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# TOWN OF LITTLETON 2000 ANNUAL REPORT

for the year ended December 31, 2000  
Photo by USA Today

THE NATION'S NEWSPAPER



Wednesday, November 15, 2000

Residents of Littleton saw that their futures were intertwined, so they came together to turn this small shoe-factory town into a 21st-century dream

By Haya El Nasser  
USA TODAY

LITTLETON, N.H.

Here in the isolated and sparsely populated North Country, sprawl is less of a public nuisance than moose crossing the road.

Yet some of the most avant-garde "smart growth" tactics that sprawling urban centers are just beginning to consider have been a way of life in rural Littleton, population 5,965, for more than two years.

This picturesque town in the White Mountains has embraced innovative, sometimes drastic, planning concepts: Fill every existing building before putting up new ones and invite citizens to participate in planning decisions through town hall-style meetings.

Urban experts say Littleton could serve as a model for big cities that are grappling with growth, dying downtowns and deteriorating neighborhoods.

The town and school district spent \$200,000 out of their combined \$12 million annual budget to hire Concordia Inc., a community planning firm. Architects and planning experts set up task forces and partnerships to connect all corners of the community and allow ideas and solutions to bubble up.

The town and school boards realized that their futures are intertwined: Without more resources in the schools, Littleton could not develop a strong labor force and attract investments. Young people are leaving and one out of five residents is over 60.

"When we think about what happens in a city, we still think with the mindset that it has to be top down," says Steven Bingler,

## Old N.H. town catches 'smart growth' fever



Photos by Jon-Pierre Lassigne for USA TODAY

**"Walkable" community:** Littleton, N.H., is trying to create neighborhoods that encourage personal contact by keeping buildings in close proximity.

president of Concordia. "But it's all about human beings and how they socialize. It's the common way of how we all deal with each other."

For 16 months, the 100 members of Envisioning Littleton's Future gathered every month for three hours in a school gymnasium. They're homemakers, students, ministers, lawyers, teachers and shop owners. They range in age from 12 to 80. Their first mission: Find ways to improve cramped and aging schools. Should all the schools be moved to one mega-campus on the edge of town? Should some be renovated and others abandoned? Should they all be combined? And if new schools are built, how could the town use the old schools?

No idea is too outlandish and no voice too small.

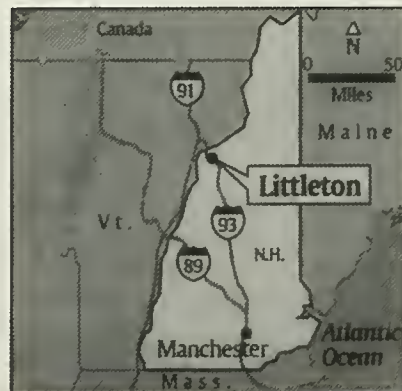
When 12-year-old Whitney Jewett balks at the long walk she would face if a new middle school was built on the other side of town, 72-year-old Julia Fogg shows little sympathy: "You won't need exercise classes this way."

The meetings are lively but civil. There

are arguments but also laughter. The residents pore over blueprints.

They don't just talk about the schools. They debate the effect that their ideas will have on traffic, recreation facilities and the overall character of the town.

This approach is a 21st-century planner's dream. It incorporates all the principles of the much-touted "new urbanism": Create neighborhoods that encourage personal contact and discourage driving by



USA TODAY



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# THE TOWN OF LITTLETON

NEW HAMPSHIRE



# 2000

# ANNUAL REPORT

for the Fiscal Year Ended December 31, 2000

Printed by Sherwin Dodge Printers, Littleton, NH

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# TOWN OFFICIALS DECEMBER 31, 2000

## ELECTED OFFICIALS

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### BOARD OF SELECTMEN

George O. Hicks, Chairman (2001) Burton E. Ingerson, Vice Chairman (2002) William Hight, Secretary (2003)

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**MODERATOR** Gerald Winn (2001)

**TOWN CLERK** Judith White (2001)

**TREASURER** Lillian Rayno (2001)

### **SUPERVISORS OF THE CHECKLIST**

Raymond G. Hopkins (2002)

Donald Sargent (2004)

Richard L. Hill (2006)

### **TRUSTEES OF THE TRUST FUNDS**

Stanley Fillion (2002)

Robert Paddock (2003)

Janet Costa (2001)

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### **REPRESENTATIVES TO THE GENERAL COURT**

Stephanie Eaton (2002)

Brien Ward (2002)

Michael Gilman (2002)

### **STATE SENATOR DISTRICT #1**

Harold Burns (2003)

### **EXECUTIVE COUNCILOR**

Raymond Burton (2003)

---

### **LIBRARY TRUSTEES**

Cathy Devine (2001)

Michelle Stinehour (2001)

Robert O'Connor (2003)

Patricia Eastman (2003)

Martha Hill (2003)

Thomas Campbell (2002)

Waldemar "Val" Poulsen (2002)

Henry Peterson (2001)

Marghie Seymour (2002)

---

### **PARKS COMMISSIONERS**

David Rapp (2001)

Jon Wood (2002)

Todd McKee (2003)

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# APPOINTED OFFICIALS

## TOWN DEPARTMENT OFFICIALS

Administrative Services Director	Jason Hoch
Assessing Clerk/Planning & Zoning Secretary	Carol Cullen
Bookkeeper	Jeannie MacLeod
Chief of Police	Louis Babin
Deputy Chief of Police	Cameron Brown
DPW Project Manager	Cathy Conway
Executive Assistant	Donna Santo
Finance Director	Carol Coppola
Fire Chief	Harold McGovern
Health Officer	Dr. Richard Hill, DVM
Assistant Tax Collector	Linda Dowling
Landfill/Recycling Manager	Anthony Ilacqua
Parks Superintendent	Michael Spaulding
Police Department Secretary	Jacqueline Scibilia
Receptionist/Secretary	Kathleen Cassidy
Superintendent of Public Works	Larry Jackson
Tax Collector/ Facilities Manager	Joseph Wiggett
Town Manager	Donald R. Jutton
Water & Light Superintendent	Tom Considine
Welfare Director/Deputy Town Clerk	Joan Santy

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### TOWN/SCHOOL BUDGET COMMITTEE

Steve Kelley, Chair. (2002)  
Robert Muñ (2001)  
Wendell Lucas (2002)  
George Kirk (2001)  
Eddy Moore (2002)  
Patricia Eastman (2001)

### CONSERVATION COMMITTEE

Wendell Lucas, Chair. (2002)  
Joe Evans, Vice.Chair. (2002)  
Gwen Howe (2003)  
Charles Richey (2003)  
Connie McDade (2001)  
Pricilla Didio (2001)  
Sheila Beck (2003)  
Carlton Schaller, alt. (2003)  
Bill Nichols, alt. (2001)

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### WATER & LIGHT COMMISSIONERS

Wayne Fillion, Chairman (2002)      Ralph Ross (2001)      Perry Goodell (2003)

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## PLANNING BOARD

Robert C. May Jr. Chair. (2003)  
Charlie Ryan Vice-Chair (2002)  
Donald Butson (2002)  
Paul J. McGoldrick (2003)  
Edward Haines (2001)  
Katharine Terrie (2001)  
Burton Ingerson (Ex Officio)  
Anthony Ilacqua, alt. (2002)  
Joseph Dubey, alt. (2003)

## ZONING BOARD OF ADJUSTMENT

Eddy Moore, Chair (2002)  
Mike Lombardi Vice-Chair (2002)  
David Crowell (2003)  
Faye V. White (2001)  
Richard Merrow (2002)  
William Hight, alt. (Ex Officio)  
Peter McCabe, alt. (2002)  
Schuyler Sweet, alt. (2003)

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## FIRE DEPARTMENT ROSTER

Harry McGovern, Fire Chief

Captain/EMT-B Jeff Whitcomb

FF/EMT-B William Brusseau  
FF/EMT-B James Pineo

FF/EMT-B Raymond Bowler  
FF/EMT-B Nick Antonucci

## CALL COMPANY

Captain James Duranty  
Captain Robert Reinhard  
Safety Officer James McMahon  
FF Greg Bartholomew  
FF Dan Gerlack  
FF/EMT-I Wes Hicks  
FF/EMT-B Tim Leavitt  
FF Julien Marquis  
FF/EMT-B Joe Mello  
EMT-B Dave Mooney  
FF Keith Reinhard  
FF Bill Sargent  
FF Bill Sencabaugh

Captain Dave Harris  
Lieutenant Paul Smith  
FF Jeremy Doyle  
FF Jason Finkle  
FF Fred Gilbert  
FF Jason Hoch  
FF Bob Magoon  
FF/EMT-B Todd McKee  
FF Dave Miller  
FF/EMT-B James Northrop  
FF/Paramedic Tammy Ross  
FF/EMT-I Adam Smith  
FF/EMT-B Hank Verret

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## PUBLIC WORKS ROSTER

### HIGHWAY

Larry Jackson      Robert Fenner  
Lionel Sylvester    Edward Parker  
George Chartier    William B. Sargent  
Rex Fisher          Norman Pineo  
Peter Kappler        Fred Perkins

### TRANSFER

Tony Ilacqua                      Jacqueline King  
Ralph Lucas                        David White  
Shane Champney

## POLICE DEPARTMENT ROSTER

### FULL TIME

Louis Babin, Chief of Police  
Cameron Brown, Deputy Chief of Police  
Paul Smith, Corporal  
David Wentworth, Corporal  
Jonathan Magoon, Patrol Officer  
James Shepard, Patrol Officer  
Fred Gilbert, Patrol Officer  
Scott Cassady, Patrol Officer  
Chris Tyler, Patrol Officer  
Stephen Cox, Patrol Officer  
Michelle Soares, Patrol Officer  
Aaron Roberts, Patrol Officer  
Jackie Scibilia, Administrative Assistant

### SPECIAL OFFICERS – PART TIME

Doug Brown  
Peter Wright  
Keith Consentino  
Dan Fowler

### AUXILIARY UNITS

Keith Bowles, Traffic Control

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### POLICE CITIZENS ADVISORY BOARD

Ann Champagne, Chairperson  
Pam Hennessey, Vice Chairperson  
Linda MacNeil, Secretary  
Paul Starring  
Dale Mitchell  
Dennis Fekay  
Suzanne Moberly  
Raymond Hopkins  
Brien Ward  
Ev Chambers  
Tom Kennedy  
Rev. Mac Starring  
Jessica Gendreau  
Elsbeth Mitchell

### MILDRED C. LAKEWAY SCHOOL SAFETY PATROL

Courtney Bowler  
Scarlett Moberly  
Meghan Beausoleil  
Abby Blakslee  
Julie-Anne Cummings  
Pamala Pilotte  
Thomas Bean  
Adam Brammer  
Katy Scibilia  
Rozalynd Barss  
Matt Weber  
Katrenia Sourgiadakis

# EMPLOYEE OF THE YEAR

## 2000 Town of Littleton Employee of the Year Jason Hoch

Jason Hoch joined the administrative staff in June of 1998 in the position of Town Planner and Director of Administrative Services. In this position he has guided residents and developers through the planning process with knowledge, enthusiasm and understanding of the process. In addition, his ability to assist the Planning Board and Zoning Board of Adjustment in their deliberations has proven to be invaluable.

Jason's preparation and presentation of the town's budget have set a very high standard for others to follow.

Working with Jason every day has been a pleasure for all of us. He is always willing to share his knowledge and offer his assistance to all town employees.

His commitment to the Town of Littleton is evident by all the committees that he has volunteered to serve on, such as ELF and the Best Schools Initiative, and also in the decisions he has made as Director of Administrative Services and Town Planner.

We therefore recognize Jason Hoch as Employee of the Year.



Carol Cullen (left), 1998 Employee of the Year and Jackie King (Right), 1999 Employee of the Year announce 2000 Employee of the Year Jason Hoch.

# CHAIRMAN OF SELECTMEN LETTER

In spite of fears to the contrary, the year 2000 began without significant incident. All of our computers and computer dependent systems adjusted nicely to the new millenium. In fact, New Year's week 2000 may well have been the quietest week of a very busy and active year.

The Board of Selectmen and School Board continued to meet regularly in their effort to more closely coordinate and cooperate in a combined effort to effectively meet community needs.

The Concordia/Envisioning Littleton's Future (ELF) Project engaged a large and broad cross section of the community in regular monthly meetings designed to help envision and plan for the long-term needs of the community. Especially the educational facility needs.

The ELF Committee completed the first phase of its work in November and was quickly challenged by the Selectmen and School Board to continue their involvement to assist with implementation and further refinement of broader community planning efforts.

The Littleton Learning Center Project progressed from a dream to a clear vision to a physical reality in a remarkably short period of time and will open its doors providing a broad array of educational opportunities for the greater Littleton Area in early 2001.

The students in the Hugh Gallen Vocational Center Building Trades Program completed a significant addition to the Highway Department facility.

In April, the community was shocked by the total loss of the Transfer Station to a fire of unknown origin. However, the employees there quickly regrouped and have continued to provide a remarkably high level and quality of service under very challenging circumstances. After a bit of scurrying a reconstruction plan was developed

and approved by a Special Town Meeting in September. Reconstruction began in December and we expect operations to be back to normal by late spring or early summer.

The robust economy in the region created staffing problems for many local businesses including the Town and several departments operated for much of the year short handed. However, by late December almost all departments' vacancies have been filled.

Development activities continued with ground breaking for Shaws Supermarket, final approval of the Ammonoosuc Green Project, announcement of the new Adelpia facility in the Industrial Park, and various other commercial activities along the Lisbon Road.

2000 was an eventful and very positive year for Littleton, which was made possible in a large part by the dedicated efforts of many to whom the Board of Selectmen is most appreciative to the School Board and School Administration for their continued support cooperation and commitment to pursuing common vision, to the many Town and School employees who worked so hard to meet the needs of the community with efficiency and frugality, to the many Boards, Committees and Volunteer Groups who dedicated thousands of hours in pursuit of positive improvement for the community, and most importantly to the voters and taxpayers who continued to support our collective effort to make Littleton "The Best Small Town in America."

Respectfully Submitted,  
George O. Hicks  
Chairman, Littleton Board of Selectmen

# REPORT FROM THE TOWN MANAGER

2000 was a year of progress, challenge and opportunity. Littleton (along with the rest of the World) avoided the dreaded “Y2K Bug” and we ushered in the New Year and the New Millennium with virtually none of the feared technology failures.

The second combined Town / School Annual Meeting went very smoothly and the increased efforts to more effectively explain and communicate community needs and goals seem to have been well received by the voters.

While we avoided the “Y2K Bug” we were not as fortunate with the “Fire Bug” - in April the Transfer Station on Mount Eustis Road burned to the ground. This was a particularly traumatic event given the success of the program and the incredible amount of effort and public participation that went into constructing this facility. After assessing the loss the employees of the facility quickly rallied and have provided super service throughout the period when they have been without a building – all look forward to reopening the facility and pursuing an even more effective waste disposal / recycling program in the future.

A number of very important projects critical to Littleton’s future came to fruition in 2000 – the Riverwalk Project was funded by the Department of Transportation, the Ammonoosuc Green Project was funded and a Special Town Meeting in September approved Town participation in a shared parking lot which is a critical element to the revitalization of this area of downtown; the Littleton Learning Center Project was funded and is currently under construction, the New Hampshire Department of Transportation and US Senator Robert Smith are encouraging a local grant initiative (TCSP) which if approved in 2001, will significantly advance a comprehensive plan

for Main Street reconstruction and downtown preservation and revitalization; after substantial regulatory review the Shaws Supermarket plan was finally approved and as we neared years end the new Littleton Regional Hospital on Route 18 was nearing completion – it certainly was a year of significant progress and forward motion for the community.

As the year drew to a close the group involved in Envisioning Littleton’s Future (ELF) presented the results of their 18-month effort to the Selectmen and School Board. A comprehensive review and assessment of community needs and requirements for the future with special attention on educational programs and facilities. Both the Selectmen and School Board eagerly embraced the work of the ELF Task Force and developing a plan and strategy for systematic follow through and implementation will undoubtedly be a top priority in the coming year.

It has truly been an exciting year for Littleton and I sincerely appreciate the opportunity to be part of the action. The Selectmen and School Board have been great to work for and with as have been the many other volunteer Boards and Committees who work so hard on Littleton’s behalf. It has also been enjoyable, exciting and challenging to work along side the many Town and School employees who are true professionals – dedicated to providing the absolute best possible service to the community.

I thank you for the opportunity to work here in Littleton and look forward to the challenges and opportunities of the coming year.

Respectfully submitted,  
Donald R. Jutton, Town Manager

# RECORD OF 2000 TOWN MEETING MINUTES

Town of Littleton, New Hampshire Minutes, March 14,2000

## ELECTION OF OFFICERS

Selectman	William R. Hight, Jr.	964 votes
Supervisor of Checklist	Richard "Doc" Hill	1363 votes
Park Commissioner	Todd McKee	1457 votes
Trustee of Trust Funds	Robert E. Paddock	1409 votes
Library Trustees	Patricia H. Eastman	1367 votes
	Martha A. Hill	1308 votes
	Robert J. O'Connor	1364 votes

## MEDICAL CENTER/CORPORATE CENTER DISTRICT

**Article 2** By petition: Are you in favor of the adoption of the Amendment to the Littleton Zoning Ordinance for the creation of a Medical Center/Corporate Center District? The proposed district shall be bounded by the center line of NH Route 18/135 on the east Interstate 93 on the north to Moore Reservoir, the Williams Road on the southwest corner and 1000 feet south of NH Route 18 up to the center line of NH Route 18/135.

(NOT RECOMMENDED BY THE PLANNING BOARD).

A Protest Petition has been received. A 2/3 vote is required for passage of this amendment.

**ARTICLE 2 WAS DEFEATED 611 YES TO 1050 NO**

## AMMONOOSUC RIVER CORRIDOR OVERLAY DISTRICT

**Article 3** Are you in favor of the adoption of the Amendment to the Littleton Zoning Ordinance for the creation of an Ammonoosuc River Corridor Overlay District? The proposed district includes all land within 100 feet of the ordinary high water mark on the west side of the Ammonoosuc River from Interstate 93 to a point downstream where the Ammonoosuc River and the Route 302 right of way abut. (RECOMMENDED BY THE PLANNING BOARD)

**ARTICLE 3 PASSED 1304 YES TO 316 NO**

## TOWN BUDGET

**Article 4** Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling, \$4,532,803.00 (Four Million Five Hundred Thirty Two Thousand Eight Hundred Three Dollars) (RECOMMENDED BY THE BOARD OF SELECTMEN)

Should this article be defeated, the operating budget shall be \$4,302,657.00 (Four Million Three Hundred Two Thousand Six Hundred Fifty Seven Dollars) which is the same as last year, with certain adjustments required by previous action of the Board of Selectmen or by law, or the governing body may hold one special meeting, in accordance with RSA 40:12,X and XVI, to take up the issue of a revised operating budget only.

This article does NOT include amounts, which may be appropriated in any other articles within the warrant.

**ARTICLE 4 PASSED                      1149 YES      TO      473 NO**

**ROADS RECONSTRUCTION AND REPAVING**

**Article 5**      To see if the Town will vote to raise and appropriate the sum of \$293,400.00 (Two Hundred Ninety Three Thousand Four Hundred Dollars) for the purpose of upgrading and improving various Town Roads as follows:

- 1) Reconstructing and re-paving approximately 860 linear feet of Clay Street and sidewalk replacement – estimated cost \$79,000.00 (Seventy Nine Thousand Dollars).
- 2) Reconstructing and re-paving approximately 2100 linear feet of Manns Hill Road – estimated cost \$99,800 (Ninety Nine Thousand Eight Hundred Dollars).
- 3) Resurfacing with hot top approximately 1720 linear feet of Mount Eustis Road – estimated cost \$14,300 (Fourteen Thousand Three Hundred Dollars).
- 4) Resurfacing with hot top approximately 1040 linear feet of Jackson Street and sidewalk replacement– estimated cost \$41,400.00 (Forty One Thousand Four Hundred Dollars).
- 5) Resurfacing with chip seal approximately 6400 linear feet of North Skinny Ridge Road – estimated cost \$20,300 (Twenty Thousand Three Hundred Dollars).
- 6) Resurfacing with chip seal approximately 12,150 linear feet of Foster Hill Road – estimated cost \$38,600 (Thirty Eight Thousand Six Hundred Dollars).

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 5 PASSED                      1342 YES      TO      273 NO**

**PURCHASE OF REPLACEMENT TRUCKS FOR THE HIGHWAY DEPARTMENT**

**Article 6**      To see if the Town will vote to raise and appropriate the sum of \$83,055.00 (Eighty Three Thousand Fifty Five Dollars) to purchase new Highway Department vehicles as follows:

- 1)      ¾ ton truck with plow as a replacement for 1992 ½ ton pickup in service in the Littleton Highway Department
- 2)      1 1/2 ton truck with plow and sander as a replacement for a 1994 GMC 1 ton truck in service in the Littleton Highway Department.

And to authorize the Selectmen to trade or sell the vehicles to be replaced for the highest possible value in order to reduce the amount to come from general taxation. The balance less the trade values is to come from general taxation.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 6 PASSED                      1188 YES      TO      421 NO**

## **HIGHWAY EQUIPMENT CAPITAL RESERVE FUND**

**Article 7** To see if the Town will vote to establish a Highway Equipment Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of purchasing a grader and/or loader for the Highway Department and to raise and appropriate the sum of \$41,000.00 (Forty One Thousand Dollars) to be placed in this fund. The legislative body (Town Meeting) will serve as agents to authorize expenditures from the Highway Equipment Capital Reserve Fund.  
(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 7 PASSED 1123 YES TO 464 NO**

## **TRANSFER STATION BALER AND BUILDING ADDITION**

**Article 8** To see if the Town will vote to raise and appropriate the sum of \$82,000.00 (Eighty Two Thousand Dollars) to purchase a new baler for the transfer station and construct a new 36' x 24' addition to house the baler, said funds to come from the Transfer Station unexpended fund balance as of December 31, 1999.  
(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 8 PASSED 1215 YES TO 372 NO**

## **SOLID WASTE DISPOSAL ALTERNATIVES**

**Article 9** To see if the Town will vote to raise and appropriate the sum of \$50,000.00 (Fifty Thousand Dollars) to pay for added transportation and disposal cost for disposal of Littleton's solid waste in the event that the North Country Environmental Services Landfill in Bethlehem, NH is closed before the end of 2000. Any unexpended funds as of December 31, 2000 are to be encumbered for allocation to the Landfill Closure Trust Fund at the next annual town meeting as required by the State's Department of Environmental Services. And further, to create a trust fund to be known as The Landfill Closure Trust Fund and to raise and appropriate the sum of \$50,000 (Fifty Thousand Dollars) for deposit in that Fund; the source of this second amount is funds unexpended and encumbered at the end of 1999 as a result of the voters' approval of a similar article (Article 8) at the 1999 town meeting.  
(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 9 PASSED 1211 YES TO 383 NO**

## **TRANSFER STATION ADDITIONAL STORAGE BUILDING**

**Article 10** To see if the Town will vote to raise and appropriate the sum of up to \$100,000 (One Hundred Thousand Dollars) for the purpose of constructing an additional storage building at the transfer station for regional recycling, said amount to be totally offset by a grant from the US Rural Development Agency.  
(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 10 PASSED 1204 YES TO 392 NO**



## **TOWN BUILDING STUDY**

**Article 11** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 (Ten Thousand Dollars) for the purpose of developing a plan and report of possible uses and associated costs for the Town Building/Opera House to be presented prior to the 2001 Town Meeting.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 11 PASSED 815 YES TO 805 NO**

## **OPERA HOUSE/TOWN BUILDING FACILITIES CAPITAL RESERVE FUND**

**Article 12** To see if the Town will vote to establish an Opera House/Town Building Facilities Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of making necessary improvements to the Opera House/Town Building and to raise and appropriate the sum of \$20,000.00 (Twenty Thousand Dollars) to be placed in this fund and to see if the Town will vote to appoint the Board of Selectmen as agents to expend from the Opera House/Town Building Facilities Capital Reserve Fund.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 12 PASSED 1072 YES TO 536 NO**

## **TELECOMMUNICATIONS INITIATIVE**

**Article 13** To see if the Town will vote to raise and appropriate the sum of \$10,000.00 (Ten Thousand Dollars) for the purpose of advancing the telecommunications development initiative to include but not be limited to research and consultation regarding the possible construction, financing and management of a high speed, broadband telecommunications system. A report on the results of this initiative will be presented to the community prior to the 2001 annual Town Meeting.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 13 PASSED 960 YES TO 627 NO**

## **LIBRARY CARD CATALOG AUTOMATION**

**Article 14** To see if the Town will vote to raise and appropriate the sum of \$12,345.00 (Twelve Thousand Three Hundred Forty Five Dollars) for the purpose of completing the automation of the Library's card catalog and circulation system. This amount will cover hardware costs. This is phase two of a two-year plan. Funds for phase one were raised and appropriated in a 1999 warrant article.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 14 PASSED 1266 YES TO 340 NO**

## **RETENTION OF LIBRARY REVENUE**

**Article 15** Shall we permit the Littleton Public Library to retain all money it receives from its income-generating equipment to be used for general repairs and upgrading and for the purchase of books, supplies and income-generating equipment per RSA 202-A:11-b?

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 15 PASSED 1476 YES TO 136 NO

**SOCIAL SECURITY**

Article 16 To see if the Town wishes to amend the existing agreement under Section 218 of the Social Security Act by excluding the services performed by election workers for a calendar year in which the remuneration paid for such service is less than \$1,000. The \$1,000 limit on the excludable amount of remuneration paid in a calendar year for the services specified in this modification will be subject to adjustment for calendar years after 1999 to reflect changes in wages in the economy without any further modification of the agreement, with respect to such services performed during such calendar years, in accordance with Section 218(c)(8)(B) of the Social Security Act.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 16 PASSED 1266 YES TO 304 NO

**NORTH COUNTRY HOME HEALTH**

Article 17 By petition: To see if the Town will vote to raise and appropriate the sum of \$14,515.00 (Fourteen Thousand Five Hundred Fifteen Dollars) for the support of the home health care, supportive care, medical hospice and community health programs and services of North Country Home Health Agency, Inc. for the fiscal year 2000 for residents of Littleton, NH. (RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 17 PASSED 1384 YES TO 235 NO

**HOSPICE OF THE LITTLETON AREA**

Article 18 By Petition: To see if the Town will vote to raise and appropriate the sum of \$3,496.00 (Three Thousand Four Hundred Ninety Six Dollars) for the purpose of supporting the social and volunteer services of Hospice of the Littleton Area, a nonprofit organization which offers supportive care to terminally ill patients and their families in the Town of Littleton and surrounding communities.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 18 PASSED 1423 YES TO 180 NO

**SENIORS' MEALS**

Article 19 By petition: To see if the Town will vote to raise and appropriate the sum of \$10,925.00 (Ten Thousand Nine Hundred Twenty Five Dollars) for support of home delivered meals, senior dining room services, transportation, and other services provided by the Littleton Area Senior Center during the fiscal year 2000.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 19 PASSED 1491 YES TO 118 NO

## SENIOR CENTER

**Article 20** By petition: To see if the Town will vote to appropriate the sum of \$11,500 (Eleven Thousand Five Hundred Dollars) for support of outreach and care management services in the fiscal year 2000 provided through the Littleton Area Senior Center to support the health and independence of older residents of the Town of Littleton.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 20 PASSED 1431 YES TO 179 NO

## TRI-COUNTY C.A.P.

**Article 21** By petition: To see if the Town of Littleton, NH will vote to raise and appropriate the sum of \$5,000.00 (Five Thousand Dollars) for Tri-County Community Contract for Fiscal Year 2000.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 21 PASSED 1135 YES TO 429 NO

## LITTLETON REGIONAL HOSPITAL

**Article 22** By petition: To see if the Town will vote to raise and appropriate the sum of \$15,000.00 (Fifteen Thousand Dollars) to Littleton Regional Hospital for the purpose of helping defray the costs associated with providing free medical services to the citizens of the Town of Littleton.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 22 PASSED 963 YES TO 630 NO

## AMERICAN RED CROSS

**Article 23** By petition: To see if the Town will vote to raise and appropriate the sum of \$2,320.00 (Two Thousand Three Hundred Twenty Dollars) for the purpose of funding the American Red Cross, Greater White Mountain Chapter.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 23 PASSED 1234 YES TO 359 NO

## WHITE MOUNTAIN MENTAL HEALTH & DEVELOPMENT SERVICES

**Article 24** By Petition: To see if the Town of Littleton will vote to raise and appropriate the sum of \$9,506 (Nine Thousand Five Hundred Six Dollars) as the Town's contribution to White Mountain Mental Health and Developmental Services, a non-profit mental health and developmental service center.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

ARTICLE 24 PASSED 1141 YES TO 449 NO

## NORTH COUNTRY YMCA, INC.

**Article 25** By Petition: To see if the Town will vote to raise and appropriate the sum of \$500 (Five Hundred Dollars) for the purpose of the North Country YMCA's multitude of

intergenerational programs offered throughout the year to the families and citizens of the Town of Littleton.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 25 PASSED                    1204 YES     TO     386 NO**

**MOUNT WASHINGTON REGIONAL AIRPORT**

**Article 26** By Petition: To see if the Town will vote to authorize the Board of Selectmen to enter into an Inter-Municipal Agreement for the purpose of operating the Mount Washington Regional Airport in Whitefield; and further, to raise and appropriate \$.50 per capita or the sum of \$3,006.00 (Three Thousand Six Dollars) to pay Littleton's share of the Operating Budget for the Mount Washington Regional Airport; and to direct the Board of Selectmen to include, hereafter, an appropriation for the airport in its annual budget.

(RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 26 PASSED                    876 YES     TO     709 NO**

**SEWER CONNECTION FEES**

**Article 27** By petition: To see if the Town will vote to direct the Board of Selectmen, pursuant to their power described in RSA 149-I:24, to lower sewer connection fees on new connections to \$250.00 which will be a one time fee.

(NOT RECOMMENDED BY THE BOARD OF SELECTMEN)

**ARTICLE 27 PASSED                    794 YES     TO     780 NO**

A TRUE COPY, ATTEST:

Judith F White  
Littleton, NH Town Clerk

# ASSESSING DEPARTMENT

## SUMMARY OF VALUATION

CURRENT USE LAND	1,189,369
RESIDENTIAL LAND	50,582,831
COMMERCIAL / INDUSTRIAL LAND	22,680,500
<b>TOTAL TAXABLE LAND</b>	<b>74,452,700</b>
RESIDENTIAL BUILDINGS	115,676,200
MANUFACTURED HOUSING	5,674,700
COMMERCIAL / INDUSTRIAL BUILDINGS	57,743,500
<b>TOTAL TAXABLE BUILDINGS</b>	<b>179,094,696</b>
PUBLIC UTILITIES-SECTION A	103,018,982
PUBLIC UTILITIES-SECTION B	100,000
<b>VALUATION BEFORE EXEMPTIONS</b>	<b>356,666,378</b>
BLIND EXEMPTIONS	210,000
ADJUSTED ELDERLY EXEMPTIONS	1,451,600
<b>TOTAL EXEMPTIONS OFF VALUE</b>	<b>1,661,600</b>
<b>VALUATION ON WHICH MUNICIPAL, COUNTY &amp; LOCAL EDUCATION TAX RATE IS COMPUTED</b>	
355,004,778	
LESS PUBLIC UTILITIES-SECTION A	103,018,982
<b>VALUATION ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED</b>	<b>251,985,796</b>
VETERANS EXEMPTIONS	38,400
DISABLED VETERANS	3,500
<b>TOTAL TAX CREDITS</b>	<b>41,900</b>
NON-TAXABLE LAND AND BUILDINGS	45,342,617

## PROPERTY TAX RATE 1988 – 2000

	In-Town	County	Local School	State School	Total
1988	\$ 7.32	\$ 1.22	\$ 16.20		\$ 24.74
1989	\$ 6.67	\$ 1.32	\$ 17.35		\$ 25.34
1990	\$ 6.92	\$ 1.32	\$ 18.10		\$ 26.34
1991	\$ 7.17	\$ 1.45	\$ 19.11		\$ 27.73
1992	\$ 8.09	\$ 1.49	\$ 22.16		\$ 31.74
1993	\$ 8.67	\$ 1.57	\$ 23.18		\$ 33.42
1994	\$ 8.55	\$ 1.55	\$ 23.81		\$ 33.91
1995	\$ 8.45	\$ 1.48	\$ 25.16		\$ 35.09
1996	\$ 5.17	\$ 1.18	\$ 17.16		\$ 23.51
1997	\$ 5.52	\$ 1.23	\$ 17.92		\$ 24.67
1998	\$ 6.27	\$ 1.23	\$ 17.14		\$ 24.64
1999	\$ 7.45	\$ 1.17	\$ 7.42	\$ 6.51	\$ 22.55
<b>2000</b>	<b>\$ 5.96</b>	<b>\$ 1.42</b>	<b>\$ 11.63</b>	<b>\$ 6.37</b>	<b>\$ 25.38</b>

### ELDERLY EXEMPTION -- OFF ASSESSED VALUATION

<u>AMOUNT</u>	<u>REQUIRED AGE</u>	<u>INCOME LIMITATION</u>	<u>ASSET LIMITATION</u>
15,000	65 TO 74	Not in excess of:	Not in excess of \$35,000
20,000	75 TO 79	\$13,400 if single;	excluding the value of the
25,000	80 AND UP	\$20,400 if married.	residence and up to two acres of land.

### TAX LIEN FOR THE EDLERLY AND DISABLED

Amount  
taxes

The assessing officials may annually grant a tax lien for all or part of the due, plus annual interest at 5%.  
Total tax liens on a single property shall not be more than 85% of its assessed value.  
If the property is subject to mortgage, the owner must obtain the mortgage holder's approval of the tax lien.

Who may  
Apply:

Any resident property owner may apply for the lien if he/she:  
A: Is either 65 years of age or eligible under the Federal Social Security Act for the totally and permanently disabled;  
B: Have owned the homestead for at least 5 years; and  
C: Are living in the homestead.

