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ANNUAL REPORT

for the
Town

of

HEBRON

New Hampshire

To: REBECCA ERNEST
MILNE SPECIAL COLLECTIONS
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TOWN CLERK - HEBRON
PO BOX 55
HEBRON NH 03241



For the Fiscal Year Ending
DECEMBER 31, 2003

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2003

**Jane H.
Ramsay**



**Harold T.
"Skip" Reilly**

This Annual Report for the Town of Hebron is co-dedicated to Harold "Skip" T. Reilly Sr. and Jane H. Ramsay in grateful appreciation for their many years of faithful service to the Town of Hebron.

Skip served as the Chief of Police for twenty years. His service to the Town always epitomized dedication, honesty and integrity. Hebron appreciates your many hours of hard work through rain, snow, and sunshine!

Jane served as both our Librarian for twelve years and Town Clerk for twenty-four years. Through the years, she has continually made herself available for numerous "emergency" situations such as forgotten registrations and licenses. She has gone out of her way to serve the people of Hebron.

We will miss you both tremendously and wish you all the best!

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TOWN OFFICERS

MODERATOR

Everett Begor

BOARD OF SELECTMEN

John W. Matthews, Chairman (04)

Sherburn C. Ramsay (05)

Ronald Collins (06)

Karen Corliss, Administrative Assistant

TOWN CLERK

Tracey Steenberg

DEPUTY TOWN CLERK

Elizabeth Gabler

TAX COLLECTOR

Madeleine MacDougall

DEPUTY TAX COLLECTOR

Karen Albamont

TREASURER

Karyl N. Larson

HIGHWAY SUPERVISOR

Bruce A. Barnard

POLICE CHIEF

William White, Jr.

**FIRE CHIEF & EMERGENCY
MANAGEMENT DIRECTOR**

John M. Fischer

**DEPUTY EMERGENCY
MANAGEMENT DIRECTOR**

Bill Gabler

FOREST FIRE WARDEN

William Robertie

DEPUTY FIRE WARDENS

Bruce Barnard

John Fischer

Roger Comeau

Nelson Adams

LIBRARIAN

Donna E. Esty

LIBRARY TRUSTEES

Georgean Hopwood (05)

Barbara Nicholson (06)

Susan Jackson (04)

TRUSTEE OF TRUST FUNDS

Donna Esty (06)

Kelli Braconier (04)

Roger Lafontaine (05)

AUDITORS

Roger LaFontaine (04)

Bill Gabler (04)

**SCHOOL BUDGET
COMMITTEE MEMBER**

Jeff Greenhalgh (06)

**COMPLIANCE &
HEALTH OFFICER**

Dan Merritt

NEWFOUND AREA SCHOOL DISTRICT

SCHOOL BOARD MEMBER

Mary E. Campbell (06)

SUPERVISORS OF THE CHECKLIST

Nancy Howard (08)

Barbara Brooks (04)

Barbara Matthews (06)

CEMETERY SEXTON

Ryan Willey

APPOINTED TOWN COMMITTEES

PLANNING BOARD

Meets the first Wednesday of every month at

7:00 P.M. upstairs in the Selectmen's Office Building

Joseph "Jay" Matthews, Chairman (04) William Gabler (05)

Roger LaRoche (06) Curtis Mooney (04)

Ellie Lonske, Alternate (05)

John W. Matthews, Selectmen's Representative

Ron Collins, Selectmen's First Alternate

ZONING BOARD OF ADJUSTMENT

Bruce A. Barnard, Chairman (05) Edward Gempka (05)

Don Merrill (04) Maynard Young (05)

Bill White (04) Andrea Goldthwaite, Alternate (06)

Ron Collins, Alternate (05)

CONSERVATION COMMITTEE

John Dunklee (04) Bruce Barnard (06) Roger Lafontaine (06)

HISTORIC DISTRICT COMMISSION

Alan Barnard, Chairman (06) Ann Bryant (04)

Nancy Sycamore (04) Andrea Goldthwaite (05)

Sherburn C. Ramsay, Selectmen's Representative

Ron Collins, Selectmen's First Alternate

BEACH COMMITTEE

Virginia Barnard, Chairman

Edward Gempka Andrea Goldthwaite Elizabeth Gabler

Paul White James Albamont Everett Begor

CEMETERY COMMITTEE

Nelson Adams (05) Bruce Barnard (06) Peter Fortescue (05)

Ron Collins (06)

CAPITAL IMPROVEMENT PLAN COMMITTEE

Alan Barnard Sue Appleton Peter Carey

Bill Gabler Jay Matthews

HAZARD MITIGATION COMMITTEE

Bruce Barnard Maynard Young Bill Gabler

HIGHWAY COMMITTEE

Maynard Young (06) Bruce Barnard (06) Bill Gabler (05)

Bill Oakley (04)

GAZEBO COMMITTEE

Everett Begor (04) Jane Ramsay (04)

PEMI-BAKER HOME HEALTH AGENCY

Nancy Sycamore, Representative

Hugh Sycamore, Representative

2004 TOWN WARRANT

To the inhabitants of the Town of Hebron, in Grafton County, in the State of New Hampshire, who are qualified to vote in Town affairs:

You are hereby notified to meet at the Community Hall in Hebron on Tuesday the 9th of March, 2004 next, at 11:00 A.M. to act upon the following subjects:

- ARTICLE 1. To choose all Town Officers for the ensuing year by official ballot. The polls will open at 11:00 A.M. and close at 9:00 P.M., and the business meeting will commence at 7:00 P.M.
- ARTICLE 2. To see if the Town will vote to appropriate the sum of Eight Hundred Eighteen Thousand One Hundred Sixty-nine dollars (\$818,169) for a Public Safety Building, and to authorize the issuance of not more than \$650,000 of bonds or notes in accordance with the provisions of the New Hampshire Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon: Furthermore, to authorize the Selectmen to withdraw \$60,169 from the Public Safety Trust fund, \$50,000 from Fund Balance, the balance of \$58,000 to be raised by taxes in 2004. (*$\frac{2}{3}$ ballot vote required—Recommended by the Selectmen and the CIP Committee*)
- ARTICLE 3. To see if the Town will authorize a 2% discount if paid not later than 15 days after the date of the tax bill. (*Recommended by the Selectmen*)
- ARTICLE 4. To see if the Town will vote to raise and appropriate the sum of Five Thousand dollars (\$5,000) to purchase a new copier for the Tax Collector/Town Clerk office and a computer, printer, and monitor for the town clerk's office. (*Recommended by the Selectmen*)
- ARTICLE 5. To see if the Town will vote to raise and appropriate the sum of Ninety-three Hundred dollars (\$9,300) for a \$2,800 radar unit, a \$3,000 camera system, and a \$3,500 defibrillation unit for the police department, if matching grants are available. This is a two-year non-lapsing article. (*Recommended by the Selectmen*)
- ARTICLE 6. To see if the Town will vote to raise and appropriate the sum of One Thousand dollars (\$1,000) for the Newfound Area Nursing Association (NANA). (*Recommended by the Selectmen*)
- ARTICLE 7. To see if the Town will vote to raise and appropriate the sum of Eleven Thousand Seven Hundred Twenty-five Thousand dollars (\$11,725) to digitize the town tax map and integrate the tax map with Avitar: \$4,950 to digitize the tax map, \$1,000 for data base linking, \$3,500 for Municipal Query Package, \$1,075 for Arc View Software, and \$1,200 for installation and training. \$11,725 to be taken from Fund Balance. (*Recommended by the Selectmen*)

ARTICLE 8. To see if the Town will vote to raise and appropriate the sum of Twenty-five Hundred dollars (\$2,500) for the Planning Board to print the master plan. This is a two-year non-lapsing article. *(Recommended by the Selectmen)*

ARTICLE 9. To see if the Town will vote to raise and appropriate the sum of Forty-three Thousand Two Hundred Seventy-five dollars (\$43,275) for General Assessing, Data Verification, and Statistical Updates to prepare for certification in 2006. This is a two-year non-lapsing article. *(Recommended by the Selectmen)*

ARTICLE 10. To see if the Town will vote to raise and appropriate the sum of Eighty-six Thousand dollars (\$86,000) to be added to the following capital reserve funds:

Ambulance	\$18,000
Bridges	15,000
Communications	2,000
Fire	12,000
Highway	12,000
Town Hall	15,000
Police	6,000
Highway Shed	1,000
Emergency Contingency Fund	5,000

(Recommended by the Selectmen)

ARTICLE 11. To see if the Town will vote to raise and appropriate the sum of Three Thousand dollars (\$3,000) for expenses to obtain a right of way from North Shore Road to George Road through the Jaques property and to accept the donation of the right of way from the Jaques family. This is a 4-year non-lapsing article. *(Recommended by the Selectmen)*

ARTICLE 12. To see if the Town will vote to raise and appropriate the sum of Five Thousand Eighty dollars (\$5,080) to provide programming in the Gazebo on the Hebron Common for fiscal year 2004. Said funds to be administered by the coordinators. *(Recommended by the Selectmen)*

ARTICLE 13. To see if the Town will vote to raise and appropriate the sum of Four Thousand Three Hundred dollars (\$4,300) to purchase buoys & swim lines, tables & chairs, and to obtain a wetlands permit to remove tree, at the town beach. *(Recommended by the Selectmen and the Beach Committee)*

ARTICLE 14. To see if the Town will vote to raise and appropriate up to the sum of One Thousand dollars (\$1,000) to be paid to the Hebron Historical Society to collect, preserve, and catalogue the

old town records, documents, and items presently in the possession of the Town, the Hebron Historical Society, and any donated to either party during each calendar year. A complete copy of all said materials to be given to the Town. (*Recommended by the Selectmen*)

- ARTICLE 15. To see if the Town will vote to raise and appropriate the sum of \$15,000 to widen and repair 800 feet of George Road. This is a two-year non-lapsing article. (*Recommended by the Selectmen*)
- ARTICLE 16. To see if the Town will vote to raise and appropriate the sum of \$20,000 to do an overlay pavement on approximately 2000 feet of Braley Road. This is a two-year non-lapsing article. (*Recommended by the Selectmen*)
- ARTICLE 17. To see if the Town will vote to raise and appropriate the sum of Five Hundred Ninety Thousand Eight Hundred Eleven dollars (\$590,811) to defray charges for the ensuing year. This article EXCLUDES all previous articles. (*Recommended by the Selectmen*)

Given under our hands and seals this 9th day of March, 2004

Hebron Board of Selectmen
John W. Matthews, Chairman
Sherburn C. Ramsay
Ronald W. Collins

