to justice. The alleged perpetrator is currently awaiting trial.

In 2013, the community graciously voted to replace a patrol car in our aging fleet. A 2014 Ford Interceptor sedan was purchased to meet the needs of the patrol staff. The new patrol vehicle was delivered with all wheel drive which provides a safer driving platform for the officers during inclement weather. The new Ford Interceptor was outfitted with a smaller modern tablet computer which replaced the bulky laptop computer that was previously installed in the older cruiser. In addition to a tablet, the new sedan was outfitted with high visibility low profiles LED lights which are more energy efficient and extremely visible for officer safety. Finally, the department replaced our ten year old duty weapons with new fourth generation Glock 21 handguns. The replacement was more cost effective than refurbishing the older weapons and provides our officers with new dependable firearms.



2014 Ford Interceptor Sedan

The department continues to be utilized by many State, Federal and local law enforcement agencies due to our modern, state-of-the-art accommodations such as a secure detention area, convenient interview rooms and access to video/audio monitoring and recording systems. It has been a great pleasure for this department to have had the opportunity to work closely with our neighboring federal, state, county and local law enforcement professionals. I look forward to continuing that partnership in 2014.

In 2013 the department experienced some minor personnel changes. After many dedicated years on serving as a Parking Enforcement Officer and Auxiliary, Steve Jordan resigned from the department. Steve was a dedicated member of the department and he served his community proudly. Shortly after Steve's departure, Austin Bailey was hired as the new Parking Enforcement Officer and as an Auxiliary. He brings talent and experience to the department and we are very happy to have him on board. Also in 2013, the police department welcomed Dennis Sharpe as an Auxiliary. Dennis is very enthusiastic about serving his community and we look forward to working with him. In early 2013 Officer James Gardiner was the recipient of the 2012 Officer of the Year Award for his performance of duty and dedication to the Town of Littleton. Several awards and citations were also presented to civilian employees and volunteers (VIPS) who distinguished themselves throughout the year during the awards ceremony.



PEO Austin Bailey

In recognition of the lack of law enforcement training and response in dealing with persons with a mental illness, the department applied for a United States Department of Justice Community Oriented Policing Services grant in early 2013 to help with the deficiency. If awarded the grant, funds would allow the department to hire and train an officer in crisis intervention and possess specialized skills in dealing with the mentally ill. The officer would then equip other officers on the department with the tools necessary to help our neighbors who might be having a mental health crisis. I am pleased to inform you that in September the COPS Office approved the Littleton Police Department for 1 position under the 2013 COPS Hiring Program (CHP). The *estimated* amount of federal funds awarded over the three-year grant period is \$125,000. The Littleton Police Department was one of only six police departments in the State of New Hampshire selected to receive funding under the 2013 COPS Hiring Program and we were the only department focusing on improving our response to the mentally ill (The majority of the departments in NH receiving the funds will be hiring a School Resource Officer).

Annually the Littleton Police Department Volunteers in Police Service (VIPS) donate equipment for the men and women of the department. The VIPS raise money through private donations and an annual fundraiser. In 2013 the VIPS gave a granite bench to the department as a tribute to their founders, Don and Juanita Gilpin. The bench was placed in front of the department for people to sit on while waiting for police services. On June 30th, 2013 a tribute ceremony was held at the Littleton Police Department where the granite bench was gifted to the community. Many dignitaries and community members were present for the event. Juanita Gilpin received citations from the Governor, Senate and Town of Littleton in recognition of Don and Juanita's dedication to law enforcement, the Town of Littleton and the State of New Hampshire.



Chief Paul J. Smith with Juanita Gilpin at the tribute ceremony

Littleton continues to be a thriving community. Conservative estimates indicate that Littleton's day time population has been between twelve and fifteen thousand. Littleton officers work very hard to serve the citizens of this community each and every day. We currently have ten sworn full time officers, two part-time officers (full time certified), one full-time prosecutor, one full-time and one part-time administrative assistant, one parking enforcement officer, and three unsworn auxiliary personnel. In addition to basic patrol functions, the police department offers an Honor Guard and Bike Patrol.

We continued to focus on the illegal drug activity and underage alcohol abuse. After lengthy investigations, as well as tips from concerned citizens, the department orchestrated several seizures including drugs, money and firearms resulting in the arrest and indictment of several people for illegal drug sales. The Littleton Police Department maintained its partnership with the North Country Health Consortium in hosting and participating in meetings with the Alcohol, Tobacco, and Other Drugs (ATOD) Task Force to combat underage drinking and teenage drug use. In 2013, we continued to use a grant awarded by the Attorney General's Office that aided in our efforts to prevent underage drinking and to reduce the sale of alcohol to minors. We joined in a partnership with Littleton Regional Healthcare to establish a permanent drug take back location at the Littleton Police Department. In April of 2013 a drug drop box was installed in the lobby to the police department. In 2013 the department collected close to 300 lbs of unused prescription medication. We continued our partnership with the New Hampshire Liquor Commission Bureau of Enforcement and the North Country Boys and Girls Club in an effort to maintain the "Sticker Shock" campaign to prevent the sale of alcohol to minors. In addition to other enforcement actions supported by grants, the department remains committed to educating our youth against the dangers of drugs and alcohol with programs such as D.A.R.E. In December 2013 the Littleton Police Department sent Officer James Gardiner to two weeks of training to become our D.A.R.E. officer in an effort to mentor and educate our youth of the dangers of drug and tobacco use.

In 2013, the Littleton Police Department continued to promote a strong community policing philosophy. The officers of the Littleton Police Department hosted the 7th Annual Halloween Festival for area youth. Judging by the amount of participation, citizen involvement and positive feedback, this proved to be a successful event. Members of the department also volunteered their time to assist the Lakeway Elementary School build a new playground during the two day community build project. The Littleton Police Department also provided other services to the community such as training and certification for retired officers through the Federal Firearms Carry Program, a Fraud & Scam Prevention workshop presented with AARP and partnered with the Grafton County Sheriff's department and LRH in fingerprinting and taking DNA samples for our area youth. In early May, members of the police department participated in the Law Enforcement Torch Run which benefits NH Special Olympics.

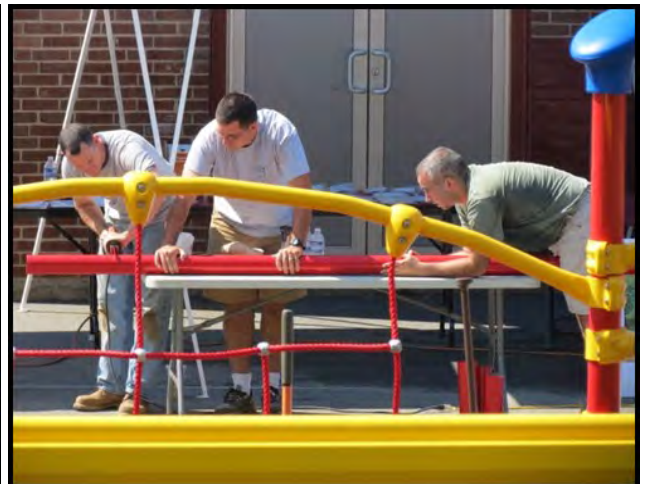
7th Annual Halloween Festival



Halloween Photos Courtesy of the Caledonian Record



Members of the PD show their support after registering with Delete Blood Cancer



Members of the PD assisting with the Community Build Project at Lakeway Elementary School



Ofc. Blaine Hall getting to know the area youth

Members of the police department participated, volunteered and donated their time and money to support programs sponsored by the Littleton Police Department Benevolent Association. The benevolent association sponsors programs such as "Operation Santa" which provides assistance anonymously to families in need within our community at Christmas time. This year, they were able to adopt two families and provide them with items such as winter coats, snow suits, winter boots, hats, gloves, scarves, warm clothes and toys. We will continue to provide these programs and would like to thank the supporters for their generous donations that help make these events and programs possible.



Members of the benevolent association pose for a quick photo after wrapping gifts

The Littleton Police Department is a proud member of the Safe Routes to School (SRTS) Committee. Due to the hard work of the committee and with the assistance of many volunteers such as VIPS, we were able to provide our 4th Bike Rodeo in May for more than 126 students and reinforced the Walking Wednesday's Program at Lakeway Elementary School. The SRTS Committee was also awarded a grant for approximately \$200,000 that will assist the community in providing safer walking routes to school for our children. This grant award will moving crossings, repairing sidewalks and providing signage to mark our walking routes and pedestrian crossing points. I would like to extend a special thank you to the community volunteers and committee members that worked hard to bring this project to fruition.

The Littleton Police Department remains very dedicated in providing a school safe environment. We work very closely with the administration and staff from SAU #84, the Littleton High School and Junior High School, the Hugh J. Gallen Career and Technical Center, the Lakeway Elementary School, the Littleton Academy, the Littleton Fire Department and the Littleton Public Works Department to create meaningful partnerships in order to provide for the safety of our youth. In 2013 we participated in safety meetings, conducted emergency drills and provided training to the faculty and staff to help the district become a leader in school safety in the State of New Hampshire.

The Littleton Volunteers in Police Service program continues to be an integral part of the Littleton Police Department. The Volunteers in Police Service (VIPS) program was created by the United States Department of Justice and established in Littleton in 2008. The VIPS program provides support and resources for agencies interested in developing or enhancing a volunteer program and for citizens who wish to volunteer their time and skills with a community law enforcement agency. The program's ultimate goal is to enhance the capacity of state and local law enforcement to utilize volunteers. The volunteers have been able to provide assistance to the officers and the community in the following areas: community outreach such as the Halloween Festival and Safe Routes to School Bike Rodeo, cruiser maintenance, prosecutorial assistance, house checks, landscaping, speed trailer deployment, Good Morning Program and front desk assistance to the administrative staff. In 2011, the VIPS instituted a Parade Corps whose primary function is to assist with traffic control during the numerous parades that our community holds. Each Parade Corps member received special training in traffic control and radio communications. We are grateful these dedicated individuals stepped up and were willing to sacrifice their time to assist our community with its proud traditions. In 2013, enthusiastic volunteers have logged approximately 1613 hours of service to the community and department. Utilizing the formula provided by the Federal Government, those hours of service calculated into \$35,711.82 savings to the tax payer. We would like to extend a special thanks to the current members of the VIPS program. In 2013 our long time coordinator, Sharon Craigie, elected to step down from that position. Your hard work and dedication has truly been an asset to the community. Shari Brooks has volunteered to take the helm until a new coordinator can be appointed.



VIPS trip to the police academy in Concord

Mental Health Court continues to be held in the court in Littleton. We have one of only two mental health courts in the county. Due to the success of the court, a third mental health court has been approved for the Plymouth area. This court is made possible through the leadership of the Grafton County Attorney's office with the cooperation and collaboration of the Littleton Police Department Prosecutor, Second Circuit Court – Littleton Division, the Public Defender's office, National Alliance on Mental Illness (NAMI), Northern Human Services and other community stakeholders who advocate treatment for persons suffering from mental illness. Aside from providing mental health treatment, one of the program goals will be to reduce the amount of money the tax payer provides to incarcerate mentally ill offenders and assist them in their healthy transition back into the community as our neighbors. In addition to Mental Health Court, the department continues to find other alternatives to adult and juvenile court in order to save resources and reduce recidivism. In 2013 the Littleton Police Department partnered with the Grafton County Attorney in committing to a new restorative justice program for our area youth. Restorative justice is a highly successful community based juvenile diversion program.

In 2013 we continued to honor National Police Week by participating in the Blue Ribbon Campaign. We encouraged citizens to tie a blue ribbon to their vehicle antenna as a reminder of all law enforcement personnel who have made the ultimate sacrifice. On May 15th, Peace Officers Memorial Day, members of the Littleton Police Department and VIPS coordinated a memorial service at Glenwood Cemetery in remembrance of all law enforcement officers killed in the line of duty. At the conclusion of the ceremony, law enforcement markers and flags were placed on the gravesites of former full-time police officers for the Town of Littleton in recognition of their service and commitment to this community and law enforcement.

The Littleton Police Department will continue to be sensitive to the many issues and challenges that this community has faced in recent times and will strive forward in a very transparent and energetic way by stepping outside the box and continue to build new relationships with the community.

We encourage you visit our website at www.littletonpd.org to familiarize yourself with the services provided by our department, obtain information on upcoming events, the park card program, our VIPS program, or to sign up for Code Red (an emergency notification program). If you would like to receive updates on police department activities, events, as well as criminal related incidents, please "like" us on Facebook.

