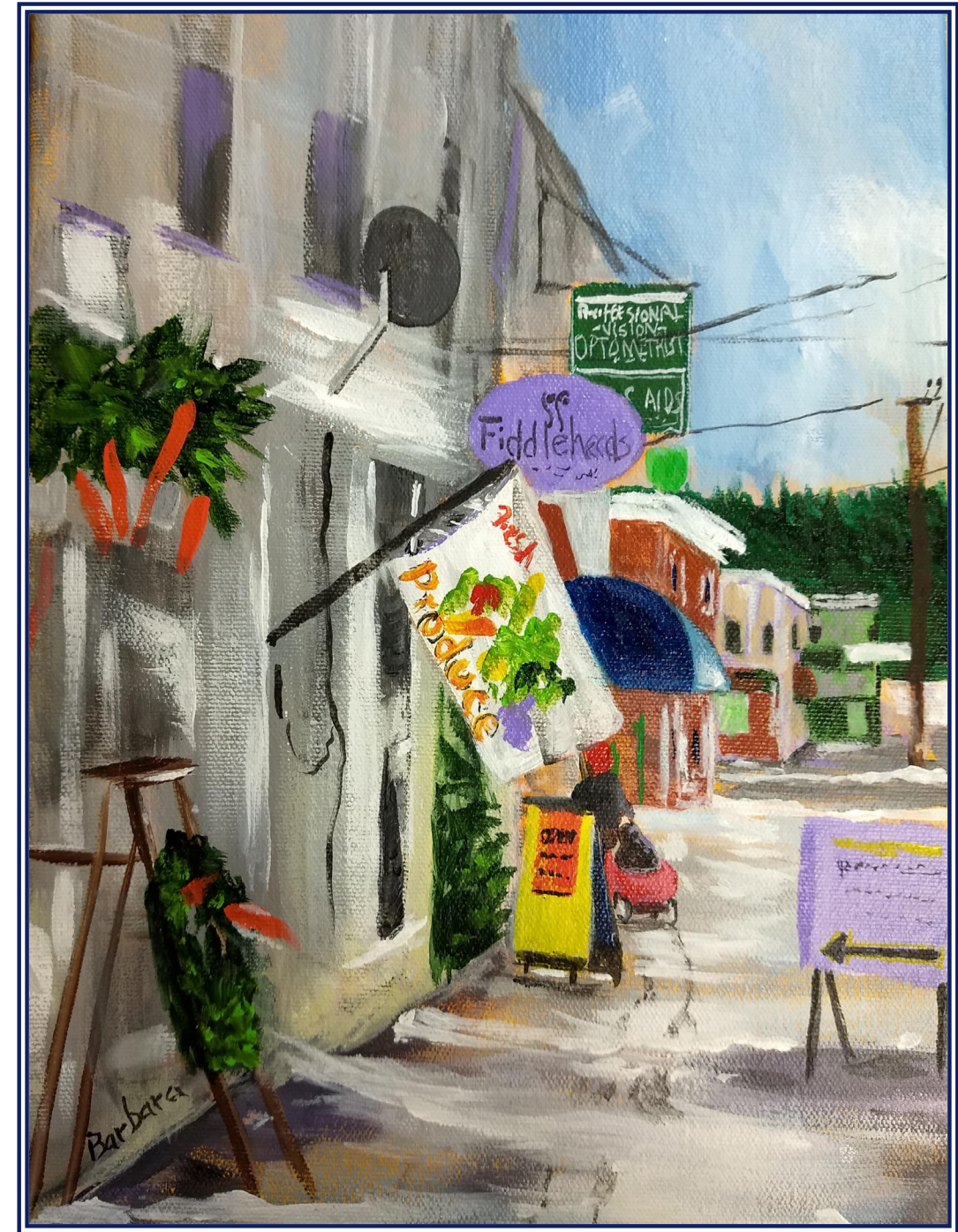


Town of Colebrook

Annual Town Report



Year Ending December 31, 2018

Painting courtesy of Barbara Nedd

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GENERAL INFORMATION FOR COLEBROOK

<http://www.colebrooknh.org>

Emergencies		911
Police Department	pd@colebrooknh.org	237-4487
Town Offices (Connects All Departments)		237-4070
Board of Selectmen	scollins@colebrooknh.org cooskennel@myfairpoint.net gplacy@colebrooknh.org	
Town Manager	spenney@colebrooknh.org	
Tax Collector	mmathieu@colebrooknh.org	
Town Clerk	townclerk@colebrooknh.org	237-5200
Recreation Department	colebrookrecreation@gmail.com	237-5086
Public Works	arossitto@colebrooknh.org	237-8019
Water & Sewer Operator	bsullivan@colebrooknh.org	
Library	colebrookpublib@gmail.com	237-4808
District Court & Family Division		1-855-212-1234
Schools (SAU Offices)	http://www.colebrook.sau7.org	237-5571
US Post Office		237-5761
North Country Chamber of Commerce	http://www.chamberofthenorthcountry.com	237-8939

HOURS OF OPERATION

Town Offices	Monday - Friday	8:00 a.m. – 4:00 p.m.
Transfer Station	Tuesday, Thursday Saturday & Sunday	9:00 a.m. – 2:00 p.m.
Town Clerk	Monday - Thursday Friday	8:00 a.m. – 3:30 p.m. 8:00 p.m. – 1:00 p.m.

TOWN HOLIDAYS

New Years Day	Independence Day	Thanksgiving Day
Civil Rights Day	Labor Day	the Day after Thanksgiving
Presidents Day	Columbus Day	Christmas Day
Memorial Day	Veterans Day	

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ELECTED TOWN OFFICERS

MODERATOR

Ronald Patterson 2020

SELECTMEN

Suzanne Collins 2019

Raymond Gorman 2020

Greg Placy 2021

TREASURER

Alicia Boire 2020

TOWN CLERK

Tracey McKinnon 2020

TRUSTEES OF TRUST FUNDS

Kelly LaPerle 2019

Rosemary Mulliken 2020

Albert W. Ferns, Jr. 2021

LIBRARY TRUSTEES

Kathy Woodard 2019

Amy Patterson 2020

Russell Fuller 2020

Gina Dagesse 2021

Mary Trask 2021

PLANNING BOARD

Sandra Riendeau 2019

Ron Patterson 2020

John Jolles 2021

Gregory Sipple 2021

SUPERVISORS OF CHECKLIST

Brent W. Lyons 2020

Bill Sambito 2022

Debra Thompson 2024

CEMETERY TRUSTEES

Michael Pearson 2019

Jean Haynes 2019

Sally S. Wentzell 2020

Sheldon Gray 2020

Daniel Lyons 2021

APPOINTED TOWN OFFICERS

TOWN MANAGER
(Overseer of Welfare)
Sharon Penney

Tax Collector
Melanie Mathieu

DEPUTY TAX COLLECTOR
Tracey McKinnon

DEPUTY TREASURER
Julie Brunault

DEPUTY TOWN CLERK
Sheila Beauchemin

ROAD AGENT
Anthony "TJ" Rossitto

RECREATION DIRECTOR
Melissa Shaw

CHIEF OF POLICE
Stephen R. Cass

FIRE CHIEF
Brett Brooks

PUBLIC HEALTH OFFICER
Dr. Robert Soucy

EMERGENCY MANAGEMENT
Wayne Frizzell, Director
Brad Sheltry, Deputy

BOARD OF ADJUSTMENTS

Joseph Anderson	2019
Samuel Bird	2020
Brian LaPerle	2020
David Thatcher	2021
Dennis Bailey	2021

AUDITOR
Roberts & Greene, PLLC

ASSESSORS
Brett S. Purvis & Associates Inc.

CONSERVATION COMMISSION

James Hesselbacher	2019
Joseph Anderson	2020
Wayne Richards	2020
Sam Bird	2021
Mary Ellen Hesselbacher	2021

NH Scenic Highway Committee
Gregory Sipple - Appt. 2015

North Country Council Representative
Gregory Sipple - Appt. 2016

**Town Warrant
Colebrook, New Hampshire
The Polls will be Open from 8 AM to 6 PM**

To the Inhabitants of the Town of Colebrook, in the County of Coös, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Colebrook School Gymnasium in said Town of Colebrook, on **Tuesday, March 12, 2019 at 7:00 PM** in the evening, to act upon the following subjects:

Article 1: To bring in your ballots for the selection of Town Officers to be elected by ballot for the Town of Colebrook for the ensuing year.

Article 2: To bring in your ballots, pursuant to RSA 261:153, VI, to authorize the collection of an additional fee for motor vehicle registrations in the amount of Five Dollars (**\$5.00**) per registration to be deposited into a newly created **Municipal Transportation Capital Reserve Fund** to be used for the purpose of municipal transportation improvements, to fund, wholly or in part, improvements in the local or regional transportation system, including roads, bridges, bicycle and pedestrian facilities, parking and intermodal facilities, electric vehicle charging stations and public transportation; and further to designate the Selectmen as agents to expend from this fund. Registrations for antique motorcycles, all-terrain vehicles (as defined in RSA 215-A: 1, I-b) and antique motor vehicles (as defined in RSA 259:4) are exempt from this fee. This fee shall be collected starting with applicable motor vehicle registration permits *on or after May 1, 2019*. (The Selectmen do recommend passage of this article). Majority vote required. *Ballot vote*.

Article 3: Shall the powers and duties of the office of collector of taxes be transferred from that of town manager to said tax office? (The Selectmen do recommend passage of this article). Majority vote required. *Ballot vote*.

Article 4: To see if the Town will vote to raise and appropriate the sum of Two million four hundred fifteen thousand five hundred ninety dollars (**\$2,415,590**) for **General Government**. This article does not include special or individual articles addressed. (The Selectmen do recommend passage of this article.) Majority vote required.

Executive	\$136,350
Election, Registration, Town Meeting & Vital Statistics	\$103,430
Financial Administration	\$223,410
Revaluation of Property	\$22,900
Legal Expense	\$15,000
Planning & Zoning	\$24,870
General Government Buildings	\$58,550
Advertising and Regional Association	\$2,660
Police	\$590,140
Ambulance	\$177,600

February 11, 2019

Fire	\$9,100
Emergency Management	\$4,600
Highways	\$549,400
Street Lighting	\$25,000
Solid Waste Disposal	\$150,400
Outside Agencies	\$31,550
Animal Boarding	\$250
Welfare Administration	\$6,750
Parks & Recreation	\$123,615
Patriotic Purposes	\$4,200
Economic Development	\$11,300
Conservation Commission	\$300
Bond Payment and Tax Anticipation Note Interest	\$144,215
Total Article 4.	\$2,415,590

Article 5: To see if the Town will vote to raise and appropriate the sum of Two hundred two-thousand five hundred dollars (**\$202,500**) for the following **Capital Reserve Funds**: This appropriation shall be funded by taxation with the exception of the water and sewer short-lived assets, which will be funded by user fees. (The Selectmen do recommend passage of this article.) Majority vote required.

Capital Reserve Funds	
Highway Equipment	\$80,000
Police Cruiser	\$10,000
250th Anniversary 2020	\$2,500
Property Revaluation 2024	\$10,000
Government Buildings	\$10,000
Highway Paving	\$50,000
Water - Short Lived Assets	\$20,000
Sewer - Short Lived Assets	\$20,000
Total Article 5.	\$202,500

Article 6: To see if the Town will vote to raise and appropriate the sum of Two hundred twenty-seven thousand dollars (**\$227,000**) for the purpose of purchasing a **new replacement highway plow truck with accessories and warranty** and to authorize the withdrawal of Two hundred twenty-seven thousand dollars (\$227,000) from the Highway Equipment Capital Reserve Fund previously established for that purpose. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 7: To see if the Town will vote to raise and appropriate the sum of Twenty-six thousand dollars (**\$26,000**) for purchasing a **replacement police cruiser** for the cruiser totaled in an automobile accident in 2018 with Twenty thousand two hundred fifty-six dollars (\$20,256) to come from Unassigned Fund Balance (the sum of the 2018 insurance claim) and Five thousand seven hundred forty-four dollars (\$5,744) to come

from taxation. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 8: To see if the Town will vote to raise and appropriate the sum of One hundred seven thousand eight hundred fifty dollars (**\$107,850**) for Landfill Closure Expenses and to authorize the withdrawal of Fifty thousand dollars (\$50,000) from the Sanitary **Landfill Closure Capital Reserve Fund** as offsetting revenue against these expenses. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 9: To see if the Town will vote to raise and appropriate the sum of Forty-five thousand dollars (**\$45,000**) for siding and related repairs to **Town Hall** and to authorize the withdrawal of Forty-five thousand dollars (\$45,000) from the Town Buildings capital reserve previously established for that purpose. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 10: To see if the Town will vote to raise and appropriate the sum of Five hundred forty-four thousand one hundred fifty dollars (**\$544,150**) for the **Colebrook Water Department and the Colebrook Sewer Facilities**. Said funds are to be offset by user fees. (The Selectmen do recommend passage of this article.) Majority vote required.

Water	\$294,350
Sewer	\$249,800

Article 11: To see if the Town will vote to raise and appropriate the sum of One hundred ninety-six thousand six hundred seventy-five dollars (**\$196,675**) for support of the **Colebrook Public Library**. One hundred seventy-seven thousand twenty-five dollars (\$177,025) to be raised through taxation and Nineteen thousand six hundred fifty (\$19,650) is to come from other library balance on hand January 1, 2019, book sales, donations, trust funds, non-resident fees, other communities, overdue fines, book resale, copying fees, etc., such funds to be expended under the direction of the Board of Library Trustees. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 12: To see if the Town will vote to raise and appropriate the sum of Five thousand dollars (**\$5,000**) to be added to the previously established **Library Building Repairs and Replacement Capital Reserve Fund** for Library Building Repairs and Replacement. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 13: To see if the Town will vote to raise and appropriate the sum of One hundred six thousand eighty-one dollars (**\$106,081**) for the operation and maintenance of the **Colebrook Cemeteries**, the sum of One hundred three thousand eighty-one dollars (\$103,081) to be raised through taxation and Three thousand dollars (\$3,000) to be raised from burials, cemetery trust funds and other Colebrook Cemetery revenues. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 14: To see if the Town will vote to raise and appropriate the sum of Five thousand dollars (**\$5,000**) to be added to the Colebrook **Cemetery Grounds Maintenance and Reclamation Expendable Trust Fund**. (The Selectmen do recommend passage of this article.) Majority vote required.

February 11, 2019

Article 15: To see if the Town will vote to raise and appropriate the sum of Three hundred forty-one thousand six hundred fifty dollars (**\$341,650**) for the **Northern Borders Dispatch Center**, One hundred seventy-two thousand nine hundred six (\$172,906) to come from participating towns, and One hundred sixty-eight thousand seven hundred forty-four (\$168,744) to come from taxation. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 16: To see if the Town will vote to raise and appropriate the sum of Thirteen thousand two hundred dollars (**\$13,200**) for the purpose of funding **Northern Borders Dispatch Center** Equipment totaling Eleven thousand two hundred dollars (\$11,200) and Two thousand dollars (\$2,000) for trail maintenance. Ten thousand five hundred sixty dollars (\$10,560) to come from participating towns and Two thousand six hundred forty dollars (\$2,640) to come from taxation. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 17: To see if the Town will vote to establish a **Northern Borders Dispatch Center Capital Reserve Fund** to be used for future replacement of dispatch equipment; to raise and appropriate the sum of Eleven thousand eight hundred dollars (**\$11,800**) to be placed in said fund and to name the Northern Borders Dispatch Committee as agents to expend. Nine thousand four hundred forty dollars (\$9,440) to come from participating towns and Two thousand three hundred sixty dollars (\$2,360) to come from taxation. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 18: To see if the Town will vote to raise and appropriate the sum of eighteen thousand eight-hundred seventy-five dollars (**\$18,875**) for **Stonegarden Police Department Equipment and Patrol**. This amount is to be reimbursed from Grant Revenues. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 19: To see if the Town will vote to raise and appropriate the sum of Seventy-five thousand dollars (**\$75,000**) for continued design and engineering of **Bear Rock Road Bridge #167/120**, and to authorize the withdrawal of Seventy-five thousand dollars (\$75,000) from the Bridge Replacement Capital Reserve previously established for that purpose. This appropriation will be non-lapsing until December 31, 2022 (five years from original appropriation) or until the project is constructed. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 20: To see if the Town will vote to raise and appropriate the sum of Seventy-five thousand dollars (**\$75,000**) for continued design and engineering of **Harvey Swell Road Bridge #190/109**, and to authorize the withdrawal of Seventy-five thousand dollars (\$75,000) from the Bridge Replacement Capital Reserve previously established for that purpose. This appropriation will be non-lapsing until December 31, 2022 (five years from original appropriation) or until the project is constructed. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 21: To see if the Town will vote to raise and appropriate the sum of Sixty-five thousand dollars (**\$65,000**) for the purchase and alterations of 22 Bridge Street for the purpose of municipal well field protection and enhanced parking adjacent to the town

parking lot and Memorial Lot. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 22: To see if the Town will vote to raise and appropriate the sum of Seventy thousand dollars (**\$70,000**) for the total re-evaluation of properties in the Town as required every five years by the Department of Revenue Administration and to authorize the withdrawal of Seventy thousand dollars (\$70,000) from the **Revaluation Capital Reserve Fund**. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 23: To see if the Town will vote to establish an **Emergency Management Capital Reserve Fund** for the purpose of future purchases of emergency management capital equipment; to raise and appropriate the sum of Two thousand five hundred dollars (**\$2,500**) to be placed in said fund and to name the Board of Selectmen as agents to expend. (The Selectmen do recommend passage of this article.) Majority vote required.

Article 24: To see if the Town will vote to raise and appropriate the sum of Seven thousand five hundred dollars (**\$7,500**) for the purpose of updating the Town's Hazardous Mitigation Plan. This amount is to be reimbursed from the State of NH. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 25: To see if the Town will vote to raise and appropriate the sum of Two thousand five hundred dollars (**\$2,500**) for the purpose of expending the funds for a **Used Oil Grant**. This amount is to be reimbursed from the State of NH. (The Selectmen do recommend passage of this article.) Majority vote required. No tax impact.

Article 26: (By petition RSA 39:3) We the undersigned registered voters of Colebrook hereby request to discontinue completely and absolutely the use of ATV/OHRV vehicles on Colebrook town roads going through our neighborhoods, including those sections of roads permitted by this assembly for ATV use as an experiment in 2016; until such time as a fair and equitable solution can be found to resolve the imposition placed on us the effected citizens burdened with this inconvenience. Majority vote required.

Article 27 (By petition RSA 39:3) To see if the town will appropriate funds for the temporary position of Recreation Trails Supervisor, with duties to include discussing with landowners possible ATV use of snowmobile trails; working as a facilitator to bring landowners and members of the ATV community together to seek solutions in places known and referred to as "problem areas"; and seeking funding for work on trails and bridges unable to safely bear continued use by ATVs; and such person be directed to furnish a brief report to voters at town meeting, the voters to then decide whether the position should be funded for another year. Salary for this position to be determined by the Select Board. Majority vote required.

Article 28: To see if the Town will raise and appropriate, upon successful passage of the previously petitioned Warrant Article 27, the sum of Ten thousand dollars (**\$10,000**) to fund the temporary position of Recreation Trails Supervisor and to authorize the Board of Selectmen to wholly define the status of this position as a temporary contracted position for the Town. Majority vote required.

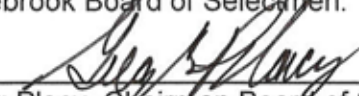
February 11, 2019

Article 29: To see if the Town will vote to accept, ratify and confirm the reports of the Agents, Selectmen, Auditors and all other Town Officers.

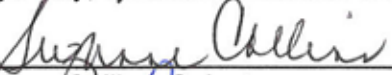
Article 30: To transact any other business that may legally come before this meeting.

Given under our hands and seals this 20th day of February, 2019.

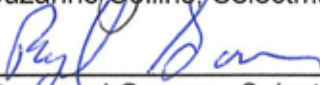
Colebrook Board of Selectmen.