2004 BUDGET

ACCOUNT NUMBER	DEPARTMENT	APPROPRIATIONS 2003	ACTUAL EXPENDITURES 2003	APPROPRIATIONS ENSUING FISCAL YEAR 2004
4130	Executive	46,878	44,521	51,600
4140	Election, Registration & Vital Statistics	8,875	6,931	17,509
4150	Financial/Administration	41,045	44,989	58,620
4153	Legal Expense	2,500	7,796	5,000
4191	Planning, Zoning, Historic	3,500	3,480	6,469
4194	General Government Building	26,000	25,921	27,950
4195	Cemeteries	3,000	2,664	2,775
4196	Insurance	14,500	15,960	18,500
4197	Regional Associations	1,000	978	1,850
4210	Police Department	37000	43,976	42,260
4220	Fire Including Ambulance	46000	46,669	49,781
4240	Building Inspection	1,500	1,429	1,692
4290	Emergency Management	1,000	12,424	7,500
4311	Highways, Streets	85,000	82,843	98,000
4324	Solid Waste	96,000	95,665	130,900
4411	Health	1000	807	1,000
4414	Animal Control	550	550	750
4415	Health Agencies and Hospitals	4,400	4,391	4,550
4442	Direct Assistance	4,000	4,909	7,615
4520	Parks and Recreation	7,380	6,209	8,729
4550	Library	6,800	6,579	7,350
4583	Patriotic Purposes	125	125	750
4611	Conservation	150	150	300
4711	Principal - Long-term Bonds/Notes	87,335	187,333	30,556
4721	Interest - Long-term Bonds & Notes	3,730	3,227	8,306
4721	Interest - Tax Anticipation Notes	0	264	500
TOTALS		529,268	650,790	590,812

2004 BUDGET REVENUE

	ESTIMATED REVENUE 2003	ACTUAL REVENUE 2003	ESTIMATED REVENUE 2004
TAXES			
Yield Taxes	4,000	5,948	4,000
Payment in Lieu of Taxes	1,000	2,900	1,000
Boat Taxes			
Interest & Penalties on Delinquent Taxes	4,000	10,180	5,000
LICENSES, PERMITS & FEES			
Motor Vehicle Permit Fees	90,000	115,380	100,000
Building Permits	1,500	1,885	1,200
Other Licenses, Permits & Fees	2,750	4,538	3,000
FROM STATE GOVERNMENT			
Shared Revenues	9,500	9,525	0
Meals & Rooms Tax Distribution	12,000	15,161	13,500
Highway Block Grant	17,000	18,513	17,000
Gazebo Grant	0	960	
Snow Storm (FEMA)	0	6,599	
CHARGES FOR SERVICES			
Income From Other Departments	60,000	66,967	60,000
MISCELLANEOUS REVENUES			
Interest on Investments	6,000	3,819	4,500
Gift - Camp Berea	0		
INTERFUND OPERATING TRANSFER IN			
From Capital Reserve Funds	7,500	3,684	55,169
OTHER FINANCING SOURCES			
Amounts Voted from F/B (Surplus)			74,550
Fund Balance (Surplus) to Reduce Taxes			
TOTAL ESTIMATED REVENUE & CREDITS	215,250	266,059	338,919
Appropriations Recommended			846,462
Special Warrant Articles Recommended			
TOTAL APPROPRIATIONS RECOMMENDED			846,462
Less Amount of Estimated Revenue & Credits			338,919
ESTIMATED AMOUNT OF TAXES TO BE RAISED			507,543

2003 TOWN MEETING MINUTES

The meeting was called to order by Moderator Everett N. Begor at 7 P.M. Following the Salute to the Flag, the rules of the meeting were read and the election officials and Selectmen were introduced. Selectman John Matthews presented outgoing Selectman Bruce MacDougall a plaque thanking him for his nine years of service to the Town as Selectman. Bruce MacDougall thanked the people of the Town for their support. The audience gave Bruce MacDougall a round of applause.

ARTICLE 1. The results of the voting for Town and School Officers and for the School District warrant articles are recorded on a separate sheet.

ARTICLE 2. Sherb Ramsay moved and Mary Campbell seconded the motion to see if the Town will authorize a two percent discount on property taxes if paid within thirty days of the date of the bill. This is a special Warrant Article.

With no discussion, the Article passed unanimously by voice vote.

ARTICLE 3. Sherb Ramsay moved and Ed Gempka seconded the motion to see if the Town will raise and appropriate the sum of Five Thousand One Hundred dollars (\$5,100) to provide programming in the Gazebo on the Hebron Common for fiscal year 2003. Said funds to be administered by the coordinators. This is a special Warrant Article. Jane Ramsay, one of the coordinators, gave a brief preview of the proposed programs for the summer series and Everett Begor, the other coordinator, explained that keeping a balance in the account would allow programming if the Town was unable to support the programs at a Town Meeting another year and could also provide a "name" entertainment on the 10th year of the Gazebo summer programs. Dave Reed thanked the Coordinators for the work they have done, and the audience gave them a round of applause.

The Article passed unanimously by voice vote.

ARTICLE 4. John Matthews moved and Derry Riddle seconded the motion to raise and appropriate the sum of Twenty Five Thousand dollars (\$25,000) to pave Brookside Lane. This is a Special Warrant Article placed on the Warrant by Petition. John Matthews spoke to the Article and said that the road was built before the Town ordinance required that all private roads must be paved prior to being taken over by the Town. The Town Road Supervisor, Bruce Barnard, gave a power point program showing the proposed paving project location and said it would be easier to maintain Brookside Lane if it was paved.

The Article passed unanimously by voice vote.

ARTICLE 5. John Matthews moved and Bruce Barnard seconded the motion to see if the Town will vote to raise and appropriate the sum of Twenty Thousand dollars (\$20,000) to grind, gravel, and repave Cooper Road from the bridge to Brookside Lane. John Matthews explained that this was part of the overall plan to redo Cooper Road. The first phase has already been done and went from North Shore Road to the Ramsay's driveway. This second phase will connect the work done from the entrance to the bridge over Bog Brook to Brookside Lane. Another year, the road from Brookside Lane to the road to the Town Shed will be upgraded and repaved.

The Article Passed unanimously by voice vote.

ARTICLE 6. Bruce MacDougall moved and John Matthews seconded the motion to see if the Town will vote to raise and appropriate the sum of Forty-Two Thousand dollars (\$42,000) to redo the tax maps. This is a special Warrant Article. Bruce MacDougall explained that the Selectmen had signed a provisional contract with Cartographics of Littleton, New Hampshire, who would take aerial photos, research boundary lines of all properties, and create maps showing all buildings, boundaries, wetlands, and other significant aspects of the Town. The signed contract would only be valid if the Town voted in favor of Article 6. Don Butson, President of Cartographics gave a presentation of the program and answered questions. There was concern about the cost of updates to the program (estimated at \$1,500 per year) and whether the program on computer would need special software and would be as accessible as the hard copies that are already in use. The Selectmen said they were concerned that the existing maps only minimally met the State's standards and might not be adequate in the future. Bruce Barnard, who had created the maps that are used now, said that although the existing maps had not been completely updated, they did meet the State's requirements and could be updated for a lower cost than the Cartographic proposal. Bruce Barnard made an amendment, seconded by Ed Gempka, to see if the Town will vote to raise and appropriate the sum of Ten Thousand dollars (\$10,000) to (a) create a Capital Reserve Fund of \$5,000 per RSA35:1 entitled "Tax Mapping" and (b) use \$5,000 to update the existing Tax Maps as of April 1, 2003. Any unexpended funds (from part (b)) as of December 1, 2003 to be added to the Capital Reserve Fund created under part (a). This article is to be paid for from the Fund Balance. It was stated that there were several people and companies in the area that could do the map updates and the Selectmen did not have to hire Bruce Barnard to update the existing maps if they did not wish to do so. The amendment passed with a voice vote in the affirmative
The Article, as amended, passed with a voice vote.

ARTICLE 7. Sherb Ramsay made a motion, seconded by Chuck Beno, to see if the Town will raise and appropriate the sum of Two Thousand Nine Hundred dollars (\$2,900) to purchase a digital radio for the police department. This is a special Warrant Article. It was explained that the State and County law enforcement agencies have gone to a digitally encrypted system as a safety measure and Hebron needs to be able to be in contact with those other agencies for safety reasons.
The Article passed unanimously by voice vote.

ARTICLE 8. Bruce MacDougall moved and John Matthews seconded the motion to see if the Town will vote to create a Non-Capital Reserve Fund entitled Emergency Contingency Fund (per RSA 35:1-c) and raise and appropriate the sum of Five Thousand dollars (\$5,000) to fund it. The Selectmen will be the agents to expend said funds. It was explained that this fund would help in case of any natural or man-made disaster. The Hazard Mitigation Committee (authorized by RSA 35:1), which includes Bruce Barnard, Bill Gabler, and Maynard Young, supports this article. The money would be in a non-lapsing fund, which could be held over from year to year.
The Article passed unanimously by voice vote.

ARTICLE 9. John Matthews moved and Bruce Barnard seconded the motion to see if the Town will vote to raise and appropriate the sum of Ninety-five Thousand dollars (\$95,000) for the following Capital Reserve Funds:

Ambulance	\$12,000
Bridges	\$10,000
Communications	\$ 2,000
Fire	\$12,000
Highway	\$12,000
Town Hall	\$10,000
Police	\$ 6,000
Public Safety Building	\$30,000
Highway Shed	\$ 1,000

Bruce MacDougall made an amendment, seconded by Sherb Ramsay to increase the ambulance fund to \$18,000. This is to conform to the Town's decision that the fees received for ambulance services be put into the Capital reserve fund to be used for the ambulance. This makes the total of Article 9 \$101,000. The Amendment passed unanimously by voice vote.

The Article, as amended, passed unanimously by voice vote.

ARTICLE 10. John Matthews moved and Ed Gempka seconded the motion to see if the Town will vote to raise and appropriate the sum of Thirteen Thousand Five Hundred dollars (\$13,500) to purchase two generators to provide emergency power to the Town Shed and Selectmen's Office. The generators will be partially paid for by a grant from the State Office of Emergency Management and will enable the Selectmen's office to be in operation if a natural or man-made disaster occurs. With the other generator, the Highway Shed could also be used for an emergency shelter if necessary. The generators are commercial grade and have been selected by bid by the State of New Hampshire.

The Article passed unanimously by voice vote.

ARTICLE 11. Frank Handibode moved and Peter Carey seconded the motion to petition the Selectmen to increase the veteran's exemption from the present \$50 to \$100, as allowed by RSA 72:28a. Peter Carey said the current number of veterans who would benefit would be 41 and an increase would send a message of appreciation to members of the Armed Forces who have served in time of war. The article stated that the vote was to be by ballot. Fred Firth moved and Mary Campbell seconded an amendment to have the Moderator cast one ballot on the article. The amendment passed unanimously by voice vote. The Moderator cast one vote in favor of the article.

The Article passed in the affirmative by ballot vote.

Bruce Barnard moved and Maynard Young seconded the motion to see if ARTICLE 13 could be considered before ARTICLE 12. The motion passed unanimously by voice vote.

ARTICLE 13. Bruce MacDougall moved and Henry Lynch seconded the motion to have the Selectmen discontinue the service of plowing private roads and

driveways. The article is a petition Warrant Article. Henry Lynch spoke to the article and said the Town should not be in business, the liability issue was great, there are enough private contractors who are able to pick up the service, and the administration of the public plowing is time consuming and an added burden for the Selectmen and Administrative Assistant. Bruce MacDougall stressed the liability issue, but John Matthews and others said that was not a concern. He said the Board of Selectmen were of differing opinions: two were for plowing and one was against plowing. The Town Road Supervisor gave an estimated breakdown of costs and income and said that it was pretty much even. He also said he felt it would be hard to get the coverage for road plowing if there were fewer contractors working for the Town.

The Article was defeated by a voice vote. The Town will continue to plow private roads and driveways for a fee.