Littleton Police Department Statistics

	2009	2010	2011	2012	2013
Total Calls For Service**	20360	17328	14347	16871	18079
Administration	6248	6874	5950	5926	4525
Patrol	14112	10454	8397	10945	10683
<hr/>					
Arrests	298	423	359	409	400
Adult	171	310	251	274	288
Juvenile	16	42	17	30	38
Protective Custody	42	43	42	45	44
Domestic Violence Related	29	28	28	34	30
DWI's	40	44	21	26	34
Events Requiring Investigation	4506	4321	3642	4730	4808
Incidents Requiring Investigation	470	410	433	452	463
Animal Related Calls	338	333	268	379	239
Motor Vehicle Related					
Motor Vehicle Accidents Invest.	136	230	197	211	263
Motor Vehicle Citations	63	240	137	183	323
Motor Vehicle Warnings	620	1843	1245	1282	1100
Motor Vehicle Lockouts	31	269	253	296	383
Parking Tickets	832	1490	1335	2236	2483
Parking Meter Revenue	\$16,957.	\$38,796.	\$40,700.	\$42,531.	\$42,822.
Parking Violation Revenue	\$7,596.	\$15,531.	\$10,499.	\$17,250.	\$20,345.

TOP 5 AREA DEPARTMENTS SUBMITTING CASES TO THE GRAFTON COUNTY ATTORNEY'S OFFICE (GCAO)

2010

LEBANON – 135
NHSP – F – 57
LITTLETON – 44
HAVERHILL – 38
GCSD – 33

2011

LEBANON – 176
NHSP – F – 82 NHSP – F – 81 PLYMOUTH – 55
PLYMOUTH – 53
LITTLETON – 43
HAVERHILL – 43

2012**

LEBANON – 172
PLYMOUTH – 55
LITTLETON – 43
GCSD – 41
PLYMOUTH – 38

2013

LEBANON – 198
NHSP – F - 49
LITTLETON – 47
CANAAN – 45

The men and women of the Littleton Police Department take great pride in serving the Town of Littleton. They are truly dedicated professionals who believe strongly in their ethics and integrity. On behalf of the men and women of the Littleton Police Department, I wish to extend our sincere thanks for your help and support during this past year and wish you all a very safe new year.

Respectfully Submitted,

Paul J. Smith
Chief of Police

2013 Public Works Department
Town Report

During 2013, the 7 DPW full time employees and 2 seasonal employees stood strong under the leadership of three different department supervisors. All daily duties, special projects and emergencies were still handled and completed with punctuality and professionalism. Special thanks go out to Bob Green for stepping in as interim supervisor and Foreman Ed Parker for taking on double duty as highway foreman and department supervisor as needed.

Winter sand and salt use was at normal levels of 2952 cubic yards and 1441 tons respectively. Street and catch basin cleaning went better than usual due to the voter approved upgrades made to the towns 2002 Street Sweeper. Street reconstruction was performed on Riverside Ave, Skinny Ridge Road and Reidy Way. All 3 projects had existing pavement reclaimed, existing structures upgraded as needed, crushed gravel added and repaved or scheduled to be repaved this spring. Other significant projects were the Bishop Street culvert, Mill Street sewer and storm drain separation and reconstruction along with the installation of the new pellet boiler heating system to serve both fire and highway buildings.

Maintenance tasks continue to keep the highway crew very busy through the year. Some of these include ditching, cleaning culverts, roadside mowing, brush cutting, vehicle repair, pavement patching, cold patching, bridge washing and sealing, sidewalk washing and sealing, winter sand hauling, trash pickup, public building and property repairs, sewer cleaning, town signage, catch basin and manhole repair along with crosswalk and street painting to name a few. The Riverwalk covered bridge received a needed coat of paint after 10 years of service. Vehicle maintenance this year also proved to be challenging with an aging fleet of plow trucks. On this year's warrant the department will be asking voters to approve a 2014 International 7400 series plow truck to replace # 16 a 1998 International plow Truck with 104,698 miles. Purchasing this truck and keeping up with the rotation of equipment will help in the avoidance of having to purchase multiple vehicles in the future. The next most modern large plow truck in the fleet was purchased 6 years ago in 2008.

This year a new Highway Garage is on the town warrant to replace the existing 1957 structure. A building committee has been formed and been busy working with the department to present the voters with an affordable yet functional building that will meet the modern needs of the Public Works Department. The new building will have six bays, four that will feature drive thru abilities. The other two having a mechanics work area and equipment storage. Some new items for the modern building would include solar passive overhead doors, CO2 detection and air evacuation system, pellet boiler hydronic heat, code compliant worker egress routes, urethane insulation panels with an average 28 R factor, motion activated LED and florescent lighting and a fully fire sprinkled building. Having a new building with more space that would accommodate inside storage of equipment with large hydraulic storage tanks will assure quick response times during the winter maintenance seasons. It is expected that a new highway garage will serve the town for another 50 years.

Once again the LPWD would like to thank all the local organizations, citizens and Littleton municipal departments that assist us throughout the year and make it possible for us to continue to serve the public needs.

Respectfully Submitted
Director of Public Works
George McNamara



PLANNING BOARD & ZONING BOARD OF ADJUSTMENT

Planning Board

The Planning Board normally meets twice a month, on the first and third Tuesday, at 6:00 PM, at the Community House Heald Room. The Planning Board approves Subdivisions, Lot Line Adjustments, and Merges. Subdivision approval is required before a landowner can divide a lot into smaller lots or building sites, and is often needed before new large development projects. The Board holds a Public Hearing to assure that any concerns of the public are considered. In addition, the Board determines if the proposed changes are reasonably safe and appropriate for Littleton as a whole.

During 2013, the Littleton Planning Board reviewed several conceptual plans brought before us by citizens that were considering development of properties; guiding the applicant toward a successful conclusion. We worked with the New Hampshire Department of Transportation to provide safe transitions from Town to State roads; as well as addressing current conditions with accesses to State roads.

The New Hampshire RSA 674:3 recommends that municipalities update their Master Plan every 5 to 10 years. In 2013, we updated Chapter 3 Natural Resources of the Littleton Master Plan; adding the Ammonoosuc River Corridor Management Plan Appendix.

The Planning Board is made up of citizens from Littleton that have a passion for development in our town. Each member brings a different perspective to the table and with the leadership of Charlie Ryan we have become a pro-active board.

In 2013, we welcomed Mary Menzies as an alternate. She has been a welcome addition with insightful questions that has helped each of us come to an informed decision on each case. We also said farewell to Ed Boynton and we extend a heartfelt thank you for his years of service to not only the Littleton Planning Board, but other committees and boards throughout the years.

The Capital Improvement Plan Committee will be formed again in early 2014. Volunteers are needed and will be tasked with communicating with Department Managers about their department's needs. The information provided to the committee members will be passed on to the Selectboard and Budget Committee. The data provided by the CIP Committee will aid in creating the Town's budget.

Charlie Ryan
Charlie Ryan
Planning Board Chair

Linda MacNeil
Linda MacNeil
Planning Board Vice-Chair

PUBLIC NOTICE

RSA 674:39-aa

Residents with lots that were involuntarily merged prior to September 18, 2012 may request the Town to restore the lots to premerger status. Requests must be submitted prior to December 31, 2016.

For all questions regarding permits and hearing applications, please do not hesitate to call or visit the Planning & Zoning Office at (603) 444-3996 ext. 27.

Zoning Board of Adjustment

The Zoning Board of Adjustment meets the second and fourth Tuesday of each month, as necessary, beginning at 6:00 PM, at the Community House Heald Room. The Board considers Variances and Special Exception applications as well as Equitable Waivers of Dimensional Requirements and Appeals to Administrative Decisions.

Variances are requested when dimensional requirements, setbacks from property lines, or the proposed use does not meet the specifications of the Littleton Zoning Ordinance. The Zoning Board of Adjustment considers effects on the surrounding properties, applicant's reasonable use of their property, specific restrictions the Zoning Ordinance imposes on the property, public and private rights of others, substantial justice and the spirit of the ordinance. After consideration of these aspects, the Board is able come to a fair decision on the request.

Special Exception requests involve using a property for a use listed as permitted by Special Exception. For a Special Exception to be granted, the Zoning Board Members consider if the site is an appropriate location for the use, if the use will reduce property values, will a nuisance or unreasonable hazard result, and will adequate and appropriate facilities be provided for proper operation and maintenance.

Numerous members of both land use boards attended the Municipal Law Lecture Series offered by the New Hampshire Municipal Association. The lectures included "Conflicts and Ethical Considerations for Land Use Boards", "Takings and Exactions Revisited", and " Conditions of Approval".

In 2013, the Board said farewell to Board Chair Harold Bigelow. Harold passed away on Oct. 9th. Harold brought a wealth of experience to the Littleton ZBA and was a wonderful asset to the Zoning Board by offering a fair approach to every applicant's request.

Eddy L. Moore

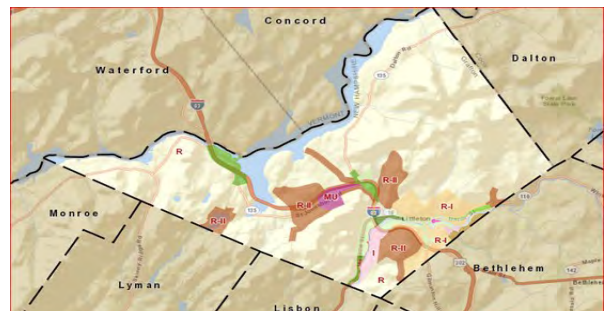
Zoning Board Chairman

SUMMARY OF BUILDING PERMITS ISSUED

- 8 New Homes (including mobile homes)
- 21 Residential Alterations
- 11 Demolition / Relocations
- 11 Commercial Alterations
- 2 New Commercial
- 2 Fence

ZONING BOARD OF ADJUSTMENT CASES

- *Special Exceptions:
 - 3 Approved
 - 1 Withdrawn
- *Variances:
 - 4 Approved
 - 1 Withdrawn



PLANNING BOARD CASES

- *Subdivisions:
 - 4 Approved
- *Lot Line Adjustments:
 - 3 Approved

6 NEW LOTS WERE CREATED IN 2013

RESIDENT MARRIAGE REPORT
01/01/2013-12/31/2013
LITTLETON
PAGE 1 OF 2

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
SILVERMAN, ROBERT D LITTLETON, NH	GARCIA, JOSEPH R LITTLETON, NH	LITTLETON	LACONIA	01/01/13
DEMERS, ALAN D LITTLETON, NH	BERRY, ALICIA R LITTLETON, NH	LANCASTER	GROVETON	01/10/13
HOWE, LAURIE A LITTLETON, NH	SWEET, SCHUYLER W LITTLETON, NH	LITTLETON	LITTLETON	03/02/13
SHERWOOD, VIRGINIA L LITTLETON, NH	LANGDOC, WILLIAM P LITTLETON, NH	LITTLETON	LITTLETON	05/11/13
FISHER, KRISTI L LITTLETON, NH	GRIMARD, EDWARD R LITTLETON, NH	LITTLETON	SUGAR HILL	05/11/13
FRAZIER, RICHARD W LITTLETON, NH	KING, ELIZABETH M LITTLETON, NH	LITTLETON	LITTLETON	05/24/13
STAPLETON, OLIVIA A LITTLETON, NH	TUITE, BRODY P LITTLETON, NH	LITTLETON	JEFFERSON	05/25/13
BEANE, BRANDON C LITTLETON, NH	RIDLEY, JENNIFER L ST. JOHNSBURY, VT	LITTLETON	LINCOLN	06/22/13
GRIMA, MCKENZIE R LITTLETON, NH	SANTOLUCITO, DAVID M LITTLETON, NH	LITTLETON	LITTLETON	07/13/13
ASH, DANA H LITTLETON, NH	BERGDOLL, PATRICIA A LITTLETON, NH	LITTLETON	LITTLETON	07/26/13
KILMER, ANDREW L LITTLETON, NH	BOCASH, ANASTACIA N LITTLETON, NH	LITTLETON	SUGAR HILL	08/03/13

Person A's Name and Residence	Person B's Name and Residence	Town of Issuance	Place of Marriage	Date of Marriage
CADORETTE, CHRISTOPHER P LITTLETON, NH	SCHOFIELD, LAINE N LITTLETON, NH	LITTLETON	LITTLETON	08/08/13
SMITH, HARRY E LITTLETON, NH	MONTGOMERY, CAROL A LITTLETON, NH	LITTLETON	LANCASTER	08/10/13
BAILEY, KENDRA S LITTLETON, NH	DUKE, JOSHUA W LITTLETON, NH	LITTLETON	LITTLETON	08/19/13
MORGAN JR, ROBERT J LITTLETON, NH	BERGERON, LYNE M LITTLETON, NH	LITTLETON	COLEBROOK	08/24/13
TALLMAN, CHRISTINA M LITTLETON, NH	PAGE, BARRY M LITTLETON, NH	LITTLETON	LITTLETON	08/31/13
MARLAND, EDWARD J LITTLETON, NH	LESLIE, NOEL F LITTLETON, NH	LITTLETON	BETHLEHEM	09/07/13
PETTIS, JASON E LITTLETON, NH	KENNEY, ERIN J LITTLETON, NH	LITTLETON	GROTON	09/21/13
SULHAM, MICHAEL E LITTLETON, NH	AUSTIN, TINA M LITTLETON, NH	LITTLETON	LITTLETON	09/22/13
SOBLIROS, GABRIEL J LITTLETON, NH	SIMPKINS, KATIE L LITTLETON, NH	LITTLETON	NORTHUMBER- LAND	10/27/13
MAROIS, CHARLENE L LITTLETON, NH	HUBBARD, DAVID E LITTLETON, NH	LITTLETON	LITTLETON	11/27/13
SUBASI, MELIH LITTLETON, NH	NOYES, BRANDI M LITTLETON, NH	LITTLETON	BRETTON WOODS	12/01/13

I hereby certify the above is correct according to the best of my knowledge and belief.

