HUDSON TOWN OFFICES TELEPHONE NUMBERS

| POLICE DEPARTMENT | EMERGENCIES ONLYBUSINESS NUMBER | |
|------------------------|---------------------------------|----------|
| FIRE DEPARTMENT | FAXEMERGENCIES ONLY | 886-0605 |
| TIKE DELAKTMENT | BUSINESS NUMBER | |
| AMBULANCE | EMERGENCIES | |
| CELECTMENI/TOWN ADMIN | IISTRATOR'S OFFICE | 996 6024 |
| SELECTMEN/TOWN ADMIN | FAX | |
| ALVIRNE HIGH SCHOOL | | 886-1260 |
| ASSESSOR | | 886-6009 |
| DR. H. O. SMITH SCHOOL | | 886-1248 |
| ENGINEERING | | 886-6008 |
| FINANCE | | 886-6000 |
| HEALTH OFFICER | | 886-6005 |
| HIGHWAY GARAGE/ROAD | AGENTFAX | |
| | | |
| HILLS MEMORIAL LIBRARY | Y | 886-6030 |
| INFORMATION TECHNOLO | GY | 886-6000 |
| LIBRARY STREET SCHOOL | | 886-1255 |
| MEMORIAL SCHOOL | | 886-1240 |
| NOTTINGHAM WEST ELEM | ENTARY SCHOOL | 595-1570 |
| COMMUNITY DEVELOPME | NT | 886-6005 |
| | FAX | |
| RECREATION CENTER (OA | KWOOD) | 880-1600 |
| SEWER UTILITY | | 886-6029 |
| SUPERINTENDENT OF SCHO | OOLS | 883-7765 |
| TOWN CLERK | | 886-6003 |
| WATER UTILITY | | 886-6002 |

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Annual Report Hudson, New Hampshire



for year ending June 30, 2011

HUDSON ORGANIZATIONS

| Alvirne Chapel | Mary Ellen Reed | -888-7005 |
|-----------------------------------|-----------------|-----------|
| American Legion | | -889-9777 |
| American Legion Auxiliary | | -889-9777 |
| St. Vincent de Paul Society | | -883-6048 |
| Cub Scouts (Pack 252) | Nick Leary | -886-0140 |
| Boy Scouts, USA (Troop #252) | George Gleason | -880-3549 |
| Friends of the Library of Hudson | Rick Lagueux | -886-6030 |
| GFWC Hudson Community Club | Linda Kipnes | -881-9128 |
| GFWC Hudson Junior Woman's Club | Debbie Dunn | -594-0332 |
| Hudson Chamber of Commerce | Brenda Collins | -889-4731 |
| Hudson Firefighters Relief Assoc. | Dave Morin | -886-6021 |
| Hudson Fish & Game Club | Mike Pelletier | -883-4908 |
| Hudson Grange #11 | Gerald LeClerc | -882-8602 |
| Hudson Historical Society | Ben Nadeau | -595-7672 |
| Hudson Kiwanis | Dan Zelonis | -883-0374 |
| Hudson Lions Club | Marilyn Vaccaro | -437-1408 |
| Hudson Rotary Club | Randy Bell | -883-7765 |
| Hudson Senior Council on Aging | Lucille Boucher | -889-1803 |
| Hudson VFW Post | | -598-4594 |
| Hudson VFW Ladies Auxiliary | | -598-4594 |

OFFICE HOURS

| Assessing | Monday through Friday 8:00 am – 4:30 pm |
|--|--|
| Community Development (Bldg/Zoning/Planning) | Monday through Friday 8:00 am – 4:30 pm |
| Engineering | Monday through Friday 8:00 am – 4:30 pm |
| Finance/Information Technology | Monday through Friday 8:00 am – 4:30 pm |
| Recreation | Monday through Friday 8:00 am – 4:30 pm |
| Selectmen/Town Administrator | Monday through Friday 8:00 am – 4:30 pm |
| Sewer Utility/Water Utility | Monday through Friday 8:00 am – 4:30 pm |
| Town Clerk/Tax Collector | Monday through Friday 8:00 am – 4:30 pm Thursdays 8:00 am – 7:00 pm |
| Rodgers Memorial Library | Monday through Thurs. 9:00 am – 9:00 pm Friday and Saturday 9:00 am – 5:00 pm (*Summer hours July and August*) |

SCHEDULE OF MEETINGS OF TOWN BOARDS AND COMMITTEES

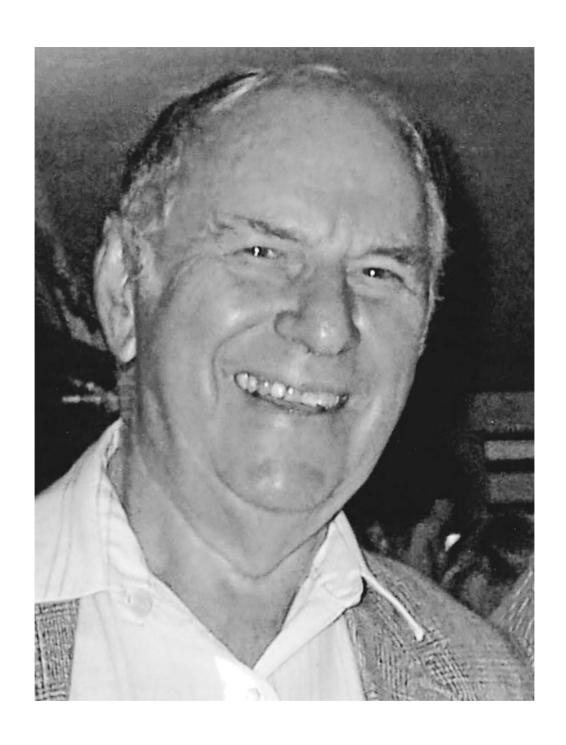
| **Benson Park Committee | 7:00 pm 1 st and 3 rd Thursday |
|---|---|
| **Board of Selectmen | 7:00 pm 1 st , 2 nd & 4 th Tuesday |
| **Budget Committee | 7:30 pm 3 rd Thursday |
| **Cable Utility Committee | 7:00 pm 3 rd Tuesday |
| **Conservation Commission | 7:00 pm 2 nd Monday |
| **Energy Committee | 7:00 pm 3 rd Monday |
| Library Trustees (Hudson Memorial Library Bldg) | 6:00 pm 3 rd Wednesday |
| **Recreation Committee | 6:30 pm 1st Thursday |
| **Planning Board | 7:00 pm 1 st , 2 nd & 4 th Wednesday |
| **Recycling Committee | 7:00 pm 4 th Monday |
| **Sewer Utility Committee | 5:00 pm 2 nd Thursday |
| **Trustees of Trust Fund | 2:45 pm 4 th Thursday |
| **Water Utility Committee | 5:00 pm 3 rd Wednesday |
| **Zoning Board of Adjustment | 7:30 pm 2 nd & 4 th Thursday |
| | |

^{**}This Committee/Board meets at Town Hall each month**



Roger M. Boucher 84

(January, 10 1927 - December 14, 2011) Fire Lieutentant, 1960 - 1993



G. Philip Rogers 82

(August 25, 1928 - March 10, 2011) Planning Board Member, 1969 - 1979

TABLE OF CONTENTS

PART I

| Town Officers | | |
|--------------------------|--|------|
| Assessing Department | | |
| Benson Park Committee | | |
| Cable Committee | | |
| Cemetery Trustees | | 30 |
| Community Developmen | t Department | 31 |
| | n | |
| Engineering Div | ision | 34 |
| Stormwater Man | agement | 36 |
| Conservation Commission | n | 38 |
| Lower Merrimac | k River Local Advisory Committee | 39 |
| Finance Department | | 41 |
| Fire Department | | 42 |
| Emergency Man | agement | 52 |
| Local Emergenc | y Planning Committee | 53 |
| | nmittee) | |
| | ······································ | |
| | Department | |
| | g Commission | |
| | | |
| | | |
| Recreation Department | | 74 |
| Recycling Committee | | 80 |
| | odgers Memorial Library | |
| | | |
| |) | |
| Town Clerk | | |
| Receipts | | 100 |
| | nual | |
| | nual | |
| | | |
| | ds | |
| | | |
| | nent | |
| | | |
| | | |
| | | |
| | PART II | |
| Auditor's Report | | |
| • | | |
| | PART III | |
| Budget, Proposed, FY 20 | 13 | |
| Default Budget l | FY 2013 | |
| DRA MS-7 | | |
| Budget Proposal | | |
| Revenue Summa | ry | |
| Warrant, Town Meeting | | |
| Budget, Final Proposed F | Y2013 | |
| 2012 Sample Ballot | | |
| Office Hours/Schedule of | f Meetings | ISFC |
| Organizations and Leade | rs | ISBC |

TOWN OFFICERS SELECTMEN

Shawn N. Jasper, Chairman, 2012 Roger E. Coutu, Vice Chairman, 2013 Richard J. Maddox, 2013 Benjamin J. Nadeau, 2012 Ted Luszey, 2014

MODERATOR

Paul Inderbitzen, 2012

TOWN CLERK/TAX COLLECTOR

Patti Barry, 2014

TREASURER

Karen Burnell, 2012

REPRESENTATIVES TO THE GENERAL COURT (2012)

| | 12121120 20 2222 022122 | () |
|-----------------|-------------------------|----------------------|
| Ralph G. Boehm | Randy Brownrigg | Lars T. Christiansen |
| Shaun Doherty | Laura J. Gandia | Bob Haefner |
| Shawn N. Jasper | George Lambert | Jonathan Maltz |
| Lynne Ober | Russell T. Ober III | Andrew Renzullo |
| Jordan Ulery | | |

STATE SENATOR

Sharon M. Carson, 2012

SUPERVISORS OF THE CHECKLIST

Deborah J. Clement, 2012 (Resigned) Lisa E. Donovan, 2012 Joyce Cloutier, 2014 Sandra LeVasseur, 2016

BENSON PARK COMMITTEE

| Harry A. Schibanoff, Chairman, 2011 | Patricia Nichols, 2012 |
|-------------------------------------|-----------------------------------|
| James Barnes, 2011 | Natalie S. Undercofler, 2013 |
| Richard Empey, 2012 | Ralph Alio, Alt., 2013 |
| Crista Gagnon, 2013 | David Briand, Alt., 2012 |
| Ann Kinneen-Desrosiers, 2013 | Shawn N. Jasper, Selectman Member |
| John Leone, 2011 | Ben Nadeau, Selectman Alt. |

BUDGET COMMITTEE

| Charlotte S. Schweiss, Chairman, 2013 | Stephen Nute, 2013 |
|---------------------------------------|---------------------------------|
| Leo Bernard, 2012 | Stuart Schneiderman, 2014 |
| Michael Buczynski, 2014 | Ted Luszey, Selectman Member |
| John Drabinowicz, 2014 | Shawn N. Jasper, Selectman Alt. |
| Joyce Goodwin, 2013 | Amy Sousa, School Bd. Member |
| Jon Maltz, 2012 | Laura Bisson, School Bd. Alt. |
| Normand Martin, 2012 | |

BUILDING BOARD OF APPEALS

Mark Leach, 2013 Timothy Malley, 2012 Michael A. Pitre, 2013 Vincent Russo, 2011 David Wilcox, 2011

CABLE UTILITY COMMITTEE

Michael O'Keefe, Chairman, 2011

Leo Bernard, 2012 Michael Blau, 2012 Rupert Cote, 2011

Lee Lavoie, School Board Rep.

Kristofor Georgeou, 2013 Stewart Kroner, 2013 Harry Schibanoff, 2011

Jim McIntosh, Facilitator, 2011 Roger E. Coutu, Selectman Liaison

CEMETERY TRUSTEES

David J. Alukonis, 2013 Robert H. Haefner, 2012 Brad Seabury, 2014

CODE OF ETHICS COMMITTEE

Diane Emanuelson, Chairman, 2014

Patricia Christopher, 2012

Robert Olson, 2013

Cheryl Sibley, 2013 Diane Sirvydas, 2014

CONSERVATION COMMISSION

Timothy Quinn, Chairman, 2012

James Battis, 2013

Kenneth Dickinson, 2013

Patricia Dubay, 2013

Linda Walkley-Kipnes, 2011 Nancy Lamoureux, 2011

Ted Luszey, Selectman Liaison

Sandra Rumbaugh, 2012 Robert Friedburg, Alt., 2013)

(Resigned 10-11)

B. Jennifer Lemieux, Alt., 2012

(Resigned 7-11)

Timothy Nawrocki, 2012

(Resigned 11-11)

ENERGY COMMITTEE

Linda Walkley-Kipnes, Chairman, 2012

Margaret Femia, 2012

Donald Gowdy, 2011

Lori Vallante, 2012 Dennis White, 2011

Ben Nadeau, Selectman Liaison

Stuart Schneiderman, Alt., 2011

Richard Maddox.Selectman Member

Jordan Ulery, Alt., 2012 Ed van der Veen, 2013

PLANNING BOARD

Vincent Russo, Chairman, 2012

James Barnes, 2011

Glenn Della-Monica, 2013

George Hall, 2012 Timothy Malley, 2011 Irene L. Merrill, 2013

Roger E. Coutu, Selectman Alt.

RECREATION COMMITTEE

Robert Iannaco, Chairman, 2012

Keith Bowen, 2013 Rupert Cote, 2011

Ben Nadeau, Selectman Liaison

Jeremy Griffus, 2011 Eric Horton, 2013 Susan LaRoche, 2011 Michael Regan, 2012 Carl Dubois, Alt., 2012

RECYCLING COMMITTEE

Leo Bernard, Chairman, 2011

Lisza Elliot, 2012

Cheryl L. Freed, 2013

David R. Jelley, 2013

Ben Nadeau, Selectman Liaison

Timothy Nawrocki, 2012

(Resigned 11-11)

Connie Owen, 2012

(Resigned 7-11)

Frank Rosier, 2011

SEWER UTILITY COMMITTEE

Bernie Manor, Chairman, 2013 Catherine Valley, 2012 Craig T. Bailey, 2011 Jeff Rider, Alt., 2011

Leo Bernard, 2013 Roger E. Coutu, Selectman Liaison

Donald Gowdy, 2012

LIBRARY TRUSTEES

Connie Owen, Chairman, 2014 Linda Kipnes, 2013 Jennifer Chafe, 2014 Robin Rodgers, 2013

Arlene Creeden, 2012 Mary "Toni" Weller, Lib. Dir.

Ben Nadeau, Selectman Liaison Resigned (1-12)

TRUSTEES OF THE TRUST FUNDS

Ed Duschesne, 2012 Harry A. Schibanoff, 2014

Len Lathrop, 2013

WATER UTILITY COMMITTEE

Leo Bernard, Chairman, 2012

David R. Jelley, 2012

Ben Nadeau, Selectman Liaison

David Shaw, 2013

Catherine Valley, 2011

Bernie Manor, Alt., 2011

ZONING BOARD OF ADJUSTMENT

J. Bradford Seabury, Chairman, 2012

Normand Martin, 2012

Maryellen Davis, Alt., 2013

James Pacocha, 2011

Michael Pitre, 2013

Donna Shuman, 2011

William Abbott, Alt., 2011

Maryellen Davis, Alt., 2013

Kevin Houle, Alt., 2012

MarilynMcGrath, Alt., 2011

Ben Nadeau, Selectman Liaison

ASSESSING DEPARTMENT

James Michaud, Assistant Assessor Mike Pietraskiewicz, Assessment Technician Amy McMullen, Part-time Administrative Aide Al Marcelle, Part-time Appraisal Technician

COMMUNITY DEVELOPMENT

(Building/Zoning, Engineering, Planning)
John Cashell, Town Planner
Susan Fiorenza, Secretary

Elizabeth J. Holt, Administrative Aide
Juliette Kennedy, Administrative Aide
Pamela Lavoie, Administrative Aide
Blake Miller, Part-time Building Inspector
William Oleksak, Zoning Administrator
Gary L. Webster, Town Engineer
Vacant, Civil Engineer
Vacant, Secretary

INFORMATION TECHNOLOGY DEPARTMENT

Lisa Nute, Information Technology (IT) Director John Beike, IT Specialist Vincent Guarino, IT Specialist

FINANCE DEPARTMENT

Kathryn Carpentier, Finance Director Lisa Labrie, Town Accountant Jennifer Riel, Senior Accounting Clerk Kathleen Wilson, Human Services Specialist

RECREATION DEPARTMENT

David Yates, Director Susan Kaempf, Part-time Secretary John Barry, Part-time Maintenance

SELECTMEN'S OFFICE

Stephen A. Malizia, Town Administrator
Mark Pearson, Assistant Town Administrator
Donna Graham, Executive Assistant
Linda Corcoran, Administrative Aide
Wayne Madeiros, Custodian
Joyce Williamson, Temporary Clerical Support

SEWER DEPARTMENT

Donna Staffier-Sommers, Administrative Aide

TOWN CLERK/TAX COLLECTOR

Donna Melanson, Deputy Clerk Pam Bisbing, Assistant Clerk Christine Curtin, Assistant Clerk Diane Morrisette, Assistant Clerk

WATER DEPARTMENT

Valerie Marquez, Water Utility Clerk Barbara O'Brien, Part-time Water Utility Clerk

HUDSON FIRE DEPARTMENT EMPLOYEE ROSTER

FULL TIME PERSONNEL

| CHIEF OF | F THE D | EPARTMENT |
|----------|---------|------------------|
| | | |

Captain 2 Deputy Fire Chief Dispatcher Fire Chief Fire Inspector Fire Prev. Officer

Group1

Captain

Dave Morin

Todd Berube

Mike Armand

Dean Sulin

Secretary 2

Shawn Murray EMT-I

ADMINISTRATIVE SUPPORT

Torrey Demanche, Executive Secretary

Firefighter 26 Lieutenant Helen Cheyne, Administrative Aid 1 Secretary

DEPUTY CHIEF OF SUPPORT SERVICES

Vacant

Fire Prevention

Fire Prev. Steve Dube EMT-B Fire Inspector Joseph Triolo

Dispatch Amanda Cormier

Warren Glenn Gayle Robertson Kathryn Saunders

DEPUTY CHIEF OF OPERATIONS

Robert Buxton

Central Fire Station

Group 3 Group2 Group 4 Captain Captain Captain Scott Tice Todd Hansen Stephen Gannon EMT-I EMT-P EMT-B Firefighter Firefighter Firefighter Firefighter **Dave Cormier** Martin Conlon James Lappin EMT-I EMT-P James Bavaro Benjamin Crane Michael Mulcay EMT-I EMT-I EMT-P **Toby Provencal** Dennis Haerinck EMT-I EMT-I Sean Mamone EMT-I Leslie Scott Kevin Blinn Michael Mallen Alan Winsor

Burns Hill Fire Station

Lieutenant Lieutenant Lieutenant Everett Chaput EMT-I James Paquette Kearns Timothy EMT-P EMT-P Firefighter Firefighter Firefighter Eric Lambert Erich Weeks Glen Bradish FMT-I EMT-P Thomas Sullivan EMT-P Jason Sliver Dave Brideau EMT-P EMT-I

Lieutenant Allan Dube FMT-I Firefighter

EMT-P

EMT-I

EMT-I

EMT-P

EMT-I

Gregory Rich FMT-P Jeff Sands EMT-I

Robinson Road Fire Station

Training Kevin Grebinar EMT-I

Firefighter Sarah Graham EMT-I Craig Benner EMT-P

Call Force- Part Time Personnel

| Call Captain | 0 | | <u>ntral</u> | <u>Central</u> | |
|---------------------------------|---------|-------------------------------|--------------|-------------------------------------|-------|
| Call Fighter Call Lieutenant | 16 2 | Call Lieutenan Patrick Weaver | EMT-I | Call Lieutenant Michelle Rudolph | EMT-I |
| | | Call Fighter Peter O'Sullivan | | Call Fighter Daniel Skafas | |
| | | Allen Peck | EMT-P | | |
| | | Robert Haggerty | | Dave Pierpont | ЕМТ-В |
| | | Abbott Rice, Jr | | Mathew Emanuelson | |
| | | Brian Alley | | Benjamin Fisher | LOA |
| | | Peter Caberero | LOA | Brian Surette | ЕМТ-В |
| | | Theodore Trost | | Scott Larose | |
| | | Corey Morin | LOA | Kevin Maier | |
| | | Anthony Smith | LOA | | |

^{*} Central Station, 15 Library St.

^{*} Burns Hill Station, 88 Burns Hill Rd.

^{*} Robinson Road Station, 52 Robinson Rd

HIGHWAY DEPARTMENT

ROAD AGENT

Kevin Burns

HIGHWAY SUPERVISOR

Jess Forrence

Priscilla Zakos, Operations Assistant Cheryl Beaulieu, Clerk Dispatcher

STREET DIVISION

Jason Twardosky, Foreman
Kenneth Adams, Equipment Operator
John Cialek
Bruce Daigle
William Davidson
John Dowgos
Gilles Dube
Jeremy Faulkner
Jeff Ferentino, Equipment Operator
Kevin Hussey
Albert Kidder
Julian Squires

DRAIN /SEWER DIVISION

Timothy Lamper, Traffic Technician

Joseph Anger, Equipment Operator
Robert Chamberlain
Derek Desrochers
Eric Dionne, Equipment Operator
Timothy Greenwood
Duane Morin, Equipment Operator
Thomas Ricker

MAINTENANCE DIVISION Claude Coulombe Jr., Chief Mechanic Richard Melanson, Mechanic

HUDSON POLICE DEPARTMENT

(as of December 2011)

Chief of Police

Jason J. Lavoie (1991)

Administrative Secretary

Dorothy Carey (1986)

Department Chaplain

Reverend David Howe

Field Operations Bureau

Captain William Avery (1996)

Patrol Division

Lieutenant David Bianchi (1996) Lieutenant Kevin DiNapoli (1998) Lieutenant Charles Dyac (1996) Sergeant Donna Briggs (1993) Sergeant Tad Dionne (1998) Sergeant Michael Gosselin (1995) Sergeant Michael Niven (1998) Officer Daniel Dolan (1996) Officer James Connor (1998) Officer Scott MacDonald (1998)

Officer Michael Davis (2000) Officer Jason Downey (2000) Officer Pharith Deng (2001) Officer Allison Cummings (2001) Officer Kevin Riley (2002) Officer Thomas Scotti (2003) Officer Roger Lamarche (2004) Officer Alan Marcotte (2006) Officer Patrick McStravick (2006) Officer Steven McElhinney (2007) Officer Eric Ferreira (2007) Officer Derek Lloyd (2008) Officer Kevin Ducie (2008) Officer Adam Lischinsky (2009) Officer Christopher Manni (2009) Officer Brian Morgan (2010) Officer William Kew (2010) Officer Brent Smith (2010) Officer Larisa Johnson (2010)

Ret. Ofc. Doug Dubuque (1989-2011)

Criminal Investigation Division

Det. Sergeant Jason Lucontoni (1996) Detective Matthew Keller (2000) Detective Patrick Broderick (2004)

Detective Joseph Hoebeke (2001)

Detective William Emmons (1993) Detective David Cayot (2002)

Legal Division

Attorney Kalie Lydon (2006) Officer Cassandra Avery (2005) Officer Daniel Conley (2007) Tracy Carney, Legal Clerk (1987)

* Lori Grant, VWA (2006)

Animal Control Division

Jana McMillan (1998) * Carole Whiting (2001)

Facilities Management

Daniel Clarke (1995)

- * Joshua Keller (2011)
- * Zachary Keller (2011)

Support Services Bureau

Captain Robert Tousignant (1980)

Special Services Division

Sergeant John McGregor (1998) Officer James Stys (1996) Officer Rachelle Megowen (2000) Officer Christopher Cavallaro (2002) Officer John Mirabella (2010)

School Crossing Guards

- * Denise Pettinato (1992)
- * Ellen Dalessio (1995)
- * Theresa Evans (1996)
- * Georgia Palmer (1997)
- * Paul Keane (2004)
- * Marilyn Patinskas (2004)
- * Richard Crandall (2007)
- * Philip Durand (2008)
- * Hector St. Gelais (2009)
- * Gary Rodgers (2010)
- * Lisa Lyons (2010)
- * Joseph Fleming (2010)
- * Jean Coolidge (2011)
- * Diane Spillane (2011)

Records Division

Jamie Lee Iskra, Information Manager (2002) Michelle Vachon, Records Clerk (1995) Debra Graham, Records Clerk (1998)

Communications Division

Heather Poole (1995) Brian DePloey (1998) Angela Allen (2001) Janelle Sargent (2005) Sheri Macpherson (2006) Erica Crawford (2006) Colleen Jefferson (2005) Tracey Rancourt (2009)

- * Gladys MacDonald (1998)
- * Peter Chesnulevich (2006)
- * Donna Rosso (2011)
- * Karen Lawton (2011)

^{*} Indicates Part-Time



TOWN OF HUDSON

Office of the Assessor

Jim Michaud Assistant Assessor, CAE email: jmichaud@hudsonnh.gov



www.hudsonnh.gov

12 School Street · Hudson, New Hampshire 03051 · Tel: 603-886-6009 · Fax: 603-594-1160

The year 2011 saw a continuation of foreclosure and other non-arms-length sales transactions in the overall residential real-estate market with increases in foreclosures, short sales. However, the volume of real estate sales transactions increased, and construction activity appears to have stabilized and ceased its freefall. As of the statutory assessment date for 2011, April 1, real estate values had continued to decline (in general terms) from the previous quarter as well as from the prior assessment year. Since April 1, 2011 market data does indicate that the overall residential real estate market has continued to decline, however, at a lesser rate than has been experienced in other geographic areas of the state and the region.

The Assessing Department is now approximately 4 years out from its last revaluation, April 1, 2007. The 5 years previous to that year had seen more frequent updates accomplished by our department on the Town's assessments. This relatively more frequent adjustment of values is in conformance with State statutes and rules and has the practical and conservative effect of leveling out the amount of decrease, or increase, to property assessments in any given property tax year. This activity did enable our community to have fair and equitable property assessments, assessments that reflected the complexities of real estate markets and the diverse effects that it has on property assessments of all classes of property-industrial, commercial, residential and vacant land.

The department, for 3 consecutive years, had sought funding to conduct another town-wide reassessment ASAP in order to recognize the decline in the real estate market. At the conclusion of the budget voting for FY2011 it became apparent that there were not sufficient appropriation resources to conduct a reassessment for 2010, nor for 2011. As of a result of that, the next time the Town will conduct a reassessment, as per the State's constitution, is for as of April 1, 2012, 5 years from the last one. We anticipate that notices of new values will go out in the late summer of 2012.

In order for the Town to protect its tax base from being targeted by non-certified and unlicensed property tax reps, and in order to maintain its multi-year investments in assessment performance, the Board of Selectmen have continued to approve funding of defense of assessment initiatives in regards to property tax appeals in the NH judicial system. This is an important allocation of resources by the Board of Selectmen as the Assessing Department's continued success in this area will continue to serve to lessen the Town's property tax abatement overlay account exposure.

In closing, we would not be as responsive to your needs and questions without the valued assistance of Mike Pietraskiewicz, Assessment Technician, part-time Administrative Aide, Amy McMullen, as well as part-time Appraisal Technician, Al Marcelle. Their skills have saved both time and money for the Town's taxpayers before, during, and after the tax bills go out.

The department continues to provide quality, professional and timely service to the taxpayers that come into our office for help with applications for Elderly Exemptions, Veterans' Tax Credits, Disability Exemptions, etc., as well as to work on the myriad of processes that are part of the Assessing Department's responsibilities.

In summary, this department prides itself on providing the best service and support to its constituency, the taxpayers of Hudson. As always, the public is invited to visit our office to access the assessment data available on our office PCs. In addition, we have been able to continue internet access to both the Town's assessment database and property tax maps on the web to members of the general public, as well as those who may be homebound or not easily mobile. (Go to http://www.hudsonnh.gov).

The Department has been fortunate to have the support of the Board of Selectmen, the Town Administrator, other elected officials, all town departments as well as the citizens of the Town of Hudson over the past year. Thank you for the opportunity to assist you during the prior year.

Sincerely

Jim Michaud, C.N.H.A., CAE, AAS

Assistant Assessor

EXEMPTIONS

Effective with the 1996 property tax year, the laws governing the various forms of property tax relief available to landowners had been standardized. Under the new process, taxpayers have until April 15th <u>prior</u> to the June tax bill to file an application for exemption, credit, or tax deferral.

Exemption for the Blind – RSA 72:37

- 1. Determined legally blind by the Administrator of Blind Services of the Vocational Rehabilitation Division of the State of New Hampshire Education Department.
- 2. Exempt each year on assessed value for property tax purposes of his/her residential real estate to the value of \$105.000 (approved March 13, 2007 Town Ballot Vote).

Exemption for the Elderly - RSA 72:39-a & b

- 1. Have to reside in the State of New Hampshire for at lease three (3) years preceding April 1st in which the exemption is claimed.
- 2. Have a net income from all sources of less than \$35,000, if single, including Social Security, or if married, less than \$45,000, including Social Security. The net income shall be determined by deducting from all monies received, from any source including social security or pension payments, the amount of any of the following or the sum thereof:
 - (a) Life insurance paid on the death of an insured;
 - (b) Expenses and costs incurred in the course of conducting a business enterprise;
 - (c) Proceeds from the sale of assets
- 3. Applicant's net assets shall not exceed \$150,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes.
- 4. Additional requirements for an exemption under RSA 72:39-b shall be that the property is:
 - (a) Owned by the applicant; or
 - (b) Owned by the applicant jointly or in common with the resident's spouse, either of whom meets the age requirement for the exemption claimed; or
 - Owned by the applicant joint or in common with a person not the applicant's spouse, if the applicant meets the applicable age requirements for the exemption claimed; or
 - Owned by a resident, or the resident's spouse, either of whom meets the age requirement for the exemption claimed, and when they have been married to each other for at least five (5) years.
- 5. Is at least 65 years of age or older on or before April 1st. An exemption of \$105,000 for residents 65 years of age up to 75; \$125,000 from 75 years of age up to 80; and \$150,000 from 80 years of age and older is applied to the assessed value of the property. (Approved at Town Ballot Vote March 13, 2007.)

Exemption for the Disabled – RSA 72:37-b

- 1. Any person determined eligible under the federal Social Security Act for benefits to the totally and permanently disabled shall receive a yearly exemption in the amount of \$105,000 off of the assessed value of the residential property. Have to have resided in the State of New Hampshire for at least five (5) years preceding April 1st in which the exemption is claimed.
- 2. Have a net income, from all sources, of less than \$35,000 including Social Security, or if married a net income of less than \$45,000 including Social Security. The net income shall be determined by deducting from all monies received, from any source including social security or pension payments, the amount of any of the following or the sum thereof:
 - (a) Life insurance paid on the death of an insured;
 - (b) Expenses and costs incurred in the course of conducting a business enterprise;

- (c) Proceeds from the sale of assets
- Applicant's net assets shall not exceed \$150,000, excluding the value of the person's actual residence. "Net assets" means the value of all assets, tangible and intangible, minus the value of all good faith encumbrances. "Residence" means the housing unit, and related structures such as an unattached garage or woodshed, which is the person's principal home, and which the person in good faith regards as his/her home to the exclusion of any other places where a person may temporarily live. "Residence" shall exclude attached dwelling units and unattached structures used or intended for commercial or other nonresidential purposes. (Approved at Town Ballot Vote on March 13, 2007.). Please contact the Assessing Department on the above for further details.

Veterans' Tax Credit - RSA 72:28

- 1. Have to be a resident of the State of New Hampshire for at least one (1) year previous to April 1st in the year which the credit is applied for.
- 2. Have to have served not less than ninety (90) active duty days in the Armed Forces of the United States in a war or conflict as outlined in RSA 72:28. The credit in the amount of \$500.00 is applied to the amount of taxes owed. A Disabled Veteran's Credit of \$2,000 is also available to a Veteran if he/she is rated totally and permanently disabled as a result of a service-connected injury. A copy of the DD214, a discharge paper and any other sufficient proof is required when applying for these credits. A credit of \$2,000 is also available to the surviving spouses of veterans killed in the line of duty. The Veteran's Credit was approved at a Town Ballot Vote on March 13, 2007. The Disabled Veteran's Credit and the Surviving Spouse Credit listed above was approved at a Town Ballot Vote on March 11, 2004. Please contact the Assessing Department on the above for further details.

Current Use

In order to encourage appreciation for the environment, conserve land and other resources, and to maintain open space, there are provisions for placing land in Current Use status where it is assessed at significantly lower values. Many requirements must be met and various restrictions do apply, including, in most cases, a 10 acre minimum requirement. If you desire to investigate further, you will want to look up RSA 79-A and/or also stop in the Assessing Department to get assistance. For more information regarding Current Use, Tax Assessing laws in the State of NH, please visit https://www.nh.gov/revenue.

Assessor's Office Statistics

| | Net | Increase in | Tax Rate Per | Assessment |
|----------|-----------------|----------------|--------------|------------|
| Tax Year | Valuation | Assessed Value | \$1,000 | Ratio - % |
| 2011 | \$2,909,396,466 | (\$2,221,622) | \$16.62 | 116.2% |
| 2010 | \$2,911,618,088 | \$16,585,543 | \$16.11 | 114.5% |
| 2009 | \$2,895,032,545 | \$21,060,723 | \$15.34 | 110.4% |
| 2008 | \$2,873,971,822 | \$22,491,407 | \$15.96 | 101.6% |
| 2007 | \$2,851,480,415 | \$350,379,063 | \$15.01 | 97.9% |
| 2006 | \$2,501,101,352 | \$30,470,066 | \$17.22 | 84.3% |
| 2005 | \$2,470,631,286 | \$29,335,284 | \$16.50 | 85.2% |
| 2004 | \$2,441,296,002 | \$508,810,229 | \$15.95 | 93.3% |
| 2003 | \$1,935,485,773 | \$13,465,104 | \$19.18 | 82% |
| 2002 | \$1,922,020,669 | \$648,423,756 | \$17.45 | 92% |
| 2001 | \$1,273,596,913 | \$26,313,058 | \$25.41 | 67% |
| 2000 | \$1,247,283,855 | \$45,062,041 | \$23.04 | 80% |

Tax Rate Summary

| | Sch | ools | County | Municipal | Total |
|-----------|----------|----------|---------|-----------|-----------|
| | State | Local | | | |
| 2003 | \$4.92 | \$7.54 | \$1.37 | \$5.35 | \$19.18 |
| % of Rate | (25.66%) | (39.31%) | (7.14%) | (27.89%) | +9.91% |
| 2004 | \$2.89 | \$7.37 | \$1.10 | \$4.59 | \$15.95 |
| % of Rate | (18.12%) | (46.21) | (6.9%) | (28.77) | (-20.25%) |
| 2005 | \$2.78 | \$8.08 | \$1.15 | \$4.49 | \$16.50 |
| % of Rate | (16.8%) | (49%) | (7%) | (27.2%) | (+3.34%) |
| 2006 | \$2.67 | \$8.67 | \$1.14 | \$4.74 | \$17.22 |
| % of Rate | (16%) | (50%) | (7%) | (27%) | (+4.18%) |
| 2007 | \$2.33 | \$7.23 | \$1.01 | \$4.44 | \$15.01 |
| % of Rate | (15.52%) | (48.17%) | (6.73%) | (29.58%) | (-14.72%) |
| 2008 | \$2.28 | \$7.99 | \$1.03 | \$4.66 | \$15.96 |
| % of Rate | (14.29%) | (50.06%) | (6.45%) | (29.2%) | (+6.33%) |
| 2009 | \$2.22 | \$7.13 | \$1.02 | \$4.97 | \$15.34 |
| % of Rate | (14.47%) | (46.48%) | (6.65%) | (32.4%) | (-4.04%) |
| 2010 | \$2.20 | \$7.75 | \$.97 | \$5.19 | \$16.11 |
| % of Rate | (13.66%) | (48.11%) | (6.02%) | (32.21%) | (+5.0%) |
| 2011 | \$2.11 | \$8.35 | \$.98 | \$5.18 | \$16.62 |
| % of Rate | (12.69%) | (50.24%) | (5.90%) | (31.17%) | (+3.17%) |

Valuation Summary

| | • | |
|------------------------------|-----------------|-----------------|
| | 2010 | 2011 |
| | \$1,029,620,884 | \$1,020,680,882 |
| Land - Value Only | | |
| Residential Buildings | \$1,467,667,330 | \$1,465,316,526 |
| Commercial/Industrial Bldgs. | \$319,593,554 | \$330,888,858 |
| Utilities | \$118,924,000 | \$118,621,400 |
| Manufactured Housing | \$10,509,300 | \$10,537,600 |
| Exempt Properties + Land | \$160,479,084 | \$161,142,184 |
| Gross Valuation | \$3,106,794,152 | \$3,106,271,150 |
| Exempt Properties (Minus) | \$160,479,084 | \$161,142,184 |
| Exemptions (Minus) | \$34,696,980 | \$35,732,500 |
| Net Valuation | \$2,911,618,088 | \$2,909,396,466 |

FORM MS - 1

CITY/TOWN OF

NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION

SUMMARY INVENTORY OF VALUATION **FORM MS-1 FOR 2011**

Municipal Services Division

PO BOX 487, Concord, NH 03302-0487 Phone (603) 230-5950

Email Address: equalization@rev.state.nh.us

HILLSBOROUGH

| Original Date: | |
|-------------------------|--|
| Copy check box if copy) | |
| Revision Date: _ | |

COUNTY

| | CERTIFICATION |
|--|---------------|

HUDSON

This is to certify that the information provided in this report was taken from the official records and is correct to the best of our knowledge and belief. Rev 1707.03(d)(7)

| SIGNATURES OF CITY/TOWN OFFICIALS* (Sign in ink) |
|--|
| Shaul poper |
| 2 Cart |
| 0 1111 |
| Sol Made |
| Valley Min |
| The state of the s |
| contained in this form and to the best of my belief it is true, correct and complete. |
| Check one: Governing Body X |
| Assessors |
| Due date: September 1, 2011 |
| |
| ne of the city/town officials, the date on which the certificate is signed, |
| e board of selectmen/assessing officials sign in ink. |
| |

Department of Revenue Administration may require upon forms prescribed for that purpose.

NOTE: The values and figures provided represent the detailed values that are used in the city/towns tax assessments and sworn to uphold under Oath per RSA 75:7. Please complete all applicable pages and refer to the instructions tab for individual items.

THIS FORM MUST BE RECEIVED BY THE DRA NO LATER THAN SEPTEMBER 1ST.

Village Districts - pages 8-9 must be completed for EACH village district within the municipality.

RETURN THIS SIGNED AND COMPLETED INVENTORY FORM TO:

N.H. DEPARTMENT OF REVENUE ADMINISTRATION MUNICIPAL SERVICES DIVISION PO BOX 487 CONCORD, NH 03302-0487

Under penalties of perjury, I declare that I have examined this form and to the best of my belief it is true, correct and complete. (If prepared by a person other than the city/town officials, this declaration is based on all information of which the preparer has knowledge.)

| Preparer: | JIM MICHAUD | | E-Mail Address: | JMICHAUD@HUDSONN | |
|------------------|--------------------------------|---------------------|-----------------|---------------------|--|
| reparer. | (Print/type) | | L-Man Address. | | |
| FOR DRA USE ONLY | Regular office hours: | 8:00AM - 4:30PM | | | |
| | | | | | |
| | | | | | |
| | See instructions (pdf link) on | page 10, as needed. | | | |
| | | | | | |
| | | | | | |
| | | 1 | | MS-1 Rev. 7/2011 | |

13

2011

FORM MS - 1

NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION SUMMARY INVENTORY OF VALUATION FORM MS-1 FOR 2011

LAND Lines 1 A, B, C, D, E, F & G List all improved and unimproved land NUMBER 2011 ASSESSED VALUATION - include wells, septic & paving. OF BUILDINGS Lines 2 A, B, C, D & E List all buildings **ACRES** BY CITY/TOWN 1 VALUE OF LAND ONLY - Exclude Amount Listed in Lines 3A, 3B and 4 3,375.89 506.513 A Current Use (At Current Use Values) RSA 79-A (See page 10) 0.00 0 B Conservation Restriction Assessment (At Current Use Values) RSA 79-B 11 17 807 C Discretionary Easement RSA 79-C 0.00 0 D Discretionary Preservation Easement RSA 79-D 0.00 0 E Taxation of Farm Structures & Land Under Farm Structures RSA 79-F 7,524.11 849,121,217 F Residential Land (Improved and Unimproved Land) 2.653.17 171.052.345 G Commercial/Industrial Land (Do Not include Utility Land) 13,564.34 1,020,680,882 H Total of Taxable Land (Sum of Lines 1A, 1B, 1C, 1D, 1E, 1F and 1G) 3,709.00 54,791,884 I Tax Exempt & Non-Taxable Land 2 VALUE OF BUILDINGS ONLY - Exclude Amounts Listed on Lines 3A and 3B 1.465.316.526 A Residential 10.537.600 B Manufactured Housing as defined in RSA 674:31 330,888,858 C Commercial/Industrial (DO NOT Include Utility Buildings) 0 0 D Discretionary Preservation Easement RSA 79-D Number of Structures 0 0 E Taxation of Farm Structures & Land Under Farm Structures RSA 79-F # of Structures 1,806,742,984 F Total of Taxable Buildings (Sum of lines 2A, 2B, 2C, 2D and 2E) 106,350,300 G Tax Exempt & Non-Taxable Buildings 3 UTILITIES (see RSA 83-F:1 V for complete definition) A Utilities (Real estate/buildings/structures/machinery/dynamos/apparatus/poles/wires/fixtures of all kinds and 118,621,400 descriptions/pipelines etc.) 0 B Other Utilities (Total of Section B from Utility Summary) 0 4 MATURE WOOD and TIMBER RSA 79:5 5 VALUATION BEFORE EXEMPTIONS (Total of Lines 1H, 2F, 3A, 3B and 4) 2 946 045 266 This figure represents the gross sum of all taxable property in your municipality Total # granted 6 Certain Disabled Veterans RSA 72:36-a 3 916.300 (Paraplegic & Double Amputees Owning Specially Adapted Homesteads with V.A. Assistance) Total # granted 0 0 7 Improvements to Assist the Deaf RSA 72:38-b V Total # granted 0 0 8 Improvements to Assist Persons with Disabilities RSA 72:37-a 9 School Dining/Dormitory/Kitchen Exemption RSA 72:23 IV Total # granted 0 0 (Standard Exemption Up To \$150,000 maximum for each) Total # granted 0 0 10 Water and Air Pollution Control Exemptions RSA 72:12-a 11 MODIFIED ASSESSED VALUATION OF ALL PROPERTIES (Line 5 minus Lines 6, 7, 8, 9, and 10) 2,945,128,966 This figure will be used for calculating the total equalized value for your municipality 18 12 Blind Exemption RSA 72:37 Total # granted 1,890,000 105,000 Amount granted per exemption Total # granted 228 28,960,000 13 Elderly Exemption RSA 72:39-a & b 0 14 Deaf Exemption RSA 72:38-b Total # granted 0 0 Amount granted per exemption 47 Total # granted 15 Disabled Exemption RSA 72:37-b 4,882,500 105,000 Amount granted per exemption

FORM MS - 1

| Total # granted | 0 | 0 |
|-----------------|---|--|
| Total # granted | 0 | . 0 |
| Total # granted | 0 | 0 |
| Total # granted | 0 | 0 |
| | | 35,732,500 |
| DCAL | | 2,909,396,466 |
| Line 3B. | | 118,621,400 |
| UCATION TAX IS | | 2,790,775,066 |
| | Total # granted Total # granted Total # granted OCAL | Total # granted 0 Total # granted 0 Total # granted 0 Total # granted 0 OCAL |

| continuing cyclical data collection program | continuing cyclical data collection program | | | | |
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FORM MS - 1

NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION SUMMARY INVENTORY OF VALUATION FORM MS-1 FOR 2011

| UTILITY SUMMARY: ELECTRIC, HYDROELECTRIC, RENEWABLE-MISC., NUCLEAR, GAS/PIPELINE, WATI | ER & SEWER |
|---|-----------------------------|
| List by individual company/legal entity the valuation of operating plants employed in the production, distribution, and pipeline, water and petroleum products. Include ONLY the names of the companies listed on the Instruction Sheets. | |
| WHO APPRAISES AND ESTABLISHES THE UTILITY VALUE IN YOUR MUNICIPALITY? Sansoucy & Associ | ates appraise/BOS establish |
| DOES YOUR MUNICIPALITY USE THE DRA UTILITY VALUES? | YES NO X |
| IF YES, DO YOU EQUALIZE IT BY THE RATIO? (please check appropriate box, if applicable) | YES NO |
| SECTION A: LIST ELECTRIC COMPANIES: | 2011 |
| (Attach additional sheet if needed.) (See instructions page 11) | VALUATION |
| New England Hydro-Transmission Corp. | 10,408,300 |
| New England Power | 2,490,100 |
| Public Service of New Hampshire | 85,010,900 |
| | |
| | |
| | |
| | |
| A1 TOTAL OF ALL ELECTRIC COMPANIES LISTED IN THIS SECTION: | |
| (See instructions page 11 for the names of the limited number of companies) | 97,909,300 |
| GAS COMPANIES | |
| Energy North (Keyspan Energy Company) | 15,933,100 |
| Tennessee Gas Pipeline Company | 4,779,000 |
| | |
| | |
| A2 TOTAL OF ALL GAS COMPANIES LISTED: | 20,712,100 |
| (See instructions page 11 for the names of the limited number of companies) | |
| WATER & SEWER COMPANIES | |
| | |
| | |
| | |
| A3 TOTAL OF ALL WATER & SEWER COMPANIES LISTED: (See page 11 for the names of the limited number of companies) | |
| GRAND TOTAL VALUATION OF ALL A UTILITY COMPANIES (Sum of Lines A1, A2 AND A3). | |
| This grand total of all sections must agree with the total listed on page 2, Line 3A. | |
| SECTION B: LIST OTHER UTILITY COMPANIES (Exclude telephone companies): | 2011 |
| (Attach additional sheet if needed.) | VALUATION |
| · | |
| | |
| | |
| TOTAL OF ALL OTHER COMPANIES LISTED IN THIS SECTION B: Total must agree with total on page 2, line 3B | |

FORM
MS - 1

NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION SUMMARY INVENTORY OF VALUATION FORM MS-1 FOR 2011

| TAX CREDITS | LIMITS | *NUMBER OF INDIVIDUALS | ESTIMATED TAX CREDITS |
|---|-------------|------------------------|-----------------------|
| RSA 72:28 Veterans' Tax Credit / Optional Veterans' Tax Credit \$50 Standard Credit \$51 up to \$500 upon adoption by city or town | 500 | 1017 1,963 | 537,080 |
| RSA 72:29-a Surviving Spouse "The surviving spouse of any person who was killed or died while on active duty in the armed forces of the United States" \$700 Standard Credit \$701 up to \$2,000 upon adoption by city or town | 2,000 | 0 | 0 |
| RSA 72:35 Tax Credit for Service-Connected Total Disability "Any person who has been honorably discharged from the military service of the United States and who has total and permanent service-connected disability, or who is a double amputee or paraplegic because of service-connected injury" \$700 Standard Credit \$701 up to \$2,000 upon adoption by city or town | 2,000 | 33 | 66,000 |
| TOTAL NUMBER AND AMOUNT * If both husband and/or wife qualify for the credit, they count as 2. *If somene is living at a residence such as brother & sister, and one qualifies, count as 1, not | t one-half. | 1,096 | 603,080 |

| | | DISABLED EXEMPTION REPORT - RSA 72:37-b | | | | | | |
|-----------------------|--------|---|---------|---------|--|--|--|--|
| INCOME LIMITS: SINGLE | 35,000 | ASSET LIMITS: | SINGLE | 150,000 | | | | |
| MARRIED | 45,000 | | MARRIED | 150,000 | | | | |
| | | | | | | | | |

| DEAF EXEMPTION REPORT - RSA 72:38-b | | | | | |
|-------------------------------------|--------|---------------|---------|--|--|
| INCOME LIMITS: | SINGLE | ASSET LIMITS: | SINGLE | | |
| MA | ARRIED | | MARRIED | | |

| | ELDERLY EXEMPTION REPORT - RSA 72:39-a | | | | | | |
|---|--|-----------|----------|--|-------------------------------------|---------|------------|
| NUMBER OF FIRST TIME FILERS GRANTED ELDERLY EXEMPTION FOR CURRENT YEAR | | PER AGE C | CATEGORY | TOTAL NUMBER OF INDIVIDUALS GRANTED AN ELDERLY EXEMPTION THE CURRENT YEAR & TOTAL AMOUNT OF EXEMPTIONS GRANT | | | |
| AGE # AMOUNT PER INDIVIDUAL | | AGE | # | MAXIMUM ALLOWABLE EXEMPTION AMOUNT | TOTAL ACTUAL EXEMPTION AMOUNT | | |
| 65-74 | 12 | 105,000 | | 65-74 | 80 | 105,000 | 8,347,500 |
| 75-79 | 6 | 125,000 | | 75-79 | 58 | 125,000 | 7,187,500 |
| 80+ | 6 | | 150,000 | | 90 | 150,000 | 13,425,000 |
| | | | | TOTAL | 228 | | 28,960,000 |
| INCOME LIMITS | 3 : | SINGLE | 35,000 | ASSET LIMITS: | | SINGLE | 150,000 |
| | | MARRIED | 45,000 | | | MARRIED | 150,000 |

| COMMUNITY REVITALIZATION TAX RELIEF INCENTIVE - RSA 79-E | | | | | | |
|--|-----|--|----|---|----------------|--|
| ADOPTED: | YES | | NO | × | NUMBER ADOPTED | |

FORM MS - 1

NEW HAMPSHIRE DEPARTMENT OF REVENUE ADMINISTRATION SUMMARY INVENTORY OF VALUATION FORM MS-1 FOR 2011

| | CURRENT USE REPORT - RSA 79-A | | | | | | |
|---|--|-----------------------|---|-----------------------|--|--|--|
| | TOTAL NUMBER ACRES RECEIVING CURRENT USE | ASSESSED VALUATION | OTHER CURRENT USE STATISTICS | TOTAL NUMBER OF ACRES | | | |
| FARM LAND | 1,587.85 | 376,401 | 376,401 RECEIVING 20% RECREATION ADJUSTMENT | | | | |
| FOREST LAND | 1,100.77 | | REMOVED FROM CURRENT USE DURING CURRENT TAX YEAR | 14.95 | | | |
| FOREST LAND WITH DOCUMENTED STEWARDSHIP | 72.01 | 7,954 | | | | | |
| UNPRODUCTIVE LAND | 387.39 | 7,923 | | TOTAL NUMBER | | | |
| WET LAND | 227.87 | 4,811 | TOTAL NUMBER OF OWNERS IN CURRENT USE | 56 | | | |
| TOTAL (must match page 2) | 3,375.90 | 506,513 | TOTAL NUMBER OF PARCELS IN CURRENT USE | 191 | | | |

| | | LAND US | SE CHANGE TAX | | |
|--------------------------|------------------------|---------------------|-------------------|---------------|---------|
| GROSS MONIES REC | CEIVED FOR CALENDAR YE | EAR (JAN. 1, 2010 T | HRU DEC. 31, 2010 | | 171,250 |
| CONSERVATION ALLOCATION: | PERCENTAGE | 50.0% | AND/OR | DOLLAR AMOUNT | |
| MONIES TO CONSER | RVATION FUND | | | | 100,510 |
| MONIES TO GENERA | AL FUND | | | | 70,740 |

| CONSERVATION RESTRICTION ASSESSMENT REPORT - RSA 79-B | | | | | |
|---|---|-----------------------|---|-----------------------|--|
| | TOTAL NUMBER ACRES RECEIVING CONSERVATION | ASSESSED VALUATION | OTHER CONSERVATION RESTRICTION ASSESSMENT STATISTICS | TOTAL NUMBER OF ACRES | |
| FARM LAND | | | RECEIVING 20% RECREATION ADJUSTMENT | | |
| FOREST LAND | | | REMOVED FROM CONSERVATION RESTRICTION DURING CURRENT YEAR | | |
| FOREST LAND WITH DOCUMENTED STEWARDSHIP | | | | | |
| UNPRODUCTIVE LAND | | | | TOTAL NUMBER | |
| WET LAND | | | TOTAL NUMBER OF OWNERS IN CONSERVATION RESTRICTION | | |
| TOTAL | | | TOTAL NUMBER OF PARCELS IN CONSERVATION RESTRICTION | | |

| DISCRETIONARY EASEMENTS - RSA 79-C | | | | | | |
|---|--|--|--|--|--|--|
| TOTAL NUMBER OF ACRES IN DISCRETIONARY EASEMENTS | TOTAL NUMBER OF OWNERS GRANTED DISCRETIONARY EASEMENTS | DESCRIPTION OF DISCRETIONARY EASEMENTS GRANTED: (i.e.: Golf Course, Ball Park, Race Track, etc.) | | | | |
| 11.17 | 5 | wildlife sanctuary,bird sanctuary,ballfield,historic land | | | | |
| ASSESSED VALUATION | | | | | | |
| 807 | | | | | | |
| | | | | | | |

| TAXATION OF FARM STRUCTURES & LAND UNDER FARM STRUCTURES - RSA 79-F | | | | | | |
|---|-------------------------------|--|--|--|--|--|
| TOTAL NUMBER GRANTED | ASSESSED VALUATION STRUCTURES | | | | | |
| | | | | | | |



SUMMARY INVENTORY OF VALUATION

FORM MS-1 FOR 2011

| DISCRE | ETIONARY PRESERVATION EASEMENTS - RSA 79-D | | | | |
|--|--|--|--|--|--|
| | Historic Agricultural Structures | | | | |
| TOTAL NUMBER OF STRUCTURES IN DISCRETIONARY PRESERVATION | | | | | |
| EASEMENTS | MAP & LOT - PERCENTAGE GRANTED | | | | |
| | | | | | |
| TOTAL NUMBER OF ACRES | | | | | |
| | | | | | |
| ASSESSED VALUATION | | | | | |
| | | | | | |
| | | | | | |
| TOTAL NUMBER OF OWNERS | | | | | |
| | | | | | |
| 7. 10 12 16 17 18 18 18 18 18 18 18 18 18 18 18 18 18 | | | | | |
| | | | | | |
| | | | | | |

| TAX INCREMENT FINANCING DISTRICTS RSA 162-K (See Tax Increment Finance Dist Tab for instructions) | | |
|--|--|--|
| Date of Adoption\Modification | | |
| A Original assessed value | | |
| B + Unretained captured assessed value | | |
| C = Amounts used on page 2 (for tax rate purposes) | | |
| D + Retained captured assessed value (* be sure to manually add this figure when running your warrant) | | |
| E Current assessed value | | |

| LIST REVENUES RECEIVED FROM PAYMENTS IN LIEU OF TAX Amounts listed below should not be included in assessed valuation column on page 2. | MUNICIPALITY | LIST SOURCE(S) OF PAYMENT In Lieu of Taxes | | |
|---|--------------|---|--|--|
| | | Number of Acres | | |
| State & Federal Forest Land, Recreation, and/or Flood Control Land from MS-4, acct. 3356 & 3357. | | | | |
| White Mountain National Forest, Only acct. 3186. | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| Other from MS-4, acct. 3186 | | | | |
| TOTALS of account 3186 (Exclude WMNF) | | | | |

^{*} RSA 362-A:6 was reinstated, effective 4/1/2006. This statute allows municipalities to enter into payment in lieu of tax agreements with small scale power facilities. However, these new PILOT agreements are <u>also</u> taxable under RSA 83-F.

Questions regarding these laws please consult with the DRA Utility Tax Appraiser at (603) 230-5950.

Town of Hudson, NH 2011 Tax Rate Calculation

| T | 2010 Tax <u>Calculation</u> | 2010 Tax <u>Rate</u> | 2011 Tax Calculation | 2011 Tax <u>Rate</u> | Tax Rate Incr/(Decr) |
|--|--------------------------------|-------------------------|-------------------------|-------------------------|-------------------------|
| Town of Hudson | 28,093,141 | \$9.65 | 28,495,157 | \$9.79 | |
| Gross Appropriations Less: Revenues | (13,678,507) | (\$4.70) | (14,141,111) | (\$4.85) | |
| Less: Nevenues Less: Shared Revenues | (13,070,307) | (44.70) | (14, 141, 111) | (\$4.65) | |
| Add: Overlay | 104,920 | \$0.04 | 84,504 | \$0.03 | |
| War Service Credits | 596,330 | \$0.20 | 603,080 | \$0.21 | |
| vvai ocivice orealis | 000,000 | Ψ0.20 | 000,000 | Ψ0.21 | |
| Net Town Appropriations/Approved Tax Effort | 15,115,884 | \$5.19 | 15,041,630 | \$5.18 | (\$0.01) |
| School | | | 4 | | |
| Net School Budget (Gross Approp Revenue) Regional School Apportionment | 38,009,988 | | 39,502,236 | | |
| Less: Adequate Education Grant | (9,304,212) | | (9,304,212) | | |
| State Education Taxes | (6,149,624) | | (5,894,011) | | |
| otato Education Taxos | (0, 1.0,02.7) | | (0,00 1,01 1) | | |
| Approved School Tax Effort | 22,556,152 | \$7.75 | 24,304,013 | \$8.35 | \$0.60 |
| State Education | | | | | |
| Equalized Valuation (no utilities) | 6,149,624 | \$2.20 | 5,894,011 | \$2.11 | (\$0.09) |
| County | | | | | |
| Due to County | 2,822,875 | | 2,864,224 | | |
| Less: Shared Revenues | - | | | | |
| Approved County Tax Effort | 2,822,875 | \$0.97 | 2,864,224 | \$0.98 | \$0.01 |
| Total Property Taxes Assessed | 46,644,535 | \$16.11 | 48,103,878 | \$16.62 | \$0.51 |
| Tax Rate % Increase | | | | 3.2% | |
| Net Valuation | 2,911,618,088 | | 2,909,396,466 | | (2,221,622) |

DEPARTMENT OF REVENUE ADMINISTRATION

Municipal Services Division 2011 Tax Rate Calculation

| Gross Appropriations | 28,495,157 | (YNIA) | MIIII CIII | Musson |
|--|------------------------------|----------------|--|----------------------------------|
| Less: Revenues | 14,141,111 | June | way The | |
| Less. Revenues | 0 | 10 | bang I f 8 114/11 | |
| Add: Overlay (RSA 76:6) | 84,504 | 10 | // 4 / 1 1 | |
| War Service Credits | 603,080 | | | |
| VVAI Scivice Ciedits | 003,000 | | | |
| Net Town Appropriation | | 15,041,630 | | |
| Special Adjustment | | 0 | | |
| | | | | |
| Approved Town/City Tax Effort | | | 15,041,630 | TOWN RATE |
| | | | | 5.18 |
| | SCHOOL PORTION | | | |
| Net Local School Budget: | | | | |
| Gross Approp Revenue 44,890,2 | 26 5,387,990 | 39,502,236 | | |
| Regional School Apportionment | | 0 | | |
| .ess: Education Grant | | (9,304,212) | | |
| | | | | |
| Education Tax (from below) | | (5,894,011) | | LOCAL |
| Approved School(s) Tax Effort | | | 24,304,013 | • |
| | | | | 8.35 |
| | | | | |
| | EDUCATION TAX | +2 22F | | CTATE |
| Equalized Valuation(no utilities) x | | \$2.325 | E 004 011 | STATE SCHOOL RAT |
| 2,535,058,323 | | L | 5,894,011 | 2.11 |
| Divide by Local Assessed Valuation (no utilities) | 1 | | | 2.11 |
| 2 700 775 066 | | | | |
| 2,790,775,066 | | | | |
| 2,790,775,066 | | | | |
| 2,790,775,066 | | | | |
| 2,790,775,066 | COUNTY PORTION | | | |
| | COUNTY PORTION | | | |
| | COUNTY PORTION | 2,864,224 | | |
| | COUNTY PORTION | 2,864,224 | | |
| Due to County | COUNTY PORTION | 2,864,224 | 2,864,224 | |
| Due to County | COUNTY PORTION | 2,864,224 | 2,864,224 | |
| Due to County | COUNTY PORTION | 2,864,224 | 2,864,224 | COUNTY RAT 0.98 |
| Due to County Approved County Tax Effort | COUNTY PORTION | 2,864,224 | 2,864,224 48,103,878 | COUNTY RAT 0.98 |
| Oue to County Approved County Tax Effort Total Property Taxes Assessed | COUNTY PORTION | 2,864,224 | | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Approved County Tax Effort Total Property Taxes Assessed Less: War Service Credits | COUNTY PORTION | 2,864,224 | 48,103,878 | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Spproved County Tax Effort Total Property Taxes Assessed ess: War Service Credits sidd: Village District Commitment(s) | COUNTY PORTION | 2,864,224 | 48,103,878 (603,080) | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Approved County Tax Effort Total Property Taxes Assessed Less: War Service Credits Load: Village District Commitment(s) | COUNTY PORTION | 2,864,224 | 48,103,878 (603,080) 0 | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Approved County Tax Effort Total Property Taxes Assessed Less: War Service Credits Load: Village District Commitment(s) | PROOF OF RATE | 2,864,224 | 48,103,878 (603,080) 0 | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Approved County Tax Effort Total Property Taxes Assessed Less: War Service Credits Load: Village District Commitment(s) | PROOF OF RATE | 2,864,224 | 48,103,878 (603,080) 0 | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Approved County Tax Effort Fotal Property Taxes Assessed Less: War Service Credits Add: Village District Commitment(s) Fotal Property Tax Commitment Local Assessed Valuation | PROOF OF RATE 2,790,775,066 | 2,864,224 0 | 48,103,878 (603,080) 0 47,500,798 Assessment 5,894,011 | COUNTY RAT 0.98 TOTAL RATE |
| Due to County Approved County Tax Effort Fotal Property Taxes Assessed Less: War Service Credits Add: Village District Commitment(s) Fotal Property Tax Commitment Local Assessed Valuation | PROOF OF RATE | 2,864,224 0 | 48,103,878 (603,080) 0 47,500,798 Assessment 5,894,011 42,209,867 | COUNTY RAT 0.98 TOTAL RATE |
| Oue to County Approved County Tax Effort Total Property Taxes Assessed Less: War Service Credits Add: Village District Commitment(s) Total Property Tax Commitment Local Assessed Valuation Education Tax (no utilities) | PROOF OF RATE 2,790,775,066 | 2,864,224 0 | 48,103,878 (603,080) 0 47,500,798 Assessment 5,894,011 | COUNTY RAT 0.98 TOTAL RATE |

State of NH State-owned Property

| Map/Lot | Location | Land Value | Building Value | Total Value |
|-------------|--------------------|--------------|-----------------------|--------------------|
| 121-003-000 | 8 R CIRCLE DR | \$23,300 | \$0 | \$23,300 |
| 122-003-000 | OLD DERRY RD | \$156,600 | \$0 | \$156,600 |
| 128-009-000 | 301 WEBSTER ST | \$137,800 | \$106,100 | \$243,900 |
| 139-051-000 | 179 DERRY RD | \$197,000 | \$1,700 | \$198,700 |
| 153-014-000 | 353 CENTRAL ST | \$13,500 | \$0 | \$13,500 |
| 153-015-000 | 361 CENTRAL ST | \$868,100 | \$0 | \$868,100 |
| 153-016-000 | 367 CENTRAL ST | \$322,700 | \$0 | \$322,700 |
| 159-006-000 | 64 GREELEY ST | \$124,200 | \$0 | \$124,200 |
| 159-026-000 | 4 BARRETTS HILL RD | \$170,200 | \$0 | \$170,200 |
| 159-029-000 | 2 BARRETTS HILL RD | \$147,900 | \$0 | \$147,900 |
| 159-034-000 | BARRETTS HILL RD | \$3,700 | \$0 | \$3,700 |
| 169-012-000 | 41 WINDHAM RD | \$153,700 | \$0 | \$153,700 |
| 169-014-000 | 261 CENTRAL ST | \$75,900 | \$0 | \$75,900 |
| 169-015-000 | CENTRAL ST | \$296,200 | \$0 | \$296,200 |
| 178-012-000 | 76 KIMBALL HILL RD | \$147,800 | \$0 | \$147,800 |
| 178-022-000 | 89 KIMBALL HILL RD | \$221,300 | \$0 | \$221,300 |
| 178-026-000 | 75 KIMBALL HILL RD | \$208,300 | \$0 | \$208,300 |
| 186-014-000 | SPEARE RD | \$104,500 | \$0 | \$104,500 |
| 194-005-000 | REAR BUSH HILL RD | \$203,000 | \$0 | \$203,000 |
| 212-005-000 | 94 WASON RD | \$135,900 | \$199,700 | \$335,600 |
| 212-007-000 | 98 WASON RD | \$136,100 | \$206,600 | \$342,700 |
| 212-022-000 | 121 R WASON RD | \$305,200 | \$0 | \$305,200 |
| 217-034-001 | 5 A MARK ST | \$95,600 | \$80,800 | \$176,400 |
| 217-034-002 | 5 B MARK ST | \$95,600 | \$80,700 | \$176,300 |
| 218-001-000 | TRIGATE RD | \$121,500 | \$0 | \$121,500 |
| 218-009-000 | 5 MUSQUASH RD | \$153,000 | \$0 | \$153,000 |
| 218-030-000 | 21 TRIGATE RD | \$133,000 | \$0 | \$133,000 |
| 222-044-000 | 232 LOWELL RD | \$8,002,200 | \$0 | \$8,002,200 |
| 223-031-000 | 39 WASON RD | \$128,900 | \$168,900 | \$297,800 |
| 223-032-000 | 37 WASON RD | \$132,700 | \$127,100 | \$259,800 |
| 223-033-000 | 35 WASON RD | \$135,900 | \$189,200 | \$325,100 |
| 223-034-000 | 33 WASON RD | \$134,700 | \$0 | \$134,700 |
| 224-007-000 | MUSQUASH RD | \$59,200 | \$0 | \$59,200 |
| 234-002-000 | 1 RIVER RD | \$88,500 | \$0 | \$88,500 |
| | Count = 34 | \$13,433,700 | \$1,160,800 | \$14,594,500 |

| Map/Lot | Location | | Building Value | Total Value |
|------------------|-------------------|-------------|-----------------------|--------------|
| 100-002-000 26 | WEST RD | \$581,500 | \$19,500 | \$601,000 |
| 100-004-000 F | PHYSICAL PROPERTY | \$0 | \$19,137,800 | \$19,137,800 |
| 102-001-000 184 | OLD DERRY RD | \$174,100 | \$0 | \$174,100 |
| 102-008-000 185 | OLD DERRY RD | \$497,000 | \$0 | \$497,000 |
| 105-035-000 8 R | TWIN MEADOW DR | \$1,800 | \$0 | \$1,800 |
| 110-040-000 126 | OLD DERRY RD | \$115,600 | \$0 | \$115,600 |
| 111-017-000 151 | ROBINSON RD | \$103,300 | \$0 | \$103,300 |
| 111-019-000 149 | ROBINSON RD | \$133,200 | \$0 | \$133,200 |
| 111-065-000 24 | CHAGNON DRIVE | \$138,100 | \$0 | \$138,100 |
| 116-022-000 8 R | HENRY DR | \$133,300 | \$0 | \$133,300 |
| 118-008-000 40 | KIENIA RD | \$162,600 | \$0 | \$162,600 |
| 125-005-000 41 R | R BEECHWOOD RD | \$19,800 | \$0 | \$19,800 |
| 129-003-000 14 | ADAM DR | \$22,200 | \$0 | \$22,200 |
| 130-003-000 200 | DERRY RD | \$3,175,600 | \$12,293,600 | \$15,469,200 |
| 130-005-000 49 | ADAM DR | \$160,700 | \$0 | \$160,700 |
| 130-015-000 211 | DERRY RD | \$691,700 | \$430,500 | \$1,122,200 |
| 133-028-000 T | TERRA LANE EXT | \$13,300 | \$0 | \$13,300 |
| 134-016-000 19 | WOODCREST DR | \$13,300 | \$0 | \$13,300 |
| 135-004-000 52 | ROBINSON RD | \$582,600 | \$725,700 | \$1,308,300 |
| 136-022-000 5 1 | HOPKINS DR | \$33,200 | \$0 | \$33,200 |
| 138-016-000 13 | FOREST RD | \$132,700 | \$0 | \$132,700 |
| | ALVIRNE DR | \$137,400 | \$0 | \$137,400 |
| 138-089-000 194 | DERRY RD | \$847,800 | \$2,612,500 | \$3,460,300 |
| 139-009-000 190 | DERRY RD | \$1,391,800 | \$8,500,900 | \$9,892,700 |
| | R HAZELWOOD RD | \$262,400 | \$0 | \$262,400 |
| | ROBINSON RD | \$20,100 | \$0 | \$20,100 |
| 145-004-000 415 | CENTRAL ST | \$27,200 | \$0 | \$27,200 |
| | AR SOUSA BLVD | \$46,800 | \$0 | \$46,800 |
| | RANGERS DR | \$0 | \$46,600 | \$46,600 |
| 154-030-000 32 | SULLIVAN RD | \$5,700 | \$0 | \$5,700 |
| | VEBSTER ST | \$8,300 | \$0 | \$8,300 |
| 160-031-000 49 | RANGERS DR | \$75,100 | \$0 | \$75,100 |
| 160-048-000 70 | RANGERS DR | \$266,700 | \$0 | \$266,700 |
| 161-038-000 19 | INDUSTRIAL DR | \$73,800 | \$9,100 | \$82,900 |
| 161-039-000 17 | INDUSTRIAL DR | \$177,800 | \$0 | \$177,800 |
| | NDUSTRIAL DR | \$389,600 | \$0 | \$389,600 |
| 165-001-000 78 | WEBSTER ST | \$8,400 | \$0 | \$8,400 |
| 165-002-000 88 | WEBSTER ST | \$5,600 | \$0 | \$5,600 |
| | SAMBIA ST | \$1,900 | \$0 | \$1,900 |
| | SAMBIA ST | \$2,000 | \$0 | \$2,000 |
| 165-005-000 94 | WEBSTER ST | \$5,400 | \$0 | \$5,400 |
| 165-016-000 3 (| GAMBIA ST | \$700 | \$0 | \$700 |
| 165-028-000 16 | CAMPBELLO ST | \$56,200 | \$0 | \$56,200 |
| | KENYON ST | \$10,400 | \$0 | \$10,400 |
| | FEDERAL ST | \$80,400 | \$0 | \$80,400 |
| 165-064-000 17 | MERRIMACK ST | \$86,200 | \$0 | \$86,200 |
| | MERRIMACK ST | \$82,500 | \$0 | \$82,500 |
| | FEDERAL ST | \$107,700 | \$9,500 | \$117,200 |
| 165-128-000 11 | SUMMER AVE | \$110,200 | \$0 | \$110,200 |

| Map/Lot | Location | Land Value | Building Value | Total Value |
|-------------|------------------------|---------------------|-----------------------|---------------------|
| 167-058-001 | HIGHLAND ST | \$117,800 | \$0 | \$117,800 |
| 167-084-000 | 14 MONROE ST | \$14,300 | \$0 | \$14,300 |
| 168-001-000 | 8 GREELEY ST | \$168,200 | \$0 | \$168,200 |
| 168-085-000 | 11 R DANIEL WEBSTER DR | \$119,400 | \$0 | \$119,400 |
| 168-124-001 | 6 W WINDHAM RD | \$0 | \$15,000 | \$15,000 |
| 169-002-000 | 36 WINDHAM RD | \$159,700 | \$0 | \$159,700 |
| 169-003-000 | WINDHAM RD | \$148,400 | \$0 | \$148,400 |
| 169-022-000 | REAR WINDHAM RD | \$7,600 | \$0 | \$7,600 |
| 170-030-000 | 2 CONSTITUTION DR | \$1,590,300 | \$1,817,100 | \$3,407,400 |
| 170-044-000 | 1 CONSTITUTION DR | \$470,000 | \$2,247,900 | \$2,717,900 |
| 173-017-000 | 16 TOLLES ST | \$26,800 | \$0 | \$26,800 |
| 174-106-000 | 49 R LEDGE RD | \$166,900 | \$0 | \$166,900 |
| 175-007-000 | 12 GEORGE ST | \$98,100 | \$0 | \$98,100 |
| 175-011-000 | 83 R HIGHLAND ST | \$5,100 | \$0 | \$5,100 |
| 175-017-000 | 79 HIGHLAND ST | \$114,500 | \$0 | \$114,500 |
| 175-034-032 | 126 FERRY ST | \$0 | \$24,200 | \$24,200 |
| 175-046-000 | 12 WATERLILY PATH | \$9,100 | \$0 | \$9,100 |
| 175-058-000 | LAKESIDE AVE | \$23,200 | \$0 | \$23,200 |
| 175-068-000 | LAKESIDE AVE | \$11,400 | \$0 | \$11,400 |
| 175-074-000 | 162 FERRY ST | \$248,400 | \$0 | \$248,400 |
| 175-082-001 | 8 CLIFF AVE | \$114,200 | \$0 | \$114,200 |
| 175-089-000 | 11 CLIFF AVE | \$10,200 | \$0 | \$10,200 |
| 175-118-000 | 6 R RIDGE AVE | \$1,900 | \$0 | \$1,900 |
| 175-120-000 | 8 RIDGE AVE | \$22,100 | \$0 | \$22,100 |
| 176-035-000 | 239 CENTRAL ST | \$158,400 | \$0 | \$158,400 |
| 178-004-000 | 6 A - B CATALPA DR | \$159,800 | \$0 | \$159,800 |
| 180-009-000 | REAR KIMBALL HILL RD | \$5,800 | \$0 | \$5,800 |
| 182-005-000 | 55 CENTRAL ST | \$4,500 | \$0 | \$4,500 |
| 182-009-000 | 15 R REED ST | \$5,300 | \$0 | \$5,300 |
| 182-023-000 | 45 R CENTRAL ST | \$4,800 | \$0 | \$4,800 |
| 182-042-000 | 23 MAPLE AVE | \$225,600 | \$0 | \$225,600 |
| 182-073-000 | 15 WEBSTER ST | \$300 | \$0 | \$300 |
| 182-083-000 | 3 DERRY ST | \$193,300 | \$6,100 | \$199,400 |
| 182-093-000 | 47 FERRY ST | \$108,900 | \$93,700 | \$202,600 |
| 182-094-000 | 18 LIBRARY ST | \$157,100 | \$526,100 | \$683,200 |
| 182-095-000 | 39 FERRY ST | \$100,500 | \$140,000 | \$240,500 |
| 182-101-000 | 12 SCHOOL ST | \$261,200 | \$1,118,800 | \$1,380,000 |
| 182-102-000 | 20 LIBRARY ST | \$256,100 | \$1,103,200 | \$1,359,300 |
| 182-109-000 | 33 SCHOOL ST | \$1,141,400 | \$3,602,600 | \$4,744,000 |
| 182-110-000 | 22 LIBRARY ST | \$241,100 | \$2,465,600 | \$2,706,700 |
| 182-170-000 | 2 OAKWOOD ST | \$259,300 | \$169,100 | \$428,400 |
| 182-175-000 | 12 LIONS AVE | \$300,900 | \$403,200 | \$704,100 |
| 182-182-000 | R LIONS AVE | \$4,700 | \$0 | \$4,700 |
| 182-183-000 | 7 R LIONS AVE | \$5,700 | \$0 | \$5,700 |
| 182-184-000 | 13 LIONS AVE | \$27,700 | \$0 \$0 | \$27,700 |
| 182-189-000 | 15 HURLEY ST | \$120,600 | \$0 \$18.700 | \$120,600 |
| 182-214-000 | 8 MELENDY RD | \$163,400 | \$18,700 | \$182,100 |
| 182-218-000 | 73 CENTRAL ST | \$48,600 \$6,700 | \$0 \$0 | \$48,600 \$6,700 |
| 182-221-000 | LIONS AVE | \$6,700 | 20 | φυ,/υυ |

| Map/Lot | Location | Land Value | Building Value | Total Value |
|-------------|--------------------|-----------------|-----------------------|--------------|
| 183-084-000 | 11 GORDON ST | \$121,500 | \$0 | \$121,500 |
| 183-087-000 | 1 MEMORIAL DR | \$1,446,700 | \$11,339,400 | \$12,786,100 |
| 184-007-000 | 8 R GORDON ST | \$2,200 | \$0 | \$2,200 |
| 185-040-000 | 27 KIMBALL HILL RD | \$173,100 | \$89,800 | \$262,900 |
| 186-001-000 | 33 BEAR PATH LANE | \$138,100 | \$0 | \$138,100 |
| 190-094-000 | RIVERVIEW ST | \$118,100 | \$0 | \$118,100 |
| 190-108-000 | 9 GILLIS ST | \$141,500 | \$0 | \$141,500 |
| 191-051-000 | 5 R D ST | \$11,200 | \$0 | \$11,200 |
| 191-157-000 | 2 MERRILL ST | \$108,400 | \$0 | \$108,400 |
| 191-187-091 | 3 OVERLOOK CIR | \$0 | \$29,100 | \$29,100 |
| 193-023-000 | 55 BUSH HILL RD | \$151,000 | \$0 | \$151,000 |
| 197-002-000 | 8 RADCLIFFE DR | \$80,700 | \$0 | \$80,700 |
| 197-012-000 | 28 RADCLIFFE DR | \$64,200 | \$0 | \$64,200 |
| 197-040-000 | BIRCH ST | \$8,100 | \$0 | \$8,100 |
| 197-194-000 | 21 BRENTON AVE | \$38,500 | \$0 | \$38,500 |
| 197-199-000 | 8 BRENTON AVE | \$10,100 | \$0 | \$10,100 |
| 197-200-000 | 10 BRENTON AVE | \$5,100 | \$0 | \$5,100 |
| 197-201-000 | 12 BRENTON AVE | \$10,400 | \$0 | \$10,400 |
| 197-203-000 | 16 BRENTON AVE | \$5,000 | \$0 | \$5,000 |
| 197-205-000 | 20 BRENTON AVE | \$10,100 | \$0 | \$10,100 |
| 197-209-000 | 19 ATWOOD AVE | \$10,100 | \$0 | \$10,100 |
| 197-212-000 | 16 ATWOOD AVE | \$8,100 | \$0 | \$8,100 |
| 198-009-000 | 14 R ATWOOD AVE | \$9,200 | \$0 | \$9,200 |
| 198-112-000 | 13 CHARBONNEAU DR | \$12,900 | \$0 | \$12,900 |
| 198-146-000 | 20 COUNTY RD | \$127,000 | \$0 | \$127,000 |
| 198-149-000 | 20 R COUNTY RD | \$483,300 | \$0 | \$483,300 |
| 198-151-000 | 10 PELHAM RD | \$1,433,700 | \$8,123,100 | \$9,556,800 |
| 201-009-000 | 112 BUSH HILL RD | \$82,400 | \$0,123,100 | \$82,400 |
| 203-003-000 | 34 ATWOOD AVE | \$6,200 | \$0 \$0 | \$6,200 |
| 203-004-000 | 36 R ATWOOD AVE | \$6,700 | \$0 \$0 | \$6,700 |
| 203-006-000 | 4 WILLARD ST | \$26,700 | \$0 \$0 | \$26,700 |
| 203-009-000 | 8 WILLARD ST | \$6,300 | \$0 \$0 | \$6,300 |
| 203-009-000 | 10 WILLARD ST | \$6,500 | \$0 \$0 | \$6,500 |
| 203-012-000 | 14 WILLARD ST | \$6,400 | \$0 \$0 | \$6,400 |
| 203-012-000 | 5 WILLARD ST | \$39,000 | \$0 \$0 | \$39,000 |
| 203-017-000 | 32 BRENTON AVE | \$31,000 | \$0 \$0 | \$39,000 |
| 203-019-000 | 37 ATWOOD AVE | \$122,400 | \$0 \$0 | \$122,400 |
| 203-068-000 | 25 SYCAMORE ST | \$176,400 | \$8,000 | \$184,400 |
| 204-010-000 | 4 PELHAM RD | \$138,100 | \$0,000 | \$138,100 |
| 204-029-000 | 65 GLEN DR | \$13,900 | \$0 \$0 | \$13,900 |
| 204-031-000 | 66 GLEN DR | \$154,600 | \$0 \$0 | \$154,600 |
| 205-043-000 | 17 WOODRIDGE DR | \$12,300 | \$0 \$0 | \$12,300 |
| 205-044-000 | 15 WOODRIDGE DR | \$12,300 | \$0 \$0 | \$12,300 |
| 205-045-000 | 13 WOODRIDGE DR | \$12,300 | \$0 \$0 | \$12,300 |
| 205-059-000 | 20 PARKHURST DR | \$12,300 | \$0 \$0 | \$12,300 |
| 205-060-000 | 22 PARKHURST DR | \$12,300 | \$0 \$0 | \$12,300 |
| 205-095-001 | 33 GLEN DR | \$143,100 | \$30,000 | \$173,100 |
| 205-102-000 | 65 R PELHAM RD | \$188,700 | \$0,000 | \$188,700 |
| 211-066-000 | 62 BURNS HILL RD | \$241,600 | \$0 \$0 | \$241,600 |
| | | 42.1,000 | 40 | Ψ= 11,000 |

| Map/Lot | Location | Land Value | Building Value | Total Value |
|-------------|------------------------|--------------|-----------------------|---------------|
| 212-017-000 | 99 WASON RD | \$147,500 | \$0 | \$147,500 |
| 216-015-000 | 204 LOWELL RD | \$341,800 | \$0 | \$341,800 |
| 216-018-074 | 16 HOLLY LANE | \$0 | \$9,800 | \$9,800 |
| 218-010-000 | 88 BURNS HILL RD | \$129,400 | \$344,500 | \$473,900 |
| 223-026-000 | 55 WASON RD | \$144,900 | \$0 | \$144,900 |
| 224-004-000 | 20 MUSQUASH RD | \$207,600 | \$0 | \$207,600 |
| 226-001-000 | 90 R GOWING RD | \$67,000 | \$0 | \$67,000 |
| 226-002-000 | 51 R TRIGATE RD | \$260,000 | \$0 | \$260,000 |
| 227-002-001 | 25 SAGAMORE PARK RD | \$0 | \$8,300 | \$8,300 |
| 227-007-000 | 45 SAGAMORE PARK RD | \$6,200 | \$0 | \$6,200 |
| 228-040-000 | 1 R ROSE DR | \$5,500 | \$0 | \$5,500 |
| 229-001-000 | 12 RENA AVE | \$36,400 | \$0 | \$36,400 |
| 231-040-000 | 75 GOWING RD | \$118,500 | \$0 | \$118,500 |
| 235-007-000 | 25 DAVENPORT RD | \$33,300 | \$0 | \$33,300 |
| 235-008-000 | 288 R LOWELL RD | \$32,300 | \$0 | \$32,300 |
| 235-012-001 | 12 GROVES FARM RD | \$213,900 | \$778,000 | \$991,900 |
| 237-013-000 | 49 R GOWING RD | \$40,500 | \$0 | \$40,500 |
| 237-047-000 | 5 BROOK DR | \$121,200 | \$0 | \$121,200 |
| 237-058-000 | 30 R RICHMAN DR | \$13,400 | \$0 | \$13,400 |
| 237-059-000 | REAR WINDING HOLLOW RD | \$700 | \$0 | \$700 |
| 237-060-000 | REAR WINDING HOLLOW RD | \$5,300 | \$0 | \$5,300 |
| 241-066-000 | 52 DRACUT RD | \$16,000 | \$0 | \$16,000 |
| 241-069-000 | 33 R DRACUT RD | \$4,900 | \$0 | \$4,900 |
| 242-050-000 | 90 R MUSQUASH RD | \$60,000 | \$0 | \$60,000 |
| 243-034-000 | R RICHMAN DR | \$59,000 | \$0 | \$59,000 |
| 246-088-000 | CHALIFOUX RD | \$2,000 | \$0 | \$2,000 |
| 247-045-000 | 4 CHESTNUT ST | \$172,900 | \$0 | \$172,900 |
| 247-051-000 | 3 CHESTNUT ST | \$143,900 | \$0 | \$143,900 |
| 247-075-000 | 17 R EAYRS POND RD | \$147,400 | \$0 | \$147,400 |
| 247-077-000 | EAYRS POND RD | \$1,800 | \$0 | \$1,800 |
| 248-076-000 | 9 GOWING RD | \$60,000 | \$0 | \$60,000 |
| 251-022-000 | 92 RIVER RD | \$73,000 | \$0 | \$73,000 |
| 252-001-000 | 37 WINSLOW FARM RD | \$209,100 | \$0 | \$209,100 |
| 252-055-000 | ANNA LOUISE DR | \$700 | \$0 | \$700 |
| 253-006-000 | 10 SCHAEFFER CIR | \$90,300 | \$0 | \$90,300 |
| 253-066-000 | 9 SCHAEFFER CIR | \$63,100 | \$0 | \$63,100 |
| 253-079-000 | ANNA LOUISE DR | \$2,700 | \$0 | \$2,700 |
| 253-080-000 | SCHAEFFER CIR | \$3,300 | \$0 | \$3,300 |
| 253-081-000 | SCHAEFFER CIR | \$900 | \$0 | \$900 |
| 257-004-000 | 38 R PINE RD | \$61,000 | \$0 | \$61,000 |
| 258-001-000 | 32 R SCHAEFFER CIR | \$57,200 | \$0 | \$57,200 |
| 258-017-000 | REAR DRACUT RD | \$2,600 | \$0 | \$2,600 |
| | Count = 189 | \$28,120,000 | \$78,297,000 | \$106,417,000 |



TOWN OF HUDSON

Benson Park Committee

Harry A. Schibanoff, Chairman

12 School Street •

Shawn Jasper, Selectmen Liaison

Hudson, New Hampshire 03051 • Tel: 603-886-6024 • Fax: 603-598-6481



Benson Park continued to grow and improve in 2011. Volunteers, highway personnel and town employees have all helped to contribute to this growth.

