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Hanover Town Report 1983



HANOVER HIGH SCHOOL CITED FOR EXCELLENCE

The Town of Hanover takes pride in Hanover High School (pictured on the cover) as one of 84 "exemplary high schools" in the nation cited for excellence of educational program by the United States Department of Education and presented with a flag and plaque by President Reagan and Secretary of Education Bell at ceremonies in Washington, September 1983.

The award, which includes a flag inscribed "EXCELLENCE IN EDUCATION", was accepted by Principal Uwe Bagnato on behalf of the staff and students who had done so much to earn this recognition.

Award winning schools were selected by a 15-member panel selected by national organizations and comprised of parents, community leaders, and educators based on the following criteria: students' performance on standard achievement and minimum competency tests, low dropout and high daily attendance rates, and a school's ability to overcome obstacles, improve education, and maintain high educational standards.

The Board of Selectmen wishes to salute the staff, the students and townspeople for their support of the entire school system including the Hanover High School.

ANNUAL REPORTS
of the Town of
HANOVER, NEW HAMPSHIRE
For The Year Ending December 31, 1983

Cover Photographs by John Hutchins



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TOWN OF HANOVER

TOWN OFFICERS

*Board of Selectmen **

Marilyn W. Black (1984)
Warren E. Craumer (1984)
Sharon L. Nordgren,
Chairman (1985)
Stephen V.F. Waite (1985)
Benjamin Thompson, Jr. (1986)

Supervisors of the Checklist

Eleanor B. Rand (1984)
Molly W. Arnold (1986)
Betty I. Fanelli (1988)

Moderator

Harry H. Bird (1984)

Library Trustees

Ann S. Cioffi (1984)
Carol A. Ahern (1985)
Elizabeth K. Smith (1986)

Town Clerk

Frances G. Wales (1986)

Trustee of Trust Funds

Roger C. Ball (1984)
Frederick T. Bedford, III (1985)
J. Norton Cabell (1986)

Tax Collector

Clifford R. Vermilya

Advisory Board of Assessors

Robert D. McLaughry (1984)
C. Bennett Brown (1985)
Roger C. Ball (1986)

Treasurer

Bruce M. Dresner (1984)

Park Commissioner

Carolyn C. Tenny (1986)

Auditors

Robert R. Costello (1984)
Robert G. Murphy, Jr. (1984)

Surveyors of Wood and Lumber

Joseph C. Fogg (1984)
Willem M. Lange (1984)

Health Officers

Donald N. MacKay, M.D.
Edward S. Brown

Fence Viewers

Walter S. Coutermarsh (1984)
Edward Lathem (1984)
Howard Reed (1984)

* Also Members Board of Health

TOWN MANAGER

Clifford R. Vermilya

ADMINISTRATION

Jane I. Gosselin

ASSESSING OFFICIAL

David C. Nutt

BUILDINGS & GROUNDS

Denzil E. Swift

CODE ADMINISTRATOR

Robert W. Smith

COMMUNITY CENTER DIRECTOR

Jennifer P. Coombs, resigned 11/18/83

COMMUNITY COUNSELOR

Barbara Ernst

FIRE AND INSPECTION SERVICES

Stuart C. Corpieri, Chief

LIBRARIAN

Patricia W. Eckels

PARKS AND RECREATION DIRECTOR

Henry R. Tenney

CHIEF OF POLICE

James H. Collins

PUBLIC WORKS DIRECTOR

Richard Hauger

HIGHWAY SUPERINTENDENT

Ronald S. Conrad

SEWERS AND WASTE WATER TREATMENT

Donald W. Chamberlain, Supt.

TREE WARDEN

Robert Thebodo

APPOINTED BOARDS AND COMMISSIONS

<i>Building Code Advisory Board</i>	<i>Term Expires</i>
Levi M. Johnston	1984
Charles L. Bean, Jr.	1985
Richard A. Burnham	1985
Bruce R. Williamson	1986

<i>Conservation Commission</i>	
Allen L. King, Chairman	1984
L. David Minsk	1984
James S. Kennedy	1985
Robert C. Schmid	1985
Stuart M. Selikowitz	1985
Nancy Clifton	1986
John M. McNamara	1986
Joyce M. Noll	Council Rep.
Warren E. Craumer	Selectmen Rep.

<i>Finance Committee</i>	
Wayne L. Hall, Chairman	1984
Richard F. Winters	1984
Charles M. Hebble, Jr.	1985
Mary R. Lincoln	1986
Barbara C. Mulligan	1986
Fay T. Sorenson	School Rep.
Warren E. Craumer	Selectmen Rep.

<i>Hanover Home Health/Visiting Nurse Service Advisory Board (Appointed by Mary Hitchcock Memorial Hospital Trustees)</i>	
Mary Ann Harris	1984
Joan P. Fowler	1985
Margaret D. Little	1985
Margaret P. Robinson	1986
Frances H. Tanis	1986
<i>(Appointed by Selectmen)</i>	
Bonnell W. Glass	1984
Donna D. Murphy	1984
Nancy D. Wright	1984
Grace P. Comans	1985
Judson T. Pierson, Jr., Chairman	1985
Sharon L. Nordgren	Selectmen Rep.

<i>Master Plan Executive Committee</i>	<i>Term Expires</i>
Marcia H. Baldwin	ZBA Rep.
John F. Creagh	Parks & Recreation Rep.
Harte C. Crow	Parking & Transportation Rep.
Walter L. Eaton, Jr. Chairman	Planning Board Rep.
John M. McNamara	Citizen Rep.
Emily M. Mead	School Rep.
Robert C. Schmid	Conservation Rep.
Elizabeth P. Storrs	Citizen Rep.
Robert Varney	UVLSPC Rep.
Clifford R. Vermilya	Administration Rep.
Stephen V. F. Waite	Selectmen Rep.

Parking and Transportation Board

Richard S. MacKay	1984
J. Peter Manzo, Jr.	1984
Louis B. Ely, Jr.	1985
Frank A. Logan, Chairman	1985
Ann G. Fuller	1986
Stephen V. F. Waite	Selectmen Rep.

Parks and Recreation Board

John F. Creagh	1984
Judith S. McKeown	1984
R. Michael Hemmert	1985
Jere L. W. Nelson	1985
John R. Hughes	1986
Leta D. Morrison	1986
William P. Ogden, Chairman	1986
Sharon L. Nordgren	Selectmen Rep.

Planning Board

Walter L. Eaton, Jr., Chairman	1984
Brian F. Walsh	1986
Nina K. Banwell	1987
Helen W. Lacoss	1987
Frances G. Wales	1988
James F. Walk	1988
Richard A. Burnham	Alternate 1987
Elizabeth P. Storrs	Alternate 1984
Stephen V. F. Waite	Selectmen Rep.

Recycling Committee

Margaret L. Culp	1984
Alice O. Jackson	1985
Elizabeth M. Sherrard	1985
Robin Wagner-Birkner, Chairman	1986
Susan F. Mullens	1986

Senior Citizen Steering Committee

Dorothy Strong	1984
Madlyn R. Munger	1985
Mary B. Major, Chairman	1986

Zoning Board of Adjustment

Charlotte H. Bernini	1984
Marcia H. Baldwin	1985
Katherine S. Connolly	1986
Dominick J. Zappala, Chairman	1987
Bruce M. Dresner	1988
Barbara A. Morin	Alternate 1986
G. Nield Mercer	Alternate 1987
Richard F. Winters	Alternate 1987

WARRANT FOR ANNUAL TOWN MEETING

GRAFTON, ss.

TOWN OF HANOVER

TO THE INHABITANTS OF THE TOWN OF HANOVER, NEW HAMPSHIRE, who are qualified to vote in Town affairs:

TAKE NOTICE AND BE WARNED that the Annual Town Meeting of the Town of Hanover, New Hampshire will be held at Thompson Arena, South Park Street, Hanover, New Hampshire on Tuesday, March 13, 1984 at 8:00 a.m. to act upon the following subjects:

(ON TUESDAY THE MEETING WILL BE FORMALLY OPENED AT 8:00 A.M. AT WHICH TIME ACTION WILL BE TAKEN ONLY ON ARTICLE 1 (ELECTION OF TOWN OFFICERS) AND ARTICLE 2 (ZONING AMENDMENT) BY VOTE BY OFFICIAL BALLOT. THE POLLS WILL OPEN AT 8:00 A.M. AND CLOSE AT 7:00 P.M. UNLESS THE MEETING VOTES TO KEEP THE POLLS OPEN TO A LATER HOUR. VOTING ON ARTICLES 1 AND 2 WILL TAKE PLACE ONLY ON MARCH 13; THERE WILL BE NO OPPORTUNITY TO VOTE ON ARTICLES 1 AND 2 AT THE SESSION ON SATURDAY, MARCH 17.)

(ALL OTHER ARTICLES WILL BE PRESENTED, DISCUSSED AND ACTED UPON BEGINNING AT 9:00 A.M. ON SATURDAY, MARCH 17, 1984 AT THOMPSON ARENA.)

ONE: (To vote by non-partisan ballot) for the following Town Officers:

- Two Selectmen to serve for terms of three years.
- One Moderator to serve for a term of two years.
- One Treasurer to serve for a term of one year.
- One Library Trustee to serve for a term of three years.
- One Trustee of Town Trust Funds to serve for a term of three years.
- One Supervisor of the Check List to serve for a term of six years.
- And such other Town Officers as may be required by law.

TWO: (To vote by ballot) To see if the Town will vote to amend the existing Hanover Zoning Ordinance as proposed by the Planning Board concerning Parking Space Requirements.

The official copy of the Amendment is filed and available to the public at the Office of the Town Clerk and will be on display on the day of the Meeting. The following question is on the Official Ballot:

“Are you in favor of the adoption of the amendment to the existing Hanover Zoning Ordinance as proposed by the Planning Board? The proposed Amendment reduces the size of required off-street parking spaces from 9' x 20' to 8' x 18', and reduces the rough estimate for required parking space, access and maneuvering room for each car from 300 square feet to 270 square feet.”

THREE: To choose the following Town Officers to be elected by a majority vote:

Two Auditors, each for a term of one year.

One member of the Advisory Assessors Board for a term of three years.

Three Fence Viewers each for a term of one year.

Two Surveyors of Wood and Timber each for a term of one year.

And such other Officers as the Town may judge necessary for managing its affairs.

FOUR: To receive reports from the Selectmen, Town Clerk, Treasurer, Auditor, Collector of Taxes and other Town Officers and to vote on any motion relating to these reports and to receive any special resolutions that may be appropriate and to vote thereon.

FIVE: To raise and appropriate such sums of money as the Town judges necessary to pay the expenses of the Town during the 1984-85 fiscal year for the purposes set forth in the Town Budget, and further, to accept and expend gifts of money and/or personal property for the purposes intended by any donor and, in addition, to authorize the Board of Selectmen to apply for, accept, and expend without further action by the Town Meeting, money from any State, Federal, or other governmental unit or a private or public source which becomes available during the fiscal year in conformity with RSA 31:95-b.

SIX: To see if the Town will vote to apply the unexpended balance of the 1983 appropriation for the Sidewalk Special Service Area to reduce the appropriation for this Service Area in fiscal year 1984-85 by \$4,296.

SEVEN: To see if the Town will vote to apply the unexpended balance of the 1983 appropriation for the Fire Protection Special Service Area to reduce the appropriation for this Service Area in fiscal year 1984-85 by \$11,720.

EIGHT: To see if the Town will vote to appropriate and authorize payments into the Capital Reserve Funds in the following amounts for the purposes as set forth in the Town Budget: Administration - \$1,100; Code - \$970; Fire - \$34,043; Police - \$18,270; Buildings & Grounds - \$6,150; Equipment - \$2,000; Highway - \$99,000; Sewer - \$12,000; Sidewalks - \$3,200; Recreation - \$1,500; and to make withdrawals from such Capital Reserve Funds in the following amounts for the purposes as set forth in the Town Report: Code - \$7,305; Fire - \$24,000; Police - \$16,500; Buildings and Grounds - \$12,000; Highway - \$105,000; Sewer - \$1,700; and to name such agents as required by RSA 35:15.

NINE: To see if the Town will vote to appropriate and authorize withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 as amended, for use as setoffs against budget appropriations in the amounts indicated, namely General Fund - \$121,386; Fire Fund - \$67,401; Sidewalk Fund - \$1,500, and further, to authorize the

Selectmen to make pro rata reductions in the amounts if estimated entitlements are reduced or take any other action hereon.

TEN: To see if the Town will vote to appropriate and expend a sum not to exceed \$80,000 from parking funds for the purchase of the parcel of land shown on Hanover Tax Map #34 as Lot #39, and located on the northerly side of East South Street, and owned by Hanover Water Works Company, and further, to authorize the Selectmen to execute and deliver on behalf of the Town, agreements, deeds, and any other instruments that may be required, and to take any other action necessary.

ELEVEN: To see if the Town will vote to appropriate and expend a sum not to exceed \$70,000 from parking funds for the purchase of the parcel of land shown on Hanover Tax Map #23 as Lot #19, known as the Gilbody Lot, located on the east side of School Street, and further, to authorize the Selectmen to execute and deliver on behalf of the Town, agreements, deeds, and any other instruments that may be required, and to take any other action necessary.

TWELVE: To see if the Town will vote to appropriate the sum of \$10,000 for architectural/engineering fees for the preliminary conceptual design of a police station facility.

THIRTEEN: To see if the Town will vote to appropriate the sum of \$1,800 to be paid to the Tri-county Community Action Program for its administrative services in distributing various types of state and federal assistance to low income persons.

FOURTEEN: To see if the Town will vote to appropriate the sum of \$5,000 for the repair and maintenance of the equipment at the Oak Hill Ski Area.

FIFTEEN: To see if the Town will vote to approve the Amendment to the Hanover Code of Ordinances, which has been adopted by the Selectmen, permitting certain retail business, plays, games, sports and exhibitions on Sundays. RSA 332-D(4) requires that this Amendment be approved by a majority vote of the Town Meeting before taking effect.

A copy of the ordinance is filed and available to the public at the Office of the Town Clerk and will be on display on the day of the Meeting.

SIXTEEN: (By Petition) To see if the Town will adopt the following resolution: Whereas the Class VI Highways belong to the Town of Hanover and represent an asset of great value to all Hanover citizens; and whereas the Town has an obligation to inform the public of rights of access and potential hazards on all non-maintained public rights-of-way: Be it therefore resolved, that the Selectmen cause the Class VI Highways to be identified as non-maintained public rights-of-way by means of signs placed at both ends of all Class VI Highways within the Town of Hanover.

SEVENTEEN: To see if the Town will vote to discontinue as an open highway and make subject to gates and bars that portion of

Town Highway 20 beginning at its intersection on the south with the Wolfeboro Road, to a point on the north, about 700' southerly from its intersection with the Pinneo Hill Road.

(Approximately three-fourths of Highway 20 crosses land of the Hanover Water Works Company, and is currently closed to the public under Chapter XVII of the Hanover Code of Ordinances to protect the Town water supply.)

EIGHTEEN: (By Petition) To see if the Town will vote to reconsider the actions taken at the Special Town Meeting of November 5, 1983.

(The Selectmen have been advised by Town Counsel that any action taken on this article will be of no legal effect.)

NINETEEN: (By Petition) To see if the Town of Hanover shall call upon the Governor and Executive Council, its State Representative(s) and State Senator to promptly convene a Special Session of the Legislature for the sole purpose of preventing the imposition of huge cost increases in electric rates resulting from the Seabrook Nuclear Power Plant on the citizens, businesses, schools, and agencies in the Town of Hanover, and to direct the Selectmen to promptly notify our above listed elected officials of the Town's desire.

TWENTY: To see if the Town will vote to authorize the Selectmen to sell real estate acquired by the Town by Tax Collector's Deed to the highest bidder.

TWENTY-ONE: To transact any other business that may legally be brought before this Town Meeting.

Given under our hands and seal of the Town of Hanover this twenty-second day of February, 1984.

BOARD OF SELECTMEN

Sharon L. Nordgren, Chairman
Benjamin Thompson, Jr.
Stephen V.F. Waite
Marilyn W. Black
Warren E. Craumer

A true copy, Attest:

BOARD OF SELECTMEN

Sharon L. Nordgren, Chairman
Benjamin Thompson, Jr.
Stephen V.F. Waite
Marilyn W. Black
Warren E. Craumer

PROPOSED ORDINANCE PERMITTING RETAIL BUSINESS AND ACTIVITIES ON SUNDAYS

The following proposed ordinance is to be voted on at the business session of the Annual Town Meeting to be held on Saturday, March 17, 1984.

Declaration of Purpose: The purpose of this ordinance is that retail business, plays, games, sports and exhibitions shall be permitted in the Town of Hanover on Sunday to the same extent and subject to the same regulations as on other days of the week, except the following activities, which are prohibited by State Statute:

1. games of baseball, hockey, or football, or any games, sports or exhibitions of physical skill at which an admission is charged or donations accepted, which are held earlier than 1 o'clock in the afternoon;
2. theatrical or vaudeville performance or motion pictures beginning earlier than 2 o'clock in the afternoon;
3. all public dancing except after 2:00 p.m. in hotels licensed under RSA 178:3 and 178:4, restaurants licensed under RSA 178:3-a and RSA 178:3-c, and first class ballrooms licensed under RSA 178:7-a, provided that such dancing shall have the approval of the State Liquor Commission.

HANOVER FINANCE COMMITTEE

Prior to the 1983 Town Meeting, the Finance Committee met regularly with the Selectmen and School Board in discussions relating to the budgets to be presented to the voters in March. The Committee generally supported the budget as presented by the Selectmen but was unable to endorse the School budget, principally because of the impact of the negotiated costs of increased teacher compensation. The Committee took public positions, some of which were contrary to the positions of the Selectmen, on certain special articles on the Town Warrant which related to the expenditure of Town funds. The Finance Committee was particularly pleased with the vote at the 1983 Town Meeting for a change to a July through June fiscal year and for adoption of semi-annual collection of property taxes.

During the past several months the Committee has spent the majority of its effort at meetings with the Selectmen in their budget deliberations and in informational meetings, first with the Acting Town Manager, Richard Hauger, and, subsequently, with the new Town Manager, Clifford Vermilya. The Committee is appreciative of the work done by these devoted individuals in putting together a budget which meets the broad guidelines agreed to between the Committee and the Selectmen. The Committee fully supports that budget as accepted by the Selectmen. It is anticipated that the Finance Committee will take public positions, again this year, on any special articles which may involve expenditure of Town funds.

At the time of this writing, the Finance Committee has not yet had an opportunity to review in detail and discuss the School budget. A significant portion of that budget will, of course, derive from the second year costs of the compensation agreement negotiated last year with the Hanover Education Association, the first year cost of which led the Committee not to endorse the School budget last year. With these predetermined costs in mind, the Committee will without doubt focus a large part of its attention on new programs, enrollment and pupil costs, and on any special articles with financial implications. The Committee's position on the annual budget and any special articles involving the expenditure of funds will be made public prior to, or at, the annual School District meeting in March.

REPORT OF SELECTMEN

The 1983 Town Report cover is dedicated to the excellence embodied in Hanover High School. The Board of Selectmen salute the teachers, administrators, school, parents and community members who have fostered this institution and especially the students who have accepted this challenge of excellence.

The 1983 Town Meeting authorized the Selectmen and administration to proceed to change the fiscal year of the Town from January thru December to July thru June. Needless to say, the process is complicated and was worthy of the many hours spent educating the public and selectmen on this important decision. The 18 month budget presented to the Town Meeting in March will move us toward completion of this task. The Selectmen are pleased with the fine work of the administration and department heads and we bring to the 1984 Town Meeting a budget that doesn't raise taxes from the 1983 level. This year will also see the first semi-annual tax billing also authorized by March 1983 Town Meeting. You will now be receiving tax bills in June and November. The tax bill in June will be 1/2 of the tax bill you received the previous December. The second bill you will receive in November will be for the balance due for the current year, it may be more or less than the June bill, depending on the exact amount to be raised in taxes. The result of these two decisions seem to be healthy for the financial future of the Town.

Town Manager, Peter Gartland, after serving Hanover well for 7 years, received a tempting offer to change careers and move his family to Portland, Maine. Peter chose this opportunity and since July 1 has been administrator for a large law firm. We wish him well in his new challenge and thank him for his service to the Town of Hanover.

Because of Peter's departure, purchase of the computer system authorized by Town Meeting was put on hold. We are now moving toward fulfilling that promise and anticipate purchase of necessary equipment within the next six months.

The Selectmen and various boards have continued to pursue other projects throughout the year that were topics of discussion at the March 1983 Town Meeting. The Police facility issue is still a concern to the administration and Selectmen, and we are continuing to work toward a site for a new headquarters and a solution for the cramped and inadequate quarters now being used by our Police Department.

The Recreation Board has not abandoned its search for playing fields and a Town-owned recreation site. Because of State and Federal regulations or lack of them, the Gile Tract site has been at least for now, put aside and other sites are being sought and considered. We would hope to resolve these two issues so we may approach the voters sometime at a future Town Meeting.

Last year's Town Report contained an update on the Girl Brook-North Balch sewer line. Despite a rainy spring, the Sewer and Highway Departments cooperated to complete the North Balch section of this ambitious project. The Selectmen thank the residents of that area for their patience and our Town Departments for their continued dedication to the orderly completion of that task.

Last spring "greenway" abutters brought their concerns to the Selectmen regarding the status of these old Town roads. The abutters challenged the mandate of the 1978 Town Meeting votes and the legal claims of the Town to these pieces of land. The Selectmen and the Town Attorney, Larry Gardner, spent the summer and fall researching the Town's claim and calling on Professor Charles Clark, a specialist in Colonial history from the University of New Hampshire, to give us another historical perspective on this complicated issue. On September 29 we received a petition from a group of citizens calling for a Special Town Meeting. Two articles for the Warrant were presented in the petition; legally the Selectmen were bound to use the Warrant as written and call a Special Town Meeting. On November 5 a majority of those voting relinquished the Town's claim to the land. The Selectmen have since that date carried out the wishes of that meeting and deeded the property to the landowners.

The Town Master Plan update process continues, and the Planning Board has received additional input from a wide group of citizens at a Master Plan Retreat weekend. This group of people was brought together the second weekend in December and taken through a process directed by the Center for Constructive Change from Durham. The end product hopefully will be a revised Master Plan reflecting goals for Hanover and its future development. Concerns that seemed of major importance expressed throughout the weekend include: parking, traffic, congestion, and early sharing and communication about projects involving the Town and institutions. It seems to be the intent on the part of the institutions and the Town to seek ways to increase communication and we will continue to formalize that goal.

After last March Town Meeting, the Selectmen held a number of discussions concerning the procedures and general rules governing Town Meeting. Concerns were expressed regarding time and place of Town Meeting and general accessibility to the meeting by the public. Town Moderator, Harry Bird, has been most cooperative concerning desires to make the meeting as assessible as possible and has suggested we consider a Saturday Town Meeting day. This year then for the first time, we are having the usual voting on the day required by State Law, Tuesday, March 13, and will adjourn the business portion of the meeting to Saturday the 17th of March. We hope this will increase participation in the town form of government. Obviously, we will continue to respond to any other concerns regarding Town meeting within the legal limits imposed by the State.

As already mentioned, in the summer Hanover was in need of a new Town Manager. The Selectmen asked the New Hampshire Municipal Association to assist us in our search that reached nationwide. After reviewing over 100 resumes, we interviewed six finalists. Happily, we came up with a winner! Cliff Vermilya, who was the unanimous first choice of the Selectmen, accepted the position in October and was quickly in control of the creation of the 18 month transition budget to the fiscal year. With his 25 years of experience, including most recently 13 in Bloomfield, Connecticut, we hope Hanover presents him with the necessary challenges. We welcome to the Hanover community Cliff, Chris and children, Scott and Peggy.

The Selectmen wish to express appreciation to the many Board and Committee members who serve in an advisory capacity. We would be lacking important input into the Town government if it were not for these people. Our thanks also go to the dedicated Hanover employees who continue to serve the Town loyally.

TOWN ACTIVITIES

GOVERNANCE AND COORDINATION

GENERAL ADMINISTRATION

1983 was anything but a normal year for Administration. For the second consecutive year personnel changes were a major factor in the operation of the department. In addition, there were changes in two department head positions and the Town Manager position. Needless to say, it proved to be a difficult year and one that we are happy to have behind us.

In the Town Clerk's division, the following analysis of Motor Vehicle permits for a five year period shows that while the number of permits issued has decreased slightly, the revenue has increased 73%. This increase is due to the change in fee structure as well as the higher cost of motor vehicles.

	Permits	Revenue
1983	5,475	\$269,747
1982	5,499	218,288
1981	5,602	188,236
1980	5,498	161,371
1979	5,499	156,129

The number of vital statistics recorded for the same 5 year period increased for the first four years but decreased in 1983 to the 1981 level as shown below.

	Births	Deaths	Marriages	Total
1983	859	486	76	1,421
1982	877	541	88	1,506
1981	826	499	82	1,407
1980	799	513	72	1,384
1979	713	466	60	1,239

Town Clerk's fees collected from vital records, UCC filings, title applications, etc., have increased from \$10,069 to \$14,640 an increase of 45% in the 5 year period.

Real Estate taxes collected at year end were 95% of the total levy which is consistent with prior years. Tax collection in 1984 will be on a semi-annual basis with the first bill issued on June 1 to be payable on July 1. This bill will be based on the assessment times one half of the 1983 or previous year's tax rate. The second bill will be mailed by November 1 and will be due on December 1. This will enable the town to collect tax revenue before the fiscal year begins rather than at the end and combined with the change in the fiscal year should be financially advantageous to the town.

Budget preparation this year was for an 18 month period January 1, 1984 to June 30, 1985 to accommodate the change from a calendar year to a July/June fiscal year. Although time consuming, due to the program budget format, the budget was completed and adopted in record time.

The accounting division struggled valiantly for another year with a complicated computer system too costly and antiquated to modify to meet the reporting needs of the Town. The purchase of the new computer system authorized by Town Meeting was put on hold in June to allow the new Manager input into the selection process. Search for hardware and software is again underway and July 1 is scheduled as the implementation date for the new system.

The records management program developed with the assistance of Howe Library personnel progressed slowly due to staff changes at the Library. However, a survey of the existing records and storage facilities in the Municipal Building was made in November by the Northeast Conservation Document Center and steps will be taken to implement the recommendations when the report is received.

1984-85 promises to be a period of reorganization as a new administration begins to implement plans and changes which should have a positive impact on the administration of town affairs.

PLANNING BOARD

The duties of the Planning Board are basically two-fold:

- A. The administration of existing ordinances and regulations, i.e., subdivision application, site plan review;
- B. Long-range planning.

Several minor changes in the Site Plan Review Regulations were adopted by the Board in December. The changes (1) increased the length of time allowed for the Board to deliberate on proposals and (2) authorized the Board to assign the costs of certain review studies to the proposal.

Numerous changes in the Subdivision Regulations are in draft form. The proposed changes are primarily to bring our Regulations into conformity with recent changes in the New Hampshire Enabling Statutes. An initial public hearing is expected in February or March.

Development of the new Hanover Master Plan has resumed after a period of decreased activity following the resignation of the Town Manager Peter Gartland and the Planning Director of the UVLSPC.

