

**ANNUAL REPORT
OF THE TOWN OFFICERS
OF THE TOWN OF
COLUMBIA
NEW HAMPSHIRE
For the Year Ending
December 31, 2020**

**Including the Report of the
School Directors**

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Cover photo - Sunrise in Bungy, February, 2021

TOWN INFORMATION

PHONE NUMBER: 237-5255

FAX NUMBER: 237-8270

MAILING ADDRESS: P.O. Box 157
Colebrook, NH 03576

PHYSICAL ADDRESS:
(Town Office) 1679 US Route 3
Columbia, NH 03576
(Town Hall) 1919 US Route 3
Columbia, NH 03576

E-MAIL ADDRESS: towncolumbia@myfairpoint.net

WEBSITE ADDRESS: www.columbianh.org

BOARD OF SELECTMEN
MEETINGS: 2nd & 4th Wednesday of each
month – 6:00 pm

PLANNING BOARD MEETINGS:

2nd Wednesday of each
month – 4:30 pm

BOARD OF ADJUSTMENT
MEETINGS:

as needed

TOWN CLERK/SECRETARY
HOURS:

Monday – 10:00 – 4:00
Tuesday – 10:00 – 4:00
Wednesday – 10:00 – 4:00
Thursday – 10:00 – 4:00
Friday – 10:00 – 4:00

TAX COLLECTOR HOURS:

same as above

TOWN OFFICERS

OFFICER	POSITION	TERM EXPIRES
Norman Cloutier	Chairman-Board of Selectmen	2022
Eric Stohl	Selectman	2021
Donald Campbell	Selectman	2023
	Northern Borders Dispatch Center – Chairman	
Stephen Brooks	Moderator	2022
Marcia Parkhurst	Town Clerk/ Secretary	2023
Debra DeBlois	Deputy Town Clerk	2023
Carrie Klebe	Treasurer	2023
Debra DeBlois	Tax Collector	2023
Marcia Parkhurst	Deputy Tax Collector	2023
Diane Little	Supervisor of Checklist	2022
Isabelle Parkhurst	Supervisor of Checklist	2026
Stacey Campbell	Supervisor of Checklist	2024
Marcia Parkhurst	Trustee of Trust Funds	2023
Scott DeBlois	Trustee of Trust Funds	2022
Isabelle Parkhurst	Trustee of Trust Funds	2021
Peter Dion	Fire Warden	2021
Wallace Adair	Deputy Fire Warden	2021
Jonathan Fogg	Deputy Fire Warden	2021
Brett Brooks	Deputy Fire Warden	2021
Kenneth Parkhurst	Deputy Fire Warden	2021

Robert Soucy, D.O.	Health Officer	2022
Jeffers, Clark Jr.	Road Agent	
Board of Selectmen	Civil Defense Director	
DeBlois, Scott	Planning Board - Chairman	2021
DeBlois, Debra	Planning Board - Secretary	
Chapple, Conrad, Sr.	Planning Board	2022
Haynes, Linda	Planning Board	2023
Rella, Paul	Planning Board	2023
Cloutier, Norman	Planning Board	2022
Vacant	Planning Board – Alternate	
Sullivan, Michael	Planning Board – Alternate	2022
Alan "Bob" Baker	Board of Adjustment - Chairman	2023
Vacant	Board of Adjustment - Secretary	
Stohi, Eric	Board of Adjustment	2021
Grimes, Kenneth	Board of Adjustment	2023
DeBlois, Scott	Board of Adjustment	2021
Vacant	Board of Adjustment	2023
Stohi, Eric	Conservation Commission	2021
Hastings, Kenneth	Conservation Commission	2023
Brady, Joyce	Conservation Commission	2022
Fogg, Jonathan	Conservation Commission	2022
Vacant	Conservation Commission	
Parkhurst, Sheila	Cemetery Sexton	2021

SELECTMEN'S REPORT

2020 has been an unusual year both here in the North Country and the nation as a whole. We have been fortunate that the COVID-19 virus has not been as bad here as it has been in other parts of the country. We continue to encourage our citizens to wear masks, wash your hands and practice social distancing.

The Town completed our town-wide revaluation in the fall. There were very few questions or complaints and everyone was happy to see our tax rate go down.

We want to take a minute to recognize our election workers for making sure that all our citizens could exercise their right to vote in both the Primary and General elections this year. Both elections went off without any issues and we have our dedicated election workers to thank for this. The general public has no idea the amount of work that goes into these two days. They deserve our gratitude.

As discussed at Town Meeting last year, we will be removing the former Bovill Gift Shop building which is located next to the Town Hall. This will not only increase the size of our parking lot but also improve the walking route from the parking area to the Town Hall itself.

If you review the proposed 2021 budget, most of our line items have remained the same or decreased. The major item that has increased is the Summer Roads budget. For the last eight years, our Summer Road budget remained at \$120,000. Prior to that it was \$70,000 for six years, \$85,000 for four years, \$90,000 for three years before increasing to the current \$120,000. Obviously, prices have increased substantially in the last 21 years. We felt that this increase was necessary to ensure the safety of our residents.

As always we are proud to serve the citizens of Columbia. We encourage anyone with a complaint, suggestion or compliment to contact the Town Office or feel free to attend one of our regular Board meetings.

Norman Cloutier, Chairman

Eric Stohl

Donald Campbell

Board of Selectmen

WARRANT

The Polls will be open from 11:00 am to 6:00 pm.

To the inhabitants of the Town of Columbia, in the County of Coos, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Columbia Town Hall on Tuesday, the 9th day of March, next, at 7:00 pm, to act upon the following subjects:

Article 1: To vote to bring in ballots for election of Town Officers to be elected by ballot for the year ensuing.

Article 2: To see if the Town will instruct its Selectmen to appoint all other Town Officials as required.

Article 3: To see if the Town will vote to raise and appropriate the sum of \$115,000.00 for Town Charges for the ensuing year.

Article 4: To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for extinguishing fires in said Town.

Article 5: To see if the Town will vote to raise and appropriate the sum of \$21,597.00 to help support the operations of the Northern Borders Dispatch Center.

Article 6: To see if the Town will vote to raise and appropriate the sum of \$55,360.00 to help support the services of the 45th Parallel Emergency Medical Services.

Article 7: To see if the Town will vote to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook.

Article 8: To see if the Town will vote to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies.

Article 9: To see if the Town will vote to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health & Hospice.

Article 10: To see if the Town will vote to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services.

Article 11: To see if the Town will vote to raise and appropriate the sum of \$6,000.00 for the maintenance of the Town's cemeteries.

Article 12: To see if the Town will vote to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion.

Article 13: To see if the Town will vote to raise and appropriate the sum of \$950.00 for the support of the Tri-County Community Outreach Program.

Article 14: To see if the Town will vote to raise and appropriate the sum of \$6,000.00 for the support of the poor.

Article 15: To see if the Town will vote to raise and appropriate the sum of \$180,000.00 for the maintenance of summer roads. Out of this amount approximately \$40,000 to be reimbursed by the State of New Hampshire Highway Block Grant monies.

Article 16: To see if the Town will vote to raise and appropriate the sum of \$108,000.00 for the maintenance of winter roads.

Article 17: To see if the Town will vote to raise and appropriate the sum of \$55,000.00 for solid waste disposal and recycling.

Article 18: To see if the Town will vote to raise and appropriate the sum of \$2,975.00 for the Colebrook Public Library.

Article 19: To see if the Town will vote to raise and appropriate the sum of \$30,000.00 for appraisal upkeep.

Article 20: To see if the Town will vote to raise and appropriate the sum of \$1,575.00 for maintenance of the Tax Maps.

Article 21: To see if the Town will vote to raise and appropriate the sum of \$8,000.00 for expenses of the Planning Board.

Article 22: To see if the Town will vote to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross.

Article 23: To see if the Town will vote to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry.

Article 24: To see if the Town will vote to raise and appropriate the sum of \$10,000.00 to be added to the Road Improvement Expendable Trust Fund previously established. (Board of Selectmen recommends this appropriation.)

Article 25: To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hands North.

Article 26: To see if the Town will vote to raise and appropriate the sum of \$750.00 to help support the Kiwanis Club's 4th of July fireworks display.

Article 27: To transact any other business which may legally come before this meeting.

Given our hands and seals, this 10th day of February, A.D., 2021.

s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell

A True Copy – Attest
s/ Norman Cloutier
s/ Eric Stohl
s/ Donald Campbell



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Proposed Appropriations for period ending 12/31/2021	
					(Recommended)	(Not Recommended)
General Government						
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0
4130-4139	Executive	03	\$109,709	\$111,000	\$115,000	\$0
4140-4149	Election, Registration, and Vital Statistics		\$0	\$0	\$0	\$0
4150-4151	Financial Administration		\$0	\$0	\$0	\$0
4152	Revaluation of Property	19	\$29,281	\$40,000	\$30,000	\$0
4153	Legal Expense		\$0	\$0	\$0	\$0
4155-4159	Personnel Administration		\$0	\$0	\$0	\$0
4191-4193	Planning and Zoning	21	\$4,638	\$8,000	\$8,000	\$0
4194	General Government Buildings		\$0	\$0	\$0	\$0
4195	Cemeteries	11	\$3,470	\$6,000	\$6,000	\$0
4196	Insurance		\$0	\$0	\$0	\$0
4197	Advertising and Regional Association		\$0	\$0	\$0	\$0
4199	Other General Government	20	\$1,488	\$1,575	\$1,575	\$0
General Government Subtotal			\$148,586	\$166,575	\$160,575	\$0
Public Safety						
4210-4214	Police	07	\$900	\$2,000	\$2,000	\$0
4215-4219	Ambulance	06	\$56,466	\$56,466	\$55,360	\$0
4220-4229	Fire	04	\$13,580	\$11,000	\$15,000	\$0
4240-4249	Building Inspection		\$0	\$0	\$0	\$0
4290-4298	Emergency Management		\$0	\$0	\$0	\$0
4299	Other (Including Communications)	05	\$19,618	\$19,618	\$21,597	\$0
Public Safety Subtotal			\$90,564	\$89,084	\$93,957	\$0
Airport/Aviation Center						
4301-4309	Airport Operations		\$0	\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0	\$0
Highways and Streets						
4311	Administration		\$0	\$0	\$0	\$0
4312	Highways and Streets	15,16	\$272,767	\$241,000	\$288,000	\$0
4313	Bridges		\$0	\$0	\$0	\$0
4316	Street Lighting		\$0	\$0	\$0	\$0
4319	Other		\$0	\$0	\$0	\$0
Highways and Streets Subtotal			\$272,767	\$241,000	\$288,000	\$0



Appropriations

Account	Purpose	Article	Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Proposed Appropriations for period ending 12/31/2021	
					(Recommended)	(Not Recommended)
Sanitation						
4321	Administration		\$0	\$0	\$0	\$0
4323	Solid Waste Collection		\$0	\$0	\$0	\$0
4324	Solid Waste Disposal	17	\$36,780	\$50,000	\$55,000	\$0
4325	Solid Waste Cleanup		\$0	\$0	\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0	\$0	\$0
4329	Other Sanitation		\$0	\$0	\$0	\$0
Sanitation Subtotal			\$36,780	\$50,000	\$55,000	\$0
Water Distribution and Treatment						
4331	Administration		\$0	\$0	\$0	\$0
4332	Water Services		\$0	\$0	\$0	\$0
4335	Water Treatment		\$0	\$0	\$0	\$0
4338-4339	Water Conservation and Other		\$0	\$0	\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0	\$0	\$0
Electric						
4351-4352	Administration and Generation		\$0	\$0	\$0	\$0
4353	Purchase Costs		\$0	\$0	\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0	\$0	\$0
4359	Other Electric Costs		\$0	\$0	\$0	\$0
Electric Subtotal			\$0	\$0	\$0	\$0
Health						
4411	Administration		\$0	\$0	\$0	\$0
4414	Pest Control		\$0	\$0	\$0	\$0
4415-4419	Health Agencies, Hospitals, and Other		\$6,968	\$6,968	\$0	\$0
Health Subtotal			\$6,968	\$6,968	\$0	\$0
Welfare						
4441-4442	Administration and Direct Assistance	14	\$538	\$6,000	\$6,000	\$0
4444	Intergovernmental Welfare Payments		\$0	\$0	\$0	\$0
4445-4449	Vendor Payments and Other		\$2,150	\$2,150	\$0	\$0
Welfare Subtotal			\$2,688	\$8,150	\$6,000	\$0
Culture and Recreation						
4520-4529	Parks and Recreation		\$0	\$0	\$0	\$0
4550-4559	Library		\$2,975	\$2,975	\$0	\$0
4583	Patriotic Purposes		\$200	\$5,125	\$0	\$0
4589	Other Culture and Recreation		\$0	\$756	\$0	\$0
Culture and Recreation Subtotal			\$3,175	\$8,856	\$0	\$0



Appropriations

Account	Purpose	Article	Expenditures for	Appropriations	Proposed Appropriations for period	
			period ending	for period ending	ending 12/31/2021	
			12/31/2020	12/31/2020	(Recommended)	(Not Recommended)
Conservation and Development						
4611-4612	Administration and Purchasing of Natural Resources		\$0	\$0	\$0	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0
Conservation and Development Subtotal			\$0	\$0	\$0	\$0
Debt Service						
4711	Long Term Bonds and Notes - Principal		\$0	\$0	\$0	\$0
4721	Long Term Bonds and Notes - Interest		\$0	\$0	\$0	\$0
4723	Tax Anticipation Notes - Interest		\$0	\$0	\$0	\$0
4790-4799	Other Debt Service		\$0	\$0	\$0	\$0
Debt Service Subtotal			\$0	\$0	\$0	\$0
Capital Outlay						
4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$0	\$0	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$0	\$0	\$0
Capital Outlay Subtotal			\$0	\$0	\$0	\$0
Operating Transfers Out						
4912	To Special Revenue Fund		\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0
4914O	To Proprietary Fund - Other		\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer		\$0	\$0	\$0	\$0
4914W	To Proprietary Fund - Water		\$0	\$0	\$0	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal			\$0	\$0	\$0	\$0
Total Operating Budget Appropriations					\$603,532	\$0



New Hampshire
 Department of
 Revenue Administration

**2021
MS-636**

DRAFT
 PROPOSED BUDGET NOT FINALIZED
 THIS COPY FOR REVIEW PURPOSES ONLY

Special Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2021	
			(Recommended)	(Not Recommended)
4916	To Expendable Trusts/Fiduciary Funds	24	\$10,000	\$0
	<i>Purpose: Road Improvement Fund</i>			
4915	To Capital Reserve Fund		\$0	\$0
4916	To Expendable Trust Fund		\$0	\$0
4917	To Health Maintenance Trust Fund		\$0	\$0
Total Proposed Special Articles			\$10,000	\$0



Individual Warrant Articles

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2021	
			(Recommended)	(Not Recommended)
4415-4419	Health Agencies, Hospitals, and Other	22 <i>Purpose: American Red Cross</i>	\$768	\$0
4415-4419	Health Agencies, Hospitals, and Other	10 <i>Purpose: Northern Human Services</i>	\$700	\$0
4415-4419	Health Agencies, Hospitals, and Other	09 <i>Purpose: Northwoods Home Health & Hospice</i>	\$3,000	\$0
4415-4419	Health Agencies, Hospitals, and Other	08 <i>Purpose: Upper Connecticut Valley Hospital Association</i>	\$2,200	\$0
4445-4449	Vendor Payments and Other	13 <i>Purpose: Tri-County Community Action Program</i>	\$950	\$0
4445-4449	Vendor Payments and Other	23 <i>Purpose: Colebrook Area Food Pantry</i>	\$500	\$0
4445-4449	Vendor Payments and Other	25 <i>Purpose: Helping Hands North</i>	\$1,000	\$0
4550-4559	Library	18 <i>Purpose: Colebrook Public Library</i>	\$2,975	\$0
4583	Patriotic Purposes	26 <i>Purpose: Kiwanis Club July 4th Fireworks</i>	\$750	\$0
4583	Patriotic Purposes	12 <i>Purpose: Geo. L. O'Neil American Legion Post #62</i>	\$125	\$0
Total Proposed Individual Articles			\$12,968	\$0



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Estimated Revenues for period ending 12/31/2020	Estimated Revenues for period ending 12/31/2021
Taxes					
3120	Land Use Change Tax - General Fund	03	\$4,600	\$2,000	\$3,000
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	03	\$17,174	\$10,000	\$10,000
3186	Payment in Lieu of Taxes	03	\$1,500	\$1,500	\$1,500
3187	Excavation Tax	03	\$7	\$100	\$50
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	03	\$19,568	\$12,000	\$12,000
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$42,849	\$25,600	\$26,550
Licenses, Permits, and Fees					
3210	Business Licenses and Permits	03	\$549	\$800	\$800
3220	Motor Vehicle Permit Fees	03	\$202,714	\$150,000	\$150,000
3230	Building Permits	03	\$1,939	\$2,000	\$2,000
3290	Other Licenses, Permits, and Fees	03	\$865	\$900	\$900
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$206,067	\$153,700	\$153,700
State Sources					
3351	Municipal Aid/Shared Revenues		\$0	\$0	\$0
3352	Meals and Rooms Tax Distribution	03	\$39,420	\$30,000	\$30,000
3353	Highway Block Grant	03	\$52,739	\$43,394	\$40,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement	03	\$5,126	\$5,000	\$5,000
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)	03	\$2,342	\$2,000	\$2,000
3379	From Other Governments		\$0	\$0	\$0
State Sources Subtotal			\$99,627	\$80,394	\$77,000
Charges for Services					
3401-3406	Income from Departments		\$0	\$0	\$0
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$0	\$0	\$0
Miscellaneous Revenues					
3501	Sale of Municipal Property		\$0	\$0	\$0
3502	Interest on Investments	03	\$2,668	\$5,000	\$2,000
3503-3509	Other		\$0	\$0	\$0
Miscellaneous Revenues Subtotal			\$2,668	\$5,000	\$2,000



Revenues

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Estimated Revenues for period ending 12/31/2020	Estimated Revenues for period ending 12/31/2021
Interfund Operating Transfers In					
3912	From Special Revenue Funds		\$0	\$0	\$0
3913	From Capital Projects Funds		\$0	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)		\$0	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)		\$0	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)		\$0	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)		\$0	\$0	\$0
3914W	From Enterprise Funds: Water (Offset)		\$0	\$0	\$0
3915	From Capital Reserve Funds		\$0	\$0	\$0
3916	From Trust and Fiduciary Funds		\$0	\$0	\$0
3917	From Conservation Funds		\$0	\$0	\$0
Interfund Operating Transfers In Subtotal			\$0	\$0	\$0
Other Financing Sources					
3934	Proceeds from Long Term Bonds and Notes		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes		\$0	\$0	\$0
Other Financing Sources Subtotal			\$0	\$0	\$0
Total Estimated Revenues and Credits			\$351,211	\$264,694	\$269,250



Budget Summary

Item	Period ending 12/31/2021
Operating Budget Appropriations	\$603,532
Special Warrant Articles	\$10,000
Individual Warrant Articles	\$12,968
Total Appropriations	\$626,500
Less Amount of Estimated Revenues & Credits	\$259,250
Estimated Amount of Taxes to be Raised	\$367,250

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2020**

	PROPOSED BUDGET 2020	SPENT 2020	PROPOSED BUDGET 2021	VARIANCE
TOWN CHARGES:	\$111,000.00	\$109,709.00*	\$115,000.00	\$4,000.00
PROTECTION OF PERSONS & PROPERTY:				
Northern Borders Dispatch Center	\$19,618.00	\$19,618.00	\$21,597.00	\$1,979.00
Colebrook Fire Department	\$11,000.00	\$13,580.00	\$15,000.00	\$4,000.00
Colebrook Police Department	\$2,000.00	\$900.00	\$2,000.00	\$0.00
HEALTH & SANITATION:				
Northern Human Services	\$700.00	\$700.00	\$700.00	\$0.00
North Country Home Health & Hospice	\$3,000.00	\$3,000.00	\$3,000.00	\$0.00
UCV Hospital Association	\$2,200.00	\$2,200.00	\$2,200.00	\$0.00
45 th Parallel EMS	\$56,466.00	\$56,466.00	\$55,360.00	(\$1,106.00)
Waste Disposal & Recycling	\$50,000.00	\$36,780.00	\$55,000.00	\$5,000.00
HIGHWAYS & BRIDGES:				
Summer Roads	\$140,000.00	\$172,767.00	\$180,000.00	\$40,000.00
Winter Roads	\$101,000.00	\$100,000.00	\$108,000.00	\$7,000.00
Bridge Improvement Trust Fund	\$10,000.00	\$10,000.00	\$0.00	(\$10,000.00)
Road Improvement Trust Fund	\$0.00	\$0.00	\$10,000.00	\$10,000.00
LIBRARIES:				
Colebrook Public Library	\$2,975.00	\$2,975.00	\$2,975.00	\$0.00

*Includes \$4,750.00 raised in 2020 to be used in 2021 for preambulation of North Stratford/Columbia Town Line.

