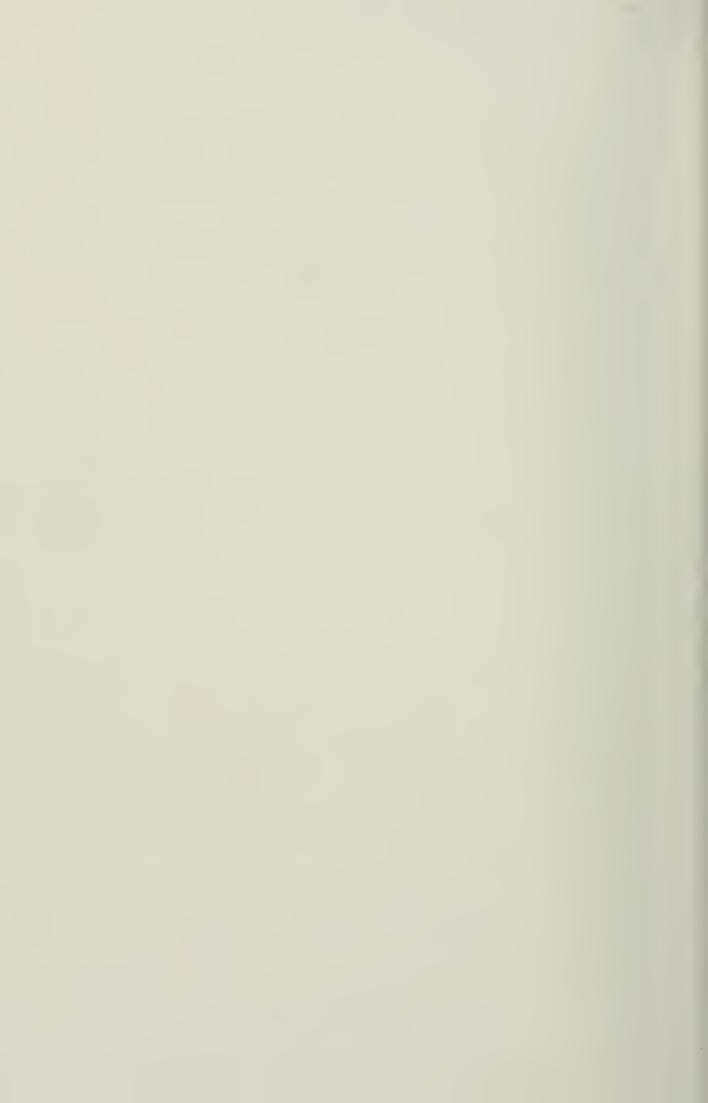
LITTLETON NEW HAMPSHIRE

ANNUAL REPORT

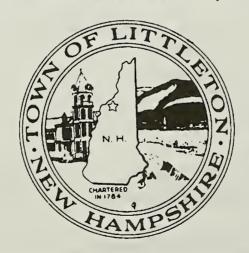
For the Year Ended December 31, 1997





Annual Report of the Town of LITTLETON NEW HAMPSHIRE

for the Fiscal Year Ended December 31, 1997



Printed by Sherwin Dodge Printers, Littleton, NH

Photos supplied by *The Courier*, Littleton Police Department and Littleton Fire Department

Cover Photo Littleton Fire Department's Engine 3, Engine 6 and Ladder 1
Photo by Tim Leavitt

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Elected Officials

Board of Sel	ectmen	
Expires	1998	Steve L. Costa
Expires	1999	Burton E. Ingerson
Expires	2000	Donald A. Craigie
·		
Treasurer		
Expires	1998	Lillian Rayno
·		
Town Clerk		
Expires	1998	Faye V. White
<u>Moderator</u>		
Expires	1998	Gerald Winn
Park Commi	<u>ssioners</u>	
Expires	1998	Robert Whitcomb
Expires	1999	Jon Wood
Expires	2000	Todd McKee
Trustee of T	rust Funds	
Expires	1998	Ellen Ray
Expires	1999	Howard Collins
Expires	2000	Robert Paddock
	of the Checklist	
Expires	1998	Donald Sargeant
Expires	2000	Richard L. Hill
Expires	2002	Raymond G. Hopkins
Library Trust		
Expires	1998	Susannah E. Drum
Expires	1998	Barbara Thrall
Expires	1998	Ralph Doolan, Jr.

Libr	ary ⁻	<u> Frus</u>	tees

Expires	1999	Nina Charlton
Expires	1999	Waldemar "Val" Poulsen
Expires	1999	Vincent Satinsky
Expires	2000	Mary Boulanger
Expires	2000	Robert O'Connor
Expires	2000	Diane Cummings

State Representatives

Expires	1998	Stephanie Eaton
Expires	1998	Richard L. Hill
Expires	1998	Steve Connelly

Appointed Positions

	, , , , , , , , , , , , , , , , , , , ,	
Town Manager	(resigned)	Michael F. Farrell
TOWITIVIANAUEL	HESIGNEGI	- Michael E. Falleii
101111111111111111111111111111111111111	(IOCIGITOG)	

Donald Jutton Assistant Town Manager Stuart G. Baker Joseph Wiggett Tax Collector Town Planner/Zoning Officer Stuart G. Baker Tammy J. York Bookkeeper Welfare Director/Deputy Town Clerk Joan Santy

Secretary/Selectmen/Town Manager Christine A. Stack Kathleen L. MacKillop Receptionist/ Accounting Clerk

Secretary/Planning & Zoning (resigned) Ethel Cooper

Carol Cullen

Police Chief Louis Babin Secretary/ Police Chief Pat Greco

Part Time Secretary/ Police Marcia Kittridge

Fire Chief Peter Poulsen Superintendent Public Works Larry Jackson

Landfill/Recycling Manager Anthony Ilacqua

Kathryn T. Taylor Librarian Water and Light Superintendent **Edwin Betz**

Town Engineer (resigned) Robert C. Pantel

Assessing Clerk Carol Cullen

Health Officer

Expires 1998 Dr. Richard Hill, DVM

Appointed Boards/Committee

Water and Light Commissioners

Expires	1998	Robert Copenhaver
Expires	1999	Donald Craigie
Expires	2000	Ed Hennessey

Planning Board

Expires	1998	Donald Merrill
Expires	1999	Charlie Ryan
Expires	1999	Vacant
Expires	1999	Anthony Ilacqua
Expires	2000	Robert C. May Jr.
Expires	2000	Paul J. McGoldrick
Ex. Officio		Burton Ingerson

Planning Board/Alternate Members

Expires	1998	vacant
Expires	1999	Donald Butson
Expires	2000	Eward Haines

Zoning Board of Adjustment

Expires	1998	Ron Hemenway
Expires	1999	Peter McCabe
Expires	1999	Eddy Moore
Expires	1999	Mike Lombardi
Expires	2000	David Crowell

Zoning Board of Adjustment/Alternate Members

Expires	1998	Burton Ingerson
Expires	1999	Faye V. White
Expires	2000	Robert Sullivan

Appointed Boards/Committee

Budget Co	<u>ommittee</u>	
Expires	1998	Pat Eastman
Expires	1998	Debra Sampson-Foster
Expires	1998	Dawn Moore
Expires	1999	Steve Kelley
Expires	1999	Val Poulsen
Expires	2000	Lillian Rayno
Expires	2000	Wendell Lucas

Conservation Co

Expires	1997	(resigned)	Kathryn T. Taylor
Expires	1998		William Nichols
Expires	1998		Pricilla Didio
Expires	1999		Wendell Lucas
Expires	1999		Donald Cooper
Expires	2000		Donald Rogers
Expires	2000		Gwen Howe
Expires	2000		Charles Richey

Conservation Committee/ Alternate Members

Expires 2000 Carlton Schaller

All offices except "State Representative" and "Appointed Positions" expire in April of stated year.

STATEMENT OF BONDED DEBT TOWN OF LITTLETON NH DECEMBER 31, 1997

Showing Annual Maturities of Outstanding Bonds And Long-Term Notes All Bonds Except Sewer Facilities

PRINCIPAL

	Bridge	Access Road	Eaton	Total
	Series E Bond)	(FMHA)	(Fleet)	Annual
	1991	1994	1995	Bond
	6.5%	5.25%	5.25%	Payment
Original Amoun	t: \$225,000	\$519,000	\$90,000	
	************	***********	0p1-p002-0-0-0+0+1	
1998	10,000.00	10,000.00	30,000.00	50,000.00
1999	10,000.00	10,474.25	,	20,474.25
2000	10,000.00	11,024.14		21,024.14
2001	10,000.00	11,602.91		21,602.91
2002	10,000.00	12,212.06		22,212.06
2003	10,000.00	12,853.20		22,853.20
2004	10,000.00	13,527.99		23,527.99
2005 - end	70,000.00	390,357.90		460,357.90
		-		
	140,000.00	472,052.45	30,000.00	642,052.45
		INTEREST		
	Bridge	Access Road	Eaton	Total
	Series E Bond)	(FMHA)	(Fleet)	Annual
,	1991	1994	1995	Bond
	6.5%	5.25%	5.25%	Payment
Original Amoun		\$519,000	\$90,000	i uyiiidiii

1998	9,490.00	24,780.22	1,593.00	35,863.22
1999	8,840.00	24,257.75	.,000.00	33,097.75
2000	8,190.00	23,707.86		31,897.86
2001	7,540.00	23,129.09		30,669.09
2002	6,890.00	22,519.94		29,409.94
2003	6,230.00	21,878.80		28,108.80
2004	5,560.00	21,204.01		26,764.01
2005 - end	19,570.00	216,149.66		235,719.66
	72,310.00	377,627.33	1,593.00	451,530.33

