ANDOVER 1996



TOWN CALENDAR

OFFICE HOURS

Town Clerk/Tax Collector

Tuesdays, 10:00 A.M. to 1:00 P.M. Wednesdays, 6:30 P.M. to 8:30 P.M. Thursdays, 10:00 A.M. to 1:00 P.M. Saturdays, 9:00 A.M. to 12:00 Noon

Selectmen's Office

Monday-Friday, 8:30 A.M. to 1:00 P.M.; Afternoons - By Appointment

Building Inspector

Thursdays, 8:00 to 9:00 P.M.

TOWN & SCHOOL DISTRICT 1997 MEETINGS

School - 1:00 PM, Saturday, March 8 Town - 7:30 PM, Tuesday, March 11 Polls open for Town & School Elections - March 11, 1:00 to 9:00 PM PHELPS AUDITORIUM AT THE ELEMENTARY/MIDDLE SCHOOL

BOARD AND COMMITTEE MEETINGS

All meetings at Town Office unless otherwise noted (Appointments necessary for all meetings - 735-5332)

Selectmen: 1st & 3rd Mondays, 7:00 P.M.

Conservation Commission: 2nd Wednesday, 8:00 P.M.

Cemetery Trustees: 3rd Tuesday, 7:30 P.M. Planning Board: 2nd & 4th Tuesdays, 7:00 P.M.

Cable TV Committee: 2nd Monday, 7:30 P.M.

Recycling Committee: 2nd & 4th Tuesdays, Sept - June, 7:30 P.M.

Bachelder:

LIBRARY HOURS

Andover:

Mondays, 6:30 to 8:30 P.M. Wednesdays, 9:00 A.M. to Noon & 6:30 to 8:30 P.M. Thursdays, 12:30 to 4:30 P.M. Tuesdays, 1:30 to 5:00 P.M. & 6:30 to 8:30 P.M. Thursdays, 6:30 to 8:30 P.M. Fridays, 1:30 to 5:00 P.M.

Front cover drawing by Jessie Damroth

TABLE OF CONTENTS

Town Officers, Boards & Committees	2
Selectmen's Report	5
Warrant - 1997	9
Budget - 1997	12
Town Meeting Minutes - 1996	16
Tax & Financial Information:	
Inventory Summary & Tax Rate Information	22
Treasurer's Report	23
Town Clerk's Report	23
Tax Collector's Report	- 24
Tax Sale Summary	25
Schedule of Town Property	26
Trustees of Trust Funds	27
Auditor's Report	28
Reports:	
Building Inspector	33
Cable Committee	34
Cemetery Trustees	35
Conservation Commission	36
Dog Officer	- 38
Forest Fire Warden	- 39
Fourth of July Committee	39
Kearsarge Area Council on Aging	41
Lake Sunapee Region Visiting Nurse Association	42
Library Friends	43
Library Trustees	- 44
Planning Board	48
Police Chief	50
Recreation Committee	51
Recycling Committee	52
Rescue Squad	53
Road Agent	55
Andover Village District	57
Andover Fire District No. 1	60
East Andover Fire Precinct	65

ANDOVER SCHOOL DISTRICT

School Directory	71
Enrollment/Perfect Attendance/Graduates/Honor Roll	72
School Board's Report	75
Superintendent's Report	77
Warrants - 1997	
Budget - 1997	81
Treasurer's Report	85
Summary of Salaries	
Auditor's Report	
School District Meeting Minutes - 1996	
Vital Statistics	98

ANDOVER, NEW HAMPSHIRE

LEGISLATIVE REPRESENTATIVES Elected at 1996 Biennial Fall Election

> Senator Jim Rubens PO Box 365 Etna, NH 03750 1-800-947-8267

Rep. William E. Leber 97 Salisbury Highway Andover, NH 03216 735-5144

Rep. Earle W. Chandler PO Box 138 Wilmot, NH 03287 526-6686

TOWN OFFICERS

Elected at March Town Meeting

MODERATOR: Edward C. Becker '97

SELECTMEN

Howard L. Wilson Peter Zak William Keyser, Chair Term Expires 1997 Term Expires 1998 Term Expires 1999

TOWN ADMINISTRATOR*: Mark Stetson

ROAD AGENT

J. Dale McLeod

Stephen Bourdeau

POLICE DEPARTMENT* Glenn Laramie, Chief Michael Lachance

Douglas Trottier

Term Expires 1998

DOG OFFICER* Diana W. Ganley

BUILDING INSPECTOR* Charles R. Severance John E. Williams, Deputy

BOARD OF HEALTH Board of Selectmen

SUPERVISORS OF CHECKLIST

Arthur C. Urie John W. Whitcomb Irene H. Jewett

Term Expires 1997 Term Expires 1998 Term Expires 2002

Board of Selectmen

TREASURER

Term Expires 1998

Ann W. Clark

CIVIL DEFENSE DIRECTOR*

John E. Williams

OVERSEER OF THE POOR

TOWN CLERK & TAX COLLECTOR

Lorraine Locke

Terms Expire 1998

DEPUTY TOWN CLERK & TAX COLLECTOR: Sharon Mickle (Appointed by Town Clerk/Tax Collector)

BUDGET COMMITTEE

Carol Jipson Charles McCrave Jeffrey Newcomb Walter Parr William Bardsley Edwin Hiller, Chair William Keyser Toby Locke Wallace Scott		Term Expires 1997 Term Expires 1997 Term Expires 1998 Term Expires 1998 Term Expires 1999 Term Expires 1999 Ex Officio Ex Officio Ex Officio
	LIBRARY TRUSTEES	
Alice Perry Mary Sell Sandra Graves Kennard Smith Maxine Boyd		Term Expires 1997 Term Expires 1997 Term Expires 1998 Term Expires 1998 Term Expires 1999
	TRUSTEES OF TRUST FUNDS	
Linda Perry Roger Godwin Patricia Cutter		Term Expires 1997 Term Expires 1998 Term Expires 1999
	PLANNING BOARD*	
Fritz Hunting Roy Sell, Chair Rebecca Dobretz R. Leigh Morse Kevin Sleeper Louise Vaillancourt Laurie Brownell Edwin Hiller Christopher Norris Peter Zak		Term Expires 1998 Term Expires 1998 Term Expires 1999 Term Expires 1999 Term Expires 1999 Term Expires 1999 Alternate Alternate Ex Officio
Patricia Cutter, Chair Leslie Fenton Susan Schnare James Delaney, Sr. Paul Fopiano Charles McCrave	ZONING BOARD OF ADJUSTMENT*	Term Expires 1998 Term Expires 1998 Term Expires 1998 Term Expires 1999 Alternate Alternate

CONSERVATION COMMISSION*

Steve Darling Claribel Kidder Peter Zak Gerald Hersey, Chair Leonard Caron Tina Cotton Linford Stiles. II Derek Mansell Term Expires 1997 Term Expires 1997 Term Expires 1997 Term Expires 1998 Term Expires 1999 Term Expires 1999 Term Expires 1999 Alternate

Kenneth Tripp, Chair

RECYCLING COMMITTEE*

Nelson Lebo Howard Wilson, Ex Officio

CABLE TELEVISION ADVISORY COMMITTEE*

Tina Cotton Richard Holzer Leo McCabe, Chair Judy Slayton, Ex Officio Roger Godwin Heather Makechnie Lee Carvalho, Ex Officio Howard Wilson, Ex Officio

CEMETERY TRUSTEES

Susan Schnare John Graves Patricia Cutter

RECREATION COMMITTEE*

Dani Hinkley Howard George, Chair Patricia Maneely Sheree Miller Karl Johnson Andy Kaulbach Term Expires 1997 Term Expires 1998 Term Expires 1998 Term Expires 1998 Term Expires 1999 Term Expires 2000

Term Expires 1997

Term Expires 1998

Term Expires 1999

FOREST FIRE WARDEN (Appointed by State Forester) Charles R. Severance (735-5735) Deputy Wardens

Rene Lefebvre (934-2197) John Thompson (735-6443) John McDonald (735-5623) Jack Williams (735-5793)

AUDITORS* Plodzik & Sanderson (* - Appointed by Board of Selectmen)

4

SELECTMEN'S REPORT

Once again we will start this report with a big THANK YOU to all of the volunteers that continue to contribute so much of their time and other resources to helping to run the Town's Government and also to those volunteers that just help make Andover a nicer place to live.

Without intending to leave anyone out we will name a few of those volunteers: Geisela Darling who continued the upkeep of the town office flower garden, Tay Clark and Heather Makechnie who regularly update the Channel 7 bulletin board, Tina Cotton and again Heather Makechnie who have video-taped many town and school events and are rebroadcasting them with other "real" programming on Channel 7. We also thank all of the members of the town's boards, committees and various trustees.

Special thanks to those stepping down for one reason or another: Bill Hoffman after 15 years of service on the Planning Board. George Kidder for many years on the Zoning Board of Adjustment. Ted Hall for 57 (yes, that's fifty-seven) years as a Supervisor of the Checklist, and to Henry (Skip) Powers Jr. for many years as a Deputy Forest Fire Warden. Special Thanks also go out to George Kidder, George Upton, Bob Currier, Chris Barrett and the Kearsarge Telephone Company for once again lighting up the town office Christmas tree, and to Mike Vercellotti and John Cotton for their technical assistance in applying for the landfill closure grant and in the renewal process for the groundwater management permit for the landfill off Monticello Drive, and to Debbie Sanborn for volunteering her time as a certified swimming instructor for the swimming program.

We wish to express our sincere thanks to the Andover Lions Club for the generous donation of two fine dug-outs that they constructed at the Blackwater Park ball field, and to Clara Kidder for coming out of retirement once again to fill in as the town's secretary/bookkeeper.

ONE WHEELERS

The board again congratulates coaching staff Percy Hill and Marj Roy and the entire troupe of Andover children that have brought tremendous pride to the Town of Andover. Their professional skills on the unicycle is only surpassed by their positive attitudes, politeness and wholesome social skills.

We wish them well with this year's goal of performing at the Cherry Blossom festival this spring in Washington, DC. We also look forward to watching for the one Wheelers at the Andover 4th of July celebration.

TAX RATE

A withdrawal of \$100,000 from unreserved surplus saved \$0.90 off the overall tax rate per thousand. This helped to keep the municipal portion of the tax rate down to \$0.86. This decrease from last year's \$1.09 was still not enough to offset the school and county increases that totaled \$0.91. We ended the year with a

modest surplus of revenue, however, our current balance of unreserved surplus is no where near last year's level, so our ability to help offset future increases will be very limited.

911

1996 saw (finally) the implementation of the 911 ordinance that was adopted at the 1995 Town Meeting. All property owners, with primary buildings situated thereon, were notified of their street number and as of January 14 are required to have that street number in place in accordance with the provisions of the ordinance. Thank you to everyone that has put up their number. A reminder to those of you that haven't; a twenty-five dollar (\$25.00) fine plus an additional two dollars (\$2.00) per day of non-compliance, will be enforced. *PLEASE put up your numbers!*

HIGHWAYS

The new bridge on Cilleyville Road is mostly complete, with just a finish coat of pavement to be put down and the bankings to be loamed and seeded. The scope of the project and the cost have far exceeded the original estimates.

1996 saw a great deal of paving and patching of Andover's roads. Road Agent Dale McLeod coordinated the resurfacing of all of Maple Street, Boston Hill Road and 6/10ths of a mile of Flaghole Road. His crew put down almost 424 tons of patching material. We thank them for a job well done.

This year we are proposing to repave, with the necessary ditch, culvert and shim work, Emery Road from the intersection with Chase Hill Road to a point near the Jelleme residence. We also propose to put a new overlay of pavement on Lawrence Street to the river bridge, and to repave, with the necessary ditch, culvert and shim work the rest of Lawrence Street and all of the currently paved portion of Beech Hill Road, to follow the recommendations of the "ten year plan" as approved by the 1993 Town Meeting.

PROFESSIONAL BUILDING STUDY COMMITTEE

In September a committee was appointed to look closely at the professional building (the old town hall for those of you that remember back to before 1964) and determine if it was in the town's best interest to purchase the "old town hall" for town use. The committee, composed of Dennis Fenton as chairman, Roger Henderson, George Upton, Bill Keyser and Ed Hiller, met five times from October 16 to November 26. The Hamp House Committee was included in three of these meetings. They considered the following options:

- 1. Move and use the Hamp House.
- 2. Purchase the old town hall.
- 3. Build a new building.

Looking at the Hamp House, they came to the conclusion that it did not make sense to move it to a new location for town offices. The cost of the rehab that would be needed, including an elevator, would not give the town a building that would meet it's office needs at a reasonable cost.

Going through the "old town hall", the committee decided it was not in the best interest of the town to purchase it. It is a large, spacious building but certain factors didn't make a purchase attractive. These conditions are as follows:

- 1. Parking is limited.
- 2. The entrance and exit to the highway are not good.
- 3. Maintenance and heating costs are much greater than in a new building.
- 4. The septic system is questionable.
- 5. A lot of work and cost to ready the building for town use (including handicap accessibility).
- 6. A loss of tax revenue to the town.

The third option seemed to the committee to be the most practical for the long term. A new building on the present town office/school complex they estimated would cost between \$100,000 and \$125,000, about the cost of the "old town hall" if purchased and needed repairs made. A few of the positives of this option are:

- 1. Better parking.
- 2. Highway entrance and exit is good.
- 3. Less maintenance and heating costs.
- 4. No loss of tax dollars.
- 5. The office could be put together in the most efficient manner (including handicap accessibility).

We thank the members of this committee and the Hamp House Committee for their hard work.

This brings us to ask for your support of Article 3, to appropriate \$3,000 to hire an architectural and consulting firm to prepare site plan, floor plan, elevation drawings and budget estimates for a new town office building. Our current office space, as everyone who has had occasion to visit there knows, is very cramped, both for the day to day operation as well as for a meeting place for the various boards and committees. We feel that, even if a new town office is not built within the next couple of years, the planning for the eventual should start now.

ARTICLE EXPLANATIONS

In keeping with the concept approved at the 1995 and 1996 Town Meetings, we again ask for your support of Article 2, to appropriate \$5,000 to be added to the Police Cruiser Capital Reserve Fund.

Article 4 again asks permission for the cable committee to be able to spend what money they generate. State law requires that all expenditures be appropriated, even if there is an offsetting revenue. As a result we must go through this process each and every year to appropriate what sums they think they will bring in, by advertising, rental of their facilities and donations, and then they will spend no more than that amount for new equipment to expand the services of Channel 7 and provide more coverage of community events. This appropriation will not impact your tax bill at all and thus we encourage your support of it.

We urge you to support Article 5 that will clearly bring to Andover residents a much higher lever of police protection by adding to the roster of part-time officers a full-time officer to be available to respond to calls during daytime hours Monday through Friday. Currently we rely on the state police to provide coverage during those times, and as many of you have found out, they are not always available to respond quickly when called. This is especially true if the call if not lifethreatening.

Article 6 addresses an area that the town has neglected for many years. The town's newest snow plow is now almost ten years old. The oldest has served the town for almost 30 years. We feel it's time to gradually start replacing some of these plows, and ask for your support in that endeavor.

Article 8 complies with a new law passed last year by the state legislature, requiring all towns and cities in the state to adopt one form of elderly exemption, rather than the four that were previously used. We are taking this opportunity to increase the exemption amounts and the income and asset limits for qualification. This to ease the burden that our elderly face.

We are again asking for authorization to sell the property on Chase Hill Road. The property has been aggressively marketed since late September with no interest at the minimum price that the 1996 Town Meeting authorized us to sell it for. In our quest to expediently return this property to the tax roles, we ask that you support Article 11 which will enable us to sell the property for no less than \$30,000.

Article 14 would exempt election workers from FICA and Medicare withholdings from their paychecks if they earned less then \$1,000 in a calendar year. We urge you to adopt this article.

Article 16 conflicts with state law with respect to several boards and one committee mentioned. Due to it's potential legal problems and the fact that several of the other groups mentioned do not even have a chairperson, we do not recommend this article.

Respectfully submitted, William Keyser, Chair Howard L. Wilson Peter Zak

TOWN OF ANDOVER 1997 WARRANT State of New Hampshire

The polls for the election of officers and for questions on the official ballot will be open from 1:00 PM to 9:00 PM. The business meeting will start at 7:30 PM.

To the inhabitants of the Town of Andover, County of Merrimack, State of New Hampshire, qualified to vote in town affairs:

You are hereby notified to meet at the Phelps Auditorium in the Andover Elementary/Middle School Gymnasium on Tuesday, the 11th day of March, 1997, at 1:00 PM to act upon the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing year.

ARTICLE 2: To see if the town will vote to raise and appropriate the sum of \$5,000 to be added to the Police Cruiser Capital Reserve Fund previously established. (Recommended by the selectmen and by the budget committee.)

ARTICLE 3: To see if the town will vote to raise and appropriate the sum of \$3,000 for the purpose of hiring an architectural and consulting firm to prepare a site plan, floor plan, elevation drawings and budget estimates for a new town office building. If adopted, \$3,000 would be added to the repairs, maintenance and supplies line. (Recommended by the selectmen and by the budget committee.)

ARTICLE 4: To see if the town will vote to raise and appropriate the additional sum of \$21,950 to be added to the cable TV line in the 1997 proposed budget. The said additional sum to be expended if and only to the extent that there is a matching revenue received to offset the expenditure. The intent of this article is to allow the cable committee to spend whatever revenue they receive and no more. (Recommended by the selectmen and by the budget committee.)

ARTICLE 5: To see if the town will vote to raise and appropriate the sum of \$31,142 for the purpose of adding a full-time police officer to the existing part-time department. If adopted, \$24,983 would be added to the police line, \$1,550 would be added to the FICA line and \$4,609 would be added to the insurance line. (Recommended by the selectmen and by the budget committee.)

ARTICLE 6: To see if the town will vote to raise and appropriate the sum of \$4,000 for the purpose of purchasing a new snow plow. If adopted, \$4,000 would be added to the winter miscellaneous line. (Recommended by the selectmen and by the budget committee.)

ARTICLE 7: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

TOWN OF ANDOVER

ARTICLE 8: Shall we modify the elderly exemptions from property tax in the Town of Andover, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$10,000; for a person 75 years of age up to 80 years, \$20,000; for a person 80 years of age or older \$25,000. To quality, the person must have been a New Hampshire resident for at least five years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five years. In addition, the taxpayer must have a net income of not more than \$15,000 or; if married, a combined net income of less than \$25,000; and own net assets not to excess of \$50,000, excluding the value of the person's residence. (Ballot vote required.)

ARTICLE 9: To see if the town will vote to transfer the former Jones property, designated as tax map 6. lot 140-402, to the Andover Village Water District. This property consists of approximately 50.5 acres located adjacent to Bradley Lake and lying within the state-mandated drinking water protection area for Bradley Lake. This transfer is requested by the Andover Village Water District Commissioners consistent with federal and state requirements to protect the Bradley Lake public water supply, to establish a right-of-way corridor for the existing water supply piping, to provide an area for the installation of water supply wells, if required by future regulation, and to maintain an adequate downstream flood control area in the event of a dam emergency. This step will enhance the ability of the town to keep Bradley Lake open for public recreation and to reduce further costs. In addition, this step is consistent with the past practice of securing public access to Bradley Lake shoreline for the town's overall benefit. (This article submitted by petition. Not recommended by the selectmen.)

ARTICLE 10: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property near Bradley Lake consisting of approximately 50.5 acres of land. The property has frontage on the Class V Summer Maintenance portion of Bradley Lake Road. The selectmen propose to restrict subdivision of this property to no more than three lots and a right-of-way be granted to the water precinct for repair and maintenance of their water line that runs through the property. The selectmen are not authorized to sell the property for less than the appraised value as factored by the 1996 ratio of equalized valuation. The property was acquired by tax deed in 1991.

ARTICLE 11: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 19.5 acres of land identified as map 2, lot 450-027 on the Andover tax map. The property has frontage on both Flaghole Road and Chase Hill Road. The selectmen are not authorized to sell the property for less than \$30,000. The selectmen are authorized to subdivide it into two or more lots. The property was acquired by tax deed in 1986.

ARTICLE 12: To see if the Town of Andover will vote to change how it selects its planning board from the current standard, of appointment by the board of selectmen, to election, per RSA 673:2,II (b) (1). This will require that the whole of the planning board, step down, as of the 1998 town meeting, and seek election, if they wish to remain on the planning board. (This article submitted by petition. Not recommended by the selectmen.)

TOWN OF ANDOVER

ARTICLE 13: To see if the town will vote to retain and designate a parcel of land on Bradley Lake Road, with frontage on the southeastern shore of Bradley Lake (tax map 6, lot 427-324) consisting of 0.5 +/- acres, as conservation land, to be managed by the Andover Conservation Commission, as authorized by RSA 36-A:4. This property was acquired by tax deed in 1994. (This article was tabled for one year at the 1996 Annual Town Meeting. Recommended by the selectmen.)

ARTICLE 14: To see if the town wishes to amend the existing agreement under Section 218 of the Social Security Act by excluding the services performed by election workers for a calendar year in which the remuneration paid for such services is less than \$1,000

ARTICLE 15: To see if the town will elect its town administrator for a four-year term of office. (This article submitted by petition.)

