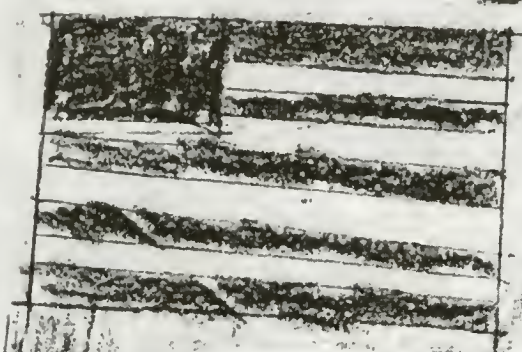


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2001

America the country
of Freedom



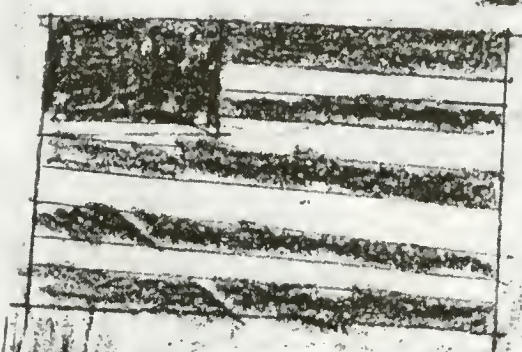
Andover

2001



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2001

America the country
of Freedom



Andover

2001



TOWN CALENDAR

OFFICE HOURS

Town Clerk/Tax Collector

Tuesdays, 10:00 a.m. to 1:00 p.m.

Thursdays, 10:00 a.m. to 1:00 p.m.

Wednesdays, 6:30 p.m. to 8:30 p.m.

Saturdays, 9:00 a.m. to 12:00 noon

Selectmen's Office

Monday-Friday, 8:30 a.m. to 1:00 p.m.: Afternoons By Appointment

Building Inspector

Tuesdays, 7:00 to 8:00 p.m.

Transfer Station at 640 Main Street

Wednesdays, 7:00 a.m. to 6:00 p.m. (until 5:00 p.m. during standard time months)

Saturdays, 7:00 a.m. to 5:00 p.m.

TOWN & SCHOOL DISTRICT 2002 MEETINGS

School - 1:00 p.m., Saturday, March 9

Town - 7:30 p.m., Tuesday, March 12

Polls open for Town & School Elections - March 12, 11:30 a.m. to 7:30 p.m.

PHELPS AUDITORIUM AT THE ELEMENTARY/MIDDLE SCHOOL

BOARD AND COMMITTEE MEETINGS

All meetings at Town Office unless otherwise noted
(Appointments necessary for all meetings - 735-5332)

Selectmen:

1st & 3rd Mondays, 7:00 p.m.

Conservation Commission:

2nd Wednesday, 8:00 p.m.

Cemetery Trustees:

3rd Tuesday, 7:30 p.m.

Planning Board:

2nd & 4th Tuesdays, 7:00 p.m.

Cable TV Committee:

3rd Monday, 7:30 p.m.

Recycling Committee:

1st Tuesday, 7:30 p.m.

(September - June)

LIBRARY HOURS

Andover:

Mondays, 6:30 to 8:30 p.m.

Wednesdays, 9:00 a.m. to noon &

6:30 to 8:30 p.m.

Thursdays, 12:30 to 4:30 p.m.

Bachelder:

Tuesdays, 1:30 to 5:00 p.m. &

6:30 to 8:30 p.m.

Thursdays, 6:30 to 8:30 p.m.

Fridays, 1:30 to 5:00 p.m.

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2001

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ANDOVER, NEW HAMPSHIRE

LEGISLATIVE REPRESENTATIVES

Elected at 2000 Biennial Fall Election

Senator Clifton C. Below
25 Perley Avenue
Lebanon, NH 03766
(H) 448-2519
(W) 448-5899

Rep. William E. Leber
97 Salisbury Highway
Andover, NH 03216
leber@tds.net
735-5144

Rep. Richard P. Brewster
17 Cilleyville Road
Andover, NH 03216
bbrstr@tds.net
735-5457

TOWN OFFICERS

Elected at March Town Meeting

MODERATOR: Edward C. Becker 2002

SELECTMEN

Bruce M. Adams
Roger B. Godwin
Dennis E. Fenton, Chair

Term Expires 2002
Term Expires 2003
Term Expires 2004

TOWN ADMINISTRATOR*: Mark Stetson

ROAD AGENT

Leonard Caron*

Term Expires 2002

POLICE DEPARTMENT*

Herbert L. Blish
Joseph P. Mahoney, III

Jacob B. Johnson
Glenn E. Laramie, Sr., Chief

DOG OFFICER*

Dennis S. Wright

BUILDING INSPECTOR*

Edward A. Barton

CIVIL DEFENSE DIRECTOR*

John E. Williams

BOARD OF HEALTH

Board of Selectmen

OVERSEER OF THE POOR

Board of Selectmen

SUPERVISORS OF CHECKLIST

Irene H. Jewett
Arthur C. Urie
John W. Whitcomb

Term Expires 2002
Term Expires 2003
Term Expires 2004

TREASURER

Ann W. Clark Term Expires 2004

TOWN CLERK & TAX COLLECTOR

Lorraine Locke Terms Expire 2004

DEPUTY TOWN CLERK & TAX COLLECTOR:

Mary Baker
(Appointed by Town Clerk/Tax Collector)

BUDGET COMMITTEE

William Bardsley, Chair	Term Expires 2002
Edwin Hiller	Term Expires 2002
Wallace Scott	Term Expires 2003
Rosemary Slitzer	Term Expires 2003
William Keyser	Term Expires 2004
Jeffrey Newcomb	Term Expires 2004
Michael Curry	Ex Officio
Bruce M. Adams	Ex Officio
Joseph "Mike" Vercellotti	Ex Officio

LIBRARY TRUSTEES

Pauline Richards	Term Expires 2002
Alice Perry	Term Expires 2003
Kennard Smith, Chair	Term Expires 2003
Sandra Graves	Term Expires 2004
Cheryl Blessing	Term Expires 2004

TRUSTEES OF TRUST FUNDS

Patricia Cutter	Term Expires 2002
Linda Perry	Term Expires 2003
Barbara Brewster	Term Expires 2004

PLANNING BOARD*

Kevin Sleeper	Term Expires 2002
Peter Sanborn	Term Expires 2002
Mark Cowdrey	Term Expires 2002
Donald E. Gould, Chair	Term Expires 2003
Stacey Viandier, Vice-Chair	Term Expires 2003
Eric A. Johnson	Term Expires 2004
Keith Pfeifer	Term Expires 2004
Edwin Hiller	Alternate
Roger B. Godwin	Ex Officio

ZONING BOARD OF ADJUSTMENT*

William Keyser, Chair	Term Expires 2002
Katherine B. Stearns	Term Expires 2003
Susan Schnare	Term Expires 2003
Brooks Bicknell	Term Expires 2004
Charles McCrave	Term Expires 2004
Paul Fopiano	Alternate

CONSERVATION COMMISSION*

Tina Cotton	Term Expires 2002
Spencer Dickinson	Term Expires 2002
Steve Darling	Term Expires 2003
Charles Darling	Term Expires 2003
Gerald Hersey, Chair	Term Expires 2004
Kathleen McNeil-Ordway	Term Expires 2004
Derek Mansell	Alternate

RECYCLING COMMITTEE*

Nelson Lebo	Kenneth Tripp, Chair
Jay Fitzpatrick	Charles Darling

CABLE TELEVISION ADVISORY COMMITTEE*

Pamela Cameron	Marilyn Gould
Tina Cotton	Richard Holzer
Leo McCabe, Chair	Roger Godwin, Ex Officio

CEMETERY TRUSTEES

Patricia Cutter	Term Expires 2002
Susan Schnare	Term Expires 2003
John Graves	Term Expires 2004

RECREATION COMMITTEE*

Tina Barton	Term Expires 2002
Leslie "Les" Fenton	Term Expires 2002
Roger G. Laro, Jr.	Term Expires 2002
William Zimmerman	Term Expires 2003
Howard George, Chair	Term Expires 2004
Melissa Thompson	Term Expires 2004

FOREST FIRE WARDEN

(Appointed by State Forester)

Stephen A. J. Barton, Sr. (735-6171)

Deputy Wardens

Rene Lefebvre (934-2197)

Chris Barrett (735-5869)

John Thompson (735-6443)

John E. Williams (735-5793)

AUDITORS*

Plodzik & Sanderson

(* - Appointed by Board of Selectmen)

SELECTMEN'S REPORT

We will remember 2001 for those who lost their lives on September 11th and those in our uniformed services, civil and military, in Andover and in the wider world beyond, who put their own lives in harm's way to protect us. It is to all of them that we dedicate this year's annual report and selectmen's report.

We look back on the tragic events of the year and to the future with a renewed sense of the importance of community values and the corresponding importance of building for the future. And, indeed, the year reflected such accomplishments and set the stage for more.

It is town government's task to serve its community, and the new town hall and enlarged library facilities have contributed mightily to more efficient, better service. With sufficient space to work, to meet, to store and retrieve information, and to permit a modicum of privacy to clients of the tax collector and building inspector, town government can focus better on its responsibilities for the benefit of all.

This year we bring for your consideration proposals which we believe will further enhance our community's well-being, one a zoning ordinance amendment to control the surge of growth apparent in all surrounding communities, another a proposal to make our road maintenance responsibility a specialist function requiring the employment of a qualified person to focus on both long-term and immediate needs.

GROWTH

The 2001 town meeting adopted an interim growth control ordinance to give the town time to prepare a longer-term measure. The planning board, with the help of all other boards and committees with a role in land use, proposes (and we endorse) the Temporary Residential Growth Management Amendment to the zoning ordinance, which is printed on page 70 in this annual report.

This amendment carefully balances the rights of landowners with the town's need to protect its taxpayers against the sudden, large tax increase that would be occasioned by substantial new residential development. Owners of existing 'legal' building lots of record at the time of adoption are not affected other than in the timing of when they would be required to apply for building permits. Large new residential developments will be affected, and these are the ones intended to be affected, both by a 'cap' on the number of building permits that could be issued to newly created lots and possible limits on the percentages of new lots that could be developed in any one year in large-scale subdivisions.

As town authorities have previously discovered and you will see in the planning board's report, on average a house costs the town \$1.39 in services every year for every \$1.00 it repays in real estate taxes, mainly due to the cost of educating our children. But we have not experienced a growth in new business development to offset the growth in residential development with higher tax revenues than costs. Prudence requires softening the fiscal impact of new homes to the extent that the town can arrange that in a fair and lawful manner. We believe that this

new ordinance accomplishes that and we urge your support of it.

P.I.L.O.T. STUDY

As directed by Town Meeting resolution, and to assure a wide spectrum of resident opinion, a citizen committee was appointed to advise the board of selectmen whether it would be 'feasible' to ask Proctor Academy to make payments in lieu of taxes ("P.I.L.O.T.") to the Town over and above the taxes required by state law. Reading its charter broadly, that committee recommended that a new five-member self-governing standing committee be responsible for on-going communication between the Town and Proctor. Comprised of citizen and town government members, it would review with Proctor all ongoing matters affecting both the town and Proctor Academy in regular quarterly meetings throughout the year, including Proctor's suggestions of specific recurrent Town expenditures of mutual concern and benefit (ambulances, police cars, or the like) to which Proctor Academy might wish to contribute financially. The full text of the committee's analysis and recommendations is printed on page 51 in this town report.

ROADS AND BRIDGES

Pursuant to the 2001 Town Meeting directive for the Selectmen to review the options for an appointed road agent system and report back in 2002, the selectmen appointed a study committee to assist with the research necessary to make that recommendation. This study committee worked hard and developed three options for an appointed system, differing in their levels of manpower and town-owned equipment. (The committee's full report is printed on page 65 of this town report.)

After much review including a survey of towns in Andover's vicinity, the selectmen are recommending the committee's option number two to the 2002 Town Meeting. This plan includes hiring two full-time employees and purchasing a backhoe/ loader, a six-wheeled dump truck, as well as a one-ton dump truck. Both trucks would be equipped with plows and sanders during the winter months. We believe that this town-owned equipment together with the grader would serve most, if not all, of the road maintenance needs during the summer season. There is an obvious need in the winter and occasionally in the summer for additional equipment as well as for part-time labor. Those would be hired, as they are today, on an as-needed basis.

We are confident that with this system in place the taxpayers will see more consistent and better maintenance of Andover's roads and bridges. This better service will not come without a price. In today's dollars, this plan would increase the tax rate by about thirty-three cents per thousand dollars of valuation.

You should also be aware that after a few years of experience with the appointed road agent system, the Town's road program could evolve into the committee's budget option one, which includes the purchase of a second six-wheeled truck and hiring a third full-time employee. This additional truck and man to operate it would be most useful during the winter months. Many other towns surveyed have ultimately gone this route.

The board feels very strongly that if this change to an appointed road agent is made, Andover should stay with option number two for as long as possible. It is also important to point out that no expenditure for additional equipment or manpower could be made without the approval of the voters at a future town meeting.

Two related items are not included in the proposal, specifically a sand/salt storage building and an equipment maintenance building. They were omitted here because the selectmen believe the Town needs both regardless of whether the road agent is appointed or elected. We are currently exploring several options for adding those to the Town's assets and hope to present an acquisition plan to the voters in 2003.

Our roads and bridges are the town's most valuable asset. As our population grows there has been and will continue to be an increasing demand for more and better care of our roads. Given the size of this investment and the scope of the work that needs to be done, we would be remiss if we didn't strive to administer this investment in the most efficient manner possible. We ask the voters to give this proposal careful consideration.

In anticipation of this change, we need to start saving money for equipment, both new additions and an eventual replacement of our road grader. The grader, now 13 years old, has a projected useful life of 20 years and making an annual \$60,000 'savings deposit' into a capital equipment fund is necessary to limit the future tax impact if option two is adopted, or \$30,000 if the present system is retained.

In general our roads and bridges are slowly getting in better shape, but much remains to be done. We have targeted Plains Road for the 2002 Special Projects money. This project will be phased over two years as the scope of the work that is needed exceeds the amount annually appropriated for this purpose. Other projects that we have targeted for completion in immediately subsequent years include Bradley Lake Road, a portion of Chase Hill Road, the remainder of Emery Road, and all of Switch and Hall Roads. At this time only six of our bridges are on the state's 'red list,' but all bridges require preventive maintenance and more attention must be paid to them. We are also asking to establish a bridge capital reserve fund to enable us to replace and make major repairs to our bridges. Drawing down of these funds would require a vote of Town Meeting before they are spent.

POLICE

Our full-timer, Officer Joe Mahoney, graduated from the New Hampshire Police Academy in November 2001 and now shoulders a considerable portion of the department's work, while Chief Glenn Laramie and Officers Herb Blish and Jake Johnson handle the rest. The new cruiser approved by the 2001 town meeting arrived on time and is in regular service, supplemented by careful use of the older cruiser when necessitated by the ever increasing demands our police department is experiencing with growth of the town and the rippling of urban problems into our rural waters. Our department's most urgent present need is for adequate space in which to do its work, a problem we hope to see solved in the intermediate-range future as part of a more general re-housing of emergency services functions. We continue to hear from townspeople expressing their gratitude for the work of the department on their behalf.

This has been a good year for town government. We thank all the volunteers that serve on the various boards and committees and Town employees for their dedication. As always, Andover's service organizations have helped the town in general and many of its citizens in particular; we take this opportunity to thank the Service Club for making Town Hall a more attractive place by maintaining the flower beds framing it. And, once again, service to the Town continues to be a challenge and a pleasure.

Respectfully submitted,

Dennis Fenton
Roger Godwin
Bruce Adams



Justine Hewitt, Grade 6

TOWN OF ANDOVER
2002 WARRANT
State of New Hampshire

The polls for the election of officials and for questions on the official ballot will be open from 11:30 a.m. to 7:30 p.m. The business meeting will start at 7:30 p.m.

To the inhabitants of the Town of Andover, County of Merrimack, State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at the Phelps Auditorium in the Andover Elementary/Middle School on Tuesday, March 12, 2002 to act upon the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing year.

ARTICLE 2: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Zoning Ordinance, as proposed by the planning board, by adding the provisions of a new Article XI for the purpose of instituting a limitation on the number of residential building permits which may be issued in any particular year for newly created lots and requiring phased development of all residential subdivisions creating 5 or more lots. The full text of the proposed amendment is printed on page 70 of the Town Report. (OFFICIAL BALLOT VOTE.) (Recommended by the planning board.)

The business meeting to consider the following articles will start at 7:30 p.m.

ARTICLE 3: To see if the town will vote, under the provisions of RSA 231:62, to terminate the system under which it chooses its road agent by election by ballot and to authorize the selectmen to appoint the road agent. If approved, this article will take effect in March of 2004.

ARTICLE 4: To see if the town will vote to raise and appropriate the sum of \$60,000 to be added to the highway maintenance equipment capital reserve fund previously established. (Recommended by the selectmen and by the budget committee.)

ARTICLE 5: To see if the town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of rehabilitating town-owned and maintained bridges and to raise and appropriate the sum of \$10,000 to be placed in this fund and to designate the selectmen as agents to expend. (Recommended by the selectmen and by the budget committee.)

ARTICLE 6: To see if the town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of purchasing a police cruiser and to raise and appropriate the sum of \$6,000 to be placed in this fund and to designate the selectmen as agents to expend. (Recommended by the selectmen and by the budget committee.)

ARTICLE 7: To see if the town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of replacing equipment at the transfer station and to raise and appropriate the sum of \$5,000 to be placed in this fund and to designate the selectmen as agents to expend. (Recommended by the selectmen and by the budget committee.)

ARTICLE 8: To see if the town will vote to raise and appropriate the sum of \$4,000 for the purpose of restoring monuments and fixtures in the cemetery behind the Congregational Church in East Andover. This will be a special non-lapsing appropriation per RSA 32:7, VI, and will not lapse until the restoration is completed or December 31, 2007, whichever is sooner. (Recommended by the selectmen and by the budget committee.)

ARTICLE 9: To see if the town will vote to raise and appropriate the sum of \$150,000 for the purpose of renovating the Cilleyville/Bog Bridge and to withdraw the entire balance of approximately \$78,000 from the Cilleyville/Bog Bridge Restoration Fund for that purpose. The balance of \$72,000 to come from a grant from the Land & Community Heritage Investment Program. (Recommended by the selectmen and by the budget committee.)

ARTICLE 10: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 11: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 17 acres with frontage on Chase Hill Road, identified as map 2, lot 559-140 on the Andover tax map. The property was acquired by tax deed in 1989.

ARTICLE 12: To see if the town will vote to authorize Leonard Caron/Eastern Forest Management to construct, at his own cost and expense, a town maintenance garage and storage area (approximately 60x120) on land owned by the town to be transferred to the town and used jointly by the town and the Leonard Caron/Eastern Forest Management, his heirs and assigns, for a period of 20 years, the cost of maintenance and operation thereof to be paid by Leonard Caron/Eastern Forest Management. (Submitted by petition.)

ARTICLE 13: To see if the Town of Andover, NH, will secede from the State of New Hampshire, and from the federal "union" (dba: United States of America). (Submitted by petition.)

ARTICLE 14: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 6th day of February 2002.

BOARD OF SELECTMEN:

Dennis E. Fenton

Roger B. Godwin

Bruce M. Adams

2002 PROPOSED BUDGET

Purposes of Appropriation (RSA 31:4)	Appropriations 2001	Expenditures 2001	Selectmen's Budget 2002	Budget Committee's 2002
General Government				
Town Officers' Salaries				
Selectmen	\$4,500	\$4,500	\$4,500	\$4,500
Building Inspector	4,000	4,725	4,000	4,000
Moderator	120	120	360	360
Town Clerk	950	950	950	950
Deputy Town Clerk	1,400	2,163	2,750	2,750
Town Clerk Fees	7,000	7,223	7,000	7,000
Treasurer	1,800	1,800	1,800	1,800
Tax Collector (& Fees)	<u>9,600</u>	<u>5,972</u>	<u>9,600</u>	<u>9,600</u>
	\$29,370	\$27,453	\$30,960	\$30,960
Town Officers' Expenses				
Town Administrator Salary	\$32,500	\$32,500	\$35,000	\$35,000
Town Administrator Benefits	9,667	10,032	11,800	11,800
Secretary/Bookkeeper	11,520	9,990	12,000	12,000
Expenses, Supplies & Equipment	15,569	15,569	14,600	14,600
FICA for all Employees	12,000	10,690	13,000	13,000
Workers' Comp & U.C. Ins.	8,000	7,242	9,600	9,600
Postage	3,000	3,147	3,300	3,300
Town Report	3,700	3,552	3,500	3,500
NHMA Dues	1,298	1,296	1,271	1,271
Elections & Registration	1,200	1,367	2,100	2,100
Registry of Deeds	1,300	769	1,300	1,300
Reappraisal of Property	1,500	1,222	1,800	1,800
Tax Map Revisions	0	0	1,000	1,000
Audit	5,850	5,850	5,850	5,850
Conference Fees	1,200	1,350	1,200	1,200
Mileage	600	695	600	600
Cable TV	<u>10,250</u>	<u>7,735</u>	<u>10,250</u>	<u>10,250</u>
	\$119,154	\$113,006	\$128,171	\$128,171
Town Office Building				
Utilities	\$3,400	\$3,803	\$4,000	\$4,000
Telephone	2,300	1,753	2,000	2,000
Repairs, Maint. & Supplies	<u>16,970</u>	<u>16,970</u>	<u>11,900</u>	<u>11,900</u>
	\$22,670	\$22,526	\$17,900	\$17,900
Planning & Zoning	\$7,500	\$6,223	\$7,800	\$7,800
Property & Liability Insurance	\$15,000	\$18,518	\$18,600	\$18,600
Cemeteries	\$12,500	\$12,252	\$12,500	\$12,500
Legal Expenses	\$10,000	\$4,548	\$10,000	\$10,000

Public Safety

Police

Labor (Part-time)	\$35,650	\$24,613	\$35,650	\$35,650
Labor (Full-time)	23,650	21,408	27,310	27,310
Benefits (Full-time officer)	4,296	4,512	5,872	5,872
Extra Detail Labor	1,200	851	1,200	1,200
Training	1,100	507	1,100	1,100
4th of July	1,200	1,008	1,200	1,200
Office Expenses	5,850	5,330	6,012	6,012
Telephone	3,500	3,971	4,500	4,500
Dispatch	7,500	6,600	8,400	8,400
Electric	1,200	757	1,200	1,200
Uniforms	1,000	819	1,000	1,000
Equipment	3,300	516	3,500	3,500
Cruiser Expenses	<u>4,500</u>	<u>6,549</u>	<u>7,300</u>	<u>7,300</u>
	\$93,946	\$77,441	\$104,244	\$104,244

Forest Fires	\$850	\$828	\$850	\$850
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Highways & Bridges

Summer Labor	\$14,200	\$7,412	\$14,200	\$14,200
Summer Equipment Rental	25,000	24,805	35,000	35,000
Summer Materials & Misc.	40,000	7,060	50,000	50,000
Winter Labor	10,000	5,036	14,000	14,000
Winter Equipment Rental	60,000	72,231	82,000	82,000
Winter Materials & Misc.	26,000	56,769	34,000	34,000
Grader Maintenance	(in above)	(in above)	5,000	5,000
Bridges	6,000	520	7,500	7,500
Projects	126,101	129,775	125,000	125,000
Keniston Covered Bridge Roof	17,240	17,240*	0	0
Street Lights	6,850	6,098	7,200	7,200
Street Signs	500	1,771	500	500
DOT Drug Testing	<u>300</u>	<u>55</u>	<u>300</u>	<u>300</u>
	\$332,191	\$328,772	\$374,700	\$374,700

Solid Waste Disposal

Transfer Station

Labor	\$19,000	\$17,718	\$20,000	\$20,000
Operating Expenses	9,800	6,871	9,800	9,800
Trucking to Penacook	19,816	19,989	21,185	21,185
Tipping Fees at Penacook	50,965	42,091	47,873	47,873
Metal Container Rental/Pickup	2,500	1,717	2,500	2,500
Capital Outlay	500	0	500	500
Construction Debris Disposal	9,000	11,246	11,000	11,000
Recycling Committee Expenses	200	42	200	200
Old Landfill H2O Testing & Mowing	992	982	1,750	1,750
Hazardous Waste Collection	<u>1,700</u>	<u>1,581</u>	<u>2,750</u>	<u>2,750</u>
	\$114,473	\$102,237	\$117,558	\$117,558

Health & Welfare

Council on Aging	\$1,000	\$1,000	\$1,000	\$1,000
Lake Sunapee VNA	5,003	5,003	5,253	5,253
General Assistance	9,000	2,090	9,000	9,000
Community Action Program	1,915	1,915	1,991	1,991
Animal Control	<u>2,500</u>	<u>1,194</u>	<u>2,500</u>	<u>2,500</u>
	\$19,418	\$11,202	\$19,744	\$19,744

Culture & Recreation

Library	\$14,755	\$14,755	\$15,247	\$15,247
Parks & Recreation	17,929	22,037	21,215	21,215
Blackwater Park Project	7,854	7,854*	0	0
Patriotic Purposes	400	367	450	450
Conservation Commission	<u>250</u>	<u>250</u>	<u>300</u>	<u>300</u>
	\$41,188	\$45,263	\$37,212	\$37,212

Debt Service

Interest on Tax Anticipation	\$24,000	\$15,480	\$24,000	\$24,000
Purchase Police Cruiser	22,000	22,084	0	0
Renovations & Furnish Library	16,600	16,600*	0	0
Highway Equip Capital Reserve	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>
	\$72,600	\$64,164	\$24,000	\$24,000

Total w/o Warrant Articles \$904,239 \$904,239

2002 Warrant Articles

Highway Equip. Capital Reserve		\$60,000	\$60,000
Bridge Rehab. Capital Reserve		10,000	10,000
Police Cruiser Capital Reserve		6,000	6,000
Transfer Station Equip. Capital Reserve		5,000	5,000
Cemetery Repairs Expendable Trust		4,000	4,000
Cilleyville/Bog Bridge Rehab.		150,000	150,000
Total of Warrant Articles		\$235,000	\$235,000

Total Appropriations \$890,860 \$834,433 \$1,139,239 \$1,139,239

Less Estimated 2002 Revenues (Exclusive of Taxes) 686,012 686,012

Amount of 2002 Taxes to be Raised \$453,227 \$453,227

*Includes amounts encumbered by the selectmen from 2001 to 2002

The selectmen encumbered \$148,104 from 2000 to 2001 for the Library/ Town Office renovation/ addition project. The project was completed in 2001 with a total of \$166,267 actually expended. Additional donations in the amount of \$9,729 were received to help offset the over-expenditure.

The selectmen also encumbered \$13,212 from 2000 to 2001 for the Bradley Lake Road Bridge project. The job was completed with only \$12,029 of the encumbrance spent.

SOURCES OF REVENUE

	Estimated Revenues 2001	Actual Revenues 2001	Estimated Revenues 2002
Taxes:			
Current Use Penalty	\$ 3,600	\$ 1,801	\$ 2,000
Interest & Penalties	25,000	25,945	25,000
Yield Taxes	45,000	47,206	30,000
Excavation Tax	<u>2,000</u>	<u>5,013</u>	<u>0</u>
	\$75,600	\$79,965	\$57,000
Revenues Received from State:			
Shared Revenue	\$ 11,962	\$ 11,962	\$ 12,000
Meals & Rooms Tax Distribution	54,963	54,963	30,000
Highway Block Grant	77,126	77,126	78,662
Witness Fees	333	514	200
Recycling Grant	0	0	500
Bridge Aid (Bradley Lake Road)	60,631	60,631	0
LCHIP Grant	0	0	72,000
State Forest Land Reimbursement	<u>299</u>	<u>299</u>	<u>300</u>
	\$205,314	\$205,495	\$193,662
Licenses & Permits:			
Business Licenses & Permits	\$ 1,030	\$ 1,717	\$ 750
Motor Vehicle Permit Fees	250,000	310,056	250,000
Building Permits	4,000	4,725	4,000
Other Licenses, Permits & Fees	<u>5,600</u>	<u>5,534</u>	<u>4,000</u>
	\$260,630	\$322,032	\$258,750
Charges for Services:			
Sale of Recycled Materials	\$ 3,000	\$ 3,422	\$ 3,000
Construction Debris Disposal Fees	7,500	10,618	11,000
Other Transfer Station Charges	500	2,452	1,500
Recreation Program - Fees	3,800	5,111	5,700
Recreation Program – Donations	2,000	3,329	0
Police Detail Charges	800	896	1,200
Miscellaneous (Planning, Office, etc.)	<u>3,200</u>	<u>4,147</u>	<u>3,000</u>
	\$20,800	\$29,975	\$25,400
Miscellaneous Revenues:			
Sale of Town Property	\$ 7,800	\$ 7,948	\$31,000
Interest on Deposits	25,000	28,930	15,000
Cable TV Income	7,300	7,741	10,250
Donation to Building Project	2,000	9,729	0
Other	<u>1,428</u>	<u>13,917</u>	<u>5,750</u>
	\$43,528	\$68,265	\$62,000
Other Financing Sources:			
Trust Funds	\$ 2,200	\$ 2,289	\$ 2,200
From Capital Reserve	26,600	15,657	78,000
FEMA	6,000	6,795	0
COPS Grant	9,000	9,648	9,000
From Surplus	<u>33,854</u>	<u>33,854</u>	<u>0</u>
	\$77,654	\$68,243	\$89,200
Total Revenues	\$683,526	\$773,975	\$686,012

**ANDOVER TOWN MEETING
MARCH 13, 2001**

The meeting was called to order at 7:35 PM by the Moderator, Edward Becker. Mr. Becker read the rules of conduct for the meeting, and then closed the polls.