There were several major events in the Park during the year. On September 11, 2011, the Town dedicated the new 9/11 Memorial in the Park. It was the largest event in the short history of Benson Park with thousands of people in attendance. Dignitaries including the Governor, two Senators and our Congressmen all spoke. It was a solemn event that recognized the losses on that tragic day.

Shortly after the 9/11 Memorial was completed, a new playground was built and dedicated in October. The playground has an animal theme and has become a big attraction to the Park. We thank the Recreation Committee for choosing Benson Park as its location.

Building restorations continued in 2011 with most of the work being done by volunteers from the Building Subcommittee and the Friends of Benson Park. The Gorilla House was repaired and painted and in the fall, a mural inside the cage was begun. The train station is slowly moving towards its restoration, but certain State approvals are necessary before this can be done. However, a new roof was built on the station in the late fall and it will help to maintain the integrity of the building.

The Benson Park Committee also named the walkways and/or streets in the Park. The process took sometime and we appreciate the cooperation of the Fire Department and the Board of Selectmen in the process. New maps are being developed to show the street names.

The Friends of Benson Park have supplied the Park with benches thanks to the generous donations of various individuals and groups. Picnic tables were restored from frames found from the former Animal Park. The new wood for these tables was donated by the Friends. There were six picnic tables rebuilt and approximately twenty park benches were placed in various locations throughout the Park.

In May, the Park received a donation of eight American Chestnut Trees seeds. These trees were planted by local Boy Scouts, Girl Scouts and Alvirne students. They are located in the area known at the North Fields and a sign was placed there to explain the significance of these plantings.

In July, the walkway around Swan Lake was completed, and old fencing was removed to improve the appearance of the Park.

Eagle Scout and Girl Scout Gold projects continued to be done in the Park. These included restoration of the bridges on Storybook Hill, new pathways on Storybook Hill and an oral history of the Park.

The trails continued to be popular, and the trail system received a Grant from the New Hampshire Bureau of Trails in 2011 for maintenance and improvements. The trails were filled and graded in many areas and trip hazards were removed in an ongoing improvement program. The trails sustained significant damage from the October snowstorm, but the impact of that storm on the trails and in the historic areas of the Park were quickly repaired, thanks to our dedicated volunteers.

The Park is now a popular attraction in Hudson. Many different events take place in the Park. There have been small weddings, reunions, an Easter egg hunt and other family activities. The Park is available to anyone as long as the rules are followed and that larger groups receive permission to have an activity. There is no cost, but we try to limit the Park's use to avoid overcrowding on certain days. In 2012, we hope to expand the parking lot which will help to accommodate the higher attendance the Park is now experiencing.

Sincerely,

Harry A. Schibanoff Chairman, Benson Park Committee



CABLE UTILITY COMMITTEE



12 SCHOOL STREET HUDSON, NEW HAMPSHIRE 03051 603/886-6024 FAX 603/598-6481

2011 Annual Report

During 2011 the Cable Utility Committee and HCTV continued to expand the resources available to the community for producing local television programs. New high-definition video cameras were purchased and new computer based video editing systems were installed at the access center.

Our television access center at 98 Old Derry Road continues to be utilized for productions, editing, equipments loans, and meetings. The access center provides a state of the art television facility for the community and is a significant resource for producing local access programming.

The HCTV web site remains a popular resource to view live Internet streaming of our three local access channels as well as on-demand access to our library of local programming. This expands our availability to viewers who are not Comcast subscribers. Please visit our web site at www.HudsonCTV.com.

Jim McIntosh continues as our HCTV Facilitator. Jim's experience in local access as well as professional broadcast television has been extremely helpful in managing our access center and teaching members of the community. Free training classes are available to anyone who wants to learn how to use any of the HCTV resources. Catherine Brown joined HCTV as a part-time production assistant to assist Jim with the day to day operations of HCTV.

After more than a decade of service on the Cable Utility Committee, longtime member Harry Schibanoff left the committee to focus his efforts on Benson Park as chairman of their committee. HCTV and the Cable Utility Committee thank Harry for his service and support over the years.

During 2011, the town began negotiations with Comcast to work towards a renewal of the franchise agreement that expired in August. Members of the Cable Utility Committee, the Board of Selectmen, HCTV, and the town administrator have been meeting with Comcast to reach an agreement that is in the best interest of the town and its cable television subscribers.

Work also continues on the efforts to build a new HCTV Access Center in Hudson. Currently there is a committee working on developing plans for a combined Hudson Senior Center / HCTV Access Center. It is hoped that this facility will be located on the Benson Park property. While still a few years out, we are optimistic that residents will support this project and we can see it come to fruition in the near future.

The Cable Utility Committee and HCTV encourage the Hudson community to take advantage of the powerful and free communications medium that local access television affords. Anyone interested in producing a program, receiving training, or volunteering "behind the scenes" should contact the HCTV Access Center at 943-5636 or email us at HCTV@hudsonctv.com.

Sincerely, Michael O'Keefe Chairman, Cable Utility Committee

Hudson Cemetery Trustees Report for Fiscal 2011

| David Alukonis | Bol | Haefner | J. Bradford Sea | bury |
|---|--|---|--|-----------------------|
| came through the winter of stones to tip and bre | er in pretty good shape. W | e had some damage g problem in Hudso | n April, as we do every year, mostly from frost heaves n. We had a damaged tree s, if it fell. | that caused a couple |
| | ntinue to be maintained by all care to every grave, ma | | ay Department. We appred the 1700's. | ciate the effort that |
| the oldest. Some of the | 200 + year old stones are | weathered and gett | is inscribed on each of the ing hard to read. We will le of every stone a couple of | oad that information |
| Blodgett Cemetery | Center Burial Ground | Ford Cemetery | Senter Burial Ground | Poor Farm |
| | Tenny | Tomb | | |
| | | | | |

Respectively Submitted

Bob Haefner - Chairman



Office of the Assistant Town Administrator

12 School Street Hudson, New Hampshire 03051

Mark A. Pearson, Assistant Town Administrator -- mpearson@hudsonnh.gov -- 603-886-6005

Community Development Department

FY2011 Annual Report

The Community Development Department (CDD) is comprised of municipal government divisions including Planning, Zoning, Building, Code Enforcement, and Engineering, which provide support for several elected and appointed boards and commissions, i.e., Board of Selectmen, Planning Board, Zoning Board of Adjustment, Conservation Commission, Sewer Utility Committee, and Water Utility Committee. All of the aforementioned political subdivisions provide a multitude of municipal and land use services to the residents and businesses in Hudson.

The department is overseen by the Assistant Town Administrator, and comprised of Town Planner John Cashell, Zoning Administrator William Oleksak, Electrical Inspector Joseph Bourque, Building Inspector Blake Miller, Town Engineer Gary Webster, Administrative Aides Betty Holt, Pam Lavoie, Julie Kennedy, and Secretary Susan Fiorenza.

The Zoning Administrator oversees the zoning, code enforcement, electrical and building inspectors, as well as holding the title of health officer. Blake Miller serves as the building/electrical inspector and also serves as a deputy health officer. Building Inspector Blake Miller and contract Electrical Inspector Joseph Bourque cover both residential and commercial electrical inspections.

Code enforcement has resulted in a large number of violations corrected through voluntary compliance. Zoning enforcement is a daily priority for the department. As a longstanding policy by the elected and appointed officials, effective zoning enforcement helps ensure that all Hudson residents enjoy a sustainable and aesthetically pleasing quality of life. If residents have any questions or concerns regarding zoning enforcement issues, please contact the department, and staff will gladly answer your questions and address your concerns.

FY2011 continued to be another year of challenging economic times for not only Hudson but the state and country. However, building permits for FY2011 remained consistent with FY2010, but revenue increased by almost 18%.

Economic development activity is increasing with respect to developers, commercial land owners and businesses meeting with town officials for future development in Hudson. We remain optimistic that the indicators in the planning and building departments will continue to develop during the next couple of years, anticipating and planning for the return of prosperous economic development in Hudson.

Respectively submitted,

Mark A. Pearson

Assistant Town Administrator



COMMUNITY DEVELOPMENT DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • 603-886-6005 • Fax 603-594-1142

COMMUNITY DEVELOPMENT DEPARTMENT ZONING, BUILDING, CODE ENFORCEMENT AND HEALTH DIVISION FY2011 ANNUAL REPORT

The department had a very busy year despite the economic environment. Renovations, additions, and new construction keep our Building Inspector, Blake Miller and Electrical Inspector, Joseph Bourque busy. With changes to the gas code, building code, and electrical code the inspectors were also busy educating contractors to these changes. Permits for the year were 1,131, which led to 1,541 inspections.

Code Enforcement activity did not slow down. The number of actions for FY2011 was 605 (July 2010 to June 2011). There were only a couple of cases that required legal assistance, and the Town was successful on those cases. Administrative Aide, Juliette Kennedy has developed additional reports to give the department a good feel for what is going on in the community. We continue to monitor the activities of the community, correcting the deficiencies we find.

Septic rules from the State of New Hampshire have changed, which now requires all septic systems that fail to be redesigned by an approved designer. Home daycares, daycare centers, and foster care inspections continue to be handled by Zoning Administrator/Health Officer William Oleksak.

If you are in doubt of anything related to building, environmental health, zoning, and code enforcement, or for that matter, any question you have, we will answer or direct you to the proper department.

Please remember the Town's goal is the health, safety and welfare of the community.

William Oleksak

William Oleksak

Zoning Administrator/Health Officer

FISCAL YEAR 2011 PERMITS ISSUED

| Accessory Living Unit | 1 | | |
|--|-----|-------------------------------|--------------|
| Barn | 1 | | |
| Canvas Structures | 2 | | |
| Commercial-Addition | 2 | | |
| Commercial-fire damage | 0 | | |
| Commercial-interior fit up | 26 | | |
| Commercial-new building | 1 | | |
| Commercial-shell only | 0 | | |
| Deck | 70 | | |
| Demolition | 11 | | |
| Driveway | 15 | | |
| Electrical | 281 | | |
| | | | |
| Electronic Changing Signs | 2 | | |
| Entryway | 1 | | |
| Fence | 0 | | |
| Fire Service | 1 | | |
| Foundation only-commercial | 2 | | |
| Foundation only-industrial | 0 | | |
| Foundation only-residential new | 37 | | |
| Garage-attached | 6 | | |
| Garage-detached | 6 | | |
| Health | 12 | | |
| Industrial-addition | 0 | | |
| Industrial-interior fit up | 1 | | |
| Industrial-new building | 0 | | |
| Industrial-shell only | 0 | | |
| Manufactured home-new | 2 | | |
| Mechanical | 157 | Number of permits and revenue | |
| Miscellaneous | 25 | # New Construction | 322 |
| Municipal Buildings | 0 | Cost New Construction | \$11,866.168 |
| New Tenant (Commercial) | 18 | Fee New Construction | \$68,390.20 |
| Plumbing | 107 | | 400,000 |
| Pool-above ground | 25 | # Change Construction | 809 |
| Pool-in-ground | 3 | Cost Change Construction | \$10,286,539 |
| Front porch | 3 | Fee Change Construction | \$97,530.45 |
| Repairs | 10 | i ee change construction | Ψ/1,550.45 |
| Residential-addition | 18 | Grand Total # of Permits | 1,131 |
| Residential-finish basement | 10 | Grand Total of Cost | \$22,152,704 |
| Residential-firms in basement Residential-fire damage | 7 | Grand Total of Fee | \$165,920.65 |
| Residential-new | 38 | Grand Total of Tee | \$105,920.05 |
| Residential remodel | 41 | | |
| Residential remodel & addition | | | |
| | 1 | | |
| Residential-shell only | 34 | | |
| Septic | | | |
| Sewer | 28 | | |
| Shed | 30 | | |
| Sign | 49 | | |
| Three Season Room | 13 | | |
| Water | 35 | | |



ENGINEERING DEPARTMENT

2011 ANNUAL REPORT

12 School Street • Hudson, New Hampshire 03051 603-886-6008 • Fax 603-594-1142

The function of the Engineering Department is to manage two broad categories of activities. The first is to provide technical support to the Town's governing bodies including the Board of Selectmen, Planning Board, Sewer Utility Committee, Water Utility Committee, Conservation Commission, and the Zoning Board of Adjustment. The second is to provide for the review and inspection of development projects.

The status of a few of the department's major projects and programs are as follows:

- Industrial Discharge Program. This program monitors all sanitary sewer discharge, excluding residential waste into the Town sewer distribution system. The Environmental Protection Agency mandates this program. The following permits have been issued and monitoring continues. There are currently 60 entities in the program.
- Water Utility. The Town has entered onto a contract with our water consultant Weston & Sampson
 Engineers for a new replacement well at the Weinstein Well location in Litchfield. In 2011, the Ducharme
 well was revitalized and an old pump was replaced. Test wells are being explored at various locations
 within Hudson's borders to add to our current water supply capacity.
- The Burns Hill Road landfill and the West Road landfill. These closed landfills continue to be monitored per environmental requirements. Additional remediation is scheduled for the Burns Hill Road landfill in the near future.
- The EPA Stormwater Program. Known as NPDES-II the Stormwater Program is a federally mandated program, which is being coordinated by the Engineering Department. This is a comprehensive Best Management Practices (BMP) program, which requires significant effort and annual documentation. We are in the sixth year of an aggressive 6-year implementation program. Once implemented, this program will be with us for the foreseeable future. We have completed the permit for 2011.
- Pelham Road Dam A new design was developed to put in the bridge program due to funding constraints. We received approval from NHDOT to construct the bridge/dam. The total cost of the project is \$752,579 and the Town share is \$150,516. This project will start in 2012.
- Design and layout for the new alignment of Pelham Road, work was completed through the Highway Department and the Engineering Department. The project was originally estimated to cost \$150,000. By utilizing the Highway Department, the project was completed for \$47,000. This project was funded by the fees from developers.
- The Engineering Interns have completed 6 years of working with the Engineering Department and Highway Department. They have compiled all the Outfalls in the Town for our Stormwater Program and they have updated the water system and drainage structures maps for the entire Town. They have also

mapped out trails on all of the Town's conservation property. The interns have finished 80% of the sewer maps, and entered into the computer for easy access for the Sewer Division.

- The Engineering Department plays an integral role with site plan, subdivision, planning, and construction activities. This role includes plan review as required, inspections during construction, the coordination of off-site Capital Improvements and the administration of driveway, sewer and water permits as well street acceptances. Engineering also manages the municipal projects funded by NHDOT.
- The Engineering Department is managing the train station project at Benson Park. The Engineering Department went out for a RFQ for a consultant for the Architectural Design for moving the station. WarrenStreet Architect from Concord, NH was awarded the job. This project is federally funded through NHDOT. The 75% federal share is \$205,170 and the Town 25% share is \$68,393. A special thanks to Bernie Manor for getting the project started. The site plans were done in-house to help with the cost of the station. The Engineering Department received approval through the State Bureau to put a new roof on the Train Station this year at the Town's expense. The Town plans to move the train station to its permanent location in the spring of 2012.
- Benson Park A \$30,000 trail grant was applied for and approved through the State. The Town's share of \$6,000 will be paid for by in kind services from volunteer labor on the project. is responsible for \$6,000 of the grant which is made of volunteers working on the trails. I would like to thank Richard Empey Chairman of the Benson Park Trail subcommittee and his two volunteers Mark Bukula and Mike Undercofler. At this time the town is seeking another grant from the state in 2012.
- The Engineering Department is also involved in the proposed Senior Center/Hudson Cable Television Center at Benson Park and has prepared site plans for the Board of Selectmen's review and consideration.
- The Engineering Department has been approved for a CMAQ Grant for the Library Park traffic signals which include Library and Ferry Street, Library, Highland and Derry Road and Derry Road to Ferry Street, Chase and Ferry Street. This will be an upgrade to the existing traffic controllers that are 30-years old. This project should be completed by October 2012.
- Action was taken on the following:
 - 10 Driveway permits
 - Water permits
 - 08 Sewer permits (residential/commercial/industrial)

The Engineering Department has two (2) full time employees and two (2) summer interns. Due to the amount of work in the Engineering Department, Administrative Aide Betty Holt has picked up a lot of the extra work that I have passed on to her. Betty will be retiring this year (2012) which will leave a big void in this department. I wish her well as she has been a very dedicated employee for the Town of Hudson and the Engineering Department. She will be greatly missed.

Respectfully submitted:

Gary L**)** Webster Town Engineer



ENGINEERING DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 603-886-6008 • Fax 603-594-1142

ANNUAL TOWN REPORT

STORMWATER MANAGEMENT

The Stormwater Management Committee met three times during 2011. Committee members are the Town Engineer Gary Webster, Town Planner John Cashell, Road Agent Kevin Burns and Highway Supervisor Jess Forrence.

Weekly inspections have been conducted of all active construction sites in Town. If deficiencies were found regarding stormwater management controls, prompt action by the Engineering Department staff was taken to remedy the situation. The Engineering Department has made a strong effort to provide and require compliance with NPDES phase II, as mandated by the EPA.

The Stormwater Management Committee hired a consultant in 2006 to provide awareness and outreach to Fire Department personnel and to the Highway Department. CLD holds a class each year at the Highway Department to insure they are in compliance. The Highway Department has an excellent record with being in compliance with the regulations.

The Committee also provides a set of Stormwater Management guidelines which are distributed with every building permit and read as follows:

STORM WATER MANAGEMENT GUIDELINES

Most states are authorized to implement the NPDES program and thus have their own requirements. In New Hampshire, the NPDES requirements apply. Three basic steps comprise the construction general permitting process:

- 1. Create a Stormwater Pollution Prevention Plan, or SWPPP. This document describes how you intend to prevent runoff during construction. Generally, a SWPPP is prepared by an engineer or landscape architect familiar with stormwater management. While the permit does not require EPA or state approval of the SWPPP, it does expect that you keep the plan up to date and on site.
 - The ease of developing a SWPPP depends on the permitting you've already done. If you've applied for a wetlands protection permit, you have already collected much of the information needed for the SWPPP. The EPA publishes best practices for stormwater management. Use these guidelines as an outline for your SWPPP.
- 2. File a Notice of Intent (NOI) with NHDES. This one-page form provides project information and declares that you have completed a SWPPP and have storm water management measures in place. Many state agencies offer on-line filing of the NOI, as does the EPA.
- 3. File a Notice of Termination (NOT). This form indicates that runoff is no longer an issue at the site and the permit can be terminated. You can submit an (NOT) when disturbed soils are stabilized, temporary control measures have been removed, stormwater discharges have been eliminated, or you're no longer the site operator.

Fulfilling the Permit

Once you've applied for the permit, there are several actions you'll need to take to comply with its requirements. First, determine when you can begin construction. You can begin after you receive written approval within 7 days of your application.

Next, keep a "living" SWPPP on the construction site at all times. As conditions or procedures that affect storm water change, update your SWPPP, documenting all changes. Also include any related documents, such as your signed (NOI).

You must also conduct regular inspections of the site to be sure your SWPPP is being effectively applied. The EPA recommends performing these inspections once every 7 days or once every 14 days and within 24 hours of storm events. Keep an inspection record with your SWPPP to prove they've been completed.

Compliance with the Permit

The EPA has increased its enforcement of stormwater management over the past two years as part of a national enforcement initiative. The Town of Hudson will strictly enforce storm water management requirements and strongly encourages compliance.

In the summer of 2006, the Town hired two College interns who mapped 1045 drainage outfalls in the Town of Hudson. This information is required by EPA. In 2008 & 2009 and 2010 our interns started mapping the drainage system in town with Public Works; they found another 52 outfalls totaling 1,097 drainage outfalls. In 2011 we found more outfalls, a complete map of the Town will all of the drainage structures.

The Town of Hudson adopted new stormwater regulations in 2007 in accordance with the EPA stormwater program requirements. These are now part of the Town of Hudson, NH Development Regulations.

Obtaining this permit requires extra planning steps, so be sure to take them into account as you set a project budget. While the whole process might seem like a lot of extra work, there are several resources to help you. Visit the EPA's web site at www.epa.gov/npdes/ for links to dozens of helpful materials, or call the Hudson Engineering Department at 603-886-6008.

The Town thanks CLD for their assistance they gave to us with the Stormwater Report.

Respectfully Submitted,

Gary L. Webster

Annual Report of the Hudson Conservation Commission- 2011

Accomplishments for the year include:

- A. Site walks of all the conserved properties problems discovered and have been rectified or are in process.
- B. Herbicide treatment of Robinson pond
- C. Diver Assisted Suction Harvesting at Ottarnic Pond
- D. Development of the Open Space Plan
- E. Completion of a watershed study
- F. Improvements to the Musquash Conservation Property to:
 - 1. Modified trail to provide access to Merrill Hill Road without the need to walk along the PSNH power line easement.
 - Repairs to existing trails
 - Bridge repairs
 - Establishment a new trail which provides a continuous view Musquash Pond
- G. These actions were largely done as Eagle Scout projects
- H. Review of a major residential subdivision with stream crossings and wetland/buffer impacts
- I. Provided assistance to the Pond Associations for control of invasive weeds.
- J. Reviewed four requests for a Wetlands Special Exception. All were requests from home owners. All were approved with stipulations.

The Commission members are:

Timothy Quinn - Chairman

James Battis - Member

Sandra Rumbaugh – Member

Kenneth Dickinson – Member

Nancy Lamoureux – Member

Patricia Dubay - Member

The above are the members as of 1/1/2011

Submitted by Timothy Quinn, Chairman,

Hudson Conservation Commission

Lower Merrimack River Local Advisory Committee 2011 Annual Report

The Lower Merrimack River Local Advisory Committee was created in 1990 after the Lower Merrimack was designated a protected river in the State of NH. As a designated river, the Lower Merrimack is protected under RSA 483, administered by the New Hampshire Department of Environmental Services (NH DES) Rivers Management and Protection Program.

Members are nominated by each riverfront municipality and are approved by the DES Commissioner. Representatives come from a broad range of interests, including but not limited to local government, business, conservation, recreation, agriculture, and riparian landowners. All members are volunteers. This diversity helps bring a variety of perspectives to bear on resource protection and development issues.

The main responsibilities of the LACs are: 1) develop and implement a local river corridor management plan, 2) advise local, state and federal governing bodies and agencies of activities which may affect the water quality or flow of the protected river or segment, and 3) review and comment on any federal, state or local governmental plans within 1,320 feet(¼ mile) of either side of the designated river that would alter the resource values and characteristics for which the river or segment is designated.

Members:

Kathryn Nelson (Chair) – Nashua Michael Redding (Vice Chair)- Merrimack Karen Archambault (Secretary) -- Nashua Jim Barnes (Treasurer) – Hudson David Scaer--Hudson Bob Robbins – Hudson George May – Merrimack Nelson Disco – Merrimack Michael Croteau- Litchfield

Associate Members: Geoff Daly, Nashua

Meetings are held at the Nashua Public Library on the $4^{\rm th}$ Thursday of the month at 7pm

Volunteer hours contributed for river protection activities: 400 We encourage new membership. Applications and information can be found at

http://www.nashuarpc.org/LMRLAC/index.htm

In 2011 LMRLAC meetings included the following topics:

Water Quality Testing- George May coordinates the volunteer water monitoring program that tests samples for E.coli bacteria and other parameters on the Merrimack River.

Jill Longval/ River Continuity Study- Jill is now the Environmental Planner at NRPC and will serve as LMRLAC liaison. Jill submitted a grant request to DES for a study of culverts constricting flow and fish passage on tributaries to the Merrimack. The project was funded and Jill will be asking for input from the LAC.

Manchester-Boston Airport -Richard Fixler, P.E., Assistant Airport Director, Engineering and Planning, Manchester- Boston Regional Airport and John Hagopian, P.G., Environmental Compliance Specialist attended a meeting to report on the results of the water monitoring study they completed as part of their EPA Multi-Sector Permit Requirements. The airport discharges glycol effluent, a de-icing agent to the river. The airport is working with EPA and DES to study the circumstances causing the levels of elevated oxygen demand and development of Best Management Practices (BMPs) to improve the levels. Mr. Hagopian speculated that the airport will have to do something about odor and foam and suspects the DO will not be much of a concern.

Nashua CSO Project-William Keating, Wastewater Engineer, City of Nashua attended to discuss ongoing work on upgrades to the sewer and stormwater system. Nashua is under a consent decree from the Environmental Protection Agency (EPA) to reduce the frequency of discharges to the Nashua and Merrimack Rivers. Mr. Keating explained that the Harbor Avenue project is scheduled for completion by October 2012. He explained that there will be a separate drain system and stormwater will discharge to Salmon Brook.

PSNH Thornton and Eagle Substations in Merrimack- Mitigation for this project will be directed to a project recommended by the Merrimack Planning Board on a tributary to the Merrimack River but not in the corridor.

Beazer East (former Koppers site) – Hills Ferry Road, Nashua The LAC sent a letter to DES with concerns.

Renaissance Downtowns – East Hollis Street Concept Plan (Nashua) James Vayo met with the LAC to describe the project. The LAC provided him with feedback on making the riverwalk part of the first phase and maintaining an adequate buffer, especially any tall pines for eagle roosting.

EPA Draft NPDES Permit (#NH0001465) for PSNH Merrimack Station in Bow – The draft permit raises concerns with discharges from the plant raising water temps in the Merrimack and makes recommendations. The LAC sent comments to DES and EPA stating support for the draft permit.

Respectfully submitted by Kathryn Nelson, Chair 1-17-2011



FINANCE DEPARTMENT



12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-881-3944

The Town of Hudson Finance Department's areas of responsibility are: Accounts Payable, Accounts Receivable, Payroll, Purchasing, Water Utility, Human Services, Budgeting and Financial Reporting. The primary function of this department is to manage the Town's finances. We provide financial services, information and training to elected officials, fellow employees and the citizens of Hudson. I am pleased to report that Fiscal Year 2011 ended in good financial condition with stable fund balances. The elected officials and Town staff continue to take steps to ensure that the Town will be able to maintain the current level of services that are essential to the citizens of Hudson while maintaining a prudent management of operations. For an accurate and complete accounting of the Town's finances, please see the Audit section of this report for Fiscal Year 2011 year end results.

The employees that support the Finance department are a dedicated team that works to serve the Board of Selectmen, Town employees and the citizens of Hudson. Lisa Labrie has been the Town Accountant for over 8 years. Lisa has the responsibility for maintaining the Town's ledgers, which provide a detailed accounting of all revenues and expenditures incurred by the Town. Lisa also maintains the accounting ledgers for the Sewer Utility, Water Utility and all other Special Revenue funds. Lisa is responsible for the payroll reporting for the town. Lisa is meticulous in her work and takes pride in meeting her deadlines. Jennifer Riel is the Senior Accounting Clerk who has been with the Town for over 4 years. Jen is responsible for the processing of weekly payroll and processing the Town's Accounts Payable. Jen is a valuable resource to the employees. Kathleen Wilson is the Human Services Specialist and has worked for the Town for over 15 years. Kathy handles the department's administrative tasks, processing cash receipts, and administrating personnel benefits. Kathy also has the responsibility of the Town Welfare program. She is compassionate and fair in executing her responsibilities. She is able to help those in need with thorough process management and strong networking. The Finance department is utilized by employees, Department Heads, elected officials, boards, committees and residents.

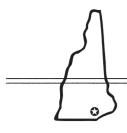
The Town of Hudson's Water Utility billing and customer service functions are handled by Valerie Marquez and Barbara O'Brien. Valerie is the full-time Water Utility Clerk and she is responsible for billing and coordinating collection efforts. Barbara is the part-time Water Utility Clerk and she is responsible for cash management and customer service. Valerie and Barbara continue to work aggressively on collections. The Water Utility bills approximately 6,100 customers per month. The Water Utility continues to grow since the Town took over the Utility in April 1998.

The Finance department plans to continue to improve efficiencies and strengthen internal controls. I plan to continue to work with the Budget Committee, Trustees of Trust Fund and the Library Trustees to improve and strengthen our professional relationships and by assisting to automate and standardize reporting.

I want to thank the employees of the Finance department for their dedication and commitment in their roles as a resource to employees, Department Heads, Water customers and Town volunteers. I would also like to thank the Town Administrator and the Board of Selectmen for their continued support.

Respectfully submitted on behalf of the Finance Department,

Kathryn Carpentier Finance Director



FIRE DEPARTMENT

39 FERRY STREET HUDSON, NEW HAMPSHIRE 03051



Shawn P. Murray Chief of Department

Emergency 911 Business 886-6021 Fax 594-1164

HUDSON FIRE DEPARTMENT
2011 ANNUAL REPORT
To the Town of Hudson
Submitted by
Fire Chief Shawn P. Murray

The Hudson Fire Department is pleased to present to you, the Citizens of Hudson, this Annual Report on your Fire Department's activities and progress for Fiscal Year 11. As in the past, our annual report places before you the future needs of the department in order to continue on with our goal to protect each of you and to make Hudson a safe place to live and work.

The mission of the Hudson Fire Department is to preserve life, property and the environment from man made and natural disasters while providing emergency medical services, fire and rescue operations, communications, public education and fire prevention programs. This mission statement reflects both of our emergency and non-emergency values that we commit to provide for you, the Citizens of Hudson, in order for you to have a safe community to work and live in.

The Hudson Fire Department has once again experienced a busy year responding to the requests of our citizens. Our requests for emergency services appear to be trending to emergency medical calls for assistance rather than fire calls and overall calls for service continue to rise.

On behalf of the members of the Hudson Fire Department, I thank each of you for your continued support and recognition of our work as we move forward to serve you. I thank the Board of Selectmen, the Town Administrator, the various Town Departments, Committees and Boards for their direction, support and understanding of our needs and of our mission to the Town of Hudson. As I complete my eighth year as your Fire Chief I am proud to have the opportunity to serve you and the men and women within this highly professional organization of dedicated people.

Respectfully Submitted,

Shawn P. Murray Fire Chief

FIRE ADMINISTRATION

The Fire Administration has completed a number of projects and initiatives during this past year. These projects allow us to streamline our operations and to provide better service to the public. Some of these projects included the transition of our radio system from analog to digital and continued upgrade of our digital radio system through the award of the Assistance to Firefighters Grant Program. We also continue to keep up and complete maintenance repair work on our aging facilities.

We continue to apply for grants in order to save money to the taxpayer. We have been very successful over the past eight years in obtaining grant funding for a number of projects. I estimate that the fire department has received over \$750,000 in grant funding for various programs. These included exhaust systems for the three fire stations, two generators for the Robinson Road and Burns Hill Fire Stations, protective clothing, radio system grants, Hazard Mitigation plan grant and most recently the Hazardous Materials Response Plan was updated, all using grant monies. In addition through a cooperative effort of Kevin Burns and other departments we have been able to recover on average 75% of the costs of response to weather related disasters. In addition, we have completed the revision to the Emergency Management Plan and will be sending it out for printing in the near future.

SUPPORT SERVICES - FIRE PREVENTION

The Support Services - Fire Prevention Division is experiencing an increase in building plan reviews and projects have remained busy with activities in both public fire prevention education and fire inspections. This is hopefully a sign of a continued improvement in the economic conditions recovering. We are working on a number of projects at this time that will result in construction of residential homes and some commercial development. Fire Prevention Officer Steve Dube and Fire Inspector Joe Triolo under the direction of Deputy Chief Buxton continue to conduct residential and business inspections, annual public safety inspections, and plan reviews of new construction projects. In addition to these projects, they also conduct public assembly inspections, new residential inspections, and conduct public fire safety and school fire prevention education activities.

Fire prevention inspections and educational programs have a direct impact in reducing the number of people killed or injured by fire. The Fire Prevention Division is available to assist any resident or business owner in answering or addressing fire safety questions or problems. The division can provide advice on where to place smoke detectors within your home or business or assist you with creating a home fire escape plan. We can also answer questions on proper home heating installation and other fire safety topics. Fire Inspector Joe Triolo continues to research the benefits of home fire sprinkler systems in residential buildings and we will continue to provide education to the public on this lifesaving fire prevention system to the public over the next year. For information on this program or any fire prevention related information please don't hesitate to call us, it may save a life!

EMERGENCY MEDICAL SERVICES

The Fire Department continues to experience an increase in calls for medial assistance.

Our ability to provide advanced life saving medication and treatment at the scene or enroute to the hospital gives you, the citizen, quicker access to treatment of your medical emergency. Quicker access to medical intervention reduces the recovery time and mortality rates of victims of accidents or illness. Our EMTs and Paramedics with advanced treatment skills provide this care every day.

This past year because of your support we have replaced our three Cardiac Monitor/Defibrillators. These life saving devices contain the latest bi-phasic technology and allow us to receive critical information about a person's cardiac condition through the ability to assess blood pressure, pulse, respirations, levels of carbon monoxide in the blood, and the most important feature in being able to interpret cardiac abnormalities through EKG and cardiac monitoring. The advances in technology allow us to send your Electrocardiogram through Bluetooth technology to the receiving hospital so that a heart attack or cardiac issue can be diagnosed even before you arrive. Upon arrival at the hospital the doctor can then immediately start treatment to lessen the damage to your heart.

Another important project we continue to support is the placement of Automatic External Defibrillators (AED) in Town Buildings and our Schools, and the promotion of AED placement in the community. With the support and

dedication from EMS Coordinator Rudolph and Hudson SAU 81, as well as local businesses such as Subaru of Nashua our community is trained and equipped to respond to cardiac arrest emergencies. We will continue to promote this worthwhile program in order to save lives. During this past fall T-Bones restaurant conducted a fundraising effort for a number of New Hampshire Fire Departments. The Hudson Fire Department was the recipient of over \$3,000 that we will use towards the purchase of AED units in local businesses. This program places these life saving devices in businesses that often see a large number of customers patronizing their businesses. The AED units will allow for the rapid defibrillation of someone who experiences a cardiac arrest. The devices significantly improve the percentage of saving someone who experiences a cardiac arrest. While not always successful, the units have been proven to save lives. I want to thank Hudson T-Bones for their support of the community. It is these types of business/community partnerships that make Hudson a great place to live.

As part of our ongoing vehicle replacement program, this year we will ask you to support a warrant article for the replacement of the 2003 Ford Ambulance. We are currently on a nine year replacement schedule which to date has worked out well in keeping the vehicles in good service and minimizing repairs. We have found that keeping ambulances any longer than 9 years results in an immediate increase in repair and maintenance costs. These ambulances experience continual use for 24 hour per day response to medical emergencies. This program has been fully supported by both the Board of Selectmen and Budget Committee.

EMS FUTURE NEEDS:

The EMS Division will see continued increased activity in the areas of emergency medical requests for service. The number of requests for emergency medical services comes from the largest at risk group for illness and injury; which is the older adult population. The U.S. Census Bureau reports that the older (60+) population will grow rapidly in the coming years. In addition, we have noted during this past year that because of unemployment, changes in State of New Hampshire funding for Health and Human Services, and the aforementioned aging population, requests for emergency medical services is rising. When citizens lose their health insurance or cannot access state health programs their health declines and this results in the need for emergency medical response. In addition, we have seen an increase in domestic and abuse of drugs and alcohol in the community. We continue to focus our public education initiatives towards the safety and health programs within all areas to include additional resources for the older adult population.

The Fire Department continues to offset the property tax cost of emergency medical services through the revenues collected from insurance companies, Medicare, and Medicaid programs. The revenues collected from ambulance services goes back into the general fund to offset taxes. The EMS Division is available to groups and organizations to speak and deliver programs that focus on the older adult population, CPR, and other health related topics. Please contact Lt. Michelle Rudolph to arrange for these presentations.

During this past year the State of New Hampshire and National Registry of Emergency Medical Technicians (NREMT) informed public safety agencies that a nationwide change in the emergency medical curriculum and scope of practice will take place over the next three years. The advancement in emergency medicine, technology, and ability of emergency medical personnel to deliver higher levels of advanced care in the field has resulted in this need to redefine the various levels of skill that Emergency Medical Technicians (EMTs) will provide the public. It has been over twenty years since the entire scope of practice for EMTs has been revised and improved upon. This new initiative will reduce the number of EMT levels while at the same time increase the skills in providing advanced levels of emergency care to the public. The transition period begins this year and is expected to be completed by 2013. You as a citizen will not see any specific change in the way we respond to your medical emergency with the exception that the EMT responding will now have more skills and abilities to provide the continued excellent care you receive today.

The Citizens of Hudson are fortunate to have the highest levels of Advanced Life Support medical care available to them. The compassion and care provided by our Emergency Medical Technicians and Paramedics is the best in the State of New Hampshire. The continued support of the Board of Selectmen and you, the Citizens of Hudson, makes this possible.

SUPPRESSION

The Fire Suppression Division is the primary division within the organization that provides response to both fire and medical emergencies. Employees assigned to the Suppression Division are trained and skilled in areas such as fire fighting, varying skill levels of Advanced Life Support in EMS, rescue and Hazardous Materials Levels of certification, and skills in technical rescue areas such as below grade rescue, confined spaces, rescue from heights, and water rescue. All full-time employees are required to alternate between the fire and EMS sides of operations to maintain their skills in both areas. The Suppression Division is divided up into two (2) groups of employees; full-time Career Fire Fighters and part-time Call Force Fire Fighters. The full-time employees are further broken down into four (4) shifts of eight (8) employees. We are also entering our fourth year in the staffing of the Robinson Road Fire Station Tuesday through Friday 7:30 AM to 6 PM. The Call Force is broken down into companies that are assigned to Central Fire Station and the Robinson Road Fire Station.

In June of this past year, after 20 plus years of service, Deputy Chief Neal Carter retired from the Hudson Fire Department. Deputy Carter dedicated a large part of his career to the Hudson Fire Department. After a short hiatus with Nashua Fire Department he returned to Hudson to oversee the operations division of the department. During his four years as Deputy Chief, Neal was instrumental in moving the department forward by continually working to improve our emergency response and training activities. I want to thank Neal for his dedication, service, and commitment to the Town of Hudson and Hudson Fire Department. We wish him well in his new adventures.

With the retirement of Deputy Chief Carter I reassigned Deputy Chief Rob Buxton to the Operations Division. Previous to this Deputy Buxton was responsible for the Support Services Division. This division is comprised of the fire prevention staff, dispatchers, building maintenance, oversight of the department's training program, and a number of other non-emergency response services that we provide to the public. We are currently in the process of advertising for the Deputy Chief of Support Services position.

The Department members continue to actively participate in a number of various community activities. Examples include: the annual bell ringing for the Salvation Army, Muscular Dystrophy Association (MDA) with the annual boot drive, Special Olympics Program, the glow necklace program at Halloween, Old Home Days, Red Cross Blood Drives, and support of other voluntary civic organizations. During this past holiday season on Thanksgiving and Christmas our Firefighters donated meals and adopted families for Christmas. Because of their efforts, families that were struggling financially were able to celebrate thanksgiving and provide gifts for their children that otherwise would not have been possible. I am proud and honored by the unselfish acts of kindness and assistance our Firefighters give back to the community.

I want to thank the Officers and Firefighter/EMT's of the Suppression Division for their continued professionalism, care, and compassion for those in need. Your service to the community is appreciated and honorable!

SUPPRESSION FUTURE NEEDS:

The staffing of the Robinson Road Fire Station during week day hours has resulted in a notable improvement in our ability to respond faster to calls in the north end of town as well as having the ability to have additional manpower to respond to second and third calls. We are entering our fourth year of this staffing and are encouraged by the improvement in response times. In the coming year we will continue to evaluate this staffing pattern and bring forth recommendations for the future. Our future goal would be to next staff the fire station seven days per week during daytime hours. In future years we would then evaluate the need to staff this station around the clock.

This year we were able to establish a Capital Reserve Account for Special Equipment. This Capital Reserve Account will allow us to establish a savings account to replace specialized equipment such as Defibrillators, Self Contained Breathing Apparatus, Thermal Imaging Cameras, Protective Clothing, and that firefighting equipment that requires the expenditure of funds that are costly. We have been very successful with these types of accounts such as our apparatus and ambulance capital reserve funds. In these challenging economic times the efforts to maintain level tax rates and budgets makes these Capital Reserve Accounts an effective way for the Town to plan for the future.

COMMUNICATIONS

The Department's Communication Division is the first division you come in contact with when calling the fire department. Our employees of this division receive specialized training in the area of communications and handling of all emergency calls for service received by the department. The space limitations continue to be a challenge in operating a critical communications center in today's emergency services arena. The forward progress towards building a modern central fire station will assist greatly in alleviating the current conditions. Since an initial study in 1989 of facility needs of the communications center, no significant modifications or improvements to this facility have been accomplished. In the future the fire department will be faced with exorbitant costs to bring this facility up to standards for communications centers.

This past year the Board of Selectmen asked us to work with the Police Department to conduct a feasibility study to consider combining both police and fire dispatch centers. As we progress into the new fiscal year we are currently evaluating information compiled to date and still need to conduct informational sessions with various groups who would be impacted by the decision to combine the two communication agencies. In addition, we are finalizing estimated costs for such a project and will need to indentify funding sources.

CALL FIREFIGHTER FORCE

The Call Force while declining in personnel numbers continues to be a valued support mechanism for the fire department. The department currently has fifteen (15) Call Firefighters on our roster. The ride along training program that requires Call Firefighters to gain proficiency and experience by riding along with the on duty crew has been successful in that Call Firefighters can maintain proficiency in their skills. This has enhanced the skills and knowledge of our Call Force and continues to build effective working relationships.

I would like to thank our members of the Call Force who continue to give of their valuable time. It is through their dedication and commitment that we can depend on them as a resource during larger emergencies and incidents. I appreciate their continued support of the ride along program and meeting the stringent requirements of being a Call Firefighter.

FACILITIES AND MAINTENANCE

A fire station is an integral part of the community. It not only provides the shelter for personnel, fire apparatus, and equipment, it also identifies the character and values the community places in protecting its citizens. Our current fire stations are aging with the Lenny Smith Central Fire Station the oldest at over 58 years old. Today's modern fire equipment, 24 hour operations, and the increasing maintenance costs and repairs to our facilities require us to start addressing the repair and replacement of our fire department infrastructure. The Fire Department continues to expend funds to keep up with the increasing maintenance issues with our facilities. My goal as Fire Chief is to continue the forward progress towards a new Central Fire Station towards addressing our needs. We are entering the five year mark from when a facility study was completed in 2007. As time progresses the costs to build a new fire station will continue to rise.

APPARATUS

The Fire Department took delivery of a new 2010 Pierce Tanker in April of this year. The voters approved the purchase of this Tanker. The cost for the Tanker was \$265,642.00. The tanker replaced a 1987 Ranger International and 1989 KME tanker. Both of these tankers had reached their maximum service life. Today's modern tanker allows us to only need to replace one of the tankers because of the ability to carry larger amount in gallons of water with one truck. This will result in a cost savings of not having to purchase a second tanker as well as the reduction in repair and maintenance costs associated with two tankers.

We continue to evaluate our emergency response fleet as our service needs change. In some cases such as the purchase of a new tanker and ability to eliminate one tanker we are providing a long term cost savings to the citizen. We are currently evaluating the rest of the firefighting fleet to find ways to reduce perhaps some of the higher capital costs associated with fire department response.

APPARATUS FUTURE NEEDS:

The completed long-term Apparatus Replacement Plan will provide the Department and Town the means to evaluate the type and number of fire apparatus that it has in the Fire Department. The plan is updated annually as apparatus is replaced and budgeted funds are approved and allocated. We continue to evaluate the purchase and use of multifunction fire apparatus that would be beneficial to the Town and could result in a reduction of overall fire apparatus.

INFORMATION TECHNOLOGY FUTURE NEEDS:

The Fire Department is currently working with the IT Department in identifying our future needs in technology. The ability to share information throughout the department is critical in meeting our service objectives. The IT Department is working on a long-term plan to meet our needs. During this past year we have assisted the IT Department with the running of fiber optic cable to the new library and high school and in support of our digital radio project. The increase in speed related to the transfer of information is improved significantly. A cooperative partnership with the library and school district is working to make this possible. Significant improvements in the fire department IT infrastructure has occurred. This year we also installed into the command vehicles mobile data terminals (MDTs) similar to the units used in the police cruisers. These two units allow the fire command officers to be linked directly with the dispatch center and internet access while operating at emergencies and during weather related disasters. It also provides us with the ability to communicate directly with the State of NH Emergency Operations Center in Concord to communicate our status and needs. While these improvements take time, in the long run the town will have an effective internet and communications systems. I would like to thank Lisa Nute, Vin Guarino, and John Beike for their continued support of these projects.

SUMMARY

The Fire Department is committed to meeting the challenges of a recovering economy. We have had a productive year in accomplishing our goals and objectives that we see as important to the services we provide to you the community. Our work is only possible through your support of the fire department. We would like to thank you, the citizen, for your kindness, compassion, and recognition of the work we do. Without your support we could not accomplish our mission.

The Hudson Fire Department has a long and proud history of serving the community. Our organization is molded by the many people that come and go throughout the years. This past year Roger Boucher a former Call Firefighter who dedicated over 30 years of service to the Hudson Fire Department passed away. This year's annual report is dedicated to him. Roger's family spoke of the honor and privilege he often expressed in being able to serve the community. I want to thank Roger and his family for their sharing of a dedicated public servant with the Hudson Fire Department and the Hudson Community. I would also like to keep those currently serving in the military and in past wars in our thoughts and remember those who made the ultimate sacrifice.

The fire department also saw the retirement of two dedicated employees. Call Fire Captain Fred Brough retired after serving 28 plus years with the Hudson Fire Department. In addition, Neil Pike retired after 22 years of service as a fulltime Firefighter. I want to take this opportunity to thank both of them for their many years of service to the community as well as their compassion and dedication in helping those most in need.

In closing, I would be remiss if I did not take a moment to express my deepest appreciation and thanks to the members of the Hudson Fire Department, countless citizens and businesses, and to all of the committee members who contributed to the construction of the 9-11 Memorial. This particular project demonstrated an impressive example of the true spirit of community which in turn has given all citizens an honorable place to reflect and remembers all those who lost their lives on September 11, 2001. I wish to encourage all those who have not had an opportunity to visit the memorial you will find it at Benson Park.

On behalf of all of the members of the Hudson Fire Department, I would like to thank the Board of Selectmen, Town Administrator, Fire Department Liaison Roger Coutu, all Town Departments, the families and friends of our employees, and the citizens and businesses of Hudson for their continued support in making this past year a safe and successful one for all of us.

Call Reason Breakdown

Printed: 01/10/2012

| Call Reason | Self | Disp | Total | <u>~~~</u> % | Avg. Arrive | Avg. Time @ Scene |
|--|------|----------|----------|--------------|--------------|-------------------|
| Abdominal Pain | 0 | 46 | 46 | 1.6 | 5.22 | 14.39 |
| Abrasion/ Laceration/ Puncture | 0 | 56 | 56 | 1.9 | 5.15 | 12.94 |
| Allergic Reaction | 0 | 24 | 24 | < 1 | 5.40 | 9.94 |
| Attempted Suicide | 0 | 23 | 23 | < 1 | 7.43 | 14.35 |
| Back Injury | 0 | 31 | 31 | 1.1 | 5.84 | 14.72 |
| Breathing Difficulty | 0 | 221 | 221 | 7.6 | 5.27 | 13.53 |
| Burns | 0 | 1 | 1 | < 1 | 5.00 | 11.50 |
| Cardiac Arrest | 0 | 19 | 19 | < 1 | 5.20 | 16.56 |
| Chest Pain / Heart Attack | 0 | 142 | 142 | 4.9 | 5.08 | 15.27 |
| Child Birth | 0 | 4 | 4 | < 1 | 3.50 | 10.50 |
| Diabetic / Insulin Reaction | 0 | 35 | 35 | 1.2 | 5.47 | 19.37 |
| Dizziness / Fainting | 0 | 79 | 79 | 2.7 | 5.41 | 19.59 |
| Eye Injury ' | 0 | 3 | 3 | < 1 | 3.67 | 10.33 |
| Fracture / Sprain / Dislocate | 0 | 94 | 94 | 3.2 | 5.38 | 17.32 |
| General Illness Gunshot Wound | 0 | 161 | 161 | 5.6 | 5.55 | 17.34 |
| | 0 | 2 | 2 | < 1 | 31.75 | 31.75 |
| Head Injury | 0 | 52 | 52 | 1.8 | 5.64 | 13.36 |
| Hemorraging Multiple Injuries | 0 | 23 33 | 23 | < 1 | 4.57 | 11.09 |
| Overdose / Drug Reaction | 0 | 33 37 | 33 | 1.1 | 6.00 | 11.35 |
| | 0 | 55 | 37 | 1.3 | 6.76 | 12.53 |
| Psychological Problem Seizure | 0 | 55 77 | 55 77 | 1.9 2.7 | 7.43 5.25 | 15.19 |
| Stab Wound | 0 | 1 | 1 | < 1 | 3.50 | 13.68 7.00 |
| Stroke | 0 | 29 | 29 | 1.0 | 5.60 | 14.29 |
| Reaction to Surgery | 0 | 3 | 3 | < 1 | 5.50 | 14.29 |
| Unconcious/ Unresponive/ D O A | 0 | 83 | 83 | 2.9 | 4.99 | 16.26 |
| Unknown Medical | 0 | 48 | 48 | 1.7 | 4.61 | 7.84 |
| Alarms in Building | 0 | 49 | 49 | 1.7 | 6.35 | 8.46 |
| Fire, Auto (no exposure) | 0 | 19 | 19 | < 1 | 5.19 | 15.36 |
| Fire, Auto (exposure) | 0 | 1 | 1 | < 1 | 2.33 | 3.67 |
| Fire, Brush | 0 | 12 | 12 | < 1 | 9.01 | 23.84 |
| Fire, Chimney | 0 | 5 | 5 | < 1 | 7.45 | 24.78 |
| Fire, Dumpster (no exposure) | 0 | 2 | 2 | < 1 | 6.00 | 27.00 |
| Fire, Explosion (noise only) | 0 | 7 | 7 | < 1 | 4.33 | 10.33 |
| Fire, Illegal Burn/ Camp Fire | 0 | 74 | 74 | 2.6 | 7.08 | 8.68 |
| Fire Master Box | 0 | 190 | 190 | 6.6 | 4.86 | 7.91 |
| Smoke/ Gas Odor | 0 | 62 | 62 | 2.1 | 6.49 | 12.83 |
| Smoke/ Gas Confirmed | 0 | 46 | 46 | 1.6 | 5.94 | 13.02 |
| Fire, Structure | 0 | 30 | 30 | 1.0 | 6.63 | 33.26 |
| Hazmat Incident | 0 | 5 | 5 | < 1 | 17.08 | 263.24 |
| Gas Spill Large >5 gal | 0 | 1 | 1 | < 1 | 3.67 | 40.67 |
| Gas Spill Small <5 gal | 0 | 15 | 15 | < 1 | 5.12 | 20.93 |
| Mutual Aid Ambulance | 0 | 3 | 3 | < 1 | 12.17 | 9.33 |
| Mutual Aid Mass | 0 | 2 | 2 | < 1 | 13.25 | 138.25 |
| Mutual Aid Nashua | 0 | 1 | 1 | < 1 | 19.00 | 157.00 |
| Mutual Aid Other | 0 | 21 | 21 | < 1 | 18.69 | 48.34 |
| Mutual Aid Nashua Spit Brook R | 0 | 4 | 4 | < 1 | 10.67 | 100.33 |
| Mutual Aid Windham | 0 | 5 | 5 | < 1 | 34.75 | 42.25 |
| Arching Wires / Wires Down | 0 | 329 | 329 | 11.4 | 4.70 | 6.31 |
| Carbon Monoxide Alarm | 0 | 87 | 87 | 3.0 | 8.10 | 15.52 |
| Carbon Monoxide W/ Symptoms | 0 | 6 | 6 | < 1 | 6.81 | 17.14 |
| Electrical Problem | 0 | 7 | 7 | < 1 | 6.71 | 7.71 |
| Industrial Accident | 0 | 1 | 1 | < 1 | 6.00 | 11.50 |
| Motor Vehicle Accident | 3 | 245 | 248 | 8.6 | 5.05 | 13.48 |
| Motor Vehicle - Extrication | 0 | 4 5 | 4 | < 1 | 6.61 | 32.22 |
| Structural Collapse Water Rescue Person in Water | 0 | 5 | 5 5 | < 1 < 1 | 4.83 3.90 | 17.40 101.63 |
| Water Rescue Animal in Water | 0 | 1 | 1 | < 1 | 2.00 | 6.50 |
| Assist Citizen | 0 | 124 | 124 | 4.3 | 6.77 | 20.35 |
| Lockout Emerg / Non Emerg | 1 | 27 | 28 | < 1 | 8.10 | 8.90 |
| Lift Assist | 0 | 56 | 56 | 1.9 | 5.34 | 13.95 |
| | | | | | - · · - | |

Hudson Fire Department - Responses 01/01/11 - 12/31/11

| | Dispatch Analysis | | | | Printed: 01/10/2012 | |
|--------------------|-------------------|------|------|-----|---------------------|-------|
| Ambulance Transfer | 1 | 20 | 21 | < 1 | 11.70 | 14.45 |
| Water Problem | 0 | 22 | 22 | < 1 | 5.55 | 11.27 |
| System Trouble | 0 | 15 | 15 | < 1 | 7.83 | 9.47 |
| TOTAL | 5 | 2890 | 2895 | 100 | 5.77 | 14.40 |

Hudson Fire Department - Litchfield Ambulance Calls 1/1/11 - 12/31/11 Dispatch Analysis Printed: 01/10/2012

Printed: 01/10/2012

Call Reason Breakdown

| Call_Reason ' | Self | Disp | Total | % | Avg. Arrive | Avg. Time @ Scene |
|--------------------------------|------|------|-------|------|-------------|-------------------|
| Abdominal Pain | 0 | 9 | 9 | 2.8 | 9.33 | 17.67 |
| Abrasion/ Laceration/ Puncture | 0 | 12 | 12 | 3.8 | 10.58 | 17.50 |
| Allergic Reaction | 0 | 8 | 8 | 2.5 | 9.38 | 14.63 |
| Attempted Suicide | 0 | 3 | 3 | < 1 | 24.33 | 13.33 |
| Back Injury | 0 | 9 | 9 | 2.8 | 10.56 | 19.89 |
| Breathing Difficulty | 0 | 57 | 57 | 18.0 | 10.37 | 16.13 |
| Chest Pain / Heart Attack | 0 | 28 | 28 | 8.8 | 10.61 | 17.23 |
| Child Birth | 0 | 1 | 1 | < 1 | 14.00 | 16.00 |
| Diabetic / Insulin Reaction | 0 | 7 | 7 | 2.2 | 8.29 | 28.71 |
| Dizziness / Fainting | 0 | 13 | 13 | 4.1 | 9.92 | 17.17 |
| Fracture / Sprain / Dislocate | 0 | 11 | 11 | 3.5 | 9.91 | 23.00 |
| General Illness | 0 | 27 | 27 | 8.5 | 11.11 | 16.30 |
| Gunshot Wound | 0 | 1 | 1 | < 1 | 11.00 | 28.00 |
| Head Injury | 0 | 12 | 12 | 3.8 | 10.42 | 12.17 |
| Hemorraging | 0 | 11 | 11 | 3.5 | 10.73 | 14.09 |
| Multiple Injuries | 0 | 9 | 9 | 2.8 | 8.39 | 17.11 |
| Overdose / Drug Reaction | 0 | 7 | 7 | 2.2 | 9.43 | 12.57 |
| Psychological Problem | 0 | 4 | 4 | 1.3 | 11.50 | 8.50 |
| Seizure | 0 | 12 | 12 | 3.8 | 9.50 | 16.33 |
| Stroke | 0 | 11 | 11 | 3.5 | 9.73 | 16.27 |
| Unconcious/ Unresponive/ D O A | 0 | 12 | 12 | 3.8 | 9.08 | 13.75 |
| Unknown Medical | 0 | 8 | 8 | 2.5 | 9.75 | 14.63 |
| Carbon Monoxide W/ Symptoms | 0 | 2 | 2 | < 1 | 10.50 | 11.00 |
| Motor Vehicle Accident | 0 | 34 | 34 | 10.7 | 7.94 | 17.48 |
| Motor Vehicle - Extricaiton | 0 | 1 | 1 | < 1 | 11.00 | 7.00 |
| Assist Citizen | 0 | 2 | 2 | < 1 | 10.00 | 4.00 |
| Lift Assist | 0 | 4 | 4 | 1.3 | 12.75 | 10.75 |
| Ambulance Transfer | 0 | 2 | 2 | < 1 | 11.50 | 12.00 |
| TOTAL | 0 | 317 | 317 | 100 | 10.13 | 16.47 |

Hudson Fire Department Year in Review 2011



Deputy Fire Chief Neal Carter retired May 31, 2011.



Call Captain Fred Brough was the recipient of the 2011 Loyalty Day Award and retired on April 1, 2011 after 28 years of service to the Town of Hudson.



FF Neil Pike retired after almost 23 years of full-time service to HFD on April 30, 2011.



(Center) Retired Call-Captain Harry Chesnolovich was awarded a pin recognizing 55 years of affiliation with the Fire Service. Right – Fire Chief Shawn Murray. Left - Relief Assoc. President Captain Dave Morin. Background – IAFF Local #3154 President, Firefighter Erich Weeks.



October was Breast Cancer awareness month and duty members sported pink tshirts in order to bring public awareness and support to finding a cure.



Fire Captain Steve Gannon and EMS Supervisor/Lt. Michelle Rudolph receive demonstration training on the new Automatic External Defibrillators (AED) units placed into service on the ambulances.



Hudson Fire members conduct water rescue training to advance and refresh rescue skills.



Volunteer Ed Shiebler receives the 2011 Hudson Grange #11, Community Recognition award for his volunteer services to the community.



HFD responds to an overturned propane truck accident.



Fire Chief Shawn Murray placing wreath at the 9-11 Memorial dedication September 11, 2011.



Tanker received in April 2011. This tanker replaced a 1987 Ranger International and 1989 KME tanker.



HFD Members ringing Salvation Army bell at Wal-Mart December 2011.

Report of Forest Fire Warden and State Forest Ranger Shawn Murray Fire Warden

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests & Lands, work collaboratively to reduce the risk and frequency of wildland fires in New Hampshire. To help us assist you, please contact your local Forest Fire Warden or Fire Department to determine if a permit is required before doing <u>ANY</u> outside burning. Under State law (RSA 227-L:17) a fire permit is required for all outside burning, unless the ground is completely covered with snow. The New Hampshire Department of Environmental Services also prohibits the open burning of household waste. Citizens are encouraged to contact the local fire department or DES at 603-271-1370 or www.des.state.nh.us for more information. Safe open burning requires diligence and responsibility. Help us to protect New Hampshire's forest resources. For more information please contact Hudson Fire Department at (603) 886-6021 or the Division of Forests & Lands at (603) 271-2214, or online at www.nhdfl.org.

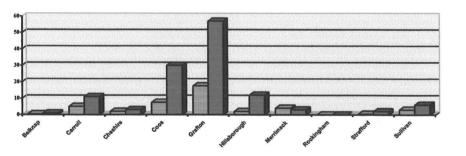
Both in terms of the number of fires, as well as the number of acres burned, this past fire season was the smallest since records have been kept. Extensive rainfall virtually all season long kept the fire danger down. The largest fire for the season was only 5.4 acres which occurred in Littleton on May 2nd 2011. As has been the case over the last few years, state budget constraints have limited the staffing of our statewide system of 16 fire lookout towers to Class III or higher fire danger days. Despite the reduction in the number of days staffed, our fire lookouts are credited with keeping most fires small and saving several structures due to their quick and accurate spotting capabilities. The towers fire spotting was supplemented by contracted aircraft and the NH Civil Air Patrol when the fire danger was especially high. Many homes in New Hampshire are located in the wildland urban interface, which is the area where homes and flammable wildland fuels intermix. Several of the fires during the 2011 season threatened structures, a constant reminder that forest fires burn more than just trees. Homeowners should take measures to prevent a wildland fire from spreading to their home. Precautions include keeping your roof and gutters clear of leaves and pine needles, and maintaining adequate green space around your home free of flammable materials. Additional information and homeowner recommendations are available at www.firewise.org. Please help Smokey Bear, your local fire department, and the state's Forest Rangers by being fire wise and fire safe!

2011 FIRE STATISTICS

(All fires reported as of November 2011)

(figures do not include fires under the jurisdiction of the White Mountain National Forest)

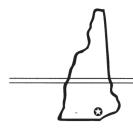
| County | Acres | # of Fires | |
|--------------|-------|------------|--|
| Belknap | .5 | 1 | |
| Carroll | 5 | 11 | |
| Cheshire | 2 | 3 | |
| Coos | 7.5 | 30 | |
| Grafton | 17.5 | 57 | |
| Hillsborough | 2 | 12 | |
| Merrimack | 4 | 3 | |
| Rockingham | 0 | 0 | |
| Strafford | .5 | 2 | |
| Sullivan | 3 | 6 | |



| Acres |
|------------|
| # of Fires |

| CAUSES O | F FIRES REPORTED | Total | Fires | Total Acres |
|-----------|---|-------------------|-------|--------------------|
| Arson | 7 | 2011 | 125 | 42 |
| Debris | 63 | 2010 | 360 | 145 |
| Campfire | 10 | 2009 | 334 | 173 |
| Children | 2 | 2008 | 455 | 175 |
| Smoking | 9 | 2007 | 437 | 212 |
| Railroad | 1 | | | |
| Equipment | 1 | | | |
| Lightning | 3 | | | |
| Misc.* | 29 (*Misc.: power lines, fireworks, elect | ric fences, etc.) | | |

ONLY YOU CAN PREVENT WILDLAND FIRE



FIRE DEPARTMENT

39 FERRY STREET HUDSON, NEW HAMPSHIRE 03051



Shawn P. Murray Chief of Department

Emergency 911 Business 886-6021 Fax 594-1164

HUDSON EMERGENCY MANAGEMENT DIVISION
2011 ANNUAL REPORT
To the Town of Hudson
Submitted by
Fire Chief Shawn Murray

The Emergency Management Division consists of representatives from all departments within the Town that are tasked with duties and responsibilities during a disaster situation. The Town's Emergency Management operations during disaster situations or at times when emergency resources are taxed beyond their limits is dependent on one critical document. This document is known as the Town of Hudson Emergency Management Plan. During this last year we tested this written plan during two major events.

The first event was the response and recovery to the August 2011 Hurricane Irene. We were fortunate to not experience the full impact of the hurricane and were able to recover quickly from it. Once again, the Emergency Management Plan and the response of town personnel demonstrated the effectiveness of the plan.

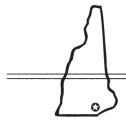
The second challenge to emergency management this year came in the form of a rare October snowstorm. The snowstorm challenged our resources and resulted in over 237,000 NH residents to be without power for a number of days. Over 9,800 Hudson residents were without power. This equated to over 92% of the Hudson PSNH customers. Most challenging to power restoration efforts was that the Town of Hudson sustained major damage to the larger grid system thereby complicating power restoration efforts. The central core of Hudson including the municipal complex of the Central Fire Station, Fire Dispatch, and Town Hall were without power for four days. A failure of the main generator which supplies back up power to the complex resulted in longer street power restoration due to the need to have repairs made. A complete report on the snowstorm is being completed and will be made available as soon as it is finalized. During the next year we will continue to update and revise our current Emergency Management Plan. This will include incorporating the improvements recommended in the Ice Storm After Action Report.

I am also pleased to inform you that we have received approximately \$13,000 in reimbursement from FEMA to offset the costs for the response to Hurricane Irene. In addition, we are working with FEMA to recover reimbursements of approximately \$200,000 in costs related to the October Snowstorm. I would like to thank Kevin Burns, Road Agent for working with me to put the costs and justification together for the storm costs. The reimbursement process is arduous and time consuming but when properly filed will allow the Town of Hudson to recoup up to 75% of the costs of response and recovery.

I would like to thank Chairman Jasper, Fire Department Liaison Coutu, Deputy Emergency Management Director Lavoie, the Town Administrator, all Town Departments, and the members of the Emergency Management Staff and the many Town employees that have taken part in the response to the events of this past year.

Respectfully Submitted,

Shawn P. Murray Fire Chief



FIRE DEPARTMENT

39 FERRY STREET HUDSON, NEW HAMPSHIRE 03051



Shawn P. Murray Chief of Department

Emergency 911 Business 886-6021 Fax 594-1164

2011
Local Emergency Planning Committee
Annual Report
To the Town of Hudson
Submitted by
Deputy Fire Chief Robert M. Buxton

It is with great pleasure that I provide the citizens of Hudson with the annual report of Hudson's Local Emergency Planning Committee.

The Local Emergency Planning Committee is comprised of several representatives; they include your local government, Town of Hudson residents and local industry representatives. This committee is a division of the Hudson Fire Department. The group is tasked with several areas of responsibility which include establishing procedures for handling public requests for information, maintaining and developing the local Emergency Response Plan, coordinating annual reporting of the hazardous chemical inventory and keeping the public informed of its activities.

I am happy to report that the Town of Hudson has completed a full review and update of our Hazardous Material Plan. The Fire Department worked with LMK Associates form Bow, NH to complete this project. The completion of this project was made possible through the US Department of Transportation Hazardous Materials Emergency Planning (HMEP) grant the Town of Hudson was awarded in 2010.

Should you have any questions, please feel free to contact the Hudson Fire Department at 886-6021.

Respectfully submitted,

Root M. TSA

Robert M. Buxton Deputy Fire Chief

HUDSON GREEN TEAM

Annual Report 2011

Background

At the election in March 2007, Hudson voters passed the NH Climate Change resolution, which called for the Selectmen to appoint "a voluntary energy committee to recommend local steps to save energy and reduce emissions". In June of 2007, the sponsor of the warrant article, Linda Kipnes, requested that the Selectmen establish such a committee and appoint 5 members. Original members were Linda Kipnes, Jean Serino, and Margaret Femia. Gordon Osgood and Kevin Kuhns were appointed later in the year.

During 2011, two members were not able to attend many of the meetings and were not able to be active on the Committee. We have a new member who is active and enthusiastic; we also have a new participant on the committee who has expertise in the energy field and who is helping us to plan some speakers for early next year.

The voluntary energy committee voted to be known as the Hudson Green Team. The Green Team meets on the 3rd Monday of each month in the Community Development Room at Town Hall at 7:00PM.

Green Team Mission

The Green Team has two basic goals:

Goal #1: Investigate energy usage in the buildings and services of the Town of Hudson and recommend ways to save energy and money.

Goal #2: Inform citizens and businesses in Hudson of ways they can reduce emissions and save energy and money.

Results for 2011

Energy Technical Assistance and Planning (ETAP) projects

The energy inventory of electricity and gas/oil usage in all town buildings for the past several years was completed with the help of Jill Longval at NRPC. The data was entered into the inventory tool maintained by Peregrine Energy, in their role as facilitators of ETAP money for the Nashua Region. This data will be loaded into the EPA inventory tool at the end of the ETAP project, so the Town can continue monitoring its energy usage as part of the EPA Challenge.

In conjunction with NRPC, and using the data in the energy inventory, ETAP money was used to fund a building audit of all Town of Hudson municipal buildings. Energy consultants and engineers from Peregrine Energy did a thorough on-site review of electrical usage, heating, and air conditioning, insulation, and other energy related systems in all Town buildings. We have received a preliminary report, indicating improvements that can be made in all Town buildings to improve/decrease energy usage. When the final report is received, the Green Team will work with Town officials to implement as many of the improvements as possible.

Also in conjunction with a region-wide initiative of NRPC, the Green Team participated on the committee that investigated the use of an alternative source for electricity for all Town accounts. Several towns in the NRPC region are participating in this initiative in order to get the lowest rates possible. The Green Team presented the information to the Board of Selectmen, who appointed

Mark Pearson of the Community Development Department to be in charge of implementing the change. At the end of the year, NRPC and the Alternative Electricity Committee had received several bids from alternative electricity suppliers and were asking all the participating towns to approve the contracts for a possible switch-over in early February. The Board of Selectmen voted at its last meeting in December to sign the final contract and join the alternative electricity program.

The contracts will be for 1 year, and the rate for generated electricity (which is about one-half the cost on the electric bill; the other half is for the poles and wires, which would still be paid to PSNH as it is currently) will be about 25% less that the Town is currently paying. According to Jill Longval at NRPC, the Town now uses 829,358 kWh per year; at the current PSNH rate of \$0.0839 per kWh, the Town would pay \$69.583. With the new proposed rate of \$0.0601, the Town would pay \$49,844, a savings of \$19,739. The alternative energy supplier also agreed to research other electricity accounts of the Town related to the Water Company, and these accounts will be added to the alternative energy program when the research is complete. This should add further savings to the Town's electricity usage.

Research and Education

In pursuit of the mission goals, the Green Team has accomplished the following:

- provide flyers at Town Hall that describe the engine idling laws in NH, urging people not to idle their car engines, and also a flyer about Automobile Energy Saving Tips. The Green Team hope that people will see these as they come in to register their cars
- provide information in the form of flyers and pamphlets describing various ways to save energy and money at Green Team displays at Town Meeting, Town Election Day, Old Home Days and Pumpkin Fest
- provide displays of energy-saving equipment and devices, such as reel lawn mowers, a wheeldriven push snow remover, pipe wrap, compact fluorescent light bulbs, and programmable thermostats at Town Meeting, Town Election Day, Old Home Days and Pumpkin Fest
- make available a website which lists the Green Team members and describes our goals, as well as
 provide information about ways to save energy and links to other websites with further
 information

Members of the Green Team have attended seminars and workshops, including several regional Energy Committee workshops sponsored by NRPC

Kill-A-Watt Device and Information available at the Library

The Green Team has made packages containing a Kill-A-Watt device and information about its use and other energy saving tips at the Rodgers Memorial Library. Library patrons can check out the bag and use the device for 3 weeks to measure the energy usage of various appliances in their homes. They can read and/or keep copies of the energy saving tips that are part of the package.

EPA Community Energy Challenge

At the end of 2007, the Board of Selectmen signed the commitment letter to participate in the EPA Community Energy Challenge. This allows the Green Team to use the EPA's Portfolio Manager software to record energy usage information for each town building. Members of the Green Team visited the town buildings to research the information needed to write up the building descriptions. We have begun to input the data for electricity, gas, and oil usage over the past two years for each of the town buildings. This will help the Green Team and the town assess our past energy usage and quantify improvements.

As mentioned above, energy inventory data has been entered into the ETAP/Peregrine inventory tool; this data will be loaded into the EPA Portfolio Manager at the end of the ETAP project.

Monthly energy usage data continues to be input into the inventory tool, and the Green Team is grateful to members of the Town Finance Department who provide this information.

Ongoing Projects

We continue to look for speakers and plan to have more televised talks as we find speakers. We welcome suggestions for speakers and/or topics of interest to Hudson residents.

We are also always looking for new ways to save energy, and new ways to inform and educate people about how to save energy and money. Anyone is welcome to attend our meetings at any time.

Respectfully Submitted by

Linda Kipnes Chairman



Highway Department



2 Constitution Drive Hudson, New Hampshire 03051 603/886-6018 Fax 603/594-1143

Fiscal year 2011 was again a very busy and productive year for the Highway Department. Looking back over the year the thing that stands out was the severity of the winter season. Winter started early and pounded us all season long. The crews did an excellent job keeping the roads clear and safe considering the weather and the aging equipment that was still in use. During this season we had three front line plow trucks that were almost 25 years old. Fortunately this equipment made the season and is scheduled to be replaced in the next fiscal year. The timing of the storms also helped as most events happened during the week so we were to complete the season with the amount of money budgeted for overtime, salt, sand and fuel.

The department also completed some high profile road work this year. The largest was the reconstruction of Ferry Street, Route 111, from Ridge Ave to the Merrimack River. This project was completed in two phases to help ease traffic congestion. The first phase was completed in the summer of 2010. This included the removal of the existing surface of Ferry Street from Ridge Ave to Ferry Street. Drainage was added as needed. The entire area was then repaved. The second phase was from Library Street to the Veterans Memorial Bridge over the Merrimack River. This was completed in the late spring of 2011. This phase included removing the existing road surface, replacing traffic control loop detectors, lane realignment at the intersection of Library Street and repaving.

Another high profile job was the Derry Road, Route 102, reconstruction. This work was completed in June 2011. The work included the removal of the existing road surface from Mc Donald's north to Elm Street including 250 feet of Elm Street. The project also included removing the existing traffic island on Elm Street and replacing it with a smaller granite curbing island. We also extended the stacking lanes on Elm Street to help with traffic flow, and upgraded the Opticom system to increase response time through the intersection for emergency vehicles. The entire area was then repaved.

Central Street, Route 111, also was reconstructed. The area from Ferry Street to the culvert at Burger King was highly distressed. In May 2011, we reclaimed the entire area. In some places over a foot and a half of old asphalt was pulverized and then reshaped, graded, compacted and then repaved. The extra material from pulverizing the road was trucked to Benson Park and stored for future road and trail work within the park.

Also this year the Department under took the realignment project for the intersection of Pelham Road and Lowell Road. This was an extensive redesign of the intersection. The old intersection was extremely wide and met Lowell road at a 45 degree angle and on a steep incline. We realigned Pelham to now meet Lowell road at a 90 degree angle. We also removed the hill on Pelham Road to reduce the slope. When completed the new intersection included two turning lanes on Pelham Road, new granite curbing throughout the length of the project, new sidewalks on both sides of Pelham road up to the Nottingham West School, new signage and lighting. We also installed underground conduit for future use if traffic lights are needed.

Other road projects included the reclaiming and repaving of Adalaide Street. Other streets that had previously been reclaimed and only received base pavement were overlaid with the finish pavement. They included Sanders Road, Elaine Street, Winding Hollow Road, Griffin Road, Keinia Road, Edgewood Drive and Stevens Drive.

I know this seems like a lot of road work, and it is. The fact of the matter was that most of the work was completed using Planning Board funds from impact fees which have now pretty much dried up. Our traditional method of paying for road work in the budget remains woefully underfunded and will need to be addressed soon.

Sewer projects completed this year included the replacement of the main lines and house services on Winnhaven Drive and on Short Street. They are also heavily involved in the mapping of the entire system using GPS.

Off road work this year included the replacement of the entire baseball field at Greeley Park. We installed a water meter pit, ran water lines from the street to the park and installed irrigation. We then replaced the infield and the outfield. At Benson's Park we completed clearing the large section by the pond across from the A Frame and then landscaped it. At the pedestrian entrance by the parking lot, we added 260 feet of drainage to allow walk ways to be built from the entrance to the old gorilla house. We also added walks to the future site of the 9/11 Memorial. The area was then completely landscaped.

This year we were successful in replacing our 1994 Vaccon Truck with a brand new 2010 unit. This piece of equipment is responsible for cleaning over 1,800 catch basins, 1,500 sewer man holes, 60 miles of sewer lines and 40 miles of drain lines. It also used to open hundreds of culverts and clean 5 sewer pumping stations. Though no one sees the work this unit does, it is the most valuable, irreplaceable piece of equipment in our fleet.

Many recurring annual jobs also keep the Highway Department busy. These tasks include but are not limited to brush and tree removal, pavement markings, street patching, landscaping of parks and cemeteries, lawn care, litter removal, install and repair traffic lights, road shoulder maintenance, roadside mowing, equipment maintenance, sign installation and repair, along with overseeing the solid waste contract.

In closing, I want to thank all the members of the highway department for their hard work and dedication during a difficult year. I also wish to thank the Board of Selectmen, Budget Committee, Town Administrator, my fellow Department Heads, and you the citizens of Hudson, for your continued support.

Respectfully submitted,

Kevin Burns Road Agent



TOWN OF HUDSON Information Technology Department



Annual Report for 2011

Introduction

May 2012 will mark the fifth anniversary of the Information Technology (IT) Department, when the management of technology for all Town departments was consolidated. Since 2007, the IT department—with a staff of three –has made great strides in improving our Town's network, infrastructure and interoperability. My team includes IT Specialists John Beike and Vin Guarino.

Responsibilities and Work Load

Though we've had many successes, the biggest challenge for us continues to be the lack of support staff to handle the workload. According to national standards, the average number of staff required for our size municipal government agency and number of computer users is 3.75 help desk staffers plus management. This does not include the GIS functions we maintain, which are normally a separate unit of 1 person for our size town.

Where we should have 5.75 people for our size agency and level of responsibility, we have three. Trying to fill in with temporary student Interns has not been enough to meet the constant needs of our 24/7, 365 day demand, and training short-term students is time consuming.

John and Vin continue to serve our Town well with their knowledge base and skill. I am proud to work with both of them. They have been instrumental in implementing Town-wide technologies that helped us attain more efficient interoperability between departments at a lower operating cost.

The IT Department is responsible for supporting approximately 300 users: employees, volunteers and elected members who use Town resources. We maintain technology within 11 Town-owned buildings, 7 remote sites, two 24/7 dispatch centers, and the Emergency Operation Center. This center is manned in the event of a Townwide catastrophic event, and IT needs to be prepared for its activation and technology at any time.

Furthermore, we are responsible for the procurement, management, and replacement of Town-wide hardware, software and phone systems, with system security, emergency services, and data recovery being our most important responsibilities and priority, though we work in a constant state of support back-log.

Goals Set and Met in Fiscal Year 2012

- Lowered equipment replacement costs by 24% through desktop virtualization.
- Collaborated with Town Clerk Patti Barry to add a Point of Sale module to our financial software. This allows residents to pay their dog licenses, motor vehicle fees, taxes and other bills using credit card.

- Worked with Fire Deputy Rob Buxton and School IT Director Kevin Boulard to upgrade alarms and provide Return on Investment (ROI) through Town-owned fiber optic to Hudson Memorial and Nottingham West Schools. Upgrades for the Recreation Center, HO Smith and Library Street Schools are ongoing.
- Expanded the use of laptops in the field to provide ROI by minimizing time spent on duplication of work and the need to travel back to offices to access data.

It takes collaboration to justify, budget and procure the necessary technology to meet our mission and goals for all departments. In that regard, I would like to thank Town Administrator Steve Malizia, my fellow Department Heads, and the Board of Selectmen for their support. I'd like to note the significant contributions of IT Liaison, Ted Luszey and extend my appreciation for his perceptiveness and support of our goals.

Respectfully submitted,

Townse

Lisa Nute

Information Technology Director



2011 ANNUAL REPORT OF NRPC ACTIVITIES FOR THE TOWN OF HUDSON

The Nashua Regional Planning Commission is formed by the thirteen communities of Hudson, Pelham, Litchfield, Merrimack, Nashua, Amherst, Hollis, Brookline, Milford, Mont Vernon, Lyndeborough, Wilton, and Mason. NRPC serves as a resource to support and enhance local planning, provides a forum for communities to coordinate land use, environmental and transportation planning at the regional level, and provides a clear voice for the region at the state and federal levels. Our core planning programs are transportation, land use, environment, and mapping. NRPC is also the designated Metropolitan Planning Organization (MPO) for the region and is responsible for developing and maintaining the region's official transportation planning program for transportation projects that are funded through Federal or State sources.

In 2011, NRPC provided the assistance summarized below directly to Town Departments, land use boards and commissions and the Board of Selectmen. Town officials, staff and board members also have access to the many training and educational programs NRPC offers and may request customized services through NRPC programs.

TRANSPORTATION

NRPC is responsible for developing the region's portion of the State's Transportation Improvement Program (STIP), maintaining the regional traffic model, and performing required air quality analyses. In addition, NRPC MPO funds are used to provide municipal technical assistance on transportation issues.

Congestion Management Process – The NRPC has developed a Congestion Management Plan (CMP) designed to identify areas of congestion and develop solutions for more effective management of the transportation system. This plan provides information to municipal decision makers to assess the effectiveness of strategies and identify investment priorities. In 2011, NRPC collected travel time data on NH 111, Route 3A and the Taylor Falls Bridge which will be used to support prioritization of transportation improvements in the region.

Third River Crossing – With the recent opening of the Manchester Airport Access Road (MARR), NRPC began a traffic volume monitoring program to assess the impact of the MARR opening on the Town of Hudson; specifically the traffic volumes approaching the Town Center and Taylor Falls Bridge. Baseline data was collected prior to the opening of the MAAR and will be compared to data collected in the spring of 2012 in order to quantify the impact of the bridge opening. Additionally NRPC will hold a Third River Crossing summit in 2012 to facilitate discussion between officials from towns of Hudson, Merrimack, Litchfield and the City of Nashua to develop a path towards a mutually agreeable east west travel solution between the communities.

Traffic Data Collection – NRPC continued its robust traffic data collection program. These traffic counts are available for use by the Town and NRPC can conduct special counts upon request. The count data is available to anyone through the NRPC website using the Google Maps feature and more detailed data from each count is available upon request.

Transportation Improvement Program – As the designated MPO for the region, NRPC maintains the Transportation Improvement Program (TIP). The TIP is a document required under federal transportation regulations that shows that there are sufficient resources to fund the proposed projects. All federally funded highway improvements must be included in the region's TIP in order to receive federal funding.

NRPC is responsible for the development and maintenance of the TIP so that federal highway transportation dollars are available to Hudson and the rest of the region. Throughout 2011, NRPC carefully monitored the status of Hudson projects in the TIP to ensure that project information and changes initiated by NHDOT were communicated

to the Town planning and community development staff. Specifically, NRPC staff coordinated with NHDOT regarding the intersection related improvements to Ferry St. and Library St.; Derry St., Ferry St. and Chase St.; and Derry St., Highland St. and Library St as well as the relocation of the former Hudson Train Depot and update project costs and schedule to ensure access to Federal funds.

Congestion Mitigation Air Quality (CMAQ) Program - The CMAQ program provides funding opportunities for communities to address transportation needs that have a direct and beneficial impact on air quality in the region. NRPC developed presentation materials for town staff and took the lead role in presenting a successful CMAQ application grant to acquire funding for intersection related improvements at Ferry St. and Library St.; Derry St., Ferry St. and Chase St.; and Derry St., Highland St. and Library St. Throughout 2011 NRPC continued to support town of Hudson staff by monitoring the project to ensure expeditious and efficient implementation.

Road Inventory – During 2011, NRPC staff prepared the updated data in the town Road Inventory. This data set allows officials from the Town and NH DOT to have the most up to date information on Hudson's roads and will be used for planning road improvements in the community. This data also forms the basis for the Town's allocation of Transportation Block Aid from the State.

Highway Safety Improvement Program (HSIP) – NRPC, in cooperation with NHDOT and Hudson town staff, initiated a Road Safety Audit at Sherburne Road and Dracut Road intersection. This process required NRPC to conduct peak hour turning movement counts and correspond with local police to obtain accident reports. This data was then analyzed to develop intersection operation and traffic accident diagrams. Those diagrams were reviewed as part of a field review of the intersection with federal, state and local officials, which NRPC coordinated and participated in as a Road Safety Audit Team member. The results of the data analysis and field review were evaluated by NHDOT and its consultant for possible implementation of safety improvements at the intersection.

Metropolitan Transportation Plan (MTP) – During 2011, NRPC began a major update to the region's Metropolitan Transportation Plan. The purpose of this document is to identify the long term transportation needs of the region. It provides a mechanism for the communities of the region to have a voice in the transportation planning process and decisions. NRPC staff worked closely with Town of Hudson staff to identify local transportation improvements that benefit the Town. Including these projects in the MTP will provide the opportunity for future funding through the states Ten Year Plan Process.

NH Capitol Corridor Passenger Rail Project – During the course of 2011 NRPC continued to work toward the development of the NH Capitol Corridor project. Activities this year included participation on the New Hampshire Rail Transit Authority, the operating entity for the rail project, and a study of the land use and zoning in North Merrimack for the possible development of a rail station.

Regional Traffic Model – NRPC is updating the regional traffic model in conjunction with the release of new U.S. Census data and regional employment and journey to work data. This update will also allow NRPC to provide morning and afternoon peak hour traffic forecasts, as well as more accurately model traffic signalization and intersection issues. This will allow NRPC to provide more specific information to the town when assessing the impact of traffic from new development. This capability is available for town use whenever there is interest, without cost, and the town staff has utilized NRPC traffic expertise on several occasions to help study critical intersections and development issues.

