

BEDFORD

New Hampshire TOWN REPORTS YEAR ENDING DECEMBER 31, 1971



SCHOOL DISTRICT REPORTS

YEAR ENDING JUNE 30, 1971

1972

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About this Report

This report is prepared and printed for your benefit and is intended to give you a complete picture of your town and schools—What has been done, where the money went, and what faces us in the future.

Town matters appear in front of the book and school affairs are recorded in the back of the book.

We endeavor each year to improve your report to make it readable and understandable. If you have any suggestions as to how we might make further improvements, please let us know.

Thank you,

YOUR TOWN OFFICERS

of the

SELECTMEN and other Town Officers

of the

Town of Bedford NEW HAMPSHIRE

of TOWN AFFAIRS

For the Year Ending December 31, 1971

and SCHOOL AFFAIRS

For the Year Ending June 30, 1971

Population, Official 1970 Census 5,803

Valuation for Tax Rate \$51,274,799.00

Town Tax Rate	\$ 5.40
County	1.70
Schools	24.90
	\$32.00 per thousand
	you per mousanu

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TOWN OFFICERS

Representatives to the General Court JOHN F. BRIDGES JOHN C. HARVELL ANNA S. VAN LOAN

> Moderator EDWARD J. POWERS

> > Selectmen

ROBERT H. BROOKS FRANK H. BARNARD ALFRED J. LAMBERT Term Expires 1972 Term Expires 1973 Term Expires 1974

Treasurer C. FREEMAN SHAW Term Expires 1972

Town Clerk and Tax Collector IRENE M. HARDY Term Expires 1972

> Highway Agent RICHARD J. RAMIG Term Expires 1972

Supervisors of the Check List

ROBERT J. BULLOCK	Term	Expires	1972
BLANCHE W. CLAPP (Deceased)	Term	Expires	1974
BEATRICE G. COSTANZO	Term	Expires	1974
(Appointed)		-	
CHARLES G. HARDY	Term	Expires	1976

Trustees of Trust Funds

ROBERT J. BULLOCK	Term	Expires	1972
BYRON D. PECK	Term	Expires	1973
GERALD R. HYDE (Deceased)	Term	Expires	1974

Library Trustees

JOHN W. LARRABEE J. RICHARD DEYO JANE P. WOODS Term Expires 1972 Term Expires 1973 Term Expires 1974

Trustees of Cemeteries

ROBERT J. BULLOCK GERALD R. HYDE (Deceased) BYRON D. PECK Term Expires 1972 Term Expires 1973 Term Expires 1974

Police

BRUNO N. VINCENT, Chief ARTHUR F. BOSTWICK, Deputy Chief

> Auditors ROBERT A. BAILEY H. RICHARD SPURWAY

Budget Committee FRANK H. BARNARD, Board of Selectmen

JOHN A. SMITH, School Board

PAUL J. MANNING DONALD E. FOLSOM ARTHUR F. BOSTWICK NORMAN F. RICHARDS ROY H. STEWART CHARLES L. ABBE Term Expires 1972 Term Expires 1972 Term Expires 1973 Term Expires 1973 Term Expires 1974 Term Expires 1974

Health Officer JOHN K. WHELAN

Judges of District Court CHARLES F. MORRILL, Justice Jack B. Middleton, Associate Justice

> Forest Fire Warden and Fire Chief RALPH M. WIGGIN, JR.

TOWN OF BEDFORD, N. H.

Civilian Defense Director MARY E. CARR

School Board

ANNA S. VAN LOAN	Term	Expires	1972
JOHN A. SMITH (Resigned)	Term	Expires	1973
M. EDWARD MATTA	Term	Expires	1974

Planning Board

ROBERT H. BROOKS	Term	Expires	1972
HOWARD C. HANSEN	Term	Expires	1972
ANDREW G. O'MALLEY	Term	Expires	1973
JOHN R. NILSON	Term	Expires	1974
WALTER T. VAN ANGLEN	Term	Expires	1974
WALLACE T. MORAN	Term	Expires	1975
EUGENE M. VAN LOAN, JR.	Term	Expires	1976

Board of Adjustment

CHARLES L. ABBE	Term	Expires	1972
H. RICHARD SPURWAY	Term	Expires	1973
CHARLES S. WOODS	Term	Expires	1974
CLIFFORD J. MOODY	Term	Expires	1975
J. RICHARD DEYO	Term	Expires	1976

Park & Recreation Commissioners

H. RICHARD SPURWAY	Term	Expires	1972
LEXLIE M. COLE, JR.	Term	Expires	1973
EUGENE T. GUNN	Term	Expires	1974
RICHARD B. MORGAN	Term	Expires	1975

Town Conservation Committee

ROBERT A. RAULERSON	Term	Expires	1972
LYDIA L. KENNARD	Term	Expires	1973
ANDREA C. SOLMS	Term	Expires	1974
ERIC P. STONE (Resigned)	Term	Expires	1975
BERNICE E. ELLIS	Term	Expires	1976

TOWN WARRANT

TOWN OF BEDFORD

STATE OF NEW HAMPSHIRE

To the Inhabitants of the Town of Bedford in the County of Hillsborough in said State of New Hampshire; qualified to vote in Town Affairs:

You are hereby notified to meet at the Town Hall in said Town on Tuesday the Seventh day of March next, at 7:00 o'clock in the forenoon to act on the following articles number 1 to 13 which shall be by written ballot. Polls are to close no earlier than 6:00 P. M. Action on the remaining articles commencing with Article number 14 will be at the Town Meeting on March 14, 1972 and will be at the McKelvie School at 7:30 P. M.

ARTICLE 1. To bring in your votes for the election of Delegates-at-Large, Alternate Delegates-at-Large, District Delegates and Alternate District Delegates to the National Conventions of the various Political Parties: to be held to nominate party candidates for President and Vice President of the United States.

ARTICLE 2. To elect necessary town officers and school officers for the ensuing year and ensuing three years.

ARTICLE 3. To see if the Town will authorize the Selectmen to appoint a Highway Agent pursuant to R.S.A. 245:6 to take effect at the 1973 Annual Town Meeting:

245:6 HIGHWAY AGENTS. At the annual meeting each town shall elect by ballot or by major vote authorize the selectmen to appoint, one or more highway agents, who, under the direction of the selectmen, shall have charge of the construction, maintenance, and repair of all town highways and bridges and the maintenance and repair of all sidewalks within the town, except as provided in the laws pertaining to state aid for highways and bridges and town road and bridge aid, and shall have authority to employ the necessary men and equipment, and purchase timber, planks, and other material for construction and repair of such highways and bridges; and they may remove gravel, rocks, or other materials from one part of the town to another, doing no damage to adjoining land, for the purpose of grading or otherwise repairing the same. A vote authorizing appointment of highway agents shall continue in effect until changed by major vote at an annual or special meeting.

ARTICLE 4. To see if the Town will vote to approve the following amendments to the Land Subdivision Regulations:

- A. Page 31, the Foreword. The third paragraph shall be amended to read: "Land subdivision regulations control essentially the design and improvement of streets and utilities. Should a subdivision include or abut a road closed by the Town, subject to Gates and Bars, it shall be the responsibility of the subdivider to prepare such a road in accordance with the Minimum Road Standards from all points of access to his subdivision to the nearest accepted and improved Town Right of Way. Such development should be consistent with the orderly use of land as established by its companion regulations, the Zoning Ordinance."
- B. Article III, Paragraph D, Page 33. Following the words "if approved", revise to "will be submitted in a form acceptable to the Register of Deeds of Hillsborough County for recording."
- C. Article IV, Paragraph A, Page 33. Following the words "together with a fee" revise to "of ten dollars (\$10.00) plus recording fees as required by the Hillsborough County Register of Deeds and such postage as required to meet statuatory provisions shall be filed with the Secretary of the Board not less than five (5) days prior to the regular meeting of the Board at which the application is to be considered."
- D. Article V, Paragraph D, Page 35. Add the following sentence: "Street names must be presented to the Planning Board prior to acceptance as an official name."

ARTICLE 5. To see if the Town will vote to approve the following amendment to the section on Building Permits:

Article I, Paragraph B, Page 26. Revise the first Paragraph to read: "The Selectmen may appoint an Inspector or shall jointly serve as Inspectors of buildings, etc." ARTICLE 6. To see if the Town will vote to approve the following amendment to the Zoning Ordinance:

Commercial Districts, Article X, Page 9. Add a second Paragraph: "No building shall be closer to a public right of way than the front set-back as prescribed for the appropriate District where such property abuts more than one public right of way, either existing or proposed."

ARTICLE 7. To see if the Town will approve the revised map as the Official Zoning Map of the Town of Bedford together with the accompanying document delineating the exact description of each zone for the Town of Bedford, including such changes as are voted at this Town Meeting.

ARTICLE 8. To see if the Town will vote to reclassify a triangular tract of land of approximately three (3) acres abutting Nashua Road, the Bedford Business Park, and the land of Kablis; from Residential-Agricultural to Commercial. (Abuts existing Commercial District).

Beginning at an iron pin driven in the ground on the westerly side of Nashua Road at land now or formerly Kablis, which pin is the southeast corner of the premises described herein: thence by land now or formerly of Kablis 733.72 feet to a point, which point is formed by the intersection of the aforesaid line and the line between the Residential-Agricultural and Commercial Zones; thence turning and running north 64 degrees 30' east by the line between said zones a distance of 690 feet, more or less, to the westerly side of Nashua Road; thence turning and running a distance of 395.11 feet to the point of beginning.

ARTICLE 9. To see if the Town will vote to reclassify a substantially triangular shaped tract of land of approximately three (3) acres abutting Bedford Center Road, North Amherst Road, and the land of Frank Barnard; from Residential-Agricultural to Commercial. (Abuts existing Commercial District).

Beginning at the southerly side of North Amherst Road Extension said point being one hundred ten (110.00) feet more or less from the intersection of North Amherst Road Extension with Bell Hill Road; thence southwesterly-south sixty four degrees west (S64 degrees-0'W) one thousand one hundred and seventy (1170) feet more or less to the point at the southerly line of Bedford Center Road and southeasterly along the southerly line of North Amherst Road Extension, one thousand two hundred thirty (1230) feet more or less to the point of beginning.

ARTICLE 10. To see if the Town will vote to reclassify land of 177 Granite Street Corporation (formerly the Beau Reve property approximately 97 acres located on both sides of Wallace Road approximately one mile south of the New Boston Road; from Commercial to Residential-Agricultural. Beginning at a point of the intersection of the Bedford Landfill Site and Wallace Road in a southerly direction 2100 feet; thence turning east for 1889 feet to a point on the west side of the Wallace Road; thence following said road in a northerly direction to the intersection of Wallace Road and the right of way of the Public Service Power Co.; thence easterly a distance of four hundred sixty three (463) feet; thence northerly a distance of two thousand four hundred (2400) feet; thence westerly a distance of one thousand six hundred eighty three (1683) feet more or less to a point on the east side of Wallace Road; thence southerly along Wallace Road to the beginning.

ARTICLE 11. To see if the Town will vote to reclassify a triangular shaped tract of land of approximately twelve (12) acres known as Parcel D of the property of John B. Sullivan and Associates (formerly Woodbury) lying generally west of the existing Commercial District abutting the Daniel Webster Highway south of a line of Kilton Lane (extended) and north and east of the Route 101 connector; from Residential-Agricultural to Commercial.

A certain Tract or Parcel of land situated in the Town of Bedford, County of Hillsborough, State of New Hampshire, more particularly described as follows:

Beginning at a point 902 feet from the intersection of the westerly boundary of Daniel Webster Highway (South River Road) and the southerly boundary of Kilton Road; thence southerly at a right angle from the previous course to a point on the north right of way line of the New Hampshire State Highway, identified as the Route 101 connector a distance of 1045.13 feet; thence proceeding in a northwesterly direction along the right of way line of said State Highway for a distance of 1458.81 feet; thence in an easterly direction 1018.22 feet to the point of beginning, this parcel to be known as Parcel "D".

ARTICLE 12. To see if the Town will vote to reclassify a rectangular shaped tract of land of approximately thirty three

(33) acres known as Parcel A of the property of John B. Sullivan and Associates (formerly Woodbury) lying generally west of the J. M. Fields Store, but extending north beyond a line of Ridgewood Road (extended 280 feet) thence west to the line dividing the existing General Residential and Residential-Agricultural Districts, thence south to the northerly bounds of Route 101 Connector and thence abutting Parcel D to the south; from Residential-Agricultural to Apartment Residential.

Beginning at a point 902 feet along the southerly boundary of Kilton Road from the intersection of the westerly boundary of U.S. Route 3 (South River Road) and the southerly boundary of Kilton Road; thence in a westerly course 1018.22 feet to the north right of way line of the New Hampshire State Highway identified as the Route 101 connector; thence in a northwesterly direction along said Route 101 connector a distance of 94 feet; thence in a northerly direction N 11 degrees 34' E which is the divider between the General Residential and the Residential Agricultural zones, a distance of 1475 feet to a point along the southerly line of land n/f Edmund P. Hull, thence easterly along said n/f Edmund P. Hull line a distance of 706 feet; thence southerly a distance of 336.78 feet; thence easterly 156 feet to the westerly boundary of land of Guilbert and Irene Desrochers; thence southerly along said westerly boundary 100 feet; thence southerly along the westerly line of Leonora N. Beliveau a distance of 360.15 feet; thence continuing along the same course along the westerly boundary of Omega Properties including a distance of 773.12 feet to the southerly line of Kilton Road; thence westerly a distance of 60 feet to the point of beginning. This to be known as Parcel A containing 35.744 acres.

ARTICLE 13. To see if the Town will vote to reclassify an irregularly shaped tract of land of approximately thirty three (33) acres known as Parcel E of the property of John B. Sullivan and Associates (formerly Woodbury) beginning at the intersection of Route 101 Connector and the line dividing the existing General Residential and Residential-Agricultural Districts and then westerly along the north boundary of Route 101 a distance of 1597 feet to Whittemore Street (extended); thence north along this extension to an intersection with Ruth Street (extended); thence easterly along this extension to the line dividing the existing General Residential and Residential-Agricultural Districts; thence southerly to the point of origin; from General Residential to Apartment Residential.

Beginning at a point where the General Residential and the Residential zoning line intersects the north right of way line of the New Hampshire State Highway also identified as the Route 101 connector; thence in a westerly direction along said right of way line of the State Highway Route 101 connector a distance of 1596.98 feet; thence northerly a distance of 696.49 feet; thence northerly a distance of 696.49 feet; thence easterly 376.00 feet to the westerly boundary of the n/f Edmund P. Hull land; thence 100.36 feet along said westerly boundary; thence easterly 340 feet along the southerly boundary of the n/f Edmund P. Hull land to the General Residential — Residential-Agricultural zoning line; thence in a southerly direction along said zoning line a distance of 1475 feet to the point of beginning. This to be known as Parcel E containing 30.904 acres.

ARTICLE 14. To see if the town will vote to raise and appropriate such sums of money as may be necessary to defray Town charges for the ensuing year:

Town Officers' Salaries	\$ 15,475.00
Town Officers' Expenses	14,500.00
Election and Registration	4,000.00
Expenses Town Hall & Other Bldgs.	23,000.00
Reappraisal of Property	4,500.00
So. N. H. Planning Board Dues	2,050.65
Police Department	117,533.65
Fire Department	7,650.00
Blister Rust	100.00
Insurance	16,500.00
Planning & Zoning	2,000.00
Board of Adjustment	200.00
Damages & Legal Expenses	7,000.00
Civil Defense	510.50
Health Department	500.00
Vital Statistics	250.00
Town Dump	18,000.00
Highway Maintenance	100,000.00
Parks & Playgrounds	1,000.00
Resurfacing	25,000.00
Highway Subsidy	37,781.07
Street Lighting	4,000.00
Library	22,000.00
Town Welfare	1,700.00
Old Age Assistance	5,000.00
0	0,00000

Memorial Day	100.00
Aid to Soldiers	250.00
Cemeteries	6,200.00
Town Clock	50.00
Interest on Long Term Notes	2,964.28
Rental — Water Hydrants	3,600.00
Conservation Committee	100.00
New Office Equipment	1,600.00
Payment of Principal, Long Term Notes:	
(Land, Library, and Office Building,	
Water & Sewer Survey; Land fill site	
sanitary development.)	34,965.00

\$492,080.15

ARTICLE 15. To see if the Town will vote to authorize the Selectmen to borrow money in anticipation of taxes if needed, and to raise and appropriate a sum of Two Thousand Five Hundred Dollars (\$2,500.00) for the payment of interest on such borrowing.

ARTICLE 16. To see if the Town will vote to raise and appropriate the sum of One Thousand Eight Hundred Sixty Eight Dollars and Fourteen Cents for the construction of Class V Highways within the Town provided that the State of New Hampshire will contribute Twelve Thousand Four Hundred Fifty Four Dollars and Twenty Six Cents (\$12,454.26).

ARTICLE 17. To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000.00) to be added to the Capital Reserve Fund; Five Thousand Dollars (\$5,000.00) towards the purchase of a new Fire Truck; Five Thousand Dollars (\$5,000.00) toward the purchase of a new Road Grader; and Five Thousand Dollars (\$5,000.00) toward the purchase of a new Tractor Loader.

ARTICLE 18. To see if the Town will vote to raise and appropriate the sum of Six Thousand Dollars, (\$6,000.00) to establish a Capital Reserve Account as provided by R.S.A. 35:1 & 35:3 towards the replacement of the Bulldozer for use at the sanitary land fill site.

ARTICLE 19. To see if the Town will vote to raise and appropriate the sum of Twelve Thousand Six Hundred Dollars

(\$12,600.00) for the purpose of employing two (2) regular employees in the Fire Department for the balance of the ensuing year.

ARTICLE 20. To see if the Town will vote to raise and appropriate the sum of Thirty Thousand Dollars (\$30,000.00) for the purchase of (2) Dump Trucks and (2) Highway Sanders to be used for the purpose of summer and winter maintenance on Town Roads.

ARTICLE 21. To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000.00) to establish a Capital Reserve Account as provided by R.S.A. 35:1 & 35:3 and not to exceed \$25,000.00, for the purpose of preparing a Tax Map for the Town. The completion of this map is mandatory by the year 1980 in accordance with Chapter #426 of the Revised laws 31:95A, effective August 29, 1971.

ARTICLE 22. To see if the Town will vote to authorize the installation of two (2) street lights on Ruth Street. The first street light to be installed on or near the corner of Ruth Street and Wayside Drive; the second light to be installed at or near #11 or #12 Ruth Street. (By petition).

ARTICLE 23. To see if the Town will vote to authorize the installation of a street light at the intersection of Route 101 and Elk Drive. (By petition).

ARTICLE 24. To see if the Town will vote to accept 842 ft. — 50 ft. wide of paved road on South Gate Drive.

ARTICLE 25. To see if the Town will vote to accept Elk Drive, from route 101 to Beaver Lane, for a distance of 2,973 ft., — 50 ft. wide.

ARTICLE 26. To see if the Town will vote to accept Foster Lane for approximately 1300 ft. long, and 50 ft. wide.

ARTICLE 27. To see if the Town will accept 1165 ft. x 50 ft. wide on Strawberry Hill Road; which is the extension beyond that part already accepted and running east-west to intersection of Random Road and Strawberry Hill Road.

ARTICLE 28. To see if the Town will vote to accept the sum of \$200.00 (To be added to the One Hundred Dollars, \$100.00 already given). by the Blanche W. Clapp Estate, the income of which shall be used for the perpetual care of the C. Osmand Clapp lot in the Bedford Cemetery.

To hear the reports of Agents, Auditors, Committees and other officers heretofore chosen, and to transact any other business that may legally come before said meeting.

Given under our hands and seal, this 19th day of February in the year of our Lord, Nineteen Hundred and Seventy two.

> ROBERT H. BROOKS, FRANK H. BARNARD, ALFRED J. LAMBERT, Selectmen of Bedford, N. H.

A true copy of Warrant, Attest:

ROBERT H. BROOKS, FRANK H. BARNARD, ALFRED J. LAMBERT, Selectmen of Bedford, N. H.

BEDFORD NEW HAMPSHIRE BUDGET COMMITTEE REPORT ON TOWN GOVERNMENT BUDGET

Town growth has caused substantial budget increases in several departments. This growth has also provided new taxable properties and increased tax revenue. The ratio has been favorable to the extent that the amount to be raised by property tax is slightly lower than last year.

Your budget Committee has met with all Town Department heads to review and discuss at length, activities and expenses of the past and proposals for this year. We consider the resulting budget to be realistic and expect that it will permit the various departments to give a satisfactory type and extent of services.

Two items, full time firemen and highway department trucks, are submitted without recommendation as they represent a new and significant departure from present programs.

The third item, request for capital reserve funds for tax maps, is submitted without recommendation, because the new law requiring this in 1980 does not consider the financial burden to some very small towns. Perhaps before the deadline, there will be changes in the law or some type of financial assistance that will permit a one time expenditure when the map is to be produced.

These three are submitted in this manner by the Committee in an effort to avoid any influence of your thought or vote.

Each line item action or amount is the result of a majority vote of the Committee.

Feb. 9, 1972

DONALD E. FOLSOM, Chairman

BUDGET OF THE TOWN OF

SOURCES OF REVENUE	Estimated Revenue Previous Fiscal Yea r	Actual Revenue Previous Fiscal Year	Estimated Revenue Ensuing Fiscal Year 1972
From State: Interest and Dividends Tax Return TRA Tax Cont. Savings Bank Tax Highway Subsidy Meals and Rooms Tax Gas Tax Refund For Fighting Forest Fires Warden Training Reimbursement a-c Old Age Assistance	\$ 21,000.00 5,000.00 24,000.00 1,000.00	$\begin{array}{c} \$ & 25,539.77 \\ & 267.70 \\ & 5,189.17 \\ 18,921.46 \\ 26,322.59 \\ & 1,601.58 \\ & 402.75 \\ & 198.28 \\ & 63.75 \end{array}$	\$ 25,000.00 5,000.00 37,781.07 28,000.00 1,200.00
From Local Sources: Dog Licenses Bus. Licenses, Permits and Filing Fees Fines and Forfeits, Municipal & Dist. Court Rent of Town Hall and Other Buildings Interest Received on Taxes Income from Trust Funds — Cemeteries Income of Departments: Police	$1,900.00 \\ 2,400.00 \\ 6,000.00 \\ 600.00 \\ 1,500.00 \\ 1,100.00 \\ 500.00$	2,092.30 3,333.00 8,729.79 1,147.00 3,188.72 1,214.06 578.00	2,000.00 4,000.00 4,000.00 1,000.00 2,000.00 1,200.00 500.00
Plan. Bd. & Board of Adjustment Sale of Town Histories Income from Municipal Utilities: Fire Burner Permits Zoning Maps Interest Received on Investments: Treas. Notes Motor Vehicle Permit Fees	500.00	700.00 220.00 115.00 11,679.53	500.00 8,000.00 200.00 100.00 6,000.00
Motor Ventile Permit Pees Fire B & M Sale of Town Property: Police Cruiser Sale of Bulldozer Withdrawals from Capital Reserve Funds Refunds Recovery Legal Fees Comm. on telephone Insurance recovery	75,000.00	$\begin{array}{r} 84,272,42\\ 64.33\\ 825.00\\ 1,300.00\\ 31,050.00\\ 399.20\\ 260.20\\ 13.56\\ 4,361.85\end{array}$	90,000.00 1,000.00 25,000.00
Amount Raised by Issue of Bonds or Notes: Tax Notes Sale Long Term Notes Reimbursements a-c Business Profits Tax:		250,000.00 115,000.00	
(Town Portion Only) Water Dept, Street damage Sale of Lumber Employee Cont. Blue Cross From Local Taxes Other Than Property Taxes:	26,262.00	26,262.00 1,080.00 500.00 706.77	26,322.00 500.00
Poil Tax Resident Taxes Retained National Bank Stock Taxes Yield Taxes	150.00 200.00	876.00 27,249.00 298.40 657.42	28,000.00 300.00 500.00
•AMOUNT TO BE RAISED BY PROP. TAXES (Exclusive of County and School Taxes)	\$168,112.00	\$656,680.60	\$298,103.07

• Total estimated "Revenues from all sources except Property Taxes" deducted from Total "Appropriations recommended by Budget Committee" should give estimated "Amount to be raised by Property Taxes," exclusive of County and School Taxes.

BEDFORD, NEW HAMPSHIRE

APPROPRIATIONS

APPROPRIATIONS	Appro- priations Previous Year	Actual Expendi- tures Previous Fiscal Year	Appro- priations Recom- mended By Budget Com. 1972	Appro- priations Submitted Without Recom- mendation of Budget Com. 1972
General Covernment: Town Officers' Salaries Election and Registration Expenses Municipal and District Court Expenses Expenses Town Hall and Other Town Bldgs. Reappraisal of Property Employees' Retirement and Social Security			$ \begin{array}{r} 15,475.00 \\ 14,500.00 \\ 4,000.00 \\ 23,000.00 \\ 4,500.00 \\ \end{array} $	
Employees' Retirement and Social Security Protection of Persons and Property: Police Department Fire Department Special Fire Dept. Moth Exterm.—Blister Rust & Care of Trees Board of Adjustment	8,000.00 95,492.66 7,550.00 100.00	8,863.88 103,711.07 7,876.00 100.00	12,000.00 117,533.65 7,650.00 100.00	12,600.00
Planning and Zoning Damages and Legal Expenses Civil Defense	$100.00 \\ 10,500.00 \\ 2,000.00 \\ 5,000.00 \\ 620.00$	$174.00 \\ 10,852.82 \\ 1,414.77 \\ 5,358.50 \\ 535.89$	$\begin{array}{r} 100.00\\ 200.00\\ 16,500.00\\ 2,000.00\\ 7,000.00\\ 510.50\end{array}$	
Health: Health Department Vital Statistics Town Dump Highways and Bridges:	$100.00 \\ 180.00 \\ 21,000.00$	66.66 123.50 26,487.29	500.00 250.00 18,000.00	
Town Maintenance—Summer & Winter Town Maintenance—Resurfacing Street Lighting Town Road Aid (\$12,454.26 State)	$ \begin{array}{r} 110,000.00 \\ 40,000.00 \\ 3,500.00 \\ 2,141.63 \\ \end{array} $	$\begin{array}{r} 121,881.89\\ 40,349.77\\ 3,544.88\\ 2,141.63\end{array}$	$100,000.00 \\ 25,000.00 \\ 4,000.00 \\ 1,868.14$	
Libraries: Public Welfare: Town Poor Old Age Assistance	18,475.00 1,000.00 3,000.00	18,827.92 808.72 4,488.56	22,000.00 1,700.00 5,000.00	
Patriotic Purposes: Memorial Day and Veterans' Associations Aid to Soldiers Recreation: Parks and Playground	100.00 250.00	100.00 100.00	$100.00 \\ 250.00 \\ 1,000.00$	
Public Service Enterprises: Water Hydrants Cemeteries Town Clock Regional Associations	3,600.00 6,200.00 50.00 1,437.00	$3,420.00 \\ 7,357.30 \\ 50.00 \\ 1,437.00$	3,600.00 6,200.00 50.00 2,050.65	
Interest on Debt: On Temporary Loans On Long Term Notes and Bonds Principal of Debt:	2,000.00 1,410.55	2,601.39 1,410.55	2,500.00 2,964.28	
Long Term Notes Capital Outlay: Town Construction (Hwys. & Bridges)	11,965.00	11,965.00 18,921.46	34,965.00 37,781.07	
Conservation Comm.	65.00	65.00	100.00	30,000.00 3,000.00
New Equipment Office Payment to Capital Reserve Funds	3,500.00 15,000.00	2,520.88 15,000.00	1,600.00 21,000.00	
TOTAL APPROPRIATIONS	\$425,311.84	\$479,195.57	\$517,448.29	\$ 45,600.00
DONALD E. FOLSOM PAUL J. MANNING CHARLES L. ABBE ARTHUR F. BOSTWICK	F A N F	OY H. STEW NNA S. VAN JORMAN F. H RANK BARNA	LOAN LOAN RICHARDSON ARD	

Budget Committee

EXPENDITURES	
AND	1971
OMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURI	Fiscal Year Ending December 31, 1971

Appro- Priations and Reim- priations bursements 15,475.00 \$ 2,632.00 13,000.00 1 5,652.00
2,000.00 4,000.00 13,000.00 3,500.00 1,108.00
$\begin{array}{c} 8,000.00\\ 95,492.66\\ 7,550.00\\ 7,550.00\\ 100.00\\ 100.00\\ 100.00\\ 100.00\\ 100.00\\ 100.00\\ 100.00\\ 220.00\\ \end{array}$
2,000.00 595.00 5,000.00 595.00 100.00 100.00 180.00
$\begin{array}{c} 121,000,00\\ 40,000,00\\ 3,500,00\\ 2,141,63\\ 18,745,00\\ 18,745,00\\ \end{array}$
1,000.00 3,000.00 250.00 3,600.00 3,500.00 1,214.06
\$425,581.84 \$ 33,858.70
Receipts and Reimbursements represent items of income not included in the Budget and Tax Rate calculation.