ARTICLE 1: To choose the necessary officers for the ensuing year.

The following officers were elected:

Selectman for Three Years	Dennis Fenton
Treasurer for Three Years	Ann W. Clark
Tax Collector for Three Years	Lorraine Locke
Town Clerk for Three Years	Lorraine Locke
Library Trustee for Two Years	Kennard Smith
Library Trustee for Three Years	Cheryl Blessing & Sandra Graves
Trustee of the Trust Funds -Three Year	Barbara Brewster
Cemetery Trustee for Three Years	John Graves
Budget Committee for Three Years	William Keyser & Jeffrey Newcomb

ARTICLE 2: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Zoning Ordinance, as proposed by the planning board, by adding the provisions of a new Article X for the purpose of establishing construction standards and review guidelines for the installation of personal wireless service facilities within the town and re-designating the existing Article X as Article XI and similarly re-designating the succeeding numbers. The full text of the proposed amendment is printed in the Town Report. (OFFICIAL BALLOT VOTE. Recommended by the planning board and by the board of selectmen.)

Yes: 289; No: 81. **Article 2 was adopted.**

ARTICLE 3: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Zoning Ordinance, as proposed by the planning board, by adding the provisions of a new Article XI for the purpose of instituting for one year a suspension on subdivisions that create three or more new lots and limiting for one year the number of building permits for new houses to 13 and re-designating the existing Article XI as Article XII and similarly re-designating the succeeding numbers. The full text of the proposed amendment is in the Town Report. (OFFICIAL BALLOT VOTE. Recommended by the planning board and by the board of selectmen.)

Yes: 250; No: 114. **Article 3 was adopted.**

ARTICLE 4: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Building Code, as proposed by the selectmen and building inspector, by adding the provisions that require all newly installed manufactured housing (mobile homes and the like) be installed on permanent foundations and adhere to guidelines as set forth by the United States Department of Housing and Urban Development (HUD), that require all construction comply with the cur-

rent BOCA (Building Officials and Code Administrators) code and the New Hampshire Energy Code, and that also require that the use of recreational vehicles (camping trailers, RVs, etc.) for dwelling purposes is permitted only in extenuating circumstances and for a limited duration. The full text of the proposed amendment is printed in the Town Report. (OFFICIAL BALLOT VOTE. Recommended by the selectmen and by the building inspector.)

Yes: 265; No: 98. **Article 4 was adopted.**

ARTICLE 5: To see if the town will vote to raise and appropriate the sum of \$10,000 to be added to the highway maintenance equipment capital reserve fund previously established. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Bill Bardsley; seconded by Ed Hiller. Selectman Fenton explained, and a short discussion followed. **Article 5 was adopted.**

ARTICLE 6: To see if the town will vote to raise and appropriate the sum of \$22,000 for the purpose of purchasing a new police cruiser and to authorize the withdrawal of the entire balance of approximately \$10,000 from the capital reserve fund previously established for this purpose. The balance of approximately \$12,000 to come from general taxation. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Paul Barton and seconded by David Hewitt. Jeff Miller presented a petition for a paper ballot vote. The moderator suggested that in the interest of time, we show a hand vote first, and if there would be any question, then we would go to the paper ballot. Mr. Miller agreed to this. Some discussion followed. Toby Locke made a motion to spend \$6,000 from the capital reserve fund to install a new engine and transmission into the old cruiser; seconded by Robert Dunlap. Further comments and discussion was held, and it was determined that the capital reserve fund was for the purpose of purchasing a new cruiser, and not for any repairs. A vote was taken on the proposed amendment. **Motion to amend failed.** A show of hands was taken. **Article 6 was adopted.**

ARTICLE 7: To see if the town will vote to raise and appropriate the sum of \$16,600 for the purpose of completing the renovations to and then furnishing the newly renovated Andover Public Library and to authorize the withdrawal of up to \$16,600 from the capital reserve fund previously established for this purpose. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Michael Curry; seconded by JoAnn Hicks. Selectman Fenton and Librarian Ann Clark explained that the fund was established for the benefit of the library, and that most of the money came from a private donation received a couple of years ago, and that no additional money is being raised at this time. The selectmen are merely asking for permission to withdraw the money from the fund for the purpose stated. After considerable discussion and comments, Lorraine Cline made a motion to amend the wording of the article; seconded by Todd Adams. Motion to amend as follows: "To see if the town will vote to raise and appropriate the sum of \$16,600 for the purpose of renovating and furnishing the Andover Public

Library by authorizing the withdrawal of up to \$16,600 from the capital reserve fund previously established for this purpose.” **Motion to amend passed. Article 7 adopted as amended.**

ARTICLE 8: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

Bill Bardsley moved to accept the budget in the amount of \$890,860; Ed Hiller seconded.

General Government:

Town Officers’ Salaries \$ 29,370

The moderator called for questions or comments. Todd Adams moved to increase the Deputy Town Clerk line by \$500 in order to provide funds for extra help on Saturday; seconded by Mr. Delaney. Mr. Stetson explained that \$1,000 was appropriated last year for this purpose. Mr. Adams withdrew his motion and Mr. Delaney withdrew his second.

Town Officers’ Expenses \$119,154

Toby Locke asked why we were giving the Town Administrator another \$2,000 raise this year and almost another \$2,000 in benefits. Mr. Fenton explained that they want to get his salary in line with other surrounding towns, and that the benefits include the rise in health insurance premiums, and for a retirement plan. It was noted that there is an error in the Cable TV line. The budget committee’s amount should read \$10,250, not \$8,953. This does not change the total.

Town Office Building \$ 22,670

The increase in Repairs, Maintenance and Supplies is to be used to re-shingle the original town hall roof.

Planning & Zoning \$ 7,500

Property & Liability Insurance \$ 15,000

Cemeteries \$ 12,500

Legal Expenses \$ 10,000

Public Safety \$ 93,946

There was a short discussion on the Public Safety portion of the budget and we continued on to

Highways & Bridges \$332,191

A short discussion was held and comments were made.

Solid Waste Disposal \$114,473

A lengthy discussion was held, in particular with regard to construction debris disposal.

Health & Welfare \$ 19,418

Some comments were made on the General Assistance portion.

Culture & Recreation	\$ 41,188
There was a short discussion and comment regarding the Blackwater Park project and the ski program.	
Debt Service	\$ 24,000
2001 Warrant Articles	\$ 48,600
TOTAL APPROPRIATIONS	\$890,860

Todd Adams proposed that we cut the total budget by ten percent; seconded by Howard Wilson. Jim Delaney paralleled the town budget with the school budget, and Todd Adams commented against it. **Amendment failed. Article 8 is adopted** as presented by the budget committee.

ARTICLE 9: To see if the town will vote to accept Shady Lane as a town road. (Currently this is a privately owned and maintained road. Submitted by petition.)

Moved to adopt; seconded by Toby Locke. Eugene French was the lead petitioner and was not at the meeting. **Article 9 was defeated.**

ARTICLE 10: To see if the town will vote to urge the NH Department of Transportation to expedite the replacement of the bridge over the former Northern Railroad right of way on Lawrence Street in accordance with plans submitted to the town in July of 2000. (Submitted by petition.)

Jim Delaney moved to adopt; seconded by Todd Adams. Mark Stetson spoke on the article. **Article 10 was adopted.**

ARTICLE 11: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell, to an abutting landowner, a 0.25 acre +/- lot with frontage on Depot Street, identified as map 28, lot 225-557 on the Andover tax map. The property was acquired by tax deed in 1995.

Mike Curry moved to adopt; seconded by Toby Locke. Mark Stetson spoke. Mike Curry moved that any revenue received from the sale of the parcel be used to reduce taxes; seconded. **The amendment passed.** Bill Keyser requested an amendment to Article 11 stating that the selectmen cannot sell the property for less than the Year 2000 equalized assessed valuation; Michael Curry seconded. **Amendment failed.** Article 11 amended to include: "All proceeds from the sale of the aforesaid property will be included in the general funds to reduce taxes. **Article 11 was adopted as amended.**"

ARTICLE 12: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 17 acres with frontage on Chase Hill Road, identified as map 2, lot 559-140 on the Andover tax map. The property was acquired by tax deed in 1989.

Moved to adopt by Mike Curry; seconded by Toby Locke. Mark Stetson explained that there have been numerous attempts to sell the property back to the previous

owner, and these attempts have failed. Michael Curry moved to restrict the sale of the property by adding covenants to prevent subdivision by the selectmen; seconded by Stacie Viandier. **The amendment failed.** Bill Keyser reiterated his prior motion that the selectmen are authorized to sell the property for at least the Year 2000 equalized assessed valuation and that any proceeds go into the general fund to reduce taxes; seconded by Todd Adams. **The amendment passed. Article 12 was adopted as amended.**

ARTICLE 13: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 3.8 acres with frontage on Bridge Road, identified as map 20, lot 388, 205 on the Andover tax map. The property was acquired by tax deed in 1995.

The selectmen do not recommend the adoption of this article because the previous owner has paid the back taxes. **Article 13 was defeated.**

ARTICLE 14: To see if the town will vote to support the renovation and rehabilitation of the Highland Lake Grange, so-called, being part of the Historic District in East Andover, presently owned by the Andover Congregational Church. The church proposed to renovate the Grange for use as a community building for public gatherings, as well as for church sponsored activities, while retaining the historic aspects of the structure and its setting. Passage of this article will express town support for the project, and assist the church in applying for grant funds from the Land and Community Heritage Program and other sources as may be available. No town funds are involved. (Submitted by petition.)

Moved to adopt by Paul Currier; seconded by Howard Wilson. Mr. Currier being the lead petitioner, spoke on the article. **Article 14 was adopted.**

ARTICLE 15: To see if the Town of Andover will set itself as a United Nations Free Zone. (Submitted by petition.)

Moved by Howard Wilson to adopt; seconded by Todd Adams. Howard Wilson, being the lead petitioner, spoke. **Article 15 was defeated.**

ARTICLE 16: To see if the town will vote to authorize the selectmen to accept indefinitely, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

Moved to adopt by Howard Wilson; seconded by Toby Locke. **Article 16 was adopted.**

ARTICLE 17: To transact any other business that may legally come before this meeting.

Motion by Paul Fenton; seconded by Howard Wilson, as follows: I move that the voters of the Town of Andover instruct the selectmen to report back at the next annual Town Meeting the cost, as best can be determined, of appointing a road agent in

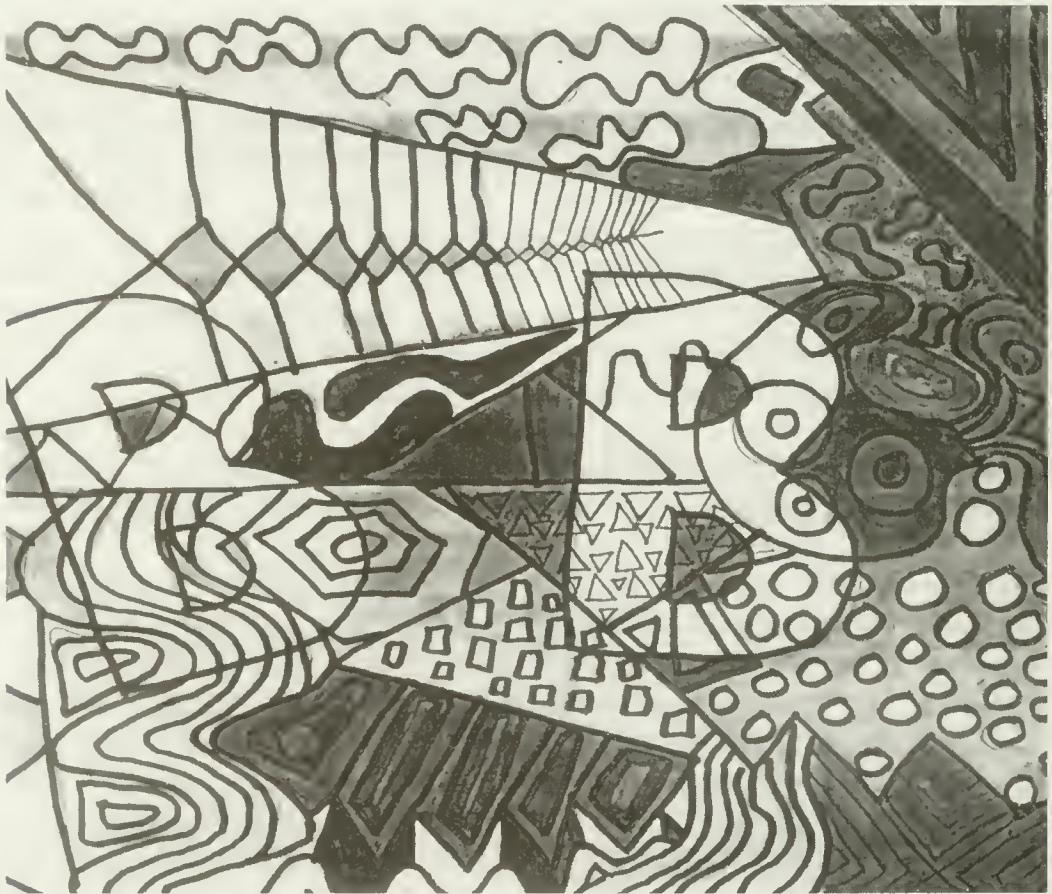
place of electing a road agent. This report is to include the need for equipment as well as salaries that may be needed should the choice of the voters be to appoint. The selectmen are further instructed to report to the voters their recommendation as to the best option in their view.

Some discussion, pros and cons, followed. **The motion passed.**

Motion by Toby Locke; seconded by Todd Adams as follows: To see if the selectmen will look into the feasibility of a PILOT (payment in lieu of taxes) and to examine property for a fair assessment of Proctor Academy's taxes. Some discussion, pros and cons, followed. **The motion passed.**

Meeting adjourned at 10:50 PM.

Respectfully submitted,
Lorraine Locke, Town Clerk



Bucky Brownell, Grade 7

PROPERTY INVENTORY SUMMARY

Land	\$ 33,959,746
Buildings	66,772,170
Manufactured Housing	2,970,300
Commercial/Industrial	16,450,200
Public Utilities	<u>9,514,800</u>
Total Valuation	\$129,667,216
Less School Exemptions	10,253,975
Less Elderly, Blind & Disabled Exemptions	<u>435,000</u>
Net Valuation	\$118,978,241

PROPERTY TAX COMMITMENT

Approved Net Tax Amounts:	
Town	\$ 236,509
School District (Town share)	1,036,470
School District (State share)	826,782
County	<u>326,945</u>
Total Town Taxes	\$2,426,706
Precinct Taxes:	
Andover Fire District No. 1	52,995
East Andover Fire Precinct	<u>48,292</u>
Total Gross Property Taxes	\$2,527,993
Less 155 War Service Tax Credits	<u>17,400</u>
Net Property Tax Commitment	\$2,510,593

TAX RATE

Town	\$ 1.99
School District (Town share)	8.71
School District (State share)	7.55
County	<u>2.75</u>
Total Tax Rate (per \$1,000.00)	\$21.00
Andover Fire District No. 1	\$ 1.04
East Andover Fire Precinct	\$ 0.71

STATEMENT OF OUTSTANDING DEBT

- None -

TREASURER'S REPORT
Year Ended December 31, 2001

Cash on Hand January 1, 2001	\$ 929,003.43
Received During Year*	<u>4,193,374.62</u>
Total Receipts	5,122,378.05
Less Selectmen's Orders Paid	<u>3,823,491.18</u>
Balance on Hand December 31, 2001	\$1,298,886.87
*Breakdown of Receipts:	
Tax Collector	\$2,587,171.72
Town Clerk	317,833.49
Selectmen	317,494.25
Building Inspector	4,725.00
Cilleyville/Bog Bridge Fund	3,985.50
Friends of the Andover Village Park	4,792.44
COPS Grant	9,648.16
Interest on Accounts	32,640.37
Line of Credit Proceeds	900,000.00
Transfer of Funds	8,858.69
Library Receipts	<u>6,225.00</u>
Total Receipts	\$4,193,374.62
Balance Blackwater Park Fund	\$ 1,227.50
Balance Community TV Fund	\$ 439.25
Balance Cilleyville/Bog Bridge Fund	\$76,105.39

These figures are correct to the best of my knowledge.

Respectfully submitted,
Ann W. Clark, Treasurer

TOWN CLERK'S REPORT
Year Ended December 31, 2001

Motor Vehicle Registrations	\$311,104.80
Dog Licenses	3,835.00
Overpayment of Dog License Fees	55.00
Penalties (Dogs)	572.00
Transfer Station & Beach Permits	619.00
Marriage Licenses	315.00
Vital Statistics	600.00
UCC & IRS Lien Filings	990.00
Candidate Filing Fees	10.00
Pole Licenses, Dredge & Fill Applications	60.00
Postage Reimbursement	21.86
Miscellaneous	<u>5.50</u>
Total Receipts Remitted to Treasurer	\$318,188.16

These figures are correct to the best of my knowledge.

Respectfully submitted,
Lorraine Locke, Town Clerk

TAX COLLECTOR'S REPORT
Year Ended December 31, 2001

	Levies of:	
Debits:	2001	Prior
Uncollected Taxes on January 1, 2001:		
Property Taxes		\$245,192.47
Land Use Change		6,716.34
Yield Taxes		34,520.50
Gravel Taxes		1,459.20
Taxes Committed During 2001:		
Property Taxes	\$2,515,517.00	
Land Use Change	5,237.68	
Yield Taxes	39,455.28	
Gravel Taxes	7,595.39	
Overpayment of Property Taxes	4,670.70	3,969.55
Overpayment of Gravel Taxes	1,237.43	
Interest/Penalties Collected on Delinquent Taxes	<u>129.36</u>	<u>13,830.87</u>
Total Debits	\$2,573,842.84	\$305,688.93
Credits:		
Remitted to Treasurer During 2001:		
Property Taxes	\$2,199,494.47	\$245,191.78
Land Use Change	2,916.34	686.34
Yield Taxes	25,658.32	21,548.34
Gravel Taxes	3,553.81	1,459.20
Interest/Penalties	129.36	13,830.87
Abatements During 2001:		
Property Taxes	170.50	0.69
Land Use Change	0	6,030.00
Yield Taxes	90.72	12,972.16
Gravel Taxes	2,394.62	0
Overpayment of Property Taxes	4,670.70	3,969.55
Overpayment of Other Taxes	0	0
Uncollected Taxes as of December 31, 2001:		
Property Taxes	315,852.03	0
Land Use Change	2,321.34	0
Yield Taxes	14,943.67	0
Gravel Taxes	<u>1,646.96</u>	<u>0</u>
Total Credits	\$2,573,842.84	\$305,688.93

These figures are correct to the best of my knowledge.

Respectfully submitted,
Lorraine Locke, Tax Collector

SUMMARY OF TAX SALE ACCOUNTS
Year Ended December 31, 2001

	2000	1999	Prior
Tax Sale on Account on Levies of:			
Debits:			
Unredeemed Taxes on January 1, 2001		\$45,659.63	\$19,957.66
Taxes Sold to Town during 2001	\$83,099.79		
Interest Collected After Tax Sale	<u>1,494.95</u>	<u>3,735.81</u>	<u>6,896.71</u>
 Total Debits	 \$84,594.74	 \$49,395.44	 \$26,854.37
Credits:			
Remittance to Treasurer during 2001:			
Redemptions	\$20,837.85	\$15,951.27	\$19,263.76
Interest & Costs After Tax Sale	1,494.95	3,735.81	6,896.71
Abatements During 2001:			
Liens Deeded to the Town	603.48	575.44	683.90
Unredeemed Taxes as of Dec. 31, 2001	<u>61,658.46</u>	<u>29,132.92</u>	<u>10.00</u>
 Total Credits	 \$84,594.74	 \$49,395.44	 \$26,854.37

These figures are correct to the best of my knowledge.

Respectfully submitted,
Lorraine Locke, Tax Collector

SCHEDULE OF TOWN PROPERTY

Description	Value
Beach land & bath house	\$151,400
Blackwater Park land	32,200
Transfer station land & buildings	72,900
Equipment	27,500*
Police Department building	700
Cruisers	45,000*
Equipment	12,400*
Town Office building	253,342*
Town Office furnishings & equipment	35,600*
Road Grader	85,000*
Plows, york rake & street broom	27,500*
Miscellaneous road tools & equipment	2,600*
Cemetery tools & equipment	1,300*
**Library books & furnishings	58,000*
Proctor Cemetery land	43,200
Old Center Cemetery land	31,200
Lakeside/Lakeview Cemetery land	35,000
Old dump site land off of Monticello Drive	15,400
Land off south side of Currier Road	400
Land between Channel Road and Highland Lake	19,800
Land between Second Street and Highland Lake	9,700
Land at the corner of Switch Road and Blueberry Lane	4,200
Land near West Shore Drive and railroad bed	3,500
Land on north side of Route 11 near Monticello Drive	14,400
Land between Route 11 and railroad east of Dyers Crossing	14,700
Land below Highland Lake Dam	19,800
Property Acquired by Tax Collector's Deed:	
Land & buildings on Chase Hill Road	45,600
Land on Bradley Lake	23,500
Land on Bradley Lake	43,400
Land north of Route 11 near Hogback	11,900
Land & building east of Franklin Highway	27,700
Land between Route 11 and Cilleyville Road	2,500
Land between Depot Street and railroad bed	500
Land west of Depot Street near the Wilmot line	2,300
Land between Route 4 and railroad bed	29,100
Land north of Route 11 near Agony Hill Road	5,200
Land & buildings on Flaghole Road	53,800
Land & buildings on Bridge Road	<u>59,800</u>
Total	\$1,322,042

*Figures are appraised valuations except for those marked with asterisks, which represent approximate costs.

**Land & buildings owned by the Andover School District.

REPORT OF THE TRUSTEES OF TRUST FUNDS

	Principal & Interest 12/31/00	Additions	Interest	Withdrawals	Market Value Changes	Principal & Interest 12/31/01
Capital Reserve Funds:						
Town (cruiser)	\$10,282	\$ 0	\$ 420	(\$10,702)		\$ 0
Town (road equip)	31,916	10,000	2,190	0		44,106
Town (library reno)	16,559	0	715	(4,955)*		12,319
Andover F/D (equip)	78,488	20,000	4,002	0		102,490
Andover F/D (reno)	5,294	2,000*	270	0		7,564
Village District (repairs)	38,045	3,000*	1,451	0		42,496
E Andover F/D (equip)	<u>1,689</u>	<u>0</u>	<u>86</u>	<u>0</u>		<u>1,775</u>
Total	\$182,273	\$35,000	\$9,134	(\$15,657)		\$210,750
Cemetery Funds:						
Individual Trusts	\$48,552	\$0	\$2,141	(\$876)*		\$49,817
Cy Pres Fund	4,815	0	300	0		5,116
Old Center Cemetery	160	0	3	0		163
Proctor Operating Fund	1,313	2,100	32	(1,513)		1,932
Proctor 1976 P/C Fund	23,979	1,213	2,137	(2,137)		25,191
John Proctor Trust	<u>5,999</u>	<u>0</u>	<u>550</u>	<u>(550)</u>	(\$198)	<u>5,801</u>
Total	\$84,818	\$3,313	\$5,163	(\$5,076)	(\$198)	\$88,020
Conservation Funds	\$14,339	0	\$716	0		\$15,055
Library Funds	\$2,537	0	\$118	(\$173)		\$2,482
School District Funds:						
Van 'f Hoff Art & Music	\$6,846	\$2,150	\$370	0		\$9,366
Village Park Repairs	2,064	0	\$123	0		\$2,187
Special Education	51,131	0	\$2,906	0		\$54,037
Building Repairs	10,226	0	\$581	0		\$10,807

We certify that the statement of receipts and disbursements as shown is complete and correct to the best of our knowledge and belief. Respectfully submitted,

TRUSTEES OF TRUST FUNDS:

Patricia S. Cutter, Linda K. Perry, Barbara Brewster

*Includes amounts in transit as of 12/31/01

**PLODZIK & SANDERSON***Professional Association/Accountants & Auditors*193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380*INDEPENDENT AUDITOR'S REPORT*

To the Members of the Board of Selectmen
Town of Andover
Andover, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Andover as of and for the year ended December 31, 2001 as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with most municipal entities in the State of New Hampshire, the Town of Andover has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Andover as of December 31, 2001, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Andover taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Andover. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

January 21, 2002

*Plodzik & Sanderson
Professional Association*

EXHIBIT A
TOWN OF ANDOVER, NEW HAMPSHIRE
Combined Balance Sheet
All Fund Types
December 31, 2001

	<u>Governmental</u> <u>Fund Types</u>		<u>Fiduciary</u> <u>Fund Types</u>	<u>Total</u> <u>(Memorandum</u> <u>Only)</u>
	<u>General</u>	<u>Special</u> <u>Revenue</u>	<u>Trust and</u> <u>Agency</u>	
<u>ASSETS</u>				
Cash and Equivalents	\$ 824,397	\$ 5,256	\$ 11,607	\$ 841,260
Investments	397,449	80,579	389,568	867,596
Taxes Receivable (Net of Allowance For Uncollectible)	407,566			407,566
Interfund Receivable	<u>17,557</u>	<u>250</u>	<u>1,287,379</u>	<u>1,305,186</u>
TOTAL ASSETS	<u>\$ 1,646,969</u>	<u>\$ 86,085</u>	<u>\$ 1,688,554</u>	<u>\$ 3,421,608</u>
<u>LIABILITIES AND EQUITY</u>				
<u>Liabilities</u>				
Intergovernmental Payable	\$	\$	\$ 1,502,045	\$ 1,502,045
Interfund Payable	1,283,938	46	21,202	1,305,186
Escrow and Performance Deposits			<u>6,235</u>	<u>6,235</u>
Total Liabilities	<u>1,283,938</u>	<u>46</u>	<u>1,529,482</u>	<u>2,813,466</u>
<u>Equity</u>				
<u>Fund Balances</u>				
Reserved For Encumbrances	33,076			33,076
Reserved For Endowments			44,873	44,873
Reserved For Special Purposes			114,199	114,199
<u>Unreserved</u>				
Designated For Special Purposes		86,039		86,039
Undesignated	<u>329,955</u>			<u>329,955</u>
Total Equity	<u>363,031</u>	<u>86,039</u>	<u>159,072</u>	<u>608,142</u>
TOTAL LIABILITIES AND EQUITY	<u>\$ 1,646,969</u>	<u>\$ 86,085</u>	<u>\$ 1,688,554</u>	<u>\$ 3,421,608</u>

The notes to financial statements are an integral part of this statement.