ARTICLE 12. John Matthews moved and Ken Billings seconded the motion to see if the Town will raise and appropriate the sum of Fifteen Thousand dollars (\$15,000) for the purchase of radios for the Hazardous Mitigation Committee and to authorize the Selectmen to withdraw \$7,500 from the Communications Fund. It was explained that the HazMat Committee is a long-term committee appointed by the Selectmen upon the recommendation of the Lakes Region Planning Commission and registered with FEMA to plan for any emergencies our community might face. The article asked for eight mobile phones, two portable phones and two bases. The people who plow the roads would be responsible for installing the mobile phones, but they would have the use of the phones while they were plowing to keep communication open between the workers. This would be especially helpful in bad storms. One of the repeater bases would be in the Selectmen's office and the other would be at the Highway Shed.

The Article was passed with a voice vote in the affirmative.

ARTICLE 14. Bruce MacDougall moved and John Matthews seconded the motion to raise and appropriate the sum of Five Hundred Twenty-nine Thousand Two Hundred Sixty-eight dollars (\$529,268) to defray charges for the ensuing year. This article excludes all Warrant Articles. Ralph Larson made an amendment, seconded by Audrey Johnson, to change the wording on line 4240 from "BUILDING INSPECTION" to "CODE ENFORCEMENT." The amendment passed with a voice vote in the affirmative. The Article, as amended, passed unanimously by voice vote.

The business portion of the meeting ended at 10:45 P.M. The polls were open for anyone who had not been able to vote before the business meeting. The meeting was adjourned at 11 P.M.

A True copy of action taken at the Hebron Town Meeting, March 11, 2003.

Jane H. Ramsay, Town Clerk

**Department of Revenue Administration
Municipal Services Division
TAX RATE CALCULATION 2003**

	Town Portion		
Gross Appropriations	721,768		
Less: Revenues	267,458		
Less: Shared Revenues	2,872		
Add: Overlay	49,704		
War Service Credits	5,900		
Net Town Appropriation		507,042	
Special Adjustment		-0-	
Approved Town/City Tax Effort			507,042
MUNICIPAL TAX RATE			3.16

	School Portion		
Net Local School Budget		-0-	
Regional School Apportionment		341,147	
Less: Adequate Education Grant		-0-	
State Education Taxes		(228,357)	
Approved School(s) Tax Effort			112,790
LOCAL SCHOOL RATE			.70

	State Education Taxes		
Equalized Valuation (no utilities) ×	\$4.92		
(142,007,873)		698,679	
Divide by Local Assessed Valuation (no utilities)			
155,731,385			
Excess State Education Taxes to be Remitted to State			470,322
STATE SCHOOL RATE			4.49

	County Portion		
Due to Grafton County		234,801	
Less: Shared Revenues		(2,579)	
Approved County Tax Effort			232,222
COUNTY TAX RATE			1.45

		TOTAL RATE		
				9.80
Total Property Taxes Assessed	1,550,733			
Less: War Service Credits	(5,900)			
Add: Village District Commitment(s)	137,908*			.86*
TOTAL PROPERTY TAX COMMITMENT	1,682,741			

PROOF OF RATE

	Net Assessed Valuation	Tax Rate	Assessment	
State Education Tax (no utilities)	155,731,385	4.49	698,679	
All Other Taxes	160,357,685	5.31	852,054	
Total Assessment				1,550,733

*This yields .86 tax rate for a Grand Total of \$10.66 per the Selectmen.

SUMMARY INVENTORY OF VALUATION

Land after Current Use	\$91,982,015
Buildings	63,629,373
Electric Transmission Lines	4,626,300
TOTAL VALUATION	\$160,237,688

TAX EXEMPT VALUATION

Current Use	\$ 119,997
Camp Berea	3,093,400
Audubon Society	1,407,600
TOTAL TAX EXEMPT VALUATION	\$4,620,997

HISTORY OF TAX RATE

YEAR	RATE PER \$1,000 OF VALUATION
1991	5.98
1992	6.23
1993	6.08
1994	6.11
1995	6.15
1996	6.18
1997	6.29
1998	7.09
1999	12.69
2000	12.96
2001	12.69
2002	11.62
2003	10.66

TAX COLLECTOR'S REPORT AND TAX LIEN ACCOUNTS

Levy Year 2003

January 1, 2003 to December 31, 2003

UNCOLLECTED TAXES BEGINNING OF THE YEAR	LEVY FOR YEAR OF THE REPORT	<u>PRIOR LEVY YEARS</u>	
		2002	2001
Property Taxes		899,566.70	
Yield Taxes			
TAXES COMMITTED THIS YEAR			
Property Taxes	1,688,374.60		
Yield Taxes	6,958.89		
Bad Checks		50.00	
OVERPAYMENT			
Property Taxes	800.91	823.02	
COLLECT. INT. - LATE TAXES	906.00	3,048.54	
COSTS BEFORE LIEN		1,135.50	
TOTAL DEBITS	1,697,040.40	904,623.76	
Remitted to Treasurer			
Property Taxes	1,531,424.54	841,554.00	
Yield Taxes	5,948.32		
Interest	906.00	1,046.46	
Overpayment - Refunds	800.91		
Conversion To Lien		42,538.68	
Cost Not Liened		350.00	
Other Charges /Returned Checks		50.00	
Discounts Allowed	28,222.20	14,840.58	
Current Levy Deeded	6.00		
ABATEMENTS MADE			
Property Taxes	10,281.45	4,244.04	
UNCOLLECTED TAXES			
Property Taxes	118,440.41		
Yield Taxes	1,010.57		
TOTAL CREDITS	1,697,040.40	904,623.76	
	Debits		
	LAST YEAR'S LEVY (2002)	<u>PRIOR LEVY YEARS</u>	
		2001	2000
UNREDEEMED LIENS - BEG. OF YEAR		24,431.07	13,091.03
LIENS EXECUTED DURING YEAR	42,538.68		
INTEREST & COSTS	511.27	553.24	4,871.13
TOTAL DEBITS	43,049.95	24,984.31	17,962.16
	Credits		
	LAST YEAR'S LEVY (2002)	<u>PRIOR LEVY YEARS</u>	
		2001	2000
REDEMPTIONS	9,866.18	1,309.26	13,027.78
INTEREST & COSTS	511.27	553.24	4,871.13
ABATEMENTS OF UNREDEEMED TAX			
Liens Deeded To Town	48.20	61.79	63.25
UNREDEEMED LIEN BALANCE	32,624.30	23,060.02	
TOTAL CREDITS	43,049.95	24,984.31	17,962.16
Court Reimbursement	34.20		
Total Amount for Duplicate Copies	305.00		

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES FOR 2003

ACCOUNT NUMBER	DEPARTMENT	APPROPRIATION	ADDED REVENUES	TOTAL AVAILABLE	EXPENDITURES	(UNEXPENDED BALANCE)/ OVERDRAFT
4130	Executive	46,878	0	46,878	44,521	(2,357)
4140	Election, Registration & Vital Statistics	8,875	0	8,875	6,931	(1,944)
4150	Financial/Administration	41,045	1,300	42,345	44,965	2,620
4153	Legal Expense	2,500	0	2,500	7,796	5,296
4191	Planning, Zoning, Historic	3,500	958	4,458	3,480	(978)
4194	General Government Building	26,000	0	26,000	25,921	(79)
4195	Cemeteries	3,000	0	3,000	2,664	(336)
4196	Insurance	14,500	0	14,500	15,960	1,460
4197	Regional Associations	1,000	0	1,000	978	(22)
4210	Police Department	37,000	10,920	47,920	44,807	(3,113)
4220	Fire Including Ambulance	46,000	23,880	69,880	46,669	(23,211)
4240	Building Compliance	1,500	0	1,500	1,429	(71)
4290	Emergency Management	1,000	10,797	11,797	12,424	627
4311	Highways, Streets	85,000	0	85,000	82,801	(2,199)
4324	Solid Waste	96,000	0	96,000	95,665	(335)
4411	Health	1,000	0	1,000	807	(193)
4414	Animal Control	550	0	550	550	0
4415	Health Agencies and Hospitals	4,400	0	4,400	4,391	(9)
4442	Welfare-Direct Assistance	4,000	100	4,100	4,909	809
4520	Parks and Recreation	7,380	0	7,380	6,209	(1,171)
4550	Library	6,800	0	6,800	6,653	(147)
4583	Patriotic Purposes	125	0	125	125	0
4611	Conservation	150	0	150	150	0
4711	Principal - Long-term Bonds/Notes	87,335	0	87,335	87,333	(2)
4721	Interest - Long-term Bonds & Notes	3,230	0	3,230	3,228	(2)
4721	Interest - Tax Anticipation Notes	500	0	500	268	(232)
	TOTALS	529,268	47,955	577,223	551,634	(25,589)

BALANCE SHEET

Assets

Cash as of 12/31/03			
Pemigewasset National Commercial Checking	770,815.00		
Citizens Commercial Checking	7,209.00		
			778,024.00
From Property Taxes			
Uncollected Yield Taxes	1,011.00		
Uncollected Property Taxes	118,440.00		
Unredeemed Taxes	55,684.00		
			175,135.00
Accounts Receivable			
Capital Reserve - Hobart Hill	956.00		
Capital Reserve - Communications	3,018.00		
Reimbursement - Forest Fire	2,060.00		
Town of Groton - 4th Quarter Fire Protection	93.00		
			6,127.00
Total Assets			959,286.00

Liabilities

Accounts Payable/Encumbered Expenses		8,889.00	
Accrued December 2003 Fire Department Payroll & Payroll Tax		1,321.00	
December 2003 Payroll Tax Payable		4,213.00	
			14,423.00
2001 Town Meeting			
WA#			
5 Beachwood Road/Drainage	4,746.00		
6 Town Revaluation	1,672.00		
8 Future Design Work	3,328.00		
			9,746.00
2002 Town Meeting			
WA#			
6 Crescent/Loon Island Lane	4,824.00		
9 Fire Truck	4,234.00		
10 Computer Software	1,835.00		
11 Renovations - Old Schoolhouse	5,152.00		
			16,045.00
2003 Town Meeting			
WA#			
3 Gazebo Program	4,949.00		
4 Brookside Lane Paving	3,074.00		
5 Cooper Road Paving	2,574.00		
6 Tax Mapping	5,000.00		
12 Radios - Hazardous Mitigation Committee	8,741.00		
			24,338.00
Total Unexpended Appropriations			50,129.00
Local School Tax Payable			199,147.00
State Property Tax Payable			470,322.00
			719,598.00
Total Liabilities			719,598.00
Fund Balance			239,688.00
			959,286.00
Total Liabilities and Fund Balance			959,286.00
Fund Balance Comparison			
December 31, 2002	215,401.00		
December 31, 2003	239,688.00		
Change	24,287.00		

SCHEDULE OF TOWN PROPERTY

Description	Tax Map Number	Value
Memorial Hall (includes Library), Land	17.026	\$58,500
Building		38,400
Furniture & Equipment		15,000
Library, Building		53,400
Furniture & Equipment		50,000
Police Department, Equipment		45,000
Fire Department, Land	17.029	40,000
Building		110,200
Equipment		230,000
Highway Department, Land	8.015	37,500
Buildings		119,400
Furniture & Equipment		62,000
Town Common	17.021	8,500
Building (Gazebo)		800
Memorial Beach	17A.012	492,400
Building		1,600
Charles L. Bean Sanctuary	17.002	16,900
Rogers Property	17.056	38,900
Selectmen's Office, Land	17.020	68,800
Building		152,600
Equipment		16,000
Myers Property	19A.LVP.151	1,000
TOTAL		<u>\$1,656,900</u>