STATEMENT OF BONDED DEBT TOWN OF LITTLETON NH DECEMBER 31, 1997

Showing Annual Maturities of Outstanding Bonds And Long-Term Notes Sewer Facilities Only

PRINCIPAL

	W۱	WTP	WWTP	WWTP	Total	Total
	(Series	B Bond) (S	Series B Bond)	(FMHA)	Annual	State Aid
Year	19	989	1990	1991	Bond	Grant
	6.70	092%	6.7092%	5.0%	Payment	C-360
	\$4,26	000,00	\$1,440,000	\$177,500		

1998		215,000	75,000	5,900	295,900	285,573
1999		215,000	70,000	5,900	290,900	280,650
2000		215,000	70,000	5,900	290,900	280,650
2001		215,000	70,000	5,900	290,900	280,650
2002		210,000	70,000	5,900	285,900	280,650
2003		210,000	70,000	5,900	285,900	275,725
2004		210,000	70,000	5,900	285,900	275,725
2005-	-end	1,050,000	420,000	70,8 00	1,470,000	1,654,346
		0.540.000	045.000	44.000		0.040.000
		2,540,000	915,000	41,300	3,496,300	3,613,969
			INTE	REST		
	١٨/١	NTP	WWTP	WWTP	Total	Total
		NTP B Bond) (S	WWTP Series B Bond)	WWTP	Total Annual	Total State Aid
Year	(Series	B Bond) (S	Series B Bond)	(FMHA)	Annual	State Aid
Year	(Series	B Bond) (S 989	Series B Bond) 1990	(FMHA) 1991	Annual Bond	State Aid Grant
Year	(Series 19 6.70	B Bond) (S 989 092%	Series B Bond) 1990 6.7092%	(FMHA) 1991 5.0%	Annual	State Aid
Year	(Series 19 6.70	B Bond) (S 989	Series B Bond) 1990	(FMHA) 1991	Annual Bond	State Aid Grant
Year	(Series 19 6.70	B Bond) (S 989 092%	Series B Bond) 1990 6.7092%	(FMHA) 1991 5.0%	Annual Bond	State Aid Grant
	(Series 19 6.70	B Bond) (S 989 092% 60,000	Series B Bond) 1990 6.7092% \$1,440,000	(FMHA) 1991 5.0% \$177,500	Annual Bond Payment	State Aid Grant C-360
1998	(Series 19 6.70	B Bond) (S 989 092% 60,000 	Series B Bond) 1990 6.7092% \$1,440,000 59,388	(FMHA) 1991 5.0% \$177,500	Annual Bond Payment 242,611	State Aid Grant C-360
1998 1999	(Series 19 6.70	B Bond) (S 989 092% 60,000 170,390 155,985	Series B Bond) 1990 6.7092% \$1,440,000 59,388 54,513	(FMHA) 1991 5.0% \$177,500 	Annual Bond Payment 242,611 223,036	State Aid Grant C-360 242,929 223,796
1998	(Series 19 6.70	B Bond) (S 989 092% 60,000 	Series B Bond) 1990 6.7092% \$1,440,000 59,388	(FMHA) 1991 5.0% \$177,500	Annual Bond Payment 242,611	State Aid Grant C-360
1998 1999 2000	(Series 19 6.70	B Bond) (S 989 092% 60,000 170,390 155,985 141,580	Series B Bond) 1990 6.7092% \$1,440,000 59,388 54,513 49,788	(FMHA) 1991 5.0% \$177,500 	Annual Bond Payment 242,611 223,036 203,611	State Aid Grant C-360 242,929 223,796 204,958
1998 1999 2000 2001	(Series 19 6.70	B Bond) (S 989 092% 60,000 170,390 155,985 141,580 127,175	59,388 54,513 49,788 45,063	(FMHA) 1991 5.0% \$177,500 12,833 12,538 12,243 11,948	Annual Bond Payment 242,611 223,036 203,611 184,186	State Aid Grant C-360 242,929 223,796 204,958 186,119
1998 1999 2000 2001 2002	(Series 19 6.70	B Bond) (S 989 092% 50,000 170,390 155,985 141,580 127,175 112,770	59,388 54,513 49,788 40,338	(FMHA) 1991 5.0% \$177,500 12,833 12,538 12,243 11,948 11,733	Annual Bond Payment 242,611 223,036 203,611 184,186 164,841	State Aid Grant C-360 242,929 223,796 204,958 186,119 167,281
1998 1999 2000 2001 2002 2003	(Series 19 6.70 \$4,26	B Bond) (S 989 092% 60,000 170,390 155,985 141,580 127,175 112,770 98,700	59,388 54,513 49,788 45,063 40,338 35,613	(FMHA) 1991 5.0% \$177,500 	Annual Bond Payment 242,611 223,036 203,611 184,186 164,841 145,751	State Aid Grant C-360 242,929 223,796 204,958 186,119 167,281 148,443
1998 1999 2000 2001 2002 2003 2004	(Series 19 6.70 \$4,26	B Bond) (S 989 092% 50,000 170,390 155,985 141,580 127,175 112,770 98,700 84,630	59,388 54,513 49,788 45,063 40,338 35,613 30,888	(FMHA) 1991 5.0% \$177,500 12,833 12,538 12,243 11,948 11,733 11,438 11,063	Annual Bond Payment 242,611 223,036 203,611 184,186 164,841 145,751 126,581	State Aid Grant C-360 242,929 223,796 204,958 186,119 167,281 148,443 129,935

TOWN CLERK'S Annual Report - 1997

By the time you read this letter my office will be at 26 Union Street in the red house next to the Town Building. This move is to take place on January 16th, which will give us the weekend to sort everything out and be prepared for Monday morning.

By the end of February, the State Vital Statistics should be online which will make it much easier for anyone wishing to purchase their birth certificate if they were born in another town in the State of N.H. Marriage licenses can also be applied for in any town within the State as long as the marriage takes place in N.H. Certified copies will be available for records from 1988 and forward. We will be working to in-put older records so that sometime in the future all vital records will be accessible through any N.H. City or Town Clerk. Littleton is the only Town in the State that was invited to participate in this program and I feel very honored to be a part of it. I spent many 10 - 12 hours days on this program with eight other Clerks and the State Department.

I am still a member of the Executive Board for N.H. City and Town Clerk's and we meet on the third Tuesday of each month in Concord at the Motor Vehicle Building. This is an important part of the Town Clerk's responsibility as many new laws and procedures are voted on at these meetings.

The dog licensing has been a big issue for 1997. One year has passed since implementing the new dog laws and we are hoping 1998 and beyond will be much easier for dog owners to understand the State mandated procedure for dog licensing.

It has been a full year since the office started closing a half-hour for lunch and numerous errands, both personal and work-related. We have enjoyed this time and it makes for a more pleasant day to have a short break in an eight hour day.

The following figures show an increase in revenue from 1997 vehicle registrations and dog licensing. Please keep in mind that with the new vital record program, the revenue for vitals could be substantially less in future years..

	<u>1996</u>	<u>1997</u>
REGISTRATIONS	\$ 591,612.00	\$612,402.00
DECALS	10,683.00	10,700.00
MARRIAGES	2,385.00	2,565.00
VITALS	8,462.00	8,582.00
UCC FILINGS	4,968.50	4,583.00
MISC.	479.60	1,002.95
DOGS	4,252.50	12,678.00
ELECTION FILINGS	14.00	10.00
	\$ 622,856.60	\$ 652,522.95

Respectfully submitted, Mrs. Faye V. White Littleton Town Clerk

TAX COLLECTOR'S REPORT Summary of Tax Accounts Fiscal Year Ending December 31, 1997

Current Debits

Levies of	1997	Prior
Uncollected Taxes Beginning of 1	997	
Property Taxes Yield Taxes Sewer Taxes		1,067,264.49 20,365.39 55,703.44
Taxes Committed in 1997		
Property Taxes Yield Taxes Sewer Taxes	8,109,113.25 20,482.03 397,928.91	17,850.00
Overpayments		
Property Taxes Sewer Taxes	80,533.22 114.10	27,497.14 1,495.53
Interest Collected on Delinquent Tax	5,462.96	55,088.84
Total Debits	8,613,634.47 ========	1,245,264.83

Current Credits

Levies of	1997	Prior
Remitted to Treasurer in 1997		
Property Taxes Yield Taxes Sewer Taxes Interest Penalties Overpayment	7,506,480.11 14,396.48 361,362.40 5,447.96 15.00 6,839.97	762,582.97 20,365.39 55,963.28 54,164.78 922.00
Abatements Made		
Property Taxes Sewer Taxes Overpayment	32,503.74 632.88 46,178.00	56,822.19 1,286.77
Uncollected Taxes end of Year		
Property Taxes Yield Taxes Sewer Taxes	597,644.65 6,085.55 36,047.73	293,208.47 -51.02
Total Credits	8,613,634.47	1,245,264.83

Tax Lien Debits

Levies of	1996	Prior
Unredeemed Liens Beginning of 1997 Liens Executed in 1996 Interest & Costs Collected	265,496.40 6,648.45	305,811.42 23,827.09
Total Debits	272,144.85	329,638.51
Tax Lien Credits		
Remitted to Treasurer in 1997		
Redemptions Interest & Costs Abatements	39,972.78 6,648.45	74,502.73 23,827.09 2,462.83

225,523.62

272,144.85

228,845.86

329,638.51

Uncollected End of Year

Total Credits

^{*}This report is subject to change by audit.