Population Projections – In the absence of updated projections from the NH Office of Energy and Planning State Data Center, NRPC staff have developed population projections for the Town of Hudson that will aid in community planning through 2040. The projections are based upon the 2010 existing male and female population, broken down by 5 year age cohorts, and projected in 5 year increments through 2040; allowing the town to plan for its future

demographic composition including school age, workforce and senior populations. Incorporated into the projection model are recent birth rates, standard survival rates, and an estimate of the future migration that considers known and anticipated future economic development, housing construction, and recent trends. Additionally, NRPC is developing similar projections for all towns in the region as is Southern NH Planning Commission, allowing Hudson to track its future in comparison with neighboring communities.

Human Service Transit Coordination –The NRPC has been the leader in the state in this process and was recognized as the first Regional Coordinating Council. In the coming years it is anticipated that this project will lead to increased transit service throughout the NRPC region and help meet the transportation needs of many seniors and disabled adults without transportation options.

Safe Routes to Schools Program - The Safe Routes program encourages children to bike or walk to school through education and incentives that remind children how much fun biking and walking can be. The program also addresses the safety concerns of parents by encouraging greater enforcement of traffic laws, exploring ways to create safer streets, and educating the public about safe biking, walking, and driving practices. NRPC continues to pursue Safe Routes to School funding for communities and school districts in the region.

LAND USE AND ENVIRONMENT

Comprehensive Economic Development Strategy (CEDS) – NRPC Staff provides analysis and staff support to the Regional Economic Development Center of Southern New Hampshire to develop the Regional Comprehensive Economic Development Strategy (CEDS). A CEDS is the result of a local planning process designed to guide the economic growth of a region and is required to qualify for assistance from the U.S. Economic Development Administration (EDA) under its Public Works and Planning Programs.

Hazard Mitigation Program – In 2011, NRPC staff in conjunction with town staff completed an update to the existing Hudson Hazard Mitigation Plan originally approved in 2004. Hazard mitigation plans identify critical facilities and areas of concern throughout the town, analyze potential hazards and risks to these facilities, and prioritize mitigation measures to address the hazards. The Disaster Mitigation Act of 2000 encourages natural disaster planning to reduce property damage costs and injuries. Completion of a Hazard Mitigation Plan and participation in the National Flood Insurance Program enables a community to apply for fully funded hazard mitigation grants. Staff from numerous town departments and elected officials participated in three meetings to collect data, update sections and review maps. The draft plan is in the final stages of review. Once conditional approval has been received from FEMA, a public hearing will be scheduled with the Board of Selectman for final approval.

NRPC Energy Program – In 2011, NPRC continued to provide technical assistance to increase municipal energy efficiency in the Nashua Region through the Energy Technical Assistance and Planning program (ETAP). ETAP is funded by the American Recovery and Reinvestment Act and is being administered through the NH Office of Energy and Planning. Through this program, NRPC helped Hudson to conduct an energy inventory and walkthrough audits of its municipal buildings. Using funding from the Energy Technical Assistance and Planning program, NRPC staff also worked with the Town of Hudson along with 10 additional towns and 6 school districts to form an aggregation for electricity supply. As a result of a successful bidding process, the Town will see a substantial savings on its municipal energy bills.

Resources and Training – Through the innovative iTRaC (Integrating Transportation and Community Planning) program the NRPC provided a wide array of resources to town volunteers and staff. Fact sheets were developed on Transit Oriented Design, Overlay Districts, Bike and Pedestrian Planning, Performance Zoning and the Sustainability Series Overview. Two Planning Board and Zoning Board trainings were also offered as well as a workshop on roundabouts design.

64

Household Hazardous Waste Program – Household Hazardous Waste (HHW) comes from everyday products used in the home, yard, or garden. By definition, they are corrosive, flammable, toxic, or reactive. Non-latex paint, solvents, oven cleaner, pool chemicals, pesticides, drain opener, and auto chemicals are just a few examples. The Nashua Regional Planning Commission holds HHW Collections each year to allow residents to properly dispose of these products. During these events, participants can also recycle unwanted electronics.

The Nashua Regional Solid Waste Management District held six collections during the 2011 Household Hazardous Waste season. In 2011, a total of 1,032 households participated in the HHW collections District-wide; of those, 75 households came from Hudson. A total of 71,348 pounds of material was collected in 2011. Hudson residents comprised 7.27% of the total participation, which equates to roughly 5,187 pounds of waste removed from the waste stream.

GEOGRAPHIC INFORMATION SYSTEMS (GIS)

General Mapping and Spatial Data Maintenance - The GIS staff at NRPC continues to maintain a diverse collection of mapping information and databases including local roads, real property parcels, zoning, land use, and environmental conditions. This data is applied extensively to provide mapping and analysis for local and/or regional projects. NRPC continued its quarterly updates to the town parcels layer, using the Registry of Deeds database to update the town digital parcel map to include all changes to property data. This item is a critical component of many projects conducted in the town and is always available to the town from NRPC free of charge. This year, 16 lots were adjusted per information gathered from the Registry, including 12 lot line adjustments and 4 new subdivided parcels. NRPC also worked with the assessing department to acquire the latest set of land use and housing data to join geographically for improved mapping and data analysis.

NRPC still provides Hudson with its official zoning map, free hard and digital copies of which have been provided to the Town whenever updates are made to any of the features on the map. Other layers updated upon request or notice include roads, road names, zoning, conserved lands, and land use.

Census Data – NRPC collected and synthesized hundreds of datasets from the 2010 U.S. Census and the ongoing American Community Survey estimate program. Data is available at several geographic levels, from the State and Town all the way down to small Census Blocks. NRPC has presented local and regional data at several meetings throughout the year and even created an online tutorial on how to access even more data using American Fact Finder, the Census's official website. This data has been, and will continue to be, extremely important in planning efforts and decision making for Hudson. Updated numbers in categories such as population, race, language, employment, and housing can now be used in local plans, and will be the inputs to the updated travel demand model.

Broadband Mapping – NRPC provided data collection support to the New Hampshire Broadband Mapping and Planning Program. Tasks in the Town of Hudson included collection broadband information from "community anchor institutions" – schools, town facilities, medical facilities, etc – and sending them to UNH for inclusion in statewide maps which help show where any service is lacking, or where better service is needed.

NRPC also took the lead on the rural addressing project, which will map every household in a rural census block throughout the state. NRPC began organizing this project in 2011, analyzing where points will need to be collected, including 1 qualifying block in Hudson.

For more information contact Kerrie Diers, Executive Director at 603-424-2240, ext. 12 or via email at kerried@nashuarpc.org or visit the NRPC website at www.nashuarpc.org.

PLANNING BOARD 2011 ANNUAL REPORT

In accordance with New Hampshire Planning and Land Use Regulations (RSA 674:1, 5, 35 & 43), the duties and responsibilities of municipal planning boards include:

Preparing and updating municipal master plans Recommending amendments to municipal zoning ordinances Preparing Capital Improvement Programs (CIP) Updating subdivision and site plan regulations Review and approval/disapproval of subdivision and site plans

The Hudson Planning Board meets in Town Hall three times a month, i.e., on the 1st, 2nd, and 4th Wednesdays. The first meeting of the month is typically a workshop meeting, while the other two meetings are focused on reviews of site plans and subdivisions.

Master Plan

The Hudson Master Plan was updated in 2006 and consists of a comprehensive review and analysis of Hudson's past, present and future infrastructure needs and capacities. The Master Plan is available for review at the Rodgers Memorial Library, the Community Development Department Office in Town Hall, and on the NRPC web site at http://www.nashuarpc.org/landuseproj_hudsonmp.htm. This year the Planning Board plans to start updating the Master Plan, with the goal of updating individual chapters on a rotating basis so that the document is kept up-to-date.

Capital Improvements Program

The Planning Board is authorized by New Hampshire RSA 674:5-674:7 to develop a Capital Improvements Program (CIP) to rank proposed capital projects for the Town and School District for the upcoming fiscal year. In addition to the proposed projects for the next fiscal year, each town department is requested to look ahead for the next 5 years and list expected capital projects during that time. The CIP report is provided to the Board of Selectmen and Budget Committee as input to the next year's fiscal plan.

A CIP was not produced by the Planning Board for FY2013. The foregoing decision was made by the Board of Selectmen (BOS), taking into consideration the ongoing deep recession and resulting local fiscal constraints. That is, the BOS determined that it would be prudent for the Town to complete the already approved capital projects before proceeding with planning for additional infrastructure improvement projects. As of this writing, the Board of Selectman have yet to decide on whether or not a CIP is needed for FY2014.

Zoning Ordinance Changes

The Planning Board continues to work to update the Zoning Ordinance. Public hearings are held to review the proposed changes. The final version of the changes must be approved by a vote of the Town during the Town elections in the spring. During FY2011 the Planning Board focused on some minor issues which eliminated conflicts in the zoning ordinances.

Subdivision/Site Plan Regulations

The Planning Board also worked on revisions to the Subdivision and Site Plan Regulations. After conducting the appropriate public hearings, changes to these regulations are voted on and approved by the Planning Board. This year we again made a few minor changes to the regulations as they pertain to filing forms and conducting procedures.

The Zoning Ordinance (Chapter 334), Site Plan (Chapter 275), and Subdivision (Chapter 289) regulations of the Hudson Town Code can be reviewed on the Town's Website, within the "Town Code" dropdown list each of the aforementioned chapters is listed separately.

Development Activity

FY2011 started to show signs that economic conditions were stabilizing and possibly starting a new growth trend. For example, year-over-year, there was a significant increase of subdivision approvals, as well as new housing starts, and in regard to commercial development, review of Site Plan projects also showed signs of an upward trend. These trends are illustrated in the below table, which depicts both residential and commercial development activities in Hudson from FY2007 through FY2011.

| | FY2007 | FY2008 | FY 2009 | FY 2010 | FY 2011 |
|--------------------------------|--------|--------|---------|---------|---------|
| Approved Subdivision Plans | 6 | 8 | 6 | 3 | 7 |
| Approved New House Lots | 16 | 22 | 15 | 39 | 52 |
| Approved Other Housing Units | 0 | 0 | 0 | 0 | 138 |
| Approved Commercial Site Plans | 16 | 23 | 8 | 15 | 18 |

The three most significant Site Plans approved in FY 2011 included:

- 1) The 30 Unit Vista Estates Mfg. Housing Development on a 39.5 acre parcel off Pelham Road.
- 2) Fairview Nursing Home Assisted Living Project 73 units of assisted living (23,000 sq. ft. footprint), and expansion to the existing facility, which will include adding 31 beds, together with space for medical and therapy services.
- 3) Oakridge Estates Older Persons Housing Development off Belknap Road, which will include 100 detached residential units.

Election of Planning Board Officers

The election of Planning Board officers is held annually during the second regular meeting in January. The following members were elected as officers for the year.

Chairman Vincent Russo
Vice-Chairman George Hall
Secretary Ed van der Veen

Other members of the Planning Board during this past year include:

Jim Barnes, Member
Timothy Malley, Member
Glenn Della Monica, Member
Stuart Schneiderman, Alternate
Irene L. Merrill, Alternate
Jordan Ulery, Alternate
Richard Maddox, Selectmen Rep.
Ken Massey, Selectmen Rep. (Alt.) (Resigned March, 2011)
Roger Coutu, Selectmen Rep. (Alt.)
Brad Seabury, Recorder

Community Development Department Staff FY 2010

Mark A. Pearson, Assistant Town Administrator
John Cashell, Town Planner
William A. Oleksak, Zoning Administrator/Health Officer/Code Enforcement Officer
Blake Miller, Building Inspector (appointed 07/01/09)
Joseph Bourque, Electrical Inspector
Pamela Lavoie, Administrative Aide
Julie Kennedy, Administrative Aide
Susan Fiorenza, Secretary
Stephen Buckley, Esq., Town Counsel and Counsel to the Planning Board
Brad Seabury, Recorder, Hudson Minutemen

In closing, I would like to thank the Planning board members, alternates, as well as CDD staff for their support and continued efforts with the planning of past, present, and future growth and development of Hudson. It is through their conviction that Hudson remains a community with one of the lowest tax rates in NH, while providing enterprising businesses a place to call their home, and residents with exceptional community services.

Respectfully Submitted,

Vincent A. Russo Jr., Planning Board Chairman

NOTICE

If you own real estate lots that were involuntarily merged by municipal action, you may be able to have those lots restored to their pre-merger status.

Your property may qualify if two or more lots were merged for zoning, assessing, or taxation purposes and the merger occurred:

- During your ownership, without your consent; or
- Prior to your ownership, if no previous owner consented to the merger.

To restore your property to pre-merger status, you must:

- Make a request to the local governing body
- No later than December 31, 2016.

Once restored:

• Your properties will once again become separate lots; however, they must still conform to applicable land use ordinances. Restoration does not cure non-conformity.

This notice must be:

- Posted continuously in a public place from January 1, 2012 until December 31, 2016, and
- Published in the 2011 through 2015 Annual Report.

Read the full statute at RSA 674:39-aa Restoration of Involuntarily Merged Lots.

TOWN OF HUDSON

Police Department

Partners with the Community

1 Constitution Drive, Hudson, New Hampshire 03051 Voice/TTY (603) 886-6011/Crime Line (603) 594-1150/Fax (603) 886-0605



Jason J. Lavoie Chief of Police Captain William M. Avery, Jr.
Operations Bureau

Captain Robert M. Tousignant
Administrative Bureau

Hudson Police Department 2011 Town Report

Preface:

It gives me pleasure to share with the citizens of Hudson, your Police Department's 2011 Annual Town Report. The following information will summarize the year in a few short pages.

We are where we are today because of the diligence of our police department employees; along with assistance from the town of Hudson community, the Board of Selectmen, Town Departments, the School District, many businesses, and many individual contributions. To all of you, thank you. If Hudson is going to continue to have a police department the residents can be proud of, we will have to continue to work together.

The Town of Hudson has a unique police department; members are very involved with the community and work closely to solve problems, provide programs, and are committed to assisting charitable organizations. I can assure you there are not many police department's that are as close with the community. This partnership will keep Hudson a great place to own a business and an even better place to raise a family.

We are once again up for reaccreditation. A team of two assessors spent four days with us, observing and reviewing the practices of your police department. A total of 400 standards, which include over 1,100 specific criteria, have to be met. Prior to their arrival for the on-site evaluation, 300 standards were shipped to each assessor for review. Sergeant John McGregor and Information Manager Jamie Iskra took the lead to ensure we maintain compliance with National and International standards. Although we won't find out until March of 2012 as to whether or not we passed, preliminary reports indicate we had an extremely successful review.

Statistics:

The Police Department utilizes many policing models to help reduce crime, such as community policing, professional standards, and comparing statistics to name a few. The various models are used to help prevent and solve crimes. The Police Department employs forty-five sworn officers although we currently have two vacancies, sixteen non-sworn full time members, and seven non-sworn part-time members. From January to December 2011, the Police Department responded to 37,424 calls for service.

| Activity | 2010 | 2011 | %∆ |
|---------------------|-------|-------|------|
| Total Arrests | 1,374 | 1,042 | -24% |
| Juvenile Arrests | 236 | 139 | -41% |
| DWI Arrests | 284 | 135 | -52% |
| Drug Arrests | 181 | 104 | -43% |
| Crime vs Person | | | |
| *Murder | 0 | 2 | n/c |
| Aggravated Assaults | 20 | 24 | 20% |
| Simple Assaults | 193 | 163 | -16% |
| Sexual Assaults | 24 | 12 | -50% |
| Robbery | 2 | 8 | 300% |



| Crime vs Property | | | |
|-------------------|-------|-------|------|
| Arson | 10 | 3 | -70% |
| Burglary | 74 | 60 | -19% |
| Criminal Mischief | 186 | 164 | -12% |
| MV Theft | 29 | 22 | -24% |
| Theft/Larceny | 316 | 310 | -2% |
| Theft/Fraud | 78 | 91 | 17% |
| Motor Vehicle | | | |
| State Reportable | | | |
| MVA's | 578 | 593 | 3% |
| MV Citations | 1,554 | 1,357 | -13% |
| MV Warning | 8,218 | 6,920 | -16% |
| Domestic | | | |
| Disturbances | 476 | 399 | -16% |

^{*}N/C- not capable of being computed, zero incidents to calculate against for the prior year.

Community Programs and Events:

<u>Citizen Police Academy:</u> In June our Thirteenth Citizen Police Academy graduated twenty participants. The graduates spent time learning about narcotics investigations, DWI patrols, Crime Investigations, Emergency 911, and our hiring and recruiting process. We would encourage any resident or business owner to call and reserve your spot for the next academy scheduled for April of 2012.

<u>AARP</u>: We conducted three AARP Safe Driving classes during the year. This two day (four hours each day) is personalized for people over the age of 55 years of age. Participants are reminded of safe driving habits and are made aware of various dangers encountered while driving. Participants may benefit with a discounted insurance rate for taking this course.

We've also conducted two successful Red Cross sponsored blood drives, hosted the Special Olympics Torch Run, sponsored CHiPS "Fright Night", participated in the "Toys for Tots" drive, collected donations at the annual Salvation Army Bell Ringing, and participated in many other charity events.

Goings and Comings:

Retirements:

Master Patrol Officer (MPO) Douglas Dubuque retired at the end of May 2011 after serving the Town of Hudson for almost 21 years. MPO Dubuque will continues to reside in New Hampshire. We wish him well in his future endeavors.

Moving On:

No employees left this year.

New Hires:

During most of the year we had three new officers continuing their officer training, which included three and a half months at the State of New Hampshire Police Academy with an additional eight weeks with a Field Training Officer and one month of in-house training.

Donna Rosso and Karen Lawton were hired as part-time telecommunications technicians.



Promotions:

Three officers were elevated to the rank of Master Patrol Officer.

Goals and Objectives for 2012:

- To continue to ensure our officers receive the best training in modern day police practices.
- Host community based programs to reduce crime and to foster our Partnership with the Community.
- Through education, motor vehicle enforcement and police presence reduce the number of motor vehicle collisions on the three main arteries in Hudson.
- Continue to identify and arrest sexual predators and to provide educational programs to parents and children through our schools.
- Continue to focus our resources on identifying and arresting drug dealers in our Community.
- Continue coordination and collection of CALEA proofs of standard compliance in preparation for future reaccreditation.
- Continue to utilize the Police Department's Directed Patrol System with emphasis on neighborhood presence to reduce criminal activity.

Closing:

On behalf of the Hudson Police Department I would like to thank the Citizens of Hudson, the Board of Selectmen, Town Administrator Steve Malizia, and Department Heads for their support.

To the employees of the Hudson Police Department; thank you for all your efforts in keeping our agency the best in the State. The honor is mine to represent you. I look forward to working with the community in (as I said earlier) keeping Hudson a great place to own a business and an even better place to raise a family.

Sincerely,

Jason J. Lavoie Chief of Police Town of Hudson, NH



Sergeant John McGregor donates @ HPD blood drive



SRO Rachelle Megowen receives Grange Award



HPD members participating in fundraiser for New Hampshire Special Olympics



HPD booth at Old Home Days



NE Patriot Rob Gronkowski plays against HPD at Alvirne High School for fundraiser



Collection for 2011Toys for Tots



TOWN OF HUDSON

RECREATION DEPARTMENT



2 Oakwood Street

Hudson, New Hampshire 03051

603/880-1600

It is my pleasure to present the 2011 Annual Town Report of the Hudson Recreation Department. This department continues to support, plan and coordinate many activities for the constructive use of leisure time for Hudson residents of all ages. It is estimated that over 9,000 residents used our programs this year.

ADMINISTRATION

Susan Kaempf continues to provide outstanding administrative support to this department. Her management of the Recreation Department website is excellent, as well as constant updates to the public access channel, always providing the residents of Hudson with updated information. In addition to her daily duties, Susan manages our monthly Movie Nights and assists throughout the year with numerous sponsored activities.

John Barry successfully completed his first year masterfully maintaining both the Recreation Center and the Community Center. In addition to his daily duties John completed several self help projects improving the quality and safety aspects of town facilities.

The Recreation Committee continues to meet the first Thursday of each month, 6:30pm in the Board of Selectman Meeting Room. This committee provides outstanding insight and guidance to this department. Additionally, members can be seen volunteering and assisting at recreation sponsored activities. This committee provided keen insight and was highly involved in the process of selecting an outstanding play structure at Benson Park that is now a major asset to the park.

Background checks are conducted on all employees and volunteers. These checks will help to protect the children that participate in our programs. All checks are completed through the New Hampshire State Police.

FACILITIES AND MAINTENANCE

This department manages and maintains a busy schedule of all facility use to include the Recreation Center, Community Center, Robinson Pond Recreation Area, Merrifield Park, Skate Park, Jette Field, Sousa Field and Greeley Field. Recreation Director serves as the Board of Selectman's Benson Park Liaison to assist with day to day operations and institute town policies, procedures and budgeting issues. Additionally, all group outing requests are reviewed and disapproved/approved with all events posted to the Benson Calendar. As liaison, reporting quarterly to the Board of Selectman on park progress and developments.

All field and park maintenance, landscaping and daily upkeep continues to be professionally maintained by the Highway Department, taking great pride in their work.

During this year numerous projects was completed to improve and maintain our facilities. At Jette Field, higher fencing was installed as a safety precaution. A new sign was purchased and installed at the Skate Park. At the Recreation Center the outdated Trophy Case was removed. Also, at the Recreation Center a kitchen area was constructed in the large room, giving convenient access to the many users of the facility. The administrative office is currently being remodeled.

Robinson Pond Recreation Area continues to be popular with constant use throughout the summer, with over 100 participants using it on a regular basis. Water quality tests continue to be accomplished on a routine basis, all counts were exceptionally low and posted, keeping residents informed of water conditions. The Recreation Area continues to be monitored on weekends ensuring use by residents only.

The Community Center continues to be a major asset to the success of the Recreation Department. This department can now meet many of the needs and provide safe, quality services to the many residents of the town. All civic activities that had used the building in the past continue to meet at the facility.

CURRENT PROGRAMS

Tot Playgroup meets every Thursday morning at the Recreation Center and during summer months at Merrifield Park. This program is for parents and their toddlers under the age of five years old. Weekly topics are discussed and activities are planned in this very informal and relaxing setting.

Our 60 and Over Coffee Club continues to grow, meeting every Tuesday from 9am - 11am at the Recreation Center. Complimentary coffee, donuts and juice are provided to all attendees in a relaxed setting.

Movie Nights are held the first Friday of each month at 7:00pm at the Community Center. Attendance for this program averages 150 with recent attendance rising to as many as 200 participants. This program is for children six years and up. Children under six years may attend if accompanied by a parent. Families are welcome to come and relax and watch the movie. Popcorn and drinks are served to all at no charge.

Teen Dances continue to be extremely popular. During the year, four separate dances were held at the Community Center. The dances were very successful with attendance rising to as many as 400 children per dance. Dances were offered to students in 5^{th} and 6^{th} grade, a small fee was charged at the door.

Community Activities gives the Recreation Department the flexibility and opportunity to give the residents activities of choice. These totally self-supporting activities are extremely popular and positive. Adult Comedy Nights have proved to be very popular with an average of 250 people attending each show. Tai Chi and Chi Kung classes continue to be offered every Saturday morning at the Recreation Center. Thank you to Mr. Jim Huang for volunteering his time in teaching these classes. Free Southern Swing Dances classes were offered for the first time and were very well attended, thank you to Harry and Caryl Garrow for providing these classes. First the first time ever, and undoubtedly will be an annual event, an Easter Egg Hunt was held at Benson Park with nearly 1000 participants attending this fun filled family event. Another new activity that was offered was Winter Bingo. Bingo grids with each box having a different winter activity were sent to the schools for distribution. When the grid is complete, participants are entered into a drawing for prizes.

Winter Basketball continues to have the highest overall participation with over 600 boys and girls in grades 3-8 participating. This season saw many changes to the program in an effort to make a more enjoyable experience across the board for all participants regardless of ability. This change was a major benefit to the Intramural League players gaining both in confidence while benefitting their skills. Weeknights throughout the season Memorial School and all of the elementary schools and the Community Center are filled with athletes practicing skills and teamwork. Games are played on weekends throughout the winter at Memorial, Nottingham West and Hills-Garrison Schools. Following the regular season grades 5 - 8 participated in a double elimination playoff. Individual trophies were awarded to all players on the championship and runner-up teams. All championship games were recorded and televised by Hudson Community Television. Grades 3 and 4 participated in a jamboree with all participants receiving medals. This program was coordinated by Steve Porter and Lori Bowen. The season went off without any problems due to the high level of assistance received by all of the volunteer coaches. In addition to our regular season, we hosted the 34th Annual Hudson Invitational Basketball Tournament where a total of 56 teams from neighboring towns participated over the three day Martin Luther King weekend.

As part of our Winter Basketball Program, our Instructional Program was offered to first and second grade children and was held at the Community Center each Saturday morning for ten weeks. This program had over 180 participants. Under the outstanding direction of Ed Peterson and his volunteer high school student coaches, they devoted their valuable time to teach basketball skills in a fun filled environment.

Our High School League played every Saturday, January through March, at the Community Center. This co-ed league had 50 participants. The program was coordinated by Drew Gora.

Over-35 Basketball League, which had nine teams, played on Sunday afternoons, January through March, with games being played at the Community Center.

In addition to our leagues, through coordination and cooperation from the school administration, Open Basketball and Volleyball for adults was offered. Over-35 Basketball was held on Friday evenings at Memorial School and volleyball was held on Monday evenings at Memorial School in the multi purpose room. Open Basketball for 18 –34 and Women's Open Basketball is played Sunday evenings at the Community Center. All open sessions were very popular and well attended.

Men's and Women's Softball is very popular with nine teams in the Men's League and four teams in the Women's League. Games are played at Jette and Sousa Fields, Monday through Thursday evenings, May through August. These leagues were directed by two separate directors. Cindy Holton directed the women's league and I directed the Men's League. A major change to the Men's League was the institution of league provided bats only. The policy was put in place to ensure only regulation bats were used for the safety of all players.

The Babe Ruth Baseball Program continues to run smoothly under the direction of first year Director Matt Keller. Attendance has remained steady with a total of 100 boys from ages 13-15 participating. The boys competed in the 13 Year Old Prep League, 14/15 year old program. In addition, a Senior Babe Ruth team for 16-18 year olds was formed for the first time in a few years.

The Summer Supervised Play Program is still a popular program. A total of 364 children participated, with approximately 150 children attending on any given day. In addition to the entire summer registration fee, a ten-day passbook continues to be offered for the occasional visitors, 150 participants took advantage of this option. This program is truly fortunate to have the use of the Community Center. The facility allowed for increased programming during inclement weather and much needed air conditioning during the extremely hot days and much needed additional space for our routine daily operations. The program was excellently directed by fifth year Director Kim Buccarelli. Continued daily check-in and check-out of all attendees permits us to be more accountable for the children that were dropped off and picked up each day. Before and After Care is very popular. This program was designed to help families who needed to be at work before 9am or could not pick their child up until 5pm. This program, proved to be very beneficial to many families and many parents were grateful for this service. The staff of 16 full time counselors and 4 part-time counselors-in-training provided outstanding supervision and showed great enthusiasm in providing many enjoyable activities for the children. Prior to opening day the staff attended training sessions and completed first aid/CPR training that was conducted by members of the Hudson Fire Department. Each week the children participated in planned daily activities such as arts and crafts, board games, ping pong, pool, basketball, four square and numerous contests. For an additional fee, Wednesday pizza/subs/cookouts, weekly roller-skating and field trips were offered. Supervision during lunch hour continued to be a positive part of the daily program. Another positive aspect was the Teen Adventure Program. The purpose of the Adventure Program was to meet the interests of the teens attending the program; separate activities and field trips were planned. A separate teen area was continued to give the teens ages 12 - 14 some independent space. Robinson Pond Day continues to be every Friday, weather permitting. Participants were dropped off and picked up at Robinson Pond. A certified lifeguard is on duty during our weekly visits to the pond. A great addition to this year's program was Benson Park Day where all participates got to explore the park. Additionally, a fishing derby, bike trail rides and a scavenger hunt was conducted to make for an extremely enjoyable day for all of the children.

Instructional Tennis continues to be extremely popular. This totally self-funded program was taught in basic and advanced skills to children and adults. Due to the popularity of the morning sessions, lessons continued to be offered exclusively in the mornings. Both courts were used at Dr. H.O. Smith School, instructors, Lisa Terwilliger and Catherine Lynes, conducted lessons to two separate groups. Instructors showed outstanding enthusiasm, patience and instruction in the sport of tennis. This program is offered in conjuction with the Supervised Play Program.

Under the direction of second year Coordinator Lori Bowen and second year Assistant Coordinator Sherri Lavoie, the Soccer Program ran extremely smooth. This is another popular program with attendance of 580 and 50 teams with participants ranging from five years old through eight grades. Games were played every Saturday from August through October. Numerous positive comments were received from coaches and parents about the management of the league. They had many new ideas that greatly improved the league. Outstanding comprehensive handouts were provided to the coaches for reference during the season. For our K-2 program many Alvirne HS students volunteered as coaches giving a very rewarding experience working with the younger children. Weekly pre-arranged practice plans were used making for a more consistent introduction. Freedom Field continues to be used for the five year old through second grade program. New to the soccer program was the introduction of Little Sweepers. This was a basic six week introduction to four year olds with 44 participants having a fun filled experience. Following the regular season, playoffs were held in the 5th – 8th grade division with trophies presented to the championship and runner-up teams. A jamboree is held for the 3rd and 4th grade division with all participants receiving a medal. In addition, all participants in the kindergarten through 2nd grade division received a participation award.

DEPARTMENT NEEDS

As in previous reports, two areas of concern as the town continues to grow are facilities and manpower. The use of the Community Center for recreation activities continues to be a major asset to our programs. Although improvements continue to be made to current facilities, it is clearly evident more than ever that the town must add more facilities as the population continues to grow. A continuing problem is the lack of gym and field space.

Additionally, manpower is still an issue. A full time Program Coordinator is needed. Currently this department has a full-time Recreation Director serving in numerous Program Director duties and several individual Program Coordinators which are hired season by season. By consolidating all the seasonal Program Coordinator into one full time Program Coordinator this will streamline duties and add continuity and accountability to this position and allow for expanding programs, which would have lead to possible increased revenue.

SUMMARY

I would like to thank the Board of Selectman and Recreation Department Liaison Ben Nadeau for their continued support and guidance. I appreciate the outstanding help Kevin Burns and the Highway Department crew has given this department throughout the year. Their expertise in the maintenance of our parks and playing fields is outstanding in giving the residents a safe and clean environment for leisure activities. Thank you to Wayne Madeiros for his constant maintenance and improvements to the Community Center and assistance with numerous Recreation Department projects throughout the year. Thank you to all other town departments that have assisted and supported me throughout the year and the Recreation Committee for their continued assistance and volunteerism as we all work together to enhance the quality of life and morale for the residents of Hudson. The biggest thank you goes to the numerous volunteers that give their valuable time and assistance throughout the year. The Recreation Department could not succeed without their generous effort.

Respectfully Submitted,

David G. Yates
Recreation Director











Benson Park Playground





Summer Program





Easter Egg Hunt



5th/6th Grade Dance



Updated Skate Park Sign



Town Of Hudson

Recycling Committee



Leo C. Bernard, Chairman

Ben Nadeau, Selectmen Liaison

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6018 • Fax: 603-594-1143

2011 Annual Report

The Hudson Recycling Committee is a volunteer committee sponsored by the Board of Selectmen. Committee members are appointed by the Board for a term of three years. The current members of the committee are Leo Bernard, Chairman, Frank Rosier, Vice-Chairman, Lisza Elliott, Cheryl Freed, Dave Jelley and New Member Dereck Chaisson and Board of Selectman Liaison Ben Nadeau and Road Agent Liaison Kevin Burns.

The Committee's charge is to promote the activity of recycling within the town and to educate the community to the benefits of recycling in terms of environmental impact and cost to the town. The committee meets the fourth Monday of every month at 7:00 pm at Town Hall. The monthly meetings are open to the public and televised on HCTV.

During the past year, the recycling committee accomplished many of its original goals and continued to work on establishing the importance of recycling in the town.

On-Going Goals

- Advertise for new membership and grow the committee
- Maintain a monthly meeting schedule of well attended meetings
- Develop materials the committee can use to display at public functions for the purpose of educating the community
- Select a number of public forums to attend an display marketing materials and assorted hand outs
- Monitor solid waste / recycling rate reports and set goals that the committee believes are obtainable which is currently at 30 percent
- Provide feedback to the Board of Selectmen in a timely manner through the Selectmen Liaison, Ben Nadeau
- Explore partnerships with other committees and organizations in town to increase public awareness of recycling
- Publish a year end report to the Board of Selectmen capturing accomplishments and future objectives

With these goals established the committee is pleased to report the following accomplishments for the Fiscal Year 2011:

- Regular monthly televised meetings were held at town hall on the fourth Monday of each month except when adjusted to avoid conflict with holiday schedules.
- The committee had some membership turnover throughout the year. New members appointed were David Jelley and Todd Wehner (alternate). David was introduced in January and Todd was introduced in February. Todd was promoted to a full member but unfortunately had to resign in August due to job opportunities outside the state and was a very productive member in his six months on the committee. Tim Nawrocki resigned from the committee in November citing work and personal time constraints. Connie Owen, an original member of the committee and the Chairperson for a large part of her tenure resigned in July sighting time personal and other committee time constraints. Leo Bernard was elected as the new Chairman and is currently serving in the post. Frank Rosier and Leo Bernard were reappointed to new 3 year & 4 Months terms to start on January of 2012 that will expire in April of 2015. A New Member was appointed on December 13, 2011 Name is Dereck Chaisson Term to expire in April of 2013.
- A Power Point presentation was completed that referenced many interesting recycling facts, statistics and ways to
 increase recycling in the town. The presentation runs for about 8-12 minutes and can be leveraged for many
 different public appearances, events and HCTV productions.

- HLN monthly column has been a great conduit for the committee to discuss public concerns, educate the residents
 and inform the readers about changes to the recycling program. The column is printed monthly by the HLN and has
 covered topics including carry in and carry out policies at local parks, answers to public concerns surrounding single
 stream recycling trucks and how to recycle odd items such as fluorescent bulbs and electronics. The column has
 been a great success and has aided the committee's efforts of public exposure to recycling.
- The committee held a second annual compost bin sale. The sale included black composting bins, kitchen pails and for the first time, rain barrels. The sale was a great success and the totals were 26 compost bins, 19 rain barrels and 18 kitchen pails. These products will assist the town to reduce its overall waste tonnage by increased composting. The rain barrels will assist residents to water local plants with recycled water versus fresh water from town reserves.
- The committee ran another very successful elementary school contest. The contest was an internet scavenger hunt type contest to increase student's awareness of recycling facts and resources. The contest received over 400 entries from all 5 elementary schools in Hudson including Presentation of Mary. Prizes were donated by Enterprise Bank and presented to winners at the BOS meeting on May 24th. Two classes were presented with participation awards for over 25 entries and were visited by the committee and award certificates and enjoyed popsicles for their efforts. This annual contest increases involvement in an important segment of the population that will carry on the tradition of recycling into the next generation.
- The committee increased exposure of recycling in the town by attending many town and private events. Events attended included the Town and School deliberative sessions, Old Home Days, numerous Chamber of Commerce sponsored events, Pumpkin Festival and unmanned tables at town elections. At these events the committee had a table and displays promoting recycling in the town and were on hand to answer any questions from patrons of these events about the town recycling program. The events were very well attended and continued to increase the exposure of recycling in the town.

Overall, 2011 was a successful year for the committee with a monthly HLN column, several local events attended and another successful school contest the committee has had its greatest town exposure year to date. The committee is actively in the process of recruiting members for the upcoming year as the total membership is at five with two available spots available. The committee is looking forward to 2012 with great anticipation as a new solid waste contract will be in place and will give us the opportunity to educate residents on the new program and continue to promote increased recycling in the town. The committee would like to thank the efforts of the staff at the Town Highway Department for the administrative support during the compost bin sale and transportation and storage of committee materials. The committee would also like to thank the public for its efforts in recycling and looks forward to serving their interests with the new contract in the summer of 2012.

Respectfully submitted by The Hudson Recycling Committee:

Leo Bernard, Chairman {Expiration Dec. 31, 2011}
Frank Rosier, Vice-Chairman and Clerk {Expiration Dec. 31, 2011}
Lisza Elliot {Expiration Dec. 31, 2012}
Cheryl Freed {Expiration Dec. 31, 2013}
David Jelley {Expiration Dec. 31, 2013}
New Member Dereck Chaisson {Expiration Apr. 30, 2013}

Leo C. Bernard Chairman Recycling Committee



194 Derry Rd. Hudson, NH 03051 Phone: (603) 886-6030 Fax: (603) 816 - 4501 http://www.rodgerslibrary.org/

FY 2011 Town Report

We have been in our new building two years and we are still thrilled with its beauty, function, and enthusiastic utilization by the community. The number of people coming through our doors has remained steady if not increased and we are busier than ever.

We were very saddened by the loss of one of our benefactors. G. Philip Rodgers passed away March 10, 2011, after a long illness. He was proud of the beautiful library building and it pleased him to see the parking lot full of cars. He often commented "it was the best thing I ever did." We thank Phil and his brother Al for their generous gift and the people of Hudson thank them for a gift that will last for generations. God bless you!

Reference, Adult & Teen Services

Programs

Program information is released and distributed throughout the month via local newspaper articles, slides provided to HCTV, fliers posted throughout town, the RML e-newsletter plus a printed calendar, and online via the RML website's Events calendar. Registration for programs can often be made directly through links provided on our Events calendar. The Library also maintains a Facebook page and twitter account. Click on the logo at the bottom of our website http://www.rodgerslibrary.org.

Program attendance was up 46% and use of the community room has better than doubled since we opened our doors. Over 4,000 people attended events, activities, programs in the community room last year. Over 1,350 people used the study rooms for quiet study or small group meetings.

The Summer Reading Programs (SRPs) were favorites again this year. One hundred forty six students in grades 6-12 participated in summer reading. Young Adult SRP participation increased 33%. Adult SRP readers read 49% more books.

In conjunction with the Children's Department we sponsored a *Poetry Contest* in April for Hudson students to celebrate "National Poetry Month." There were four age categories, Pre-school—Grade 2, Grades 3-5, G4ades 6-8, and Grades 9-12. We worked with the schools, contacting teachers about the contest. Several teachers made it a class project. The Friends of the Library (FOL) donated funds to provide gift certificates to the first through third place winners in each age category. An awards ceremony and poetry reading was held in May. It was filmed and shown on HCTV channel.

The Friends of the Library purchased a public performance license for the library from Movie Licensing USA. We are thus able to offer a variety of film programs to the community during the year. Family

oriented movies continue to be the more popular and well attended offerings especially during school vacations.

Other regular ongoing programming events include: Adult Book Discussion Groups, Movies at the Library, Drop in Stitchers, Paper Techniques, Computer Workshops.

Special programming this year included: "Get Fit @ Your Library," Concerts, Author Talks, Lectures, hands-on workshops and Income Tax Help.

Get Fit@ your Library was made possible by a grant from Hannaford Grocery Store, Inc. Part of the grant money was used to offer a 6-week fitness oriented program Zumba Gold. We used grant money also to purchase materials on fitness and nutrition for all ages. Jazzercise instructor Terry Mosca additionally offered several fitness classes for different age groups.

We were pleased to host the Alvirne *B Naturals* performing a (standing room only) Christmas music concert in December. *Crazy Eights*, a jazz ensemble made up of Alvirne Students performed at the library's second anniversary celebration in June, and "Vignettes of Life" a musical review was performed as a benefit for the St. Vincent DePaul Food Pantry.

The library hosted authors of two books on Benson's Wild animal farm. Lynne Ober, author of "Benson's Wild Animal Farm" and Bob Goldsack, author of a photo essay book in the "Images of America" series on Benson's. We also hosted Marianne O'Connor, author of "Haunted Hikes of New Hampshire." All three authors were popular draws due to the local subjects of their books.

For our lecture series, we hosted speakers on "College Costs and Funding," "Organic Gardening," "Organization on the Go," "How to Shop for Free," as well as several Genealogy topics for Family History Month in October

Meditative Breathing and Guided Meditation, Floral Centerpieces (Thanksgiving and Christmas), Drum Circle, Women's Self defense, Learn to Knit, and Continental Knitting comprised the offerings for our hands-on workshops which are designed to attract both adults and teens.

Income Tax Help was offered from February 2-April 13 in the Community Room. Attendance grows each year as more and more people become aware of the free service provided by AARP tax specialist members. There were one hundred and twenty seven tax preparations done this year.

New ongoing programs started this year included: Genealogy Club, Young Adult Book Discussion Group, Writer's Group, Computer Drop-in Help Hour.

The Genealogy Club has been popular and well attended from the beginning. A number of Hudson people have given lectures, seminars and lead discussions on various topics. Rich Guilmette, a RISE instructor, gave presentations on "Canadian Emigration to New England by Railroad," "DNA and the 7 Daughters of Eve."

Emily Coffill started a Young Adult book discussion Group for seventh graders through high school. Each month a book with special appeal to teens is read and discussed. We hope to build attendance as word gets around over the next few months.

A Writer's Group was started to give new and experienced local writers an opportunity to share their work and give feedback to peers. They meet the first Monday of each month.

In addition to regular Computer Workshops offered each month we have added a Computer Drop-in Help Hour on Tuesdays. Kate Butler our Technology Librarian provides instruction and help to people re their computer questions/gadgets. We alternate between afternoon and evening hours. The Reference staff is always available to help patrons with basic computer needs.

We subscribe/obtain passes and discount coupons to several "museums" as a service to our patrons. We added Canterbury Shaker Village and in June and per patron requests we added a pass to the Discovery Museum in Acton, Mass. Museum passes/coupons are especially popular during school and summer vacations so patrons should plan to reserve early. Reservations are available online and via telephone.

Hudson residents are very interested in crafts so for a second year, we continued our subscription to *Hobbies & Crafts Reference Center* which covers many topics from kayaking and antiques to scrapbooking, model trains and hunting. Due to State Library budget cuts, RML again picked up a subscription to the very popular *Ancestry.com* which had previously been provided free to NH libraries. We also added *Newsbank's Historical Newspapers*. We switched from *Grolier* online to *World Book* online since pricing was more attractive for similar content. Patrons can access most of our online databases from home or office via the RML website. Ancestry must be used in the Library however. We are also allowed free in-house access to *Morningstar Mutual Funds* online as part of our annual hardcopy subscription.

The Library is the only location in Hudson to carry IRS, state tax forms, and their publications. We are a very popular place during tax season.

Promotional exhibits are offered monthly in the main exhibit case in the foyer, and on the low shelving in the Reference section. If you would like to share your hobby or interest, please contact a librarian. The community would benefit from learning more about an activity or view a special collection.

Paperwork to approve the Hills Memorial Library building to become listed on the State's Historic Buildings began, and we are now waiting for the leaves to fall so we can make photos to include with our application. HML has been on the *National Register of Historic Places* since 1983

The staff is always happy to provide tours, give programs and book talks to schools, clubs, and organizations. "Ask a Librarian" is a popular slogan at the RML.

Children's Department

Summer Reading Program

This summer was the first time that we participated in the nationwide Summer Reading Program (SRP); the theme was "Make a splash, Read!" If you visited a library in Seattle, you may have found the same theme

adopted there as well as here at RML. We planned programs for all ages including Lullaby Lapsit, Toddler Time, Story Time, Book Bunch, and Craft Club. We also had movie nights, prize days, and weekly special events. A local artist, Grace Kennedy offered to plan and run a program called "Art & Author;" the program was well received.

SRP special events were songwriter/performer Steve Blunt, Big Truck Day, magician Peter Boie, magician Norman Ng, a Summer Splash Carnival, Festival of Tales, and Toe Jam Puppet Band. Attendance ranged from 75 to 188 per program. We thank the American Legion for allowing us to have our large Wednesday performances at their hall.

Almost 400 children signed up for the SRP. Approximately 100 children came in each weekend to track their reading. They read a total of 3,379 hours.

Regular Programming

The Children's Room offers ongoing programs for all ages. This year we offered four different Story Times for ages 3-5, two separate Toddler Time programs for two-year-olds, Lullaby Lapsit for birth-12 month olds, two Book Bunch programs for grades K-2 and Don't Judge a Book by its Cover Gang for grades 3-5.

We added a new program for the 13-23 month olds, Movers & Shakers! We also added a Drop-In Story Time for ages 3-6, and a LEGO Brick Club for ages 5-12.

Average attendance for programs is 18. With 14 programs per week, that means about 252 youngsters attended programs each week!

Special Programs

In October we held two Halloween programs; *Little Goblins Fair* and *Frightful Fun*. Little Goblins Fair included stories, a craft, Halloween movies and trick-or-treating around the library. One hundred thirty-three people attended the event. We offered "Frightful Fun" for 4th-6th graders one evening late in October as well. Twenty-eight people attended for a movie and fun games and activities!

A *Visit with Santa* was again a great success in December! The Friends of the Library baked homemade cookies for the children to have with their "milk and cookies," and each child decorated a picture frame for their Santa photo. Attendance for *Visit with Santa* was 267!

We held two different vacation week programs this year. For February vacation we had *Family Fun Days*. We showed a new family movie each morning and had board games out for families to play all afternoon. In April we had a Drop-In Story Time each morning of vacation week. Attendance was better in April, with about 100 people attending the Story Times.

Outreach

This year the five first grade classes from Hills Garrison Elementary School walked over to RML once a month for a program. They heard stories and played all kinds of trivia games. The four kindergarten classes also visited, once in the fall and once in the spring.

Southern New Hampshire Head Start is located at Hills Garrison School, and they too walked over the first Friday morning of each month for Story Time.

The "Read 180" program at Alvirne High School brought two classes in to the library for orientation, practical "how-to advice," including instruction for conducting Story Times. One of their projects for the class was to read to children at the "Little Broncos" program. Children's staff gave mini-lessons, prepared handouts with tips on how to choose books, reading aloud, and lists of popular authors and books.

Once again we were a stop on the history tour of Hudson for the third grade students at H.O. Smith School.

The summer program at Nottingham West School brought their special needs students over for a Story Time in July. The young people heard stories and had a picnic lunch out on the library lawn.

Children's Librarians Betsey Martel and Kristen Paradise visited all the elementary schools in Hudson to promote the summer reading program.

Some statistics from the Children's department:

- > The number of children's programs increased 15.7% from 432 FY2010 to 500 FY 2011
- Attendance at all children's programs increased 6.7%, from 11,762 FY2010 to 12,555 FY201
- > Circulation exceeded 90,000 items in FY2011

| Program | Number of Programs | Attendance |
|---|--------------------|------------|
| Lullaby Lapsit | 31 | 484 |
| Movers & Shakers | 15 | 255 |
| Toddler Time | 56 | 1137 |
| Story Time | 115 | 3052 |
| Drop-In Story Time | 30 | 362 |
| Book Bunch | 53 | 1568 |
| Don't Judge a Book by its Cover Gang | 27 | 279 |
| Megan's Craft Night | 24 | 402 |
| LEGO Brick Club | 23 | 525 |
| Craft Day | 33 | 915 |
| SRP Programs | 42 | 1823 |
| Special Events: includes Little Goblins | 18 | 681 |
| Fair, Pictures with Santa, Vacation | | |
| Week Programs | | |
| Outreach | 33 | 1072 |
| Totals | 500 | 12,555 |

A special thank you to the following:

- ❖ The GFWC Community Club for donating two Learning Kits to the children's room. Themes for the kits were "dinosaurs" and "cooking"
- ❖ Friends of the Library for refreshments, crafts and film for Santa's Visit, prizes for Poetry Contest
- * Robin Paquette for craft donations and souvenir prizes throughout the year
- ❖ Bert Sullivan for her one woman fundraiser: knitted accessories for American Girl dolls

❖ Volunteens Ben and Lizzy Katsohis, Sarah and Alex Levesque, Max Dupont, Gabrielle Garneau and Madison Merrill.

Circulation Department

The second full year at the new RML has been a very busy one for the circulation department. We show an overall 29% increase in circulation since RML opened its doors. We are pleased to have people waiting at the front door each morning to use our computers and Wi-Fi.

The Circulation department staff provides courteous, efficient service to our patrons. They are responsible for checking in and out library materials, sending out overdue and lost book notices, collecting fines, shelving materials in the proper order, notifying patrons when their "holds" are ready, taking reservations for museum passes and checking them in/out, providing FAX service, Notary service, helping patrons find materials, and helping patrons successfully download audio and e-books to their various devices, in addition to all Inter Library Loan activities. The circulation staff are the front-line people patrons see and associate with the Library.

In August the library collected backpacks and school supplies for "Backpacks for Back to School" for the Nashua Soup Kitchen which also serves residents from the town of Hudson. A couple of our Trustees volunteer at the Soup Kitchen and we thought it would be a gesture of support and recognition for their volunteer service. We were also a collection point in December for "Toys for Tots" sponsored by the Fire Department.

In September we began weeding and shifting the fiction collection because of overcrowded shelves. The project lasted several weeks. We added shelves to our media units which had also become crowded.

An Amnesty Week was offered to patrons in the early fall so they could return long overdue materials without incurring large fines.

Friends of the Library decorated Christmas trees and countertops for the holiday season. We receive a lot of favorable remarks from people re the lovely tree in the foyer decorated with gold ornaments.

Some department Statistics:

- ➤ Ill requests: up 3.6%
- Notary Service up 8.6%
- > Overdrive audio and e-books up 63.7%
- > ILLs completed up 19.5%
- > Fax service up 14.8%

Staff member milestones:

Betsey Martel, Head of Children's Services – 5 years anniversary

Kate Butler, Technology Librarian and Betsey Martel, Head of Children's Services -- achieved their MLS degrees

Jerry Rice, Head of Tech Services/Cataloger -- retired in March after thirteen years of service

Unsung Heroes

The Trustees sponsored an "Unsung Heroes Celebration" on September 19, 2010. The celebration honored individuals who had worked diligently during the past 30 years to bring about library expansion for the town. A special "Heroes" scrapbook was crafted by Ann Carle and Chris Sweeney of Technical Services Department with photos and bios of many of the unsung heroes. An "Emerald Pagoda" tree was donated by Trustee Scott Slattery for planting and a granite marker donated by Hudson Monument was laid celebrating the Unsung Heroes.

Dream Team Award

In conjunction with the Heroes program, representatives from the NH Library Trustee Association attended to award the George H. and Ella M. Rodgers Memorial Library "Dream Team" with a Special Library Service Contribution Award. This award recognizes outstanding service in areas such as fundraising or spearheading a building expansion. The award winning "Dream Team" members were Philip Rodgers and Alvin F. Rodgers, Architect Richard Smith, North Branch Construction Company, Elaine Brody, Project Administrator, Bernie Manor, Clerk of the Works and Library Trustees.

Technical Services Department

A significant amount of work takes place behind the scenes in the Technical Services department in preparation for getting materials – books, DVDs, CDs, audio and e-books, etc.– on the shelves for patrons to check out new materials as quickly as possible. The process includes: selection, ordering, receiving, keeping track of budgets and reconciling invoices, cataloging, "processing" materials. Additionally, TS staff oversee the Archives, mend materials in need of repair and add/withdraw materials from the online catalog(s). Staff also verify, authenticate, and re-catalog items as necessary and generate varied statistical reports.

Highlights:

- Technical Services staff members Chris Sweeney and Ann Carle created special one of a kind albums for the "Unsung Heroes" event, "Phil Rodgers Memorial" and the library's "Second Anniversary Celebration" per request of Library Board of Trustees (BOT)
- Chris Sweeney and Ann Carle planned/instructed Paper Technique crafting classes
- David Jelley volunteered his services for a special scanning project for the Archives
- Head of TS/cataloger, Jerry Rice retired
- Ann Carle was promoted to Department Head
- Chris Sweeney was assigned additional "receiving" responsibilities, and trained to assist with standing order renewals and the annual "closing of the books" in the TLC Library Solutions Online Selection Assistant module
- Staff Megan Ellis, Kristen Daynard and Emily Coffill completed NHSL training to assist with NU-PAC withdrawals/deletions
- Technical Services area was reorganized for better efficiency
- New department procedures were implemented to provide quick service with less stress

- New Cataloger downloaded and edited New Hampshire Downloadable Books MARC records from the State Library. Over 950 electronic books and over 4,278 audio books for a total of 5,229 new items were added to our Online Catalog
- Provided IT backup for part-time Systems Manager and Technology Librarian
- Portraits of Virginia and Alfred Hills were assessed for damages by Walter Newman, Director of Paper Conservation at the Northeast Document Conservation Center (NEDCC)
- Arrangements were made with NEDCC for restoration and preservation of Virginia and Alfred Hills portraits

Information Technology

The online catalog and databases make it possible to offer 24/7 library service. With a personal identification number (PIN), patrons can access the card catalog from home, office or school; place holds, renew items, reserve museum passes, request ILLs, download audio and e-books, and check the events calendar. Patrons can also research subjects using our magazine and newspaper databases with certainty that their search will be quick, and that the information they seek is reliable and factual. Highlights:

- Began evaluating different Open Source ILS systems and visited several libraries to further assess their functionality and usability, etc.
- Ten laptops and a charging station were purchased for staff and patron training workshops, as well as an additional Young Adult computer
- Windows 7 and Office 2010 purchases were made via TechSoup
- Newsletter was revamped and beginning in March a monthly electronic newsletter (+ hardcopy paper calendar for patrons to pick up in-house) via ConstantContact is e-mailed to patrons who sign up for the service
- Cassie print management station was set up to assist patrons with their printing needs
- New server running MS Server 2008 installed and "migrated." Higher capacity network switch installed to replace failed switch
- TLC's LS2 Pac installed, configured and customized on the new server
- Clean Slate was installed on patron computers in anticipation of the upgrade to Windows 7
- New test server for the website was completed and we began planning the switch from Joomla to Wordpress Content Management System (CMS) web software to publish/maintain the RML website
- Room booking module was added to our existing Event Keeper calendar to better manage room reservations
- A new library logo designed by Joan Bergeron was officially adopted by the Library Board of Trustees
- RML and the Town of Hudson IT teams met twice during the year to discus collaborative possibilities to reduce costs
- Barebones mobile site available at www.rodgerslibrary.org/mobile while planning how best to bring services to mobile devices
- The Library Staff and Trustees participate in town's "Joint Planning Committee" meetings

Facilities

- Board of Library Trustees and the SAU finalized a Memorandum of Understanding (MOU) agreement for the SAU to utilize the Hills Memorial Library building
- New bricks for the "buy-a-brick" program were laid in the RML front walkway during the spring and fall
- North Branch Construction performed work on the front door sweeps and siding panels on the roof which fulfilled/completed their one year warranty service on the building
- Several library building committees from towns in NH came for tours of our new building
- Carpentry repairs were completed to the alcove floor at the HML building

Donations

A big THANK YOU goes to all the special people and organizations who generously donated their time, energy and/or monies to help make the Library an important resource for the people of Hudson.

- ❖ The fabulous Friends of the Library for anniversary milestones and staff recognition awards, gift cards, and greeting cards during National Library Week, holiday decorations, Poetry Contest and Summer Reading Program prizes, public performance movie license (\$350/yr), crafts, photo supplies and refreshments for Visit with Santa, their ongoing fundraising activities on behalf of the library, their advocacy and their support of all kinds
- ❖ Hannaford Super Market for a \$2,500 grant for "Get Fit at Your Library"
- ❖ GFWC Hudson Junior Woman's Club for a non-fiction book, and two Learning Kits to the children's room
- ❖ Joseph Rodgers, brother of Phil and Al, for a \$500 donation for theology and philosophy books
- ❖ Dan Brown for donating a fine art color photograph of the Alvirne Chapel
- ❖ Marion and Phil Rodgers for a \$10K donation and framed family photographs
- ❖ Friends and Family of G. Philip Rodgers for memorial donations to RML
- Janice Conway for donations of genealogy magazines, journals, books, microfiche and a microfiche reader
- ❖ Gerard Bastien, Elizabeth Beaton, and Alvirne High School students for band and choral performances by the *Crazy 8's* and *B-Naturals*
- ❖ Hudson Town Departments for their assistance/help all throughout the year
- ❖ The Hudson Police Department, Hudson Fire Department, and Department of Public Works for participation in our annual "Big Truck Day"
- ❖ U'Decide Quilters for two handmade seasonal quilts
- Family of John J. Creeden III donation from BAE Systems Employee Community Fund
- ❖ Bert Sullivan, Dr. T. Chamberlin for holiday decorations, Robin Paquette for program supplies, Irma C. Weller for rubber stamping supplies, David Jelley special project volunteer
- ❖ Hudson Lions Club for donating \$300 to purchase large print books for the collection
- The many anonymous donors who gave their used books and media items to the library and to the Friends of the Library "Second Hand Prose" book sales

- ❖ Summer Reading Program (SRP) donors who were recognized in Aug 27, 2010 Hudson Litchfield News "Thank You" display ad
- ❖ Our many program presenters who freely donated their time, skills, knowledge, expertise to share with the community: Richard Guilmette and Janice Conway − Genealogy Club programs, Lynn Ober, Bob Goldsack, Marianne O'Connor − Author Nights, Charlene Provencer − two floral centerpiece workshops, Kathy Spencer − Coupon Program, Lois Hirtle − Continental Knitting workshops, Chester Mandrick − Organic Gardening program
- ❖ Many donors who participate in ongoing "Buy a Brick" campaign
- ❖ Last but not least the dedicated Library Board of Trustees who work tirelessly to make the library a center for the community

"A library is not a luxury, but one of the necessities of life"

Henry Ward Beecher

Respectfully submitted by,

Connie Owen, Chair

Hudson Library Board of Trustees

M.A.P "Toni" Weller

Library Director

Rodgers Memorial Library Board of Trustees

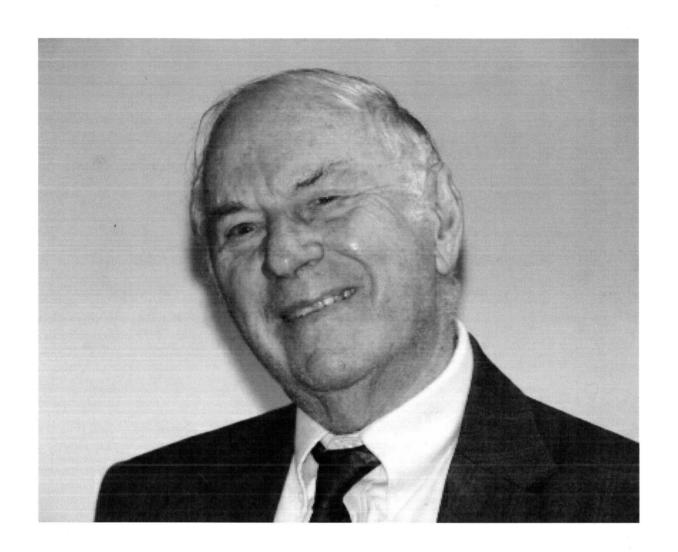
Connie Owen, Chair Linda Kipnes, Vice Chair Arlene Creeden, Treasurer Jen Chafe, Secretary Robin Rodgers

RODGERS MEMORIAL LIBRARY FY 2011 STATISTICS

| | ADULT/YA | CHILDREN | | | TOTAL |
|----------------------------|----------|--------------|----------|-----------|---------|
| Materials Added | 3,353 | 2,003 | | | 5,356 |
| Total Materials Owned | 42,429 | 20,370 | | | 62,799 |
| Circulation | | | | | |
| Books | 49,861 | 69,826 | | | 119,687 |
| Magazines/Newspapers | 6,551 | 509 | | | 7,060 |
| CD (spoken/music/software) | 6,806 | 3,320 | | | 10,126 |
| DVD | 23,902 | 16,015 | | | 39,917 |
| Digital Portables | 23 | n/a | | | 23 |
| OverDrive Audiobooks | 2,258 | n/a | | | 2,258 |
| OverDrive E-books | 1,006 | n/a | | | 1,006 |
| Museum Passes | 577 | n/a | | | 577 |
| Kits and Puzzles | 63 | 849 | | | 912 |
| Equipment | 61 | n/a | | | 61 |
| Electronic Databases** | 31,986 | n/a | | | 31,986 |
| Total Circulation | 123,094 | 90,519 | | | 213,613 |
| Hourly Circulation | | | | | 67.81 |
| Total Hours Open | | | | | 3,150 |
| Internet Users | | | | | 14,971 |
| Programs | Adults | Young Adults | Children | Others | |
| Number of Programs | 236 | 20 | 470 | 0 | 726 |
| Attendance | 2,212 | 245 | 11,734 | 0 | 14,191 |
| Total Inter-Library Loans | 4,062 | requested | 2,492 | completed | |
| Registered Borrowers* | | | | | |
| New This Year | | | | | 1,369 |
| Total | | | | | 13,378 |

^{*}Inactive patron records are removed in June of each year.

^{**}Item searches



In Memoriam
Phil Rodgers
Benefactor and Friend

SEWER UTILITY REPORT

2011

The Sewer Utility completed another year in the black without a rate increase. The Town Highway Department, under the guidance of Jess Forrence, continues to upgrade the system. This year they replaced the main line, manholes, and sewer lines on Winnhaven Drive and Short Street as well as work on A Street.

Hudson is working with Nashua to keep our budget process in line with the planned capital improvements at the Nashua Treatment Plant. This allows Hudson to plan for future costs.

The committee would like to thank Craig T. Bailey for his secretarial duties. Craig has taken excellent minutes for the past three years and got us into the information age by getting the minutes on the town Website. Craig did not request a new appointment to the committee and his engineering expertise and secretarial duties will be missed.

We would also like to thank Betty Holt, Administrative Aide for the Engineering Department, who is retiring in January, 2012. She is the first person in town who new sewer users meet to get sewer hookups started. She always has a smile and has always been very thorough and helpful to guide everyone through the process. We will miss her and wish her a great retirement.

The Committee is very grateful for the effort of Donna Staffier-Sommers, Administration Aide and Gary Webster, Town Engineer for their help and guidance in the administration of the utility. Gary has interns completing a GIS map which will show all lines and structures of the sewer system.

Respectfully submitted,

Bernie Manor

Chairman

Sewer Committee



TOWN OF HUDSON

Town Clerk/Tax Collector's Office



12 SCHOOL STREET HUDSON, NH 03051 (603) 886-6003

I am pleased to present the Annual Report for Fiscal Year 2011 for the Town Clerk/Tax Collector's Office. This department is responsible for the following:

Motor Vehicles: Our direct connection with the State of NH Motor Vehicle Division allows us to offer registrations for vehicles up to 26,000 lbs, issue various plate types (Conservation, vanity, etc.), late renewals, replacement plates, and certified copies. In FY2011, our department registered 29,561 motor vehicles, a decrease of 352 from the previous year, a reflection of the struggling economy. Registrations continue to be processed at the counter and through mail-ins. Courtesy reminders are mailed the month prior to your registration's expiration. We will continue to make every effort possible to ensure these courtesy notices are mailed, however it is ultimately the owner's responsibility to renew their registration.

<u>Property Taxes</u>: The property tax year runs from April 1st through March 31st. The Town of Hudson's property taxes are billed bi-annually, and are generally due July 1 and December 1. The July bill is an estimate based on one-half of the previous year's total tax. The State of NH sets our tax rate in the fall based on the Town/School/County approved budgets. The December bill (second half tax) reflects any increase/decrease necessary to collect the full amount set by the State. Interest is calculated at 12% from the due date of each bill. If your July bill is not paid until December, there will be interest due from the July due date through the date of payment. Any unpaid taxes are secured by the placement of a lien on the property. This lien has priority over all other liens and is generally executed in early May. Liens accrue interest at the rate of 18%. If the property lien is not redeemed within 2 years, the property can be deeded to the Town per RSA 80:76.

<u>Vital Records</u>: Any NH birth certificates—1987 to present, NH death certificates—1990 to present, NH marriage certificates—1989 to present, and NH divorce—1990 to present, can be obtained through our Office. Vital records are not public records and are only accessible to immediate family members. Proof of identification is required when requesting a vital record certificate. Vital Record Certificate Fees: \$15.00 first copy, \$10.00 each additional copy.

Marriage Licenses: Any couple, regardless of gender (effective 1/01/10), wishing to get married in New Hampshire may apply for a marriage license at any Town Clerk's Office in the state. Identification and proof of age (must be 18 years old) is required. Any person previously married must provide a certified copy of a dissolution/divorce/annulment decree or a death certificate. A marriage license is valid for 90 days from date of issue. There is a \$45 fee for a marriage license.

<u>Dog Licenses</u>: Dogs must be licensed by April 30th of each year (RSA 466:1). Hudson currently has approximately 4,000 licensed dogs. A late fee of \$1 per month will be charged beginning June 1st for any unlicensed dog. Any dog still unlicensed after June 20th will be issued a civil forfeiture fine of \$25.00 in accordance with RSA 466:13.

<u>Voter Registration</u>: Any Hudson resident, who is at least 18 years old, may register to vote in person at the Town Clerk's Office during regular office hours. You must bring a photo ID and proof of residency and/or citizenship. If you do not have evidence of residency or citizenship, you will be required to sign either a Domicile Affidavit or a Citizenship Affidavit. Please note that the State of NH does not allow any new voter registrations during the ten days prior to any election.

Other services: Maintaining town records, preparing town and state elections, wetland applications, pole licenses, parking tickets, scrap metal licenses, and notary public services.

<u>Staff</u>: Deputy Town Clerk/Tax Collector Donna Melanson, Chris Curtin, Pam Bisbing and Diane Morrissette continue to provide outstanding service for our residents. Their vast knowledge of motor vehicle procedures, along with their professionalism, friendliness and great sense of humor, is the success behind this department. It is a great team effort and I am extremely proud to work with them!

Office Hours: The Town Clerk/Tax Collector's regular office hours are 8:00am-4:30pm Monday through Friday, however we provide extended hours every Thursday Evening until 7:00pm for the convenience of our residents.

I would like to thank the Board of Selectmen, the Town Administrator, and the many dedicated town employees for their continued support. Most importantly, I would like to thank the residents of Hudson for giving me this great opportunity to serve you.

Respectfully submitted,

Patricia Barry

Town Clerk/Tax Collector

NH DEPARTMENT OF REVENUE ADMINISTRATION MUNICIPAL SERVICES DIVISION P.O. BOX 487, CONCORD, NH 03302-0487 (603)271-3397

TAX COLLECTOR'S REPORT

| For the Municipality of <u>HUDSON</u> | Year Ending | FY2011 |
|---------------------------------------|-------------|--------|
|---------------------------------------|-------------|--------|

DEBITS

| UNCOLLECTED TAXES | | Levy for Year | | PRIOR LEVIES | |
|--------------------------------|----------|---|-------------|-----------------|---|
| BEG. OF YEAR* | | of this Report | | ASE SPECIFY YEA | (RS) |
| | | | 2010 | 2009 | 2008 |
| Property Taxes | #3110 | # . # . # . # . # . # . # . # . # . # . | 3194836.81 | 17572 | |
| Resident Taxes | #3180 | | | | |
| Land Use Change | #3120 | | | | 48750 |
| Yield Taxes | #3185 | | | | |
| Excavation Tax @ \$.02/yd | #3187 | | | | |
| Utility Charges | #3189 | · | | | |
| Property Tax Credit Balance** | | -71301.47 | | | |
| Other Tax or Charges Credit Ba | alance** | < > | | | |
| TAXES COMMITTED THIS YE | AR | | | For DRA | Use Only |
| Property Taxes | #3110 | 22941522.41 | 24175336.46 | | |
| Resident Taxes | #3180 | | | | |
| Land Use Change | #3120 | 64733 | 126657 | | |
| Yield Taxes | #3185 | 5704.96 | 8962.17 | | |
| Excavation Tax @ \$.02/yd | #3187 | 6504.68 | 9 | | |
| Utility Charges | #3189 | | | | |
| OVERPAYMENT REFUNDS | <u> </u> | | | | |
| Property Taxes | #3110 | 73484.63 | 74264.31 | | |
| Resident Taxes | #3180 | | | | |
| Land Use Change | #3120 | | | | |
| Yield Taxes | #3185 | | | | |
| Excavation Tax @ \$.02/yd | #3187 | | | | |
| Interest - Late Tax | #3190 | 49.42 | 161342.55 | 519.72 | 1450.44 |
| Resident Tax Penalty | #3190 | | | | *************************************** |
| TOTAL DEBITS | | 23020697.63 | 27741408.3 | 18091.72 | 50200.44 |

^{*}This amount should be the same as the last year's ending balance. If not, please explain.

MS-61 Rev. 10/10

^{**}Enter as a negative. This is the amount of this year's amounts pre-paid last year as authorized by RSA 80:52-a.

^{**}The amount is already included in the warrant & therefore in line #3110 as postive amount for this year's levy.

TAX COLLECTOR'S REPORT

| Man 41 - 88 | LUIDCON | V E !! | EV/0044 |
|-------------------------|---------|-------------|---------|
| For the Municipality of | HUDSON | Year Ending | FY2011 |

CREDITS

| REMITTED TO TREASURER | Levy for Year of | the state of the s | PRIOR LEVIES (PLEASE SPECIFY YEARS) | | |
|---------------------------------------|---------------------|--|--|----------|--|
| | This Report | 2010 | 2009 | 2008 | |
| Property Taxes | 19515614.92 | 27438032.73 | 17572 | | |
| Resident Taxes | | | | | |
| Land Use Change | 54233 | 126657 | | 3250 | |
| Yield Taxes | 1984.62 | 8962.17 | | | |
| Interest (include lien conversion) | 49.42 | 161342.55 | 519.72 | 1450.44 | |
| Penalties | | | | | |
| Excavation Tax @ \$.02/yd | 6504.68 | 9 | | | |
| Utility Charges | | | | | |
| Conversion to Lien (principal only) | | | | | |
| DISCOUNTS ALLOWED | | | | | |
| ABATEMENTS MADE | | | | | |
| Property Taxes | | 1323.2 | | | |
| Resident Taxes | | | | | |
| Land Use Change | | | | | |
| Yield Taxes | | | | | |
| Excavation Tax @ \$.02/yd | | | | | |
| Utility Charges | | | | | |
| CURRENT LEVY DEEDED | 1157.59 | | | | |
| UNCOLLE | CTED TAXES - EN | ID OF YEAR #10 | 80 | | |
| Property Taxes | 3498234.53 | 0 | 0 | | |
| Resident Taxes | | | | | |
| Land Use Change | 10500 | | | 45500 | |
| Yield Taxes | 3720.34 | | | | |
| Excavation Tax @ \$.02/yd | | | | | |
| Utility Charges | | | | | |
| Property Tax Credit Balance** | -71301.47 | 5081.65 | | | |
| Other Tax or Charges Credit Balance** | < > | | | | |
| TOTAL CREDITS | 23020697.63 | 27741408.3 | 18091.72 | 50200.44 | |

^{**}Enter as a negative. This is the amount of taxes pre-paid for next year as authorized by RSA 80:52-a

(Be sure to include a positive amount in the appropriate taxes or charges actually remitted to the treasurer).

MS-61

Rev. 10/10

TAX COLLECTOR'S REPORT

| For the Municipality of | HUDSON | Year Ending | FY2011 | |
|-------------------------|--------|--------------|-------------|--|
| | | I Odi Liilii | 1 1 2 0 1 1 | |

DEBITS

| | Last Year's Levy | (PLE | PRIOR LEVIES ASE SPECIFY YEAR | ARS) |
|---|---------------------|-----------|-------------------------------|-----------|
| | 2010 | 2009 | 2008 | 2007-2005 |
| Unredeemed Liens Balance - Beg. Of Year | | 716089.87 | 354514.23 | 102478.98 |
| Liens Executed During Fiscal Year | 1049813.6 | 14884.73 | | |
| Interest & Costs Collected | | | | |
| (After Lien Execution) | 853 | 31517.09 | 98608.64 | 40750.17 |
| | | | | |
| | | | | |
| | | | | |
| TOTAL DEBITS | 1050666.6 | 762491.69 | 453122.87 | 143229.15 |

CREDITS

| REMITTED TO TREASURER | | Last Year's Levy | (PLI | PRIOR LEVIES EASE SPECIFY YEA | .RS) |
|------------------------------|-------|---------------------|-----------|-------------------------------|-----------|
| | | 2010 | 2009 | 2008 | 2007-2006 |
| Redemptions | | 82163.4 | 321593.51 | 296115.79 | 84100.35 |
| | | | | | |
| Interest & Costs Collected | | | | | |
| (After Lien Execution) | #3190 | 853 | 31517.09 | 98608.64 | 40750.17 |
| | | | | | |
| | | | | | |
| Lien Credit Balance | | -215.57 | | | |
| Abatements of Unredeemed | Liens | 4310.09 | | 524.23 | 1082.02 |
| Liens Deeded to Municipality | 1 | 2497.32 | 2639.81 | 2825.5 | 8590.29 |
| Unredeemed Liens | | | | | |
| Balance - End of Year | #1110 | 961058.36 | 406741.28 | 55048.71 | 8706.32 |
| TOTAL CREDITS | | 1050666.6 | 762491.69 | 453122.87 | 143229.15 |

| Under penalties of perjury, I declare that I have examined the information contained in this form ar | nd to the best of my |
|--|----------------------|
| belief it is true, correct and complete. | , , |
| TAX COLLECTOR'S SIGNATURE Latucea Lam | _DATE_7\21 |

Does your municipality commit taxes on a semi-annual basis (RSA 76:15-a) ?_____ Yes

MS-61 Rev. 10/10

| | Total | Motor | OCC | Article of | Vital | Civil Forfeiture | | | | Parking | Dredge & | Voter | | Bad | Marriage | Pole & | Scrap |
|---------------------|--|---|---------------------------------|--|---------------|------------------|--|------------------|--------|----------|--|--|--------|----------|-----------|-----------|-------|
| Month | Deposit | Vehicle | Filings | Agreement | Search | & Fees | Board | License | Notary | Tickets | Ē | Checklist | Copies | Checks | License | Petitions | Metal |
| | | 4201 | 4321 | 4322 | 4322 | 4325 | 4335 | 4450 | 4326 | 4327 | 4329 | 4342 | 4343 | 4347 | 4421 | 4428 | 4430 |
| 2010 | The second section of the second section is a second section of the second section sec | | | | | | 4 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - | | | | | | | | | | |
| July | 289,788.16 | 279,528.50 | | | 1,210.00 | 5,061.00 | | 1,876.50 | 30.00 | 85.00 | | | | 197.16 | 1,800.00 | | |
| August | 338,862.14 | 332,324.00 | | | 1,066.00 | 2,661.00 | | 950.00 | 10.00 | 40.00 | 11.14 | | | | 1,800.00 | | |
| September | 296,806.00 | 292,956.50 | | | 1,020.00 | 932.00 | | 517.50 | 20.00 | 65.00 | 20.00 | BANK OF THE SERVICE AND ADDRESS OF THE SERVICE A | | 25.00 | 1,250.00 | | |
| October | 305,770.91 | 303,311.50 | | | 1,125.00 | 140.00 | The second secon | 140.50 | 40.00 | 90.00 | | | 2.25 | 121.66 | 800.00 | | |
| November | 304,042.66 | 300,481.50 | 1,290.00 | 10.00 | 800.00 | 150.00 | | 144.00 | 15.00 | 255.00 | | | | 147.16 | 750.00 | | |
| December | 256,906.54 | 252,846.50 | | | 885.00 | 45.00 | | 109.50 | 25.00 | 2,265.00 | | 25.00 | | 105.54 | 00.009 | | |
| 2011 | The second secon | | | | | | | | | | | | | | | | |
| January | 305,316.54 | 302,654.50 | CONTRACTOR OF THE PERSON OF THE | And the second s | 805.00 | 75.00 | | 6.50 | 25.00 | 940.00 | | | | 80.54 | 730.00 | | |
| February | 313,224.20 | 308,574.50 | 1,095.00 | | 930.00 | 125.00 | | 447.00 | 55.00 | 795.00 | | | | 227.70 | 900.00 | 25.00 | 50.00 |
| March | 313,030.08 | 306,385.00 | | And the second second second second | 805.00 | 150.00 | | 4,054.00 | 45.00 | 620.00 | | | | 111.08 | 850.00 | 10.00 | |
| April | 388,289.58 | 374,560.00 | | | 875.00 | 75.00 | | 10,808.50 | 55.00 | 205.00 | | | | 111.08 | 1,600.00 | | |
| May | 339,351.66 | 331,544.00 | | | 1,025.00 | 25.00 | | 5,500.50 | 40.00 | 120.00 | | | | 197.16 | 900.00 | | |
| June | 275,594.12 | 269,458.00 | | 4 | 1,530.00 | 457.00 | | 1,507.50 | 20.00 | 155.00 | The state of the s | | 1 | 166.62 | 2,300.00 | | |
| | | | | | | | | | | | | | | | | | |
| REFUNDS | | 1,167.50 | | | | | | | | | | | | | | | |
| Pymt Correction | | 92.20 | | | | | | | | | | | | | | | |
| Total | 3,725,722.89 | 3,653,364.80 | 2,385.00 | 19. | 12,076.00 | 9,896.00 | 0.00 | 26,062.00 | 380.00 | 5,635.00 | 31.14 | 25.00 | 2.26 | 1,490.70 | 14,280.00 | 35.00 | 50.00 |
| | 3,123,122.03 | | | (2) | 12,000.00 | | | | 1 | | | | _ | | | | |
| | | | | Numbe | Number Issued | Dollar Amount | nount | Inc/Dec Prior Yr | | | | | | | | | |
| Num | Number of Motor Vehicles Registered: | cles Registered: | | 29 | 29,561 | \$3,653,365 | 365 | -\$27,578 | | | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| + A 700 € 12 € 1 | 4 | , | ر کر خ | | | | | | | | | | | | | | |
| A True Copy Attest. | Patricia Ba | Town Clerk | | | | | | | | | | | | | | | |

Tax Collector's MS61 Report - FY 2011

Sewer Utility Warrant & Liens

DEBITS

| | | DEDITS | | | |
|---------------------|--------------|-----------|---|----------|--|
| Jun-11 | Warrant | | Liens | | |
| | | 2010 | 2009 | 2008 | 2007 |
| Unredeemed 7/1/10 | 44,981.72 | | 8,942.30 | 3,024.79 | 501.25 |
| Committed | 1,150,507.45 | 31,945.11 | | | MARK NO. 1015 114 1 1 A 1 T T T T T T T T T T T T T T T T |
| Executed | | | AND | | |
| Added Taxes | | | | | |
| Cost & Interest | 14,564.59 | 3,826.15 | 1,749.74 | 1,389.43 | 313.24 |
| Overpayments | 1,967.48 | | | | |
| Adjustment | | | | | |
| Total | 1,212,021.24 | 35,771.26 | 10,692.04 | 4,414.22 | 814.49 |
| | | | | | |
| | | CREDITS | | | |
| Remitted | 1,141,031.26 | 23,205.82 | 6,187.40 | 2,908.55 | 501.25 |
| Cost & Interest | 14,564.59 | 3,826.15 | 1,749.74 | 1,389.43 | 313.24 |
| Abatements | 1,650.02 | | | | |
| Deeded | | | | | The second section of the second section of the second section of the second section s |
| Transfer | 2.77 | | | | |
| Adjustment | | | wa | | |
| Uncollected 6/30/11 | 54,772.60 | 8,739.29 | 2,754.90 | 116.24 | 0.00 |
| Total | 1,212,021.24 | 35,771.26 | 10,692.04 | 4,414.22 | 814.49 |

Tax Collector's Signature: 1

Tax Collector's MS61 Report - FY 2011

Sewer Betterment Warrant & Liens

DEBITS

| · | Warrant | Clement | | Liens | |
|----------------------|------------|-----------|-----------|--------------------------------------|--|
| May | | | 28-Jan-11 | 29-Jan-10 | 10-Feb-09 |
| Uncollected 7/1/10 | 40,832.71 | | | 1,230.10 | 1,234.18 |
| Committed | 100,052.31 | | 3,433.44 | | |
| Clement Pending | <u> </u> | 58,491.13 | | | |
| Added Tax | | | | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | |
| Prepaid Current Year | 14,995.74 | | | | |
| Overpayment | | | | | |
| Cost & Interest | 473.51 | 727.76 | 44.83 | | 286.92 |
| Adjustment | 28.95 | | | | Name of the last o |
| Total | 156,383.22 | 59,218.89 | 3,478.27 | 1,230.10 | 1,521.10 |

CREDITS

| 41,248.92 | 58,491.13 | 2,457.24 | 1,230.10 | 617.09 |
|------------|-----------|---------------|---------------------|---------------------|
| | | | | |
| | | 1 | | |
| | | | | |
| 14,233.20 | | | | |
| 473.51 | 727.76 | 44.83 | | 286.92 |
| 100,427.59 | | 976.20 | | 617.09 |
| | 473.51 | 473.51 727.76 | 473.51 727.76 44.83 | 473.51 727.76 44.83 |

Tax Collector's Signature:



STATE PRIMARY ELECTION

Tuesday, September 14, 2010

RESULT OF THE REPUBLICAN BALLOT

FOR GOVERNOR

Vote for not more than **ONE**:

| Frank Robert Emiro, Sr. | 56 |
|-------------------------|------|
| Jack Kimball, Jr. | 401 |
| John Stephen | 1055 |
| Karen Testerman | 366 |
| Misc. Write-ins | 32 |

FOR UNITED STATES SENTOR

Vote for not more than **ONE**:

| Ovide Lamontagne | 716 |
|------------------|-----|
| Tom Alciere | 13 |
| Kelly Ayotte | 851 |
| Gerard Beloin | 5 |
| Jim Bender | 180 |
| Bill Binnie | 258 |
| Dennis Lamare | 22 |
| Misc. Write-ins | 1 |

FOR REPRESENTATIVE FOR CONGRESS:

| Robert J. Giudo | 385 |
|-----------------------|-----|
| Jennifer Horn | 826 |
| Joseph G. Reilly | 48 |
| Wesley M. Sonner, Jr. | 35 |
| Charles Bass | 694 |
| Misc. Write-ins | 1 |

FOR EXECUTIVE COUNCILOR

Vote for not more than **ONE**:

| Raymond J. Wieczorek | 1517 |
|----------------------|------|
| Misc. Write-ins | 19 |
| | |

FOR STATE SENATOR

Vote for not more than **ONE**:

| Sharon M. Carson | 1466 |
|------------------|------|
| Misc. Write-ins | 15 |

FOR STATE REPRESENTATIVES

Vote for not more than **THIRTEEN**:

| Laura J. Gandia | 1002 |
|----------------------|------|
| | |
| Bob Haefner | 1115 |
| Shawn N. Jasper | 1179 |
| George Lambert | 969 |
| Jonathan Maltz | 875 |
| Lynne Ober | 1159 |
| Russell T. Ober III | 1059 |
| Andy Renzullo | 1090 |
| Jordan Ulery | 1083 |
| Ralph G. Boehm | 928 |
| Randy Brownrigg | 878 |
| Lars T. Christiansen | 1133 |
| Shaun Doherty | 1115 |
| Misc. Write-ins | 38 |
| | |

FOR SHERIFF

| James A. Hardy | 1329 |
|-----------------|------|
| Misc. Write-ins | 9 |

FOR COUNTY ATTORNEY

| Dennis Hogan Misc. Write-ins | | 1413 5 |
|---|--|---|
| | FOR COUNTY TREASURER Vote for not more than ONE: | |
| Robert Burns Misc. Write-ins | | 1406 5 |
| | FOR REGISTER OF DEEDS Vote for not more than ONE: | |
| Pamela D. Cougl Misc. Write-ins | hlin | 1422 5 |
| I | FOR REGISTER OF PROBATE Vote for not more than ONE: | |
| Bob Rivard Misc. Write-ins | | 1387 11 |
| F | OR COUNTY COMMISSIONER Vote for not more than ONE: | |
| Sandra Ziehm Terry Dakin Misc. Write-ins | | 915 531 1 |
| FOR DELI | EGATES TO THE STATE CONVENTION Vote for not more than SEVEN: | ON |
| Steve Hellwig Rick LeVasseur Jonathan Maltz Dave Wilder Tom Alciere Bonnie J. Derek Joseph Derek, Jr Misc. Write-ins | | 1094 1154 1001 1078 902 1113 1050 32 |

RESULT OF THE DEMOCRATIC BALLOT

FOR GOVERNOR

| Timothy Robertson Frank Sullivan John H. Lynch Misc. Write-ins | 36 54 540 6 |
|--|----------------------|
| FOR UNITED STATES SENTOR Vote for not more than ONE: | |
| Paul W. Hodes Misc. Write-ins | 501 37 |
| FOR REPRESENTATIVE FOR CONGRESS: Vote for not more than ONE: | |
| Ann McLane Kuster Katrina Swett Misc. Write-ins | 342 271 6 |
| FOR EXECUTIVE COUNCILOR Vote for not more than ONE: | |
| Bob Bruce Misc. Write-ins | 495 2 |
| FOR STATE SENATOR Vote for not more than ONE: | |
| Tammy Marie Siekmann Misc. Write-ins | 482 5 |

FOR STATE REPRESENTATIVES

Vote for not more than **THIRTEEN**:

| Richard Ingram SallyAnne Jeglinski John Knowles Mary Ann Knowles Hal Lynde Vivian L. McGuire Kevin P. Riley Stuart Schneiderman Alejandro Urrutia Sandy Amlaw James Caron Ann Clark-Balcom Valerie S. Hardy Misc. Write-ins | 355 366 451 461 329 368 386 323 340 358 333 355 407 15 |
|---|---|
| FOR SHERIFF Vote for not more than ONE : | |
| Misc. Write-ins | 24 |
| FOR COUNTY ATTORNEY Vote for not more than ONE: | |
| Robert M. Walsh Write-In | 494 2 |
| FOR COUNTY TREASURER Vote for not more than ONE: | |
| Christopher C. Pappas Misc. Write-ins | 497 3 |
| FOR REGISTER OF DEEDS Vote for not more than ONE: | |
| Susan Ladmer Louise A. Wright Misc. Write-ins | 224 261 3 |

FOR REGISTER OF PROBATE

Vote for not more than **ONE**:

Wyatt Fore 480 Misc. Write-ins 2

FOR COUNTY COMMISSIONER

Vote for not more than **ONE**:

Michael R. Clemons 492 Misc. Write-ins 1

Board of Election, mandated by law to work at the polls, consist of the following:

MODERATOR

TOWN CLERK

Paul Inderbitzen

Patricia Barry

SELECTMEN

Roger Coutu

Kenneth Massey

Richard J. Maddox

Benjamin N. Nadeau

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier

Deborah J. Clement

Sandra LeVasseur

The following residents were appointed, by the moderator, to work at the polls on Election Day:

SELECTMEN PRO-TEM

Harry Chesnulevich

Esther McGraw

ASSISTANT MODERATOR

Glenn Della-Monica

Edmond Duchesne

Debra Stoddard

BALLOT CLERKS

Elizabeth Beaverstock Ann N. Paquin Victoria-Lynn Beike Leona Shanholtz Lucille Boucher Mildred Smith Anne Sojka Linda Coburn Muriel Thibodeau Joyce Hurd

David Jelley

CHECKLIST ASSISTANTS

Paul Baker Shirley Lafreniere

REGISTERED VOTERS ON CHECKLIST AT THE END OF THE NIGHT ON ELECTION DAY

| Republicans | 4,981 |
|-------------|-------|
| Democrats | 4,687 |
| Undeclared | 6,659 |

Total of Registered Voters 16,327

REPUBLICAN BALLOTS CAST

Total republican ballots cast 2,700

DEMOCRATIC BALLOTS CAST

1,506 Total democratic ballots cast

TOTAL BALLOTS CAST 4,206



GENERAL ELECTION

Tuesday, November 2, 2010

FOR GOVERNOR

Vote for not more than **ONE**:

| John J. Babiarz | 164 |
|-----------------|------|
| Libertarian | |
| John Lynch | 3307 |
| Democratic | |
| John Stephen | 3710 |
| Republican | |

FOR UNITED STATES SENATOR

Vote for not more than **ONE**:

| Chris Booth | 155 |
|---------------|------|
| Independent | |
| Ken Blevens | 76 |
| Libertarian | |
| Paul W. Hodes | 1974 |
| Democratic | |
| Kelly Ayotte | 4947 |
| Republican | |

FOR REPRESENTATIVE IN CONGRESS:

Vote for not more than **ONE**:

| Howard L. Wilson | 170 |
|---------------------|------|
| Libertarian | |
| Tim vanBlommensteyn | 268 |
| Independent | |
| Ann McLane Kuster | 2557 |
| Democratic | |
| Charles Bass | 4058 |
| Republican | |

FOR EXECUTIVE COUNCILOR

| Bob Bruce | 2103 |
|---------------|------|
| Democratic | |
| Ray Wieczorek | 4510 |
| Republican | |

FOR STATE SENATOR

Vote for not more than **ONE**:

| Tammy Marie Siekmann | 2049 |
|----------------------|------|
| Democratic | |
| Sharon M. Carson | 4550 |
| Republican | |

FOR STATE REPRESENTATIVES

Vote for not more than **THIRTEEN**:

Democratics

| Richard Ingram | 1719 |
|---------------------|------|
| SallyAnne Jeglinski | 1740 |
| John Knowles | 2357 |
| Mary Ann Knowles | 2408 |
| Hal Lynde | 1541 |
| Vivian L. McGuire | 1794 |
| Kevin P. Riley | 1850 |
| Stuart Schneiderman | 1529 |
| Alejandro Urrutia | 1537 |
| Sandy Amlaw | 1736 |
| James Caron | 1769 |
| Ann Clark-Balcom | 1668 |
| Valerie S. Hardy | 1780 |

Republicans

| Laura J. Gandia | 3618 |
|----------------------|------|
| Bob Haefner | 3817 |
| Shawn N. Jasper | 3910 |
| George Lambert | 3547 |
| Jonathan Maltz | 3112 |
| Lynne Ober | 4167 |
| Russell T. Ober III | 3767 |
| Andy Renzullo | 3655 |
| Jordan Ulery | 3582 |
| Ralpha G. Boehm | 3287 |
| Randy Brownrigg | 3224 |
| Lars T. Christiansen | 3766 |
| Shawn Doherty | 3930 |
| | |

FOR SHERIFF

| James A. Hardy | 2324 | |
|---|------|--|
| James A. Hardy Republican | 3972 | |
| FOR COUNTY ATTORNEY Vote for not more than ONE: | | |
| Richard Pennington | 721 | |
| Robert M. Walsh Democratic | 1920 | |
| Dennis Hogan Republican | 3838 | |
| 20pastum | | |
| FOR COUNTY TREASURER Vote for not more than ONE : | | |
| Christopher C. Pappas | 2242 | |
| Robert Burns Republican | 4133 | |
| FOR REGISTER OF DEEDS Vote for not more than ONE: | | |
| Louise A. Wright | 2126 | |
| Pamela D. Coughlin Republican | 4231 | |
| | | |
| FOR REGISTER OF PROBATE Vote for not more than ONE: | | |
| Nancy Y. Dabilis Independent | 975 | |
| Wyatt Fore | 1622 | |
| Democratic Bob Rivard Republican | 3810 | |
| | | |

FOR COUNTY COMMISSIONER

Vote for not more than **ONE**:

Michael R. Clemons

Democratic

Sandra Ziehm 4179

Republican

Board of Election, mandated by law to work at the polls, consist of the following:

MODERATOR

TOWN CLERK

2229

Paul Inderbitzen

Patricia Barry

SELECTMEN

Roger Coutu Kenneth Massey Richard J. Maddox Benjamin Nadeau

SUPERVISORS OF THE CHECKLIST

Sandra LeVasseur

Deborah J. Clement

Joyce Cloutier, Chairman

The following residents were appointed, by the moderator, to work at the polls on Election Day:

SELECTMEN PRO-TEM

Glenn Della-Monica

Esther McGraw

ASSISTANT MODERATOR

Lucille Boucher Harry Chesnulevich David Jelley Debra Stoddard

BALLOT CLERKS

Elizabeth Beaverstock
Victoria-Lynn Beike
Linda Coburn
Joyce Hurd

Leona Shanholtz
Mildred Smith
Anne Sojka
Muriel Thibodeau

HUDSON COMMUNITY CLUB (Ballot Clerks)

Phyllis Appler
Vicki Beike
Debbie Dunn
Janet Bowden
Carol Brauza
Michelle Champion

Arlene Creeden
Debbie Dunn
Kathryn Manor
Mary Sayre
Pamela Thompson

CHECKLIST ASSISTANTS

Paul Baker Shirley Lafreniere

REGISTERED VOTERS ON CHECKLIST AT THE END OF THE NIGHT ON ELECTION DAY

Republicans5045Democrats4645Undeclared6790

Total of Registered Voters 16,480

BALLOTS CAST

Ballots Cast at polls
Absentee Ballots
6979
267

Total ballots cast 7,246

A True Copy Attest

Patricia Barry, Town Clerk

TOWN OF HUDSON ANNUAL TOWN MEETING

Deliberative Session February 5, 2011

CALL TO ORDER BY THE MODERATOR.