C

EXHIBIT C
 TOWN OF ANDOVER, NEW HAMPSHIRE
 Combined Statement of Revenues, Expenditures and Changes in Fund Balances
 Budget and Actual (Budgetary Basis)
 General and Special Revenue Funds
 For the Fiscal Year Ended December 31, 2001

	General Fund		Variance Favorable (Unfavorable)	Annually Budgeted Special Revenue Fund		Variance Favorable (Unfavorable)	Total (Memorandum Only)	
	Budget	Actual		Budget	Actual		Budget	Actual
Revenues								
Taxes	\$ 272,215	\$ 280,540	\$ 8,325	\$	\$	\$	\$ 280,540	\$ 8,325
Licenses and Permits	260,630	322,930	62,300				322,930	62,300
Intergovernmental	231,261	170,166	(61,095)				170,166	(61,095)
Charges for Services	20,800	29,227	8,427				29,227	8,427
Miscellaneous	43,300	63,272	19,972	2,682	2,682		65,954	22,654
Other Financing Sources								
Operating Transfers In	28,800	29,648	848	14,755	14,928	173	44,555	1,021
Total Revenues and Other Financing Sources	857,006	895,783	38,777	14,755	17,610	2,855	913,393	41,632
Expenditures								
Current								
General Government	206,240	197,389	8,851				197,389	8,851
Public Safety	94,500	78,482	16,018				78,482	16,018
Highways and Streets	332,191	328,764	3,427				328,764	3,427
Sanitation	114,473	102,237	12,236				102,237	12,236
Health	2,500	1,194	1,306				1,194	1,306
Welfare	16,918	10,008	6,910				10,008	6,910
Culture and Recreation	28,579	30,139	(1,560)				30,139	(1,560)
Debt Service	24,000	15,480	8,520	14,755	19,977	(5,222)	50,116	(6,782)
Capital Outlay	46,454	65,973	(19,519)				65,973	(19,519)
Other Financing Uses								
Operating Transfers Out	25,005	25,005					25,005	
Total Expenditures and Other Financing Uses	890,860	854,671	36,189	14,755	19,977	(5,222)	874,648	30,967
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	\$ (33,854)	41,112	\$ 74,966	\$ -0-	(2,367)	\$ (2,367)	\$ 38,745	\$ 72,599
Unreserved Fund Balances - January 1		288,843		4,799			293,642	
Unreserved Fund Balances - December 31		\$ 329,955		\$ 2,432			\$ 332,387	

The notes to financial statements are an integral part of this statement

SCHEDULE A-3
TOWN OF ANDOVER, NEW HAMPSHIRE
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended December 31, 2001

<u>Unreserved - Undesignated</u>		
<u>Fund Balance - January 1</u>	\$ 288,843	
<u>Deduction</u>		
Unreserved Fund Balance Used		
To Reduce 2001 Tax Rate	<u>(33,854)</u>	
		\$ 254,989
<u>Addition</u>		
<u>2001 Budget Summary</u>		
Revenue Surplus (Schedule A-1)	\$ 38,777	
Unexpended Balance of		
Appropriations (Schedule A-2)	<u>36,189</u>	
2001 Budget Surplus		<u>74,966</u>
<u>Unreserved - Undesignated</u>		
<u>Fund Balance - December 31</u>		<u>\$ 329,955</u>

**PLODZIK & SANDERSON***Professional Association/Accountants & Auditors*193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380*INDEPENDENT AUDITOR'S COMMUNICATION OF
REPORTABLE CONDITIONS AND OTHER MATTERS*

To the Members of the Board of Selectmen
Town of Andover
Andover, New Hampshire

In planning and performing our audit of the Town of Andover for the year ended December 31, 2001, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or recordkeeping practices. In these instances, we made specific recommendations or provided instruction to applicable individuals during the course of our audit fieldwork.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

*Plodzik & Sanderson
Professional Association*

January 21, 2002

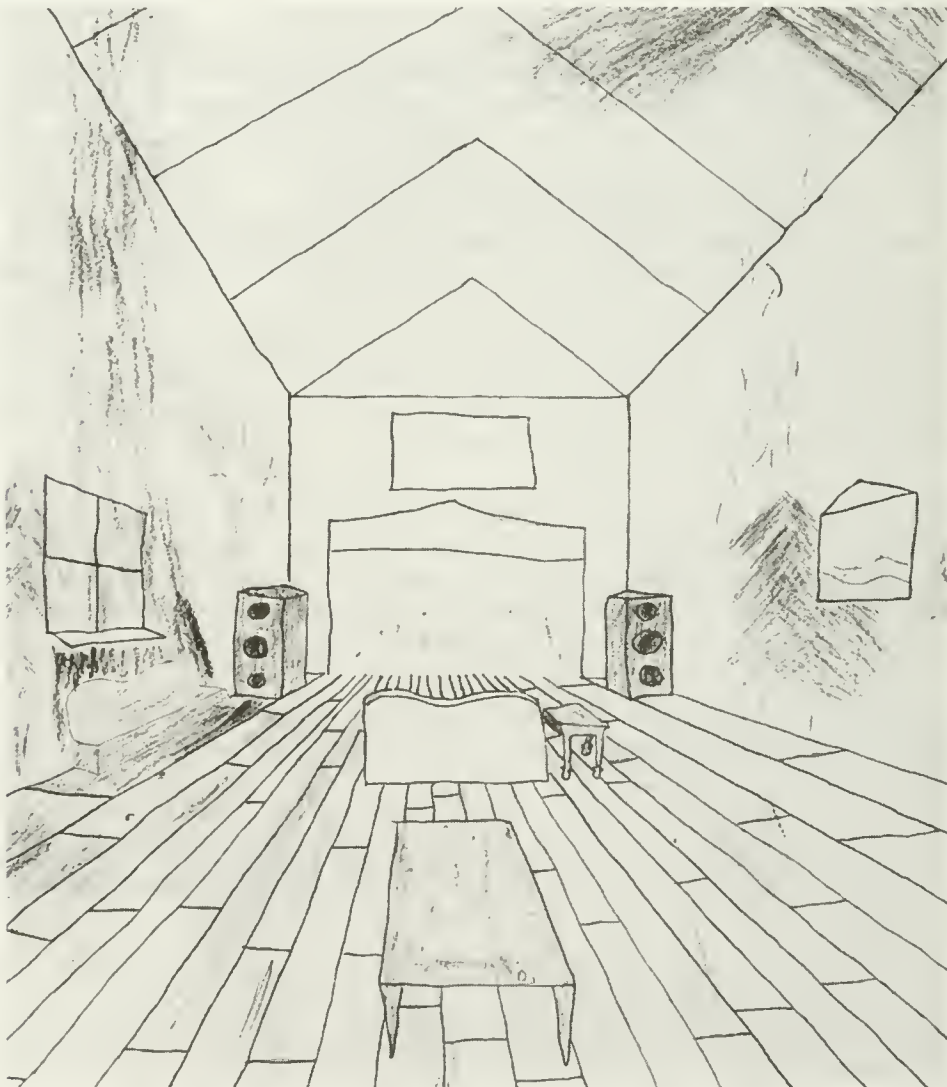
BUILDING INSPECTOR'S REPORT

During the year 2001, a total of 75 building permits were issued, up from the 55 issued in 2000. Sixteen permits were issued for new dwellings, however only twelve of those came during the moratorium period. As of 12/31/01 there is still one permit available until the moratorium expires on town meeting day.

As far as the rest of the tabulation is concerned, eleven permits for additions were issued, nine for porches or decks, three for remodeling, twenty nine for garages, barns or sheds, and two permits were issued for commercial structures. Five permits were issued for new dwellings to replace existing ones, which do not count toward the limit in the moratorium.

Please remember that you need a permit for any type of renovation or remodeling work valued at over \$100.00. No permit is required for home repairs. My office hours are on Tuesday evenings from 7:00 to 8:00.

Respectfully submitted,
Ted Barton



Kinley Viandier, Grade 8

CABLE TELEVISION ADVISORY COMMITTEE REPORT

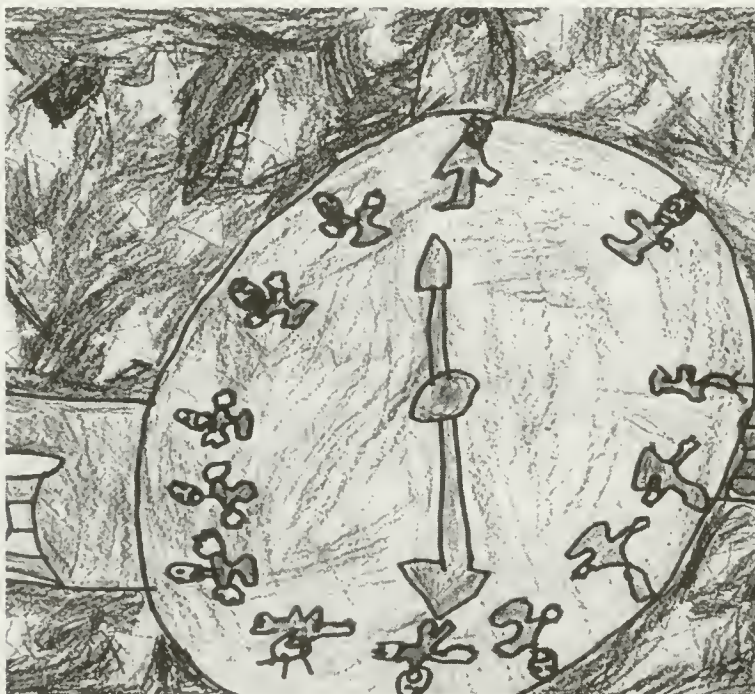
The Andover community access channel experienced some major changes this past year. Our studio location changed, new equipment was purchased and Adelpia began work upgrading the system to provide DVD quality and high speed Internet service.

In mid-summer the studio equipment was moved from the Fenvale farmhouse to the lower level of the new town office building. Many thanks to Paul Fenton for providing an area at Fenvale, thereby allowing the channel to continue broadcasting. The facility at the town hall has brought the community channel into a more centralized location with the library and the town offices. The area was designed with a large room for the bulletin board function, programming and professional editing. A smaller room with separate access has been provided to allow basic editing by the public with a newly purchased, more user friendly editing system. An additional video camera has been purchased and can be rented out to those who would like to tape a community or personal activity. If editing of a tape is required, arrangements can be made for the use of the editing equipment.

Adelpia plans to have the work done on their system by the middle of February to be able to provide better quality reception and a wider selection of channels; and in addition will offer high speed Internet service. The company intends to notify its subscribers when the increased operations will begin.

As always we encourage all townspeople to utilize the facility and hopefully become members of the cable committee.

Respectfully submitted,
Leo McCabe, Chairman



Derrick Nowell, Grade 2

CEMETERY TRUSTEES' REPORT

Special thanks go to Bob "Hutch" Hutchinson for the donation of the water tank at Lakeside/Lakeview Cemetery and for his removing all of the brush at Proctor Cemetery last year, to Bob Hurlbutt for his help moving debris at Proctor and for the use of his equipment, to Justin Welles for cutting up tree branches at Proctor, and to Bruce Adams for helping to haul limbs and brush to the transfer station.

Jackie Adams continues to provide the cemeteries with high quality care and maintenance. Many people comment on the fine appearance.

The one hundred dollar donation made last year by Claire Brookes of Seattle, a descendant of the Hobbs family, was used to straighten family stones in the Hobbs Cemetery.

Many stones in the Old Center Cemetery and two in the Taunton Hill Cemetery were straightened, and two stones in the Lakeside/Lakeview Cemetery were repaired and set upright.

This year the headstones in the ancient Rollins and Fellows Cemeteries were recorded and those sites were mapped.

Preparations are underway to restore the cemetery behind the Congregational Church in East Andover where approximately 120 headstones are in need of repair. The project is estimated to cost \$13,500, and we have asked for an appropriation of \$4,000 to begin the work by having the broken stones repaired and the fallen stones reset. Additional funding is being sought from charitable foundations.

Respectfully submitted,
Cemetery Trustees

CILLEYVILLE/BOG BRIDGE RESTORATION COMMITTEE REPORT

2001 marked an important milestone in the drive to save the Cilleyville/Bog Bridge. The Restoration Committee applied to New Hampshire's new Land and Community Heritage Investment Program (LCHIP) for a grant toward the cost of restoring the bridge. LCHIP, recognizing the importance of the bridge and the urgency of its restoration, has awarded a \$72,000 grant to the Town.

That means that you will see the bridge being restored this summer!

Between the LCHIP grant and the money already raised from generous donors, the committee has enough money to cover the important tasks of re-constructing the bridge and its abutments.

But fundraising for the bridge continues in order to create an endowment fund that will generate enough annual income to keep the bridge in good repair for perpetuity, and to create a pleasant, park-like setting around the bridge.

Contributions to the fund are greatly appreciated. If you can help, send a check to the Cilleyville/Bog Bridge Restoration Fund, PO Box 61, Andover NH 03216.

Respectfully submitted,
The Cilleyville/Bog Bridge Committee

CONSERVATION COMMISSION REPORT

The conservation commission continued to serve the Andover community throughout 2001 as an advisory board in matters involving land preservation, wetland and shoreline protection, and other activities impacting the local environment.

Much of the commission's work in 2001 dealt with various aspects of preserving open space in Andover. The highlights of the year came from working with three Andover residents who this year granted conservation easements on parts of their properties to the Ausbon Sargent Land Preservation Trust. In each case, the conservation commission serves as back-up grantee.

Conservation Easements

Alice Perry protected approximately 35 wooded acres of her property on Hoyt Road in East Andover. The commission provided funding to offset the cost of the required survey.

The Estate of Cordelia Graves protected approximately 53 acres of land formerly owned by Cordelia Graves, now deceased. Twenty-five acres of the easement are open fields leading down the hill to Highland Lake, making this easement especially significant. The commission provided funding to ASLPT to help cover the ongoing costs of monitoring the easement.

Nelson Lebo protected approximately 32 acres on Old College Road. The new Lebo easement is contiguous to the Newman easement, another factor that adds to the benefits a conservation easement provides. The commission provided funding to cover the cost of the required survey.

The money that the commission used to help make these three conservation easements possible came from the commission's approximately \$4,500 share of the use change tax, the penalty levied on a landowner when he or she takes land out of current use.

These three new easements, like the many other conservation easements around town, provide substantial benefits to the community, including:

- the land stays on the tax roles
- the land continues to be available for most recreational and agricultural uses
- the land is protected from development, helping keep our taxes low

The commission was pleased to meet several times this year with George and Alice Tombarello, the new owners of the property that includes the 700-acre Newman conservation easement. They presented to the commission an overview of a comprehensive forestry management plan they intend to implement in the coming years.

Growth Management

The commission also worked this year on several aspects of the growth management issues facing Andover. Tina Cotton started work on creating a digital map of Andover's current use and protected lands. Having this information easily at hand will be very helpful to many town committees pondering growth issues.

The commission also participated in a number of joint meetings with other town committees and boards to work on solutions to the growth pressures Andover faces. The result of that work is the proposed temporary growth management ordinance described in the planning board's report.

The year 2001 also brought some changes to the conservation commission. Alice Perry retired from the commission after three years of service. The commission and its members wish to thank Alice for her service and will miss her contributions. The commission is also pleased to welcome Kathy Ordway as its newest member.

In other changes, the New Hampshire Association of Conservation Commissions raised its dues by \$25 to \$175. For this reason, the commission has increased its budget request for 2002 to \$300.

As in past years, the commission:

- made numerous site visits
- reviewed many proposed projects
- attended seminars on protecting the local environment
- monitored lands protected through conservation easements
- advised townspeople on filling out state permit applications
- responded to complaints about possible environmental violations

And again as in past years, the commission would like to thank all of Andover's townspeople, town officials, and state agency members for their cooperation in helping the commission assure that the town's natural resources will be used in a wise manner or preserved for future generations.

Respectfully submitted,

Andover Conservation Commission

CONSERVATION COMMISSION
Financial Statement

January 1, 2001 Bank Balances:

Regular savings	\$1,475.34
Land CD	834.83
Land CD from land-use change tax	3,433.83
Total	\$5,744.00

Income:

Town appropriation	\$ 250.00
Land use change tax (current use)	1,801.34
Bank interest	151.37
Total income	\$2,202.71

Expenditures:

NH Association of Conservation Commission Dues	\$ 150.00
Easement assistance (surveying)	3,080.00
Total expenses	\$3,230.00

December 31, 2001 Bank Balances

Regular savings	\$1,367.42
Land CD	875.24
Land CD (from land use change tax)	1,801.34
Land CD (from land use change tax)	422.71
Total	\$4,466.71

In addition to the above, the conservation commission has a CD held by the trustees of the trust funds for assistance in protecting land through easement or purchase.

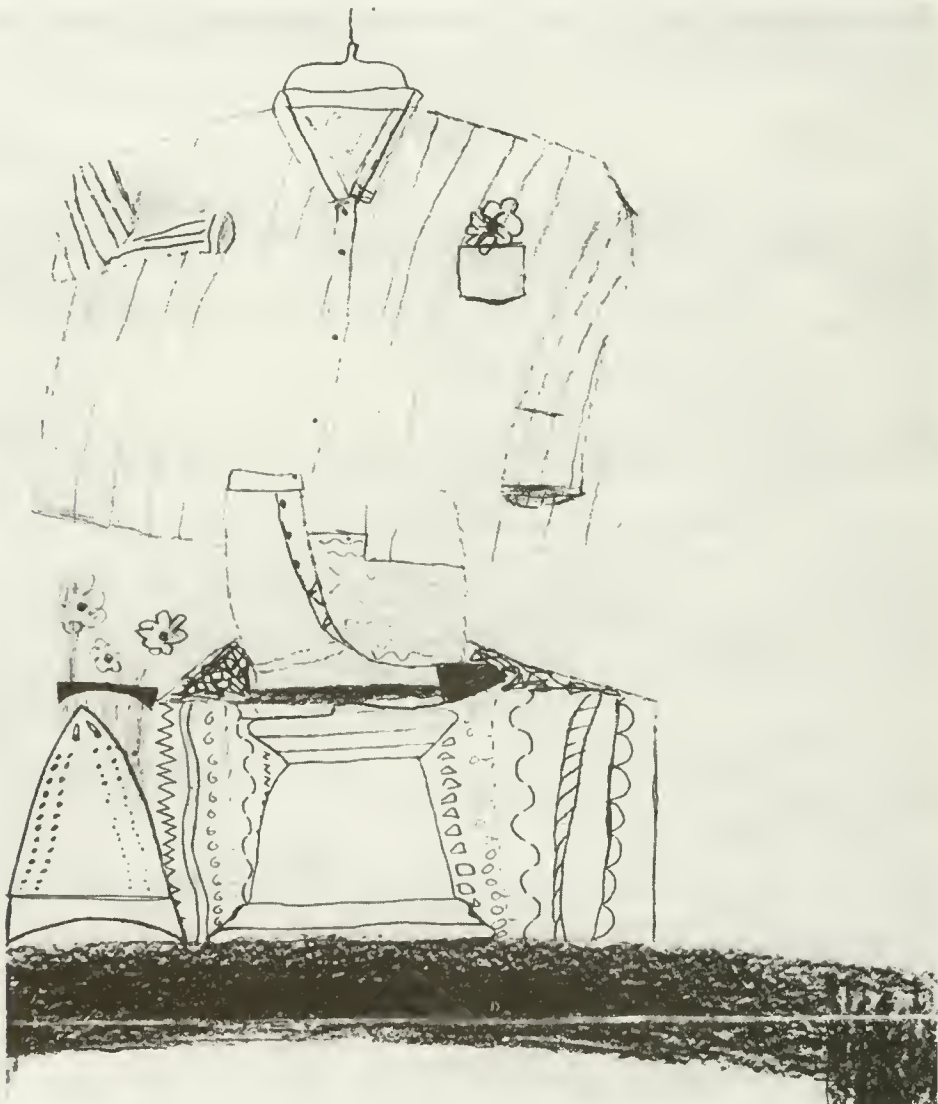
DOG OFFICER'S REPORT

There were 600 dogs licensed in 2001, an increase of 69 over the previous year. There were a total of 113 calls for service logged with 22 of those handled over the phone. This total number of calls is a significant increase over the year 2000.

A donated dog kennel has been put into service here in Andover for short term housing of loose or stray dogs. Because owners can often be located within a few hours of their dog being picked up, valuable time of a police officer or myself can be saved by not having to transport the animal to the S.P.C.A. in Concord. If an owner can not be located within 24 hours, however, the dog will be taken to the S.P.C.A. Applicable costs and fines will obviously still apply.

Please remember that your dog counts on you, not your neighbor, to be responsible.

Respectfully submitted,
Dennis Wright, Dog Control Officer



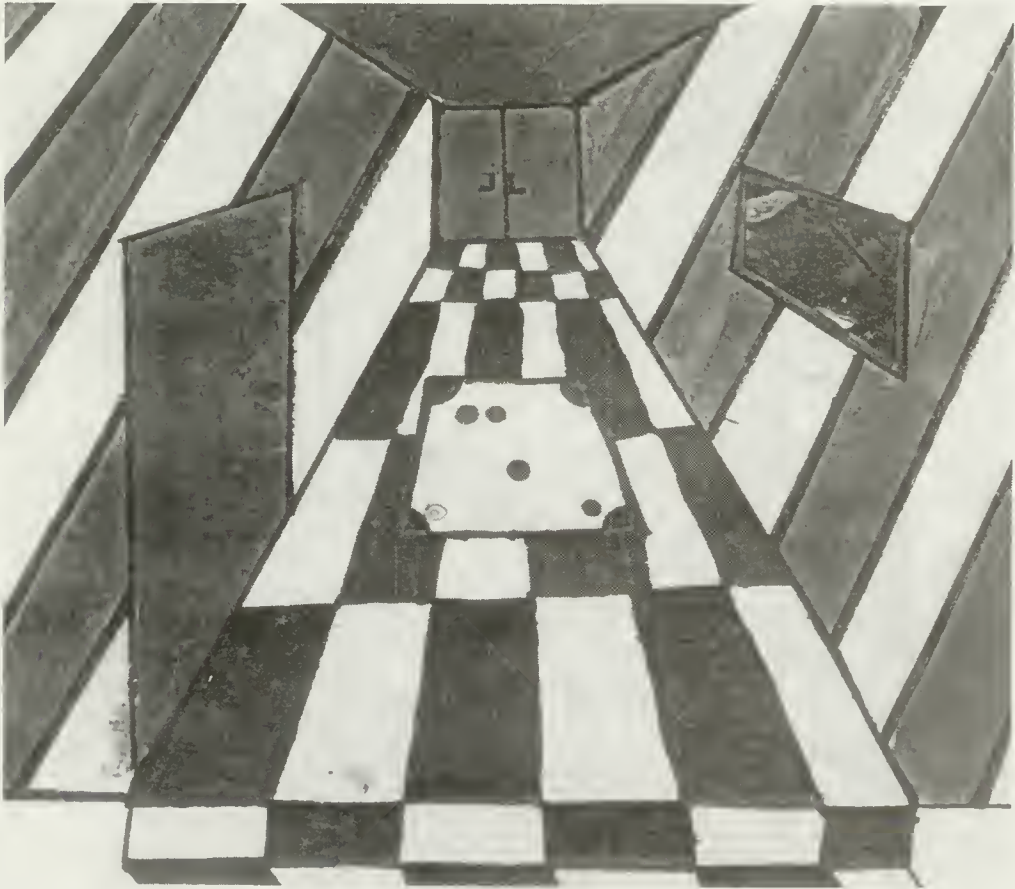
Jason Bisson, Grade 7

FOREST FIRE WARDEN'S REPORT

Due to unusually dry conditions, 2001 was a very busy year for the forest fire service in New Hampshire. However, in Andover we were very fortunate and didn't have any major forest, brush or grass fires. This was due largely to the fact that most of Andover's residents are aware of the potential dangers of an out of control fire and therefore exercise the proper caution for outside burning. I thank you for that. I also thank the deputy wardens and the members of both fire departments for their time and effort responding to the fires that we did have. Their timely response and fire fighting expertise is what keeps the 'little ones' from becoming the 'big ones'.

Andover will have a new forest fire warden in 2002. I have submitted my resignation to the selectmen and to the state. This has been a very interesting, although sometimes trying, job. Through this job I have met a lot of good people in the Town of Andover. Thank you for your support through the years.

Respectfully submitted,
John A. McDonald
Forest Fire Warden



Krissy Lafiosca, Grade 7

FOURTH OF JULY COMMITTEE REPORT

The 2001 Fourth of July in Andover had the biggest crowd ever. The weather was beautiful and everyone was in a festive mood. The flea market got off to an early start with a number of vendors. The Lions Club breakfast was a sell out. All of the food booths on the Green were sold out shortly after the parade.

The Andover One Wheelers performed on Main Street before the parade. They also rode their unicycles on the parade route. Everyone enjoyed the performances.

The parade had a number of floats, old cars, fire trucks, rescue vehicles, seventy-two children and also horses and oxen. The rain held off until after the fireworks grand finale. They were spectacular thanks to the Haleys and their helpers. Many thanks to all of the people who make the Fourth of July special in Andover.

Our sixtieth anniversary will be in 2002. Plans will be underway soon. We appreciate all of the interest and efforts of the town's people, police and fire departments. We need your help to make the 2002 Fourth of July in Andover a success.

Respectfully submitted,
Fourth of July Committee



Hunter O'Mara, Grade 6

**ANDOVER FOURTH OF JULY COMMITTEE
TREASURER'S REPORT
Year Ended December 31, 2001**

Balance on hand January 1, 2001	\$8,667.73
Income:	
Andover Lions Club	\$389.77
Andover Little League	160.00
Andover Snowmobile Club	140.25
Bank Interest	25.47
Blackwater Grange	500.00
Booster Ads & Donations	7,269.56
Cotton Candy	69.31
East Andover Fire Department	65.00
East Andover Pre-School	50.00
Flea Market	1,620.00
Immaculate Conception Church	128.00
Libertarian Party	1.33
Outing Club	150.00
Toastmasters	<u>23.60</u>
Total Income	\$10,592.29
Expenses:	
Advertising	\$ 65.70
Children's Parade	86.65
Cleanup	84.90
Entertainment - July 3	350.00
Fireworks	5,000.00
Flea Market	41.60
Parade	1,007.77
Parade Prizes	425.00
Pony Pull	530.62
Postage	18.36
Programs & Signs	1,323.25
Ribbons	399.24
Sanitary Units	<u>845.00</u>
Total Expenses	\$10,178.09
Balance on hand December 31, 2001	\$9,081.93

KEARSARGE AREA COUNCIL ON AGING, INC.

Kearsarge Area Council on Aging, Inc. (KCOA) is a non-profit organization founded in 1992 with the mission of providing needed services and programs for area citizens over the age of 55 (and adults who through disability may need assistance) thus enhancing the quality of their lives. Its service area includes the towns of Andover, Danbury, Grantham, Newbury, New London, Springfield, Sunapee, Sutton and Wilmot.

All years seem to be eventful ones for KCOA, but none more so than 2001. We have completed our strategic planning study and are now in a position to start positive planning for KCOA's future. The first and foremost objective which came to light in our studies was the real need for larger and better-proportioned quarters in which to carry out our mission and the need for a kitchen in these larger quarters. As our numbers have grown, so has the popularity of many of the programs held at the center, and there has become apparent a need to provide the social and health impetus of a meal served at the center - not every day, but often. With these requirements needing to be met, the Board of Directors, with a grant from the Upper Valley Community Foundation, undertook to do a Feasibility Study to see what our prospects might be to raise enough money for a senior center building. The results were promising, and we are now studying our next step.

With the feasibility study in progress, accreditation has taken a back burner, but we are gearing up again to get the final leg of this project finished. Our database is important to this subject we have therefore added a part-time assistant to cover this front. We are working with the ServiceLink headquarters in Concord and Newport as a satellite to be sure that all necessary information is disseminated to those in our towns who need and want it and referrals made where needed. Representatives sit on the Merrimack County ServiceLink Board.

Programs continue to expand and to be well attended. Computers at the center are now equipped to turn out graphics, and our workshops are filled with eager artists. Memoir writing is very popular, as it should be, but has had to be farmed out to a quieter venue! The Courier now prints 1,500 copies of its eight-page monthly newsletter that go to individual households, donors, sponsors, town offices and public buildings in the nine towns we represent. The Outdoor Recreation For Seniors (ORFS) program now numbers almost 70 people, about 30 of who are "regulars." Our "Walk Your Way Through Winter" indoor program is available in six towns.

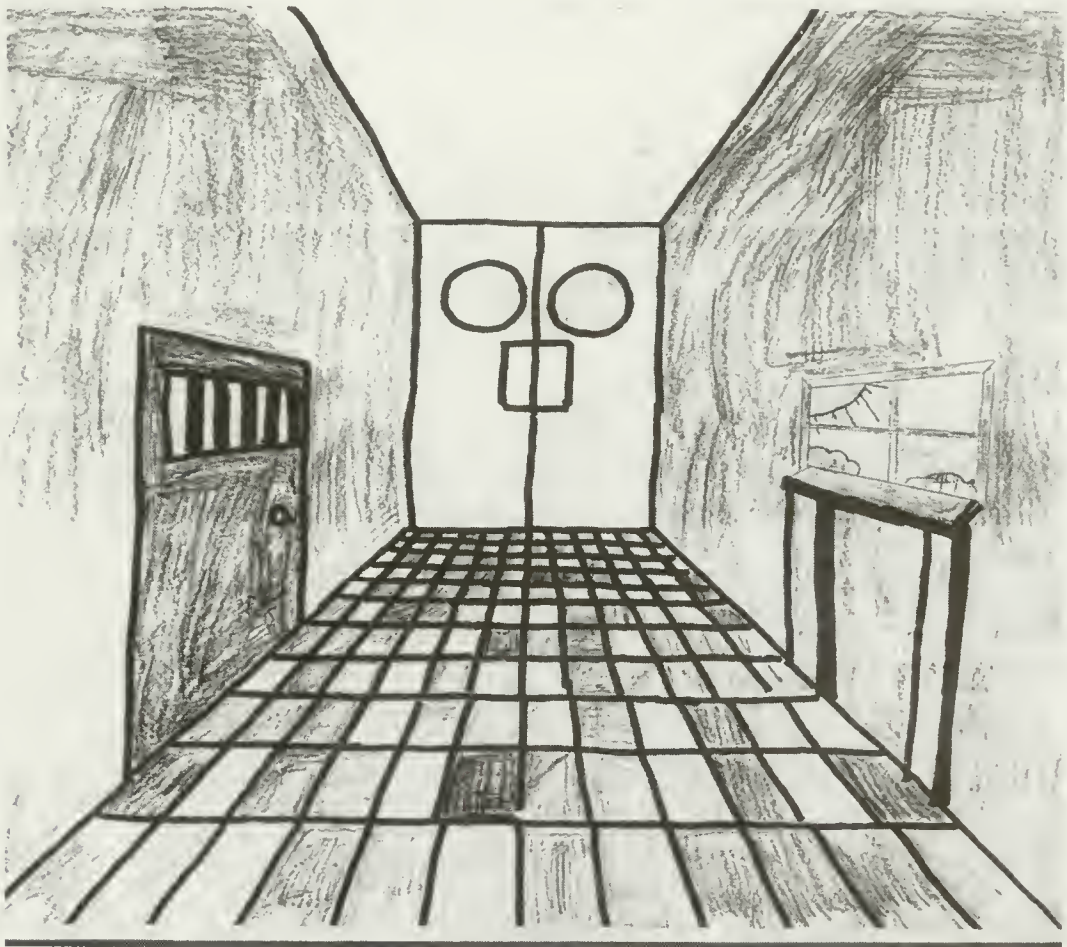
On the services side, the largest service KCOA provides is, of course, the transportation program that has become a model for communities throughout the state. As of November 15, 2001, over 125 drivers for KCOA have logged 32,000 miles of volunteer driving. This number reflects the strong need, not just for visits to the dentist and doctor and hairdresser, but visits to the medical centers at Dartmouth-Hitchcock and Concord Hospital for dialysis, chemotherapy and other therapies. We define "volunteer" as someone who renders a service without pay - some towns refer to drivers as volunteers when they are recompensed for gasoline.