**COMPARATIVE
STATEMENT - APPROPRIATIONS
YEAR ENDING DECEMBER 31, 2020**

	PROPOSED BUDGET 2020	SPENT 2020	PROPOSED BUDGET 2021	VARIANCE
PUBLIC WELFARE:				
Town Poor	\$6,000.00	\$538.00	\$6,000.00	\$0.00
Tri-County Community Action	\$650.00	\$650.00	\$950.00	\$300.00
Red Cross	\$768.00	\$768.00	\$768.00	\$0.00
Colebrook Area Food Pantry	\$500.00	\$500.00	\$500.00	\$0.00
Tri-County Transit	\$250.00	\$250.00	\$0.00	(\$250.00)
ServiceLink	\$50.00	\$50.00	\$0.00	(\$50.00)
North Country Community Recreation Center	\$756.00	\$756.00	\$0.00	(\$756.00)
Helping Hands North	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00
CEMETERIES:				
Cemetery Maintenance	\$6,000.00	\$3,470.00	\$6,000.00	\$0.00
Geo. L. O'Neil Post 62 American Legion - Flags	\$125.00	\$125.00	\$125.00	\$0.00
MISCELLANEOUS:				
Appraisal Upkeep	\$40,000.00	\$29,281.00	\$30,000.00	(\$10,000.00)
Tax Map & Upkeep	\$1,575.00	\$1,488.00	\$1,575.00	\$0.00
Planning Board	\$8,000.00	\$4,638.00	\$8,000.00	\$0.00
Kiwanis Fireworks	\$0.00	\$0.00	\$750.00	\$750.00
250th Celebration	\$5,000.00	\$75.00	\$0.00	(\$5,000.00)
	\$580,633.00	\$572,284.00	\$626,500.00	\$45,867.00
LESS ESTIMATED REVENUE:			(\$259,250.00)	
NET ESTIMATED TOWN APPROPRIATION:			\$367,250.00	

**COMPARATIVE STATEMENT - REVENUES
YEAR ENDING DECEMBER 31, 2020**

	PROPOSED REVENUE 2020	ACTUAL 2020	PROPOSED REVENUE 2021
LOCAL:			
Yield Taxes	\$10,000.00	\$17,174.00	\$10,000.00
Land Use Change Taxes	\$2,000.00	\$4,600.00	\$3,000.00
Excavation Tax (\$.02/cu. yd.)	\$100.00	\$7.00	\$50.00
Interest/Penalties on Delinquent Taxes	\$12,000.00	\$19,568.00	\$12,000.00
Motor Vehicle Fees	\$150,000.00	\$209,887.00*	\$150,000.00
Dog License Fees	\$900.00	\$865.00	\$900.00
Business Licenses, Permits & Fees	\$800.00	\$549.00	\$800.00
Interest Received on Deposits	\$5,000.00	\$2,668.00	\$2,000.00
Income from Planning Board	\$2,000.00	\$1,939.00	\$2,000.00
Payment in Lieu of Taxes	\$1,500.00	\$1,500.00	\$1,500.00
STATE OF NEW HAMPSHIRE:			
Block Grant Aid	\$43,394.00	\$52,739.00	\$40,000.00
Forest Fire Reimbursement	\$1,000.00	\$756.00	\$1,000.00
Forest Land Reimbursement	\$1,000.00	\$1,649.00	\$1,000.00
Meals & Room Tax	\$30,000.00	\$39,420.00	\$30,000.00
SP Railroad Tax	\$1,000.00	\$1,586.00	\$1,000.00
MISCELLANEOUS			
US Wildlife Refugee Payment in Lieu of Taxes	\$4,000.00	\$3,477.00	\$4,000.00
	\$264,694.00	\$358,384.00	\$259,250.00

*Includes \$7,173.00 in Motor Vehicle Fees collected for the Towns of Colebrook and Stewartstown due to COVID-19.

MINUTES OF COLUMBIA TOWN MEETING

MARCH 10, 2020

Moderator Stephen Brooks called the meeting to order at 9:00 pm. Mr... Brooks asked that all veterans/active duty servicemen in the audience to please stand and be recognized. He then led the group in the Pledge of Allegiance.

The moderator announced the results of the election as follows:

Selectman – Donald Campbell – 3 year term

Town Clerk – Marcia Parkhurst – 3 year term

Tax Collector – Debra DeBlois – 3 year term

Treasurer – Carrie Klebe – 3 year term (write-ins – willing to accept)

Planning Board – Paul Rella – 3 year term

Planning Board – Linda Haynes – 3 year term

Moderator – Stephen Brooks – 2 year term (write-ins – willing to accept)

Trustee of Trust Funds – Marcia Parkhurst – 3 year term

Supervisor of Checklist – Isabelle Parkhurst – 6 year term

Articles on the Warrant were voted on as follows:

Article #2 Motion made by Eric Stohl and seconded by Carolyn Foss to instruct the Selectmen to appoint all other Town Officials as required. Motion passed by voice vote.

Article #3 Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$111,000.00 for Town Charges for the ensuing year. Motion passed by voice vote.

Article #4 Motion made by Eric Stohl and seconded by Carolyn Foss to raise and appropriate the sum of \$11,000.00 for extinguishing fires in said Town. Motion passed by voice vote.

Article #5 Motion made by Stacey Campbell and seconded by Carolyn Foss to raise and appropriate the sum of \$19,618.00 to help support the operations of the Northern Borders Dispatch Center. Motion passed by voice vote.

Article #6 Motion made by Norman Cloutier and seconded by Carolyn Foss to raise and appropriate the sum of \$56,466.00 to help support the services of the 45th Parallel EMS Medical Services. Motion passed by voice vote.

Article #7 Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$2,000.00 to pay for police coverage from the Town of Colebrook. Motion passed by voice vote.

Article #8 Motion made by Donald Campbell and seconded by Eric Stohl to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies. Motion passed by voice vote.

Article #9 Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$3,000.00 for operating expenses of the North Country Home Health & Hospice. Motion passed by voice vote.

Article #10 Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$700.00 as a contribution for the support and services of Northern Human Services. Motion passed by voice vote.

Article #11 Motion made by Donald Campbell and seconded by Eric Stohl to raise and appropriate the sum of \$6,000.00 for maintenance of the Town's cemeteries. Discussion was held regarding cleaning and repairing stones. It was suggested that a sign be posted at the cemeteries stating that because of their age and condition some stones cannot be repaired. Motion passed by voice vote.

Article #12 Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$125.00 for the support of the Geo. L. O'Neil Post 62 American Legion. Motion passed by voice vote.

Article #13 Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$650.00 for the support of the Tri-County Community Action Program. Motion passed by voice vote.

Article #14 Motion made by Donald Campbell and seconded by Eric Stohl to raise and appropriate the sum of \$6,000.00 for the support of the poor. Motion passed by voice vote.

Article #15 Motion made by Norman Cloutier and seconded by Stacey Campbell to raise and appropriate the sum of \$140,000.00 for the maintenance of summer roads. Out of this amount, approximately \$42,000.00 to be reimbursed by the State of New Hampshire Highway Block Grant monies. Daniel Lesperance asked why the

appropriation was \$20,000.00 higher this year.

Selectman Cloutier explained that in 2019 the Town made the final payment on the Meridan Hill Bridge note and that the Board decided that since they had not increased the summer road budget for several years that they would use \$20,000.00 of the approximately \$40,000.00 that the Town had been paying on the note to do additional road work. Motion passed by voice vote.

Article #16

Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$101,000.00 for the maintenance of winter roads. Laverna Cass asked what we can do about homeowners plowing the snow from their driveways into the Town's roads after the plows have gone through. The Board instructed anyone who sees this happening to notify them with a name and the Board will speak to the homeowner. Motion passed by voice vote.

Article #17

Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$50,000.00 for solid waste disposal and recycling. Motion passed by voice vote.

Article #18

Motion made by Donald Campbell and seconded by Stacey Campbell to raise and appropriate the sum of \$2,975.00 for the Colebrook Public Library. Motion passed by voice vote.

- Article #19** Motion made by Norman Cloutier and seconded by Carolyn Foss to raise and appropriate the sum of \$40,000.00 for appraisal upkeep. Motion passed by voice vote.
- Article #20** Motion made by Eric Stohl and seconded by Stacey Campbell to raise and appropriate the sum of \$1,575.00 for maintenance of the tax maps. Motion passed by voice vote.
- Article #21** Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$8,000.00 for expenses of the Planning Board. Motion passed by voice vote.
- Article #22** Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$768.00 to help support the services of the American Red Cross. Motion passed by voice vote.
- Article #23** Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$500.00 to help support the Colebrook Area Food Pantry. Motion passed by voice vote.
- Article #24** Motion made by Donald Campbell and seconded by Eric Stohl to raise and appropriate the sum of \$250.00 to help support the Tri-County Transit Program. Motion passed by voice vote.
- Article #25** Motion made by Norman Cloutier and seconded by Eric Stohl to raise and appropriate the sum of \$10,000.00 to be added to the Bridge Improvement Expendable

Trust Fund previously established. (Board of Selectmen recommends this appropriation.) Motion passed by voice vote.

Article #26

Motion made by Eric Stohl and seconded by Norman Cloutier to raise and appropriate the sum of \$50.00 to help support the services of ServiceLink. Motion passed by voice vote.

Article #27

Motion made by Donald Campbell and seconded by Norman Cloutier to raise and appropriate the sum of \$756.00 to help support the services of the North Country Community Recreation Center. Motion passed by voice vote.

Article #28

Motion made by Norman Cloutier and seconded by Donald Campbell to raise and appropriate the sum of \$5,000.00 to help support the celebration of Columbia's 250th anniversary. Selectman Stohl explained that this year is Columbia's 250th anniversary along with the towns of Colebrook and Stewartstown. Stacey Campbell explained that there is a group of people already working on floats to enter into Colebrook's parade and that we would welcome any other suggestions for activities. Mrs. Campbell stated that there is a sign-up sheet at the back of the hall for anyone interested in working on the celebration. Motion passed by voice vote.

Article #29

Motion made by Eric Stohl and seconded by Donald Campbell to raise and appropriate the sum of \$1,000.00 to help support the services of Helping Hand North. Selectman Stohl explained that this is a new appropriation this year and that in the past year Helping Hands North helped 102 individuals in Columbia. Motion passed by voice vote.

Article #30

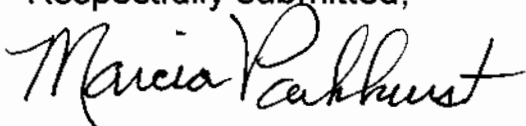
Motion made by Donald Campbell and seconded by Eric Stohl to transact any other business which may legally come before this meeting.

Selectman Campbell stated that the Board wanted to know people's opinions on what to do with the former Bovill gift shop building next to the Town Hall. Discussion continued regarding demolishing it, selling/giving it away to someone who would remove it, etc. General consensus was that it should be removed so parking would be more convenient.

Motion made by Donald Campbell and seconded by Norman Cloutier to adjourn the meeting. Motion passed by voice vote.

Moderator Stephen Brooks declared the meeting adjourned at 9:50 pm.

Respectfully submitted,



Marcia L. Parkhurst

Town Clerk

INVOICE OF PROPERTY

LAND	ACRES	VALUE	
Residential	2,295.10	\$17,026,800.00	
Commercial	184.77	\$1,011,400.00	
Discretionary Preservation Easements	2.00	\$1,900.00	
Current Use	30,687.99	\$1,742,091.00	
Tax Exempt	6,500.74	\$4,954,400.00	
TOTAL OF TAXABLE LAND:	33,169.86		\$19,782,191.00
BUILDINGS			
Residential		\$41,481,391.00	
Commercial		\$2,610,900.00	
Manufactured Housing		\$2,178,800.00	
Discretionary Preservation Easement		\$31,209.00	
Tax Exempt		\$1,466,900.00	
TOTAL OF TAXABLE BUILDINGS:			\$46,302,300.00
PUBLIC UTILITIES			
PSNH		\$2,040,000.00	
NHEC		\$1,177,600.00	
PNGTS		\$22,825,900.00	
TOTAL UTILITIES:			\$26,043,500.00
TOTAL VALUATION BEFORE EXEMPTIONS			\$92,127,991.00
Less Elderly Exemptions		(\$63,900.00)	
Less Solar/Wind Exemptions		(\$15,000.00)	
			(\$78,900.00)
NET VALUATION USED FOR COUNTY, MUNICIPAL & LOCAL EDUCATION TAX RATES			\$92,049,091.00
LESS UTILITIES			(\$26,043,500.00)
NET VALUATION USED FOR STATE EDUCATION TAX RATE			\$66,005,591.00

2020 TAX RATE CALCULATIONS

Town Appropriations:	\$ 580,633.00
Less: Revenues	(\$ 295,609.00)
Less: Fund Balance to Reduce Taxes	(\$ 89,152.00)
Add: Overlay	\$ 5,298.00
Add: War Service Credits	\$ 9,200.00
NET REQUIRED LOCAL TAX EFFORT:	\$210,370.00

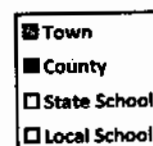
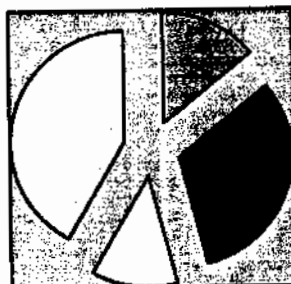
School Appropriations:	\$1,119,948.00
Less: Adequate Education Grant	(\$ 375,803.00)
Less: State Education Taxes	(\$ 128,653.00)
NET REQUIRED LOCAL EDUCATION TAX EFFORT:	\$615,492.00

NET STATE EDUCATION TAX EFFORT: \$128,653.00

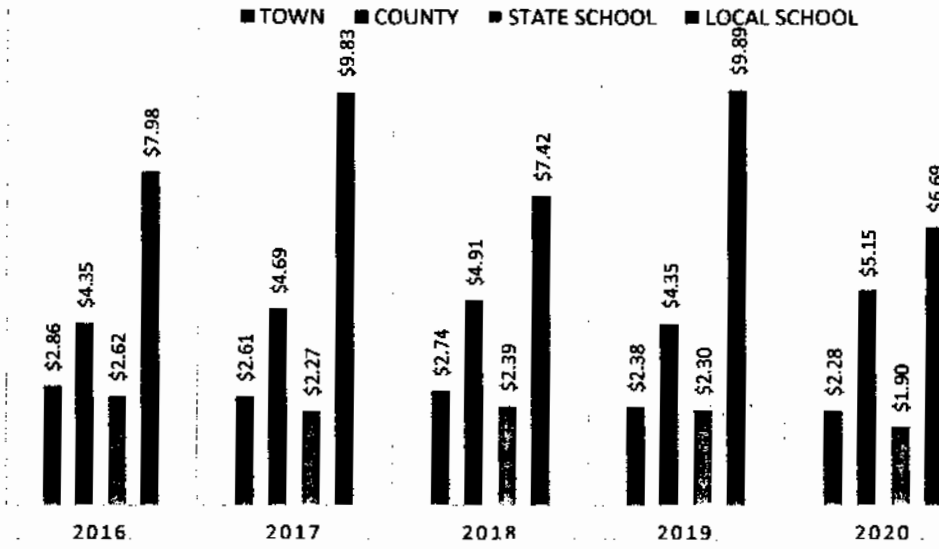
NET COUNTY APPROPRIATIONS: \$473,929.00

Town Tax Rate:	\$ 2.28
County Tax Rate:	\$ 5.15
State School Tax Rate:	\$ 1.95
Local School Tax Rate:	\$ 6.69

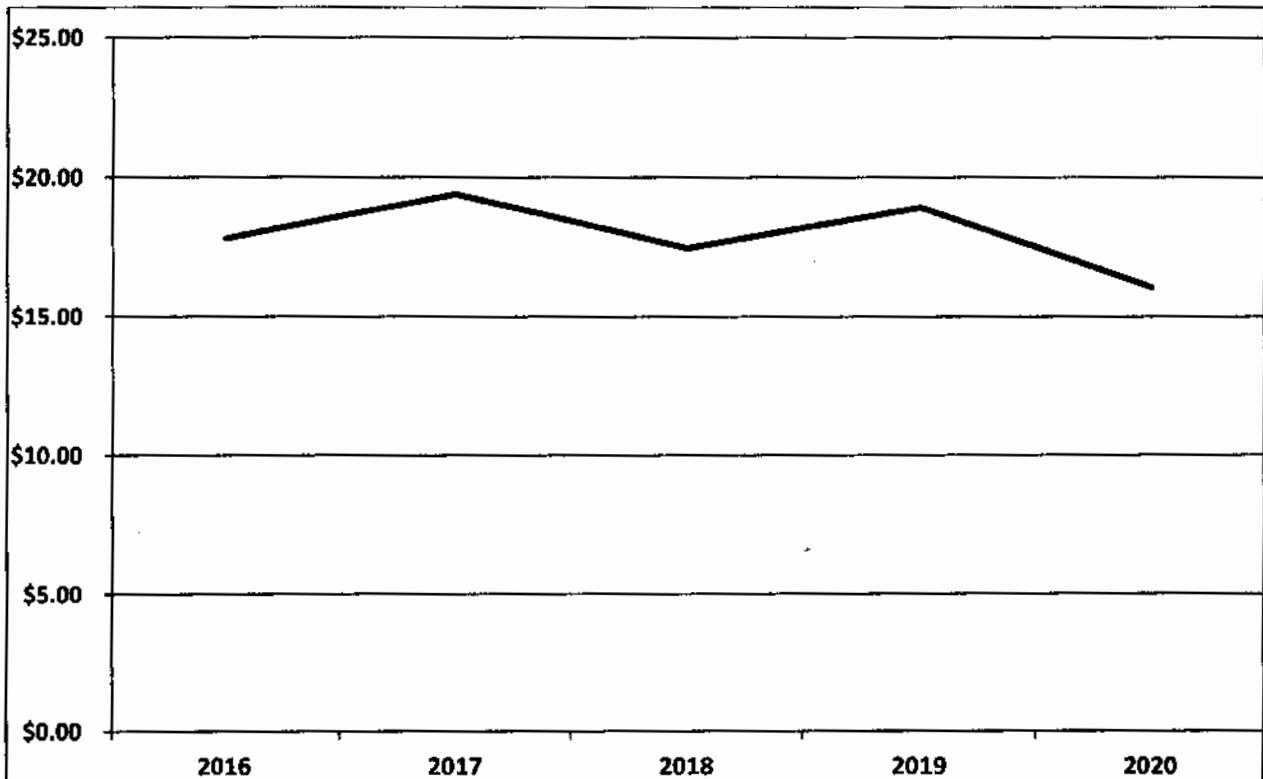
Total: \$16.07



TAX RATE BROKEN DOWN BY CATEGORIES OVER LAST FIVE YEARS



TOTAL TAX RATE COMPARISON OVER LAST FIVE YEARS



FINANCIAL STATEMENT

Cash with Treasurer, January 1, 2021: \$802,579.86

Unredeemed Taxes:

Levy of 2017	\$ 300.43
Levy of 2018	\$16,406.01
Levy of 2019	\$32,949.87

\$ 49,653.31

Uncollected Taxes:

2019 2 nd Installment	\$ 5.17
2020 1st Installment:	\$28,112.87
2020 2 nd Installment:	\$44,291.70
2020 Yield Tax	\$ 873.20

\$ 73,282.94

Trust Funds: \$358,491.06

TOTAL ASSETS: \$1,284,010.17

Due School District: \$744,145.00

TOTAL LIABILITIES: \$744,145.00

NET ASSETS: \$539,865.17

SCHEDULE OF TOWN PROPERTY

Town Hall & 14.77 acres	(Map 408, Lot 25)	\$250,300.00
Town Office Building &		
55 acres	(Map 408, Lot 9)	\$357,700.00
17 acres	(Map 408, Lot 7)	\$ 69,100.00
Furniture & Equipment		\$104,952.00
Columbia Covered Bridge		\$390,000.00
Town Garage (Keach Road – Map 420, Lot 74)		\$ 19,500.00
Lyman Falls Property		
11.9 acres	(Map 403, Lot 4)	\$ 11,300.00
Boat Launch – Columbia Bridge (Map 407, Lot 5.02)		
(.52 acres)		\$ 3,500.00
Tax-Deeded Property		
Map 403, Lot 42 – 3.2 acres (McNelly)		\$ 17,700.00
Map 407, Lot 16.1 - .11 acres		
(West River Road, LLC)		\$ 5,300.00

Cemeteries:

Lyman Cemetery (Map 403, Lot 5)	\$ 13,700.00
Meridan Hill Cemetery (Map 404, Lot 32)	\$ 4,200.00
Columbia Bridge Cemetery (Map 407, Lot 11)	\$ 17,600.00
Keach Road Cemetery (Map 417, Lot 90)	\$ 21,700.00
East Columbia Cemetery (Map 420, Lot 77)	\$ 7,700.00

TOWN CLERK'S REPORT

During the year ending December 31, 2020, I received and remitted to the Treasurer the following amounts:

Auto Permits	\$209,886.76*
Dog License Fees	\$ 865.00
Vital Statistics	
State	\$ 493.00
Town	\$ 462.00
Marriage Licenses	
State	\$ 172.00
Town	\$ 28.00
UCC Filing Fees	\$ 135.00
Copy of Checklist/ Bad Check Fees	\$ 402.00
 TOTAL COLLECTED	 \$212,443.76

Marcia L. Parkhurst
Town Clerk

*Includes \$7,173.00 in Motor Vehicles collected and remitted to the Towns of Colebrook and Stewartstown due to COVID-19.