Report of the Trust Funds for the Town of Littleton, NH

Grand Total Balance of Principal End & Income Year at year end	6289.24 89263.14 7977.78 139851.46 0.00 0.00		5862.33 11862.33 2044.89 8044.89	7960.78 13735.45	2715.83 36440.64		2074.82 7074.82	16		333.84 2895.66			783.35 7659.03		400.11 2912.36	135.10 1091.40	54294.66 443442.79 44235.59 643713.34	30.25 1087156.13
Expended Bala during Ei Year	6177.95 62 7614.89 79 162.78		0.00 58	0.00 79	1992.41 27	0.00 8				200.00			0.00		0.00	0.00	25643.73 5429 15578.03 442	108422.94 988625.88 82906.17 56845.84 41221.76 98530.25
Income Income Income Income I	6289.24 7977.77 0.55	5200.02	532.37	773.20	2715.83	45.05	356.13	1022.03	28.92	226.99	242.27	53.22	248.76	308.50	95.95	48.98	28158.82 28687.02	56845.84
Balance Beginning Year	6177.95 7614.89 162.23	4588.62	5329.96 1683.85	7187.57	1992.41	788.84	3468.69	5501.07	130.02	306.85	283.11	53.10	534.59	553.84	304.17	86.12	51779.57 31126.60	82906.17
Balance End Year	82973.90 131873.68 0.00	60481.92	6000.00	5774.67	33724.81	169.84	5000.00	10018.29	300.00	2561.82	5000.00	1000.00	6875.68	6214.62	2512.25	956.30	389148.13 599477.75	988625.88
With- drawals	951.73																951.73	108422.94
Principal Cash Gain Loss on Securities	-168.39	3291.96			3592.02												6745.80	6745.80
New Funds Created	8000.00	3500.00							00	125.00				1837.37			13462.37 336793.31	350255.68
Balance New Beginning Funds	83142.29 123873.68 8000.00 921.52		00:000	5774.67	30132.79	169.84	303.56 5000.00	10018.29		20275.79 125.00 2561.82	5000.00	1000.00	6875.68	4377.25 1837.37	2512.25	956.30	369891.69 13462.37 460543.35 336793.31	830435.04 350255.68
'		non Trust 53689.96	Bank 6000.00 Bank 6000.00	S	Stocks 30132.79		Stocks 309.56 Bank 5000.00	Stocks 1	Stocks 300.00						Stock 2512.25	Stock 956.30	33	
- Balance Beginning Year	Common Trust 83142.29 Common Trust 123873.68 Stocks 921.52	Common Trust 53689.96		Stocks		xBank G	5	Stocks 1	Stocks 300.00	20275.79	Bank	Stock	Stock	4377.25	Stock		369891.69 1 460543.35 33	
How Invested Whether bank deposits, stocks bonds,etc (if Balance Common Trust Beginning so State) Year	on Trust 83142.29 on Trust 123873.68 921.52	neteries Care Common Trust 53689.96	Bank Bank	1 Pool Stocks	Stocks	son Dom. Science Bank	Stocks Bank 5	Scholarship Stocks 1	Scholaeship Stocks 300.00	Stocks 202/5./9 Stocks 2561.82	Prizes Bank	Co. Award Stock	Award Stock	Stock 4377.25	House Care Stock	Stock	33	

SUMMARY OF VALUATION Annual Report -1997

CURRENT USE LAND RESIDENTIAL LAND COMMERCIAL/INDUSTRIAL	1,118,903 51,581,368 <u>19,932,900</u>
TOTAL TAXABLE LAND	72,633,171
RESIDENTIAL BUILDING MANUFACTURED HOUSING COMMERCIAL/INDUSTRIAL BUILDINGS	110,606,300 5,243,900 <u>46,429,098</u>
TOTAL TAXABLE BUILDINGS	162,279,298
PUBLIC UTILITIES	98,130,773
VALUATION BEFORE EXEMPTIONS	333,043,242
BLIND EXEMPTIONS ADJUSTED ELDERLY EXEMPTIONS	180,000 <u>1,484,200</u>
TOTAL EXEMPTIONS OF VALUE	1,664,200
NET VALUATION ON WHICH TAX RATE IS COMPUTED	331,379,042
VETERAN EXEMPTIONS DISABLED VETERANS	40,000 <u>4,200</u>
TOTAL TAX CREDITS	44,200
NON-TAXABLE LAND AND BUILDINGS	43,388,917

TYPES OF TAX CREDIT/EXEMPTIONS Off Land Valuation or Tax

Rlind	Exem	ntion
Dilliu	LYCIII	puon

15,000

Every inhabitant owning residential real estate, and is legally blind, as determined by the administrator of blind services of the vocational rehabilitation division of the education department.

Veterans

Standard

\$100

Every <u>resident</u> who served in the armed forces in any of the qualifying wars or armed conflicts, as listed in RSA 72:28, and was honorably discharged; or the spouse/surviving spouse of such resident.

Surviving Spouse

\$700

The surviving spouse of any person who was killed or died while on active duty in the armed forces, as listed in RSA 72:28, so long as the person does not remarry.

Service-Connected Disability

\$700

Any person who has been honorably discharged and received a Form DD-214, and who has a total and permanent service-connected disability, or is a double amputee or paraplegic because of the service-connected injury, or the surviving spouse of such a person if such surviving spouse has not remarried.

Elderly Exemption Off Assessed Valuation

Amount	Required Age	Income Limitation	Asset Limitation
15,000 20,000 25,000	65 to 74 75 to 79 80 and up	Not in excess of: \$13,400 if single; 20,400 if married.	Not in excess of \$35,000, excluding the value of the residence and up to two acres of land.

Tax Lien For the Elderly and Disabled

Amount

The assessing officials may annually grant a tax lien for all or part of the taxes due, plus annual interest at 5%.

Total tax liens on a single property shall not be more than 85% of its assessed value.

If the property is subject to mortgage, the owner must obtain the mortgage holder's approval of the tax lien.

Who may apply:

Any resident property owner may apply for the lien if he:

 a: Is either 65 years of age or eligible under the Federal Social Security Act for the totally and permanently disabled;

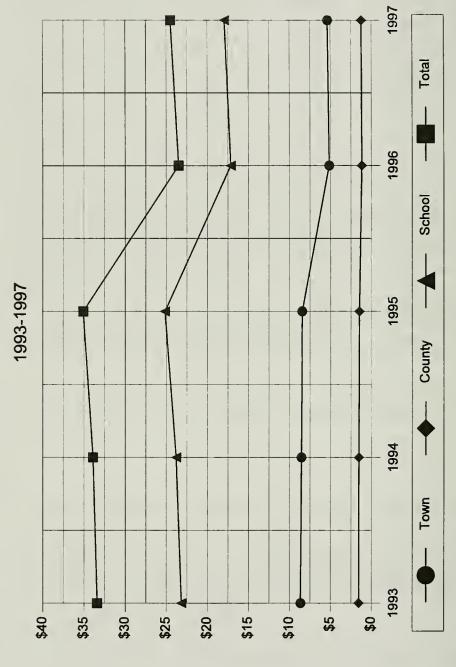
b: Have owned the homestead for at least 5 years; and

c: Are living in the homestead.

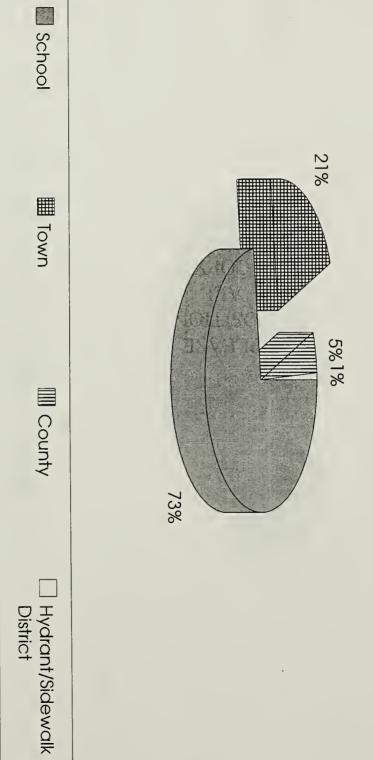
Property Tax Rate 1985 - 1997

	In-Town	County	School	Total
1985	\$5.42	\$1.16	\$14.47	\$21.05
1986	\$8.23	\$1.23	\$16.41	\$25.87
1987	\$7.07	\$1.17	\$15.87	\$24.11
1988	\$7.32	\$1.22	\$16.20	\$24.74
1989	\$6.67	\$1.32	\$17.35	\$25.34
1990	\$6.92	\$1.32	\$18.10	\$26.34
1991	\$7.17	\$1.45	\$19.11	\$27.73
1992	\$8.09	\$1.49	\$22.16	\$31.74
1993	\$8.67	\$1.57	\$23.18	\$33.42
1994	\$8.55	\$1.55	\$23.81	\$33.91
1995	\$8.45	\$1.48	\$25.16	\$35.09
1996	\$5.17	\$1.18	\$17.16	\$23.51
1997	\$5.52	\$1.23	\$17.92	\$24.67

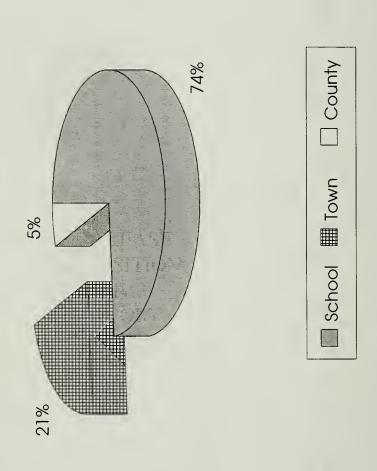
Property Tax Rate



1997 Tax Rate Distribution - In Town \$24.50 per \$1000 of Valuation



1997 Tax Rate Distribution - Rural \$24.33 per \$1000 of Valuation





The Mercier Group a Professional Corporation

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL-PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Members of the Board of Selectmen Town of Littleton Littleton, New Hampshire

We have audited the general-purpose financial statements of the Town of Littleton, as of and for the year ended December 31, 1996, and have issued our report thereon, which was qualified as indicated therein, dated March 5, 1997.