Judith F. White
Littleton Town Clerk

RESIDENT BIRTH REPORT**01/01/2013-12/31/2013****LITTLETON**

PAGE 1 OF 1

Child's Name	Birth Date	Place Of Birth	Father's/Partner's Name	Mother's Maiden Name
RUSSELL, MADELYNN ANNA	01/10/13	LITTLETON, NH		RUSSELL, VICTORIA
NELSON, LUKE DANIEL	01/17/13	LITTLETON, NH	NELSON, MATTHEW	NELSON, KELLY
KEELER, LANAIA JOY	01/20/13	LITTLETON, NH	KEELER, DANIEL	KEELER, ALICIA
MCGINNIS, HAYZEN MELISSA	01/24/13	LITTLETON, NH	MCGINNIS JR, THOMAS MICHAEL	CURRIER, JENNIFER
COLLINS, XAVIER MICHAEL	01/26/13	LITTLETON, NH	COLLINS, STEVEN	COLLINS, MELISSA
CUTTING, LENNOX MICHAEL	02/08/13	LITTLETON, NH	CUTTING, JOSHUA	DWYER, AMANDA
FOGG, ARCHER SAWYER	02/18/13	LITTLETON, NH	FOGG, OWEN	LOPEZ, LEANI
MOONEY, OLIVIA ANN	02/24/13	LITTLETON, NH	MOONEY, TYLER	MOONEY, CHRISTIANA
RUTLEDGE, SOPHIA ROSE	03/05/13	LITTLETON, NH		BLODGETT, JENNIFER
BERGDOLL-GLIDDEN, COLTON DAVID	03/19/13	LITTLETON, NH		BERGDOLL, ASHLEY
BAKER, PATRICK DOLAN	03/22/13	LITTLETON, NH	BAKER, ZACHARY	BAKER, CAROL
COVARRUBIAS, LYLA PEYTON	03/25/13	LITTLETON, NH	COVARRUBIAS, JASON	FOLGER, CHRISTINA
MATOTT, JAMESON BLAISE	04/11/13	LITTLETON, NH	MATOTT II, FRANCIS	MATOTT, SARAH
STACY, ABEL ROY	04/14/13	LITTLETON, NH	STACY, JOSHUA	TROSTAD, MELISSA
LAVELLE, EMERICK MICHAEL	04/17/13	LITTLETON, NH	LAVELLE II, MICHAEL	LAFONTAINE, ASHLEY
WHITE, ARAYA MARIE	05/24/13	LITTLETON, NH		WHITE, MICAELA
TALBOT, RYDER MAGNUS	06/06/13	LITTLETON, NH	TALBOT, RUSSELL	TALBOT, JESSICA
WOTTON, ZACKARY ADAM	06/30/13	LITTLETON, NH	WOTTON, MAXWELL	WOTTON, LINDSAY
PERRY, ELLSABETH JORJA	07/31/13	LITTLETON, NH	PERRY, THOMAS	PERRY, TAMRA
STARRING, AIYANA ROSE	08/07/13	LITTLETON, NH	STARRING, PAUL	STARRING, SADIE
MARTIN, WESTON DOUGLAS	08/25/13	LITTLETON, NH	MARTIN III, EDWARD	MARBLE, ERIKA
KEELER, ATTICUS RAIN	09/05/13	LITTLETON, NH	KEELER, NICHOLAS	KEELER, ALISON
SHAW, PAIZLEIGH SAGE	09/18/13	LITTLETON, NH	SHAW, JESSE	MCCARTY, ALYSSA
WHITE, ADELAIDE KATERI	10/04/13	LITTLETON, NH	WHITE, SEAN	WHITE, KRISTEN
SNOW, JAMISON THOMAS	10/26/13	LEBANON, NH	SNOW, NEIL	CARTER, OLIVIA
TAPPER-MCKELVEY, AMIYAH RIVER	10/31/13	LITTLETON, NH	TAPPER-MCKELVEY, JAY	TAPPER-MCKELVEY, EILEEN
SMITH, JOSEPHINE CAMERON	12/15/13	LEBANON, NH	SMITH, ADAM	SMITH, KATIE

I hereby certify the above is correct according to the best of my knowledge and belief.

Judith F. White
Littleton Town Clerk

RESIDENT DEATH REPORT

01/01/2013-12/31/2013

LITTLETON

PAGE 1 OF 2

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
TYLER, JOYCE	01/01/13	LITTLETON, NH	SCHUSTER, ALBERT	ALLEN, ELSIE	N
PEREIDA, ANITA	01/02/13	LITTLETON, NH	BROWN, CHARLES	FROHMANOVA, ANITA	N
DEPINA JR, BERNARD	01/06/13	LITTLETON, NH	DEPINA SR, BERNARD	NOYES, SHIRLEY	N
PERKINS, FRED	01/10/13	FRANCONIA, NH	PERKINS, CARL	BENNETT, DOROTHY	Y
CHAMBERLAND, LUCILLE	01/21/13	LITTLETON, NH	AUBUT, EDWARD	HOULE, IRENE	N
MICHAEL, WILLIAM	02/04/13	LITTLETON, NH	MICHAEL, PHILIP	DEMPSEY, EDNA	N
QUIRINALE, JANICE	02/20/13	LACONIA, NH	VINCENT, EUGENE	UNKNOWN, OLIVE	N
EVANS, MARY	02/24/13	LITTLETON, NH	EVANS SR, ARTHUR	UNKNOWN, MARTHA	N
COOK, DORIS	03/02/13	LITTLETON, NH	FARRINGTON, GERALD	REMILLARD, ALICE	N
LARRIVEE, LUCIEN	03/05/13	FRANCONIA, NH	LARRIVEE, ARSENE	DENIS, FLORIDA	N
WRIGHT, JESSICA	03/09/13	LITTLETON, NH	THOMPSON, STEPHEN	GIRARD, DENISE	N
KIMBALL, DOUGLAS	03/16/13	WHITEFIELD, NH	BURT, CARL	BROWN, GENEVA	Y
LAHOUT, LORETTA	03/22/13	LITTLETON, NH	JOSEPH, JAMES	BELAN, NASHEBET	N
MACKIE, FLORENCE	03/26/13	LITTLETON, NH	ALDRICH, THERON	PARKER, MINNIE	N
LAKIN, MARION	03/28/13	LITTLETON, NH	PRUE, FREDERICK	PELKEY, OLIVE	N
DUDLEY, SANDRA	04/02/13	LITTLETON, NH	GUETENS, JOHN	LIOTARD, CONSTANCE	U
GLEASON-KILLEEN, GAYLE	04/04/13	LITTLETON, NH	DANSEREAU, MICHAEL	GLEASON, CAROL	N
LABOUNTY, SHELLY	04/05/13	LITTLETON, NH	LABOUNTY, BERNARD	COLBY, LAURIE	N
TAYLOR, KENNETH	04/16/13	LITTLETON, NH	TAYLOR, RICHARD	SHANK, MARY	N
HORNER, FREDA	04/22/13	LEBANON, NH	SPAULDING, FRED	SMITH, GLADYS	N
BURT, STUART	05/22/13	WHITEFIELD, NH	BURT, CARL	BROWN, GENEVA	Y
CORRIVEAU, GRATIA	05/23/13	LITTLETON, NH	CORRIVEAU, NAPOLEON	BOULANGER, LEONILLE	N
COLE, MICHAEL	06/09/13	LITTLETON, NH	COLE, PORTER	RUSSELL, UNA	N
CHOW, ESTHER	06/15/13	LITTLETON, NH	WONG, PETER	XU, ESTHER	N
CORMIER, WILFRED	06/22/13	WHITEFIELD, NH	CORMIER, FRANK	THIBEAULT, EVA	U
FOGG, JULIA	07/05/13	LITTLETON, NH	MOONEY, TREVOR	CUMMINGS, CATHERINE	N
SORLUCCO, GERARD	07/09/13	LEBANON, NH	SORLUCCO, GENARO	MANGINELLO, MARIE	Y
GOWITZKE, RUTH	07/22/13	LITTLETON, NH	NELSON, ERROLD	KING, ROWENA	N
JONES, LORRAINE	07/27/13	LEBANON, NH	GAGNE, ALPHONSE	POIRIER, CECILE	N
CRAWFORD, SHIRLEY	08/03/13	LITTLETON, NH	BILODEAU, HARVEY	FILLION, YVONNE	N
TILTON JR, EARL	08/09/13	LITTLETON, NH	TILTON SR, EARL	DOOLAN, HARRIET	Y
BOYNTON, VIRGINIA	08/11/13	LITTLETON, NH	ROBERTS, UNKNOWN	UNKNOWN, LURA	N

Decedent's Name	Death Date	Death Place	Father's/Parent's Name	Mother's/Parent's Name Prior to First Marriage/Civil Union	Military
HALEY, ROBERT	08/14/13	LITTLETON, NH	HALEY, ALFRED	MCALLEN, KATHERINE	N
BERRY, RAYMOND	08/16/13	LEBANON, NH	BERRY, DAVID	SNELLING, BARBARA	N
CHASE, CYNTHIA	08/17/13	LITTLETON, NH	PARKER, LEONARD	PARRISH, ARLENE	N
BAKER DUBEY, DINA	08/19/13	LITTLETON, NH	CRISTALDI, JOSEPH	DISTEFANO, JEAN	N
CUSHING, ELINOR	09/04/13	FRANCONIA, NH	CROWE, DOC	MACKIN, UNKNOWN	N
PENCE, SHAUN	09/19/13	LITTLETON, NH	SAVAGE, RONALD	JORDAN, DARLA	N
TONEY, GLENNA	09/20/13	LITTLETON, NH	YOUNG SR, RUFUS	BAILEY, ELECTA	N
KNIGHTS-PELLETIER, MORGANNE	09/24/13	LITTLETON, NH	PELLETIER, JAMES	KNIGHTS, MICHELLE	N
CENTERS, MYRNA	09/26/13	WOODSVILLE, NH	UNKNOWN, UNKNOWN	EVANS, MARY	N
KOHL, LAVERNE	10/05/13	LITTLETON, NH	SMITH, WILLIAM	GRIMME, ALICE	N
BIGELOW, HAROLD	10/09/13	LITTLETON, NH	BIGELOW, HAROLD	SEDLICKY, ANNA	N
HARWOOD, ROBERT	10/10/13	LITTLETON, NH	HARWOOD, HORACE	NUTRIZIO, CLARESE	Y
GOULD JR, ELWIN	10/13/13	WHITEFIELD, NH	GOULD, ELWIN	LUNN, BETSY	N
STRICKLAND JR, AMOS	10/28/13	LITTLETON, NH	STRICKLAND SR, AMOS	SURPRISE, LOUISE	N
WENTWORTH, BRANDON	10/29/13	LITTLETON, NH	WENTWORTH, DAVID	CARSON, SHAND	N
LEAVITT, VINCENT	11/04/13	MANCHESTER, NH	LEAVITT, LEO	MOSCONE, MARY	N
MILLER, DAVID	11/05/13	LITTLETON, NH	MILLER, DAVID	TATTERSALL, RAMONA	N
RAE, EDITH	11/17/13	LITTLETON, NH	RAE, VICTOR	BUSTAMANTE, GLAFIRA	N
COLLINGS, HELEN	11/20/13	LANCASTER, NH	WRIGHT, JOHN	DURANTY, AGNES	Y
PAGEAU, MARGUERITE	11/27/13	LITTLETON, NH	SIDNEY, ALFRED	WETHERBEE, HAZEL	N
HUNT, JANE	12/09/13	LANCASTER, NH	LUNDY, BEVERLY	LAMOS, SUSAN	N
SMITH, LOUISE	12/18/13	LEBANON, NH	BAINES, JOHN	COREY, MADELINE	N
MACKAY, VICKY	12/19/13	LEBANON, NH	BURLOCK, HARVEY	BARNETT, EMILY	N
RIDDER, GEORGE	12/31/13	LITTLETON, NH	RIDDER, GEORGE	POWELL, DOROTHY	Y

I hereby certify the above is correct according to the best of my knowledge and belief.