ARTICLE 16: To see if the town meeting, in each consecutive year will elect, from a slate, by referenda, from each committee, the individual who will be the chairperson of that particular committee. In those years where a member is to be elected, to fill a vacancy, on any board, if the referenda winner is not the individual elected to fill the vacancy, the committee, shall choose its chairperson, by a vote of that body (as is done at present). This election of chairperson, shall apply to the following boards of the Town of Andover: selectmen, planning board, budget committee, cable TV committee, cemetery trustees, recreation committee, trustees of the trust funds, supervisors of the checklist. This shall become effective as of the 1998 Town Meeting. (This measure to apply, no matter how the chairperson is chosen, at present, no matter if the board affected is either appointed or elected.) (This article submitted by petition.)

ARTICLE 17: To see if the town will vote to accept Shady Lane as a town road. (Currently, this is a privately owned and maintained road, accessing seven homes. Acceptance by the town will require that the road be brought up to NH Class V, standard, to be paid by the current owner(s), prior to deeding to the town. Pricing estimate is being prepared by J. Dale McLeod (Road Agent), for delivery to the board of selectmen, by January 31.) (This article submitted by petition.)

ARTICLE 18: To see if the town will vote to authorize the selectmen to accept, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

ARTICLE 19: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 5th day of February. 1997.

BOARD OF SELECTMEN: William Keyser, Chair Howard L. Wilson Peter Zak

1997 PROPOSED BUDGET

Appropriation (RSA 31:4)	Appropriations 1996		Selectmen's Budget 1997	Budget Committee's 1997
General Government Town Officers' Salaries				
Selectmen	\$4,500	\$4,500	\$4,500	\$4,500
Building Inspector	2,500	3,610	2,500	2,500
Moderator	250	312	100	100
Town Clerk	800	800	800	800
Deputy Town Clerk	400	96	400	400
Town Clerk Fees	6,000	5,297	6,000	6,000
Treasurer Tax Collector (& Fees)	1,500 8,600	1,500	1,500	1,500
Tax Collector (& Fees)	\$24,550	<u>6,526</u> \$22,641	$\frac{8,600}{$24,400}$	$\frac{8,600}{$24,400}$
	\$24,550	\$22,041	\$24,400	\$24,400
Town Officers' Expenses	** *		***	
Town Administrator	\$28,180	\$25,295	\$27,825	\$27,825
Secretary/Bookkeeper	10,000	9,911	10,000	10,000
Expense, Supplies & Equip		8,586	6,000	6,000
FICA & Unemployment Ta Postage	x 10,000 2,500	11,558 2,231	10,000 2,000	10,000 2,000
Town Report	2,800	3,151	3,200	3,200
NHMA Dues	693	692	809	809
Elections & Registration	2,400	2,338	900	900
Registry of Deeds	1,200	911	1,200	1,200
Reappraisal of Property	1,500	1,742	2,500	2,500
Tax Map Revisions	1,500	1,463	0	0
Audit	5,200	5,200	5,200	5,200
Conference Fees	1,200	836	1,200	1,200
Mileage	600	524	600	600
Cable TV (see Article 4)	<u>_11,760</u>	4,066	2,860	2,860
Town Office /Library Duriti	\$85,533	\$78,504	\$74,294	\$74,294
Town Office/Library Buildin Utilities	g \$2,400	\$2,461	\$2,400	\$2,400
Telephone	1,800	1,626	1,800	1,800
Repairs, Maint & Supplies	1,500	1,020	4,000	4,000
repuils, maint & supplies	\$5,700	\$5,550	\$8,200	\$8,200
	+0,,00	40,000	+0,200	+ = , = = = =
Planning & Zoning	\$4,200	\$4,138	\$4,200	\$4,200
Insurance	\$30,413	\$30,761	\$32,500	\$32,500
Cemeteries	\$8,000	\$4,951	\$12,000	\$12,000
Legal Expenses	\$10,000	\$3,415	\$10,000	\$10,000

Public	Safety
Police	

Police				
Labor	\$16,100	\$13,851	\$16,100	\$16,100
Extra Labor	1,500	200	1,200	1,200
Training	1,200	644	1,200	1,200
4th of July	1,000	1,103	1,200	1,200
Office Expenses	3,200	4,139	3,200	3,200
Telephone	2.250	2,991	2,600	2,600
Dispatch	3,000	3,000	4,707	4,707
Electric	750	651	750	750
Uniforms	1,000	2,043	1,000	1,000
Equipment	2,000	2,425	2,500	2,500
Cruiser Expenses	2,000	1,494	2,500	2,500
Forest Fires	1,800	255	1,000	1,000
	\$35,800	\$32.796	\$37,957	\$37,957
Highways & Bridges				
Maintenance				
Summer Labor	\$12,000	\$17,864	\$14,175	\$14,175
Summer Equipment Rental	25,000	21,986	25,000	25,000
Summer Materials & Misc.	30,000	39.811	36,000	36,000
Winter Labor	8,000	8,824	10,000	10,000
Winter Equipment Rental	54,000	52,605	54,000	54,000
Winter Materials & Misc.	9,000	26,269	10,000	10,000
Bridges	6,000	2,260	6,000	6,000
Projects	91,000	87,796	59,000	59.000
Bridge Appropriation	see projects	see projects	43.000	43,000
Street Signs	500	445	500	500
Street Lights	7,000	5,601	5,700	5,700
DOT Drug Testing	1,075	57	200	200
	\$243,575	\$263,518	\$263,575	\$263,575
Solid Waste Disposal				
Transfer Station				
Labor	\$20,500	\$17,110	\$18,500	\$18,500
Operating Expenses	7,500	3,454	6,000	6,000
Trucking to Penacook	15,000	16,133	16,000	16,000
Tipping Fees at Penacook	39,000	34,510	39,000	39,000
Metal Container Rent & Picku		599	1,500	1,500
Capital Outlay	2,000	385	2,000	2,000
Construction Debris Disposal	6,000	6,169	6,000	6,000
Hazardous Waste Day	0	0	0	0
Recycling Committee Expenses	s 400	0	400	400
Old Landfill Groundwater Tests		850	446	446
	\$92,800	\$79,210	\$89,846	\$89,846

Health & Welfare				
Animal Control	\$2,500	\$1,929	\$2,500	\$2,500
Community Action Program	1,690	1,690	1,690	1,690
Council on Aging	1,000	1,000	1,000	1,000
General Assistance	9,000	1,543	9,000	9,000
Visiting Nurse Association	6,450	4,406	4,757	4,757
Water Testing Grant	0		16,025	16,025
	\$20,640	\$10,568	\$34,972	\$34,972
Culture & Recreation				
Conservation Commission	\$250	\$250	\$250	\$250
Library	12,900	12,900	13,282	13,282
Parks & Recreation	14,500	13,764	14,500	14,500
Patriotic Purposes	350	321	300	300
	\$28,000	\$27,235	\$28,332	\$28,332
Debt Service				
Interest - Tax Anticipation Note	\$24,000	\$19,874	\$24,000	\$24,000
Capital Reserve (Cruiser)	5,000	5,000	see below	see below
	\$29,000	\$24,874	\$24,000	\$24,000
1997 Warrant Articles				
#2 - Police Cruiser Capital Reserve	e 0	0	\$5,000	\$5,000
#3 - Architect for New Town Office		0	3,000	3,000
#4 - Added to Cable TV line	. 0	0	21,950	21,950
#5 - Full-time Police Officer	0	0	31,142	31,142
#6 - New Snow Plow	_0	_0	4,000	4,000
	\$0	\$0	\$65,092	\$65,092
Total Appropriations	5618,211	\$588,161	\$709,368	\$709,368
Less Estimated 1997 Revenues (H		· · ·	\$447,043	<u>\$447,043</u>
Amount of 1997 Taxes to be Rais		,	\$262,325	* \$262,325

* 1996 amount was \$194,923 (later reduced by utilization of \$100,000 surplus).

SOURCES OF REVENUE

	Estimated Revenues 1996	Actual Revenues 1996	Estimated Revenues 1997
Taxes:			
Current Use Penalty	\$3,000	\$3,000	\$1,000
Interest & Penalties	45,000	50,752	45,000
Yield Taxes	_20,000	18,153	20,000
	\$68,000	\$71,905	\$66,000
Revenues Received from State:	()		()
Shared Revenue	\$27,176	\$27,176	\$27,176
Highway Block Grant	62,148	62,148	62,148
State Forest Land Reimbursement	308	328	300
	\$89,632	\$89,652	\$89,624
Licenses & Permits:	¢ 400	¢105	¢ 400
Business Licenses & Permits	\$400	\$125	\$400
Motor Vehicle Permit Fees	170.000	183,562	165,000
Building Permits	2,500	3,760	2,500
Dog Licenses & Town Stickers	5,000	3,392	3,000
	\$177,900	\$190,839	\$170,900
Charges for Services:	\$4,500	\$2,211	\$2,000
Sale of Recycled Materials			4,500
Construction Debris Disposal Fees	<u>2,000</u> \$6,500	<u>4,939</u> \$7,150	\$6,500
Miscellaneous Revenues:	\$0,500	\$7,130	\$0,300
	\$120	\$1,000	\$30,000
Sale of Town Property Interest on Deposits	16,000	25,561	16,000
Cable TV Franchise Fees	2,787	2,787	2,787
Cable TV Hanchise Fees	5,500	1,336	21,950
Recreation Program	1,076	2,190	1,500
Other	_30,637	_33,814	22,487
Other	\$56,120	\$66,688	\$94,724
Other Financing Sources:	φ <i>5</i> 0,120	\$00,000	ψ
Trust Funds	\$1,600	\$1,652	\$1,600
Landfill Grant	40.377	40.337	0
Water Testing Grant	0	0	16,025
FEMA Reimbursement	3,794	3,794	0
Recycling Grants	250	0	1.670
	\$46,021	\$45,783	\$19.295
Total Revenues	\$444,173	\$472,017	\$447.043

TOWN OF ANDOVER

ANDOVER TOWN MEETING March 12, 1996

The meeting was called to order at 7:40 PM by Moderator Edward C. Becker, who read the rules of conduct for the meeting.

ARTICLE 1: To choose necessary officers for the ensuing year.

The following officers were elected:

Selectman for three years	William H. Keyser
Road Agent for two years	J. Dale McLeod
Supervisor of Checklist for six years	Irene H. Jewett
Library Trustee for three years	Maxine Boyd
Trustee of Trust Funds for three years	Patricia S. Cutter
Cemetery Trustee for three years	Patricia S. Cutter
Cemetery Trustee for one year	Susan Schnare
Budget Committee for three years	William A. Bardsley &
	Edwin Hiller
Budget Committee for two years	Jeffrey S. Newcomb

BALLOT QUESTION: Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issued before the school district? (Article 8 of the 1996 School Warrant. By petition.)

Results: 308 YES, 405 NO - Ballot question defeated.

ARTICLE 2: To see if the town will raise and appropriate the sum of \$5,000 to be added to the Police Cruiser Capital Reserve Fund previously established. (Recommended by the selectmen and by the budget committee.)

Jim Delaney moved to adopt this article, seconded by Mary Hiller. Bill Keyser explained. Article 2 adopted unanimously.

ARTICLE 3: To see if the town will raise and appropriate the additional sum of \$9,000 to be added to the Cable TV line in the 1996 Proposed Budget. The said additional sum to be expended if and to the extent that there is matching revenue to offset the expenditure. The intent of this article is to allow the cable committee to spend whatever revenue they receive and no more. (Recommended by the selectmen and by the budget committee.)

Moved to adopt by Kendel Currier, seconded by Chuck Severance. Roger Godwin spoke on behalf of the Cable TV Committee. He said that it represents what the cable committee hopes to earn, and in order to be spent, it has to be appropriated. Mr. Hiller said that this money would not increase taxes at all. **Article 3 was adopted.**

ARTICLE 4: To see if the town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

Ed Hiller moved to raise and appropriate the sum of \$617,411, as recommended by the budget committee, seconded by Sr. Louise Vaillancourt. This amount includes the \$5,000 adopted under Article 2.

Town Officers' Salaries Total: \$24,550

Town Officers' Expenses Total: \$76,533

Ed Hiller explained that the \$2,760 is the franchise fee. Kendel Currier asked why the election fees had gone from \$900 last year to \$2,400 for this year. The moderator explained that there are four elections this year, as opposed to one in 1995. Clara Kidder asked why we keep raising monies for the tax map revision, and it is not done yet. Mark Stetson said that, although he couldn't account for previous years, revisions have started and it is going to happen this year.

Town Office/Library Building Total: \$5,700

Planning & Zoning Total: \$4,200

Insurance Total: \$30,413

Cemeteries Total: \$8,000

Legal Expenses Total: \$10,000

Public Safety Total: \$35,000

Chuck Severance moved to increase the Forest Fire budget line from \$1,000 to \$1,800, seconded by Mary Hiller. Motion Carried.

Highways & Bridges Total: \$243,575

Steve Bailey thought that drug testing should be the responsibility of the road agent, not the town. Mr. Wilson and Mr. Stetson explained that random testing is required at least four to two times a year, depending on drug or alcohol. This figure of \$1,075 is the worse case scenario. If we don't get called as part of that random test program, we will then wind up paying a minimal fee. Mark Stetson noted that there will be mandatory testing for new road agent employees, so there will be a small charge for that.

Chuck Severance asked if the bridge appropriation was included in the \$91,000 line item. Mr. Stetson said that there is no bridge appropriation for 1996. But to account for the line, they made reference to the projects. The money was raised last year.

Clara Kidder and Doris Greene wondered where all the street lights were to warrant the increase. Stetson explained, and the moderator said that their locations were on file at the town office.

Solid Waste Disposal Total: \$92,800

Toby Locke questioned the possibility that it would cost \$1.00 per bag of garbage; Mark Stetson said that was just talk at this point and that no decision regarding this fee has been made. Jim Delaney wanted to know if the \$1.00 per tire fee was included in the figure, and Mark Stetson said that all other fees were noted in the revenue section.

Health & Welfare Total: \$20,640

Culture & Recreation Total: \$28,000

Toby Locke asked what we were getting for the Parks & Recreation budget. Mark Stetson said that page 48 of the town report pretty much explained how the money would be spent. Marty Dustin suggested that a breakdown of this budget line might be shown in the future.

Debt Service Total: \$38,000

Steve Bailey made a motion to limit the budget to reflect the national cost of living at 2.6 percent this year, and not exceed same, Toby Locke seconded. The moderator asked if he would like to put a dollar amount on this. While he was figuring this out, Mr. Hiller spoke; comments from Kendel Currier, Sr. Louise and Dennis Fenton, regarding budget and revenues, etc. A figure of \$571.637 was presented as a possible budget figure. Motion to amend dollar amount of budget not carried.

Total Appropriations Proposed (as amended):	\$618,211	
Less Estimate 1996 Revenues (exclusive of taxes)	<u>\$475,302</u>	
Amount of 1996 Taxes to be Raised	\$160,909	

ARTICLE 5: To see if the town will cut the Selectmen Salary line in the 1996 Proposed Budget by \$1,500. (This proposed so that the alternate two selectmen will receive the full dollar amount, as authorized by previous town meeting, and Howard Wilson will be paid nothing, this absolving the taxpayers of the town from paying off the IRS, directly.) (This article submitted by petition. Not recommended by the selectmen and not recommended by the budget committee.)

Moved to adopt by Fred Condon, seconded by Steve Bailey. There was a motion made by Toby Locke, and seconded, for Howard Wilson to step down as selectman. The moderator ruled that his motion was out of order, and he advised that it be brought up again, if wished, at new business. Much pro and con discussion was held. Jim Delaney felt that Mr. Wilson's problem was a personal one, and the town should not be brought into it. Mr. Condon felt if Mr. Wilson didn't want to take any money, that was up to him. Article 5 not adopted.

ARTICLE 6: To see if the town will vote to designate a parcel of land on Bradley Point Lane, with frontage on Bradley Lake (tax map 13, lot 286-083) consisting of 0.92 +/- acres, as conservation land, to be managed for conservation purposes by the Andover Conservation Commission, as authorized by RSA 36-A:4. This property was acquired by tax deed in 1991. (Recommended by the selectmen.)

TOWN OF ANDOVER

Moderator Becker suggested that he read this article, together with Article 7, have a motion made to discuss and adopt both of them, and vote separately on each. He asked the meeting if there were any objections to this procedure. No objections were voiced.

ARTICLE 7: To see if the town will vote to retain and designate a parcel of land on Bradley Lake Road, with frontage on the southeastern shore of Bradley Lake (tax map 6, lot 427-324) consisting of 0.5 +/- acres, as conservation land, to be managed by the Andover Conservation Commission, as authorized by RSA 36-A:4. This property was acquired by tax deed in 1994. (Recommended by the selectmen.)

It was moved by Jim Delaney to adopt and seconded by Kendel Currier. Peter Zak spoke on the article. He said that the Conservation Commission would like to keep this property in its natural state, and continue it as a non-buildable lot, and to protect the town's water supply. Lenny Caron expressed his concern about the horses being allowed to swim in the water. Howard Wilson said that both these pieces of property were above the dam and within the restrains of the area which contains the outflow of the town's water supply. The horses are below that line, and have no effect on the drinking water. Toby Locke said that the water commission would not want bob houses on the lake, or motor boats, etc. Mr. Zak said that this would not happen.

Bill Bardsley reminded the meeting that in the past it was voted that in the case where properties were taken by tax deed, that the previous owner had the right to pay all back taxes and redeem that property. Mr. Zak said the only thing he wanted was to keep it in trust with the Conservation Commission.

Michael Curry wanted to know who would be the few who could put up a bob house. Mr. Zak said that as long as the bob house could be put up without disturbing anything, he didn't see any reason why it couldn't be done. He reminded him that the undergrowth could not be disturbed, and no trees could be cut. Gerald Hersey spoke on behalf of the commission; Art Urie clearly stated his objection. There were extensive comments, questions and observations from Jim Delaney, Sr. Louise, Dick Brewster, Tina Cotton, Toby Locke, Lenny Caron, Mike Curry and Mary Hiller.

A show of hands indicated 82 YES and 76 NO. Article 6 passes.

Mike Curry requested a ballot vote for Article 7 and the moderator told him that a petition of five people would be required.

The moderator declared the polls closed at 9:00 PM and declared a ten minute recess.

Selectman Keyser gave a vote of thanks to Clara Kidder for her years of service. Also, he welcomed the new police chief, Glenn Laramie.

The meeting reconvened at 9:20 PM.

Jim Delaney made a motion to reconsider Article 6, seconded by Doris Greene. Further discussion was held. Moderator requested a show of hands on the motion to reconsider. There were 73 YES, 74 NO. Motion not carried. Ken Colburn made a motion to table Article 7 until next year, seconded by Toby Locke. Mike Curry said that if the article was tabled, he would withdraw his request for a ballot vote. Article 7 was tabled for this meeting.

Les Fenton made a motion to limit reconsideration of Article 4, seconded. Motion passed.

ARTICLE 8: To see if the town will vote, under the provisions of RSA 80:80-III, to authorize the selectmen to sell by negotiated sale or by listing on the real estate market a property consisting of approximately 19 acres of land and an 8 X 32 mobile home with a 16 X 28 add-on, all of the building in very poor condition. The property has frontage on both Flaghole Road and Chase Hill Road. The selectmen are authorized to subdivide it into two or more lots. The selectmen are not authorized to sell the property for less than the appraised value as factored by the 1995 ratio of equalized valuation. The property was acquired by tax deed in 1986.

Motion to adopt by Kendel Currier, seconded by Jim Delaney. Some discussion was held in attempts to clarify the purpose of this article. Moderator called for a vote. Article 8 was adopted.

ARTICLE 9: To see if the town will vote to prohibit the processing, storage, and landspreading of wastewater treatment sludge/biosolids, including, but not limited to, sewage, paper and pulp mill sludge, whether it be wet, dry, composted, pelletized, mixed with other materials, or injected on or into the land in the Town of Andover until regulations are enacted by the Board of Selectmen or the Andover Planning Board, with public involvement, to control such activity. (Recommended by the selectmen.)

Motion to adopt by Sr. Louise, seconded by Betty Bardsley. Speaker for this article was Bill Keyser. Mr. Keyser, in answer to Steve Bailey's question as to whether or not this applied to garden fertilizer, said it applies primarily to industrial waste. Toby Locke wanted to know if this would include wood ash. The moderator replied that it would include wood products and ash from a paper mill. Les Fenton asked if this specifically referred to waste water treatment sludge, and asked if ash was not a waste water treatment sludge. Mr. Zak replied that the article does refer to all bio products, such as sludge, ash, human water. He indicated that at this point in time, we have to regulate a certain amount of sludge. He said that farming is not regulated at all, except by the Department of Agriculture.

Paul Fenton said he felt that the wood ash we spread on the gardens is as good as lime; Toby Locke and Steve were in agreement with this. Mr. Stetson said that clean wood ash is no problem. Some further discussion was held, with comments from Clara Kidder, Ann Hewitt, Armand Boisvert, Mike Curry and Ken Colburn.

Paul Fenton made a motion to amend the article to read "except clean wood ash", seconded by Jim Delaney. Motion carried.