We conducted our audit in accordance with generally accepted auditing standards and Government Auditing Standards, issued by the Comptroller General of United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement.

The management of the Town of Littleton is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general-purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that

procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general-purpose financial statements of the Town of Littleton for the year ended December 31, 1996, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general-purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts the would be material in relation to the general-purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. During the course of our audit, we noted the following matters involving the internal control structure and its operations that we consider to be material weaknesses as defined above:

General Accounting System

During the fiscal year ended December 31, 1996 the Town experienced significant deficiencies in its accounting systems. Mainly, as a result of changes in personnel and software, accounting records were not properly maintained or reconciled during the fiscal year.

Also, because the Town relied heavily on a key individual tooversee financial activities, deficiencies in the accounting records went undetected by management in the normal course of operations.

In order to prepare financial statements for the fiscal year ended December 31, 1996, accounting records had to be reconstructed from source documents, analyzed by department heads and reconciled with the assistance of audit personnel. To further compound difficulties, in connection with a revaluation of Town property, newly developed tax billing and collection software was being implemented which had not been thoroughly tested and the appointment of a new tax collector with no prior experience as a tax collector created additional stress on an already fatal system. Also, during reconstruction of the accounting records, which took several months, irregular transactions were noted which resulted in legal proceedings against the former finance director.

Although management has taken steps to correct these deficiencies by providing for more decentralization of accounting responsibilities, weaknesses have continued while new personnel work to keep up with current year operations. Further changes in tax collection personnel and the Town Manager's position during 1997 have again provided challenging opportunities for Selectmen to consider. We recommended that audit personnel continue to monitor accounting operations until routine internal control procedures are fully functional.

This report is intended for the information of management, and the Town. However, this report is a matter of public record, and its distribution is not limited.

Paul Mercier, CPA The Mercier Group, a Professional Copporation March 5, 1997

LITTLETON, NEW HAMPSHIRE "First Session" - March 11, 1997 Results

The meeting opened in the Littleton High School Auditorium at 7:00 PM with the invocation given by Rev. Joseph Beardsley. The marching of the Littleton Police Department Color Guard was followed by the Salute to the Flag.

Moderator Gerald Winn explained the speakers should wait for the roving microphone before speaking and then thanked WLTN for their continued support. He then introduced myself as Town Clerk, the Town Manager and the Selectmen. He explained the voting procedure and mentioned the informational meeting would be held on March 24, 1997 at 6:00 PM, and the ballot voting would take place in the Littleton Opera House on April 8, 1997 during the hours of 8:00 AM and 7:00 PM. There was much discussion on the procedure of the warrant and ballot.

Before starting discussion on Article 4, the Town Manager made a presentation to retired Sgt. Herbert Lloyd in the form of an engraved pocket watch.

Article 1A. To choose all necessary officers for the ensuing year. The following are results of the recount held on April 16, 1997; the original vote took place on April 8, 1997

Selectman	Donald A. Craigie	625 votes
Park Commissioner	Todd R. McKee	520 votes
Trustee of Trust Funds	Robert E. Paddock	1004 votes
Library Trustees	Mary M Boulanger	636 votes
	Diane Cummings	695 votes
	Robert J. O'Connor	864 votes

Article 1. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Articles IV and X to remove references to sign regulations and site plan review.

PASSED 734 YES TO 397 NO

Article 2. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article IV, Section 4.02(E) to include the following purpose statement:

E. Commercial

Purpose: The purpose of these districts is to provide opportunity for continued growth of the business community. The districts are for areas of the Town designated by the Master Plan for commercial uses. The differences in the zones reflect the diversity of commercial areas and developable land in Littleton. The different districts are distinguished by the area requirements allowed. The intent of the regulations is to promote uses and development which will enhance the economic viability of the community as a whole.

PASSED 891 YES TO 246 NO

Article 3. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article IV, Section 4.02(F) to include the following purpose statement:

F. INDUSTRIAL

Purpose: The industrial district is for areas of the Town that are reserved for industrial uses, that have a mix of uses with a strong industrial orientation, and that have or will have the necessary public infrastructure to support industrial activity and growth. The regulations promote uses and developments which will support the economic viability of Littleton. The regulations protect the health, safety and welfare of the public, address area character, and environmental concerns. In addition, the regulations provide certainty to limits of what is allowed.

PASSED 926 YES TO 203 NO

Article 4. A motion was made by Selectman Costa and seconded by Selectman Ingerson to see if the Town will vote to raise and appropriate the sum of Two Million One Hundred Thousand Dollars (\$2,100,000) for the construction of the municipal landfill closure, such sum to be raised by the issuance of serial bonds and notes not to exceed (\$2,100,000) in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town; additionally to participate in the State Revolving Fund (SRF) RSA 486.14 established for this purpose, and to allow the Selectmen to expend such monies as become available from the State and Federal Governments and pass any vote relating thereto. Any income derived from the temporary investment of the bond proceeds shall be returned to the General Fund (2/3 ballot vote required for approval).

A motion was made by Eddy Moore and seconded by Bruce Hadlock to reduce the \$2,100,000 to \$1.00 to close the Municipal Landfill. A standing vote was taken and **Passed YES 112 NO 51**

An amendment was made by George McAvoy and seconded by Kenneth Curran that the Selectmen secure guarantees from the State and Federal Government that they agree that the closure is approved and that no further action will be forced on the Town by either of the above parties.

The Amendment Passed by voice vote. The official ballot vote PASSED 875 YES TO 259 NO

Article 5. A motion was made by Selectman Ingerson and seconded by Selectman Craigie to see if the Town will vote to authorize the Selectmen to enter into a Lease/Purchase Agreement for the purpose of lease/purchasing a fire truck, and to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000) for the first year's payment for that purpose.

Selectman Ingerson asked Capt. Jeff Whitcomb of the Littleton Fire Department to speak on the request for a new fire truck. Jeff showed many drawings in support of their request. Much discussion followed and it was voted to place on ballot.

PASSED 598 YES TO 542 NO

Article 6. A motion was made by Selectman Craigie to see if we shall modify the elderly exemptions from property tax in the Town of Littleton, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$15,000; for a person 75 years of age up to 80 years, \$20,000; for a person 80 years of age or older, \$25,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$13,400 or, if married, a combined net income of less than \$20,400; and own assets not in excess of \$35,000, excluding the value of the person's residence.

The Selectmen amended the \$13,400 to \$18,400 and \$20,400 to \$22,600. A voice vote was taken on the amendment.

The Amendment Passed by voice vote.

PASSED ON BALLOT 959 YES TO 178 NO

Article 7. A motion was made by Selectman Costa and seconded by Selectman Ingerson to see if the Town will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Selectmen and the Police Union which calls for an increases in total salaries of (\$1,884) and zero dollars (\$0) increase in benefits; further to raise and appropriate the sum of \$1,884 for the 1997 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. Note, this is a one year contract.

PASSED 764 YES TO 367 NO

Article 8. A motion was made by Selectman Ingerson and seconded by Selectman Craigie to see if the Town shall vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the Warrant, for the purposes set forth therein, totaling Three Million, Nine Hundred Thirty Thousand, Two Hundred and Fifty Seven Dollars (\$3,930,257). Should this article be defeated the operating budget shall be four million thirty-two thousand five hundred and thirty-five (\$4,032,535), which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the Selectmen may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

Town Manager Farrell spoke on the budget and offered deliberation, page by page. Upon reaching page 11, Ferne "Bud" Foster spoke on the Town Clerk's salary, comparing it to other department heads and other towns. Ferne "Bud" Foster made a motion to raise the Town Clerk's salary by \$5,000. This was seconded by Kenneth Curran who also spoke in favor of the raise as well as Rep. Richard Hill and Rep. Stephanie Eaton, Littleton residents. Mr. Foster asked the Town Manager and the three Selectmen if they had any opposition to the raise and they all stated "no". Kenneth Curran stated his desire for the Welfare Director to also receive the raise and was told by the Town Manager that as that position is under Union Contract, the raise could not be given.

The motion Passed by voice vote to increase the budget by \$5,000.

As a point of order, the Town Manager then stated the body needed to raise another \$1,500 to cover additional benefits stemming from the \$5,000 raise. Ferne "Bud" Foster then made a motion to increase the budget another \$1,500. to cover the Town Clerk's Social Security, Income tax, insurance, etc. This was seconded by Kenneth Curran and **Passed by voice vote.**

The Selectmen made a motion to move that the Town's operating budget be increased by the amount of Ten Thousand, Three Hundred Dollars (\$10,300) for the purpose of economic development. This motion **Passed by voice vote.**

Eddy Moore questioned tax liens research on Page 11 #393. Mike Farrell explained the tax lien procedure and #390 was explained as being used as a consultant for Finance.

Eddy Moore questioned #490 on Page 15. Selectman Costa explained the Capital Improvement Plan was listed as such until we know the results of New England Power's sale.

Dr. Richard Hill asked, on Page 16, how much parking meter fund money was in that account and was told by Mike Farrell "approximately \$100,000".

Ferne "Bud" Foster spoke about merit raises and there was some discussion about that.

Eddy Moore questioned #412 & 413 on water & sewer on Page 20 and was told the figures were not available yet.

Bud Foster questioned the Library on Page 22 and Librarian Taylor answered him.

Bud Foster questioned #650 on Page 23 and Park Commissioner Whitcomb answered.