Judith F. White, Littleton Town Clerk

Parks and Recreation Town Report 2013

Littleton's Parks & Recreation Department offered many successful programs this year to area youth and residents. Basketball and soccer continues to be a community favorite and this season we took over the AVS softball program. We would like to extend thanks to all the individuals who volunteered their time to the Parks this past year. Our programs would not exist without our volunteers and their dedication. Some coaches we'd like to mention are Clinton Brown, Matt Hampson, Kristen Pinard, and Charlie Paradise for their years of volunteering to the Recreation programs. Darrell Louis and Jon Lafitte, as every year, need to be recognized for all the work they put in to keeping the men's basketball league running smoothly. Also thanks to Ginny Mike for overseeing indoor field hockey. We held our fourth successful youth basketball tournament in the spring of 2013. We can't begin to name all the volunteers. Dave Sakin requires special acknowledgment for his years of volunteer service to Littleton's youth basketball program as an official. Also included are the officials who refereed and parents for all the concession volunteer work.

A large "Thank you" to all the town lifeguards and summer camp counselors for a job well done! Our Youth Summer Program proved yet again to be a benefit to the many community families that took advantage of this service. The season ended with over 180 families participating. We offered great adventures every week for the children this past year and our program runs a full summer. Special thanks to Littleton Regional Hospital and their sponsorship for our Summer Steps program. Each child in our summer program received a pedometer from the hospital to promote healthy living by getting out and moving.

Littleton Parks & Rec. and Friends of Remich Park hosted special pool parties, as well as continued our second season of a summer swim team that traveled to Colebrook for a competitive swim meet. We brought home several first place ribbons. Swimming lessons continue to grow in size as a result of restructured format, making it better and busier than ever.

Youth basketball, grades 3-6 played a total of 130 games, plus 14 tournaments. We had 134 participants this season up from last year in K-6 grades. Lakeway Elementary, as always, was very gracious in hosting Parks & Recreation programming for another season. We maximized our use of the facilities, but are still lacking gymnasium space and time. Plans are moving forward to design and construct a community recreational facility to accommodate afterschool programs and recreational needs of our community.

The Parks and Recreation Department continues to provide the afterschool program at Lakeway Elementary with over 75 registered participants. We continue to serve the needs of the community children and parents each week. We hope to continue this program in 2014 making adjustments and improvements for after school needs. We would like to thank Gayle Connelly, Lisa Richards, and Pam Adams for their dedication to the program, as well as many local teen who assist with jobs and community service. Parks & Recreation part time employment remains a benefit for our local teens who are too young to be hired elsewhere. Many have continued into teaching and working with children and recreational fields.

This past summer we held our first Men's League Outdoor Basketball program at the Apthorp courts. Six full teams competed for supremacy in the Littleton area. Big thanks to Jon Lafitte for pulling this off and giving the community a summer full of fun.

We issued 86 special permits this year for a broad range of events at all our parks and recreational areas throughout Littleton. Events included athletics, The Relay for Life, weddings, family outings and summer camps.

We continue to grow our programming, hosting special events in the upcoming seasons assisting with bringing people and revenue to the businesses of Littleton.

Donations and grants are currently sought for a community outdoor surround sound theater to provide free evening movie entertainment to the community and visitors.

2013 allowed for us to launch our new website with large amounts of local recreational information. We are in hopes it becomes Littleton's source of recreational information and the place to find out what is happening in town. Amy Austin owner of Northern Woods website design, provided the service and design for free! 2013 was also the year Littleton Parks & Recreation Department created its own recreational logo. Be on the lookout, as it will start to appear all throughout Littleton.

Ryan Glass, Mike Spaulding and the commissioners completed our community “Kaboom” playground constructed at Apthorp common ball fields. We would like to thank The Bank Of New Hampshire, for their \$5000.00 donation and Woodsville Guaranty Bank for their \$1000.00 donation. These funds along with the \$15,000.00 grant were instrumental in having the playground completed and built to code. The overall cost of the playground was \$30,000.00 and it had no tax impact once complete. Thanks to all the volunteers that came out the weekend of the build, and Vermont Fencing, and Jeff Winn for their contributions.

This winter we received a donation of a Commercial Ice Rink, manufactured by Nice Rinks, from the Littleton Youth Hockey Club. This rink is currently making for some of the best Ice skating conditions we have seen in Littleton in quite sometime. We have extended our hours to take advantage of these conditions.

The Parks & Recreation Department would like to specifically thank those who donated time, materials and money towards some of this years recreational needs.

Littleton’s SAU 84 and The Littleton High School Building Trades students. Dodge Contracting = equipment usage, Clough Construction = donation of their tractor to pull the zamboni and clean the ice rink. Littleton Water and Light = numerous donations of material and services throughout the year. Littleton Highway Department = equipment use and manpower. Clinton Brown, Green Thumb Landscaping = Time and materials. Jeff Winn of Dirtworks, School Athletic Directors Greg Fillion, Pierre Lafitte, and coaches for their work on fields and communication on field usage. The Local youth soccer, baseball programs for their improvements and donations to the playing field, Persons Concrete = donation of concrete on several work sites.

We are grateful to Friends of Remich Park, AVS Softball, and Cal Ripken Baseball board, and those who continue to donate their time and abilities. Without you, youth scholarships and recreational upgrades made to our facilities would not be possible.

A special “Thank You” to the Littleton Conservation Commission for continuing to oversee & maintain the Dells Park and the Kilburn Craigs.

Littleton Parks & Recreation is excited to be working with the NH Bureau of Trails expanding the rail trail through Littleton towards Whitefield and eventually Lancaster and Berlin. This multi use trail will allow for a safe and scenic bicycle path from one end of town to the other as well as provide revenue to the town from all its users.

2014 looks to be another challenging, but positive year for Parks and Recreation. We encourage all community members to get involved with our programs and functions. If there’s a recreational need out there, please contact us and we’ll assist in getting the “ball rolling”. We hold monthly meetings on the first Thursday of each month. Contact us any time at 444-2575 or via Face Book our web site.

We especially want to thank and commend all the users of Littleton’s Nine Parks & recreational areas that respectfully help by keeping everything clean and safe. Whether it’s the Dells Park or Apthorp Common, our recreational facilities are some of the best in the north country.

Respectfully submitted,

Littleton’s Parks & Recreational Commissioners

Tod Odell

Bryan Hadlock

Jeff Brammer

We encourage all community members to visit us at www.littletonparksandrec.com

LITTLETON PUBLIC LIBRARY

92 MAIN STREET

LITTLETON, NH 03561

603-444-5741

603-444-1706 (fax)

www.littletonpubliclibrary.com

LIBRARY HOURS

Tuesday 9:30 a.m. to 7:00 p.m.

Wednesday 9:30 a.m. to 7:00 p.m.

Friday 9:30 a.m. to 5:00 p.m.

Saturday 9:30 a.m. to 4:00 p.m.

Closed: Sunday, Monday & Thursday

Library opens at 2:00 p.m. 1st Saturday of the month

ANNUAL REPORT 2013

LIBRARY RESOURCES, PROGRAMS AND SERVICES AVAILABLE IN 2013

51,000 + books, audiobooks, movies, magazines, newspapers

New Hampshire History and Genealogy Research Collection, including

Ancestry.com and local newspapers on microfilm

Wi-Fi and public access computers

Downloadable audiobooks and eBooks

Web-based catalog with book reviews, excerpts, and personal account access

New Hampshire Astronomical Society *Library Telescope Loan Program*

New Hampshire Historical Society Museum and Library Family Pass

Programs for all ages – for children and youth this includes three weekly story times and two six-week reading incentive programs

Tax Forms

Librarian Assistance – includes the following:

Reader Advisory – assistance finding the next book in a series, or a new author to read

Reference – providing information/information sources

Research Assistance – help finding and selecting the most useful and appropriate sources for a paper or project

Computer Assistance - help with setting up an email account, searching the internet, filling out job/financial aid forms online, downloading audiobooks/eBooks

Genealogical Research – Instruction finding and using appropriate book, database, and microfilm resources in the library’s collection

Interlibrary Loan – Locating and ordering patron requested books and audiobooks not owned by Littleton Public Library

Innovations in computer technology have brought about many changes to libraries, perhaps the most significant being the delivery of services and resources is no longer limited to the physical boundaries of a library building. This means that library users now have access to some of these services off-site via their computers or mobile devices.

Anyone who has internet access can search the library catalog from a computer or mobile device like a tablet or cell phone. There is a link to the library catalog from the library website. Library members can view their library account to see what has been borrowed, when borrowed items are due, and renew borrowed items. Library members have access to EBSCO Host, a collection of databases including book and author information as well as magazine and newspaper articles. Library members can download audiobooks and e/Books from the New Hampshire Downloadable Books Consortium, and in 2014 Library members will have access to the genealogical database Heritage Quest.

The library continued to provide quality programming for children and youth during 2013. In addition to the three weekly story times, and the two reading incentive programs: Polar Pals and the Summer Reading Program, the Friends of Littleton Public Library sponsored an after-school chess program and a holiday craft and story event. During April school vacation week the Friends sponsored Screen-Free Week which included activities at various local businesses and the library.

A number of improvements and repairs were made to the library building and grounds in 2013. Inside the library the reading room ceiling was repaired and painted. In the fiction room the ceiling was repaired and painted and the ceiling light fixtures were fitted with new energy saving lights bulbs and ballasts, as well as being repositioned to better illuminate the bookshelves. Improvements to the outside of the building included power washing, brick grouting, and trim painting.

Employees from the Highway Department repaired the concrete walkway and the front steps, and constructed a new ramp for the back entrance to the library. The entire parking lot was repaved with a gift from two Littleton families. The library trustees addressed all the issues of a property safety audit, cleaning up storage areas and making repairs as necessary.

The number of adult materials borrowed was 23,008, and the number of juvenile materials borrowed was 14,852 for a total circulation of 37,860. The number of materials added to the collection was 2,666, and the number of materials discarded was 2,353, for an end of year total of 5,1245 material holdings. At the end of the year there were 2,354 resident cardholders and 360 nonresident cardholders.

As always, we cannot thank our library supporters enough. Library staff and trustees extend their deepest appreciation to the volunteers, individuals, organizations, and businesses that contribute so much to the library with their gifts of time, funds, services and support. Library staff and trustees also thank the other town departments for their continued cooperation and assistance.

Respectfully submitted,
Jeanne Dickerman, Director

2013 Transfer Station Annual Report

The Transfer Station saw some changes in 2013 in personnel and material handling.

The biggest change in 2013 was the change in management. Longtime Transfer Station employee and Manager, Jackie King, retired at the end of October. She has been a dedicated worker for the town since 1997. Brian Patnoe, a transfer station employee since 2003, took her position as Manager and William Zanes, an employee since 2004, was promoted to Lead Attendant.

The other significant change is a state law that will ban clean demolition and construction debris (2x4's, etc.) from being accepted at the burn pit. This has been an ongoing debate within the recycling community 2007 and was finally settled by the passage of Environmental Rule A 1000.

NEW STATE REGULATION (ENV-A 1000):

We are no longer allowed to burn clean construction or demolition wood. The only two exemptions are for firefighter training and “for homeowners of a private, single-family residence” and that the wood originated on the premises.

With new management, there are numerous improvements we are currently looking into. Stay tuned as we'll advertised any changes locally and at the Transfer Station. If you have suggestions for improvements don't hesitate to contact us.

INTERESTING FACTS:

Since 1998, the town has received over a million dollars just for paper

Since 1998, the total revenues has been over 3.5 million dollars

Last year the town recycled over 1.1 million pounds of paper

Once again, thank you for another great year.