Greg Placy, Chairman Board of Selectmen



Suzanne Collins, Selectman



Raymond Gorman, Selectman

**Town of Colebrook
2019 Appropriations Budget**

	2017 Budget	2017 Actual	2018 Budget	2018 Actual	2019 Requested	2018 to 2019 Budget Comparison
Board of Selectmen						
EX Salary	12,000	12,000	12,000	12,000	12,360	360
EX Recording Clerk	4,000	1,410	4,000	2,972	4,200	200
EX Contracted Services	2,500	1,413	2,500	2,279	2,500	-
EX Social Security	1,000	831	1,000	928	1,040	40
EX Medicare	250	194	250	217	250	-
EX Workers' Compensation	50	42	50	57	100	50
EX Enforcement Legal	5,000	269	-	-	-	-
EX Enforcement Services	3,500	3,500	2,500	-	1,500	(1,000)
EX Training & Seminars	1,500	591	1,500	1,161	1,500	-
EX Tax Map Updates	3,500	3,000	3,500	3,075	3,500	-
EX Equip Rental, Repairs, Prch	25	-	50	-	-	(50)
EX Printing, Dues & Subscriptions	3,000	3,239	3,000	3,677	3,000	-
EX Supplies	500	970	1,000	628	750	(250)
EX Recognition	1,850	2,330	1,850	2,125	2,000	150
ATV Warrant Article	-	-	-	-	10,000	10,000
Total	38,675	29,789	33,200	29,119	42,700	9,500
Town Administration						
TA Salary	21,950	22,425	23,300	17,915	72,100	48,800
TA Health/Dental	4,100	3,362	4,500	3,150	14,100	9,600
TA Social Security	1,360	1,428	1,450	1,111	4,500	3,050
TA Medicare	330	334	340	260	1,100	760
TA Retirement	2,500	2,480	2,650	1,987	8,200	5,550
TA Workers' Compensation	110	75	110	57	150	40
TA Training & Seminars	1,500	981	1,000	955	2,000	1,000
TA Telephone	1,700	1,560	1,700	306	-	(1,700)
TA Pre-Employment	-	-	-	47	-	-
TA Equip Rental, Repairs, Prch	250	-	250	-	250	-
TA Print, Dues & Subscriptions	400	411	400	2,083	500	100
TA Supplies	1,300	1,079	1,300	974	750	(550)
Total	35,500	34,135	37,000	28,845	103,650	66,650
Town Clerk						
TC Salary	34,000	32,551	34,800	35,246	36,600	1,800
TC Deputy	12,750	9,264	11,350	9,578	13,500	2,150
TC Health/Dental	26,700	26,041	29,500	30,083	30,700	1,200
TC Social Security	2,900	2,226	2,860	2,313	3,200	340
TC Medicare	700	521	700	541	750	50
TC Retirement	3,850	3,744	4,000	4,011	4,200	200
TC Workers' Compensation	100	75	100	57	130	30
TC Software Support	-	-	1,920	1,655	1,750	(170)
TC Training & Seminars	500	138	500	307	500	-
TC Telephone	900	872	900	780	800	(100)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
TC Equip Rental, Repairs, Prch	500	-	3,500	2,809	3,700	200
TC Print, Dues & Subscriptions	700	789	1,000	1,436	1,100	100
TC Supplies	1,700	1,352	1,700	1,767	1,700	-
TC Computer Upgrade	7,850	8,546	-	-	-	-
Total	93,150	86,119	92,830	90,583	98,630	5,800
Voter Registration						
EL Employee Wages	1,700	227	2,300	2,253	550	(1,750)
EL Social Security	100	17	100	140	40	(60)
EL Medicare	25	4	25	33	10	(15)
EL Print, Dues & Subscriptions	60	23	100	58	100	-
EL Office Supplies	80	20	100	-	100	-
EL Meals & Mileage	-	-	100	-	100	-
Total	1,965	291	2,725	2,484	900	(1,825)
Town Meeting & Elections						
MTG Wages	200	111	-	-	-	-
MTG Employee Wages	1,000	265	4,200	1,022	1,200	(3,000)
MTG Contracted Services	-	-	1,600	1,220	-	(1,600)
MTG Social Security	75	23	260	63	75	(185)
MTG Medicare	25	5	60	15	25	(35)
MTG Equip Rentals, Repairs &	300	350	350	350	350	-
MTG Town Report	2,100	1,797	2,100	2,244	2,100	-
MTG Meals & Mileage	200	127	400	425	150	(250)
Total	3,900	2,678	8,970	5,339	3,900	(5,070)
Financial Administration						
FA Employee Wages	40,600	31,988	-	-	-	-
FA Contracted Services	500	19,129	55,500	55,500	-	(55,500)
FA Health/Dental	12,200	7,690	-	-	-	-
FA Social Security	2,520	1,965	-	-	-	-
FA Medicare	580	460	-	-	-	-
FA Retirement	4,600	3,655	-	-	-	-
FA Workers' Compensation	100	75	-	-	-	-
FA Auditing Services & GASB	11,500	10,700	12,200	14,150	-	(12,200)
FA Training & Seminars	500	304	-	-	-	-
FA Equip Rental, Repairs & Prc	100	-	-	-	-	-
FA Print, Dues & Subscriptions	500	719	-	-	-	-
FA Supplies	1,100	847	-	-	-	-
FA Small Claims	250	725	-	293	-	-
Miscellaneous	-	29,860	-	46	-	-
Total	75,050	108,117	67,700	69,989	-	(67,700)
General Office						
GO Employee Wages	18,805	18,858	24,100	24,001	24,800	700
GO Health/Dental	-	-	13,510	13,639	14,100	590
GO Social Security	1,170	1,187	1,500	1,488	1,550	50
GO Medicare	275	278	350	348	350	-

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
GO Retirement	-	-	2,745	2,639	2,850	105
GO Workers' Compensation	-	-	-	57	100	100
GO Training & Seminars	500	185	500	-	500	-
GO Telephone	2,500	3,114	2,500	4,927	4,500	2,000
GO Equip Rental, Repairs &	400	-	800	154	1,000	200
GO Unemployment	1,050	1,044	1,050	1,412	1,500	450
GO Print, Dues & Subscriptions	-	362	25	1,089	1,000	975
GO Supplies	2,000	2,195	3,000	4,604	5,000	2,000
Total	26,700	27,223	50,080	54,358	57,250	7,170
Tax Collection / Financial Admin						
TX Employee Wages	29,150	29,913	35,000	42,079	43,400	8,400
TX Contracted Services	2,000	1,832	2,600	1,679	57,400	54,800
TX Health/Dental	12,200	11,477	13,510	13,775	14,100	590
TX Social Security	1,800	1,888	2,200	2,609	2,700	500
TX Medicare	425	442	500	610	625	125
TX Retirement	3,300	3,435	4,000	4,555	5,000	1,000
TX Workers' Compensation	100	75	100	57	100	-
TX Audit Services	-	-	-	-	15,100	15,100
TX Training & Seminars	500	564	1,500	1,278	3,500	2,000
TX Recording, Discharge &	1,200	972	1,200	638	1,100	(100)
TX Print, Dues & Subscriptions	650	513	650	538	650	-
TX Supplies	4,500	5,092	5,000	5,323	5,500	500
TX Small Claims	-	-	-	-	300	300
Total	55,825	56,203	66,260	73,141	149,475	83,215
Treasury / Trustees of Trust Funds						
T Salaries	2,950	2,937	3,000	2,937	3,050	50
T Social Security	200	182	190	182	190	-
T Medicare	45	43	45	43	45	-
T Workers' Compensation	5	-	5	57	100	95
T Bank Services	-	-	-	275	-	-
T Insurance	2,000	1,000	2,000	2,000	2,000	-
T Supplies - Trustees	250	173	-	178	200	200
Total	5,450	4,335	5,240	5,672	5,585	345
Data Processing						
DP Software Support	9,000	9,821	13,160	9,751	10,100	(3,060)
DP Software Upgrades	50	10	-	-	-	-
DP Maintenance & Repairs	500	-	500	-	500	-
DP Hardware Upgrades	-	-	500	-	500	-
DP SNS Server	21,000	21,359	-	-	-	-
Total	30,550	31,190	14,160	9,751	11,100	(3,060)
Assessing						
AS Assessing Services	18,600	18,600	18,600	18,600	20,000	1,400
AS Assessing Software	3,700	3,673	3,000	2,513	2,900	(100)
AS Reval 2019	-	-	2,500	-	-	(2,500)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
2019 Re-evaluation	-	-	-	-	70,000	70,000
Total	22,300	22,273	24,100	21,113	92,900	68,800
Legal						
LE Town Attorney	17,500	15,228	15,000	11,870	15,000	-
LE NHEC	2,000	308	-	-	-	-
LE RSA's	500	494	500	574	-	(500)
Total	20,000	16,030	15,500	12,444	15,000	(500)
Planning Board						
PB Salaries	2,000	2,000	2,000	2,000	3,400	1,400
PB Employee Wages	10,000	9,853	13,000	12,887	13,400	400
PB Social Security	620	747	930	923	1,050	120
PB Medicare	150	175	220	216	250	30
PB Legal	1,500	775	1,500	4,213	1,500	-
PB Training & Seminars	250	-	250	-	250	-
PB Recording Fees	50	-	50	-	50	-
PB Equip Rental, Repairs, Prch	500	360	500	360	500	-
PB Print, Dues & Subscriptions	900	1,406	900	1,451	1,000	100
PB Supplies	1,530	1,883	1,750	1,366	1,500	(250)
Total	17,500	17,199	21,100	23,416	22,900	1,800
Zoning Board						
ZBA Employee Wages	200	-	200	-	200	-
ZBA Social Security	15	-	15	-	15	-
ZBA Medicare	5	-	5	-	5	-
ZBA Legal	-	2,917	500	-	500	-
ZBA Training	130	530	1,000	-	500	(500)
ZBA Print, Dues & Subscription	250	189	250	42	250	-
ZBA Supplies	100	152	500	80	500	-
Total	700	3,788	2,470	122	1,970	(500)
General Buildings						
GB Employee Wages	16,200	8,280	16,800	11,009	17,300	500
GB Contracted Services	2,000	7,976	3,200	3,582	3,500	300
GB Social Security	1,050	521	1,040	683	1,100	60
GB Medicare	250	122	245	160	250	5
GB Workers' Compensation	450	412	450	269	500	50
GB Pre-Employment	-	47	100	126	100	-
GB Town Hall Electric	9,000	9,269	8,000	11,606	9,700	1,700
GB Heating Oil	7,000	1,268	7,000	4,027	8,000	1,000
GB Water & Sewer	500	615	500	1,516	1,000	500
GB Equip Rental, Repairs, Prch	1,000	1,010	1,000	1,030	1,000	-
GB Insurance	10,900	4,592	10,900	9,542	9,600	(1,300)
GB Print, Dues & Subscriptions	250	50	250	334	250	-
GB Supplies	1,500	2,047	1,600	2,428	2,500	900
GB Improvements	3,500	7,239	3,500	4,799	3,750	250
GB Side Town Hall Capital	-	-	45,000	-	45,000	-

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
GB Town Hall Steps	-	-	55,000	55,490	-	(55,000)
GB 22 Bridge Street	-	-	-	-	65,000	65,000
Total	53,600	43,448	154,585	106,601	168,550	13,965
Advertising & Regional						
North Country Council	2,575	2,575	2,500	2,501	2,660	160
Total	2,575	2,575	2,500	2,501	2,660	160
Police Department						
PD Salary	63,000	63,698	65,275	64,646	67,200	1,925
PD Employee Wages	167,100	136,397	171,800	180,297	198,900	27,100
PD PT Employee Wages	45,000	45,220	45,000	47,153	48,000	3,000
PD Detail Wages	3,000	761	3,000	-	-	(3,000)
PD Overtime Wages	25,000	16,193	20,000	24,421	25,000	5,000
PD Resource Officer	20,400	13,445	20,400	6,490	19,440	(960)
PD Health/Dental	69,950	61,635	90,600	85,336	84,000	(6,600)
PD Social Security	4,000	1,327	4,000	1,753	4,200	200
PD Medicare	4,700	3,943	4,700	4,506	5,200	500
PD Retirement	77,000	61,408	78,100	78,610	86,300	8,200
PD Workers' Compensation	7,000	7,132	7,100	6,526	6,600	(500)
PD Software Support	-	-	1,620	1,679	1,800	180
PD Training & Seminars	1,000	660	1,000	549	1,000	-
PD Telephone	2,900	3,701	2,900	4,341	4,000	1,100
PD Pre-Employment	700	-	700	165	700	-
PD Blood Test	200	55	200	22	200	-
PD Equip Rent, Repairs & Prch	12,500	15,022	11,000	10,792	11,000	-
PD Leased Equipment	-	552	500	1,033	1,000	500
PD Insurance	8,000	3,704	7,500	7,357	7,500	-
PD Print, Dues & Subscriptions	2,200	548	1,500	2,502	2,600	1,100
PD Uniforms	2,000	105	2,000	694	2,000	-
PD Supplies	2,500	1,959	2,100	1,761	2,100	-
PD Gasoline	8,000	5,773	7,500	8,805	7,500	-
PD Consortium	250	151	250	383	300	50
PD Software	4,800	5,274	4,800	3,449	3,600	(1,200)
Total	531,200	448,663	553,545	543,270	590,140	36,595
Stonegarden/Warrant Articles						
PD Stonegarden Wages	5,125	5,434	4,908	4,699	4,908	-
PD Stonegarden Medicare	75	74	-	63	-	-
PD Stonegarden Retirement	1,350	1,531	1,515	1,131	1,515	-
PD Stonegarden Equipment	-	-	11,810	10,065	11,810	-
PD Stonegarden Mileage	650	-	642	-	642	-
PD Cruiser Expense	-	-	25,000	25,588	26,000	1,000
PD Computer IT	8,000	6,566	-	-	-	-
Total	15,200	13,605	43,875	41,546	44,875	1,000

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
Ambulance						
AM Emergency Medical	136,275	134,274	178,545	178,545	177,600	(945)
Total	136,275	134,274	178,545	178,545	177,600	(945)
Fire Department						
FD Permits	500	498	500	513	500	-
FD Trainings	100	49	100	82	100	-
FD Outside Fires	7,500	8,594	7,500	11,841	8,500	1,000
Total	8,100	9,141	8,100	12,436	9,100	1,000
Emergency Management						
EM Employee Wages	250	22	250	-	-	(250)
EM Workers' Compensation	330	344	330	192	400	70
EM Professional Services	1,420	-	1,420	-	-	(1,420)
EM Training & Seminars	1,000	166	1,000	136	500	(500)
EM Equip Rental, Repairs, Prch	-	3,500	-	558	200	200
EM Print, Dues & Subscriptions	50	-	50	-	-	(50)
EM Supplies	2,000	748	2,000	881	1,000	(1,000)
EM Pre-Disaster Planning	-	-	-	-	2,500	2,500
EM Equipment	-	-	-	-	2,500	2,500
EM Hazardous Mitigation Plan	-	-	-	-	7,500	2,500
Total	5,050	4,780	5,050	1,767	14,600	4,550
Highway Department						
HW Employee Wages	189,200	177,239	166,650	154,755	170,200	3,550
HW Overtime Wages	30,000	36,306	30,000	41,026	40,000	10,000
HW Contracted Services	15,000	12,866	18,000	14,360	17,700	(300)
HW Health/Dental	60,000	51,790	39,100	33,768	28,500	(10,600)
HW Social Security	13,600	13,268	12,200	12,045	13,100	900
HW Medicare	3,200	3,103	2,850	2,817	3,050	200
HW Retirement	24,950	24,198	22,400	21,513	23,100	700
HW Workers' Compensation	6,550	6,527	7,000	7,737	7,800	800
HW Training & Seminars	2,000	533	1,500	307	1,000	(500)
HW Telephone	1,500	1,660	1,500	1,710	1,700	200
HW Pre-Employment	500	197	500	346	500	-
HW Highway Garage Electric	4,000	4,634	4,000	7,525	4,200	200
HW Heating Fuel & Propane	7,000	1,552	6,250	4,085	8,000	1,750
HW Water & Sewer	1,000	5,032	2,500	622	1,000	(1,500)
HW Equip Rental, Repairs,	35,000	52,473	42,000	43,854	46,100	4,100
HW Sidewalk Repairs & Maint	3,000	-	4,800	4,800	5,000	200
HW Grader Repair	-	-	-	-	20,000	20,000
HW Leased Equipment	9,950	9,917	-	-	-	-
HW Insurance	8,550	4,276	8,700	7,840	7,900	(800)
HW Print, Dues & Subscriptions	1,100	930	1,100	941	750	(350)
HW Uniforms	600	652	1,000	742	1,000	-
HW Supplies	27,500	29,065	27,500	25,439	28,300	800
HW Tires	-	-	-	-	8,000	8,000

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
HW Chloride	22,000	10,252	22,000	20,504	12,000	(10,000)
HW Winter Sand	15,000	15,000	16,000	29,168	20,000	4,000
HW Gravel	40,000	34,432	40,000	34,618	35,000	(5,000)
HW Salt	8,000	6,742	8,000	7,110	8,000	-
HW Paving	-	-	16,929	16,929	-	(16,929)
HW Gasoline & Diesel	35,000	33,979	35,000	41,799	37,500	2,500
HW CDL Testing	400	100	400	100	-	(400)
Total	564,600	536,723	537,879	536,460	549,400	11,521
Highway Warrant Articles						
HW New Pickup	-	-	25,000	25,599	-	(25,000)
HW Used Oil Grant	2,500	2,732	-	-	2,500	2,500
HW Colby Street Ditching	12,000	7,200	-	-	-	-
HW New Plow Truck	-	-	160,000	155,096	227,000	67,000
Total	14,500	9,932	185,000	180,695	229,500	44,500
Street Lighting						
SL Street Lights & Replacement	25,000	25,152	25,000	27,451	25,000	-
Total	25,000	25,152	25,000	27,451	25,000	-
Transfer Station						
TS Employee Wages	31,200	25,094	31,200	27,883	32,400	1,200
TS Health/Dental	-	-	-	224	-	-
TS Social Security	1,950	1,565	1,950	1,728	2,000	50
TS Medicare	450	366	450	404	500	50
TS Retirement	-	-	-	324	-	-
TS Workers' Compensation	2,650	2,692	2,650	729	1,500	(1,150)
TS Training & Seminars	1,500	372	1,000	1,295	1,000	-
TS Telephone	1,000	600	1,000	675	750	(250)
TS Pre-Employment	250	-	250	-	250	-
TS Hauling Services	30,000	25,098	30,000	29,627	30,000	-
TS Disposal of Shingles	5,000	2,802	5,000	-	4,000	(1,000)
TS Disposal of Tires	2,500	2,653	2,500	3,745	4,000	1,500
TS Disposal of Electronics	3,000	4,032	3,000	2,252	3,000	-
TS Transfer Station Electric	1,000	758	1,000	986	1,000	-
TS Heating Fuel & Propane	2,000	1,172	1,000	591	700	(300)
TS Equip Rental, Repairs, Main	500	2,648	1,500	1,740	2,000	500
TS Leased Equipment	9,750	9,751	9,750	9,751	9,750	-
TS Insurance	150	151	150	334	350	200
TS Print, Dues & Subscriptions	1,500	1,105	1,500	1,195	1,500	-
TS Tipping Fees	47,500	39,677	43,173	42,966	41,000	(2,173)
TS Uniforms	500	133	600	197	500	(100)
TS Supplies	1,000	1,164	1,000	1,188	1,300	300
TS Gas & Diesel	-	-	-	18	50	50
TS Equipment & Materials	-	-	3,327	3,658	-	(3,327)
TS Gas Removal	300	-	300	648	700	400
Total	143,700	121,833	142,300	132,158	138,250	(4,050)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
Landfill Closure						
LF Employee Wages	24,300	25,104	30,200	31,652	34,000	3,800
LF Contracted Services	3,800	6,270	5,400	4,991	5,400	-
LF Health/Dental	2,000	1,500	2,000	2,000	2,000	-
LF Social Security	1,500	1,659	1,900	2,086	2,150	250
LF Medicare	350	388	450	488	500	50
LF Retirement	2,800	2,415	3,400	3,602	3,900	500
LF Workers' Compensation	-	-	-	729	800	800
LF Training & Seminars	100	-	100	198	100	-
LF Electricity	8,500	6,969	6,500	7,249	6,750	250
LF Heating Fuel	1,400	1,047	3,200	3,495	3,500	300
LF Equip rental, Repairs, Prch	8,500	12,533	10,000	10,053	8,000	(2,000)
LF Property Insurance	450	426	450	200	400	(50)
LF Landfill Engineering	2,500	1,850	3,000	1,987	2,500	(500)
LF Print, Dues & Subscriptions	100	240	100	60	100	-
LF Uniforms	-	-	200	126	200	-
LF Groundwater Monitoring	28,000	27,876	28,400	28,704	31,800	3,400
LF Supplies	750	3,527	2,500	1,018	2,000	(500)
LF Gas & Diesel	3,750	3,366	3,750	4,182	3,750	-
LF CDL Testing	-	356	-	-	-	-
Total	88,800	95,526	101,550	102,820	107,850	6,300
Recycling						
RC Inter Payment to County	9,500	9,492	9,300	9,307	12,150	2,850
Total	9,500	9,492	9,300	9,307	12,150	2,850
Health Agencies						
HE Vershire	1,000	1,000	1,000	1,000	1,000	-
HE Community Action	2,000	2,000	2,000	2,000	2,150	150
HE Transportation Program	1,500	1,500	1,500	1,500	1,500	-
HE Senior Meals	3,000	3,000	3,000	3,000	3,000	-
HE CASA	500	500	500	500	1,000	500
HE Food Pantry	1,500	1,500	1,500	1,500	1,500	-
HE Red Cross	500	500	500	500	500	-
HE Helping Hands Inc.	1,000	1,000	1,000	1,000	1,000	-
HE Mental Health	2,400	2,400	2,400	2,400	2,400	-
HE Emergency Service	7,600	7,600	7,600	7,600	7,600	-
HE Community Health/Hospice	9,000	9,000	9,000	9,000	9,000	-
HE Health Officer	900	900	900	900	900	-
Total	30,900	30,900	30,900	30,900	31,550	650
Animal Control						
AC Animal Boarding	50	180	250	-	250	-
Total	50	180	250	-	250	-
General Assistance						
GA Electric	400	-	400	288	400	-
GA Rentals	4,100	58	4,100	500	4,000	(100)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
GA Heating Fuel	300	-	300	128	300	-
GA Board & Care	50	410	50	174	500	450
GA Meals	50	-	50	-	50	-
GA Burials	100	1,100	100	1,500	1,500	1,400
Total	5,000	1,568	5,000	2,590	6,750	1,750
Parks & Recreation						
REC Salary	39,250	39,718	43,875	42,764	45,200	1,325
REC Employee Wages	35,000	35,050	32,000	30,848	34,000	2,000
REC Health/Dental	3,500	3,971	29,500	30,083	30,650	1,150
REC Social Security	4,650	4,776	4,800	4,098	4,900	100
REC Medicare	1,100	1,117	1,120	958	1,150	30
REC Retirement	4,550	4,554	4,800	4,867	5,100	300
REC Workers' Compensation	1,600	1,766	1,600	1,669	1,600	-
REC Training & Seminars	5	-	5	-	5	-
REC Telephone	700	636	700	780	800	100
REC Print, Dues & Subscription	100	127	5	192	200	195
REC Supplies	500	540	5	-	5	-
REC Adult Programs	200	200	5	-	5	-
Total	91,155	92,455	118,415	116,259	123,615	5,200
Patriotic Purposes						
PAT Memorial Day	1,000	1,000	1,000	1,200	1,200	200
PAT Fourth of July	3,000	3,000	3,000	3,000	3,000	-
Total	4,000	4,000	4,000	4,200	4,200	200
Economic Development						
ED Main Street-CDDA	8,600	8,600	8,600	8,600	8,600	-
ED Colebrook Homepage	5,500	2,828	2,500	622	1,500	(1,000)
ED North Country Chamber of	1,000	1,000	1,000	1,000	1,200	200
Total	15,100	12,428	12,100	10,222	11,300	(800)
Conservation Commission						
CO Training & Seminars	300	-	-	-	-	-
CO Membership Dues	300	296	300	296	300	-
Total	600	296	300	296	300	-
Debt Service						
DS Debt Service Principal	-	-	33,900	33,896	69,200	35,300
DS Debt Service Interest	-	-	36,960	36,960	72,515	35,555
DS Debt Service TAN Interest	2,500	1,198	2,500	-	2,500	-
DS Abatement Interest Paid	-	88	-	-	-	-
Total	2,500	1,286	73,360	70,856	144,215	70,855
Capital Reserve Funds						
CR Equipment Purchase	80,000	80,000	50,000	50,000	80,000	30,000
CR Police Cruiser	15,000	15,000	15,000	15,000	10,000	(5,000)
CR 250th Anniversary in 2020	2,500	2,500	2,500	2,500	2,500	-
CR Bridge Fund	50,000	50,000	-	-	-	-
CR Revaluation Monies	20,000	20,000	20,000	20,000	10,000	(10,000)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
CR GB Repairs Capital	15,000	15,000	15,000	15,000	10,000	(5,000)
CR Highway Paving	125,000	125,000	80,000	80,000	50,000	(30,000)
Total	307,500	307,500	182,500	182,500	162,500	(20,000)
Water						
WA Salaries	52,500	51,154	74,825	63,947	53,100	(21,725)
WA Employee Wages	18,300	24,096	13,780	16,389	14,000	220
WA Overtime Wages	5,500	5,490	1,000	2,823	2,000	1,000
WA Contracted Services	15,000	20,531	15,000	11,827	15,000	-
WA Health/Dental	13,450	12,232	19,765	16,302	15,800	(3,965)
WA Social Security	4,750	5,203	5,600	5,207	4,300	(1,300)
WA Medicare	1,100	1,217	1,300	1,218	1,000	(300)
WA Retirement	8,700	7,247	10,200	9,134	8,000	(2,200)
WA Workers' Compensation	500	1,427	1,430	1,386	1,400	(30)
WA Audit	2,500	2,500	2,500	2,975	2,750	250
WA Legal Expense	5,000	6,947	28,000	11,069	28,000	-
WA Software Support	2,000	3,076	2,500	1,961	2,500	-
WA Training & Seminars	2,000	1,006	3,000	1,533	3,000	-
WA Telephone	300	269	300	246	1,000	700
WA Pre-Employment	100	-	100	-	100	-
WA Insurance	2,700	2,333	2,700	1,129	2,400	(300)
WA Insurance Claims	-	1,544	-	-	-	-
WA Unemployment	1,050	1,045	1,050	1,050	1,100	50
WA Print, Dues & Subscriptions	1,100	564	1,000	427	1,000	-
WA Supplies	2,000	1,871	1,500	725	1,500	-
WA Consortium Services	-	76	-	81	100	100
WA Bond Payment (ARRA)	60,000	20,874	60,100	60,106	60,100	-
WA Depreciation Expense	-	78,944	-	-	-	-
WO Flushing Program	1,600	-	1,100	-	1,000	(100)
WO Leak Detection	2,000	-	1,000	-	1,000	-
WO Electricity	40,000	39,135	36,000	42,257	37,100	1,100
WO Heating Fuel	1,000	463	1,000	45	100	(900)
WO Equip Rental, Repairs,	19,000	6,450	19,000	8,363	18,000	(1,000)
WO Backflow Testing	2,000	1,456	450	-	-	(450)
WO Leased Equipment	3,300	77	-	-	-	-
WO Meters & Equipment	5,000	5,901	2,500	1,978	1,000	(1,500)
WO Uniforms	500	33	500	286	500	-
WO Analysis	4,000	1,243	3,000	774	3,000	-
WO Chemicals & Op Supplies	11,000	819	5,000	805	2,500	(2,500)
WO Gas & Oil	2,000	1,569	2,000	1,168	2,000	-
WO Pumping Station	-	-	10,000	1,587	10,000	-
Total	289,950	306,792	327,200	266,798	294,350	(32,850)
Capital Reserve Funds						
CR Short Lived Asset 2016	-	-	20,000	20,000	20,000	-
Total	-	-	20,000	20,000	20,000	-

