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ANNUAL REPORT

for the

TOWN

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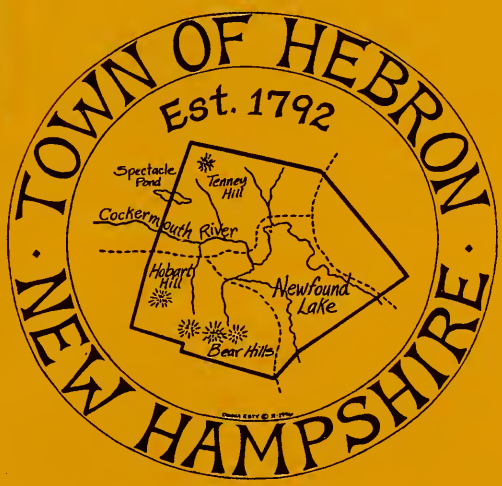
HEBRON

New Hampshire

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TOWN CLERK - HEBRON
PO BOX 55
HEBRON NH 03241



For the Fiscal Year Ending
DECEMBER 31, 2004

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2004



Nelson C. Adams

This year's Annual Report is dedicated to Nelson C. Adams in recognition of his many years of service to the Town of Hebron. Nelson, a veteran of World War II, was Police Chief for 17 years, Fire Chief for 8 years and Selectman for 7 years, according to the town records. Add to this his many years of membership on the Cemetery Committee, and over 50 years of being Fire Warden and Nelson is, without doubt, one of the longest serving citizens in Hebron history.

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TOWN OFFICERS**MODERATOR**

Everett Begor

BOARD OF SELECTMEN

John W. Matthews, Chairman (07)

Ronald Collins (06)

Sherburn C. Ramsay (05)

Karen Corliss, Administrative Assistant

TOWN CLERK

Tracey Steenbergen

DEPUTY TOWN CLERK

Elizabeth Gabler

TAX COLLECTOR

Madeleine MacDougall

DEPUTY TAX COLLECTOR

Karen Albamont

TREASURER

Karyl N. Larson

HIGHWAY SUPERVISOR

Bruce Barnard

POLICE CHIEF

William White, Jr.

**FIRE CHIEF & EMERGENCY
MANAGEMENT DIRECTOR**

John M. Fischer

**DEPUTY EMERGENCY
MANAGEMENT DIRECTOR**

Bill Gabler

FOREST FIRE WARDEN

William Robertie

DEPUTY FIRE WARDENS

Bruce Barnard

John Fischer

Roger Comeau

Nelson Adams

LIBRARIAN

Donna E. Esty

LIBRARY TRUSTEES

Nadine Hession (07)

Barbara Nicholson (06) Robert Brooks (05)

TRUSTEE OF TRUST FUNDS

Donna Esty (06)

Joyce Cowern (05)

Roger Lafontaine (07)

AUDITORS

Alice Kirby (05)

Bill Gabler (05)

**SCHOOL BUDGET
COMMITTEE MEMBER**

Jeff Greenhalgh (06)

**COMPLIANCE &
HEALTH OFFICER**

Dan Merritt

NEWFOUND AREA SCHOOL DISTRICT SCHOOL BOARD MEMBER

Mary E. Campbell (06)

SUPERVISORS OF THE CHECKLIST

Nancy Howard (08)

Barbara Brooks (07)

Barbara Matthews (06)

CEMETERY SEXTON

Ryan Willey

**APPOINTED TOWN COMMITTEES
PLANNING BOARD**

Meets the first Wednesday of every month at 7:00 P.M. upstairs in the
Selectmen's Office building.

- | | |
|--|--|
| William "Bill" Gabler, Chairman (05) | Roger Larochelle (06) |
| Curtis Mooney (07) | Ellie Lonske (07) |
| Dick Cowern, Alternate (07) | Phil Twombly, Alternate (06) |
| David Wall, Alternate (05) | Sherburn C. Ramsay, Selectmen's Representative |
| Ron Collins, Selectmen's First Alternate | |

ZONING BOARD OF ADJUSTMENT

- | | |
|---------------------------------|----------------------------|
| Bruce A. Barnard, Chairman (05) | Edward Gempka (05) |
| Don Merrill (07) | Maynard Young (05) |
| Andrea Goldthwaite (07) | Bill White, Alternate (07) |
| Peter Carey, Alternate (07) | Ron Collins Alternate |

CONSERVATION COMMITTEE

- | | | |
|-------------------|--------------------|-----------------------|
| John Dunklee (07) | Bruce Barnard (05) | Roger Lafontaine (06) |
|-------------------|--------------------|-----------------------|

HISTORIC DISTRICT COMMISSION

- | | |
|--|-------------------------|
| Alan Barnard, Chairman (06) | Ann Bryant (07) |
| Nancy Sycamore (07) | Andrea Goldthwaite (05) |
| Betsy Twombly, Alternate (07) | |
| Sherburn C. Ramsay, Selectmen's Representative | |
| Ron Collins, Selectmen's First Alternate | |

BEACH COMMITTEE

- | | | |
|----------------------------|-------------------|--------------------|
| Virginia Barnard, Chairman | Edward Gempka | Andrea Goldthwaite |
| Terry O'Brien | David Goldthwaite | Elizabeth Gabler |
| Paul White | James Albamont | Everett Begor |

CEMETERY COMMITTEE

- | | | |
|-------------------|--------------------|----------------------|
| Nelson Adams (05) | Bruce Barnard (06) | Peter Fortescue (07) |
| | Ron Collins (06) | |

CAPITOL IMPROVEMENT PLAN COMMITTEE

- | | |
|--------------|--------------|
| Alan Barnard | Peter Carey |
| Bill Gabler | Sue Appleton |

HAZARD MITIGATION COMMITTEE

- | | | |
|---------------|---------------|-------------|
| Bruce Barnard | Maynard Young | Bill Gabler |
|---------------|---------------|-------------|

HIGHWAY COMMITTEE

- | | | |
|--------------------|--------------------|------------------|
| Maynard Young (06) | Bruce Barnard (06) | Bill Gabler (05) |
| | Bill Oakley (07) | |

GAZEBO COMMITTEE

- | | |
|--------------------|------------------|
| Everett Begor (05) | Jane Ramsay (05) |
|--------------------|------------------|

PEMI-BAKER HOME HEALTH AGENCY

- | | |
|--------------------------------|-------------------------------|
| Nancy Sycamore, Representative | Hugh Sycamore, Representative |
|--------------------------------|-------------------------------|

NEWFOUND AREA NURSING ASSOCIATION

- | |
|--------------------------------|
| Richard Cowern, Representative |
|--------------------------------|

2005 TOWN WARRANT

To the inhabitants of the Town of Hebron, in Grafton County, in the State of New Hampshire, who are qualified to vote in Town affairs:

You are hereby notified to meet at the Public Safety Building in Hebron on Tuesday the 8th of March 2005 next, at 11:00 a.m. to act upon the following subjects:

ARTICLE 1. To choose all Town Offices for the ensuing year by official ballot. The polls will open at 11:00 a.m. and close at 9:00 p.m., and the business meeting will commence at 7:00 p.m.

ARTICLE 2. To see if the Town will authorize a 2% discount on property taxes if paid not later than 15 days after the date of the tax bill, as allowed under RSA 80:52. *(Not Recommended by the Selectmen)*

ARTICLE 3. To see if the Town will vote to raise and appropriate the sum of Eighty-Two Thousand dollars (\$ 82,000) to be added to the following capital reserve funds:

Ambulance	18,000
Bridges	15,000
Communications	2,000
Fire	12,000
Highway	12,000
Town Hall	15,000
Police	6,000
Highway Shed	1,000
Emergency Contingency Fund	1,000
<i>(Recommended by the Selectmen)</i>	

ARTICLE 4. To see if the town will vote to raise and appropriate the sum of Two Thousand dollars (\$ 2,000) for additional expenses to obtain a right of way from North Shore Road to George Road through the Jaques property.
(Recommended by the Selectmen) This is a 4-year non-lapsing article.

ARTICLE 5. To see if the town will vote to raise and appropriate the sum of Eleven Thousand Eighty-Eight dollars (\$ 11,088) to provide programming in the Gazebo on the Hebron Common for fiscal year 2005. \$5,451 to be raised by taxes, \$1,000 to be raised by grants, and \$4,637 to be taken from Fund Balance. Funds to be administered by the coordinators. *This is a two-year non-lapsing article. (Recommended by the Selectmen)*

ARTICLE 6. To see if the town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 entitled, "Government Building Repair Fund" for the purpose of general repairs and maintenance to town buildings with the Selectmen as agents to expend monies in said fund, and to raise and appropriate the sum of Five Thousand Dollars (\$ 5,000) to open the fund. *(Recommended by the Selectmen)*

- ARTICLE 7. To see if the town will vote to discontinue the Capital Reserve fund entitled "Public Safety" and have the balance revert to the General Fund.
(Recommended by the Selectmen)
- ARTICLE 8. To see if the town will vote to raise and appropriate the sum of Forty Thousand Five Hundred Dollars (\$40,500) to hire a full time police officer. Thirty-Five Thousand Five Hundred Dollars (\$35,000) as base pay plus Five Thousand Five Hundred Dollars (\$5,500) for retirement and insurance. *(Recommended by the Selectmen)*
- ARTICLE 9. To see if the town will vote to change the name of the capital reserve fund entitled "Lake Shore Memorial" to "Town Beach Improvement Fund" and to make the purpose of the fund to provide funds for maintenance and improvements to the town beach. The Selectmen to be the administrators of the fund. *(Recommended by the Selectmen)*
Requires a 2/3 vote.
- ARTICLE 10. To see if the town will vote to raise and appropriate the sum of Seven Thousand Dollars (\$7,000) to build a fire hydrant on Route 3A in East Hebron. *(Recommended by the Selectmen)*
- ARTICLE 11. To see if the town will vote to raise and appropriate the sum of Four Thousand One Hundred twenty-five dollars and forty-eight cents (\$4,125.48) to purchase tables and benches for the Memorial Beach. Of that amount, \$ 2,525.48 to be taken from Fund Balance and \$1,600 to be raised by taxes. *(Recommended by the Selectmen)*
- ARTICLE 12. To see if the town will vote to change the term of the Town Clerk from a one year term to a three year term. If approved, this will be effective at the 2006 election. This requires a majority vote by a special ballot.
(Recommended by the Selectmen)
- ARTICLE 13. To see if the town will vote to change the term of the Tax Collector from a one year term to a three year term. If approved, this will be effective at the 2006 election. This requires a majority vote by a special ballot.
(Recommended by the Selectmen)
- ARTICLE 14. To see if the town will vote to raise and appropriate the sum of Forty-Two Thousand Dollars (\$ 42,000) to complete the Hobart Hill paving project. \$7,600 to be taken from the Capital Reserve Fund entitled "Hobart Hill Rd", \$5,648 from Fund Balance, and \$28,752 to be raised by taxes. This is a four-year non-lapsing article. *(Recommended by the Selectmen)*

ARTICLE 15. To see if the town will vote to accept Valley View Road (Kill Subdivision) as a town road. This is contingent on completion of the finish coat of paving by the developer, and favorable recommendations from the highway supervisor and the engineer. This has planning board approval.

(Recommended by the Selectmen)

ARTICLE 16. To see if the town will vote to raise and appropriate the sum of Three Thousand Eight Hundred dollars (\$3,800) to perambulate the town line between Plymouth and Hebron provided Plymouth contributes a like amount. *(Recommended by the Selectmen)*

ARTICLE 17. To see if the town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) to preserve the trees on the common. Said sum to be added to the capital reserve fund entitled "Common Tree".