A two day weekend retreat in December was attended by over 40 citizens with wide ranging backgrounds to discuss the "ideal" Hanover of 20 years from now. An initial outline draft for a new Master Plan is being reviewed by the Master Plan Executive Committee. The draft is based on ideas generated at the retreat and incorporating the data assembled by the several specialized Master Plan subcommittees. Public meetings for discussion of the proposed draft are expected in April or May.

Review of Subdivision and Site Plan applications continues to consume the major portion of the Board's time. Deliberation for Site Plan approvals are becoming more frequent, with ten nonresidential applications approved this year. In addition, eleven Subdivision applications were approved; four major and seven minor. An analysis of these approvals reveals that only 14 additional lots for single family homes were created. In contrast the approved phases of the two Planned Residential Subdivisions added 28 units. This trend toward multi-family dwelling units demonstrates the gradual urbanization of Hanover.

A five year term was completed by Peter Runstadler this past year. Peter's ability to analyze the technical aspects of proposed site plans and subdivisions brought a special expertise to the Board. The Town continues to need such dedicated citizens.

HUMAN SERVICES

COMMUNITY COUNSELOR

The Community Counselor continues to be a shared employee of the Town of Hanover and the Dresden School District.

Mr. James Kreinbring has left the position he held for seven years. Mr. Kreinbring's effective involvement in the town and school was demonstrated not only through activities but also by the positive reactions of the community to the role of Community Counselor. A note of appreciation for Jim's contributions is appropriate at this time. Ms. Barbara Ernst assumed the role of Community Counselor in September. Ms. Ernst is a social worker who has worked with youth, adults and senior citizens in a variety of programs. She is impressed by the Town of Hanover and its schools, and has appreciated the cooperation, efficiency, and friendliness of community members.

The Community Counselor provides counseling for adolescents and families, social service referrals and casework for adults, administration of Town welfare assistance programs, consultation to Hanover Senior Center, assistance to Richmond School and Hanover High School support staff and faculty. The Counselor is also available to participate in community activities such as Volunteers for Youth and the Hanover Home Health/Visiting Nurse Service Advisory Board and other committees as needed.

The Community Counselor continues to be involved in the high school Behavioral Science classes, the alcohol/drug curriculum of ninth grade physical education, and was part of the committee to evaluate guidance services for grades 6-12. A community response to the program "The Chemical People" has resulted in the formation of a group of parents, students, faculty and community members who meet to discuss issues relevant to alcohol/drugs.

Both the Town welfare caseload and welfare expenditures have remained constant for 1982 and 1983. The welfare budget for these years reflects a 30% decrease from the 1981 budget. The Town was not required to pay any juvenile court foster care or institutional payments. Of the 13 welfare cases, 8 received Town assistance, 3 were processed by Grafton County or the State, and 2 were found ineligible. Six Hanover residents in nursing homes received Old Age Assistance.

The Community Counselor acts as an information and referral source for social and environmental concerns. Fuel assistance is available through the Listen Center, and the Town continues to maintain a policy of providing emergency fuel assistance.

Townsppeople should be aware of the ongoing legislative debate of the settlement issue. A change in settlement laws could make the Town of Hanover responsible for all general assistance. Currently the Town is responsible for providing assistance to those who have lived in Hanover for one year; assistance is then provided for 365 days, providing other eligibility requirements are met.

Please note that the following statistics reflect a year in which the position of Community Counselor was vacant during June, July and August.

STATISTICAL INFORMATION

	<u>No. of Cases</u>	<u>Total Clients</u>
Youth & Family Services	38	60
Community Services	17	21
Welfare Services	<u>13</u>	<u>17</u>
Total	68	98

HANOVER HOME HEALTH/ VISITING NURSE SERVICE

Hanover Home Health/Visiting Nurse Service completed its third full year as a hospital-based home care agency. HHH/VNS is certified by Medicare and accredited by the Joint Commission on Accreditation of Hospitals. Both Town and Hospital responsibilities outlined in the Memorandum of Understanding are being met and overseen by the Advisory Board.

This year HHH/VNS participated in the following activities:

1. Health Promotion Activities. From July 1, 1982 to June 30, 1983 1,760 people were served through blood pressure clinics, adult screenings, immunizations, and pre-school vision and hearing screenings.
2. The Medicare Survey was conducted in September 1982.
3. There was no change in rate structure this year.
4. This was the first year that HHH/VNS employed its own aides. The program has gone well.
5. The Orford contract has been extended. HHH/VNS is continuing to provide skilled services to the people of Orford and Piermont in their homes.
6. The Self Care Study has been evaluated. Information was shared with the communities involved in the study. No future plans, except that the information was shared with the Health Care Utilization Board.
7. Physical Therapy/Occupational Therapy contracts with individual therapists were initiated this year. There has been a significant increase in visits.
8. HHH/VNS has met with other home health agencies in the area to explore the new Hospice regulations.

Town funds were used to offset the general costs of operation. Regulations from Medicare and Medicaid have had a direct impact on services and financial support. This will continue to be monitored and ways to contain costs while continuing to provide needed services will also be explored.

STATISTICS July 1, 1982 to June 30, 1983

VISITS	
Nursing	1,759
Physical Therapy	513
Nursing Aide	1,922
Social Work	5
Occupational Therapy	70
Speech Therapy	46
	<hr/>
TOTAL VISITS	4,315

CASE LOAD

Patients Admitted	142
Patients Discharged	140
Average Cases/Month	67

PAYMENT SOURCE

Medicare	2,211
Medicaid	10
Full Fee	377
Part Fee	557
No Charge	630
Other	466

CONSERVATION COMMISSION

The Town of Hanover occupies approximately 50 square miles or 31,000 acres of uneven often rugged terrain with a few great ponds, numerous streams and wetland areas, wooded hills, steep slopes and ridges spread over it and with the Moose Mountain range to the east and the Connecticut River along its western boundary. By state laws and local ordinances the Conservation Commission is responsible for the proper utilization and protection of these natural areas and protection of the watershed resources in Town. To this end in 1983 it supervised the Town's open space lands with the help of volunteers, managed the Town forests, investigated dredge and fill permit applications for the State Wetlands Board, continued work on the inventory and mapping of wetlands, prepared and published a property map at the standard scale of 1000 feet per inch, both monitored and acquired conservation restriction easements on several parcels of land, and advised the Planning Board and Selectmen on matters related to protecting natural and watershed resources.

Especially noteworthy is Hanover's newly established and dedicated Tree Farm in the Gile Tract and the self-guided interpretive trail for the first-in-the-state Demonstration Forest. Expenses for its construction were covered by a \$300 grant from the Hanover Lions Club for which the Commission is grateful. Townspeople are cordially invited to walk or ski the trail.

As a participant in Hanover's on-going planning process leading to a revision of the Zoning Ordinance, the Commission again strongly recommends the adoption of a Connecticut River zoning district as proposed to the Planning Board in 1982. Furthermore, it urges the Town to continue its efforts of protecting sensitive areas including floodplains, wetlands, hilltops, steep slopes and agricultural lands.

In 1984 the Commission should complete the wetlands inventory and mapping project, review and update the Town's 1975 plan for the system of protected open space lands and trails, as well as carry out its other duties and responsibilities. Also, the Chairman of the Commission will be serving on the Board of Directors of the New Hampshire Association of Conservation Commissions.

STATISTICAL INFORMATION

	Number	Acreage	Miles
Town-owned open space lands	13	637	
Volunteer observers	9		
Maintained trails on Town lands	15		16
Trail easements	5		3
Conservation restriction lands	8	248	

ETNA LIBRARY

The circulation figures for the Etna Library for 1983 are as follows:

Records and tapes	49
Magazines	441
Adult books	247
Children's books	<u>1,242</u>
Total	1,979

After two years Eva Coutermarsh has retired as librarian and Maree Lagasse has been hired to take her place. Mrs. Lagasse has had many years of experience working in the Lebanon public school libraries.

The library continues to be open eight hours a week. During the summer there are weekly story hours which often include films borrowed from the State Library. Most of our purchases, as well as our circulation, have been children's paperback books and records, adult magazines and popular adult fiction. The building is available for small meetings. Contact the librarian or one of the trustees for information.

HOWE LIBRARY

Community use of the Howe Library increased again in 1983 as shown by the following comparisons:

	<u>1982</u>	<u>1983</u>	<u>% change</u>
Items circulated	157,520	168,222	+ 7%
Reference questions handled	5,603	6,464	+ 15%
Interlibrary loan transactions	1,553	1,638	+ 5%
Reserves processed	4,626	4,702	+ 2%

The library now has 6,543 registered borrowers, of whom 5,030 are adults. Library membership is free to all Hanover residents. 221 non-residents paid an annual fee of \$40 to use the library during 1983; 342 paid a quarterly fee of \$11.

3,824 volumes were added to the book collection (820 of these were gifts) and 2,021 volumes were withdrawn. The total book collection now consists of 33,936 adult books and 11,536 children's books.

The audiovisual collection now includes 1,780 records, 537 cassette tape recordings, 174 filmstrips, 26 slide sets, and 58 reels of microfilm. Cassette tapes, both spoken word and music, are becoming increasingly popular for use in home and auto cassette players, and a major effort is being made to build the cassette collection.

183 magazines (44 of them gifts) are received regularly. The library subscribes to 11 newspapers. In newspaper back-files, on microfilm, are the *Hanover Gazette* (later the *Granite State Gazette* for the years 1885 to 1978, and the *Valley News* beginning with 1981.

As more and better Large Print books become available for those with failing vision, the library is increasing its purchases in this field. Our funds are augmented by the annual income from a Hanover Lions Club gift in memory of Bill Griffith. There are now 333 Large Print titles in the collection. Access to additional materials through interlibrary loan is provided by a new State Library bibliography listing Large Print holdings of all public libraries in New Hampshire.

During 1983 the library offered 39 lectures, films, book discussions and other programs for adults, attended by 1,165 people, and 11 special art exhibits. These included the seventh annual Elden Murray Photographic Contest and Exhibit. All these programs were planned and presented free of charge by volunteers from Hanover and the surrounding communities.

Story hours and other programs for children numbered 220, with total attendance of 4,271. The Children's Librarian made 62 visits to Ray School and Richmond School classrooms. 74 groups of young people visited Howe for special tours or instruction. This included tours and orientation sessions in the fall for six groups of 7th graders. All students who attend Hanover-Dresden schools are given free cards to the Howe Library regardless of where they live.

Mayer Room and Elden Murray Room facilities were used 532 times by 147 different groups. Although use of these meeting rooms continues to be free for non-profit organizations, several of these groups made generous contributions in appreciation. These funds are used to equip the meeting rooms.

Private gifts to the library continue to supplement tax support. In 1983 a new mimeograph machine and an electronic stencil-maker were bought with gift money. In addition, \$8,236 was spent on books and other materials purchased with funds coming to the library through the Howe Library Corporation. These funds include current gift money, income from book-fund endowment, and \$1,431 earned through the sale of discarded or duplicate books. In 1983 \$44,000 was added to the book-fund endowment through a bequest from Jean Witherell, a library user and library friend of many years.

In addition to this private revenue which does not appear in the Town budget, 22% of the money the Town budgeted for the library was raised from non-tax sources. \$25,971 from fines and fees and \$30,517 from unrestricted Howe Library Corporation endowment income used to service the debt on the building.

Another form of private support for the Howe Library comes in the form of volunteer hours given by library friends. In 1983, 52 volunteers gave 2,501 hours—assisting at the circulation desk, processing new material, typing and filing, shelfreading, helping plan and present programs and exhibits, and delivering books to the housebound and to our paperback racks throughout the community.

Howe Library is open 62 hours each week from October through May, and 59 hours a week from June through September. In 1983 we were again able to budget for Sunday afternoon hours during fall, winter, and “mud season.” It is apparent that Sunday hours are now an accepted and expected part of library service among people of all ages—whether they come to read the newspapers by the fireplace, to finish up their weekend homework assignments, or to share a family excursion in search of good reading.

PARKS AND RECREATION DEPARTMENT

Town-owned athletic facilities remain the top priority for the Recreation Board. Substantial time and effort have been devoted to identifying and evaluating potential sites. At the 1983 Town Meeting, the proposal to convert the abandoned town dump and the surrounding area known as the Gile Tract into a Town park, including playing fields, was defeated. Active consideration of this plan was suspended due to potential environmental hazards. Since this decision, the Board has pursued various locations for development without success. Dartmouth College has experienced increased demand for playing fields also which might reduce Town access. Some programs might have to be curtailed in 1984 due to limited playing fields.

In November, Jennifer Coombs, Community Center Director, resigned to take a similar position in Maynard, Mass. The Board wishes to express its appreciation to Jennifer for her enthusiastic performance over the past two years and wishes her the best of luck in her new position.

In 1984, the Community Center will be incorporated into the Parks and Recreation budget. With the departure of Jennifer as Community Center Director, the Recreation Board has rewritten the job description to more accurately reflect actual responsibilities not confined to the Community Center. Search for a new Assistant Recreation Director has begun.

Special events have become an important function of the Recreation program. The pedal-paddle-run team relay, basketball tournament and the summer girls basketball camp have all shown increased participation. As a result of interest in summer activities, the Recreation Department will offer a softball camp and a girls' soccer camp, similar to the existing basketball camp, beginning this summer. A summer crafts camp is also being considered. The

1984 Winter Games has become an annual event with increased participation and will be conducted by the Parks and Recreation Board. Co-chairmen for the 1984 event are Mike Hemmert and Dave Cioffi.

The 1982 Volunteer Service Award for active support of recreation programs in Hanover was awarded to Tom Byrne. The 1983 Award will be announced at the March Town Meeting.

SAFETY SERVICES

CODE ENFORCEMENT DEPARTMENT

A breakdown of activity in the department, compared to 1982, is as follows:

	1982		1983	
	No. of Permits	Cost	No. of Permits	Cost
Institution & Town	18	\$.5M	16	\$12,290,510
Single Family Dwellings	31	2.3	25	2,259,219
Commercial	36	.5	21	848,115
Residential Alter. & Add	125	1.2	117	1,418,825
Multi Family			4	1,895,000
			(41 units)	
Totals	210	\$4.5M	183	\$18,711,669
	<u>1982</u>		<u>1983</u>	
Zoning Hearings	43		38	
Zoning Permits	90		116	

Institution permits, though fewer in number, have involved larger and more complicated projects. Construction costs for these projects are eighteen times last year's project costs and twice the cost of 1981 projects. Multi-family dwelling permits have been issued for 41 units, with many more approved for construction as demand warrants.

This has been a difficult year of adjustment for this department. We anticipate a busy and challenging year in 1984.

Zoning hearing applications have remained constant over the past few years, with two or three each year that have required much more research and time than average.

ZONING BOARD OF ADJUSTMENT

In its role as arbitrator of conflicts between the Zoning Ordinance and property owners, the Zoning Board of Adjustment held hearings on 37 cases during 1983.

Residential development of new and existing buildings accounted for the largest number of cases. Many hearings were concerned with business and institutional expansions as well as several proposals involving Day Care Centers. Off site parking continues to be an issue with any hearings involving business and institutional expansion projects.

FIRE DEPARTMENT

In 1983 the Fire Department handled 1,199 incidents, including emergency medical, the breakdown is as follows:

	1981	1982	1983
Fire incidents	65	82	77
Emergency Medical	789	698	693
False alarms	16	29	14
Non-fire emergency	376	383	396
Special service	12	21	19

The fire loss for the year was \$105,000. There were 34 chimney fires and 10 vehicle fires, again amounting to more than half of the total number or actual fires for the year.

In fire prevention, there were 300 burning permits issued, 120 fire exit drills and 107 building inspections.

For 1984 the department will be replacing its breathing apparatus, which is some 20 years old. The new apparatus will give the department better protection when working with hazardous materials.

POLICE DEPARTMENT

The Annual Report for the Hanover Police Department for the year 1983 shows that 143 persons were convicted of criminal offenses in the Hanover District Court. Convictions of Rape (1), Larceny (39), Auto Theft (4), Vandalism (6), DWI (20), Liquor Laws (29) topped the list of convictions. There were 524 criminal complaint reports in 1983 compared to 659 in 1982, bringing a 25% decrease in criminal activity reported within the community. Juveniles handled in the department reflected a 6% increase in 1983 over 1982. Criminal complaints cleared amounted to 45% with 77% of these by arrest and convictions. There was \$136,335 worth of property stolen of which \$61,633 was recovered, a 45% recovery rate.

We again urge all homeowners to notify the Hanover Dispatch Center when their residence will be vacant for periods of time. It is important that the Police be notified immediately when citizens observe suspicious persons or activity around anyone's property.

Patrol Officers investigated 274 motor vehicle accidents this year. There were 5 pedestrians injured. Our pedestrian safety record is unmatched in the state. We have 34 years without a pedestrian fatality. Patrol Officers issued 463 traffic violations; 63% of the violations were speeding violations. Patrol Officers handled 5,534 complaints and provided 3,684 hours of service-related activity.

There were 33,325 parking tickets issued in 1983. Parking fines amounted to \$83,094 which is a 14% increase over 1982 fines.

The Hanover Dispatch Center handled 41,516 telephone calls, 52,026 radio transmissions, and served 10,936 persons at the walk-up window. Total figures show about a 12% drop over 1982 totals.

The Animal Control Officer answered 458 complaints and there were 35 citations issued for various violations. In addition, the Animal Control Officer dealt with 201 complaints involving animals other than dogs.

ANALYSIS OF MOTOR VEHICLE OFFENSES

Yellow line	20
Stop sign	14
Traffic light violation	9
Uninspected vehicle	44
Unregistered vehicle	25
Operating without a license	18
Speeding	294
Failure to yield	7
Operation after revocation	5
Reckless operation	5
Miscellaneous offenses	<u>22</u>
	463

PARKING VIOLATIONS

Parking tickets issued	33,325
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ANALYSIS OF MOTOR VEHICLE ACCIDENTS

Pedestrians injured	5
Personal injury and property damage	38
Property damage only	<u>231</u>
	274

ANALYSIS OF COMMITMENTS

New Hampshire Hospital	17
Grafton County Jail	13
Grafton County House of Correction	5
New Hampshire State Prison	<u>1</u>
	36

ANALYSIS OF COMPLAINTS AND SERVICES

Complaints answered	2,015
Services rendered	3,519

ANALYSIS OF AUTO THEFTS AND RECOVERIES

Motor vehicles reported stolen in Hanover	13
Recovered in Hanover	7
Recovered by other jurisdictions	3
Percent of stolen vehicles recovered	76%
Recovered for other jurisdiction	1

ANALYSIS OF PROPERTY VALUE REPORTED STOLEN AND RECOVERED (AUTOS NOT INCLUDED)

Property value reported stolen	\$134,995
Property value recovered	53,654
Percent of value recovered	39%

ANALYSIS OF CRIMINAL ARRESTS AND CONVICTIONS

Rape	1
Assault (no injury)	6
Burglary	5
Larceny	39
Auto theft	4
Forgery	3
Vandalism	6
Drug laws	3
D.W.I.	20
Liquor laws	29
Disorderly conduct	3
Sex offenses	5
Possessing stolen property	1
Other offenses	18
	<hr/>
	143

ANALYSIS OF BICYCLES STOLEN AND RECOVERED

Bicycles reported stolen	39
Bicycles recovered	18
Value of bicycles stolen	\$7,065
Value of bicycles recovered	\$3,390

ANALYSIS OF ACTIVITIES

Activated alarms answered	250
Animal complaints	274
Assistance to other agencies	191
Unattended deaths	1
Ambulance escorts	10
Money movements	443
Private vehicle escorts	9
Other escorts	11
Fire alarms answered	300
Ambulance assist	108
Blood & drug relays	69
Emergency transportation of ill persons	55
Medical assistance	8
Persons reported missing	42
Persons located	26
Attempt to locate	24
Fingerprints taken	135
Funeral details	18
Lost & found property	171
Message relays	23
Motor vehicle unlocks	521
Parking courtesies issued	32
Vehicle identification numbers checked	15
House unlocks	42
Administrative relays	369
Road/sidewalk defects reported	18
Reported missing signs	9
Reported street lights out	46
Unsecured business found	42
Vacant residences checked	388
Vehicles towed	101
Patrol miles covered	125,593
Total number of prisoners detained	113

DISPATCH CENTER

Telephone calls	41,516
Radio transmissions	52,026
In Person contacts	<u>10,936</u>
	104,478
+ 10% non-essential items not logged during peak traffic periods	<u>10,448</u>
TOTAL FOR 1983	114,926*
1982	129,431
1981	147,076

*Average of one call every 4.6 minutes, 24 hours a day.

EMERGENCY SERVICE CALLS DISPATCHED BY TOWN

Town	Fire	Ambulance	Fast-Squad
Hanover	512	239	
Bradford	43	96	63
Thetford	73	51	66
Strafford	27	15	13
Fairlee	32	32	38
West Fairlee	23	11	6
Norwich		51	
Vershire	22	3	6
Piermont	29	20	19
Orford	31	28	33
Lyme	41	27	18
Grafton	30	41	41
Grantham	42		
Springfield	24		
Other		<u>3</u>	
TOTAL	929	617	303
TOTAL FIRE, AMBULANCE & FAST SQUAD			1,849
Hanover Ambulance (no transport)			117
Police Alarms			<u>233</u>
TOTAL EMERGENCY CALLS DISPATCHED			2,199
(Average of 5.9 calls per day)			
Complaint and Service Reports			6,500

ANIMAL CONTROL

	1982	1983
Complaints Received:		
Dog Related*		
Compact Area	450	292
Rural Area	<u>40</u>	<u>37</u>
	490	329
Other Animals		
Bats	3	5
Cats	3	22
Racoons	58	20
Skunks	76	70
Woodchucks	5	4
Misc.	<u>56</u>	<u>8</u>
	201	129
TOTAL	691	458
*Dog Bite Cases	22	18
*Dogs Taken to the Shelter:		
Unclaimed	15	10
Placed in New Homes	12	9
Returned to Owners	20	14
Dogs Still There	3	1
Calls After Regular Hours	63	49

225 unlicensed dog owners called in July.
This report is based on a 20 hour week.

PUBLIC WORKS BUILDINGS & GROUNDS

This department maintains all buildings and their surrounding grounds, 11 cemeteries, the parking lots and other miscellaneous plots of ground in Town.

Major projects this year were the replacement of one overhead door with a new energy efficient door and construction of a storage loft at Town Garage #1. The exterior trim of the Municipal Building was painted and a vestibule was completed on the side entrance. The large mower was replaced with a new one.

The department handled 16 funerals, 14 cremations and sold 31 lots.

The 1984 Budget includes the replacement of 3 overhead doors at Garage #1 and insulating the ceiling at Garage #2. Replacements for the small utility dump truck and 2 small mowers will be purchased next year.

EQUIPMENT DEPARTMENT

The function of this department is to service and maintain all Town vehicles and equipment. The personnel also paints and rebuilds equipment when it is economically feasible. The emphasis placed on preventive maintenance has greatly assisted in extending the life of the equipment.

The department also purchases repair parts and distributes most of the fuel used by Town equipment. Operating on a self-funding basis, all user departments are charged for labor and parts.

RECYCLING COMMITTEE

The Hanover Recycling Center has been open since November 1981. The volume of recyclables collected this year remained about the same as 1982. During 1983, materials collected included:

Glass	95	Tons
Cans	.87	Tons
Newspapers	83.5	Tons
Oil	350	Gallons

Noel Vincent of White River Junction, Vermont continued to collect all recyclables except oil. During 1983 he paid the Town \$1,470.80 and saved the Town an additional \$800 by picking up trash at the Public Works Garage at no charge. The Town also sold its waste motor oil for \$63.00. The recycling effort in 1983 generated \$2,333.80.

It began as a difficult year for Mr. Vincent due to the nationwide economic slump. Until April many materials moved slowly and sold for much lower prices than other years. Part of the committee's efforts in 1983 went toward helping identify other markets for Mr. Vin-

cent and involving Hanover businesses that generate computer paper in recycling. Computer paper is a strong market and brings a good price.

Outreach continued to the schools, churches and scout troops. The Ray School began recycling. The committee is presently working with Dartmouth College officials to make recycling an integral part of dormitory and fraternity life. Three administrative buildings on the College campus became involved in recycling through the committee's efforts.

The committee printed more "I'm a Recycler" stickers as the supply of this popular item dwindled and is now at work drawing up an insert for the Town Report on recycling. This one page instruction sheet on recycling will be printed on heavy cards, paid for by donations from the Sierra Club, Hanover Conservation Council and League of Women Voters. In other publicity matters, committee members distributed literature at the Hanover Street Fair, and have written letters to the editor of the *Valley News*, prepared radio announcements and mailed informational news releases to area churches for inclusion in their Sunday bulletins. The committee has worked with the Hanover Food Co-op in publicizing recyclable packaging and plans to approach other area grocery stores.

At the center itself, the gates have been repaired and an asphalt apron poured in front of the bays to eliminate the problems posed by broken glass. Both committee members and workers at the Town Garage check regularly to make sure the papers are stacked, glass is swept up and the center appears tidy. New signs were added to each bay. In addition to keeping the center neat, the committee plans to extend its outreach efforts into the community this year with an exhibit at the Howe Library, further work with the schools and Dartmouth College and possibly a user survey.

HIGHWAY DEPARTMENT

This department used a total of 1,025 tons of salt and 4,000 cubic yards of sand for the year. In the spring gravel was hauled and placed during the freeze-thaw cycle. All unpaved roads received some gravel.

This summer's construction schedule included a large amount of time spent on general maintenance of sloping, ditching, culvert and catch basin repairs and replacement of culverts. A small section of Reservoir Road and approximately half of Grasse Road were reconstructed. A total of 25,000 square yards of overlay pavement was placed on Brockway, Sargent, Maple, West, Summer, Lebanon, Crosby to Park Streets; Sanborn Road and Goodfellow Hill. A total of 44,000 square yards of overlay was placed on Lebanon Street from Park Street to the Water Company pump, North Park Street, and Lyme Road from Park Street to Dresden Road using State funds. The seal program included River, Grant, Hardy Hill, Cross and Trescott Roads for a total of 6.1 miles.

There were 25 Elms removed due to Dutch Elm Disease and 17 different species planted.

A considerable amount of concrete sidewalk was renovated by the Telephone Company due to the installation of new lines. The Town participated in some immediate areas which were not the Telephone Company's obligation. Also a new sidewalk was reconstructed on North Balch Street.

Next year the department plans to finish reconstruction of Reservoir Road from the Storrs Pond entrance to Ledge Road and Grasse Road from Reservoir to Trescott Roads. Also, Rip Road will be reconstructed using recycled materials on site. Overlays will be placed on Reservoir, Haskins, Read, Downing, Lewin, River Ridge, Weatherby and Rope Ferry Roads along with North and South Balch Streets. The seal program will continue on Ruddsboro, Stevens and Partridge Roads and part of Hanover Center Road.

A new sidewalk will be constructed from Smith Road to Highland Avenue on East Wheelock Street and repairs will be made on North College Street walks.

Equipment replacement will be a new dump truck and plow, 8 ton roller and a road side mower.

SEWER DEPARTMENT

During 1983 personnel at the Hanover Sewer Department was active, not only with the daily operation and maintenance of the Treatment Plant and 7 Pumping Stations; but were involved in several projects, which reflect the continuing progress through the efforts of all.

The Greenhouse constructed by Cornell University in 1981 was strengthened with additional rafters and carrying beams, and metal roofing was used to replace the plastic covering.