## TYPES OF TAX CREDITS/EXEMPTIONS

### Off Land Valuation or Tax

Blind Exemption	15,000	Every inhabitant owning residential real estate, and is legally blind, as determined by the administrator of blind services of the vocational rehabilitation division of the education department.
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### VETERANS

Standard	\$100.	Every resident who served in the armed forces in any of the qualifying wars or armed conflicts, as listed in RSA 72:28, and was honorably discharged; or the spouse/ surviving spouse of such resident.
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Surviving Spouse	\$700.	The surviving spouse of any person who was killed or died while on active duty in the armed forces, as listed in RSA 72:28, so long as the person does not remarry.
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Service-Connected Disability	\$700.	Any person who has been honorably discharged and Received a Form DD-214, and who has a total and Permanent service-connected disability, or is a double Amputee or paraplegic because of the service-Connected injury, or the surviving spouse of such a Person if such surviving spouse has not remarried.
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# LITTLETON CONSERVATION COMMISSION

Littleton Conservation Commission operated with a complete board, including new member Sheila Beck, who fills the vacancy left by Don Rogers, and two alternates. In addition to our regular business of reviewing wetlands permits, the commission is serving in an advisory capacity for the Littleton Water & Lights Nonpoint Source Local Initiative Study, and working closely with the Town to produce a Natural Resources Inventory. The commission will also monitor two conservation easements donated to the Town in connection with the Wal-Mart and Staples developments.

The Dells Restoration Project was finalized this year, including the completion of the handicapped accessible deck for fishing, and bank restabilization following the dredging work in the pond. Pine Hill Trail has been rerouted and new signs added to promote use.

The Conservation Commission hosted this year's kick-off to Earth Day with an evening

of fellowship and information regarding New Hampshire's Land and Community Heritage program. The evening featured an educational slide presentation explaining the new state program to fund land conservation and historic preservation. Participants were also given a free seedling in celebration of Arbor Day. Our thanks to the Forest Society at The Rocks, and Yankee Gardner Greenhouse and Nursery for their help.

This year the Littleton Conservation Commission was happy to sponsor two campers, Erin Craigie and Mitchell Ashe, to attend Barry Conservation Camp where they met new friends, learned conservation practices and practiced outdoor skills. The commission continues to welcome input from the community to support our efforts to protect Littleton's natural resources.

Submitted by:  
Priscilla Didio,  
Secretary for  
Wendell Lucas, Chairman





# FIRE DEPARTMENT REPORT

There have been some changes in the fire department over the last twelve months. In mid February Chief Poulsen announced he would leave the department to accept a position with the State Fire Marshal's Office. Captain Jeff Whitcomb was named Acting Chief while the search for a new chief was conducted. After a lengthy search process, I was selected for the position and took the oath of office on June 28, 2000. On behalf of the department I wish to express our thanks to Chief Poulsen for his years of service with the department and wish him the best in his new endeavors. In September Nicolas Antonucci, a member of the call department, was hired to fill the vacancy created by my promotion. Fire Fighter Antonucci, a Certified Level II Firefighter and a National Registered EMT-B, has been a great addition to our permanent staff.

The fire department was very busy over the past year. The daytime population has continued to grow resulting in an increase of emergency responses for the department. The department answered over five hundred responses ranging from structure fires to motor vehicle accidents to requests for medical services. There were two major incidents this year. The first was the unfortunate Transfer Station fire where firefighters arrived to a structure totally involved in flames. Crews worked into the early morning hours using foam to quench the stubborn blaze. The other incident was a rupture of a 1000-gallon underground propane tank at Sherwood Manor Apartments. Arriving units found the partially broken fill pipe leaking resulting in a sizable vapor cloud. The area was evacuated, ignition sources located and eliminated, and a water fog applied to the leak until the product was safely dissipated into the atmosphere. There were no injuries to firefighters or civilians in either incident. The assistance of area fire departments was needed to support the extended operations.

The department provided mutual aid on several occasions, the most memorable being the Nordic

Inn/Common Man fires in Lincoln. The department sent two pieces of apparatus and twelve firefighters to assist in controlling the blaze. There were several other fire incidents where loss of life and property was averted due to early detection and the quick response of the fire department. Residential smoke detectors, fire codes, public fire education, and training can be credited for keeping these incidents from developing into major events.

The department is continually working to minimize fire losses through fire prevention and education. The staff conducts routine inspections of the schools, factories, and local business addressing fire hazards and life safety issues. The department has taken its fire safety message into cyberspace in the form of a web page. Please visit us at [www.littletonfirerescue.org](http://www.littletonfirerescue.org). The department will be offering free classes to the general public in the upcoming year. The proper use of fire extinguishers, CPR, and child car seat classes are some of the classes to be offered.

The enrollment in the Juvenile Firesetter's Programs has risen to a point where one person can no longer handle it. Fire Fighter Bill Brusseau started the program, which has helped many children and their families in dealing with the problems related to juvenile fire setting. The department plans to train more personnel to handle the increasing caseload.

In early December the department became the fortunate recipients of a thermal imaging camera. The camera came as a gift from an anonymous donor. Thermal imaging cameras make it possible for firefighters to see in heavy smoke conditions, and extremely helpful in locating victims or downed firefighters in a building fire. The device is also helpful in locating hidden fires and overloaded electrical circuits. Department members will begin training with the device in January.

The re-opening of the Beacon Street Bridge and the extension of the water main to Route 18 area were great additions to the town's infrastructure. The department has worked closely with Littleton Water and Light personnel to understand the workings of the improvements in the Route 18 and Meadow Street areas. With the completion of the new hospital in sight, the department has spent many hours touring the facility. Familiarity with the building and its systems is key in handling any emergency situations that may arise.

Many thanks are in order for the agencies that assist us in helping the public. We could not provide such a high level of service without the support of the Littleton Police Department, Littleton Public Works, Littleton Water and Light, Ross Ambulance and the New Hampshire State Police. A sincere thanks also goes out to the men and women who make up the call department. Without their help and dedication the department could not function during emergency situations. Thanks again for your professionalism and kindness.

The department would like to also extend a heart felt thanks to the business community, for their support in our endeavors to provide special programs and services to people and organizations with special needs.

The Littleton Fire Department is here to serve you, the citizens of Littleton, in any fire related or safety issue. Please feel free to contact us with any questions or concerns. You may call us at **444-2137**, visit us on the web at [www.littletonfirerescue.org](http://www.littletonfirerescue.org), or stop by the fire station on West Main Street. In case of any emergency, please **DIAL 9-1-1**.

Please remember **“Smoke Detectors Save Lives”**. Check your detectors weekly and change the batteries regularly.

Sincerely,

Harry McGovern  
Fire Chief

Littleton Fire Department  
Truck # 6



Chief Harry McGovern being sworn in  
by Town Clerk Judith White



Littleton Fire Department  
Bertha Truck



Littleton Fire Department  
Truck # 3



Littleton Fire Department





Name: Harry McGovern

Position: Fire Chief

Years of Service: 12

Date of Hire: March 17, 1995

Degrees and Certificates: Firefighter 3, Company Officer, Haz-Mat Decon, and Fire Academy Staff Instructor.

Family / Hobbies: Wife Rebecca, Daughters Meghan and Sara. I enjoy instructing, outdoor activities and farming.



Name: David Miller

Position: Call Firefighter

Years of Service: 10 +

Family/Hobbies, etc.: Wife, Tina, sons, Michael and Matthew. Hunting, fishing, doing hobbies with our children.



Name: James Northrop

Date of Hire: Dec. 99

Position: Call Firefighter

Years of Service: 8

Full Time Position: Service Consultant, Littleton Chevrolet Degrees/Certifications: EMT-B, FF1

Family/Hobbies, etc.: Wife-Marcie Northrop, two children-Jordan (13 yrs.), Riley (8 Yrs.), married 10 years. Enjoys bowhunting and fishing.



Name: Jason Finkle

Date of Hire: Dec. 99

Position: Call Firefighter

Years of Service: 5

Full Time Position: Service Dept., Littleton Chevrolet Degrees/Certifications: Level One Firefighter

Family/Hobbies, etc.: Wife, Amy.



Name: James Pineo

Date of Hire: Nov. 99

Position: Staff Firefighter/EMT

Years of Service: 10

Degrees/Certifications: EMT-B, FF2, NH Fire Instructor, Hat-Mat Technician

Family/Hobbies, etc.: I enjoy riding motorcycle and bicycle in the summer along with hiking. Other activities include working out at the Gym and reading. I have taken up winter hiking this year with a friend from the St. Johnsbury Fire Dept. Will be enrolling in the EMT intermediate course this winter. Also enjoy spending time with my parents and teaching recruit firefighters.



Name: Bill Brusseau

Date of Hire: September 1, 1992

Position: Staff Firefighter

Years of Service: 8 ½

Degrees/Certifications: NH State Firefighter Level 3, NH State Fire Instructor, National registered EMT-B, graduated NH Fire Academy Fire Officer Program.

Career Highlights: Working with children in the Juvenile Firesetter Program.

Family/Hobbies, etc.: Wife-Jody of 10 years, Son-Garette, 7 years old. Hobbies-Fishing, hunting and spending time with family and friends.



Name: Raymond M. Bowler

Date of Hire: Jan. 99

Position: Staff Firefighter/EMT

Degrees/Certifications: B.S. Occupational Safety, A.S. Fire Protection, NH Career and Level 2 Firefighter, Fire Instructor 1, Fire Officer 1, Haz-Mat Operations.

Career Highlights: I have spent the last 24 years in the fire service in a variety of positions. I spent most of my firefighting career with the U.S. Air Force as both a military and civilian member. During my Air Force career I have been able to travel to Spain twice to support Space Shuttle launches. After leaving my Air Force career in Florida, I thought that was the end of my firefighting career, until I came to Littleton with my family in the spring of 1998. I am enjoying my career in Littleton even more than my Air Force career. I am proud to be a member of the LFD with a great future ahead.

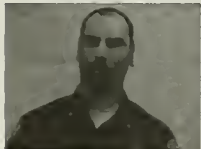
Family/Hobbies: I am married to my wonderful wife, Regina and have two beautiful girls, 8 and 10, Ashley and Courtney.



Name: Jeff Whitcomb  
Date of Hire: March 91  
Position: Staff Captain  
Years of Service: 9  
Degrees/Certifications: Firefighter 3, Company Officer, Diver, EMT, Haz-Mat Decon, and Fire Academy Staff Instructor.  
Family/Hobbies, etc.: Married to Carlene with two daughters, Emma and Sara. Enjoys fishing, hunting, diving, ice hockey, teaching Firefighter curriculum, and tying flies.



Name: Julien Marquis  
Position: Call Firefighter  
Full Time Position: E/I Tech, Wausau Papers  
Degrees/Certifications: Level 1 firefighter, A.A.S. in industrial electricity, master electrician.  
Family/Hobbies, etc.: Skiing, hunting, snowmobiling, and golf.



Name: Henry "Hank" Verret  
Date of Hire: Sept. 87-Sept. 99  
Years of Service: 11  
Position: Call Firefighter/EMT  
Full Time Position: Forklift operator, H.G. Wood  
Degrees/Certifications: Career Level Firefighter, EMT-B  
Career Highlights: Worked for Speedway Safety Services at Loudon for Winston Cup races in July and September. Also worked at WMMP for Speedway Safety. Working for Ross Ambulance Service part time.  
Family/Hobbies, etc.: Married with 3 children, hobbies include hunting, fishing, camping, men's softball, basketball, golf, ski instructor at Bretton Woods.



Name: Nick Antonucci  
Date of Hire: January 1996

Years of Service: 5

Position: Staff Firefighter/EMT Degrees/Certifications: NH State Firefighter level 2, National Registered EMT-B, NH State Fire Instructor, A.S. Fire Science.

Career Highlights: Joined LFD in January 1996. Received numerous certifications and accepted full time employment with the department in August 2000.



Name: Wesley Hicks

Position: Call Firefighter/EMT, Co-coordinator of EMS for LFD

Full Time Position: Propane Technician, Irving Oil Company

Degrees/Certifications: Level 2 Firefighter, EMT-I, Haz-Mat Operations, CPR Instructor, C.E.T.P. certified propane technician by N.P.G.A., currently training to be a Fire Instructor.

Career Highlights: Meeting and working with all the people at the Littleton Fire Department, Ross Ambulance and Irving Oil Company.

Family/Hobbies, etc.: I enjoy spending time with my wife, Gail and the two dogs, working around the house, going camping, motorcycling and golfing.



Name: Bob Magoon

Date of Hire: 1987-1996, 1998-present

Years of Service: 20

Position: Call Firefighter

Degrees/Certifications: Level 1 certified, multiple in service training programs, "Jaws", SCBA, pumps.

Career Highlights: I started my career in the fire service back in 1981 in the town of Ashland just south of here, in my six years on the Ashland Fire Department I held the rank of lieutenant and was involved in the department's fire prevention program, and interior fire operations. In 1987 we moved north to Littleton and I joined the Littleton Fire Department where I currently hold the rank of firefighter and am assigned to the suppression company, in other words "We run in when you run out."

My years in the fire service have allowed me to obtain countless hours of training that have helped me get to where I am today, a full time Fire/EMS/Police communications specialist with the Grafton County Sheriff's Department. In the years I have been on the Littleton Fire Department I have seen the dept. go through many positive changes, a new fire station 10 years ago, a complete rotation of fire apparatus, and a very active membership, both full time and call company. We are the most improved and always moving forward dept., one of the best in the North Country in my opinion.

Family/Hobbies, etc.: Wife, Lisa, daughter, Rebecca, Son, Ross. Coed youth sports-soccer and hockey.



Name: Bob Reinhard

Date of Hire: Oct. 1983

Years of Service: 17 years

Position: Call Captain

Degrees/Certification: Career Level Firefighter, Operation Level Haz-Mat, Certified Rescue tool.

Career Highlights: Work for NH DOT for 24 years.

Family/Hobbies, etc.: Family includes wife, Lorraine, 2 children, Keith and Jamie Lynn. Hobbies include following Nascar Circuit, collecting Baseball cards and FF cards.



Name: Tammy C. Ross

Position: Call Firefighter/Paramedic

Degrees/Certifications: Associates Degree in Emergency Medicine, Associates Degree in Mortuary Science, Level 2 FF

Career Highlights: Part owner of Ross Ambulance Service. I have been in Emergency Medical Services for 20 years, a Paramedic for 11 of those years. I am Funeral Director for Ross Funeral Home, and dispatch part time for the Grafton County Sheriff's Dept. I also work part time for Frisbe Memorial Hospital, in Rochester, NH. I work as a Paramedic in the Emergency Room and have been employed there for 11 years.

Family/Hobbies, etc.: My four dogs are the highlight of my life as well as my parents, Tom and Marcia, my brother, Todd, and SO Adam. Outside of all of my jobs I enjoy reading and the beach.



Name: Danny D. Gerlack

Date of Hire: January 13, 1997

Years of Service: 4

Position: Call Firefighter

Degrees/Certifications: NH Certified Firefighter, Haz-Mat awareness, operations and decon, NH Certified part time Police Officer, NH Certified Court Security Officer.



Name: Timothy Leavitt

Date of Hire: November 16, 1990

Years of Service: 10

Position: Call Firefighter

Full Time Position: Pre Press Technician, Sherwin Dodge Printers



Degrees/Certifications: NH Level 2 Firefighter, Haz-Mat Operations, NREMT-B, and Deputy Forestry Warden

Career Highlights: 1999 Firefighter of the year. Family: Daughter Hillary and Son Halen.



Name: William Sargent

Date of Hire: April 99

Position: Firefighter, call company

Years of Service: 5

Degrees/Certifications: Firefighter Level 1, 2, Career

Career Highlights: Former full time firefighter in Littleton, also 3<sup>rd</sup> generation firefighter in Littleton, active in the moving from the old fire station under the town building to the new station on West Main St.

Family/Hobbies, etc.: Fishing, biking, outdoor activities.



Name: Paul J. Smith

Date of Hire: June 92

Position: Lieutenant, call company

Years of Service: 8

Full Time Position: Corporal, Littleton Police Department

Degrees/Certifications: Firefighter, Career Level, Hazardous Materials Operations, Ladder Company Operations, Vehicle Extrication Technician, Basic First Aid.

Career Highlights: Promoted to Ladder Company Lieutenant.

Family/Hobbies, etc.: I have a wife, Lisa, son, Jessy, and a daughter, Madeline. I enjoy hunting, fishing, mountain biking and golfing.



Name: Keith Reinhard

Date of Hire: March 99

Position: Call Firefighter

Years of Service: 1

Full Time Position: NHDOT

Degrees/Certifications: FF 1, Haz-Mat Operations Certified, and Emergency First Care.

Family/Hobbies, etc.: Hobbies are sports, working with FD, weight lifting. Family- Father, Bob, Mother, Lorraine, sister, Jamie.



Name: David C. Mooney

Date of Hire: Sept. 2000

Position: Call Firefighter

Full Time Position: Hitchiner Mfg.

Degrees/Certifications: NREMT-B

Career Highlights: Becoming an EMT and also becoming a firefighter. Getting married and having children.

Family/Hobbies, etc.: Wife, Tina Mooney, 2 sons, Eric and Tyler, 1 daughter, Heather. Camping, fishing, boating, 4-wheeling.



Name: James Duranty

Date of Hire: April 86

Position: Captain, call company

Years of Service: 14

Full Time Position: NHDOT, maintaining Franconia Notch, 27 years

Career Highlights: Firefighter of the Year, 1990, Captain, call company, Deputy Forest Warden.

Family/Hobbies, etc.: I was born, brought-up, married for 31 years to my wife, Mary-Ann, and we brought up our daughter, Juli, in this great town of Littleton. I've been with NHDOT-Div 1 for 27 years, maintaining Franconia Notch. My hobby, other than the Fire Dept., is rebuilding a 1979 Jeep- it's a lot of work but I'm enjoying it. My long-term goal is to be a fire person for as long as this old body holds up. I've enjoyed being of service and helping my fellow townspeople. I wish everyone luck and a happy New Year.



Name: Jim McMahon

Date of Hire: Nov 93

Position: Call Firefighter

Years of Service: 7

Degrees/Certifications: Level 3 FF, 1<sup>st</sup> Responder, Haz-Mat Training, Technical Rescue.

Career Highlights: Certified career towing and recovery operator, self-employed in Littleton for 16 years.

Family/Hobbies, etc.: Reside with 2 sons in Littleton.



Name: Jeremy Doyle

Date of Hire: July

Position: Call Firefighter

Full Time Position: NHDOT, HMI

Degrees/Certifications: Associates Degree in Fire Science, Career Certified Firefighter

Career Highlights: Being able to serve the community of Littleton. I'm grateful to this department for accepting me into the Explorer Post when I was growing up in Lisbon. At the time, I was 13 years old and the members were kind enough to give me rides to and from Lisbon so I could participate. I have been hooked ever since.

Family/Hobbies, etc.: Girlfriend, Kerri Coyle, I enjoy spending time hunting, hiking and just any outdoor activity.



Name: Todd McKee

Date of Hire: November 88

Position: Call Firefighter/EMT

Years of Service: 12

Full Time Position: Service Tech.- Adelpia Communications

Degrees/Certifications: NH FF 3, EMT, Driver/Operator, NH Company Officer 1, Fire Instructor 1, PDIC Certified SCUBA Diver, NH Dept. of Forests and Lands Special Deputy Warden

Career Highlights: Over 9 years as a full time firefighter for the town of Littleton, 3 out of state fire details with the NH Dept of Forest and Lands (Mass., Idaho, Florida). Being awarded State of Florida Distinguished Service Award for service during the forest fires in Florida in 1998. Serving in my second term as a Littleton Park Commissioner.

Family/Hobbies, etc.: Wife, Shannon, married 5 years. Hobbies-golf, camping, fishing and hunting.



Name: Fred Gilbert

Position: Call Company

Years of Service: 12

Degrees/Certifications: Level 2 NH FF

Career Highlights: Graduating from the city of Manchester Recruit Academy.

Family/Hobbies, etc.: K-9 training, hunting, fishing, outdoor activities.



Name: Joseph Mello  
Date of Hire: Jan 99  
Position: Call Firefighter/EMT  
Years of Service: 2  
Full Time Position: Plumber  
Degrees/Certifications: NH Firefighter 1A, 1B, Haz-Mat operations, NREMT Certified EMT-B  
Family/Hobbies, etc.: Father of 10-year-old boy who would like to be a firefighter when he grows up.



Name: William Sencabaugh  
Position: Call Firefighter  
Degrees/Certifications: Level One Certified, Haz-Mat Operations, Electrician License, and Radio License  
Career Highlights: Owner of TAC-2 Communications since 1976, construction electrician since 1964, radio communications since 1962. I enjoy electrical and electronic trouble shooting, computer work, Webmaster for [www.tac-2.com](http://www.tac-2.com) and [www.littletonfirerescue.org](http://www.littletonfirerescue.org). President of Eureka Hose Company Number 1, former Communications Officer, Massachusetts Emergency Management Area 1 (Middlesex and Essex counties)  
Family/Hobbies, etc.: Wife's name Gloria, 8 children all left the nest, 11 grandchildren. Hobby- amateur radio for 38 years.



Name: Ray Bushway  
Position: Honorary Member and Station Commander



Name: Jim Waters  
Position: Honorary Member and Station Commander

# TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER REPORT

There are 2,200 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The number of fires reported during the 2000 fire season was below average as referenced in the statistics below. Despite this, our network of fire towers and detection patrols were still quite busy with the fire towers being first to report over 135 fires. These fires were quickly and accurately reported to the local fire department for their prompt and effective suppression efforts. Wildland fires occurring in areas where homes are situated in the woodlands are a serious concern for both landowners and firefighters. Homeowners can help protect their homes by maintaining adequate green space around them and making sure that houses are properly identified with street numbers. Please contact the Forest Protection Bureau to request a brochure to assist you in assessing fire safety around your home and woodlands.

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing **ALL** outside burning. Fire permits are required for any open burning unless the ground is completely covered with snow where the burning will be done. Violations of RSA 227-:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are eleven Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. Forest Rangers have investigated numerous complaints regarding violations of the timber harvest and forest fire laws, and taken enforcement action to ensure compliance. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217, or for general information visit our website at [www.dred.state.nh.us](http://www.dred.state.nh.us).

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection system and reports from citizens aid in the quick response from local fire departments. These factors are critical in controlling the size of wildland fires, keeping the loss of property and suppression costs as low as possible. Due to permitting and fire safety concerns, please contact your local fire department **BEFORE** using portable outdoor fire places and vessels, including those constructed of clay, concrete or wire mesh.

Please contact your local fire department before doing **ANY** outside burning.

TOTALS BY COUNTY			CAUSES OF FIRE REPORTED	
	Number	Acres		
Hillsborough	118	40	Debris Burning	263
Rockingham	49	24	Misc.	151
Merrimack	92	16	Smoking	30
Belnap	54	13	Children	17
Cheshire	41	20	Campfire	16
Strafford	58	13	Arson/ Suspicious	14
Carroll	46	10	Lightning	9
Grafton	16	7	Equipment Use	9
Sullivan	12	2	Railroad	7
Coos	30	4	*Miscellaneous (powerlines, fireworks, structures, OHRV, unknown)	
			Total Fires	Total Acres
2000	516		149	
1999	1301		452.28	
1998	798		442.86	

# UNH COOPERATIVE EXTENSION – GRAFTON COUNTY

UNH Cooperative Extension is a unique partnership among the Federal, State and County Governments who provide the funding and support for this educational outreach component of the University of New Hampshire. With an Extension Office in each New Hampshire county and campus-based subject matter specialists we serve the entire state.

Our education programs are designed to respond to the local needs of county residents through the direction and support of a volunteer advisory council. Our current programs focus on: Dairy and Pasture Management; Agriculture Profitability and Nutrient Management; Forest & Wildlife Habitat Management and Stewardship; Nutrition, Food Safety, Parenting and Family Financial Management; Positive Youth Development; Water Quality Education; Family Lifeskills Program (LEAP/LIFT) and After-School Programs

The Extension Staff of seven works out of North Haverhill but we travel to all areas of the county. Three other grant-funded staff members provide programs through satellite offices in Plymouth, Littleton and Lebanon. Information and education are presented through phone calls, farm/office/home/agency visits, the media, workshops and educational series. Volunteers help expand our efforts through the Master Gardeners Program, 4H Clubs, and the Coverts Project. Our work is supported by an office staff of three.

Here are some ways that local residents benefited from the work of Cooperative Extension. Residents receive a bi-monthly newsletter highlighting upcoming events as well and looking at some of the research that affects individuals, families and communities. Parents receive our aged-paced newsletters, Cradle Crier and Toddler Tales, that chronicle the early years of a child's life. Research on soils and nitrates has reduced the amount of fertilizers being applied to local farmlands, thereby reducing the chance of runoff into local streams, rivers or water supplies. Forest management plans

help local landowners and those employed in the forest industry preserve the beauty of our local woodlands that draw thousands of tourists to our area. Youth across the county work with adult volunteers learning important life skills through our 4H program. An after-school project in North Haverhill is being evaluated by UNH professors. The information from this project will help to improve other local after-school programs. Water Quality events around the county allow residents an opportunity to learn how they can help keep their water clean and how agencies across the state are working toward that goal. Families with limited resources have access to nutrition and financial education to help them stretch their food dollars, thereby providing a more balanced diet for our young children. Cooperative Extension staff serve as resources to residents and agencies throughout the county. Homeowners concerned about their plants, trees and grounds get quick identification and control guidelines. Communities interested in improved decision making receive support from Cooperative Extension. Agriculture businesses receive help with business plans, marketing, computer usage and diversification.

Here in Grafton County the office is located on Route 10 in North Haverhill in the Grafton County Courthouse. We are open from 8 AM until 4 PM Monday through Friday.

You can reach us: by phone (603) 787-6944; fax-(603)787-2009; email [grafton@unhce.unh.edu](mailto:grafton@unhce.unh.edu), at our office in North Haverhill; or through our UNHCE Web site <http://ceinfo.unh.edu>.

We believe that our job is to provide residents of your community and Grafton County with the education and information they need to make informed decisions to strengthen youth, families and communities, sustain natural resources and improve the economy.

Respectfully submitted: Deborah B. Maes, Extension Educator and County Office Administrator

# LIBRARY TRUSTEES REPORT

## **BUILDING IMPROVEMENTS:**

Renovations to the interior of the library continued this year. In the room, which had been the director's office, the woodwork and floor were refinished and the ceiling and walls were painted. Original oak library tables, a microfilm reader-printer and an oriental rug complete the room which is now the Norman Kinne New Hampshire History and Genealogy Room. This room contains the library's fine collection of books on New Hampshire history, New Hampshire periodicals, and local newspapers on microfilm. Now that these materials are in one accessible location, they are used quite heavily by the students from the Littleton Middle and High schools, area residents, and visitors from around the county researching their family genealogies.

There were some major changes in the basement level of the library. The medieval public restroom was completely remodeled to comply with ADA requirements. Floors and walls were painted, and a small wall was removed to create some quiet study space for adults. New study tables and chairs were added, some next to electrical outlets for laptop use.

With the completion of the NH History and Genealogy Room and the public restroom, the library has now renovated five rooms through the generous donation of funds and services from caring individuals and businesses.

## **AUTOMATION:**

The library is in the process of automating circulation procedures and the card catalog. Eighty-five percent of the library's holdings have been loaded into the system and the barcoding of books is in progress. When the system is in place, patrons will be able to search the library catalog from each floor of the library. The automated catalog will be more accurate and easier to use, and patrons will be able to search for materials by key words as well as by author, title and subject. Checkout and renewal of materials will be faster, and patrons will be able to learn the status of the materials they have checked out.

## **PROGRAMS AND EVENTS:**

For children's programs, the library continued to offer two story hours a week; Toddler Tales with Steffaney and Stories with Ellen. The Polar Pals reading program paired emergent readers with older child volunteers. The Summer Reading Program and Children's Book week provided a variety of activities for children of all ages. Parent/child book discussions were offered for middle and high school children. There was a Project Fair for home schooled children. The library partnered with the Village Book Store to provide activities for Turn Off the TV Week and for readings and book signings by children's authors. The library partnered with The Littleton Area Chamber of Commerce to provide holiday programs.

This year the library started a Brown Bag Book Discussion group for adults. The group, lead by Gwen Howe, meets at the library once a month at noon. The library participated in the Humanities program What Is New Hampshire Reading This Month? The library partnered with the Village Book Store to provide author readings and book signings. The library also hosted slide shows by local residents.

The library held its Third Annual Summer Gala in June and the annual Used Book Sale in September.

The library was selected as the site for the Pollyanna statue. Installation of this work by sculptor Emile Birch is scheduled for September 2001.

## **SERVICES:**

In addition to lending books, videos, magazines and audio books, the library provides library instruction and reference service for individuals of all ages, and classes from Littleton schools and The College of Lifelong Learning. Access to print and electronic reference materials is available at the library, and library card holders can get a password to access a full-text periodical database from their home computer as well.

Littleton Public Library is a very active Interlibrary Loan participant, and this year obtained from libraries nation-wide, over 1300 books and journal articles for its patrons.

#### ACKNOWLEDGEMENTS:

The staff, trustees and I offer our profound appreciation to all the volunteers, organizations and businesses that contributed so much to the library this past year with their gifts of time, funds and services. With equal appreciation we thank the other town departments for their cooperation and assistance. We thank the citizens of Littleton for supporting their public library, and invite those who are not currently using the library to visit the library and take advantage of this local resource.

The staff and I heartily thank the library

trustees who have been tremendously helpful in so many ways. Thank you to the library staff who exhibit daily, their commitment to providing quality public service.

One last but very important note: If a library can be said to have a heart, then the heart of the Littleton Public Library is librarian Ellen Morrow. Ellen began working at the library 35 years ago this December. The full extent of her contribution through the years to the library and its patrons is incalculable and humbling. It is a privilege and pleasure to work with her.

Respectfully Submitted,

Jeanne Dickerman  
Director  
December 2000

Books in collection as of January 1, 2000	43,688
Books Added	1,683
Books Discarded	1,011
 Total Books	 44,360
 Adult Circulation	 39,051
Juvenile Circulation	22,581
 Total Circulation	 61,632
 Littleton Borrowers	 2,618
Non-resident Borrowers	422
 Total Borrowers	 3,040

Respectfully Submitted,  
Waldemar Poulsen, Chair



# THE LITTLETON OPERA HOUSE

The following activities took place in the opera house or the following groups used the Hall:

The Littleton Planning Board  
The Littleton Zoning Board of Adjustment  
The Littleton Square Dance Club  
Theater Enhancement Group-School System  
The Wall (Child & Family Services)  
Silhouette Community Players  
Supervisors of the Check List  
Forbes 2000  
Voting  
Wellness solutions  
Daisy Bronson JR High Prom  
Census 2000  
Northern Lights Music Drum Clinic  
Penn State Glee Club  
Lakeway school  
Conn. River Commission  
VARDAL Round Dance  
White Mt. Regional Sr. Ball  
National Day of Prayer  
Catamount arts  
Littleton Arts Center Class  
Middle school  
National Federation of the blind  
NCCA Children's Theater  
Senator Smith- local office hours  
Town Building Committee  
North Country Council  
Pam & John Adams Reception  
Wedding Pictures  
Freon Album Release Party  
Lafayette Arts Council  
Main Street  
Rusty Dewees - The Logger  
Lakeway School 3<sup>rd</sup> grade  
Chamber of Commerce  
VFW Ladies Auxiliary Concert

Flu Clinic  
Faith Bible Thanksgiving Service  
Nuts & Crackers  
Championship Wrestling

The commission was able to get the floor refinished with a maintenance coat of polyurethane, purchase a rack to store the floor protecting covering. Purchase Christmas decorations, fund maintenance of the lights and other Opera House items. An antique clock that at one time hung in the Littleton Train Depot is now hanging in the opera House. There will be a ceremony in the future to dedicate the clock and install the plaque listing the donor. Local artist donated a painting to "Doc" Hill and he put the painting in the Opera House. We are always looking for items from the Opera House, period item to be donated to the Opera House for display. Any one who would like to help out the Opera House, there is an Opera House trust fund for the purpose of maintaining and restoring the opera house and we are willing to accept donations for the trust fund at any time.

For the Commission:

**Charlie Ryan**

Charlie Ryan  
Manager Littleton Opera House

# PARKS COMMISSION REPORT

The Parks, in 2000, continued to improve with some obvious improvements and others that were not visible. After years of wondering where the water was leaking from at the pool, the problem was finally repaired. Some thirty-year-old plumbing was replaced and in the process we repaved the pool hill to finish the restoration project. Additional fertilizations of all the fields have paid dividends at Apthorp and Norton with Remick continuing to improve. Visiting teams provided many accolades for the condition of our fields and look forward to playing on them. Mike Spaulding and Travis Caswell continue to amaze us with their dedication to their job and the pride they take in their work. Mike learned a few new tricks at some turf conferences this year and it showed in how he could keep the fields in such great shape. A broadleaf weed killer was applied this fall to rid the fields of unwanted weeds. Look for the fields to be even better next year. It shouldn't be any problem to schedule home games for our many teams if that happens. Drainage was added to the center field area this fall that will dry out a continued wet area. The concession stand is finally a reality at Norton. The building will service softball in the spring and soccer and field hockey in the fall.

Our project list for the coming year includes the playground upgrade on Washington St., fence work at both Apthorp and Remick, and replacement of the 1991 Parks truck with a new 2001 model. The commissioners are also trimming 3-4% of the budget in an effort to continue to streamline and become more fiscally responsible in the management of the Parks and Recreation Dept.

As always we want to congratulate all the local sports teams on their continued participation and success. Thanks to all the coaches and parents that help to make it all happen. We are sad to say a final thanks to two active members of the Littleton sports scene. Linda Bouley retired from her position as Athletic Director at the High School. Many thanks for all the support and cooperation over the years. We look forward to continued support from her replacement Greg Fillion. Our summer rec.

program director has also left the area after many years of service. Judy Corneilius will be missed and a search to find a replacement is ongoing. Judy took on double duty this past year and coordinated the summer day camp programs as well as overseeing the operation of the pool. Katy Fillion and the rest of the pool staff did a great job as expected. The weather didn't give us a great hot summer but the pool did well with lessons increasing even though day passes were down.