Town Moderator Paul Inderbitzen called this Deliberative Session to order at 9:03 a.m., on February 5, 2009, at the Hudson Community Center, with approximately 117 persons in attendance at that time.

2. POSTING OF THE COLORS

The Hudson Police Department's Color Guard posted the colors.

3. NATIONAL ANTHEM

Detective Police Officer Charles Dyac sang the National Anthem.

4. PLEDGE OF ALLEGIANCE

Board of Selectmen Chairman Kenneth Massey led the assembly in pledging allegiance to the flag of the United States of America.

5. REMARKS BY THE MODERATOR

Moderator Inderbitzen reviewed the procedures by which he would run this meeting, noting that copies of the procedure summary were available at the back of the room. He said he would have each article presented by a selectman, or by a member of the Budget Committee in the case of the budget, with brief remarks, after which he would open the article to the floor for questions, comments, or amendments—noting that he would start with Article 7, as the first six articles pertained to the election of officers or to zoning amendments and could not be changed on the floor, as this meeting did not have the authority to make changes in those articles, which had been discussed and finalized at two public hearings by the Planning Board. He clarified that the body could change the numbers in or wording of the remaining articles, or change the intent a bit, but could not change the subject matter, noting that the only motions he would take would be motions to amend, which would require a second. He said he would close the article after any such discussion was concluded, as the articles must appear on the ballot and there would be no need for the body to vote on each article. He then explained that any votes would be made by registered citizens holding up the colored voting cards issued to them when they registered. He stated that anyone with questions could call for a point of order or call for a question, if it were unclear as to what the body was doing. He also noted that any requests for secret ballot would have to be signed by five registered voters.

6. INTRODUCTION OF THE BOARD OF SELECTMEN

Moderator Inderbitzen asked Board of Selectman Chairman Ken Massey to introduce the members of the Hudson Board of Selectmen, including Richard J. Maddox, Shawn Jasper, Roger Coutu, and Ben Nadeau, as well as Town Administrator Steve Malizia and Finance Director Kathy Carpentier, also seated at the head table. He noted that Town Attorney Steve Buckley was seated in the front row, adding that Police Chief Jason Lavoie, Police Department Executive Secretary Dorothy Carey, and Fire Captain Shawn Murray also were present.

7. INTRODUCTION OF BUDGET COMMITTEE MEMBERS

Moderator Inderbitzen asked Budget Committee Chairman Norman Martin to introduce the members of the Budget Committee, and Mr. Martin introduced Vice-Chairman Jon Maltz, Clerk Susan Guraino, Ted Luszey, Steve Nute, Michael Buczynski, Joyce Goodwin, Charlotte Schweiss, and Laura Bisson (School Board Representative).

8. INTRODUCTION OF STAFF/OTHERS/SEATING OF NON-RESIDENTS

Moderator Inderbitzen stated that there also were nonresident staff members on hand to answer any questions that might arise, as well as Town Clerk Patti Barry and Recorder J. Bradford Seabury, together with the Hudson Community Television group—noting that the meeting would be broadcast live and then rebroadcast a number of times so that all voters would have a chance to see what was being discussed.

9. DELIBERATIVE SESSION OF TOWN MEETING

Moderator Inderbitzen read aloud through the introductory text of the Town Warrant, noting that Article 1 pertained to election of Town Officers and Articles 2 through 6 were zoning amendments, which would not be dealt with at this meeting but would be decided by the voters at that Town Election on March 8th. He then proceeded to Article 7, which he read aloud.

Article 7 — Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage and Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which call for the following increase in salaries and benefits:

| Year | Amount | COLA % |
|------------------|----------|--------|
| 7/1/11 - 6/30/12 | \$507 | 0.0% |
| 7/1/12 - 6/30/13 | \$66,250 | 2.0% |
| 7/1/13 - 6/30/14 | \$79,665 | 3.0% |

and further to raise and appropriate the sum of \$507 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.)

(Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 9-2).

Selectman Jasper presented the article, explaining that this contract covered the 27 members of the bargaining unit that constituted the second-tier employees of the Town, and he then provided details of the basic provisions of the contract.

Moderator Inderbitzen opened the matter to the floor, for any comments.

No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 7 and proceed to Article 8, which he read aloud.

Article 8 — Wage and Benefit Increase for Full Time Employees of Rodgers Memorial Library

Shall the Town of Hudson vote to raise and appropriate the sum of \$12,374 which represents a 3% increase in wage and benefits for the nine full-time employees of the Rodgers Memorial Library? (This appropriation is in addition to Article 11, the Operating Budget.)

(Recommended by the Board of Selectmen 4-0) (Recommended by the Budget Committee 6-5) Selectman Jasper presented the article, noting that this covered the employees of the library, who had not had a raise since July 2008, saying it added a tenth of one cent to the tax rate.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Ms. Connie Owen, 3 Bruce Street, Chairman of the Library Trustees, spoke in favor, discussing the high qualifications of the library personnel and noting that many of them earned up to 24% less than other Town staff.

Ms. Jennifer Chafe, 72 Pelham Road, spoke in support as a patron of the library, speaking of the value of the library and the helpfulness of the employees.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 8, and he then moved on to Article 9, which he read aloud.

Article 9 — Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,867, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 11, the Operating Budget).

(Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 9-2).

Selectman Nadeau presented the article, noting that the last increase for this item was in March of 2007, saying the increase would be less than one cent on the tax rate.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Stuart Schneiderman, 2 Library Street, asked if the Town Clerk currently earned \$62,233. Selectman Nadeau said the current salary was \$52,403, and this raise would bring it to \$53,975. Finance Director Carpentier noted that there were also taxes and benefits. Selectman Nadeau confirmed that the total, including taxes and benefits, would be \$63,079. Mr. Schneiderman commented that the average salary in the state of New Hampshire was \$43,000, give or take.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 9, and he then moved on to Article 10, which he read aloud.

Article 10 — Fact Finder's Report for Hudson Support Staff Union

Shall the Town of Hudson vote to implement the recommendations contained in the Fact Finder's Report in the matter of fact-finding between the Town of Hudson and the Hudson Support Staff Union Local 1801 dated January 3, 2011 which calls for the following increases in salary and benefits:

| Year | Amount | COLA % |
|------------------|------------|--------|
| 7/1/10 - 6/30/11 | <i>\$0</i> | 0.0% |
| 7/1/11 - 6/30/12 | \$25,564 | 3.0% |
| 7/1/12 - 6/30/13 | \$31,355 | 3.0% |

and further to raise and appropriate the sum of \$25,564 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.)

(Not Recommended by the Board of Selectmen 4-1) (Not Recommended by the Budget Committee 11-0).

Selectman Massey presented the article, saying the Board of Selectmen had been working this year to put fiscal controls on employee benefits, but the fact finder had not seen the Board's position on this matter, so the health benefits of this plan would be different from those presented for the supervisors' organization and had a higher increase than the Board had supported for other employees.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Town of Hudson Annual Town Meeting Deliberative Session — February 5, 2011

Mr. Jim Barnes, 3 McKinney Drive, noted that the period of time was different than for the previously discussed group. Selectman Massey explained that the Selectmen had not had a contract for this year, so the contract started in June 2010, and was different from the others.

Mr. John Knowles, 51 Quail Run Road, asked if he were correct in saying that the Fact Finder was not aware of the Board of Selectmen's attempts. Selectman Massey demurred, saying the Fact Finder was aware but had seen fit not to make this contract in compliance.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 10, and he then moved on to Article 11, which he read aloud.

Article 11 — Operating Budget

Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,223,641? Should this article be defeated, the operating budget shall be \$28,383,705, which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

(Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 11-0)

Budget Committee Chairman Norman Martin made the presentation, speaking in support and highlighting some areas of the budget, including removal of the nonunion employee raises being put into the budget so as to keep the management team above the salaries of the assigned employees; he said the Budget Committee had felt that amount (\$32.516) was not seen by the voters when included in the operating budget and had removed it, recommending that the Board of Selectmen bring it forward as a warrant article, which the Budget Committee would support—adding, however, that he had not seen such an article come forward. Addressing the Fire Department budget, he reported that the Budget Committee had been informed that the Selectmen had removed \$100,000 from the Fire Department's Administration budget, and the Budget Committee had wanted to reinstate that value but the Fire Chief had presented four new plans to the Board of Selectmen, who had added only \$2,982 back into the budget. Addressing the library budget, he said \$21,416 had been cut from the Library budget to control costs—adding that the Budget Committee had removed two vacant part-time positions, as that money had been used to give additional hours to other employees, and some Budget Committee members had not felt that was the way a budget should operate. He noted that the heating budget for the former Hills Memorial Library building had also been reduced, with the Budget Committee feeling that the Library Trustees should bring forth a warrant article concerning upkeep of that building—adding that no such warrant article had been brought forward.

Selectman Coutu then presented the Board of Selectmen's view of the budget, speaking of the difficulties of predicting a year and a half ahead of time what the actual costs would be, and commenting on the large number of unknowns, such as how many ambulance calls there might be or what emergencies might affect the Police Department or the Fire Department. He described the process used, involving extensive interviews with department heads, saying the department heads had been asked to flat-line their budgets and come in separately to discuss any desired increases. He said the original proposals would have resulted in a tax increase, but the Board of Selectmen had agreed to sit in a long meeting and reduce the budget to the point that there would be no increases, with the result that they had produced a budget that was \$160,000 less than last year's budget, and he asked for support.

Moderator Inderbitzen opened the matter to the floor, for any question, comments, or amendments.

Mr. Howard Dilworth, 15 Sycamore Street, noted that the proposed budget was \$28,223,000 and change, while the default was \$28,383,000; he asked what was in the default budget that was not in the operating budget. Selectman Massey asked Finance Director Carpentier to explain, and Ms. Carpentier said they had backed out one-time expenses from last year's budget, which she detailed, and then added in contracted increases, including the new water and sewer costs.

Town of Hudson Annual Town Meeting Deliberative Session — February 5, 2011

Mr. Dilworth said those changes would also be reflected in the operating budget—adding that he had been told last year that there were four positions in the default budget that were not in the operating budget. Ms. Carpentier said the difference was primarily in the new \$524,000 increase in the sewer cost, which had not been in last year's budget. Mr. Dilworth said that was also in the operating budget, so it was a wash; Ms. Carpentier responded that the default budget could not be compared with the proposed operating budget. Selectman Massey noted that there was \$100,000 cut from the Fire Department in the operating budget that was not in the default budget, along with several other cuts, including a Police Department position.

Selectman Massey offered an amendment, striking the amount of \$28,223,641 on Line 4, and inserting in its place the sum of \$28,256,157, an increase of \$32,516. Selectman Jasper seconded the motion. Selectman Massey explained that this was for raises of the management team, which had not had an increase in the past two years; he explained that the Board of Selectmen felt the managers should get more money than the people working in their departments, under them—explaining that the differences had been compressed over the past few years because of reductions by the Budget Committee. He spoke of the high quality of performance by the Department of Public Works, noting that Hudson's Police Department was one of only seven in the state accredited by a national agency. He noted the services performed by the Town Clerk's office. He said the Board of Selectmen had felt it was better to approach this as a two-step process, noting that the only difference between the Board of Selectmen and the Budget Committee on this was the process itself, not the amount of money involved. He explained that having the increase as a warrant article meant that it was subject to the "No Means No" law, so that defeat of the warrant article would prevent the Board of Selectmen from properly rewarding its management team. He said the budgetary layout clearly showed where the money was, saying he anticipated having a separate line item in each department in the future, so it would be an open figure. Even with this increase, he noted, the operating budged would still be \$100,000 under the default budget.

Selectman Jasper, speaking on his second, spoke in favor of the amendment, noting that the Budget Committee was not opposed to the numbers but was opposed to the process. He recalled that a previously approved advisory article passed in Town Meeting back in the 1990s had stated that employee increases should come forward as a separate warrant article; comparing the current process under the Senate Bill 2 form of government against the one that had been used in Town Meeting days, he said the Town salaries were kept under control, and there was no intention of seeing salaries skyrocket, but the Selectmen felt there had to be a delta between the salaries of managers and employees, saying it was not practical under the SB2 form of government to maintain the older approach, and stating that the salaries paid to Hudson department heads were well under the average salaries paid in other communities. Noting that a recent newspaper comment had said that some of the department heads would get a 10% raise, he said this was not true, adding that the average was under 2.75% but a few were up to 7.7% because they currently were way out of whack, , but others were 1% and 2%--adding that the Budget Committee looked at those numbers and had line-item control of the applicable items, which that committee did not have with respect to a separate warrant article.

Moderator Inderbitzen opened the matter to the floor for discussion of the amendment.

Ms. Charlotte Schweiss, 28 David Drive, a member of the Budget Committee, spoke in opposition, saying the right of the voters to make a decision could not be taken away. She said the recommendation of the Budget Committee was to put it on a separate warrant article, but the Board of Selectmen had chosen not to do that. She said what the Selectmen had said had a lot of truth, but they had not mentioned that these personnel would get their raises, no matter what the voters voted, as the Selectmen would be able to find the \$32,000 in the budget—contending that there was no "No Means No" when it came to the operating budget.

Mr. Thaddeus Luszey, 32 Cathedral Lane, a member of the Budget Committee, spoke in opposition, saying his way of thinking was that the voters were placing a value on the services that they were getting when they voted warrant articles down. He claimed the Town's salaries were bumping up against a top line, stating that 64 houses in this town had gone through foreclosure in the past year and spending needed to be contained.

Mr. Howard Dilworth, 15 Sycamore Street, spoke in opposition, saying he was tired of hearing people say they were underpaid, adding that they should be thankful to have a job. He said the Selectmen could find the money in the budget and did not need this.

Ms. Lisa Nute, 5 Buswell Street, spoke in favor, noting that it would be her raise. She said she had bills to pay, had three children in college through the next few years, and wanted the voters to know that any changes in technology and other improvements made by her organization had been in the interests of the taxpayer, saying

Town of Hudson Annual Town Meeting Deliberative Session — February 5, 2011

she and her group had saved the Town \$75,000, which more than covered this increase. She concluded by noting that "finding money in the budget" meant taking it out of the bottom line.

Mr. Timothy Quinn, 1 Fuller Drive, identified himself as the chairman of the Conservation Commission, stating that he had to interface with many of these department heads and the quality of service obtained from these people was absolutely outstanding, adding that he was wholeheartedly in favor.

Mr. Leo Bernard, 3 Bungalow Avenue, said he thought the Board of Selectmen was doing the best it could and this should go through.

Selectman Maddox, responding to a comment made by a previous speaker, said there had not been any discussion among the Selectmen that had already decided this, saying they were just trying to keep good people in service for the town, and this was to ensure that the department heads were compensated in a manner that the officers would not be making more money than the chiefs.

Mr. John Knowles, 51 Quail Run Road, said it was odd to hear the claim that the Selectmen could find the money somewhere, saying this budget had been gone through by the Budget Committee, and the Budget committee had voted 11 to zero to support the budget—and that to say the Selectmen could find the money meant that the Budget Committee had missed something. He said the point was to look at the actual expenditure and see whether it was needed.

Selectman Massey reiterated that there was no disagreement between the Selectmen and the Budget Committee that this money was needed. He noted that the Budget Committee who had spoken had not said that they had previously supported putting this in the operating budget. He said the Board of Selectmen was simply trying to ensure that there was not a comparison between the salaries of the managers and the salary of the people reporting to them. He said he had not participated in any conversations with other members of the Board about what would be done if this money were not put in the budget, noting that this budget process had started in June of 2010 to determine what would be spent in June of 2012. He said the department heads had not said this needed to be done, but it was the Board of Selectmen that had initiated this action, to determine what was the right thing to do for the Town and its employees.

Mr. Michael Buczynski, 14 Oban Drive, also a member of the Budget Committee, said he did not think that anyone disagreed that the departments were doing a good job, but it came down to the process. He said the Board of Selectmen had chosen not to come forward with a warrant article. He said he believed the department heads would be given a raise if it were needed, and all the Budget Committee had wanted to do was to let the voters decide, and he then expressed himself as believing that this time should have been used to discuss a warrant article, not the operating budget.

Ms. Charlotte Schweiss, 28 David Drive, speaking for a second time, said her wording maybe was not proper, but the way a budget was done in this town was gross budgeting, meaning that the highest amount and benefits for a position were presented, which meant that extra money was available if that person left and a person was hired for less money. She said there was money that was left over, so the Selectmen probably would be able to find the money. She said she did not believe that it had anything to do with compression, as it was the same problem as three years ago. She said she believed the voters should have the choice, repeating that there was money left over.

Selectman Jasper said the description of budgeting that had just been presented was the most irresponsible way to do it, saying what the Board of Selectmen continuously did was budget according to its needs, and that any money left over went back to the taxpayer to offset taxes. He said left-over money occasionally was used, such as for roads, roofs, or buildings, but the citizens were alerted of such instances. He said the Board of Selectmen could have said they would just take the money and do it, but they had not—adding that they could not do it on July 1, because they would not know where the savings for the following year would be. He pointed out that the Town right now was already at the limit of its current budget for fuel costs, and the Selectmen most likely would have to take most of the dollars they could find to put into fuel to keep plowing and maintaining the roads. He said the way to look at this was to ask if these increases were responsible and needed—adding that he believed they were.

Mr. Stuart Schneiderman, 2 Library Street, said salary compression was a human resource issue, leading to low morale and low productivity, so he was in favor of the amendment.

Mr. Howard Dilworth, 15 Sycamore Street, asked how much money was left in the general fund as of last June 30th that was not expended. Selectman Jasper responded that there was \$300,000, with much of that being the Bensons fund, noting that most of that went back into surplus—adding, however, that last year did not at all look like this year. Mr. Dilworth said what should be looked at was historical trends, saying he was told last year that the left-over money was \$350,000, as it had been the year before. He said at \$28,000,000, he felt the money could be found somewhere else. If compressing was such an issue, he said, maybe the voters should vote against the supervisors' contracts, as that seemed to be creating the compression.

Selectmen Coutu referenced his past experience, saying he resented being told by members of the Budget Committee that the Selectmen were going to give the raises whether they were approved or not, but now they were saying this was all part of a sinister plot. He said the Board of Selectmen had produced a budget that would lower the tax rate, saying the people who performed these services had been vetted and had been deemed, after three years, of being deserving of something—noting that it was an adjusted increase, not ten percent. He contended that these people had earned this increase, and the Board of Selectmen felt it was necessary to provide for these people—adding that, in the union negotiations the Selectmen had tried to get the employees to concede some of the insurance costs, and they had done so, and the minimal initial savings would have an overall significant impact in the costs to the Town. If this article were voted down, he continued, he would not support paying it out of other funds.

Mr. Gary Rodgers, 16 Mountain View Drive, said he thought the biggest problem was that the Selectmen had been given a chance to put this in a warrant article, saying the voters had spoken twice in the past two years not to give a raise, so he was opposed.

No one else coming forward, Moderator Inderbitzen asked for a vote on the amendment. Viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it, and the budget was now \$28,256,157.

Moderator Inderbitzen than called a brief recess at 10:36 a.m., calling the meeting back to order at 10:55 a.m., noting that Article 11, as amended, was still under discussion.

Ms. Connie Owens, 3 Bruce Street, moved to increase Department 5060, Line Item 102, *Part-time Salaries*, by the amount of \$10,605 for a part-time Library Assistant/Tech Service position, and Line Item 108, *Taxes*, for \$811, for a total increase of \$11,416. Selectmen Jasper seconded the motion.

Speaking to her amendment, Ms. Owens said the Library Trustees had submitted a budget showing a decrease, but salaries and benefits pushed that up to slightly more than a 1% increase—adding, however, that it was currently 90% lower than last year's budget, as the Trustees had intended to forgo a position but were now moving to have that added back in. She said the total would be 1% less than last year's budget. She discussed the reasons for the change, saying an estimated \$18,000 of revenue would more than offset this position.

Mr. Shawn Jasper, 83 Old Derry Road, standing at the public microphone, noted that the Board of Selectmen did not have oversight of the Library budget. He said he was in favor—commenting that now the money mattered, because it was being moved to other places. He said the bottom line was how many hours of staff time the Library had available, saying they did not need the staff time but the issue was where the money was, and he felt the library needed to be supported.

Mr. Howard Dilworth, 15 Sycamore Street, spoke in opposition, saying the Library budget was \$980,000, and the library should work with what it had and do what it could. He said he was in the library frequently, and it was amazing how nonresidents came in to use the computers as guests.

Ms. Maryann Knowles, 51 Quail Run Drive, noting that she was formerly a Library Trustee, said she had been heartened by the response to the new library and she felt it deserved the support it had been getting. She noted that people previously had said no one would use the library, but people were using it, noting that the Web site visitors in July 2008 were 62,518 at the Hills Library, but had risen to 120,498 at the Rodgers Library in 2009 and were 160,805 in 2010. She said tech people were needed to help encourage increased usage of the library Web site.

Mr. Richard Maddox, 323 Fox Run Road, standing at the public microphone, spoke in opposition, saying the Rodgers Library was a wonderful building, but the citizens had been told at an earlier Deliberative Session that not as much staff would be needed for the new building, yet the staff budget had gone from \$132,000 to

\$185,000, with no reductions being shown. Noting that the Board of Selectmen had not funded a police officer and had cut money from every department, he said this increase was not consistent with what the Selectmen were trying to do.

Mr. John Knowles, 51 Quail Run Drive, a former chairman of the Library Trustees, said the preceding statement was absolutely false, saying what he had said at the referenced meeting was that, because the new library building would be more efficient, the new library would not need additional staff. He said the old building required a lot of people to maintain different locations, but the new one allowed a smaller number of people to control more space, but it was the same staff. He concluded by stating that it was not true that anyone had claimed staff would be cut.

Mr. Len Lathrop, 31 Winslow Farm Road, said he was the person who had asked Mr. Knowles at that referenced meeting if there would be a need for less staff, and the answer had been "Yes," and he would be happy to find the minutes.

Ms. Arlene Creeden, 45 Cottonwood Drive, a Library Trustee, said she was here to support the tech position, saying the Trustees felt it was a better use to keep the position and be able to move the money to better serve the library. She spoke of the need for flexibility of hours, saying an employee would not have to be paid if there was no work, but the Trustees would have the flexibility of moving people around if needed, to cover vacations and have someone available when work needed to be done. She noted the increased needs during the summer, when children came, inventory taking, etc., saying she could not believe people should be penalized for trying to make as conservative a budget as possible but still wanting to do the best possible job.

Mr. Norman Martin, 3 Edgar Court, speaking as a citizen, said this was a slush fund, and no other department in the town had an item to pay a part-timer.

Ms. Connie Owens, 3 Bruce Street, referred to an earlier comment by another speaker about nonresidents using the library, saying business people were allowed to but anyone else was required to pay for it. She expressed concern about the remarks that the citizens for a number of years had voted down a new library, saying the fact was that they had not been able to get a super-majority for a bond article, but the Rodgers brothers had made a donation, and she expressed a belief that this gift should not be placed on a back shelf and not be used, saying it was difficult to understand why well-balanced budgets came under attack. She said she supported the restoration of the \$11,416.

Ms. Barbara Kurt, 3 Harvest View Circle, spoke in support, saying the library staff worked incredibly hard and needed the additional time, adding that this was a request to fund a part-time person, who would not need benefits.

Mr. Stuart Schneiderman, 2 Library Street, said the officer cut from the budget had saved \$80,639 but the Police Department's *Information Technology* line item had increased \$65,530, so he guessed information technology was incredibly important in the 21st century. He expressed a belief that this was a small price to pay for what the citizens and children would get back.

Mr. Roger Coutu, 10 Rita Avenue, noting that the Board of Selectmen did not have any control over the library budget, said he had just heard that this was a filler position, saying it had not been presented to the Board of Selectmen as an IT position, and he would not be supporting this article.

Mr. Leo Bernard, 3 Bungalow Avenue, moved the question. Moderator Inderbitzen noted that one other person had been standing in line to speak.

Ms. Arlene Creeden, 45 Cottonwood Drive, a Library Trustee, said as much as the library would like to pay an IT person, the most highly paid library staff, not counting the director, got less than \$20 per hour and the position in question was funded at \$10/hour—adding that the reason they had not wanted to fund it full time was that they did not always need it.

Moderator Inderbitzen asked for a vote on the motion to call the question. After viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it, and the debate had been cut off.

Moderator Inderbitzen then called for a vote on the proposed amendment. After viewing the cards raised by those who were in favor and then by those who were in opposition, he said the NAYES had it, and the amendment had failed, adding that the discussion was now on Article 11 as previously amended.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 11.

Mr. Thaddeus Luszey, 32 Cathedral Lane, moved to restrict reconsideration of Articles 7 through 11; Mr. Norman Martin seconded the motion. There being no discussion, Moderator Inderbitzen asked for a vote on the motion to restrict reconsideration of Articles 7 through 11. After viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it and Articles 7 through 11 were restricted from reconsideration.

Moderator Inderbitzen then moved on to Article 12, which he read aloud.

Article 12 — Design of a dual use Hudson Senior Center and Hudson Community TV Facility

Shall the Town of Hudson vote to raise and appropriate the sum of \$150,000, gross budget, for the design of a dual use Senior Center/Hudson Community TV (HCTV) facility to be located at Benson Park and to authorize the withdrawal of \$50,000 from the Senior Center Capital Reserve Fund, \$50,000 from the HCTV Building Capital Reserve Fund, and \$50,000 from the unreserved fund balance. No funds shall be expended until site location is approved by the State of New Hampshire Department of Transportation. (This appropriation is in addition to Article 11, the Operating Budget.) (There is no impact to the tax rate for this appropriation.)

(Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-1).

Selectman Massey presented the article, saying the site was located at Benson Park, just to the right of the entranceway to the parking lot at the lower level. In order to construct the facility, he said, an architect had been hired through the generosity of the Hudson Seniors organization to prepare a preliminary design as a first step, finding that the building would need a basement. While the Hudson Seniors group did not need a basement, he continued, this gave the opportunity to locate the Hudson Community Television organization in that space as a place in which to operate. He noted that both groups had money in capital reserve funds, but the Board of Selectmen had determined that it would be prudent to do a more detailed cost estimate, including a list of construction documents, and then come back later with a fuller picture. He displayed an illustration of what the proposed building would look like, saying there would be three entrances to the first floor, with a basement entrance located on the parking lot side—and noting that the building would be reminiscent of the old red barn that had burned down on the park property several years ago. He said this warrant article would allow the Selectmen to engage the services of an architect to complete the design, including the bid documents to go out to a construction company.

Moderator Inderbitzen opened the matter to the floor, for any discussion.

No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 12, and he then moved on to Article 13, which he read aloud.

Article 13 — Replacement of three (3) Fire Department Defibrillators

Shall the Town of Hudson vote to raise and appropriate the sum of \$88,000 gross budget for the purpose of purchasing three (3) replacement defibrillators for the Hudson Fire Department Ambulances? (This appropriation is in addition to Article 11, the Operating Budget).

(Recommended by the Board of Selectmen 3-2) (Recommended by the Budget Committee 10-1)

Selectman Jasper presented the article, speaking in support. He said the Board of Selectmen had opted to put this on as a warrant article because of the budget situation, saying these units were approaching the end of their useful life, and it was necessary to have all of the items replaced so that the users would be familiar with the operation of the units, rather than have to work with different models.

Moderator Inderbitzen opened the matter to the floor, for any discussion.

No comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 13, and he then moved on to Article 14, which he read aloud.

Article 14 — Establishment of Fire Equipment Capital Reserve Fund

Shall the Town of Hudson vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 to be known as the "Fire Equipment Capital Reserve Fund" for the purpose of purchasing specialized fire and EMS Equipment including, but not limited to, Firefighter Protective Clothing, Self Contained Breathing Apparatus (SCBA) and Defibrillators and to raise and appropriate the sum of \$1,000.00 to be placed in this fund and to further appoint the Board of Selectmen as agents to expend from this fund in accordance with RSA 35:15 II? (This appropriation is in addition to Article 11, the Operating Budget).

(Recommended by the Board of Selectmen 4-0) (Recommended by the Budget Committee 11-0).

Selectman Jasper presented the article, speaking in support. Saying the Board of Selectmen was only asking to begin this process, he said the Town of Hudson had been extraordinarily successful with capital reserve funds, noting that most were expendable only by the taxpayers but this would be expendable by the Board of Selectmen because of the possible need for quick replacement of equipment that might be lost, damaged, or destroyed.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Selectman Massey noted that the Board of Selectmen would be the agents to expend, but it would require the approval of the Trustees of the Trust Funds, and the Selectmen would have to explain to the Trustees what the funds were needed for, so there was a fail-safe condition.

Mr. Howard Dilworth, 15 Sycamore Street, said the article talked to appointing the Board of Selectmen as agents to expend in accordance with NH RSA 35:15 II; he said he had looked up RSA 35 II, finding that it pertained to expenditure for the purchase of land, in accordance with an earlier law that allowed selectmen to purchase land when quick action was needed. He then pointed out that this articled did not pertain to land but to equipment, and he asked if this reference were correct.

Selectman Jasper moved to strike after the word "fund," the phrase "in accordance with RSA 35:15 II." He said he did not have any idea whether the reference was correct. Mr. Dilworth seconded the motion.

Speaking on his amendment, Selectman Jasper said this had been put in by the Town Attorney, not the Board of Selectmen, and both were agreed that the reference was not needed.

Mr. Norman Martin, 3 Edgar Court, noted that the State Legislature had just passed a law saying the language of a warrant article could not be changed; he then asked if this warrant article would be legal if this change were made today. Moderator Inderbitzen said he had received an E-mail saying the towns could no longer change the subject matter of a bill, but the wording could be changed; he then stated that in this case the reference was being removed because it was not clear, but the subject matter remained the same.

No one else coming forward, Moderator Inderbitzen asked for a vote on the amendment. After viewing the cards raised by those who were in favor and then those who were in opposition, he said the AYES had it, and the amendment was approved, with the discussion now being on Article 14 as amended.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 14.

Selectman Massey moved to restrict reconsideration of articles 12, 13, and 14. Mr. Thaddeus Luszey, 32 Cathedral Lane, seconded the motion.

Moderator Inderbitzen asked for a vote on the motion to restrict reconsideration of Articles 12, 13, and 14. After viewing the cards raised by those who were in favor and then by those who were in opposition, he said the AYES had it, and Articles 12, 13, and 14 were restricted from reconsideration.

Moderator Inderbitzen then moved on to Article 15, which he read aloud

Article 15 — Ratification of Agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer (HLYFC) according to which the HLYFC agrees to build the "Zachary Tompkins Memorial Field" football fields on 9 Industrial Drive, (Map 161, Lot 040 and Map 161, Lot 039) in exchange for the HLYFC having semi-exclusive right to use the fields during the regular football season beginning July 1, 2011 and ending June 30, 2036. Copies of the full text of the Agreement are available at the Town Clerk's office.

(Recommended by the Board of Selectmen 5-0).

Moderator Inderbitzen noted there was no money involved, so the Budget Committee had not been engaged and had not made a recommendation.

Selectman Coutu presented the article, showing a series of slides, including a picture of the logo designed by Zachary Tompkins, an aerial view of the property in question, a model of what the stadium complex would look like, an engineering drawing of the proposed complex, and a photograph of the signing ceremony to lease the land, saying the Board of Selectmen was here today to ask the voters to ratify that agreement. He then concluded his presentation with a photograph of Zach in his football uniform, commenting on Zach's dream of providing a facility that all of the community's youth could enjoy.

Moderator Inderbitzen opened the matter to the floor, for any comments.

Mr. Jim Barnes, 2 McKinney Drive, said he had some questions with the article's wording, saying he was not clear as to what "semi-exclusive rights" meant. Selectman Jasper said the HLYFC group would have exclusive rights during some time periods but would make it available to other groups, explaining that the times would be established—clarifying that the text was as flexible as they thought they could make it.

Moderator Inderbitzen said that one registered voter had wanted to make a statement on this matter but had had to leave earlier; he then read a letter from Stacy and Michael Iwanicki, 43 Flying Rock Road, speaking in support of the article and asking for support in keeping Zachary's dream alive.

No other comments, questions, or amendments being brought forward, Moderator Inderbitzen said he would close the discussion on Article 15.

Moderator Inderbitzen reminded all present that the citizens of the town would vote on all of the warrant articles at the Town Meeting on March 8^{th} in this same hall.

Mr. Norman Martin, 3 Edgar Court, moved to adjourn. Selectman Jasper seconded the motion.

Moderator Inderbitzen called for a verbal vote on the motion to adjourn. After hearing the votes, both for and against, he declared that the AYEs had it, and he then declared this session adjourned at 11:51 a.m.

February 8, 2010

Recorded and transcribed by J. Bradford Seabury



2011 Town Meeting Warrant As amended at the Town Deliberative Session on February 5, 2011 And Result of the March 8, 2011 Vote

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in Town affairs. You are hereby notified to meet at Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 5, 2011 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 8, 2011, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

Election of Town Officers

Article 1

Selectmen

| Three Year Term | Vote for not more than One | | |
|--|----------------------------|--|--|
| Marilyn McGrath Ted Luszey Misc. Write-ins | 1076 1139 28 | | |
| | | | |

Town Clerk/Tax Collector

| Three Year Term | Vote for not more than One | | | |
|-----------------|----------------------------|--|--|--|
| Patti Barry | 2076 | | | |
| Misc. Write-ins | 19 | | | |

Budget Committee Three Year Term Vote for not more

| Three Year Term | Vote for not more than THREE | | |
|---------------------|------------------------------|--|--|
| Stuart Schneiderman | 1442 | | |
| Michael Buczynski | 1569 | | |
| John Drabinowicz | 1430 | | |
| Misc. Write-Ins | 46 | | |

Cemetery Trustee

| Three Year Term | Vote for not more than ONE |
|---------------------|----------------------------|
| J. Bradford Seabury | 1844 |
| Misc. Write-Ins | 15 |

Code of Ethics

| Three Year Term | Vote for not more than TWO | | |
|-------------------|----------------------------|--|--|
| Diane Sirvydas | 1573 | | |
| Dianne Emanuelson | 1651 | | |
| Misc. Write-Ins | 16 | | |

Library Trustee

| Three Year Term | Vote for not more than TWC | |
|------------------------|----------------------------|--|
| Connie Owen | 1360 | |
| Jennifer Chafe | 1197 | |
| Judith Manning-Mullins | 866 | |
| Misc. Write-Ins | 11 | |

Trustee of the Trust Fund Term Vote for not more tha

| Inree Year Term | Vote for not more than ONE |
|--|----------------------------|
| Harry Schibanoff (write Misc. Write-Ins | e-in) 57 |

ZONING AMENDMENTS

Article 2 Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?

Amend Article XII, Signs, §334-58.B by adding a new sub-section §334-58.B (23) that exempts a public agency that is posting an official notice from having to secure a sign permit. (Approved by the Planning Board by a vote of 5 - 0 - 1.)

Yes 1496 No 941

Article 3 Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?

Amend Article XII, Signs, §334-6.J, by adding language that provides that where freestanding signs are permitted they shall not exceed 30 feet in height, and the language of the sign shall be specific to advertising and shall have the street number clearly identified. (Approved by the Planning Board by a vote of 5 - 1.)

Yes 1792 No 638

PETITIONED ZONING AMENDMENTS

Article 4 Are you in favor of the adoption of Amendment No. 3 as proposed by Petition as follows?

Amend Article IX, Wetland Conservation District, §334-34, Definitions, to designate Prime Wetlands in accordance with the requirements of RSA 482-A:15, providing for permitting jurisdiction by the NH Department of Environmental Services and providing for a wetland buffer or zone of non-interference of 100 feet from the edge of any Prime Wetland; said Prime Wetlands designated according to the Prime Wetlands Assessment & Designation Study of Hudson dated May 19, 2009 as follows: 1B (Chase Brook Swamp), 5A (Robinson Pont Wetlands), 5B (Robinson Pond Wetlands), 8 (Glover Brook Marsh), 14A (Merrill Brook Swamp), 15A (Bush Hill Swamp Complex), 15D (Bush Hill Beaver Ponds), 17A (Miles Swamp), 18B (Limit Brook Swamp), 20C (Musquash Brook Swamp Complex), 20D (Musquash Brook Swamp Complex), 20E (Musquash Pond Swamp), 23/24 (Herron Pond Marsh). (Disapproved by the Planning Board by a vote of 5 – 2.)

Yes 907 No 1514

Article 5 Are you in favor of the adoption of Amendment No. 4 as proposed by Petition as follows?

Amend Article IX, Wetland Conservation District, §334-34, Definitions, to provide new definitions for "Artificial Wetlands", which are defined as areas of poorly drained soils created by human activity, such as ornamental ponds and drainage ditches, and "Incidental Wetlands", which are defined as areas of poorly drained soils with a surface area of 500 square feet or less, and to amend the definition of "Wetland Buffer" to provided a buffer of zero (0) feet from Artificial Wetlands and Incidental Wetlands, and reducing the buffer for naturally occurring wetlands from 50 feet to 25 feet. (Disapproved by the Planning Board by a vote of 3-1-1.)

Yes 663 No 1722

Article 6 Are you in favor of the adoption of Amendment No. 5 as proposed by Petition as follows?

Amend Article IX, Wetland Conservation District, §334-34, Definitions, to provide a new definition for "Prime Wetland Qualifications", providing that the 100 foot Prime Wetland buffer under RSA 482-A:15 shall not touch or affect an existing dwelling or any area within 30 thirty feet of an existing dwelling unless the affected property owner voluntarily submits to the buffer requirement through a signed affidavit, and to further provide that the 100 foot Prime Wetland buffer shall not touch or affect any existing or currently planned right of way of any class of Town or State maintained roadway. (Disapproved by the Planning Board by a vote of 7-0-0.)

Yes 718 No 1651

SELECTMEN'S ARTICLES

Article 7 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

| Year | Amount | COLA % | | |
|--------------------------------------|--------------------|--------------|--|--|
| 7/1/11 – 6/30/12 7/1/12 – 6/30/13 | \$ 507 \$66,250 | 0.0% 2.0% | | |
| 7/1/13 - 6/30/14 | \$79,665 | 3.0% | | |

And further to raise and appropriate the sum of \$507 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee 7-2-1.)

Yes 1026 No 1445

Article 8 Wage and Benefit Increase for Full Time Employees of Rodgers Memorial Library

Shall the Town of Hudson vote to raise and appropriate the sum of \$12,374 which represents a 3% increase in wage and benefits for the nine full-time employees of the Rodgers Memorial Library? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 6-5)

Yes 969 No 1531

Article 9 Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,867, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 9-2.)

Yes 874 No 1581

Article 10 Fact Finder's Report for Hudson Support Staff Union

Shall the Town of Hudson vote to implement the recommendations contained in the Fact Finder's Report in the matter of fact-finding between the Town of Hudson and the Hudson Support Staff Union Local 1801 dated January 3, 2011 which call for the following increases in salaries and benefits:

| Year | Amount | COLA % | | |
|------------------|----------|--------|--|--|
| 7/1/10 – 6/30/11 | \$ 0 | 0.0% | | |
| 7/1/11 - 6/30/12 | \$25,564 | 3.0% | | |
| 7/1/12 - 6/30/13 | \$31,355 | 3.0% | | |

And further to raise and appropriate the sum of \$25,564 for the 2011-2012 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 11, the Operating Budget.) (Not Recommended by the Board of Selectmen, 4-1.) (Not Recommended by the Budget Committee 11-0.)

Yes 521 No 1952

Article 11 Operating Budget

Shall the Town of Hudson vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,256,157? Should this article be defeated, the default budget shall be \$28,383,705 which is the same as last year, with certain adjustments required by previous action of the

Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 11-0).

Yes 1704

No 771

Article 12 Design of a dual use Hudson Senior Center and Hudson Community TV Facility

Shall the Town of Hudson vote to raise and appropriate the sum of \$150,000, gross budget, for the design of a dual use Senior Center/Hudson Community TV 9HCTV) facility to be located at Benson Park and to authorize the withdrawal of \$50,000 from the Senior Center Capital Reserve Fund, \$50,000 from the HCTV Building Capital Reserve Fund, and \$50,000 from the unreserved fund balance. No funds shall be expended until site location is approved by the State of New Hampshire Department of Transportation. (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-0.)

Yes 1724

No 813

Article 13 Replacement of three (3) Fire Department Defibrillators

Shall the Town of Hudson vote to raise and appropriate the sum of \$88,000, gross budget, for the purpose of purchasing three (3) replacement defibrillators for the Hudson Fire Department? (This appropriation is in addition to Article 11, the Operating Budget.) (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 10-1.)

Yes 1879 No 642

Article 14 Establishment of Fire Equipment Capital Reserve Fund

Shall the Town of Hudson vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 to be known as the "Fire Equipment Capital Reserve Fund" for the purpose of purchasing specialized fire and EMS Equipment including, but not limited to, Firefighter Protective Clothing, Self Contained Breathing Apparatus (SCBA) and Defibrillators and to raise and appropriate the sum of \$1,000.00 to be placed in this fund and to further appoint the Board of Selectmen as agents to expend from this fund? (This appropriation is in addition to Article 11, the Operating Budget). (Recommended by the Board of Selectmen, 5-0.) (Recommended by the Budget Committee, 11-0.)

Yes 1754 No 741

Article 15 Ratification of Agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Hudson Litchfield Youth Football and Cheer (HLYFC) according to which the HLYFC agrees to build the "Zachary Tompkins Memorial Field" football fields on 9 Industrial Drive, (Map 161, Lot 040 and Map 161, Lot 039) in exchange for the HLYFC having semi-exclusive right to use the fields during the regular football season beginning July 1, 2011 and ending June 30, 2036. Copies of the full text of the Agreement are available at the Town Clerk's Office. (Recommended by the Board of Selectmen, 5-0.)

Yes 1951 No 589

BOARD OF ELECTION, MANDATED BY LAW TO WORK THE POLLS, CONSISTS OF THE FOLLOWING:

MODERATOR TOWN CLERK

Paul Inderbitzen Patricia Barry

SELECTMEN

Roger Coutu Kenneth Massey Shawn Jasper

Benjamin Nadeau

SUPERVISORS OF THE CHECKLIST

Joyce Cloutier, Chairman Sandra LeVasseur Deborah J. Clement Paul Baker, Assistant

THE FOLLOWING RESIDENTS, APPOINTED BY THE MODERATOR, WORKED AT THE POLLS ON **ELECTION DAY:**

SELECTMEN PRO-TEM

Glenn Della-Monica Esther McGraw

ASSISTANT MODERATOR

Harry Chesnulevich Edmond Duchesne David Jelley Debra Stoddard

BALLOT CLERKS

Elizabeth Beaverstock Ann Paquin Leona Shanholtz Priscilla Clegg Linda Coburn Mildred Smith Joyce Hurd Anne Sojka Shirley Lafreniere Muriel Thibodeau

REGISTERED VOTERS ON CHECKLIST

| Democrats | 4,599 |
|-------------------------|--------|
| Republicans | 5,015 |
| Undeclared | 6,818 |
| Total Registered Voters | 16,432 |

TOTAL BALLOTS CAST

| Regular Ballots Cast | 2,519 |
|-----------------------|-------|
| Absentee Ballots Cast | 41 |
| | |

Total Ballots Cast 2,560

A True Copy Attest:

Patricia Barry, Town Clerk

TREASURER'S REPORT JULY 1, 2010 - JUNE 30, 2011

GENERAL FUND

| Balance on Hand - July 1, 2010 | | | \$ 24,278,503.36 |
|---------------------------------|---------------------|---------------------|---------------------|
| Receipts | | | |
| Town Clerk/Tax Collector | \$ 51,578,300.93 | | |
| Cash Receipts | \$ 4,687,573.12 | | |
| Interest | \$ 33,698.20 | | |
| Total Receipts | | \$ 56,299,572.25 | |
| Total Disbursements | | \$ 55,786,245.92 | |
| Balance on Hand - June 30, 2011 | | | \$ 24,791,829.69 |

WATER UTILITY

| Balance on Hand - July 1, 2010 | | | | \$ 2,924,857.19 |
|---------------------------------|----------|--------------------------|--------------------|--------------------|
| Receipts Deposits Interest | \$ \$ | 3,946,867.76 5,139.52 | | |
| Total Receipts | Ψ | 3,137.32 | \$ 3,952,007.28 | |
| Total Disbursements | | | \$ 3,711,865.54 | |
| Balance on Hand - June 30, 2011 | | | | \$ 3,164,998.93 |

Respectfully submitted, Karen L Burnell, Treasurer

TREASURER'S REPORT JULY 1, 2010 - JUNE 30, 2011

SEWER CHECKING ACCOUNT

| Balance on Hand - July 1, 2010 | | | \$ 458,963.22 |
|---------------------------------|--------------------|--------------------|------------------|
| Receipts | | | |
| Deposits | \$ 1,476,175.89 | | |
| Interest | \$ 673.36 | | |
| Total Receipts | | \$ 1,476,849.25 | |
| Total Disbursements | | \$ 1,138,880.54 | |
| Balance on Hand - June 30, 2011 | | | \$ 796,931.93 |

SEWER ASSESSMENT SAVINGS ACCOUNT

| Balance on Hand - July 1, 2010 | | | \$ 15,056.84 |
|---------------------------------|-----------------|-----------------|-----------------|
| Receipts | | | |
| Deposits | \$ 48,273.70 | | |
| Interest | \$ 103.96 | | |
| Total Receipts | | \$ 48,377.66 | |
| Total Disbursements | | \$ - | |
| Balance on Hand - June 30, 2011 | | | \$ 63,434.50 |

Respectfully submitted, Karen L Burnell, Treasurer



TOWN OF HUDSON

Trustees of the Trust Fund

Edmond A. Duchesne

Harry A. Schibanoff

Leonard T. Lathrop

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6000 • Fax: 603-598-6481

Trustees of the Trust Funds' Annual Report for Fiscal Year 2011

General:

The Trustees of the Trust Funds follow NH State statutes, under guidelines from the Attorney General's Charitable Trust Unit. Your trustees are elected in the March town wide elections and serve for a 3-year term; with 3 members there is one seat to be elected every year. Funds that the voters and citizens have placed, willed or donated to the town are invested by this group to maximize the return on investment using the "prudent man rules" and investment guidelines that are reviewed and modified every year and submitted to the Attorney General's Office with a complete summary of all funds that the Trustees manage. The majority of the funds include money that the voters have designated for the town, school district, or library and for capital improvements or future purchases by warrant articles. Trustees also have a fiduciary responsibility when the money is expended to make sure that the funds have been spent according to the wishes of the voter, the maker of the will, or the donor.

Investment Activities:

At the close of the fiscal year on June 30, 2011 the total held in trust was \$12,725,458.05, with a change from the year-end balance in 2010 of \$11,439,415.02. These numbers and actions of the Trustees are reviewed by the Town of Hudson's independent auditing firm of Plodzik & Sanderson.

With the current status of the United States money markets, it has been challenging to find the best return on investment for these funds. Money is invested in New Hampshire financial institutions charted to do business in New Hampshire and managed asset divisions of licensed financial institutions charted in the state.

Included with this report is the MS-9 as submitted to the State of New Hampshire Office of the Attorney General, Charitable Trust Division and the Department of Revenue Administration, Municipal Services Division. For more information on this report please contact one of the Trustees.

The Trustees meet on the fourth Thursday of the month at Town Hall. The public is invited to attend.

Respectfully submitted.

The Trustees of the Trust Funds

Edmond A. Duchesne (term to expire March 2012)
Leonard T. Lathrop (term to expire March 2013)
Harry A. Schibanoff (term to expire March 2014)

| | | | _ | | | | | | | | | | |
|----------------------|--|--|----------------------------|---------------------|-------------------|-----------------|------------------|--------------------------|--------------|------------|----------------|--------------|---------------|
| Date of | | Purpose | How | Beginning | New Funds | Cash Gains | | Balance | Beginning | Current | Total | Income | Grand Total |
| Creation | Name of Trust | of Trust | Invested | Balance | Created | or Losses | Withdrawals | at Year End | Balance | Income | Pot's Expended | at Year End | at Year End |
| Emendable Punds | _ | | | | | | | | | | | | |
| 19-Aug-1994 | Ambulance CRF | Amb Pur/Repl | EO. | 0.00 | 30.000.00 | 00.0 | 0 | 00 000 01 | 33 730 63 | | • | | : |
| 13-Feb-1999 | Benson's Land CRF | Purchase | PUB | 0.00 | 0.00 | 0.00 | 0,00 | 0.00 | 49.856.84 | 539 77 | 00:0 | 50, 204, 50 | 03,036.36 |
| 13-Mar-2001 | Cable Access Center | Purchase/Lease | PUB | 525,044.00 | 7,503.00 | 0.00 | 0.00 | 532,547.00 | 60,259.72 | 8.968.65 | 00:0 | 69 228.37 | 50,396.61 |
| 13-Mar-2001 | Conservation Land CRP | Purchase | PUB | 303,896.00 | 196,789.00 | 0.00 | 0.00 | 500, 685.00 | 32,822,97 | 5.528.20 | 0:00 | 38.351.17 | 539 036 17 |
| 16-Jun-1994 | Employees' Earned Time | Town Employ | PUB | 171,617.93 | 50,000.00 | 0.00 | 0.00 | 221, 617.93 | 61.703.59 | 2.152.39 | 00.0 | 63 855 98 | 10 574 385 |
| 16-Mar-2000 | Fire Apparatus CRF | Purch Fire Eq | TD-Gov | 100,000.00 | 50,000.00 | 0.00 | 150,000.00 | 0.00 | 29,835,01 | 303.20 | 20.000.00 | 10 138.21 | 10.138.31 |
| 11-Mar-2008 | Fire Apparatus Refurb. | Refurb Appar | PUB | 14,000.88 | 20,000.00 | 0.00 | 0.00 | 34,000.88 | 122.70 | 82.27 | 0.00 | 204.97 | 34 205 85 |
| 1-Apr-2004 | Health Insurance Trust | Self Insurance | PUB | 1.00 | 00.00 | 0.00 | 0.00 | 1.00 | 0.12 | 00.0 | 0.89 | 0.12 | 113 |
| 1-Apr-2004 | Hills House Maint. Fund | Hills House Maint. | PUB | 00.00 | 00.0 | 0.00 | 0.00 | 0.00 | 934.15 | 3.76 | 00.0 | 937.91 | 937.91 |
| 14-Mar-2006 | Info. Services CRF | IT Upgrades | PUB | 20,000.00 | 23,000.00 | 0.00 | 0.00 | 43,000.00 | 924.24 | 168.92 | 00.00 | 1.093.16 | 44 093 16 |
| 30-Jun-1987 | Library Expansion CRF | Library Exp. | PUB | 00.00 | 00.00 | 0.00 | 0.00 | 0.00 | 197.79 | 0.35 | 0.00 | 198.14 | PT 861 |
| 27-Jan-1989 | Lowell/River Road CRF | Road Improve | PUB | 1,668.04 | 0.00 | 0.00 | 0.00 | 1.668.04 | 2.416.33 | 61.86 | 00 0 | 2 478 19 | 27.007 |
| 15-Apr-1992 | Merrifield Park Pond CRF | Restoration | PUB | 750.00 | 00.00 | 0.00 | 0.00 | 750.00 | 666.74 | 21.46 | 0.00 | 688.20 | 1 438 20 |
| 1-Jul-1995 | Merrimack River Boat Ramp | Access to R | PUB | 10,300.00 | 0.00 | 0.00 | 0.00 | 10,300.00 | 7.992.17 | 277.06 | 00.00 | 8 269 23 | 20.025.91 |
| 18-Mar-1995 | Nashua Wastewtr Treat CRF | Hudson's Shr | MSSB/PUB | 1,835,650.45 | 00.00 | 403,250.87 | 0.00 | 2,238,901.32 | 78,059.31 | 53,910.53 | 30,882,95 | 101.086.89 | 2.339.988.21 |
| 13-Mar-2007 | Police Vest CRF | Police Vests | PUB | 36,000.00 | 12,000.00 | 0.00 | 21,870.00 | 26,130.00 | 978.26 | 135.03 | 0.00 | 1,113.29 | 22.000,000,0 |
| 13-Mar-2007 | Police Weapons Repl CRF | Police Duty Weapons | PUB | 22,500.00 | 7,500.00 | 00.0 | 00.00 | 30,000.00 | 656.40 | 454.31 | 0,00 | 1.110.71 | 31.110.71 |
| 9-Mar-2010 | Pond Reclamation CRF | Manage invasive spe. | PUB | 00.00 | 10,000.00 | 0.00 | 0.00 | 10,000.00 | 0.00 | 78.06 | 0,00 | 78.06 | 10 078 06 |
| 11-Mar-2008 | Property Revaluations | Prop Reval | PUB | 40,000.00 | 15,001.00 | 00.00 | 00.0 | 55,001.00 | 52.47 | 644.31 | 0.00 | 86.78 | 55.697.78 |
| 12-Mar-2002 | Rec Facilty Land Purchase | Purchase Land | PUB | 125,000.00 | 00.0 | 00.00 | 00.00 | 125,000.00 | 20,294.26 | 2,200.63 | 0.00 | 22.494.89 | 147.494.89 |
| 26-Jun-1990 | School Construction CRF | School Const | PUB | 00.00 | 0.00 | 0.00 | 00.00 | 0.00 | 38,893,30 | 247.05 | 39.140.35 | 00.0 | |
| 28-Sep-1999 | School Renovation CRF | Ren/Maint | FUB | 363,705.60 | 39,140,35 | 00.00 | 00.0 | 402,845.95 | 24,399.22 | 6,024.94 | 0.00 | 30.424,16 | 433.270.11 |
| 14-Mar-2006 | School Emer. Eng. CRF | Eng. Esc. | TD-Gov | 100,000.00 | 0.00 | 00.00 | 0.00 | 100,000.00 | 11,353.18 | 325.33 | 0.00 | 11.678.51 | 111 678 51 |
| 18-Mar-1995 | Senior Center | Sen. Cen | | 0.00 | 00.00 | 0.00 | 0.00 | 0.00 | 0.00 | 00.0 | 0.00 | 00.0 | 10.00 |
| 10-Mar-2009 | Puture Senior Ctr Cap Res | Sen. Center | PUB | 50,000.00 | 25,000.00 | 0.00 | 00.0 | 75,000.00 | 267.22 | 1,106.57 | 0.00 | 1.373.79 | 27 171 70 |
| 28-Nov-1997 | Sewer Capital Assessment | Build/Upgrad | PUB/TD-G/TDW | 3,932,185.80 | 00.00 | 325,538.72 | 0.00 | 4.257.724.52 | 1.387.454.36 | 117.205.49 | 00 0 | 1 504 659 85 | 20 100 075 3 |
| 16-Sep-1995 | Sewer Pump Repair | Repair Pump | PUB/TD-Gov | 133,568.33 | 0.00 | 0.00 | 0.00 | 133,568,33 | 13.416.00 | 89.068 | 00.0 | 14 006 68 | 147 676 01 |
| 9-Mar-2000 | School Special Education | Special Ed | PUB | 100,000.00 | 0.00 | 0.00 | 00.00 | 100.000.00 | 23 287 55 | 1 867 32 | 00.0 | 16,000.00 | 10.5/5,751 |
| 14-Mar-2006 | VACCON Truck CRF | Repl. Truck | PUB | 100,000.00 | 0.00 | 0.00 | 100.000.00 | 00.00 | 11 110 5 | 20.132 | 00.0 | 79.134.87 | 125,154.87 |
| 12-Mar-2002 | Water Utility Cap, Improv. | Sys. Improvements | BOA . | 1.107.000.00 | 175.000.00 | 00.0 | 00 0 | 1 282 000 00 | 90 100 00 | 00 200 00 | 20.066,0 | 21.00 | 71.66 |
| 12-Mar-2002 | Water Utility Repairs | Sys. Repairs | PUB | 301,000.00 | 35,000.00 | 0.00 | 0.00 | 336,000,00 | 37.506.34 | 5.610.33 | 00.0 | 43 116 67 | 379 116 67 |
| | | | | | | | | | | | | | 0.011 |
| | i | Tota | Total Expendable Funds | 9,393,888.03 | 695,933.35 | 728,789.59 | 271,870.00 | 10,546,740.97 | 1,943,739.37 | 228,390.17 | 96,018.92 | 2,076,110.62 | 12,622,851.59 |
| Non-Expendable Funds | spun. | | ! | : | | | | | | | | | |
| 1761-1371 | DI. WILLES N. HILLS FUNG | BOOK 18F L1B | NOB | 5,367.65 | 00.0 | 00.0 | 0.00 | 5,367.65 | 77.94 | 9.54 | 0.00 | 87.48 | 5,455.13 |
| I-May-1994 | Arvila Hamblett Trust | Worthy Poor | PUB | 2,580.77 | 0.00 | 0.00 | 00.0 | 2,580.77 | 1,982.56 | 69.13 | 00.00 | 2,051.69 | 4,632.46 |
| 29-Oct-1963 | J.N.Hills Chapel/HF Cem | Maintenance | PUB | 10,000.00 | 0.00 | 00.0 | 00.0 | 10,000.00 | 1,176.62 | 19.55 | 14.01 | 1,182.16 | 11,182.16 |
| 29-Oct-1963 | Jessie N. Hills Library | Lib Bk & Imp | PUB | 25,000.00 | 00.0 | 0.00 | 0.00 | 25,000.00 | 364.04 | 63.52 | 0.00 | 427.56 | 25,427.56 |
| 8-Mar-1998 | John Foster Fund | Worthy Poor | PUB | 5,012.48 | 00.00 | 00.0 | 00.0 | 5,012.48 | 9,863.05 | 59.77 | 00.00 | 9,922.82 | 14,935.30 |
| 9-May-1916 | Lucina Floyd Trust | Elem Sch Ben | PUB | 200.00 | 00.0 | 00.0 | 00.0 | 800.00 | 256.08 | 11.46 | 0.00 | 267.54 | 767.54 |
| 2-Jul-1928 | Town Center Common | Maintenance | PUB | 75.00 | 00.0 | 00.00 | 00.00 | 75.00 | 29.79 | 1.60 | 0.00 | 31.39 | 106.39 |
| | | Total No. | Total Non-Ernandable Funda | 48 535 90 | 6 | 6 | 6 | | | ; | ; | ; | |
| | | | | | | | 3 | 00.000 | 13,730.08 | 434.5/ | 14.01 | 13,970.64 | 62,506.54 |
| Total all Fun | Total all Funds (including Cemateries) | | | 9,476,016.43 | 695,933.35 7 | 728,789.59 2 | 71,870.00 | 271,870.00 10,628,869.37 | 1,963,398.59 | 229,223.02 | 96,032,93 | 2,096,588.68 | 12.725.458.05 |
| | | | | | | | | | | | • | | |
| | | Note: B CareCemLot is Blodgett Cemetery; M CemLatEden is Musquash Cemetery; N CareCemLot is North Cemetery | s Blodgett Cemetery; | : M CemLatéGen is M | usquash Cametery; | N CareCemiot 11 | s North Cemetery | | | | | | |

| 2.5-Aug. 1950 Batter, William W. Care Come Lot PUB 19-Out-1941 Bills, Outson R. Care Come Lot PUB 19-Out-1941 Bills, Outson R. Care Come Lot PUB 19-Out-1941 Bills, Outson R. Care Come Lot PUB 19-Out-1942 Bills, Outson R. Care Come Lot PUB 19-Out-1942 Bills, Outson R. Care Come Lot PUB 19-Out-1943 Catas. John L. Care Come Lot PUB 19-Out-1944 Catas. Cane Lot PUB 19-Out-1944 Catas. Cane Lot PUB 19-Out-1944 Catas Came | 250.00 250.00 250.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 200.00 100.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 | | 100.00 250.00 300.00 100.00 | 33.18 82.94 99.54 | 20.02 8.00.0 20.02 | 0.9% 2.3% 2.7% | 00.00 | 35.20 87.98 105.59 | 135.20 337.98 405.59 135.20 135.20 67.59 |
|--|--|--|--------------------------------------|-------------------------|--------------------------|----------------------|-------|--------------------------|---|
| Billatedeau, F. Gibbs Gase can lot Bills, Orace F. Gibbs Gase can lot Billatedeau, F. Gibbs Gase can lot Bloodgeit (C), N. Little Gase can lot Bloodgeit (C), N. Little Gase can lot Gases, John I. Gase can lot Cohurs, John I. Gase can lot Comeal), Narry J. Gase can lot Comeal), Narry J. Gase can lot Comeal), Narls F. A. Gase can lot Comeal), P.J. & F. A. Gase can lot Compit. P.J. & F. A. Gase can lot Compil. P.J. & F. A. Gase can lot Davis, Sarah I. Gase can lot Davis, Marry D. Gase can lot Baseron, Bana M. Gase can lot Baseron, Marry D. Gase can lot Baseron, Marry D. Gase can lot Baseron, Marry A. Gase can lot Marshall, Davas Gase Can lot Marshall, Minner M. Gase can lot Marshall, Minner M. Gase can lot Marshall, Minner Gase Can lot Can lot Marshall, Minner Gase Can lot C | 250, 00 380, 00 100, 00 100 | | 250.00 300.00 100.00 | 82.94 99.54 | 2.02 | 2.3% | 0.00 | 87.98 105.59 | 337.98 405.59 135.20 135.20 67.59 |
| Milli, Grace R. Gase Can lot Bloomsteld, Lawra J. Gase Can lot Chase, John L. Gase Can lot Connell, Jennis Can Case Can lot Connell, Aernis T. Gase Can lot Davis, Coss Mills E. Gase Can lot Davis, Case Can lot Davis, Coss Mills M. Gase Can lot Davis, Davis T. Gase Can lot Davis, Edwin Case Can lot Goodan, Robert Case Can lot Goodan, Raryll, Davis Case Can lot Marshall, Davis Case Can lot Marshall, Davis Case Can lot Marshall, Manie C. Gase Can lot C. Gase Can lot C. Gase Can lot C. Gase Can lot C. Gase | 100 .00 | | 100.00 | 98.54 | 2.02 | 2.7 | 0.00 | 105.59 | 405.59 135.20 135.20 67.59 |
| Miconfeid, Lawre J., Gare Cen Lot Miconfeid, Lawre J., Gare Cen Lot Chairs, John L. Care Cen Lot Chairs, John L. Care Cen Lot Chairs, John C. Care Cen Lot Conneil, New York C. Care Cen Lot Conneil, Jernie C. Care Cen Lot Couplin, Roger J. Care Cen Lot Couplin, Roger J. Care Cen Lot Couplin, Roger J. Care Cen Lot Cumings, Chaile E. Care Cen Lot Davis, Cors M. Care Cen Lot Davis, Ina M. Care Cen Lot Davis, Marry D. Care Cen Lot Davis, Marry D. Care Cen Lot Davis, Marry D. Care Cen Lot Marrhall, Davis Cen Lot Care Cen Lot Marrhall, Davis Cen Cen Lot Marrhall, Davis Cen Lot Care Cen Lot Marrhall, Mainer P. Care Cen Lot Lot Lot Marrhall Mainer P. Care Cen Lot | 100.00 | | 100.00 | : : | 2.02 | | 00.0 | | 135.20 135.20 67.59 |
| Mullay, John | 50.00 100.00 100.00 100.00 100.00 100.00 100.00 150.00 150.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 | | | 33.18 | | 5.0 | 0 | 35.20 | 67.59 |
| Connell, Merry J. Connell, Challes T. Connel | 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 | | 00.004 | 33.18 | * 0 1 | 25.0 | 00.0 | 17.59 | |
| combail, Jennie George P. Care Com Lot Conneall, Jennie George Com Lot Conneall, Jennie George Com Lot Conneall, Jennie George Com Lot Cooper. Charles T. Care Com Lot Cooper. Charles E. Care Com Lot Couplin, Roger J. Care Com Lot Commings, Charles E. Care Com Lot Davis, Core M. Care Com Lot Davis, Core Com Lot Core Com Lot Davis, Ina M. Care Com Lot Davis, Ina M. Care Com Lot Davis, Ina M. Care Com Lot Davis, State L. Care Com Lot Davis, State L. Care Com Lot Davis, Mary D. Care Com Lot Cooper, Minnie M. Care Com Lot Marshall, Davas Care Com Lot Marshall, Davas Care Com Lot Marshall, Davas Care Com Lot Marshall, Mannie C. Care Com Lot Care Com | 100.00 100.00 100.00 100.00 100.00 100.00 200.00 | | 100.00 | 33.18 | 2.02 | 16.0 | 0.00 | 35.20 | 135.20 |
| Connell, Marry J. Care Cam Lot Connell, P.J. & F.A. Care Cam Lot Compart, Charles T. Care Cam Lot Couper, Charles T. Care Cam Lot Couplin, P.J. & F.A. Care Cam Lot Couplin, P.J. & F.A. Care Cam Lot Couplin, P.G. & Care Cam Lot Couplin, P.G. & Care Cam Lot Coumings, Charles E. Care Cam Lot Davis, Core M. Care Cam Lot Davis, Serah L. Care Cam Lot Davis, Serah L. Care Cam Lot Davis, Serah L. Care Cam Lot Davis, Davis M. Care Cam Lot Exerce, Orville & Kina Care Cam Lot Exerce, Orville & Kina Care Cam Lot Firet, Carl Lot Care Cam Lot Firet, Carl Lot Care Cam Lot Firet, Carl Lot Care Cam Lot Goordon, Robert Care Cam Lot Holmes Mary A. Care Cam Lot Marshall, Daves Cam Lot Marshall, Daves Cam Lot Marshall, Davis Care Cam Lot Marshall, Minner F. Care Cam Lot | 100, 00 | | 100.00 | 33.18 | 2.03 | W6.0 | 0.00 | 35.20 | 135.20 |
| Connell, Fannie Care Cam Lot Cooper, Charles T. Care Cam Lot Cooper, Charles T. Care Cam Lot Couplin, Paul E E Cam Lot Couplin, Paul E E Care Cam Lot Couplin, Core T. Care Cam Lot Davis, Core T. Care Cam Lot Davis, Tranh A. Care Cam Lot Davis, Dann A. Care Cam Lot Davis, Tranh A. Care Cam Lot Davis, Tranh A. Care Cam Lot Davis, Tranh A. Care Cam Lot Couple Exten, Orville & Edna Care Cam Lot Coulty, Minnie M. Care Cam Lot Coulty, Minnie M. Care Cam Lot Coulty, Minnie M. Care Cam Lot Marshall, Davas Care Cam Lot Marshall, Davas Care Cam Lot Marshall, Davas Care Cam Lot Marshall, Manie C. Ca | 100.00 100.00 100.00 200.00 200.00 200.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 | | 100.00 | 33.18 | 2.02 | \$6.0 | 00.00 | 35.20 | 135.2 |
| Comment, P.J. & F.A. Comment, P.D. & F.A. Coughlin, Roger J. Coughis, Interes. Coughis, Trank A. Davis, Strank A. Davis, Strank A. Davis, Strank A. Davis, Strank A. Care com lot Davis, Inta M. Care com lot Davis, Inta M. Care com lot Davis, Inta M. Care com lot Davis, Strank B. Care com lot Davis, Strank B. Care com lot Davis, Strank B. Care com lot Davis, Mary D. Care com lot Davis Mary D. Care com lot Davis Mary D. Care com lot Davis Mary D. Care com lot Marshall, Davis C. Care com lot Marshall, Davis C. Care com lot Marshall, Davis C. Care com lot Marshall, Mans F. Care com lot Marshall, Mans F. Care com lot Marshall, Mans F. Care com lot Marshall, Mans C. Care com lot Care com lot Marshall, Mans C. Care com lot Marshall, Mans C. Care com lot Care com l | 100.00 100.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 200.00 100.00 100.00 200.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 100.00 | | 100.00 | 33.18 | 2.02 | \$6.0 | 0.00 | 35.20 | 135.2 |
| Cooper, Chalter T. Couple, Alice E. Couple, Cora Davis, Cora Davis, Cora Davis, Cora Davis, Cora Davis, Sarah L. Core Com lot Davis, Dama M. Core Com lot Davis, Dama M. Core Com lot Davis, Dama M. Core Com lot Davis, Davis M. Core Com lot Exces, Orille & Mana Core Com lot Coring, Edvin Core Com lot Coring, Edvin Core Com lot Coring, Edvin Core Com lot Molmes Mary A. Core Com lot Marshall, Dame Marshall, Dame Marshall, Minmer F. Core Com lot Marshall, Annie O. Core Com lot | 100,00 100,00 100,00 100,00 100,00 150,00 100,00 100,00 200,00 200,00 100,00 100,00 100,00 100,00 100,00 | | 100.00 | 33.18 | 2.02 | \$6. 0 | 0.00 | 35.20 | 135.20 |
| Coughilin, Nate E. Coughilin, Nate E. Coughilin, Nate E. Coughin, Alice E. Coumings. Charles E. Care Com Lot Davis, Ina M. Care Com Lot Davis, Sarah L. Care Com Lot Davis, Marry D. Care Com Lot Resea, Orville & Edna Care Com Lot Covidon, Robert Care Com Lot Covidon, Ray A. Care Com Lot Marshall, Davas Care Com Lot Marshall, Davas Care Com Lot Marshall, Davas Care Com Lot Marshall, Manie C. Care Com Lot | 200.00 200.00 200.00 100.00 150.00 100.00 100.00 200.00 200.00 100.00 100.00 100.00 100.00 | | 100.00 | 33.18 | 2.02 | 96.0 | 0.00 | 35.20 | 135.2 |
| Countings, Charles E. Gase Gen Lot Countings, Charles E. Gase Gen Lot Cummings, Charles E. Gase Gen Lot Davis, Israh A. Gase Gen Lot Davis, Israh L. Gase Gen Lot Davis, Israh L. Gase Gen Lot Dungis, Baily S. Gase Gen Lot Davistin, Affrests Case Gen Lot Daviston, Marry D. Gase Gen Lot Daviston, Marry D. Gase Gen Lot Gooden, Robert C. Gase Gen Lot Gase Marshall, Davas Gene Gen Lot Marshall, Davas Gene Gen Lot Marshall, Davis C. Gase Gen Lot Marshall, Milmer F. Gase Gen Lot Marshall, Milmer F. Gase Gen Lot Marshall, Milmer C. Gase Gen Lot Marshall, Marie G. Gase Gen Lot Marshall, Milmer C. Gase Gen Lot Marshall, Marie G. Gase Gen Lot Marshall, Milmer C. Gase Gen Lot Marshall, Marie G. Gase Gen Lot Marshall, Milmer C. Gase Gen Lot Marshall Milmer C. Gase Gen Lot Lot Lot Milmer C. Gase Gen Lot Lot Lot C. Gase Gen Lot Lot C. | 292.50 200.00 100.00 200.00 200.00 150.00 100.00 100.00 200.00 200.00 100.00 100.00 | | 100.00 | 33.18 | 2.02 | 16.0 | 0.00 | 35.20 | 135.2 |
| Cummings, Teach A. Gare Com Lot Cummings, Teach A. Gare Com Lot Davis, Sarsh L. Gare Com Lot Davish, Sarsh L. Gare Com Lot Davish, Sarsh L. Gare Com Lot Davish, Sarsh L. Gare Com Lot Emeron, Barry D. Gare Com Lot Emeron, Barry D. Gare Com Lot Gare Anny A. Gare Com Lot Holmes Mary A. Gare Com Lot Holmes Mary A. Gare Com Lot Holmes Mary A. Gare Com Lot Marshall, Dame Gare Com Lot Marshall, Dame Gare Com Lot Marshall, Minner P. Gare Com Lot Marshall Minner P. Gare Com Lot Minner P. Gar | 100.00 100.00 100.00 130.00 150.00 100.00 200.00 200.00 100.00 100.00 100.00 | | 292.50 | 97.06 | 5.90 | 2.64 | 0.00 | 102.96 | 395.4 |
| Davis, Jose A. Davis, Jan M. Case Com Lot Davis, David M. Davis, David M. Davis Marry D. Case Com Lot Davis Marry D. Case Com Lot Resea, Orille & Edna Case Com Lot Davis Marry D. Case Com Lot Coving, Edwin Case Com Lot Marrhall, Davis Case Com Lot Marrhall, Manie C. Case Com Lot Case Co | 200.00 200.00 150.00 150.00 100.00 100.00 200.00 100.00 100.00 100.00 | | 700.00 | 66.35 | 6.03 | 88.1 | 0.00 | 75.20 | 135 75 |
| Davis, Ira M. Davis, Start L. Case Com Lot Davis, Main F. Davis Main Milesta Case Com Lot Davis Davis M. Davis Davis M. | 200.00 1150.00 1150.00 1150.00 120.00 100.00 100.00 100.00 100.00 100.00 | | 200:00 | 66.35 | 4.03 | 8 8 | 0.00 | 70.39 | 270.3 |
| Davia, Sarah L. Davia, Sarah L. Case Com Lot Davia, Alfretta Case Com Lot Davia, Alfretta Case Com Lot Davia, Marry D. Case Com Lot Ester, Orvilla & Ena Conton Ester, Orvilla & Ena Conton Conto | 150,00 100,00 75,00 100,00 200,00 200,00 100,00 300,00 100,00 100,00 | | 200.00 | 66.35 | 4.03 | 1.84 | 0.00 | 70.39 | 270.3 |
| Durgin, Baily S. Care Com Lot Bearron, Bana M. Care Com Lot Bearron, Bana M. Care Com Lot Bearron, Marry D. Care Com Lot Care Com Lot Care Com Lot Corton, Cobert Corton, Cobert Corton, Care Com Lot Corton, Mobert Corton, Care Com Lot Corton, Manie M. Care Com Lot Corton, Manie M. Care Com Lot Corton, Manie M. Care Com Lot Marchall, Dana Care Com Lot Marchall, Corone M. Care Com Lot Care Care Com Lot Care Care Care Care Care Care Care Care | 100, 00 7 5, 00 100, 00 200, 00 100, 00 300, 00 100, 00 300, 00 | | 150.00 | 49.77 | 3.03 | 1.48 | 0.00 | 52.79 | 202.7 |
| Destron, Marretta Case Com Lot Destron, Marry D. Case Com Lot Destron, Marry D. Case Com Lot Pallet, George A. Case Com Lot Pallet, George A. Case Com Lot Pallet, George A. Case Com Lot Gooden, Robert C. Case Com Lot Gooden, Marry A. Case Com Lot Marchall, Dana Case Com Lot Marchall, Marine C. Case Com Lot Marchall, Walner Y. Case Com Lot Marchall, Walner C. Case Com Lot Marchall, Walner C. Case Com Lot Marchill, Amis G. Case Com Lot Marchill, Amis G. Case Com Lot Marchill, Walner C. Case Com Lot Marchill Case Case Lot Lot Marchill Case Case Lot March | 75.00 100.00 100.00 200.00 500.00 100.00 200.00 100.00 | | 100.00 | 33.18 | 2.02 | \$6.0 | 0.00 | 35.20 | 135.2 |
| Descroon, Name M. Care Com Lot Extens, Ovilla & Edna Care Com Lot Extens, Ovilla & Edna Care Com Lot Condon, Ovilla & Edna Care Com Lot Condon, Robert Care Com Lot Condon, Robert Care Com Lot Condon, Robert Care Com Lot Holmes, Many A. Care Com Lot Holmes, Many A. Care Com Lot Holmes, Many A. Care Com Lot Marehall, Doronce M. Care Com Lot Marehall, Doronce M. Care Com Lot Marehall, Doronce M. Care Com Lot Marehall, Wilmer F. Care Com Lot Merrill, Annie G. Care Com Lot Merrill, Care Care Lot Lot Merrill, Care Care Lot Lot Merrill, Care Care Lot Lot Lot Care Care Lot | 100.00 100.00 200.00 100.00 100.00 200.00 100.00 | | 75.00 | 24.89 | 1.51 | 0.78 | 00.00 | 26.40 | 101.4 |
| Excess, Orvilla & Edna Cane Com Lott Factor, Orvilla & Edna Care Com Lott Orvilla & Edna Care Com Lott Gooden, Robert Care Com Lott Gooding, Edwin Care Com Lott Gooding, Edwin Care Com Lott Holman, Mary A. Care Com Lott Holman, Mary A. Care Com Lott Holman, Mary A. Care Com Lott Marshall, Dana Care Com Lott Marshall, Dana Care Com Lott Marshall, Manner Care Com Lott Marshall Marshall Manner Care Com Lott Ma | 100.00 200.00 500.00 100.00 200.00 100.00 | | 100.00 | 33.18 | 2.02 | \$6.0 | 00.0 | 35.20 | 135. |
| Falter, Orville & Edna Gase Com Lot Cordon. Robert Coron of Cordon. Robert Core Com Lot Cordon. Robert Care Com Lot Coroning. Edul Coroning. Edul Coron Coron Coroning. Edul Coron C | 500.00 500.00 100.00 300.00 200.00 100.00 | | 100.00 | 33.18 | 2.02 | % 6.0 | 0.00 | 35.20 | 135. |
| Conting, Sobert Care Can Lot Conting, Sobert Care Can Lot Conting, Edwin Care Can Lot Conting, Edwin Care Can Lot Bolaws, Mary A. Care Can Lot Care Can Lot Lealist Charles C. Care Can Lot Marshall, Dannes C. Care Can Lot Marshall, Denne W. Care Can Lot Marshall, George W. Care Can Lot Marshall, Wilmer F. Care Can Lot Marshall, Wilmer F. Care Can Lot Marshall, Manne C. Care Can Lot Marshall, Annie C. Care Can Lot Marshall, Manne C. Care Can Lot Marshall Marshall Manne C. Care Can Lot Marshall Ma | 100.00 100.00 300.00 200.00 100.00 | | 200.00 | 66.35 | 6.03 | 1.84 | 0.00 | 76.39 | 270. |
| Coning, Sabin Care Com Lot Coning, Sabin Mary A. Care Com Lot Coning, Sabin Mary A. Care Com Lot Marshall, Dans Care Com Lot Marshall, Danse Care Com Lot Marshall, Minner P. Care Com Lot Marshall, Wilmer P. Care Com Lot Marshall, Wilmer P. Care Com Lot Marshall, Wilmer P. Care Com Lot Marshall, Minner P. Care Com Lot Marshall, Annie C. Care Com Lot Marshall, Care Com Lot Care Care Com Lot Care Care Care Lot Care Care Care Lot Care Care Care Lot Care Care Lot Care Care Care Lot | 300.00 200.00 100.00 300.00 | | 00.000 | 33 18 | 2 02 | # n - c | 0.0 | 35.20 | 135 |
| Grey, Minnie M. Care Com Lot Jeffrey, James Gree Com Lot Jeffrey, James Gree Com Lot Marchall, Charles C. Gree Com Lot Marchall, Dane G. Care Com Lot Marchall, Dane C. Care Com Lot Marchall, Minner P. Care Com Lot Marchall, Wilmer P. Care Com Lot Marchall, Wilmer P. Care Com Lot Marchall, Wilmer P. Care Com Lot Marchall, Manie G. Care Com Lot Marchill, Annie G. Care Com Lot Marchill, Greece A. Care Com Lot | 200.00 | | 300.00 | 55.66 | 6.05 | 2.7% | 0.00 | 105.60 | 405. |
| Melher, Mary A. Care Cen Lot Leftrey, James and Lee Cen Lot Lealie, Charles and Care Cen Lot Marshall. Dans and Care Cen Lot Marshall. Dans and Care Cen Lot Marshall, George W. Care Cen Lot Marshall, Wilmer F. Care Cen Lot Marshall, Wilmer F. Care Cen Lot Marshall, Milmer F. Care Cen Lot Marshall, Annie G. Care Cen Lot Marrill, Care Cen Lot Care Cen Lot Marrill, Care Cen Lot Cen Lot Care Cen Lot Cen Lot Care Cen Lot | 100.00 | | 200.00 | 66.35 | 4.03 | 1.8% | 0.00 | 70.39 | 270. |
| Jeffrey, James Care Cam Lot Marshall, Dana Care Cam Lot Marshall, Dozence N. Care Cam Lot Marshall, Josence N. Care Cam Lot Marshall, George N. Care Cam Lot Marshall, Wilmer F. Care Cam Lot Merrill, Annie G. Care Cam Lot Merrill, Care Cam Lot | 300.00 | | 100.00 | 33.18 | 2.02 | ₩6.0 | 00.00 | 35.20 | 135. |
| Marchall, Dans Care Com Lot Marchall, Dans Care Com Lot Marchall, Donence N. Care Com Lot Marchall, Plotence N. Care Com Lot Marchall, Wilmer F. Care Com Lot Marchall, Wilmer F. Care Com Lot Marchall, Wilmer C. Care Com Lot Marchill, Annie C. Care Com Lot Marchill, Annie C. Care Com Lot Marchill, Annie C. Care Com Lot Marchill, Care Care Care Lot Care Care Care Lot Care Care Care Care Care Care Care Care | | | 300.00 | 99.55 | 90.9 | 2.7% | 0.00 | 105.60 | 405 |
| Marchall, Plorence M. Care Cen Lot Marchall, Plorence M. Care Cen Lot Marchall, George W. Care Cen Lot Marchall, Wilmer F. Care Cen Lot Marchall, Achine C. Care Cen Lot Marchill, Achine G. Care Cen Lot Marchill Achine G. Care Cen Lot March | 100.00 | | 100.00 | 33.18 | 2.02 | 96.0 | 0.00 | 35.20 | 135. |
| Marshall, George W. Marshall, Wilmer F. Gare Com Lot Marshall, Milmer F. Care Com Lot Merrill, Annie G. Care Com Lot Merrill, Annie G. Care Com Lot Merrill, Annie G. Care Com Lot Care Com | 100 00 | | 100.00 | 33 18 | . 63 | # 6 C | 00.0 | 35.20 | 135 |
| Marshall, Wilmer F. Care Can Lot Mertin, Arbur C. Care Can Lot Merrill, Annie G. Care Can Lot Merrill, Cange A. Care Can Lot Merrill, Cange A. Care Can Lot Merrill, Cange A. Care Can Lot | 100:00 | | 100.00 | 33.18 | 2.03 | #6.0 | 0.00 | 35.20 | 135. |
| Martin, Arthur C. Care Cem Lot Merrill, Annie G. Care Cem Lot Merrill, George A. Care Cem Lot Merrill, George A. Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.03 | \$6.0 | 0.00 | 35.20 | 135. |
| Merrill, Annie G. Care Cen Lot Merrill, George A. Care Cen Lot Mentill Tenes Con Con Let | 100.00 | | 100.00 | 33.18 | 2.03 | \$6.0 | 0.00 | 35.20 | 135. |
| Merrill, George A. Care Cem Lot | 150.00 | | 150.00 | 49.77 | 3.03 | 1.48 | 0.00 | 52.79 | 202. |
| Married Towns Co. | 200.00 | | 200.00 | 66.36 | 4.03 | 1.84 | 0.00 | 70.40 | 270. |
| Deficit, cauch b. | 300.00 | | 300.00 | 99.55 | 6.05 | 2.7 | 0.00 | 105.60 | . 605 |
| 22-Feb-1977 Merrill, Karl E. Care Cem Lot PUB | 300:00 | | 100.00 | 33.18 | 2.03 | 8/ - 7 | 0.00 | 35.20 | 135 |
| Oldall, Sidney Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.03 | \$6.0 | 0.00 | 35.20 | 135 |
| Parker, James E. Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.05 | 96.0 | 00.00 | 35.20 | 135 |
| Parker, John E. Care Cem Lot | 200.00 | | 200.00 | 66.36 | 4.03 | 1.84 | 0.00 | 70.40 | 270 |
| Pollard, J. Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.02 | \$6.0 | 0.00 | 35.20 | 135. |
| 13-Feb-1929 Pollard, Oscar Care Cem Lot PUB | 150.00 | | 150.00 | 19.77 | 5.03 | 7.0 | 0.00 | 35 30 | 202 |
| Rolls Sarah H. Care Cem Lot | 1,000,00 | | 1,000.00 | 331.78 | 20.17 | *0.6 | 0.00 | 351.95 | 1,351. |
| Sanders, Lura J. Care Cem Lot | 300.00 | | 300.00 | 99.55 | 6.05 | 2.7% | 0.00 | 105.60 | 405 |
| Sargent, Dana Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.03 | \$6.0 | 0.00 | 35.20 | 135. |
| Smith (A), Frank C. Care Cem Lot | 250.00 | | 250.00 | 82.94 | \$0.0 | 2.3% | 0.00 | 87.98 | 337. |
| Spaulding, Charles C. Care Cem Lot | 300.00 | | 300.00 | 99.55 | 6.05 | 2.7* | 00.00 | 105.60 | 405 |
| Spaulding, Helen C. Care Cem Lot | 400.00 | | 400.00 | 132.72 | 8.07 | 3.6% | 0.00 | 140.79 | 540. |
| Steele, Elizabeth Care Cem Lot | 75.00 | | 75.00 | 24.89 | 1.51 | 0.7* | 0.00 | 26.40 | 101. |
| Steele, Frederick Care Cem | 00.001 | | 00.001 | 33.18 | 70.7 | £ 50 . | 00.0 | 02.00 | 133. |
| Lot | 108.00 | | 100.00 | 33 18 | 2 02 | * o · o | 00.0 | 35.20 | 135 |
| Webster, Kimball Care Cem Lot | 150.00 | | 150.00 | 72.54 | 3.03 | 1.48 | 0.00 | 52.79 | 202 |
| Willoughby, Benjamin T. Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.03 | \$6.0 | 0.00 | 35.20 | 135. |
| Wilson, Frank A. Care Cem Lot | 200.00 | | 200.00 | 66.35 | 4.03 | 1.8% | 0.00 | 70.39 | 270. |
| Winn, Frank M. Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.02 | %6.0 | 00.00 | 35.20 | 135. |
| Winn, Rufus E. Care Cem Lot | 100.00 | | 100.00 | 33.18 | 2.02 | *6.0 | 0.00 | 35.20 | 135 |
| 12-Apr-1962 Woods, J. Lozing Care Cem Lot PUB | ; | | 200.00 | 66.35 | 4.03 | 1.84 | 0.00 | 70.39 | 77 |