The Transfer Station Crew

LITTLETON COMMUNITY CENTER

ANNUAL REPORT January 2013

The Littleton Community Center is a non-profit corporation managed by a small dedicated volunteer board of directors who oversee the operations and maintenance of the property at 120 Main Street. This year we regretfully accepted the resignation of three directors Janet Costa, MaryAnn Duranty and Mary Edick, who served the board for thirteen years. The board also employed Ruth Taylor as our Capital Improvement Coordinator who was instrumental in writing a grant for us. We welcomed Debra Simmons as our new treasurer and Mary Menzies as a new board member.

Our fundraising committee, led by Gail Kimball, held a car raffle raising \$26,946 towards the replacement of the roof on the House. The car raffle was our first major fundraiser thanks to the generous support of Littleton Chevrolet and Crosstown Motors. We also received a \$10,000 donation from an anonymous citizen.

The Community Center applied and recently received a matching grant from the New Hampshire Land and Community Heritage Investment Program (LCHIP). This program's mission is to "conserve and preserve New Hampshire's most important natural, cultural and historic resources". This grant helped us to completely replace the roof on the main building. Littleton Millworks donated labor and materials to the restoration of the front porch ceiling and structure. We are very grateful to Mitch Greaves who volunteered many hours advising the board and supervising the structural improvements.

Regretfully, the Annex/Carriage House has been closed due to the disclosure of structural deterioration which will be addressed in the future as funding becomes available. The board is working on future plans to restore and improve the infrastructure of the main house to keep it up to current building and safety codes. The large maple tree on the front lawn was removed this year due to rot. We will continue to seek funds to repaint the exterior of the building, requiring lead paint abatement, and also address our other needs including electrical upgrades .

The Littleton Community Center provides a meeting place for over 35,000 people a year with very reasonable hourly and monthly rates. This year alone 48 different groups used our facilities including the town and 15 of those were new users which included four birthday parties and four funeral receptions. We also held a free holiday open house and a craft fair. The house is now equipped with free WIFI for our visitors. Free parking is available as a significant community benefit. Our hosts Wendy and Briggs Clark welcome visitors to the center and will assist in arrangements for public and private functions. Information on the center may be found at littletoncommunitycenter.org. Contact may be made by phone 603-444-5711 or littletoncommunitycenter@gmail.com.

We wish to thank the town citizens for supporting this historical and vital town treasure and we encourage residents to join with the board of directors in our continuing efforts of restoration and preservation.

Roxanne Bowker, President of the Littleton Community Center Board of Directors

Opera House Commission Report

One mission of the Opera House Commission, charged by the BOS, is to advise the Board on current and future capital improvements for the venue. In February, 2012, the commission and a group of volunteers embarked on a capital improvements program with two goals: (1) Make the venue "user friendly" to facilitate rental for income to defray operational costs. (2) Make the Opera House a cultural center in the North Country. A needs, use assessment and timeline was set to accomplish these goals.

In 2013 the Opera House Commission and the Capital Improvements Committee purchased the items to begin to fulfill their goals. Purchases include: padded seating, 60" circular tables, burgundy stage curtains, 14' projection screen, chair & table racks, Grand Piano and blackout curtains to compliment the new stage curtains. Improvements consisted of: electrical, footlight coverings, sound system, assorted safety and stage lighting upgrades. The Capital Improvements Committee and Opera House Commissioners are proud that so much has been accomplished to this point. Still more needs to be done. After assessment of the fly space and stage rigging, the temporary arrangement needs to be upgraded to meet current codes. Through fund raising efforts such as grant writing, donations, and commission-sponsored activities the committee/commission are in hopes of have funding in place to complete these and other improvements in a timely manner.

The funding for these project came from money that was appropriate several years ago by the taxpayers of Littleton (\$24,500) as well as funds that were raised by the Littleton Civic Booster's Club through their Casting Call for Curtains activity that was held in March. Their contribution of \$500 toward the piano was greatly appreciated. Labor to hang the new curtain and other tasks was provided by George Mitchell, Don Merrill, and Dick Alberini in their spare time.

Since the "user friendly" goal has been met, the facility has started to gain a reputation as the place to go to hold your business function, wedding, parties, and performances. The rental fees have been kept at a reasonable rate, thus enticing people and organizations to use this wonderful facility. During 2013, there have been wedding receptions, birthday parties, private parties, public events, Children's Theater Series, performances by the Upstage Players and LHS Players, The Nutcracker, Littleton Idol, NCCA Graduation, St. Patrick's Talent Show, Wrestling Matches, Littleton Economics Celebration, Open House, a movie sponsored by NH Public Television, and the play "Love Letters."

In conclusion, the Capital Improvements Committee and the Opera House Commissioners would like to extend a thank you to the tax payers of Littleton as well as to many others who support the Opera House. We will continue our mission with the help and support of the citizens of Littleton and their future patronage.

Respectfully submitted,
Littleton Opera House Commissioners
George Mitchell
Dick Alberini
Dan Stearns





"Partnering to make recycling strong through economic and environmentally sound solutions"

Northeast Resource Recovery Association, 2101 Dover Road, Epsom, NH 03234

Telephone: (603) 736-4401 or 1-800-223-0150 Fax: (603) 736-4402

E-mail: info@nrna.net

Web Site: www.nrra.net

Town of Littleton, NH-Recycling Ctr.

Congratulations for being such active recyclers!

Below please find information on the positive impact this recycling has had on your environment.

The recyclable materials listed below were sent to market to be remanufactured into new products through your non-profit recycling organization, the Northeast Resource Recovery Association.

Recyclable	Amount Recycled	Environmental Impact! Here is <u>only one</u> benefit of using this recycled
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"Partnering to make recycling strong through economic and environmentally sound solutions"

Northeast Resource Recovery Association, 2101 Dover Road, Epsom, NH 03234
Telephone: (603) 736-4401 or 1-800-223-0150 Fax: (603) 736-4402
E-mail: info@nrta.net Web Site: www.nrta.net

Dear NRRA Member,

As a member of Northeast Resource Recovery Association (NRRA), your community has access to all the services of this first in the nation, 33-year old recycling cooperative. Your member-driven organization provides you with:

- Up-to-date **Technical Assistance** in waste reduction and recycling including solid waste contract negotiations;
- **Cooperative Marketing** to maximize pricing and **Cooperative Purchasing** to minimize costs;
- **Current Market Conditions** and **Latest Recycling Trends**, both regionally and nationwide;
- **Innovative Programs** (i.e. Dual Stream, Consolidation and Single Stream);
- **Educational and Networking Opportunities** through our Annual Recycling Conference, our new Bi-weekly "Full of Scrap" email news, monthly Marketing meetings, website, and Fall Facility Tours;
- **School Recycling Club** - a program to assist schools to promote or advance their recycling efforts;
- **NH DES Continuing Ed Credits**;
- **NH the Beautiful Signs, Grants, Bins and Recyclemobiles.**

The membership has grown to include more than 400 municipalities, businesses and individuals in New Hampshire, Vermont, Massachusetts, Connecticut and Maine. NRRA, as a non-profit organization, is unique in that we do not charge a "brokerage fee" or work to maximize profit gains, but rather has a minimal "Co-op" Fee" which is re-invested to further your recycling programs and solid waste reduction efforts in schools and municipalities.

Through your continued support and dedication, NRRA has assisted our members to recycle over 81,337 tons in fiscal year 2012-2013!

3500
NRRA Marketing Tonnages



ANNUAL REPORT - 2013
Riverbend Subcommittee
of the Connecticut River Joint Commissions

This year the Riverbend Subcommittee met four times and reviewed several permit applications concerning the Connecticut River Watershed within the thirteen towns we serve. In addition, the Subcommittee participated in a NHDES survey of issues relative to the state's rivers and lakes. The Subcommittee heard talks outlining the negative effects on the native moose population of a warming climate and on the potential impacts of transporting tar sands derived oil through an existing pipeline in New Hampshire and Vermont. The group also updated the Recreation Chapter of the Connecticut River Management Plan in preparation for publication. Subcommittee members also attended workshops and public meetings dealing with stewardship of the River and its watershed.

With members representing a variety of interests representing two states, five counties, and thirteen towns along 70 miles of the Connecticut River, the Riverbend Subcommittee provides a local voice to help steward the resources of a significant portion of the Connecticut River Watershed. The Subcommittee provides information and assistance to the states, towns, and landowners on projects near the river. The Subcommittee is advisory and has no regulatory authority.

Landowners planning projects near water should check first with the town office to see if a state or local permit is needed. We urge all anglers and boaters to clean their gear carefully to avoid spreading Didymo and other invasive plants and animals.

For a schedule of Riverbend Subcommittee meetings and more information about the resources of the Connecticut River, please visit the CRJC website at www.crtc.org. Meetings are open to public and we welcome any citizens who are interested in the management of the Connecticut River to become members of the Riverbend Subcommittee.

Richard Walling, Chair
Riverbend Subcommittee, Connecticut River Joint Commissions

New Hampshire Representatives:

Lancaster – Bob Elwell
Dalton- Michael Crosby, Lloyd Saltmarsh
Littleton – Jan Edick, Jim Sherrard
Monroe- Ken Hunter, Michael Monaghan
Bath – Rick Walling, Dick Long
Haverhill – David Falkenham

Vermont Representatives:



**Caledonia Essex Area Ambulance Service Inc.
2013 Town Report**

**Victory
2013 CALEX Responses 889**

Well it has certainly been an exciting and busy year for us here at CALEX.

On March 1, 2013 CALEX began a new adventure across the river into New Hampshire serving the towns of Littleton, Easton, and Sugar Hill, operating out of the Littleton Fire Station on Main Street. Since March 1st CALEX has responded to 961 calls throughout these New Hampshire communities. In addition to 911 responses, the Agency is also the first called to provide emergency and non-emergency transports for Littleton Regional Hospital, transferring patients to various hospitals and facilities throughout New Hampshire and beyond based upon the specialty care needs of the patient or at the request of the patient. Our staff has integrated extremely well with the Littleton Fire Department as well as the additional public safety agencies and departments throughout Littleton, Easton, Sugar Hill and the adjoining communities to provide highly trained EMS professionals, staffing 24/7/365 at the Paramedic level. In addition the Agency provides the availability of a second ambulance also housed at the Littleton Fire Department for back-up station coverage and transfers between facilities.

On September 19, 2013 CALEX widened its Vermont coverage area at the request of the Management and Board of Directors of Danville Rescue Squad, Inc. Under contract the Agency provides its dedicated and professional emergency response staff to the citizens of the Towns of Danville, Peacham, and Walden, operating as DBA Danville Rescue. CALEX was enhanced as a number of the existing Danville Rescue members were added to its roster. Currently crews are staged at the Danville Rescue Squad Inc. station located at 379 Brainerd Street, from 0700-1900hrs and are responding from our St. Johnsbury based station during the night time hours. When poor weather threatens or exists, the Danville station is staffed at night as well.

CALEX Management, the Board of Directors, and the dedicated staff, continually strive to provide the best possible emergency medical care with the highest quality of professionals while at the same time maintaining strict financial controls. We utilize crew resource management by moving ambulances and staff across the region to provide coverage during peak demands on the system while at the same time keeping expenses as low as possible without risking patient care. This type of resource management represents the benefits of regionalization which will one day be the norm in pre-hospital emergency services. Sharing the capital costs, the operating expenses, and the benefits from excellence in emergency medical services across the region is the very basis that Caledonia Essex Area Ambulance Service Inc. a multi-county agency, was first formed to realize. As communities grow, populations increase, services are in higher demand, so too must the size of the region included in sharing expenses, assets, and income.

As is the case with nearly all of the ambulance services in Vermont and New Hampshire and most of those throughout the country as well, often the greatest challenges of operations are financial in nature. In response to these challenges and whenever possible, in advance of these challenges, all involved with the Agency work together to explore ways to control expenses without sacrificing the quality CALEX has always and will always demand for its services. With the new healthcare changes now upon us and those still to come, the Management of CALEX holds real hope that greater financial flexibility will result allowing the Agency to move forward as it strives to continuously improve upon its services and prepare for increasing demands for services.

CALEX St. Johnsbury continues to serve as the area's American Heart Association CPR and First Aid Public Training Center. Classes are offered monthly to the public, they can also be arranged to be held privately, and are also held for large and small businesses throughout the Kingdom. Of course, having seen first-hand the positive difference immediate CPR and First Aid can make to patient outcomes, we urge everyone, from teens to seniors to take part in these classes. Imagine the joy in knowing you made the difference in saving a life, easing fears, and/or discomfort. Those who have been able to make the difference in even the life of a stranger will tell you how wonderful the experience truly is.