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
Sewer						
SO Salaries	52,500	50,234	74,825	62,536	53,100	(21,725)
SO Employee Wages	18,300	24,351	13,780	16,474	14,000	220
SO Overtime Wages	5,500	4,797	1,000	2,605	2,000	1,000
SO Contracted Services	50,900	41,440	40,000	27,656	40,000	-
SO Health/Dental	13,450	12,232	19,765	15,905	15,800	(3,965)
SO Social Security	4,950	5,059	5,600	5,111	4,300	(1,300)
SO Medicare	1,100	1,183	1,300	1,195	1,000	(300)
SO Retirement	8,700	11,431	10,200	8,965	8,000	(2,200)
SO Workers' Compensation	500	928	1,430	1,162	1,400	(30)
SO Auditing Services	2,500	2,500	2,500	2,975	2,750	250
SO Legal Expense	3,000	-	-	-	-	-
SO Software Support	2,000	3,076	3,380	1,961	2,500	(880)
SO Training & Seminars	3,000	169	3,000	842	2,000	(1,000)
SO Telephone	4,000	-	100	-	500	400
SO Pre-Employment	100	-	100	-	100	-
SO Electric	65,000	52,286	45,000	43,493	40,000	(5,000)
SO Propane & Diesel	500	278	500	-	500	-
SO Equip Rental, Repairs, Prch	43,000	8,417	30,000	43,163	30,000	-
SO New Equipment Purchase	27,700	539	10,000	10,348	10,000	-
SO Leased Equipment	3,300	56	-	-	-	-
SO Insurance	1,700	1,598	1,700	783	1,600	(100)
SO Unemployment Insurance	1,050	1,045	1,050	1,050	1,050	-
SO Printing, Dues, Subscription	2,000	159	1,500	1,074	1,500	-
SO Uniforms	500	33	500	286	500	-
SO Outside Lab Testing	2,000	1,935	2,000	1,972	2,500	500
SO Supplies	15,500	4,713	10,000	3,513	8,000	(2,000)
SO Gravel	-	-	5,000	-	5,000	-
SO Gas & Oil	1,800	1,542	1,400	1,258	1,400	-
SO Immunizations	200	-	200	-	200	-
SO Consortium Services	-	76	100	81	100	-
SO Lagoon Monitoring Wells	3,000	-	3,000	-	-	(3,000)
SO Depreciation Expense	-	62,838	-	-	-	-
Total	337,750	292,915	288,930	254,408	249,800	(39,130)
Capital Reserve Funds						
CR Short Lived Assets 2016	-	-	20,000	20,000	20,000	-
Total	-	-	20,000	20,000	20,000	-
Library						
<i>Appropriated Expense</i>	74,160					
LA Employee Wages	79,508	77,906	84,176	79,652	83,707	(469)
LA Contracted Services	-	18	-	-	-	-
LA Health/Dental	15,000	13,977	27,200	20,119	27,200	-
LA Social Security	4,950	4,846	5,150	4,963	5,150	-
LA Medicare	1,150	1,133	1,205	1,161	1,205	-

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
LA Retirement	6,153	5,900	6,485	5,821	6,153	(332)
LA Workers' Compensation	400	138	400	132	400	-
LA Pre-Employment	-	-	-	47	-	-
LA Property Insurance	1,650	1,558	1,650	732	1,650	-
LA Unemployment	1,056	1,045	1,050	1,050	1,050	-
Adult Books	-	4,613	5,000	4,950	5,000	-
Adult Programs	-	750	500	267	500	-
Auditing	3,250	390	3,250	4,000	4,000	750
Building and Equipment Repairs	-	5,000	6,500	3,775	6,500	-
Capital Reserve Expendable Fund	-	3,309	5,000	5,000	5,000	-
Children's Books	-	568	3,000	3,264	3,000	-
Children's Programs	-	2,560	1,000	761	1,000	-
Computer, Supplies and Repairs	-	4,440	3,300	2,605	3,300	-
Electric	-	11,368	5,000	4,631	5,000	-
Heating Oil and Fuel	-	1,876	10,000	3,617	10,000	-
Legal	-		1,000	-	1,000	-
Maintenance	-	814	3,000	1,595	3,000	-
Media and Tapes	-	143	1,200	861	1,200	-
Newspaper Notices	-	194	550	978	550	-
Postage	-	360	200	200	200	-
Sewer	-	2,018	380	380	380	-
Supplies	-	1,977	2,000	1,849	2,000	-
Telephone	-	1,406	2,000	1,993	2,000	-
Training and Seminars	-	240	1,500	1,194	1,500	-
Water	-		380	240	380	-
<i>Trustee Expense</i>						-
Adult Books	-	1,833	4,250	1,898	4,250	-
Adult Periodicals	-	691	700	640	700	-
Children's Books	-	1,281	2,500	1,750	2,500	-
Children's Periodicals	-	160	125	96	125	-
Children's Programs	-	1,018	750	159	750	-
Copier Expenses	-	365	400	401	400	-
Genealogy	-	170	500	185	500	-
Media and Tapes	-	382	200	232	200	-
Miscellaneous	-	278	-	440		-
Other Trustee Expense	-	5,450	6,937	-	6,937	-
Postage	-	104	200	223	200	-
Replacement Books	-	41	100	191	100	-
Resale Purchases	-	439	500	401	500	-
Tillotson Grant	-	-	2,488	-	2,488	-
Total	187,277	160,760	201,726	162,452	201,675	(51)
Cemetery						
CE Employee Wages	32,000	10,498	12,000	10,230	13,500	1,500
CE Social Security	2,000	661	745	634	850	105

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
CE Medicare	500	155	175	148	200	25
CE Workers' Compensation	1,600	1,284	900	599	900	-
CE Trees & Shrubs	350	423	350	371	350	-
CE Auditing	900	900	200	200	200	-
CE Legal Fees	150	-	150	-	150	-
CE Pre-Employment	500	195	250	-	250	-
CE Electric	300	155	300	153	300	-
CE Water	330	290	330	290	330	-
CE Equip Rent, Repairs & Prch	8,000	7,671	15,000	16,450	8,000	(7,000)
CE Property Insurance	100	57	100	27	100	-
CE Unemployment	1,050	1,045	600	600	600	-
CE Printing, Dues & Subscripti	350	200	350	155	350	-
CE Supplies	2,000	308	1,500	422	1,000	(500)
CE Gas	3,500	147	500	48	250	(250)
CE Opening of Graves	-	-	-	1,380	1	1
CE Contracted Services	16,000	46,838	55,000	46,400	55,000	-
CE Capital Improvements	12,000	-	12,000	7,741	12,000	-
CE Expendable Trust Fund	5,000	5,000	5,000	5,000	5,000	-
CE Monuments	6,500	6,850	6,500	5,940	6,500	-
CE St. Brendans	750	750	750	750	1,000	250
CE Memorials	250	250	250	250	250	-
Prior year encumbered funds	-	-	-	12,000	4,000	4,000
Total	94,130	83,677	112,950	109,788	111,081	(1,869)
Dispatch						
DP Employee Wages	171,000	176,810	156,300	146,783	151,800	(4,500)
DP Part Time Wages & Training	-	-	31,000	24,974	37,600	6,600
DP Overtime Wages	-	-	6,900	7,825	7,000	100
DP Health/Dental	51,700	45,174	52,100	51,560	52,900	800
DP Social Security	10,700	10,925	12,100	10,890	12,200	100
DP Medicare	2,500	2,555	2,800	2,547	2,900	100
DP Retirement System	17,600	16,763	17,900	17,098	18,300	400
DP Workers' Compensation	350	326	350	392	400	50
DP Auditing	1,900	1,900	2,200	2,200	2,200	-
DP Legal	1,500	90	500	-	500	-
DP Training & Seminars	4,000	894	3,000	1,734	2,500	(500)
DP Telephone	3,000	2,994	3,000	2,358	2,100	(900)
DP Pre-Employment	500	189	500	358	400	(100)
DP Equip Rental, Repairs & Prc	3,000	2,528	3,000	53,382	5,000	2,000
DP Insurance	500	463	500	218	250	(250)
DP Unemployment	1,200	1,045	1,100	1,100	1,100	-
DP Print, Dues & Subscriptions	400	402	400	456	400	-
DP Special Use Permits	2,000	2,000	2,000	2,000	2,000	-
DP Supplies	950	408	500	1,218	1,200	700
DP Consortium	300	258	250	167	200	(50)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
DP Annual Maint Agree	17,000	16,900	17,000	16,900	17,000	-
DP Grant writing Admin	500	-	500	-	500	-
DP Rent	9,600	9,600	9,600	9,600	9,600	-
DP Payroll	1,100	1,100	1,100	1,100	1,100	-
DP Benefits Admin	3,700	3,700	3,700	3,700	3,700	-
DP Ben Young Tower	1,800	1,800	1,800	1,800	1,800	-
DP Software Support	4,500	6,594	7,000	6,748	7,000	-
DP Equipment Lease	-	-	-	-	11,200	11,200
DP Trail Maintenance	2,000	-	-	-	2,000	2,000
DP Computer Upgrades	16,000	13,132	-	-	-	-
DP Console & Antenna	-	-	312,000	61,000	-	(312,000)
DP Equipment Capital Reserve	-	-	-	-	11,800	11,800
Total	329,300	318,550	649,100	428,108	366,650	(282,450)
Recreation State Revolving						
REC Special Activities	-	36,916	-	31,713	-	-
RSR Expense	-	8,059	-	4,597	-	-
Total	435,900	460,091	1,051,900	661,384	484,000	(567,900)
Grants						
HW Paving SB38	-	-	-	81,271	-	-
River Walk	-	-	-	15,405	-	-
Safe Routes to Schools	-	-	-	2,066	-	-
TEX Monitoring Pollutants	-	-	-	4,029	-	-
MTBE Grant	-	-	-	195,005	-	-
Northern Borders	-	-	-	212	-	-
Bear Rock Bridge	-	-	56,000	55,048	75,000	19,000
Harvey Swell Bridge	-	-	56,000	55,073	75,000	19,000
Total	-	-	112,000	408,109	150,000	38,000
Police Special Detail						
Police Detail Wages	-	605	-	28,478	-	-
Police Social Security	-	-	-	662	-	-
Police Medicare	-	-	-	409	-	-
Police Retirement	-	-	-	3,324	-	-
Total	-	605	-	32,873	-	-
Grand Totals	4,156,477	3,968,517	5,599,195	5,083,676	5,057,871	(546,324)

**Town of Colebrook
2019 Revenue Budget**

	2017 Budget	2017 Actual	2018 Budget	2018 Actual	2019 Requested	2018 to 2019 Budget Comparison
Revenue from Taxes						
Property Taxes - Current Year	1,733,143	1,691,138	1,978,215	1,949,055	-	(1,978,215)
Land Use Taxes - Current Year	2,200	3,800	-	11,000	5,000	5,000
Excavation Tax	75	257	250	292	300	50
Yield Tax - Current Year	20,000	25,972	25,000	12,207	20,000	(5,000)
In Lieu of Railroad Tax	350	-	-	-	-	-
Interest and Penalties	85,000	106,649	100,000	106,327	100,000	-
Total	1,840,768	1,827,815	2,103,465	2,078,881	125,300	(1,978,165)
Motor vehicles						
Motor Vehicle Titles	380,000	429,239	400,000	447,196	425,000	25,000
Total	380,000	429,239	400,000	447,196	425,000	25,000
Building Permits						
Building Permits	2,500	3,090	2,500	3,786	3,000	500
Total	2,500	3,090	2,500	3,786	3,000	500
Other Licenses & Fees						
Town Clerk Monies	9,000	10,733	10,000	12,462	12,500	2,500
Total	9,000	10,733	10,000	12,462	12,500	2,500
Federal Funds						
Other Federal Funds	-	-	-	20,195	-	-
Total	-	-	-	20,195	-	-
Other Governments						
StoneGarden	7,200	7,200	18,875	15,597	18,875	-
Room & Meals Tax	115,000	118,610	118,000	117,801	118,000	-
Hwy Block Grant SB 38	-	81,271	-	-	-	-
Highway Block Grant	118,000	95,124	118,000	96,081	97,000	(21,000)
In lieu of Railroad Tax	-	1,105	1,000	582	600	(400)
Used Oil Grant	2,500	-	-	-	2,500	2,500
Hazardous Mitigation Plan	-	-	-	-	7,500	7,500
Diamond Pond Road Maintenance	4,100	4,085	4,100	4,167	4,200	100
Total	246,800	307,396	259,975	234,228	248,675	(11,300)
Income From Departments						
TA Discounts Fr Retailers	-	227	-	2,988	3,000	3,000
TA Refund Prior Yr Exp	-	3,000	-	-	-	-
TA Income From Dispatch	4,800	4,800	4,800	4,800	4,800	-
TA Insurance Reimbursement	-	255	-	20,256	-	-
TA Reimbursable Charges	-	5,790	-	-	-	-
TA Misc. Sales	1,000	5,179	3,000	(1,007)	1,000	(2,000)
TA Small Claims	-	-	-	400	-	-
PB Application Fees	2,000	3,437	2,500	1,894	2,000	(500)
ZBA Application Fees	-	376	-	-	-	-
PD Police Revenues	4,000	1,592	1,500	409	500	(1,000)
PD Nash Restitution	-	-	-	360	500	500

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
PD Special Details	-	1,086	-	-	-	-
PD Resource Officer	20,400	22,015	14,220	18,098	19,440	5,220
FD Fire Dept Reimbursements	5,000	5,652	6,000	6,924	7,500	1,500
HW Highway Income	500	2,430	2,000	2,136	2,000	-
REC Recreation Dept Income	13,000	14,341	11,000	11,194	11,000	-
TS Demo	12,000	7,692	7,500	9,522	8,000	500
TS Tire Permits	2,500	1,245	2,000	2,375	2,000	-
TS Appliance Permits	500	803	500	900	1,000	500
TS Shingles	4,500	635	1,000	1,779	1,500	500
TS Propane Tanks	100	153	100	26	50	(50)
TS Electronic Permits	1,500	2,474	2,000	2,758	2,500	500
TS Fluorescent Bulbs	300	552	300	375	300	-
TS Scrap Metal	500	1,336	1,000	5,036	2,500	1,500
TS Household Waste	-	433	-	-	-	-
Total	72,600	85,503	59,420	91,223	69,590	10,170
General Building						
GB Rental Payments	25,800	24,015	28,800	41,140	34,200	5,400
Total	25,800	24,015	28,800	41,140	34,200	5,400
Sale of Town Property						
Sale of Town Property	1,200	6,871	2,500	6,329	2,500	-
Total	1,200	6,871	2,500	6,329	2,500	-
Miscellaneous Income						
Bank Interest	250	532	500	373	500	-
Private Grants	-	-	-	1,355	-	-
Miscellaneous Interest & Penalty	-	105	-	73	-	-
Health Member Refunds	-	-	-	6,323	-	-
Total	250	637	500	8,124	500	-
Capital Reserve						
Capital Reserve (Revenue In)	54,500	54,691	417,000	253,759	392,000	(25,000)
Total	54,500	54,691	417,000	253,759	392,000	(25,000)
Water						
Bank Interest	-	645	-	1,157	-	-
Water Use Charges	289,950	266,019	327,200	235,486	314,350	(12,850)
Water Interest	-	3,896	-	3,361	-	-
Water Misc. Revenue	-	1,308	-	2,395	-	-
Total	289,950	271,869	327,200	242,399	314,350	(12,850)
Sewer						
Bank Interest	-	511	-	899	-	-
Sewer Use Charges	337,750	348,718	288,930	337,774	269,800	(19,130)
Sewer Use Interest	-	4,305	-	5,222	-	-
Sewer Misc	-	11,731	-	6,114	-	-
Total	337,750	365,265	288,930	350,009	269,800	(19,130)

	2017	2017	2018	2018	2019	2018 to 2019
	Budget	Actual	Budget	Actual	Requested	Budget Comparison
Library						
Town Appropriations	-	146,213	-	176,928	-	-
Book Sales	1,210	1,050	1,210	1,258	1,210	-
Copying Fees	800	1,097	800	956	800	-
Donations	745	868	745	994	745	-
Interest	-	1	-	-	-	-
KBA Grant	-	270	-	-	-	-
Miscellaneous	-	5	-	88	-	-
Non-Resident Fees	780	799	780	820	780	-
Other Communities	3,735	3,335	3,735	3,335	3,735	-
Other Inc	-	2,225	-	-	-	-
Overdue Fees	850	546	850	709	850	-
Reimbursements	-	864	-	-	-	-
Replacement Books	100	142	100	25	100	-
Resale Sales	500	230	500	490	500	-
Trust Fund Income	930	967	930	897	930	-
Trustee Income - Other	10,000	10,000	10,000	10,000	10,000	-
Total	19,650	168,611	19,650	196,500	19,650	-
Cemetery						
Opening of Graves	-	3,420	-	-	-	-
Road Toll Fuel Tax Refund	-	-	-	-	-	-
Cemetery Revenues	-	1,076	3,000	9,876	3,000	-
Total	-	4,496	3,000	9,876	3,000	-
Dispatch						
DP Federal Grant	-	-	100,000	-	-	(100,000)
DP County Grant	-	-	60,000	60,000	-	(60,000)
Dispatch Operations	125,120	125,116	135,810	143,358	192,906	57,096
DP Bank Interest	-	299	-	597	-	-
DP Private Donations	-	-	152,000	94,784	-	(152,000)
DP Other Income	-	-	-	14,116	-	-
Trans from Gen Fund	-	186,184	-	-	-	-
Total	125,120	311,599	447,810	312,855	192,906	(254,904)
Recreation Revolving Fund						
Rec Donations & Fund Raisers	-	3,636	-	3,323	-	-
Rec User Fees	-	37,217	-	31,713	-	-
Total	-	40,853	-	35,036	-	-
Grants						
Transfers from Capital Reserve	-	-	112,000	110,121	150,000	38,000
Total	-	-	112,000	110,121	150,000	38,000
Police Special Detail						
Private Revenues	-	1,086	-	40,403	-	-
Bank Interest	-	1	-	1	-	-
Total	-	1,087	-	40,404	-	-
Grand Totals	3,405,888	3,913,771	4,482,750	4,494,521	2,262,971	(2,219,779)

MAIN STREET PROJECT

Warrant article 2 of the 2015 Town Meeting authorized \$6,500,000 for the reconstruction of Main Street from the intersection of South Main Street to the base of Cooper Hill. Funding for this project was split between \$3,000,000 from the issuance of bonds or notes, \$2,700,000 from State and Federal grants, and \$800,000 from the Main Street Capital Reserve Fund. The following summarizes the activity through December 31, 2018.