BOND PAYMENTS SCHEDULE

	PRINCIPAL	INTEREST
HIGHWAY MAINTENANCE BUILDING		
2004	<u>\$ 30,555.59</u>	<u>\$ 305.56</u>
TOTAL DUE	\$ 30,555.59	\$ 3,116.67

REPORT OF TOWN CLERK 2003

84 Dog Licenses and Late Penalties	490.00
68 Beach Permits	680.00
983 Motor Vehicle Registration	115,007.00
182 Motor Vehicle Titles	364.00
Vital Records/Marriage Licenses	541.00
5 UCC Filings	120.00
Bad Check Fee	
5 Filing Fees	5.00
1 Wetland Permits	28.50
4 Pole License Fee	40.00
TOTAL FOR 2003	<u>117,275.50</u>

TREASURER'S REPORT AND DETAILED STATEMENT OF RECEIPTS

3110 PROPERTY TAXES		
3110.1 Property Tax - Current	1,452,836.16	
3110.2 Property Tax - Previous	894,134.49	
3110 PROPERTY TAXES - Other	90,864.50	
Total 3110 Property Taxes		2,437,835.15
3185 YIELD TAXES		
3185.1 Yield Taxes - Current	5,948.32	
Total 3185 Yield Taxes		5,948.32
3186 PAYMENTS IN LIEU OF TAXES		
3186.1 Audubon Society	800.00	
3186.2 Camp Berea	2,100.00	
Total 3186 Payments in Lieu of Taxes		2,900.00
3190 PENALTIES AND INTEREST		
3190.10 Interest Property Tax	9,255.56	
3190.11 Costs Property Tax	1,665.50	
3190.13 Returned Check Charges	53.24	
Total 3190 Penalties and Interest		10,974.30
3210 BUSINESS LICENSES/PERMITS		
3210.4 UCC Filings	120.00	
Total 3210 Business Licenses/Permits		120.00
3220 MOTOR VEHICLE PERMIT FEES		
3220.3 Motor Vehicle Reg Fees	114,973.00	
3220.4 Motor Vehicle Titles	356.00	
Total 3220 Motor Vehicle Permit Fees		115,329.00
3230 BUILDING PERMITS		
3230.1 Building Permits	1,835.00	
Total 3230 Building Permits		1,835.00
3290 OTHER LICENSES & PERMITS		
3290.1 Dog Licenses	476.50	
3290.10 Pistol Permit Fees	80.00	
3290.11 Beach Permits	1,380.00	
3290.12 Driveway Permits	480.00	
3290.13 Pole Permits	40.00	
3290.14 Planning Board Fees	958.00	
3290.15 ZBA Fees	349.00	
3290.16 Historic District Fees	285.00	
3290.2 Dog License Fines	13.50	
3290.3 Marriage Licenses	387.00	
3290.4 Wetlands Permits	15.00	
3290.5 Vital Statistics	154.00	
3290.8 Filing Fees	5.00	
Total 3290 Other Licenses & Permits		4,623.00
3351 SHARED REV BLOCK GRANT		9,525.00

3352 ROOMS/MEALS		15,160.71
3353 HIGHWAY BLOCK GRANT		18,512.64
3359 GRANTS (Gov/Pvt)		
3359.1 Gazebo Programs Grant	960.00	
3359.2 Generator Grant	6,599.00	
3359.3 Emergency Mgt	4,072.00	
3359.4 Emergency Planning	6,150.00	
3359.5 Police Equipment	6,764.00	
3359.6 Police Radios	3,754.50	
3359.7 Police Vests	1,218.50	
Total 3359 Grants (Gov/Pvt)		29,518.00
3401 INCOME FROM DEPARTMENTS		
3401.1 Snowplowing Fees	24,973.50	
3401.2 Ambulance Fees	20,025.33	
3401.3 Fire Protection	8,855.02	
3401.4 Police Dept Services	1,431.11	
3401.5 Fire Protect-Prev Year	10,033.28	
Total 3401 Income from Departments		65,318.24
3501 SALE - MUNICIPAL PROPERTY		
3501.2 Sale Tax Deeded Prprty	15,636.33	
Total 3501 Sale - Municipal Property		15,636.33
3502 INTEREST ON INVESTMENTS		
3502.1 Interest-Pemi Checking	2,679.99	
3502.2 Commercial - Citizens	1,124.90	
3502.4 Liquid Fund - Citizens	11.95	
Total 3502 Interest on Investments		3,816.84
3506 INSUR DIV/REIMBURSEMENTS		
3506.2 Workers Comp Dividend	1,889.29	
Total 3506 Insur Div/Reimbursements		1,889.29
3509 OTHER MISC REVENUE		
3509.2 Photocopy Charges	459.00	
3509.3 Miscellaneous	2,639.92	
3509.4 Current Use Appl Fees	39.00	
3509.5 Planning/Zoning Books	231.00	
3509.6 Gazebo Program Donation	1,081.69	
Total 3509 Other Misc Revenue		4,450.61
3915 TRANSFER CAP RESV FUNDS		
3915.6 Communications	8,996.59	
3915.14 Hobart Hill	25,283.32	
3915.15 Tax Mapping	5,000.00	
3915.3 Fire	193,973.00	
Total 3915 Transfer Cap Resv Funds		233,252.91
3916 CEMETERY TRUST		1,200.00
3935 TAX ANTICIPATION NOTE		100,000.00
TOTAL RECEIPTS		3,077,845.34

CASH BALANCE - JANUARY 1, 2003		
Citizens Commercial Checking	200,770.56	
Citizens Liquid Fund	5,581.31	
	<u> </u>	206,351.87
TOTAL FUNDS AVAILABLE		<u><u>3,284,197.21</u></u>
Less Stale Dated Checks		(88.67)
Less Selectmen's Orders Paid		(2,506,084.63)
CASH BALANCE - DECEMBER 31 2003		<u><u>778,023.91</u></u>
CASH BALANCE - DECEMBER 31, 2003		
Pemigewasset National Commercial Checking	770,814.52	
Citizens Commercial Checking	7,209.39	
Citizens Liquid Fund	0.00	
	<u> </u>	778,023.91
CASH BALANCE - DECEMBER 31, 2003		<u><u>778,023.91</u></u>

DETAILED STATEMENT OF PAYMENTS

4130 EXECUTIVE

4130.1-130 Selectmen Salary	6,975.00
4130.1-220 Payroll Related Tax	3,237.72
4130.1-240 Meetings/Workshops	135.00
4130.2-115 Secretarial Wages	33,913.25
4130.2-240 Meetings/Workshops	120.00
4130.3-130 Moderator Salary	170.50

Total 4130 EXECUTIVE

44,551.47

4140 ELECT/REGISTRATION/VITALS

4140.1 TOWN CLERK

4140.1-125 Town Clerk Fees	301.50
4140.1-130 Town Clerk Salary	1,899.51
4140.1-135 Assist Town Clerk	1,408.79
4140.1-220 Payroll Related Tax	275.06
4140.1-240 Meetings/Workshops	85.96
4140.1-295 Mileage	72.00
4140.1-341 Telephone	643.33
4140.1-560 Dues/Associations	20.00
4140.1-620 Office Supplies	301.75
4140.1-630 Equip Repairs/Maint	116.67
4140.1-670 Books/Periodicals	34.00
4140.1-830 Fees-State of NH	531.50

Total 4140.1 Town Clerk

5,690.07

4140.2 SUPERVISORS CHECKLIST

4140.2-130 Supervisors Wages	652.50
4140.2-295 Mileage	30.60
4140.2-342 Computer Services	45.00
4140.2-565 Newspaper Notices	162.00
4140.2-625 Postage	14.93

Total 4140.2 Supervisors Checklist

905.03

4140.3 ELECTION ADMINISTRATION

4140.3-135 Ballot Clerks	339.75
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Total 4140.3 Election Administration

339.75

Total 4140 ELECT/REGISTRATION/VITALS

6,934.85

4150 FINANCIAL ADMINISTRATION

4150.1 SELECTMEN

4150.1-210 Health Insurance	4,005.25
4150.1-240 Meetings/Workshops	40.00
4150.1-295 Mileage Reimburseme	293.38
4150.1-340 Bank Serv/Charges	64.00
4150.1-341 Telephone/Internet	2,025.50
4150.1-394 Subcontractors	1,300.00
4150.1-560 Dues/Associations	689.00
4150.1-565 Newspaper Notices	348.13
4150.1-610 General Supplies	2,325.07
4150.1-620 Office Supplies	3,086.96
4150.1-625 Postage	1,449.35
4150.1-630 Equip Repairs/Maint	943.50
4150.1-670 Books/Periodicals	178.00
4150.1-740 Machinery/Equipment	2,496.90
4150.1-810 Meals	437.73

4150.1-820 Dd Srch/Rec/Copies	344.85	
Total 4150.1 SELECTMEN	20,027.62	
4150.2 AUDITORS		
4150.2-301 External Auditing	3,700.00	
Total 4150.2 AUDITORS	3,700.00	
4150.3 ASSESSING		
4150.3-312 Assessing Services	262.50	
Total 4150.3 ASSESSING	262.50	
4150.4 TAX COLLECTOR		
4150.4-130 Tax Collector Sal	12,375.00	
4150.4-135 Assist Tax Collect	337.50	
4150.4-220 Payroll Related Tax	1,016.12	
4150.4-240 Meetings/Workshops	80.00	
4150.4-295 Mileage Reimburse	235.31	
4150.4-341 Telephone/Internet	1,496.00	
4150.4-560 Dues/Associations	20.00	
4150.4-612 Grftn Cnty Reg Deed	103.82	
4150.4-620 Office Supplies	1,428.33	
4150.4-625 Postage	1,181.82	
4150.4-630 Repairs/Maintenance	267.65	
4150.4-810 Meals	6.96	
Total 4150.4 TAX COLLECTOR	18,548.51	
4150.5 TREASURER		
4150.5-130 Treasurer Salary	1,875.00	
4150.5-220 Payroll Related Tax	155.93	
4150.5-240 Meetings/Workshops	35.00	
4150.5-295 Mileage Reimburse	342.00	
4150.5-560 Dues/Associations	25.00	
Total 4150.5 TREASURER	2,432.93	
Total 4150 FINANCIAL ADMINISTRATION		44,971.56
4153 LEGAL EXPENSES		
4153.1-320 General Legal Exp	7,795.53	
Total 4153 LEGAL EXPENSES		7,795.53
4191 PLANNING AND ZONING		
4191.1-115 Secretary Salary	1,802.00	
4191.1-220 Payroll Related Tax	151.61	
4191.1-320 Legal Exp	75.00	
4191.1-565 Newspaper Notices	774.77	
4191.1-620 Office Supplies	323.35	
4191.1-625 Postage	265.07	
4191.1-670 Books/Periodicals	90.00	
Total 4191 PLANNING AND ZONING		3,481.80
4194 GEN GOVERNMENT BUILDINGS		
4194.1-115 Custodial Services	2,568.00	
4194.1-220 Payroll Related Tax	192.46	
4194.1-322 Community Hall Rent	1,000.00	
4194.1-390 Generator	585.75	
4194.1-394 Subcontractors	2,150.00	
4194.1-410 Electricity	4,055.31	
4194.1-411 Heating	8,945.93	
4194.1-420 Security	372.00	

