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# CITY OF FRANKLIN, NEW HAMPSHIRE

*A Friendly City on the Move*

OFFICE OF THE CITY MANAGER

# ANNUAL REPORTS

1969 *and* 1970

# OPERATING BUDGET

1971

A PROGRAM  
OF SERVICE  
FOR THE  
CITIZENS

PREPARED BY:  
JAMES A. MCSWEENEY  
CITY MANAGER



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ACKNOWLEDGEMENT

Acknowledgement and appreciation is extended to everyone who participated in the preparation of this Annual Report and Budget and particularly to the Department Personnel who supplied essential information. The cooperation and support by the entire Municipal Organization throughout the year, is a continuing activity that makes possible a Report such as this. Particular appreciation is extended to Ken Larrivee for his untiring efforts in assisting in the preparation of this report.

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James A. McSweeney  
City Manager





## MAYOR'S INTERIM REPORT

January 6, 1969

The Clergy, Honored Guests, City Officials and Ladies and Gentlemen: After being in office as Mayor for one year, it is a pleasure to be back here again. It has been a very busy and enjoyable year. I owe this experience to the people of Franklin, the members of the City Council and the many City Department heads and their personnel. The unselfish cooperation of the City Council, regardless of political lines, has made the work most rewarding.

Since most of the activities of the departments have been so well covered by the different Chairmen, I will report on some of the areas which are outside of the departments. This administration is certainly not boasting, but it can claim the highest appropriation for the City of Franklin in its history. It has also had the highest tax anticipation loan of one million dollars with a 1968 budget of one and a half million dollars. The amount of money raised by taxes for 1968 was \$1,325,200 not including anticipated revenues of \$232,000. This is also the highest in history. The tax rate went from \$62.20 in 1967 to \$69.00 in 1968 -- an increase of \$6.80.

By December 10, 1968 there was \$204,000 of uncollected taxes. Three quarters of this amount can be anticipated before the 1969 tax due date, leaving an unpaid balance of \$75,000. Mr. Riccio, our City Accountant, reported a \$40,000 surplus for the year 1967. This may look good on paper, but as cited above, \$75,000 of unpaid taxes will be unpaid by the time the next tax bills go out. As you can see, it is a surplus for the year, but with \$75,000 on the books, it still



leaves a sizeable deficit. So, as in the past, the New Hampshire Tax Commission would have allowed a certain portion of the surplus to reduce the tax rate. This year \$5,840 was used to equalize the tax rate to an even \$69.00. This was done in order to facilitate book-keeping. In 1968 it took roughly \$20,000 added to the appropriation to increase the tax rate by \$1.00.

The tax rate increase can easily be explained. Four dollars went directly to the schools; one dollar for Capital Improvements and fifty cents for the seventeen percent increase in the County tax. The remaining one dollar and thirty cents went for increases in the City department budgets.

Our indebtedness, aside from our bonded debt, is quickly rising above the \$200,000 figure. Please don't blame the present administration for this as it was handed over to us from previous administrations.

For better than twenty years, the Franklin municipality accountant has been advocating a \$10,000 minimum budget item to reduce this unbonded debt. This was never adhered to except for two years when Mr. Robert Violette was here as City Manager. Now how does a City like Franklin get into this financial problem? Before I embark on this, let me make it very plain that the City of Franklin still has a very highly respected credit rating. The last bond issue in November, 1968 for \$130,000 for the engineering of the sewerage construction cost was for \$.30% rate. This, as you know, is an excellent rate as local banks are loaning at 6.5%. This \$200,000 debt continues to stay on the books and we keep side-stepping it.

This is produced by under-estimating the cost of financing or budgeting of the departments and consequently coming up with a deficit



at the end of the year. Another way to increase the debt is by over-estimating the City revenue to balance off the budget; another is to overexpend; the purchase of unbudgeted items causing over spending of the contingency fund and the final means is to allow the surplus to be used to reduce the tax rate which usually isn't a surplus except on paper.

In 1969, I am recommending a strict surveyance of Federal grants available for the pressing need of the sewerage reconstruction. When this project was passed on December 15, 1966, the total cost was \$2,500,000 -- Franklin's share being one and one half million dollars. For every year we put this off, the construction cost of Franklin's share is increasing \$150,000 due to the approximate 10% yearly increase in construction. The City cannot embark on a project of this size without Federal aid. But we could go along with land acquisition as long as we can be guaranteed Federal aid. This can also be said about the anticipated fire station. Because of the procrastinating on this project, Franklin stands to loose another \$5,500 for architect fees on an estimated \$250,000 building for which preliminary drawings have been made out, plus the \$500 option already paid for the lease of the proposed fire station site at the old Bean gasoline property. Here again, if the \$250,000 fire building plans are used, we stand to loose \$25,000 more per year. As of tonight I am appointing a new fire station building committee consisting of Councilman Lemire as Chairman along with the Fire Department Committee, Councilman Morrill, Councilman Lachiatto and Chief of the Fire Department, Moise Mercier.

It is recommended in finalizing the budgets for 1969 that a straight



across the board 10% salary increase be used. The yearly salaried personnel will not necessarily be considered under this increase and should be given individual consideration.

The 1969 appropriation will have to carry a \$30,000 budget item for the revaluation of the City of Franklin. The preliminary work is already on its way. These figures will be used to determine the 1969 tax rate at a 100% evaluation instead of the 60% in 1968. New Hampshire Tax Commission is preparing to do a complete evaluation of the City of Franklin in order that this can be used for the 1969 rate. The Conservation Commission will be asked to look into additional available land near the outlet of Webster Lake. Parks & Playground Commission will be asked to complete their project of filling in the Odell Pond and start planning their summer program as it pertains to tennis courts and other facilities planned in Odell Pond. I might add that Franklin is enjoying the best ice skating it has ever had due to this project. Furthermore, not even our City plows or pay-loaders can go through the ice at Odell skating rink now.

The newly formed Highway Safety Commission along with the Police Committee will need to push for more adequate highway safety by quickly pin-pointing the location of accidents. We must make more use of our radar speed control.

Some of our citizens would have me think that our sidewalks are only needed seven months out of the year. Are we trying to promote more taxi business, the sale of cars or more heart attacks by taking away walking as an exercise? The lack of consideration for the family without a car and our children walking to church and school is pure selfishness. The illegal dumping or plowing of snow to obstruct traffic and blocking driveways and walkways is more the





responsibility of the landowner than it is of the private contracted plow. To correct this problem, the Public Works Department has been notified that the sidewalk snowplows will be out plowing as often as the roads are plowed. Illegal overnight parking on the streets and across or on sidewalks will be strictly enforced.

Following a recent meeting of civic-minded citizens, a committee will be formed to study the use of drugs and drug abuse. This is not intended in any way to impinge on the enforcement of the law but specifically as it pertains to education and rehabilitation.

Franklin, like other New Hampshire municipalities, must give some serious thought to the subject of phasing out of the parochial schools. Dialogue will be encouraged between Father Pitts of the St. Paul Parish, the Chairman of the School Board of the Manchester Diocese, the local School Board and interested citizens. We must investigate all possible means required for the continuation of the parochial school program and what lawful means we may use to relieve their financial burden. Unless some solution is found, Franklin might have to assume the responsibility for the education of one third of our school population.

Due to the 1969 total and complete evaluation which is already in progress, I predict the tax rate will be kept under \$40.00. This will be due to: (1) The 100% evaluation on real estate and stock-in-trade. (2) Teachers' minimum salary request of \$6,000. (3) First payment of the principal on the Daniel Webster School with the interest. (4) Reevaluation of the City. (5) Anticipated 10% salary increases for the City employees.

In closing, I would like to thank all of you who have attended or



taken part or contributed in any way to this inauguration. I also wish to congratulate our newly elected School Board members and our newly elected Council members. Tonight is their night and their inauguration and with this goes many responsibilities and many long hours of hard work. As it has been said many times: "You will only get out of this what you put into it."

Robert J. Marin

Mayor

INAUGURAL ADDRESS

January 5, 1970

All successful candidates are grateful to those who put them in office. In my case, it is a very deep and meaningful appreciation of the honor which the community I love best has given me. The fates have often made me a strong and audible dissenter from the conventional and there is no indication of any present or future change. Prophets are without honor in their own home, especially so if they persist in fighting sacred cows such as the Public Service Company, the vested interests and those who unfairly claim a monopoly on patriotism. So I can truly say for myself that no individual could be more indebted to his community, and in the next two years, within the limits of my capability, I shall strive to make full payment. The cry goes "Tell it like it is." Tonight, even though it may not be pleasant, I shall strive to do so.

The reasons why we must have strict economy go far beyond this City. Washington by action, has indicated that guns must have the highest priority, so the butter on the home front is spread thin unless you



live in Texas or California. Worse yet, we spend billions to demonstrate that a man can walk safely on the moon and do nothing to solve the problems of our cities which make it prohibitively dangerous to use our own sidewalks. Billions more are spent to solve the problems of communities ten thousand miles away, but ours must be solved and paid for on the local level. Because the National Government is so prodigal in the purchase of death and destruction for our distant fellow man, we must either retrench or face both individual and community bankruptcy.

The almost total insanity of Washington is more than balanced by the political and financial bankruptcy of Concord. The battle cry is "No new taxes" and yet every year the taxes on homes go up from ten to twenty percent. It would appear that between the state which will only tax homes and the banks who now have a mortgage prime interest rate of  $8\frac{1}{2}\%$ , that there is an organized conspiracy to destroy the family home. The fact that this state has no broad base tax means only that the burden of modern schools falls almost entirely on the home owner. The resulting problem here therefore, is more serious than in any state of the Union.

We also face the fact that our industrial wage scales locally are among the lowest in a state which has itself the lowest wage scale of the nation. The figure for Manchester is just over \$4,000 and this in light of the \$2,000 less than what the Federal government has determined as the minimum income for a family of four to be above the poverty line.

As was to be expected, the most significant change resulting from revaluation was to put a larger proportion of the tax load on the



family residence. The tax payer most able to assume an increase was the one which got the greatest relief. I refer to the Public Service Company. This corporation further complicates our local problem by charging rates for electricity which are among the highest in the country. We, as a City, are facing some unusual expenditures. The new fire station will require a bond issue of over \$200,000. Although I would have preferred delay, we are too far ahead to stop, providing the cost of financing is not excessive. By this I mean a rate of interest of seven percent or higher.

A larger project, but one in which ninety percent of the actual construction costs will be borne by the state, is the sewer system. This cannot be delayed.

On current expenses, our city employees must have a five percent raise in wages to offset the cost of living increase. Budgets should reflect this as of July 1st. There is also over a million dollar carry-over on tax anticipation notes. Finally, because the new charter calls for a fiscal year from January 1st through December 31, our budget for 1970 must cover one year plus sixteen days, or roughly an extra hundred thousand. Currently, we already have one of the highest tax rates in the state based on 100% valuation.

So, we come to the \$64 dollar question. Just what are we to do to bring about strict economy?

First, I wish all department budgets to be presented not later than February 1st. Our aim will be to have the City budget approved in early March. Just how these budgets are to be reduced is a more difficult matter. There must be a reduction in personnel. Many communities our size get along either with no full-time firemen or fewer. I recommend a reduction of two for Franklin. The police





keep a man in the police station all night. It would be my opinion that one of our on-duty firemen could do this during the quieter hours of the night and early morning. With recreation, I feel that our circumstances are such that we cannot maintain lifeguards except at the old beach. Outside of personnel, there must be other reductions. Like the family home owners, the situation is such that we must either accept a reduced standard of services or eventually face both individual and community bankruptcy. Nothing is gained by a refusal to accept facts. The Mayor is no exception. One month after our City Manager takes office, I shall reduce my salary from \$2,000 a year to a flat \$100 per month.

I had hoped to give a more detailed outline on proposed economy measures, but our activities in successfully locating a City Manager have made it impossible due to time limitations.

The schools are our highest spenders and necessarily so. But they, too, are a part of our community and subject to its limitations as far as capacity to pay. I am not convinced that a reduction in cost need necessarily result in poorer education. For years the parochial schools have operated at only a small portion of corresponding public school costs. Yet, each year the high school roll of honor has a preponderance of former St. Mary's students.

Schools are no different from our other City departments. If there is to be a meaningful reductions in costs, there must be a reduction in personnel. Since over the years every reduction of school budgets has been accompanied by an immediate threat to close the kindergarten, let me make it clear. If the schools will not economize on teachers and courses elsewhere, then kindergartens must go. The best schools in the country are of little value if they become a major



factor in destroying the family home. Actually only 27 of 173 New Hampshire school districts have a kindergarten. They are desirable, but not a necessity if beyond our means.

The State Department of Education statistics for 1968 say that we had the highest per pupil cost for a city junior high in the state. The New Hampshire Municipal Association gives us the same distinction as to elementary students. The year 1970 finds us in only a slightly improved position. As a minimum requirement these costs should be held to the state average excluding cooperatives.

These remarks on economy should not be considered as hard and fast requirements. All are, of course, subject to approval and adoption by the Council. There are those who have accused me of dictatorial tendencies. If I so wished, it is impossible as only the Council can vote. I do intend to fight hard for the programs I promised during the campaign. I will not be a dictator; neither will I be dictated to by any pressure group. If there are more acceptable ways of stopping our head-long rush toward home owner bankruptcy, I would be overjoyed to endorse them. If industrial wages could go up to the National average or if the state and federal governments would help us. Unfortunately, we cannot run the City or our schools on such pleasant dreams.

There are good things to which we can look forward. Our City is to be the first in this country to come forward with a program of aid to our non-public school students. It is my intention that this City should give as much of this aid as our State Supreme Court will permit. We cannot go further. As a pilot program, the appropriation this year will be small, but so is the acorn from which oaks grow. This City, as every other, has a police problem. These dedicated men



are entitled to a support and grateful praise which they seldom receive. The field is too often left to the offensive agitators who refer to them as pigs. This would mean nothing if you and I would make it a point to express our support and admiration for the police at every opportunity. We must remember that law enforcement is not only the responsibility of the police but as well that of every member of the general public. It is we rather than the police who are responsible for the breakdown. In addition to public support, I have high hopes that providing the local police with a professional prosecutor will do much to keep crime under control. In this City, let it be clearly understood that it is the public, not the criminal, who gets the break.

Do not expect miracles of our new City Manager. He can see that your money shall be well used, but it is still up to you and your Councilman as to how much is spent. Most of all, give him a chance to get acquainted with us and our difficulties. If he is as capable as I expect, he will not attempt to solve a problem until he has had a full opportunity to study it.

Finally, let us keep faith with this great little City. In 1958 we accepted the necessity for retrenchment and before the year was out, enjoyed the greatest industrial revival in our history. If we adopt fiscal and community responsibility, I see great things in the future. We are getting our first real apartment house. We have no racial or religious frictions. Real poverty is not uncommon, but it can be controlled. Let us here resolve that 1970 shall be the year of Franklin's greatest progress.

Eugene S. Daniell, Jr.

Mayor



## MAYORS

Frank N. Parsons	1895
Edward H. Sturtevant	1896
Charles J. Adams	1897-1898
Frank H. Daniell	1899
Rufus G. Durlough	1900-1901
Harry W. Daniell	1902
Isaac N. Blodgett	1903-1904
George E. Shepard	1905
Willie L. Whittier	1906
Michael J. Nevins	1907-1908
Enos K. Sawyer	1909-1910
Seth W. Jones	1911-1912
William W. Edwards	1913-1914
Daniel E. Davis	1915
Alexander A. Beaton	1916-1917
Edward G. Leach	1918-1919
Daniel N. Whittaker	1920-1921
Louis H. Douphinett	1922-1924
Elmer D. Kelley	1925-1926
W. Earle Goss	1927-1928
Dennis E. Sullivan	1929-1931
Rodney A. Griffin	1932-1933
Alphonse Lagace	1934-1937
Charles W. Adams Jr.	1938-1939
Henry J. Proulx	1940-1947
Eugene S. Daniell Jr.	1948-1949
W. Frank Welch	1950-1951
Harold W. Retter	1952
Wiggin S. Gilman	1953-1956
Herman W. Krueger	1957
Eugene S. Daniell Jr.	1958
Wiggin S. Gilman	1959
Roland J. Desrochers	1960-1962
Donald W. Cushing	1963-1964
Roland J. Desrochers	1965
Rolfe W. Camp	1966-1967
Robert J. Morin	1968-1969
Eugene S. Daniell Jr.	1970-





CITY COUNCIL

BOARDS AND COMMISSIONS

<u>Ward I</u>	<u>Term Expires</u>
Paul Lemire	January, 1971
Edwin Heath	January, 1972
Steve Wilson	January, 1973

<u>Ward II</u>	
Aldred Wilson	January, 1971
Augustine Winters	January, 1972
Kenneth Bonenfant	January, 1973

<u>Ward III</u>	
Martin Feuerstein	January, 1971
Charles Wiggins	January, 1972
W. Pierce Burgess	January, 1973

Board of Health

Dellas Lambert - Health Officer	January, 1974
Dr. Roland H. Beaudry	January, 1973
Doreen Schroder, R.N.	January, 1972

Library Board of Trustees

Mary S. Piper	January, 1974
Emil Marshala	January, 1974
Leda Labonte	January, 1973
Edward Briggs	January, 1973
Elizabeth Krueger	January, 1972
Edwin Dwyer	January, 1972

Planning Board

Eugene S. Daniell, Jr. - Mayor	January, 1972
Edward Grzelak - Admin. Official	January, 1972
Charles Wiggins - Council Rep.	January, 1972
Roger Pouliot	January, 1972
James A. Whittemore	January, 1973
Preston Stuart	January, 1974
Henry B. Trachy	January, 1975
Ralph Tilton	January, 1976
Real Michelin	January, 1977

Personnel Advisory Board

Louis Bergeron	August, 1972
Thomas Gill	October, 1973
William Fisher	January, 1974



BOARDS AND COMMISSIONS

Name

Term Expires

Conservation Commission

Paul Doucette	September, 1971
Harold Retter	September, 1971
Teofil Sekul	September, 1971
Oliver Marcy	September, 1972
Donald Sargent	September, 1972
William Beckford	September, 1973
Keith Burns	September, 1973

Highway Safety Commission

Eugene S. Daniell, Jr. - Mayor	January, 1972
Martin Feuerstein - Councilman	January, 1972
James Nowell, Jr. - Police Chief	
Wiggin S. Gilman	September, 1971
Richard Crowley	September, 1972
Robert Ross	September, 1973

Trustees of Trust Funds

M. Guy Gilman	September, 1971
Robert E. Dussault	September, 1972
Ernest J. Decato	September, 1973

Board of Education

Ward I

Virginia Dufault	January, 1973
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Ward II

Fay Mahoney	January, 1974
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Ward III

Richard Hodgdon	January, 1972
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At Large

William Bennett	January, 1972
Roland Desrocher	January, 1973



CITY OF FRANKLIN

Office of the City Manager

1971 BUDGET MESSAGE

TO THE HONORABLE MAYOR AND MEMBERS OF THE CITY COUNCIL AND CITIZENS OF THE CITY OF FRANKLIN:

The Annual Reports for 1969 and 1970 and the Budget for 1971 of the City of Franklin, as required by Section 19, of the City Charter is submitted herewith. This report presents a detailed picture of the financial transactions from 1967 to 1970 and the projected expenses for 1971.

The format of this year's Budget has been changed considerably from that of years previous. The intent being to give everyone a complete picture of the financial transactions that have occurred over the past several years. Each department is presented separately with the expenses broken down into individual line items. In some departments, it has been broken down further, into divisions using the line item procedure. This new process will help us to control expenditures.

The Report consists of three sections:

The First Section (Pages 1-81) contains information relative to various Boards & Commissions, the Budget breakdown, consisting of anticipated revenues and expenses and the Budget Summary. It outlines the different departments as to expenses and their operating budget for 1971. This Section also includes the Water Department account and audit. The Mayors' messages and Manager's remarks are also contained in this section.

Section "B" (Pages 1-26) contains the Superintendent's reports, reports of the School Nurse, Cash Receipts and Disbursements reports and other School information for 1969 and 1970.



## 1971 BUDGET MESSAGE (CONT'D)

Section "C" contains the Municipal Calendar for 1971 and part of 1972. This calendar will be helpful to our citizens and employees in noting important dates relative to the operation of the City. Important telephone numbers are listed in this Section also.

The following Budget is presented to you after sincere consideration of every request in respect to the projected revenues and funds for the coming year. In many cases, it has been necessary to choose the minimum needs over the more expensive goals. We must not lose sight of these goals realizing that they will have to be funded at some time in the future.

By way of explanation, I would like to go into some detail in explaining various parts of the 1971 operating Budget.

Budget Summary: The general city sub-total for 1971 is approximately \$116,930 less than was expended in 1970. This figure, for clarification, does reflect a transfer of \$120,000 out of the City budget into the School budget for insurance and debt service. After applying projected revenues and surplus, the general City total and Capital Improvements in dollars to be raised by taxes is \$316,724. The School Budget, after applying projected revenues and surplus, reflects an amount of \$1,056,910 to be raised by taxes. These two figures (General City sub-total and Schools) give us the total dollar to be raised by taxes for the year 1971--\$1,373,634. This is a total budgetary increase for municipal government and schools of \$16,156 over that of last year. These calculations can be found in detail on Page 35 of the Budget Book.

Estimated Revenues: These are monies that are received by the City for services, grants, licenses, District Court revenues and other





## 1971 BUDGET MESSAGE (CONT'D)

general revenues, including the Business Profits Tax. This tax is now received directly from the State of New Hampshire. These monies were previously collected by the City in the form of the Stock-in-Trade Tax. Revenues for 1970 were up by \$353,664 from 1969. This again is due primarily to the Business Profits Tax revenue. It is anticipated that revenues for 1971 will be up by approximately \$125,000. This is mainly due to the increase in the Business Profits Tax (10% over 1970) and other areas of anticipated increase in revenues. The full breakdown of the Estimated Revenues on a cash basis is on Page 31.

General Government and Debt Service: The accounts in this division (Pages 31a and 32) reflect some substantial changes over 1970. They are as follows:

Fixed Charges and Debt Service: The decrease of some \$89,600 reflects the removal of the \$120,000 insurance and bonded debt payments from the City account to the School account. After this \$120,000 had been removed, the City increased this account to cover the Fire Station bond payment, the increase in Social Security (4.8% to 5.2%), the increase in the Blue Cross--Blue Shield benefits and the addition of the retirement item for City employees.

Manager: This account has been increased \$9,000 over that of 1970 in order to cover a full twelve-month period. Last year's appropriation covered a nine-month period.

Public Safety & Welfare: The Welfare budget reflects an increase of approximately \$14,000. This is attributed to the fact that we are now carrying the Hospital payment in this account. In the past, it was carried as a separate item. The Old Age Assistance category has increased also. Although it appears that the Health Department has



decreased some \$6,000, the grant to Mental Health has increased \$500 and that to the Visiting Nurse Association doubled (\$3,280 to \$6,560). Also to be taken into consideration here is that the Hospital Appropriation was formerly paid out of this account. As a result, even though it appears to be a decrease in this line item, there is actually reflected an approximate \$4,000 increase in this budget.