A show of hands defeated the article with 71 NO and 58 YES.

TOWN OF ANDOVER

ARTICLE 10: To see if the town will vote, under provisions of RSA 231:62, to terminate the system under which it chooses its road agent by election by ballot and to authorize the selectmen to appoint the road agent, which person may also have charge of other town properties. If approved, this article will take effect on April 15, 1998. (Recommended by the selectmen.)

Motion to adopt by Marty Dustin, seconded by Jim Delaney. Selectman Keyser spoke on the article. He said that as far as costs go, a qualified man and benefits would cost around \$30,000 to \$35.000. The board feels that it would take the town out of competition and in the long run, it would be cheaper because they would have a man out there performing daily jobs. A discussion ensued.

Jeff Newcomb spoke against the article saying that the town would need more equipment, and a place to house it, which would initially cost more money in the first few years, and that appointing a road agent would be a one-way street, with no turning back.

Lenny Caron pointed out that the people should have a choice. More comments from Jeff Blair, Cindy Prentice and Doris Greene. Bill Keyser spoke on behalf of the selectmen, saying that the present road agent spends his money pretty much as he sees fit, and they have not denied him on his projects, for the most part. Dennis Fenton said he thought there was some good thinking to be done, as it would be a very big change and he felt the town would go along with it if it were based on some good solid decisions. Further questions, comments and suggestions were made by Toby Locke, Clara Kidder and Kevin Sleeper, who thought that if a bad choice was made for road agent, we would never be able to get rid of him.

Mark Thompson spoke at some length: Sr. Louise, Rebecca Dobretz, Howard Wilson and Jeff Newcomb also commented. Article 10 was defeated.

ARTICLE 11: To see if the town will vote to authorize the selectmen to accept, on behalf of the town, gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

Moved to adopt by Kendel Currier, seconded by Jim Delaney. No discussion. Article 11 adopted.

ARTICLE 12: To transact any other business that may legally come before this meeting.

Jim Delaney moved for a vote of no confidence in Howard Wilson as selectman, seconded. Opposing comments were made by Dick Brewster; Toby Locke felt the town shouldn't be involved in Mr. Wilson's problems with the IRS; Mike Curry, Edna Peters, Cindy Prentice, Lenny Caron, Jeff Blair and Linda Varnum made more comments, pros and cons. Mr. Wilson felt that the IRS had no right to involve the town, and should deal with him personally. **Motion not passed.**

The meeting was adjourned at 10:40 PM.

Respectfully submitted, Lorraine Locke, Town Clerk

PROPERTY INVENTORY SUMMARY

Land	\$ 33,630,873
Buildings	61,129,500
Manufactured Housing	2,575,300
Commercial/Industrial	12,606,100
Public Utilities	9,409,800
Total Valuation	\$119,351,573
Less School Exemptions	8,742,013
Less Elderly, Blind & Disabled Exemptions	400,000
Net Valuation	\$110,209,560

PROPERTY TAX COMMITMENT

Approved Net Tax Amounts:	
Town	\$ 94,923
School District	1,973,102
County	217,721
Total Town Taxes	\$2,285,746
Precinct Taxes:	
Andover Fire District No. 1	32,112
East Andover Fire Precinct	34,254
Total Gross Property Taxes	\$2,352,112
Less 161 War Service Tax Credits	19,300
Net Property Tax Commitment	\$2,332,812

TAX RATE

Town	\$.86
School District	17.90
County	<u> 1.98</u>
Total Tax Rate (per \$1,000.00)	\$20.74
Andover Fire District No. 1	\$.67
East Andover Fire Precinct	\$.55

STATEMENT OF OUTSTANDING DEBT

- None -

TOWN OF ANDOVER

TREASURER'S REPORT Year Ended December 31, 1996

Cash on Hand January 1, 1996 Received During Year* Total Receipts	\$ 752,634.92 <u>4,806,815.95</u> 5,559,450.87
Less Selectmen's Orders Paid	4,765,686.33
Balance on Hand December 31, 1996	\$ 793,764.54
*Breakdown of Receipts:	
Tax Collector	\$2,581,024.94
Town Clerk	188,648.29
Selectmen	231,546.20
Building Inspector	3,760.00
Interest on Accounts	26,036.52
Blackwater Park Fund	800.00
Line of Credit Proceeds	1,775,000.00
Total Receipts	\$4,806,815.95
Balance Blackwater Park Fund	\$ 932.64
Balance Community TV Fund	\$ 386.42

These figures are correct to the best of my knowledge.

Respectfully submitted. Ann W. Clark, Treasurer

TOWN CLERK'S REPORT Year Ended December 31, 1996

Motor Vehicle Registrations	\$184,286.00
Dog Licenses	2,945.00
Fines & Penalties (Dogs, Beach, Parking)	500.00
Transfer Station & Beach Permits	454.00
Vital Statistics	1,055.00
UCC & IRS Lien Filings	918.00
Miscellaneous Filing Fees	102.00
Other	16.29
Total Receipts	\$190.276.29
Fees Retained	1,628.00
Total Remittance to Treasurer	\$188,648.29

These figures are correct to the best of my knowledge.

Respectfully submitted, Lorraine Locke, Town Clerk

TAX COLLECTOR'S REPORT Year Ended December 31, 1996

DIM	Levies of: 1996	Prior
Debits:	1990	FIIOI
Uncollected Taxes Beginning of Fiscal Year:		\$346,355.91
Property Taxes		8,631.87
Yield Taxes		0,051.07
Taxes Committed This Year:	¢2 227 70(51	
Property Taxes	\$2,337,706.51	
Land Use Change	3,880.00	
Yield Taxes	11,646.14	2 177 00
Costs Before Lien	220.02	3,177.00
Overpayment of Property Taxes	230.03	216.03
Interest Collected on Deliquent Taxes	514.33	11,931.69
Tax Penalties Collected	610.52	
		¢270,210,50
Total Debits	\$2,354,587.53	\$370,312.50
Credits:		
Remitted to Treasurer During Fiscal Year:	¢0.000.51	¢220,126,04
Property Taxes	\$2,022,020.51	\$329,126.94
Land Use Change	3,000.00	0.000.44
Yield Taxes	9,936.60	8,209.41
Interest	514.33	11,931.69
Penalties	610.52	3,177.00
Abatements During Year:		
Property Taxes	1,819.53	17,445.00
Land Use Change	300.00	
Yield Taxes		422.46
Uncollected Taxes End of Fiscal Year		
Property Taxes	314,096.50	
Land Use Change	580.00	
Yield Taxes	1,709.54	
Total Credits	\$2,354,587.53	\$370,312.50

These figures are correct to the best of my knowledge.

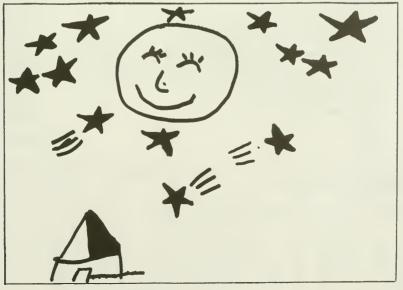
Respectfully submitted, Lorraine Locke, Tax Collector

SUMMARY OF TAX SALE ACCOUNTS Year Ended December 31, 1996

Tax Sale on Accou	nt on Levies of:		
	1995	1994	Prior
Debits:			
Unredeemed Taxes Beginning of Fi		\$111,337.19	\$75,649.30
Taxes Sold to Town During Fiscal	Year\$151,131.59		
Interest Collected After Tax Sale	3,935.96	7,804.11	
Refunded Overpayments	2,497.17		
Total Debits	\$157,564.72	\$119,141.30	\$98,823.33
Credits:			
Remittance to Treasurer During Fis	cal Year:		
Redemptions	\$49,450.78	\$38,155.45	\$69,699.98
Interest & Costs After Tax Sale	3,935.96	7,804.11	23,174.03
Abatements During Year:			
Unredeemed Taxes			447.09
Liens Deeded to Municipalities	1,338.70	1,270.24	765.02
Unredeemed Taxes End of Fiscal Y	ear <u>102,839.28</u>	71,911.50	4,737.21
Total Credits	\$157,564.72	\$119,141.30	\$98,823.33

These figures are correct to the best of my knowledge.

Respectfully submitted, Lorraine Locke, Tax Collector



Melinda Prentice, Grade 3

SCHEDULE OF TOWN PROPERTY

Description Value Beach land & bath house \$151.400 Transfer station land & buildings 77.800 * 27.500 Equipment Police Department building 700 Cruiser 14.000 * * 10.400 Equipment **Town Office furnishings & equipment * 32.600 Road Grader 85.000 * Plows. York rake & street broom 23.800 * Miscellaneous road tools & equipment 2.600 * Cemetery tools & equipment 1.300 * ж **Library books & furnishings 58.000 Land on north side of Route 11 near Monticello Drive 14,400 Old dump site land off Monticello Drive 15.400 Land off south side of Currier Road 400 19,800 Land below Highland Lake Dam 14,700 Land between Route 11 and railroad east of Dyer's Crossing 4.200Land at corner of Switch Road and Blueberry Lane Property Acquired by Tax Collector's Deeds Land & buildings on Chase Hill Road 45.600 Land between Route 4 and railroad track 500 Land between railroad and West Shore Drive 3.500 Land on Bradley Lake Road 61.400 Land on Bradley Lake 43.400 Land on Bradley Lake 23.500 37.100 Land north of Route 11 near power line Land north of Route 11 near Hogback 3.300 4.200 Land south of Route 11 near Wilmot line Land & buildings west of Route 4 near Wilmot line 23,300 59.700 Land & buildings on Bradley Loop 42.200 Land on Chase Hill Road 16,200 Land east of Bridge Road \$917,900 Total

* Figures are appraised valuations except for those marked with astericks, which represent approximate costs.

** Land & building owned by Andover School District.

	REPORT O	REPORT OF THE TRUSTEES OF TRUST FUNDS	DF TRUST FUNDS		
	Principal & Interest 12/31/95	Additions	Interest	Withdrawals	Principal & Interest 12/31/96
Capital Reserve Funds: Equipment - Town Andover Fire Dist. Village District East Andover Fire Total	\$ 5,000 26,189 29,499 <u>35,802</u> \$96,490	\$ 5,000 9,064 1,000 <u>16,664</u> \$31,728	\$ 264 1.067 1.559 <u>1.856</u> \$4.746		\$ 10,264 36,320 32,058 54,322 \$132,964
Cemetery Funds: Individual Trusts Cy Pres Fund Old Center Cemetery	\$40,045 5,490 32	\$ 510	\$2,702 236	\$ 603	\$ 42,144 5,726 542
Proctor Cemetery: Operating Fund	1,964	1,875	26	3,765	100
Perpetual Care Since 1976 Fund Total	<u>17,566</u> \$65,097	<u>2,913</u> \$ 5,298	<u>1,023</u> \$3,987	<u>1,023</u> \$5.391	<u>20,479</u> \$ 68,991
Conservation Funds	\$11,080		\$ 583		\$ 11.663
Library Funds	\$ 2,400		\$ 122	\$ 122	\$ 2,400
School District Funds	0				0
				ashohmond and a to do do to	and and and and

We certify that the statement of receipts and disbursements as shown is complete and correct to the best of our knowledge and belief.

Linda K. Perry, Patricia S. Cutter, Roger B. Godwin Respectfully submitted, TRUSTEES OF TRUST FUNDS:

TOWN OF ANDOVER

Auditor's Report

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S COMMUNICATION OF REPORTABLE CONDITIONS AND OTHER MATTERS

To the Members of the Board of Selectmen Town of Andover Andover, New Hampshire

In planning and performing our audit of the Town of Andover for the year ended December 31, 1996, we considered the Town's internal control structure in order to determine the scope of our auditing procedures for the purpose of expressing our opinion on the financial statements. Our review of these systems was not intended to provide assurance on the internal control structure and should not be relied on for that purpose.

Under the standards established by the American Institute of Certified Public Accountants, reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control structure that, in our judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements. A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities, in amounts that would be material in relation to the financial statements being audited, may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might constitute reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or recordkeeping practices. In these instances, we made specific recommendations or provided instruction to those individuals involved during the course of our audit fieldwork.

This report is intended solely for the information and use of management and others within the administration. This restriction is not intended to limit distribution of this report, which is a matter of public record.

Plodrik & Sanderson. Professional association

January 22, 1997

Auditor's Report

EXHIBIT A TOWN OF ANDOVER, NEW HAMPSHIRE Combined Balance Sheet - All Fund Types December 31, 1996

	Govern Fund		Fiduciary <u>Fund Types</u> Trust and	Total (Memorandum
<u>ASSETS</u>	General	Revenue	Agency	Only)
Cash and Equivalents Investments <u>Receivables (Net of</u> Allowances For Uncollectibles)	\$ 102,371 691,825	\$ 4,948 11,663	\$ 12,809 198,625	\$ 120,128 902,113
Taxes Intergovernmental Interfund Receivable	477,874 3,034	157		477,874 3,034 157
TOTAL ASSETS	<u>\$1,275,104</u>	<u>\$ 16,768</u>	<u>\$ 211,434</u>	<u>\$1,503,306</u>
LIABILITIES AND EQUITY Liabilities Accounts Payable Intergovernmental Payable Interfund Payable Escrow and Performance Deposits Deferred Revenue Total Liabilities	\$ 7,609 1,130,456 <u>386</u> 1,138,451	\$	\$ 123,227 157 6,395 <u>129,779</u>	\$ 7,609 1,253,683 157 6,395 <u>386</u> 1,268,230
Equity Fund Balances Reserved For Endowments Reserved For Encumbrances Reserved For Special Purposes <u>Unreserved</u>	17,561		38,668 42,987	38,668 17,561 42,987
Designated For Special Purposes Undesignated Total Equity	<u>119.092</u> <u>136,653</u>	16,768 	81,655	16,768 <u>119,092</u> <u>235,076</u>
TOTAL LIABILITIES AND EQUITY	<u>\$ 1,275,104</u>	<u>\$ 16,768</u>	<u>\$211,434</u>	<u>\$1,503,306</u>

The notes to financial statements are an integral part of this statement.

2	Variance Favorable	(Unfavorable) \$ 11.253	12,939 3,014 1,308 (7,115)	209	21.608		14,475 2,590 (29,080) 13,818 2,615 7,456 9,863 4,126	25.863		47,471	<u>\$ 47,471</u>	
Totals (Memorandum Only)		<u>Actual</u> \$ 2.402.323	190,839 173,727 3,308 53,755	14,709	2,838,661		144,921 33,210 272,655 78,982 9,025 9,025 1,544 26,887 26,887 26,887 26,887 26,887 19,874 26,887 19,874 19,874 18,150	2.891.190		(52.529)	5 121.081	rt of this statement.
		Budget \$ 2.391.070	177,900 170,713 2,000 60,870	14,500	2.817.053		159,396 35,800 243,575 92,800 11,640 11,640 36,7500 36,7500 36,7500 36,7500 36,7500 36,7500 36,7500 36,75000 36,75000000000000000000000000000000000000	2.917.053		(100,000) 173,610	\$ 73.610	The notes to financial statements are an integral part of this statement.
şet 'unds	Variance Favorable	(Unfavorable) S	434 659	157	1.250		(253)	(253)			5 997	financial statement
Annually Budget Special Revenue Funds		<u>Actual</u> \$	434 659	13.057	14.150		13,153	13.153		997 992	<u>\$ 1,989</u>	The notes to
		Budget S		12.900	12.900		12,900	12,900		992	\$ 992	
	1	Variance Favorable (Unfavorable)	\$ 11,253 12,939 3,014 874	(7,774)	52	20,358	14 475 2,590 (29,080) 13,818 2,615 7,455 10,116 4,126		26,116	46,474		<u>S 46,474</u>
RE ges in Fund Balance 1996	General Fund	Actual	\$ 2,402,323 190,839 173,727 2 874	53,096	1,652	2,824,511	144,921 33,210 33,210 272,655 78,982 9,092 9,2982 9,294 113,734 113,734 113,734 113,734 2,285,942	18.150	2,878,037	(53,526)	172.618	\$ 119.092
EXHIBIT C WN OF ANDOVER, NEW HAMPSHI Badget and Actual (Badgetran Back) General and Special Revence Funds the Fiscal Year Ended December 31,		Budget	\$ 2,391,070 177,900 170,713 2 000	60,870	1,600	2.804.153	159,396 35,800 35,800 243,575 9,300 11,640 11,640 23,850 23,850 23,850 23,850 23,850 23,850 23,850 23,850 23,850 24,950 24,800 24,8500 24,8500 24,8500 24,8500 24,85000000000000000000000000000000000000	18.150	2.904.153	(100,000)	172,618	\$ 72,618
EXHIBIT C TOWN OF ANDOVER, NEW HAMPSHIKE Combined Statement of Revenue, Expenditures and Changes in Fund Balances Budget and Actual (Budgeary Basis) General and Special Revenue Funds For the Fiscal Year Ended December 31, 1996			Revenues Taxes Licenses and Permits Intergrowermental Charaose for Services	Miscellaneous	Other, Financing, Sources Operating Transfers In	Total Revenues and Other Financing Sources	Expenditures Current Current Public Safety Highways and Streets Saniation Heath Welfare Culture and Recreation Dedt Service Intergovernmental	Other Financing Uses Operating Transfers Out	Total Expenditures and Other Financing Uses	Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	Unreserved Fund Balances - January 1	Unreserved Fund Balances - December 31

Auditors Report

30

Auditor's Report

SCHEDULE A-3 TOWN OF ANDOVER, NEW HAMPSHIRE General Fund Statement of Changes in Unreserved - Undesignated Fund Balance For the Fiscal Year Ended December 31, 1996

<u>Unreserved - Undesignated</u> <u>Fund Balance - January 1</u>	\$ 172,618	
<u>Deduction</u> Unreserved Fund Balance Used To Reduce 1996 Tax Rate	_(100,000)	\$ 72,618
Addition <u>1996 Budget Summary</u> Revenue Surplus (Schedule A-1) Unexpended Balance of Appropriations (Schedule A-2)	\$ 20,358 <u>26,116</u>	
1996 Budget Surplus		46,474
<u>Unreserved - Undesignated</u> <u>Fund Balance - December 31</u>		<u>\$ 119,092</u>

The notes to financial statements are an integral part of this statement.

Notes to these financial statements and additional schedules and exhibits are available for inspection at the town office.

Auditor's Report

PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the Board of Selectmen Town of Andover Andover, New Hampshire

We have audited the accompanying general-purpose financial statements of the Town of Andover as of and for the year ended December 31, 1996. These general-purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these generalpurpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the generalpurpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with generally accepted accounting principles. As is the case with most municipal entities in the State of New Hampshire, the Town of Andover has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Andover, as of December 31, 1996, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Town of Andover. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general-purpose financial statements taken as a whole.

Plodzik & Sanderson. Professional Association

January 22, 1997

BUILDING INSPECTOR'S REPORT

The calendar year 1996 followed the past history in the total building permits issued in the Town of Andover topping out at 70. The distribution changed with a higher number of permits for barns and outbuildings than in the past. New home building permits dropped from the 1995 level while renovations increased. As in 1995, there were permits issued (five) to remove existing dwelling units and replace them with new residences.

Please remember that a building permit is required for new construction which has a value of \$100 or more. We wish to thank you for your cooperation. Our office hours are Thursday evenings from 8:00 to 9:00.

Respectfully submitted, Chuck Severance Jack Williams



David Mederios, Grade 3

CABLE TELEVISION ADVISORY COMMITTEE REPORT

Late 1996 marked a turning point in Channel 7's programming. The generosity of the Andover Lions' Club in donating a videotape recorder showed the benefits of newly possible unattended broadcasting of "home made" videos of Andover events and other subjects of local interest which are not "commercial" enough for regular network airing. Two more VCRs were then financed by the kind donations of R. P. Johnson & Son Inc. and New London Trust. A third additional machine was bought with the contributions of Marianne and Martin Fairall, Barbara and Fritz Hunting, Mary and Peter Petras, the Andover Service Club, Proctor Academy, and other benefactors who prefer to remain unnamed.

Computer controlled, these VCRs allow daily broadcast of several hours of "action video" of the local events which affect our lives. We hope as well that they will enable earning further funds which will let us buy more badly needed production equipment. This year we plan to work with both our elementary/middle school and with Proctor Academy to feature dramatic productions, athletics, and other school events, including those videotaped and produced by the older students, whose diligence and talent we hope to harness. Meanwhile, as usual the committee remains extremely grateful to Tay Clark and Heather Makechnie for their unstinting efforts in maintaining the "community bulletin board". And as always, we stand in need of volunteers, whom we will be pleased to train in whatever aspects of local television production that interests them.

Our regular 1997 budget is again founded on the cable television franchise tax. It asks no funds from the taxpayers, but only advance approval of expenditure of money we hope to raise through advertising, donations, and other sources.