CALEX continues to provide Paramedic Intercept services to the surrounding areas beyond its primary service areas as well as Critical Care Paramedic Transport services to the most critically ill patients in our region. In 2013, we have realized amazing patient outcomes due in part, to the quality skills our crews have provided to our citizens and even those just passing through the area. Their dedication to training and to performing at the peak of their certification levels are exemplified by these outcomes. CALEX has received accolades from highly regarded Physicians in both Vermont and New Hampshire for the skills and knowledge that have been demonstrated by its crew members in 2013.

As we end 2013, having grown in less than a year as the primary ambulance service of six communities to now the primary service to 12 communities across Vermont and New Hampshire, with nearly 50 dedicated healthcare professionals on staff, we look forward to and are truly honored to continue to provide the best possible care to each person we serve throughout 2014 and beyond. Our crews, some who have served this Agency for as many as 20 years, continue to study and learn to reach greater certification levels and/or to reach excellence at their current certification levels. We are fortunate to have such a wonderful team and we believe those served by Caledonia Essex Area Ambulance Service, Inc. are indeed the true benefactors of their dedication.

In closing, I would like to thank all of our staff, their families, and the CALEX Board of Directors for their continued support and dedication to the Agency's mission.

Respectfully Submitted,
Michael J. Wright, NREMT-P
Chief Executive Officer

PEMI-BAKER SOLID WASTE DISTRICT

Fred Garofalo, Chairman

Jeff Trojano, Vice-Chairman

Josh Trought, Treasurer

Dan Woods, Coordinator

c/o 264 Pettyboro Rd

Bath, NH 03740

(603) 838-6822

pemibakerswd@yahoo.com

2013 Annual Report

This past year, the Pemi-Baker Solid Waste District continued its cooperative efforts to promote waste reduction, increase recycling, and to provide residents with a means of properly disposing of their household hazardous wastes (HHW). The District held two (2) one-day collections, one in Littleton and the other in Plymouth. A total of 220 vehicles came to the collections. In 2013 we hired Clean Venture, Inc. to be our contractor. The District was very impressed with the staff's work effort and the professionalism that they exhibited. Both collections ran very smoothly and without any issues.

The total disposal costs were \$21,492 (Down from \$30,860 in 2012). The District was awarded a grant from the State of NH for \$5,490. It also received \$5,000 from Casella Waste and \$3,500 from North Country Council. The net expenditure for the HHW collections was \$7,502 (a cost of \$.24 per resident). The table below highlights the District's HHW collection data since 2009. The District also coordinated the pickup of fluorescent light bulbs that had been collected at member towns' recycling facilities. Over 44,000 feet of straight fluorescent tubing along with compact fluorescents and other types of fluorescents were recycled.

In 2014, the District will hold collections in Littleton (Sunday, August 24th) and in Plymouth (Saturday, September 27th). Individual residents can help keep the District's disposal costs down and reduce the toxicity of the environment by remembering a few of these helpful tips; Buy only what you need. If you have leftover product, properly store it so it will last. Use biological controls and organic products for pests and diseases in the garden when feasible. Apply chemical pesticides only as a last resort and be sure to follow the directions on the label. Lastly, air-dry your leftover latex paint. When completely dried, latex paint maybe disposed of in your household trash.

As always, citizens interested in participating in the development of the District's programs are welcome to attend the District's meetings. Information regarding the place and time of the meetings is available at all municipal offices and recycling centers. If at any time an individual community needs assistance in regards to their solid waste/recycling program, please contact the District at 838-6822 or by email at pemibakerswd@yahoo.com

Respectively Submitted,
Dan Woods, District Coordinator

2009 - 2013 Program Costs



Connecticut River Joint Commissions – 2013 Town Report

CRJC's mission is to preserve and protect the visual and ecological integrity and sustainable working landscape of the Connecticut River Valley, and to guide its growth and development through grassroots leadership. Fiscal Year 2013 was full of activity and outreach to Connecticut River communities. CRJC meetings featured presentations by experts in environmental services and natural resources and on the impacts of extreme weather events on the river and its watershed. The Commission has also devoted significant effort to participating in the relicensing process for dams along the river operated by TransCanada and FirstLight, Inc.

Strategic Plan

The CRJC adopted a three-year Strategic Plan to develop engaged and active membership for Local River Subcommittees and the Joint Commissions to guide its programs, promote implementation of the Connecticut River Management Plan, reach out to communities on river issues and best practices for riverfront land management, and to articulate issues that affect the Connecticut River and its watershed.

Website and Publications

CRJC's website makes CRJC publications and events easier to locate. Our monthly email update keeps CRJC members, subcommittees, and those with a general interest in CRJC activities informed. It has over 200 subscribers. We invite you to visit our website to view a complete annual report and to join our mailing list at <http://www.crjc.org>

Brendan Whittaker, President (VT); Rebecca Brown, Vice President (NH); Mary Sloat, Treasurer (NH)

ENERGY CONSERVATION COMMITTEE

In 2007, Littleton Town Meeting passed the New Hampshire Climate Change Resolution, part of a statewide effort that resulted in approval of the resolution by 164 towns. As a direct result of the resolution, Littleton's Board of Selectmen authorized the formation of the Energy Conservation Committee (ECC). The three watch words for the committee are Incentives, Education, and Advice. The goals of the ECC were established as:

- Reduce energy consumption town wide
- Conserve natural resources
- Save money

The focus in 2012 was almost exclusively working towards reducing the cost of heating the fire station and highway department garage. While there are many other energy efficient measures that could be taken, the committee's first priority was to replace the boilers in these two buildings. After a thorough review of alternative sources, we settled on wood pellets. Wood is a readily available and renewable source and an industry that employs many local residents. Wood is cheaper than most alternatives and the price has remained comparatively stable.

After receiving proposals and cost estimates from four wood-pellet boiler providers, the committee agreed that Froling Energy provided the best professional price. These boilers are highly automated and virtually maintenance free, which was a major consideration in the selection process. Two wood pellet boilers will be housed inside an Energy Box, with an adjacent storage silo, and centrally located in the parking lot between the fire station and highway garage. Hot water generated by the boilers will be piped underground to the two buildings. There is capacity to expand the system to include the police station in the future.

This project appeared on the 2013 ballot as a selectman's warrant article and was overwhelmingly approved by the voters. The system was installed in the spring of 2013 with a ribbon cutting and open house in October.

At the invitation of the School District Supervisor, the ECC then turned its attention to replacing the aging, oil-fueled heating system at the Lakeway Elementary School. The Committee is also looking into alternative heating options for the Transfer Station.

The ECC also did some preliminary research on replacing the heating systems at the Littleton Community Center and the public Library.

Committee Members:

- Tony Ilacqua, Chairman
- Ron Bolt, Secretary
- Mary Boulanger
- Arwen Mitton
- Dann
- Steve Kelley
- Bill Latulip
- Rodney Edwards

Committee Advisors:

- Town Manager Fred Moody
- Selectman Marghie Seymour
- Interim Facilities Manager Bobby Green
- Jan Edick
- David Van Houten
- Littleton Water & Light Superintendent
- Tom Considine
- Town department heads

Report from Your North Country Senator Jeff Woodburn



Dear Constituent,

It is an honor to serve as your State Senator representing District 1, which includes 58-rural, northern communities, encompassing 27 percent of the state's landmass. It is a region larger than two states and 77 foreign countries and containing fewer than twenty people per square mile.

The North Country, including the White Mountains regions has a uniquely different culture, landscape, economy and history from the rest of the state. It is my focus to ensure that State government understands this and doesn't forget us. Our needs, challenges and opportunities are different. At the top of my priority list is stabilizing our fragile economy while improving the quality of life for our people. This means expanding Medicaid for low-wage workers and rural hospitals, increasing the minimum wage and opposing the Northern Pass project.

In the Senate, my goal has been to be practical and to work with everyone to get results for our region. To this end, I'm proud to be the chamber's most independent member and recognized by Business NH magazines as one of the most influential members. But voting is only a part of my work; in the tradition of my mentor, the late Executive Councilor Ray Burton, I have been accessible and available to my constituents, holding town hall meetings, office hours and tours for state leaders. I have tried when possible and appropriate to bend state government to meet the needs of rural people and rural communities.

I love being the voice for the North Country and am constantly inspired by our people and places that make our beloved home so special.

Be in touch, if I can be of assistance to you or your community.

Regards,

Jeff Woodburn

North Country Senator

524 Faraway Road, Dalton, NH 03598

Jeff.Woodburn@leg.state.nh.us

603.259.6878 mobile phone

603.271.3073 office



Dear Supporting Community:

During 2013, Mount Washington Regional Airport monies raised from aviation fees is \$3225.00.

Your airport commission has changed are budget system. We hired a bookkeeper to do our monthly books and pay bills. We have added new charts of accounts to our system. We have added our daily fuel to our inventory sales this will give you total fuel sales & profit and monthly charts to control budget. To give actual charts on what we spend.

FBO's fees now include anyone doing business with the airport now pays a fee to this airport like rental vehicles, taxi services, vending machines, mechanics services so if you do business with the airport making money's you will pay a FBO's fee to the airport.

Starting in 2014 the commission will be very active with the local Chamber of Commerce's. We will educate local communities about the airport functions.

We will try to start a Civil Air Patrol Charter in the next few months providing we have interest from adults and youth from the communities to start it.

Check us out on Face Book search for Mount Washington Regional Airport see what all the activity coming and going, plus wild life.

Mount Washington Regional Airport, Air Traffic Activity 2013.

The following Towns Generated Activity is

Whitefield 212, Dalton 84, Lancaster 74, Jefferson 15, Littleton 90, Franconia 18, Sugar Hill 27, Randolph 6, Twin Mt. 69, Bethlehem 44, Vt. State 25, US. Military 39, Maine State 8, Colebrook 14, Pittsburgh 3, Canada 6, Laconia 2, Monroe 3, Lincoln 2, Stewartstown 2, Woodsville 8, Clarksville 1, Lisbon 2, Gorham 2,
Business Activity 272,

The Airport is a real asset for the region and one of which your community should be proud.

The Airport continues to be a base for Civil Air Patrol and medical helicopter operations, as well as Angel Flight; which (through locally based pilots) provides free, non-emergency medical flights to patients in need. This year we have also hosted many visitors; such as parachuting clubs and powered parachute enthusiasts, along with business and leisure travelers and second-home owners, all of whom bring revenue to our local communities and area businesses.

An inspection by NHDOT Aviation Division was recently completed at MWRA. The letter received from the Division stated, "Overall, the Airport is in outstanding condition and is well maintained."

Volunteers in Police Service

Littleton Police Department • 2 Kittridge Lane • Littleton, NH 03561

Fax: (603) 444-1704

Web site www.littletonpd.org

Business: (603) 444-7711

2013 VIPS VOLUNTEER REPORT

January 1, 2013 to December 31, 2013

Current VIPS Members

Shari Brooks, Coordinator
Hank Peterson, Treasurer
Ray Hopkins
Dr. Richard Monroe
Marie Norton
Janet Parker

Aliza Anvari
Mary Daly
Richard Massimilla

Sharon Craigie
Mary Edick
Mary Jane Merritt

Jean Thompson
Guy Harriman
Dennis Sharpe

Carol-ann Montgomery

Smith

Ginny Phelan



Parade Corps Members

Jim Daly
ard

Ray Hopkins
Wood

Dennis Sharpe

Harry

Neil Stafford

Dick Massimilla

Jeff How-

Mary Jane Merritt

Richard

Services Offered

House Checks - Checking vacation homes and vacationing residents' homes for breaking and entering or other abnormal conditions.

Cruiser and Facility Maintenance - minor maintenance checks on cruisers, inventory of equipment, cleaning the interior and exterior of the cruisers, shuttle vehicles needing repairs to fleet maintenance, and maintaining a maintenance log on each vehicle. Members also assist with facility maintenance such as cleaning the sally port, paint touchups, replacing burnt out light bulbs and replacing filters.

Front Desk - Assist Administrative Assistants Lori LaDuke and Jamie Allaire with front desk duties. These duties mainly include assisting walk-ins, answering the phone, inputting parking tickets, filing and following up on delinquent dog licenses.

Assisting the Prosecutor - Members copy files, make phone calls, type forms, do research, pull files and assist in court.

Flower Beds/Landscaping - Members have spent many hours tending the plants in front of the facility and the area around the PD sign on West Main Street.

Good Morning Program - This program provides Littleton residents, who are either senior citizens (age 60+) or individuals with disabilities who live alone or with a caregiver and are at risk, with a short daily morning telephone call to check on their well-being. This program is also offered on a short-term basis to those discharged from the hospital and considered at risk.