It should be pointed out that the Fire and Police Department budgets under Public Safety & Welfare remain substantially the same. It would appear that the Fire Department budget has decreased. However, the decrease indicates that the retirement account carried the employees' share as an appropriation and then later credited to the department. This was an amount of approximately \$3,500. This is no longer in effect as it is now a separate item.

We have a similar situation in the Police budget (Page 60) as far as the retirement account is concerned. In effect, there is about a \$5,000 increase in the Police budget. This, in conjunction with the fact that we have added several new personnel to the staff this year, reflects a stabilization of our operating cost within our Police Department. The Police Department, probably more than any other department, always seems to be subjected to an undue amount of criticism. If we compare the statistics (Page 61) with the minimal increase in department cost over the past several years, we see that the work load has more than doubled in some areas and our cost of operation has stabilized. In being able to maintain a budget such as this, in view of rising costs, is definitely an attributable factor.

Public Works: The total budget of 1971 is down approximately \$35,000 as far as actual operational costs are concerned. It must be



## 1971 BUDGET FORMAL (CONT.)

pointed out that in the Capital Improvement Program we have approximately \$57,000 in capital expenditures planned for Public Works areas. This includes new equipment, repairs and renovations, etc. This report is included on another page. Previously many of these items were carried in the actual Public Works program, but, in an attempt to clarify our procedure and operation, it has been deleted from the Public Works budget. We, also, have added to this budget several new areas, namely Memorial Hall and Street Lights which previously were not included in the operating budget of the Public Works Department. A full breakdown of the appropriations and expenditures for previous years appears on Pages 32 and 33.

Parks & Recreation: The full departmental operational breakdown is shown on Page 34. This indicates the divisions that have been broken down from the Recreation Department and the expenditures for each of these divisions. As in other budgets, the reason for the divisions is to show exactly where our costs are going for all areas of operation. It should be noticed that there are twelve divisions within the Parks & Recreation Department. On a total picture, our budget for 1971 is about \$9,000 less than for 1970. The reason for the decrease is due mainly to the costs that were incurred last year in order to complete the wading pool and the expense involved in the tennis courts which are still incomplete.

The Tax Rate this year will represent the third year in a row (on 100% valuation) that the rate has remained comparatively stable. This can only be attributed to the diligence of everyone. Much credit must be given to each department head and to every employee that makes this factor a reality. The Mayor and City Council have constantly been



1971 BUDGET MESSAGE (CONT'D)

aware of the need of austerity and have made their feelings well known on this matter. The resulting factor of this diligence and concern will again this year produce a tax rate comparable to that of 1970, assuming that projected revenues meet expectations. This fact was accomplished only after careful consideration of the well-supported department requests. Areas of belt-tightening are evident in all line items of the Budget.

It should be pointed out to everyone that because of the austerity program in effect, some areas of service may have to suffer. Our goal, however, is to provide the same service, if not better, than in the past, even in view of certain areas of reduction within the budget.

Much depends on the cooperation of our citizens with their municipal government, that will make Franklin "The Best City in the State of New Hampshire".

Sincerely,

James A. McSweeney

City Manager





SUPPLEMENT TO 1971 BUDGET SUMMARY

<u>ACCOUNT &amp; DEPARTMENT</u>	<u>PAGES</u>	<u>PLUS OR MINUS</u>	<u>NEW TOTAL</u>	<u>DEPT. TOTAL</u>
<u>CITY CLERK, ETC.</u>				
A-9 Elections & Registrations	36	+ 230	1,825	25,200.
<u>CONTINGENCY</u>				
CN-1 Salaries	37	-15,000	0	4,100
<u>FIXED CHARGES</u>				
FC-2 Debt Service	37-39-46	- 4,000	114,952.50	
FC-4 Insurance	37-47	- 910	40,586	223,553.50
<u>HEALTH</u>				
H-11 Grants	48	+ 500	8,060	8,420
<u>LIBRARY</u>				
L-10 Capital Outlay	49	+ 2,000	5,675	21,922
<u>WELFARE</u>				
O-13 Hospitals	57	+ 2,500	10,000	57,781
<u>POLICE</u>				
P-9 Cons. & Cont.	60	- 500	400	99,012
<u>SCHOOLS</u>				
SH-10 Capital Outlay	30-35	-51,553.16	1,283,679.98	1,283,679.98
<u>PAY INCREASES</u>				
PI-10 Capital Outlay	49	+15,000	15,000	15,000
<u>CAPITAL IMPROVEMENTS</u>				
CI-10 Capital Outlay	28	- 7,800	64,950	64,950
City Clerk, Etc.	31	+ 230		31,134
Fixed Charges & Debts	31	- 4,910		223,554
Contingency	31	-15,000		4,100
Pay Increases	31	+15,000		15,000
TOTAL GEN. GOV'T & DEBT SERVICE	31	- 4,680		310,561
Welfare	31	+ 2,500		57,781
Health	31	+ 500		3,420
Police	31	- 500		99,012
TOTAL PUBLIC SAFETY	31	+ 2,500		237,160



SUPPLEMENT TO 1971 BUDGET SUMMARY (CONT'D)

<u>ACCOUNT &amp; DEPARTMENT</u>	<u>PAGES</u>	<u>PLUS OR MINUS</u>	<u>NEW TOTAL</u>	<u>DEPT. TOTAL</u>
Library	32	+ 2,000.		21,922.
TOTAL LIBRARY	32	+ 2,000.		21,922.
<u>BUDGET SUMMARY</u>	35			
General Gov't & Debt	35	- 4,680.		310,561.
Pub. Safety & Welfare	35	+ 2,500.		237,160.
Library	35	+ 2,000.		21,922.
Gen. City Sub-Total	35	- 180.		777,674.
Schools	35	-51,553.16		1,283,679.
TOTAL	35			1,308,683.
Capital Improvements	35	- 7,800.		64,950.
TOTAL DOLLAR TO BE RAISED BY TAXES	35			1,373,634.
<u>MUNICIPAL EXPENSES</u>	30			
General Government & Debt Service	30	- 4,680.		310,561.
Pub. Safety & Welfare	30	+ 2,500.		237,160.
Library	30	+ 2,000.		21,922.
Schools	30	-51,553.16		1,283,679.
GRAND TOTAL	30	-51,733.16		2,205,027.



## CAPITAL IMPROVEMENT PROGRAM

In our budgetary program this year is included the Capital Improvement Program. This portion of the tax rate, in theory, should be considered as separate from the proposed operating expenses.

The program provides for the development of the City's needs other than fixed expenses. In order to provide a logical sequence of improvements and attempt to make an orderly transition, the Capital Improvement Program, this year, is presented in a different form. I would hope that the Council will be better able to follow this program over a five-year period and provide the needed capital improvements for the City of Franklin.

In considering this program, there are two basic decisions that must be made. The first is to be made only once and then may be used from year to year; that is, is this the formula that is to be used in determining, on an annual basis, how much the City can financially absorb to support capital improvement programs? The second decision will have to be made each year. This is; to determine the priority for the suggested programs and projects and place them in the order that best suits the City as the situation presents itself on an annual basis. This action will determine which projects should be adopted by the Council and recommended for the budget in future years.

The ideal result of an outlay program would be to arrive at an annual dollar figure to be raised to support the current and future outlay projects. I have proposed a funding formula of 16.5% based on the anticipated annual Municipal operating expense. I recommend that this be adopted by the Council.

Although, from an administrative stand-point it is necessary to know the future requirements of the Water Department because of the effect on its rate structure, I think that we can exclude it from further consideration here due to the fact that our intent is to stabilize the growth of the tax rate in the annual dollar amount and establish a funding goal.

Reviewing the break-down entitled, "Capital Outlays Summarized and How They Will Affect the Tax Rate", we arrive at a total figure of \$453,000. This includes utilizing the existing Capital Reserve Fund previously set up by the Council. These funds are taken into consideration now but not necessarily in the future, if and when this Capital Reserve Fund is exhausted. Assuming that the Council authorized the total Capital Improvement Program as outlined, we come up with an average annual cost of \$90,066. If the average general City operating cost in the next five year period is \$550,000 a year, the proposed Capital Improvement Program represents a little less than 16.5% per year of the total municipal budget. The general City operating expense is the total amount to be raised by tax dollars after revenues and surplus are applied.



## CAPITAL IMPROVEMENT PROGRAM (CONT:D)

It should be pointed out that the Summary of Capital Outlays of the 1971 Tax Rate Effect shows a figure of \$72,750. This figure is not a new figure. A portion of this was included in the actual line item budget of the various departments. For example, item 36 was carried in the Public Works Department as well as items 33, 31, 26, 25 and 24. In addition to this, you will notice that wherever possible we have charged the monies to be raised to actual existing funds, so that it would not be reflected in the tax rate. True, this money has been raised in the past by the tax rate, but it has been put aside and now, in my determination, it is time for it to be used.

I would hope that this year this type of a Capital Improvement Program would solve many problems and eliminate much adverse discussion regarding a Capital Improvement Program. Set up on this basis you can see exactly when the tax dollar has to be raised and when it will be expended and for what purpose. The money would be raised in any one year and be used for that particular year. The secret of this type of program is to plan and coordinate the various activities in such a manner that the construction, etc. in the approved amount can be done in that year.

I will be the first to admit, as I realize that I will be subject to criticism relative to the estimates made on these projects, the existence of many variables. These variables could change the picture drastically. If the City had been meeting its capital needs within its ability to finance in the past, the above percentage would have much more credibility than it does now. As is the case with many communities, it is always easier to defer various projects to the next year. But somehow that next year never comes. If financial responsibility had been delegated to many of these projects, the actual need for an average of \$90,066 per year investment would not be necessary now. It goes without saying that certain areas within the community have deteriorated to such a point that it has become necessary and extremely expensive to attempt rehabilitation. Also, if it is not done in the very near future, it will become even more expensive.

Being realistic, I know that all of these projects cannot be completed in one or two years. I feel that the proposed five-year Capital Improvement Program and the extension of the same would best serve the needs of Franklin. Completion of these projects will mean a better and improved Franklin for everyone to live in. The final decision, of course, lies with you, the elected representatives of the people of Franklin.

James A. McSweeney

Manager





CITY OF FRANKLIN

FIVE YEAR  
CAPITAL IMPROVEMENT PROGRAM

PUBLIC BUILDINGS

	<u>1971</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>Prio.</u>	<u>Mgrs. Recm.</u>	<u>Source</u>
1. Refur. City Hall on basis of present plans with modifi- cations-change court room-police sta.- roof rep.-etc.-Est. total cost \$50,000	5,000	5,000	5,000	15,000	20,000	Des.	5,000	Existing Cap. Reserve Fund

2. Demolish old Coal Trestle (opp. E. Bow St.)	1,000					Nec.	1,000	Tax Levy
#3 Dem. old Fire Sta.--Est. Cost \$1,500	1,500					Nec.	1,500	Fire Station Bond

4.

POLICE DEPARTMENT

6. Up-date com. sys. from low band to high band freq.- cruiser radio. \$6,825 & 1,000	2,250	1,500				Urg.	2,250	Fed-State Crime Bill & local Tax Levy--60%-- 40%
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CAPITAL IMPROVEMENT PROGRAM (CONT'D)

POLICE DEPT. (CONT'D)

7. Enlarge pres. Hq-  
Lab fac., etc. (this  
item coupled with #1

	<u>1971</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>Prtg.</u>	<u>Mgrs. Recm.</u>	<u>Source</u>
8. Create Surveillance- Invest.-Detective Sect.-1 or 2 add. men & cruiser-Total est. cost-\$20,000			8,000	4,000	8,000	Des.		County Crime Bill & Tax Levy-- 40%-60%

9. Improvement of Traf.  
Circulation-Cost to  
be deter. by TOPICS  
Study--For Survey

	100					Nec.	100	TOPICS & Tax Levy 60%-40%
--	-----	--	--	--	--	------	-----	---------------------------------

10.

FIRE DEPARTMENT

11. Ext. of Fire Box  
Warning Sys. &  
Cir. Board(1975)  
15 Boxes--\$7,500  
Cir. Board--\$15,000

	2,500	2,500	1,500	1,000	15,000	Urg.	2,500	Tax Levy
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12. Acquire 2,000 ga.  
Tank Truck-Est.  
Cost--\$3,200  
Uses port. pump

		3,200				Nec.		Tax Levy
--	--	-------	--	--	--	------	--	----------

13. 1,000 GPM Pumper  
Est. Cost New  
\$39,000--Ordered  
1971--Del. 1973

	12,500	12,500				Urg.		Exist. Capital Reserve \$14,000 Tax Levy 1972 12,500 1973 12,500
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14.

15.



CAPITAL IMPROVEMENT PROGRAM (CONTD.)

	1971	1972	1973	1974	1975	Pctg.	Mgrs. Reconn.	Source
<u>ACCELERATION</u>								
10. Level, of land-Eastman Falls Dam								
a) Camping Area								
b) Picnic Area								Tax Levy
c) Boat Launch								B. O. R. Funds
Est. Cost to be det. by survey--Cost of Nat.-Est. \$300	300						300	
<hr/>								
11. Devel. of beaches--Fencing \$5,000--Bath House \$3,000--Misc. \$500--1 Beach 1971--1 Beach 1972--50% of cost from BOR--Est. Cost \$2,500	2,500	750	1,500				2,500	Tax Levy BOR Funds 50%--50%
<hr/>								
12. Odell Park at Odell Park	500						500	Odell Fund
<hr/>								
13. Repair Roof on Com. Center over Com. Sec. 1001 X 751		500	500					Tax Levy
<hr/>								
14. Rep. Sewering Access Odell Park 37 X 12 @ 75.00			3,000					Odell Fund
<hr/>								
15. Hopkiss Fieldtp Track		3,000						Tax Levy
<hr/>								
16. Towns Courts--Total Cost \$14,385--Paid by City to date--\$4,800--Due from City \$2,392.50--From BOR \$7,192.50	2,392.50						2,392.50	Odell Fund



CAPITAL IMPROVEMENT PROGRAM (CONT'D)

STREET WORKS

1. Sewage & Sew. Treat. Fac.-Est. Total cost \$3,000,000. Bond for City-\$340,000 @ 4% Int. Land ease. cost & legal fees \$40,000 plus 10% of total project cost	1971	1972	1973	1974	1975				
	(int.)	(prin. & int.)							
	6,800	28,000	28,000	28,000	28,000	Urg.	6,800		

Existing Cap. Reserve Fund

2. Ext. of present sewers-Major rep. & replace.-Discontin. combination lines	1971	1972	1973	1974	1975				
	5,000	5,000	10,000	10,000	5,000	Nec.	5,000		

Exist. Cap. Res. Fund

3. Sidewalk const. & reconstruction	1971	1972	1973	1974	1975				
	6,000	5,000	5,000	5,000	3,000	Nec.	6,000		

Tax Levy

4. Equipment:									
A. Grassis for Sander 2-ton	1971	1972	1973	1974	1975				
	6,100					Urg.	6,100		

Tax Levy

B. Grassis for refuse packer	1971	1972	1973	1974	1975				
	6,000					Urg.	6,000		

Tax Levy

C. Replace #3 Dodge with 4-wheel drive low Del Dump	1971	1972	1973	1974	1975				
	4,000					Urg.	4,000		

Tax Levy

D. Add. Radios-Ven. without com. - Packer-#6 Dump-#11 Dump @ \$600 per unit	1971	1972	1973	1974	1975				
	1,200	600				Nec.	1,200		

Tax Levy

E. Loader & Back-Hoe--Replace.	1971	1972	1973	1974	1975				
	11,000					Nec.	11,000		

Tax Levy

F. Snow Blower Replacement	1971	1972	1973	1974	1975				
	7,000					Nec.	7,000		

Tax Levy

7. Expansion of PM Garage for P & S Room 20' x 14'	1971	1972	1973	1974	1975				
	3,000					Des.	3,000		

Tax Levy

Mrs. Recom.

Source

Sewer Assess.- State & Fed. Funds 90%-- Bond Issue--Tax Levy--10%





CAPITAL IMPROVEMENT PROGRAM (CONT'D)

	<u>1971</u>	<u>1972</u>	<u>1973</u>	<u>1974</u>	<u>1975</u>	<u>Prio.</u>	<u>Mgrs. Recon.</u>	<u>Source</u>
<u>SUPPORT WORKS (Cont'd)</u>								
18. Purchase of Bobcat Front End Loader & attachments \$8,000 & \$2,000		8,000	2,000			Des.		Tax Levy
19. Sidewalk Plow Bomberdier		6,000				Des.		Tax Levy
20. Replacement of 2 1/2 Ton Dump Trucks		6,500	6,800	7,100	7,100	Nec.		Tax Levy
21. Replace. of various equip. not carried in line item budget-Plows-Lawn Mowers-Tractor-St. Sweeper 1973	1,000	1,000	13,000	3,000	2,000	Nec.	1,000	Tax Levy
22. Can. Landfill or Inc. Cost to be determ. by study & survey. Deadline 7/1/73								Tax Levy &/or User Charge
23. Update St. Light Program	1,000	1,000	1,000	1,000	1,000	Des.	1,000	Tax Levy
24. Replacement of outside storage build.			3,000	3,000	3,000	Des.		Tax Levy
25. Bridge Repair & Replacement		4,000	4,000	9,000	10,000	Nec.		Tax Levy
26. St. Resurf. Program (maint) 40 miles of Urban st.-36 miles-Rural st.-City can do 6 to 9 miles per year with \$20,000 appro. & TRA funds (state)	20,000	20,000	20,000	20,000	20,000	Urg.	20,000	TRA & Tax Levy
27. Heavy Equipment								
A) Rep. Loader		25,000						
B) Rep. Grader		10,000	20,000			Nec.		Tax Levy



CAPITAL OUTLAYS SUMMARIZED & HOW THEY WILL AFFECT THE TAX RATE

NAME OF ITEM OR PROJECT	#	P R I O R	YEAR OF PROGRAM					TOTAL TAX DOLLAR TO BE RAISED	1971 TAX RATE EFFECT	1971 COUNCIL APPROVAL
			1971	1972	NEEDED 1973	1974	1975			
<u>PUBLIC BUILDINGS</u>										
City Hall Repair	1	D	5,000	5,000	5,000	15,000	20,000	50,000	Reserve Fund	1,000
Demolish Trestle	2	N	1,000					1,000		
Demo. Fire House	3	N	500					500	Fire Bond	
<u>POLICE DEPT.</u>										
Communications	6	U	2,250	1,500				3,750		2,250
Traffic Circula.	9	N	100					Unknown		100
<u>FIRE DEPT.</u>										
Warn. System	11	U	2,500	2,500	1,500	1,000	15,000	22,500		2,500
<u>RECREATION DEPT.</u>										
Dev. E. Falls Dam	16	N	300					300		300
Beach Devel.	17	D	2,500	750				4,750	Odell Fund	2,500
Skate Rink Odell	18	N	500		1,500			0	Odell Fund	
Tennis Courts	22	N	2,392					0	Odell Fund	
<u>PUBLIC WORKS</u>										
Sewer Treat.	23	U	6,800	28,000	28,000	28,000	28,000	(Est.) 95,200	Res. Fund	6,800
Sewer Ext. Old	24	N	5,000	5,000	10,000	10,000	5,000	35,000	Res. Fund	6,800
Sidewalks	25	N	6,000	5,000	5,000	5,000	3,000	24,000	Res. Fund	
Equipment										
A-B-C-D-E-F	26	U	35,300					35,300		35,300
Misc. Equip.	31	N	1,000	1,000	13,000	3,000	2,000	20,000		1,000
Street Lights	33	D	1,000	1,000	1,000	1,000	1,000	5,000		1,000
Heavy Equip. A-B	37	N		35,000	20,000	1,000	1,000	55,000		0

(\* Council Reduced Total Program by \$7,300)

DF--Deferrable  
 D --Desirable  
 U--Urgent

\*72,750      64,950



COMPARATIVE TAX RATE AND VALUATION IN DOLLARS

<u>YEAR</u>	<u>SCHOOL TAX RATE</u>	<u>SCHOOL TAX DOLLAR</u>	<u>GEN. CITY TAX RATE</u>	<u>GEN. CITY TAX DOLLARS</u>	<u>VALUATION</u>	<u>TOTAL TAX RATE</u>
1967	35.02	661,525	27.18	513,475	19,300,000	62.20
1968	38.42	761,419	30.58	605,581	19,600,000	69.00
1969	21.77	920,808	15.23	645,192	43,100,000	37.00
1970	23.90	810,900	13.70	464,100	34,700,000	37.60

Years 1967 and 1968 Valuation computed at 60% of true valuation.

Year 1969 Valuation computed at 100% of true valuation.

Year 1970 Valuation reduced by elimination of Stock-In-Trade.

TAX RATE COMPUTATION

	<u>1967</u>	<u>1968</u>	<u>1969</u>	<u>1970</u>
<u>VALUATION</u> (a)	19.3	19.6	(b) 43.1	(c) 34.7
<u>CITY TAX</u>				
Municipal	24.09	27.17	13.76	12.19
County	3.09	3.41	1.47	1.51
Total <u>City</u>	<u>27.18</u>	<u>30.58</u>	<u>15.23</u>	<u>13.70</u>
<u>SCHOOL TAX</u>	35.02	38.42	21.77	23.90
TOTAL ALL	<u>62.20</u>	<u>69.00</u>	<u>37.00</u>	<u>37.60</u>

(a) Valuation in millions

(b) In 1969 the City was revalued and valuation set at 100% of true valuation.

(c) In 1970 Stock-In-Trade valuation was repealed and replaced with a grant from the State based on a Business Profits Tax. The grant replaces the entire loss of Stock-In-Trade plus 10% increase each year.



