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TOWN CALENDAR

OFFICE HOURS

Town Clerk/Tax Collector

Tuesdays, 10:00 a.m. to 1:00 p.m.
Wednesdays, 6:30 p.m. to 8:30 p.m.

Thursdays, 10:00 a.m. to 1:00 p.m.
Saturdays, 9:00 a.m. to 12:00 noon

Selectmen's Office

Monday-Friday, 8:30 a.m. to 1:00 p.m.; Afternoons By Appointment

Building Inspector

Tuesdays, 7:00 to 8:00 p.m.

Transfer Station at 640 Main Street

Wednesdays, 7:00 a.m. to 6:00 p.m. (until 5:00 p.m. during standard time months)
Saturdays, 7:00 a.m. to 5:00 p.m.

TOWN & SCHOOL DISTRICT 2001 MEETINGS

School - 1:00 p.m., Saturday, March 10

Town - 7:30 p.m., Tuesday, March 13

Polls open for Town & School Elections - March 13, 11:30 a.m. to 7:30 p.m.

PHELPS AUDITORIUM AT THE ELEMENTARY/MIDDLE SCHOOL

BOARD AND COMMITTEE MEETINGS

All meetings at Town Office unless otherwise noted
(Appointments necessary for all meetings - 735-5332)

Selectmen:

1st & 3rd Mondays, 7:00 p.m.

Conservation Commission:

2nd Wednesday, 8:00 p.m.

Cemetery Trustees:

3rd Tuesday, 7:30 p.m.

Planning Board:

2nd & 4th Tuesdays, 7:00 p.m.

Cable TV Committee:

3rd Monday, 7:30 p.m.

Recycling Committee:

1st Tuesday, 7:30 p.m.
(September - June)

LIBRARY HOURS

Andover:

Mondays, 6:30 to 8:30 p.m.
Wednesdays, 9:00 a.m. to noon &
6:30 to 8:30 p.m.
Thursdays, 12:30 to 4:30 p.m.

Bachelder:

Tuesdays, 1:30 to 5:00 p.m. &
6:30 to 8:30 p.m.
Thursdays, 6:30 to 8:30 p.m.
Fridays, 1:30 to 5:00 p.m.

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ANDOVER, NEW HAMPSHIRE

LEGISLATIVE REPRESENTATIVES

Elected at 2000 Biennial Fall Election

Senator Clifton C. Below
25 Perley Avenue
Lebanon, NH 03766
(H) 448-2519
(W) 448-5899

Rep. William E. Leber
97 Salisbury Highway
Andover, NH 03216
leber@tds.net
735-5144

Rep. Richard P. Brewster
17 Cilleyville Road
Andover, NH 03216
bbrstr@tds.net
735-5457

TOWN OFFICERS

Elected at March Town Meeting

MODERATOR: Edward C. Becker 2002

SELECTMEN

Dennis E. Fenton, Chair
Bruce M. Adams
Roger B. Godwin

Term Expires 2001
Term Expires 2002
Term Expires 2003

TOWN ADMINISTRATOR*: Mark Stetson

ROAD AGENT

Stewart D. McLeod, Jr.

Term Expires 2002

POLICE DEPARTMENT*

Herbert L. Blish
Glenn E. Laramie, Jr.
Joseph J. Mahoney, III

Jacob B. Johnson
Glenn E. Laramie, Sr., Chief

DOG OFFICER*

Dennis S. Wright

BUILDING INSPECTOR*

Edward A. Barton

CIVIL DEFENSE DIRECTOR*

John E. Williams

BOARD OF HEALTH

Board of Selectmen

OVERSEER OF THE POOR

Board of Selectmen

SUPERVISORS OF CHECKLIST

Irene H. Jewett
Arthur C. Urie
John W. Whitcomb

Term Expires 2002
Term Expires 2003
Term Expires 2004

TREASURER

Ann W. Clark

Term Expires 2001

TOWN CLERK & TAX COLLECTOR

Lorraine Locke Terms Expire 2001

DEPUTY TOWN CLERK & TAX COLLECTOR: Vacant
(Appointed by Town Clerk/Tax Collector)

BUDGET COMMITTEE

Henry "Skip" Powers	Term Expires 2001
Jeffrey Newcomb	Term Expires 2001
William Bardsley, Chair	Term Expires 2002
Edwin Hiller	Term Expires 2002
Wallace Scott	Term Expires 2003
Rosemary Slitzer	Term Expires 2003
Michael Curry	Ex Officio
Bruce M. Adams	Ex Officio
Joseph "Mike" Vercellotti	Ex Officio

LIBRARY TRUSTEES

Sandra Graves	Term Expires 2001
Kennard Smith	Term Expires 2001
Prudence Veysey	Term Expires 2001
Brenda McDonald	Term Expires 2002
Alice Perry	Term Expires 2003

TRUSTEES OF TRUST FUNDS

Barbara Brewster	Term Expires 2001
Patricia Cutter	Term Expires 2002
Linda Perry	Term Expires 2003

PLANNING BOARD*

Marcel Duclos	Term Expires 2001
Eric A. Johnson	Term Expires 2001
Kevin Sleeper	Term Expires 2002
Peter Sanborn	Term Expires 2002
Brendan Newton	Term Expires 2002
Donald E. Gould, Co-Chair	Term Expires 2003
Stacey Platte-Viandier, Co-Chair	Term Expires 2003
Edwin Hiller	Alternate
Roger B. Godwin	Ex Officio

ZONING BOARD OF ADJUSTMENT*

Brooks Bicknell	Term Expires 2001
Charles McCrave	Term Expires 2001
William Keyser, Chair	Term Expires 2002
Katherine B. Stearns	Term Expires 2003
Susan Schnare	Term Expires 2003
Paul Fopiano	Alternate

CONSERVATION COMMISSION*

Gerald Hersey, Chair
 Alice Perry
 Tina Cotton
 Spencer Dickinson
 Steve Darling
 Charles Darling
 Derek Mansell

Term Expires 2001
 Term Expires 2001
 Term Expires 2002
 Term Expires 2002
 Term Expires 2003
 Term Expires 2003
 Alternate

RECYCLING COMMITTEE*

Nelson Lebo
 Jay Fitzpatrick

Kenneth Tripp, Chair
 Charles Darling

CABLE TELEVISION ADVISORY COMMITTEE*

Pamela Cameron
 Tina Cotton
 Leo McCabe, Chair
 Jane Slayton, Ex Officio

Mariyln Gould
 Richard Holzer
 Lee Carvalho, Ex Officio
 Roger Godwin, Ex Officio

CEMETERY TRUSTEES

John Graves
 Patricia Cutter
 Susan Schnare

Term Expires 2001
 Term Expires 2002
 Term Expires 2003

RECREATION COMMITTEE*

Howard George, Chair
 Kimberly Miller
 Tina Barton
 Leslie "Les" Fenton
 Karl Johnson
 Roger G. Laro, Jr.
 William Zimmerman

Term Expires 2001
 Term Expires 2001
 Term Expires 2002
 Term Expires 2002
 Term Expires 2002
 Term Expires 2002
 Term Expires 2003

FOREST FIRE WARDEN
 (Appointed by State Forester)
 John McDonald (735-5623)
 Deputy Wardens

Rene Lefebvre (934-2197)
 Jack Williams (735-5793)

John Thompson (735-6443)

AUDITORS*

Plodzick & Sanderson

(* - Appointed by Board of Selectmen)

SELECTMEN'S REPORT

Growth

The new millennium has arrived, and with it the population pressure we have long expected. This year 34 additional children arrived in our elementary/middle school, an increase of about 15 per cent. They, and the extra special education expense some bring with them, have driven the school board's recommended budget up by about \$419,000.

That increase, and an increase in taxes for higher town and county administration costs, will raise our property tax by an estimated \$5.50 per assessed thousand dollars of value this year.

There is no reason to believe that Andover will cease to be an attractive town into which to move, what with eight grades of local school, lower-priced homes than are common in the area, and the easy ability to commute to work in Concord, Manchester, Laconia, and the Lebanon/Hanover area.

What are we going to do about it?

We cannot stop growth, nor avoid allowing what the State considers to be our 'fair share' of it. But we can manage it so that it does not hammer our tax rate or our local services as hard. Town boards have been reviewing measures like impact fees, cluster housing, and new construction rules to minimize the harmful effects of rapid growth. This is where we can expect to see town finances and our school hardest hit.

The reason is that the typical new home in Andover this year, assessed at perhaps \$100,000, would generate \$2,000 in local taxes but with an average of two children would cost \$6,000 or more per child in education costs, or a total of \$12,000, leaving \$10,000 that other taxpayers would have to pay. A ten-lot subdivision would generate an uncompensated net \$100,000 for the rest of the town to pay, or about \$0.85 on your tax rate. This, with no consideration for the cost of services provided by the town and county.

Your boards propose that you enact two measures immediately to help take the pressure off and give them time to develop more comprehensive solutions. One is a growth cap which would hold to one per new subdivision the number of new, 'buildable' lots that can be created and cap at 13 (the number issued last year) the new-home building permits that can be issued. We strongly endorse this measure and urge your favorable consideration of it. Passing it will give our planning board time to draw up fair methods of controlling future growth.

The Town has also been very permissive in the past with the standards by which manufactured housing can be installed, and in that way lowering the cost of such housing and making the town more of a target for new residents. The time has come to bring our building ordinance up to date, principally requiring in future the use of proper foundations, national safety and construction standards for manufactured

housing, the energy code required by state law for all new construction, and rules for the rare but occasional need for emergency residential use of travel trailers. We very much appreciate the help we have been given by our Town building inspector in developing these proposed amendments to our building ordinance.

“Cell Towers”

Our love of communication and changing technology have brought the town its first applications to build tall towers for “personal wireless service facilities” (“PWSF”). These include cellular telephones, pagers, and other devices and of course are useful for our own emergency services’ communications.

Federal law prohibits communities from banning these towers, nor would most of us want to deny PWSF users their communications. But those towers need not be ugly, and the law does allow towns to control the appearance and placement of them by local ordinance. A committee of public-spirited residents has worked hard to prepare such an ordinance to suit both communications needs and esthetic concerns, and we strongly recommend it to your favorable attention for a Yes vote and enactment.

Roads and Bridges

Transportation remains town government’s largest expense. Our bridges are now in manageable shape, with only routine repairs and maintenance to be performed on most. The bridge on Dyer’s Crossing Road needs more serious attention, as do those on Elbow Pond Road, Morrill Hill Road, and Hall Road.

Roads continue to occupy most of the attention and take most of the money. This year we added the final one-inch “wear course” to newly repaved portions Dyers Crossing Road and Emery Road, reclaimed and repaved 3,000 feet of Flaghole Road from the AT&T microwave tower to the Franklin City line, and added a final one-inch wear course to all of Flaghole Road.

In the selectmen’s long-term plans, Lawrence Street and the presently paved portion of Beech Hill Road will be reconstructed in 2001, while a six-year plan for improving others has been incorporated in the Town’s Capital Improvement Plan, whose details can be seen on the Town’s new Web site, www.andovernh.org.

Our road grader is growing older and will have to be replaced within the foreseeable future. For that reason we will propose an overall financing plan next year that will likely include a proportionate increase in the amount committed to a road equipment replacement trust fund, in order to minimize the future impact of the purchase of that replacement.

Police Department

Andover’s people have seen the utility and safety factors inherent in a better police presence. A new full-time officer has been employed and is presently attending the police academy for the necessary certification, and we look forward to his and his part-time colleagues’ contributions to our community’s needs.

Community coverage has significantly improved with both the newer cruiser and the older one in service. But the old cruiser has 12 years and 150,000 miles on it now resulting in very high maintenance costs. We propose to purchase a new cruiser for \$22,000, of which \$10,000 will come from the capital reserve fund that was previously created for this very purpose. We have annually put \$5,000 into that capital reserve fund, however, this year in place of that annual contribution, we are requesting an appropriation of \$12,000 to complete the purchase; returning to the annual \$5,000 schedule next year to put us on a normal five year replacement cycle. Without this we expect to have to stop using the old cruiser and this will reduce police coverage available in Town.

Welfare

Changes in federal and state welfare eligibility rules, disqualifying longer-term welfare recipients from continued eligibility in many programs, will be felt at town and city levels this year as those people increasingly turn to their communities for help. State law requires town support of the poor, within certain broad limits and with few exceptions. We do not know yet what the magnitude of this burden will be, but we are concerned that it may amount to more than anyone has forecast.

Town Hall and Library

We expect the expansion of Town Hall to be complete at about the date of town meeting, and upon the move of town government functions to the new annex, renovations of the library will begin. The sole bid for the expansion and renovation was slightly higher than funds appropriated at the March 2000 town meeting and the selectmen met the shortfall with funds from the building maintenance appropriation and private donations. Benefactors of the library have generously contributed over \$17,000 for the improvements and outfitting of that part of the building, and we are very grateful to each and all of them. The Library Trustees are asking to use the \$16,600 from their capital reserve fund to complete the library portion of the project and also to use toward furnishings. We support that request.

Service to the Town during the last year has been, as always, a challenge and a pleasure.

Respectfully submitted,
Dennis Fenton
Roger Godwin
Bruce Adams

TOWN OF ANDOVER
2001 WARRANT
State of New Hampshire

The polls for the election of officials and for questions on the official ballot will be open from 11:30 a.m. to 7:30 p.m. The business meeting will start at 7:30 p.m.

To the inhabitants of the Town of Andover, County of Merrimack, State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at the Phelps Auditorium in the Andover Elementary/Middle School on Tuesday, March 13, 2001 to act upon the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing year.

ARTICLE 2: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Zoning Ordinance, as proposed by the planning board, by adding the provisions of a new Article X for the purpose of establishing construction standards and review guidelines for the installation of personal wireless service facilities within the town and re-designating the existing Article X as Article XI and similarly re-designating the succeeding numbers. The full text of the proposed amendment is printed on page 63 of the Town Report. (OFFICIAL BALLOT VOTE.)(Recommended by the planning board and by the board of selectmen.)

ARTICLE 3: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Zoning Ordinance, as proposed by the planning board, by adding the provisions of a new Article XI for the purpose of instituting for one year only a suspension on subdivisions that create three or more new lots and limiting for one year only the number of building permits for new houses to 13 and re-designating the existing Article XI as Article XII and similarly re-designating the succeeding numbers. The full text of the proposed amendment is printed on page 73 of the Town Report. (OFFICIAL BALLOT VOTE.)(Recommended by the planning board and by the board of selectmen.)

ARTICLE 4: To see if the town will vote, under the provisions of RSA 674:16 and 675:3, to amend the Andover Building Code, as proposed by the selectmen and building inspector, by adding the provisions that require all newly installed manufactured housing (mobile homes and the like) be installed on permanent foundations and adhere to guidelines as set forth by the United States Department of Housing and Urban Development (HUD), that require all construction comply with the current BOCA (Building Officials and Code Administrators) code and the New Hampshire Energy Code, and that also require that the use of recreational vehicles (camping trailers, RVs, etc.) for dwelling purposes is permitted only in extenuating circumstances and for a limited duration. The full text of the proposed amendment is printed on page 75 of the Town Report. (OFFICIAL BALLOT VOTE.) (Recommended by the selectmen and by the building inspector.)

The business meeting to consider the following articles will start at 7:30 p.m.

ARTICLE 5: To see if the town will vote to raise and appropriate the sum of \$10,000 to be added to the highway maintenance equipment capital reserve fund previously established. (Recommended by the selectmen and by the budget committee.)

ARTICLE 6: To see if the town will vote to raise and appropriate the sum of \$22,000 for the purpose of purchasing a new police cruiser and to authorize the withdrawal of the entire balance of approximately \$10,000 from the capital reserve fund previously established for this purpose. The balance of approximately \$12,000 to come from general taxation. (Recommended by the selectmen and by the budget committee.)

ARTICLE 7: To see if the town will vote to raise and appropriate the sum of \$16,600 for the purpose of completing the renovations to and then furnishing the newly renovated Andover Public Library and to authorize the withdrawal of up to \$16,600 from the capital reserve fund previously established for this purpose. (Recommended by the selectmen and by the budget committee.)

ARTICLE 8: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 9: To see if the town will vote to accept Shady Lane as a town road. (Currently this is a privately owned and maintained road.)(Submitted by petition.)

ARTICLE 10: To see if the town will vote to urge the NH Department of Transportation to expedite the replacement of the bridge over the former Northern Railroad right of way on Lawrence Street in accordance with plans submitted to the town in July of 2000. (Submitted by petition.)

ARTICLE 11: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell, to an abutting landowner, a 0.25 acre +/- lot with frontage on Depot Street, identified as map 28, lot 225-557 on the Andover tax map. The property was acquired by tax deed in 1995.

ARTICLE 12: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 17 acres with frontage on Chase Hill Road, identified as map 2, lot 559-140 on the Andover tax map. The property was acquired by tax deed in 1989.

ARTICLE 13: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 3.8 acres with frontage on Bridge Road, identified as map 20, lot 388, 205 on the Andover tax map. The property was acquired by tax deed in 1995.

ARTICLE 14: To see if the town will vote to support the renovation and rehabilitation of the Highland Lake Grange, so-called, being part of the Historic District in East Andover, presently owned by the Andover Congregational Church. The church

proposed to renovate the Grange for use as a community building for public gatherings, as well as for church sponsored activities, while retaining the historic aspects of the structure and its setting. Passage of this article will express town support for the project, and assist the church in applying for grant funds from the Land and Community Heritage Program and other sources as may be available. No town funds are involved. (Submitted by petition.)

ARTICLE 15: To see if the Town of Andover will set itself as a United Nations Free Zone. (Submitted by petition.)

ARTICLE 16: To see if the town will vote to authorize the selectmen to, accept indefinitely, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

ARTICLE 17: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 7th day of February, 2001.

BOARD OF SELECTMEN:

Dennis E. Fenton
Roger B. Godwin
Bruce M. Adams



2001 PROPOSED BUDGET

Purposes of Appropriation (RSA 31:4)	Appropriations 2000	Expenditures 2000	Selectmen's Budget 2001	Budget Committee's 2001
General Government				
Town Officers' Salaries				
Selectmen	\$4,500	\$4,500	\$4,500	\$4,500
Building Inspector	3,500	3,859	4,000	4,000
Moderator	350	410	120	120
Town Clerk	950	950	950	950
Deputy Town Clerk	1,400	370	1,400	1,400
Town Clerk Fees	6,000	7,485	7,000	7,000
Treasurer	1,800	1,800	1,800	1,800
Tax Collector (& Fees)	<u>9,600</u>	<u>6,599</u>	<u>9,600</u>	<u>9,600</u>
	\$28,100	\$25,973	\$29,370	\$29,370
Town Officers' Expenses				
Town Administrator Salary	\$30,500	\$30,500	\$32,500	\$32,500
Town Administrator Benefits	7,732	7,720	9,667	9,667
Secretary/Bookkeeper	10,996	10,247	11,520	11,520
Expenses, Supplies & Equipment	11,000	14,162	15,569	15,569
FICA for all Employees	11,000	12,330	12,000	12,000
Workers' Comp & U.C. Ins.	11,000	8,170	8,000	8,000
Postage	2,500	2,933	3,000	3,000
Town Report	3,700	3,527	3,700	3,700
NHMA Dues	1,019	1,019	1,298	1,298
Elections & Registration	2,500	2,152	1,200	1,200
Registry of Deeds	1,400	1,360	1,300	1,300
Reappraisal of Property	1,500	1,000	1,500	1,500
Tax Map Revisions	1,200	558	0	0
Audit	5,460	5,450	5,850	5,850
Conference Fees	1,200	1,314	1,200	1,200
Mileage	600	424	600	600
Cable TV	<u>8,953</u>	<u>5,688</u>	<u>10,250</u>	<u>8,953</u>
	\$112,260	\$108,554	\$119,154	\$119,154
Town Office Building				
Library/Town Office Reno's	\$245,000	*\$245,000	0	0
Utilities	\$3,400	\$3,087	\$3,400	\$3,400
Telephone	2,300	1,865	2,300	2,300
Repairs, Maint. & Supplies	<u>5,500</u>	<u>*5,500</u>	<u>16,970</u>	<u>16,970</u>
	\$256,200	\$255,452	\$22,670	\$22,670
Planning & Zoning	\$6,700	\$8,162	\$7,500	\$7,500
Property & Liability Insurance	\$15,000	\$14,790	\$15,000	\$15,000
Cemeteries	\$12,500	\$12,117	\$12,500	\$12,500
Legal Expenses	\$10,000	\$5,262	\$10,000	\$10,000

Public Safety

Police

Labor (Part-time)	\$38,650	\$26,256	\$35,650	\$35,650
Labor (Full-time)	27,845	24,173	23,650	23,650
Benefits (Full-time officer)	7,145	5,896	4,296	4,296
Extra Detail Labor	1,200	2,358	1,200	1,200
Training	1,000	911	1,100	1,100
4th of July	1,200	1,095	1,200	1,200
Office Expenses	5,350	5,413	5,850	5,850
Telephone	3,300	4,079	3,500	3,500
Dispatch	6,600	6,600	7,500	7,500
Electric	1,200	691	1,200	1,200
Uniforms	700	522	1,000	1,000
Equipment	3,000	765	3,300	3,300
Cruiser Expenses	<u>3,500</u>	<u>6,693</u>	<u>4,500</u>	<u>4,500</u>
	\$100,690	\$85,452	\$93,946	\$93,946

Forest Fires	\$12,509	\$10,480	\$850	\$850
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Highways & Bridges

Summer Labor	\$14,200	\$19,415	\$14,200	\$14,200
Summer Equipment Rental	25,000	40,194	25,000	25,000
Summer Materials & Misc.	40,000	18,679	40,000	40,000
Winter Labor	10,000	12,031	10,000	10,000
Winter Equipment Rental	60,000	56,481	60,000	60,000
Winter Materials & Misc.	26,000	32,643	26,000	26,000
Bridges	6,000	0	6,000	6,000
Bradley Lake Road Bridge	135,082	*169,188	0	0
Projects	132,000	130,717	126,101	126,101
Keniston Covered Bridge Roof	0	0	17,240	17,240
Street Lights	7,250	5,889	6,850	6,850
Street Signs	500	191	500	500
DOT Drug Testing	<u>500</u>	<u>50</u>	<u>300</u>	<u>300</u>
	\$456,532	\$485,478	\$332,191	\$332,191

Solid Waste Disposal

Transfer Station

Labor	\$18,500	\$18,603	\$19,000	\$19,000
Operating Expenses	7,000	7,707	9,800	9,800
Trucking to Penacook	18,252	18,204	19,816	19,816
Tipping Fees at Penacook	42,000	38,765	50,965	50,965
Metal Container Rental/Pickup	2,500	1,491	2,500	2,500
Capital Outlay	200	0	500	500
Construction Debris Disposal	6,000	11,739	9,000	9,000
Recycling Committee Expenses	200	45	200	200
Old Landfill H2O Testing & Mowing	481	370	992	992
Hazardous Waste Collection	<u>700</u>	<u>715</u>	<u>1,700</u>	<u>1,700</u>
	\$95,833	\$97,639	\$114,473	\$114,473

Health & Welfare

Council on Aging	\$1,000	\$1,000	\$1,000	\$1,000
Lake Sunapee VNA	4,948	4,948	5,003	5,003
General Assistance	9,000	3,296	9,000	9,000
Community Action Program	1,741	1,741	1,915	1,915
Animal Control	<u>2,500</u>	<u>1,341</u>	<u>2,500</u>	<u>2,500</u>
	\$19,189	\$12,326	\$19,418	\$19,418

Culture & Recreation

Library	\$14,852	\$14,852	\$14,755	\$14,755
Parks & Recreation	16,000	16,540	17,929	17,929
Blackwater Park Project	0	0	7,854	7,854
Patriotic Purposes	300	375	400	400
Conservation Commission	<u>250</u>	<u>250</u>	<u>250</u>	<u>250</u>
	\$31,402	\$32,017	\$41,188	\$41,188

Debt Service

Interest on Tax Anticipation	\$24,000	\$22,832	\$24,000	\$24,000
Police Cruiser Capital Reserve	5,000	5,000	0	0
Highway Equip Capital Reserve	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>0</u>
	\$39,000	\$37,832	\$24,000	\$24,000

Total w/o Warrant Articles

\$842,260 \$842,260

2001 Warrant Articles

Highway Equip Capital Reserve			\$10,000	\$10,000
Purchase Police Cruiser			22,000	22,000
Finish Renovations & Furnish Library			<u>16,600</u>	<u>16,600</u>
			\$48,600	\$48,600

Total Appropriations \$1,195,915 \$1,191,534 \$890,860 \$890,860**Less Estimated 2001 Revenues (Exclusive of Taxes)** 581,343 581,343**Amount of 2001 Taxes to be Raised** \$309,517 \$309,517

*Includes amounts encumbered by the selectmen from 2000 to 2001

SOURCES OF REVENUE

	Estimated Revenues 2000	Actual Revenues 2000	Estimated Revenues 2001
Taxes:			
Current Use Penalty	\$ 2,400	\$ 4,534	\$ 2,000
Interest & Penalties	40,000	42,640	30,000
Yield Taxes	33,300	34,384	20,000
Excavation Tax	<u>5,169</u>	<u>1,824</u>	<u>3,000</u>
	\$80,869	\$83,382	\$55,000
Revenues Received from State:			
Shared Revenue	\$ 11,962	\$ 11,962	\$ 12,000
Meals & Rooms Tax Distribution	45,693	45,693	30,000
Highway Block Grant	71,849	71,849	77,126
Witness Fees	300	490	200
Recycling Grant	494	494	0
Grant To Clear Class VI Roads	373	373	0
Forest Fire Equipment Grant	7,941	7,904	0
Bridge Aid (Bradley Lake Road)	116,800	82,577	60,663
State Forest Land Reimbursement	<u>387</u>	<u>387</u>	<u>300</u>
	\$255,799	\$221,729	\$180,289
Licenses & Permits:			
Business Licenses & Permits	\$ 1,125	\$ 1,486	\$ 100
Motor Vehicle Permit Fees	230,000	286,765	230,000
Building Permits	3,000	3,935	4,000
Other Licenses, Permits & Fees	<u>3,600</u>	<u>5,910</u>	<u>3,600</u>
	\$237,725	\$298,096	\$237,700
Charges for Services:			
Sale of Recycled Materials	\$ 3,000	\$ 5,729	\$ 3,000
Construction Debris Disposal Fees	7,000	10,407	7,000
Recreation Program	3,150	3,880	3,000
Police Detail Charges	1,200	1,538	1,200
Miscellaneous (Planning, Office, etc.)	<u>6,664</u>	<u>7,520</u>	<u>3,000</u>
	\$21,014	\$29,074	\$17,200
Miscellaneous Revenues:			
Sale of Town Property	\$ 800	\$ 800	\$ 500
Interest on Deposits	35,000	52,446	25,000
Cable TV Income	5,800	5,843	10,250
Other	<u>9,851</u>	<u>16,646</u>	<u>5,750</u>
	\$51,451	\$75,735	\$41,500
Other Financing Sources:			
Trust Funds	\$ 2,400	\$ 2,132	\$ 2,400
From Capital Reserve	0	0	26,600
COPS Grant	15,000	19,187	12,800
From Surplus	<u>330,000</u>	<u>330,000</u>	<u>7,854</u>
	\$347,400	\$351,319	\$ 49,654
Total Revenues	\$994,258	\$1,059,335	\$581,343

**ANDOVER TOWN MEETING
MARCH 14, 2000**

The meeting was called to order at 7:35 PM by the Moderator, Edward Becker. Mr. Becker read the rules of conduct for the meeting, and then closed the polls.

ARTICLE 1: To choose the necessary officers for the ensuing year.

The following officers were elected:

Selectman for Three Years	Roger Godwin
Moderator for Two Years	Edward Becker
Road Agent for Two Years	Stewart McLeod
Library Trustee for Three Years	Roger R Emerson & Alice Perry
Trustee of the Trust Funds -Three Year	Linda K Perry
Cemetery Trustee for Three Years	Susan E Schnare
Budget Committee for Three Years	Wallace H Scott & Rosemary Slitzer

ARTICLE 2: To see if the town will vote to raise and appropriate the sum of \$5,000 to be added to the police cruiser reserve fund previously established. (Recommended by the selectmen and by the budget committee.)

Moved by Bill Keyser to adopt; seconded by Mike Curry. **Article 2 was adopted by a unanimous vote.**

ARTICLE 3: To see if the town will vote to raise and appropriate the sum of \$10,000 to be added to the highway maintenance equipment capital reserve fund previously established. (Recommended by the selectmen and by the budget committee.)