	Expenditures		Revenues
2015 Activity			
Engineering	133,939	Bond Proceeds	142,116
Legal	5,000	Grant Funds	-
Traffic Count	3,177	Capital Reserve Funds	-
Total 2015 Activity	142,116		142,116
2016 Activity			
Engineering	462,222		
Construction	761,323		
Legal	982		
Advertising	696	Bond Proceeds	1,225,772
Easements	500	Grant Funds	-
Miscellaneous	49	Capital Reserve Funds	-
Total 2016 Activity	1,225,772		1,225,772
2017 Activity			
Engineering	219,519		
Construction	1,164,732	Bond Proceeds	1,320,112
Energy Audit	7,180	Grant Funds	74,520
Audit	3,200	Capital Reserve Funds	-
Total 2017 Activity	1,394,631		1,394,632
2018 Activity			
Engineering	97,055		
Construction	1,168,686	Bond Proceeds	-
Interest on Short-term Financing	32,042	Grant Funds	1,300,732
Legal	2,950	Capital Reserve Funds	-
Total 2018 Activity	1,300,733		1,300,732
Project Totals To Date	4,063,252		4,063,252

TAX COLLECTOR'S REPORT Year End 2018

DEBITS

UNCOLLECTED TAXES- BEG. OF YEAR*		Levy for Year 2018 of this Report	2017	PRIOR LEVIES 2016 2015+ (PLEASE SPECIFY YEARS)	
Property Taxes	#3110		437,383.83	2,440.75	
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185		1,746.80		
Excavation Tax @ \$.02/yd	#3187				
Utility Charges	#3189		90,720.57	11,452.39	
Interest - Late Tax			34.09	9.37	
Penalties					
Other Charges					
Property Tax Credit Balance**			(6.08)		
TAXES COMMITTED THIS YEAR					
Property Taxes	#3110	5,561,134.38	134.69		
Resident Taxes	#3180				
Land Use Change	#3120	11,000.00			
Yield Taxes	#3185	12,649.45			
Excavation Tax @ \$.02/yd	#3187	291.56			
Utility Charges	#3189	469,037.69	160,400.74		
Other Charges					
OVERPAYMENT REFUNDS					
Property Taxes	#3110	16,843.61	9,401.09		
Resident Taxes	#3180				
Land Use Change	#3120				
Yield Taxes	#3185				
Excavation Tax @ \$.02/yd	#3187				
Utilities		171.51			
Interest - Late Tax	#3190	6,948.04	47,032.90	1,730.57	
Penalties	#3190	85.88			
TOTAL DEBITS		\$ 6,078,162.12	\$ 746,848.63	\$ 15,633.08	

TAX COLLECTOR'S REPORT Year End 2018

CREDITS

REMITTED TO TREASURER	Levy for this Year 2018	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2017	2016	2015+
Property Taxes	5,108,263.03	251,987.39		
Resident Taxes				
Land Use Change	8,300.00			
Yield Taxes	9,485.72	1,701.50		
Interest (include lien conversion)	6,937.57	46,585.49	1,720.73	
Penalties	64.41			
Excavation Tax @ \$.02/yd	291.56			
Utility Charges	370,747.03	185,514.85	3,667.36	
Conversion to Lien (principal only)		220,100.51	7,509.03	
Other Charges				
DISCOUNTS ALLOWED				
ABATEMENTS MADE				
Property Taxes	1,739.31	815.86		
Resident Taxes				
Land Use Change				
Yield Taxes	442.05			
Excavation Tax @ \$.02/yd				
Utility Charges	31,922.96	24,255.75	-	
Penalty Charges				
Other Charges				
Interest Charges	-	-	-	
CURRENT LEVY DEEDED	1,814.08	4,603.34	69.84	
UNCOLLECTED TAXES - END OF YEAR #1080				
Property Taxes	468,076.59		2,440.75	
Resident Taxes				
Land Use Change	2,700.00			
Yield Taxes	2,721.68			
Excavation Tax @ \$.02/yd				
Utility Charges	66,419.21	11,244.16	216.00	
Misc Water Billing				
Penalty Charges/Interest	21.47	39.78	9.37	
Property Tax Credit Balance*	(1,784.55)			
Other Charges				
TOTAL CREDITS	\$ 6,078,162.12	\$ 746,848.63	\$ 15,633.08	

TAX COLLECTOR'S REPORT Year End 2018

DEBITS

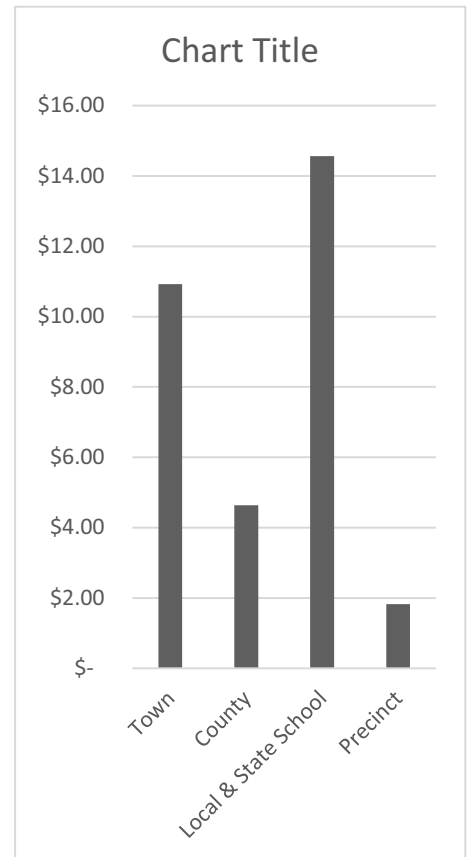
	Last Year's Levy	PRIOR LEVIES		
	2017	2016	2015	2014+
Unredeemed Liens Balance at Beg. of Fiscal Year		223,630.14	149,100.87	12,269.07
Interest & Penalties Beginning Balance		1,181.98	564.98	496.88
Liens Executed During Fiscal Year	254,401.87			
Interest & Costs Collected (AFTER LIEN EXECUTION)	5,813.30	19,691.39	33,090.18	1,043.56
TOTAL DEBITS	\$ 260,215.17	\$ 244,503.51	\$ 182,756.03	\$ 13,809.51

CREDITS

REMITTED TO TREASURER:		Last Year's Levy	PRIOR LEVIES (PLEASE SPECIFY YEARS)		
		2017	2016	2015	2014+
Redemptions		66,016.82	87,967.41	100,388.21	7,326.52
Interest & Costs Collected (After Lien Execution)	#3190	3,961.90	19,589.21	27,068.37	1,493.19
Abatements of Unredeemed Liens			-	8,268.32	28.66
Liens Deeded to Municipality			4,258.99	22,200.29	
Unredeemed Interest & Penalties	#1110	1,851.40	512.26	332.26	18.59
Unredeemed Liens Balance		188,385.05	132,175.64	24,498.58	4,942.55
TOTAL CREDITS		\$ 260,215.17	\$ 244,503.51	\$ 182,756.03	\$ 13,809.51

2018 Tax Rate Calculation

	Tax Effort	Tax Rate
Appropriations	4,547,295.00	
Less Revenues	(2,381,102.00)	
Less Use of Fund Balance	(225,000.00)	
Add Overlay	13,547.00	
War Service Credits	23,475.00	
Net Town Appropriation	1,978,215.00	
<i>Approved Town Tax Rate</i>		\$ 10.93
Due to County	840,303.00	
Less Shared Revenues	-	
Approved County Tax Effort	840,303.00	
<i>Approved County Tax Rate</i>		\$ 4.64
Net Local School Budget	4,251,045.00	
Less Adequate Education Grant	(1,646,277.00)	
State Education Taxes	(334,348.00)	
Approved School Tax Effort	2,270,420.00	
<i>Approved Local School Tax Rate</i>		\$ 12.54
Net Valuation without Utilities	165,255,878.00	
State Education Tax	334,348.00	
<i>Approved State School Tax Rate</i>		\$ 2.02
<i>Out of Precinct Rate</i>		\$ 30.13
Colebrook Village Fire Precinct		
Fire Precinct Valuation	85,405,034.00	
Net Appropriation	156,291.00	
Tax Commitment	156,291.00	
<i>Approved Village District Tax Rate</i>		1.83
<i>Total In Precinct Rate</i>		\$ 31.96
Gross Tax Amount	\$ 5,579,577.00	
Less Tax Credits:	(23,475.00)	
Late Inventory Penalties:	-	
Net Tax Amount to Collect	\$ 5,556,102.00	



Summary of Valuations

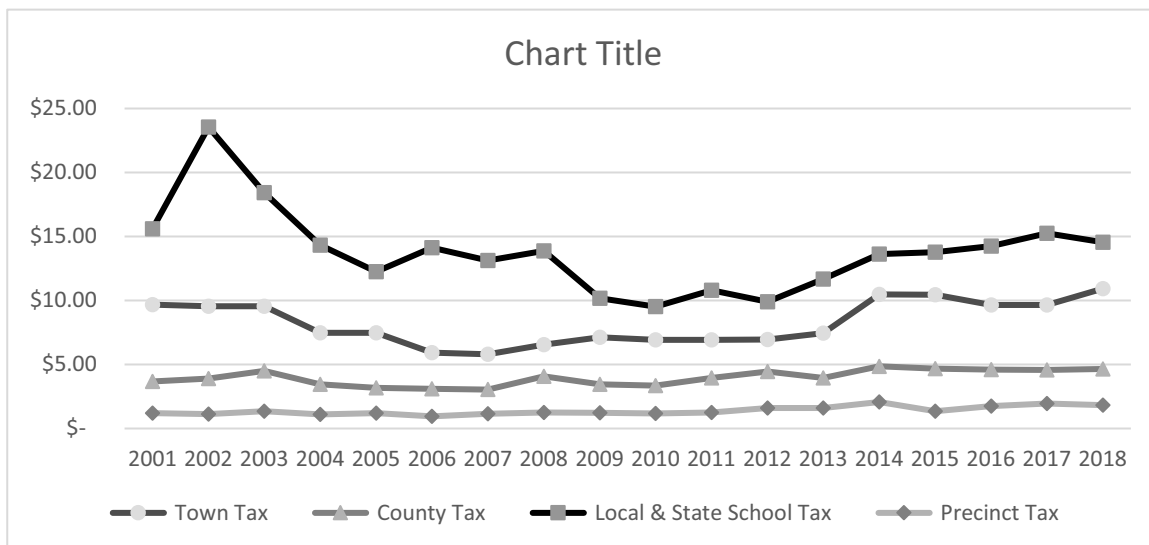
Lands	42,557,603.00
Buildings	122,958,275.00
Utilities	15,799,600.00
Total Valuation	\$ 181,315,478.00
Exemptions off Valuation	(260,000.00)
Net Valuation	181,055,478.00

Tax Rate History

Tax Rates For:	2001	2002	2003	2004	2005	2006
Town Tax	\$ 9.67	\$ 9.54	\$ 9.54	\$ 7.47	\$ 7.47	\$ 5.93
County Tax	3.67	3.91	4.51	3.46	3.18	3.11
Local & State School Tax	15.60	23.55	18.43	14.32	12.26	14.12
Subtotal Tax Rates	\$ 28.94	\$ 37.00	\$ 32.48	\$ 25.25	\$ 22.91	\$ 23.16
Precinct Tax	1.19	1.12	1.35	1.10	1.20	0.95
Total Tax Rates	\$ 30.13	\$ 38.12	\$ 33.83	\$ 26.35	\$ 24.11	\$ 24.11

Tax Rates For:	2007	2008	2009	2010	2011	2012
Town Tax	\$ 5.80	\$ 6.56	\$ 7.12	\$ 6.93	\$ 6.93	\$ 6.96
County Tax	3.04	4.07	3.45	3.35	3.96	4.46
Local & State School Tax	13.12	13.87	10.18	9.52	10.81	9.89
Subtotal Tax Rates	\$ 21.96	\$ 24.50	\$ 20.75	\$ 19.80	\$ 21.70	\$ 21.31
Precinct Tax	1.15	1.26	1.22	1.18	1.25	1.60
Total Tax Rates	\$ 23.11	\$ 25.76	\$ 21.97	\$ 20.98	\$ 22.95	\$ 22.91

Tax Rates For:	2013	2014	2015	2016	2017	2018
Town Tax	\$ 7.45	\$ 10.47	\$ 10.44	\$ 9.65	\$ 9.65	\$ 10.93
County Tax	3.95	4.86	4.67	4.60	4.58	4.64
Local & State School Tax	11.67	13.62	13.78	14.26	15.26	14.56
Subtotal Tax Rates	\$ 23.07	\$ 28.95	\$ 28.89	\$ 28.51	\$ 29.49	\$ 30.13
Precinct Tax	1.60	2.07	1.36	1.74	1.95	1.83
Total Tax Rates	\$ 24.67	\$ 31.02	\$ 30.25	\$ 30.25	\$ 31.44	\$ 31.96



New Hampshire Department of Environmental Services
ARRA Drinking Water SRF Loan Schedule

Lendor:	NH DES	Total Disbursements:	1,885,049.21
Project No:	0481010 ARRA	Principal forgiven:	930,167.34
Term:	20 Years	Interest Rate:	2.720%

	Scheduled Payment Date	Principal payment	Interest payment	Total payment	Loan balance
	Paid to Date:	262,774.53	181,935.72	443,387.25	
8	12/1/2019	41,280.93	18,825.32	60,106.25	650,826.41
9	12/1/2020	42,403.77	17,702.48	60,106.25	608,422.64
10	12/1/2021	43,557.16	16,549.09	60,106.25	564,865.48
11	12/1/2022	44,741.91	15,364.34	60,106.25	520,123.57
12	12/1/2023	45,958.89	14,147.36	60,106.25	474,164.68
13	12/1/2024	47,208.97	12,897.28	60,106.25	426,955.71
14	12/1/2025	48,493.06	11,613.19	60,106.25	378,462.65
15	12/1/2026	49,812.07	10,294.18	60,106.25	328,650.58
16	12/1/2027	51,166.96	8,939.29	60,106.25	277,483.62
17	12/1/2028	52,558.70	7,547.55	60,106.25	224,924.92
18	12/1/2029	53,988.29	6,117.96	60,106.25	170,936.63
19	12/1/2030	55,456.78	4,649.47	60,106.25	115,479.85
20	12/1/2031	56,965.20	3,141.05	60,106.25	58,514.65
21	12/1/2032	58,514.65	1,591.60	60,106.25	-
	Remaining payments:	692,107.34	149,380.16	841,487.50	

United States Department of Agriculture
Main Street Loan Schedule

Lender:	USDA				Total Disbursements: \$ 3,825,765.84
Term:	27 Years				Interest Rate: 2.75%

Payment Date	Loan balance	Principal payment	Interest payment	Total payment
	Paid to Date:	\$ 33,896.00	\$ 36,960.00	\$ 70,856.00
2019	2,654,104.00	69,196.62	72,515.38	141,712.00
2020	2,584,907.38	71,112.61	70,599.39	141,712.00
2021	2,513,794.77	73,081.65	68,630.35	141,712.00
2022	2,654,105.00	75,105.21	66,606.79	141,712.00
2023	2,578,999.79	77,184.80	64,527.20	141,712.00
2024	2,501,814.98	79,321.98	62,390.02	141,712.00
2025	2,654,106.00	81,518.33	60,193.67	141,712.00
2026	2,572,587.67	83,775.50	57,936.50	141,712.00
2027	2,488,812.17	86,095.16	55,616.84	141,712.00
2028	2,654,107.00	88,479.06	53,232.94	141,712.00
2029	2,565,627.94	90,928.96	50,783.04	141,712.00
2030	2,474,698.99	93,446.70	48,265.30	141,712.00
2031	2,654,108.00	96,034.15	45,677.85	141,712.00
2032	2,558,073.85	98,693.24	43,018.76	141,712.00
2033	2,459,380.61	101,425.97	40,286.03	141,712.00
2034	2,654,109.00	104,234.36	37,477.64	141,712.00
2035	2,549,874.64	107,120.51	34,591.49	141,712.00
2036	2,442,754.14	110,086.57	31,625.43	141,712.00
2037	2,654,110.00	113,134.77	28,577.23	141,712.00
2038	2,540,975.23	116,267.36	25,444.64	141,712.00
2039	2,424,707.87	119,486.70	22,225.30	141,712.00
2040	2,654,111.00	122,795.17	18,916.83	141,712.00
2041	2,531,315.83	126,195.26	15,516.74	141,712.00
2042	2,405,120.57	129,689.48	12,022.52	141,712.00
2043	2,654,112.00	133,280.46	8,431.54	141,712.00
2044	2,520,831.54	136,970.88	4,741.12	141,712.00
2045	2,383,860.66	69,443.00	954.84	70,397.84
	Remaining Payments:	\$ 2,654,104.45	\$ 1,100,805.38	\$ 3,754,909.84

**Bank Accounts for The Town of Colebrook
December 31, 2018**

Town Funds

General Fund Account		Recreation Revolving Fund	
2018 Beginning Balance	1,177,393.72	2018 Beginning Balance	13,700.90
YTD Revenues	12,170,731.68	Deposits Made	3,323.24
YTD Interest Earned	221.85	Withdrawals	(4,596.50)
YTD Expenditures	<u>(11,896,967.84)</u>	Ending Balance	12,427.64
Ending Balance	1,451,379.41		
		River Wall/River Walk	
		2018 Beginning Balance	7,334.10
		Interest	18.64
		Transfers in	12,653.06
		Withdrawals	(5,436.97)
		Ending Balance	14,568.83
		Police Detail State Revolving Fund	
2018 Beginning Balance	1,835.01		
Interest Earned	<u>0.92</u>		
Ending Balance	1,835.93		

NHPDIP Funds

Water & Sewer Truck Fund		Dispatch Fund	
2018 Beginning Balance	40,747.62	2018 Beginning Balance NHPDIP	37,666.93
Deposits Made	-	Deposits Made	4,012.00
Interest Earned	674.72	Interest Earned	563.94
Ending Balance	41,422.34	Withdrawals	(34,335.23)
		Ending Balance	7,907.64
		Sewer Fund	
		2018 Beginning Balance	33,890.25
		Interest Earned	561.17
		Transfers in	-
		Ending Balance	34,451.42
		Dispatch Trail Maintenance	
2018 Beginning Balance	2,003.62		
Deposits Made	-		
Interest Earned	<u>33.18</u>		
Ending Balance	2,036.80		