(Recommended by the Selectmen)

ARTICLE 18. To see if the town will vote to raise and appropriate the sum of Nine Hundred Twenty-Eight Thousand Seven Hundred Thirty-five Dollars (\$928,735) to defray charges for the ensuing year. This article EXCLUDES all previous articles. *(Recommended by the Selectmen)*

Given under our hands and seals this 8th day of March, 2005

Hebron Board of Selectmen
John W. Matthews, Chairman
Ronald W. Collins
Sherburn C. Ramsay

2005 BUDGET

ACCT #S	DEPARTMENT	APPROPRIATIONS 2004	ACTUAL EXPENDITURES 2004	APPROPRIATIONS ENSUING FISCAL YEAR 2005
4130	Executive	51,600	50,279	52,700
4140	Election, Registration & Vital Statistics	17,509	17,821	21,414
4150	Financial Administration	58,620	62,934	82,570
4153	Legal Expense	5,000	6,218	5,000
4191	Planning, Zoning, Historic	6,469	3,419	6,470
4194	General Government Building	39,950	55,215	38,200
4195	Cemeteries	2,775	1,652	3,050
4196	Insurance	18,500	19,075	21,500
4197	Regional Associations	1,850	853	1,850
4210	Police Department	42,260	38,435	59,270
4220	Fire Including Ambulance	49,780	51,012	54,941
4240	Building Inspection	1,692	923	1,450
4290	Emergency Management	7,500	7,743	5,000
4311	Highways, Streets	98,000	87,001	98,000
4324	Solid Waste	130,900	130,665	200,850
4411	Health	1,000	1,094	1,250
4414	Animal Control	750	550	750
4415	Health Agencies and Hospitals	4,550	4,697	5,932
4442	Direct Assistance	7,615	4,803	7,620
4520	Parks and Recreation	8,729	5,658	12,199
4550	Library	7,350	6,637	7,175
4583	Patriotic Purposes	750	329	1,000
4611	Conservation	300	0	300
4711	Principal – Long-term Bonds/ Notes	30,556	30,556	181,911
4721	Interest – Long-term Bonds & Notes	8,306	3,972	57,333
4721	Interest – Tax Anticipation Notes	500	147	1,000
TOTALS		602,811	591,688	928,735

2005 BUDGET REVENUE

	ESTIMATED REVENUE 2004	ACTUAL REVENUE 2004	ESTIMATED REVENUE 2005
TAXES			
Yield Taxes	4000	11759	14060
Payment in Lieu of Taxes	1000	1600	
Boat Taxes			
Interest & Penalties on Delinquent Taxes	5000	17643	11500
LICENSES, PERMITS & FEES			
Motor Vehicle Permit Fees	100075	119651	120000
Building Permits	1200	1635	2200
Other Licenses, Permits & Fees	3000	8764	10775
FROM STATE GOVERNMENT			
Shared Revenues		9252	10000
Meals & Rooms Tax Distribution	13500	17282	20000
Highway Block Grant	17000	18759	20000
Gazebo Grant		682	1000
Police Department Grant			9000
CHARGES FOR SERVICES			
Income from Other Departments	60000	69834	76000
MISCELLANEOUS REVENUES			
Interest on Investments		26	40
Other		16674	22000
INTERFUND OPERATING TRANSFER IN			
From Capital Reserve Funds	60169	60169	7600
From Trust & Agency Funds	600		3375
OTHER FINANCING SOURCES			
Amounts Voted from F/B (Surplus)	74550	74550	12810
Fund Balance (Surplus) to Reduce Taxes			
TOTAL ESTIMATED REVENUE & CREDITS			340360
Appropriations Recommended			928735
Special Warrant Articles Recommended			
TOTAL APPROPRIATIONS RECOMMENDED			928735
Less Amount of Estimated Revenue & Credits			340360
ESTIMATED AMOUNT OF TAXES TO BE RAISED			588375

**TOWN OF HEBRON, NH
TOWN MEETING MINUTES
MARCH 9, 2004**

The meeting was called to order by the moderator, Everett N. Begor, at 7 p.m. Following the Salute to the Flag and a moment of silence remembering Georgean Hopwood and Ella "Bea" Dunklee for their service to the town, the moderator then introduced the selectmen and election officials. The rules of the meeting were read aloud by the moderator, non-registered voters were asked to stand in the back of the room, and fire exits were identified.

Selectman John Matthews presented an overview of the costs and the affect on the tax rate if all the warrant articles were approved as presented in the warrant.

ARTICLE 1. To choose all town officers for the ensuing year by official ballot. The polls will open at 11:00 a.m. and close at 9:00 p.m., and the business meeting will commence at 7:00 p.m.

The results of voting for town and school officers and school district warrant articles are recorded separately.

ARTICLE 2. John Matthews moved and Ron Collins seconded the motion to see if the town will vote to appropriate the sum of Eight Hundred Eighteen Thousand One Hundred Sixty-nine dollars (\$818,169) for a public safety building, and to authorize the issuance of not more than \$650,000 of bonds or notes in accordance with the provisions of the New Hampshire Municipal Finance Act (RSA 33) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon: Furthermore, to authorize the selectmen to withdraw \$60,169 from the Public Safety Trust Fund, \$50,000 from Fund Balance, the balance of \$58,000 to be raised by taxes in 2004 (2/3 ballot vote required). John Matthews deferred to Fire Chief John Fischer for explanation of the article. Chief Fischer explained his duties as fire chief along with the goals and objects of the department. Chief Fischer explained the drawbacks of the current facility--lack of administrative and training space, safety issues, maintenance, no running water for three months of the year. The police department would also be housed in the new facility. The current police office is small; records are not kept in the police office due to lack of space and the inability to process juveniles in the current office due to confidentiality. John Matthews explained the bond would be for four years with an interest rate of 2.99 percent with interest payments only the 1st year. The moderator opened the article to discussion. Concerns voiced by the taxpayers were soils capability; additional costs for furniture and office equipment; projected life and maintenance of the building; location of other town offices; sprinkler system; and the state wide property tax. Architect David Blake explained the building is designed to meet codes, but no sprinkler system will be installed due to water pressure. Bill Gabler explained there is currently a shortfall of funds at the state level and there is no way to predict what will happen concerning the state wide property tax. Ed Gempka moved to vote and Jen Laroche seconded. Ballot vote required.

The article passed with a ballot vote of 100 – Yes and 15 – No

ARTICLE 3. Sherb Ramsay moved and Mary Campbell seconded the motion to see if the Town will authorize a 2 percent discount if paid not later than 15 days after the date of the tax bill. Sherb Ramsay spoke to the article.

The article passed unanimously by voice vote.

ARTICLE 4. Ron Collins moved and Ed Gempka seconded the motion to see if the Town will vote to raise and appropriate the sum of Five Thousand dollars (\$5,000) to purchase a new copier for the Tax Collector/Town Clerk office and a computer, printer and monitor for the town clerk's office. Ron Collins spoke to the article and explained the computer used by the town clerk belongs to the State of New Hampshire and is running Windows 95 as its operating system. Ron also mentioned the town clerk/tax collector's photocopier is now costing more for repairs and maintenance. **The article passed by voice vote.**

ARTICLE 5. Ron Collins moved and Peter Carey seconded the motion to see if the Town will vote to raise and appropriate the sum of Ninety-three hundred dollars (\$9,300) for a \$2,800 radar unit, a \$3,000 camera system, and a \$3,500 defibrillation unit for the police department, if matching grants are available. This is a two-year non-lapsing article. Ron Collins deferred to Police Chief Bill White for explanation of the article. Police Chief White explained the current equipment is old. Actual town expenditures for this article will be \$4,650 with the balance of \$4,650 to come from matching grants. If individual grants are applied for; i.e. a grant for the radar unit is applied for and received, then only the radar unit will be purchased.

The article passed by voice vote.

ARTICLE 6. Sherb Ramsay moved and Dick Cowern seconded the motion to see if the Town will vote to raise and appropriate the sum of One thousand dollars (\$1,000) for the Newfound Area Nursing Association (NANA). Sherb Ramsay spoke to the article stating NANA made 242 visits to Hebron. One concern voiced were residents requiring care should be able to choose either the Pemi Baker Home Health agency or NANA.

The article passed by voice vote.

ARTICLE 7. John Matthews moved and Bruce Barnard seconded to see if the Town will vote to raise and appropriate the sum of Eleven Thousand Seven Hundred Twenty-five Thousand dollars (\$11,725) to digitize the town tax map and integrate the tax map with Avitar: \$4,950 to digitize the tax map, \$1,000 for data base linking, \$3,500 for Municipal Query Package, \$1,075 for Arc View Software, and \$1,200 for installation and training. \$11,725 to be taken from Fund Balance. John Matthews spoke to the motion stating this article was a follow-up to the 2003 article (article #6 from the 2003 town meeting). The article covers digitizing and computerizing the town tax maps utilizing Arc View software. By digitizing the maps, various town departments will have the capability of linking the tax map information to in-house databases while annual maintenance and upkeep will be easier. The Municipal Query package allows tax map information to be sorted and printed in various reports. The town will own the tax map information. Each year a disk will be submitted to the town containing valid data as of April 1. A concern voiced was technology was changing rapidly. Ron Collins explained that GIS has a standardized format that is utilized by state and federal governments.

The article passed by voice vote.

ARTICLE 8. Ron Collins moved and Peter Carey seconded the motion to see if the Town will vote to raise and appropriate the sum of Twenty-five Hundred dollars (\$2,500) for the Planning Board to print the master plan. This is a two-year non-lapsing article. Ron Collins spoke to the article explaining the article is to print the master plan results from the 2003 survey.

The article passed by voice vote.

ARTICLE 9. John Matthews moved and Bruce Barnard seconded the motion to see if the Town will vote to raise and appropriate the sum of Forty-three Thousand Two Hundred Seventy-five dollars (\$43,275) for General Assessing, Data Verification, and Statistical Updates to prepare for certification in 2006. This is a two-year non-lapsing article. John Matthews spoke to the article. The town needs to be certified by the state by 2006. The last assessment completed resulted in some inequities between similar land and houses; therefore similar properties cannot be adjusted by the same percentage as an inequity would still exist. Per the Department of Revenue Administration (DRA) the town is currently undervalued due to sales. Since state certification is in 2006, the town has adequate time to address the inequities and equalize the properties and to assure the town is being assessed at fair market value. Concerns raised were that the town was assessed by a professional firm during the last revaluation and would this firm do any better. Also, as there is a rapid change in sales, the town would have to do a reassessment anyways. John Matthews explained the prior company did not do an adequate job, but the town was under order by the State to do a reassessment.

The article passed by voice vote.

ARTICLE 10. Sherb Ramsay moved and Ed Gempka seconded the motion to see if the Town will vote to raise and appropriate the sum of Eighty-six Thousand dollars (\$86,000) to be added to the following capital reserve funds:

Ambulance	\$18,000
Bridges	\$15,000
Communications	\$ 2,000
Fire	\$12,000
Highway	\$12,000
Town Hall	\$15,000
Police	\$ 6,000
Highway Shed	\$ 1,000
Emergency Contingency Fund	\$ 5,000

Sherb Ramsay spoke to the motion. Sherb stated it is a good idea to plan for future projects. Fire Chief John Fischer also mentioned billings during 2003 covered the ambulance capital reserve contribution. Chief Fischer also explained the ambulance billing policy for taxpayers/residents versus non-taxpayer.

The article passed by voice vote.

ARTICLE 11. Ron Collins moved and Alan Barnard seconded the motion to see if the Town will vote to raise and appropriate the sum of Three Thousand dollars (\$3,000) for expenses to obtain a right of way from North Shore Road to George Road through the Jaques property and to accept the donation of the right of way from the Jaques family. This is a four-year non-lapsing article. Ron Collins spoke to the article. The article is not to build a replacement road, but for expenses to offset costs, such as legal, associated with the donation of the right of way. A survey of the proposed right of way was completed a few years ago. One concern was if the State Department of Transportation (DOT) has reviewed the proposed relocated entrance to George Road. The DOT has reviewed the proposed entrance and is happy to see the entrance relocated due to site visibility. Details of the existing road are to be worked out with the Jaques family.

The article passed by voice vote.

ARTICLE 12. Ed Gempka moved and Jane Ramsay seconded the motion to see if the Town will vote to raise and appropriate the sum of Five Thousand Eight dollars (\$5,080) to provide programming in the Gazebo on the Hebron Common for fiscal year 2004. Said funds to be administered by the coordinators. Ed Gempka spoke to the motion stating it's nice for the town to present the program. Jane Ramsay detailed the programs to occur during summer 2004. Bill and Lorna White were thanked for their donation of popcorn. Camp Berea was also thanked for the use of their facilities.

The article passed by voice vote.

ARTICLE 13. John Matthews moved and Maynard Young seconded the motion to see if the Town will vote to raise and appropriate the sum of Four Thousand Three Hundred dollars (\$4,300) to purchase buoys and swim lines, tables and chairs, and to obtain a wetlands permit to remove tree, at the town beach. John Matthews deferred to Bruce Barnard. Bruce explained the work/improvements to be completed at the beach. The soil around a tree on the edge of the beach is eroding and the Beach Committee would like to try and save the tree and a wetlands permit is necessary to either save or, if necessary, remove the tree. The area around the parking lot will also be trimmed. Picnic tables (2), bench, buoys and swim line will be purchased.

The article passed by voice vote.

ARTICLE 14. Ron Collins moved and Barbara Brooks seconded the motion to see if the Town will vote to raise and appropriate up to the sum of One Thousand dollars (\$1,000) to be paid to the Hebron Historical Society to collect, preserve, and catalogue the old town records, documents, and items presently in the possession of the Town, the Hebron Historical Society,

and any donated to either party during each calendar year. A complete copy of all said materials to be given to the Town. Ron Collins spoke to the article. The Historical Society proposes to catalog what the town owns and where the documents are currently stored. The documents will be placed in archival plastic covers.

The article passed by voice vote.

ARTICLE 15. Ron Collins moved and Bruce Barnard seconded the motion to see if the Town will vote to raise and appropriate the sum of \$15,000 to widen and repair 800 feet of George Road. This is a two-year non-lapsing article. Ron Collins asked the moderator if Articles 15 and 16 could be discussed jointly as the articles both cover road issues. The moderator ruled no. Ron deferred to Highway supervisor Bruce Barnard. Bruce explained the road repairs would be from around Howard Odell's property towards North Shore Road and encompass the bank on the westerly end of Odell's property. Proposed work to include widening back and sloping embankment, removal of some trees with other trees being preserved as George Road is a designated scenic road, and re-graveling. A concern mentioned was if the stonewall was to be removed and replaced or reconstructed. Bruce stated the stonewall will be preserved.

The article passed by voice vote.