Eddy Moore questioned the \$6,000 for the Town Promotion. The Board of Selectmen made a motion to reduce the \$9,311 to \$5,839, a reduction of \$3,472. The motion **Passed by voice vote.**

PASSED ON BALLOT 910 YES TO 212 NO

Article 9. A motion was made by Selectman Craigie and seconded by Selectman Costa to see if the Town will vote to authorize the Selectmen to convey to the Littleton Industrial Development Corporation (LIDC), for nominal consideration, the following parcels of Town owned lands:

Parcel One - That portion of lot 2, Tax Map 202 which lies north of the realignment of Mt. Eustis Road which was constructed and opened to traffic in 1996.

Parcel Two - Lot 7, Map 202

Parcel Three - Lot 8, Map 202

Parcel Four - Lot 2.2, Map 202

PASSED 887 YES TO 219 NO

Article 10. A motion was made by Selectman Costa an seconded by Selectman Ingerson to see if the Town will vote to raise and appropriate the sum of One Hundred Fifty-One Thousand Dollars (\$151,000) to purchase two dump trucks, a 1-ton 4wd pick-up truck, and a police cruiser with any remaining balance to be applied toward the lease purchase of a KME fire truck and authorize the withdrawal of One Hundred Fifty One Thousand Dollars(\$151,000) from the Capital Reserve Fund for that purpose with zero dollars (\$0) to be raised from general taxation.

The Board amended the Article to delete the words "with any remaining balance to be applied toward the lease of a KME fire truck" and also to appropriate "up to" the sum of \$151,000. The amendment **Passed by voice vote.**

PASSED ON BALLOT 732 YES TO 408 NO

Article 11. A motion was made by Selectman Ingerson and seconded by Selectman Craigie to see if the Town will vote to raise and appropriate the sum of Thirty-Three Thousand Dollars (\$33,000) for the purpose of replacing the Library boiler and to authorize the withdrawal of Fifteen Thousand Dollars (\$15,000) plus accumulated interest from the Capital Reserve Fund created for that purpose. The balance of Eighteen Thousand Dollars (\$18,000) is to come from general taxation.

PASSED 903 YES TO 242

Article 12. A motion was made by Selectman Craigie, and seconded by Selectman Costa, to see if the Town will vote to discontinue that portion of the highway known as Mount Eustis Road which runs from the northwest sideline of the realignment which was constructed in 1996 near the Town's Solid Waste Transfer Station, to the northwest sideline of the same realignment near the southeast corner of Lot 3, Tax Map 202 (This portion of Mount Eustis Road is approximately 2,100 feet in length. It was replaced by the realigned section of new road across Lot 2, Map 202 which was opened to traffic in the autumn of 1996.)

PASSED 922 YES TO 185 NO

Article 13. A motion was made by Selectman Costa, and seconded by Selectman Ingerson, to see if the Town will vote to convey a portion of the "Eaton Lot" (Lot 24.1 Tax Map 251) less than 0.5 acres in an area without road frontage, to Richard K. Desrochers, Trustee, the owner of Lot 118, Map 123 on Richmond St., in exchange for a cash payment and a portion of Lot 118, Map 123 with frontage on Richmond St. (This exchange will resolve an existing encroachment onto the Eaton Lot, with the proceeds of the sale to be administered by the Park Commissioners.)

PASSED 937 YES TO 183 NO

Article 14. A motion was made by Selectman Ingerson, and seconded by Selectman Craigie, to see if you are in favor of holding the First Session of the 1998 Town Meeting on a Saturday in the daytime and not on a weekday evening.

PASSED 662 YES TO 499 NO

PETITIONED ARTICLES

Article 15. To see if the Town will vote to raise and appropriate the sum of Five Hundred Dollars (\$500) for the North Country Y.M.C.A.

PASSED 713 YES TO 449 NO

Article 16. To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to the Littleton Regional Hospital for the purpose of helping defray the costs associated with providing free medical services to the citizens of the Town of Littleton.

PASSED 609 YES TO 561

Article 17. To see if the Town will vote to raise and appropriate the sum of Ten Thousand, Three Hundred Dollars (\$10,300) for support of home delivered meals, senior dining room services, transportation and social services provided by the Littleton Area Senior Center.

PASSED 1025 YES TO 149 NO

Article 18. To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) for the purpose of having a fireworks display during the 1997 July 4th celebration.

PASSED 588 YES TO 586

Article 19. To see if the Town will vote to raise and appropriate the sum of Three Thousand, Four Hundred and Ninety-Six dollars (\$3,496), (based on 60 cents per capita) to support the social and volunteer services of the Hospice of the Littleton Area, a nonprofit organization which offers supportive care to terminally ill patients and their families in the Town of Littleton and surrounding communities.

PASSED 884 YES TO 288 NO

Article 20. To see if the Town will vote to raise and appropriate the sum of Three Thousand, Five Hundred Dollars (\$3,500) to be paid to Rita Holmes and Robert Winslow for reimbursement of expenses incurred in maintaining Easy St. since 1966.

DEFEATED 584 YES TO 590 NO

Article 21. To see if the Town will vote to raise and appropriate the sum of two thousand three hundred and twenty dollars (\$2,320) for the Town's "fair share" support for the American Red Cross.

PASSED 726 YES TO 432 NO

Article 22. To see if the Town will vote to raise and appropriate the sum of Three Thousand, Five Hundred Dollars (\$3,500) for Tri-County Community Action Program, Littleton to offer energy rental, housing and food or other emergency assistance to the low-income, elderly and handicapped residents of Littleton.

PASSED 803 YES TO 357 NO

Article 23. To see if the Town will vote to reopen that portion of the highway formerly known as Bridge St., running from South St. to Riverside Dr., and in so doing, to direct the Selectmen and the Town Manager to negotiate expeditiously and in good faith with the N.H. D.O.T. and the Railroad to secure their approval for reopening the railroad crossing on Bridge St. as a public crossing.

PASSED 613 YES TO 560 NO

Article 24. To see if the Town will vote to raise and appropriate the sum of Nine Thousand, Five Hundred and Six Dollars (\$9,506) as the Town's contribution to White Mountain Mental Health and Developmental Services, a non-profit mental health and developmental service center.

PASSED 619 YES TO 538 NO

Article 25. To see if the Town will vote to raise and appropriate the sum of Fourteen Thousand, Five Hundred and Fifteen Dollars (\$14,515) for the support of the programs and services of North Country Home Health Agency, Inc. for residents of Littleton, N.H.

A motion was made by Charles Ryan and seconded by Kenneth Curran, that Articles 15 through 25 be placed on the April ballot and not be discussed.

This motion Passed by voice vote.

PASSED BY BALLOT 793 YES TO 377 NO

Article 26.

To transact any business that may legally come before said meeting.

Dated and signed on February 21, 1997, and ordered posted by the undersigned members of the Town of Littleton, New Hampshire Board of Selectmen.

The meeting adjourned at 11:20 PM.

THE OPERATING BUDGET FOR 1997 IS \$ 4,218,607.

A TRUE COPY, ATTESTED BY: FAYE V. WHITE, TOWN CLERK

CHAIRMAN OF SELECTMEN LETTER Annual Report - 1997

In preparing to write this report, I began by reviewing the past year's activities. I realized that there were three major challenges to our town in 1997. The first, was the ongoing tax mitigation with New England Power. Second, Michael Farrell, our Town Manager for the past five years, resigned to accept the position of Town Manager in Hooksett. Thirdly, The Fifteen Mile Falls Agreement was signed which would limit access and usage of the Moore Dam Reservoir. All three issues threaten our community.

The Board of Selectmen took the position that tax mitigation was not an option in Littleton and refused to negotiate a reduction in taxes for New England Power. After we received a copy of the Fifteen Mile Falls Agreement, the Board's position was that we were not bound by this agreement. The Selectmen also requested changes in the document after a public out cry concerning the possible future restrictions for recreation. In the middle of this, Michael Farrell submitted his resignation to the Board. The Board quickly contacted Don Jutton of Municipal Resources Inc. to act as Town Manager and assist in negotiations with New England Power. Stuart Baker, our Town Planner, assumed the position of Assistant Town Manager.

At this time, the Board has negotiated an agreement with New England Power with changes in the Fifteen Mile Falls Agreement and a tax settlement through the year 1998. That will insure no change on taxation of the Moore Dam Reservoir and will amend the Fifteen Mile Falls Agreement to cover all issues raised by the public. I would like to than Selectman Craigie for all the time he spent negotiating with New England Power.

The Board will continue to use Municipal Resources Inc. for the next year to act as Town Manager. They are currently writing policies and procedures for all jobs and departments to provide a smooth transition in the future when staff changes occur. In closing, I would like to thank Assistant Town Manager Stuart Baker, all department heads and their staff, and all the citizens who serve on our various boards for all their efforts. It has been a pleasure to serve the citizens of Littleton.

Respectfully submitted, Stephen L. Costa Chairman of the Board of Selectmen



(CHAIRMAN COSTA THROWING FIRST PITCH ON OPENING DAY)

TOWN MANAGER'S Annual Report -1997

1997 was a year of many milestones and transitions for the Town. Some of the highlights include:

In March, Littleton was chosen as one of the first three communities to participate in the NH Main Street Program. In July, former Town Manager Michael Farrell announced his resignation. In August, Stu Baker was promoted to Assistant Town Manager and the Selectmen hired Municipal Resources, Inc. to provide management services to the Town. In November, we negotiated a Lease Agreement with Herb Lahout to use the first floor of 26 Union Street as offices for the Town Clerk, Tax Collector and Welfare office; Robert Pantel announced his resignation as Town Engineer; and the annual Development luncheon Economic Task Force announcements about numerous pending commercial and industrial development projects and expansions. Finally, in December the voters approved two important warrant articles at Special Town Meeting: transfer of land in the Industrial Park to LIDC for development by the Littleton Coin Co., and the buyout of the Water & Light Department Wholesale Power Contract with New England Power.