Fund raising is always a bug-a-boo for non-profit organizations, but this year our one big fundraiser was fun. Our giant yard sale combined with a raffle netted about \$6,000 of badly needed income!

We keep in touch with our volunteers by having periodic meetings and receptions, quite often combining the two. Desk volunteers and drivers were brought together in October for discussion, some pointers and a lot of camaraderie.

KCOA is most grateful for the continuing support from the nine-town area it represents, donors to our annual fund-drive, foundation grants, sponsors of our newsletter and individual citizens. Thank you all for your generosity!

Respectfully submitted,
Judy & Hugh Chapin
Co-Chairmen, KCOA Board of Directors



Ryan Kaulbach, Grade 7

LAKE SUNAPEE VISITING NURSE ASSOCIATION

Lake Sunapee Region Visiting Nurse Association is proud to have served residents in the Town of Andover this year. The life-changing events of September 11 reminded all of us of the value of our community and our country. Our staff traveled more than 500,000 miles this year bringing care to families, friends and neighbors in this region.

Here at LSRVNA we spent the year focusing on ways to improve the care that we provide to you. That process took many forms... from assessment of clinical practice standards to ensure a good outcome for the patient and family, to partnerships with other providers to reduce costs, and to investments in technology to improve the care we provide and give us the information we need to make well-informed business decisions.

Several areas are noteworthy. First, our Hospice program cared for 91 patients, the most patients and families since its inception. The hospice team, including physicians, clinical staff, support staff and over 50 volunteers worked to ensure that each patient and family received the support they needed to allow their loved one to remain at home until death.

Second, our pediatric program expanded its services by adding highly skilled nurses who are able to provide the care necessary to keep children at home with their parents and families; children on ventilators, children with diabetes, cystic fibrosis and orthopedic problems. This means the world to families. One father stated "your service has allowed us to be a family again."

Finally, we invested in an exciting new telehomecare program. Our HomMed Sentry units allow the nurse to monitor their patient's vital signs daily, review that information here in our office and notify the physician in time to prevent serious complications.

Part of the mission of LSRVNA is to provide other community benefits for residents in the towns we serve. In addition to charity care we provided:

- Lifeline Personal Response System administration for 248 individuals
- Weekly Parent-Child Support group including transportation and child care for more than 40 families
- Community education programs on CPR, caregiver training, advance directives, parenting, healthcare ethics and more
- Trained 10 Hospice volunteers
- Participated in 8 community and business health fairs
- Provided clinical and business experience, internships or job shadowing for 35 high school, technical school and college students
- Provided meeting room space for outside groups
- Provided medications for needy children
- Provided storage space and distributed food for the Kearsarge Food Pantry
- Provided bereavement support to adults and children through home visits and support groups

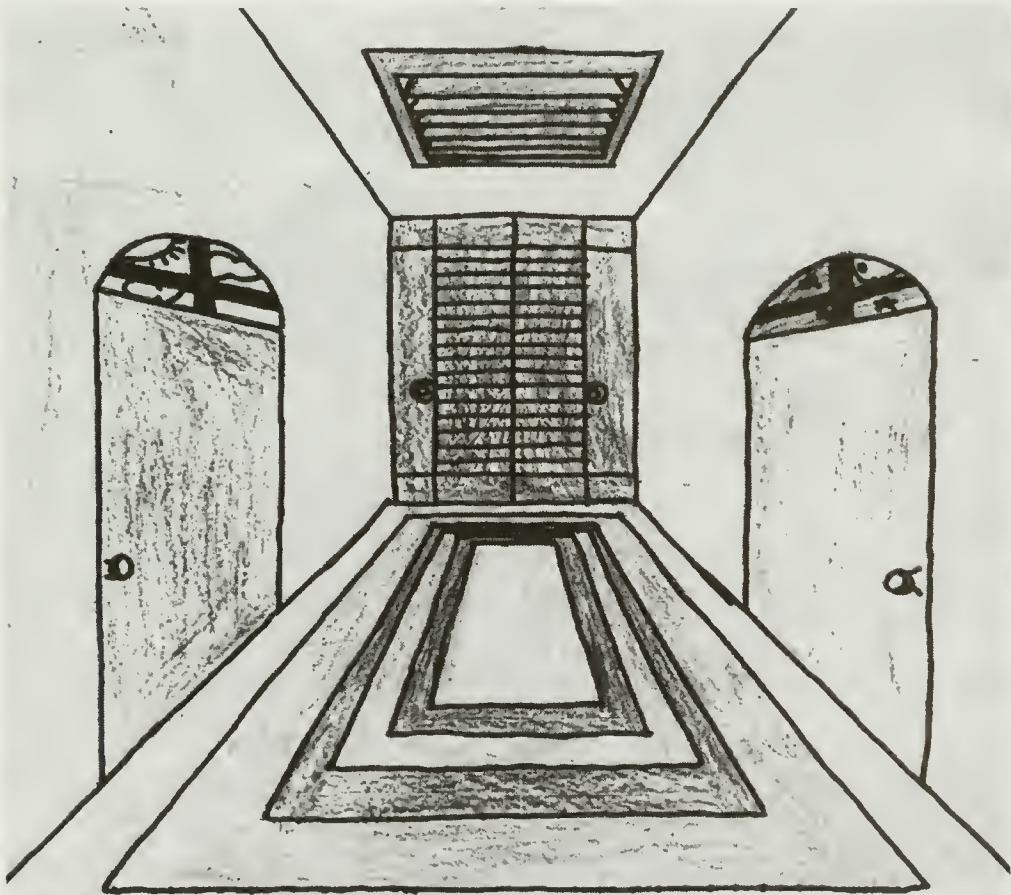
- Provided File of Life kits and emergency information to each patient admitted for service
- Provided 20 bicycle helmets for children to prevent injuries
- Provided more than 400 pairs of Tread-mate safety socks to home care and hospice patients as part of our Cozy-Home Safety project

This year 126 residents of Andover utilized our services. Our home care and hospice programs provided 1663 visits to 54 adults and children. We provided 73 immunizations, Life Line services for 6 residents and home telemonitoring for 3 individuals.

Lake Sunapee Region Visiting Nurse Association is grateful for your support. The boards of trustees and the staff join me in reaffirming their commitment to you to provide the quality home care, hospice and community services you need and expect.

Respectfully,

Andrea Steel
President and CEO



Rubin Adams, Grade 7

FRIENDS OF THE ANDOVER/BACHELDER LIBRARIES

The library friends have been inactive this past year due to lack of leadership. We donated \$1,500 toward the renovation and expansion of the Andover library. We still maintain a minimal bank balance and registration with the State of New Hampshire as a non-profit organization. The librarians and trustees continue to call upon past members to assist them in fund raising and general library tasks. If anyone is interested in reactivating the group, the role of leadership is undemanding and can be done at your convenience. In the past, we have sponsored special library programs both financially and in organization. We have helped enrich both libraries much as the PTO has helped the local school. If you would like to support your libraries in a meaningful way, please talk to your librarian, Tay Clark or Mary Sell, a library trustee, or Tina Cotton.



Tim Barton, Grade 7

LIBRARY TRUSTEES' REPORT

2001 was marked by two significant events in Andover's two libraries, and each was observed with due ceremony on September 29th. On that day as we celebrated the opening of the renovated Andover Public Library, we also honored Bachelder Librarian Polly Richards who retired in June after more than 30 years in that post.

We were lucky to have former library trustee Mary Sell ready to step into the vacancy at Bachelder; and, when a vacancy on the Board came about due to Brenda McDonald's resignation for personal reasons, we were extremely pleased to welcome Polly back into the fold as trustee.

Among other things that have pleased us very much during this last year was the generosity of many townspeople when asked to contribute funds for special items as a part of the renovations at Andover Public Library. Equally noteworthy was the generous donation of time and energy by many people, helping accomplish book moving and other tasks associated with the renovation. We also rejoiced in the presence of Donald Hall at the September ceremony, reading his poetry and donating signed copies of his books to the new shelves.

The librarians hosted a Christmas crafts event that involved more than 40 townspeople and a summer reading program on the Village Green that drew many youngsters and their caregivers. A highlight of the summer for us was the July 4th parade, where Polly served as Grand Marshal. Before and after the parade trustees and other volunteers sold chicken sandwiches and books as an important source of funds for our operation.

We offer a very special thanks to our librarians Tay Clark, Mary Sell and Polly Richards. Tay was a dedicated overseer of the renovation project and it is a joy to observe her pleasure in the new environment. Mary has very ably stepped into her position as Bachelder's librarian and is busy making decisions, learning how to buy books and taking courses appropriate to her new position. And Polly, bless her, couldn't quite let go and is a valued presence on the board of trustees.

Memorial donations in memory of several townspeople were received this year, and we are honored to enhance our libraries' collections in this way. In closing, we thank Andover residents for their use of and their contributions to the libraries in so many ways.

Respectfully submitted,
The Library Trustees

ANDOVER PUBLIC LIBRARY
Financial Statement and 2002 Budget

	Estimated Revenues 2001	Actual Revenues 2001	Proposed Revenues 2002
Income:			
Cash on Hand January 1, 2001	\$ 255.26	\$ 255.26	\$ 42.64
Development Fund	0.00	0.00	0.00
Town Appropriation	14,724.74	14,755.00	15,247.36
Trust Funds	0.00	0.00	0.00
Interest	0.00	0.00	0.00
Donation	0.00	250.00	0.00
Miscellaneous	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>
Total Income	\$14,980.00	\$15,260.26	\$15,290.00
	Estimated Expenses 2001	Actual Expenses 2001	Proposed Expenses 2002
Expenditures:			
Salaries:			
Librarian	\$7,790.00	\$7,790.04	\$7,790.00
Substitute	230.00	60.50	230.00
Social Security	600.00	595.92	600.00
Bookkeeping	250.00	250.00	250.00
Janitor	110.00	110.00	150.00
Books, Magazines, etc.	5,000.00	5,130.31	5,000.00
Telephone	350.00	424.72	420.00
Maintenance	150.00	250.00	150.00
Development Fund	0.00	0.00	200.00
Miscellaneous	<u>500.00</u>	<u>606.13</u>	<u>500.00</u>
Total Expenditures	\$14,980.00	\$15,217.62	\$15,290.00

WILLIAM ADAMS BACHELDER LIBRARY
Financial Statement and 2002 Budget

	Estimated Revenues 2001	Actual Revenues 2001	Estimated Revenues 2002
Income:			
Cash on Hand January 1, 2001	\$ 1,421.31	\$ 1,420.88	\$ 34.20
Savings Account	1,085.09	1,971.64	1,600.00
Trust Funds/Interest	18,117.48	18,014.69	18,105.48
Donations	0.00	250.00	0.00
Miscellaneous	<u>0.00</u>	<u>138.57</u>	<u>0.00</u>
Total Income	\$20,623.88	\$21,795.78	\$19,739.68
	Estimated Expenses 2001	Actual Expenses 2001	Estimated Expenses 2002
Expenditures:			
Salaries:			
Librarian	\$7,790.00	\$7,790.04	\$7,790.00
Substitute	230.00	215.27	230.00
Social Security	600.00	595.92	600.00
Janitor	150.00	60.00	150.00
Bookkeeper	250.00	250.00	250.00
Books, Magazines, etc.	5,000.00	3,265.10	5,000.00
Telephone	432.00	462.89	475.00
Electricity	450.00	403.51	450.00
Fuel	1,000.00	856.58	1,000.00
Maintenance	1,000.00	3,712.91	1,000.00
Insurance	330.00	231.71	330.00
Miscellaneous	<u>200.00</u>	<u>1,946.01</u>	<u>200.00</u>
Total Expenditures	\$17,432.00	\$19,789.94	\$17,475.00

2001 LIBRARY STATISTICS

	Andover Public Library	Bachelder Library
Circulation:		
Adult Non-Fiction	179	210
Adult Fiction	666	1,052
Juvenile Books	1,343	708
Magazines	231	100
Audios, Videos & Non-books	<u>512</u>	<u>113</u>
Total	2,931	2,183
Interlibrary Loaned	59	29
Interlibrary Borrowed	<u>166</u>	<u>86</u>
Total	3,156	2,298
New Acquisitions:		
Adult Books	201	89
Juvenile Books	153	65
Magazines	32	10
Audio & Videos	<u>48</u>	<u>30</u>
Total	434	194

The Andover libraries hold regular weekly story time for the daycare, preschool and Andover children. The libraries also held joint story hour on the Village Green throughout July and August. Both were well attended.

PAYMENT IN LIEU OF TAXES [“PILOT”] COMMITTEE

Final Report and Recommendation to Board of Selectmen

INTRODUCTION

Under a state statutory exemption first enacted in 1913¹, the facilities of non-profit schools used for educational purposes (classrooms, athletic fields, libraries and the like, but not dormitories) are not subject to the real estate taxes of the towns where those schools are situated. In the case of Proctor Academy [“PA”], of a total valuation of \$13,672,000, an ‘educational facilities’ portion of \$10,254,000 or 74.5% is thereby exempted. At the present tax rate (\$21.88 per \$1,000 of valuation combined Town and school taxes), that means that this year Proctor has been billed for \$83,165 in realty taxes, whereas its tax bill would have been \$299,143 if that statutory exemption did not exist. (We note, however, in order to keep the question in proportion, that New Hampshire is one of the few states to allow taxation of non-profit schools at all.)

This difference has led to a perception in parts of the community, and repeated characterizations over the years, that Proctor Academy is not ‘paying its way,’ that in buying more local property it is removing that realty from the tax rolls, and that it and the education of its students are therefore in effect being subsidized by the taxpayers of Andover.

Following more debate along those lines at the Town of Andover’s March 2001 annual meeting, that meeting resolved that the board of selectmen should look into the ‘feasibility’ of asking Proctor Academy to make one or more payments in lieu of taxes in future years².

In order to assure a full spectrum of viewpoints, the board of selectmen appointed a citizen committee to investigate that question and make recommendations to the board of selectmen on a course of action suggested to be taken. That committee consisted of Bill Bardsley, Becky Dobretz, Marge Leber, Toby Locke, and Wallace Scott. Bill Bardsley served as *ad hoc* chair. Roger Godwin served as recording secretary but not as a member.

The Committee met on Thursday, November 1, 2001, Thursday, November 15, 2001; Monday, December 10, 2001; Monday, December 17, 2001; and Wednesday, January 2, 2002. Information was supplied by Proctor Academy, in response to a questionnaire sent to PA in the spring of 2001 and supplemented in the autumn and by questions otherwise posed by the Committee. Such information was by PA memoranda, e-mails, and later by personal appearances at Committee meetings of PA Business Manager Donald McDonald and Headmaster Steve Wilkins. Information

¹ RSA 72:23.

² RSA 72:23-n provides in its entirety that “The governing body of any municipality may enter into negotiations for a voluntary payment in lieu of taxes from otherwise fully or partially tax exempt properties, and may accept from such properties a voluntary payment in lieu of taxes.”

was supplied as well by town administrator Mark Stetson, police chief Glenn Laramie, Precinct #1 fire chief John McDonald, AE/MS school board member Vicky Mishcon, and AE/MS principal Jane Slayton. Several responses were received from other towns 'hosting' private schools and from several other New Hampshire private schools. All such information was supplied to all members of the Committee.

DIRECT COSTS

Any sizeable institution situated in a municipality both contributes to and takes from its community. Those costs and contributions are both financial, directly and indirectly, and non-financial. The principal focus of the PILOT Committee's work was on the financial side, though it reviewed PA's non-financial costs and contributions to the Town as well.

Financial costs range from the easily measurable to those of real but only indirect impact. For purposes of its analysis, the Committee assumed that children of PA faculty attending Andover Elementary/Middle School imposed costs equal to the average cost of educating all children in Andover, and that non-PA faculty children attending PA instead of Merrimack Valley High School, where they would have gone otherwise, represented cost savings equal to the cost of tuition at MVHS and to the average cost of bus transport per pupil. Here that meant measuring the financial impact of 12 PA faculty children currently attending AE/MS and of 25 non-faculty Andover students attending PA. As the tables below reflect, the cost to the Town of PA faculty children at AE/MS, including both operating and bus costs where applicable, is \$82,464 this year.

Other than for education, PA did not use significant Town services, the police and fire departments considering the additional burden of Proctor's presence to be negligible and the transfer station estimating a waste disposal cost of about \$3,015 per year, resulting from the great majority of Proctor waste being taken away by a private hauler rather than disposed at Town expense through the transfer station. Total direct additional costs are therefore \$85,079 for this year, but no estimate has been made of savings to the Town resulting from that private hauling arrangement.

ANNUAL AVOIDED COSTS AND DIRECT REVENUES

The savings of high school tuition and bus services for the 25 Andover students presently attending PA is a minimum of \$166,850.

In terms of revenues, Proctor is now the Town's largest realty taxpayer, billed for \$83,165 this year. Additionally, during this year it paid a total of \$11,522 in vehicle registrations and taxes. Its direct contribution to the Town's revenues is thus \$94,687 in taxes plus \$166,850 in avoided high school costs, for a total of \$261,537.

NON-REGULAR REVENUES

Proctor has contributed and agreed to contribute to Town projects in two recent instances, being a \$28,095 donation to the Town's skateboard and basketball facility

on AE/MS grounds and a commitment to contribute \$60,000 to the cost of a new sidewalk system to be installed along Routes 4 and 11 through the middle of town and to the elementary school to enable the safer pedestrian transit of the town's elementary school pupils.

Proctor has also, within the last year and to satisfy fire-fighting requirements pertaining to it as a residential school, constructed a 100,000 gallon reserve water tank on its campus at a cost of about \$600,000. After a one-year period and the remedying of any defects that appear during that period, ownership of that facility will be given to the Andover Village District. The addition of that reserve capacity will enable maintenance of pressure during times when the District's own equipment is down for maintenance or repair and will enable better firefighting ability throughout the central village.

No attempt has been made here to estimate the costs of water supply to the center of town, including about 80 residences, AE/MS, and various businesses and government buildings, if Proctor did not bear most of the expenses of operation of the District's freshwater system.

INDIRECT AVOIDED COSTS

PA owns approximately 2,000 acres of land in Andover, paying taxes like any other landowner in town on all land not devoted to educational purposes. Those landholdings lie on about 9,500 feet of frontage on Class V or better roads where homes could be built. With no new roads being built, 38 homes could be built on this frontage. This is a factor to be considered in light of the Town's determination through other boards that the cost of provision of services, including education, to residences equals about \$1.39 for each \$1.00 in tax revenue generated by those residences. Using a conservative average valuation of \$125,000 for each of those projected homes, if they existed then the additional net cost to the Town in excess of tax revenues for provision of services would be slightly over \$40,000 per year.

BENEFITS TO TOWN ECONOMY

Proctor Academy is, in its way, a major service business with significant economic impact on the Town of Andover and its residents. It currently employs 119 Andover residents in its administration and staff (i.e., not including faculty) whose payroll is \$2,869,423 this year. In the year 2000 it purchased \$218,026 in goods and services from suppliers within Andover and contributed \$6,513 to local charities.

No attempt has been made here to estimate the additional trade for local businesses created by Proctor's faculty, staff, students, and visitors, though that extra trade does plainly exist. Similarly, the leasing out of Proctor's facilities to the Gordon Research Program in the summers creates additional local employment and some additional local business.

NON-ECONOMIC COSTS OF PROCTOR'S PRESENCE

Committee observations of the non-economic costs to the community of the school's presence tended to fall into three categories, including the use of Town facilities, the impact of a comparatively large organization like Proctor on a comparatively small community, and the perceived lack of sufficient contact and communication between school and town.

In terms of Town facilities, it was noted that Proctor students often tend to be the predominant users of the skateboard/basketball park and that there have been some scheduling problems involved in the shared use of the town softball field. Where Andover's emergency services are concerned, there was concern voiced that Proctor's recent addition of tall buildings stretch the capacity of Town firefighting equipment.

More serious and longer-term concerns voiced by some Committee members were that Proctor is "swallowing up the town" with its continuing realty purchases in the middle of the village and that in general due to its size it exerts undue influence on Town policy.

Where the education of Andover's high school students is concerned, some of the Committee raised the not uncommon observation that in providing admissions to Andover students, Proctor takes "the cream of the crop" and thereby, the Town being only a contract member of a high school district, makes it harder for the Town to place the remainder of its students in public high schools. Another oft-voiced worry frequently heard in the past and again in Committee deliberations was that Proctor plans to limit and/or lower the number of Andover students it admits.

One crux of felt problems between school and town was the perception that Proctor communicates insufficiently with the Town and Andover residents, including about such things as its long-term development plans and its current schedules for athletic, dramatic, and other events that townspeople could attend, and that the school does not go far enough in promoting contact between school personnel and townspeople in, for example, the town's governmental bodies and its social and charitable organizations.

NON-ECONOMIC BENEFITS OF PROCTOR'S PRESENCE

As with costs, perceived benefits of the school's presence were grouped in several areas. Proctor's generosity in sharing the use of its athletic facilities – skating rink, tennis courts, ski hill, soccer fields – was noted, as were the advantages to Andover students of the kind of education offered by Proctor, with its advanced placement courses, thorough 'learning skills' capabilities, exposure of students to more diverse environments and classmates, and college placement help. Proctor's contribution to conservation of land and other natural resources and to greatly enhancing the appearance of central Andover was praised.

Proctor assistance to AE/MS and its students came in for special PILOT Committee attention. According to a list given by AE/MS school principal Jane

Slayton, within the recent past Proctor help has included such things as attendance by AE/MS students three times a year at Proctor dramatic performances, PA drama department help with AE/MS plays, the loan of necessary cookware by Proctor to AE/MS for large events, PA teacher Nelson Lebo's class's help with recycling, preparation of the Hamp House grant application by a Proctor teacher, donation of four \$100 food gift certificates for award by AE/MS to deserving Andover families, donation of 11 ski parkas for Andover families, PA parents' contributions in the Andover Parent-Teacher Organization, and the loan of tools and expertise of maintenance staff. A new AE/MS professional study reports on the basis of the elementary school's experience and a campus visit to Proctor that Proctor has been a strong supporter of AE/MS and is expected to continue that support.

The Committee also noted that Proctor is a substantial employer, enabling a large percentage of Andover residents to work closer to home.

CONCLUSIONS AND RECOMMENDATION

No final financial comparison was completed during the course of the PILOT Committee's work. A simple comparison now available shows the following costs and benefits to the Town of Andover of Proctor Academy's presence:

Tax without statutory exemption		\$ 299,143
Tax as applied after statutory exemption		<u>83,165</u>
Difference		\$ 215,978
Additional costs:	Elementary school for children of PA parents	\$82,464
	Transfer station costs	<u>3,015</u>
Total		<u>\$85,479</u>
Additional direct revenues and savings:	Real estate tax	\$ 83,165
	Vehicle tax & registration	11,522
	High school savings	<u>166,850</u>
Subtotal		\$261,537
Avoided costs through non-development of residences		<u>40,000+</u>
Total		\$301,537
Difference		\$216,058

No final financial comparison was completed during the course of the Committee's work. However, some members of the Committee, while recognizing

the exemption from local realty taxes granted by the state legislature and the resulting fact that the Town can only ask but not demand such payment, nonetheless continued to stress the fact that that exemption is in itself "unfair." Consequently, they believe, Proctor Academy should be asked to make a reasonably regular financial contribution to the Town of Andover in excess of the realty taxes it pays.³

In more general ensuing discussion, particularly addressing the misunderstandings resulting from observed past and present problems of communication between town and school, Chairman Bardsley suggested and with changes the Committee unanimously agreed to recommend to the Board of Selectmen the appointment of a permanent citizen committee whose specific charter would be the maintenance of contact and communication between the Town of Andover and Proctor Academy.

That self-governing committee would be comprised of five members, including

- 1 selectman
- 1 AE/MS school board member
- 1 Andover budget committee member
- 2 members of the Andover public, to be appointed by the town moderator

The committee's responsibility would be to meet with Proctor Academy's delegates not less than three times per year, in the autumn, winter, and spring, and often at the call of the chair; to review with Proctor all ongoing matters affecting both town and Proctor Academy; to help with general public relations between the two entities; to solicit from Proctor Academy suggestions of specific recurrent Town expenditures (ambulances, police cars, or the like) to which Proctor Academy might be inclined to contribute financially and to review with Proctor on an ongoing basis the utility of such contributions to expenditures of mutual concern and benefit; and to report the committee's activities to the Town through a written report to be published in the annual Town report.

Respectfully submitted,
Payment In Lieu Of Taxes Committee

William A. Bardsley
Rebecca Dobretz
Marjorie Leber
Toby Locke
Wallace Scott

³ A similar point was advanced to the effect that the \$215,978 reduction in Town realty taxes granted under the State statute constitutes a 'subsidy' by the Town to students many of whom are not from New Hampshire. Proctor's financial disclosures to the Committee show that of the 25 non-faculty Andover students attending Proctor are underwritten by a lower tuition rate applicable only to Andover and to scholarships, together aggregating \$256,400 in financial aid to Andover students.

PLANNING BOARD REPORT

The Town of Andover Planning Board is a group of volunteers sworn to faithfully apply laws and regulations that enhance the public health, safety and general welfare and encourage the appropriate and wise use of land. Most of these state laws and local regulations have been in existence for many years. The planning board is guided by the Town's Master Plan. Twenty five meetings, all open to the public, were held in the year 2001, principally to conduct the board's regular business, but also to consider and refine local ordinances to guide Andover's growth following the temporary limits on subdivisions and new-home building permits approved in 2001.

For Andover, the question isn't whether the town will grow; given our low tax rate, convenient location, fine schools, and relatively unspoiled surroundings, growth is inevitable. The question is whether we will manage that growth so that we protect both our low tax rate and the town's beautiful and productive landscape.

While some commercial growth can be helpful, residential growth is particularly expensive for the town. More families mean the town must spend more money on schools, police and fire protection, roads, and human services. Approximately \$1.39 must be spent for every new dollar in taxes at our present tax rate.

With that nugget of wisdom in mind, the Planning Board has spent the past year working with other town committees and concerned citizens. The goal has been to replace the one-year moratorium on building permits and subdivisions that the voters approved at the March 2001 town meeting with a fair, effective, and legal growth-management ordinance.

The result is a temporary ordinance limiting sizable new residential subdivisions. If passed, the ordinance would be in effect for five years or until the voters consider ending the ordinance due to Andover's population having fallen for two years in a row, whichever comes first. The limits apply through a 'cap' on the number of building permits that can be issued in one year and a multi-year 'phasing-in' of larger subdivisions.

There is one very significant 'grandfather' clause in the cap on the number of new-home building permits. Single, 'legal' lots – building lots that are on the books at the time the ordinance is adopted – will be exempt from the limit on the number of new-home building permits issued in a given year, so long as the permit is applied for by the end of February in that year. New home building permits issued for 'grandfathered' lots will still count toward the limit, but a timely application for a building permit for a 'grandfathered' lot cannot be denied just because it would exceed the limit for building permits that year.

Additionally, the ordinance specifically exempts certain types of development from the limitations. It does not affect a homeowner's right to enlarge, restore, or reconstruct any existing dwelling, or to replace it entirely if the original dwelling has been destroyed or substantially damaged. The ordinance also does not affect a homeowner who wants to build a garage, shed, or other outbuilding. And it places no restric-

tions on commercial construction.

The ordinance does create two limitations on residential development. First, it caps the number of building permits for new homes that can be issued in a given year. And second, it gives the Planning Board the right to require that a substantial subdivision for residential development be spread over a number of years.

At a public hearing held on January 8, 2002, a draft of the proposed amendment was discussed and comment received for consideration and inclusion in the final preparation. Comments were generally favorable and no substantive changes were necessary.

The full text of this proposed amendment is printed elsewhere in this town report. Your support of this article in the warrant for the 2002 town meeting is requested, as well as your continued support for the efforts of the planning board.

Voters who won't be able to vote in person on March 12th but want to vote on this important issue should contact Town Clerk Lorraine Locke at the town office at 735-5332 or P.O. Box 61, Andover, NH 03216 to receive an absentee ballot affidavit. By filling out the affidavit and returning it to the town office, a voter will be able to receive an absentee ballot by mail or in person at the town office about two weeks before town meeting.

During the year site plans were reviewed and approved for:

- * Brian and Jean Molloy: addition of video rental and kayak rental and sales business at Food Stop/Junction Services, Inc. on Main Street.
- * Art Urie: addition of new U.S. Post Office building on Main Street.
- * NH Department of Transportation: addition to patrol headquarters at the junction of Switch Road and NH Route 11.
- * Karen and Derek Newman: change of English House Bed & Breakfast Inn to a three family residence.
- * Proctor Academy: new day care/pre-school building on North Street.

Four minor (2 lot) subdivisions were approved, creating four new buildable lots. The merger of three lots was approved for the Andover Congregational Church. Boundary line adjustments were approved for Johnsons, Curriers, and West/Shaw. A suitability determination for residence in F/A district was made for a preexisting lot on Old College Road.

While during the last year no formal application completed before the board was denied, requiring adherence to applicable standards of sound municipal growth has enabled the volunteer efforts of board members to help keep municipal taxes at a minimum.

Respectfully submitted,
Planning Board

POLICE CHIEF'S REPORT

The Andover Police Department responded to 1,602 calls for service for the year 2001. This is a significant increase of calls over the same period last year, which was 1,447.

The department is finding that there has been an increase in theft of gasoline calls for 2001. This means that someone pumps gas, then drives off without paying. We had thirteen complaints for this.