SUMMARY INVENTORY OF VALUATION

Land Valuation	\$10,187,372.00
Buildings	39,300,065.00
Trailers (122)	95,792.00
Boats (27)	14,410.00
Manchester Gas Co.	36,800.00
N. E. Power	502,710.00
Public Service Co.	1,234,400.00
Bedford Water Works (Devco)	22,710.00
Total Valuation (Gross)	\$51,394,259.00
Less: Exemption, Elderly	119,460.00
······	
Net Valuation on which Tax Rate is compu	ted \$51,274,799.00
	, , , , , , , , , , , , , , , , , , ,
Resident Taxes: 3144 at \$10.00 \$3.	1,440.00
Number of Inventories Distributed	1970
rumber of inventories Distributed	1010
Number of Inventories Returned	1440

STATEMENT OF APPROPRIATIONS AND TAXES ASSESSED

Town Officers' Salaries	0 1E 47E 00
	\$ 15,475.00
Town Officers' Administrative Expenses	13,000.00
Election and Registration Expenses	2,000.00
Municipal Court Expenses	4,000.00
Town Hall and Buildings Maintenance	13,000.00
Reappraisal of Property	3,500.00
Retirement and Social Security	8,000.00
Regional Planning Board Dues	1,437.00
Police Department	95,492.66
Fire Department	7,550.00
Blister Rust	100.00
Insurance	10,500.00
Planning and Zoning	2,000.00
Board of Adjustment	100.00
Damages and Legal Expenses	5,000.00
Civil Defense	620.00
Health Department	100.00
Vital Statistics	180.00
	21,000.00
Dump General Expenses of Highway Dept	110,000.00
	40,000.00
Resurfacing Roads	3,500.00
Street Lighting	2,141.63
Town Road Aid	
Library	18,745.00
Public Relief (Town Welfare \$1,000.00)	1 250 00
(Veterans' Aid \$250.00)	1,250.00
Old Age Assistance	3,000.00
Memorial Day	100.00
Cemeteries	6,200.00
Town Clock	50.00
Special Article — Historical Society	18.000.00
Special Article — Conservation Comm.	65.00
Rental — Water Hydrants	3,600.00
Sewer and Water Study	35,000.00
New Equipment: Office	3,500.00
Payment on Debt: (Principal \$11,965.00))
(Interest \$1,410.55)	13,375.55
Capital Reserve Fund	15,000.00
^	

Total Town Appropriations

\$ 478,581.84

Less: Estimated Revenues and Credit		
Interest and Dividends Tax	25,540.00	
Savings Bank Tax	5,189.00	
Meals and Rooms Tax	26,100.00	
Gas Tax Refund	1,000.00	
Planning Board	500.00	
From Departments	500.00	
From Yield Tax	548.00	
Interest received on Taxes and Depo		
Licenses, Permits and Filing Fees	2,400.00	
Dog Licenses	1,900.00	
Motor Vehicle Permit Fees	75,000.00	
Rent of Town Property	800.00	
Income from Trust Funds	1,200.00	
Notes Authorized	35,000.00	
Fines and Forfeits - Court	6,000.00	
Highway Rev. Spec. Sess	18,922.00	
National Bank Stock Taxes	150.00	
Resident Taxes Retained	17,292.00	
	15,500.00	
Sale of Police Cruiser	1,000.00	
Commission Public Telephone	20.00	
Interest — Treasury Notes	5,000.00	
Emp. Contributions — Blue Cross	250.00	
		\$ 241,311.00
Net Town Appropriations		237,270.84
Net School Appropriations		1,388,251.62
County Tax Assessment		97,005.90
Total Town, School, and County Deduct: Reimb. a/c Property exempte	d 1970	1,722,528.36
Spec. Session	u 1010	143,428.00
		1,579,100.36
Add: War Service Tax Credits		31,650.00
Overlay		30,043.21
Property taxes to be raised Taxes to be committed to Collector:		1,640,793.57
Gross Property Taxes	\$1,640,793.57	
Less War Service Cr.	31,650.00	
Total Tax Commitment		1,609,143.57
		1,000,140.07

SCHEDULE OF TOWN PROPERTY

Town Hall, Lands and Buildings Furniture and Equipment	\$	300,000.00 15,000.00
Libraries, Lands and Buildings Furniture and Equipment		50,000.00 15,000.00
Police Department, Lands and Buildings Equipment		15,000.00 10,000.00
Fire Department, Lands and Buildings Equipment		35,000.00 55,000.00
Highway Department, Lands and Buildings Equipment Materials and Supplies		30,000.00 75,000.00 5,000.00
Parks, Commons and Playgrounds		25,000.00
Schools, Lands and Buildings Equipment	2	2,000,000.00 150,000.00

Tax Collector's Deeds:

Gustave E. Richards, Lots 174-183 Worthly Rd.	7,000.00
Roger Chagnon, 31 Acres Liberty Hill Rd.	15,600.00
Joseph Roux, Land on Nashua Rd.	5,500.00
Gayle McInnis, 3 Acres Fitts Land, Back River Rd.	3,000.00
TOTAT	0.011.100.00
TOTAL	\$2,811,100.00

BALANCE SHEET

Assets

Cash

Cash:	
In hands of Treasurer, January 1, 1972	\$737,475.96
Capital Reserve Funds:	
Grader Account	48.02
Loader Account	31.39
Fire Truck	28,037.96
Unredeemed Taxes: (from tax sale on account of)	
Levy of 1970	6,600.90
Levy of 1969	1,139.00
Uncollected Taxes:	
Levy of 1971, Including Resident Taxes	112,585.44
TOTAL ASSETS	\$885,918.67
TOTAL ABBEID	φ000,010.01
Current Surplus, December 31, 1970	\$ 54,264.23
Current Surplus, December 31, 1971	17,411.88
Decrease of Surplus	36,852.35
Liabilities	
Accounts owed by the Town:	
Water Survey	\$ 10,000.00
Sewer Survey	18,223.35
New Town History a/c	10,000.00
Due to State: Resident Taxes — 1971	
(State's Share Only) Uncollected	2,056.50
2% — Bond & Debt Retirement Taxes	
Collected — not remitted	109.57
Due to School District	800,000.00
TOTAL LIABILITIES	\$840,389.42
Capital Reserve Funds: (Offsets similar Asset account)	28,117.37
	\$868,506.79
Current Surplus (Excess of assets over liabilities)	17,411.88
Current Surpius (Excess of assets over fiabilities)	
GRAND TOTAL	\$885,918.67

ANNUAL REPORT OF TOWN CLERK

Automobile

Dr.

1970 — Auto Permits issued 1971 — Auto Permits issued 1972 — Auto Permits issued	in 1971	\$ 1,250.59 80,898.75 2,123.08		
TOTAL DEBITS		\$	84,272.42	
	Cr.			
Remitted to Treasurer:		ş	8 84,272.42	
Dog License Account				

-

Dr.

1970 — Dog Licenses Issued 1971 — Dog Licenses Issued Penalties collected	\$	$11.50 \\ 2,094.00 \\ 158.00$	
TOTAL DEBITS			\$ 2,263.50
Cr.			
Remitted to Treasurer: Irene M. Hardy, Fees for issuing	\$	2,092.30 171.20	
TOTAL CREDITS			\$ 2,263.50
Building Permit	ts		
Dr.			
 8 Commercial Permits Issued 2 Commercial Additions 99 New dwellings and separate building. 75 Additions and swimming pools 2 Billboard signs 	\$ s	200.00 20.00 990.00 375.00 10.00	

TOTAL DEBITS

\$ 1,595.00

Cr.	
Remitted to Treasurer	\$ 1,595.00
Filing Fees	
Dr.	
Filing Fees — March Town Meeting	\$ 6.00
Cr.	
Remitted to Treasurer	\$ 6.00
Respectfully submitted,	

IRENE M. HARDY, Town Clerk

TAX COLLECTOR'S REPORT SUMMARY OF WARRANT Levy of 1971

Dr.

Taxes Committed to Collec Property Taxes Resident Taxes National Bank Stock Tax	\$1,609,143.57 31,440.00		
TOTAL WARRANT		\$1,640,756.47	
Yield Taxes		657.42	
Added Taxes Property Taxes Resident Taxes National Bank Stock Taxe	\$ 2,272.64 330.00 es 125.50		
Interest Collected Resident Tax Penalties	Collected	2,728.14 125.78 49.00	
TOTAL DEBITS			\$1,644,316.81
Remittances to Treasurer:	Cr.		
Property Taxes Resident Taxes National Bank Stock Tax Yield Taxes Interest Collected Penalties Collected	\$1,475,869.77 26,520.00 xes 298.40 657.42 125.78 49.00		
Discount allowed		\$1,503,520.37 24,191.02	
Abatements:			
Property Taxes Resident Taxes	\$ 3,339.98 680.00		
		\$ 4,019.98	

Uncollected Taxes on December 31, 1971:

Property	Taxes	\$ 108,015.44
Resident		4,570.00

\$ 112,585.44

TOTAL CREDITS

\$1,644,316.81

SUMMARY OF WARRANT

Levy of 1970

Dr.

Uncollected Taxes — As of J	anuary 1, 197	1		
Property Taxes	\$94,145.54			
Poll Taxes	748.00			
		\$	94,893.54	
Added Taxes:				
Poll Taxes		\$	122.00	
Interest Collected			3,187.92	
		_	0.00	
Collected but not remitted TOTAL DEBITS			3.00	\$ 98,206.46
	Cr.			
Remittances to Treasurer:				
Property Taxes	\$ 94,146.54			
Poll Taxes	768.00			
Interest Collected	3,187. 9 2			
		\$	98,102.46	
Abatements:				
Poll Taxes			104.00	
		-		
TOTAL CREDITS				\$ 98,206.46
Le	vy of 1969			
	Dr.			
Added Poll Taxes		\$	2.00	
Interest Collected			.20	
		_		
TOTAL DEBITS				\$ 2.20

Cr.

Remittances to Treasurer: Poll Taxes	\$	2.00	
Interest collected		.20	
TOTAL CREDITS			\$ 2.20
Levy of 1968			
Dr.			
Added Poll Taxes Interest Collected	\$	2.00 .20	
TOTAL DEBITS			\$ 2.20
Cr.			
Remittances to Treasurer:			
Poll Taxes	\$	2.00	
Interest collected		.20	
TOTAL CREDITS			\$ 2.20
SUMMARY OF WAR	RANI		
STATE RESIDENT	TAX		
Levy of 1971			
Dr.			
Taxes Committed to Collector	\$31,4	40.00	
Added Taxes		70.00	
TOTAL DEBITS			\$ 31,510.00
Cr.			
Remittances to Treasurer:			
Resident Taxes Collected	\$10.8	80.00	
Resident Taxes Abated			
Posidant Torras uncellected on		40.00	
Resident Taxes uncollected on Oct. 1, 1971	4	40.00	
Resident Taxes uncollected on Oct. 1, 1971 TOTAL CREDITS	4		31,510.00

.

STATE HEAD TAX Levy of 1970

Dr.

\$ 2,325.00		
330.00 235.00		
 	\$	2,890.00
\$ 2,350.00 235.00		
\$ 2,585.00 305.00		
 	\$	2,890.00
\$ 5.00		
 .50		
	\$	5.50
\$ 5.00		
 .50		
	\$	5.50
\$ 5.00 .50		
 	\$	5.50
\$ \$	\$ 2,350.00 235.00 235.00 \$ 2,585.00 305.00 \$ 5.00 \$ 5.00 \$ 5.00 \$ 5.00 \$ 5.00 \$ 5.00	330.00 235.00 \$ \$ 2,350.00 235.00 \$ 2,585.00 305.00 \$ \$ \$ 5.00 .50 \$ \$ \$ \$ 5.00 .50 \$ \$

Cr.

Remittances to Treasurer: Head Taxes Penalties Collected	\$ 5.0 .E)0 50	
		-	
TOTAL CREDITS		\$	5.50

SUMMARY OF TAX SALES ACCOUNTS

As of December 31, 1971

Dr.

Tax Sale on Account of Levies of: Taxes sold to town during year Balance of unredeemed taxes	\$	1970 11,291.88	1969
on Jan. 1, 1971 Interest collected during year		61. 48	\$ 1,438.37 25.61
TOTAL DEBITS Cr.	\$	11,353.36	\$ 1,463.98
Remittances to Treasurer: Taxes redeemed during year Interest Collected	\$	61.48	\$ 299.37 25.61
Unredeemed taxes on Jan. 1, 1972	\$	6,600.90 11,353.36	\$ 1,139.00 1,463.98
Unredeemed Taxes from	Т	ax Sales	
On Account of Levy of: Boston & Maine R. R.		1970	
Arthur & Ruth Bourbeau Cleophas Dion Heirs (Partial) Healy Tree Trimming, Inc. Roger & Margaret Huard William & Madeline Lacourse (Partial) Robert & Gloria McBrearty Heirs Robert & Sylvia Matteson Scott Rossiter		$174.19 \\74.52 \\2.98 \\1,078.81 \\769.89 \\296.07 \\399.39 \\3,230.20 \\574.85$	1969 387.94 751.06

Respectfully submitted,

IRENE M. HARDY, Tax Collector

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TREASURER'S REPORT

Balance on Hand, January 1, 1971 Received of: IRENE M. HARDY, Tax Collector			\$	767,641.04
Poll Tax and Interest 1968	\$	2.20		
Head Tax and Penalty 1968		5.50		
Poll Tax and Interest 1969		2.20		
Head Tax and Penalty 1969		5.50		
Tax Sales Redeemed & Interest 1969		324.98	•	0.40.00
Poll Taxes 1970	\$	768.00	\$	340.38
Property Taxes 1970	Ŧ	94,146.54		
Interest 1970		3,187.92		
Head Taxes 1970		2,340.00		
Head Tax Penalties 1970		235.00		
Abatements — Polls 1970		104.00		
Abatements Head Tax 1970		305.00		
Tax Sales Redeemed & Interest 1970		4,752.46		
			\$	105,848.92
Property Taxes 1971	\$1,	475,869.77		
Interest 1971		125.78		
National Bank Stock Tax 1971		298.40		
Resident Tax 1971		26,520.00		
Resident Tax Penalties 1971		49.00		
Abatements Property Taxes		3,339.98		
Abatements Resident Taxes		680.00		
Yield Taxes 1971		657.42		
Discount		24,191.02	A 1	FO1 FO1 0F
			\$ 1	.,531,731.37
IRENE M. HARDY, Clerk	ሰ	1.050.50		
Automobile Permits 1970	\$	1,250.59		
Automobile Permits 1971 Automobile Permits 1972		80,898.75		
		2,123.08 2,092.30		
Dog Licenses Building Permits		2,092.30		
Building Permits Filing Fees		6.00		
Filling Fees		0.00	\$	87,965.72
FRANCES M. WIGGIN, Clerk of Co	urt			
Municipal Court	\$	7,389.79		
District Court		1,340.00		
			\$	8,729.79

STATE TREASURER:			
Interest and Dividends Tax \$	25,539.77		
Savings Bank Tax	5,189.00		
Rooms and Meals Tax	26,322.59		
Highway Subsidy	18,921.46		
Business Profits Tax	142,892.08		
Interest on B. P. T. Payment	535.85		
Gasoline Tax Refund	1,601.58		
Cost of Wardens Services & Training	198.28		
Cost of Fighting Forest Fires	402.75		
Return Balance on T.R.A.	267.70		
Recovery on O.A.A.	63.75		
· -		\$	221,934.98
SELECTMEN:		т	,
Rent of Hall \$	950.00		
Business Licenses and Permits	1,732.00		
Sale of Zoning Maps	115.00		
Sale of Police Datato Insurance Co.	535.00		
Use of Addressograph	150.00		
Use of Copy Machine	21.00		
Rent of Fire Equipment			
(Forest Fire a/c)	220.00		
Planning Board Plot Plans	480.00		
Board of Adjustment & Public Hearings	220.00		
Commissions on Public Telephone	13.56		
Rent of Grader	26.00		
Employees Contributions to Blue Cross-			
Blue Shield	706.77		
Sale of Bulldozer	1,300.00		
Sale of Police Cruiser 1969	225.00		
Sale of Police Cruiser 1970	600.00		
Sale of Lumber to Lorden Co.	500.00		
O'Malley Construction Co. —			
Cost of Pipe	425.17		
Credit to Police Dept. — Dudka Case	43.00		
Monarch Life Ins. Co.	11.67		
Modern Home Const. Co. —			
Legal Fees	100.00		
Modern Home Const. Co	160.20		
Recovery on Land	160.20		
	······	\$	8,534.37
REFUND — DAMAGES — ADJUSTMI	ENTS:		
Kelly Insurance Agency			
Damage to Cruisers \$	2,993.80		
•			

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Fire Damage (Highway)	475.00	
Jamestown Insurance Co.	000.07	
Damage to Cruiser	883.05	
Kelly Insurance Co. — Credit	48.00	
Credit to Blue Cross - Refund	67.40	
Emery Waterhouse — Cr. Balance	16.80	
Return of Salary — Overpayment	2.00	
R. L. Polk Co. — Adjustment	40.50	
City of Manchester — Street damage	1,080.00	
J. Walker Wiggin, 3rd Qtr., S.S.	23.40	
Library Trustee's Treas. — Return o	f	
Appropriation	107.64	
- OTHER SOURCES:		\$ 5,737.59
Amoskeag National Bank		
	\$ 250,000.00	
Tax Anticipation Notes Serial Notes	115,000.00	
	113,000.00	
Amoskeag National Bank		
Proceeds from Sale	1 500 802 02	
U. S. Treasury Notes	1,599,802.92	
Bedford Trust Funds	1 01 4 00	
Income for Cemetery Care	1,214.06	
Equipment Purchase	31,050.00	
Boston & Maine R.R.		
Cost of Fighting Fire	64.33	
Jordan Marsh Co.		
Civil Defense Disaster Seminar	10.00	
Stop Payments on checks lost #6766	,	
$\#7922, \ \#8024$	93.46	
-		\$1,997,234.77
TOTAL RECEIPTS		\$4,735,698.93
TOTAL CHECKS ISSUED		3,998,222.97
Cash on Hand, December 31, 1971		\$ 737,475.96

Respectfully Submitted,

C. FREEMAN SHAW,

Treasurer

SOCIAL SECURITY REPORT

RECEIVED:	WITHHELD		
Balance on Account Breakage January 1, 1971		\$.02
Library Highway Department Fire Department Police Department Cemetery Department Other Town Employees	\$ 347.03 2,632.11 160.43 193.75 359.12 1,728.33 \$ 5,420.77		
Town's Share 5.2%	5,420.77		10,841.54 10,841.56
Paid To: State of New Hampshire Department of Public Welfare Balance on Account (Breakage)		\$ 	10,840.77

Respectfully submitted,

C. FREEMAN SHAW,

Treasurer

1971

PERMANENT POLICE RETIREMENT

YEAR END

	Wages	Withheld
Bruno J. Vincent	\$ 9,687.36	\$ 657.63
Richard D. Audette	7,428.96	671.49
David E. Gladu	6,971.04	629.69
Edward D. Silva	4,092.82	368.34
Peter D. Furlotte	3,494.68	313.88
Gary Knowles	6,836.04	617.65
Wayne R. McCalvey	1,327.65	109.52
Leo J. Morency	6,626.04	487.63
Leonard R. Engelhardt, Jr.	4,860.21	444.98
David C. Bailey	4,435.08	396.53
Roger P. Grenier	1,624.98	151.14
		<u> </u>
	\$57,384.86	
Arthur Bostwick — Not Covered	5,662.52	
Delta Data an Mille 11		¢ 1 0 1 0 1 0
Police Retirement Withheld		\$ 4,848.48
Town's Share 6%		3,443.11
Paid to State of New Hamschire		
Paid to State of New Hampshire Police Retirement Fund		\$ 8,291.59
Tonce Actiement Fund		φ 0,201.00

Respectfully submitted,

C. FREEMAN SHAW,

Treasurer

SUMMARY OF RECEIPTS

CURRENT REVENUE:

.

From Local Taxes:		
Interest — 1971	\$ 125.78	
Property Taxes — 1871	1,503,400.77	
Resident Taxes — 1971	27,249.00	
National Bank Stock Taxes — 1971	298.40	
Yield Taxes — 1971	657.42	
Total Current Year's Taxes		
Collected and Remitted		\$1,531,731.37
Property Taxes and Yield Taxes — I	Previous Years	94,146.54
Poll Taxes — Previous Years		876.00
State Head Taxes — Previous Years	S	2,665.00
Interest received on Delinquent Tax	xes	3,188.32
Penalties: State Head Taxes		236.00
Tax sales redeemed		5,077.44
E CLL		
From State:		
For Town Road Aid		
(Return of Balance)	\$ 267.70	
Highway Subsidy	18,921.46	
Interest and Dividends Tax	25,539.77	
Savings Bank Tax	5,189.17	
Warden's Services and Training	198.28	
Fighting Forest Fires	402.75	
Reimbursement — Gasoline Tax Reimbursement — Old Age Assistar	1,601.58	
Reimbursement — Old Age Assistar	nce 63.75	
Meals and Rooms Tax	26,322.59	
Reimbursements — Business Profits		
and Interest on Payment	143,427.93	
From Local Sources, Except Taxes:		
Dog Licenses	\$ 2,092.30	
Business Licenses, Permits & Filing F		
Fines and Forfeits, Court	8,729.79	
Rent of Town Property	1,147.00	
Fees — Planning Bd. & Bd. of Adjust		
Income from Trust Funds	1,214.06	
Income (Police Dept.)	578.00	
meome (ronce Depa)	510.00	

Income (Fire Dept.) Sale of Zoning Maps Motor Vehicle Permits: 1970 — \$ 1,250.59 1971 — 80,898.75	220.00 115.00	
1972 — 2,123.08	84,272.42	\$1,962,257.22
Receipts other than Current Revenue	:	
Proceeds of Tax Anticipation Notes Proceeds of Long Term		
Notes (Serial) Proceeds — Sale of	115,000.00	
U. S. Treasury Notes Insurance Adjustments &	1,599,802.92	
Damage Recovery Refunds	4,351.85	
Legal Fees & Recovery	399.20 260.20	
City of Manchester — Highway Damage	1,080.00	
Withdrawals from Capital Reserve Funds	31,050.00	
Sale of Dozer (\$1,300.00) Cruiser (\$825.00)	2,125.00	
Sale of Lumber Insurance refund	500.00 11.67	
Commission — Public Telephone	13.56	
Civil Defense Seminar Sale of Culvert Pipe	$10.00 \\ 425.17$	
Cost of Fighting Fire Employees' Contributions to	64.33	
Blue Cross and Blue Shield	706.77	
Total Receipts other than Current Re	evenue	\$2,005,800.67
Total Receipts from all Sources		3,968,057.89
Cash on hand January 1, 1971		767,641.04
GRAND TOTAL		\$4,735,698.93

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SUMMARY OF PAYMENTS

For the Year Ending December 31, 1971

CURRENT MAINTENANCE EXPENSES:

a. . 1 a.