Town Trustee Accounts

Sanitary Landfill Closure Fund		Equipment Highway Fund	
2018 Beginning Balance	631,539.80	2018 Beginning Balance	390,339.83
Interest Earned	6,901.63	Deposits Made	50,000.00
Withdrawals	(50,000.00)	Interest Earned	4,402.11
Ending Balance	588,441.43	Withdrawals	(178,758.50)
		Ending Balance	265,983.44
Cruiser Fund		Bridge Fund	
2018 Beginning Balance	37,872.20	2018 Beginning Balance	243,625.09
Deposits Made	15,000.00	Interest Earned	2,930.74
Interest Earned	358.37	Withdrawals	(107,567.45)
Withdrawals	(25,000.00)	Ending Balance	138,988.38
Ending Balance	28,230.57		
Property Reassessment		Main Street	
2018 Beginning Balance	62,564.09	2018 Beginning Balance	937,247.78
Deposits Made	20,000.00	Interest Earned	10,356.95
Interest Earned	507.80	Ending Balance	947,604.73
Ending Balance	83,071.89		
Digital Mapping		Road Paving	
2018 Beginning Balance	21,254.49	2018 Beginning Balance	125,755.78
Interest Earned	255.69	Deposits Made	80,000.00
Ending Balance	21,510.18	Interest Earned	1,270.30
		Ending Balance	207,026.08
Transfer Station Equipment		Sewer Assets	
2018 Beginning Balance	10,280.72	2018 Beginning Balance	20,317.09
Interest Earned	123.19	Deposits made	20,000.00
Ending Balance	10,403.91	Interest Earned	252.11
		Ending Balance	40,569.20
Town Building		250th Anniversary	
2018 Beginning Balance	45,706.53	2018 Beginning Balance	5,040.07
Deposits Made	15,000.00	Deposits Made	2,500.00
Interest Earned	554.53	Interest Earned	81.02
Ending Balance	61,261.06	Ending Balance	7,621.09
Colby Street Ditching		Water Assets	
2018 Beginning Balance	152.44	2018 Beginning Balance	20,317.09
Interest Earned	1.83	Deposits Made	20,000.00
Ending Balance	154.27	Interest Earned	252.11
		Ending Balance	40,569.20
Disaster Management			
2018 Beginning Balance	40,819.70		
Interest Earned	58.30		
Ending Balance	40,878.00		

Library Trust Accounts

Non-Appropriated Fund		Building Maint & Repairs Savings	
2018 Beginning Balance	16,113.27	2018 Beginning Balance	2,378.15
Petty Cash	(50.00)	Interest	2.21
Income/Deposits	9,633.89	Ending Balance	2,380.36
Interest	1.80		
Expenses	(6,509.27)	Technology Fund (CD)	
Ending Balance	19,189.69	2018 Beginning Balance	2,711.85
		Interest	10.85
		Expenses	(2.67)
		Ending Balance	2,720.03
Memorial Savings		Helen Hulse Memorial Fund	
2018 Beginning Balance	497.55	2018 Beginning Balance	5,005.93
Income/Deposits	2,595.00	Interest	9.78
Interest	2.18	Ending Balance	5,015.71
Dr. Gifford Book Sales	150.00		
Transfer to Memorial Fund Trust Fund	(3,000.00)	Janice Davis Memorial Fund	
Ending Balance	244.73	2018 Beginning Balance	9,112.29
		Interest	21.48
		Ending Balance	9,133.77
Statement Savings Account		Nancy Dodge Memorial Fund	
2018 Beginning Balance	6,691.38	2018 Beginning Balance	-
Interest	0.62	Income/Deposits	20055.25
Ending Balance	6,692.00	Interest	52.21
		Ending Balance	20,107.46
Young Adult Program Fund			
2018 Beginning Balance	17,121.53		
Interest	7.86		
Ending Balance	17,129.39		

Library Accounts Held by Trustee of Trust Funds

LJ Cree Sr		IOOF Library Trust	
2018 Beginning Balance	20,248.98	2018 Beginning Balance	9,083.09
Interest	241.37	Withdrawals	62.26
Withdrawals	(248.98)	Ending Balance	9,145.35
Ending Balance	20,241.37		
Capital Improvement Trust		Mary Walker/Rolfe	
2018 Beginning Balance	13,089.97	2018 Beginning Balance	1,129.81
New funds	79.46	Interest	9.03
Interest	156.69	Ending Balance	1,138.84
Withdrawals	(158.92)		
Ending Balance	13,167.20	Memorial Trust	
		2018 Beginning Balance	62,288.09
		Transfers from Library Memorial Savings	3,189.16
		Interest	745.71
		Withdrawals	(757.60)
		Ending Balance	65,465.36
Building Repairs Capital Reserve			
2018 Beginning Balance	22,645.36		
Interest	271.76		
Ending Balance	22,917.12		

Cemetery Trust Accounts

General Cemetery Fund		Cemetery Fence Maintenance	
2018 Beginning Balance	6,831.47	2018 Beginning Balance	5,321.73
Interest Earned	-	Interest Earned	36.18
Withdrawals	78.69	Ending Balance	5,357.91
Ending Balance	6,910.16		
 		Cemetery Maintenance & Reclamation	
A Harding & L Woodard Fund		2018 Beginning Balance	98,921.25
2018 Beginning Balance	1,000.00	Deposits Made	-
Interest Earned	12.04	Interest Earned	987.38
Withdrawals	-	Ending Balance	99,908.63
Ending Balance	1,012.04		
 		Nellie & Elizabeth Young Fund	
Minetta Tibbets		2018 Beginning Balance	8,000.00
2018 Beginning Balance	15,947.65	Interest Earned	-
Interest Earned	181.37	Withdrawals	96.26
Withdrawals	-	Ending Balance	8,096.26
Ending Balance	16,129.02		
 		Leonard/Forristoll	
Abner & Laura Bean		2018 Beginning Balance	2,100.00
2018 Beginning Balance	29,079.07	Interest Earned	-
Interest Earned	83.38	Withdrawals	25.27
Withdrawals	-	Ending Balance	2,125.27
Ending Balance	29,162.45		
 		Cemetery Escrow	
Perm Cemetery Trust		2018 Beginning Balance	2,780.38
2018 Beginning Balance	238,890.00	Deposits Made	3,075.00
Interest Earned	2,770.35	Interest Earned	4.75
Withdrawals	(125.00)	Withdrawals	-
Ending Balance	241,535.35	Ending Balance	5,860.13

List of Property Owned by the Town of Colebrook

Map/Lot	Description	Acres	Land Value	Bldg. Value	Total Value
105-015	L/O Bridge Street	0.09	1,900	-	1,900
106-008	L/B 39 Bridge Street	0.17	-	-	-
104-023	L/B 236 Main Street	0.28	17,100	101,400	118,500
109-179	L/B 5 Monadnock Street	0.05	-	-	-
246-026	L/B Skyline Drive	74.00	121,500	60,400	181,900
212-002	L/B 221 Tr. LGL Memorial Hwy	102.00	94,800	32,300	127,100
244-046	L/O Route 26	0.06	1,300	-	1,300
241-009	L/B Robert Bourne Property	3.92	29,600	5,700	35,300
109-205	L/B 17 Bridge Street	0.28	25,700	371,100	396,800
106-038	L/B Bridge Street Parking Lot	1.90	22,700	31,000	53,700
250-010	L/B 89 Skyline Drive	23.00	127,600	50,200	177,800
102-019	L/B Route 3 Cemetery	44.00	27,600	2,400	30,000
234-019	L/O Reed Road Cemetery	1.70	24,800	-	24,800
251-013	L/O Titus Hill Cemetery	0.36	13,600	-	13,600
106-013	L/B 34 Transfer Street	7.80	25,600	220,000	245,600
106-048	L/O Main Street Old Town Dump	0.52	13,900	-	13,900
214-008	L/O South Hill Road	105.00	103,600	800	104,400
103-030	L/B Edwards Street Pump House	0.07	5,600	-	5,600
112-002	L/B South Main Street Water Co	6.17	24,800	1,080,000	1,104,800
104-001	L/B Sewer Lagoons	22.00	22,500	2,200	24,700
104-006	L/B Main Street Pump House	0.05	4,800	1,600	6,400
109-002	L/B 126 Main Street	1.29	43,300	558,700	602,000
109-025	L/B 18 Pleasant Street	1.38	28,700	215,400	244,100
225-007	L/O Reed Road	0.25	2,100	-	2,100
250-006	L/O Columbia Road	0.52	9,800	-	9,800
254-008	L/O Josie Road (Road)	0.26	-	-	-
106-022-0PUMP	L/O 70 Bridge Street	-	-	14,000	14,000
Totals:		397.12	792,900	2,747,200	3,540,100

Abatement List

Name	Property Tax	Name	Property Tax
Katz, Bruce	815.86	Town of Colebrook	1,739.31
Total Property Abated			2,555.17

Name	Tax Lien	Name	Tax Lien
Luce, Roy	8,268.32	Washburn, Suzanne	28.66
Total Tax Lien Abated			8,296.98

Name	Sewer	Name	Sewer
Ames, Loralee	80.00	Inkell, Denis	42.75
Avery, Eric	54.63	Jenkins, Barry	54.63
Bouchard, Michael	171.00	Jondro, Bertina	294.50
Boudle Jr., Clifton	2,722.80	Kennett, Jules	199.50
Brooks, Norman	293.31	Lewis, Julie	213.75
Bushmelov, Eugene	109.25	Lewis, Ruth	33.25
Caler, Dwight	19.00	Loy, Baby Doe	85.50
Carrier, Edward	1,230.25	McKeage, Judith	9.50
Cruz, Alejandro	8,008.50	Mulliken, Rosemary	57.00
Dauphinais, Philip	163.86	Nadig, Richard	474.00
Dauphinais, Mark	42.75	News & Sentinel	605.61
Divney, John	85.50	Peet-Klebe, Lisa	209.00
Edwards, Berkley	52.25	Placey, Lynne	85.50
Fournier, Paul	28.50	Placey, Monda	166.25
Gilbert, Richard	19.00	Samson, Richard	49.87
Helping Hands North, Inc.	308.75	Sytek, Frances	31.00
Houghton, Judith	95.00	Woodard, Wendell	73.62
Total Sewer Abated			16,169.58

Name	Water	Name	Water
Avery, Eric	34.50	Jeffers, Louise	180.00
Boudle Jr., Clifton	31,505.88	Jenkins, Barry	34.50
Brooks, Norman	185.25	Jondro, Bertina	186.00
Bushmelov, Eugene	69.00	Lewis, Julie	135.00
Caler, Dwight	12.00	Loy, Baby Doe	54.00
Carrier, Edward	777.00	McKeage, Judith	6.00
Cruz, Alejandro	5,058.00	Mulliken, Rosemary	36.00
Dauphinais, Philip	103.50	Nadig, Richard	545.00
Dauphinais, Mark	27.00	News & Sentinel	382.50
Divney, John	54.00	Ouellet Jr., Marcel	12.00
Edwards, Berkley	33.00	Parkhurst, Sheila	18.00
Fournier, Paul	18.00	Placey, Lynne	54.00
Gilbert, Richard	12.00	Placey, Monda	105.00
Helping Hands North, Inc.	195.00	Samson, Richard	31.50
Houghton, Judith	60.00	Sytek, Frances	12.00
Inkell, Denis	27.00	Woodard, Wendell	46.50
Total Water Abated			40,009.13

Name	Yield Tax	Name	Yield Tax
Lambert Jr., Phil	442.05	Total Yield Tax Abated	442.05

Charitable & Not for Profit Listing

Name	Valuation	Name	Valuation
45th Parallel Emerg. Medical	377,900.00	Mohawk Grange	85,400.00
American Legion Post # 62 *	124,400.00	North Country Community Rec Ctr	629,900.00
Borders Development Corp	507,600.00	Shallow River Properties	409,000.00
Community Baptist Church	343,900.00	St. Brendan's Church	500,200.00
Congregational Church	198,900.00	St. Stephens Mission Episcopal	186,700.00
Helping Hands North, Inc. **	141,900.00	Tillotson Center, Inc	320,300.00
Indian Stream Health Center	1,104,900.00	Tri County Community Action	106,600.00
Jehovah Witness	326,100.00	UCVH	3,776,500.00
Methodist Church	521,700.00		
Subtotal	3,647,300.00	Subtotal	6,014,600.00
Total			\$ 9,661,900.00

Taxes for the Charitable & Not For Profit Listing
Based on the 2018 Tax Rate Out of Precinct \$ 291,113.05

* American Legion Partially Non-Taxable

** Helping Hands Partially Non-Taxable

2017 Citizen of the Year Award

Clayton "Clay" Hinds



Photo Courtesy: Karen Harrigan

The 2017 Citizen of the Year Award was awarded to Clay Hinds. This was not done at the Town Meeting, as usual, due to Clay being very ill and hospitalized. It was presented to his family on March 22, 2018, during a Kiwanis monthly meeting. Clay was chosen for this award because he gave tirelessly to the community over his lifetime, being part of, or host to, a multitude of organizations. His nomination was further cemented by receipt of the following letter written by Austin Wanner.

I have known Clay since I was born. I was born with Cystic Fibrosis and the doctors told my mom and dad that I wouldn't see my 10th birthday. Well ... most of you know my dad and he just wouldn't accept that. My dad and Clay created Austin's Snowmobile Ride for Cystic Fibrosis. Ever since Clay got involved, he has done so much for me as well as others with Cystic Fibrosis and all he ever wanted was a hug or a handshake. Every February when I come here and drink my chocolate milk, the mirror behind the bar still says "25 cents of every drink donated to cystic fibrosis". Can you believe that he is still doing that? At the end of this month, I will be turning 14. I wanted some way to thank Clay for everything he does. So, Clay Hinds gets my vote for Citizen of the Year in Colebrook, NH.

Sadly, Clay lost his courageous battle with cancer on April 02, 2018.



Photo Courtesy: Melanie Mathieu

COLEBROOK SELECTMEN'S REPORT

As we begin the annual spring ritual of Town Meeting, let us take a few moments to look back at our accomplishments during 2018.

As your elected Selectmen, it is our responsibility to provide leadership to our Town employees who in turn provide services to our citizens on a daily basis. In April we received a letter of resignation from the Town Manager. Thus began a quest to keep the operations of the town departments moving forward while developing a process to recruit and hire a new Town Manager. With the position vacant, we assumed the management of the Town during the recruitment process. We engaged the no-cost recruitment expertise of Primex³, our risk management provider, to guide us. With an established time line beginning in June it was our goal to engage a new Town Manager by fall. We received over a dozen applications, interviewed several applicants and selected the candidate we determined to be the best fit for our North Country community. In September, Sharon Penney of Franconia assumed the responsibilities of Colebrook Town Manager. We determined that Sharon's working knowledge of and extensive experience with local government in New Hampshire would be a great addition to the Colebrook team. Sharon's learning curve in the Town Manager's role has been intense and it is our hope that after Town Meeting and during the summer she will be able to spend more time networking with local organizations, businesses and with you, our citizens.

We would like to take this opportunity to thank Melanie Mathieu who stepped up to the plate to keep the business of the Town running smoothly. Her first critical undertaking was accepting the responsibility of Tax Collector. Several years ago the Town had voted to transfer the duties of the tax collector to the town manager. This year, in accordance with RSA 37:17, we are recommending to decouple the town manager and tax collector positions. Melanie continues to serve as Tax Collector and Town Clerk Tracey McKinnon has agreed to serve as Deputy Tax Collector.

Other undertakings and highlights of 2018 include:

- **Highway Department:** A new Kenworth truck with sander and plow approved at Town Meeting arrived just on time for the late fall arrival of winter. During the summer, the Highway crew, with assistance from the Water & Sewer Department employees, prepped Colby Street for paving. Additional paving was also done on Hughes Road and Bear Rock Road. The Monadnock Street sidewalk was also rejuvenated with new pavement.
- **General Government Buildings:** Daniel Hebert, Inc. was awarded the work to rebuild the front steps of the Town Hall. The job went well and we are pleased with the results. The steps are heated during winter making them a safer ingress and egress from Town Hall. Additionally, all light fixtures in both the Town Hall and the Town Garage were retro-fit to LED which will result in energy savings in both buildings.
- **Memorial Lot:** The team of Selectman Ray Gorman and the Highway crew made some long overdue improvements to the Town's Memorial Lot by removing trees and trimming and pruning overgrowth on other ornamental trees and plants.
- **Water Department – North End Wells:** In June, the Board approved a lawsuit, The Town of Colebrook vs. Hydrosources Associates that proceeds with litigation upon advice and recommendation of legal counsel.

- **Water Department:** The NH Drinking Water and Groundwater Trust Fund grant was approved in January. Grant funds are financing the match required for the installation of approximately 600 new commercial and residential “smart” water meters throughout the water district, as well as paying for water service line replacements along the Main Street project corridor, and replacing old water mains on several side streets intersecting with Main Street. The water meter replacement work was awarded to New England Back Flow (commencing on February 4, 2019) and the service line replacement work along the Main Street project corridor was awarded to Wells Excavating (commencing May 2019).
- **Landfill:** Thriving Earth Exchange, a.k.a. TEX, released its report on sampling and analyses of the 1,4 Dioxane plume at the Landfill. The project was funded by a Tillotson North Country Foundation Grant. Bradley Geismar, a 2017 graduate of Dartmouth College, with valuable input from David Brooks, Landfill Operator and Ron Guerin, Calex Environmental, completed the study which outlined emerging 1,4 Dioxane remediation systems and a discussion of what technologies appear most relevant to the site. At the conclusion of the study, it was determined that the current practice of trucking leachate from the site to the Town’s Wastewater Treatment Facility is the most cost effective for Colebrook.
- **Landfill Site:** In May, the Board signed a lease with Rising Tide Towers who are in the process of erecting a cell tower on the landfill site. This lease will yield \$6,000 in revenue annually to the Town.
- **Borders Dispatch:** Grant funds from Coös County were used to purchase a new console for \$61,000. A grant from the Tillotson North Country Foundation totaling \$94,784 and additional grant funding of \$100,000 over the next two years from the NH Department of Homeland Security will continue the project of upgrading all dispatch center infrastructure equipment both at the center itself and at the tower sites. Work continued throughout 2018 on an equitable funding formula for the area dispatch center. Colebrook’s share has decreased this year and work will continue on fair funding of this shared critical service.
- **Red Listed Bridges:** On November 30, 2018 the firm of HEB Engineering of North Conway completed its Engineering Studies of the Harvey Swell Road Bridge over the East Branch of the Mohawk River and of the Bear Rock Road Bridge over the West Branch of the Mohawk River. The Selectmen’s recommendations are moving on to the NH Department of Transportation for concurrence before further work continues on bridge design during the coming year. These projects are eligible for 80% funding from NH DOT.
- **Main Street Project 2018:** Work resumed in October on the sewer main on Main Street from Route 145 to the intersection with Merrill Street in addition to replacement of the sewer main on Route 145 from Colebrook Academy to 46 Park Street. An especially rough section of North Main Street was paved much to everyone’s relief.

As we approach Town Meeting and beyond, we use this report to keep the citizens abreast of the \$6.5M Project authorized at Town Meeting in 2015.

Bill Straub, CMA Engineers Project Manager for the Main Street Project, has provided a summary of where things are with the NH DOT (combination of the Transportation Alternatives Project (TAP) grant for sidewalks and the 10-Year Plan for the roadway):

- The NH DOT is establishing the municipal agreement with the Town for the combined TAP and 10-Year Plan project for the sidewalks and Main Street;
- The agreement is anticipated to go to the Governor and Council in March;
- This will allow engineering to proceed in 2019;
- Engineering and Right-of-Way would proceed through 2019 and 2020;

- The construction schedule needs to be confirmed during the design process, but funding will be in place for it to start in FY2020 or 2021.
- Construction is anticipated to proceed in late 2020 or during 2021.

The challenges of managing the affairs of Colebrook in a prudent, cost effective manner continue to confront us every day.

Will we have enough winter sand to finish out this icy and snowy winter? Will our highway equipment hold up without major breakdowns? Can we find outside funding to tackle our aging water and sewer infrastructure outside of the Main Street corridor? What methods are at our disposal to encourage continued economic development in tourism and industry? Can we find a win-win solution to the successful co-existence of ATV enthusiasts with residents and visitors who seek quiet enjoyment of the outdoors?

Town government works because of dedicated employees. We are grateful to them and we are grateful to those who attend Town Meeting and appropriate the funds necessary to carry out our obligations.

We pledge to the citizens of Colebrook our attention to these issues and to ensuring that the future of this Town continues on a path to a bright and sustainable future.

Sincerely,

Greg Placy, Chairman
Suzanne Collins, Vice-Chairman
Raymond Gorman
Colebrook Board of Selectmen

COLEBROOK TOWN MANAGER'S REPORT

Let me begin by saying how pleased I am to be working with the Town of Colebrook as your new Town Manager. Although my time here thus far has been only a few months' duration, I've been able to transition into administration of our many ongoing municipal projects with the help of dedicated town employees and our hard-working Board of Selectmen.

I am no stranger to Colebrook. Having been born and raised in the North Country, I have strong lifelong ties to Coos County and many family members, friends and professional colleagues still reside here. It is clear that Colebrook is at a critical juncture in terms of economic development and balanced expansion, but the local determination and resilience I see is a strength I have always attributed to this town.

When I mentioned to people down below that I was going to take on this position, the universal response was, "Oh, I love Colebrook!" That too, is my mindset. I have always been impressed by the strong bond of community spirit this town holds. For example, your arts and cultural endeavors in a community of under 2200 citizens rival those of much larger, wealthier communities. I am impressed with the expanse of educational and recreational opportunities Colebrook's children can experience. Your coming together in times of crisis both large and small is historic. Yes, there are very real challenges needing redress on many municipal levels. There are also obvious and strong differences of opinion between fellow citizens of Colebrook. However, the underlying foundation of community cohesion in Colebrook remains solid. You have much to be proud of.