During 1983 the Treatment Plant and Pumping Stations' equipment was dismantled and repaired where necessary. Although this equipment has been in service for 20 years, it seems to be in good condition. Because of the combined efforts of all personnel, the cost of repairing and maintaining the equipment has been kept to a minimum. We have utilized several methods, including the purchase of new parts; however, in most cases, our rebuilt parts seem to have a longer-wearing life than the new ones.

The department was active in training, both on the job, and by attending classes at the New Hampshire Waste Water Treatment School in Franklin, New Hampshire. Knowledge was gained from this training which enabled the department to locate and correct a problem which was upsetting the results of our laboratory testing.

Construction work included a section of North Balch Street which had not been a part of the original contract with Munson Earth Moving Company of South Burlington, Vermont. Sewer personnel replaced most of the surface drains and connections were made to existing cellar drains.

Other work done by the maintenance and construction division was the replacement of an existing sewer line along Dana Road. Final grade work was completed on a steep slope near the golf course and Pumping Station #5. This work was back-charged to the Park Street Sewer Contractor.

Preventive Sewer Maintenance was achieved by the rodding of sewer lines and repairing and raising sewer manholes where necessary. Sewer Department personnel assisted the Highway Department in snow removal.

Revenues to this department were increased by the Sewer Department's participation in outside community services, which included assisting the State of New Hampshire, and other towns and institutions with manpower and equipment.

Sewer line extensions installed by developers this year were on Stevens Road by Dr. Dodds, on Route 120 by Hirsch-Olsen and on Gibson Road by John McNamara.

Plans for 1984 include proceeding with the construction of the planned Storage Building at the Treatment Plant. The work site for this project was started during the end of this year.

One of the more important projects we plan to work on during the coming year is controlling the excessive inflow infiltration into our sewer lines. We are presently setting up equipment which will enable us to carry out the analysis and correction. We plan to do as much of this work as possible with the utilization of our own forces.

Sewer construction will include the completion of the Webster Avenue Project. This project was originally planned for 1983 but was not done, due to a late start in the spring, which upset the schedule of this project with Dartmouth College.

This department, in conjunction with the Highway Department, plans to relay a section of sanitary sewer and surface drains between East Wheelock Street and Valley Road. Another project will be to by-pass and eliminate Pumping Station #7 located on Downing Road.

Note: The 1982 Auditors' Report by Killion, Plodzik, & Sanderson is not printed in this report. Copies of the report are available at the Town Office.

MEMORANDUM ON ACCOUNTING PROCEDURES AND INTERNAL CONTROLS RELATIVE TO 1982 AUDIT

March 17, 1983

Members of the Board of Selectmen
Town of Hanover
Hanover, New Hampshire

Members of the Board:

As part of our examination of the various funds and groups of accounts of the Town of Hanover for the year ended December 31, 1982, we reviewed and tested the Town's systems of internal accounting control to the extent we considered necessary to evaluate the systems as required by generally accepted auditing standards. Under these standards the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other auditing procedures that are necessary for expressing an opinion on the financial statements. It was not designed for the purpose of expressing an opinion on the internal accounting control and would not necessarily disclose all weaknesses in the system.

As a result of such review and in an effort to be of assistance to the Town, we are submitting for your consideration a number of comments and observations intended to improve operations and internal control. These deal exclusively with the Town's operations and controls and should not be regarded as reflecting upon the integrity or capabilities of any Town employee.

We recognize that practical considerations are an important factor in instituting changes in accounting procedures and the system of internal control. The Town must weigh the possible additional costs of such changes against the risks inherent in the present procedures and systems.

After you have had an opportunity to consider our comments and observations, we would be pleased to discuss them with you.

Very truly yours,

John J. Killion, Jr. CPA
Killion, Plodzik & Sanderson

TOWN OF HANOVER

COMMENTS AND OBSERVATIONS

In addition to our annual certified examination and audit, we will continue to recommend certain bookkeeping and internal control procedures intended to improve Town operations. Some of our past recommendations have been implemented while others remain to be considered in the future.

All accounting and finance procedures of the Town constitute the system of internal control for the safeguarding of its assets. Reliance should not wholly be made upon the function of examination and audit. The duties and responsibilities of governing officials and management constitute a most important part of internal control. Although financial procedures involving municipalities are incorporated in State Statutes and others adopted through local ordinances, a greater portion of financial procedures have been formulated over the years to assist in good internal control. Without constant review, especially in governmental operations, a gradual erosion may occur in the centralized accounting, receiving and treasury functions so important to proper internal control.

The following comments and observations should be reviewed for improving the financial accounting and record keeping of the Town.

A. Computer Services

We have been assisting the Town of Hanover in its efforts to expand computer services.

We performed a needs assessment study covering current and anticipated department problems, the growing effort to meet regulations, and reporting accountability. We looked for areas of probable cost savings and improved management information.

The identified needs were categorized into high, medium and low priorities. The priorities were used as the basis for a formal Request For Proposal for computer assistance. A decision was made to obtain a computer for use in the town building and obtain new software. It was approved by Town Meeting in 1983.

B. Need for Complete General Ledger System and Monthly Financial Reporting

The financial reports being generated for management consist of basically cash receipt and disbursement journals that do not currently meet the full requirements of a general ledger (double-entry) system. We recommend the implementation of a complete general ledger system and monthly reporting system for all funds to include an additional revenue and expenditure report which is completely integrated and reconciled with the existing monthly general ledger report. The Town plans to correct this deficiency with the implementation of a new data processing system.

C. Formal Accounting Policies and Accounting Procedures Manual

We recommend that formal accounting policies be established for the accounting office. An accounting procedures manual will serve as the support for the accounting policies.

As a minimum, the manual should contain 1) a description of all departments' accounting and bookkeeping records, 2) an organization chart and job description for each accounting and bookkeeping function by department, 3) a detailed chart of accounts and their description, 4) a policy statement with reference to document files, document filing, and records retention, 5) a listing of the various accounting reports needed for the governmental entity and, 6) a description of accounting checks and proofs to be performed regularly and procedures for accounting for all recurring types of financial transactions.

We suggest that this recommendation be accomplished in conjunction with the implementation of the new data processing system.

D. Standard Purchase Order System

At present, the Town does not utilize a standard purchase order system on a regular basis for obtaining goods and services. We suggest the Town develop written purchasing procedures to include the use of prenumbered purchase order forms for all purchases, except small items, in order to strengthen the internal control over goods and services purchased.

It is our understanding that the Town plans to implement such a system as part of the new data processing system.

E. Capital Projects Funds

At December 31, 1982, there are project deficits in the various capital projects funds of the Town as indicated below:

Park Street Design	\$ 19,624
Park Street Construction	123,690
Mink Brook Construction	1,079,896
Sewer Facilities Plan	<u>3,350</u>
Total Project Deficits	<u><u>\$1,226,560</u></u>

Generally, these deficits arise because of the application of generally accepted accounting principles to the financial reporting for such funds. Bonds or notes authorized to finance construction of the projects are not recognized in the financial statements until issued. Also, Federal and State funds are due on these projects. The following discloses the probable sources of funding for these deficits. Any increase or reduction in Federal and/or State Aid will affect the amount of local funds required.

Federal Funds (EPA)	\$ 450,700
State Funds (Water Pollution Aid)	161,139
Local Funds	<u>614,721</u>
Total Funding Sources	<u><u>\$1,226,560</u></u>

The Sewer Fund intends to finance this deficit from operating revenues and will begin to reduce this deficit in 1984.

F. Bonding Requirements

During our examination of the town officers' surety bonds, we discovered that a number of Town employees were not sufficiently bonded to meet the requirements of the State. For example, employees collecting tax monies are bonded for \$10,000 under a blanket bond, while the State requirement was \$100,000 for the tax collector in 1982.

We recommend that:

1. A Deputy Tax Collector position be established by the Town. This must be voted by Town Meeting in accordance with State Statutes.
2. Employees collecting tax monies be bonded for a sufficient amount in perspective with the cash collected.

BUDGET DISCUSSION

1984-85 FINANCIAL PROGRAM ALL DEPARTMENTS

The 1984 budget process was complicated by two factors which made it quite a different process than in previous years. First of all, because of the decision by the 1983 Town Meeting to change the fiscal year from a calendar basis to the so-called uniform July to June basis, the budget covers 18 months of Town government operation. The budget preparation period was further complicated by the timing of the transition in the Town Manager's position which required that the process of preparing departmental budgets started under acting Town Manager, Richard Hauger. The departmental budgets were completed as the new Town Manager, Cliff Vermilya assumed the position on October 26, and the recommended budget had to be filed with the Selectmen one month later, on November 28, 1983.

The Board of Selectmen had concluded, prior to budget preparation that their goal was to submit a budget which did not increase the Town Tax Rate over the 1983 rate. The final budget proposes total spending of \$6,176,140, and meets the goal in that it requires no increase in the Town tax rate. The total spending in the proposed 1984-85 budget is made up of: General Fund \$4,079,178; Fire Fund \$1,085,473; Sidewalk Fund \$32,400; Sewer Fund \$664,712; and Parking Fund \$314,377. Total proposed spending for the 1984-85 fiscal year shows an increase of \$1,728,349 over the 1983 fiscal year approved budget or 38.9% for the 18 month period over the previous 12 month period. The increases by Fund are as follows:

FUND	Approved Budget 1983 12 Month Yr.	Proposed 1984-85 18 Month Yr. \$	Increase	
			\$	%
General Fund	\$2,843,460	\$4,079,178	\$1,235,718	43.5%
Fire Fund	726,404	1,085,473	359,069	49.4%
Sidewalk Fund	28,958	32,400	3,442	11.9%
Sewer Fund	627,224	664,712	37,488	6.0%
Parking Fund	221,745	314,377	92,632	41.8%
Total	<u>\$4,447,791</u>	<u>\$6,176,140</u>	<u>\$1,728,349</u>	<u>38.9%</u>

One major change in presentation and format is the elimination of interdepartmental charges among the General Fund departments. The only interdepartmental charges included in the 1984-85 budget are for vehicle and equipment maintenance and for those departments which are funded from separate sources.

The budget is based on semi-annual tax billing and sewer billing with tax billing scheduled for June and December and sewer billing scheduled for April and October. The budget also assumes that about \$600,000 in cost will have to be financed for the fiscal year conversion. This amount was held to a minimum by delaying as many capital items, purchases and equipment reserve payments, as possible, until the last 2/3 of the 18 month period so that they can be financed from current income rather than borrowing.

GOVERNANCE AND COORDINATION

DISTRICT COURT

Budgeted expenditures show a significant reduction as a result of the State assuming, as of January 1, 1984, responsibility for the Court operating expenditures. The recommended budget includes funds for the part-time probation officer, a small amount for his expenses, and in the 6 month request, the cost of the 1983 audit.

GENERAL ADMINISTRATION

This section of the budget covers the operation of the Town Manager's Office, Town Clerk, Tax Collector and Finance Department. The level of staffing requested is the same as included in the 1983 approved budget.

The recommended budget includes an increase for the Assessing Official both in the contractual amount covering the annual grand list preparation (+ \$2,500 annually) and in the hourly rate for performance of his other responsibilities (+ \$2.50/hour est. \$4,000 on annual basis).

It should be noted that the apparent significant increase in net budget request in this section is a result of eliminating the charges to the various departments for administrative costs.

The line item under Contract Services - Professional Services in the amount of \$94,730 is a lump sum for salary increases for all Town employees. The amount requested is 4% of the total personal service costs throughout the budget. Distribution to the various departments will be made after final budget approval.

LEGAL

The recommended budget figure is the same amount as budgeted in 1983. As I am sure everyone is aware, the need for legal research and opinion on the "Greenways" issues is responsible for being significantly over budget in 1983.

PLANNING BOARD

The budget request shows a slight drop from the 1983 budget and is virtually the same as the 1983 estimated expenditures. The 1983 budget included funds for a planning administrator, clerical position which has remained unfilled to date. We believe that with some reorganization of present staff, we can substantially improve our service to the Board and significantly improve coordination of staff reviews of development proposals. We plan to proceed with these changes after January 1 in cooperation with the Planning Board. The request includes funds for retaining professional planning assistance, if necessary for specific projects.

GENERAL REVENUES

This section covers all items of general revenues to the General Fund which are not attributed to any specific department because of departmental operations.

As in most years, estimating State grants is, to say the least, hazardous, since the State Legislature may well make changes during 1984. These estimates are based on current grant programs and assume no changes.

Most of these items are not within the control of the Town but are determined by State or Federal laws.

One item which is within our control is the revenue from borrowing for the fiscal year change. As is mentioned in the General Budget message, this recommends borrowing the sum of \$600,000 to finance the first 6 months of the fiscal year. The current year levy figure is based on the current Town tax rate applied against the estimated grand list.

Approximately \$90,000 of estimated 1983 surplus is used as prior year revenue.

DEBT SERVICE

This section of the budget covers principal and interest for all bonds and notes of the Town. With the exception of the fiscal year transition item, all the items listed are set by previous action of the Town. We have included \$120,000 for financing the fiscal year transition.

HUMAN SERVICES

COUNSELING

This section of the budget includes funds for the Counselor position shared between the Town and the Dresden School District. The amount of funds requested are consistent with the 1983 budget although somewhat less than estimated expenses in 1983 because of the change in personnel.

HEALTH AND WELFARE

The funds requested in this section show only one significant change from the 1983 budget in the Housing Authority deficit which is reduced by over \$12,000. This deficit reduction is caused by a reduction in debt interest of about \$2,500 and increases in both the Housing Subsidy income (\$4,800) and Tenant rents (\$4,800) over the 1983 estimates. The only significant increase in the Housing Authority is for payment to Equipment Reserve, reflecting an updating of the major maintenance and replacement costs over the next ten years.

CONSERVATION COMMISSION

This section covers funds required for the programs of the Conservation Commission, and is generally consistent with previous years. The only significant change is an estimated income of \$7,250

from sale of timber in the Town Forest. The Commission suggests that half the income be allocated to the Land Acquisition Fund and the remainder to the Land Maintenance Fund. By law, all funds must go into a maintenance fund unless otherwise designated by Town Meeting.

RECREATION

As mentioned in the General Budget message, this section of the budget shows some significant changes primarily because it includes the funds necessary for operation of the Community Center and its programs. We have changed the job description for the vacant Community Center Director position to include more general recreation programmatic responsibilities. With this in mind, we believe it makes sense to combine the previously separate accounts to make the entire operation and budget more understandable. If you compare the 1983 budget for both Recreation and Community Center you get the following figures:

	<u>1983</u>	<u>1984</u>
Community Center		
Special Article	\$25,496	
Recreation Net		
Department	<u>41,810</u>	
	\$67,356 (12 Mos.)	<u>\$87,664 (18 Mos.</u>
		Net Dept. Request)

Except for the inclusion of the Community Center, there will be no programming changes which will affect the budget. There are some planned changes in the summer camp programs but they will be offset by additional revenues from the fees charged.

HOWE LIBRARY

This section covers the operation of the Howe Library. It includes no new programming and reflects increases only in utility accounts, books, and in salaries for regular step increases. It reflects two recent classification changes which were approved to more accurately reflect job responsibilities and two shifts from full time to part time positions. The overall financial effect of these changes is negligible with increased salary cost being offset by reduced fringe benefit costs but Library Director, Patti Eckels is convinced the changes will provide improved services. The reduction in funds needed for the copier reflects the fact that the final lease purchase payment was made in April 1983. Revenue from copier use will exceed the operational costs.

ETNA LIBRARY

This section covers the operation of the Etna Library which is open 35 hours per week. The significant reduction here is possible because of the completion of the bathroom and water installation which was accomplished in 1983.

SAFETY SERVICES

CODE ADMINISTRATION

This budget section covers the cost of the Code Administration office. The increase in personal services primarily reflects the fact that one of the two authorized positions was vacant for a significant portion of 1983.

We have included a significant increase in funds available for training. It is essential that our two Code employees stay current with code changes. Building methods and materials continue to change at a very rapid rate and staying abreast of these changes is very important.

Probably the most significant change in this section is shown in estimated revenue from building permit fees. Obviously these are difficult to estimate since it involves guessing at the amount of building activity which will take place. The recommended figures are intended to be in the middle of the high and low possibilities.

POLICE DEPARTMENT

This section covers operation of the entire Police Department including the regional dispatch service. The requested budget reflects the same level of staffing as in 1983. The budget includes no new programs but does include a significant increase in funds requested for capital outlay. The increase in funds requested for traffic control is caused by two factors. First, increases in materials cost for existing work, and also the fact that the Town will be given the responsibility for some State highways in the compact area partway through the 18 month period.

Under Capital Outlay, we are recommending the following items:

1. One 5 watt portable radio (\$850). There are presently 7 portable radios in the department. Four of these are seven years old and have an output of only 2 watts which is insufficient for coverage in many areas in Town. We will be requesting the replacement of these with 5 watt units over the next 4 years.
2. Two cruiser emergency light units (\$1,100). Our present units are 10 years old and worn to the point where they will no longer attach securely and need constant repairs. The request covers replacement of the two oldest units.
3. One radar unit (\$1,028). The request is to replace our present unit which was purchased in April 1973. The unit has failed to operate properly several times over the past two years and is now being operated with a control unit given the department when the first failed. One half the total cost can be funded through the Highway Safety Agency.
4. Two instant replay tape units (\$3,690). This request covers the replacement of 2 tape units in the Communications Center which are used to tape record all in-

coming phone calls. The present units were purchased in 1976 and obviously receive constant use. They are out of service more and more frequently and should be replaced. We believe the entire system should be replaced (estimated cost - \$20,000 +) but believe we can wait for the main equipment until a new Center is developed. In the meantime, however, it is essential that we have 2 dependable units for recording calls.

5. New Hampshire State Police Computer Terminal (\$11,700). Presently our motor vehicle and criminal record checks are all done via radio. Because of the fact that radio traffic is often heavy, this system is time consuming and subject to delay. The request is to acquire a terminal tied into the NHSP system which would allow direct access for record checks. The amount requested covers equipment purchase \$8,800, user fee \$1,900 and maintenance fee \$1,000. If the equipment is acquired and installed during the next year, the charges to other towns will be increased in future budget years to reflect the improved service.

Capital Outlay Summary:

1. Portable Radio	\$ 850
2. Emergency Lights	1,100
3. Radar Unit	1,028
4. Dispatch Recorders	3,690
5. Computer Terminal	<u>11,700</u>
	\$18,368

Under Contracts - legal services, the request will cover retaining legal assistance for prosecution of complex cases. We hope to develop a system using officers as prosecutors for routine or less complex cases. However, for the more complex cases or those which are likely to produce involved appeals, I believe outside legal help is required.

PARKING

This section of the budget covers the cost of our parking control program, both the parking meter enforcement and the peripheral parking shuttle bus system. The budget requests the same staff as in 1983 and the same level of operating expenses as in 1983. One major difference is that new meters were purchased in 1983. As a result of the new meters and the increased parking rates, parking revenue shows a significant increase, approximately 1/3 higher over a 12 month period.

FIRE DEPARTMENT

This section covers the operation of the Fire Department and is funded by the fire district taxes. The budget request includes the same staffing level as in 1983 and does not include any new programs. One personnel item which shows a significant increase over the past 2 years is overtime, an increase which reflects the change to a 42 hour week.

The increase in the clothing item reflects an increase of \$50 per man to \$250.00 per year for purchase and care of regular uniforms.

The largest single increase in the budget is for hydrant rental (+ \$10,000) which reflects the requested increase in water rates by the Water Company.

The Capital Outlay request includes:

1. Hose - 1 3/4" hand line	\$ 905
2. Overhead doors (3 rear station doors)	3,900
3. Nozzles	1,500
4. Pagers (9)	2,070
5. One large smoke ejector	1,000
6. Miscellaneous Brass	<u>1,000</u>
Total	\$10,375

On the revenue side, the estimates include the fees to be paid by Mary Hitchcock Hospital for training, inspection and other services.

AMBULANCE

This section covers the cost of the Upper Valley Emergency Medical Services operated by the Hanover Fire Department serving 10 towns with an estimated population of 21,000 people. The program continues to cover the cost of 2 1/2 men from the Fire Department and other costs remain relatively stable.

The request for new operational equipment includes new rescue ropes, rock climbing equipment, and oxygen equipment. It also includes a rescue sled (\$1,500).

PUBLIC WORKS

HIGHWAY

This section covers the cost of operation of the Highway Department. The budget requests the same level of staffing as in 1983 and includes no new departmental programs. One change that is reflected in the personnel figures is that the entire salary of the Public Works Director is reflected here rather than being split with the Buildings and Grounds and Equipment sections. Aside from the usual maintenance activities, the budget includes funds for the following projects:

1. Rip Road Reconstruction	\$63,500
2. Paving:	
Reservoir Road	6,760
Dana Road	2,964
3. Overlays:	31,070
Reservoir Road	
Haskins Road	
Downing Road	
Lewin Road	
River Ridge Road	
Weatherby Road	
Rope Ferry Road	
4. Seal Projects:	42,308
Ruddsboro Road (4.53 Miles)	
Hanover Center Road (.72 Miles)	
Stevens Road (1.32 Miles)	

Under the revenue section, the only significant amount is the estimate for highway block grant funds from the State which is based on the most current information available at this time.

SIDEWALKS

This section covers the cost of planned sidewalk construction and maintenance and is financed from sidewalk tax revenues. The request includes funds for two projects:

1. North College Street from Wentworth to Elm Street;
2. East Wheelock Street from Verona to Fairview.

BUILDINGS AND GROUNDS

This section covers the cost of the buildings and grounds maintenance at all public buildings and facilities. The budget request reflects a reduction of 1 full time position in the work force. Because of the nature of the work of this crew, we believe we can operate better with the 2 part time employees during the April to October season and one less full time employee. Overall this amounts to a reduction of about \$6,000 on an annual basis for wages and salaries.

The balance of this budget remains relatively stable with the exception of the charges for use of the Lebanon Landfill which show an increase of \$16,000 or 25%.

The Capital Outlay request includes \$9,375 for payment to the Sewer Department for 2 bays at the Town Garage and \$3,800 for the replacement of 3 manually operated garage doors. With the conclusion of the 1984-85 fiscal year, Buildings and Grounds will have paid the Sewer Department 62.5% of the total cost of the garage bays.

EQUIPMENT

This section covers the cost of the equipment maintenance division within the Public Works Department. The requested staffing level is the same as in 1983.

The only significant change is in Repair and Maintenance which shows an increase of some \$14,000 over the 1983 estimate. However, the requested figure for both the 6 month and 12 month portion of the year are based on the average cost over the past 5 years.

1979	\$ 92,294
1980	95,558
1981	92,725
1982	107,283
1983	80,656
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	\$468,516 ÷ 5 = 93,703 or \$94,000

SEWER

This section of the budget covers the operation of the sanitary sewer system including treatment plant operation and sewer line construction and maintenance. The budget requests the same staffing level as in 1983 and maintains operating costs at relatively the same level.

The major difference in this section is a significant drop (\$100,000) in principal and interest on bond issues caused by the final payment on two bond issues being made in 1983. This in addition to the increase in sewer rates approved this year, will produce a substantially greater surplus than in recent years. Hopefully, this surplus will be used to reduce the Town portion of the existing deficit in capital projects funds which was listed as \$613,721 in the 1982 audit.

The Capital Outlay request includes funds for the following capital projects:

6 Months Request:

1. Storage Building	\$10,000
2. Sewer - E. Wheelock to Valley Rd.	8,000
3. Bypass pumping station #6	11,000
4. Inflow, Infiltration Rehabilitation of existing lines	<u>10,000</u>
	\$39,000

12 Months Request:

1. Webster Avenue Sewer	\$23,000
2. Inflow, Infiltration Rehabilitation of existing lines	<u>28,000</u>
	\$51,000

BUDGET SUMMARY

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget*
Revenues			
Property Taxes	\$2,102,428	\$2,295,615	\$2,486,910
Other Local Taxes	49,100	52,216	72,000
Licenses & Permits	264,584	337,882	507,626
Fines & Forfeits	16,000	19,685	
Use of Property & Money	182,764	206,431	209,980
Revenue from Other			
Government Agencies	794,927	758,113	682,547
Department Revenues	589,752	667,014	959,470
Sundry Revenues	211,643	215,292	1,100,149
Service Charges	<u>270,313</u>	<u>12,223</u>	<u>549,227</u>
 Total Current Revenues	 \$4,481,511	 \$4,564,471	 \$6,567,909
Expenditures			
<i>Governance & Coordination</i>			
District Court	\$ 39,918	\$ 31,462	\$ 10,235
General Administration	114,409	93,198	486,945
Legal	24,007	33,972	33,725
Planning Board	23,291	20,177	31,265
Debt and Interest	<u>239,722</u>	<u>194,343</u>	<u>176,153</u>
Total	\$ 441,347	\$ 373,152	\$ 738,323
<i>Human Services</i>			
Counseling	\$ 14,720	\$ 11,859	\$ 21,152
Health & Welfare	122,203	105,458	161,092
Conservation Comm.	4,773	2,246	11,713
Recreation	68,071	67,229	135,754
Howe Library	275,568	273,537	391,570
Etna Library	<u>5,323</u>	<u>7,377</u>	<u>6,713</u>
Total	\$ 490,658	\$ 467,706	\$ 727,994
<i>Safety Services</i>			
Code	\$ 64,146	\$ 60,441	\$ 91,441
Police	571,619	577,307	831,885
Parking	221,745	243,586	314,377
Fire	<u>726,404</u>	<u>717,160</u>	<u>1,085,473</u>
Total	\$1,583,914	\$1,598,494	\$2,323,176
<i>Public Works</i>			
Highway	\$ 961,673	\$ 886,447	\$1,213,122
Buildings & Grounds	250,004	246,401	379,474
Equipment	16,517	78,184	96,939
Sidewalks	28,958	24,850	32,400
Sewer	<u>627,224</u>	<u>566,626</u>	<u>664,712</u>
Total	\$1,884,376	\$1,802,508	\$2,386,647

Special Articles

Police Study	\$		\$	3,657	\$
Elm Program		17,000		12,000	
Community Ctr. - 1982				4,951	
Community Ctr. - 1983		25,496		19,129	
Lebanon Airport		<u>5,000</u>		<u>5,000</u>	<u> </u>
Total	\$	47,496	\$	44,737	\$
Total Appropriation	\$	4,447,791	\$	4,286,597	\$6,176,140

*The 1984-85 fiscal year budget is for an 18 month period beginning January 1, 1984 to June 30, 1985.