General Government:			
Town Officers' Salaries	\$	15,718.40	
Town Officers' Expenses	·	13,750.34	
Election and Registration Expenses		1,327.81	
Municipal and District Court Expense	es	6,496.97	
Expenses Town Hall and			
Other Town Bldgs.		15,865.68	
Reappraisal of Property		3,500.00	
			\$ 56,659.20
Protection of Persons and Property:			
Police Department	\$	103,711.07	
Board of Adjustment	,	174.66	
Fire Department		7,876.66	
Blister Rust		100.00	
Planning and Zoning		1,414.77	
Insurance		10,852.82	
Civil Defense		535.89	
Issuing Oil Burner Permits		28.44	
0			\$ 124,694.31
Health:			
Health Department	\$	66.66	
Vital Statistics		123.50	
Sanitary Land Fill		79,986.04	
Town Dump		26,487.29	
1			\$ 106,663.49
Highways and Bridges:			
Town Road Aid	\$	2,141.63	
Town Maintenance		121,881.89	
Street Lighting		3,544.88	
Resurfacing Roads		40,349.77	
0			\$ 167,918.17
Library:			\$ 18,827.92

Public Welfare:				
Old Age Assistance	\$	4,488.56		
Town Welfare		808.72		
Aid to Soldiers'		100.00		
		·····	\$	5,397.28
Memorial Day:			\$	100.00
Public Service Enterprises:				
Hydrant Rental	\$	3,420.00		
Cemeteries	,	7,392.82		
Town Clock		48.70		
Historical Society		8,000.00		
			\$	18,861.52
Unclassified:				
Tax Sales Cost	\$	245.25		
Outlay for Office Equipment		2,520.88		
Damages and Legal Expenses		5,358.50		
Regional Planning Dues		1,437.00		
Taxes bought by Town		11,291.88		
Discounts, Abatements and Refunds		32,365.37		
Employees' Retirement and Social Security		8,863.88		
Conservation Commission		65.00		
Conservation Commission			\$	62,147.76
Purchase:				,
U. S. Treasury Notes			\$1	,588,320.50
			ψı	.,000,020,000
Debt Service:				
Interest on Debt:				
Paid on Tax Anticipation		0.001.00		
Notes	\$	2,601.39		
Paid on Long Term Notes		1,410.55	\$	4,011.94
			ψ	4,011.04
Principal of Debt:				
Payments on Tax Anticipation	•	050 000 00		
Notes Baumanta an Lang Tarm Natas	\$	250,000.00		
Payments on Long Term Notes		11,965.00	\$	261,965.00
			φ	201,000.00

Capital Outlay:				
Sewer Study	\$	6,776.65		
New Equipment — Highway		46,533.48		
Payments to Capital Reserve		15,000.00		
, ,			\$	68,310.13
Payments to Other Governmental Div	isions	n:		
Resident Taxes paid State				
Treasurer 1971	\$	4,896.00		
State Head Taxes paid				
State Treasurer		7,606.50		
Bond & Debt Retirement Taxes		78.72		
Taxes paid to County		97,005.90		
Payments to School District				
1970-71 \$816,507.00				
1971-72 588,251.62				
	1,	,404,758.62		
			\$1	,514,345.74
Cash on hand December 31, 1971				737,475.96
CRAND TOTAL			\$4	,735,698.93

GRAND TOTAL

\$4,735,090.9

TOWN OFFICERS' SALARIES

Appropriation:	\$ 15,475.00
Revenue:	2,632.00
Total:	\$ 18,107.00

Selectmen:	Salary	Net
Robert H. Brooks, Chair		\$ 1,422.00
Frank H. Barnard	1,400.00 less S.S.	1,327.20
Alfred J. Lambert	1,300.00 less S.S.	1,232.40
Overseer of Welfare:		
Robert H. Brooks	100.00 less S.S.	94.80
Town Clerk:		
Irene M. Hardy		100.00
Irene M. Hardy, Issuing		
Auto Permits	2,632.00 less W.H. & S.S.	1,987.95
Additional Fees	2.622.00 lass W/ II & S.S.	1 097 06
Collected	2,632.00 less W.H. & S.S.	1,987.96
Tax Collector:		
Irene M. Hardy	5,000.00 less W.H. & S.S.	4,316.64
Clerk of Trust Funds:		100.00
Byron D. Peck		100.00
Auditors:		
Robert A. Bailey	200.00 plus refund	209.60
H. Richard Spurway	200.00 plus refund	209.60
Treasurer:		
C. Freeman Shaw	400.00 less S.S.	380.20
	s. S.S. a/c 200.00 less S.S.	190.60
C. Freeman Shaw, Adm		
Employees' Contribution		670.80
Internal Revenue, Withhol	ding Taxes	1,488.65
TOTAL		\$ 15,718.40

TOWN OFFICERS' EXPENSES

Appropriation:	\$ 13,000.00		
Revenue:	1,595.00		
Total:	\$ 14.595.00		

Selectmen:

Robert H. Brooks, use of car	\$ 200.00
Building Permits	248.00
Frank H. Barnard, use of car	200.00
Building Permits	248.00
Alfred J. Lambert, use of car	200.00
Building Permits	248.00
Bernice H. Wiggin, Secretary —	
\$ 4,573.75 less W.H. & S.S.	3,740.23
Irene M. Hardy, Town Clerk, Building Permits -	
174.00 less W.H.	93.90
Other Expense:	
Other Expense.	

Assistants to Collector and Town Office	1,387.36
N. H. Municipal Association	293.63
Dues, Reg. Deeds, & Town Officers' Bonds	593.05
Clerk's Convention & office supplies	74.95
Supplies including envelopes, postage, etc.	1,550.58
Repairs	134.93
Misc. including advertising, title search,	
book binding	386.81
Printing (\$2,767.00 for Town Reports)	3,296.85
C. Freeman Shaw, Treas. S.S. a/c	
Employees' contributions	301.95
Internal Revenue, Withholding Taxes	552.10
TOTAL	\$ 13,750.34

TOWN HALL AND OTHER TOWN BUILDINGS

Appropriation:	\$ 13,000.00
Revenue:	1,108.00
Total:	\$ 14,108.00

Maintenance, Town Buildings

\$4,888.50 less W.H. & S.S.	\$ 4,223.71
Custodians	935.75
Lawn Care	499.75
Fuel and Furnace Repairs	1,943.40
Other repairs	162.25
Land Construction (Parking Lot) and striping	4,415.00
Supplies, equipment, and mileage	960.90
Telephones	635.00
Public Service Co. of N. H.	1,199.07
Misc., clearing snow, cleaning floors, etc.	189.00
C. Freeman Shaw, Adm. S.S. a/c	
Employees' Contributions	301.15
Internal Revenue, Withholding Taxes	400.30

TOTAL

\$ 15,865.68

OFFICE EQUIPMENT

Appropriation	\$ 3,500.00
Cash Register from NCR Tom Ray Co. — Files	\$ 2,498.45 22.43

TOTAL

\$ 2,520.88

ELECTION AND REGISTRATION

Appropriation:	\$ 2,000.00	
Moderator		\$ 49.00
Supervisors of Check List		211.05
Ballot Clerks and Counters		618.11
Police Duty		124.13
Food for Workers		50.97
Printing & Supplies		264.00

C. Freeman Shaw, Adm. S.S. a/c Internal Revenue, Withholding Taxes			3. 45 7.10
TOTAL		\$	1,327.81
MUNICIPAL CO	DURT		
Appropriation:	\$ 4,000.00		
Revenue: Municipal Court Revenue: Merrimack District Court	\$ 6,674.93 \$ 972.00		
Total:	\$ 7,646.93		
J. Walker Wiggin, Justice, Salary \$4 (Retired)	50.00 less S.S.	\$	426.60
Jack B. Middleton, Assoc. Salary \$1 Other Associates, Salaries \$1	75.00 less S.S. .30.00 less S.S. .32.25 less S.S.		165.90 125.94 1,073.37 4,584.32 121.54
TOTAL		\$	6,496.97
DAMAGES AND LEGA	L EXPENSES	5	
Appropriation:	\$ 5,000.00		
Sheehan, Phinney, Bass & Green, for Legal Services William H. Kelley, Legal Fees Animal Rescue League, donation	\$ 4,821.00 337.50 200.00		
TOTAL		\$	5,358.50
ASSESSING PRO	PERTY		
Appropriation:	\$ 3,500.00		
Donat W. Roy Richard Ethier State of N. H.		\$	1,509.99 163.50 1,826.51

\$ 3,500.00

TOTAL .

44

STREET LIGHTING

Appropriation:	\$ 3	,500.00
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Public Service Company of N. H.

\$ 3,544.48

LIBRARY

Appropriation: Revenue:	\$ 18,745.00 107.64
Total:	\$ 18,852.64
J. Richard Deyo, Treas.	\$ 15,450.12
*Frances M. Wiggin (5 months)	1,498.00
*Doris B. Peck (5 months)	1,411.60
Internal Revenue Service (4 months)	288.80
C. Freeman Shaw, Treas. S.S.	179.40
ΤΟΤΑΙ	¢ 19

TOTAL

\$ 18,827.92

535.89

\$

*Salaries for F. Wiggin & Doris Peck formerly paid by Library Treasurer, J. Richard Deyo. (7 months).

OIL BURNER PERMITS

Ralph M. Wiggin, Jr. C. Freeman Shaw, Adm. SS. a/c	\$	$28.44 \\ 1.56$	
TOTAL			\$ 30.00
BOND & DEBT RETII	REM	IENT	
Treasurer, State of N. H.			\$ 78.72
CIVIL DEFENS	Е		
Appropriation: \$		620.00	
International Harvester Co. — Stretchers Instruction Mary E. Carr, Director, Expense	, etc	2.	\$ 435.00 50.00 50.89

TOTAL

CLOCK

Appropriation:	\$	50.00	
Ralph M. Wiggin, Jr. C. Freeman Shaw, Adm. S.S. a/c			\$ 47.40 2.60
TOTAL			\$ 50.00
PLANNING BO	AF	RD	
Appropriation: Revenue:	\$	2,000.00 595.00	
Total:	\$	2,595.00	
Advertising Registry of Deeds Expenses, including printing, postage, Secretary, Edith P. Schmidtchen So. N. H. Planning Commission, maps C. Freeman Shaw, Adm. S.S. a/c		с.	\$ 268.66 80.50 390.06 197.56 469.04 8.95
TOTAL			\$ 1,414.77
SO. N. H. PLANNIN	G	BOARD	
Appropriation:	\$	1,437.00	
So. N. H. Planning Commission, dues			\$ 1,437.00
BOARD OF ADJUS	ST	MENT	
Appropriation: Revenue:	\$	100.00 220.00	
Union Leader Corp., Advertising Clerical Services and Postage			\$ $\begin{array}{c} 127.46\\ 47.20\end{array}$
TOTAL			\$ 174.66

TOWN OF BEDFORD, N. H.

RESURFACE — CLASS V HIGHWAYS

Appropriation:	\$ 40,000.00	
Lane Construction Co. N. H. Bituminous	\$ 23,244.89 17,104.88	
TOTAL		\$ 40,349.77
TOWN ROAD	AID	
Appropriation:	\$ 2,141.63	
State of New Hampshire		\$ 2,141.63
HIGHWAY DEPA	RTMENT	
Appropriation: Revenue:	\$110,000.00 21,041.03	
Total:	\$131,041.03	
Trucks Labor Bl Cr/Bs Internal Revenue Service Social Security Supplies & Equipment International Salt Oil New England Telephone Public Service Repairs Granite State Asphalt Lane Construction Don Wheeler Const. Penn Culvert Gravel Misc.: inc. Adv., Survey, Stump remo	oval, etc.	$\begin{array}{c} \$ \ 24,732.55\\ 31,537.06\\ 622.25\\ \$,056.94\\ 2,099.51\\ 9,547.39\\ 20,111.51\\ 1,733.56\\ 197.59\\ 255.06\\ 7,332.77\\ 545.48\\ 1,285.00\\ 4,548.00\\ 6,475.28\\ 810.79\\ 579.24\\ 1,411.91\\ \end{array}$
TOTAL		\$121,881.89

POLICE DEPARTMENT

Appropriation: Revenue: Total: Police Department Salaries Clothing Allowances Mileage, etc. C. Freeman Shaw, Adm. P.R. & S.S. Internal Revenue, Withholding Taxes Blue Cross Deductions Insurance Deductions Other Expenses:	\$10 \$	5,492.66 4,801.66 0,294.32 53,927.17 800.00 107.46 5,194.99 8,456.66 2,383.96 1,296.96	\$ 68,486.28 \$ 3,680.92
Communications Fuel Oil Gasoline, Oil, etc. Cruiser Repairs Supplies Equipment, including Tires New Cruisers (2) Motorola (radios) Misc. (Blood Drawings, Doctors' ch Instruction	\$ arge: -	309.66 7,857.46 4,907.94 2,185.37 3,350.08 6,313.16 4,084.00	\$ 31,543.87 \$103,711.07
FIRE DEPARTI	MEN	IT	
Appropriation: Revenue:	\$	7,550.00 544.33	
Total:	\$	8,094.33	
Ralph M. Wiggin, Jr., Chief's Payroll Warden's Payro Ralph M. Wiggin, Jr., Maintenance Supplies Equipment Service Stations, Gas, etc.	511		\$ 3,086.27 1,254.16 144.10 442.62 683.30 325.19

Fuel Telephones Manchester Oxygen Company N. H. Firemen's Association Communications Insurance		342.25 624.52 68.40 55.00 137.00 713.85
TOTAL	\$	7,876.66
HYDRANT RENTAL		
Appropriation: \$ 3,600.00		
Manchester Water Works	\$	3,402.00
DISCOUNTS AND ABATEMENTS		
Abatements allowed by Selectmen\$ 3,740.85Irene M. Hardy, Collector28,624.52Abatements and Discounts allowed28,624.52		
TOTAL	\$	32,365.37
TAXES BOUGHT BY TOWN		
Irene M. Hardy, Collector	\$	11,291.88
HEAD TAXES		
Treasurer, State of N. H. (Prior Years) Head Taxes and Penalties	\$	7,606.50
RESIDENT TAXES		
Treasurer, State of N. H. Resident Taxes for 1971	\$	4,896.00
RETIREMENT AND SOCIAL SECURIT	ſY	
Appropriation: \$ 8,000.00 C. Freeman Shaw, Adm. of Police Retirement and Social Security Accounts	\$	8,863.88

INTEREST ON TEMP	ORA	RY LOANS	5	
Appropriation:	\$	2,000.00		
Amoskeag National Bank			\$	2,601.39
INTEREST ON BO	NDE	D DEBT		
Appropriation:	\$	1,410.55		
Amoskeag National Bank			\$	1,410.55
TEMPORARY	LOA	NS		
Amoskeag National Bank, Loan in Anticipation of Taxes			\$2	50,000.00
CEMETER	IES			
Appropriation: Revenue:	\$	6,200.00 1,214. 06		
Total:	\$	7,414.06		
Labor Materials and Supplies Bedford Ctr. Old Cemetery Assoc.		\$ 5,925.65 602.93		
for Water First Nat'l Bank of Boston		25.00 35.52		
C. Freeman Shaw, Adm. S.S. a/c		00.02		
Employees' Contributions		359.12		
Internal Revenue Service, Withholding Taxes		444.60		
Withinfording Tuxes				
TOTAL			\$	7,392.82
BLISTER F	RUST	•		
Appropriation:	\$	100.00		
Treasurer, State of N. H.			\$	100.00
TAX SALES	COS	T		
Irene M. Hardy, Collector				
Reimbursement Fees		\$ 165.25 80.00		
1.002				
TOTAL			\$	245.25

CAPITAL RESERVE FUNDS

Appropriation:	\$ 15,000.00
Byron D. Peck, Clerk of Trust Funds Fire Truck Grader Loader	s \$ 5,000.00 5,000.00 5,000.00
TOTAL	\$ 15,000.00
U. S. TREASUR	Y NOTES
Amoskeag National Bank: Purchase of U. S. Treasury Notes Maturity Value Net Gain	\$1,588,320.50 1,600,000.00 \$ 11,619.50
SPECIAL APPROP	PRIATIONS
CONSERVATION COMMITTEE: N. H. Association of Conservation	Comm. \$ 65.00
HISTORICAL SOCIETY: Bedford Historical Society	\$ 8,000.00
INSURAN	CE
Appropriation:	\$ 10,500.00
John W. Kelly, Ins. Agency	\$ 10,852.82
DUMP	
Appropriation:	\$ 21,000.00
Trucks and Labor C. Freeman Shaw, Adm. S.S.	\$ 10,533.31
Employees' Contributions Internal Revenue Service, Withholdin Maintenance & Supplies Restoring Dump J. P. Chemical Co. — Exterminators	ng 444.64 342.20 425.34 14,566.80 175.00
TOTAL	\$ 26,487.29

REFUSE DISPOSAL AREA

Available thru Bond Issue: Revenue	\$ 80,000.0 500.0		
Total:	\$ 80,500.0	0	
Wright Pierce, Barnett Wyman \$ Labor & Trucks Materials & Other Expenses	6,458.90 2,239.15 22,031.49		
Don Wheeler ConstructionBuilding\$7,500.00Well2,414.50Road Construction2,205.00	12,119.50		
Hedge & Mattheis (Dozer)	37,137.00		
TOTAL		\$	79,986.04
HEALTH DEPARTM	ENT		
Appropriation: \$	100.00		
John K. Whelan, Health Office (part of ye	ear)	\$	66.66
VITAL STATISTIC	s		
Appropriation: \$	180.00		
Irene M. Hardy, Fees		\$	123.50
AID TO SERVICE MEN AND	FAMILI	ES	
Appropriation: \$	250.00		
Aid to Family		\$	100.00
TOWN WELFARE			
	1,000.00		
Aid for Welfare	,	\$	808.72
OLD AGE ASSISTAN	ICE		
	3,000.00		
State of New Hampshire	0,000.00	\$	4,488:56

MEMORIAL DAY

Appropriation: \$ 100.00

Stevens-Buswell Post No. 54, American Legion \$ 100.00

COUNTY TAX

Gerard J. DeGrace, County Treasurer

\$ 97,005.90

SCHOOL DISTRICT

Henry A. Blood, Treasurer:	
Balance of 1970-71 Appropriation	\$816,507.00
On Account of 1971-72	588,251.62

TOTAL

\$1,404,758.62

Respectfully submitted,

ROBERT H. BROOKS, FRANK H. BARNARD, ALFRED J. LAMBERT, Selectmen of Bedford

SCHEDULE OF PAYMENTS ON NOTE ON REFUSE DISPOSAL LAND

Town of Bedford, New Hampshire \$20,000.00 --- 4½% Note Dated August 14, 1969 Interest payable --- June 15 To Amoskeag National Bank

Due	Principal	Interest	Total
*June 15, 1970	\$ 4,000.00	\$ 752.50	\$ 4,752.50
*June 15, 1971	4,000.00	720.00	4,720.00
June 15, 1972	4,000.00	540.00	4,540.00
June 15, 1973	4,000.00	360.00	4,360.00
June 15, 1974	4,000.00	180.00	4,180.00
	\$20,000.00	\$ 2,552.50	\$22,552.50

* Notes have been Retired.

SCHEDULE OF PAYMENTS ON NOTE ADDITION TO THE LIBRARY

Town of Bedford, New Hampshire \$20,825.00 — 3½% Note Dated — January 18, 1968 Interest and Principal Payable — Dec. 1 To Amoskeag National Bank

Amount Outstanding *\$20,825.00 * 16,660.00 * 12,495.00 * 8,330.00 4,165.00	Date Dec. 1, 1968 Dec. 1, 1969 Dec. 1, 1970 Dec. 1, 1971 Dec. 1, 1972	Principal Due \$ 4,165.00 4,165.00 4,165.00 4,165.00	Interest Due \$ 633.72 583.10 437.33 291.55 145.78	Total \$ 4,798.72 4,748.10 4,602.33 4,456.55 4,310.78
		\$20,825.00	\$ 2,091.48	\$22,916.48

* Notes have been Retired.

SCHEDULE OF PAYMENTS ON NOTE TOWN OFFICE BUILDING

Town of Bedford, New Hampshire \$19,000.00 — 3½% Note Dated — June 6, 1968 Interest Payable — June 15 To Amoskeag National Bank

Due	Principal	Interest	Total
*June 15, 1969	\$ 3,800.00	\$ 681.63	\$ 4,481.63
*June 15, 1970	3,800.00	532.00	4,332.00
*June 15, 1971	3,800.00	399.00	4,199.00
June 15, 1972	3,800.00	266.00	4,066.00
June 15, 1973	3,800.00	133.00	3,933.00
		·	
	\$19,000.00	\$ 2,011.63	\$21,011.63

* Notes have been Retired

SCHEDULE OF PAYMENT ON NOTE

PREPARATION OF REFUSE DISPOSAL AREA

Town of Bedford, New Hampshire \$80,000.00 — 3½% Note Dated December 27, 1971 Interest Payable — June 15, December 15 Principal Payable — December 15 To The Amoskeag National Bank

		Principal	Interest	
Amount	Date	Due	Due	Total
\$80,000.00	6/15/72		\$ 1,306.67	\$ 1,306.67
80,000.00	12/15/72	\$16,000.00	1,400.00	17,400.00
64,000.00	6/15/73		1,120.00	1,120.00
64,000.00	12/15/73	16,000.00	1,120.00	17,120.00
48,000.00	6/15/74		840.00	840.00
48,000.00	12/15/74	16,000.00	840.00	16,840.00
32,000.00	6/15/75		560.00	560.00
32,000.00	12/15/75	16,000.00	560.00	16,560.00
16,000.00	6/15/76		280.00	280.00
16,000.00	12/15/76	16,000.00	280.00	16,280.00
		\$80,000.00	\$ 8,306.67	\$88,306.67

SCHEDULE OF PAYMENT ON NOTE WATER SYSTEM IMPROVEMENT STUDY

Town of Bedford, New Hampshire \$10,000.00 — 3½% Note Dated — December 27, 1971 Interest Payable — June 15, December 15 Principal Payable — December 15 To The Amoskeag National Bank

		Principal	Interest	
Amount	Date	Due	Due	Total
\$10,000.00	6/15/72		\$ 163.33	\$ 163.33
10,000.00	12/15/72	\$ 2,000.00	175.00	2,175.00
8,000.00	6/15/73		140.00	140.00
8,000.00	12/15/73	2,000.00	140.00	2,140.00
6,000.00	6/15/74		105.00	105.00
6,000.00	12/15/74	2,000.00	105.00	2,105.00
4,000.00	6/15/75	ĺ.	70.00	70.00
4,000.00	12/15/75	2,000.00	70.00	2,070.00
2,000.00	6/15/76		35.00	35.00
2,000.00	12/15/76	2,000.00	35.00	2,035.00
		\$10,000.00	\$ 1,038.33	\$11,038.33

SCHEDULE OF PAYMENT ON NOTE SEWERAGE STUDY

Town of Bedford, New Hampshire \$25,000.00 — 3½% Note Dated — December 27, 1971 Interest Payable — June 15, December 15 Principal Payable — December 15 To The Amoskeag National Bank

		Principal	Interest	
Amount	Date	Due	Due	Total
\$25,000.00	6/15/72		\$ 408.33	\$ 408.33
25,000.00	12/15/72	\$ 5,000.00	437.50	5,437.50
20,000.00	6/15/73		350.00	350.00
20,000.00	12/15/73	5,000.00	350.00	5,350.00
15,000.00	6/15/74		262.50	262.50
15,000.00	12/15/74	5,000.00	262.50	5,262.50
10,000.00	6/15/75		175.00	175.00
10,000.00	12/15/75	5,000.00	175.00	5,175.00
5,000.00	6/15/76		87.50	87.50
5,000.00	12/15/76	5,000.00	87.50	5,087.50
		\$25,000.00	\$ 2,595.83	\$27,595.83

STATE OF NEW HAMPSHIRE

Division of Resources Development

White Pine Blister Rust Control Information

For Selectmen

TOWN OF BEDFORD

Blister Rust Control Area in Town	17,364 Acres
Pine Area	11,113 Acres
Area Detailed Mapped	17,142 Acres
Work coming up in 1972	1,400 Acres
Recommended Appropriation 1972	\$100.00

WALTER J. GILBERT, District Supervisor

January 15, 1972 Acres covered in 1971 Ribes Destroyed

1,506 Acres 1,145 Acres

Blocks Worked Nos. 3-14-17-60-61

Gentlemen:

We would like to put this Request for Appropriation on Blister Rust Control in your Budget or Warrant.

TOWN OF BEDFORD, N. H.

REPORT OF THE PLANNING BOARD - 1971

Since the Planning Board was created by vote of the Town in 1953, the "business" of the Board has grown as dramatically as has the Town itself. Many people are now affected by Board decisions and the hours put in by the members have grown in proportion. A total of eleven regular meetings and nine executive sessions were held along with numerous joint meetings with other Town groups.

It has been customary every several years to publish the purpose and objectives of the Board. Prior Town Reports serve to provide an adequate history and this year will be devoted to Board procedures; procedures which have become increasingly strict as the business of the Board has increased. As the Town has grown, so have the legal complexities and the necessity for equal treatment to each person having business before the Board.

Many of the regulations governing the actions of the Board are enacted at the State level and are covered by RSA 31, 36, 47, 48, 147, 155, 156, 249, 267, and others. These statutes provide the basic rules of procedure to be followed by all New Hampshire Planning Boards. At the annual Town Meeting certain other procedures and regulations are enacted at the local level. The Hillsborough County Recorder of Deeds also is empowered to institute procedures which must be followed by the Board. Finally, the Board itself initiates policies and procedures for the orderly conduct of business.

The following is a partial listing of the more important rules and anyone having business before the Board should familiarize himself with them as well as those published in greater detail in the statutes of the State and Town.

- The Planning Board meets the first Monday of the month in regular session unless a conflict arises with either a holiday or other Town business. The meetings are public and generally commence at either 7:30 or 8:00 P.M. depending on length of agenda.
- All matters to be brought before the Board must be made known to the Secretary no less than five (5) days before the meeting

in order that an agenda may be scheduled and distributed to members.

- All requests for zoning changes must be submitted prior to the seventy-fifth day (75th) before the next Town Meeting. This period is the absolute minimum time which can be allowed to meet present State statutes and does not allow for adequate consideration by the Board or for correction of defects. The same schedule is applicable to "twenty-five voter" petitions as the same public hearings are required for each along with the same requirements for printed notices.
- Any division of land into two or more tracts is considered a subdivision and must be submitted for approval by the Board before such division can be recorded and before a building permit can be issued by the Selectmen. Failure to secure such approval is subject to penalty under the law if such a tract is sold and the sale rendered null and void.
- Before a final approval can be given, every subdivision of land is required to have a public hearing with each abuttor being notified. In this context an abuttor is any individual or company owning land which has a common boundary with the land being subdivided or is directly across a public right of way from such land. It is the responsibility of the subdivider to obtain the names and addresses of all abuttors.
- Any applicant failing to keep an appointment to appear before the Board will not be automatically rescheduled for the next meeting. It will be necessary to contact the Secretary for a new appointment.
- Applicants for revision to previously recorded plans must provide the Recording Number and Date for cross-reference to revision.
- The Planning Board reserves the right to defer an applicants appointment to a later meeting if the appointment would have to be scheduled at or later than eleven P.M. (11 P.M.). Insofar as possible, applicants are scheduled at specific times to reduce unnecessary waiting.
- Plans submitted for recording must be in accordance with the requirements of the Hillsborough Recorder of Deeds. The

Board requires three paper copies and one permanent diazo reproducible master (mylar type) for subdivision approval. The reproducible must have an inset location plan and a signature block providing space for approval by the Chairman, the Secretary and space for entry of the recording number. A recommended format is on file at the Town Offices.

At all public meetings, including hearings, questions from the public and interested parties must be directed to the Chairman and must be pertinent to the subject matter at hand. As long as there are a number of people with questions, no one person may monopolize the floor. Quasi-parliamentary rules will apply.

It is hoped that the above statement of policies will assist applicants in the preparation of presentations to the Board.

Respectfully submitted,

J. R. NILSON, Secretary

ROAD AGENT'S REPORT

ROADS OILED

North Amherst Road Rockwood Court Campbell Road Westview Road Pine Drive South Hills Road Joppa Hill Road All Ministerial Branch Lindahl Road Walsch Road King Road

OIL USED—73,102 gallons COST—\$17,453.96 SAND—2,736 yards

ROADS RESURFACED — PLANT MIX

County Road Park Drive Beaudoin Street Random Road Strawberry Hill Road

ROADS BUILT T.R.A.

North Amherst Road 1 mile and 1 tenth (not complete) Gravel Used—8,942 yards Sand Used—1,354 yards Cold Patch used 300 yards 5,000 gallons oil Winter Sand 1,121 yards Town Dump #1 2,829 yards sand used Crushed Bank Run 241 tons used Culverts Paved and Coated 210 feet 10 inch 534 feet 15 inch 410 feet 12 inch 103 feet 24 inch 41 feet 36 inch 72 feet 48 inch 32 feet 72 inch

Respectfully submitted,

RICHARD J. RAMIG, Road Agent

REPORT OF THE FOREST FIRE WARDEN AND DISTRICT CHIEF

LEST WE FORGET - IT CAN HAPPEN HERE

Disastrous forest and brush fires that destroy hundreds of homes are more prevalent on the west coast with their dry seasons and strong dry hot winds but 25 years ago this fall is the anniversary of a disaster that devastated large areas of northern New England leaving villages in ashes with rows of cellar-holes and chimneys in a number of summer vacation home locations. Many lives were lost on that destructive day of October 23, 1947 nothing could stop the wind driven flames.