| Adams, Elliot | | PUB | 100.00 | 0.00 | 0.00 | 00.00 | 100.00 | 6.03 | 1.61 | #9·0 | 0.00 | 7.64 | 107 |
|---|--------------|------------|----------|-------|-------|-------|----------|-------|-------|-------|-------|-------|---------|
| Alexander, Lena | | PUB | 200.00 | 00.0 | 0.00 | 00.0 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215. |
| Andrews, Arthur S. | | PUB | 100.00 | 0.00 | 0.00 | 00.0 | 100.00 | 6.03 | 1.61 | 0.64 | 00.00 | 7.64 | 107. |
| Andrews, Robert A. Rancroft - Bardalev | Care Cem Lot | BOM BEIM | 300.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Banfill, Florence | S S | EUB | 200.00 | 0.00 | 00.0 | 00.0 | 200.00 | 12.06 | 3.21 | 1.2% | 00.0 | 15.27 | 215. |
| Barker, Carl E. | Care Cem Lot | PUB | 100.00 | 00.0 | 0.00 | 00.0 | 100.00 | 6.03 | 1.61 | 9.0 | 00.00 | 7.64 | 107. |
| Barnaby, Sarah P. | | 803 | 100.00 | 0.00 | 0.00 | 00.00 | 100.00 | 6.03 | 1.61 | 0.6% | 0.00 | 7.64 | 107.64 |
| Blodgett (A), H. Lizzie | Care Cem Lot | E 50 | 150.00 | 0.00 | 0.00 | 00.0 | 150.00 | 9.05 | 2.41 | #6.0 | 0.00 | 11.46 | 161. |
| Blodgett (B), H. Lizzie | E | PUB | 300.00 | 0.00 | 00.00 | 0.00 | 300.00 | 18.09 | 4.82 | 1.74 | 0.00 | 22.91 | 322.91 |
| Boucher, Richard A. | Care Cem Lot | PUB | 200.00 | 00.0 | 0.00 | 00.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215.27 |
| Burnham, Amory | | PUB | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 0.00 | 7.64 | 107.64 |
| Butler, Henry | Care Cem Lot | PUB | 150.00 | 0.0 | 0.0 | 0.00 | 150.00 | 9.05 | 2.41 | 96.0 | 0.00 | 7.64 | 161.46 |
| Cheney Hartson E. | Care Cem Lot | 60. | 200.00 | 0.00 | 00.0 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215. |
| Clement, Elmer D. | | FUB. | 150.00 | 0.00 | 0.00 | 0.00 | 150.00 | 9.05 | 2.41 | \$6.0 | 0.00 | 11.46 | 161.46 |
| Consigny, Agnes | S S | PUB | 200.00 | 00.0 | 00.00 | 00.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215. |
| Cross, Arden C. | C | PUB | 100.00 | 0.00 | 00.0 | 00.0 | 100.00 | 6.03 | 1.61 | \$9.0 | 0.00 | 7.64 | 107. |
| Cross, Charles D. | C | BOA . | 300.00 | 0.00 | 0.00 | 0.00 | 300.00 | 18.09 | 4.82 | 1.78 | 0.00 | 22.91 | 322.91 |
| Cross, Herbert A. | Care Cem Lot | | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.68 | 00.0 | 7.6 | 107.64 |
| Crowell, James M. | | FUB | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Cummings, Hiram | | PUB | 150.00 | 00.0 | 0.00 | 0.00 | 150.00 | 9.05 | 2.41 | \$6.0 | 00.00 | 11.46 | 161.46 |
| Cummings, Willard | Care Cem Lot | PUB | 150.00 | 00.0 | 00.00 | 00.0 | 150.00 | 9.05 | 2.41 | ₩6.0 | 00.0 | 11.46 | 161.46 |
| Cummings, Willis P. | | PUB | 150.00 | 0.00 | 0.00 | 0.00 | 150.00 | 9.05 | 2.41 | \$6.0 | 0.00 | 11.46 | 161.46 |
| Edwards, Albert E. | Care Cem Lot | PUB | 100.00 | 00.0 | 0.00 | 00.0 | 100.00 | 6.03 | 1.61 | 9.0 | 0.00 | 7.64 | 107.64 |
| Estev. Asron | 5 | 804 | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 0.00 | 7.64 | 107.64 |
| French, Simon | | PUB | 100.00 | 0.00 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 00.00 | 7.64 | 107.6 |
| Gester, Albert | Cem | PUB | 100.00 | 00.0 | 00.0 | 00.00 | 100.00 | 6.03 | 1.61 | 99.0 | 0.00 | 7.64 | 107.64 |
| Greeley, A.J. | | 80a | 500.00 | 0.00 | 0.00 | 0.00 | 500.00 | 30.16 | 8.03 | 2.9% | 0.00 | 38.18 | 538 |
| Greeley, Daniel M. | Care Cem Lot | EUR EUR | 100.00 | 00.0 | 00.0 | 00.00 | 100.00 | 6.03 | 1.61 | 1.24 | 0.00 | 7.64 | 107.64 |
| Guyette, Charles | | PUB | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Hamblett, Eli | Care Cem Lot | PUB | 100.00 | 00.0 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | *9.0 | 00.0 | 7.64 | 107.64 |
| Hamblett, Everett | Cem Care Lot | PUB | 100.00 | 00.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | \$9.0 | 0.00 | 7.64 | 107.64 |
| Hammond, Louis F. | Care Cem Lot | PUB | 200.00 | 0.00 | 00.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.24 | 0.00 | 15.27 | 215. |
| Harding, A Gorman, L. | Care Cem Lot | 80.4 | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Haselton (A), George W. | Care Cem Lot | BOB B | 200.00 | 0.00 | 00.0 | 0.00 | 200.00 | 30.16 | 3.21 | 2.0% | 00.0 | 38.18 | 538.18 |
| Hills, Lyman W. | | PUB | 1,000.00 | 0.00 | 00.00 | 0.00 | 1,000.00 | 60.31 | 16.06 | 5.8% | 0.00 | 76.37 | 1,076 |
| Hock, Marian S. | Care Cem Lot | PUB | 100.00 | 00.00 | 00.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 00.00 | 7.64 | 107.64 |
| Holton, Jessie M. | S S | PUB | 200.00 | 00.0 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Ives, M. & Lavoie, L. | Care Cem Lot | PUB | 300.00 | 0.00 | 0.00 | 0.00 | 300.00 | 18.09 | 4.82 | 1.78 | 0.00 | 22.91 | 322.91 |
| Ives, Shirley Kimball, Debora T. | | EUB | 100.00 | 00:0 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 0.00 | 7.64 | 107.64 |
| Lewis, Harvey G. | O di | PUB | 100.00 | 0.00 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 99.0 | 00.0 | 7.64 | 107.64 |
| Mason, Roslyn | Care Cem Lot | PUB | 100.00 | 00.0 | 00.0 | 00.0 | 100.00 | 6.03 | 1.61 | 99.0 | 00.0 | 7.64 | 107.64 |
| McCoy, Elgin L. | G G | PUB | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215.27 |
| McCoy, James | Care Cem Lot | PUB | 100.00 | 00.00 | 0.00 | 00.0 | 100.00 | 30.16 | 1.61 | 0.04 | 0.00 | 38.18 | 538 18 |
| Melvin, Tolford D. | | FUB | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Morrill, Arthur & Leona | Cem | PUB | 200.00 | 0.00 | 00.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215.27 |
| Newton, C.A. | Č. | PUB | 200.00 | 0.00 | 00.0 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.0 | 15.27 | 215.27 |
| Paleoseliti, Sterie | Care Cem Lot | EO. 1 | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6 | 0.00 | 7.64 | 107.64 |
| Parker, Florence L. Darker, G.H. & M. | Care Cem Lot | FUR | 200.00 | 0.00 | 0.00 | 00.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Peterson, Julia | 9 | FCB | 200:00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Powell, Mattie R. | Cen | PUB | 100.00 | 0.00 | 00.00 | 0.00 | 100.00 | 6.03 | 1.61 | 99.0 | 00.00 | 7.64 | 107.64 |
| Read, Annie M. | Care Cem Lot | PUB | 200.00 | 00.0 | 00.00 | 00.0 | 200.00 | 12.06 | 3.21 | 1.2% | 0.00 | 15.27 | 215.27 |
| Record, Mary Ellen | e e | PUB | 300.00 | 0.00 | 00.0 | 0.00 | 300.00 | 18.09 | 4.82 | 1.74 | 0.00 | 22.91 | 322.91 |
| Richard, Paul & Esther | Care Cem Lot | POS E | 250.00 | 0.0 | 0.00 | 0.00 | 250.00 | 15.08 | 1 30 | # c | 0.00 | 19.09 | 269.09 |
| Robinson, Prank P. | Care Cem Lot | PUB | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 0.00 | 7.64 | 107.64 |
| Robinson, John A. | | PUB | 75.00 | 0.00 | 00.0 | 0.00 | 75.00 | 4.52 | 1.20 | 0.4% | 0.00 | 5.73 | 80.73 |
| Robinson, Noah | Care Cem Lot | PUB | 100.00 | 00.0 | 00.00 | 0.00 | 100.00 | 6.03 | 1.61 | 99.0 | 0.00 | 7.64 | 107.64 |
| Sanborn, Mary F. | e e | PUB | 100.00 | 0.00 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 9.0 | 0.00 | 7.64 | 107 |
| Simpson, Alfred L. | Care Cem Lot | PUB | 150.00 | 0.00 | 0.00 | 0.00 | 150.00 | 9.05 | 3.21 | 0.9% | 0.00 | 11.46 | 161.46 |
| Smith, Andrew J. | 5 5 | PUB | 200.00 | 0.00 | 00.0 | 0,00 | 200.00 | 12.06 | 3 23 | 1 28 | 00 0 | 15.27 | 215.27 |
| Smith, Andrew J. Smith, Arthur W. | | ros ros | 00.00 | 22.0 | 22.0 | 22.2 | 4 00.007 | 40.00 | | | | 13.61 | 4 |
| Smith, Artnur w. | | 910 | 00 000 | 00 | 0 | 0 | 00000 | 13 06 | 12.5 | | , , | 15.27 | 515 215 |

| 3-Aug-1972 | Smith, Byron & Maude | Care Cem Lot | PUB | 150.00 | 0.00 | 0.00 | 00.00 | 150.00 | 9.05 | 2.41 | *6.0 | 0.00 | 11.46 | 161.46 |
|-----------------|---|----------------------|----------------------------|-------------------|-------------------|-----------------|------------|---------------|------------------|------------|--------|--------------|----------------|---------------|
| 8-Feb-1973 | Smith, Clayton E. | Care Cem Lot | PUB | 300.00 | 00.00 | 0.00 | 00.0 | 300.00 | 18.09 | 4.82 | 1.7% | 00.00 | 22.91 | 322.91 |
| 9-Jun-1906 | | Care Cem Lot | PUB | 100.00 | 00.0 | 0.00 | 00.0 | 100.00 | 6.03 | 1.61 | 0.6% | 00.0 | 7.64 | 107.64 |
| 23-Jun-1986 | Smith, Edward R. | Care Cem Lot | PUB | 250.00 | 00.0 | 00.00 | 00.00 | 250.00 | 15.08 | 4.01 | 1.48 | 00.00 | 19.09 | 269.09 |
| 6-Apr-1927 | Smith, Henry O. | Care Cem Lot | PUB | 100.00 | 00.00 | 0.00 | 00.0 | 100.00 | 6.03 | 1.61 | 99.0 | 00.00 | 7.64 | 107.64 |
| 18-Apr-1983 | Smith, Herbert | Care Cem Lot | PUB | 200.00 | 00.0 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.0 | 15.27 | 215.27 |
| 25-Jan-1930 | Smith, Jefferson | Care Cem Lot | PUB | 200.00 | 00.00 | 00.00 | 00.00 | 200.00 | 12.06 | 3.21 | 1.24 | 00.00 | 15.27 | 215.27 |
| 15-Mar-1924 | Smith, Jeremiah | Care Cem Lot | PUB | 100.00 | 0.00 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 0.64 | 00.00 | 7.64 | 107.64 |
| 27-Mar-1926 | Smith, Lois A. | Care Cem Lot | PUB | 100.00 | 00.0 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 99.0 | 00.0 | 7.64 | 107.64 |
| 16-Jul-1976 | Smith, Marcel | Care Cem Lot | PUB | 200.00 | 0.00 | 00.0 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215.27 |
| 27-Apr-1943 | Snow, Royal | Care Cem Lot | PUB | 200.00 | 00.0 | 00.0 | 0.00 | 200.00 | 12.06 | 3.21 | 1.2% | 00.00 | 15.27 | 215.27 |
| 22-Nov-1971 | Stebbins, Raymond | Care Cem Lot | PUB | 100.00 | 00.0 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 9.0 | 0.00 | 7.64 | 107.64 |
| 1-0ct-1914 | Steele, Martha A. | Care Cem Lot | PUB | 100.00 | 00.0 | 00.0 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6% | 0.00 | 7.64 | 107.64 |
| 27-Oct-1966 | Stultz, Kenneth | Care Cem Lot | PUB | 100.00 | 0.00 | 00.0 | 00.00 | 100.00 | 6.03 | 1.61 | 0.64 | 00.00 | 7.64 | 107.64 |
| 3-May-1986 | Tate, William | Care Cem Lot | PUB | 200.00 | 00.0 | 00.0 | 0.00 | 200.00 | 30.16 | 8.03 | 2.9% | 00.00 | 38.18 | 538.18 |
| 5-Nov-1912 | Taylor, William H. | Care Cem Lot | PUB | 100.00 | 00.0 | 00.0 | 00.00 | 100.00 | 6.03 | 1.61 | \$9.0 | 00.00 | 7.64 | 107.64 |
| 1-May-1931 | Trow, Arthur A. | Care Cem Lot | ED. | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 9.0 | 00.00 | 7.64 | 107.64 |
| 27-Max-1926 | Wakley, Emma A. | Care Cem Lot | PUB | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 9.0 | 00.00 | 7.64 | 107.64 |
| 20-May-1937 | Walch, Chester M. | Care Cem Lot | ED. 1 | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 6.03 | 1.61 | 0.6 | 00.00 | 7.64 | 107.64 |
| 1/-Jun-1963 | Westness, Arthur S. | Care Cem Lot | FOR | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 12.06 | 3.21 | 1.24 | 0.00 | 15.27 | 215.27 |
| 75 F-NON-97 | White, Dora H. | Care Cem Lot | FOR | 150.00 | 0.00 | 0.00 | 0.00 | 150.00 | 50.6 | 2.41 | #6.0 | 0.00 | 11.46 | 161.46 |
| 7067-TDC-71 | Wynote, nobert & Carrie | | Total Mestview Cemetery | 17 250 00 | 90.0 | 00.0 | 00.0 | 17 250 00 | 1 040 36 | 3.21 | 100 00 | 00.0 | 15.27 | 12.212 |
| Trem Cameranias | | | TOTAL MESTATEM CHIMELELY | 00.067 | 8. | 9 | 8 | 71,430.00 | 1,080.35 | 4/1.04 | 100.04 | 9 | 1,317.38 | 18, 567.38 |
| 4-Nov-1932 | Ames, Ellen | M Cemlot&Gen | PUB | 400.00 | 0.00 | 0.00 | 0.00 | 400.00 | 90.52 | 7.43 | 7.6% | 0.00 | 97.95 | 497.95 |
| 19-Jul-1940 | Barron, Irving | M CemLot&Gen | PUB | 800.00 | 00.0 | 0.00 | 0.00 | 800.00 | 181.07 | 14.86 | 15.2% | 0.00 | 195.92 | 26.566 |
| 6-Mar-1937 | Blodgett, Augustus F. | B CareCemLot | PUB | 100.00 | 0.00 | 0.00 | 00.00 | 100.00 | 22.63 | 1.86 | 1.9% | 0.00 | 24.49 | 124.49 |
| 24-Nov-1915 | Blodgett, Vinnie | B CareCemLot | PUB | 150.00 | 0.00 | 0.00 | 0.00 | 150.00 | 33.96 | 2.79 | 2.9% | 0.00 | 36.74 | 186.74 |
| 24-Jun-1910 | Buttrick, Susan B. | B CareCemiot | PUB | 200.00 | 0.00 | 0.00 | 00.00 | 200.00 | 45.27 | 3.71 | 3.8% | 00.00 | 86.83 | 248.98 |
| 15-Nov-1957 | Chase, S. Cordelia | B CareCemiot | PUB | 100.00 | 00.00 | 00.00 | 00.00 | 100.00 | 22.63 | 1.86 | 1.94 | 00.00 | 24.49 | 124.49 |
| 18-Feb-1906 | Chase, William F. | B CareCemiot | PUB | 100.00 | 00.0 | 0.00 | 00.0 | 100.00 | 22.63 | 1.86 | 1.9% | 00.00 | 24.49 | 124.49 |
| 11-May-1955 | Connell, Philip H. | M CemLotisGen | PUB | 200.00 | 00.0 | 00.0 | 00.00 | 200.00 | 45.27 | 3.71 | 3.8% | 00.00 | 86.83 | 248.98 |
| 1-Jul-1925 | Davis, Ellen E. | B CareCemiot | PUB | 100.00 | 00.0 | 00.00 | 00.00 | 100.00 | 22.63 | 1.86 | 1.94 | 00.00 | 24.49 | 124.49 |
| 21-Nov-1960 | Ford, Ira D. | M CemLot&Gen | PUB | 100.00 | 00.0 | 00.00 | 00.0 | 100.00 | 22.63 | 1.86 | 1.9% | 00.00 | 24.49 | 124.49 |
| 25-Jun-1927 | Greeley, James C. | B CareCemiot | PUB | 100.00 | 00.0 | 00.0 | 00.00 | 100.00 | 22.63 | 1.86 | 1.94 | 00.0 | 24.49 | 124.49 |
| 5-Nov-1953 | Greeley, Samuel | B CareCemiot | PUB | 200.00 | 0.00 | 00.0 | 00.00 | 200.00 | 45.26 | 3.71 | 3.8% | 00.00 | 86.83 | 248.98 |
| 10-Jun-1922 | Harris, Charlotte O. | B Carecemiot | PUB | 20.00 | 00.0 | 00.0 | 00.00 | 20.00 | 11.35 | 0.93 | 1.0% | 00.0 | 12.27 | 62.27 |
| 11-Aug-1939 | Hoffman, Phillip | M CemiotiGen | PUB | 100.00 | 00.0 | 00.0 | 00.0 | 100.00 | 22.63 | 1.86 | 1.94 | 00.0 | 24.49 | 124.49 |
| 14-Jul-1915 | Holland, Ellenette | B CareCemiot | PUB | 1,000.00 | 0.00 | 0.00 | 0.00 | 1,000.00 | 226.33 | 18.57 | 19.0% | 00.00 | 244.90 | 1,244.90 |
| 15-Mar-1905 | Kunn, George W. | B carecembor | 802 | 75.00 | 0.00 | 0.00 | 0.00 | 00.57 | 16.98 | 1.39 | 1.44 | 0.00 | 18.37 | 93.37 |
| 25-Nov-1951 | Morrison, Augustus n. | B CareCemiot | act a | 100.00 | 00.0 | 00.0 | 00.0 | 100.00 | 22.63 | T-00 | 1.9* | 0.00 | 24.49 | 124.49 |
| 20-Jan-1928 | Parker, Caroline D. | B CareCemiot | PUB | 200.00 | 0.00 | 0.00 | 0.00 | 200.00 | 45.26 | 3.71 | 3.8 | 0.00 | 86.89 | 248.98 |
| 30-Mar-1905 | Pollard, Martha | B CareCemLot | PUB | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 22.63 | 1.86 | 1.94 | 0.00 | 24.49 | 124.49 |
| 28-Jul-1924 | Senter, Thomas | N CareCemiot | PUB | 100.00 | 0.00 | 0.00 | 0.00 | 100.00 | 22.63 | 1.86 | 1.9% | 0.00 | 24.49 | 124.49 |
| 3-Feb-1967 | Shunaman, Charles G. | M CemLot&Gen | PUB | 300.00 | 0.00 | 00.0 | 0.00 | 300.00 | 67.90 | 5.57 | 5.7% | 0.00 | 73.47 | 373.47 |
| 9-Mar-1920 | Steele, Mary A. | B CareCemLot | PUB | 200.00 | 00.00 | 00.00 | 00.00 | 200.00 | 45.27 | 3.71 | 3.8% | 00.00 | 86.83 | 248.98 |
| 16-Jun-1944 | Steele, Minot & Minnie | B CareCemiot | PUB | 200.00 | 00.00 | 00.00 | 00.00 | 200.00 | 45.27 | 3.71 | 3.8% | 00.00 | 86.83 | 248.98 |
| 5-Nov-1923 | Winn, Isaac | B CareCemLot | PUB | 100.00 | 00.0 | 00.0 | 00.0 | 100.00 | 22.63 | 1.86 | 1.9% | 00.00 | 24.49 | 124.49 |
| 25-Mar-1935 | Winn, John | B CareCemiot | PUB | 75.00 | 00.00 | 00.0 | 00.0 | 75.00 | 16.99 | 1.39 | 1.4% | 0.00 | 18.38 | 93.38 |
| | | | Total Town Cemeteries | 5,250.00 | 0.00 | 0.00 | 0.00 | 5,250.00 | 1,188.25 | 97.50 | 100.0% | 0.00 | 1,285.75 | 6,535.75 |
| | | | | | | | | | | | | | | |
| | Note: B CareCamLot is Blodgett Cemetery; M CamLatEGen is Musquash Cemeter | jett Cemetery; M Cem | LatéGen is Musquash Cemete | sry; N CareCemiot | is North Cemetery | | | | | | | | | |
| | | | | | | | | | | | | | | |
| | | | Total Cameteries | 33,592.50 | 0.00 | 0.00 | 0.00 | 33,592.50 | 5,909.14 | 598.28 | | 0.00 | 6,507.42 | 40,099.92 |
| | Total all Funds (including Cemeteries) | (including Cemeta | | 9,476,016.43 | 695,933.35 7 | 728,789.59 271, | 271,870.00 | 10,628,869.37 | 1,963,398.59 225 | 229,223.02 | 96,0 | 96,032.93 2, | 2,096,588.68 1 | 12,725,458.05 |
| | | | | | | | | | | | | | | |



TOWN OF HUDSON

Water Utility Committee

Leo C. Bernard, Chairman

Ben Nadeau, Selectmen Liaison

12 School Street • Hudson, New Hampshire 03051 • Tel: 603-886-6002 • Fax: 603-881-3944



2011 Annual Report

The Board of Selectmen created the Water Utility Committee on September 13, 2004 with the adoption of Ordinance 04-03. The Board amended the membership requirements with Ordinance 04-05 on November 23, 2004. The five members of the Committee are appointed by the Board of Selectmen to three year terms. Four of the members must reside in a dwelling served by the Hudson Water Utility System. The Board of Selectmen revised the composition of the Committee to add an Alternate Member and to modify the requirements to allow two members who are not customers of the water system

The Committee is responsible for overseeing the preparations of bylaws, policies and procedures related to the operation of the Utility and making recommendations to the Board of Selectmen regarding the budget, operations, administrations and capital improvements of the Utility.

During 2011, the staff continued working to reduce the overdue fees owed to the Utility by its customers and enforcing the termination of service for non-payment this has helped the Utility maintain its level of service without a rate increase. The staff has continued to investigate site for potential new wells. These sites are located within the Town of Hudson which will enable us to better protect the recharge areas. Additional wells will also allow the Town to reduce the amount of water that is purchased from Pennichuck Water Works. The Committee continues to hear appeals by customers for abatements to their water bills for various reasons. After reviewing the application for abatement, a recommendation is sent to the Board of Selectmen for final action. If requested the Committee will also meet with the customer to discuss the reason for the request.

Staff support for the Committee is provided by Gary Webster, Town Engineer, Betty Holt, Engineering Department Administration Aide and Valerie Marquez, Water Utility Clerk. The Committee would like to thank all of these individuals for their assistance.

Committee members for 2011 include:

Leo Bernard, Chairman {Expiration Dec. 31, 2012}
Jeff Rider, Vice-Chairman {Expiration Dec. 31, 2013}
David Shaw, Secretary {Expiration Dec. 31, 2013}
Catherine Valley, Member {Expiration Dec. 31, 2011}
David R. Jelley, Member {Expiration Dec. 31, 2012}
Bernie Manor. Alternate Member {Expiration Dec. 31, 2011}

Respectfully submitted, Water Utility Committee

Leo C. Bernard Chairman Water Utility Committee

HUDSON WATER DEPARTMENT

REPORT OF OPERATIONS for the Year Ending June 30, 2011

We are pleased to report that the past year of water works operations was very successful. We met all of our primary maintenance objectives and we continued work on the maintenance of gate valves and hydrants. The combined team of Town staff and Pennichuck Water Works employees has been very effective in completing the day-to-day requirements of the system and focusing on good customer service.

The Town of Hudson water supply system consists of three gravel-pack wells and two pumping stations. There is an emergency interconnection between the Town system and Pennichuck Water Works at the Taylor Falls Bridge to allow for supply from Pennichuck under emergency circumstances. All of the wells and pumping stations are owned by the Town and are located in the Town of Litchfield. The water supply systems are as follows:

| | Well yield per day |
|--------------|----------------------------|
| Name of well | (in gallons) |
| Dame | 930,000 |
| Ducharme | 700,000 |
| Weinstein | 1,000,000 |
| Taylor Falls | 1,000 gpm (back-up supply) |

NOTE: Per NHDES, the combined daily well production at Dame / Ducharme cannot exceed 790,000 gallons per day.

Following is the pumpage report showing the pumpage by month for this past year and the three prior years.

WATER SUPPLY OPERATIONS

Continued

Water Production (gallons):

| Month | Source | 2007 | 2008 | 2009 | 2010 | 2011 |
|-------|----------------------------------|--------------------|---------------------------------------|---------------------------------------|---------------------------------------|---------------------------------------|
| | | | | | | |
| Jan | Dame | 15,011,000 | PUMPAGE | 17,035,000 | 13,672,000 | 10,484,000 |
| | Ducharme | 9,022,000 | NOT | 10,636,000 | 8,718,000 | 11,649,000 |
| | Weinstein | 33,252,000 | AVAILABLE | 32,065,000 | 23,824,000 | 34,105,000 |
| | Total | 57,285,000 | FOR JAN. | 59,736,000 | 46,214,000 | 56,238,000 |
| | Average Day | (35)1,636,714 | | (34)1,756,941 | (28)1,650,500 | (31)1,814,129 |
| Feb | Dame | 17,314,000 | 23,505,000 | 11,171,000 | 15,606,000 | 7,562,000 |
| | Ducharme | 8,779,000 | 14,137,000 | 6,967,000 | | 6,980,000 |
| | Weinstein | 18,023,000 | 54,394,000 | 20,497,000 | 19,597,000 | 19,115,000 |
| | Pennichuck Total | 0 44,116,000 | 92,036,000 | 38,635,000 | 44,877,000 | 33,657,000 |
| | Average Day | (28)1,575,571 | (56)1,643,500 | (22)1,756,136 | (28)1,602,750 | 1,202,036 |
| Mar | Dame | 18,649,000 | 11,624,000 | 19,968,000 | 21,465,000 | 14,563,000 |
| | Ducharme | 9,149,000 | 7,090,000 | 12,438,000 | 14,196,000 | 8,517,000 |
| | Weinstein Pennichuck | 17,824,000 | 28,651,000 | 34,663,000 | 26,336,000 | 25,077,000 |
| | Total | 45,622,000 | 47,365,000 | 67,069,000 | 61,997,000 | 48,157,000 |
| | Average Day | (28)1,629,357 | (28)1,691,607 | (35)1,916,257 | (35)1,771,314 | (28)1,719,893 |
| April | Dame | APRIL & MAY | 17,098,000 | 17,219,000 | 13,273,000 | 18,209,250 |
| | Ducharme | PUMPAGE | 10,743,000 | 10,709,000 | 8,712,000 | 8,894,000 |
| | Weinstein Pennichuck Total | COMBINED 0 0 | 34,702,000 3,000,100 65,543,100 | 26,092,000 3,457,500 57,477,500 | 29,243,000 1,400,900 52,628,900 | 27,690,000 5,658,000 60,451,250 |
| | Average Day | 0 | (35)1,872,660 | (28)2,052,768 | (28)1,879,604 | (28)2,158,973 |
| May | Dame | 41,579,000 | 13,668,000 | 15,364,000 | 14,491,494 | 14,876,000 |
| | Ducharme | 22,606,000 | 8,556,000 | 7,996,000 | 9,038,000 | 8,970,000 |
| | Weinstein | 60,336,000 | 28,336,000 | 27,306,000 | 29,568,000 | 27,041,000 |
| | Pennichuck | 8,446,000 | 21,691,900 | 19,875,200 | 19,314,800 | 20,842,272 |
| | Total | 132,967,000 | 72,251,900 | 70,541,200 | 72,412,294 | 71,729,272 |
| | Average Day | (63)2,110,587 | (28)2,580,425 | (28)2,519,329 | (28)2,586,153 | (35)2,049,408 |
| June | Dame | 17,792,000 | 16,323,000 | 16,226,000 | 19,864,021 | 17,107,000 |
| | Ducharme | 10,431,000 | 10,072,000 | 10,131,000 | 13,988,000 | 11,704,000 |
| | Weinstein | 28,895,000 | 28,841,000 | 31,278,000 | 37,389,000 | 30,091,000 |
| | Pennichuck | 20,356,960 | 17,414,500 | 14,853,400 | 30,157,000 | 21,991,251 |
| | Total | 77,474,960 | 72,650,500 | 72,488,400 | 101,398,021 | 80,893,251 |
| | Average Day | (28)2,766,963 | (28)2,594,661 | (35)2,071,097 | (35)2,897,086 | (28)2,889,045 |

WATER SUPPLY OPERATIONS

Continued

Water Production (gallons):

| Month | Source | 2007 | 2008 | 2009 | 2010 | 2011 |
|-------|-------------|---------------|---------------|---------------|---------------|------|
| July | Dame | 13,451,000 | 19,838,000 | 13,875,000 | 19,976,000 | |
| • | Ducharme | 8,152,000 | 12,568,000 | 8,597,000 | 12,852,000 | |
| | Weinstein | 32,394,000 | 34,723,000 | 26,185,000 | 26,528,000 | |
| | Pennichuck | 38,366,640 | 13,826,000 | 9,078,000 | 29,714,700 | |
| | Total | 92,363,640 | 80,955,000 | 57,735,000 | 89,070,700 | |
| | Average Day | (35)2,638,961 | (35)2,313,000 | (28)2,061,964 | (28)3,181,096 | |
| Aug | Dame | PUMPAGE | 15,954,000 | 12,637,000 | 23,576,000 | |
| | Ducharme | NOT | 10,030,000 | 7,826,000 | 7,123,000 | |
| | Weinstein | AVAILABLE | 27,815,000 | 27,990,000 | 35,348,000 | |
| | Pennichuck | FOR AUG. | 4,642,900 | 18,446,000 | 34,572,000 | |
| | Total | (SEE NOTE | 58,441,900 | 66,899,000 | 100,619,000 | |
| | Average Day | AT END) | (28)2,087,211 | (28)2,389,250 | (35)2,874,828 | |
| Sept | Dame | 31,967,000 | 20,380,563 | 17,195,000 | 21,900,000 | |
| | Ducharme | 19,558,000 | 12,501,000 | 10,859,000 | 0 | |
| | Weinstein | 61,162,000 | 33,190,000 | 31,241,000 | 27,236,000 | |
| | Pennichuck | 58,498,700 | 4,528,000 | 12,512,100 | 14,641,100 | |
| | Total | 171,185,700 | 70,599,563 | 71,807,100 | 63,777,100 | |
| | Average Day | (64)2,674,777 | (35)2,017,130 | (35)2,051,631 | (28)2,277,754 | |
| Oct | Dame | 10,850,000 | 14,082,863 | 9,510,000 | 21,133,000 | |
| | Ducharme | 5,778,000 | 7,867,000 | 6,076,000 | 2,012,000 | |
| | Weinstein | 26,276,000 | 26,462,000 | 20,496,000 | 31,907,000 | |
| | Pennichuck | 8,907,700 | 406,900 | 9,343,600 | 2,214,900 | |
| | Total | 51,811,700 | 48,818,763 | 45,425,600 | 57,266,900 | |
| | Average Day | (28)1,850,178 | (28)1,743,527 | (28)1,622,343 | (35)1,636,197 | |
| Nov | Dame | 11,397,000 | 15,012,004 | 14,540,000 | 13,002,000 | |
| | Ducharme | 6,740,000 | 8,466,668 | 8,982,000 | 8,300,000 | |
| | Weinstein | 25,890,000 | 22,012,900 | 18,874,000 | 25,944,000 | |
| | Pennichuck | 1,721,000 | 0 | 16,705,700 | 0 | |
| | Total | 45,748,000 | 45,491,572 | 59,101,700 | 47,246,000 | |
| | Average Day | (28)1,633,857 | (28)1,624,699 | (37)1,597,343 | (28)1,687,357 | |

WATER SUPPLY OPERATIONS

Continued

Water Production (gallons):

| Month | Source | 2007 | 2008 | 2009 | 2010 | 2011 |
|-------|-------------|---------------|---------------|---------------|---------------|------|
| Dec | Dame | 14,492,000 | 18,765,005 | 12,259,000 | 12,520,000 | |
| | Ducharme | 9,108,000 | 10,583,335 | 7,703,000 | 8,140,000 | |
| | Weinstein | 32,825,000 | 27,516,125 | 22,398,000 | 24,524,000 | |
| | Pennichuck | 0 | 2,974,700 | 4,778,400 | 0 | |
| | Total | 56,425,000 | 59,839,165 | 47,138,400 | 45,184,000 | |
| | Average Day | (35)1,612,143 | (35)1,709,690 | (26)1,813,015 | (28)1,613,714 | |
| Total | Dame | 177,491,000 | 186,250,435 | 176,999,000 | 210,478,515 | |
| | Ducharme | 109,323,000 | 112,614,003 | 108,920,000 | 102,753.000 | |
| | Weinstein | 336,877,000 | 346,643,025 | 319,085,000 | 337,444,000 | |
| | Pennichuck | 136,297,000 | 68,485,000 | 109,049,900 | 132,015.400 | |
| | Total | 774,999,000 | 713,992,463 | 714,053,900 | 782,690,915 | |
| | Average Day | 2,123,285 | 1,956,144 | 1,956,312 | 2,144,359 | |

Page 2

The distribution system is comprised of approximately 90 miles of water main, ranging in size from one inch through 16 inches and is made of ductile iron, cast iron and PVC (plastic). The system has 1,600 main gate valves, 502 fire hydrants, two ground storage tanks and four booster pumping stations. There are 5,828 service lines and customer meters.

The water system is operated for the Town by Pennichuck Water Works, Inc. under an Operations and Maintenance (O&M) Contract. The contract requires Pennichuck to provide all personnel, equipment, spare parts and tools to perform the work. Pennichuck also provides its own insurance for workmen's compensation, public liability and property damage.

The O & M contract has several components. First, Pennichuck is committed to performing what is referred to as "planned maintenance". This is the non-emergency work that can be scheduled. It includes the following activities for each year:

- 1. Inspect and exercise one-half of all system gate valves. Valves are located, gate boxes are cleaned out, raised or lowered, if required, and the valve is turned to assure proper operation. Tie measurements are verified and recorded on a valve record.
- 2. Inspect and operate all Town-owned fire hydrants once each year. The hydrant is located and inspected to assure proper operation, to inspect for leakage and to make sure the barrel is properly drained. Hydrant records are updated.
- 3. Paint a pre-determined number of fire hydrants per year.
- 4. Conduct an annual main line flushing program to flush sediment and corrosion particles from the distribution pipelines. Pennichuck is required to provide advance notice to alert customers and to conduct the program at a time of minimal disruption to customers.
- 5. Collect and analyze water samples from the system in accordance with public health requirements.
- 6. Read all system meters on a monthly basis.
- 7. Test and repair meters in accordance with industry practice and standards.
- 8. Locate and mark out underground pipelines when requested by the Town.
- 9. Inspect and test all backflow devices for proper operation.
- 10. Perform service disconnects (shutoffs), at the Town's request, for enforcement of payment or for violations of the Town's rules pertaining to water service.
- 11. Monitor and control the water supply facilities and booster stations. Make periodic inspections, make necessary adjustments, inspect controls and instrumentation, provide routine lubrication, provide corrosion control, change record charts and perform other routine tasks.
- 12. Respond to requests for customer service in a timely and courteous manner. Requests include turning services on or off, checking for leaks, re-checking meter readings, checking water quality and responding to customer concerns.
- 13. Develop and update operational and emergency plans.

The other components of the Operation and Maintenance agreement provide for "unplanned maintenance" and engineering services. Pennichuck responds to emergency main breaks, hydrant accidents and service leaks; thaws and repairs frozen pipelines, hydrants and meters, and responds to complaints of rusty or dirty water by flushing pipelines through the hydrants as necessary. Pennichuck provides a variety of engineering services to the water system. Pennichuck provides guidance for the construction of new mains and services and provides on-site inspection to ensure that proper construction methods and materials are used. The water company provides a wide array of system record maintenance and the as-built records for new work performed on the system. Pennichuck conducts flow analysis and makes recommendations for system improvements.

In the past year, Pennichuck performed the following "planned" work:

| Gate valve inspection | 4 |
|-------------------------------|-------|
| Hydrant inspections – Wet | 558 |
| Hydrant inspections – Dry | 685 |
| Hydrant painting | 90 |
| Test meters | 56 |
| Dig-Safe locating and marking | 483 |
| Backflow device testing | 787 |
| Shutoffs for Non-Payment | 213 |
| Meter reading | 72583 |
| New meters set | 35 |
| New meter replacements | 9 |

The following unscheduled or "unplanned" work was performed during the year:

| Description | Number of Invoices |
|--------------------------------------|--------------------|
| Chemicals @ Dame Ducharme | 12 |
| Chemicals @ Weinstein Heights | |
| Chlorine – High level/Pump Air bound | 12 |
| Communications | 2 |
| | 2 |
| Credit | 1 |
| Curb Box Repairs/Locate/Lowered | 24 |
| Dig Safe – Emergency/Non-Emergency | 12 |
| Dirty Water | 1 |
| Engineering Activity | 10 |
| EJ Prescott | 4 |
| Flushing | 4 |
| Gate Box – Raise/Repair/Check | 1 |
| Hydrant Repairs/Painting/Inspect | 20 |
| Leak - Repair/Call Out/Inspect | 11 |
| M&M Electrical | 1 |
| Meter not set | 1 |
| Mains – Repair/Flush/Break/Extension | 5 |
| Meter reset | 13 |
| Power outage | 1 |
| RE Prescott | 1 |
| New Meter Exchange/Stock | 10 |
| New Meter Set | 40 |
| Misc no show/Non Compliance | 3 |
| No water call | 1 |
| Pressure – test/recorder/set | 4 |
| Radios | 9 |
| Rebuild caustic pumps | 1 |
| Seasonal Meter – Remove/Reset | 16 |
| Service repairs | 13 |
| Shut down | 1 |
| Water On/Off | 105 |
| Water Test | 3 |
| Weinstein – repairs | 3 |
| Dame repairs | 5 |
| Battery for Woodlands Generator | 1 |
| F W Webb | 1 |
| Fire service valve locate/turn on | 2 |
| Accurate Instruments | 1 |
| Hillendale booster pump | 1 |
| Fire flow test | 1 |
| Frozen meter | 5 |
| Gate valves – adjust/repair | 2 |
| Inventory sold | 3 |
| Shut offs | 2 |
| VFD panel | 1 |
| | |

Operational Notes 2010/2011

The Town of Hudson and Pennichuck Water Service Company (PWSC) Team continued to improve the Hudson Water System in 2010/2011. Customers in the Town of Hudson have come to expect high quality drinking water at reasonable rates. Utilizing power, labor and professionally applied water treatment efficiently and effectively, the Town of Hudson and Pennichuck Water Service Company are reaching these goals. Coupled with customer satisfaction, Hudson and Pennichuck have complied with the stringent requirements of the United States Environmental Protection Agency (EPA) and the New Hampshire Department of Environmental Services (NHDES).

The professional operation of a water system requires constant monitoring and inspection of system components. Pennichuck continued this monitoring via hydrant, gate valve and booster station inspections. Distribution and Water Supply components in the Hudson water system continue to improve each year. As faulty components are indentified, a list is provided to officials in the Hudson Water Department. Corrective action is scheduled and the faulty component is repaired and/or replaced.

As an added measure of safety and system reliability, the Town of Hudson requested training assistance from PWSC for members of the Hudson Department of Public Works. The training involved the installation of small diameter water main on Abbott Street. Pennichuck was pleased to provide assistance and focused the training on the following:

- Gate valve isolation of the existing water main.
- Installation of new main and new service connections.
- Proper bedding and compaction.
- Disinfection and flushing.

Pennichuck Water Service Company worked closely with D.L. Maher Company to replace a worn Right Angle Drive in the Weinstein Booster Station. During emergency simulation, the Right Angle Drive was found to have a worn bearing housing and bearings. The unit was successfully replaced and is fully operational. To enhance the well system disinfection process, the Sodium Hypochlorite (liquid Chlorine) feed pump was upgraded.

Professional well operation and maintenance requires the occasional redevelopment of wells. The redevelopment process provides for reliable well water production from each well and enhances the water quality produced by the well. Gravel deposits surrounding the well become partially plugged with inorganic solids such as Iron and Manganese. These solids are removed and/or displaced during the redevelopment process. The Ducharme Well supply received redevelopment maintenance during the month of October. After a complete analysis of the well internals, it was determined the Ducharme Well pump was approaching failure. A new pump was installed at the conclusion of the redevelopment phase. To ensure water quality in the distribution system served by the Ducharme Well, water mains were flushed to eliminate inorganic solids deposited in the mains prior to the redevelopment process.

Pennichuck completed a system wide inspection of hydrants which concluded in the month of January. The hydrant wet-and-dry checks ensure proper hydrant operation and prevent freeze-ups during Winter months.

The Southern New Hampshire area experienced heavy snow fall this past Winter season. Due to the heavy snow, several meter reading locations were impassable with meter devices buried under several feet of snow. To make matters more difficult, customers were removing snow from the roof of their homes to protect against roof failure. The snow removed from the roof added to the snow volume around the home and near the outside meter reading devices. The Town of Hudson and Pennichuck teamed to prepare water volume usage estimates. The estimated bills were prepare and delivered on time.

The importance of meter maintenance and accurate meter reads cannot be overstated in the water industry. The Town of Hudson and Pennichuck worked together to inspect and test large meters in the distribution system and well pumping stations. The following meters were replaced due to inaccuracies and/or the age of the meters:

- Hudson to Litchfield meter
- Dame well production meter
- Adams Pond Road, 1.0 inch meter
- Adams Pond Road, 8.0 inch meter

The work noted above represents highlighted issues during the past year and is a small portion of water system activities in the Town of Hudson. Pennichuck Water Service Company truly appreciates working with the professional employees in the Town of Hudson. The Hudson/Pennichuck partnership is a benefit to the customers in Hudson and the community in general. PWSC looks forward to another successful year and partnering with the Town of Hudson.

ZONING BOARD OF ADJUSTMENT (ZBA) 2010-2011 Annual Report

The quasi-judicial Zoning Board of Adjustment (ZBA) nominally consists of ten members, each of whom is appointed by the Board of Selectmen for 3-year terms. Five of these members are "regular" members, expected to sit on all hearings brought before the ZBA. The other five are alternates, who attend the meetings and sit in place of regular members who either cannot attend a meeting or who step down from some particular case to avoid a conflict of interest. Traditionally, the "alternate" position is regarded as training for future "regular" members.

The Zoning Board normally meets on the fourth Thursday evening of each month (and, if a backlog of cases builds up, also on the second Thursday evening). The continuing economic slump kept the meeting requirements down to once each month this year. All meetings are open to the public, and any interested citizen is welcome to attend at any time; in addition, all meetings are televised by HCTV, which repeats the broadcasts a number of times during the following week and then keeps them available for access online. Members of the ZBA also hold occasional joint meetings with the Hudson Planning Board and the Hudson Conservation Commission for the purpose of discussing issues of mutual interest, attend three law lectures sponsored by the Local Government Center in Derry each fall, and also attend occasional state-wide or regional conferences produced by the NH Office of Energy & Planning and other organizations, as well as lecture presentations sponsored by the Greater Nashua Regional Planning Commission. When needed, the ZBA also participates in group sitewalks of properties pertaining to specific cases, to get a close-at-hand view of property conditions or issues.

The ZBA held 12 meetings this year (two less than last year), participating in 52 hearings (18 less than last year). The following table delineates these cases in chronological sequence, listing the property identification (tax map & lot number), applicant of record, address of the property involved, the nature of the request, the applicable zoning district, the applicable Hudson Town Code ordinance, the ZBA's decision, and the meeting date for each case.

The Zoning Board is authorized by the State RSAs to hear four kinds of applications: requests for variances, requests for special exceptions, requests for equitable waivers, and appeals of zoning administrative decisions made by Town officials or the Planning Board. The ZBA also considers requests for rehearings and requests for expedited hearings, as well as requests for extensions of previously granted permits that could not be acted upon in the required time span. As part of the decision-making process, each sitting member fills out a form stipulating his/her judgment for each of the applicable requirements for each case, as determined by state statutes or by case law decided by the New Hampshire Supreme Court on other cases in the past.

For any of these four types of cases, the Zoning Board schedules a hearing date (generally scheduling four cases per evening under the premise that each may take an hour or more), sends notice of that date and the applicant's intentions to all persons owning property that abuts or lies within 200 feet of the concerned property, and also advertises the meeting and scheduled cases in a local newspaper, as well as posting copies of that same notice in various public places throughout the town—Town Hall, the Rodgers Memorial Library, and the Post Office. For each hearing (some of which may extend for two or more meetings because of the need to obtain more information or because the applicant needs more time to prepare a presentation), the ZBA members first listen to a presentation by the applicant (and/or authorized representatives) explaining why the request should be granted, then to any abutters or impacted citizens who wish to speak in support of the request, and then to any abutters or impacted citizens who wish to speak against the request or to provide any other input or just to ask questions. If there is opposition or any concerns are raised, this first round of testimony is followed by a rebuttal round, giving parties on both sides a chance to respond to statements made by the other side. The ZBA members then deliberate the matter, asking questions if further information is felt needed from either side, after which the members of the ZBA come to a collective decision by making and voting on a specific motion—generally either to approve (perhaps with stipulations to make it more palatable) or to deny, with occasional instances of deferring the matter to a later date in order to obtain additional information or legal counsel, or to accept a request for withdrawal of the application.

Under the checks-and-balances system built up over the years, citizens who feel aggrieved by a decision of the ZBA have a period of 30 days following the day of the hearing in which to file a request for rehearing, in which case the ZBA will consider that request at its next-following meeting and decide whether rehearing of the case is warranted. In the event that a rehearing is granted, the matter is then treated as an entirely new case, with everyone having a chance to start over on both sides. The ZBA does not grant rehearings lightly, however — doing so only when there is a demonstrated possibility that the Board has come to an unreasonable or illegal decision or because

new evidence is available that conceivably might have led the Board to a different decision. This year tee ZBA received three request to rehear previously decided cases. Two of these had to be deferred (one because further evaluation was requested from an outside agency, the other because only four members of the Board were available to sit on that case at that and the applicant was not present to say whether she would agree to be heard by less than five members). The Board agreed to rehear one of the three cases, which was subsequently approved; but the Board determined not to rehear the other two cases.

Appeals of Administrative Decisions come about for one of three reasons — that a property owner disagrees that a variance or special exception is needed, that an abutter (or sometimes the Planning Board) disagrees that a granted Building Permit should have been allowed, or that a citizen believes the Planning Board or other agency made a decision on the basis of an improper zoning determination. For these cases, the ZBA decides either to uphold the administrative decision or to reverse that decision. The general premise for such hearings is that a majority of the sitting members must find that they would or would not have come to the same decision that is being appealed. The board heard two appeal cases this year, one overturning the Zoning Administrator's determination that a Special Exception was needed for a cell tower in the center of town, the other (after two deferrals) upholding the Zoning Administrator's determination that a Variance was required for an off-premises advertising sign that the property owner did not feel was off-premise. (The Board also denied the associated Variance request.)

Variances give relief from the literal restrictions of the Hudson Zoning Ordinance, as established by past votes of the Town's citizens. Until last year there were two kinds of variances: a Use Variance, which allowed the property owner to do something that normally is not allowed in the zoning district in which the subject property is located, and an Area Variance, which let the property owner do something on property that did not meet the required parameters specified in the Zoning Ordinance—that is, with less than the required area, frontage, setback distance, etc. Some states do not allow use variances at all, but New Hampshire had treated both types the same until recent years, when the New Hampshire Supreme Court decreed that there was a difference in the requirements for these two cases. The State Legislature subsequently amended the statutes to remove that distinction, however, with the result that effective January 1, 2010, the same requirements applied to either one, as follows:

At least three sitting members at the hearing must find that an application satisfies every one of the following five requirements:

- (1) That the granting of the variance will not be contrary to the public interest.
- (2) That the spirit of the ordinance is observed.
- (3) That substantial justice is done to the applicant by granting the variance.
- (4) That the value of surrounding properties is not diminished.
- (5) Literal enforcement of the provisions of the ordinance would result in an unnecessary hardship.
 - (A) For purposes of this subparagraph, "unnecessary hardship" means that, owing to special conditions of the property that distinguish it from other properties in the area:
 - (i) No fair and substantial relationship exists between the general public purposes of the ordinance provision and the specific application of that provision to the property; and
 - (ii) The proposed use is a reasonable one.
 - (B) If the criteria in subparagraph (A) are not established, an unnecessary hardship will be deemed to exist if, and only if, owing to special conditions of the property that distinguish it from other properties in the area, the property cannot be reasonably used in strict conformance with the ordinance, and a variance is therefore necessary to enable a reasonable use of it.

The last of these five requirements, sometimes referenced as the "hardship in the land," had always been the most difficult for applicants to meet, as it had traditionally been read (and defined by the New Hampshire Supreme Court) as implying that the applicant should not get a variance unless the property in question could not be used for any of the allowed uses for the zoning district in which the property was located. Subparagaph A now makes it

significantly easier for the property owner to demonstrate hardship, but subparagraph B retains the original sense of the requirement, in case the applicant for some reason cannot satisfy subparagraph A.

It must be kept in mind that the ZBA evaluates each application on its own merits and that cases that fall in the same category may in fact have very different circumstances influencing the ZBA's decisions.

The Board held 24 hearings pertaining to Variance cases this year. along with five request for extension of previously granted Variances. With respect to the latter, all five were approved. With respect to the new Variance requests, 14 were approved, three were denied, six were deferred, and one was withdrawn without prejudice (a legal maneuver that allows the request to be brought back again at a later date, whereas denial means that the same request cannot be brought back again),

For Special Exceptions, none of the previously described variance requirements applies. Instead, the Hudson Zoning Ordinance itself defines the conditions under which special exceptions can be granted (for example, to allow certain uses in specific districts, to allow a home occupation business as a secondary use on residential property, to allow certain kinds of construction within the wetlands and/or the wetlands setback area, etc.). Until 1994, the Hudson Zoning Ordinance only allowed four different kinds of special exceptions; the revision of the Zoning Ordinance in that year established a much larger variety, and there are now many kinds of special exceptions for applicable districts or uses. For these requests, a majority of the sitting members must agree that the intended use satisfies or will satisfy whatever requirements are defined in the Zoning Ordinance for the intended use.

A Wetland Special Exception is required for any work done in defined wetlands or within a 50-foot buffer (the Wetland Conservation District) surrounding such a wetland. Such special exception permits are allowed only for certain specific purposes (not including a house or auxiliary building, neither of which is allowed). It is important to keep in mind that Wetland Special Exception requests come to the ZBA only after being evaluated by the Conservation Commission and (except for single-family homes and duplexes) by the Planning Board—and, if necessary, by New Hampshire's Department of Environmental Services and the U.S. Army Corps of Engineers. This arrangement means that such requests normally do not get to the ZBA unless they have already demonstrated convincing reasons for being accepted, so that the ZBA essentially serves as a clearing house for such cases. The Board heard four cases pertaining to Wetland Special Exception requests this year, approving all four

Members of the ZBA were instrumental nearly two decades ago in creating an ALU (Accessory Living Unit) Special Exception ordinance that would allow members of extended families to enjoy both privacy and dignity in semi-private apartments without creating full duplex-type housing units, which the ZBA regularly had denied in the past in those districts in which duplexes were not allowed. At the same time, the members of the ZBA are very aware of possible misuse of this ordinance and remain alert to the need to prevent such units from becoming rental apartments after the need to help a family member is over, and several changes of the original ordinance have been passed to ensure that the intended purpose is met. While some citizens have expressed concern that this ordinance would result in de facto rental apartments all over town, the fact is that there was only one request for an ALU last year and only one ALU request this year (which was approved). This low number of ALU requests came as a surprise, for we had expected a sharp increase in view of the economic situation we have been going through for the past few years. We suspect that this means that many such units have been created without the Town's permission—and hence without conformance with the provisions in the ALU ordinance that were designed to ensure adequate accommodations for both parties and also to protect the property values of neighbors.

Two other Special Exception requests were unusual: one to allow a paintball field on undeveloped property in the Business Zoning District (approved) and the other to allow a cell tower to be higher than allowed by the ordinance (deferred twice, but eventually approved when it came back as a Variance request).

The ZBA received only one request for a Home Occupation Special Exception (to be allowed to have a flower shop in a residence); it was deferred at one hearing, because the public notification was found to be inadequate, and then approved when it came back.

The ZBA this year received three Equitable Waiver applications, which essentially allow an existing violation to continue. Several strict requirements need to be met in order to get an Equitable Waiver, which was actually designed to help home owners whose homes had been built by predecessors and had been in place for 10 years or longer without complaint. The board approved two of these; the third was withdrawn without prejudice so that the applicant could come back later with an amended plan covering both of two affected lots (heard during the following calendar year). In addition, however, the Board determined during the hearings of several Variance requests that

existing shed or other features on the property in question were in violation of the current Zoning Ordinance and granted Equitable Waivers for those things at the same time as the approval of the Variance request, so as to provide the current and future property owners with full protection.

Zoning is not a feel-good philosophy, and should not be a war between the haves and have-nots. Instead, it is and should be a way of seeking balance between conflicting interests for the betterment of all the citizens of the community—so that good businesses can grow and prosper and so that citizens can enjoy a reasonable use of their property, while the natural environment is protected and the quality of life of our neighbors is not diminished as a consequence.

The Zoning Ordinance is and must be a living document, and proposals for changes to it can be and often are put forward every year by the Planning Board, the Selectmen, and citizen petitions, as new concepts and understandings arise. Similarly, the makeup of the ZBA and the nature of its decisions change through the years as new members become appointed to the ZBA or as continuing members develop value judgments based on experience and training. But all members of the ZBA presumably have Hudson's best interests at heart and serve you as best as they can, within their understanding of the requirements and responsibilities. The citizens of Hudson should take comfort in the fact that these volunteer Board members are willing to undertake the commitment to attend all meetings (some of which last until midnight or later), to do the required research and reviewing, and to stand up to the pressures of making decisions that often distress other citizens in very emotional circumstances.

Respectfully submitted,

J. Bradford Seabury, Chairman

Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 1 of 5)

| Ap | Applicant of Record | Property Location (Street Address) | Nature of Request Presented in Application to Zoning Board of Adjustment | Dis- trict | Town Code | Decision of ZBA | Date Heard |
|---|------------------------|------------------------------------|--|---------------|-----------------|--|--------------------------------------|
| Manuel and Kathleen Souza | | 28 Lowell Road | Appeal from Administrative Decision stating a Special Exception was required for height of proposed cell tower (80 feet allowed, 120 feet proposed). | В | 334-101 (C) | Overturned (4 -1) | 07-22-10 |
| Manuel and Kathleen Souza | | 28 Lowell Road | Special Exception to allow increase of height of proposed cell tower (80 feet allowed, 120 feet proposed). | В | 334-101 (C) | Deferred to 08 -26 -10 (5 -0) | 07-22-10 |
| Manuel and Kathleen Souza | | 28 Lowell Road | Variance to allow reduction of fall zone limitation for proposed free-standing cell tower from linear distance equivalent to tower's height to 27 feet. | В | 334-102 (A) | Deferred to 08 -26 -10 (5 -0) | 07-22-10 |
| Tammy Williamson | | 14 Pelham Road | Request for rehearing of previously denied Variance to allow existing dwelling to become two-family dwelling without proper amount of acreage (43,560 ft² required, 9,748.9 ft² exist). | R-2 | 334-27 | Ruled deferred (applicant not present) | 07-22-10 (06-24-10) (05-27-10) |
| Steven L. Chasse | | 8 Christine Drive | Request for extension of un-activated Variance to allow expansion of existing non-conforming (manufacturing) use. | В | 334-29 | Approved w/stips (5 -0) | 08-26-10 (08-27-09) |
| B&D Land Development, 70 Old Derry Road, Hudson | | 10 & 14 Christine Drive | Request for extension of un-activated Variance to permit proposed 12,000-ft² manufacturing/bulk storage building in Business District. | В | 334-21 | Approved w/stips (5-0) | 08-26-10 (08-27-09) |
| Glenn and Charlene Forward | | 4 Short Street | Variance to allow extension of existing non-conforming structure by aligning proposed addition within existing front-yard setback. | R-2 | 334-29 | Approved (5 -0) | 08-26-10 |
| Manuel and Kathleen Souza | | 28 Lowell Road | Special Exception to allow increase of height of proposed cell tower (80 feet allowed, 120 feet proposed). | В | 334-101 (C) | Deferred to 09 -09 -10 (5 -0) | 08-26-10 (07-22-10) |
| Manuel and Kathleen Souza | | 28 Lowell Road | Variance to allow reduction of fall zone limitation for proposed free-standing cell tower from linear distance equivalent to tower's height to 27 feet. | В | 334-102 (A) | Deferred to 09 -09 -10 (5 -0) | 08-26-10 (07-22-10) |
| Joseph Brunelle | | 55 Kimball Hill Road | Variance to allow existing shed to remain to front of main building. | G | 334-27.1 (C) | Deferred (5 -0) | 08-26-10 |
| Tammy Williamson | 1 | 14 Pelham Road | Request for rehearing of previously denied Variance to allow existing dwelling to become a two-family dwelling without proper amount of acreage (43,560 ft ² required, 9,748.9 ft ² exists). | R-2 | 334-27 | Not to Rehear (5 -0) | (08-26-10) |
| Manuel and Kathleen Souza | en | 28 Lowell Road | Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor & within 600 | В | 334-96.1 | Denied (4 -0) | 09-09-10 (08-26-10) |

Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 2 of 5)

| Date Heard | (07-22-10) | 09-09-10 (08-26-10) (07-22-10) | 09-09-10 (08-26-10) | 09-09-10 | 10-28-10 (09-09-10) | 10-28-10 | 10-28-10 | 10-28-10 | 10-28-10 | 10-28-10 (09-09-10) (08-26-10) (07-22-10) | (10-28-10) | 11-18-10 |
|--|---|---|--|--|--|---|--|--|---|---|--|--|
| Decision of ZBA | | Accepted withdrawal without prejudice (4 -0) | Approved (5 -0) | Deferred (improper notice) | Approved w/stips (5 -0) | Deferred for legal opinion (4-1) | Deferred for legal opinion (4-1) | Approved (5-0) | Denied (4-1) | Agree to re-hear (4 -0) | Deferred to 12-09-10 (5-0) as applicant not present | Deferred to 12-09-10 |
| Town | | 334-102 (A) | 334-27.1 (C) | 334-24 | 334-24 | 334-60 (B) | 334-60 (B) | 334-73.3 | 334-27 | 334-96.1 | 334-60 (B) | 334-60 (B) |
| Dis- trict | | В | Ŋ | g | g | В | В | TR | R-2 | В | В | В |
| Nature of Request Presented in Application to Zoning Board of Adjustment | feet of residential uses, where only 100 feet is allowed. | Variance to allow reduction of fall zone limitation for proposed free-standing cell tower from linear distance equivalent to tower's height to 27 feet. | Variance to allow existing shed to remain to front of main building. | Home Occupation Special Exception to allow floral business to be located within existing dwelling. | Home Occupation Special Exception to allow floral business to be located within existing dwelling. | Appeal from Administrative Decision stating that a Variance was required for off-premises sign. | Variance to allow 2 Flagstone Drive off-premises advertisement on sign located at 225 Lowell Road. | Accessory Living Unit within existing addition, to be occupied by a family member. | Variance to allow proposed garage to be constructed within front-yard setback (50 feet required, 35.6 feet proposed). | Request for rehearing of previously denied Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor and within 600 feet of residential uses, where only 100 feet is allowed. | Appeal from Administrative Decision issued by Zoning Administrator, dated August 2, 2010, which stated that a Variance was required for off-premises sign. | Variance to allow 2 Flagstone Drive off-premises advertisement on sign located at 225 Lowell Road. |
| Property Location (Street Address) | | 28 Lowell Road | 55 Kimball Hill Road | 46 Bush Hill Road | 46 Bush Hill Road | 225 Lowell Road (DBA Hudson Cycle) | 225 Lowell Road (DBA Hudson Cycle) | 8 Charbonneau Street | 40 Dracut Road | 28 Lowell Road | 225 Lowell Road (DBA Hudson Cycle) | 225 Lowell Road (DBA Hudson Cycle) |
| Applicant of Record | | Manuel and Kathleen Souza | Joseph Brunelle | Lauri Ripaldi | Lauri Ripaldi | Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH | Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH | Daniel Bonhomme, Jr. | Heather Bucknam | Manuel and Kathleen Souza | Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH | Rick Wheeler & Brian Wheeler, 71 Bridge |
| Map & Lot Numbers | | 190-187 | 177-012 | 193-037 | 193-037 | <u>222-005</u> | 222-005 | 198-126 | 241-061 | 190-187 | 222-005 | Case 222- 005 |

Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 3 of 5)

| Map & Lot Numbers | Applicant of Record | Property Location (Street Address) | Nature of Request Presented in Application to Zoning Board of Adjustment | Dis- trict | Town | Decision of ZBA | Date Heard |
|----------------------------------|--|---------------------------------------|--|---------------|-----------------|-----------------------------------|--|
| | Street, Pelham, NH | | | | | (5-0) as applicant not present | (10-28-10) |
| <u>173-007</u> <u>and 008</u> | Susanne Lindquist, Trustee, 44 Webster Street | 50 and 58 Webster Street | Request for extension of un-activated Variance to allow residential use of four proposed building lots within Business Zoning District. | B & TR | 334-21 | Approved w/stips for 2 yrs (5 -0) | 11-18-10 (09/24/09) (05/22/08) |
| 173-007 and 008 | Susanne Lindquist, Trustee, 44 Webster Street | 50 and 58 Webster Street | Request for extension of un-activated Variance for proposed creation of four residential building lots within Business Zoning District to have dimensional deficiencies of less than 150 feet of frontage for proposed lots #1, #2, & #4 and less than 30,000 ft² of buildable area within proposed lots #1, #2, & #4. | B & TR | 334-21 | Approved w/stips for 2 yrs (5 -0) | (05/22/08) |
| 234-038, 039, & 040 | Julie L. Jette, 4069 Trinidad Way, Naples, FL | 282, 284, and 286 Lowell Road | Special Exception to allow outdoor paintball field within Business Zoning District. | В | 334-20 | Approved w/stips (5 -0) | 11-18-10 |
| 112-011 | Louis and Dawn Pilat | 2 Marie Lane | Variance to allow existing shed to remain to front of main building. | G-1 | 334-27.1 (C) | Approved (5 -0) | 11-18-10 |
| 241-061 | Heather Bucknam | 40 Dracut Road | Request for rehearing of previously denied Variance to allow proposed garage to be constructed within frontyard setback (50 feet required, 35.6 feet proposed). | R-2 | 334-27 | Not to Rehear (4-1) | 11-18-10 (10-28-10) |
| 190-187 | Manuel and Kathleen Souza | 28 Lowell Road | Request for rehearing of previously denied Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor and within 600 feet of residential uses, where only 100 feet is allowed use. | В | 334-96.1 | Deferred to 01-27-11 (5-0) | 12-09-10 (10-28-10) (09-09-10) (08-26-10) (07-22-10) |
| 222-005 | Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH | 225 Lowell Road (DBA Hudson Cycle) | Appeal from Administrative Decision issued by Zoning Administrator dated August 2, 2010, which stated that a Variance was required for off-premises sign. | В | 334-60 (B) | Upheld (5 -0) | 12-09-10 (11-18-10) (10-28-10) |
| Case 222- 005 | Rick Wheeler & Brian Wheeler, 71 Bridge Street, Pelham, NH | 225 Lowell Road (DBA Hudson Cycle) | Variance to allow 2 Flagstone Drive off-premises advertisement on sign located at 225 Lowell Road. | В | 334-60 (B) | Denied (5 -0) | 12-09-10 (11-18-10) (10-28-10) |
| 168-003 | Vincent and Cheryl Russo | 14 Greeley Street | Variance to allow construction of a porch encroaching within side-yard setback (15 feet required, 10.8 feet proposed). | R-2 | 334-27 | Approved (5 -0) | 12-09-10 |
| 182-186 | Mike Horadan, 6 Elizabeth Court, Amherst, NH | 27 Hurley Street | Variance to allow a Farmer's Porch to be constructed within front-yard setback (30 feet required, 27.6 feet proposed). | TR | 334-27 | Deferred to 02-27-11 (5-0) | 01-27-11 |

Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 4 of 5)

| Decision Date of ZBA Heard | Approved 01-27-11 (4-1) (12-09-10) (10-28-10) (09-09-10) (08-26-10) (07-27-10) | (>1 11 12) | Approved 01-27-11 (4-1) (09-09-10) (08-26-10) | pew | pew pew | pew pew s | wed wed wed wed | pew pew wed | wed | paw | hed wed wed wed wed wed wed wed wed wed w |
|--|---|---|--|---|---------------------------|---|---|---|--|---|--|
| 334-96.1 Ap | | 334-102 Ap (A) (4 | _ | 334-27 Ap | | | | | | | |
| B B | <u> </u> | 27 | TR | | TR | | | | | | E |
| d Variance to allow ole in Business Zone, I within 600 feet of 00 feet is allowed. | Fall Zone Limitation for | wer from linear distance o proposed distance of 27 | Porch to be constructed feet required, 27.6 feet | sting garage to remain | | allow installation of storm 5 ft ² of wetland buffer. | allow installation of storm 5 ft² of wetland buffer. e less than 2 acres (2 possed). | allow installation of storm 5 ft ² of wetland buffer. e less than 2 acres (2 posed). ess than 200 feet of 19.48 feet proposed). | allow installation of storm 5 ft² of wetland buffer. e less than 2 acres (2 pposed). ess than 200 feet of 19.48 feet proposed). ess than 200 feet of 60.39 feet proposed). | allow installation of storm 5 ft ² of wetland buffer. e less than 2 acres (2 posed). ess than 200 feet of 19.48 feet proposed). ess than 200 feet of 60.39 feet proposed). age to remain within side- i 12.5 exists). | allow installation of storm 5 ft² of wetland buffer. e less than 2 acres (2 posed). ess than 200 feet of 19.48 feet proposed). ess than 200 feet of 60.39 feet proposed). age to remain within side-412.5 exists). sting dwelling to remain |
| n -1. ramin a francisco de la demisa | Kenearing of previously denied Variance to allow proposed 120-foot tall monopole in Business Zone, within 600 feet of corridor and within 600 feet of residential uses, where only 100 feet is allowed. | Variance to allow reduction of Fall Zone Limitation for proposed free-standing cell tower from linear distance equivalent to height of tower to proposed distance of 27 feet. | Variance to allow a Farmer's Porch to be constructed within front-yard setback (30 feet required, 27.6 feet proposed). | Equitable Waiver to allow existing garage to remain | within side-yard setback. | within side-yard setback. Wetland Special Exception to allow installation of storm water systems to impact $29,195 \text{ ft}^2$ of wetland buffer. | within side-yard setback. Wetland Special Exception to allow installation of swater systems to impact 29,195 ft ² of wetland buffe. Variance to allow lot size to be less than 2 acres (2 acres required, 0.811 acres proposed). | within side-yard setback. Wetland Special Exception to allow installation of water systems to impact 29,195 ft² of wetland buff variance to allow lot size to be less than 2 acres (acres required, 0.811 acres proposed). Variance to allow lot to have less than 200 feet of frontage (200 feet required; 149.48 feet proposed) | within side-yard setback. Wetland Special Exception to allow installation of water systems to impact 29,195 ft² of wetland buff Variance to allow lot size to be less than 2 acres (acres required, 0.811 acres proposed). Variance to allow lot to have less than 200 feet of frontage (200 feet required; 149.48 feet proposed) Variance to allow lot to have less than 200 feet of frontage (200 feet required, 160.39 feet proposed) | within side-yard setback. Wetland Special Exception to allow installation of storm water systems to impact 29,195 ft² of wetland buffer. Variance to allow lot size to be less than 2 acres (2 acres required, 0.811 acres proposed). Variance to allow lot to have less than 200 feet of frontage (200 feet required, 149.48 feet proposed). Variance to allow lot to have less than 200 feet of frontage (200 feet required, 160.39 feet proposed). Variance to allow existing garage to remain within sideyard setback (15 feet required, 12.5 exists). | within side-yard setback. Wetland Special Exception to allow installation of storwater systems to impact 29,195 ft² of wetland buffer. Variance to allow lot size to be less than 2 acres (2 acres required, 0.811 acres proposed). Variance to allow lot to have less than 200 feet of frontage (200 feet required; 149.48 feet proposed). Variance to allow lot to have less than 200 feet of frontage (200 feet required, 160.39 feet proposed). Variance to allow existing garage to remain within side yard setback (15 feet required, 12.5 exists). Equitable Waiver to allow existing dwelling to remain within setbacks. |
| (Street Address) | 28 Lowell Road F | 28 Lowell Road | 27 Hurley Street | 27 Hurley Street | | 109 Belknap Road | | | | | |
| Applicant of Record | Manuel and Kathleen Souza | Manuel and Kathleen Souza | Mike Horadan, 6 Elizabeth Court, Amherst, NH | 1, 6 Irt, | Amherst, NH | Amherst, NH K&M Developers, LLC, 46 Lowell Road | Amherst, NH K&M Developers, LLC, 46 Lowell Road Judy Vankleef | Amherst, NH K&M Developers, LLC, 46 Lowell Road Judy Vankleef Judy Vankleef | Amherst, NH K&M Developers, LLC, 46 Lowell Road Judy Vankleef Judy Vankleef Dana Ordway | Amherst, NH K&M Developers, LLC, 46 Lowell Road Judy Vankleef Judy Vankleef Dana Ordway Dana Ordway | Amherst, NH K&M Developers, LLC, 46 Lowell Road Judy Vankleef Dana Ordway Greater Nashua Habitat for Humanity, Eric Moore, Director, Nashua, NH |
| Map & Lot Numbers | 190-187 | 190-187 | 182-186 | 182-186 | | 184-032 | <u>184-032</u> <u>136-009</u> | 184-032 136-009 | 184-032 136-009 136-009 | 184-032 136-009 136-008 136-008 | 184-032 136-009 136-008 136-008 136-008 |