ARTICLE 16. Bruce Barnard moved and Ron Collins seconded the motion to see if the Town will vote to raise and appropriate the sum of \$20,000 to do an overlay pavement on approximately 2,000 feet of Braley Road. This is a two-year non-lapsing article. Highway supervisor Bruce Barnard spoke to the article. Bruce described the area to be repaired and the current condition of the road. The area to be repaired is northwesterly towards Alan Esty's house to the former Isobel Blodgett house. Bruce explained the overlaying process and that some areas were to be treated with gravel and pavement and other areas would be overlaid.

The article passed by voice vote.

ARTICLE 17. Ron Collins moved and Sherb Ramsay seconded to see if the Town will vote to raise and appropriate the sum of Five Hundred Ninety Thousand Eight Hundred Eleven dollars (\$590,811) to defray charges for the ensuing year. This article EXCLUDES all previous articles. Ron Collins deferred to John Matthews. John Matthews made an amendment, seconded by Dick Cown that **Article 17 be amended to read Six Hundred Two Thousand Eight Hundred Eleven Dollars (\$602,811). This will add \$12,000 to General Government Buildings to install a new roof on the present fire station and to install a new heat exchanger for one furnace, plus any incidental repairs necessitated by the above repairs.** John Matthews spoke to the amendment. He explained a new roof with new shingles is necessary. Approximately \$9,000 is required for a new roof with \$2,600 for a new heat exchanger and \$400 for incidentals. The moderator asked carpenter Joe Hogan to speak to the amendment for further clarification. Joe explained the wood under the sheathing is in good shape, but the remainder of the roof does need to be replaced. **The amendment to increase the article by \$12,000 passed by voice vote.** John Matthews answered questions concerning account numbers 4711 and 4130. The increase in account number 4711 was due to a \$100,000 Tax Anticipation Note and the increase in account number 4130 was for a part-time bookkeeper and increase in the administrative assistant's pay.

The article as amended passed by voice vote.

Maynard Young moved and Fred Firth seconded the motion to adjourn the business portion of the meeting at 10:05 p.m. The polls were closed and the ballots counted with the meeting concluding at 11:10 p.m.

A True copy of action taken at the Hebron Town Meeting, March 9, 2004.

Tracey Steenbergen
Town Clerk

**Department of Revenue Administration
Municipal Services Division
TAX RATE CALCULATION 2004**

Town Portion			
Gross Appropriations	1,628,160		
Less: Revenues	1,033,419		
Less: Shared Revenues	2,872		
Add: Overlay	60,690		
War Service Credits	6,500		
Net Town Appropriation		659,059	
Special Adjustment		-0-	
Approved Town/ City Tax Effort			659,059
MUNICIPAL TAX RATE			2.66

School Portion			
Net Local School Budget		-0-	
Regional School Apportionment		411,229	
Less: Adequate Education Grant		-0-	
State Education Taxes		(127,464)	
Approved Town/ City Tax Effort			283,765
LOCAL SCHOOL RATE			1.14

State Education Taxes			
Equalized Valuation (no utilities) x		\$ 3.33	
153,370,774		510,725	
Divide by Local Assessed Valuation (no utilities)			
243,897,502			
Excess State Education Taxes to be Remitted to State			383,261
STATE SCHOOL RATE			2.09

County Portion			
Due to County		276,542	
Less: Shared Revenues		(2,579)	
Approved County Tax Effort			273,963
COUNTY TAX RATE			1.10

		TOTAL RATE	6.99
Total Property Taxes Assessed	1,727,512		
Less: War Service Credits	(6,500)		
Add: Village District Commitment(s)	119,291*		.48*
TOTAL PROPERTY TAX COMMITMENT	1,840,303		

PROOF OF RATE

	Net Assessed Valuation	Tax Rate	Assessment	
State Education Tax (no utilities)	243,897,502	2.09	510,725	
All Other Taxes	248,523,802	4.90	1,216,787	
Total Assessment				1,727,512

*This yields .48 tax rate for a Grand Total of \$ 7.47 per the Selectmen.

SUMMARY INVENTORY OF VALUATION

Land after Current Use	\$ 151,933,002
Buildings	91,964,500
Electric Transmission Lines	<u>4,626,300</u>
TOTAL VALUATION	248,523,802

TAX EXEMPT VALUATION

Current Use	\$ 121,402
Camp Berea	4,191,700
Audubon Society	<u>2,679,900</u>
TOTAL TAX EXEMPT VALUATION	6,993,002

HISTORY OF TAX RATE

YEAR	RATE PER \$1,000 OF VALUATION
1991	5.98
1992	6.23
1993	6.08
1994	6.11
1995	6.15
1996	6.18
1997	6.29
1998	7.09
1999	12.69
2000	12.96
2001	12.69
2002	11.62
2003	10.66
2004	7.47

TAX COLLECTOR'S REPORT
AND TAX LIEN ACCOUNTS
Levy Year 2004

January 1, 2004 to December 31, 2004

UNCOLLECTED TAXES BEGINNING OF THE YEAR	LEVY FOR YEAR OF THE REPORT	PRIOR LEVY YEARS 2003	2002
Property Taxes		\$ 118,440.41	
Yield Taxes		\$ 1,010.57	
TAXES COMMITTED THIS YEAR			

Property Taxes	\$ 1,848,773.34		
Yield Taxes	\$ 12,535.32		
Excavation Tax @ \$.02/cu.yd	\$ 32.76		
OVERPAYMENT	\$ 1,727.30		
COLLECT. INT. - LATE TAXES	\$ 761.03	\$ 5,412.64	
TOTAL DEBITS	<u>\$ 1,863,829.75</u>	<u>\$ 124,863.62</u>	

REMITTED TO TREASURER

Property Taxes	\$ 1,712,801.15	\$ 90,726.03	
Yield Taxes	\$ 10,655.37		
Interest & Penalties	\$ 761.03	\$ 5,412.64	
Excavation Tax @ \$.02/cu.yd.	\$ 32.76		
Overpayments-Refunds	\$ 1,727.30		
Conversion To Lien (principal only)		\$ 27,227.78	
Discounts Allowed	\$ 26,838.66	\$ 97.58	

Current Levy Deeded

ABATEMENTS MADE

Property Taxes	\$ 368.84	\$ 1,399.59	
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UNCOLLECTED TAXES

Property Taxes	\$ 108,764.69		
Yield Taxes	\$ 1,879.95		
TOTAL CREDITS	<u>\$ 1,863,829.75</u>	<u>\$ 124,863.62</u>	

	Debits	LAST YEAR'S LEVY 2003	PRIOR LEVY YEARS 2002	2001+
UNREDEEMED LIENS -BEG OF YR			\$ 32,624.30	\$ 23,060.02
LIENS EXECUTED DURING YEAR	\$	29,695.09		
INTEREST AND COSTS	\$	574.45	\$ 2,864.50	\$ 7,997.95
TOTAL DEBITS	<u>\$</u>	<u>30,269.54</u>	<u>\$ 35,488.80</u>	<u>\$ 31,057.97</u>

Credits

	LAST YEAR'S LEVY 2003	PRIOR LEVY YEARS 2002	2001+
REMITTED TO TREASURER			
REDEMPTIONS	\$ 11,702.67	\$ 15,462.82	\$ 22,896.45
INTEREST & COSTS	\$ 574.45	\$ 2,864.50	\$ 7,997.95
ABATEMENTS OF UNREDEEMED TAX		\$ 382.27	
LIENS DEEDED TO TOWN	\$ -	\$ -	\$ -
UNREDEEMED LIEN BALANCE	\$ 17,992.42	\$ 16,779.21	\$ 163.57
TOTAL CREDITS	<u>\$ 30,269.54</u>	<u>\$ 35,488.80</u>	<u>\$ 31,057.97</u>

Photocopy Fees \$132.00

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES FOR 2004

ACCOUNT NUMBER	DEPARTMENT	APPROPRIATION		(UNEXPENDED BALANCE/ OVERDRAFT)
		2004	EXPENDITURES	
4130	Executive	51,600	51,848	248
4140	Election, Registration & Vital Statistics	17,509	17,839	330
4150	Financial/ Administration	58,620	62,934	4,314
4153	Legal Expense	5,000	6,217	1,217
4191	Planning, Zoning, Historic	6,469	3,419	(3,050)
4194	General Government Building	39,950	55,637	15,687
4195	Cemeteries	2,775	1,666	(1,109)
4196	Insurance	18,500	19,075	575
4197	Regional Associations	1,850	978	(872)
4210	Police Department	42,260	38,801	(3,459)
4220	Fire Including Ambulance	49,780	52,677	2,897
4240	Building Compliance	1,692	923	(769)
4290	Emergency Management	7,500	7,743	243
4311	Highways, Streets	98,000	86,570	(11,430)
4324	Solid Waste	130,900	130,665	(235)
4411	Health	1,000	1,094	94
4414	Animal Control	750	550	(200)
4415	Health Agencies and Hospitals	4,550	4,697	147
4442	Welfare-Direct Assistance	7,615	4,802	(2,813)
4520	Parks and Recreation	8,729	5,935	(2,794)
4550	Library	7,350	6,637	(713)
4583	Patriotic Purposes	750	329	(421)
4611	Conservation	300	-	(300)
4711	Principal - Long-term Bonds/ Notes	30,556	30,556	-
4721	Interest - Long-term Bonds & Notes	8,306	3,972	(4,334)
4721	Interest - Tax Anticipation Notes	500	147	(353)
TOTALS		602,811	595,711	(7,100)

BALANCE SHEET

		Assets	
Cash as of 12/31/04			
	Pemigewasset National Commercial Checking	827,353.00	
	Citizens Commercial Checking	<u>1,376.00</u>	
			828,729.00
From Property Taxes			
	Uncollected Yield Taxes	1,880.00	
	Uncollected Property Taxes	108,765.00	
	Unredeemed Taxes	<u>34,772.00</u>	
			145,417.00
Accounts Receivable			
	Trust Funds - Common Trust Cemetery	600.00	
	Town of Groton - Dec. Fire Protection	<u>230.00</u>	
			830.00
Total Assets			<u><u>974,976.00</u></u>
		Liabilities	
Accounts Payable/ Encumbered Expenses		20,691.00	
Accrued December 2004 Fire Department Payroll & Payroll Tax		1,213.00	
December 2004 Payroll & Payroll Tax Payable		4,011.00	
December Employer's Share Payroll Tax & State Unemployment		1,981.00	
Unexpended Special Appropriations			27,896.00
2001 Town Meeting			
	WA#		
	5 Beachwood Road/ Drainage	4,746.00	
2002 Town Meeting			
	WA#		
	6 Crescent/ Loon Island Lane	4,824.00	
	11 Renovations - Old Schoolhouse	5,152.00	
2004 Town Meeting			
	WA#		
	2 Public Safety Building	41,154.00	
	5 PD Cruiser Equipment	9,300.00	
	7 Tax Map Digitizing	2,250.00	
	8 Master Plan - Planning Board	2,352.00	
	11 Right-of-Way Jaques Farm	3,000.00	
	14 Town Record Preservation	1,000.00	
	15 George Road Repair	14,980.00	
	16 Braley Road Paving	<u>20,000.00</u>	
			108,758.00
Total Unexpended Appropriations			136,654.00
Local School Tax Payable			206,229.00
State Property Tax Payable			<u>383,261.00</u>
Total Liabilities			726,144.00
Fund Balance			<u>248,832.00</u>
Total Liabilities and Fund Balance			<u><u>974,976.00</u></u>
Fund Balance Comparison			
	December 31, 2003	200,508.00	
	December 31, 2004	248,832.00	
	Change	48,324.00	

SCHEDULE OF TOWN PROPERTY

Description	Tax Map Number	Value
Memorial Hall (includes Library, Land	17.026	\$ 41,300
Building		86,400
Furniture & Equipment		15,000
Library, Building		78,900
Furniture & Equipment		50,000
Police Department, Equipment		45,000
Fire Department, Land	17.029	107,300
Building		140,200
Equipment		230,000
Highway Department, Land	8.015	113,100
Buildings		162,500
Furniture & Equipment		122,000
Town Common	17.021	113,300
Building (Gazebo)		2,400
Iaccaci Beach Property, Land	17A.011	505,000
Building		37,100
Memorial Beach	17A.012	816,400
Building		3,800
Charles L. Bean Sanctuary	17.002	567,500
Rogers Property, Land	17.056	66,200
Building		700,000
Selectmen's Office, Land	17.020	49,500
Building		169,200
Equipment		16,000
Myers Property	19A.LVP.151	8,300
Hebron Village Cemetery	17.024	700
Pratt Cemetery	23.004	600
TOTAL		\$ 4,206,400

BOND PAYMENTS SCHEDULE

	Principal	Interest
Public Safety Building – 2005	\$ 155,333	\$ 18,282
Iaccaci Beach Property Purchase - 2005	<u>\$ 26,578</u>	<u>\$ 39,051</u>
Total Due	<u>\$ 181,911</u>	<u>\$ 57,333</u>

REPORT OF TOWN CLERK - 2004

Motor Vehicle Registrations	199,187.09
Motor Vehicle Titles	344.00
Dog Licenses & Fines	630.00
Filing Fees	7.00
Vital Statistics/ Marriage Licenses	186.00
UCC Filings	225.00
Wetland Permits	25.00
Copies/ Voter Checklist	15.50
Boat Registrations	22.75
Beach Permits	1,650
Recording Fee	5.00
Pole Licenses Fees	10.00
Returned Check Fee	25.00
Petty Cash Remitted	<u>27.00</u>
Total Funds Remitted to Treasurer ..	122,359.34