TREASURER'S REPORT

TOWN CHECKING & SAVINGS ACCOUNT

BALANCE ON HAND - JANUARY 1, 2020: \$769,689.25

Received from:

Tax Collector Deposits	\$1,546,532.62
Town Clerk Deposits	\$204,563.76
Selectmen's Deposits	\$4,453.11
Planning Board	\$1,939.40
Interest Earned - Citizens	\$35.43
Interest Earned - NHPDIP	\$2,640.08
State of New Hampshire - Highway Block Grant	\$42,098.53
State of New Hampshire - RR NSBF Miles	\$1,240.06
State of New Hampshire - Warden Services	\$756.38
State of New Hampshire - Railroad Taxes	\$345.60
State of New Hampshire - DRA Forest & Lands	\$1,649.09
State of New Hampshire G & C - Sims Stream Easement	\$500.00
State of New Hampshire - Municipal Aid	\$10,640.88
State of New Hampshire - Meals & Rooms	\$39,419.51
US Fish & Wildlife Services, Land Reimbursement	\$3,477.00

TOTAL REVENUE RECEIVED \$1,860,291.45

EXPENSES:

Bank Fees	-\$38.00
Deluxe Deposit Tickets	-\$110.26
Selectmen's Payments (Checks/Manifests)	-\$1,823,252.48
IRS Payments	-\$4,000.00

TOTAL EXPENSES: -\$1,827,400.74

TOTAL BALANCE ON HAND - 12/31/2020 \$802,579.96

TREASURER'S REPORT

BALANCE - CITIZENS BANK - 12/31/2020	\$416,260.77
BALANCE - NHPDIP - 12/31/2020	\$386,319.19
	\$802,579.96

Carrie Klebe, Treasurer

SELECTMEN'S REPORT

SUMMARY OF RECEIPTS - 2020

Business, Licenses, Permits & Fees	\$548.16
Citizens Bank; Interest on Deposits	\$35.43
Columbia Resident, Reimbursement for Fire Calls	\$1,411.00
Columbia Resident; Reimbursement for Culvert	\$150.00
History Books, Sale of	\$515.76
Matthew Bender & Co., Inc.; Reimbursement	\$193.10
NHPDIP; Interest on Savings Account	\$2,640.08
Planning Board; Fees	\$1,939.40
Shallow River Properties; Payment in Lieu of Taxes	\$1,500.00
State of New Hampshire; Fire Permits and mileage - State's Share	\$756.38
State of New Hampshire; Forest Land Reimbursement	\$1,649.09
State of New Hampshire; Highway Block Grant	\$42,098.53
State of New Hampshire; Rooms & Meals Tax	\$39,419.51
State of New Hampshire; Sims Stream Easement	\$500.00
State of New Hampshire; CARES Act	\$567.75
State of New Hampshire; Railroad Distribution	\$345.00
State of New Hampshire, RR NSBF miles	\$1,240.06
State of New Hampshire; Municipal Aid	\$10,640.88
Tax Collector	\$1,531,425.31
Town Clerk	\$212,443.76
US Fish & Wildlife; Payment in Lieu of Taxes	\$3,477.00
	\$1,853,496.20

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2017

TOWN CHARGES:

Officers' Salaries	\$36,284.10
Officers' Expenses	\$53,607.25
Election & Registration	\$457.50
Town Buildings & Utilities	\$15,685.70
Insurance	\$2,910.00
Planning Board Expenses	\$5,863.35

PROTECTION OF PERSONS & PROPERTY:

Fire	\$12,508.00
Forest Fire Wardens	\$1,725.81
Radio Communications	\$10,952.00
Health	\$42,188.06
Sanitation & Recycling	\$34,298.67
Police Coverage	\$0.00

HIGHWAYS & BRIDGES:

Summer Road & Bridges	\$144,424.90 *
Winter Roads	\$87,260.00
Meriden Hill Bridge Loan	\$39,705.91

SELECTMEN'S REPORT

SUMMARY OF PAYMENTS - 2020

PUBLIC WELFARE:

Town Poor	\$538.50
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CEMETERIES:

Cemeteries	\$3,470.00
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PAYMENTS TO OTHER GOVERNMENT DIVISIONS:

State & County	\$475,545.35
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Columbia School District	\$717,876.00
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MISCELLANEOUS:

Land & Building Appraisals	\$29,281.23
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Regional Associations	\$2,499.00
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Taxes Bought By Town	\$49,014.69
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Refunds/Reimbursements	\$18,667.62
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Patriotic Purposes	\$200.00
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Transfer to Trust Fund	\$10,000.00
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Transfers to NHPDIP/Citizens	\$1,453,807.84
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TOTAL PAYMENTS FOR 2020:	\$3,281,258.32
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**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2020**

GENERAL GOVERNMENT - TOWN CHARGES

OFFICERS' SALARIES:

Campbell, Donald; Selectman Salary	\$1,847.00
Cloutier, Norman; Selectman Salary	\$1,847.00
DeBlois, Debra; Deputy Town Clerk Salary	\$3,744.47
DeBlois, Debra; Tax Collector Salary	\$4,155.75
Klebe, Carrie; Treasurer Salary	\$1,847.00
Parkhurst, Marcia; Town Clerk/ Secretary Salary	\$18,062.77
Stohl, Eric; Selectman Salary	\$1,847.00
	\$33,350.99

OFFICERS' EXPENSES:

Anco Stamps & Signs, Inc.; Notary Stamp	\$23.00
Avitar Associates of N.E., Inc.; Software Support, Tax Bills, etc.	\$4,668.51
Blossom Shop; Funeral Arrangement	\$100.00
B.M.S.I.; Software Support & Updates	\$2,028.00
CAI; Website Maps and Map Maintenance	\$3,987.50
Campbell, Donald; Supplies	\$6.99
Citizens Bank; Wire Fee	\$138.00
Cohos Advisors; Auditing	\$7,500.00
Colebrook Copy Center; Printing	\$451.00
DeBlois, Debra; Fees	\$2,480.00
Donahue, Tucker & Ciandella, PLLC; Legal Fees	\$3,100.43
J.P. Cooke; Town Clerk Supplies	\$112.60
Lancaster Floral Design; Funeral Arrangement	\$87.00
Lazerworks; Computer supplies	\$394.99
Liebl Printing; Printing Town Reports	\$1,544.35
Matthew Bender Co., Law Book Updates	\$444.74
News & Sentinel, The; Notices,	\$922.00
Parkhurst, Marcia; Reimbursement for supplies	\$153.10
Pitney Bowes Credit Corporation Postage Machine Rental and Supplies	\$861.26
Postmaster, Colebrook; Box Rental	\$194.00
Purchase Power; Postage	\$429.05
Sunnvalley; Website Maintenance	\$347.70
Treasurer, State of New Hampshire; Notary Fee	\$75.00
U.S. Postal Service; Refill Postage Meter	\$3,000.00
U.S. Treasury; Social Security, Federal & Medicare Taxes	\$9,129.34

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2020**

POLICE:

Town of Colebrook; Police Coverage	\$900.00
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HEALTH:

	\$768.00
American Red Cross; Appropriation	\$56,466.48
45th Parallel EMS; Appropriation	\$500.00
Colebrook Area Food Pantry; Appropriation	\$1,000.00
Helping Hands North; Appropriation	
North Counry Community Recreation Center; Appropriation	\$756.00 \$3,000.00
North Country Home, Health & Hospice; Appropriation	\$700.00
Northern Human Services; Appropriation	\$50.00
Servicelink; Appropriation	
Tri-County Community Action Program; Appropriation	\$650.00 \$250.00
Tri-County Transit; Appropriation	\$2,200.00
U.C.V.H. Association; Appropriation	
	\$66,340.48

SANITATION:

	\$12,040.67
AVRRD; Tipping Fees	
Coos County Recycling Center; Columbia's Share	\$4,536.00
Coos County Transfer Station Account; Solid Waste Disposal	\$20,203.25
	\$36,779.92

HIGHWAYS & BRIDGES:

MAINTENANCE - SUMMER ROADS:

Central Asphalt Paving; Paving	\$45,570.00
Cloutier Sand & Gravel, Inc. Excavator, Gravel, Dump truck, Grader, labor etc.	\$57,877.00
Jeffers, Clark Jr.; Trucking & Gravel	\$59,489.50
P.A. Hicks & Sons, Inc.; Culverts	\$3,227.17
Pike Industries; Cold Patch	\$603.06
David White Trucking; Roadside Mowing	\$6,000.00
	\$172,766.73

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2020**

WINTER ROADS:	\$2,656.83 *
Cargill Incorporated; Road Salt	
Cloutier Sand & Gravel, Inc.; Plowing Contract and Thawing culverts	\$97,343.17
	\$100,000.00
*To be reimbursed by plowing contractor.	
LIBRARY:	\$2,975.00
Colebrook Public Library; Appropriation	
TOWN POOR:	
	\$163.50
Greenmaster, LLC; Rent	\$375.00
Tallmage, William; Rent	
	\$538.50
CEMETERIES:	
	\$345.00
Gooch, Robert, Jr.; Mowing	\$3,125.00
No Sweatt Mowing; Mowing	
	\$3,470.00
STATE/COUNTY:	
	\$55.60
Campbell, Stacey; Recording Fees	\$473,929.00
Coos County; County Tax	
Coos County Registry of Deeds; Recording Fees, Redemptions & Postage	\$444.75
Department of Agriculture; Dog Licenses	\$400.00
Treasurer, State of New Hampshire; Vital Statistics	\$716.00
	\$475,545.35

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2020**

SCHOOL DISTRICT:

Columbia School District	\$717,876.00
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MISCELLANEOUS:

LAND & BUILDING APPRAISALS:

Allen, Steven M.; General Assessing & Cyclical Evaluations	\$18,600.00
Sansoucy, George; Utility Appraisals	\$10,681.23
	\$29,281.23

REFUNDS/ABATEMENTS:

Castmin Realty, LLC; 2020 Property Tax Refund	\$12.00
Colebrook, Town of; Motor Vehicle Fees	\$7,032.00
CoreLogic; 2020 Property Tax Refund	\$155.00
Fellbaum, Ralph; 2019 & 2020 Property Tax Refund	\$566.83
Gay, Douglas; 2020 Property Tax Refund	\$46.60
Granite State Landholdings; 2020 Property Tax Refund	\$109.00
Humphrey, Roberta; 2020 Property Tax Refund	\$25.00
Great North Woods Center for the Arts; 2020 Property Tax Refund	\$10,089.00
Lazydays; Motor Vehicle Refund	\$57.90
Oleson, Randall; 2020 Property Tax Refund	\$252.29
Phillips, Michael; 2020 Property Tax Refund	\$15.00
Piemi, Brian; 2020 Property Tax Refund	\$163.00
Stewartstown, Town of; Motor Vehicle Fees	\$141.00
Tallmage, William; 2020 Property Tax Refund	\$3.00
	\$18,667.62

REGIONAL ASSOCIATIONS:

NH Association of Assessing Officials; 2020 Dues	\$20.00
NH Association of Conservation Commissions; 2020 Dues	\$275.00
NH City and Town Clerk's Association 2020 Dues	\$20.00
NH Municipal Association; 2020 & 2021 Dues	\$2,164.00
NH Tax Collectors' Association; 2020 Dues	\$20.00
	\$2,499.00

**SELECTMEN'S REPORT
DETAILED STATEMENT OF PAYMENTS - 2020**

TAXES BOUGHT BY TOWN:

Town of Columbia; Purchase of 2019 Tax Liens	\$49,014.69
--	--------------------

PATRIOTIC PURPOSES:

Geo. L. O'Neil Post #62; Flags	\$125.00
250th Celebration; Ad	\$75.00

\$200.00

TRANSFER MONIES:

NHPDIP; Transfer from Checking & Savings	\$1,453,807.84
Trustees of Trust Funds	\$10,000.00

\$1,463,807.84

GRAND TOTAL OF PAYMENTS

\$3,281,258.32

COOS COUNTY TRANSFER STATION JANUARY 1, 2020-DECEMBER 31, 2020

RECEIPTS:

Town of Stewartstown	\$57,013.67
Town of Columbia	\$20,420.95
Town of Lemington	\$4,985.56
Stewartstown Residents; Building Debris, tires, etc.	\$11,731.00
Columbia Residents; Building Debris, tires, etc.	\$4,988.00
Lemington Residents; Building Debris, tires, etc.	\$772.00
Beecher Falls Redemption	\$1,710.43
TOTAL RECEIPTS:	\$101,621.61

PAYMENTS:

Atlantic Recycling; Repairs	\$348.10
Belknap Septic; Snowplowing	\$3,880.00
C.D.S. Portable Toilets; Portable Unit	\$1,270.00
Caron, Philip; Compacting	\$3,905.00
Coos County; Running Station	\$28,500.00
Klebe, Carrie; Treasurer Salary	\$150.00
Coos County; Supplies	\$352.04
Normandeau Trucking, Inc.	\$57,019.80
Northeast Resource Recovery Association, Tires, electronics, etc.	\$5,808.17
Rancloes, Corey; Compacting	\$375.00
Stewartstown, Town of; Supplies	\$13.50
TOTAL PAYMENTS	\$101,621.61

Carrie Klebe
Treasurer

COOS COUNTY TRANSFER STATION INFORMATIONAL SHEET

HOURS OF OPERATION: (246-7112)	Monday	8:00 – 12:00
	Tuesday	CLOSED
	Wednesday	8:00 – 12:00
	Thursday	8:00 – 12:00
	Friday	12:00 – 4:00
	Saturday	8:00 – 4:00
	Sunday	CLOSED

FEES ARE CHARGED AS FOLLOWS:

Propane Tanks:

1 lb.	\$ 1.00
20 lb.	\$ 2.00
30 lbs. through 100 lbs.	\$22.00

Tires:

Passenger Tires up to 24"	\$ 4.00
Tractor Trailer Tires 22.5" and 24"	\$20.00

Televisions:

24" and smaller	\$ 5.00
25" – 37"	\$10.00
38" – 70"	\$20.00

Batteries

No Charge

Brush, leaves & unfinished wood No Charge (place on burn pile)

Clothes/Shoes/Bedding/Linens No Charge

Computer Screens (desktops) \$ 5.00

Computers (CPUs) \$ 5.00

Fluorescent Lamps No Charge

Mattress and Box Springs \$10.00

Plywood, painted/stained wood, treated
wood, household debris \$25.00/per cubic

Refrigerators/Air Conditioners \$20.00

Rugs \$ 5.00

Scrap Metals No Charge (place on metal pile)

Sheetrock – per cubic yard \$50.00

Shingles – per cubic yard \$50.00

Sinks/Toilets \$ 6.00

Sofas \$20.00

Stoves/Appliances	No Charge
Tubs/Shower Stalls	\$10.00
Upholstered Chairs/Recliners	\$10.00

PLEASE RECYCLE THE FOLLOWING ITEMS:

ITEM	INCLUDES	PREPARATIONS
Glass	All glass bottles & jars	Wash food out of all containers
Aluminum Cans	Beer, soda & food tins	Empty and rinse out Remove labels
Steel/Tin Cans	All steel, tin or metal cans	Empty and rinse out Remove labels
Plastic Bottles	Soda, water & liquor bottles	Empty and rinse out Remove caps
Plastic house- hold bottles	Detergent, shampoo, etc.	Empty and rinse out Remove caps
Plastic jugs	Milk & water jugs	Empty and rinse out Remove caps
Paper:	Newspaper Catalogs (soft cover books) Brown paper bags Chipboard (cereal, shoe boxes, etc.) Computer Paper Egg cartons Envelopes Fax Paper Hard cover books (with covers removed) Junk Mail Magazines Manila Envelopes Office Paper Telephone books White or colored paper	
Cardboard	Double walled boxes	Remove all tape and staples. Flatten boxes

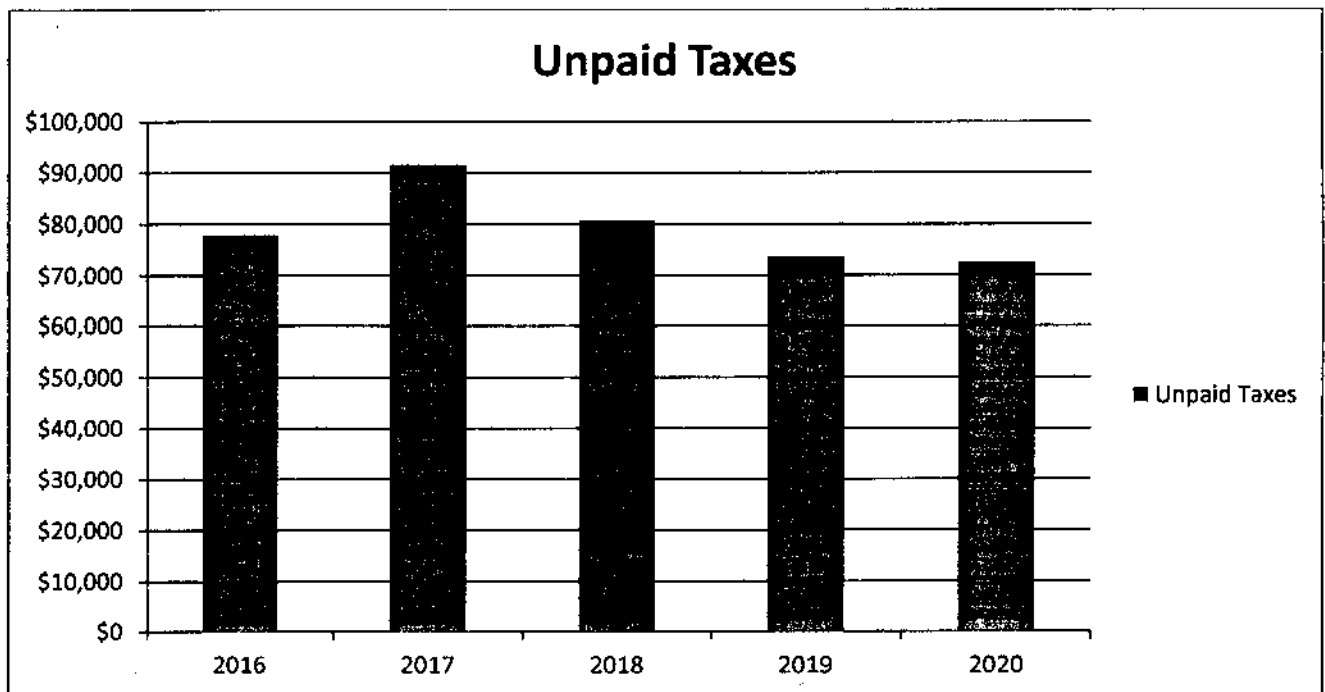
TAX COLLECTOR'S REPORT

On the following pages, is my report for the year ending December 31, 2020, along with a list of unpaid taxes as of that date.

Below is a graph showing the unpaid taxes at the end of each of the last five years. At the end of this fiscal year, we again had approximately 5% of our 2020 property taxes listed as unpaid. As you can see on the chart below, this number remains fairly consistent. This, of course, changes from day to day. The amount unpaid as of the printing of this report will be less.

As noted previously, you now have the ability to pay your taxes on line. In 2020, 113 taxpayers took advantage of this service. I hope that you find this helpful to you.

Debra DeBlois
Tax Collector





Tax Collector's Report

For the period beginning and ending

This form is due **March 1st (Calendar Year)** or **September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division

Phone: (603) 230-5090

Fax: (603) 230-5947

<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality:

County:

Report Year:

PREPARER'S INFORMATION

First Name

Last Name

Street No.

Street Name

Phone Number

Email (optional)



Debits					
Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: 2019	Year: 2018	Year: 2017
Property Taxes	3110		\$99,345.82		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Other Taxes	3189				
Property Tax Credit Balance		(\$1,477.33)			
Other Tax or Charges Credit Balance					

Taxes Committed This Year	Account	Levy for Year of this Report	2019	Prior Levies	
Property Taxes	3110	\$1,423,289.00			
Resident Taxes	3180				
Land Use Change Taxes	3120	\$4,600.00			
Yield Taxes	3185	\$25,355.28			
Excavation Tax	3187	\$7.04			
Other Taxes	3189				

Overpayment Refunds	Account	Levy for Year of this Report	2019	2018	2017
Property Taxes	3110	\$155.00			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$725.39	\$5,524.80		
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$1,452,654.38	\$104,870.62	\$0.00	\$0.00



Credits				
Remitted to Treasurer	Levy for Year of this Report	2019	Prior Levies	
			2018	2017
Property Taxes	\$1,347,051.07	\$53,928.06		
Resident Taxes				
Land Use Change Taxes	\$4,600.00			
Yield Taxes	\$23,105.65			
Interest (Include Lien Conversion)	\$700.39	\$2,451.80		
Penalties	\$25.00	\$3,073.00		
Excavation Tax	\$7.04			
Other Taxes				
Conversion to Lien (Principal Only)		\$45,412.59		
Discounts Allowed				

Abatements Made	Levy for Year of this Report	2019	Prior Levies	
			2018	2017
Property Taxes	\$3,640.00			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$1,376.40			
Excavation Tax				
Other Taxes				
Current Levy Deeded				



New Hampshire
 Department of
 Revenue Administration

MS-61

Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	Prior Levies		
		2019	2018	2017
Property Taxes	\$72,504.57	\$5.17		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$873.23			
Excavation Tax				
Other Taxes				
Property Tax Credit Balance	(\$1,228.97)			
Other Tax or Charges Credit Balance				
Total Credits	\$1,452,654.38	\$104,870.62	\$0.00	\$0.00

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$72,154.00
Total Unredeemed Liens (Account #1110 - All Years)	\$49,656.31



Lien Summary

Summary of Debits

	Last Year's Levy	Prior Levies (Please Specify Years)		
		Year: 2019	Year: 2018	Year: 2017
Unredeemed Liens Balance - Beginning of Year			\$23,319.58	\$19,643.05
Liens Executed During Fiscal Year		\$49,014.69		
Interest & Costs Collected (After Lien Execution)		\$928.10	\$2,631.02	\$5,545.47
Total Debits	\$0.00	\$49,942.79	\$25,950.60	\$25,188.52

Summary of Credits

	Last Year's Levy	Prior Levies		
		2019	2018	2017
Redemptions		\$16,064.82	\$6,913.57	\$17,389.38
Interest & Costs Collected (After Lien Execution) #3190		\$928.10	\$2,631.02	\$5,545.47
Abatements of Unredeemed Liens				\$1,953.24
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110		\$32,949.87	\$16,406.01	\$300.43
Total Credits	\$0.00	\$49,942.79	\$25,950.60	\$25,188.52

For DRA Use Only	
Total Uncollected Taxes (Account #1080 - All Years)	\$72,154.00
Total Unredeemed Liens (Account #1110 -All Years)	\$49,656.31



COLUMBIA (97)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

Preparer's Last Name

Date

Debra

DeBluis

11/8/2021

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Debra DeBluis, Tax Collector

Preparer's Signature and Title

UNPAID TAXES

UNCOLLECTED 2020 PROPERTY TAXES:

	1st Instalment	2nd installment
Abbott, Valerie & Stephen	\$ 664.00	\$ 443.00
Adair, Brittnie	\$ 174.00	\$ 43.00
Alexander, James & Laura	\$ 56.00	\$ 35.00
Alexander, James & Laura	\$ 1,000.00	\$ 799.00
Andrew, David		\$ 127.00
Benevento, Robbie	\$ 482.00	\$ 329.00
Bodge, Joseph	\$ 11.00	\$ 7.00
Boisvert, Quinton	\$ 869.00	\$ 775.00
Boucher, Helen		\$ 8.37
Boughton, Michael		\$ 127.32 *
Bouthillier, Martha		\$ 6.00 *
Brown, Maureen		\$ 19.00
Bulkey, Joan R.	\$ 1,656.00	\$ 1,137.00 *
Bulkey, Joan R.	\$ 4.00	\$ 7.00 *
Busfield, J. Scott	\$ 503.00	\$ 434.00
Carroll, Anna	\$ 277.00	\$ 202.00
Cass, Kevin		\$ 4.00
Cass, Kevin		\$ 164.00
Cass, Shawn		\$ 191.00
Chase, Chris	\$ 67.00	\$ 21.00
Cleveland, Paul		\$ 470.74
Collins, Michael		\$ 4.00 *
Cook, Margaret		\$ 44.00
Cunningham, Kelly		\$ 942.00 *
Davis, Edward W. & Suzanne	\$ 416.00	\$ 322.00
Day, Marcus		\$ 172.00 *
Dobson, James		\$ 3.00 *
Dubois, Steven & Jean		\$ 1,536.00
Earley, Steven	\$ 8.02	\$ 2,096.00
Edwards, David		\$ 620.00 *
Emanuello, Joseph		\$ 189.00 *
Emanuello, Joseph		\$ 460.00 *
Emanuello, Joseph		\$ 38.00 *
Epshteyn, Mikhail		\$ 65.00
Fagan, Sean, et als		\$ 9.34 *
Fedrick, Claire (Trustee)	\$ 246.00	\$ 230.00
Flanders, Robert & Alice	\$ 482.00	\$ 371.00
Flanders, Robert & Alice	\$ 57.00	\$ 39.00
Flanders, Robert & Alice	\$ 48.00	\$ 37.00
Gardner, Kristin		\$ 6.00 *
Gould, Gregory G.	\$ 84.00	\$ 65.00
Grace, Timothy		\$ 143.00 *
Grand International Holdings	\$ 29.00	\$ 19.00
Grand International Holdings	\$ 7.00	\$ 4.00
Grand International Holdings	\$ 32.00	\$ 20.00
Graziano, Frank		\$ 761.00 *
Graziano, Frank		\$ 290.00 *

UNPAID TAXES

	1st Installment	2nd Installment
Grover, Mona		\$ 59.00
Hall, Diane		\$ 541.00 *
Hamel, Derek R.	\$ 902.00	\$ 774.00
Hastings, Kenneth		\$ 600.00
Haynes, Linda	\$ 1,155.00	\$ 950.00
Hebert, Carole		\$ 221.00
Hibbard, Gregory		\$ 90.00
Hutchins, Trisha	\$ 54.00	\$ 13.00
Jager, Edward		\$ 748.00
Jenkins, Mark	\$ 143.00	\$ 243.00
Joseph, Justin		\$ 21.00 *
Karl, Eric	\$ 1,424.00	\$ 919.00
Kellett, Craig		\$ 277.00
Kenney, Evelyn et als		\$ 416.43
King, Rebecca		\$ 2.00
King, Rebecca		\$ 328.00
King, Rebecca		\$ 1.00
Klebe, Duane		\$ 190.75 *
Lagage, Jean		\$ 403.00
Lambert, Jeremy		\$ 4.00
Lanciani, Kevin & Wendy	\$ 914.00	\$ 736.00
Lanciani, Kevin & Wendy	\$ 3.00	\$ 2.00
Langevin, Jonathan		\$ 350.00
Lawton, Ronald		\$ 215.00 *
Laycock, Barron	\$ 151.10	\$ 178.00
Laycock, Barron		\$ 4.00
Laycock, Barron		\$ 16.00
Leavenworth, Michelle	\$ 2.00	
Leavenworth, Ronald & Michelle	\$ 42.00	\$ 8.00
Leavenworth, Ronald & Michelle	\$ 40.00	\$ 3.00
Lemire, Bradley		\$ 138.00 *
Lesperance, Billy	\$ 131.00	\$ 54.00
Lewis, Gregory		\$ 300.00 *
Limoges, Karen A.	\$ 1,620.00	\$ 1,316.00
Lynch, Dana	\$ 9.00	\$ 7.00
MacDonald, Finley		\$ 10.00
MacDonald, Sonya		\$ 1.00
MacDonald, Sonya		\$ 1,217.00
MacDonald, Sonya		\$ 2.00
MacLure, Robert & Wendy	\$ 607.00	\$ 476.00
Marrone, Joseph A.	\$ 275.00	\$ 287.00
Meffert, William		\$ 613.00
Milis, Ellen E.	\$ 658.00	\$ 470.00
Mitchell, Eric B.	\$ 872.00	\$ 697.00
Neary, William	\$ 6.18	\$ 384.00 *
Neil, Eric		\$ 20.00
Noklund, Sigmund	\$ 138.00	\$ 177.00
O'Leary, Patrick		\$ 166.00
Osgood, Todd		\$ 10.11
Osterman Propane, LLC		\$ 1,534.00
Paquette, Melanie		\$ 306.00 *
Parker, Robert	\$ 48.00	\$ 29.00
Pearson, Carleton	\$ 655.00	\$ 505.00
Perry, Wade	\$ 1,700.00	\$ 1,408.00

UNPAID TAXES

	1st Installment	2nd Installment
Poindexter, Kelly		\$ 6.64 *
Puglisi, Gary	\$ 3.00	\$ 2.00
Puglisi, Gary	\$ 487.00	\$ 360.00
Puglisi, Gary	\$ 2.00	\$ 1.00
Reynolds, Daniel (1/2 interest)	\$ 34.00	\$ 213.00
Riberdy, Maureen		\$ 1,173.00
Rienecker, Carl		\$ 116.00 *
Riff, Brian		\$ 43.00
Riley, Francis	\$ 864.00	\$ 598.00
Roy, Jacqueline		\$ 2.00 *
Secret Order of Water Buffalo	\$ 682.00	\$ 555.00
Shain, Daniel	\$ 3.00	\$ 4.00
Shimkus, Michael		\$ 4.00
Smith, Fred	\$ 1,037.00	\$ 682.00 *
Smith, Jonathan	\$ 11.00	\$ 10.00
Smith, Jonathan	\$ 1,200.00	\$ 986.00
Soucie, Thomas	\$ 98.00	\$ 31.00
Stanford, Mark		\$ 30.00
Sterrer, Wolfgang	\$ 10.00	\$ 29.00
Sterrer, Wolfgang		\$ 1.00
Sterrer, Wolfgang		\$ 1,056.00
Sterrer, Wolfgang		\$ 2.00
Sterrer, Wolfgang		\$ 2.00
Stewart, William	\$ 1,015.94	\$ 797.00
Tessier, Amy	\$ 861.00	\$ 707.00
Tessier, Darlene		\$ 17.00
Tessier, Paul		\$ 719.00
Tessier, Paul		\$ 18.00
Tillotson, James		\$ 835.00 *
Tremblay, Norman	\$ 1,392.00	\$ 1,115.00
Tremblay, Norman	\$ 170.00	\$ 119.00
Tutko, Holly et als		\$ 1.00 *
Tutko, Holly et als		\$ 834.00 *
Weiner, Peter		\$ 51.00 *
Weiner, Peter		\$ 6.00 *
Weiner, Peter		\$ 4.00 *
Wells, Daniel I.	\$ 890.00	\$ 738.00
Wells, Daniel I.	\$ 49.00	\$ 31.00
Wells, Daniel I.	\$ 43.00	\$ 27.00
Wells, Daniel I.	\$ 5.00	\$ 3.00
White, Bradley, Larry et als	\$ 69.63	
Williams, Kenneth	\$ 220.00	\$ 79.00
York, Pamela	\$ 245.00	\$ 83.00
Zitzman, Jennifer		\$ 26.00
TOTAL 2020 PROPERTY TAXES	\$ 28,112.87	\$ 44,391.70

UNPAID TAXES

UNCOLLECTED 2019 PROPERTY TAXES	
	\$5.17 •
Edwards, David	
	\$5.17
TOTAL 2019 PROPERTY TAXES	

UNCOLLECTED 2020 YIELD TAXES	
Gardner, Kristin	\$452.38
Young, Clarence	\$415.02 •
TOTAL 2020 UNCOLLECTED YIELD TAXES	\$873.23

UNCOLLECTED PROPERTY TAX LIENS:

Levy of 2017:	
Lesperance, Billy	\$ 300.43
TOTAL FOR 2017 LIEN:	\$ 300.43

Levy of 2018:	
Alexander, James	\$ 129.15
Alexander, James	\$ 1,959.81
Boisvert, Quinton	\$ 1,743.27
Busfield, J. Scott	\$ 995.22 •
Chase, Chris	\$ 169.53
Davis, Edward W.	\$ 853.88
Flanders, Robert B.	\$ 982.45
Flanders, Robert B.	\$ 123.56
Flanders, Robert B.	\$ 106.55
Hamel, Derek R.	\$ 1,808.09
Hutchins, Trisha	\$ 143.98
Lesperance, Billy	\$ 149.48
Limoges, Karen A.	\$ 1,373.91
MacLure, Robert J.	\$ 1,248.24
Mills, Ellen E.	\$ 1,319.49 •
Noklund, Sigmund	\$ 154.65
Reynolds, Daniel J.	\$ 18.57
Smith, Jonathan L.	\$ 60.08
Smith, Jonathan L.	\$ 2,364.71
Soucie, Thomas E.	\$ 231.15
Williams, Kenneth	\$ 470.24
TOTAL FOR 2018 LIEN	\$ 16,406.01

UNPAID TAXES

Levy of 2019	\$	153.37
Alexander, James	\$	153.37
Alexander, James	\$	2,082.45
Boisvert, Quinton	\$	1,837.28
Bulkey, Joan	\$	3,462.61
Bulkey, Joan	\$	20.26
Busfield, J. Scott	\$	1,079.78
Carroll, Anna	\$	485.51
Chase, Chris	\$	176.42
Davis, Edward	\$	898.72
Fedrick, Claire (Trustee)	\$	515.09
Flanders, Robert B.	\$	1,034.26
Flanders, Robert B.	\$	129.95
Flanders, Robert B.	\$	111.37
Hamel, Derek	\$	1,905.59
Hutchins, Trisha	\$	149.52
Lanciani, Kevin	\$	1,234.95
Lesperance, Billy	\$	309.89
Limoges, Karen	\$	3,410.81
Lynch, Dana	\$	57.42
MacLure, Robert	\$	1,314.27
Mills, Ellen	\$	1,400.61
Nokiund, Sigmund	\$	323.34
Pearson, Carlton	\$	1,392.32
Puglisi, Gary	\$	41.83
Puglisi, Gary	\$	546.45
Puglisi, Gary	\$	14.04
Reynolds, Daniel	\$	108.11
Riley, Francis	\$	986.30
Smith, Fred B.	\$	2,201.37
Smith, Jonathan	\$	61.53
Smith, Jonathan	\$	2,494.52
Soucie, Thomas	\$	241.61
Tremblay, Norman	\$	394.52
Wells, Daniel	\$	1,879.71
Williams, Kenneth	\$	494.09
 TOTAL FOR 2019 LIEN	 \$	 32,609.15



Connecticut River Joint Commissions
10 Water Street, Suite 225
Lebanon, NH 03766
(603) 727-9484
<http://www.crtc.org>

CRJC Headwaters Subcommittee Annual Report - 2020

The Headwaters Subcommittee of the Connecticut River Joint Commissions (CRJC) meets quarterly and consists of up to two volunteers nominated by participating municipalities, with allowance for alternates. Since March 2020, the Subcommittee has met via video conference call and continues to do while state emergency orders are active due to the COVID-19 pandemic. Current members of Vermont are Tom Caron from Canaan, with openings in Lemington, Bloomfield, Brunswick, and Maidstone. Current members of New Hampshire are Kevin McKinnon from Colebrook, Kenneth Hastings and Lucas Deblois from Columbia, Ed Mellett and Dale Covey from Northumberland, Alan R. Williams from Pittsburg, Jamie Sayen and Clayton Macdonald from Stratford, and openings in Stewartstown & Clarksville. Those with only one representative have an opening for a second volunteer.

The Subcommittee provides a local voice to help steward the resources on or affecting a portion of the Connecticut River, particularly on topics related to the maintenance of good water quality and wildlife habitat. Meeting and events are open to the public. The Subcommittee is one of five that make up the Connecticut River Joint Commissions since 1989. Specific responsibilities include providing feedback to NH Department of Environmental Services, VT Agency of Natural Resources and municipalities on matters pertaining to the river; reviewing and commenting on proposed permits and plans; and maintaining a corridor management plan.

The Subcommittee stayed up to date and commented on a number of issues including Vermont basin management plans, changes to the NH wetlands permitting process, CRJC strategic plan, and projects by the Connecticut River Conservancy. The Subcommittee reviewed and commented on a series of permits or activities including invasive species management using glyphosate; trail maintenance in Pittsburg; and new campground and pump station upgrade in Stewartstown. The Subcommittee discussed the use of glyphosate in regards to environmental and public health impacts, as well as federal, state and local regulations on the issue.

If you or someone in your community is interested in learning about or contributing to river management for the watershed, including serving as a liaison to the Headwaters Subcommittee, please contact our staff support Olivia Uyizeye at ouyizeye@uvlsrpc.org or visit our website at www.crtc.org to learn more.



***Connecticut River Joint Commissions – FY 2020 Annual Report
July 1, 2019 through June 30, 2020***

Suite 225, 10 Water St., Lebanon, NH 03766.

Website at <http://www.crtc.org>

CRJC continues its mission to preserve the visual and ecological integrity and working landscape of the Connecticut River Valley. With five local subcommittees and over 100 volunteers, CRJC is guiding the watershed's growth by reviewing and commenting on hydro-electric dam relicensing, regulatory proposals, shoreland protection, and initiatives on clean water.

CRJC continues to bring policy makers from both states and the public together to keep them abreast of the issues facing the Connecticut River Watershed. This year CRJC engaged with the "Rails-to-Trails Conservancy" who envisions a connected trail network of roads and highways throughout northern New England. There are 60 miles along the Connecticut River in both New Hampshire and Vermont that the Conservancy believes might be identified as part of a trails network.

CRJC completed a Strategic Plan 2020-2025 which builds on over 30 years of experience in engaging communities in the Connecticut River Valley of Vermont and New Hampshire in a "shared commitment to safeguard a good place and a good life." (Connecticut River Corridor Management Plan, 1997)

The CRJC is a quasi-governmental organization composed of Governor-appointed and designated Commissioners from Vermont and New Hampshire, and the parent organization to five Local River Subcommittees. They may represent different interests, but are united in a shared regard of the Connecticut River, the surrounding landscape, and the ecosystem as a whole. Together, they identify and pursue collaborative efforts that safeguard the Valley.



We anticipate the Connecticut River Valley will see substantial growth related to migration from metropolitan areas to our east and south driven by climate change and sea level rise, as well as the current pandemic. The need for facilitated cooperation and coordination between the two states on development within the watershed will only increase. The actions proposed in this plan leverage the group's strongest assets: the passion and commitment of the volunteer members and Commissioners, and its statutorily-enabled purpose and connection to state government.

In the short term, these strategic leverage points will build internal capacity to help sustain the organization. Over time and amidst those global challenges, the CRJC intends to continue serving communities of the Valley by helping to guide the growth and development in a way that conserves landscape integrity and stewards the use of its natural resources. The CRJC is well-situated to play a convening and advocating role, and understands that this work is most effective in partnership with existing organizations and initiatives. The CRJC values connection, advocacy, and mutual support, and is therefore dedicated to elevating collective efforts and collaborating with like-minded partners.

A copy of the full plan can be viewed or downloaded here: http://www.crtc.org/wp-content/uploads/2020/09/CRJC_StrategicPlan_FINAL.pdf

CRJC gratefully acknowledges the assistance of the New Hampshire Charitable Foundation to complete the strategic plan and the facilitation of Emily Davis of Brattleboro, Vermont.

The current Executive Committee of the Joint Commissions are; Lionel Chute, President (NH); Christopher Campany, Vice President (VT); Jennifer Griffin, Treasurer (NH); Jason Rasmussen, Secretary (VT); Ken Hastings, (NH); Marie Caduto (VT); and Steven Lembke, Immediate Past President (VT). The Commission currently has several openings available for residents of both New Hampshire and Vermont. For more information on responsibilities and the appointment process e-mail contact@crjc.org

For more information on CRJC see <http://www.crjc.org>.

**45th Parallel Emergency Medical Services
2020 Annual Report**



**Proudly serving the Communities of:
Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington,
Norton, Pittsburg, Stewartstown, and the United Towns and
Gores**

January 2021

A Note from the Chief

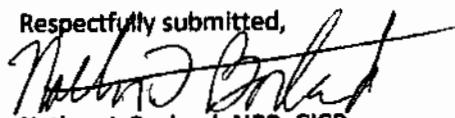
It is a pleasure to present the 2020 Annual Report for the 45th Parallel Emergency Medical Services. 2020 presented some significant challenges for Emergency Medical Services, our staff, and our community. Almost overnight, the Covid-19 pandemic changed the face of healthcare for the foreseeable future. Personal Protective Equipment (PPE) and other medical supplies that were once readily available were suddenly backordered for three to six months at a time. Responding to even routine emergency calls became tedious, as every patient now had to be considered infectious until proven otherwise. The pandemic also brought changes to our community, adjusting to "the new normal" with masks, social distancing and many businesses and people suffering due to shutdowns.

Despite the numerous challenges created by the pandemic, there were a lot of positive changes that came about as a result. The 45th Parallel EMS and Upper Connecticut Valley Hospital (UCVH) have worked closely together in developing, coordinating, and implementing response plans, along with testing and vaccination strategies. UCVH rapidly constructed a drive through testing and vaccination facility. UCVH and the 45th Parallel EMS continue to coordinate and work together to staff daily Covid testing, and vaccine clinics are being added as supplies are becoming more available.

2020 was the busiest year on record for the 45th Parallel EMS. Despite the slowest second quarter ever recorded, the year ended with a 6% total increase from the previous year. The added call volume and increase in other duties such as Covid testing could not have been accomplished without the dedication of our employees. Our staff is committed to our mission to improve the health and safety of our community.

It has been an honor and a pleasure to serve this community for another year. For more information on our CPR, First Aid and Stop the Bleed classes, Public Access Defibrillator Program, 911 sign campaign, or to learn how you can get involved, please contact us at (603) 237-5593, or feel free to stop by our station at 46 Ramsey Road, Colebrook, NH 03576.

Respectfully submitted,



Nathan J. Borland, NRP, CICP
Chief Executive Officer
45th Parallel EMS

Introduction

The 45th Parallel EMS is a 501-C-3 nonprofit corporation that was founded in 2008 to provide emergency medical services to Beecher Falls, Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington, Norton, Pittsburg, Stewartstown, and the United Towns and Gores. The agency started as a mix of volunteer and paid staff and has steadily grown over the years. The 45th Parallel EMS is now a full-time paramedic level service, offering the highest available Advanced Life Support services to the member towns, and critical care transport services between local hospitals and larger specialty care and trauma centers.

The 45th Parallel EMS has a Medical Resource Hospital Agreement (MHRA) with Upper Connecticut Valley Hospital in Colebrook, NH, and a transport contract with North Country Hospital in Newport, VT. The 45th Parallel EMS also provides Paramedic Interfacility Transport (PIFT) services to Androscoggin Valley Hospital, Cottage Hospital, Littleton Regional Hospital, Memorial Hospital, Northeastern Vermont Regional Hospital, and Weeks Medical Center.

2020 Ambulance Activity

• 911 Responses	651
• Interfacility Transport Responses	416
• Total Call Volume	1123
• Total Number of Patient Contacts	1139

Responses by Town

Canaan	45
Clarksville	30
Colebrook	278
Columbia	62
Dixville	6
Lemington	9
Norton	21
Pittsburg	84
Stewartstown	113
United Towns and Gores	3
CCNH	49

Equipment

The 45th Parallel EMS currently owns and operates a fleet of 4 ambulances:

- 45A1 - 2010 Ford E450 Type 3 manufactured by AEV
- 45A2 - 2017 Ford F550 4x4 Type 1 manufactured by AEV
- 45A3 - 2015 Ford F550 4x4 Type 1 Manufactured by AEV
- 45A4 2016 Ford F550 4x4 Type 1 Manufactured by AEV

In April 2020, the 45th Parallel EMS was awarded an equipment grant through the New Hampshire Department of Justice. This equipment grant was to improve the ability of the 45th Parallel EMS to handle critically ill Covid-19 patients. As a result, every 45th ambulance is now equipped with a McGrath EMS video laryngoscope and Zoll Z-vent transport ventilator.

Personnel

The 45th Parallel EMS strives to provide the highest quality of patient care possible. Maintaining a highly educated, skilled and competent staff are critical to our mission. We currently employ:

- 7 Emergency Medical Technicians (EMT)
- 5 Advanced Emergency Medical Technicians (AEMT)
- 7 Nationally Registered Paramedics (NRP).
 - 4 of our 7 paramedics have completed either the Certified Intensive Care Provider (CICP) program, or the CCEMTP Critical Care Paramedic class.

Due to significant shortages in EMS staffing nationwide, we have expanded our search for employees beyond the local community. As a result of these efforts, the 45th Parallel EMS has recruited talented and highly qualified staffing from all over New England. At the time of this writing, approximately 30% of our staff commutes long distances to provide care to the community. The average commute time is one hour and 15 minutes, with the longest being more than two hours. Without these providers, we would not be able to offer adequate services. The members of the 45th Parallel EMS would like to extend the invitation to any community members that may be interested in learning about EMS and helping the community.

Community Education and Involvement

The 45th Parallel continues to offer CPR and First Aid training to healthcare professionals and community members. We also continue to work with state and local agencies teaching "Stop the Bleed" classes. The "Stop the Bleed" campaign is a national awareness campaign and call-to-action. Stop the Bleed is intended to cultivate grassroots efforts that encourage bystanders to become trained, equipped, and empowered to help in a bleeding emergency before professional help arrives.

The 45th Parallel EMS maintains Public Access Defibrillators in local businesses, schools, public buildings and churches. As part of an Emergency Response Plan, the importance of Public Access Defibrillators cannot be stressed enough.