Bill Keyser moved to adopt and seconded by Clara Kidder. No discussion. **Article 3 was adopted.**

ARTICLE 4: To see if the town will vote to raise and appropriate the sum of \$135,082 to rehabilitate the bridge on Bradley Lake Road near the dam. If approved, the State of New Hampshire has agreed to reimburse the town \$116,876 of that total. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Grace Stetson; seconded by Betty Bardsley.

Selectman Bruce Adams spoke on the article, stating that this is the only access to the houses on this road. Approval of this article would cost approximately \$18,000 after the grant from the state. Questions, suggestions and comments followed. Peter Zak questioned why we didn't use the monies appropriated under Highways and Bridges for repairs of the bridge in question. Selectman Fenton stated that there were other highways and bridges in town that needed to be worked on, so it was suggested that this was the best way to handle it. **Article 4 was adopted.**

ARTICLE 5: To see if the town will vote to raise and appropriate the sum of

\$245,000 for the purpose of renovating and adding on to the existing Library/Town Office building and to authorize the issuance of not more than \$95,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA33) and to authorize the selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon. If approved, the selectmen propose to utilize \$150,000 in surplus funds as revenue for this purpose. (Recommended by the selectmen and by the budget committee.)(2/3 ballot vote required for the issuance of bonds or notes.)

Moved to adopt by Jim Thompson; seconded by Betty Bardsley.

Wallace Scott moved to amend the article to read: to see if the town will vote to raise and appropriate the sum of \$245,000 for the purpose of adding on to the existing library/town office building utilizing existing surplus funds in that amount as revenue. He stated that the intent of his amendment is to not borrow any money for this project; seconded. Mr. Fenton stated that the original plan was to utilize \$150,000 from surplus towards this project, however there was more surplus available than originally thought, so a total of \$310,000 would be used, \$245,000 for this article, \$12,000 for special projects and the balance to help decrease the tax rate. This would still leave a balance of approximately \$100,000 in surplus. **Amendment passed.**

The floor was opened to discussion after Bill Bardsley, Chairman of the Committee, spoke on the article and explained how the addition would be set up. As a member of the committee, Bill Leber also spoke in favor of the article. There was considerable discussion and comments, after which the moderator called for a vote. **Article 5 was adopted.**

At this time the Moderator called for a short recess, and reopened the meeting at 9:08 PM.

ARTICLE 6: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

Moved to adopt by Bill Bardsley; seconded by Evelyn Baker. The moderator explained that the budget would be handled section by section.

General Government:

Town Officers' Salaries \$ 27,100

Peter Zak questioned the increase in the Town Administrator's benefits. Mr. Fenton explained that after checking with other towns of our size regarding salary and benefits, they felt the requested amount was reasonable.

Town Officers' Expenses & Cable TV \$112,260

Cynthia Lewis questioned the increase in the Cable TV line. Mark Stetson explained.

Town Office Building \$ 11,200

Planning & Zoning \$ 6,700

Property & Liability Insurance	\$ 15,000
Cemeteries	\$ 12,500
Legal Expenses	\$ 10,000
Public Safety	
Police	\$100,690
Forest Fires	\$ 12,509

Les Fenton questioned the increase for this item. Mr. Stetson explained that \$12,009 is to buy forest fire fighting equipment through a grant program brought about by the 1998 ice storm. He said that the State will reimburse us \$9,607 of this amount. Forest Fire Warden McDonald said that most of this money would be used to purchase two pumps, one for each fire department.

Highways & Bridges	\$321,450
Solid Waste Disposal	\$ 95,833

With regard to the \$700 on Hazardous Waste Collection Day, Mark Stetson commented that the selectmen intend to open the transfer station for paint collection in the non-freezing months and the money would be used to send it off to a recycler in the fall.

Health & Welfare	\$ 19,189
Culture & Recreation	\$ 31,402
Debt Service	\$ 24,000

TOTAL APPROPRIATIONS (Including warrant articles 2, 3, 4 & 5) \$1,194,915

Moved by Bill Bardsley to accept the budget; seconded by Betty Bardsley.

The moderator called for any further discussion on the budget. Bryant Adams posed the problem of having to wait in line so long to do business with the town clerk. Selectmen Fenton explained that we are trying to come up with a solution. Toby Locke moved to increase the town clerk's budget by \$5,200; seconded by Cynthia Lewis. This was suggested to be for a helper at the end of the month and/or additional hours. The moderator called for a show of hands. The motion did not pass.

A motion was raised to add an additional \$1,000 to the town clerk budget line by Margo Coolidge; seconded by Leighton Terwilliger. Some discussion ensued and the moderator called for a vote to raise and appropriate the amount of **\$1,195,915**, as amended. **Article 6 – the budget was adopted as ammended.**

Les Fenton made a motion to limit reconsideration; seconded – the motion passed.

ARTICLE 7: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell, to an abutting landowner, a 0.5 acre +/- lot with frontage on the Class VI portion of Lead Mine Road, identified as map 14, lot 187-080 on the Andover tax map. The property was acquired by tax deed in 1999.

Motion to adopt by Michael Curry; seconded by Doug Boisvert.

Mr. Stetson explained that the land in question was assessed for \$300. **Article 7 was adopted.**

Charles Darling motioned to move Article 10; Grace Stetson seconded. The motion passed.

ARTICLE 10: To see if the town will vote to send the following resolution to the New Hampshire General Court: Resolved, New Hampshire's natural, cultural and historic resources in this town and throughout the state are worthy of protection and, therefore, the State of New Hampshire should establish and fund a permanent public/private partnership for the voluntary conservation of these important resources.

Moved to amend the article by Richard Brewster; seconded by Toby Locke. Mr. Darling spoke in favor of the article, as well as Mr. Brewster, Howard Wilson and Bill Leber. Amendment to read as follows:

In addition to the article as printed, be it resolved that further amendments to SB401 as currently amended insure that:

1. Minimum of 20 voting members
2. Quorum of 11
3. Representation from each zone in New Hampshire
4. Funding be delayed until state finances are solidified
5. Open ended rules are closed
6. The money for amendment costs be raised and reported separately.

The amendment failed. **Article 10 was adopted as a result of a show of hands.**

ARTICLE 8: To see if the town will vote to deposit 50% of the revenues collected pursuant to RSA 79-A (the land use change tax) in the conservation fund in accordance with RSA 36-A:5 III as authorized by RSA 79-A:25 II.

Moved by Charles Darling to adopt; seconded by Donna Duclos. Mr. Darling spoke on the article. Some discussion followed, after which the moderator called for a vote. A show of hands resulted in 46 YES and 34 NO. **Article 8 was adopted.**

ARTICLE 9: Per RSA 39:3; to see if the town meeting will place a cap on the amount of taxes to be raised to support the town, not to exceed a rise of 1/10th of 1% in any year, over the current taxed year (1999), unless the town, at a special meeting, approves such increase, by a 3/4 vote of approval, of those eligible to vote and are resident in the town.

(Submitted by petition.) (Not recommended by the selectmen.)

Moved to adopt by Howard Wilson; seconded by Mike Curry, after which Mr. Wilson made the suggestion that this article be defeated because he has since learned that this RSA applied to cities, and not towns. **Article 9 was defeated.**

ARTICLE 11: To see if the town will vote to authorize the selectmen to accept, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

Moved to adopt by Art Urie; seconded by Betty Bardsley. No discussion. **Article 11 was adopted.**

ARTICLE 12: To transact any other business that may legally come before this meeting.

Toby Locke stated that he would like to see the town do something to increase Proctor Academy's property taxes.

Meeting adjourned at 10:45 P.M.
Respectfully submitted,

Lorraine Locke
Town Clerk



Sam Wesley, Grade 7

PROPERTY INVENTORY SUMMARY

Land	\$33,870,732
Buildings	66,553,870
Manufactured Housing	2,815,900
Commercial/Industrial	13,560,700
Public Utilities	<u>9,514,800</u>
Total Valuation	\$126,316,002
Less School Exemptions	9,468,975
Less Elderly, Blind & Disabled Exemptions	<u>465,000</u>
Net Valuation	\$116,382,027

PROPERTY TAX COMMITMENT

Approved Net Tax Amounts:	
Town	\$232,738
School District (Town share)	882,855
School District (State share)	685,887
County	<u>287,012</u>
Total Town Taxes	\$2,088,492
Precinct Taxes:	
Andover Fire District No. 1	50,849
East Andover Fire Precinct	<u>48,567</u>
Total Gross Property Taxes	\$2,187,908
Less 155 War Service Tax Credits	<u>17,700</u>
Net Property Tax Commitment	\$2,170,208

TAX RATE

Town	\$1.99
School District (Town share)	7.59
School District (State share)	6.42
County	<u>2.47</u>
Total Tax Rate (per \$1,000.00)	\$18.47
Andover Fire District No. 1	\$1.02
East Andover Fire Precinct	\$0.73

STATEMENT OF OUTSTANDING DEBT

- None -

TREASURER'S REPORT
Year Ended December 31, 2000

Cash on Hand January 1, 2000	\$ 932,852.65
Received During Year*	<u>4,115,138.21</u>
Total Receipts	5,047,990.86
Less Selectmen's Orders Paid	<u>4,117,755.18</u>
Balance on Hand December 31, 2000	\$ 930,235.68
*Breakdown of Receipts:	
Tax Collector	\$2,461,519.10
Town Clerk	294,270.43
Selectmen	321,888.83
Building Inspector	3,905.00
Cilleyville/Bog Bridge Fund	27,146.10
COPS Grant	22,480.90
Interest on Accounts	56,781.75
Line of Credit Proceeds	900,000.00
Transfer of Funds	<u>27,146.10</u>
Total Receipts	\$4,115,138.21
Balance Blackwater Park Fund	\$ 1,191.88
Balance Community TV Fund	\$ 429.26
Balance Cilleyville/Bog Bridge Fund	\$73,516.89

These figures are correct to the best of my knowledge.
 Respectfully submitted,
 Ann W. Clark, Treasurer

TOWN CLERK'S REPORT
Year Ended December 31, 2000

Motor Vehicle Registrations	\$286,446.00
Dog Licenses	3,533.00
Fines & Penalties (Dogs, Beach, Parking)	1,147.00
Transfer Station & Beach Permits	539.00
Vital Statistics	1,060.00
UCC & IRS Lien Filings	1,411.00
Miscellaneous Filing Fees	44.00
Pole Licenses, Dredge & Fill Applications	20.00
Postage Reimbursement	12.93
Refunded Overpayments	39.50
Remitted Shortage	<u>18.00</u>
Total Receipts Remitted to Treasurer	\$294,270.43

These figures are correct to the best of my knowledge.
 Respectfully submitted,
 Lorraine Locke, Town Clerk

TAX COLLECTOR'S REPORT
Year Ended December 31, 2000

	Levies of:	
Debits:	2000	Prior
Uncollected Taxes Beginning of Fiscal Year:		
Property Taxes		\$294,819.77
Yield Taxes		20,763.15
Taxes Committed This Year:		
Property Taxes	\$2,172,194.00	
Land Use Change	11,519.34	
Yield Taxes	53,082.26	
Gravel Taxes	5,795.84	
Overpayment of Property Taxes	3,709.06	504.55
Overpayment of Land Use Change	0	61.04
Overpayment of Yield Taxes	0	38.47
Interest/Penalties Collected on Delinquent Taxes	<u>312.52</u>	<u>13,193.92</u>
Total Debits	\$2,246,613.02	\$329,380.90
 Credits:		
Remitted to Treasurer During Fiscal Year:		
Property Taxes	\$1,926,981.53	\$294,801.28
Land Use Change	4,803.00	4,264.66
Yield Taxes	29,480.61	4,903.71
Gravel Taxes	4,336.64	348.27
Interest/Penalties	312.52	13,193.92
Abatements During Year:		
Property Taxes	20.00	18.49
Land Use Change	0	0
Yield Taxes	327.66	0
Gravel Taxes	0	0
Deeded	0	0
Overpayment of Property Taxes	3,709.06	504.55
Overpayment of Other Taxes	0	99.51
Uncollected Taxes End of Fiscal Year:		
Property Taxes	245,192.47	0
Land Use Change	6,716.34	0
Yield Taxes	23,273.99	11,246.51
Gravel Taxes	<u>1,459.20</u>	<u>0</u>
Total Credits	\$2,246,613.02	\$329,380.90

These figures are correct to the best of my knowledge.

Respectfully submitted,

Lorraine Locke, Tax Collector

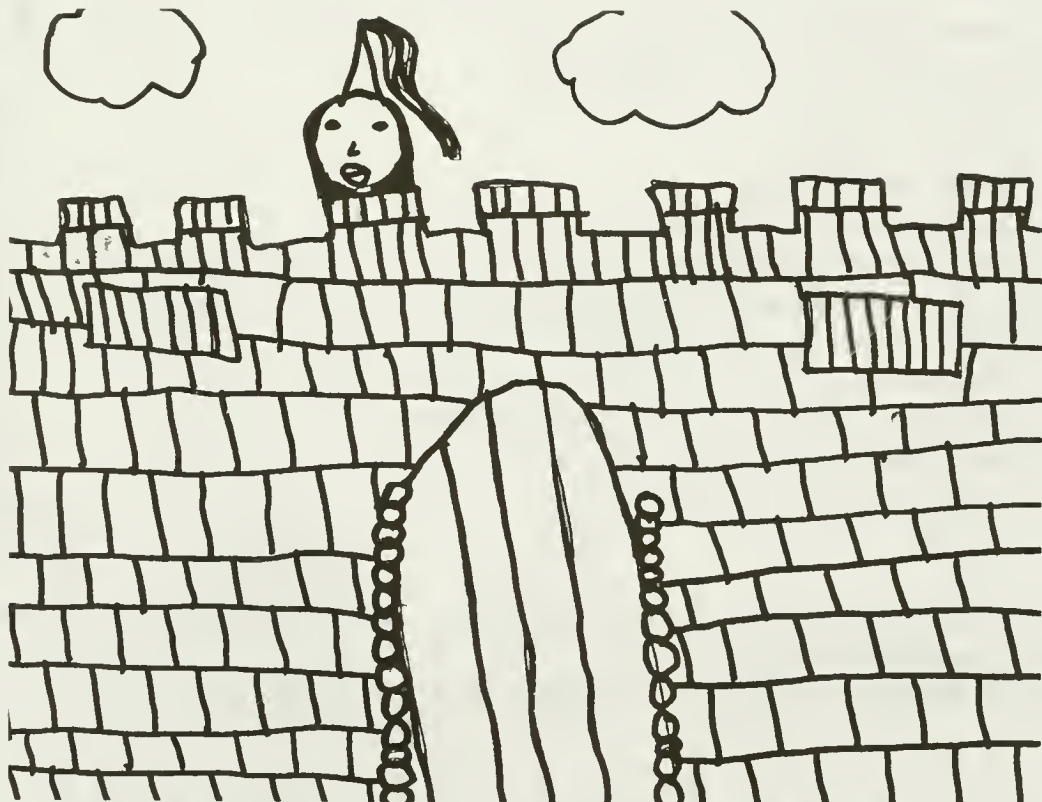
SUMMARY OF TAX SALE ACCOUNTS
Year Ended December 31, 2000

Tax Sale on Account on Levies of:

	1999	1998	Prior
Debits:			
Unredeemed Taxes Beginning of Fiscal Year		\$81,628.09	\$42,158.90
Taxes Sold to Town during Fiscal Year	\$88,994.47		
Interest Collected After Tax Sale	<u>3,342.11</u>	<u>11,876.82</u>	<u>14,050.66</u>
 Total Debits	 \$92,336.58	 \$93,504.91	 \$56,209.56
 Credits:			
Remittance to Treasurer during Fiscal Year:			
Redemptions	\$43,314.80	\$61,670.42	\$39,574.06
Interest & Costs After Tax Sale	3,342.11	11,876.82	14,050.66
Abatements During Year:			
Liens Deeded to Municipalities	20.04	0.01	2,584.84
Unredeemed Taxes End of Fiscal Year	<u>45,659.63</u>	<u>19,957.66</u>	<u>0</u>
 Total Credits	 \$92,336.58	 \$93,504.91	 \$56,209.56

These figures are correct to the best of my knowledge.

Respectfully submitted,
 Lorraine Locke, Tax Collector



Stephanie Patuleia, Grade 6

SCHEDULE OF TOWN PROPERTY

Description	Value
Beach land & bath house	\$151,400
Blackwater Park land	32,200
Transfer station land & buildings	72,900
Equipment	27,500*
Police Department building	700
Cruisers	37,000*
Equipment	12,400*
**Town Office furnishings & equipment	35,600*
Road Grader	85,000*
Plows, york rake & street broom	27,500*
Miscellaneous road tools & equipment	2,600*
Cemetery tools & equipment	1,300*
**Library books & furnishings	58,000*
Proctor Cemetery land	43,200
Old Center Cemetery land	31,200
Lakeside/Lakeview Cemetery land	35,000
Old dump site land off of Monticello Drive	15,400
Land off south side of Currier Road	400
Land between Channel Road and Highland Lake	19,800
Land between Second Street and Highland Lake	9,700
Land at the corner of Switch Road and Blueberry Lane	4,200
Land near West Shore Drive and railroad bed	3,500
Land on north side of Route 11 near Monticello Drive	14,400
Land between Route 11 and railroad east of Dyers Crossing	14,700
Land below Highland Lake Dam	19,800
Property Acquired by Tax Collector's Deed:	
Land & buildings on Chase Hill Road	45,600
Land on Bradley Lake	23,500
Land on Bradley Lake	43,400
Land north of Route 11 near Hogback	11,900
Land east of Bridge Road	16,200
Land between Route 11 and Cilleyville Road	2,500
Land between Route 4 and railroad bed	500
Land west of Route 4 near the Wilmot line	2,300
Land north of Route 11 near Agony Hill Road	5,200
Land & buildings on Flaghole Road	53,800
Land & buildings on Bridge Road	<u>59,800</u>
Total	\$1,020,100

*Figures are appraised valuations except for those marked with asterisks, which represent approximate costs.

**Land & buildings owned by the Andover School District.

REPORT OF THE TRUSTEES OF TRUST FUNDS

	Principal & Interest 12/31/99	Additions	Interest	Withdrawals	Market Value Changes	Principal & Interest 12/31/00
Capital Reserve Funds:						
Town (cruiser)	\$ 5,000	\$ 5,000	\$ 282	\$ 0		\$ 10,282
Town (road equip)	20,547	10,000	1,369	0		31,916
Town (library reno)	15,631	0	928	0		16,559
Andover F/D (equip)	74,819	0	3,669	0		78,488
Andover F/D (reno)	4,319	750	225	0		5,294
Village District (repairs)	33,038	3,000	2,007	0		38,045
E Andover F/D (equip)	<u>1,597</u>	<u>0</u>	<u>92</u>	<u>0</u>		<u>1,689</u>
Total	\$154,951	\$18,750	\$8,572	\$0		\$182,273
Cemetery Funds:						
Individual Trusts	\$47,096	\$0	\$2,244	(\$799)		\$48,541
Cy Pres Fund	4,787	0	251	(223)		4,815
Old Center Cemetery	58	100	2	0		160
Proctor Operating Fund	2,578	2,025	13	(3,303)		1,313
Proctor 1976 P/C Fund	21,500	2,479	1,301	(1,301)		23,979
John Proctor Trust	<u>7,059</u>	<u>0</u>	<u>603</u>	<u>(603)</u>	(\$1,060)	<u>5,999</u>
Total	\$83,078	\$4,604	\$4,414	(\$6,229)	(\$1,060)	\$84,807
Conservation Funds	\$13,589	0	\$750	0		\$14,339
Library Funds	\$2,530	0	\$146	(\$139)		\$2,537
School District Funds:						
Van'f Hoff Art & Music	\$6,069	\$500	\$277	0		\$6,846
Village Park Repairs	0	\$2,000	\$64	0		\$2,064
Special Education	0	\$50,000	\$1,131	0		\$51,131
Building Repairs	0	\$10,000	\$226	0		\$10,226

There were three new trust funds created during 2000. One for capital maintenance costs associated with the Andover Village Park, another for unanticipated repair and maintenance expenses at the Elementary/ Middle School, and one for unanticipated special education tuition costs. We certify that the statement of receipts and disbursements as shown is complete and correct to the best of our knowledge and belief. Respectfully submitted,

TRUSTEES OF TRUST FUNDS:

Patricia S. Cutler, Linda K. Perry, Barbara Brewster



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the
Board of Selectmen
Town of Andover
Andover, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Andover as of and for the year ended December 31, 2000 as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Town of Andover has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Andover as of December 31, 2000, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Andover taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Andover. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

January 22, 2001

*Plodzik & Sanderson
Professional Association*

EXHIBIT A
TOWN OF ANDOVER, NEW HAMPSHIRE
Combined Balance Sheet
All Fund Types
December 31, 2000

	<u>Governmental</u> <u>Fund Types</u>		<u>Fiduciary</u> <u>Fund Types</u>	Total (Memorandum Only)
	<u>General</u>	<u>Special Revenue</u>	<u>Trust and Agency</u>	
ASSETS				
Cash and Equivalents	\$ 351,681	\$ 3,146	\$ 24,300	\$ 379,127
Investments	504,235	83,563	340,487	928,285
<u>Receivables (Net of Allowance For Uncollectible)</u>				
Taxes	335,505			335,505
Intergovernmental	62,720			62,720
Interfund Receivable	<u>2,196</u>		<u>808,656</u>	<u>810,852</u>
TOTAL ASSETS	<u>\$ 1,256,337</u>	<u>\$ 86,709</u>	<u>\$ 1,173,443</u>	<u>\$ 2,516,489</u>
LIABILITIES AND EQUITY				
<u>Liabilities</u>				
Intergovernmental Payable	\$	\$	\$ 994,128	\$ 994,128
Interfund Payable	806,178	1,351	3,323	810,852
Escrow and Performance Deposits			<u>8,752</u>	<u>8,752</u>
Total Liabilities	<u>806,178</u>	<u>1,351</u>	<u>1,006,203</u>	<u>1,813,732</u>
<u>Equity</u>				
<u>Fund Balances</u>				
Reserved For Encumbrances			44,872	44,872
Reserved For Endowments	161,316			161,316
Reserved For Special Purposes			122,368	122,368
<u>Unreserved</u>				
Designated For Special Purposes		85,358		85,358
Undesignated	<u>288,843</u>			<u>288,843</u>
Total Equity	<u>450,159</u>	<u>85,358</u>	<u>167,240</u>	<u>702,757</u>
TOTAL LIABILITIES AND EQUITY	<u>\$ 1,256,337</u>	<u>\$ 86,709</u>	<u>\$ 1,173,443</u>	<u>\$ 2,516,489</u>

The notes to financial statements are an integral part of this statement.

C

EXHIBIT C
TOWN OF ANDOVER, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual (Budgetary Basis)
General and Special Revenue Funds
For the Fiscal Year Ended December 31, 2000

	General Fund		Annually Budgeted Special Revenue Funds		Total (Memorandum Only)		Variance Favorable (Unfavorable)
	Budget	Actual	Budget	Actual	Budget	Actual	
Revenues							
Taxes	\$ 271,807	\$ 350,014	\$	\$	\$ 271,807	\$ 350,014	\$ 78,207
Licenses and Permits	238,925	299,620			238,925	299,620	60,695
Intergovernmental	281,518	307,699			281,518	307,699	26,181
Charges for Services	19,814	27,524			19,814	27,524	7,710
Miscellaneous	51,451	76,510		2,478	51,451	78,988	27,537
Other Financing Sources							
Operating Transfers In	2,400	2,919	14,852	14,991	17,252	17,910	658
Total Revenues and Other Financing Sources	865,915	1,064,286	14,852	17,469	880,767	1,081,755	200,988
Expenditures							
Current							
General Government	183,307	181,405			183,307	181,405	1,902
Public Safety	116,699	93,893			116,699	93,893	22,806
Highways and Streets	321,450	316,289			321,450	316,289	5,161
Sanitation	95,833	97,639			95,833	97,639	(1,806)
Health	2,500	1,341			2,500	1,341	1,159
Welfare	16,689	10,985			16,689	10,985	5,704
Culture and Recreation	25,253	22,603	14,852	14,952	40,105	37,555	2,550
Debt Service	24,000	22,832			24,000	22,832	1,168
Capital Outlay	380,082	408,848			380,082	408,848	(28,766)
Other Financing Uses							
Operating Transfers Out	30,102	30,102			30,102	30,102	
Total Expenditures and Other Financing Uses	1,195,915	1,185,937	14,852	14,952	1,210,767	1,200,889	9,878
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(330,000)	(121,651)	\$ -0-	2,517	(330,000)	(119,134)	\$ 210,866
Unreserved Fund Balances - January 1		410,494		2,282		412,776	
Unreserved Fund Balances - December 31		288,843		4,799		293,642	

SCHEDULE A-3
TOWN OF ANDOVER, NEW HAMPSHIRE
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended December 31, 2000

<u>Unreserved - Undesignated</u> <u>Fund Balance - January 1</u>	\$ 410,494	
<u>Deduction</u> Unreserved Fund Balance Used To Reduce 2000 Tax Rate	<u>(330,000)</u>	
		\$ 80,494
<u>Addition</u> <u>2000 Budget Summary</u> Revenue Surplus (Schedule A-1) Unexpended Balance of Appropriations (Schedule A-2)	\$ 198,371 <u>9,978</u>	
2000 Budget Surplus		<u>208,349</u>
<u>Unreserved - Undesignated</u> <u>Fund Balance - December 31</u>		<u>\$ 288,843</u>



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

To the Members of the
Board of Selectmen
Town of Andover
Andover, New Hampshire

In planning and performing our audit of the Town of Andover for the year ended December 31, 2000, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or recordkeeping practices. In these instances, we made specific recommendations or provided instruction to applicable individuals during the course of our audit fieldwork.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

January 22, 2001

*Plodzik & Sanderson
Professional Association*

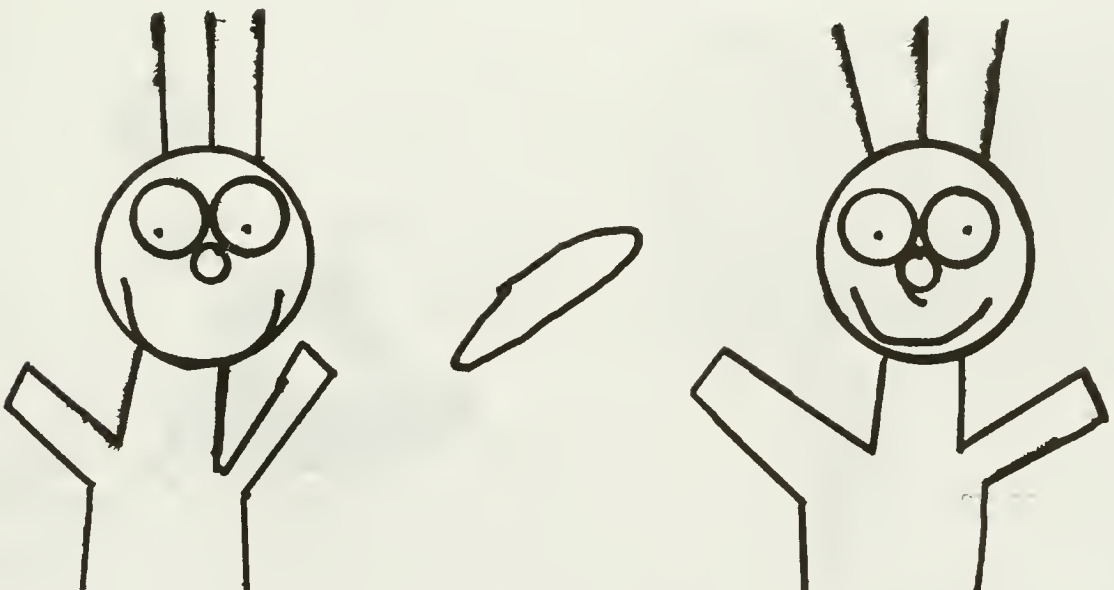
BUILDING INSPECTOR'S REPORT

This year the selectmen are proposing to amend the building ordinance to address several problems that have been ongoing for many years. One will require all newly installed manufactured housing (mobile homes and the like) to be installed on permanent foundations and to adhere to guidelines as set forth by the United States Department of Housing and Urban Development (HUD). The amendment also seeks to require that all construction comply with the current BOCA (Building Officials and Code Administrators) code and the New Hampshire Energy Code. In addition, the use of recreational vehicles (camping trailers, RVs, etc.) is addressed, permitting them to be used for dwelling purposes only in extenuating circumstances and for a limited duration. These amendments make sense and I would urge you to vote Yes.