As always we like to mention and thank the many people and organizations that assist us in making the Parks and Recreation Department a success. Thanks to Cathy Conway and the Highway Dept. for their cooperation on many of our projects. Thanks to the Fire Dept. for assisting with the filling of the pool. Littleton Water and Light provided us with their usual support for our projects as well. Other businesses that we would like to thank are Littleton Home Decorating for their donations, Clint Clough for use of the tractor to pull our Zamboni for the ice rink, Henry Wante for his electrical help at the concession stand. Thanks to Drapeau Painting for painting the concession stand at Norton. Thanks to Pete Fillion for the work at the concession stand and a donated water line. The Garden Club helped with the beautification of the parks with the addition of Blue Bird houses. Finally a special thanks to all the family and friends of Isabel Ross for their donations to the summer recreation program. The kids next year will benefit from your generosity.

In an ongoing effort to increase the quality of the Parks, with no increase to the budget, completed several projects with funds in our revenue account. The concession stand at Norton, the pool repair and pool hill paving were done using funds from that account.

The commissioners employed the service of Provan and Lorber to start an engineering study for the Eaton Property. That project has been put on hold until such time as the town and the schools decide on the best long-term use for the property.

The commissioners want to take this time to remind everyone that the parks are available

for functions other than sports games and practices. Feel free to contact us with functions or outings that could use the parks. Even though field space is at a premium the Gazebo is underutilized and is a beautiful spot nestled in the stately pines.

Report submitted by:

Commissioners

Jon Wood

Todd McKee

Dave Rapp

# PLANNING AND ECONOMIC DEVELOPMENT REPORT

The office of Planning and Economic Development continued to be busy throughout the year as Littleton's economy thrived. Planning Board activity was up from last year, while the volume of cases for the Zoning Board of Adjustment and building permits issued were fewer.

Major new projects before the Town this year included Shaws, the Littleton Learning Center, Littleton Regional Hospital and a number of new single family homes.

The process of obtaining a building permit for most projects remains expedited, so that most permits are issued within a week or less of filing. The office coordinates review with the Public Works Department, Fire Department and the Littleton Water and Light Department to ensure all necessary driveway, sewer connection, E911 addressing and water connections can happen in a coordinated and convenient manner for the applicant. This year, we continue to offer the option of pre-development meetings with all necessary Town departments so that developers of large scale projects have the benefit of obtaining input from key town departments early in their planning process and without the inconvenience of multiple meetings throughout the Town.

We continue to refine building permits in order to make the process as clear and simple as possible for both applicants and staff. If you have any questions about whether permits or approvals are necessary, please do not hesitate to call or visit us and we will work an effort to obtain all necessary information in a more user-friendly manner.

## PLANNING BOARD

Meetings	22
Subdivisions	9
Excavation permits	0
Net new lots approved	12
Lot line adjustments	14
Second site subdivisions	2
Waiver – use	0

## BUILDING PERMITS

Total permits granted	100
Building permits	84
New homes	20
Mobile homes	12
Additions / alterations	41
Comm development	5
Comm additions	6
Multifamily	0
Site work permits	2
Zoning clearance permits	12

## ZONING BOARD OF ADJUSTMENT

Cases	27
Special Exceptions	7
Approved	7
Withdrawn	0
Denied	0
Grandfathered use	0
Variances	16
Approved	16
Withdrawn	0
Appeal of Administrative Decision	0
Modification of Previous Approval	2
Equitable Waiver of Dimensional Requirements	2

If you have any questions about whether permits or approvals are necessary, please do not hesitate to call or visit us and we will work with you to determine if any applications are necessary and to ensure that any needed applications are completed in an accurate manner.

## **Planning Board**

The Littleton Planning Board spent much of its time this year hearing subdivision cases. For these cases, the role of the Planning Board is to determine if the proposed subdivision complies with local rules and if it will be reasonably safe and appropriate. The personal opinions of the board members about whether the proposed change is "good" or not, play no role in the board's decisions.

The Board, at the request of the Board of Selectmen, reviewed alternatives for zoning along Route 18, in the vicinity of the new Littleton Regional Hospital. As the year drew to a close, the Board was refining a proposal to change allowed uses along a portion of the corridor.

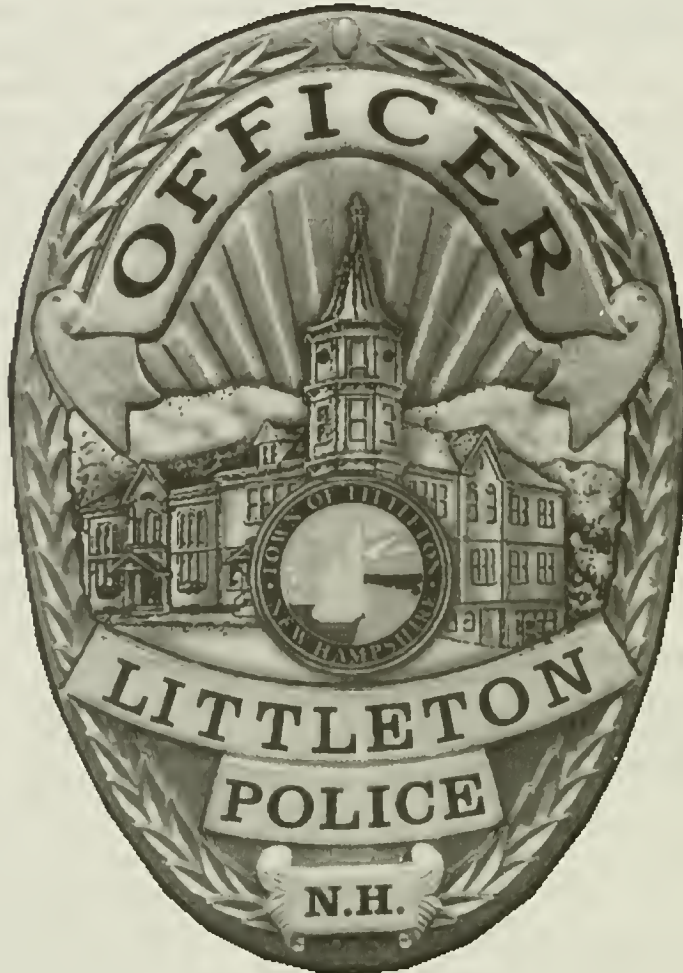
## **Zoning Board of Adjustment**

Special exceptions comprised over half of the hearings of the Zoning Board of Adjustment.

These hearings are to determine if proposed land uses in a particular zone are appropriate uses on that site. Variances, about forty percent of the board's cases, involve situations in which an applicant shows that although their proposed use or building setback does not meet the requirements of the zoning ordinance, they have a hardship due to the land or location and are requesting that the board waive the requirements.

Board members were joined by several Planning Board members in attending the Municipal Law Lectures sponsored by the NH Municipal Association this fall .. This year's topics included "The How, Who, What, Where and Why of Plans," "Things that Bite if You Are Not Careful," "Towers, Traditions and Topless Dancers," "Innovative Land Use Regulations," and "Zoning & Planning Constitutionality Checklist for Idiots."

# POLICE DEPARTMENT REPORT



## LAW ENFORCEMENT OATH OF HONOR

On My Honor,  
I will Never Betray My badge,  
My Integrity, My Character, or the Public Trust  
I Will Always Have the Courage to Hold Myself  
And Others Accountable for our Actions.  
I Will Always Uphold the Constitution  
And the Community I serve

## **INSERT INDEX**

### **TOWN CLERK**

Town Clerk's Report  
Vital Statistics: Deaths  
Vital Statistics: Marriages  
Vital Statistics: Births

Insert Page 1  
Insert Page 2  
Insert Page 4  
Insert Page 6

### **FINANCIAL STATEMENTS**

Tax Collector's Report  
Treasurer's Report  
Trustees of the Trust Funds Report  
Comparative Statement of Appropriations & Expenditures  
2000 Revenue Analysis  
Long Term Indebtedness

Insert Page 8  
Insert Page 12  
Insert Page 13  
Insert Page 14  
Insert Page 17  
Insert Page 19

### **2001 PROPOSED BUDGET**

Insert Page 20

### **2001 TOWN WARRANT**

*Included separately*





## TOWN CLERK'S ANNUAL REPORT

2000 was a good year in the Town Clerk's office. The most significant change was going to a computerized registration program. This enhancement has minimized the time spent on registration processing and has thus lessened the time a customer needs to spend to get a vehicle registered.

In July I attended my second year of a three year course toward certification sponsored by the New Hampshire Tax Collector's/City and Town Clerk's Associations. The weeklong classes were held in Concord at Compensation Funds of New Hampshire. The classes started at 9:00 AM and ending at 4:00 PM. On Friday we had a half-day class with a graduation dinner held in the afternoon. I am looking forward to next year's classes and graduation. I am honored to be a second year member of the Joint Tax Collector's/City and Town Clerk's Certification Board that arranges the above classes.

My office has been extremely busy with elections this year. Not only did we had record turnouts, we had a record amount of people sign up to vote. With the Town Deliberative session, Town Meeting (2<sup>nd</sup> session) Presidential Primary, Special Town Deliberative session, Special Town Meeting (2<sup>nd</sup> Session), State Primary, and General Election, I was in a constant process of working with officials at the Town and State level to see that all ballot materials were correct and in place for voting day and that absentee ballot materials were sufficient to withstand the demand needed. When there are special meetings, such as the Town and School had in September, more time was needed to be put into them than in previous years. Although it was busy, everything went smoothly and I look forward to next year.

I attended the NH City/Town Clerk's Convention at the Red Jacket in North Conway in October. This was a three-day event and State Agencies were represented. There was a roundtable discussion on

the last day so that the clerks could ask the agency officials questions. This was a very helpful process and answers many questions that were discussed earlier in the week.

I am sorry that I was unable to attend more of the New Hampshire City/Town Clerk Executive Board meetings this year. With so many elections, time flew by too fast. Next year one of my goals will be to attend at least one every 3 to 4 months to keep up with the changing legislature. It is so important to grab every opportunity to seek as much knowledge as possible so that it will allow me to get that information out to the public.

Please remember that all dogs are to be licensed no later than April 30<sup>th</sup>. If you are unable to come to my office to register your dog, please give me a call and I will be happy to give you the information needed to license by mail. I do this with registrations as well.

If people are not able to make it into the office during regular business hours or someone else is unable to do the transaction for them, or it can not be done by mail, please call me to make other arrangements so that I can meet your needs.

As in previous years, I want to thank Rolande Fortin for volunteering in my office.

• *Respectfully submitted,*  
*Judith F. White*  
*Littleton Town Clerk*



# LITTLETON RESIDENT DEATH REPORT

01/01/2000 - 12/31/2000

Decedent's Name	Date of Death	Place of Death	Father's Name	Mother's Maiden Name
PERKINS, TERRY D	1-Jan	LITTLETON, NH	PERKINS, FREDRICK	SANTY, PAULINE
LASKO, JOYCE M	1-Jan	LITTLETON, NH	SYLVESTER, EDMUND	DRAPEAU, FLORENCE
BOWMAN, RUTH M	6-Jan	LEBANON, NH	WEIR, WILLIAM	MACK, ANNA
BREAULT, HAROLD O	12-Jan	SHELburnE, NH	BREAULT, FELIX	PARISH, FLORENCE
BAILEY, RAE A	15-Jan	LITTLETON, NH	BAILEY, ROBERT	DUPUIS, ELIZABETH
MORRIS, ROBERT N	17-Jan	LITTLETON, NH	MORRIS, FLOYD	ROYCE, ALMA
EAGLE, HARRY M	18-Jan	LEBANON, NH	EAGLE, WILLIAM	THOMPSON, MARY
PERRY, ROBERT G	21-Jan	LITTLETON, NH	KARPYS, HOLLIS	MAYNARD, ESTHER
LAFLAM, MARIBEL A	22-Jan	LITTLETON, NH	BEAN, RALPH	MANNING, RHONDA
BRUSSEAU, CLAUDE L	31-Jan	LITTLETON, NH	BRUSSEAU, GEORGE	GREENWOOD, VIRGINIA
MEADER, ERNEST F	2-Feb	N HAVERHILL, NH	MEADER, ERNEST	ADAMS, JENNIE
OAKES, RICHARD C	5-Feb	LITTLETON, NH	OAKES, LESLIE	CALLAHAN, MILDRED
WHITE, GEORGE	7-Feb	LITTLETON, NH	WHITE, HOWARD	UNKNOWN
GREENWOOD, TONY A	8-Feb	LITTLETON, NH	HOWE, JOSEPH	GREENWOOD, VERA
VERRET, HENRY A	12-Feb	LANCASTER, NH	VERRET, FERDINAND	FOURNIER, LUCIENNE
LYNN, ARTHUR F	23-Feb	LITTLETON, NH	LYNN, ARTHUR	GANN, CARRIE
COPENHAVER, ANN M	1-Mar	LITTLETON, NH	MESSICK, ROBERT	SAUNDERS, CHARLOTTE
MOREY, HANNAH M	2-Mar	FRANCONIA, NH	EMERY, THOMAS	EGGLESTON, MARGARETT
MARRO, SAMUEL A	2-Mar	LANCASTER, NH	MARRO, MICHAEL	CIOFFI, AMOROSA
LARRIVEE, LUKE P	3-Mar	LITTLETON, NH	LARRIVEE, ARSENE	DENIS, FLORIDA
SENECAL, ROBERT J	4-Apr	LITTLETON, NH	SENECAL, ROBERT	LABLANC, THERESA
PARKER, WINFIELD O	24-Apr	LITTLETON, NH	PARKER, ROSCOE	VANCE, ZOE
PAGEAU, GEORGE A	27-Apr	LITTLETON, NH	PAGEAU, JOSEPH	QUELLETTE, ANNIE
THOMPSON, JANE H	28-Apr	LEBANON, NH	BURGESS, CEDRIC	HALEY, VERNA
MUH, MARGARET M	2-May	LITTLETON, NH	JACK, ALFRED	FOLEY, JULIA
EAMES, BLANCHE M	10-May	LITTLETON, NH	FOSS, MILTON	PHILBRICK, LILLIAN
WALSH, VIRGINIA T	13-May	LITTLETON, NH	TERRELL, ALFRED	SCHLAMPP, ROSALIE
HART, FRED C	21-May	LITTLETON, NH	HART, FRED	FARR, HAZEL
GILMAN, LEONA P	4-Jun	LITTLETON, NH	SHERMAN, FRANK	ARNO, ADELINE
DELONG, MARGARET A	16-Jun	LITTLETON, NH	DELONG, SYLVANUS	STEVENS, MINA
LANCOT, JULES	19-Jun	CONCORD, NH	LANCOT, ARTHUR	BENOIT, ROSEIDA
CIOTTI, PRIMO	20-Jun	LEBANON, NH	CIOTTI, PRIMO	BEVLACQUA, LORETTA
ENDERSON, ANNIE S	24-Jun	N HAVERHILL, NH	STONE, MIKEL	STICKNEY, VERA
SOFTY, HERBERT	25-Jun	LITTLETON, NH	SOFTY, HERBERT	BECKER, FRANCES
ROGERS, DONALD L	28-Jun	LITTLETON, NH	ROGERS, HIRAM	REID, HELEN
MANNING, GEORGE T	27-Jul	LITTLETON, NH	MANNING, WARREN	CORLISS, SANDRA
SWEENEY, THOMAS B	2-Aug	LITTLETON, NH	SWEENEY, THOMAS	WHITING, FLORENCE
MOUNTAIN, MYRTIE J	13-Aug	LITTLETON, NH	MARTIN, FRED	MARTIN, LUELLA
CHAGNON, EUPHEMIA	16-Aug	LITTLETON, NH	CHAGNON, ALEXIS	RICHE, MARIE
LITTLE, ROSALIE M	19-Aug	LITTLETON, NH	HARRIMAN, HENRY	WALTER, AVIS
MULLER, MARION G	2-Sep	LISBON, NH	GOODELL, ERNEST	LAMB, WILMA
WRIGHT, DAVID B	17-Sep	LITTLETON, NH	WRIGHT, WILLIAM	BOWKER, JENNIE

# LITTLETON RESIDENT DEATH REPORT

01/01/2000 - 12/31/2000

Decedent's Name	Date of Death	Place of Death	Father's Name	Mother's Maiden Name
FLYNN, JOHN E	28-Sep	LITTLETON, NH	FLYNN, JOHN	SULLIVAN, CATHERINE
TREMBLAY, DORIS L	9-Oct	LITTLETON, NH	BRADLEY, JOSEPH	TETREAULT, ELLA
SCHMIDT, FRED M	20-Oct	LITTLETON, NH	SCHMIDT, MATTHIAS	SCHMIDT, HELEN
HASKELL, ROYCE A	29-Oct	LITTLETON, NH	HASKELL, PAUL	BAILY, PEARL
HOWE, LILLIAN F	4-Nov	LITTLETON, NH	PILOTTE, JOSEPH	GAUDETTE, ELIZABETH
BEMISH, MARY J	6-Nov	FRANCONIA, NH	CRYANS, WILLIAM	MCGUIRE, ANNIE
DWYER, JAMES L	7-Nov	LITTLETON, NH	DWYER, GEORGE	BARBER, MILDRED
BARBER, EVELYN I	11-Nov	LITTLETON, NH	BARBER, CHARLES	FISHER, GRACE
TRAHAN, LEO	25-Nov	LITTLETON, NH	TRAHAN, JOSEPH	SAMPSON, DELVINA
BISSONNETTE, MARIE A	25-Nov	LITTLETON, NH	BISSONNETTE, CHARLES	LANGLOIS, GEORGINA
HALL, F MARION	27-Nov	LITTLETON, NH	WOOD, JOHN	WRIGHT, GLADYS
SMITH, MAUDE B	2-Dec	FRANCONIA, NH	REVELL, HARRY	ROSS, CATHERINE
RODRIGUE, MAURICE R	3-Dec	LITTLETON, NH	RODRIGUE, AIME	RIVARD, ANNETTE
REMICK, ERNEST C	5-Dec	LITTLETON, NH	REMICK, ERNEST	LOWERY, PAULINE
LUCAS, JUDITH E	11-Dec	LITTLETON, NH	KNIGHT, WILLIAM	MURPHY, RUBY
BOYLE, JOHN B	22-Dec	LITTLETON, NH	BOYLE, DAVID	PRESBY, HELEN
LAUDERBAUGH, EVA M	24-Dec	LITTLETON, NH	LORD, CHARLES	HENRICHON, YVONNE

I hereby certify that the above is correct according to the best of my knowledge and belief.

Judith F. White  
Littleton Town Clerk

# LITTLETON RESIDENT MARRIAGE REPORT

01/01/2000 - 12/31/2000

Groom's Name	Groom's Residence	Bride's Name	Bride's Residence	Town of Issuance	Place of Marriage	Date of Marriage
BLODGETT, JASON M	LITTLETON, NH	KLOS, ANNMARIE	SHARON, NH	LITTLETON	TWIN MOUNTAIN	14-Jan
LEE, KELLY J	LITTLETON, NH	SENECAL, HEATHER A	LITTLETON, NH	LITTLETON	LITTLETON	22-Jan
PLANT, HERBERT R	LITTLETON, NH	THOMPSON JO A	LITTLETON, NH	LITTLETON	LITTLETON	22-Jan
LARRIVEE, JONATHAN R	LITTLETON, NH	GRANT, LINDA J	LITTLETON, NH	LITTLETON	SUGAR HILL	5-Feb
BOWMAN, MICHAEL R	TWIN MOUNTAIN, NH	WHITE, PAMELA	LITTLETON, NH	LITTLETON	LITTLETON	14-Feb
DRISCOLL, STEPHEN P	LITTLETON, NH	MICHAUD, CHARLENE R	LITTLETON, NH	LITTLETON	BATH	11-Mar
MACBEAN, KYLE A	DALTON, NH	MICHAUD, PAMELA A	LITTLETON, NH	DALTON, NH	DALTON	11-Mar
WILSON, ROBERT G	LITTLETON, NH	LUCAS, CONNIE J	LITTLETON, NH	LITTLETON	LITTLETON	11-Mar
BROOKS, JEREMY S	LITTLETON, NH	MACK, REGINA E	LITTLETON, NH	LITTLETON	LITTLETON	1-May
KROL, JAMES T	LITTLETON, NH	LLOYD, REBECCA L	LITTLETON, NH	LITTLETON	BETHLEHEM	6-May
FADDEN, GORDON L	LITTLETON, NH	GRIFFIN, ERIN M	LITTLETON, NH	LITTLETON	LITTLETON	13-May
REINHARD, DAVID J	LITTLETON, NH	MCGOFF, APRIL S	LITTLETON, NH	LITTLETON	SUGAR HILL	20-May
STEWART, JEREMEY A	LITTLETON, NH	RIEBEL, SHANNON C	FRANCONIA, NH	LITTLETON	LITTLETON	27-May
CASEY, TIMOTHY W	LITTLETON, NH	SIMMONS, SHAUNA M	LITTLETON, NH	LITTLETON	FRANCONIA	10-Jun
BARBER, GREGORY T	CONCORD, VT	GOLDBLATT, JESSICA L	LITTLETON, NH	LITTLETON	BETHLEHEM	17-Jun
EASTMAN, GREGORY C	LITTLETON, NH	SCOTT, TONYA L	LITTLETON, NH	LITTLETON	LITTLETON	17-Jun
MONAHAN, KENNETH A	SOMERSWORTH, NH	SIMON, ELISA M	LITTLETON, NH	LITTLETON	LITTLETON	17-Jun
BRYANT, BRETT R	SUGAR HILL, NH	MACIVER, SANDRA M	LITTLETON, NH	LITTLETON	SUGAR HILL	17-Jun
BROWN, MICHAEL J	LITTLETON, NH	SALMON, ANNABELLE L	LITTLETON, NH	LITTLETON	LITTLETON	24-Jun
PLOSS, G M	LITTLETON, NH	CLEAVER, SUSAN R	LITTLETON, NH	DALTON, NH	DALTON	1-Jul
DONLON, JOHN A	LITTLETON, NH	COLPITTS, ANNE-MARIE	LITTLETON, NH	LITTLETON	FRANCONIA	1-Jul
JELLEY, EDWIN	LITTLETON, NH	RAINVILLE, LETA A	LITTLETON, NH	LITTLETON	LITTLETON	1-Jul
HINES, TIMOTHY G	LITTLETON, NH	MORIN, SHELLY L	LITTLETON, NH	LITTLETON	LITTLETON	2-Jul
HARRIS, JOHN R	LITTLETON, NH	ALDRICH, LINDA M	LITTLETON, NH	LITTLETON	LITTLETON	8-Jul
RUGG, ROBERT M	LITTLETON, NH	HUDSON, MONICA L	LITTLETON, NH	LITTLETON	LITTLETON	8-Jul
DAVIS, AARON P	LITTLETON, NH	KROL, DEBRA A	LITTLETON, NH	LITTLETON	LITTLETON	8-Jul
ALLAIRE, GREGORY L	LITTLETON, NH	PILOTTE, KERREY P	LITTLETON, NH	LITTLETON	LITTLETON	15-Jul
MOSKAL, ALFRED J	LITTLETON, NH	BUCK, STEPHANIE A	ST JOHNSBURY, VT	LITTLETON	LITTLETON	22-Jul
FERRARO, SANDRO M	LITTLETON, NH	REY, MARIA D	LITTLETON, NH	LITTLETON	LITTLETON	24-Jul
LEWANDOWSKI, HENRY J	MILLIS, MA	FERLAND, MOLLY M	LITTLETON, NH	LITTLETON	LITTLETON	29-Jul
KILBY, MICHAEL C	LITTLETON, NH	POULSEN, KOHNIE C	LITTLETON, NH	LITTLETON	LITTLETON	5-Aug
BOCHERT, GLENN S	LITTLETON, NH	KRATMAN, DEBORAH J	LITTLETON, NH	LITTLETON	LITTLETON	19-Aug
BROWN, ROBERT P	LITTLETON, NH	HOOD, VIOLET M	LITTLETON, NH	LITTLETON	LITTLETON	9-Sep
BOYNTON, KENNETH R	LITTLETON, NH	INGERSON, DOROTHY L	LITTLETON, NH	LITTLETON	CARROLL	21-Oct
THOMPSON, BRIAN S	LITTLETON, NH	FRENKIEWICH, DONNA L	LITTLETON, NH	LITTLETON	LISBON	28-Oct

# LITTLETON RESIDENT MARRIAGE REPORT

01/01/2000 - 12/31/2000

Groom's Name	Groom's Residence	Bride's Name	Bride's Residence	Town of Issuance	Place of Marriage	Date of Marriage
LAX, JEFFREY L	LITTLETON, NH	PETERSEN, MARIANNE	EASTON, NH	LITTLETON	EASTON	4-Nov
GAMLIN, GREGG	LITTLETON, NH	HAYDEN, JESSICA L	LITTLETON, NH	LITTLETON	LITTLETON	23-Nov
HOPKINS, JAMES T	LITTLETON, NH	RICHER, TINA M	LITTLETON, NH	LITTLETON	LITTLETON	25-Nov
CUSANO, CHAD F	LITTLETON, NH	MCINTYRE, CATHY S	LITTLETON, NH	LITTLETON	BRETTON WOODS	16-Dec
FISHER, GORDON L	LITTLETON, NH	POGINY, BARBARA M	LITTLETON, NH	LITTLETON	LITTLETON	23-Dec
SATINSKY, VINCENT A	LITTLETON, NH	BAILEY, BEATRICE H	LITTLETON, NH	LITTLETON	LITTLETON	24-Dec

I hereby certify that the above is correct according to the best of my knowledge and belief.

Judith F. White  
 Littleton Town Clerk

# LITTLETON RESIDENT BIRTH REPORT

01/01/2000 - 12/31/2000

Child's Name	Date of Birth	Place of Birth	Father's Name	Mother's Name
HOPP, CHRISTIAN TYLER	9-Jan	LITTLETON NH	CLOUGH, WAYNE	HOPP, ROBYN
FISHER, TAYLOR MATHREW	16-Jan	LITTLETON NH	FISHER, TODD	FISHER, PEGGY
PADDOCK, ANNA THERESA	19-Jan	LITTLETON NH	PADDOCK, ROBERT	PADDOCK, JANE
DAINE, EMILY ELIZABETH	24-Feb	LITTLETON NH	DAINE, SCOTT	DAINE, JESSICA
HOULE, JESSICA MARIE	18-Mar	LITTLETON NH	HOULE, THOMAS	BAILLY, ROBBIN
HORNER, JILLIAN KATHERINE	21-Mar	LITTLETON NH	HORNER, KEVIN	HORNER, KRISTIN
WALKER, DEREK CHARLES	30-Mar	LITTLETON NH	WALKER, DAVID	WALKER, JENNIFER
FILLION, BRODY EDWARD	9-Apr	LITTLETON NH	FILLION, PETER	FILLION, LORI ANN
HARTSHORN, KAYLEIGH GRACE	24-Apr	LITTLETON NH	HARTSHORN, TODD	HARTSHORN, MELLISSA
HARTSHORN, KYELE RILEY	24-Apr	LITTLETON NH	HARTSHORN, TODD	HARTSHORN, MELLISSA
DWYER, RYLEIGH SHANE	6-May	LITTLETON NH	DWYER, SHANE	DWYER, KARRI
CARR, AMANDA LEE	7-May	LITTLETON NH	CARR, PATRICK	CARR, CAROLINE
DEXTER, KATRIEN ALEXANDRA	17-May	LEBANON NH	DEXTER, CURT	DEXTER, CHERYL
BAXTER, MATTHEW WILLIAM	19-May	BURLINGTON VT	BAXTER, BRIAN	BAXTER, DANIELLE
MILLEN, ALLIE ELIZABETH	21-May	LITTLETON NH	MILLEN, GREGG	MILLEN, SADIE
ROBERTS, RYAN DOUGLAS	22-May	CONCORD NH	ROBERTS, GARY	ROBERTS, GERALDINE
HANKS, SHELBY MAXINE	28-May	LITTLETON NH	HANKS, ROGER	HANKS, LAURIE
ESTES, LANA LORRAINE	28-May	LITTLETON NH	ESTES, DAVID	ESTES, AMY
BOULANGER, ETHAN HUNTER	13-Jun	LITTLETON NH	BOULANGER, STEVEN	BOULANGER, KATHLEEN
LAHOUT, ZACHARY RYAN	19-Jun	LEBANON NH	LAHOUT, RONALD	LAHOUT, LYNN
MILLER, MATTHEW FARR	26-Jun	LITTLETON NH	MILLER, DAVID	MILLER, TINA
JONES, CATHLEEN MAIREAD	6-Jul	LITTLETON NH	JONES, VINCENT	JONES, ANNE
DAINE, KASTER DANIEL	8-Jul	LITTLETON NH	DAINE, DANIEL	DAINE, LISA
SKIDMORE, SOPHIA OLIVIA	11-Jul	LITTLETON NH	SKIDMORE, GEORGE	SKIDMORE, KIMBERLY
COTE, STEPHEN JOSEPH	15-Jul	LITTLETON NH	COTE, DENNIS	COTE, ANNE-MARIE
COOPER, SETH AYDEN	24-Aug	LITTLETON NH	COOPER, BRANDEN	COOPER, AMY
ODELL, BROOKLYN MANGET	2-Sep	LITTLETON NH	ODELL, TOD	ODELL, PENELOPE
LOUIS, RYAN DARRELL	2-Sep	LITTLETON NH	LOUIS, DARRELL	LOUIS, SHERYL
EAMES, ETHAN CAMPBELL	10-Sep	LITTLETON NH	EAMES, JACK	EAMES, VICTORIA
DUPUIS, JUSTIN STEPHEN	11-Sep	LITTLETON NH	DUPUIS, DAVID	DUPUIS, TAMMY
CLARK, RILEE ANN	29-Sep	LITTLETON NH	CLARK, JAY	CLARK, KELLIE
SPARKS, ALEXIS MARIE	14-Oct	LITTLETON NH	SPARKS, CHRISTOPHER	SPARKS, CYNTHIA
KROL, SARAH MACKENZIE	19-Oct	LITTLETON NH	KROL, JAMES	KROL, REBECCA
BRAMMER, JASON MICHAEL	26-Oct	LITTLETON NH	BRAMMER, JEFFREY	BRAMMER, NANCY

# LITTLETON RESIDENT BIRTH REPORT

01/01/2000 - 12/31/2000

Child's Name	Date of Birth	Place of Birth	Father's Name	Mother's Name
PATEL, PARTH BANKIM	20-Dec	LITTLETON NH	PATEL, BANKIM	PATEL, JYOTI
LEE, ZUZU PRISCILLA	21-Dec	LITTLETON NH	LEE, LAWRENCE	LEE, CHANTELL
HUSSEY, ALIEANA PRATAPJAI	23-Nov	LEBANON NH	HUSSEY, JAMES	GARNEAU, NANCY
KONKEL, ANDREW GERRIT	29-Nov	LITTLETON NH	KONKEL, PAUL	KONKEL, SANDRA
BROWN, TYLER DOUGLAS	30-Nov	LITTLETON NH	BROWN, DOUGLAS	BROWN, NINA
HASTINGS, AIDAN PETER	3-Dec	LITTLETON NH	HASTINGS, KEVIN	HASTINGS, TAMMY

I hereby certify that the above is correct according to the best of my knowledge and belief.

Judith F. White  
Littleton Town Clerk

## TAX COLLECTOR'S REPORT

The office of the Tax Collector is responsible for collecting revenue for property taxes; yield, excavation activity and current use taxes; and Sewer Users fees. Collecting revenue, as well as responding to inquiries from banks, mortgage companies, attorneys' offices and the general public in a courteous and timely manner are major departmental responsibilities.

I am pleased to report to you that the condition of the Littleton Tax Office is good. By the end of December 2000, eighty nine percent of the Second Issue tax bill was collected.

In the spring of 1998 the Town of Littleton made a commitment to have their Tax Collector and Town Clerk participate in the New Hampshire Tax Collector/Town Clerk Association Certification Program. On July 21<sup>st</sup> of this year I finished the third year and received my certification. This education program is designed to train in all aspects of the Tax Collector function. The program was held in Concord, NH and more that sixty collectors and clerks from communities through out the state attended this years weeklong session. I thank you for giving me the opportunity to expand my knowledge to serve you more efficiently and effectively.