Respectfully submitted, Cable Television Committee

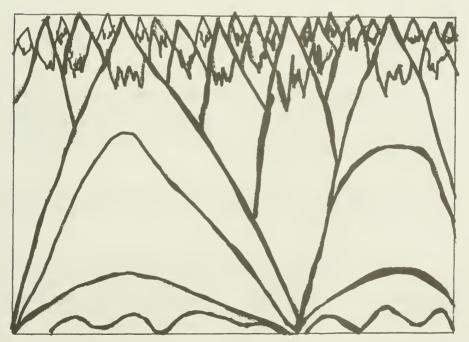
CEMETERY TRUSTEES' REPORT

In 1996 we began a project to computerize the cemetery records. Using data generated by the Historical Society in the 1980's and Eastman's *History of Andover*, we began inputting names, dates, locations, and other information into a program especially created for this purpose. Information will be available not only on individuals, but on interrelated family members in all of Andover's cemeteries. The Hobbs/Swett and Philbrick cemeteries have been completed and Taunton Hill has been mapped and catalogued. This will be an ongoing program.

Dennis Wright, our maintenance person, left to take another position. We were unable to find a replacement before the end of 1996. Anyone interested in all or part of the job, please contact the town administrator.

A project has been initiated to install signs in front of the active cemeteries. This will help people attending funerals locate the proper cemetery and is also in response to a request by the selectmen.

Respectfully submitted, Cemetery Trustees



Kinley Viandier, Grade 3

CONSERVATION COMMISSION REPORT

The Conservation Commission, acting as an advisory board for the selectmen, town administrator, landowners and state agencies, spent many hours beyond their regular meeting time doing site inspections and assisting individuals in the completion of their dredge and fill applications.

We attended ZBA meetings regarding the sawmill location on Route 11, and also attended NHDOT meetings on the relocation of Route 11 in the area of School Bus Road where they will be going through a wetland area. The commission has supported DOT's plans for wetland mitigation.

On May 5th members went for an open viewing of the newly designated town conservation land that was approved by Article No. 6 of the 1996 town warrant, and from there we monitored Green Mountain conservation land along the brook on Plains Road. A member of the Conservation Commission monitored other land held in the conservation easement by plane with Frank Baker.

Three BSA Eagle projects were completed making trails and a back packing campsite on conservation easement and adjacent lands between Old College Road, Mountain Brook and the Hill town line.

The commission met with property owners along Sucker Brook on Route 11 regarding the erosion of their property to the extent that a building was in danger and reviewed the dredge and fill application submitted by the property owners for the placement of rip-rap along the section of Sucker Brook which defines one boundary of their land.

We reviewed applications for dredge and fill for the replacement of docks on Highland Lake and also advised a landowner that we could not issue a permit to dredge sand and silt accumulation from a stream as this was the duty of NHDES. We looked at two culverts for driveways in seasonally wet areas and filling in of a small area of wetlands along Switch Road.

Due to a request to cut brush along the railroad tracks and the road along Channel Road at Highland Lake, the commission held a meeting with Natalie Landry, Shoreline Coordinator for the NHDES so that she could advise everyone present as to what was allowable.

For 1996 we have left all conservation funds intact to accrue interest.

As we end another busy year and look forward to the new year, we appreciate the help of the town officials and the public to preserve the environmental quality and beauty of Andover and know that serving on the Conservation Commission is a way to keep abreast as to what is going on in your community and also gives one knowledge of the many laws that govern the work of the commission.

Respectfully submitted, Conservation Commission

CONSERVATION COMMISSION Financial Statement and 1997 Budget

Town Appropriation\$250.001996 Expenditures: NH Association of Conservation Commissions (NHACC) dues\$150.00Registration fee NHACC Annual Meeting (1 member) NH Dept. of Environmental Services Administrative\$150.00
NH Association of Conservation Commissions (NHACC) dues\$150.00Registration fee NHACC Annual Meeting (1 member)20.00
NH Association of Conservation Commissions (NHACC) dues\$150.00Registration fee NHACC Annual Meeting (1 member)20.00
(NHACC) dues\$150.00Registration fee NHACC Annual Meeting (1 member)20.00
Registration fee NHACC Annual Meeting (1 member) 20.00
NH Dopt of Environmental Services Administrative
Rules update (5 copies @ \$5 ea)25.00
Film developing - aerial easement monitoring
Total Expenditures \$206.50
1997 Anticipated Income:
Town Appropriation \$250.00
1997 Anticipated Expenditures:
NHACC dues \$150.00
Registration fees at meetings and workshops 60.00
Publications, administrative rules updates 20.00
Photography 10.00
Mileage
Total Anticipated Expenditures: \$250.00

Underexpenditures from the town appropriation go into our savings account that is used to pay for unanticipated overexpenditures in subsequent years. Our last over-expenditure was in 1994.

Respectfully submitted. Anita M. Cotton, Treasurer

DOG OFFICER'S REPORT

During 1996, 22 regular patrols were made and 93 calls for assistance were received. They break down as: 85 dogs, 3 horses, 3 cows, 1 cat (caught in trap; took to vets) and 1 pig (never found owner, but never saw pig again either!). Five dogs were never claimed and three dogs were given up by their owners, all but two were found new homes.

We had at least ten calls about stray cats. I did not respond to these and they are not a part of these figures. Because of the increase in the number of stray cats, we now have two have-a-heart traps, and for a \$10.00 fee (\$5.00 of which is a donation to the SPCA), anyone may borrow a trap. When the cat is caught, I will pick it up and take it to the SPCA if you cannot. I also bought a circular throw net and long pole, two gloves and two large dog cages, as previously I had been using my own.

Thanks to the help of Todd Adams and Pat Frost, last March we finally caught the wolf hybrid which had been running at large in East Andover since November of 1995. I transported her to a wolf refuge in Conway. She is doing well and is now in a large pen with eight others of her kind. The refuge has since moved to Chatham, NH on a 50-acre area. Fred now has about 45 wolf hybrids from New England family homes. Please don't buy one of these crosses; they are not pets.

Due to the combined efforts of Lorraine Locke and Eileen Neville, the number of dog licenses issued increased by over 100. Also, the state passed a law that requires veterinarians to submit dog and cat rabies information directly to the town clerks.

l now have new forms so I can keep better track of the fines I have given out and when they are paid. Downtown dogs at large are better but by no means perfect. Please keep your dogs on your property. If not, you will be seeing more of me and the police.

Respectfully submitted, Diana W. Ganley, Dog Enforcement Person

P.S. For those who would like their pets spayed or neutered call me at 735-5543 for information.

FOREST FIRE WARDEN'S REPORT

In the calendar year 1996 there were over 105 outside fires reported to the Division of Forest and Lands for the State of New Hampshire. This number is much lower than in 1995, and shows how being careful in the woodlands can affect forest fires.

The East Andover and Andover Fire Department members wish to thank the residents of Andover for the great job they did in fire prevention in 1996. You and only you made this past year a safe and economical one when it came to woodlands fires.

And please remember, a burning permit is required by law for any outside fire unless the ground is totally covered with snow; and failure to obtain a permit is a misdemeanor punishable by fines and/or jail, and violators are liable for all fire suppression costs.

Respectfully submitted, Chuck Severance, Forest Fire Warden

FOURTH OF JULY COMMITTEE REPORT

Again, in 1996. Andover and the surrounding towns enjoyed a celebration of our country's founding with multiple events throughout the day and evening. The committee is very appreciative of the interest and effort of the citizens, town, police and fire departments.

The committee is very fortunate to have over twenty new members this fall, bringing the total to over thirty. There is a great deal of enthusiasm, and we expect to continue this yearly event for everyone's enjoyment.

Respectfully submitted, Fourth of July Committee

ANDOVER FOURTH OF JULY COMMITTEE TREASURER'S RPEORT Year Ended December 31, 1996

Balance on Hand January 1, 1996	\$7,419.61
Income:	
Andover Congregational Church	\$228.00
Andover Lions Club	521.35
Andover Service Club	69.94
Andover Snowmobile Club	295.00
Andover Thrift Shop	2.15
Bank Interest	94.26
Booster Ads & Donations	4,373.10
East Andover Fire Department	36.00
Flea Market	1,250.00
Immaculate Conception Church	10.00
Little League 1995	111.00
Little League 1996	140.32
Strawberry Shortcake	942.85
	¢0.0 20.02
Total Income	\$8,073.97
Expenses:	
Advertising	\$100.14
Afternoon Entertainment	475.00
Badges & Ribbons	166.76
Children's Parade	43.00
Cleanup	25.00
Evening Entertainment - July 3	300.00
Fireworks	3,000.00
Flea Market	41.18
Parade	1,205.04
Pie Contest	40.00
Pony Pull	300.00
Postage	7.20
Programs & Signs	488.00
Sanitary Units	425.00
Strawberry Shortcake	315.61
Total Expanses	\$6.021.02
Total Expenses	\$6,931.93
Balance on Hand December 31, 1996	\$8,561.65

KEARSARGE AREA COUNCIL ON AGING, INC.

July 1996 marked the fourth anniversary of Kearsarge Area Council on Aging, Inc. Throughout 1996 COA continued its growth. Membership increased by 13 percent, clients served by 30 percent and units of service by 35 percent over 1995.

Pursuing its aim "to help make our later years a productive, positive time of life instead of a time of loneliness and uncertainty", COA continued in 1996 to serve members with: rides for non-drivers, Mr. Fixit repairs, telephone reassurance, friendly visitor, call-in services, intergenerational projects and cooperative efforts with other organizations.

Conversations with lunch, valentine luncheon, mountain day, Christmas reception and two programs funded by a grant from New Hampshire Humanities Council, "American Family" and "No, But I've Seen the Movie" served as social and educational gatherings with a combined attendance of over 1,400 during 1996.

A walking program for seniors was introduced in November at the Sunapee High School gym. Other towns are scheduled to start on January 6, 1997. Andover's program will take place at the Proctor Field House.

On October 26, 1996, a conference for older people, their families and caregivers was held at Kearsarge Middle School. "Taking Back Our Elder Years" was hosted by COA and co-sponsored by fifteen local agencies. Financial support was provided by the Hilary and James Cleveland Fund of the New Hampshire Charitable Foundation. The conference was led by Joan Doran, COA Vice Chairman and was attended by over 200 seniors. A post-conference evaluation by attendees rated the program's six themes, "excellent", or "very good". Many constructive suggestions were offered for future presentations.

On December 1, 1996, COA moved to its new Program Center at 12 Newport Road in New London. This larger center will allow for provision of services in-house rather than depending on donated space from other institutions. Programs to start in January will include exercise, bridge lessons, painting, quilting, nutrition, movies, card playing and games. Computer classes are planned to be introduced later in the year. Members will be kept informed by the COA Newsletter.

COA is deeply grateful for financial support from Andover and other area towns, from donors to fund drive and events, from advertisers in its newsletter, from foundation grants and from individual clients. COA extends a very special thank you for the volunteers who give so generously of their time and talents. Except for Nancy Friese, administrative assistant, the COA is an entirely volunteer organization.

Respectfully submitted, Robert J. Bradley, Chairman of the Board

LAKE SUNAPEE REGION VISITING NURSE ASSOCIATION

Services provided to people in Andover

Home health care helps patients return to their optimal level of health	
Visits made	6,619
Patients served	76
Hospice - a family-centered program for patients who are terminally ill	
Patients served	8
Flue & other immunizations	
Patients served	115
Well child clinic and parent child program	
Children served	16
Day care - after school and summer child care	
Children served	22

In late 1996, Lake Sunapee Region Visiting Nurse Association finalized a strategic pathway to the future - we joined an integrated health care delivery system, Capital Region Health Care Corporation in Concord, NH. We created this pathway by affiliating with the New London Hospital Association. The future development of our new partnership and our innovative, high quality programs will support the VNA's mission to improve the health of the community and provide quality, cost-effective care to individuals and families in community settings.

Twenty-three VNA employees and many volunteers live in Andover. We depend heavily on the selfless support of volunteers and employees who contribute hours to the success of our programs. For them and our Trustees, we are grateful.

Respectfully submitted, Cheryl Blik, President and CEO



Ashley Hanlon, Grade 2

FRIENDS OF THE ANDOVER/BACHELDER LIBRARIES

With the addition of over 100 new members last year, the Friends of the Andover/Bachelder Libraries have been able to make a difference in our libraries.

The Friends and Library Trustees baked and sold refreshments at town meeting raising \$115. *Thanks* to all who helped.

The Friends' spring and summer project was the annual July 4th book sale on the town green. The book sale also included a raffle of a necklace created and donated by Gillian Smith. Under the direction of Pat Cutter, this year the sale and raffle raised \$756. Thank you to all the individuals who donated books or helped with the book sale. A special thanks goes to Pat and Bill Cutter for all their hard work over the years. The Cutters have retired from the book sale, and we would encourage anyone willing to help coordinate the 1997 book sale to talk to either librarian. If you have books in good condition that you wish to donate for this year's sale, please leave them with the librarian at either library.

In December, we sent out our newsletter to all Friends and library patrons. Its purpose was not only to inform everyone of all library happenings, but to also encourage support for the libraries. To date we have raised \$1,620. It is wonderful to know that there is such community support for our libraries!

With the funds raised throughout the year, we were able to realize a number of requests. We funded the pizza party at the close of the children's summer reading program. Those busy little readers definitely deserved it! In honor of its 40th birthday, we funded the new ramp which makes the Bachelder Library handicap accessible. We also provided materials for the children's Christmas craft party at the Bachelder Library - this year minus a blizzard.

Our future plans are to purchase Internet access for the Andover Library. Students should find this helpful as they struggle with those papers and projects. In addition, we will be purchasing abridged books on tape. These can be very enjoyable for commuters or patrons unable to get out because of cold and ice.

If you wish to become a Friend of the Andover/Bachelder Libraries, please stop by either library to complete a membership form. We are extremely grateful for all the support we have received in many different forms throughout the year and are looking forward to working with you in 1997.

Respectfully submitted, Friends of the Andover/Bachelder Libraries

LIBRARY TRUSTEES' REPORT

The Board of Library Trustees in 1996 once again continued its concern with austerity. Our thanks go to individual members and businesses of the community and to the Friends of the Libraries, the Andover Service Club, Blackwater Grange and Proctor Academy for their generous gifts, all of which assisted us in staying within budget restrictions. We also thank the Boy Scouts for raking the Bachelder grounds. Special thanks go to volunteers Lily Emken (Bachelder) and Eileen Neville (Andover Public) for their assistance to the librarians in filing and book-processing duties.

We worked on procedural manuals for both libraries, and library policy revisions following state library guidelines. This job had not been done since 1988. A close examination of library by-laws is on the table, also.

We have been very concerned with maintenance at the William Adams Bachelder Library and sought guidance from several sources this year regarding the possibility of increasing income from the Bachelder trust. Satisfied that we are getting all that we can from the trust, we must now thoroughly inspect the 40-year-old building in order to perform maintenance tasks before there is further deterioration or an emergency situation. We are thankful for the Friends' installation of a handicapped ramp at Bachelder and for their payment of the cost of repair to a Friendspurchased Xerox machine. To observe the 40th anniversary of Bachelder, we had hoped to hold a gala event, but are unable to do so. We are looking instead at possible sales of memorabilia throughout 1997.

In addition to the possibility of major expenses at Bachelder, we face a steady, small drain on the budgets at both libraries as the state library no longer furnishes free library cards for any acquisitions.

The summer reading program and Christmas crafts program were offered to children of the community again this year, with good turnout at each.

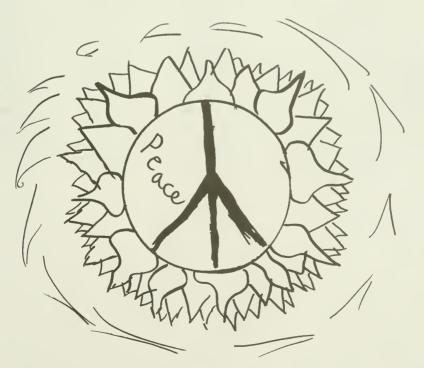
In anticipation of the annual July 4th sale of used books, Bill Leber has graciously allowed us storage space in his barn, and we are grateful.

We would like to thank the librarians for their wisdom, skills and good humor in operating under budget constraints, and thank our patrons and local organizations for their continued patience, interest and support.

Respectfully submitted, Library Trustees

1996 LIBRARY STATISTICS

	Andover Public Library	Bachelder Library
Circulation:		
Adult Non-Fiction	347	201
Adult Fiction	1,895	1,647
Juvenile Books	4,102	873
Magazines	679	160
Cassettes, Videos & Non-books	_252	142
Total	7,275	3,023
Interlibrary Loaned	88	25
Interlibrary Borrowed	_515	
Total	7,878	3,245
New Acquisitions:		
Adult Books	260	123
Juvenile Books	131	60
Magazines	25	8
Cassettes, Videos & Non-books	20	4
Total	436	195



Matt Adams, Grade 6

ANDOVER PUBLIC LIBRARY Financial Statement and 1997 Budget

Income:	Estimated Revenues 1996	Actual Revenues 1996	Estimated Revenues 1997
Cash on Hand January 1, 1996	\$ 362.04	\$ 362.04	\$ 432.79
Development Fund	626.69	626.69	1,398.80
Town Appropriation	12,900.00	12,900.00	13,281.50
Trust Funds	75.00	47.83	90.00
Interest	20.00	0.00	0.00
Donations	0.00	125.00	0.00
Miscellaneous	0.00	450.87	0.00
Total Income	\$13,983.73	\$14,512.43	\$15,203.09
	Estimated	Actual	Estimated
	Expenses	Expenses	Expenses
Expenditures:	1996	1996	1997
Salaries:			
Librarian	\$ 6,726.72	\$ 6,726.72	\$ 7,063.06
Substitute	\$ 0,720.72	113.85	220.00
Social Security	515.00	514.56	560.00
Bookkeeping	220.50	220.50	220.50
Janitor	110.00	110.00	110.00
Books, Magazines, etc.	4,500.00	4,775.25	4,500.00
Telephone	350.00	303.65	350.00
Maintenance	150.00	10.18	150.00
Development Fund	300.00	300.00	750.00
Miscellaneous	500.00	378.24	500.00
misechuneous		070101	
Total Expenditures	\$13,592.22	\$13,452.95	\$14,423.56

WILLIAM ADAMS BACHELDER LIBRARY Financial Statement and 1997 Budget

Income:	Estimated	Actual	Estimated
	Revenues	Revenues	Revenues
	1996	1996	1997
Cash on Hand January 1, 1996	\$ 898.38	\$ 898.38	\$ 1,004.27
Savings Account	1,376.05	1,376.05	2,463.95
Trust Funds/Interest	9,525.00	11,178.74	10,500.00
Donations	0.00	1,343.30	0.00
Miscellaneous	0.00	<u>3.98</u>	0.00
Total Income	\$11.799.43	\$14,800.45	\$13,968.22
Expenditures:	Estimated	Actual	Estimated
	Expenses	Expenses	Expenses
	1996	1996	1997
Salaries: Librarian Substitute Social Security Bookkeeping Janitor Books, Magazines, etc. Telephone	\$6.726.72 100.00 515.00 220.50 150.00 2,000.00 50.00		\$7,063.06 100.00 560.00 220.50 150.00 2,000.00 50.00
Electricity	350.00	395.33	380.00
Fuel	950.00	778.38	950.00
Maintenance	150.00	445.60	150.00
Insurance	330.00	209.97	200.00
Bank Expenses	30.00	0.00	25.00
Miscellaneous	150.00	<u>995.46</u>	150.00
Total Expenditures	\$11,722.22	\$12,419.95	\$11.998.56

PLANNING BOARD REPORT

Twenty-two Planning Board meetings were held in 1996. We meet during the evening on the second and fourth Tuesdays of each month. Our meetings are always open to the public.

In an effort to facilitate the application process, the board has embarked on a Process Improvement program. This is an ongoing agenda item. The process will be explained to applicants by assigned Planning Board members who will also assist applicants throughout the process. The ZBA/Planning Board inter-relationship will be improved and joint hearings will be used to clarify and shorten the time for decisions.

A Voluntary Merger Form was developed to simplify annexations of contiguous lots owned by the same person (or persons). The new form makes a public hearing unnecessary.

Bill Hoffman was not re-appointed by the selectmen after 15 years of dedicated service on the board. The 1996 year ended with six regular members, three alternates and one selectman ex-officio member. Current members include Chairman Roy Sell, Vice Chairman Fritz Hunting, Leigh Morse, Louise Vaillancourt, Kevin Sleeper and Rebecca Dobretz as full members, Chris Norris, Ed Hiller and Laurie Brownell as alternate members, and Peter Zak as ex-officio selectman.

The Planning Board again became a member of the Lakes Region Planning Commission to utilize their assistance for the Capital Improvements Program and for a source of assistance and information. Fritz Hunting was appointed as the Planning Board representative, Pat Cutter, chairperson of the ZBA, is the other Andover representative.

In early 1996 the board approved the appropriateness of R. P. Johnson's proposed use of the former Sliter property on Route 11 behind Sanborn's in Potter Place. The formal Site Plan Review process will be completed in early 1997.

Leonard Caron was informed that RSA 155-E requires an excavation permit in order to perform excavation at his Potter Place property. A subcommittee was formed to study the state excavation statute (RSA 155-E) and adopt brief, needed local regulations and consistent criteria.

Site Plan Reviews:

The board began reviewing Dale McLeod's proposal for a portable asphalt plant in the old dump site off Monticello Drive. Joint meetings were held with the ZBA at which time the location of the plant was changed which warranted reapplication to the ZBA. That re-application has occurred.