In the year 2000 there were a total of 55 permits issued, a decrease from 1999. Thirteen of those were for new dwellings, which is up from 1999. Two more permits were for new dwellings to replace existing, six were for additions, four were for commercial buildings, twelve were for garages or barns and the rest were for renovation, remodeling or other work.

Again please remember that you need a permit for any type of renovation or remodeling work valued at over \$100.00. You do not need a permit for home repairs. My office hours are on Tuesday evenings from 7:00 to 8:00.

Respectfully submitted,
Ted Barton



Katie Lynn Bourdeau, Grade 4

CABLE TELEVISION ADVISORY COMMITTEE REPORT

The Andover community access television channel has continued to provide programs of community interest over the past year. They include the local bulletin board, coverage of town committee meetings, and programs of local and regional activities.

This past year the channel has been operating out of the Fenvale farmhouse and communications center on Route 4. We appreciate the cooperation and help of Paul Fenton in making the facility comfortable and easy to work in. We do, however, expect to relocate to the new town office addition when it is completed to allow the access channel to be centralized with other municipal functions and simplify the broadcast of local government meetings of general interest.

In order to make the community channel more accessible to community members to edit their own material with a minimum of instruction, we purchased a new Avio editing system last fall. That system makes editing easier and less complicated and our volunteer staff will be pleased to help interested Andover residents in learning to use the equipment.

We are fortunate to have a diverse group of members on the Cable Committee, where each has a special contribution or interest in making the community channel operate effectively. But we can always use more help and anyone with a desire to get involved - no experience necessary - should contact a committee member or the town office.

Respectfully submitted,
Leo McCabe, Chair



CEMETERY TRUSTEES' REPORT

Three more ancient cemeteries were mapped and recorded on our computer program this year. There were the Durgin Cemetery on Pancake Road, Cilley Hill Cemetery up Kearsarge Mountain Road, and the Cilley Cemetery on Putney Road.

Jackie Adams continues to excel at maintaining the town cemeteries and we feel fortunate to have her.

Repairs to damaged stones and stone straightening continued with twelve repaired or reset in the Lake View Cemetery and a row in the Old Center Cemetery was reset. More extensive repairs were made in the Durgin Cemetery, where ten stones were repaired and/or reset and one was replaced as it was so badly eroded it could not be read. Stones in the Philbrick and Taunton Hill Cemeteries were cleaned.

Claire Brooks of Seattle, who last year paid for the restoration of Zilpha Hobbs' headstone in the Hobbs Cemetery, sent another generous donation to be used for further repairs in that cemetery.

The hemlock hedge bordering the Proctor Cemetery was pruned.

A survey of the work necessary to restore the East Andover Church Cemetery was conducted. Extensive repairs and resetting are needed and outside funding will be sought. As always contributions for cemetery repairs and tree planting are gratefully accepted.

Respectfully submitted,
Cemetery Trustees



Carolyn Donaldson, Grade 7

CILLEYVILLE/BOG BRIDGE RESTORATION COMMITTEE REPORT

The fund-raising "thermometer" in front of the Cilleyville/Bog Bridge shows that the fund is two-thirds of the way to its goal of \$150,000. Thanks to many people's vigorous activity and outstanding generosity, we raised over \$40,000 in 2000, bringing the total donations to date to over \$95,000.

The Cilleyville/Bog Bridge Restoration Committee suffered a great loss with the passing of committee member Roger Emerson in June of 2000. The Fund received many generous donations in Roger's memory, as well as a number of donations in memory of Charlie Decatur.

Other accomplishments this year include:

- A very successful calendar raffle that ended in October of 1999 raised about \$7,000. Many of the winners were kind enough to donate a total of \$450 of their winnings to the Fund.
- A second calendar raffle is completely sold out. The drawings will be held throughout January 2001.
- Ruffled off a beautiful watercolor of the bridge painted by Cilleyville's own Linda Peterson.
- Sold many prints of watercolors by Linda Peterson depicting the bridge and several historic local buildings. Proceeds of these sales go to the Fund.
- Started selling raffle tickets for a wonderful hooked-rug wall hanging of a covered bridge, made and donated by Anna Sprague.
- Sold out of Irene DuPont's book *Spanning Time: New Hampshire Covered Bridges*. All proceeds of these sales also went to the Fund.
- Gave away many belt buckles, pins, key chains, t-shirts, hats, and tote bags as fundraising premiums.

The Committee would especially like to thank Grace Stetson, Dick Stetson, and Linda Peterson for their very active support this year. Linda has been very generous in donating her beautiful artwork for us to use in fund-raising, and Grace and Dick have been tireless in soliciting donations, delivering premiums, and carrying out creative fund-raising ideas.

Contributions to the Fund are urgently needed and greatly appreciated. If you can help, send a check to Cilleyville/Bog Bridge Restoration Fund, PO Box 61, Andover NH 03216.

Respectfully submitted,
The Cilleyville/Bog Bridge Committee

CONSERVATION COMMISSION REPORT

The year 2000 was one involving various activities for the commission and its members as it continued to serve the town and the state in its function as an advisory board in matters involving land preservation, wetlands and shore land protection, and other activities impacting the local environment. As in past years the commission was called upon to make site visits, review proposed projects, evaluate easement proposals, plan for the use of the conservation fund, monitor existing land easements, provide advice about dredge and fill applications and respond to complaints about possible violations to state laws protecting our natural resources.

Early in the year the commission submitted two warrant articles for consideration at the annual town meeting. The first requested additional funding to support land acquisitions and easement establishment by designating 50% of the land use change tax to this special fund. A second article asked for the town's support for new Land and Community Heritage Program, a special state-wide program that seeks to preserve more of New Hampshire's unique natural, historical and cultural heritage. Both articles were approved by the town during the meeting. This showed that the majority of Andover's residents place much value on preserving the character of the town.

In the late spring the commission also became directly involved in a special program called "Project Serve". In cooperation with Proctor Academy the commission helped guide two students from that school, Tom Fletcher and Tessa Cressman, on two projects related to the activities of the commission. One project involved detailed mapping of Andover land in current use while the other focused on defining the economic balance between land use and land preservation. At the end of the project period in late May both students were able to present their finished work and give a report on the results. Because of the time limits imposed by the school year and the project period, the work was limited, but it should serve as a very good starting point for future efforts.

The commission members spent a good portion of the year in developing, refining and promoting a Conservation Fund Plan. This plan was presented, in a preliminary form, to the selectmen in July. Then in late November a more finalized plan was presented in a public hearing. Much of the credit for developing this plan goes to Charlie Darling who led the way with most of the work. Basically the plan describes how decisions about supporting certain conservation efforts will balance land conservation needs with the needs of landowners. Responses at both presentations were positive and most attendees appreciated that the conservation commission will proceed with conservation spending under a systematic plan.

This year the commission was also presented with two potential conservation easements that were initiated by the landowners themselves. In October members had the opportunity to review the proposed easements with the owners. Debbie Stanley of the Ausbon-Sargent Land Trust worked with the landowners to share her vast experience in similar easement creations in the New London area. She served as a facilitator in the presentations by the landowners to the conservation commission. As the year ended the easements had not been established, but it is hoped that this will happen in 2001.

In the area of easement monitoring commission members carried on the commission's responsibilities by conducting easement site visits in the spring and fall. In April the Bernhard easement in East Andover was monitored for activities along the boundaries of the property. In November, as in past years, the entire Newman easement was monitored by way of an aerial survey thanks to the help of Frank Baker. Also in November the Fenton easement was monitored by way of a walk through the property.

As in past years the commission was called upon to give advice, visit sites and submit opinions on activities within Andover involving wetlands and shore land areas. During the year eight dredge and fill applications were reviewed; several of these required site visits for the commission to fully understand the scope of the work proposed. Activities proposed varied from installing docks on Highland Lake, obtaining additional water supplies for fire fighting at Proctor Academy, excavation of drainage ditches during logging activity, repairing the abutments on the bridge over Ragged Mountain Brook, installing increased pumping capacity for the Blackwater Ski area snowmaking, to final approval for work affecting the Blackwater River from the expansion of R. P. Johnson & Sons, Inc.

In addition to the normal review of dredge and fill applications the commission was also required to investigate three instances of possible violations to the state's laws governing wetlands. One of these situations involved forestry activity that had not addressed proper methods of stream crossing and diversion. Another case involved dredging and work along a tributary of Sucker Brook. The third situation involved logging activity that encroached on the edge of a prime wetlands area currently under easement.

Finally, the commission continued its involvement in hearings on the logging activity directed by the state Fish and Wildlife Bureau in the Wildlife Management Area adjacent to Dawes Meadow. The commission expressed concern (in 1999) that the state should have taken extra precautions to assure that the logging contractor did not impact the prime wetlands area since the logging access road passes through it at a critical point. In fact the commission had requested a special hearing before the Department of Environmental Services to assure that all concerns are considered. The year ended with a final hearing on this issue which did not meet the commission's expectations.

As in past years the Andover Conservation Commission would like to thank all private citizens, town officials and state agency members for their cooperation in matters involving easement monitoring, site visits, dredge and fill application submittals and any other area which involves assuring the town's natural resources will be preserved or used in a wise manner for all future generations.

Respectfully submitted,
Andover Conservation Commission

CONSERVATION COMMISSION
Financial Statement

January 1, 2000 Bank Balances:

Regular savings	\$1,562.35
Land CD	795.87

Income:

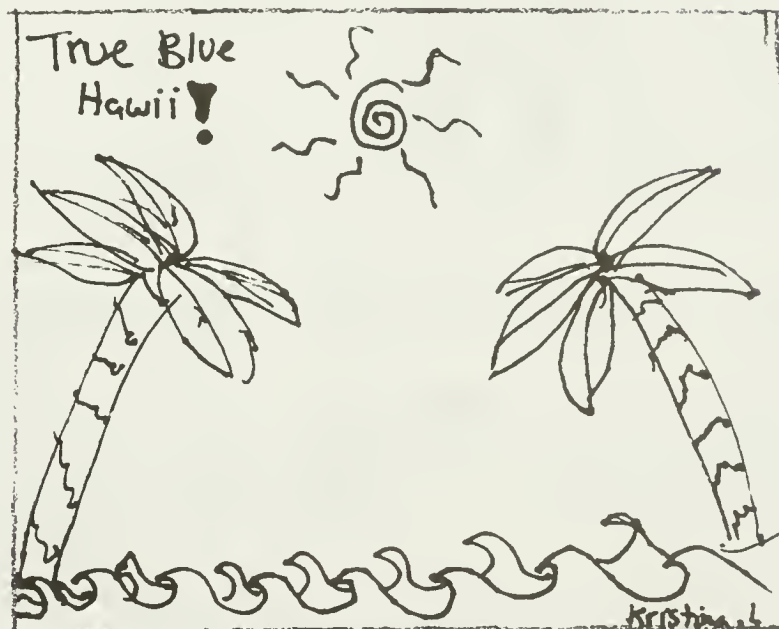
Town appropriation	\$ 250.00
Land use change tax (current use)	4,533.83
Bank interest	93.74
Total income	\$4,877.57

Expenditures:

NH Association of Conservation Commission Dues	\$ 150.00
Postage	20.28
Photography	33.01
Color copying	22.50
Publications	60.00
Map lamination	6.00
Land use spatial data on CD	100.00
Easement assistance (surveying)	1,100.00
Total expenses	\$1,491.79

December 31, 2000 Bank Balances

Regular savings	\$1,475.34
Land CD	834.83
Land CD (from land use change tax)	3,433.83



Kristina Lafiosca, Grade 6

DOG OFFICER'S REPORT

Since becoming Andover's dog officer last April, I have responded to 67 calls: 30 dogs running at large, three dogs and four cats struck by vehicles, seven barking complaints, four for dogs chasing deer, one regarding the health of the dog, three turkey complaints, one snake loose in a house, and one loose cow. Twelve calls were resolved over the phone and four dogs were transported to the SPCA. I logged over 56 hours and traveled over 800 miles performing the duties of dog officer.

There were 531 dogs licensed in 2000, which is up considerably from 1999. New Hampshire State law requires all owners to license their dogs. If your dog gets loose and is wearing its license tag, I will make every effort to return it to you. If it is picked up running loose and is not licensed or isn't wearing a tag, it will be brought to the SPCA and you will be responsible for all the associated costs. Please do your part and care for your pet.

Respectfully submitted,
Dennis Wright, Dog Control Officer



Hunter O'Mara, Grade 5

FOREST FIRE WARDEN'S REPORT

There are 2,200 forest fire wardens and deputy forest fire wardens throughout the state. Each town has a forest fire warden and several deputy wardens who assist the forest rangers with forest fire suppression, prevention, and law enforcement. The number of fires reported during the 2000 fire season was well below average as referenced in the statistics below. Despite this, our network of fire towers and detection patrols were still quite busy with the fire towers being the first to report over 135 fires. These fires were quickly and accurately reported to the local fire department for their prompt and effective suppression efforts. Wildland fires occurring in areas where homes are situated in the woodlands are a serious concern for both landowners and firefighters. Homeowners can help protect their homes by maintaining adequate green space around them and making sure that houses are properly identified with street numbers. Please contact the Forest Protection Bureau to request a brochure to assist you in assessing fire safety around your home and woodlands.

To aid your forest fire warden, fire department and state forest ranger, contact your local warden or fire department to find out if a permit is required before doing ALL outside burning. Fire permits are required for any open burning unless the ground is completely covered with snow where the burning will be done. Violations of RSA 227-L:17, the fire permit law and other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are eleven forest rangers that work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. Forest rangers have investigated numerous complaints regarding violations of the timber harvest and forest fire laws, and taken enforcement action to ensure compliance. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217, or for general information visit our website at www.dred.state.nh.us.

The State of New Hampshire operates 15 fire towers, two mobile patrols and three contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. These factors are critical in controlling the size of wildland fires, and keeping the loss of property and suppression costs as low as possible. Due to permitting and fire safety concerns, please contact your local fire department BEFORE using portable outdoor fireplaces and vessels, including those constructed of clay, concrete or wire mesh.

Please contact your local fire department before doing ANY outside burning.

REMEMBER ONLY YOU CAN PREVENT FOREST FIRES!!

2000 FIRE STATISTICS
(All Fires Reported through November 10, 2000)

Totals by County			Causes of Fires Reported	
	Numbers	Acres		
Hillsborough	118	40	Debris Burning	263
Rockingham	49	24	Miscellaneous*	151
Merrimack	92	16	Smoking	30
Belknap	54	13	Children	17
Cheshire	41	20	Campfire	16
Strafford	58	13	Arson/Suspicious	14
Carroll	46	10	Equipment Use	9
Grafton	16	7	Lightning	9
Sullivan	12	2	Railroad	7
Coos	30	4		
Total				
	Fires	Acres		
2000	516	149		
1999	1301	452		
1998	798	443		

*Miscellaneous: powerlines, fire-works, structures, OHRV, unknown



Caleb Frantz, Grade 1

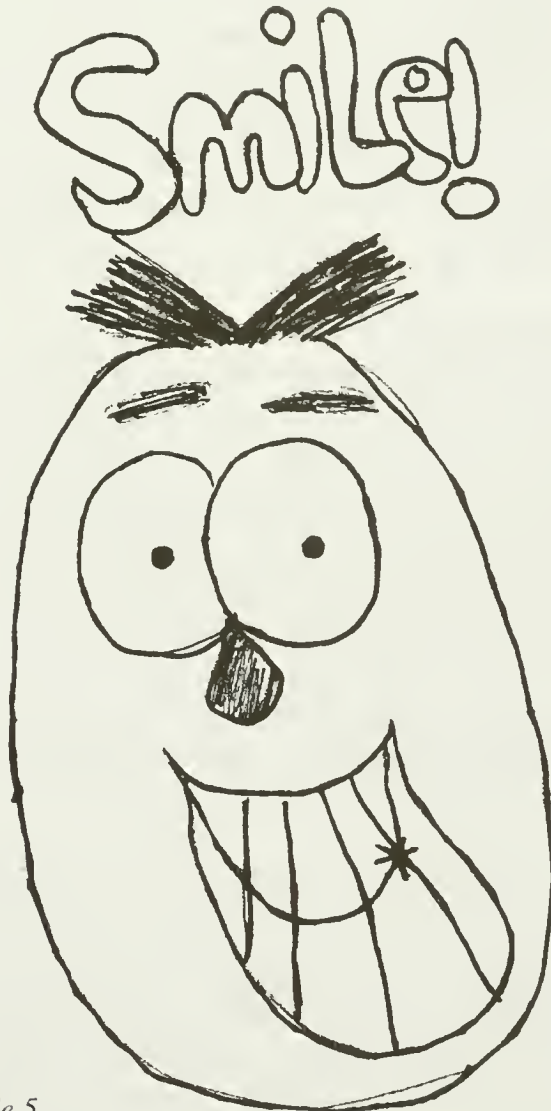
FOURTH OF JULY COMMITTEE REPORT

Thanks go out to the efforts of the committee members who made the day a success. The Lions Club breakfast was a huge success. The events on the Green were very successful this year. The evening midway was cancelled.

The tentative plans for 2001 will start with the pancake breakfast and continue through the pony pull on Carr Field. The fireworks will conclude the day.

The committee is very appreciative of the interest and effort of the citizens, town, police and fire departments. It is hoped that 2001 will bring more support with much needed event chairpersons.

Respectfully submitted,
Fourth of July Committee



Patricia Dansereau, Grade 5

**ANDOVER FOURTH OF JULY COMMITTEE
TREASURER'S REPORT
Year Ended December 31, 2000**

Balance on hand January 1, 2000	\$8,406.28
Income:	
Andover Congregational Church	\$ 125.00
Andover Lions Club	480.87
Andover Little League	500.00
Andover Service Club	92.24
Andover Snowmobile Club	127.50
Bank Interest	41.43
Booster Ads & Donations	6,810.50
Cotton Candy	53.00
East Andover Fire Department	55.00
Flea Market	1,409.50
Immaculate Conception Church	<u>144.40</u>
Total Income	\$9,839.44
Expenses:	
Advertising	\$ 65.70
Badges, Ribbons & Prizes	376.39
Children's Parade	42.97
Cleanup	25.00
Entertainment - July 3	350.00
Fireworks	5,000.00
Flea Market	31.68
Parade	1,050.53
Parade Prizes	475.00
Pony Pull	350.00
Postage	45.87
Programs & Signs	949.85
Sanitary Units	<u>815.00</u>
Total Expenses	9,577.99
Balance on hand December 31, 2000	8,667.73

KEARSARGE AREA COUNCIL ON AGING, INC.

Kearsarge Area Council on Aging (KCOA) is a non-profit organization which was founded eight years ago in 1992 with the mission of providing services and programs for area citizens over the age of 55 (and adults under 55 who through disability may need assistance) which enhance the quality of their lives. Our service area includes the towns of Andover, Danbury, Grantham, Newbury, New London, Springfield, Sunapee, Sutton and Wilmot.

This has been an eventful year for KCOA. We have worked, under a mandate from the State, which would like to keep elders out of expensive nursing homes, to become a satellite ServiceLink to the main centers established in two counties, Merrimack and Sullivan. Where other senior centers are just beginning to organize, we are already providing almost all of the services mandated by the state. Our transportation program, which boasts over 125 volunteer drivers and logged 22,000 miles in 2000, is a model for other senior centers in the state. Other services we offer, such as Telephone Reassurance, Friendly Visitor, Mr. Fixit along with our position as a provider of resource and information are well developed and filling an ever-increasing need. We are presently working on developing another service, providing legal advice to seniors on a pro bono basis. 2000 has also been the year for strategic planning. A committee of directors and members has been meeting monthly to finalize a KCOA strategic plan, which will be formalized early in 2001.

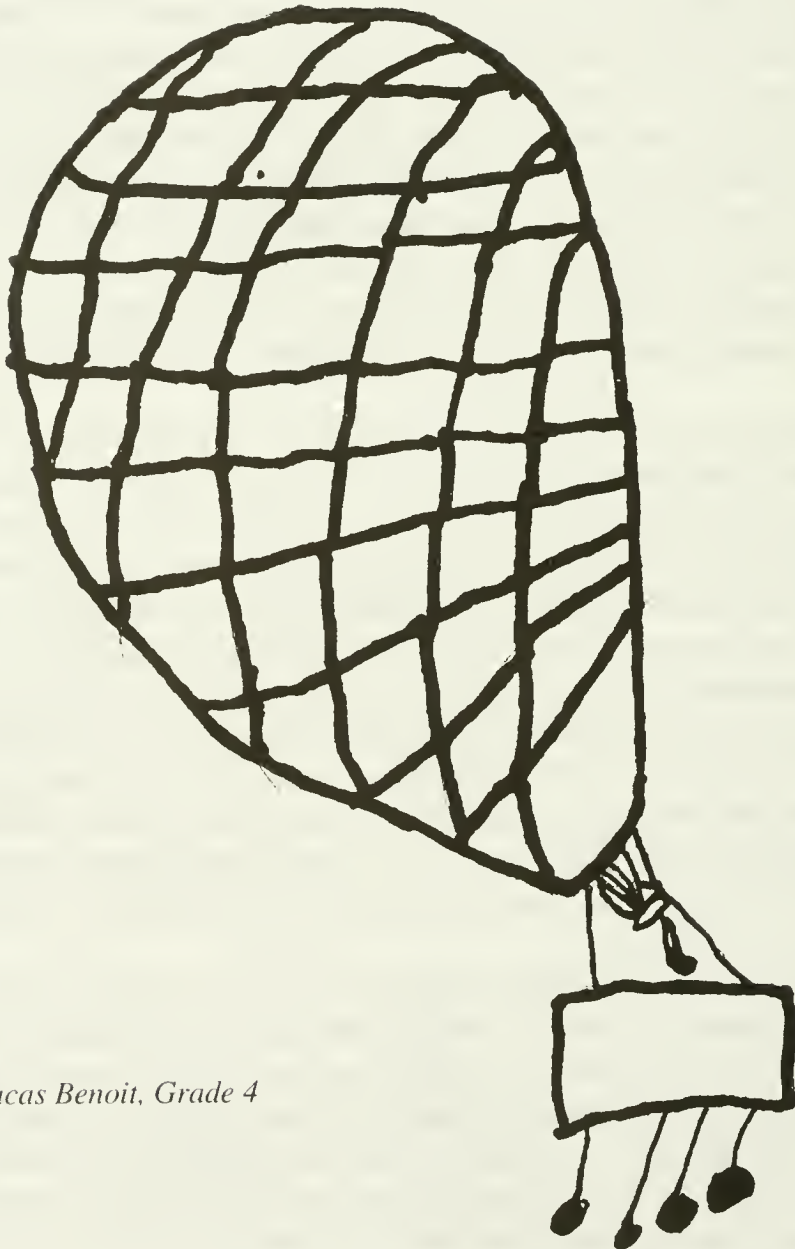
Social programs are a necessity for everyone, but particularly for older people. Some of those offered at the KCOA Center on Main Street in New London are: Bridge (contract, duplicate and bridge for beginners), Photography, Quilting, Painting, "In Stitches," Greeting Card Making, Scrabble and Dominoes, Chair Exercises and Tai Chi. Our computer instruction classes are ever popular, and our six computers are now equipped for e-mail. They are available for member use outside of regular instruction time. Such programs along with the monthly Conversations With Lunch and the Humanities Series (which this year was "No, But I Saw the Movie"), prove that seniors not only like to socialize, but to learn as well. Trips, which vary from racetrack to museum, have become very popular. Members, donors and others keep up with KCOA's many activities through the monthly eight-page newsletter, *The Courier*, 1400 copies of which are disseminated each month.

KCOA's Outdoor Recreation for seniors is another model program, which gets 30-40 seniors outdoors for exercise once a week be it snowshoeing or hiking, skiing or kayaking. We also offer indoor walking in winter, where participants keep track of their mileage. Our Administrative Director, Nancy Friese, became our Executive Director this year and has been hard at work developing relationships with other centers, getting ready for our national accreditation and "tending to business" which she does so well. Our members know that they have a ready source of information and a sympathetic ear in Nancy.

We are most grateful for the continuing financial support from our nine area towns, donors to our annual fund drive, foundation grants, the sponsors of our newsletter and individual clients. Thank you all for your generosity! You will be receiving an Annual Report edition of the Courier early in February with more detailed information than is possible here.

Sincerely yours,

Judy and Hugh Chapin
Co-Chairmen, Board of Directors



Lucas Benoit, Grade 4

LAKE SUNAPEE VISITING NURSE ASSOCIATION

It seems that everywhere we look we see or read something about technology and its impact on our lives. Increasingly we communicate, shop, investigate and learn online. During the past year, Lake Sunapee Region Visiting Nurse Association has invested resources and time to educate staff so that we can use technology to its best advantage in caring for patients in their homes. Since so much of what we do involves the healing touch you might wonder why we would invest so heavily in technology. Our mission at Lake Sunapee Region Visiting Nurse Association is to provide home health services that will preserve the dignity and independence of those for whom we provide care. Technology is one tool that supports that mission.

Over the past year, we have spent a great deal of time preparing for a change in Medicare reimbursement going from a cost-reimburse system to a prospective payment system (PPS). This is the first major change to Medicare since it was initiated in 1965. Under PPS each patient must receive a comprehensive assessment called OASIS, a questionnaire involving over 100 questions about the patient's clinical status, functional status and need for therapy. From those questions, a payment for an episode of care lasting up to 60 days is determined. One of our major concerns was to ensure that we provided technology that would allow the nurses and therapists to collect this information, but have the time needed to actually provide care to the patient. Over the summer, all clinicians have been trained and received laptop computers. This allows the staff access to the most up to date information on each patient and allows administration to have the data necessary for regulatory and reporting purposes.

We have also invested in state of the art technology or contracted with other providers to bring the latest in clinical advances to your home. As patients leave the hospital more quickly or have operative procedures done on an outpatient basis, more technology is needed in the home. This technology enhances patient care, improves efficiency and lowers costs. Technology can allow a terminally ill child to be at home with his family or can allow an adult needing intravenous therapy to continue going to work.

During the past year we have also invested in training and in competency assessment for our staff to ensure that their assessment and treatment skills are of the highest quality to meet patient needs. We have specialists on staff in the areas of cardiology, wound care, diabetes, pediatrics and hospice. All of our clinical staff and the support staff back at the office are committed to achieving the best outcome for each and every patient we see. We are gratified by the strong community support we receive and by the comments on our care submitted by patients and families.

In fulfilling its mission, Lake Sunapee Region Visiting Nurse Association provided a number of community benefits for residents of Merrimack and Sullivan counties in addition to charity care in excess of \$75,000.

- Administered the lifeline personal response system for 208 individuals Provided weekly parent-child support groups sessions for 40 families, including free child care and transportation, if needed

- Presented community education programs on CPR, first aid, sudden infant death syndrome, caregiver training and others
- Trained 10 new hospice volunteers and provided continuing education for 16 established volunteers
- Participated in community health fairs
- Provided clinical experiences for 12 nursing students and special project sites and internships for nursing, business and social work students
- Provided meeting room space for outside groups
- Distributed weather emergency information and file of life kits to each patient admitted to LSRVNA services
- Provided medication assistance and preventative dental care for needy children
- Provided storage space and distributed food for the Kearsarge Food Pantry
- Offered job shadowing opportunities for students from local high schools, technical schools, colleges and universities
- Participated on the Merrimack and Sullivan county service link advisory boards
- Provided vaccines free or at cost to adults in the community
- Promoted early reading by providing a children's book to each child delivered at New London Hospital
- Provided bereavement support groups and home visits

During the past year 135 residents of the Town of Andover utilized the services of Lake Sunapee Region Visiting Nurse Association. Our home care program provided 1351 visits to 23 patients. The pediatrics program cared for 22 children and families. Our long-term care program provided 1064 hours of care to 10 patients. Influenza vaccine was provided to 78 residents and one resident received life line services.

All of us at Lake Sunapee Region VNA thank you for your support, and look forward to providing home health, hospice and community services for the residents of Andover in the coming year.