GENERAL REVENUES

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Current Year Levy	\$1,471,680	\$1,264,771	\$1,641,078
Prior Year Levy		308,440	
Int. on Delinquent Taxes	10,000	22,013	20,000
Land Use Tax	14,500	51,640	15,000
Property Taxes	\$1,496,180	1,646,864	1,676,078
Resident Taxes	40,400	40,590	58,500
National Bank Stock Taxes	2,400	2,375	3,900
Yield Tax	6,000	8,830	9,000
Resident Tax Penalties	300	421	600
Other Local Taxes	49,100	52,216	72,000
Motor Vehicle Permits	200,000	234,509	427,000
Hanover Water Works Div.	4,392	4,392	6,588
Interest & Dividends Tax	162,773		
Savings Bank Tax	65,000		
Rooms & Meals Tax	75,000		
Business Profits Tax	55,000		
Revenue Sharing	61,394	61,395	121,386
Highway Fees	20,000	21,033	
Housing Tax	17,582	16,663	26,661
Railroad Tax	1	2	
State Forest Lands	194	211	422
State Shared Revenue		227,143	237,285
National Park Land		5,532	
Revenue from other Government Agencies	456,944	331,979	385,754
Miscellaneous	350	1,326	525
Prior Year Revenue	60,000	60,000	89,415
Storrs Pond	2,174	2,174	2,174
Insurance Credit	22,747	22,797	41,993
Bond Issue Income			600,000
Sundry Revenue	85,271	86,297	734,107
Total Revenues	\$2,291,887	\$2,356,257	\$3,301,527

EXPENDITURES

Hanover District Court

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
District Court Fines	\$ 16,000	\$ 19,686	\$
Expenses			
Personal Services	37,726	26,934	
Auto Allowance	459		105
Communications	516	415	600
Insurance & Bonding	5	4	
Training	72		
Office Supplies	140	209	110
Supplies & Materials	1,192	628	815
Contract Services	1,000	3,900	9,420
Total Expenses	39,918	31,462	10,235
Net Dept. Total	\$ 23,918	\$ 11,776	\$ 10,235

General Administration

Revenues			
Licenses & Fees	\$ 43,500	\$ 51,831	\$ 22,250
Miscellaneous	5,000	3,972	6,000
Inter-Dept. Charges	242,532	242,532	156,888
Total Revenues	291,032	298,335	185,138
Expenses			
Personal Services	261,390	240,641	409,441
Auto Allowance	500	218	600
Communications	10,770	10,748	17,655
Insurance & Bonding	2,660	2,352	3,925
Printing & Publications	8,650	8,555	18,400
Training	2,595	1,783	3,280
Dues & Subscriptions	3,950	3,719	7,302
Office Supplies	5,400	4,076	8,105
Data Processing Supplies	1,900	2,687	3,900
Office Equipment	2,200	2,701	2,390
Fuel & Lubrication	800	382	1,050
Recruitment Expense		5,070	
Manager's Expense	550	493	825
Finance Committee	50	150	100
Recording Fees	600	832	1,350
Supplies & Materials	40,625	43,766	68,882

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Inter-Dept. Charges	7,976	8,123	750
Capital Outlay	2,000	270	1,480
Contract Services	43,850	41,830	67,450
Equipment Reserve	1,100	1,100	1,100
Wage Increase			94,730
	<hr/>	<hr/>	<hr/>
Total Expenses	356,941	335,730	643,833
Total Less Charges	114,409	93,198	486,945
Net Dept. Total	\$ 65,909	\$ 37,395	\$458,695

Legal Department

Expenses

Inter-Dept Charges	\$ 1,507	\$ 1,507	\$
Contract Services	<u>22,500</u>	<u>32,465</u>	<u>33,725</u>
Net Dept. Total	\$ 24,007	\$ 33,972	\$33,725

Planning Board

Revenues

Fees	\$ 4,000	\$ 5,200	\$ 7,500
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Expenses

Personal Services	8,200	1,612	1,927
Communications	700	751	1,464
Insurance & Bonding	1,176	702	750
Printing & Publications	1,550	1,960	4,000
Training	150	42	150
Office Supplies	625	305	450
Recording Fees	100	336	575
Upper Valley-Lake Sunapee Council	<u>6,867</u>	<u>6,867</u>	<u>11,331</u>
Supplies & Materials	11,168	10,963	18,720
Inter-Dept. Charges	1,423	5,440	6,118
Contract Services	<u>2,500</u>	<u>2,162</u>	<u>4,500</u>
Total Expenses	23,291	20,177	31,265
Net Dept. Total	\$ 19,291	\$ 14,977	\$ 23,765

Debt and Interest

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Temporary Invest. Int.	\$134,000	\$159,802	\$157,019
Inter-Dept. Charges	<u>387,273</u>	<u>387,272</u>	<u>286,971</u>
Total Revenues	521,273	547,074	443,990
Expenses			
Interest on Tax Notes	191,000	147,321	10,400
Interest on Debt	87,419	87,419	123,933
Principal on Debt	<u>348,576</u>	<u>346,875</u>	<u>328,791</u>
Total Expenses	626,995	581,615	463,124
Total Less Charges	239,722	194,343	176,153
Net Dept. Total	\$105,722	\$ 34,541	\$ 19,134

Counseling

Revenues			
Dresden School District	\$ 344	\$ 1,037	\$ 548
Inter-Dept. Charges	<u>13,130</u>	<u>8,883</u>	<u>20,058</u>
Total Revenues	13,474	9,920	20,606
Expenses			
Personal Services	26,260	17,765	40,115
Auto Allowances	140	105	210
Communications	317	297	525
Training	115	15	180
Office Supplies	115	91	180
Recruitment Expense	<u> </u>	<u>1,566</u>	<u> </u>
Supplies & Materials	687	2,074	1,095
Inter-Dept. Charges	<u>903</u>	<u>903</u>	<u> </u>
Total Expenses	27,850	20,742	41,210
Total Less Charges	14,720	11,859	21,152
Net Dept. Total	\$ 14,376	\$ 10,823	\$20,604

Health and Welfare

	1983 Budget	1983 Budget	1984-85 Fiscal Year Budget
Revenues			
Business Licenses	\$ 2,150	\$	\$
Trust Funds	28	19	26
Sawyer Trust Income	<u>1,275</u>	<u>767</u>	<u>900</u>
Total Revenues	3,453	786	926
Expenses			
Health Inspection	2,230		
Housing Deficit	21,406	14,155	10,368
Senior Citizens Center	4,350	4,350	6,847
Old Age Assistance	10,800	8,894	18,000
Ambulance Service	31,917	31,917	47,877
Town Welfare	12,000	6,642	18,000
Headrest	4,500	4,500	7,500
Contract Services-MHMH	<u>35,000</u>	<u>35,000</u>	<u>52,500</u>
Total Expenses	122,203	105,458	161,092
Net Dept. Total	\$118,750	\$104,672	\$160,166

Conservation Commission

Revenues			
Sale of Timber	\$ 3,700	\$	\$ 7,250
Transfer from Reserve		450	3,300
Gift Fund		300	
Miscellaneous		<u>760</u>	
Total Revenues	3,700	1,510	10,550
Expenses			
Personal Services	1,600	912	1,500
Communications	60	54	90
Insurance & Bonding	392	234	588
Training	100		150
Dues & Subscriptions	136	181	200
Office Supplies	75	67	150
Transfer to Other Funds			7,250
Grounds-Materials	100	261	150
Program Materials	50		75
Recording Fees		<u>40</u>	<u>60</u>
Supplies & Materials	913	837	8,713
Inter-Dept. Charges	260	260	
Contract Services	<u>2,000</u>	<u>237</u>	<u>1,500</u>
Total Expenses	4,773	2,246	11,713
Net Dept. Total	\$ 1,073	\$ 736	\$ 1,163

Recreation

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Recreation Fees	\$26,600	\$25,773	\$ 48,090
Expenses			
Personal Services	39,576	37,932	85,955
Auto Allowance	600	469	650
Communications	1,500	1,256	3,690
Insurance & Bonding	600	392	900
Printing & Publications	1,260	1,044	2,764
Training	350	235	800
Office Supplies	900	1,052	1,730
Fuel & Lubrication	500	429	900
Equipment Repair	50	18	100
New Op. Equipment	150	124	300
Program Materials	4,000	4,390	7,445
Utilities			985
Heat			1,680
	<hr/>	<hr/>	<hr/>
Supplies & Materials	9,910	9,409	21,944
Inter-Dept. Charges	6,000	6,783	400
Capital Outlay	300		600
Contract Services	12,285	13,105	25,355
Equipment Reserve			1,500
	<hr/>	<hr/>	<hr/>
Total Expenses	68,071	67,229	135,754
Net Dept. Total	\$41,471	\$41,456	\$ 87,664

Howe Library

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Investment Income	\$ 30,517	\$ 30,516	\$ 30,517
Fees	23,500	25,971	37,200
Inter-Dept. Charges	<u>1,845</u>	<u>1,178</u>	<u> </u>
Total Revenues	55,862	57,665	67,717
Expenses			
Personal Services	151,148	149,272	234,968
Auto Allowance	150	98	225
Communications	3,762	3,605	5,805
Insurance & Bonding	4,200	4,011	9,710
Printing & Publications	600	606	800
Training	900	778	1,330
Dues & Subscriptions	240	219	450
Office Supplies	3,095	3,246	5,150
Office Equipment	790	854	1,150
Equipment Repair	350	360	600
Utilities	9,132	8,528	15,215
Heat	4,470	3,358	6,500
Buildings-Repair & Maint.	2,200	3,686	3,900
Books & Magazines	<u>36,212</u>	<u>36,194</u>	<u>58,665</u>
Supplies & Materials	66,101	65,543	109,500
Inter-Dept. Charges	18,262	17,905	
Contract Services	11,385	11,478	16,585
Debt Service	<u>30,517</u>	<u>30,517</u>	<u>30,517</u>
Total Expenses	277,413	274,715	391,570
Total Less Charges	275,568	273,537	
Net Dept. Total	\$221,551	\$217,050	\$323,853

Etna Library

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Trust Funds	\$ 175	\$ 121	\$ 165
Expenses			
Personal Services	2,196	2,099	3,268
Insurance & Bonding	216	127	135
Printing & Publications	20	28	
Training	20	12	35
Office Supplies	150	86	225
Utilities	150	247	225
Heat	850	333	1,150
Buildings-Repair & Maint.	250	653	300
Books & Magazines	950	860	1,375
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Supplies & Materials	2,606	2,346	3,445
Inter-Dept. Charges	521	2,932	
	<hr/>	<hr/>	<hr/>
Total Expenses	5,323	7,377	6,713
Net Dept. Total	\$ 5,148	\$ 7,256	\$ 6,548

Code

Revenues			
Permits & Fees	\$ 29,647	\$64,972	\$77,376
Miscellaneous		272	300
	<hr/>	<hr/>	<hr/>
Total Revenues	29,647	65,244	77,676
Expenses			
Personal Services	54,923	47,395	80,754
Communications	460	581	1,023
Insurance & Bonding	1,532	1,136	1,985
Printing & Publications	1,100	1,039	1,780
Training	55	96	895
Dues & Subscriptions	166	140	283
Office Supplies	242	264	396
Office Equipment	14	74	340
Fuel & Lubrication	147	394	530
Rep. & Maint. Op. Equip.	10	53	45
Clothing	50		75
Equipment Repair			165
Recording Fees		37	75
	<hr/>	<hr/>	<hr/>
Supplies & Materials	3,776	3,814	7,592
Inter-Dept. Charges	4,309	4,927	700
Contract Services	650	3,817	1,425
Equipment Reserve	488	488	970
	<hr/>	<hr/>	<hr/>
Total Expenses	64,146	60,441	91,441
Net Dept. Total	\$34,499	(\$ 4,803)	\$13,765

Police Department

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Fees, Licenses & Permits	\$ 28,070	\$ 31,115	\$ 37,322
Service Charges	29,065	50,026	49,896
Inter-Dept. Charges	145,116	146,204	161,244
Sale of Property		<u>300</u>	
Total Revenues	202,251	227,645	248,462
Expenses			
Personal Services	534,699	550,151	832,678
Auto Allowance	3,360	3,723	5,460
Communications	16,184	16,213	26,849
Insurance & Bonding	5,312	6,041	9,310
Printing & Publications	1,268	1,953	2,170
Training	1,821	765	2,448
Dues & Subscription	430	283	660
Office Supplies	1,457	909	1,903
Office Equipment	250	11	340
Fuel & Lubrications	13,945	11,483	17,783
Rep. & Maint. Op. Equip.	3,770	5,378	6,944
Clothing	7,845	6,782	10,949
Operational Equipment	3,950	2,799	5,231
Traffic Control	<u>9,205</u>	<u>5,113</u>	<u>10,030</u>
Supplies & Materials	68,797	61,453	100,077
Inter-Dept. Charges	77,164	77,409	3,650
Capital Outlay	4,750	4,218	18,368
Contract Services	14,220	13,175	20,086
Equipment Reserve	<u>17,105</u>	<u>17,105</u>	<u>18,270</u>
Total Expenses	716,735	723,511	993,129
Total Less Charges	571,619	577,307	831,885
Net Dept. Total	\$514,484	\$495,866	\$744,667

Fire Department

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Current Year Levy	\$633,581	\$633,562	\$ 784,228
Revenue Sharing	44,934	44,934	67,401
Fees and Dividends	17,457	18,242	55,671
Service Charges	1,250	2,869	3,663
Prior Year Revenue	22,328	22,328	11,720
Bond Issue Income			150,000
Insurance Credit	74,603	74,603	12,790
Ambulance Charge	<u>74,603</u>	<u>74,603</u>	<u>121,461</u>
Total Revenues	\$801,007	\$803,484	\$1,206,934
Expenses			
Personal Services	\$477,460	\$481,186	\$ 765,623
Communications	231	215	326
Insurance & Bonding	7,446	6,781	8,153
Printing & Publications	200	168	310
Training	2,540	2,032	3,910
Medical Insurance	465	332	650
Dues & Subscriptions	715	592	840
Office Supplies	200	194	300
Office Equipment	50		75
Fuel & Lubrication	5,332	3,649	7,583
Rep. & Maint. Op. Equip.	7,540	7,838	10,440
Utilities	8,245	7,127	10,951
Clothing	5,802	5,282	8,113
Chemical, Drug & Lab.			
Supplies	500	462	700
Fire Alarm	850	1,339	1,950
Equipment Repair	315	291	455
Heat	11,500	10,126	13,900
Buildings-Repair & Maint.	3,300	2,992	4,644
Grounds-Materials	<u>50</u>	<u>22</u>	<u>70</u>
Supplies & Materials	55,281	49,442	73,370
Inter-Dept. Charges	64,874	65,290	103,026
Capital Outlay	7,450	7,286	10,375
Contract Services	104,631	97,248	161,455
Equipment Reserve	35,338	35,338	34,043
Debt Service	<u>55,973</u>	<u>55,973</u>	<u>59,042</u>
Total Expenses	801,007	791,763	1,206,934
Total Less Charges	726,404	717,160	1,085,473
Net Dept. Total			\$

Buildings & Grounds

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Licenses & Permits	\$ 2,300	\$ 2,928	\$ 3,500
Trust Funds	7,985	6,423	8,177
Cemetery Income	9,000	14,534	13,200
Solid Waste Permits	60,000	78,018	114,077
Outside Billing		177	150
Recycling		2,014	2,500
Inter-Dept. Charges	31,403	32,183	20,025
	110,688	136,277	161,629
Expenses			
Personal Services	112,482	106,541	156,764
Communications	380	381	
Insurance & Bonding	2,489	2,017	2,003
Printing & Publications	50	70	175
Training		80	150
Office Supplies	50		150
Fuel & Lubrications	2,724	2,525	4,560
Rep. & Maint. Op. Equip.	100	10	150
Utilities	14,088	10,958	19,793
Clothing	585	476	945
Heat	18,000	12,680	31,736
Operational Equipment	1,600	1,466	2,360
Buildings-Repair & Maint.	13,000	17,037	19,700
Grounds-Materials	2,125	4,557	3,953
Public Relations	550	340	1,150
	55,741	52,597	86,825
Supplies & Materials	55,741	52,597	86,825
Inter-Dept. Charges	29,040	33,125	4,781
Capital Outlay	9,850	9,690	13,175
Contract Services	68,994	71,331	131,804
Equipment Reserve	5,300	5,300	6,150
	281,407	278,584	399,499
Total Expenses	281,407	278,584	399,499
Total Less Charges	250,004	246,401	379,474
Net Dept. Total	\$170,719	\$142,307	\$237,870

Highway

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
State Compact Area	\$ 5,000	\$ 8,169	\$ 4,500
Town Road Aid	13,852	59,711	
Highway Subsidy	68,505	95,330	141,588
Fees & Permits	200	295	300
Service Charges	2,100	17,219	4,000
Miscellaneous		1,318	
Inter-Dept. Charges	<u>29,159</u>	<u>26,333</u>	<u>14,743</u>
Total Revenues	118,716	208,375	165,131
Expenses			
Personal Services	337,183	309,350	521,826
Communications	1,893	1,742	3,123
Insurance & Bonding	7,193	7,766	7,845
Training		179	300
Printing & Publications	50		75
Office Supplies	100	135	150
Fuel & Lubrication		30,082	43,923
Utilities	59,600	62,261	107,348
Clothing	2,415	2,172	3,000
Street Maint. Materials	131,152	195,604	190,000
TRA A & B	6,638		
Drainage & Bridge Mat.	24,875	25,705	23,000
Grounds-Materials	100	140	300
Winter Road Support	40,500	27,697	59,850
Traffic Support	<u>800</u>	<u>1,310</u>	<u>2,200</u>
Supplies & Materials	275,316	354,793	441,114
Inter-Dept. Charges	261,500	132,693	121,000
Capital Outlay	1,000	821	1,500
Contract Services	19,433	18,722	43,425
Equipment Reserve	<u>96,400</u>	<u>96,400</u>	<u>99,000</u>
Total Expenses	990,832	912,779	1,227,865
Total Less Charges	961,673	886,447	1,213,122
Net Dept. Total	\$872,116	\$704,405	\$1,062,734

Equipment

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Inter-Dept. Charges	\$225,214	\$ 91,348	\$142,485
Expenses			
Personal Services	56,279	54,604	78,339
Communications	747	885	1,650
Training			150
Office Supplies	25		50
Fuel & Lubrication	52,920	(874)	15,000
Rep. & Maint. Op. Equip.	107,163	97,628	141,000
Clothing	<u>1,050</u>	<u>757</u>	<u>1,235</u>
Supplies & Materials	161,905	98,396	159,085
Inter-Dept. Charges	22,047	15,032	
Equipment Reserve	<u>1,500</u>	<u>1,500</u>	<u>2,000</u>
Total Expenses	241,731	169,532	239,424
Total Less Charges	16,517	78,184	96,939
Net Dept. Total	\$ 16,517	\$ 78,184	\$ 96,939

Sidewalks

Revenues			
Current Year Levy	\$ 15,003	\$ 15,191	\$ 26,604
Revenue Sharing	1,231	1,231	1,500
Prior Year Revenues	<u>12,724</u>	<u>12,724</u>	<u>4,296</u>
Total Revenues	28,958	29,146	32,400
Expenses			
Personal Services	3,950	6,149	
Supplies & Materials	518	375	700
Inter-Dept. Charges	3,990	2,990	11,000
Capital Outlay	17,300	12,136	17,500
Equipment Reserve	<u>3,200</u>	<u>3,200</u>	<u>3,200</u>
Total Expenses	28,958	24,850	32,400
Net Dept. Total	\$	\$ 4,296	

Sewer

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
State Aid-Water Pollution	\$204,117	\$215,468	\$111,051
Sewer Fees & Connections	376,989	373,002	565,489
Service Charges	3,000	11,460	7,000
Miscellaneous	5,000		5,000
Prior Year Revenue	57,336	57,337	116,154
Insurance Credit	1,558	1,418	2,582
Accounts Receivable	5,700	12,223	7,500
Hypertherm Note	7,279	7,279	14,558
Creare User Fee	4,593	4,593	4,593
Inter-Dept. Charges	6,250	6,250	9,375
Total Revenues	671,822	689,030	843,302
Expenses			
Personal Services	164,710	160,975	262,136
Auto Allowance	200		300
Communications	1,700	1,743	3,000
Insurance & Bonding	5,000	4,681	5,250
Printing & Publications	500	53	750
Training	1,750	1,353	2,625
Dues & Subscriptions	250	139	375
Office Supplies	500	612	750
Office Equipment	500	331	750
Fuel & Lubrication	7,200	5,928	10,800
Rep. Maint. Op. Equip.	7,000	6,697	10,500
Utilities	28,000	27,539	46,267
Clothing	2,000	1,818	3,000
Chemical, Drug & Lab. Supplies	10,000	10,037	15,000
Heat	500	274	750
Buildings-Repair & Maint.	400	372	600
Grounds-Materials	500	483	750
Sewer Maint. Materials	10,000	10,000	15,000
Repair & Maintenance Plant Equipment	6,000	6,553	10,000
Supplies & Materials	82,000	78,613	126,467
Inter-Dept. Charges	26,410	26,495	39,000
Capital Outlay	101,000	44,286	90,000
Contract Services	4,125		1,690
Equipment Reserve	12,000	12,000	12,000
Debt Service	243,229	250,507	142,794
Total Expenses	633,474	572,876	674,087
Total Less Charges	627,224	566,626	664,712
Net Dept. Total	(\$ 38,348)	(\$116,154)	(\$169,215)

Special Articles

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Police Study	\$	\$ 3,479	\$
Community Center Unex.		4,951	
Community Center Events	<u>5,160</u>	<u> </u>	<u> </u>
Total Revenues	5,160	8,430	
Expenses			
Police Study		3,657	
Elm Program	17,000	12,000	
Upper Valley Lake Sunapee Council		4,951	
Community Center - 1983	25,496	19,129	
Lebanon Airport	<u>5,000</u>	<u>5,000</u>	<u> </u>
Total Expenses	47,496	44,737	
Net Dept. Total	42,336	36,307	
Total Department			
Expenditures	4,178,550	3,998,274	5,861,763
Parking Fund	<u>221,745</u>	<u>243,586</u>	<u>314,377</u>
	<u>\$4,400,295</u>	<u>\$4,286,597</u>	<u>\$6,176,140</u>

**PROPOSED 1984-85 CAPITAL OUTLAY
ALL DEPARTMENTS**

General Administration		
Office Equipment		\$ 1,480
Recreation		
Etna Playground		600
Police		
Portable Radios	\$ 850	
Emergency Lights	1,100	
Radar Unit	1,028	
Dispatch Recording Equipment	3,690	
Telecommunications hook up with State Police System	<u>11,700</u>	
		18,368
Fire		
3 Overhead doors	3,900	
Hose and Equipment	3,405	
Smoke ejector	1,000	
9 Radio Receiving Units	<u>2,070</u>	
		10,375
Parking		
Parking Meters and Equipment		1,000
Highway		
Street Trees		1,500
Buildings and Grounds		
Payment to Sewer Dept. for Purchase of bay to Town Garage 3/25	9,375	
3 Overhead Doors	<u>3,800</u>	
		13,175
Sidewalks		
Sidewalk Construction		17,500
Sewer		
Storage Building	10,000	
In-flow infiltration rehabilitation to existing collection system	38,000	
East Wheelock to Valley Road	8,000	
By-Pass Pumping Station #6	11,000	
Webster Avenue	<u>23,000</u>	
		<u>90,000</u>
TOTAL		\$153,998

**PROPOSED CAPITAL RESERVE EXPENDITURES
1/1/84 - 6/30/85**

Code			
	Replace Vehicle		\$ 7,305
Fire			
	Self-contained Breathing Apparatus	\$12,000	
	4" Hose	<u>12,000</u>	
			24,000
Police			
	Replace Two Patrol Vehicles		16,500
Public Works			
	<i>Buildings & Grounds</i>		
	Replace 1-ton truck with 4x4 Truck and Plow		12,000
	<i>Highway</i>		
	Replace - Roller	30,000	
	Mower	25,000	
	Truck #6	35,000	
	Plow #6	<u>15,000</u>	
			105,000
Sewer			
	Replace Radio		<u>1,700</u>
	TOTAL		\$166,505

**FEDERAL REVENUE SHARING
Proposed Allocation for 1984-85**

General Fund			
	Highway Equipment	\$46,386	
	Visiting Nurse Service	35,000	
	Ambulance	<u>40,000</u>	
			\$121,386
Fire Fund			
	Debt Service	41,429	
	Capital Outlay	<u>25,972</u>	
			67,401
Sidewalk Fund			
	Capital Projects		<u>1,500</u>
	TOTAL		\$190,287

1983 TAX RATES

<u>Unit Of Government</u>	<u>Total Appropriation</u>	<u>Revenue or Credit</u>	<u>To Be Raised By Taxes</u>	<u>Net Valuation</u>	<u>Tax Rate</u>
Town	\$4,505,391	\$2,918,189 b	\$1,626,315 *	\$171,909,252	\$ 9.45
County	509,836	12,450	497,386		2.90
Hanover School	1,446,755	171,645	1,275,110		7.42
Dresden School	<u>2,205,430 a</u>	<u>0</u>	<u>2,205,430</u>		<u>12.83</u>
	\$8,667,412	\$3,102,284	\$5,604,241		\$32.60
Special Service Area					
Fire Area No. 1				\$ 23,038,643	\$.89
Fire Area No. 2				17,811,747	1.78
Fire Area No. 3				2,089,350	3.56
Fire Area No. 4				<u>128,969,512</u>	4.45
			<u>633,561**</u>	<u>\$171,909,252</u>	
Sidewalk			15,191**	\$126,591,032	\$.12
GRAND TOTAL			\$6,252,993		

Notes: *Includes overlay of \$14,213 which applies to Town, County and School appropriations, and Veteran's Exemptions of \$24,900.

** Includes overlay: Fire (\$19.77) Sidewalk \$187.92.

a Includes only Hanover's share 70.37% of Dresden appropriation.

b Includes \$60,000 cash surplus from 1982.

SUMMARY OF ASSESSMENTS 1983

REAL ESTATE

Code		
01	Land - Improved and Unimproved	\$ 48,622,580
02	Buildings Only	117,588,050
08	Public Utilities (Electric & Water Works)	6,289,322
21	Construction Trailers	<u>12,100</u>
		172,512,052

EXEMPTIONS

Institution - Dining Room		
Dormitory & Kitchen	\$150,000	
Blind	38,000	
Elderly Persons	<u>414,800</u>	<u>602,800</u>
TOTAL NET VALUATION		\$171,909,252

Total Number of Residents listed at \$10.00 - 3,893

TAX COLLECTOR'S REPORT
December 31, 1983

	Prior Years	1983	Total
Property Tax	\$306,106	\$6,228,078	\$6,534,184
Bank Stock Tax		2,376	2,376
Yield Tax	743	8,602	9,345
Land Use Tax	3,000	53,270	56,270
Additions: Property Tax	3,085	50	3,135
Interest	7,191	1,739	8,930
	<u>320,125</u>	<u>6,294,115</u>	<u>6,614,240</u>
<i>Remittance to Treasurer:</i>			
Property Tax	308,440	5,905,662	6,214,102
Bank Stock Tax		2,376	2,376
Yield Tax	276	8,554	8,830
Land Use Tax		51,640	51,640
Interest	7,191	1,739	8,930
<i>Abatements:</i>			
Property Tax	751	10,291	11,042
Land Use Tax		1,000	1,000
<i>Uncollected:</i>			
Property Tax		312,175	312,175
Yield Tax	467	48	515
Land Use Tax	3,000	630	3,630
	<u>\$320,125</u>	<u>\$6,294,115</u>	<u>\$6,614,240</u>

SUMMARY OF RESIDENT TAX WARRANT
December 31, 1983

	Prior Years	1983	Total
Original Warrant	\$	\$ 38,930	\$ 38,930
Uncollected as of 1/1/83	5,450		5,450
Added Taxes	1,220	4,550	5,770
Penalties	322	99	421
	<u>6,992</u>	<u>43,579</u>	<u>50,571</u>
<i>Remittance to Treasurer:</i>			
Resident Taxes	3,810	36,780	40,590
Penalties	322	99	421
<i>Abatements:</i>			
Resident Taxes	2,640	2,610	5,250
<i>Uncollected:</i>			
Resident Taxes	220	4,090	4,310
	<u>\$6,992</u>	<u>\$43,579</u>	<u>\$50,571</u>

SUMMARY OF TAX SALE ACCOUNTS December 31, 1983

	1982	Prior Years
(a) Taxes Sold to Town During Current Fiscal Year	\$91,341	\$
(b) Balance of Unredeemed Taxes January 1, 1983		40,490
Interest Collected After Sale	3,485	8,846
Redemption Costs	<u>473</u>	<u>279</u>
	95,299	49,615
<i>Remittances to Treasurer:</i>		
During Year	74,165	42,908
Unredeemed Taxes at close of Year	20,979	6,707
Abatements During Year	<u>155</u>	<u></u>
	\$95,299	\$ 49,615

TOWN CLERK'S REPORT December 31, 1983

Motor Vehicle Permits Issued		
1983	5,275	\$259,256
1984	<u>200</u>	<u>10,418</u>
	5,475	\$269,674
Dog Licenses Issued	490	\$ 2,465
Kennel Licenses Issued	8	<u>109</u>
		\$ 2,574
Fees received from Vital Statistics, Motor Vehicle Title Applications, Hunting and Fishing Licenses, etc.		\$ 14,640

REPORT OF THE TOWN TREASURER

The Treasurer of the Town of Hanover for the year ending December 31, 1983 submits the following condensed report of receipts and disbursements applicable to calendar 1983 activity.