Parade Corps - Started in 2011 to assist the Police with traffic and crowd control along a parade route. During 2013, the Parade Corps assisted the LPD with three parades. Members volunteer a minimum of 2 hours per event.

VIPS volunteers also spend many hours volunteering for special projects, helping out with Police Department Activities such the Bicycle Rally and the Halloween Festival.

VIPS members were also asked to complete the FEMA IS100LEa and IS700.a level of the National Incident Management System (NIMS) on-line training. Both levels of the course require approximately 3 hours for completion. As of 12/31/2013, out of 18 members, 11 have completed both levels. Those who have completed both levels of the NIMS training can add 6 hours to their total volunteer hours.

Monthly meetings which at times also include additional training (usually 15 to 30 minutes per meeting) last about 1 hour. By the end of 2013, those members who have attended 12 meetings can add approximately 12 hours to their total volunteer hours.

The 2012 Independent Sector's Value of Volunteer Time estimated the dollar value for volunteer time was \$22.14 per hour (2013 estimate does not come out until the summer). Using the above mentioned figure of \$22.14 per hour, from January 2013, to December 31, 2013, the VIP members have donated **1613** hours which translates to **\$35,711.82**.



Group photo of the VIPS members at the Gilpin Tribute

Summary

Total 2013 volunteer hours for speed trailer deployment, house checks, cruiser & facility maintenance, front desk, assisting the prosecutor, landscaping, Good Morning Program, meetings, assisting at parades, training and special events came to **1613**. Compared to last year's figure of 1027, this is an increase of 586 hours. Estimated total monetary value of volunteer time according to the Independent Sector's Value of Volunteer Time is **\$35,711.82**.

Yearly, VIPS members vote on items to purchase for the Police Department. The items purchased in 2013 were a privacy curtain for the reception window, a dry erase board with stand for reception. We also purchased a granite bench inscribed with the names of Don and Juanita Gilpin to honor them for establishing our VIPS program in 2008. This bench is located next to the front entrance of the Police Department facility. VIPS also paid for landscaping supplies used to beautify the area around the PD sign on West Main Street. For the second year, members voted to donate to the Girouard/Smith Golf Tournament.

In order to better understand the training our police officers complete before becoming employees of the Littleton PD, some members enjoyed a tour of the Police Academy in Concord, NH.

This year VIPS members agreed to personally contact local businesses in town to update basic contact and alarm company information for emergency response purposes. This information will be shared with the Grafton County sheriff's Department Communications Division for dispatch use only.

Members of the VIPS program wish to thank Chief Paul Smith for giving them the opportunity to volunteer their time so the officers and civilian personnel of the Littleton Police Department can concentrate on their primary duties.

Respectfully submitted,
Sharon Craigie, VIPS Member



AMMONOOSUC COMMUNITY HEALTH SERVICES, INC.

Board of Selectmen
Town of Littleton
125 Main Street, Suite 200
Littleton, NH 03561

October 15, 2013

Dear Selectmen:

Ammonoosuc Community Health Services Inc. (ACHS) is requesting an appropriation in the amount of **\$15000 (Fifteen Thousand dollars)** from the Town of Littleton for 2014. This amount will help us continue to provide high quality healthcare to our 2010 Littleton patients and to reach more of those who are in need of our services.

ACHS has been a vital part of the community since 1975 and while many of our services are paid for through Medicare, Medicaid and grants, our reimbursements through federal, state and county programs fall short of actual expenses, and these funding sources continue to be fragile at best.

Although some economic indicators suggest there is some improvement in the economy, our uninsured and under-insured patient populations overall are on the rise. Full-time employment and access to health insurance benefits continue to be challenging in northern New Hampshire.

Our sliding fee scale for payment of services provides a vehicle for these patients to get the health care they need in a timely manner, preventing a possible costly emergency room visit or, worse yet, hospitalization because they could not afford to go to the doctor prior to the emergent episode. Keeping just one patient out of the ER could save taxpayers \$1000-\$1500 (average cost of an ER visit).

Access to affordable oral health is very difficult for many of our patients as well, and poor oral health can lead to many other medical problems. Complications due to oral health problems is the cause of 30% of all ER visits in the State of New Hampshire, but unfortunately these issues cannot be adequately addressed in a hospital ER. Patients are usually prescribed antibiotics and something for the pain then sent home; since the root problem is not addressed, they will likely show up at the emergency room again.

ACHS is keenly aware of this challenge in the North Country; we have spent the last year and half working with LRH, Cottage Hospital, the North Country Health Consortium & Molar Express and the NH Department of Health and Human Services to bring services to the most acute oral health situations by providing Adult Oral Health Clinics while ACHS secures funding to open an Oral Health Facility at its Littleton site. Much of the ground work on this project is well underway, and we hope to open this facility in 2014. This site will provide cleanings, screenings, education, and referrals to specialists for

Main Office

25 Mt. Easton Road
Littleton, NH 03561
(603) 444-2464
Fax (603) 444-4209

30 Westmore Street
Manchester, NH 03103
(603) 377-5141
Fax (603) 747-0016

10 Kings Square
Whitefield, NH 03598
(603) 471-1111
Fax (603) 471-5100

100 Main Street
Keene, NH 03426
(603) 333-0100
Fax (603) 333-0000

100 NH 106-25
Warren, NH 03447
(603) 754-4704
Fax (603) 754-2700

more in-depth dental care for some of our neediest patients. This oral health facility will be available to all ACHS patients, and a sliding fee scale will be available for payment of services to those who qualify.

Support from the Town is extremely important in being able to provide the medical, behavioral and soon, oral health care to the citizens of the 26 towns in northern Grafton and southern Coös counties that ACHS serves including Littleton.

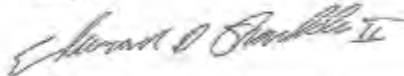
Town of Littleton Statistics

- Total # of Patients - 2010
- Total # of Medicaid Patients - 309
- Total # of Medicare Patients - 477
- Total # of Self-Paying Patients - 122
- Total # of Sliding Fee Scale Patients - 274 (13.6% of total Littleton patients)

As a Federally Qualified Health Center, ACHS provides comprehensive primary preventive healthcare to all, *regardless of ability to pay.*

On behalf of Ammonoosuc Community Health Services' board of directors, staff and patients, we would like to thank you for considering our request for funding.

Sincerely,



Edward D. Shanshala II, MSHSA, MEd
Executive Director



Charles Thibodeau
ACHS Board of Directors President

PS: We will be sending you our 2013 Annual Report as soon as it becomes available.



TRI-COUNTY COMMUNITY ACTION PROGRAM Inc.

Serving Coos, Carroll & Grafton Counties

30 Exchanges Street, Berlin, NH 03570 • (603) 752-7001 • Toll Free: 1-800-552-4617 • Fax: (603) 752-7607

Website: <http://www.tccap.org> • E-mail: admin@tccap.org
Chief Executive Officer: Michael W. Coughlin

November 26, 2013

Town of Littleton Selectmen
125 Main Street, Suite 200
Littleton, NH 03261

Dear Selectmen:

A year ago, Tri-County Community Action Program experienced financial problems, the result of trying to address growing community needs with inadequate agency resources. The agency and the state took dramatic action to address these problems, including appointing a Special Trustee to act on behalf of the Chief Executive and Board of Directors. This letter will provide an update on our agency's progress, and the current state of CAP and its programs.

Over the last year, the Special Trustee, with a small team of experts and CAP's internal leadership, examined its services, made some program modifications and trimmed some staff positions. A year later, programs have been stabilized and CAP is in a much healthier financial position. Most importantly, we have continued to provide services to the thousands of North Country residents who depend on CAP to help them move out of poverty, keep warm, or for any of the other vital services we deliver.

A new Chief Financial Officer was hired in the spring, and a new CEO was hired in October. A new Board of Directors has been identified, and will begin meeting shortly. The financial and organizational restructuring that were executed by the Special Trustee have resulted in real progress, such that the Special Trustee has begun to reduce his direct involvement with CAP, and he is expected to move toward a supportive, consultant role over the next few months.

There may be further program modifications, but we are confident that CAP's future is sustainable, and that we will continue to provide essential services for the residents of Littleton. We want to thank you for your ongoing confidence in CAP, and support for our most vulnerable neighbors, and we appreciate your consideration of CAP's request for funding this year. If you have any questions, please do not hesitate to call me directly.

Sincerely,

Michael Coughlin
Chief Executive Officer
603-752-7001, ext. 25

Weatherization
(603) 752-7105

Administration
(603) 752-7001

ACE
(603) 752-7041



Community Center
(603) 752-3248

R.S.V.P.
(603) 752-6103

Energy Programs
(603) 752-7103



P.O. BOX 433
Lebanon, NH
03766-0433

Phone: 603-448-4897
Fax: 603-448-3906
Web site: www.gcsc.org

Centers for Senior Services

Horse Meadow Senior Center
(N. Haverhill 787-2539)
Linwood Area Senior Services
(Lincoln 745-4705)
Littleton Area Senior Center
(Littleton 444-6050)
Mascoma Area Senior Center
(Canaan 523-4333)
Newfound Area Senior Services
(Bristol 744-8395)
Orford Area Senior Services
(Orford 353-9107)
Plymouth Regional Senior Center
(Plymouth 536-1204)
Upper Valley Senior Center
(Lebanon 448-4213)

Sponsoring

RSVP & The Volunteer Center
(toll-free 1-877-711-7787)
ServiceLink of Grafton County
(toll-free 1-866-634-9412)

Grafton County Senior Citizens
Council, Inc. is an equal
opportunity provider.

2013-2014 Board of Directors

Jim Varnum, *President*
Rev. Gail Dimick, *Vice President*
Emily Sands, *Treasurer*
Caroline Moore, *Secretary*
Ralph Akins
Patricia Brady
Rich Crocker
James D. "Pepper" Anderson
Clark Griffiths
Dick Jaeger
Larry Kelly
Jenny Littlewood
Mike McKinney
Flora Meyer
Molly Scheu
Becky Smith
Frank Thibodeau
Debasreeta Dutta Gupta,
Revers Tuck Board Fellow
Roberta Berner, *Executive Director*

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. ANNUAL REPORT 2013

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our communities' older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln; and sponsors the information and assistance program Grafton County ServiceLink, and RSVP and the Volunteer Center. Through the centers, ServiceLink and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, community dining programs, transportation, outreach and counseling, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 2012-13, 642 older residents of Littleton were served by one or more of the Council's programs offered through the Littleton Area Senior Center or RSVP. In addition, 279 Littleton residents were assisted by ServiceLink.

- Older adults from Littleton enjoyed 11,707 balanced meals in the company of friends in the Littleton center's dining room.
- They received 22,197 hot, nourishing meals delivered to their homes by caring volunteers.
- Littleton residents were transported to health care providers or other community resources on 5,268 occasions by our lift-equipped buses.
- They received assistance with problems, crises or issues of long-term care through 296 visits with a trained outreach worker and 575 contacts with ServiceLink.
- Littleton's citizens also volunteered to put their talents and skills to work for a better community through 6,353 hours of volunteer service.

The cost to provide Council services for Littleton residents in 2012-13 was \$377,565.39.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars that would otherwise be expended for nursing home care. They also contribute to a higher quality of life for older friends and neighbors. As our population grows older, supportive services such as those offered by the Council become even more critical. Littleton's population over age 60 has increased by 33.4% over the past 20 years, according to U.S. Census data from 1990 to 2010.

Grafton County Senior Citizens Council very much appreciates Littleton's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

Roberta Berner, Executive Director

Grafton County Senior Citizens Council, Inc.

Statistics for the Town of Littleton

October 1, 2012 to September 30, 2013

During the fiscal year, GCSCC served 642 Littleton residents (out of 1,505 residents over 60, 2010 U.S. Census). ServiceLink served 279 Littleton residents

<u>Services</u>	<u>Type of Service</u>	<u>Units of Service</u>	<u>x</u>	<u>Unit (1) Cost</u>	<u>=</u>	<u>Total Cost of Service</u>
Congregate/Home Delivered	Meals	33,904	x	\$8.60	\$	291,574.40
Transportation	Trips	5,268	x	\$12.79	\$	67,377.72
ServiceLink	Contacts	575	x	\$21.37	\$	12,287.75
Social Services	Half-hours	296	x	\$21.37	\$	6,325.52
Activities		2,878		N/A		
Chore Corps		19		N/A		

Number of Littleton volunteers: 75. Number of Volunteer Hours: 6,353

GCSCC cost to provide services for Littleton residents only	\$	<u>377,565.39</u>
Request for Senior Services for 2013	\$	30,000.00
Received from Town of Littleton for 2013	\$	30,000.00
Request for Senior Services for 2014	\$	<u>33,000.00</u>

NOTE:

1. Unit cost from GCSCC Statement of Revenue and Expenses for October 1, 2012 to September 30, 2013.
2. Services were funded by Federal and State programs 56%; Municipalities, County and United Way 11.5%; Client donations 9%; Charitable contributions 20%; Other 3.5%.