*Respectively Submitted*

*Joseph A. Wiggett  
Littleton Tax Office*



# TAX COLLECTORS REPORT

MS - 61

(Unaudited)

The Municipality of : Littleton		Year Ending 2000		
Dr.	Levy for Year of this report	1999	Prior Levies 1998	1997
<i>Uncollected Taxes</i>				
-Beg of Year:				
Property Taxes		2,391,390	(272)	71
Yield Taxes		702		
In Lieu of Taxes		33,931		
Excavation Tax		318		
Utilities		68,967	5	2
<i>Taxes Committed</i>				
-This Year				
Property Taxes	8,307,717			
Land Use Change	8,290			
Yield Taxes	34,740			
Utilities	581,877			
In Lieu of Taxes	30,550			
<i>Overpayment:</i>				
Property Taxes	5,832	22,756	893	
Interest Collected				68
Utilities	233			
Interest Collected				
on delinquent Taxes	4,692	36,616	122	2
Tax penalties	4,749	464		
<b>Total Debits</b>	<b>8,978,680</b>	<b>2,555,143</b>	<b>748</b>	<b>143</b>

# TAX COLLECTORS REPORT

MS - 61

(Unaudited)

Dr.	Levy for		Prior Levies	
	Year of this report	1999	1998	1997
<i>Remitted to Treas.</i>				
<i>During FY:</i>				
Property Taxes	7,627,824	2,394,077	628	200
Yield Taxes	29,392	702	(4)	5
Utilities	532,900	68,967	122	2
Interest	4,692	36,616		
Penalties	4,749	464		
Land Use Change	5,700			
Excavation		318		
In Lieu of Taxes	1,500	32,577		
<i>Discounts Allowed:</i>				
<i>Abatements Made:</i>				
Property Taxes	17,820	21,061		19
Yield Taxes	1,265			
Land Use Change	1,090			
Interest				68
Utilities	156			
<i>Uncollected Taxes</i>				
<i>-End of Year:</i>				
Property Taxes	667,905	(991)	(8)	(149)
In Lieu of Taxes	29,050	1,354		
Yield Taxes	4,084			
Utilities	49,054		9	(4)
Land Use Change	1,500			
<b>Total Credits</b>	<b>8,978,680</b>	<b>2,555,143</b>	<b>748</b>	<b>143</b>

# TAX COLLECTORS REPORT

(Unaudited)

MS - 61

Dr.	Levy for Year Year of this report	1999	Prior Levies 1998	1997
<b>Unredeemed Liens</b>				
Balance at Beg. of Fiscal Year		159,227	80,078	38,900
Liens Executed During Fiscal Year	181,642			
Int. & Cost Collected After Lien Execution	2,018	13,009	16,359	12,760
<b>Total Debits</b>	<b>183,660</b>	<b>172,236</b>	<b>96,437</b>	<b>51,659</b>
<b>CR.</b>				
Remittance to Treas. Redemptions	37,404	75,139	46,353	24,793
Int & Costs (After Lien Execution)	2,018	13,009	16,359	12,760
Abatements of Unredeemed Taxes				363
Unredeemed Taxes Bal. End of Year.	144,238	84,088	33,724	13,743
<b>Total Credits</b>	<b>183,660</b>	<b>172,236</b>	<b>96,437</b>	<b>51,659</b>

*Joseph A. Wiggett, Tax Collector*

**REPORT OF THE TREASURER**  
**JANUARY 2000 -- DECEMBER 2000**

<b>General Fund Checking:</b>	
Beginning Balance	273,277
Deposits & Other Transfers	17,465,478
Withdrawals & Other Transfers	16,793,528
Interest Income	21,612
Ending Balance	<u>966,840</u>
<b>Investment Cash - General Fund</b>	
Beginning Balance	1,031,442
Deposits & Other Transfers	6,801,450
Withdrawals & Other Transfers	4,461,331
Interest Income	117,296
Ending Balance	<u>3,488,857</u>
<b>Investment Cash - Wastewater Treatment</b>	
Beginning Balance	553,252
Deposits & Other Transfers	104,451
Withdrawals & Other Transfers	-
Interest Income	35,220
Ending Balance	<u>692,923</u>

# REPORT OF THE TRUST FUNDS FOR THE TOWN OF LITTLETON AS OF DECEMBER 31, 2000

Date of Creation	Name of Trust Fund	Purpose Trust Fund	How Invested	PRINCIPAL			INCOME				Grand Total Principal & Income of Period
				Balance Beginning Year	Additions/ New Funds Created	Gain (Loss) on Securities of Period	Balance End of Period	Income During Period	Expended During Period	Balance End of Period	
1964	Littleton Cemeteries	Care	Com Tr.	69975.11	1300.00	15717.34	85992.45	4299.03	(6575.39)	4299.03	90291.48
1981	Community House	Care	Com Tr.	33830.56		7701.98	41532.54	2092.70	(3514.34)	2092.70	43625.24
1964	Littleton Public Library	Care	Com Tr.	89820.10		20448.75	110268.85	5556.11	(6245.15)	5556.11	115824.96
1993	Littleton Public Library	Books	Com Tr.	146812.05	7200.00	33527.88	187539.93	9262.55	(6098.09)	9262.55	196802.48
	<b>Total Library</b>			236632.15	7200.00	53976.63	297808.78	14818.66	(12343.24)	14818.66	312827.44
1918	D C Remick	Park Care	Com Tr.	6000.00		1365.98	7365.98	371.15		371.15	14326.14
1977	K II Macleod	Pool	Com Tr.	5774.67		1314.68	7089.35	357.21		357.21	17483.50
	<b>Total Park</b>			11774.67	0.00	2680.66	14455.33	728.36	0.00	728.36	31809.64
	<b>I C Richardson</b>			169.84		38.67	208.51	10.51		10.51	549.12
1967	H Witham	Scholarship	Com Tr.	309.56		70.48	380.04	996.68	(800.00)	19.15	595.87
1980	Morris Band Fund	Scholarship	Com Tr.	5000.00		1138.32	6138.32	309.29		309.29	6959.14
1980	H T Revoir	Scholarship	Com Tr.	10018.29		2280.80	12299.09	619.71	(1200.00)	619.71	14692.58
1982	F H Glazier	Scholarship	Com Tr.	300.00		68.30	368.30	18.56	(50.00)	18.56	414.00
1989	Littleton High School	Scholarship	Com Tr.	21260.79		4840.30	26101.09	2832.05	(830.00)	1315.15	29418.29
1987	B & C Melnick	Scholarship	Com Tr.	2561.82		583.23	3145.05	158.47		158.47	3477.71
1980	J C Macleod	Prizes	Com Tr.	5000.00		1138.32	6138.32	309.29	(250.00)	309.29	6677.52
1984	New England Power	Award	Com Tr.	1000.00		227.66	1227.66	61.86		61.86	1308.59
	<b>D Enderson</b>			6875.68	85.00	1563.98	8524.66	427.27		427.27	10209.35
1990	M Lakeway	Scholarship	Com Tr.	1000.00		227.66	1227.66	61.86		61.86	2034.06
1991	Brooks	Scholarship	Com Tr.	6502.63	1004.75	1494.94	9002.32	427.50		427.50	10401.15
	<b>Total School</b>			59998.61	1089.75	13672.66	74761.02	3738.62	(3130.00)	11976.36	86737.38
1918	D C Remick	Dells Care	Com Tr.	6000.00	340.83	1360.52	7701.35	377.79	23.92	2781.19	10482.54
1991	Opera Houses	Care	Com Tr.	2512.25		571.95	3084.20	155.40		155.40	3884.70
1998	Conservation Comm	Dells Pond	Com Tr.	1399.60	(1703.98)	304.38	(0.00)	45.67	(1476.77)	0.00	(0.00)
1994	Conservation Comm	Care	Com Tr.	4244.68	53.18	967.13	5264.99	263.91		263.91	6179.16
1999	Cons Com - Howland	Maintenance	Com Tr.	10000.00		2276.63	12276.63	618.58		618.58	13855.92
	<b>Total Conservation</b>			24156.53	(1309.97)	5480.61	28327.17	1461.35	(1452.85)	6075.15	34402.32
	<b>Trust Funds Totals</b>			435367.63	8279.78	99229.88	542877.29	27138.72	(27015.82)	56616.21	599493.50
	<b>Capital Reserve Totals</b>			525033.85	28518.81	553552.66	103687.95	30827.95	(40823.00)	93692.90	647245.56
	<b>Grand Total</b>			960401.48	36798.59	99229.88	1096429.95	57966.67	(67838.82)	150309.11	1246739.06

**COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES**  
**For the Fiscal Year ending December 31, 2000 (unaudited)**

Description	2000 Budget		2000 Expenditures		Over (Under) Budget	
<i>General Government</i>						
Executive	172,190		206,326		34,136	
Town Clerk	47,767		57,167		9,400	
Tax Collector	49,333		49,593		260	
Financial Administration	91,166		70,582		(20,584)	
Real Property Appraisal	83,262		80,177		(3,085)	
Legal Expense	42,000		43,786		1,786	
Personnel Administration	50,672		38,296		(12,376)	
Planning & Zoning	67,881		71,608		3,727	
General Government Buildings	77,016		80,253		3,237	
Cemeteries	58,400		53,037		(5,363)	
Insurance	56,548		50,491		(6,057)	
Advertising & Regional Assoc.	17,624		18,096		472	
Other General Government	52,470		52,470		0	
<i>Public Safety</i>						
Police	658,428		613,616		(44,812)	
Dispatch	37,853		40,404		2,551	
Ambulance	28,000		28,000		0	
Fire	373,375		362,526		(10,849)	
<i>Highways and Streets</i>						
Highway Department	586,290		586,456		166	
Public Works Administration	120,121		104,585		(15,536)	
Emergency Bridge Repair	2,500		0		(2,500)	
Electricity - Street Lighting	43,000		44,525		1,525	
<i>Sanitation</i>						
Landfill	10,500		15,433		4,933	

Description	2000 Budget		2000 Expenditures		Over (Under) Budget	
<i>Health</i>						
Animal Control	18,314		19,049		735	
<i>Welfare</i>						
Welfare	69,697		57,967		(11,730)	
<i>Culture &amp; Recreation</i>						
Patriotic Purposes	1,500		1,330		(170)	
<i>Conservation</i>						
Conservation Commission	4,475		4,175		(300)	
<i>Grants</i>						
Water Protection	0		66		66	
Riverwalk Grant	0		13,887		13,887	
Senior Center Grant	0		14,058		14,058	
<i>Operating Transfers Out</i>						
Sidewalk/Hydrants Precinct	23,103		27,588		4,485	
Transfer/Recycling Ctr	680,239		508,166		(172,073)	
Subtotal Operating Expenses	3,523,724		3,313,713		(210,011)	
<i>Debt Service</i>						
Princ. - Long Term Bonds & Notes	19,762		20,521		759	
Interest - Long Term Bonds & Notes	40,483		39,723		(760)	
Interest - Tax Anticipation Notes	10,000		0		(10,000)	
Debt Issuance Cost	0		0		0	
Subtotal Debt Service	70,245		60,244		(10,001)	
<i>Outside Board Funds</i>						
Library Fund	172,777		172,777		0	
Parks & Recreation Fund	172,740		151,820		(20,920)	
Opera House	6,050		3,800		(2,250)	
Subtotal Board Funds	351,567		328,397		(23,170)	
<i>Enterprise Funds</i>						
Parking Meter Fund	3,500		6,130		2,630	
Sewer Users Fund	1,033,767		947,344		(86,423)	
Subtotal Enterprise Funds	1,037,267		953,474		(83,793)	

Description	2000 Budget	2000 Expenditures	Budget
<i>Warrant Articles</i>			
Lease Purchase Parking Lot	25,000	0	(25,000)
Legal Appeal USGEN	25,000	1,098	(23,902)
Road Reconstruction	293,400	162,307	(131,093)
Highway Trucks	83,055	74,559	(8,496)
Highway Equipment	41,000	41,000	0
Solid Waste Disposal Alternative	50,000	0	(50,000)
Transfer Station Storage Building	100,000	0	(100,000)
Town Building Study	10,000	7,093	(2,907)
Opera House/Town Building Capital Reserve	20,000	20,000	0
Telecommunications	10,000	10,000	0
Library Automation	12,345	12,345	0
North County Home Health	14,515	14,515	0
Hospice of Littleton	3,496	3,496	0
Senior's Meals	10,925	10,925	0
Senior Center	11,500	11,500	0
Tri-County CAP	5,000	5,000	0
Littleton Regional Hospital	15,000	15,000	0
American Red Cross	2,320	2,320	0
White Mountain Mental Health	9,506	9,506	0
North County YMCA	500	500	0
Mt. Washington Regional Airport	3,006	3,006	0
Recon/Repaving & Upgrading Roadways	110,818	110,818	0
Town Garage Addition	23,330	14,782	(8,548)
Solid Waste Disposal to Capital Reserve	50,000	50,000	0
<b>Subtotal Warrant Articles</b>	<b>929,716</b>	<b>579,770</b>	<b>(349,946)</b>
<b>TOTAL BUDGET</b>	<b>5,912,519</b>	<b>5,235,599</b>	<b>(676,920)</b>



**TOWN OF LITTLETON 2000 REVENUE ANALYSIS**

Description	2000 Budget	2000 Actual	Over (Under) Budget
<i>Taxes</i>			
Property Taxes	2531755	1984956.46	(546,799)
Land Use Change Tax	0	8290	8,290
Yield Taxes	37,500	34,740	(2,760)
Payments in Lieu of Taxes	33,930	30,550	(3,380)
Boat Taxes	2,600	2,940	340
Excavation Activity Taxes	-	-	-
Int/Penalties on Taxes	87,500	84,483	(3,017)
<i>License &amp; Permit Fees</i>			
Business Licenses	100	-	(100)
Motor Vehicle Registration Fees	653,000	778,905	125,905
Planning Board - Building Permits	3,200	2,710	(490)
Other Licenses, Permits & Fees	25,815	33,099	7,284
<i>From the State</i>			
Shared Revenue	139,723	139,723	-
Highway Block Grant	120,781	128,014	7,233
Rooms & Meals Tax	114,531	140,300	25,769
Cable Franchise Fee	24,000	23,731	(269)
Railroad Tax	2,035	2,039	4
<i>Other Governmental Revenue</i>			
Income from Departments	5,500	13,972	8,472
Federal Grants	108,375	124,435	16,060
Senior Center Grant	-	7,500	7,500
Riverwalk Grant	-	13,887	13,887
Sale of Town Owned Property	7,700	3,969	(3,731)

<i>Miscellaneous Revenues</i>				
Interest on Deposits	62,500	100,424	37,924	
Insurance Dividends/Reimbursements	-	34,897	34,897	
Other	32,767	44,412	11,645	
Fire Truck Reimbursement	5,000	2,809	(2,191)	
Cops Fast Grant	25,000	41,089	16,089	
<i>Subtotal Operating Revenues</i>	4,023,312	3,781,875	(241,437)	
<i>Outside Board Funds</i>				
Sidewalk/Hydrant	24,483	45,121	20,638	
Parks & Recreation	41,668	51,969	10,301	
Transfer Station	506,239	531,762	25,523	
Opera House	1,050	1,260	210	
<i>Subtotal Board Funds</i>	573,440	630,112	56,672	
<i>Enterprise Funds</i>				
Sewer	1,033,767	1,083,307	49,540	
Parking Meters	21,630	35,639	14,009	
<i>Subtotal Enterprise Funds</i>	1,055,397	1,118,946	63,549	
<b>Total</b>	<b>5,652,149</b>	<b>5,530,933</b>	<b>(121,217)</b>	

**Long - Term Indebtedness**  
 For the Fiscal Year Ended December 31, 2000  
 (Unaudited)

Long-term debt payable at December 31, 2000, is comprised of the following individual issues:

Description of Issue General Obligation Debt Payabl	Original Amount	Issue Date	Maturity Date	Outstanding as of 12/31/00
1989 Series B	\$ 4,260,000	1990	2009	\$ 1,895,000
Waste Water Treatment Bond				
1990 Series B	\$ 1,440,000	1990	2010	\$ 700,000
Waste Water Treatment Bond				
1991 Series E	\$ 225,000	1992	2011	\$ 110,000
Public Improvement Bond - Bridge				
USDA - Rural Development	\$ 177,500	1991	2020	\$ 123,900
Waste Water Treatment Bond				
USDA - Rural Development	\$ 519,000	1995	2024	\$ 450,639
Industrial Park Access Road				
1999 Series C	\$ 230,000	1999	2010	\$ 230,000
Beacon St Bridge Replacem't Bond				
Total General Obligation Debt Payable - December 31, 2000				\$ 3,509,539
<u>Capital Leases Payable</u>				
1997 Fire Truck Lease Purchas	\$ 192,700	1997	2006	\$ 125,301
Caterpillar 416C IT Backhoe Lo	\$ 64,550	1999	2003	\$ 38,654
773 G-Series Bobcat Loader	\$ 19,873	2000	2001	\$ 6,373
Sidewalk Tactor Rental/Purchas	\$ 59,260	2000	2001	\$ 51,260
2000BuickCentury-Police Cruis	\$ 9,873	2000	2002	\$ 6,307
Total Capital Leases Payable - December 31, 1999				\$ 227,895
<u>Total Debt &amp; Capital Lease Payable - December 31, 2000</u>				\$ 3,737,434

Annual Requirements To Amortiza General Account Group

Fiscal Year Ending December 31, 2000	Governmental Fund Debt	
	Principal	Interest
2001	\$ 341,973	\$ 221,290
2002	337,555	198,993
2003	333,167	177,128
2004	333,811	155,349
2005	329,489	133,663
2006-2024	1,833,544	480,450
Totals	\$ 3,509,539	\$ 1,366,873

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4130 EXECUTIVE OFFICES</b>				
2-110 PERMANENT SALARIES	41,600	48,933	54,870	13,270
1-120 TEMPORARY POSITIONS	10,000	12,477	6,400	-3,600
1-130 SELECTMEN SALARY	6,400	6,400	6,400	0
1-140 OVERTIME	0	571	618	618
1-190 SELECTMEN EXPENSE	1,200	1,200	1,200	0
2-190 TRAVEL & EXPENSE REIMBURSEMENT	1,200	835	1,450	250
1-210 HEALTH INSURANCE	5,772	17,355	21,888	16,116
1-215 LIFE INSURANCE	116	196	154	38
1-219 DISABILITY INSURANCE	624	621	823	199
1-220 SOCIAL SECURITY	3,089	5,068	4,307	1,218
1-225 MEDICARE	722	1,185	1,007	285
1-230 RETIREMENT	1,764	2,536	2,388	624
1-240 TRAINING EXPENSE	3,000	1,298	2,250	-750
1-250 UNEMPLOYMENT	369	162	143	-226
1-390 PROFESSIONAL SERVICES (MANAGEMENT)	87,604	89,555	89,646	2,042
2-390 PROFESSIONAL SERVICES (TEMP AGENCY)	0	4,727	0	0
3-390 PROFESSIONAL SERVICES (COMMUNITY DEVELOPMENT)	0	0	16,500	16,500
1-560 DUES	130	375	90	-40
1-620 OFFICE SUPPLIES	3,000	5,502	750	-2,250
1-625 POSTAGE	1,800	901	1,000	-800
1-670 BOOKS & PERIODICALS	500	224	654	154
1-740 MACHINERY & EQUIPMENT	400	52	0	-400
1-840 EVENTS & ACTIVITIES	850	2,148	850	0
1-841 POLICE CITIZEN'S ADVISORY COMMITTEE	0	0	500	500
4-110 HEALTH OFFICER SALARY	1,800	1,800	1,800	0
3-130 MODERATOR SALARY	250	250	250	0
<b>TOTAL EXECUTIVE OFFICES</b>	<b>172,190</b>	<b>204,370</b>	<b>215,939</b>	<b>43,749</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4140 ELECTION, REGISTRATION, VITALS</b>				
1-130 TOWN CLERK SALARY	26,763	32,187	31,845	5,082
1-120 TEMPORARY POSITIONS	2,500	2,468	2,500	0
1-140 OVERTIME	0	61	0	0
1-190 MILEAGE REIMBURSEMENT	500	336	650	150
1-210 HEALTH INSURANCE	2,636	2,590	3,304	668
1-215 LIFE INSURANCE	75	103	89	14
1-219 DISABILITY INSURANCE	401	454	478	77
1-220 SOCIAL SECURITY	1,659	2,158	1,974	315
1-225 MEDICARE	388	505	462	74
1-230 RETIREMENT	1,135	1,309	1,386	251
1-240 TRAINING EXPENSE	1,070	882	925	-145
1-250 UNEMPLOYMENT	0	13	0	0
1-341 TELEPHONE	460	362	360	-100
1-342 DATA PROCESSING	1,111	2,549	974	-137
1-390 PROFESSIONAL SERVICES (ELECTION)	2,561	1,750	1,079	-1,482
1-550 NOTICES & PUBLICATIONS	300	426	575	275
1-551 PRINTING	0	0	1,500	1,500
1-560 DUES	40	20	20	-20
1-620 OFFICE SUPPLIES	1,700	4,628	650	-1,050
1-625 POSTAGE	900	420	895	-5
1-630 EQUIPMENT REPAIR	300	164	50	-250
1-670 BOOKS & PERIODICALS	0	331	165	165
1-680 RENTALS & LEASES (DEPARTMENTAL)	568	1,068	780	212
1-740 EQUIPMENT PURCHASE	300	110	200	-100
3-120 POLL WATCHERS	1,500	1,375	1,500	0
2-130 SUPERV. OF THE CHECKLIST	900	900	1,800	900
<b>TOTAL ELECTION, REGISTRATION, VITALS</b>	<b>47,767</b>	<b>57,167</b>	<b>54,161</b>	<b>6,394</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4145 TAX COLLECTING</b>				
1-110 PERMANENT SALARIES	27,500	30,715	30,328	2,828
1-120 TEMPORARY COVERAGE STAFF	500	285	0	-500
1-190 MILEAGE REIMBURSEMENT	1,000	486	586	-414
1-210 HEALTH INSURANCE	2,636	2,590	3,304	668
1-215 LIFE INSURANCE	77	100	85	8
1-219 DISABILITY INSURANCE	413	440	455	42
1-220 SOCIAL SECURITY	1,705	1,817	1,880	175
1-225 MEDICARE	399	425	440	41
1-230 RETIREMENT	1,166	1,252	1,320	154
1-240 TRAINING EXPENSE	2,140	1,088	2,100	-40
1-250 UNEMPLOYMENT	179	51	52	-127
1-341 TELEPHONE	270	0	0	-270
1-390 PROFESSIONAL SERVICES (FINANCE)	0	0	540	540
1-391 GRAFTON COUNTY RECORDING	1,000	651	600	-400
1-393 TAX LIEN RESEARCH	3,850	3,220	3,400	-450
1-550 NOTICES & PUBLICATIONS	300	37	150	-150
1-430 BUILDING MAINTENANCE	100	0	0	-100
1-431 BUILDING REPAIR	0	0	100	100
1-551 PRINTING	1,200	1,706	1,200	0
1-560 DUES	30	20	40	10
1-620 OFFICE SUPPLIES	500	333	350	-150
1-625 POSTAGE	3,600	3,707	3,270	-330
1-630 EQUIPMENT MAINTENANCE	200	0	100	-100
1-680 RENTALS & LEASES	568	668	780	212
<b>TOTAL TAX COLLECTING</b>	<b>49,333</b>	<b>49,593</b>	<b>51,080</b>	<b>1,747</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4150 FINANCIAL ADMINISTRATION</b>				
1-110 PERMANENT SALARIES	30,000	33,044	31,846	1,846
5-130 TREASURER/TRUST FUND SALARY	2,500	2,500	2,500	0
1-190 MILEAGE AND TRAVEL EXPENSE REIMBURSEMENT	500	387	400	-100
1-210 HEALTH INSURANCE	6,166	5,569	6,615	449
1-215 LIFE INSURANCE	90	105	96	6
1-219 DISABILITY INSURANCE	600	463	637	37
1-220 SOCIAL SECURITY	1,860	2,060	1,974	114
1-225 MEDICARE	435	482	462	27
1-230 RETIREMENT	1,272	1,315	1,388	114
1-240 TRAINING EXPENSE	1,250	786	1,020	-230
1-250 UNEMPLOYMENT	60	91	52	-8
2-301 AUDIT	11,500	5,354	12,850	1,350
1-341 TELEPHONE	300	0	0	-300
1-342 DATA PROCESSING	3,033	2,145	3,100	67
1-355 RECORDS RETENTION	2,000	0	150	-1,850
1-390 PROFESSIONAL SERVICES	25,300	13,187	19,400	-5,900
1-560 DUES	50	70	190	140
1-620 OFFICE SUPPLIES	1,950	1,313	1,200	-750
1-625 POSTAGE	900	1,466	1,160	260
1-670 BOOKS AND PERIODICALS	750	244	500	-250
1-740 EQUIPMENT PURCHASE	650	0	0	-650
<b>TOTAL FINANCIAL ADMINISTRATION</b>	<b>91,166</b>	<b>70,582</b>	<b>85,538</b>	<b>-5,628</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4152 REAL PROPERTY APPRAISAL</b>				
2-110 PERMANENT POSITIONS	21,590	25,282	26,125	4,535
2-210 HEALTH INSURANCE	2,636	2,590	3,304	668
2-215 LIFE INSURANCE	60	84	73	13
2-219 DISABILITY INSURANCE	324	366	392	68
2-220 SOCIAL SECURITY	1,339	1,530	1,620	281
2-225 MEDICARE	313	358	379	66
2-230 RETIREMENT	915	1,071	1,137	222
2-240 TRAINING EXPENSE	1,200	25	1,000	-200
2-250 UNEMPLOYMENT	140	51	52	-88
1-312 PROFESSIONAL SERVICES (ASSESSING)	28,600	26,960	28,699	99
1-315 PROFESSIONAL SERVICES (MAPPING)	20,000	17,541	10,000	-10,000
1-390 PROFESSIONAL SERVICES (FORESTRY)	2,000	1,000	1,250	-750
2-392 GRAFTON COUNTY COPIES	700	405	350	-350
1-551 PRINTING	2,575	2,575	2,575	0
2-560 DUES	370	20	370	0
2-620 OFFICE SUPPLIES	200	142	550	350
2-625 POSTAGE	300	177	240	-60
<b>TOTAL REAL PROPERTY APPRAISAL</b>	<b>83,262</b>	<b>80,177</b>	<b>78,116</b>	<b>-5,146</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4153 LEGAL</b>				
1-320 LEGAL EXPENSES	25,000	33,617	25,000	0
4-330 COLLECTIVE BARGAINING	17,000	10,147	1,500	-15,500
<b>TOTAL LEGAL</b>	<b>42,000</b>	<b>43,764</b>	<b>26,500</b>	<b>-15,500</b>



	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4155 PERSONNEL ADMINISTRATION</b>				
1-190 MERIT AND PERFORMANCE COMPENSATION	6,998	100	6,911	-87
1-195 COLA COMPENSATION ADJUSTMENTS -- NON-UNION	23,373	0	8,405	-14,968
1-241 PHYSICAL TRAINING	0	217	0	0
1-260 WORKERS COMPENSATION	6,281	20,333	6,000	-281
1-290 TOWN COINSURANCE	5,000	4,562	5,000	0
1-350 MEDICAL SERVICES	1,750	1,523	1,500	-250
1-352 BENEFIT ADMINISTRATION	1,020	1,104	1,200	180
1-390 PRE-EMPLOYMENT SCREENING	2,750	3,790	3,235	485
1-550 NOTICES & PUBLICATIONS	500	3,015	500	0
1-695 EMPLOYEE RELATIONS	3,000	3,652	750	-2,250
1-840 EVENTS & ACTIVITIES	0	0	1,750	1,750
<b>TOTAL PERSONNEL ADMINISTRATION</b>	<b>50,672</b>	<b>38,296</b>	<b>35,252</b>	<b>-15,420</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4191 PLANNING AND ZONING</b>				
1-110 PERMANENT POSITIONS	35,000	40,831	38,708	3,708
1-190 TRAVEL & EXPENSE REIMBURSEMENT	750	787	750	0
1-210 HEALTH INSURANCE	2,636	2,590	3,304	668
1-215 LIFE INSURANCE	98	127	108	10
1-219 DISABILITY INSURANCE	525	563	581	56
1-220 SOCIAL SECURITY	2,170	2,312	2,400	230
1-225 MEDICARE	508	541	561	53
1-230 RETIREMENT	1,484	1,656	1,685	201
1-250 UNEMPLOYMENT	228	51	52	-176
1-240 TRAINING EXPENSE	1,400	779	800	-600
1-315 PROFESSIONAL SERVICES (MAPPING SERVICES)	15,500	15,200	9,750	-5,750
1-341 TELEPHONE	100	0	0	-100
1-391 GRAFTON COUNTY RECORDING	650	612	600	-50
1-394 MASTER PLAN UPDATE	2,000	0	250	-1,750
1-550 NOTICES/PUBLICATIONS	1,500	1,788	1,500	0
1-551 PRINTING	750	1,340	1,250	500
1-560 DUES	182	192	192	10
1-620 OFFICE SUPPLIES	300	145	300	0
1-625 POSTAGE	1,500	1,553	1,500	0
1-670 BOOKS AND PERIODICALS	600	543	530	-70
<b>TOTAL PLANNING AND ZONING</b>	<b>67,881</b>	<b>71,608</b>	<b>64,821</b>	<b>-3,060</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4194 GENERAL GOVERNMENT BUILDINGS</b>				
1-110 PERMANENT POSITIONS	11,636	11,284	11,934	298
1-190 MILEAGE REIMBURSEMENT	0	392	300	300
1-220 SOCIAL SECURITY	721	696	740	19
1-225 MEDICARE	169	163	173	4
1-250 UNEMPLOYMENT	76	51	52	-24
1-341 TELEPHONE & COMMUNICATION	5,040	5,866	6,048	1,008
1-342 DATA PROCESSING	4,250	3,554	4,080	-170
1-410 ELECTRICITY	9,500	8,788	9,000	-500
1-411 HEATING FUEL	4,000	5,496	6,000	2,000
1-412 WATER	500	844	750	250
1-413 SEWER	750	1,103	1,000	250
1-430 BUILDING MAINTENANCE	12,000	12,456	500	-11,500
1-431 BUILDING REPAIR	0	0	6,700	6,700
2-440 RENTALS & LEASES	13,674	14,390	17,869	4,195
1-610 GENERAL SUPPLIES	2,800	4,411	3,806	1,006
1-620 OFFICE SUPPLIES	0	0	4,985	4,985
1-630 EQUIPMENT MAINTENANCE	0	0	500	500
1-631 EQUIPMENT REPAIR	0	0	500	500
1-740 MACHINERY AND EQUIPMENT	11,900	10,761	10,950	-950
<b>TOTAL GENERAL GOVERNMENT BUILDINGS</b>	<b>77,016</b>	<b>80,253</b>	<b>85,887</b>	<b>8,871</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4195 CEMETERIES</b>				
1-650 GROUNDSKEEPING	50,000	50,000	50,000	0
1-730 OTHER IMPROVEMENTS -- WHEELER HILL	3,400	0	0	-3,400
1-740 EQUIPMENT -- WHEELER HILL	5,000	7	0	-5,000
<b>TOTAL CEMETERIES</b>	<b>58,400</b>	<b>50,007</b>	<b>50,000</b>	<b>-8,400</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4196 TOWN INSURANCE</b>				
1-480 PROPERTY-LIABILITY	53,548	50,353	54,500	952
1-490 DEDUCTIBLE PROP-LIABILITY	3,000	138	1,000	-2,000
<b>TOTAL TOWN INSURANCE</b>	<b>56,548</b>	<b>50,491</b>	<b>55,500</b>	<b>-1,048</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4197 ADVERTISING/REG ASSOCIATION</b>				
1-550 NOTICES/PUBLICATIONS	4,750	5,851	5,500	750
1-552 TOWN REPORT PUBLICATION	6,000	5,276	5,400	-600
1-560 DUES	6,874	6,970	7,000	126
<b>TOTAL ADVERTISING/REG ASSOCIATION</b>	<b>17,624</b>	<b>18,096</b>	<b>17,900</b>	<b>276</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4199 OTHER GENERAL GOVERNMENT</b>				
1-820 ECONOMIC DEVELOPMENT	15,000	15,000	15,000	0
1-823 CHAMBER OF COMMERCE	5,070	5,070	6,920	1,850
1-824 COMMUNITY CENTER OPERATING SUBSIDY	32,400	32,400	32,400	0
1-825 MT WASHINGTON REGIONAL AIRPORT	0	0	3,006	3,006
<b>TOTAL OTHER GENERAL GOVERNMENT</b>	<b>52,470</b>	<b>52,470</b>	<b>57,326</b>	<b>4,856</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4210 POLICE DEPARTMENT</b>				
1-110 PERMANENT POSITIONS	364,184	333,300	397,279	33,095
1-120 TEMPORARY POSITIONS	18,887	28,147	24,754	5,867
1-140 OVERTIME	29,631	48,388	38,888	9,257
1-190 TRAVEL REIMBURSEMENT	3,000	2,520	2,955	-45
1-210 HEALTH INSURANCE	70,986	57,891	87,140	16,154
1-215 LIFE INSURANCE	958	1,055	1,112	154
1-219 DISABILITY INSURANCE	5,237	4,612	5,959	722
1-220 SOCIAL SECURITY	3,498	2,739	3,643	145
1-225 MEDICARE	6,264	5,104	6,939	675
1-230 RETIREMENT	14,001	18,042	20,909	6,908
4-240 TRAINING	9,257	7,418	7,155	-2,102
1-241 PHYSICAL TRAINING	3,600	-428	3,600	0
1-250 UNEMPLOYMENT	2,488	934	863	-1,625
1-291 UNIFORMS	26,065	27,763	18,026	-8,039
1-320 PROFESSIONAL SERVICES (LEGAL)	0	0	19,400	19,400
1-341 TELEPHONE & COMMUNICATIONS	3,250	2,473	3,222	-28
1-342 DATA PROCESSING	2,550	5,260	4,200	1,650
1-350 MEDICAL SERVICES	1,200	408	800	-600
1-355 PROFESSIONAL SERVICES (PHOTOGRAPHIC)	0	0	200	200
1-390 PROFESSIONAL SERVICES	1,500	99	500	-1,000
1-395 TOWING VEHICLES	500	220	300	-200
1-399 CANINE UNIT	0	0	2,500	2,500
1-551 PRINTING	0	0	2,000	2,000
1-560 DUES	505	355	510	5
1-610 GENERAL SUPPLIES	3,000	2,725	2,670	-330
1-620 OFFICE SUPPLIES	4,000	6,460	3,970	-30
1-625 POSTAGE	1,000	901	900	-100
1-630 EQUIPMENT MAINTENANCE	1,870	4,268	2,290	420
1-631 EQUIPMENT REPAIR	1,000	1,692	1,000	0
1-635 GASOLINE	7,189	7,782	8,085	896
1-660 VEHICLE MAINTENANCE	6,250	3,771	4,000	-2,250
1-661 VEHICLE REPAIR	3,000	378	1,000	-2,000
1-670 BOOKS AND PERIODICALS	1,500	2,248	907	-593
1-680 RENTALS AND LEASES (DEPARTMENTAL)	4,032	6,140	4,032	0
1-740 EQUIPMENT PURCHASE	36,504	29,113	37,775	1,271
1-810 SPECIAL INVESTIGATIONS	500	0	250	-250