I have been extremely busy the last five months jumping into the deep end of the pool with ongoing multi-million-dollar infrastructure projects and my numerous other duties as town manager, but I am looking forward in the upcoming months to meeting more of you out on the street and in our business, hospitality and education communities.

The water and sewer utility and transportation infrastructure upgrades soon to be completed are a solid jumping off point for continued, positive municipal progress. Town hall will be getting a much-needed facelift in anticipation of the 250th celebration of the incorporation of Colebrook scheduled for 2020. We will be looking to other grant/partnership funding sources to continue municipal facility upgrades and other town resource improvements while supporting economic development outreach and celebrating Colebrook's strong community spirit.

Progress is being made in determined increments with an eye to the future of Colebrook by expanded capital reserves funding, continuation of regional and state agency partnerships and the constant effort to improve both cost and work product efficiencies in our municipal departments.

I look forward to working towards a continually brightening future for Colebrook. I hope you will, too.

Sincerely,

Sharon Penney
Colebrook Town Manager

OFFICE OF THE TOWN CLERK

The year 2018 saw this office execute three elections. With that said, next year there will be four elections and election personnel are a necessity. Should you ever have an interest in helping at an election, please feel free to call my office at 237-5200.

As shown by the breakdown below, the revenue received in the Town Clerk's office has increased slightly over last year. As in years past, the biggest portion of it can be attributed to motor vehicle fees, requests for birth, death and marriage certificates and the number of boats being registered in office.

Revenues turned over to the Treasurer during 2018:

Motor Vehicle Registrations (2993)	\$448,027.00
Dog Licenses (436)	\$2,608.50*
Fines Incurred for Licensing Late	\$0.00
State Vital Record Fees	\$4,235.00*
Fees for Abstract Records, Unincorporated Townships Transactions, UCC Fees and Purchasing Checklists	\$7,102.50
Boat Registrations (139)	\$2,960.71
Bad Checks Collection Fees (0)	\$0.00
TOTAL Turned Over to Treasurer	\$464,933.71

*Of the total turned over to the Treasurer, \$900.00 is paid to the Department of Agriculture for Animal Control per RSA 466:4. The full amount of \$4,235.00 collected for State Vital Record fees is also remitted to the New Hampshire Department of State.

Respectfully submitted,

Tracey A. McKinnon
Town Clerk

COLEBROOK TREASURER'S REPORT

A Letter to the Citizens of Colebrook:

My responsibility as treasurer is to put in place the financial tools to see that all financial transactions for the town of Colebrook are handled in a timely and efficient manner. This year, our cash management system was transitioned with relative ease from Granite Bank to Bangor Savings Bank. We now have access to financial tools that enable our administrative staff to complete the financial transactions authorized by the Board of Selectmen in a timely manner. We wish to thank the staff of the Bangor Savings Bank for working with us to align our financial needs with products/services offered.

In September, we welcomed new Town Manager, Sharon Penney who will administer the policies and budget requests of the board. During the time that we were without a town manager, our administrative staff did an excellent job working with the selectmen to ensure that our financial obligations were met.

A detailed listing of appropriations and expenditures for the town can be found within the town report. Should anyone have any additional questions or concerns, please feel free to contact our administrative staff. Additionally, a full audit report for the Town of Colebrook is included as well. These audits help us to identify weaknesses or deficiencies that might exist in our financial management policies.

At this time, I wish to extend a thank you to Gaetane Boire, Treasurer, Colebrook School District who worked closely with the town to keep our obligations to the school district better aligned with our revenues. We were able to meet all of our financial obligations without having to incur additional costs from borrowing. Every little bit does help!

Thanks are also extended to Melanie Mathieu who has taken on a greater responsibility for the town's financial transactions and continues to work very hard to meet her new responsibilities. Please know that your extra efforts have not gone unnoticed.

And finally, my continued thanks to assistant treasurer, Julie Brunault who graciously takes care of my responsibilities when I am unable to do so.

Respectfully submitted,

Alicia Boire, Treasurer
Town of Colebrook

COLEBROOK PLANNING BOARD REPORT

In 2018 the Planning Board issued 51 Zoning Ordinance Certificates of Compliance. That is down a total of 8 from 2017. There were 3 new mobile homes installations and 5 for new home or camp construction. The majority of the remainder of certificates were for additions, sheds, fences and garages. A portion of the increase in new home/camp construction had a direct connection to motorized recreation in the area.

The Planning Board continues to try to make the permitting process as simple, easy and streamlined as possible. The Planning Board administrator is at the Town Hall at 4:00 PM every Tuesday and Thursday afternoon to meet with and help with the permit process.

This year the Planning Board will reexamine and update the Town Master Plan to help project future infrastructure improvements and aid in obtaining grants to pay for them. The Board continues to do everything possible to attract and assist new and existing businesses.

There was an increase in violations in 2018. If you aren't sure a permit is needed, just call and someone will answer your questions and if needed, assist you in the permit process. If you have an idea for a project or business, bring it to the Board and they will assess and guide you through the conceptual idea to the final plan.

The Board welcomes anyone interested to join the Board as an alternate. It is always interesting and a good form of civic duty.

Our meetings continue to be held on the first Tuesday of the month, beginning at 6 pm, in the Colebrook District Courtroom. Everyone is invited and encouraged to attend.

Respectfully,

Mike Ouellet
Planning Board Administrator

Statistics for 2018:

	<u>Permits Issued</u>
Certificates of Compliance Issued	51
Certificates of Compliance Extended	1
Sign Permits Issued	11
Driveway Permits Issued	2
Site Plans Approved	8
Subdivisions Approved	1
Boundary-Line Adjustments Approved	2
Voluntary Mergers	2

COLEBROOK CEMETERY TRUSTEES' ANNUAL REPORT

The Colebrook Cemetery Trustees take great pride in our cemeteries and want them to project that pride at all times. This year, Boire Property Maintenance has done a wonderful job keeping our grounds in great condition. Our cemetery sexton, Sheila Parkhurst has also done her part with care of all cemetery buildings, cleaning stones, plotting, selling lots, maintaining records of lots, preparing for and completing all burials, spreading lime in cemeteries where needed, and honoring any other requests from the trustees. To both, we extend our grateful appreciation.

Over the past year, we had 8 full burials, 20 cremation burials, and 1 disinterment. Lots were sold in the Colebrook Village Cemetery to: Todd and Linda Evans, Dennis and Eileen (Sue) Bailey, Bradley and Barbara Hann, Bruce Winthrop, Philip R. Waystack, Jr., and Frank and Tomoro Julian. Plots in the Abner and Laura Bean Memorial Park were sold to: Christine F. Atwood and Mandy Rancourt. In the Tibbets Memorial Park, plots were sold to: France Rouleau Parker and to Alan and Catherine Hughes.

The board reviewed our by-laws and the following changes were made:

- November 15 will be the last date for winter burials;
- Veteran American flags must be placed in the cemetery by May 19;
- The fee for a disinterment will be \$700; and
- The planting of flowers and trees must be approved by the sexton in advance.

This year, our fence along Couture Street was continued, several old stones were repaired, areas not mowed were hayed and our project to pave roads was continued.

Respectfully submitted,

Sally S. Wentzell, Chairman/Bookkeeper
Colebrook Cemetery Trustees

COLEBROOK POLICE DEPARTMENT REPORT

The year 2019 has arrived and with it newer and tougher challenges for Law Enforcement. Bail reform laws in New Hampshire have changed the way Bail Commissioners approach routine bail situations. There has also been a change in the way fines are implemented in New Hampshire. People will no longer be able to serve time in lieu of a fine. Arrests and incident numbers rose in 2018.

Officers Dakota Lurvey and Cole Noyes completed the full-time academy and joined our ranks at the beginning of the summer. We continue to participate in the Project Aware Grant providing a school resources officer to the local school. We suffered a set back with the collision of the new town cruiser in November. The car was a total loss. A replacement has been ordered.

The police department wants to remind people to be vigilant in the use of their personal information on the internet. With every passing year there is a new scam that attempts to deprive people of their hard-earned dollars. There has been skimming devices discovered in self-service gas pumps in New Hampshire. A skimming device is inserted into the card reader port on the automated fuel pumps or any card reading device. It reads the card as it is inserted into the pump and records the information. Someone will come back later and recover the device. The police department wants to remind everyone, if there is any question, give your police department a call. If it is too good to be true, often it is.

We continue to participate in the National Drug Take Back Initiative. We are working in conjunction with the Upper Connecticut Valley Hospital, Bangor Bank and the North Country Health Consortium to bring a drug drop box to the community. The Upper Connecticut Valley Hospital has graciously offered to allow the box to be placed on their property. The Bangor Bank has provided funds to purchase the box. The North Country Health Consortium has assisted greatly with facilitating this process.

Colebrook officers are now issued tourniquets to keep up with current trends in certain situations. We will be working with the Colebrook School District in their application of training of staff for their response to violent incidents. With any incident there is a multitude of responses, but the preservation of life is the most important factor in any one response.

We were able to replace the backup radio in dispatch with funds from the Stone Garden Grant. We were also able to change the antennae on the roof of the town hall. In the future we will be looking to update computers for the cruisers in order to keep up with changes being made in the state.

As always, your Police Department wishes you a Happy and Healthy New Year!

Respectfully,

Stephen R. Cass
Chief of Police

COLEBROOK HIGHWAY DEPARTMENT REPORT

In 2018 the Highway Department was very busy and accomplished many necessary projects. These projects were greatly needed for the improvement and continuing maintenance of our town roads to keep them safer to travel. Some of the projects were:

- Ditched and graveled 2,000 ft. of Forbes Hill Road;
- Added stones and graveled part of Bennett Hill Road to improve the road;
- Paved part of Colby Street, part of Hughes Road, the entrance to Piper Hill Road, the hill on Bear Rock Road and lastly part of Harvey Swell Road;
- Hauled and placed 1,000 yards of stone to help areas during mud season;
- Hauled 4,000 yards of winter sand;
- Hauled 6,000 yards of gravel to roads that needed repair;
- Graded, rock raked, and added calcium chloride to ALL the roads at least 2-3 times each; and
- Did necessary maintenance on all the trucks, the bobcat skid steer, and the other equipment.

This year was a very demanding year with the ice and the constant changing conditions of the roads. I would like to especially thank my crew for the grueling hours spent to keep the roads and sidewalks safe during the winter season. The hard work and dedication they put into work every day is very much appreciated. I would also like to thank David Brooks from the Landfill Department for all his help whenever needed. A thank you is extended, as well, to the water and sewer department for their help when we needed them.

Sincerely,

Anthony "TJ" Rossitto
Road Agent

COLEBROOK WATER AND SEWER REPORT

The year 2018 was a challenging one for the water and sewer department. Work progressed on the water and sewer main replacement project eliminating some of the water loss and improving sewer service. The water meter replacement project calling for 100% replacement of the town's aging meters, and the implementation of billing software has begun. These changes should aid in 100% of the town's water services to allow better accounting of the town's resources, as well as more accurate and equitable billing. We are also in the planning stages of upgrades to our sewer pumping stations and improvements to the aeration systems at the town sewer treatment plant.

These needed improvements will help the town to be ready for future growth, as well as avoiding potential problems with ever tightening regulations for water and wastewater.

The department would like to thank the public for their patience as the project continues in 2019.

We also would like to acknowledge the support of the highway department who aid us in many ways with repairs and clean ups.

We wish to thank the town office staff for their help in the day to day operations, as well as fielding the many calls and questions regarding work being done.

And finally, our thanks to the Select board for guiding us in financial matters and for fielding the many "off hour" questions from the public.

Respectfully,

Brian Sullivan
Water & Sewer Superintendent

COLEBROOK RECREATION DEPARTMENT'S REPORT

A Year-Round Recreation Department!

The Recreation Department budget approved at the 2018 town meeting has allowed for one full time staff member and 11 part time staff members to work throughout the year at special event programs and camps. With the assistance of the staff working throughout the year the department was able to offer a variety of programs to the community. The department offered sixty different programs: 19 family programs and special events, 23 camps, 6 adult programs, and 12 sport programs. The amount of \$47,905.50 was brought in by user fees from these 60 programs while \$31,713.25 was spent in expenses on these said programs, leaving a balance of \$16,194.00. The anticipated revenue, (money that goes back to the town's general fund) of \$11,000.00 was deducted from this amount and \$5,000.00 placed in the 2018 deferred account to pay for overlapping programs. This leaves an excess balance of \$194.25.

The Recreation Revolving Fund was once again a source of funding for several programs in 2018. This fund was developed by the Recreation Advisory Board and established in 2005 by the residents of Colebrook through a warrant article. Money in this fund is obtained from fundraisers and donations. Over the course of the year \$3,323 was fundraised and donated. This is a decrease of \$300 from last year. The warrant article also states that excess revenue from user fees may go directly to the Revolving Fund based on vote by the Recreation Advisory Board. In 2018 the board voted for the amount of \$194.25 above expected revenue to not be moved to the Recreation Revolving Fund for future programs. It will be turned over to the town account.

Expenditures of the Recreation Revolving Fund for 2018

• Summer Assistance Fund	\$1,155	14 recipients
• Drama Camp Show license	\$1,410	50 participants
• Workshops for director & staff	\$2,815	6 workshops
• Organizational Memberships	\$240	2 organizations
• Drama Club Field Trip	\$225	30 participants
• Drama Club show license	\$1,495	47 participants (2 shows)
• Soccer Assistance	\$182	2 recipients
• Hikes gift	\$22	2 participants
• Arts/Drama Assistance	\$300	5 recipients
• Tilly Players	\$760	12 participants

With the growth of the Arts Programs the Recreation Department and Tillotson Center have partnered to form the Tilly Players. This is an extension of the existing drama programs for high school age students in Colebrook and the surrounding community. This partnership will allow the students to gain a more in-depth knowledge of theater. As with all the children's programs offered by the recreation department, it is self-supported by the fees of the participants. The drama programs will look to produce five shows this upcoming year for the community.

This year the coed recreation soccer team was coached by Kyle Haley & Ryan Rossitto with 16 participants in grades 4 through 6 taking part in 19 games in the area. Once again, the team did

not take part in any tournaments, but did take part in four jamborees creating a positive experience for the participants.

The recreation basketball program had forty-four participants take part in basketball programs from October through December. Programs offered were a dribbler's club, shooters club, November Saturday skills days, and interleague play in December. The programs are designed to cover all aspects of the game from basic skills to game knowledge.

Programs will continue to be advertised via Facebook, through emails, and flyers at the Colebrook Elementary School. All information is available on the department website as well- www.colebrookrecreation.weebly.com.

The Recreation Department hopes to maintain the quantity and quality of the programs during 2019.

Respectfully submitted,
Melissa Shaw
Colebrook Recreation Director
colebrookrecreation@gmail.com

COLEBROOK PUBLIC LIBRARY REPORT

Library: A building where books, magazines, and other materials are kept for reading or borrowing. Today's libraries are so much more.

The Colebrook Library has cake pans, ties, puzzles, CDs, and DVDs for borrowing. The Colebrook News and Sentinel on microfilm from 1897 – 1991, with the plan to microfilm later papers. Local genealogist, Nancy Dodge, left her entire collection of local genealogy and her library to us. In the future this collection will be digitalized. A Canadian Genealogy collection, consisting of parishes across the border is also available. Our website (colebrookpubliclibrary.weebly.com) contains links to the school, town, and historical society and links to NH resources, the IRS, Federal and State government including RSAs. Genealogy databases available are: Heritage Quest and Ancestry Library edition for searching your roots; one available from your home the latter available at the library. Ebscodatabases consist of newspapers, periodicals, books, business resources, medical information, professional development and age appropriate sites for children. Search from the comfort of your home, all you need is to contact us for the user name and password. New Hampshire Downloadable books is available with just a library card for audiobooks, digital magazines, and ebooks. We have five public computers and wireless throughout the building. Our library catalog is on line at colebrook.nhais.bywatersolutions.com from there you can put holds on books, renew them, or make suggestions for purchases all from home. Stop in and use our comfortable seating area for browsing and there is always a puzzle on the table. The basement has a large meeting area and our book sale is available year-round. The staff is here to help you; whether it be to find a favorite author or series, or help with the computer or an e-reader. We have yoga classes and rock painting with attendance of 338.

We offered 199 story hours, lapsits, and legos during the school year with an attendance of 1821 children. This year's Summer Reading theme was "Libraries Rock", which tied in nicely with our Rock Painting. 720 kids participated in 44 programs (dancing, singing and rockin). 68 children participated in the reading challenge; reading 32,330 minutes in six weeks. The 2019 Summer Reading Program theme is "A Universe of Stories". Watch for some out of this world programs.

Rock painting is still very popular and we added a class for Vershire once a week for a month. Everyone enjoyed painting, hiding and finding rocks. Our rocks have travelled the world and many states in the U.S.

The library's collection is close to 40,000 materials and weeding (684) is an on-going project. We circulated 19,572 materials in 2018. We also participate in the State Interlibrary Loan system; lending- 1007 and borrowing 399. We have 416 children and 1023 adult card holders.

The Trustees approved the painting of the trim on the old library this year and a list of future needs has been written.

I would like to take this time to thank everyone who has: donated books, magazines, DVDs, CDs and supplies (office and maintenance). Many of which are replacements for our old worn out copies or newly processed for our shelves. From my monthly volunteers who keep the new books processed to the volunteers who helped set up, cooked and manned the book sale, I thank-you. My Trustees; Gina Dagesse, Mary Trask, Amy Patterson, Kathi Woodard, and Russell Fuller thank-you for your support.

Respectfully submitted, Julie Colby



Roberts & Greene, PLLC

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Town Manager and Members of the Board of Selectmen
Town of Colebrook
Colebrook, New Hampshire

We have audited, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Colebrook, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements, and have issued our report thereon dated October 16, 2018.

Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered the Town's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control. Accordingly, we do not express an opinion on the effectiveness of the Town's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect, and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations during our audit, we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the Town's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Town of Colebrook

Independent Auditor's Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Governmental Auditing Standards*

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Roberts & Heene, PLLC

Concord, New Hampshire

October 16, 2018

**EXHIBIT 24
TOWN OF COLEBROOK
SCHEDULE OF FINDINGS AND QUESTIONED COSTS
FOR THE YEAR ENDED DECEMBER 31, 2017**

Section I – Summary of Auditor’s Results

Financial Statements

1. The auditor’s report issued contained an unmodified opinion on the financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information.
2. There were no material weaknesses identified in the internal control over financial reporting.
3. There were no significant deficiencies identified in the internal control over financial reporting that were not considered to be material weaknesses.
4. There were no instances of noncompliance material to the financial statements noted.

Federal Awards

1. There were no material weaknesses identified in the internal control over the major program.
2. There were no significant deficiencies identified in the internal control over the major program that were not considered to be material weaknesses.
3. The auditor’s report issued on compliance for the major program contained an unmodified opinion.
4. There were no audit findings required to be reported in accordance with the Uniform Guidance.
5. The program tested as a major program was CFDA No. 10.760: Water and Wastewater Disposal Systems for Rural Communities.
6. The dollar threshold used to distinguish between Type A and Type B programs was \$750,000.
7. The Town of Colebrook did not qualify as a low-risk auditee.

Section II – Financial Statement Findings

No findings

Section III – Federal Award Findings and Questioned Costs

No findings



Roberts & Greene, PLLC

INDEPENDENT AUDITOR'S REPORT

To the Town Manager and Members of the Board of Selectmen
Town of Colebrook
Colebrook, New Hampshire

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Colebrook, as of and for the year ended December 31, 2017, and the related notes to the financial statements, which collectively comprise the Town's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Town of Colebrook, as of December 31, 2017, and the respective changes in financial position, and, where applicable, cash flows thereof, and budgetary comparisons for the major funds, for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the schedule of funding progress and pension information on pages 37 through 39 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other

47 Hall Street ■ Concord, NH 03301
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info@roberts-greene.com

knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on this information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

The Town of Colebrook has not presented a management's discussion and analysis. Accounting principles generally accepted in the United States of America have determined that the management's discussion and analysis is necessary to supplement, but is not required to be part of, the basic financial statements.

Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Colebrook's basic financial statements. The combining nonmajor governmental and individual general fund schedules are presented for purposes of additional analysis and are not a required part of the basic financial statements. The accompanying schedule of expenditures of federal awards is presented for purposes of additional analysis as required by Title 2 U.S. Code of Federal Regulations (CFR) Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the basic financial statements.

The combining nonmajor governmental and individual general fund schedules and the schedule of expenditures of federal awards are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining nonmajor governmental and individual general fund schedules and the schedule of expenditures of federal awards are fairly stated in all material respects in relation to the basic financial statements as a whole.

Other Reporting Required by *Government Auditing Standards*

In accordance with *Government Auditing Standards*, we have also issued our report dated October 16, 2018, on our consideration of the Town of Colebrook's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. Accordingly, we express no such opinion. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the Town's internal control over financial reporting and compliance.