Cases Heard by Hudson Zoning Board of Adjustment During 2010-2011 Fiscal Year (Sheet 5 of 5)

| Map & Lot Numbers | Applicant of Record | Property Location (Street Address) | Nature of Request Presented in Application to Zoning Board of Adjustment | Dis- trict | Town | Decision of ZBA | Date Heard |
|----------------------|--|---------------------------------------|--|---------------|--------|---|---------------------|
| | Brian Lachance | 6 Flying Rock Road | Wetland Special Exception to fill in 5 ft ² of wetland buffer. | Ð | 334-33 | Approved w/stips (5-0) | 04-28-11 |
| | Empire Homes, Inc., 17 Elnathans Way, Hollis, NH | 68 Pelham Road | Wetland Special Exception to allow permanent impact of 7,910 ft ² of wetlands and 32,360 ft ² of wetland buffer for access to upland portion of Lot 17, together with temporary crossings for water utility lines involving 423 ft ² of wetlands and 898 ft ² of wetland buffer. | 9 | 334-33 | Approved w/stips (5-0) | 04-28-11 |
| | William Tate, 72 Old Derry Road | 297 Central Street | Variance to allow construction of five parking spaces, a loading space, dumpster pad, and a shallow retaining wall within Wetland Conservation District. | _ | 334-35 | Approved (5-0) | 04-28-11 |
| | William Tate, 72 Old Derry Road | 297 Central Street | Wetland Special Exception to allow impact of 10,300 ft ² of Wetland Buffer for construction of a storm water infiltration basin, tree box filter, five parking spaces, and a retaining wall. | 1 | 334-33 | Approved w/stips (5-0) | 04-28-11 |
| | Frederick R. Greaves | 6A Sunshine Drive | Variance to allow a shed to be placed to front of main building. | G | 334-27 | Approved (4-1) | 05-26-11 |
| | Jay and Michelle Shattuck | 175 Lowell Road | Variance to allow installation of electronic changing sign that will be less than 200 feet from a residential dwelling. | В | 334-64 | Approved (4-1) | 05-26-11 |
| | John and Kathleen Greenleaf, 14 Tanglewood Way, Merrimack, NH | 5 Gregory Street | Request for extension of un-activated Variance previously granted by Zoning Board of Adjustment on 05-27-10, to allow construction of a single-family dwelling without required amount of frontage. 150 feet of frontage required, 25.70 feet of frontage proposed | R-2 | 334-27 | Approved w/stips (3-2) | 05-26-11 (05-27-10) |
| | Leo and Karen Graham | 12 Alpine Avenue | Equitable Waiver to allow existing deck, garage, and single-family dwelling to remain within setbacks. | R-2 | 334-28 | Accepted withdrawal without prejudice (5-0) | 06-23-11 |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|--------------------------|----------------------------|------------------|------------------|------------------------|
| ADAMS, KENNETH | \$51,767.70 | \$11,762.24 | \$915.20 | \$64,445.14 |
| ALLEN, ANGELA M | \$46,682.41 | \$6,308.73 | \$12,337.96 | \$65,329.10 |
| ALLEY, BRIAN R | \$2,153.25 | \$0.00 | \$0.00 | \$2,153.25 |
| ALVAYERO, JORGE R | \$1,445.33 | \$0.00 | \$0.00 | \$1,445.33 |
| ALVAYERO, MICHELLE | \$1,247.02 | \$0.00 | \$0.00 | \$1,247.02 |
| ANGER, JOSEPH | \$51,823.34 | \$4,188.57 | \$0.00 | \$56,011.91 |
| ARMAND, MICHAEL H | \$46,693.90 | \$5,368.81 | \$12,482.08 | \$64,544.79 |
| ARSENAULT, DANNY J | \$3,438.50 | \$0.00 | \$0.00 | \$3,438.50 |
| AVERY, CASSANDRA E | \$53,978.24 | \$1,515.36 | \$2,735.39 | \$58,228.99 |
| AVERY JR, WILLIAM M | \$89,752.01 | \$1,407.77 | \$11,551.29 | \$102,711.07 |
| BAKER, PAUL E | \$47.13 | \$0.00 | \$0.00 | \$47.13 |
| BARRY, JOHN E | \$17,489.50 | \$0.00 | \$0.00 | \$17,489.50 |
| BARRY, PATRICIA | \$52,395.22 | \$0.00 | \$12,482.08 | \$64,877.30 |
| BAVARO, JAMES T | \$46,735.06 | \$10,251.63 | \$100.00 | \$57,086.69 |
| BEAULIEU, CHERYL A | \$34,661.60 | \$350.37 | \$1,429.60 | \$36,441.57 |
| BEAVERSTOCK, ELIZABETH J | \$88.81 | \$0.00 | \$0.00 | \$88.81 |
| BEIKE, JOHN P | \$80,080.00 | \$1,313.83 | \$9,240.00 | \$90,633.83 |
| BENNER, CRAIG O | \$15,459.88 | \$657.73 | \$0.00 | \$16,117.61 |
| BERUBE, TODD | \$50,282.54 | \$8,706.86 | \$6,521.76 | \$65,511.16 |
| BIANCHI JR, DAVID A | \$71,456.00 | \$2,338.89 | \$0.00 | \$73,794.89 |
| BICKFORD, ALLISON J | \$497.75 | \$0.00 | \$0.00 | \$497.75 |
| BISBING, PAMELA L | \$37,627.28 | \$162.81 | \$9,289.28 | \$47,079.37 |
| BLINN, KEVIN | \$50,615.87 | \$6,266.01 | \$12,557.16 | \$69,439.04 |
| BOWEN, LORI ANN | \$2,875.00 | \$0.00 | \$0.00 | \$2,875.00 |
| BRADISH, GLEN | \$40,710.23 | \$8,624.84 | \$0.00 | \$49,335.07 |
| BRIDEAU, DAVID P | \$46,652.76 | \$766.25 | \$11,557.16 | \$58,976.17 |
| BRIGGS, DONNA A | \$70,810.92 | \$6,740.37 | \$12,095.16 | \$89,646.45 |
| BRODERICK, PATRICK | \$62,615.04 | \$2,767.68 | \$5,580.38 | \$70,963.10 |
| BROUGH, FRED | \$2,672.25 | \$0.00 | \$0.00 | \$2,672.25 |
| BROWN, CATHERINE L | \$319.00 | \$0.00 | \$0.00 | \$319.00 |
| BROWN, KATE M | \$1,333.75 | \$0.00 | \$0.00 | \$1,333.75 |
| BROWNRIGG, CHRISTOPHER J | \$1,056.82 | \$0.00 | \$0.00 | \$1,056.82 |
| BROWNRIGG, MATTHEW | \$3,098.06 | \$0.00 | \$0.00 | \$3,098.06 |
| BUCCARELLI, KIMBERLY J | \$5,225.00 | \$0.00 | \$0.00 \$0.00 | \$5,225.00 \$728.63 |
| BUNKER, NICHOLAS W | \$728.63 | \$0.00 | \$0.00 | \$7,500.00 |
| BURNELL, KAREN L | \$7,500.00 | \$0.00 \$0.00 | \$0.00 | \$88,722.96 |
| BURNS, KEVIN C | \$88,722.96 | \$0.00 | \$4,847.26 | \$36,420.39 |
| BUTLER, KATE | \$31,573.13 \$89,743.68 | \$0.00 | \$15,052.36 | \$104,796.04 |
| BUXTON, ROBERT M | \$50,502.40 | \$0.00 | \$5,722.76 | \$56,225.16 |
| CAREY, DOROTHY | \$30,302.40 | \$126.56 | \$1,855.36 | \$39,451.93 |
| CARLE, ANN J | <i>↓</i> 57,470.01 | 7120.50 | Ç2,000.00 | +, |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|-------------------------|-------------|----------------------|-----------------------|-----------------------------|
| CARNEY, TRACY L | \$45,801.61 | \$974.39 | \$11,457.16 | \$58,233.16 |
| CARPENTIER, KATHRYN M | \$79,504.67 | \$0.00 | \$0.00 | \$79,504.67 |
| CARPENTIERE JR, RALPH J | \$2,961.02 | \$0.00 | \$0.00 | \$2,961.02 |
| CARTER, NEAL D | \$38,658.82 | \$0.00 | \$21,869.89 | \$60,528.71 |
| CASHELL, JOHN M | \$83,616.00 | \$0.00 | \$17,889.16 | \$101,505.16 |
| CAVALLARO, CHRISTOPHER | \$61,900.80 | \$9,151.20 | \$6,365.60 | \$77,417.60 |
| CAYOT, DAVID | \$62,079.36 | \$6,394.68 | \$17,243.28 | \$85,717.32 |
| CEBRERO, PETER C | \$40.50 | \$0.00 | \$0.00 | \$40.50 |
| CHAMBERLAIN, ROBERT P | \$41,534.29 | \$7,393.42 | \$0.00 | \$48,927.71 |
| CHAMBERLIN, ARIELLE J | \$230.19 | \$0.00 | \$0.00 | \$230.19 |
| CHAPUT, EVERETT | \$56,986.44 | \$9,967.62 | \$2,604.80 | \$69,558.86 |
| CHESNULEVICH, HARRY | \$97.88 | \$0.00 | \$0.00 | \$97.88 |
| CHESNULEVICH, LAUREN | \$2,812.88 | \$0.00 | \$0.00 | \$2,812.88 |
| CHESNULEVICH, PETER A | \$2,911.68 | \$121.32 | \$0.00 | \$3,033.00 |
| CHEYNE, HELEN M | \$41,288.02 | \$0.00 | \$3,096.81 | \$44,384.83 |
| CIALEK, JOHN J | \$44,349.60 | \$10,206.79 | \$13,180.36 | \$67,736.75 |
| CLARK, COURTNEY L | \$1,086.88 | \$0.00 | \$0.00 | \$1,086.88 |
| CLARKE, DANIEL J | \$39,686.40 | \$2,010.56 | \$2,289.60 | \$43,986.56 |
| CLEMENT, DEBORAH J | \$634.13 | \$0.00 | \$0.00 | \$634.13 |
| CLOUTIER, JOYCE | \$1,112.38 | \$0.00 | \$0.00 | \$1,112.38 |
| COBURN, LINDA | \$97.88 | \$0.00 | \$0.00 | \$97.88 |
| COFFILL, EMILY | \$11,649.25 | \$0.00 | \$0.00 | \$11,649.25 |
| COLLINS, SHANE M | \$6,712.00 | \$0.00 | \$0.00 | \$6,712.00 |
| CONLEY, DANIEL M | \$50,190.40 | \$2,479.37 | \$6,475.34 | \$59,145.11 |
| CONLON, MARTIN | \$46,735.04 | \$25,177.73 | \$15,985.07 | \$87,897.84 |
| CONNOR, JAMES P | \$62,853.12 | \$5,401.44 | \$3,553.27 | \$71,807.83 |
| COOLIDGE, JEAN M | \$297.00 | \$0.00 | \$0.00 | \$297.00 |
| CORCORAN, LINDA | \$36,454.58 | \$0.00 | \$4,011.80 | \$40,466.38 |
| CORMIER, AMANDA M | \$34,540.70 | \$6,058.96 | \$12,482.08 | \$53,081.74 |
| CORMIER, DAVID M | \$46,652.76 | \$10,285.04 | \$0.00 | \$56,937.80 |
| COULOMBE JR, CLAUDE | \$61,128.89 | \$7,473.82 | \$0.00 | \$68,602.71 |
| COUTU, ROGER E | \$3,200.04 | \$0.00 | \$0.00 | \$3,200.04 |
| CRANDALL, RICHARD J | \$310.50 | \$0.00 | \$0.00 | \$310.50 |
| CRANE, BENJAMIN W | \$41,495.60 | \$13,282.72 | \$3,424.80 | \$58,203.12 |
| CRAWFORD, ERICA LEE | \$41,352.99 | \$900.24 | \$0.00 | \$42,253.23 |
| CUMMINGS, ALLISON | \$64,177.44 | \$8,704.80 | \$9,380.00 | \$82,262.24 |
| CURTIN, CHRISTINE E | \$37,627.22 | \$40.70 | \$8,744.60 | \$46,412.52 |
| DAIGLE, BRUCE | \$44,374.83 | \$11,985.09 | \$13,180.36 | \$69,540.28 |
| DAVIDSON JR, WILLIAM N | \$42,692.75 | \$9,469.04 | \$0.00 \$26,122.40 | \$52,161.79 \$100,076.00 |
| DAVIS, MICHAEL | \$64,266.72 | \$9,686.88 \$0.00 | \$26,122.40 | \$100,076.00 |
| DAYNARD, KRISTEN A | \$14,442.50 | 30.00 | ŞU.UU | 717,772.30 |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|---------------------------|-------------|-----------------|--------------|---------------------------|
| DELLA-MONICA, GLENN | \$125.06 | \$0.00 | \$0.00 | \$125.06 |
| DELLEA-MESSINER, INGRID V | \$3,427.50 | \$0.00 | \$0.00 | \$3,427.50 |
| DEMANCHE, TORREY | \$50,504.49 | \$0.00 | \$2,913.72 | \$53,418.21 |
| DENG, PHARITH | \$63,805.44 | \$6,093.36 | \$19,488.48 | \$89,387.28 |
| DEPLOEY, BRIAN J | \$47,563.20 | \$2,873.61 | \$12,757.98 | \$63,194.79 |
| DESROCHERS, DEREK D | \$44,680.33 | \$13,024.52 | \$12,190.84 | \$69,895.69 |
| DINAPOLI, KEVIN J | \$80,224.96 | \$13,789.87 | \$17,111.16 | \$111,125.99 |
| DIONNE, ERIC M | \$51,909.92 | \$5,206.78 | \$5,112.12 | \$62,228.82 |
| DIONNE, TAD K | \$70,317.12 | \$12,468.45 | \$956.00 | \$83,741.57 |
| DOLAN, DANIEL S | \$63,329.28 | \$13,101.84 | \$6,864.80 | \$83,295.92 |
| DOWGOS, JOHN | \$40,278.03 | \$8,002.17 | \$11,457.16 | \$59,737.36 |
| DOWNEY, JASON C | \$64,281.60 | \$6,271.92 | \$16,607.16 | \$87,160.68 |
| DOYLE, BRANDON | \$2,617.77 | \$0.00 | \$0.00 | \$2,617.77 |
| DUBE, ALLAN | \$56,986.44 | \$7,467.88 | \$6,614.40 | \$71,068.72 |
| DUBE, GILLES J | \$44,459.35 | \$5,795.29 | \$0.00 | \$50,254.64 |
| DUBE, STEVEN | \$60,072.48 | \$3,519.88 | \$0.00 | \$63,592.36 |
| DUBUQUE, DOUGLAS | \$26,664.96 | \$78.12 | \$3,696.79 | \$30,439.87 |
| DUCHESNE, EDMUND A | \$72.50 | \$0.00 | \$0.00 | \$72.50 |
| DUCIE, KEVIN P | \$49,874.40 | \$6,727.93 | \$17,786.00 | \$74,388.33 |
| DURAND, PHILLIP A | \$5,994.00 | \$0.00 | \$0.00 | \$5,994.00 |
| DYAC, CHARLES E | \$78,260.08 | \$5,369.53 | \$0.00 | \$83,629.61 |
| ELLIS, MEGAN E | \$16,299.15 | \$0.00 | \$0.00 | \$16,299.15 |
| EMANUELSON, MATTHEW P | \$1,316.25 | \$0.00 | \$0.00 | \$1,316.25 |
| EMMONS, WILLIAM E | \$61,900.80 | \$2,990.88 | \$15,039.20 | \$79,930.88 |
| EVANS, THERESA E | \$4,171.50 | \$0.00 | \$0.00 | \$4,171.50 |
| FAULKNER, JEREMY M | \$44,328.30 | \$6,207.78 | \$0.00 | \$50,536.08 |
| FEDORCHUK, ERIC R | \$5,040.00 | \$0.00 | \$0.00 | \$5,040.00 |
| FERENTINO, JEFFREY T | \$51,780.06 | \$12,463.87 | \$2,017.60 | \$66,261.53 |
| FERREIRA, ERIC J | \$43,916.61 | \$4,596.91 | \$21,194.16 | \$69,707.68 |
| FIORENZA, SUSAN L | \$37,717.85 | \$0.00 | \$2,244.96 | \$39,962.81 |
| FLEMING, JOSEPH E | \$5,049.00 | \$0.00 | \$0.00 | \$5,049.00 |
| FOLEY, KATHLEEN | \$2,842.05 | \$0.00 | \$0.00 | \$2,842.05 |
| FORRENCE, JESS | \$83,607.66 | \$0.00 | \$9,647.04 | \$93,254.70 |
| FRIEDMAN, AMY W | \$28,726.00 | \$41.63 | \$1,278.85 | \$30,046.48 |
| FRIEDMAN, LAUREN F | \$58.50 | \$0.00 | \$0.00 | \$58.50 |
| GAGNON, ROBERT | \$42,406.00 | \$0.00 | \$0.00 | \$42,406.00 |
| GANNON, STEPHEN | \$83,389.76 | \$8,883.54 | \$10,891.29 | \$103,164.59 |
| GIFFIN, CAROL T | \$29,952.64 | \$0.00 | \$0.00 | \$29,952.64 |
| GIFFORD, ERNEST R | \$1,857.38 | \$0.00 | \$0.00 | \$1,857.38 |
| GIRGINIS, FRANK A | \$1,241.64 | \$0.00 | \$0.00 | \$1,241.64 \$52,491.20 |
| GLENN, WARREN J | \$35,877.80 | \$4,656.24 | \$11,957.16 | ↓ J∠,451.∠U |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|--|-------------------------|------------------|----------------------|---------------------------|
| GOSSELIN, MICHAEL R | \$70,843.84 | \$10,159.94 | \$12,482.08 | \$93,485.86 |
| GRAHAM, DEBRA M | \$45,568.41 | \$1,618.47 | \$12,337.96 | \$59,524.84 |
| GRAHAM, DONNA L | \$46,064.80 | \$3,515.05 | \$11,457.16 | \$61,037.01 |
| GRAHAM, SARAH L | \$34,001.76 | \$8,340.25 | \$6,479.72 | \$48,821.73 |
| GRANT, LORI A | \$32,571.40 | \$0.00 | \$350.00 | \$32,921.40 |
| GREBINAR, KEVIN | \$84,579.52 | \$721.99 | \$2,962.00 | \$88,263.51 |
| GREENWOOD, TIMOTHY | \$44,692.40 | \$6,859.06 | \$2,641.60 | \$54,193.06 |
| GUARINO, VINCENT R | \$80,080.00 | \$1,025.06 | \$4,519.86 | \$85,624.92 |
| HAERINCK, DENNIS | \$46,817.32 | \$15,707.80 | \$4,291.20 | \$66,816.32 |
| HAGGERTY, ROBERT | \$2,002.00 | \$0.00 | \$0.00 | \$2,002.00 |
| HANSEN, TODD M | \$79,971.87 | \$9,256.00 | \$21,330.24 | \$110,558.11 |
| HEWEY, BRIAN K | \$15,155.76 | \$0.00 | \$0.00 | \$15,155.76 |
| HOEBEKE, JOSEPH | \$61,900.80 | \$5,646.96 | \$10,510.76 | \$78,058.52 |
| HOLT, ELIZABETH J | \$43,368.02 | \$0.00 | \$5,208.96 | \$48,576.98 |
| HOLTON, CYNTHIA E | \$0.00 | \$0.00 | \$600.00 | \$600.00 |
| HURD, JOYCE | \$101.50 | \$0.00 | \$0.00 | \$101.50 |
| HUSSEY JR, KEVIN | \$44,106.98 | \$7,766.97 | \$13,326.88 | \$65,200.83 |
| INDERBITZEN, PAUL E | \$250.00 | \$0.00 | \$0.00 | \$250.00 |
| ISKRA, JAMIE L | \$53,895.59 | \$1,524.75 | \$9,860.76 | \$65,281.10 |
| JASPER, SHAWN | \$3,200.04 | \$0.00 | \$0.00 | \$3,200.04 |
| JEFFERSON, COLLEEN A | \$43,028.16 | \$4,033.89 | \$1,574.18 | \$48,636.23 |
| JELLEY, DAVID | \$101.50 | \$0.00 | \$0.00 | \$101.50 |
| JOHNSON, LARISA J | \$45,882.24 | \$1,882.73 | \$216.00 | \$47,980.97 |
| JONES, BETHANY R | \$4,955.50 | \$0.00 | \$0.00 | \$4,955.50 |
| KAEMPF, SUSAN M | \$19,688.94 | \$0.00 | \$0.00 | \$19,688.94 |
| KATSOHIS, BENJAMIN C | \$1,128.00 | \$0.00 | \$0.00 | \$1,128.00 |
| KAUFFMAN, KEVIN A | \$987.82 | \$0.00 | \$0.00 | \$987.82 |
| KAY, JAMES D | \$4,728.00 | \$0.00 | \$0.00 | \$4,728.00 |
| KEANE, PAUL A | \$2,551.50 | \$0.00 | \$0.00 | \$2,551.50 |
| KEARNS, TIMOTHY | \$57,639.60 | \$4,423.32 | \$5,544.00 | \$67,606.92 |
| KELLER, JOSHUA L | -\$16,014.12 | \$16,539.12 | \$0.00 | \$525.00 |
| KELLER, MATTHEW S | \$77,839.92 | \$0.00 | \$13,110.24 | \$90,950.16 |
| KELLER, ZACHARY J | \$525.00 | \$0.00 | \$0.00 | \$525.00 |
| KENNEDY, JULIETTE D | \$41,109.39 | \$937.92 | \$0.00 | \$42,047.31 |
| KEW, WILLIAM J | \$47,685.31 | \$4,013.36 | \$13,033.72 | \$64,732.39 |
| KIDDER, ALBERT J | \$44,222.89 | \$4,105.08 | \$11,457.16 | \$59,785.13 |
| KING, DUANE G | \$3,999.00 | \$0.00 | \$0.00 | \$3,999.00 |
| KOSTRO, MEGHAN | \$2,076.76 | \$0.00 \$0.00 | \$0.00 \$3,593.60 | \$2,076.76 \$73,232.00 |
| LABRIE, LISA M | \$69,638.40 \$97.88 | \$0.00 \$0.00 | \$5,595.60 | \$75,232.00 |
| LAFRENIERE, SHIRLEY R LAMARCHE, ROGER | \$64,281.60 | \$10,256.04 | \$6,824.00 | \$81,361.64 |
| LAIVIANCHE, NOGEN | 70 7 ,201.00 | 710,230.07 | Ç0,024.00 | Ç01,001.07 |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|-------------------------|--------------|-----------------|------------------|-------------------------|
| LAMBERT, ERIC | \$46,776.18 | \$16,147.49 | \$15,348.36 | \$78,272.03 |
| LAMBERT, JENNA | \$2,634.96 | \$0.00 | \$0.00 | \$2,634.96 |
| LAMPER, TIMOTHY | \$53,485.63 | \$6,909.61 | \$2,835.76 | \$63,231.00 |
| LAPPIN, JAMES H | \$46,899.60 | \$5,574.52 | \$915.20 | \$53,389.32 |
| LAROSE, SCOTT B | \$1,671.75 | \$0.00 | \$0.00 | \$1,671.75 |
| LATHROP, LEONARD T | \$700.00 | \$0.00 | \$0.00 | \$700.00 |
| LAVOIE, JASON | \$94,120.30 | \$0.00 | \$12,482.08 | \$106,602.38 |
| LAVOIE, PAMELA | \$41,288.04 | \$148.88 | \$915.20 | \$42,352.12 |
| LAVOIE, SHERRI L | \$775.00 | \$0.00 | \$0.00 | \$775.00 |
| LAWTON, KAREN MARIE | \$9,631.72 | \$302.04 | \$0.00 | \$9,933.76 |
| LEVASSEUR, SANDRA | \$1,137.76 | \$0.00 | \$0.00 | \$1,137.76 |
| LEVESQUE, SARAH A | \$1,152.00 | \$0.00 | \$0.00 | \$1,152.00 |
| LISCHINSKY, ADAM M | \$49,689.70 | \$8,208.63 | \$9,272.00 | \$67,170.33 |
| LLOYD, DEREK S | \$49,874.41 | \$5,359.87 | \$4,536.00 | \$59,770.28 |
| LOULAKIS, BRITTNY S | \$760.63 | \$0.00 | \$0.00 | \$760.63 |
| LUCONTONI, JASON | \$65,667.28 | \$7,590.62 | \$20,926.88 | \$94,184.78 |
| LUSZEY, JR., THADDEUS | \$2,596.54 | \$0.00 | \$0.00 | \$2,596.54 |
| LYDON, KALIE L | \$80,080.01 | \$0.00 | \$0.00 | \$80,080.01 |
| LYNES, CATHERINE L. | \$1,560.00 | \$0.00 | \$0.00 | \$1,560.00 |
| LYON, LISA M | \$4,900.50 | \$0.00 | \$0.00 | \$4,900.50 |
| MACDONALD, GLADYS A | \$12,111.00 | \$396.36 | \$0.00 | \$12,507.36 |
| MACDONALD, SCOTT J | \$64,281.60 | \$9,910.08 | \$21,678.80 | \$95,870.48 |
| MACPHERSON, SHERI L | \$42,011.05 | \$1,577.16 | \$974.15 | \$44,562.36 |
| MADDOX, RICHARD J | \$3,200.04 | \$0.00 | \$0.00 | \$3,200.04 |
| MADEIROS, WAYNE | \$39,686.40 | \$314.82 | \$9,289.28 | \$49,290.50 |
| MAIER, KEVIN C | \$891.00 | \$0.00 | \$0.00 | \$891.00 |
| MALIZIA, STEPHEN A | \$103,533.80 | \$0.00 | \$11,457.16 | \$114,990.96 |
| MALLEN, MICHAEL | \$47,151.25 | \$7,779.58 | \$12,482.08 | \$67,412.91 |
| MAMONE, SEAN | \$46,652.76 | \$5,232.54 | \$1,645.60 | \$53,530.90 |
| MANNI, CHRISTOPHER J | \$50,259.18 | \$2,823.21 | \$17,422.76 | \$70,505.15 |
| MARCELLE, ALFRED | \$32,099.64 | \$0.00 | \$0.00 | \$32,099.64 |
| MARCOTTE, ALAN D | \$64,549.44 | \$7,097.76 | \$14,303.16 | \$85,950.36 |
| MARQUEZ, VALERIE | \$31,800.49 | \$448.14 | \$7,733.96 | \$39,982.59 |
| MARTEL, ELIZABETH L | \$39,520.00 | \$0.00 | \$123.76 | \$39,643.76 |
| MARTINEAU, MICHELE | \$2,315.27 | \$0.00 | \$0.00 | \$2,315.27 |
| MASSEY, KENNETH | \$603.50 | \$0.00 | \$0.00 | \$603.50 |
| MCELHINNEY, STEVEN C | \$51,915.71 | \$6,451.93 | \$12,028.12 | \$70,395.76 |
| MCGRAW, ESTHER | \$72.50 | \$0.00 | \$0.00 | \$72.50 |
| MCGREGOR IV, JOHN D | \$68,473.60 | \$8,900.75 | \$10,011.56 | \$87,385.91 |
| MCINTOSH, CHRISTOPHER J | \$154.00 | \$0.00 | \$0.00 \$0.00 | \$154.00 \$45,471.81 |
| MCMILLAN, JANA M | \$43,950.42 | \$1,521.39 | \$0.00 | 747,471.01 |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|-----------------------|--------------------------|------------------|------------------|---------------------------|
| MCMULLEN, AMY S | \$30,450.15 | \$0.00 | \$0.00 | \$30,450.15 |
| MCSTRAVICK, PATRICK M | \$54,132.64 | \$8,924.12 | \$2,384.00 | \$65,440.76 |
| MEGOWEN, RACHELLE M | \$61,900.80 | \$4,062.24 | \$16,264.48 | \$82,227.52 |
| MELANSON, DONNA | \$37,627.20 | \$101.76 | \$11,911.12 | \$49,640.08 |
| MELANSON, RICHARD | \$52,460.40 | \$11,705.95 | \$50.41 | \$64,216.76 |
| MICHAUD, JAMES A | \$83,616.00 | \$0.00 | \$15,698.08 | \$99,314.08 |
| MILLER, BLAKE A | \$38,196.37 | \$149.38 | \$0.00 | \$38,345.75 |
| MILLER, KATIE E | \$2,318.25 | \$0.00 | \$0.00 | \$2,318.25 |
| MILLER, LARISSA E | \$2,264.45 | \$0.00 | \$0.00 | \$2,264.45 |
| MILLER, MORGAN M | \$7,706.00 | \$0.00 | \$0.00 | \$7,706.00 |
| MIRABELLA, JOHN J | \$46,153.92 | \$3,237.13 | \$1,406.00 | \$50,797.05 |
| MORGAN, BRIAN D | \$45,130.99 | \$2,914.91 | \$13,441.72 | \$61,487.62 |
| MORIN, COREY L | \$3,956.00 | \$0.00 | \$0.00 | \$3,956.00 |
| MORIN, DAVID S | \$77,635.70 | \$19,316.88 | \$27,993.16 | \$124,945.74 |
| MORIN, DUANE | \$51,804.75 | \$14,130.39 | \$6,841.61 | \$72,776.75 |
| MORRISSETTE, DIANE | \$34,153.60 | \$0.00 | \$9,860.76 | \$44,014.36 |
| MULCAY, MICHAEL J | \$45,335.95 | \$13,659.68 | \$2,641.60 | \$61,637.23 |
| MURRAY, SHAWN | \$94,120.28 | \$0.00 | \$0.00 | \$94,120.28 |
| NADEAU, BENJAMIN J | \$3,200.04 | \$0.00 | \$0.00 | \$3,200.04 |
| NARDELLI, ADAM B | \$4,700.00 | \$0.00 | \$0.00 | \$4,700.00 |
| NIVEN, MICHAEL R | \$71,090.74 | \$7,974.87 | \$12,832.08 | \$91,897.69 |
| NUTE, LISA A | \$81,910.29 | \$0.00 | \$12,482.08 | \$94,392.37 |
| O'BRIEN, BARBARA | \$12,371.14 | \$0.00 | \$0.00 | \$12,371.14 |
| O'BRIEN, JOSEPH R | \$701.25 | \$0.00 | \$0.00 | \$701.25 |
| O'DONAGHUE, ALLISON | \$3,120.00 | \$0.00 | \$0.00 | \$3,120.00 |
| O'DONAGHUE, AMANDA | \$2,613.13 | \$0.00 | \$0.00 | \$2,613.13 |
| O'KEEFE, MEGHAN E | \$979.00 | \$0.00 | \$0.00 | \$979.00 |
| O'SULLIVAN, PETER | \$2,005.25 | \$0.00 | \$0.00 | \$2,005.25 |
| OLEKSAK, WILLIAM | \$71,350.00 | \$0.00 | \$12,478.96 | \$83,828.96 |
| PACK, JACY J | \$1,107.69 | \$0.00 | \$0.00 | \$1,107.69 |
| PALMER, GEORGIA L | \$3,145.50 | \$0.00 | \$0.00 | \$3,145.50 |
| PAQUETTE, JAMES | \$59,624.28 | \$14,129.32 | \$3,946.40 | \$77,700.00 |
| PAQUIN, ANN N | \$83.38 | \$0.00 | \$0.00 | \$83.38 |
| PARADISE, KRISTEN M | \$31,560.00 | \$0.00 | \$0.00 | \$31,560.00 |
| PARISI, BRIANA | \$2,751.89 | \$0.00 | \$0.00 | \$2,751.89 |
| PATINSKAS, MARILYN M | \$4,887.00 | \$0.00 | \$0.00 | \$4,887.00 \$87,655.30 |
| PEARSON, MARK A | \$87,655.30 | \$0.00 | \$0.00 | |
| PECK, ALLEN K | \$1,419.02 | \$0.00 \$0.00 | \$0.00 \$0.00 | \$1,419.02 \$9,754.41 |
| PETAJA, ROSEMARY | \$9,754.41 \$1,000.00 | \$0.00 | \$0.00 | \$1,000.00 |
| PETERSON, EDWARD P | \$1,000.00 | \$0.00 \$0.00 | \$0.00 | \$9,126.00 |
| PETTINATO, DENISE M | 33,120.00 | 30.00 | JU.00 | 73,120.00 |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|---------------------------|-------------|-----------------|--------------|---------------------------|
| PIERPONT, DAVID | \$1,032.00 | \$0.00 | \$0.00 | \$1,032.00 |
| PIETRASKIEWICZ, MICHAEL J | \$48,630.41 | \$0.00 | \$0.00 | \$48,630.41 |
| PIKE, NEIL W | \$14,686.98 | \$169.72 | \$8,043.94 | \$22,900.64 |
| POOLE, HEATHER C | \$47,122.80 | \$13,311.10 | \$358.81 | \$60,792.71 |
| PORTER, STEVEN R | \$2,100.00 | \$0.00 | \$0.00 | \$2,100.00 |
| PROVENCAL, TOBY J | \$45,928.90 | \$6,471.34 | \$1,731.60 | \$54,131.84 |
| RANCOURT, TRACEY L | \$32,979.03 | \$1,482.61 | \$881.32 | \$35,342.96 |
| RICE JR, ABBOTT E | \$1,645.00 | \$0.00 | \$0.00 | \$1,645.00 |
| RICE, GERALD W | \$12,021.35 | \$0.00 | \$174.27 | \$12,195.62 |
| RICH, GREGORY C | \$46,129.50 | \$23,971.01 | \$8,711.60 | \$78,812.11 |
| RICKER, THOMAS | \$44,249.35 | \$3,847.15 | \$0.00 | \$48,096.50 |
| RIEL, JENNIFER L | \$36,851.07 | \$154.65 | \$12,482.08 | \$49,487.80 |
| RILEY, KEVIN T | \$64,043.52 | \$3,883.68 | \$10,083.28 | \$78,010.48 |
| ROARK, THOMAS E | \$3,066.25 | \$0.00 | \$0.00 | \$3,066.25 |
| ROBERTS, AMANDA L | \$1,600.50 | \$0.00 | \$0.00 | \$1,600.50 |
| ROBERTSON, GAYLE A | \$36,066.45 | \$7,447.42 | \$1,500.00 | \$45,013.87 |
| ROBINSON, KELLY A | \$681.51 | \$0.00 | \$0.00 | \$681.51 |
| RODGERS, GARY | \$4,671.00 | \$0.00 | \$0.00 | \$4,671.00 |
| ROSENSTEIN, GLENNA D | \$12,170.64 | \$0.00 | \$0.00 | \$12,170.64 |
| ROSSO, DONNA MARIE | \$13,298.15 | \$503.40 | \$0.00 | \$13,801.55 |
| RUDOLPH, MICHELLE | \$19,231.27 | \$0.00 | \$0.00 | \$19,231.27 |
| SANDERSON, BARBARA B | \$33,980.01 | \$0.00 | \$3,096.60 | \$37,076.61 |
| SANDS, JEFFREY S | \$46,817.23 | \$11,971.78 | \$12,982.08 | \$71,771.09 |
| SANTIAGO, ALLISON P | \$316.00 | \$0.00 | \$0.00 | \$316.00 |
| SARGENT, JANELLE M | \$41,594.77 | \$3,973.23 | \$9,939.28 | \$55,507.28 |
| SCOTT, LESLIE A | \$36,078.00 | \$3,817.33 | \$11,957.16 | \$51,852.49 |
| SCOTTI, THOMAS R | \$64,445.28 | \$11,360.88 | \$14,953.26 | \$90,759.42 |
| SCURINI, VINCENT | \$1,018.88 | \$0.00 | \$0.00 | \$1,018.88 |
| SENDALL, QUINN | \$3,056.63 | \$0.00 | \$0.00 | \$3,056.63 |
| SENDALL, SEAN B | \$2,719.52 | \$0.00 | \$0.00 | \$2,719.52 |
| SHANHOLTZ, LEONA | \$88.81 | \$0.00 | \$0.00 | \$88.81 |
| SKAFAS, DANIEL | \$8,538.19 | \$570.86 | \$0.00 | \$9,109.05 |
| SLIVER, JASON | \$50,557.02 | \$11,951.80 | \$1,100.00 | \$63,608.82 |
| SMITH, ANTHONY | \$1,394.25 | \$0.00 | \$0.00 | \$1,394.25 |
| SMITH, BRENT A | \$42,661.50 | \$792.72 | \$920.55 | \$44,374.77 |
| SMITH, DEBRA | \$2,808.77 | \$0.00 | \$0.00 | \$2,808.77 |
| SMITH, MILDRED T | \$97.88 | \$0.00 | \$0.00 | \$97.88 |
| SOJKA, ANNE L | \$97.88 | \$0.00 | \$0.00 | \$97.88 |
| SQUIRES, JULIAN R | \$38,033.35 | \$7,085.46 | \$773.60 | \$45,892.41 |
| ST. CYR, GAYLE E | \$42,468.00 | \$0.00 | \$9,860.76 | \$52,328.76 \$2,754.00 |
| ST. GELAIS, HECTOR A | \$2,754.00 | \$0.00 | \$0.00 | \$2,734.00 |

| Employee Name | Base Pay | <u>Overtime</u> | <u>Other</u> | Total Wages |
|-------------------------|-------------|-----------------|--------------|--------------|
| STAFFIER-SOMMERS, DONNA | \$41,288.01 | \$59.55 | \$0.00 | \$41,347.56 |
| STODDARD, DEBRA A | \$92.44 | \$0.00 | \$0.00 | \$92.44 |
| STYS, JAMES K | \$62,451.36 | \$6,338.88 | \$3,880.70 | \$72,670.94 |
| SULIN, DEAN | \$46,817.32 | \$25,098.10 | \$14,326.08 | \$86,241.50 |
| SULLIVAN, THOMAS | \$36,269.59 | \$12,065.86 | \$17,732.93 | \$66,068.38 |
| SURETTE, BRIAN | \$4,802.00 | \$0.00 | \$0.00 | \$4,802.00 |
| SUTTON, MATTHEW E. | \$5,813.50 | \$0.00 | \$0.00 | \$5,813.50 |
| SWEENEY, CHRISTINA D | \$15,178.25 | \$0.00 | \$0.00 | \$15,178.25 |
| TERRIO, TRAVIS G | \$220.00 | \$0.00 | \$0.00 | \$220.00 |
| TERWILLIGER, LISA | \$1,443.00 | \$0.00 | \$0.00 | \$1,443.00 |
| THIBODEAU, MURIEL | \$97.88 | \$0.00 | \$0.00 | \$97.88 |
| TICE, SCOTT J | \$83,316.42 | \$10,162.44 | \$7,334.20 | \$100,813.06 |
| TOLLEFSON, THOMAS J | \$2,995.15 | \$0.00 | \$0.00 | \$2,995.15 |
| TOMASWICK, ASHLEY C | \$141.06 | \$0.00 | \$0.00 | \$141.06 |
| TOMASWICK III, JAMES R | \$770.32 | \$0.00 | \$0.00 | \$770.32 |
| TOUSIGNANT, ROBERT | \$89,692.43 | \$2,459.56 | \$8,103.37 | \$100,255.36 |
| TRIOLO, JOSEPH | \$46,134.40 | \$316.07 | \$2,274.40 | \$48,724.87 |
| TROST, THEODORE | \$2,898.00 | \$0.00 | \$0.00 | \$2,898.00 |
| TURCOTTE, AMANDA D | \$29,303.20 | \$9,818.90 | \$1,238.71 | \$40,360.81 |
| TWARDOSKY, JASON A | \$60,711.71 | \$23,558.15 | \$0.00 | \$84,269.86 |
| UNGER, SARAH A | \$7,063.76 | \$0.00 | \$73.85 | \$7,137.61 |
| VACHON, MICHELLE E | \$45,801.60 | \$1,255.15 | \$13,712.88 | \$60,769.63 |
| WEAVER, PATRICK M | \$6,691.13 | \$0.00 | \$0.00 | \$6,691.13 |
| WEBSTER, GARY | \$80,436.80 | \$0.00 | \$24,768.00 | \$105,204.80 |
| WEEKS, ERICH B | \$50,548.82 | \$521.47 | \$0.00 | \$51,070.29 |
| WELLER, MARY P | \$58,010.02 | \$0.00 | \$9,671.13 | \$67,681.15 |
| WHITE, SAMUEL | \$6,544.00 | \$0.00 | \$0.00 | \$6,544.00 |
| WHITING, CAROLE L | \$19,856.34 | \$0.00 | \$0.00 | \$19,856.34 |
| WILLIAMSON, JOYCE | \$2,067.27 | \$0.00 | \$0.00 | \$2,067.27 |
| WILSON, KATHLEEN | \$44,116.84 | \$1,232.84 | \$11,457.16 | \$56,806.84 |
| WINSOR, ALAN | \$46,981.88 | \$19,729.28 | \$4,114.00 | \$70,825.16 |
| WINTER, DEBRA L | \$729.20 | \$0.00 | \$1,649.72 | \$2,378.92 |
| YATES, DAVID | \$48,935.96 | \$0.00 | \$9,630.28 | \$58,566.24 |
| ZAKOS, PRISCILLA | \$27,383.72 | \$344.00 | \$0.00 | \$27,727.72 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|------------------------------------|-------------|
| H00017 | 17 Hudson Associates | 2,890.18 |
| H00648 | 176R Highland Street LLC | 458.35 |
| L00597 | 188 Concord Street Realty, LLC | 147.00 |
| T01719 | 2-Way Communications Service, Inc. | 4,432.79 |
| W00250 | 3 Lions Ave, LLC | 1,250.00 |
| T01721 | 36 Fox Hollow Hudson LP | 6.28 |
| M01693 | 43 Mobile Drive Realty, LLC. | 519.29 |
| S00160 | 66 Dracut Road, LLC | 698.45 |
| A00142 | 7-Eleven, INC. Site 26698 | 13.20 |
| A00114 | A B Aquatics, Inc. | 7,045.00 |
| G00796 | A Good Time D.J.'s, LLC | 600.00 |
| A01943 | A Sons Construction | 13.15 |
| S01537 | A-1 Exterminator's Inc. | 1,584.00 |
| A01939 | A. S. A. P. Fire & Safety | 1,248.00 |
| A00117 | A.M. Consulting, Inc. | 250.00 |
| A00135 | A/D Instrument Repair, Inc. | 3,744.05 |
| A00136 | ADT Security Services, Inc. | 1,121.25 |
| A00664 | AFSCME Council #93 | 26,751.19 |
| A01619 | AMS Imaging, LLC | 22.95 |
| A01268 | ASCAP | 309.00 |
| A02001 | AT&T | 1,775.62 |
| A00137 | Abbott Laboratories | 1,789.14 |
| A00138 | Abbott Masonry | 6,500.00 |
| A00139 | Abbott Rice Jr. | 130.00 |
| A00133 | Able Air Corporation | 129.83 |
| A00370 | Access A/V | 48,657.45 |
| A00375 | Access Data | 1,240.00 |
| A00405 | Accurate Instrument Services | 400.00 |
| A00415 | Accurint | 50.00 |
| A01612 | Ace Printing Company | 31,103.95 |
| A00515 | Adamos Pizza | 352.07 |
| A00540 | Adamson Industries | 8,490.45 |
| A00132 | Ademero, Inc. | 1,780.20 |
| A00665 | Aggregate Industries - Northeast | 400.00 |
| A00672 | Air Cleaning Specialists | 4,057.40 |
| A00670 | Airex Corporation | 290.08 |
| A00717 | Albright, Jeffrey | 5.43 |
| A00715 | Alec's Shoe Store, Inc. | 4,876.25 |
| A00777 | Alio, Ralph | 7.00 |
| A00773 | All State Fire Equipment | 1,836.40 |
| A00775 | All States Asphalt, Inc. | 2,226.00 |

| <u>Vendor ID</u> | Vendor Name | Paid Amount |
|------------------|-------------------------------------|-------------|
| A00767 | Allen, Angela | 400.24 |
| A00783 | Alley, Brian | 8.05 |
| A00784 | Allison, Brian | 622.00 |
| A00800 | Alternative Logistics, Inc. | 5,876.81 |
| A00810 | Altman, Gary D., Esquire | 1,770.00 |
| A00825 | Alvirne High School | 325.00 |
| A00812 | Amazon.com | 391.84 |
| A00809 | Ambrosino, Debra | 20.59 |
| A00840 | AmeriGas | 217.18 |
| A00845 | American Arbitration Association | 200.00 |
| A00855 | American Auto Seat Cover, Inc. | 303.50 |
| A00879 | American Ground Water Trust | 80.00 |
| A00880 | American Heart Association | 90.00 |
| A00882 | American Home Mortgage | 64.28 |
| A00923 | American Planning Association | 344.00 |
| A01008 | American Public Works Association | 176.25 |
| A01094 | American Red Cross | 5,000.00 |
| A01267 | American Society of Civil Engineers | 235.00 |
| A00162 | American Water Works Association | 1,846.00 |
| A01716 | Andrews, David C | 410.00 |
| A01725 | Angelo, Len | 225.00 |
| A01775 | Anger Welding & Equipment Inc. | 1,751.90 |
| A01780 | Animal Care Equipment | 180.55 |
| A01786 | Animal Control Officers Association | 80.00 |
| F01402 | Anita C Frechette | 80.50 |
| A01830 | Anne's Country Florals, Inc. | 142.00 |
| A01866 | Aplasticbag.com | 215.10 |
| A01872 | Appraisal Institute HQ | 310.00 |
| A01886 | April Realty Holdings, LLC | 105.04 |
| A01905 | Aquatic Control Technology, Inc. | 13,637.50 |
| A01904 | Aramsco | 622.15 |
| A01907 | Arc Source Welding Equipment & | 921.53 |
| A01925 | Area News Group | 12,444.89 |
| A01942 | Arenella, Michael | 10.00 |
| A01967 | Atlantic Safety Products | 14.70 |
| S02909 | Atty. Lawrence Sumski | 215.57 |
| A02380 | Auto Fair Ford | 41.36 |
| A02551 | Avery, William | 314.98 |
| A02604 | Ayers Distributing Co. | 408.00 |
| A02605 | Ayotte, Mark | 60.00 |
| B00077 | B & H | 4,911.85 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|------------------------------------|-------------------|
| B00080 | B & S Locksmiths, Inc. | 268.34 |
| B00070 | B-B Chain Company | 2,622.93 |
| B00127 | BAC Home Loans | 75.23 |
| B00125 | BAC Tax Services | 14,434.45 |
| B00174 | BAHR Sales Inc. | 1,442.24 |
| B02256 | BROX Industries, Inc. | 572,218.27 |
| B00128 | Bacon, Neil | 16.04 |
| TV0009 | Bandyopadhyay, Subhadip | 250.00 |
| B00290 | Banner Systems | 446.63 |
| B00297 | Barlo Signs International | 762.00 |
| B00377 | Barry, Patricia | 185.74 |
| B00632 | Batteries Plus | 977.69 |
| B00634 | Baudville | 77.75 |
| B00644 | BayRing Communications | 31,760.20 |
| B00643 | Beauchesne, Michael | 63.50 |
| B00660 | Beaulieu, Barbara | 1,400.00 |
| B00700 | Beike, John | 189.86 |
| B00692 | Belanger, Gregory | 422.50 |
| B00723 | Belnap, Carl | 16.50 |
| B00725 | Beltronics, Inc. | 3,037.50 |
| B00736 | Ben's Uniforms | 1,980.00 |
| B00742 | Benner, Perl S. | 4.09 |
| B00745 | Benning, Thomas L. | 60.00 |
| B00761 | Berard Martel Architecture, Inc. | 9,720.00 |
| B00765 | Bergeron Protective Clothing, LLC | 2,143.44 |
| B00787 | Bernard, Leo | 39.39 |
| B00812 | Berry, Lisa | 73.50 |
| B01020 | Big Brothers / Big Sisters of | 3,000.00 |
| B01027 | Bigger Faster Stronger, Inc. | 1,737.00 |
| B01025 | Bill Cahill's Super Subs | 845.54 |
| B01035 | Bisbing, Pamela | 999.96 |
| B01079 | Bistany, Marguerite | 4.14 |
| B01078 | Blaisdell, Marion | 900.00 |
| B01235 | Blue Ice Technology, Inc. | 420.47 |
| B01287 | Bobcat of New Hampshire | 1,174.15 |
| G01349 | Body Armor Outlet, LLC. | 359.98 |
| B01335 | Boland, Fletcher | 1,680.00 |
| B01344 | Bonney-Liles, Sam | 100.00 |
| B01363 | Border Area Mutual Aid Association | 25.00 3,332.24 |
| B01367 | Born, Arthur J. | 225.00 |
| B01453 | Boston & Maine Corporation | 225.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|--------------------------------|-------------|
| B01472 | Bot-L-Gas | 794.73 |
| B01469 | Botero, Juan | 2,160.64 |
| B01474 | Boucher Jr., George J. | 967.19 |
| B01480 | Boucher, Alec | 160.00 |
| B01476 | Boucher, Seth | 180.00 |
| B01487 | Boucher, Stephen | 2,164.77 |
| B01482 | Boudreau, Dennis | 30.00 |
| B01500 | Bound Tree Medical, LLC | 16,978.71 |
| B01484 | Bourque, Joseph | 20,670.00 |
| B01483 | Bourque, Kenneth | 795.00 |
| B01771 | Boyer Jr., George | 105.00 |
| B01770 | Boyer, Norman C. | 2,675.00 |
| B01729 | Brash, Mark | 788.40 |
| B01955 | Breault, Cassandra | 70.00 |
| B02003 | Brian Mason Electric | 19,089.30 |
| B00045 | Briand, Thomas | 70.00 |
| B02007 | Bridges | 4,000.00 |
| B02002 | Briggs, Donna | 38.09 |
| B00228 | Broderick, Patrick | 260.70 |
| B02038 | Bromley, Michael | 35.50 |
| B02037 | Brouillette, John | 60.50 |
| B02099 | Brown, Douglas | 10.24 |
| CB02094 | Brown, Mary Lou | 20.00 |
| B02227 | Brownells, Inc. | 359.96 |
| B02323 | Bulger Veterinary Hospital | 160.00 |
| B02325 | Bulldog Fire Apparatus, Inc. | 6,081.16 |
| B02760 | Burger King #3698 | 40.21 |
| B02766 | Burgos, Andres A. | 25.00 |
| B02780 | Burns Hill LLC | 15,220.00 |
| B02787 | Burns, Kevin | 329.33 |
| B02802 | Butler Bank | 999.80 |
| B02804 | Buttrick, Christine | 124.00 |
| C00077 | C. H. I. P. S. | 3,000.00 |
| C03110 | CBC Innovis | 341.00 |
| C00050 | CDW Government, Inc. | 26,975.26 |
| C01630 | CGLIC-Bloomfield EASC | 292,322.89 |
| C01602 | CIT Technology Fin Serv, Inc. | 5,835.00 |
| C03055 | CJ's Screen Printing | 1,095.00 |
| C03000 | CLD Consulting Engineers, Inc. | 136,675.07 |
| C00100 | CMS Communications, Inc. | 325.00 |
| C03450 | CUES | 732.81 |

| Vendor ID | Vendor Name | Paid Amount |
|------------------|--------------------------------------|---------------------|
| C00192 | Cahill, Patricia | 85.50 |
| C00253 | California Properties | 3,375.00 |
| C00275 | Camerota Truck Parts | 17,152.95 |
| C00315 | Canine Comeback | 100.00 |
| C00317 | Cannava, John | 600.00 |
| C00335 | Canobie Lake Park Corporation | 3,255.00 |
| C00430 | Capitol Fire Protection Co., Inc. | 873.87 |
| C00574 | Cardiac Science Corp. | 7,492.58 |
| C00592 | Career Connections | 1,823.26 |
| C00590 | Carey, Dorothy | 109.00 |
| C00555 | Carney, Tracy | 8.67 |
| C00607 | Carpentier, Kathryn | 2,006.94 |
| C00618 | Carpet Creations | 19,725.00 |
| C00658 | Cashell, John | 1,373.59 |
| C00660 | Cayot, David | 1,463.55 |
| C00060 | Cebrero, Jennifer | 2,132.78 |
| C00899 | Central Equipment Company | 719.00 |
| C01010 | Central Paper Products Co. | 3,555.22 |
| C01015 | Central Realty, Inc. | 1,005.00 |
| C00776 | Certified Laboratories | 685.42 |
| C01043 | Chadwick-BA Ross, Inc | 8,451.87 |
| C01051 | Chamberlain, Robert | 107.60 |
| C01087 | Chan, Tom | 1,140.00 |
| C01083 | Chandler, Ron | 2,497.50 |
| C01089 | Chandonnet, Adam | 110.00 |
| C01090 | Chandonnet, Diane | 40.00 |
| C01082 | Channing Bete Co., Inc. | 343.35 |
| C01058 | Chapman, Kevin | 150.00 |
| C01100 | Charles & Cross Street | 4,543.34 |
| C01233 | Chase | 921.78 |
| C01249 | Chelmsford Auto Electric, Inc. | 204.00 |
| C01251 | Chemserve Co., Inc. | 15,516.00 570.27 |
| C01261 | Cheyne, Helen Chick Beaulieu, Inc | 1,400.00 |
| C01266 | Chief | 642.99 |
| C01267 C01268 | Child Advocacy Center of | 3,000.00 |
| C01208 | Cialek, John | 171.60 |
| C01640 | Cintas First Aid & Safety LOC#779 | 1,127.73 |
| C01670 | CitiMortgage, Inc. | 2,055.06 |
| C01676 | Citizens Bank | 253.75 |
| C01664 | Citizens Bank | 12,058.31 |
| C0100- | <u> </u> | • |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|------------------|
| C01701 | Clarke, Daniel | 365.05 |
| C01955 | Coates, Chris | 225.00 |
| C00145 | Cocci Computer Services, Inc. | 418.50 |
| TV0003 | Coffman, Phillip | 2,183.16 |
| C01993 | Cole, Frank | 1,756.00 |
| C02333 | Comcast | 7,626.51 |
| C02341 | Commission of Accreditation | 6,029.33 |
| C02504 | Concrete Systems Inc. | 5,038.00 |
| C02505 | Concrete Systems, Inc | 287.96 |
| C02522 | Conlon, Martin | 600.08 |
| C02673 | Connor, James | 776.82 |
| C02652 | Consolidated Utility Equipment Svc. | 780.80 |
| C02763 | Continental Paving Inc. | 11,479.34 |
| C02775 | Control Technologies | 4,668.44 |
| C02859 | Cooper, James S. | 600.00 |
| C02860 | CopQuest Public Safety | 6,285.73 |
| C02926 | CoreLogic Real Estate Tax Service | 58,763.04 |
| C02935 | Cormier, Roland | 1,450.00 |
| C02937 | Cornell, William | 16.46 |
| C02950 | Corriveau - Routhier, Inc. | 2,575.06 |
| C02957 | Corso, Helen | 13.81 |
| C02959 | Corso, Robert | 23.71 |
| C02978 | Cote, Alice | 318.95 |
| C03021 | Coulombe, Claude | 133.70 |
| C03025 | Coumas, Kaitlin | 270.00 |
| C03050 | Country Brook Farms | 105.95 |
| C03074 | Couronis, Jim | 753.00 |
| C03081 | Couturier, Tom | 350.00 |
| C03083 | Covanta Haverhill Assoc. | 1,467,754.82 |
| C01994 | Crawford, Erica | 100.00 |
| C03100 | Creative Promotional Products | 2,237.77 |
| C03098 | Creative Signs, LLC | 6,287.00 |
| C02918 | Crobin-Walker, Lisa | 10.72 |
| C03148 | Croteau, Brian | 1,050.00 |
| C03550 | Cummins Northeast Inc. | 178.31 |
| C03626 | Cuthbertson, Hannah | 120.00 |
| C04053 | Cyber Communications Solutions, | 20,620.10 |
| C04050 | Cybercomm Inc. | 3,572.00 |
| D00070 | D & R Towing Inc. | 300.00 391.50 |
| D00077 | D'S Auto Body | |
| D00074 | DDA Services, Inc. | 10,428.08 |

| <u>Vendor ID</u> | <u>Vendor Name</u> | Paid Amount |
|------------------|----------------------------------|-------------|
| D00869 | DLT Solutions | 7,887.05 |
| D00332 | Daigle, Bruce | 1,300.00 |
| D00331 | Daigle, Bruce | 98.30 |
| D00336 | Dakin, Terry | 600.00 |
| D00339 | Dale, Adam | 400.00 |
| S02615 | Daley, John J. | 1,080.00 |
| D00367 | Dame Hollis Properties | 18.41 |
| D00385 | Dana Drive LLC | 825.00 |
| D00412 | Darrigo, John | 37.09 |
| D00407 | Dastou, Bill | 2,385.00 |
| D00420 | Dave's Septic Service Inc. | 6,042.83 |
| D00427 | Davidson, William | 147.60 |
| D00060 | Davis, Jonathan D. | 1,026.00 |
| D00477 | DeAngelis, Paula | 2,598.75 |
| D00537 | DeMinico, Michael | 112.00 |
| D00538 | DeMinico, Mitchell | 130.00 |
| D00573 | DePloey, Brian | 53.96 |
| D00476 | Dearborn, Joan | 575.00 |
| D00507 | Deco, Inc. | 7,816.25 |
| TV0006 | Dejesus, Donald | 16.50 |
| D00514 | Dell Marketing L.P. | 2,804.54 |
| D00520 | Delta Hospital Supply, Inc. | 462.90 |
| D00533 | Deluxe for Business | 135.48 |
| D00546 | Demanche, Roland | 25.32 |
| D00540 | Demanche, Torrey | 489.93 |
| D00541 | Demers Ambulance | 109.55 |
| D00543 | Deng, Pharith | 1,101.18 |
| D00020 | Denis L. Maher Co. | 3,218.50 |
| D00569 | Department of Veterans Affair | 9.79 |
| D00571 | Dependable Lock Service, Inc. | 329.77 |
| D00583 | Derry & Webster LLC | 2,010.00 |
| D00586 | Desilets, Rocky B. | 82.44 |
| D00587 | Desimone, Terry | 25.07 |
| D00590 | Desrochers, Derek | 435.00 |
| D00599 | Devine, Millimet & Branch | 57,551.70 |
| D00651 | Diaz, Heidi | 275.00 |
| D00649 | Diaz, Jill | 895.00 |
| D00650 | Diazit Company, Inc. | 430.15 |
| D00720 | Dick Doherty Comedy Productions | 2,000.00 |
| D00715 | Dictronics, Inc. | 179.00 |
| D00765 | Diesel's Fuel Injection Srv. LLC | 680.00 |

| <u>Vendor ID</u> | Vendor Name | Paid Amount |
|------------------|-------------------------------|------------------|
| D00780 | Dig Safe System, Inc. | 3,148.68 |
| D00839 | Dion, William | 391.65 |
| D00842 | Dionne, Eric | 66.98 |
| D00868 | Diversified Inspections / ITL | 1,544.28 |
| D00870 | Djoleto, Paul | 950.32 |
| D00884 | Dolan, Dan | 139.96 |
| D00897 | Donovan Equipment Co., Inc. | 1,783.46 |
| D00899 | Donovan Spring Co., Inc. | 9,310.63 |
| D00898 | Donovan, Kathryn | 40.00 |
| 000555 | Doward, Roger A. | 8,034.19 |
| D00940 | Dowd, David W. Jr. | 1,481.00 |
| D00945 | Dowd, Jeremy K. | 48.00 |
| D00965 | Dowgos, John | 176.95 |
| D00975 | Downey, Jason | 7,482.94 |
| D01305 | Dube, Gilles | 228.40 |
| D01467 | Dufour, Robert | 54.96 |
| D01468 | Duggireddy, Harikrishna | 84.01 |
| D01654 | Dumais, Claude | 450.00 |
| D01658 | Dumont, Donald R. | 753.17 |
| D02001 | Durand-Hill, Cheryl | 109.14 |
| D02050 | Duval, Kayla | 160.00 |
| E00040 | E. W. Sleeper Co. | 231.37 |
| E00015 | EDM Publishers | 89.00 |
| E00495 | EPA, LLC | 1,723.96 |
| E00736 | ESRI | 2,000.00 |
| E00061 | Eastern Industrial Automation | 48.80 |
| E00069 | Eastern Minerals, Inc. | 87,536.98 |
| E00100 | Eastern Propane Gas, Inc. | 105.79 |
| E00073 | Eastern Salt Company Inc. | 4,142.91 |
| E00117 | Eaton, Patricia | 18.07 |
| E00112 | Ebrel Iron Works, Inc. | 323.00 |
| E00019 | Eckert, Michael | 91.47 |
| E00159 | Edrington, Rex | 90.00 |
| TV0008 | Edsall, Robert | 2,584.86 |
| E00154 | Eidam's Incorporated | 10.58 |
| E00200 | Electric Light Company | 57,760.00 |
| E00357 | Elgamal, Anwar A. | 105.91 108.21 |
| E00360 | Elgin Molded Plastics | 218.40 |
| E00221 | Elite K-9, Inc. | 349.84 |
| E00230 | Ellison, Joann | 45.00 |
| E00337 | EmbroidMe of Londonderry | 45.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|----------------------------------|-------------|
| E00335 | Emmons, William | 238.72 |
| E00370 | Empire Homes, Inc. | 1,276.85 |
| E00422 | Energy North Propane, Inc. | 533.52 |
| E00725 | Esco Awards | 357.00 |
| E00750 | Etchstone Properties, Inc. | 51.04 |
| E00762 | EverHome Mortgage | 2,495.70 |
| E00759 | Everett J. Prescott, Inc. | 24,746.74 |
| E00770 | Evident | 252.00 |
| E00855 | Exacom Inc | 7,838.00 |
| E00853 | Executive Transfer | 65.00 |
| E00852 | Exeter Hospital EMS Education | 325.00 |
| F00080 | F.B. Hale | 2,690.00 |
| F00120 | F.W. Webb Company | 1,212.26 |
| F00337 | FIOANH | 15.00 |
| F01740 | FSP Books and Videos | 1,067.50 |
| F00123 | FairPoint Communications | 68,193.21 |
| P01323 | Fannie Mae | 31.78 |
| F00130 | Farris, Arthur | 438.00 |
| F00131 | Fastenal | 666.09 |
| F00140 | Faulkner, Jeremy | 204.91 |
| F00151 | Fawaz. Phillip P Jr. | 150.00 |
| F00200 | Federal Express Corporation | 262.88 |
| F00264 | Ferentino, Jeffrey | 284.08 |
| F00265 | Ferlan, John | 90.00 |
| F00261 | Fernandes, Cathryn | 60.00 |
| F00266 | Fernandes, Donald | 202.00 |
| F00277 | Fetters, Matthew P. | 181.68 |
| F00274 | Fierman, Rene | 8.43 |
| F00296 | Fillmore Industries, Inc. | 284.74 |
| F00324 | Finney, Daniel | 190.00 |
| F00307 | Fire & Emergency Maintenance Co. | 607.10 |
| F00325 | Fire Engineering | 67.00 |
| F00343 | Fire Protection Contractor Mag. | 120.00 |
| F00365 | Fire Tech & Safety of N.E. | 32,224.12 |
| F00373 | First Contact 9-1-1, LLC | 125.00 |
| F00421 | First Student Inc. | 8,392.00 |
| F00762 | Fleet Ready Corporation | 12,910.06 |
| F00760 | Fleetpride, Inc. | 521.87 |
| F00788 | Fleming, Amy | 26.55 |
| F00786 | Fletcher's Appliances | 229.80 |
| TV0004 | Fogarty, James | 136.34 |

| <u>Vendor ID</u> | Vendor Name | Paid Amount |
|------------------|--------------------------------|-------------|
| F00886 | Foley, Kelly Anne | 72.00 |
| F00998 | Foltz, Terry | 735.00 |
| F01020 | Ford Motor Credit Company | 36,555.74 |
| F01016 | Ford of Londonderry | 12,751.75 |
| F01018 | Ford, Arthur | 306.47 |
| F01021 | Ford, Stephen | 4.83 |
| F01023 | Forensic Consulting Associates | 7,333.00 |
| F01050 | Forrence, Jess | 149.20 |
| F01068 | Fortier, Paul | 37.88 |
| F01075 | Forward, Glenn and Charlene | 24.27 |
| F01079 | Foundation for the Protection | 195.00 |
| F01170 | Franco, David | 33.71 |
| F01175 | Francoeur Brothers | 79,491.92 |
| F01179 | Francoeur Trustee, Gary | 4,085.00 |
| F01178 | Francoeur, Mark | 593.81 |
| F01190 | Franklin Paint Co., Inc. | 2,637.20 |
| F01400 | Fred Fuller Oil Company | 45,170.12 |
| F01405 | Fred Pryor Seminars | 174.00 |
| F01511 | Fredrickseal Inc. | 206.50 |
| F01560 | Freightliner of NH, Inc. | 1,413.56 |
| F01652 | Friedman, Louis | 4.45 |
| F01650 | Friend Lumber | 2,513.36 |
| F01770 | Fulcrum Associates, Inc. | 421.00 |
| F01920 | Future Supply Corporation | 1,237.26 |
| G00022 | G.A. Thompson Co., Inc. | 604.45 |
| G00390 | G.E. Capital | 39,975.00 |
| G00060 | GFWC - Hudson Jr. Woman's Club | 720.00 |
| B01277 | GHC Specialty Brands, LLC. | 63.65 |
| G01433 | GMPDC | 125.00 |
| G01734 | GSaudiowurks LLC | 350.00 |
| G00700 | GZA Geoenvironmental, Inc. | 17,111.72 |
| G00160 | Gadbois, Gerry | 180.00 |
| G00200 | Gall's, an Aramark Co., LLC | 3,299.18 |
| G00227 | Gallant, Flora | 10.69 |
| G00354 | Garabedian, Victor | 885.00 |
| S00334 | Garcia, Allan | 85.00 |
| G00350 | Garcia, Angel | 1,117.00 |
| G00340 | Garcia, Humberto | 112.00 |
| G00341 | Garcia-LaKongPheng, Sonny | 288.00 |
| G00381 | Gardner-Connell, LLC | 161.70 |
| G00359 | Gate City Fence Company, Inc. | 20,275.00 |

| <u>Vendor ID</u> | <u>Vendor Name</u> | Paid Amount |
|------------------|-------------------------------------|----------------------|
| G00363 | Gateways Community Services | 2,000.00 |
| G00368 | Gatta, Michael | 19.45 |
| G00371 | Gaudrea, Richard D. | 5,811.25 |
| G00423 | Gedzuin, Patricia A. | 2,295.00 |
| G00500 | General Code Publishers | 7,690.29 |
| G00605 | Geolnsight, Inc. | 60.00 |
| G00707 | George Wiley Consulting Group, Inc. | 11,586.00 |
| G00705 | George's Apparel Inc. | 3,698.50 |
| G00733 | Giegerich, Robert | 4.66 |
| G00720 | Gilbert Driveline Services & Supply | 1,671.17 |
| G00717 | Gilbert, Judy | 157.69 |
| G00734 | Gillum, Kathryn | 20.00 |
| G00735 | Giuffrida, Perry | 508.35 |
| G00159 | Glowarehouse.com, Inc. | 278.39 |
| G00800 | Goodale's Bike & Ski, Inc. | 1,199.99 |
| G00793 | Goodyear Auto Service Center | 1,420.28 |
| G00826 | Gorham Leasing Group | 7,591.12 |
| G00830 | Gosselin, Emily | 316.00 |
| G00875 | Govconnection, Inc. | 6,968.71 |
| G01092 | Gove, Jay | 9.50 |
| G01093 | Gove, Lester | 9.90 |
| G01091 | Government Finance Officers Assoc. | 225.00 |
| G01247 | Grady, Jared | 7.00 |
| G01249 | Graham, Debra | 999.96 |
| G01250 | Graham, Donna | 999.96 |
| G01257 | Grainger | 9,476.46 |
| G01317 | Granite State Baseball Association | 1,735.00 |
| G01329 | Granite State Concrete | 1,260.00 |
| G01330 | Granite State Designers & | 100.00 |
| G01335 | Granite State Glass | 4,664.00 |
| G01342 | Granite State Minerals, Inc. | 63,060.90 |
| G01355 | Granite State Stamps, Inc. | 214.93 |
| G01419 | Grapevine Builders, LLC. | 61.01 |
| G01429 | Greater Manchester/Board of Realtor | 170.00 |
| K00808 | Greater Nashua Council | 1,000.00 |
| G01430 | Greater Nashua Interfaith | 3,000.00 |
| G01431 | Greater Nashua Mental Health Center | 9,000.00 1,032.36 |
| G01426 | Greaves, Frederick | 1,032.30 |
| G01435 | Green - Key Horticultural Services | 260.00 |
| G01480 | Greenwood, Timothy | 400.00 |
| G01528 | Griffus, Jerermy | 400.00 |

| Vendor ID | <u>Vendor Name</u> | Paid Amount |
|-----------|-------------------------------------|-------------------|
| G01727 | Gruenfelder, James | 700.00 |
| G01750 | Guarino, Vincent | 333.51 |
| G01760 | Guest Services | 468.96 |
| G01779 | Guy, Ashley | 40.00 |
| H01185 | H.O.P. Pressure Cleaning | 740.17 |
| H01100 | HSBC | 3.40 |
| H01189 | HSU, Tai-Deh | 163.49 |
| H00123 | Habina Jr, Andrew T. | 7.45 |
| H00121 | Hadrych, Edwin | 13.38 |
| H00118 | Haffner's Service Station | 566.83 |
| H00981 | Hagar, Kevin W. | 90.00 |
| B01450 | Hage Hodes | 102,481.12 |
| H00192 | Hamilton, Robert E. | 75.00 |
| H00300 | Hammar & Sons, Inc. | 1,810.00 |
| H00303 | Hampshire Fire Protection Co., Inc. | 229.00 |
| H00428 | Harbor Homes, Inc. | 1,534.00 |
| H00439 | Harmon, Marlene | 36.50 |
| H00450 | Harold Estey Lumber, Inc. | 52.96 |
| H00523 | Harrington, Colleen | 5,519.26 |
| H00521 | Harrington, William D. | 3,421.59 |
| H00522 | Harris Computer Systems | 24,934.51 |
| H00524 | Harris Equipment Repair Service Inc | 1,472.38 |
| H00527 | Harris Trophy | 404.00 |
| H00510 | Harris, Steve | 400.00 |
| H00528 | Harry W. Wells & Sons Inc. | 14,938.63 |
| H00542 | Hawill's LTD | 2,371.32 |
| H00554 | Health Care Technology | 1,596.44 |
| H00572 | Healthy At Home, Inc. | 767.00 |
| H00564 | Healy, Charles D. | 87.94 |
| H00570 | Heating Specialties of NH, Inc. | 3,795.90 |
| H00576 | Hein, Conor | 80.00 |
| H00586 | Henderson, Greg | 250.00 |
| H00589 | Hengen, Steven E. | 212.50 |
| H00615 | Henriquez, David J. | 90.00 |
| H00611 | Heritage Crystal Clean | 305.95 |
| H00031 | Herlihy, Keith | 150.03 |
| H00628 | Herring, Richard | 10.65 |
| H00616 | Hetzer, James | 200.00 |
| H00905 | Hi-Way Safety Systems, Inc. | 5,000.00 55.74 |
| H06222 | Higgins Office Products, Inc. | 24.58 |
| H00645 | Hildebrandt, Christopher | 24.30 |

Town of Hudson, NH Accounts Payable Charges

Fiscal Year July 1, 2010 through June 30, 2011

| <u>Vendor ID</u> | Vendor Name | Paid Amount |
|------------------|------------------------------------|------------------|
| H00678 | Hillsborough County | 299.32 |
| H00677 | Hillsborough County | 25.00 |
| H00855 | Hillsborough County Treasurer | 3,384.51 |
| H00854 | Hillsborough County Treasurer | 2,822,875.00 |
| H00864 | Hillyard | 34.93 |
| H00980 | Hoebeke, Joseph | 120.00 |
| H00984 | Hogan, Michael | 210.00 |
| H00986 | Hoglund, Michael | 988.03 |
| H00987 | Holden, Doug | 150.00 |
| H00995 | Holt, Elizabeth | 722.97 |
| H01021 | Home Depot Credit Services | 15,715.79 |
| H01051 | Home Health & Hospice Care | 16,050.00 |
| H01058 | Homes of NH Realty | 6.83 |
| H01229 | Hospice House of Citrus County | 50.00 |
| H01211 | Household Finance Corp II | 4.58 |
| H01227 | Howard P. Fairfield, Inc. | 13,361.19 |
| H01234 | Howes-Killip, Heidi | 31.62 |
| H01350 | Hudson Animal Hospital, Inc. | 1,566.90 |
| H01445 | Hudson Chamber of Commerce, Inc. | 930.00 |
| H01448 | Hudson Community Club | 585.44 |
| H01450 | Hudson Cycle Center | 931.65 |
| H01886 | Hudson Grand Rental Station | 250.00 |
| H01495 | Hudson Historical Society, Inc. | 2,500.00 |
| H01750 | Hudson Paving Inc. | 1,645.00 |
| H01754 | Hudson Police Employee Association | 10,737.00 |
| H01755 | Hudson Police, Fire and | 1,401.00 |
| H01786 | Hudson Post #48 | 1,500.00 |
| H01822 | Hudson Postmaster | 500.00 |
| H01838 | Hudson Quarry Corp. | 2,298.88 |
| H0138 | Hudson Realty Trust | 47.61 |
| H01950 | Hudson School District | 28,706,279.12 |
| H01951 | Hudson Seniors Council on Aging | 1,000.00 |
| H02200 | Hudson Trophy Company | 6,793.50 |
| H02250 | Hudson True Value Hardware | 7,371.49 |
| H02450 | Humane Society for Greater Nashua | 125.00 |
| H02556 | Hunt Company, Inc. | 106.95 |
| H02552 | Huntress Uniforms | 11,360.65 |
| H02562 | Hussey, Kevin, Jr. | 312.77 |
| 100015 | IAAO | 720.00 |
| 100805 | IACP - Membership | 120.00 724.00 |
| 100025 | IAFC | 724.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|-----------------|
| 100150 | ICMA Retirement Trust - 457 | 117,678.03 |
| 100158 | ID Wholesaler | 296.00 |
| 100193 | IM Wireless | 22.49 |
| 100195 | IPMA Assessment Services | 3,710.00 |
| 100050 | Iannaco, Ashley | 64.00 |
| 100234 | Ikon Financial Services | 1,451.27 |
| 100344 | In the Line of Duty | 1,145.00 |
| 100330 | Inamorati, Annmarie | 157.50 |
| 100290 | Independent Electric Supply | 1,173.68 |
| 100035 | Inderbitzen, Paul | 278.77 |
| 100744 | Industrial Cleaning Products | 2,098.50 |
| 100750 | Industrial Controls Distributors | 310.07 |
| 100755 | Industrial Protection Services, Inc | 6,518.88 |
| 100759 | Infantino, Scott | 1,481.00 |
| 100784 | Infinisource, Inc. | 399.50 |
| 100760 | Information Management Corporation | 21,412.50 |
| 100776 | Ingram, Lucille | 51.50 |
| 100782 | Innovative Data Solutions, Inc. | 12,501.00 |
| 100786 | Innovative Realty | 4.73 |
| 100787 | Inside the Tape | 675.00 |
| 100803 | International Association of Arson | 150.00 |
| 100810 | International Association of Crime | 400.00 |
| 100806 | International Code Council | 100.00 |
| 100808 | International Code Council, Inc. | 907.75 |
| 100811 | International Signal, Inc. | 95.00 |
| 100817 | Interstate All Battery Center | 1,977.00 |
| 100823 | Interstate Arms Corp. | 4,611.14 |
| 100842 | Intoximeters | 320.95 |
| 100205 | Inventory Trading Company | 92.00 |
| 100853 | Irizarry, Sarah J. | 200.00 |
| 100901 | Iskra, Jamie | 1,224.87 |
| 100014 | Ivan Pagacik | 3,950.00 |
| J00093 | J&J Heating & Air Conditioning Inc. | 225.00 |
| J00100 | J. S. Towing Connection | 280.00 |
| J00165 | JAK Industrial Products | 15,700.00 |
| J00153 | JAMRO, LLC | 478.65 |
| J00046 | JDS Realty Group | 21.15 |
| J00070 | JLC Books | 114.85 |
| J00660 | JNT Real Estate Services | 8.98 |
| J01009 | JOK's Auto Sales & Service Inc. | 205.00 17.09 |
| J00163 | Jablonski, Nancy | 17.09 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-----------------------------------|-------------|
| J00181 | Jamar Technologies, Inc. | 290.41 |
| J00154 | Jamieson, Albert | 462.51 |
| J00200 | Jasper Corporation | 1,038.00 |
| J00360 | Jefferson, Colleen | 206.63 |
| J00435 | Jelley, David R. | 9.90 |
| TV0005 | Jen/Nick Home Builders, Inc. | 5,008.94 |
| H01980 | John & Tammy Eaton | 1,568.00 |
| J00901 | John Deere Landscapes/Lesco | 4,593.63 |
| J00090 | John E. Reid & Associates, Inc. | 420.00 |
| E00275 | John M. Ellsworth Co., Inc. | 43.89 |
| J00946 | Johnson, David | 16.50 |
| J00947 | Johnson, Edward | 7.74 |
| J00948 | Johnson, Helen | 7.39 |
| J00965 | Johnson, Nancy | 17.59 |
| J00986 | Johnston, Cheryl | 40.00 |
| J01495 | Jordan Equipment Co. | 15,117.31 |
| J01500 | Joyce, Mary H. | 18.19 |
| J01605 | Juliano, Bryan | 250.00 |
| K01214 | KLN Construction Co., Inc. | 1,040.46 |
| K01279 | KRAFTPOWER | 498.12 |
| K00032 | Kaempf, Susan | 836.79 |
| K00051 | Kalil, Charles W. | 834.00 |
| K00068 | Kancharla, Ramachandra | 25.00 |
| K00064 | Kansas State Bank | 24,792.57 |
| K00067 | Kase Printing, Inc. | 4,798.00 |
| К00097 | Kay's Realty Inc. | 10.69 |
| K00340 | Keller, Matthew | 1,592.25 |
| K00357 | Kelly, Coleman | 280.00 |
| K00440 | Kennedy, Juliette | 288.46 |
| K00445 | Kennedy, Robin | 1,038.00 |
| K00807 | Khalid, Javed | 332.48 |
| K00109 | Kimungu, Kariuki P. | 400.00 |
| K001118 | King, Lynn | 6.14 |
| TV0007 | King, Valerie | 60.00 |
| K01137 | Kinney Towing & Trans. Inc. | 575.00 |
| K01233 | Kohm, Jason | 60.00 |
| K01240 | Konica Minolta Business Solutions | 1,158.26 |
| K01241 | Konica Minolta Business Solutions | 1,293.34 |
| K01246 | Kopiski, Lois M. | 700.00 |
| K01249 | Koschmann, Leslie K. | 3.30 |
| K01284 | Kruszka, James | 1,100.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|----------------------------|--------------|
| K01325 | Kuzmick, David | 120.00 |
| L00072 | L.E.A.D. | 1,100.00 |
| L00035 | LGC - PLT, LLC | 220,168.89 |
| L00033 | LGC Health Trust, LLC | 1,778,050.40 |
| L00045 | LHS Associates, Inc. | 8,908.85 |
| L00017 | LL & S, Inc. | 70,000.38 |
| L00039 | LNV Corporation | 7.91 |
| L00041 | LSI Title Agency, Inc. | 88.66 |
| L00075 | Lab Safety Supply, Inc. | 295.59 |
| L00070 | Labrie, Lisa | 646.38 |
| L00081 | Lacasse, Paul M. | 902.62 |
| L00197 | Lafayette Club | 180.00 |
| L00083 | Lafayette Instrument | 795.00 |
| L00200 | Laflamme, Robin | 5.67 |
| L00096 | Laforge, Stephen | 2,000.00 |
| L00125 | Lake Street Garden Center | 1,224.14 |
| L00167 | Lambert Tyler | 142.00 |
| L00154 | Lambert, Brittany | 102.00 |
| L00175 | Lamonica, Tony | 720.00 |
| L00177 | Lamper, Timothy | 6,348.31 |
| L00212 | Lamprey Healthcare | 8,000.00 |
| L00228 | Landover, Zachary S. | 15.56 |
| L00229 | Lane, Zachery | 222.81 |
| L00244 | Laroche, Victoria | 240.00 |
| L00249 | Larocque, Cassie | 140.00 |
| L00344 | Lavalley, Brenden Mitchell | 80.00 |
| L00345 | Lavoie, Gary | 1,100.00 |
| L00347 | Lavoie, Jason | 640.08 |
| L00340 | Lavoie, Lee | 1,125.00 |
| L00350 | Lavoie, Mitchell | 80.00 |
| L00352 | Lavoie, Tyler Jason | 104.00 |
| L00276 | Layne Christensen Company | 6,225.00 |
| L00374 | LeBlanc, David | 60.00 |
| L00389 | LeComte, Erica | 51.74 |
| L00378 | Leavitt, Mark | 1.65 |
| L00372 | Leblanc, Ken | 375.00 |
| L00377 | Lechner, Stephen J. | 300.00 |
| L00387 | Legere, Emile | 1,000.00 |
| L00455 | Leone, John | 158.77 |
| L00515 | Levesque, Ted | 375.00 |
| L00410 | LexisNexis | 1,125.80 |

| Vendor ID | <u>Vendor Name</u> | Paid Amount |
|-----------|-------------------------------------|-----------------------|
| L00397 | Lexisnexis Matthew Bender | 2,512.78 |
| L00529 | Liberty International Trucks | 214.26 |
| L00692 | Lionel's Wheel Alignment, Inc. | 335.95 |
| L00671 | Liquid Planet, LLC. | 660.00 |
| L00697 | Lischinsky, Adam | 59.22 |
| L00037 | Local Government Center | 2,482.41 |
| L01150 | Lockwood Place LLC | 2,092.00 |
| L01970 | Londonderry Basketball Club | 450.00 |
| L02085 | Lott, Daniel | 17.30 |
| L02079 | Loughran, Shawn | 821.00 |
| L02270 | Lowell Sun | 470.70 |
| L02275 | Lowes | 6,068.17 |
| L02385 | Lucontoni, Jason | 649.89 |
| L03053 | Lydon, Kalie | 565.33 |
| L03490 | Lynn Card Company | 82.95 |
| M00055 | M & M Electrical Supply Co. | 1,133.07 |
| H01737 | M & M Francoeur & Sons, LLC | 7,180.00 |
| M00060 | M & N Sports | 24,529.34 |
| M00040 | M. B. Maintenance, Inc. | 523.00 |
| M00053 | M. J. Grainger Engineering, Inc. | 5,107.73 |
| M00014 | MA/NH Alzheimers Assn. | 50.00 |
| M00020 | MB Tractor & Equipment | 2,508.26 |
| M01276 | MEHA | 150.00 |
| M01491 | MF Athletic | 4,285.00 |
| M00178 | MacDonald, Allan | 21.94 |
| M00180 | MacDonald, Tyler George | 150.00 |
| M00200 | MacMulkin Chevrolet | 33,033.85 |
| M00215 | Macpherson, Sheri | 100.00 |
| M00226 | Madeira, Joao | 23.89 |
| M00227 | Madeiros, Wayne | 67.10 |
| M00300 | MailFinance Inc. | 1,874.25 |
| M00315 | Maine Association of | 30.00 |
| M00317 | Maine Oxy/Spec Air | 1,580.85 |
| M00296 | Maine Technical Source | 10,443.13 |
| M00400 | Malizia, Stephen | 999.96 |
| M00337 | Mallen, Michael | 70.00 |
| M00345 | Malley Electric, Inc. | 824.90 |
| M00399 | Manchester Mack | 10,279.29 3,849.19 |
| M00390 | Manchester Parker Store | 1,260.00 |
| M00396 | Manchester Suburban Basketball Leag | 285.79 |
| M00403 | Mandeville, Dominick | 203.73 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|----------------|
| M00411 | Manherz, Karen | 1,200.00 |
| M00412 | Manning, Joseph, Trustee | 137.49 |
| M00416 | Mansur, Walter | 5.17 |
| M00524 | Marcelle, Alfred | 943.24 |
| M00419 | Marden, Joan | 850.00 |
| M00551 | Markertek Video Supply | 1,149.10 |
| M00700 | Market Basket | 6,721.25 |
| M00712 | Markgott, Franz | 1,114.41 |
| M00740 | Marshall & Swift | 476.20 |
| M00738 | Marshall, Anne & Timothy | 486.33 |
| M00747 | Martel, Arthur | 126.22 |
| M00752 | Martin, Shawn | 1,000.00 |
| M00753 | Martineau, Jamie M. | 78.00 |
| M00756 | Martineau, Paul | 894.50 |
| M00754 | Martineau, Paul R., Jr. | 88.00 |
| C01269 | Mary-Jo Chiklis | 97.41 |
| M00773 | Masiello Group | 3.30 |
| M00760 | Mason Brothers Construction LLC | 12,350.00 |
| M00767 | Mason, Linda | 60.25 |
| M00768 | Mass. Association of Crime Analysts | 140.00 |
| M00766 | Mass. Chapter of IAAO | 280.00 |
| M00734 | Mass. Dept. of Revenue | 7,350.00 |
| M00775 | Masse Fire Protection Services | 225.00 |
| M00778 | Masterson, Stephanie | 40.00 |
| M00974 | Matte, Thomas | 26.10 |
| M01078 | Maynard & Lesieur, Inc. | 17,513.27 |
| M01085 | Maynard & Paquette | 8,643.40 |
| M03817 | McCaffery, Simon | 400.00 |
| M01130 | McCann, Arthur | 200.00 |
| M01186 | McDowell, Eric | 126.32 |
| M01195 | McGill's, Inc. | 556.17 |
| M01219 | McGovern, Shirley | 21.85 |
| M00052 | McGregor, John | 151.43 |
| M01212 | McIntosh, James Scott | 38,026.49 |
| M01218 | McIntosh, Rainy | 17.20 20.00 |
| M01214 | McKinley, Brian | 38.71 |
| M01279 | Medeiros, Joseph | 656.00 |
| M01264 | Meech, Charles Jr. | 105.70 |
| M01283 | Melanson, Richard Mell, Michael | 1,866.09 |
| M01289 | Memorial Scholarship Fund | 45.00 |
| M01357 | MEMORIAL SCHOLARSHIP FULLA | 43.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|------------------------------------|-------------------|
| M01410 | Merrill, Robert | 6,105.00 |
| C01678 | Michael Clare, Trustee | 13,716.90 |
| M01507 | Michaud, James | 1,263.29 |
| M01650 | Mill Metals Corporation | 5,180.30 |
| M01655 | Miller, Blake | 376.93 |
| M01669 | Miller, Michael | 800.00 |
| M01659 | Minahan, Katherine | 999.87 |
| N01668 | Mine Safety Appliance Company | 300.00 |
| M01670 | Minuteman Fire & Equipment Rescue | 3,741.71 |
| M01675 | Minuteman Trucks, Inc. | 198.46 |
| M01679 | Mirabella, John | 29.82 |
| M01684 | Mitchell, Tracy | 180.00 |
| M01696 | Moceri, Veronica | 116.00 |
| M01710 | Monadnock Mountain Water, Inc. | 1,272.50 |
| M01708 | Monarch Plumbing & Heating LLC | 926.00 |
| M01716 | Monfette, Michael J. | 38.60 |
| M01724 | Monoprice | 291.57 |
| M01747 | MorganStanley SmithBarney | 10,490.70 |
| M01759 | Morin, Duane | 424.38 |
| M01791 | Morse Technologies | 1,500.00 |
| M01795 | Mosaic Technology | 26,302.46 |
| M01915 | Motorola Solutions, Inc. | 5,486.10 |
| M01965 | Moulton, Michael | 260.00 |
| M02265 | Municipal Leasing Consultants | 650.00 |
| M02255 | Municipal Pest Management Service | 20,000.00 |
| M02329 | Murphy, Dennis, Jr. | 300.00 |
| M02328 | Murphy, Mary T. | 3.07 |
| M02225 | Murray, Shawn | 126.58 |
| N00008 | N.E.A.F.C., Inc. | 25.00 |
| N01965 | NDAA | 95.00 |
| N02449 | NECPE | 473.00 |
| N00049 | NEHA | 95.00 |
| N00051 | NFPA | 1,774.56 |
| N00052 | NFPA | 1,615.50 |
| N02665 | NH Bragg | 3,276.04 |
| N02668 | NH Building Officals Support Staff | 50.00 |
| N02870 | NH Correctional Industries | 5,759.58 |
| N00069 | NH D.A.R.E. Officers Association | 75.00 6,656.00 |
| N00060 | NH DHHS | 1,480.00 |
| N03067 | NH Furniture Direct | 1,480.00 |
| N03071 | NH Housing Finance Authority | 127.19 |