4194.1-430 Repairs/Maintenance	5,511.76	
4194.1-485 Solid Waste Removal	527.46	
4194.1-610 Supplies	11.94	
Total 4194 GEN GOVERNMENT BUILDINGS		25,920.61
4195 CEMETERIES		
4195.1-394 Subcontractors	2,615.75	
4195.1-610 Supplies	36.15	
4195.1-635 Gasoline	12.50	
Total 4195 CEMETERIES		2,664.40
4196 INSURANCES (ALL OTHER)		
4196.1-260 Worker Compensation	1,916.06	
4196.1-480 Property insurance	14,044.00	
Total 4196 INSURANCES (ALL OTHER)		15,960.06
4197 REGIONAL ASSOCIATIONS		
4197.1-560 Newfound COC	125.00	
4197.4-560 LRPC Annual dues	853.00	
Total 4197 REGIONAL ASSOCIATIONS		978.00
4210 POLICE		
4210.1-110 Police Chief Wages	5,565.50	
4210.1-115 Police Officer Wage	9,030.00	
4210.1-220 Payroll Related Tax	1,231.07	
4210.1-295 Mileage Reimburse	143.28	
4210.1-341 Telephone	2,151.41	
4210.1-560 Dues/Associations	200.00	
4210.1-610 General Supplies	5,130.01	
4210.1-620 Office Supplies	426.62	
4210.1-622 Ammunition	978.30	
4210.1-625 Postage	73.00	
4210.1-630 Equip Repairs/Maint	625.06	
4210.1-635 Fuel	749.37	
4210.1-660 Cruise Repairs/Main	562.66	
4210.1-695 Clothing/Uniforms	3,304.85	
4210.1-740 Equipment	3,634.39	
4210.1-810 Meals	47.14	
4210.2-320 Area Prosecutor	3,544.24	
4210.2-560 NH Spec Ops Unit	2,500.00	
4210.4-240 Meetings/Workshops	1,634.90	
4210.5-395 Dispatching Service	3,304.00	
Total 4210 POLICE		44,835.80
4220 FIRE		
4220.1-341 Telephone	733.50	
4220.1-610 General Supplies	26.51	
4220.1-625 Postage	21.43	
4220.1-635 Fuel	1,217.62	
4220.1-695 Clothing/Uniforms	3,888.22	
4220.1-740 Machinery/Equipment	6,256.88	
4220.2-115 FirefighterEMS Wage	12,369.70	
4220.2-220 Payroll Related Tax	1,026.86	
4220.2-810 Meals	214.00	
4220.4-240 Seminars/Training	2,784.50	
4220.5-395 Dispatching	11,555.90	

4220.5-560 Dues/Membership	100.00	
4220.5-630 Commun/Maintenance	1,261.06	
4220.6-630 Equip Repairs/Maint	3,266.22	
4220.7-350 Immunizations	330.00	
4220.7-610 Medical Supplies	1,617.03	
4220 FIRE - Other	0.00	
Total 4220 FIRE		46,669.43
4240 BUILDING COMPLIANCE		
4240.2-115 Compliance Officer	1,325.00	
4240.2-220 Payroll Related Tax	103.60	
4240 BUILDING COMPLIANCE - Other	0.00	
Total 4240 BUILDING COMPLIANCE		1,428.60
4290 EMERGENCY MANAGEMENT		
4290.4-115 Forest Fire Exp	1,627.58	
4290.5-610 Hmlnd Sec. Grnt 1	6,764.00	
4290.6-610 Emergency Mgt Grant	4,032.74	
Total 4290 EMERGENCY MANAGEMENT		12,424.32
4311 HIGHWAY AND STREETS		
4311.1-115 Highway Wage	14,733.50	
4311.1-220 Payroll Related Tax	1,374.18	
4311.1-341 Telephone	345.11	
4311.1-630 Equip Repairs/Maint	1,710.48	
4311.1-635 Fuel	613.40	
4311.1-637 Sand/Gravel	4,198.00	
4311.1-670 Books/Periodicals	60.00	
4311.1-740 Equipment	2,995.00	
4311.5-391 Equipment Rental	6,165.80	
4311.5-394 Subcontractors	1,828.75	
4311.5-450 Snow Removal	32,845.00	
4311.5-610 Supplies	2,053.94	
4311.5-636 Salt/Winter Sand	8,912.16	
4312.2-810 Roads Maintenance	4,978.10	
Total 4311 HIGHWAY AND STREETS		82,813.42
4324 SOLID WASTE DISPOSAL		
4324.4 HB Refuse	95,000.00	
4324.5 Hazardous Waste	565.00	
4324.9 Sewage Fees	100.00	
Total 4324 SOLID WASTE DISPOSAL		95,665.00
4411 HEALTH		
4411.1-115 Health Officer	750.00	
4411.1-220 Payroll Related Tax	57.38	
Total 4411 HEALTH		807.38
4414 ANIMAL CONTROL		
4414.1 Humane Society	550.00	
Total 4414 ANIMAL CONTROL		550.00
4415 HEALTH AGENCIES		
4415.1 Hospitals	900.00	
4415.2 Pemi- B Health Agency	2,113.75	

4415.3 Grafton Cty Senior Citiz	350.00	
4415.4 Plymth Regional Clinic	200.00	
4415.5 Voices Against Violence	327.00	
4415.6 Tri-County Community	500.00	
Total 4415 HEALTH AGENCIES		4,390.75
4442 WELFARE		
4442.1-115 Welfare Officer	250.00	
4442.1-220 Payroll Related Tax	19.13	
4442.1 Direct Assistance	4,640.04	
Total 4442 WELFARE		4,909.17
4520 PARKS AND RECREATION		
4520.1 Community Center	2,468.00	
4520.5 TOWN BEACH		
4520.5-440 Restroom Facilities	660.00	
4520.5-485 Solid Waste Removal	315.76	
4520.5-550 Beach Permits	104.50	
Total 4520.5 TOWN BEACH	1,080.26	
4520.6 TOWN COMMONS		
4520.6-394 Subcontractors	1,850.25	
4520.6-430 Repairs/Maint	209.75	
4520.6-440 Restroom Facilities	329.00	
4520.6-635 Gasoline	42.50	
Total 4520.6 TOWN COMMONS	2,431.50	
4520.7 ROGERS PROPERTY		
4520.7-394 Subcontractors	229.00	
Total 4520.7 ROGERS PROPERTY	229.00	
Total 4520 PARKS AND RECREATION		6,208.76
4550 LIBRARY		
4550.1-115 Librarian Wages	3,865.00	
4550.1-220 Payroll Related Tax	319.84	
4550.1-341 Telephone	552.88	
4550.1-910 Annual Appropriatn	1,925.00	
Total 4550 LIBRARY		6,662.72
4583 PATRIOTIC PURPOSES		125.00
4611 CONSERVATION		
4611.1-560 Dues/Subscriptions	150.00	
Total 4611 CONSERVATION		150.00
4711 DEBT SERVICE (PRINCIPAL)		
4711.1-980 TAN Repayments	100,000.00	
4711.2-980 Rogers Property	14,000.00	
4711.3-980 Town Shed	73,333.32	
Total 4711 DEBT SERVICE (PRINCIPAL)		187,333.32
4721 DEBT SERVICE (INTEREST)		
4721.1-981 TAN Interest	268.49	
4721.2-981 Rogers Property	416.50	
4721.3-981 Town Shed	2,811.11	
Total 4721 DEBT SERVICE (INTEREST)		3,496.10

4915 CAPITAL RESERVE FUNDS		
4915.1 Ambulance	18,000.00	
4915.10 Tax Map	5,000.00	
4915.11 Emergency Contingency	5,000.00	
4915.2 Bridges	10,000.00	
4915.3 Communications	2,000.00	
4915.4 Fire	12,000.00	
4915.5 Highway	12,000.00	
4915.6 Town Hall	10,000.00	
4915.7 Police	6,000.00	
4915.8 Public Safety Building	30,000.00	
4915.9 Highway Shed	1,000.00	
Total 4915 CAPITAL RESERVE FUNDS		111,000.00
4920 TAXES PURCHASED BY TOWN		42,538.68
4925 ABATEMENTS/REFUNDS		33,249.14
4931 TAXES GRAFTON COUNTY		234,801.00
4932 B/H VILLAGE DISTRICT		137,252.65
4933 NEWFOUND AREA SCHOOL		376,955.00
4939 NH EDUCATION TAX		494,062.00
4940 WARRANT ARTICLES		
4940.18 Design Work 2001	5,000.00	
4940.22 Beachwood RD Repairs	1,266.00	
4940.23 Town Reassessment	23,422.57	
4940.24 External Audit	500.00	
4940.28 Hobart Hill RD 1999	33,423.00	
4940.29 Hobart Hill RD 2000	46,238.85	
4940.30 Gazebo Program 2002	3,450.00	
4940.32 Crescent/Loon 2002	644.00	
4940.34 Fire Truck 2002	238,766.00	
4940.36 Schoolhouse 2002	3,385.80	
4940.37 Gazebo Program 2003	2,192.47	
4940.38 Brookside Paving 2003	21,926.22	
4940.39 Cooper RD Paving 2003	17,426.25	
4940.41 Police Radio 2003	2,900.00	
4940.42 Generators 2003	20,099.00	
4940.43 Hazard Radios 2003	6,258.74	
Total 4940 WARRANT ARTICLES		426,898.90
TOTAL EXPENSES		2,508,485.42
Total Selectmen's Orders Paid		2,506,084.63
Less December 2002 Accounts Payable and Encumbered Expenses		(7,768.61)
Less December 2002 Payroll Tax Payable		(4,253.57)
December 2003 Accounts Payable And Encumbered Expenses		8,889.45
Accrued December 2003 Fire Department Payroll & Payroll Tax		1,320.98
December 2003 Payroll Tax Payable		4,212.54
TOTAL EXPENSES		2,508,485.42