**TREASURER'S REPORT AND
DETAILED STATEMENT OF RECEIPTS**

3110 PROPERTY TAXES		
3110.1 Property Tax - Current	1,714,300.72	
3110.2 Property Tax - Previous	167,232.91	
Total 3110 PROPERTY TAXES		1,881,533.63
3185 YIELD TAXES		
3185.1 Yield Taxes - Current	10,655.37	
3185.2 Yield Taxes - Previous	1,010.57	
Total 3185 YIELD TAXES		11,665.94
3186 PAYMENTS IN LIEU OF TAXES		
3186.1 Audubon Society	1,600.00	
Total 3186 PAYMENTS IN LIEU OF TAXES		1,600.00
3187 EXCAVATION TAX		
3187.1 Excavation Tax - Currnt	32.76	
Total 3187 EXCAVATION TAX		32.76
3190 PENALTIES AND INTEREST		
3190.10 Interest Property Tax	16,145.07	
3190.11 Costs Property Tax	1,465.50	
3190.13 Returned Check Charges	25.00	
Total 3190 PENALTIES AND INTEREST		17,635.57
3210 BUSINESS LICENSES/PERMITS		
3210.4 UCC Filings	120.00	
Total 3210 BUSINESS LICENSES/PERMITS		120.00
3220 MOTOR VEHICLE PERMIT FEES		
3220.3 Motor Vehicle Reg Fees	119,187.09	
3220.4 Motor Vehicle Titles	344.00	
Total 3220 MOTOR VEHICLE PERMIT FEES		119,531.09
3230 BUILDING PERMITS		
3230.1 Building Permits	1,635.00	
Total 3230 BUILDING PERMITS		1,635.00
3290 OTHER LICENSES & PERMITS		
3290.1 Dog Licenses	539.00	
3290.10 Pistol Permit Fees	50.00	
3290.11 Beach Permits	2,750.00	
3290.12 Driveway Permits	270.00	
3290.13 Pole Permits	10.00	
3290.14 Planning Board Fees	3,873.00	
3290.15 ZBA Fees	561.00	
3290.16 Historic District Fees	275.00	
3290.2 Dog License Fines	91.00	
3290.3 Marriage Licenses	90.00	
3290.4 Wetlands Permits	25.00	
3290.5 Vital Statistics	96.00	
3290.8 Filing Fees	112.00	
3290.9 Boat Registration Fees	22.75	
Total 3290 OTHER LICENSES & PERMITS		8,764.75
3351 SHARED REV BLOCK GRANT		9,525.00

3352 ROOMS/MEALS		17,282.36
3353 HIGHWAY BLOCK GRANT		18,759.48
3359 GRANTS (Gov/Pvt)		
3359.1 Gazebo Programs Grant	682.00	
3359.8 Fire Equipment	2,000.00	
Total 3359 GRANTS (Gov/Pvt)		2,682.00
3401 INCOME FROM DEPARTMENTS		
3401.1 Snowplowing Fees	25,059.50	
3401.2 Ambulance Fees	28,894.73	
3401.3 Fire Protection	14,897.18	
3401.4 Police Dept Services	982.61	
Total 3401 INCOME FROM DEPARTMENTS		69,834.02
3501 SALE - MUNICIPAL PROPERTY		
3501.1 Sale Municipal Property	1,000.00	
Total 3501 SALE - MUNICIPAL PROPERTY		1,000.00
3502 INTEREST ON INVESTMENTS		
3502.1 Interest-Pemi Checking	4,587.63	
3502.2 Commercial - Citizens	27.85	
Total 3502 INTEREST ON INVESTMENTS		4,615.48
3509 OTHER MISC REVENUE		
3509.1 Direct Assist Reimburse	3,923.01	
3509.2 Photocopy Charges	677.16	
3509.3 Miscellaneous	3,942.90	
3509.4 Current Use Appl Fees	16.00	
3509.5 Planning/Zoning Books	174.00	
3509.6 Gazebo Program Donation	2,788.78	
3914.3 Planning Board	826.00	
Total 3509 OTHER MISC REVENUE		12,347.85
3910 LOAN PROCEEDS		650,000.00
3915 TRANSFER CAP RESV FUNDS		
3915.13 Public Safety	60,169.00	
3915.14 Hobart Hill	955.53	
3915.2 Highway	60,000.00	
Total 3915 TRANSFER CAP RESV FUNDS		121,124.53
3935 TAX ANTICIPATION NOTE		100,000.00
TOTAL RECEIPTS		3,049,689.46

Cash Balance - January 1, 2004

Citizens Commercial Checking	7209.39	
Pemigewasset National Commercial Checking	<u>771945.53</u>	

779,154.92

TOTAL FUNDS AVAILABLE

3,828,844.38

Less Selectmen's Orders Paid

(3,000,204.37)

Plus Excavation Bond

60.00

Plus Town Clerk Petty Cash

29.00

CASH BALANCE - DECEMBER 31 2004

828,729.01

CASH BALANCE - DECEMBER 31 2004

Pemigewasset National Commercial Checking	827,352.91	
Citizens Commercial Checking	<u>1,376.10</u>	

1,376.10

CASH BALANCE - DECEMBER 31 2004

828,729.01

DETAILED STATEMENT OF PAYMENTS

4130 EXECUTIVE		
4130.1-130	Selectmen Salary	9,500.00
4130.1-220	Payroll Related Tax	4,033.55
4130.1-240	Meetings/Workshops	0.00
4130.2-115	Secretarial Wages	34,834.26
4130.2-240	Meetings/Workshops	20.00
4130.3-130	Moderator Salary	599.50
4130.4-115	Bookkeeper Wages	2,860.59
Total 4130 EXECUTIVE		51,847.90
4140 ELECT/REGISTRATION/VITALS		
4140.1 TOWN CLERK		
4140.1-125	Town Clerk Fees	0.00
4140.1-130	Town Clerk Salary	10,000.00
4140.1-135	Assist Town Clerk	615.00
4140.1-220	Payroll Related Tax	969.02
4140.1-240	Meetings/Workshops	25.00
4140.1-295	Mileage	108.75
4140.1-341	Telephone	710.98
4140.1-560	Dues/Associations	20.00
4140.1-620	Office Supplies	1,020.35
4140.1-625	Postage	75.41
4140.1-630	Equip Repairs/Maint	220.00
4140.1-670	Books/Periodicals	121.00
4140.1-830	Fees-State of NH	365.00
Total 4140.1 TOWN CLERK		14,250.51
4140.2 SUPERVISORS CHECKLIST		
4140.2-130	Supervisors Wages	1,768.50
4140.2-295	Mileage	0.00
4140.2-342	Computer Services	0.00
4140.2-565	Newspaper Notices	210.75
4140.2-620	Office Supplies	11.27
4140.2-625	Postage	41.34
4140.2	SUPERVISORS CHECKLIST - Other	0.00
Total 4140.2 SUPERVISORS CHECKLIST		2,031.86
4140.3 ELECTION ADMINISTRATION		
4140.3-135	Ballot Clerks	1,557.00
Total 4140.3 ELECTION ADMINISTRATION		1,557.00
Total 4140 ELECT/REGISTRATION/VITALS		17,839.37
4150 FINANCIAL ADMINISTRATION		
4150.1 SELECTMEN		
4150.1-210	Health Insurance	5,240.75
4150.1-240	Meetings/Workshops	185.00
4150.1-295	Mileage Reimburseme	302.58
4150.1-340	Bank Serv/Charges	67.83
4150.1-341	Telephone/Internet	1,993.78
4150.1-390	Softwre Sup/License	2,916.50
4150.1-394	Subcontractors	2,337.80
4150.1-560	Dues/Associations	84.95
4150.1-565	Newspaper Notices	796.19
4150.1-610	General Supplies	1,661.73
4150.1-620	Office Supplies	2,584.99
4150.1-625	Postage	707.88
4150.1-630	Equip Repairs/Maint	377.20
4150.1-670	Books/Periodicals	158.00
4150.1-740	Machinery/Equipment	3,107.23
4150.1-750	Furniture/Fixtures	3,421.22
4150.1-810	Meals	944.60

4150.1-820 Dd Srch/Rec/Copies	293.48	
Total 4150.1 SELECTMEN	27,181.71	
4150.2 AUDITORS		
4150.2-130 Internal Auditors	0.00	
4150.2-301 External Auditing	4,300.00	
Total 4150.2 AUDITORS	4,300.00	
4150.3 ASSESSING		
4150.3-312 Assessing Services	7,147.10	
Total 4150.3 ASSESSING	7,147.10	
4150.4 TAX COLLECTOR		
4150.4-130 Tax Collector Sal	15,000.00	
4150.4-135 Assist Tax Collect	573.50	
4150.4-220 Payroll Related Tax	1,341.23	
4150.4-240 Meetings/Workshops	393.36	
4150.4-295 Mileage Reimburse	176.63	
4150.4-341 Telephone/Internet	1,149.60	
4150.4-560 Dues/Associations	0.00	
4150.4-612 Grftn Cnty Reg Deed	79.79	
4150.4-620 Office Supplies	996.59	
4150.4-625 Postage	1,056.08	
4150.4-630 Repairs/Maintenance	160.00	
4150.4-670 Books/Periodicals	0.00	
4150.4-810 Meals	24.31	
Total 4150.4 TAX COLLECTOR	20,951.09	
4150.5 TREASURER		
4150.5-130 Treasurer Salary	2,500.00	
4150.5-220 Payroll Related Tax	233.75	
4150.5-240 Meetings/Workshops	150.00	
4150.5-295 Mileage Reimburse	445.75	
4150.5-295 Mileage Reimburseme	0.00	
4150.5-560 Dues/Associations	25.00	
4150.5-620 Office Supplies	0.00	
4150.5-625 Postage	0.00	
Total 4150.5 TREASURER	3,354.50	
Total 4150 FINANCIAL ADMINISTRATION		62,934.40
4152 REVALUATION OF PROPERTY		
4152.2-312 External Reval	0.00	
Total 4152 REVALUATION OF PROPERTY		0.00
4153 LEGAL EXPENSES		
4153.1-320 General Legal Exp	6,217.65	
Total 4153 LEGAL EXPENSES		6,217.65
4191 PLANNING AND ZONING		
4191.1 PLANNING		
4191.1-115 Secretary Salary	997.00	
4191.1-220 Payroll Related Tax	123.44	
4191.1-320 Legal Exp	325.00	
4191.1-550 Printing Services	200.00	
4191.1-560 Dues/Associations	195.00	
4191.1-565 Newspaper Notices	538.87	
4191.1-620 Offices Supplies	63.48	
4191.1-625 Postage	380.13	
4191.1-670 Books/Periodicals	350.00	
Total 4191.1 PLANNING	3,172.92	
4191.2 ZONING		
4191.2-115 Secretary Payroll	0.00	
4191.2-220 Payroll Related Tax	0.00	
4191.2-320 Legal Expense	0.00	
4191.2-550 Printing Services	0.00	
4191.2-560 Dues/Associations	0.00	
4191.2-565 Newspaper Notices	69.75	
4191.2-620 Office Supplies	0.00	
4191.2-625 Postage	0.00	
4191.2-670 Books/Periodicals	0.00	
Total 4191.2 ZONING	69.75	

4191.3 HISTORIC DISTRICT COMM		
4191.3-115 Secretary Salary	150.00	
4191.3-220 Payroll Related Tax	0.00	
4191.3-320 Legal Expense	0.00	
4191.3-550 Printing Services	0.00	
4191.3-560 Dues/Associations	0.00	
4191.3-565 Newspaper Notices	12.50	
4191.3-620 Office Supplies	0.00	
4191.3-625 Postage	13.35	
4191.3-670 Books/Periodicals	0.00	
4191.3 HISTORIC DISTRICT COMM - Other	0.00	
Total 4191.3 HISTORIC DISTRICT COMM	175.85	
Total 4191 PLANNING AND ZONING		3,418.52
4194 GEN GOVERNMENT BUILDINGS		
4194.1-450 Snow Removal	0.00	
4194.1-115 Custodial Services	2,955.50	
4194.1-220 Payroll Related Tax	265.02	
4194.1-322 Community Hall Rent	1,200.00	
4194.1-390 Generator	0.00	
4194.1-394 Subcontractors	16,061.25	
4194.1-410 Electricity	4,580.36	
4194.1-411 Heating	10,396.77	
4194.1-420 Security	360.00	
4194.1-430 Repairs/Maintenance	15,383.16	
4194.1-485 Solid Waste Removal	620.74	
4194.1-610 Supplies	3,814.28	
4194.2 BUILDING RENOVATIONS		
4194.2-1 Storage Shed Beach	0.00	
4194.2-2 School House	0.00	
4194.2-3 Town shed	0.00	
Total 4194.2 BUILDING RENOVATIONS	0.00	
Total 4194 GEN GOVERNMENT BUILDINGS		55,637.08
4195 CEMETERIES		
4195.1-391 Equipment rental	0.00	
4195.1-394 Subcontractors	1,666.37	
4195.1-610 Supplies	0.00	
4195.1-635 Gasoline	0.00	
Total 4195 CEMETERIES		1,666.37
4196 INSURANCES (ALL OTHER)		
4196.1-260 Worker Compensation	2,390.00	
4196.1-480 Property insurance	16,684.65	
Total 4196 INSURANCES (ALL OTHER)		19,074.65
4197 REGIONAL ASSOCIATIONS		
4197.1-560 Newfound COC	125.00	
4197.4-560 LRPC Annual dues	853.00	
Total 4197 REGIONAL ASSOCIATIONS		978.00
4210 POLICE		
4210.1-110 Police Chief Wages	9,375.00	
4210.1-115 Police Officer Wage	6,799.00	
4210.1-220 Payroll Related Tax	1,438.10	
4210.1-295 Mileage Reimburse	80.75	
4210.1-341 Telephone	1,477.23	
4210.1-560 Dues/Associations	100.00	
4210.1-610 General Supplies	243.60	
4210.1-620 Office Supplies	1,787.76	
4210.1-622 Ammunition	1,355.65	
4210.1-625 Postage	36.00	
4210.1-630 Equip Repairs/Maint	105.00	
4210.1-635 Fuel	691.86	
4210.1-660 Cruise Repairs/Main	960.60	
4210.1-670 Books/Periodicals	140.00	
4210.1-695 Clothing/Uniforms	1,418.91	