Balance per cash book, January 1, 1983	\$ 674,845
Receipts from all sources applicable to 1983	<u>21,263,946</u>
	21,938,791
Less Selectmen's Orders Paid relating to 1983	<u>21,676,462</u>
Balance per cash book, December 31, 1983	<u><u>\$ 262,329</u></u>

Bruce M. Dresner
Treasurer

TRUST FUNDS
December 31, 1983

	<u>12/31/82</u> <u>Balance</u>	<u>1983</u> <u>Interest</u>	<u>1983</u> <u>Deposits</u>	<u>1983</u> <u>Withdrawals</u>	<u>12/31/83</u> <u>Balance</u>
COMMON TRUST FUNDS					
Schools	\$ 6,652	\$ 619	\$	\$ 619	\$ 6,652
Poor	200	18		18	200
Cemeteries	64,872	6,037		6,037	64,872
Library	<u>1,300</u>	<u>121</u>		<u>121</u>	<u>1,300</u>
Subtotal	73,024	6,796		6,796	73,024
CAPITAL RESERVE FUNDS					
Cemetery Reserve Fund	8,824	821	5,300	6,650	8,295
Fire Reserve	61,880	5,759	35,338	85,572	17,406
Highway Reserve	72,988	6,793	97,900	13,900	163,782
Police Reserve	4,825	449	17,105	9,641	12,738
Sewer Rental Reserve	7,751	721	12,000	6,545	13,928
Sidewalk Reserve	6,174	574	3,200		9,949
Vehicle Fund					
Code Administration	5,847	544	488		6,879
Recreational Equipment	8,102	754		7,984	871
Town Government Reserve	<u>1,395</u>	<u>129</u>	<u>1,100</u>		<u>2,625</u>
Subtotal	177,790	16,547	172,431	130,292	236,476

RESTRICTED PURPOSE FUNDS

Etna Town Library	930	10,927
Fierro Memorial	246	2,899
Bruce Essay Prize	93	1,093
Jeremiah Ice Hockey Fund	188	2,213
Sawyer Trust	766	8,238
Stockbridge Fund	457	5,372
Rennie Nursing Service Fund	596	8,844
	<u>8,247</u>	
Subtotal	3,279	39,588
GRAND TOTAL	<u>\$279,643</u>	<u>\$349,090</u>

**SPECIAL FUNDS
December 31, 1983**

	12/31/83 Balance	1983 Interest	1983 Deposits	1983 Withdrawals	12/31/83 Balance
Conservation Commission					
Land Acquisition	\$ 60,635	\$ 5,457	\$	\$	\$ 66,092
Land Maintenance	5,060	343		1,699	3,704
Sewer Advance Reserve	65,687	5,912		71,599	
Town Forest Parks & Recreational Reserve	364	33			397
Town Self Insurance Reserve	<u>26,866</u>	<u>2,414</u>	<u>7,137</u>	<u>1,175</u>	<u>35,242</u>
TOTAL	<u>\$158,612</u>	<u>\$14,159</u>	<u>\$7,137</u>	<u>\$74,473</u>	<u>\$105,435</u>

STATEMENT OF GENERAL DEBT December 31, 1983

	Principal	Interest to Maturity	Total
Sewer Bonds	\$ 100,000	\$ 6,375	\$ 106,375
Sewer Notes	137,941	15,158	153,099
Fire Station & Municipal Building Renovation	240,000	54,285	294,285
Senior Housing Bonds	290,000	65,800	355,800
Ladder Tower Bonds	80,000	12,652	92,652
Howe Library Note	252,090	106,551	358,641
Hypertherm Note	54,243	36,740	90,983
Park Street Constr. Note	56,000	6,825	62,825
Data Processing System Note	57,600		57,600
Total	\$1,267,874	\$304,386	\$1,572,260

- Notes:**
1. Water Pollution Aid is received from the State annually to apply against the debt service.
 2. Howe Library Corp. is now reimbursing the Town annually for the total cost of debt service.
 3. Hypertherm, Inc. reimburses the Town annually for total cost of debt service.
 4. Authorized but not issued.

PARKING AND TRANSPORTATION BOARD

The Parking and Transportation Board (PTB) was established by the Board of Selectmen in 1976 "to advise the Selectmen and other boards and commissions of the Town on all matters relating to public parking and public transportation."

The 1983 year was highlighted by three major developments: (1) the non-approval of a parking platform proposal at the Town Meeting in March; (2) the Selectmen's decision, in April, to increase parking meter rates; and, (3) consultation with the Planning Board and Zoning Board of Adjustment on the proposed modernization and expansion plans of the Mary Hitchcock Memorial Hospital and the Hitchcock Clinic.

In addition, the PTB advised the Selectmen with regard to parking restrictions on Webster Avenue, Choate Road and Park Street. Also, the Zoning Board of Adjustment and Planning Board received recommendations from the PTB on proposals from two new downtown restaurants and a commercial banking institution. Particularly with respect to the downtown business proposals, considerable attention was given to the projected impact on parking and traffic congestion problems.

It should also be recorded that the Hanover Shuttle Bus began its seventh year of operation in September, offering free parking and free shuttle bus service for downtown employees/employers each working day. The Shuttle Bus continues to provide an invaluable service by "storing" over 100 cars every day in the Thompson Arena Lot, thus freeing up close-in customer parking in the downtown business district.

The community-wide approach to parking and traffic congestion was strengthened in 1983 through continued deliberations of the *Community Parking and Traffic Committee* (CPTC). Representatives from the Town, Dartmouth College and the Medical Center addressed such issues as higher on-site employee parking fees, increased ride-sharing, and an expanded public transit system. In September, a new full-time Ride-Sharing Coordinator was appointed under the auspices of the CPTC.

As the year came to a close, the PTB was engaged in alternative approaches to relieving the downtown parking shortage. With the voters having rejected increased vertical parking (the March parking platform proposal), and with existing zoning regulations severely limiting horizontal expansion of downtown parking, renewed consideration was being given (1) the conversion of privately-owned parking areas to Town-managed customer parking; (2) a downward revision in the required size of a parking space; and (3) the full implementation of the tax provisions of the Parking District which was approved at the 1977 Special Town Meeting. The viability of the downtown business community is potentially threatened by present parking and traffic conditions. Both the successes and failures of 1983 point towards the promise of measurable improvements in this area in 1984.

Parking System

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Parking - Previous Years	\$ 76,323	\$ 76,435	\$ 86,886
Metered Parking	62,000	116,598	244,900
Parking Fines	68,000	83,098	123,100
Permit Parking	45,000	42,600	67,500
Use of Property & Money	<u>13,290</u>	<u>11,741</u>	<u>19,341</u>
Total Revenues	264,613	330,472	541,727
Expenses			
Personal Services	96,337	93,389	139,551
Communications	2,300	1,605	3,065
Insurance & Bonding	975	1,155	1,236
Printing & Publications	250	90	300
Data Processing Supplies	200	17	200
Office Supplies	1,000	1,011	1,370
Office Equipment	150	43	200
Fuel & Lubrication	5,940	4,117	6,100
Rep. & Maint. Op. Equip.	2,000	1,291	2,500
Utilities	4,065	3,722	5,880
Clothing	450	332	500
Building-Repair & Maint.	500	277	1,000
Grounds-Materials	2,500	3,803	5,800
Parking Meter Supplies	3,000	31,249	3,000
Public Transportation	16,000	16,000	24,000
Other Charges-Administration	20,000	20,000	30,000
Other Charges-Highway	10,000	5,115	15,000
Other Charges -			
Communications	13,210	13,210	21,656
Other Charges -			
Buildings & Grounds	5,500	4,371	7,250
Other Charges-Equipment	6,500	5,122	7,400
Capital Outlay	1,000	120	1,000
Contract-Prof. Services		4,060	
Contract-Data Process	4,000	6,615	4,500
Contracts-Lot Rental	16,868	17,872	23,869
Equipment Reserve	<u>9,000</u>	<u>9,000</u>	<u>9,000</u>
Total Expenses	221,745	243,586	314,377
Fund Balance	\$ 42,868	\$ 86,886	\$227,350

**HANOVER HOUSING AUTHORITY
SECTION EIGHT
Balance Sheet - 12/31/83**

Assets

Cash	\$ 301
Reserve Funds	45,902
Accounts Receivable	<u>326</u>
Total Assets	<u><u>46,529</u></u>

Liabilities and Reserves

Donation Fund	519
Reserve Funds	45,902
Fund Balance	<u>108</u>
Total Liabilities & Reserves	<u><u>\$46,529</u></u>

HANOVER HOUSING AUTHORITY

	1983 Budget	1983 Actual	1984-85 Fiscal Year Budget
Revenues			
Housing Subsidy	\$ 66,300	\$ 68,507	\$107,838
Rents Housing Authority	37,092	37,539	58,698
Miscellaneous	<u>50</u>	<u>70</u>	<u>70</u>
Total Revenues	103,442	106,116	166,606
Expenses			
Communications	529	519	825
Insurance & Bonding	1,403	1,783	1,920
Office Supplies	25	17	40
Utilities	27,753	23,626	49,421
Heat	1,628	977	1,890
Buildings-Repair Maintenance	700	2,943	2,700
Grounds-Materials	200	290	200
Program Materials	25	25	25
In Lieu of Taxes	17,582	16,663	26,661
Interest on Debt	15,275	15,275	19,623
Principal on Debt	35,000	35,000	35,000
Other Charges-Administration	8,155	8,155	12,233
Other Charges-Highway	750	715	1,125
Other Charges-Equipment	100		
Other Charges-Buildings & Grounds	6,930	4,624	7,560
Capital Outlay		1,229	1,000
Contract Services	3,793	3,430	5,775
Equipment Reserve	<u>5,000</u>	<u>5,000</u>	<u>10,976</u>
Total Expenses	124,848	120,271	176,974
Net Expenses	\$ 21,406	\$ 14,155	\$ 10,368

HANOVER DISTRICT COURT

Statement of Revenues and Expenditures

Balance on Hand January 1, 1983 \$ 3,813

Receipts During Period

Fines/Forfeitures	\$46,332	
Penalty Assessments	4,553	
Fees	3,507	
Restitution	932	
Bail	4,008	
Other	<u>794</u>	
 Total Receipts		 <u>60,126</u> <u>\$63,939</u>

Expenditures During Period

Division of Motor Vehicles	\$23,991	
Treasurer Penalty Assessment	4,188	
Fish and Game	612	
Town	19,025	
Witness Fees	1,982	
Operating Expenses	6,398	
• Postage/Supplies	2,173	
• Telephone	687	
• Other	<u>1,121</u>	
 Total Expenditures		 60,177
Ending Balance December 31, 1983		<u>3,762</u> <u>\$63,939</u>

1983 Activity

Criminal	1,821	
Writs	99	
Tenant & Landlord	6	
Juvenile	44	
Small Claims	<u>227</u>	
 Total Cases		 2,197

UPPER VALLEY REGIONAL EMERGENCY MEDICAL CARE SERVICE

The Upper Valley Regional Emergency Medical Care Service responded 693 times in 1983. Of the 693 responses, 117 resulted in no patient transport.

In 1983 the Ambulance attendants continued to receive educational courses which included a 20 hour recertification course, as well as attendance at monthly critiques held at the Dartmouth Hitchcock Medical Center.

The following is a comparison of the run activity by Town for the past four years:

	<u>1980</u>	<u>1981</u>	<u>1982</u>	<u>1983</u>
Bradford	97	92	79	96
Fairlee	25	50	23	32
Hanover	216	287	246	239
Lyme	33	45	31	27
Norwich	56	46	56	51
Orford	31	23	30	28
Piermont	20	25	18	20
Strafford	8	8	15	15
Thetford	36	46	43	51
Vershire	*	*	8	3
West Fairlee	16	11	9	11
Other	<u>14</u>	<u>13</u>	<u>13</u>	<u>3</u>
TOTAL	552	646	571	576

*not in Service

The \$3.50 per capita fee and \$50.00 user fee will remain the same for the next 18 months.

**UPPER VALLEY REGIONAL EMERGENCY
MEDICAL CARE SERVICE FUND
Statement of Revenues and Expenditures
for the Year Ended December 31, 1983
and Proposed Budget for 1984-85**

	1983 Actual	1984-85 Fiscal Year Budget
Revenues:		
Prior Year's Revenues	\$ 8,895	\$ 1,246
Service Charges	28,486	64,112
Community Contributions	73,461	110,196
Outside Billing	327	400
Accounts Receivable	<u>10,128</u>	<u>15,000</u>
Total Revenues	121,297	190,954
Expenditures:		
Personal Services	74,603	121,461
Communications	609	950
Insurance & Bonding	1,588	2,136
Printing & Publications	20	100
Training	4,364	5,000
Dues & Subscriptions	140	375
Office Supplies	110	650
Fuel & Lubrication	3,286	5,510
Repair & Maintenance - Operational Equipment	3,228	3,500
Clothing	1,108	1,480
Chemical, Drug & Lab Supplies	1,992	3,000
Equipment Repair	194	700
Travel	61	800
Operational Equipment	1,074	3,500
Other Charges - Administration	7,645	11,094
Other Charges - Communications	10,161	16,735
Other Charges - Equipment	271	700
Equipment Reserve	<u>9,597</u>	<u>9,252</u>
Total Expenditures	120,051	186,943
Surplus	<u>\$ 1,246</u>	<u>\$ 4,011</u>
Capital Reserve Balance \$40,535		

HEADREST

Headrest, the Upper Valley's 24 hour Crisis Intervention Center, Alcohol Crisis Intervention Program, Emergency Shelter and Information and Referral Center requests \$7,500 from the Town of Hanover for the 18 month fiscal year 1984. This amount reflects the use of Headrest by Hanover residents and the increasing costs of maintaining and operating Headrest.

Over the past year, Headrest has served Hanover residents in the following ways:

Situations	Contacts
Assault/abuse, children	1
Assault/abuse, women	2
Alcohol	22
Caring listener	64
Child care	1
Consumer	2
Counseling requested	9
Depression/anxiety	7
Drug related	17
Energy related	2
Fuel emergency	2
Lodged at Headrest	3
Family related	10
Financial/material assistance	1
Handicapped	2
Health related	19
Housing	9
Job related	7
Legal	7
Information/referral	28
Runaway related	1
Suicide	4
Transportation	6
Volunteer, donation	10
Collaboration	49
Total	285

Headrest appreciates the support that Hanover residents have given over the years. The continuation of our service is dependent on financial support from the towns. The hotline provides immediate availability to individuals and families. An emergency bed is provided for intoxicated persons as part of our Alcohol Crisis Intervention Program.

Headrest also refers callers to resources that are most appropriate for helping them cope with different kinds of crises and distress. These resources include agencies, support groups skilled individuals, and organizations.

UPPER VALLEY-LAKE SUNAPEE COUNCIL

The Upper Valley-Lake Sunapee Council is a public, non-profit voluntary association of towns and cities in the Upper Valley and Lake Sunapee areas. Our thirty-one (31) communities are in two states and five counties.

The Council consists of a Board of Directors and a professional staff. Each town or city annually appropriates funds for the Council's operation and sends two representatives to participate on the Board of Directors. The Board elects officers, adopts the annual work program and budget, and develops policies and positions on issues that are important to UV-LSC communities.

The Upper Valley-Lake Sunapee Council is the official organization that brings towns and cities within our region together. By bonding together and pooling their resources, local governments have a highly trained, professional staff available to them for a wide variety of services. Areas of expertise include land use planning, master planning, economic and community development, water quality management, transportation, housing, capital budgeting, historic preservation, downtown revitalization, solid waste, recreation and fiscal and environmental impact analysis. The Council also serves as a collective voice for these towns and cities in dealings with state and federal governments, thereby protecting and furthering the needs and interests of our communities.

The Council has undergone many changes over the past year. Robert Varney was hired as the new executive director, replacing Jan Ollry who returned to Florida to be closer to his family. The additions of Lisa Mausolf, historic preservation specialist, Vickie Smith, senior planner, Jim Klinger, draftsman and Barbara Belloir, administrative assistant, have greatly expanded the level and range of expertise available to our communities.

The staff has been busy working on a variety of projects during the past year. The following is a brief summary of some of our activities:

- * established a regional, bi-state solid waste district with fourteen (14) member communities
- * prepared several applications for federal and state funds, including Community Development Block Grants
- * re-established a regional historic preservation program
- * co-sponsored the Municipal Law Lecture series
- * reviewed, commented and testified on State legislation related to planning
- * provided drafting and mapping services
- * reviewed several development proposals for local planning boards and commissions
- * served on the Lebanon Airport's Citizens' Advisory Committee, the Advance Transit Advisory Committee and other special committees
- * assisted several communities with the development of local master plans

- * helped local planners amend their zoning ordinances and subdivision and site plan review regulations, as well as other local ordinances
- * completed a review of ten (10) communities' experience with regulating development in floodplains
- * provided economic, population, housing and other data to communities, organizations, banks, real estate firms and consultants for use in fiscal studies, market analyses and grant applications.

The Council's staff of professionals stands ready to assist your community in addressing the planning and growth management issues which you will face during the coming year. We also encourage you to become more familiar and involved with the Council, since we are essentially an arm of local government addressing your needs.

**UPPER VALLEY
SENIOR CITIZENS COUNCIL, INC.
Statistics for Town of Hanover
October 1, 1982 - September 30, 1983**

Number of senior residents served 117

(of 1,030 over 60-1980 census)

Number of residents served by Advance Transit 134¹

Number of volunteers 29; number of volunteer hours 1,072

<i>Services</i>	<i>Unit of Service</i>	<i>No. Units of Service</i>	<i>Unit² Cost</i>	<i>Total Cost</i>
Center Meals	Meal	832	\$3.18	\$ 2,646
Meals-on-Wheels	Meal	3,280	3.77	12,365
Transportation	Trip	934	3.58	3,344 ³
UVSCC cost to provide services for Hanover				<u>\$18,355</u>
Appropriated from Town of Hanover for 1983				\$ 4,350
Request for senior services for 1984				\$ 4,565
Request for Advance Transit for 1984				\$16,000

In addition to the above services, the Upper Valley Senior Citizens Council, Inc., mails out a monthly newsletter to approximately 275 Hanover addresses. Several volunteers from Hanover participate in our craft programs generating money to assist our programs.

- Notes:
1. Some residents may be counted both as seniors and for Advance Transit. Number is based on sale of multiple trip tickets only as sales of single trip tickets do not record residence of passengers.
 2. Unit cost from Audit Report for July 1, 1982-June 30, 1983.
 3. Advance Transit provided an additional 4,114 trips for elders; 1,380 trips for handicapped and 130,268 trips for general public.
 4. For the entire agency, services were funded by: federal programs, 57%; municipalities, county, and United Way, 12%; in-kind donations, 10%; miscellaneous (arts & craft sales, etc.) 5%; fares and donated fees, 16%.

GRAFTON COUNTY COMMISSIONERS' REPORT

We appreciate this opportunity to more directly communicate with our taxpaying citizens through your annual town report.

Because of our July 1st fiscal year, it is hard to anticipate the local tax impact of the county budget. The Commissioners are accountable to the public and taxpayers, and accordingly are extremely conscious of meeting the citizens' needs adequately and efficiently, yet as economically as possible. However, we are faced with similar budgeting dilemmas as towns and cities. Real budget concerns are created by the federal and state mandated programs and services without supporting funds or local control, and the increased demand for services while attempting to hold down budgets and taxes. We all must maintain a close relationship with our legislators. The Commissioners are following very closely the pending legislation regarding settlement and assistance programs, and hope that the towns are also involved in this very important issue.

Courtroom #2 was finished last summer and was dedicated during the opening of the fall term of Superior Court on September 13, 1983. We anticipate having a second judge in March, which should relieve the backlog and reduce the need for masters.

Counties, as well as towns, are experiencing the transition of the courts into the new State Unified Court System, and should notice a decrease in local expenses for the judicial system. However, the counties will have to "reimburse" \$2.75 million to the Unified Court System in fiscal year 1985, which means approximately \$200,000 to Grafton County. We also expect that the counties will retain certain operating expenses such as Probate Court guardianship and appeals costs, Superior Court bailiff costs, and probably will have to provide court space, furnishings and equipment without remuneration.

On Commissioner recommendation, the Delegation Executive Committee appointed a Jail Study Committee to review the needs for the county correctional facility. The National Institute of Corrections made an independent study of the correctional facility at no cost to taxpayers, and issued an encouraging report recommending minor changes, but overall indicating a good facility in general compliance with laws, regulations and meeting needs. Some attention is being given to the need for additional space, especially for "weekend" incarcerations. There was no recommendation for new permanent facility construction at this time.

Grafton County is currently involved in litigation on a retirement buy-back issue which could have heavy impact on all local governments in the N.H. Retirement System. Assessment on Grafton County in this one case could run approximately \$70,000 plus legal fees and could result in a serious "domino" effect on local governments.

Grafton County will be going through the budgeting process in May and June, with a public hearing on the Commissioners recommendations expected to be held in mid-June. The hearing will be advertised, and we strongly encourage your attendance at the hearing to voice your opinions and feelings on the budget. We welcome your attendance and comments.

The Commissioners meet Mondays at 9:30 a.m. at the Courthouse and at 12:30 p.m. at the Nursing Home. Meetings are open to the public.

GRAFTON COUNTY COMMISSIONERS
Dorothy Campion-Corcoran, Chairperson
Richard L. Bradley, Vice Chairman
Arthur E. Snell, Clerk

**TOWN OF HANOVER
MINUTES OF ANNUAL TOWN MEETING
March 8, 1983**

(The following is an abstract of the minutes of the Annual Town Meeting. When the motion adopted is a duplicate of the article only the motion has been printed. A complete copy of the minutes are on file in the Town Clerk's office.)

Moderator Harry Bird convened the Annual Town Meeting at 8 a.m. on March 8, 1983, at Webster Hall, Hanover, N.H., for the purpose of voting by ballot on Articles One, Two, Three, and consideration of the evening business meeting of the remainder of the Warrant Articles.

ARTICLE ONE: Results of the voting, and those elected as follows:

For Selectmen: One for a term of one year:	
Warren E. Craumer	863
John J. Fredyma	95
Richard McGaw	320
For Selectmen: One for a term of three years:	
Dennis E. Logue	590
Benjamin Thompson, Jr.	754
For Town Clerk: One for a term of three years:	
Frances G. Wales	1,202
For Treasurer: One for a term of one year:	
Bruce M. Dresner	1,185
For Library Trustee: One for a term of three years:	
Elizabeth K. Smith	1,204
For Trustee of Trust Funds: One for a term of three years:	
Rodney D. Pierce	1,189

ARTICLE TWO: Amendment No. 1 as proposed by the Planning Board, the purpose being to change requirements for Planned Residential Developments governing internal setbacks. By this amendment, the Planning Board will determine distances between buildings and between buildings and roads in PRD's under the Subdivision Regulations. Amendment also reduces maximum number of dwelling units in a single building in the Rural Residential District. No changes, however, in density allowed. (Official copy of Amendment No. 1 on file in Office of Town Clerk). This Article was ADOPTED by ballot vote.

YES: 1,079 NO: 237

ARTICLE THREE: Amendment No. 2 (by petition) to redefine the definition of "Hotel" in the Zoning Ordinance. Purpose is to include any building or group of buildings containing two or more living accommodations for six or more persons, with or without kitchens, in which persons whose primary residence is elsewhere, reside for 30 days or less". (Official copy of amendment on file in Office of Town Clerk). This Article was ADOPTED by ballot vote.

YES: 1,049 NO: 261

ARTICLE FOUR: Selectman Waite moved, and it was duly seconded, "That the Town appropriate \$550,000 for the construction of a parking platform on the Marshall Lot located on the corner of School Street and West South Street; and further, to authorize the Selectmen to borrow said sum by the issuance of bonds and/or notes under the Municipal Finance Act; and further, it shall be the intent that all payments of principal and interest shall be made from parking receipts in such manner as the Selectmen deem appropriate."

A ballot vote was cast, the Article FAILED for lack of a majority vote. A two-thirds vote was required to pass.

YES: 302 NO: 325

ARTICLE FIVE: Selectman Nordgren moved, and it was duly seconded, "That the Town vote to appropriate \$267,000 for the purpose of constructing Town recreation facilities on the so-called "Old Dump Site" at the Gile Tract off Route 120; and further, to authorize the Selectmen to borrow \$167,000 by the issuance of bonds and/or notes under the Municipal Finance Act; and further, authorize the Selectmen to apply, negotiate, and do all things necessary to obtain Federal Assistance as may be available for this project; and/or to incur indebtedness in anticipation of the receipts of such assistance as provided under the Municipal Finance Act and further to accept and expend gifts of money and/or personal property for the purpose of this project."

A two-thirds vote was needed to pass; but in a ballot vote, the Article FAILED lacking a two-thirds vote:

YES: 358 NO: 268

ARTICLE SIX: Selectman Thompson moved, and it was duly seconded. "That business under Article Six be deferred until the Adjourned Session of the Annual Town Meeting to be held at 7 p.m. on Wednesday, May 25, 1983, at Thompson Arena".

A motion to adjourn was made, seconded, and ADOPTED by voice vote.

ARTICLE SEVEN: A motion by Selectman Nordgren, under Article Seven, was moved and duly seconded, "That the Town vote to appropriate an amount not to exceed \$1,500,000 for the purpose of financing the transition to a June/July fiscal year, and further to authorize the Selectmen to borrow said sum by the issuance of bonds and/or notes under the Municipal Finance Act, and pursuant to the authority under RSA 31:94-d."

This article was ADOPTED by a two-thirds ballot vote:

YES: 261 NO: 21

ARTICLE EIGHT: Selectman Black moved, and it was duly seconded, "That the reports of the Selectmen, Town Clerk, Treasurer, Auditor, Collector of Taxes, and other Town Officers as printed in the Town Report be accepted." A request from Martha Solow for the report of Town Meeting to contain total votes cast for candidates and other issues was made part of record.

This motion was then ADOPTED by voice vote.