1-812 BIKE PATROL	1,922	895	1,160	-762
1-840 EVENTS & ACTIVITIES	1,100	1,126	1,600	500
1-880 SPECIAL DETAIL	18,000	0	12,800	-5,200
1-881 PURCHASED SERVICES - INTERFUND TRANSFER		-1,674		0
<b>TOTAL POLICE DEPARTMENT</b>	<b>658,428</b>	<b>612,136</b>	<b>735,092</b>	<b>76,664</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4211 DISPATCH</b>				
1-330 GRAFTON COUNTY	31,235	31,213	35,895	4,660
2-330 TWIN STATE MUTUAL AID/NORTHERN NH MUTUAL FIRE AID	3,318	2,830	3,318	0
1-341 TELEPHONE	3,300	6,361	7,452	4,152
<b>TOTAL DISPATCH</b>	<b>37,853</b>	<b>40,404</b>	<b>46,665</b>	<b>8,812</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4215 AMBULANCE</b>				
1-350 MEDICAL SERVICES	28,000	28,000	36,000	8,000
<b>TOTAL AMBULANCE</b>	<b>28,000</b>	<b>28,000</b>	<b>36,000</b>	<b>8,000</b>

01-4220 FIRE DEPARTMENT		2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
1-110	PERMANENT POSITIONS	159,314	151,058	156,514	-2,800
1-120	TEMPORARY POSITIONS - CALL CO.	23,456	31,304	31,558	8,102
1-140	OVERTIME	24,292	23,279	27,608	3,316
1-190	MILEAGE REIMBURSEMENT	5,100	3,292	5,472	372
1-210	HEALTH INSURANCE	35,598	33,554	45,639	10,041
1-215	LIFE INSURANCE	446	469	438	-8
1-219	DISABILITY INSURANCE	2,389	2,053	2,348	-41
1-220	SOCIAL SECURITY	1,454	1,890	1,957	503
1-225	MEDICARE	2,650	2,948	3,040	390
1-230	RETIREMENT	8,229	9,854	9,888	1,659
4-240	TRAINING EXPENSE	9,826	3,732	11,215	1,389
1-241	PHYSICAL TRAINING	1,200	-280	1,200	0
1-250	UNEMPLOYMENT	1,187	438	517	-670
1-291	UNIFORMS	2,400	2,916	6,525	4,125
1-341	TELEPHONE & COMMUNICATIONS	1,420	1,734	2,698	1,278
1-342	DATA PROCESSING	500	295	900	400
1-410	ELECTRICITY	3,500	3,958	3,840	340
1-411	HEATING FUEL	2,000	2,764	2,600	600
1-412	WATER	250	198	216	-34
1-413	SEWER	250	133	192	-58
1-430	BUILDING MAINTENANCE	18,450	17,432	4,920	-13,530
1-431	BUILDING REPAIR	0	0	350	350
1-550	NOTICES & PUBLICATIONS	0	0	0	0
1-560	DUES	388	418	447	59
1-610	GENERAL SUPPLIES - BUILDING	1,446	1,982	1,101	-345
2-610	GENERAL SUPPLIES - FIREFIGHTING	0	0	1,861	1,861
1-620	OFFICE SUPPLIES	500	575	889	389
1-625	POSTAGE	200	96	200	0
1-630	EQUIPMENT MAINTENANCE	2,050	2,923	3,902	1,852
1-631	EQUIPMENT REPAIR	0	0	875	875
1-635	GAS AND OIL	1,600	2,321	2,080	480
1-660	VEHICLE MAINTENANCE	4,245	3,665	1,888	-2,357
1-661	VEHICLE REPAIRS	4,000	3,615	3,500	-500

1-670 BOOKS AND PERIODICALS	1,775	1,967	420	-1,355
1-740 EQUIPMENT PURCHASE	25,045	26,483	33,872	8,827
2-700 RENTALS & LEASES (CAPITAL EQUIPMENT)	24,715	25,495	25,495	780
1-840 EVENTS & ACTIVITIES	0	0	1,575	1,575
1-800 UNANTICIPATED REIMBURSEMENT EXPENSES	3,500	0	3,500	0
<b>TOTAL FIRE DEPARTMENT</b>	<b>373,375</b>	<b>362,562</b>	<b>401,240</b>	<b>27,865</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4311 PUBLIC WORKS ADMINISTRATION</b>				
1-110 PERMANENT SALARIES	78,446	81,650	82,011	3,565
1-120 TEMPORARY POSITIONS	0	1,370	0	0
1-190 MILITARY AND EXPENSE REIMBURSEMENT	0	-44	1,177	1,177
1-210 HEALTH INSURANCE	10,956	12,149	14,302	3,346
1-215 LIFE INSURANCE	226	302	230	10
1-219 DISABILITY INSURANCE	1,177	1,156	1,230	53
1-220 SOCIAL SECURITY	4,864	5,577	5,005	221
1-225 MEDICARE	1,137	1,304	1,189	52
1-230 RETIREMENT	3,326	3,699	3,570	244
1-240 TRAINING	650	528	1,100	450
1-250 UNEMPLOYMENT	415	101	96	-319
1-310 PROFESSIONAL SERVICES (ENGINEERING)	9,500	4,181	3,250	-6,250
1-315 PROFESSIONAL SERVICES (MAPPING)	7,500	40	3,750	-3,750
1-341 TELEPHONE	960	0	960	0
1-342 DATA PROCESSING	0	0	5,000	5,000
1-560 DUES	470	420	350	180
1-620 OFFICE SUPPLIES	650	233	500	-150
1-625 POSTAGE	50	187	200	150
1-670 BOOKS AND PERIODICALS	100	462	150	50
1-801 PURCHASED SERVICES INTERFUND		-8,818		0
<b>TOTAL PUBLIC WORKS ADMINISTRATION</b>	<b>120,121</b>	<b>104,585</b>	<b>124,148</b>	<b>4,027</b>



	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4312 HIGHWAY DEPARTMENT</b>				
1-110 PERMANENT POSITIONS	208,401	200,820	206,750	349
1-140 OVERTIME	25,007	26,856	25,007	0
1-190 MILEAGE AND EXPENSE REIMBURSEMENT	0	315	520	520
1-210 HEALTH INSURANCE	46,296	46,635	51,916	5,620
1-215 LIFE INSURANCE	569	750	596	27
1-219 DISABILITY INSURANCE	3,056	3,165	3,195	139
1-220 SOCIAL SECURITY	12,923	14,023	13,572	649
1-225 MEDICARE	3,022	3,280	3,174	152
1-230 RETIREMENT	8,640	10,553	9,269	629
1-240 TRAINING EXPENSE	1,000	180	1,500	500
1-250 UNEMPLOYMENT	1,088	571	488	-602
1-291 UNIFORMS	5,720	7,485	6,819	1,099
1-341 TELEPHONE & COMMUNICATION	1,140	1,809	3,135	1,995
1-390 PROFESSIONAL SERVICES	8,160	6,656	23,245	15,085
1-410 ELECTRICITY	3,200	3,611	3,400	200
1-411 HEATING FUEL	3,200	3,859	4,200	1,000
1-412 WATER	300	289	300	0
1-413 SEWER	250	347	400	150
1-430 BUILDING MAINTENANCE (PROPERTY)	1,000	2,374	3,588	2,588
1-431 BUILDING REPAIR	0	0	500	500
1-610 GENERAL SUPPLIES - SHOP/GARAGE	33,454	16,696	13,989	-19,465
2-610 GENERAL SUPPLIES - CONSTRUCTION	0	2,792	2,761	2,761
3-610 GENERAL SUPPLIES - DRAINAGE	0	12,795	11,390	11,390
4-610 GENERAL SUPPLIES - TRAFFIC CONTROL	0	163	4,145	4,145
1-620 OFFICE SUPPLIES	0	771	525	525
1-635 GAS AND OIL	25,475	25,050	27,510	2,035
1-660 VEHICLE MAINTENANCE	5,488	9,916	11,890	6,402
1-661 VEHICLE REPAIRS	33,000	39,477	40,000	7,000
1-655 SALT	46,220	69,776	52,380	6,160
1-656 SAND AND GRAVEL	37,375	27,263	35,850	-1,525
1-657 PAVEMENT MAINTENANCE (ROADS)	35,000	48,358	23,600	-11,400
1-658 SIGNS AND POSTS	8,000	3,136	4,862	-3,138
1-680 RENTALS & LEASES (DEPARTMENTAL)	19,806	16,082	19,806	0

1-740 MACHINERY & EQUIPMENT	5,500	3,082	8,500	3,000
1-741 SURPLUS EQUIPMENT	4,000	13	0	-4,000
1-881 PURCHASED SERVICES - INTERFUND		-22,814		0
<b>TOTAL HIGHWAY DEPARTMENT</b>	<b>586,290</b>	<b>586,133</b>	<b>620,780</b>	<b>34,490</b>

<b>01-4313 BRIDGES</b>				
1-431 EMERGENCY REPAIR	2,500	0	2,700	200
<b>TOTAL BRIDGES</b>	<b>2,500</b>	<b>0</b>	<b>2,700</b>	<b>200</b>

<b>01-4316 STREET LIGHTING</b>				
3-410 ELECTRICITY	43,000	44,525	43,625	625
<b>TOTAL STREET LIGHTING</b>	<b>43,000</b>	<b>44,525</b>	<b>43,625</b>	<b>625</b>

<b>01-4324 LANDFILL</b>				
1-390 PROFESSIONAL SERVICES	10,500	18,635	15,000	4,500
<b>TOTAL LANDFILL</b>	<b>10,500</b>	<b>18,635</b>	<b>15,000</b>	<b>4,500</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4414 ANIMAL CONTROL</b>				
1-190 MILEAGE REIMBURSEMENT	0	62	50	50
1-330 PROFESSIONAL SERVICES (ANIMAL CONTROL)	15,403	15,228	16,049	646
1-396 BOARDING	2,400	3,620	2,400	0
1-550 NOTICES & PUBLICATIONS	68	44	100	32
1-551 PRINTING	0	0	100	100
1-620 OFFICE SUPPLIES	243	53	189	-54
1-625 POSTAGE	200	43	100	-100
<b>TOTAL ANIMAL CONTROL</b>	<b>18,314</b>	<b>19,049</b>	<b>18,938</b>	<b>624</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4441 WELFARE</b>				
1-110 PERMANENT POSITIONS	30,227	30,317	30,227	0
1-140 OVERTIME	0	1,693	0	0
1-190 TRAVEL & EXPENSE REIMBURSEMENT	330	105	364	34
1-210 HEALTH INSURANCE	5,454	5,260	6,615	1,161
1-215 LIFE INSURANCE	85	94	85	0
1-219 DISABILITY INSURANCE	453	417	453	0
1-220 SOCIAL SECURITY	1,874	1,970	1,874	0
1-225 MEDICARE	438	447	438	0
1-230 RETIREMENT	1,282	1,372	1,316	34
1-240 TRAINING EXPENSE	200	65	150	-50
1-250 UNEMPLOYMENT	196	51	52	-144
1-341 TELEPHONE	120	0	0	-120
1-430 BUILDING MAINTENANCE	100	0	50	-50
1-560 DUES	50	51	60	10
1-620 OFFICE SUPPLIES	150	125	150	0
1-625 POSTAGE	50	42	50	0
1-670 BOOKS & PERIODICALS	50	57	60	10
1-680 RENTALS AND LEASES	568	668	636	68
1-740 EQUIPMENT PURCHASE	50	0	0	-50
4442-1-850 MEDICAL ASSISTANCE	1,500	574	1,000	-500
4442-1-851 ELECTRICITY - ASSISTANCE	3,500	1,666	2,750	-750
4442-1-852 HEATING FUEL ASSISTANCE	1,770	0	2,000	230
4442-1-853 RENT ASSISTANCE	16,000	11,046	15,000	-1,000
4442-1-854 MISCELLANEOUS ASSISTANCE	500	488	500	0
4442-1-855 FOOD ASSISTANCE	2,500	889	2,250	-250
4442-1-856 FUNERAL ASSISTANCE	2,250	750	2,250	0
<b>TOTAL WELFARE</b>	<b>69,697</b>	<b>57,967</b>	<b>68,330</b>	<b>-1,367</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4583 PATRIOTIC PURPOSES</b>				
1-840 SPECIAL EVENTS	1,500	1,330	1,400	-100
<b>TOTAL PATRIOTIC PURPOSES</b>	<b>1,500</b>	<b>1,330</b>	<b>1,400</b>	<b>-100</b>

		2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4611</b>	<b>CONSERVATION COMMISSION</b>				
	1-240 TRAINING	200	75	200	0
	1-560 DUES	525	525	525	0
	1-610 GENERAL SUPPLIES	300	0	300	0
	1-625 POSTAGE	50	53	75	25
	1-430 MAINTENANCE & UPKEEP	200	229	400	200
	1-730 OTHER IMPROVEMENTS	1,500	1,500	600	-900
	1-740 EQUIPMENT PURCHASE	1,200	1,224	550	-650
	1-840 SUMMER CAMP	500	400	500	0
	TRANSFER UNEXPENDED FUNDS TO RESERVE FUND		169		
<b>TOTAL</b>	<b>CONSERVATION COMMISSION</b>	<b>4,475</b>	<b>4,175</b>	<b>3,150</b>	<b>-1,325</b>

	2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>08-3502 SIDEWALKS/HYDRANTS PRECINCT</b>				
00-001 INTEREST INCOME	1,380	2,188.15	2,499	1,119
TOTAL PROJECTED INCOME	1,380	2,188	2,499	1,119
SUBTOTAL OF EXPENDITURES	23,103	27,588	28,177	5,074
<b>TOTAL APPROPRIATION ON PRECINCT TAX RATE</b>	<b>21,723</b>	<b>25,400</b>	<b>25,679</b>	<b>3,956</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>08-4317 SIDEWALKS/HYDRANTS PRECINCT</b>				
1-110 PERMANENT POSITIONS	2,182	5,114	4,384	2,202
1-140 OVERTIME	0	364	1,676	1,676
1-220 SOCIAL SECURITY	135	338	376	241
1-225 MEDICARE	32	79	88	56
1-250 UNEMPLOYMENT	14	0	39	25
1-260 WORKERS COMP	202	0	561	359
1-440 RENTALS AND LEASES (HYDRANTS)	12,488	10,604	10,648	-1,840
1-630 EQUIPMENT MAINTENANCE	3,050	296	655	-2,395
1-631 EQUIPMENT REPAIR	0	0	2,000	2,000
1-635 FUEL	0	0	650	650
1-657 SIDEWALK REPAIR	5,000	992	7,100	2,100
1-740 EQUIPMENT PURCHASE	0	143	0	0
1-760 RENTALS AND LEASES (CAP PURCHASE)	0	8,000	0	0
01-881 PURCHASED SERVICE INTERFUND	0	1,658	0	0
<b>08-4317 SIDEWALKS/HYDRANTS PRECINCT</b>	<b>23,103</b>	<b>27,588</b>	<b>28,177</b>	<b>5,074</b>

<b>11-3404 TRANSFER/RECYCLING FUND</b>		2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>RECYCLING CHARGES</b>					
1-001 BOTTLE RECYCLING		800	531	600	-200
1-002 PAPER FIBER RECYCLING		23,000	28,155	35,600	12,600
1-003 ALUMINUM CAN RECYCLING		2,400	3,478	3,200	800
1-010 SCRAP METAL RECYCLING		1,200	2,301	500	-700
1-004 TIRE DISPOSAL FEES		1,400	1,325	1,425	25
1-005 APPLIANCE DISPOSAL FEES		1,200	1,182	1,200	0
1-006 ALL OTHER CHARGES		1,200	1,517	2,500	1,300
1-007 PLASTICS		3,400	2,127	3,400	0
1-008 DEMOLITION DEBRIS		14,000	19,697	17,500	3,500
1-009 PAY PER BAG		70,000	59,854	64,000	-6,000
1-015 INTEREST INCOME		8,371	9,273	6,471	-1,900
<b>TOTAL RECYCLING CHARGES (REVENUES)</b>		<b>126,971</b>	<b>120,168</b>	<b>136,396</b>	<b>9,425</b>
<b>SUBTOTAL OF EXPENDITURES</b>		<b>230,239</b>	<b>229,040</b>	<b>265,140</b>	<b>34,901</b>
<b>TOTAL APPROPRIATION ON TAX RATE</b>		<b>103,268</b>	<b>103,268</b>	<b>128,744</b>	<b>25,476</b>

<b>11-4324 TRANSFER/RECYCLING CENTER</b>		2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>1-110 PERMANENT POSITIONS</b>					
1-140 OVERTIME		0	2,153	0	0
1-190 MILEAGE REIMBURSEMENT		450	858	117	-333
1-210 HEALTH INSURANCE		19,393	17,639	31,586	12,193
1-215 LIFE INSURANCE		279	353	316	37
1-219 DISABILITY		1,498	1,522	1,695	197
1-220 SOCIAL SECURITY		6,193	6,457	7,006	813
1-225 MEDICARE		1,449	1,510	1,638	189
1-230 RETIREMENT		4,235	4,303	4,918	683
1-240 TRAINING EXPENSE		900	749	710	-190
1-241 PHYSICAL TRAINING		400	0	400	0
1-250 UNEMPLOYMENT		650	290	260	-390
1-260 WORKERS COMPENSATION		5,312	3,075	6,010	698
1-291 UNIFORMS		3,148	2,395	3,000	-148
1-341 TELEPHONE		560	524	600	40

1-390 PROFESSIONAL SERVICES	1,575	488	1,800	225
1-410 ELECTRICITY	2,000	520	1,800	-200
1-411 HEATING FUEL	0	0	640	640
1-412 WATER	200	41	170	-30
1-413 SEWER	100	45	120	20
1-430 BUILDING MAINTENANCE	800	767	500	-300
1-550 NOTICES & PUBLICATIONS	250	546	500	250
1-560 DUES	500	500	500	0
1-610 GENERAL SUPPLIES	1,200	1,365	800	-400
1-620 OFFICE SUPPLIES	0	0	260	260
1-625 POSTAGE	0	0	170	170
1-630 EQUIPMENT MAINTENANCE	6,000	8,021	750	-5,250
1-631 EQUIPMENT REPAIR	0	0	1,600	1,600
1-635 FUEL	1,500	1,158	1,750	250
1-660 VEHICLE MAINTENANCE	0	0	1,660	1,660
1-661 VEHICLE REPAIR	0	0	1,260	1,260
1-681 BAGS	7,740	7,567	4,500	-3,240
1-740 EQUIPMENT PURCHASE	0	0	300	300
4-813 RECYCLING DIRECT DISPOSAL	6,010	3,810	5,800	-210
1-813 TIPPING FEES	52,100	44,373	62,279	10,179
2-813 TRANSPORTATION	5,928	13,766	6,724	796
1-840 EVENTS & ACTIVITIES	0	0	1,400	1,400
<b>TOTAL TRANSFER/RECYCLING CENTER</b>	<b>230,239</b>	<b>229,040</b>	<b>265,140</b>	<b>34,901</b>



	2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>05-3401 LIBRARY</b>				
LIBRARY REVENUES				
MEMORIAL FUNDS	3,800	4,523	3,000	-800
DUE FROM TRUST FUNDS	14,171	12,343	12,000	-2,171
GRANTS	1,500	1,100	1,500	0
LIBRARY INCOME	8,800	10,818	10,000	1,200
SPECIAL EVENTS	1,000	2,137	1,500	500
<b>TOTAL INCOME</b>	<b>29,271</b>	<b>30,921</b>	<b>28,000</b>	<b>-1,271</b>
SUBTOTAL OF EXPENDITURES	202,048		225,807	
<b>TOTAL APPROPRIATION ON TAX RATE</b>	<b>172,777</b>	<b>172,777</b>	<b>197,807</b>	<b>25,030</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>05-4550 LIBRARY</b>				
PERMANENT POSITIONS	114,101	106,676	117,545	3,444
HEALTH INSURANCE	14,327	15,393	21,406	7,079
LIFE INSURANCE	276	321	300	24
DISABILITY INSURANCE	1,486	1,405	1,608	122
SOCIAL SECURITY	7,075	6,614	7,288	213
MEDICARE	1,654	1,424	1,704	50
RETIREMENT	4,202	3,553	4,665	463
TRAINING	720	513	720	0
UNEMPLOYMENT INSURANCE	743	307	221	-522
WORKERS COMPENSATION	459	163	221	-238
COINSURANCE	200	0	200	0
VAC/SICK ACCRUAL	0	1,000	1,000	1,000
TELEPHONE	2,520	2,315	2,220	-300
PROFESSIONAL SERVICES	850	300	800	-50
EQUIPMENT MAINTENANCE	1,530	1,561	1,870	340
RENTALS AND LEASES	900	866	900	0
DUES	295	285	340	45
GENERAL SUPPLIES	500	841	800	300
OFFICE SUPPLIES	4,000	2,620	4,000	0
POSTAGE	1,800	1,546	1,800	0
BUILDING MAINTENANCE	6,500	9,156	14,500	8,000

BOOKS	22,000	18,883	21,503	-497
SUBSCRIPTIONS	4,042	3,371	4,042	0
BOOKS ON TAPE	1,200	1,550	1,700	500
VIDEO CASSETTES	800	650	800	0
PROGRAMS	2,700	2,401	2,700	0
BINDING	600	367	600	0
MISCELLANEOUS	100	95	100	0
EQUIPMENT PURCHASE	1,400	566	1,400	0
ELECTRICITY & WATER	3,075	3,227	3,779	704
HEATING FUEL	1,918	2,999	5,000	3,082
SEWER	75	99	75	0
<b>TOTAL LIBRARY</b>	<b>202,048</b>	<b>191,066</b>	<b>225,807</b>	<b>23,759</b>

	2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>10-3409 PARKS &amp; RECREATION</b>				
PARKS REVENUES				
5-001 DAY CAMP	25,000	26,129	25,000	0
5-002 POOL SWIMMING LESSONS	2,500	2,878	2,500	0
5-003 POOL SEASON PASSES	2,000	1,670	2,000	0
5-004 POOL DAILY ADMISSIONS	2,500	2,220	2,500	0
5-005 CONCESSIONS	2,500	2,269	2,500	0
5-007 SCHOOL DONATIONS	2,000	4,000	2,000	0
5-008 BIDDY BASKETBALL	350	0	350	0
5-015 INTEREST INCOME	4,818	4,765	3,641	-1,177
	41,668	43,932	40,491	-1,177
TOTAL INCOME (REVENUES)	172,740		166,228	-6,512
SUBTOTAL OF EXPENDITURES	131,569	131,569	125,738	-5,831
<b>TOTAL APPROPRIATION ON TAX RATE</b>				

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>10-4520 PARKS &amp; RECREATION</b>				
1-110 PERMANENT POSITIONS	40,682	26,510	35,000	-5,682
1-120 TEMPORARY POSITIONS	54,191	48,226	54,191	0
1-130 COMMISSIONERS SALARIES	1,200	1,200	1,200	0
1-140 OVERTIME	1,800	1,835	1,500	-300
1-191 VACATION/SICK ACCRUAL	0	0	0	0
1-210 HEALTH INSURANCE	6,877	1,300	6,615	-262
1-215 LIFE INSURANCE	77	16	77	0
1-219 DISABILITY INSURANCE	413	72	413	-1
1-220 SOCIAL SECURITY	5,882	4,731	5,530	-352
1-225 MEDICARE	1,376	1,118	1,293	-83
1-230 RETIREMENT	1,166	300	1,197	31
1-240 TRAINING (RED CROSS)	500	1,335	500	0
1-250 UNEMPLOYMENT INSURANCE	617	428	404	-212
1-260 WORKERS COMPENSATION	4,920	1,156	4,695	-226
1-290 COINSURANCE	100	353	100	0
1-291 UNIFORMS	900	642	900	0
1-341 TELEPHONE	900	728	700	-200
1-410 ELECTRICITY	6,500	5,436	6,500	0

1-411 HEATING FUEL	1,500	1,807	1,800	300
1-412 WATER	2,000	2,076	2,000	0
1-413 SEWER	2,000	2,256	2,500	500
1-430 BUILDING MAINTENANCE	1,600	1,179	1,500	-100
1-431 POOL EQUIP. MAINTENANCE	2,000	2,301	2,000	0
1-550 NOTICES AND PUBLICATIONS	0	113	0	0
1-610 PARKS OPERATING SUPPLIES	500	377	500	0
1-611 POOL OPERATING SUPPLIES	2,500	1,796	2,500	0
1-630 EQUIPMENT MAINTENANCE	1,000	1,085	1,000	0
1-635 GAS AND OIL	850	889	925	75
1-650 GROUNDSKEEPING	7,500	5,761	7,500	0
1-660 VEHICLE MAINTENANCE	500	1,135	500	0
1-690 MISCELLANEOUS	0	169	0	0
1-693 CONCESSIONS	2,500	2,398	2,500	0
1-740 PARKS EQUIPMENT PURCHASE	700	899	700	0
1-742 POOL EQUIPMENT PURCHASE	400	0	400	0
1-760 RENTALS AND LEASES (CAPITAL EQUIPMENT)	6,089	5,946	6,089	0
1-840 SUMMER PROGRAM	13,000	12,239	13,000	0
1-881 PURCHASED SERVICES INTERFUND	0	14,031	0	0
<b>TOTAL PARKS &amp; RECREATION</b>	<b>172,740</b>	<b>151,784</b>	<b>166,229</b>	<b>-6,512</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>01-4711 DEBT SERVICE</b>				
2-980 PRINCIPAL OF LT BONDS	19,762	20,521	50,275	30,513
4721-2-981 INT EXP-LONG TERM BONDS	40,483	39,723	43,803	3,320
4725-1-981 TAX ANTICIPATION NOTES-INT	10,000	0	10,000	0
<b>TOTAL DEBT SERVICE</b>	<b>70,245</b>	<b>60,244</b>	<b>104,078</b>	<b>33,833</b>

	2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>03-3290 PARKING METERS</b>				
6-001 PARKING METER REVENUE	15,000	21,763	20,000	5,000
6-002 PARKING VIOLATIONS	1,500	5,472	6,000	4,500
6-015 INTEREST INCOME	5,130	8,404	9,503	4,373
<b>TOTAL PARKING METERS</b>	<b>21,630</b>	<b>35,639</b>	<b>35,503</b>	<b>13,873</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>03-4210 PARKING METERS</b>				
1-120 TEMPORARY POSITIONS	0	3,207	12,488	12,488
1-220 SOCIAL SECURITY	0	199	774	774
1-225 MEDICARE	0	46	181	181
1-250 UNEMPLOYMENT	0	0	52	52
1-440 RENTALS AND LEASES (PARKING LOT)	0	0	20,000	20,000
1-625 POSTAGE	0	45	0	0
1-630 MAINTENANCE & REPAIR	0	171	0	0
3-740 EQUIPMENT PURCHASE	3,500	2,401	2,008	-1,492
3-881 PURCHASED SERVICES INTERFUND	0	2,279	0	0
<b>TOTAL PARKING METERS</b>	<b>3,500</b>	<b>8,348</b>	<b>35,503</b>	<b>32,003</b>

	2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>SEWER USERS SUBTOTAL</b>	<b>1,033,767</b>		<b>1,037,247</b>	<b>3,480</b>
SEWER REVENUE	547,998	588,244.26	550,342	2,345
SEWER OVERLAY	-5,000	-1,480.51	-5,000	0
SEPTIC DISPOSAL	24,000	32,257.50	24,000	0
STATE AID WATER POLLUTION	466,769	351,136.00	447,931	-18,838
INTEREST EARNED	15,362	18,484.73	19,973	4,611
<b>TOTAL SEWER USERS REVENUE</b>	<b>1,033,767</b>	<b>988,641.98</b>	<b>1,037,247</b>	<b>3,480</b>
<b>SUBTOTAL OF SEWER EXPENDITURES</b>	<b>1,033,767</b>		<b>1,037,247</b>	<b>3,480</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>02-4326 SEWER USERS</b>				
1-110 PERMANENT POSITIONS	11,333	5,336	10,530	-803
1-140 OVERTIME	0	278	677	677
1-210 HEALTH INSURANCE	1,375	0	1,244	-131
1-215 LIFE INSURANCE	29	0	29	0
1-219 DISABILITY INSURANCE	152	0	158	6
1-220 SOCIAL SECURITY	702	347	653	-49
1-225 MEDICARE	165	81	153	-12
1-230 RETIREMENT	428	0	458	31
1-250 UNEMPLOYMENT	168	0	30	-137
1-260 WORKERS COMPENSATION	180	0	315	135
1-315 MAPPING	10,000	9,581	12,500	2,500
1-330 PROFESSIONAL SERVICES (PLANT OPERATION)	309,364	312,449	315,361	5,997
1-397 BIO SOLIDS REMOVAL	70,000	92,305	74,125	4,125
1-398 PROFESSIONAL SERVICES (LAB TESTS)	8,000	9,976	8,250	250
1-550 PRINTING	1,300	1,149	1,300	0
1-610 SEWER LINE MAINT/MATERIALS	11,700	10,112	10,700	-1,000
1-625 POSTAGE	1,400	964	1,000	-400
1-630 EQUIPMENT MAINTENANCE AND REPAIR	15,000	9,970	14,000	-1,000
1-631 CLEANING & MONITORING	70,314	475	70,314	0
1-881 PURCHASED SERVICES INTERFUND	0	10,547	0	0
<b>TOTAL SEWER OPERATING</b>	<b>500,735</b>	<b>463,571</b>	<b>521,798</b>	<b>21,063</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>2-4711 DEBT SERVICE-SEWER BONDS</b>				
1-980 PRINCIPAL	290,900	290,900	290,900	0
1-981 INTEREST	197,710	197,710	178,285	-19,426
<b>TOTAL DEBT SERVICE -- SEWER</b>	<b>488,610</b>	<b>488,610</b>	<b>469,185</b>	<b>-19,426</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>2-4913 REPLACEMENT COST RESERVE</b>				
1-930 REPLACEMENT COST RESERVE	44,422	0.00	46,265	1,843
<b>TOTAL REPLACEMENT COST RESERVE</b>	<b>44,422</b>	<b>0.00</b>	<b>46,265</b>	<b>1,843</b>

	2000 APPROVED BUDGET	2000 ACTUAL INCOME	2001 PROPOSED BUDGET	CHANGE
<b>12-3401 OPERA HOUSE</b>				
01-001 RENTAL FEES	750	1,125.00	1,000	250
01-002 USER FEES -- PROFIT	100	0.00	100	0
01-003 USER FEES-- NON-PROFIT	150	0.00	50	-100
01-004 DONATIONS	50	0.00	50	0
TOTAL PROJECTED INCOME	1,050	1,125.00	1,200	150
SUBTOTAL OF EXPENDITURES	6,050	3,800.18	6,200	150
<b>TOTAL APPROPRIATION ON TAX RATE</b>	<b>5,000</b>	<b>5,000.00</b>	<b>5,000</b>	<b>0</b>

	2000 APPROVED BUDGET	2000 ACTUAL EXPENDITURE	2001 PROPOSED BUDGET	CHANGE
<b>12-4621 OPERA HOUSE</b>				
01-110 PERMANENT POSITION	1,000	1,000	1,000	0
01-220 SOCIAL SECURITY	62	62	62	0
01-225 MEDICARE	15	15	15	0
01-250 UNEMPLOYMENT	7	7	7	0
01-430 BUILDING MAINTENANCE	3,550	487	3,550	0
1-480 LIABILITY INSURANCE	0	750	0	0
1-610 GENERAL SUPPLIES	1,000	1,476	1,150	150
01-625 POSTAGE	417	3	417	0
<b>TOTAL OPERA HOUSE</b>	<b>6,050</b>	<b>3,800</b>	<b>6,200</b>	<b>150</b>







Y2K is an acronym that none of us will ever forget. At some point in time it will probably surface once again in our dictionary. Once the clocks struck midnight and everyone's anxiety level was lowered, it was time to begin another year of service to the citizens of Littleton.

I hope that you not only enjoy reading our report but that you find it informative and enlightening. You will be hearing from Tom Andross, who is the newly appointed Director of Communications at Grafton, Linda MacNeil who is the secretary for the Police Department's Citizens Advisory Board and Mary and Randy Whiting who continue to serve as our Animal Control officers.

### 2000 LITTLETON POLICE DEPARTMENT



### BADGES

The month of March brought the unveiling of our first ever Littleton Police Department badge. This badge was designed by members of the Police Department. Up until this point we had a various mixture of

generic badges but we never had one that we could call our own. At the beginning of our annual report you will find a picture of our badge, which depicts our town building in the background with the official town seal super-imposed on the front of the

building. The town building is very near and dear to all of us since it's been the only home of the Police Department.

Prior to issuing these badges, we had a brief ceremony wherein each officer recited the Law Enforcement Oath of Honor and was given a copy of the Canons of Police Ethics. This oath serves as a daily reminder to each officer not only of who we are and what we stand for, but the duty and responsibilities that come along with wearing this symbol of community trust.

### STAFFING

For the first time in many years, I am pleased to announce that we have attained full staffing. Our two most recent hires are Michelle Soares and Jonathan Magoon. Both officers are presently attending the New Hampshire Police Academy and will receive their full time certification in February 2001.

Cam Brown was appointed as our Deputy Chief of Police in March 2000. He brings to this agency a very high level of professionalism, hard work and dedication to the law enforcement community. He is a real breath of fresh air to this department with his big smile, outgoing personality and positive attitude. We welcome both he and his wife Michelle to Littleton and we are looking forward to having them members of this community for many years to come.

Officer Steve Keeney was hired in August as our School Resource Officer. This position was made possible through a federal grant from the US Department of Justice. Officer Keeney is a thirteen-year veteran, having spent most of his career in Compton. He's presently residing in North Woodstock with his wife Barb and their five children. Officer Keeney is presently focusing his attention in grades 6 through 12. Being a seasoned veteran police officer, we are all looking forward to the work and programs

that he will be undertaking with our students.

### ACCREDITATION

We have begun in earnest to work towards our Level 1 State Accreditation. This project is being undertaken with the full support of our Town Manager, Board of Selectmen, Citizen's Advisory Board and every member of the department.

Accreditation is a commitment to excellence. Studies have shown that today's citizens want police agencies to be responsive, courteous, professional and knowledgeable. The process will be time consuming and tedious but in the long run it will be of great benefit to all those involved. It will also mean that this department will be in compliance with acceptable and measured police procedural policies not only on a state level but also a national level. It is our ultimate goal to obtain the highest level of accreditation possible in order to fulfill our commitment to the community and participate fully in its growth and development.