4210.1-740 Equipment	3,884.00	
4210.1-810 Meals	32.11	
4210.2-320 Area Prosecutor	3,473.13	
4210.2-560 NH Spec Ops Unit	2,500.00	
4210.4-240 Meetings/Workshops	0.00	
4210.5-395 Dispatching Service	2,902.28	
Total 4210 POLICE		38,800.98
4220 FIRE		
4220.1-341 Telephone	670.67	
4220.1-350 Medical Services	0.00	
4220.1-610 General Supplies	64.53	
4220.1-620 Office Supplies	0.00	
4220.1-625 Postage	18.46	
4220.1-635 Fuel	1,397.80	
4220.1-695 Clothing/Uniforms	1,479.57	
4220.1-740 Machinery/Equipment	9,637.27	
4220.2-115 Firefighter/EMS Wage	12,310.86	
4220.2-220 Payroll Related Tax	1,111.90	
4220.2-810 Meals	185.95	
4220.4-240 Seminars/Training	4,580.00	
4220.5-395 Dispatching	11,353.27	
4220.5-560 Dues/Membership	0.00	
4220.5-630 Commun/Maintenance	2,069.75	
4220.6-630 Equip Repairs/Maint	5,576.02	
4220.7-350 Immunizations	571.28	
4220.7-610 Medical Supplies	1,650.02	
Total 4220 FIRE		52,677.35
4240 BUILDING COMPLIANCE		
4240.2-115 Compliance Officer	850.00	
4240.2-220 Payroll Related Tax	72.92	
Total 4240 BUILDING COMPLIANCE		922.92
4290 EMERGENCY MANAGEMENT		
4290.1-115 Civil Defense Wage	0.00	
4290.2-115 Flood Control Wage	0.00	
4290.4-115 Forest Fire Exp	3,170.83	
4290.5-610 Hmlnd Sec. Grnt I	0.00	
4290.6-610 Emergency Mgt Grant	2,434.32	
4290.7-610 Fire Protection Grnt	2,137.39	
Total 4290 EMERGENCY MANAGEMENT		7,742.54
4311 HIGHWAY AND STREETS		
4311.1-115 Highway Wage	11,671.83	
4311.1-220 Payroll Related Tax	1,081.95	
4311.1-240 Seminars/Training	15.00	
4311.1-341 Telephone	341.33	
4311.1-413 Restroom Facilities	0.00	
4311.1-610 Supplies	1,221.83	
4311.1-615 Culverts	2,326.08	
4311.1-620 Office Supplies	0.00	
4311.1-625 Postage	0.60	
4311.1-630 Equip Repairs/Maint	7,290.18	
4311.1-635 Fuel	530.54	
4311.1-637 Sand/Gravel	10,700.80	
4311.1-670 Books/Periodicals	22.00	
4311.1-740 Equipment	6,724.72	
4311.5-391 Equipment Rental	13,161.50	
4311.5-394 Subcontractors	1,976.00	
4311.5-450 Snow Removal	11,025.50	
4311.5-610 Supplies	97.63	
4311.5-636 Salt/Winter Sand	4,856.23	
4312.1-730 Paving & Reconstruct	4,200.00	
4312.2-810 Roads Maintenance	9,326.00	
Total 4311 HIGHWAY AND STREETS		86,569.72

4324 SOLID WASTE DISPOSAL		
4324.4 HB Refuse	130,000.00	
4324.5 Hazardous Waste	565.00	
4324.9 Sewage Fees	100.00	
Total 4324 SOLID WASTE DISPOSAL		130,665.00
4411 HEALTH		
4411.1-115 Health Officer	1,000.00	
4411.1-220 Payroll Related Tax	93.52	
Total 4411 HEALTH		1,093.52
4414 ANIMAL CONTROL		
4414.1 Humane Society	550.00	
Total 4414 ANIMAL CONTROL		550.00
4415 HEALTH AGENCIES		
4415.1 Hospitals	900.00	
4415.2 Pemi- B Health Agency	2,282.85	
4415.3 Grafton Cty Senior Citiz	400.00	
4415.4 Plymth Regional Clinic	250.00	
4415.5 Voices Against Violence	364.00	
4415.6 Tri-County Community	500.00	
4415.7 NANA	0.00	
Total 4415 HEALTH AGENCIES		4,696.85
4442 WELFARE		
4442.1-115 Welfare Officer	1,209.85	
4442.1-220 Payroll Related Tax	93.52	
4442.1 Direct Assistance	3,499.12	
Total 4442 WELFARE		4,802.49
4520 PARKS AND RECREATION		
4520.1 Community Center	2,628.00	
4520.5 TOWN BEACH		
4520.5-430 Repairs/Maintenance	239.54	
4520.5-440 Restroom Facilities	736.00	
4520.5-485 Solid Waste Removal	399.75	
4520.5-550 Beach Permits	90.00	
4520.5-690 Signs	0.00	
Total 4520.5 TOWN BEACH	1,465.29	
4520.6 TOWN COMMONS		
4520.6-391 Equipment Rental	0.00	
4520.6-394 Subcontractors	857.88	
4520.6-430 Repairs/Maint	475.75	
4520.6-440 Restroom Facilities	368.00	
4520.6-610 Supplies	0.00	
4520.6-635 Gasoline	0.00	
Total 4520.6 TOWN COMMONS	1,701.63	
4520.7 ROGERS PROPERTY		
4520.7-394 Subcontractors	140.00	
Total 4520.7 ROGERS PROPERTY	140.00	
Total 4520 PARKS AND RECREATION		5,934.92
4550 LIBRARY		
4550.1-115 Librarian Wages	3,865.00	
4550.1-220 Payroll Related Tax	365.26	
4550.1-341 Telephone	506.88	
4550.1-610 General Supplies	0.00	
4550.1-630 Equip Repairs/Maint	0.00	
4550.1-910 Annual Appropriatn	1,900.25	
Total 4550 LIBRARY		6,637.39
4583 PATRIOTIC PURPOSES		329.18
4611 CONSERVATION		
4611.1-560 Dues/Subscriptions	0.00	
4611.1-670 Books/Periodicals	0.00	
Total 4611 CONSERVATION		0.00

4711 DEBT SERVICE (PRINCIPAL)		
4711.1-980 TAN Repayments	100,000.00	
4711.2-980 Rogers Property	0.00	
4711.3-980 Town Shed	30,555.59	
4711 DEBT SERVICE (PRINCIPAL) - Other	0.00	
Total 4711 DEBT SERVICE (PRINCIPAL)		130,555.59
4721 DEBT SERVICE (INTEREST)		
4721.1-981 TAN Interest	146.98	
4721.2-981 Rogers Property	0.00	
4721.3-981 Town Shed	305.55	
4721.4-981 Interest Only Loan	3,666.89	
4721 DEBT SERVICE (INTEREST) - Other	0.00	
Total 4721 DEBT SERVICE (INTEREST)		4,119.42
4902 CAPITAL OUTLAY-EQUIPMENT		
4902.1-760 Highway Vehicle	60,000.00	
Total 4902 CAPITAL OUTLAY-EQUIPMENT		60,000.00
4915 CAPITAL RESERVE FUNDS		
4915.1 Ambulance	18,000.00	
4915.11 Emergency Contingency	5,000.00	
4915.2 Bridges	15,000.00	
4915.3 Communications	2,000.00	
4915.4 Fire	12,000.00	
4915.5 Highway	12,000.00	
4915.6 Town Hall	15,000.00	
4915.7 Police	6,000.00	
4915.9 Highway Shed	1,000.00	
Total 4915 CAPITAL RESERVE FUNDS		86,000.00
4920 TAXES PURCHASED BY TOWN		29,695.09
4925 ABATEMENTS/REFUNDS		10,037.33
4931 TAXES GRAFTON COUNTY		276,542.00
4932 B/H VILLAGE DISTRICT		116,829.59
4933 NEWFOUND AREA SCHOOL		404,147.00
4939 NH EDUCATION TAX		470,322.00
4940 WARRANT ARTICLES		
4940.18 Design Work 2001	3,328.00	
4940.22 Beachwood RD Repairs	0.00	
4940.23 Town Reassessment	1,566.40	
4940.26 Computer Software	1,835.00	
4940.30 Gazebo Program 2002	0.00	
4940.32 Cresent/Loon 2002	0.00	
4940.34 Fire Truck 2002	3,896.90	
4940.36 Schoolhouse 2002	0.00	
4940.37 Gazebo Program 2003	4,836.96	
4940.38 Brookside Paving 2003	0.00	
4940.39 Cooper RD Paving 2003	0.00	
4940.40 Tax Mapping 2003	5,000.00	
4940.43 Hazard Radios 2003	6,639.05	
4940.44 Public Safety Bldg 2004	777,014.91	
4940.45 TC Computer Equip 2004	4,070.35	
4940.46 PD Cruiser Eqpmnt 2004	0.00	
4940.47 Tax Map Digitizing 2004	9,475.00	
4940.48 Master Plan - PBrd	148.02	
4940.49 Reassessment 2004-05	43,275.00	
4940.50 Right-of-Way Jaques Fam	0.00	
4940.51 Gazebo Programming 2004	3,918.49	
4940.52 Town Beach 2004	1,774.52	
4940.53 Town Rcrd Presrvtn 04	0.00	
4940.54 George Road Repair 2004	20.00	
4940.55 Braley Road Paving 2004	0.00	
4940.56 NANA	1,000.00	
Total 4940 WARRANT ARTICLES		867,798.60
TOTAL EXPENSES *		<u>3,017,083.42</u>

* Includes Accrued December 2004 Payroll & Payroll Taxes; Encumbered Expenses

REPORT OF THE TRUST FUNDS OF THE TOWN OF HEBRON - MS9

TRUST FUNDS					PRINCIPAL			
Line	Date of		Purpose	How	Pct.	Balance	New	With-
	Creation	Name of Fund						
					MBIA Acct			
COMMON TRUST 3 & 4 - CEMETERY					NHPDIP			
1	1977	Adams, Rodney	Perpetual	9 & 18	1.79	300.00	-	-
2	1981	Adams, Stella	General	9 & 18	5.36	900.00	-	-
3	1943	Barnard, Lue	Perpetual	9 & 18	0.60	100.00	-	-
4	1923	Coburn, Fred	"	9 & 18	1.49	250.00	-	-
5	1997	Cowern,Allen,DeVori	General	9 & 18	11.92	2,000.00	-	-
6	1981	Creamer, Charles	Perpetual	9 & 18	0.60	100.00	-	-
7	1938	Flint, Arther	"	9 & 18	0.15	25.00	-	-
8	1904	George, Ellen	"	9 & 18	0.60	100.00	-	-
9	1949	Gurney, Elizabeth	"	9 & 18	0.80	100.00	-	-
10	1910	Hammond, Susan	"	9 & 18	0.15	25.00	-	-
11	1936	Hazleton, Hattie	"	9 & 18	0.60	100.00	-	-
12	1896	Hemphill, Ester	"	9 & 18	0.30	50.00	-	-
13	1957	Jessemann, Viola	"	9 & 18	0.60	100.00	-	-
14	1972	Jewell, Frank	"	9 & 18	0.89	150.00	-	-
15	1942	Jewell, Celia & Mary	"	9 & 18	0.30	50.00	-	-
16	1896	Kemp, D.N.	"	9 & 18	2.29	385.00	-	-
17	1969	Lane, Agnes	"	9 & 18	0.80	100.00	-	-
18	1927	McClure, Justln	"	9 & 18	1.19	200.00	-	-
19	1960	Morgan, Harry	"	9 & 18	2.98	500.00	-	-
20	1914	Morse, William	"	9 & 18	0.30	50.00	-	-
21	1965	Noyes, David & Isaac	"	9 & 18	5.96	1,000.00	-	-
22	1896	Powers, Deborah	General	9 & 18	5.96	1,000.00	-	-
23	1965	Rogers and Nutting	Perpetual	9 & 18	5.96	1,000.00	-	-
24	1965	Rogers, Mary	General	9 & 18	17.85	3,000.00	-	-
25	1965	Ross, William & Mar	Perpetual	9 & 18	1.19	200.00	-	-
26	1989	Russell, Mary & Ruth	"	9 & 18	17.85	3,000.00	-	-
27	1989	Russell, Mary & Ruth	General	9 & 18	5.96	1,000.00	-	-
28	1990	Sanborn, N.W. & Gw	Perpetual	9 & 18	2.98	500.00	-	-
29	1918	Stanyon, Annie	"	9 & 18	1.19	200.00	-	-
30	1935	Walker, Laura	"	9 & 18	1.19	200.00	-	-
31	1916	Woodbury, Sabina	General	9 & 18	0.60	100.00	-	-
32	TOTAL COMMON TRUST 3 & 4 - Cemetery				100.00	16,785.00	0.00	0.00
COMMON TRUST 1 - LIBRARY					NHPDIP			
33	1985	Bancroft, Charles	Books	10	45.45	2,000.00	-	-
34	1940	Emerson, Thomas	"	10	4.55	200.00	-	-
35	1904	George, Ellen	"	10	4.55	200.00	-	-
36	1965	Rogers, Mary	"	10	45.45	2,000.00	-	-
37	TOTAL COMMON TRUST 1 - Library				100.00	4,400.00	0.00	0.00
COMMON TRUST 2 - CHURCH					NHPDIP			
38	1896	Baptist Society	Church	11	4.08	176.00	-	-
39	1896	Perkin, Sally	"	11	79.69	3,438.00	-	-
40	1896	Powers, C.W.	"	11	16.23	700.00	-	-
41	TOTAL COMMON TRUST 2 - Church				100.00	4,314.00	0.00	0.00
42	1896	Baptist Parsonage	School	17	100.00	458.71	-	-
43	1909	Franklin Fogg	Town common	12	100.00	500.00	-	-
44	TOTAL ALL TRUST FUNDS					26,457.71	0.00	0.00