Roberts & Greene, PLLC

Concord, New Hampshire
October 16, 2018

NORTHERN BORDERS DISPATCH

17 BRIDGE ST.

COLEBROOK, NH 03576

(603) 237-4487

Fax: (603) 237-9852

Email: dispatch@colebrooknh.org

911



The year 2018 has come to end with a lot of changes to the dispatch center. The first change is that we changed names from Colebrook Regional Dispatch Center to Northern Borders Dispatch (NBD). The second thing was that dispatch applied for three grants: one from the County Commissioners for \$60,000, the second from the Tillotson Fund for \$95,000 and the third from New Hampshire Emergency Management (Homeland) for \$100,000. NBD was awarded all three grants to update the console and equipment on the towers, plus add a new tower.

The \$60,000 went towards the new console. It is up and running. It has been a learning curve going from a hardware system to a software system. Next, we updated all the cables and antennas within the Town Hall. Now we are in the process of working on the towers.

We had a few unexpected problems in 2018. First, Magalloway Tower lost the wind turbine and 2 out of the 2 solar panels due to ice. Second, Signal Mountain Tower was hit by lightning taking out the whole tower. Both towers' equipment has replaced and is operational again. This year dispatch handled a little over a 1,000 more calls than in 2017.

It is important that we number our houses so they can be identified by emergency personnel. If you notice a street sign that is missing, report it immediately. It could save your life.

In closing, I would like to thank the staff members at the Dispatch Center for their dedication to their jobs; it is 24 hours a day 7 days a week. I would also like to thank all the police, fire and ambulance departments, as well as the US Border Patrol, State Police and Fish & Game for their service to our community.

Sincerely,

Becky Robinson

NBD Administrator/ Supervisor

45th Parallel Emergency Medical Services

2018 Annual EMS Chief's Report

Regional Ambulance Service

for the Towns of



Canaan, Clarksville, Colebrook, Columbia, Dixville,
Lemington, Norton, Pittsburg, Stewartstown,
United Towns and Gores

January 22, 2019

PREFACE

The 45th Parallel Emergency Medical Service is a not-for-profit (501C3) corporation which provides emergency ambulance services to the Towns of Canaan, Clarksville, Colebrook, Columbia, Dixville, Lemington, Norton, Pittsburg, Stewartstown, and the United Towns and Gores.

In 2008, the 45th Parallel EMS started providing emergency ambulance services in Northern COOS County and Northeastern Essex County. Over the past 10 years, the agency has steadily grown in size, scope and coverage area. Today, the 45th Parallel EMS is a full-time paramedic level service, offering Advanced Life Support (ALS) services to the member towns, and critical transport services between local hospitals and tertiary care centers like Dartmouth Hitchcock Medical Center.

REPORT INTRODUCTION

This report was generated on January 22, 2019 by the 45th Parallel EMS Chief Executive Officer, Nathan J. Borland, NRP, CICP and represents the EMS activity of the agency, current projects, agency concerns and performance projections. This document contains data that was derived partly from the New Hampshire Department of Safety, Bureau of Emergency Medical Service patient care reporting website, www.nhtems.org, and from the agency's billing contractor, Medical Business Services, LLC.

The 45th Parallel EMS has a Medical Resource Hospital Agreement (MRHA) with Upper Connecticut Valley Hospital. This agreement entitles the agency to function under the medical oversight of the hospital's EMS Medical Director, Dr. Thomas Cochran, MD. As part of the MRHA, the 45th Parallel EMS has the ability to administer paramedic level care, treatments and medications.

SECTION 1: EMERGENCY MEDICAL SERVICE (EMS) ACTIVITY:

• Total number of responses / requests for EMS services in 2018	1061
• Total Number of patient contacts	1097
• Increase in annual call volume from previous year	24%
• Number of receiving hospital destinations	32
• Responses by type or disposition:	
○ Advanced Life Support (ALS) transports	583
○ Basic Life Support (BLS) transports	256
○ Transport refusal of care	119
○ Cancellations	64
○ Assisted other agencies, fire standbys, mutual aid	31
○ Non-emergency transports	85

SECTION 2: PERCENTAGE OF RESPONSES AND RESPONSES BY TOWNS

	Number of Responses	Percentage of Call Volume
Canaan	71	6%
Clarksville	29	2%
Colebrook	254	23%
Columbia	56	5%
Dixville	3	0.2%
Lemington	7	0.6%
Norton	7	0.6%
Pittsburg	118	11%
Stewartstown	57	5%
United Towns and Gores	5	0.5%
Coos County Nursing Home	44	4%
Transfers to other hospitals	386	36%
Mutual aid to non-member towns	24	2%

SECTION 3: EQUIPMENT

At the end of **FY 2017**, the 45th Parallel EMS took delivery of a 2017, Ford 550, 4x4 ambulance. This truck is a new design that provides more safety for the provider taking care of the patient during transport.

In **FY 2018**, the 45th Parallel EMS was awarded a grant from the USDA Rural Development Fund to install a Stryker PowerLoad System in the new ambulance. This lift can load a patient weighing up to 700 pounds without any additional effort from the providers. This greatly reduces the possibility of on the job injuries from lifting.

In **FY 2019**, the 45th Parallel EMS plans to add:

- A nitrous oxide administration set that will allow AEMTs to administer pain control
- A video laryngoscope system that will improve the ability to do advanced airway management
- A water filtration system for our station

SECTION 4: PERSONNEL

Over the past 10 years, the 45th Parallel EMS has been developing staffing levels to provide the best possible Advanced Life Support care and treatment available in the pre-hospital environment. Our current staffing consists of:

- Eight Paramedics
 - Five are critical care certified and one has a nursing degree
- Seven Emergency Medical Technicians (EMT)
- Eight Advanced Emergency Medical Technicians (AEMT)

SECTION 5: EMS EDUCATION

In 2018, the 45th Parallel EMS enrolled two employees in the Paramedic Training Program hosted by Elliot Hospital in Manchester, NH. New England EMS Institute is one of the few nationally accredited paramedic training programs in the State of New Hampshire. These students will attend approximately 18 months of classroom training, and complete over 1,000 hours of hands on clinical training to become licensed paramedics.

All 45th Parallel EMS providers are required to maintain their EMS licenses through continuing education credits (CEUs). These CEUs can be completed either in the classroom setting or online training programs. Additionally, we hold monthly required training sessions at our station. In 2018, we added the ability to stream training programs online through gotomeeting.com. This allows employees to remotely log in and attend trainings when they otherwise might not have been able to. Gotomeeting.com also records the training sessions so they can be reviewed later.

Paramedics must also hold competencies in Paramedic Inter-Facility Transfer (PIFT). These include training in maintenance of previously initiated IV medicine administration, blood product maintenance, chest tubes, respiratory ventilators, therapeutic hypothermia, cardiac pacing and many other advanced life support skills.

In 2018 45th Parallel EMS has:

- Taught numerous CPR/First Aid and CERT classes
- Held several advanced technique training classes for paramedics
- Hosted and taught an RTP for EMT recertification

SECTION 6: 45th Parallel EMS Board of Directors

Ed Laverty, Chairman	Upper Connecticut Valley Hospital
Steve Young, Vice Chairman	Beecher Falls Volunteer Fire Department
Michel Dionne, Treasurer	Town of Clarksville
Mike Collins, Secretary	Colebrook Fire Department
Richard Judd	Town of Pittsburg
Robert Couture	Town of Canaan
Jennifer Fish	Town of Dixville
Scott Colby	Upper Connecticut Valley Hospital
Dwayne Covell	Town of Stewartstown
Arnold Gray	Pittsburg Fire Department
Greg Placy	Town of Colebrook
David White	Town of Lemington
Brett Brooks	Town of Columbia
Morgan Phillips	Member at Large

Respectfully Submitted
Nathan J. Borland, NRP, CICP
Chief Executive Officer
45th Parallel EMS

2018 annual report 1/19

Town Specific Annual Report 2018 - Colebrook

North Country Home Health & Hospice Agency provides quality services that include home health, hospice, nursing, rehabilitation, social services, homemaking and long-term care in 48 towns, covering all of Coos County and northern Grafton County. **In 2018, for the Town of Colebrook, we provided 5,281 visits with services to 160 clients (18 of which were Hospice and the remaining were Home Health and Long-Term Care clients).** We are committed to our community in that we provide community health clinics and screenings such as blood pressure checks and foot care clinics, health education programs, and a bereavement support group.

Hospice Care focuses on quality of life and provides support to the patient and their caregivers in achieving their goals and wishes. Our compassionate team, made up of physicians, nurses, social workers, home health aides, spiritual counselors, therapists and volunteers, work with the patient to achieve their goal. Services provided to the patient and their caregivers include: management of pain and symptoms, assisting patients with the emotional, spiritual and psychosocial aspects of dying, and provides needed medications, medical equipment and medical supplies. Also included is family/caregiver education on the provision of care and short-term inpatient treatment for management of symptoms that cannot be managed in the home environment or is needed for caregiver respite. Bereavement counseling for surviving family members and friends is also provided. An individual electing hospice care is not giving up on living, rather, making the decision to focus on quality of life. Hospice care provides a high level of quality medical care with a different focus from the traditional medical model.

Home Health Care is critical to serving the growing health care needs of this community. Our skilled clinical team can monitor health problems and provide disease management within the comfort of the home setting, which helps prevent more costly health care such as hospitalization and long term institutional care.

North Country Home Health & Hospice Agency and our Board of Directors are extremely grateful to the Town of Colebrook for its support of our agency. This allows us to fulfill our mission to provide services to all individuals regardless of their ability to pay. North Country Home Health & Hospice Agency is committed to providing services in Colebrook to support clients and their families to remain in the comfort of their homes, in a safe and supportive environment, and to improve overall health outcomes in the community.

STATE OF NEW HAMPSHIRE
Executive Council

MICHAEL J. CRYANS
EXECUTIVE COUNCILOR
DISTRICT ONE



STATE HOUSE ROOM 207
107 NORTH MAIN STREET
CONCORD, NH 03301
(603) 271-3632

A little over a month ago, I was sworn in as the Executive Councilor for District 1. This district covers the upper two-thirds of the state of New Hampshire and is made up of 109 towns and four cities (Berlin, Claremont, Laconia and Lebanon) with approximately 275,000 residents.

During this time, I have stopped at 20 town halls, attended Selectboard and County Commissioners' meetings, visited hospitals, mental health providers and substance abuse residential facilities, as well as many businesses and stores. Here is a brief sampling of visits to the seven counties: the Society for the Protection of New Hampshire Forests, Volunteer Day at the Rocks Estate in Bethlehem, Annual Meeting and employee appreciation day at the Upper Connecticut Valley Hospital in Colebrook, toured the Newport downtown with the Chamber of Commerce Executive Director, shown inspection equipment by the Auto Dealers Association in North Conway, visited the Fish Hatchery in New Durham, toured the Laconia State School grounds, and met with the New London town administrator.

I have also attended many meetings with the Commissioners and staff, and toured various facilities that help make up State Government.

While serving as a Grafton County Commissioner for 19 years, I saw firsthand Ray Burton's efforts on behalf of the residents of District 1. I wish to continue this tradition. While running for this office, I stated that my number one priority is CONSTITUENT SERVICE. During this first month I am thrilled to see many residents reach out for help and I encourage anyone that would like to reach me to contact me at Michael.Cryans@nh.gov or (603)443-1901.

Always feel free to contact me!

Michael J. Cryans
Executive Councilor

Entire Counties of Coos and Grafton, the incorporated place of Hale's Location, the towns of Albany, Alton, Andover, Bartlett, Brookfield, Center Harbor, Chatham, Conway, Cornish, Croydon, Danbury, Eaton, Effingham, Freedom, Gilford, Grantham, Hart's Location, Hill, Jackson, Madison, Meredith, Middleton, Milton, Moultonborough, New Durham, New Hampton, New London, Newport, Ossipee, Plainfield, Sanbornton, Sandwich, Springfield, Sunapee, Tamworth, Tilton, Tuftonboro, Wakefield, Wilmot, and Wolfeboro, and the cities of Claremont and Laconia.



The Senate of the State of New Hampshire

107 North Main Street, Concord, N.H. 03301-4951

February 19th, 2019

Town of Colebrook
17 Bridge Street
Colebrook, NH 03576

Dear Colebrook Selectmen and Town Residents,

It is an honor and a privilege to serve as your state senator representing NH Senate District 1. As your newly elected state senator, I would like to share some thoughts with you regarding the current legislative session.

Governor Sununu made clear in his inaugural address his administration's priorities of mental health, opioids, and education. His proposed budget will go to the House first, per the Constitution. The House will then deliver its version of the budget to the Senate, and we will then suggest amendments to reflect the Senate's priorities. State revenues have significantly outperformed our estimates, in part due to the state's tax cuts that were implemented in conjunction with the 2017 federal tax reform. I am committed to working with members of the House and Senate, as well as the Governor, to advance the interests of our region and to better the lives of our citizens.

For this biennium, I have been assigned to the Senate Education & Workforce Development Committee. The current make-up of the state's adequacy formula places a great deal of emphasis on local property taxes. As you are aware, property taxes are burdensome in communities throughout Coos and northern Grafton counties. I am supportive of measures in this legislative session that will prevent the phase-out of stabilization grants to communities. I look forward to enhancing student performance in New Hampshire while working to develop policy and funding formula improvements.

I support any efforts to expand our economic base. While New Hampshire has seen its economy grow over the past two years, the North Country tends to lag behind other parts of the state. The equilibrium of our state's rural regions has been described as a "three-legged stool," in which forest products, tourism, and recreation contribute hundreds of millions of dollars to our state's economy. I plan to support efforts at reinforcing these sectors, as well as welcoming any opportunities that will advance economic development and create good paying jobs in the North Country.

As a newly elected state senator, I look forward to hearing directly from constituents, businesses, and organizations throughout Senate District 1. With a New Year comes new challenges, and I will work to ensure that our state government deals with them effectively and efficiently. If there are any issues I can help you with, please do not hesitate to contact me in Concord at (603) 271-7875 or by e-mail at david.starr@leg.state.nh.us. I strive to be as open and accessible as possible.

Sincerely,

A handwritten signature in black ink, appearing to read "David J. Starr".

David J. Starr
State Senator
NH State Senate District 1
Phone: (603) 271-7875
E-mail: David.Starr@leg.state.nh.us

BIRTHS

Registered in the Town of Colebrook for the year ending December 31, 2018

*Please Note: RSA's for Vital Records States Mother's Name Only, Not Maiden Name

<u>Date</u>	<u>Place</u>	<u>Name of Child</u>	<u>Name of Father</u>	<u>Mother's Name</u>
<u>January</u>				
25	Littleton	Louis John Floyd Newcombe		Sara Newcombe
<u>March</u>				
12	Colebrook	Athena Yiling Krieger	Dustin Krieger	Ping Chieh Chen
15	Berlin	Turner James Snyder	Tyler Snyder	Jessica Klee
<u>April</u>				
30	Littleton	Raedan Ethan Byrnes	Christian Byrnes	Kara Ladd
<u>August</u>				
10	Littleton	Hadley-Ryan Elaine Gendreau	Alfred-James Gendreau	Dannika Stevens
<u>November</u>				
4	Littleton	Kimberly Dianand	Vishnudat Dianand	Tegwanttie Sanas
<u>December</u>				
17	Littleton	Lexy Elissa Lyons	Ryan Lyons	Chelsea Lyons

MARRIAGES

Registered in the Town of Colebrook for the Year Ending December 31, 2018

<u>Date of Marriage</u>	<u>Name of Bride and Groom</u>	<u>Residence of Each at Time of Marriage</u>
<u>January</u>		
1	Jody J. Roy Tanya K. Perry	Colebrook, NH Colebrook, NH
<u>June</u>		
30	Ryan K. Lyons Chelsea J. Patridge	Colebrook, NH Colebrook, NH
30	Marc L. Nugent Chelsea L. Brooks	Colebrook, NH Colebrook, NH
<u>July</u>		
21	Jordan C. Wheelock Kristen R. Call	Colebrook, NH Colebrook, NH
28	Daniel J. Wallace Hayley M. Belouin	Colebrook, NH Colebrook, NH
<u>August</u>		
8	Nathan M. Lebel Shahanna L. Fuller	Colebrook, NH Colebrook, NH
<u>September</u>		
30	Joseph R. Greenman Lauren N. Maclure	Colebrook, NH Colebrook, NH

DEATHS

Registered in the Town of Colebrook for the Year Ending December 31, 2018

<u>Date</u>	<u>Place of Death</u>	<u>Decedent's Name</u>	<u>Father's Name</u>	<u>Mother's Maiden Name</u>
<u>January</u>				
2	Colebrook	Etta Lemieux	Robert Spitzner	Beulah Brigham
<u>February</u>				
6	Colebrook	Constance Butler	Bradley Haynes	Mona Hicks
13	Colebrook	Albert Griffin	Ralph Griffin	Evelyn Wertz
<u>March</u>				
11	Colebrook	David Harvey	Edwin Harvey	Irene Suffill
<u>April</u>				
2	Colebrook	Clayton Hinds	Raymond Hinds	Priscilla Burleigh
4	Colebrook	Glenville Osgood	Fredrick Osgood, Sr.	Florence Washburn
<u>May</u>				
5	Colebrook	Richard Lawton	Elmer Lawton	Blanche Gray
7	Lebanon	Kathy Carr	Michael Cavanaugh	Jessica Frizzell
23	Colebrook	Robert Shaw	Albert Shaw	Almosa Favreaux
30	West Stewartstown	George Delong	George Delong, Sr.	Glenora Bellville
<u>June</u>				
8	Colebrook	Scott Ordway	Frederick Ordway	Pauline Smith
14	Colebrook	George Gendron	Victor Gendron	Mabel Morin
<u>July</u>				
15	Colebrook	Ruth MacLean	Isaac Berry	Bertha Tuttle
20	Lebanon	Alexander Laroche	Arthur Laroche	Adrienne Lavoie
<u>August</u>				
6	Lebanon	Charles Lewis, Jr.	Charles Lewis, Sr.	Sophia Slowick
18	Colebrook	Granvyl Hulse, Jr.	Granvyl Hulse, Sr.	Mae Watts
23	Columbia	Evelyn Goudreau	Albert Ferns, Sr.	Gertrude Lumnah
<u>September</u>				
15	Colebrook	Lorraine Cotnoir	Lester Auclair	Emelda Hammel
<u>October</u>				
4	Colebrook	James Smith	Edward Smith	Clare LeBlanc
<u>November</u>				
22	Concord	Shirley Dean	George Hibbard	Fabiola Cantara

**Official Town Minutes
March 13th, 2018
Colebrook, New Hampshire**

Moderator, Ron Patterson, called the meeting to order at 7pm with the Pledge of Allegiance. He advised the attendees (approximately 115), to pick up a voting card from the Supervisor of the Checklist table if they hadn't already done so. He reminded the attendees to wait for the microphone, be sure to state their name, address comments to him and not to someone in the audience. He concluded by stating any amendments must be made in writing.

Article 1: Ballot results for the selection of the Town Officers for the Town of Colebrook for the ensuing year are as follows:

Moderator:	Ron Patterson (Two-year term) – 49
Selectmen:	Greg Placy (Three-year term) – 157
Trustee of the Trust Funds:	Albert W. Ferns Jr. (Three-year term) – 214
Cemetery Trustee:	Daniel R. Lyons (Three-year term) – 215
Supervisor of the Checklist:	Debra Thompson (Six-year term) – 5
Library Trustee:	Mary Trask (Three-year term) – 19
Library Trustee:	Gina Dagesse (Three-year term) – 17
Library Trustee:	Kathi Woodard (One-year term)
Planning Board:	Gregory A. Sipple (Three-year term) – 198
Planning Board:	John Jolles (Three-year term) – 20

Article 2: Sue Collins made the motion to raise and appropriate the sum of two million two hundred two thousand four hundred sixty-four dollars (**\$2,202,464**) for **General Government**. This article does not include special or individual articles addressed.

Greg Placy seconded the motion. Discussion ensued. Sue Collins shared that the Selectmen are requesting a 2.5% Cost of Living Adjustment in employee wages. Health insurance premiums have increased by 11.39% and dental has increased by 2%. The overall budget is down \$5,475 primarily due to the decrease in legal expenses. The motion passed with an affirmation show of voting cards.

Executive		\$ 70,200
Election, Registration, Town Meeting & Vital Statistics		\$ 104,525
Financial Administration		\$ 203,440
Revaluation of Property		\$ 24,100
Legal Expense		\$ 15,500
Planning & Zoning		\$ 23,570
General Government Buildings		\$ 54,585
Advertising & Regional Association		\$ 2,500
Police (Includes School Resource Officer)		\$ 553,545
Ambulance--45th Parallel Ambulance Service		\$ 178,545
Fire		\$ 8,100
Emergency Management		\$ 5,050
Highway & Streets		\$ 537,879
Street Lighting		\$ 25,000
Solid Waste Disposal (Not including Landfill)		\$ 151,600
Health Administration		\$ 30,900
Animal Boarding/Pest Control		\$ 250
Welfare Administration		\$ 5,000
Parks & Recreation		\$ 118,415
Patriotic Purposes		\$ 4,000
Economic Development		\$ 12,100
Conservation Commission		\$ 300
Tax Anticipation Note, New Bond Payment		\$ 73,360
		\$ 2,202,464

Article 3: Greg Placy made the motion, seconded by Ray Gorman to raise and appropriate the sum of two hundred twenty-two thousand five hundred dollars (**\$222,500**) for the following **Capital Reserve Funds**: This appropriation shall be funded by taxation with the exception of the water and sewer short lived assets, which will be funded by user fees. The motion passed with an affirmation show of voting cards.