Andrea Steel
President and CEO



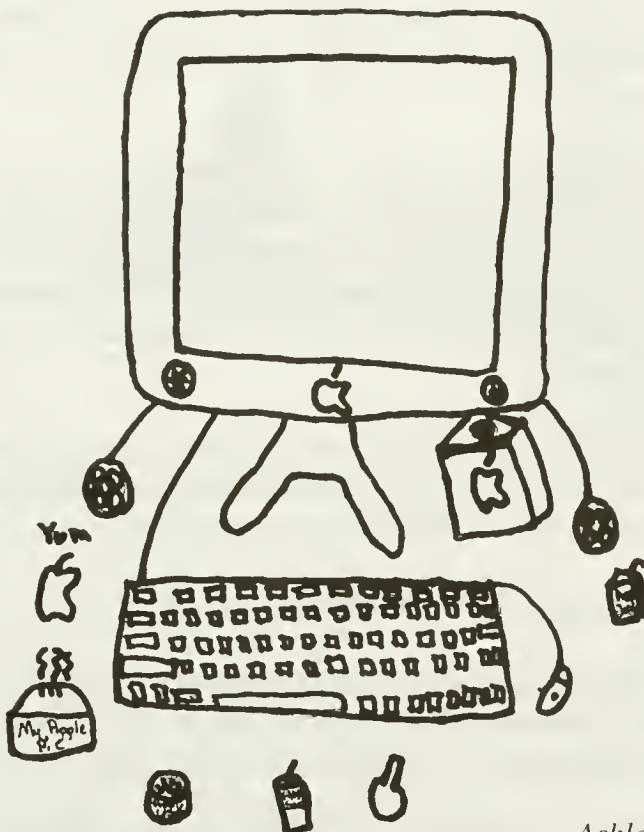
Corey Johnson, Grade 5

FRIENDS OF THE ANDOVER/BACHELDER LIBRARIES

The Friends were established ten years ago to provide extra support to both town libraries in much the same way the PTO provides extra support to the Elementary/Middle School. Several entertaining programs with music and reading were held and the summer reading and Christmas Craft programs were supported financially. Funding came through dues, donations, the town meeting bake sale, and the July Fourth book sale. The group refused to provide basic financial support of librarian salaries, but did provide assistance in the purchase of a copy machine, fuel assistance, purchase of reading materials, the handicap access ramp, painting at the Bacheider library, a computer and internet access for the Andover library, and the McAuliffe Planetarium pass for patrons of both libraries. During the year 2001, the Friends will provide funding assistance for the renovation and expansion of the Andover library. Members have been on call to assist the librarians and trustees in a variety of tasks.

The Friends are in desperate need of several members who are willing to assume leadership roles. People are needed especially to assume the chairmanship, to head up fund-raising activities, and to maintain and increase membership. Helpers are in place, but leaders are needed. If you are willing to help or assume a leadership role in the Friends, please contact either librarian, any trustee or Tina Cotton.

Respectfully submitted,
Friends of the Andover/Bachelor Libraries



Ashley Hanlon, Grade 6

LIBRARY TRUSTEES' REPORT

2000 was a wonderfully exciting year for the Libraries. The trustees worked extremely hard to provide financial solvency to the William Adams Bachelder Library and to provide needed additional funds for the renovation of the Andover Public Library. This was accomplished in part, with the receipt of an anonymous gift of stock in 1999; many gifts of financial support from townspeople during 2000; and the pro bono assistance by Attorney Alex Bernhard and his law firm in guiding the Trustees through the legal maze of finances and court to resolve funding for Bachelder Library. These additional funds will help to provide a more consistent revenue source over the coming years. We are extremely thankful to everyone involved for their kind assistance.

Major fund-raising was undertaken with the assistance of William Bardsley, and we thank him for his efforts on our behalf. Donations earmarked for Andover Public Library renovations and furnishings to date have totaled nearly \$20,000. We thank all of you for donating to the library improvement fund. Through these donations we will soon realize a far more inviting library for everyone to use. Please feel free to contact either librarian if you wish to make a donation to this fund or mail to Andover Public Library, P.O. Box 45, Andover, NH 03216.

Tay Clark's extraordinary efforts for the renovation project deserve our praise. As a tireless member of the Space Needs Committee, she has communicated with trustees as needed, and been ever vigilant to the needs of the library community.

Also, with an eye to raising funds, the trustees organized the annual 4th of July book sale and 'Chef Ken' chicken sandwich stand. The success of these activities was in great part due to the continued support of Proctor Academy and to the hard work of Mark Stetson and Beth and Bill Chamberlain. We express our deepest thanks for these efforts.

The board was saddened by the death of Roger Emerson just three months after his election to our board for the first time. His willingness to help out was evidenced by his acceptance of the position of treasurer even as a newcomer to the board, and we are certain he would have made many significant contributions to our work. We are grateful that former trustee Ken Smith was willing to accept an appointment to the board in Roger's stead.

At Bachelder Library the underground oil tank was replaced with an above ground tank, and all the windows in the 40-year-old building have also been replaced giving us both a new look and a more energy-efficient building.

Book Selection budgets have increased in both libraries.

We have many people to thank for their dedicated volunteer efforts on behalf of both libraries. Grant Morneau, Barbara Doe, Ralph Doe, Eileen Neville, and Alice Perry have been a great support to our librarians throughout the year.

As always, a very special thanks goes to our librarians, Tay Clark and Polly

Richards, for their continued efforts on behalf of the libraries and their patrons. Special programs conducted by the librarians included weekly story hours; summer reading on the Village Green through July and August with make your own ice cream sundaes as a finale; and holiday crafts day. Regular activities of the librarians include securing hard-to-find books via interlibrary loan, and ordering large print and books on tape from the state for our patrons.

Please note that your Andover Public Library has a computer available for your use. This computer has access to the NH Works database and is able to connect you to the Internet.

Respectfully submitted,
Library Trustees



Ty Morris, Grade 7

ANDOVER PUBLIC LIBRARY
Financial Statement and 2001 Budget

Income:	Estimated Revenues 2000	Actual Revenues 2000	Proposed Revenues 2001
Cash on Hand January 1, 2000	\$ 13.10	\$ 13.10	\$ 255.26
Development Fund	1,036.90	0.00	0.00
Town Appropriation	14,502.21	14,852.00	14,724.74
Trust Funds	0.00	138.93	0.00
Interest	0.00	0.00	0.00
Miscellaneous	<u>0.00</u>	<u>203.48</u>	<u>0.00</u>
Total Income	\$15,552.21	\$15,207.51	\$14,980.00

Expenditures:	Estimated Expenses 2000	Actual Expenses 2000	Proposed Expenses 2001
Salaries:			
Librarian	\$7,416.21	\$7,416.24	\$7,790.00
Substitute	231.00	178.51	230.00
Social Security	570.00	567.36	600.00
Bookkeeping	325.00	325.00	250.00
Janitor	110.00	110.00	110.00
Books, Magazines, etc.	5,000.00	5,262.43	5,000.00
Telephone	500.00	434.15	350.00
Maintenance	150.00	24.86	150.00
Development Fund	750.00	191.75	0.00
Miscellaneous	<u>500.00</u>	<u>441.95</u>	<u>500.00</u>
Total Expenditures	\$15,552.21	\$14,952.25	\$14,980.00

WILLIAM ADAMS BACHELDER LIBRARY
Financial Statement and 2001 Budget

Income:	Estimated Revenues 2000	Actual Revenues 2000	Estimated Revenues 2001
Cash on Hand January 1, 2000	\$ 336.11	\$ 336.11	\$1,421.31
Savings Account	4,240.73	4,240.73	1,085.09
Trust Funds/Interest	9,500.00	16,884.00	18,117.48
Donations	0.00	1,285.53	0.00
Miscellaneous	<u>0.00</u>	<u>8,209.92</u>	<u>0.00</u>
Total Income	\$14,076.84	\$30,956.29	\$20,623.88

Expenditures:	Estimated Expenses 2000	Actual Expenses 2000	Estimated Expenses 2001
Salaries:			
Librarian	\$7,416.21	\$7,416.21	\$7,790.00
Substitute	100.00	0.00	230.00
Social Security	570.00	567.36	600.00
Janitor	150.00	0.00	150.00
Bookkeeper	0.00	0.00	250.00
Books, Magazines, etc.	2,000.00	2,743.14	5,000.00
Telephone	0.00	210.08	432.00
Electricity	450.00	365.64	450.00
Fuel	850.00	1,174.35	1,000.00
Maintenance	150.00	12,648.45	1,000.00
Insurance	330.00	228.91	330.00
Deposit into Savings (MBIA)	0.00	4,000.00	0.00
Miscellaneous	<u>150.00</u>	<u>180.81</u>	<u>200.00</u>
Total Expenditures	\$12,166.21	\$29,534.98	\$17,432.00

2000 LIBRARY STATISTICS

	Andover Public Library	Bachelder Library
Circulation:		
Adult Non-Fiction	484	179
Adult Fiction	1,526	1,097
Juvenile Books	2,648	489
Magazines	518	113
Cassettes, Videos & Non-books	<u>724</u>	<u>74</u>
Total	5,900	1,952
Interlibrary Loaned	165	39
Interlibrary Borrowed	<u>423</u>	<u>174</u>
Total	6,488	2,165
New Acquisitions:		
Adult Books	214	128
Juvenile Books	137	31
Magazines	35	8
Audio & Videos	<u>88</u>	<u>0</u>
Total	474	167

Both libraries purchased a 22 volume set of 2001 World Book Encyclopedias and a CD version of the same.



Witchlet

Bridgette Strahan, Grade 6

PLANNING BOARD REPORT

Andover's local government boards are deeply concerned over the sudden growth in student population of the Andover Elementary/Middle School by a factor of 15%, 34 students, in one year. This sudden new growth in the student body - after years of a level school population - threatens the school's ability to provide present quality of education for as long as originally foreseen and may lead to classroom crowding much sooner than planned. This and other factors stemming from our present growth rate and direction are contributing to a significant rise in local taxes, which strikes especially hard at our residents on fixed incomes. This entire situation is made harder by the continuing uncertainty at state level as to the appropriate tax measures to fund local education. This uncertainty probably will continue for much of the next year, especially following a recent court determination that the present statewide school tax system is unconstitutional.

Complicating our local planning problems, a recent New Hampshire Supreme Court decision makes it clear that we cannot charge impact fees on new development for the "off-site improvements" to the roads, schools, and other municipal facilities to serve such development. Andover does not presently have such an ordinance, so we lack the authority to charge such fees. Nor do we have other land use ordinances that handle special growth problems in a way that preserves what we like best about our town.

We need breathing space to consider and refine local ordinances that will guide Andover's growth. A period of up to one year is required for careful and proper preparation of such measures, to be proposed to the 2002 Town Meeting for a vote. That "time out" will also permit the amendment and/or adoption of appropriate supplementary regulations, like our increasingly obsolete subdivision regulations, by the Planning Board and other local government boards.

To provide that breathing space, this year your Planning Board proposes two temporary limits - valid for one year only, from adoption until the 2002 town meeting - on a possible sudden rush of housing development. One keeps the issuance of new-home building permits at 13, the same issued last year and higher than the number issued in previous years. The other allows subdivisions of one new lot per parcel, but no more than that during this one-year period. These proposals (both under the provisions of RSA 674:23) will be in the form of an amendment to Andover's zoning ordinance and will be voted upon by ballot throughout the day on town meeting day, March 13th, and not at town meeting itself.

Changes to the Andover building ordinance are also being proposed this year in response to long-held concerns of the Board of Selectmen over proper standards for new residential construction. In order to move to modern standards of safety and good building practice, the proposed amendment will require all newly installed manufactured homes to be set on permanent foundations and to meet current United States Department of Housing and Urban Development (HUD) standards. The amendment will require all new construction to comply with the current Building Officials and Code Administrators, International, Inc., (BOCA) code and the New

Hampshire Energy Code. The amendment will also prohibit the use of recreational vehicles for dwelling purposes except for limited times during certain emergencies specifically allowed after case-by-case review by town government.

Thorough investigation of Personal Wireless Service Facilities (the correct term for what people often call "cell towers") by a task force has produced a proposed ordinance to be voted on by ballot throughout Town Meeting day. The ordinance balances two important but conflicting needs. On the one hand, the town needs enough cell coverage and capacity so that residents, visitors and passers-through can use their personal wireless devices (like cell phones). On the other, wireless service facilities can have a negative impact on landscape views and the character of Andover. The new ordinance will provide a proper legal basis for your Planning Board to ensure that PWSF facilities are safe and in keeping with our town's character, while still allowing appropriate facilities to be built wherever they are needed.

The full text of all these proposed amendments is printed elsewhere in this Town Report.

Your support of these three articles in the warrant for the March 2001 Andover Town Meeting is requested, as well as your continued support for the efforts of the Planning Board.

In the conduct of its regular business the Planning Board had 21 meetings during 2000 to guide the most appropriate use of land in accord with the Master Plan, Zoning Ordinance, Planning Board rules and regulations and applicable New Hampshire statutes. All meetings were open to the public and comment was formally sought at public hearings.

Site plans were reviewed and approved for:

- John & Rosemary Slitzer; change of use of Andover Cafe to office space for Thompson Insurance and Colby-Linehan Realty.
- R. P. Johnson & Son; move of lumber yard from Cilleyville Road to modern, drive-thru facility on Route 11 to better serve area contractors and home owners and temporary move of billing and receivables to the former Dietche home at 10 Mill Road.
- Proctor Academy; major capital improvement program, including a water storage cistern, tennis court relocation, and construction of a performing arts center were reviewed and approved. Of particular interest to local town residents, work is being done to increase water volume on campus and throughout the water district. With the installation of a 100,000 gallon tank on the hillside above the school, designed to augment the existing tank near Bradley Lake, this initiative will provide significantly improved fire protection capacity for the school and the entire village district. Hydrants in town will become legitimate fire hydrants for a fire protection system.
- NH Department of Transportation; sand storage barn at junction of Route 11 and Switch Road. Recommendations of a buffer zone and other enhancements were made to preserve visual quality of the adjoining area.

Recommendations were also made to the NH Department of Transportation regarding trees and stone walls along the "scenic road" affected by replacement of the Valley Road railroad overpass. Subsequently, all three bridges in town (including the Maple Street and Lawrence Street bridges) that were to have been replaced have been deemed historic, and the bridge plans are being revised.

Four minor (two-lot) subdivisions were approved creating four new buildable lots.

There were several non-binding consultations regarding proposed projects that portend a busy 2001.

During the last year no formal application presented to the Planning Board was denied in its entirety.

Andover, through its planning board, continues to hold membership in the Lakes Region Planning Commission. This membership has proven to be a valuable resource on several issues.

Respectfully submitted,
Planning Board



Kinley Viandier, Grade 7

POLICE CHIEF'S REPORT

The Andover Police Department responded to 1,447 calls for service for the year 2000. This is a decrease of 303 calls over 1999. I strongly believe that the decrease in crime in town is due to the strong Police presence on our roads. A partial summary of these calls follows:

Burglaries	9	Dog Bites	8
Attempted Suicides	2	Drug Arrests	8
Thefts	10	Assaults	7
Traffic Warnings	440	Traffic Citations	96
Accidents	27	Vehicular thefts	3
Domestics	17	Dog Complaints	45
Harassment Complaints	28	Driving while Intoxicated	3

The department is diligently working to fill the full time police officer position following the resignation of Seldon Nason. I hope to have this position filled by February 01, 2001.

Officer Rachel Robitaille resigned, regrettably, from the department due to medical problems. She will be sorely missed by all. In her place the department hired Officer Glenn Laramie Jr., who brings 4 years of Military Police and three years of small town law enforcement experience to the department.

The Andover Police Department is striving to continue to decrease the crime numbers in town. This can only be accomplished by more patrol on our streets, more involvement and more input from the community.

As always, the department would like to thank the citizens of Andover for their continued support and a special thanks to NH State Police and area departments for their help. I would like to personally thank Lt. David Hewitt of the NH Fish and Game for all the times that he has shown up to assist the Department at various calls.

I look forward to working with the community in 2001 to continue to make Andover a great place to live and raise a family.

Respectfully submitted,
Glenn E. Laramie, Chief of Police

RECREATION DEPARTMENT REPORT

The following list outlines the programs offered by the Andover Recreation Department.

The ski program includes conventional downhill skiing and snowboarding at Ragged Mountain Ski Area as well as cross-country skiing at Proctor's Blackwater Ski Area. The program runs for six weeks starting in January and is open to kindergarten through grade eight. Lessons are included to help not only the beginners learn the basics, but to help the advanced skiers master the expert trails in a safe and courteous manner. Skating was also offered this year at Blackwater Park. About 175 children participated in these activities.

The basketball program consists of four teams: two teams for girls grades three and four and grades five and six, and two teams for boys grades three and four and grades five and six. The school sponsors basketball for the higher grades. The basketball program runs from December through February with games on Saturdays.

The recreation department sponsors one girl's junior team in the American Softball Association Lassie League that consists of teams from Hill, Franklin and Andover. These players must be eight years old by December 31st or in the second grade and not eleven by June 30th of the year of sign up. Senior team players must turn 11 years old before June 30th of the year of sign up or 15 years old before December 31st of the year of sign up and be in the eighth grade. Adult coed softball is also offered.

The swimming program at Highland Lake continues to be very successful and is enjoyed by the youth of the community. The program runs four days per week for the month of July and is offered to preschoolers on up.

A soccer program is offered in the fall for girls and boys preschool to sixth grade. Seventh and eighth grade soccer is offered by the school.

Due to a snag with the Lawrence Street bridge replacement project, the work to expand the Blackwater Park and to install the playground equipment was not completed, however, it is scheduled to be completed in 2001.

The town is on a roll with recreation: new playground, basketball court, skateboard park, athletic field additions and ice skating at the Blackwater Park. So let's keep it going. Tax deductible donations are gladly accepted for the Blackwater Park and can be sent to the town office.

Respectfully submitted,
Howard George, Chairman

RECYCLING COMMITTEE REPORT

The focus of our efforts this year was to encourage more people to recycle. We conducted interviews with townspeople at the transfer station and aired them on channel 7. These residents shared their positive thoughts about recycling and its importance. We've tried to develop a recycling mentality at the Elementary/Middle School by providing assistance to the Andover faculty. And recently a sign was placed at the transfer station hopper that relates recycling to tax savings.

Andover is a charter member of the Penacook co-op. As such, we enjoy a very low tipping fee (\$36.50 per ton) compared to the market rate of approximately \$65 per ton. This cozy situation is in jeopardy because we are exceeding our allotted tonnage. We need to recycle a greater percentage of our trash in order to stay within the confines of our contract.

Our current system of taxation for transfer station costs is part "universal" and part "user based." A separate fee is charged for tires, construction debris, refrigerators, couches, mattresses, etc. This is "user based" taxation. The more expense one causes the town, the more they pay. The other types of trash that are dumped into the hopper are universally taxed. As an example, Andover resident "A" can dump 25 bags of trash per week down the hopper. He pays no more than resident "B" who dumps one bag per week. Resident "B" probably recycles.

Many New Hampshire towns are adopting a "pay as you throw" taxation policy for trash disposal. It makes sense. The more electricity and water you use, the more you pay. If you want to leave your lights on all night, you pay the price. Your neighbor might have to look at your lights, but at least he doesn't have to pay the electric bill.

This coming year the recycling committee will try to focus on plastic recycling and "pay as you throw" strategies.

Recycled Materials 2000				
<u>Materials</u>	<u># Tons</u>	<u>Income/ (Expense)</u>	<u>Savings</u>	<u>Net</u>
Aluminum cans	1.91	\$1,609.50	\$ 69.72	\$1,679.22
Cardboard	41.44	2,217.40	1,512.56	3,729.96
Magazines	22.50	224.98	821.25	1,046.23
Newspaper	23.46	1,319.29	856.29	2,175.58
Mixed paper	7.00	(56.89)	255.50	198.61
Glass*	49.64	319.68	1,811.86	2,131.54
Scrap metal	<u>148.51</u>	<u>378.60</u>	<u>5,420.62</u>	<u>5,799.22</u>
Total	294.46	\$6,012.56	\$10,747.80	\$16,760.36

*The glass total is a result of two years' collection in order to accumulate a sufficient quantity to meet the buyer's requirement of full truckloads of each color. A total of 103.67 tons of construction debris was disposed of with a net cost to the town of \$904.00.

Respectfully submitted,
Recycling Committee

RESCUE SQUAD REPORT

This year has been a challenge for most of the members of the squad. There are many competing needs and time constraints upon the members and as a result we have seen a decline in both individual activity levels and the membership roster. Many of our EMTs are beginning to feel the need to reduce the number of hours they currently spend on squad activities and as a result, the administrative responsibilities i.e. State EMS reports, financials, requests for legal documents, supply requisition, answering the mail, etc. have sometimes taken a back seat to continuing the high standard of patient care that Andover Rescue has always maintained. Despite the decrease in the number of hours available to conduct all the necessary work, the Rescue Squad continues to respond to all requests for medical assistance and aid quickly and professionally.

This year there has been a region wide move toward improved communications capability. The Lakes Region Mutual Fire Aid Association (LRMFAA) has established a new dispatching center, purchased high band communications equipment, increased the number of towers to cover the area and in general placed the entire region in the vanguard of communications technology. The Andover Rescue Squad is in a unique position within the LRMFAA by virtue of our Charter. We are the only volunteer entity involved in this change that neither charges its patients for services, nor receives municipal tax support for the services provided. Our operating funds and capital project expenses come exclusively from donations and gifts through the generosity of the citizens in the community and the individuals and businesses who receive service. The upgrading of the communications system required replacing all of our outdated low-band communication equipment, a capital expense of close to \$13,000 when completed. To date we have raised \$6,600 and have applied for another \$6,000 in grants and awards. We continue to solicit independent contributions in an attempt to pay for this equipment without using any of our customary revenue sources. Andover citizen's contributions from the annual letter and the memorial donations we receive will continue to be reserved for operating expenses and capital reserves toward the purchase of a new ambulance.

Memorial donations were received in the names of: Chester Sheldon, Richard Bruel, Chester Champney, David Woodfin, Ethel Lindley, Cordelia Graves, Chris Smith, Dorothy Patten, Roger Emerson, Clara Kidder, Grace Chaffee, Mary Keyser, James Ham, John Ireland, and Percy & Elizabeth Richardson.

Expenditures		Income (donations and memorials)	
Telephone	\$ 585	General Donations	\$10,295
Fuel	341	Memorial Donations	<u>2,294</u>
Office Supplies	246	Total	\$12,589
Ambulance Maintenance	2,155		
Training/Immunizations	591		
Clothing	61		
Medical Supplies/Equip	2,272		
Professional Services	565		
Miscellaneous	<u>70</u>		
Total	\$6,886		

During the year 2000, the Department responded to 131 incidents. This is the highest number in recent years, and for the first time we have logged a significant number of calls in which primary coverage was provided by a Mutual Aid Unit from another agency, most often the Franklin Fire Department, but also including Twin Rivers Ambulance and New London Ambulance. This serves to underscore the decrease in member activity and availability. New members are desperately needed.

A breakdown of emergency response runs for 2000 is as follows: 29 trauma, 64 medical emergencies, 14 fire, 14 motor vehicle accident, 1 emergency transfer, 4 mutual aid and 5 "other" uncategorized calls.

We will continue to resist charging a fee for services or asking for tax revenue to support operations. However, changes in administrative function and operations are inevitable and on the not too distant horizon. The question is not whether emergency medical services in Andover can continue to operate as an independent department but what a new department will look like and when to make the change. The quality of care continues to be excellent. With the community's continued support and our volunteers' ("BRAVO!" to their families, employers and support systems) generous contributions of time and energy, Andover will continue to enjoy affordable emergency medical care.

2000 Rescue Squad Roster

Shane Badger	Chris Grover	Martha Lefebvre
Ed Becker	Josh Grover	Rene Lefebvre
Cate Boisvert	David Hewitt	Kellie Mickle
Jim Dominic, Lt.	JoAnn Hicks, V.P.	Jeff Miller
Amy Fecteau	Sue Houston	Brad Smith
Steve Fecteau, Capt	Jason Jenkins	Joni Uitterdyk
Les Fenton, Pres	Irene Jewett, Treas.	John Wagner

Respectfully Submitted,
Andover Rescue Squad

ROAD AGENT'S REPORT

This past year we completed the Flaghole Road project and completed the overlay on Dyer's Crossing and Emery Roads. We are hoping to make Lawrence Street and Beech Hill Road our next project.

We did a lot of ditching and hauled many yards of gravel. This spring we will continue where we left off in the fall. I would like to thank all of you for your support and patience when we are working on the roads.

Thank you,
Stewart D. McLeod, Jr., Road Agent



Photo by Paul Fenton

ZONING BOARD OF ADJUSTMENT REPORT

The warrant for this year's Town Meeting includes two proposed amendments to the zoning ordinance. One deals with locating cell towers or Personal Wireless Service Facilities as they are now formally known. The other addresses a sudden surge in school population, felt noticeably at the elementary/middle school this year. This amendment would institute a one-year suspension on subdivisions that create three or more new lots and would also limit the number of building permits for new houses to 13, which is the same number that were issued last year. During that one year period, the planning board, selectmen, members of the zoning board and other concerned citizens will be able to take the time necessary to find suitable ways to provide for future, inevitable growth in Andover in a reasonable, logical fashion. The zoning board supports both of these amendments.

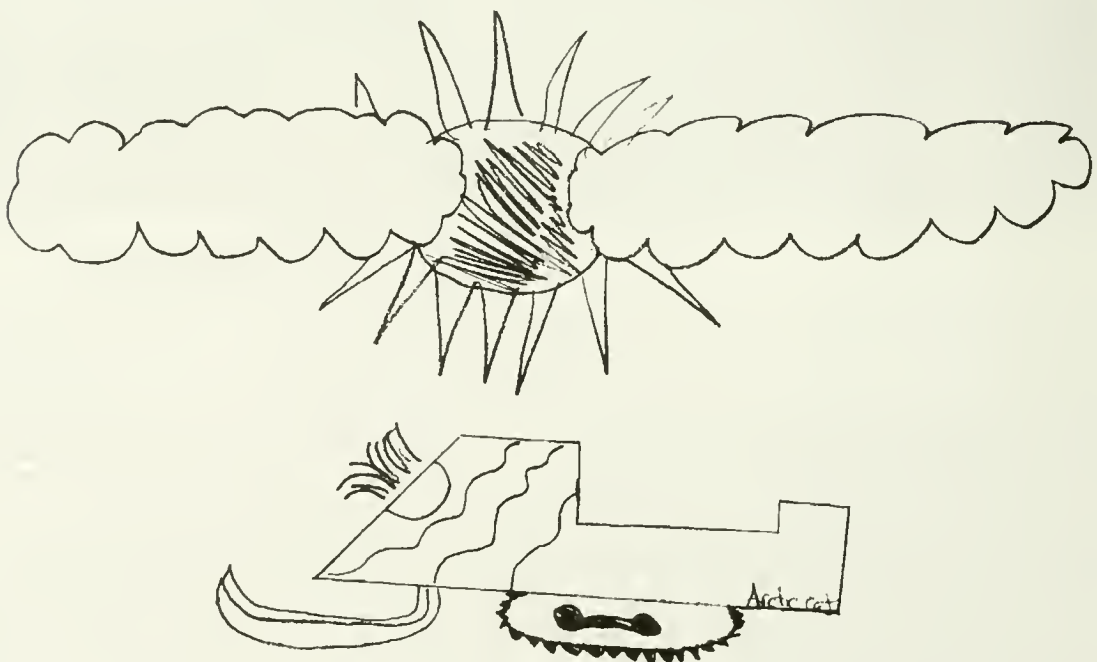
The board held twelve public meetings and considered eleven applications during 2000. The board voted in favor of nine of the applications, denying two.

In June the board was shocked with the untimely death of Chairman Roger Emerson. He was a sincere and dedicated volunteer for the Town and is greatly missed.

This year the board welcomed two new full-time members, Katherine Stearns and Brooks Bicknell and regretfully saw the resignation of recording secretary Sharon Mickle. The board thanks her whole heartily for a job well done. Her replacement, Lisa Meier, is doing an excellent job and the board is lucky to have her.

There are openings for alternate members – any takers?

Respectfully submitted,
Zoning Board of Adjustment



Katie Henderson, Grade 5

**PERSONAL WIRELESS SERVICE FACILITIES (CELL TOWERS)
AMENDMENT TO THE ZONING ORDINANCE
(ARTICLE 2 IN THE 2001 TOWN MEETING WARRANT)**

This ordinance amendment contains provisions that are administered by the Andover Zoning Board of Adjustment as conditions for Special Exception uses and by the Andover Planning Board under their Site Plan Review authority.