It is true that such conditions are unusual for New Hampshire but they happened once, they can happen again. The fuel for fires is all around us. All it takes is a firebrand. Only by cultivating a habit of carefulness with fire at all times can we meet the challenge of protection when dry conditions prevail. Please let these reminders be your guide:

- Never, either when walking, riding or driving, discard, 1. a firebrand — a lighted match or a glowing cigarette.
- Always obtain a permit for any outside burning. The burn-2. ing of household rubbish is not permitted if your town has rubbish collection. Burning of grass or garden litter can be dangerous. See your warden first.
- If you camp or picnic, be sure open fires are allowed 3. and if they are, put them *dead out* when leaving.
- Most important Instruct your children in the danger of 4. the lighted match. A lighted match and dry grass or forest litter is a dangerous combination which leads to destructive loss and can lead to tragedy.

The past year 1971 was a favorable year for the control of fires. There were too many fire starts in some towns. We thank those who remembered and ask others to heed Smokey's message.

Number of fires reported and acres burned - 1971 season:

	Fires	Acres
STATE	463	160
DISTRICT	82	27%
	2 R.R.	*
TOWN	21	3%
WINTHROP HANNAFORD,	RALPH M. W	IGGIN, JR.
District Chief	Forest Fire W	arden

REPORT OF THE BEDFORD FIRE DEPARTMENT

The year 1971 was another busy year for the Bedford Fire Department. During the year, we responded to 189 calls which included the following:

House or Buildings	6	Mutual Aid	5
House Trailers	2	Chimney	5
Automobile	6	False Alarm	5
Grass, brush & woods	25	Rubbish Barrels	4
Rescue	96	Check Smokes	11
Wash down gasoline	4	Other Calls	20

This year the fire department conducted a fund raising drive to purchase a new rescue truck to meet an ever increasing need. The response was so overwhelming that I would like to take this opportunity to thank all who contributed to make the drive a success.

To keep the department well versed in the latest techniques in fire fighting and rescue work, training sessions were conducted Tuesday evenings on a bi-weekly basis by our training officer, Captain Leo Bongers, Jr. In addition to our training program, several firemen attended the annual Fire Schools held at Meadowood in Fitzwilliam and Lilly Pond in Gilford. With the cooperation of Civil Defense, we were able to send Capt. Bongers to a three day medical course taught in Boston, Mass.

Clean-up operations following a fire will now be expediated by a newly purchased water-vacuum.

Fire Prevention Week was observed by an annual open house at the fire station. We also conducted programs in home fire safety at the elementary schools.

As Chief, I again wish to thank all the members of the department for their continued cooperation. My sincere appreciation is also expressed to the four red phone operators: Evelyn Goad, Gertrude Hersey, Elizabeth Johnson, and Doris Peck, for their effective and faithful service.

Respectfully Submitted,

RALPH M. WIGGIN, JR.,

Chief

TOWN OF BEDFORD, N. H. POLICE DEPARTMENT REPORT OF 1971 ACTIVITIES

Arrests	624
Assaults	29
Arson	3
Accidents	340
Abandoned Cars	18
Assists to Other Police Departments	285
B & E & L Bus. Places	29
B & E & L Homes	56
B & E & Homes Solved	11
Burglar Alarms	66
Dog Complaints	278
D. E. Tags	60
Drug Abuse Comp.	7
Dogs Licensed by BPD	1
Fish & Game Calls	9
Guns Registered	11
Hit & Run Accidents	13
Hit & Run Accidents Solved	2
Emergencies to Hospital	9
Larceny by Check	71
Missing Persons	41
Missing Persons Located	29
M. V. Warnings	49
Prowler Comp.	21
Property Damage Cases	29
Property Damage Cases Solved	4
Persons Assisted on H. W.	248
Reference Papers	62
Rape Cases	5
Stolen Cars	52
Stolen Cars Recovered	19
Suspicious Cars Checked	165
Suspicious Persons Checked	111
Sudden Deaths	4
Thefts	204
Reports to: Highways	67
County, State MV	30

Persons Killed on HW Vandalism Cases	2 67				
Vandalism Cases Sol.					
Vacant Homes Checked					
Business Places Checked					
Doors Unlocked: Schools Business	20 121				
Windows Open: Schools					
Business	42				
Police Escorts	18				
Emergency Messages					
Assists at Bedford Fires					
Total Number of Complaints					
Total Number of Calls	13,666				
Total No. Hours Duty: Regular Men Specials	17,428 1,513				

To the residents in the Town of Bedford:

I wish to thank you for your fine cooperation in assisting the police department of this town in reporting suspicious activities around the town and for your kind patience when aid from this department did not get to you as quick as you expected it.

For the newcomers in this town, I would like to explain the sequence of reporting a suspicious car in your area:

1. Plate number

- 2. Make and color of car
- 3. How many occupants in the vehicle
- 4. Direction of travel when this vehicle leaves the area.

In reporting a suspicious person:

1. Height & age

- 2. Clothing
- 3. Face, hair characteristics.

Last but not least, your name and number on your mailbox may save your life in an emergency, if we cannot find you we cannot help you.

I also want to thank all of the men in my department for their fine work in the year 1971.

Respectfully submitted,

BRUNO J. VINCENT, Chief of Police

BEDFORD MUNICIPAL COURT

January 1, 1971 to August 23, 1971

Received:		
Fines Forfeitures	\$ 10,982.00 1,765.00	
	\$ 11,747.00	
Paid:		
Department of Safety Witness Fees Bail Returned Miscellaneous Treasurer, Town of Bedford	\$ 3,320.00 257.96 670.00 89.25 7,389.79	
Collected but not remitted	\$ 11,727.00 20.00 \$ 11,747.00	

Respectfully submitted,

FRANCES M. WIGGIN, Clerk

TRUST FUNDS

Report of the Trust Funds of the Town of Bedford, N. H., on December 31, 1971	31, 1971	
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	PRINCIPAL	Created Funds New			
		Balance Beginning Year			
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		Cemetery Cem			
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BEDFORD TRUST FUNDS ANNUAL REPORT OF REVENUES COLLECTED AND EXPENSES PAID AND UNEXPENDED REVENUES

For the Year Ended December 31, 1971

BALANCE OF UNEXPENDED TRUST FUND REVENUES AT JAN. 1, 1971

CHECKING ACCOUNTS

School Prize Speaking Fund Revenue	\$	199.01	\$ 199.01
SAVINGS ACCOUNTS			
Prize Speaking Fund Revenue Library Fund Revenue Church Fund Revenue Cemetery Fund Revenue		856.81 154.16 252.81 631.06	1,894.84
			\$ 2,093.85
REVENUES COLLECTED			
Interest—Prize Speaking Fund Interest—Church Fund Interest—Library Funds Interest—Cemetery Funds		$146.12 \\ 512.08 \\ 321.42 \\ 1,459.56$	2,439.18
TRUST FUND REVENUES AVAILABI	ĿE		\$ 4, 533.0 3
EXPENSES PAID			
Bedford Presbyterian Church—Revenue W. B. Kendall Church Fund	e fro \$	om 511.81	
Bedford Center Old Cemetery Funds to R. M. Wiggin, Jr., Treas.		130.41	

J. Richard Deyo, Treas.312.13C. Freeman Shaw, Treas.Town of Bedford for Cemetery Care1,214.06	
Town of Bedford for Cemetery Care 1,214.06	
Plants for Cemetery Lots (3) 16.00	
	\$ 2,184.41
BALANCE OF UNEXPENDED TRUST FUND	
REVENUES AT DEC. 31, 1971	\$ 2,348.62
CHECKING ACCOUNT	
School Prize Speaking Fund Revenue	199.01
SAVINGS ACCOUNTS	
Prize Speaking Fund Revenue 992.93	
Library Funds Revenue 154.45	
Church Fund Revenue 253.08	
Cemetery Fund Revenue 1,749.15	
	2,149.61
	\$ 2,348.62

Respectfully submitted,

BYRON PECK, Treasurer

AUDITOR'S REPORT

We have examined the balance sheet of the Town of Bedford, New Hampshire as of December 31, 1971 and the related statements of revenues and expenses and fund equities for the year than ended. Our examination was conducted in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances. Our audit included examination of the accounting records of the Selectmen, Town Treasurer, Town Clerk, Tax Collector, Clerk of the Municipal Court, Treasurer of the Public Library, Trustee of the Trust Funds, and the Highway Agent.

The Schedule of Town Property and the related Schedule of Note Payments on Notes Payable for Town Office Building, Refuse Disposal Land, Town Library, Water System Planning, Construction Sanitary Land Fill, and Sewerage Treatment Plan, are presented separately instead of as an integral part of the balance sheet.

In our opinion, except as noted in the preceding paragraph, the balance sheet and related statements of revenues and expenses and fund equities present fairly the financial position of the various funds of the Town of Bedford, New Hampshire, on December 31, 1971, and the results of operations for the year then ended, in conformity with accounting practices used by municipalities applied on a basis consistant with that of the preceding year.

> R. A. BAILEY, Town Auditor

H. RICHARD SPURWAY, Town Auditor

January 28, 1972

ANNUAL REPORT OF THE TRUSTEES OF THE

BEDFORD PUBLIC LIBRARY

In order to inform the citizens of Bedford of the activities of your library, we make this yearly report. As in past years, the use of the library has continued to grow and we have added both hours and services. Our two full time librarians, Mrs. Ralph Wiggin, Jr., and Mrs. Byron Peck are well known in state library circles. Mrs. Wiggin, our Head Librarian, is Planning Program Chairman for the Southeast District Council, Program Committee Member for the New Hampshire Library Council, and Ad Hoc and Nominating Committee Member for the New England Library Association. Mrs. Peck, our Assistant Librarian, who finished her certification courses in July of this year, is Chairman of Public Relations for the New Hampshire Library Council and also does publicity for the New Hampshire Library Association. Mrs. Jack Thacher, our Part-time Librarian, has begun work on her certification. We also have the services of three pages, Robin Deyo, Charon Gilman, and Matilda Peters. A loyal group of volunteers assist the librarians in a variety of ways ranging from manning the desk to repairing books and keeping the magazine room in order. This group includes Mrs. Gordon Brooks, Mrs. Earl Dudley, Mrs. Jack Larrabee, Mrs. Norman Lee, Mrs. William Mueller, Mrs. Richard Park, Mrs. Craig D. Potter, Mrs. Eric Stone, Mrs. John Trott and Mrs. Rob't E. Woods.

The program carried on by the library includes much more than the lending of books. During this year we have been fortunate to have had Mr. Merv Weston show a film on his ascent of Mount Everest to a group of most interested townspeople and guests. In April, as part of our celebration of National Library Week, the Annual Art Exhibit was held. Our Summer Program this year included story hours and films for pre-schoolers conducted by Mrs. Peck, story hours for children in the primary school conducted by Mrs. Wiggin, and a series of evening programs. These were for older boys and girls and included a Folk Festival led by two talented teen-agers Nancy Tryder and Donna Rice, an Astrology Program by Mrs. Paul Kotseas and Mrs. William Johnson of Goffstown, and a Lecture and Demonstration concerning Racing Pigeons by Mr. Donald Jaques of Manchester. Mrs. William Mueller was hostess for these events and refreshments were enjoyed by all. The primary school children also participated in a Read-a-Bead Incentive Reading Program during the summer and a party was held in the fall for the young readers.

There were two successful book sales and the profit from these was added to some gift monies to purchase an 8 mm. film projector, 25 8 mm. films, a film strip projector, a film strip and record combinations, and a stereo record player.

The Bedford Room is being used by many community groups as well as for library sponsored classes including German with Sandra Bostwick Mann and Exercise with Jane Woods.

The Reading Group is again meeting on Monday mornings led by Mrs. Demerrit Ayer and the librarians. The group reads plays and hears reports of current books. Everyone is invited to attend and participate.

The library sends suitable books to a Bedford Nursing Home as an additional community service.

Our librarians have participated this year in the Girl Scout Program in the community by conducting tours of the library and instructing the girls in the use of the card catalogue and reference materials. A film was also enjoyed by the girls and their leaders.

The librarians are available at all times for consultations on books and for book reviews for local groups.

In closing, the Trustees would like to give a great big "Thank You" to all of the citizens of Bedford who have contributed in so many ways to make our library such a warm and interesting place for everyone in town.

Respectfully submitted,

JANE P. WOODS, Clerk RICHARD DEYO, Treasurer JOHN W. LARRABEE, Chairman

ANNUAL REPORT OF THE LIBRARIAN OF THE BEDFORD PUBLIC LIBRARY

Library Trustees:	
John W. Larrabee, Jr.	1972
J. Richard Deyo	1973
Jane P. Woods (Mrs. Robert E.)	1974
Library Staff:	
Librarian: Frances M. Wiggin	
Ass't. Librarian: Doris B. Peck	
Assistant: Elisabeth S. Thacher	
Library Hours:	
Monday	2 to 5:30 P.M.
Tuesday	2 to 9:00 P.M.
Wednesday	2 to 9:00 P.M.
Thursday	10 to 5:30 P.M.
Friday	2 to 9:00 P.M.
Saturday	9 to 12:00 Noon
Books on accession 12-31-70	16,113
Acquisitions during year (purchases and gifts)	1,019
1 07 (1 07	
	17,132
Withdrawals 1971	130
Books on accession 12-31-71	17,002
Circulation report:	
Adult fiction	9,960
Adult non fiction	9,371
Periodicals	3,881
Records	1,491
Films	222
Children	11,911
Total circulation	36,836
Borrowed from State Bookmobile	2,624
Magazine and newspaper subscriptions and gifts	93 75
Records purchased Number of registered horrowers	4,209
Number of registered porrowers	4.209

Respectfully submitted,

FRANCES M. WIGGIN, Librarian

BEDFORD PUBLIC LIBRARY TREASURER'S REPORT Year Ending December 31, 1971

RECEIPTS:		
Balance on hand Jan. 1, 1971	\$ 1.19	
Town appropriation paid to Treas.	15,450.12	
Paid by town for salaries	3,377.80	
Trust Funds	312.13	
Income from book purchases, gifts, etc.	244.22	
Special Activities	439.50	
Transferred from Special Account	350.00	
1		\$ 20,174.96
EXPENDITURES		
Salaries	\$ 6,805.69	
Salaries paid by town	3,377.80	
Books	5,476.28	
Records, cassettes etc.	537.93	
Magazines, pamphlets, paperbacks, etc.	896.88	
Supplies	740.62	
Maintenance & Misc.	476.16	
Telephone	186.00	
Heat & Electricity	1,066.71	
Lawn upkeep	171.39	
Special activities (Classes)	439.50	
		20,174.96
Balance on hand Dec. 31, 1971		\$ 000.00
Special Account		
Balance on hand Jan. 1, 1971	472.72	
Interest	25.45	
Book sales and fines	821.48	
		1,319.65
Expenditures		
Stereo	139.95	
8 MM Films (25)	244.70	
Transfer to General Funds	350.00	
Transfer to Town	107.64	0.40.00
		842.29
Balance on hand Dec. 31, 1971		\$ 477.36
Descentfully subsetted	,	

Respectfully submitted,

J. RICHARD DEYO, Treasurer

THE VISITING NURSE ASSOCIATION

OF MANCHESTER

622-3781

The services of the Visiting Nurse Association, a United Fund Agency, are available for all of the residents of Bedford regardless of race, creed or ability to pay. The Association is a home health agency certified to care for Medicare patients.

The Visiting Nurse provides bedside nursing care, treatment and health guidance and the Registered Physical Therapist provides physical therapy; all services are carried out on a part time basis according to directions by the patient's physician. Home Health Aides are available on the same basis.

Maternal and child health guidance and instruction is given before and after the arrival of new babies and classes for instruction of expectant parents are held twice yearly in Manchester.

Family health guidance is also given with special emphasis on prevention of disease and promotion of health.

Three Bedford-Goffstown Regional Immunization Clinics were held in Pinardville with an attendance of 236 children receiving polio, DPT, smallpox, rubella and rubeola immunizations. Another series of clinics is being planned for March, April and May 1972. Details to be announced later.

492 visits, including 28 new calls, to Bedford residents were made in 1971. Mrs. Grace Gage, R.N., is the nurse in the area.

The physician, patient, family or a friend may call the Visiting Nurse Association for service at 622-3781 Monday through Friday 7:30 A.M. — 4:00 P.M., 194 Concord Street, Manchester, New Hampshire.

BEDFORD HEALTH OFFICERS REPORT - 1971

With the explosive growth of the town in population, commerce and development in the past ten years has come the necessity for the implementation of increased efforts in order to meet the responsibilities incumbent on the Health Officer by State Statutes.

Cooperative efforts by metropolitan health resource people and interested town groups resulted in preventive medicine programs being made available to Bedford residents. Prophylaxis requirements for entering school children were met and made available without charge. Well child examinations were conducted.

Epidemiological information is not furnished with this report but is available. At present reporting procedures have not been fully understood and the number of Bedford residents being treated in and by Manchester medical facilities and professional people, as regards reportable diseases, cannot at present be accurately assessed.

Nuisances concerning sewerage and water required extensive time and travel in investigation and correction. Under State Law responsibility for health inspection of day care, nursery school, private kindergartens rests with the Health Officer and required inspections. As a result of these inspections day care facilities, operating or potential unlicensed, were furnished with comprehensive help and information to upgrade the quality of day care in the Town. Reports were made to appropriate authorities. Inspections were made of many food handling facilities and establishments to assure adequate sanitation and hygiene. Disease vector potential was monitored.

The customary areas of responsibility with regard to standards and certification for government agencies were carried out.

Studies and consultations with department heads and other personel at the State of N. H. Department of Health and Welfare were accomplished by visiting the State facilities in Concord. Valuable lead time to meet projected changes in requirements was thereby gained.

Planning and projections, in coordination with the selectmen as members of the Board of Health, should prove of great benefit in the increasingly important areas of progressive health services.

Respectfully submitted,

JOHN K. (Jack) WHELAN, Bedford Health Officer

REPORT OF THE SOUTHERN NEW HAMPSHIRE

PLANNING COMMISSION

Since 1966, the Southern New Hampshire Planning Commission has been actively serving the Town of Bedford. Bedford's representatives on the SNHPC Board are Mr. Alfred J. Lambert and Mr. Eugene M. VanLoan, Jr. Mr. VanLoan presently serves as Treasurer and is a member of the Executive Committee.

The primary function of the SNHPC is to provide member communities with administrative and technical mechanisms that are necessary to identify and resolve "area-wide" problems; develop programs to carry out "area-wide" comprehensive plans; and effect cooperation among local governments in order to implement a planning program that will assure coordinated, progressive development in a regional perspective.

Through communication, planning, policy-making, coordination and technical assistance, the Commission serves local governments and citizens in the region by dealing with needs and issues which cross city, town and county boundaries.

In order to meet its obligations, the Commisison has established both local planning assistance and regional planning programs. Under the local planning assistance program, the SNHPC prpovides direct services to municipal members on an individual basis. Among these are the attendance of a professional planner at local planning board meetings to assist with subdivision review; advisory services to the Board of Selectmen concerning industrial development programs; the preparation of materials for subdivision regulations and zoning ordinance changes; and other direct services to the planning board on a contract basis. In addition, the Commission's informational resources are made available to other municipal agencies, commissions and departments.

Under the regional planning program, the SNHPC is charged with the responsibility of developing "area-wide" plans for land use; water supply and water pollution abatement facilities; storm drainage facilities; highways; public transportation systems; solid waste management; housing and other services of regional significance. In a related capacity, the Commission is responsible for the review of applications for Federal financial aid for such programs as those noted above and a wide variety of others for which member communities may be eligible.

LOCAL PLANNING ASSISTANCE

Mr. James Tethers, Regional Planner regularly attended meetings of the Planning Board to assist with local development problems and coordinate local and regional planning activities.

SNHPC professional staff members attended over 15 meetings in Bedford and provided the Planning Board and Selectmen with numerous administrative and technical services among which were:

- subdivision site inspections
- subdivision plan review and recommendations
- clarification of state regulations
- update of Planning Enabling Legislation
- preparation of existing land use map
- update of land use plan.

Under a special contract with the Bedford Planning Board, the Southern New Hampshire Planning Commission researched and prepared detailed descriptions of all zoning districts in Bedford and prepared a new zoning map. This material should become a valuable tool of both the Planning Board and the Board of Adjustment.

REGIONAL PLANNING

The SNHPC worked to coordinate activities of the Bedford Planning Board, and its sanitary engineering consultants and relate their programs to regional, state and federal agencies.

SNHPC programs of a regional nature completed during 1971 were:

- A Report on Social Planning
- Metropolitan Manchester Community Shelter Plan
- Metropolitan Review A-95 Handbook
- Roles and Responsibilities for Update of Transportation Plan

Regional planning activities initiated during 1971 were:

- Final report on the water and sewerage facilities program
- Regional housing study

- Regional land use plan proposal
- Update of the transportation study
- Forum of local elected officials
- Storm drainage facilities
- Recreation and open space plan
- Capital improvements program.

LOOKING AHEAD

The Southern New Hampshire Planning Commission has witnessed significant developmental activity in Bedford and shares with your officials the optimism for a bright future.

Coincident with coordinated and planned development is an increase in local demand for professional services as occurred this past year. In response to these demands, the SNHPC, in 1972, will strengthen its capabilities to respond to local problems.

LOCAL PLANNING

The Commission is currently developing an expanded scope of professional planning services to be made available to Bedford. It is our hope that implementation of this program will relieve the Bedford Planning Board of some of the more routine duties, thereby enabling your planning board to become more involved in advance planning activities.

REGIONAL PLANNING

Growing functional responsibilities have placed increased pressure on the SNHPC to raise and act on controversial and sensitive issues. The Commission accepts this challenge, but it is going to insist upon local commitments to support regional planning.

There must be a consensus and willingness to innovate to solve some of our regional challenges. Local government officials cannot simply raise issues and react to proposals. They must make a commitment to allocate local resources to regional issues; formulate regional policies; and openly support regional planning.

> EUGENE M. VANLOAN, Commissioner

REPORT OF THE TOWN HISTORY COMMITTEE

The Bedford Town History, 1737-1971, is expected to be ready by Town Meeting Day, March 7th.

The books are hard-bound, approximately 800 pages, and will cost \$8.00. (After January 1st, 1974 the price of the books will go to \$10.00.)

They will be on sale at the Town Hall on March 7th, and at the Town Meeting on March 14th. After that they will initially be available from Mr. Byron Peck, Nashua Road. As President of the Historical Society he has kindly volunteered to handle them.

The committee wishes to thank the town for underwriting this project. The money the Town voted will be repaid as the books are sold. We also wish to thank all who cooperated in this undertaking.

Respectfully submitted,

5 7 A 7 7

DORIS PECK, JOY RICHARDSON, Co-Chairmen

PROGRESS REPORT TO THE TOWN OF BEDFORD ON WASTE WATER COLLECTION AND TREATMENT

The voters at the March 1971 Town Meeting authorized the Selectmen to have prepared a Preliminary Report on Waste Water Collection and Treatment. Following negotiations and approval of the N.H. WS & PCC, the Selectmen entered into a contract with the engineering firm of Anderson-Nichols of Concord in July to prepare the report.

The following briefly outlines the work completed to date:

Studies have been made that predict the present 6000+ population will grow to about 26,000 people in the year 2000. The waste water flow generated from this predicted population along with that which will come from present and future industrial and commercial establishments will amount to about 5.6 million gallons per day.

Field Surveys have been made to determine the routes of sewers to collect this flow. Sufficient soil borings were completed to assist in sewer routing and to prepare construction cost estimates.

It was found possible to collect by gravity the flow from the eastern portion of the Town to a location on the shore of the Merrimack River south of the Route 101-I 193 bridge. The western portion of the Town drains southerly and wastes would be pumped to the eastern section. Although the eastern portion is only 40% of the area, it is predicted that it will generate 70% of the total flow.

Areas of present pollution, dense population, and poor soil permeabiality have been evaluated to prelimanarily establish a four step Phase construction program of interceptor and street sewers for the eastern portion of the Town. The total of the Phases will amount to Fifty five miles of sewers.

The present status of the report is the collection of cost data to evaluate treatment alternates of Bedford constructing its own plant or contracting with the City of Manchester to regionally receive and treat its wastes.

Contact has been made for treatment cost analysis and comparison with the City of Manchester through its Highway Commission Chairman. Inasmuch as cost figures are not yet available from the city, comparisons must be delayed and recommendations withheld, pending the receipt of these costs.

No action will have to be taken by the Town Meeting inasmuch the contract with Anderson-Nichols remains in force until the work is completed.

It is anticipated that the work on this phase will be finished this summer and further action will be required by the Town at the Annual Meeting next year to initiate the next phase.

BEDFORD CONSERVATION COMMISSION REPORT

The Bedford Conservation Commission's most effective action this year was in spearheading a "Clean Up Day" with the enthusiastic cooperation of many organizations and groups in town, as well as individual Bedford Citizens who turned out to clean the roadsides of an amazing amount of accumulated trash. We are planning to make this an annual event on Fast Day weekend, and feel sure the excellent cooperation we received last year will be repeated.

Your commission met with the selectmen about the location of the new dump off Wallace Road and as a result the dump was established in an area that will not interfere with the future development of a public picnic area near the lower pond.

We have inquired as to the possibility of purchasing the Pulpit Rock Area for the town, but unfortunately have not been successful in our efforts.

We will continue to look for land that should be preserved benefit of all the citizens of Bedford and are empowered to accept grants of land and easements for that purpose.

One member, Dr. Eric Stone has resigned from the Commission because of ill health and Mr. Howard Hansen has been appointed to serve in his place.

Respectfully submitted,

BINNIE ELLIS, Chairman Bedford Conservation Commission

Members:

ROBERT RAULERSON ERIC P. STONE (Retired) ANDREA SOLMS LYDIA KENNARD

of the

SCHOOL DISTRICT

for the

TOWN OF BEDFORD

FOR THE YEAR JULY 1, 1970 TO JUNE 1971

SCHOOL WARRANT

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District in the Town of Bedford, New Hampshire qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said district on the 7th day of March, 1972 at 7:00 o'clock in the forenoon to act upon the following questions:

- 1. To choose a Moderator for the coming year.
- 2. To choose a Clerk for the ensuing year.
- 3. To choose a member of the School Board for the ensuing three years.
- 4. To choose a member of the School Board for the ensuing year.
- 5. To choose a Treasurer for the ensuing year.

The polls will be open from 7:00 A.M., and will close no earlier than 6:00 P.M.

Given under our hands at said Bedford this 8th day of February 1972.