A partial summary of calls is as follows:

Burglaries	9	Dog Bites	4
Accident	47	Assaults	8
Attempted Suicides	1	Arsons	1
Criminal Mischief	20	Criminal Trespass	7
Cruelty to Animals	3	Domestic Disturbances	14
Drug Complaints	5	Juvenile Complaints	16
Juvenile Runaways	13	Missing Persons	2
Neighborhood Disputes	3	Noise Complaints	9
Suspicious Persons/Vehicles	53	Motor Vehicle Thefts	3
Motor Vehicle Summons	192	Motor Vehicle Warnings	628
Thefts	30	Sexual Assaults	1
Sexual Abuse of a Child	1	Criminal Arrest	23

This past year the department spent more time on traffic enforcement. There was an increase in accidents in 2001 and a lot of these were speed related. We are trying to make the community a safer place for all modes of transportation, especially pedestrians and bicyclists.

A goal for 2002 is to address the juvenile problems that are on the increase in Andover. Any input from the community would be very much appreciated. Remember these are our children. We are always striving to do our job more efficiently and professionally; so feel free to stop by the office if there are ways in which you think we can improve or if there are specific areas of town that you would like us to direct patrol.

The Andover Police Department would like to thank everyone in Andover for their continued support and again a special thanks to the New Hampshire State Police and area departments for their help. We miss you Dave H.

I am very optimistic about the year 2002 and what we are going to accomplish to keep Andover a great community.

Respectfully submitted,
Glenn E. Laramie, Chief of Police

RECREATION DEPARTMENT REPORT

The following list outlines the programs offered by the Andover Recreation Department.

The ski program includes conventional downhill skiing and snowboarding at Ragged Mountain Ski Area as well as cross-country skiing at Proctor's Blackwater Ski Area. The program runs for six weeks starting in January and is open to kindergarten through grade eight. Lessons are included to help not only the beginners learn the basics, but to help the advanced skiers master the expert trails in a safe and courteous manner. Skating was also offered this year at Blackwater Park. About 195 children participated in these activities.

The basketball program consists of four teams: two teams for girls grades three and four and grades five and six, and two teams for boys grades three and four and grades five and six. The school sponsors basketball for the higher grades. The basketball program runs from December through February with games on Saturdays.

The recreation department sponsors one girl's junior team in the American Softball Association Lassie League that consists of teams from Hill, Franklin and Andover. These players must be eight years old by December 31st or in the second grade and not eleven by June 30th of the year of sign up. Senior team players must turn 11 years old before June 30th of the year of sign up or 15 years old before December 31st of the year of sign up and be in the eighth grade. Adult coed softball is also offered.

The swimming program at Highland Lake was again very successful and was enjoyed by the youth of the community. The program runs four days per week for the month of July and is offered to preschoolers on up, however, to be able to continue the program this year we are in need of a qualified instructor. If you are interested in becoming certified, please stop by the town office or see Howard or Ellie at the Blackwater Ski Shop for more information.

A soccer program is offered in the fall for girls and boys preschool to sixth grade. Seventh and eighth grade soccer is offered by the school.

Work at the Blackwater Park is continuing. In the fall playground equipment was installed and progress was made extending the playing field. There is still more to be done, with work set to resume in the spring installing fencing and seeding.

The town is still on a roll with recreation. The new playground, basketball court, skateboard park, athletic field and ice skating area at the Blackwater Park are all getting plenty of use. So let's keep it going. Tax deductible donations are gladly accepted for the Blackwater Park and can be sent to the town office.

Respectfully submitted,
Howard George, Chairman

RECYCLING COMMITTEE REPORT

Andover's recycling committee had a slothful year. There are still many commodities that Andover residents do not have the opportunity to recycle. Plastics, paperboard, textiles and electronic hardware are prime candidates. The encouraging news about plastics is that a new plastic recycling plant is being built in the state. This plant will be able to handle bales of mixed plastics.

The discouraging situation is that Andover does not have sufficient transfer station employees to handle additional recycling duties. The current part-time employees have done a magnificent job, and our transfer station/recycling center is a handsome operation; however, in order to recycle additional materials and to improve the operation of the swap shop, we need more facilities and more man-hours.

If you would like your recycling committee to transform from sloths to chimps, we advocate that you vote for the appointed road agent proposal. This would not only provide the opportunity to hire dedicated full time employees to take care of our roads, but would also provide additional resources for the operation of the transfer station/recycling center.

In the meantime, we encourage everyone to redouble their efforts to recycle those items we do accept and to promote additional recycling by those neighbors, friends and relatives who haven't yet gotten into the habit.

Remember, when it comes to waste, less is more.

Recycled Materials 2001

<u>Materials</u>	<u># Tons</u>	<u>Income/ (Expense)</u>	<u>Savings</u>	<u>Net</u>
Aluminum cans	2.12	\$1,483.24	\$ 78.44	\$1,561.68
Cardboard	69.11	1,731.42	2,557.07	4,288.49
Mags & Mixed paper	40.61	33.92	1,502.57	1,536.49
Newspaper	32.36	788.65	1,197.32	1,985.97
Scrap Metal	<u>119.66</u>	<u>(2,221.81)</u>	<u>4,427.42</u>	<u>2,205.61</u>
Total	263.86	\$1,815.42	\$9,762.82	\$11,578.24

A total of 88.5 tons of construction debris was disposed of and for the first time in many years we were in the black by \$358.09. Kudos to the attendants! Keep up the good work!

Respectfully submitted,
Recycling Committee

RESCUE SQUAD REPORT

As our 35th year passes, the Rescue Squad wishes to pass along our continuing prayers and best wishes to our peers in FDNY, the survivors, friends and families of the victims of the terrorist attack in New York City on September 11th. As members of that brotherhood which has dedicated itself to saving lives and reducing human suffering, we were all reminded how fragile and precious is the gift of life. We stand rededicated to the service of our community and to the needs of anyone who finds himself or herself in need of emergency medical services.

The year's largest activity included a complete refitting and shakeout of our communications capability. Through the generous matching \$5,000 contributions of the Andover Lions Club and Franklin Savings Bank along with support from Proctor Academy, Blackwater Grange and Lake Sunapee Savings Bank, \$11,600 was raised to offset this \$12,130 expense. The civic support was gratifying over the life of this project and everyone deserves a loud "Thank-You!"

Another loud thank-you goes to individual members of the community for their unflagging support. Because we receive no municipal tax dollars for our operational activities, we are dependant on the goodwill of the community as our sole means of financial support. This year, our annual letter generated more money than has ever been raised by this request, \$17,248. Memorial donations in the amount of \$4,500 were also received. This unparalleled revenue is still a tremendous bargain when measured against the expense of other municipal style services. The community generously supports our small and dedicated volunteer service and everyone can be proud of that.

Memorial donations were received in the names of Ervin Nelson, James Lafiosca, Virginia Hutchinson, David Whittemore, Lila Gross, Gene Whitcomb, Chris Smith, Dan Neville, Mary Keyser, Roger D. Evans, Ethel and Theodore Lindley, Ted Hall, Leo Scrivens, Harold Keyser, Helen Carlton, Carl Richards, Sands Robart and Charles Virgin.

<u>Expenditures</u>		<u>Revenue</u>	
Telephone	\$ 598	Annual Letter/Donations	\$17,248
Fuel	366	Memorial Donations	4,500
Office Supplies/Annual Letter	563	Radio Fund	<u>11,600</u>
Ambulance Maintenance	758		
Equipment Maintenance	1,368	Total	\$33,348
Capital Expense – Radio Equip.	12,130		
Education/Training	865		
Medical Supplies, Oxygen	2,884		
Maintenance Contract (Defibrillator)	816		
Miscellaneous	<u>20</u>		
Total	\$20,368		

\$65,000 is retained in investments toward the replacement costs of a new ambulance.

Other significant events this year included the opening of a new communications center in Laconia, the granting of protocols for the use of nebulizer treatments with Albuterol for asthmatic patients and the acquisition of a second cardiac defibrillator. This second unit is located in the rescue truck in the Andover Fire Station and now provides for wider coverage of lifesaving cardiac care.

Over the period 1996 to 2000 the call volume has averaged 132 runs per year. This past year Andover's EMS responded to 115 calls. 17 for support at fires, 75 medical emergency, 17 motor vehicle accidents, and 6 service calls. We are pleased to report that during this period, unlike last year, very little mutual aid was required to cover these calls. Our active membership has been increasing and more prospective members have expressed a desire to join. There are currently 15 active emergency medical technicians, with others waiting for appropriate training.

2001 Rescue Squad Roster

Shayne Badger	Steve Fecteau.	Scott Kidder	Joni Uitterdyk, Capt.
Ed Becker, V.P.	Les Fenton, Pres.	Martha Lefebvre	John Wagner
Cate Boisvert	Dave Hewitt	Rene Lefebvre	
Jim Dominic	JoAnn Hicks, Sec	Jeff Miller, Eng.	
Amy Fecteau	Jason Jenkins	Brad Smith	

Please remember to check your house identification number, it needs to be visible at night as well as during the day. It will ensure that we can find you should you call us or should it otherwise become necessary.

Respectfully submitted,
Andover Rescue Squad



Ashley Erickson, Grade 7

ROAD AGENT'S REPORT

I started the position of road agent with nearly an empty budget, however, we still managed to cut trees and brush on Emery Road from Chase Hill Road to Dyers Crossing Road. We hauled over 90 truckloads of material from the ditches there as well. South Short Street also got ditched and the brush cut back, which will make the job of plowing snow a whole lot easier.

We also worked on sections of Chase Hill Road, Kearsarge Mountain Road, Tucker Mountain Road and Elkins Hill Road. Because of the tight budget not as much work was done as what I would have liked.

The gravel roads were graded and calcium was applied to problem areas, although again, not as many as I would have liked. Pike Industries donated the use of a grader, water truck and roller for a couple of days to help get some of our gravel roads ready for winter.

After inspecting all of the roads when I first started, I found over 70% of the culverts were either plugged, nearly plugged, or in need of changing. If we get a lot of water this spring we may be in for a treat.

We started the winter using the sand left over from last year, but there didn't seem to be enough salt mixed with it to be effective, so we switched over to this year's pile. It seems to be working better and we aren't using as much.

I'd like to thank all of the people that worked with me this year. The summer crew did a great job and special thanks to our winter crew: Chris, John, Ed, and Brian - we've chased a lot of storms out of town. Also thanks to John "Tooly" Keyser for patching us up when we broke down.

Respectfully yours,
Lenny Caron, Your Friendly Road Agent



Photo by Paul Fenton

ROAD AGENT STUDY COMMITTEE REPORT TO THE SELECTMEN

The 2001 Town Meeting instructed the selectmen to review the options of an appointed road agent system and make a recommendation to the 2002 Town Meeting. What follows is the report of a study committee appointed by the selectmen to assist in that task.

The committee worked hard to put into perspective the difference between an elected and appointed road agent. We attempted to outline all that would be needed in budgets for three options for appointment. Each of those options will accomplish more work each year than under the current system, and will keep roads in better shape. All three options make reference to next year's selectmen's recommended budget, which the committee concurs with. The increase in that recommended budget allows for a larger scope of work to be accomplished, an adjustment in equipment rental rates, creation of a capital reserve fund for the rehabilitation of bridges and also an increase in the highway equipment capital reserve Fund.

All three options for an appointed road agent, along with next year's recommended budget are depicted on the attached spreadsheet, along with a schedule of highway equipment capital reserve fund activity. For comparison purposes the three appointed options assume that system is in place today and therefore they are not adjusted for inflation.

APPOINTED OPTION #1

(3 Men, Backhoe/Loader, 1 Small & 2 Big Trucks)

This option would increase the tax rate about eighty-five cents per thousand dollars of valuation over next year's recommended budget. The advantage to this approach would clearly be more work done with town forces and less reliance on contracted equipment, most noticeably in the winter. The increase would fund the additional labor, equipment cost & maintenance, as well as additional materials to fix the roads with. This option includes the purchase of the second big truck in the second year, however, that schedule could be accelerated to purchase all of the equipment the first year if the voters so desired.

APPOINTED OPTION #2

(2 Men, Backhoe/Loader, 1 Small & 1 Big Truck)

This approach would increase the tax rate about fifty-seven cents per thousand dollars of valuation over next year's recommended budget. Almost half of that increase would go into the capital reserve fund for highway equipment. The remainder would be split up over the labor, miscellaneous equipment and fuel oil lines. While the scope of work accomplished in the summer time would only be marginally less than option #1, the biggest difference would be contracting two big trucks instead of one for plowing snow. This option also phases the purchase of equipment over two years. As with option #1, this schedule could be changed to purchase all of the equipment the first year if the voters wished.

APPOINTED OPTION #3

(5 Men, Backhoe/Loader, Front-end Loader, 3 Big Trucks & 2 Small Trucks)

This approach increases the tax rate by nearly two dollars per thousand dollars of valuation again over next year's recommended budget. The committee has determined that, while this option would provide for plenty of manpower and equipment to bring our roads up to and keep them in tip-top shape, is not necessary to go to this extreme, nor is it financially feasible.

Option #3 is the ultimate, a level of manpower and equipment that a few other towns our size actually do have, but the committee doesn't believe it to be necessary for Andover.

OTHER CONSIDERATIONS

There was agreement that the Town needs a highway garage, regardless of whether there is an appointed or an elected road agent. Cost estimates' range from \$75,000 to \$100,000 for a building 24 by 64, and \$125,000 to \$150,000 to construct one 50 by 80, which is the size built recently by the Town of Danbury for its highway department. Land acquisition costs have not been a factor in the discussions thus far, as the town has a parcel of land available that is located geographically near the center. The committee suggested using one year's special projects money to fund this project at the point in time that it is constructed.

Another need identified is a salt/sand shed with a cost estimated to be between \$50,000 and \$60,000 for a structure 40 feet by 100 feet. Due to anticipated new federal regulations, the Town will soon have to build a facility to contain winter salt and any sand that is mixed with salt regardless of whether there is an appointed or elected road agent.

The committee determined that any equipment needs not included in any of these options for the Town to purchase could be rented either from local contractors or outfits like Carl Matthews in Boscawen.

It should be noted also that the only way the size of the highway department could grow in a future year with additional manpower or equipment would be with a vote of that year's town meeting.

Respectfully submitted,

Paul "Skuffy" Barton	Jeff Newcomb
Loring "Spunk" Ford	Bruce Adams
Dennis Fenton	

ADDENDUM TO STUDY COMMITTEE REPORT

The tax rate increases referenced above were based upon a preliminary budget. Using the selectmen's finalized recommended 2002 budget the actual tax rate increases would be less; approximately sixty cents for option one, thirty-three cents for option two and one dollar thirty-nine cents for option three.

Road Agent Study Committee Budget Comparison

Elected (Preliminary 2002 Budget)		Appointed			
Budget Item	\$	Budget Item	Option #1	Option #2	Option #3
Summer Labor	\$ 14,200.00	Road Agent Pay & Benefits	\$ 42,200.00	\$ 42,200.00	\$ 42,200.00
Summer Equipment Rental	\$ 35,000.00	Second Man Pay & Benefits	\$ 33,350.00	\$ 33,350.00	\$ 33,350.00
Summer Materials	\$ 50,000.00	Third Man Pay & Benefits	\$ 33,350.00	\$ -	\$ 33,350.00
		Fourth Man Pay & Benefits	\$ -	\$ -	\$ 33,350.00
Grader Maintenance & Repair	\$ 5,000.00	Fifth Man Pay & Benefits	\$ -	\$ -	\$ 33,350.00
		Miscellaneous Labor	\$ 6,000.00	\$ 10,000.00	
Winter Equipment Hire	\$ 82,000.00				
Winter Labor	\$ 14,000.00	Summer Equipment Rental	\$ 15,000.00	\$ 20,000.00	\$ 2,000.00
Sand	\$ 22,000.00	Crushed Gravel	\$ 17,000.00	\$ 15,000.00	\$ 17,000.00
Salt	\$ 7,000.00	Sealing & Miscellaneous	\$ 48,000.00	\$ 45,000.00	\$ 60,000.00
Winter Misc. Materials	\$ 5,000.00				
		Equipment Repair & Maintenance	\$ 12,000.00	\$ 10,000.00	\$ 15,000.00
Bridge Maintenance	\$ 7,500.00	Gas & Diesel	\$ 10,000.00	\$ 8,000.00	\$ 13,000.00
Street Lights	\$ 7,200.00	Misc. Equipment & Tools	\$ 12,000.00	\$ 10,000.00	\$ 15,000.00
Street Signs	\$ 500.00				
DOT Drug Testing	\$ 300.00	Winter Equipment Hire	\$ 30,000.00	\$ 45,000.00	\$ 5,000.00
Special Projects	\$ 125,000.00	Sand	\$ 22,000.00	\$ 22,000.00	\$ 22,000.00
Highway Equipment Fund	\$ 30,000.00	Salt	\$ 7,000.00	\$ 7,000.00	\$ 7,000.00
Bridge Capital Fund	\$ 10,000.00	Misc. Materials	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00
Total	\$ 414,700.00	Bridge Maintenance	\$ 10,000.00	\$ 7,500.00	\$ 10,000.00
		Street Lights	\$ 7,200.00	\$ 7,200.00	\$ 7,200.00
		Street Signs	\$ 500.00	\$ 500.00	\$ 500.00
		DOT Drug Testing	\$ 300.00	\$ 300.00	\$ 300.00
		Special Projects	\$ 125,000.00	\$ 125,000.00	\$ 125,000.00
		Highway Equipment Fund	\$ 70,000.00	\$ 60,000.00	\$ 60,000.00
		Bond Payment			\$ 60,000.00
		Bridge Capital Fund	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
		Total	\$ 515,900.00	\$ 483,050.00	\$ 609,600.00

Highway Equipment Capital Reserve Fund - 2001 through 2009

Schedule of Highway Equipment Capital Reserve Fund Activity - Elected (Current System)				
Year	Contribution	Withdrawal	Balance	Notes
2001			\$ 40,000.00	
2002	\$ 30,000.00		\$ 70,000.00	
2003	\$ 30,000.00		\$ 100,000.00	
2004	\$ 30,000.00		\$ 130,000.00	
2005	\$ 30,000.00		\$ 160,000.00	
2006	\$ 30,000.00		\$ 190,000.00	
2007	\$ 30,000.00		\$ 220,000.00	
2008	\$ 33,000.00	\$ 253,000.00	\$ -	Buy Grader
2009	\$ 15,000.00		\$ 15,000.00	
Schedule of Highway Equipment Capital Reserve Fund Activity - Option #1				
Year	Contribution	Withdrawal	Balance	Notes
2001			\$ 40,000.00	
2002	\$ 70,000.00		\$ 110,000.00	
2003	\$ 70,000.00		\$ 180,000.00	
2004	\$ 70,000.00	\$ 220,000.00	\$ 30,000.00	Buy 1-Ton, 6-Wheeler & Backhoe
2005	\$ 70,000.00	\$ 95,000.00	\$ 5,000.00	Buy 6-Wheeler
2006	\$ 70,000.00		\$ 75,000.00	
2007	\$ 70,000.00		\$ 145,000.00	
2008	\$ 70,000.00	\$ 253,000.00	\$ (38,000.00)	Buy Grader
2009	\$ 60,000.00		\$ 22,000.00	
Schedule of Highway Equipment Capital Reserve Fund Activity - Option #2				
Year	Contribution	Withdrawal	Balance	Notes
2001			\$ 40,000.00	
2002	\$ 60,000.00		\$ 100,000.00	
2003	\$ 60,000.00		\$ 160,000.00	
2004	\$ 60,000.00	\$ 40,000.00	\$ 180,000.00	Buy 1-Ton
2005	\$ 60,000.00	\$ 180,000.00	\$ 60,000.00	Buy 6-Wheeler & Backhoe
2006	\$ 60,000.00		\$ 120,000.00	
2007	\$ 60,000.00		\$ 180,000.00	
2008	\$ 60,000.00	\$ 253,000.00	\$ (13,000.00)	Buy Grader
2009	\$ 50,000.00		\$ 37,000.00	
Schedule of Highway Equipment Capital Reserve Fund Activity - Option #3				
Year	Contribution	Withdrawal	Balance	Notes
2001			\$ 40,000.00	
2002	\$ 60,000.00		\$ 100,000.00	
2003	\$ 60,000.00		\$ 160,000.00	
2004	\$ 60,000.00	\$ 220,000.00	\$ -	Buy 1-ton, 6-wheeler & backhoe
2005	\$ 60,000.00	\$ 302,000.00	\$ (242,000.00)	Buy 2 6-Wheelers, Loader & Small Truck
2006	\$ 60,000.00		\$ (182,000.00)	
2007	\$ 60,000.00		\$ (122,000.00)	
2008	\$ 60,000.00	\$ 253,000.00	\$ (315,000.00)	Buy Grader
2009	\$ 60,000.00		\$ (255,000.00)	
Option #3 requires borrowing \$300,000 in 2005				

ZONING BOARD OF ADJUSTMENT REPORT

The warrant for town meeting this year includes a proposed amendment to the zoning ordinance that provides for a residential growth limitation for a period of up to five years. This proposed residential growth limitation would allow building on lots existing at the time of its adoption (so long as permit applications are filed on time) but limit the number of residential building permits issued each year for new homes on lots that were subdivided since the date of the amendment. It would also allow the planning board to require that large developments be phased over a number of years. Though it would not apply to two-lot subdivisions. The zoning board supports this amendment.

This year we had 14 applications for variances and special exceptions. The board approved 10 and denied 4, but later approved 1 after a re-hearing.

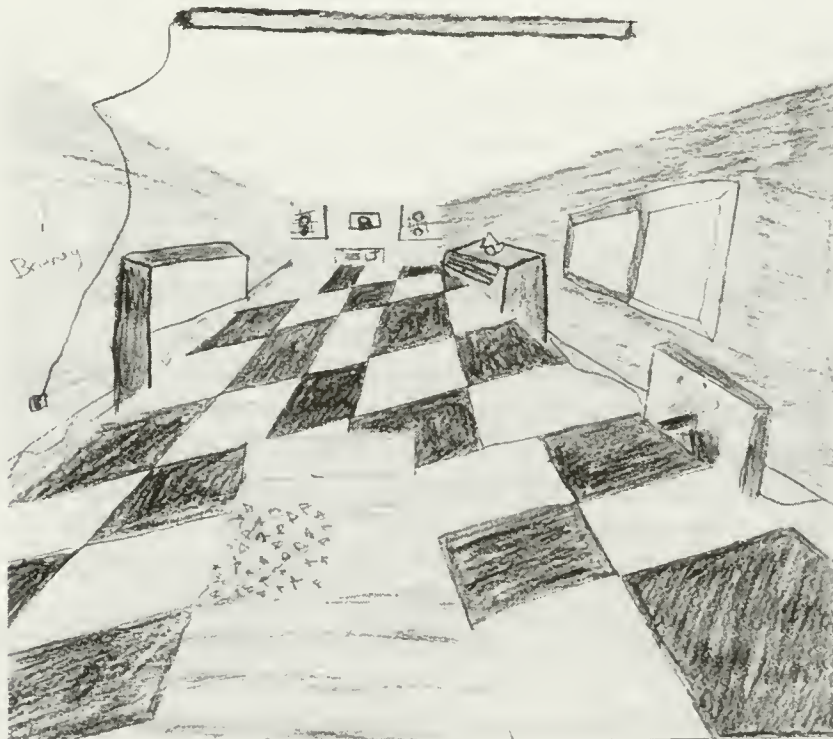
We would like to see more people at our meetings, as they are open to all.

The board still needs alternate members, if you're interested, please contact Mark Stetson at the Town Office.

At this time I would like to thank the board members as well as our recording secretary for a job well done.

Respectfully submitted,

Bill Keyser, Chairman



Kurt Barton, Grade 8

**TEMPORARY RESIDENTIAL GROWTH LIMITATION AMENDMENT
TO THE ZONING ORDINANCE (ARTICLE 2 IN THE
2002 TOWN MEETING WARRANT)**

I. Intent and Purpose

- A. To promote the development of an economically sound and environmentally stable community which considers and balances regional development needs, in accordance with applicable law, the moratorium adopted by voters at the March 2001 annual town meeting, and the Town of Andover Master Plan.
- B. To insure that growth occurs in an orderly and planned manner, at a rate that can be supported by Town services, while avoiding large year-to-year variations in the development rate.
- C. To relate the timing of residential development to the Town's ability to provide adequate public safety, schools, roads and municipal infrastructure, and human services at the level of quality which the citizens expect and within the Town's citizens' ability to pay through real property taxes.
- D. To preserve and enhance the existing community character and value of property, and to protect the health, safety, convenience, and general welfare of the Town's residents.

II. Exemptions

The following developments are specifically exempt from the planned growth rate and development scheduling provisions of this ordinance:

- A. The enlargement, restoration, or reconstruction of an existing dwelling unit.
- B. "Replacement Dwelling" as defined herein.
- C. Any non-residential construction.

III. Authority

This section is enacted in accordance with N.H. RSA 674:21 and 674:22.

IV. Expiration

This Ordinance shall expire on March 31, 2007, in accordance with the terms of Article VI below, unless sooner terminated as provided herein.

At any time when the population of the Town of Andover shall have fallen during two successive years, the Planning Board shall make recommendations to the next following annual town meeting as to whether this Ordinance should be ended or modified by town meeting vote sooner than the aforesaid March 31, 2007.

The planning board of the Town of Andover is hereby authorized to make such regulations not inconsistent with the terms of this ordinance as it shall find are necessary to enforce the intent and terms hereof.

V. Findings

Based upon information extracted from publications and reports of the United States Census, the New Hampshire Office of State Planning, the Lakes Region Planning Commission, the Andover School District, and offices and agencies of the Town of Andover, and data provided from towns and a city abutting the Town of Andover, the Town of Andover hereby finds that:

- A. A substantial (13%) increase in the Andover Elementary/Middle School student population occurred in the school year 1999-2000. If continued over a five-year period, such increases will result in insufficient classroom space being available for the Town's children.
- B. Significant capital expenditures are already envisioned in the Capital Improvement Plan adopted by the Andover Planning Board in January 2002. Such capital expenditures are expected to cause significant increases in the local real property tax rate and a requirement that expanded classroom facilities be built would further increase that rate.
- C. The abutting towns of Danbury, Hill, Salisbury, Warner, and Wilmot are experiencing significant development pressure and Andover has now begun to receive preliminary inquiries into large-scale residential development.
- D. Continued uncertainty regarding State and local funding of schools and other local services exists within the State of New Hampshire, complicating both near-term and long-term town planning.
- E. Imminent reductions in federal funding that are expected substantially to increase the need for local funding of welfare.

VI. Growth Limitation

In accordance with applicable New Hampshire law, the Planning Board is hereby charged with:

- A. Enforcing the following limitations upon the number of residential building permits which may be issued in any particular year, and
- B. Requiring phased development of all subdivisions intended for residential development, as both are defined below. To the extent that the Planning Board does not otherwise have such authority under applicable law, it is hereby authorized to adopt such regulations, consistent with this ordinance, as may be required for the equitable application of the provisions of this ordinance.

VII. Residential Building Permit Limitations

- A. In the year of adoption of this ordinance the number of residential building permits issued shall not exceed:
 - 1. The number of full-time residences (occupied and otherwise) identified in the Year 2000 federal census, which was a total of 862, plus all certificates of occupancy issued since the date of that census up until and including December 31, 2001, multiplied by
 - 2. The average percentage of growth of Andover and all abutting municipalities between (A) the date of the Year 2000 federal census, as established for all such municipalities at the date of that census by that census and (B) December 31, 2001, as estimated in writing by appropriate authorities of the governments of those municipalities or, in the absence of such information, determined in such manner as the Planning Board shall deem to be most reliable:

SUMMARY: The number of full-time residences at 12/31/2001 multiplied by the average percentage regional growth during the year equals the maximum number of new building permits allowed for the ensuing year.

- B. The Planning Board shall establish that maximum number not later than March 31, 2002. In the year 2002, residential building permits actually issued prior to enactment of this ordinance will be deducted from the number determined under subparagraphs 1 and 2 immediately above and only the remainder can be issued in the year 2002.
1. In each subsequent year after 2002, the number of building permits to be issued will be adjusted to the average regional population change in the preceding year, *i.e.*, the number of new building permits issued will not exceed the number issued in the prior year, proportionally increased or decreased by an amount which reflects the average population growth in the Town of Andover and in the municipalities abutting the Town of Andover, which include Danbury, Franklin, Hill, Salisbury, Warner, and Wilmot, as estimated in writing by appropriate authorities of the governments of those municipalities. For purposes of this Ordinance, average annual population change in this group of municipalities will be calculated on the basis of the aggregate population of all such municipalities at the beginning and ending of the period measured.
 2. The Planning Board will obtain all necessary population information for purposes of subsections 1 and 2 above by February 15th of each year and shall make public its determination of the number of permits to be issued by the last day of February of each such year.
 3. Lots of record existing at the time of adoption of this Ordinance shall be exempt from limitations on the number of building permits allowed to be issued hereunder. Application for a residential building permit for any such "grandfathered" lot must, however, be made on or before the last day of the second month of each year. All building permits issued for such lots of record shall count against the maximum number of building permits that can be issued in any year.
 4. One building permit shall be required for the construction of each dwelling unit. For example, conversion of a single-family dwelling to a two-family dwelling (whether or not such change is permanent) shall require one building permit for the additional dwelling unit.
 5. A minimum of twenty-five per cent (25%) of all annually permitted residential building permits will be reserved for two-lot subdivisions approved by the Planning Board by August 31st of each year. Any permits so reserved and not so allocated may be reallocated on or after September 1st of such year in accordance with the rules herein. (The owners of any such subdivisions approved in August of any year shall be advised of this provision and if they signify an intention to apply for such a building permit then the Building Inspector is authorized to reserve such permits until the end of September, at which point they will be released automatically as above if no application has been made.)
 6. No more than twenty per cent (20%) of the annually permitted building permits shall be issued to any one individual, business entity or group of related individuals and/or business entities in any one year. Applicants shall disclose in their initial submission

- all such related individuals and/or related business entities that have applied for such building permits within the year preceding the date on which the applicant's submission is made. Failure to make such disclosure shall invalidate an applicant's application and it may not be resubmitted for a period of one (1) year.
7. No more than twenty per cent (20%) of the annually permitted building permits shall be issued for any single subdivision or re-subdivision of land.
 8. Eligibility for building permits (which phrase shall not denote nor connote any right to the issuance of a building permit) shall require, in addition to other provisions of this Ordinance, either
 - a. The recording of a plan in the Merrimack County Registry of Deeds, or
 - b. The existence of a lot of record recorded in the Merrimack County Registry of Deeds.
 9. Building permits within each category of applicants hereunder (so-called "grandfathered" lots, two-lot subdivisions, large subdivisions, subdivisions of land in related ownership) will be issued in the order in which completed applications for such permits were received. Building permit applications received in any single year in excess of the limits established herein shall be carried forward to the next and following years in the order in which received.
 10. Building permits shall be regarded as personal to the owner of the land at the time a completed application is received and shall not devolve to any subsequent owner of that land unless a building foundation shall be substantially complete at the time of transfer of title to that land.
 11. The board of selectmen of the Town of Andover is hereby specifically authorized and encouraged to set such fees for the Town building inspector as may be appropriate to compensate for the additional time required of such official for the application of this ordinance.