PERSONAL WIRELESS SERVICE FACILITIES (PWSF)

1 - PURPOSE AND INTENT

1.1 It is the express purpose of this article:

- to permit carriers to locate personal wireless service facilities within particular areas of the Town of Andover consistent with appropriate land use regulations that will ensure compatibility with the visual and environmental features of the town;
- to minimize adverse visual effects of communications facilities, towers, and antennas through design and siting standards, and by use of alternative structures or systems;
- to minimize environmental, economic, audible and visual impacts on adjacent properties, historical and cultural resources, and on the Town of Andover and neighboring communities;
- to preserve scenic views and vistas, including ridgelines;
- to encourage appropriate uses of historic and cultural properties;
- to reduce land use conflicts and to avoid potential damage to adjacent properties from tower failure through the use of setback requirements;
- to provide for the maintenance and on-going inspection of personal wireless service facilities, and for their removal upon abandonment or discontinuance of use;
- to maximize the use of existing approved PWSF, including buildings and structures;
- to consistently regulate PWSF needed to serve the community and region.

1.2 New ground mounted PWSF are permitted, but only when the use of existing structures and buildings is found to be infeasible. Co-location is encouraged for all PWSF applications and the review of a PWSF shall be on the basis of the site being built using all positions on the mount.

2. APPLICABILITY

2.1 The terms of this article and the site plan review regulations shall apply to personal wireless service facilities proposed to be located on all property in the Town of Andover regardless of ownership.

2.2 A building permit shall be required for the construction, alteration, expansion or relocation of related antennas, buildings and structures. The permit shall not be issued until all approvals are obtained by the applicant.

2.3 The Andover Zoning Board of Adjustment shall specify the form, content and timing of application materials to be submitted by the applicant for a special exception. The following requirements shall be included in the items to be submitted for a complete application:

- A. The applicant shall provide a topographic map showing the location of all PWSF within a 10-mile radius of the proposed facility.
 - B. The applicant shall provide a summary of all other ground-mounted sites considered for this application, and justification for selecting the proposed site over these other sites.
 - C. A narrative describing why the proposed facility has been selected and its expected length of usefulness considering the expected growth of the service area and the transition to new technology as it becomes available.
 - D. A visual impact study of the proposed facility to include drawings and photo simulations taken from perspective locations of importance to the visual quality of the site impact area.
- 2.4 The latest fee structures for special exception and site plan review applications shall apply for PWSF submissions.

3. DEFINITIONS

For the purpose of this article, the following terms shall have the meaning given herein:

- 3.1 Antenna. The surface from which wireless radio signals are sent and/or received by a personal wireless service facility.
- 3.2 Antenna Array. A collection of antennas attached to a mount to send and receive radio signals.
- 3.3 Average Tree Canopy Height. An average height found by inventorying the height above ground level (AGL) of all trees having a 6" caliper or more at 4' above the ground for the area delineated in Section 7.1 (F).
- 3.4 Camouflaged. A personal wireless service facility that is disguised, hidden, part of an existing or proposed structure, or placed within an existing or proposed structure.
- 3.5 Carrier. A company that provides personal wireless services also sometimes referred to as a provider and a company that builds PWSF provided two letters of intent from service providers are submitted showing legitimate space requests.
- 3.6 Co-location. The use of a single mount on the ground by more than one carrier (vertical co-location) or the same carrier with multiple licenses, and/or the use of several mounts on an existing building or structure by more than one carrier or the same carrier with multiple licenses.
- 3.7 Environmental Assessment (EA). An EA is a document required by the Federal Communications Commission (FCC) and the National Environmental Policy Act (NEPA) when a personal wireless service facility is placed in certain designated areas.
- 3.8 Equipment Shelter. An enclosed structure, cabinet, shed, vault, or box near the base of the mount within which are housed equipment for personal wireless service facilities such as batteries and electrical equipment. Equipment shelters are sometimes referred to as base transceiver stations.
- 3.9 Facility. See personal wireless service facility.
- 3.10 Fall Zone. The area on the ground from the base of a ground mounted personal wireless service facility that forms a circle with a radius equal to the height of the facility, including any antennas or other appurtenances. The fall zone is the area within which there is a potential hazard from falling debris (such as ice) or collapsing material.

- 3.11 Guyed Tower. A monopole or lattice tower that is secured to the ground or other surface by diagonal cables for lateral support.
- 3.12 Height. The height above ground level (AGL) from the natural grade of a site to the highest point of a structure.
- 3.13 Lattice Tower. A type of mount with multiple legs and structural cross bracing between the legs that is self-supporting and free-standing.
- 3.14 Mast. A thin pole that resembles a street light standard or a telephone pole. A dual-polarized antenna is typically deployed on a mast.
- 3.15 Monopole. A thicker type of mount than a mast that is self-supporting with a single shaft of wood, steel or concrete, or other material, that is designed for the placement of antennas and arrays along the shaft.
- 3.16 Mount. The structure or surface upon which antennas are mounted, including the following four types of mounts:
1. Roof-mounted. Mounted on the roof of a building.
 2. Side-mounted. Mounted on the side of a building.
 3. Ground-mounted. Mounted on the ground.
 4. Structure-mounted. Mounted on a structure other than a building.
- 3.17 Personal Wireless Service Facility (PWSF). A facility for the provision of personal wireless services, as defined by the Telecommunications Act of 1996, as amended. Personal wireless service facilities include a mount, antenna, equipment shelter, and other related equipment.
- 3.18 Personal Wireless Services. The three types of services regulated by this ordinance: Commercial mobile radio services, unlicensed wireless services, and common carrier wireless exchange access services as described in the Telecommunications Act of 1996, as amended.
- 3.19 Radio Frequency (RF) Engineer. An engineer specializing in electrical or microwave engineering, especially the study of radio frequencies.
- 3.20 Radio Frequency Radiation (RFR). The emissions from personal wireless service facilities.
- 3.21 Security Barrier. A wall, fence, or berm that restricts an area from unauthorized entry or trespass.
- 3.22 Separation. The distance between one carrier's array of antennas and another carrier's array.

4. DISTRICT REGULATIONS

- 4.1 Location: New ground mounted personal wireless service facilities shall be permitted in all zoning districts as a special exception provided conformance with these standards and the other provisions of the Andover Zoning Ordinance can be met and approved by the Andover Zoning Board of Adjustment. Applicants seeking approval for personal wireless service facilities shall first evaluate existing structures for the siting of PWSF. Only after finding that there are no suitable existing structures pursuant to Section 4 herein, shall a provider propose a new ground mounted facility. Personal wireless service facilities, to be mounted on existing or modified structures, shall be permitted providing site plan review approval is granted by the Andover Planning Board.
- 4.2 Existing Structures: Policy - Personal wireless service facilities shall be located on existing structures, including but not limited to buildings, water towers, existing telecommunications facilities, utility poles or towers, and related

facilities, provided that such installation preserves the character and integrity of those structures.

- 4.3 Existing Structures: Burden of Proof - The applicant shall have the burden of proving that there are no existing structures which are suitable to locate its personal wireless service facility and/or transmit or receive radio signals. To meet that burden, the applicant shall provide the following information to the Andover Planning Board to the extent applicable. The planning board shall submit their findings to the Andover Zoning Board of Adjustment prior to consideration of new facility sites.
- A. The applicant shall submit to the planning board a list of all contacts made with owners of potential sites regarding the availability of potential space for a personal wireless service facility. If the planning board informs the applicant that additional existing structures may be satisfactory, the applicant shall contact the property owner(s) of those structures.
 - B. The applicant shall provide copies of all letters of inquiry made to owners of existing structures and letters of rejection. If letters of rejection are not provided, at a minimum, unanswered "Return Receipt Requested" forms from the U.S. Post Office shall be provided for each owner of existing structures that was contacted.
 - C. If the applicant claims that a structure is not capable of physically supporting a PWSF, this claim must be certified by a licensed professional civil engineer. The certification shall, at a minimum, explain the structural issues and demonstrate that the structure cannot be modified to support the personal wireless service facility without unreasonable costs. The estimated cost shall be provided to the planning board.
- 4.4 Ground Mounted Facilities: Policy - If the applicant demonstrates that it is not feasible to locate on an existing structure, ground mounted personal wireless service facilities shall be designed so as to be camouflaged to the greatest extent possible, including but not limited to: the use of compatible building materials and colors, screening, landscaping, and placement within trees.

5. USE REGULATIONS

5.1 Land Use Provisions

- A. Siting for PWSF shall be treated as a use of land and shall be subject to the Andover Zoning Ordinance as well as other town ordinances and regulations. PWSF shall not be considered infrastructure, essential services, or public utilities as defined and used elsewhere in local and State ordinances and regulations.
- B. Personal wireless service facilities may be considered either a principal or a secondary use. A different existing use or an existing structure on the same lot shall not preclude the installation of a PWSF on such lot.
- C. For the purpose of determining whether the installation of a PWSF complies with this ordinance, the dimensions of the entire lot shall control, even though the facilities may be located on leased parcels within such lots.
- D. PWSF that are constructed, and antennas that are installed, in accordance with the provisions of this ordinance shall not be deemed to constitute the expansion of a nonconforming use or structure; nor shall such facilities be deemed to be an accessory use.

- 5.2 A personal wireless service facility shall require a building permit in all cases and may be permitted as follows:
- A. Facilities added to Existing Tower Structures: Site plan review approval by the planning board is required. The review shall be limited to issues relating to access, bonding, security for removal, structural integrity and appropriate camouflage of such siting. Carriers may locate a PWSF on any guyed tower, lattice tower, mast, or monopole in existence prior to the adoption of this article so long as the co-location complies with the approved site plan. All the performance standards from this article shall be met. This provision shall apply only so long as the height of the mount is not increased, a security barrier already exists, and the area of the security barrier is not increased. Otherwise, full site plan review is required.
 - B. Reconstruction of Existing Tower Structures: Site plan review approval by the planning board is required. An existing guyed tower, lattice tower, monopole, or mast in existence prior to the adoption of this article may be reconstructed with a maximum twenty (20) foot increase in height so as to maximize co-location so long as the standards of this article are met and so long as this twenty (20) foot increase in height does not cause a facility previously existing at less than one hundred (100) feet to exceed one hundred (100) feet in height. The mount shall be replaced with a similar mount that does not significantly increase the visual impact on the community.
 - C. Existing Structures: Site plan approval by the planning board is required. A carrier may locate a personal wireless service facility on an existing structure, building, utility tower or pole, or water tower subject to the provisions of this article. For the purpose of this section, new structures that are conforming to all other district zoning requirements shall be considered as existing structures.
 - D. Ground Mounted Facility: A personal wireless service facility involving construction of a ground mount shall require a special exception in conformance with the provisions of this article and if approved by the zoning board of adjustment a site plan review approval by the planning board.
 - E. Town Wireless Service Facility for Public Safety: An application for the installation of a PWSF shall include a statement summarizing the town's interest in collocating communication equipment for public safety on the proposed structure. If the town indicates that equipment will be beneficial, the applicant shall describe accommodation of the public communication equipment in keeping with the requirements of this ordinance.

6. DIMENSIONAL REQUIREMENTS

- 6.1 Personal wireless service facilities shall comply with the following requirements:
- A. Height, Maximum: In no case shall a personal wireless service facility exceed one hundred (100) feet in height, unless the mount for the facility was greater than one hundred (100) feet in height prior to the adoption of this article.
 - B. Height, Existing Structures and Utility Poles: Carriers that locate new personal wireless service facilities on water towers, electric transmission and distribution towers, utility poles and similar existing utility structures,

guyed towers, lattice towers, masts, and monopoles may be permitted to increase the height of those structures no more than twenty (20) feet if the additional height will not materially impair the visual impacts of the site. This increase in height shall only be permitted once for each structure.

- C. Height, Other Existing Structures: The height of a PWSF shall not increase the height of a structure by more than fifteen (15) feet, unless the facility is completely camouflaged; for example a facility completely within a flagpole, steeple, or chimney. The increase in the height of the structure shall be in scale and proportion to the structure as originally configured. A carrier may locate a personal wireless service facility on a building that is legally nonconforming with respect to height, provided that the provisions of this article are met.
- D. Height, Ground-Mounted Facilities: Ground-mounted personal wireless service facilities shall not project higher than (10) ten feet above the average tree canopy height within a one hundred and fifty (150) foot radius of the mount, security barrier, or designated clear area for access to equipment, whichever is greatest. An inventory of tree heights surrounding the proposed site shall be provided by the applicant.
- E. Setbacks: All personal wireless service facilities and their equipment shelters shall comply with the building setback provisions of the zoning district in which the facility is located or 105% the facility height whichever is greatest. Fences shall comply with the setback provisions of the zoning district in which the facility is located if the fence is six (6) feet or more in height, in accordance with the appropriate zoning ordinances.
- F. Fall Zone for Ground Mounts: In order to ensure public safety, the minimum distance from the base of any ground-mount of a PWSF to any property line, public road, habitable dwelling, business or institutional use, or public recreational area shall be, at a minimum, the distance equal to the fall zone, as defined in this article. The fall zone may cross property lines, so long as the applicant secures a fall zone easement from the affected property owner. The area of the easement shall be shown on all applicable plans submitted to the town, and the terms of the easement shall be provided as part of the site plan review.
- G. Fall Zone for Non-Ground Mounts. In the event that an existing structure is proposed as a mount for a PWSF, a fall zone shall not be required, but the setback provisions of the zoning district shall apply. In the case of pre-existing nonconforming structures, personal wireless service facilities and their equipment shelters shall not increase any non-conformities.

7. PERFORMANCE AND DESIGN STANDARDS

7.1 Visibility: The proposed PWSF shall have no unreasonable adverse impact upon scenic resources within the Town of Andover.

A. Visual impacts are measured on the basis of:

1. Change in community scale, as exhibited in relative height, mass or proportion of the personal wireless service facility within their proposed surroundings.
2. New visible elements proposed on a contrasting background.
3. Different colors and textures proposed against a contrasting background.

4. Use of materials that are foreign to the existing built environment.
 - B. Visibility focuses on:
 1. Eliminating or mitigating visual impact.
 2. Protecting, continuing, and enhancing the existing environment.
 - C. Enhancements are measured on the basis of:
 1. Conservation of opportunities to maintain community scale, e.g. buffering areas and low-lying buildings should not be compromised so as to start a trend away from the existing community scale.
 2. Amount and type of landscaping and/or natural vegetation.
 3. Preservation of view corridors, vistas, and view sheds.
 4. Continuation of existing colors, textures, and materials.
 - D. Camouflage for Facilities on Existing Buildings or Structures – Roof Mounts: When a PWSF extends above the roof height of a building on which it is mounted, every effort shall be made to conceal or camouflage the facility within or behind existing or new architectural features to limit its visibility from public ways. Facilities mounted on a roof shall be stepped back from the front facade in order to limit their impact on the building's silhouette.
 - E. Camouflage for Facilities on Existing Buildings or Structures - Side Mounts: Personal wireless service facilities which are side mounted shall blend with the existing building's architecture and, if individual antenna panels are over five (5) square feet, the panels shall be painted or shielded with material consistent with the design features and materials of the building.
 - F. Camouflage for Ground Mounted Facilities: All ground-mounted PWSF shall be surrounded by a buffer of dense tree growth that extends continuously for a minimum distance of one hundred and fifty (150') feet from the mount, security barrier, or designated clear area for access to equipment, whichever is greatest. The facility shall be screened from view in all directions by the dense buffer of trees. These trees must be existing on the subject property, planted on site, or be within a landscape easement on an adjoining site. The planning board shall have the authority to decrease, relocate, or alter the required buffer based on site conditions. The one hundred and fifty (150') foot vegetative buffer area shall be protected by a landscape easement or be within the area of the carrier's lease. The easement or lease shall specify that the trees within the buffer shall not be removed or topped, unless the trees are dead or dying and present a hazard to persons or property.
- 7.2 Color - To the extent that any personal wireless service facilities extend above the height of the vegetation immediately surrounding it, they shall be of a color which blends with the background or surroundings.
- 7.3 Equipment Shelters - Equipment shelters for PWSF shall be designed consistent with one of the following design standards:
- A. Equipment shelters shall be located in underground vaults, or
 - B. Equipment shelters shall be designed so that the shelters are architecturally consistent, with respect to materials and appearance, to the buildings in the area of the personal wireless service facility; or
 - C. Equipment shelters shall be camouflaged behind an effective year round landscape buffer, equal to the height of the proposed building, and/or

wooden fence. The planning board shall determine the style of fencing and/or landscape buffer that is compatible with the neighborhood, or

- D. If mounted on a rooftop, the equipment shelter shall be concealed or camouflaged so that the shelter either is not visible at grade or appears to be a part of the original structure.

7.4 Lighting, Signage, and Security

- A. Lighting: The mounts of PWSF shall be lighted only if required by the Federal Aviation Administration (FAA). Lighting of equipment structures and any other facilities on site shall be shielded from abutting properties. Foot-candle measurements at the property line shall be 0.0 initial foot-candles.
- B. Signage: Signs shall be limited to those needed to identify the property and the owner and warn of any danger. All signs shall comply with the requirements of the Town of Andover sign ordinance administered by the board of selectmen.
- C. Security Barrier: The planning board shall have final authority regarding the need for the installation of a security barrier surrounding a ground mounted PWSF.

7.5 Historic Buildings

- A. Any PWSF located on or within an historic structure shall not alter the character-defining features, distinctive construction methods, or original historic materials of the building.
- B. Any alteration made to an historic structure to accommodate a PWSF shall be fully reversible.
- C. Personal wireless service facilities authorized by this subsection shall be concealed within or behind existing architectural features, or shall be located so that they are not visible from public roads and viewing areas.

7.6 Scenic Landscapes and Vistas - Ground-mounted facilities shall not be located within open areas that are clearly visible from public roads, recreational areas, or abutting properties. All ground-mounted PWSF shall be surrounded by a buffer of dense tree growth as per Section 7.1 (F).

7.7 Driveways - If available, existing entrances and driveways to serve a PWSF shall be utilized, unless the applicant can demonstrate that a new entrance and driveway will result in less visual, traffic, and environmental impact. New driveways to serve a PWSF shall not exceed twelve (12) feet in width. A gravel or crushed stone surface is encouraged.

7.8 Antenna Types - Any antenna array placed upon an existing or proposed ground mount, utility pole, or transmission line mount shall have a diameter of no more than four (4) feet, exclusive of the diameter of the mount. A larger diameter antenna array may be permitted after a finding by the planning board that the visual impacts of a larger antenna array are negligible.

7.9 Ground and Roof Mounts - All ground mounts shall be of a mast type mount. Lattice towers, guyed towers, and roof-mounted monopoles are expressly prohibited, unless constructed as part of a reconstruction project permitted under Section 5.2 (B).

7.10 Hazardous Waste - No hazardous waste shall be discharged on the site of any PWSF. If any hazardous materials are to be used on site, there shall be provisions for full containment of such materials. An enclosed containment area shall be provided with a sealed floor, designed to contain at least one hundred

and ten percent (110%) of the volume of the hazardous materials stored or used on the site.

- 7.11 Noise - Personal wireless service facilities shall not generate noise in excess of that permitted under the Andover commercial overlay district regulations.
- 7.12 Radio Frequency Radiation (RFR) Standards - All equipment proposed for a PWSF shall be fully compliant with the FCC guidelines for evaluating the environmental effects of radio frequency radiation (FCC Guidelines), under Report and Order, FCC 96-326, published on August 1, 1996, and all subsequent amendments.

PAYMENT OF COSTS

- 8.1 In the event that the town deems it necessary, the applicant shall reimburse the town for expenses incurred to:
- A. Hire experts to provide technical understanding of the proposed new or modified PWSF and alternatives; and
 - B. Hire experts to interpret test results for radio frequency emissions, at the time of completion of the PWSF and annually thereafter.

9. MONITORING AND MAINTENANCE

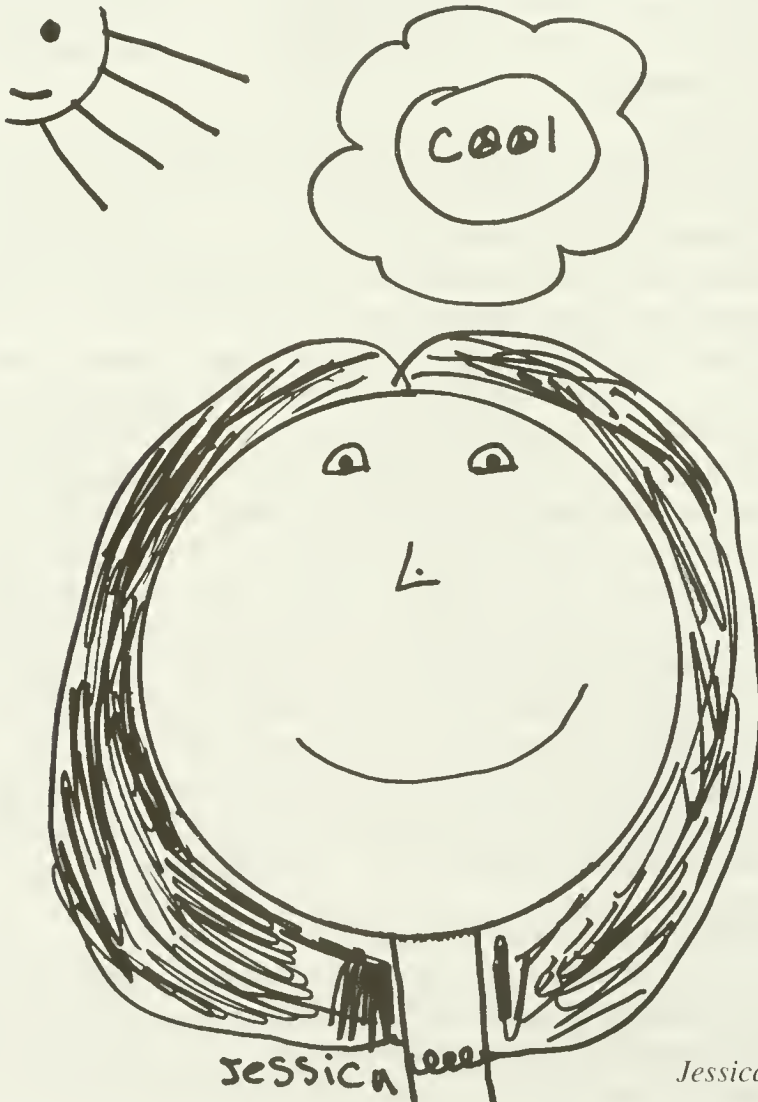
- 9.1 Maintenance - The owner of the facility shall maintain the PWSF in good condition. Such maintenance shall include, but shall not be limited to, painting, structural integrity of the mount and security barrier, and maintenance of the buffer areas and landscaping.
- 9.2 Monitoring - As part of the issuance of the site plan approval or building permit, the property owner shall agree that the Town of Andover may enter the subject property to obtain RFR measurements and noise measurements at the expense of the carrier. The town shall provide reasonable written notice to the carrier and landowner and provide them the opportunity to accompany the town representatives when the measurements are conducted.
- 9.3 Security for Removal - Recognizing the hazardous situation presented by abandoned and unmonitored telecommunications facilities, the planning board shall set the form and amount of security that represents the cost for removal and disposal of abandoned telecommunications facilities in the event that a facility is abandoned and the facility owner is unwilling or unable to remove the facility in accordance with Section 9.2. The amount of the security shall be based upon the removal cost plus fifteen percent (15%), provided by the applicant and certified by a professional structural engineer licensed in New Hampshire. The owner of the facility shall provide the planning board with a revised removal cost estimate and structural evaluation prepared by a professional structural engineer licensed in New Hampshire every five (5) years from the date of the planning board's approval of the site plan. If the cost has increased more than fifteen percent (15%) then the owner of the facility shall provide additional security in the amount of the increase.

10. ABANDONMENT OR DISCONTINUATION OF USE

- 10.1 Notification - At such time that a carrier plans to abandon or discontinue operation of a PWSF, such carrier will notify the town by certified U.S. mail of the proposed date of abandonment or discontinuation of operations. Such notice shall be given no less than thirty (30) days prior to abandonment or discontinuation.

uation of operations. In the event that a carrier fails to give such notice, the PWSF shall be considered abandoned upon such discontinuation of operations.

- 10.2 Removal - Upon abandonment or discontinuation of use, the owner of the facility shall physically remove the PWSF within ninety (90) days from the date of abandonment or discontinuation of use. "Physically remove" shall include, but not be limited to:
- A. Removal of antennas, mount, equipment shelters and security barriers from the subject property.
 - B. Proper disposal of the waste materials from the site in accordance with local and state solid waste disposal regulations.
 - C. Restoring the location of the PWSF to its natural condition, except that any landscaping and grading shall remain in the after-condition.
- 10.3 Failure to Remove - If the owner of the facility does not remove the facility upon the zoning administrator's order, then the board of selectmen shall, after holding a public hearing with notice to the owner and abutters, issue a declaration of abandonment. The owner of the facility shall dismantle and remove the facility within ninety (90) days of receipt of the declaration of abandonment by the board of selectmen. If the abandoned facility is not removed within ninety (90) days, the town may execute the security to pay for this action.



Jessica West, Grade 2

RESIDENTIAL GROWTH LIMITATION AMENDMENT TO THE ZONING ORDINANCE (ARTICLE 3 IN THE 2001 TOWN MEETING WARRANT)

I. History

This Town of Andover interim growth management ordinance has been adopted after (1) consultation with independent town counsel; (2) discussions at Planning Board, School Board, and Board of Selectmen meetings; (3) holding of required public hearings on January 23, 2001 and on February 6, 2001; (4) review of the master plan of the Town of Andover; (5) review of ordinances, land use control measures, and approaches from other New Hampshire towns considered similar to the Town of Andover; (6) consultation with the Lakes Region Planning Commission ("LRPC") as to regional development need issues; (7) review of the 2001 Capital Improvements Program ("CIP") and related information necessary for the preparation of the CIP; (8) review of the current and expected uncertainties regarding present and future sources of funding for Town of Andover public schools and Andover high school students; (9) review of the extensive, applicable similar town statistics in the 2000 edition of New Hampshire Profiles published by the State Occupational Information Coordinating Committee ("SOICC"); (10) review of information regarding the number of Andover building permits issued in 1998, 1999, and 2000; (11) review of past Andover town and school budgets; and (12) review of Andover school population data (actual and projected).

II. Authority and Purpose

- A. This ordinance is adopted pursuant to the provisions of RSA 674:23.
- B. This ordinance is adopted to provide the town with time to study the effect of growth on the municipality's infrastructure, character, and municipal services, so as to be able to amend and enact local laws and regulations in order better to relate the timing of residential development to the town's ability to provide adequate public safety, schools, roads and municipal infrastructure, and human services at the level of quality which the citizens expect, and within the town's ability to pay, while preserving and enhancing the existing community character and value of property, all in accordance with the goals and purposes stated in the town's master plan, and to insure that growth occurs in an orderly and planned manner.

III. Definitions

For the purpose of this ordinance, the following terms shall have the following meanings:

- A. **"Growth Rate Limit"** shall mean the maximum number of residential building permits that may be issued per year.

"Development" shall mean a single parcel or set of contiguous parcels of land held in a private ownership, single corporation, separate corporations, common ownerships, and or trust, at any time on or after the date of adoption of this ordinance, for which one or more building permits will be sought.

"Development schedule" shall mean a schedule of "build outs" authorized by the planning board in accordance with this ordinance.

"Replacement dwelling" shall mean a dwelling that replaces one destroyed or substantially damaged by fire or natural disasters or for the purpose of building such a replacement dwelling.

IV. Applicability and Effect

Beginning on the effective date of this ordinance and for a period of one year beginning on that date, only subdivisions of one lot into two lots shall be permitted. During this period of one year the planning board shall not receive for filing and processing any subdivision application that would result in the creation of more than one new lot.

Beginning on the effective date of this ordinance (March 14, 2001), the growth rate limit for new units shall be a total of 13 building permits for a period of one year and no building permit shall be issued except in accordance with this ordinance. Permits shall be issued in the order for which they were applied, provided that not more than one permit will be issued to any single owner of abutting lots until after November 1, 2001, when any unapplied-for permits may be issued in the order in which application was made.

The provisions of this ordinance shall expire at midnight on March 13, 2002, or at such earlier date as an appropriate ordinance addressing the circumstances discussed above shall become effective.

The provisions of this interim ordinance shall not apply to any residential subdivision or site plan application, which has been formally accepted by the planning board prior to the first legal notice of the first public hearing on this proposed interim ordinance.

V. Development Scheduling

This section shall apply to the following types of a development, which would result in the creation of dwelling units: (a) application for final subdivision plans, and (b) application for use variances changing non-residential buildings to residential use.