### COP CARDS

In December we received our first shipment of COP CARDS. Sixteen local business people came forward to serve as sponsors for this project. The cards are the actual size of a baseball card. The front of the card will have a picture of the officer in a location and pose chosen by him or her. The reverse will contain a brief biography, safety message and the name of their sponsor. We feel this program will serve a dual purpose. It will give the officers the opportunity to know the kids on a first name basis and in turn will give the kids the opportunity to get to meet the officers on a more personal and friendly basis. If anyone is interested in

obtaining a single card or a complete series, you simply need to approach the officer and ask for one. What a great way to meet your officers! We will be holding several promotions throughout the year geared towards our kids.

## DEPARTMENT CALENDARS

For the past nine years we have been producing a department calendar. The purpose of this calendar is to raise funds for the Sergeant Ralph "Buster" Brooks scholarship fund. Each year we give a \$500 scholarship to a deserving senior at Littleton High School.

Sergeant Brooks was a member of this police force for twelve years. While on the force he dedicated his law enforcement career to helping our local teenagers. As our juvenile officer, he helped our youth turn their adversities into meaningful life experiences.

Six months following his departure from Littleton, he died in the line of duty at the young age of 42. Ironically, at the time of his passing, he was handling a juvenile matter.

These calendars, which display a group photo of the entire department along with a list of our generous sponsors, are free for the asking.

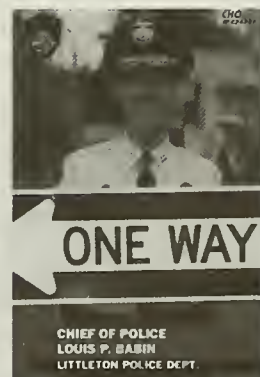
### At A Glance

As mentioned in the report, our dispatch center handled 14,027 calls for service. This number does NOT reflect the estimated 9,750 calls for service that were handled by our administrative assistant between the hours of 8:00 AM and 4:00 PM, Monday through Friday.

It should be noted the officers covered 236 motor vehicle accidents, which resulted in the loss of four lives. 776 written warnings were issued for various motor vehicle infractions and 345 motor vehicle summonses were handed out. We were also asked to unlock 134 motor vehicles for stranded motorists. There were 394 criminal arrests made and an additional 121 people were taken into protective custody for alcohol-related issues. Domestic Violence continues to be a major problem with the officers having to serve 81 domestic violence petitions. 144 cases were handled through our family court, which addresses juvenile crime.

In closing, I wish to mention how proud this agency is to have the opportunity to work alongside some of the finest town employees anywhere. Hats off to each and every town agency and volunteer who answers our calls for assistance, prepared to do whatever they can so that Littleton can continue to be one of the best communities in our land.

With Best Regards,  
Louis P. Babin  
Chief of Police



# PUBLIC WORKS DEPARTMENT

The year 2000 was a year of change and re-organization for the Public Works Department. Cathy Conway was hired as the Public Works Director, Larry Jackson's responsibilities were restructured as the Highway Operations Manager and Tony Ilaqua continued as the Transfer Station Manager with the Sewer Department being managed by the firm of Woodard & Curran.

This year we have implemented a time management system and next year hope to expand on this with a fleet maintenance program. We have also developed long range plans for road and sidewalk improvements. The town wide geographic information system (GIS) has found its way into the public works department, and is providing benefits for the location of infrastructure.

## Highway Department

The Highway Department has many new faces as well as senior staff members. Robert Fenner has been with the department for 15 years and George Chartier has been promoted to foreman. Training has continued to be an important part of our program. This year Tank Sylvestre placed second in the municipal grader operator event of the Plow Skills State Championship Program.

The strange winter weather has continued into the new millenium with more rain and ice than snowstorms. As a result we used more salt than anticipated. The highway department personnel spent over 2300 hours on winter maintenance of roads which

includes plowing, salting, sanding and snow removal.

In early spring, we spent about 100 hours sweeping all of the paved roads in the community, with the Main Street area being swept on a regular basis throughout the summer.

Major construction projects undertaken by outside contractors this year included reconstruction of Broomstick Hill Road near its intersection with route 135 and reconstruction of a portion of Mann's Hill Road. Pavement was placed on Church Street, Mount Eustis Road, Mann's Hill Road and Beacon Street. North Skinny Ridge Road and Foster Hill Road were chip sealed in 2000.

The town department completed shim paving on Sampson Road, Mount Eustis Road, North Skinny Ridge and Foster Hill Road. The Maple Street sidewalk repair was started with the replacement of a retaining wall and the widening of the walkway.

The Beacon Street Bridge is completed and now open to traffic.

Routine maintenance work included ditching on Fox Ridge Road, Foster Hill Road, South Street and Riverside Drive. The department repaired or replaced 40 catch basins, installed over 1600 linear feet of culvert, and continued with the repair of potholes and signs. The crew placed four inches of crushed gravel on Fox Ridge Road this year. The gravel roads were graded three times this year, early spring, mid summer and in the fall. All culverts were located and some flushed.

We have been very pleased with the performance of the vehicles purchased this year. The 1 ½ ton F550 and the ¾ ton pickup have enhanced our ability to maintain the streets. The sidewalk plow that was destroyed by a fire in early 2000 was finally replaced with another unit this fall. In the year 2001 we would like to replace one of the 6 wheeler dump trucks and the ¾ ton pickup. Also, the 11 year old loader is scheduled to be replaced.

The goals for the year 2001 include continued improvements to town roads, both by the Highway department and contracted services. We will continue to complete

routine maintenance such as ditching and catch basin repair; but expand the roadside clearing and mowing operations.

We would like to take this opportunity to thank the other Town departments and organizations that assist us in our effort to provide safe roads for the general public. We also want to thank the citizens for their understanding and patience while they were inconvenienced by our repair work. We look forward to serving you the citizens of Littleton, more efficiently and better in the future. Please give me a call at 444-3996 ext 17 with any suggestions or input.

Broomstick Hill Road Construction  
Widening & Ditching Completed  
By Morrill Construction



Mann's Hill Road Reconstruction  
Pavement Placement  
By Bigelow Paving



Partridge Lake Road Culvert Installation  
By Littleton Highway Department



Maple Street Sidewalk Reconstruction  
Retaining Wall Construction  
By Littleton Highway Department



Shoulder Cleaning  
By Littleton Highway  
Department



### Sewer Department

This year we initiated a program to evaluate the condition of sewer mains and sewer manholes as well as to begin a cleaning program. This is important to help to reduce the excess flow (over 40% of the flow to the plant is infiltration) to the treatment plant as well as prioritize repairs for high maintenance problem areas. No significant sewer main rehabilitation has been completed in the last several years. There were 30 call-outs for the collection system this year from residents with sewer problems. These phone calls can be made directly to the Treatment Plant at 444-5400.

The wastewater treatment plant continues to run efficiently. Removal rate for 2000 was 97% for BOD and 99% for TSS, which again is

one of the best in the state. The treatment plant processed 345,500 gallons of septage from 21 different communities. We removed 246.45 dry tons of bio-solids from the wastewater before it was discharged to the river. The average flow this year was 723,835 gallons per day.

The three pump stations continue to operate. The Meadow Street pump station will likely be replaced in 2001. Work done at the Brickyard Road pump station included replacement of the generator with a used one. The Mount Eustis Road pump station has no operational problems.

The Treatment Plant is now 35 years old. The roof over the grit room will be replaced in 2001 and the underground electrical box will be brought up to code. Major repairs



completed this year include continued work on the belt press.

We are also moving forward with the Industrial Permitting Program, which is a requirement of our permit to operate the Treatment Plant.

We have started an analysis of our sewer rates and sewer ordinances and will continue in 2001. Next year we plan to continue our work with the investigation of sewer mains and sewer manholes. We have almost 55 miles of sewer main and 755 sewer manholes. This first year we only looked at approximately 5% of the total number.

I would like to thank Woodard & Curran's, Plant manager William Gilpatrick and his staff for their dedicated work for the Town of Littleton.

Respectfully Submitted,  
Cathy Furtek Conway, P.E.  
Public Works Director

### Transfer Station

The year 2000 had been anticipated to be a banner year for the Littleton Transfer Station. Recycling was up, revenues from the sale of recyclables was running high. A new addition to the building was planned.

The fire that destroyed the Transfer Station on the night of Thursday April 27<sup>th</sup> was devastating to the Town and especially to the Transfer Station employees. Good morals and optimism returned to the employees as quickly as it had been taken away. This was due to the outpouring of support the Transfer Station received from many various places and individuals.

The Transfer Station was able to reopen on Saturday April 29<sup>th</sup>, missing only one day of operation. This could not have been possible without the aforementioned support. It is too difficult to detail the events that took place after the fire, and to expand upon the contributions of our many friends.

However many "Thank You's" are in order. First and foremost, I would like to thank the citizens of the Town of Littleton. I can not possibly express the gratitude of myself and the Transfer Station employees. Without the support of the Townspeople, we would not have been able to continue operation and the new Transfer Station would not have been built.

In addition, I would like to express my appreciation to the following: my employees, Jackie, Dave, Shane and Ralph, Cassella Waste Management, Waste Management of NH and Whittings rubbish, the Towns of Plymouth, Lancaster, Lisbon, Swanzey, Lunenburg VT and many more, Dan Woods of North Country Council, Marghie Seymour of NH the Beautiful, Julian Zarney, and John Wedick, The Littleton Fire, Police and Highway Departments, employees at the Town Hall, Littleton Water and Light, Corcoran Environmental Services and the Business Community of Littleton. I could not have endured the events of the past year without you.

Last but not least I would like to thank a particular Town Employee. An employee who has worked for the town for thirty years and whose dedication to the town and his job is unequalled. Without his help and moral support I would have given up. Thank you, Larry Jackson.

The new Transfer Station is close to becoming a reality. We anticipate start-up operation in February.

Anthony Ilacqua  
REMEMBER: CHANGE YOUR TRASHY  
WAYS- IF YOU ARE NOT RECYCLING IT,  
YOU ARE WASTING IT.

Respectfully submitted,

New Transfer Station Wall Framing



Machinery Delivery



First Set of Exterior Siding



¾ Of The Way Done Exterior Siding



# LITTLETON WATER & LIGHT DEPARTMENT

The Littleton Water & Light remains committed to its mission; to excel at the distribution of potable water and electricity.

This past year saw the staff at the department change. Long time friends moved on and were replaced with unfamiliar faces with different ideas. Though the focus remains the same, to increase the performance and efficiency of the water and electric infrastructure.

The department began the first year of a five-year capital electrical work plan, which when finished will allow the electrical system more flexibility in regard to managing electrical loads, while increase its load caring capacity.

Our water system began construction of the slow sand filtration plant and broke ground on December 5, 2000. The addition of the filtration plant to the system adds another layer of protection or safety that is totally, a natural process. The quality of our drinking water is bound to improve, as our dependency on chemicals will have been reduced.

The on going development of a new Geographical Information Systems database, (more commonly know as, GIS), will increase the departments operational effectiveness, through maintaining an accurate and fluid working database for both the water and electrical systems.

Database platforms that have the capability of accurately locating, and identify potential problems before they occur. The power of this system and the potential benefits to how the information will be utilized by the department and the Town will be greatly enhanced. The response time for maintenance crews will decrease as their efficiency increases, and

future system developments will benefit through analysis and system modeling.

Throughout the past year, the volatility of an uncertain energy market, on the eve of deregulation and customer choice, has seen the price of power on the whole sale market soar as high as \$6.00 a kilowatt hour throughout the North East.

In May, residential and commercial customer in the Sandi Diego California paid almost three (3) times more for power this year than they paid last year. The events that are taking place out west will no doubt have a lasting effect on how deregulation and power generation will be viewed in the Northeast.

Littleton though effected by the energy rates of an ever-changing national and regional environment, still maintains one of the lowest rats in the region and among the lowest in all of New England.

By maintaining a staff of highly trained employees, a governing board of concerned and informed citizens, and through on going systems improvement, such as the GIS, the five-year (5) electric work plan and the slow and filtration plant. The Littleton water and Light Department is dedicated to supplying its customers with a product that is safe, economical, reliable, and will continue to support the partnership efforts within the community, to foster continued economic growth.

Sincerely;

Thomas F. Considine  
Superintendent

# AMERICAN RED CROSS

As we look back over the past several years, we realized the amount of services we were called upon to perform and the numbers are growing every year. The quality of the services and coordination of these services are made through the hard work of many volunteers and a staff that works together to make all this happen. Our Chapter Chairman and Executive Director and hundreds of volunteers are always ready to give their time, knowledge, compassion and strength, often in very difficult circumstances coupled with a tireless staff that provides the administrative support to make the programs and services of this chapter something we all can be proud of.

We have been fortunate, and have seen an increase in the number of donors and the amount of gifts from longtime and recent donors alike, that indicates a positive response from the communities we serve. In addition to this we have a fantastic, faithful group of volunteers that spend almost every Friday night at a fund-raiser that shows dedication above and beyond.

It really makes us feel good when you are close enough to the delivery of our service to be able to witness the difference the Red Cross makes on so many lives, to so many people in our community. Red Cross is truly something to believe in. Remember, "we'll be there because help can't wait."

We would like to thank the supporters who helped to make it possible to purchase a new emergency vehicle, to better provide help our on

the disaster scenes and sometimes in very inclement weather and to the volunteers who have spent many hours getting it ready to go, adding the items that make it easier to serve from.

Our sincere thanks to all our financial supporters for, without you, we would not be here. Much gratitude goes to our volunteers who are always ready, whenever the situation arises; to the staff who are available around the clock, 365 days a year; to our Board of Directors, who are always willing to take on a community need, and who have never given up on us no matter what the situation.

The American Red Cross / Greater White Mountain Chapter provides services to 61 communities in its jurisdiction, which covers more than 3000 square miles from Gilmanton to the Canadian border. The Red Cross is not a government agency and receives no federal or state government funding; we are a non-profit organization that depends on charitable gifts of time and money from the American people to provide our services.

We look forward to fiscal year 2001, with lots of hope and promise as we continue to provide Central and Northern New Hampshire with the quality Red Cross Service.

Thomas Drouin, Chapter Chairperson &  
Denise Beauparlant, Executive Director

# CONNECTICUT RIVER JOINT COMMISSION

This year the Connecticut River Joint Commissions have looked at a number of river-related issues that could affect the Town of Littleton, issues as wide-ranging as riparian buffers to telecommunications towers in the sky. Appointed by the legislatures of New Hampshire and Vermont to guide growth and development in the watershed of the Connecticut River, the CRJC are advisory and have no regulatory powers, preferring instead to ensure greater public involvement in decisions that affect the river and its valley.

Following up on the widespread public concern surrounding riverbank erosion, we have devised a way to prioritize erosion sites for restoration and convened a technical team to evaluate the top sites identified by the county conservation districts on the Connecticut River mainstream. We are preparing to seek funding to restore several of the top priority sites next summer.

This year we created a set of informational fact sheets to help landowners and communities learn more about riparian buffers, the stream side vegetation which is so important to protect against bank erosion and purify stream water. Copies are being distributed to all towns in the watershed. This material and more is free and also available on our web site: [www.crjc.org](http://www.crjc.org).

We continue to work to bring the attention of federal and state agencies to the Connecticut River Corridor Management Plan, to give local people new influence in the decisions of their government when it comes to their river. For example, our local subcommittees called for better information on the possible toxicity of fish tissue, which led this summer to an investigation of the river's fish by all four Connecticut River

states, the first such river-long study in the country. We encourage towns to look at adopting the River Plan into their town's master plan.

Each of our five local river subcommittees is an active voice for river issues in its region. We also keep in touch through our newsletter, River Valley News.

The CRJC support efforts to safeguard natural and historic assets of the valley, and are working with valley businesses and the states of NH & VT to strengthen the local base for tourism through visitor centers in "waypoint communities" along the Connecticut River Scenic Byway. We are providing staff and coordination for the Byway effort.

In order to help represent the interests of valley communities in the Fifteen-Mile Falls negotiations, we have been an active participant and stakeholder for the last five years, and are advising the states on river flow issues.

With the support of the four Senators from NH and VT, we are working hard to reinstate our Partnership Program, which for eight years provided funds for locally inspired projects throughout the watershed. Our monthly meetings focus public attention on a wide range of topics. Meeting topics in 2000 included mercury and pollution by other heavy metals, new opportunities for rail in the river valley, boating issues, telecommunications towers, and a possible new Conservation Reserve Enhancement Program for Connecticut River Valley farmers. We welcome the public to our meetings, held on the last Monday of each month in various locations around the river valley.

Sharon Francis, Executive Director

## CONNECTICUT RIVER - RIVERBEND SUBCOMMITTEE

In March, the Subcommittee sponsored a major public forum on the fisheries of the Connecticut River in our area. We asked the state biologists from VT & NH to report to the public about the current status of fisheries and their management on the mainstream, and the US Fish & Wildlife Service to explain the new flow regimes agreed upon for Fifteen-Mile Falls. PG&E Gen described plans for new river-related exhibits at their visitor centers that we helped design.

The Subcommittee also advised the Connecticut River Joint Commissions on new riparian buffer fact sheets for landowners and towns. This free information is useful for anyone whose property lies on water, from a small brook to the Connecticut River itself. It is now available from subcommittee members, the conservation district, Cooperative Extension, and the town library. Retaining natural vegetation along the shoreline is the most effective way landowners can help protect both their riverbanks and water quality.

The Subcommittee has continued to provide information and assistance to the states, towns, and local landowners on projects and problems on or near the river, including riverbank erosion, recreation problems, bridge and road repairs, and possible public primitive canoe campsites on the river. We also advised the states of NH & VT, the Environmental Protection Agency, and CRJC on a study of the health of river sediments. We advised CRJC on the newest kind of development on the horizon, telecommunications towers. Our report

prompted CRJC to hold a river-wide meeting on this subject to advise towns how to guide this development so that it provides the region with good communications without interfering with the beauty of the river landscape.

Towns in our region are reviewing the many tools and recommendations we have provided in the Connecticut River Corridor Management Plan. Many communities along the river have now adopted the plan, and a number are actively moving to incorporate its recommendations as they update their existing town plans and revise their zoning. We are keeping informed about the relicensing of the Fifteen Mile Falls hydro stations, noting that the Settlement Agreement includes all of the recommendations we made in our Plan. The Town library and Town Clerk's office has a copy of the plan available for review.

The Riverbend Subcommittee is advisory and has no regulatory authority. The public is welcome to participate in our meetings, at the Littleton Community House on the fourth Thursday evening of every other month. We invite citizens interested in representing the Town to contact the selectmen. More information, including advice on bank erosion and obtaining permits for work in or near the river, a calendar of meetings, and a summary of the Connecticut River Corridor Management Plan, is on the web at [www.crjc.org/localaction.htm](http://www.crjc.org/localaction.htm).

Richard Hill, Littleton representative

# DISTRICT ONE EXECUTIVE COUNCIL

It is once again a privilege to report to the people of this large Northern Council District 98 towns and four cities spread throughout Coos, Grafton, Carroll, Belknap, and Sullivan Counties.

The constitutional and statutory responsibilities of the Executive Council are within the Executive Branch of your New Hampshire State Government. Our role is much like a Board of Directors of a large company. We are charged with carrying out the laws and budget passes by the New Hampshire House and Senate. The Governor and Council employ 294 Commissioners and Directors to administer over 100 departments and agencies to carry out the details of the law and budget of your State Government. The Council has overall supervisory role in assisting citizens, business, agencies, towns, cities, and counties in effectively working with State Government.

Preparing for the coming two-year term that I have been elected to as one of your public servants, I share with you the following ideas and requests:

- If anyone is interested in making a volunteer contribution of their time and talent on a Board or Commission through the appointed process of the Governor and Council, please contact my office or Kathy Goode, Council Liaison, Governor's Office, State House, Concord, NH 03301, Tel. 271-2121, and ask for the appointment list for 2001. As your Councilor, I am always looking for people to serve on a multitude of Boards and Commissions in your State Government.
- The Governor's Advisory Commission on Intermodal Transportation (five Executive Councilors and the Commissioner of Transportation) will be holding hearings around the State on citizen and regional planning commission recommendations for improving our highway system throughout

New Hampshire. If you have suggestions on a needed improvement, please send them to your regional commission or to my office soon so they may be given consideration.

- The Regional Health Planning District Councils continue to meet and consider major changes in the health maintenance system for citizens both at the local and state levels. Anyone wishing to serve on your region's District Health Council should contact my office or Lori Real, Director of Planning Research at NH Health and Human Services Department, Tel. 271-4235.
- As one of your elected officials, I would urge your town and region to be in constant contact with our New Hampshire Congressional Delegation, to let them know of your ideas, concerns and desires. I am interested in promoting projects to send to Senators Smith and Gregg and Congressmen Sununu and Bass. They are effective in their committee assignments and should always have a list from back home in New Hampshire to advance in our nation's Capital.
- I recommend use of the NH Webster System. It is the official state locator for your New Hampshire State Government at <http://www.state.nh.us>. a complete directory of phone numbers and addresses of all state agencies is listed for your convenience. Utilize your local Town/ City Library to access the Webster System, which is administered and maintained by the New Hampshire State Library.
- My office has available a handy 800 toll-free phone card of organizations for rural areas.
- Always know my office is at your service. Contact me anytime!

Ray Burton



## GLENWOOD CEMETERY ASSOCIATION, INC.

The Board of Directors and crew of the Glenwood Cemetery Association were very ambitious in their tasks once again in the cemeteries in Littleton for the year 2000. This report will acquaint the public with some of these projects that were done in the year 2000 as well as some highlights for the future.

Total burials in Glenwood Cemetery, St. Rose of Lima Cemetery, and Wheeler Hill Cemetery for 2000 were 55. Of these burials, 26 were cremations. In Glenwood Cemetery the percentage of cremation burials was 60%. This definitely exemplifies the national trend towards cremation.

Many hours of labor were spent in Carpenter Cemetery on the Dalton Road. These hours included cutting brush, trees, etc., straightening some monuments, repairing damaged markers, etc. This project is not complete as the year 2000 ended by will be completed in 2001.

The main entrance to Glenwood Memorial Park, which runs between Glenwood Cemetery and St. Rose Cemetery, was paved this year. The area in front of the maintenance building was also paved which had not been done before. This paving was long overdue and the 140 tons of pavement certainly improved the appearance as well as the access to lots in these areas. We certainly thank the Littleton Highway Department and

the Town of Littleton for their cooperation in this major improvement.

Glenwood Cemetery purchased a commercial pressure washer in 2000 as well. Beginning in 2001 we hope to begin a monument cleaning service, which will be on a rotating basis from year to year. As the cemeteries are so large this project will be an ongoing task as time and funds allow. We are certainly excited about beginning this in 2001 not only because it will improve the looks of the monuments but it will also increase their longevity.

Once again the Board of Directors of Glenwood Cemetery Association and the crew wish to thank all those individuals and agencies of the Town for all their concern, advise, and help throughout 2000. Many of our tasks would not have been complete without your help.

Those with questions or concerns about any of the cemeteries in Littleton may call 444-2680 or write Glenwood Cemetery Association, PO Box 497, Littleton, NH 03561.

Respectfully Submitted,  
Paul W. Harvey  
Secretary/Treasurer

# GRAFTON COUNTY SENIOR CITIZENS COUNCIL

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln and also sponsors the Retired and Senior Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 2000, 564 older residents of Littleton were served by one or more of the Council's programs offered through the Littleton Area Senior Center:

- Older adults from Littleton enjoyed 12,083 balanced meals in the company of friends in the Littleton center's dining room.
- They received 17,150 hot, nourishing meals delivered to their homes by caring volunteers.
- Littleton residents were transported to health care providers or other community

resources on 7,301 occasions by our lift-equipped buses.

- They received assistance with problems, crises or issues of long-term care through 2178 visits by a trained social worker.
- Littleton's citizens also volunteered to put their talents and skills to work for a better community through 9,365 hours of volunteer service.

The cost to provide Council services for Littleton residents in 2000 was \$269,116.71.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty. They also contribute to a higher quality of life for our older friends and neighbors. In addition, community-based services offered by the Council save tax dollars over nursing home care or other long-term care options. As our population grows older, supportive services such as those offered by the Council become even more critical.

Grafton County Senior Citizens Council very much appreciates Littleton's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

Carol W. Dustin, Executive Director

# GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.

Statistics for the Town of Littleton  
 October 1, 1999 to September 30, 2000

During the fiscal year, GCSCC served 564 Littleton residents (out of 1,128 residents over 60, 1990 Census).

Services	Type of Service	Units of Service	x	Unit (1) Cost	=	Total Cost of Service
Congregate/Home Delivered	Meals	29,233	x	\$5.49	\$	160,489.17
Transportation	Trips	7,301	x	\$8.76	\$	63,956.76
Adult Day Service	Hours	0	x	\$5.56	\$	0.00
Social Services	Half-hours	2,178	x	\$20.51	\$	44,670.78

Number of Littleton volunteers: 78. Number of Volunteer Hours: 9,365

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GCSCC cost to provide services for Littleton residents only	\$	<u>269,116.71</u>
Request for Senior Services for 2000	\$	22,425.00
Received from Town of Littleton for 2000	\$	22,425.00
Request for Senior Services for 2001	\$	<u>23,210.00</u>

NOTE:

1. Unit cost from Audit Report for October 1, 1999 to September 30, 2000
2. Services were funded by: Federal and State programs 51%, Municipalities, Grants & Contracts, County and United Way 14.3%, Contributions 10.9%, In-Kind donations 16.2%, Other 2%, Friends of GCSCC 5.6%.

## COMPARATIVE INFORMATION

From Audited Financial Statement for GCSCC  
Fiscal Years 1999/2000

October 1 - September 30

### UNITS OF SERVICE PROVIDED

	<u>FY 1999</u>	<u>FY 2000</u>
Dining Room Meals	69,000	73,436
Home Delivered Meals	110,374	113,404
Transportation (Trips)	38,438	40,445
Adult Day Service (Hours)	9,191	9,500
Social Services (1/2 Hours)	9,366	10,076

### UNITS OF SERVICE COSTS

	<u>FY 1999</u>	<u>FY 2000</u>
Congregate/Home Delivered Meals	\$ 5.31	\$ 5.49
Transportation (Trips)	8.48	8.76
Adult Day Service	4.57	5.56
Social Services	17.79	20.51

For all units based on Audit Report, October 1, 1999 to September 30, 2000

# GRAFTON COUNTY SHERIFF'S DEPARTMENT

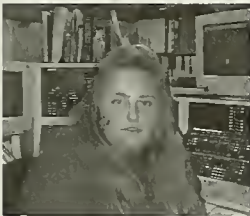
The Grafton County Sheriff's Department's Communications Division provides public safety dispatch services for twenty-two New Hampshire police departments, twenty-one fire departments in New Hampshire and Vermont, and eight Emergency Medical Services agencies. We are proud to serve the Town of Littleton's emergency services.

Our center's nineteen full- and part-time Communications Specialists handled over 106,000 phone calls and 499,000 radio transmissions in the past year, numbers that are steadily increasing. In Littleton alone, we handled 14,027 calls for service, which include 1,303 "911 calls" forwarded from the New Hampshire Bureau of Emergency Communications (E-911).

In addition to direct dispatching services, we monitor security and fire alarm systems, access the FBI and state criminal and motor vehicle information systems, and operate a Computer-Aided Dispatch system. Our personnel undergo initial training and participate in continuing education efforts to maintain certification and proficiency in their functions.

We would like to thank the people of Littleton for your ongoing support, and remind everyone that 9-1-1 is available for the reporting of crimes in progress, fires, and medical emergencies.

Respectfully submitted,  
Thomas Andross,  
Director of Communications



## HOSPICE OF THE LITTLETON AREA

Hospice of the Littleton Area has completed its eleventh year of providing volunteer services to residents of area communities.

Our service area included the Towns of Littleton, Bethlehem, Carroll (Twin Mountain), Franconia, Sugar Hill, Easton, Lisbon, Lyman, Landaff, Monroe, Bath, Woodsville/Haverhill, Woodstock and Lincoln. In 2000 a total of 146 patients and families received services through our many support programs.

Our director and hospice volunteers provided supportive care at home, in hospitals, and in nursing homes to 78 individuals and families coping with the advanced and final stages of illness. Additionally, our Bereavement Care Coordinator worked with a total of 68 clients, 17 of which received direct care. In total our bereavement volunteers provided 588 hours of support bereavement care clients.

Our hospice program also conducted four (4) support groups, which were free of charge and open to the public. The Cancer, Breast Cancer, Bereavement and Prostate Cancer support groups offered a supportive and caring place to share feelings and experiences and guided by trained counselors. Fifty individuals attended these support groups.

Our organization was again able to offer support to two (2) area programs. We continued to provide volunteer services to the North Country Home Health Agency's Medicare Hospice Program and we offered supportive care to patients and families in the Hospice Room of Littleton Regional Hospital.

In all our efforts this year the volunteers gave over 4000 hours in support services.

Our Hospice conducts an annual nine (9) week long, eighteen (18) hours Hospice Volunteer Training Program for individuals interested in becoming volunteers or increasing their knowledge about hospice care. Sixteen (16) people completed our 2000 Fall Training Program. We now have over 130 trained volunteers available to support area residents.

In 1999, Hospice successfully obtained grant money that allowed us to start a five (5) day a week van service to Dartmouth Hitchcock Medical Center for cancer patients receiving radiation treatment. In 2000, 50 patients and family member rode.

There is NO CHARGE to patients or families for the service of Hospice of the Littleton Area. This service is made possible largely through the generous support provided by the Towns that we serve. Without the support of Town Funding we would be unable to continue to provide services to the many patients and families we serve.

Your support of Hospice of the Littleton Area is greatly appreciated as we enter our twelfth year of providing care to residents of area communities.

Respectfully Submitted,  
Martha A. Hill  
Executive Director

# LITTLETON AREA CHAMBER OF COMMERCE

Dear Community,

Many changes and additions have occurred in the Littleton Area Chamber of Commerce in 2000 that have succeeded in bringing the chamber to a new level for its membership, the community it serves and the visitors who inquire for information. Much of this work has been done through the cooperative efforts of an outstanding and dedicated Board of Directors, Volunteers and Sponsors and we thank you.

Each event over the course of the year was reviewed and enhanced upon at the Chamber of Commerce. A community citizen was able to view these changes in events such as the Sidewalk Sale Days now titled Sidewalk Sale Summer Festival and the Christmas Celebration and Parade extended to three days. A new event, Cabin Fever Weekend was added in March of 2000 which encompassed the Biggest North Country Tag Sale, a Silent Auction, Chili Cookoff, Pancake Breakfast and more! Thousands of interested individuals turned out to support these great events throughout the year and partake in all of the festivities.

Members were able to network in a social setting each month at Business After Hours and were informed of upcoming initiatives through the monthly newsletter or by clicking on the Chamber of Commerce's web site at [www.littletonareachamber.com](http://www.littletonareachamber.com). As of press time the web site received 559,823 hits up from 183,931 in 1999. The web site has served as a community wide interactive site, drawing visitors to it from all over the world who would like to visit or relocate to the Littleton Area.

Staying active in many other organizations, groups and committees kept the chamber informed and an intricate part of the community this year. Members were heard at the Business Advisory Council, Envisioning Littleton's Future (ELF) Project, Littleton Area Family Violence Council, Littleton Main Street, Inc., Littleton Rotary Club, Littleton Riverwalk Committee, New Hampshire Association of Chamber of Commerce Executives and many more with representation at each meeting. Also, members were able to disseminate information on business happenings through a comprehensive email and fax list via the Chamber of Commerce's office.

An Administrative Assistant was hired part time in the spring of 2000 to assist with bookkeeping, telephone calls, and internal office maintenance and event coordination. Also, the chamber employed interns from Lyndon State College who worked on event planning, marketing and public relation materials and projects for 2001.

Marketing and Public Relations media pieces including the Annual Chamber of Commerce Directory, Littleton Town Map and Mountain Country Tourist Magazine were produced offering members an opportunity at cost effective advertising. Plus, comprehensive media kits and relocation/tourism packages were mailed out throughout the year informing interested parties of the Littleton Area.

With a New Year approaching, the Littleton Area Chamber of Commerce continues to maintain a strong presence in the Littleton

Area while maintaining a distinct identity in a competitive market. Constant revamping and enhancement is being reviewed each day of the projects of the Chamber of Commerce with careful assessment of the direction in which to go forward to, while maintaining a long standing reputation. It is an honor to be part a part of such a dynamic community and

the chamber looks forward to serving it's membership, community citizens and visitors of the Littleton Area each day.

Respectfully submitted,

Bridget Atkins  
Executive Director

Chamber of Commerce Sign





# LITTLETON COMMUNITY CENTER

As the Community Center goes into the twenty-first century I want to thank all of those who continuously help to keep the Center in a condition to serve all that use the center.

This year we had a change of hostesses and we welcome Wendy Marino.

We have had a busy year as usual, with over 35,000 people coming and going using both the main house and the annex. This year thanks to the townspeople we had the main house completely painted by Jerry Drepeau. This was needed very much. Hopefully we will do the annex next year.

Our new hostess has enhanced the Community Center with much needed hospitality and is doing a great job.

The Christmas season was as usual decorated in great splendor for the season and every group and organization was lifted into the season of joy and thankfulness by the decorations in the building.

I would like to close and thank all of the directors for their guidance and support in serving all of the Littleton people and the surrounding area.

Sincerely,

Raymond Hopkins, President

## LITTLETON GARDEN CLUB

Our club's 62<sup>ND</sup> year was a busy, productive and rewarding experience. LGC continues to carry on with the goals of its first president, Anna Pennock, whose theme was "Make Littleton Rare with Gardens Fair-More and Better Gardens." Our one Charter Member, Beatrice Blasenak, residents in Franconia.

Summer and winter beautification projects are done annually throughout the community. Design, purchase of plants and/or shrubs, planting, potting soil, compost, mulch and water were all provided for the window boxes on: Cottage Street Bridge, Chamber of Commerce Information Booth, Community House and Annex, Opera House, Post Office and two planters at the Community House, Littleton Library and Main Street Garden.