For Year Ending December 31, 2004

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Balance End of year	INCOME				Balance End of year	GRAND TTL Year-end Principal & Income	Line
	Balance Beginning of year	Income Pct.	Income during year	Expended During Year			
300.00	520.04	2.05	8.10	0.00	528.14	828.14	1
900.00	1,225.74	5.32	21.02	0.00	1,246.76	2,146.76	2
100.00	264.76	0.91	3.60	0.00	268.36	368.36	3
250.00	784.67	2.59	10.23	0.00	794.90	1,044.90	4
2,000.00	334.00	5.84	23.08	0.00	357.08	2,357.08	5
100.00	99.46	0.50	1.98	0.00	101.44	201.44	6
25.00	61.73	0.22	0.87	0.00	62.60	87.60	7
100.00	250.15	0.88	3.48	0.00	253.63	353.63	8
100.00	99.46	0.50	1.98	0.00	101.44	201.44	9
25.00	54.14	0.20	0.79	0.00	54.93	79.93	10
100.00	257.21	0.89	3.52	0.00	260.73	360.73	11
50.00	93.09	0.36	1.42	0.00	94.51	144.51	12
100.00	306.48	1.02	4.03	0.00	310.51	410.51	13
150.00	316.67	1.17	4.62	0.00	321.29	471.29	14
50.00	164.66	0.54	2.13	0.00	166.79	216.79	15
385.00	747.29	2.83	11.18	0.00	758.47	1,143.47	16
100.00	234.97	0.84	3.32	0.00	238.29	338.29	17
200.00	642.82	2.11	8.34	0.00	651.16	851.16	18
500.00	504.38	2.51	9.92	0.00	514.30	1,014.30	19
50.00	130.47	0.45	1.78	0.00	132.25	182.25	20
1,000.00	3612.48	11.54	45.60	0.00	3,658.08	4,658.08	21
1,000.00	1396.75	6.00	23.71	0.00	1,420.46	2,420.46	22
1,000.00	3789.71	11.99	47.38	0.00	3,837.09	4,837.09	23
3,000.00	4193.55	18.00	71.13	0.00	4,264.68	7,264.68	24
200.00	334.43	1.34	5.30	0.00	339.73	539.73	25
3,000.00	1283.33	10.72	42.36	0.00	1,325.69	4,325.69	26
1,000.00	427.85	3.57	14.11	0.00	441.96	1,441.96	27
500.00	230.1	1.83	7.23	0.00	237.33	737.33	28
200.00	108.4	0.77	3.04	0.00	111.44	311.44	29
200.00	507.33	1.77	6.99	0.00	514.32	714.32	30
100.00	196.99	0.74	2.92	0.00	199.91	299.91	31
16,785.00	23,173.11	100.00	395.15	0.00	23,568.26	40,353.26	32
2,000.00	491.36	45.45	24.53	0.00	515.89	2,515.89	33
200.00	49.19	4.55	2.45	0.00	51.64	251.64	34
200.00	49.19	4.55	2.45	0.00	51.64	251.64	35
2,000.00	491.36	45.45	24.52	0.00	515.88	2,515.88	36
4,400.00	1,081.10	100.00	53.95	0.00	1,135.05	5,535.05	37
176.00	4.26	4.08	1.77	0.00	6.03	182.03	38
3,438.00	83.20	79.68	34.62	0.00	117.82	3,555.82	39
700.00	16.96	16.24	7.06	0.00	24.02	724.02	40
4,314.00	104.42	100.00	43.45	0.00	147.87	4,461.87	41
458.71	215.15	100.00	6.35	0.00	221.50	680.21	42
500.00	1,424.53	100.00	18.93	0.00	1,443.46	1,943.46	43
26,457.71	25,998.31	-	517.83	0.00	26,516.14	52,973.85	44

REPORT OF COMMON TRUST FUND INVESTMENTS
OF THE TOWN OF HEBRON - MS10

COMMON TRUST FUNDS					PRINCIPAL	PRINCIPAL	
No. Shares or Units		Description of Investment			Balance Beginning of year	Purchases	Sales
				MBIA Acct NHPDIP			
Line							
1	4	Library	Common Trust 1	10	4,400.00	-	-
2	3	Church	Common Trust 2	11	4,314.00	-	-
3	31	Cemetery	Common Trust 3	18	12,927.50	-	-
4		Cemetery	Common Trust 4	9	3,856.75	-	-
5	TOTAL ALL COMMON TRUST FUNDS				25,498.25	0.00	0.00

REPORT OF THE TRUST FUNDS OF THE TOWN OF HEBRON - MS9

Line	Date of Creation	Name of Fund	Purpose of Fund	How Invested	PRINCIPAL	PRINCIPAL	
					Balance Beginning of year	New Funds Created	W-drawals
				MBIA Acct NHPDIP			
CAPITAL RESERVE FUNDS							
6	1990	Police	Cruiser replacement	1	16,398.56	6,000.00	0.00
7	1981	Capital Eqp, Hi-way	Equipment purchase	2	37,785.32	12,000.00	60,000.00
8	1980	Fire	Capital expenditures	3	0.00	12,000.00	0.00
9	1945	Lake Shore Memoria	Lake Lot	4	2,895.21	-	-
10	1995	EMS	Ambulance	5	43,000.00	18,000.00	-
11	1995	Communications	Capital expenditures	6	2,505.05	2,000.00	0.00
12	1995	Wetlands Mapping	Costs	7	0.00	-	-
13	1992	Cockermth/GeoBroo	Bridges	8	56,738.89	15,000.00	-
14	1996	Town Hall	Construction	13	145,000.00	15,000.00	-
15	1996	Hobart Hill Rd	Rebuilding	14	75.89	-	75.89
16	1970	Common Tree	Tree Care	15	888.87	-	-
17	1977	TriCentennial	Celebration	16	525.10	-	-
18	1999	Town Shed	Building	19	3,400.00	1,000.00	0.00
19	2001	Public Safety	Building	20	65,000.00	0.00	60,169.00
19a	2003	Tax Mapping	Digital	21	0.00	0.00	0.00
19b	2003	Contingency	Emergency	22	5,000.00	5,000.00	
20	TOTAL CAPITAL RESERVE FUNDS				374,212.89	86,000.00	120,244.89
21	TOTAL ALL TRUST FUNDS				26,457.71	0.00	0.00
22	GRAND TOTAL - CAPITAL RESERVES & TRUST FUNDS				400,670.60	86,000.00	120,244.89

For Year Ending December 31, 2004

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Balance End of year	INCOME				Balance End of year	GRAND TTL Year-end Principal & Income	Line
	Balance Beginning of year	Income during year	Expended During Year	Balance End of year			
4,400.00	1,081.10	-	53.95	0.00	1,135.05	5,535.05	1
4,314.00	104.42	-	43.45	0.00	147.87	4,461.87	2
12,927.50	24,996.48	****	374.78	0.00	25,371.26	38,298.76	3
3,856.75	(1,822.62)	****	20.37	0.00	(1,802.25)	2,054.50	4
25,498.25	24,359.38	-	492.55	0.00	24,851.93	50,350.18	5

**** NHPDIP 18 & 9 share expenditure.

For Year Ending December 31, 2004

Balance End of year	INCOME				Balance End of year	GRAND TTL Year-end Principal & Income	Line
	Balance Beginning of year	Income during year	Expended During Year	Balance End of year			
			0.00				
22,398.56	6,565.88	-	227.87	-	6,793.75	29,192.31	6
(10,214.68)	10,730.74	-	401.17	-	11,131.91	917.23	7
12,000.00	13,831.19	-	138.38	0.00	13,969.57	25,969.57	8
2,895.21	1,470.89	-	43.06	-	1,513.95	4,409.16	9
61,000.00	3,028.61	-	457.46	-	3,486.07	64,486.07	10
4,505.05	1,983.12	-	44.70	-	2,027.82	6,532.87	11
0.00	90.61	-	0.00	-	90.61	90.61	12
71,738.89	26,239.89	-	822.11	-	27,062.00	98,800.89	13
160,000.00	19,132.51	-	1,624.39	-	20,756.90	180,756.90	14
(0.00)	7,524.03	-	68.05	879.64	6,712.44	6,712.44	15
888.87	416.59	-	12.18	-	428.77	1,317.64	16
525.10	245.99	-	6.98	-	252.97	778.07	17
4,400.00	1,168.46	-	45.40	-	1,213.86	5,613.86	18
4,831.00	588.71	-	183.94	-	772.65	5,603.65	19
0.00	8.77	-	0.00	-	8.77	8.77	19a
10,000.00	0.18	-	50.15	-	50.33	10,050.33	19b
334,968.00	93,017.22	-	4,125.84	879.64	96,213.27	441,240.37	20
26,457.71	25,998.31	-	517.83	0.00	26,516.14	52,973.85	21
361,425.71	119,015.53	-	4,643.67	879.64	122,729.41	494,214.22	22

Questions regarding the Trust Funds may be addressed to the Trustees.
Trustees of Trust Funds: Donna Esty, Joyce Cowern and Roger Lafontaine

HEBRON LIBRARY FINANCIAL REPORT

Beginning Balance January 1, 2004	\$ 1,239.23
INCOME:	
Town of Hebron	\$ 1,900.25
Interest	1.14
Trust Funds	0.00
Gifts	305.00
Book & Bake Sale and other sales	34.85
Miscellaneous Credit	12.45
 TOTAL INCOME FOR 2004	 \$ 2,253.69
EXPENDITURES:	
Books	\$ 1,734.31
Magazines	316.92
Audio/ Video	62.73
Supplies	41.92
Furniture/ Fixtures	0.00
Travel (Large Print)	100.00
Postage	110.00
Dues/ Memberships	36.00
Petty Cash	40.00
Miscellaneous Debt	0.00
 TOTAL EXPENDED IN 2004	 \$ 2,441.88
 TOTAL INCOME	 \$ 3,492.92
 TOTAL EXPENDED	 \$ 2,441.88
 Balance on hand December 31, 2004	 \$ 1,051.04
 Other Assets:	
Petty Cash Carry	\$ 12.80
Stamps (12) @ .37	4.44

HEBRON POLICE REPORT

We have had a very active year in the Police Department this past year. We have gained two officers and have lost one.

Tammy Thorpe has decided to make law enforcement her full time occupation and has been hired by the Franklin Police Department. Tammy is currently in the full time academy in Concord. We wish her the best of luck and a safe career.

William Jolly came on board and is in the process of completing the State of NH Part Time Police Officer training program in Concord. Bill has a great background with the National Guard and his training and duties are very much compatible with the Police Department's. Bill is also a trained EMT and is a carpenter by trade. Bill lives in Groton.

We have also added James Ward to the ranks of the Hebron Police Department. Jim is a State Certified Part Time Police Officer and is currently working part time for the Town of Bristol. Jim is retired from the National Guard and does carpentry as a profession. Jim is also a trained EMT. Lots of Similarity with these two. Jim is a Hebron resident.

All of the current Hebron Police Officers are also sworn Police Officers in the Town of Groton.

We have mutual aid police agreements with the towns of Plymouth, Bridgewater, Alexandria, Bristol, Groton and Rumney.

As I write this report, we are in the process of moving into the new safety building Police Office. What a wonderful new facility this is for all of us in public safety and what an improvement over the last very small space that we had.

Chief Reilly retired last year from the Hebron Chief's position and is active as the training coordinator for both the Groton and Hebron Police Departments. All of us appreciate the time and years of experience that "Skip" gave us over the last twenty years.

Last year we handled a variety of calls from domestic issues to criminal threatening and even a night time hunting investigation call. We investigated 20 motor vehicle accidents and 3 deer collisions. We had over 430 calls from Grafton County Dispatch (our communications center) and over 45 "911" calls with 15 of those calls "abandoned". We had well over 1000 radio transmissions that included responding to everything from "no power, trees down" to mission persons.