VIII Phased development

- A. Phasing for different subdivision sizes:
 1. The Planning Board may require the phasing of a development for a period of up to five (5) years for a project which is proposed to have more than five (5) but not over ten (10) units or lots.
 2. Phasing over a period of five (5) years will be required for a project, which is proposed to have more than ten (10) but not more than twenty (20) units or lots.
 3. For a project larger than twenty (20) units or lots, the Planning Board may require a period of phasing longer than five (5) years, based on the size of the project and the potential impact of the number or type of units on the municipal services of the Town. The Planning Board shall make appropriate findings of fact to substantiate the need for phasing.
- B. Once a phasing plan has been approved by the Planning Board, the project shall not be affected by any permit limitations subsequently enacted, provided that the developer secures building permits for and

begins substantial construction on the project on the units in any yearly phase. In the event that substantial construction is not undertaken in any yearly phase, then the vesting of that phase shall be forfeited.

- C. Notwithstanding any expiration of this ordinance, phasing required of subdivisions approved prior to that expiry shall continue to be required unless the subdivision's developer shall demonstrate by a preponderance of evidence that waiver by the planning board of previously-required phasing for that development will not unduly strain the resources of the Town.

IX. Applicability Effect and Definitions

This ordinance shall be effective immediately upon adoption by town meeting. Beginning on the effective date of this ordinance (March 12, 2002), no new building permit for a new dwelling unit or units shall be issued except in accordance with this ordinance.

The provisions of this ordinance shall expire on March 31, 2007. At the end of each calendar year the Planning Board is to conduct a review against specific criteria and then set new limits, if necessary, on or before each March 1st thereafter. However, by a vote of town meeting before March 31, 2007, the provisions of this ordinance may be extended for an additional five years in order to continue municipal comprehensive planning studies necessary to promote orderly growth. In the event such action is taken by town meeting prior to March 31, 2007 these provisions shall not be construed to have elapsed on such date.

X. Definitions

For the purpose of this ordinance, the following terms shall have the following meanings:

1. "Development" shall mean a single parcel or set of contiguous parcels of land held in a private ownership, single corporation, separate corporations, common ownerships, and/or trust, at any time on or after the date of adoption of this ordinance, for which one or more building permits will be sought.
2. "Replacement dwelling" shall mean a dwelling, which replaces one destroyed or substantially damaged by fire, natural disasters, or acts of war or terrorism, or replacing one voluntarily razed by its owner.

XI. Development Scheduling

This section shall apply to the following types of development, which would result in the creation of dwelling units: (a) final subdivision plans, and (b) use variances.

Dwelling units shall be considered as part of a single development, for purposes of limitation under this ordinance, if located on either a single parcel or on a set of contiguous parcels of land held in common or related ownership at any time on or after the adoption date of this ordinance.

XII. Procedures for Development Schedules

In order to facilitate and review, the developer shall submit a written proposed development schedule to the planning board as part of any application for a preliminary or final subdivision approval.

The developer shall submit a written proposed development schedule as part of any application to the board of adjustment for a use variance. If a use variance is requested, the board of adjustment shall promptly furnish to the planning board a complete copy of all documents received as part of that application.

The planning board shall approve a development schedule, which is consistent with the provisions of this ordinance and applicable subdivision regulations.

XIII. Separability

The provisions of this ordinance are hereby declared separable and if any provision shall be held invalid or unconstitutional, it shall not be construed to affect the validity or constitutionality of any of the remaining provisions of this ordinance.

XIV. Incorporation in Zoning Ordinance

This ordinance shall be incorporated into the present zoning ordinance of the Town of Andover as an amendment thereto and the provisions above shall be appropriately renumbered.



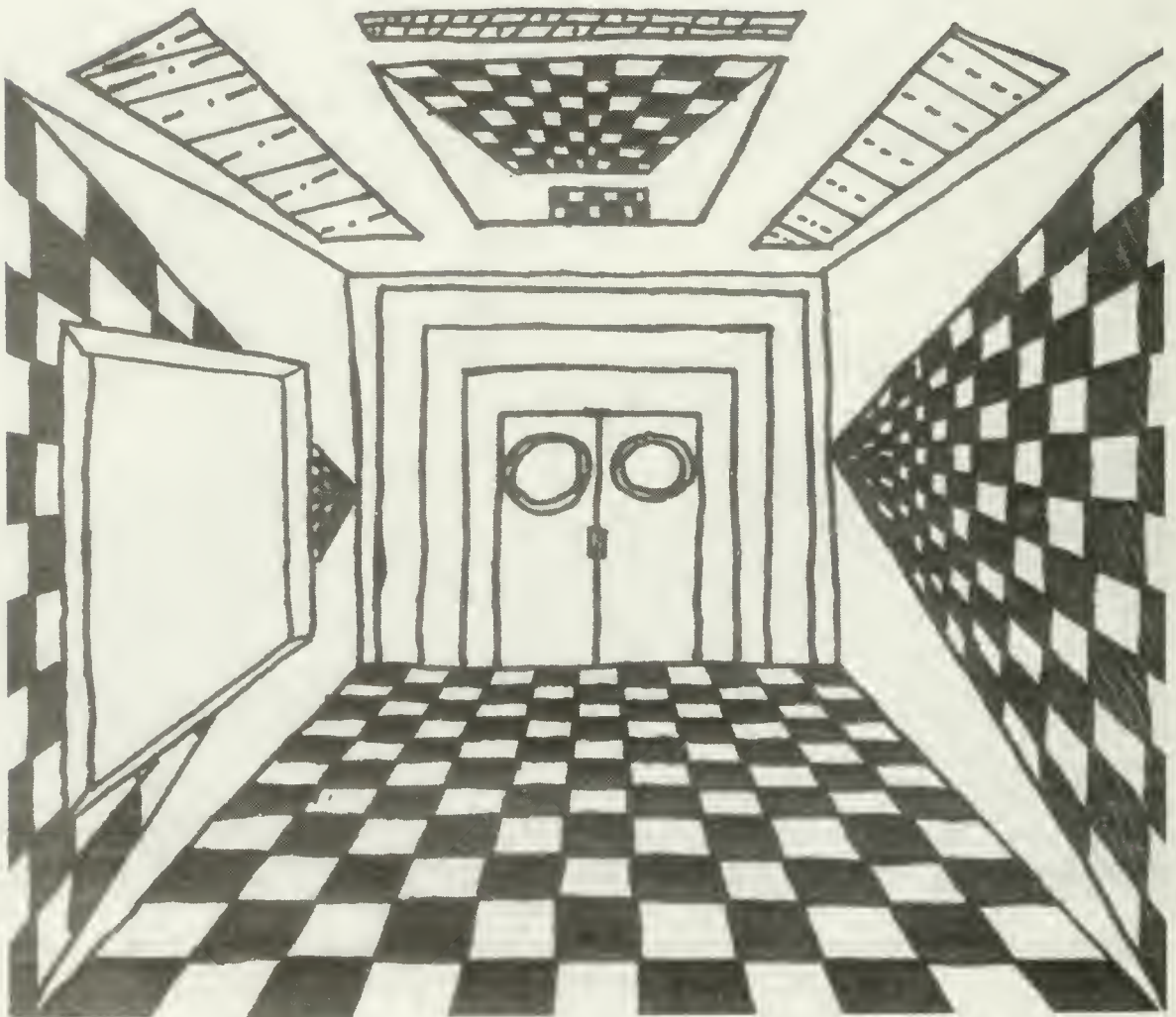
Photo by Paul Fenton

REPORTS OF:

ANDOVER VILLAGE DISTRICT

ANDOVER FIRE DISTRICT

EAST ANDOVER FIRE PRECINCT



Cory George, Grade 7

**ANDOVER VILLAGE DISTRICT
2002 WARRANT
State of New Hampshire**

To the inhabitants of the Andover Village District in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Andover Town Office in said district on Monday, the 4th day of March, 2002, at 7:00 p.m. to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting.

ARTICLE 2: To hear the reports of the commissioners, treasurer and auditor.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for three years
Moderator for one year

ARTICLE 4: To see if the district will vote to accept and expend any federal and/or state grants received by the district.

ARTICLE 5: To see if the district will vote to accept water rents totaling an estimated \$72,000.00 to be billed quarterly at a gallonage rate with a user fee.

ARTICLE 6: To see if the district will vote to accept the budget of \$82,484.00 as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 7: To transact any further business that may legally come before this meeting.

Given under our hands and seal, the 23rd day of January 2002.

COMMISSIONERS OF THE ANDOVER VILLAGE DISTRICT:

Kurt Meier

Joseph Vercellotti

Reginald Roy

**ANDOVER VILLAGE DISTRICT
2002 Proposed Budget**

	Appropriations 2001	Actual Expenditures 2001	Proposed* Budget 2002
Commissioners' Salaries	\$ 1,500	\$ 1,500	\$ 1,500
Clerk/Treasurer Salary	1,800	1,800	1,800
Office	837	646	800
Telephone	1,500	1,272	1,250
Fuel	2,000	2,494	2,650
Electricity	4,000	4,303	4,124
Chemical Treatment	2,500	1,746	2,100
Chlorine Plant Operator	6,000	7,573	7,000
Water Testing	700	1,066	800
Maintenance & Repair	22,000	22,120	20,000
Meter Reading	320	320	320
Snow Removal**	500	780	
Insurance	700	728	700
Capital Reserve Deposit	3,000	3,000	3,000
Dam Maintenance	300	300	300
Meters**	1,000	317	
Bond Payment	36,190	36,190	35,140
Education	<u>1,000</u>	<u>100</u>	<u>1,000</u>
Total	\$85,847	\$86,255	\$82,484

Source of Revenues

	Estimated Revenues 2001	Actual Revenues 2001	Proposed Revenues 2002
Water Rents	\$70,000	\$67,077	\$72,000
Interest	100	35	100
State Grant Program	10,700	10,699	10,385
FEMA Grant	5,047	5,189	0
Other Income	0	80	0
Cash Account Withdrawal	<u>0</u>	<u>3,175</u>	<u>0</u>
Total	\$85,847	\$86,255	\$82,485

Capital Reserve Account: Balance 1/1/01 - \$38,045, Balance 12/31/01 - \$42,513.

* This proposed 2002 budget was submitted by the commissioners and has been recommended by the budget committee.

** Snow Removal and Meters are included in the Maintenance and Repair Line beginning in 2002.

**ANDOVER VILLAGE DISTRICT
ANNUAL MEETING MINUTES
MARCH 5, 2001**

Commissioner Kurt Meier called the annual meeting of the Andover Village District to order on March 5, 2001 at 7:00 p.m. Meier appointed Howard George to act as moderator. The following is a summary of the annual meeting minutes:

ARTICLE 1: To hear the report of the last annual meeting. The minutes of the March 6, 2000 meeting were read and accepted.

ARTICLE 2: To hear the reports of the commissioners, treasurer and auditor. The commissioners gave a brief summary of the work accomplished in 2000. This included repairs to the water line at the Locke and Proclaim locations; repair of a gate valve at the Andover Main Street Garage location; installing a new water connection on Park Street; changing the tank media, replacing the tank windows and insulating the tanks at the filtration plant. The commissioners' report was accepted. The treasurer's report was read and accepted. The auditor's report was read and accepted. The auditor used to review the financial records of the district for 2000 was John Whitcomb of Potter Place.

ARTICLE 3: To see if the district will vote to change the Clerk/Treasurer's term to three (3) years. Accepted.

ARTICLE 4: The following officers were elected:

Commissioner for three years - Joseph Vercellotti
Clerk/treasurer for three years - Lisa Meier
Moderator for one year - Howard George

ARTICLE 5: To see if the district will vote to accept and expend any federal and/or state grants received by the district. Accepted.

ARTICLE 6: To see if the district will vote to accept water rents totaling an estimated \$70,000.00 to be billed quarterly at a gallonage rate with a user fee. Accepted.

ARTICLE 7: To see if the district will vote to accept the budget of \$85,846.00 as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. Accepted.

ARTICLE 8: To transact any further business that may legally come before this meeting.

There being no further discussion, moderator Howard George adjourned the meeting at 7:30 PM.

Respectfully submitted,
Lisa Meier, Clerk/Treasurer

ANDOVER FIRE DISTRICT NO. 1
2002 WARRANT
State of New Hampshire

To the inhabitants of the Andover Fire District No. 1, in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote on district affairs:

You are hereby notified to meet at the Andover Fire Station in said district on Wednesday, the 20th day of March 2002, at 7:30 PM to act on the following subjects:

ARTICLE 1: To hear the report of the last meeting.

ARTICLE 2: To hear the report of the treasurer, auditor, commissioners and fire chief.

ARTICLE 3: To elect the necessary officers for the ensuing term:
Commissioner for three years
Clerk/Treasurer for one year
Moderator for one year

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals.

ARTICLE 6: To see if the district will vote to authorize the use of the December 2001 fund balance of \$864 as revenue for the 2002 budget. That fund balance is composed of \$607 which is the balance of the unexpended 2001 appropriation, \$235 which is the 2001 surplus from district taxes collected by the Town of Andover and \$22 which is the 2001 checking account interest.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of \$18,000 to perform repairs and renovations to the Andover Fire Station and to authorize the withdrawal of the entire balance of approximately \$7,500 from the capital reserve fund created for that purpose. The balance of approximately \$10,500 to come from general taxation. The commissioners and budget committee recommend this appropriation. (Majority vote required).

ARTICLE 8: To see if the district will vote to raise and appropriate the sum of \$188,500 for the purchase of a new fire truck, and to authorize the issuance of not more than \$78,500 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the commissioners to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of the entire balance of approximately \$100,000 from the capital reserve fund created for this purpose with the balance of \$10,000 to be raised by taxation. The commissioners and the budget committee recommend this appropriation. (2/3 ballot vote required).

ARTICLE 9: To see if the district will vote to accept the remaining budget of \$31,536 as recommended by the commissioners and the budget committee and to raise and appropriate such sums.

ARTICLE 10: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 1st day of February 2002.

COMMISSIONERS OF THE ANDOVER FIRE DISTRICT NO. 1:

Les Fenton

Jack Williams

Ron Woods

ANDOVER FIRE DISTRICT NO.1 CHIEF'S REPORT

The number of incidents the fire department responded to in 2001 was up slightly from last year.

The change over to high band communication equipment that I reported to you last year has been completed and is a huge improvement over the old low band system. It was indeed money well spent.

One more Andover firefighter graduated from the fire academy this year and two lieutenants went back to the academy and obtained level two (advanced study) diplomas. Congratulations and thank you to those individuals and to all members of the Andover Fire Department. There are not a lot of small departments that can boast the high percentage of level one and level two trained personnel that the Andover Fire Department can. We should all be proud of these people and we can have a lot of confidence in their knowledge and abilities.

This will be my last report as chief of the Andover Fire Department, as I have given notice of my resignation to the board of commissioners. After serving 28 years with this department and eight of those as chief, I can honestly say that it has been a pleasure to serve the people of Andover.

The members of the Andover Fire Department are great people and the best friends anyone can ever hope to have and I will miss working with all of them.

The members of the Andover Fire Department for 2001 are:

Chris Barrett

Chuck Ellis

Fred Lance

Dennis Bartlett

Darren Gove

John McDonald

Richard Brewster

Glenn Haley

Sophie Rice

Jim Dominic

Jeff Keyser

Justin Wells

Cathy Ellis

John Landry

Jack Williams

Respectfully submitted,
John McDonald, Chief

**ANDOVER FIRE DISTRICT NO. 1
2002 Proposed Budget**

	Appropriations 2001	Actual Expenditures 2001	Proposed* Budget 2002
Fuel	\$1,400	\$1,427	\$1,400
Electricity	1,000	780	1,000
Telephone	400	567	400
Water	175	495	175
Dues	250	114	250
Maintenance & Repair	3,500	2,889	3,500
Miscellaneous	650	946	650
Insurance	3,600	4,300	3,600
Training	1,500	850	1,500
New Equipment	3,400	4,207	3,400
Clerk Salary	400	0	400
LRMA Association	4,500	5,051	5,000
Chief's Salary	500	500	500
Equipment Capital Reserve	20,000	20,000	0
Purchase New Fire Truck	0	0	188,500
Building & Site Capital Reserve	2,000	2,000	0
Building & Site Repairs & Reno's	1,000	544	18,000
S.C.B.A. Equipment	4,000	4,374	4,000
Motor Fuel	1,000	780	1,000
Turnout Gear	2,000	844	2,000
LRMA Debt Service	<u>2,761</u>	<u>2,761</u>	<u>2,761</u>
Total	\$54,036	\$53,429	\$238,036
Amount to be raised by taxes	\$52,760	\$52,760	\$ 51,172
From Capital Reserve	0	0	107,500
Proceeds from Bond Sale	0	0	78,500
Additional funds available	<u>1,276</u>	<u>1,276</u>	<u>864</u>
Total	\$54,036	\$54,036	\$238,036

*This proposed 2002 budget was submitted by the commissioners and has been recommended by the budget committee.

ANDOVER FIRE DISTRICT NO. 1 ANNUAL MEETING MINUTES

The annual meeting of the Andover Fire District No. 1 was held on March 21st, 2001. Moderator Mark Stetson called the meeting to order at 8:45 PM. There were six voters present.

ARTICLE 1: A motion was made by John McDonald and seconded by Les Fenton that the minutes of the 2000 annual district meeting be accepted as published in the town report. The motion was approved, all in favor.

ARTICLE 2: The auditor's report was read by Fred Lance. A motion was made by Les Fenton and seconded by Mark Stetson to accept the treasurer's and chief's report as published in the town report and the auditor's report as read. It was so voted and accepted. The commissioners' report was accepted as read.

ARTICLE 3: The following officers were elected:

Commissioner for three years	Ron Woods
Clerk/Treasurer for one year	Fred Lance
Moderator for one year	Mark Stetson

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes. A motion was made by John McDonald and seconded by Ron Woods to authorize the commissioners to borrow money in anticipation of taxes. It was so voted and accepted.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals. A motion was made by Jack Williams and seconded by John McDonald to accept and expend any grants or gifts to the district, whether federal, state or from any private individuals. It was so voted and accepted.

ARTICLE 6: To see if the district will vote to authorize the use of the December 2000 fund balance of \$1,276 as revenue for the 2001 budget. This article was moved by Ron Woods and seconded by Chris Barrett. It was then voted and approved.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of \$2,000 to be added to the building capital reserve fund. A motion was made by Les Fenton and seconded by John McDonald to move this article. During discussion, John McDonald remarked that he would like to see more added to this fund. The article was then so voted and accepted.

ARTICLE 8: To see if the district will vote to raise and appropriate the sum of \$20,000 to be added to the equipment capital reserve fund. A motion was made by John McDonald and seconded by Jack Williams. The article was then so voted and accepted.

ARTICLE 9: To see if the district will vote to accept the total budget of \$54,036 as recommended by the commissioners and the budget committee. A motion was made

by Les Fenton and seconded by Ron Woods. The article was then so voted and accepted.

ARTICLE 10: To see if the district will vote to raise and appropriate such sums of money as necessary for the budget. On a motion by Jack Williams and seconded by John McDonald, it was so voted and accepted.

ARTICLE 11: To transact any other business that may legally come before this meeting. There being no other business to transact, the meeting was adjourned at 9:07 PM.

Respectfully submitted,
Cathy Ellis, Acting Clerk/Treasurer



Craig Moses, Grade 7

EAST ANDOVER FIRE PRECINCT CHIEF'S REPORT

The East Andover Fire Department responded to 92 incidents in 2001. Not our busiest year on record, but the one that has seen the most significant changes. The tragic events of September 11th have forced us as a fire department to reevaluate our mission of public safety. Our focus is no longer limited to fire and emergency medical. We are training for the additional task brought by weapons of mass destruction. It would be impossible for your fire department to stand-alone and thanks to mutual aid we do not. I will assure you that we are working with State and local agencies so we will be ready if called, and pray that the call never comes.

Again we the members of the East Andover Fire Department thank you for your strong support through the year.

Members of the East Andover Fire Department:

Frank Baker	Jason Jenkins	Alan Peterson
Paul "Dedo" Barton	Jacob Johnson	Joe Russell
Steve Barton	Roger Kidder	Jeff Sweeney
Ed Becker	Scott Kidder	Jerry Thompson
Sid Bowdidge	Martha Lefebvre	Jim Thompson
Don Corliss	Rene Lefebvre	John Thompson
Andy Guptil	Jeff Miller	Mark Thompson
Tim Frost	Jeff Newcomb	William Walker (retired)
Jo Ann Hicks	Mark Perry	

Junior Members:

Chris Adams	Joe Poulin	Greg Stetson
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Respectfully submitted,
Rene Lefebvre, Chief

**EAST ANDOVER FIRE PRECINCT
2002 WARRANT
State of New Hampshire**

To the inhabitants of the East Andover Fire Precinct in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in precinct affairs:

You are hereby notified to meet at the East Andover Fire Station in said precinct on Tuesday, the 19th day of March 2002, at 7:30 p.m. to act on the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing term:

Moderator for one year
Clerk for one year
Treasurer for one year
Auditor for one year
Commissioner for three years

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners and the fire chief.

ARTICLE 3: To see if the precinct will vote to apply the entire 2001 fund balance (surplus) of \$73 as revenue for the 2002 budget. That fund balance is composed of \$59 which is the 2001 surplus from precinct taxes collected by the Town of Andover and \$14 which is the 2001 checking account interest.

ARTICLE 4: To see if the precinct will vote to accept the budget of \$48,685 as recommended by the commissioners and by the budget committee.

ARTICLE 5: To see if the precinct will vote to accept the provisions of RSA 31:95-b and provide that the annual meeting authorize indefinitely, until specific rescission of such authority, the commissioners to apply for, accept and expend, without further action by the precinct meeting, unanticipated money from the state, federal or other governmental unit or a private source which becomes available during the fiscal year.

ARTICLE 6: To transact any other business that may legally come before the meeting.

Given under our hands and seal, the 1st day of February 2002.

COMMISSIONERS OF THE EAST ANDOVER FIRE PRECINCT:

Mark E. Thompson
Timothy H. Frost
Roger W. Kidder

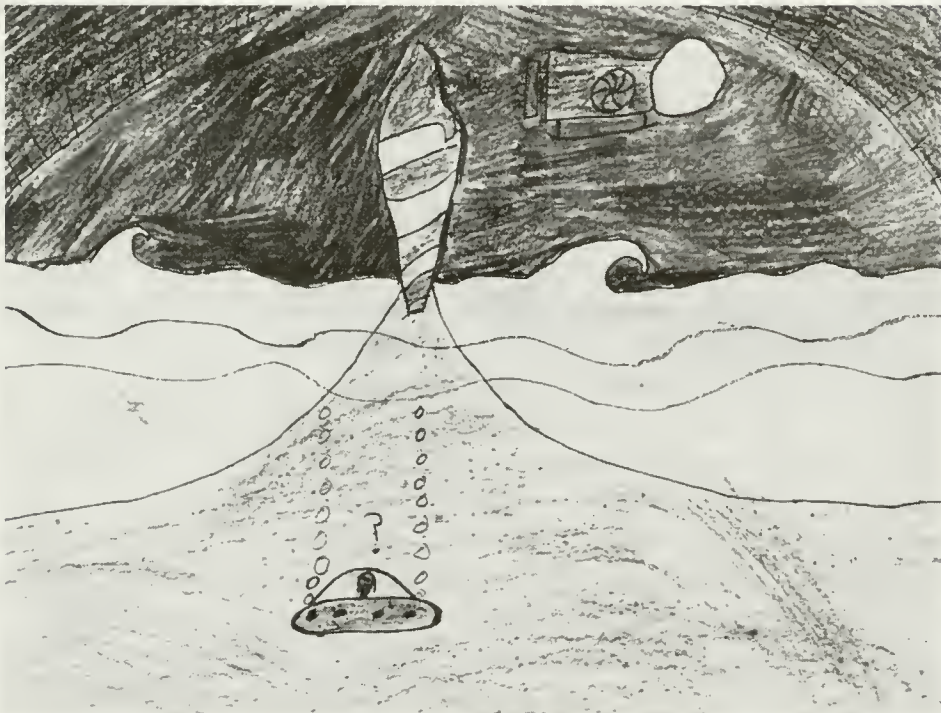
**EAST ANDOVER FIRE PRECINCT
2002 Proposed Budget**

	Appropriations 2001	Actual Expenditures 2001	Proposed* Budget 2002
Heating Fuel	\$ 1,400	\$ 1,138	\$1,300
Electricity	1,200	914	1,100
Telephone	300	300	300
Fuel, Truck Maintenance	2,500	5,545	2,500
Equipment	7,800	6,608	5,000
Insurance	4,000	3,186	4,300
Administration/Training	1,200	573	1,200
Building Maintenance	600	205	600
LRMA Association	4,500	5,051	5,500
LRMA Capital Project	8,000	8,000	10,500
Bank Loan	<u>17,170</u>	<u>17,150</u>	<u>16,385</u>
Total	\$48,670	\$48,670	\$48,685

Sources of Revenue

Amount to be raised by taxes	\$48,233	\$48,233	\$48,612
Additional funds available	<u>437</u>	<u>437</u>	<u>73</u>
Total	\$48,670	\$48,670	\$48,685

* This proposed 2002 budget was submitted by the commissioners and has been recommended by the budget committee.



Justin Frost, Grade 8

**EAST ANDOVER FIRE PRECINCT
ANNUAL MEETING MINUTES
March 20, 2001**

The 68th annual meeting of the East Andover Fire Precinct was called to order by moderator JoAnn Hicks at 1935 on March 20, 2001, at the East Andover Fire Station. The warrant was then read and the following action taken.

ARTICLE 1: The following officers were elected:

Moderator for one year	JoAnn Hicks
Clerk for one year	Kathleen Kidder
Treasurer for one year	John Cotton
Auditor for one year	Mark Stetson
Commissioner for three years	Mark Thompson

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners and the fire chief. The treasurer reported that all money was spent that had been authorized to be spent. The auditor's report was read. The fire chief reported that the new radios are in and working well. There will soon be a repeater on Flaghole Road. Already they have had a good experience in that being out on Route 4 improved communications were able to be completed to Lakes Region off the repeater on Tenney Mountain. The chief also reports that even though the department is volunteer, fires go well when firefighters are called.

ARTICLE 3: To see if the precinct will vote to apply the entire 2000 fund balance (surplus) of \$437 as revenue for the 2001 budget. That fund balance is composed of \$407 which is the 2000 surplus from precinct taxes collected by the Town of Andover and \$30 which is the 2000 checking account interest. It was moved by Howard Wilson and seconded by John Thompson to accept the article. There was no discussion and the article passed unanimously.

ARTICLE 4: To see if the precinct will vote to accept the budget of \$48,670 as recommended by the commissioners and by the budget committee. It was moved by Howard Wilson and seconded by Jeff Miller to accept the article. There was no discussion and the article passed unanimously.

ARTICLE 5: To transact any other business that may legally come before the meeting. It was moved by Jake Johnson to transfer 10% of the budget to a capital reserve fund to be used for caretaking the property and buildings. The motion was seconded by John Thompson. Discussion: John Cotton pointed out that the capital reserve funds cannot be used for repairs and maintenance. It was discussed that there is not a legal way to do what is being asked to be done. The precinct has tried to set aside monies in the past and it is not able to be done. Commissioner Kidder explained that the commissioners work diligently to keep spending level by adjusting expenditures so there should not be any large, unforeseen expenditure come up. Also, for property losses, there is insurance in place on the building and the vehicles. The motion was defeated. Chief Lefebvre notified the precinct that there may be need for a special meeting in August. There are federal funds being made available

to rural community fire departments and an application has been submitted. If it is approved, there will need to be a meeting to disburse the funds.