In 1998 we will continue to face more challenges and opportunities including: a bond article at Town Meeting to closeout the landfill and create two industrial building lots; final closeout of the Industrial Park EDA grant; managing the expected commercial, industrial and, perhaps, residential development boom, and further improving our municipal budgeting efforts to include closer coordination with the school district.

In closing, we would like to thank the Board of Selectmen for their leadership and support, the Town staff for their continued dedicated efforts, and the numerous volunteer board members who continue to give generously of their time and interests. It is the endeavors of all these individuals combined that help make Littleton the fantastic community that it is.

Sincerely yours, Donald R. Jutton, Town Manager Municipal Resources, Inc.

Stuart G. Baker Assistant Town Manager

DEPARTMENT OF PUBLIC WORKS Annual Report -1997

As in other years, 1997 was a busy year. From January to April we plowed, sanded and salted streets and roads. April proved to be a busy month, because it snowed into the middle of the month, and the last part of April, we dealt with mud season. We used about 2,000 yards of 3 inch minus stones to repair the roads. By the end of May, we had finished hauling our winter sand of 5,000 yards.

South Street was our big project this year. We replaced and added to the storm drain system the sum of 1900 feet and a total of 21 catch basins. We repaired sewer lines on South Street, a total of 250 feet and 9 manholes. We placed about 1,000 feet of sidewalk. The paving of South Street took a lot longer than we expected and I would like to apologize to the residents of South Street and thank them for their patience.

Other streets that we paved were Rock Strain Drive, North Fairview Street, Summit Drive, Helter Skelter, Mill Street and Whitcomb Woods Drive.

Through the spring and winter months, we designed and built new trash receptacles for Main Street, thanks to the highway crew and the Park Superintendent, Brian Lineman. Through the spring and summer, we swept the sidewalks, repaired catch basins, cleaned ditches, picked trash on Main Street, Dells Park and Mill Street Park. I would like to thank the many people who helped on Earth Day and to make our community environmentally pleasing. Also, "thank you's" to the many people that pick up trash year-round to keep their streets clean.

In the fall, we started to get ready for winter by staking and cleaning culverts, but winter came early this year. By the first of November, the snow came and stayed.

I would like to thank the Police Department, the Fire Department and the Water & Light Department for the many things they do during the year that make our job easier. Last, but not least, I would like to thank the people that work for me and the town and commend them for their longevity. These employees are:

Lynn Tomasetti -5 years Lionel(Tank) Sylvestre -16 years Robert Fenner -12 years Gerald Fenner -10 years Kevin Remington years Ed Parker year Derrick Brown year Lawrence Haley -1 vear George Chartier -6 months Steve McInerney-Clark months 6

At the transfer station we also have dedicated employees that work in all kinds of weather and work hard dealing with the town's solid waste. No matter what the weather or the work, our employees keep a good attitude with the public when they come to the transfer station. These people are:

Anthony Ilacqua - 6 years
Dana Haynes - 12 years
Jacqueline King - 6 months
Dave Carpenter - NEW

Respectfully submitted, Larry Jackson Superintendent of Public Works



(VOLUNTEERS OF THE LITTLETON SCOUTS FOR EARTH DAY 1997)

TRANSFER STATION Annual Report- 1997

Trash, and what to do with it in the near future, looms as an important challenge. The size and scope of the challenge of solid waste disposal, not only in Littleton, but in the North Country in general rests in the hands of the Town of Bethlehem's voters. The private landfill in Bethlehem where your trash ends up, either via the Transfer station or through a private hauler, may not exist much longer.

Now is the time to prepare yourself for the possible drastic increases in the cost of solid waste disposal. Even if the landfill in Bethlehem remains open into the future, disposal costs will continue to rise.

Residents, retail establishments, industry, and the commercial sector have the power to help contain their solid waste costs. Savings can be realized through waste reduction, reuse and, of course through aggressive recycling. Now is the time to rethink how you handle solid waste. The staff of the Transfer Station is always ready to assist you.

The use of products containing recycling content is extremely important. The Town of Littleton where possible uses such products. You, as a consumer, are urged to help close the "Recycling Loop" through the purchase of products containing recycled content.

In 1997 Material Recycled through the transfer station increased by 9%. The recycling rate for 1997 was 66% adjusted for commercial cardboard the rate was 58%. The tonnage of house/hold waste increased by 6% and construction and demolition debris by 21%.

The staff of the Littleton Transfer Station appreciates the support it receives from its valued customers. We are committed to continue to serve you, the taxpayer, in the most efficient and user friendly way as possible.

Respectfully submitted, Anthony F. Ilacqua Recycling / Transfer Station Manager

WASTEWATER TREATMENT PLANT Annual Report - 1997

The WasteWater plant for the Town of Littleton has had a perfect year in the numbers for the State of New Hampshire. We have been averaging about a 98.5% removal rate, which is still one of the best in the State. We have continued to improve the plant, not only in operation, but in its appearance. This past year, we have painted the clarifiers, inside and out, and done all necessary repairs.

Our biggest addition this year to the operation was a new pumping station on the Mount Eustis Road for the extension of the Industrial Park. The pumping is in full operation and at this time, the customers that utilize this are White Mountain Stitching and the Littleton Transfer Station.

The Brickyard pumping station was painted this past year, the yard cleaned and the fence was repaired because of damage.

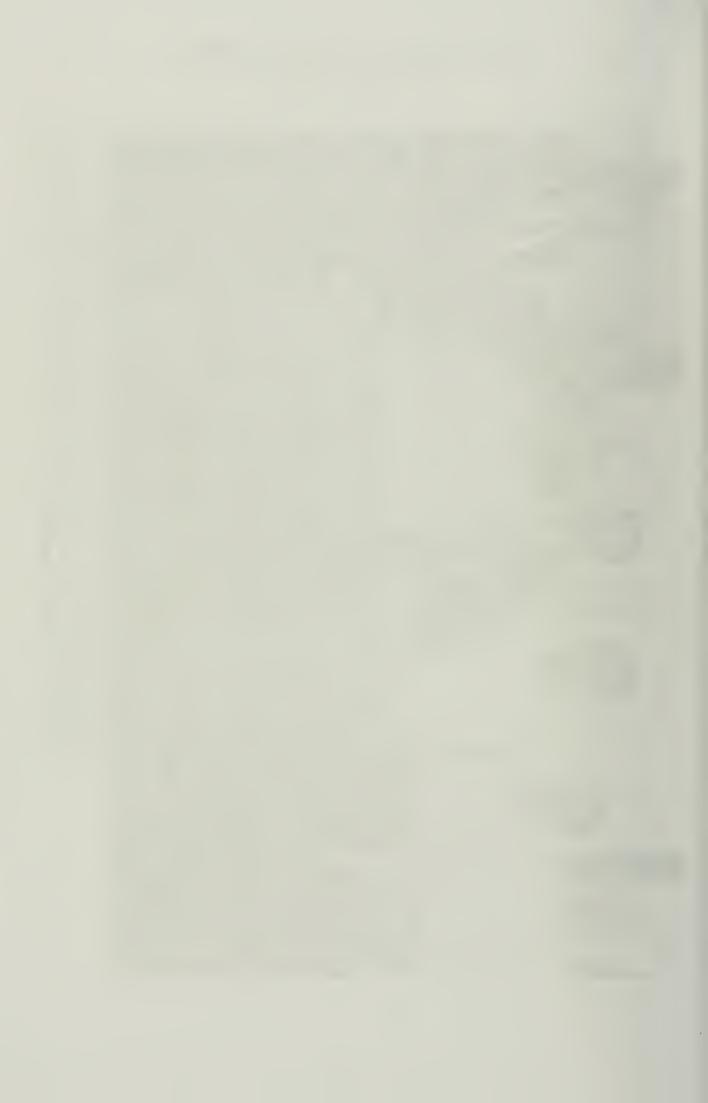
This past year the Plant and Woodard and Curran were licensed through the State of New Hampshire to test for water quality.

In closing, I would like to thank Maurice Lambert, Plant Manager, and his staff for the dedicated work in helping the Town of Littleton achieve its goals.

Respectfully Submitted, Larry Jackson Superintendent of Public Works



(Town of Littleton honored by the EPA - Award for the Best Wastewater Treatment Plant: L-R: Selectman Donald Craigie, Selectman Burt Ingerson, Chairman Steve Costa, Bill Douglas CEO Woodard & Curran, WWTP Manager Moe Lambert, Woodard & Curran Manager Dave Sircle, former Town Manager Mike Farrell.)



LITTLETON POLICE DEPARTMENT Annual Report - 1997



BOTTOM ROW (L to R): OFFICER JAMES SHEPARD, S.O. PETER WRIGHT, CHIEF LOUIS P. BABIN, S.O. DOUGLAS BROWN, OFFICE MANAGER/SECRETARY PATRICIA GRECO, OFFICER JEREMY CRAIGIE. SECOND ROW (L to R): OFFICER DAVID BOULANGER, S.O. SCOTT CASSADY, S.O. RICHARD SMITH, CPL. PAUL SMITH, S.O. DAN FOWLER. THIRD ROW (L to R) OFFICER DAVID WENTWORTH, S.O. KEITH COSENTINO. FOURTH ROW (L to R): OFFICER ROBERT MAGOON, S.O. RICK DEAN, CPL. DONALD MARSH. ABSENT AT TIME OF PHOTOGRAPH: OFFICER SUE BOURQUE & OFFICE ASSISTANT MARCIA KITTRIDGE. PHOTOS COURTESY OF JOHN MACIVER.