TOTAL MUNICIPAL EXPENSES PROJECTED TO THE 1971 BUDGET

	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
Gen. Gov't & Debt Serv.	298,300.66	311,278.48	412,748.29	385,429	310,561
Public Safety & Welfare	180,908.16	199,098.18	225,402.02	235,971	237,160
Public Works	185,754.31	203,539.72	209,475.43	209,367	174,284
Library	17,893.10	19,062.95	22,416.93	21,205	21,922
Parks & Rec.	27,375.05	29,034.06	32,592.74	42,632	33,747
Tax Disc. & Abatements	2,133.50	40,026.38	41,339.16	57,107	38,500
Schools	710,688.87	788,094.82	920,961.21	1,081,811	1,283,680
Water Dept.	0	0	0	94,039	105,123
<b>GRAND TOTAL</b>	<b>1,423,053.65</b>	<b>1,590,134.59</b>	<b>1,864,935.78*</b>	<b>2,127,561*</b>	<b>2,204,977</b>

(\* Totals include Water Department)





ESTIMATED REVENUES -- CASH BASIS

<u>DESCRIPTION</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ESTIM. 1970</u>	<u>BUDGET 1971</u>
Interest & Div. Taxes	29,454.30	36,459.06	26,974.90	31,286.	38,690
Licenses & Per.	5,189.06	3,583.68	917.14	12,204.	5,000
Dist. Court	5,000.	5,000.	5,000.	1,500.	2,500
Rents & Leases	260.	1,150.	250.	1,450.	300
Motor Vehicle Fees	52,494.42	56,256.35	61,722.11	63,000.	64,000
Grants-State	16,757.05	9,583.78	8,805.45	10,300.	6,978
Water Dept.	2,762.50	2,675.	2,587.75	2,600.	4,700
City Depts.	0	0	0	0	2,500
School Dept.	80,294.54	96,812.64	100,947.09	155,441.60	226,770
Surplus	30,000.	5,840.	58,000.	22,000.	30,000
Sub. Assess.	1,595.01	400.27	154.01	0	0
Room & Meal Tax	0	13,731.85	22,051.33	28,000.	30,000
Business Profit Tax	0	0	0	313,393.	344,732
 	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL GENERAL FUND REVENUE	223,805.88	231,492.63	287,409.78	641,174.60	756,170



SUMMARY OF ANTICIPATED EXPENDITURES

GENERAL GOVERNMENT AND DEBT SERVICE

<u>DEPT. OR ACTIVITY</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
City Clerk- Treas.-Col.	34,454.54	37,623.10	32,486.13	34,500.91	31,134
Fixed Charges & Debt Ser.	235,567.62	247,050.42	348,068.15	313,302.74	223,554
Legal	1,724.60	2,250.42	2,708.30	4,812.50	4,390
Manager	0	0	0	11,694.19	20,775
Assessor	6,768.12	8,231.80	10,720.27	10,975.10	10,118
Planning & Urban Renew.	752.40	1,397.86	826.94	970.72	1,490
District Court Pay Increases	9,850. 0	14,975. 0	14,975. 0	9,310. 0	0 15,000
Contingency	183.30	749.60	2,963.50	1,863.45	4,100
TOTAL GEN. GOV'T & DEBT SERVICE	<u>298,300.66</u>	<u>311,278.48</u>	<u>412,748.29</u>	<u>385,429.41</u>	<u>310,561</u>

PUBLIC SAFETY AND WELFARE

Welfare	44,300.	40,500.	37,527.50	43,011.86	57,781
Health	10,895.10	14,850.20	16,930.	14,755.	8,420
Fire	56,246.47	63,448.82	72,851.69	76,755.31	70,471
Police	68,471.64	78,327.71	96,088.28	98,585.11	99,012
Dog Cont.	0	761.47	805.40	1,738.23	1,226
Probation Off.	700.	800.	900.	1,000.	*0
Civil Defense	294.95	409.98	299.15	125.06	250
TOTAL PUBLIC SAFETY	<u>180,908.16</u>	<u>199,098.18</u>	<u>225,402.02</u>	<u>235,970.57</u>	<u>237,160</u>

(\* Included in 1971 District Court Account)



SUMMARY OF ANTICIPATED EXPENDITURES CON'T.

PUBLIC WORKS

<u>DEPT. OR ACTIVITY</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
Administra.	*155,591.35	*170,259.78	*168,906.12	*172,015.70	10,850
St. Maint.	*	*	*	*	35,500
Snow Removal	*	*	*	*	20,900
St. Trees	*	*	*	*	2,400
St. Clean.	*	*	*	*	2,810
St. Lights	17,911.95	18,902.47	19,353.86	20,080.93	20,380
Sidewalks	*	*	*	*	3,830
Sewers & Sewage	*	*	*	*	10,692
San. Landfill	*	*	*	*	19,526
Bridges	*	*	*	*	650
City Gar.	*	*	*	*	30,439
Me. Hall	10,176.95	12,181.17	9,751.39	10,757.26	9,805
Town Roads	1,074.06	1,196.30	10,464.06	6,512.81	6,502
Park Devel.	1,000.	1,000.	1,000.	0	0
<b>TOTAL PUBLIC WORKS</b>	<b>185,754.31</b>	<b>203,539.72</b>	<b>209,475.43</b>	<b>209,366.70</b>	<b>174,284</b>

(\* See ANALYSIS OF EXPENDITURES)

<u>DEPT. OR ACTIVITY</u>					
Library	17,893.10	19,062.95	22,416.93	21,205.45	21,922
<b>TOTAL LIBRARY</b>	<b>17,893.10</b>	<b>19,062.95</b>	<b>22,416.93</b>	<b>21,205.45</b>	<b>21,992</b>



ANALYSIS OF EXPENDITURES

<u>PUBLIC WORKS</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>
1. Payrolls-High.	51,906.35	56,826.70	57,962.41	66,084.24
Sewers	2,672.37	4,659.71	3,225.27	782.12
Snow Removal	10,273.48	6,755.56	12,226.51	11,092.39
St. Sweeping	2,480.94	2,537.67	3,111.91	2,307.24
Garbage Rem.	15,593.82	16,171.55	17,829.53	18,355.23
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL	82,926.95	86,961.19	94,355.63	98,621.22
2. Utilities	2,188.84	2,027.34	2,698.25	2,150.62
3. Off. Supplies	0	80.47	23.26	63.49
4. Equip. Rental	1,049.	1,083.05	1,688.30	69.25
5. Dues & Subs.	40.	65.50	14.95	30.
6. Repairs & Maint.	2,845.75	3,045.90	648.71	2,859.48
7. Equipment	14,698.73	17,368.07	9,238.98	984.11
8. Oper. Parts & Supplies	34,467.76	32,955.99	18,474.30	13,529.90
9. Travel Exp.	93.50	74.	117.20	74.25
10. Contr. Serv.	17,280.81	21,832.77	9,895.02	2,300.
11. Misc.	0	4,760.50	1,404.93	1,149.03
12. St. Maint.	0	0	4,609.83	13,407.05
13. Roadside Main.	0	0	1,502.69	934.31
14. Equip. Parts	0	0	8,325.06	12,106.46
15. St. Resurf.	0	0	12,469.97	20,969.43
16. Sewers & Sewage	0	0	3,439.04	2,767.10
	<hr/>	<hr/>	<hr/>	<hr/>
TOTAL PUBLIC WORKS	155,591.35	170,259.78	168,906.12	172,015.70





SUMMARY OF ANTICIPATED EXPENDITURES CON'T.

PARKS & RECREATION

<u>DEPT. OR ACTIVITY</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
Administra.	*10,491.57	*12,811.97	*14,130.08	*12,993.51	9,005
Odeil Park	5,805.	4,955.60	5,208.40	7,227.29	6,713
Daniell Park	780.	740.	665.	600.61	570
Thompson Park	0	0	0	0	320
Stone Park	0	0	0	0	408
Griffin Beach	1,738.75	1,776.97	2,312.50	2,489.42	3,215
Lagace Beach	1,788.75	1,776.97	2,312.50	2,383.93	1,750
Ski Area	0	0	*4,375.50	970.	560
Odell Cottage	1,716.04	1,147.17	390.	382.07	540
Com. Center	5,004.94	5,696.30	3,193.76	3,598.38	3,649
Wading Pool	0	129.08	0	5,112.14	942
Tennis Courts	0	0	0	6,875.03	1,070
<u>TOTAL PARKS &amp; RECREATION</u>	<u>27,375.05</u>	<u>29,034.06</u>	<u>32,592.74</u>	<u>42,632.38</u>	<u>33,747</u>

(\* These include Community Center salaries)

(\* Purchases the Snow Cat)



CITY  
BUDGET SUMMARY 1971

<u>CATEGORY</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
Gen. Gov't & Debt Serv.	298,300.66	311,278.48	412,748.29	385,429.41	310,561
Pub. Safety & Welfare	180,908.16	199,098.18	225,402.02	235,970.57	237,160
Pub. Works	185,754.31	203,539.72	209,475.43	209,366.70	174,234
Library	17,893.10	19,062.95	22,416.93	21,205.45	21,922
Parks & Rec.	27,375.05	29,034.06	32,592.74	42,632.38	33,747
General City Sub-Total	<u>710,231.28</u>	<u>762,013.39</u>	<u>902,635.41</u>	<u>894,604.51</u>	<u>777,674</u>
Plus:					
Tax Abatement	2,133.50	40,026.38	41,339.16	57,106.88	38,500
Schools	710,683.87	788,094.82	920,961.21	1,081,811.25	1,283,680
Revaluation	0	0	37,475.17	130.50	0
Less:					
Est. Revenues Applied	193,805.88	225,652.63	229,409.78	*619,174.60	726,170
Surplus App.	30,000.	5,840.	58,000.	22,000.	30,000
Vet. Credit	0	35,000.	35,000.	35,000.	35,000
TOTAL	<u>1,199,247.77</u>	<u>1,325,641.96</u>	<u>1,580,001.17</u>	<u>1,357,478.54</u>	<u>1,308,684</u>
Plus:					
Capt. Impr.	0	23,000.	28,000.	0	64,950
TOTAL DOLLARS TO BE RAISED BY TAXES	<u>1,199,247.77</u>	<u>1,346,641.96</u>	<u>1,608,001.17</u>	<u>1,357,478.54</u>	<u>1,373,634</u>

(\* No Dual Enrolment Revenue Included)



DEPARTMENT DIVISION CITY CLERK-TREAS. ADMINISTRATION

<u>ACCOUNT</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
A-1 Salaries	6,477.38	7,455.87	10,300.61	12,002.83	11,883
A-2 Off. Sup. & Equip.	1,641.56	2,729.42	1,903.25	2,575.41	2,060
A-3 Utilities	160.	157.58	204.11	298.76	150
A-4 Training	0	0	0	0	40
A-5 Annual Rep. & Audit	6,173.50	7,789.60	5,847.02	5,182.55	4,200
A-7 Dues & Sub.	335.89	391.20	446.94	483.84	402
A-8 Travel Exp.	0	97.	0	0	10
A-9 Elec. & Reg.	889.40	3,262.97	1,054.10	2,407.72	1,825
A-10 Cap. Outlay	9,250.	6,001.45	1,204.13	0	280
A-11 Emp. Bonds	400.	414.	405.	459.	450
A-16 Mayor & Council	4,932.81	4,615.45	4,809.27	4,059.80	3,900
Total	<u>30,160.54</u>	<u>32,914.63</u>	<u>26,174.43</u>	<u>27,469.91</u>	<u>25,200</u>

DEPARTMENT DIVISION CITY CLERK-TREAS. TAX COLLECTOR

T-1 Salaries	3,640.	3,724.	4,498.50	5,708.25	4,914
T-2 Off. Sup. & Equip.	544.	738.40	1,234.09	795.94	600
T-3 Utilities	0	154.57	204.11	293.76	150
T-4 Training	40.	0	0	0	45
T-7 Dues & Sub.	5.	9.	5.	5.	5
T-8 Travel Exp.	15.	0	0	49.90	20
T-9 Cons.&Contr.	50.	82.50	160.50	172.95	200
T-10 Cap. Outlay	0	0	209.50	0	0
Total	<u>4,294.</u>	<u>4,708.47</u>	<u>6,311.70</u>	<u>7,030.80</u>	<u>5,934</u>



<u>ACCOUNT</u>	DEPARTMENT			CITY CLERK-TREAS.	
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
FC-1 Grants	741.85	826.	817.73	823.66	825
FC-2 Debt Serv.	149,766.93	142,863.99	245,525.92	206,557.92	114,952
FC-3 Taxes	58,204.17	67,340.35	63,040.48	65,074.70	67,190
FC-4 Insurance	26,854.67	36,020.08	38,684.02	40,847.13	40,586
Total	<u>235,567.62</u>	<u>247,050.42</u>	<u>348,068.15</u>	<u>313,302.74</u>	<u>223,553</u>

<u>ACCOUNT</u>	DEPARTMENT			LEGAL	
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
C-1 Salaries	1,500.	2,250.	2,500.	3,562.50	4,250
C-2 Off. Sup.	0	0	0	10.	10
C-3 Utilities	0	0	0	0	10
C-7 Dues & Sub.	0	0	0	10.	20
C-9 Cons. & Contr.	224.60	0	250.	1,250.	100
Total	<u>1,724.60</u>	<u>2,250.</u>	<u>2,750.</u>	<u>4,812.50</u>	<u>4,390</u>

<u>ACCOUNT</u>	DEPARTMENT			CONTINGENCY	
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
CN-1 Salaries	0	0	0	0	400
CN-9 Cons.&Contr.	0	0	0	0	400
CN-10 Cap. Outlay	183.30	749.60	2,963.50	1,863.45	3,200
CN-16 Retirement	0	0	0	0	500
Total	<u>183.30</u>	<u>749.60</u>	<u>2,963.50</u>	<u>1,863.45</u>	<u>4,100</u>





ANALYSIS OF EXPENDITURES

<u>FIXED CHARGES</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
FC-1 GRANTS					
1. Mem. & Vet. Parade	391.85	476.	417.73	423.66	450
2. Chamber of Commerce	300.	300.	300.	300.	300
3. Clock Main.	50.	50.	100.	100.	75
TOTAL	<u>741.85</u>	<u>826.</u>	<u>817.73</u>	<u>823.66</u>	<u>825</u>
FC-2 DEBT SERVICE					
1. Pub. Impr. Bond Retire.	5,000.	5,000.	0	0	0
2. Pub. Impr. Bond Int.	350.	175.	0	0	0
3. Water Impr. Bond Retir.	15,000.	15,000.	10,000.	0	0
4. Water Impr. Bond Int.	1,400.	700.	350.	0	0
5. St. Cons. Bond Retir.	10,000.	10,000.	10,000.	10,000.	6,000
6. St. Const. Bond Int.	1,435.	1,085.	735.	385.	105
7. Sewer Bond Retire.	0	0	10,000.	10,000.	10,000
8. Sewer Bond Interest	0	5,152.33	5,590.	5,160.	4,730
9. Fire Sta. Bond Retir.	0	0	0	0	15,000
10. Fire Sta. Interest	0	0	0	6,987.	13,487
(Carried For.)	<u>33,185.</u>	<u>37,112.33</u>	<u>36,675.</u>	<u>32,532.</u>	<u>49,322</u>



ANALYSIS OF EXPENDITURES

<u>FIXED CHARGES</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
C-2 DEBT SERVICE (CONT'D)					
11. Water&Equip. Bond Retire.	15,000.	15,000.	15,000.	15,000.	15,000
12. Water&Equip. Bond Int.	3,720.	3,255.	2,790.	2,325.	1,860
13. Rowell Sch. Bond Retire.	15,000.	15,000.	15,000.	15,000.	* 0
14. Rowell Sch. Bond Int.	6,006.	5,421.	4,836.	4,251.	* 0
15. Sch. Add. Bond Retire.	22,000.	22,000.	22,000.	22,000.	* 0
16. Sch. Add. Bond Int.	11,616.	10,890.	10,164.	9,438.	* 0
17. P. S. Sch. Bond Retire.	0	0	35,000.	35,000.	* 0
18. P. S. Sch. Bond Int.	0	8,200.80	31,490.	29,845.	* 0
19. Park. Area Bond Retire.	10,000.	0	0	0	0
20. Park. Area Bond Int.	135.	0	0	0	0
21. Note Retire.	10,000.	0	0	0	.000
22. Note Int.	620.	320.	320.	320.	160
23. Tax Antic. Loan Int.	22,484.93	25,984.86	72,250.92	40,846.25	38,610
24. Amort. Tax Antic. Notes	0	0	0	0	10,000
TOTAL	<u>149,766.93</u>	<u>142,863.99</u>	<u>245,525.92</u>	<u>206,557.25</u>	<u>114,952</u>

(\* These bond & interest payments included in school budget)



ANALYSIS OF EXPENDITURES

<u>FIXED CHARGES</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
C-3 TAXES					
1. Sanborton Tax	91.30	52.90	61.18	68.08	70
2. R.R. Tax	120.	120.	120.	120.	120
3. County Tax	57,992.87	67,167.45	62,859.30	64,886.62	67,000
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
TAXES	58,204.17	67,340.35	63,040.48	65,074.70	67,190
C-4 INSURANCE					
1. Comp. Blank. Bond	279.	525.	525.	525.	476
2. Wrk. Comp. (City)	3,329.	4,135.	4,969.	5,571.	6,785
3. Work. Comp. (School)	1,406.	1,327.	1,611.	1,794.	* 0
4. Musc. Inst.	103.	103.	97.	0	0
5. Ski Tow Liab.	157.	162.	165.	165	(a) 0
6. Boiler Ins. (School)	299.	300.	264.	0	0
7. Boiler Ins. (City)	380.	430.	418.	403.	425
8. Fire Sched. (School)	3,150.	3,140.	5,414.40	7,207.35	* 0
9. Fire Sched. (City)	1,872.	2,282.	2,053.	2,402.85	2,750
10. Vol. Fire & Police Ins.	255.30	95.40	174.	0	0
11. Teachers' Lia.	159.	159.	163.	0	0
12. Auto. Fleet	3,600.	3,378.06	4,127.	4,740.	4,100



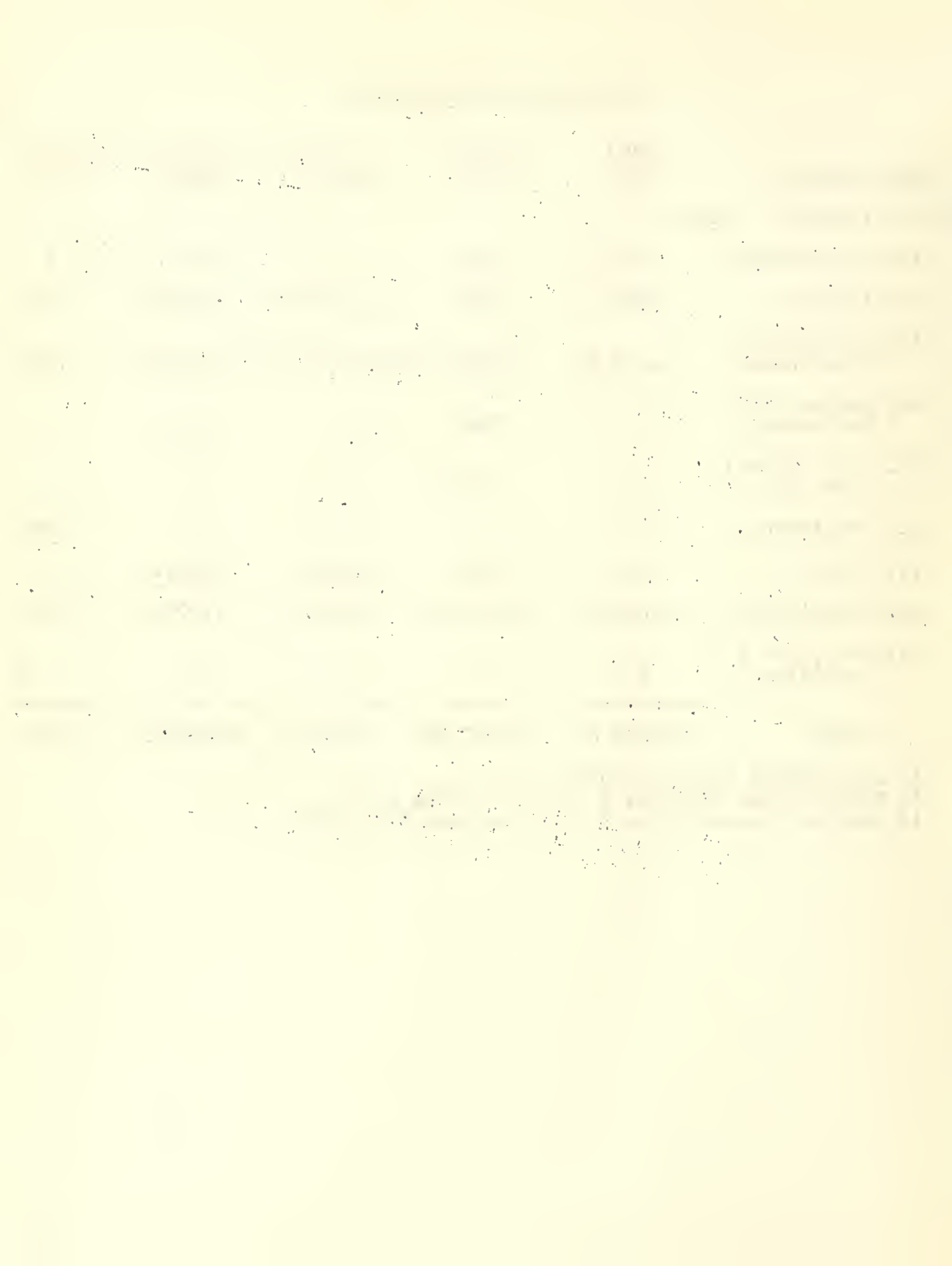
ANALYSIS OF EXPENDITURES

<u>FIXED CHARGES</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
FC-4 INSURANCE (CONT'D)					
13. Vet.Mem.Ldg.	201.	221.	221.	221.	(a) 0
14. Life Ins.	1,000.	1,200.	1,202.13	1,265.36	1,250
15. Blue Cross- Blue Shield	4,049.64	4,083.32	(b)5,970.64	5,270.06	7,300
16. Build. Risk New School	0	792.	0	501.	0
17. P. S. School Fire Ins.	0	608.50	0	0	0
18. Retirement	0	0	0	0	7,000
19. Audits	0	1,033.	1,007.	1,372.	0
20. Social Sec.	6,614.73	12,045.80	10,303.05	9,409.51	10,500
21. Ext. Cov. & Liability	0	0	0	0	10
<b>TOTAL</b>	<b>26,854.67</b>	<b>36,020.08</b>	<b>38,684.02</b>	<b>40,847.13</b>	<b>40,586</b>

(\* Included in school budget)

{a Now included in Parks & Rec.--Ski Area Acct.)

{b Auditor Journal Entry 1/69 to correct B/C error)





MUNICIPAL DEBT --- CITY OF FRANKLIN, N. H.

DECEMBER 31, 1970

(1) Municipal Street Construction Bonds:

Street Construction Bonds June 1, 1957, 3½ percent interest payable June 1 and December 1. Principal payable \$10,000 June 1, 1958/1970 inclusive and \$6,000 June 1, 1971.

Amount issued	\$136,000	
Amount retired	<u>130,000</u>	
Now Outstanding		\$ 6,000

(2) Sewer Bonds:

Sewer Bonds November 1968, 4.30 percent interest payable November 1, and May 1. Principal payable \$10,000 November 1, 1969/1981 inclusive.

Amount issued	\$130,000	
Amount retired	<u>20,000</u>	
Now outstanding		110,000

(3) Fire Station Bonds:

Fire Station Bonds June 1, 1970, 6.5 percent interest payable June 1 and December 1. Principal payable \$15,000 June 1, 1971/1983 inclusive and \$10,000 June 1, 1984/1985.