Dwelling units shall be considered as part of a development, for purposes of the growth rate limit, if located on either a single parcel or on a set of contiguous parcels of land held in actual or constructive common ownership at any time on or after the adoption date of this ordinance.

VI. Exemptions

The following developments are specifically exempt from the provisions of this moratorium ordinance:

- (1) The enlargement, restoration, or reconstruction of an existing dwelling unit.
- (2) Senior housing projects which have recorded deed restrictions on the age of residents.
- (3) "Replacement Dwellings"

VII. Separability

The provisions of this ordinance are hereby declared separable and if any provision shall be held invalid or unconstitutional, it shall not be construed to affect the validity or constitutionality of any of the remaining provisions of this ordinance.

VIII. Effective Date

This ordinance shall take effect upon its passage.

**PROPOSED AMENDMENTS TO THE BUILDING ORDINANCE
(ARTICLE 4 IN THE 2001 TOWN MEETING WARRANT)**

1. Article VI.B.& of the Building Ordinance is hereby amended to delete its present final sentence (“Minimum requirements for single family seasonal residences, mobile homes or trailers shall be masonry piers.”) and to add the following:
All dwellings and proposed living space additions thereto shall be set on footings extending to not less than four feet (4’ 0”) below finished grade and on a permanent enclosed foundation of brick, stone, concrete, or concrete block.
2. Article VI.B of the Building Ordinance is hereby amended to add the following new Section 13:
13. All construction details are subject to compliance with BOCA (Building Officials and Code Administrators, International, Inc.) Code, 2000, as amended.
3. Article VI.B of the Building Ordinance is hereby amended to add the following new Section 14:
14. All manufactured housing and presite built housing proposed to be located for residential purposes on any land within the Town hereafter shall conform to United States Department of Housing and Urban Development standards as set forth in The National Manufactured Housing Construction and Safety Standards Act of 1974, 42 U.S.C. 5402 et seq.; 24 CFR Part 3280 and Par 3282, as both statutes and regulations shall in the future be amended from time to time.
4. Article VI.B of the Building Ordinance is hereby amended to add the following new Section 15:
15. All prebuilt site housing shall meet all standards of the Building Ordinance.
5. Article VI.B of the Building Ordinance is hereby amended to add the following new Section 16:
16. New construction shall comply, as applicable, with the requirements of the New Hampshire Energy Code, 1979, as amended from time to time.
6. A new Article VII is added to the Building Ordinance as follows:
Article VII. DEFINITIONS
 - A. “Manufactured Housing” shall mean, in accordance with RSA 674:31, “Any structure, transportable in one or more sections, which in the traveling mode is eight body feet or more in width and forty body feet or more in length, or when erected on site is 320 square feet or more in area and which is built on a permanent chassis and designated to be used as a dwelling with or without a permanent foundation when connected to required utilities which include plumbing, heating, and electrical systems contained there.” All references in the Building Ordinance to “mobile home” and/or “trailer” shall henceforth refer to ‘manufactured housing’ as herein defined.
 - B. “Presite Built Housing” shall mean, in accordance with RSA 674:31-a, “any structure designed primarily for residential occupancy which is wholly or in substantial part made, fabricated, formed or assembled in off-

site manufacturing facilities in conformance with the United States Department of Housing and Urban Development minimum property standards and local building codes, for installation or assembly and installation on the building site.”

- C. “Building Ordinance” shall mean the existing building ordinance of the Town of Andover, New Hampshire, as adopted in 1969 and amended from time to time thereafter.
- D. “Living Space” shall mean any part of any dwelling, which is permanently enclosed, insulated, and heated, or in the case of seasonal dwellings, is intended to be used for residential purposes even if not heated and/or insulated.

7. A new Article VIII is added to the Building Ordinance as follows:

Article VIII. RECREATIONAL VEHICLE REGULATIONS

- A. Temporary use of recreational vehicles and tents for dwelling purposes is forbidden except in compliance with this Ordinance.
- B. Temporary use of recreational vehicles and tents for dwelling purposes shall require the issuance by the board of selectmen or their agent of a written permit to the owner of record of the land concerned, and any such permit shall be issued only for good cause shown in writing, which shall be limited to causes relating to emergency housing for family members.
- C. Issuance of the permit is subject to sanitary provisions approved by the Town Health Officer.
- D. The permit does not supersede requirements of the Fire Warden for the burning permits for campfires and/or cooking equipment.
- E. Any such permit shall be issued for a period not to exceed 60 days and is renewable only once within a calendar year. A 180-day lapse shall occur before the issuance of a new permit.
- F. For purposes of this section, a “recreational vehicle” is defined as a vehicle which is built upon a single chassis, 400 square feet or less when measured at the largest horizontal projections, designed to be self-propelled or permanently towable by a light duty truck, and designed primarily not for use as a permanent dwelling but as temporary living quarters for recreational, camping, travel, or seasonal use and shall include but not necessarily be limited to a travel trailer, pickup camper on or off the truck, wheel camper, motor home, van or bus conversion, or any other vehicle designed or modified for use for temporary residential occupancy for travel recreation, vacation or other purpose.

8. The present Articles VII, VIII, IX, X, XI and XII are hereby redesignated as Articles IX, X, XI, XII, XIII and XIV.

9. A new Article XV is added to the Building Ordinance as follows:

XV. APPLICABILITY

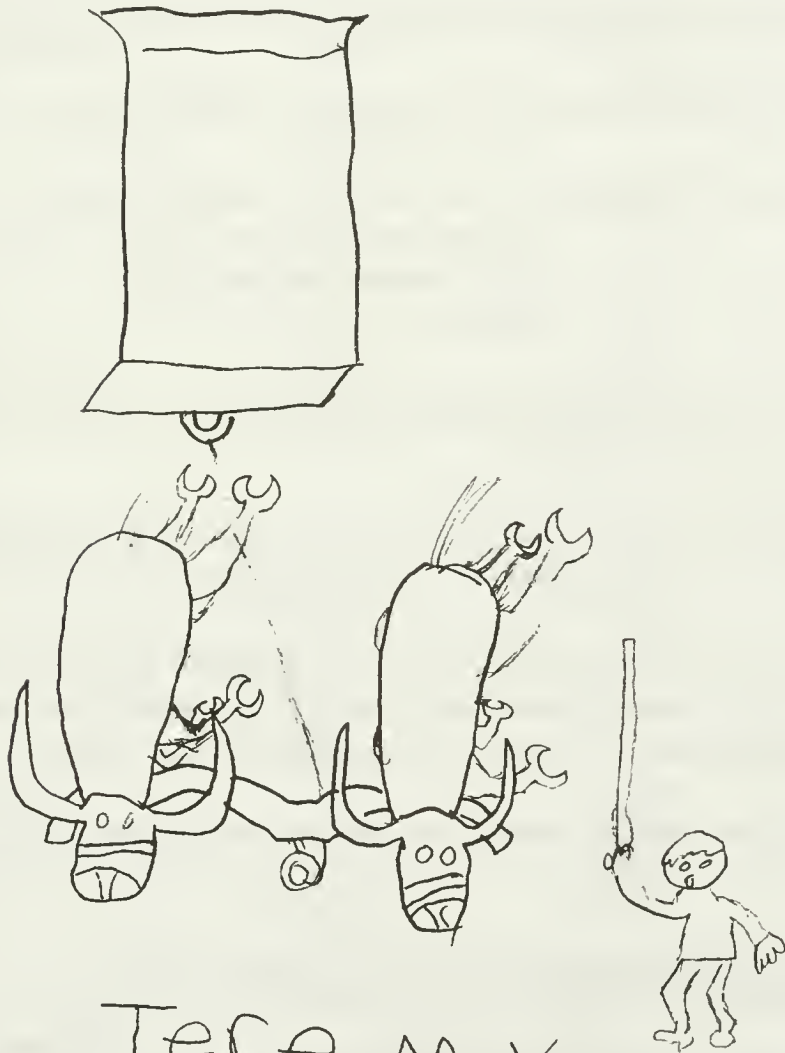
This ordinance shall not apply retroactively. This ordinance does not in any way affect structures, buildings, dwellings, or commercial buildings which are legally in existence at the time of its passage, except that after its passage, any addition to or alteration, relocation, demolition, or change in use of existing structures shall be done in accordance with the provisions of this ordinance as far as applicable.

REPORTS OF:

ANDOVER VILLAGE DISTRICT

ANDOVER FIRE DISTRICT

EAST ANDOVER FIRE PRECINCT



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**ANDOVER VILLAGE DISTRICT
2001 WARRANT
State of New Hampshire**

To the inhabitants of the Andover Village District in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School in said district on Monday, the 5th day of March, 2001, at 7:00 p.m. to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting

ARTICLE 2: To hear the reports of the commissioners, treasurer and auditor.

ARTICLE 3: To change the Clerk/ Treasurer term to three (3) years.

ARTICLE 4: To elect the necessary officers for the ensuing year:

Commissioner for three years
Clerk/Treasurer for three years
Moderator for one year

ARTICLE 5: To see if the district will vote to accept and expend any federal and/or state grants received by the district.

ARTICLE 6: To see if the district will vote to accept water rents totaling an estimated \$70,000.00 to be billed quarterly at a gallonage rate with a user fee.

ARTICLE 7: To see if the district will vote to accept the budget of \$85,846.00 as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 8: To transact any further business that may legally come before this meeting.

Given under our hands and seal, the 24th day of January, 2001.

COMMISSIONERS OF THE ANDOVER VILLAGE DISTRICT:

Kurt Meier

Joseph Vercellotti

Reginald Roy

**ANDOVER VILLAGE DISTRICT
2001 Proposed Budget**

	Appropriations 2000	Actual Expenditures 2000	Proposed* Budget 2001
Commissioners' Salaries	\$ 1,500	\$ 1,500	\$ 1,500
Clerk/Treasurer Salary	1,500	1,500	1,800
Office	1,200	1,024	836
Telephone	1,100	1,255	1,500
Fuel	2,000	1,458	2,000
Electricity	4,500	3,151	4,000
Chemical Treatment	2,300	2,352	2,500
Chlorine Plant Operator	5,000	5,705	6,000
Water Testing	1,200	474	700
Maintenance & Repair	22,000	20,272	22,000
Meter Reading	350	320	320
Snow Removal	800	310	500
Insurance	850	615	700
Capital Reserve Deposit	3,000	3,000	3,000
Dam Maintenance	500	300	300
Meters	1,000	917	1,000
Bond Payment	42,502	42,503	36,190
Emergency Generator	16,000	15,800	0
Education	<u>1,000</u>	<u>0</u>	<u>1,000</u>
Total	\$108,302	\$102,456	\$85,846

Source of Revenues

	Estimated Revenues 2000	Actual Revenues 2000	Proposed Revenues 2001
Water Rents	\$70,000	\$67,212	\$70,000
Interest	200	96	100
State Grant Program	12,554	12,554	10,699
FEMA Grant	13,548	6,803	5,047
Cash Account Withdrawal	<u>12,000</u>	<u>15,791</u>	<u>0</u>
Total	\$108,302	\$102,456	\$85,846

Capital Reserve Account \$33,038 \$38,045

* This proposed 2001 budget was submitted by the commissioners and has been recommended by the budget committee.

**ANDOVER VILLAGE DISTRICT
ANNUAL MEETING MINUTES
MARCH 6, 2000**

The annual meeting of the Andover Village District was called to order on March 6, 2000 at 7:00 p.m. by acting Moderator, Howard George. The following is a summary of the annual meeting minutes:

ARTICLE 1: To hear the report of the last annual meeting. The minutes of the March 1, 1999 meeting were read and accepted.

ARTICLE 2: To hear the reports of the commissioners, treasurer and auditor. The commissioners gave a brief summary of the work accomplished in 1999. This included the repair to water lines supplying the homes of Charlotte Clark and Julia Philipson, the hydrant repair done on Bradley Lake Road, the installation of the water meter at the Blackwater Park, and the installation of a chlorine meter at the treatment plant. The commissioners still have three existing areas that need to be repaired so that the water doesn't need to be run during winter time to keep the pipes from freezing, and they have since been made aware of two more areas with problems that need to be addressed. The commissioner's report was accepted. The treasurer's report was read and accepted. The auditor's report was read and accepted. The auditor used to review the district's financial records for 1999 was John Whitcomb of Potter Place.

ARTICLE 3: The following officers were elected:

Commissioner for three years	Kurt Meier
Clerk/Treasurer for one year	Lisa Meier
Moderator for one year	Bert Carvalho

ARTICLE 4: To see if the district will vote to accept and expend any federal and/or state grants received by the district. Accepted.

ARTICLE 5: To see if the district will vote to accept the purchase of an emergency generator for the filtration plant. The total cost of the generator is estimated to be \$16,000.00. This expenditure was approved at the 1999 Annual Meeting. Of this cost FEMA (Federal Emergency Management Association) will provide financial assistance for approximately three-quarters of the expense and the Village District would provide the other one-quarter (\$4,000.00) which was approved at the 1999 Annual Meeting. On top of the District's expense, we will also be responsible for a yearly service contract totaling approximately \$300.00. Kurt Meier explained that this article was back as a warrant article due to not having approval for grant money by the end of 1999 and because the money was approved at the last annual meeting was not expended it was necessary for it to be another warrant article for the coming year. Accepted.

ARTICLE 6: To see if the district will vote to accept water rents totaling an estimated \$70,000.00 to be billed quarterly at a gallonage rate with a user fee. Accepted.

ARTICLE 7: To see if the district will vote to accept the budget of \$108,302.00 as recommended by the Commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. Accepted.

ARTICLE 8: To transact any further business that may legally come before this meeting. The commissioners gave an overview regarding the new cistern that Proctor Academy is in the process of constructing and its impact on the district.

The meeting was adjourned at approximately 8:00 p.m.

Respectfully submitted,

Lisa Meier, Clerk/Treasurer



Haley Levesque, Grade 4

ANDOVER FIRE DISTRICT NO.1 CHIEF'S REPORT

In the year 2000, for the first time in many years, the Andover Fire Department experienced a slight decrease in the number of calls we responded to. With a total of 57 calls the breakdown is 12 motor vehicle accidents, 8 alarm activations, 6 medical assists, 9 building fires, 16 outside fires, 1 motor vehicle fire and 5 weather related incidents.

The change over from low-band FM radio frequency equipment to high-band is almost complete at this time. The new base station has been installed, as well as the mobile units and portables in the fire trucks and officers' vehicles. The new pagers are being programmed as this report goes to press, and we expect delivery before the annual meeting. This will complete the changeover. So far, it appears to be a big improvement over the old system.

One more Andover Fire Department fire fighter graduated this year from the level one program at the New Hampshire Fire Academy in Concord, one is currently working on completion of the program and two more are applying for the level two course for 2001. I would like to thank these individuals and all of the Andover Fire Department members for all the time and effort they donate to the community through the fire department. They do a lot of difficult work under some very trying circumstances. Their only compensation being the satisfaction of having helped someone in need, which makes them TRUE VOLUNTEERS. The members are:

Chris Barrett	Chris Dominic	John Landry
Dennis Bartlett	Cathy Ellis	Fred Lance
Ron Benoit	Chuck Ellis	Doug Lovely
Richard Brewster	Darren Gove	John McDonald
Chris Champagne	Andy Guptill	Justin Wells
Jim Dominic	Glenn Haley	

New volunteers are still needed, contact any member of the Andover Fire Department if you are interested in volunteering. Have a safe year and remember to change the batteries in those smoke detectors.

Respectfully submitted,
John McDonald, Chief

ANDOVER FIRE DISTRICT NO. 1
2001 WARRANT
State of New Hampshire

To the inhabitants of the Andover Fire District No. 1, in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote on district affairs:

You are hereby notified to meet at the Andover Fire Station in said district on Wednesday, the 21st day of March 2001, at 7:30 PM to act on the following subjects:

ARTICLE 1: To hear the report of the last meeting.

ARTICLE 2: To hear the report of the treasurer, auditor, commissioners and fire chief.

ARTICLE 3: To elect the necessary officers for the ensuing term:
Commissioner for three years
Clerk/Treasurer for one year
Moderator for one year

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals.

ARTICLE 6: To see if the district will vote to authorize the use of the December 2000 fund balance of \$1,276 for the purchase of new equipment.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of \$2,000 to be added to the building capital reserve fund.

ARTICLE 8: To see if the district will vote to raise and appropriate the sum of \$20,000 to be added to the equipment capital reserve fund.

ARTICLE 9: To see if the district will vote to accept the total budget of \$54,036 as recommended by the commissioners and the budget committee.

ARTICLE 10: To see if the district will vote to raise and appropriate such sums of money as necessary for the budget.

ARTICLE 11: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 2nd day of February, 2001.
COMMISSIONERS OF THE ANDOVER FIRE DISTRICT NO. 1:
Kenneth Ovenden Les Fenton Jack Williams

ANDOVER FIRE DISTRICT NO. 1
2001 Proposed Budget

	Appropriations 2000	Actual Expenditures 2000	Proposed* Budget 2001
Fuel	\$1,300	\$ 958	\$1,400
Electricity	1,000	601	1,000
Telephone	400	413	400
Water	175	290	175
Dues	250	146	250
Maintenance & Repair	3,500	2,758	3,500
Miscellaneous	650	419	650
Insurance	3,600	2,135	3,600
Training	1,500	1,239	1,500
Building & Site	1,000	528	1,000
New Equipment	3,400	6,518	3,400
Clerk Salary	400	0	400
LRMA Association	4,500	4,273	4,500
Chief's Salary	500	500	500
Equipment Capital Reserve	0	0	20,000
S.C.B.A. Equipment	0	0	4,000
Building Capital Reserve	750	750	2,000
Motor Fuel	1,000	853	1,000
Turnout Gear	1,000	1,000	2,000
LRMA Debt Service	2,750	2,761	2,761
Communications Equipment	<u>26,200</u>	<u>26,471</u>	<u>0</u>
Total	\$53,875	\$52,613	\$54,036
Amount to be raised by taxes	\$50,835	\$50,849	\$52,760
Additional funds available	<u>3,040</u>	<u>3,040</u>	<u>1,276</u>
Total	\$53,875	\$53,889	\$54,036

*This proposed 2001 budget was submitted by the commissioners and has been recommended by the budget committee.

**ANDOVER FIRE DISTRICT NO. 1
ANNUAL MEETING MINUTES
March 15, 2000**

The annual meeting of the Andover Fire District No. 1 was held on March 15, 2000. Moderator Mark Stetson called the meeting to order at 7:30 PM. There were seven voters present.

ARTICLE 1: To hear the report of the last meeting. A motion was made by Les Fenton and seconded by Chris Barrett that the minutes of the 1999 annual district meeting minutes be accepted as published in the town report. The motion was approved, all in favor.

ARTICLE 2: To hear the report of the treasurer, auditor, commissioners and fire chief. The auditor's report was read by Fred Lance. A motion was made by John McDonald and seconded by Les Fenton to accept the treasurer's and chief's report as published in the town report and the auditor's report as read. It was so voted and accepted.

ARTICLE 3: The following officers were elected:

Commissioner for three years	Jack Williams
Clerk/Treasurer for one year	Fred Lance
Moderator for one year	Mark Stetson

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes. A motion was made by John McDonald and seconded by Chris Barrett to authorize the commissioners to borrow money in anticipation of taxes. It was so voted and accepted.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals. A motion was made by Les Fenton and seconded by Ken Ovenden to accept and expend any grants or gifts to the district, whether federal, state or from any private individuals. It was so voted and accepted.

ARTICLE 6: To see if the district will vote to authorize the use of the December 1999 fund balance of \$3,040 as revenue for the 2000 budget. This article was moved by Ken Ovenden and seconded by Chris Barrett. It was then voted and approved.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of \$750 to be added to the Building Renovation Capital Reserve Fund. A motion was made by Les Fenton and seconded by John McDonald. During discussion Les Fenton remarked that he would like to see more added to this fund. The article was then so voted and accepted.

ARTICLE 8: To see if the district will vote to accept the total budget of \$53,875 as recommended by the commissioners and the budget committee. A motion was made by Les Fenton and seconded by Ken Ovenden. The article was then so voted and accepted.

ARTICLE 9: To see if the district will vote to raise and appropriate such sums of money as necessary for the budget. A motion was made by Chris Barrett and seconded by John McDonald. It was so voted and accepted.

ARTICLE 10: To transact any other business that may legally come before this meeting. There being no other business to transact, the meeting was adjourned at 7:40 PM.

Respectfully submitted,
Fred Lance, Clerk/Treasurer



Sam Mishcon, Grade 6

**EAST ANDOVER FIRE PRECINCT
CHIEF'S REPORT**

The Fire Marshall reported that the year 2000 was a bad year for fires in New Hampshire and he has urged people to be more careful and try for a fatality free year 2001. I am pleased to report that this year was not a record setter for East Andover though we responded to more calls than in the recent past.

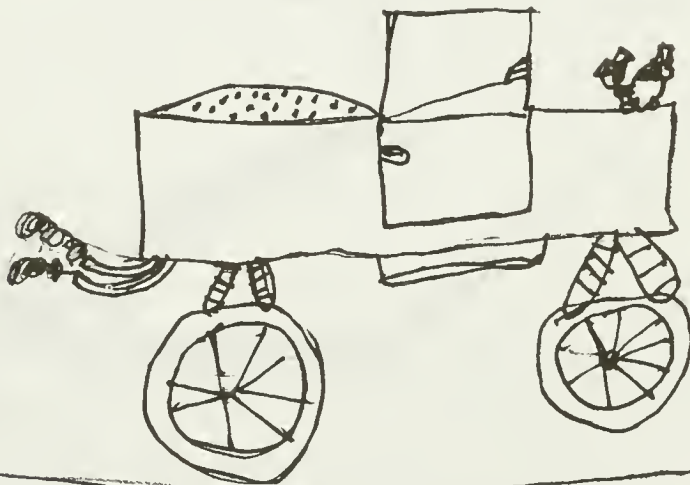
The new communications center is complete and we are just starting to use the new radio system in East Andover. We are using our new system for emergency communication once we arrive on the scene and will stop using the old system completely in December.

We again had a super fund raising year and were able to purchase over \$4,000.00 worth of equipment for the department that did not have to come from tax dollars. Your continued support of our efforts has made this possible.

Members of the East Andover Fire Department:

- | | | |
|--------------------|---------------|--------------------------|
| Frank Baker | Jason Jenkins | Alan Peterson |
| Paul "Dedo" Barton | Jacob Johnson | Joe Russell |
| Steve Barton | Roger Kidder | Jerry Thompson |
| Ed Becker | Scott Kidder | Jim Thompson |
| Sid Bowdidge | Rene Lefebvre | John Thompson |
| Don Corliss | Jeff Miller | Mark Thompson |
| Tim Frost | Jeff Newcomb | William Walker (retired) |
| Jo Ann Hicks | | |

Have a safe year,
Rene Lefebvre, Chief



Michael Daneault, Grade 5

**EAST ANDOVER FIRE PRECINCT
2001 WARRANT
State of New Hampshire**

To the inhabitants of the East Andover Fire Precinct in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in precinct affairs:

You are hereby notified to meet at the East Andover Fire Station in said precinct on Tuesday, the 20th day of March 2001, at 7:30 p.m. to act on the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing term:

Moderator for one year
Clerk for one year
Treasurer for one year
Auditor for one year
Commissioner for three years

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners and the fire chief.

ARTICLE 3: To see if the precinct will vote to apply the entire 2000 fund balance (surplus) of \$437 as revenue for the 2001 budget. That fund balance is composed of \$407 which is the 2000 surplus from precinct taxes collected by the Town of Andover and \$30 which is the 2000 checking account interest.

ARTICLE 4: To see if the precinct will vote to accept the budget of \$48,670 as recommended by the commissioners and by the budget committee.

ARTICLE 5: To transact any other business that may legally come before the meeting.

Given under our hands and seal, the 1st day of February 2001.

COMMISSIONERS OF THE EAST ANDOVER FIRE PRECINCT:

Mark E. Thompson
Timothy H. Frost
Roger W. Kidder

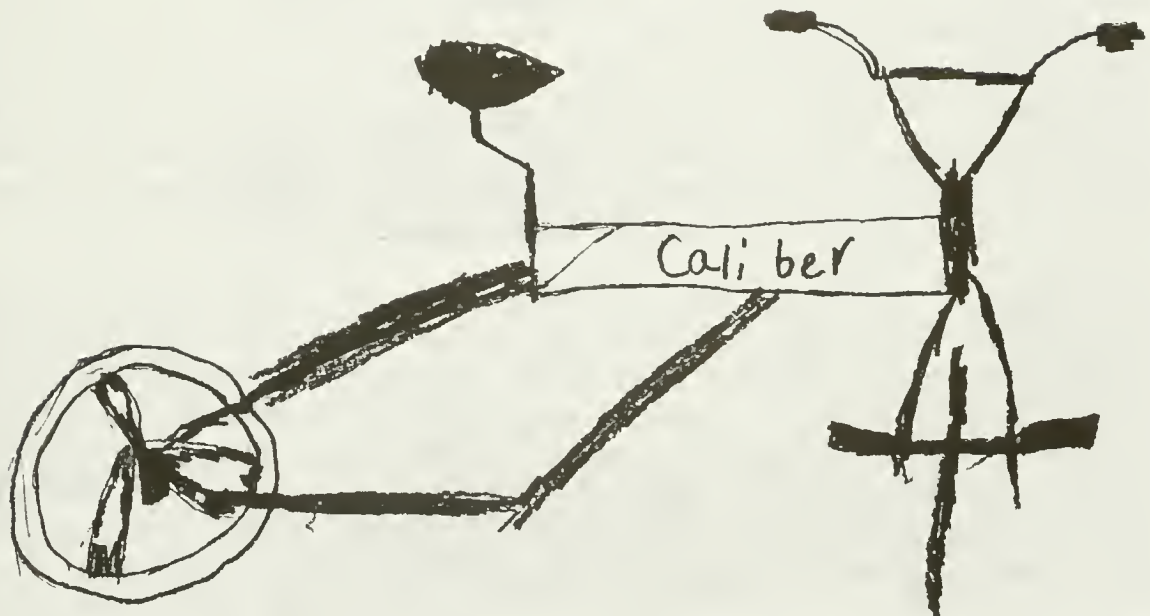
**EAST ANDOVER FIRE PRECINCT
2001 Proposed Budget**

	Appropriations 2000	Actual Expenditures 2000	Proposed* Budget 2001
Heating Fuel	\$ 1,400	\$ 1,037	\$1,400
Electricity	1,200	938	1,200
Telephone	300	300	300
Fuel, Truck Maintenance	1,400	1,388	2,500
Equipment	13,500	16,323	7,800
Insurance	3,000	1,771	4,000
Administration/Training	800	411	1,200
Building Maintenance	600	273	600
LRMA Association	4,500	4,273	4,500
LRMA Capital Project	4,000	4,000	8,000
Bank Loan	<u>17,955</u>	<u>17,941</u>	<u>17,170</u>
Total	\$48,655	\$48,655	\$48,670

Sources of Revenue

Amount to be raised by taxes	\$48,160	\$48,567	\$48,233
Additional funds available	<u>495</u>	<u>495</u>	<u>437</u>
Total	\$48,655	\$49,062	\$48,670

* This proposed 2000 budget was submitted by the commissioners and has been recommended by the budget committee.



Heth Graham, Grade 4

**EAST ANDOVER FIRE PRECINCT
ANNUAL MEETING MINUTES
March 21, 2000**

The 67th annual meeting of the East Andover Fire Precinct was called to order by moderator JoAnn Hicks at 1930 on March 21, 2000, at the East Andover Fire Station. The warrant was then read and the following action taken.

ARTICLE 1: The following officers were elected:

Moderator for one year	JoAnn Hicks
Clerk for one year	Kathleen Kidder
Treasurer for one year	John Cotton
Auditor for one year	Nan Bowdidge
Clerk for one year	Kathleen Kidder
Treasurer for one year	John Cotton
Commissioner for three years	Roger Kidder

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners and the fire chief. It was moved, seconded and passed unanimously to accept the reports as printed in the town report.

ARTICLE 3: To see if the precinct will vote to apply the entire 1999 fund balance (surplus) of \$495 as revenue for the 2000 budget. That fund balance is composed of \$440 which is the 1999 surplus from precinct taxes collected by the Town of Andover and \$55 which is the 1999 checking account interest. It was moved by Howard Wilson and seconded by Jeff Miller to accept the article. There was no discussion and the article passed unanimously.