SPECIAL RESOLUTIONS AND CITATIONS:

Selectman Stephen Waite read the following resolution in honor of Thomas Byrne:

Most Selectmen have an opportunity to consider carefully whether they wish to assume the duties of the post when they decide to file for election. Tom Byrne did not have that opportunity when he was asked last April to fill out this year of Jim Campion's term. It is typical of Tom's public spirit, already seen on various Town committees. I have already acknowledged this evening that he accepted on short notice. It is equally typical of Tom that he carried out his task carefully, thoughtfully, and without fanfare. Tom has chosen not to run for election this year. After having seen him in action, we hope he will run at some time in the future.

Thank you, Tom, for your time and effort this year.

Selectman Sharon Nordgren read the following resolution in honor of James W. Campion, III:

Jim Campion's affair with the Town started when he became a volunteer fireman in the 1950's. His childhood enchantment with fire trucks and things mechanical was fulfilled behind the wheel of a Hanover Volunteer Hose Company truck, the first to arrive and the last to leave the action. The picture of Jim Campion on the opposite page is typical of the man - he was always where the action was, whether at a fire, renovating Oak Hill, on a highway construction project such as Park Street, or cajoling people with different ideas into a consensus for the good of the Town and its future.

Jim was selected as Hanover's Citizen of the Year for 1981, but he was not just the citizen of 1981; Hanover was his Town every year. Nor was he just a citizen of Hanover. His interests in community service were broad enough and his willingness to serve generous enough to encompass regional and state concerns as well. His leadership in establishing the Association of the Elected Officials' of the Upper Valley and his efforts as Vice President of the New Hampshire Municipal Association were typical of his desire to provide better services to citizens across the State.

Jim poured a tremendous amount of energy into fulfilling his commitment as a citizen of Hanover, beginning officially with the development of a program for youth in the late 1960's. In 1974, he was elected to fill out a term as Selectman. He was elected to a full term in 1975 and again every three years thereafter, serving as Chairman of the Board from 1975 on.

When he wasn't checking on things in the Municipal Building or on a Town project, Jim was very often tinkering with equipment or working on the land around his

house on King Hill. Or he might be out flying in his airplane, figuring out how to get a consensus on some Town matter to match the harmony of the landscape he loved.

Jim was driven to serve his fellow citizens. He opened his home and his heart and worked with uncommon vigor and enthusiasm on whatever project was at hand, without diminishing his delight in his family and grandchildren.

His presence is missed; his legacy is enduring.

Following the resolutions a Happy Birthday wish was sung for Emily Gould by the gathering.

ARTICLE NINE: Selectman Thompson moved, and it was duly seconded. "That the following persons are hereby nominated for the following offices:

Auditor for a term of one year: Robert R. Costello
Robert G. Murphy, Jr.

Member of Advisory Assessors Board for term of three years:
Roger C. Ball

Fence Viewers for a term of one year:
Walter S. Coutermarsh
Edward Lathem
Howard Reed

Surveyors of Wood and Timber for one year:
Joseph C. Fogg
Willem M. Lange

Park Commissioner for a term of three years:
Carolyn C. Tenney

This motion was ADOPTED as presented by a voice vote.

ARTICLE TEN: Selectman Black moved, and it was duly seconded, "That the Town vote to apply the unexpended balance of the 1982 appropriation for the Sidewalk Special Area to reduce the appropriation for this service area in 1983 by \$12,724."

This motion was ADOPTED by a voice vote.

ARTICLE ELEVEN: Selectman Thompson moved, and it was duly seconded, "That the Town vote to apply the unexpended balance of the 1982 appropriation for the Fire Protection Special Service Area to reduce the appropriation for this service area in 1983 by \$22,328."

There was no discussion, and the motion was ADOPTED by voice vote.

ARTICLE TWELVE: Selectman Nordgren moved, and it was duly seconded, "That the Town raise and appropriate the sum of Four Million, Four-Hundred Thousand, Two-Hundred Ninety-Five Dollars (\$4,400,295) which includes Two-Hundred, Twenty-One Thousand, Seven-Hundred Forty-Five Dollars (\$221,745) for the general operation of the parking system to pay the expenses of

the Town during the 1983 fiscal year for the purposes set forth in the Town Budget; and further, that the Selectmen are authorized to accept and expend gifts of money or personal property for the purposes intended by any donor; and in addition, to apply, receive, and expend any Federal or State assistance for the purposes set forth in the Town Budget, not anticipated as of the Annual Town Meeting, on the condition that the Selectmen shall account to the voters of the Town for all such additional receipts and expenses, and shall hold a public hearing prior to taking any action thereon as required by RSA 31:95-b."

The motion was ADOPTED by voice vote.

ARTICLE THIRTEEN: Selectman Waite moved, and it was duly seconded, "That the Town vote to appropriate and authorize the Selectmen to make payments into the Capital Reserve Funds in the following amounts for the purposes set forth in the Town Budget: Administration - \$1,100; Code - \$488; Fire - \$35,338; Police - \$17,105; Highway - \$96,400; Buildings and Grounds - \$5,300; Equipment - \$1,500; Sidewalks - \$3,200; and Sewer - \$12,000; and to make withdrawals from such Capital Reserve Funds in the following amounts for the purposes as set forth on Page 69 of the Town Report: Recreation - \$7,200; Police - \$14,624; Building and Grounds - \$7,000; Fire - \$16,500; Sewer - \$8,200; and Highway - \$14,000; and the Selectmen shall be the agents of the Town to expend these funds for the purposes thereof."

There was no discussion on this motion, and it was ADOPTED by voice vote.

ARTICLE FOURTEEN: Selectman Black moved, and it was duly seconded, "That the Town vote to authorize the Selectmen to withdraw from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 as amended for the use as setoffs against budget appropriations in the following amounts, General Fund - \$61,394; Fire Fund - \$44,934; Sidewalk Fund - \$1,231 as detailed on Page 69 of the 1982 Town Report; and further to authorize the Selectmen to make pro rata reductions in the amounts, if estimated entitlements are not received or are reduced."

There was no discussion on this motion, and it was ADOPTED by voice vote.

ARTICLE FIFTEEN: Selectman Waite moved, and it was duly seconded, "That the Town vote to appropriate a sum not to exceed \$57,600 for the purchase of software and hardware data processing systems, and further to authorize the Board of Selectmen to borrow said sum by the issuance of bonds and/or notes under the Municipal Finance Act."

This motion was ADOPTED on a two-thirds voice vote, determined by the Moderator.

ARTICLE SIXTEEN: Selectman Byrne moved, and it was duly seconded, "That the Town vote to authorize the Selectmen to enter into contracts with any permanent employee or independent contractor designated as eligible to defer compensation, in whole or in part, pursuant to RSA 101-B:5-a."

This motion was ADOPTED by a voice vote.

ARTICLE SEVENTEEN: Selectman Black moved, and it was duly seconded, "That the Town vote to appropriate the sum of \$25,496 and to raise, through taxes, the sum of \$20,336 for the operation of a Community Center at 10 School Street; and further, to authorize the Selectmen to accept and expend gifts of money and/or personal property for the purposes intended by any donor."

Motion was ADOPTED on a hand-count.

ARTICLE EIGHTEEN: Selectman Nordgren moved, and it was duly seconded, "That the Town vote the provisions of RSA 31:94-a and b, which allows a change in the Town's fiscal year from January through December to July through June; and further, allows the Town to enact an 18-month budget beginning in January of 1984 to implement the transition to the new fiscal year."

The motion was ADOPTED on a voice vote.

ARTICLE NINETEEN: Selectman Nordgren moved, and it was duly seconded, "That the Town vote to adopt the provisions of RSA 76:15-a and b, to allow for the semi-annual collection of property taxes to be initiated as of July 1, 1984."

There was no discussion on this motion, and it was ADOPTED on a voice vote.

ARTICLE TWENTY: Selectman Thompson moved, and it was duly seconded, "That the Town vote to raise and appropriate the sum of \$5,000 for the purpose of contributing to the cost of construction of a runway extension at the Lebanon Municipal Airport."

The motion was ADOPTED on a voice vote.

ARTICLE TWENTY-ONE: Selectman Byrne moved, and it was duly seconded, "That the Town vote to raise and appropriate the sum of \$17,000 for the purpose of financing the first year of a planned three-year Elm Tree Maintenance Program within an area designated by a radius of one-half mile from the intersection of North and South Main Streets and East and West Wheelock Streets; and further to authorize the Selectmen to apply for, negotiate, and do all other things necessary to obtain such Federal and State or other assistance as may be available for this project, and to receive and expend such assistance for the purpose of this project."

The motion was ADOPTED on a voice vote.

ARTICLE TWENTY-TWO: (By petition) Robert Schmid moved, and it was duly seconded, "That the Town vote to urge the President of the U.S. and the New Hampshire Congressional Delegation, to en immediately all military and economic aid to the governments of El Salvador, Honduras, and Guatemala; and to cease the training of Salvadoran, Guatemalan, and Honduran personnel in the United States."

The motion was ADOPTED by a hand-count vote.

FAVORING: 86 OPPOSED: 81

ARTICLE TWENTY-THREE: Selectman Black moved, and it was duly seconded, "That the Town vote to go on record in support of immediate action by the Federal Government to control and reduce acid rain, which is harmful to the environment and economy of Hanover, and the health and welfare of the people of Hanover. These actions shall include: (1) Reduce by at least half the major cause of acid rain, sulfur dioxide emissions, by the year 1990; (2) Conclude negotiations and adopt a treaty with the government of Canada that will commit both nations to this same goal. The record of the vote on this article shall be transmitted to the New Hampshire Congressional Delegation and to the President of the United States.

The motion was ADOPTED by a voice vote.

ARTICLE TWENTY-FOUR: An attempt was made by David H. Bradley to reintroduce the subject included in Article Five (Town Recreation Fields at Old Dump Site) as part of the warrant for the Adjourned Town Meeting on May 25th. This was placed in the form of a motion. Discussion revealed many people opposed to the manner in which the proposal was made, since many voters had left at the late hour, assuming business was concluded on that specific topic.

The Bradley motion was DEFEATED on a voice vote.

ADJOURNMENT: Moderator Bird then adjourned the meeting to May 25th., Wednesday, at 7 p.m. at Thompson Arena, at which time the sole item of business will be Article Six, Police Facilities.

Respectfully submitted,
Frances G. Wales
Town Clerk

**MINUTES OF ADJOURNED
HANOVER TOWN MEETING
May 25, 1983**

Moderator Harry Bird convened the adjourned town meeting at 7 p.m. at the Thompson Arena, Hanover, New Hampshire, for the express purpose of considering the following Warrant Article:

Article Six: (To vote by ballot) To see if the Town will vote to appropriate funds for the purpose of financing expanded, or the construction of substitute Police facilities, including the acquisition of land and easements as may be necessary; and further, to authorize the Selectmen to borrow said sum by the issuance of bonds and/or notes under the Municipal Finance Act; and further, authorize the Selectmen to apply, negotiate, and do all things necessary to obtain Federal assistance as may be available for this project; and/or to incur indebtedness in anticipation of the receipt of such assistance as provided under the Municipal Finance Act and to receive and expend such assistance for the purpose of this project.

Selectman Thompson advised meeting that since the adjournment of Town Meeting on March 8, 1983, the Committee had continued the study of this project, but had not reached final conclusions and recommendations at this time. He recommended that action be postponed to a later date.

Selectman Nordgren then moved "That this adjourned session of the March 8, 1983, Annual Town Meeting be readjourned to Saturday, November 5, 1983, at 9 a.m., in Webster Hall, for further action under Article 6." Motion was seconded by Waite.

Moderator then called for a vote on the motion, which was adopted unanimously by voice vote. Meeting was adjourned at 7:15 p.m.

Respectfully submitted,
Frances G. Wales
Town Clerk

**MINUTES OF ADJOURNED
HANOVER TOWN MEETING
November 5, 1983**

Moderator Harry Bird convened the Adjourned Town Meeting at 9:00 a.m. at the Webster Hall, Hanover, New Hampshire, for the express purpose of considering the following Warrant Article:

Article Six: (To vote by ballot) To see if the Town will vote to appropriate funds for the purpose of financing expanded, or the construction of substitute Police facilities, including the acquisition of land and easements as may be necessary; and further, to authorize the Selectmen to borrow said sum by the issuance of bonds and/or notes under the Municipal Finance Act; and further, authorize the Selectmen to apply, negotiate, and do all things necessary to obtain Federal assistance as may be available for this project; and/or to incur indebtedness in anticipation of the receipt of such assistance as provided under the Municipal Finance Act and to receive and expend such assistance for the purpose of this project.

Selectman Nordgren then moved "That this adjourned session of the March 8, 1983, Annual Town Meeting be adjourned permanently." Motion was seconded by Selectman Waite.

The Moderator then called for a vote on the motion, which was adopted unanimously by voice vote. Meeting was adjourned at 9:10 a.m.

Respectfully submitted,
Frances G. Wales
Town Clerk

**SPECIAL HANOVER TOWN MEETING
MINUTES
November 5, 1983**

Moderator Bird called the Special Town Meeting to order at 9:15 a.m. and proceeded to read the posted Warrant Articles, as petitioned. Upon a request for business under Article I, David Cioffi, representing the petitioners, made the following motion:

“That the Town vote to relinquish whatever claims the Town may have to the so-called ‘greenways,’ i.e., those strips of land formerly occupied by highways bearing Goldthwaite-King numbers 1a, 2e, 15, 20, 24b, 29, 47b, 53, 50/56, and 110N;

“That the Town move to revoke the vote under Article 11 of the Warrant of the 1978 Annual Town Meeting whereby the Selectmen were authorized to assign supervision of the strips of land to the Conversation Commission;

“That the Town move to authorize and direct the Selectmen to execute and deliver to the landowners whose titles have been affected by the Town’s claims to the ‘greenways’ quitclaim deeds releasing the Town’s claims; and

“That the Town move to authorize and direct the Selectmen and the Conservation Commission to take all other action necessary to carry out this vote.”

The motion was duly seconded, and Moderator recognized Mr. Cioffi, to commence the discussion. A prepared statement was read by Cioffi explaining the reasons for the petitioners seeking a remedy to this situation, an historical review of the events that have led to this meeting, the questions of ownership, and the hardships imposed by this decision of the Town to claim these lands.

Moderator then introduced to the meeting the new Town Manager and his wife, Cliff and Chris Vermilya, who had recently arrived in Hanover.

Moderator then recognized Selectman Sharon Nordgren, who gave an historical review of the “greenways” issue and the Selectmen’s involvement in this issue. (This statement is on file.)

A second statement from Selectman Craumer at this juncture expressed the distress of himself and Selectman Thompson that three of the Selectmen had seen fit to hold a private meeting to draw up a statement demonstrating their obvious bias. “This was done without review of the entire Board of Selectmen and may be a legal maneuver, but it is morally indefensible and violates the concept of open discussion. I would strongly urge you to vote ‘Yes’ on this matter before us today” was Craumer’s concluding statement.

Moderator then recongized Frank Fetter, who made the following motion:

“That this Special Town Meeting to consider the two Articles presented by petition, be adjourned to the end of the business meeting on the second Tuesday of March, 1985.” The motion was duly seconded.

Moderator explained that this motion would take precedence over the Cioffi motion, and recognized Mr. Fetter for discussion of his motion. Fetter spoke to the inability of this type of meeting to competently resolve this issue, with specific mention of the legal issue of ownership and whether or not we need "greenways." He felt the Articles as presented were highly technical, and those present did not have the ability to make such decisions on any legal basis, and that a court decision would be more appropriate.

Before continuing, Moderator recognized Selectman Waite, who indicated he would favor adjourning this meeting, but first rebutted the statement made earlier by Selectman Craumer referring to their holding of a private meeting by three of the Selectman on this issue, declaring that the allegations were "not true."

Attorney David H. Bradley commented on the motion by Fetter to adjourn this meeting. He said that if no determinations were made at this meeting, consequences would mean the issue would go to court. Consideration of land involved, legal costs, and chances of winning a court case should be given serious thought by the voters. There could be no non-adversarial decision rendered by a declaratory judgment, in his opinion, and he was against adjourning.

Question was called on whether to adjourn the meeting, as made by Fetter. The Moderator called for a voice vote, and the motion to adjourn FAILED.

The Moderator then advised the meeting to proceed with discussion of Cioffi motion, as made earlier. Edward Sonk was recognized to speak, and read from a prepared statement (on file) of his opposition to settling the problem in this fashion. He urged a method of compromising on the issues between the Town and the petitioners, and made the following motion:

"That the Town vote to amend the original motion and move that all conditions of the petitioned article stand as written as long as the following conditions are met:

That a mediation group of concerned citizens (as outlined on attached statement of subsidiary motion) chosen by the Moderator work with Selectmen and all directly affected individuals and groups (with the greenway controversy). This mediation group will meet over the next four months to arrive at a compromise satisfactory to both parties regarding "uses" of these greenways.

That this group (after compromise is reached) will prepare an article to be included in a special town meeting warrant to be presented to the voters at another special town meeting a week before Regular Town Meeting in March, 1984."

Moderator then called a brief recess to discuss the motion with Sonk. Bird said then that the motion as presented could not be included in Cioffi's motion, but the intent of motion was that this matter be turned over to a committee of concerned citizens charged with reaching a compromise on the greenways acceptable to all parties. Committee would be appointed by Moderator and would

report to the Town Meeting of 1984. Sonk's intent was to ask meeting to vote in favor of Cioffi motion, but with the restriction that it be referred to a committee. Moderator's opinion was that if the Cioffi motion were approved, another approved clause could not be included that would send it to a committee. Moderator asked if Mr. Sonk wished to challenge his decision.

Martha Solow called a point of procedure and asked Moderator to clarify if motion to commit to a committee is a separate motion which supersedes the pending motion on the floor. Moderator again said he considered it a separate motion, to be considered separately, but wanted consensus of meeting's support of his interpretation. If Sonk motion is seconded and passed, Article I will be referred to Committee, etc.

Moderator then asked meeting if the motion presented by Sonk would be considered as a separate and substitute motion to Cioffi's motion. The Moderator's interpretation was upheld by a voice vote. Moderator read the Sonk motion once again.

Sonk then read his five-page statement (on file with minutes) to the meeting as initial phase of discussion on this motion.

The Moderator called for a voice vote, which he felt was not in favor of the motion. However, to be certain, he asked for a show of hands to get a final determination. The motion to refer to committee was defeated by a show of hands not favoring the motion which had been made by Sonk.

Business again returned to the motion previously presented by Cioffi. Moderator Bird continued with "The motion made by Mr. Cioffi, the main motion, is now on the floor — is there further discussion of this motion? (pause) If not, are you ready for the question on Article I?"

Moderator asked for a motion to delay voting on Article I until after discussion on Article II. "So moved" was heard from the gathering, as well as a second, and the Moderator asked if there was any discussion.

Moderator asked all those in favor of delaying the voting until after discussion of Article II to affirm or reject, and an overwhelming voice vote accepted the motion.

Moderator then asked meeting to decide how long it wishes the voting to continue. He explained that under conventional procedure, all in the room would vote, and then the count taken. If extended voting is desired, now is the time to entertain such a motion. He suggested a period of two or three hours after business session to be a reasonable time. Mr. John Fredyma then made the following motion: (Moderator said he would not forget Mr. Fetter)

"Moved that voting begin and continue until all in the room have cast their vote, then ballots counted, for the two Articles on warrant"

The motion was duly seconded, and Moderator asked for discussion on motion.

Susan Boyle expressed her opposition to the motion, because it would mean that many voters who have a desire to vote on these ar-

ticles would be unable to do so. She then put into motion for "That the original motion be amended to extend the voting hours until 2 p.m. on Articles I and II." It was duly seconded. Moderator asked if there was any further discussion on this motion, and hearing none, a vote by voice was overwhelmingly in FAVOR of this motion.

Moderator explained that the Boyle motion superceded the Fredyma motion, and that the voting on both Articles would be continued until 2 p.m.

Moderator then asked Mr. Fetter be allowed to speak, since the Moderator had not seen him when question was called. Therefore, the question on Article I would be delayed until Mr. Fetter was recognized. Mr. Fetter then addressed the meeting, by repeating his earlier concern that the voting was on two separate issues, one being the legality of ownership of the areas in question, and the other issue an emotional one of feeling that the Town already has enough recreational areas and such roads and that these can be given away.

David Nutt was then recognized by Moderator to speak. He expressed concern over the *method* the Town has chosen to settle the greenways issue, rather than whether or not the Town needs or wants greenways. It is his hope that the issue can be solved in future in a manner different from that being considered today.

The Moderator announced that the question has been called, and a second was heard. He asked meeting by voice vote to express its opinion on whether to end discussion on Article I. An overwhelming YES vote FAVORED this motion, and there was no challenge to the vote. Discussion on Article I was then completed, with voting to be conducted after discussion on Article II.

Moderator Bird then began to read Warrant Article II, as presented by the petitioners. (Attached to minutes and on file). After reading the article, there was a motion by Martha Solow to pass over Article II. Moderator explained that by passing over the article, no discussion would take place. Moderator asked meeting for a voice vote on motion to pass over the Article II, and it was DEFEATED by an overwhelming voice vote, NO.

Allan Gaylord was recognized by the Moderator, and agreed that both issues in Articles I and II are related. He pointed out that the process now under consideration could result in future claims by abutters to Town-owned roads. He felt that with the history of the Town showing ownership by the Town, a legal solution should be followed to determine ownership, which could not be achieved by voting for the petitioners articles as presented today. It is a very complicated issue, and voting to give away the Town's claims on land it owns in this manner would not be preferable to a legal opinion. (Full text of remarks are taped and on file)

Moderator informed Gaylord that Town Counsel had advised that Town Meeting does have the power to give away rights, as provided in State statutes.

Jack Long asked for clarification as to whether Professor Clark was hired by the Town to be an advocate or hired to give an independent determination of his position on this issue. Moderator

asked if meeting would like an answer to this question.

Selectman Nordgren explained the charge to Professor Clark as being to verify the work done by Conservation Commission (A. King) and was not asked to support the Town's claim, but to give an historical perspective and his opinion if research done (by Allen King) was correct or incorrect.

Gerald Hughes was recognized by Moderator, and he spoke to the No. 11 highway as part of his grandfather's estate. He urged a vote to confirm ownership of the land to the abutters.

Atty. Rath, of the Concord firm of Orr & Reno, spoke on behalf of an owner abutting road 110S. He expressed an opinion that it was an obligation of the Town to be fair to each member residing therein, and this action to claim land that has existed for over 200 years as part of certain properties would be unfair and place unfair burden on those owners to seek legal opinions to reclaim their rights.

Tom Linell then was recognized by the Moderator, and proceeded to show by a projected slide on overhead viewing screen the copy of deed showing notation of the Road NO. 11 as referred to in Article II. He made reference to many copies of deeds that do show evidence of roads being noted. Road 110S is not mentioned presently as being in Hanover, but research of it and other roads gives adequate evidence to Town's claims and voters should vote to keep the Town's rights at this meeting.

Elaine Bent, landowner, claimed that in April, the Registry of Deeds in Woodsville had shown Highway No. 11 as being on her land. She said this was not so, as it had never been on her land. It had also been put on National Park Service deed. She claims no one really knows the location of Highway No. 11. Moderator informed her that this meeting today cannot solve that legal problem.

Walter McAdam spoke as a user of No. 110 and No. 11 as recreational use. He spoke favorably of the greenways concept of trails for public recreational use. He urged not giving away things of value that are for use of all Townspeople. The proper solution would be by negotiation between Town and landowners and/or legal determination, and that it would be irresponsible to determine the issue in manner presented before this meeting.

Martha Solow called for the question, and the Moderator informed the meeting. A voice vote to affirm the call for the question and ending the discussion on Article II was not clear to the Moderator, so he asked for a show of hands of registered voters. Counting of hands revealed 160 in favor of calling the question, and 46 not in favor. He felt it was clearly a two-thirds vote favoring, and asked if the meeting was comfortable with that decision. With a call for a more definitive vote, the Moderator then requested a "division of house" with all of those in favor of calling the question on the left side of hall, and others on the right side. It was OBVIOUS to the Moderator, and not challenged, that two-thirds of those present (and on left side of hall) were in favor of calling the question, which he declared was then done.

He then reread the motions on which voters would be casting their votes, and then explained the voting procedures involved with the yes/no ballots. Voting would continue until 2 p.m., when votes would be counted and the results announced.

Copies of the warrant were posted at the entranceway to the voting area, as well as projected on an overhead screen. No changes were made to the articles as presented.

A question of interpretation from an attorney, who is a voter, referred to the meaning of Article II, and as to whether a YES meant returning those Class VI roads to the abutting owners. Moderator Bird advised him that a YES vote on both Articles would return ownership to the abutting landowners.

At 2 p.m., the polls were closed and the ballots counted.

Results of the voting were as follows:

ARTICLE NO. I	YES: 352	NO: 350 (1 blank vote)
ARTICLE NO. II	YES: 350	NO: 348 (3 blank votes)

The Moderator announced the results of the vote, and after hearing no questions on the vote for further business under the warrant, declared the meeting adjourned.

Respectfully submitted,
Frances G. Wales
Town Clerk

**ANNUAL REPORT
OF THE
HANOVER
SCHOOL DISTRICT
1983**

**1983 HANOVER ANNUAL REPORT
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**HANOVER SCHOOL DISTRICT
SCHOOL DISTRICT OFFICERS
School Board**

	<i>Term Expires</i>
Susan F. Boyle, Chairman	1984
Roger Cohen	Resigned Nov. 26, 1983
Margaret "Muff" Culp, Secretary	1986
Mary Ann Harris	1984
Emily M. Mead	1984
Brian E. Pattison	1985
Douglas A. Rupert	Resigned Sept. 20, 1983
Fay T. Sorenson, Vice Chairman	1985
Carolyn S. Whitman	1984

Lee K. Hurd, *Moderator*

Lee Ann Hirsch, *Clerk*

Sybil B. Williamson, *Treasurer*

Robert R. Costello, *Auditor*

Hugh Watson, *Superintendent of Schools*

Donald E. Campbell, *Director of Plant*

Jeanette I. Cook, *Administrative Assistant*

William H. Moorman, *School Business Manager*

Eugene A. Roddy, *Director of Pupil Personnel Services*

Stefan Vogel, *Principal, Bernice A. Ray School*

**HANOVER SCHOOL DISTRICT
SPECIAL WARRANT
STATE OF NEW HAMPSHIRE**

Grafton, S. S.

School District of Hanover

To the inhabitants of the School District of Hanover, in the County of Grafton and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at Thompson Arena in Hanover, New Hampshire on Tuesday, March 13, 1984, at 8:00 in the morning to act on the following subject:

To choose by ballot a Moderator, a Clerk, a Treasurer, and an Auditor, each to serve one year, one member of the School Board to serve two years, and three members of the School Board, each to serve three years.

(Polls will open at 8:00 A.M. and will close at 7:00 P.M. or one-quarter hour after completion of voting on the last article in the Town Warrant, whichever is later, unless the Town votes to keep the polls open to a later hour.)

NOTE: ALL OTHER BUSINESS WILL BE CONSIDERED AT THE SCHOOL DISTRICT MEETING TO BE HELD ON WEDNESDAY, MARCH 21, 1984, AT 7:30 P.M. IN THE HANOVER HIGH SCHOOL AUDITORIUM.

Given under our hands and seals at said Hanover this twenty-fifth day of January, 1984.

SCHOOL BOARD, SCHOOL DISTRICT OF HANOVER

Susan F. Boyle, Chairman

Emily M. Mead

Margaret Culp, Secretary

Brian E. Pattison

Mary Ann Harris

Fay T. Sorenson, Vice-Chairman

Carolyn S. Whitman

SCHOOL DISTRICT WARRANT STATE OF NEW HAMPSHIRE

Grafton, S. S.