Amount issued	\$215,000	
Amount retired	<u>0</u>	
Now outstanding		215,000

TOTAL MUNICIPAL BONDS		<u>\$331,000</u>
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YEARLY MATURITY ON PRINCIPAL OF MUNICIPAL BONDS

<u>Year</u>	<u>Bonds Outstanding Beginning of the Year</u>	<u>Bonds Retired During Year</u>
1971	\$331,000.00	\$ 31,000.
1972	300,000.00	25,000.
1973	275,000.00	25,000.
1974	250,000.00	25,000.
1975	225,000.00	25,000.
1976	200,000.00	25,000.
1977	175,000.00	25,000.
1978	150,000.00	25,000.
1979	125,000.00	25,000.
1980	100,000.00	25,000.
1981	75,000.00	25,000.
1982	50,000.00	15,000.
1983	35,000.00	15,000.
1984	20,000.00	10,000.
1985	10,000.00	10,000.



MUNICIPAL DEBT ---- (CONT'D)

(4) Water System Improvement & Equipment Bonds:

Water System Improvement & Equipment Bonds September 1, 1964, 3.10 percent interest payable September and March. Principal payable \$20,000 September 1, 1965/1966, \$15,000 September 1, 1967/1974 inclusive.

Amount issued	\$160,000.	
Amount retired	<u>100,000.</u>	
Now outstanding		\$ 60,000.

(5) Water System Improvement Loan Bonds: \*

Water System Improvement Loan Bonds February 1, 1964, 3.00 percent interest payable August and February. Principal payable \$15,000 February 1, 1965/1970 inclusive and \$10,000 February 1, 1971/1979 inclusive.

Amount issued	\$180,000.	
Amount retired	<u>90,000.</u>	
Now outstanding		\$ 90,000.

(6) Water Extension Bonds: \*

Water extension bonds November 1, 1969, 6.10 percent interest payable May and November. Principal payable \$10,000 November 1, 1970/1979 inclusive and \$5,000 November 1, 1980/1984 inclusive.

Amount issued	\$125,000.	
Amount retired	<u>10,000.</u>	
Now outstanding		\$115,000.
TOTAL WATER BONDS		<u>\$265,000.</u>

YEARLY MATURITY ON PRINCIPAL OF WATER BONDS

<u>Year</u>	<u>Bonds Outstanding Beginning of the Year</u>	<u>Bonds retired During Year</u>
1971	\$255,000.00	\$ 35,000.
1972	230,000.00	35,000.
1973	195,000.00	35,000.
1974	160,000.00	35,000.
1975	125,000.00	20,000.
1976	105,000.00	20,000.
1977	85,000 .00	20,000.
1978	65,000.00	20,000.
1979	45,000.00	20,000.
1980	25,000.00	5,000.
1981	20,000.00	5,000.
1982	15,000.00	5,000.
1983	10,000.00	5,000.
1984	5,000.00	5,000.

(\* Paid out of Water Department Revenue)



MUNICIPAL DEBT --- (CONT'D)

(7) Bessie Rowell School Bonds:

Bessie Rowell School Bonds September 1, 1957, 3.90 percent interest payable March and September. Principal payable \$20,000 September 1, 1963/1964 and \$15,000 September 1, 1965/1976 inclusive and \$4,000 September 1, 1977.

Amount issued	\$324,000.	
Amount retired	<u>230,000.</u>	
Now outstanding		\$ 94,000.

(8) School Addition Loan Bonds:

School Addition Loan Bonds August 1, 1962, 3.30 percent interest payable February and August. Principal payable \$26,000 August 1, 1963 and \$22,000 August 1, 1964/1982 inclusive.

Amount issued	\$444,000.	
Amount retired	<u>180,000.</u>	
Now outstanding		\$264,000.

(9) Paul Smith School Bonds:

Paul Smith School Bonds July 1, 1968, 4.70 percent interest payable January and July. Principal payable \$35,000 July 1, 1969/1982 inclusive and \$30,000 July 1, 1983/1988 inclusive.

Amount issued	\$570,000.	
Amount retired	<u>70,000.</u>	
Now outstanding		\$600,000.

		<u>\$958,000.</u>
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YEARLY MATURITY ON PRINCIPAL OF SCHOOL BONDS

<u>Year</u>	<u>Bonds Outstanding Beginning of the Year</u>	<u>Bonds Retired During Year</u>
1971	\$958,000.00	\$ 72,000.
1972	886,000.00	72,000.
1973	814,000.00	72,000.
1974	742,000.00	72,000.
1975	670,000.00	72,000.
1976	598,000.00	72,000.
1977	526,000.00	61,000.
1978	455,000.00	57,000.
1979	408,000.00	57,000.
1980	351,000.00	57,000.
1981	294,000.00	57,000.
1982	237,000.00	57,000.
1983	180,000.00	30,000.
1984	150,000.00	30,000.
1985	120,000.00	30,000.
1986	90,000.00	30,000.
1987	60,000.00	30,000.
1988	30,000.00	30,000.



MUNICIPAL DEBT --- (CONT'D)

(10) Notes:

Odell Park Cottage Demand Note 1935, 4.0 percent  
interest annually. Principal payable on demand.  
Now outstanding \$ 4,000.

(11) Notes:

Odell Memorial Arch Demand Note 1935, 4.0 percent  
interest annually. Principal payable on demand.  
Now outstanding \$ 4,000.

TOTAL MUNICIPAL NOTES \$ 8,000.





SUMMARY OF TOTAL DEBITS TO BE RETIRED IN 1971

	<u>1971 Principal.</u>	<u>1971 Interest</u>
(1) June 1, Street Construction Bonds 1957	\$ 6,000.	\$ 105.
(2) November 1 Sewer Construction Bonds of 1968	\$ 10,000.	\$4,730.
(3) June 1 Fire Station Bonds of 1970	\$ 15,000.	\$13,487.
(4) September 1 Water Bonds of 1964	\$ 15,000.	\$ 1,860.
(7) September 1 School Bonds of 1957	\$ 15,000.	\$ 3,666.
(8) August 1 School Loan Bonds of 1962	\$ 22,000.	\$ 8,712.
(9) Paul Smith School Bonds of 1968 July 1	\$ 35,000.	\$28,200.
	<hr/>	<hr/>
TOTAL TO BE PAID IN 1971	\$118,000.	\$60,760.
(10) Odell Park Cottage Demand Note of 1935	\$ . 0 .	0
(11) Odell Memorial Arch Demand Note of 1935	0	\$ 320.
	<hr/>	<hr/>
TOTAL BONDS AND NOTES TO BE PAID IN 1971	\$118,000.	\$61,080.



<u>ACCOUNT</u>	<u>DEPARTMENT ASSESSOR</u>				
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
CA-1 Salaries	5,164.	6,665.87	9,211.82	9,488.04	8,838
CA-2 Off. Sup.	774.12	648.65	594.63	515.34	525
CA-3 Utilities	165.	198.28	212.45	218.05	220
CA-4 Training	90.	160.	147.02	155.30	170
CA-6 Build. Main.	110.	100.	85.85	7.	50
CA-7 Dues & Sub.	150.	50.	65.50	91.	50
CA-8 Travel Exp.	300.	400.	400.	400.	250
CA-9 Cons. & Cont.	15.	15.	13.	59.06	15
CA-10 Cap. Outlay	0	0	0	40.81	0
Total	<u>6,768.12</u>	<u>8,231.80</u>	<u>10,720.27</u>	<u>10,975.10</u>	<u>10,118</u>

<u>ACCOUNT</u>	<u>DEPARTMENT CONSERVATION COM.</u>				
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
CO-7 Dues & Sub.	0	0	0	80.	80
CO-8 Travel Exp.	0	0	0	23.50	15
CO-10 Cap. Outlay	0	0	0	0	100
Total	<u>0</u>	<u>0</u>	<u>0</u>	<u>103.50</u>	<u>195</u>

<u>ACCOUNT</u>	<u>DEPARTMENT PLANNING</u>				
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
PL-1 Salaries	465.	550.	685.	770.	720
PL-2 Off. Sup.	287.47	699.16	78.44	109.25	275
PL-9 Cap. Outlay	0	149.70	63.50	91.47	300
Total	<u>752.47</u>	<u>1,397.86</u>	<u>826.94</u>	<u>970.72</u>	<u>1,295</u>



ASSESSOR'S REPORT  
1969 SUMMARY INVENTORY OF VALUATION

1968 Assessed Valuation @100% ----- \$32,747,000.

Land & Buildings -----	\$13,560,045.
Stock-In-Trade -----	3,008,910.
Production Machinery -----	1,000,525.
Gas Pumps & Tanks -----	41,185.
Poultry & Neat Stock -----	14,040.
Utilities -----	2,023,500.

1968 Assessed Valuation @60% -- \$19,648,205.

1969 Assessed Valuation -----	\$43,049,190.
Valuation Increase over 1968 -----	10,302,190. (*)
Exemptions: 3 - Blind -----	\$ 3,000.
Veterans' Exemptions, Credit on tax bill -----	\$ 32,728.25

(\*) Revaluation of City by State Tax Commission

ASSESSOR'S REPORT  
1970 SUMMARY INVENTORY OF VALUATION

1969 Assessed Valuation -----	\$43,049,190.
Adjustments, following revaluation -----	407,900.
1969 Valuation, minus adjustments -----	42,641,290.
Property no longer Taxable -----	7,697,540.
Net Valuation -----	\$34,943,750.

Stock-In-Trade -----	\$5,684,800.
Production Machinery -----	1,967,290.
Poultry & Neat Stock -----	22,450.
Gas Pumps & Tanks -----	23,000.
Total	\$7,697,540.

1970 Assessed Valuation -----	\$35,292,900.
Valuation Increase over 1969 -----	349,150.
H. B. #1 Estimated Reimbursement to Franklin --	
\$284,809. plus 10% -----	313,289.

Exemptions: 4 - Blind -----	\$ 4,000.	
149 - Elderly ---	618,400.	
	\$ 622,400.	Based on Valuation

Veterans' Exemptions, Credit on Tax Bill ----- \$ 32,903.07

Respectfully submitted,

Arthur H. LaBonte  
City Assessor



<u>ACCOUNT</u>	DEPARTMENT <u>MANAGER</u>				
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
M-1 Salaries	0	0	0	10,915.32	18,700
M-2 Off. Sup.	0	0	0	0	550
M-3 Utilities	0	0	0	0	375
M-4 Training	0	0	0	0	100
M-7 Dues & Sub.	0	0	0	0	175
M-8 Travel Exp.	0	0	0	778.87	800
M-12 Gas, Oil	0	0	0	0	75
Total	0	0	0	11,694.19	20,775

	DEPARTMENT <u>HEALTH</u>				
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
H-1 Salaries	1,197.85	1,570.20	2,250.	475.	275
H-2 Off. Sup.	0	0	0	0	10
H-8 Travel Exp.	0	0	0	0	75
H-11 Grants	*9,697.25	*13,280.	*14,680.	*14,280.	*8,060
Total	10,895.10	14,850.20	16,930.	14,755.	8,420

(\* Includes Hospital Grant now in Welfare Account)  
 (\* Mental Health -- \$1,000 --- Visiting Nurse -- \$6,560)

	DEPARTMENT <u>PROBATION OFFICER</u>				
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
-1 Salaries	700.	800.	900.	1,000.	# 0

(\* Included in District Court Account)





DEPARTMENT LIBRARY

<u>ACCOUNT</u>	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
L-1 Salaries	15,301.09	14,729.45	17,549.93	19,032.70	16,885
L-2 Off. Sup.	280.71	465.51	627.52	522.38	580
L-3 Utilities	174.40	178.95	194.45	210.20	*1,970
L-6 Build. Main.	1,794.04	2,211.64	1,785.69	1,137.62	425
L-7 Dues & Sub.	0	0	0	0	12
L-8 Travel Exp.	0	0	0	0	50
L-9 Misc.	0	0	0	0	25
L-10 Cap. Outlay	3,689.18	4,421.79	5,799.06	5,755.23	5,675
L-17 Less Est. Revenue	<u>3,346.32</u>	<u>2,944.39</u>	<u>3,539.72</u>	<u>5,502.68</u>	<u>3,700</u>
Total	17,893.10	19,062.95	22,416.93	21,205.45	21,922

DEPARTMENT DISCOUNTS & ABATEMENTS

DI-10 Cap. Outlay	<u>2,133.51</u>	<u>5,026.38</u>	<u>8,610.91</u>	<u>24,203.81</u>	<u>3,500</u>
Total	2,133.51	5,026.38	8,610.91	24,203.81	3,500

DEPARTMENT VETERANS' EXEMPTIONS

V-10 Cap. Outlay	<u>0</u>	<u>35,000.</u>	<u>32,728.25</u>	<u>32,903.07</u>	<u>35,000</u>
Total	0	35,000.	32,728.25	32,903.07	35,000

DEPARTMENT PAY INCREASES

PI-10 Capital Out.	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>15,000</u>
Total	0	0	0	0	15,000



FRANKLIN PUBLIC LIBRARY  
 Treasurer's Report  
 1970

Balance at Franklin National Bank	822.70	
Balance at Franklin Savings Bank	89.38	
Balance at Franklin Library	26.49	
G.G.G. Fund	1,501.10	
Mildred Peaslee Memorial Fund	426.51	2,866.18
<u>Receipts:</u>		
City appropriation	2,122.75	
Interest from Trust Funds	2,721.09	
Fines	857.41	
Book losses & damages	115.56	
Books sold	205.07	
Memorial book	5.00	
Misc. (Includes hall rental)	41.64	
Dividends	123.30	
State Grant-in-Aid for 1970 & 1971	2,145.00	
Fees	168.00	
		<u>8,504.82</u>
Total Receipts		<u>11,371.00</u>
<u>Expenditures:</u>		
Books	3,161.10	
Periodicals	780.41	
Land and Buildings	1,137.62	
Gas	29.95	
Telephone	180.25	
Supplies	333.00	
New Equipment (reader-printer, etc.)	1,813.72	
Miscellaneous	87.18	
Postage	102.20	
Total Expenditures		<u>7,625.43</u>
Net Income		<u>3,745.57</u>
Balance at Franklin National Bank	984.31	
Balance at Franklin Savings Bank	1,316.53	
Balance at Franklin Library	25.25	
G.G.G. Fund for microfilming	970.78	
Mildred Peaslee Memorial Fund at Franklin Savings Bank	448.20	
Proof of Balance		<u>3,745.57</u>



FRANKLIN PUBLIC LIBRARY

ANNUAL REPORT -- 1969-1970

This report will necessarily be incomplete since the statistics for the year are not yet available. There will be an attempt to only mention a few new developments which have taken place, and some new projects which have been started during the year 1970.

On July 1, the Statewide library card went into effect, and thereafter borrowers in good standing at libraries affiliated with the Statewide Library Development Plan were entitled to receive, upon request, cards issued by their home libraries which would be honored by any library in the affiliated system. Tilton-Northfield being an affiliated library, fees for Tilton-Northfield residents begun on January 1 were discontinued, and Statewide cards issued by the Hall Memorial library were honored instead. At the same time, we began charging residents of Hill a \$8.00 yearly fee since Hill is not an affiliated library and cannot issue a Statewide card. Hill library trustees had been offered the opportunity to make a contract with Franklin, but preferred to reestablish their own library. To date, Franklin has issued to residents only about a dozen Statewide cards; many more residents of surrounding towns including Salisbury, Danbury, Andover, East Andover, Sanbornton and Tilton-Northfield are using Statewide cards at the Franklin library. However, there is compensation for this use in the State Grant-in-Aid funds accorded to Franklin as a Service Center library.

Two new programs were undertaken this summer with gratifying results. One was a summer reading program for which 39 children registered. Twenty-nine children completed the program. Timothy Carigan, a 7th grader, and Roger Dorval, a 4th grader, each read 28 books, and Jo Cooper and Dawn Smith were runners-up with totals of 19 and 16 books respectively.

From July 8 through August 19 books were delivered once a week to the four parks in Franklin. Directing the program were Edward Briggs of the library trustees, Mrs. Donald Winkley, and Mrs. Ethel Hanley of the library staff. Mrs. Bruce Thompson also assisted with transportation. This project was considered so successful that it was decided to try a partial extension through the remainder of the year; beginning November 14 books have been circulated from the Brick Church on South Main Street from 10:30 to 11:30 on Saturday mornings. This service to residents of West Franklin was arranged for with the Congregational-Christian Church by Mrs. Herman Krueger of the library trustees, and assisting with transportation have been Mrs. Krueger, Mr. Emil Marshala, trustee, and Mrs. Bruce Thompson. Additional volunteers are being solicited.

A major step forward this year has been the placing on microfilm of the local newspapers through June 1961. The library files were incomplete and fast deteriorating. This and, in part, the microfilm reader-printer which was purchased to make the films usable, were financed through a fund built up from the sale of books; the remainder



FRANKLIN PUBLIC LIBRARY (CONT'D)

of the funds for the reader-printer came from the 1970 State Grant-in-Aid.

Increased use of the library meeting rooms has been made this year with the Community Action Program using both the Draper Room and the Library Hall for tutoring programs.

Acquaintance with the library building and functions has been fostered through class visits of all elementary school pupils during National Library Week in April; also the Kiwanis visited the library as their after-dinner program on April 6, and were shown over the building.

The Great Decisions discussion group sponsored by the Friends of the Library met again at the library during the early spring.

We acknowledge with gratitude the interest and assistance of friends, whether or not members of the formal organization, who have contributed books, money, or time and, in addition, a special thank you goes to Dr. Robert Morin who has graciously allowed the library to use the window of the former Baker Remant store for display purposes.

Respectfully submitted,

Hope R. Swain

Director

FRANKLIN VISITING NURSE ASSOCIATION

ANNUAL REPORT -- 1969-1970

Two years, 1969 and 1970, have been periods of change for this agency. New procedures have been initiated; the bookkeeping and billing systems have been revised; and new agency policies have been implemented to meet the requirements for certification of Medicare.

Our fiscal systems are complete, in detail, and follow the prescribed procedures of accepted business methods. As a result of a cost study for nursing service, the fee for home nursing service was increased to \$4.00 per visit in January, 1970.

Three immunization clinics were held in the spring of 1969. These clinics increased to four in 1970 to accommodate more pre-school children and to better co-operate with the school health departments. In November of each year, special measles clinics were conducted. We are most grateful to Dr. Winnifred Chase who volunteered her services at all the clinics. Too, the many women in the community who participated as nursing aids and clinic staff are to be commended. Given were diptheria, whooping cough and tetanus immunizations, Sabin polio, small pox vaccinations and measles vaccine. The number of





FRANKLIN VISITING NURSE ASSOCIATION (CONT'D)

clinic treatments were 381 in 1969 and 574 in 1970.

A request by the selectmen of Salisbury for extension of this agency's nursing services to their area was received in December 1969. After approval by the Franklin City Council, and approval by an affirmative vote of the Salisbury town meeting, this service was provided. Under contracted terms, full services of this agency are available to Salisbury residents from April 1970 to April 1971. A similar contract was offered to Hill. It was rejected in Hill at the 1970 town meeting.

The Board members of the Visiting Nurse Association and many loyal volunteers conducted annual successful rummage sales and fund raising activities. Purchases from these funds included a 1970 Model Chevrolet for use by the agency nurse, a desk, desk chair, desk lamp and adding machine for use by the agency office manager.

September 1970 was a busy month. The agency moved its office to the second floor of Goss Wing at the Franklin Regional Hospital. With additional space and facilities available, this agency is co-operating with other health services in the formation of a community health service. This concept will better provide more comprehensive health services for the community.

In May 1969, Mrs. Priscilla Doucette tendered her resignation. After an intensive training program and orientation to this agency, Mrs. Doreen Schroder, R. N. assumed the position of nurse-administrator. Mrs. Roberta Webster continues on a part-time basis as Office Manager. Part-time nursing service is provided by Mrs. Susan Doherty, R. N. and Mrs. Hazlean Merkes, R. N. A physical therapist, Mrs. Priscilla Puleo, is also available for consultation and treatment as specified by a contractual agreement to this agency. The staff continues to provide skilled home nursing and therapeutic care, education services for the prevention of disease, and promotion of individual, family and community health. The nursing statistics are:

	<u>1969</u>	<u>1970</u>
Skilled nursing visits	2292	2047
Physical therapy home visits	110	36
Health promotion visits	161	136
Home health aid visits	140	None
Office visits	N.A.	332
Admissions	41	86
Discharges	23	73
Average monthly caseload	36	48

The Medical Advisory Committee determines the nursing policy of the agency. The members are: Winnifred Chase, M.D., Chairman, Roland Beaudry, M.D., Martha Gilchrist, R.N., Doreen Schroder, R.N., and Gail Winkley. The Board members for 1969 were Mrs. Bernard Solomon, President, Mrs. Donald Winkley, Vice-President, Mrs. S. George Brown, Secretary, Mrs. Robert Beaudet, Treasurer, Mrs. William Doherty, Mrs. Frederick Ziegler, Mrs. Helen Holmes, Mrs. Arthur Edmunds, Mrs.



FRANKLIN VISITING NURSE ASSOCIATION (V.N.A.)

Foster Blue, Mrs. Evelyn Whitehead. The 1970 members are Mrs. Donald Winkley, President, Mrs. Edward Briggs, Vice President, Mrs. S. George Brown, Secretary, Mrs. Howard Mariani Treasurer, Mrs. Bernard Solomon, Mrs. Evelyn Whitehead, Mrs. Mary G. Sawyer, Mrs. Frederick Ziegler, Mrs. Anita Morin, Mrs. Roger Pouliot, and Mrs. Herman Donagan.

Respectfully submitted,

Mrs. Edith Solomon, President 1969

Mrs. Gail Winkley, President 1970

ANNUAL REPORT OF THE VISITING NURSE - 1970

Nurses Visits	2,098	Office Visits	330
Physical therapy	21	Post-Partum Visits	47
Well-child Visits	76	Crippled Children Visits	7
<u>Nursing Hours</u>			
Skilled nursing care	2,022	Physical Therapy	258
Educational	60	Clinic	72
Health Promotion	149	Staff Conferences	65
Interagency Consultations	57	Administrative	141

The Visiting Nurse Association sponsored 5 immunization clinics through the year in cooperation with the school health department and N. H. Department of Communicable Diseases. Diphtheria, Tetanus, Whooping Cough, Oral Polio, Small Pox vaccination and Rubella were administered to pre-school and school children by Dr. Chase.

March 4	59	April 1	78	May 6	331
June 10	122	November 18	122		

In September we moved our office to the Goss Wing at Franklin Regional Hospital. I feel this move has been beneficial in coordinating efforts for total patient care. Communication between hospital personnel and our staff has improved as they have become more aware of our organization and the services we provide.

Many thanks to the Executive Board and to Gail for the constant help and guidance through the year.

Respectfully submitted,

Doreen Schroder, R. N.

Visiting Nurse



# TWIN RIVERS MENTAL HEALTH ASSOCIATION

## ANNUAL REPORT -- 1970

It is with pleasure that I submit the first annual report of the Twin Rivers Mental Health Association, Inc.

The Twin Rivers Mental Health Association was formally organized on June 5, 1969, adopted its by-laws on January 15, 1970 and was incorporated by the State of New Hampshire on May 20, 1970.