ANNA VAN LOAN, M. EDWARD MATTA, School Board

A True Copy of Warrant—Attest:

ANNA VAN LOAN, M. EDWARD MATTA, School Board

BEDFORD SCHOOL DISTRICT

SCHOOL WARRANT

THE STATE OF NEW HAMPSHIRE

To the inhabitants of the School District in the town of Bedford, New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at the McKelvie School Cafeteria in said District on Wednesday the 1st day of March, 1972, at 7:30 P.M. in the evening to act upon the following subjects:

- ARTICLE I. To see if the District will vote to keep the polls open for a period of two hours following completion of the discussion under Articles II and III of this warrant.
- ARTICLE II. To see if the District will vote to authorize the construction and equipping of an elementary School and to appropriate a sum not to exceed \$1,300,000. for the aforesaid purposes, said sum to be in addition to any bond investment interest and other local, State or Federal funds made available therefor, and to raise the same by issuance of bonds or Serial notes in accordance with the provisions of the Municipal Finance Act, Chapter 33 of the revised Statutes Annotated of New Hampshire, as amended, and to authorize the Bedford School Board to so issue and negotiate said bonds or notes in the name of or on the credit of the District, said Board to have discretionary powers described in Section 8 of said Chapter 33 in respect to said notes or bonds.
- ARTICLE III. To see if the District will vote to authorize the School Board to engage the services of an Architect, Engineer and Educational Consultant to develop plans and specifications and secure bids for a high school in anticipation of the next Annual School District Meeting and appropriate a sum not to exceed \$210,000. for the aforesaid purposes, said sum to be in addition to any bond investment interest and other local, State or Federal funds made available therefor, and to raise the same by issuance of bonds or Serial notes in accordance with the provisions of the Municipal Finance Act, Chapter 33

of the revised Statutes Annotated of New Hampshire, as amended, and to authorize the Bedford School Board to so issue and negotiate said bonds or notes in the name of or on the credit of the District, said Board to have discretionary powers described in Section 8 of said Chapter 33 in respect to said notes or bonds.

ARTICLE IV. To see if the District will authorize the School Board to provide transportation for High School students attending West High School and appropriate a sum not to exceed \$31,000.00 for the aforesaid purpose. (Article submitted by request).

ARTICLE V. To see if the District will:

- A. Approve the dual enrollment plan between the District and Trinity High School said plan to include secondary school programs in Physical Education, General Science, Biology, Physics, Chemistry, Business Education and Social Studies and which plan shall be administered by the School district of the City of Manchester.
- B. Authorize the school board to assign certain students, who are residents of the District to the dual enrollment classes administered by the City of Manchester and further authorize the school board to make such contractual arrangements that may be necessary to implement said assignment of students.
- C. Appropriate the sum of \$8,500.00 for the payment of the cost of tuition incurred by the assignment of said students to the dual enrollment program administered by the City of Manchester at Trinity High School and to authorize the school board to apply for any grants under RSA 198:21, which funds will be credited to the district. (Article submitted by request).

ARTICLE VI. To see if the District will:

A. Approve the dual enrollment plan between the District and St. Raphael and Sacred Heart Elementary Schools said plan to include elementary school program in Mathematics, Science, Language Arts and Social studies and which plan shall be administered by the School District of the City of Manchester.

- B. Authorize the school board to assign certain students, who are residents of the District to the dual enrollment classes administered by the City of Manchester and further authorize the school board to make such contractual arrangements that may be necessary to implement said assignment of students.
- C. Appropriate the sum of \$4,000.00 for the payment of the cost of tuition incurred by the assignment of said students to the dual enrollment program administered by the City of Manchester at St. Raphael and Sacred Heart Elementary Schools and to authorize the school board to apply for any grants under RSA 198:21, which funds will be credited to the district. (Article submitted by request).

ARTICLE VII.

- A. To determine whether or not the district will vote to increase the number of members of its School Board from three to five members, said increase to become effective at the March 1973 meeting in accordance with the provisions of New Hampshire Revised Statutes Annotated 197:15.
- B. If the District so chooses to increase it's members from three to five members, and in order to maintain an uneven number of members at all times in accordance with the provisions of New Hampshire Revised Statutes Annotated 197:15, the following method of electing members be adopted:

Retain present method of electing board members.

Three members elected for three years each.

March 1972 term expires March 1975.

March 1973 term expires March 1976.

March 1974 term expires March 1977.

In 1973 add two additional members:

March 1973, one, two (2) year term to expire 1975 the successor for three years to 1978.

March 1973, one, three (3) year term to expire 1976 the successor for three years to 1979.

March 1974 one member for three (3) years.

The March 1975 meeting elect two members for three (3) years each—expire 1978.

The March 1976 meeting elect two members for three (3) years each—expire 1979.

The March 1977 meeting elect one member for three (3) years—expire 1980.

The March 1978 meeting would repeat the cycle started in 1975.

In 1973, candidates file for the two year term, and candidate receiving the greatest number of votes be declared elected.

In 1973, candidates file for the two three (3) year terms and the two candidates receiving the greatest number of votes be declared elected.

Thereafter, when two, three (3) year candidates are elected the same year the two candidates receiving the greatest number of votes be declared elected.

- ARTICLE VIII. To see if the District will direct the School Board to develop a policy which permits the use of alcoholic beverages on School District property at adult functions. (Article submitted by request).
- ARTICLE IX. To see what sum of money the District will vote to raise and appropriate for the support of schools, for payment of salaries for the school district and agents and for the statutory obligation of the District.

Given under our hands at said Bedford this 8th day of February 1972.

ANNA VAN LOAN, M. EDWARD MATTA, School Board

A True Copy of Warrant-Attest:

ANNA VAN LOAN, M. EDWARD MATTA, School Board

BEDFORD SCHOOL BUILDING COMMITTEE

EDUCATIONAL FACILITIES RECOMMENDATIONS

This report is made to the School Board by members of the Bedford School Building Committee appointed and acting at the Board's request.

THE PRESSING NEEDS OF BEDFORD FOR ADDITIONAL SCHOOL FACILITIES IS BEYOND QUESTION.

Everyone recognizes that some type of school construction must be commenced in the immediate future. While there may be differences of opinion concerning whether immediate school construction starts at the elementary or high school level, there is general recognition of the fact that both types of school needs must be met by Bedford in the near future.

The committee recommends:

1. That at the March 1972 School District Meeting the voters be asked to appropriate the sum of \$210,000 for complete educational and architectural specifications and final plans and drawings for a Bedford High School for 800 pupils, with core facilities for eventual use by 1200 pupils.

2. That the construction project for the Bedford High School, based upon the specifications, plans and drawings referred to in #1, be put out to bid in time for a firm construction price to be proposed to the voters in March 1973 and funds for the construction project appropriated at that time by the voters.

3. That at the March 1972 School District Meeting the voters be asked to appropriate the sum of \$1,300,000 for the immediate construction of a 500 pupil elementary school to open at the earliest possible date.

4. That the School Board appoint two Building Committees, one in connection with the construction of an elementary school and one for the construction of a high school so that concerned citizens be given an opportunity to participate in the formulation of plans for each from inception.

5. That the voters and the committee be apprised of the progress being made toward the acquisition of 50 or more acres of land for school building purposes, as authorized by the voters at the March 1971 School District Meeting.

6. That the School Board explore the possibility of all types of construction for the recommended primary school. An important objective would be for the elementary facility to be ready for occupancy in 1972, if at all possible.

7. That all consideration should be given to keeping the facilities of McKelvie as a middle school.

8. That kindergarten program should be included in the educational planning as soon as the Board deems feasible.

The reasons for these recommendations are as follows:

Planning and Construction of a High School:

Relief from the overcrowded conditions at West High for our Bedford students must be accomplished at the earliest possible date. There is no reason to think that the overall high school situation in Manchester will improve over the next few years. Rather it appears that the situation will get worse.

We should consider the following questions:

1. Will Manchester in the near future be able to offer Bedford High School pupils the educational opportunities parents desire for their children?

2. How soon will there be double sessions at West High and how will this affect Bedford students and parents?

3. How adversely will additional parochial high school closings affect the high school situation in Manchester?

4. Will the then serving school board of Manchester "welcome" tuition students in 1975?

5. Will the tuition cost to send high school students to West High in 1975 be disproportionately high?

This committee does not believe that Bedford can justly leave the fate of its future high school students subject to the problems afflicting Manchester. We feel that the construction of a high school in Bedford is an obligation we must face . . . NOW.

SCHOOL DISTRICT

High school curricula has undergone many and profound changes in the past 20 years. There is no reason to think that additional changes will not occur during the next 20 years. The planning of a high school requires the services of persons knowledgeable in what has been occurring and what is likely to take place in the future. We believe that the services of consultants to plan the educational program is as necessary as an architect in developing plans for a high school.

Construction of a primary school:

Relief from the overcrowded conditions at Memorial and Mc-Kelvie Schools must be accomplished at the earliest possible date. McKelvie School provides facilities for an adequate middle school. Any changes or additions to that building may hinder its best future use as a middle school.

Memorial School is an adequate facility for 300 primary grade students. An addition to Memorial would not be advisable because of *site limitations*. Attempts to alter the existing space to accommodate more children would not result in an improved instructional program.

The architectural and construction field presents many types of "new-quick" but adequate construction known as pre-built or pre-fab. Every opportunity should be explored to investigate this field of construction.

The construction of an elementary school to open in late '72 or early '73 would not be a panacea for the operational problems of the Bedford schools. It will no doubt present organizational and administrative problems. The reason for this is the relatively uneven distribution of pupils in the various grade levels (see chart below). Indications are that Bedford will have approximately 2500 pupils in grades 1-12 by September 1976. These pupils will be distributed approximately as follows:

1-4	5-8	9-12
750	900	850

In September 1976, judgments will have to be made concerning the best method to accommodate the 200 pupils in excess of designed capacity. Completion of the proposed High School,

with a movement of some pupils in grades 7 and/or 8 to that building may make sense. Whatever the best method will be can be determined at that time, but it is certain that additional school construction will be required.

Conclusion:

The committee feels that the recommendations stated above should solve Bedford's school problems. They present a TOTAL plan for Bedford's educational needs. Both elementary and high school building must be considered, as the present situation ... TODAY ... at both levels is CRITICAL.

WEST HIGH SCHOOL

Design capacity	1500
Present enrollment	1653
Projected enrollment next year	1800

McKELVIE AND MEMORIAL

Design capacity	1100
Present enrollment	1283

WE ARE OVER CAPACITY NOW !!!

Financial Situation Improved:

However, we should be encouraged because of the Bedford financial situation as it is NOW - - - TODAY.

AS OF DECEMBER 6, 1971 THE STATE TAX COMMISSION REPORTS THAT THE EQUALIZED VALUATION OF BED-FORD IS \$66,662,217. THIS REPRESENTS AN INCREASE OF ABOUT \$16,500,000 SINCE A YEAR AGO. THE BUILDING COMMITTEE'S CALCULATIONS IN 1970 PROJECTED (US-ING A 6% RATE OF GROWTH) \$66,911,000 IN 1975; AND IN ONE YEAR WE ARE ALMOST THERE.

After two years of long and hard research, the Committee envisions the recommendations as a total program for future educational development for Bedford. This Building Committee composed of individual citizens of Bedford feels a very strong moral

SCHOOL DISTRICT

responsibility for the long range educational interests of the children of Bedford, as well as the financial burden for its citizens. We are confident that the Bedford School Board shares these objectives. So, we must call for ALL-School Board, School Building Committee and citizens-to work together to develop and maintain an educational system that will give our children good educational preparation, so that our investment in the future will be well spent.

Submitted by,

Bedford School Building Committee

Roy Stewart Walter VanAnglen Robert Rasanen Robert Eaton J. Frank Crowley John Larrabee Alvin Barrett Kazys Daugela Charles Colpitts John Holland Mrs. Robert Woods Mrs. Norman Stahl Willard Varney Maurice Letendre Mrs. Erwin Schmidtchen Robert Jones Mrs. Charles Lovell Earl Isham, Jr. Mrs. George Wiggin, Jr. Mrs. John Coogan Mrs. Frederick Goode Peter Lakis Mrs. Roland Guillemette Mrs. Charles Solms Donald Folsom Harley Orr

Mrs. Richard Bee, Clerk

REPORT OF THE BEDFORD SCHOOL BOARD

Whereas the Bedford School District is in dire need of additional school building facilities to contain our growing pupil enrollment and related educational programs, and

Whereas the District must recognize its obligation to the kindergarten age children of the community, and

Whereas we cannot guarantee the continued tuition of our high school pupils to Manchester, and

Whereas we recognize the importance of guiding our own curriculum and the full education of our children, therefore,

Be it resolved that we, the undersigned members of the Bedford School Board, pledge our unanimous efforts to action as a commitment to our youth.

We urge the support of a bond issue at the March 1972, Annual School District Meeting for \$1,300,000. to build a new elementary school.

We urge the district commit itself to the proposition of voting a high school in March, 1973, by appropriating sufficient funds now to properly research and document our high school needs.

We pledge the appointment of an elementary and a high school building committee to assist the board in assessing the needs of our children and formulating plans to best meet their needs.

Further, we urge and implore all residents of Bedford to support our pledge to youth.

ANNA S. VAN LOAN, M. EDWARD MATTA, Bedford School Board

January 18, 1972

REPORT OF THE CHAIRMAN OF THE SCHOOL BOARD

To the Residents of Bedford:

For the past year it has been my pleasure to serve as Chairman of your School Board.

Elsewhere in this booklet you will find the reports of the Superintendent, the Assistant Superintendents and the Principals. You will find their reports very comprehensive and I refer you to them.

As is mentioned in these reports the most important changes administratively were the adoption of the pod system and the reorganization of grades 1-4 under the supervision of one principal. However, another change for the better which is perhaps not so obvious to the general public is the increased supervision which has resulted from the creation of the new Supervisory Union #26. No longer do we have to compete with four other districts for the time and attention of the Superintendent. He and one assistant are present at each meeting of the Board. We are also getting much more in the way of research and the schools are getting much more in the way of supervision.

This is the first year that the Transportation Coordinator has been on the job. He has relieved the Board of much routine work which could better be taken care of at a lower level of administration.

We are sorry that the 5-member board cannot go into effect this year. Because of a technicality in the vote last year the district must again vote on this matter. There will also be two terms on the Board to be filled this year. Mr. Jack Smith submitted his resignation because he has moved out of Bedford. The Board did not appoint anyone in his place because there were only two meetings before election and they felt the voters should make that choice.

Three new concepts will appear on the warrant for your decision. This past year we have had available to us on a part-time

basis under Title I funds the services of a psychologist. The Board perceives the need for such a person and has recommended this position which we would share with Merrimack. Articles for financial support for dual enrollment for Bedford students attending parochial schools and transportation for students attending West High School are included in the warrant by petition.

But — as it has been for some years now — the story of the Bedford schools can be summed up in the one word SPACE: the lack of it, what we are doing to make the best use of what we have and the plans for solving the problem in the future. The reports of the principals and the operating budget address themselves to the first two problems. The Building Committee has been studying our building needs for the future and you will find their recommendations in this School District Report. The School Board has voted its unanimous endorsement of the program and hopes that you, the voter, will also support it.

One of the pleasures of the past year has been the attendance of interested citizens at Board meetings. These meetings are open to the public and we hope even more of you will attend in the future.

We are grateful to the members of the Building Committee for their dedication and the many long hours they have spent in studying our building needs. We also wish to express our appreciation to all school personnel, particularly Superintendent Leavitt for his guidance over the past year. At this time we would also like to recognize and thank our former Board Member Jack Smith for his devotion to the schools of Bedford. And my personal thanks to my fellow Board Member Ed Matta for his cooperation and assistance.

> ANNA S. VAN LOAN, Chairman

> > The states

BUDGET COMMITTEE REPORT ON

SCHOOL DISTRICT BUDGET

The Budget Committee wishes to express its appreciation to the School Board, school officials and the superintendent of schools for their fine cooperation in providing complete and detailed financial statements. At best the study and preparation of a budget of this size is difficult and complex. Without their full cooperation and open discussion, it would be nearly impossible.

The operating budget was first reviewed at a joint meeting of the School Board and Budget Committee. The figures were presented by Mr. Leavitt, Superintendent of Schools on requests for funds received from the administration and staff. The School Board revised these figures downward and recommended a budget that was shown at the public hearing on Jan. 25. Following the hearing the Budget Committee including the School Board representative met and further reductions were made resulting in almost a jointly approved budget.

So that you will not be influenced by the vote of this Committee, three programs are submitted without recommendation. This manner of submission denotes neither favorable nor unfavorable opinion on the part of the Committee.

The program for psychologist is 50% Federally funded with the remaining cost and time to be shared by Merrimack. In the Committee's opinion, this program, the manner of funding, and the division of services deserve the unbiased vote of all.

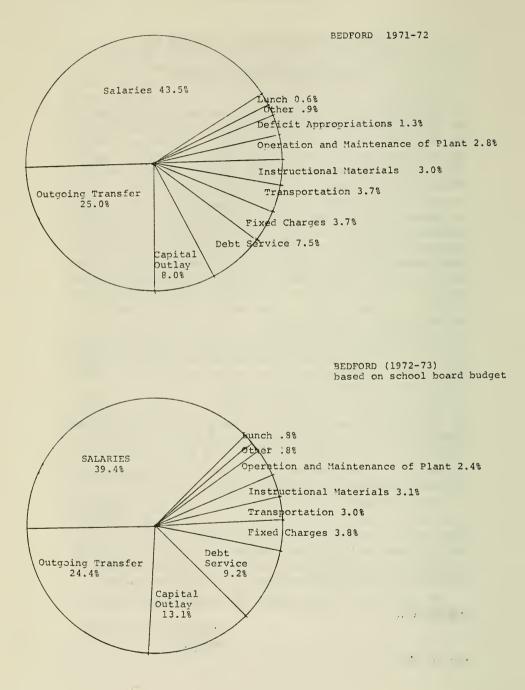
The high school transportation and dual enrollment programs are new, different and precedent setting.

Two bond issues are to be considered. Each is submitted as recommended, solely to comply with legal requirements. Any other vote by this Committee could possibly prevent the acceptance of these issues by Bond Counsel in spite of a completely favorable vote by the district. Issues of this importance must be decided by the vote of all attending the school district meeting.

On each item in this budget, the decision was reached by majority vote.

DONALD E. FOLSOM, Chairman

Feb. 9, 1972



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SCHOOL BUDGET

1972-73 BUDGET OF THE SCHOOL DISTRICT OF

BUDGET COMMITTEE

	PURPOSE OF APPROPRIATION		Approved Budget 1971-72		School Board's Budget 1972-73		Recom- mended 1972-73	Submitted Without Recom- mendation
100.	Administration							
	110. Salaries	\$	1,200.00	\$	1,200.00	\$	1,200.00	
	135. Contracted Services		1,350.00	Ŧ	1,350.00	Ŧ	1,350.00	
	190. Other Expenses		445.00		545.00		545.00	
200.	Instruction							
	210. Salaries		641,883.00		689.444.00		689,444.00	
	215. Textbooks 220. Library & Audiovisual		14,081.00		14,500.00		14,500.00	
	Materials		10.500.00		10.000.00		10 000 00	
	230. Teaching Supplies		20,000.00		24,000.00		10,000.00 24,000.00	
	235. Contracted Services		2.421.00		1,298.00		1.298.00	
	290. Other Expenses		4,300.00		6,500.00		6,500.00	
400.	Health Services		12,366.00		15,690.00		13,690.00	2,000.00
500.	Pupil Transportation		59,000.00		60,121.00		60,121.00	31,000.00
600.	Operation of Plant		í.		ŕ		, i	,
	610. Salaries		32,200.00		36,300.00		36,300.00	
	630. Supplies		3,500.00		4,000.00		4,000.00	
	635. Contracted Services 640. Heat		1,300.00		1,300.00		1,300.00	
	645. Utilities		10.000.00		10,000.00		10,000.00	
	690. Other Expenses		12,910.00 125.00		$13.050.00 \\ 125.00$		13,050.00 125.00	
700.	Maintenance of Plant		16.294.00		16.397.00		16,397.00	
800.	Fixed Charges		10,251.00		10,337.00		10,557.00	
	850. Employee Retirement							
	& F.I.C.A		44,453.00		55,960.00		55,960.00	
000 *	855. Insurance		14,013		15,717.00		15,717.00	
900.*	School Lunch & Spec.							
1000.	Milk Program Student-Body Activities		9,300.00		13,950.00		13,950.00	
1200.	Capital Outlay		5,413.00		8,300.00		8,300.00	
1200.	1265. Sites		106,148.00		20,400,00		20,400,00	
	1266. Buildings		11.922.00	1	.520.915.00	1	.520.915.00	
	1267. Equipment		6,500.00	-	6,500.00	•	6.500.00	
1300.	Debt Service		-,		-,		- ,	
	1370. Principal of Debt		79,000.00		95,000.00		95.000.00	
1 4 7 7	1371. Interest on Debt		3 9.7 40.00		80,815.00		80.815.00	
1477.	Outgoing Transfer Accounts							
	in State 1477.1. Tuition		348,750.00		411,200.00		411,200.00	12,500.00
	1477.3. Supervisory Union		546,750.00		411,200.00		411,200.00	12,300.00
	Expenses		35,457.00		38,981.00		38,981.00	
1479.	Expenditures to other than				50,501100		00,001.00	
	Pub. Schools		9,582.00		13.800.00		13,800.00	
1700.	Summer School		1,000.00		5,000.00		5,000.00	
	Deficit Approp.		16,507.00					
1900.	ESEA 89:10		4,200.00		4,200.00		4,200.00	
TOTA	L APPROPRIATIONS	\$1.	575.860.00	\$3	.196,558.00	\$3	.194,558.00	\$45.500.00
	Federal & District Funds							

* Federal & District Funds

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BEDFORD, NEW HAMPSHIRE

School Approved Board's Budget **REVENUES & CREDITS AVAILABLE** Committee Revenues Budget TO REDUCE SCHOOL TAXES 1971-72 1972-73 1972-73 Unencumbered Balance 50.357.23 \$ Revenue from State Sources: Sweepstakes 9.558.00 17,000.00 \$ 17,000.00 \$ 22,500.00 22,500.00 School Building Aid 12,389.15 Revenue from Federal Sources: Sch. Lunch & Special Milk Program 5.000.00 9.000.00 9.000.00 9,000.00 9.000.00 PL 874 (Impacted Area-Cur. Oper.) 4,000.00 PL 89-10 (ESEA) 4,260.00 4,200.00 4,200.00 Local Revenue Except Taxes: 100.00 100.00 100.00 Rent Other Revenue from Local Sources 1,004.00 5,006.00 5,006.00 Bonds-Notes & Capital Res. Funds: Bond or Note Issues 80,000.00 1,510,000.00 1,510,000.00 TOTAL SCHOOL REVENUES & CREDITS \$ 187.608.38 \$1,576,806.00 \$1,576,806.00 DISTRICT ASSESSMENT 1,617,752.00 1,388,251.62 1,619,752.00 TOTAL APPROPRIATIONS \$3,196,558.00 \$3,194,558.00 \$1.575.860.00

Detail on items under Capital Outlay in 1972-73 Budget to be financed by bonds, notes and/or withdrawals from capital reserve funds:

PURP	DSE	AMOUNT
Elementary	School	\$1,300,000.00
Architect &	Engineering Fees For Plans & Specifications for High School	\$ 210,000.00

DONALD E. FOLSOM PAUL J. MANNING NORMAN F. RICHARDS CHARLES L. ABBE

ANNA S. VAN LOAN ROY H. STEWART ARTHUR F. BOSTWICK ROBERT H. BROOKS

Budget Committee

January 27, 1972

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ESTIMATED REVENUES

DISTRICT	-73
SCHOOL	Budget 1972-7
BEDFORD	Bu

Proposed 1972-73	800.00 15.00 350.00	1,200.00	250.00 450.00 500.00 150.00	1,350.00	250.00 75.00 120.00 50.00 50.00	545.00 3,095.00	
	69	୕ୢୢୢୢ	↔	÷	60 -	കക	-
Budgeted 1971-72	800.00 15.00 35.00 350.00	1,200.00	250.00 450.00 500.00 150.00	1,350.00	150.00 75.00 120.00 50.00 50.00	445.00 2,995.00	
	69 -	69-	69 -	\$	↔	69 69	
Expended 1970-71	800.00 30.00 70.00 350.00	1,250.00	250.52 350.00 306.50	907.02	150.00 13.27 117.70 592.44	873.41 3,030.43	
	\$	\$	↔	\$	↔	\$ \$	
Budgeted 1970-71	800.00 15.00 35.00 350.00	1,200.00	200.00 350.00 500.00 150.00	1,200.00	$\begin{array}{c} 150.00\\ 75.00\\ 120.00\\ 50.00\\ 50.00\\ 50.00\end{array}$	445.00 2,845.00	
	69 -	\$	69	69	69	69 69	
	 100 Administration 110. Salaries of District Officers 110.1 School Board 110.2 Moderator 110.3 Clerk 110.4 Treasurer 		 135. Contracted Services 135.1 Auditors 135.2 Census 135.3 Counsel Fees 135.4 District Meetings 		 190. Other Expenses 190.1 NHSBA Dues 190.2 Advertising 190.3 Treasurer's Expenses 190.4 Committee Expenses 190.5 Supplies 	TOTAL 100 SERIES	