A Site Plan Review was conducted and approved of David Labar's Summit Lumber Company on Route 11.

The board approved use of the old Katherine Kelley's Gift Shop location on Main Street as a Pizza Chef.

The Andover After School Program Site Plan Review was approved.

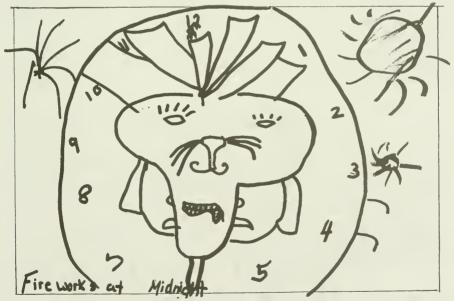
The board began Site Plan Review for the proposed Slitzer take-out restaurant, seating restaurant, deli counter and two-apartment use of the former Stetson's Village Store.

Two subdivisions and three annexations were approved in 1996.

All final applications before the Planning Board were approved in 1996.

In a continuing effort to preserve the wonderful rural atmosphere of Andover and to balance appropriate business creations and expansions, the Planning Board, as required by law, will be guided by the Master Plan, Zoning Ordinance and Planning Board rules and regulations adopted on behalf of the community.

Respectfully submitted, Planning Board



Hilary Goodnow, Grade 4

POLICE CHIEF'S REPORT

The year 1996 for the Andover Police Department was a year of increased calls for service as well as almost all categories. New officers hired were Douglas Trottier, Michael LaChance and Rachael Robitaille. We received a resignation from Sergeant Don Nason. Rachael will be starting the police academy in February.

The Andover Police Department has begun updating the equipment for all officers. We purchased four new 40mm Glock handguns. A new computer was purchased so that the department will be ready when the state changes to a new program. All reports will be entered into the computer and transmitted directly to the New Hampshire State Police.

The department answered 445 calls for service, and issued 104 summons and warnings. We also investigated 26 accidents and three burglaries. More towns people are taking advantage of the home property checks. Domestic violence calls have increased 66 percent in the past two years.

As in the past, I would like to thank the New Hampshire State Police for their coverage of the town as well as assistance to myself and the officers.

The department is continuing to provide professional service to the community and welcome any comments from the people of Andover to help us continue this service.

Respectfully submitted, Glenn E. Laramie, Chief of Police



Elizabeth Lamb, Grade 5

RECREATION DEPARTMENT REPORT

The following is a list of programs being offered by the Town of Andover.

The ski program includes conventional downhill skiing and snowboarding at Ragged Mountain Ski Area as well as cross country skiing at Norsk in New London. The programs runs for six weeks starting in January, and is open to grades one through eight. Lessons are included to help not only the beginners learn the basics, but to help the advanced skiers master the expert trails.

The basketball program consists of four teams: the boys' teams for grades three and four and grades five and six, the girls' teams for grades three and four and grades five and six. (Basketball for grades seven and eight is sponsored by the school.) The program runs from December through February with games on Saturdays.

Girls softball is offered to seventh and eighth graders starting in May.

In 1996 the tennis program did not happen, as we were unable to find an instructor. Hopefully, we will be able to offer this program in July for any first through sixth grader that wants to participate.

The swim program is open to children in first grade and older. Thank you to Debbie Sanborn for volunteering her time in 1996 to teach a record number of 87 children! The program runs four days per week for four weeks.

In 1996 the soccer program was opened up to include both boys and girls starting in grades one and going through grade six. The program runs from September through early November. (Again, soccer for grades seven and eight is sponsored by the school.)

Many thanks to all of the unnamed volunteers that helped make these programs a success. More volunteers are always welcome.

Again this year the Blackwater Park saw plenty of use by the programs mentioned above as well as many other groups. The now completed dug-outs look great! Thanks go to the Andover Lions Club for their generous donation! We still are planning to complete the soccer field (square off the southeast corner) and pave the parking lot and driveway. Any donations of money or materials would be greatly appreciated.

The old field behind the school is starting to show it's age. We would like to see that field refurbished in the not too distant future as it also gets plenty of use by the little league, the soccer program, the softball program as well as other groups and individuals.

Thank you to the school for allowing us to use several of the upstairs rooms in the Hamp House to store uniforms and equipment. We finally got them out of the musty town hall basement.

Respectfully submitted, Recreation Department

RECYCLING COMMITTEE REPORT

We sold our first loads of glass in 1996. Unfortunately, the green and brown glass were under the magic 16-ton requirement. The barriers have been extended so that future sales will be more profitable.

A grant was obtained from the state to construct a hazardous waste building. The town has to front the money but gets reimbursed by the state after the building is approved. We did not get the foundation poured for 1996, but hope to complete the project for 1997.

We would like to purchase a used trailer to store processed recyclables so that more room would be available in the recycling center. With more room we could take a closer look at recycling textiles or plastics.

Recycled Materials 1996

		Income/		
Materials	<u># Tons</u>	(Expense)	<u>Savings</u>	<u>Net</u>
Aluminum cans	1.74	\$1,089.00	\$ 67.86	\$1,156.86
Cardboard	39.95	1,270.68	1,558.05	2,828.73
Glass	49.90	249.41	1,946.10	2,195.51
Magazines	13.89	44.41	541.71	586.12
Mixed paper	2.17	15.55	84.63	100.18
Newspaper	36.09	112.31	1,407.51	1,519.82
Air conditioners (2 units)		(32.00)		(32.00)
Demolition debris	52.17	(1,229.43)		(1,229.43)
Refrigerators (48 units)		(1.40)		(1.40)
Scrap metal	96.75	(240.82)		(240.82)
Sheetrock	6.00	(200.00)		(200.00)
Tires (220 units)		220.00		_220.00
Total	298.66	\$1,297.71	\$5,605.86	\$6,903.57

Respectfully submitted, Recycling Committee

TOWN OF ANDOVER RECYCLING CENTER



HELP TO REDUCE TOWN EXPENSES BY RECYCLING

REMOVE THIS PAGE... HANG ON REFRIGERATOR

MATERIAL	ITEMS	нош
ALUMINUM (Mandatoy)	Beverage containers Pie plates and foil (CLEAN ONLY)	Empty contents.
CARDBOARD (Mandatory)	Corrugated, double walled, & brown paper bags	Flatten. Keep clean and dry.
TIRES	Car, truck, motorcycle & bicycle tires (no rims)	Remove rim from tire. Tires \$1/each. Please cut up large (truck) tires.
BATTERIES	Automotive; small household batteries	See attendant. Place in designated barrel in building
OIL	Motor and transmission oil and oil filters	Bring container to attendant.
SCRAP METAL	Iron, brass, copper, aluminum, car engines and body parts, some appliances, etc.	See attendant
NEWSPAPERS (Mandatory)	Newspapers and inserts only.	Place in large box inside building.
TIN (STEEL) CANS & LIDS	Cans which attract magnet tuna, etc.	RINSE!
GLASS	Glass jars and bottles only. Absolutely no mirrors, ceramics, windows or light bulbs.	RINSE and remove lids. Separate clear, brown, green.
YARD WASTE	Leaves, grass, plants and weeds	Put in compost pile. If you bag them, remove bags.
WOOD: LUMBER, LIMBS & BRUSH	Limbs 5" diameter or less, 2X4's, pallets. No pressure treated, painted, stained wood or nails.	Put on or near burn pile. Someone may reuse it. Check with attendant.
GOODIES	Books, toys, clothing, antiques, household items: anything that needs a new home.	Bring to Swap Shop. Clothes should be clean and boxed or bagged.
APPLIANCES with CFCs	Refrigerators, air conditioners	See attendant \$S fee charged
MAGAZINES	Catalogs, Shopper, glossy paper, phonebooks	Place in large box inside building.
MIXED PAPER	White and colored copier pyper, envelopes, junk mail	Place in large box inside building.
See	reverse side for information about CONSTRU	JCTION DEBRIS.

Since it is unlawful to burn demolition debris, the Transfer Station is providing a trailer for the disposal of: drywall, roofing materials, insulation, painted and pressure treated wood, plywood, and particle board. We have set fees with the intention of covering the rental of the trailer and the cost of dumping the materials at a legal site.

\$ 55 per yard
\$ 30.50 per half-yard
\$ 19.50 per quarter-yard
Lesser amounts- fee determined by attendant

THANK YOU FOR RECYCLING

SEPARATION OF ITEMS MAY OCCUR ON SITE AT THE TRANSFER STATION. SAVE SPACE AT HOME BY USING ONE BIN FOR ALL YOUR RECYCLABLES.

RECYCLING BINS ARE AVAILABLE FOR PURCHASE AT THE TRANSFER STATION FOR \$5.00. JUST ASK AN ATTENDANT.



RESCUE SQUAD REPORT

The Andover Rescue Squad is pleased to report that 1996 was a very successful year for the squad. For the first time in six years, emergency responses were down (by more then 27 percent). This is a wonderful way to have celebrated our thirty-first year of providing top quality pre-hospital emergency care to Andover residents, visitors and our neighbors.

Once again the rescue squad would ask for your support to help us continue in the strong emergency medical service tradition that has evolved in Andover. Here are three things that everyone in Andover can do to help support us.

1. Early recognition and intervention of medical problems is essential. Call 911 early when you or a loved one is experiencing difficulty. Andover Rescue will never complain about going on a run, so call us early.

2. Install your house numbers so we can find you and help your neighbors install their's too.

3. Continue your generous financial support. Remember, our only fund raising is our annual support letter that is mailed to each household in the spring. Please be generous.

During 1996, the Andover Rescue Squad responded to 107 various calls. The majority of these calls were emergencies with transport to Franklin Regional Hospital or to New London Hospital. Other transports were made to both Dartmouth Hitchcock Hospital and to Concord Hospital.

1996 Rescue Squad Members

Chris Barrett	David Hewitt	John McDonald
Jeanne Barrett	JoAnne Hicks	Gene Poulin
Ed Becker	Sue Houston	Anna Thompson
Ron Benoit	Jacob Johnson	Gina Thompson
John Bock	Joyce Jones	Jerry Thompson
James Dominic	Martha Lefebvre	John Thompson
Les Fenton	Rene Lefebvre	John Wagner
Bruce Goldthwaite	John Lyons	Teddy Walker

Memorial donations were received honoring Helen Poblenz, Sabina Bigelow, Virginia Hutchinson, Noah Jewett, Stephen Jewett, Kenneth Sanborn, Marjorie Granger, Arthur Dalphond, Harry Chadwick, Barbara Goldthwaite, Albert Rayno, Christopher Smith, Lucille Kidder, Donald Nash, Pinky Rivers, Roger Evans, Marguerite Grosvenor, Dorothy LaPlante, Lidiee Englishman and Harold Keyser.

1996 Financial Report

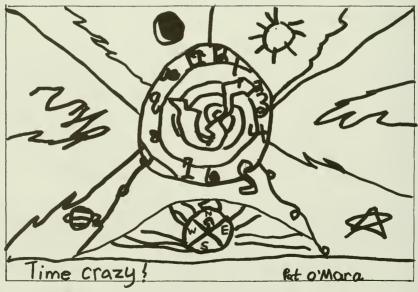
Expenditures:

Telephone	\$	373.23
Oxygen		334.95
Ambulance Fuel		195.90
Ambulance Service & Repairs		877.45
Medical Supplies	4	2,073.88
Equipment		1,986.55
Training		1,534.14
Postage		361.28
Bank Service Charges		14.98
Miscellaneous		458.26
Total	\$ 8	8,210.62

Income:

Donations	\$ 6,782.30
Memorials	4,918.50
Total	\$11,700.80

Respectfully submitted, Rescue Squad



Patrick O'Mara, Grade 4

ROAD AGENT'S REPORT

This year we were able to shim and repave (with the necessary culverts replaced, catch basins installed, ditches cleaned and redefined, and brush cut back from the edges of) just under four miles of roads. As most of you are aware, this included all of Maple Street and Boston Hill Road and over one-half of a mile of Flaghole Road. We also were able to sand seal the Andover portions of Bay Road and Pancake Road, all of Applecrest Lane and portions of Beech Hill Road, Switch Road and Flaghole Road. The sand sealing will save what surface is there and buy us several years of time before more extensive work has to be done in those areas. We were also able to put down over four hundred tons of cold patch to fill cracks and potholes. Believe me, that's a lot of shovels full of patch!

The rotted decking on the Last Street bridge was replaced. Railings on the Kearsarge Mountain Road bridge and the bridge at the Bradley Lake dam were repaired. Both approaches to the Lawrence Street river bridge and the south approach to the Lawrence Street railroad bridge were shimmed. Hopefully, by providing a smooth transition from the bridge deck surface to the approach surface, we have prevented more serious damage from occurring to the bridges themselves.

I am proud to report that our roadside brush cutting has opened up many miles of road surface to allow the sun in to help melt away the ice and snow. We also cut a number of dead and dangerous trees from the roadside, however, there are quite a few still standing.

The "100 year flood" back in October caused little damage to our roads, especially when compared to some of our neighboring towns. We had cleaned out all of the culverts prior to the rains, and kept the water flowing through them during the storms.

Thank you for your support.

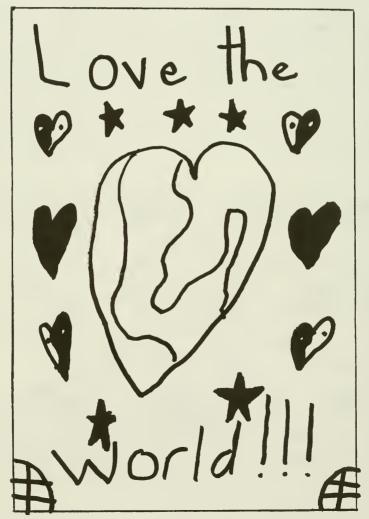
Respectfully submitted, J. Dale McLeod, Road Agent

REPORTS OF:

ANDOVER VILLAGE DISTRICT

ANDOVER FIRE DISTRICT

EAST ANDOVER FIRE PRECINCT



Carolyn Donaldson, Grade 3

ANDOVER VILLAGE DISTRICT 1997 WARRANT State of New Hampshire

To the inhabitants of the Andover Village District in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School in said district on Monday, the 3rd day of March, 1997, at 7:00 PM to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting.

ARTICLE 2: To hear the annual reports of the commissioners, treasurer and auditor.

ARTICLE 3: To elect the necessary officers for the ensuing term:

Commissioner for two yearClerk/Treasurer for one yearCommissioner for three yearsModerator for one year

ARTICLE 4: To see if the district will vote to accept and expend any federal and/or state grants received by the district.

ARTICLE 5: To see if the district will vote to accept quarterly water rents to a total annual amount of \$64,000 to be shared among the users. The quarterly water rent billing is to be set at the January 15, 1997 billing amount until switched to a gallonage rate when individual water meter installation is completed and water use information is available.

ARTICLE 6: To see if the district will vote to accept the budget as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 7: To transact any further business that may legally come before this meeting.

Given under our hands and seal, the 22nd day of January, 1997.

COMMISSIONERS OF THE ANDOVER VILLAGE DISTRICT: Toby Locke Linford Stiles

ANDOVER VILLAGE DISTRICT 1997 Proposed Budget

		Actual	Proposed*
	Appropriations	Expenditures	Budget
	1996	1996	1997
Commissioners' Salaries	\$1,500	\$1,500	\$1,500
Clerk/Treasurer Salary	1,000	1,000	1,000
Office	400	373	400
Telephone	1,000	896	900
Fuel	2,000	2,584	2,400
Electricity	3,000	3,654	3,500
Chemical Treatment	2,200	2,159	2,300
Chlorine Plant Operator	3,500	3,743	5,000
Water Testing	1,500	1,111	1,500
Maintenance & Repair	18,000	27,594	12,000
Meter Reading	2,000	570	1,000
Snow Removal	500	890	800
Insurance	500	801	800
Capital Reserve Deposit	1,000	1,000	1,000
Dam Maintenance	1,200	1,709	1,200
Meters	1,500	245	500
Bond Payment	47,225	46,164	46,440
Filtration Plant	1,000	672	1,000
Education	1,000	223	_500
Total	\$90,025	\$96,888	\$83,740
Total	47 010 ED	+	
	Source of Revenues	5	
	Estimated	Actual	Proposed
	Revenues	Revenues	Revenues
	1996	1996	1997
Water Rents	\$64,000	\$63,906	\$64,000
Interest	400	340	400
Logging	500	0	2,500
State Grant Program	9,145	27,796	13,735
Cash Account Withdrawal	15,980	4,846	3,105
Total	\$90.025	\$96,888	\$83,740
Checking Account Balance	\$31,601	\$26,883	
Capital Reserve Account	\$29,133	\$31,829	
1			

* This proposed 1997 budget was submitted by the commissioners and has been recommended by the budget committee.

ANDOVER VILLAGE DISTRICT ANNUAL MEETING MINUTES March 4, 1996

The annual meeting of the Andover Village District was called to order on March 4, 1996, at 7:00 PM by Moderator Paul Fopiano. Ten members of the district attended. The following is a summary of the annual meeting minutes:

ARTICLE 1: To hear the report of the last annual meeting. Minutes of the March 6, 1995 annual meeting were read and accepted.

ARTICLE 2: To hear the annual reports of the commissioners, treasurer and auditor. Steve Wyeth gave a brief summary of the work accomplished during 1995 and updated the members with the status of switching to billing based on meter reading in July 1996. The treasurer's report was read and accepted. The December 31, 1995 district operations checkbook balance was \$31,729.57 and capital reserve account balance was \$29,571.45. John Whitcomb of Potter Place was the auditor used to review the 1995 financial records.

ARTICLE 3: The following officers were elected:

Commissioner for one year:	Linford (Tripp) Stiles
Commissioner for two years:	Steve Wyeth
Clerk/Treasurer for one year:	Joseph Vercellotti
Moderator for one year:	Paul Fopiano

ARTICLE 4: To see if the district will vote to accept and expend any federal and/or state grants received by the district. Accepted.

ARTICLE 5: To see if the district will vote to accept quarterly water rents to a total annual amount of \$64,000 to be shared among the users. The quarterly water rent billing is to be set at the January 7, 1996 billing amount until switched to a gallonage rate when individual water meter installation is completed and water use information is available. Accepted.

ARTICLE 6: To see if the district will vote to accept the budget as recommended by the commissioners and presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. Accepted.

ARTICLE 7: To transact any further business that may legally come before this meeting. Overdue water rents were discussed and a policy which will require the property owner to be responsible for the water rent will be implemented. The meeting was adjourned at approximately 8:30 PM.

Respectfully submitted. Joseph M. Vercellotti, Clerk/Treasurer

ANDOVER FIRE DISTRICT NO. 1 CHIEF'S REPORT

The Andover Fire Department responded to a total of 51 calls in 1996, a slight decrease in the number of responses from last year. The fire department increased its efforts in public fire safety education and awareness with fire prevention classes for the kindergarten, elementary school and cub scouts.

Our training and education is an ongoing program. This year we sent two members to Meadowood Fire Training School. Two completed their firefighter level one training at the Fire Academy in Concord. Another one is due to graduate early in 1997. We also have another member who completed his first responder medical training. Our training also included a certified extrication course held in Andover. This course was attended by members of the Andover, East Andover, Salisbury and New London Fire Departments and members of the Andover Rescue Squad. Congratulations and thank you to all these people for their dedication, and to all the volunteers and their families for giving the time to help when needed.

The Andover Fire Department holds business meetings the first Monday of each month, with training meetings every third Monday. Meetings start at 7:00 PM. New members are always welcome.

The Andover Fire Department Roster for 1996:

Firefighters

Larry Anderson Dennis Bartlett Ron Benoit Richard Brewster Jim Dominic Chuck Ellis James Emken Sam King John Landry Fred Lance John Lyon Kurt Meier Roy Meier Jeff Mitchell Vic Phelps Chris Sanborn Peter Sanborn Charles Severance Yarrow Thorne John Williams

Officers

John McDonald, Chief Chris Barrett, Captain John Bock, Lieutenant

Glenn Haley, Deputy Chief Ron Brule, Lieutenant

Thank you for supporting your volunteer fire department. Have a safe year and remember to replace the batteries in your smoke detectors.

Respectfully submitted, John McDonald, Chief

ANDOVER FIRE DISTRICT NO. 1 1997 WARRANT State of New Hampshire

To the inhabitants of the Andover Fire District No. 1, in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Andover Fire Station in said district on Wednesday, the 19th day of March, 1997, at 7:30 PM to act on the following subjects:

ARTICLE 1: To hear the report of the last meeting.

ARTICLE 2: To hear the reports of the treasurer, auditor, commissioners, and the fire chief.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for three years Clerk/Treasurer for one year Moderator for one year

ARTICLE 4: To see if the district will vote to authorize the commissioners to borrow money in the anticipation of taxes.

ARTICLE 5: To see if the district will vote to accept and expend any grants or gifts to the district, whether federal, state or from private individuals.

ARTICLE 6: To see if the district will vote to authorize the transfer/use of the December, 1996 fund balance to the Fire Vehicle Capital Reserve Fund.

ARTICLE 7: To see if the district will vote to raise and appropriate the sum of \$10,000 to be added to the Fire Vehicle Capital Reserve Fund.