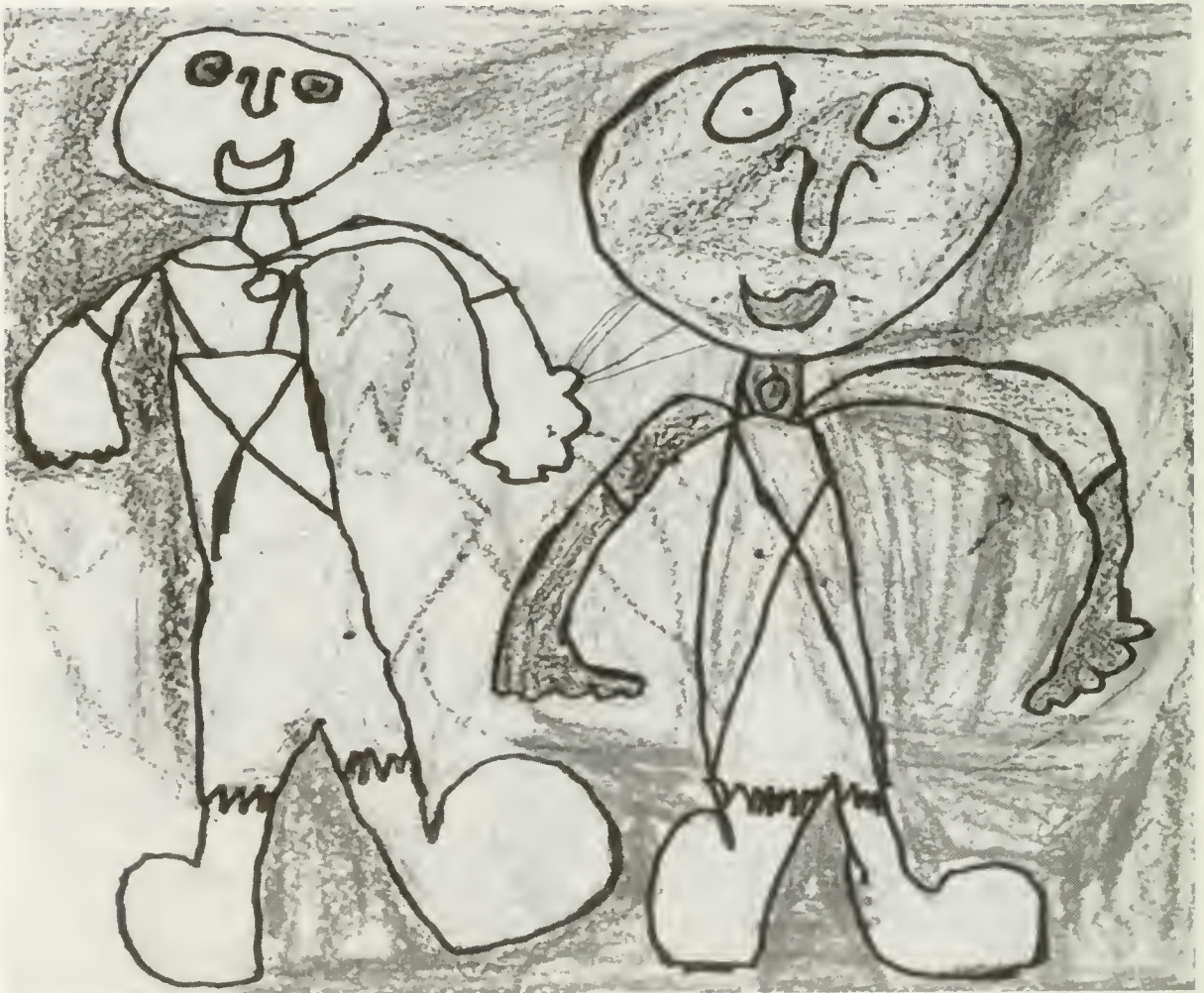
There being no further business, the meeting adjourned at 1955.

Respectfully submitted,
Kathleen M. Kidder, Clerk



David Sell, Grade 5

ANDOVER SCHOOL DISTRICT REPORT



Cameron Wood, Grade 2

ANDOVER SCHOOL DISTRICT DIRECTORY**School Board**

Lynn Baker	Term Expires 2003
Douglas Boisvert, Chairperson	Term Expires 2004
Michael Curry	Term Expires 2003
David Hewitt	Term Expires 2004
Vicki Mishcon	Term Expires 2002

School District Officers

Ann W. Clark, Treasurer	Sharon Mickle, Clerk	William Bardsley, Moderator
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Central Office Personnel

Michael J. Martin	Superintendent of Schools
Curtis J. Sokness	Interim Assistant Superintendent of Schools
Robin Heins	Business Administrator
Kathleen Boucher	Human Resources Manager
Dolores Moore	Secretary - Superintendent/Business Administrator
Louise Dupre	Bookkeeper (ASD/SAU)
Karen MacGregor	Bookkeeper (MVSD)

School Staff

Jane Slayton, Principal, Tel: 735-5494

Tracy Murch, Asst. Principal/Coord. of Special Education

Anderson, Bill	Custodian
Bent, Jennifer	Grade 1 Teacher
Bird-Miller, Meredith	Music Teacher Grade K-2
Braley, Christine	Special Education Assistant
Connor, Christine	Computer Teacher
Cote, Cheryl	Occupational Therapist
Donaldson, Lee	Special Education Assistant
Dowes, Robin	Cafeteria Director
Evans, Amanda	Grade 4 Assistant
Fadden, Cathy	Cafeteria Assistant
Fauver, Megan	Art Teacher
Fitzpatrick, Gail	Grade 4 Teacher
Gagne, Holly	Reading Recovery/Special Ed Teacher
Hildebrand, Gretchen	Grade 2 Teacher
Hill, Heather	School Nurse
Hill, Percy	Physical Education Teacher
Hubbard, Jay	Grade 3 Teacher
Hughes, Charles	Title I Reading Tutor
Jensen, Michael	Grade 2 Teacher
Jurta, Brenda	Title I Reading Tutor
Kellogg, Kerry	Grade 6 Teacher
Kidane, Molly	Grade 4 Teacher
Lance, Brenda	Library Assistant
LaRoche, Kristy	Grade 5 Teacher
Lemeris, Shari	Middle School Language Arts Teacher
McDonald, Brenda	Cafeteria Assistant
McGonagle, Michelle	Speech Assistant
Olden, Kristy	Occupational Therapist
Parenteau, Gail	School Secretary

Pellegrino, Audrey	Kindergarten Teacher
Peters, Jeannette	Grade 1 Teacher
Rego, Robin	One-to-one Assistant
Roy, Marjorie	Permanent Substitute
Schultz, Susan	Guidance Counselor
Siranian, Melinda	Grade 3 Teacher
Stebbins, Stephen	Middle School Math Teacher
Thompson, Anna	Kindergarten Assistant
Tiede, Lynn	Special Education Teacher
Tong, Harry	Music Teacher Grade 5-8
Tucker, Jim	Middle School Social Studies Teacher
Viandier, Stacey	Middle School French Teacher
Wiley, Michael	Middle School Science Teacher
Wright, Dennis	Head Custodian

CLASS TOTALS AS OF JANUARY 2002

Kindergarten	25
Grade 1	30
Grade 2	34
Grade 3	30
Grade 4	41
Grade 5	23
Grade 6	22
Grade 7	32
Grade 8	<u>25</u>
	262

ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed for the school year ended June 30, 2001

Grade 4:

Megan Coll

Grade 6:

Matthew Coll

Grade 8:

Margaret Donaldson
Ken Flaherty

HONOR ROLL STUDENTS

** High honors all four terms

* Honors or high honors all four terms

Grade 5:

Ian Coll*
Patricia Dansereau*
Christina Dolbear*
Andrew Donaldson*

Grade 6:

Kaitlin Anderson*
Corrine Cline*
Matthew Coll*
Ashley Erickson*
Ashley Hanlon**
Mackenzie McDaniel*
Abby Smith**
Samantha Veysey*

Grade 7:

Carolyn Donaldson*
Kinley Viandier*

Grade 8:

Margaret Donaldson*
Emma Freeberg*
Kim Ganley*
Hilary Goodnow*
Hillary Mishcon**
Danielle Smith*
Patrick Smith*
Jennifer Wilkins**

2001 ANDOVER SCHOOL DISTRICT GRADUATES

Joshua Joseph Benoit	Kimberlee Margaret Ganley	Thomsas Michael Prentice
Jason Lee Blodgett	Hilary Richmond Goodnow	Brian James Richardson
Ashley Virginia Brule	John Frederick Green III	Meagan Elise Roark
Timothy Matthew Currier	Matthew Stokes Johnson	Danielle Marie Smith
Kevin Edward Andrew Davis	Amber Renee Lansdown	Patrick Michael Smith
Margaret Mary Donaldson	Desiree Amanda Manley	Jamie Alan Thomspen
Joshua Thomas Elenowitz	Natasha Mariah Martin	Ruth Elizabeth White
Asiah Moshen Elmasry	Myles Douglas McLeod	Toni Marie Wilcox
Kenneth Reginald Flaherty	Todd Michael Miller	Jennifer Middleton Wilkins
Emma Grace Freeberg	Hillary Rose Mishcon	

ATTENDANCE TABLE

School Year Ended June 30, 2001

Length of School in Weeks	36
Total Enrollment	263
Girls	130
Boys	133
Average Daily Attendance	246
Average Daily Absence	13
Average Daily Membership	259
# of Students Not Absent, Tardy or Dismissed	4

SCHOOL BOARD REPORT

The school board would like to take this opportunity to thank all of the community members, business owners, parents, school officials, school staff and students for another successful year.

We are under contract for another two years with Merrimack Valley High School for the tuition of our high school students. Every year we hear about our high school tuition students from our taxpayers. In an effort to address this issue and explore all of our options regarding this matter, we contracted the services of a professional company that specializes in this style of study. Their findings are available for all to take home and read. We are now armed with a lot more information and reasonable scenarios than what we might have found on our own. Please take the time to read this report and contact the board with any questions and concerns. We are striving to better the education of our students, your children.

The last couple of years have been difficult for the school with the teacher shortage that seems to be nationwide. We are not the only ones with this problem. We are VERY fortunate to have the present teaching staff and administration we have. We have had to think "out of the box" to solve the music teacher dilemma. Anybody that had seen the Christmas musical could attest to Mr. Tong's success with our students. He has proven to be a valuable asset to our school. This year was a negotiations year with the teachers and both the board and teachers have agreed to what the board feels is a pretty awesome contract. The common denominator was the fact that student success is mainly due to teacher quality. Simply put, "Good teachers make good schools".

The facility has had a few minor problems this year, but the one that stands out the most is our boiler problem. A section of the boiler developed a crack and had to be repaired. There was minimal down time for students due to some creative thinking on the part of a few board members and our heating contractor. The boiler has been an ever-growing concern of the board, as it is around 20 yrs old and might need to be replaced. We do have a trust fund started for such problems that might cover part of the replacement costs. There is no telling how long the boiler will last.

The board had a goal to level fund the budget this season, and we reached it. Our special education issues never seem to go away completely, but this year it seems to have toned down a bit. This has helped us achieve our goal. Many other budgeting strategies were put forth to help us achieve our goal.

In closing, the board is very grateful for the help and respect from the community. We can't do this alone, and always invite any comments that you may have. We do meet once each month and the meeting is usually televised within a few days after on our local cable channel number 8.

Respectfully submitted by:
Douglas Boisvert
Victoria Mishcon
Michael Curry
Lynn Baker
David Hewitt

SUPERINTENDENT'S REPORT

I am pleased to present my third annual report as the superintendent of schools for the Andover School District.

Over this short period of time, I have come to realize and appreciate that Andover is a community that cares about its young people. I have observed this at the grandparent lunch trying to find a place to park and by seeing the auditorium filled with people eating, at a budget committee meeting when citizens struggle with trying to find the right answer, by seeing a citizen video taping a school board meeting for broadcast on the community's cable channel or by another citizen making musical instruments available to kids. There are many examples and more examples can be found all the time.

People: It takes quality people to create a quality school; for it is the people that will make a difference for our students. I am pleased to report that, for this past year, all of our classroom teachers returned, as did our administrative team. The board has worked to attract and retain quality people and to make it a priority. This is going to help our school and most importantly, our children.

High School Study: This year, the school board contracted for an independent analysis of high school education options for Andover students. Andover is currently in year three of a five year agreement with Merrimack Valley School District and hopefully this report will serve as a resource to community members as plans are made on how best to move forward. (Copies of the report are free and are available at the Andover school and town offices).

Annual Meeting 2002: The major item will be the annual school district budget. For next year, the budget being recommended is less than the current year with a savings in special education and high school tuition, and with an increase for staff salaries and benefits. Next year's budget will include the final bond payment for the addition built in the early 1990's. There is also a separate warrant article to raise \$12,200 for the completion of maintenance projects (carpeting, painting and minor roof repairs).

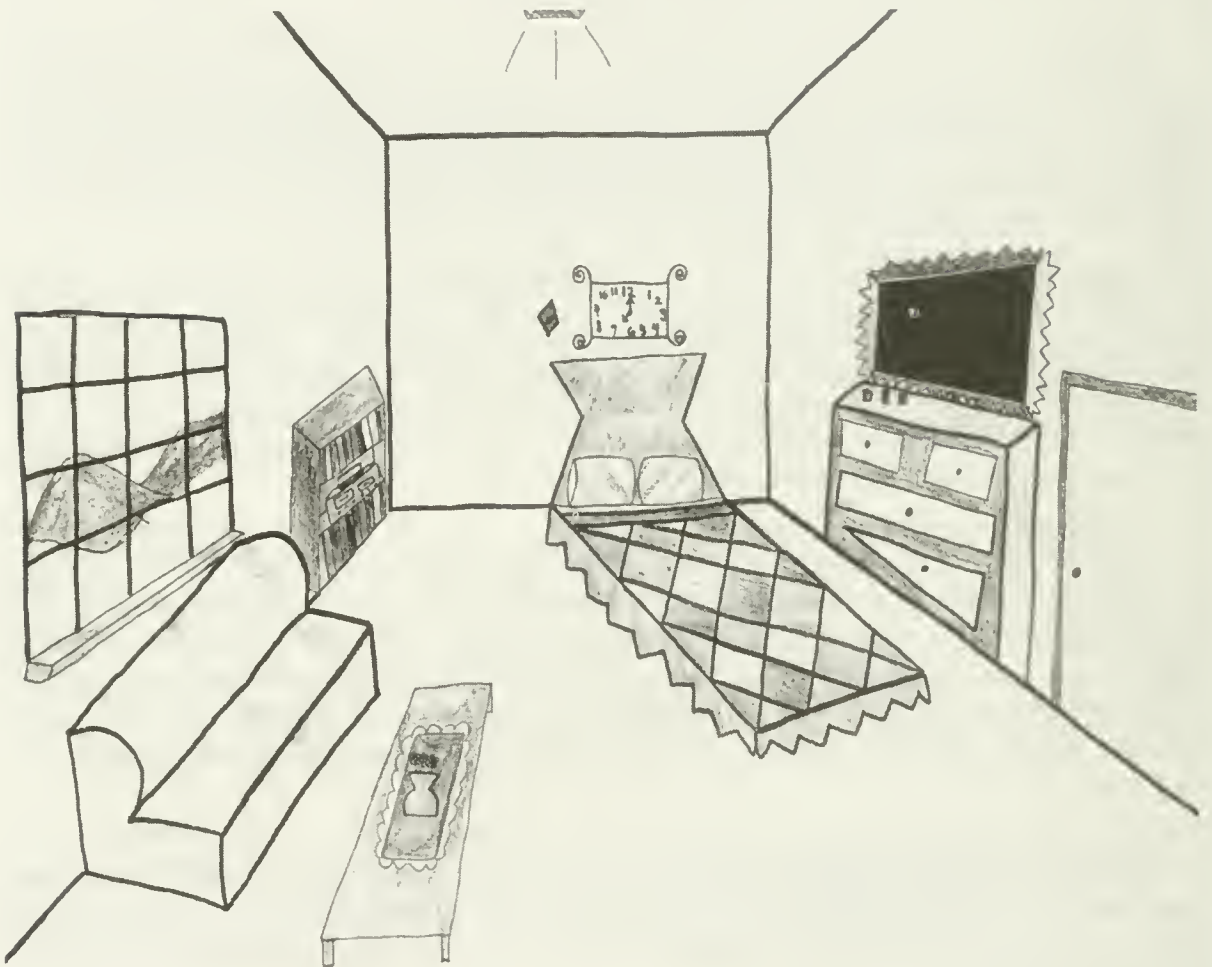
Teaching and Learning: At the SAU semi-annual meeting our interim assistant superintendent, Curt Sokness, spoke at some length about teaching and learning and why our students have to learn at higher levels. The following summarizes some of that presentation:

- People – single most important factor to enhance student learning
- Curriculum – need to do a better job to identify what students need to know to be successful
- Assessment – need to measure student progress on essential objectives
- Instruction – is the teaching of the curriculum
- High expectations – expecting the best from students and teachers
- Parent/Community – strong school/community connections enhances student learning

Public school can make a positive difference in the lives of students. One of the biggest challenges is the time needed to plan, train and discuss what needs to be accomplished. Curt will help us get better.

I am pleased to be the Superintendent of Schools for Andover and appreciate the support received from the board, staff and community. Hope to see you at the annual meeting.

Respectfully submitted by,
Michael J. Martin
Superintendent of Schools



Stephanie Talkington, Grade 3

**ANDOVER SCHOOL DISTRICT
2002 SCHOOL WARRANT
Annual Meeting - March 9, 2002
State of New Hampshire**

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said District on Saturday, the 9th day of March 2002, at 1:00 p.m. to act upon the following subjects:

ARTICLE 1: To see if the district will vote to accept the reports of officials, agents, auditors and/or committees as printed in the school district report.

ARTICLE 2: To see if the district will vote to authorize the school board to make application for, to accept and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United State of America and its agencies or from the State of New Hampshire and its agencies.

ARTICLE 3: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

ARTICLE 4: To see if the school district will vote to raise and appropriate the sum of Two Million, Eight Hundred Seventy Thousand Three Hundred Thirty Dollars (\$2,870,330) for the support of schools, for the payment of salaries of school district officers and agents and for the payment of statutory obligations of the school district. (The school board recommends passing this appropriation. The budget committee also recommends passing this appropriation. Majority vote required.)

ARTICLE 5: To see if the school district will vote to raise and appropriate the sum of Twelve Thousand Two Hundred Dollars (\$12,200) for the purpose of completing minor repairs to the Andover Elementary/ Middle School. (The school board recommends passing this appropriation. The budget committee also recommends passing this appropriation. Majority vote required.)

ARTICLE 6: To transact any other business that may legally come before this meeting.

Given under our hands at said Andover the 5th day of February 2002.

ANDOVER SCHOOL BOARD

Douglas Boisvert
Lynn Baker
Michael Curry
David Hewitt
Victoria Mishcon

**ANDOVER SCHOOL DISTRICT
2002 ELECTION WARRANT
March 12, 2002
State of New Hampshire**

To the inhabitants of the School District in the Town of Andover qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said district on Tuesday, the 12th day of March, 2002, at 11:30 a.m. to act upon the following subjects:

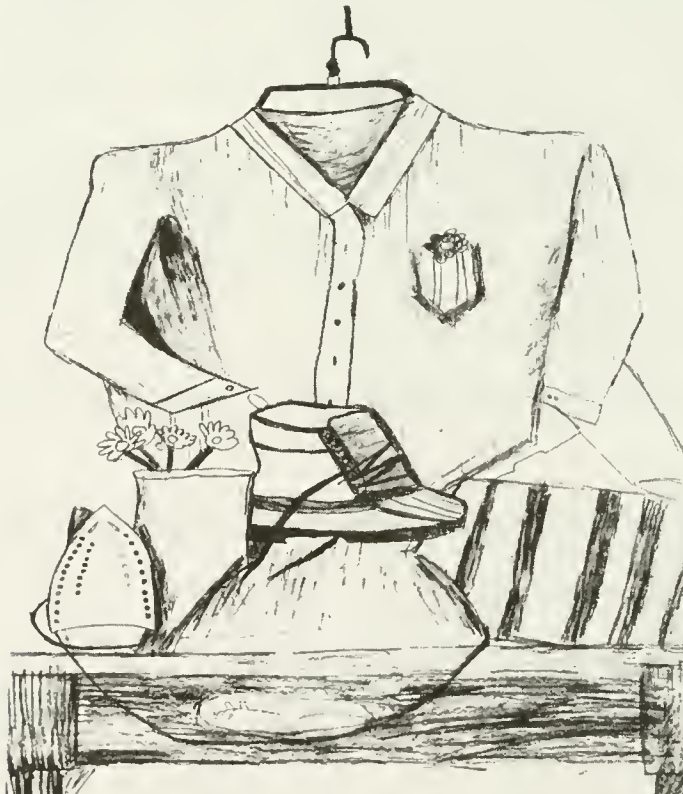
ARTICLE 1: To choose by nonpartisan ballot the following school district officers, with the polls open from 11:30 a.m. and remaining open continually until 7:30 p.m.

Moderator for the ensuing year
Clerk for the ensuing year
Treasurer for the ensuing year
School Board Member for the ensuing three years (2005)

Given under our hands and seal, the 5th day of February 2001.

ANDOVER SCHOOL BOARD:

Douglas Boisvert
Lynn Baker
Michael Curry
David Hewitt
Victoria Mishcon



Jeff Connor, Grade 7

**ANDOVER SCHOOL DISTRICT
2002-2003 PROPOSED BUDGET**

	Actual Expenditures 2000-01	Budget 2001-02	School Board Budget 2002-03	Budget Committee Recommended
1100 Regular Education Programs				
Salaries	\$601,184	\$653,201	\$666,003	\$666,003
Employee Benefits	171,727	207,728	210,499	210,499
Purch. Prof./Tech. Services	400	800	800	800
Purch. Property Services	584	6,850	5,100	5,100
Other Purchased Serv. (Tuition)	386,325	481,400	460,600	460,600
Supplies	25,938	28,975	28,062	28,062
Printed Materials	35,139	34,087	27,797	27,797
Electronic Information	3,610	3,378	8,355	8,355
Property (Furn. & Equip.)	6,363	10,496	9,962	9,962
Total	\$1,231,270	\$1,426,915	\$1,417,178	\$1,417,178
1200 Special Education				
Salaries	\$107,198	\$135,754	\$136,576	\$136,576
Employee Benefits	26,133	40,968	38,895	38,895
Other Purch. Services & Tuition	24,154	89,400	90,100	90,100
Supplies	1,506	2,000	2,000	2,000
Printed Materials, Etc.	1,637	1,700	1,200	1,200
Electronic Information	968	1,000	850	850
Property (Furn. & Equip.)	2,126	0	0	0
Dues	95	100	195	195
Total	\$163,817	\$270,922	\$269,816	\$269,816
1290 Other Special Programs				
Salaries	\$19,003	\$19,256	\$19,509	\$19,509
Employee Benefits	5,908	6,916	6,862	6,862
Purch. Prof./Tech. Services	45	2,100	2,100	2,100
Total	\$24,956	\$28,272	\$28,471	\$28,471
1400 Co-Curricular Programs				
Salaries	\$6,850	\$7,900	\$8,900	\$8,900
Benefits	724	983	980	980
Purch. Prof./Tech. Services	1,200	1,200	1,350	1,350
Supplies	4,091	7,300	7,300	7,300
Dues	0	1,100	925	925
Total	\$12,865	\$18,483	\$19,455	\$19,455
2120 Guidance Services	\$29,766	\$34,427	\$34,327	\$34,327
2130 Health Services	\$38,681	\$42,615	\$42,669	\$42,669
2140 Psychological Services	\$3,260	\$12,500	\$12,500	\$12,500
2150 Speech Services	\$19,800	\$31,824	\$31,000	\$31,000

2162 Physical Therapy Services	0	\$1,000	\$1,000	\$1,000
2163 Occupational Therapy Serv.	\$12,568	\$11,180	\$11,628	\$11,628
2190 Other Support Serv - Student	\$3,540	\$7,500	\$7,500	\$7,500
2210 Staff Mentoring Services	\$2,212	\$3,342	\$3,330	\$3,330
2213 Instructional Staff Training	\$10,936	\$15,955	\$17,298	\$17,298
2220 Educational Media Services				
Salaries/Benefits	\$12,173	\$14,946	\$15,431	\$15,431
Purchased Prof. Services	43	5,500	2,000	2,000
Supplies	612	603	550	550
Printed Materials	2,596	3,110	4,450	4,450
Electronic Information	249	892	350	350
Property (Furn. & Equip)	0	0	200	200
Total	\$15,673	\$25,051	\$22,981	\$22,981
2310 School Board Services	\$6,499	\$6,368	\$6,924	\$6,924
2311 Annual Meeting Expense	0	\$400	\$400	\$400
2312 District Secretary/Clerk Serv.	0	\$64	\$60	\$60
2313 District Treasurer Services	\$1,104	\$1,410	\$1,358	\$1,358
2317 Audit Services	\$1,200	\$1,200	\$2,500	\$2,500
2318 Legal & Advertising	\$920	\$28,600	\$6,000	\$6,000
2319 Other School Board Serv.				
Purch. Prof. Services	\$510	\$341	\$501	\$501
Advertising	10,229	1,000	10,000	10,000
Total	\$10,739	\$1,341	\$10,501	\$10,501
2321 Office of the Supt. Serv.	\$57,644	\$65,490	\$72,528	\$72,528
2410 Office of the Principal Services				
Salaries/Benefits	\$91,890	\$95,786	\$98,781	\$98,781
Purch. Prof./Tech. Services	3,474	3,500	3,500	3,500
Purch. Property Services	2,164	3,711	4,100	4,100
Supplies	1,232	2,300	2,094	2,094
Property (Furn. & Equipment)	5,581	5,582	5,582	5,582
Dues	606	700	730	730
Total	\$104,947	\$111,579	\$114,787	\$114,787
2490 Other Support Serv. – Adm.	0	\$200	\$200	\$200

2620 Operating Buildings Services				
Salaries/ Benefits	\$57,806	\$62,036	\$64,269	\$64,269
Purch. Property Services	35,110	30,816	18,616	18,616
Other Purchased Services	15,122	13,900	16,000	16,000
Supplies/ Utilities	72,207	79,590	81,890	81,890
Property (Furn. & Equip.)	8,714	500	0	0
Total	\$188,959	\$186,842	\$180,775	\$180,775
2630 Care & Upkeep of Grounds	\$4,155	\$5,050	\$4,850	\$4,850
2721 Student Trans. - Regular	\$174,225	\$180,000	\$180,000	\$180,000
2722 Student Trans. - Special	\$5,792	\$69,000	\$41,000	\$41,000
2724 Student Trans. - Athletic	\$1,523	\$5,000	\$2,500	\$2,500
2725 Student Trans. - Field Trips	\$2,903	\$2,500	\$3,000	\$3,000
2900 Support Services - Other				
Salary Pool - Teachers	0	0	\$42,586	\$42,586
Benefits	0	\$659	14,000	14,000
Total	0	\$659	\$56,586	\$56,586
4200 Site Improvement Services	0	\$500	\$500	\$500
4600 Building Improvement	0	\$14,917	0	0
5110 Debt Service - Principal	\$95,000	\$95,000	\$95,000	\$95,000
5120 Debt Service - Interest	\$13,347	\$8,076	\$2,708	\$2,708
5240 Local Support - Food Serv.	\$10,000	\$15,000	\$15,000	\$15,000
Sub-Total General Fund	\$2,248,301	\$2,729,182	\$2,716,330	\$2,716,330
5222 Transfer to Federal Projects	\$83,881	\$82,000	\$82,000	\$82,000
5221 Transfer to Food Service	\$67,057	\$72,000	\$72,000	\$72,000
5252 Transfer to Expend. Trust	\$60,000	0	0	0
Total Expenditures	\$2,459,239	\$2,883,182	\$2,870,330	\$2,870,330
Warrant Articles:				
Minor Repairs	0	0	\$12,200	\$12,200
Total Expenditures w/Articles			\$2,882,530	\$2,882,530

**ANDOVER SCHOOL DISTRICT
2002-2003 ESTIMATED REVENUE**

	Actual 2000-01	Budgeted 2001-02	Estimated 2002-03	Budget Committee Recommended
General Fund:				
School Building Aid	39,884	\$39,884	\$39,884	\$39,884
Catastrophic Aid	0	0	0	0
Tuition	14,607	0	0	0
Medicaid Distributions	1,337	0	0	0
Interest Revenue	5,328	0	0	0
Adequate Education Grant	694,541	673,599	738,141	738,141
State-wide Property Tax	685,887	826,782	761,373	761,373
Other Income	1,485	0	0	0
Sub-total General Fund	\$1,443,069	\$1,540,265	\$1,539,398	\$1,539,398
Res. for Spec. Ed. Trust	\$50,000	0	0	0
Res. for Maint. Trust	\$10,000	0	0	0
Fund Balance	\$94,854	\$167,447	0	0
Sub-total Fund Balance	\$154,854	\$167,447	0	0
Total General Fund	\$1,597,923	\$1,707,712	\$1,539,398	\$1,539,398
Federal Funds:	\$83,881	\$82,000	\$82,000	\$82,000
Food Service Fund:				
Sale of Lunches	\$30,657	\$33,850	\$33,850	\$33,850
Federal Child Nutrition	22,642	22,000	22,000	22,000
State Child Nutrition	1,178	1,150	1,150	1,150
Interest Income	3,317	0	0	0
District Support	10,000	0	0	0
Total Food Service Fund	\$67,794	\$57,000	\$57,000	\$57,000
Rev. other than Assessments	\$1,749,598	\$1,846,712	\$1,678,398	\$1,678,398
Assessment	\$885,855	\$1,036,470	\$1,204,132	\$1,204,132
Total Budget w/Articles	\$2,635,453	\$2,883,182	\$2,882,530	\$2,882,530

Per RSA 32:11-1, the following information is provided regarding Special Education Expenditures and Revenues for the past two fiscal years.