The goals of the Association are as follows:

1. To acquaint people with healthy attitudes toward mental illness which is in itself mental health.
2. To establish a mental health clinic in the area.
3. To present to the public the problems of mental retardation and ways of alleviating its effect.
4. To promote an awareness of the drug problem and assist in its treatment.
5. To assist with the problem of alcoholism.
6. Support for the public schools in fulfilling the needs of those children with special problems i.e. emotionally disturbed and mentally retarded.

After eighteen months of negotiating with the State Division of Mental Health and the Twin Rivers Mental Health Association, Concord Mental Health Center agreed to the establishment of a part-time mental health clinic at the Franklin Regional Hospital. The Twin Rivers Community Health Services opened on September 10, 1970. This office has been opened on Thursday afternoons and evenings. The staff consists of Psychologist, Terje Reinersten, on a weekly basis. A Psychiatrist and a Social Worker are available every other week.

To be properly funded for full-time operation, the mental health clinic serving the Franklin area would need a minimum of \$10,000 from local cities and towns and state matching funds of \$10,000 as well as contributions from local sources. It is essential because of the cost that a local mental health clinic serve a large enough group of communities in the area to adequately fund such a facility. For this reason, the Twin Rivers Mental Health Association includes in its membership the towns of Andover, Danbury, Hill, Northfield, Sanbornton, Tilton, Bristol and New Hampton. These towns along with the City of Franklin provide a natural geographic area and are all part of the Franklin Regional Hospital. With this basic orientation and recognition that these communities should band together to provide hospital services to the area, it seemed natural that mental health services could also be operated in this fashion.



TWIN RIVERS MENTAL HEALTH ASSOCIATION (CONT'D)

It is hoped that in the next budget year that the City of Franklin will be able to provide more funds for the mental health clinic which, since its opening in September, has seen 56 clients from Franklin including 17 cases transferred from Concord as well as eight new cases referred since the clinic opened.

Since the clinic opened in September, Twin Rivers Mental Health reports the following funds which have been forwarded to Concord Mental Health for the operation of Twin Rivers Community Health Services:

<u>Source</u>	<u>Funds</u>	
City of Franklin	\$ 1,000.00	
Franklin Kiwanis	400.00	
Unitarian Church	500.00	(\$500 to be
Total to date	<u>\$ 1,900.00</u>	sent 1/71

<u>Source</u>	<u>In Kind</u>
Franklin Regional Hospital	Office Space
Twin Rivers Mental Health Assoc.	Telephone Bills

It should be noted that the community mental health clinic could never have been established without the help of the many people who have worked as members of the Twin Rivers Mental Health Association. Special recognition is given to Mr. Richard Smart of Northfield who has provided considerable time and talent in the organization of our Association and Rev. Stuart Hild who assisted in the negotiations with the State Division of Mental Health. We also wish to thank Mrs. Gail Winkley, President of the Franklin Visiting Nurse Association for her assistance in the joint operation of V. N. A. and the mental health clinic at the hospital.

Our association hopes to remain strong and active. As can be seen by our goals we are interested in the broad spectrum of mental health. The establishment of the local clinic is one step in the meeting of our goals. Now established, the clinic will only flourish if the people as well as the City Council and selectmen of the cities and towns support it financially.

Respectfully submitted,

Edward B. Briggs, President

Twin Rivers Mental Health Asso.





<u>ACCOUNT</u>	DEPARTMENT			<u>DISTRICT COURT</u>	
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
DC-1 Salaries	4,850.	9,975.	9,975.	9,310.	10,310
DC-14 Transfer	5,000.	5,000.	5,000.	0	0
DC-17 Less Inc.	0	0	0	11,800.	10,310
Total	<u>9,850.</u>	<u>14,975.</u>	<u>14,975.</u>	<u>- 2,490.</u>	<u>0</u>

<u>ACCOUNT</u>	DEPARTMENT			<u>WELFARE</u>	
	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
O-1 Salaries	3,900.	4,095.	4,227.50	4,695.60	4,696
O-2 Off. Sup.	252.94	34.62	109.10	181.	90
O-3 Utilities	168.25	236.12	242.	214.81	220
O-4 Fuel	896.31	814.13	1,275.34	1,500.20	1,300
O-5 Groceries	3,595.27	4,911.78	5,392.71	8,253.68	6,400
O-6 Clothing	157.63	31.20	138.13	418.05	275
O-7 Rentals	1,034.45	1,546.05	1,677.35	3,372.	1,800
O-8 Dues	0	0	0	0	100
O-10 City Relief	634.79	258.14	336.17	209.30	400
O-11 Child Care	1,526.17	180.	669.30	960.11	3,600
O-12 Adult Board.	0	3,034.50	4,820.26	820.42	800
O-13 Hospitals	583.27	300.90	417.75	326.75	*10,000
O-15 Medical	1,263.91	567.03	941.33	551.15	1,100
O-16 Old Age	29,622.33	24,585.68	17,132.19	21,508.79	27,000
O-17 Ret. to City	664.68	- 95.15	148.37	0	0
Total	<u>44,300.</u>	<u>40,500.</u>	<u>37,527.50</u>	<u>43,011.86</u>	<u>57,781</u>

(\* Includes Hospital Grant)



DEPARTMENT FIRE

<u>ACCOUNT</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
F-1 Salaries	43,246.87	50,245.44	55,135.78	61,674.61	59,390
F-2 Off. Sup.	66.67	185.64	127.84	94.25	100
F-3 Utilities	2,086.03	2,341.37	2,477.36	2,852.92	2,900
F-4 Training	59.69	110.31	22.15	28.50	350
F-5 Auto Equip. Op. & Main.	2,502.83	2,262.55	844.05	919.12	800
F-6 Build. Main.	155.	344.85	137.69	397.97	100
F-7 Dues & Sub.	114.85	83.	116.20	83.	136
F-8 Travel Exp.	55.50	64.84	72.15	77.75	75
F-9 Misc.	0	0	3,530.	0	50
F-10 Cap. Outlay	0	0	2,749.80	1,029.50	1,208
F-11 Uniforms	454.09	165.62	469.92	950.37	427
F-12 Gas & Oil	585.92	276.62	493.46	527.19	500
F-13 Laundry	0	0	10.75	24.	25
F-14 Dept. Equip.	1,100.88	1,658.39	950.97	1,279.53	400
F-15 Alarm Maint.	766.49	842.40	843.40	251.25	790
F-16 Retirement	5,051.65	4,867.79	4,870.17	6,565.35	3,220
<b>Total</b>	<b>56,246.46</b>	<b>63,448.82</b>	<b>72,851.69</b>	<b>*76,755.31</b>	<b>70,471</b>

(\* Credits included)

FIRE DEPARTMENT REPORT -- 1970

Total Number of bell alarms (False-4)	22
Total Number of still alarms answered	187
Total number of rescue calls answered	81
Total number of rescue calls for the boat	3
Total number of mutual aid calls answered	10
Total number of mutual aid calls for Franklin	2
Total time assisting other departments	62 $\frac{1}{4}$ hrs.
Total number of miles traveled	11,411
Total number of miles by tacometer	1,655



FIRE DEPARTMENT REPORT -- 1970 (CONT'D)

Total number of gallons of gasoline used	2,213
Total number of quarts of oil used	87
Total number of pints of #140 oil used	18 3/4
Total number of hours truck pumped	93 1/2
Total number feet of 2 1/2" hose laid	17,550
Total number feet of 1 1/2" hose laid	12,800
Total number feet of ladder raised	3,616
Total number hours using generator	20 1/2
Total number hours using smoke ejector	9 1/3
Total number hours using aux. light plant	6
Total number of Pres. water extinguishers used	10
Total number of CO2 extinguishers used	10
Total number of dry powder extinguishers used	1
Total number of assists to the hospital	6
Total number hours Scott Air-Pak used	5
Total number hours using hose dryer	110
Total number hours labor on hose	8
Total number hours on fire prevention	46 1/2
Total number hours with deck gun	1
Total number hours on Water Dept. radio wires	43
Total number hours fire inspection	59 3/4
Total number hours oil burner inspection	67 1/2
Total number hours on investigation	146
Total number hours on hydrants	144
Total number hours working on fire alarm	26 1/2
Total number of ext. recharged pres. water	14
Total number of ext. recharged soda & acid	193
Total number of CO2 extinguishers checked	22
Total number of dry powder ext. recharged	8
Total number of Foamite ext. recharged	9
Total number hours trucks out of service	1,360 1/3
Total number hours working at station site	785
Total number hours working on radio	20
Total number hours working on trucks	290 1/2
Total number of parades	3
Total number hours using oxygen	1
Total number hours labor on furnaces	1
Total number hours fire training	255
Total number hours Underwriter's inspection	3
Total number hours making signs	25
Total number hours repairing ladders	8
Total number hours working on traffic lights	4
Total number hours fire alarm classes	24
Total number miles traveled in car	10,071
Total gallons of gasoline used	864
Total quarts of oil used	28

May we take this opportunity to thank the Mayor, Fire Committee and all other members of the Council for the cooperation given us this past year building the new fire station and in our efforts to improve our service to the citizens of the City.

Noise H. Mercier  
Fire Chief



DEPARTMENT POLICE

<u>ACCOUNT</u>	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
P-1 Salaries	54,138.01	66,210.67	79,575.99	77,820.41	83,387
P-2 Off. Sup.	1,101.04	789.65	1,154.73	848.76	755
P-3 Utilities	1,370.77	1,233.41	1,255.73	1,330.94	1,375
P-4 Training	383.42	296.43	234.43	46.20	290
P-5 Auto Equip. Op. & Main.	905.11	1,157.51	2,284.74	1,955.17	1,250
P-6 Build. Main.	0	118.13	61.75	23.43	100
P-7 Dues & Subs.	99.60	115.	37.86	105.50	120
P-8 Travel Exp.	28.	51.70	126.69	68.	125
P-9 Cons. & Cont.	210.11	195.55	449.03	340.82	400
P-10 Cap. Outlay	4,534.55	2,117.73	3,084.47	626.07	*1,825
P-11 Uniforms	2,000.80	1,888.86	2,652.27	2,298.72	1,590
P-12 Gas & Oil	1,152.36	1,180.	1,336.48	1,758.53	2,300
P-13 Radio Main.	86.65	69.49	230.57	25.88	200
P-14 Traffic Lights	0	0	0	0	150
P-15 Pub. Services	118.99	203.58	158.54	201.58	275
P-16 Retirement	2,341.23	2,700.	3,500.	*8,776.09	4,870
P-17 St. Paint.	0	0	0	(a)2,359.20	0
Total	68,471.64	78,327.71	96,088.28	*98,585.11	99,012

(\* Includes credits)

(a Now in Public Works -- Street Maintenance Account)

(\* Includes new cruiser with trade)





POLICE DEPARTMENT

To the Honorable Mayor and City Council:

I hereby submit the following Police Report for the year of 1969:

ARRESTS & COURT CASES:

Criminal	159	
Motor Vehicle	538	
Juvenile	20	
TOTAL		717
Complaints Received & Investigated		2,828
Public Service		5,241
Motor Vehicle Checks		1,633
Parking Fines	\$31.00	
Motor Vehicle Accidents		287
Personal Injuries		55
Pedestrian		6
Deaths		1
Cruisers Mileage	74,867	
Gas Consumed	7,784	
Oil Used	174	

Respectfully submitted,

James C. Nowell, Jr.  
Chief of Police

POLICE DEPARTMENT

To the Honorable Mayor and City Council:

I hereby submit the following Police Report for the year of 1970:

ARRESTS & COURT CASES:

		<u>% Inc/Dec Over 1969</u>
Criminal	280	+69.9
Motor Vehicle	508	- 5.91
Juvenile	17	- 1.5
TOTAL	805	
Complaints Received & Investigated	3,161	+11.8
Public Service	9,278	+77.05
Motor Vehicle Checks	2,421	+48.3
Parking Fines	\$59.00	+90.15
Motor Vehicle Accidents	216	-32.9
Personal Injuries	74	+34.9
Deaths	0	-100.
Cruisers Mileage	56,618	
Gas Consumed (gallons)	7,451	
Oil Used (quarts)	197	

James C. Nowell, Jr.  
Chief of Police



DEPARTMENT CIVIL DEFENSE

<u>ACCOUNT</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
CD-2 Sup. & Equip.	0	0	0	0	10
CD-4 Training	0	0	0	0	30
CD-5 Auto Equip. Op. & Main.	0	0	0	0	25
CD-7 Dues & Sub.	0	0	0	0	10
CD-8 Travel Exp.	0	0	0	0	25
CD-10 Cap. Outlay	294.95	409.98	299.15	125.06	100
CD-12 Gas & Oil	0	0	0	0	50
Total	294.95	409.98	299.15	125.06	250

DEPARTMENT POLICE  
DIVISION DOG CONTROL

DO-1 Salaries	0	300.	366.65	600.	600
DO-2 Sup. & Equip.	0	7.49	16.70	443.50	275
DO-6 Build. Maint.	0	0	0	0	15
DO-8 Travel Exp.	0	44.78	0	76.	75
DO-9 Misc.	0	102.	342.10	406.	50
DO-10 Cap. Outlay	0	307.20	79.95	212.73	211
Total	* 0	761.47	805.40	1,738.23	1,226

(\* Included in 1967 Police Budget)



DEPARTMENT PUBLIC WORKS  
DIVISION ADMINISTRATION

<u>ACCOUNT</u>	<u>BUDGET</u> <u>1971</u>
PW-1 Salaries	10,300.
PW-2 Off. Sup. & Equip.	35.
PW-3 Utilities	300.
PW-4 In-Service Training	50.
PW-7 Dues & Subscriptions	40.
PW-8 Travel Expense	125.
	<hr/>
Total	10,850.

DEPARTMENT PUBLIC WORKS  
DIVISION BRIDGES

B-1 Salaries	350.
B-2 Sup. & Equipment	300.
	<hr/>
Total	650.

DEPARTMENT PUBLIC WORKS  
DIVISION SANITARY LANDFILL

D-1 Salaries	18,390.
D-6 Dump Maintenance	100.
D-9 Consultant & Contractual	1,036.
	<hr/>
Total	19,526.



ACCOUNT	DEPARTMENT		PUBLIC WORKS		BUDGET
	1967	1968	1969	1970	
MH-1 Salaries	3,674.	3,820.05	4,103.50	4,710.65	4,525
MH-2 Sup. & Equip.	500.	1,225.70	695.18	622.37	700
MH-3 Utilities	3,800.	4,447.99	3,938.08	4,360.64	2,640
MH-6 Build. Main.	1,025.	2,038.83	1,014.63	1,063.60	700
MH-9 Misc.	200.	0	0	0	0
MH-10 Cap. Outlay	977.95	648.50	0	0.	1,400
Total	10,176.95	12,181.17	9,751.39	10,757.26	9,805

ACCOUNT	DEPARTMENT		PUBLIC WORKS		BUDGET
	1967	1968	1969	1970	
S-1 Salaries					2,500
S-2 Sup. & Equip.					300
S-5 Auto Equip. Op. & Main.					30
S-11 Maint. Mat.					1,000
Total					3,830

ACCOUNT	DEPARTMENT		PUBLIC WORKS		BUDGET
	1967	1968	1969	1970	
SL-9 Consultant & Contractual	17,911.95	18,902.47	19,353.86	20,080.93	20,380
Total	17,911.95	18,902.47	19,353.86	20,080.93	20,380





DEPARTMENT PUBLIC WORKS  
DIVISION STREET CLEANING

<u>ACCOUNT</u>	<u>BUDGET</u> <u>1971</u>
SC-1 Salaries	2,100.
SC-2 Sup. & Equipment	710.
Total	<u>2,810.</u>

DEPARTMENT PUBLIC WORKS  
DIVISION SNOW REMOVAL

SR-1 Salaries	11,000.
SR-2 Sup. & Equipment	8,300.
SR-9 Consultant & Contractual	1,600.
Total	<u>20,900.</u>

DEPARTMENT PUBLIC WORKS  
DIVISION SEWERS & SEWERAGE

S-1 Salaries	3,700.
S-2 Sup. & Equipment	4,015.
S-9 Miscellaneous	200.
S-10 Capital Outlay	2,777.
Total	<u>10,692.</u>

DEPARTMENT PUBLIC WORKS  
DIVISION TOWN ROAD AID

R-10 Cap. Outlay	<u>6,356.30</u>	<u>6,349.06</u>	<u>6,349.06</u>	<u>6,512.81</u>	<u>6,502.44</u>
Total	6,356.30	6,349.06	6,349.06	6,512.81	6,502.44



DEPARTMENT PUBLIC WORKS  
DIVISION CITY GARAGE

BUDGET  
1971

ACCOUNT

CG-1 Salaries	14,100.
CG-2 Sup. & Equipment	800.
CG-3 Utilities	2,175.
CG-4 In-Service Training	75.
CG-5 Auto Equip. Oper. & Maint.	4,000.
CG-6 Building Maintenance	200.
CG-7 Dues & Subscriptions	14.
CG-9 Consultant & Contractual	2,950.
CG-12 Gas, Oil, Tires, Etc.	6,125.
	<hr/>
Total	30,439.

DEPARTMENT PUBLIC WORKS  
DIVISION STREET MAINTENANCE

SM-1 Salaries	28,300.
SM-9 Consultant & Contractual	1,100.
SM-11 Maintenance Materials	1,000.
SM-13 Reconstruction	3,800.
SM-14 Street Signs & Painting	1,300.
	<hr/>
Total	35,500.



DEPARTMENT PUBLIC WORKS  
DIVISION TREES

<u>ACCOUNT</u>	<u>BUDGET</u> <u>1971</u>
ST-1 Salaries	250.
ST-9 Consultant & Contractual	1,950.
ST-10 Capital Outlay	200.
	<hr/>
Total	2,400.

Our trees are in poor shape. It is not possible to establish a zoning control system of pruning. Our money is spent removing dead and dangerous trees and in spraying. We have each year a long list of Elm trees which develop Dutch Elm disease as reported to us by the New Hampshire Department of Agriculture. However, this year we are planning a Replacement and Beautification Program to plant trees in different areas and in planters in the shopping district.



DEPARTMENT PARKS & RECREATION  
DIVISION ADMINISTRATION

<u>ACCOUNT</u>	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
PR-1 Salaries	8,881.57	10,571.97	11,311.52	11,721.80	7,700
PR-2 Off. Sup.	360.	390.	345.	340.	150
PR-3 Utilities	285.	400.	493.24	256.82	300
PR-4 Training	0	0	0	0	200
PR-7 Dues & Sub.	35.	45.	45.	36.41	40
PR-8 Travel Exp.	0	715.	625.	616.50	390
PR-9 Cons. & Cont.	930.	440.	1,062.32	0	150
PR-14 First Aid Sup.	0	0	0	21.98	75
PR-16 Sick Leave	0	250.	250.	0	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	10,491.57	12,811.97	14,130.08	*12,993.51	9,005

(\* Includes credits)

DEPARTMENT PARKS & RECREATION  
DIVISION COMMUNITY CENTER

CC-1 Salaries	0	0	0	0	4,454
CC-3 Utilities	2,094.94	3,000.	2,847.99	2,768.40	3,100
CC-6 Build. Main.	390.	480.	350.77	729.	535
CC-9 Cons. & Cont.	755.	332.34	0	0	125
CC-10 Cap. Outlay	1,325.	1,033.96	0	100.98	435
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	5,004.94	5,696.30	3,198.76	3,598.38	8,649





DEPARTMENT PARKS & RECREATION  
DIVISION DANTELL PARK

<u>ACCOUNT</u>	<u>ACTUAL 1967</u>	<u>ACTUAL 1968</u>	<u>ACTUAL 1969</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
DP-1 Salaries	780.	400.	440.	420.	240
DP-3 Utilities	0	0	0	0	30
DP-6 Build. Main.	0	0	0	0	100
DP-9 Cons. & Cont.	0	0	0	57.17	100
DP-10 Cap. Outlay	0	0	0	123.44	100
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	780.	740.	665.	600.61	570

DEPARTMENT PARKS & RECREATION  
DIVISION GRIFFIN BEACH

GB-1 Salaries	1,423.75	1,451.63	2,052.50	2,220.	2,500
GB-3 Utilities	0	0	0	0	100
GB-6 Build. Main.	0	0	0	0	100
GB-5 Auto Equip. Op. & Main.	0	237.21	260.	0	0
GB-10 Cap. Outlay	365.	88.13	0	269.42	490
GB-14 First Aid Sup.	0	0	0	0	25
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	1,788.75	1,776.97	2,312.50	2,489.42	3,215

DEPARTMENT PARKS & RECREATION  
DIVISION ODELL COTTAGE & ARCH

OC-3 Utilities	675.	602.03	390.	322.89	440
OC-6 Build. Main.	0	0	0	59.18	100
OC-10 Cap. Outlay	1,041.04	545.14	0	0	0
	<hr/>	<hr/>	<hr/>	<hr/>	<hr/>
Total	1,716.04	1,147.17	390.	382.07	540



DEPARTMENT PARKS & RECREATION  
DIVISION LAGACE BEACH

<u>ACCOUNT</u>	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
LB-1 Salaries	1,423.75	1,451.63	2,052.50	2,220.	1,325
LB-3 Utilities	0	0	0	0	100
LB-5 Auto Equip. Op. & Main.	0	237.21	260.	0	0
LB-6 Build. Main.	0	0	0	0	100
LB-10 Cap. Outlay	365.	88.13	0	135.93	200
LB-14 First Aid Sup.	0	0	0	28.	25
<b>Total</b>	<b>1,788.75</b>	<b>1,776.97</b>	<b>2,312.50</b>	<b>2,383.93</b>	<b>1,750</b>

DEPARTMENT PARKS & RECREATION  
DIVISION ODELL PARK & TRUCK

OP-1 Salaries	3,905.	3,655.60	4,048.80	4,856.79	4,630
OP-3 Utilities	675.	785.	775.	534.10	350
OP-5 Auto Equip. Op. & Main.	0	0	0	147.83	200
OP-6 Build. Main.	0	340.	225.	0	420
OP-9 Cons. & Cont.	0	0	0	0	318
OP-10 Cap. Outlay	1,075.	0	0	1,508.23	600
OP-12 Gas & Oil	150.	175.	159.60	180.34	200
<b>Total</b>	<b>5,805.</b>	<b>4,955.60</b>	<b>5,208.40</b>	<b>7,227.29</b>	<b>6,718</b>

DEPARTMENT PARKS & RECREATION  
DIVISION SKI AREA

SA-1 Salaries	0	0	925.50	970.	750
SA-9 Misc.	0	0	0	0	550
SA-10 Cap. Outlay	0	0	*3,450.	0	0
Less Income	0	0	0	0	750
<b>Total</b> (* Snowcat)	<b>0</b>	<b>0</b>	<b>4,375.50</b>	<b>970.</b>	<b>560</b>



DEPARTMENT PARKS & RECREATION  
DIVISION STONE PARK

<u>ACCOUNT</u>	<u>ACTUAL</u> <u>1967</u>	<u>ACTUAL</u> <u>1968</u>	<u>ACTUAL</u> <u>1969</u>	<u>ACTUAL</u> <u>1970</u>	<u>BUDGET</u> <u>1971</u>
SP-1 Salaries	0	0	0	0	240
SP-6 Build. Main.	0	0	0	0	25
SP-9 Cons. & Cont.	0	0	0	0	43
SP-10 Cap. Outlay	0	0	0	0	100
Total	0	0	0	0	408

DEPARTMENT PARKS & RECREATION  
DIVISION TENNIS COURTS

TC-9 Cons. & Cont.	0	0	0	(a)2,065.03	270
TC-10 Cap. Outlay	0	0	0	*4,810.	800
Total	0	0	0	6,875.03	1,070

(\* Original contract - \$1,000 --Partial payment for gravel, PTS, Fencing, Etc. - \$3,800 -- Surveying - \$10) (a Work on pond)

DEPARTMENT PARKS & RECREATION  
DIVISION THOMPSON PARK

TP-1 Salaries	0	0	0	0	240
TP-9 Cons. & Cont.	0	0	0	0	80
Total	0	0	0	0	320

DEPARTMENT PARKS & RECREATION  
DIVISION WADING POOL

WP-1 Salaries	0	0	0	0	650
WP-6 Building Main.	0	0	0	0	200
WP-9 Cons. & Cont.	0	0	0	5,112.14	42
WP-10 Cap. Outlay	0	129.08	0	0	50
Total	0	129.08	0	5,112.14	942



DEPARTMENT DIVISION WATER ADMINISTRATION

<u>ACCOUNT</u>	<u>ACTUAL 1970</u>	<u>BUDGET 1971</u>
W-1 Salaries	13,662.21	15,182.
W-2 Office Sup. & Equipment	1,584.86	1,630.
W-3 Utilities	711.40	710.
W-4 In-Service Training	0	50.
W-6 Building Maintenance	0	100.
W-7 Dues & Subscriptions	20.	20.
W-8 Travel Expense	0	100.
W-9 Consultant & Contractual		2,500.
Total	<u>15,978.47</u>	<u>20,292.</u>

DEPARTMENT DIVISION WATER MAINTENANCE

WM-1 Salaries	10,996.80	17,316.
WM-3 Utilities	5,618.48	5,620.
WM-5 Auto Equip. Oper. & Maint.	6,000.	0
WM-6 Supplies & Chemicals	14,722.71	17,730.
WM-10 Capital Outlay	1,487.18	10,000.
WM-12 Gas, Oil & Tires	833.19	1,000.
Total	<u>39,658.36</u>	<u>51,666.</u>

DEPARTMENT DIVISION WATER FIXED CHARGES

WF-11 Social Security & Insurance	2,851.91	5,300.
WF-13 1964 Principal Payment on Bond	15,000.00	10,000.
WF-14 1964 Bond Interest	2,925.00	2,550.
WF-15 South Main Ext. Principal	10,000.00	10,000.
WF-16 South Main Ext. Interest	7,625.00	7,015.
Total	<u>38,401.91</u>	<u>33,165.</u>





AUDITORS' SUMMARY OF FINDINGS AND RECOMMENDATIONS -- 1969

WATER DEPARTMENT

Gentlemen:

In accordance with the request of your Board, an examination and audit of the accounts of the City of Franklin Water Works for the fiscal year ended December 15, 1969, has been made by this Division.