For Year Ending December 31, 2003

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Balance End of year	INCOME					GRAND TTL Year-end Principal & Income
	Balance Beginning of year	Pct.	Income during year	Expended During Year	Balance End of year	
300.00	525.68	2.05	6.66	12.30	520.04	820.04
900.00	1,240.38	5.32	17.28	31.92	1,225.74	2,125.74
100.00	267.26	0.91	2.96	5.46	264.76	364.76
250.00	791.80	2.59	8.41	15.54	784.67	1,034.67
2,000.00	350.07	5.84	18.97	35.04	334.00	2,334.00
100.00	100.84	0.50	1.62	3.00	99.46	199.46
25.00	62.34	0.22	0.71	1.32	61.73	86.73
100.00	252.57	0.88	2.86	5.28	250.15	350.15
100.00	100.84	0.50	1.62	3.00	99.46	199.46
25.00	54.69	0.20	0.65	1.20	54.14	79.14
100.00	259.66	0.89	2.89	5.34	257.21	357.21
50.00	94.08	0.36	1.17	2.16	93.09	143.09
100.00	309.29	1.02	3.31	6.12	306.48	406.48
150.00	319.89	1.17	3.80	7.02	316.67	466.67
50.00	166.15	0.54	1.75	3.24	164.66	214.66
385.00	755.08	2.83	9.19	16.98	747.29	1,132.29
100.00	237.28	0.84	2.73	5.04	234.97	334.97
200.00	648.63	2.11	6.85	12.66	642.82	842.82
500.00	511.29	2.51	8.15	15.06	504.38	1,004.38
50.00	131.71	0.45	1.46	2.70	130.47	180.47
1,000.00	3644.24	11.54	37.48	69.24	3,612.48	4,612.48
1,000.00	1413.26	6.00	19.49	36.00	1,396.75	2,396.75
1,000.00	3822.70	11.99	38.95	71.94	3,789.71	4,789.71
3,000.00	4243.05	18.00	58.50	108.00	4,193.55	7,193.55
200.00	338.12	1.34	4.35	8.04	334.43	534.43
3,000.00	1312.83	10.72	34.82	64.32	1,283.33	4,283.33
1,000.00	437.67	3.57	11.60	21.42	427.85	1,427.85
500.00	235.14	1.83	5.94	10.98	230.10	730.10
200.00	110.52	0.77	2.50	4.62	108.40	308.40
200.00	512.20	1.77	5.75	10.62	507.33	707.33
100.00	199.03	0.74	2.40	4.44	196.99	296.99
16,785.00	23,448.29	100.00	324.82	600.00	23,173.11	39,958.11
2,000.00	471.44	45.45	19.92	0.00	491.36	2,491.36
200.00	47.20	4.55	1.99	0.00	49.19	249.19
200.00	47.20	4.55	1.99	0.00	49.19	249.19
2,000.00	471.44	45.45	19.92	0.00	491.36	2,491.36
4,400.00	1,037.28	100.00	43.82	0.00	1,081.10	5,481.10
176.00	2.81	4.08	1.45	0.00	4.26	180.26
3,438.00	54.91	79.68	28.29	0.00	83.20	3,521.20
700.00	11.19	16.24	5.77	0.00	16.96	716.96
4,314.00	68.91	100.00	35.51	0.00	104.42	4,418.42
458.71	209.67	100.00	5.48	0.00	215.15	673.86
500.00	1,408.79	100.00	15.74	0.00	1,424.53	1,924.53
26,457.71	26,172.94	-	425.37	600.00	25,998.31	52,456.02

**REPORT OF COMMON TRUST FUND INVESTMENTS
OF THE TOWN OF HEBRON - MS10**

Line	COMMON TRUST FUNDS				PRINCIPAL		PRINCIPAL
	No. Shares or Units	Description of Investment			Balance Beginning of year	Purchases	Sales
				MBIA Acct			
				NHPDIP			
1	4	Library	Common Trust 1	10	4,400.00	-	-
2	3	Church	Common Trust 2	11	4,314.00	-	-
3	31	Cemetery	Common Trust 3	18	12,927.50	-	-
4		Cemetery	Common Trust 4	9	3,856.75	-	-
5	TOTAL ALL COMMON TRUST FUNDS				25,498.25	0.00	0.00

REPORT OF THE TRUST FUNDS OF THE TOWN OF HEBRON - MS9

Line	Date of Creation	Name of Fund	Purpose of Fund	How Invested	PRINCIPAL		PRINCIPAL
					Balance Beginning of year	New Funds Created	W-drawals
				MBIA Acct			
				NHPDIP			
CAPITAL RESERVE FUNDS							
6	1990	Police	Cruiser replacement	1	10,398.56	6,000.00	0.00
7	1981	Capital Eqp, Hi-way	Equipment purchase	2	25,785.32	12,000.00	-
8	1980	Fire	Capital expenditures	3	175,234.68	12,000.00	187,234.68
9	1945	Lake Shore Memorial	Lake Lot	4	2,895.21	-	-
10	1995	EMS	Ambulance	5	25,000.00	18,000.00	-
11	1995	Communications	Capital expenditures	6	9,501.64	2,000.00	8,936.59
12	1995	Wetlands Mapping	Costs	7	0.00	-	-
13	1992	Cockermth/GeoBrook	Bridges	8	46,738.89	10,000.00	-
14	1996	Town Hall	Construction	13	135,000.00	10,000.00	-
15	1996	Hobart Hill Rd	Rebuilding	14	25,359.21	-	25,283.32
16	1970	Common Tree	Tree Care	15	888.87	-	-
17	1977	TriCentennial	Celebration	16	525.10	-	-
18	1999	Town Shed	Building	19	3,000.00	1,000.00	600.00
19	2001	Public Safety	Building	20	35,000.00	30,000.00	-
19a	2003	Tax Mapping	Digital	21	0.00	5,000.00	5,000.00
19b	2003	Contingency	Emergency	22	0.00	5,000.00	-
20	TOTAL CAPITAL RESERVE FUNDS				495,327.48	111,000.00	227,114.59
21	TOTAL ALL TRUST FUNDS				26,457.71	0.00	0.00
22	GRAND TOTAL - CAPITAL RESERVES & TRUST FUNDS				521,785.19	111,000.00	227,114.59

For Year Ending December 31, 2003

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Balance End of year	INCOME					GRAND TTL Year-end Principal & Income
	Balance Beginning of year		Income during year	Expended During Year	Balance End of year	
4,400.00	1,037.28	-	43.82	0.00	1,081.10	5,481.10
4,314.00	68.91	-	35.51	0.00	104.42	4,418.42
12,927.50	24,692.60	****	303.88	600.00	24,396.48	37,323.98
3,856.75	(1,243.56)	****	20.94	0.00	(1,222.62)	2,634.13
25,498.25	24,555.23	-	404.15	600.00	24,359.38	49,857.63

**** NHPDIP 18 & 9 share expenditure.

For Year Ending December 31, 2003

Balance End of year	INCOME					GRAND TTL Year-end Principal & Income
	Balance Beginning of year		Income during year	Expended During Year	Balance End of year	
16,398.56	6,429.71	-	136.17	-	6,565.88	22,964.44
37,785.32	10,437.57	-	293.17	-	10,730.74	48,516.06
0.00	20,162.80	-	406.71	6,738.32	13,831.19	13,831.19
2,895.21	1,435.86	-	35.03	-	1,470.89	4,366.10
43,000.00	2,803.33	-	225.28	-	3,028.61	46,028.61
2,505.05	1,919.62	-	63.50	-	1,983.12	4,488.17
0.00	90.59	-	0.02	-	90.61	90.61
56,738.89	25,654.58	-	585.31	-	26,239.89	82,978.78
145,000.00	17,896.88	-	1,235.63	-	19,132.51	164,132.51
75.89	7,270.65	-	253.38	-	7,524.03	7,599.92
888.87	406.89	-	9.70	-	416.59	1,305.46
525.10	240.33	-	5.66	-	245.99	771.09
3,400.00	1,139.44	-	29.02	-	1,168.46	4,568.46
65,000.00	302.42	-	286.29	-	588.71	65,588.71
0.00	0.00		8.77		8.77	8.77
5,000.00	0.00		0.18		0.18	5,000.18
374,212.89	96,190.67	-	3,573.82	6,738.32	93,017.22	472,239.06
26,457.71	26,172.94	-	425.37	600.00	25,998.31	52,456.02
400,670.60	122,363.61	-	3,999.19	7,338.32	119,015.53	524,695.08

HEBRON LIBRARY FINANCIAL REPORT

Beginning Balance January 1, 2003	\$1,262.85
INCOME:	
Town of Hebron	\$1,925.00
Interest	1.39
Trust Funds	0
Gifts	100.00
Book & Bake Sale and other sales	251.45
Miscellaneous Credit	18.49
TOTAL INCOME FOR 2003	<u>\$2,296.33</u>
EXPENDITURES:	
Books	\$1,500.87
Magazines	225.18
Audio/Video	227.93
Supplies	32.52
Furniture/Fixtures	0
Travel (Large Print)	100.00
Postage	36.00
Dues/Memberships	40.00
Petty Cash	40.00
Miscellaneous Debit	117.45
TOTAL EXPENDED IN 2003	\$2,319.95
TOTAL INCOME	\$3,559.18
TOTAL EXPENDED	<u>\$2,319.95</u>
Balance on hand December 31, 2003	\$1,239.23
Other Assets: stamps (8) @ .37	\$2.96
Petty Cash Carry	\$1.85

HEBRON POLICE REPORT

Seems like I just wrote the first annual police report and now I'm writing my final one as your police chief. It was not an easy decision to leave this position, but I am looking forward to new challenges in the business world.

Over two-thirds of my life has been dedicated to law enforcement. I joined the police department while living in New Jersey in 1958 as a patrolman and ascended through the ranks of Detective, Sergeant and Lieutenant, and retired as Director of Emergency Management for the town.

My family and I moved to New Hampshire and settled in Alexandria. Soon afterwards I answered an ad for a Police Chief's position in the Town of Hebron. Since then, I have had the honor to serve the people of Hebron for the last twenty years as their Police Chief.

When I started, the first few years the department operated from the front seat of my wife's car or my pickup truck and a desk in our recreation room. Year by year the department grew in personnel and equipment to its present status. Hopefully, with the construction of the new proposed safety complex, the department will have a place to hang its hat and be in a better position to serve the citizens of Hebron.

I am very pleased and satisfied that the Selectmen have appointed Lieutenant White as your new Chief. Bill has been with the department for over 13 years and has been my executive officer. He has been great support to the department and me, and has done an excellent job. I'm sure he will continue to do so with the same support you have given me during my tenure.

We have gained two officers who are fully certified through Police Standards and Training of New Hampshire. They are Ms. Tammy Thorpe, who works in the Hebron Board of Selectmen's office, and Mr. Norman Wiley, who is a full-time sergeant with the Groton Police Department. Officer Thorpe graduated from the part-time academy this past June at Plymouth State and Sgt. Wiley graduated from the full-time academy in Concord this past October. With these officers, the department's strength is now up to five members.

The department received over 1,112 calls this past year through Grafton County Sheriffs Dispatching Services in North Haverhill. There were over fifty 911 calls and over 550 radio transmissions. This does not include calls received at the residences of our officers. Our activity was mostly in the service area along with several triathlons, marathons, fairs and other gatherings. Investigations included accidents, misdemeanors and motor vehicle violations. The Newfound Area Chiefs Association was formed this past year between the towns of Alexandria, Bridgewater, Bristol, Groton, and Hebron involving police, fire, and emergency management. This association was formed to aid one another in the event of a major incident too big for one town to contain and to evaluate our resources, response time, and mutual aid.

In closing, I wish to thank all the citizens of Hebron again for their support of the police department and its members whom I'm sure will continue

to provide the necessary services to you under the new leadership of Chief William White Jr. My congratulations and very best wishes to you, Chief White, and to your department.

Respectfully submitted,
Chief Harold T. Reilly, Sr.

Lt. William White Sgt. William Gabler
Officer Norman Wiley Officer Tammy Thorpe

HEBRON FIRE DEPARTMENT Annual Report for 2003

2003 set yet another record for the number of calls with 161. That compares with 148 for 2002 and 146 for 2001. The breakdown of calls tells an interesting story. Of the 161 calls 105 were medical, there were 16 requests for mutual aid, 12 fire calls, 6 alarm activations, 5 wires down, 7 investigations, 4 water problems, 2 hazardous materials incidents, 1 flooded oil burner, and 3 assist police.

Calls in the town of Groton accounted for 38 of the 161 calls. The Groton calls broke down into 27 requests for medical aid, 4 fires (brush), 2 hazardous material incidents, 1 assist police, 1 investigation, 1 wires down, 1 oven fire, and 1 LP gas problem.