| <u>Vendor ID</u> | <u>Vendor Name</u> | Paid Amount |
|------------------|-------------------------------------|------------------|
| N03075 | NH Housing Finance Authority | 1,884.79 |
| N03675 | NH Tactical Officers Association | 250.00 |
| N02661 | NHBOA | 700.00 |
| N00057 | NHCOPSA | 75.00 |
| N00071 | NHCTCA | 86.00 |
| N03220 | NHMMA | 100.00 |
| N03589 | NHRPA | 70.00 |
| N00062 | NHTCA | 70.00 |
| N00102 | NRAAO | 740.80 |
| N01000 | NRPC | 19,642.00 |
| N00141 | Nadeau Park, LLC | 22,440.00 |
| N00150 | Nadeau, Mark | 740.00 |
| N00174 | Nager, Patrick | 190.00 |
| N00173 | Nagle, Adam H. | 100.00 |
| N00176 | Nagle, Toral | 6.49 |
| N00290 | Nash Family Investment Properties | 326.40 |
| N00291 | Nash Group | 28.79 |
| N00747 | Nashua Farmers' Exchange, Inc. | 750.40 |
| N00777 | Nashua Harley-Davidson & Buell | 1,590.37 |
| N00925 | Nashua Outdoor Power | 542.86 |
| N00930 | Nashua Pastoral Care Center | 3,380.00 |
| N01038 | Nashua Region Solid Waste | 11,395.00 |
| N01075 | Nashua Soup Kitchen & Shelter, Inc. | 7,500.00 |
| N00403 | Nashua Transit System | 13,857.00 |
| N00400 | Nashua, City of | 188,666.12 |
| N00401 | Nashua, City of | 218,365.76 |
| N00402 | Nashua, City of | 1,000.00 |
| N01290 | National Assoc. of EMS Educators | 85.00 |
| N01220 | National Association of | 60.00 |
| N01379 | National Fire Prevention Council | 96.00 |
| N01390 | National Grid | 49,885.68 |
| N01450 | National Law Enforcement Supply | 1,156.19 |
| N01854 | National Registry of EMT's | 370.00 |
| N01900 | Nationstar Mortgage | 1,038.00 |
| N01940 | Nault Enterprises, Inc. | 999.00 |
| N01972 | Nelson Analytical LLC. | 150.00 |
| N01986 | Nelson, Richard | 54.45 |
| N02087 | Nemeth, Michael | 407.54 |
| N02095 | Neopost Leasing | 899.99 894.39 |
| N02096 | Neopost USA Inc | 9,391.75 |
| N02150 | Neptune, Inc. | 5,551.75 |

| Vendor ID | <u>Vendor Name</u> | Paid Amount |
|-----------|-------------------------------------|----------------|
| N02172 | Neverett's Sew & Vac | 820.00 |
| N02230 | New England Association of | 60.00 |
| N02250 | New England Barricade Corp. | 1,169.54 |
| N02346 | New England Fire Equipment and | 4,719.90 |
| N02365 | New England Municipal Equipment Co. | 2,781.08 |
| N02368 | New England NEOA | 300.00 |
| N02370 | New England Paper & Supply | 3,362.64 |
| N02388 | New England Real Estate Journal | 139.00 |
| N02425 | New England State Police Info Net. | 100.00 |
| N02453 | New England Time & Systems, Inc. | 356.40 |
| N02563 | New Hampshire Amateur | 490.00 |
| N02568 | New Hampshire Association of | 60.00 |
| N02570 | New Hampshire Association of | 760.00 |
| N02575 | New Hampshire Association of | 100.00 |
| N02590 | New Hampshire Association of | 824.00 |
| N02606 | New Hampshire Association of | 150.00 |
| N02620 | New Hampshire Bar Association | 719.00 |
| N02785 | New Hampshire City & Town Clerks | 20.00 |
| N02670 | New Hampshire Coalition for | 250.00 |
| N02664 | New Hampshire Commercial | 125.00 |
| N02899 | New Hampshire Department of | 540.00 |
| N00061 | New Hampshire Department of Safety | 165.75 |
| N03032 | New Hampshire Division of Fire | 4,770.00 |
| N02991 | New Hampshire Fire Prevention | 12.00 |
| N03036 | New Hampshire Fisher Cats | 1,002.50 |
| N03040 | New Hampshire GFOA | 195.00 |
| N03110 | New Hampshire Health Officers | 235.00 |
| N03114 | New Hampshire Hydraulics, Inc. | 1,835.47 |
| N03090 | New Hampshire Lakes Association | 7,645.50 |
| N03174 | New Hampshire Local Welfare | 50.00 |
| N03228 | New Hampshire Municipal Association | 17,621.90 |
| N03361 | New Hampshire Office of Energy and | 290.00 |
| N03355 | New Hampshire Planners Association | 165.00 |
| N03215 | New Hampshire Print & Mail Services | 49,358.26 |
| N03396 | New Hampshire Public Works | 60.00 |
| N03393 | New Hampshire Public Works and | 25.00 |
| N03449 | New Hampshire Retirement System | 2,224,650.65 |
| N03551 | New Hampshire Retirement System | 96.00 20.00 |
| N03567 | New Hampshire Road Agents | 720.65 |
| N03588 | New Hampshire Safe & Lock Co., Inc. | 233.48 |
| N03679 | New Hampshire Tax Collectors' | 233.40 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|---|----------------|
| N02360 | New Horizons Computer Learning | 5,282.00 |
| N04275 | Nick's Roast Beef & Pizza | 797.41 |
| N04576 | Norlab, Inc. | 206.60 |
| N04865 | NorthEast Mailing Systems, LLC | 295.00 |
| N04854 | Northeast Resourse | 2,612.00 |
| N04851 | Northeast Utilities System | 1,481.73 |
| N04864 | Northeast Wisconsin | 175.00 |
| N04874 | Northern New England | 189.00 |
| N04872 | Northern Tool & Equipment Company | 25.87 |
| N04919 | Novick, Jay | 275.00 |
| N02160 | Nuera Transport | 312.52 |
| N04952 | Nute, Lisa | 234.96 |
| 000102 | O'Brien, Shane | 190.00 |
| 000165 | O'Dowd, Thomas | 2,000.00 |
| 000130 | Occupational Drug Testing, LLC | 2,474.00 |
| 000071 | Ocean State Signal Co. | 590.00 |
| 000150 | Océ | 4,739.08 |
| 002130 | Oleksak, William | 231.76 |
| 000462 | Omni Services, Inc. | 285.74 |
| 000548 | One Hour Martinizing | 7,518.00 |
| 000575 | Orchard Hill Greenhouses | 1,620.00 |
| 000708 | Orme, Frank P. | 18.27 |
| 001000 | Ossipee Mountain Electronics, Inc. | 247.95 |
| 001001 | Otarnic Pond Cooperative | 375.00 |
| P00023 | PDSI | 2,778.00 |
| P00575 | PFFH | 36,250.95 |
| P01451 | PSNH | 133,223.19 |
| P00079 | Palko, Kimberly | 22.33 |
| P00127 | Pappas, Craig | 74.33 |
| P00195 | Paradise, Raymond | 25.00 |
| P00184 | Park, Irene | 7.15 |
| P00188 | Parsi, Cynthia | 3.46 367.35 |
| P00226 | Paton, Virginia | 9,150.00 |
| P00227 | Patriot Properties, Inc. | 222.66 |
| P00249 | Peabody Supply Company, Inc. | 39.89 |
| P00246 | Pearson, Mark Pelham Baseball & Softball Assoc. | 6,199.30 |
| P00280 | Pelham Travel Basketball | 750.00 |
| P00301 | Pelletier, Marc | 56.09 |
| P00287 | Pelmac Industries, Inc. | 6,064.00 |
| P00300 | Penney Fence Erection Co., Inc. | 2,117.40 |
| P00355 | remiey remee treemon co., me. | _, |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|--------------|
| P00360 | Pennichuck Water Service Corp. | 1,055,665.70 |
| P00370 | People's United Bank | 1,912,930.00 |
| P00381 | People's United Bank | 26.37 |
| P00384 | Pepper, Megan | 968.16 |
| P00391 | Performance Auto Body | 8,866.30 |
| P00540 | Peters, Richard | 14.44 |
| P00545 | Peterson, Ed | 2,018.00 |
| P00548 | Petry, James | 265.69 |
| P00560 | Petty Cash - Finance Dept | 930.55 |
| P00565 | Petty Cash - Fire Dept | 979.04 |
| P00555 | Petty Cash - Police Dept | 439.16 |
| P00595 | Phoenix Screen Printing | 1,508.75 |
| P00598 | Physio-Control, Inc. | 14,517.99 |
| P00097 | Picard, Carl | 138.84 |
| P00661 | Pichette Brothers Const. Co., Inc. | 333,734.90 |
| P00260 | Pierce Manufacturing, Inc. | 265,642.00 |
| P00587 | Pietraskiewicz, Mike | 31.20 |
| P00670 | Pincence, Ron | 1,123.00 |
| P00675 | Pine Motor Parts, Inc. | 246.21 |
| P00851 | Pitney Bowes Credit Corp. | 862.48 |
| TV0002 | Pleau, Raymond | 17.29 |
| P01051 | Plichta, John | 43.69 |
| P01053 | Plodzik & Sanderson, P.A. | 42,000.00 |
| P01085 | Poland Spring Water | 371.88 |
| P01088 | Poles Automotive Service Center | 30,920.26 |
| P01097 | Poole, Heather | 100.00 |
| P01135 | Porter, Steve | 693.00 |
| P01150 | Portsmouth Police Department | 400.00 |
| P01192 | Poseidon Air Systems | 1,345.00 |
| P01210 | Potter, Phil | 375.00 |
| P01219 | Power Up Generator Service Co. | 2,386.80 |
| P01216 | Powerphone, Inc. | 1,011.65 |
| P01224 | Pratt, Douglas | 420.88 |
| P01227 | Precision Balancing & Machine Corp. | 465.00 |
| P01254 | Primex | 147,340.00 |
| P01255 | Print Factory, Ltd. | 718.39 |
| P01247 | Prior, Randy | 40.00 |
| P01249 | Pristine Homes Realty, LLC. | 150.00 |
| P01329 | Pro-Vision Automotive | 1,721.43 |
| P00040 | Professional Fire Fighters of NH | 2,596.63 |
| P01263 | Professional Firefighters of Hudson | 1,225.50 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|-------------|
| P01271 | Professional Vehicle Corporation | 484.05 |
| P01291 | Prolyn Corp. | 1,275.00 |
| P01292 | Protection One | 493.43 |
| P01310 | Provencal, Toby | 419.96 |
| P01296 | Provencher, Roland | 67.50 |
| P01350 | Psychotherapy Associates, Inc. | 1,575.00 |
| P01425 | Public Safety Group | 135.00 |
| P01430 | Public Safety Media Group, LLC | 285.00 |
| P01450 | Public Service Company of NH | 394,146.80 |
| P01525 | Pucillo, Kevin | 386.44 |
| P01571 | Purcell, Deanna | 278.00 |
| P01574 | Purcell, Sandra | 260.00 |
| P01575 | Purcell, Scott | 1,039.00 |
| Q00021 | QBE First | 875.03 |
| Q00077 | Quartermaster, Inc. | 66.98 |
| Q00166 | Quigley, Tom | 90.00 |
| Q00175 | Quill Corporation | 508.29 |
| Q00275 | Quirk GM Parts Depot | 1,104.87 |
| R00074 | R & R Public Wholesalers, Inc. | 194.00 |
| R00069 | R.C. Welding | 1,946.00 |
| A01785 | R.C.K.C | 100.00 |
| R00071 | RC & S, Inc. | 225.00 |
| R00253 | Radio IP Software, Inc. | 1,448.39 |
| R00260 | Rae, Crystal | 7.02 |
| R00316 | Rancourt, Tracey | 89.97 |
| R00344 | Ratte, Debra | 20.00 |
| R00348 | Ray Prue Heating and AC | 942.00 |
| R00407 | Real Data Corp. | 595.00 |
| R00415 | Red Brick Clothing Company | 4,948.70 |
| R00441 | Reeds Ferry Small Buildings, Inc. | 201.25 |
| R00446 | Relyco Sales, Inc. | 526.52 |
| R00452 | Remington Arms Co., Inc. | 211.57 |
| R00511 | Reserve Account | 4,229.13 |
| R00521 | Rexel CLS | 945.88 |
| R00540 | Ricard, Normand | 17.29 |
| R00539 | Rich, Gregory | 300.04 |
| R00541 | Richardson, Brett | 50.00 |
| R00558 | Ricker, Thomas | 33.60 |
| R00571 | Ricks, John | 3.30 |
| R00562 | Ricoh Americas Corp. | 12,281.40 |
| R00567 | Ricoh Americas Corporation - Supply | 46.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|------------------------------------|-------------|
| R00569 | Ricoh Americas Corporation - Usage | 1,607.14 |
| R00561 | Riel, Jennifer | 2,014.41 |
| TV0001 | Rioux, Roland | 7.39 |
| R00573 | River Free Productions | 1,000.00 |
| R00572 | Riverview Industrial Park Assoc. | 263.99 |
| R00601 | Ro-Brand Products, Inc. | 929.61 |
| R00580 | Robbins Auto Parts | 1,094.26 |
| R00599 | Roberts, John | 40.00 |
| R00589 | Robertson, Gayle | 1,812.00 |
| R00593 | Robichaud, Gerard | 350.00 |
| R00595 | Robichaud, Roger | 300.00 |
| R00062 | Robinson, Donna | 3.09 |
| R00627 | Rochford, Kevin | 13.86 |
| R00637 | Rockingham Emergency | 61.50 |
| R00732 | Rodgers Memorial Library | 253,557.72 |
| R00802 | Roger Williams University | 1,450.00 |
| R00805 | Rojas. Raymond | 98.27 |
| R00900 | Roller Kingdom | 4,500.00 |
| R00930 | Rosen's Uniforms | 27,719.46 |
| R00997 | Ross, Joseph A | 160.00 |
| R00995 | Ross, Matthew | 2,231.72 |
| R01217 | Rouleau, Raymond | 7.42 |
| R01235 | Roy's Auto Sales | 40.00 |
| S00020 | SMS Systems Maintenance Serv. Inc | 9,285.60 |
| S00021 | SMT Industrial | 235.24 |
| S00025 | SMT Tracey Lane Holdings, LLC. | 246.90 |
| S00185 | Safety and Health Council | 134.55 |
| S00266 | Salucco, Kyle | 60.00 |
| S00275 | Sam's Club | 35.00 |
| S00113 | Sancartier, Michelle | 40.00 |
| S00288 | Sanderson, David | 1,038.00 |
| S00302 | Sands, Jeffrey | 24.00 |
| S00303 | Sansoucy, George E. | 1,537.50 |
| S00305 | Sargent, Janelle | 94.00 |
| S00322 | Schibanoff, Harry | 57.92 |
| S00332 | School Street Truck Parts Inc. | 2,836.90 |
| S00337 | Schreib, Lorraine | 145.61 |
| S00490 | Scoreboard Enterprises, Inc. | 99.50 |
| S00519 | Scott, Leslie | 70.00 |
| H01700 | Seabury, J. Bradford | 3,440.09 |
| S00548 | Seal-Tec Asphalt Coatings, Inc. | 24,597.09 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|------------------------------------|---------------------|
| S00568 | Sears, John | 20.82 |
| S00580 | Secondwind Water Systems, Inc. | 185.00 |
| S0609 | Serescnet | 300.00 |
| S00528 | Severance, Kristine A. | 10.97 |
| U00073 | Shades of Green Hydroseeding, LLC. | 1,188.00 |
| S00635 | Shaughnessy, Michael | 181.00 |
| S00654 | Shaw, David | 24.59 |
| S00777 | Shepherd's Hill Condo Association | 882.00 |
| S00775 | Shepherds Hill Development Co. | 10.57 |
| S00855 | Sheraton Portsmouth | 433.82 |
| S00858 | Sherburne, Jamie | 112.00 |
| S00861 | Sherburne, Sara | 20.00 |
| S00860 | Sherwin-Williams | 179.38 |
| S00901 | Shooting Sports Supply | 14,896.44 |
| S00910 | Showtime Computers & Supplies | 809.34 |
| S01918 | Sig Sauer | 959.00 |
| S00935 | Silva, Scott | 761.00 |
| S00940 | Simons Uniforms | 75.00 |
| S00951 | SimplexGrinnell LP | 14,518.29 |
| S00995 | Single Source Group | 998.00 |
| S01047 | Skafas, Kim | 2.53 |
| S01052 | Skelly Medical | 999.98 |
| S01049 | Skillpath Seminars | 855.85 |
| S01056 | Slawinowski, Theodore | 46.68 |
| S01057 | Sliver, Jason | 500.24 |
| D00847 | Smart-Dionne, Judith | 200.00 |
| S01175 | Smith Plumbing & Heating, LLC | 1,226.22 |
| S01128 | Smith, Devon | 48.00 |
| S01204 | Snap Sports, Inc. | 317.60 |
| S01225 | Soapy's Car Wash | 490.00 |
| S01320 | Society for the Protection of | 50.00 |
| S01227 | Sojka, Anne | 3,443.00 |
| S01321 | Sojke, John | 30.81 |
| S01326 | Solar Energy Business Association | 50.00 |
| S01325 | Souhegan Mutual Fire Aid | 3,112.50 |
| S01484 | Source4, Inc. | 425.76 |
| S01534 | Southern NH | 767.00 |
| S01535 | Southern New Hampshire Special | 5,081.44 |
| S01550 | Southworth-Milton, Inc. | 35,909.33 235.51 |
| S01660 | Specialty Vehicles, Inc. | 798.00 |
| S01668 | Spector Soft | 736.00 |

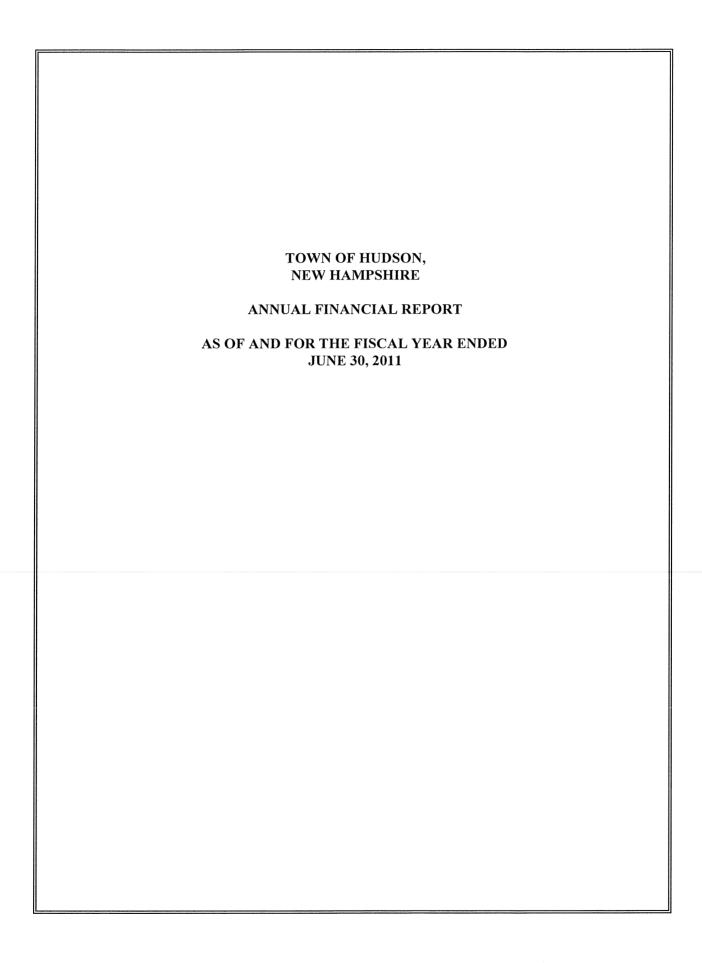
| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|------------------------|
| S01692 | Spencer-Hines, Erika | 250.00 |
| S01739 | Sport Supply Group | 3,896.52 |
| S01741 | Sport Supply Group | 1,725.07 |
| S01747 | Squires, Julian | 54.99 |
| S00252 | St. Joseph Business & Health | 19,908.45 |
| S00235 | St. Joseph Community Services, Inc. | 3,835.00 |
| S00251 | St. Joseph Hospital | 1,858.15 |
| S00263 | St. Onge, Scott | 1,020.65 |
| S01765 | Stanley Convergent Security Solutio | 1,578.84 |
| S01757 | Stanley, Clayton | 600.00 |
| S01784 | Staples | 182.71 |
| S01782 | Staples Advantage | 2,525.62 |
| S01855 | State of NH - Criminal Records | 545.25 |
| S01862 | State of New Hampshire | 4,509.00 |
| S01863 | State of New Hampshire | 10.00 |
| S01866 | State of New Hampshire - U.C. | 1,518.65 |
| S01861 | State of New Hampshire, DMV | 4.00 |
| S02058 | Statewide Communications, Inc. | 855.00 |
| S02160 | Stearns, Dale P. | 825.00 |
| S02164 | Steck, Gary | 20.61 |
| S02168 | Stephens Publishing Co. | 1,700.64 |
| S02204 | Stevens, Claire | 30.00 |
| S02220 | Stickney, Robert | 150.00 |
| S02250 | Still's Power Equipment Co. | 14,476.15 |
| S02610 | Stratham Tire, Inc. | 117.50 |
| S02680 | Stryker Medical | 180.86 |
| S02695 | Stultz, Hildreth | 60.85 |
| S02850 | Suburban Auto & Truck Parts Inc. | 437.26 |
| S02863 | Sulin, Dean | 118.98 |
| S02877 | Sullivan, John W. | 826.24 |
| S02865 | Sullivan, Jonalyn | 40.00 |
| S02901 | Summit Title Services, Inc. | 45.53 |
| S03400 | Surplus Office Equipment, Inc. | 1,958.25 |
| S03351 | Swanson, Judith | 21.75 |
| S01781 | Swendsboe, Neil H. | 133.50 |
| S03591 | Sylbrook Real Estate | 10.69 |
| T00050 | T-Bones | 371.84 |
| T0060 | T-Mobile USA, Inc | 15.13 |
| T00332 | TD Wealth Management | 11,011.85 12,325.00 |
| T00333 | TDD Earth Tech Inc. | 180.00 |
| T01053 | TG Graphics | 160.00 |

| Vendor ID | Vendor Name | Paid Amount |
|-----------|-------------------------------------|-------------|
| T01033 | TMDE Calibration Lab, Inc. | 1,845.05 |
| T00100 | TST Hydraulics, Inc. | 1,748.83 |
| T00149 | Taku, Elaine | 24.97 |
| T00170 | Tamarack Landscaping, Inc. | 4,938.00 |
| T00179 | Tamposi, Cynthia Ann | 103.70 |
| T00206 | TapeandMedia.com, LLC | 515.83 |
| T00247 | Tarrant, Michele | 25.00 |
| T00245 | Taser International | 1,300.00 |
| T00250 | Tate Brothers Paving | 600.00 |
| T00315 | Taylor, David M. | 150.00 |
| T00470 | Tee's Plus | 2,129.69 |
| T00455 | Teledyne Isco, Inc. | 1,189.94 |
| T00500 | Telegraph Publishing Co. | 3,695.57 |
| T00515 | Telephonetics Communications | 412.50 |
| T00520 | Tello, David James | 6.95 |
| T00518 | Tenant Access, Inc. | 3,600.00 |
| T00519 | Tennant Sales and Service Company | 7,802.70 |
| T00542 | Terminix | 299.00 |
| T00549 | Terracon | 11,178.75 |
| T00548 | Terwilliger, Lisa | 501.14 |
| C00179 | The CAD Zone, Inc. | 309.00 |
| H01215 | The Horn Group, LLC | 822.85 |
| 001225 | The Overhead Door Company | 786.95 |
| T00750 | Thompson Publishing Group Inc. | 399.00 |
| T00735 | Thurston's Tool Co. | 2,637.00 |
| T00970 | Tilton-Northfield PFF Local 4659 | 65.00 |
| T00979 | Tim's Turf & Landscaping Materials | 1,364.00 |
| T00990 | Timpe, Steve | 525.00 |
| T01032 | Tip Top Tree Service & Landscaping | 7,575.00 |
| T01034 | Tire Warehouse | 8,848.92 |
| T01016 | Tomaswick III, James Robert | 132.00 |
| T01024 | Torres, Kayla | 156.00 |
| T01035 | Total Air Supply Inc. | 661.32 |
| T01049 | Total Notice, LLC. | 8,027.00 |
| T01039 | Tousignant, Robert | 1,121.02 |
| T01076 | Town of Hudson | 784,118.98 |
| T01077 | Town of Hudson | 17,602.00 |
| T01075 | Town of Hudson Sewer Utility | 4,098.43 |
| T01080 | Town of Hudson Tax Collector | 4,457.94 |
| T01079 | Town of Hudson Water Utility | 290,263.01 |
| T01103 | Town of Litchfield | 30,597.12 |

| <u>Vendor ID</u> | Vendor Name | Paid Amount |
|------------------|-------------------------------------|---------------------|
| T01109 | Town of Salem, NH | 598.50 |
| T01358 | Tractor Supply Credit Plan | 224.99 |
| T01366 | Trane | 46,675.00 |
| T01364 | Trans-Medic | 99.95 |
| T01363 | Transcor-IT | 22,603.31 |
| PO1291 | Traub, Stephen G. | 12,300.00 |
| T01598 | Treadmill Doctor | 199.00 |
| T01594 | Trearchis, Deanna | 144.00 |
| T01393 | Treasurer, State of New Hampshire | 18,676.00 |
| T01505 | Treasurer, State of New Hampshire | 75.00 |
| T01506 | Treasurer, State of New Hampshire | 350.00 |
| T01518 | Treasurer, State of New Hampshire | 2,620.00 |
| T01519 | Treasurer, State of New Hampshire | 350.00 |
| T01545 | Treasurer, State of New Hampshire | 450.00 |
| T01585 | Treasurer, State of New Hamphsire | 620.00 |
| T01586 | Treasurer, State of New Hampshire | 8,845.00 |
| T01588 | Treasurer, State of New Hampshire | 81.00 |
| T01589 | Treasurer, State of New Hampshire | 150.00 |
| T01555 | Treasurer, State of New Hampshire | 33.00 |
| T01593 | Tri-State Curb Inc. | 570.00 |
| T01639 | Troisi, Cherie Ann | 80.38 |
| T01641 | Trost, Ted | 30.49 |
| T01650 | Trustees of the Trust Funds | 460,004.00 |
| T01691 | Tucci, Alex | 130.00 |
| T017699 | Turmel, James | 86.40 |
| U00045 | U.S.P.C.A. Region 4 | 75.00 |
| U00009 | UMass Hotel at the Campus Center | 239.04 |
| U00800 | UNH Cooperative Extension | 170.00 |
| U00812 | UNH Professional Development | 590.00 |
| U00928 | UPS Store #5997 | 115.38 |
| U00930 | UPS Supply Chain Solutions, Inc. | 56.78 |
| U00068 | US Bank NA | 4.98 |
| U00085 | USA Mobility Wireless, Inc. | 1,001.95 |
| U01120 | UZ Engineered Products | 110.65 |
| U00008 | Underground Testing & Services, LLC | 600.00 |
| U00099 | Union Leader Corporation | 325.09 |
| U00100 | Union Leader Corporation | 632.43 |
| U00015 | United Rentals Shared | 5,673.84 |
| U00038 | United States Postal Service | 32,500.00 795.00 |
| U00675 | Universal Signworks | 355.00 |
| U00780 | University Conference Services | 333.00 |

| <u>Vendor ID</u> | <u>Vendor Name</u> | Paid Amount |
|------------------|-------------------------------------|-------------|
| U00005 | University of New Hampshire | 125.00 |
| U00900 | Unlimited Doors LLC | 1,004.80 |
| U00960 | Upton & Hatfield, LLP | 4,504.40 |
| U01007 | Urban, Janet | 850.00 |
| U01050 | Urban, Joyce | 3,125.54 |
| U00074 | Usman, Farrukh | 95.83 |
| V00154 | VFW | 700.00 |
| V00189 | VMware, Inc. | 6,989.71 |
| V00039 | Vac-Con | 265,057.01 |
| V00037 | Vachon, Michelle | 7.90 |
| V00070 | Vail, Bridie | 104.00 |
| V00073 | Vail, John | 1,640.00 |
| V00091 | Vallante, Lori | 106.85 |
| V00097 | Valley Auto Parts | 5,007.90 |
| V00140 | Verizon Wireless | 28,460.25 |
| V00139 | Vertical Dreams, Inc. | 168.00 |
| V00161 | Viaflow Corporation | 128.12 |
| V00152 | Vibco, Inc. | 4,315.58 |
| V00162 | Vidacare | 1,572.99 |
| V00155 | Vigeant, Leonard | 2,138.00 |
| V00273 | Vogl, John A. | 450.00 |
| V00272 | Volta Oil | 267,079.30 |
| V00275 | Volvo Commercial Finance | 43,250.11 |
| W00009 | W. B. Mason Co., Inc. | 19,312.41 |
| W00020 | W. D. Perkins | 3,048.58 |
| W00516 | WEST | 198.96 |
| W00099 | Wallace, Carol | 3.30 |
| W00151 | Walmart Community BRC | 16,598.52 |
| W00279 | Warrenstreet Architects, Inc. | 15,611.42 |
| W00298 | Waste, Inc. | 47.57 |
| W00399 | Water Country Corporation | 575.00 |
| W00400 | Water Industries, Inc. | 6,472.76 |
| W00409 | Water Transportation Alternatives | 360.00 |
| W00410 | Water Works Supply Corp. | 336.90 |
| W00412 | Watkins, Christine | 8.89 |
| W00444 | Webber, John | 1,392.00 |
| W00455 | Webster, Gary | 666.64 |
| W00496 | Weick, Adam | 6.60 |
| W00490 | Weld Power Service Company | 2,999.51 |
| W00498 | Wells Fargo Home Mortgage | 100.10 |
| W00494 | Wells Fargo Real Estate Tax ServLLC | 1,598.11 |

| <u>Vendor ID</u> | <u>Vendor Name</u> | Paid Amount |
|------------------|-----------------------------|-------------|
| W00500 | Wendt, David | 1,200.00 |
| W00510 | Wesson, Robert | 775.69 |
| W00538 | Weston & Sampson Eng., Inc. | 62,855.16 |
| W00801 | Wherry, Robert | 221.88 |
| W00629 | Whipple, Genevieve | 17.21 |
| W00646 | Whiting, Carol | 111.39 |
| W00681 | Whiting, Gretchen | 30.00 |
| W00654 | Wholey, Tim | 1,167.00 |
| W00672 | Wieczhalek, Doris | 109.81 |
| W00656 | Wiegers, Darin | 890.00 |
| W00762 | Williard's Radiator, Inc. | 555.00 |
| W00766 | Willis, Joseph | 250.00 |
| W00798 | Wilner - Greene Associates | 405.03 |
| W00800 | Wilson, Kathleen | 1,087.02 |
| W00815 | Windward Petroleum | 3,657.25 |
| W00666 | Wingate's Pharmacy | 1,410.30 |
| W00818 | Winmill Equipment Co., Inc. | 158.52 |
| W00870 | Witmer Associates, Inc. | 831.85 |
| W00880 | Wood's CRW Corp. | 305.76 |
| W01059 | Wright Electrical Motors | 1,507.84 |
| Y00076 | Yates. David, Sr. | 1,111.39 |
| Y00227 | Yergeau, Glen R. | 105.50 |



TOWN OF HUDSON, NEW HAMPSHIRE

ANNUAL FINANCIAL REPORT

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

TABLE OF CONTENTS

| | | <u>PAGES</u> |
|--------|---|--------------|
| | INDEPENDENT AUDITOR'S REPORT | 1 |
| | BASIC FINANCIAL STATEMENTS | |
| | Government-wide Financial Statements | |
| Α | Statement of Net Assets | 2 |
| В | Statement of Activities | 3 |
| | Fund Financial Statements | |
| | Governmental Funds | |
| C-1 | Balance Sheet | 4 |
| C-2 | Reconciliation of Total Governmental Fund Balances to the Statement of Net Assets | |
| C-3 | Statement of Revenues, Expenditures, and Changes in Fund Balances | 6 |
| C-4 | Reconciliation of the Statement of Revenues, Expenditures, and | _ |
| | Changes in Fund Balances of Governmental Funds to the Statement of Activities | 7 |
| D 1 | Budgetary Comparison Information | |
| D-1 | Statement of Revenues, Expenditures, and Change in Fund Balance – | 0 |
| D 2 | Budget and Actual (Non-GAAP Budgetary Basis) – General Fund. | 8 |
| D-2 | Statement of Revenues, Expenditures, and Change in Fund Balance – Budget and Actual (Non-GAAP Budgetary Basis) – Water Fund | 9 |
| D-3 | Statement of Revenues, Expenditures, and Change in Fund Balance – | 9 |
| D-3 | Budget and Actual (Non-GAAP Budgetary Basis) – Sewer Fund | 10 |
| | Fiduciary Funds | 10 |
| Е | Statement of Fiduciary Net Assets | 11 |
| ட | · | |
| | NOTES TO THE BASIC FINANCIAL STATEMENTS | 12 - 33 |
| | COMBINING AND INDIVIDUAL FUND SCHEDULES | |
| | Governmental Funds | |
| | Major General Fund | |
| 1 | Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis) | 34 |
| 2 | Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis) | 35 |
| 3 | Schedule of Changes in Unassigned Fund Balance (Non-GAAP Budgetary Basis) | 36 |
| | Nonmajor Governmental Funds | •= |
| 4 - | Combining Balance Sheet | 37 |
| 5 | Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances | 38 |



PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

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INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen Town of Hudson Hudson, New Hampshire

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Hudson as of and for the year ended June 30, 2011, which collectively comprise the Town's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town of Hudson's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

As discussed in Note 1-B to the financial statements, management has not recorded the capital assets and related accumulated depreciation in the governmental activities, and accordingly, has not recorded depreciation expense on those assets. Accounting principles generally accepted in the United States of America require that capital assets, including infrastructure, be capitalized and depreciated, which would increase the assets, net assets, and expenses of the governmental activities. The amount by which this departure would affect the assets, net assets, and expenses of the governmental activities is not reasonably determinable.

As discussed in Note 19 to the financial statements, management has not recorded the long-term costs of retirement health care and obligations for other postemployment benefits in governmental activities. Accounting principles generally accepted in the United States of America require that those costs be recorded, which would increase the liabilities and expenses of the governmental activities. The amount by which this departure would affect the liabilities, net assets, and expenses of the governmental activities is not reasonably determinable.

In our opinion, because of the effects of the matters discussed in the preceding two paragraphs, the government-wide financial statements referred to above do not present fairly, in conformity with accounting principles generally accepted in the United States of America, the financial position of the governmental activities of the Town of Hudson as of June 30, 2011, or the changes in financial position thereof for the year then ended.

In addition, in our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of each major fund and the aggregate remaining fund information of the Town of Hudson as of June 30, 2011, and the respective changes in financial position thereof for the year then ended and the respective budgetary comparison for the general fund, water fund, and sewer fund, in conformity with accounting principles generally accepted in the United States of America.

The Town of Hudson has not presented a Management's Discussion and Analysis that accounting principles generally accepted in the United States of America have determined is necessary to supplement, although not required to be part of, the basic financial statements.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Hudson's basic financial statements. The combining and individual fund financial schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual fund financial schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial schedules themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

Pladzik & Sanderson Professional association.



EXHIBIT A TOWN OF HUDSON, NEW HAMPSHIRE

Statement of Net Assets June 30, 2011

| | Governmental Activities |
|--|----------------------------|
| ASSETS | |
| Cash and cash equivalents | \$ 30,391,666 |
| Investments | 11,687,853 |
| Intergovernmental receivable | 5,165 |
| Other receivables, net of allowances for uncollectible | 5,510,956 |
| Inventory | 22,637 |
| Prepaid items | 3,768 |
| Tax deeded property held for resale | 25,869 |
| Total assets | 47,647,914 |
| LIABILITIES | |
| Accounts payable | 503,481 |
| Accrued salaries and benefits | 107,150 |
| Intergovernmental payable | 15,694,811 |
| Accrued interest payable | 234,159 |
| Unearned revenue | 1,836,856 |
| Other | 202,144 |
| Noncurrent obligations: | |
| Due within one year: | |
| Bonds | 1,060,000 |
| Capital leases | 104,998 |
| Compensated absences | 65,206 |
| Accrued landfill postclosure care costs | 29,000 |
| Due in more than one year: | |
| Bonds | 16,145,000 |
| Capital leases | 55,769 |
| Compensated absences | 1,425,599 |
| Accrued landfill postclosure care costs | 261,000 |
| Total liabilities | 37,725,173 |
| NET ASSETS | |
| Restricted | 8,680,518 |
| Unrestricted | 1,242,223 |
| Total net assets | \$ 9,922,741 |

EXHIBIT B TOWN OF HUDSON, NEW HAMPSHIRE

Statement of Activities

For the Fiscal Year Ended June 30, 2011

| | | | Program Revenues | | | Net (Expense) | |
|--|-----|------------|------------------|-----------|---------|---------------|----------------|
| | Cha | | Charges | Operating | | Revenue and | |
| | | | | for | | rants and | Change in |
| | | Expenses | | Services | | ntributions | Net Assets |
| Governmental activities: | | | | | | | |
| General government | \$ | 3,409,553 | \$ | 282 | \$ | 42,352 | \$ (3,366,919) |
| Public safety | | 11,855,879 | | 620,056 | | 336,995 | (10,898,828) |
| Highways and streets | | 3,405,485 | - | | 536,855 | | (2,868,630) |
| Sanitation | | 2,493,513 | | 1,347,556 | | 901,248 | (244,709) |
| Water distribution and treatment | | 1,566,651 | | 3,824,591 | | 25,248 | 2,283,188 |
| Health | | 93,201 | | - | | - | (93,201) |
| Welfare | | 90,773 | | - | | - | (90,773) |
| Culture and recreation | | 1,289,638 | | 197,987 - | | - | (1,091,651) |
| Conservation | | 33,039 | | - | | 14,333 | (18,706) |
| Interest on long-term debt | | 745,244 | | - | | - | (745,244) |
| Capital outlay | | 830,886 | | 8,050 | | - | (822,836) |
| Total governmental activities | \$ | 25,813,862 | \$ | 5,998,522 | \$ | 1,857,031 | (17,958,309) |
| General revenues: | | | | | | | |
| Taxes: | | | | | | | |
| Property | | | | | | | 15,744,843 |
| Other | | | | | | | 523,045 |
| Motor vehicle permit fees | | | | | | | 3,653,362 |
| Licenses and other fees | | | | | | 291,537 | |
| Grants and contributions not restricted to specific programs | | | | | | 1,096,917 | |
| Miscellaneous | | | | | | 469,389 | |
| Total general revenues | | | | | | | 21,779,093 |
| Change in net assets | | | | | | 3,820,784 | |
| Net assets, beginning, as restated (see Note 17) | | | | | | 6,101,957 | |
| Net assets, ending | | | | • | | | \$ 9,922,741 |
| , , | | | | | | | |

EXHIBIT C-1 TOWN OF HUDSON, NEW HAMPSHIRE

Governmental Funds Balance Sheet June 30, 2011

| ASSETS Cash and cash equivalents \$ 24,164,488 \$ 3,165,099 \$ 860,466 \$ 409,282 \$ 28,599,305 Receivables, net of allowances for uncollectible: \$ 4,830,571 \$ 5 \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ | | General | Water | Sewer | Other Governmental Funds | Total Governmental Funds |
|--|-------------------------------------|---------------|--------------|--------------|--------------------------------|---------------------------------------|
| Necessments | | | | | | |
| Receivables, net of allowances for uncollectible: 4,830,571 - - 4,830,571 Accounts 238,195 189,283 65,605 493,083 Intergovernmental 5,165 - 65,605 5,165 Special assessments - 159,302 159,302 159,302 Interfund receivable 229,442 90,100 - - 72,312 Voluntary tax liens 72,312 - - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - 22,637 Prepaid tiems 3,768 - - - 2,637 Prepaid tiems - 23,869 - - - 25,869 Cash - restricted 1,714,840 1,710,736 8011,139 - 1,28,000 Total ass | • | \$ 24,164,458 | \$ 3,165,099 | \$ 860,466 | • | |
| Taxes 4,830,571 1.0 4.830,571 4.830,871 Accounts 238,195 189,283 65,605 - 439,083 Intergovernmental 5,165 - 159,302 - 5,165 Special assessments - - 159,302 - 159,302 Interfund receivable 229,942 90,100 - - 320,042 Voluntary tax liens 72,312 - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - 72,312 Inventory 22,637 - - - 22,637 Prepaid items 3,768 - - - 25,869 Cash - restricted 1,553,558 - 238,803 - 1,792,361 Investments - restricted 28,000 - - - 28,000 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - 28,000 Total assets \$32,817,003< | | - | - | - | 251,138 | 251,138 |
| Accounts 238,195 189,283 65,605 - 493,083 Intergovernmental 5,165 - 1-5,002 5,165 Special assessments - 1-5,002 - 159,002 Interfund receivable 229,942 90,100 - - 320,042 Voluntary tax liens 72,312 - - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - 72,312 Inventory 22,637 - - - 2,2637 Prepaid items 3,768 - - - 25,869 Cash - restricted 1,553,558 - 238,803 - 1,792,361 Investments - restricted 1,514,840 1,710,736 8,011,139 - 1,792,361 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - 28,000 Total assets \$32,381,003 \$89,114 \$20,744 \$ \$50,496,795 Accured | | 4.000.571 | | | | 4 020 571 |
| Intergovernmental | | , , | 100.202 | - | - | , , , , , , , , , , , , , , , , , , , |
| Special assessments - - 159,302 - 159,302 Interfund receivable 229,942 90,100 - - 320,042 Voluntary tax liens 72,312 - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - 72,312 Inventory 22,637 - - - 22,637 Prepaid items 3,768 - - - 25,669 Tax deeded property (subject to resale) 25,869 - - - 25,869 Cash - restricted 1,553,558 - 238,803 - 1,792,361 Investments - restricted 1,714,840 1,710,736 8,011,139 - 11,367,15 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - 28,000 Total assets \$32,817,003 \$,155,218 \$9,335,315 \$60,420 \$47,967,956 LiABILITIES AND FUND BALANCES Liaging and part of the part of | | | 189,283 | 65,605 | - | * |
| Interfund receivable 229,942 90,100 | <u> </u> | 5,165 | - | - | - | * |
| Voluntary tax liens 72,312 - - 72,312 Voluntary tax liens reserved until collected (72,312) - - - (72,312) Inventory 22,637 - - - 22,637 Prepaid items 3,768 - - 3,768 Tax deeded property (subject to resale) 25,869 - - 25,869 Cash - restricted 1,714,840 1,710,736 8,011,139 - 1,792,361 Investments - restricted 1,714,840 1,710,736 8,011,139 - 1,792,361 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - 28,000 Total assets \$32,817,003 \$5,155,218 \$9,335,315 \$60,420 \$47,967,956 Liasteristed 28,000 - - - 28,000 Total assets \$32,817,003 \$89,114 \$20,704 - \$503,481 Accrued salaries and benefits 101,659 1,091 4,400 <td< td=""><td>-</td><td>-</td><td>-</td><td>159,302</td><td>-</td><td></td></td<> | - | - | - | 159,302 | - | |
| Voluntary tax liens reserved until collected Inventory (72,312) - - (72,312) Inventory 22,637 - - 22,637 Prepaid items 3,768 - - 22,637 Tax deeded property (subject to resale) 25,869 - - 25,869 Cash - restricted 1,553,558 - 238,803 - 1,792,361 Investments - restricted 1,714,840 1,710,736 8,011,139 - 11,436,715 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - 28,000 - - 28,000 \$47,967,956 Total assets \$32,817,003 \$5,155,218 \$9,335,315 \$60,420 \$47,967,956 Chastitities Accounts payable \$393,663 \$89,114 \$20,704 \$ \$503,481 Accrued salaries and benefits 101,659 1,091 4,400 \$34,576 1 94,576 Intergovernmental payable 94,576 - 2 <t< td=""><td></td><td></td><td>90,100</td><td>=</td><td>=</td><td>·</td></t<> | | | 90,100 | = | = | · |
| Inventory | • | · | - | - | - | |
| Prepaid items 3,768 - - - 3,768 Tax deeded property (subject to resale) 25,869 - - - 25,869 Cash - restricted 1,555,558 - 238,803 - 1,792,361 Investments - restricted 1,714,840 1,710,736 8,011,139 - 11,436,715 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - - 28,000 Total assets \$32,817,003 \$5,155,218 \$9,335,315 \$660,420 \$47,967,956 LIABILITIES AND FUND BALANCES Liabilities Accounts payable \$393,663 \$89,114 \$20,704 \$503,481 Accounts payable \$393,663 \$89,114 \$20,704 \$503,481 Accrued salaries and benefits 101,659 1,091 4,400 \$9,576 Interfund payable 94,576 \$32,604 \$9,576 Interfund payable 22,941,522 1,707,759 129,097 24,778,378 Othe | - | , , , | - | - | - | , , , |
| Tax deeded property (subject to resale) 25,869 - - - 25,869 Cash - restricted 1,553,558 - 238,803 - 1,792,361 Investments - restricted 1,714,840 1,710,736 8,011,139 - 11,436,715 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - - 28,000 Total assets \$32,817,003 \$5,155,218 \$9,335,315 \$660,420 \$47,967,956 LIABILITIES AND FUND BALANCES Liabilities Accounts payable \$393,663 \$89,114 \$20,704 \$ \$503,481 Accrued salaries and benefits 101,659 1,091 4,400 - 94,576 Interfund payable 94,576 - - - 94,576 Interfund payable 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - - - 20,144 Total liabilities 39 | | , | - | - | - | |
| Cash - restricted 1,553,558 - 238,803 - 1,792,361 Investments - restricted 1,714,840 1,710,736 8,011,139 - 11,436,715 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - - 28,000 Total assets \$32,817,003 \$5,155,218 \$9,335,315 \$660,420 \$47,967,956 LIABILITIES AND FUND BALANCES Liabilities: Accounts payable \$393,663 \$89,114 \$20,704 \$- \$503,481 Accrued salaries and benefits 101,659 1,091 4,400 - 107,150 Interfund payable 94,576 - - - - 94,576 Interfund payable 22,941,522 1,707,759 129,097 - 22,774,878 Other 202,144 - - - - 200,144 Total liabilities 33,33,364 1,831,227 440,980 - 26,005,771 Fund balances: | • | · | - | - | - | |
| Investments - restricted 1,714,840 1,710,736 8,011,139 - 1,436,715 Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - - 28,000 Total assets \$32,817,003 \$5,155,218 \$9,335,315 \$660,420 \$47,967,956 EIABILITIES AND FUND BALANCES | | , | - | - | - | |
| Taxes receivable, net of allowance for uncollectible - restricted 28,000 - - - - 28,000 - - 28,000 - - 28,000 \$47,967,956 - 28,000 \$47,967,956 - 28,000 \$47,967,956 - \$47,967,956 - \$47,967,956 - \$47,967,956 - \$47,967,956 - \$503,481 - \$503,481 - \$503,481 - \$503,481 - \$503,481 - \$60,420 \$503,481 - \$60,420 | | | - | * | - | |
| uncollectible - restricted 28,000 - - - 28,000 Total assets \$ 32,817,003 \$ 5,155,218 \$ 9,335,315 \$ 660,420 \$ 47,967,956 LIABILITIES AND FUND BALANCES Liabilities Accounts payable \$ 393,663 \$ 89,114 \$ 20,704 \$ 503,481 Accound salaries and benefits 101,659 1,091 4,400 • 107,150 Intergovernmental payable 94,576 • • • 94,576 Interfund payable • 33,263 286,779 • 320,042 Deferred revenue 22,941,522 1,707,759 129,097 • 24,778,378 Other 202,144 • • • 200,144 Total liabilities 23,733,564 1,831,227 440,980 • 26,005,771 Fund balances: Nonspendable 52,274 • • 8,165,807 119,988 8,680,518 Restricted 394,723 • | | 1,714,840 | 1,710,736 | 8,011,139 | - | 11,436,715 |
| Total assets \$ 32,817,003 \$ 5,155,218 \$ 9,335,315 \$ 660,420 \$ 47,967,956 LIABILITIES AND FUND BALANCES Liabilities: Accounts payable \$ 393,663 \$ 89,114 \$ 20,704 \$ 503,481 Accued salaries and benefits 101,659 1,091 4,400 - 107,150 Intergovernmental payable 94,576 - 2 - 2 94,576 Interfund payable - 33,263 286,779 - 24,778,378 Other 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - 3 - 3 26,005,771 Fund balances: 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: 394,723 - 8,165,807 119,988 8,680,518 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 | | | | | | |
| LIABILITIES AND FUND BALANCES Liabilities: Accounts payable \$ 393,663 \$ 89,114 \$ 20,704 \$ - \$ 503,481 Accrued salaries and benefits 101,659 1,091 4,400 - 107,150 Intergovernmental payable 94,576 - - - 94,576 Interfund payable - 33,263 286,779 - 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 | uncollectible - restricted | 28,000 | | | | 28,000 |
| Liabilities: Accounts payable \$ 393,663 \$ 89,114 \$ 20,704 \$ - \$ 503,481 Accrued salaries and benefits 101,659 1,091 4,400 - 107,150 Intergovernmental payable 94,576 - - - 94,576 Interfund payable - 33,263 286,779 - 320,042 Deferred revenue 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - </td <td>Total assets</td> <td>\$ 32,817,003</td> <td>\$ 5,155,218</td> <td>\$ 9,335,315</td> <td>\$ 660,420</td> <td>\$ 47,967,956</td> | Total assets | \$ 32,817,003 | \$ 5,155,218 | \$ 9,335,315 | \$ 660,420 | \$ 47,967,956 |
| Accounts payable \$ 393,663 \$ 89,114 \$ 20,704 \$ - \$ 503,481 Accrued salaries and benefits 101,659 1,091 4,400 - 107,150 Intergovernmental payable 94,576 - - - 94,576 Interfund payable - 33,263 286,779 - 320,042 Deferred revenue 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - | LIABILITIES AND FUND BALANCES | | | | | |
| Accrued salaries and benefits 101,659 1,091 4,400 - 107,150 Intergovernmental payable 94,576 - - - 94,576 Interfund payable - 33,263 286,779 - 320,042 Deferred revenue 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 8,165,807 119,988 8,680,518 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - - 4,981,006 Total fund balances 9,083,439 < | Liabilities: | | | | | |
| Intergovernmental payable 94,576 - - 94,576 Interfund payable - 33,263 286,779 - 320,042 Deferred revenue 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 8,165,807 119,988 8,680,518 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Accounts payable | \$ 393,663 | \$ 89,114 | \$ 20,704 | \$ - | \$ 503,481 |
| Interfund payable - 33,263 286,779 - 320,042 Deferred revenue 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Accrued salaries and benefits | 101,659 | 1,091 | 4,400 | - | 107,150 |
| Deferred revenue 22,941,522 1,707,759 129,097 - 24,778,378 Other 202,144 - - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Intergovernmental payable | 94,576 | _ | - | - | 94,576 |
| Other 202,144 - - - 202,144 Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Interfund payable | - | 33,263 | 286,779 | - | 320,042 |
| Total liabilities 23,733,564 1,831,227 440,980 - 26,005,771 Fund balances: Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Deferred revenue | 22,941,522 | 1,707,759 | 129,097 | - | 24,778,378 |
| Fund balances: Nonspendable 52,274 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Other | 202,144 | - | - | - | 202,144 |
| Nonspendable 52,274 - - 82,128 134,402 Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Total liabilities | 23,733,564 | 1,831,227 | 440,980 | _ | 26,005,771 |
| Restricted 394,723 - 8,165,807 119,988 8,680,518 Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Fund balances: | | | | | |
| Committed 3,088,184 1,710,736 147,570 458,304 5,404,794 Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Nonspendable | 52,274 | - | - | 82,128 | 134,402 |
| Assigned 567,252 1,613,255 580,958 - 2,761,465 Unassigned 4,981,006 - - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Restricted | 394,723 | - | 8,165,807 | 119,988 | 8,680,518 |
| Unassigned 4,981,006 - - - 4,981,006 Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Committed | 3,088,184 | 1,710,736 | 147,570 | 458,304 | 5,404,794 |
| Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Assigned | 567,252 | 1,613,255 | 580,958 | - | 2,761,465 |
| Total fund balances 9,083,439 3,323,991 8,894,335 660,420 21,962,185 | Unassigned | 4,981,006 | - | - | - | 4,981,006 |
| Total liabilities and fund balances \$ 32,817,003 \$ 5,155,218 \$ 9,335,315 \$ 660,420 \$ 47,967,956 | Total fund balances | 9,083,439 | 3,323,991 | 8,894,335 | 660,420 | |
| | Total liabilities and fund balances | \$ 32,817,003 | \$ 5,155,218 | \$ 9,335,315 | \$ 660,420 | \$ 47,967,956 |

EXHIBIT C-2

TOWN OF HUDSON, NEW HAMPSHIRE

Reconciliation of Total Governmental Fund Balances to the Statement of Net Assets June 30, 2011

| Total fund balances of governmental funds (Exhibit C-1) | | \$ 21,962,185 |
|--|---------------|---------------|
| Amounts reported for governmental activities in the statement of net assets are different because: | | |
| Interfund receivables and payables between governmental funds | | |
| are eliminated on the statement of net assets. | | |
| Receivables | \$ (320,042) | |
| Payables | 320,042 | |
| Long-term revenues are not available to pay for current period expenditures, and therefore, are deferred in the funds. | | - |
| Deferred tax revenue | | 7,341,287 |
| Interest on long-term debt is not accrued in governmental funds. | | |
| Accrued interest payable | | (234,159) |
| Long-term liabilities are not due and payable in the current period, | | |
| and therefore, are not reported in the funds. | | |
| Bonds | \$ 17,205,000 | |
| Capital leases | 160,767 | |
| Compensated absences payable | 1,490,805 | |
| Accrued landfill postclosure care costs | 290,000 | |
| | | (19,146,572) |
| Total net assets of governmental activities (Exhibit A) | | \$ 9,922,741 |

EXHIBIT C-3 TOWN OF HUDSON, NEW HAMPSHIRE

Governmental Funds

Statement of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended June 30, 2011

| | General | Water | Sewer | Other Governmental Funds | Total Governmental Funds |
|---|---------------------|--------------|--------------|--------------------------------|--------------------------------|
| Revenues: | * 15.005.011 | Ф | dr. | 0 | Ф. 15.007.044 |
| Taxes | \$ 15,007,944 | \$ - | \$ - | \$ - | \$ 15,007,944 |
| Licenses and permits | 3,944,899 | - | - | - | 3,944,899 |
| Intergovernmental | 2,043,377 | - | - | - | 2,043,377 |
| Charges for services | 1,106,088 | 3,764,591 | 1,307,556 | - | 6,178,235 |
| Miscellaneous | 230,054 | 31,446 | 903,057 | 35,690 | 1,200,247 |
| Total revenues | 22,332,362 | 3,796,037 | 2,210,613 | 35,690 | 28,374,702 |
| Expenditures: Current: | | | | | |
| General government | 3,336,352 | - | - | 72 | 3,336,424 |
| Public safety | 11,864,141 | - | - | 7,092 | 11,871,233 |
| Highways and streets | 3,528,803 | - | - | - | 3,528,803 |
| Sanitation | 1,579,940 | - | 942,573 | - | 2,522,513 |
| Water distribution and treatment | - | 1,566,651 | - | - | 1,566,651 |
| Health | 93,201 | - | - | - | 93,201 |
| Welfare | 90,773 | - | - | - | 90,773 |
| Culture and recreation | 1,289,638 | - | - | - | 1,289,638 |
| Conservation | 33,039 | - | - | - | 33,039 |
| Debt service: | | | | | |
| Principal | - | 1,065,000 | - | - | 1,065,000 |
| Interest | - | 847,930 | - | - | 847,930 |
| Capital outlay | 356,703 | - | 344,869 | 129,314 | 830,886 |
| Total expenditures | 22,172,590 | 3,479,581 | 1,287,442 | 136,478 | 27,076,091 |
| Excess (deficiency) of revenues | | | | | |
| over (under) expenditures | 159,772 | 316,456 | 923,171 | (100,788) | 1,298,611 |
| Other financing sources (uses): | | | | | |
| Transfers in | - | - | 105,996 | - | 105,996 |
| Transfers out | (105,996) | - | - | - | (105,996) |
| Inception of capital lease | 28,400 | | | | 28,400 |
| Total other financing sources and uses | (77,596) | | 105,996 | | 28,400 |
| Net change in fund balances | 82,176 | 316,456 | 1,029,167 | (100,788) | 1,327,011 |
| Fund balances, beginning, as restated (see Note 17) | 9,001,263 | 3,007,535 | 7,865,168 | 761,208 | 20,635,174 |
| Fund balances, ending | \$ 9,083,439 | \$ 3,323,991 | \$ 8,894,335 | \$ 660,420 | \$ 21,962,185 |

EXHIBIT C-4

TOWN OF HUDSON, NEW HAMPSHIRE

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities For the Fiscal Year Ended June 30, 2011

| Net change in fund balances of governmental funds (Exhibit C-3) | | \$ 1,327,011 |
|---|--------------|--------------|
| Amounts reported for governmental activities in the statement of activities are different because: | | |
| Transfers in and out between governmental funds are eliminated on the operating statement. | | |
| Transfers in | \$ (105,996) | |
| Transfers out | 105,996 | _ |
| Revenue on the statement of activities that does not provide current financial | | - |
| resources is not reported as revenue in the governmental funds. | | |
| Change in deferred tax revenue | | 1,259,944 |
| The issuance of long-term debt provides current financial resources to governmental funds, while the repayment of principal of long-term debt consumes the current financial resources of governmental funds. Neither transaction, however, has any effect on net assets. | | |
| Inception of capital lease | \$ (28,400) | |
| Principal repayment of bond principal | 1,065,000 | |
| Principal repayment of capital leases | 138,672 | |
| | | 1,175,272 |
| Some expenses reported in the statement of activities do not require the | | |
| use of current financial resources, and therefore, are not reported as expenditures in governmental funds. | | |
| Decrease in accrued interest expense | \$ 102,686 | |
| Increase in compensated absences payable | (73,129) | |
| Decease in accrued landfill postclosure care costs | 29,000 | |
| | | 58,557 |
| Changes in net assets of governmental activities (Exhibit B) | | \$ 3,820,784 |

EXHIBIT D-1

TOWN OF HUDSON, NEW HAMPSHIRE

Statement of Revenues, Expenditures, and Changes in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis)

General Fund

For the Fiscal Year Ended June 30, 2011

| | Original Budget | | Final Budget | | Actual | | Variance Positive (Negative) |
|--|------------------------|----|-----------------|-----|--------------|----|------------------------------------|
| Revenues: | 14 (27 124 | Φ. | 14617704 | Φ. | 1 4 0 40 707 | | |
| Taxes | \$ 14,637,134 | \$ | 14,615,534 | \$ | 14,842,737 | 3 | 227,203 |
| Licenses and permits | 4,028,285 | | 4,029,286 | | 3,944,899 | | (84,387) |
| Intergovernmental | 1,733,273 | | 1,671,348 | | 1,692,049 | | 20,701 |
| Charges for services | 967,642 | | 1,064,542 | | 1,106,090 | | 41,548 |
| Miscellaneous | 72,500 | _ | 85,708 | | 182,921 | | 97,213 |
| Total revenues | 21,438,834 | | 21,466,418 | | 21,768,696 | | 302,278 |
| Expenditures: | | | | | | | |
| Current: | | | | | | | |
| General government | 3,564,927 | | 3,378,599 | | 3,339,419 | | 39,180 |
| Public safety | 12,008,036 | | 11,648,859 | | 11,582,422 | | 66,437 |
| Highways and streets | 3,514,495 | | 3,520,161 | | 3,528,803 | | (8,642) |
| Sanitation | 1,661,312 | | 1,661,312 | | 1,579,940 | | 81,372 |
| Health | 94,719 | | 94,719 | | 93,201 | | 1,518 |
| Welfare | 133,900 | | 133,900 | | 90,773 | | 43,127 |
| Culture and recreation | 359,966 | | 361,066 | | 354,633 | | 6,433 |
| Capital outlay | 42,951 | | 294,780 | | 338,255 | | (43,475) |
| Total expenditures | 21,380,306 | | 21,093,396 | | 20,907,446 | _ | 185,950 |
| Excess of revenues over expenditures | 58,528 | | 373,022 | | 861,250 | | 488,228 |
| Other financing sources (uses): | | | | | | | |
| Transfers in | 253,964 | | 226,380 | | 285,543 | | 59,163 |
| Transfers out | (1,030,592) | | (1,317,502) | | (1,245,865) | | 71,637 |
| Total other financing sources and uses | (776,628) | | (1,091,122) | | (960,322) | _ | 130,800 |
| Net change in fund balance | \$ (718,100) | \$ | (718,100) | | (99,072) | \$ | 619,028 |
| Increase in nonspendable fund balance | | | | | (52,274) | = | |
| Increase in restricted fund balance | | | | | (2,720) | | |
| Decrease in assigned fund balance | | | | | 53,285 | | |
| Unassigned fund balance, beginning | | | | | 5,081,787 | | |
| Unassigned fund balance, ending | | | | -\$ | 4,981,006 | | |
| Chassigned fund buildies, chang | | | | Ψ | .,,,,,,,,,, | | |

EXHIBIT D-2 TOWN OF HUDSON, NEW HAMPSHIRE

Statement of Revenues, Expenditures, and Change in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis) Water Fund

For the Fiscal Year Ended June 30, 2011

| | Original and Final Budget | Actual | Variance Positive (Negative) |
|--------------------------------------|---------------------------------|-------------------------|------------------------------|
| Revenues: | A. 2. (21. 24. | ф. 2 жс. 4 жо. 1 | A 50 501 |
| Charges for services | \$ 3,691,860 | \$ 3,764,591 | \$ 72,731 |
| Miscellaneous | | 6,198 | 6,198 |
| Total revenues | 3,691,860 | 3,770,789 | 78,929 |
| Expenditures: | | | |
| Current: | | | |
| Water distribution and treatment | 1,778,930 | 1,566,651 | 212,279 |
| Debt service: | | | |
| Principal | 1,065,000 | 1,065,000 | - |
| Interest | 847,930 | 847,930 | - |
| Total expenditures | 3,691,860 | 3,479,581 | 212,279 |
| Excess of revenues over expenditures | - | 291,208 | 291,208 |
| Other financing uses: | | | |
| Transfers out | _ | (210,000) | (210,000) |
| Net change in fund balance | \$ - | 81,208 | \$ 81,208 |
| Assigned fund balance, beginning | | 1,532,047 | |
| Assigned fund balance, ending | | \$ 1,613,255 | |
| | | + 1,010,200 | |

EXHIBIT D-3

TOWN OF HUDSON, NEW HAMPSHIRE

Statement of Revenues, Expenditures, and Change in Fund Balance Budget and Actual (Non-GAAP Budgetary Basis)

Sewer Fund

For the Fiscal Year Ended June 30, 2011

| | Original and Final Budget | Actual | Variance Positive (Negative) |
|---|---------------------------------|-----------------------|------------------------------|
| Revenues: | \$ 1.894.592 | ¢ 1 207 556 | \$ (587.036) |
| Charges for services Miscellaneous | \$ 1,894,592 | \$ 1,307,556 2,567 | \$ (587,036) 2,567 |
| Total revenues | 1,894,592 | 1,310,123 | $\frac{2,367}{(584,469)}$ |
| Total revenues | 1,094,392 | 1,310,123 | (364,409) |
| Expenditures: | | | |
| Current: | | | |
| Sanitation | 1,496,184 | 810,573 | 685,611 |
| Capital outlay | 553,383 | 344,869 | 208,514 |
| Total expenditures | 2,049,567 | 1,155,442 | 894,125 |
| Excess (deficiency) of revenues over (under) expenditures | (154,975) | 154,681 | 309,656 |
| Other financing sources: Transfers in | 154,975 | 136,879 | (18,096) |
| Net change in fund balance | \$ - | 291,560 | \$ 291,560 |
| Increase in restricted fund balance | | (63,435) | |
| Assigned fund balance, beginning | | 352,833 | |
| Assigned fund balance, ending | | \$ 580,958 | |
| | | | |

EXHIBIT E TOWN OF HUDSON, NEW HAMPSHIRE

Fiduciary Funds Statement of Fiduciary Net Assets June 30, 2011

| | Agency |
|---------------------------------|--------------|
| ASSETS | |
| Cash and cash equivalents | \$ 1,342,535 |
| Investments | 728,817 |
| Total assets | 2,071,352 |
| LIABILITIES | |
| Due to other governments | 671,043 |
| Escrow and performance deposits | 1,400,309 |
| Total liabilities | 2,071,352 |
| NET ASSETS | \$ - |

NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

| Summary of Significant Accounting Policies | |
|---|-----|
| Reporting Entity | |
| Financial Statement Presentation | |
| Measurement Focus | |
| Restricted Assets | |
| Investments | |
| Receivables | |
| Interfund Balances | |
| Inventory | |
| Prepaid Items | |
| Allowances for Uncollectible Accounts | |
| Deferred/Unearned Revenue | |
| Compensated Absences | |
| Long-Term Obligations | |
| Claims and Judgments. | |
| Equity/Fund Balance Classifications Interfund Activities | |
| Use of Estimates | |
| 55- 52-20-20-00-00-00-00-00-00-00-00-00-00-00 | • |
| Stewardship, Compliance, and Accountability | |
| Budgetary Information | |
| Budgetary Reconciliations to GAAP Basis | · • |
| Custodial Credit Risk | |
| Investments | ٠. |
| Restricted Assets | |
| Taxes Receivable | |
| Other Receivables | |
| Prepaid Items | |
| Interfund Balances and Transfers | |
| Intergovernmental Payables | |
| Deferred/Unearned Revenue | • |
| Long-Term Liabilities | |
| Capital Leases | |
| Encumbrances | |
| Governmental Activities Net Assets | |
| Governmental Fund Balances | |
| Prior Period Adjustments | |
| Employee Retirement Plan | |
| Other Postemployment Benefits (OPEB) | |
| Risk Management | |

| | NOTI |
|---|------|
| Cafeteria Benefit Plan | 21 |
| Contingent Liabilities | 22 |
| Implementation of New GASB Pronouncements | 23 |
| Subsequent Events | 24 |

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

1-A Reporting Entity

The Town of Hudson, New Hampshire is a municipal corporation governed by an elected five-member Board of Selectmen. The accompanying financial statements of the Town of Hudson are presented in conformity with accounting principles generally accepted in the United States of America for governmental units as prescribed by the Governmental Accounting Standards Board (GASB) and other authoritative sources. The reporting entity is comprised of the primary government and any other organizations (component units) that are included to ensure that the financial statements are not misleading.

Component units are legally separate organizations for which the Town is financially accountable. The Town is financially accountable for an organization if the Town appoints a voting majority of the organization's governing board, and (1) the Town is able to significantly influence the programs or services performed or provided by the organizations; or (2) the Town is legally entitled to or can otherwise access the organization's resources; (3) the Town is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or (4) the Town is obligated for the debt of the organization. Based on the foregoing criteria, no other organizations are included in the Town's financial reporting entity.

The more significant of the Town's accounting policies are described below.

1-B Financial Statement Presentation

Government-wide financial statements – The government-wide financial statements display information about the Town as a whole. These statements are presented on an "economic resources" measurement focus and the accrual basis of accounting. The effect of interfund activity has been eliminated from these statements.

The statement of net assets presents the financial position of the governmental activities of the Town at year-end. This statement includes all of the Town's assets, liabilities, and net assets, with the exception of the capital assets and related accumulated depreciation, which have been omitted because they have not been inventoried at historical cost. In addition, long-term costs of retirement, health care, and obligations for other postemployment benefits have also been omitted because the liability and expense have not been determined. Net assets are reported as one of two categories: restricted or unrestricted.

The statement of activities presents a comparison between direct expenses and program revenues for the different functions of the Town's governmental activities. Direct expenses are those that are specifically associated with a program or function, and therefore, are clearly identifiable to a particular function. Program revenues include (1) charges to customers or applicants for goods received, services rendered or privileges provided, and (2) grants and contributions that are restricted to meeting operational requirements of a particular function. Revenues that are not classified as program revenues, including all taxes, are presented as general revenues.

Fund financial statements – The Town uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. Financial statements of the Town are organized into funds, each of which is considered to be a separate accounting entity. Each fund has a separate set of self-balancing accounts that constitute its assets, liabilities, fund equity, revenues, and expenditures. Funds are organized as major funds or nonmajor funds within the governmental statements. An emphasis is placed on major funds within the governmental category. A fund is considered major if it is the primary operating fund of the Town or meets the following criteria:

- (a) Total assets, liabilities, revenues or expenditures of that individual governmental fund are at least 10% of the corresponding total for all funds of that category or type;
- (b) Total assets, liabilities, revenues or expenditures of the individual governmental fund are at least 5% of the corresponding total for all governmental funds combined; and
- (c) In addition, any other governmental fund that the Town believes is particularly important to the financial statement users may be reported as a major fund.

Governmental activities – Governmental funds are identified as general, special revenue, and permanent funds, based upon the following guidelines:

General Fund – is the primary operating fund of the Town and is always classified as a major fund. It is used to account for all financial resources except those required to be accounted for in another fund.

NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Special Revenue Funds – are used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted to expenditures for specified purposes.

Permanent Funds – are used to account for resources legally held in trust. All resources of the fund, including earnings on invested resources, may be used to support the Town.

Fiduciary fund types – These funds account for assets held by the Town as a trustee or agent for individuals, private organizations, and other units of governments. Fiduciary fund types are not part of the reporting entity in the government-wide financial statements, but are reported in a separate statement of fiduciary net assets. These funds are as follows:

Agency Funds – are used to account for resources held by the Town in a purely custodial capacity, for individuals, private organizations, and/or governmental units.

Major funds – The Town reports the following major governmental funds:

General Fund – all general revenues and other receipts that are not allocated by law or contracted agreement to another fund are accounted for in this fund. This fund accounts for general operating expenditures, fixed charges, and the capital improvement costs that are not reported in other funds.

Water Fund – accounts for the operation of the water treatment plant, wells and water system in the Town.

Sewer Fund – accounts for the operation of the sewer treatment plant, pumping station and sewer lines in the Town.

Nonmajor funds – The Town reports the following nonmajor governmental funds:

Special Revenue Funds:

Capital Impact Fees Fund- accounts for capital impact fee deposits.

Police Forfeiture Fund – accounts for monies received as a result of criminal fines.

Permanent Funds:

Perpetual Care Fund – accounts for resources held in trust for use by the Town for cemetery maintenance.

Library Fund – accounts for resources held in trust for specific use of the Library Trustees.

Fiduciary funds – The Town reports the following agency funds:

Hudson School District Expendable Trust Fund – accounts for legally established funds to be used by the School District for future costs.

The following are agency funds in the custody of the Town Treasurer:

Corridor Escrow Account Impact Fees Fund Sewer Inspection Fee Fund Planning Board Fee Fund Engineering Application Fees Fund

1-C Measurement Focus

Government-wide financial statements – The government-wide financial statements are reported using the economic resources measurement focus. Under this concept, revenues and expenses are matched using the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements – Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are susceptible to accrual, that is, when they are both measurable and available. Revenues are considered to be available if they are collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current period. Property taxes, grants and contracts, and interest associated with the current period are considered to be susceptible to accrual. All other revenue items are considered to be measurable and available

NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

only when cash is received by the Town. Expenditures are recorded when the related fund liability is incurred, except for principal and interest on general long-term debt, claims and judgments, and compensated absences, which are recognized as expenditures to the extent they have matured. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as other financing sources.

When both restricted and unrestricted resources are available for use, it is the Town's policy to use restricted resources first, then unrestricted resources as they are needed.

Revenues – **exchange transactions** – Revenue resulting from exchange transactions in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis revenue is recorded when the exchange takes place in the fiscal year in which the resources are measurable and become available.

Revenues – nonexchange transactions – Nonexchange transactions, in which the Town receives value without directly giving equal value in return, include grants and donations. Revenue from grants and donations is recognized in the fiscal year in which all grantor imposed eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the Town must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the Town on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions also must be available (i.e., collected within 60 days) before it can be recognized, with the exception of property taxes which are recognized if expected to be collected in time to be used to pay the liability to the school district which is due over the next six months.

1-D Cash and Cash Equivalents

The Town considers all highly liquid investments with an original maturity of three months or less to be cash equivalents. Deposits with financial institutions consist primarily of demand deposits, certificates of deposits, and savings accounts. A cash pool is maintained that is available for use by all funds. Each fund's portion of this pool is reflected on the combined financial statements under the caption "cash and cash equivalents."

New Hampshire statutes require that the Town treasurer have custody of all money belonging to the Town and pay out the same only upon orders of the Board of Selectmen. The treasurer shall deposit all such moneys in participation units in the public deposit investment pool established pursuant to New Hampshire RSA 383:22 or in solvent banks in the state. Funds may be deposited in banks outside the state if such banks pledge and deliver to a third party custodial bank or the Federal Reserve Bank, collateral security for such deposits, United States government or government agency obligations or obligations of the State of New Hampshire in value at least equal to the amount of the deposit in each case.

1-E Restricted Assets

Certain cash, investment accounts, and taxes receivable are classified as restricted assets on the balance sheet because they are maintained in separate bank accounts and/or their use is legally restricted for specified purposes, laws, and/or enabling legislation.

1-F Investments

State statutes place certain limitations on the nature of deposits and investments available as follows:

New Hampshire law authorizes the Town to invest in the following type of obligations:

- Obligations of the United States government,
- The public deposit investment pool established pursuant to RSA 383:22,
- Savings bank deposits,
- Certificates of deposit and repurchase agreements of banks incorporated under the laws of the State of New Hampshire or in banks recognized by the state treasurer.

Any person who directly or indirectly receives any such funds or moneys for deposit or for investment in securities of any kind shall, prior to acceptance of such funds, make available at the time of such deposit or investment an option to have such funds secured by collateral having a value at least equal to the amount of such funds. Such collateral shall be segregated for the exclusive benefit of the Town. Only securities defined by the bank commissioner as provided by rules adopted pursuant to RSA 386:57 shall be eligible to be pledged as collateral.

Investments are stated at fair value based on quoted market prices.

1-G Receivables

Receivables in the government-wide and governmental fund financial statements represent amounts due to the Town at June 30, recorded as revenue, which will be collected in the future and consist primarily of taxes, accounts, special assessments, and intergovernmental receivables.

Tax revenue is recorded when a warrant for collection is committed to the tax collector. As prescribed by law, the tax collector executes a lien on properties for all uncollected property taxes in the following year after taxes are due. The lien on these properties has priority over other liens and accrues interest at 18% per annum. If property is not redeemed within the two year redemption period, the property is tax deeded to the Town.

Accounts receivable include various service charges which are recorded as revenue for the period when service was provided. These receivables are reported net of any allowances for uncollectible accounts.

1-H Interfund Balances

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Short-term interfund loans are reported as "interfund receivables and payables." Interfund receivables and payables between funds are eliminated in the statement of net assets.

1-I Inventory

The inventories of the Town are valued at cost (first-in, first out), which approximates market. The inventories of the Town's general fund consist of gasoline and diesel fuel which will be used in the subsequent period. The cost of these inventories is expended when consumed rather than when purchased.

1-J Prepaid Items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements and expensed as the items are used.

1-K Allowances for Uncollectible Accounts

Allowances for uncollectible accounts have been recorded for the following purposes:

Taxes – an allowance has been established by management where collectability is in doubt.

Ambulance – an allowance has been established for all receivables that are older than 120 days, and where collectability is in doubt

Police detail - an allowance has been established by management where collectability is in doubt.

Water rents - an allowance has been established by management for all balances over two and a half years old.

Sewer rents – an allowance has been established by management based on percentage of outstanding balance and length of time balances have been uncollected. Current balances are reserved at 10%, balances over one year are reserved at 55%, balances over two years are reserved at 65%, and all other balances are reserved at 85%. Allowances have been recorded for these balances as collectability is in doubt.

1-L Deferred/Unearned Revenue

In the government-wide financial statements, deferred revenue is recognized when cash, receivables or other assets are recorded prior to their being earned. In the governmental fund financial statements deferred revenue represents monies received or revenues accrued which have not been earned or do not meet the "available" criterion for revenue recognition under the modified accrual basis of accounting. On the government-wide statements of net assets, deferred revenue is classified as unearned revenue.

1-M Compensated Absences

The Town's policy allows certain employees to earn varying amounts of vacation, sick, and earned time pay based on the employee's length of employment. Upon retirement or termination of employment, employees are paid in full for any accrued leave earned as set forth by personnel policy and current association and union contracts.

All compensated absence liabilities include salary-related payments, where applicable. The total compensated absence liability is reported on the government-wide fund financial statements. Governmental funds report the compensated absence liability at the fund reporting level only "when due."

1-N Long-Term Obligations

Long-term debt and other long-term obligations are reported as liabilities in the government-wide statements.

1-O Claims and Judgments

Claims and judgments are recorded as liabilities if all the conditions of Governmental Accounting Standards Board pronouncements are met. Claims and judgments that would normally be liquidated with expendable available financial resources are recorded during the year as expenditures in the governmental funds. Claims and judgments are recorded in the government-wide financial statements as expense when the related liabilities are incurred.

1-P Equity/Fund Balance Classifications

Government-wide statements - Equity is classified as net assets and displayed in two components:

- a) Restricted net assets Consists of net assets with constraints placed on use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- b) Unrestricted net assets All other net assets that do not meet the definition of "restricted."

Governmental Fund Balances Classification – The Town of Hudson has implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions for this fiscal year ending June 30, 2011. GASB Statement No. 54 establishes fund balances based on classifications that comprise a hierarchy that is based primarily on the extent to which the Town is bound to honor constraints on the specific purposes for which amounts in the respective governmental funds can be spent. The classifications used in the governmental fund financial statements are as follows:

Nonspendable – This classification includes amounts that cannot be spent because they are either (a) not in spendable form; or (b) are legally or contractually required to be maintained intact. The Town has classified inventories, prepaid items, tax deeded property subject to resale, and the principal portion of permanent funds as being nonspendable, as these items are not expected to be converted to cash or are not expected to be converted to cash within the next year. These items were previously reported as reserved for special purposes.

Restricted – This classification includes amounts for which constraints have been placed on the use of the resources either (a) externally imposed by creditors (such as through a debt covenant), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation. The Town has classified its library, library capital improvements, capital assessments, and the income portion of permanent funds as being restricted, as well as certain donations received from third parties for specific purposes. These items were previously reported as reserved for special purposes or unreserved-undesignated or unreserved-designated for special purposes.

Committed – This classification includes amounts that can be used only for specific purposes pursuant to constraints imposed by formal action of the legislative body (Town Meeting). These amounts cannot be used for any other purpose unless the legislative body (Town Meeting) removes or changes the specified use by taking the same type of action that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. Expendable trust funds and legislative body votes relative to the use of unassigned fund balance at year-end, in addition to non-lapsing appropriations, are included in this classification. These items were previously reported as reserved for special purposes or unreserved-designated for special purposes.

Assigned – This classification includes amounts that are constrained by the Town's intent to be used for a specific purpose but are neither restricted nor committed. This intent can be expressed by the Board of Selectmen through the budgetary process. This classification also includes the remaining positive fund balance for all governmental funds except for the general fund. The Town also has assigned funds consisting of reserve for encumbrances and tax abatement contingency at year-end. These amounts were previously reported as reserved for encumbrances and unreserved, designated for contingency.

Unassigned – This classification includes the residual fund balance for the general fund. The unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of assigned fund balance amounts. This amount was previously reported as unreserved-undesignated.

The details of the fund balances are included in Note 16. As discussed in Note 1, restricted funds are used first as appropriate, followed by committed resources, and then assigned resources, as appropriate opportunities arise. In the event that unassigned fund balance becomes zero, then assigned and committed fund balances are used in that order.

1-Q Interfund Activities

Interfund activities are reported as follows:

Interfund receivables and payables – Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as "due to/from other funds." Interfund receivables and payables between funds are eliminated in the statement of net assets.

Interfund transfers – Interfund transfers represent flows of assets without equivalent flows of assets in return and without a requirement for repayment. In governmental funds, transfers are reported as other financing uses in the funds making the transfers and other financing sources in the funds receiving the transfers. In the government-wide financial statements, all interfund transfers between individual governmental funds have been eliminated.

1-R Use of Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts and disclosures in the financial statements. Actual results could differ from those estimates and the differences could be material.

NOTE 2 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

2-A Budgetary Information

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. At its annual meeting, the Town adopts a budget for the current year for the general, water, and sewer funds. Except as reconciled below, the budget was adopted on a basis consistent with US generally accepted accounting principles.

Management may transfer appropriations between operating categories as deemed necessary, but expenditures may not legally exceed budgeted appropriations in total. All annual appropriations lapse at year-end unless encumbered.

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures, and are therefore, reported as part of the assigned fund balance at year-end, and are carried forward to supplement appropriations of the subsequent year.

State statutes require balanced budgets, but provide for the use of beginning unassigned fund balance to achieve that end. In the fiscal year 2011, \$718,100 of the beginning general fund unassigned fund balance was applied for this purpose.

NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

2-B Budgetary Reconciliations to GAAP Basis

The following reconciles the general fund budgetary basis to the GAAP basis:

| Revenues and other financing sources: | |
|---|---------------|
| Per Exhibit D-1 (budgetary basis) | \$ 22,054,239 |
| Adjustment: | |
| Basis difference: | |
| Capital lease inception | 28,400 |
| GASB Statement No. 54: | |
| To record revenue earned in the following during the year: | |
| Library | 20,004 |
| Library expendable trust | 78 |
| Expendable trust | 22,997 |
| Conservation commission | 18,386 |
| Land use change | 165,207 |
| To eliminate interfund transfers between the general fund and the following: | |
| Expendable trust | (206,629) |
| Land use change | (78,915) |
| On-behalf retirement contributions made by the State of New Hampshire | |
| recognized as revenue on the GAAP basis, but not on the budgetary basis | 336,995 |
| Per Exhibit C-3 (GAAP basis) | \$ 22,360,762 |
| Expenditures and other financing uses: | |
| Per Exhibit D-1 (budgetary basis) | \$ 22,153,311 |
| Adjustment: | |
| Basis differences: | |
| Capital lease inception | 28,400 |
| Encumbrances, beginning | 374,959 |
| Encumbrances, ending | (443,252) |
| GASB Statement No. 54: | |
| To record expenditures incurred in the following during the year: | |
| Library | 935,003 |
| Conservation commission | 33,039 |
| To eliminate interfund transfers between the general fund and the following: | |
| Library | (925,120) |
| Expendable trust | (303,143) |
| Conservation commission | (17,602) |
| To record the interfund transfer between the expendable trust fund and the sewer fund | 105,996 |
| On-behalf retirement contributions made by the State of New Hampshire | |
| recognized as an expenditure on the GAAP basis, but not on the budgetary basis | 336,995 |
| Per Exhibit C-3 (GAAP basis) | \$ 22,278,586 |
| | |

The following reconciles the water fund budgetary basis to the GAAP basis:

| Revenues: | |
|--|-----------------|
| Per Exhibit D-2 (budgetary basis) | \$ 3,770,789 |
| Adjustment: | |
| Basis difference: | |
| GASB Statement No. 54: | |
| To record revenue earned in the expendable trust funds during the year | 25,248_ |
| Per Exhibit C-3 (GAAP basis) | \$ 3,796,037 |
| Expenditures and other financing uses: | |
| Per Exhibit D-2 (budgetary basis) | \$ 3,689,581 |
| Adjustment: | |
| Basis differences: | |
| GASB Statement No. 54: | |
| To eliminate the interfund transfer with the expendable trust funds | (210,000) |
| Per Exhibit C-3 (GAAP basis) | 3,479,581 |
| The following reconciles the sewer fund budgetary basis to the GAAP basis: | |
| Revenues and other financing sources: | |
| Per Exhibit D-3 (budgetary basis) | \$ 1,447,002 |
| Adjustment: | |
| Basis difference: | |
| GASB Statement No. 54: | |
| To record revenue earned in the expendable trust funds during the year | 900,490 |
| To eliminate the interfund transfer with the expendable trust funds | (30,883) |
| Per Exhibit C-3 (GAAP basis) | 2,316,609 |

DETAILED NOTES ON ALL FUNDS

NOTE 3 – CUSTODIAL CREDIT RISK

Custodial credit risk is the risk that in the event of a bank failure, a government's deposits may not be returned to it. As of June 30, 2011, none of the Town's bank balances of \$31,554,370 was exposed to custodial credit risk as uninsured and uncollateralized.

Cash and cash equivalents reconciliation:

| Cash and cash equivalents per statement of net assets (Exhibit A) | \$ 30,391,666 |
|---|------------------|
| Cash and cash equivalents per statement of fiduciary net assets (Exhibit E) | 1,342,535 |
| Total cash and cash equivalents | \$ 31,734,201 |

TOWN OF HUDSON, NEW HAMPSHIRE NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 4 – INVESTMENTS

The Town maintains a portfolio of short-term maturity investments, including money market investments and repurchase agreements, which are reported at amortized cost. The Town also maintains a portfolio of intermediate maturity investments that are reported at fair value, based on quoted market prices. The Town's fiscal agent or custodian provides the fair value of all intermediate maturity investments. As of June 30, 2011, the Town had the following investments:

| Certificate of deposit | \$ 7,436,546 |
|--------------------------------|------------------|
| Common stocks: | |
| Technology | 348,372 |
| Healthcare | 240,251 |
| Transportation | 151,452 |
| Capital goods | 826,974 |
| Consumer | 705,356 |
| Utilities | 138,155 |
| Financial | 234,049 |
| Telecommunications | 27,945 |
| Energy | 242,647 |
| Other | 200,215 |
| US Government obligations | 575,414 |
| Municipal obligations | 27,548 |
| Foreign government obligations | 41,945 |
| Corporate bonds | 614,914 |
| Mutual funds: | |
| Index | 75,197 |
| Growth | 159,422 |
| Other | 370,268 |
| | \$ 12,416,670 |

Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in values of investment securities will occur in the near term and that change could materially affect the amounts reported in the statement of net assets.