- Defibrillation within three minutes of sudden cardiac arrest increases the chances of survival to 70 percent. Shock within one minute of collapse raises the survival rate to 90 percent.
- Calling 911 is necessary, but the wait for first responders can take too long. The national average call-to-shock time is nine minutes.
- OSHA now recommends AEDs in the workplace, and recent legislation requires many workplaces to provide them.

Being able to easily identify the address of the incident is of vital importance in an emergency. Having a reflective 911 sign that is clearly visible from the road helps improve our ability to respond. The 45th Parallel EMS can provide you with a 6" x 18" reflective sign to mark your address. These signs are sold by donation, and readily available at our station.

Board of Directors

Edward Lavery, Chairman
Steve Young, Vice Chairman
Greg Placy, 2nd Vice Chair
Michel Dionne, Treasurer
Mike Collins, Secretary
Anthony Soldo (alternate rep)
Arnold Gray
Barbara Nolan
David White
Dwayne Covell
Franklin Henry
Jennifer Fish
Richard Judd
Robert Couture
Scott Colby

Upper Connecticut Valley Hospital
Beecher Falls Volunteer Fire Department
Town of Colebrook
Town of Clarksville
Town of Columbia
United Towns and Gores
Pittsburg Fire Department
United Towns and Gores
Town of Lemington
Town of Stewartstown
Town of Norton
Town of Dixville
Town of Pittsburg
Town of Canaan
Upper Connecticut Valley Hospital



Town Specific Annual Report 2020 - Columbia

North Country Home Health & Hospice Agency provides quality services that include home health, hospice, nursing, rehabilitation, social services, homemaking and long-term care in 48 towns, covering all of Coos County and northern Grafton County. **In 2020, for the Town of Columbia, we provided 32 visits with services to 2 clients.** We are committed to our community in that we provide community health clinics and screenings such as blood pressure checks, health education programs, and a bereavement support group.

Hospice Care focuses on quality of life and provides support to the patient and their caregivers in achieving their goals and wishes. Our compassionate team, made up of physicians, nurses, social workers, home health aides, spiritual counselors, therapists and volunteers, work with the patient to achieve their goal. Services provided to the patient and their caregivers include: management of pain and symptoms, assisting patients with the emotional, spiritual and psychosocial aspects of dying, and provides needed medications, medical equipment and medical supplies. Also included is family/caregiver education on the provision of care and short-term inpatient treatment for management of symptoms that cannot be managed in the home environment or is needed for caregiver respite. Bereavement counseling for surviving family members and friends is also provided. An individual electing hospice care is not giving up on living, rather, making the decision to focus on quality of life. Hospice care provides a high level of quality medical care with a different focus from the traditional medical model.

Home Health Care is critical to serving the growing health care needs of this community. Our skilled clinical team can monitor health problems and provide disease management within the comfort of the home setting, which helps prevent more costly health care such as hospitalization and long term institutional care.

North Country Home Health & Hospice Agency and our Board of Directors are extremely grateful to the Town of Columbia for its support of our agency. This allows us to fulfill our mission to provide services to all individuals regardless of their ability to pay. North Country Home Health & Hospice Agency is committed to providing services in Columbia to support clients and their families to remain in the comfort of their homes, in a safe and supportive environment, and to improve overall health outcomes in the community.

PLANNING BOARD REPORT - 2020

The Columbia Planning Board issued a total of 28 Zoning Compliance Certificates for the year 2020.

Residential structures, including camps:	8
Accessory structures, garages, sheds, etc.:	12
Camper permits:	4
Porches, decks, additions:	4
TOTAL:	28

The Planning Board also received one (1) **Voluntary Merger**, one (1) **Lot Line Adjustment**, and one (1) **Two Lot Subdivision**.

SUMMARY OF RECEIPTS - 2020

Zoning Compliance Certificates:	\$1,110.00
Refunds from ZCC:	(\$50.00)
Lot Line Adjustment:	\$144.40
Two Lot Subdivision:	\$235.00
After the Fact Fees:	\$400.00
Total:	\$1,889.40

Debra DeBlois, Secretary – Columbia Planning Board

**REPORT OF COMMON TRUST FUND INVESTMENTS FOR TOWN OF COLUMBIA
YEAR ENDING DECEMBER 31, 2020**

***** PRINCIPAL *****								
DESCRIPTION OF INVESTMENTS	BEGINNING BALANCE	FUNDS ADDED	WITHDRAWALS	ENDING BALANCE	INCOME DURING YEAR	INCOME EXPENDED DURING YEAR	ENDING BALANCE	GRAND TOTAL
Ellen Cleveland Cem.	\$100.96	\$0.00	\$0.00	\$100.96	\$0.12	\$0.00	\$0.12	\$101.08
Hattie Chamberlain Cem.	\$230.51	\$0.00	\$0.00	\$230.51	\$0.12	\$0.00	\$0.12	\$230.63
Henry Forristall Cem.	\$201.74	\$0.00	\$0.00	\$201.74	\$0.12	\$0.00	\$0.12	\$201.86
Mary Walker Cem.	\$403.06	\$0.00	\$0.00	\$403.06	\$0.12	\$0.00	\$0.12	\$403.18
Mrs. Warren Marshall Cem.	\$75.86	\$0.00	\$0.00	\$75.86	\$0.12	\$0.00	\$0.12	\$75.98
Percy H. Titus Cem.	\$1,009.05	\$0.00	\$0.00	\$1,009.05	\$0.12	\$0.00	\$0.12	\$1,009.17
Thomas Wallace Cem.	\$1,009.05	\$0.00	\$0.00	\$1,009.05	\$0.12	\$0.00	\$0.12	\$1,009.17
Cemetery Maintenance	\$21,093.23	\$0.00	\$0.00	\$21,093.23	\$134.21	\$0.00	\$134.21	\$21,227.44
Columbia Covered Bridge	\$2,999.87	\$0.00	\$0.00	\$2,999.87	\$18.64	\$0.00	\$18.64	\$3,018.51
Road Improvement	\$503.01	\$0.00	\$0.00	\$503.01	\$0.12	\$0.00	\$0.12	\$503.13
School District Tuition	\$217,206.40	\$50,000.00	\$0.00	\$267,206.40	\$1,395.89	\$0.00	\$1,395.89	\$268,602.29
Bridge Improvement Fund	\$51,787.13	\$10,000.00	\$0.00	\$61,787.13	\$321.49	\$0.00	\$321.49	\$62,108.62
	\$296,619.87	\$60,000.00	\$0.00	\$356,619.87	\$1,871.19	\$0.00	\$1,871.19	\$358,491.06

**RESIDENT MARRIAGE REPORT
JANUARY 1, 2020 - DECEMBER 31, 2020**

DATE	PERSON A	PERSON A'S RESIDENCE	PERSON B	PERSON B'S RESIDENCE	PLACE OF MARRIAGE
7/24/20	Seekamp, Lee R	Columbia, NH	Gilson, Scott L.	Barton, VT	Pittsburg, NH
9/5/20	Lawson, Alexyss L.	Columbia, NH	McKinnon, Sedrick S.	Columbia, NH	Colebrook, NH
10/3/20	Westover, Dominic D.	Columbia, NH	Wheeler, Alexis L.	Columbia, NH	Columbia, NH
12/12/20	Covell, Desmond A.	Columbia, NH	Boule, Emalie A.	Columbia, NH	Pittsburg, NH

**RESIDENT DEATH REPORT
JANUARY 1, 2020 - DECEMBER 31, 2020**

DATE OF DEATH	DECEDENT'S NAME	PLACE OF DEATH	FATHER'S NAME	MOTHER'S NAME
2/3/2020	Skoczylas, Jerzy Stefan	Colebrook, NH	Skoczylas, Stefan	Heros, Janina
3/9/2020	White, Arlene Mary	Colebrook, NH	Gould, Benjamin	Veigue, Frances
4/11/2020	Finkeldie, Daniel J.	Columbia, NH	Finkeldie, David	Umek, Linda
5/18/2020	Molligi, Rose Marie	Columbia, NH	Molligi, Michael	Bourgeois, Rita
8/4/2020	Grandmaison, Renaud Louis	Columbia, NH	Grandmaison, Louis	Lemieux, Berthe
9/18/2020	Reynolds, Verne M.	Columbia, NH	Reynolds, Verne	Stanton, Margaret
12/7/2020	Peterson, Frederick Louis	North Stratford	Peterson, Louis	Fisette, Dorothy

**RESIDENT BIRTH REPORT
JANUARY 1, 2020 - DECEMBER 31, 2020**

DATE OF BIRTH	CHILD'S NAME	BIRTH PLACE	FATHER'S NAME	MOTHER'S NAME
1/21/2020	Brady, Lena Alice	Littleton, NH	Brady, Jacob	Brady, Sarah
9/25/2020	Lamontagne, Alayna Kaylin	Littleton, NH	Lamontagne, Jesse	Frizzell, Jessica



ACCOUNTANTS' COMPILATION REPORT

To the Board of Selectmen,
Town of Columbia:

Management is responsible for the accompanying financial statements of Town of Columbia, which comprise the balance sheet as of December 31, 2019, and the related statements of revenue and expenditures for the year then ended, included in the accompanying prescribed form MS-535. We have performed a compilation engagement in accordance with Statements on Standards for Accounting and Review Services promulgated by the Accounting and Review Services Committee of the AICPA. We did not audit or review the financial statements included in the accompanying prescribed form MS-535 nor were we required to perform any procedures to verify the accuracy or completeness of the information provided by management. Accordingly, we do not express an opinion, a conclusion, nor provide any form of assurance on the financial statements included in the accompanying prescribed form MS-535.

The financial statements included in the accompanying prescribed form MS-535 are intended to comply with the requirements of New Hampshire Department of Revenue Administration, and are not intended to be a presentation in accordance with accounting principles generally accepted in the United States of America.

Cohos Advisors PLLC

August 31, 2020



**School Officials' Annual
Report**

**Columbia
School District**

2019-2020

**Annual Meeting Tuesday,
March 17, 2021
6:00 p.m.**

**Colebrook Academy &
Elementary School cafeteria**

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Report of
COLUMBIA SCHOOL DISTRICT

OFFICERS

MODERATOR

Eric Stohl

CLERK

Jennifer Wells

TREASURER

Amanda Gaeb

SCHOOL BOARD

Christopher Brady, Chairman

Stacey Campbell

Carrie Klebe

Term Expires 2021

Term Expires 2022

Term Expires 2023

SUPERINTENDENT OF SCHOOLS

Dr. Debra J. Taylor

BUSINESS ADMINISTRATOR

Cheryl A. Covill

COORDINATOR OF SPECIAL SERVICES

Jennifer Noyes

Annual School Meeting Guidelines

In order to maintain school operations, and in accordance with the Centers for Disease Control (CDC), New Hampshire Department of Health & Human Services (NH DHHS), and Governor Sununu's Executive Order, all patrons who enter SAU #7 facilities to conduct any business are hereby notified of the following requirements:

- Face coverings, deemed acceptable by the CDC, and which cover the nose and mouth completely, must be in place at all times
- Social distancing of six (6) feet or greater should be maintained at all times by individuals not within the same household
- Hands should be sanitized at time of facility entrance and exit
- **Anyone currently issued a quarantine order, or who has been exposed to an individual with COVID-19 within the previous 14 days, is not permitted to enter the facility**
- **Individuals diagnosed with COVID-19 within the last 10 days, or who are currently experiencing symptoms of COVID-19, are not permitted to enter the facility.**
 - Such symptoms may include:
 - New cough and/or shortness of breath
 - Fever of 100.4 or greater or Chills/Feeling Feverish
 - Nausea/Vomiting/Diarrhea
 - Congestion or runny nose
 - Headache/Muscle/Body aches
 - Sore Throat
 - Loss of taste or smell

Thank you in advance for your cooperation,

Dr. Debra Taylor
Superintendent, SAU #7



Benefits of Merging Our Schools



Educating and preparing students for direction and success in college or a career is our highest priority. Of equal importance is being fiscally responsible and good managers of our resources in the process. In today's rapidly changing world, it takes high quality teachers, cutting edge technology, and a few non-traditional pathways such as early college and work-based learning to give students the competitive advantage they'll need to launch successfully into life after high school.

Unfortunately, as our young people move away and enrollments at our schools continue to decline, we find ourselves working harder and spending more money just to maintain our current level of services. We need to attract new families - and new jobs - to our beautiful region, and we need to address the future of education and what it means to those of us who call Northern Vermont and New Hampshire our home.

After two years of study and exploration, we believe that building an outstanding PreK-12 school system that includes career and technical options will be one of the main foundations for attracting families with children; retaining our young people; and revitalizing our business community.

By combining our strengths - and they are many - we can build a school district that prepares our children for the future, brings new families to our region, and creates a business and professional environment that gives our young people incentive to remain - or return - home, to take their place as the next generation of north country tradesmen, business people, and professionals.

Expand offerings for students

Bringing all students together one high school will allow us to offer additional programs like AP courses, world languages, STEAM (science, technology, engineering, art and math) courses, athletic teams, clubs, and more.

A greater head start for college credits and career & technical training

Earning college credits while still in high school encourages students to consider post secondary education while reducing the cost of a college education. At the same time, studies have shown that combining high schools and CTE centers on the same campus create huge 'crossover' opportunities for students to prepare for college while also exploring careers in the trades - and often combining both.

Alignment of curriculum

In the elementary and middle schools, aligning the curriculum across grades prepares all students to arrive at high school with the same background in curriculum, instruction, and assessment, leveling the playing field for everyone.

Financial responsibility and property tax management

By reducing or eliminating duplication (school administrators, teachers, building maintenance, etc.); and by consolidating the purchase of school supplies and equipment, we can be more fiscally responsible and better manage the impact of school funding on property taxes.

Scheduling concerns

A single high school location reduces the limitations imposed on students who currently have to travel between schools to take courses of interest or importance to them.

Benefits for all

All towns continue to have a school; no segregation of academic and career & technical education center students; pre-kindergarten provided to all students — a big help for working families. **We will also have a larger and healthier sense of community.**

More options for students

Merging populations increases the potential for stronger, healthier extra curricular activities such as key club, drama, band, chorus, robotics, club sports, and more.

Less competition for highly qualified staff

No more competing against our neighbors to attract the best teachers, plus the opportunity to align staff development. Everyone wins on this one.

Increased potential for alternative learning pathways

Students will have greater access to programs such as early college, dual enrollment, and work-based learning.

**COLUMBIA SCHOOL DISTRICT
WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in District affairs:

You are hereby notified to meet at the Colebrook Academy & Elementary School cafeteria in Colebrook on Wednesday the 17th day of March 2021 at 6:00 pm to act upon the following subjects:

01. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District which is included in the operating budget. The proposed salaries are included in Article # 5.
02. To hear the reports of agents, auditors, committees, or officers chosen and pass any vote relating thereto.
03. To see if the district will vote to raise and appropriate the sum of SIXTEEN THOUSAND DOLLARS (\$16,000) for preschool students from Columbia to attend the Colebrook School District preschool program in accordance with the AREA Agreement between Columbia and Colebrook. The School Board recommends this appropriation. (Majority Vote Required)
04. To see if the School District will vote to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000) to be added to the School Tuition Expendable Trust Fund previously established. The School Board recommends this appropriation. (Majority Vote Required)
05. To see if the school district will vote to raise and appropriate the sum of ONE MILLION, THREE HUNDRED NINETY-SIX THOUSAND, NINE HUNDRED SEVENTY DOLLARS (\$1,396,970) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)
06. To transact any other business that may legally come before this meeting.

Transportation to the annual meeting will be available. A bus will be leaving at 5:45 pm from the Columbia Town Hall to the meeting location at the Colebrook Academy and Elementary School, Colebrook, NH. The bus will return to the Columbia Town Hall 10 minutes after the meeting has concluded.

Given under our hands at said Columbia, the 3rd day of February 2021.

COLUMBIA SCHOOL BOARD:
CHRISTOPHER BRADY, Chairman
STACEY CAMPBELL
CARRIE KLEBE

A true copy of warrant, attest:

COLUMBIA SCHOOL BOARD:
CHRISTOPHER BRADY, Chairman
STACEY CAMPBELL
CARRIE KLEBE

**COLUMBIA SCHOOL DISTRICT
SPECIAL WARRANT
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 9th day of March 2021, to act upon the following subject: (Polls will be open from 11:00 am to 6:00 pm)

To bring in your ballots for the election of School District Officers to be elected by ballot for the ensuing year(s).

Given under our hands at said Columbia, the 3rd day of February 2021.

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman
STACEY CAMPBELL
CARRIE KLEBE

A true copy of warrant, attest:

COLUMBIA SCHOOL BOARD:

CHRISTOPHER BRADY, Chairman
STACEY CAMPBELL
CARRIE KLEBE

Superintendent's Report

Dear Community Members,

It is both my privilege and pleasure to present this report to the communities of Clarksville, Colebrook, Columbia, Pittsburg and Stewartstown. As your Superintendent, I am especially proud of the progress we have made during this year as we pursue our mission: *To prepare all SAU 7 students for success in whatever path they choose.* Our boards have worked tirelessly over the past year to provide leadership for our schools during these challenging times.

As a school system, we operate as three unique learning communities united together under School Administrative Unit # 7. Our goal is to build a culture in which all stakeholders contribute individually and collectively to accomplish the district objectives of increasing student achievement by way of a systemic process grounded in collaboration. We have initiated a comprehensive curriculum, instruction and assessment plan to advance our instructional programs in alignment with NH personalized competency-based education, and the work is progressing.

We welcome Jennifer Noyes to her new position as Coordinator of Special Services. She oversees the implementation of special education services and supports for students with disabilities from ages 3 to 21 assuring compliance with state and federal laws. Ms. Noyes also leads the district in work related to Social Emotional Learning coordinating with outside agency partners to support teams of professionals.

We also welcome Justin Falconer, IT Coordinator, who oversees the technology services and supports in our schools. Mr. Falconer has been instrumental in acquiring and implementing additional technology equipment which has supported our students during periods of remote learning this year. Much progress has been made thanks to his work and the additional funding available this year.

Through professional development and collaboration, our teachers continue to enhance their ability to provide a safe, supportive, and academically rigorous environment in which students can succeed.

I want to commend the unwavering efforts of SAU 7 employees who have, in essence, reimagined public education over the last nine months during the pandemic. I also want to recognize and express gratitude for the hard-working parents (and other family members and friends) of SAU 7 students who have selflessly put other parts of their lives on hold to support their child's learning during these difficult times.

I am grateful to the many parents, volunteers, board members, business owners, and community members who have donated their time and expertise on behalf of our students and schools this past year. Parent and community involvement is vital to quality schools and school improvement, and to that end, I know our SAU #7 schools are on the right path.

We truly are a community-centered and community-supported school district, and it is a privilege and honor to serve as your superintendent.

Respectfully submitted,
Debra Taylor, PhD
Superintendent of Schools

Colebrook Academy & Elementary School

27 Dumont Street
Colebrook, New Hampshire 03576
(603) 237-4801 or (603) 237-4270
School Website: www.csd.sau7.org



Principal Report

The 2019-2020 school year encompassed change, challenge, and celebration. As the principal of our newly joined PreK-12 system, my entry plan priorities included building positive school culture and climate for students and staff and to provide more transparency and connectivity for parents and community. These priorities were developed based on feedback from all stakeholders. Significant emphasis was placed on communication with students, staff, parents, and community members to develop a smooth transition for all grade levels. Surveys were distributed to all stakeholders and meetings ensued during the summer to bring the transition to fruition for the first day of school.

With the new school year, our entire staff committed to establishing an environment that makes every student feel part of a positive community where it's safe to take risks in learning. Students developed a sense of personal pride through our new behavior matrix. We also emphasized the development of leadership qualities among our students with the objective of having them assume greater responsibility for their actions and education on a PreK-12 continuum. To bridge home and school communication with parents, we implemented a new Facebook page and Positive Parent Contact Program.

Though we had a successful transition, there was the new challenge of Covid-19. What started as a two-week closure ended with students not returning to school for the remainder of the year. This meant switching to remote instruction which was new for everyone.

Despite the challenge of last year, we had cause for celebration. We can categorize our successes as pre and post-Covid closure. August through March included many activities: first day of school community luncheon, homecoming events, pep rallies, Key Leader trip, college trips, field trips, assemblies, guest speakers, musicals, holiday celebrations, winter carnival, club events, soccer games, basketball games, playoffs, Children's Stage Adventures, and the Girls Basketball Championship.

From March through June, there were also successes spurred by our compassionate school community. Not only was our focus on remote learning, but the social and emotional needs of our students and families were also our priority as well. Without hesitation, a team of dedicated staff who remained at CAES prepared and distributed daily meals to our families. Our local school partners supported efforts to celebrate the seniors through signs, drive-by parades, and our outdoor graduation.

Thank you to our community partners for making our seniors feel special: Colebrook Recreation, Colebrook Library, Kiwanis Club, Colebrook Police, Colebrook Fire Dept, Tillotson North Country Foundation, UCVH, ISHC, Colebrook River Walk Committee, 45 Parallel, Border Patrol, Beecher Falls Fire Dept., and all our local businesses.

As principal, I am proud to work in a town where children are so supported. I remain deeply grateful for the fact that I am a member of this school community. I wish you continued health and happiness.

Respectfully Submitted,
Kimberly Wheelock
Principal

**COLEBROOK ACADEMY & ELEMENTARY SCHOOL
HIGH SCHOOL - SCHOOL COUNSELING REPORT
2019 - 2020**

Re-joining the staff in Colebrook brought full circle 10+ years of personal and professional growth. I'm honored to once again wear green; I am Mohawk Proud! Here is a summary of what transpired in the high school counseling department in 2019-2020.

CAES graduated 23 seniors in 2020, 9 were New Hampshire Scholars. This program encourages and motivates all high school students to complete a rigorous course of study that prepares them for successful transition to college coursework or technical training necessary to enter today's competitive job market. In addition, 11 seniors were silver cord recipients, completing more than 100 hours of community service.

The 23 members of the class of 2020 had diverse post-secondary plans. 26% were either undecided or planned to enter the workforce. 13% enlisted in the military. 61% planned to continue their education - 26% attending 2-year schools and 35% pursuing 4-year degrees.