ARTICLE 8: To see if the district will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of renovating the fire station and to raise and appropriate the sum of \$3,000 to be placed in this fund and to delegate the commissioners as agents to expend.

ARTICLE 9: To see if the district will vote to accept the budget as recommended by the budget committee.

ARTICLE 10: To see if the district will vote to raise and appropriate such sums of money as may be necessary for the budget.

ARTICLE 11: To transact any other business that may legally come before this meeting.

Given under our hands and seal, the 30th day of January, 1997.

COMMISSIONERS OF THE ANDOVER FIRE DISTRICT NO. 1: Kenneth Ovenden, Chuck Severance, Jack Williams

ANDOVER	FIRE DISTRICT NO. 1	
1997	Proposed Budget	

	Appropriations 1996	Actual Expenditures 1996	Proposed* Budget 1997
Fuel	\$1,800	1,150	\$1,800
Electricity	750	765	750
Telephone	400	348	400
Water	75	125	175
Dues	250	250	250
Maintenance & Repair	3,000	3,050	3,500
Miscellaneous	1,250	295	650
Insurance	4,800	3,562	4,800
Training	1,500	2,058	1,500
Building & Site	600	236	300
New Equipment	6,725	9,546	4,000
Clerk Salary	350	350	350
LRMA Assoc.	3,400	3,145	3,400
Chief's Salary	0	0	500
Equipment Capital Reserve	9,064	9,064	10,000
Building Capital Reserve	0	0	3,000
Total	\$33,964	\$33,944	\$35,375
Amount to be raised by taxes	\$32,000	\$32,000	\$35,375
Additional funds available	1,964	1,944	.0_
Total	\$33,964	\$33,944	\$35,375

* This proposed 1997 budget was submitted by the commissioners and has been recommended by the budget committee.

ANDOVER FIRE DISTRICT NO. 1 ANNUAL MEETING MINUTES March 20, 1996

The annual meeting of the Andover Fire District No. 1 was held on March 20, 1996. Moderator William A. Bardsley called the meeting to order at 7:30 PM. There were nine voters present.

ARTICLE 1: A motion was made and seconded that the minutes of the 1995 annual district meeting be accepted as published in the town report. The motion was approved, all in favor.

ARTICLE 2: The treasurer's and auditor's reports were read by the Fred Lance, sitting in for the clerk. Three corrections to the 1995 actual expenditures printed in the town report were given at this time. They are as follows:

The maintenance & repair line under actual expenditures for 1995 should be changed from \$2,649 to \$2,679. The training line under actual expenditures for 1995 should be changed from \$1,177 to \$1,224. The new equipment line under actual expenditures for 1995 should be changed from \$3,712 to \$4,674. Consequently, the total line under actual expenditures for 1995 should be changed from \$28,435 to \$29,473.79.

A motion was made and seconded to accept the treasurer's report as corrected and the chief's report as printed in the town report. It was so voted and accepted.

The auditor's report was then read before the meeting. A motion was made and seconded to accept the Auditor's report as read. It was so voted and accepted.

ARTICLE 3: The following officers were elected:

Commissioner for three years:	Charles Severance
Moderator for one year:	William A. Bardsley
Clerk/Treasurer for one year:	Fred Lance

ARTICLE 4: A motion was made and seconded to authorize the commissioners to borrow money in anticipation of taxes. It was so voted and accepted.

ARTICLE 5: A motion was made and seconded to accept and expend any grants or gifts to the district, whether federal, state or from any private individuals. It was so voted and accepted.

ARTICLE 6: A motion was made by Chris Barrett and seconded to pass over Article 6. He explained that the goal was to take the remaining balance of \$1,964.37 from last year and put it in a line item in Article 9 to be used towards a new computer. It was so voted and accepted.

ARTICLE 7: Chris Barrett moved we amend Article 7 to read as follows:

To see if the district will vote to raise and appropriate the sum of \$9,064.37 to be added to the fire vehicle capital reserve fund previously established.

The reason for the change is to add the \$935.63 taken out of this article to the \$1,964.37 remaining balance for a total of \$2,900 to be used toward the purchase of a new computer for the department.

The amendment was seconded and so voted and accepted.

The article was then so voted and accepted as amended.

ARTICLE 8: A motion was made and seconded to accept the budget as recommended by the budget committee. Jack Williams made a motion to increase the budget for new equipment by \$2,900 with \$1,964.37 of this sum to be taken from the 1995 fund balance.

This will change the new equipment line of the proposed budget to \$6,725. This will not change the amount to be raised by taxes as the \$2,900 will be raised by a reduction of \$935 in capital reserve and \$1,964.37 fund balance from last year.

The motion was seconded and so voted and accepted.

ARTICLE 9: A motion was made and seconded to raise and appropriate such sums of money as may be necessary for the budget. It was so voted and accepted.

ARTICLE 10: Chief John McDonald asked to go on record thanking Sue Johnson for her years of service as clerk/treasurer. A vote of acclamation for Sue Johnson was unanimously approved.

There being no other business to come before the meeting, a motion was made and seconded to adjourn. The meeting was adjourned at 7:57 PM.

Respectfully submitted, Fred Lance, Clerk/Treasurer

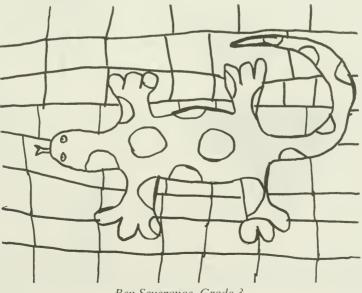
EAST ANDOVER FIRE PRECINCT **CHIEF'S REPORT**

The plans and drawings for the new fire truck are complete. We have chosen a vendor, and if the precinct votes to purchase the truck, we will hopefully accept delivery this fall. We have included in the cost all the equipment that will be necessary to put the truck in service within a few days of its arrival in East Andover. The new truck will replace our 1974 GMC as the attack pumper. We will remove the 1965 Dodge from service and likely sell it. Though these changes are very necessary, as the older equipment is getting expensive to repair, it will none the less be a sad day to retire equipment that has stood our community the test of time. We do get attached to our trucks.

The two fire departments and the rescue squad have been conducting joint training every month. I share in the excitement that has been generated by the training with all involved in emergency services in Andover. We are doing a much better job at actual emergencies, but the best part of all is that during training and actual calls we lose department identities and work as one team.

Fire fighters develop a special bond with each other. It may come from the work we do or the fact that we depend on each other with our lives. The loss this year of two fellow fire fighters. Noah Jewett and Donald Hazen has been tough on all of us. They were two very special people who gave much to their community. I will especially miss their counsel. These fine people will be fondly remembered by their fellow fire fighters. Have a safe year.

Respectfully submitted. Rene Lefebvre, Chief



Ben Severance, Grade 3

EAST ANDOVER FIRE PRECINCT 1997 WARRANT State of New Hampshire

To the inhabitants of the East Andover Fire Precinct in the Town of Andover, County of Merrimack and the State of New Hampshire, qualified to vote in precinct affairs:

You are hereby notified to meet at the East Andover Fire Station in said precinct on Tuesday, the 18th day of March, 1997, at 7:30 PM to act on the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing term:

Moderator for one year Clerk for one year Treasurer for one year Auditor for one year Commissioner for three years

ARTICLE 2: To see if the East Andover Fire Precinct will vote to raise and appropriate the sum of \$150,000.00 for the purchase of a new fire apparatus and related equipment for said apparatus, and to authorize the issuance of not more than \$78,000.00 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the commissioners and treasurer to issue and negotiate such bonds or notes and to determine the rate of interest thereon; furthermore, to authorize the withdrawal of \$72,000.00 from the East Andover Fire Precinct Equipment Capital Reserve Fund created for this purpose. The commissioners recommend this appropriation. The budget committee recommends this appropriation. (Two-thirds majority ballot vote required.)

ARTICLE 3: To hear the reports of any committees.

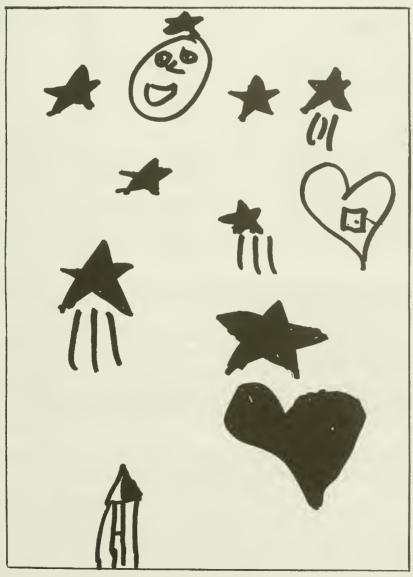
ARTICLE 4: To see if the precinct will vote to raise and appropriate the sum of \$16,000.00 to be added to the capital reserve fund previously established for a new fire truck; and also vote to transfer to the same capital reserve fund the sum of \$424.00, the 1996 surplus from bank interest; and the 1996 surplus from precinct taxes collected by the Town of Andover.

ARTICLE 5: To see if the precinct will vote to authorize the commissioners to sell the 1965 Dodge fire truck, referred to as 32-M-1 by any manner that they determine to be in the best interest of the precinct.

ARTICLE 6: To see if the precinct will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. **ARTICLE 7:** To transact any other business which may legally come before the meeting.

Given under our hands and seal, the 1st day of February, 1997.

COMMISSIONERS OF THE EAST ANDOVER FIRE PRECINCT: Roger W. Kidder, Mark E. Thompson, Timothy H. Frost



Jen Haley, Grade 3

EAST ANDOVER FIRE PRECINCT 1997 Proposed Budget

	Appropriations	Actual Expenditures	Proposed* Budget
	1996	1996	1997
Heat, Fuel	\$900	\$700	\$900
Electricity	1,100	878	1,100
Telephone	300	300	300
Fuel, Truck Maintenance	2,000	1,065	1,500
Equipment	3,000	4,852	4,800
Insurance	2,400	2,493	2,500
Administration/Training	700	624	700
Building Maintenance	4,300	3,843	1,000
LRMA Assoc.	3,000	3.145	3,300
Hepatitis Shots	200	0	0
NHMBB Fee	0	0	**2,000
Fire Truck & Equipment	0	0	150,000
Capital Reserve	16,664	_16,664	***16,424
Total	\$34,564	\$34,564	\$184,524
Amount to be raised by taxes	\$33,900	\$33,900	\$34,100
Amount from capital reserve	0	0	72,000
Amount from bank loan	0	0	78,000
Additional funds available	664	664	424
Total	\$34,564	\$34,564	\$184,524

* This proposed 1997 budget was submitted by the commissioners and has been recommended by the budget committee.

** A \$2,000 fee is necessary if the loan for the new truck is from the NH Municipal Bond Bank. If the loan is obtained from another bank, this \$2,000 will be used to increase the equipment budget to \$6,800.

*** \$16,000 will be from 1997 precinct taxes, \$354 is extra 1996 precinct taxes, \$62 is 1996 checking account bank interest, and \$0.36 is 1996 budget balance.

EAST ANDOVER FIRE PRECINCT ANNUAL MEETING MINUTES March 19, 1996

The 63nd Annual Meeting of the East Andover Fire Precinct was held on March 19, 1996, at the East Andover Fire Station. The meeting was attended by 20 residents and was called to order at 7:30 PM by Edward Becker, Moderator. The warrant was read and action was taken on each article.

ARTICLE 1: To choose the necessary officers for the ensuing term. The following officers were elected:

Moderator for one year:	Gina Thompson
Clerk for one year:	Kathleen Kidder
Treasurer for one year:	John Cotton
Auditor for one year:	Sandra Mullen
Commissioner for three years:	Tim Frost

ARTICLE 2: To hear the reports of any committees. The Chief's Report was published in the 1995 Town Report, so no further report was given. However, the chief reported that the department is planing to ask for a new truck. Chief Lefebvre requested an opinion toward the purchase of a new truck. If there were a resounding "No", there would be no purpose in pursuing the plan. Questions were entertained. Plans for financing were discussed. There is a long-range plan of replacing trucks after 20 years. There is a need to replace M2 as the attack truck. The goal is to meet the needs of the community and keep the budget flat. There was a unanimous show of hands to go ahead with seeking a plan for a new truck.

ARTICLE 3: To see if the precinct will vote to raise and appropriate the sum of \$16,000 to be added to the capital reserve fund previously established for a new fire truck and also vote to transfer to the same capital reserve fund the sum of \$664.34. Motion made by Bill Keyser, seconded by Howard Wilson and passed.

ARTICLE 4: To see if the precinct will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the budget. It was moved by Howard Wilson to raise and appropriate \$34,564 and seconded by Ted Walker. Questions were asked about building maintenance and what was included. The money is to pave the driveway and paint the cupola. The article passed.

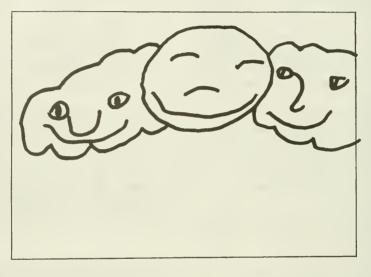
ARTICLE 5: To transact any other business that may legally come before the meeting. There being no further business, the meeting was adjourned at 7:55 PM.

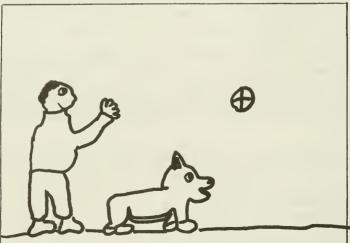
Respectfully submitted, Kathleen M. Kidder, Clerk

ANDOVER

SCHOOL DISTRICT

REPORT





Chelsae Meier, Grade 3

ANDOVER SCHOOL DIRECTORY

School Board

Michael Curry Wallace Scott Anna Thompson Marcia Williams, Chair Joanna Sumner

Ann W. Clark, Treasurer

Term Expires 1997 Term Expires 1997 Term Expires 1998 Term Expires 1998 Term Expires 1999

School District Officers

Sharon Mickle, Clerk William Bardsley, Moderator

Central Office Personnel

Philip D. Bell, Jr. Edward B. Briggs Bernard R. Davis Mary Lou Cronin

Superintendent of Schools Assistant Superintendent for Instruction Assistant Superintendent for Business Assistant Superintendent for SRSD

Staff

Jane Slayton, Principal, Tel: 735-5494 David Bousquet, Asst. Principal/Coord. of SPED

Barrett, Jeanne Barselle, Marilyn Beliveau, Kristy Carmody, Jim Connor, Christine Cunningham, Kristen Currier, Elizabeth Deloche, Maureen Dustin, John Gagne, Holly Griffin. Edna-Marie Hildebrand, Gretchen Hill, Percy Jurta, Brenda Kidane, Molly Knowlton, Debra Lemeris, Shari Loveless, Wendy Maneely, Patricia McDonald, Brenda Morley, Tracey Parenteau, Gail Pellegrino, Audrey Puleo, Ruth Rasweiler, Suzanne Reavy, Greg Roy, Marjorie Selander, Ron

Library Aide School Nurse Grade 1 Interim Teacher Grade 7 & 8 Computer Education Speech Assistant Grade 1 Speech Pathologist Grade 6 Resource Room Teacher Music Grade 2 **Physical Education** Title I Tutor Grade 4 Grade 5 Grade 7 & 8 Kitchen Manager Integration Aide Food Service Resource Room Teacher Secretary Kindergarten Art Grade 1 Custodian Teacher Aide Occupation Therapy

71

Grade 7 & 8
Grade 3
Guidance Counselor
Grade 2
Food Service
Custodian
Grade 6

CLASS TOTALS AS OF JANUARY 1997

Kindergarten	22
Grade 1	28
Grade 2	32
Grade 3	20
Grade 4	26
Grade 5	24
Grade 6	31
Grade 7	31
Grade 8	_26
	240

ATTENDANCE TABLE

School Year Ended June 30, 1996

Length of School in Weeks	36
Total Enrollment	229
Girls	108
Boys	121
Average Daily Attendance	206
Average Daily Absense	10
Average Daily Membership	216
# of Students Not Absent, Tardy or Dismissed	8

ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed for the school year ended June 30, 1996

Grade 5:	Karen Carmack	Grade 6:	Alyssa Gariepy
	Jerry Carter		Samantha Prothero
	Nicole Hannan	Grade 7:	Tina Binette
	Louise White	Grade 8:	Lindsey Benson

HONOR ROLL STUDENTS

** High honors all four terms* Honors or high honors all four terms

Grade 5:

Sterling Baker Carmen Benson Danielle Bowne

- Karen Carmack
 David Colburn
 ** Erin Dustin
- ** Erin Dustin Nicole Hannan
- * Katie Jurta Chris Nowell Alicia Shedd
- * Greg Stetson
- Megan Thibodeau Nick Upton Mary Will
- * Stephanie Williams

Grade 6:

Brandon Adams Barbara Blodget

- Chris Cloutier
 Zachary Cochrane
 Adonis Curebanas
 Kerri-Ann Farrington
- * Aaron Fish
- * Amanda Gross
 Kayla Hartwell
 Sadie Jenkins
 Peter Johnson
- * Ashley Kendrick Jennifer Keyser Brian Maneely
- * Megan Maruszak Maygan McDaniel Travis McDonald Joe Ordway Aliya Peer Samantha Prothero
- Elizabeth Sell
 Amy Shaginaw

Grade 6 cont'd:

- Anthony Tadakowsky
- * Garrett Thompson Meghan Wilcox
- * Nicholas Wilkins
- * Justus Zimmerman

Grade 7:

- Jaqueline Abreu
- * Christine Barkowski
- * Tina Binette Julie Blodget Greg Gagne Megan Haney Amy Johnson
- Amanda Jurta
 Jessica Mead
 Nick Meier
- * Kate Upton Dorothy Spencer
- Grade 8:
 - Vanessa Abreu Dan Benefit
 - Angie Chase
- * Katie Colburn
- ** Amber Currier Margaret Currier Meadow Hartwell Nathan Kendrick Scott Kidder Mark LaChance
- * Sarah MacDonald Glenn Makechnie Bonnie Parr Joshua Pepper
- Ovid Rochon
 Daniel Schofield
 Andrew Will
- * Sandra Williams

TOWN OF ANDOVER

EFFORT HONOR ROLL STUDENTS

Grade 5:

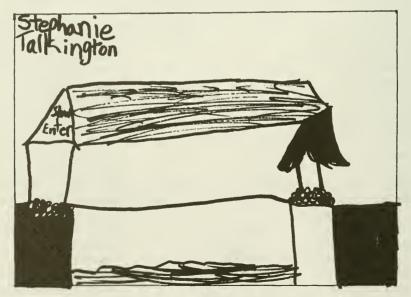
Robin Dukette Stephanie McDonald Melissa Tillotson Jason Richardson Michelle Schofield

Grade 6: Joshua Carter

Grade 7: Randi DeRoy

1996 ANDOVER SCHOOL DISTRICT GRADUATES

Vanessa Abreu Justin Adams Megan Adams Henry Aube Daniel Benefit Benjamin Cassidy Cari Chamberlin Mark Charles Angie Chase Katie Colburn Amber Currier Margaret Currier Brian Drew Amy Farrington Meadow Hartwell Ben Jenkins Nathan Kendrick Scott Kidder Mark LaChance Beth McDonald Sarah MacDonald Glenn Makechnie Jeremy Nagle Tammy Nelson Ben Parks Bonnie Parr Joshua Pepper Jon Prentice Ovid Rochon Danielle Schofield Cally White Andrew Will Sandra Williams



Stephanie Talkington, Grade 3

SCHOOL BOARD REPORT

The Andover School Board has had a very busy and productive year. A major focus of many of our discussions and resulting decisions concerned the results of the state-wide testing program that targets students in grades three, six and ten. Along with the SAU administration and the school staff, we have instituted changes in programs that we feel will best address the needs of our students and the areas where improvement is needed. Lengthening the school day to allow more time to be spent on academics is one of those changes. By adding a third bus, students could attend school longer, but arrive home sooner than they would have because they no longer have to wait for a second run of the buses. Instituting a public kindergarten program was yet another very important step in strengthening our students' academic achievement. Studies have shown that students who attend kindergarten have a better chance for success in school. The one factor that guarantees that all children have the opportunity to attend our program is the bus that operates mid-day that ensures transportation to and from the school. Careful examination and some modification of curriculum by the school staff to better reflect the content and methods that the state testing has employed is yet another change.

We could not have instituted these changes if not for the financial support of the community and the hard work of the school staff. We are extremely pleased that the community has supported these programs and sees the value of them for our students. We feel the impact will be a positive one and will soon be evident. We are hopeful that the students will make steady gains academically over the upcoming years.

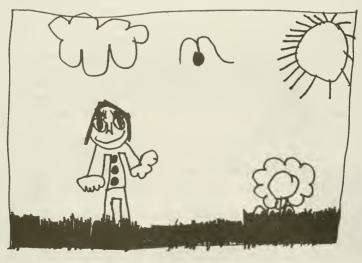
We also continue to be pleased with our staff at Andover Elementary/Middle School. We were pleased to have Jane Slayton join us as our new principal. She and David Bousquet, the assistant principal, have provided the leadership and caring that make the school a place where children are the number one priority. The teachers that we have demonstrate a strong sense of commitment and involvement that certainly benefits our students. We would like to thank them publicly for the many programs and activities that they offer which helps make our school so unique. Community volunteers also continue to contribute time, service and knowledge to the school and are greatly appreciated. We also wish to thank Pam Burke, the principal at Merrimack Valley High School for her periodic visits to the school board meetings in order to give us updates on the progress of Andover high school students. We are pleased with the open communication and feel that we are well informed about program and student concerns at the high school.