The data tells us that 65.2% of the calls were requests for medical aid involving illness or trauma. 9.9% of the calls were requests for assistance from other towns. These requests are almost always for fires that are larger than the available resources of the given town to handle on their own. Sometimes the request for mutual aid is for additional ambulances when there are multiple patients or a town's ambulance(s) is already committed. 7.5% of the calls were for fires in our own response area, either in a structure or outside of a structure (brush, dump, vehicle, etc). The other 17.4% are made up of the variety of emergencies or hazardous conditions that require some kind of action or mitigation, and in a line made famous because of a certain movie, "Who you gonna call?"

In the three critical areas that make up an effective fire department, personnel, training and equipment, we have made progress.

In the area of personnel, our department has experienced some natural turnover. We have lost some members, but at the same time we have gained a number of new members, some of whom are already certified as EMTs, firefighters, or both. The task now becomes integrating them into the "team."

Training is the area that continually challenges volunteer departments. The fire department is not the members' primary responsibility. Their families and their regular employment must come first. That does not always leave much time for training, and I applaud those who make the time in their already busy schedules. Medically certified personnel are required to train regularly and recertify every two years to maintain their status as licensed ambulance attendants. Firefighters, once certified, have no continuing requirement; however, if continued training does not take place, skills degrade.

Training is key when it comes to the third critical area, equipment. As new equipment is added to the department's inventory, people must be trained in

how to use it. This is especially true with our new engine that was delivered last year. Concerning equipment, our department is in good shape except for protective clothing and self-contained breathing apparatus. In examining our protective clothing I have discovered much of it is worn out. This year we plan to replace several sets. It costs about \$1,400 to "dress" a firefighter. We also need to address replacing our aging (from the mid 1970s) breathing apparatus that no longer meets the safety standards. The new unit with spare air bottle is about \$5,000. We could use six to put on the new engine.

Finally, I want to thank the community for the support it has given the department. Our success reflects your concern for the safety and well being of our town and its people.

Respectfully submitted,
John M. Fischer, Chief

FIRE DEPARTMENT TREASURER'S REPORT FOR 2003

INCOME

Opening Balance	15,581.44	
Donations	1,765.64	
Fundraising	722.00	
Interest Earned	15.68	
Memorial Gifts	2,612.26	
Pool-Well Fill	150.00	
Rabies Clinic	222.00	
Reimbursement:		
Dept Shirts-Jackets	269.48	
Medical Supplies	499.38	
Pager Service	584.96	
Surplus	49.50	
Training	550.00	
Reimbursement - Other	31.72	
Total Reimbursement	1,985.04	
Sale of Equipment	160.00	
Total Income		23,214.06

EXPENSES

Dept. Shirts-Jackets	223.55	
Food Supplies	18.17	
Medical Supplies	748.27	
New Equipment:		
Hose	4,358.79	
New Equipment - Other	94.21	
Total New Equipment	4,453.00	
Pager Service	856.72	
Radio Equipment	320.00	
Surplus Property	49.50	
Training:		
Medical	550.00	
Total Training	550.00	
Transfer Out	2,495.00	
Total Expenses		9,714.21

Balance 12/31/03

13,499.85

REPORT OF FOREST FIRE WARDEN AND STATE FOREST RANGER

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information.

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and making sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdf.l.org or 271-2217 for wildlife fire safety information.

2003 FIRE STATISTICS

(All fires reported through November 3, 2003)

TOTALS BY COUNTY	# of Fires	Acres	CAUSES OF FIRES REPORTED	
Belknap	40	4.86	Arson	10
Carroll	46	13.99	Campfire	25
Cheshire	8	.68	Children	13
Coos	7	17.40	Smoking	20
Grafton	22	12.60	Debris	226
Hillsborough	60	11.34	Railroad	3
Merrimack	87	10.45	Lightening	2
Rockingham	56	18.54	Equipment	8
Strafford	34	7.94	Misc*	67
Sullivan	3	2.03		

(*Misc: power lines, fireworks, electric fences, etc.)

	TOTAL FIRES	TOTAL ACRES
2003	374	100
2002	540	187
2001	942	428
2000	516	149

PEMI-BAKER HOME HEALTH & HOSPICE

Pemi-Baker Home Health & Hospice provides your community with a multitude of services and programs. Some of the *new* initiatives during the past year have been...

- Participation in the Home Visiting NH program called “Healthy Mom, Happy Baby”, a collaborative effort with Speare Memorial Hospital
- Providing RN consultation to the Plymouth Senior Center’s Adult Day Program
- A series of four programs for caregivers, in collaboration with ServiceLink of Southern Grafton County
- Foot Care Clinic at the Plymouth Regional Senior Center
- Advance Care Planning, Wound Care and Pediatric Homecare Trained Staff

Pemi-Baker Home Health & Hospice participates with Speare Memorial Hospital to present monthly community health forums as part of their Health & Wellness Series.

One of our most notable accomplishments over the past twelve months has been the success of our bimonthly community education television series on Cable Access 3, “Your Health Matters.” We present current and relevant health topics such as “Coping with Caregiver Stress” and “Over-the-Counter-Medications for the Elderly.”

We are proud to announce that Pemi-Baker Home Health & Hospice was asked to participate in a PBS documentary being filmed by Dartmouth Hitchcock Medical Center regarding Hospice Care at home.

Over the past year, agencies across the nation continued to deal with financial issues that affect their ability to provide adequate services to their patients. In addition to a 10 percent payment cut for rural agencies, here was an additional 15 percent reduction in Medicare payment rates. Current Medicaid rates do not cover the cost to deliver services, paying in some cases only 30–50¢ on the dollar for services rendered. The workforce shortage, rising insurance premiums, inflexible and burdensome regulatory systems, declining charitable giving and an ever-increasing elderly and frail population all contribute to operational hardships and strain service provider resources. For these very reasons, you can be assured your town dollars are helping to support programs and services in your community.

Respectfully submitted,
Nancy and Hugh Sycamore
Hebron Representatives

REPORT TO THE PEOPLE OF DISTRICT ONE by Executive Councilor Ray Burton

It is a pleasure to report to you now in my 25th year of serving the 98 towns, 4 cities and Coos, Carroll, Grafton, Sullivan and Belknap counties of New Hampshire. All together there are 249,000 people whom I consider my customers, clients and constituents. It has always been a pleasure to respond, as my duties within the Executive Branch of your state government mandate, to inquiries for information, relief and assistance as provided in NH state law and budget. It is an honor to serve you as a public servant.

Below are listed several documents that are available to citizens, and I find them to be a valuable New Hampshire resource.

The 2003-2004 State Telephone Directory of state departments and personnel is a 180-page directory that includes TDD access numbers, office information, coordinators, map of location of state buildings, legislative listings, judicial branch listings, department listings, personnel listing and a topical listing. This is available for a cost of \$6.00 plus \$2.50 postage. Make checks payable to the State of New Hampshire, or order online at www.gencourt.state.nh.us/visitorcenter. The entire directory is available at www.state.nh.us/government/agencies.html.

The 2003-04 New Hampshire County Directory of all New Hampshire county officials is free and available by calling (603) 224-9222. This is also on the web at www.nhcounties.org.

Also available at no cost from the Secretary of State Office at 271-3242 or at elections@sos.state.nh.us, or by mail to Secretary of State, State House Room 204, Concord, NH 03301, are the following publications:

The NH Election Procedural Manual for 2004-2005

The NH Election Laws for 2004-2005

The NH Political Calendar for 2004-2005

The duties of the New Hampshire Executive Council, *The NH Tour Guidebook*, the official tourist map and the New Hampshire Constitution are always available from my office at 271-3632 or 747-3662 or ray.burton4@gte.net.

As long as I'm around as one of your elected officials, never, ever feel you are alone in your hour of need. Contact me anytime!

Raymond S. Burton
Executive Councilor

TAPPLY-THOMPSON COMMUNITY CENTER

2003 Report to the Town of Hebron

The Staff of the Tapply-Thompson Community Center wishes everyone a Happy & Healthy New Year. We are happy to report that Daniel MacLean has returned to the Center as the Assistant Director after four years in Virginia. He brings a tremendous amount of energy and experience to the program.

Our after-school staff includes Ceena Robie, Bob Emerson, and Samantha Austin. Donna Lowell is our custodial/office/glue-that-holds-us-together staff, and Phyllis Jordan is with us from the AARP program.

We also had two awesome student interns from PSU during the spring that worked in the After-School program.

For those of you that don't know, the TTCC fundraises over \$40,000 per year. We want to thank all of the tireless volunteers who make this possible. The Baseball Program budget alone is close to \$27,000 and has 27 teams participating. Without our volunteer coaches, officials, board members and families fundraising we would not be able to provide the programs that we do. Thank you all so much!

Some of the exciting efforts we collaborated on this year include "Friends with a Vision," the Skate Park Committee, the 21st Century Grant with the Newfound School District, and an awesome Haunted Hayride with the Friends of Hill Parks & Recreation. "Friends with a Vision" has raised \$10,000 in the last year towards building a Community/Senior Center.

We are grateful to the Newfound Area School District for their unending support of our sports programs by allowing us access to the school gyms and fields.

We won a free year of website in January and now have our site up and running at www.ttcrc.com. Check it out and let us know what you think.

The biggest change this year was in our After-School program. We have revamped it to be a sign-in/out program with structured activities and increased hours. This has virtually eliminated the problems of kids hanging on North Main Street in front of the Center. There are over 200 children registered in this program with an average attendance of over 50 each day. The response from the community has been overwhelmingly positive.

We are always looking for representatives to serve on our Advisory Council. They meet on the 2nd Thursday of each month at 7 P.M.

In closing, the TTCC wishes to thank the many Hebron volunteers that make our Newfound community such a great place to be.

Come and recreate with us in 2004. The benefits are endless....

Respectfully submitted,
Leslie Dion, Director of Recreation

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well-being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities or as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln, the information and assistance program Grafton County ServiceLink and also sponsors the Retired Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers, ServiceLink and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 2003, 44 older residents of Hebron were served by one or more of the Council's programs offered through the Plymouth Regional Senior Center.

- Older adults from Hebron enjoyed 382 balanced meals in the company of friends in the Plymouth center's dining room.
- They received 321 hot, nourishing meals delivered to their homes by caring volunteers.
- They received assistance with problems, crises or issues of long-term care through 78 visits by a trained social worker or contacts with ServiceLink.
- Hebron's citizens also volunteered to put their talents and skills to work for a better community through 394 hours of volunteer service.

The cost to provide Council services for Hebron residents in 2003 was \$6,200.48.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars, which would otherwise be expended for nursing home care. They also contribute to a higher quality of life for our older friends and neighbors. As our population grows older, supportive services such as those offered by the council become even more critical.

Grafton County Senior Citizens Council very much appreciates Hebron's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

Respectfully submitted,
Roberta Berner, Executive Director

TRI-COUNTY COMMUNITY ACTION REPORT

The Tri-County Community Action Program is a private, non-profit agency that provided the following services for 2003:

Services Provided	# of HH	Dollar Amount
Fuel Assistance	17	\$10,065.00
Homeless Funds (Rental, energy assistance)	4	\$620.00
State Electric Assistance Program	14	\$5,600.00

Through the efforts of Tri-County Community Action, the citizens of Hebron have received a total of \$16,285 between July 1, 2002 and June 30, 2003.