We wish to thank all of the citizens of Hebron for all of their support this past year and we look forward to the New Year in front of us.

The Hebron Police Department is:
Norm Willey Bill White Jim Ward Harold "Skip" Reilly Bill Jolly Bill Gabler

Respectfully submitted,

Chief Bill White

HEBRON FIRE DEPARTMENT

Annual Report for 2004

2004 saw the Hebron Fire Department respond to 126 calls. That compares with 161 for 2003 and 148 for 2002. The breakdown of calls shows 89 medical emergencies, 7 requests for mutual aid, 5 fires in structures, 6 alarm activations, 5 wires down, 4 brush fires, 2 smoke investigations, 2 water problems, 1 LP gas emergency, 1 hazardous material spill, 1 junk yard fire, 1 investigation, 1 good intent call, and 1 malicious false alarm.

Of the 126 calls, 31 were in the Town of Groton. The Groton calls broke down into 25 requests for medical aid, 3 structure fires, 1 hazardous material incident, 1 junkyard fire, and 1 brush fire.

The most significant event of 2004 was the decision of the town to construct a new facility to house the Fire and EMS Department, the Police Department and the office of Emergency Management. For the first time the departments will have a place to "do business". Now we can consolidate the records and sensitive equipment that up to this time were kept in private homes because there was no place to secure them in the old station.

During 2004 the fire department was selected to receive a \$60,000+ grant from FEMA to purchase 16 new air packs. Final approval came in October; however, we have yet to see the money.

The department also received a grant from Homeland I and II for \$2,260 to purchase a 50 ton air bag system. This is a system that is used especially for vehicle extrication or any situation where a heavy object must be moved to rescue a victim.

Our department received five new two-way mobile radios for our fire apparatus from a Homeland Security Grant to the State of New Hampshire. These are radios that can function in digital as well as analogue modes and when fully programmed will give us interoperability with fire, police and state agencies throughout New Hampshire.

Now that the town emergency services are moving into a new home, one of my goals for 2005 is to establish a CERT (Community Emergency Response Team). This is an exciting program developed by FEMA (and funded through grants) whereby communities establish a team of citizen volunteers to support the emergency services. This support can take a variety of forms based on the community's needs. With training, I envision a team that can handle the logistical and administrative requirements of significant incidents such as structure fires, wildland fires, mass casualties, floods, storms, or any ongoing emergency operations. I will speak more about this at town meeting and ask for people who would be interested in participating. You can get more information at <http://training.fema.gov/EMIWeb/Cert/>

Finally, I want to thank the community for the support it has given the department. Our success reflects your concern for the safety and well being of our town and its people.

Respectfully submitted,
John M. Fischer, Chief

FIRE DEPARTMENT TRESURER'S REPORT FOR 2004**INCOME**

Opening Balance		13,499.85	
Dive Team Income:			
Donations	2,457.81		
Sale of clothing	35.00		
Total Dive Team Income		<u>2,492.81</u>	
Donations		2,050.00	
Fundraising		527.65	
Interest Earned		13.85	
Memorial Gifts		618.00	
Rabies Clinic		245.00	
Reimbursement:			
Dept Shirts-Jackets	116.00		
Medical Supplies	461.95		
Pager Service	364.39		
Surplus	153.00		
Training	770.00		
Reimbursement - Other	511.84		
Total Reimbursement		<u>2,377.18</u>	
Sale of Equipment		50.00	
Total Income			21,874.34

EXPENSES

Dept. Shirts-Jackets		5,129.95	
Dive Team Expense		2,963.55	
EMT Class Exp		55.00	
Food Supplies		117.85	
Grant Expenditure		79.98	
Medical Supplies		504.39	
New Equipment		1,105.67	
Pager Service		360.57	
Surplus Property		184.00	
Training:			
Fire-Rescue	180.00		
Medical	300.00		
Training - Other	130.00		
Total Training		<u>610.00</u>	
Total Expenses			11,110.96
Balance 12/31/04			<u>10,763.38</u>

Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. A fire permit is required for all outside burning unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 1-800-498-6868 or www.des.state.nh.us for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information contact the Division of Forests & Lands (603) 271-2217, or online at www.nhdf.org.

This last year was fairly wet throughout the spring and summer months, however we finished the season with an active fall fire season. In order to meet an increased demand for services, the Forest Protection Bureau was reorganized into three regions with smaller Forest Ranger Districts and over the last several years we have added two Forest Rangers. The fifteen state fire towers were the first to report on many fires throughout the state and they completed many other projects on the low fire danger days. The state implemented a program called Tower Quest to help citizens learn about fire towers and the need to protect New Hampshire's forest resources. The United States celebrated Smokey Bear's 60th birthday in 2004, and celebrations were held throughout the state. Please help Smokey Bear, your local fire department and the state's Forest Rangers by being fire smart and fire safe!

2004 FIRE STATISTICS

(All fires reported as of November 18, 2004)

<i>CAUSES OF FIRES REPORTED</i>		<i>Total Fires</i>		<i>Total Acres</i>
<i>Arson</i>	<i>15</i>	<i>2004</i>	<i>462</i>	<i>147</i>
<i>Campfire</i>	<i>41</i>	<i>2003</i>	<i>374</i>	<i>100</i>
<i>Children</i>	<i>12</i>	<i>2002</i>	<i>540</i>	<i>187</i>
<i>Smoking</i>	<i>19</i>	<i>2001</i>	<i>942</i>	<i>428</i>
<i>Debris</i>	<i>201</i>			
<i>Railroad</i>	<i>1</i>			
<i>Equipment</i>	<i>5</i>			
<i>Lightning</i>	<i>5</i>			
<i>Misc.*</i>	<i>163</i>			

(*Misc.: power lines, fireworks, electric fences, etc.)

ONLY YOU CAN PREVENT WILDLAND FIRE

PEMI-BAKER HOME HEALTH & HOSPICE

Pemi-Baker Home Health & Hospice provides your community with a multitude of services and programs. Some of the new initiatives during 2004 have been ...

- Continuing participation in the Home Visiting NH program called “Healthy Mom, Happy Baby”, a collaborative effort with Speare Memorial Hospital
- Foot Care Clinic at the Plymouth Senior Center
- “Channel 3: “Your Health Matters” presented 5 programs for local viewing, including
- Channel 3 – “The Doctor is In” are tapes provided by Dartmouth Hitchcock and run every week
- Hospice Volunteer Education Programs and annual training
- Added Quality Management position to staff
- Participation in PSU Senior Health Forum and Cancer Walk
- Blood Pressure Clinics and information sessions to the Business Professional Women’s Club in Plymouth and the Hebron Women’s Club, the Warren Senior lunch, the town of Groton at the Library, and the NH Cooperative Annual Meeting...
- Provided immunizations clinics to the Russell School in Rumney, Holderness Central School, Thornton Elementary school, Plymouth Elementary School, and Ashland Elementary School.
- Participation in the Plymouth Regional High School’s LNA/LPN program
- The Grafton County Home Forum was held at the Grafton County Nursing Home on September 20. The four home care agencies in Grafton Co. provided a luncheon program to state representatives, selectmen, commissioners and legislative candidates. The program detailed the shortcoming of Medicaid reimbursement for home care services and was well attended by concerned government officials.
- Wellness Fair – Pemigewasset National Bank
- Hospice Presentation – Holderness School, Sophomore Class
- 2004 Annual Hospice Tree and Garland lighting ceremonies at Dresser’s Unlimited and Pemigewasset National bank –West Plymouth

As we continue to be active in the community, we live our mission as a non-profit organization which is to serve our member towns and surrounding communities by providing health care and hospice services to individuals and families in their homes and in the community. From our patient satisfaction surveys, community support of our annual campaign and letters of appreciation from patients and families, we feel confident we are meeting that mission.

We are your local homecare agency ... ask for us by name.

Nancy and Hugh Sycamore for
Pemi-Baker Home Health & Hospice

REPORT TO THE PEOPLE OF DISTRICT ONE
By Executive Councilor Ray Burton

It is an honor to be starting my 27th and 28th year as one of your public servants her in District One.

The Executive Council is your effective point of contact at the top of your Executive Branch of state government. The Council acts much like a board of directors for the administration of public law and public budget as passed by the NH House and Senate. The Council also accepts grant money from federal programs for administration to community – based organizations.

As we look into the next two years, I urge citizens to become involved through their regional planning commissions in bringing forth concerns and ideas for transportation projects. It is my opinion that not many new projects will be done, due to lack of sufficient funds. We will be lucky to maintain what we have and build what is in the current ten-year transportation plan.

District health Councils are in full gear whereby local health concerns can be articulated directly to the Commissioner of Health and Human Services. This is the largest agency in our state government.

With a new administration headed by Governor John Lynch there will be many board and commissions looking for volunteers. If you are interested in finding out what is available please visit the Secretary of State's website at www.sos.nh.gov/redbook/index or call my office.

My office is always available to assist in questions for relief, assistance and information. Also available and free is the NH Constitution, state map and brochure on the Executive Council. Please contact me anytime. It is a pleasure to serve you and your region.

Ray Burton
Executive Councilor

Tapply-Thompson Community Center 2004 Report to the Town of Hebron

The Staff of the Tapply-Thompson Community Center wishes everyone a Happy & Healthy New Year. 2004 was a great year at the TTCC. We offered many new programs with a focus on fitness. The first was the Newfound Area Body Challenge during the spring. This fall we offered the national program "Walk this Way". This program encouraged participants to walk 10,000 steps each day. We offered circuit training for the youth in our After School program as well. Another new program with fitness in mind was our After School Cooking Class in which participants made and shared healthy snacks. We have also offered chair exercise & gentle yoga for our seniors. Our goal in 2005 is to continue to expand on fitness programs for the Newfound community.

For those of you that don't know the TTCC fundraises over \$40,000 per year. We want to thank all of the tireless volunteers who make this possible. The Baseball Program budget alone is close to \$27,000 and has 27 teams participating. Without our volunteer coaches, officials, board members and families fundraising we would not be able to provide the programs that we do. Thank you all so much!

Some of the exciting efforts we collaborated on this year include the "Friends with a Vision", The Skate Park Committee, the 21st Century Grant with the Newfound School District and an awesome Haunted Hayride with the Friends of Hill Parks & Recreation (463 people attended). The "Friends with a Vision" has received a grant of \$4,000 from New Hampshire Charitable Foundation towards a feasibility study to be done this spring. We have continued to collaborate with the Make Art Not Smoke Coalition and we are excited to announce that this will be housed at the TTCC in 2005.

We are grateful to the Newfound Area School District for their unending support of our sports programs by allowing us access to the school gyms and fields.

We have received donations towards purchasing a new stove/oven for the kitchen and hope to put in a fire suppression system as well. Other building projects completed this year were new sinks in the Nursery School bathrooms, painting of the game room, main floor bathrooms, nursery room & floor and gym walls. We have installed a new lock system throughout the building for security reasons and refinished the gym floor.

This year was the 50th Santa's Village at the TTCC. It is quite a milestone to have a program run successfully for 50 years. This event was started by "Wink" Tapply who was the first director of the Center. "Wink" was able to join us at Santa's Village this year which made it all the more special. Over 1,200 visitors came to the Village this year. The ornaments that were given to the children were handmade by Bert & Ruth Hirtle of Alexandria. Thank you to everyone that made this event so special.

We are always looking for representatives to serve on our Advisory Council. They meet on the 2nd Thursday of each month at 7 pm.

In closing, the TTCC wishes to thank the many Hebron volunteers that make our Newfound community such a great place to be.

Come and recreate with us in 2005. The Benefits are Endless...

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.
Annual Report 2004

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln, the information and assistance program Grafton County ServiceLink and also sponsors the Retired and senior Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers ServiceLink and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 2004, 41 older residents of Hebron were served by one or more of the Council's programs offered through the Plymouth Regional Senior Center or Bristol Area Senior Services.

- Older adults from Hebron enjoyed 439 balanced meals in the company of friends in the Plymouth center's dining room.
- They received 717 hot, nourishing meals delivered to their homes by caring volunteers.
- They accessed medical appointments, the grocery store, the senior center or other services via our lift-equipped bus a total of 116 times.
- They benefited from our new Adult Day Care program a total of 256.5 hours.
- They received assistance with problems, crises or issues of long-term care through 71 visits by a trained social worker or contacts with ServiceLink,
- Hebron's citizens also volunteered to put their talents and skills to work for a better community through 413.25 hours of volunteer service.

The cost to provide Council services for Hebron residents in 2004 was \$11,050.61.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars that would otherwise be expended for nursing home care. They also contribute to a higher quality of life for our older friends and neighbors. As our population grows older, supportive services such as those offered by the Council become more critical.

Grafton County Senior Citizens council very much appreciates Hebron's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of ageing in the security and comfort of their own communities and homes.

Respectfully submitted,
Roberta Berner, Executive Director

TRI-COUNTY COMMUNITY ACTION REPORT

Community Contact is the field service arm of the Tri-County Community Action Program. The purpose of this program is to assist low-income, elderly, and handicapped persons to solve individual problems and to meet their needs through individual and/or group self help efforts. C.A.P. staff accomplished this purpose by providing information counseling and by effectively linking and utilizing community resources. If possible, we also may assist with Emergency Fund dollars in the form of vouchers.