One of our most important tasks is that of budget development and maintenance. We often wrestle with this and try to find the balance between a manageable budget and our goals of improving and enhancing our programs at the school. We feel that this year we are presenting a budget that includes the necessary supplies and service to keep our educational goals alive and well, and yet also be within a feasible range for our citizens to fund. We are extremely pleased that we are able to present a budget that is actually lower than that of last year, yet includes the on-going program commitments of kindergarten and busing. It also includes funds for technology upgrading and curriculum adoption which are so important to our goals of improvement. The Hamp House (which is currently owned by the school district) saw its first year after having the bond paid off as a suitable home for the Andover After-School Program. Future use of the land and buildings remains a topic of discussion both for the school and the town. The Hamp House Committee is actively looking at various options. The school district originally acquired the property in 1988 as part of the requirements of a school building addition. The land would lend itself very nicely for a playground area which the school needs at this point in time. The playground equipment currently is on the ball field in the back of the school.

This past year we experienced some changes in the composition of our school board members. Marty Dustin left Andover for Arizona and left a big gap to fill. We appointed Mike Curry as his replacement for the remainder of the term, which is March of 1997. We miss Marty and all of his energy and commitment, but we feel very fortunate to have Mike on the board. He has taken an active role and brings a fresh perspective to it.

Our meetings are held on the first Tuesday of each month at 6:30 PM in the school library. All are welcome to attend. Let us know of your concerns, or come to offer suggestions, or just to keep abreast of what is happening in our school. We should all work together to make the education of our children in Andover the best it can be.

Respectfully submitted, School Board



Stephanie Patuleia, Grade 2

SUPERINTENDENT'S REPORT

This year had all the hallmarks of a very chaotic year, but I am pleased to report that our potential disruptions have been overcome. Let me describe our epic. In the middle of the summer, popular principal Dennis Mayo resigned to return to a classroom position and be able to spend more time with his family. Fortunately, we were able to attract Jane Slayton to the principal's position. Jane is a former New Hampshire Elementary Principal of the Year, and her school in Piermont was recognized for its outstanding program just last year. She has been a wonderful addition to the school, and has provided high quality leadership.

Last May we hired new math and technology teachers for this fall. In the middle of August both these people reneged on their contracts. Again, fortunately, we were able to hire Steve Stebbins for math, and Christine Connor for technology. These two staff members, starting even as late as they did, have done an excellent job for us, and for our students.

As many of you know, another staff member hired over the summer did not work out as well as we had all anticipated. She resigned in November, and has now been replaced by Jim Carmody, who recently completed a very successful student teaching experience in Winnisquam. Jim has made an excellent start with us and is working very hard with his assignment.

Then, we also added kindergarten this year. Audrey Pellegrino has taught this program with her usual great enthusiasm and effectiveness. The kindergarten program already seems as if it has always been in the school; and we are convinced that there will be very great benefits for our students over the next several years.

Then, we also had more first graders enroll and had to have two first grade sections. Liz Currier and Sue Rasweiller-Comrie have taught the first grade sections, and Stacey Weeks was hired to teach second grade. Stacey has done an outstanding job in second grade. She also is a very welcome addition to the school.

Our art teacher also resigned this summer. Ruth Puleo has maintained our art program, and we are happy that she is with us.

And then, we hired an aide to assist with a large fifth grade class, but she has since been diverted to first grade while Sue Rasweiller-Comrie takes child-rearing leave.

So.... all the elements have been in place for a chaotic school year. Despite all these issues, the school has operated calmly and efficiently. Much of the credit belongs to the leadership of Jane Slayton and David Bousquet, the steadying and helpful influence of veteran staff and to Saint Gail Parenteau. We owe them all a vote of real thanks for their contributions and helpfulness in making this a successful year.

Our goal is an effectively run, stable, high quality educational program. We have most of the pieces in place - now, we have to keep them there. We <u>must</u> have

some stability and continuity over the next four or five years. While we can't "chain" people in place, it is very difficult to build a quality program when we have constant turnover in key positions. I will be working even more directly with the Andover School in the next year, and I will do by best to assure that we have a high quality and stable staff. We <u>are</u> making good progress, but we do need to focus upon a consistent program. We have <u>many</u> high quality, caring and effective staff in place. Look for continued improvement as we work together.

Respectfully submitted, Philip D. Bell, Jr., Superintendent of Schools



Shauna Drew, Grade 3

State of New Hampshire ANDOVER SCHOOL DISTRICT WARRANT Annual School District Meeting March 8, 1997

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said district on Saturday, the 8th day of March, 1997, at 1:00 p.m. to act upon the following subjects:

ARTICLE I. To hear reports of Agents, Auditors, Committees or officers chosen and pass any vote relating thereto.

ARTICLE II. Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issues before the school district? (By Petition – This will be voted on March 11, 1997 on Town Meeting Day on the official ballot.)

ARTICLE III. To see if the School District will vote to authorize the School Board to make application for, to accept, and expend on behalf of the District any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America or the State of New Hampshire, or any federal or state agency.

ARTICLE IV. To see if the School District will authorize the School Board to accept and expend on behalf of the District private gifts and contributions for educational purposes.

ARTICLE V. To see if the district will vote to raise and appropriate the sum of Two Million One Hundred Ninety-Two Thousand Six Hundred Eighty Nine Dollars (\$2,192,689) for the support of schools, for the payment of salaries of school district officers and agents, and for the payment of statutory obligations of the School District. (The School Board and Budget Committee recommend passing this article.) [Majority vote required]

ARTICLE VI. To see what action the voters will recommend, if any, to the School Board in regards to the disposition of the Hamp House.

ARTICLE VII. To transact any other business that may legally come before this meeting.

Given under our hands at said Andover the 4th day of February, 1997.

ANDOVER SCHOOL BOARD

Marcia Williams Wallace Scott Michael Curry

TOWN OF ANDOVER

Joanna Sumner Anna Thompson

A true copy of Warrant-Attest

ANDOVER SCHOOL BOARD

Marcia Williams Wallace Scott Michael Curry Joanna Sumner Anna Thompson



Jessica Curry, Grade 3

ANDOVER SCHOOL DISTRICT 1997-98 PROPOSED BUDGET

	Actual	c	chool Board	Budget
F	xpenditures	Budget	Budget	0
L	1995-96	1996-97	Ç	Recommended
1100 Regular Education Progra				
Salaries	\$453,938	\$488,504	\$520,193	\$520,193
Benefits	86,453	114,228	123,308	123,308
Repairs & Maintenance	2,213	4,535	4,575	4,575
Tuition - Regular	531,035	566,450	502,350	502,350
Supplies	17,654	20,970	22,724	22,724
Books	13,004	16,166	16,729	16,729
Software, Kits, Dues	2,801	3,880	1,702	1,702
Furniture & Equipment	2,530	2,895	5,033	5,033
Total	\$1,109,628	\$1,217,628	\$1,196,614	\$1,196,614
1190 Kindergarten *				
Salaries	0	\$26,500	0	0
Benefits	0	4,378	0	0
Transportation	0	7,000	0	0
Supplies	0	2,836	0	0
Total	0	\$40,714	0	0
* Kindergarten is now included	as part of the	e Regular Ed	ucation Progr	rams
1200 Special Education Program	ns			
Salaries	\$86,531	\$107,521	\$117,399	\$117,399
Benefits	19.271	22,352	26,854	26,854
Services	24,534	21,208	29,394	29,394
Transportation	7,782	13,500	11,600	11,600
Tuition	74,130	88,084	46,250	46,250
Supplies, Books, etc.	13,076	9,122	14,430	14,430
Total	\$225,324	\$261,787	\$245,927	\$245,927
1400 Other Instructional Progra	ms/Co-Curri	icular Activit	ies	
Salaries/Benefits	\$5,589	\$6,910	\$6,902	\$6,902
Supplies/Officials	6,184	3,810	4,250	4,250
Other Programs	0	135	135	135
Total	\$11,773	\$10,855	\$11,287	\$11,287
2120 Guidance Services	\$33,538	\$35,164	\$37,932	\$37,932
2130 Health Services	\$20,316	\$25,591	\$28,679	\$28,679
2210 1		\$4.050	\$1.400	\$4.400
2210 Improvement of Instruction	on \$2,510	\$4,050	\$4,400	\$4,400

2220 Educational Media Service	es			
Salaries/Benefits	\$12,611	\$12,573	\$16,563	\$16,563
Contracted Services	0	500	500	500
Supplies - Library	605	550	550	550
Books	2,517	2,510	2,800	2,800
Computer Software	395	390	800	800
Periodicals	418	385	400	400
Equipment	249	830	0	0
Total	\$16,795	\$17,738	\$21,613	\$21,613
2300 School Board Services				
School Board Services	\$20,152	\$10,688	\$11,489	\$11,489
SAU #46 Management Service	es 44,878	48,598	49,152	49,152
Total	\$65,030	\$59,286	\$60,641	\$60,641
2410 School Administration				
Salaries/Benefits	\$85,145	\$85,760	\$89,122	\$89,122
Repair & Maintenance	2,494	3,000	3,000	3,000
Supplies	4,226	5,220	5,220	5,220
Dues, Graduation	374	600	600	600
Total	\$92,239	\$94,580	\$97,942	\$97,942
2540 Operation & Maintenance				
Salaries/Benefits	\$45,414	\$43,488	\$46,621	\$46,621
Utilities	5,353	5,000	6,400	6,400
Repairs	15,481	14,000	14,100	14,100
Insurance	4,147	5,761	5,900	5,900
Telephone	4,469	4,750	5,000	5,000
Supplies	9,235	11,402	11,500	11,500
Heat, Electricity, Gas	33,093	30,150	36,600	36,600
Equipment	4,752	3,198	2,200	2,200
Total	\$121,944	\$117,749	\$128,321	\$128,321
2550 Pupil Transportation	\$95,224	\$112,204	\$123,556	\$123,556
4000 Building/Site Improvemen	nt O	\$500	\$500	\$500
5100 Debt Service				
Principal	\$140,000	\$100,000	\$100,000	\$100,000
Interest	40,755	34,075	28,775	28,775
Total	\$180,755	\$134,075	\$128,775	\$128,775
5200 Transfer to Federal Projec	ts \$33,459	\$45,000	\$45,000	\$45,000
5240 Transfer to Food Service	\$61,732	\$60,000	\$61,500	\$61,500
Total Expenditures	\$2,070,267	\$2,236,921	\$2,192,689	\$2,192,689

TOWN OF ANDOVER

ANDOVER SCHOOL DISTRICT 1997-98 ESTIMATED REVENUE

				Budget
	Actual	Budgeted	Estimated	Committee
General Fund:	1995-96	1996-97	1997-98	Recommended
Foundation Aid	\$53.766	\$29,847	\$9,231	\$9,231
School Building Aid	53,384	53,384	53,384	53,384
Catastrophic Aid	21,218	9,067	15,374	15,374
Tuition	1,459	0	0	0
Kindergarten Support	0	0	10,000	10,000
Hamp Property Rent	5,396	0	0	0
Interest Revenue	475	0	0	0
Other Income	7,193	0	0	0
Sub-total General Fund	142,891	92,298	87,989	87,989
Reserved Fund Balance	0	0	0	0
Unreserved Fund Balance	102	45.167	32,000	32,000
Total General Fund	\$142,993	\$137,465	\$119.989	\$119,989
Federal Funds:	\$29,965	\$40,000	\$40,000	\$40,000
Title I Title II	\$29,903 3,494	5,000	5,000	5,000
		\$45,000	\$45,000	\$45,000
Total Federal Fund	\$33,459	\$43,000	\$45,000	\$45,000
Food Service Fund:				
Sale of Lunches	\$35,072	\$35,000	\$35,000	\$35,000
Child Nutrition	16,336	20,000	20,000	20,000
District Support	5,000	0	0	0
Total Food Service Fund	\$56,408	\$55,000	\$55,000	\$55,000
		¢227.465	¢010.000	¢210.090
Revenue other than Assessment	ts \$232,860	\$237,465	\$219,989	\$219.989
				Budget
	Actual	Budgeted	Estimated	Committee
	1995-96	1996-97	1997-98	Recommended
		*****	ta 100 (00	¢2.102.000
Appropriation	\$2,115,110	\$2,236,921	\$2,192,689	\$2,192,689
Less Revenues	232,860	237,465	219,989	219,989
District Assessment	\$1,882,250	\$1.999,456	\$1,972,700	\$1.972.700

ANDOVER SCHOOL DISTRICT 1997 SCHOOL WARRANT State of New Hampshire

To the inhabitants of the school district in the Town of Andover qualified to vote in district affairs:

You are hereby notified to meet at the Andover Elementary/Middle School Gymnasium in said district on Tuesday, the 11th day of March, 1997, at 1:00 PM to act upon the following subjects:

ARTICLE 1: To choose by nonpartisan ballot the following school district officers, with the polls opening at 1:00 PM and remaining open continually until 9:00 PM.

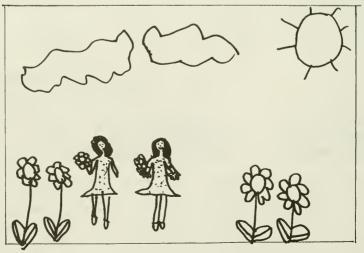
Moderator for the ensuing year Clerk for the ensuing year Treasurer for the ensuing year Two (2) School Board Members for the ensuing three years (2000)

ARTICLE 2: Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issues before the school district? (By petition.)

Given under our hands and seal, the 4th day of February, 1997.

ANDOVER SCHOOL BOARD:

Michael Curry Wallace Scott Joanna Sumner Anna Thompson Marcia Williams



Kristina Lafiosca, Grade 2

SCHOOL DISTRICT TREASURER'S REPORT

Cash on hand July 1, 1995		(\$27,510.45)
Received from Selectmen	\$1,882.250.00	
Received from State Sources	175,275.05	
Received from All Other Sources	215,823.63	
Total Receipts		<u>\$2,273,348.68</u>
Total Amount Available for Fiscal Year		2,245,838.23
Less School Board Orders Paid		2,197,619.60
Balance on Hand June 30, 1996		\$ 48,218.63

SUMMARY OF SALARIES OF SUPERINTENDENT AND ASSISTANT SUPERINTENDENTS

	Andover	Merrimack Valley	Shaker Regional	Total
Local Share Supt.	\$ 5,251.66	\$ 38,866.33	\$23,558.02	\$ 67,676.00
Local Share Asst. Supt.	4,733.13	35,028.85	21,232.01	60,994.00
Local Share Asst. Supt.	4,268.00	31,586.50	19,145.50	55,000.00
Local Share Asst. Supt.	4,268.00	31,586.50	_19,145.50	55,000.00
Total	\$18,520.79	\$137.068.18	\$83,081.03	\$238,670.00

The salary figures above refer to the local share as determined by the joint School Administrative Board.



GRZELAK AND COMPANY, P.C.

CERTIFIED PUBLIC ACCOUNTANTS

Laconia Office (603) 524-6734 FAX (603) 524-6071 MEMBERS American Institute of Certified Public Accountants (AICPA) New Hampshire Society of Certified Public Accountants AICPA Division for CPA Firms— Private Companies Practute Section

INDEPENDENT AUDITOR'S REPORT

To the Board Andover School District Andover, New Hampshire

We have audited the accompanying general-purpose financial statements of the Andover School District as of and for the year ended June 30, 1996, as listed in the table of contents. These general-purpose financial statements are the responsibility of the Andover School District management. Our responsibility is to express an opinion on these general-purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards; *Government Auditing Standards*, issued by the Comptroller General of the United States; and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general-purpose financial statements. An audit addit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general-purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general-purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amounts that should be recorded in the General Fixed Assets Account Group are not known.

In our opinion, except for the effect on the general-purpose financial statements of the omission described in the preceding paragraph, the general-purpose financial statements referred to above present fairly. In all material respects, the financial position of the Andover School District as of June 30, 1996, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued a report that is dated September 27, 1996 on our consideration of the Andover School District internal control structure and a report that is dated September 27, 1996 on its compliance with laws and regulations.

Our audit was conducted for the purpose of forming an opinion on the general-purpose financial statements taken as a whole. The individual and combining fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general-purpose financial statements of the Andover School District. Such information has been subjected to the auditing procedures applied in the audit of the general-purpose financial statements taken as a whole.

Julik & CoPC OPA

GRZELAK AND COMPANY, P.C., CPA's Laconia, New Hampshire September 27, 1996

P.O. BOX 8 + LACONIA, NEW HAMPSHIRE + 03247

Exhibit A ANDOVER SCHOOL DISTRICT

COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUPS As of June 30, 1996

	 Governmental	nental		Fiduciary	Acce	Account		
	Fund Types	ypes Special		Funds Trust and	Groups General	ups General	01	TOTALS
	 General	Revenue		Agency	Long-Term	Fixed	N	Memo
ASSETS	 Linna	Funds		Lunas	10ed	Hasels	_	Au.
Cash and Cash Equivalents	\$ 65,314	65,314 \$ (16,035) \$ 778	5) \$	7,323			475	56,602 478
Due from Other Governments	5,205	2,887	2	1				8,092
Prepaids	8,122			1				8,122
Property and Equipment, Net						۔ ج		1
Amount to be Provided for								
Term Deht and Other								
Obligations					\$ 675,000		9	675,000
TOTAL ASSETS	\$ 79.119	\$ (13.14	8) \$	7.323	TOTAL ASSETS \$ 79.119 \$ (13.148) \$ 7.323 \$ 675.000 \$		\$ 7	- \$ 748,294

The notes to financial statements are an integral part of this statement. Exhibit Page - 1

TOWN OF ANDOVER

The notes to financial statements are an integral part of this statement. Exhibit Page - 2

Schedule 1 ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND REVENUES AND OTHER FINANCING SOURCES - ESTIMATED AND ACTUAL For the Year Ended June 30, 1996

	Current Year Estimate	stimate		Variance
REVENUES AND OTHER FINANCING SOURCES	Original Changes <u>Estimate</u> (<u>Wet</u>)	Final Estimate	Actual	Favorable or (Untavorable)
SCHOOL DISTRICT ASSESSMENT				
District Assessment	\$ 1,882,250 \$ 1,882,250	- \$ 1,882,250 - 1,882,250	\$ 1,882,250 1,882,250	з т. Уж
ruition				
Regular Day School	3	•	1,459	1,459
Special Education	•	-		
		1	1,459	1,459
OTHER LOCAL REVENUE				
Earnings on Investments	,		475	475
Pupil Activities		•	•	1
Other Local Sources	,	,	7,193	7,193
Other	3,450	- 3,450	5,396	1,946
	3,450	- 3,450	13,064	9,614

INTERGOVERNMENTAL SOURCES					
Foundation Aid	53,766	,	53,766	53,766	,
School Building Aid	53,384		53,384	53,384	,
Area Vocational School					ł
Catastrophic Aid	21,943	,	21,943	21,218	(725)
Other				1	I
	129,093		129,093	128,368	(725)
REVENUE FROM MISCELLANEOUS SOURCES					
Other	1			,	ı
	1		1	5	'
OPERATING TRANSFERS IN					
From Special Revenue Funds		,		1	
From Capital Projects Funds	1	,	,		
Frorn Proprietary Funds					I
From Capital Reserve Funds	1	,	ı	I	1
From Trust and Agency Funds	-			1	
	1		1		-
OTHER FINANCING SOURCES					
Proceeds from Long-Term Debt	-	ı			•
					•
TOTAL REVENUES AND OTHER					
FINANCING SOURCES	2,014,793 \$	\$	\$ 2,014,793	\$ 2,025,141 \$	10,348
UNRESERVED FUND BALANCE USED TO REDUCE TAXES	102				
TOTAL REVENUES, OTHER FINANCING SOURCES AND					

\$ 2,014,895

USE OF FUND BALANCE

Schedule 2 ANDOVER SCHOOL DISTRICT SCHEDULE OF GENERAL FUND EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL

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EXPENDITURES AND OTHER FINANCING USES	-		Current Vaar Budaot	dana a	Carlina		Variance
EXPENDITURES AND OTHER FINANCING USES	Beginning	rarre.	SHI LOOF HAT	ider	Friding		Variance
OTHER FINANCING USES	Reserve	Budget	Transfers	Budget	Reserve	Actual	Favorable or
	Items	Voted	(Net)	Total	Items		(Unfavorable)
	(Expenditures				(Expenditures		
	OnlyJ				(AluO		
INSTRUCTION							
Regular Programs	\$ - \$	\$ 1,135,258	÷ \$	\$ 1,135,258	\$	- \$ 1,129,892	\$ 5,366
Special Programs		246,218	ŀ	246,218		225,324	20,894
Vocational Programs	,	ı	,	1			
Other Instructional Programs		13,792		13,792		11,773	2,019
)		1,395,268		1,395,268		1,366,989	28,279
PUPIL SERVICES							
Attendance and Social Work	,	ł					1
Guidance		36,565		36,565		33,538	3,027
Health		18,217	'	18,217	1	20,316	(2,099)
		54,782	1	54,782		53,854	928
INSTRUCTIONAL STATE SERVICES	,	3.700	,	3,700		2,510	1,190
Educational Media		17,978		17,978		16,795	
Other Instructional Staff Services	,	1		I			
	1	21,678	T	21,678		19,305	2,373
GENERAL AUIVIINISTRATION		000 0	1	9 988		20 152	(11 164)
Office of the Superintendent		44.878		44.878		44,878	
		53,866		53,866		65,030	(11,164)