\$ 526,390.54 \$ 598,403.00 \$ 6 \$ 9,480.00 \$ 12,000.00 \$ 12,000.00 \$ 9,111.67 \$ 15,400.00 \$ 15,000.00 \$ 1,100.00 \$ 3,200.00 \$ 5,200.00 \$ 3,000.00 \$ 3,200.00 \$ 5,200.00 \$ 551,984.51 \$ 641,883.00 \$ 6 \$ 551,984.51 \$ 641,883.00 \$ 6 \$ 551,984.51 \$ 641,883.00 \$ 6 \$ 551,984.51 \$ 641,883.00 \$ 6 \$ 551,984.51 \$ 641,883.00 \$ 6 \$ 551,984.51 \$ 641,883.00 \$ 6 \$ 5335.00 \$ 7,836.00 \$ 6 \$ 15,028.71 \$ 14,081.00 \$ 6 \$ 4,360.36 \$ 4,507.00 \$ 6 \$ 15,028.71 \$ 14,081.00 \$ 6 \$ 15,028.71 \$ 14,081.00 \$ 6 \$ 15,028.71 \$ 14,081.00 \$ 6 \$ 10,67.00 \$ 1,067.00 \$ 6 \$ 10,067.00 \$ 1,067.00 \$ 6 \$ 10,060.00 \$ 1,069.00 \$ 6 \$ 10,600.00 \$ 1,069.00 \$ 6 \$ 10,600.00 \$ 1,069.00 \$						
Instruction Salaries5 527,957.00 (300.00 5 526,390.54 (3400.00 5 598,403.00 (3400.00 210.1 Teachers and Principals5 527,957.00 ($5,000.00$ 5 56,390.54 ($5,000.00$ 5 598,403.00 ($3,000.00$ 210.2 210.3 210.3 210.4Flandwriting5 527,957.00 ($5,000.00$ 5 56,390.54 ($5,000.00$ ($3,000.00$ 5 56,390.54 ($5,000.00$ 5 598,403.00 ($3,000.00$ ($3,000.$	$\begin{array}{c} 638,364.00\\ 13,220.00\\ 17,220.00\\ 3,100.00\\ 3,100.00\\ 1,200.00\\ 1,200.00\\ 1,200.00\\ 1,580.00\end{array}$	689,444.00	3,828.00 3,960.00 1,163.00 2,858.00 1,777.00 914.00	14,500.00	3,734.00 250.00 944.00 539.00 732.00 732.00 1,173.00 1,500.00	10,000.00
Instruction Subaries Solution	↔	6 9-	69-	'⇔	69 -	` 6 9
Instruction Solution 526,390.54 \$ Salaries 210.1 Teachers and Principals \$ \$526,390.54 \$ 210.1 Teachers and Principals \$ \$527,957.00 \$ \$526,390.54 \$ 210.1 Teachers and Principals \$ \$527,957.00 \$ \$526,390.54 \$ 210.2 Substitutes \$ \$\$000.00 \$\$,480.00 \$ \$\$,440.00 \$ \$\$,000.00 \$\$,000.	$\begin{array}{c} 598,403.00\\ 12,400.00\\ 15,400.00\\ 1,100.00\\ 3,100.00\\ 1,200.00\\ 3,500.00\\ 7,000.00\end{array}$	641,883.00	3,696.00 3,936.00 1,283.00 2,523.00 1,825.00 788.00	14,081.00	$\begin{array}{c} 4,507.00\\ 220.00\\ 368.00\\ 1,067.00\\ 698.00\\ 498.00\\ 603.00\\ 1,069.00\\ 1,509.00\\ 1,509.00\end{array}$	10,500.00
Instruction Salaries \$ 527,957.00 \$ 526,000.00 \$ 9 Salaries 210.1 Teachers and Principals \$ 527,957.00 \$ 526,000.00 \$ 9 210.2 Substitutes 3,000.00 \$ 9,200.00 \$ 556,000.00 \$ 551,00 \$ 515,00 \$ 515,00 <td>69</td> <td>\$</td> <td>69-</td> <td>഻൙</td> <td>↔</td> <td>\$</td>	69	\$	69 -	഻൙	↔	\$
Instruction Salaries \$ 527,957.00 Salaries 210.1 Teachers and Principals \$ 527,957.00 210.1 Teachers and Principals \$ 527,957.00 210.2 Substitutes \$ 6,000.00 210.3 Speech Therapy \$ 3,000.00 210.4 Handwriting \$ 3,000.00 210.5 Speech Therapy \$ 3,000.00 210.6 Department Heads \$ 3,000.00 210.7 Course Credits \$ 3,000.00 210.8 Teacher Aides \$ 5,490.00 210.8 Teacher Aides \$ 5,490.00 210.8 Teacher Aides \$ 5,490.00 210.8 Teacher Aides \$ 1,800.00 215.11 Replacement 6. X 650 \$ 1,800.00 215.21 New Program \$ 1,800.00 215.21 New Program \$ 1,800.00 215.21 New Program \$ 1,538.00 215.231 Special Program \$ 1,538.00 215.21 New Program	$\begin{array}{c} 526,390.54\\ 9,480.00\\ 8,411.67\\ 1,100.00\\ 3,000.00\\ 3,602.30\\ 3,602.30\\ \end{array}$	551,984.51			4,360.36 100.16 202.45 215.64 303.54 303.54 1,106.23 1,106.23 794.39	7,836.53
Instruction Salaries \$ 52 210.1 Teachers and Principals \$ 52 210.2 Substitutes \$ 53 210.3 Clerks \$ 53 210.4 Handwriting \$ 54 210.5 Speech Thrrapy \$ 54 210.6 Department Heads \$ 54 210.6 Department Heads \$ 54 210.7 Course Gredits \$ 54 210.8 Teacher Aides \$ 54 210.1 Replacement 6. X 650 \$ 54 215.11 Replacement 6. X 660 \$ 51 215.21 New Program \$ 1 215.31 Special Program \$ 2 215.31 Special Program \$ 2 215.31 Special Program \$ 2 220.22 AV Rentals \$ 2 220.21 AV Rentals \$ 2 220.21 AV Rentals \$ 2 <td>\$9</td> <td>هه</td> <td></td> <td>`</td> <td>69</td> <td>' 69</td>	\$9	هه		`	69	' 69
Instruction Salaries 210.1 Teachers and Principals 210.2 Substitutes 210.3 Glerks 210.5 Speech Therapy 210.5 Speech Therapy 210.5 Speech Therapy 210.5 Speech Therapy 210.7 Course Credits 210.8 Teacher Aides 210.8 Teacher Aides 215.11 Replacement 6, X 650 215.11 Replacement 6, X 650 215.21 New Program 215.21 New Program 215.21 New Program 215.21 New Program 215.21 New Rentals 220.21 AV Rentals 220.21 AV Rentals 220.21 AV Rentals 220.37 Filmstrips 220.37 Filmstrips 220.57 Other 220.57 Other	527,957.00 6,000.00 8,225.00 1,100.00 3,000.00 3,000.00	549,282.00	$\begin{array}{c} 1,800.00\\ 5,400.00\\ 1,344.00\\ 1,350.00\\ 3,735.00\\ 1,259.00\end{array}$	15,388.00	$\begin{array}{c} 6,000.00\\ 100.00\\ 400.00\\ 377.00\\ 737.00\\ 732.00\\ 1,152.00\\ 1,413.00\\ 1,413.00\end{array}$	11,000.00
Instruct 210.1 210.1 210.1 210.5 210.5 210.6 210.6 215.1 215.1 215.1 215.1 215.3 215.1 215.3 215.1 215.3 215.1 215.3 215.1 215.3 210.5 215.5 215.5 215.5 215.5 220.5 20.5	↔	6 9-	60 -	\$	↔	\$
	210.1 210.1 210.2 210.5 210.6 210.6 210.6 210.6				Library and Au 220.1 Library 220.2P AV Re 220.2P AV Re 220.3P Filmstr 220.3F Filmstr 220.4P Maps 220.41 Maps 220.5P Other 220.5I Other	

$\begin{array}{c} 3,731.00\\ 3,860.00\\ 1,072.00\\ 1,072.00\\ 1,072.00\\ 1,2290.00\\ 1,2290.00\\ 1,2292.00\\ 1,2222.00$	24,000.00	1,298.00	1,298.00	793.00 400.00 2,100.00 2,100.00 237.00 670.00 500.00 85.00	6,500.00	\$ 745,742.00
↔	\$	69	*>	60	69	
3,050.00 3,216.00 892.00 1,234.00 1,180.00 1,512.00 1,512.00 1,187.00 1,187.00 1,187.00 1,187.00	20,000.00	1,272.00 1,149.00	2,421.00	439.00 30000 30000 30000 30000 20000 296.00 450.00 450.00 450.00	4,300.00	693,185.00
۰ ا	*	69	•	69	•>	\$
1,575.06 4,098.16 169.93 937.60 3,725.00 3,727.00 1,670.81 1,085.84 1,085.84 1,085.84 1,068.75 3,229.13 3,029.13	21,212.58	1,173.00	1,173.00	219.71 70.45 1,370.20 45.85 214.19 283.30 283.30	2,607.19	598,681.25
∽	\$	69 -	-	↔	*>	69
$\begin{array}{c} 1,300.00\\ 4,400.00\\ 696.00\\ 416.00\\ 3,731.00\\ 1,756.00\\ 1,756.00\\ 1,756.00\\ 1,954.00\\ 1,954.00\\ 1,954.00\\ 3,268.00\\ 3,2$	20,000.00	1,200.00 2,000.00	3,200.00	250.00 300.00 1,590.00 250.00 250.00 469.00 300.00 50.00	3,503.00	602,373.00
65 -	-		69	\$ \$	6	6 9
<i>Teaching Supplies</i> 230.1P Replacement 230.1P Replacement 230.2P Testing 230.2P Testing 230.3 Music 230.4 Art 230.5 Physical Education 230.6F Science 230.6F Science Arts 230.7P Language Arts 230.7P Language Arts 230.3P Math 230.9 Speech Therapy 230.10 Other		Contracted Services 235.1 WENH-TV 235.2 Other		Other Expenses 290.1 Office Supplies 290.2 Graduation 290.3 Professional Meetings 290.4 Teacher Workshops 290.5 Professional Publications 290.7 Report Cards 290.8 Postage 290.9 Professional Memberships		TOTAL 200 SERIES
230.		235.		290.		TOTA

11,800.00 2,000.00	\$ 13,800.00	415.00 875.00 250.00 200.00 150.00	1,890.00	15,690.00	1,000.00	1,000.00	55,921.00 3,200.00	59,121.00	60,121.00	36,300.00	36,300.00
	-	∽	\$	\$	69	\$	к÷	\$	\$	ക ഗ	3
10,300.00 \$ 10,181.12 \$ 11,000.00 \$		370.00 500.00 175.00 200.00	1,366.00	12,366.00	1,000.00	1,000.00	55,8 00.00 2,200.00	58,000.00	59,000.00	32,200.00	32,200.00
69	69	↔	\$	69	69 -	-	69	*	\$ \$	60	69
10,181.12	10,300.00 \$ 10,181.12 \$ 11,000.00	$\begin{array}{c} 370.50\\ 240.00\\ 215.67\\ 38.40\\ 120.20\end{array}$	984.77	11,165.89			43,633.68	43,633.68 94.62	43,728.30	28,981.44	28,981.44
69	\$	60	69			1	69	••••	6 9	69	\$
10,300.00	10,300.00	360.00 250.00 150.00 200.00 112.00	1,072.00	11,372.00	300.00	300.00	38.000.00 \$	38,000.00 100.00	38,400.00	28,800.00	28,800.00
69 -	\$	↔	\$	69	÷	*	60	\$	\$	69	\$
Health Services Salaries 410.1 Nurses		Other Expenses 490.1 Vision Testing		TOTAL 400 SERIES	Transportation Salaries		Contracted Services 535.1 Elementary	Other Expenses	TOTAL 500 SERIES	600. Operation of Plant 610. Salaries	
400. 410		490.		TOTA	500.		535.	590.	TOTA	600. 610.	

ed Services Rubbish	\$ 2,500.00	\$ 5,200.00 \$ 250.00	\$ 1,000.00 \$ 2,500.00 \$ 7,000.00 \$	\$ 9,500.00 \$	\$ 150.00 \$ 2,300.00 7,400.00 \$ 7,400.00 400.00 400.00	\$ 12,075.00 \$ 11,876.36	**************************************	\$ 125.00
	Supplies 630.1 M 630.1 Mc	Contracte 635.1M F 635.1Mc	. <i>Heat</i> 640.1M 640.1Mc		Utilities 645.1 We 645.2 Ga 645.3M 1 645.3M 1 645.3Mc 645.4M 7 645.4M 7		690. Other Expenses 690.1 Workshops	

150.00 275.00 800.00	3,772.00 4,997.00	$\substack{255.00\\1,170.00\\350.00\\100.00}$	1,875.00	550.00 600.00 325.00 800.00 5,050.00	7,325.00	400.00 1,100.00 400.00	1,900.00	300.00	300.00	16,397.00
60 -	69	↔	\$	↔	6	⇔	∽	÷	\$	⇔
146.00 184.00 600.00	200.00	380.00 925.00 100.00 250.00	1,655.00	500.00 600.00 325.00 880.00 7,464.00	9,769.00	900.00 2,540.00	3,440.00	300.00	300.00	16,294.00
↔	69-	69	\$	⇔	هه ا	⇔	ا	⇔	\$	\$
353.16 32.52 464.40	526.46 1,376.74	244.43 617.90 41.00 369.63	1,272.96	$\begin{array}{c} 440.00\\ 230.74\\ 559.90\\ 511.50\\ 2,203.00\end{array}$	3,945.14	698.02 1,958.72 483.61	3,140.35			9,735.19
69 -	ہ	69	69-	6 9 -	60	⇔	6 9		1	-
399.00 100.00 456.00	1,115.00	255.00 405.00 100.00 275.00	1,035.00	$\begin{array}{c} 450.00\\ 225.00\\ 325.00\\ 325.00\\ 250.00\\ 2,078.00\end{array}$	3,328.00	300.00 2,335.00 485.00	3,120.00	666.00	666.00	9,264.00
\$\$	\$	\$\$ -	\$	÷	69	€9-	\$	69	\$	€0-
	/23.2.Mc Non-Instructional	Repairs 726.1M Instructional Equip	69 69	Contracted Services 735.1M Painting \$ 735.1Mc Painting \$ 735.2M Maintenance \$ 735.2Mc Maintenance \$ 735.2Mc Maintenance \$ 735.3 Other \$	69- Î	Repair to Buildings 766.1 Boilers \$\$ 766.2M Other \$\$ 766.2Mc Other \$\$	\$	Other Expenses 790. Other	~	TOTAL 700 SERIES \$

$\begin{array}{c} 16,000.00\\ 36,504.00\\ 3,456.00\end{array}$	55,960.00	5,717.00 10,000.00	15,717.00	71,677.00	9,000.00 4,550.00	13,550.00	400.00	13,950.00		2,300.00	2,000.00 2,234.00 200.00
69	⇔	69-	69 -	€?-	69 -	69 -	↔	69-		69 -	
$\begin{array}{c} \textbf{15,991.00} \\ \textbf{25,907.00} \\ \textbf{2,475.00} \\ \textbf{2,475.00} \end{array}$	44,453.00	5,638.00 8,375.00	14,013.00	58,466.00	5,000.00 3,900.00	8,900.00 400.00	400.00	9,300.00	2,000.00	2,000.00	$\begin{array}{c} 125.00\\ 500.00\\ 1,005.00\\ 210.00\end{array}$
\$	~	69 -	69 -	6 3-	69 -	<u>୍</u> ଚ୍ଚ୍ଚ	6 9-	\$	69 -	69	↔
12,202.00 16,230.09 2,107.00	30,539.09	6,299.60 7,894.35	14,193.95	44,733.04	8,917.37 3,000.00	11,917.37 400.00	400.00	12,317.37	1,600.00	1,600.00	94.75 353.84 748.16 180.00
69-	69	↔	°⇔-	~~·	69 -	ୢୄ୶୶	69-	- ↔	÷	6	↔
12,589.00 22,238.00 2,028.00	36,855.00	6,387.00 5,950.00	12,337.00	49,192.00	5,000.00 3,400.00	8 ,400.00 400.00	400.00	8,800.00	1,400.00	1,400.00	$\begin{array}{c} 125.00\\ 300.00\\ 750.00\\ 210.00\end{array}$
69-	\$	€9-	6	69-	69-	~~~	\$	6 9-	÷	`	69
 800. Fixed Charges 850. Retirement FICA 850.1 Retirement 850.2 FICA 850.3 Other FICA 		855. Insurance 855.1 Fire 855.2 Health & Accident		TOTAL 800 SERIES	900. Special Milk & Lunch Program 975. School Lunch 975.1 Federal Monies	990. Other		TOTAL 900 SERIES	1000. Student Activities 1010. Salaries		1075. General Support 1075.1 Music

200.00 217.00 750.00 399.00	\$ 6,000.00	\$ 8,300.00	\$ 30.400.00		\$1,300,000.00 210,000.00 10,915.00	\$1,520.915.00		\$ 6,500.00	\$1,547,815.00	<pre>\$ 10,000.00 30,000.00 35,000.00 20,000.00</pre>	\$ 95,000.00	\$ 465.00 11,680.00
398.00 180.00 600.00 395.00	3,413.00	5,413.00	106 118 00	100,170,00		11,922.00		6,500.00	\$ 124,570.00	10,000.00 30,000.00 39,000.00	79,000.00	775.00 12,640.00
	\$	69	່	9 -		\$		69-	69	60-	\$	69-
285.00 43.90 579.48 449.00	2,734.13	4,334.13	01 020 1	4,11,00.00 \$ 1,073.70 \$ 100,170.00		6,451.00 \$ 5,257.63 \$ 11,922.00		\$ 11,308.68	\$ 17,646.09	10,000.00 30,000.00 35,000.00	75,000.00	1,085.00 13,600.00
	\$	\$	6	÷		6		69-	6 0-	69	`	\$
300.00 215.00 600.00 325.00	2,825.00	4,225.00	120.00	4,1/0.00		6,451.00		14,783.00	25,404.00		\$ 75,000.00	
	ہ	69-	6	.		\$		69	-		· •••	
1075.31 Assemblies		TOTAL 1000 SERIES	1200. Capital Outlay 1265. Sites				1267. Equipment		TOTAL 1200 SERIES	1300. Debt Series 1370. Principal Memorial Addition Memorial Addition McKelvie McKelvie McKelvie Land Land		1371. Interest Memorial Addition

22,960.00 26,325.00 20,090.00 39,000.00 6,300.00 3,280.00 3,280.00	\$ 37,645.00 \$ 37,645.00 \$ 39,740.00 \$ 80,815.00	\$ 112,645.00 \$ 112,645.00 \$ 118,740.00 \$ 175,815.00	\$ 261,433.80 \$ 348,750.00 \$ 411,200.00 19,325.40 35,457.00 \$ 8,981.00 4,462.11 4,541.00 6,650.00 2,945.82 4,541.00 6,650.00	\$ 272,503.00 \$ 288,167.13 \$ 393,789.00 \$ 463,981.00		\$ 1,000.00 \$ 1,033.64 \$ 1,000.00 \$ 5,000.00	3,500.00 \$ 3,834.00 \$ 4,200.00 \$ 4,200.00 16,507.00	\$ 3,500.00 \$ 3,834.00 \$ 20,707.00 \$ 4,200.00	
	\$ 37,645.00 \$	\$ 112,645.00 \$	<pre>\$ 245,520.00 \$ 19,326.00 4,076.00 200.00 3,381.00</pre>	\$ 272,503.00 \$		\$ 1,000.00 \$	\$ 3,500.00 \$	\$ 3,500.00 \$	
McKelvie Addition		TOTAL 1300 SERIES	 1400. Outgoing Transfer Accounts 1477.1 In State Tuition 1477.2 Supervisory Union 1479.1 Other Tuition 1479.2 Tutoring 1479.3 Transportation 	TOTAL 1400 SERIES	1700. Summer School	TOTAL 1700 SERIES		TOTAL 1900 SERIES	

BEDFORD SCHOOL DISTRICT

REVENUE ESTIMATES

	1971-72	1972-73
Unencumbered Balance	\$ 50, 357.23	
Federal Programs		
School Lunch PL 874 ESEA 89:10	5,000.00 4,000.00 4,200.00	\$ 9,000.00 9,000.00 4,200.00
State Programs		
Sweepstakes Building Aid	9,558.00 12,389.15	17,000.00 22,500.00
District Program		
Bond Issue Rentals Capital Reserve	80,000.00 100.00 21,000.00	1,510,000.00 100.00
Summer School Filing Fees	1,000.00 4.00	5,000.00 6.00
TOTAL REVENUE	\$ 187,608.38	\$1,576,806.00
District Assessment	\$1,388,251.62	\$1,619,752.00
TOTAL APPROPRIATIONS	\$1,575,860.00	\$3,196,558.00

REPORT OF AN EXAMINATION AND AUDIT

of the accounts of the

BEDFORD SCHOOL DISTRICT

FOR THE FISCAL YEAR ENDED JUNE 30, 1971

made by

THE DIVISION OF MUNICIPAL ACCOUNTING

STATE TAX COMMISSION

Concord, New Hampshire

SUMMARY OF FINDINGS AND RECOMMENDATIONS

November 15, 1971

The School Board Bedford School District Bedford, New Hampshire

Gentlemen:

Submitted herewith is the report of the annual examination and audit of the accounts of the Bedford School District for the fiscal year ended June 30, 1971, which was made by this Division in accordance with the vote of the District. Exhibits as hereafter listed are included as part of the report.

SCOPE OF AUDIT

Included in the examination and audit were the accounts and records of the School Board, School District Treasurer and School Lunch Account.

FINANCIAL STATEMENTS

Comparative Balance Sheets: (Exhibit A-1)

Comparative balance sheets as of June 30, 1970 and June 30, 1971, are presented in Exhibit A-1. As indicated therein, the Net Debt of the District decreased by \$100,595.22, from \$1,015,-462.79 to \$914,867.57, during the fiscal year ended June 30, 1971.

Analysis of Change in Financial Condition: (Exhibit A-2)

An analysis of the change in financial condition of the School District during the year is made in Exhibit A-2, with the factors which caused the change indicated therein. These were as follows:

 Decreases in Net Debt:
 \$75,000.00

 Bonds Paid During Year
 \$75,000.00

 Net Budget Surplus
 30,004.63

 Increase in Net Debt:
 \$105,004.63

 Surplus Used To Reduce School Tax
 4,409.41

 Net Decrease
 \$100,595.22

Comparative Statements of Appropriations and Expenditures — Estimated and Actual Revenues: (Exhibits A-3 and A-4)

Comparative statements of appropriations and expenditures, estimated and actual revenues for the fiscal year ended June 30, 1971, are presented in Exhibits A-3 and A-4. As indicated by the Budget Summary (Exhibit A-4), a net unexpended balance of appropriations of \$12,724.80 plus a revenue surplus of \$17,279.83 resulted in a net budget surplus of \$30,004.63.

Summary Statement of Receipts and Expenditures: (Exhibit B-1)

A summary statement of receipts and expenditures for the fiscal year ended June 30, 1971, made up in accordance with the uniform classification of accounts, is included in Exhibit B-1. Proof of the Treasurer's balance as of June 30, 1971, is indicated in Exhibit B-2.

School Lunch Program: (Exhibit C)

A summary statement of the School Lunch Program for the fiscal year is included in Exhibit C.

School Tax Account: (Exhibit D)

A statement of the School Tax account with the Town of Bedford is presented in Exhibit D. As indicated therein, at June 30, 1971, the School District had received from the Town of Bedford the total of the 1970-71 School Tax, the amount of which was \$1,154,142.14, plus a prepayment of \$16,507.00 on account of the 1971-72 School Tax. This prepayment represents a deficit appropriation of like amount voted for the fiscal year ended June 30, 1971, and is to be assessed by the Town of Bedford as part of the 1971-72 School Tax.

Bonded Indebtedness: (Exhibit E)

A statement of the outstanding bonded indebtedness of the School District as of June 30, 1971, showing annual debt service requirements is contained in Exhibit E.

GENERAL COMMENTS

Current Surplus:

The current surplus (excess of total assets over current liabilities increased by \$25,595.22 during the fiscal year ended June 30, 1971, as shown herewith:

Total Assets Current Liabilities	June 30, 1970 \$ 98,725.51 74,188.30	June 30, 1971 \$104,033.38 53,900.95
Current Surplus	\$ 24,537.21	\$ 50,132.43

Debt Register:

The provisions of R.S.A. 33:12 require that the Treasurer of every municipal corporation shall keep a register, in such form as prescribed by the State Tax Commission, which shall disclose certain information relative to every bond or note issued by the municipality. The auditors of this Division are required to inspect this register whenever an examination is made of the accounts of a municipality.

Our examination disclosed that such register has not been maintained by the District treasurer. It is therefore recommended that the prescribed register be procured and kept by the treasurer as required by law.

Conclusion:

The provisions of Chapter 184 of the Laws of 1955 require that the auditors' summary of findings and recommendations (letter of transmittal) shall be published in the next annual report of the School District. Publication of the Exhibits contained in the report is optional, at the discretion of the School Board.

We extend our thanks to the officials of the Bedford School District for their assistance during the course of the audit.

Yours very truly,

FREDERICK E. LAPLANTE Director

Division of Municipal Accounting State Tax Commission

BEDFORD SCHOOL DISTRICT

CERTIFICATE OF AUDIT

November 15, 1971

This is to certify that we have examined and audited the accounts and records of the Bedford School District for the fiscal year ended June 30, 1971.

Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as were considered necessary in the circumstances.

In our opinion, the Exhibits included herewith present fairly the financial condition of the School District as of June 30, 1971, together with the results of operations for the fiscal year ended on that date.

Respectfully submitted,

FREDERICK E. LAPLANTE,

Director

Division of Municipal Accounting State Tax Commission

	June 30, 1971	\$ 52,761.43	\$ 52,761.43 \$ 94.532.55	3,329.38	\$ 27,861.93	\$ 21,000.00	2,410.02	\$ 23,410.02	\$ 104,033.38 914,867.57	\$1,018,900.95
RICT sts 30, 1971	June 30, 1970	05	\$ 52,968.45	r (\$ 23,654.69	9 2		\$ 22,102.37	$\begin{array}{c} \$ & 98,725.51 \\ 1,015,462.79 \end{array}$	\$1,114,188.30
EXHIBIT A-1 BEDFORD SCHOOL DISTRICT Comparative Balance Sheets of June 30, 1970 and June 30, 19	June 3	\$ 52,796.55 171.90	03 202 80	330.89		\$ 21,000.00	1,102.37			
EXHIBIT A-1 BEDFORD SCHOOL DISTRICT Comparative Balance Sheets As of June 30, 1970 and June 30, 1971	ASSETS	In Bank In Hands of Treasurer	Special Funds: (Contra)	School Lunch Program Funds	A accounts Dava District.	Due From Capital Reserve Funds	National School Junica Reimbursements (Contra)		Total Assets Net Debt	Total Assets and Net Debt
		<i>Casn</i> In Bank In Hand	Special 1	School	Accounts	Due F	Rein			

\$ 21,000.00 24,532.55 5,739.40 224.00 2,405.00 965,000.00	\$1,018,900.95
 45,603.24 23,323.80 1,433.26 3,828.00 1,040,000.00 	\$1,114,188.30
Appropriations Forwarded (Exhibit A-4) Capital Reserve Fund (Contra) School Lunch Program Fund (Contra) E.S.E.A. Title I — Earmarked Funds (P.L. 89-10) Deposits on 1971-72 Summer Program Tuition Bonds Outstanding	Total Liabilities

LIABILITIES

EXHIBIT A-2

BEDFORD SCHOOL DISTRICT

Analysis of Change in Financial Condition Fiscal Year Ended June 30, 1971

Net Debt—June 30, 1970 Net Debt—June 30, 1971 \$1,015,462.79 914,867.57

Decrease in Net Debt

ANALYSIS OF CHANGE

Decreases in Net Debt:

Bonds Paid During Year \$75,000.00 Net Budget Surplus 30,004.63

\$ 105,004.63

Increase in Net Debt:

Surplus Used To Reduce School Tax 4,409.41

Net Decrease

\$100,595.22

\$100,595.22

			ANNU	AL REPORT				
	BALANCES Appropriations Forwarded nded Overdrafts To 1971-72	\$ 50.00 \$ 428.41	2,703.31	5,328.30	181.44 264.10	471.19	1,856.95	
SS	BAL. ⁴ Unexpended	\$ 292.98	359.29	3,163.47 950.10 2,027.00 67.01 206.11	1,573.07 167.88 198.64	125.00	6,315.91	400.00
Comparative Statement of Appropriations and Expenditures Fiscal Year Ended June 30, 1971	Expenditures 1970-71	\$ 1,250.00 907.02 873.41	552,585.31 15,028.71	$\begin{array}{c} 7,836.53\\ 19,049.90\\ 1,173.00\\ 3,435.99\\ 11,165.89\\ 43,728.30\end{array}$	28,981.44 3,670.13 1,264.10 9,332.12 11.876.36	9,735.19	30,539.09 14,193.95	12,317.37
Statement of Appropriations and Fiscal Year Ended June 30, 1971	Total Amount Available	$\begin{array}{c} 1,200.00\\ 1,200.00\\ 1,200.00\\ 445.00\end{array}$	549,882.00 15,388.00	$\begin{array}{c} 11,000.00\\ 20,000.00\\ 3,200.00\\ 3,203.00\\ 11,372.00\\ 38,400.00\end{array}$	28,800.00 5,243.20 1,000.00 9,500.00 12,075.00	125.00 9,264.00	36,855.00 $12,337.00$	12,717.37
nt of Approp ear Ended J	Receipts and Reimbursements	63	600.00		43.20	125.00 9,264.00		8,917.37
ive Statemer Fiscal Y	Appropriations 1970-71	\$ 1,200.00 1,200.00 445.00	549,282.00 15,388.00	$\begin{array}{c} 11,000.00\\ 20,000.00\\ 3,200.00\\ 3,503.00\\ 11,372.00\\ 38,400.00\\ \end{array}$	28,800.00 5,200.00 1,000.00 9,500.00 12.075.00	125.00 9,264.00	36,855.00 12,337.00	3,800.00
Comparat	Appropriations Forwarded From 1969-70	69				24,603.24		
		Administration: Salaries	Salaries Textbooks	Anterials Antorvisual Materials Supplies Contracted Services Other Expenses Health Services	Operation of Funt: Salaries	Other Expenses	Employee Retirement and F.I.C.A. Insurance	School Lunch and Special Milk Program

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EXHIBIT A-3 BEDFORD SCHOOL DISTRICT ANNUAL REPORT

	21,000.00			224.00 224.00	\$21,224.00 F	CIST	\$21,224.00 H
91.13			15,913.80	33.64	\$27,322.27		\$27,322.27
	3,090.22 879.40 3,474.32		.60	249.07	\$23,540.07	16,507.00	\$40,047.07 \$27,322.27
4,316.13	1,079.78 30,174.84 11,526.34	75,000.00 37,645.00	19,325.40 261,433.80	7,407.93 5,083.64 7,800.00	\$1,239,736.67		\$1,239,736.67
4,225.00	25,170.00 31,054.24 15,000.66	75,000.00 37,645.00	19,326.00 245,520.00	7,657.00 5,050.00 8,024.00	\$18,024.23 \$1,257,178.47	16,507.00	\$1,206,230.00 \$18,024.23 \$1,273,685.47
	+24,603.24 217.66			4,050.00 4,196.00	\$18,024.23		\$18,024.23
4,225.00	4,170.00 + 6,451.00 14,783.00	75,000.00 37,645.00	$19,326.00\\245,520.00$	7,657.00 1,000.00	\$1,189,723.00	16,507.00	\$1,206,230.00
	21,000.00		tate:	3,828.00	\$49,431.24		\$49,431.24
Student-Body Activities	Capital Outery: Sites	Pett Service: Principal of Debt	Uutgoing 1 tansfer Accounts 1n-> tate: Supervisory Union Expenses Tuition	Expenditures I o Other I han Public Schools Summer School E.S.E.A. Title I		19/0-/1 Dencit Appropriation (1)	

(1) Voted at the annual School District Meeting of March 12, 1971.