The NH College and University Council traveled to Colebrook in the Fall. Students participated in its annual "mini-college fair". 17 New Hampshire Colleges were on hand to meet with students, answer questions, and share information about their unique campuses. This was a wonderful opportunity for all high school students (grades 9-12) to become familiar with the different colleges throughout New Hampshire; however, attendance was emphasized for juniors and seniors. Those who attended participated in a B-I-N-G-O type trivia experience for prizes.

In addition to the "mini-college fair", throughout the Fall we welcomed visitors from higher education and the military to come into the school to meet with students and discuss their programs. Twelve colleges/universities were scheduled and five military visits.

Ken Proux from New Hampshire Higher Education Assistance Foundation (NHHEAF) joined me in September for "Financial Aid 101", a workshop for seniors and parents about financial aid. He returned in November and offered one-on-one help to parents filling out the FAFSA (Free Application for Financial Student Aid). Together Mr. Proux and I met with more than 50% of senior families to complete this essential financial aid piece.

The School Counseling Department proudly participated in New Hampshire's "I Am College Bound" month in November. The month included several activities, events, workshops, and speakers to explore college and career options as well as skills and values that promote success after high school. One especially popular event was the Alumni Panel in which alumni from our school and area schools met with underclassmen to discuss their experiences in high school, their paths afterward, and advice for right now.

A variety of informational sessions were held throughout the year to support students and families in making decisions about life after high school as well as their current academic options. Underclassmen participated in a field trip to the Canaan Career Center to explore CTE options. They also visited both area high schools to familiarize themselves with CTRC opportunities. Evening workshops on dual enrollment (Running Start and Early College) were held as well as on ETS. Lastly, students were invited to attend the Open House at WMCC and hear from speakers about mindset, goal setting, and more.

This year 4 students explored dual enrollment learning opportunities. Three students enrolled in NHTI's restart Medical Terminology course. One student registered for an early college program and completed a 20th Century course over the summer at WMCC. In total, these students earned 15 college credits.

The college credits mentioned above is in addition to dual enrollment credits available to our students during the academic day through the Running Start (RS) program and CAES' relationship with WMCC. This year we offered three RS courses (Pre-Calculus, Chemistry, and Anatomy & Physiology). In addition, two students completed RS courses through the CTRC (Statistics and Quantitative Reasoning) at Canaan Schools. In total, 42 enrollments were scheduled for 168 college credits.

CAES has two courses approved by College Board to be offered as Advanced Placement courses. One of these courses, AP English Language & Literature, was scheduled this year and 5 students took it. These students completed a standardized course in the content in May. An average score, viewed as potentially transferable, is a 3. One student earned a 3 or better.

We support students in completing Advanced Placement course work outside the classroom. This year one student did so and took two courses independently, the exams in May, and earned a perfect score of 5 on both.

Other alternative learning experiences for students include online course work through Odysseyware and Virtual Learning Academy Charter School (VLACS).

In early November, as a part of "I Am College Bound" month, the entire senior class participated in a national event, "I Applied". On this day, we were joined by volunteers from higher education who helped students submit an application for continuing education. Less the military enlistments, all but one member of the senior class submitted some type of application during the event.

CAES continues to participate in the Educational Talent Search (ETS) program. Rob Troon took over this year as our ETS Counselor. Coming into the year, 20 students in grades 10-12 were involved in the program. By the year's end, this expanded to 28, including 4 ninth graders.

Juniors took the PSAT/NMSQT in October. Three sophomores elected to take the test as well. A total of 24 students tested. Our mean score was 1003 (525 for evidence based reading and writing and 478 for math). Our scores were slightly lower (by 1 point) than the nation and lower than the state of New Hampshire by 17 points. We were higher than the district by 9 points, which includes one other high school.

Because of the school closure in May, juniors were not able to participate in the SAT School Day administration which is used for the New Hampshire state assessment; however, it was rescheduled for September 2020.

Every member of the junior class met with Paul Ricad from the St. Paul's Advanced Studies program. Four students started the application process, three finished, and two were accepted. Unfortunately, because of Covid-19, the program didn't happen this summer.

Our youngest students (grades 7-9) were invited to learn about the World Ocean School which is financially sponsored in our community by the Tillotson North Country Foundation. Students from CAES have annually participated. This year's pandemic made programming problematic and uncertain; however, one student was accepted and attended.

This year CAES continued its relationship with the Connecticut River Collaborative (CTRC), an effort between us, Canaan Schools and Pittsburg School aimed at providing more courses to our students. Students from the three schools can elect to take a ½ day of classes at any school, regardless of where they are enrolled. Throughout the year, 21 CAES students took advantage of the CTRC. 4 took classes at Pittsburg High School and 17 attended Canaan Schools.

CAES is located in New Hampshire's Region 1 and can participate in the area's Career & Technical Education Center (CTE). Our region's center is located in Vermont; it's the Canaan Career Center. This year we enrolled 6 CTE students - 1 Full-time Fire & Emergency Services student, 1 part-time Fire & Emergency Services Student (focus on firefighting), 1 Building Trades & Restoration Carpentry student, 3 full-time Diversified Agriculture & Natural Resources students and 1 part-time Diversified Agriculture & Natural Resources student.

I am looking forward to opening up a lot of opportunities for our students through School-to-Work (STW). STW provides a unique opportunity to see if a career in a certain field is something students truly want to pursue. This past year 5 students enrolled in STW learning. These students worked with Colebrook Town Police Department, Country Day School, 45th Parallel, Colebrook Town Library, and the Colebrook Recreation Department. Three students completed the LNA program through the Coos County Nursing Hospital this year, and all received employment offers afterward.

Efforts to continue academic, social, and emotional supports throughout remote learning were made. Daily social activities were scheduled for students. These were primarily attended by middle school students, but were available to high school students as well. A morning message, in the form of motivation and mindset, was developed. The scheduling process, focused on course selection and the development of the master and individual student schedules, was done virtually and through the use of electronic documents.

Respectfully submitted by,
Colleen J. Clogston, M.Ed.
School Counselor

School Health Report 2019 - 2020

Dear Residents:

School Health Services contribute to the goals of the education and healthcare systems by providing screenings and referrals, administering medications, providing treatments, first aid, and health education. The role of the School Nurse expands beyond the physical health of a student, serving as a vital component of healthcare for the family as a whole.

School Health is constantly evolving and is no longer simply applying a band aid or providing an ice pack. Instead, School Health programs now seek to become fully coordinated programs, encompassing various aspects of education, physical and mental health, and prevention and wellness activities.

The New Hampshire Department of Health and Human Services establishes 7 components for Coordinated School Health:

- Preventative health services and direct interventions
- Health and emergency response services
- Wellness initiatives
- Health record maintenance
- Healthy and safe school environment
- Health promotion for staff
- Family/community involvement

Preventative health services and interventions include physical, mental, emotional and social health. Through these, school nurses motivate students and staff to improve and maintain their health, prevent disease, and reduce risky behaviors. Wellness instruction, initiatives, and health promotion help students and staff learn skills they can use to make healthy choices throughout their lifetime. Traditional aspects of a coordinated health program, such as health and emergency response, health record maintenance and healthy school environment continue without requiring significant changes. As school health programs evolve, these processes continue to be adapted to be inclusive of any newly established best practices.

We remain committed to creating a healthy school environment that enhances the development of lifelong wellness practices to promote healthy habits for students and staff. Through a coordinated school health program, we are able to accomplish overall health, improving student academic achievement. We look forward to continuing to serve our school communities in the coming years.

Sincerely,

Devon Phillips, RN, CEN, School Health Coordinator, CAES Nurse

Tanya Young, RN, PSD Nurse

Barbara Pires-Lynch RN, SCS Nurse

Title I Annual Report

Colebrook School 2019-2020

The Title I program for 2019-2020 provided services for 49 students in grades Kindergarten – 5 at Colebrook Elementary School in both reading and math. We had wonderful students and supportive parents to work with. This year our full time staff consisted of Para-Professional Jenn Vorrón-Smith, and Teacher Mrs. Deborah Dionne. Mrs. Misty Blais served as the half time Project Manager/Teacher.

Using a combination of AIMSweb Plus (a benchmark and progress monitoring system based on direct, frequent and continuous student assessment), the STAR assessment, and formative assessment in the classroom we were able to identify and focus on student deficiency areas to guide instruction. The Title I staff provided supplemental instruction to at risk students during Response to Intervention (RtI) services, and were able to provide additional supplemental support at other times of the day.

Title I provided a four week “Remote Summer Learning Camp” in July 2020 for 9 students in grades Kindergarten – Three. The teacher was Kyle Haley and the Paraprofessional was Jenn Vorrón-Smith. The students attended four days a week for an hour a day. The students participated in online programs such as Seesaw, Readworks, Reading A to Z, Epic Books, and used Boom Learning Cards. We feel that this remote program was a great way for our educators to prepare our students for fall instruction. Remote experiences were connected and aligned to create meaningful and integrated learning experiences for our students.

I thank everyone for their continued support of this program. The Title I Team looks forward to another wonderful year providing supplemental services to the children in Colebrook.

Respectfully submitted,

Misty Blais Title I Project Manager

**COLUMBIA SCHOOL DISTRICT
PROPOSED BUDGET
FISCAL YEAR 2021-2022**

		2019 - 2020	2019 - 2020	2020 - 2021	2021 - 2022		Foot
	Description	Adopted Budget	Expenditures	Budget	Budget	Variance	notes
Regular Education							
000.1100.561.00.000.0000	Tuition to Other NH LEAs	\$1,336,448.00	\$1,053,573.73	\$1,114,620.00	\$1,130,301.00	\$15,681.00	
Total Regular Education Programs		\$1,336,448.00	\$1,053,573.73	\$1,114,620.00	\$1,130,301.00	\$15,681.00	A
Special Education Programs							
000.1210.323.00.000.0000	Professional Services - Pupils	\$17,388.00	\$0.00	\$17,888.00	\$23,586.00	\$5,698.00	
000.1210.561.00.000.0000	Tuition to Other NH LEAs	\$100.00	\$0.00	\$100.00	\$100.00	\$0.00	
000.1210.564.00.000.0000	Tuition to Private Schools	\$100.00	\$15,350.40	\$56,700.00	\$100.00	(\$56,600.00)	
Total Special Education Programs		\$17,588.00	\$15,350.40	\$74,688.00	\$23,786.00	(\$50,902.00)	B
Vocational Education							
000.1300.562.00.000.0000	Tuition to LEAs Outside of NH	\$9,500.00	\$3,600.00	\$7,800.00	\$10,000.00	\$2,200.00	
Total Vocational Education		\$9,500.00	\$3,600.00	\$7,800.00	\$10,000.00	\$2,200.00	C
Psychological Services							
000.2140.323.00.000.0000	Professional Services - Pupils	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	
Total Psychological Services		\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00	
Speech Pathology & Audiology Services							
000.2150.260.00.000.0000	Worker's Compensation	\$176.00	\$0.00	\$191.00	\$167.00	(\$24.00)	
000.2150.323.00.000.0000	Professional Services - Pupils	\$29,356.00	\$16,919.59	\$31,863.00	\$27,845.00	(\$4,018.00)	
Total Speech Pathology & Audiology Service		\$29,532.00	\$16,919.59	\$32,054.00	\$28,012.00	(\$4,042.00)	D

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022		Foot notes	
Account		Adopted Budget		Expenditures		Budget		Budget		Variance	
Physical & Occupational Therapy Services											
000.2160.260.00.000.0000	Worker's Compensation	\$239.00	\$0.00	\$228.00	\$233.00	\$5.00					
000.2160.323.00.000.0000	Professional Services - Pupils	\$24,652.00	\$9,249.68	\$23,216.00	\$23,934.00	\$718.00					
	Total Physical & Occupational Therapy Services	\$24,891.00	\$9,249.68	\$23,444.00	\$24,167.00	\$723.00					
Other Support Services - Students											
000.2190.323.00.000.0000	Professional Services - Pupils	\$3,050.00	\$0.00	\$3,050.00	\$3,050.00	\$0.00					
000.2190.580.00.000.0000	Travel	\$264.00	\$36.00	\$264.00	\$264.00	\$0.00					
000.2190.810.00.000.0000	Dues & Fees	\$675.00	\$0.00	\$275.00	\$0.00	(\$275.00)					
	Total Other Support Services - Students	\$3,989.00	\$36.00	\$3,589.00	\$3,314.00	(\$275.00)					
School Board Services											
000.2310.110.00.000.0000	Salaries - Regular Employees	\$1,300.00	\$1,175.00	\$2,050.00	\$2,050.00	\$0.00					
000.2310.220.00.000.0000	Social Security Tax	\$100.00	\$89.89	\$157.00	\$157.00	\$0.00					
000.2310.260.00.000.0000	Worker's Compensation	\$400.00	\$370.54	\$400.00	\$400.00	\$0.00					
000.2310.320.00.000.0000	Professional Services	\$0.00	\$735.00	\$0.00	\$0.00	\$0.00					
000.2310.330.00.000.0000	Other Professional Services	\$5,200.00	\$4,320.00	\$5,200.00	\$5,200.00	\$0.00					
000.2310.521.00.000.0000	Insurance - Other	\$2,035.00	\$482.00	\$2,035.00	\$1,435.00	(\$600.00)					
000.2310.540.00.000.0000	Advertising	\$500.00	\$945.63	\$500.00	\$1,000.00	\$500.00					
000.2310.580.00.000.0000	Travel	\$150.00	\$0.00	\$150.00	\$150.00	\$0.00					
000.2310.610.00.000.0000	Supplies	\$0.00	\$318.90	\$0.00	\$0.00	\$0.00					
000.2310.810.00.000.0000	Dues & Fees	\$2,400.00	\$3,041.71	\$2,500.00	\$3,100.00	\$600.00					
000.2310.890.00.000.0000	Other Expenses	\$200.00	\$0.00	\$200.00	\$200.00	\$0.00					
	Total School Board Services	\$12,285.00	\$11,478.67	\$13,192.00	\$13,692.00	\$500.00					
Office of the Superintendent											
000.2321.339.00.000.0000	Appropriations	\$60,175.00	\$60,175.22	\$58,734.00	\$74,038.00	\$15,304.00					

Account	Description	2019 - 2020		2020 - 2021		2021 - 2022		Foot notes
		Adopted Budget	Expenditures	Budget	Budget	Budget	Variance	
Total Office of the Superintendent		\$60,175.00	\$60,175.22	\$58,734.00	\$74,038.00	\$15,304.00	E	
Coordinator of Special Services								
000.2329.580.00.000.0000	Travel	\$250.00	\$0.00	\$250.00	\$250.00	\$0.00		
Total Coordinator of Special Services		\$250.00	\$0.00	\$250.00	\$250.00	\$0.00		
Student Transportation - Regular Programs								
000.2721.519.00.000.0000	Purchased Transportation Services	\$68,773.00	\$68,296.81	\$70,139.00	\$71,532.00	\$1,393.00		
Total Student Transportation - Regular Programs		\$68,773.00	\$68,296.81	\$70,139.00	\$71,532.00	\$1,393.00	F	
Student Transportation - Special Programs								
000.2722.511.00.000.0000	Transportation Purchased From Other LEA	\$7,249.00	\$1,768.32	\$7,249.00	\$8,128.00	\$879.00		
Total Student Transportation - Special Programs		\$7,249.00	\$1,768.32	\$7,249.00	\$8,128.00	\$879.00		
Vocational Transportation								
000.2743.511.00.000.0000	Transportation Purchased From Other LEA	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$0.00		
Total Vocational Transportation		\$2,500.00	\$0.00	\$2,500.00	\$2,500.00	\$0.00		
Allocations to Charter Schools								
000.5310.569.00.000.0000	Residential Costs	\$0.00	\$4,960.00	\$0.00	\$0.00	\$0.00		
000.5310.810.00.000.0000	Dues & Fees	\$6,200.00	\$0.00	\$6,200.00	\$6,250.00	\$50.00		
Total Allocations to Charter Schools		\$6,200.00	\$4,960.00	\$6,200.00	\$6,250.00	\$50.00		
TOTAL:		\$1,580,380.00	\$1,245,408.42	\$1,415,459.00	\$1,396,970.00	(\$18,489.00)		
Warrant Articles								
Article # 03								
000.1100.561.00.000.0000	Tuition	\$0.00	\$0.00	\$0.00	\$16,000.00	\$16,000.00	G	

COLUMBIA SCHOOL DISTRICT
2021 - 2022
BUDGET FOOTNOTES

Footnotes delineated in the far right hand column of the Proposed Budget pages:

- A. Regular Education Programs – Increase of \$ 15,682**
Tuition – Projected a decrease of 3 students over prior year. The estimated tuition rate reflects an increase in the elementary per student rate by \$ 1,935 and a decrease in high school by \$ 271 per student.

- B. Special Education Programs – Decrease of \$ 50,902**
Reduction in out of district placement.

- C. Vocational Education Programs – Increase of \$ 2,200**
Increase in the tuition rate.

- D. Speech/Audiology Services – Decrease of \$ 4,042**
Services are based on student needs.

- E. Office of the Superintendent – Increase of \$ 15,304**
Change in Columbia’s apportionment

- F. Student Transportation – Increase of \$ 1,393**
Based on contract 2% increase per year over the next 5 years

- G. Warrant Article # 3 – Fund Preschool based on AREA Agreement –**
Increase of \$ 16,000 (estimated 4 students at \$ 4,000 each)

- H. Tuition Expendable Trust Fund – Increase of \$ 50,000**
Warrant Article # 4 - Balance of \$ 268,465

COLUMBIA SCHOOL DISTRICT

2021 - 2022

ESTIMATED REVENUE

	2019 - 2020	2019 - 2020	2020 - 2021	2021 - 2022	VARIANCE
	REVENUE RECEIVED	BUDGET	REVENUE	PROPOSED REVENUE	
Balance on Hand, June 30th	190,385.00	190,385.00	338,911.00	330,000.00	(8,911.00)
Adequate Education Grant	391,419.46	391,419.00	375,803.00	334,458.00	(41,345.00)
Kindergarten Aid	0.00	0.00	0.00	0.00	0.00
Vocational Revenue	6,131.88	3,000.00	3,600.00	0.00	(3,600.00)
Earning on Investment	1,578.36	200.00	2,000.00	2,500.00	500.00
Medicaid Revenue	0.00	2,500.00	1,000.00	1,500.00	500.00
Other Local Revenue	1,928.22	0.00	0.00	0.00	0.00
Other State Aid	0.00	0.00	0.00	0.00	0.00
TOTAL ESTIMATED REVENUE	591,442.92	587,504.00	721,314.00	668,458.00	(52,856.00)

BUDGET SUMMARY

	2019 - 2020	2019 - 2020	2020 - 2021	2021 - 2022	VARIANCE
	ACTUAL REVENUE	BUDGET	BUDGET	PROPOSED BUDGET	
Budget (Including Warrant Articles)	1,580,380.00	1,580,380.00	1,465,459.00	1,462,970.00	(2,489.00)
Less:					
Estimated Revenue	591,442.92	587,504.00	721,314.00	668,458.00	(52,856.00)
DISTRICT ASSESSMENT	934,745.00	992,876.00	744,145.00	794,512.00	50,367.00
State Property Tax	142,529.00	142,529.00	128,653.00	142,324.00	13,671.00
Local Education Tax Rate	850,347.00	850,347.00	615,492.00	652,188.00	36,696.00

Columbia Local School

Appropriations and Estimates of Revenue for the Fiscal Year from:
July 1, 2021 to June 30, 2022

Form Due Date: **20 Days after the Annual Meeting**

This form was posted with the warrant on: February 16, 2021

SCHOOL BOARD CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Name	Position	Signature
Christopher Brady	School Board Chairman	
Stacey Campbell	School Board Member	
Carrie Klebe	School Board Member	

This form must be signed, scanned, and uploaded to the Municipal Tax Rate Setting Portal:

<https://www.proptax.org/>

For assistance please contact:
NH DRA Municipal and Property Division
(603) 230-5090
<http://www.revenue.nh.gov/mun-prop/>

Account	Purpose	Article	Expenditures for period ending 6/30/2020	Appropriations for period ending 6/30/2021	Appropriations for period ending 6/30/2022 (Recommended)	Appropriations for period ending 6/30/2022 (Not Recommended)
Instruction						
1100-1199	Regular Programs	05	\$1,053,574	\$1,114,620	\$1,130,301	\$0
1200-1299	Special Programs	05	\$15,350	\$74,688	\$23,786	\$0
1300-1399	Vocational Programs	05	\$3,600	\$7,800	\$10,000	\$0
1400-1499	Other Programs		\$0	\$0	\$0	\$0
1500-1599	Non-Public Programs	05	\$0	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs		\$0	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0	\$0
Instruction Subtotal			\$1,072,524	\$1,197,108	\$1,164,087	\$0
Support Services						
2000-2199	Student Support Services	05	\$26,205	\$60,087	\$56,493	\$0
2200-2299	Instructional Staff Services		\$0	\$0	\$0	\$0
Support Services Subtotal			\$26,205	\$60,087	\$56,493	\$0
General Administration						
0000-0000	Collective Bargaining		\$0	\$0	\$0	\$0
2310 (840)	School Board Contingency		\$0	\$0	\$0	\$0
2310-2319	Other School Board	05	\$11,479	\$13,192	\$13,692	\$0
General Administration Subtotal			\$11,479	\$13,192	\$13,692	\$0
Executive Administration						
2320 (310)	SAU Management Services		\$0	\$0	\$0	\$0
2320-2399	All Other Administration	05	\$60,175	\$58,984	\$74,288	\$0
2400-2499	School Administration Service		\$0	\$0	\$0	\$0
2500-2599	Business		\$0	\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance		\$0	\$0	\$0	\$0
2700-2799	Student Transportation	05	\$70,065	\$79,888	\$82,160	\$0
2800-2999	Support Service, Central and Other		\$0	\$0	\$0	\$0
Executive Administration Subtotal			\$130,240	\$138,872	\$156,448	\$0
Non-Instructional Services						
3100	Food Service Operations		\$0	\$0	\$0	\$0
3200	Enterprise Operations		\$0	\$0	\$0	\$0
Non-Instructional Services Subtotal			\$0	\$0	\$0	\$0
Facilities Acquisition and Construction						
4100	Site Acquisition		\$0	\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0	\$0