Community Contact is the field service arm of the Tri-County Community Action Program. The purpose of this program is to assist low-income, elderly, and handicapped persons to solve individual problems and meet their needs through individual and/or group self-help efforts. C. A. P. staff accomplished this purpose by providing information, counseling and by effectively linking and utilizing community resources. If possible, we also may assist with Emergency Fund dollars in the form of vouchers.

Category	Type of Assistance	Service Units
1. Food/Housing	Emergency food pantry/food stamp referrals, emer. housing/security deposit loans, tenant/landlord relations, landlord lists	6
2. Energy	Elec. disconnections, fuel outages, home repairs, weatherization, fuel wood, heat source repair requests, furnace issues	16
3. Homeless	Assistance to the homeless or those in imminent danger of being homeless	4
4. Income/Budget Counseling	Employment/job training referrals, debt &/or money management, financial plan reviews, welfare referrals	3
5. Health Issues	Medicare/Medicaid info/referrals, mental health, dental, substance abuse, emer. response units, breast cancer awareness	4
6. Transportation	Area public transportation info, car pool info, information about senior transportation for medical and other needs	6
7. Other Issues	Clothing Vouchers, Domestic Violence Program referrals, Legal Aide referrals, Children's Hat and Mitten Program	7
* Does not include Fuel Assistance		
TOTAL SERVICE UNITS:		46

HEBRON GAZEBO PROGRAM 2003

The year 2003 brought on the bands and more to the Hebron Common for the Gazebo Summer Series. More than 300 people on average turned out to hear The New England Brass.

The Carter Mountain Brass Band, The 12th NH Regiment Band, New England Noise, and The Wood's Tea Company, as well as the campers and staff of local summer camps perform. The highlight of the summer was the finale, Family Fun Day, which included a Library book sale, a magic show by B.J. Hickman, a sheep shearing demonstration, display and live owl visit sponsored by the NH Audubon Society, best dessert contest, games and other contests, Fire Department supper, concert and fireworks display. The taxpayers of Hebron, Hebron Historical Society, Hebron Women's Group, Frank Wahlen and other private donors, The New England Foundation for the Arts, The New Hampshire State Council on the Arts, and the National Endowment for the Arts all helped support the free family entertainment, and Bill White Realty again donated popcorn that was given out at the events. Camp Berea also provided a backup venue when the weather made it impossible to be outdoors. Many other people donated their time and effort to make the summer a success.

Coordinators Everett Begor and Jane Ramsay are preparing another year of varied entertainment for the summer of 2004 and hope Hebron people and visitors will come enjoy fine music and good company in a relaxed setting on the beautiful Hebron Common.

Respectfully submitted,
Jane Ramsay
Everett N. Begor
Gazebo Program Coordinators

LAKES REGION PLANNING COMMISSION REPORT

The Lakes Region has changed tremendously in the past 20 years. Homes and businesses have expanded along major roadways, and many of our communities have experienced dramatic change. This growth has resulted in a number of regional challenges. The Lakes Region Planning Commission (LRPC) is the area organization established to address the effects of growth at both the local and regional level. With a service area covering over 1,200 square miles in Belknap, Carroll, Grafton and Merrimack Counties, the LRPC provides a wide range of planning services to member municipalities. The Commission offers diverse direct and support services ranging from technical assistance, geographic information systems, and transportation planning, to land use and environmental planning, and economic development. The LRPC is primarily funded from local, state, and federal resources. We are contacted several times daily for answers to local issues. We also maintain a regular dialogue with state agencies as a resource for the entire Lakes Region. Our goal remains to provide support and leadership to the governments, businesses and citizens of the Lakes Region.

Here are some of our services performed on behalf of Hebron and the region in the past fiscal year:

- Provided examples of adult entertainment ordinances including law lecture notes and a summary of what was sent to another town.
- Met with local officials about the development of a Capital Improvements Program (CIP) and advised them on how best to proceed.
- Sent copies of completed CIPs to local planning officials.
- Co-hosted and organized three public Municipal Law Lectures where practicing attorneys provide a legal perspective on local planning, zoning and other municipal issues. Recent lectures included: Growth Management and Smart Growth, Effective Enforcement of Local Land Use Decisions and Regulations, and Nonconforming Uses and Vested Rights. We also prepared for the 2003 Law Lectures, in partnership with the NH Municipal Association.
- Completed and distributed the Lakes Region Demographic Profile; a comprehensive compilation of key socioeconomic indicators from the US Census, and other data sources.
- Convened several meetings of the LRPC Transportation Technical Advisory Committee (TAC) to enhance local involvement in transportation planning and project development. The TAC usually advises the LRPC on projects that are of regional significance.
- Initiated the start of the Lakes Region Bicycle and Pedestrian Plan. This planning effort will help provide a blueprint for the location of local bike and pedestrian routes.
- Hosted a National Flood Insurance Program Workshop for Local Officials that provided an overview of the National Flood Insurance Program and training for local officials.

- With assistance from the Community Development Finance Authority (CDFA) SEED Capacity Grant, LRPC completed a number of work products including the Demographic Profile, coordination with area economic development organizations and Main Street communities, and the computerization of town-level economic development data.
- Reviewed project proposals through the NH Intergovernmental Review Agreement that provides the region and local communities an opportunity to respond to applications seeking state and federal aid. LRPC reviewed many proposals having a combined investment total greater than \$16 million in the Lakes Region.
- Conducted over 160 traffic counts and several road inventories around the region, in cooperation with the NH Department of Transportation.
- Continued technical support to the Pemigewasset River Local Advisory Committee, in cooperation with the NH Department of Environmental Services.
- Convened four area Commission meetings that featured Natural Resources Planning: a Lakes Region perspective. The presentations were followed by facilitated discussions that identified issues and innovative natural resource initiatives.
- Planned the 18th annual household hazardous waste collection in the Lakes Region. In FY-04, two consecutive Saturdays were designated as collection days for the 24 participating communities. An estimated 20,000 total gallons of waste were collected, containerized, and transported to EPA approved end-of-life locations around the country.
- Updated the annual *Development Trends in the Lakes Region*, a survey of subdivision, housing construction, industrial, and commercial development.
- In consultation with the Transportation Technical Advisory Committee (TAC), LRPC prepared, adopted, and submitted to the NH DOT the latest regional recommendations for Transportation Enhancement Funding.
- Represented the region on several committees including: the NH Transportation Enhancement Advisory Committee, the Statewide steering committee to update the NH Airport System Plan, the Belknap County Economic Development Council, the Northern Rail Task Force, among others.
- LRPC also continues to assist start-up efforts of the recently opened Lakes Region Household Hazardous Product Facility.
- Secured funding from the NH Emergency Management Bureau to assist local communities with the preparation of all hazard management plans.

AUDITORS' REPORT

We have audited the accompanying general purpose financial statements of the Town of Hebron, New Hampshire as of and for the year ended December 31, 2002, as listed in the table on contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with most municipal entities in the State of New Hampshire, the Town of Hebron has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Hebron as of December 31, 2002, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Hebron taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Hebron. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Plodzick and Sanderson
Professional Association

VITAL RECORDS 2003

Births

<i>Date of Birth</i>	<i>Child's Name</i>	<i>Place of Birth</i>	<i>Father</i>	<i>Mother</i>
1/26/2003	Rupley, Jack C.	Concord	Rupley, Joseph	Rupley, Gina
11/24/2003	Goodwin, Karissa A.	Plymouth	Goodwin, Brian	Goodwin, Amanda

Marriages

<i>Date of Marriage</i>	<i>Groom</i>	<i>Groom's Residence</i>	<i>Bride</i>	<i>Bride's Residence</i>	<i>Place of Marriage</i>
1/30/2003	Mooney, Curtis R.	Hebron	Allen, Abigail E.	Hebron	Colebrook
3/21/2003	Boehmer, Harold W.	Hebron	Bednarz, Judith A.	Hebron	Bridgewater
4/19/2003	Robinson, Joseph R.	Hebron	Stevens, Erica L.	Hebron	Ashland
5/30/2003	LaRochelle, Roger B.	Hebron	Kent, Jennifer	Hebron	Plymouth
9/13/2003	Kidder, Sherwood M.	Hebron	Hanscom, Emily P.	Hebron	Hebron
9/27/2003	Braley, Mark R.	Hebron	Evans, Ellen M.	Hebron	Hebron
11/22/2003	Gempka, Edward R.	Hebron	Tolman, Hollyann	Hebron	Hebron

Deaths

<i>Date of Death</i>	<i>Decedent's Name</i>	<i>Place of Death</i>	<i>Father's Name</i>	<i>Mother's Maiden Name</i>
1/24/2003	Fischer, Dorothy M.	Hebron	Hoffman, John	Neff, Margaret
3/27/2003	Coulombe, Mae L.	Plymouth	Giddis, William	Baker, Mary
8/1/2003	Libbey, Earl B.	Hebron	Libbey, Earle	McCloud, Elsie
10/19/2003	Davis, Ellery C.	Plymouth	Davis, Cecil	Butterfield, Laura
10/30/2003	Bergin, Mildred L.	Hebron	Marchand, Wilfred	Strout, Esther
11/8/2003	Jensen, Thorkel H.	Laconia	Jensen, Hans	Enemark, Agnes

Important Phone Numbers

FIRE	911
E-mail	hebronfd@metrocast.net
AMBULANCE	911
POLICE	911
E-mail	hebronpolice@metrocast.net
Grafton County Sheriff	1-800-564-6911
NH State Police	1-800-525-5555
NH Fish and Game Department	1-800-332-5018
Poison Control Center	1-800-562-8236
Speare Memorial Hospital	536-1120
Selectmen's Office	744-2631
Fax	744-5330
E-mail	hebronnh@metrocast.net
Meet in regular session on 1st and 3rd Thursdays at 7:00 P.M.	
Hours: Monday–Friday, 8 A.M.–12 NOON, subject to change	
Town Clerk—call office for hours	744-7999
Tax Collector—call office for hours	744-9994
E-mail	hebrontaxcol@metrocast.net
Library	744-7998
Hours: Saturday 9:30–11:30 A.M.; Wednesday 1–5 P.M.	
Hebron-Bridgewater Refuse Disposal Facility	
Location: Dick Brown Pond Road—Bridgewater	744-8938
Hours: Wednesday & Saturday 9 A.M.–4:45 P.M.	
Sunday 12 NOON–3:45 P.M.	
Holidays—call first	
Planning Board—meets 1st Wednesday of the month at 7:00 P.M.	
Zoning Board of Adjustment—contact Chairman Bruce Barnard	744-2696
Meets 1st Tuesday of the month at 7:00 P.M. when required	
Tapply-Thompson Community Center	744-2713
Location: 30 North Main Street, Bristol	
Pemi-Baker Home Health Agency	536-2232
Location: 258 Highland Street, Plymouth	
Outdoor burning permits are <i>required</i> —	
contact Fire Warden William Robertie	Days 744-3233 / Nights 744-8047

BUILDING PROJECT/ADDITION?

Contact the Selectmen's Office for a building permit • 744-2631

SNOWPLOWING

Fees paid to the Town of Hebron NO LATER THAN November 1st.

A \$25.00 late fee assessed after November 1st.

No bills will be sent—call the Selectmen's Office for 2004 costs.