Submitted herewith is our report in the form of Exhibits as hereafter listed.

One of the enclosed audits must be given to the town clerk as part of the permanent record.

Comparative Balance Sheets-Dec. 15, 1968 - Dec. 15, 1969: (Exhibit A)

COMPARATIVE BALANCE SHEETS as of December 15, 1968 and December 15, 1969, are presented in Exhibit A. As indicated therein, the Surplus increased by \$27,204.94 during the fiscal year, from \$423,361.79 at December 15, 1968 to \$450,566.73 at December 15, 1969.

Comparative Statements of Revenue and Expense: (Exhibit B)

A comparative statement of Revenue and Expense for the fiscal years ended December 15, 1968 and December 15, 1969, is contained in Exhibit B.

Summary of Receipts and Expenditures: (Exhibit C)

A summary statement of receipts and expenditures for the fiscal year and proof of the Treasurer's balance at December 15, 1969, are included in Exhibit C.

Statement of So. Main Street Water Extension Fund: (Exhibit E)

The activity in the South Main Street Water Extension Fund account during the fiscal year is summarized in Exhibit E.

Attention is directed to the provisions of R.S.A. 33:3-a, relative to the disposition of unexpended bond fund proceeds which may remain after completion of authorized improvements. Such funds must be used to pay the principal of bonds outstanding, unless the City Council by a vote of two-thirds of the City Council, authorize the expenditure of the funds remaining, including premiums on the sale of bonds, for any purpose or purposes for which bonds may be issued for an equal or longer period of time.

Statement of Bonded Indebtedness: (Exhibit G)

A statement of the outstanding bonded indebtedness of the City of Franklin Water Works as of Dec. 15, 1969, showing annual debt service requirements, is contained in Exhibit G.



SUMMARY OF FINDINGS & RECOMMENDATIONS - WATER DEPARTMENT --1969

Conclusion:

The provision of Chapter 184 of the Laws of 1955, require that the auditors' summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the City. The complete audit report may be published at the discretion of the City Council but the letter of transmittal, however, must be published in its entirety.

We extend our appreciation to the officials and office staff of the City of Franklin Water Works for their assistance during the course of the audit.

Yours very truly,

O. Maurice Oleson, Director  
DIVISION OF MUNICIPAL ACCOUNTING  
STATE TAX COMMISSION

AUDITORS' SUMMARY OF FINDINGS AND RECOMMENDATIONS -- 1970

WATER DEPARTMENT

Gentlemen:

In accordance with your request an examination and audit of the accounts of the City of Franklin Water Works for the period December 16, 1969, thru December 31, 1970 has been made by this Division.

Submitted herewith is our report in the form of Exhibits as hereafter listed. One of the enclosed audits must be given the City Clerk as part of the permanent records.

Comparative Balance Sheets - Dec. 15, 1969 - Dec. 31, 1970: (Exhibit A)

Comparative Balance Sheets as of December 15, 1969 and December 31, 1970, are presented in Exhibit A. As indicated therein, the Surplus increased by \$20,006.77 during the period from \$450,566.73 at Dec. 15, 1969 to \$470,573.50 at December 31, 1970.

Comparative Statements of Revenue and Expense: (Exhibit B)

A comparative statement of Revenue and Expense for the fiscal years ended Dec. 15, 1969 and Dec. 31, 1970 is contained in Exhibit B.

Summary of Receipts and Expenditures: (Exhibit C)

A summary statement of general fund receipts and expenditures for the period Dec. 15, 1969 thru Dec. 31, 1970 and proof of the Treasurer's balance at December 31, 1970, are included in Exhibit C.



SUMMARY OF FINDINGS & RECOMMENDATIONS - WATER DEPARTMENT -- 1970

South Main Street Water Extension Fund: (Exhibit E)

The activity in the South Main Street Extension Fund Account during the period Dec. 15, 1969, thru Dec 31, 1970 is shown in Exhibit E. Attention is directed to the provisions of R.S.A. 33-3-a, relative to the disposition of unexpended bond funds proceeds which may remain after completion of authorized improvements. Such funds must be used to pay the principal of bonds outstanding unless the City Council, by a vote of two-thirds of the City Council, authorize the expenditures of the funds remaining, including premiums on the sale of bonds, for any purpose or purposes for which bonds may be issued for an equal or longer period of time.

Bonded Indebtedness: (Exhibit G)

A statement of outstanding bonded indebtedness of the City of Franklin Water Works as of December 31, 1970, showing annual debt service requirements, is contained in Exhibit G.

Conclusion:

The provision of Chapter 184 of the Laws of 1955, require that the auditor's summary of findings and recommendations (letter of transmittal) shall be published in its entirety in the next annual report of the City. The complete audit report (Exhibits) may be published at the discretion of the City Council.

We extend our appreciation to the officials and office staffs of the City of Franklin Water Works and the City Manager's Office for their assistance during the course of the audit.

Certificate of Audit:

This is to certify that we have examined and audited the accounts and records of the City of Franklin Water Works for the period December 16, 1969 to December 31, 1970.

Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of accounting records and such other auditing procedures as were considered necessary in the circumstances. In our opinion, the Exhibits included herewith present fairly the financial condition of the City of Franklin Water Works as of Dec. 31, 1970, together with the results of operations for the fiscal year ended on that date.

Respectfully submitted,

Frederick E. Laplante, Director  
DIVISION OF MUNICIPAL ACCOUNTING  
STATE TAX COMMISSION



EXHIBIT A  
 CITY OF FRANKLIN WATER WORKS  
 Comparative Balance Sheets  
 As of December 15, 1969 and December 31, 1970

<u>Assets</u>	<u>December 15, 1969</u>	<u>December 31, 1970</u>
<u>Current Assets:</u>		
Cash on Hand in Banks	35,452.17	41,196.59
(Unexpended Proceeds of 1969 Bond Issue)	58,242.54	*16,737.53
Accts. Receivable	21,908.03	18,731.78
Inventory	<u>14,638.12</u>	<u>17,590.17</u>
Total Current Assets	130,840.86	94,306.07
<u>Fixed Assets</u>		
Land	34,399.24	34,399.24
Structures	253,152.56	253,152.56
Water Supply	243,905.79	243,905.79
Mains, Services, Hydrants & Meters	635,946.08	645,949.23
Equipment	<u>129,785.55</u>	<u>133,171.44</u>
Less:		
Accumulated Depre- ciation	1,297,189.22	1,310,578.26
	<u>455,606.09</u>	<u>480,122.03</u>
Net Fixed Assets	841,583.13	830,456.20
Const. In Progress	69,677.95	112,529.39
	1,042,101.94	1,037,292.16
<u>Liabilities &amp; Capital</u>		
<u>Current Liabilities</u>		
Payroll Deduct. Payable	1,049.51	982.96
<u>Long-Term Liability</u>	230,000.00	205,000.00
Bonded Debt		
<u>Capital &amp; Surplus</u>		
Contrib. In Aid of Construction	1,000.00	1,250.00
Municipal Investment	359,272.66	359,272.66
Unamortized Prem.&Int. 1969 Bond Issue	213.04	213.04
Surplus	<u>450,566.73</u>	<u>470,573.50</u>
	<u>811,052.43</u>	<u>831,309.20</u>
	1,042,101.94	1,037,292.16

(\* Funds earmarked for authorized and uncompleted improvements)





CITY OF FRANKLIN WATER WORKS  
Comparative Statement of Revenue & Expense  
Fiscal Years Ended Dec. 15, 1969 & Dec. 31, 1970

<u>Operating Revenue:</u>	<u>December 15, 1969</u>	<u>December 31, 1970 (*)</u>
Commercial Sales	\$95,106.23	\$94,852.87
Merch. Sales & Job	1,471.20	3,393.53
Misc. Revenue	<u>105.00</u>	<u>140.00</u>
	96,682.43	98,386.40
Less: Abatements	<u>338.81</u>	<u>82.89</u>
	\$96,343.62	\$98,303.51
Less: <u>Oper. Rev. Deduct:</u> (Exc. of Depreciation)		
Pumping Sta - Oper. & Maintenance	\$ 8,992.78	\$12,343.61
Power Purchases	5,114.39	5,333.29
Superintendence	7,215.00	2,030.45
Other Dist. Exp.	63.98	383.02
Customers' Prem. Exp.	1,205.18	2,230.58
Rep. to Mains	907.53	1,597.82
Rep. to Services	1,850.49	3,163.71
Rep. to Hydrants	48.23	853.37
Rep. to Meters	905.77	441.85
Truck Expense	<u>1,055.02</u>	<u>948.78</u>
	<u>27,358.37</u>	<u>29,381.48</u>
Net Oper. Income Before Depreciation	\$68,985.25	\$68,922.03
Less: <u>Depreciation:</u>	<u>26,637.63</u>	<u>28,527.46</u>
Net Oper. Income	\$42,347.62	\$40,394.57
Less: <u>Admin. &amp; General Expenses:</u>		
Gen. Office Expense	\$ 5,579.55	\$ 6,168.47
Insurance	1,553.84	1,524.35
Post. & Printing	644.92	593.52
Social Sec. Taxes	1,261.49	1,327.56
Vol. & Sick Pay	<u>1,188.30</u>	<u>1,253.57</u>
	<u>10,228.10</u>	<u>10,867.47</u>
Net Income Before Non-Oper. Income and Expense	\$32,119.52	\$29,527.10
<u>Non-Oper. Income:</u>		
Interest Income	<u>758.58</u>	<u>1,025.50</u>
	\$32,878.10	\$30,552.61
Deduct:		
<u>Non-Operating Expense:</u>		
Interest on Debt	<u>3,752.75</u>	<u>10,550.00</u>
Net Income for Year	\$29,125.35	\$20,002.61

(\*) Period December 16, 1969 to December 31, 1970



EXHIBIT C  
 CITY OF FRANKLIN WATER WORKS  
 Summary of Treasurer's Account and Proof of Balance  
 Period December 16, 1969 to December 31, 1970

General Fund

Balance--December 16, 1969	33,173.10		
Receipts During Period	<u>103,749.92</u>		
		136,923.10	
Expenditures During Period		<u>97,828.87</u>	
Balance--December 31, 1970			39,094.23

Proof of Balance

Balance in Franklin National Bank Per Statement Dec. 31, 1970		23,922.44	
Less: Outstanding Checks		<u>60.18</u>	
		23,862.26	

Savings Accounts:

Franklin Cooperative Bank #52526		6,143.21	
Franklin Savings Bank #1368		1,184.51	
Franklin Cooperative Bank Book No. 2372		<u>7,904.25</u>	
		15,231.97	

Reconciled Balance--December 31, 1970			39,094.23
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EXHIBIT D

Payroll Fund

Balance--December 16, 1969	2,223.99		
Trans. From General Fund	<u>29,005.69</u>		
		31,229.68	
Payrolls During Period		<u>29,182.32</u>	
			2,047.36

Proof of Balance

Balance in Franklin National Bank-- Per Statement--December 31, 1970		650.89	
Add: Deposit of Dec. 31, 1970 (In Transit)		<u>1,919.07</u>	
		2,569.96	

Less: Outstanding Check		<u>522.60</u>	
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Reconciled Balance--Dec. 31, 1970			2,047.36
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## ADMINISTRATIVE HIGHLIGHTS 1970

1. Resurfaced over six miles of streets.
2. Completed sidewalks in the High School area.
3. Established Personnel Rules & Regulations - Adopted by the City Council on 7/6/70.
4. Established Administrative Code - Adopted by Council 12/7/70.
5. Established new Water Policies, Rules & Regulations - Adopted by the City Council on 11/2/70.
6. Appointed by the Mayor an Industrial Coordinating Committee to act as liason between Development Groups, City and new industry.
7. Completed new Fire Station.
8. Completed work on wading pool at Odell Park.
9. Implemented many improvements at Odell Park with volunteer organizations.
10. Approved construction projects (privately owned) of apartment houses and new housing project.
11. Established soliciting ordinance.
12. Implemented new budgetary system.
13. Replaced major portion of sidewalks on Central Street.
14. Implemented new traffic control measures (street striping).
15. Installed concrete barriers at City beaches to increase safety.
16. Installed many new water service mains throughout City.
17. Completed construction of South Main Street water project.
18. Maintained a stable tax rate (increased only sixty cents).
19. Established a Personnel Advisory Board to govern the personnel Rules & Regulations.
20. Completed an Industrial Brochure and distributed the same throughout various parts of the country.
21. Started survey of East Pleasant Street area for addition to the water supply.



## GOALS FOR 1971

1. Establish a retirement system to cover all City employees.
2. Establish a Code of Ethics for all employees & elected officials.
3. Continue and increase the program of removing, cleaning and testing each water meter, valve system & hydrant in the City.
4. Extension of the fire warning system.
5. Strive for a cooperative effort with surrounding Cities and Towns to assure economic growth of all units of government.
6. Undertake major replacement of improvement projects as outlined in the Capital Improvement Program.
7. Undertake a program to upgrade the sub-standard dwellings in the City.
8. Work towards the establishment of a zoning ordinance for the protection & welfare of all concerned.
9. Increase the contribution by the City towards the medical plan for all employees.
10. Complete Wage & Salary Survey and implement the Merit Pay Plan for all employees.
11. Improve the appearance and esthetic quality of our business district and the City in general.
12. Complete our survey of all City-owned property to determine the land use of this property.
13. Continue to develop a complete inventory of community assets and industrial sites to encourage economic expansion in Franklin.
14. Begin a study of revamping and replacement of our traffic flow system.
15. Continue efforts for economy in government.
16. Seek out new sources of revenue and stabilize cost of the municipal government in an effort to keep the tax rate realistic.





GOALS FOR 1971 (CONT'D)

17. Continue to remove diseased and dead trees and a replacement program to compliment the removal of same.
18. Start construction of our sewer treatment facilities and establish a sewer fee system fair to all.
19. Change location of snow removal dumping area.
20. Update communication system in cooperation with State Civil Defense.
21. Continue our program to convince the State of the need for additional routes in and out of the City of Franklin.
22. Implant the idea that community progress is not solely the responsibility of municipal government, but the responsibility of everyone concerned, working in conjunction with the municipal government.
23. Increase police coverage in all areas of the City with particular emphasis in Ward I.
24. Complete survey of East Pleasant Street area regarding additional water supply and take action accordingly.
25. Locate District Court and City Council Chambers in the upper City Hall auditorium.
26. Begin an extended program to amortize the carry-over of our Tax Anticipation Notes.
27. Increase our effectiveness in the Dog Control Program.



SECTION 'B' SCHOOLS



ANNUAL REPORT OF THE SUPERINTENDENT OF SCHOOLS

1969

We are continuing our endeavor of the past four years to develop a program of studies and methods of teaching to reach our students as individuals. Full realization of this goal will require considerable time.

New efforts toward this goal this year have been the introduction of an individualized mathematics program at the Paul A. Smith School, a study committee to revise the English Program at Franklin Junior-Senior High School, ungrading the Bessie Rowell and Parker Hancock Schools. At this time these changes are operating smoothly and credit for this must be given to the school principals and their staffs.

Student enrollments nationally have entered a period of decline after many years of constantly increasing. However, enrollments in our school system are continuing to increase. Following are the September enrollments for the past eleven years:

1959	1136	1963	1415	1967	1451
1960	1209	1964	1436	1968	1544
1961	1276	1965	1443	1969	1580
1962	1294	1966	1462		

In 1959 there were fifty classroom teachers and three Principals for a total staff of fifty-three.

Commencing September 1969 there was the equivalent of seventy-two classroom teachers, three Principals, one assistant principal, one reading director, two librarians and three guidance persons for a total staff of eighty-two.

In 1959 the classroom teacher ratio of fifty teachers for 1136 students was 22.7:1. In 1969 the classroom teacher ratio of seventy-two teachers for 1580 students is 21.9:1.

In this decade of the sixties our ratio of student to classroom teachers has remained practically constant. Extra services in guidance, libraries, reading and principalships has increased staff by providing educational services that were not available in the fifties.

It is anticipated that providing auxiliary services to the classroom will continue into the seventies.

The operational costs of the Franklin Public School System for the past three years as compared to the average for the State of New Hampshire follow:

AVERAGE OPERATIONAL COST PER PUPIL

<u>Year</u>		<u>Elementary</u>	<u>Jr. High</u>	<u>Sr. High</u>
1966-67	Franklin	\$429.00	503.00	544.00
	N. H. Ave.	401.00	513.00	589.00



		<u>Elementary</u>	<u>Jr. High</u>	<u>Sr. High</u>
1967-68	Franklin	472.00	612.00	673.00
	N. H. Ave.	440.00	549.00	637.00
1968-69	Franklin	494.00	624.00	647.00
	N. H. Ave.	483.00	593.00	681.00

The 1968-69 per pupil cost in Franklin includes \$52,060.36 in Federal Grants to the Franklin School District.

This amount added the following sums to our per pupil costs:

Elementary	\$45.34
Junior High	47.25
Senior High	5.70

In 1969 the State Board of Education approved the following:

1. September 1, 1972 as the effective date for local schools to begin implementation of "Minimum Standards and Recommendations for New Hampshire Elementary Schools for School Approval, K-8".
2. July 1, 1969 as the effective date for space requirements for new school facilities, additions and renovations.

The purpose of these minimum standards is to improve the quality of learning and teaching in New Hampshire and see that each child has an equal opportunity for learning.

Since 1972 has been set as the effective date for implementation, we have a three year lead time to solve outstanding deficiencies.

Evaluating the Franklin Public Elementary Schools against these standards reveals that our staff ratio of classroom teachers to numbers of students is close to being adequate. However, the auxiliary services to the classroom such as guidance, physical education, library services, administrative and clerical service for our elementary school students range from being somewhat deficient to non-existent.

These services have been available to secondary students during the sixties and these new elementary standards recognize their value to the elementary students of New Hampshire.

Approaching our deficiencies on a planned three year approach would require the addition of the equivalent of two staff members a year to our elementary system for the next three years.

It is a pleasure to note here that each years problems have been studied, approached and solutions accomplished. I feel certain that attaining accreditation for our elementary schools will be met with the same determination that has dissolved past problems.





# REPORT OF SCHOOL NURSES

1969

Schools in our society are charged with the responsibility of educating youth. Consistent efforts are being made in the Franklin Schools to improve the quality of education so that every pupil is inspired to work toward his maximum potential with complete recognition of his worth and dignity as an individual. The health status of children has a direct influence upon their educational achievements. Therefore, a comprehensive school health program is essential. All aspects of the program have been planned to support and stimulate the learning process. Primary responsibility for the health of the child rests with his parents and, in the older child, increasingly with the individual himself.

The following reports of the major health activities in the Franklin Schools during the past year point out the cooperative role of the school, home, community and the state agencies in conserving the health of the Franklin school children.

Two thousand three hundred and twenty-one pupils received routine inspections which include height, weight, posture, condition of hair and general condition of mouth and teeth. In most cases this is a routine procedure. However in isolated situations this has brought to our immediate attention major health irregularities. These were referred to the parents immediately with recommendations for treatment by the family physician, or dentist. This also provides us with the necessary information for our annual growth survey which is maintained and recorded yearly.

Our school vision screening involves observation to detect obvious eye disease, and testing for visual acuity through the use of the Titmus School Vision Tester, which is a stereoscopic instrument for testing visual acuity. Because most learning is based upon visual experiences, we feel it is of prime importance to screen every pupil annually. Two thousand three hundred and fifty-four visual screenings were completed during the year...Resulting in over one hundred and fifty-nine visual referrals to the family ophthalmologist or optometrist for a complete and extensive eye examination. One hundred and forty-one corrections were noted.