Annual Report - 1997

YEAR IN REVIEW

As we venture into a new year and reflect on this past year, we can't help but recognize and acknowledge those who have been so helpful to us. On behalf of the staff here at the Littleton Police Department, we wish to express our sincere thanks to all the state, local, and county agencies who were willing to come to our assistance when asked.

Our year began with the retirement of Sergeant Herb Lloyd who completed his twenty year law enforcement career. Sergeant Lloyd's presence on the street will be missed by many of the business owners and townspeople. We can only wish him continued health and happiness as he pursues other goals.



We have two new faces amongst the ranks of our part-time officers. They are Officer Scott Cassady and Officer Rick Dean. Both have been certified through Police Standards & Training Council and, furthermore, have Associates Degrees in Criminal Justice.

(L to R): CPL. PAUL SMITH, OFFICER DAVID WENTWORTH, S.O. DOUG BROWN

On February 3, 1997, Officer Paul Smith was promoted to the rank of Corporal. Corporal Smith is a five year veteran on the police force who serves as our Firearms Instructor, Bike Patrol Officer, Color Guard member and is in charge of our Evidence Room.

Special Officer Doug Brown was awarded the department's first Exceptional Part-time Officer Award and Officer Dave Wentworth received a Letter of Commendation for his work with his K-9 project.

In June, I had the distinct honor of being sworn in as the 54th President of the New Hampshire Chiefs of Police Association. It is a goal that I've been striving towards for six years. Although Gail and myself will be extremely busy, we are looking forward to the challenges and experiences that lie ahead. It will be a great honor and privilege for me to not only be the representative for the New Hampshire Chiefs Association, but to represent both this department and one of the best communities in America.

In November, Corporal Paul Smith and Officer David Boulanger were honored by the New Hampshire State Police at ceremonies held in Bethlehem. They received Division Recognition for their roles in the capture of two individuals who were suspects in the murder of Epsom Police Officer, Jeremy Charron.

During this past year, the department has received 477 hours of professional training through the Police Standards and Training Council in Concord. Before an officer attends training, we make certain that the course will benefit the officer in his or her personal development, assist the department as a whole, and will benefit the town as a whole. The officers attended 48 different courses, ranging in areas from gang training to tobacco laws.



FRONT: CPL. PAUL SMITH, S.O. DAN FOWLER

JANUARY 1997

Our clerical staff attended a two day mandatory meeting on the newly adopted Uniform Crime Reporting System for the State of New Hampshire.

Group of children from Kindercenter toured the police department.

Spoke to a group of 6th graders on alcohol, drug and tobacco laws.

FEBRUARY 1997

Officer David Boulanger attended a three day program at the Police Academy entitled "Rehabilitating the Police Image."

Spoke with the staff at White Mountain Mental Health on how we can work closer together in emergency situations.

Cub Scouts from pack #209 toured our facility.

Cpl. Smith received three days of training in simmunitions which was sponsored by the New Hampshire Municipal Association.

MARCH 1997

Escorted boy's basketball team back into town after a very successful season.

Made two presentations to the children at the Hugh J. Gallen Learning Center.

The Highway Safety Agency spent the afternoon at the Opera House handing out information to all North Country Police Departments for the upcoming Statewide Seatbelt Challenge.

Easter Bunny made her annual appearance at Lakeway for the Easter Hat Parade

APRIL 1997

Myself and the Animal Control Officers met with the Glenwood Cemetery Association to discuss dogs and other security issues.

Cpl. Paul Smith completed a week long "First Line Supervision School at the Police Academy.

Bomb threat called into Hitchner's Manufacturing. Both plants were evacuated for approximately 90 minutes. This was a joint detail with the Fire Department.

Training for the month of April included:

Chief: "Gang Activity"

Officer Wentworth: "Field Training Officer Program"

Officer Boulanger: "Prosecution"

S.O. Dan Fowler: "Crime Scene Security"

We were asked to judge the VFW Statewide Activities Book Program. Winner went onto national competition.

Spoke to AARP at the Community House.

Spoke to a group of business people regarding bad checks.

Officer Bourque spoke with about 15 youths who were being certified as babysitters through the hospital.

JUNE 1997

Annual Law Enforcement Torch Run for the Special Olympics. This year's run from Littleton to Lincoln was coordinated by Cpl. Smith and Officer Craigie. Runners covered 27.4 miles in 4 hours and 45 minutes. We thank the Littleton High School track team for their continued support.

Escorted the 1997 State Champion Littleton High School girls' tennis team back into town. Third consecutive title.

Cpl. Smith and Officer Craigie went to the opening ceremonies at UNH for the New Hampshire Special Olympics. Cpl. Smith drove the cruiser and Officer Craigie rode our bike.

Handed out the awards for the 1997 Lakeway School Safety Patrol.

Parade for the National Guard Open House went well, along with the Annual Trout Tournament at Moore Dam.

Special Officer Keith Cosentino, who took a six month leave of absence in January, is returning to work.

Spoke at the New Hampshire Police Cadet Academy graduation exercise in Nashua.

Escorted the 1997 State Champions girls' softball team back into town. They ended their season with a 20-0 record.

Officer David Boulanger has taken over the court prosecution, along with his other duties, in the absence of Officer Sue Bourque.

JULY 1997

Fourth of July festivities went extremely well.

Special Officer Dick Smith will be taking over the repair and replacement of our parking meters.

AUGUST 1997

Officers Craigie and Shepard represented the department well at the recent "Race to the Face Triathalon." They were both in the iron man division and each completed the course in under two hours.



(L to R): OFFICER JEREMY CRAIGIE, OFFICER JAMES SHEPARD

Cpl. Smith gave two bike classes at Remich Park for the kids involved in the summer program.

Officer David Boulanger was off to National Guard camp in order to fulfill his yearly obligation.

Cpl. Paul Smith attended a three day seminar relating to Internal Affairs Investigations.

Our Color Guard proudly represented the town and the department during the recent funerals for the murdered police officers in Colebrook and Epsom.

Two bomb threats in the space of three hours at Country Kitchen.

SEPTEMBER 1997

Attended the New England Chiefs of Police Annual Conference in Conway.

Attended training session in Concord dealing with the Criminal Justice Program.

Cpl. Paul Smith married Lisa Hammond on September 13, 1997. We wish them a life of happiness.

Officer James Shepard was successful in securing a \$10,000 computer grant from the Attorney General's Office.

OCTOBER 1997

Began our Annual School Safety Patrol Program with a group of 5th graders at Lakeway School.



Lakeway elementary School Safety Patrol (L to R) Morgan Knapton, Sara Place, Scott Chilafoe, Amanda Merrill, Samantha Hamilton, and Andrew Boynton. Second Row: Elissa Pollak, Darcie Miller, Heather Looze, Rose Larrivee, Katrina Hale,

Wendy Tewksbury. PHOTO BY JUDY DOWNING Helped sponsor the Drunk Driving Simulator Vehicle in Littleton for area high school students and citizens.

Spoke with the 6th graders at Daisy Bronson Middle School about alcohol and tobacco issues. This will be a monthly class throughout the school year.

Special Officer Wright completed a Basic Defensive Tactics Class through PSTC.

Attended a press conference in the Opera House for the Littleton Area Family Violence Council.

Halloween detail went very well this year with no major occurrences.

Attended the International Chiefs of Police Conference in Orlando as guest of the New Hampshire Chiefs Association. It was my first one, and I found it to be extremely helpful and informative.

NOVEMBER 1997

The department received a certificate of appreciation from the Lions Club for our assistance during the Art Festival Weekend.

Officer James Shepard became certified in the Intoxilyzer 5000.

Spoke to the STAR Program at Littleton High School.

Christmas Parade went well. We utilized all full and part-time officers to include the assistance of the New Hampshire State Police, Lisbon and Sugar Hill Police Departments and the Sheriffs' Department.

Officer Dave Wentworth attended a three day class entitled "Critical Incident Response."

I had the distinct privilege of accompanying a group of New Hampshire Chiefs to the Boston Children's Hospital for a blood donation on behalf of the officers who were killed in the line of duty. We spent most of the day with the children who are patients in the hospital's Acute Care Facility. It was a very moving experience and makes you extremely grateful and thankful for your good health.

As president of the New Hampshire Chiefs Association, I was asked to speak at the 113th Police Academy Graduation in Concord.

DECEMBER 1997

Myself, Cpl. Smith and Officer Wentworth attended the Governor's Highway Safety Breakfast in Bedford.

All officers were certified in both Firearms and OC Spray. Our Firearms training included our duty weapons and shotgun. For the first time in many years, we all underwent "Nighttime Firing" and a "Timed Combat Course." Our OC Spray Training consisted of classroom instruction and live exercises; to include being subjected to the spray. Cpl. Smith and Officer Magoon did a superb job with these programs.



OFFICER BOB MAGOON AND S.O. DAN FOWLER FIREFIGHTER MIKE GILBERT IN THE RED MAN SUIT

In closing, I would like to mention how pleased and fortunate I am to have such a fine group of dedicated people working for both myself, and you, the citizens of Littleton.

Most of the department employees have been working here for at least five years. They all strive to make Littleton a safe and healthy place to be. Many of the officers have made a commitment to Littleton by purchasing homes, choosing to get married and raise their families in this most beautiful area.

Our job is not the most popular one around. Unlike many other professions, we sometimes have to deal with people under some not-so-perfect circumstances. In any event, if you ever encounter a situation that you feel wasn't handled properly, please never hesitate to pick up the phone and call, or just stop by. The only way we can become a better and more professional agency, is if we address our problems and learn from our day to day encounters.