ARTICLE 4: To see if the precinct will vote to accept the budget of \$48,255 as recommended by the commissioners and by the budget committee. It was moved by John Thompson and seconded by Jerry Thompson to accept the article. Discussion included a report by Treasurer John Cotton that the budget for heating fuel was increased by 25% before the budget committee approved it, making the line item for heating fuel \$1,000. The precinct has already spent \$691. Treasurer Cotton suggests that the line for heating fuel be increased by \$400. Ed Becker made a motion for heating fuel to be increased to \$1,400. Seconded by Jerry Thompson. No further discussion. It was then voted unanimously to adopt the budget, raise and appropriate \$48,655.

ARTICLE 5: To transact any other business that may legally come before the meeting. Chief Rene Lefebvre reported that the East Andover Fire Department spent \$3,000 of its money to refurbish 32M2. It also received a grant from the Federal government for \$5,000 to use for a portable pump, which will be available later this summer. The truck is currently in use as a tanker and will be used for a forest fire truck as well when the new pump arrives. Also, Chief Lefebvre brought a concern regarding the land border with the new next door neighbors. The commissioners and fire chief were encouraged to meet with the neighbors to discuss the bounds to avoid any dispute.

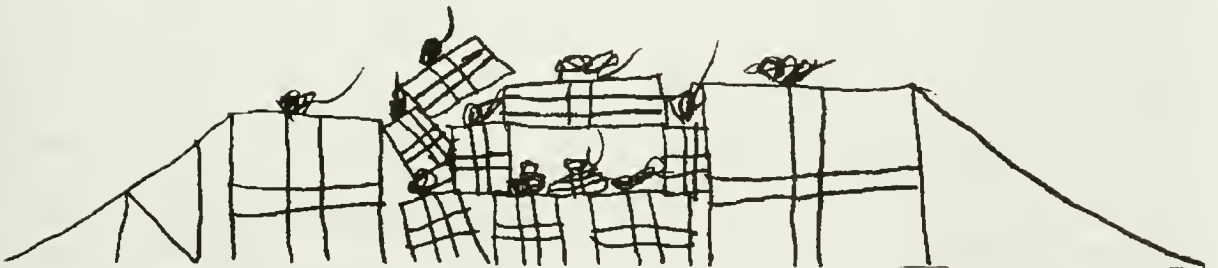
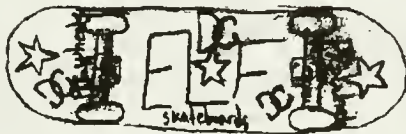
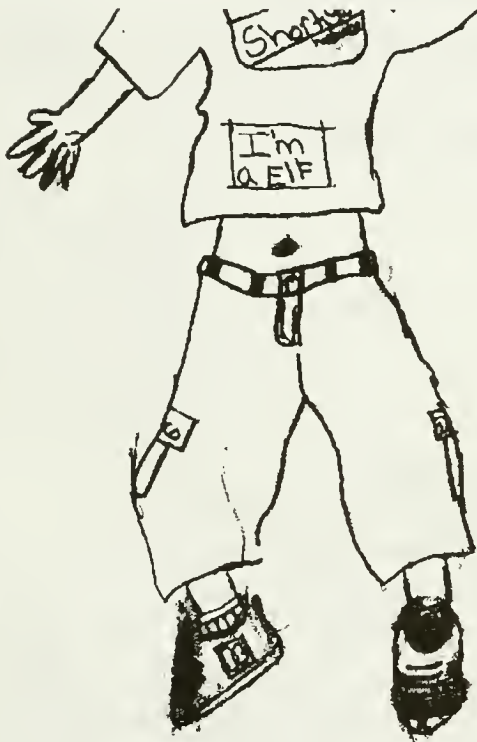
There being no further business, the meeting adjourned at 1939.

Respectfully submitted,
Kathleen M. Kidder, Clerk

ANDOVER

SCHOOL DISTRICT

REPORT



Ryan Kaulbach, Grade 6

ANDOVER SCHOOL DISTRICT DIRECTORY

School Board

Lynn Baker	Term Expires 2003
Douglas Boisvert, Chairperson	Term Expires 2001
Michael Curry	Term Expires 2003
Charles McCrave	Term Expires 2001
Vicki Mishcon	Term Expires 2002

School District Officers

Ann W. Clark, Treasurer	Sharon Mickle, Clerk	Paul Fenton, Moderator
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Central Office Personnel

Michael J. Martin	Superintendent of Schools
W. Michael Cozort	Assistant Superintendent of Schools (SRSD)
Carol Mace	Assistant Superintendent of Schools
Robin Heins	Personnel Administrator
Debbie Gay	Business Administrator
Bernard Davis	Projects Administrator
Kathleen Boucher	Benefits Coordinator
Dolores Moore	Secretary - Superintendent/Personnel
Louise Dupre	Secretary - Asst. Supt./Business Adm.
Linda Murphy	Secretary (SRSD)
Karen MacGregor	Bookkeeper (ASD/MVSD/SAU)
Diane Clary	Bookkeeper (SRSD)

School Staff

Jane Slayton, Principal, Tel: 735-5494

Tracy Murch, Asst Principal/Coord. of Special Education

Anderson, Bill	Custodian
Bent, Jennifer	Grade 1 Teacher
Blair, Adrienne	Music Teacher
Blessing, Cheri	One-to-One Assistant
Brale, Christine	Special Education Assistant
Bray, Lauren	Library Assistant
Connor, Chris	Computer Teacher
Donaldson, Lee	Special Education Assistant
Fitzpatrick, Gail	Grade 4 Teacher
Gagne, Holly	Reading Recovery/Special Ed Teacher
Hannaford, Patricia	Guidance Counselor
Hildebrand, Gretchen	Grade 2 Teacher
Hill, Heather	School Nurse
Hill, Percy	Physical Education Teacher
Hubbard, Jay	Grade 3 Teacher
Jensen, Michael	Grade 2 Teacher
Jurta, Brenda	Title I Reading Tutor
Kellogg, Kerry	Grade 6 Teacher
Kidane, Molly	Grade 4 Teacher
LaRoche, Kristy	Grade 5 Teacher
Leary, Lisa	Cafeteria Assistant
Lemeris, Shari	Middle School Language Arts Teacher
McDonald, Brenda	Cafeteria Assistant
Olden, Kristy	Occupational Therapist

Parenteau, Gail	School Secretary
Pellegrino, Audrey	Kindergarten Teacher
Peters, Jeannette	Grade 1 Teacher
Puleo, Ruth	K-8 Art Teacher
Roy, Marjorie	Permanent Substitute
Selander, Ronald	Occupational Therapist
Siranian, Melinda	Grade 3 Teacher
Skow, Jennifer	Speech Assistant
Spillane, Jean	Speech Pathologist
Stebbins, Stephen	Middle School Math Teacher
Thompson, Anna	Kindergarten Assistant
Tiede, Lynn	Special Education Teacher
Viandier, Stacey	Middle School French Teacher
Wiley, Michael	Middle School Science Teacher
Wright, Dennis	Head Custodian

CLASS TOTALS AS OF JANUARY 2001

Kindergarten	27
Grade 1	32
Grade 2	29
Grade 3	40
Grade 4	28
Grade 5	23
Grade 6	29
Grade 7	24
Grade 8	<u>29</u>
	261

ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed for the school year ended June 30, 2000

Kindergarten: Megan Hanscom	Grade 1: Joshua Bennett	Grade 2: Kayla Doucet Adam Smith	Grade 3: Patricia Dansereau Justin McKenzie Allegra Zimmerman
Grade 5: Matt Coll	Grade 6: Carolyn Donaldson	Grade 7: Peg Donaldson Brian Richardson Durete Thompson	

HONOR ROLL STUDENTS

** High honors all four terms

* Honors or high honors all four terms

Grade 5:

Rubin Adams
 Kaitlin Anderson*
 Bucky Brownell
 Corrine Cline
 Matthew Coll
 Alyssa Demers
 Ashley Erickson
 Cory George
 Ashley Hanlon
 Ryan Kaulbach
 Kristina Lafiosca
 Ian Makechnie
 Mackenzie McDaniel*
 Julie Montag
 Abby Smith*
 Samantha Veysey*
 Jacob Wagner

Grade 6:

Emily Baker
 Carolyn Donaldson*
 Ian Mercaldi
 Ty Morris
 Melinda Prentice
 Scott Russell
 Stephanie Talkington*
 Kinley Viandier*

Grade 7:

Peg Donaldson*
 Emma Freeberg*
 Kimberlee Ganley*
 Hilary Goodnow*
 Amber Lansdown-Cushing
 Tasha Martin
 Hillary Mishcon*
 Patrick O'Mara
 Danielle Smith
 Durete Thompson
 Jamie Thompson
 Jeffie Wilkins*
 Toni Wilcox

Grade 8:

Kristina Curebanas*
 Adam Fitzpatrick**
 Laurel Fitzpatrick**
 Emily Kerton
 Crystal O'Mara*
 Sarah Patuleia
 Amanda Sanborn*
 Jamie Tormasi

2000 ANDOVER SCHOOL DISTRICT GRADUATES

Marco Abreu
 Chris Adams
 Matthew Bisson
 Jacob Brown
 Charles Cloutier
 Kristina Curebanas
 Jeffrey Currier
 Richard Currier
 Jeremy Drew

Adam Fitzpatrick
 Laurel Fitzpatrick
 Michelle George
 Emily Kerton
 Monique Medeiros
 Brandon Meier
 Jeffrey Mitchell
 Crystal O'Mara
 Carrie Ordway

Andrew Palmer
 Sarah Patuleia
 Leah Rice
 Matthew Richardson
 Chloe Rochon
 Jason Roy
 Amanda Sanborn
 James Strahan
 Jamie Tormasi

ATTENDANCE TABLE

School Year Ended June 30, 2000

Length of School in Weeks	36
Total Enrollment	255
Girls	132
Boys	123
Average Daily Attendance	215.9
Average Daily Absence	9.5
Average Daily Membership	225.4
# of Students Not Absent, Tardy or Dismissed	12

SCHOOL BOARD REPORT

The school board would like to take this opportunity to thank all of the community members, business owners, parents, school officials, school staff and students for another successful year.

For some years, it has been a concern to the board as to whether our students are ready both academically and socially for their first year in a "big high school". This has been a very enlightening year for the board with regard to this issue. We have found that most of our students are above grade level entering their first year of high school, whether it has been Merrimack Valley High School, or Proctor Academy. In comparison to students from other schools, our students are well prepared for the academic challenges of high school. Socially, it is an adjustment for our students to enter a big school that has 850 plus students, when Andover has a total of 259 students as of this year. How are we addressing these concerns? A team representing community members, parents, students, school board members, school personnel and key people from the SAU are involved in a project called the "Best Schools Initiative". This group has been meeting to discuss how to improve our kindergarten through eighth grade educational programs as well as how to provide additional support for our high school students. The project will be expanding to include the larger community in the near future.

On a related matter, we are contracted for another 3 years with Merrimack Valley High School for the tuition of our high school students. Every year we hear of the ever-increasing population at MVHS and can't keep from wondering when we will be told that they can't take all of our tuition students. Some kind of alternate plan must be in place if that day comes. The school board has a committee that is looking into options for the future placement of our high school students.

Some people have expressed concern about the minimal decline in test scores this year. While scores did dip slightly from last year's results, they are still substantially better than our earlier years. Looking at the scores over a three to five year period shows a definite upward trend. Of course, we want to continue to do better. We have made many changes in recent years to improve student learning. The district has adopted a six-year curriculum development cycle, a new math program, changes in the reading program, and a school-wide writing program. A new science program is being introduced this year and the faculty is in the process of choosing new social studies materials for next year. In addition, our teachers are taking part in a number of graduate courses and workshops.

The last couple of years have been difficult for the school with the teacher shortage that seems to be nationwide. We are not the only ones with this problem. We are VERY fortunate to have the present teaching staff and administration. It has been a long hard road to get where we are, and we have to maintain the level of quality educators at our facility. The most important factor for student success is teacher quality. Simply put, "Good teachers make good schools".

Our population in town is growing practically on a daily basis. There seems to be a need for some form of growth limitation. The school board applauds the efforts of the planning board, zoning board and the selectmen for their involvement in developing the "Interim Moratorium Ordinance".

The need for a quality education is second to none. The facility hasn't increased in size since 1992, and, although the new section is working very well, the old "high

school" portion of the building as most people refer to it is starting to show signs of deterioration. Some doors and windows were replaced last year. Some others still need to be addressed before they become a real safety issue. Taking a quick walk through the building, you can see that most of the old school is still intact with the exception of some minor cosmetic changes. The bathrooms in this portion of the building have had quite a few years to absorb the occasional "miss" that is making them in major need of renovation. Not all these things need to be done at once, nor can the town afford to do this at the same time either. The board has set goals for all aspects of the school, ranging from student education to building renovations. We have been trying to conquer a little of each per year, but with years like this one, it is hard to do anything that doesn't relate to pure education of the students.

Like other districts, we are by law responsible for the education of our children with special needs from the ages of 3 to 21. The school board has had the task of looking into its "crystal ball" and trying to estimate how many children require special programs. This has resulted in over a 40 percent increase in the special education portion of the budget alone. There has been no way to ease into this. We would have liked to keep going with our plans for the school renovations, but the education of all our students is the first and foremost priority of the school board.

In closing, the board is very grateful for the help and respect from the community. We can't do this alone, and always invite any comments that you may have. We do meet once monthly and the meeting is usually televised within a few days after on our local cable channel 7.

Respectfully submitted by,
Douglas W. Boisvert
Lynn Baker
Michael Curry
Charles McCrave
Victoria Mishcon



Christian Dolbeare, Grade 5

SUPERINTENDENT'S REPORT

I am pleased to present my second annual report as the Superintendent of Schools for the Andover School District.

I have learned that in Andover education is viewed as extremely important. At the same time there is also a great deal of compassion for the needs and struggles of the community's young people.

In the education business, student achievement is the most important mission. At this year's semi-annual School Administrative Unit #46 (SAU #46) meeting, Assistant Superintendent of Schools Carol Mace spoke about the SAU's role in the teaching and learning process, as well as components that are found in a community of learners. These factors include:

- All members of the community will be continuous and thoughtful learners. Learning is a life-long endeavor.
- Focus upon what students learn as well as what we teach.
- Shared decision-making.
- A desire to think analytically about what we do and a willingness to change.
- Highly developed curriculum review and implementation process.
- A commitment to professional development for all.
- Adequate process for district-wide assessment.
- Creating time to study and implement change.

Schools certainly have an important role in a child's education but so do the parents and the community. Making a positive long-term difference will require everyone working together.

At each school board meeting the communities "eyes and ears" are always with us. I am of course referring to Tina Cotton and Paul Fenton. Tina, with a video camera, tapes the meeting for broadcast on the community TV station and Paul records the meeting for publication in the monthly newspaper. I believe their presence sends a strong positive message about the community's interest in education.

This year the board created a small sub-committee to collect data and information about high schools in this state. Currently, Andover is in year two of a five year exclusive agreement with the Merrimack Valley School District. The time to study alternatives and to take action on a new alternative is now. The committee will be studying governance, quality of education, and cost. Information will be compiled and then shared with the community over the next year.

The March 2001 annual meeting will bring its challenges especially as it relates to the cost of funding special education programs. The cost of educating students who have been coded with a learning problem is rising especially for students who

have to be tuitioned out-of-district. By federal law, these students are entitled to a free and appropriate education for ages 3 to 21. Currently, Andover is experiencing an increase in both the number of special education students and in the cost to educate those students.

The SAU office is located at 105 Community Drive in Penacook, across from Merrimack Valley High School. Our daily office hours are 7:30 to 4:30 and the phone number is 753-6561. I am always ready to work on problems and to listen to your concerns. I look forward to continue working with the people of Andover in constantly improving our educational environment.

Respectfully submitted,
Michael J. Martin
Superintendent of Schools



Ashley Erickson, Grade 6

ANDOVER SCHOOL DISTRICT
2001 SCHOOL WARRANT
Annual Meeting - March 10, 2001
State of New Hampshire

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said District on Saturday, the 10th day of March 2001, at 1:00 p.m. to act upon the following subjects:

ARTICLE 1: To see if the district will vote to accept the reports of officials, agents, auditors and/or committees as printed in the school district report.

ARTICLE 2: To see if the district will vote to authorize the school board to make application for, to accept and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United State of America and its agencies or from the State of New Hampshire and its agencies.

ARTICLE 3: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

ARTICLE 4: To see if the school district will vote to change the purpose of the existing special education expendable trust fund for the purpose of special education tuition costs TO the special education expendable trust fund for the purpose of special education tuition and/or transportation costs. (The school board recommends passing this article. 2/3 Vote required.)

ARTICLE 5: To see if the school district will vote to raise and appropriate the sum of up to Fifty Thousand Dollars (\$50,000) to be placed in the special education expendable trust fund previously established, and to authorize the transfer of that amount from the June 30, 2001 undesignated fund balance (surplus). (The school board recommends passing this appropriation. The budget committee does not recommend passing this appropriation. Majority vote required.)

ARTICLE 6: To see if the school district will vote to raise and appropriate the sum of Thirteen Thousand Nine Hundred Seventy Dollars (\$13,970) for the purpose of renovating the boys and girls bathrooms located on the first floor of the Andover Elementary/Middle School across from the principal's office. (The school board recommends passing this appropriation. The budget committee also recommends passing this appropriation. Majority vote required.)

ARTICLE 7: To see if the school district will vote to raise and appropriate the sum of Forty One Thousand One Hundred Seventy Dollars (\$41,170) for the purpose of completing the window replacement project at the Andover Elementary/Middle School. (The school board recommends passing this appropriation. The budget committee does not recommend passing this appropriation. Majority vote required.)

ARTICLE 8: To see if the school district will vote to raise and appropriate the sum of Two Million, Eight Hundred Sixty Nine Thousand Two Hundred Twelve Dollars (\$2,869,212) for the support of schools, for the payment of salaries of school district officers and agents and for the payment of statutory obligations of the school district. (The school board recommends passing this appropriation. The budget committee also recommends passing this appropriation. Majority vote required.)

ARTICLE 9: To see if the district will vote to authorize the withdrawal of \$10,000, together with the interest earned, from the school buildings maintenance expendable trust fund to be used as revenue to offset the operation and maintenance appropriation. (By petition. The school board does not recommend passing this article.)

ARTICLE 10: To see if the district will vote to authorize the withdrawal of \$50,000 together with the interest earned, from the special education expendable trust fund to be used as revenue to offset the special education appropriation. (By petition. The school board does not recommend passing this article.)

ARTICLE 11: To transact any other business that may legally come before this meeting.

Given under our hands at said Andover the 7th day of February 2001.

ANDOVER SCHOOL BOARD

Douglas Boisvert
Lynn Baker
Michael Curry
Charles McCrave
Victoria Mishcon



Nathan Loveless, Grade 2

**ANDOVER SCHOOL DISTRICT
2001 ELECTION WARRANT
March 13, 2001
State of New Hampshire**

To the inhabitants of the school district in the Town of Andover qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said district on Tuesday, the 13th day of March, 2001, at 11:30 a.m. to act upon the following subjects:

ARTICLE 1: To choose by nonpartisan ballot the following school district officers, with the polls open from 11:30 a.m. and remaining open continually until 7:30 p.m.

Moderator for the ensuing year

Clerk for the ensuing year

Treasurer for the ensuing year

Two (2) School Board Members for the ensuing three years (2004)

Given under our hands and seal, the 13th day of February 2001.

ANDOVER SCHOOL BOARD:

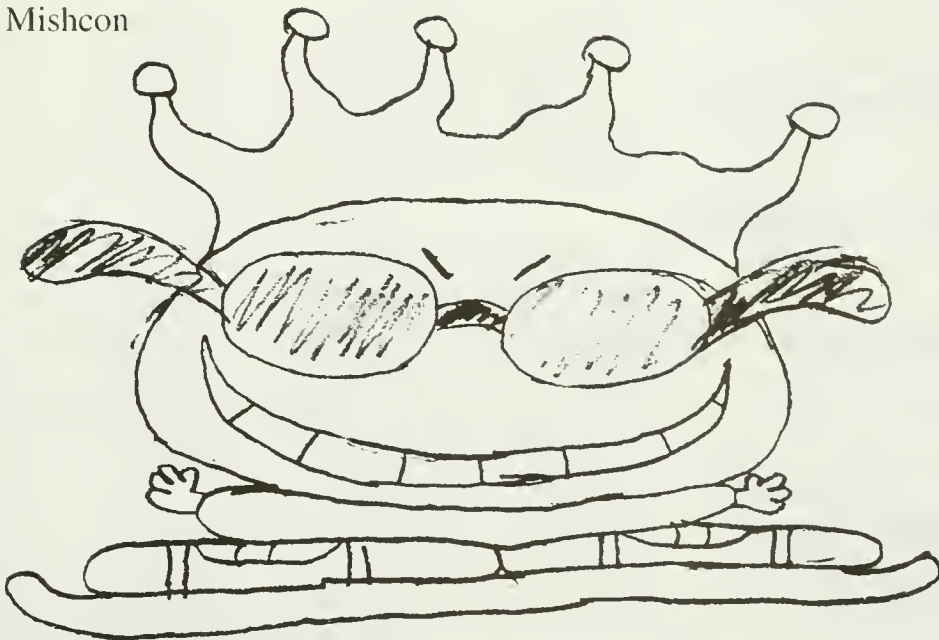
Lynn Baker

Douglas Boisvert

Michael Curry

Charles McCrave

Victoria Mishcon



Hunter O'Mara, Grade 5

**ANDOVER SCHOOL DISTRICT
2001-2002 PROPOSED BUDGET**

	Actual Expenditures 1999-00	Budget 2000-01	School Board Budget 2001-02 Recommended	Budget Committee
1100 Regular Education Programs				
Salaries	\$573,812	\$596,518	\$653,201	\$653,201
Employee Benefits	129,219	175,418	192,500	192,500
Purch. Prof./Tech. Services	780	400	800	800
Purch. Property Services	5,734	6,600	6,850	6,850
Other Purchased Serv. (Tuition)	391,966	484,500	481,400	481,400
Supplies	19,906	26,587	28,975	28,975
Printed Materials	26,974	29,273	30,613	30,613
Electronic Information	698	1,364	2,444	2,444
Property (Furn. & Equip.)	5,298	7,430	11,430	11,430
Total	\$1,154,387	\$1,328,090	\$1,408,213	\$1,408,213
1200 Special Education				
Salaries	\$103,285	\$122,197	\$141,990	\$141,990
Employee Benefits	23,400	28,347	38,746	38,746
Other Purch. Services & Tuition	21,418	61,975	91,900	91,900
Supplies	1,656	2,000	2,000	2,000
Printed Materials, Etc.	1,697	1,700	1,700	1,700
Electronic Information	307	1,000	1,000	1,000
Property (Furn & Equip)	400	1,000	0	0
Dues	95	309	100	100
Total	\$152,258	\$218,528	\$277,436	\$277,436
1290 Other Special Programs				
Salaries	\$15,918	\$18,751	\$19,256	\$19,256
Employee Benefits	3,681	5,737	5,785	5,785
Purch. Prof./Tech Services	948	2,100	2,100	2,100
Total	\$20,547	\$26,588	\$27,141	\$27,141
1400 Co-Curricular Programs				
Salaries	\$7,400	\$7,100	\$7,900	\$7,900
Benefits	787	807	983	983
Purch. Prof./Tech. Services	1,100	1,100	1,200	1,200
Supplies	3,351	4,300	7,300	7,300
Dues	135	200	1,100	1,100
Total	\$12,773	\$13,507	\$18,483	\$18,483
2120 Guidance Services	\$28,617	\$32,257	\$33,270	\$33,270
2130 Health Services	\$36,280	\$37,265	\$38,990	\$38,990
2140 Psychological Services	\$8,132	\$12,500	\$12,500	\$12,500

2150 Speech Services	\$17,957	\$0	\$31,824	\$31,824
2162 Physical Therapy Services	\$867	\$4,500	\$1,000	\$1,000
2163 Occupational Therapy Serv.	\$3,686	\$14,000	\$11,180	\$11,180
2190 Other Support Serv - Student	\$3,564	\$7,500	\$7,500	\$7,500
2210 Staff Mentoring Services	\$1,106	\$3,342	\$3,342	\$3,342
2213 Instructional Staff Training	\$22,692	\$17,298	\$17,298	\$17,298
2220 Educational Media Services				
Salaries/Benefits	\$13,484	\$13,019	\$13,474	\$13,474
Purchased Property Services	90	500	5,500	5,500
Supplies	513	603	603	603
Printed Materials	3,486	3,110	3,110	3,110
Electronic Information	547	892	892	892
Total	\$18,120	\$18,124	\$23,579	\$23,579
2310 School Board Services	\$5,813	\$6,368	\$6,368	\$6,368
2311 Annual Meeting Expense	0	\$400	\$400	\$400
2312 District Secretary/Clerk Serv.	\$30	\$65	\$64	\$64
2313 District Treasurer Services	\$1,194	\$1,411	\$1,410	\$1,410
2317 Audit Services	\$1,200	\$1,200	\$1,200	\$1,200
2318 Legal & Advertising	\$6,805	\$1,000	\$28,600	\$28,600
2319 Other School Board Serv.	\$5,685	\$1,341	\$1,341	\$1,341
2321 Office of the Supt. Serv.	\$53,735	\$58,884	\$65,490	\$65,490
2410 Office of the Principal Services				
Salaries/Benefits	\$92,057	\$92,047	\$96,214	\$96,214
Purch. Prof./Tech. Services	1,709	3,000	3,500	3,500
Purch. Property Services	2,892	3,300	3,711	3,711
Supplies	1,237	2,300	2,300	2,300
Property (Furn. & Equipment)	5,686	4,232	5,582	5,582
Dues	735	700	700	700
Total	\$104,316	\$105,579	\$112,007	\$112,007
2490 Other Support Serv - Adm	\$200	\$200	\$200	\$200
2620 Operating Buildings Services				
Salaries/ Benefits	\$55,171	\$57,048	\$60,822	\$60,822

Purch. Property Services	12,822	16,450	31,763	31,763
Other Purchased Services	12,363	11,400	13,900	13,900
Supplies/ Utilities	51,606	64,202	76,981	76,981
Property (Furn. & Equip.)	0	500	500	500
Total	\$131,962	\$149,600	\$183,966	\$183,966
2630 Care & Upkeep of Grounds	\$6,578	\$5,050	\$5,050	\$5,050
2721 Student Trans. - Regular	\$169,000	\$173,000	\$180,000	\$180,000
2722 Student Trans. - Special	\$2,580	\$34,200	\$69,000	\$69,000
2724 Student Trans. - Athletic	\$4,174	\$1,500	\$5,000	\$5,000
2725 Student Trans. - Field Trips	\$1,093	\$2,500	\$2,500	\$2,500
2900 Support Services - Other				
Salary Pool - Teachers	0	0	\$20,000	\$20,000
Benefits	0	0	2,284	2,284
Total	0	0	\$22,284	\$22,284
4200 Site Improvement Services	\$20,551	\$500	\$500	\$500
4600 Building Improvement	60,786	0	0	0
5110 Debt Service - Principal	\$95,000	\$95,000	\$95,000	\$95,000
5120 Debt Service - Interest	\$18,525	\$13,347	\$8,076	\$8,076
5240 Local Support - Food Serv.	\$32,100	\$10,000	\$15,000	\$15,000
Sub-Total General Fund	\$2,202,313	\$2,394,644	\$2,715,212	\$2,715,212
5220 Transfer to Federal Projects	\$81,350	\$45,000	\$82,000	\$82,000
5240 Transfer to Food Service	\$71,830	\$55,000	\$72,000	\$72,000
5252 Transfer to Spec. Ed. Trust	0	\$50,000	0	0
5252 Transfer to Maintenance Trust	0	\$10,000	0	0
Total Expenditures	\$2,355,493	\$2,554,644	\$2,869,212	\$2,869,212
Warrant Articles:				
Special Education Trust	0	0	\$50,000	0
Renovation of Bathrooms	0	0	\$13,970	\$13,970
Window Replacement	0	0	\$41,170	0
Total Expenditures w/Articles	\$2,355,493	\$2,554,644	\$2,974,352	\$2,883,182

**ANDOVER SCHOOL DISTRICT
2001-2002 ESTIMATED REVENUE**

	Actual 1999-00	Budgeted 2000-01	Estimated 2001-02	Budget Committee Recommended
General Fund:				
School Building Aid	39,884	\$36,181	\$39,884	\$39,884
Catastrophic Aid	11,881	0	0	0
Tuition	14,586	0	0	0
Medicaid Distributions	14,273	0	0	0
Interest Revenue	961	0	0	0
Adequate Education Grant	694,541	694,541	673,599	673,599
State-wide Property Tax	685,887	685,887	826,782	826,782
Other Income	2,601	0	0	0
Sub-Total General Fund	\$1,464,614	\$1,416,609	\$1,540,265	\$1,540,265
Res. for Spec. Ed. Trust	0	\$50,000	\$50,000	0
Res. for Maint. Trust	0	\$10,000	0	0
Fund Balance	\$35,596	\$94,854	0	0
Transfer from Exp. Trust				
From Spec. Ed. Trust	0	0	0	\$50,000
From Maintenance Trust	0	0	0	\$10,000
Total General Fund	\$1,500,210	\$1,571,463	\$1,590,265	\$1,600,265
Federal Fund:	\$81,350	\$45,000	\$82,000	\$82,000
Food Service Fund:				
Sale of Lunches	\$27,758	\$35,000	\$33,850	\$33,850
Child Nutrition	22,799	20,000	23,150	23,150
Interest Income	303	0	0	0
District Support	32,100	0	0	0
Total Food Service Fund	\$82,960	\$55,000	\$57,000	\$57,000
Rev. other than Assessments	\$1,664,520	\$1,671,463	\$1,729,265	\$1,739,265
Assessment	\$822,040	\$822,855	\$1,245,087	\$1,143,917
Total Budget w/Articles	\$2,486,560	\$2,554,318	\$2,974,352	\$2,883,182

Per RSA 32:11-1, the following information is provided regarding Special Education Expenditures and Revenues for the past two fiscal years.