School District of Hanover

To the inhabitants of the School District of Hanover in the County of Grafton and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at the Hanover High School Auditorium in Hanover, New Hampshire on Wednesday, March 21, 1984, at 7:30 in the evening, to act on the following subjects:

ARTICLE 1. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District.

ARTICLE 2. To see if the District will vote to authorize the School Board to establish a contingency fund as part of the regular school district budget and to raise and appropriate Fifteen Thousand Dollars (\$15,000.00) for this purpose.

ARTICLE 3. To see if the District will vote to request from the New Hampshire State Department of Education a waiver from the requirement to provide a school lunch program.

ARTICLE 4. To see if the District will authorize the School Board to apply for, accept and expend, without further action by the School District meeting, money from any source which becomes available during the 1984-85 fiscal year.

ARTICLE 5. To transact any other business that may legally come before this meeting.

Note: Election of school district officers will take place at the time of the School District Meeting held in conjunction with the Town Meeting to be held on Tuesday, March 13, 1984, at Thompson Arena.

Given under our hands and seals at said Hanover this twenty-ninth day of February, 1984.

SCHOOL BOARD, SCHOOL DISTRICT OF HANOVER

Susan F. Boyle, Chairman

Emily M. Mead

Margaret Culp, Secretary

Brian E. Pattison

Mary Ann Harris

Fay T. Sorenson, Vice-Chairman

Carolyn S. Whitman

**HANOVER, NEW HAMPSHIRE
SCHOOL DISTRICT
Record of Election of
School District Officers
March 8, 1983**

The election of officers of the Hanover school district was conducted by separate ballot at the annual Town Meeting on March 8, 1983.

The meeting was called to order by the Town Moderator at 8 A.M. in Webster Hall, Hanover, New Hampshire.

The Hanover School District Warrant, dated February 17, 1983, and the Return of the Posting were read by the School District Moderator Lee K. Hurd.

The polls were declared open at 8:15 a.m. by the Moderator. The polls were declared closed at 10:30 p.m.

At the close of the polls the town officials turned all School District ballots over to the School District Officials who proceeded to count the ballots publicly with the assistance of ten (10) legal voters of the District.

The following officers were declared elected for the term indicated:

Moderator for one year	Lee K. Hurd
Clerk for one year	Lee Ann Hirsch
Treasurer for one year	Sybil B. Williamson
Auditor for one year	Robert Costello
School Board member for three years	Muff Culp Roger Cohen

Respectfully Submitted
Lee Ann Hirsch
Clerk
Hanover, N.H. School District

**MINUTES OF THE ANNUAL MEETING
HANOVER SCHOOL DISTRICT
Wednesday, March 16, 1983
7:30 p.m., Hanover High School, Hanover, N.H.**

A legal meeting of the residents of the Hanover School District was called to order by the Moderator, Lee K. Hurd, at 7:30 p.m. As there was no objection, the moderator dispensed with the reading of the warrant.

ARTICLE I: The motion was made by Emily M. Mead that the District raise and appropriate the sum of *One Million Six Hundred Forty-seven Thousand Dollars (\$1,647,000.00)* for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District. It was duly seconded and voted in the affirmative.

ARTICLE II: The motion was made by Douglas Rupert that the District authorize the School Board to establish a contingency fund as part of the regular school district budget and to raise and appropriate the sum of *Fifteen Thousand Dollars (\$15,000.00)* for this purpose. It was duly seconded and voted in the affirmative.

ARTICLE III: The motion was made by Mary Ann Harris that the District request from the New Hampshire State Department of Education a waiver from the requirement to provide a school lunch program. It was duly seconded and voted in the affirmative.

ARTICLE IV: The motion was made by Susan F. Boyle that the District authorize the School Board to apply for, accept and expend, without further action by the School District meeting, money from any source which becomes available during the 1983-84 fiscal year. It was duly seconded and voted in the affirmative.

ARTICLE V: (Placed on the warrant by petition) The motion was made by Eileen Clausen that the District appropriate the sum of *Twelve Thousand, Seven Hundred and Ninety Dollars (\$12,790.00)* with the recommendation that it be used to retain a part time Special Education teacher at the Ray School. It was duly seconded. A petition from ten (10) legal voters of the district requested a written ballot. The moderator declared that the vote on Article V would be by written ballot. The motion was defeated, NO - 58, YES - 47.

ARTICLE VI: Under other business, a tribute to Mary Golding was read by Willie Black, an expression of appreciation to John Curtis, read by Douglas Rupert, and an expression of appreciation to Mary Ann Harris, was read by Fay Sorenson. All were carried by acclaim. (Copies Attached).

Respectful submitted,
Sybil B. Williamson
Clerk

Mary Golding

Mary Golding came to Hanover to teach in 1947. Long before the days of federal laws for special needs children, Mary switched from the classroom to a position of remedial reading teacher in 1952. She continued in this role until her retirement in 1974.

Mary lived a full life. When a job needed to be done, she was there. She served as president of HEA, and NHEA; she was a delegate for seven years to the NEA convention; she was president of the Plymouth State College Alumni Association and received the Outstanding Alumni Award from Plymouth in 1968.

Mary was not one for all work and no play. She always had a new story to tell and share with friends.

Mary served her profession, her school, her church and her community well. Her presence will be missed.

John M. Curtis

I respectfully move that the Hanover School District extend a unanimous vote of gratitude to John Curtis for his nine years of dedicated service to this community and its' youth as a member of the Hanover and Dresden School Boards.

John has given his time in an unselfish manner with a consistency beyond memory. He has served as Chairman of this Board and his special expertise in athletics has seen us through a period of change in the development of "equal opportunity" athletic programs.

During this period, just short of a decade, John's even temperament and perspective of Board and School history have been invaluable.

It is our desire to have the record reflect the Community's appreciation for his dedicated participation and to say that we will miss his valued counsel.

Mary Ann Harris

I respectfully move that the Hanover School Board extend hearty thanks and appreciation for inspired service during six years to Mary Ann Harris.

Mary Ann, a Hanover product, literally grew up with the schools. She has taught. She has sent three sturdy lads through Ray, Richmond and Hanover High Schools.

Let it be known that she has been four times a Chairman of the Dresden Board, Chairman of the Hanover School Board, Chairman of the Supervisory Administrative Union Board. Her abilities are many, and her accomplishments are without number. She and her husband, Ted, are leaving the Hanover scene for the challenge of New Jersey, and it will be hard for us to think of having a quorum without her being present.

Members of the Hanover School Board are grateful for the chance of serving with her. Her inspiration and enthusiasm will linger long with us.

HANOVER SCHOOL DISTRICT ANNUAL REPORT

The Hanover School Board is composed of seven elected members with the Superintendent of Schools acting as its executive officer. The Board meets on the last Wednesday of the month, with additional meetings during January for budget deliberations.

The enrollment of the Ray School was 365 students on January 1, 1984. The Board's most important objective this year was to plan the long term adjustment of educational programs for a declining number of children. We asked the principal, staff and some parents to re-examine and reorganize programs so that the school will be educationally appropriate and fiscally responsible for students and citizens throughout the next decade. To date, long and sometimes heroic hours have been spent in study and deliberation. The Board thanks those who have participated so far, and also those who plan to persevere with us until the end of the school year.

Among those subjects to be studied within this long term planning process are computer education, inclusion of foreign language instruction, and the age at which a child should begin kindergarten.

The Board continued to discuss ways in which the space at the Ray School can be used most effectively. We have looked and shall continue to look seriously at proposals to share and/or rent unused space to groups within Hanover. During this past year, the Hanover After School Program, a non profit educational organization, has rented one of our empty classrooms after school. "HASP" provides a program of supervised activity for some Ray School students from the end of school until 5:30 P.M.

The Parent Teacher Organization (P.T.O.) met four times and provided interesting programs for staff and parents. Their thoughtful insights and suggestions for district goals were appreciated by the Board.

Annual special events at the Ray School included the Colonial Days at our Colonial House, a Japanese Festival, musical productions, research units, the Young Authors' Contest, string, choral and band concerts, and an ambitious and colorful Medieval Festival.

The School Community sincerely thanks the 206 volunteers who contributed over 4100 hours of service at the Ray School this year. Many helped on a regular basis, with weekly classroom or library assistance. Others gave generously of time and talents for short term projects such as Colonial activities, medieval costume making, and musical productions. The school was honored by the dedication and enthusiasm of these volunteers. It was also given a Blue Ribbon Achievement Award by the New Hampshire School Volunteer Program.

The Ray School provides a challenging and exciting environment for children's education. The Board thanks the principal and staff for their dedication, and we are grateful to the community for its support. The School is always open for townspeople to visit, and we encourage exchanges with parents and other citizens. The Board also invites interested citizens to attend and participate in our meetings.

Susan Boyle, Chairman
Margaret (Muff) Culp, Secretary
Mary Ann Harris
Emily Mead
Brian Pattison
Fay Sorenson, Vice-Chairman
Carolyn Whitman
HANOVER SCHOOL BOARD

REPORT OF THE HANOVER SCHOOL DISTRICT AUDITOR

I have met with the Certified Public Accountants retained by the Hanover School District and reviewed with them the results of their audit for the year ended June 30, 1983.

As elected auditor for the Hanover School District, I find the audit of the District's financial statements by Killion, Plodzick and Sander-son for the year ended June 30, 1983 as represented in their audit certificate dated September 1, 1983 to be satisfactory in all respects.

Respectfully Submitted,
Robert R. Costello
Auditor

ACCOUNTANT'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Hanover School District
Hanover, New Hampshire

September 1, 1983

We have examined the combined financial statements and the combining fund and account group financial statements of the Hanover School District as of and for the year ended June 30, 1983. Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts results in an incomplete presentation as explained in the above paragraph, the combined financial statements and the combining fund and account group financial statements referred to above present fairly the financial position of the Hanover School District at June 30, 1983 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The combining fund and account group financial statements and supplemental schedules are presented for purposes of additional analysis and are not a required part of the combined financial statements of the Hanover School District. The information has been subjected to the auditing procedures applied in the examination of the combined financial statements and, in our opinion is stated fairly in all material respects in relation to the combined financial statements taken as a whole.

KILLION, PLODZIK & SANDERSON

HANOVER SCHOOL DISTRICT
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended June 30, 1983

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
School District Assessment	\$1,403,808	\$1,403,808	\$ _____
Tuition			
Regular Day School	_____	2,783	2,783
Other Local Revenue			
Earnings on Investments	10,000	12,962	2,962
Rentals	7,250	10,149	2,899
Income From Trust Funds	15,000	16,017	1,017
Other	100	572	472
Total Other Local Revenue	<u>32,350</u>	<u>39,700</u>	<u>7,350</u>
State Sources			
Sweepstakes	20,058	20,058	
Building Aid	63,293	64,612	1,319
Vocational School Aid			
Handicapped Aid	<u>10,766</u>	<u>10,463</u>	(303)
Total State Sources	<u>94,117</u>	<u>95,133</u>	<u>1,016</u>
Federal Sources			
Forest Reserve	<u>1,500</u>	<u>1,787</u>	<u>287</u>
Interdistrict	<u>26,743</u>	<u>26,743</u>	_____
Fund Transfers			
Trust and Agency Fund	<u>20,000</u>	<u>17,785</u>	(2,215)
Total Revenues	1,578,518	<u>\$1,587,739</u>	<u>\$9,221</u>
Unreserved Fund Balance Used To Reduce District Assessment	<u>57,442</u>		
Total Revenues and Use of Fund Balance	<u>\$1,635,960</u>		

HANOVER SCHOOL DISTRICT
General Fund

Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended June 30, 1983

	<u>Encumbered</u> <u>From 1981-82</u>	<u>Appropriations</u> <u>1982-83</u>	<u>Expenditures</u> <u>Net of Refunds</u>	<u>(Over)</u> <u>Under</u> <u>Budget</u>
Instruction				
Regular Education	\$	\$ 763,667	\$ 750,521	\$13,146
Special Education		<u>94,989</u>	<u>101,070</u>	<u>(6,081)</u>
Total Instruction		<u>858,656</u>	<u>851,591</u>	<u>7,065</u>
Supporting Services				
Pupils				
Health		13,870	13,356	514
Instructional				
Improvement of Instruction		9,416	7,654	1,762
Educational Media		<u>47,059</u>	<u>41,642</u>	<u>5,417</u>
General Administration				
Office of Superintendent		73,199	73,199	
Contingency		15,000		15,000
Other General Administration		12,320	11,830	490
School Administration		<u>190,315</u>	<u>185,475</u>	<u>4,840</u>
Business				
Operation & Maintenance of Plant		152,012	146,512	5,500
Pupil Transportation		<u>94,270</u>	<u>95,909</u>	<u>(1,639)</u>
Total Supporting Services		<u>607,461</u>	<u>575,577</u>	<u>31,884</u>
Community Services		<u>3,000</u>	<u>3,036</u>	<u>(36)</u>
Facilities Acquisition & Construction		<u>10,000</u>	<u>12,222</u>	<u>3,470</u>
Debt Service		<u>156,843</u>	<u>156,843</u>	
Total Appropriations	<u>\$5,692</u>	<u>\$1,635,960</u>	<u>\$1,599,269</u>	<u>\$42,383</u>

HANOVER SCHOOL DISTRICT 1984-85 BUDGET SUMMARY

ACCOUNT DESCRIPTION

	<u>Budget 1982-83</u>	<u>Actual 1982-83</u>	<u>Budget 1983-84</u>	<u>Proposed 1984-85</u>
Foreign language				
Grades 1-5	\$ 486,724	\$ 479,886	\$ 493,156	\$ 11,780
Kindergarten	45,289	44,360	48,800	531,370
Art	29,171	28,527	27,561	53,645
Music	31,872	31,340	34,207	31,452
Physical Education	31,866	31,423	31,768	35,490
Special Education	90,235	86,083	83,912	29,814
Media	46,111	44,060	41,719	93,631
Staff Development	<u>9,416</u>	<u>7,685</u>	<u>8,800</u>	<u>46,750</u>
TOTAL INSTRUCTIONAL	770,684	753,364	769,923	845,352
Support Services				
Health Services	16,553	15,630	17,442	19,113
Building Administration	69,593	72,197	74,123	80,980
Plant Maintenance	25,938	19,265	24,582	21,925
Plant Operation	87,934	90,208	104,606	108,110
Heat and Utilities	40,700	44,078	42,050	45,950
Capital Outlay	<u>10,000</u>	<u>6,530</u>	<u>5,000</u>	<u>45,100</u>
TOTAL SUPPORT	250,718	247,908	267,803	321,178

Hanover District Budget				
Tuition to Richmond	221,520	207,320	236,134	295,776
Special Education Tuition	17,500	26,425	4,000	16,000
SAU #22 Support	73,199	73,199	76,000	74,449
General Control & Governance	12,320	11,829	13,520	13,545
Insurance	20,456	17,505	19,075	19,210
Transportation	93,220	94,606	95,100	105,150
School Milk	4,000	7,970	4,000	4,000
Community Activities	3,000	3,239	3,400	3,600
Reimbursable Grant Programs	8,540	9,045	8,140	8,140
Debt Service	156,843	156,843	149,905	110,000
Contingency	15,000	-0-	15,000	15,000
TOTAL DISTRICT	625,598	607,981	624,274	664,870
GRAND TOTAL BUDGET SUMMARY	\$1,647,000	\$1,609,253	\$1,662,000	\$1,831,400

HANOVER SCHOOL DISTRICT 1984-85 BUDGET REVENUES

	1982-83	1983-84	1984-85
	Actual	Budget	Proposed Budget
Balance Forward, July 1	\$ 57,442	\$ 50,000	\$ 20,000
Local Sources:			
Appropriation	1,403,808	1,438,858	1,655,165
Tuition	-0-	-0-	-0-
Checking Account Interest	10,000	12,000	10,000
Bridgman Trust Income	15,000	15,000	15,000
Interdistrict Receipts (Dresden)			
HHS 1964 Addition—Principal	24,500	23,800	-0-
—Interest	2,243	1,105	-0-
Rental Income	7,250	7,250	27,000
Principal & Interest (Special Reserve)	20,000	-0-	-0-
Sawyer Trust/Common Trust Fund	-0-	1,000	1,000
Other	100	100	100
TOTAL LOCAL AND CARRY FORWARD	\$1,540,343	\$1,549,113	\$1,728,265
State Sources:			
Sweepstakes	20,058	18,000	18,759
Building Aid	63,293	71,980	61,470
Handicapped Aid	10,766	10,767	10,766
TOTAL STATE SOURCES	\$ 94,117	\$ 100,747	\$ 90,995

Federal Sources:

Chapter I	3,940	-0-	3,540	3,540
Chapter II	3,100	3,513	3,100	3,100
Food and Nutrition	4,000	3,711	4,000	4,000
Forest Reserve	1,500	-0-	1,500	1,500
TOTAL FEDERAL SOURCES	\$ 12,540	\$ 7,224	\$ 12,140	\$ 12,140
GRAND TOTAL	\$1,647,000	\$1,650,619	\$1,662,000	\$1,831,400

TAX IMPACT SUMMARY

	<u>1983-84</u>	<u>1984-85</u>
	<u>Budget</u>	<u>Estimate</u>
Total Expenditures	\$1,662,000	\$1,831,400
Non-Tax Revenue	<u>223,142</u>	<u>176,235</u>
To be Raised from Taxes	\$1,438,858	\$1,655,165
Less Business Profits Tax	<u>118,662</u>	<u>171,645</u>
Property Tax Impact	\$1,320,196	\$1,483,520

**HANOVER SCHOOL DISTRICT
BERNICE A. RAY SCHOOL
INSTRUCTIONAL STAFF, 1983-84
(Date indicates first year employed by District)**

Ann G. Atwood, Grade 5	1963
Shirleigh L. Barnes, Kindergarten	1968
Marilyn W. Black, Art	1969
Ruth L. Brown, Grade 2	1955
Donna G. Butler, Music	1977
Jenifer M. Decker, Grade 5	1976
Sara W. DeMont, Grade 1	1978
Louise D. Derrick, Grade 1	1974
Katharine Z. Eaton, Kindergarten	1981
Portia L. Fitzhugh, Grade 3	1983
Elaine K. Hawthorne, Grade 3	1965
Cynthia W. Hayes, Grade 5	1977
Pamela K. Hunt, Grade 4	1979
Jean M. Keene, Media Generalist	1970
Jill J. Kearney, Physical Education	1982
Frances W. Kelsey, Grade 4	1969
Joan S. Kidder, Resource Center	1975
Nancy H. Miles, Learning Center	1975
Marc L. Moss, Leave of absence	1979
John E. Mullens, Grade 3	1981
Alice L. Nintzel, Grade 2	1979
Sharon S. Poulin, Grade 2	1976
Lois C. Roland, Learning Specialist	1975
Robert L. Schmidt, Physical Education	1982
Anne W. Silberfarb, Learning Disabilities Specialist	1975
Margaret C. Thoms, Pre-First Grade	1975
Shirley K. Westhead, Grade 4	1966
John C. Wilde, Grade 5	1972
Bertha L. Woodward, Grade 1	1959

MEDICAL STAFF

Jane B. Graham, Nurse	1966
William E. Boyle, M.D., Doctor	1981

**HANOVER SCHOOL DISTRICT
COMPARATIVE YEARLY ENROLLMENTS
FOR OCTOBER FIRST OF EACH YEAR**

YEAR	K	PRE FIRST	1	2	3	4	5	6	TOTAL
1971	94		88	90	94	98	115	91	670
1972	60		112	93	91	97	101	116	670
1973	71		71	110	91	93	100	98	634
1974	91		78	69	107	97	91	104	637
1975	64		90	81	67	105	95	95	597
1976	66		78	77	79	64	106	105	575
1977	59		78	89	77	83	66	106	558
1978	68		71	75	89	82	80	67	532
1979	48		71	67	74	94	90	90	534
1980	52	15	50	71	71	73	92	91	515
1981	50	13	56	51	76	75	76	87	484
1982	49	13	52	56	51	69	72	74	436
1983	50	16	60	57	54	55	76	69	437

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DRESDEN SCHOOL DISTRICT SCHOOL DISTRICT OFFICERS

School Board	Term Expires
Christopher R. Ashley	1986
Susan F. Boyle	1984
Roger Cohen	Resigned Nov. 26, 1983
Daniel G. Cook, Vice-Chairman	1985
Margaret "Muff" Culp	1986
John L. Dunn	1984
Susan B. Finer, Secretary	1984
Mary Ann Harris	1984
Emily M. Mead	1984
Brian E. Pattison, Chairman	1985
Douglas A. Rupert	Resigned Sept. 20, 1983
Fay T. Sorenson	1985
Carolyn S. Whitman	1984

Jonathan N. Brownell, Moderator
 Shirley K. Griggs, Clerk
 Sybil B. Williamson, Treasurer
 Robert R. Costello, Auditor
 William P. Davis, Auditor
 Lawrence R. Draper, Auditor
 Hugh Watson, Superintendent of Schools
 Donald E. Campbell, Director of Plant
 Jeanette I. Cook, Administrative Assistant, SAU 22
 William H. Moorman, School Business Manager
 Eugene A. Roddy, Director of Pupil Personnel Services
 Uwe Bagnato, Principal Dresden School District
 Linwood H. Bean, Jr., Associate Principal Hanover
 High School
 Patricia M. Davenport, Assistant Principal Frances C.
 Richmond School
 Janet K. Hurd, Community Relations Director
 Doris A. LeVarn, Administrative Assistant Dresden School
 District

WARRANT FOR ANNUAL MEETING OF THE DRESDEN SCHOOL DISTRICT

Hanover, New Hampshire

Norwich, Vermont

The legal voters of the Norwich (Vermont) Town School District and the legal voters of the Hanover (New Hampshire) School District are hereby notified and warned to meet at the Hanover High School Auditorium in Hanover, New Hampshire, on Thursday, March 15, 1984, at 7:30 in the evening for the purpose of holding the Annual Meeting of the Dresden School District and for the purpose of transacting the following business:

- Article 1. To elect a Moderator, a Clerk, and a Treasurer, each to serve for a term of one year, and one Auditor, to serve for a term of three years.
- Article 2. To elect by written ballot the at-large member of the School Board to serve for a term of one year.
NOTE: The polls will open at 7:45 p.m. for the purpose of voting under this article and will close at 10:30 p.m. or one-quarter hour after completion of voting on the last article in the warrant, whichever is later, unless the District agrees to keep the polls open to a later hour.
- Article 3. To see what sum of money the District will appropriate for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1984, and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement.
- Article 4. To see if the District will authorize the School Board to establish a contingency fund as part of the regular school district budget and to raise and appropriate **Twenty-five Thousand Dollars (\$25,000.00)** for this purpose.
- Article 5. To see if the District will authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, and to take any other action relative thereto.
- Article 6. To see if the District will authorize the Moderator to appoint a committee to study the method of financing the District and to make recommendations at the annual meeting in March, 1985.
- Article 7. To transact any other business that may legally come before this meeting.

Given under our hands and the seal of the District this twenty-first day of February, 1984.

Shirley K. Griggs, Clerk
Dresden School District

DRESDEN SCHOOL BOARD

Christopher R. Ashley
Susan F. Boyle
Daniel G. Cook, Vice-Chm.
Margaret Culp
John L. Dunn
Susan B. Finer, Secretary

Mary Ann Harris
Emily M. Mead
Brian E. Pattison, Chm.
Fay T. Sorenson
Carolyn S. Whitman

**MINUTES OF ANNUAL MEETING
DRESDEN SCHOOL DISTRICT
Thursday, March 10, 1983
Norwich Congregational Church
Norwich, Vermont**

The 1983 Annual Meeting of the Dresden School District was called to order by Moderator, Jonathan N. Brownell at 7:40 p.m., Thursday, March 10, 1983. The meeting was held in the Norwich Congregational Church, Norwich, Vermont in order to provide access to handicapped persons. The warrant was read by the Clerk, proper posting having been confirmed in Hanover, New Hampshire, and Norwich, Vermont by Dresden School Directors Fay T. Sorenson and Leslyn A. Hayden, respectively. Present were approximately 224 Dresden School District voters in addition to Dresden Board of School Directors: Chairman John L. Dunn, Vice Chairman Brian E. Pattison, Secretary Daniel G. Cook, Susan F. Boyle, Ann D. Bradley, John M. Curtis, Mary Ann Harris, Leslyn Hayden, Emily M. Mead, Douglas A. Rupert, and Fay T. Sorenson. Also present were Superintendent Hugh Watson, Associate Principal Linwood H. Bean, Assistant Principal Patricia M. Davenport, Director of Plant Donald E. Campbell, Director of Pupil Personnel Services Eugene Roddy, Dresden Principal Edward T. Barry, Administrative Assistant Jeanette I. Cook, School Business Manager William H. Moorman, and Attorney John Stebbins.

Article I: The following officers were elected for the terms listed, the Clerk having been directed to cast a single ballot for each candidate after each nomination was moved by Ann D. Bradley, with seconds by John M. Curtis, the motions being passed by unanimous voice votes:

Moderator, for one year — Jonathan N. Brownell
Clerk, for one year — Shirley K. Griggs
Treasurer, for one year — Sybil B. Williamson
Auditor, for three years — William P. Davis

Article II: Mary Ann Harris moved that the polls remain open until 10:30 p.m., or one-quarter hour after completion of voting on the last article in this warrant, whichever is later. Her motion was duly seconded from the floor, and passed by unanimous voice vote, whereupon the Moderator declared the polls open for election of the Dresden Board of School Directors Member-at-Large at 7:50 p.m.

Article III: After thanking the governing body of the Norwich Congregational Church for the use of their meeting hall, John L. Dunn moved that the District appropriate the sum of **Four Million Thirty-three Thousand Dollars (\$4,033,000.00)** for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1983 and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School

District, in accordance with legislation authorizing the District and with the Articles of Agreement. His motion was duly seconded from the floor. In support of the motion Dr. Dunn stated that, although the total budget represented an increase of 6.8% over the current budget, the amount to be raised by taxes would be a somewhat smaller increase of 6.3%. The projected per pupil cost was estimated as increasing by 8.4% although total instructional costs were estimated at an increase of 6.9%. Norwich's share of the budget was estimated to increase 14.8% while Hanover's increase was estimated at a much lower 2.7%. Dr. Dunn noted that extraordinary expenses for the coming year were limited chiefly to roof repairs at Hanover High School (\$30,000) and out-of-district placement for three handicapped students (\$69,000). He further explained that, although the decision was not unanimous, the Board of School Directors had approved the negotiated teachers contract, which included a 6.8% raise plus compensation for advanced degrees and other considerations.

James Rubens, a Hanover resident, sought an amendment to the Article by moving that the District appropriate the sum of **Three Million Nine Hundred Fifty Thousand Dollars (\$3,950,000)** for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1983 and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with legislation authorizing the District and with the Articles of Agreement. His motion was seconded from the floor. He stated that the amended budget figure represented a 2% reduction in the original figure, sufficient to offer tax relief without compromising the quality of education to be offered in the District schools, while at the same time allowing for a 4% increase in teachers salaries. Dr. Dunn affirmed that any decrease in the budgeted amount would require a decrease largely in the instructional costs.

Dr. Robert Keene requested clarification of how contractual negotiations would be affected if the amendment was accepted by the voters. Mr. Stebbins reminded those present that a negotiated settlement with the teachers was subject to passage of the original budget, and that further negotiations would probably follow passage of the amendment.