Capital Reserve Funds		
Equipment - Highway		\$ 50,000
Police Cruiser for 2020		\$ 15,000
250th Anniversary 2020		\$ 2,500
Property Reval in 2019		\$ 20,000
Governmental Buildings		\$ 15,000
Highway Paving		\$ 80,000
Water-Short lived Assets		\$ 20,000
Sewer Short Lived Assets		\$ 20,000
Total		\$ 222,500

Article 4: Greg Placy made the motion to raise and appropriate the sum of one hundred sixty thousand dollars (\$160,000) for the purpose of purchasing a **new replacement highway plow truck, wing, plow and stainless steel spreader** and to authorize the withdrawal of one hundred sixty thousand dollars (\$160,000) from the Highway Equipment Capital Reserve Fund previously established for that purpose, and to permit the Selectmen to dispose of the existing 2007 Sterling Plow Truck by “trade-in” allowance or by sale as deemed in the best interest of the Town. Ray Gorman seconded the motion, discussion ensued. Mr. Placy made it clear that the current plow truck will not pass State inspection without repairs estimated around \$30,000. After light discussion the motion passed with an affirmation show of voting cards.

Article 5: Greg Placy made the motion, seconded by Sue Collins, to raise and appropriate the sum of twenty five thousand dollars (\$25,000) for the purpose of purchasing a **used replacement highway pickup truck** and to authorize the withdrawal of twenty five thousand dollars (\$25,000) from the Highway Equipment Capital Reserve Fund previously established for that purpose, and to permit the Selectmen to dispose of the existing 2008 Chevy Pickup truck by “trade-in” allowance or by sale as deemed in the best interest of the Town. Again, Mr. Placy was firm that the 2008 Chevy Pickup would not pass State inspection due to a frame issue. After light discussion the motion passed with an affirmation show of voting cards.

Article 6: Greg Placy made the motion to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) for purchasing a **replacement police cruiser** and to authorize the withdrawal of twenty-five thousand dollars (\$25,000) from the Police Cruiser Capital Reserve Fund previously established for that purpose, and to permit the Selectmen to dispose of the existing 2014 cruiser by “trade-in” allowance or by sale as deemed in the best interest of the Town. Ray Gorman seconded the motion. Mr. Placy advised that the 2014 vehicle has engine issues. Trading the vehicle vs. repairs makes the most financial sense. After light discussion the motion passed with an affirmation show of voting cards.

Article 7: Sue Collins made the motion, seconded by Greg Placy, to raise and appropriate the sum of one hundred one thousand five hundred fifty dollars (\$101,550) for Landfill Closure Expenses and to withdraw fifty thousand dollars (\$50,000) from the Sanitary **Landfill Closure Capital Reserve Fund** as offsetting revenue against these expenses. The motion passed with an affirmative show of voting cards.

Article 8: Sue Collins made the motion, seconded by Greg Placy, to raise and appropriate the sum of forty-five thousand dollars (\$45,000) for siding and related repairs to **Town Hall** and to authorize the withdrawal of forty-five thousand dollars (\$45,000) from the Town Buildings capital reserve previously established for that purpose.

Sue Collins told the Moderator that she would like to amend article 8 to read: To see if the Town will vote to raise and appropriate the sum of \$100,000 for the front stair replacement, siding and related repairs to the Town Hall and to authorize with withdrawal of \$45,000 from the Town Building Capital Reserve Fund previously

established for that purpose, the remaining \$55,000 to come from general taxation. Sue Collins made the motion and Ray Gorman seconded.

Ms. Collins shared with audience that over the course of this winter the concrete stairs leading to the front of the building have greatly deteriorated. One side of the steps have been completely blocked off as they have become unstable and a safety issue. Quotes have been obtained for this project. The selectboard decided to ask the taxpayers to fund both jobs – new steps and siding using \$45,00 from the Capital Reserve Fund and \$55,000 from taxation. After light discussion the motion passed with an affirmation show of voting cards.

Article 9: Greg Placy made the motion to raise and appropriate the sum of six hundred sixteen thousand one hundred thirty dollars (\$616,130) for the **Colebrook Water Works and the Colebrook Sewer Facilities**. Said funds are to be offset by user fees. Sue Collins seconded the motion. The motion passed with an affirmative show of voting cards.

Water	\$327,200
Sewer	\$288,930

Article 10: Greg Placy made the motion to raise and appropriate the sum of one hundred ninety-six thousand seven hundred twenty-six dollars (\$196,726) for support of the **Colebrook Public Library**. One hundred seventy-seven thousand seventy-six dollars (\$177,076) to be raised through taxation and nineteen thousand six hundred fifty (\$19,650) of which is to come from other library balance on hand January 1, 2018, book sales, donations, trust funds, non-resident fees, other communities, overdue fines, book resale, copying fees, etc., such funds to be expended under the direction of the Board of Library Trustees. Ray Gorman seconded the motion. The motion passed with an affirmative show of voting cards.

Article 11: Greg Placy made the motion to raise and appropriate the sum of \$5,000 to be added to the previously established **Library Building Repairs and Replacement Capital Reserve Fund** for Library Building Repairs and Replacement. Ray Gorman seconded the motion. The motion passed with an affirmative show of voting cards.

Article 12: Greg Placy made the motion to raise and appropriate the sum of one hundred seven thousand nine hundred fifty dollars (**\$107,950**) for the operation and maintenance of the **Colebrook Cemeteries**, the sum of \$104,950 to be raised through taxation and \$3,000 to be raised from burials, cemetery trust funds and other Colebrook Cemetery revenues. Ray Gorman seconded the motion. The motion passed with an affirmative show of voting cards.

Article 13: Greg Placy made the motion to raise and appropriate the sum of **\$5,000** to be added to the Colebrook **Cemetery Grounds Maintenance and Reclamation**

Expendable Trust Fund. Ray Gorman seconded the motion. The motion passed with an affirmative show of voting cards.

Article 14: Sue Collins made the motion to raise and appropriate the sum of three hundred thirty-seven thousand one hundred dollars (\$337,100) for the **Northern Borders Dispatch Center**, one hundred thirty-five thousand eight hundred ten dollars (\$135,810) to come from participating towns, and two hundred one thousand two hundred ninety dollars (\$201,290) to come from taxation. Greg Placy seconded the motion. The motion passed with an affirmative show of voting cards.

Article 15: Sue Collins made the motion to raise and appropriate the sum of three hundred twelve thousand dollars (\$312,000) for the purpose of purchasing a new console, batteries and for performing radio upgrades for the **Northern Borders Dispatch Center**; sixty thousand dollars (\$60,000) to come from Coos County Unincorporated Places; one hundred thousand dollars (\$100,000) to come from a Federal Homeland Security Grant; one hundred fifty-two thousand dollars (\$152,000) to come from private grant foundation(s). Greg Placy seconded the motion. The motion passed with an affirmative show of voting cards.

Article 16: Greg Placy made the motion to raise and appropriate the sum of eighteen thousand eight-hundred seventy-five dollars (**\$18,875**) for **Stonegarden Police Department Equipment and Patrol**. This amount is to be reimbursed from Grant Revenues. Sue Collins seconded the motion. The motion passed with an affirmative show of voting cards.

Article 17: Sue Collins made the motion, seconded by Greg Placy, to discontinue the **Office Equipment Capital Reserve Fund**. Said funds, with accumulated interest to date of withdrawal, are to be transferred to the municipality's general fund. The motion passed with an affirmative show of voting cards.

Article 18: Sue Collins made the motion, seconded by Ray Gorman, to discontinue the **Colby Street Ditching Capital Reserve Fund**. Said funds, with accumulated interest to date of withdrawal, are to be transferred to the municipality's general fund. After light discussion, the motion passed with an affirmative show of voting cards.

Article 19: Greg Placy made the motion, seconded by Ray Gorman, to see if the Town will vote to raise and appropriate the sum of fifty-six thousand dollars (\$56,000) for predesign and engineering of **Bear Rock Road Bridge #167/120**, and to authorize the withdrawal of \$56,000 from the Bridge Replacement Capital Reserve previously established for that purpose. This appropriation will be non-lapsing until December 31, 2022 (five years) or until the project is constructed. The motion passed with an affirmative show of voting cards.

Article 20: Greg Placy made the motion, seconded by Ray Gorman, to raise and appropriate the sum of fifty-six thousand dollars (\$56,000) for predesign and engineering of **Harvey Swell Road Bridge #190/109**, and to authorize the withdrawal of \$56,000 from the Bridge Replacement Capital Reserve previously established for that purpose. This appropriation will be non-lapsing until December 31, 2022 (five years) or until the project is constructed. The motion passed with an affirmative show of voting cards.

Article 21: Sue Collins made the motion, seconded by Ray Gorman, to see if the town will allow the operation of **keno** games within the town (Inserted by petition.) The motion passed with an affirmative show of voting cards.

Article 22: Sandra Riendeau moved the following petition article with a second from Julie Moran: To the Selectboard of Colebrook, NH, this petition asks for the review, possible amendment to, and enforcement of the current Town of Colebrook, NH, Department of Public Works **Snow Removal Plan**. We, the undersigned, see a valid need for this, as current conditions are unsafe and pose many hardships. (Inserted upon petition.) Greg Placy stepped up to say he understands the concerns of both residents and business owner's regarding the plowing along Main Street, as well as the plowing and conditions of our sidewalks. The Town Highway Department has been doing all they can and have greatly improved on all that they do. Mr. Placy also went on to mention that he does understand the issue between the Town and State plowing of Route 3 on Main Street. It's been an on-going issue and the select board will continue to work on solving this issue.

Ron Patterson thanked everyone for braving the evening's weather, again this year, to come and be part of the meeting. Mr. Patterson made the motion to close the meeting. Sue Collins second the motion and the meeting adjourned at 8:40pm.

Respectfully submitted,

Tracey A. McKinnon

Fire Precinct Report

Annual Report of the Colebrook Village Fire Precinct
For the year ended December 31, 2018

Precinct Officers

Moderator

Ronald Patterson

Clerk/Treasurer

Suzanne Gray

Auditor

John Falconer

Fire Wardens

David Woodard Term Expires 2019

Wayne Frizzell Term Expires 2020

Earl Bunnell Term Expires 2021

Members of the Colebrook Fire Department

Chief

Brett Brooks

First Asst. Chief

David Woodard

Second Asst. Chief

Earl Bunnell

Information Officer

Michael Pearson

Engine No. 1

Bradley Woodard, Captain
Jeremy Crawford, Lieutenant
Michael Collins
Troy Martel
Andrew Nolette
Cody Riff
Russell Woodard

Tanker No. 1

Danny Lyons, Captain
Tyson Smith, Lieutenant
Peter Keyser
Ken Knapper
Kevin Lassonde
Matthew Riendeau

Quint 6/Rescue 1

Jason Rella, Captain
Murray Duke, Lieutenant
Ben Adair
Craig Boire
Jon Collins
Zacharie Covill
Wayne Frizzell
EH Roy
Dean Woodard-Neary

Engine No. 3

Arthur Beauchemin, Captain
Chris Thivierge, Lieutenant
Brian Burrill
Adam Laro
Nathan Lyons
Ryan Ouimette

Fire Precinct Warrant – 2019

STATE OF NEW HAMPSHIRE, County of Coos. To the inhabitants of the Colebrook Village Fire Precinct, qualified to vote on Precinct affairs: you are hereby notified to meet at the Fire Station in said Precinct on March 26^h, at 7:00 o'clock in the evening, to act upon the following articles:

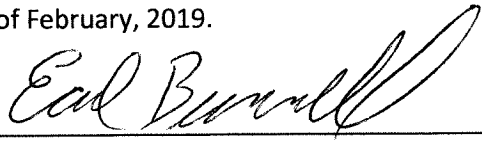
- ARTICLE 1: To choose by ballot and plurality vote, a Moderator for the ensuing year.
- ARTICLE 2: To choose by ballot and major vote, a Treasurer for the ensuing year.
- ARTICLE 3: To choose by ballot and major vote, a Clerk for the ensuing year.
- ARTICLE 4: To choose by ballot and major vote, a Fire Commissioner for the ensuing three years.
- ARTICLE 5: To choose all other officers and agents for the ensuing year or to authorize the Fire Commissioners to appoint the same.
- ARTICLE 6: To see if the Precinct will vote to raise and appropriate the sum of \$73,000 for General Government for the year 2019.
- ARTICLE 7: To see if the Precinct will vote to raise and appropriate the sum of \$50,000 for outside fire services for the year 2019.
- ARTICLE 8: To see if the Precinct will vote to raise and appropriate the sum of \$43,612.19 for debt service for the year 2019.
- ARTICLE 9: To see if the Precinct will vote to raise and appropriate the sum of \$50,000 to transfer to the Equipment Capital Reserve Trust Fund. (The Commissioners recommend this article)
- ARTICLE 10: To see if the Precinct will vote to raise and appropriate the sum of \$16,000 to be placed in the SCBA/SCBA Filling Station Capital Reserve Fund. (The Commissioners recommend passage of this article)
- ARTICLE 11: To see if the Precinct will raise and appropriate the sum of \$45,000 for purchase of a SCBA Filling Station to be withdrawn from the SCBA Filling Station Capital Reserve Funds and to authorize the Commissioners to use any grant funds that may become available to offset it. This appropriation is contingent on receipt of passage of Article # 10. (The Commissioners recommend this article)
- ARTICLE 12: To see if the Precinct will vote to authorize the Commissioners to borrow money to defray the expenses of the Precinct in anticipation of taxes, for the ensuing year. (The Commissioners recommend this article)
- ARTICLE 13: To see if the Precinct will vote to accept and approve the reports of the Fire Commissioners, Treasurer, and Auditors as printed in the annual Report of the Town of Colebrook for the year ending December 31, 2018.

ARTICLE 14: To transact any other business that may legally come before this meeting.

Given under our hands at said, Colebrook, N. H. this 14th day of February, 2019.



Wayne Frizzell: Term Expires 2020



Earl Bunnell, Term Expires 2021



David R Woodard, Term Expires 2019

List of Precinct Property

2,000 ft. of 1 ¾" Hose	4,000.00
3,000 ft. of 4" Hose & Fittings	18,000.00
3,600 ft. of 1 ½" Hose	2,400.00
6,000 ft. of 2 ½" Hose	6,000.00
75 ft. Aerial Ladder & 200 ft. of Ladder	125,000.00
Air Compressor	10,000.00
Communication Equipment	85,000.00
Engine Number 1	340,000.00
Engine Number 3	25,000.00
Fire Station and Lot	225,000.00
Generator	25,000.00
Ice Rescue Boat	3,500.00
Jaws of Life & Accessories	25,000.00
Misc. Equipment & Supplies	100,000.00
Rescue Sled & ARGO/Trailer/ATV	25,000.00
Rescue Truck	110,000.00
Tank Truck Number 1	<u>206,000.00</u>
Total Property	1,334,900.00

Summary of Receipts

Town of Colebrook Raised by Taxes	156,291.00
Brett Lyons	20.00
Budd Smith (Trailer Sale)	7,500.00
Coos County	3,909.90
HDI Global York Energy	17,157.00
Interest on Account	35.87
Lexis Nexis (Refund)	5.00
State of New Hampshire (Refund)	405.00
State of New Hampshire-Smith Restitution	455.37
Town of Bloomfield, Vermont	3,084.20
Town of Canaan, Vermont	2,612.75
Town of Colebrook (Trailer Sale)	3,500.00
Town of Colebrook Outside Fires	12,322.30
Town of Columbia, New Hampshire	15,912.30
Town of Lemington, Vermont	3,849.50
Town of Stewartstown, New Hampshire	<u>9,759.75</u>
Total:	236,819.94

Care of the Fire Station (amount raised \$15,000.00)

Beth Riendeau	22.00
Brett Brooks- Plowing	1,050.00
C. Bean Transport	6,670.61
Colebrook Fire Assoc.	280.00
Consolidated Communications	1,989.81
Eversource	2,094.02
Fairpoint	344.01
Fire Tech& Safety	125.00
Green Insurance Assoc.	2,987.00
Lazerworks	279.99

Mohawk Plumbing & Heating	172.00
Northern Services	360.00
PA Hicks & Sons	61.98
Primex	6,673.00
Town of Colebrook Water & Sewer	<u>860.00</u>
Total:	23,969.42

Equipment and Supplies
(amount raised \$14,000.00)

Bens Uniforms	2,267.00	
Bergeron Clothing	15,225.81	
Coos Auto Supply	192.47	
Corrigan Screen Printing	217.15	
David Woodard	1,000.00	
Empire SCBA Supplies	21,555.00	Fire
Tech & Safety	11,169.50	
News & Sentinel	75.00	
Ossipee Mountain Electronics	3,660.00	
PA Hicks & Sons	38.60	
Penguin Management	1,327.00	
Tri-State Fire Protection	480.60	
Wallingfords Inc.	200.00	
Wayne Frizzell	<u>299.97</u>	
Total:	57,708.10	

Precinct Charges
(amount raised \$21,000.00)

Arthur Beauchemin	25.00
Beecher Falls Fire Dept.	167.00
Ben Adair	174.85
Brad Woodard	25.00
CDS Rentals	200.00
Colebrook Copy Center	55.00
Coos Auto Supply	323.44
Danny Lyons	102.05
Ducret's Sporting Goods	120.97
E.H. Roy	28.26
Earl Bunnell	25.00
Jeremy Crawford	25.00
Katrina Cross	550.00
Laperle's IGA	1,074.21
NCFMAD	500.00
NH Firemen's Assoc	620.00
News & Sentinel	135.00
Ossipee Mountain Electronics	78.50
PA Hicks & Sons	27.89
Primex Risk Management	1,825.00
State of New Hampshire	1,620.00
Tac 2 Communications	878.50
Trevor Covell	154.00
US Postal Service	212.00
Wayne Frizzell	<u>61.47</u>
Total:	9,008.14

**Additional Precinct Charges
Gas-Oil-Repairs**

These items are listed separately because they were repaid to the precinct from charges for fires outside the Precinct

Beecher Falls Fire Department	1,424.50
Brad Woodard	25.00
Brian Burrill	25.00
Colebrook Copy Center	36.00
Coos Auto Supply	61.30
Dan Edwards	100.00
Fire Tech Safety	500.00
Groveton Fire Department	286.00
Ken Knapper	50.00
Lemieux Garage	451.67
Lewis & Woodard	3,707.00
Minutmen Trucks	189.58
News & Sentinel	25.00
NH DOT-Fuel	952.63
PA Hicks & Sons	52.52
Wayne Frizzell	<u>323.75</u>
Total:	8,209.95

**Payroll of Firemen & Precinct Officers
(amount raised \$22,000.00)**

Payroll Amount	26,256.96
Total:	26,256.96

Notes on Payments

Granite Bank- Engine 1	29,462.19
Tanker 1	14,150.20
Total:	43,612.39

Miscellaneous Expenses

Trustee of Trust Funds Equipment Fund	50,000.00
SCBA/SCBA Equipment & Filling Station	15,000.00
Total:	65,000.00

Total of Expenses:	\$233,764.96
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Capital Reserve Fund

Article 15 of the March 25, 1986 Precinct Meeting

It was voted to authorize the Wardens to close the present truck savings account established pursuant to ARTICLE 14 of the Warrant for the annual fire precinct meeting of March 29, 1932 by authorizing the Wardens to close out said account and establish a trust fund there from; this trust shall be expendable trust established to New Hampshire revised statutes annotated 31:19a, and the Wardens were appointed as agents to expend sums from the trust fund when an appropriation exists.

Beginning Balance 2018	58,175.72
Deposits 2018	50,000.00
Interest Earned 2018	<u>1,066.46</u>
Ending Balance 2018	109,242.18

Article 11 of the March 28, 2017 Precinct Meeting

It was voted to raise and appropriate the sum of \$ 15,000.00 for the creation of a Capital Reserve Fund entitled SCBA/SCBA Filling Station and to name the Commissioners agents to expend.

Beginning Balance 2018	15,120.38
Deposits 2018	15,000.00
Interest Earned 2018	<u>289.90</u>
Ending Balance 2018	30,410.28

Summary of Payment for the Year Ending 2018

	Raised	Spent
Starting Balance		
Care of the Fire Station	15,000.00	23,969.42
Equipment & Supplies	14,000.00	57,708.10
Payroll-Precinct, Fires & Officers	22,000.00	26,256.96
Precinct Charges	21,000.00	9,008.14
Gas-Oil- Repairs	-	8,209.95
Capital Reserve	65,000.00	65,000.00
Outside Fires	70,000.00	-
Payment Engine 1 & Tanker # 1	29,462.19	43,612.39
Total:	236,462.19	233,764.96
Less Ending Balance 2018	43,129.96	
Total:	193,332.93	233,764.96

Proposed Budget for 2019

General Government		73,000.00
Care of the Fire Station	16,000.00	
Equipment & Supplies	14,000.00	
Payroll	22,000.00	
Precinct Charges	21,000.00	
Payment on Engine 1		29,462.19
Payment on Tanker		14,150.20
Capital Reserve Fund		50,000.00
Capital Reserve Fund		16,000.00
Less Ending Balance 2018		(43,129.26)
Amount to be Raised by Taxes for 2019		139,483.13

The estimated amount of money needed for 2019 is \$ 139,483.13 as compared to the figure of \$ 140,537.91 for 2018. Actual Budget is \$ 1,054.78 lower than last year.