EXHIBIT A-4

BEDFORD SCHOOL DISTRICT

Comparative Statement of Estimated and Actual Revenues and Budget Summary

Fiscal Year Ended June 30, 1971

	Rev		
SOURCE	Estimated	Actual	Excess
Surplus Used To Reduce School Tax	\$ 4,409.41	\$ 4,409.41	\$
Taxes From School District Levies: 1970-71 School Tax Deficit Appropriation (Voted at the District Meeting of March		1,154,142.14	
2, 1971)	16,507.00	16,507.00	
Revenue From State Sources: School Building Aid Sweepstakes Physically Handicapped	7,467.45	22,500.00 7,572.53 67.43	105.08 67.43
Revenue From Federal Sources: N.D.E.A. — Title V Public Law 874		251.32 1 4,198.0 0	251.32 14,198.00
Other Revenues: Tuition Rent Filing Fees		3,672.00 185.00 5.00	2,572.00 85.00 6.00
	\$1,206,230.00	\$1,223,509.83	\$17,279.83

BUDGET SUMMARY

Actual Revenues		
RevenueSurplusUnexpended Balances of Appropriations\$ 40,047.07Overdrafts of Appropriations\$ 27,322.27	\$ 17,279.83	
Net Unexpended Balance of Appropriations	 12,724.80	
Net Budget Surplus		\$30,004.63

EXHIBIT B-1 BEDFORD SCHOOL DISTRICT

Classified Statement of Receipts and Expenditures Fiscal Year Ended June 30, 1971

RECEIPTS

Local Taxation:				
Current Appropriation:				
Town of Bedford		\$1,	154,142.14	
Deficit Appropriation:				
Town of Bedford			16,507.00	
				\$1,170,649.14
Revenue From Federal Sources:				
N.D.E.A. — Title V		\$	251.32	
School Lunch and Special Milk	Program	Ψ	8,917.37	
Public Law 874			14,198.00	
Public Law 89:10: (E.S.E.A.)				
Title I			4,19 6.00	07 560 60
				27,562.69
Revenue From State Sources:				
School Building Aid		\$	22,500.00	
Sweepstakes			7,572.53	
Physically Handicapped			67.43	30,139.96
				50,155.50
Revenue From Other Sources:				
Tuition		\$	3,672.00	
Rent Tuition Deposits — Summer Pro			185.00	
(1971-72 Session)	gram		2,405.00	
Filing Fees			5.00	
Refunds:				
Appropriation Credits:				
Instruction:				
Salaries	\$ 600.00			
Salaries	a 600.00			
Operation of Plant:				
Supplies	43.20			
Capital Outlay:				
Equipment	217.66			
Summer School	4,050.00			
			4,910.86	
				11,177.86
Total Receipts From	All Sources			\$1,239,529.65
Balance — July 1, 1				52,968.45
GRAND TOTAL				\$1,292,498.10

EXPENDITURES

	E'D			
Administration:				
Salaries	\$	1,250.00		
Contracted Services	ų	907.02		
Other Expenses		873.41		
Instruction:			\$	3,030.43
Salaries	•			
Textbooks	\$			
Library and Audiovisual Materials		15,028.71 7,836.53		
Teaching Supplies		19,049.90		
Contracted Services Other Expenses		1,173.00		
Other Expenses		3,435.99		500 100 11
Health Services				599,109.44
Pupil Transportation				11,165.89 43,728.30
Operation of Plant:				43,720.30
Salaries	\$	28,981.44		
Supplies	Ť	3,670.13		
Contracted Services Heat		1,264.10		
Utilities		9,332.12		
		11,876.36		55,124.15
Maintenance of Plant				9,735.19
Fixed Charges:				0,700.10
Employee Retirement and F.I.C.A.	¢	20 520 00		
Insurance	\$	30,539.09 14,193.95		
				44,733.04
School Lunch and Special Milk Program				12,317.37
Student-Body Activities				4,316.13
Capital Outlay:				
Sites	\$	1,079.78		
Buildings		30,174.84		
Equipment		11,526.34		
Debt Service:				42,780.96
Principal of Debt	\$	75,000.00		
Interest on Debt	φ	37,645.00		
			j	12,645.00
Outgoing Transfer Accounts In-State:				.,
Tuition Supervisory Union Expenses	\$	261,433.80		
Supervisory Official Expenses		19,325.40		00 750 00
Expenditures To Other Than Public Schools			4	80,759.20 7,407.93
Summer School				5,083.64
E.S.E.A. Title I				7,800.00
Total Expenditures For All Purposes			\$1,2	39,736.67
Balance — June 30, 1971				52,761.43
GRAND TOTAL			\$1.2	92,498.10
			Ψ1,2	02,100.10

Exhibit B-2 BEDFORD SCHOOL DISTRICT

Summary of Treasurer's Account and Proof of Balance Fiscal Year Ended June 30, 1971

Balance — July 1, 1970 Receipts During Year	\$ 52,96 8 .45 1,239,529.65				
Expenditures During Year		\$1,292,498.10 1,239,736.67			
Balance — June 30, 1971			\$ 52,761.43		
Proof of Balance					
Balance in the Amoskeag National Balance in the Amoskeag National Balance 3. N. H. — Per Statement June 3.		\$ 105,602.76			

Add: Deposit of July 6, 1971	Ψ	600.00
Less: Outstanding Checks	\$	106,202.76 53,441.33
Reconciled Balance - June 30, 1971		

\$52,761.43

EXHIBIT C

Bedford School District

School Lunch Program

Statement of Account and Proof of Balance

Fiscal Year Ended June 30, 1971

Proof of Balance

Balance — July 1, 1970		\$ 330.89
Receipts During Year: Lunch Sales — Children Lunch Sales — Adults Federal Reimbursements District Appropriation	\$39,012.45 1,945.00 8,917.37 1,726.00	
Milk Sales	2,727.23	54,328.05 \$54,658.94

\$32,623.00 15,494.50 1,542.66 1,669.40

xpenditures During Year:	
Food (Including Milk)	
Labor — Adults	
Services and Supplies	
Social Security	

Balance - June 30, 1971

51,329.56 \$ 3,329.38

Proof of Balance

Balance in the Merchants National Bank, Manchester,		
N. H. — Per Statement June 29, 1971	\$ 4,191.91	
Less: Outstanding Checks	862.53	

Reconciled Balance - June 30, 1971

\$ 3,329.38

EXHIBIT D

BEDFORD SCHOOL DISTRICT

Statement of School Tax Account

Fiscal Year Ended June 30, 1971

1970-71 School Tax Prepayment of 1971-72 School Tax — a/c	\$1,154,142.14	
1970-71 Deficit Appropriation Voted March 2, 1971	16,507.00	\$1,170,649.14

Received From Town of Bedford During Year:	
August 1, 1970	\$ 25,000.00
September 18, 1970	10,000.00
September 23, 1970	10,000.00
October 17, 1970	25,000.00
October 20, 1970	70,000.00
November 4, 1970	50,000.00
November 18, 1970	50,000.00
December 5, 1970	10,000.00
December 22, 1970	21,000.00
December 30, 1970	83,142.14
January 6, 1971	100,000.00
January 18, 1971	10,000.00
January 28, 1971	20,000.00
February 25, 1971	75,000.00
March 11, 1971	50,000.00
April 7, 1971	50,000.00
April 21, 1971	50,000.00
May 4, 1971	150,000.00
May 7, 1971	50,000.00
June 1, 1971	5,000.00
June 9, 1971	65,000.00
June 16, 1971	125,000.00
June 10, 1971	50,000.00
June 9, 1971	16,507.00

\$1,170,649.14

		'AL Interest	\$ 34,940.00 22,535.00 29,530.00 29,530.00 22,136.00 22,136.00 22,136.00 17,400.00 17,400.00 17,400.00 17,400.00 10,215.00 10,215.00 10,215.00 10,215.00 10,215.00 10,215.00 10,215.00 11,435.00 1,435.00 1,435.00	\$263,515.00
		TOTAL Principal	\$ 75,000.00 75,000.00 65,0	\$965,000.00
Maturities	ol Bonds .10% 0,000.00 966 ember 15 ferchants Eventants	Interest	20,090,00 17,220,090,00 15,785,00 15,785,00 15,785,00 14,355,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,00 11,480,000 11,4	\$172,200.00
EXHIBIT E BEDFORD SCHOOL DISTRICT BEDFORD SCHOOL DISTRICT Statement of Bonded Indebtedness, Showing Annual Maturities of Principal and Interest As of June 30, 1971 School Bonds School Bond School Bonds School Bond School Bond School Bond S	School Bonds 4.10% 8700,000.00 June 15 June 15 June 15 and December 15 New England Merchants Network Bark of Boston	Principal	\$ 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00 35,000.00	\$525,000.00
EXHIBIT E BEDFORD SCHOOL DISTRICT onded Indebtedness, Showing An of Principal and Interest As of June 30, 1971	chool Bonds 3.20% 590,000.00 ovember 1 Merchants ¢ of Boston	Interest	$\begin{array}{c} \$12, 640, 00\\ 11, 680, 00\\ 9, 760, 00\\ 9, 760, 00\\ 8, 880, 00\\ 6, 880, 00\\ 6, 880, 00\\ 6, 880, 00\\ 6, 880, 00\\ 7, 940, 00\\ 4, 000, 00\\ 2, 080, 00\\ 1, 200, 00\\ 1, 200, 00\\ 1, 200, 00\\ \end{array}$	\$89,920.00
EXHI FORD SCE d Indebtedh of Principal As of Jur	School Bonds 3.20% May 1, 1964 November 1 Nay 1 and November 1 New England Merchants New England Merchants Netional Bank of Boston	Principal	\$ 30,000.00 30,000.00 30,000.00 30,000.00 30,000.00 30,000.00 30,000.00 30,000.00 30,000.00 30,000.00 25,000.00 25,000.00 25,000.00	\$410,000.00
of Bonde	School Bonds 3.10% \$90,000.00 965 5 d September 15 ad September 15 ad Merchants ak of Boston	Interest	\$ 775.00 465.00 155.00	\$1,395.00
Statement	School Bonds 3.10% 3.10% 890,000.00 March 15, 1965 September 15 New England Merchants New England Merchants National Bank of Boston	Principal	\$10,000.00 10,000.00 10,000.00	\$30,000.00

Amount of Original Issue Date of Original Issue Principal Payable Dates Payable At Maturities — Fiscal Year Fiscal Year Fiscal Year Fiscal Year June 30, 1981 June 30, 1982 June 30, 1986 June 30, 1986 June 30, 1975 June 30, 1975 June 30, 1975 June 30, 1976 June 30, 1977 June 30, 1977

REPORT OF THE SCHOOL DISTRICT TREASURER

For the Fiscal Year July 1, 1970 to June 30 1971

SUMMARY

Cash on Hand July 1, 1970 (Treasurer'		\$	52,969.22
Received from Selectmen	\$1,154,142.14		
Deficit Appropriation	16,507.00		
Revenue from State Sources	30,659.96		
Revenue from Federal Sources	27,562.69		
Received from Tuitions	2,672.00		
Received from all Other Sources	5,580.86		
	······		
TOTAL RECEIPTS		\$1,	237,124.65
Total Amount Available for Fiscal Ye	ear		
(Balance and Receipts)		1,	290,093.87
Less School Board Orders Paid		1,	239,737.94
Balance on Hand June 30, 1971		\$	50,355.93
<i>,</i>			

HENRY A. BLOOD,

District Treasurer

July 24, 1971

AUDITOR'S CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements and other financial records of the Treasurer of the School District of Bedford of which the above is a true summary for the fiscal year ending June 30, 1971, and find them correct in all respects.

ROBERT E. SANDERSON, *Auditors*

REPORT OF REVENUE ADJUSTMENT FROM

STATE TAX COMMISSION

Concord, N. H. 03301

September 16, 1970

Your report of appropriations voted and property taxes to be raised for the 1970-71 school year has been approved on the following basis:

TOTAL APPROPRIATIONS

\$1,198,223.00

Revenues and **Credits**

Unencumbered Balance	\$ 4,409.41
Sweepstakes	7,467.45
School Building Aid	22,500.00
School Lunch & Special Milk Program	5,000.00
PL 89-10 (ESEA)	3,500.00
Rent	100.00
Other Revenue from Local Sources	1,104.00
TOTAL REVENUES AND CREDITS	\$ 44,080.86
AMOUNT TO BE RAISED BY	
1970 PROPERTY TAXES	\$1,154,142.14
TOTAL APPROPRIATIONS	\$1,198,223.00

STATE TAX COMMISSION

Lawton B. Chandler, Commissioner

1972-73

DISTRIBUTION OF

SUPERINTENDENT'S SALARY

Bedford Merrimack State of N. H. 32.8% 67.2% \$ 6,396.00 13,104.00 2,500.00

\$22,000.00

DISTRIBUTION OF

ASSISTANT SUPERINTENDENT'S SALARY

Bedford32.8%Merrimack67.2%State of N.H.

\$ 4,694.00 9,616.00 2,190.00

\$16,500.00

DISTRIBUTION OF

ASSISTANT SUPERINTENDENT'S SALARY

Bedford	32.8%	\$ 4,366.00
Merrimack	67.2	8,944.00
State of N. H.		2,190.00

\$15,500.00

REPORT OF THE SUPERINTENDENT OF SCHOOLS

TO THE SCHOOL BOARD AND CITIZENS OF BEDFORD:

Several significant events and circumstances have transpired since my last annual report which deserve review and discussion at this time.

As of July 1, 1971, the Bedford and Merrimack School Districts dissolved their mutual relationships with the Hudson, Litchfield and Pelham School Districts and formed a new administrative unit known as Supervisory Union #26. This reorganization; directed by the State Board of Education, has provided additional services to the Bedford School District and has maximized the working relationships between the administrative staff and school board.

In past years each of our two elementary schools have been under the administration of a building principal. Effective July 1, 1971, the administrative responsibility of each principal was redirected from buildings to programs. Mr. MacDonald, formerly our Memorial School Principal is now responsible for our primary program in both elementary schools. Mr. Little, formerly our McKelvie School Principal is now responsible for our middle school program comprising grades five through eight. This realignment has provided the opportunity to more closely relate and coordinate the program development of each four year unit. In addition, it has enabled each principal to concentrate with specific grade levels and teachers to better meet the individual needs of our children.

A significant development in our middle school relates to an interdisciplinary approach to the teaching of subject matter. We avoid the teaching of a specific course by itself but involve it with other courses so that knowledge and understanding for each discipline melds into a broader understanding and appreciation for all that is learned. Our children are assigned to groups and teams of teachers to specific areas of the McKelvie School. This provides teachers and pupils the opportunities to better know, relate and appreciate each other. It appears that this approach has much promise for our children and their teachers in the endeavor to meet the individual needs of all children. Much progress has been made and much more needs to be done. A need is perceived for inservice training programs to properly develop our curriculum and prepare our teachers if substantial progress is to continue.

For the past two years we have been severly inhibited from expanding existing programs and even maintaining existing ones because of the limitation of space. The failure of the school district to provide additional classroom facilities at the last Annual School District Meeting and its subsequent recessed meeting has added great strain to existing programs and has inflated pupil-teacher ratios above the desirable level of acceptance. There is no doubt that additional elementary facilities are imperative just to maintain our present program. It seems only logical that in a school district with more than five hundred high school age pupils now, steps should be taken to provide, yes, guarantee a secondary school education for present and future post elementary age pupils. A firm commitment to a solution to this problem is essential this year. The long neglected issue of providing public education experiences for kindergarten age children should also be incorporated in Bedford's long range plans to meet our education needs.

To meet these very real concerns several alternatives may be possible. However, the report issued by the Bedford School Building Committee entitled "Education Facilities Recommendations" sets forth valid and sequential solutions to these problems. The voters of the district will be well advised to consider voting as well as verbal support for both the short and long term recommendations expressed in the report.

During the past few months considerable discussion has centered around the lack of school district supported transportation for pupils attending Manchester West High School on a tuition basis. The case is made that previous secondary pupils have found their own way why not pupils today? Perhaps an equally impressive case can be made for encouraging high school attendance by district supported transportation and thereby eliminating much pupil exposure to heavy vehicular traffic.

The quality of our instructional staff continues to serve as the strength of our educational programs. The interest and desire of our teachers, to meet their professional commitments to children, provides Bedford with a high standard of educational opportunity for all children.

No less enthusiastic or dedicated is the service rendered by our school board and committee members who spend endless hours planning and designing the means wherein a quality educational program may be enjoyed by the children of Bedford. I recognize and appreciate this dedication and service.

Respectfully submitted

CLAUDE H. LEAVITT, Superintendent of Schools.

REPORT OF THE ASSISTANT SUPERINTENDENT OF SCHOOLS Curriculum - Personnel

Dear Mr. Leavitt,

The following report has been submitted in an attempt to describe in some detail the various personnel and curriculum aspects which I have focused my attention upon as Assistant Supt. of Schools for the Bedford School District.

It is apparent that the years ahead will be most interesting and important to the progress of our public school system particularly in view of the rising cost of public school education. More and more we hear the echoes from taxpayers concerning the rising property taxes which are in the most part increased due to the rising cost of education. Certainly there are many alternatives to this ever rising tax burden, such alternatives being a greater financial support for public school education being shared by the State and/or Federal Governments. On the other hand school districts can attempt to reduce the rising cost of education by maintaining the status quo in terms of what exists or further to reduce that which exists. Obviously any attempt to reduce that which exists or to maintain status quo is destined to affect the quality of instruction at each of our schools. Seemingly each individual taxpayer will have to approach this question on an individual basis.

This school year has seen a great deal of activity in the area of curriculum reform and revision both in terms of organization as well as contents.

Much emphasis has been placed upon the New Hampshire Minimum Standards and Recommendations for Elementary schools which all schools in New Hampshire must substantially meet by Sept. of 1972 in order to gain school approval. Quanitatively and qualitatively speaking the Bedford schools are well on their way to compliance with these stated minimum standards. Needs do exist in terms of Home Economics, Industrial Arts, Library Services

and Special Education Services. Generally these areas are restricted and indeed below minimum standards because of our present lack of facilities and space. Seemingly these needs will not be met until additional space becomes available.

In terms of program new curriculum guides in Science and another in Social Studies has been developed and implemented. Full implementation of the new curriculums will proceed as funds become available to purchase the required materials. Both new programs are rather unique to the Bedford School District for the emphasis in each program is upon the student, his needs, abilities, interests and skills. Unlike the traditional single textbook approach to the teaching of the above curriculum areas, emphasis is placed upon the multi-media approach recognizing that students learn in different ways and with varying materials not just a single textbook.

To date I am confident that these two new programs are indeed fostering the objectives established for the programs. Students seemingly enjoy these areas of instruction to a large degree which has been evident during my numerous observations of the programs in action.

A great deal of curriculum activity has also been evident in the areas of Language Arts and Mathematics particularly in terms of curriculum development and the charting and reporting of student progress. Emphasis has been placed upon the development of specific skills, concepts and understanding for the above curriculum area and secondly how each youngster approaches the acquisition of these stated items. No longer do we feel that the traditional concept of all children learning the same skill from the same set of materials is valid. Instead we feel students have various modes and rates of learning thus requiring varying materials and techniques to the acquisition of the same specific skills.

All of our curriculum emphasis during this school year has been keynoted by the emphasis of the individual student. Our goal for the years ahead is apparent, that being an individualized type program for each student, this program to be limited by the bounds of our adopted curriculum. No longer can we conceive nor foster the idea that all students learn at the same rate, that all students of a particular chronological age have the same academic talent or in fact should be placed into a particular grade level and forced to keep pace with an entire class. Instead we are looking toward placing a youngster at his learning level and enabling him to progress at a rate of speed through the curriculum commensurate with his ability and desire. Unfortunately youngsters with a great deal of ability are generally handicapped in the Bedford School District as well as in many other school districts. For if a student completes the eight years of curriculum work which is prescribed for him in somewhat less than eight years, we presently add on additional work to maintain his presence in our schools for eight vears. Ouite often we call the extra added work enrichment and/ or advanced placement. The difficulty of such advance placement is that the Bedford School District does not have a high school of its own, thereby tuitioning students to other high schools who generally make very little or no provisions for the youngster with this advanced placement. The student thereby is forced to repeat something he has already covered. The answer to this dilemna is obvious, a continuous progress program for each youngster not contingent upon grade levels or age levels.

One of the off shoots of the need to look at students as individuals was the Pod program presently in operation at the Middle School level. With the increase in the student population at the McKelvie School it became apparent the students were loosing the relationship between one another and with the teachers that it is felt important to the education of the student. The program for students was becoming a series of unrelated entities or disciplines with seemingly no correlation between the two. The effort to overcome these inadequacies inherrent with a growing school population resulted in the previously mentioned Pod program.

Under the Pod program some 100-150 students are grouped together for all instructional activities with a small group of teachers. Students attend classes with only this small group of instructors and with their small student body of 100-150 students. Seemingly a closer relationship now exists between students as well as between students and teachers. Important, however, is the relationship between teachers that has developed. No longer do 30 teachers have to work together in order to stimulate curriculum interrelationship but only 4 to 5 teachers. Thus by working in a smaller group communications between teachers has been fostered resulting in a great deal of understanding and comprehension of what each teacher is doing in each particular Pod. Certainly it is evident that the concept of curriculum interrelationship has indeed been fostered.

With the advent of part time Curriculum Coordinators assigned to the Bedford School district much help has been indeed felt toward the above stated curriculum interrelationship. Their help towards the improvement of instruction has also been felt.

A school psychologist has been added to the Bedford School District staff on a part time basis. Such a position was made available to the Bedford School District under the provisions of ESEA Title I Funds. The need for such a person to work with students, teachers and parents has been obvious to us for some time. We have been most happy with the success of our program to date, particularly as it helps each youngster gain suitable school placement to fully develop their respective potentialities.

A great deal of emphasis has been placed upon the evaluation of the instructional staff during this school year. A comprehensive system of evaluation instruments have been developed in order to assess the strengths and weaknesses of each individual instruction staff member. The emphasis of this program has been to help each teacher improve as a teacher. I am indeed delighted to report upon observing each instructional staff member in an actual teaching learning situation. I feel the Bedford School District fortunate to generally have a quality teaching staff.

The summer school program during the preceeding year has been expanded to a point far beyond that which existed in previous years. We are delighted with the success as well as the response to this program. We expect that in future years this program will indeed be expanded further.

What future years hold in terms of the educational program expansion for the Bedford School District is somewhat nebulus at this point. Much depends upon the facilities forthcoming which such activities can occur in. One thing is apparent at this point, that indeed we must individualize instruction to meet the needs of individual students. No longer can all students be poured into one mold and expected to develop in mass. Many traditional concepts to education must be shed. New approaches to viewing the curriculum, staff, facilities, school year, and student body must be explored with an eye on improving both the effectiveness and efficiency of the Bedford School Districts services for students.

Respectfully submitted,

CHADWICK C. CHASE, Assistant Superintendent

REPORT OF THE ASSISTANT SUPERINTENDENT OF SCHOOLS Personnel and Business

Mr. Claude H. Leavitt, Superintendent of Schools Bedford, New Hampshire

Dear Mr. Leavitt:

I herewith submit for your approval my first annual report. The purpose of this report is to present pertinent information and data concerning the Bedford Schools.

Every September brings a change in personnel; this year proved to be no exception. The professional staffs of the two Bedford Schools have eleven new staff members.

The new position of Transportation Coordinator was created this year. Ernest N. Moquin was appointed to this position by the School Board. Mr. Moquin serves as a liaison between the Bus Contractors and the School Board and its agents.

A new administrative organization has been in effect since September of this year. Mr. Arnold MacDonald has been placed in charge of carrying out the administrative needs in grade levels 1-4 and Mr. Robert Little has been assigned a similar role in grade levels 5-8. This innovative arrangement of administrative assignments seems to have provided a better administrative framework in which to operate both schools more efficiently and effectively.

In the area of business administration, I am now working with administrators from Supervisory Unions #10 and #27 to develop a comprehensive scholar supply bid list. This list will be used to obtain bids in late February. It is my hope that by cooperative purchasing lower prices for scholar supplies may be obtained. This bidding procedure, if successful, would be extended into other areas of purchasing.