Ongoing maintenance of two Main Street gardens, two West Main Street gardens plus our "No Budget" garden where the new stop light is located --- Community House gardens --- Anna Pennock Memorial, Veteran's Memorial, American Legion Flagpole and Remick Park gardens, including the 1995 PETALS Project of landscaping around the bandstand, continues. Our Conservation Perennial Garden was started by Webelos-Boy Scouts, two member of which are now Eagle Scouts.

Winter beautification consisted of providing decorated wreaths and swags and filling window boxes with greens for the Town Buildings. Christmas tray favors were made and distributed to patients at the Hospital and Health Care Facilities.

Community Service Volunteers assisted us in repainting all of our window boxes, two

concrete tubs at the Community House Annex and the guardrail at the Town Building as well as maintenance of area gardens.

We again sponsored a Junior High student to Summer Conservation Camp along with the Smokey Bear / Woodsey Owl Poster Contest.

Garden Therapy Projects included the annual seed planting program with the Library children and Seniors at the Senior Center, a Living Wreath workshop with Junior Girl Scout Troop 2243 and floral arranging sessions for the Library weekly arrangements.

The Littleton Opera House Victorian Butterfly Garden, a PETALS Project (Protect the Environment Through Action, Learning and Service), was the highlight of the year. We wish to thank all who donated their services: Boy Scout Troop 209 for building the retaining wall; Littleton Public Works Department for supplies, designing, building and painting the Victorian Fence, accomplished by David Babin, George Chartier, Rex Fisher and Norman Pineo. Thanks to Gary Goodwin for our natural stone butterfly bath, Poulsen Lumber, Brayhill Nurseries and all of our gardening friends.

Another new project this year was working with the Tributary Trails Bluebird House Program. Members of Boy Scout Troop 209 LGC members placed twelve bluebird houses in strategic areas at Remick Park.

Townpeople, visitors, school students and businesses have all expressed appreciation for the many civic beautification of their own.

We feel our efforts have added to the reputation Littleton is gaining as a "21<sup>ST</sup> Century Dream."

Lucy Magoon  
Civic Beautification

Butterfly Garden at Town Hall



# LITTLETON HISTORICAL SOCIETY

The Littleton Area Historical Society and museum again had a busy and active 2000. We received a number of gifts of artifacts adding to our museum.

Our monthly programs this year consisted of many important aspects of the Littleton Area. We started our in January with "Historical Perspectives from Concord." Our speaker was Executive Counselor Ray Burton. David Wood from AHEAD spoke on "The Ammonoosuc Green Project in Littleton." In July we celebrated Founders Day at the Rocks Estate property in Bethlehem, it included a slide show and lecture by property manager Nigel Manley and concluded with a walking tour of the estate.

In August, we went to Northern Forrest Heritage Park in Berlin. A lecture was given on Berlin's extensive logging history plus a tour of the replica on-site logging camp. Jere Eames gave a talk about the "Littleton Grist Mill," on the Ammonoosuc River in September. The October meeting held at the Community Center was titled "History of the First United Methodist Church." A talk was given by historian Linda McShane. This was done as an ongoing celebration of the Methodist Church in Littleton the church is celebrating its one hundred and fifty years of their building on Main Street. Then in November we had our collectibles show and

tell, which is always a good time in looking at many odd artifacts and trying to see what they were used for. Also many old pictures of past residents, people and buildings were shown. All of these programs were followed by a social time of coffee and treats. This year we regretfully lost our first Curator Dee Rupert, due to health reasons. The time Dee was with us she did many things to improve the function of the museum, updated filings and made a complete inventory of all our artifacts for insurance coverage. Again, we accepted her resignation with regrets.

The museum coordinators and members continue to help and assist the Littleton Main Street Project in their endeavors.

Finally, I would like to thank our Curator and all of the volunteers for a job well done. This is my last year as President and I would like to thank all of the committees and the townspeople for their support and help in these past three years.

We look forward to the future and the challenges that come with preserving Littleton's rich history.

Respectfully Submitted,  
Raymond Hopkins, President

# LITTLETON INDUSTRIAL DEVELOPMENT CORPORATION

The Littleton Industrial Development Corporation has concluded an active year of meaningful activity.

We are active participants in a tri-town cooperative effort to consider the possible extension of Littleton infrastructure (water, electricity, sewer) south on the Mt. Eustis Road into Lisbon, as well as the same possibility on the Brook Road in Bethlehem to the Evergreen Business Park area. Joint meetings have been held with representative selectmen with the three towns and an LIDC subcommittee chaired by Edward Hennessey cooperating with counterparts from Lisbon and Bethlehem and the North Country Council. An application by the Town of Littleton to the Economic Development Administration (EDA) has been completed requesting \$25,000 to initiate a tri-town planning grant and a favorable decision is expected. This type of inter-town cooperation on economic development is exciting and appreciated by EDA officials.

The Littleton Coin Company has settled into their beautiful 64,000 square foot building and we need to recall that they had looked initially at a 15-acre site within the Industrial Park. That choice had to be abandoned when wetlands were examined with the Department of Environmental Services (DES) in Concord. Since then, as requested by DES, the LIDC has completed a professionally written Master Wetlands Survey of all the land from I-93 through the LIDC Park to the Lisbon line. We, aided by our wetlands consultant, Ray Lobdell, have met with Councilor Ray Burton and the officials at DES in Concord. We have reached some basic

agreement on appropriate alternatives available at the time we have a specific prospect for the land area between Schwan Sales Enterprises and Harrison Publishing. One opportunity may be an enlargement of the development area on this lot combined with a permanent land banking of other LIDC lands with wetlands.

Verizon (formerly Bell Atlantic) has completed its equipment building within the Park and we await the installation of new fiber cable throughout the Park and ultimate utilization by the 12 businesses currently operating in the Park. Upon completion of the installation (perhaps June 2001), Verizon will transfer existing cables to the new pole line and removal of the antiquated pole line can commence, which will certainly improve the aesthetics in the Park.

LIDC is currently considering a proposal for sale of an additional 4.2 acres within the Park and look forward to a favorable response in the very near future.

The vast majority of our meeting time and collective and individual efforts has been expended on the creation of the Littleton Area Learning Center. In partnership with Northern Community Investment Corporation (NCIC) in St. Johnsbury, Vermont, we conducted an intensive application and solicitation of federal and state funds for this adult education learning center. With the substantial experience and efforts of Paul Denton, President of NCIC, we successfully applied for and obtained a \$1,000,000 Community Development Block Grant (CDBG) in Concord. These funds have

been used to purchase the former Coin Company building and warehouse on Union Street.

Simultaneously, LIDC and NCIC made an application to the Community Development Finance Authority in Concord and were awarded \$625,000 Community Development Tax Credits for the Littleton Area Learning Center project. Individual directors made 16 presentations and 15 donors over-subscribed to the \$625,000 request. This successful effort will result in \$500,000 of funds being available for the internal reconstruction of the building to handle the needs of the Department of Employment Security (DES) for April 1, 2001, the College for Lifelong Learning (CLL) on May 15, 2001, and the New Hampshire Community Technical College System (NHCTCS) for June 15, 2001.

In addition, the Commissioners of the Department of Safety and Department of Transportation and the Fire Marshall for the State of New Hampshire have individually requested the assistance of Senator Judd

Gregg in the procurement of a \$1 million grant from the federal budget to provide training and technology for the establishment of an interactive learning center housed in this building and connected to the Police and Fire Academies in Concord as well as the Department of Transportation headquarters. The Littleton Area Learning Center has received many inquiries from private employers, regional affiliations such as the banking community, for the possible utilization of this facility to meet their needs. It will be an exciting evolution and a most worthy effort and accomplishment to serve the educational needs of our entire region for generations to come. An additional \$750,000 of financing will be required and will be raised by the Littleton Area Learning Center, LLC.

Respectfully submitted,

*Paul J. McGoldrick, President*

# LITTLETON INDUSTRIAL PARK 1974 - DECEMBER, 2000

<u>EXPENDITURES</u>	<u>TOTAL</u>	<u>SOURCE OF FUNDS</u>				
		LIDC	TOWN	EDA	FmHA	STATE OSP
Planning/Engineers, 1973	\$ 15,000		\$ 15,000			
Phase I/Land Purchase, 1974	\$ 68,000	\$ 23,000			\$ 45,000	
Burndy Road, 1975	\$ 85,000	\$ 85,000				
Burndy Sewer, 1975-76	\$150,000		\$150,000			
Phase I/Lower Road, 1976	\$150,000		\$ 60,000	\$ 90,000		
Phase I/Interest	\$ 20,000		\$ 20,000			
Kenmartin/Water-Sewer, 1981-82	\$ 18,000	\$ 18,000*				
Phase II/Land Purchase, 1983	\$ 75,000	\$ 11,000		\$ 24,000	\$ 40,000	
Phase II/Study-Topo Maps, 1983	\$ 16,000	\$ 16,000				
Phase II/Road,Sewer,Power, Water, Drainage,Site Improvements, 1984-85	\$755,500	\$176,000	\$ 82,000	\$481,500	\$ 16,000**	
Access Road-Preliminary Engineering, 1988	\$ 20,000	\$ 5,000		\$ 15,000		
Access Road-Intermediate Engineering Rights of Way, Environmental Testing, 1990-91	\$103,100	\$ 50,000	\$ 53,100			
Bridge OFF Ramp/ Access Road Clearing Footprint through landfill LIDC share - 20%, 1992-93	\$ 35,600		\$ 35,600			
Access Road to LIDC Park & Littleton Recycling Center, 1994-95	\$802,400		\$519,000			\$283,400
Phase III Existing Park Improvements, 3,300 ft. Mt. Eustis Rd. to Lisbon line, road, sewer, water, power, drainage; paving, water system, land transfers, 1994-97	\$1,592,093		\$ 92,093	\$1,500,000		
	\$3,905,693	\$384,000	\$1,026,793	\$2,110,500	\$101,000	\$283,400
PROPERTY TAX REVENUE:						
1977-1999	\$3,279,725					
2000	303,172					
	\$3,582,897					
JOBS!						
2000	1,150					
ANNUAL PAYROLL						
2000	\$33,000,000					
Annual Economic Benefit Factor 3.0	\$99,000,00					

LIDC: Littleton Industrial Development Corp.  
 EDA: Economic Development Admin.  
 FmHA: Farmers Home Administration  
 OSP: Office of State Planning Grant  
 \*Five year note fully paid  
 \*\* Power Line Improvements

## LITTLETON MAIN STREET

The past year has been one of tremendous achievement for the hard work of the Main Street volunteers. In May 2000, Littleton Main Street, Inc. was rewarded with the recognition of Littleton as the NH Main Street 1999 Community of the Year. That was only one of the 11 awards received by various businesses and committees involved with the Main Street effort. Many of those awards were for private investment in building rehabilitation, a keystone of the Main Street revitalization effort.

Using the tools developed by the National Main Street Center, LMSI continues to provide the impetus and inspiration for a number of efforts in downtown Littleton. Those efforts are intended to meet the LMSI mission to 1) preserve the historic charm of the downtown area, 2) work within the community to keep the town center healthy and vibrant, and 3) position the town as a destination for regional shopping and tourism.

The following is a capsule of each LMSI committee's major efforts during the past year:

**DESIGN COMMITTEE:** In 2000, LMSI's Design Committee awarded more than \$2,000 in façade grants to businesses within the Main Street district. Following a policy established in 1999, LMSI also provided façade grants to two businesses outside the district. The Design Committee has prepared a resource guidebook for business and building owners that wish to undertake physical improvements to their properties. Committee members have continued to provide individual design consultation. In

anticipation of development of the Riverwalk, the committee is also turning its attention to Mill Street and encouraging façade upgrades on Main Street buildings whose backs face the river.

**ECONOMIC RESTRUCTURING:** The Economic Restructuring Committee is continuing to focus on market analysis, proceeding with its work of evaluating the mix of retail activities in the downtown district. The goal is to support the expansion of existing businesses where possible and invite new business that will complement what is already here. Technical support is a major service of the Main Street program. In October, the NH Main Street Center brought Jon Schallert, a nationally recognized retail consultant, to Littleton. More than 50 retailers and marketing students from Littleton and the region attended Schallert's seminar at the Opera House. Seven businesses also received a low-cost individual store evaluation by Schallert.

**PROMOTION:** The Promotion Committee continues to work with stores on the Alive After Five Fridays marketing effort to meet the expressed need of customers for longer store hours. Through the generosity of the Eames family, the Pollyanna statue, developed through a grant from the NH Arts Council, is being sculpted. Pollyanna has found a home on the lawn of the Littleton Public Library, thanks to the courtesy of the library board of trustees. The committee has received grant funding for another artistic venture through the council for a mural project on the Salomon Block. Video footage of downtown Littleton is being compiled to create a marketing piece with a variety of



potential uses. Capping the year's successful efforts was the highly popular Farmer's Market held on the south side of the Ammonoosuc River for 15 weeks from July to October. Participants are committed to conducting the market again in 2001. The committee also inaugurated its historic plaque program by unveiling the first of a series of plaques that will form the basis for an expanded historic walking tour in downtown Littleton. The first plaque installed was on the United Methodist Church, timed to coincide with the 150<sup>th</sup> anniversary of the church's founding.

**ORGANIZATION:** Coalition building and partnering is a key part of any Main Street program, as well as managing the administrative functions. The Organization Committee has continued to shepherd the relationships LMSI has fostered in the community as it seeks to maintain healthy pledge levels to financially support the program. The committee has undertaken a review and updating of the corporation bylaws, established a regular review process

for the LMSI strategic plan, put new energy into volunteer recruitment, and established a personnel committee to address regular goal setting and monitoring for LMSI staff.

The success of any Main Street program is measured by reinvestment of private and public resources in the downtown. Preliminary, conservative estimates put the downtown private investment on Main Street, Littleton during the last ten months of 2000 at more than \$170,000, public improvements at more than \$40,000, and promotional events at \$27,500. These are impressive figures considering many of the individual projects range from simple touch-up painting to more elaborate installation of new signs, awnings or lighting.

Littleton Main Street, Inc. is grateful for the continued support of all its partners – those who have contributed financially, and those who commit their time and labors to making downtown the heart of this community. The board of directors is looking ahead to an equally impressive year in 2001.

Main Street Flags



Outstanding Main Street Community 1999



## LITTLETON PET CENTER & KENNEL

By offering Animal Control Services to the Town of Littleton, we directly assist both the Police Department, and the Town Clerk in several aspects relating to dog licensing, domestic animal laws and control. As well as weekly patrolling, we receive hundreds of calls each year pertaining to dogs at large, pet bites, pet abuse and neglect, sickly or injured animals. During the past year from January through November 1<sup>ST</sup>, we physically responded to:

- 112 Dog related incidents
- 14 Cat related incidents
- 18 Miscellaneous

(raccoon/squirrel/bird/skunk)

Stray dogs are the largest reason for calls we receive. We picked up and held in the safety of our kennel, 94 dogs. 75 of those dogs were returned to their owners. There were 19 dogs that we were not able to find an owner to claim then; and in turn had to find them new homes.

We also receive calls weekly for people having problems with stray cats. We would love to find a solution to this problem, but at this point have to inform the public that there just aren't Town funds to handle this situation; and ask them to try to take personal responsibility to take it to one of the New Hampshire Humane Society's.

The Town licensed 1108 dogs this year. Due to the large amount of stray dogs we pick up, we would like to urge people to put these tags on their dogs, so when we do pick dogs up, we will be able to contact the owner.

Our hope for the future would be more people taking greater responsibility for the health and welfare of their pets. They are dependent on us for their every need.

Respectfully Submitted,

Randy & Mary Whiting  
Littleton Pet Center & Kennel  
Town Animal Control Services

# MOUNT WASHINGTON REGIONAL AIRPORT

## Accomplishments in 2000

1. Raised \$18,100 from local businesses and supporters toward construction of a new terminal and visitor center.
2. Constructed a new post and beam terminal and visitor center.
3. Increased the membership in the Regional Authority from nine to eleven towns, with the addition of Littleton and Lincoln.
4. Revised hangar leases and rate structures to be more in line with lease rates at similar airports in Northern New England.
5. Continued to build MWRA's credibility with and support from the State Division of Aeronautics and the Federal Aviation Administration.
6. Received the support of FAA for a feasibility study to determine the market potential and engineering study for a longer runway.
7. Hired an airport manager.
8. Improved the appearance and maintenance of the facility.

## Goals for 2001

1. Complete a feasibility study that will determine the market potential of the airport, how long the runway would need to be to meet this potential, and what it would cost to build it.
2. Increase the volume of transient traffic through marketing and promotions, creation of a website, and hosting of events for visiting pilots.
3. Provide more ground transportation for visiting pilots.
4. Participate in joint promotions with key tourism businesses in the region.
5. Create a stronger, more active committee within the commission.
6. Begin a multi-year tree-clearing project to remove obstructions from the approach to the runway.

# NORTH COUNTRY COUNCIL

The year 2000 has been a year of change for North Country Council. After 10 years as the Executive Director, Preston Gilbert left North Country Council to take a position at Syracuse University. Replacing Preston as the Executive Director is Michael King who had been the Operations Manager and Controller for the Council. Additional changes included the hiring of Blake Cullimore as Regional Planner and the hiring of Stacey Wyvill as Community Planner.

We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. A summary of some of those projects is as follows:

## Transportation:

- Reviewed, and submitted to the Department of Transportation 27 transportation enhancement projects for the North Country.
- Began the coordination of the Route 2 Corridor Planning Study with the communities along Route 2.
- Received funding from the NHDOT to begin an I-93/Route 18/Route 302 planning and research project.
- Participated with the NHDOT and member communities in the development of a regional bike path map (still in progress).
- Provided technical transportation assistance to the majority of the communities in our region.
- Coordinated the North Country Transportation Committee.
- Conducted 135 traffic counts in 41 communities.

## Economic Development:

- Submitted and received federal funding for two major public works projects (The Plymouth Green Street project, and the Mountain View Hotel project).
- Coordinated the North Country District Economic Development Committee.
- Coordinated and published the results of a region wide survey of business and workers in the North Country.
- Published the Living Wage Study for the North Country.
- Updated the Comprehensive Economic Development Strategy (CEDS) for the region.

## Community/Regional Planning:

- Provided technical assistance to 28 towns throughout the region.
- Updated seven master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the Office of State Planning.
- Coordinated and project managed the American Heritage River project. This is a project sponsored by EDA to develop best management practices for land use and development along the Connecticut River.
- Performed a town wide inventory of junkyards for one of our member communities.

## Environmental Planning:

- Provided technical assistance to over 34 communities in the area of solid waste and hazardous waste management.

- Served on the Governors Solid Waste Task Force.
- Coordinated the Household Hazardous Waste Management collections for 32 communities.
- Managed an EPA project to increase recycling in the hospitality industry.
- Managed a source water protection program for the Department of Environmental Services, which developed methods to help in the prevention of surface intake contamination.
- Developed a non-point source pollution education program for a number of our communities.
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Many of these programs will continue into the year 2001. We continue to enhance our staff capacity and will be looking to provide additional technical assistance and planning support to all our communities. Major

programs for the year 2001 will be the fourth biennial Transportation Improvement Program (TIP) update, the submission of two new major economic development funding requests (maybe more), an increase in assistance to communities updating their master plans and zoning ordinances with an emphasis on some of the new zoning challenges we are facing (e.g. cell towers), the publication of a regional plan, and the continued assistance of solid waste management with an emphasis on conducting town audits on their solid waste management practices.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely,

Michael J. King  
Executive Director

# NORTH COUNTRY HOME HEALTH AGENCY, INC

Each year, home health care plays a larger role in providing community-based health care services and programs. Increasing numbers of people prefer to receive their health, medical and supportive care and services outside the hospital or nursing home. These people include seniors who need help to stay in their own homes, adults who are caring for aging relatives, young people with chronic illnesses and people of all ages who are discharged from the hospital following the stays that are still becoming shorter and shorter.

North Country Home Health Agency (NCHHA) nurses, therapists, aids, homemakers and companions assist people who are recuperating from surgery, individuals coping with chronic illnesses and families and community members caring for loved ones and friends. Expensive hospital stays are reduced, moves to nursing homes are eliminated or delayed and families are supported through the competent and comprehensive care provided by NCHHA staff. By attending to the needs of the uninsured and underinsured, NCHHA is helping contain town and county health care expenses.

Home care agencies, countrywide were faced with drastic reductions in Medicare reimbursements in 1998. Right on the heels of those cuts came an entirely new reimbursement system for Medicare in October of 2000. This new system necessitated new computer systems and re-working all functions of a home health agency. Our greatest challenge continues to be addressing our priority to provide

essential services to all, regardless of their ability to pay. Thanks to town support, county and state grants and individual donations, NCHHA continues its 29-year tradition of responding to the home health care needs of North Country residents.

## Explanation of services:

- Skilled services – shorter hospital stays and new technology allow many treatments to be done in the home, provided and administered by skilled professionals, such as nurses and therapists.
- Supportive Services – home health aides, homemakers and companions ensure ill and disabled people can live in healthy households, have clean clothes, nutritious meals and help in their daily lives.
- Hospice – a holistic, family-supportive, medically directed, team-oriented program that seeks to treat and comfort individuals and families coping with terminal illnesses.

Services provided to residents of the Town of Littleton in 2000 included:

RN	1,292
Therapies	659
Home Health Aide	2,887
Homemaker / Companion	<u>1,074</u>
Total Visits	5,912

North Country Home Health Agency;  
Keeping the Heart in Homecare.

Respectfully submitted,  
Gail Jurasek, Executive Director

# NORTH COUNTRY YMCA, INC

Greetings from your North Country YMCA! On behalf of the Board of Directors, I wish to thank the Town of Littleton for allowing us the opportunity to submit this annual report.

Since the late sixties, the North Country YMCA (NCYMCA) has reached thousands of families throughout northern NH and VT by offering and supporting programs through the school and in communities, delivering an outreach YMCA. After one year as a provisional YMCA, we are elated to announce we received our full charter status July 30<sup>TH</sup>, 1999 from the National YMCA of the USA. This charter confirms the commitment that an "alternative facility YMCA" – a "Y without walls" – is a necessity in rural areas of the country and the collaboration between the towns, schools & community associations is imperative. Hence, our financial support demands on corporate, town and individual donations; program fees; collaborative grants; and town/school facility use for the multitude of programs offered.

Follows are highlights of the North Country YMCA's involvement within the Town of Littleton during our first year as a fully chartered YMCA and the fulfillment of our mission in providing programs that build healthy body, mind and spirit for all:

## PROGRAMS

S.A.F.E. – Stay after for Enrichment

After School Program, Lakeway Elementary; Soccer and Field Hockey Specialty Summer Camp Weeks; Adult Health & Fitness Classes; Adult Aquatic Program & Aquatic Safety Class; Alpine Club; Walking Club;

Yoga Instruction; High School: Junior Business Management Institute (JBMI), Youth & Government, Older Girls' Conference, Leadership Training Institute; Surviving Junior High Conference; Business Management Association; *New Offering – "Y's Way to Strengthening for Active Older Adults."*

## EVENTS

Walkamerica, November Textile Drive, Hoop Shoot, Gilbert R. Rhoades Memorial Track Meet, Lilac Fun Run/Walk/Blade, Anything That Goes Show.

COMMITTEE REPRESENTATION & ADVOCACY (all within the Town of Littleton)

Littleton Area Senior Citizens Advisory Committee, Community Action Team, the WALL, North Country Council, Chamber of Commerce, Scenic By Ways & OSP CT River Commission, Community Profile, Rotary Club, Concordia Project, and Industrial Roundtable.

We look forward to our continued relationship with the Town of Littleton and providing opportunities for all of our families to enjoy. Please don't hesitate to contact us by calling the office at 747-3508, fax at 747-2408 or by accessing our web page with complete program information at [www.haverhillNH.com/YMCA](http://www.haverhillNH.com/YMCA).

Again, thank you, on behalf of the North Country YMCA Inc. Board of Directors, I remain,  
Sincerely,  
Dianne L. Rappa, Executive Director

# POLICE ADVISORY COMMITTEE

The Littleton Police Advisory Board was created by the Selectmen in January 2000. Members include adults and teens from the Town of Littleton, retirees, business owners and students. The purpose of the Citizens Advisory Board is to assist and support Police management, direction and operation. To learn, understand and effectively address Police service needs and requirements of the community. The Advisory Board has also worked to foster improved communication between the Police Department and the residents of the Town of Littleton.

Throughout the year meetings have covered specific topics, such as:

- ❖ Plymouth District Teen Court – Diane Lane and other participants presented the concept of the Teen Court and the success of the Court that has been in place in Plymouth for two years.
- ❖ Several of the current Officers of the Police Department have participated in the Board Meetings held on the third Monday evening of each month.
- ❖ Members of the Board attended and participated in a self-

defense class sponsored by the Support Center against Domestic Violence and Sexual Assault.

The Mission Statement adopted by the Citizens Advisory Board is to promote a positive Police-Community relationship. To gain the public's confidence and support for the Littleton Police Department.

To this end, the Board has begun two pilot Neighborhood Watch Programs. These programs were not established because of a rise in crime, but to create a better community in which we can live and grow; a community, which looks out for one another.

IF ANY CITIZEN HAS A CONCERN OR COMMENT THEY ARE ENCOURAGED TO CONTACT ANY OF THE BOARD MEMBERS THROUGH THE LITTLETON POLICE DEPARTMENT.

CURRENT MEMBERS ARE AS FOLLOWS:

EV CHAMBERS, ANN CHAMPAGNE, DENNIS FEKAY, JESSICA GENDREAU, PAM HENNESSEY, RAY HOPKINS, KRISTEN LUCAS, LINDA MACNEIL, ELSBETH MITCHELL, DALE MITCHELL, SUZANNE MOBERLY, MAC STARRING, PAUL STARRING AND BRIEN WARD.



## ROSS AMBULANCE

To the Select Board, Tax-payers and citizens of the Town of Littleton,

I would like to open by thanking you for the opportunity to serve Littleton in the year 2000. Serving the citizens of this community is a privilege that the Ross Ambulance Service crews take seriously. Together we were able to accomplish many of our goals for the year.

Our contract with the New England EMS Institute has allowed us to assist in the education of two paramedics (the highest level possible in EMS). These two individuals have passed the National Registry of EMT's paramedic exam and are currently working in the area. We employ 3 other EMT's who are working toward their paramedic as well and expect they will be testing within the next several months.

The dispatch method the Town of Littleton adopted last year for ambulance has worked very well. By using the same dispatch center as the Fire and Police Departments the most appropriate resources can be sent to each emergency.

While the CPR and First-Aid training we planned was not nearly as successful as we had hoped. This is still a goal for the coming year. We are currently looking at ways to provide the American Heart Association's "Heart-Saver" program at a very low cost, possibly free. The "Heart-Saver" is not a certification level program, so as always if you or your business needs CPR and First-Aid classes for any reason other than your own personal knowledge please contact our office. We will continue to offer free blood

pressure testing, just stop in any time and see the crew that is on duty.

As a citizen of Littleton you can be very proud of the EMS system that serves you. A call to 911 sets in motion the utilization of resources from State, County and Municipal governments. The state will answer your call and provide EMD (Emergency Medical Dispatch), which first consists of predetermined questions that will tell the dispatcher what is happening. The 911 dispatcher will then give pre-arrival instructions these will assist you in helping the patient before help arrives. While all this is happening the 911 dispatcher will send the information via computer to the Grafton County Sheriffs Department, and at some point early in the emergency will phone the county to confirm receipt of the information. At this point the county dispatchers page out the appropriate resources for the emergency. Now the Municipality gets involved by responding what ever is needed to handle the emergency in the most efficient manner. This final area is where Littleton excels.

Police, Fire, EMS and the Littleton Regional Hospital physicians and staff all work together toward the singular goal of providing the best patient care possible. While this concept may seem elementary, let me assure you it does not happen in every community. There are several places where police won't respond to medical emergencies. Places where the rivalry between Fire and EMS runs so deep that they can't work well together even when it matters the most. None of this occurs in Littleton. From road crews coming out to treat a slippery road to physicians giving advice and direction to EMT's and paramedics in the field, everyone

is working toward the health and well being of the citizens in town.

In closing, if you would like to be a part of this system, or just have a question as to how it works please call or stop by.

Activity report:

Emergency transports: 353

Emergency transfers: 23

Non-emergency transfers: 123

Non transports: 206

Total Requests: 705

Some of our crew & their families at a late fall gathering:

Respectfully Submitted,  
Adam Smith  
Manager,  
Ross Ambulance Service

Ross Ambulance Crew 2000



## TRI-COUNTY COMMUNITY ACTION

The following is a report of services provided in fiscal year 1999-2000:

In total, 996 units of service were provided to 1,458 of Littleton's Citizens. Community Contact provided 421 direct energy services, and certified 219 fuel assistance households. Of those 486 persons, 110 were elderly and 101 were disabled. The total fuel assistance benefits for Littleton CAP clients this year totaled \$140,200. There were 82 health referrals, 207 on housing issues, 69 on income concerns and budget, 1,125 on food pantry and/or nutrition, 11 Salvation Army and 81 other referrals. FEMA Funds assisted 4 families with \$310.03 for rent and food. McKinney Funds aided 1 household with \$100 for rent. Salvation Army gave \$383.65 in assistance. Weatherization improved the energy efficiency of 9 homes, at \$15,936.

**Tri-County Community Action has spent  
\$156,929.68**

**On Littleton Citizens Between July 1, 1999  
and June 30, 2000.**

Community Contact provides these and other necessary services for the less fortunate

citizens in our communities. We are depending upon funding from your Town and neighboring communities countywide. The local funds are combined with the Community Services Block Grant, Fuel Assistance and New Hampshire Emergency Shelter Grant, Homeless Programs and FEMA. We also are the conduits through which the USDA Surplus Food gets distributed to the food pantries throughout Grafton County to serve our residents.

We appreciate the Town of Littleton's past support and cooperation and look forward to continuing our partnership to provide essential services to your residents. Please feel free to call me if you should have any questions, at 444-6653.

Very truly yours,

Cecilia Vistica  
Grafton County Community Contact  
Manager

# WHITE MOUNTAIN MENTAL HEALTH & DEVELOPMENT

White Mountain Mental Health and Developmental Services has been a resource for individuals and families in the Town of Littleton for nearly 30 years. During this time, our services have expanded and diversified. During the year 2000, we have continued to grow, as the number of persons needing our services increase. Currently, more than 800 people are receiving our mental health services, and 160 families with a developmentally disabled member obtain some form of assistance, often 24 hour per day housing and vocational support.

In these complicated and stressful times, many community members seek assistance from us for a variety of reasons, ranging from debilitating mental illness to situational crises. The support of the Town of Littleton has allowed us to continue to offer services to residents who are uninsured or under-insured.

This year could be called "the year of the child" at our organization. We have been the lead agency and fiscal agent for the CARE-NH grant. This child mental health initiative is an effort to change the system of care for children and families in order to allow children with serious emotional problems to be treated in their own community. Anyone who is a parent or is involved with youth will recognize the urgent need for both prevention and treatment of childhood emotional and behavioral issues. As we move forward, in partnership with the schools, parents, and other human service organizations involved in this project, we are hopeful that Littleton will become a community that responds quickly and effectively to the needs of families with a challenging child.

We have also been able to offer a new array of services to families with a developmentally disabled child. We are working closely with SAU

#35 and neighboring school districts to create a local network of services, which will augment and enrich the opportunities currently available to children with special needs. Our goal is to greatly decrease the need for "institutional" or "group home" care in our region by supporting families and schools to provide "state of the art" services without the need for a child to leave home.

Along with these new efforts, we continue to provide the services, which allow individuals with disabilities to function as productive citizens. You may be surprised to realize that most of our services are now provided outside of our building. We bring all kinds of practical supports to persons coping with mental illness, including assistance with housing, jobs, and all of the functions of daily living, which can become enormous, challenges seriously ill people. Our philosophy is one of hope and recovery: mental illness is usually biologically based and extremely treatable.

Likewise, we are optimistic regarding the potential for persons with a developmental disability to be a true part of the life of our towns. Persons whom we support are becoming more visible as employees and even owners, of local businesses. We are excited by the often previously unrecognized capabilities that these individuals can bring to our town.

As we move into the New Year, we are happy to be part of a thriving community that values each of its members and recognizes that every person can contribute to the overall health of the total community.

Thank you for your continued support.

Jane C. Mackay  
Area Director

TOWN OF LITTLETON

## ALL EMERGENCY CALLS

### DIAL 9-1-1

#### OFFICE HOURS

OFFICE	HOURS	PHONE/FAX/EXT.	
Fire Department 230 West Main Street	Monday-Friday 8:00 AM – 4:00 PM	P# 603-444-2137 F# 603-444-2218	
Library 92 Main Street	Monday-Friday 10:00 AM – 7:00 PM Saturday 10:00 AM – 2:00 PM	P# 603-444-5741 F# 603-444-1706	
Municipal Offices Two Union Street	Monday-Friday 8:00 AM – 4:00 PM	P# 603-444-3996 F# 603-444-1703	
Town Manager, Donald Jutton		X-14	
Director of Admin. Services, Jason Hoch		X-13	
Executive Assistant, Donna Santo		X-15	
Office / Facilities Mgr., Joe Wiggett		X-12	
Planning & Assessing Clerk, Carol Cullen		X-16	
Principal Bookkeeper, Jeannie MacLeod		X-11	
Receptionist, Kathleen Cassady		X-10	
Director of Public Works, Cathy Conway		X-17	
Intern, Aaron Noyes		X-18	
Town Clerk, 26 Union Street Judith White	Monday-Friday 8:00 AM - 12:30 PM 1:00 PM – 4:00 PM	P# 603-444-3996 F# 603-444-1715	X-40
Assistant Tax Collector 26 Union Street Linda Dowling	Mon., Wed. & Fri. 8:00 AM - 12:30 PM 1:00 PM – 4:00 PM	P# 603-444-3996 F# 603-444-1715	X-41
Welfare Director 26 Union Street Joan Santy	Monday-Friday 8:00 AM - 12:30 PM 1:00 PM – 4:00 PM	P# 603-444-3996 F# 603-444-1715	X-39
Highway Department 240 West Main Street	Monday-Friday 6:30 AM – 3:00 PM	P# 603-444-5051	

Transfer Station  
Mount Eustis Road

Tuesday & Thursday  
12:00 PM – 4:00 PM  
Wednesday  
12:00 PM – 6:00 PM  
Friday-Saturday  
8:00 AM – 4:00 PM  
Closed Sunday

P# 603-444-1447

Burn Dump  
Mount Eustis Road

Tuesday & Thursday  
11:00 AM – 3:00 PM  
Saturday  
8:00 AM – 4:00 PM

P# 603-444-1447

Sewer Department  
Wastewater Treatment Plant  
323 Meadow Street

Monday-Friday  
6:30 AM – 3:00 PM

P# 603-444-5400

# TOWN OF LITTLETON

## TOWN MEETING WARRANT

To the inhabitants of the Town of Littleton in the State of New Hampshire, qualified to vote in town affairs:

### *FIRST SESSION*

You are hereby notified to meet for the First (Deliberative) Session of the annual meeting, to be held at the Littleton High School Auditorium, Littleton NH on the sixth day of February 2001 being Tuesday, at (six thirty in the evening) (6:30 P.M.) The First (Deliberative) Session will consist of explanation, discussion, and debate of each of the following warrant articles, and will afford those voters who are present the opportunity to propose, debate and adopt amendments to each warrant article, except those articles whose wording is prescribed by state law. This session will be conducted in cooperation with the Littleton School District.