CATEGORY	TYPE OF ASSISTANCE	SERVICE UNITS
1. FOOD/ HOUSING	Emergency food pantry/ Food Stamp referrals, Emer. Housing/ Sec. Dep. Loans, Tenant/ landlord relations, Landlord lists	8
2. ENERGY	Elec. Disconnects, Fuel outages, Home repairs, Weatherization, Fuel wood, Heat source repair requests, Furnace issues	37
3. HOMELESS	Assistance to the homeless or those in imminent danger of being homeless	4
4. INCOME/ BUDGET COUNSELING	Employment/ job training referrals, Debt &/ or money management, financial plan reviews, Welfare referrals	3
5. HEALTH ISSUES	Medicare/ Medicaid info/ referrals, Mental health, Dental, Substance abuse, Emer. Response Units, Breast cancer awareness.	2
6. TRANSPORTATION	Area public transportation info, car pool info, Information re: Senior transportation for medical and other needs	8
7. OTHER ISSUES	Clothing Vouchers, Domestic Violence Program referrals, Legal Side referrals, Children's Hat & Mitten Program	24
TOTAL SERVICE UNITS:		86

Hebron Gazebo Program 2004

The Coordinators of the Gazebo Programs, Everett Begor and Jane Ramsay, presented six free concerts or events on the Hebron Common on Sunday afternoons in 2004. The weather did not cooperate on three occasions (although it did not rain on the actual performances, it threatened to and made for one very chilly, damp afternoon) we felt the programs were very successful.

People of all ages from Hebron and visitors to town had an opportunity to enjoy a variety of artists in an informal setting. The attendance at the programs exceeded all other years' programs and the Army National Guard concert on the 4th of July brought over 650 people out to enjoy the music and barbecue put on by the Hardy Country snowmobile club. The annual campers' talent show took place on a "bad weather" Sunday, but the audience still appreciated the talents of youngsters from 5 of the 6 summer camps in the area. The memorial concert for Hebron's former tax collector and local treasure, Bea Dunklee, performed by Rick and Ron Shaw, was very well attended and a great hit. Over \$2,000 was donated in Mrs. Dunklee's name to help make the program possible, and the audience felt the money was well spent. The Mango Groove Steel Band set up in the rain but was able to put on an exciting and well received show, even though it was wet and cold and many in the audience ended up wrapped in blankets, drinking coffee! People of "an age" remembered the tunes sung by Swell Party, and younger people found out that some music is timeless when they heard the close harmony and easy blend of notes by the group. Family Fun Day took place on another "iffy" day but most of the activities were held outside as planned. Rick Charette, children's musician and entertainer, was indeed both and more. The adults seemed just as captivated as the children at his performance. The "sheep to hat" demonstration was curtailed because the sheep shearer and knitter were turned back by a bad storm on their way to Hebron, but the spinner gave a fine demonstration of her art. Other local organizations had displays and information, the cribbage tournament, with the first prize of a handmade and painted cribbage board set donated by a professional woodworker had many contestants, the games for children and adults were fun for participants and spectators alike and the Fire Department benefit supper served over 75 people. The Baker Valley Band gave a rousing bandstand concert, and the evening and summer ended with a wonderful display of fireworks set off over the Hebron Common. Free popcorn, donated by Bill White Realty, was given away at all programs and, as usual, was a big hit.

We were able to obtain a grant from the NH State Council on the Arts, The National Endowment for the Arts, and The NH Department of Agriculture. The Pemigewasset National Bank also helped support our program. Money was also collected in donation buckets at each event. All the monies in addition to money raised by taxes enabled us to hire artists who provided first class entertainment for us...

We have tentatively set up a summer series which will bring familiar and not so traditional music to Hebron for the summer of 2005. We hope you will support the continuation of this series and will join us on the Hebron Common for the 2005 Hebron Gazebo Programs.

Jane Ramsay and Everett Begor, Coordinators

LAKES REGION PLANNING COMMISSION

2003 – 2004 (FY-04)

The Lakes Region has changed tremendously in the past 20 years. Homes and businesses have expanded along major roadways, and many of our communities have experienced dramatic changes. This growth has resulted in a number of regional challenges. The Lakes Region Planning Commission (LRPC) is the area organization established to address the effects of growth at both the local and regional level. With a service area covering over 1,200 square miles in Belknap, Carroll, Grafton and Merrimack Counties, the LRPC provides a wide range of planning services to member municipalities. The Commission offers direct and support services ranging from technical assistance, geographic information systems, and transportation planning, to land use and environmental planning, and economic development. The LRPC is primarily funded by local, state, and federal resources. We are contacted several times daily for answers to local and statewide issues. We also maintain a regular dialogue with state agencies as a resource for the entire Lakes Region. Our goal remains to provide support and leadership to the governments, businesses and citizens of the Lakes Region.

Here are some of our services performed on behalf of Hebron and the region in the past fiscal year:

- ❖ Worked with the town officials to develop the Hebron Hazard Mitigation Plan, which was approved by Federal Emergency Management Agency (FEMA). An electronic copy of the final document, including maps, was sent to the town.
- ❖ Produced copies of town regulations and an electronic version of the regulations, as requested.
- ❖ Discussed with a planning board member whether a portion of subdivision application fees can be used for engineering or similar studies required by the planning board.
- ❖ Sent an electronic database to the master plan committee on birth rates, death rates and population from 1975 to the present.
- ❖ Printed and bound fifty copies of Hebron's subdivision, zoning and site plan review regulations.
- ❖ Discussed master plan and land use issues with a member of the master plan committee.
- ❖ Attended two meetings of the planning board relative to the content and process to update the town master plan.
- ❖ Initiated an inventory of local roads, in conformance with NH Department of Transportation standards.
- ❖ Reviewed project proposals through the NH Intergovernmental Review Agreement that provides the region and local communities an opportunity to respond to applications seeking state and federal aid. LRPC reviewed many proposals having a combined investment total greater than \$15 million in the Lakes Region.
- ❖ Planned the 19th annual household hazardous waste collection in the Lakes Region. Two consecutive Saturdays were designated as collection days for 24 participating communities. An estimated 20,000 total gallons of waste were collected, containerized, and transported to EPA approved end-of-life locations around the country.
- ❖ Co-hosted and organized three public Municipal Law Lectures where practicing attorneys provide a legal perspective on local planning, zoning and other municipal issues. Recent lectures included: the Basics of Subdivision & Site Plan Review, Land Use Law Update,

and New Challenges for Municipal Regulation of the Environment. We also prepared for the 2004 Law Lectures, in partnership with the NH Municipal Association.

- ❖ Completed the Lakes Region Housing Needs Assessment, an assessment of the regional need for housing for persons and families of all levels of income. It is viewable at www.lakesrpc.org, our web site.
- ❖ Ordered and distributed copies of the NH Planning and Land Use Regulation books at considerable savings.
- ❖ Convened several meetings of the LRPC Transportation Technical Advisory Committee (TAC) to enhance local involvement in transportation planning and project development. The TAC advises the LRPC on projects of regional significance.
- ❖ Continued work on the Lakes Region Bicycle and Pedestrian Plan. This planning effort will help provide a blueprint for the location of local bike and pedestrian routes.
- ❖ Conducted over 160 traffic counts around the region, in cooperation with the New Hampshire Department of Transportation.
- ❖ Maintain an ongoing effort to update a database of key socioeconomic and human service indicators, in cooperation with the NH Community Development Finance Authority.
- ❖ Convened six area Commission meetings, two of which featured Legislative Nights where local legislators presented information on proposed legislation of regional planning, environmental, and economic interest.
- ❖ Updated the annual Development Activity in the Lakes Region, a survey of subdivision, housing, construction, industrial, and commercial development trends in the region.
- ❖ Continue to represent the region on several boards and committees related to the economic and environmental well-being of the region, e.g., the Belknap County Economic Development Council, NH Route 16 Corridor Advisory Committee, the Pemigewasset River Local Advisory Committee, etc.
- ❖ Secured funding from the NH Emergency Management Bureau to assist local communities with the preparation of all hazard management plans.
- ❖ Produced a calendar of critical deadlines for March Town Meeting, and distributed it via our web site and regular mail.
- ❖ Advocated several transportation enhancement applications on behalf of the region; five were selected by the Governor's Advisory Council on Intermodal Transportation having a combined total of approximately \$1.3 million.

AUDITORS' REPORT

In planning and performing our audit of the Town of Hebron for the year ended December 31, 2003, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or recordkeeping practices. In these instances, we made specific recommendations or provided instruction to applicable individuals during the course of our audit fieldwork. Areas discussed included:

- A. Proper approval and cancellation of disbursement documentation.
- B. Custody of ambulance billing account.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

Plodzick & Sanderson
Professional Association

VITAL RECORDS 2004

BIRTHS

<i>Date of Birth</i>	<i>Child's Name</i>	<i>Place of Birth</i>	<i>Father</i>	<i>Mother</i>
07/02/2004	Tobine, Hannah Joyce	Lebanon, NH	Tobine, Daniel	Tobine, Anne
09/19/2004	Kill, Thomas Glenn	Plymouth, NH	Kill, Lawrence	Ruggiero, Chara
10/16/2004	Kane, Liam Kenneth	Laconia, NH	Kane, Darryl	Kane, Elizabeth

MARRIAGES

<i>Date of Marriage</i>	<i>Groom</i>	<i>Groom's Residence</i>	<i>Bride</i>	<i>Bride's Residence</i>	<i>Place of Marriage</i>
01/29/2004	Catanzaro, Matthew M	Bristol, NH	Mooney, Meggan S	Hebron, NH	Bristol, NH
02/14/2004	Kuplin, Christian B	Hebron, NH	Downing, Nicole S	Bridgewater, NH	Plymouth, NH
10/09/2004	Sullivan, James J	Hebron, NH	Osborne, Brenda K	Hebron, NH	Plaistow, NH

DEATHS

<i>Date of Death</i>	<i>Decedent's Name</i>	<i>Place of Death</i>	<i>Father's Name</i>	<i>Mother's Maiden Name</i>
02/21/2004	Hopwood, Georgean	Lebanon, NH	MacDow, George	Morison, Alfreda
03/03/2004	Dunklee, Ella	Plymouth, NH	Carter, Robert	Strachan, Mary
04/10/2004	Mathews, Ethel	Laconia, NH	Lee, John	Brattin, Annie
05/23/2004	Madden, Mark	Plymouth, NH	Madden, Thomas	Smith, Roberta
06/28/2004	Wirth, Raymond	Meredith, NH	Wirth, Jacob	Suess, Emma
07/08/2004	Brooks, Robert	Hebron, NH	Brooks, Robert	Hazelton, Marion
07/16/2004	Leibowitz, Constance	Merrimack, NH	Leibowitz, Harry	Winkler, Dora
08/25/2004	Oedel, Carolyn	Plymouth, NH	Townsend, William	Johnson, Clara
09/21/2004	Ashworth, Marian	Rumney, NH	Sprong, William	Bogardus, Marian
11/04/2004	White, Beverly	Manchester, NH	Hobart, Frank	Rogers, Edna
11/09/2004	Kennedy, Philip	Manchester, NH	Kennedy, William	Merrill, Adelaide
12/21/2004	Alward, Dana	Concord, NH	Alward, Ernest	Kinnie, Alma

IMPORTANT PHONE NUMBERS

FIRE.....	911
E-mail	hebronfd@metrocast.net
AMBULANCE.....	911
POLICE	911
E-mail	hebronpolice@metrocast.net
Grafton County Sheriff.....	1-800564-6911
NH State Police.....	1/800-525-5555
NH Fish and Game Department.....	1-800-332-5018
Poison Control Center.....	1-800-562-8236
Speare Memorial Hospital	536-1120
Selectmen's Office.....	744-2631
Fax	744-5330
E-mail	hebronnh@metrocast.net
Website.....	hebronnh.org
Meet in regular session on 1 st and 3 rd Thursdays at 7:00 P.M.	
Hours: Monday – Friday 8:30 A.M. – 12 Noon	
Mailing address.....	
PO Box 188, Hebron, NH 03241	
Town Clerk – call office for hours.....	744-7999
Tax Collector – call office for hours.....	744-9994
E-mail	hebrontaxcol@metrocast.net
Library	744-7998
Hours: Wednesday 1- 5 P.M.	
Saturday 10 – 12 Noon	
Holidays-call first	
Planning Board – meets 1 st Wednesday of the month at 7:00 P.M.	
Zoning Board of Adjustment – contact Chairman Bruce Barnard	744-2696
Meets 1 st Tuesday of the month 7:00 P.M. when required	
Tapply-Thompson Community Center	744-2713
Location: 30 North Main Street, Bristol	
Pemi-Baker Home Health Agency.....	536-2232
Location: 258 Highland Street, Plymouth	
Outdoor burning permits are <i>required</i> –	
Contact Fire Warden William Robertie..... Days 744-3233 / Nights 744-8047	

BUILDING PROJECT/ADDITION?

Contact the Selectmen's Office for a building permit • 744-8047

SNOWPLOWING

Fees paid to the Town of Hebron NO LATER THAN November 1st.

A \$25.00 late fee assessed after November 1st.

No bills will be sent-call the Selectmen's Office for 2005 costs.