Interest Rate Risk – This is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. As of June 30, 2011 the Town's investments had the following maturities:

| | | | Investment Maturities (in Years) | | | | | | | |
|--------------------------------|----|------------|----------------------------------|---------|-----|---------|------|---------|----|-----------|
| Type of investment: |] | Fair Value | Less than 1 | | 1-5 | | 6-10 | | T | hereafter |
| Certificate of deposit | \$ | 7,268,178 | \$ | 168,368 | \$ | - | \$ | - | \$ | - |
| Common stocks | | 3,115,416 | | - | | - | | - | | - |
| US Government obligations | | - | | - | | 383,776 | | 185,297 | | 6,341 |
| Municipal obligations | | - | | - | | - | | 27,548 | | - |
| Foreign government obligations | | - | | - | | 41,945 | | - | | - |
| Corporate bonds | | - | | 27,781 | | 305,862 | | 175,236 | | 106,035 |
| Mutual funds | | 604,887 | | - | | - | | - | | |
| | \$ | 10,988,481 | \$ | 196,149 | \$ | 731,583 | \$ | 388,081 | \$ | 112,376 |

NOTES TO THE BASIC FINANCIAL STATEMENTS

AS OF AND FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Credit Risk – The Town's investment pool had the following credit risk structure at June 30, 2011:

| | • | | Percent of |
|-------------------------------------|------------------------------|------------|----------------|
| Investment Type | Credit Rating ⁽¹⁾ | Fair Valu | ie Grand Total |
| Corporate bonds: | | | |
| AT&T | A- | \$ 15,2 | 265 1.21% |
| Bank of America Corp. | A | 25,6 | 584 2.04% |
| Bear Stearns | A+ | 51,1 | 48 4.06% |
| Berkshire Hathaway Inc. | AA+ | 27,7 | 2.20% |
| Cisco Systems Inc. | A+ | 16,2 | 1.29% |
| ConocoPhillips | A | 27,2 | 2.17% |
| General Electric Capital Corp. | AA+ | 71,9 | 5.71% |
| General Electric Capital Internotes | AA+ | 73,2 | 5.82% |
| General Electric Co. | AA+ | 15,9 | 1.26% |
| Hewlett Packard Co. | A | 27,2 | 2.17% |
| John Hancock Life Insurance Co. | AA- | 45,9 | 3.65% |
| JP Morgan Chase | A+ | 27,8 | 2.21% |
| PepsiCo Inc. | A | 41,9 | 3.33% |
| SBC Communications | A- | 16,4 | 84 1.31% |
| The Bank of Nova Scotia | AA- | 25,7 | 2.04% |
| The Coca Cola Co. | A+ | 24,5 | 1.95% |
| WalMart Stores Inc. | AA | 52,9 | 71 4.20% |
| Wells Fargo & Co. | AA- | 27,6 | 2.19% |
| Total corporate bonds | | 614,9 | 48.81% |
| Municipal bond: | | | |
| New Hampshire Hlth&Ed Facs Auth | Various | 27,5 | 48 2.19% |
| Foreign bond: | | | |
| Province of Ontario | AA- | 41,9 | 45 3.33% |
| US Government obligations: | | | |
| Federal agency: | | | |
| Federal Home Loan Mortgage Corp. | AA+ | 6,3 | 41 0.50% |
| Federal Home Loan Bank | AA+ | 122,8 | 79 9.75% |
| Federal National Mortage Corp. | AA+ | 29,1 | 35 2.31% |
| US Treasury bond | AA+ | 125,2 | 50 9.94% |
| US Treasury note | AA+ | 291,8 | 09 23.16% |
| Total federal agency | | 575,4 | 14 45.67% |
| | | \$ 1,259,8 | 21 100.00% |
| | | | |

⁽¹⁾ Per Standard & Poor's

Concentration of Credit Risk – The Town places no limit on the amount it may invest in any one issuer. The Town did invest more than 5% of its investments in General Electric Capital Corp., General Electric Capital Internotes, the Federal Home Loan Bank, US Treasury bond, and a US Treasury note as indicated above.

Custodial Credit Risk – The custodial credit risk is the risk that the Town will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party if the counterparty fails. Of the Town's \$12,416,670 in investments at June 30, 2011, \$4,980,124 of the underlying securities are held by the investment counterparties trust department, not in the name of the Town.

Investment reconciliation:

| Investments per statement of net assets (Exhibit A) | \$ 11,687,853 |
|---|------------------|
| Investments per statement of fiduciary net assets (Exhibit E) | 728,817 |
| Total investments | \$ 12,416,670 |

NOTE 5 - RESTRICTED ASSETS

Certain Town assets are restricted for the following purposes:

| Cash and cash equivalents: | |
|---------------------------------|---------------|
| General fund: | |
| Library | \$ 187,095 |
| Library capital improvements | 146,356 |
| Library expendable trust | 81,489 |
| Expendable trust | 276,567 |
| Conservation commission | 661,031 |
| Land use change | 201,020 |
| Sewer fund: | |
| Expendable trust | 238,803 |
| Total cash and cash equivalents | 1,792,361 |
| Investments: | |
| General fund: | |
| Expendable trust | 1,714,840 |
| Water fund: | |
| Expendable trust | 1,710,736 |
| Sewer fund: | |
| Expendable trust | 8,011,139 |
| Total investments | 11,436,715 |
| Taxes receivable: | |
| General fund: | |
| Land use change | 28,000 |
| Total restricted assets | \$ 13,257,076 |

NOTE 6 - TAXES RECEIVABLE

The property tax year is from April 1 to March 31 and all property taxes are assessed on the inventory taken in April of that year. The net assessed valuation as of April 1, 2010, upon which the 2010 property tax levy was based is:

| For the New Hampshire education tax | \$ 2,792,694,088 |
|-------------------------------------|---------------------|
| For all other taxes | \$ 2,911,618,088 |

The Town subscribes to the semi-annual method of tax collection as provided for by RSA 76:15-a. Taxes were levied on November 9, 2010 and May 15, 2011 with payment due on December 15, 2010 and July 1, 2011. Interest accrues at a rate of 12% on bills outstanding after the due dates. The first billing is considered an estimate only and is one half of the previous year's tax billing. The remaining balance of taxes due is billed in the fall after the New Hampshire Department of Revenue Administration has calculated and approved the Town's tax rate for the fiscal year.

In connection with the setting of the tax rate, Town officials, with the approval of the Department of Revenue Administration, establish and raise through taxation an amount for abatements and refunds of property taxes, known as overlay. This amount is reported as a reduction in tax revenue and is adjusted by management for any tax allowance at year-end. The property taxes collected by the Town include taxes levied for the State of New Hampshire, Hudson School District, and Hillsborough County, which are remitted as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

The tax rates and amounts assessed for the year ended June 30, 2011 were as follows:

| | Per \$1,000 | Property |
|------------------------|-------------|---------------|
| | of Assessed | Taxes |
| | Valuation | Assessed |
| Municipal portion | \$5.19 | \$ 15,115,884 |
| School portion: | | |
| State of New Hampshire | \$2.20 | 6,149,624 |
| Local | \$7.75 | 22,556,152 |
| County portion | \$0.97 | 2,822,875 |
| Total | | \$ 46,644,535 |

During the current fiscal year, the tax collector executed a lien on May 6, 2011 for all uncollected 2010 property taxes.

Taxes receivable at June 30, 2011, are as follows:

| Property: | |
|--|-----------------|
| Levy of 2011 | \$ 3,498,235 |
| Unredeemed (under tax lien): | |
| Levy of 2010 | 961,058 |
| Levy of 2009 | 406,741 |
| Levies of 2008 and prior | 63,755 |
| Yield | 3,720 |
| Land use change | 28,000 |
| Less: allowances for estimated uncollectible taxes | (130,938) |
| Net taxes receivable | \$ 4,830,571 |

NOTE 7 – OTHER RECEIVABLES

Receivables at June 30, 2011, consisted of accounts (billings for police details, water, sewer, ambulance, and other user charges) and intergovernmental amounts arising from gasoline usage charges due from other governments.

Receivables are recorded on the Town's financial statements to the extent that the amounts are determined to be material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation, and collectability.

Receivables as of June 30, 2011 for the Town's individual major funds and nonmajor funds in the aggregate, including applicable allowances for uncollectible accounts, are as follows:

| | General | Water | Sewer | |
|------------------------------------|------------|------------|-------------|--------------|
| | Fund | Fund | Fund | Total |
| Receivables: | | | | |
| Accounts | \$ 716,558 | \$ 318,283 | \$ 80,146 | \$ 1,114,987 |
| Intergovernmental | 5,165 | - | - | 5,165 |
| Special assessments | - | - | 1,388,993 | 1,388,993 |
| Voluntary tax liens | 72,312 | _ | - | 72,312 |
| Gross receivables | 794,035 | 318,283 | 1,469,139 | 2,581,457 |
| Less: allowances for uncollectible | (550,675) | (129,000) | (1,244,232) | (1,923,907) |
| Net total receivables | \$ 243,360 | \$ 189,283 | \$ 224,907 | \$ 657,550 |

NOTE 8 – PREPAID ITEMS

Prepaid items at June 30, 2011 in the amount of \$3,768 in the general fund, consists of prepaid postage.

NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 9 – INTERFUND BALANCES AND TRANSFERS

Interfund receivable and payable balances consisting of overdrafts in pooled cash and budgetary transfers at June 30, 2011, are as follows:

| Receivable Fund | Payable Fund | | Amount |
|-----------------|--------------|------|---------|
| General | Water | - \$ | 33,263 |
| | Sewer | | 196,679 |
| Water | Sewer | | 90,100 |
| | | \$ | 320,042 |

Interfund transfers during the year ended June 30, 2011 are as follows:

| | Transfer In: |
|---------------|--------------|
| | Sewer |
| | Fund |
| Transfer out: | |
| General fund | \$ 105,996 |
| | |

Transfers are used to: (1) move revenues from the fund that is required to collect them to the fund that is required or allowed to expend them; and (2) use unrestricted revenue collected in the general fund to finance various programs accounted for in other funds in accordance with budgetary authorizations.

NOTE 10 – INTERGOVERNMENTAL PAYABLES

The amount due to other governments at June 30, 2011, on the statement of net assets includes the most recent tax commitment due to the School District and County, totaling \$15,600,235. Also included are intergovernmental payables totaling \$94,576 as follows:

| General fund: | |
|---|--------------|
| Retirement for June 2011 due to the New Hampshire Retirement System | \$ 72,709 |
| Payroll taxes for June 2011 due to State of Massachusetts | 1,271 |
| Fees due to the State of New Hampshire Department of Motor Vehicles | 18,261 |
| Balance of Justice Grant due to State of New Hampshire | 2,335 |
| Total | \$ 94,576 |

Intergovernmental payables in the amount of \$671,043 in fiduciary funds consist of expendable trust funds belonging to the Hudson School District.

NOTE 11 - DEFERRED/UNEARNED REVENUE

Deferred/unearned revenue of \$24,778,378 at June 30, 2011 consists of the following:

| General fund: Property taxes levied prior to their due date | \$ 22,941,522 |
|---|---------------|
| Water fund: Hookup fees not currently available | 1,707,759 |
| Sewer fund: Betterment assessments not currently available | 129,097 |
| Total all funds | \$ 24,778,378 |

NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 12 – LONG-TERM LIABILITIES

Changes in the Town's long-term obligations consisted of the following for the year ended June 30, 2011:

| | | General | Capital | C | ompensated | Accr | ued Landfill | |
|--------------------|----|--------------|---------------|----|------------|------|--------------|------------------|
| | | Obligation | Leases | | Absences | Post | closure Care | |
| | В | onds Payable | Payable | | Payable | Cos | sts Payable | Total |
| Balance, beginning | \$ | 18,270,000 | \$ 271,039 | \$ | 1,417,676 | \$ | 319,000 | \$ 20,277,715 |
| Additions | | - | 28,400 | | 73,129 | | - | 101,529 |
| Reductions | | (1,065,000) | (138,672) | | | | (29,000) | (1,232,672) |
| Balance, ending | \$ | 17,205,000 | \$ 160,767 | \$ | 1,490,805 | \$ | 290,000 | \$ 19,146,572 |

Long-term liabilities payable are comprised of the following:

| | | | | | Outstanding at | | |
|---|------------------|-------|----------|-----------|----------------|-------------|------------|
| | Original | Issue | Maturity | Interest | June 30, | Current | |
| | Amount | Date | Date | Rate % | 2011 | Portion | |
| General obligation bonds payable: | | | | | | | |
| Water utility | \$ 2,272,337 | 2002 | 2025 | 3.00-5.00 | \$ 1,585,000 | \$ 115,00 |)() |
| Water utility | \$ 18,872,663 | 2005 | 2028 | 3.00-5.00 | 15,620,000 | 945,00 |)0 |
| | | | | | 17,205,000 | 1,060,00 | 0 |
| Capital leases payable: | | | | | | | |
| Five highway trucks | \$ 163,196 | 2007 | 2012 | 6.01 | 34,483 | 34,48 | 33 |
| Kubota tractor and mower | \$ 72,700 | 2007 | 2012 | 5.40 | 15,283 | 15,28 | 33 |
| 2009 Chevy Tahoe service vehicle | \$ 32,000 | 2009 | 2012 | 5.76 | 8,211 | 8,21 | . 1 |
| Volvo motor grader | \$ 201,995 | 2009 | 2013 | 3.48 | 81,980 | 40,39 | 17 |
| 2011 Chevy Tahoe service vehicle | \$ 28,400 | 2011 | 2014 | 4.65 | 20,810 | 6,62 | <u>2</u> 4 |
| | | | | | 160,767 | 104,99 | 8 |
| Compensated absences payable: | | | | | | | |
| Vested vacation/sick time | | | | | 305,034 | | - |
| Vested earned time | | | | | 1,185,771 | 65,20 |)6 |
| | | | | | 1,490,805 | 65,20 | 6 |
| Accrued landfill postclosure care costs | | | | | 290,000 | 29,00 | 0 |
| Total | | | | | \$ 19,146,572 | \$ 1,259,20 | 4 |

The annual requirements to amortize all general obligation bonds outstanding as of June 30, 2011, including interest payments, are as follows:

| Fiscal Year Ending | | | |
|--------------------|---------------|--------------------|---------------|
| June 30, | Principal | Principal Interest | |
| 2012 | \$ 1,060,000 | \$ 805,330 | \$ 1,865,330 |
| 2013 | 1,060,000 | 752,330 | 1,812,330 |
| 2014 | 1,060,000 | 699,330 | 1,759,330 |
| 2015 | 1,060,000 | 646,330 | 1,706,330 |
| 2016 | 1,065,000 | 593,330 | 1,658,330 |
| 2017-2021 | 5,220,000 | 2,270,032 | 7,490,032 |
| 2022-2026 | 4,925,000 | 1,114,940 | 6,039,940 |
| 2027-2028 | 1,755,000 | 127,100 | 1,882,100 |
| Totals | \$ 17,205,000 | \$ 7,008,722 | \$ 24,213,722 |
| | | | |

All debt is general obligation debt of the Town, which is backed by its full faith and credit. The water bonds are being serviced by the water fund, while the capital leases are being charged to the funds benefiting from the acquisitions.

TOWN OF HUDSON, NEW HAMPSHIRE NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Accrued Landfill Postclosure Care Costs

The Town ceased operating its landfill in 1991. Federal and State laws and regulations require that the Town continue to perform certain maintenance and monitoring functions at the landfill site after closure. A liability is being recognized based on the future postclosure care costs that will be incurred. The estimated liability for landfill postclosure care costs has a balance of \$290,000 as of June 30, 2011. The estimated total current cost of the landfill postclosure care is based on the amount that would be paid if all equipment, facilities, and services required to close, monitor and maintain the landfill were acquired as of June 30, 2011. However, the actual cost of postclosure care may be higher or lower due to inflation, changes in technology, or changes in landfill laws and regulations.

NOTE 13 - CAPITAL LEASES

The Town has entered into certain capital lease agreements under which the related equipment will become the property of the Town when all the terms of the lease agreements are met.

Descent Value

| | | Pre | sent value |
|----------------------------------|----------|------|-------------|
| | Standard | of l | Remaining |
| | Interest | Pay | ments as of |
| | Rate | Jun | e 30, 2011 |
| Five highway trucks | 6.01% | \$ | 34,483 |
| Kubota tractor and mower | 5.40% | | 15,283 |
| 2009 Chevy Tahoe service vehicle | 5.76% | | 8,211 |
| Volvo motor grader | 3.48% | | 81,980 |
| 2011 Chevy Tahoe service vehicle | 4.65% | | 20,810 |
| Total capital lease obligations | | \$ | 160,767 |
| | | | |

The annual requirements to amortize capital leases payable as of June 30, 2011, including interest payments, are as follows:

| Fiscal Year Ending | Governmental | |
|-------------------------------------|--------------|---------|
| December 31, | Activities | |
| 2012 | \$ | 112,190 |
| 2013 | 50,84 | |
| 2014 | 7,591 | |
| Total requirements | | 170,623 |
| Less: interest | | (9,856) |
| Present value of remaining payments | \$ | 160,767 |

NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 14 – ENCUMBRANCES

Encumbrances outstanding of \$542,277 at June 30, 2011, are as follows:

| Description | |
|---|------------|
| General fund: | |
| Pelham Road Dam design and reconstruction | \$ 234,443 |
| Computer upgrades | 9,897 |
| Cable committee | 4,390 |
| Information technology | 5,690 |
| Assessing | 14,000 |
| Computer software maintenance | 11,500 |
| Police department patrol | 98,301 |
| Police department support services | 838 |
| Police department information technology | 6,237 |
| Fire department maintenance | 12,554 |
| Fire department communications | 25,472 |
| Fire suppression | 4,050 |
| Ambulance equipment and repairs | 1,021 |
| Emergency management | 10,865 |
| Small equipment | 3,994 |
| Total general fund | 443,252 |
| Sewer fund: | |
| Sewer operation and maintenance | 99,025 |
| Total encumbrances | \$ 542,277 |

NOTE 15 – GOVERNMENTAL ACTIVITIES NET ASSETS

Governmental activities net assets reported on the government-wide statement of net assets at June 30, 2011 include the following:

| Restricted for special purposes: | |
|---------------------------------------|-----------------|
| Donations | \$ 86,925 |
| Library | 161,442 |
| Library capital improvements | 146,356 |
| Sewer capital assessments | 8,165,807 |
| Permanent fund | 119,988 |
| Total restricted for special purposes | 8,680,518 |
| Unrestricted | 1,242,223 |
| Total net assets | \$ 9,922,741 |

NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 16 – GOVERNMENTAL FUND BALANCES

Governmental fund balances reported on the fund financial statements at June 30, 2011 include the following:

| Nonspendable: | | |
|---|-----------|-------------|
| Major funds: | | |
| General: | | |
| Inventory | \$ 22,637 | |
| Prepaid items | 3,768 | |
| Tax deeded property subject to resale | 25,869 | |
| | 52,274 | |
| Nonmajor fund: | , | |
| Permanent: | | |
| Principal portion of endowment funds | 82,128 | |
| Total nonspendable fund balance | | \$ 134,402 |
| Restricted: | | |
| Major funds: | | |
| General: | | |
| Donations | 86,925 | |
| Library | 161,442 | |
| Library capital improvements | 146,356 | |
| | 394,723 | |
| Sewer: | , | |
| Capital assessments | 8,165,807 | |
| Nonmajor fund: | , , | |
| Permanent: | | |
| Income portion of endowments | 119,988 | |
| Total restricted fund balance | | 8,680,518 |
| Committed: | | , , |
| Major funds: | | |
| General: | | |
| Warrant Article No. 12, dated March 8, 2011 | 50,000 | |
| Library expendable trust | 81,489 | |
| Expendable trust | 2,039,786 | |
| Conservation commission | 759,967 | |
| Land use change | 156,942 | |
| | 3,088,184 | |
| Water: | | |
| Expendable trust | 1,710,736 | |
| Sewer: | · | |
| Expendable trust | 147,570 | |
| Nonmajor funds: | | |
| Capital impact fees | 319,064 | |
| Police forfeiture | 139,240 | |
| | 458,304 | |
| Total committed fund balance | | 5,404,794 |
| | | (Continued) |
| | | |

NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

Governmental fund balances continued:

| Assigned: | | |
|-----------------------------|-----------|---------------|
| Major funds: | | |
| General: | | |
| Contingency | 124,000 | |
| Encumbrances | 443,252 | |
| Total general fund balance | 567,252 | |
| Sewer | 580,958 | |
| Water | 1,613,255 | |
| Total assigned fund balance | | 2,761,465 |
| Unassigned: | | |
| Major funds: | | |
| General | | 4,981,006 |
| Total fund balance | | \$ 21,962,185 |

NOTE 17- PRIOR PERIOD ADJUSTMENTS

Fund equity at July 1, 2010 was restated to give retroactive effect to the following prior period adjustments:

| | Government- wide | General | Other Governmental | |
|--|---------------------|--------------|-----------------------|---------------|
| | Statements | Fund | Funds | Total |
| To record funds previously reported separately, that under | | | | |
| GASB 54 are now considered part of another fund: | | | | |
| Expendable trust | \$ - | \$ 2,026,271 | \$ (2,026,271) | \$ - |
| Rodgers Memorial library | - | 162,719 | (162,719) | - |
| Library expendable trust | - | 81,411 | (81,411) | - |
| Conservation commission | - | 656,508 | (656,508) | - |
| Land use change | - | 114,294 | (114,294) | - |
| Library building capital project | - | 134,960 | (134,960) | - |
| To adjust beginning fund balance in the land use change fund | 28,432 | 28,432 | - | 56,864 |
| Net assets/fund balance, as previously reported | 6,073,525 | 5,796,668 | 14,810,074 | 26,680,267 |
| Net assets/fund balance, as restated | \$ 6,101,957 | \$ 9,001,263 | \$ 11,633,911 | \$ 26,737,131 |

NOTE 18 - EMPLOYEE RETIREMENT PLAN

The Town participates in the New Hampshire Retirement System (the System) which is the administrator of a cost-sharing multiple-employer contributory pension plan and trust established in 1967 by RSA 100-A:2 and is qualified as a tax-exempt organization under Sections 401(a) and 501(a) of the Internal Revenue Code. The plan is a contributory, defined benefit plan providing service, disability, death, and vested retirement benefits to members and their beneficiaries. Provision for benefits and contributions are established and can be amended by the New Hampshire Legislature. The System issues a publicly available financial report that may be obtained by writing the New Hampshire Retirement System, 54 Regional Drive, Concord, NH 03301.

The System is financed by contributions from both the employees and the Town. Member contribution rates are established and may be amended by the State legislature while employer contribution rates are set by the System trustees based on an actuarial valuation. All employees except police and firefighters are required to contribute 5% of earnable compensation. For fiscal year 2011, the Town contributed 14.63% for police, 18.52% for fire, and 9.16% for other employees. The contribution requirements for the Town of Hudson for the fiscal years 2009, 2010, and 2011 were \$1,261,603, \$1,364,465, and \$1,319,893, respectively, which were paid in full in each year.

The State of New Hampshire funds 25% of the total employer normal contribution rate for police officers and firefighters employed by the Town during the period. This amount, \$336,995, is reported as an "on-behalf payment," as an expenditure and revenue on the governmental funds statement of revenues, expenditures, and changes in fund balances, and as an expense and revenue on the statement of activities.

TOWN OF HUDSON, NEW HAMPSHIRE NOTES TO THE BASIC FINANCIAL STATEMENTS

FOR THE FISCAL YEAR ENDED JUNE 30, 2011

NOTE 19 - OTHER POSTEMPLOYMENT BENEFITS (OPEB)

In addition to pension benefits described in Note 18, the Town provides a postemployment benefit option for health care to eligible retirees, terminated employees, and their dependents. The benefits are provided in accordance with the Town's personnel policies and the Consolidated Omnibus Budget Reconciliation Act of 1985 (COBRA). However, the premiums paid by retirees may be lower than they would have been if the retirees were insured separately. This is called an implicit rate subsidy and should be included by the Town as an "other postemployment benefit."

The Governmental Accounting Standards Board (GASB) issued Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions. GASB Statement No. 45, which was effective for the Town on July 1, 2009, requires that the long-term cost of retirement health care and obligations for other postemployment benefits (OPEB) be determined on an actuarial basis and reported on the financial statements. The Town has not implemented GASB Statement No. 45 at June 30, 2011 or contracted with an actuarial firm to assist in evaluating the impact of this new standard on the Town. The amounts that should be recorded as the annual required contribution/OPEB cost and the net OPEB obligation is unknown.

NOTE 20 - RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; theft of, damage to, or destruction of assets; errors or omissions; injuries to employees; or natural disasters. During fiscal year 2011, the Town was a member of the Local Government Center Property-Liability Trust, LLC, and the New Hampshire Public Risk Management Exchange (Primex³) Workers' Compensation Program. These entities are considered public entity risk pools, currently operating as common risk management and insurance programs for member Towns and cities.

The Local Government Center Property-Liability Trust, LLC, is a Trust organized to provide certain property and liability insurance coverages to member Towns, cities and other qualified political subdivisions of New Hampshire. As a member of the Local Government Center Property-Liability Trust, LLC, the Town shares in contributing to the cost of, and receiving benefits from, a self-insured pooled risk management program. The membership and coverage run from July 1 to June 30. The program maintains a self-insured retention above which it purchases reinsurance and excess insurance. This policy covers property, auto physical damage, crime, general liability, and public officials' liability subject to a \$1,000 deductible.

Contributions paid in fiscal year ending June 30, 2011, to be recorded as an insurance expenditure totaled \$212,730. There were no unpaid contributions for the year ended June 30, 2011. The trust agreement permits the Trust to make additional assessments to members should there be a deficiency in Trust assets to meet its liabilities. At this time, the Trust foresees no likelihood of any additional assessments for past years.

The New Hampshire Public Risk Management Exchange (Primex³) Workers' Compensation Program is a pooled risk management program under RSAs 5-B and 281-A. Coverage was provided from July 1 to June 30, 2011 by Primex³, which retained \$1,000,000 of each workers' compensation loss. The Board has decided to self-insure the aggregate exposure and has allocated funds based on actuarial analysis for that purpose. The estimated net contribution from the Town of Hudson billed and paid for the year ended June 30, 2011 was \$147,240. The self-insurance membership agreement permits Primex³ to make additional assessments to members should there be a deficiency in contributions for any member year, not to exceed the member's annual contribution. GASB Statement No. 10 requires members of a pool with a sharing risk to disclose if such an assessment is probable, and a reasonable estimate of the amount, if any. At this time, Primex³ foresees no likelihood of any additional assessment for this or any prior year.

NOTE 21 – CAFETERIA BENEFIT PLAN

Effective January 1991, the Town implemented a cafeteria benefit plan pursuant to Section 125 of the IRS code. Under this plan, eligible employees may direct a contribution, made by the Town, into any combination of the following benefit categories:

- 1. Out of Pocket Medical Spending Account; or
- Dependent Care Spending Account

Eligible employees may elect to contribute pre-tax dollars to these categories. Under no circumstances may an employee direct more than \$5,000 annually into the Dependent Care Spending Account, and \$1,000 into the medical spending account.

NOTE 22 – CONTINGENT LIABILITIES

There are various legal claims and suits pending against the Town which arose in the normal course of the Town's activities. In the opinion of management, the ultimate disposition of these various claims and suits will not have a material effect on the financial position of the Town.

The Town has received federal and state grants for specific purposes that are subject to review and audit by the grantor agencies or their designee. These audits could result in a request for reimbursement from the grantor agency for costs disallowed under terms of the grant. Based on prior experience, the Town believes such disallowances, if any, will be immaterial.

NOTE 23 – IMPLEMENTATION OF NEW GASB PRONOUNCEMENTS

In March 2009 the GASB issued Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. The requirements of Statement No. 54 are mandatory for the Town for fiscal year ended June 30, 2011, and accordingly have been implemented. GASB Statement No's 60 through 64 issued during this period are not effective for financial statements until the subsequent years.

NOTE 24 - SUBSEQUENT EVENTS

Subsequent events are events or transactions that occur after the balance sheet date, but before the financial statements are issued. Recognized subsequent events are events or transactions that provided additional evidence about conditions that existed at the balance sheet date, including the estimates inherent in the process of preparing the financial statements. Nonrecognized subsequent events are events that provide evidence about conditions that did not exist at the balance sheet date, but arose after the date. Management has evaluated subsequent events through January 23, 2012, the date the June 30, 2011 financial statements were issued, and no events occurred requiring recognition or disclosure.



SCHEDULE 1 TOWN OF HUDSON, NEW HAMPSHIRE

Major General Fund

Schedule of Estimated and Actual Revenues (Non-GAAP Budgetary Basis) For the Fiscal Year Ended June 30, 2011

| Tours | Estimated | Actual | Variance Positive (Negative) |
|---|------------------------|-------------------------|------------------------------|
| Taxes: | \$ 14.393.034 | \$ 14.484.899 | \$ 91,865 |
| Property Timber | \$ 14,393,034 3,000 | \$ 14,484,899 14,730 | \$ 91,865 11,730 |
| Excavation | 6,500 | 6,514 | 11,730 |
| Interest and penalties on taxes | 213,000 | 336,594 | 123,594 |
| Total from taxes | | | |
| Total from taxes | 14,615,534 | 14,842,737 | 227,203 |
| Licenses, permits and fees: | | | |
| Business licenses, permits and fees | 13,000 | 12,766 | (234) |
| Motor vehicle permit fees | 3,800,000 | 3,653,362 | (146,638) |
| Building permits | 100,000 | 145,044 | 45,044 |
| Other | 116,286 | 133,727 | 17,441 |
| Total from licenses, permits and fees | 4,029,286 | 3,944,899 | (84,387) |
| Intergovernmental: State: | | | |
| Meals and rooms distribution | 1,096,917 | 1,096,917 | - |
| Highway block grant | 536,356 | 536,855 | 499 |
| Federal: | | | |
| Other | 38,075 | 58,277 | 20,202 |
| Total from intergovernmental | 1,671,348 | 1,692,049 | 20,701 |
| Charges for services: | 1.064.540 | 1 10 (000 | 41.540 |
| Income from departments | 1,064,542 | 1,106,090 | 41,548 |
| Miscellaneous: | | | |
| Sale of municipal property | 600 | 4,288 | 3,688 |
| Interest on investments | 60,000 | 33,698 | (26,302) |
| Rent of property | 2,000 | 8,082 | 6,082 |
| Insurance dividends and reimbursements | 9,545 | 29,985 | 20,440 |
| Contributions and donations | 11,563 | 14,283 | 2,720 |
| Other | 2,000 | 92,585 | 90,585 |
| Total from miscellaneous | 85,708 | 182,921 | 97,213 |
| Other financing sources: | | | |
| Transfers in | 226,380 | 285,543 | 59,163 |
| 1141151015 111 | 220,380 | | |
| Total revenues and other financing sources | 21,692,798 | \$ 22,054,239 | \$ 361,441 |
| Unassigned fund balance used to reduce tax rate | 718,100 | | |
| Total revenues, other financing sources and use of fund balance | \$ 22,410,898 | | |

SCHEDULE 2 TOWN OF HUDSON, NEW HAMPSHIRE

Major General Fund

Schedule of Appropriations, Expenditures, and Encumbrances (Non-GAAP Budgetary Basis) For the Fiscal Year Ended June 30, 2011

| | Encumbered from Prior Year | Appropriations | Expenditures | Encumbered to Subsequent Year | Variance Positive (Negative) |
|--|----------------------------|----------------|---------------|-------------------------------|------------------------------|
| Current: | | | | | |
| General government: | | | | | |
| Executive | \$ 1,850 | \$ 424,674 | \$ 425,933 | \$ 4,390 | \$ (3,799) |
| Election and registration | - | 369,784 | 371,828 | 1,990 | (4,034) |
| Financial administration | 2,218 | 801,920 | 793,142 | 3,700 | 7,296 |
| Revaluation of property | 450 | 312,321 | 282,639 | 25,500 | 4,632 |
| Legal | - | 142,300 | 196,098 | - | (53,798) |
| Planning and zoning | - | 486,718 | 472,496 | - | 14,222 |
| General government buildings | 11,000 | 140,218 | 155,118 | - | (3,900) |
| Cemeteries | - | 1,260 | 4 | - | 1,256 |
| Insurance, not otherwise allocated | - | 371,700 | 361,335 | - | 10,365 |
| Other | 16,998 | 327,704 | 277,762 | - | 66,940 |
| Total general government | 32,516 | 3,378,599 | 3,336,355 | 35,580 | 39,180 |
| Public safety: | | | | | |
| Police | 70,871 | 6,465,780 | 6,351,818 | 105,376 | 79,457 |
| Ambulance | 70,071 | 97,942 | 70,364 | 57,957 | (30,379) |
| Fire | 8,785 | 4,964,510 | 4,968,122 | 31,731 | 5,173 |
| Building inspection | 0,703 | 109,957 | 104,623 | _ | 5,334 |
| Emergency management | _ | 10,670 | 3,818 | | 6,852 |
| Total public safety | 79,656 | 11,648,859 | 11,498,745 | 163,333 | 66,437 |
| • | 77,030 | 11,040,037 | 11,470,745 | 103,333 | 00,437 |
| Highways and streets: | | | | | |
| Engineering | - | 216,901 | 252,724 | - | (35,823) |
| Highways and streets | | 3,303,260 | 3,276,079 | | 27,181 |
| Total highways and streets | | 3,520,161 | 3,528,803 | _ | (8,642) |
| Sanitation: Solid waste collection | - | 1,661,312 | 1,579,940 | | 81,372 |
| Health: | | | | | |
| Pest control | - | 94,719 | 93,201 | - | 1,518 |
| Welfare: | | | | | |
| Direct assistance | | 133,900 | 90,773 | | 43,127 |
| | | 155,900 | 90,773 | | 43,127 |
| Culture and recreation: | | | | | |
| Parks and recreation | - | 355,466 | 350,633 | - | 4,833 |
| Patriotic purposes | _ | 5,600 | 4,000 | - | 1,600 |
| Total culture and recreation | - | 361,066 | 354,633 | - | 6,433 |
| Capital outlay: | | | | | |
| Fire truck | - | 270,000 | 267,037 | - | 2,963 |
| Pelham Road Dam repairs | 250,178 | · - | 15,735 | 234,443 | - - |
| Building improvements | 12,609 | 24,780 | 14,759 | 9,896 | 12,734 |
| Grants projects | , | | 59,172 | - | (59,172) |
| Total capital outlay | 262,787 | 294,780 | 356,703 | 244,339 | (43,475) |
| • | | | | | |
| Other financing uses: Transfers out | - | 1,317,502 | 1,245,865 | - | 71,637 |
| Total appropriations, expenditures, | | | | | |
| other financing uses, and encumbrances | \$ 374,959 | \$ 22,410,898 | \$ 22,085,018 | \$ 443,252 | \$ 257,587 |

SCHEDULE 3

TOWN OF HUDSON, NEW HAMPSHIRE

Major General Fund

Schedule of Changes in Unassigned Fund Balance (Non-GAAP Budgetary Basis) For the Fiscal Year Ended June 30, 2011

| Unassigned fund balance, beginning | | \$ | 5,081,787 |
|--|---------------|-----|------------------------|
| Changes: | | | ((19.100) |
| Unassigned fund balance used to reduce 2011 tax rate Voted from surplus | | | (618,100) (100,000) |
| 2010-11 Budget summary: | | | |
| Revenue surplus (Schedule 1) | \$ 361,441 | | |
| Unexpended balance of appropriations (Schedule 2) | 257,587 | | |
| 2010-11 Budget surplus | | | 619,028 |
| Increase in nonspendable fund balance | | | (52,274) |
| Increase in restricted fund balance | | | (2,720) |
| Decrease in assigned fund balance | | | 53,285 |
| Unassigned fund balance, ending | | _\$ | 4,981,006 |

SCHEDULE 4 TOWN OF HUDSON, NEW HAMPSHIRE

Nonmajor Governmental Funds Combining Balance Sheet June 30, 2011

| | Special Rev | enue Funds | | | |
|---------------------------|-------------|------------|------------|-----------|------------|
| | Capital | | | | |
| | Impact | Police | Permanen | t Funds | |
| | Fees | Forfeiture | Other | Library | Total |
| ASSETS | | | | | |
| Cash and cash equivalents | \$ 319,064 | \$ 29,585 | \$ 57,000 | \$ 3,633 | \$ 409,282 |
| Investments | - | 109,655 | 45,606 | 95,877 | 251,138 |
| Total assets | \$ 319,064 | \$ 139,240 | \$ 102,606 | \$ 99,510 | \$ 660,420 |
| FUND BALANCES | | | | | |
| Nonspendable | \$ - | \$ - | \$ 82,128 | \$ - | \$ 82,128 |
| Restricted | - | - | 20,478 | 99,510 | 119,988 |
| Committed | 319,064 | 139,240 | | _ | 458,304 |
| Total fund balances | \$ 319,064 | \$ 139,240 | \$ 102,606 | \$ 99,510 | \$ 660,420 |

SCHEDULE 5 TOWN OF HUDSON, NEW HAMPSHIRE

Nonmajor Governmental Funds

Combining Schedule of Revenues, Expenditures, and Changes in Fund Balances For the Fiscal Year Ended June 30, 2011

| | Special Rev | enue Funds | | | |
|-----------------------------|-------------|------------|------------|-----------|------------|
| | Capital | | | | |
| | Impact | Police | Permaner | nt Funds | |
| | Fees | Forfeiture | Other | Library | Total |
| Revenues: | | | | | |
| Miscellaneous | \$ 9,284 | \$ 7,052 | \$ 832 | \$ 18,522 | \$ 35,690 |
| Expenditures: | | | | | |
| Current: | | | | | |
| General government | - | - | 14 | 58 | 72 |
| Public safety | - | 7,092 | - | - | 7,092 |
| Capital outlay | 129,314 | - | - | | 129,314 |
| Total expenditures | 129,314 | 7,092 | 14 | 58 | 136,478 |
| Net change in fund balances | (120,030) | (40) | 818 | 18,464 | (100,788) |
| Fund balances, beginning | 439,094 | 139,280 | 101,788 | 81,046 | 761,208 |
| Fund balances, ending | \$ 319,064 | \$ 139,240 | \$ 102,606 | \$ 99,510 | \$ 660,420 |

Town Warrant 2012



Hudson, New Hampshire

BUDGET OF THE TOWN WITH A MUNICIPAL BUDGET COMMITTEE

Town of Hudson, NH

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for Fiscal Year From July 1, 2012 to June 30, 2013

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

- 1. Use this form to list the operating budget and all special and individual warrant articles in the appropriate recommended and not recommended area. All proposed appropriations must be on this form.
- 2. Hold at least one public hearing on this budget.
- 3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address below within 20 days after the meeting.

| This form was posted with the warrant on (Date):_ | January 25, 2012 |
|---|------------------|
|---|------------------|

BUDGET COMMITTEE

Please sign in ink.

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Charlotte Schweise
Soodwa

Stephen Derick

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION MUNICIPAL SERVICES DIVISION P.O. BOX 487, CONCORD, NH 03302-0487 (603)230-5090

> MS-7 Rev. 12/11

MS-7

MS-7 Rev. 10/10

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|-----------|---|---------------------------|--|--------------------------|---|------------|---|
| ACCT.# | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | OP Bud. Warr. Art.# | Appropriations Prior Year As Approved by DRA | | SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended) (Not Recomme | | BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended) (Not Recommended) |
| | GENERAL GOVERNMENT | | _ | | | | |
| 4130-4139 | Executive | | 424,169 | 425,930 | 413,883 | | 413,883 |
| 4140-4149 | Election, Reg. & Vital Statistics | | 373,633 | 371,828 | 384,631 | | 384,631 |
| 4150-4151 | Financial Administration | 12 | 843,796 | 793,142 | 843,945 | | 843,945 |
| 4152 | Revaluation of Property | | 323,643 | 282,639 | 326,220 | | 326,220 |
| 4153 | Legal Expense | | 142,300 | 196,098 | 142,100 | | 142,100 |
| 4155-4159 | Personnel Administration | | | | | | |
| 4191-4193 | Planning & Zoning | | 492,550 | 472,496 | 489,253 | | 489,253 |
| 4194 | General Government Buildings | | 134,914 | 155,118 | 180,591 | | 180,591 |
| 4195 | Cemeteries | | 1,260 | 4 | 1,260 | | 1,260 |
| 4196 | Insurance | | 371,700 | 361,335 | 371,700 | | 371,700 |
| 4197 | Advertising & Regional Assoc. | | | | | | |
| 4199 | Other General Government | | | 277,762 | 568,025 | (74,822) | 568,025 |
| | PUBLIC SAFETY | | | | | 文件(1.00mm) | |
| 4210-4214 | Police | | 6,506,489 | 6,351,818 | 6,568,861 | | 6,568,861 |
| 4215-4219 | Ambulance | | 94,180 | 70,364 | 131,347 | | 131,347 |
| 4220-4229 | Fire | | 5,017,261 | 4,968,122 | 5,024,694 | | 5,024,694 |
| 4240-4249 | Building Inspection | | 101,324 | 104,623 | 100,286 | | 100,286 |
| 4290-4298 | Emergency Management | | 10,670 | 3,819 | 9,230 | | 9,230 |
| 4299 | Other (Including Communications) | | | | | | |
| 4301-4309 | Airport Operations STREETS | | STATE OF STA | 是多可以为"数"的"有"的"数"。 第一章 | | | |
| 4311 | Administration | | 214,039 | | 251,091 | | 251,091 |
| 4312 | Highways & Streets | | 3,399,805 | 3,528,803 | 3,415,113 | | 3,415,113 |
| 4313 | Bridges | | | an england | | | |
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| ACCT.# | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | OP Bud. Warr. Art.# | Appropriations Prior Year As Approved by DRA | Actual Expenditures Prior Year | SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended) (Not Recommended) | S ded) | BUDGET COMM. APPROPRI Ensuing Fiscal Year (Recommended) (Not Reco | APPROPRIATIONS Fiscal Year (Not Recommended) |
| | HIGHWAYS & STREETS (cont.) | | | | | | | |
| 4316 | Street Lighting | | | | | | | |
| 4319 | Other | | | | | | | |
| 1. S. C. | SANITATION REPORTED TO | のはは、 | | | | AND MERCHANIC | | |
| 4321 | Administration | | 43,670 | | 43,670 | | 43,670 | |
| 4323 | Solid Waste Collection | | 1,600,000 | 1,579,940 | 1,500,000 | | 1,500,000 | |
| 4324 | Solid Waste Disposal | | | | | | | |
| 4325 | Solid Waste Clean-up | | | | | | | |
| 4326-4329 | Sewage Coll. & Disposal & Other | | | | | | | |
| N. S. | WATTER DISTRIBUTION & TREATMENT | NTE | | | 是这个方式是人的开始是不是自己是让方式的正式,在他们是是自己的思想是自己是是不是是是一种主义是实 | | | |
| 4331 | Administration | | | | | | | |
| 4332 | Water Services | | | | | | | |
| 4335-4339 | Water Treatment, Conserv.& Other | | | | | | | |
| THE PARTY AND | CONTRACTOR OF THE PROPERTY OF THE STATE OF T | | 100000 | | 4.44 | | THE REPORT OF THE PARTY OF THE | 的第一位,第二人的 |
| 4351-4352 | Admin. and Generation | | | | | | | |
| 4353 | Purchase Costs | | | | | | | |
| 4354 | Electric Equipment Maintenance | | | | | | | 7 |
| 4359 | Other Electric Costs | | | | | | | |
| の記したという | 。 [1] A. S. | 建物理的 | 10.2 | | | 计模型的 對大學的 | 《图》 | A CHARLES TO SERVE |
| 4411 | Administration | | | | | | | |
| 4414 | Pest Control | | 96,845 | 93,201 | 95,384 | | 95,384 | |
| 4415-4419 | Health Agencies & Hosp. & Other | | | | | | | |
| 4441-4442 | Administration & Direct Assist. | | 120,900 | 90,773 | 120,900 | | 120,900 | |
| 4444 | Intergovernmental Welfare Payemnts | | | | | | | |
| 4445-4449 | Vendor Payments & Other | | | | | | | |
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|---|---|---------------------------------------|--|--------------------------------------|---|---|--|--|
| ACCT.# | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | OP Bud. Warr. Art.# | Appropriations Prior Year As Approved by DRA | Actual Expenditures Prior Year | SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended) (Not Recommen | PROPRIATIONS cal Year (Not Recommended) | 9 | S APPROPRIATIONS scal Year (Not Recommended) |
| 建筑地 | CULTURE & REGREATION | | | | | | | |
| 4520-4529 | Parks & Recreation | | 358,110 | 350,633 | 358,323 | | 358,323 | |
| 4550-4559 | Library | | 980,281 | 935,005 | 1,018,629 | | 1,018,629 | |
| 4583 | Patriotic Purposes | | 5,600 | 4,000 | 5,600 | | 5,600 | |
| 4589 | Other Culture & Recreation | | AND AND THE PROPERTY OF THE PARTY OF THE PAR | | | | THE REPORT OF THE PERSON AND A | C. C. C. B. E. C. SHAMMAN S. |
| 1. S. | CONSERVATION | · · · · · · · · · · · · · · · · · · · | | | | | | |
| 4611-4612 | Admin.& Purch. of Nat. Resources | | | | | | | |
| 4619 | Other Conservation | | 23,539 | | 23,539 | | 35,639 | |
| | | | | | | | | |
| 4631-4632 | Redevelopment and Housing | | | | | | | |
| 4651-4659 | Economic Development | | | | | | | |
| | 法教 | 的特別的 | Administra | 建筑的国际公司公司 | | Marine Services | | |
| 4711 | Princ Long Term Bonds & Notes | | 1,060,000 | 1,065,000 | 1,060,000 | | 1,060,000 | |
| 4721 | Interest-Long Term Bonds & Notes | | 805,331 | 847,930 | 752,331 | | 752,331 | |
| 4723 | Int. on Tax Anticipation Notes | | | | | | · | |
| 4790-4799 | Other Debt Service | | | | | | | |
| 形的公民 | CAPITAL OUTLAY | | | | | \$P\$ 100000000000000000000000000000000000 | | が1200円である。 |
| 4901 | Land | | | 15,735 | | | | |
| 4902 | Machinery, Vehicles & Equipment | | | 281,796 | | | | |
| 4903 | Buildings | | | | | | - | |
| 4909 | Improvements Other Than Bldgs. | | 100 Carlos (100 Ca | 59,173 | | | The second secon | The second secon |
| の名の人となっています。 | OPERALING | | | | では、「他のでは、」」。 「我们のでは、「他のでは、「他のでは、「他のでは、」」。 「我们のでは、「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、」」。「他のでは、「他のでは、」」。「他のでは、」」。「他のでは、「他のでは、」」。」」。「他のでは、」」。「他のでは、」」。」」。「他のでは、」」。「他のでは、」」。」」。「他のでは、」」。」」。「他のでは、」」。」」。「他のでは、」」。」」。「他のでは、」」。」」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」」。」。「他のでは、」。」。」。「他のいい。」。」。」。」。」。「他のいい。」。」。」。」。「他のいい。」。」。」。」。「他のいい。」。」。」。」。「他のいい。」。」。「他のいい。」。」。」。「他のいい。」。」。「他のいい。」。」。」。「他のいい。」。」。」。「他のいい。」。」。」。」。「他のいい。」。」。」。」。」。」。」。」。」。」。」。」。」。」。」。」。」。」。 | | 料本のではなるというではいいできます。 | の事業を行うという。 |
| 4912 | To Special Revenue Fund | | | 17,602 | | | | |
| 4913 | To Capital Projects Fund | | | | | | | |
| 4914 | To Enterprise Fund | | | , | | | | |
| | - Sewer | | 2,394,403 | 1,290,790 | 2,255,980 | | 2,255,980 | |
| | - Water | | 1,848,119 | 1,776,921 | 1,981,510 | | 1,981,510 | |
| | | | | | | | | |

| MS-7 | Budget - Town of Hudson | | | | | | | Fiscal Year 2013 |
|--------|--|---------------------------|--|--------------------------------------|---------------------------------------|--|---|---|
| ~ | 2 | က | 4 | 5 | 9 | 7 | 8 | `'ຫ |
| ACCT.# | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | OP Bud. Warr. Art.# | Appropriations Prior Year As Approved by DRA | Actual Expenditures Prior Year | SELECTMEN'S A Ensuing F (Recommended) | SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year (Recommended) (Not Recommended) | BUDGET COMMITTEE' Ensuing Fis (Recommended) | BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year (Recommended) (Not Recommended) |
| | | cont.) | | | | | | |
| 4915 | Transfers to Capital Reserve Fund | | | 303,143 | | | | |
| | - Electric | | | | | | | |
| | - Airport | | | | | | | |
| 4918 | To Nonexpendable Trust Funds | | | | | | | |
| 4919 | To Fiduciary Funds | | | | | | | |
| OP | OPERATING BUDGET TOTAL | | 28,256,157 | 27,075,543 | 28,438,096 | 1 | 28,450,196 | |

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3,VI, as appropriations: 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated

| - | on the warrant as a special article of as a normalization of more article. | 3 | 4 | 5. | 9 | 7 | ∞ | 6 |
|--------|--|----------------|----------------------------------|----------------------------|----------------------------|--|----------------------------|--|
| | | ; | Appropriations | Actual | SELECTMEN'S A | SELECTMEN'S APPROPRIATIONS | BUDGET COMMITTE | BUDGET COMMITTEE'S APPROPRIATIONS |
| ACCT.# | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | Warr. Art.# | Prior Year As Approved by DRA | Expenditures Prior Year | Ensuing F (Recommended) | Ensuing Fiscal Year nended) (Not Recommended) | Ensuing (Recommended) | Ensuing Fiscal Year mended) (Not Recommended) |
| 4916 | To Exp.Tr.Fund | | | | | | | |
| 4917 | 4917 To Health Maint. Trust Funds | | | | | | | |
| 4903 | Buildings | | 150,000 | | | | | |
| 4902 | 4902 Machinery, Vehicles & Equipment | 10 | | | 165,000 | | 165,000 | |
| 4915 | 4915 Transfers to Capital Reserve Fund | 6 | | | 300,000 | | 300,000 | |
| | | | | | | | | |
| | | | | -, , | | | | |
| | | | | | | | | |
| | SPECIAL ARTICLES RECOMMENDED | | 150,000 | | 465,000 | | 465,000 | |

INDIVIDUAL WARRANT ARTICLES

"Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements, leases or items of a one time nature you wish to address individually.

| | . 2 | 3 | . 4 | 1 2 3 4 5 | 9 | 7 | 8 | 6 |
|-------------------------------|---|-------|---------------------------------|------------------------|----------------------------|---|------------------------------|--|
| PURPOS | PURPOSE OF APPROPRIATIONS | Warr. | Appropriations Prior Year As | Actual Expenditures | SELECTMEN'S A Ensuing F | SELECTMEN'S APPROPRIATIONS Ensuing Fiscal Year | BUDGET COMMITTE Ensuing P | BUDGET COMMITTEE'S APPROPRIATIONS Ensuing Fiscal Year |
| | (RSA 32:3,V) | Art.# | Approved by DRA | Prior Year | (Recommended) | (Not Recommended) | (Recommended) | (Not Recommended) |
| Fire Equipment CRF | CRF | | 1,000 | | | | | |
| Replace 3 Fire Defibrillators | Defibrillators | | 88,000 | | | | | |
| Hudson Police | Hudson Police, Fire, Town Supv Assoc Contract | 5 | | | 50,201 | | 50,201 | |
| Hudson Suppo | Hudson Support Staff Contract | 9 | | F 10.1 | 29,866 | | 29,866 | |
| Wages & Bene | Wages & Benefits for Town Clerk/Tax Collector | 7 | | | 1,831 | | 1,831 | - |
| Improvemer | Improvements Other Than Bldgs. | 11 | | | 500,000 | | 500,000 | |
| | | | | | | | | |
| DIVIDUAL | INDIVIDUAL ARTICLES RECOMMENDED | D | 000'68 | | 581,898 | | 581,898 | |
| | | | | | | | | |

| 1, | 2 | 3 | 4 | 5 | 6 |
|------------|---|---|--|--|---|
| ACCT.# | SOURCE OF REVENUE | Warr. Art.# | Actual Revenues Prior Year | Selectmen's Estimated Revenues | Budget Committee's Est. Revenues |
| 对面对 | TAXES | ran Peneral | | | 第三字的。在 为 第三字 |
| 3120 | Land Use Change Taxes - General Fund | | | | |
| 3180 | Resident Taxes | | | | , , |
| 3185 | Timber Taxes | | 14,730 | 15,000 | 15,000 |
| 3186 | Payment in Lieu of Taxes | | | | |
| 3189 | Other Taxes | | | 15,000 | 15,000 |
| 3190 | Interest & Penalties on Delinquent Taxes | | 336,594 | 324,900 | 324,900 |
| | Inventory Penalties | | | | |
| 3187 | Excavation Tax (\$.02 cents per cu yd) | | 6,514 | 6,500 | 6,500 |
| | LICENSES, PERMITS & FEES | | | | |
| 3210 | Business Licenses & Permits | | 12,766 | | |
| 3220 | Motor Vehicle Permit Fees | | 3,653,362 | 3,700,000 | 3,700,000 |
| 3230 | Building Permits | | 145,044 | 154,000 | 154,000 |
| 3290 | Other Licenses, Permits & Fees | | 133,727 | 138,480 | 138,480 |
| 3311-3319 | FROM FEDERAL GOVERNMENT | | 58,277 | 19,500 | 31,500 |
| 和江江 | FROMSTATE | ad de la | | | |
| 3351 | Shared Revenues | | | | |
| 3352 | Meals & Rooms Tax Distribution | | 1,096,917 | 1,092,925 | 1,092,925 |
| 3353 . | Highway Block Grant | | 536,855 | 549,799 | 549,799 |
| 3354 | Water Pollution Grant | | | | |
| 3355 | Housing & Community Development | | | | |
| 3356 | State & Federal Forest Land Reimbursement | | | | |
| 3357 | Flood Control Reimbursement | | | | |
| 3359 | Other (Including Railroad Tax) | | | | |
| 3379 | FROM OTHER GOVERNMENTS | | 100,000 | 100,000 | 100,000 |
| | CHARGES FOR SERVICES | | | | ight () And |
| 3401-3406 | Income from Departments | | 1,006,088 | 1,153,393 | 1,153,393 |
| 3409 | Other Charges | Secretar 2 (2015) 4 (4) 5 (4) | | | |
| A the | MISCELLANEOUS REVENUES | I I | | 學的學科學學 | |
| 3501 | Sale of Municipal Property | | 4,288 | 500 | 500 |
| 3502 | Interest on Investments | | 33,698 | 7,000 | 7,000 |
| 3503-3509 | Other | | 164,940 | 2,000 | 2,000 |
| | NTERFUND OPERATING TRANSFERS I | N. | Maria de la Companya | Andrews & Charles San Profession (Page 1) of the community of the communit | |
| 3912 | From Special Revenue Funds | | 78,914 | 33,000 | 33,000 |
| 3913 | From Capital Projects Funds | | | | |

| 1 | 2 | 3 | 4 | 5 | 6 |
|----------|--|----------------|-------------------------------|--------------------------------------|--|
| ACCT.# | SOURCE OF REVENUE | Warr. Art.# | Actual Revenues Prior Year | Selectmen's Estimated Revenues | Budget Committee's Est. Revenues |
| | INTERFUND OPERATING TRANSFERS IN (c | ont.) | 3. 产生的 2.45 古。 | | |
| 3914 | From Enterprise Funds | | | | |
| | Sewer - (Offset) | | 1,290,790 | 2,255,980 | 2,255,980 |
| | Water - (Offset) | | 3,689,851 | 3,793,841 | 3,793,841 |
| | Electric - (Offset) | | | | |
| | Airport - (Offset) | | | | |
| 3915 | From Capital Reserve Funds | | 206,629 | 113,634 | 120,634 |
| 3916 | From Trust & Fiduciary Funds | | | | |
| 3917 | Transfers from Conservation Funds | | | | |
| athress. | OTHER FINANCING SOURCES | 4,344 | | | |
| 3934 | Proc. from Long Term Bonds & Notes | | | | |
| | Amounts Voted From Fund Balance | | | 351,366 | 351,366 |
| | Estimated Fund Balance to Reduce Taxes | | 618,100 | 600,000 | 600,000 |
| Т | OTAL ESTIMATED REVENUE & CREDIT | rs | 13,188,084 | 14,426,818 | 14,445,818 |

BUDGET SUMMARY

| | PRIOR YEAR ADOPTED BUDGET | SELECTMEN'S RECOMMENDED BUDGET | BUDGET COMMITTEE'S RECOMMENDED BUDGET |
|---|------------------------------|-----------------------------------|--|
| Operating Budget Appropriations Recommended (from pg. 5) | 28,256,157 | 28,438,096 | 28,450,196 |
| Special Warrant Articles Recommended (from pg. 6) | 150,000 | 465,000 | 465,000 |
| Individual Warrant Articles Recommended (from pg. 6) | 89,000 | 581,898 | 581,898 |
| TOTAL Appropriations Recommended | 28,495,157 | 29,484,994 | 29,497,094 |
| Less: Amount of Estimated Revenues & Credits (from above) | 14,141,111 | 14,426,818 | 14,445,818 |
| Estim Amt of Taxes to be Raised (without Overlay \$ War Serv Credits) | 14,354,046 | 15,058,176 | 15,051,276 |

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$2,768,476 (See Supplemental Schedule With 10% Calculation)

BUDGET COMMITTEE SUPPLEMENTAL SCHEDULE

(For Calculating 10% Maximum Allowable Increase) (RSA 32:18, 32:19, & 32:21)

Use VERSION #2 if budget includes Collective Bargaining Cost Items or RSA 32:18-a Bond Override

LOCAL GOVERNMENTAL UNIT: Town of Hudson, NH

Fiscal Year End: June 2013

Col. A

| | RECOMMENDED AMOUNT | | |
|---|---|------------------|--------------------------------------|
| 1. Total RECOMMENDED by Budget Committee (see budget MS-7, 27,or 37) | \$29,497,094 | | |
| LESS EXCLUSIONS: 2. Principal: Long-Term Bonds & Notes | 1,060,000 | | |
| 3. Interest: Long-Term Bonds & Notes | 752,331 | | |
| 4. Capital Outlays Funded From Long- Term Bonds & Notes per RSA 33:8 & 33:7-b | n/a | | |
| 5. Mandatory Assessments | n/a | | |
| 6. TOTAL EXCLUSIONS (Sum of rows 2-5) | (1,812,331) | | |
| 7. Amount recommended less recommended exclusion amounts (Line 1 less Line 6) | \$27,684,763 | | |
| 8. Line 7 times 10% | 2,768,476 | | Column C |
| 9. Maximum allowable appropriation prior to vote (Line 1 + 8) | \$32,265,570 | Column B | (Column B-A) |
| 10. Collective Bargaining Cost Items, RSA 32:19 & 273-A:1, IV, (Complete Column A prior to meeting & Column B and Column C at meeting) | Cost items recommended (Also included in line 1) \$80,067 | Cost items voted | Amount voted over recommended amount |
| 11. Bond Override RSA 32:18-a | xxxxxxxx | xxxxxxxx | Amount voted |

MAXIMUM ALLOWABLE APPROPRIATIONS VOTED At meeting, add Line 9 + amounts in Column C.

\$32,265,570

Line 8 plus any amounts in Column C (amounts voted above recommended amount) is the allowable increase to budget committee's <u>recommended</u> budget.

Attach a copy of this completed supplemental schedule to the back of the budget form.

DEFAULT BUDGET OF THE TOWN

Hudson, NH

Fiscal Year From July 1, 2012 through June 30, 2013

RSA 40:13, IX (b) "Default budget" as used in this subdivision means the amount of the same appropriations as contained in the operating budget authorized for the previous year, reduced and increased, as the case may be. by debt service, contracts, and other obligations previously incurred or mandated by law, and reduced by onetime expenditures contained in the operating budget. For the purposes of this paragraph, one-time expenditures shall be appropriations not likely to recur in the succeeding budget, as determined by the governing body, unless the provisions of RSA 40:14-b are adopted, of the local political subdivision.

- 1. Use this form to list the default budget calculation in the appropriate columns.
- 2. Post this form or any amended version with proposed operating budget (MS-6 or MS-7) and the warrant.
- 3. Per RSA 40:13, XI, (a), the default budget shall be disclosed at the first budget hearing.

GOVERNING BODY (SELECTMEN)

Budget Committee if RSA 40:14-b is adopted

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my-belief it is true, correct and complete.

NH DEPARTMENT OF REVENUE ADMINISTRATION MUNICIPAL SERVICES DIVISION P.O. BOX 487, CONCORD, NH 03302-0487 (603)230-5090

1 2 3 4 5 6

| | | | 4 | 3 | 0 |
|-----------|---|---|---------------------------|--|--|
| Acct. # | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | Prior Year Adopted Operating Budget | Reductions & Increases | Minus 1-Time Appropriations | DEFAULT BUDGET |
| | GENERAL GOVERNMENT | | Market Branch Commencer | | |
| 4130-4139 | Executive | 424,169 | 932 | | 425,101 |
| 4140-4149 | Election,Reg.& Vital Statistics | 373,633 | 1,956 | | 375,589 |
| 4150-4151 | Financial Administration | 843,796 | (10,893) | | 832,903 |
| 4152 | Revaluation of Property | 323,643 | (2,149) | | 321,494 |
| 4153 | Legal Expense | 142,300 | | | 142,300 |
| 4155-4159 | Personnel Administration | | | | |
| 4191-4193 | Planning & Zoning | 492,550 | 1,916 | | 494,466 |
| 4194 | General Government Buildings | 134,914 | (553) | · · · · · · · · · · · · · · · · · · · | 134,361 |
| 4195 | Cemeteries | 1,260 | | | 1,260 |
| 4196 | Insurance | 371,700 | | | 371,700 |
| 4197 | Advertising & Regional Assoc. | | | | |
| 4199 | Other General Government | 467,626 | | | 467,626 |
| | PUBLIC SAFETY | | | | |
| 4210-4214 | Police | 6,506,489 | 48,141 | (7,150) | 6,547,480 |
| 4215-4219 | Ambulance | 94,180 | | | 94,180 |
| 4220-4229 | Fire | 5,017,261 | 49,710 | (4,265) | 5,062,706 |
| 4240-4249 | Building Inspection | 101,324 | | | 101,324 |
| 4290-4298 | Emergency Management | 10,670 | | | 10,670 |
| 4299 | Other (Incl. Communications) AIRPORT/AVIATION CENTER | | | | |
| | | | | | |
| | Airport Operations HIGHWAYS & STREETS | in the second | | | EBS SACON SACON SACON |
| 4311 | Administration | 214,039 | (1,671) | and the second s | 212,368 |
| 4312 | Highways & Streets | 3,399,805 | 28,709 | (28,956) | 3,399,558 |
| 4313 | Bridges | | | | and the second s |
| 4316 | Street Lighting | | | | |
| 4319 | Other | | | | |
| | SANITATION | | | | |
| 4321 | Administration | 43,670 | | | 43,670 |
| 4323 | Solid Waste Collection | 1,600,000 | (100,000) | | 1,500,000 |
| 4324 | Solid Waste Disposal | | | | |
| 4325 | Solid Waste Clean-up | | | | |
| 4326-4329 | Sewage Coll. & Disposal & Other | | | | |
| | | | | | MS-DT |

MS-DT Rev. 10/10

Default Budget - Town of Hudson

Fiscal Year 2013

| 1 | 2 | 3 | 4 | 5 | 6 |
|-----------|---|---|---|--|-------------------------------|
| Acct.# | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | Prior Year Adopted Operating Budget | Reductions & Increases | Minus 1-Time Appropriations | DEFAULT BUDGET |
| | WATER DISTRIBUTION & TREATMENT | | | | Transconduction of the second |
| 4331 | Administration | | | | |
| 4332 | Water Services | | | | |
| 4335-4339 | Water Treatment, Conserv.& Other | | | | |
| | ELECTRIC | | Ne King and American Control of the | | |
| 4351-4352 | Admin. and Generation | | | | |
| 4353 | Purchase Costs | | | | , |
| 4354 | Electric Equipment Maintenance | | | | |
| 4359 | Other Electric Costs | | | | |
| | HEALTH | | | Company of the state of the sta | |
| 4411 | Administration | | | | |
| 4414 | Pest Control | 96,845 | (1,461) | | 95,384 |
| 4415-4419 | Health Agencies & Hosp. & Other | | | | |
| | WELFARE | | 000000000000000000000000000000000000000 | valaetaja a, ki | |
| 4441-4442 | Administration & Direct Assist. | 120,900 | | | 120,900 |
| 4444 | Intergovernmental Welfare Pymnts | | | | |
| | Vendor Payments & Other | | | | |
| | CULTURE & RECREATION | | | | |
| 4520-4529 | Parks & Recreation | 358,110 | 1,727 | | 359,837 |
| 4550-4559 | Library | 980,281 | (11,348) | | 968,933 |
| 4583 | Patriotic Purposes | 5,600 | | | 5,600 |
| 4589 | Other Culture & Recreation | | | | |
| | CONSERVATION | I | | | |
| 4611-4612 | Admin.& Purch. of Nat. Resources | | | | |
| 4619 | Other Conservation | 23,539 | | | 23,539 |
| 4631-4632 | REDEVELOPMENT & HOUSING | | | | |
| 4651-4659 | ECONOMIC DEVELOPMENT | | | | |
| | DEBT SERVICE | | | | |
| 4711 | Princ - Long Term Bonds & Notes | 1,060,000 | | | 1,060,000 |
| 4721 | Interest-Long Term Bonds & Notes | 805,331 | (53,000) | | 752,331 |
| 4723 | Int. on Tax Anticipation Notes | | | | |
| 4790-4799 | Other Debt Service | | | | |

MS-DT Rev. 10/10

| Acct. # | PURPOSE OF APPROPRIATIONS (RSA 32:3,V) | Prior Year Adopted Operating Budget | Reductions & Increases | Minus 1-Time Appropriations | DEFAULT BUDGET |
|---------|---|---|---------------------------|--|----------------|
| | CAPITAL OUTLAY | | | The same state of the same sta | |
| 4901 | Land | | | | |
| 4902 | Machinery, Vehicles & Equipment | | | | |
| 4903 | Buildings | | | | |
| 4909 | Improvements Other Than Bldgs. | | | | |
| | OPERATING TRANSFERS OUT | | | | |
| 4912 | To Special Revenue Fund | | | | |
| 4913 | To Capital Projects Fund | • | | | |
| 4914 | To Enterprise Fund | | | | |
| | Sewer- | 2,394,403 | (160,425) | (7,600) | 2,226,378 |
| | Water- | 1,848,119 | 54,568 | | 1,902,687 |
| | Electric- | | | | |
| | Airport- | | | | |
| 4917 | To Health Maint. Trust Funds | | | | |
| 4918 | To Nonexpendable Trust Funds | | | | |
| 4919 | To Fiduciary Funds | | | | |
| | TOTAL | 28,256,157 | (153,841) | (47,971) | 28,054,345 |

Please use the box below to explain increases or reductions in columns 4 & 5.

| Acct# | Explanation for Increases | Acct# | Explanation for Reductions |
|-------|---------------------------|-------|----------------------------|
| | | | |
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Town of Hudson NH Default Budget Fiscal Year 2013

| Town Meeting A | \$28,256,157 | |
|-------------------|--|-----------------------------|
| Adjustments: | | |
| Less: | Water Debt Service FY 2012 Lease/Purchase Highway Pickups Complete | (\$1,865,331) (\$36,556) |
| | Police Complaint Printer Replacement | (\$4,000) |
| | Police Storage Cage for Evidence Fire Radio Repair - Alvirne Conversion to Fiber | (\$3,150) |
| | Solid Waste Contract | (\$4,265) (\$100,000) |
| | Health Insurance Benefits | (\$100,000) |
| | Sewer - Nashua Sewer Treatment Plant | (\$158,717) |
| Add: | Water Debt Service FY 2013 | \$1,812,331 |
| | Water - Pennichuck Operations & Maintenance | \$15,675 |
| | Water - Purchased from Pennichuck | \$39,943 |
| | Retirement Benefits | \$68,087 |
| | Net Adjustment | (\$246,715) |
| Adjusted Town M | Ieeting Approved Fiscal Year | \$28,009,442 |
| Add: Recurring | Items from Approved Prior Fiscal Year's Warra | nt Articles: |
| Hudson Highway | AFSCME Local 1801 Warrant Article # 7 (FY11) | \$43,903 |
| Fire Equipment Ca | ipital Reserve Fund Warrant Article # 14 (FY12) | \$1,000 |
| | Total Default Budget | \$28,054,345 |

2012 Town Meeting Warrant Hudson, New Hampshire

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in town affairs. You are hereby notified to meet at the Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 11, 2012 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 13, 2012, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

Election of Town Officers

Article 1 To choose all necessary Town Officers for the coming year.

Zoning Amendments

Article 2 Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows?

Amend Article III, General Regulations, §334-16.A by exempting fences eight (8) feet in height or less from the requirement of obtaining a building permit. (Unanimously Approved by the Planning Board)

Article 3 Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows?

Amend Article III, General Regulations, §334-16.C (2) (d) by providing that Multifamily residential buildings have a minimum per unit size of 750 square feet. (Unanimously approved by the Planning Board)

Petitioned Zoning Amendment

Article 4 Are you in favor of the adoption of Amendment No. 4 as proposed by Petition for Rezoning as follows?

Amend the Official Zoning Map of the Town of Hudson by rezoning Tax Map 222, Lot 018 from being in the Residential-Two (R-2) to being in the Business (B) District. Said parcel is located at 220 Lowell Road (known locally as the DeMoulas Market Basket Shopping Center Property) at the intersection of Wason Road and Lowell Road. (Unanimously approved by the Planning Board)

1

Selectmen's Articles

Article 5 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

| Year | Amount |
|------------------|----------|
| 7/1/11 - 6/30/12 | \$0 |
| 7/1/12 - 6/30/13 | \$50,201 |
| 7/1/13 - 6/30/14 | \$35,868 |

and further to raise and appropriate the sum of \$50,201 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 9-1)

Article 6 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME Local 1801, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME 1801, which calls for the following increase in salaries and benefits:

| Year | Amount |
|------------------|----------|
| 7/1/10 - 6/30/11 | \$0 |
| 7/1/11 - 6/30/12 | \$0 |
| 7/1/12 - 6/30/13 | \$29,866 |
| 7/1/13 - 6/30/14 | \$25,709 |

and further to raise and appropriate the sum of \$29,866 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

Article 7 Wage and Benefit Increase for Town Clerk/Tax Collector

Shall the Town of Hudson vote to raise and appropriate the sum of \$1,831, which represents a 3.0% increase in wages and benefits for the Town Clerk/Tax Collector? (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-2)

Article 8 Operating Budget

Shall the Town of Hudson raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amount set forth on the budget posted with the Warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$28,443,196? Should this article be defeated, the operating budget shall be \$28,054,345, which is the same as last year, with certain adjustments required by previous action of the Town of Hudson or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

Article 9 Funding for Senior Center Capital Reserve Fund

Shall the Town of Hudson vote to raise and appropriate the sum of three hundred thousand dollars (\$300,000) to be added to the Future Senior Center Capital Reserve Fund previously established? This sum to come from the June 30th General Fund Balance available for transfer on July 1st. No amount to be raised from taxation. (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

Article 10 Replacement Ambulance

Shall the Town of Hudson vote to raise and appropriate the sum of One Hundred Sixty Five Thousand Dollars (\$165,000) gross budget for the purpose to purchase a new ambulance, and to authorize the withdrawal of \$113,634 from the Ambulance Capital Reserve Fund and to appropriate \$51,366 from the 2011-2012 unencumbered budget surplus? This account was created for the purpose of purchasing new replacement Ambulances for the Town and has been used to replace other units already. (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

Article 11 Town Wide Paving

Shall the Town of Hudson vote to raise and appropriate the sum of Five Hundred Thousand (\$500,000) for the purpose of Town wide paving? (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

Article 12 Information Technology MS Exchange Software Upgrade

Shall the Town of Hudson vote to raise and appropriate the sum of seven thousand dollars (\$7,000), gross budget for the purpose of purchasing the necessary licenses to upgrade town-wide email and its Microsoft Exchange Server to the latest software and to authorize the withdrawal of seven thousand dollars (\$7,000.00) from the Information Services Capital Reserve Fund created for that purpose? (This appropriation is in addition to Article 8, the Operating Budget). There is no impact to the tax rate for this appropriation. (Majority Vote required.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0)

Article 13 Information Services Capital Reserve Fund Agents to Expend

Shall the Town of Hudson vote to appoint the Board of Selectmen as agents to expend from the Information Services Capital Reserve Fund previously established in 2006? This Capital Reserve Fund is for the procurement of Information Services equipment and/or technology. (Majority vote required) (Recommended by the Board of Selectmen 5-0)

Article 14 Ratification of Agreement between the Board of Selectmen and the Friends of Benson Park

Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Friends of Benson Park (FOBP) according to which the FOBP will use the building known as the Elephant Barn at Benson Park as a museum to display Benson's Wild Animal Farm memorabilia beginning April 1, 2012 and ending March 31, 2062? Copies of the full text of the Agreement are available at the Town Clerk's office. (Recommended by the Board of Selectmen 5-0)

Article 15 Benson Park Funding (By Petition)

Shall the town of Hudson vote to further reduce the tax burden on its residents by installing parking meters and associated parking fines at the Benson park facility to generate revenue for the sole purpose of maintaining the park and its facilities and providing Hudson Residents free yearly parking passes waiving any parking fees and associated parking fines for residents utilizing the Benson park facility. (Not Recommended by the Board of Selectmen 5-0)

Article 16 Purchase and Contract Reform (By Petition)

Shall the town of Hudson vote to require all town offices and departments to standardize their contracting and purchase requests by requiring a minimum of 3 estimates for any purchase or contract over \$250 and taking into consideration overall cost, Locality of business, and quality/reputation of business to the benefit of Hudson Residents and its Taxpayers. (Not Recommended by the Board of Selectmen 5-0)

Article 17 Town Waste, Fraud and Abuse Incentive (By Petition)

Shall the town of Hudson vote to require all town departments and employees to have a responsibility to reduce waste fraud and abuse of town resources, and by also rewarding any such town department found to reduce its annual approved budget greater than all other town departments by recognizing that department with an award paid for with a small portion of the departments monetary savings to the Hudson taxpayer. Examples of awards are vacation time, department cookout, or small Holiday bonus determined by a voting majority of recognized department employees. (Not Recommended by the Board of Selectmen 5-0)

GIVEN UNDER OUR HANDS AND SEALS AT SAID HUDSON ON THE 24^{TH} DAY OF JANUARY, 2012.

A TRUE COPY ATTEST:

HUDSONBOARD OF SELECTMEN

Shawn N. Jasper Chairman

Roger E. Coutu, Vice-Chairman

Richard J Maddox, Selectman

Benjamin /. Nadeau, Selectman

Thaddeus Luszey, Sciectman

March 13, 2012 Sample Ballot Hudson, New Hampshire

To the inhabitants of the Town of Hudson, in the County of Hillsborough, State of New Hampshire, qualified to vote in town affairs. You are hereby notified to meet at the Hudson Community Center, 12 Lions Avenue, commencing at 9:00 a.m. on Saturday, February 11, 2012 for the transaction of all business, other than voting by official ballot. This first session of the Annual Town Meeting shall consist of explanation, discussion and debate of each warrant article. Warrant articles may be amended at the first session, subject to the restrictions set forth in NH RSA 40:13, IV.

You are hereby further notified that the second session of the Annual Meeting shall be held at Hudson Community Center, 12 Lions Avenue, between the hours of 7:00 a.m. and 8:00 p.m. on Tuesday, March 13, 2012, to elect Town officers and to vote by official ballot on all articles set forth in this Warrant, as may be amended by act of the first session meeting.

| · | | | | | |
|-----------|--|--|---|----------------------------|--|
| | | Elec | ction of Town Officers | | |
| Article 1 | To choose all nec | essary T | own Officers for the com | ing year. | |
| | | <u>z</u> | oning Amendments | | |
| Article 2 | Board for the To | own Zon I, Generation the | ing Ordinance as follow al Regulations, §334-16. A requirement of obtaining | <u>s?</u> A by exem | proposed by the Planning pting fences eight (8) feet in ding permit. (Unanimously |
| | | Yes | | No | |
| Article 3 | Board for the To | own Zon I, Generangs ngs have | ting Ordinance as follow al Regulations, §334-16.0 a minimum per unit si | <u>vs?</u> C (2) (d) by | proposed by the Planning y providing that Multifamily square feet. (Unanimously |
| | | Yes | | No | |
| | | <u>P</u> | etitioned Zoning Amend | lment | |
| Article 4 | Amend the Office 018 from being in parcel is located Shopping Center | ows? cial Zoning in the Restant 220 or Proper | ng Map of the Town of Fesidential-Two (R-2) to be Lowell Road (known low | Hudson by eing in the | rezoning Tax Map 222, Lote Business (B) District. Said the DeMoulas Market Basket in Road and Lowell Road. |
| | | | | | |

Selectmen's Articles

Article 5 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Hudson Police, Fire and Town Supervisors Association, which calls for the following increase in salaries and benefits:

| Year | Amount | | |
|------------------|----------|--|--|
| 7/1/11 - 6/30/12 | \$0 | | |
| 7/1/12 - 6/30/13 | \$50,201 | | |
| 7/1/13 - 6/30/14 | \$35,868 | | |

and further to raise and appropriate the sum of \$50,201 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-2)

| Yes | No | |
|-----|----|--|
| | | |

Article 6 Ratification of Multi-Year Contract negotiated between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME Local 1801, for Wage & Benefit Increases.

Shall the Town of Hudson vote to approve the cost items included in the collective bargaining agreement reached between the Town of Hudson Board of Selectmen and the Town of Hudson Support Staff Union, AFSCME 1801, which calls for the following increase in salaries and benefits:

| Year | Amount |
|------------------|----------|
| 7/1/10 - 6/30/11 | \$0 |
| 7/1/11 - 6/30/12 | \$0 |
| 7/1/12 - 6/30/13 | \$29,866 |
| 7/1/13 - 6/30/14 | \$25,709 |

and further to raise and appropriate the sum of \$29,866 for the 2012-2013 Fiscal Year, said sum representing the additional costs attributable to the increase in salaries and benefits over those paid in the prior Fiscal Year? (This appropriation is in addition to Article 8, the Operating Budget.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 8-2)

| Ves | | No E | _ |
|-----|-----|------|---|
| Vac | 1 1 | NO I | |
| | | | |

| Article 7 | Wage and Benefit Increase for Town Clerk/Tax Collector | | | |
|------------|---|--|--|--|
| | represents a 3.0% incr (This appropriation is in | ease in wages and benefits | s for the ' Operating I | the sum of \$1,831, which Town Clerk/Tax Collector? Budget). (Recommended by ommittee 7-3) |
| | Yes | | No | |
| Article 8 | Operating Budget | | | |
| | appropriations by speci amount set forth on the session, for the purpose defeated, the operating certain adjustments req governing body may h XVI, to take up the is | ial warrant articles and othe budget posted with the War es set forth therein, totaling budget shall be \$28,054,34 uired by previous action of old one special meeting, in | er appropriment or as \$28,443, 5, which is the Town accordant budget or | rating budget, not including iations voted separately, the amended by vote of the first 196? Should this article be so the same as last year, with of Hudson or by law; or the acce with RSA 40:13, X and ally. (Recommended by the mittee 10-0) |
| | Yes | | No | |
| Article 9 | Funding for Senior Co | enter Capital Reserve Fund | d | |
| | Shall the Town of Hudson vote to raise and appropriate the sum of three hundred thousand dollars (\$300,000) to be added to the Future Senior Center Capital Reserve Fund previously established? This sum to come from the June 30th General Fund Balance available for transfer on July 1st. No amount to be raised from taxation. (This appropriation is in addition to Article 8, the Operating Budget). (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0) | | | |
| | Yes | | No | |
| Article 10 | Replacement Ambula | nce | | |
| | Five Thousand Dollar ambulance, and to aut Reserve Fund and to surplus? This accour Ambulances for the appropriation is in add | rs (\$165,000) gross budget thorize the withdrawal of \$ appropriate \$51,366 from nt was created for the pur Town and has been used | for the 113,634 f the 2011- pose of p to replace ating Bud | e sum of One Hundred Sixty purpose to purchase a new from the Ambulance Capital 2012 unencumbered budget purchasing new replacement to other units already. (This get.) (Recommended by the mittee 10-0) |
| | Yes | | No | |
| Article 11 | Town Wide Paving | | | |
| | Thousand (\$500,000) addition to Article 8, the | for the purpose of Town w | vide paving commende | e the sum of Five Hundred g? (This appropriation is in d by the Board of Selectmen |
| | Yes | | No | |

Information Technology MS Exchange Software Upgrade Article 12 Shall the Town of Hudson vote to raise and appropriate the sum of seven thousand dollars (\$7,000), gross budget for the purpose of purchasing the necessary licenses to upgrade town-wide email and its Microsoft Exchange Server to the latest software and to authorize the withdrawal of seven thousand dollars (\$7,000.00) from the Information Services Capital Reserve Fund created for that purpose? (This appropriation is in addition to Article 8, the Operating Budget). There is no impact to the tax rate for this appropriation. (Majority Vote required.) (Recommended by the Board of Selectmen 5-0) (Recommended by the Budget Committee 10-0) Yes П No Information Services Capital Reserve Fund Agents to Expend Article 13 Shall the Town of Hudson vote to appoint the Board of Selectmen as agents to expend from the Information Services Capital Reserve Fund previously established in 2006? This Capital Reserve Fund is for the procurement of Information Services equipment and/or technology. (Majority vote required) (Recommended by the Board of Selectmen 5-0) Yes No Ratification of Agreement between the Board of Selectmen and the Friends of Article 14 Benson Park Shall the Town of Hudson, pursuant to RSA 41:11-a, vote to ratify an agreement between the Board of Selectmen and the Friends of Benson Park (FOBP) according to which the FOBP will use the building known as the Elephant Barn at Benson Park as a museum to display Benson's Wild Animal Farm memorabilia beginning April 1, 2012 and ending March 31, 2062? Copies of the full text of the Agreement are available at the Town Clerk's office. (Recommended by the Board of Selectmen 5-0) Yes No **Benson Park Funding (By Petition)** Article 15 Shall the Town of Hudson vote to further reduce the tax burden on its residents by installing parking meters and associated parking fines at the Benson park facility to generate revenue for the sole purpose of maintaining the park and its facilities and providing Hudson Residents free yearly parking passes waiving any parking fees and associated parking fines for residents utilizing the Benson park facility. Passage of this article would be advisory only and lacks the funding necessary to implement its intent. This article is also in violation of the deed from the NH Department of Transportation to the Town of Hudson and could have serious legal ramifications if implemented. (Not Recommended by the Board of Selectmen 5-0)

Yes

No

Article 16 Purchase and Contract Reform (By Petition)

Shall the Town of Hudson vote to require all town offices and departments to standardize their contracting and purchase requests by requiring a minimum of 3 estimates for any purchase or contract over \$250 and taking into consideration overall cost, Locality of business, and quality/reputation of business to the benefit of Hudson Residents and its Taxpayers. Passage of this article would be advisory only and would result in a policy that requires significant staff-resources to implement and, due to its lack of clarity in definition, could result in significant additional expense. (Not Recommended by the Board of Selectmen 5-0)

Yes □ No □

Article 17 Town Waste, Fraud and Abuse Incentive (By Petition)

Shall the Town of Hudson vote to require all town departments and employees to have a responsibility to reduce waste fraud and abuse of town resources, and by also rewarding any such town department found to reduce its annual approved budget greater than all other town departments by recognizing that department with an award paid for with a small portion of the departments monetary savings to the Hudson taxpayer. Examples of awards are vacation time, department cookout, or small Holiday bonus determined by a voting majority of recognized department employees. Passage of this article would be advisory only. Implementation of this article is impractical as the article does not consider the different size of each budget or the extent to which events outside of the control of employees effect expenditures; such as a lack of snow. (Not Recommended by the Board of Selectmen 5-0)

Yes □ No □