J. Stewart Fraser requested a ballot vote for the amendment. The Moderator declared that the request had sufficient support from the floor. The amendment failed, yes 122, no 174, with 4 invalid ballots.

Rodney Pierce then sought to amend the motion by asking for an additional \$6,000 to re-institute the deleted position of home-school liaison, accordingly, he moved to amend the motion to appropriate to the District **Four Million and Thirty Nine Thousand Dollars (\$4,039,000)** for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1983 and to authorize the application of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with legislation authorizing the District and with the Articles of Agreement. During ensuing discussion, Superintendent Watson stated that the salary for the position was a larger figure, \$10,160. In response to a question from James Maloney, Ann Bradley stated that the Board was not bound by the expressed wish of the voters to re-instate the position, but that the request would be considered by the Board should the amendment pass. Frank Miles then called the question, but the voice vote was in doubt, and the Moderator honored a request for a written ballot. The amendment failed, yes 106, no 112, with 1 invalid ballot. The question was then called on the original motion, which passed by a voice vote heavily in the affirmative.

Article IV: Leslyn Hayden moved that the District authorize the School Board to establish a contingency fund as part of the regular school district budget and to raise and appropriate **Twenty-five Thousand Dollars (\$25,000.00)** for this purpose. Her motion was duly seconded from the floor. After brief discussion, the motion was passed in the affirmative, a show of hands confirming the voice vote which had been questioned from the floor.

Article V: Fay Sorenson moved that the District authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto. Her motion was duly seconded from the floor. The motion passed by unanimous affirmation, with no discussion.

Article VI: John Dunn moved that the Dresden School District express its thanks to four retiring School Board members. Leslyn Hayden, the newest member, presented fresh

viewpoints and served on many committees. Mary Ann Harris served as Board Chair and headed some of our most time-consuming committees such as renovation and evaluation. Ann Bradley has also been Chair and has been very active at the state level serving as President of the New Hampshire School Boards Association. John Curtis, the member with the longest service, always helped the Board in athletic matters and shouldered the big committee task of the 3-year renovation project for our playing fields. The services of these hard-working members were very valuable to the Board and the District. His motion was duly seconded from the floor, and was carried in the affirmative by acclamation. At the request of Norman Chapman, the memory of recently deceased music teacher Walter Marcuse was honored by a minute of silence.

Article VII: William Cogswell moved that future annual meetings of the Dresden School District be convened in the Hanover High School Auditorium. His motion was duly seconded from the floor, and was carried in the affirmative, with four voice votes in the negative.

Ballot voting for the election of the Board of School Directors Member-at-Large continued until 11:15 p.m., at which time the Moderator declared the polls closed. The ballots having been duly counted immediately thereafter, the Moderator declared the following results:

Susan B. Finer	195
James M. Dwinell	102
George Fraser	7
Susan Hastings	1
Victoria Winters	1
Invalid ballots	13
Total Ballots cast	319(5 absentee)

Having declared Susan B. Finer the duly elected Board of School Directors Member-at-Large, Moderator Brownell declared the Annual Meeting adjourned at 11:30 p.m.

Respectfully submitted,
 Shirley K. Griggs, Clerk
 Dresden School District

REPORT OF THE DRESDEN SCHOOL BOARD

The Dresden School Board has met regularly throughout the year as frequently as necessary to conduct the business of the district. The Board also met periodically with the other school boards that make up School Administrative Unit 22 for the business of that organization. In addition, the Board members have served as liaison representatives to town and state committees, and met regularly on board subcommittees, and attended workshops and meetings sponsored by the New Hampshire School Boards Association.

After an extended search by Superintendent Hugh Watson, aided by community, faculty, staff and students, the Board approved the nomination of Uwe Bagnato as the Principal of the Dresden School District. We all look forward to his new leadership at Hanover High School and the Richmond School, and we particularly appreciate the professional efforts provided by Edward T. Barry during his tenure as interim principal of the District.

We were saddened by the death of Walter Marcuse who retired in 1978 after serving the District as music teacher for 20 years. A scholarship has been established in his memory to be used for instrumental lessons for a student or to aid in sending a student to summer music camp.

This year Hanover High School was one of 84 high schools in the country cited for excellence in education by the U.S. Department of Education. We were pleased to receive such recognition during a period of national criticism of public education. To recognize the contribution of faculty and staff to excellence at Hanover High School, the Board and community sponsored a banquet to honor our teachers. Our schools are a reflection of the larger Hanover-Norwich community, and it was gratifying to have this opportunity to focus on support for our schools.

Also during the year the High School mathematics department was cited for excellence by the Northeast Regional Exchange, in a study commissioned by the National Institute of Education.

The Board has shifted consideration of District goals to the fall meetings to link the establishment of objectives to the development of the budget. We hope that this change will permit closer connection of the financial implications to planning the educational direction of the schools.

The integration of computer education into the programs of study at Hanover High School and the Richmond School has been a major curriculum goal this year. Within the restraints of our resources, significant progress has been made, and the Board continues to endorse this effort.

The school buildings have been inspected, and, in accordance with Environmental Protection Agency regulations, all friable asbestos has been removed.

The Board wishes to once again extend its appreciation to Dartmouth College for continuing to provide grants-in-aid for qualified Hanover High School students to enroll in college courses and for frequently providing athletic facilities.

The Board would also like to acknowledge the significant contribution made to our school district during the past year by members of the community. School volunteers have contributed

over 4000 hours of their time to assist and enrich the educational experience of our Richmond and High School students.

The Board also thanks the Friends of the Hanover-Norwich Schools who continue to make innovative projects in our schools a reality. The interest on the part of our faculty and the careful deliberation of the Friends is another example of the supportive community effort behind our schools.

The Dresden School Board appreciates the close working relationship it has enjoyed this year with town officials, as well as other town committees.

Finally, the Board wishes to thank the taxpayers of both Norwich and Hanover for their continuing support. We look forward to representing them in the year ahead.

DRESDEN SCHOOL BOARD

Christopher R. Ashley
Susan F. Boyle
Daniel G. Cook, Vice-Chm.
Margaret Culp
John L. Dunn
Susan B. Finer, Secretary

Mary Ann Harris
Emily M. Mead
Brian E. Pattison, Chm.
Fay T. Sorenson
Carolyn S. Whitman

REPORT OF THE DRESDEN SCHOOL DISTRICT AUDITORS

We have met with the Certified Public Accountants retained by the Dresden School District and have reviewed with them the results of their audit for the year ended June 30, 1983.

As elected auditors for the Dresden School District, we find the audit of the District's financial statements by Killion, Poldzik and Sanderson for the year ended June 30, 1983 as represented in their audit certificate dated September 1, 1983 to be satisfactory in all respects.

Respectfully submitted,
Auditors
Robert R. Costello
William P. Davis
Lawrence R. Draper

ACCOUNTANT'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Dresden School District
Hanover, New Hampshire

We have examined the combined financial statements and the combining fund and account group financial statements of the Dresden School District as of and for the year ended June 30, 1983, as listed in the accompanying table of contents. Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts, results in an incomplete presentation as explained in the above paragraph, the combined financial statements and the combining fund and account group financial statements referred to above present fairly the financial position of the Dresden School District at June 30, 1983 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The combining fund and account group financial statements and supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the combined financial statements of the Dresden School District. The information has been subjected to the auditing procedures applied in the examination of the combined financial statements and, in our opinion is stated fairly in all material respects in relation to the combined financial statements taken as a whole.

September 1, 1983

Killion, Plodzik & Sanderson

**SCHEDULE 1
DRESDEN SCHOOL DISTRICT
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended June 30, 1983**

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
School District Assessment			
Current Appropriation	\$3,053,607	\$3,053,607	\$ _____
Tuition			
Regular Day School	454,390	519,075	64,685
Driver Education	18,065	11,720	(6,345)
Total Tuition	<u>472,455</u>	<u>530,795</u>	<u>58,340</u>
Other Local Revenue			
Earnings on Investments	10,000	10,742	742
Pupil Activities	6,000	5,582	(418)
Rentals	9,400	19,849	10,449
Student Course Fees	2,700	2,612	(88)
Miscellaneous		788	788
Donation - Special Education		6,500	6,500
Total Other Local Revenue	<u>28,100</u>	<u>46,073</u>	<u>17,973</u>
State Sources			
Building Aid	27,465	25,313	(2,152)
Vocational School Aid			
Tuition	13,150	12,963	(187)
Transportation	4,296	4,147	(149)
Driver Education	9,520	7,890	(1,630)
Handicapped Aid	<u>38,440</u>	<u>37,332</u>	<u>(1,108)</u>
Total State Sources	<u>92,871</u>	<u>87,645</u>	<u>(5,226)</u>
Federal Sources			
Department of Energy	_____	9,187	9,187
Total Revenues	\$3,647,033	<u>\$3,727,307</u>	<u>\$80,274</u>
Unreserved Fund Balance Used To Reduce District Assessment	<u>131,967</u>		
Total Revenues and Use of Fund Balance	<u>\$3,779,000</u>		

**SCHEDULE 2
DRESDEN SCHOOL DISTRICT
GENERAL FUND
STATEMENT OF APPROPRIATIONS, EXPENDITURES AND ENCUMBRANCES
For The Fiscal Year Ended June 30, 1983**

	<u>Appropriations 1982-83</u>	<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1983-84</u>	<u>(Over) Under Budget</u>
Instruction				
Regular Education	\$1,531,149	\$1,553,214		(\$22,065)
Special Education	126,430	149,671	6,500	(29,741)
Other Instructional	108,787	106,108		2,679
Total Instruction	<u>1,766,366</u>	<u>1,808,993</u>	<u>6,500</u>	<u>(49,127)</u>
Supporting Services				
Pupils				
Guidance	113,254	106,221		7,033
Health	15,430	17,490		(2,060)
Instructional				
Improvement of Instruction	24,340	21,466		2,874
Educational Media	102,084	103,153		(1,069)
General Administration				
Office of Superintendent	139,381	139,381		
Contingency	34,000			34,000
Other General Administration	18,970	12,775		6,195
School Administration	606,241	611,152		(4,911)

Business				
Operation and Maintenance of Plant	534,092	464,434	69,658	
Pupil Transportation	31,583	42,401	(10,818)	
Managerial	5,000	5,025	(25)	
Total Supporting Services	<u>1,624,375</u>	<u>1,523,498</u>	<u>100,877</u>	
Community Services	3,100	4,866	(1,766)	
Facilities Acquisition & Construction	28,500	47,639	(19,139)	
Debt Service	356,659	356,659		
Total Appropriations	<u>\$3,779,000</u>	<u>\$3,741,655</u>	<u>\$6,500</u>	<u>\$30,845</u>

DRESDEN SCHOOL DISTRICT 1984-85 BUDGET REVENUES

	<u>Actual</u> <u>1982-83</u>	<u>Budget</u> <u>1983-84</u>	1984-85 <u>Proposed</u> <u>Budget</u>
Balance Forward, July 1	\$ 131,967	\$ 111,119	\$ 30,000
Local Sources:			
Appropriation: Hanover	2,148,823	2,205,430	2,345,684
Norwich	904,784	1,037,468	1,095,249
Tuition: Patrons	51,772	30,127	29,800
Hanover	207,320	220,179	295,776
In-State	178,927	188,370	247,180
Out of State	81,055	91,000	85,500
Driver Education Fees (Students)	11,720	20,840	20,840
Rent - SAU 22	2,400	2,400	2,400
Rent - Other	17,449	18,000	26,290
Interest: Deposits, Investm.	10,742	10,000	10,000
Gate Receipts	5,582	6,000	5,400
Student Course Fees	2,612	2,000	1,600
Other	<u>787</u>	<u>-0-</u>	<u>-0-</u>
TOTAL LOCAL & CARRYOVER	\$3,755,940	\$3,942,933	\$4,195,719
State Sources, N.H.:			
Building Aid	18,757	17,664	20,908
VoTech Tuition, Transp.	16,140	16,660	18,600
Driver Education	4,600	5,600	5,600
Handicapped Aid	<u>19,919</u>	<u>22,123</u>	<u>22,123</u>
TOTAL NEW HAMPSHIRE	59,416	62,047	67,231
State Sources, Vermont:			
Building Aid	6,557	6,330	5,890
VoTech Transportation	971	1,070	960
Driver Education	3,290	3,360	3,360
Handicapped Aid (Consulting Teacher)	<u>17,413</u>	<u>18,600</u>	<u>19,940</u>
TOTAL VERMONT	28,231	29,360	30,150
Federal Sources:			
Chapter II, Block Grant	11,750	15,660	10,900
School Milk Program	<u>4,508</u>	<u>8,000</u>	<u>8,000</u>
TOTAL FEDERAL	<u>16,258</u>	<u>23,660</u>	<u>18,900</u>
GRAND FEDERAL FOR REVENUES	<u>\$3,859,845</u>	<u>\$4,058,000</u>	<u>\$4,312,000</u>
Total Revenue			\$4,312,000
Less Local Appropriation			<u>3,440,933</u>
Non-tax Revenue			871,067

**DRESDEN SCHOOL DISTRICT
INSTRUCTIONAL PROGRAMS
FRANCES C. RICHMOND + HANOVER HIGH
SCHOOL**

	<u>Actual 1982-83</u>	<u>Budget 1983-84</u>	<u>Proposed 1984-85</u>
Art	53,591	61,830	65,960
Business Education	54,217	57,650	36,900
English	287,736	308,670	314,055
Foreign Languages	221,908	243,560	256,005
Home Economics	28,014	29,120	32,430
Industrial Technology	57,799	58,040	76,390
Mathematics	263,311	283,040	305,140
Music	61,272	67,130	74,450
Physical Education	79,335	86,060	97,120
Science	268,800	287,630	310,630
Social Studies	256,328	270,500	286,610
Unclassified Instruction	29,179	22,420	22,980
Athletics	119,446	128,110	145,660
Student Activities + Publications	17,166	14,750	16,130
Dresden Plan	49,342	53,910	56,100
Guidance	133,946	133,255	165,560
Media Services	117,153	119,740	146,030
Reading	29,455	32,520	35,800
Special Education	<u>121,437</u>	<u>132,520</u>	<u>151,890</u>
	\$2,249,435	\$2,390,455	\$2,595,840

**DRESDEN DISTRICT
Auxiliary + Support Programs**

	<u>Actual 1982-83</u>	<u>Budget 1983-84</u>	<u>Proposed 1984-85</u>
Special Education Contracts	52,889	87,100	94,550
Vocational Education	14,946	27,300	25,500
Fully Reimbursable Programs	46,235	56,810	41,150
Community Relations & Volunteer Services	9,188	10,750	16,225
Curriculum & Staff Development	20,376	20,200	20,550
Health Services	19,777	21,700	23,005
Administration	260,685	253,585	282,340
Building Maintenance	112,752	140,970	93,515
Grounds Maintenance	29,309	37,450	39,630
Building Operation	165,248	200,830	193,220
Utilities & Energy Costs	164,912	203,800	207,300
Vehicle Service	-0-	7,000	9,800
Transportation Service	23,022	18,180	24,800
Capital Outlay	47,640	13,200	101,500
General Insurance	30,258	32,000	35,000
General Control & Governance	152,155	193,700	205,970
Debt Service—Principal	215,722	214,270	185,600
Debt Service—Interest	<u>140,937</u>	<u>128,700</u>	<u>116,505</u>
	\$1,506,051	\$1,667,545	\$1,716,160

DRESDEN SCHOOL DISTRICT

	<u>Actual</u> 1982-83	<u>Budget</u> 1983-84	<u>Proposed</u> 1984-85
Instructional Programs	\$2,249,435	\$2,390,455	\$2,595,840
Auxiliary & Support Programs	<u>1,506,051</u>	<u>1,667,545</u>	<u>1,716,160</u>
Total Dresden School District	\$3,755,486	\$4,058,000	\$4,312,000
TAX IMPACT SUMMARY			
Total Expenditures		\$4,058,000	\$4,312,000
Non-tax Revenue		<u>815,102</u>	<u>871,067</u>
Norwich Tax Impact		1,037,468	1,095,249
Hanover Tax Impact		2,205,430	2,345,684

**DRESDEN SCHOOL DISTRICT
HANOVER HIGH SCHOOL
INSTRUCTIONAL STAFF, 1983-84
(Date indicates first year employed by the District)**

K. Sandra Anderson, French	1969
Diane E. Forsyth Andreas, Business Education	1980
Lillian K. Bailey, Reading Specialist	1948
Elizabeth A. Blake, English	1980
Marilyn M. Blight, Media Generalist	1981
Deborah B. Boettiger, English	1975
Cynthia Cook Bognolo, Latin	1972
Charles W. Bohi, Social Studies	1971
Harry H. Braeuler, Foreign Languages Coordinator	1965
Constance E. Carey, Mathematics	1978
Marilyn A. Cate, Guidance Counselor	1976
William R. Cogswell, Mathematics Coordinator	1963
Susan N. Cohen, English Coordinator	1980
Judith A. Collishaw, Social Studies	1983
Barbara E. Crane, Learning Specialist	1980
Stanley P. Crane, Mathematics	1981
Hayward B. Crewe, English	1967
Joel B. Dalton, Mathematics	1965
Cornelis (Keith) J. deLange, German and French	1975
Warren D. DeMont, Science	1968
Neil C. Duprey, French	1967
Clarke P. Dustin, Guidance Counselor	1964
James W. Eakin, Learning Specialist	1981
Deborah L. Eills, Mathematics	1978
Barbara Ernst, Community Counselor	1983
Martha T. Eserksy, Social Studies	1978
Heddy L. Fantl, German	1973
William F. Hammond, English and Mathematics	1983
Barbara P. Hirai, Science	1976
James F. Hunt Jr., English	1968
John E. Hutchins, Science	1966
Mary H. Hutchins, Mathematics 1st Semester, Sabbatical 2nd	1967
Douglas H. Jenisch, Social Studies	1969
David G. Johnson, Industrial Technology	1972
Bruce M. Koloseike, Science Coordinator	1971
Patricia J. Lang, Business Education	1972
Peter A. Lange, Art	1978
John E. Lincoln, English	1980
Richard J. Lloyd, Career Education	1983
John C. McNellis, Latin	1983
Frank Miles, Jr., Social Studies Coordinator	1969
Patricia L. Minter-Powell, French	1981
J. Richard Murphy, Science	1967
William N. Murphy, Social Studies	1961

Richard O. Norman, Mathematics	1967
Glyn E. Reinders, Dir. of Physical Education & Athletics	1977
Crista R. Renza, English	1981
Dale F. Rowe, Science	1961
Richard C. Saturley, Industrial Technology	1983
Lawrence Shaper, Science and Mathematics	1983
Melinda K. Stucker, English	1982
Jean M. Walsh, Dresden Plan Director	1983
Reeve C. Williams, Social Studies	1970

**FRANCES C. RICHMOND SCHOOL
INSTRUCTIONAL STAFF, 1983-84
(Date indicates first year employed by District)**

Ronald N. Bailey, South Team, Science, First Semester, Sabbatical, Second Semester	1966
Henry K. Becker, South Team, Mathematics	1970
Scott D. Butchart, French	1977
Sarah A. Carver, North Team, Mathematics	1979
Norman F. Chapman, East Team, Social Studies	1966
Nancy H. Cressman, West Team, English & Science	1981
Bruce A. Curtis-McLane, West Team, Social Studies & Science	1975
Glenna E. Giveans, Resource Center	1979
Janice L. Hall, Home Economics	1971
Mildred J. Hayes, South Team, English	1951
John J. Jestude, Guidance Counselor	1976
Eileen R. Kell, North Team, English	1977
Jean S. Klibanoff, Learning Specialist	1982
Nancy S. Leavitt-Chaney, East Team, English	1980
Bonnie L. Lihatsch, East Team, Science	1983
George E. Merrill, Physical Education	1970
Alfred A. Ponce, Jr., East Team, Mathematics	1970
Janet P. Rae, Art	1974
Virginia A. Rankin, Media Generalist	1977
Herbert R. Roland, West Team, Mathematics & Science	1971
Kathleen K. Shepherd, Learning Specialist	1979
Richard L. Starr, Woodworking	1972
Terry F. Thompson, North Team, Science	1972
Frank R. Thoms, North Team, Social Studies	1962
Steven D. Webster, South Team Science, Second Semester ...	1984
Jane A. Wilson, French	1983
Roger F. Wilson, South Team, Social Studies	1959

SHARED STAFF

John C. Carter, Music and Director of Bands	1977
Doug Coe, Music	1982
Deborah A. Franzoni, Physical Education	1974
Helen E. Goodwin, Music	1952
Charles O. Hunnewell III, Physical Education	1965
Sally S. Young, School Psychologist	1983

MEDICAL STAFF

Constance S. Klefos, Nurse	1970
William E. Boyle, Jr., M.D., Doctor	1981

**DRESDEN SCHOOL DISTRICT
COMPARATIVE YEARLY ENROLLMENTS
FOR OCTOBER FIRST OF EACH YEAR**

PRE YEAR	7	8	9	10	11	12	TOTAL
1971	159	148	159	149	150	131	887
1972	137	151	158	163	160	147	916
1973	161	142	170	155	170	148	946
1974	153	160	162	164	168	161	968
1975	156	151	171	158	170	183	989
1976	125	153	168	173	165	173	957
1977	154	132	165	165	178	185	979
1978	160	149	146	161	160	175	951
1979	115	164	171	152	167	157	926
1980	143	124	178	176	158	165	944
1981	145	135	140	172	164	147	903
1982	135	150	158	138	176	176	933
1983	120	124	168	157	133	164	866

HANOVER HIGH SCHOOL 1983 GRADUATES

- | | |
|-----------------------------|---------------------------|
| Deborah Lynne Aldrich | Jane Marie Elder |
| Howard Frank Allen | Saralee Jean Elder |
| *Keith Sutliff Alverson | Timothy Russell Estes |
| Julia Elizabeth Appleton | Stuart Campbell Evans |
| Rebecca Ann Baldwin | Suzanne Marie Fisk |
| Timothy Sverdrup Baldwin | Carie Susanna Fletcher |
| Joe Dooley Barbour | Bradford H. Forcier |
| Jeffrey Griffen Barlow | Karen Jeanne Frank |
| Wenceslas B. Vegas | Hillary Anne Frasier |
| Eric Deweese Baughman | James Andrew Gamble |
| Lucy Bemis | *Harry Joseph Gannon, III |
| George Matthew Bernier, III | Brian H. Gardner |
| Jennifer Block | Tina Ann Gardner |
| **Jeffrey Chapman Bradley | Darby Marvel Garrity |
| Sarah Kathryn Braun | **Joshua Noah Gert |
| David Carter Brown | **Anne Menefee Gilbert |
| *Elizabeth Louise Burke | Cornelis Julius Goudsmit |
| Nicholas Burnham | Robert Brewster Gray |
| Lesley Ann Butman | Lisa Ann Grimstad |
| Hae Ryun Byun | Thomas Joseph Hanlon, IV |
| Jonathan Carl Camp | Jeffrey Hunter Haslett |
| Brian Walsh Campion | Sally Ann Haugen |
| *James Randall Carpenter | John Leslie Hawes, Jr. |
| C. Christopher Cate | **Robin Lynne Hayden |
| Jeffrey Scott Clark | Todd David Hess |
| Dustin Jeffrey Coates | William Newton Heston |
| Brian William Cogswell | Donna Kristen Holland |
| Colleen Colby | Joseph Johnston Holland |
| Catherine Meacham Comeau | Stephen Howard Holmes |
| Jennifer Michele Connolly | Christopher Leslie Hoskin |
| Ellen Hildred Cook | *Daemmon Robins Hughes |
| *Gordon Russell Cook | Virginia Christie Hurd |
| Robert Christopher Costello | Heather Joy Hutchins |
| Wendy Karen Crowe | Arthur M. Ireland |
| *Kimberly Ann Cullen | Sarah Ann James |
| Julie Ann Cummings | Donald Ethan Jeffery |
| Donald Wayne Cutting | Christopher Lee Jemison |
| *Ellen Margaret Daschbach | Berthe Joseph |
| *Dorcas Elizabeth DenHartog | Laura Natalie Karetzky |
| Christopher West DePinto | Linda Allyson Karpf |
| Edna Marie Jennie Dimick | Shelagh Marie Kavanagh |
| Jonathan Philip Doenges | Peter Austin Keene |
| Robert James Domingue | **Jennifer Beck Kitchel |
| Charles W. Dowd | Laura Elizabeth Klarich |
| Susannah Churchill Drake | Jeffrey Clark Kremer |
| Christine Frances Duggan | *Elizabeth Kuhlmann |
| Scott K. Eaton | Judy Lee Labine |

- Larry R. Lacaze
- **Marielle Lemal
Laura Scott Lienhard
- **Thomas Winfield Longnecker
Jennifer Lynne McDonald
William Victor McGee
- **Seth Guilford McGrew
*Elizabeth Geary McIntyre
Bryan Francis McPherson
Allison Paige Manzo
*Harriette Sloane Mayor
Debra Kay Moorman
Lisa Ann Moulton
Bartholomew Ethan Mulcahy
- **Brett Regan Murphy
Jordan Dennis Nolan, Jr.
- **Maria Pilar Ochoa
David Prestwood Officer
Susan Gail Payson
Jane Alison Peacock
Stephen Wallace Peacock
Michael Seaver Peters
Beth Ellen Phillips
Cynthia Lee Pierce
- *Christine Ann Pressey
Donovan Johnston Preston
- *Tara Wyndom Prince
Steven Bruce Pushee
Brenda Lee Ragan
- *Tejinder Kaur Rakhra
Veronica Aphrodite Rassias
Nixon Reyes
Kim Robinson
Kristen Rose
Jennifer Lee Rowe
Paul James Rubacka
- *James Paul Runstadler
- **Nord Erik Samuelson
Ann Melendy Scherwerts
- **Claudia Anne Schumann
Jaimie Barbara Seaton
- **Helen Mary Sellers
Jeff Edan Semprebbon
- **Laura Sices
- **Holly Ann Simmons
Ben Holbrook Smith
Gail L. Smith
Kevin Joseph Smith
- **Timothy James Soderberg
- **Rolf Erik Sonnerup
- **Jonathan K. Spencer
Rolfe Warfield Spiegel
Russell Ralph Stearns
Scott John Stevenson
Gregory Alan Stickney
Sarah Bowditch Straight
Shawn Elise Swift
Connie Elaine Thompson
Kimberly Jean Thompson
Garland C. Valley
David John Van Horn
Heldi Elsa Waugh
Padraic Frank Way
- *David Rogers Weider
- *Sherrie Lynne Welhousen
Michael James Whitcomb
Susan Jean White
Pamela Telos Whitfield
Bridget Deirdre Wilberding
Robert I. Wilmont
Michael John Wright
M. Scott Yaroschuk
Jack T. Yukica
Gretchen Anita Zopf
Steven Zubkoff
- **High Honors
- *Honors

SENIOR CLASS COMMITTEE

Eric Baughman
Ellen Daschbach
Susannah Drake
Kees Goudsmit
Sally James
Jennifer Kitchel

Tom Longnecker, Chairperson
Brett Murphy, Treasurer
Susan Payson
Tara Prince
Holly Simmons, Secretary

Class Marshalls

Brian Cogswell
Brenda Ragan
Cynthia Pierce
Christopher Hoskin

Inde Editors

Julie Appleton
Nord Samuelson

Broadside Editors

Brett Murphy
Laura Sices