Normal capacity for hearing represents the second most important sensory resource for learning. A serious deficiency in hearing will result in impairment of the learning facility of the affected child. With the Mairio Audiometer each child in our school received a complete individual audiometer screening. Many were retested. Two thousand three hundred and twenty tests were given. Thirty-two were found to have a hearing loss in one or both ears. These were referred to the family physician or E.N.T. specialist. Twenty-two received total correction, ten others remain under treatment.

The effects of poor dental health are indeed numerous. Nearly all children experience dental decay to some degree. We have attempted to establish a positive program to alleviate this major health problem. We have arranged with the New Hampshire Department of Health and Welfare, Bureau of Dental Health for Health Education for all our pupils, presented to them at their own age level by Dental Hygienists who are specifically trained in this field. This provides all students with pertinent facts on



the values of good health habits, sound nutrition practices, and professional dental care. The dental clinic which is presently in its fourth year of operation was continued with the usual response and enthusiasm. Over six hundred and twenty pupils participated. The materials and equipment are provided by the New Hampshire Department of Dental Health. This clinic provides dental cleaning and fluoride treatment at a very minimal cost. To assist in covering the total cost of the clinic, donations were made by the Franklin Kiwanis Club. We feel that our efforts in the Dental Health field have in some way contributed to the improved dental health of many of our children.

Protection from illness can be provided through immunization. Children should complete their immunizations during the first years of their lives. However, in many cases this is not the situation. In connection with the Visiting Nurse Association we hold three immunization clinics each year. These are held at the Franklin City Hall. Two hundred and fifty-five immunizations were given school children at this time. Offered at these clinics were Smallpox vaccinations, Diphtheria Toxoid, Toxoid Boosters, Polio Drinks and Measles Vaccine.

Flu shots were offered to the entire school personnel. In an effort to immunize against the flu forty-one teachers participated. Many thanks to Dr. Winnifred Chase for giving of her time to accommodate our staff.

Health growth depends on good nutrition more than on any other factor. The nutrition of the school child will have an influence on his health of tomorrow. Proper nutrition is a vital concern in any health program, particularly in view of the important part it plays in the achievement of the child in the school situation. Hot lunches served in our schools are of the finest quality. In order to insure that some of our less fortunate benefit from a well-balanced meal at least once a day, the Nurses' Hot Lunch Program served three thousand twenty-eight lunches. The money for these lunches was made available through the generous donations received from the Melinda Tobie Fund, Franklin Rotary, Franklin Kiwanis, Emblem Club, and the Methodist Church W.S.C.S. On behalf of these pupils we wish to express our sincere gratitude for this financial assistance.

The hazard of tuberculosis in childhood and in our adult society is still sufficiently great so as to justify the schools paying particular attention to the tuberculosis control program. As suggested by N.H.T.B. and Health first graders and personnel only were tested. This included all cafeteria workers. Two hundred and forty-one were tested, including one hundred and sixty-five first graders, fifty-nine teachers, and fifteen cafeteria personnel. Seven positive reactors were found. This indicates at some time contact with active TB. However, these persons were x-rayed and no active TB was found. They will be followed for the next three years very closely.

The New Hampshire Cripple Childrens' Society sponsored by the New Hampshire Board of Health continues to serve any and all our children with severe orthopedic, heart or convulsive disorders. Twenty-four of our pupils attend the orthopedic clinics on a regular basis. Five of our pupils attend the convulsive disorder clinics and two attended the heart clinic for complete evaluation. These are outstanding services which are given to our pupils at a very minimal cost to the parents.



In order to maintain and protect the health of our athletes, each athlete must have a complete physical examination before he or she is allowed to actively participate. Dr. Morin, our Athletic Physician, examined over one hundred and forty prospective candidates. This service gives these pupils maximum protection needed by active athletes.

Our pre-school clinics were held in April. Over one hundred and four prospective pupils accompanied by parents attended. The children were weighed, measured and vision and hearing screenings were given to all attending. The value of this pre-school screening cannot be measured. Deviations to the norm may be corrected prior to entering school in September. This gives the child an equal opportunity to maintain and reach his best possible state of well being. All children are expected to have physical examinations by the family physician prior to entering school. This will enable us to treat any physical or mental handicap accordingly.

Over one thousand one hundred and eighty-seven first aids were administered. Fortunately the majority of the situations were minor; all others were given emergency treatment with immediate referral to the parents for further treatment by the family physician.

In order to establish better relationships between the home and the schools, in many cases because of no other means of communication, three hundred and twenty-six house calls were made.

In order to meet certification requirements and best serve the school child we participated in the following courses" "Handling Children Under Stress Within The School System" - a three credit course at the University of New Hampshire; attended a special institute for nurses - "Audiological Testing and Educational Management of the Hearing Impaired Child" which was held at the Crotched Mountain Foundation, Greenfield, N. H., August 11-15. We also arranged a First Aid Course for teachers and personnel in our School Union. Eighteen participated including teachers, nurses and custodians.

We feel we have an excellent department. Our services are many. However, as health specialists we would strongly recommend developing a cumulative health education curriculum starting at the elementary level and continuing through high school.

It has been a rewarding experience working with the administration, teachers, parents and community services and organizations for the continued improvement of our students health and welfare.

Respectfully submitted,

Cecile LaRoche, R.N.  
Martha Gilchrist, R.N.



CITY OF FRANKLIN

SCHOOL DISTRICT

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS

FOR THE FISCAL YEAR ENDED DECEMBER 15, 1969

EXHIBIT E

Cash in Bank December 15, 1968 \$ 14,546.30

Receipts

City of Franklin:

Appropriation	\$915,281.21	
State of New Hampshire	3,459.27	
School Aid Title I, III, V and VI	<u>47,195.20</u>	

Total Receipts

965,935.68  
980,481.98

Disbursements

Contracted Services		369.40
Other Administrative Expense		261.60

Salaries:

Principals	\$ 42,571.22	
Teachers	502,564.82	
Other Instruction Staff	25,771.47	
Secretarial and Clerical	15,312.91	
Teachers Aid	<u>6,283.73</u>	592,504.20

Instruction Expense:

Textbooks and Rebinding	10,600.09	
Library and Audio Visual	9,565.60	
Teaching Supplies	23,179.19	
Other Services	3,530.91	
Other Expenses of Instruction	<u>4,756.15</u>	51,631.94

Attendance Salaries

175.00

Health:

Salaries	12,161.61	
Expenses	<u>649.70</u>	12,811.31

Pupil Transportation:

Salaries	7,344.57	
Vehicles	7,395.00	
Supplies	793.79	
Contracted Services	1,394.30	
Other Expenses	<u>4,882.26</u>	21,809.92

Operation of Plant:

Salaries	43,854.80	
Supplies	11,682.04	
Heat	16,484.80	
Utilities	<u>14,864.60</u>	86,886.24

Totals Carried Forward

\$766,449.61 \$980,481.98





Totals Brought Forward	\$766,449.61	\$980,481.93
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Disbursements (Continued)

Maintenance of Plant:

Replacement and Repairs-Equipment	13,297.43	
Specific Maintenance	6,777.00	
Repairs and Maintenance to Build.	7,492.33	
Contracted Services	3,955.67	
Other Expenses	<u>365.55</u>	31,868.18

Fixed Charges:

Teachers Retirement	12,461.17	
F.I.C.A.	20,494.87	
Insurance	<u>1,929.57</u>	34,885.61

School Lunch and Special Milk:

Salaries	4,705.69	
Contracted Services	217.00	
Federal Aid	<u>14,432.55</u>	19,355.24

Student Body Activities:

Salaries	5,439.14	
Other Expenditures	<u>4,387.52</u>	9,826.66

Capital Outlay:

Equipment		9,835.02
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Adult Education		1,876.80
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Supervisory Union Expenses		25,194.82
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Tuition		880.00
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Federal Funds		52,060.35
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State of New Hampshire Funds		920.73
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Refund		<u>63.51</u>
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Total Cash Disbursements		<u>953,216.59</u>
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CASH IN BANK DECEMBER 15, 1969		<u>\$ 27,265.39</u>
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Cash Composition:

City Funds		17,611.54
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Federal Program		<u>9,653.85</u>
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		<u>\$ 27,265.39</u>
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CLASS OF 1969

FRANKLIN HIGH SCHOOL

Larry Gene Akerman	Rebecca S. Jewett
Janice M. Allison	*Timothy R. Keegan
*Norma Jean Barna	Allison Kidder
Neil Stephen Barry	Deborah Jane Kimball
Rebecca Ann Beach	Kathryn E. Knott
*Yvette Irene Beauchemin	Bernard Stephen Kollar
Dennis Arthur Belliveau	Marianne S. Kulacz
Karin Louise Bloch	Lawrence Joseph LaPlante
Stephen C. Elakney	James R. Laro
Stanley F. Bonk, Jr.	*Donna Maria LaRoche
Lee Ann Bosselait	James Edward Laughy IV
Gary Brassard	Michael P. Laughy
Jean Marie Brown	c-Paul George LeBianc
*Joyce Katherine Buczynski	*Thomas C. Lemire
Dennis Charles Byers	David George Lewis
Janet Lee Calley	Russell P. Lewis
Kathleen Marie Chandler	Freeda Gail Libbey
Teresa Lynn Chapman	Roger Paul Main
Robert Barron Clogston	George David Mansfield
Mark E. Coffey	Frances M. Masse
Gary Lee Colby	Paul Edward Masse
*Darlene M. Cote	*Patricia Ann Mayo
Janice L. Davidson	Jane Lee McDonald
Kathryn Denish	Suzanne Mary Michel
Marcia Delores Derosia	*Jane Marie Michelin
c-Sheila A. Dorman	Richard L. Miller
Walter N. Dow	Jeanne L. Morency
James Thomas DuBois	Christine Mary Morin
Brenda L. Dukette	James M. Newton
Frank Paul Edmunds	Linda Lee Newton
Susan Helen Edmunds	Gary M. Niven
Robert John Elliott	Winnifred Arabelle Nixon
Charlene Anne Fleury	George C. Nudd
*Mary Julia Fredette	*Bonita Jean Nowak
Richard Armand Fredette, Jr.	c-Dennis R. Ordway
Jonathan James Freeman	Patricia Anne Ouellette
Patricia Ann French	Jo-Anne Paquette
James Frye	John Paquette
Kenneth G. Geider	Brenda Joyce Pouliot
James L. Gilbert	Bruce Prince
Laurie Alice Gilchrist	Donald A. Richard
Richard P. Gloddy	Janice Eileen Ring
Walter George Hall, Jr.	Stephen G. Robie
Richard E. Haney	Joseph R. St. Jacques
Howard E. Hazen, Jr.	James Peter Shanalaris
Carol Jean Hebert	Ernest M. Smith
*John Stephen Hebert	Robert C. Smith
Paul Michael Hebert	Christine Ann Sokul
Paul David Hersey	Ann Stanley
Fred Leon Hooper	Brion Peter Szwed



\*June Elizabeth Therrien  
Bruce A. Thibodeau  
Charles J. Thibodeau  
\*Beverly Thurber  
Sharon Leslie Thurber  
Harriet May Tibbetts  
Bruce W. Tilton

Gene Richard Tilton  
Michael Patrick Tracy  
Pauline Marie Turgeon  
Jean Carol Wentworth  
Ralph P. Wilcox  
Brent C. Woodward

\* Honor Students  
c-Certificates

#### SCHOLARSHIPS AND AWARDS

#### WINNERS

Arion Award for Music

Christine Morin

Business Education Award

Marianne Kulacz

Industrial Arts Award

Michael Laughy &  
Gene Tilton

Bausch & Lomb Science Award

John Hebert

Merin Athletic Award

James Dubois

Rodney A. Griffin Mathematics Award

John Hebert &  
Timothy Keegan

Athletic Association Award

Jane Michelin &  
Brion Szwed

Social Science Award

Jane Michelin

Loyalty Award

Frank Edmunds &  
Timothy Keegan

Salutatory Award

Jane Michelin

Valedictory Award

Donna LaRoche



1969

SCHOLARSHIPS FROM THE  
CITIZENS SCHOLARSHIP FOUNDATION

Concord Hospital	Rebecca A. Beach Registered Nursing, Concord (New Hampshire) Hospital
Dollars for Scholars Franklin Business & Professional Women's Club St. Elizabeth's Hospital	Yvette I. Beauchemin Registered Nursing St. Elizabeth's Hospital
Dollars for Scholars	Dennis A. Belliveau Chemical Engineering at the University of N. H.
Franklin-Tilton-Northfield Foundation	Stephen C. Blakney Accounting at Bentley College
Franklin-Tilton-Northfield Foundation	Lee Ann Bossclait Speech & Hearing Therapy at the University of N. H.
Bessie C. Rowell Memorial	Darlene M. Cote Business Education at Plymouth State College
Future Business Leaders of America	Marcia D. Desrosia Business Education Lyndon (Vermont) State College
Franklin Grange 108	Walter N. Dow Mathematics at the University of N. H.
William J. Brough Memorial	Robert J. Elliott Accounting at Bentley College of Accounting
Franklin Kiwanis Club	Mary J. Fredette Physical Science at Plymouth State College
Franklin Elks Club Brazner Corporation	Richard P. Gloddy Northeastern Christian Junior College
Andover Lions Club John Thompson Memorial	Paul D. Heneay Thompson School of Applied Science University of N. H.
Stephen D. Jewett Memorial	Rebecca S. Jewett Accounting at Bryant-McIntosh





Dollars for Scholars	Kathryn E. Knott Secretarial Studies Chandler School
Franklin Kiwanis Club Dollars for Scholars University of New Hampshire	Thomas C. Lemire Electrical Engineering University of N. H.
Philadelphia College of Bible	Russell P. Lewis
Dollars for Scholars Franklin Congregational-Christian Church	George D. Mansfield Art Education Plymouth State College
Dollars for Scholars	Suzanne M. Michel Secretarial Studies Pierce College
Franklin Women's Club Plymouth State College	Brenda J. Pouliot Elementary Education Plymouth State College
University of New Hampshire	Brion P. Szved Forestry
Dollars for Scholars	Beverly J. Thurber Secretarial Studies N. H. Vocational Institute
Dollars for Scholars	Gene R. Tilton Architectural Engineering Wentworth Institute
Dollars for Scholars	Gayle S. Butler F. H. S., Class of 1968 Emery School, Boston
Dollars for Scholars	Linda A. Champion F. H. S., Class of 1968 Concord Commercial College, Manchester
Henry S. Beupre Memorial	Joseph A. Deshaies F. H. S. University of New Hampshire
Dollars for Scholars	Marcia M. Dumais Bishop Brady High School 1969 University of N. H.
Dollars for Scholars	Susan Dunford F. H. S. 1968 Pierce College of Business



Dollars for Scholars  
Belle Peabody-Brown Foundation

Louise M. Lemire  
Bishop Brady High School 1969  
Rivier College

Dollars for Scholars

Mark A. Taylor  
F. H. S. 1966  
Plymouth State College

Dollars for Scholars

Kenneth A. Wiggins  
F. H. S. 1967  
Plymouth State College

TABLE OF REGISTRATION AND ATTENDANCE

for school year ending June 30, 1969

	<u>Kinder-</u> <u>garten</u>	<u>Elem.</u>	<u>Jr.</u> <u>High</u>	<u>Sr.</u> <u>High</u>	<u>Totals</u>
Grade	K	1-6	7-8	9-12	K-12
Enrollment	162	735	231	561	1689
Boys	86	368	110	273	837
Girls	76	367	121	283	852
Average Daily Attendance	123.6	641.3	200.0	485.6	1450.5
Average Daily Absence	12.4	30.4	12.4	34.7	89.9
Average Daily Membership	136.0	671.7	212.4	520.3	1540.4
Percent of Attendance	90.8%	95.4%	94.1%	93.3%	94.3%



SCHOOL CALENDAR FOR 1970-1971

Supervisory Union #18  
Belmont, Franklin, Hill, Winnisquam

<u>SCHOOLS OPEN</u>	<u>SCHOOLS CLOSE</u>	<u>DAYS</u>
Wednesday, September 9, 1970	Wednesday, December 23, 1970	71
Monday, January 4, 1971	Friday, February 12, 1971	30
Monday, February 22, 1971	Friday, April 23, 1971	45
Monday, May 3, 1971	Friday, June 25, 1971	<u>39</u>
		185*

NON-SCHOOL DAYS

Teachers Workshop	September 8 and October 26, 1970
Teachers Convention	October 16, 1970
Veterans Day	November 11, 1970
Thanksgiving Recess	November 26, 27, 1970
Memorial Day	May 31, 1971

Marking Periods

November 13, 1970  
January 29, 1971  
April 9, 1971  
June 25, 1971

\*School will close when the state requirement of 180 days is met



1970

The Franklin Public School Staff is constantly continuing their efforts to maintain and improve on the quality of education being offered in our school system. We are alert to new methods and organizational arrangements that are being used in various parts of our state and nation and weighing their possibilities for improving our own situation. We are ready to try those new ideas which appear to hold promise for helping us provide a more effective education for the young people of Franklin. At the same time, we will not lose sight of the fundamentals of reading and arithmetic that are basic to any education.

A major impact on the Public School System took place in August of 1970 following a request by the St. Mary's School Board to enter into a Dual Enrollment plan with the Public Schools to start in September.

The Public Schools lacked the physical facilities, staff, equipment and materials to accommodate this sudden influx of 136 students. However with an exceptional cooperative effort on the part of those responsible for St. Mary's School, the City Council and the State Department of Education, it became possible to organize and equip a whole new school building named the Hancock Annex on a very limited time schedule. This program opened with all other schools in September and has functioned extremely effectively.

The financial impact of Dual Enrollment on the City has been nil this year since state funds underwrite the program during its first year. During the second year, state financial assistance will be reduced to fifty percent, leaving the balance to be raised by the district. After the second year the district will be completely responsible for the program. However, if state foundation aid continues to be funded at its present level, this aid will equal or exceed the fifty percent level of the second year funding by the state.

School enrollments in the Franklin Public School System increased again in September 1970. The increase was thirty-nine students over September 1969. In addition to this gain, the Public Schools assumed responsibility for 136 additional students with the advent of the Dual Enrollment plan with St. Mary's School effective in September.

Though the Public Schools continue to increase enrollments; in the City as a whole enrollments for September 1970 were 2009 students as compared to 2019 students for September 1969 and 2025 in September 1963.

This slight decrease for the City as a whole is consistent with national projections which indicate a leveling of school enrollments in the early seventies to be followed by a decrease in the middle and late seventies and then a new upsurge starting in the eighties.





Following are September enrollments starting in 1959.

1959	1136	1963	1415	1967	1451
1960	1209	1964	1436	1968	1544
1961	1276	1965	1443	1969	1530
1962	1294	1966	1462	1970	1755*

\*includes 136 pupils in Dual Enrollment Program

The operational costs of the Franklin School System for the past school year 1969-70 fall very close to the average for the State of New Hampshire for the same period.

	<u>Elem.</u>	<u>Jr. High</u>	<u>Sr. High</u>
1969-70 Franklin Ave.	\$580.57*	686.33	750.38
N. H. Ave.	540.20	684.31	742.47

\*\$41.70 of this is from the federal government for the Title III and Title VI Programs at the Paul Smith School

Below is the average operational costs per pupil for the years 1966-1969 as compared to the state average:

		<u>Franklin</u>	<u>N. H. Ave.</u>
1966-67	Elementary	\$429.00	\$401.00
	Junior High	503.00	518.00
	Senior High	544.00	589.00
1967-68	Elementary	472.00	440.00
	Junior High	612.00	549.00
	Senior High	673.00	637.00
1968-69	Elementary	494.00	483.00
	Junior High	624.00	593.00
	Senior High	647.00	681.00

In last years annual report I referred to Minimum Standards that would be expected to be met in New Hampshire Elementary Education starting in September of 1972.

Meeting these standards is going to necessitate adding staff to our elementary schools. This will be reflected in our 1972 school budget for September through December and in our fiscal 1973 budget for the full year.

Clearly visible staff additions will be needed as follows:

1. Classroom teachers so that there is not less than one teacher per twenty-five pupils in grades one and two and not less than one teacher per thirty pupils in grades three through six.
2. One and a half additional office secretaries.
3. One additional full-time school nurse.



4. One additional full-time art teacher.
5. One additional full-time music teacher.
6. Two full-time physical education teachers.
7. One additional full-time Special Education teacher.
8. Two full-time guidance counselors.
9. One additional school librarian or three library aids.

These staff additions will have a significant financial impact on the school budget. They also hold the promise of an exceptional balanced educational opportunity for the youth of our City. I am sure that this problem will be met with the same determination as past problems that have been resolved.



## REPORT OF SCHOOL NURSES

1970

Through effective school health services essential and helpful contributions are made to the educational program as it strives to serve the needs of children and youth. We believe that only through the active and sincere efforts of school, home and community can health be promoted; knowledge be extended; and attitudes and behavior of all students be positively directed. Increasing the awareness of students towards the values of positive health in a healthful environment will stimulate a personal commitment to and responsibility for maintaining and improving the health of all people. To this goal we are dedicated. The following report includes our many health services during the past school year.

Children are interested in their growth and development and the changes found when height and weight are measured periodically. This procedure serves as a basis for instruction relating to the factors that influence growth and maturation and furnish motivation for improvement of health practices. Unless otherwise indicated, an annual check of physical growth should be sufficient. We listed 2179 such weights and measurements. Generally, appraisal of the presumably well school-age child includes observation of the skin, condition of the hair, external eye structure, tooth structure, occlusion, and general condition of the teeth, musculoskeletal structure and function. These inspections are done when the child is weighed and measured annually. This is generally routine procedure. However in isolated situations this has brought to our attention major irregularities. These situations are brought to the attention of the parents immediately. 2735 inspections were provided during the past year.

The New Hampshire Crippled Childrens Society sponsored by the New Hampshire Board of Health continues to serve any and all our children with severe orthopedic, heart or convulsive disorders. Twenty-one of our pupils attended the orthopedic clinic on a regular basis, in Hanover, Concord or Laconia. Four pupils attend the convulsive clinics in Concord and Manchester. Two pupils attended the Heart clinics for complete appraisals.

Dental caries are the most frequent problems in school age children. Neglect of dental health can lead to further health problems. Nearly all children experience tooth decay at one time or another. Our School Dental Programs have made a positive contribution toward the improvement of the dental health of students. We have arranged with the New Hampshire Department of Health and Welfare, Bureau of Dental Health for Dental Health Education to all our pupils, presented to them at their level by dental hygienists who have been specifically trained in this field. This provides all students with pertinent facts of the values of good health habits, sound nutrition practices, and professional dental care. The Dental Clinic which includes the cleaning and fluoride treatment for any and all our pupils is in its fifth year of operation. This year 679 treatments were given to interested students. The materials and equipment are provided by the New Hampshire Department of Dental Health; assisting in covering the cost of the clinic was the Franklin Kiwanis Club. Dental Matching Funds Program was attempted this past year, funds for this were obtained from the Franklin Teachers' Association, the Franklin Kiwanis Club matched



by funds from the State of New Hampshire. This provided complete dental care for nine of our indigent students. We feel that our positive approach to dental health has contributed to the very noticeable improvement in the dental health of our pupils.