SCHOOL ADMINISTRATION SERVICES Administration	6	92,858		92,858	,	92,239	619
Other	,			, ,	,		
	6	92,858	,	92,858	-	92,239	619
BUSINESS SERVICES							
Fiscal	,		1		1		
Operation and Maintenance of Plant	- 12	20,736		120,736	,	122,094	(1,358)
Pupil Transportation		89,452		89,452	,	95,224	(5,772)
Other Business Services	- 21	210,188		210,188	, ,	217,318	(7,130)
FACILITIES ACOUNSITION AND CONSTRUCTION							
Facilities Acquisition	,	500		500	ı		500
Construction							,
	1	500	1	500	,		500
DEBT SERVICE							
Principal on Long Term Debt	- 14	140,000		140,000	,	100,000	40,000
Interest on Long Term Debt	- 4	40,755	6	40,755	ı	39,375	1,380
Interest on Notes Payable	ı	•	,	•	,	ı	
Uther Debt Service Charges							
	-	180, / 95		180, /55		139,375	41,380
OPERATING TRANSFERS OUT							
To Special Revenue Funds	,	5,000		5,000	,	5,000	
To Capital Project Funds	1	,				ı	•
To Proprietary Funds	,			•		1	
To Capital Reserve Funds	,	,	,		ı	t	
To Trust and Agency Funds		-		-		-	,
		5,000		5,000		5,000	1
TOTAL EXPENDITURES AND OTHER FINANCING USES	- \$ 2.014.895	4.895 \$	- \$ 2	\$ 2.014.895 \$	- \$1	\$ 1.959,110 \$	55,785

Schedule Page - 4

TOWN OF ANDOVER

Schedule 3 ANDOVER SCHOOL DISTRICT

SCHEDULE OF GENERAL FUND CHANGES IN UNRESERVED FUND BALANCE For the Year Ended June 30, 1996

Schedule 1 & 2	(1) \$ (43,464)	\$ 66,031	\$ 10,348	55,785	(102) \$ 66,031
Exhibit C	\$ (43,464) 22,567	\$ 66,031	\$ 10,348	55,785	(102) \$ 66,031
SCHEDULE OF CHANGES IN UNRESERVED FUND BALANCE Unreserved Fund Balance	July 1 - Beginning of Year June 30 - End of Year	Change in Unreserved Fund Balance <u>ANALYSIS OF CHANGE</u>	Revenue Variance - Favorable (Unfavorable)	Expenditure Variance - Favorable (Unfavorable) Change in Fund Balance Reserves - (Increase) Decrease Expenditure Variance, Net of Change in Reserves	Unreserved Fund Balance Used to Reduce Assessment Change in Unreserved Fund Balance

TOWN OF ANDOVER

ANDOVER SCHOOL DISTRICT MEETING March 9, 1996

The meeting was called to order at 1:10 PM by Moderator William A. Bardsley, who introduced the school board, members of the superintendent's office and members of the budget committee. Moderator Bardsley cited the rules of the meeting. There were approximately 150 people in attendance.

ARTICLE 1: To hear reports of agents, auditors, committees or officers chosen and pass any vote relating thereto.

School Board member Marty Dustin moved that the reports of agents, auditors and officers as published in the 1995 Town Report be accepted as printed. Marcia Williams seconded the motion. Article 1 was unanimously approved.

ARTICLE 2: To see if the district will vote to authorize the school board to make application for, accept, and expend on behalf of the district any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America or the State of New Hampshire, or any federal or state money.

School Board member Marcia Williams moved to adopt Article 2; Lynn Baker seconded the motion. Article 2 was unanimously adopted.

ARTICLE 3: To see if the district will authorize the school board to accept and expend on behalf of the district private gifts and contributions for educational purposes.

School Board member Lynn Baker moved to adopt Article 3; Marty Dustin seconded the motion. Article 3 was unanimously adopted.

Kendel Currier moved to consider Articles 5 and 6 prior to Article 4 as both the kindergarten program and third bus are included in the budget. Carol Guptill seconded the motion. Budget Committee Chairman Ed Hiller discouraged the motion as Article 4 is the basic operating budget and Articles 5 and 6 are new programs which are not included in the budget committee's recommended budget. **The motion was defeated.**

ARTICLE 4: To see if the district will vote to raise and appropriate the sum of \$2,187,467 for the support of schools, for the payment of salaries of school district officers and agents, and for the payment of statutory obligations of the district. (Recommended by the school board. The budget committee recommends a sum of \$2,180,021. Majority vote required.)

Ed Hiller moved that the school district vote to raise and appropriate the sum of \$2,180,021 for the stated purposes. Hiller noted that the school board concurs with the budget committee's recommended operating budget. Marty Dustin seconded the motion. The moderator proposed the meeting review the budget section by section then vote on the budget as a whole; there being no objection, the meeting proceeded.

Ed Hiller explained the operating budget increase over last year is \$112,000: \$30,000 for about 4% salary increases under regular education, \$34,000 for high school tuition due to an increased number of students, \$20,000 for special education tuition and salaries.

Peter Zak moved to amend Article 4 as follows: salary increases should not exceed 2.9% as social security increased by only 2.6%. Bryant Adams seconded his motion. In response to Roy Meier's recollection, Superintendent Randy Bell acknowledged this is the second year of a two-year contract and the negotiations for this year maintain the current salary step schedule. Applied to the individual teachers, this schedule generates an approximate 4% budget increase, which is slightly below state average. If the amendment passes, the school board would need to re-negotiate an agreement with the teachers. Ed Hiller's rough calculations proved the amendment would save only \$12,000 under the regular education section of the budget. Donna Kendrick wanted to know the average hourly rate. Bell cited the range of annual salaries which are based on certification and degrees. Len Davis pointed out we need to consider the total wage package which includes benefits. Bell explained Andover has the lowest health and dental benefits package in the state. Donna Baker-Hartwell reminded the meeting that two years ago the teachers froze their own salaries to get the bond issue passed; therefore, they need our support now. Mr. Brewster felt quality teachers are the single most important factor in education . . . the district would gamble losing quality teachers if their pay is decreased.

Stephen Bailey moved to freeze the whole budget at a 2.9% increase. The moderator refused to entertain Bailey's motion, as there was already a motion on the floor. Mark LaChance informed those present the teachers here were the best he'd ever seen. He was a new student last year with typically a C average. Now he is very proud of all his A's and B's. The moderator called for the vote on Zak's amendment. The motion clearly failed.

Under the educational media services section, Ken Colburn asked if the budget includes internet access. Bell explained the school has a computer lab and instructor. We are connected to the internet in that lab and will be training all teachers as all individual classrooms will soon be connected with the internet.

Under estimated revenues for 1996-97, Kendel Currier noted there was no Hamp property rent. Bell advised the Hamp House study committee is active, and if a decision is made and brought forth to the district concerning an alternate use, there will be no rent income. If no alternate use is recommended, the district will continue to rent the property.

There being no further discussion under Article 4, the meeting approved Mr. Hiller's motion to raise and appropriate the sum of \$2,180,021.

ARTICLE 5: To see if the district will vote to raise and appropriate the sum of \$39,900 for the purpose of establishing a kindergarten program in the district. This sum includes first year salaries and benefits for a teacher, as well as supplies and mid-day transportation from and to the kindergarten program. (Recommended by

the school board. The budget committee recommends a sum of \$10,000 for supplies and transportation only. Majority vote required.)

School Board member Jim Delaney moved to adopt Article 5, and Wallace Scott seconded the motion. Marcia Williams explained the school board's recommendation. Based on next year's estimated population (19 first graders), there is a chance there could be an extra person available to teach kindergarten, but the school board wants to insure start up of the program and, therefore, included salary and benefits in the budget. If, in fact, the extra teacher is available, the budgeted money will not be used. Also, legislation is currently considering state funding for kindergarten start-up programs. If this is passed, the budgeted money will not be used.

Ed Hiller explained the budget committee's position on this article. They agree that kindergarten is a desirable program, and believe the population predictions will hold true, making available a teacher for the kindergarten program in September. If the predictions are grossly wrong, the budget committee would recommend a special district meeting to raise and appropriate the necessary money for the program.

There was much discussion about the merits of public kindergarten and the tax impact. Randy Bell cautioned the voters about special district meetings which cost several hundred dollars and require superior court approval.

Claribel Kidder moved to amend Article 5 by reducing the sum of \$39,900 to the budget committee's recommended amount of \$10,000. Howard Wilson seconded the motion. Chuck Severance suggested a positive vote to Mrs. Kidder's amendment would initiate the kindergarten program: therefore, the moderator looked for a sentiment vote in support of public kindergarten. There was a substantial majority of voters in favor of public kindergarten. The meeting then voted by a show of hands on Mrs. Kidder's motion to amend Article 5 by reducing the figure to be raised and appropriated to \$10,000. The amendment was defeated 75 to 55.

The meeting returned to the main motion on the floor, and Article 5 was adopted.

ARTICLE 6: To see if the district will vote to raise and appropriate the sum of \$17,000 for the purpose of contracting a third bus for transportation of elementary students, thereby, allowing a longer instructional day for those students. (Recommended by the school board. Not recommended by the budget committee. Majority vote required.)

Marty Dustin moved to adopt Article 6, and Marcia Williams seconded his motion. Dustin explained it was the board's intention to extend the school day until 3:00 PM rather than 2:20. The longer instructional day could drastically improve test scores. (Disappointing results were explained in the superintendent's report.) Presently, the transportation contract provides two buses, each taking two trips in the morning and two trips in the afternoon. The second afternoon trip doesn't leave the school until after 3:00 PM. As classes end at 2:20, the second bus students need supervision. If the school day was extended without an additional bus, second trip students would be getting home as late as 4:30, which is too long a day for elementary students. Passing Article 6 would allow three buses each making one trip and would clear the school

grounds of all pupils at 3:00 PM. Most importantly, lengthening instructional time over an eight year period would add two-thirds of a year to a student's education.

Claribel Kidder thought the transportation contract was based on a per mile price and a third bus doesn't increase the miles. Bell explained there is a cost of an additional bus and additional driver involved. Kendel Currier interpreted the \$17,000 increase to the transportation section would, in fact, buy the contractor another bus. Assistant Superintendent Bernie Davis explained the school board needs to further negotiate with the bus contractor and would hope the additional cost would be less than \$17,000. Alice Perry reminded the meeting that the students would receive much more instructional time for the same teacher salaries. In response to Bert Hinkley's concern, Randy Bell advised grades one through four will use the additional instructional time to focus on language arts and mathematics. Grades five through eight will re-focus on specific issues, and the school board guarantees the additional time will be spent on learning activities. Ken Colburn thought \$17,000 a year was a remarkable deal for almost an extra hour of instructional time per day.

Ed Hiller explained the budget committee felt this was not the best year to add a new program due to the other budget increases. By a show of hands, Article 6 was adopted 67 to 41.

ARTICLE 7: To see if the Andover School District will vote to allow students to enter first grade in September providing they reach the age of six prior to December 31st of that school year. (By petition. The school board does not recommend passing this article.)

This article was submitted by petition, and the moderator recognized lead petitioner Brenda Godwin, who moved to adopt the article and detailed her rationale. There were many different opinions voiced and personal experiences reflected. The article was ultimately defeated.

ARTICLE 8: Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issues before the school district? (By petition.)

Moderator Bardsley advised the voters that this article was included in the warrant for discussion purposes only. Official ballot vote will be held on March 12, 1996. Lead petitioner Howard Wilson explained his position, feeling if the school district warrant is discussed at the annual district meeting, then voted by secret ballot 20 to 40 days later, far more registered voters will get involved. The moderator distributed a memo describing the proposed new process, then entertained questions and comments.

Ed Hiller felt annual school district meetings will result in the same number of voters attending, but the majority of people voting on the warrant articles at a later date will have no idea of the previous discussions. Hiller strongly urged defeat of the article as it destroys the concept of town meeting as we know it today. Mr. Brewster, on the other hand, thought that even fewer voters would attend the annual school district meeting to simply discuss the warrant, and noted the fact that only nine voters attended the public hearing required in February due to this petition. School Board member Wallace Scott urged the only sensible way to vote is to attend the meeting, listen to the discussion, then vote in an informed manner. Gretchen Colburn felt passing this article is not the solution to improving poor attendance at school district meetings. Kevin Sleeper sympathized with the feeling of pressure when sitting at a meeting and voting in public which can make people appear either anti-school or pro-education. Charles McCrave believes the registered voters not present are unconcerned and those present should feel no pressure voting in a public meeting. Toby Locke encouraged decision making at one meeting. Ken Colburn felt democracy is a responsibility which should not be diminished.

At the moderator's request, as a summary of the action taken under Articles 4, 5 and 6, Carol Guptill moved to raise and appropriate the sum of \$2,236,921 for the total school district budget. Frank Baker seconded the motion which clearly passed.

ARTICLE 9: To transact any other business that may legally come before this meeting.

Carol Guptill commented on the fact that 17 years ago the concept of public kindergarten was entertained at the school district meeting, and she was pleased that the program was finally approved. Paul Fopiano requested the annual town report offer more detailed budget information. Budget Committee member Charles McCrave reminded the meeting that the budget committee holds public hearings which offer enormous detail. Peter Zak suggested the budget committee have representation on the school board/teacher negotiating team. With regards to the Hamp House, the school board noted the bond has been paid in full, and the study committee is waiting to hear from the selectmen concerning their interest in the property.

Les Fenton moved to adjourn the meeting at 4:55 PM. His motion was duly seconded and unanimously approved.

Respectfully submitted,

Sharon E. Mickle School District Clerk

	1996
STATISTICS	d December 31,
VITAL	r Ended 1
	Year

BIRTHS REGISTERED IN ANDOVER, NEW HAMPSHIRE

Father's Name

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Place of Birth	New London, N New London, N New London, N Concord, NH New London, N	Concord, NH New London, N Franklin, NH New London, N New London, NH Lebanon, NH	New London, N Lebanon, NH New London, N Concord, NH Concord, NH Laconia, NH Lebanon, NH Franklin, NH Concord, NH Concord, NH New London, N New London, N Franklin, NH
Name	Emily Hope Lance Tucker Graham Peters Brooke Nichole Ellis Roland John Herman Gagne III Nicholas Herbert Blish	Katelyn Sue Ashburn Haley Elizabeth Adams Jake Thomas Putnam Hallie Hayward Southworth Jackson Leigh Morse Patricia Lindsay Theobald	Nathan Aaron French Rebekah Abigail Stearns Jonathan Asher Goodnow Matthew Robert Legac Katherine Ruth Paquette Erin Grace Frost Brian Edward O'Mara Daisy Lucile Elwell Cordell James Carrier Dakota Jordan Shedd Jesika Lynn Heath Thaddeus Guerrier Bicknell Molly Elizabeth Comrie Nicholas Corey Barton
Date	03/01 03/02 03/31 05/03 05/07	05/16 05/17 05/23 06/08 06/25 07/03	07/09 07/28 07/28 08/16 08/16 09/09 09/09 09/19 10/05 10/20 11/21 11/21 11/21 11/26

Vorman Montague Ashburn III eter Hayward Southworth Richard Edward Adams Jr Roderick Martin Theobald Frederick Scribner Lance **Jeorge Alfred French Jr** Stephen Franklin Carrier Richard Leigh Morse Jr Herbert Lawrence Blish eremy Frederick Shedd Philip Maker Goodnow **Sichard Lewis Barton** William John Putnam oseph Doane Stearns Patrick Wingate Frost William John O'Mara **Chomas Robert Heath Brooks Eliot Bicknell** ean-Pierre Paquette **David Russell Elwell Sobert G. Comrie Jr** Francis Brian Legac **Soland John Gagne** Chuck Corwin Ellis **Jary Robert Peters**

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Mother's Name (Maiden)

Geraldine Lawrence Richmond Elizabeth Vandegrist Allen Theresa Elizabeth Reavy Catherine Louise Shank Karoline Laura Kimball **Sathleen Marie Benoit** Christina Marie Vigue Christine Marie Parris Sally Ann McDermott Kelly Jane Broughton Margaret Mary Harris **Desirea** Claire Barton Cheryl Holly Matera **Diane Gisele Pellerin** ennifer Dawn Kantz Alexis Hills Kloman **3renda Lynn Fleury** eannette Fay Davis loyce Nancy Parris Suzanne Rasweiler Marjorie Jean Cox **Trudy May Kelley** Katherine Bucklin Jawn Sue Minery Melinda Grinold

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ARRIAGES RI
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IAF
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Date	Groom's Name	Residence	Bride's Name	Residence	Place of Marriage
2/02	Ronald H. Blad	East Andover, NH	Joan E. Worster	East Andover, NH	East Andover, NH
2/03	Scott M. Tripp	East Andover, NH	Wanda J. Kimball	East Andover, NH	Andover, NH
5/12	John Francis Morris	Andover, NH	Bonny Mae Burns Davis	Andover, NH	Wilmot, NH
	David Andrew Hunger	Fremont, CA	Jennifer Hope Jones	Fremont, CA	Andover, NH
	Robert Alec Lavoie	Knoxville, TN	Stephanie Lynn Welch	Andover, NH	Webster, NH
	Bruce W. Goldthwaite	East Andover, NH	Selena J. Ames	East Andover, NH	Concord, NH
07/20	David Andrew Rayno	Franklin, NH	Laurie Ann Hough	Andover, NH	Franklin, NH
	Charles Anthony Keyser	Andover, NH	Katie Anne Thurber	Andover, NH	Franklin, NH
	Jim Peter Henderson	East Andover, NH	Angela Leah Barton	East Andover, NH	Andover, NH
	Steven John Nurme	New Canaan, CT	Jennifer Burns Stiles	New Canaan, CT	Andover, NH
	James Albert Thompson	Andover, NH	Angela May Dion	Andover, NH	Andover, NH
9/28	Kenneth Albert Colburn	Andover, NH	Jacquie Jean Blewett	Holderness, NH	Holderness, NH
0/12	Jeremy F. Shedd	East Andover, NH	Jennifer D. Kantz	East Andover, NH	Webster, NH
10/25	James William Renfrew	Andover, NH	Corinne Lee Blaney	Andover, NH	Andover, NH
12/22	Budd Herman McDonald	Andover, NH	Hope-Merrie Reitsma	Andover, NH	Andover, NH

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Name	Philip Richardson Frank Morris Jones Edith May Rathborn Harry Chadwick Noah Dyer Jewett Marjorie Pearl Granger Joseph Treffle Dubuc Joseph Louis George Martin Susan Kiejza Albert Edward Rayno Maria Genavese Scalora Lucille Margaret Kidder Beatrice Rita Taylor Elinor Charlotte Rivers Irma Margaret Miller Marguerite H. Grosvenor George Baxter Walker Alice Byrd Hollidge Eunice Louise Denberg Dorothy Hersey LaPlante Cameron Swazey Ordway
Date	01/04 02/01 02/08 03/14 03/14 03/16 05/16 05/23 06/01 06/25 06/27 06/27 06/27 06/27 07/16 07/16 07/16 07/16 07/16 07/16 10/08 110/08

East Andover, NH East Andover, NH New London, NH Manchester, NH Boscawen, NH Andover, NH Andover, NH Franklin, NH Franklin, NH Concord, NH Andover, NH Franklin, NH Jebanon, NH Franklin, NH Franklin, NH

Vicholas B. Mackenzie Raymond George Tuck William Richardson Edmund J. L. Ryan Sylvester F. White Charles W. Balben **Dieudonne Dubuc Charles Armistead** Charles Chadwick **George W. Walker** Perley F. Ordway Carmelo Scalora Alpheria Martin **Fhomas Reagan** Edward Rayno Joseph Forest Jacques Leek Ralph Jewett Ralph Jones Guy Hersey **Guy Hall**

Mother's Name (Maiden)

Father's Name

Place of Death

ean Elizabeth Butterfield Mary Elizabeth King Marion M. Keniston aura Provenchier Helen May Putney Emma Defossess Etta Pearl Burley Grace B. Strange Adelaide P. Trask Emma Langlois olly Pickering Beatrice O'Neil Florence Smith Pauline Larosa **Jottie Meisner** Hattie F. Eddy Sarah Garland Nannie Robie Eva Doucette Liaz Fellows Effie Wood

TOWN OF ANDOVER



Shadow

Art by Robin Scozzafava



The Cilleyville Road bridge under construction. This photo was taken in the fall of 1996, by Roger Emerson.

TOWN OF ANDOVER PO BOX 61 ANDOVER, NH 03216

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