Steps have also been taken to develop a comprehensive inventory control system. The primary purpose of establishing a property accounting procedure is to report the School District's capital and inventory assets to School District and Town Officials and to the public. In days of rising prices and property taxes, it becomes increasingly more important for a School District whose annual expenditures and capital investments constitutes the major portion of the Town's financial committments, to institute formal accountability reporting procedures for the benefits of its citizens. Execution of this procedure will enable the School District to make such a report of its assets.

In closing, my report could not be complete without acknowledgement of the fine spirit of cooperative service constantly demonstrated by our teaching and non-teaching personnel.

May I also thank you, the members of the School Board, Chadwick C. Chase, Assistant Superintendent of Schools, and our fine administrators, Mr. Arnold MacDonald and Mr. Robert Little, for yours and their kind consideration as well as real and active interest in every aspect of school administration.

Respectfully submitted,

JAMES M. O'NEIL,

Assistant Superintendent of Schools

REPORT OF THE PRIMARY GRADES PRINCIPAL

Dear Mr. Leavitt:

The following paragraphs constitute my report as Principal of the Primary Units of the Memorial and McKelvie Schools.

There have been some significant changes in the administration responsibility of the elementary principals during the past year. In keeping with the 4-4-4 organizational structure and due to the increasing student population both primary units have been placed under the responsibility of the Memorial School Principal. The entire primary program including school-community relations, curriculum, instruction, pupil personnel services, discipline, finance, business management, and budget development is now under the direction of one principal. The reorganization has proven itself beneficial in several respects. The most noteworthy of these is the correlation and direction that has been afforded the entire primary program.

A readiness program was initiated this year in each of the primary units. For many years, the criterion for school entrance has been a chronological age set by state law. Such a practice assumes that all children develop at the same rate and are ready for the same experience at the age of six. Children, however, do not develop at the same rate. Child development specialists have found there may be a two year spread in maturation among normal children at the age of six. Children therefore should be placed in school according to their developmental or functional level rather than their chronological age.

All incoming first graders were assessed developmentally prior to the opening of school. The instrument used was the Gesell Developmental Schedule, and it was administered by staff members who had attended extensive workshops in developmental training. Those youngsters who were found developmentally young were placed in a readiness room and provided with an adjusted curriculum, one suited to their developmental needs.

The readiness philosophy is one of placing the first year student in a situation with which he can cope in the school en-

vironment, physically, socially and emotionally as well as academically without undue srtess. This philosophy is very compatible with our continuous progress program of instruction. Once the student demonstrates, through constant staff evaluation and check tests, the maturity and ability to work comfortably in the next level the child progresses into that level.

A multi-text and multi-media approach has been the emphasis in the primary unit social studies program throughout this year. We will build and systematically add to this program during future years. Building on the science text and material we have presently, I would like to see the primary units, during the next two years, move toward a science program designed to involve the learners in the process of science. The student would play an active and dynamic role in the investigation of scientific phenomena. Through the systematic use of these processes in the primary grades, the children become equipped for more complex science education in subsequent grades. Several pilot programs of this nature are under way in Bedford and are being evaluated by the staff. It is hoped that through the budgetary process we will be able to institute this program next September.

The student evaluation report has undergone some revision during the school year. The new form is an attempt to share with the parent the continuous progress of their child through our nongraded program by indicating what specific instructional objectives have been covered at the child's particular level in reading and mathematics.

The 1971 Bedford School District's Summer School program was the largest in its history in terms of the variety of courses offered and students in attendance. One hundred and seventy students including several adults were enrolled in seven different courses including a Creative Expression Workshop, Driver Education, Gymnastics, Remedial and Enrichment Math and Reading, Sewing, Tennis and Typing. The programs were varied to meet the different ages and ability levels of the students attending. Class sizes were small and the emphasis was upon individualized programs of instruction in all areas. A staff of eleven teachers, a program director, and a teacher-aide worked with the children during the five week program.

A special Title I program for deprived primary age children in Bedford, from both public and private schools, was in operation

SCHOOL DISTRICT

at the same time as the regular summer school. The program was academic in nature providing remediation in the area of reading. The children were screened and tested prior to the program. The test results were analyzed by the staff to determine the reading skills that needed improvement. Those techniques necessary to overcome the deficiencies were discussed and planned by the staff which included four classroom teachers and a coordinator-teacher. The twenty-four children enjoyed a variety of individualized learning experiences as well as three field trips.

During the past two years severe limitations have been imposed upon us by the lack of adequate space to house our programs. The primary unit library facilities are inadequate. The books at the Memorial are housed in the cafetorium and at the McKelvie they are located in the second floor corridor, thus greatly limiting the library services to the students and staff. We should have in each primary unit a centrally located resource center which includes a library, audio-visual storage and work areas, but due to the lack of space this is impossible. The minimum standards of the state requires 2000 square feet or the size of two classrooms for schools enrolling 300-500 pupils. We at this time are not meeting minimum requirements in the area of library services. There are no art or music rooms in either of the primary units, consequently these specialists must tavel from room to room greatly inhibiting the quality of their programs. The Primary Guidance Counselor must share the principal's office at the Memorial and the Middle School Counselor's office at the McKelvie.

The total student enrollment for the Bedford Primary Units as of December 1, 1971 was 624 students as compared to 573 for the same date last year. This is an increase of 51 students which in essence amounts to two classes, yet we have not added any additional teaching stations or staff. The present average classroom size stands at 26. A projection of 50 additional primary students by this time next year will bring the average classroom size to 28 students. The recommended pupil teacher ratios as stated in the "Minimum Standards and Recommendations for New Hampshire Public Elementary School Approval" are 20 to one or less in grades 1-2 and 25 to one or less in grades 3-8. We have already exceeded the state recommendations this year. A ratio of 26 to 1 to 28 to 1 is a very significant factor as far as the primary unit nongraded program is concerned. We have reached a point because of large class sizes whereby there is little flexibility for grouping

of students. Grouping flexibility is a necessity for any program involving a continuous progress levels approach. The space problem continues to be our most crucial problem and it will reach critical proportions during the 1972-73 school year.

In closing, I wish to express my sincere thanks to all those who have cooperated to carry on the educational process in the Primary Units. In particular I would like to thank yourself, the School Board, Mr. O'Neil, Mr. Chase and the Primary Unit staff for the support afforded me during the past year.

Respectfully submitted,

ARNOLD M. MACDONALD, *Principal* Bedford Primary Units Memorial & McKelvie Schools

REPORT OF THE PRINCIPAL, MCKELVIE SCHOOL

Dear Mr. Leavitt:

The following constitutes my sixth annual report; the second as principal of the McKelvie School. There probably have been more significant changes instituted at the McKelvie School this year than in any other previous one. These changes will be delineated into three categories. They are administrative, use of facilities and curriculum changes.

First of all, with the change in the Supervisory Union status i. e. Bedford leaving Supervisory Union #27 and forming a new Supervisory Union #26 with Merrimack, changes were also made at the local school level. As of September, 1970, Mr. Arnold Mac-Donald assumed responsibility for the district's ungraded primary classes including the primary unit at the McKelvie School. Staff members that had previously been the joint responsibility of the district's two principals were assigned to only one principal. These staff members now concentrate their efforts either in the ungraded primary unit or at the middle school level. The staff assignments that were affected were in the areas of art, music, guidance, physical education, reading, speech therapy and special education.

The use of facilities and curriculum changes cannot be discussed separately as one influences the other. Due to ever increasing enrollments (we are 122 students over rated capacity), the desireability of separating primary school children from the middle school students and the need to change our pattern of organization at the middle school from a departmentalized organization with a modular schedule to a pod program with a flexible schedule the following changes have been made.

1. All of the second floor is used exclusively by the primary grades. This necessitated taking the art room and converting it to a classroom. Thus, there are no permanent teaching stations or storage area for the Art program.

2. Part of the downstairs library has moved upstairs into the corridor to provide a collection of books for the primary school children.

3. The French lab has been converted into a classroom. Thus, the French classes must be held either in the band room, cafetorium or hallways depending upon their availability.

4. A music program has been started at the middle school level after a lapse of two years. However, there is no permanent teaching station for the music teacher.

5. A new pattern of organization for the middle school was proposed to the school board by the staff and administration during the spring of 1971. This pattern of organization is called the Pod Program. This type of program was advocated because we felt that it was necessary to humanize the school. Another way of saying the same thing is that, as the school was getting larger and larger, the human relationship between teachers and teachers, teachers and administration, and teachers and students was becoming more and more impersonal. We were doing a good job with the academic growth of our students but were not being too successful in guiding and helping their attitudinal and emotional growth.

In outline form, this is what happened:

- A. Our student population was broken into clusters or pods of approximately 110 each. Four teachers were assigned to these students. Each teacher was one of the four major academic backgrounds i.e. social studies, mathematics, english, which they teach each of these students. Six pods of this type were formed. Students were assigned to their pod on a heterogeneous (mixed ability) basis. The teachers can and coregroup the children on a homogeneous (like ability) basis whenever they perceive a need to do so.
- B. Through scheduling procedures, each pod of teachers was given four successive planning periods to work together to work at presenting an integrated teaching program to their students. These planning or work periods have been extremely valuable to the teachers and their students.
- C. The schedules of the art, music, physical education teachers also have been modified significantly. In the past, almost every teaching period during the week was taken and teachers had very little opportunity to integrate their programs with the aforementioned academic programs. Now they meet and plan with the pod teachers and are integrating their programs for the first time.
- D. With the cooperation of the Bedford School Board and the

State Board of Education permission was sought and granted to send the children home at 1:30 P.M. every Wednesday so that the staff could work until 4:00 P.M. Thus, each Wednesday afternoon, the staff works at coordinating the efforts of each pod so as to keep communications open for each grade AND AMONG THE VARIOUS DEPARTMENTS. These Wednesday afternoon planning sessions have been very well received by the staff and have become a very valuable part of the work week.

Space limitations warrant that this report be somewhat limited in length, therefore, the following thoughts are offered in capsule form:

The library is a much better operation than in the past due mainly to the addition of a paid library aide. The circulation of materials is nearly double what it was last year. The behavior of the students has improved considerably.

There is much more individualization of instruction than ever before.

The increased communications between teachers and parents have been tremendously helpful in meeting the needs of the students.

The introduction of written curriculum guides in the areas of math, social studies and science has greatly enhanced our curriculum.

The increased non-teaching time that has been given to the curriculum coordinators is strengthening the curriculum from grades one through eight.

In conclusion, I would like to emphasize the point that, if we only had more space to do what we know how to do, we would be able to provide one of the finest educational opportunities for the children of Bedford that one could hope for. We need teaching stations for art, music and French! We need larger administrative space! We need conference rooms! We need additional storage space!

I would like to thank everyone who has given me assistance in performing my job as principal of the McKelvie School.

Respectfully submitted,

ROBERT P. LITTLE, Principal McKelvie School

PERFECT ATTENDANCE BEDFORD SCHOOLS 1970-1971

Ackerson, Peter Albin, Cinoy Aspinwall, Kim Barnard, Bruce Belair, Duane Blair, Scott Bonner, Stacy Buchholz, Kevin Chartier, Linda Christopher, Holly Cimon, Gary Clark, Judy Clark, Ramone Colpitts, Chris Cote, Marc Denoncourt, Tommy Dudka, Daniel Gagnon, Denis Gelinas, Michael Gendron, Steven Gitman, Mark Harrington, Kathy Harrington, Mark Hunter, Debbie Hunter, Jill Jones, Charlotte Kalil, Stephen

Kieffer, Laurie Kuhn, Dorothy Kuhn, Kristen Lamper, Stacey Langer, James Larson, Michael LeBlanc, Gary Looney, Denis Mandeville, Brian Matta, David Matta, Susan Nagele, Mark Nye, Karen Orr, Jennifer Paquette, Lynn Perrins. Keith Pirozzi, Sylvia Remillard, Tom Riddle, Richard Solms, Dana Somers, Maryjane Trott, Kathleen Trott, Robert Van Den Berghe, Karen Villeneuve, Richard Wageling, John Whitmore, James

Whitmore, John

2	n Not hool	Completed High School			16 82 98 98
FL.IO	Attending Any School Because	Reached 14 or 16, Completed Elem. but not High School			$\begin{bmatrix} 12\\ 12\\ 12 \end{bmatrix}$
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		Outside District		- 15	34 5 6 9 8 8 3 3 4 5 6 9 8 8 3 3 4 5 6 9 8 8 3 3 4 5 6 9 8 8 3 3 4 5 6 6 9 9 8 8 9 9 9 9 9 9 9 9 9 9 9 9 9 9
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SCHOOL CENSUS REPORT 1970-71 BEDFORD SCHOOL DISTRICT 153

BEDFORD SCHOOL DISTRICT

ENROLLMENT PROJECTION

Grade	Enrolled Sept. 1971	Enrolled Jan. 3, 72	Estimated Sept. 1972
	140	154	150
1	149	154	159
2	147	153	154
3	158	160	152
4	150	157	163
Special	10	10	10
5	159	162	155
6	166	168	164
7	165	170	171
8	156	157	170
	1262	1291	1298

VITAL STATISTICS

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Virgina Esther Joyal Lorraine Blanche Paquette Jacqueine Marie Blais Lorraine I. Schlesinger Patricia Mae Chickering Claudette Marion Babineau Victorine Marie Conture Builder France Ration Elieten Mar Marley Norma Dorothy Malbur Donna Michele Roche Heather Rae Brown Salli Jo Gottlieb Patricia Ann Fengu Frances Theresa Healey Shirley Ann White Jacquelyn Christine Clark Louise Ann LeBlanc oan Elizabeth Gagnon Beatrice Louise Bureau Martha Rose Whitten M. Bernadine Saba **Betty Joan George**

Marguerite Fuller Clark Mary Elizabeth Priest

Raymond D. Thompson William T. Powell William T. Powell William T. Carley Henry F. Brown Robert M. Durant Riobert M. Durant Rioper L. Miville Thomas D. Nonan Rioper J. Johnen Jarud A. Hungerford Bruce M. Lyons Janes E. Clotter Jonald R. Richard Donald R. Richard David A. Hungerford Richard C. Taylor William F. McLane Thomas N. Tarrant Romes R. Dubreul Baniel P. Locke Romes R. Dubreul Baniel P. Locke Rolliam L. Thompson Russell Herman Prive. Edward Charles Stead

David Foster Kurt J. Knoettner

fonathan Andrew Melissa Candace Kelly Ann Kristine Shelley Sean Francis Theodore Henry Anne Catherine **Douglas Edward** Gregory Austin Samantha Julie Kristin Jill Deanna Lynne Andrew Robert Tiffany Marie Jennifer Leigh Cathie Dorene Sara Whitten **Desiree Lynn Dana** Thomas essica James Kristin Dana **Iroy Arthur** Brian John Mary Ann essica

H. H. ΞĦ żż zzzzzzzzzzzz żż ZΞ Manchester, 1 Nashua, N. H Concord, N. Manchester, 1 Concord, N. Manchester, 1 Manchester, 1 Manchester, 1 Manchester, 1 Manchester, Aanchester, Manchester, 6 23 23 53 1970 Sept. 9 Nov Sept. Nov. Dec. Oct.

g December 31, 1971	By Whom Married	Rosaire E. Gamache, Just. of Peace Donald J. Gibert, R.C. Priest Faur Sociland, Jr. Pastor Paul Pouliof, R.C. Priest Iames Scotland, Jr. Pastor Walter Mulaly, R.C. Priest Leo Hines, R.C. Priest Mired L. Jametta, R.C. Priest Herbert Smith, R.C. Priest Herbert Smith, R.C. Priest Herbert Smith, R.C. Priest Herbert Smith, R.C. Priest N. E. Bouley, R.C. Priest Herbert Smith, R.C. Priest Herbert Smith, R.C. Priest Philip Bruni, R.C. Priest Philip Bruni, R.C. Priest Philip Bruni, R.C. Priest Socher, M. Donabue, R.C. Priest John Horan, R.C. Priest John Scotland, Jr. Pastor Miredel J. Jannest, M.C. Priest Johnes Scotland, Jr. Pastor Miredel T. Kien, Rabbi Janes Scotland, Jr. Pastor Mirest Johnes, R.C. Priest Johnes Scotland, Jr. Pastor Mirest J. Pastor Mirest G. Gamache, Just. of Peace Janes Scotland, Jr. Pastor Mirest Johnes, R.C. Priest Johnes Scotland, Jr. Pastor Mirest J. Pastor Mirest Johnes, R.C. Priest Johnes Scotland, Jr. Pastor Mirest Johnes R.C. Priest Johnes Scotland, Jr. Pastor Mirest Johnes R.C. Priest Johnes Scotland, Jr. Pastor Mirest Johnes R.C. Priest Johnes Scotland, Jr. Priest Johnes Scotland, Jr. Priest Johnes Scotland, Jr. Pastor Mirest Johnes R.C. Priest Johnes Scotland, Jr. Priest Johnes Johnes R.C. Priest Johnes
he Year Endin		
Marriages Registered in the Town of Bedford, N. H. for the Year Ending December 31, 1971	Name of Groom and Bride	James F. Barnard and Mary L. Upham Garry S. Elliott and Elaine L. Beebie Garry S. Elliott and Elaine L. Beebie C. Arthur Wiggin and Laura L. Smith Stephen F. McLaughlin and Joanne T. Doucet Paul N. Van Loan and Nancy M. Newell James T. Holt and Anne L. Kenan John T. Rousseau and Karen G. Kapszak Richard A. Savoie and Carolyn E. Paris Richard A. Savoie and Linda C. Jerlinski Romald D. Smith and Linda C. Jerlinski Romald D. Smith and Linda C. Jerlinski Romald D. Smith and Linda C. Jerlinski Stephens M. Sidele and Karine T. Lapierre Gorge Woodbury and Barbara D. Stephens William J. Donovan and Barbara D. Stephens Wark S. Monnelly and Linda C. Jerlinski Stephen M. Sidele and Karine T. Lapierre Gorge Woodbury and Barbara D. Stephens Wark S. Monnelly and Leuk L. Sarah Daniel J. MacDonald and Joyce E. Rirford Duriel J. MacDonald and Joyce E. Rirford Daniel J. MacDonald and Joyce E. Rirford Daniel J. MacDonald and Joyce E. Rirford Daniel J. MacDonald and Joyce E. Ribens Wark S. Monnelly and Leuk L. Sarahs Daniel J. MacDonald and Joyce E. Ribens Wark S. Monnelly and Leuk A. Sarahs Daniel J. MacDonald and Joyce E. Ribens Wark S. Monnelly and Joane H. Carigan Ryrond A. Cregoire and Valench M. Deners Raymond A. Cregoire and Maure M. Deners Russell R. Poehman and Delorah A. Heinonen Raymond A. Gravick and Leshe C. Siberberg Wallian A. Urres and Stephens M. A. Heinonen Raymond A. Gravick and Leshe C. Guberberg Wallian A. Urres and Caulie A. George A. Barine M. Deners Russell R. Poehman and Delorah A. Heinonen
Registered in the	Where Married	Manchester, N. H. Hudson, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Bedford, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H.
Marriages	Date of Marriage	Jan. 24 Jan. 24 Jan. 28 Feb 55 Mar. 122 Apr. 233 Apr. 233 114 114 114 112 122 237 109 114 112 122 132 109 113 119 111 113 119 119 119 119 119 11

Fraotis J. Christian, R.C. Priest Fraotis J. Christian, R.C. Priest Frene M. Hardy, Just of Peace Maurice M. Boluanger, Pastor Ifere M. Hardy, Just of Peace Boland R. Belanger, R.C. Priest Herbert Smith, R.C. Priest Herbert Smith, R.C. Priest Herbert Smith, R.C. Priest Herbert Suith, R.C. Priest Herbert Suith, R.C. Priest Joseph M. Donahue, R.C. Priest Joseph M. Donahue, R.C. Priest James Scotland, Jr. Pastor Maurice R. Joulanger, R.C. Priest James Scotland, Jr. Pastor Maurice R. Joulanger, R.C. Priest Maurice R. Joulanger, R.C. Priest James Scotland, Jr. Pastor Maurice R. Joulanger, R.C. Priest Maurice R. Joulanger, R.C. Priest James Scotland, Jr. Pastor Maurice R. Joulanger, R.C. Priest Maurice R. Joulanger, R.C. Priest James Scotland, Jr. Pastor Richard J. Cote, Just. of Peace Addy N. Bisson, Minister Richer B. McSweeney, R.C. Priest Frank W. Sherman, Minister Rober E. McSweeney, R.C. Priest James Scotland, Jr. Pastor Leo Hines, R.C. Priest Frank W. Bisson, Minister Rober E. McSweeney, R.C. Priest Frank W. Bisson, Minister Rober E. McSweeney, R.C. Priest James Scotland, Jr. Pastor Ponald, Jr. Pastor Ponald, Jr. Pastor Ponald, Jr. Pastor Priest Frank W. Bisson, Milater Rober E. McSweeney, R.C. Priest Frank W. Bisson, Milater Rober E. McSweeney, R.C. Priest Frank W. Bisson, Milater Rober E. Mason, Pastor Ponald, Jr. Pastor Ponald, Jr. Pastor Ponada, Jr. Ponestor Ponada, Jr. Ponestor Ponester M. Mator, Jr. Pastor Ponester M. Mator, Just, of Paece James Sochand, Jr. Ponestor Ponester M. Mator, Just, of Paece James Ponester, M. Jandy, Just, of Paece James M. Mator, Just, Jor Paece James M. Pastor Ponester M. Jandy, Just, Jor Paece James M. Mator, Just, Jor Paece James M. Mator, Just, Jor Paece James M. Jandy, Just, Jor Paece James M. Jandy, Just, Jor Paece James Ponester M. Jaudy, Just, Jor Paece James M. Jaudy, Just, Jor Paece James M. Jaudy, J

Richard J. Gardner and Jemie S. Vallee John A. Smith and Alrene F. Andrews Robert P. Vaillancourt and Joan I. Gagnon Fenton F. Horgen and Nancy E. Gausson Thomas S. Hall and Constance M. Hall Olar J. Claussen and Marcy E. Clausson Thomas S. Hall and Constance M. Hall Olar J. Claussen and Anedia S. Dors Steven T. Labore and Anrion R. Lauder Norman J. Wood, Jr. and Susan D. Beaudoin George H. Partridge, Jr. and Cutherine E. Smith Paul L. Bremard, Jr. and Winfried L. Lauder Norman A. Bellemore and Barbara A. Debski Howard M. Creen and Suzanne L. Savage Alan M. Neafsch and Greey J. Conway Richard C. Jutus and Therese C. Fortier Richard C. Jutus and Catherine A. Muse Claude J-M. Raymond and Lena M. Mainville David E. Maton and Suzan R. Daggett Michael D. Poirier and Suzan R. Daggett Michael D. Bergeron and Dorins B. Rice Found R. Devon and Martha S. Sage Poul A. Cowon and Suzan R. Sables Robert M. Ginan and Martha S. Sage Paul A. Chabot and Kathleen M. Giark Robert M. Ginan and Martha S. Sage Paul A. Chabot and Kathleen M. Stahk Robert M. Ginan and Martha S. Sage Paul A. Chabot and Kathleen M. Kath Maurie B. Maton and Betty M. Koslowsky

ΗH. HH. H, HEHE HHH ΞH. H. H. нннн H H. HZZHZHHZZH HZH ż żΒ zz ŻH zzerzzz H. Manchester, 1 Bedford, N. 1 Manchester, 1 Manchester, Bedford, N. I Manchester, Manchester, Bedford, N. Bedford, N. B Manchester, Bedford, N. Bedford, N. J Bedford, N. J Manchester, Bedford, N. Bedford, N. Bedford, N. Bedford, N. Bedford, N. Manchester, Bedford, N. Bedford, N. Manchester, Manchester, Durham, N. Manchester, Manchester, Manchester, Manchester, Manchester, Manchester, Manchester. Bedford, N. Manchester. Allenstown, Bedford, N. Manchester, Manchester, Manchester. Manchester, 1992999999999999999110004490109991988 00000444440 00000444440 Dec. Aug. Sept. Nov. July Oct.

THA DECEMBER 31, 13/1	Place of Burial or Cremation	Manchester, N. H. Badford, N. H. Manchester, N. H. Bedford, N. H. Bedford, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H.	Deaths are correct to the best of my IRENE M. HARDY, Town Clerk
I UIE IEAL FINING	Age	LERE FOR 255 173 166 173 166 173 166 173 166 173 173 173 173 173 173 173 173	and
of pealota, M. H. 11. Jot	Name of Deceaseu	Lucie Bellerose Joseph A. White Falvin S. Matherson Falvin S. Matherson Falvin L. Ladouceur Ceorge E. Mernil Ceorge E. Mernil Mattie Senter Notetie Allard Mattie Senter Timothy Francis Dowd Mattie Senter Notetie Allard Rose Appleton Blay Henry Ford Allen Ame J. Bellemare Robert Appleton Blay Henry Ford Allen Andrey Frances Turner Staven B. Rainville Lucieme LePage Lucieme LePage Staven B. Rainville Lucieme LePage Lucieme LePage Staven B. Rainville Lucieme LePage Lucieme LePage Staven B. Rainville Lucieme LePage Lucieme LePage Staven B. Rainville Lucieme LePage Roon Taken Reaud Rosa Mabel Brumer Edvard Levy Christine Veino Alfred Wenzel David D. Thomas Monica F. Blake Unknown Rithy J. Scozzateva Albert Turdeau Leonard Levy Christinan Konschilden Dischof Center Centery In Bedford Center Centery	returns of Births, Marriages
registered in the lown	Place of Death	Manchester, N. H. Manchester, N. H. Manchester, N. H. Bedford, N. H. Manchester, N. H.	I hereby certify that the foregoing returns knowledge and belief.
U SIIINAG	Date of Death	1971 Jan. 12 Jan. 12 Mar. 23 May. 18 May. 18 May. 18 May 1 June 229 June 229 June 220 Nov, 12 Nov, 12 B Dec. 13 Dec. 13 25 10 10 10 10 10 10 10 10 10 10 10 10 10	I hereby knowledge

Deaths Registered in the Town of Bedford, N. H. for the Year Ending December 31, 1971

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PLEASE BRING

THIS REPORT

TO YOUR

TOWN AND SCHOOL MEETING

- IN AN EMERGENCY -To Report a Fire

BEDFORD PHONES CALL 2-3311

MANCHESTER PHONES CALL 472-3311

To Obtain Fire Permits Call

Ralph M. Wiggin, Jr. — Warden 472-3251

If no answer, Call:

Orlo D. Richardson, Deputy 472-3735

Permits must be picked up in person

To Call Police

Police Station, Town Office Building	472-5111
Bedford Center Road	472-5112
Bruno J. Vincent, Chief — 17 Woodlawn Ave., Bedford	625-8269
Arthur F. Bostwick, Deputy - No. Amherst Road	472-3411

Town Clerk and Tax Collector

Mrs. Irene M. Hardy Town Office Building, Bedford Center Road 472-3550

Hours:

Monday through Friday 9:00 to 4:00 p.m. Office will be open the last two Saturdays in March from 10:00 a.m. to 12:00 a.m.

Office of the Selectmen

Town Office Building

472-3031

Hours:

Monday through Friday 9:00 a.m. to 4:00 p.m.

To get Local or State Police in an Emergency Call Manchester Police Department - 624-4331



Ballard Bros., Inc. Manchester, N. H.