In an effort to immunize against the Flu, Flu shots for the entire personnel were offered. Forty-two members of the faculty participated. Dr. Winnifred Chase was most punctual in the giving of her time to accommodate our staff. The cost was assumed by the persons participating.

A good diet has a tremendous bearing upon a person's vitality, health, emotional stability and enthusiasm for life. One who is well nourished will reflect this in his personal appearance. He is prepared to meet life with greater equilibrium, by contrast the pupil who is undernourished is inclined to tire easily, to be irritable and to worry. Proper nutrition is a vital concern in any health program. Hot lunches served in our schools are of the best quality meeting all State and National requirements. In order to insure that some of our less fortunate pupils are able to benefit from a well balanced meal at least once a day, the Nurse's Hot Lunch Program served over 4980 lunches. The money from these lunches was made available through donations received from the Melinda Tobie Fund, Franklin Rotary Club, Franklin Kiwanis Club and the Methodist Church W.S.C.S. On behalf of these pupils we wish to express our appreciation.

It is now well accepted that a pre-season medical examination is an integral aspect of an athlete's preparation for participation in sports. The basic goal is to assure for each candidate the best possible health guidance with respect to his particular interest and capabilities. Dr. Morin, our Athletic Physician, examined 149 prospective candidates. This service assures maximum protection for our athletes.

A face-to-face conference between parent and nurse is more effective than a written notice in securing needed action. Parents are primarily responsible for the care of their children. It is through informing, interpreting, encouraging, supporting, and motivating that positive action toward remediation of health problems can be obtained. For these reasons 294 home visits were made last year.

Children's eyes are precious. Attention to classroom lighting and safety precautions combined with observation and screening test to discover early signs and symptoms of disease, defect, or disorders, followed by counseling directed toward seeing that pupils obtain needed treatment, can do much to safeguard eyes and to help children maintain good eye health and good vision. Early each year we screen all children on our T/O vision tester. This year 2280 screenings were done. 126 referrals were made and 111 were seen by an eye doctor for further diagnostic examination and remediation.

Evaluation of hearing is an important aspect of school nursing services. It identifies the pupils with possible hearing problems who are in need of a confirmatory diagnosis and help those with hearing problems obtain the help they need. There are now several areas in New Hampshire where help may be obtained. Each child receives a complete individual audiometric screening. If a loss is detected in any frequency the child is seen again and a complete threshold is done. Children who exhibit constant hearing





loss are referred and parents encouraged to obtain further diagnostic evaluation and treatment. This year 2136 screenings were done. Thirty-two referrals were made and 24 children received medical and/or surgical follow-up.

The pre-school clinics this year were held in April. It was felt that this would give parents more time to further prepare their children for a new school experience and complete their immunizations at the Visiting Nurses' Clinics. 113 children were registered, weighed and measured. An individual vision and hearing screening was done on all children. Immediate referrals were made on all our pupils exhibiting any possible problem in these areas. Parents were encouraged to return medical history sheets and physical evaluations done by family physicians. This is of extreme importance in enabling us to work more effectively with each child.

In conjunction with the Visiting Nurses Association this year we held four immunization clinics. This enabled children to hopefully complete their immunizations against small pox, diphtheria, tetanus, whooping cough, measles and polio. 162 of our kindergarten and first graders were transported to these clinics. Following the national trend toward complete immunization of all children between the ages of one to puberty against Rubella we held five clinics in the elementary schools. The local doctors: Dr. Kropp, Dr. Beaudet, Dr. Morin, Dr. Guay and Dr. Chase graciously donated their time to immunize 511 children against this disease which is such a menace to the unborn child.

The American School Health Association, in its list of qualifications for certification for school, requires that between 95 and 100 percent of all school children be tested for TB at least every other year. All school personnel, teachers, bus drivers, and cafeteria help should be tested yearly. These are excellent recommendations but last year the N. H. State TB and Health Association recommended that we test only Grade 1. We find these testings of sufficient importance and we did Grades 1-7-11, teachers, bus drivers, custodians, and cafeteria personnel. In all 470 Sterneedle testing were done. There were 12 positive reactors. A Mantoux skin test was done on all reactors. The Mantoux is a more specific test for TB. However, we are unable to use this test in our general screening as it is very time consuming and costly. One of the 12 given the Mantoux reacted positively but a follow-up X-Ray was negative. T.B. is still a serious disease and it can spread. It should not be ignored.

Emergency care for all pupils who become sick or injured at school is a responsibility of school personnel and an integral part of school health services. However, parents must assume the responsibility for further treatment by family physicians. This year over 814 first aids were administered. Most of these situations were minor and the students returned to class. Parents were called who required further assistance and medical attention.

As Health specialists we continue to recommend developing a formal cumulative health education curriculum commencing at the elementary level and continuing through high school.

We wish to take this opportunity to acknowledge the favorable attitudes of the administration, teachers, parents and the students themselves. This encouraged us to present a comprehensive Health Service Program for all our students.



CLASS OF 1970

FRANKLIN HIGH SCHOOL

Sally Ann Ames	Sharon Marie Hodgdon
Ronald Gracianu Aube	Ronald W. Johnson
*Mary Katherine Ayotte	Linda Marie Jones
Nancy Jean Barlow	Richard E. Jones
Susan Jane Barlow	Dorothy Mae Judd
*Christine M. Barry	James Michael Jurta
Kevin D. Barry	Linda R. Kelley
Susan Marie Bartlett	Roger A. Keniston
Donna T. Beaudet	Alan Ernest Kimball
Alice M. Bell	Joan Louise Kinsley
Jack E. Benson	Nancy M. Kollar
Jean M. Bergeron	Tanya Ann Krauz
Shelley Mae Boyd	c-Walter Krauz, Jr.
Karen Marie Bradley	Robert Edward LaFlamme
Robert John Bradley, Jr.	Carolyn M. Laro
Stephen Larry Brown	Stephanie Ann Larrivee
*Martha Jean Burney	*Susan Marie Lavertu
*Cynthia Ann Carignan	Gary James Lemire
*Marcia Jean Carignan	*Judith Ann Lemire
Marie L. Carignan	Roger A. Leroux
Priscilla Lynn Champion	Kathy L. Lique
*Maureen R. Conner	Carol Ann Loxden
Kenneth M. Cox	Alyce Mary Lovett
Linda Mary Cushing	Edward B. Mahoney
Gary Paul Davidson	Calista M. Marsh
Brenda J. Davis	Lewis B. Marsh, Jr.
Paula Oretta Day	Frances A. Martin
Brenda Lee Dearborn	Kathleen Mary McCall
Jeffrey Paul Denoncour	Keith R. Miller
Edward Anthony Deshaies	*Francis O. Morency
Ann Marie Dion	Robert Joseph Morin, Jr.
Mary Jo Dion	*Lucile H. Moses
Sharon L. Dion	Judy Marie Anne Nedeau
Gary Michael Doucette	Susan Ann Packer
*Michael J. Duffin	John Page
Linda Anne Dussault	Jeannette M. Parenteau
Gary B. Elliott	John P. Parenteau
Richard George Emerson	Louise Lena Parenteau
Douglas J. C. Finnie	Jean E. Pease
Donna Marie Gilpatric	*Bruce E. Pepler
Barbara Jean Cove	*Louise T. Perreault
Richard M. Guilfooy	Laurie Joy Pinkham
F. Michael Haley	Barbara Gail Piper
Linda Leo Hammond	Andrea L. Pratte
Terry Ann Hammond	Janet Linn Reynolds
Linda Marie Havey	Helen Robie
Peter Michael Heath	Thomas W. Robie
James J. Hebert	Robert James St. Jacques
Roger M. Hebert	Bobby Schoolcraft
Paul L. Hewitt	Louise Marie Senechal



Stephen E. Skoog  
 Donna Lee Smith  
 Doris Anne Stafford  
 Therese Ann Sullivan  
 Carth Aaron Szved  
 Jeffrey A. Taylor  
 Jan Marie Theriault  
 Jane Lee Theriault  
 William Gerard Therrien  
 \*Claire Margaret Thornton  
 John Robert Tilton  
 James E. Tinker

Kirk A. Trachy  
 David E. Tracy  
 Deborah Anne Walsh  
 Theodore Kenneth Webster  
 Ronald L. Welch  
 Gail Ann Wescott  
 \*Theresa Louise Wescott  
 Eileen Louise Wheeler  
 Pamela Lu Wheeler  
 Laurie Jane Whiting  
 Deborah Lee Woodman  
 Jane Marion Wyman

\* Honor Students  
 c-Certificate

#### SCHOLARSHIPS AND AWARDS

#### WINNERS

Arion Award for Music	Maureen R. Conner
Dramatics Club Award	Robert J. Morin, Jr.
Business Education Award	Lucile H. Moses
Home Economics Award	Pamela Lu Wheeler
Industrial Arts Award	James J. Hebert
Rayno Basketball Award	Edward B. Mahoney 1969 Gary J. Lemire 1970
Bausch & Lomb Science Award	Michael J. Duffin
Morin Athletic Award	Michael J. Duffin
Rodney A. Griffin, II Mathematics Award	Michael J. Duffin
Athletic Association Award	Jack E. Benson
Social Science Award	Maureen R. Conner
Loyalty Award	Michael J. Duffin Judith Ann Lemire Robert J. Morin, Jr.
Salutatory Award	Maureen R. Conner
Valedictory Award	Mary Katherine Ayotte



1970

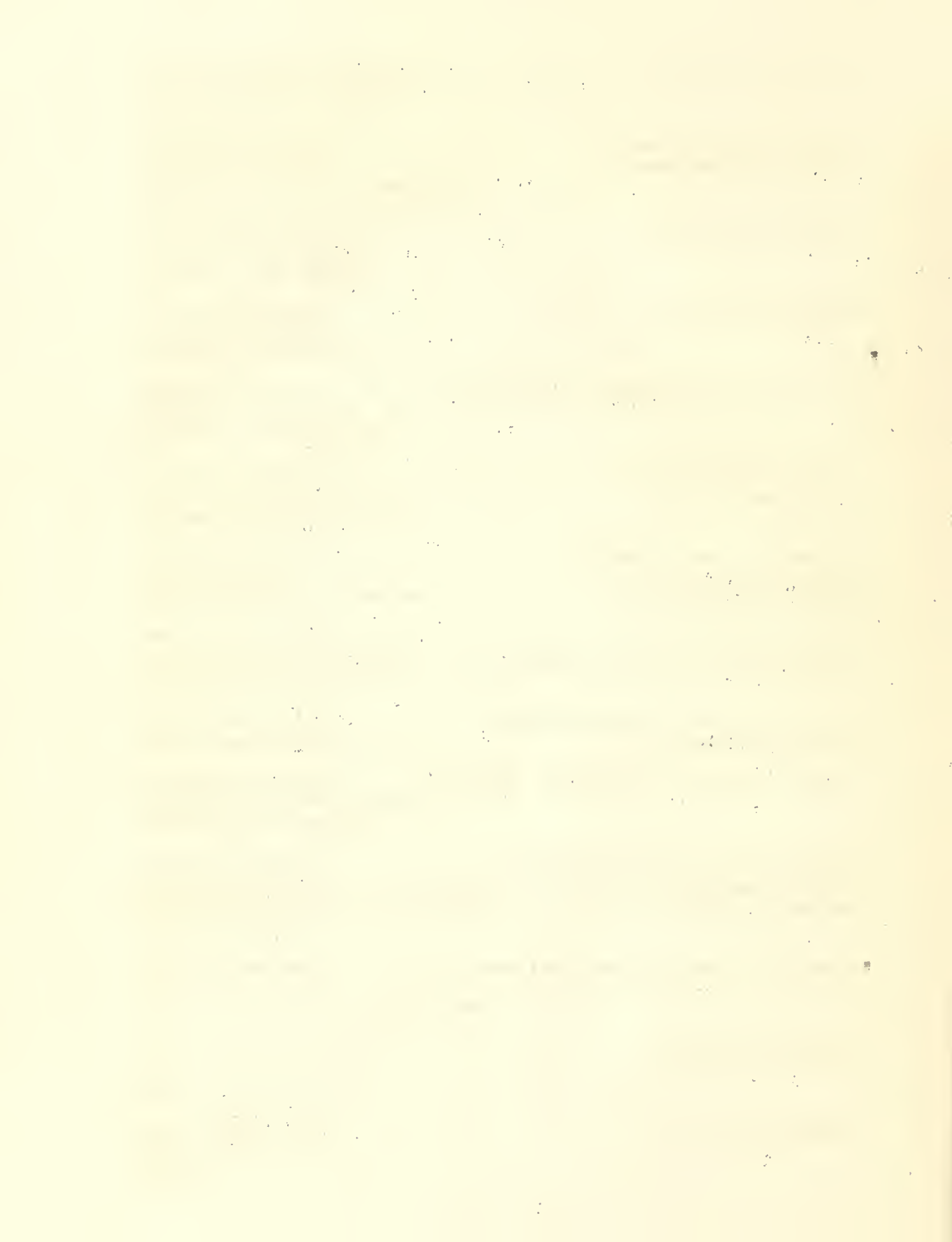
SCHOLARSHIPS FROM THE  
CITIZENS SCHOLARSHIP FOUNDATION

Dollars for Scholars	Ronald Gracian Aube Accounting at Becker Junior College
University of New Hampshire	Mary Katherine Ayotte Social Service Major at University of New Hampshire
Franklin Rotary Club and Dollars for Scholars Bessie C. Rowell Memorial Franklin Women's Club	Christine Ruth Barry Elementary Ed. at Boston University
Brezner Tannery University of New Hampshire F.H.S. Dramatics Club and Dollars for Scholars Stephen Jewett Memorial	Martha Jean Burney Mathematics at the University of N. H.
University of New Hampshire	Cynthia Ann Carignan Social Service Major at University of New Hampshire
University of New Hampshire	Marie Louise Carignan Communications Disorders at the University of New Hampshire
Bates College	Maureen Ruth Conner History at Bates College
Navy Relief Loan	Kenneth Michael Cox Biology Major at University of New Hampshire
F.H.S. Alumni Association Franklin-Tilton-Northfield Foundation	Gary Paul Davidson Civil Engineering at Wentworth Institute
Henry J. Beaupre Memorial Plymouth State College	Edward Anthony Deshaies English at Plymouth State College
General Electric	Michael Joseph Duffin Accounting at University of New Hampshire
Lakes Region Hospital Assn. Dollars for Scholars	Linda Anne Dussault Collegiate Nursing at University of New Hampshire





Dollars for Scholars	Richard Michael Guilfooy Physical Education Major at Plymouth State College
Andover Lions Club and the John Thompson Memorial	Roger Allen Keniston Data Processing at New Hampshire Technical Institute
Franklin Kiwanis Club	Nancy Marie Kollar Registered Nursing at Sacred Heart Hospital
Dollars for Scholars	Gary James Lemire Economics Major at Northeastern University
St. Elizabeth's Hospital Tuition Grant	Judith Ann Lemire Registered Nursing at St. Elizabeth's Hospital
Daniell & Lachiatto and Dollars for Scholars	Francis Octave Morency Mathematics at the University of New Hampshire
University of New Hampshire William J. Brough Memorial Dollars for Scholars	Bruce Edward Pepler Forestry at the University of New Hampshire
Irene C. Kidder Memorial Margaret Leach & Dollars for Scholars	Barbara Gail Piper Business Education Major at Plymouth State College
Franklin-Tilton-Northfield Foundation Dollars for Scholars	Doris Anne Stafford Nyack Missionary College
Journal Transcript & Dollars for Scholars	Jeffrey Arthur Taylor Physical Education Major at Plymouth State College
Future Business Leaders of America Franklin Business & Professional Women's Club Dollars for Scholars	Jan Marie Theriault Secretarial Studies New Hampshire Vocational-Technical College at Nashua
Franklin Business & Professional Women's Club	Jane Lee Theriault Data Processing at New Hampshire Technical Institute
Dollars for Scholars	Theodore Kenneth Webster Physical Education at Plymouth State College
Melinda Tobie Trust	Neil Stephen Barry F. H. S., Class of 1969 Bentley



Dollars for Scholars	Robert Edgar Davidson, Jr. T. H. S., Class of 1968 St. Anselm's College
Dollars for Scholars	Jonathan James Freeman F. H. S., Class of 1969 University of New Hampshire
Dollars for Scholars Brenner Tannery	Richard Paul Gloddy F. H. S., Class of 1969 Northeastern Christian Junior College
Dollars for Scholars	Louise Marie Lemire Bishop Brady, Class of 1969 Rivier College
Franklin Kiwanis Club Alfred Granger Art Award	Michael William Lemire Bishop Brady, Class of 1970 School of Art Design at Pratt Institute
Dollars for Scholars	Thomas Charles Lemire F. H. S., Class of 1969 University of New Hampshire
Dollars for Scholars	Russell Paul Lewis F. H. S., Class of 1969 Philadelphia Bible College
Dollars for Scholars	Carol Jean Piper F. H. S., Class of 1967 Clark University

TABLE OF REGISTRATION AND ATTENDANCE

for school year ending June 30, 1970

	<u>Kinder-</u> <u>garten</u>	<u>Elem.</u>	<u>Jr.</u> <u>High</u>	<u>Sr.</u> <u>High</u>	<u>Totals</u>
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Boys	69	408	121	268	866
Girls	70	384	117	313	884
Average Daily Attendance	110.0	656.0	206.4	496.5	1468.9
Average Daily Absence	11.0	35.0	13.0	30.6	89.6
Average Daily Membership	121.0	691.0	219.4	527.1	1558.5
Percent of Attendance	91.0%	95.0%	94.0%	95.0%	93.7%



SCHOOL CALENDAR FOR 1971-1972

Supervisory Union #18  
Belmont, Franklin, Hill, Winnisquam

<u>SCHOOLS OPEN</u>	<u>SCHOOLS CLOSE</u>	<u>DAYS</u>
Wednesday, September 8, 1971	Thursday, December 23, 1971	71
Monday, January 3, 1972	Friday, February 18, 1972	35
Monday, February 28, 1972	Friday, April 21, 1972	40
Monday, May 1, 1972	Friday, June 23, 1972	<u>39</u>
		185*

NON-SCHOOL DAYS

Teachers Workshop	September 7, 1971
Columbus Day	October 11, 1971
Teachers Convention	October 22, 1971
Veterans Day	October 25, 1971
Teachers Workshop	November 8, 1971
Thanksgiving Recess	November 25, 26, 1971
Memorial Day	May 29, 1972

Marking Periods

November 12, 1971  
January 28, 1972  
April 7, 1972  
June 23, 1972

\*School will close when the state requirement of 180 days is met



2025 CALENDAR

MUNICIPAL CALENDAR FOR 1971

This calendar lists meeting dates, holidays, deadline dates, annual departmental occurrences, and other items of importance to City Officials and employees.

MARCH

- 1 Monday-----Council Meeting
- 25 Thursday-----Last day to mail out inventories.
- 31 Wednesday-----Last day for Junk Dealers' Licenses.  
Last day for Automobile Registration Permits.

APRIL

- 5 Monday-----Council Meeting
- 15 Thursday-----Second quarterly payment of head taxes.  
Last day for filing Veterans' Exemptions.  
Last day for receiving inventories.
- 19 Monday-----Place benches and trash barrels in parks.
- 19-23 -----Spring rubbish pickup.
- 26 Monday-----Rubbish pickup as usual.  
Fast Day.
- 30 Friday-----Last day for renewal of billiard halls & bowling  
alleys permits.  
Last day of all-night street parking ban.

MAY

- 3 Monday-----Council Meeting.  
Read Water Meters.
- 10 Monday-----Tree planting.
- 17 Monday-----Begin paint striping on streets.
- 29 Saturday-----Beaches open on weekends.
- 31 Monday-----Memorial Day.

JUNE

- 1 Tuesday-----Last day for dog licenses.
- 7 Monday-----Council Meeting.
- 1 Tuesday-----Last day for Assessor to commit head & poll tax  
warrant to Tax Collector.  
Monday's & Tuesday's rubbish pickup.
- 15 Tuesday-----Third quarterly payment of head & poll taxes.

JULY

- 5 Monday-----Celebrate 4th of July.
- 6 Tuesday-----Monday's & Tuesday's rubbish pickup.  
Opening day for playgrounds & swimming instruction.
- 7 Wednesday-----Council Meeting (tentative).





AUGUST

- 2 Monday-----Council Meeting.  
Read Water Meters,
- 2-9 -----Obtain tax rate from tax commission--tax warrant  
to be committed to Tax Collector within 30 days.
- 27 Friday-----Playgrounds close & swimming instruction ends.  
Beaches open on weekends.

SEPTEMBER

- 6 Monday-----Labor Day.  
Rubbish pickup as usual.
- 7 Tuesday-----Beaches close.
- 8 Wednesday-----Council Meeting. Appointments to be made to High-  
way Safety & conservation Commissions.
- 30 Thursday-----Last day for Pinball License renewal.

OCTOBER

- 4 Monday-----Council Meeting.
- 11 Monday-----Columbus Day -- Rubbish pickup as usual.
- 15 Wednesday-----Fourth quarterly payment of head & poll taxes.
- 25 Monday-----Veterans Day -- Rubbish pickup as usual.  
Pick up park benches & trash barrels.
- 25-29-----Fall rubbish pickup.
- 30 Saturday-----Halloween Parade & Party.

NOVEMBER

- 1 Monday-----Council Meeting  
All-night street parking ban commences.  
Read Water Meters.
- 25 Thursday-----Thanksgiving Day.
- 26 Friday-----Thursday's & Friday's rubbish pickup.

DECEMBER

- 1 Wednesday-----Last day to submit proposed budget to Council.
- 6 Monday-----Council Meeting.  
Last day to pay County Tax.
- 23 Thursday-----Thursday's & Friday's rubbish pickup.
- 24 Friday-----Christmas Day.
- 30 Thursday-----Close City books.
- 30 Thursday-----Thursday's & Friday's rubbish pickup.

JANUARY - 1972

- 1 Friday-----New Year's Day.
- 4 Monday-----Council Meeting & Inaugural.  
Appointments of Boards & Commissions.
- 15 Friday-----Quarterly payment of head taxes to State Treasurer.
- 15-22-----Christmas tree pickup.
- 27 Wednesday-----Last day for budget to be presented to Council for  
action.



DEPARTMENTAL TELEPHONE LIST

James A. McSweeney -- Manager -- 934-0900

<u>NAME</u>	<u>DEPARTMENT</u>	<u>NUMBER</u>
Ayotte, Albert	Welfare	934-3404
Dacey, Douglas	Parks & Recreation	934-2118
Donegan, Herman	Supt. of Schools	934-3108
Grzelak, Edward	Public Works	934-4103
Labonte, Arthur	Assessor	934-5449
Laroche, Odias	Water	934-4104
Lorden, Barbara	City Clerk	934-3109
Mercier, Moise	Fire	934-2205
	To Report a Fire	934-2313
Nowell, James	Police	934-4121
Piper, Mildred	Tax Collector	934-3109
Swain, Hope	Library	934-2911