COMPARATIVE INFORMATION

From Financial Statements for GCSCC
Fiscal Years 2012 and 2013

October 1-September 30

UNITS OF SERVICE PROVIDED

	FY2012	FY2013
Dining Room Meals	78,519	78,951
Home Delivered Meals	120,297	130,199
Transportation (Trips)	43,693	44,683
Social Services (1/2 Hours)	5,148	5,993
ServiceLink	4,796*	6,207*
Number of individuals served	6,814 (+2,343* SLRC)	6,715 (+2,649 SLRC)

*(ServiceLink utilizes a statewide database that is distinct from GCSCC's)

COST PER UNIT OF SERVICE PROVIDED

	FY2012	FY2013
Congregate/home delivered meals	\$ 8.13	\$8.60
Transportation (per trip)	\$12.33	\$12.79
Social Services (per half-hour)	\$25.73	\$21.37

Tri-County CAP Transit

"Public Transit in the North Country"

Serving Coos, Northern Grafton, and Carroll Counties

Administrative Office located at:

31 Pleasant Street, Suite 100, Berlin NH 03570

Phone: 603-752-1741 Fax: 603-752-2117

Toll Free: 1-888-997-2020 (Coos & Northern Grafton County)

Toll Free: 1-866-752-6890 (Carroll County) Phone/Fax: 603-323-8150

December 10, 2013

Littleton Board of Selectmen
Town of Littleton
125 Main St., Suite 200
Littleton NH 03561

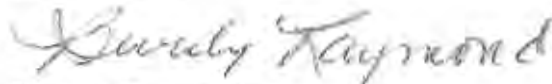
Dear Board of Selectmen;

On behalf of Tri-County CAP, Inc., North Country Transit I would like to respectfully request funding in the amount of \$4,000.00 to support The Tri Town Public Transit Route.

The Tri Town Public Transit Route provides people of all ages with the opportunity of obtaining affordable transportation to job access, shopping, medical appointments and attendance at daily social events within the Tri Town areas. In fiscal year 2012 The Tri Town bus provided 12,107 rides. Due to ridership increases we have begun using a new 24 passenger, wheelchair accessible bus to replace the 16 passenger bus we had been using for service. We also received feedback from the townspeople on how nice the bus looked riding through town and how much many of them enjoyed riding on it. I have included a note I received recently from a family member of one of our past riders. With a cost of just \$3.00 to ride all day, this service has afforded more people to utilize the Trolley for employment, shopping and social service appointments.

Your past support of this community-based program has been greatly appreciated and we welcome your questions and comments pertaining to this request for funding. Please call the administrative offices at 752-1741, Monday through Friday, and I'd be glad to speak with you.

Respectfully,



Beverly Raymond
Transportation Director
Tri County CAP, Inc.
603-752-1741 – braymond@tccap.org

2013 Northern Human Services Director's Report

White Mountain Mental Health

The past year has been extremely challenging for Community Mental Health. As the need for responsive and effective mental health and substance abuse treatment increases, the resources continue to shrink. One has only to open a newspaper, a web browser or listen to the nightly news to realize that untreated mental illness can result not only in personal distress, physical illness, disruption of families and loss of employment productivity, but also in loss of life – most commonly through suicide, but also through homicide. Although we may feel insulated from the kind of terrible events that have happened in Newtown Connecticut and other communities across the country, we are actually not immune. A strong mental health system available to everyone in the community is crucial to assure that people who are struggling receive help. Northern Human Services is proud to be the behavioral health safety net for our communities. No other organization provides the kind of comprehensive 24/7 services that extend far beyond office-based counseling. These services include day and nighttime mental health evaluations at local hospital emergency rooms, 24/7 telephone access to a psychiatrist, same day treatment in crisis situations, expert behavioral health response to local disasters in schools, municipalities and places of business and home and community-based services.

To continue to keep our communities safe and healthy, we need the support of our towns. In 2013 Northern Human Services – White Mountain Mental Health provided services to 973 unduplicated persons. These people received 10,114 hours of service. The full cost of these services was \$1,163,110. We are asking our towns to contribute less than 2% of this cost to assist us in maintaining our sliding fee scale, our emergency services system and our assistance, at no charge, in the event of school, community and workplace tragedies.

Thank you for your history of support – we want to be there when you need us!

Jane C. MacKay, LICSW
Area Director



Support Center at Burch House

Direct Services and Shelter for Victims and Survivors
of Domestic and Sexual Violence and Stalking in Northern Grafton County, NH

PO Box 965 Littleton, NH 03561 Phone: (603) 444-0624 Fax: (603) 444-0646

Town of Littleton, Board of Selectmen
Main Street
Littleton, NH 03561

RECEIVED

JAN 14 2014

October 16, 2013

TOWN OF LITTLETON

Dear Board of Selectmen,

The Support Center at Burch House is a private, non-profit agency that provides direct services and emergency shelter to victims of domestic and sexual violence and stalking in Northern Grafton County. We respectfully request that you place \$3,080 in funding, the equivalent of .50 per resident, on the 2014 town warrant to support the essential services that we provide in your community. (Attached please find a petition for a warrant article with signatures from 25 registered Littleton voters)

In fiscal year 2014, the Support Center at Burch House provided services to 508 victims of violence in our catchment area, which includes the town of Littleton. Our agency also responded to 119 requests for assistance from professionals and community members in matters concerning domestic and sexual violence. All of our services are provided at no cost to the recipient.

Support Center at Burch House Services FY13

Victims Served by Crime Type:

Domestic Violence: 390 Sexual Assault: 94 Stalking: 16 Other DV Related Crimes: 38 TOTAL: 608

Hours of Direct Victim Assistance: 2,180 Hours of Service to the Community: 11,820 TOTAL: 13,700

Services Provided by Type:

	<u># Served</u>	<u># Times Service Provided</u>	<u>Value/Service Unit</u>	<u>Total</u>
<u>Shelter Services</u>				
Shelter bednights (incl. food, utilities, supplies, staff)	49	3,969	\$75	\$297,675
<u>Direct Services- Non-shelter</u>				

GREAT FUTURES START HERE.

We are located at
572 Route 302
Lisbon, NH 03585
behind Evergreen Sports



**BOYS & GIRLS CLUB
OF THE NORTH COUNTRY**
PO Box 111
Littleton, NH 03561
603-838-5954
bgcnorthcountry.org

*Our mission is
to provide a Fun, Safe, Positive
place for all children of the
North Country, under the
guidance of caring and well-
trained adults*

January 13, 2014

Board of Selectmen
Town of Littleton
125 Main Street, Ste 200
Littleton, NH 03561

Dear Board Members:

In preparation for the annual Town Meeting, the Boys and Girls Club of the North Country (BGCNC) respectfully requests that the Board include a warrant article for \$10,000 on the Town's ballot to help cover our operating budget. Attached are petition signatures. We greatly appreciate the town's support of our petition last year.

Approximately 150 children from Bethlehem, Littleton, Lisbon, Franconia, Easton and Sugar Hill are members of the Club over the course of a year. More than half are from the Littleton community. BGCNC's after school programs and vacation camps are, in many cases, the key to the development of these children and we strongly believe that we are both preparing them for a happy and productive future and, in some cases, literally saving their lives.

As is the case with most organizations that rely on fundraising and donations, raising the approximately \$250,000 per year required to operate the Club has become increasingly difficult. We are looking to the various communities to help spread the cost of operation over the wider population.

We recognize that many of your taxpayers are feeling the same pressures that the Club is. However, it is important to keep in mind that the current economic times have most affected those very people who need the services that the Boys and Girls Club provides. These parents and children need our help now more than ever.

Your support on this issue will be greatly appreciated and, although it cannot be specifically quantified, we strongly believe that a commitment by the Town represents an investment in the healthy future of Littleton and the North Country at large.

Thank you for your consideration. If you would like to discuss this further, please don't hesitate to contact us.

Sincerely,

Bill

William Bedor, CPA
President
Boys and Girls Club of the North Country, Inc.

Directors – Bill Bedor, Chair; Warren West, Vice Chair; Edith Crocker McKown, Secretary; Jeff Woodward, Treasurer

Tina Bedor, Marcel Dianne, Kevin O'Brien, Kathe Tortorice
Executive Director – Eric Frydman





PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX 603-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Littleton
Littleton, New Hampshire

Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, major fund, and the aggregate remaining fund information of the Town of Littleton as of and for the year ended December 31, 2012, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Littleton Water & Light Department, which represent 100% of the assets and 100% of the revenue of the discretely presented component units. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for Littleton Water & Light Department, is based solely on the report of the other auditors. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Basis for Adverse Opinion on Governmental Activities

As discussed in Note 20 to the financial statements, management has not recorded the long-term costs of retirement health care costs and obligations for other postemployment benefits in the governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities and expenses and decrease net position of the governmental activities. The amount by which this departure would affect the liabilities and expenses and decrease net position on the governmental activities is not readily determinable.

Adverse Opinion

In our opinion, because of the significance of the matter described in the "Basis for Adverse Opinion on Governmental Activities" paragraph, the financial statements referred to above do not present fairly the financial position of the government-wide financial statements of the Town of Littleton, as of December 31, 2012, or the changes in financial position thereof for the year then ended.

***Town of Littleton
Independent Auditor's Report***

Unmodified Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the discretely presented component unit, each major fund and the aggregate remaining fund information of the Town of Littleton as of December 31, 2012, and the respective changes in financial position, and the respective budgetary comparison for the general fund, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis (pages 3 through 15) be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Littleton's basic financial statements. The combining and individual fund financial schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial schedules are fairly stated, in all material respects, in relation to the basic financial statements as a whole.

December 13, 2013

*Plodzik & Sanderson
Professional Association*

Department	Office Hours	Contact Numbers
<u>Fire Department</u> 230 West Main Street	Monday – Friday	Phone: 444-2137 Fax: 444-2218
<u>Police Department</u> 2 Kittridge Lane	Monday – Friday	Business Phone: 444-7711 24 Hr. Phone: 444-2422 Fax: 444-1704
<u>FOR EMERGENCIES DIAL 911</u>		
<u>Littleton Public Library</u> 92 Main Street	Tuesday & Wednesday 9:30 AM – 7:00 PM Friday: 9:30 AM – 5:00 PM Saturday: 9:30 AM – 4:00 PM Closed Sunday, Monday & Thursday	Phone: 444-5741 Fax: 444-1706
<u>Highway Department</u> 240 West Main Street	Monday – Friday 6:30 AM – 3:00 PM	Phone: 444-5051 Fax: 444-2524
<u>Transfer Station</u> 1213 Mount Eustis Road Note: Wednesday Summer Hours 12:00 noon to 6:00 PM Wednesday Winter Hours 12:00 noon to 4:00 PM	Tuesday – Thursday 12:00 PM – 4:00 PM Friday & Saturday 8:00 AM – 4:00 PM Burn Dump Hours Tuesday – Thursday 11:00 AM – 3:00 PM Saturday 8:00 AM – 4:00 PM	Phone: 444-1447 Fax: 444-1716
<u>Wastewater Treatment Plant</u> 323 Meadow Street	Monday – Friday 6:30 AM – 3:00 PM	Phone: 444-5400
<u>Water & Light Department</u> Lafayette Avenue	Monday – Friday 8:00 AM – 4:00 PM	Phone: 444-2915
<u>Municipal Offices</u> <u>125 Main Street</u>	Monday – Thursday 8:30 AM – 12:30 PM 1:00 PM – 4:00 PM Friday 8:30 AM – 12:30 PM	Phone: 444-3996 Town Office Fax: 444-1703 Town Clerk Fax: 444-0735
Town Manager Finance Director Executive Secretary/Welfare Dir. Tax Collector Public Works Director Planning & Zoning Clerk Assessing Department Finance Assistant Reception/Deputy Welfare/Tax Coll./Health Officer <u>Town Clerk</u> <u>Deputy Town Clerk</u>	Fred Moody Karen Noyes Ceil Stubbings Amy Hatfield George McNamara Joanna Ray Municipal Resources Nichole Adams Susan McQueeney Judy White Belinda Larrivee	Extension: 11 Extension: 15 Extension: 12 Extension: 16 Extension: 27 Extension: 14 Extension: 26 Extension: 10 Extension: 20 Extension: 23