### *SECOND SESSION*

You are also notified to meet for the Second Session of the annual town meeting, to elect town officers by official ballot and to vote by official ballot on the warrant articles as they may have been amended at the First Session, to be held at the Littleton Opera House, 2 Union Street, Littleton NH, on the thirteenth day of March 2001, being Tuesday, at eight o'clock in the forenoon (the polls are to be open at 8:00 A.M. and may not close prior to 7:00 P.M.) to act upon the following:

### **ELECTION OF OFFICERS**

**Article 1** To choose all necessary officers for the ensuing year (Ballot Vote)

### **MIXED USE 1 ZONING DISTRICT**

**Article 2** Are you in favor of the adoption of the Amendment to Littleton Zoning Ordinance for the creation of a Mixed Use-I District? The proposed district shall have as boundaries the center line of NH Route 18/135 on the east, I-93 on the north, the center line of NH Route 18 on the south and to the western boundary of the parcel shown as Tax Map 240, Lot 21, as depicted on the Tax Map revised through April 1, 2000. Further, the District includes the parcels shown as Tax Map 241, Lot 4 and Tax Map 241, Lot 5, as depicted on the Tax Map revised through April 1, 2000.

*RECOMMENDED BY THE PLANNING BOARD*

## **TOWN BUDGET**

**Article 3** Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling, \$4,835,469 ( Four Million Eight Hundred Thirty Five Thousand Four Hundred Sixty Nine dollars).

Should this article be defeated, the operating budget shall be \$4,694,720 (Four Million Six Hundred Ninety Four Thousand Seven Hundred Twenty dollars) which is the same as last year, with certain adjustments required by previous action of the Board of Selectmen or by law or the governing body may hold one special meeting, in accordance with RSA 40:13,X and XVI, to take up the issue of a revised operating budget only.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **RECONSTRUCTING/RE-PAVING and UPGRADING VARIOUS TOWN ROADS**

**Article 4** To see if the Town will vote to raise and appropriate the sum of \$130,575 (One Hundred Thirty Thousand Five Hundred Seventy Five Dollars) for the purpose of upgrading and improving various Town Roads as follows:

- 1) Resurfacing with hot bituminous pavement approximately 930 linear feet of Myron Street – estimated cost \$11,925 (Eleven Thousand Nine Hundred Twenty Five Dollars).
- 2) Resurfacing with hot bituminous pavement approximately 577 linear feet of Skyline Court – estimated cost \$7,650 (Seven Thousand Six Hundred Fifty Dollars).
- 3) Reconstructing and re-paving approximately 930 linear feet of Ely Street including sidewalk replacement – estimated cost \$66,150 (Sixty Six Thousand One Hundred Fifty Dollars).
- 4) Reconstructing and re-paving approximately 2300 linear feet of Manns Hill Road Phase II – estimated cost \$24,650 (Twenty Four Thousand Six Hundred Fifty Dollars).
- 5) Resurfacing with chip seal approximately 3850 linear feet of Cyr Road – estimated cost \$11,700 (Eleven Thousand Seven Hundred Dollars).
- 6) Resurfacing with chip seal approximately 2500 linear feet of Grandview Road – estimated cost \$8,500 (Eight Thousand Five Hundred Dollars).

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **PURCHASE OF REPLACEMENT SIDEWALK PLOW**

**Article 5** To see if the Town will vote to raise and appropriate the sum of \$51,260 (Fifty One Thousand Two Hundred Sixty Dollars) to purchase a sidewalk plow as replacement for an existing vehicle which was destroyed by fire in 2000, and to authorize the use of the proceeds from the insurance settlement on the loss in the amount of \$19,000 (Nineteen Thousand Dollars), and further to authorize the withdrawal of \$17,000 (Seventeen Thousand Dollars), from the undesignated fund balance in the Sidewalk precinct account. The balance of \$15,260 (Fifteen Thousand Two Hundred Sixty Dollars) is to come from the unrestricted general fund balance as of December 31, 2000.

*RECOMMENDED BY THE BOARD OF SELECTMEN*



## **PURCHASE OF REPLACEMENT TRUCK FOR THE HIGHWAY DEPARTMENT**

**Article 6** To see if the Town will vote to authorize the Selectmen to enter into a three year lease/purchase agreement for the purpose of leasing a new 1 1/2 ton truck with plow and sander as a replacement for a 1994 Chevrolet 1 ton truck (89,203 miles) in service in the Littleton Highway Department so that the net cost of acquisition is \$54,181 (Fifty Four Thousand One Hundred Eighty One Dollars) and to raise and appropriate the sum of \$18,061 (Eighteen Thousand Sixty One Dollars) for the first year lease payment for that purpose.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **PURCHASE OF REPLACEMENT TRUCK FOR THE HIGHWAY DEPARTMENT**

**Article 7** To see if the Town will vote to authorize the Selectmen to enter into a three year lease/purchase agreement for the purpose of leasing a new 4900 International 6 wheeler truck with plow and sander as a replacement for 1992 truck (84,648 miles) in service in the Littleton Highway Department so that the net cost of acquisition is \$80,876 (Eighty Thousand Eight Hundred Seventy Six Dollars) and to raise and appropriate the sum of \$26,959 (Twenty Six Thousand Nine Hundred Fifty Nine Dollars) for the first year lease payment for that purpose.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **PURCHASE OF REPLACEMENT LOADER FOR THE HIGHWAY DEPARTMENT**

**Article 8** To see if the Town will vote to authorize the Selectmen to enter into a five year lease/purchase agreement for the purpose of leasing a new Cat 938G loader as a replacement for the 1989 Fiat Allis loader in service in the Littleton Highway Department so that the net acquisition cost is \$93,545 (Ninety Three Thousand Five Hundred Forty Five Dollars) and to authorize the withdrawal of \$16,000 (Sixteen Thousand Dollars) from Transfer Station unexpended fund balance to apply to the total purchase cost and further to raise and appropriate the sum of \$15,509 (Fifteen Thousand Five Hundred Nine Dollars) for the first year lease payment for that purpose.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **SOLID WASTE DISPOSAL ALTERNATIVES**

**Article 9** To see if the Town will vote to raise and appropriate the sum of \$50,000 (Fifty Thousand Dollars) to pay for added transportation and disposal cost for disposal of Littleton's solid waste in the event that the North Country Environmental Landfill in Bethlehem NH is closed before the end of 2001. It is intended to present a warrant article in 2002 to place any funds raised by this article and not used for this purpose into the Capital Reserve Fund previously established for Landfill Closure.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **LANDFILL CLOSURE RESERVE FUND**

**Article 10** To see if the Town will vote to raise and appropriate the sum of \$50,000 (Fifty Thousand dollars) to be placed in the Landfill Closure Reserve Fund and to authorize the use of funds lapsed to surplus in the amount of \$50,000 (Fifty Thousand dollars) raised in 2000 Article 9 for the purpose of solid waste disposal alternatives.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **TRANSFER STATION ADDITIONAL RECONSTRUCTION**

**Article 11** To see if the Town will vote to raise and appropriate the sum of \$102,000 (One Hundred Two Thousand Dollars) for the purpose of reconstructing and equipping a new transfer station to replace the one that was destroyed by fire on April 27, 2000 and to authorize the use of additional insurance in the amount of up to \$63,375 (Sixty Three Thousand Three Hundred Seventy Five Dollars) proceeds from the loss of the facility and equipment, and further to authorize the use of a \$9706 (Nine Thousand Seven Hundred Six Dollars) grant from NHDES Oil Discharge and Disposal Cleanup Fund and further, sources previously authorized at the Special Town Meeting of September 12, 2000. This will have no tax impact.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **OPERA HOUSE / TOWN BUILDING REPAIR & RESTORATION PLAN**

**Article 12** To see if the Town will vote to raise and appropriate the sum of \$65,000 (Sixty Five Thousand dollars) to initiate the first phase of a plan developed by the Selectmen to repair and restore the Littleton Opera House/Town Building, which will include repair and reconstruction of the roof, and repair, reconstruction and painting of the front of the building. This work is to be performed as follows:

1. The town offices located in the Opera House/Town Building and in the rented building to the east of the opera house parking lot, will be temporarily relocated (approximately 5 years) to the second floor of the Laconia Savings Bank building, which space is being made available to the town without charge.
2. As much as possible, the work will be performed by members of the building trade's class at the Hugh Gallen Vocational Center under faculty supervision and directed by Bast & Rood, the Town's architects.
3. During this initial phase, the architects will develop a phased plan to establish priorities for repairs and restoration for a variety of public uses.
4. Approval of this article will also authorize the Selectmen to create an Opera House/Town Building restoration/preservation committee to advise and to assist the Selectmen, as well as to search out and assist the Selectmen in applying for grants and contributions that may be used on this project.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **PARKS AND RECREATION COMMISSION PAY INCREASE**

**Article 13** To see if the Town will vote to approve an increase in the annual compensation for the Parks Commissioners from the current level of \$400 (Four Hundred Dollars) to a new amount of \$600 (Six Hundred Dollars), and to raise and appropriate the amount of \$600 (Six Hundred Dollars) for that purpose. In the future, the new amount will be reflected in the annual operating budget of the Parks Department.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **STREET LIGHTS**

**Article 14** To see if the Town will vote to raise and appropriate the sum of \$45,000 (Forty Five Thousand Dollars) for the purpose of replacing street lights on Main Street; \$15,000 (Fifteen Thousand Dollars) of said funds are to be raised from funds originally raised in 1998 Article 23 and lapsed into the general fund balance on December 31, 2000. The balance of \$30,000 (Thirty Thousand Dollars) is to be generated by private donations. The Selectmen are authorized to undertake this project only after all private donations have been raised and placed on deposit with the Town.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **TOWN FISCAL YEAR**

**Article 15** To see if the Town will vote to adopt an optional fiscal year running from July 1<sup>st</sup> to June 30<sup>th</sup>, as permitted by RSA 31:94-a. If adopted, the budget to be presented to the 2002 Town Meeting will be for a single 18 month period, from January 1, 2002 to June 30, 2003. Thereafter, the optional 12 month fiscal year will be effective July 1, 2003.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **ELDERLY TAX EXEMPTION**

**Article 16** Shall we modify the elderly exemptions from the property tax in the Town of Littleton, based on assessed value, for qualified taxpayers to be as follows: for a person 65 years of age up to 75 years, \$20,000; for a person 75 years of age up to 80 years, \$30,000; for a person 80 years of age or older, \$40,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$22,000 or, if married, a combined income of less than \$35,000 and own net assets not in excess of \$75,000, excluding the value of the person's residence.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **MILL STREET PARKING METERS**

**Article 17** To see if the Town will vote to authorize the Selectmen to install, maintain and set rates for parking meters on Mill St and further, to utilize the proceeds from said meters for purposes related to maintaining or increasing parking capacity, maintaining or acquiring equipment or enforcing parking regulations as determined by the Board of Selectmen to be in the best interests of the Town.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **PARKING METERS**

**Article 18** To see if the Town will vote to authorize the Selectmen to install, maintain and set rates for parking meters in any current or future publicly owner parking lots within the downtown area as they determine necessary and appropriate to complement and support the parking requirements of the essential commercial and residential activities within the downtown area.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **LEASE OF TOWN PROPERTY FOR COMMUNICATIONS TOWER**

**Article 19** To see if the Town will vote to authorize the Selectmen to enter into a long term lease on a portion of property owned by the Town, identified as Tax Map 111 Lots 14 and 34 located on Pine Hill Drive for the purposes of allowing construction and maintenance a communications tower. Said lease being subject to specific terms and conditions as shall be determined by the Board of Selectmen to be in the best interests of the Town. And further, to adopt the provisions of RSA 31:95-c to restrict the revenues from the lease to expenditures for the purpose of community and economic development. Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the Community and Economic Development Fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund accumulated surplus and shall be expended only after a vote of the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of revenue.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **SALE OF SURPLUS TOWN REAL ESTATE**

**Article 20** To see if the Town will vote to authorize the Selectmen to sell surplus real estate owned by the Town, specifically identified as Tax Map 107, Lot 74 located on South Street, Tax Map 240, Lot 26 and Tax Map 240, Lot 28, located on Paper Road, Tax Map 202, Lot 25, located on Mount Eustis Road, Tax Map 277, Lot 23, located on North Littleton Road, Tax Map 219, Lot 12, located on Ledgeway Road and Tax Map 227, Lot 6.8 located on St. Johnsbury Road at public auction, said sales being subject to specific terms and conditions as shall be determined by the Board of Selectmen to be in the best interests of the Town.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **SALE OF TOWN PROPERTY TO HERBERT J. LAHOUT**

**Article 21** To see if the Town will vote to authorize the Selectmen to enter into a long term lease [for land] owned by the town, identified as Tax Map 114 Lot 3 located on Mt. Eustis Rd. to Herbert J. Lahout for the purpose of developing a community recreation area, said conveyance being subject to specific terms and conditions as shall be determined by the Board of Selectmen to be in the best interests of the Town, including specific conditions to ensure establishment and continuation of the intended use(s).

The term of the lease [to] be negotiated between the Board of Selectmen and Mr. Herbert J. Lahout, for a sum of \$100.00 per year. Mr. Lahout at any time shall be able to notify the Board of Selectmen if he wants to cancel the lease agreement, after a 3 year period. Also, he shall be

responsible to remove all removable items from said location and any permanent buildings Mr. Herbert J. Lahout leaves on the land he shall receive an agreed appraisal by both parties of this lease.

*NOT RECOMMENDED BY THE BOARD OF SELECTMEN*

## **ROAD DISCONTINUANCE**

**Article 22** To see if the town will discontinue completely the section of Old Whitefield Road from its junction with Fowler Hill Road to the Bethlehem town line. (This road was originally “abandoned” in 1974.)

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## **RETENTION OF LIBRARY REVENUE**

**Article 23** Shall we permit the Littleton Public Library to retain all money it receives from its income generating equipment to be used for general repairs and upgrading and for the purchase of books, supplies and income-generating equipment per RSA 202-A:11-b?

*RECOMMENDED BY THE BOARD OF SELECTMEN*

## *PETITIONED ARTICLES*

### **LITTLETON AREA SENIOR CENTER**

**Article 24** By petition: To see if the Town will vote to raise and appropriate the sum of \$23,210 (Twenty Three Thousand Two Hundred Ten Dollars) for support of home delivered meals, senior dining room services, transportation, outreach, care management and other services provided by the Littleton Area Senior Center during fiscal year 2001.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

### **HOSPICE OF LITTLETON AREA**

**Article 25** By Petition: To see if the Town will vote to raise and appropriate the sum of \$3,496 (Three Thousand Four Hundred Ninety Six Dollars) (based on 60 cents per capita) to support the social and volunteer services of Hospice of the Littleton Area, a non-profit organization which offers supportive care to terminally ill patients and their families in the Town of Littleton and surrounding communities.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

### **LITTLETON REGIONAL HOSPITAL**

**Article 26** By petition: To see if the Town will vote to raise and appropriate the sum of \$15,000 ( Fifteen Thousand Dollars) for the Littleton Regional Hospital for the purpose of helping defray the costs associated with providing free medical services to the citizens of the Town of Littleton.

*RECOMMENDED BY THE BOARD OF SELECTMEN*

### **NORTH COUNTRY HOME HEALTH**

**Article 27** By petition: To see if the Town will vote to raise and appropriate the sum of \$15,966 (Fifteen Thousand Nine Hundred Sixty Six Dollars) for the support of the home health care, supportive care, medical hospice and community health programs and services of North Country Home Health Agency, Inc. in the fiscal year 2001 for residents to Littleton, NH.  
*RECOMMENDED BY THE BOARD OF SELECTMEN*

#### **TRI-COUNTY C.A.P.**

**Article 28** By petition: To see if the Town of Littleton, NH will vote to raise and appropriate the sum of \$6,000 (Six Thousand Dollars) for Tri-County Community Action Program, Littleton, to offer energy, rental, housing, and food or other emergency assistance to the low-income, elderly and handicapped residents of Littleton.  
*RECOMMENDED BY THE BOARD OF SELECTMEN*

#### **NORTH COUNTRY YMCA**

**Article 29** By petition: To see if the Town of Littleton will vote to raise an appropriate the sum of \$500 (Five Hundred Dollars) for the purpose of the North Country YMCA's multitude of intergenerational programs offered throughout the year to the families and citizens of the Town of Littleton.  
*RECOMMENDED BY THE BOARD OF SELECTMEN*

#### **WHITE MOUNTAIN MENTAL HEALTH**

**Article 30** By petition: To see if the Town of Littleton will vote to raise and appropriate the sum of \$9,506 (Nine Thousand Five Hundred Six Dollars) as the Town's contribution to White Mountain Mental Health and Development Services, a non-profit mental health and development service center.  
*RECOMMENDED BY THE BOARD OF SELECTMEN*

**Article 31** To transact any other business that may legally come before said meeting.

Dated and signed on January 26, 2001 and ordered posted by the undersigned members of the Town of Littleton, New Hampshire Board of Selectmen.

George O. Hicks, Chairman

Burton E. Ingerson, Selectman

William J. Hight, Selectman

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 487  
CONCORD, NH 03302-0487  
(603) 271-3397

# BUDGET OF THE TOWN/CITY

OF: LITTLETON, NEW HAMPSHIRE

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2001 to December 31, 2001

or Fiscal Year From \_\_\_\_\_ to \_\_\_\_\_

**IMPORTANT:**



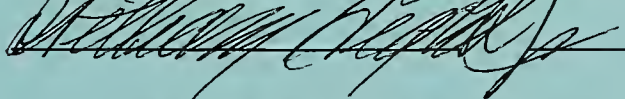
Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

This is to certify that this budget was posted with the warrant on the twenty sixth day of January, 2001.

**GOVERNING BODY (SELECTMEN)**

*Please sign in ink.*

  
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**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

1 2 3 4 5 6 7

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FY (RECOMMENDED)	APPROPRIATIONS ENSUING FY (NOT RECOMMENDED)
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GENERAL GOVERNMENT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4130-4139	Executive	3	172,190	206,326	215,939	
4140-4149	Election, Reg. & Vital Statistics	3	97,100	106,760	105,241	
4150-4151	Financial Administration	3	91,166	70,582	85,538	
4152	Revaluation of Property	3	83,262	80,177	78,116	
4153	Legal Expense	3	67,000	44,884	26,500	
4155-4159	Personnel Administration	3	50,672	38,296	35,252	
4191-4193	Planning & Zoning	3	67,881	71,608	64,821	
4194	General Government Buildings	3	87,016	87,345	85,887	
4195	Cemeteries	3	58,400	53,037	50,000	
4196	Insurance	3	56,548	50,491	55,500	
4197	Advertising & Regional Assoc.	3	17,624	18,096	17,900	
4199	Other General Government	3	62,470	62,470	57,326	

PUBLIC SAFETY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4210-4214	Police	3	658,428	613,616	735,092	
4215-4219	Ambulance	3	28,000	28,000	36,000	
4220-4229	Fire	3	373,375	362,526	401,240	
4240-4249	Building Inspection					
4290-4298	Emergency Management <input type="checkbox"/> Dispatch	3	37,853	40,404	46,665	
4299	Other (Including Communications)					

AIRPORT/AVIATION CENTER			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4301-4309	Airport Operations		3,006	3,006		

HIGHWAYS & STREETS			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4311	Administration	3	120,121	104,585	124,148	
4312	Highways & Streets	3	586,290	586,456	620,780	
4313	Bridges	3	2,500		2,700	
4316	Street Lighting	3	43,000	44,525	43,625	
4319	Other					

SANITATION			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4321	Administration <input type="checkbox"/> Landfill	3	10,500	15,433	15,000	
4323	Solid Waste Collection					
4324	Solid Waste Disposal					
4325	Solid Waste Clean-up		50,000			



1	2	3	4	5	6	7
Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FY (RECOMMENDED)	APPROPRIATIONS ENSUING FY (NOT RECOMMENDED)
<b>SANITATION cont.</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4326-4329	Sewage Coll. & Disposal & Other					
<b>WATER DISTRIBUTION &amp; TREATMENT</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4331	Administration					
4332	Water Services					
4335-4339	Water Treatment, Conserv. & Other					
<b>ELECTRIC</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4351-4352	Admin. And Generation					
4353	Purchase Cost					
4354	Electric Equipment Maintenance					
4359	Other Electric Costs					
<b>HEALTH</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4411	Administration					
4414	Pest Control	3	18,314	19,049	18,938	
4415-4419	Health Agencies & Hosp. & Other		72,762	72,762		
<b>WELFARE</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4441-4442	Administration & Direct Assist.	3	69,697	57,967	68,330	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other					
<b>CULTURE &amp; RECREATION</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4520-4529	Parks & Recreation					
4550-4559	Library					
4583	Patriotic Purposes	3	1,500	1,330	1,400	
4589	Riverwalk/Senior Ctr-Grants Other Culture & Recreation			28,011		
<b>CONSERVATION</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4611-4612	Admin. & Purch. Of Nat. Resources	3	4,475	4,175	3,150	
4619	Other Conservation					
4631-4632	REDEVELOPMNT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT					
<b>DEBT SERVICE</b>			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4711	Princ. - Long Term Bonds & Notes	3	19,762	20,521	51,073	
4721	Interest - Long Term Bonds & Notes	3	40,483	39,723	43,005	
4723	Int. on Tax Anticipation Notes	3	10,000		10,000	

1 2 3 4 5 6 7

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FY (RECOMMENDED)	APPROPRIATIONS ENSUING FY (NOT RECOMMENDED)
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DEBT SERVICE cont.			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4790-4799	Other Debt Service					

CAPITAL OUTLAY			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4901	Land		25,000	-		
4902	Machinery, Vehicles & Equipment		177,400	86,904		
4903	Buildings		550,000	193,656		
4909	Improvements Other Than Bldgs.		1,043,400	162,307		

OPERATING TRANSFERS OUT			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4912	To Special Revenue Fund <input type="text" value="Parks &amp; Rec"/>	3	172,740	151,820	166,229	
	Sidewalk/Hydrants	3	23,103	27,588	28,177	
	TransRecycle	3	230,239	314,510	265,140	
	Opera House	3	6,050	3,800	6,200	
	Meters	3	3,500	6,130	35,503	
4913	To Capital Projects Fund					
4914	To Enterprise Fund - Sewer	3	1,033,767	947,344	1,037,247	
4915	To Capital Reserve Fund		61,000	61,000		
4916	To Exp. Tr. Fund-except #4917					
4917	To Health Maint. Trust Funds					
4918	To Nonexpendable Trust Funds					
4919	To Agency Funds <input type="text" value="Library"/>	3	172,777	172,777	197,807	
SUBTOTAL 1			6,560,371	5,059,997	4,835,469	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount





1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
<b>TAXES</b>					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		\$ -	\$ 8,290	\$ 10,000
3180	Resident Taxes				
3185	Timber Taxes		37,500	34,740	37,500
3186	Payment in Lieu of Taxes		33,930	30,550	33,930
3189	Other Taxes <input type="text" value="Boat &amp; Railroad"/>		4,635	4,979	4,989
3190	Interest & Penalties on Delinquent Taxes		87,500	84,483	87,500
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)				
3188	Excavation Activity Tax				
<b>LICENSES, PERMITS &amp; FEES</b>					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits		4,600	9,002	7,600
3220	Motor Vehicle Permit Fees		653,000	778,905	769,500
3230	Building Permit		6,450	8,265	8,300
3290	Other Licenses, Permits & Fees		18,065	18,542	17,565
3311-3319	FROM FEDERAL GOVERNMENT&Riverwalk&Sr Ctr Grants		100,000	143,428	
<b>FROM STATE</b>					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		139,723	139,723	64,708
3352	Meals & Rooms Tax Distribution		114,531	140,300	140,300
3353	Highway Block Grant		120,781	128,014	128,014
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax) <input type="text" value="Education Tax"/>				
3379	FROM OTHER GOVERNMENTS				
<b>CHARGES FOR REVENUES</b>					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		23,500	17,005	10,850
3409	Other Charges				
<b>MISCELLANEOUS REVENUES</b>					
			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property		7,700	3,969	7,200
3502	Interest on Investments		62,500	104,623	82,000
3503-3509	Other + Insurance Settlement		302,142	142,098	142,049

1 2 3 4 5 6

Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
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INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
Transfer Sta-wa8-82,000 & SpecWa#2-\$92,000.					
3912	From Special Revenue Funds		174,000	174,000	
	- Parks & Recreation		41,668	51,969	40,491
	- Transfer Station	8,11	351,971	428,494	254,396
	- Sidewalk/Hydrants	5	24,483	45,121	36,000
	- Opera House		1,050	1,260	1,200
	- Meters		46,630	60,639	35,503
3913	From Capital Projects Funds				
3914	From Enterprise Funds - Sewer		1,033,767	1,083,307	1,037,247
3915	From Capital Reserve Funds				
3916	From Trust & Agency Funds				

OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. From Long Term Bonds & Notes		801,000		
	Amts VOTED From F/B ("Surplus")	5,10,14			\$ 80,260
	Fund Balance ("Surplus") to Reduce Taxes		370,000		
TOTAL ESTIMATED REVENUE & CREDITS			4,519,458	3,641,706	3,037,102

"BUDGET SUMMARY"

SUBTOTAL 1 Appropriations Recommended (from page 4)	4,835,469
SUBTOTAL 2 Special Warrant Article Recommended (from page 5-1)	73,678
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 5-2)	570,964
TOTAL Appropriations Recommended	5,480,111
Less: Amount of Estimated Revenues & Credits (from above, column 6)	3,037,102
Estimated Amount of Taxed to be Raised	2,443,009

**STATE OF NEW HAMPSHIRE  
DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 487  
CONCORD, NH 03302-0487  
(603) 271-3397**

Page 1-5 APPROPRIATIONS

RSA 32:5 requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. The "Warr. Art. #" column 3 is for the related warrant article numbers for the ensuing year's budget. Complete column 4, entitled " Appropriations Prior Year As Approved by DRA". In column 5 enter the prior year's actual expenditures. If the fiscal year is July-June, enter the actual expenditures for the most recently completed fiscal year. In column 7 for those appropriations not recommended.

SPECIAL AND INDIVIDUAL WARRANT ARTICLES

RSA 32:5 requires all appropriations be listed on the posted form in the appropriate recommended or not recommended areas. This means the operating budget and all special and individual warrant articles must be posted. At your suggestion, we have redesigned the budget form to make compliance easier. Page 5 provides an area for you to list special and individual warrant articles (also see the section on page 7 summarizing all recommended appropriations).

Pages 6 - 7 REVENUES

Insert last year's estimated and actual revenue in columns 4 & 5. Enter this year's estimate of revenue in the "Estimated Revenue", column 6. The "Warr. Art. #", column 3, is for the related warrant article, if any.

POSTING AND REPORT DISTRIBUTION

**A hearing must be held on the budget and a signed copy of this budget must be posted with the warrant.**

Send a signed copy to the Commissioner of Revenue Administration at our new address above within 20 days after the meeting.

**This form is computerized. Send us your blank disk & a self-addressed, stamped mailer for a copy of the spreadsheet.**











# N.H. town's 'smart growth' has been 'long time coming'

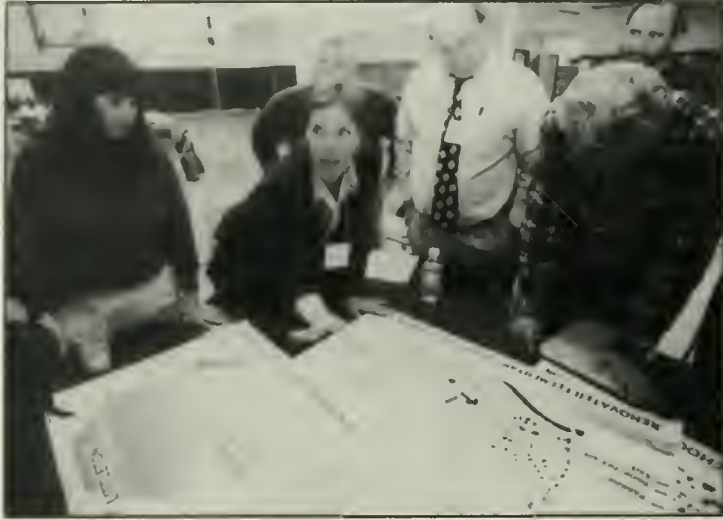


Photo by Jon-Pierre Lasseigne for USA TODAY

**Citizen-based planning:** Bobbie Hill, center, works with the Envisioning Littleton's future group to help reshape the town's school, traffic schools, traffic, downtown and recreation centers.

keeping homes, businesses and public institutions in close proximity.

The process forced town and school officials to set aside their old rivalries. They meet regularly and integrate their budgets, unheard of in many communities.

After 50 hours of brainstorming, Littleton citizens reach a consensus. Forget about a big school campus. Renovate the old high school at the top of a steep street in the center of town. Expand the newer elementary school but redesign the driveway to pull it away from a busy road. Build a new middle school nearby.

The recommendations were presented to the school board Tuesday evening. They stand a good chance of passing because officials are less likely to nix projects that have broad support, Bingler says.

"We could say no but we won't want to say no," says Robert Horan, superintendent of schools.

Voters in Saline, Mich., recently approved a \$124 million school bond issue after about 175 citizens went through a similar process with the help of Concordia.

It was the first successful bond issue in six years and the largest in county history. Pasadena, Calif., just hired Concordia to help its schools.

The concept of citizen-based planning, popular in Portland, Ore., for almost 30 years, is taking off in a number of cities,

some as big as Rochester, N.Y.; Chattanooga, Tenn.; and Boston.

"It's a long time coming," says Bruce Katz, director of the Center on Urban and Metropolitan Policy at the Brookings Institution. The Littleton blueprint can work in big cities at the neighborhood level, he says.

Rochester turned city planning on its head when it divided neighborhoods into task forces and asked citizens to come up with recommenda-

tions. It got 895 suggestions and managed to work them into the city's master plan.

Littleton doesn't have most of the ills of sprawling cities: No substantial population growth, no surge in school enrollment, no dying downtown and no dramatic economic boom or bust.

Housing is affordable, crime is rare, unemployment is low, Main Street is thriving, the air is pristine and the schools have a good academic record.

And the steep hills and river that surround the town help contain sprawl.

What trouble Littleton had was government corruption. The former finance director was convicted of embezzlement in 1997. The town hired Don Jutton, head of Municipal Resources Inc., a consulting firm that specializes in straightening out towns' finances. Jutton, intent on boosting economic development, met with local groups. Then he visited the schools. He was shocked.

"They were old and tired," Jutton says — a bad incentive for companies to relocate here. "I thought there is no way we could invite a company president and convince him to come to this community without taking him through the schools."

Jutton also got NASA to pick Littleton for its school partnership program. The school district is one of a handful to benefit from NASA's advanced science and

math curriculum — an important asset now that this old shoe-factory town is trying to recruit telecommunications companies.

The NASA partnership led Jutton to the folks at Concordia and townspeople caught smart-growth fever.

One recent afternoon, citizens gathered in the old Opera House to hear one of the nation's leading experts on "walkable communities." He told them how to design streets and neighborhoods that will entice people to walk. He critiqued Littleton's traffic (take out traffic lights, put in traffic circles) and its Main Street storefronts (better lighting).

Main Street merchants also meet regularly to discuss strategies. Thanks to the Main Street program, historic facades are freshly painted and decorated with flower boxes. Downtown has the feel of a nice college town without the college. There are gift shops, a vintage clothing store, coffeehouses and bookstore.

When Wal-Mart came to town, Main Street businesses were not worried. They focused on goods and services that big-box retailers can't offer and benefited from the flow of shoppers coming across the Connecticut River from Vermont. They come for Wal-Mart and New Hampshire's lack of a sales tax.

Michael and Carol Hamilton opened Chutter General Store on Main Street in 1997. "People were asking 'Where can I get a present for my wife and get it wrapped?'" Carol says.

The gift and candy store that holds the Guinness World Record for the longest candy counter is so busy that it stopped taking orders online.

Littleton's Main Street program forged enough public and private partnerships to lure 32 businesses and restore an 18th-century grist mill and riverfront buildings.

Plans are in the works for a \$4 million affordable-housing development and a pedestrian and recreation trail on both sides of the Ammonoosuc River that flows through town.

Littleton was named New Hampshire's Main Street Community of the Year in 1999.

To Littleton residents, working together seems less visionary than just plain common sense. After all, the town hall meeting is a New England tradition and New Hampshireites are famously pragmatic.

"As the noted philosopher Mick Jagger once said, you can't always get what you want but if you try, you get what you need," says Brien Ward, a local lawyer and state representative.