4500	Building Acquisition/Construction		\$0	\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal			\$0	\$0	\$0	\$0
Other Outlays						
5110	Debt Service - Principal		\$0	\$0	\$0	\$0
5120	Debt Service - Interest		\$0	\$0	\$0	\$0
Other Outlays Subtotal			\$0	\$0	\$0	\$0
Fund Transfers						
5220-5221	To Food Service		\$0	\$0	\$0	\$0
5222-5229	To Other Special Revenue		\$0	\$0	\$0	\$0
5230-5239	To Capital Projects		\$0	\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0	\$0
5310	To Charter Schools	05	\$4,960	\$6,200	\$6,250	\$0
5390	To Other Agencies		\$0	\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0	\$0
Fund Transfers Subtotal			\$4,960	\$6,200	\$6,250	\$0
Total Operating Budget Appropriations					\$1,396,970	\$0

Account	Purpose	Article	Appropriations for	Appropriations for
			period ending 6/30/2022 (Recommended)	period ending 6/30/2022 (Not Recommended)
5252	To Expendable Trusts/Fiduciary Funds	04	\$50,000	\$0
<i>Purpose: Add to Tuition Fund</i>				
5251	To Capital Reserve Fund		\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0
Total Proposed Special Articles			\$50,000	\$0

Account	Purpose	Article	Appropriations for	
			period ending 6/30/2022 (Recommended)	period ending 6/30/2022 (Not Recommended)
1100-1199	Regular Programs	03	\$16,000	\$0
<i>Purpose: Raise funds for a PreSchool Program</i>				
Total Proposed Individual Articles			\$16,000	\$0

Account	Source	Article	Actual Revenues for Period ending 6/30/2020	Revised Estimated Revenues for Period ending 6/30/2021	Estimated Revenues for Period ending 6/30/2022
Local Sources					
1300-1349	Tuition		\$0	\$0	\$0
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	05	\$1,578	\$2,000	\$2,500
1600-1699	Food Service Sales		\$0	\$0	\$0
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources		\$1,928	\$0	\$0
Local Sources Subtotal			\$3,506	\$2,000	\$2,500
State Sources					
3210	School Building Aid		\$0	\$0	\$0
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid		\$0	\$0	\$0
3240-3249	Vocational Aid		\$6,132	\$3,600	\$0
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition		\$0	\$0	\$0
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$0	\$0	\$0
State Sources Subtotal			\$6,132	\$3,600	\$0
Federal Sources					
4100-4539	Federal Program Grants		\$0	\$0	\$0
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition		\$0	\$0	\$0
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution	05	\$0	\$1,000	\$1,500
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
Federal Sources Subtotal			\$0	\$1,000	\$1,500
Other Financing Sources					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds		\$0	\$0	\$0
5252	Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0

5300-5699	Other Financing Sources		\$0	\$0	\$0
9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	05	\$190,385	\$338,911	\$330,000
	Other Financing Sources Subtotal		\$190,385	\$338,911	\$330,000
Total Estimated Revenues and Credits			\$200,023	\$345,511	\$334,000

Item	Period ending 6/30/2022
Operating Budget Appropriations	\$1,396,970
Special Warrant Articles	\$50,000
Individual Warrant Articles	\$16,000
Total Appropriations	\$1,462,970
Less Amount of Estimated Revenues & Credits	\$334,000
Less Amount of State Education Tax/Grant	\$476,782
Estimated Amount of Taxes to be Raised	\$652,188

**COLUMBIA SCHOOL DISTRICT
DISTRICT MINUTES
The State of New Hampshire
March 10, 2020**

Eric Stohl, Moderator, opened the Columbia School District meeting at 7:15 pm. There were approximately 60 people in attendance.

1. I move to approve the salaries of the School Board and fix the compensation of any other officers or agents of the Districts outlined in the school report which includes an increase of \$200 per board member, increase of \$100 School Treasurer, \$50 increase for School Clerk and \$58 for fixed costs. Increase of Salaries and fixed costs are included in Article 6 totaling \$ 808.00).

Motion: Stacey Campbell Second: Chris Brady Vote: Approved

2. I move to accept the reports of Agents, Auditors, Committees or Officers chosen and pass any vote relating thereto.

Motion: Carrie Klebe Second: Chris Brady Vote: Approved

3. I move to approve the Columbia School District will raise and appropriate the sum of TWENTY FOUR THOUSAND DOLLARS (\$24,000.00) for the initiation of preschool programs at licensed approved preschools on terms and conditions determined by the school board. The School Board recommends this appropriation. (Majority vote required)

Petition for Ballot Vote

Motion: Stacey Campbell Second: Chris Brady Vote: Failed

Ballot Vote: YES = 19 NO = 36 BLANK = 1

4. I move to raise and appropriate the sum of FIFTY THOUSAND DOLLARS (\$50,000.00) to be added to the School Tuition Expendable Trust Fund previously established. The School Board recommends this appropriation. (Majority Vote Required)

Motion: Carrie Klebe Second: Chris Brady Vote: Approved

5. I move to amend and update the existing Authorized Regional Enrollment Plan Agreement with the Colebrook School District to comply with current education laws, and further shall it renew the amended Agreement for five (5) additional years, until June 30, 2026 and in accordance with the proposed Plan Agreement on file with the School District Clerk? A copy of the amended plan is also included in the annual school report (Ballot Vote)

Motion: Chris Brady Second: Carrie Klebe Vote: Approved

Ballot Vote: YES = 36 NO = 9

6. I move to raise and appropriate the sum of ONE MILLION, FOUR HUNDRED FIFTEEN THOUSAND, FOUR HUNDRED FIFTY NINE DOLLARS (\$1,415,459.00) for the support of schools, for the payment of salaries for the School District officials and agents, and for the payment for the statutory obligations of the District. The School Board recommends this appropriation. (Majority Vote Required)

Motion: Chris Brady Second: Stacey Cambell Vote: Approved

7. To transact any other business that may legally come before this meeting.

-Brief update on the Regional Committee – Chris Brady

-Recognition of Bruce Beasley’s 4 years as Superintendent of Schools

-Recognition of retiring Columbia teachers, Kaye Moren and Michele Johnsen; also retiring are Bill Stebbins and Donna Laughton; leaving the district are Georgia Jarrell, Alex Stewart and Jacob Topliffe

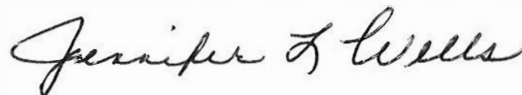
VOTING RESULTS:

<u>SCHOOL POSITIONS</u>	<u>NAME</u>	<u>VOTES</u>
School Board: 3-year term:	Carrie Klebe	53
School Treasurer	Amanda Gaeb	56
School Moderator	Eric Stohl	55
School Clerk	Jennifer Wells	4

I move to adjourn the meeting at 8:51 pm

Motion: Chris Brady Second: Stacey Campbell Vote: Approved

Respectfully submitted,



Jennifer Wells
School District Clerk

FOTHERGILL SEGALE & VALLEY

Certified Public Accountants



John E. (Jeff) Fothergill, CPA
Michael L. Segale, CPA
Sheila R. Valley, CPA
Teresa H. Kajenski, CPA
Donald J. Murray, CPA

January 8, 2021

To the School Board
Columbia School District
Columbia, New Hampshire

We have audited the financial statements of the governmental activities and each major fund of the Columbia School District for the year ended June 30, 2020. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards and *Government Auditing Standards*, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated June 22, 2020. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by the School District are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the School District during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no sensitive estimates affecting the School District's financial statements.

The financial statement disclosures are neutral, consistent and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. There were no corrected or uncorrected misstatements as a result of our audit procedures.

Disagreements with Management

For purposes of this letter, a disagreement with management is a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated January 8, 2021.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the School District's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the School District's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

Other Matters

We applied certain limited procedures to Management's Discussion and Analysis, which is required supplementary information (RSI) that supplements the basic financial statements. Our procedures consisted of inquiries of management regarding the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We did not audit the RSI and do not express an opinion or provide any assurance on the RSI.

Restriction on Use

This information is intended solely for the information and use of the School Board and management of the Columbia School District and is not intended to be, and should not be, used by anyone other than these specified parties.

Very truly yours,

Fothergill Segale & Valley, CPAs

FOTHERGILL SEGALE & VALLEY, CPAs
Vermont Public Accountancy License #110

SCHOOL ADMINISTRATIVE UNIT #7

2021 - 2022

PROPOSED BUDGET

CATEGORY	TOTAL	COLE	PITTS	STEW	COLU	CLARKS
		46.96%	28.89%	13.99%	6.78%	3.38%
Psychological Services	\$126,974.00	\$59,626.99	\$36,684.60	\$17,757.81	\$8,607.32	\$4,296.65
Other Support Services	\$15,111.00	\$7,096.13	\$4,365.78	\$2,113.33	\$1,024.34	\$511.34
Technology Services	\$195,997.00	\$92,040.19	\$56,626.32	\$27,410.94	\$13,286.25	\$6,632.30
Improvement of Instruction	\$5,900.00	\$2,770.64	\$1,704.59	\$825.14	\$399.95	\$199.65
Office of Superintendent	\$261,618.00	\$122,855.81	\$75,585.17	\$36,588.29	\$17,734.57	\$8,852.84
Coordinator of Special Services	\$171,236.00	\$80,412.43	\$49,472.52	\$23,948.02	\$11,607.75	\$5,794.42
Fiscal Services	\$409,293.00	\$192,203.99	\$118,250.58	\$57,241.21	\$27,745.17	\$13,849.98
Plant Services	\$33,108.00	\$15,547.52	\$9,565.37	\$4,630.28	\$2,244.33	\$1,120.34
Information Systems	\$36,907.00	\$17,331.53	\$10,662.96	\$5,161.59	\$2,501.85	\$1,248.89
TOTAL	\$1,256,144.00	\$589,889.22	\$362,918.89	\$175,676.60	\$85,151.52	\$42,506.41
Total Estimated Revenue	\$163,941.00	\$76,986.69	\$47,364.89	\$22,927.78	\$11,113.24	\$5,547.57
TOTAL DISTRICT SHARE FY 22	\$1,092,203.00	\$512,902.53	\$315,554.00	\$152,748.82	\$74,038.29	\$36,958.84
District Share FY 2020 - 2021	\$1,049,887.00	\$488,092.47	\$313,391.27	\$151,393.71	\$58,688.68	\$38,320.88
Increase (Decrease) over FY21	\$42,316.00	\$24,810.06	\$2,162.73	\$1,355.11	\$15,349.61	-\$1,362.04

**SCHOOL ADMINISTRATIVE UNIT #7
PROPOSED BUDGET
FISCAL YEAR 2021 - 2022**

Account	Description	2019 - 2020		2020 - 2021		2021 - 2022	
		Budget	Actual Expenditures	Budget	Budget	Proposed Budget	Variance
Psychological Services							
000.2140.110.00.000.0000	Salaries	\$31,039.00	\$32,239.42	\$34,389.00	\$38,231.00	\$3,842.00	
000.2140.211.00.000.0000	Health Insurance	\$26,943.00	\$23,324.97	\$30,755.00	\$16,380.00	(\$14,375.00)	
000.2140.213.00.000.0000	Life Insurance	\$96.00	\$71.40	\$96.00	\$150.00	\$54.00	
000.2140.220.00.000.0000	Social Security Tax	\$4,336.00	\$4,022.76	\$4,582.00	\$4,875.00	\$293.00	
000.2140.232.00.000.0000	Retirement	\$10,090.00	\$10,083.68	\$10,660.00	\$13,396.00	\$2,736.00	
000.2140.260.00.000.0000	Worker's Compensation	\$226.00	\$173.50	\$240.00	\$255.00	\$15.00	
000.2140.290.00.000.0000	Employee Benefit	\$145.00	\$0.00	\$145.00	\$4,645.00	\$4,500.00	
000.2140.320.00.000.0000	Contracted Services	\$519.00	\$0.00	\$650.00	\$650.00	\$0.00	
000.2140.323.00.000.0000	Professional Services	\$0.00	\$539.00	\$0.00	\$0.00	\$0.00	
000.2140.580.00.000.0000	Travel	\$1,750.00	\$1,290.64	\$2,050.00	\$2,050.00	\$0.00	
000.2140.610.00.000.0000	Supplies	\$2,033.00	\$1,443.28	\$2,528.00	\$1,060.00	(\$1,468.00)	
000.2140.641.00.000.0000	Books	\$360.00	\$30.19	\$190.00	\$50.00	(\$140.00)	
000.2140.650.00.000.0000	Software	\$767.00	\$0.00	\$0.00	\$767.00	\$767.00	
000.2140.810.00.000.0000	Dues and Fees	\$650.00	\$220.00	\$1,417.00	\$650.00	(\$767.00)	
Total Psychological Services		\$78,954.00	\$73,438.84	\$87,702.00	\$83,159.00	(\$4,543.00)	
Other Support Services							
000.2190.610.00.000.0000	Project Aware costs	\$0.00	\$11.00	\$0.00	\$0.00	\$0.00	
000.2190.641.00.000.0000	Books	\$0.00	\$0.00	\$500.00	\$0.00	(\$500.00)	
Total Other Support Services		\$0.00	\$11.00	\$500.00	\$0.00	(\$500.00)	
Technology Services							
000.2191.110.00.000.0000	Salaries - Tech	\$111,047.00	\$71,441.34	\$139,437.00	\$120,135.00	(\$19,302.00)	
000.2191.211.00.000.0000	Health Insurance	\$46,900.00	\$38,108.63	\$61,510.00	\$38,493.00	(\$23,017.00)	
000.2191.213.00.000.0000	Life Insurance	\$192.00	\$170.00	\$192.00	\$192.00	\$0.00	
000.2191.220.00.000.0000	Social Security	\$8,495.00	\$4,952.84	\$10,667.00	\$9,190.00	(\$1,477.00)	

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022	
		Budget	Actual Expenditures	Budget	Budget	Proposed Budget	Variance		
000.2191.232.00.000.0000	Retirement	\$12,404.00	\$5,720.63	\$15,575.00	\$16,915.00	\$1,340.00			
000.2191.260.00.000.0000	Worker's Compensation	\$333.00	\$0.00	\$558.00	\$481.00	(\$77.00)			
000.2191.290.00.000.0000	Employee Benefit	\$290.00	\$0.00	\$290.00	\$7,790.00	\$7,500.00			
000.2191.580.00.000.0000	Travel	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	\$0.00			
000.2191.610.00.000.0000	Supplies	\$1,000.00	\$36.90	\$1,000.00	\$1,000.00	\$0.00			
000.2191.810.00.000.0000	Dues and Fees	\$800.00	\$319.50	\$800.00	\$800.00	\$0.00			
Total Technology Services		\$182,461.00	\$120,749.84	\$231,029.00	\$195,996.00	(\$35,033.00)			
Improvement of Instruction									
000.2210.240.00.000.0000	Course Reimbursement	\$1,500.00	\$0.00	\$3,000.00	\$3,000.00	\$0.00			
000.2210.323.00.000.0000	Contracted Services	\$1,800.00	\$0.00	\$1,800.00	\$2,000.00	\$200.00			
000.2210.580.00.000.0000	Travel	\$500.00	\$0.00	\$500.00	\$500.00	\$0.00			
000.2210.810.00.000.0000	Dues and Fees	\$400.00	\$287.47	\$400.00	\$400.00	\$0.00			
Total Improvement of Instruction		\$4,200.00	\$287.47	\$5,700.00	\$5,900.00	\$200.00			
Office of the Superintendent									
000.2321.110.00.000.0000	Salaries	\$142,464.00	\$127,856.39	\$132,309.00	\$152,145.00	\$19,836.00			
000.2321.211.00.000.0000	Health Insurance	\$39,915.00	\$25,543.10	\$45,562.00	\$30,304.00	(\$15,258.00)			
000.2321.213.00.000.0000	Life Insurance	\$192.00	\$125.80	\$192.00	\$192.00	\$0.00			
000.2321.220.00.000.0000	Social Security Tax	\$10,899.00	\$9,451.11	\$10,122.00	\$11,639.00	\$1,517.00			
000.2321.232.00.000.0000	Retirement	\$15,914.00	\$14,106.28	\$14,779.00	\$21,392.00	\$6,613.00			
000.2321.260.00.000.0000	Worker's Compensation	\$570.00	\$437.58	\$529.00	\$609.00	\$80.00			
000.2321.290.00.000.0000	Employee Benefit	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00			
000.2321.329.00.000.0000	Professional Services	\$7,200.00	\$14,289.40	\$8,000.00	\$6,000.00	(\$2,000.00)			
000.2321.430.00.000.0000	Repair and Maintenance	\$1,075.00	\$0.00	\$1,075.00	\$1,075.00	\$0.00			
000.2321.442.00.000.0000	Postage Rental	\$720.00	\$672.00	\$720.00	\$720.00	\$0.00			
000.2321.521.00.000.0000	Insurance	\$3,100.00	\$1,956.00	\$3,500.00	\$4,200.00	\$700.00			
000.2321.531.00.000.0000	Communication	\$1,800.00	\$2,104.77	\$1,800.00	\$1,500.00	(\$300.00)			
000.2321.534.00.000.0000	Postage	\$1,600.00	\$1,375.75	\$1,600.00	\$2,000.00	\$400.00			
000.2321.540.00.000.0000	Advertising	\$4,000.00	\$4,596.14	\$5,000.00	\$5,000.00	\$0.00			
000.2321.550.00.000.0000	Printing and Binding	\$800.00	\$345.22	\$800.00	\$800.00	\$0.00			
000.2321.580.00.000.0000	Travel	\$8,753.00	\$5,643.77	\$8,753.00	\$8,753.00	\$0.00			

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022	
Account	Description	Budget	Expenditures	Budget	Budget	Budget	Budget	Budget	Variance
000.2321.610.00.000.0000	Supplies	\$4,000.00	\$1,305.62	\$4,500.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	(\$2,500.00)
000.2321.630.00.000.0000	Food	\$2,500.00	\$1,143.11	\$0.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
000.2321.641.00.000.0000	Books	\$300.00	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$0.00
000.2321.650.00.000.0000	Software	\$110.00	\$0.00	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$500.00)
000.2321.810.00.000.0000	Dues and Fees	\$4,190.00	\$2,801.39	\$4,190.00	\$5,490.00	\$5,490.00	\$5,490.00	\$5,490.00	\$1,300.00
Total Office of the Superintendent		\$250,102.00	\$213,753.43	\$244,231.00	\$261,619.00	\$261,619.00	\$261,619.00	\$261,619.00	\$17,388.00
Coordinator of Special Services									
000.2332.110.00.000.0000	Salaries - Regular Employees	\$94,589.00	\$80,705.33	\$95,352.00	\$94,060.00	\$94,060.00	\$94,060.00	\$94,060.00	(\$1,292.00)
000.2332.211.00.000.0000	Health Insurance	\$46,900.00	\$31,930.44	\$37,285.00	\$30,303.00	\$30,303.00	\$30,303.00	\$30,303.00	(\$6,982.00)
000.2332.213.00.000.0000	Life Insurance	\$150.00	\$122.40	\$150.00	\$150.00	\$150.00	\$150.00	\$150.00	\$0.00
000.2332.220.00.000.0000	Social Security Tax	\$7,236.00	\$5,566.25	\$7,295.00	\$7,195.00	\$7,195.00	\$7,195.00	\$7,195.00	(\$100.00)
000.2332.232.00.000.0000	Retirement	\$10,566.00	\$9,014.82	\$10,650.00	\$17,592.00	\$17,592.00	\$17,592.00	\$17,592.00	\$6,942.00
000.2332.250.00.000.0000	Unemployment Compensation	\$0.00	\$8,358.84	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.260.00.000.0000	Worker's Compensation	\$378.00	\$545.82	\$381.00	\$376.00	\$376.00	\$376.00	\$376.00	(\$5.00)
000.2332.290.00.000.0000	Employee Benefit	\$0.00	\$0.00	\$0.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00	\$6,000.00
000.2332.430.00.000.0000	Repair & Maintenance	\$950.00	\$0.00	\$950.00	\$950.00	\$950.00	\$950.00	\$950.00	\$0.00
000.2332.521.00.000.0000	Insurance - Other	\$2,800.00	\$1,956.00	\$2,900.00	\$2,900.00	\$2,900.00	\$2,900.00	\$2,900.00	\$0.00
000.2332.531.00.000.0000	Communications	\$960.00	\$888.04	\$960.00	\$960.00	\$960.00	\$960.00	\$960.00	\$0.00
000.2332.534.00.000.0000	Postage	\$1,300.00	\$1,124.90	\$1,300.00	\$1,300.00	\$1,300.00	\$1,300.00	\$1,300.00	\$0.00
000.2332.540.00.000.0000	Advertising	\$800.00	\$1,515.36	\$800.00	\$800.00	\$800.00	\$800.00	\$800.00	\$0.00
000.2332.550.00.000.0000	Printing & Binding	\$500.00	\$0.00	\$500.00	\$200.00	\$200.00	\$200.00	\$200.00	(\$300.00)
000.2332.580.00.000.0000	Travel	\$3,350.00	\$1,729.10	\$3,350.00	\$3,350.00	\$3,350.00	\$3,350.00	\$3,350.00	\$0.00
000.2332.610.00.000.0000	Supplies	\$1,800.00	\$1,007.31	\$1,650.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	(\$650.00)
000.2332.641.00.000.0000	Books	\$500.00	\$0.00	\$500.00	\$300.00	\$300.00	\$300.00	\$300.00	(\$200.00)
000.2332.650.00.000.0000	Software	\$125.00	\$0.00	\$110.00	\$0.00	\$0.00	\$0.00	\$0.00	(\$110.00)
000.2332.734.00.000.0000	Computer Equipment	\$0.00	\$1,802.07	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.739.00.000.0000	Special Services-Other Equipment	\$0.00	\$37.91	\$0.00	\$350.00	\$350.00	\$350.00	\$350.00	\$350.00
000.2332.810.00.000.0000	Dues & Fees	\$3,250.00	\$1,947.49	\$3,250.00	\$3,450.00	\$3,450.00	\$3,450.00	\$3,450.00	\$200.00
Total Coordinator of Special Services		\$176,154.00	\$148,252.08	\$167,383.00	\$171,236.00	\$171,236.00	\$171,236.00	\$171,236.00	\$3,853.00