	1999-2000	2000-2001
Special Education Expenditures	\$207,575	\$229,279
Special Education Revenues	34,552	143,234
Net Special Education Costs	\$173,023	\$ 86,045

SCHOOL DISTRICT TREASURER'S REPORT

Cash on hand July 1, 2000		\$(122,912.71)
Received from Selectmen	\$1,886,669.00	
Received from State Sources	849,579.72	
Received from All Other Sources	<u>88,943.60</u>	
Total Receipts	\$2,825,192.32	
Total Amount Available for Fiscal Year		2,702,279.61
Less School Board Orders Paid		<u>2,437,242.36</u>
Balance on Hand June 30, 2001		\$265,037.25

**SUMMARY OF SALARIES OF SUPERINTENDENT
AND ASSISTANT SUPERINTENDENTS**

	Andover	Merrimack Valley	Shaker Regional	Total
Local Share Supt.	\$6,265.66	\$48,496.89	\$28,149.45	\$82,912.00
Local Share Asst. Supt.	5,234.96	40,519.16	23,518.88	69,273.00
Local Share Asst. Supt.	<u>4,907.06</u>	<u>37,981.20</u>	<u>22,045.74</u>	<u>64,934.00</u>
Total	\$16,407.68	\$126,997.25	\$73,714.07	\$217,119.00

ANDOVER SCHOOL DISTRICT MEETING
March 10, 2001

The meeting was called to order at 1:05 p.m. by Moderator William Bardsley who introduced the school board members and those present from the superintendent's office. Bardsley then cited the rules of the meeting. There were approximately 100 people in attendance.

ARTICLE 1: To see if the district will vote to accept the reports of officials, agents, auditors and/or committees as printed in the school district report.

Mike Curry moved to accept the reports printed in the Town Report, David Hewitt seconded the motion; no discussion; Article 1 was adopted.

ARTICLE 2: To see if the district will vote to authorize the school board to make application for, to accept and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America and its agencies or from the State of New Hampshire and its agencies.

Mike Curry moved to accept Article 2, Percy Hill seconded the motion; no discussion; Article 2 was adopted.

ARTICLE 3: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

Howard Wilson moved to accept Article 3, Mike Curry seconded the motion; no discussion; Article 3 was adopted.

ARTICLE 4: To see if the school district will vote to change the purpose of the existing special education expendable trust fund for the purpose of special education tuition costs TO: the special education expendable trust fund for the purpose of special education tuition and/or transportation costs. (The school board recommends passing this article. 2/3 vote required.)

Mike Curry moved to accept Article 4, Percy Hill seconded the motion. Vicky Mishcon explained the School Board is seeking to redefine the purpose, which now only covers tuition costs. The School Board would simply like to include transportation costs as well. Article 4 was adopted.

ARTICLE 5: To see if the school district will vote to raise and appropriate the sum of up to Fifty Thousand Dollars (\$50,000) to be placed in the special education expendable trust fund previously established, and to authorize the transfer of that amount from the June 30, 2001 undesignated fund balance (surplus). (The school board recommends passing this appropriation. The budget committee does not recommend passing this appropriation. Majority vote required.)

Mike Curry moved to accept Article 5, Percy Hill seconded the motion. Doug Boisvert explained the fund was started last year with \$50,000 to cover unforeseen

expenditures. The School Board would like to add \$50,000 to the fund. Ed Hiller, Budget Committee Chairperson, explained opposition is to curtail some of the 30% increase of the school district budget. As it is a rainy day fund, additions should be postponed due the extreme increase in special education costs. Mike Curry clarified the School Board's position stating that the special education increases are due to known factors, but the fund is for unknown factors; i.e. one special needs child could cost more than \$125,000 per year. The school district is mandated to fund special education with some assistance from the state, which is known as catastrophic aid; but the school district is not reimbursed until the year after it is expended and the school district is responsible for the first \$28,000. The special education expendable trust fund can be accessed by the School Board after a public hearing. Howard Wilson advised that the New Hampshire Legislature is asking the federal government to help fund the mandate.

Mrs. Hiller asked if a special school district meeting could be held to raise the funds. Boisvert responded it would be time consuming. Ed Hiller felt the special meeting process is not very cumbersome; but costs are involved for advertising and conducting the meeting. Baker added that professional help is required to go before the Superior Court and a special property tax billing through the town would also be needed.

As there is no budget surplus this year, Stacey Viandier suggested waiting until next year to add to the fund. Boisvert explained the School Board's fund target is \$150,000, so they will continue to recommend additions until the target is reached. John Bourdon questioned the odds of the School Board needing to draw from the fund. Superintendent Martin explained that the special education population is 14% of the total school population. Curry added that the district is likely to see three or four students requiring \$26,000 each plus transportation. The special education resident tuition at Bethlehem is \$60,000 to \$65,000 per year. Article 5 was defeated.

ARTICLE 6: To see if the school district will vote to raise and appropriate the sum of Thirteen Thousand Nine Hundred Seventy Dollars (\$13,970) for the purpose of renovating the boys and girls bathrooms located on the first floor of the Andover Elementary/Middle School across from the principal's office. (The school board recommends passing this appropriation. The budget committee also recommends passing this appropriation. Majority vote required.)

Doug Boisvert moved to accept Article 6, Mike Curry seconded the motion. Baker explained the need due to very old stalls with no doors and the floor, which is difficult to clean, reeks on hot June days. The estimate received was an actual quote from Sleeperbilt. Curry added that prior to awarding the contract, the School Board would use the bidding process. Bourdon suggested and the meeting approved a 10-minute recess in order to view the existing bathrooms.

Upon reconvening, Karen Brule questioned the purpose of the maintenance expendable trust fund. Boisvert explained it is for catastrophic situations such as a new boiler, repairing roof leaks, or other unforeseen problems. The leach field was repaired for \$19,000. Ed Hiller stated that the maintenance trust fund is available for this project which the Budget Committee will recommend under Article 9. Article 6 was adopted.

ARTICLE 7: To see if the school district will vote to raise and appropriate the sum of Forty One Thousand, One Hundred Seventy Dollars (\$41,170) for the purpose of completing the window replacement project at the Andover Elementary/Middle School. (The school board recommends passing this appropriation. The budget committee does not recommend passing this appropriation. Majority vote required.)

Mike Curry moved to accept Article 7, Doug Boisvert seconded the motion. McCrave explained the first floor front and rear windows of the oldest portion of the building would be replaced, as it is the School Board's obligation to maintain the facility. Ed Hiller stated the Budget Committee felt the project should be postponed to another year when the district is not facing horrendous budget increases. Article 7 was defeated.

ARTICLE 8: To see if the school district will vote to raise and appropriate the sum of Two Million, Eight Hundred Sixty Nine Thousand, Two Hundred Twelve Dollars (\$2,869,212) for the support of schools, for the payment of salaries of school district officers and agents and for the payment of statutory obligations of the school district. (The school board recommends passing this appropriation. The budget committee also recommends passing this appropriation. Majority vote required.)

Mike Curry moved to accept Article 4, Percy Hill seconded the motion. The moderator suggested the budget be reviewed section by section. At Delaney's request, Curry explained how teachers are paid through the 12-step policy. Additional comments concerning the budget included: Percy Hill's comment that teachers work 365 days a year to promote education, which is their gift, dedication and passion. Vicky Mishcon said it takes one year to grow rice, 10 years to grow trees, but 100 years to educate children. Lynn Baker advised that teachers are required to continue their education in order to retain their license; a masters degree could double, triple or even quadruple an individual's salary in the business world, so teachers should not be punished for trying to make a living. Wallace Scott said the federal government should reimburse school districts the 40% as promised for mandated programs rather than the 8-9% actual. Vicky Mishcon added that educators welcome special needs students because they bring a lot to our school. Debbie Gay clarified that 1000 series sections are direct services to the students and 2000 series sections are diagnostic capacity or supervisory as mandated for reporting purposes. The legal and advertising section increase is needed for specific legal representation. Despite the informative handout distributed by the School Board, many questions were asked about specific section increases in an effort to cut the budget. The Section 2900 Salary Pool will be used to reduce the impact of the 20% increase in health and dental benefits and will actually be spread throughout the budget.

Howard Wilson moved to amend Article 8 by deleting \$250,000 from the recommended budget. Jeff Newcomb seconded his motion. Curry advised that the School Board cannot spread the decrease throughout the budget as there are mandated and contracted services required. The budget decrease would eliminate field trips and portions of regular education. Lynn Baker acknowledged the funding crisis and urged voters to look to the legislature to solve the tax problem rather than turn to the children to solve the problem, and don't deprive them from getting the adequate education Andover provides them. The amendment was defeated. Howard Wilson

then moved to amend Article 8 by deleting \$50,000 from the recommended budget. Jeff Newcomb seconded the motion. Amendment defeated. The meeting voted to raise and appropriate \$2,869,212; Article 8 was adopted.

ARTICLE 9: To see if the district will vote to authorize the withdrawal of \$10,000, together with the interest earned, from the school buildings maintenance expendable trust fund to be used as revenue to offset the operation and maintenance appropriation. (By petition. The school board does not recommend passing this article.)

Howard Wilson moved to accept Article 9. Ed Hiller seconded the motion, and went on to say the Budget Committee recommends adopting this article. After a show of hands, Article 9 was defeated.

ARTICLE 10: To see if the district will vote to authorize the withdrawal of \$50,000 together with the interest earned, from the special education expendable trust fund to be used as revenue to offset the special education appropriation. (By petition. The school board does not recommend passing this article.)

Howard Wilson moved to accept Article 10, Toby Locke seconded the motion. Curry noted the School Board's goal is \$150,000 and since Article 5 was defeated, the district needs the \$50,000 cushion to help with unforeseen expenditures in special education. After a show of hands, Article 10 was defeated.

ARTICLE 11: To transact any other business that may legally come before this meeting.

Doug Boisvert acknowledged the generous past services of Charles McCrave and Debbie Gay who are both retiring from their current positions. Mrs. Cotton acknowledged the district's fortune of having on staff Percy Hill, a recent candidate for Disney's "Teacher of the Year".

There being no other business to come before the meeting, the voters unanimously agreed to adjourn at 4:25 p.m.

Respectfully submitted,

Sharon Mickle
School District Clerk

GRZELAK AND COMPANY, P.C.

Certified Public Accountants

Members - American Institute of CPA's
Members - New Hampshire Society of CPA's

Post Office Box 8
Laconia, New Hampshire 03247
Tel 524-6734 Fax 524-6071

INDEPENDENT AUDITOR'S REPORT

To the School Board
Andover School District
Andover, New Hampshire

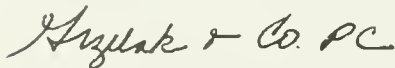
We have audited the accompanying general-purpose financial statements of the Andover School District as of and for the year ended June 30, 2001, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Andover School District's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Andover School District as of June 30, 2001, and the results of its operations for the year then ended in conformity with U.S. generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Andover School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.



GRZELAK AND COMPANY, P.C., CPA's

Laconia, New Hampshire
December 12, 2001

**ANDOVER SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
June 30, 2001**

4. LONG-TERM DEBT

General Obligation Debt

The District can issue general obligation debt instruments to provide funds for the acquisition and construction of major capital equipment, infrastructure and other facilities. *General obligation debt instruments are "direct government obligations" and consequently are a pledge of the full faith and credit of the District.* General obligation debt instruments currently outstanding, and reported in the General Long-Term Debt Account Group, are as follows:

<u>Purpose</u>	<u>Interest Rates</u>	<u>Principal Balance</u>
School Building Bond - August 15, 1992 through 2002	5.3 - 5.7%	<u>\$ 190,000</u>

Annual debt service requirements to maturity for general obligation debt are as follows:

<u>Fiscal Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2002	\$ 95,000	\$ 8,075	\$ 103,075
2003	95,000	2,708	97,708
	<u>\$ 190,000</u>	<u>\$ 10,783</u>	<u>\$ 200,783</u>

Changes in Long-Term Liabilities

During the year ended June 30, 2001, the following changes occurred in liabilities reported in the General Long-Term Debt Account Group:

	<u>7/1/00</u>	<u>Additions</u>	<u>Reductions</u>	<u>6/30/01</u>
General Obligation Debt	\$ 285,000	\$ -	\$ 95,000	\$ 190,000
Capital Lease Obligations	\$ -	\$ -	\$ -	\$ -
Compensated Absences	\$ -	\$ -	\$ -	\$ -

Exhibit A
ANDOVER SCHOOL DISTRICT

COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUPS
As of June 30, 2001

	Governmental Fund Types		Fiduciary Funds		Account Groups		TOTALS
	General Fund	Special Revenue Funds	Trust and Agency Funds	General Long-Term Debt			
ASSETS							
Pooled Cash and Cash Equivalents	\$ 239,546	\$ 1,043	\$ 12,329			\$ 252,918	
Investments	39,641	-	-			39,641	
Accounts Receivable	5,908	-	-			5,908	
Due from Other Governments	27,749	22,151	63,331			113,231	
Due from Other Funds	-	-	-			-	
Inventory	-	1,474	-			1,474	
Other Assets	-	-	-			-	
Property and Equipment, Net	-	-	-			-	
Amount to be Provided for Retirement of General Long- Term Debt and Other Obligations					\$ 190,000		
TOTAL ASSETS	\$ 312,844	\$ 24,668	\$ 75,660		\$ 190,000	\$ 603,172	

The notes to financial statements are an integral part of this statement.
Exhibit Page - 1

LIABILITIES									
Accounts Payable	\$	27,577	\$	1,270	\$	-	-	\$	28,847
Due to Pooled Cash		-		14,192		-	-		14,192
Due to Other Governments		29,501		286		-	-		29,787
Due to Other Funds		-		-		-	-		-
Accrued Expenses		83,289		6,699		-	-		89,988
Deferred Revenue		-		-		-	-		-
Due to Student Groups		-		-		12,329	-		12,329
Capital Lease Obligations		-		-		\$	-		-
Long-Term Debt		-		-		-	190,000		190,000
TOTAL LIABILITIES									
		140,367		22,447		12,329	190,000		365,143

FUND EQUITY									
Fund Balance									
Reserved									
Encumbrances		5,000		-		-	-		5,000
Inventory/Prepays		-		1,474		-	-		1,474
Unreserved									
Designated		-		-		63,331	-		63,331
Undesignated		167,477		747		-	-		168,224
TOTAL FUND EQUITY									
		172,477		2,221		63,331	-		238,029

TOTAL LIABILITIES AND FUND EQUITY										
	\$	312,844	\$	24,668	\$	75,660	\$	190,000	\$	603,172

The notes to financial statements are an integral part of this statement.
Exhibit Page - 2

Schedule 1
ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND REVENUES AND OTHER FINANCING SOURCES - ESTIMATED AND ACTUAL (GAAP BASIS)
 For the Year Ended June 30, 2001

	Current Year Estimate			Actual	Variance Favorable or (Unfavorable)
	Original Estimate	Changes (Net)	Final Estimate		
REVENUES AND OTHER FINANCING SOURCES					
SCHOOL DISTRICT ASSESSMENT					
District Assessment	\$ 882,855	\$ -	\$ 882,855	\$ 882,855	\$ -
Other	-	-	-	-	-
	<u>882,855</u>	<u>-</u>	<u>882,855</u>	<u>882,855</u>	<u>-</u>
TUITION					
Regular Day School	-	-	-	14,607	14,607
Special Education	-	-	-	-	-
Vocational Education	-	-	-	-	-
Other	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,607</u>	<u>14,607</u>
OTHER LOCAL REVENUE					
Earnings on Investments	-	-	-	5,328	5,328
Pupil Activities	-	-	-	1,485	1,485
Other	-	-	-	6,813	6,813
	<u>-</u>	<u>-</u>	<u>-</u>	<u>12,626</u>	<u>12,626</u>

INTERGOVERNMENTAL SOURCES

Foundation Aid	-	-	-
School Building Aid	36,181	-	39,884
Adequate Education Grant	694,541	-	694,541
State Wide Property Tax	685,887	-	685,887
Catastrophic Aid	-	-	-
Other	-	-	-
	<u>1,416,609</u>	<u>-</u>	<u>1,416,609</u>

REVENUE FROM MISCELLANEOUS SOURCES

Medicare Reimbursements	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>

OPERATING TRANSFERS IN

From Special Revenue Funds	-	-	-
From Capital Projects Funds	-	-	-
From Capital Reserve Funds	-	-	-
From Trust and Agency Funds	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>

OTHER FINANCING SOURCES

Proceeds from Long-Term Debt	-	-	-
Other	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>

TOTAL REVENUES AND OTHER FINANCING SOURCES

	2,299,464	\$ -	\$ 2,299,464
	<u>-</u>	<u>-</u>	<u>-</u>
	<u>2,299,464</u>	<u>\$ -</u>	<u>\$ 2,299,464</u>

UNRESERVED FUND BALANCE USED TO REDUCE TAXES

	<u>154,854</u>
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TOTAL REVENUES, OTHER FINANCING SOURCES AND USE OF FUND BALANCE

	<u>\$ 2,454,318</u>
--	---------------------

	<u>1,420,312</u>	<u>3,703</u>
	<u>1,337</u>	<u>1,337</u>
	<u>1,337</u>	<u>1,337</u>

	<u>\$ 2,325,924</u>	<u>\$ 26,460</u>
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Schedule 2
ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL (GAAP BASIS)
 For the Year Ended June 30, 2001

	Beginning Reserve Items (Expenditures Only)		Current Year Budget		Ending Reserve Items (Expenditures Only)	Actual	Variance Favorable or (Unfavorable)
	Budget Voted	Transfers (Net)	Budget Total				
EXPENDITURES AND OTHER FINANCING USES							
INSTRUCTION							
Regular Programs	\$ -	\$ 1,261,293	\$ -	\$ 1,261,293	\$ -	\$ 1,231,270	\$ 30,023
Special Programs	-	241,365	-	241,365	-	208,574	32,791
Vocational Programs	-	-	-	-	-	-	-
Other Instructional Programs	-	13,507	-	13,507	-	12,865	642
Adult/Continuing Education	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	1,516,165	-	1,516,165	-	1,452,709	63,456
PUPIL SERVICES							
Attendance and Social Work	-	107,494	-	107,494	-	-	107,494
Guidance	-	-	-	-	-	29,766	(29,766)
Health	-	-	-	-	-	38,681	(38,681)
Psychological	-	-	-	-	-	3,260	(3,260)
Speech Pathology and Audiology	-	-	-	-	-	12,568	(12,568)
Other Pupil Services	-	-	-	-	-	3,540	(3,540)
	-	107,494	-	107,494	-	87,815	19,679
INSTRUCTIONAL STAFF SERVICES							
Improvement of Instruction	-	32,145	-	32,145	-	13,148	18,997
Educational Media	-	-	-	-	-	15,673	(15,673)
Other Instructional Staff Services	-	-	-	-	-	-	-
	-	32,145	-	32,145	-	28,821	3,324

GENERAL ADMINISTRATION

School Board	-	11,459	-	11,459	5,000	20,212	(13,753)
Contingency	-	-	-	-	-	-	-
Office of the Superintendent	-	58,884	-	58,884	-	57,644	1,240
Special Area Administrative Services	-	-	-	-	-	-	-
Other General Administrative Services	-	-	-	-	-	-	-
	-	70,343	-	70,343	5,000	77,856	(12,513)

SCHOOL ADMINISTRATION SERVICES

Administration	-	105,030	-	105,030	-	104,947	83
Other	-	-	-	-	-	-	-
	-	105,030	-	105,030	-	104,947	83

BUSINESS SERVICES

Fiscal	-	-	-	-	-	-	-
Operation and Maintenance of Plant	-	233,094	-	233,094	-	193,364	39,730
Pupil Transportation	-	211,200	-	211,200	-	184,442	26,758
Procurement	-	-	-	-	-	-	-
Other Business Services	-	-	-	-	-	-	-
	-	444,294	-	444,294	-	377,806	66,488

MANAGERIAL SERVICES

Administration	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-

Schedule 2 (Continued)
ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL (GAAP BASIS)
 For the Year Ended June 30, 2001

	Beginning Reserve Items <i>(Expenditures Only)</i>	Current Year Budget		Ending Reserve Items <i>(Expenditures Only)</i>	Actual	Variance Favorable or (Unfavorable)
		Budget Voted	Transfers (Net)			
EXPENDITURES AND OTHER FINANCING USES						
OTHER SUPPORT SERVICES						
Support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-	-	-
	-	-	-	-	-	-
COMMUNITY SERVICES						
Community Service	-	-	-	-	-	-
Other	-	-	-	-	-	-
	-	-	-	-	-	-
FACILITIES ACQUISITION AND CONSTRUCTION						
Facilities Acquisition	-	500	-	500	-	500
Construction	-	-	-	-	-	-
	-	500	-	500	-	500
OTHER OUTLAYS						
Other	-	-	-	-	-	-
	-	-	-	-	-	-

DEBT SERVICE

Principal on Long Term Debt	-	95,000	-	95,000	-
Interest on Long Term Debt	-	13,347	-	13,347	-
Interest on Notes Payable	-	-	-	-	-
Other Debt Service Charges	-	-	-	-	-
	-	108,347	-	108,347	-

OPERATING TRANSFERS OUT

To Special Revenue Funds	-	10,000	-	10,000	-
To Capital Project Funds	-	-	-	-	-
To Proprietary Funds	-	-	-	-	-
To Capital Reserve Funds	-	60,000	-	60,000	60,000
To Trust and Agency Funds	-	-	-	-	-
	-	70,000	-	70,000	10,000
					60,000

SUPPLEMENTAL APPROPRIATIONS

Other	-	-	-	-	-
	-	-	-	-	-

TOTAL EXPENDITURES AND

OTHER FINANCING USES

\$	-	\$ 2,454,318	\$	-	\$ 2,454,318	\$	5,000	\$ 2,248,301	\$ 201,017
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VITAL STATISTICS
Year Ended December 31, 2001

BIRTHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Name	Place of Birth	Father's Name	Mother's Name
01/17	John Charles Newton	Concord, NH	Dana Newton	Michelle Newton
01/22	Alden Francis Cox	Lebanon, NH	Sean Cox	Lori Cox
03/01	Jacob Walter Milligan	Concord, NH	Michael Milligan	Leonie Bradley
03/26	Lauren Elizabeth Sanborn	Concord, NH	Daniel Sanborn	Teri Sanborn
04/03	Nelson Gregory Makechnie	New London, NH	Gregory Makechnie	Amy Makechnie
04/09	Jocelyn Abigail Olivier	Lebanon, NH	Michael Olivier	Sharlene Olivier
04/27	Jesse Peter Wagner	New London, NH	John Wagner	Amy Wagner
05/08	Guy Douglas Hill	East Andover, NH	Jeffrey Hill	Michelle Hill
05/10	Marcel Philippe Eaton	Lebanon, NH	Perry Eaton	Lisa Eaton
05/24	Hannah Elizabeth French	New London, NH	George French, Jr.	Trudy French
05/28	Grace Palmer Gibbons	New London, NH	Toby Gibbons	Meredith Gibbons
07/10	Myles Spencer Powers	Concord, NH	David Powers	Laura Gidman-Powers
07/13	Matthew William Reynolds	Lebanon, NH	Brian Reynolds	Sarah Lester
07/13	David Joseph Reynolds	Lebanon, NH	Brian Reynolds	Sarah Lester
09/06	Tanner Lee Underdahl	New London, NH	Terry Underdahl	Susanne Underdahl
09/18	Ryan James Methven	Lebanon, NH	Karl Methven	Diane Fowler

MARRIAGES REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Groom's Name	Residence	Bride's Name	Residence	Place of Marriage
01/20	Jason R. Prentice	Andover, NH	Alicia M. Fair	Concord, NH	Concord, NH
02/10	Corey A. Vigue	Andover, NH	Pennie G. Barney	Franklin, NH	Franklin, NH
03/17	Erain J. McDonald	Andover, NH	Stephanie L. Cate	Andover, NH	Franklin, NH
05/11	Shane C. Szilagyi	Andover, NH	Leah P. LeClair	Andover, NH	Wilmot, NH
06/10	Aaron W. Kendrick	Andover, NH	Mariah D. Weyant	Franklin, NH	Gilmanton, NH
08/25	James V. Stanton	Andover, NH	Karen L. Anderson	Andover, NH	Sanbornton, NH
09/08	Frederic Ridgeway Bernhard	Brooklyn Hgts, NY	Jill Katheryn Clinton	Brooklyn Hgts, NY	New London, NH
10/06	Roy Louis Carlson, III	Andover, NH	Angela Carmen Jones	Andover, NH	Andover, NH
11/23	Stuart Alexander Green	Andover, NH	Karine Helene Dumont	Andover, NH	Andover, NH
12/23	Michael Anthony Brown	Andover, NH	Mary Janette	Andover, NH	Salisbury, NH

DEATHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Name	Place of Death	Father's Name	Mother's Name (Maiden)
01/01	Ervin R. Nelson	Concord, NH	James Nelson	Bertha Lull
01/23	Lillian A. Davis	Boscawen, NH	Ira Brown	Adelade Towle
02/07	Innocenzo Lafiosca	Franklin, NH	Daniel Lafiosca	Concettina Dispirito
03/20	Calvin G. Whitcomb	Andover, NH	Clarence Whitcomb	Kathleen Noble
04/08	Brian James McDonald	Andover, NH	Roland McDonald	Evelyn Keyser
04/18	Daniel Richard Neville	East Andover, NH	Francis Neville	Mary Garde
06/16	Theodore E. Hall	Franklin, NH	Guy Hall	Florence Smith
07/20	Helen A. Carleton	Lebanon, NH	Raymond Carleton	Edna Firestine
08/28	Olive Sands Robart	Andover, NH	Royal Burchard	Emma Galloway
08/29	Carl Murray Richards	Andover, NH	Francis Richards	Gladys Woodward
09/04	Betty Ann Sholes	Andover, NH	Charles Brown	Rachel Chase
11/02	Charles Arthur Virgin	Andover, NH	James Virgin	Bessie Davis

**ANDOVER SCHOOL DISTRICT
SCHOOL CALENDAR
2002-2003 DRAFT #1**

AUGUST/SEPT.
[24]

M	T	W	TH	F
				(23)
26	27	28	29	(30)
X	3	4	5	6
9	10	11	12	13
16	17	18	19	20
23	24	25	26	27
30				

FEBRUARY
[15]

M	T	W	TH	F
3	4	5	6	7
10	11	12	13	14
17	18	19	20	21
X	X	X	X	X

OCTOBER
[22]

M	T	W	TH	F
	1	2	3	4
(7)	8	9	10	11
14	15	16	17	18
21	22	23	24	25
28	29	30	31	

MARCH
[20]

M	T	W	TH	F
3	4	5	6	7
10	11	12	13	14
(17)	18	19	20	21
24	25	26	27	28
31				

NOVEMBER
[17]

M	T	W	TH	F
				1
4	5	6	7	(8)
X	12	13	14	15
18	19	20	21	22
25	26	27	X	X

APRIL
[19]

M	T	W	TH	F
	1	2	3	4
7	8	9	10	11
14	15	16	17	18
21	22	23	24	25
X	X	X		

DECEMBER
[15]

M	T	W	TH	F
2	3	4	5	6
9	10	11	12	13
16	17	18	19	20
X	X	X	X	X
X	X			

MAY
[19]

M	T	W	TH	F
			X	X
5	6	7	8	9
12	13	14	15	16
19	20	21	22	23
X	27	28	29	30

JANUARY
[21]

M	T	W	TH	F
X	X	X	2	3
6	7	8	9	10
13	14	15	16	17
X	21	22	23	24
27	28	29	30	31

JUNE
[8]

M	T	W	TH	F
2	3	4	5	6
9	10	11	(12)	(13)
16	17	18	19	20
23	24	25	26	27
30				

190 DAYS- 180 DAYS REQUIRED FOR INSTRUCTION. 180TH DAY EXCLUDING EMERGENCY CLOSING IS JUNE 11, 2003. AUG/SEPT. 2002-JAN.31, 2003=99 DAYS. FEB.1, 2003 - JUNE 11, 2003 = 81 DAYS.

AUGUST 23 TEACHER WORKSHOP
 AUGUST 26 STUDENTS START
 AUGUST 30 TEACHER WORKSHOP
 SEPTEMBER 2 LABOR DAY
 OCTOBER 7 TEACHER WORKSHOP
 NOVEMBER 8 TEACHER WORKSHOP
 NOVEMBER 11 VETERANS DAY

NOV. 28,29
 DEC. 23-JAN.1
 JANUARY 20
 FEB. 24-28
 MARCH 17
 APRIL 28-MAY 2
 MAY 26
 JUNE 11
 JUNE 12, 13

THANKSGIVING RECESS
 CHRISTMAS VACATION
 MARTIN LUTHER KING DAY
 WINTER VACATION
 TEACHER WORKSHOP
 SPRING VACATION
 MEMORIAL DAY
 LAST DAY OF SCHOOL
 TEACHER WORKSHOP

() indicates Teacher Workshop--no school for students
 X indicates holiday, vacation--no school for staff & students

SUBJECT TO CHANGE

Town of Andover
PO Box 61
Andover, NH 03216



Sean Kaulbach, Grade 7