	1998-1999	1999-2000
Special Education Expenditures	\$217,078	\$207,575
Special Education Revenues	13,653	34,552
Net Special Education Costs	\$203,425	\$173,023

SCHOOL DISTRICT TREASURER'S REPORT

Cash on hand July 1, 1999	\$9,476.27
Received from Selectmen	\$1,279,456.00
Received from State Sources	854,491.15
Received from All Other Sources	<u>90,191.41</u>
Total Receipts	\$2,224,138.56
Total Amount Available for Fiscal Year	2,233,614.83
Less School Board Orders Paid	<u>2,356,527.54</u>
Balance on Hand June 30, 2000	\$(122,912.71)

SUMMARY OF SALARIES OF SUPERINTENDENT AND ASSISTANT SUPERINTENDENTS

	Andover	Merrimack Valley	Shaker Regional	Total
Local Share Supt.*	\$5,324.78	\$41,214.36	\$23,922.40	\$70,461.54
*Prorated Salary				
Local Share Asst. Supt.	4,857.11	37,594.56	21,821.33	64,273.00
Local Share Asst. Supt.	<u>4,529.21</u>	<u>35,056.60</u>	<u>20,348.19</u>	<u>59,934.00</u>
Total	\$14,711.10	\$113,865.52	\$66,091.92	\$194,668.54

The salary figures above refer to the local share as determined by the joint School Administrative Board.

ANDOVER SCHOOL DISTRICT MEETING
March 11, 2000

The meeting was called to order at 1:15 p.m. by Moderator pro tem William Bardsley who introduced the school board members and those present from the superintendent's office. Bardsley then cited the rules of the meeting. There were 62 people in attendance.

ARTICLE 1: To see if the district will vote to accept the reports of officials, agents, auditors and/or committees as printed in the school district report.

Art Urie moved to accept the reports, Wallace Scott seconded the motion; no discussion; motion carried.

ARTICLE 2: To see if the district will vote to authorize the school board to make application for, to accept and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America and its agencies or from the State of New Hampshire and its agencies.

Art Urie moved to accept Article 2, David Hewitt seconded the motion; no discussion; motion carried.

ARTICLE 3: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

Howard Wilson moved to accept Article 3, David Hewitt seconded the motion; no discussion; motion carried unanimously.

ARTICLE 4: To see if the district will vote to create an expendable trust fund under the provisions of RSA 198:20-c, to be known as the special education fund, for the purpose of special education tuition costs. Furthermore, to name the Andover School Board as agents to expend from this fund and to raise and appropriate up to Fifty Thousand Dollars (\$50,000) toward this purpose and to authorize the transfer of the amount from the year end undesignated fund balance (surplus) available on July 1 of this year. (The school board recommends passing this appropriation. Majority vote required.)

Doug Boisvert moved to accept Article 4, Mike Curry seconded the motion. Lynn Baker explained that special education tuition costs are mandated costs that the school staff and parents put into place. This expendable trust fund would be like a savings account for a special education tuition emergency. This year's special education tuition is \$40,000 and the school board has budgeted \$61,000 for next year with two placements pending. If an additional placement occurs within a school year, there is no money budgeted. The trust would level the budget - rather than put the budget in jeopardy. Curry stated we would need a warrant article to dissolve the trust and future meetings would determine additions to the trust. A public hearing is required prior to expending funds. State catastrophic aid offers 80% toward special education

tuition after the district expends \$28,000 per student. There is also a one year lag time in collecting the aid from the state.

Howard Wilson moved to split the vote on article 4: first establish the trust fund then secondly enable money into the trust fund. Jim Delaney seconded the motion. Wilson's theory behind the motion was to raise the tax for the fund. McCrave was leery of a fund being created with no money to put into it. Discussion continued regarding funding of the trust. The school board proposed \$50,000 from an anticipated \$70,000 surplus from the regular tuition account - not an additional appropriation. Amendment defeated. Article 4 was adopted.

ARTICLE 5: To see if the district will vote to create an expendable trust fund under the provisions of RSA 198:20-c, to be known as the school buildings maintenance fund, for the purpose of repairing, maintaining and replacement of windows for the school building. Furthermore, to name the Andover School Board as agents to expend from this fund and to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) toward this purpose. (The school board recommends passing this appropriation. Majority vote required.)

Doug Boisvert moved to accept Article 5, Mike Curry seconded the motion. Skip Powers explained the Budget Committee's reasoning for not recommending the article. Curry stated that some maintenance items could be failing soon. (The board is concerned with boiler and leach field problems.) Due to the success of the window replacement project, the board would like to take the lead of the townspeople and establish an expendable trust to help prevent major unexpected expenses. He continued to add that the school building and grounds are very valuable assets owned by the town and felt \$10,000 to be a minimal amount to maintain the assets. Since Curry was confident about the anticipated \$70,000 surplus, Les Fenton moved to authorize the appropriation out of the fund balance. Howard Wilson seconded the motion. David Hewitt asked to be sure this appropriation take second priority to the \$50,000 special education expendable trust fund. Lynn Baker pointed out that \$4,350 is budgeted under care and upkeep of grounds to maintain a very large building. The trust will help to keep the place from falling down. She reiterated the fact that the building is the greatest asset this town owns. The Moderator reminded the meeting that if the \$10,000 specified is taken from surplus, the trust will be created but not funded if there is no surplus. The meeting voted on the motion that the \$10,000 to be raised under Article 5 shall be taken from the 1999-2000 surplus after the first \$50,000 has been designated to cover Article 4. Twenty-eight voted in favor of the amendment, twenty-seven against; motion carried. Article 5 adopted as amended. A show of hands confirmed 48 in favor, nine voters were against Article 5.

ARTICLE 6: To see if the district will vote to raise and appropriate the sum of Two Million Four Hundred Ninety Four Thousand, Three Hundred Eighteen Dollars (\$2,494,318) for the support of schools, for the payment of salaries of school district officers and agents and for the payment of statutory obligations of the school district. (The school board recommends passing this appropriation. Majority vote required.)

Wallace Scott moved to accept Article 6, Mike Curry seconded the motion. The moderator suggested the budget be reviewed section by section. Comments con-

cerning the budget were: the teachers' 3% salary increase is included under section 2900; the board is attempting to replace furniture in one classroom each year; other special programs including special reading programs for non-coded students; physical therapy services are mandated from age 3 to 21; other school board services includes finger printing, FBI check, advertising for available positions, etc.; supplies under section 2620 includes fuel oil, toilet paper, electricity, etc.; last year a new lawn mower was included under section 2630 care and upkeep of grounds; section 2900 includes pay raises and 1/5 of a teacher for foreign languages. (McCrave explained that in previous budgets pay raises were dispersed throughout under the appropriate section; the state has instituted an accounting change requiring the salary pool be separated out.) The average teacher salary plus benefits is approximately \$31,000; under section 5110, Curry believes the principal will be paid off in 2004; superintendent services salaries have increased steadily over the past three years to bring them up to mid-range within the state; the increase also includes the search monies needed to hire the new superintendent; Curry added that the SAU 46 budget is set by the joint school boards, therefore, we are responsible for our assigned percentage. There being no other discussion, Article 6 was adopted.

ARTICLE 7: To see if the district will place a CAP on the amount of the taxes to be raised to support the school district, not to exceed a rise of one tenth (1/10th) of one percent (1%) in any year over the current taxed year (1999), unless the school district, at a special meeting, approves such increase by a three fourths (3/4) vote of approval, of those eligible to vote and are resident in the town. (By petition. The school board does not recommend passing this appropriation. Majority vote required.)

Howard Wilson moved to accept Article 7, Peter Zak seconded the motion. As lead petitioner, Jim Delaney stated the article is not legal in the state, and he just wanted the board to know the main idea of the article is to show the frustration taxpayers feel. Curry invited anyone interested in the budgeting process to please come and participate at the monthly board meetings. The moderator also pointed out the school board has an opinion letter from their attorney confirming the illegality of the article and called for a vote. Article 7 not adopted.

ARTICLE 8: To transact any other business that may legally come before this meeting.

Cindy Benson thanked the school board for their hard efforts which was followed by a round of applause. Paul Currier moved the meeting adjourn at 3:00 p.m. The motion was seconded by many.

Respectfully submitted,

Sharon Mickle
School District Clerk



Jennifer Evans, Grade 5

GRZELAK AND COMPANY, P.C.

Certified Public Accountants

Members – American Institute of CPA's
Members – New Hampshire Society of CPA's

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INDEPENDENT AUDITOR'S REPORT

To the School Board
Andover School District
Andover, New Hampshire

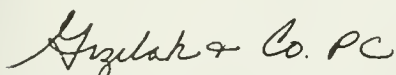
We have audited the accompanying general-purpose financial statements of the Andover School District as of and for the year ended June 30, 2000, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Andover School District's management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Andover School District as of June 30, 2000, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Andover School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.



GRZELAK AND COMPANY, P.C., CPA's

Laconia, New Hampshire
September 21, 2000

Exhibit A
ANDOVER SCHOOL DISTRICT

COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUPS

As of June 30, 2000

	Governmental Fund Types		Fiduciary Funds		Account Groups		TOTALS
	General Fund	Special Revenue Funds	Trust and Agency Funds	General Long-Term Debt	Memo Only		
ASSETS							
Pooled Cash and Cash Equivalents	\$ -	\$ -	\$ 8,020			\$ 8,020	
Investments	1,081	-	-			1,081	
Accounts Receivable	3,217	-	-			3,217	
Due from Other Governments	351,501	33,678	-			385,179	
Due from Other Funds	-	-	60,000			60,000	
Inventory	-	2,179	-			2,179	
Other Assets	-	-	-			-	
Property and Equipment, Net	-	-	-			-	
Amount to be Provided for Retirement of General Long-Term Debt and Other Obligations							
				\$ 285,000		\$ 285,000	
TOTAL ASSETS	\$ 355,799	\$ 35,857	\$ 68,020	\$ 285,000		\$ 744,676	

The notes to financial statements are an integral part of this statement.
 Exhibit Page - 1

LIABILITIES									
Accounts Payable	\$	2,779	\$	-	\$	-	\$	2,779	
Due to Pooled Cash		93,632		28,149		-		121,781	
Due to Other Governments		28,778		853		-		29,631	
Due to Other Funds		60,000		-		-		60,000	
Accrued Expenses		75,756		4,666		-		80,422	
Deferred Revenue		-		-		-		-	
Due to Student Groups		-		-		8,020		8,020	
Capital Lease Obligations		-		-		-	\$	-	
Long-Term Debt		-		-		-		285,000	
									285,000
TOTAL LIABILITIES		260,945		33,668		8,020		285,000	587,633
FUND EQUITY									
Fund Balance									
Reserved									
Encumbrances		-		-		-		-	
Inventory/Prepays		-		2,179		-		2,179	
Unreserved									
Designated		-		-		60,000		60,000	
Undesignated		94,854		10		-		94,864	
									157,043
TOTAL FUND EQUITY		94,854		2,189		60,000		-	157,043
TOTAL LIABILITIES AND FUND EQUITY									
	\$	355,799	\$	35,857	\$	68,020	\$	285,000	\$
									744,676

The notes to financial statements are an integral part of this statement.
 Exhibit Page - 2

Schedule 1

ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND REVENUES AND OTHER FINANCING SOURCES - ESTIMATED AND ACTUAL (GAAP BASIS)
For the Year Ended June 30, 2000

	Current Year Estimate			Actual	Variance Favorable or (Unfavorable)
	Original Estimate	Changes (Net)	Final Estimate		
REVENUES AND OTHER FINANCING SOURCES					
SCHOOL DISTRICT ASSESSMENT					
District Assessment	\$ 822,040	\$ -	\$ 822,040	\$ 822,040	\$ -
Other	-	-	-	-	-
	<u>822,040</u>	<u>-</u>	<u>822,040</u>	<u>822,040</u>	<u>-</u>
TUITION					
Regular Day School	-	-	-	6,188	6,188
Special Education	-	-	-	8,398	8,398
Vocational Education	-	-	-	-	-
Other	-	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,586</u>	<u>14,586</u>
OTHER LOCAL REVENUE					
Earnings on Investments	-	-	-	961	961
Pupil Activities	-	-	-	-	-
Other	-	-	-	2,601	2,601
	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,562</u>	<u>3,562</u>

INTERGOVERNMENTAL SOURCES

Foundation Aid	5,712	-	5,712	
School Building Aid	39,398	-	39,398	486
Adequate Education Grant	694,541	-	694,541	-
State Wide Property Tax	685,887	-	685,887	-
Catastrophic Aid	11,881	-	11,881	-
Other	-	-	-	-
	<u>1,437,419</u>	<u>-</u>	<u>1,437,419</u>	<u>(5,226)</u>

REVENUE FROM MISCELLANEOUS SOURCES

Medicare Reimbursements	-	-	-	14,273
	<u>-</u>	<u>-</u>	<u>-</u>	<u>14,273</u>

OPERATING TRANSFERS IN

From Special Revenue Funds	-	-	-	-
From Capital Projects Funds	-	-	-	-
From Capital Reserve Funds	-	-	-	-
From Trust and Agency Funds	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

OTHER FINANCING SOURCES

Proceeds from Long-Term Debt	-	-	-	-
Other	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

TOTAL REVENUES AND OTHER

FINANCING SOURCES	2,259,459	\$ -	\$ 2,259,459	
	<u>2,259,459</u>	<u>\$ -</u>	<u>\$ 2,259,459</u>	

UNRESERVED FUND BALANCE

USED TO REDUCE TAXES	29,884
	<u>29,884</u>

TOTAL REVENUES, OTHER

FINANCING SOURCES AND	\$ 2,289,343
USE OF FUND BALANCE	<u>\$ 2,289,343</u>

	\$ 2,286,654	\$ 27,195
	<u>\$ 2,286,654</u>	<u>\$ 27,195</u>

Schedule 2
ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL (GAAP BASIS)
 For the Year Ended June 30, 2000

	Beginning Reserve Items (Expenditures Only)	Current Year Budget		Ending Reserve Items (Expenditures Only)	Actual	Variance Favorable or (Unfavorable)
		Budget Voted	Transfers (Net)			
EXPENDITURES AND OTHER FINANCING USES						
INSTRUCTION						
Regular Programs	\$ 13,100	\$ 1,257,527	\$ -	\$ 1,257,527	\$ 1,155,429	\$ 115,198
Special Programs	-	217,958	-	217,958	172,805	45,153
Vocational Programs	-	-	-	-	-	-
Other Instructional Programs	-	12,507	-	12,507	12,774	(267)
Adult/Continuing Education	-	-	-	-	-	-
Other	-	-	-	-	-	-
	13,100	1,487,992	-	1,487,992	1,341,008	160,084
PUPIL SERVICES						
Attendance and Social Work	-	-	-	-	-	-
Guidance	-	31,575	-	31,575	28,617	2,958
Health	-	37,160	-	37,160	36,280	880
Psychological	-	16,820	-	16,820	8,132	8,688
Speech Pathology and Audiology	-	-	-	-	17,957	(17,957)
Other Pupil Services	-	21,500	-	21,500	8,117	13,383
	-	107,055	-	107,055	99,103	7,952
INSTRUCTIONAL STAFF SERVICES						
Improvement of Instruction	8,000	6,700	-	6,700	23,814	(9,114)
Educational Media	-	19,060	-	19,060	18,120	940
Other Instructional Staff Services	-	-	-	-	-	-
	8,000	25,760	-	25,760	41,934	(8,174)

GENERAL ADMINISTRATION

School Board	-	11,259	-	11,259	-	20,711	(9,452)
Contingency	-	-	-	-	-	-	-
Office of the Superintendent	-	53,735	-	53,735	-	53,735	-
Special Area Administrative Services	-	-	-	-	-	-	-
Other General Administrative Services	-	-	-	-	-	-	-
	-	64,994	-	64,994	-	74,446	(9,452)

SCHOOL ADMINISTRATION SERVICES

Administration	-	105,030	-	105,030	-	104,516	514
Other	-	-	-	-	-	-	-
	-	105,030	-	105,030	-	104,516	514

BUSINESS SERVICES

Fiscal	-	-	-	-	-	-	-
Operation and Maintenance of Plant	-	138,287	-	138,287	-	138,540	(253)
Pupil Transportation	-	198,200	-	198,200	-	176,847	21,353
Procurement	-	-	-	-	-	-	-
Other Business Services	-	-	-	-	-	-	-
	-	336,487	-	336,487	-	315,387	21,100

MANAGERIAL SERVICES

Administration	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-

Schedule 2 (Continued)
ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL (GAAP BASIS)
 For the Year Ended June 30, 2000

	Beginning Reserve Items <i>(Expenditures Only)</i>	Current Year Budget			Ending Reserve Items <i>(Expenditures Only)</i>	Actual	Variance Favorable or (Unfavorable)
		Budget Voted	Transfers (Net)	Budget Total			
EXPENDITURES AND OTHER FINANCING USES							
OTHER SUPPORT SERVICES							
Support	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other	-	-	-	-	-	-	-
COMMUNITY SERVICES							
Community Service	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-
FACILITIES ACQUISITION AND CONSTRUCTION							
Facilities Acquisition	3,657	38,500	-	38,500	-	81,337	(39,180)
Construction	-	-	-	-	-	-	-
	3,657	38,500	-	38,500	-	81,337	(39,180)
OTHER OUTLAYS							
Other	-	-	-	-	-	-	-
	-	-	-	-	-	-	-

Schedule 3
ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND CHANGES IN UNRESERVED FUND BALANCE
 For the Year Ended June 30, 2000

SCHEDULE OF CHANGES IN UNRESERVED FUND BALANCE

Unreserved Fund Balance		
July 1 - Beginning of Year	\$ 35,599	\$ 35,599
June 30 - End of Year	94,854	94,854
Change in Unreserved Fund Balance	\$ 59,255	\$ 59,255

**Schedule
1 & 2**

**Exhibit
C**

ANALYSIS OF CHANGE

Revenue Variance - Favorable (Unfavorable)	\$ 27,195	\$ 27,195
Expenditure Variance - Favorable (Unfavorable)	37,187	
Change in Fund Balance Reserves - (Increase) Decrease	24,757	
Expenditure Variance, Net of Change in Reserves		61,944
Unbalanced Budget	-	-
Unreserved Fund Balance Used to Reduce Assessment	(29,884)	(29,884)
Change in Unreserved Fund Balance	\$ 59,255	\$ 59,255

VITAL STATISTICS
Year Ended December 31, 2000

BIRTHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Name	Place of Birth	Father's Name	Mother's Name
01/06	Damien Wayne Guy Hock	Concord, NH	James T. Hock	Heather Dane Hock
01/07	Chloe Leilani Methven	Lebanon, NH	Karl E. Methven	Diane M. Fowler
01/27	Noah Tucker Newton	Concord, NH	Brendan C. Newton	Melissa A. Newton
02/02	Elizabeth Kay Abrahamson	Concord, NH	Jeff D. Abrahamson	Maudey Lee Abrahamson
03/28	Tiffany Layne Poulin	Franklin, NH	David A. Poulin	Deborah L. Poulin
04/05	Paul Matthew Ayer	Nashua, NH	Daniel Ayer	Joan Ayer
04/14	Gloriana Patricia Brown	Lebanon, NH	Thomas E. Brown	Pamela P. Brown
06/30	Dylan Michael Stark	Claremont, NH	Allen Stark	Kim Marie Stark
06/30	Teanna Lee Wolfe	Franklin, NH	Tobias A. Wolfe	Jamie L. Wolfe
08/01	Alan Charles Thompson	Franklin, NH	Jerry A. Thompson	Melissa Thompson
08/12	Jared William Frost	Laconia, NH	Patrick W. Frost	Christine Marie Frost
08/28	Paxton Garrett Vogel McGrail	Concord, NH	Michael J. McGrail	Jennifer V. McGrail
09/01	Koby Robert Perreault	Concord, NH	Craig D. Perreault	Doreen M. Perreault
10/03	Spencer Garrett Sherman	Andover, NH	James Paul Furbish	Susannah Sherman
12/12	Blaise Xavier O'Mara	New London, NH	William J. O'Mara	Theresa E. O'Mara

MARRIAGES REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Groom's Name	Residence	Bride's Name	Residence	Place of Marriage
01/02	Joseph R. Smith	Andover, NH	Laurie Anne Hopper	Andover, NH	Laconia, NH
01/15	Gary A. Benoit	Andover, NH	Tina M. French	Andover, NH	North Conway, NH
02/02	Malcolm Redtail-Brookes	Andover, NH	Maria Elisabeth Vries	Andover, NH	Andover, NH
02/15	Craig A. Dailey	East Andover, NH	Shelia M. Demski	East Andover, NH	Concord, NH
06/03	Darren J. Apichell	Springfield, CA	Amy Sarah Tibbetts	Springfield, CA	Andover, NH
06/24	Jay C. Boynton	Andover, NH	Robinette A. Berry	Andover, NH	Newcastle, NH
07/16	Edward C. Barnard	Andover, NH	Pamela A. Kahn	Andover, NH	Andover, NH
07/20	William G. Walker, Jr.	Northfield, NH	Rene Ella Bowers	Northfield, NH	Andover, NH
07/22	James M. Towle	Andover, NH	Debbie L. Moffatt	Andover, NH	Andover, NH
09/02	Kenneth Robert Johnson, Jr.	Andover, NH	Melanie Beate Rigsby	Andover, NH	Sanbornton, NH
09/23	Michael Gerard Perin	Farmington, NH	Heather Lynn Mills	Deerfield, NH	Manchester, NH
10/07	Kevin Sterrett Sleeper	Andover, NH	Jodi Ann Reenstierna	Andover, NH	Andover, NH
10/08	Stephen Brian Clorite	Andover, NH	Marianne Cole	Andover, NH	Danbury, NH
10/28	Sean W. Christy	Andover, NH	Lorraine F. DePalo	White River Jct., VT	Elkins, NH

DEATHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Date	Name	Place of Death	Father's Name	Mother's Name (Maiden)
01/08	Richard F. Battles	Franklin, NH	Joseph Battles	Annie R. Nelson
01/17	Joseph Edward Abair	Andover, NH	Barney Abair	Marion Desnoyes
01/24	Paul John Kiniry	Andover, NH	John B. Kiniry	Ruth Dillon
02/23	Lucy M. Tadakowsky	New London, NH	Antonia Ottati	Antoinette Paladino
03/28	Cordelia F. Graves	Franklin, NH	James Francis	Kate Fentress
04/03	Edward Walter Peterson	East Andover, NH	Daniel G. Peterson	Mary H. O'Regan
04/05	Meredith Gene Robinson	Andover, NH	Clark S. Fuller	Joan H. Piela
05/27	James S. Ham, Jr.	Concord, NH	James Ham, Sr.	Myra Miner
06/01	Albert Bourgeois	Franklin, NH	Emile Bourgeois	MarieAnne Turmel
06/03	Roger R. Emerson	New London, NH	Harry Emerson	Ruth Atkinson
06/03	Dorothy B. Patten	Andover, NH	Harry Maxfield	Hattie Hill
06/09	Claribel M. Kidder	Lebanon, NH	Fred Hooper	Ida Woodward
07/08	Brian C. Pepler	Andover, NH	Robert Pepler	Ruth Rayno
07/26	Jane C. Canning	Andover, NH	James Canning	Elizabeth Doyle
08/25	Grace F. Chaffee	Boscawen, NH	Ervin J. Flanders	Mellie Eastman
10/03	Lillian F. Nash	Lebanon, NH	Michael Cronin	Catherine Sullivan
10/26	Charles N. Decatur	Lehigh, PA	Everett Decatur	Ruth Clements
12/06	Patricia R. Metcalf	Lebanon, NH	Herbert James	Evelyn Bishop
12/19	Glen R. Hall, Jr.	Concord, NH	Glen R. Hall, Sr.	Nancy Burnbridge
12/22	Theodore Sjostrom	Fort Pierce, FL	E. Paul Sjostrom	Jessie Sjostrom

**ANDOVER SCHOOL DISTRICT
SCHOOL CALENDAR
2001-2002**

AUGUST/SEPT.
[22]

M	T	W	TH	F
				(24)
27	28	29	30	(31)
X	4	5	6	7
10	11	12	13	14
17	18	19	20	21
24	25	26	27	28

FEBRUARY
[16]

M	T	W	TH	F
				1
4	5	6	7	8
11	12	13	14	15
18	19	20	21	22
X	X	X	X	

OCTOBER
[22]

M	T	W	TH	F
1	2	3	4	5
(8)	9	10	11	12
15	16	17	18	19
22	23	24	25	26
29	30	31		

MARCH
[19]

M	T	W	TH	F
				X
4	5	6	7	8
11	12	13	14	15
(18)	19	20	21	22
25	26	27	28	29

NOVEMBER
[18]

M	T	W	TH	F
			1	2
5	6	7	8	(9)
X	13	14	15	16
19	20	21	X	X
26	27	28	29	30

APRIL
[17]

M	T	W	TH	F
1	2	3	4	5
8	9	10	11	12
15	16	17	18	19
X	X	X	X	X
29	30			

DECEMBER
[15]

M	T	W	TH	F
3	4	5	6	7
10	11	12	13	14
17	18	19	20	21
X	X	X	X	X
X				

MAY
[22]

M	T	W	TH	F
		1	2	3
6	7	8	9	10
13	14	15	16	17
20	21	22	23	24
X	28	29	30	31

JANUARY
[21]

M	T	W	TH	F
	X	2	3	4
7	8	9	10	11
14	15	16	17	18
X	22	23	24	25
28	29	30	31	

JUNE
[8]

M	T	W	TH	F
3	4	5	6	7
10	11	12	(13)	(14)
17	18	19	20	21
24	25	26	27	28

190 DAYS- 180 DAYS REQUIRED FOR INSTRUCTION. 180TH DAY EXCLUDING EMERGENCY CLOSING IS JUNE 14, 2002. AUG/SEPT. 2001-JAN.31, 2002=98 DAYS. FEB.1, 2002 - JUNE 13, 2002 = 82 DAYS.

AUGUST 24 TEACHER WORKSHOP
 AUGUST 28 STUDENTS START
 AUGUST 31 TEACHER WORKSHOP
 SEPTEMBER 3 LABOR DAY
 OCTOBER 8 TEACHER WORKSHOP
 NOVEMBER 9 TEACHER WORKSHOP
 NOVEMBER 12 VETERANS DAY
 NOVEMBER 22, 23 THANKSGIVING RECESS
 DECEMBER 21-1/2 CHRISTMAS VACATION

JANUARY 21 MARTIN LUTHER KING DAY
 FEB. 25-MARCH 1 WINTER VACATION
 MARCH 18 TEACHER WORKSHOP
 APRIL 22-26 SPRING VACATION
 MAY 27 MEMORIAL DAY
 JUNE 12 LAST DAY OF SCHOOL
 JUNE 13 14 TEACHER WORKSHOP

() indicates Teacher Workshop--no school for students
 X indicates holiday, vacation--no school for staff & students

APPROVED BY SCHOOL BOARD JANUARY 2, 2001

Town of Andover
PO Box 61
Andover, NH 03216