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022	
Account		Budget		Actual Expenditures		Budget		Proposed Budget	
Description									
Fiscal Services									
000.2520.110.00.000.0000	Salaries	\$158,829.00	\$191,967.09	\$191,621.00	\$212,632.00	\$212,632.00	\$212,632.00	\$212,632.00	\$21,011.00
000.2520.120.00.000.0000	Part-time Salaries	\$700.00	\$600.00	\$650.00	\$700.00	\$700.00	\$700.00	\$700.00	\$50.00
000.2520.211.00.000.0000	Health Insurance	\$49,894.00	\$57,525.02	\$68,344.00	\$63,063.00	\$63,063.00	\$63,063.00	\$63,063.00	(\$5,281.00)
000.2520.213.00.000.0000	Life Insurance	\$288.00	\$319.60	\$288.00	\$288.00	\$288.00	\$288.00	\$288.00	\$0.00
000.2520.220.00.000.0000	Social Security Tax	\$12,204.00	\$13,875.10	\$14,708.00	\$18,001.00	\$18,001.00	\$18,001.00	\$18,001.00	\$3,293.00
000.2520.232.00.000.0000	Retirement	\$15,999.00	\$20,825.04	\$17,454.00	\$37,512.00	\$37,512.00	\$37,512.00	\$37,512.00	\$20,058.00
000.2520.260.00.000.0000	Worker's Compensation	\$638.00	\$489.77	\$769.00	\$941.00	\$941.00	\$941.00	\$941.00	\$172.00
000.2520.290.00.000.0000	Employee Benefit	\$0.00	\$0.00	\$0.00	\$34,415.00	\$34,415.00	\$34,415.00	\$34,415.00	\$34,415.00
000.2520.329.00.000.0000	Other Professional Services	\$31,956.00	\$35,573.58	\$16,000.00	\$17,500.00	\$17,500.00	\$17,500.00	\$17,500.00	\$1,500.00
000.2520.430.00.000.0000	Repair and Maintenance	\$1,275.00	\$0.00	\$1,275.00	\$1,275.00	\$1,275.00	\$1,275.00	\$1,275.00	\$0.00
000.2520.521.00.000.0000	Insurance	\$4,800.00	\$3,185.00	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00	\$4,800.00	\$0.00
000.2520.531.00.000.0000	Communication	\$1,140.00	\$887.97	\$1,140.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$360.00
000.2520.534.00.000.0000	Postage	\$1,400.00	\$791.10	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00	\$0.00
000.2520.540.00.000.0000	Advertising	\$1,500.00	\$1,374.40	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00
000.2520.550.00.000.0000	Printing and Binding	\$200.00	\$0.00	\$200.00	\$200.00	\$200.00	\$200.00	\$200.00	\$0.00
000.2520.580.00.000.0000	Travel	\$4,116.00	\$2,753.25	\$4,116.00	\$4,116.00	\$4,116.00	\$4,116.00	\$4,116.00	\$0.00
000.2520.610.00.000.0000	Supplies	\$5,500.00	\$4,509.29	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$5,500.00	\$0.00
000.2520.630.00.000.0000	Food	\$0.00	\$131.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2520.641.00.000.0000	Books	\$300.00	\$0.00	\$300.00	\$300.00	\$300.00	\$300.00	\$300.00	\$0.00
000.2520.650.00.000.0000	Software	\$130.00	\$0.00	\$130.00	\$0.00	\$130.00	\$0.00	\$0.00	(\$130.00)
000.2520.734.00.000.0000	Electronic Equipment	\$0.00	\$1,074.95	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2520.739.00.000.0000	Equipment-New	\$0.00	\$0.00	\$3,000.00	\$500.00	\$500.00	\$500.00	\$500.00	(\$2,500.00)
000.2520.810.00.000.0000	Dues and Fees	\$3,332.00	\$732.11	\$3,372.00	\$3,350.00	\$3,350.00	\$3,350.00	\$3,350.00	(\$22.00)
Total Fiscal Services		\$294,201.00	\$336,614.45	\$336,367.00	\$409,293.00	\$409,293.00	\$409,293.00	\$409,293.00	\$72,926.00
Plant Services									
000.2600.421.00.000.0000	Rubbish Removal	\$1,140.00	\$597.40	\$1,140.00	\$800.00	\$800.00	\$800.00	\$800.00	(\$340.00)
000.2600.430.00.000.0000	Repair and Maintenance	\$713.00	\$461.00	\$413.00	\$413.00	\$413.00	\$413.00	\$413.00	\$0.00
000.2600.441.00.000.0000	Rental Charge	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$18,000.00	\$0.00
000.2600.521.00.000.0000	Property Insurance	\$1,800.00	\$424.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00
000.2600.610.00.000.0000	Supplies	\$500.00	\$787.93	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022	
		Budget		Actual Expenditures		Budget		Proposed Budget	
Account	Description	Budget	Expenditures	Budget	Budget	Budget	Budget	Budget	Variance
000.2600.739.00.000.0000	Equipment	\$0.00	\$999.00	\$0.00	\$11,395.00	\$0.00	\$11,395.00	\$11,395.00	\$11,395.00
Total Plant Services		\$22,153.00	\$21,269.33	\$22,053.00	\$33,108.00	\$33,108.00	\$33,108.00	\$33,108.00	\$11,055.00
Information Services									
000.2829.329.00.000.0000	Contracted Services	\$3,500.00	\$538.91	\$3,500.00	\$4,700.00	\$3,500.00	\$4,700.00	\$4,700.00	\$1,200.00
000.2829.430.00.000.0000	Tech Repairs & Maintenance	\$0.00	\$299.18	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2829.532.00.000.0000	Data Communications	\$28,320.00	\$23,748.01	\$30,000.00	\$22,440.00	\$30,000.00	\$22,440.00	\$22,440.00	(\$7,560.00)
000.2829.610.00.000.0000	Supplies	\$400.00	\$0.00	\$400.00	\$400.00	\$400.00	\$400.00	\$400.00	\$0.00
000.2829.650.00.000.0000	Licenses	\$0.00	\$0.00	\$0.00	\$4,942.00	\$0.00	\$4,942.00	\$4,942.00	\$4,942.00
000.2829.734.00.000.0000	Computer Equipment	\$0.00	\$6,777.33	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2829.739.00.000.0000	Equipment	\$2,300.00	\$6,255.96	\$3,500.00	\$1,000.00	\$3,500.00	\$1,000.00	\$1,000.00	(\$2,500.00)
000.2829.810.00.000.0000	Dues & Fees	\$3,750.00	\$2,834.60	\$10,525.00	\$3,425.00	\$10,525.00	\$3,425.00	\$3,425.00	(\$7,100.00)
Total Informational Systems		\$38,270.00	\$40,453.99	\$47,925.00	\$36,907.00	\$47,925.00	\$36,907.00	\$36,907.00	(\$11,018.00)
Grand Total General Fund		\$1,046,495.00	\$954,830.43	\$1,142,890.00	\$1,197,218.00	\$1,142,890.00	\$1,197,218.00	\$1,197,218.00	(\$54,328.00)
Special Cost Centers									
Special Education Services									
000.1210.110.00.000.3000	Salaries - Regular Employees	\$16,664.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.1210.220.00.000.3000	Social Security Tax	\$1,274.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.1210.260.00.000.3000	Worker's Compensation	\$66.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.1210.580.00.000.3000	Travel	\$1,300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.1210.810.00.000.3000	Dues & Fees	\$500.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Special Education Services		\$19,804.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
After School Programs									
000.1490.110.00.000.3000	Salaries - AS	\$44,772.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.1490.220.00.000.3000	Social Security	\$3,425.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.1490.232.00.000.3000	Retirement	\$7,969.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total After School Programs		\$56,166.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022	
		Budget		Actual Expenditures		Budget		Proposed Budget	
Account	Description	Budget	Expenditures	Budget	Budget	Budget	Budget	Budget	Variance
Psychological Services									
000.2140.110.00.000.3000	Salaries - Regular Employees	\$25,500.00	\$0.00	\$25,500.00	\$25,500.00	\$25,500.00	\$25,500.00	\$25,500.00	\$0.00
000.2140.323.00.000.3000	Professional Services - Pupils	\$18,315.00	\$0.00	\$18,315.00	\$18,315.00	\$18,315.00	\$18,315.00	\$18,315.00	\$0.00
	Total Psychological Services	\$43,815.00	\$0.00	\$43,815.00	\$43,815.00	\$43,815.00	\$43,815.00	\$43,815.00	\$0.00
Other Support Services									
000.2190.110.00.000.3000	Salaries	\$11,625.00	\$0.00	\$11,625.00	\$11,625.00	\$12,000.00	\$12,000.00	\$12,000.00	\$375.00
000.2190.220.00.000.3000	Social Security Tax	\$889.00	\$0.00	\$889.00	\$889.00	\$918.00	\$918.00	\$918.00	\$29.00
000.2190.260.00.000.3000	Worker's Compensation	\$35.00	\$0.00	\$35.00	\$47.00	\$48.00	\$48.00	\$48.00	\$1.00
000.2190.323.00.000.3000	Professional Services	\$235,000.00	\$0.00	\$235,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.441.00.000.3000	Rental Charge	\$725.00	\$0.00	\$725.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.580.00.000.3000	Travel	\$6,000.00	\$0.00	\$6,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2190.610.00.000.3000	supplies	\$0.00	\$0.00	\$0.00	\$2,000.00	\$2,000.00	\$2,000.00	\$2,000.00	\$0.00
000.2190.810.00.000.3000	Dues and Fees	\$145.00	\$0.00	\$145.00	\$145.00	\$145.00	\$145.00	\$145.00	\$0.00
	Total Other Support Services	\$254,419.00	\$0.00	\$254,419.00	\$14,706.00	\$15,111.00	\$15,111.00	\$15,111.00	\$405.00
Improvement of Instruction									
000.2210.323.00.000.3000	Professional Services	\$22,576.00	\$0.00	\$22,576.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2210.580.00.000.3000	Travel	\$13,792.00	\$0.00	\$13,792.00	\$500.00	\$0.00	\$0.00	\$0.00	(\$500.00)
000.2210.630.00.000.3000	Food	\$2,000.00	\$0.00	\$2,000.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2210.641.00.000.3000	Books	\$2,274.00	\$0.00	\$2,274.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
	Total Improvement of Instruction	\$40,642.00	\$0.00	\$40,642.00	\$500.00	\$0.00	\$0.00	\$0.00	(\$500.00)
Coordinator of Special Services									
000.2332.110.00.000.3000	Project Aware-Salaries	\$65,152.00	\$0.00	\$65,152.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.211.00.000.3000	Project Aware-Health Insurance	\$26,943.00	\$0.00	\$26,943.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.213.00.000.3000	Project Aware-Life Insurance	\$96.00	\$0.00	\$96.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.220.00.000.3000	Project Aware-Social Security Tax	\$4,984.00	\$0.00	\$4,984.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.232.00.000.3000	Project Aware-Retirement	\$10,858.00	\$0.00	\$10,858.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00

		2019 - 2020		2019 - 2020		2020 - 2021		2021 - 2022	
		Budget		Actual Expenditures		Budget		Proposed Budget	
Account	Description	Budget	Actual Expenditures	Budget	Budget	Budget	Budget	Budget	Variance
000.2332.260.00.000.3000	Project Aware-Worker's Compensation	\$391.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.531.00.000.3000	Project Aware-Communications	\$200.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.534.00.000.3000	Project Aware-Postage	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.540.00.000.3000	Project Aware-Advertising	\$300.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.580.00.000.3000	Project Aware-Travel	\$2,598.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
000.2332.610.00.000.3000	Project Aware-Supplies	\$2,900.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Coordinator of Special Services		\$114,722.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Total Special Cost Center - Grants		\$529,568.00	\$0.00	\$59,021.00	\$58,926.00	\$0.00	\$0.00	\$0.00	(\$95.00)
Grand Total General Fund and Special Cost Centers		\$1,576,063.00	\$954,830.43	\$1,201,911.00	\$1,256,144.00	\$0.00	\$0.00	\$0.00	\$54,233.00

**SCHOOL ADMINISTRATIVE UNIT #7
ESTIMATED REVENUE
2021 - 2022**

	Budget		Revenue Received		Adopted Budget		Proposed Budget		Variance
	2019 - 2020	2020 - 2021	2019 - 2020	2020 - 2021	2020 - 2021	2021 - 2022	2021 - 2022		
Unreserved Fund Balance(carryover applied)	\$50,000.00	\$90,000.00	\$0.00	\$90,000.00	\$100,000.00	\$100,000.00	\$10,000.00	\$10,000.00	\$10,000.00
PL 94-142 Grant	\$63,620.00	\$42,460.00	\$34,571.98	\$42,460.00	\$43,960.00	\$43,960.00	\$1,500.00	\$1,500.00	\$1,500.00
Project Aware & System of Care	\$453,400.00	\$0.00	\$143,958.48	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Grants	\$12,549.00	\$14,549.00	\$16,681.97	\$14,549.00	\$14,966.00	\$14,966.00	\$417.00	\$417.00	\$417.00
Interest	\$15.00	\$15.00	\$15.84	\$15.00	\$15.00	\$15.00	\$0.00	\$0.00	\$0.00
Refund of Prior Years' Expenses	\$0.00	\$0.00	\$14,522.23	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Other Local Income	\$10,000.00	\$5,000.00	\$9,582.71	\$5,000.00	\$5,000.00	\$5,000.00	\$0.00	\$0.00	\$0.00
District Assessment	\$986,479.00	\$1,049,887.00	\$986,479.02	\$1,049,887.00	\$1,092,203.00	\$1,092,203.00	\$42,316.00	\$42,316.00	\$42,316.00
TOTAL ESTIMATED REVENUE	\$1,576,063.00	\$1,201,911.00	\$1,205,812.23	\$1,201,911.00	\$1,256,144.00	\$1,256,144.00	\$54,233.00	\$54,233.00	\$54,233.00
Total Expenditures/Appropriations	\$1,576,063.00	\$1,201,911.00	\$1,150,042.86	\$1,201,911.00	\$1,256,144.00	\$1,256,144.00	\$54,233.00	\$54,233.00	\$54,233.00

**COLUMBIA SCHOOL DISTRICT
FINANCIAL REPORT
2019 - 2020
BALANCE SHEET
June 30, 2020**

ASSETS		
Current Assets		
Cash in Bank	\$340,028.62	
Intergovernmental A/R	\$3,117.18	
Other Receivables	\$49.72	
Prepaid Expense	\$675.00	
TOTAL ASSETS		\$343,870.52
LIABILITIES AND FUND EQUITY		
Current Liabilities		
Accounts Payable	\$4,960.00	
Accrued Expenses	\$0.00	
Total Current Liabilities		\$4,960.00
Fund Equity		
Reserve for Amounts Voted	\$0.00	
Unreserved Fund Balance	\$338,910.52	
Total Fund Equity		\$338,910.52
TOTAL LIABILITIES AND FUND EQUITY		\$343,870.52

**COLUMBIA SCHOOL DISTRICT
FINANCIAL REPORT
2019 - 2020
STATEMENT OF REVENUES
June 30, 2020**

REVENUE FROM LOCAL SOURCES	
Current Appropriations	\$850,347.00
Earnings on Investments	\$1,578.36
Other Local Revenue	\$0.00
Refunds	\$1,928.22
TOTAL LOCAL REVENUE	\$853,853.58
REVENUE FROM STATE SOURCES	
State of New Hampshire - Adequacy Aid Grant	\$391,419.46
State of New Hampshire - Adequacy Aid (State Tax)	\$142,529.00
State of New Hampshire - Kindergarten Aid	\$0.00
State of New Hampshire - Vocational Education	\$6,131.88
TOTAL STATE REVENUE	\$540,080.34
REVENUE FROM FEDERAL SOURCES	
From the Federal Gov't through State	\$0.00
State of New Hampshire - Medicaid	\$0.00
TOTAL FEDERAL REVENUE	\$0.00
TOTAL REVENUE FROM ALL SOURCES	\$1,393,933.92

COLUMBIA SCHOOL DISTRICT	
2019-2020	
DETAILED STATEMENT OF EXPENDITURES	
PAYROLL	AMOUNT
BRADY, CHRISTOPHER M	\$300.00
CAMPBELL, STACEY	\$300.00
DEBLOIS, DEBRA J	\$300.00
KLEBE, CARRIE A	\$225.00
WELLS, JENNIFER L	\$50.00
TOTAL OF SALARIES	\$1,175.00
EXPENSES	
CANAAN SCHOOL DISTRICT	\$3,600.00
COLEBROOK CHRONICLE	\$537.63
COLEBROOK SCHOOL DISIRICT	\$1,086,471.32
CROSS INSURANCE AGENCY	\$482.00
DELUXE BUSINESS CHECKS & SOLUTIONS	\$192.11
FOTHERGILL SEGALE & VALLEY	\$4,800.00
INTERNAL REVENUE SREVICE SOCIAL SECURITY	\$89.89
MANDI HIBBARD	\$36.00
MOUNT PROSPECT ACADEMY	\$15,350.40
NEWS & SENTINEL, INC	\$408.00
NHSBA	\$2,555.36
NIMBUS LOGIC LLC	\$206.85
PRIMEX	\$370.54
QUILL CORPORATION	\$12.86
SCHOOL ADMINISTRATIVE UNIT 7	\$60,175.22
SOULE LESLIE KIDDER SAYWARD & LOUGHMAN	\$534.50
STACEY CAMPBELL	\$113.93
W W BERRYS TRANSPORTATION INC.	\$68,296.81
TOTAL OF EXPENDITURES	\$1,244,233.42
GRAND TOTAL	\$1,245,408.42

**COLUMBIA SCHOOL DISTRICT
STATEMENT OF ANALYSIS OF CHANGES
IN FUND EQUITY
June 30, 2020**

Fund Equity, July 1, 2019	\$190,385.02
Plus Total Revenue	\$1,393,933.92
Less Total Expenditures	\$1,245,408.42
Fund Equity, June 30, 2020	\$338,910.52

**ACTUAL EXPENDITURES
FOR
SPECIAL EDUCATION PROGRAMS AND SERVICES**

Description	2018 - 2019	2019 - 2020
Expenses:		
Instructional Programs	\$982.16	\$15,350.40
Related Services:		
Speech, OT, Psychological & Other	\$28,197.89	\$4,992.60
Administration	\$4,669.09	\$18,206.23
Transportation	\$3,610.53	\$1,768.32
Total Expenses	\$37,459.67	\$40,317.55
Revenue:		
Special Ed. Allocation of		
Adequacy State Grant	\$21,516.99	\$22,395.63
Medicaid	\$1,783.94	\$0.00
Catastrophic Aid	\$0.00	\$0.00
Total Revenue	\$23,300.93	\$0.00
Net Cost for Special Education	\$14,158.74	\$40,317.55

TUITION PUPILS & RATES 2019 - 2020			
Grade Levels	Pupils	RATE	NON-AREA TUITON RATE
Colebrook PreSchool	1	\$3,208.00	
Colebrook Kindergarten	4	\$7,769.00	\$8,023.00
Colebrook Elementary	35	\$17,003.00	\$18,270.00
Colebrook Academy	19	\$21,476.00	\$22,345.00
As of June 2019			
TUITION PUPILS & RATES 2020 - 2021			
Grade Levels	Pupils	RATE	NON-AREA TUITON RATE
Colebrook Elemenary - Preschool	0	\$3,738.00	
Colebrook Kindergarten	6	\$9,285.00	\$9,578.00
Colebrook Elementary	30	\$15,219.00	\$15,980.00
Colebrook Academy	18	\$20,379.00	\$21,258.00
As of January 1, 2020			
TUITION PUPILS & RATES 2021 - 2022			
Grade Levels	Pupils	RATE	NON-AREA TUITON RATE
Colebrook Elementary - Preschool	0		
Colebrook Kindergarten	3	\$13,064.00	\$13,459.00
Colebrook Elementary	38	\$18,435.00	\$19,281.00
Colebrook Academy	17	\$20,662.00	\$21,567.00
Estimated Rates			
TRANSPORTATION 2020 -2021			
TRANSPORTER	PUPILS	ROUTE	MILES/DAY
WW Berry's Tranportation Inc.	5	E. Columbia*	49
WW Berry's Tranportation Inc.	24	S. Columbia	60
*Combined route with Colebrook - share costs			

SAU #7 STAFF SALARIES			
SAU#7 PERSONNEL 2020-2021	POSITION	TOTAL SALARY	COLUMBIA SHARE 5.59%
BRITTON, LORI J	Bookkeeper	\$ 39,150.00	\$ 2,188.49
COVILL, CHERYL A	Business Administrator	\$ 75,962.00	\$ 4,246.28
FALCONER, JUSTIN J	Integrated Technology Director	\$ 71,000.00	\$ 3,968.90
FOOTE, KATHLLEN M	School Psychologist	\$ 32,269.20	\$ 1,803.85
FULLER, ELISE N	P/T Special Services Administrative Assistant	\$ 14,616.00	\$ 817.03
HIBBARD, CASEY J	Payroll/Human Resources Clerk	\$ 38,628.00	\$ 2,159.31
NOYES, JENNIFER A	Coordinator of Special Services	\$ 64,000.00	\$ 3,577.60
PAQUETTE, CHRISTOPHER M	Technology Integrator	\$ 45,072.00	\$ 2,519.52
PERREAULT, TINA E	Lead Payroll/Human Resources Coordinator	\$ 45,675.00	\$ 2,553.23
SMART, VICTORIA L	Administrative Secretary	\$ 39,150.00	\$ 2,188.49
TAYLOR, DEBRA J	Superintendent	\$ 108,000.00	\$ 6,037.20
Staff Funded Through Grants:			
FOOTE, KATHLEEN M	School Psychologist	\$ 27,730.80	
KELLNER, AMANDA M	Farm to School Coordinator*	\$ 2,738.78	
NOYES, JENNIFER A	Project Manager	\$ 1,500.00	
*partial year			