Until next year! Louis P. Babin Chief of Police (WINNERS OF THE 1997 LHS SAFETY BELT CHALLENGE, FOR THE SECOND CONSECUTIVE YEAR THE 4K'S. L-R GARY MASON, SADD ADVISER AND DRIVERS ED TEACHER, K.D. MALMBERG, KERI CROWE, KATE HARRIS, AND POLICE CHIEF LOUIS BABIN)



ANIMAL CONTROL OFFICER Annual Report 1997

With the population of people growing in the Town of Littleton, the population of pets also continues to grow. This past year was the first year for the town to incorporate the new dog licensing/animal control computerized program. We have worked closely with the town clerk and the police department to enforce the state licensing law. This program, which monitors the licensing and rabies vaccinations of dogs, created a substantial increase in the number of licensed dogs in the town of Littleton. Year ending 1996 had a total of 527 licensed dogs. Year ending 1997 this increased to a total of 967 licenses issued, which was a total of 1,022 dogs licensed counting all the group licenses. Maintaining computerized records on the licensed dogs in town has enabled many lost dogs to be reunited more quickly with their owners, and also assures that when handling these licensed dogs, that they have been vaccinated against rabies.

We continue to respond to a wide variety of animal incidents, including: strays, rabies investigation, bites, nuisances, injured, sick, and neglected animals. We continue to do weekly street patrols, and we have continued the education program at Lakeway Elementary school. We physically responded to a total of 257 incidents of animal control, and helped many other situations through phone conversation. Following are a few 1997 year-end statistics:

Total Licensed Dogs	,022
Dog Incidents (stray, pest, bites, injured, abused, neglected)	185
Cat Incidents (sickly, injured)	48
Raccoon, Skunk, Woodchuck Incidents	11
Misc.Incidents	13
Unclaimed Strays	30

We would like to thank the town for the support given to the animal control position, and will continue to serve the pets of our community for their welfare, and the welfare of the community.

Respectfully submitted, Randy and Mary Whiting, Littleton Animal Control



(LADDER ONE AT MOUNT WASHINGTON HOTEL DRILL)



(ENGINE 3 AT STRUCTURE FIRE)

LITTLETON FIRE DEPARTMENT Annual Report - 1997



(L-R CHIEF PETE POULSEN, FF BILL BRUSSEAU, CAPTAIN JEFF WHITCOMB, FF MIKE GILBERT, FF HARRY MCGOVERN, FF TODD MCKEE.)

It is a pleasure to report to the citizens of Littleton that 1997 was a year of very low fire losses. Not a single building was removed from the tax rolls because of fire damage. It is our hope that advances in fire detection, better building construction, improved heating systems, compliance with life safety codes, and continued public education will enable this to continue.

It is also a pleasure to report that our apparatus is in very good condition and adequate. The Fire Department took delivery of a new KME six passenger engine in October. This engine has a 1,250 gallon per minute pump and carries 1,000 gallons of water. We do not anticipate any major apparatus purchases until the year 2006.



(ENGINE 6 - DELIVERED OCTOBER 1997)

Personal protective clothing is essential, extensive, and expensive. Our fire fighters are equipped with fire resistive clothing that has a thermal barrier, fire rated boots, helmets, hoods, and gloves. A self contained breathing apparatus, a motion alarm, and an accountability tag complete the ensemble. We are close to where we need to be in terms of protective clothing, and hope to be on a viable replacement schedule before the end of 1998.

We started a hose replacement program last year which will convert our water supply system to five inch hose from the present four inch. We purchased five hundred feet of five inch hose last year and will continue to purchase five hundred feet per year for four more years. The reduced friction loss and greater capacity of five inch hose enables us to move more water with less equipment. We now have a hose tester and test all our hose annually.

The Fire Department has hydraulic and pneumatic equipment that gives us the ability to stabilize and dismantle motor vehicles or machinery involved in accidents. Along with the familiar "jaws of life" we have hydraulic rams and inflatable bags.

The Fire Department is staffed by a Chief, a Captain, and four fire fighters that each manage their own shift. The reason that so few people can provide twenty four hour per day coverage is directly attributed to the call department.

The call department is comprised of twenty five fire fighters that respond when needed. Members of the call department are required to maintain certification levels, attend twice monthly drills, and assist in equipment repair. Without the dedication of the call company this department would not be able to function during emergencies. In addition to their emergency duties, all members contribute many hours of community service. This past year department fund raisers brought in over five thousand dollars that was given back to the community.



(FF'S WRAPPING PRESENTS FOR "TOYS FOR JOY")

Joy" for The "Toys program, in conjunction with Framatone Burndy, Lions, Elks, and WIC. provided Christmas presents for many needy area families. Fire fighters assisted the Littleton Boy their Scouts during Derby, Klondike and cleaned the Dells Road as part of Littletons' Adopt A Road program.

Training was intensive and varied. Our Emergency Medical Technicians attended transition courses to learn how to use a defibrillator, administer epinephrine, and insert esophageal obturator airways. We are looking forward to being able to provide defibrillator service early this year. The department completed courses on the Hazardous System Command and Incident Decontamination. Ventilation training was accomplished using houses on Meadow Street that were scheduled to be demolished. Fire fighters were sent to the Holmatro factory for hydraulic tool training, the National Fire Academy, and the New Hampshire Fire Academy. Captain Jeff Whitcomb graduated from the N.H. Fire Academy's Company Officer Program, an extensive, six week program. The N.H. Community Technical College, Laconia, held college classes at the station. Courses offered were Tactics and Strategy and Fire Investigation. Fire officials from St. Johnsbury, Vt., Dalton, Lisbon, and Littleton have attended.

The courses will continue in 1998 and are all forty five hour, three credit courses. Driver certification classes have been initiated, all fire fighters that operate any apparatus are required to obtain a Commercial Drivers License, with air brake and tanker endorsement, and complete our own certification course. High angle, below grade, and confined space rescue training was practiced at Moore Station, Pine Tree Power and Littleton Water and Light.

Fire Prevention Week activities were well received, our annual fire truck parade consisted of forty seven units, a loud, but fun parade. Skits, stories, poster contests, and evacuation drills completed the week. We are confident that our evacuation plans for all schools work well.

The recent surge in building construction has been a challenging time for the Fire Department. We meet with builders prior to building permit application to discuss life safety code requirements, alarm systems, water requirements, and sprinkler needs. When plans are completed we review and discuss changes. On site inspections are done as a project progresses.

This past year has been a year of exceptional cooperation from builders. Several older buildings are now in much better code compliance, and new construction has been built with life safety features. We answer code questions from building owners, contractors, tenants, Realtors, and insurance companies. Codes are complex and with help from the Fire Marshals' Office we have been able to arrive at reasonable solutions to problems. Local heating and plumbing contractors and electricians have been excellent to work with.

One of the key components of Littletons success is its industrial base. The varied industries present challenges to fire protection and water supplies. We worked closely with Littletons' largest employers to reduce fire hazards. All the companies that we worked with showed a great deal of cooperation and a genuine desire to keep their employees safe. We are looking forward to the completion of the Beacon Street bridge which will enable a twelve inch water line to be connected to Beacon Street. A new water main for Walmart will eventually be connected to Meadow Street and greatly increase our water supply to that area.

Selectmen meetings were held at the fire station starting last fall. We enjoy the station being used and welcome all that attend. Please feel free to stop anytime, we are always happy to give tours and answer questions.

Many thanks are due to area agencies that help us to help you. The assistance of Littleton Public Works, Littleton Police Department, Littleton Water and Light, N.H. Department of Transportation, Department of Environmental Services, N.H. Emergency Management Agency, N.H. State Police, Grafton County Sheriff's Office, Littleton Emergency Planning Committee, and Ross Ambulance is greatly appreciated. Special thanks to area fire departments and their members for always being available in our times of need.

Sincerely,

Pete Poulsen Chief



(ENGINE 3 - 1995 KME)



(LADDER ONE - 103' - 1980 AMERICAN LAFRANCE)

Public Education

The Littleton Fire Department spent a great amount of time this past year devoted to spreading fire safety education throughout our community. We feel education is the best way to prevent accidents from happening. A safety educated person will tend to act in a safer manner.



(FF BILL BRUSSEAU & SPANKY AT THE ELEMENTARY SCHOOL)

Our local newspaper, The Littleton Courier, helped us spread the word by publishing a weekly safety advice column known as "Doxie's Fire Journal". Doxie, the column's fictitious writer, talked-sometimes at length-about safety around the home. Using this medium allowed us to bring safety education to the entire North Country Community. Thanks to those of you who fought to keep him.

The TSA Smoke Detector Program, implemented last year, saw moderate success during the year of 1997. LHS's Technology Students Association and members of the Littleton Fire Department were able to offer assistance to the elderly by replacing batteries and/or replacing smoke detectors in their homes free of charge.

Please take advantage of this program, we want to visit more homes and place more detectors next year. We would like to take this opportunity to thank Hunkins and Eaton Insurance and George M. Stevens Insurance for providing this project with smoke detectors and batteries.

Unfortunately our enrollment in the Juvenile Firesetter's Program was up from last year. Fortunately, we were able to give these children and their families a place to turn in their time of need. This educational program is designed to work with firesetters between the ages of two and eighteen years. Left untreated, the firesetting behavior has an eighty percent chance of being repeated and will usually increase in frequency and intensity. Don't hesitate, get help.

This year's Fire Prevention Week went very well. The theme, "Know When to Go: React Fast to Fire", lent itself as an opportunity to talk about what to do when we hear an alarm in a public setting. Leaving immediately, knowing the possible escape routes and staying low in smoke are just a few things we touched on. We had a different format at the Lakeway Elementary School this year, we asked the students and faculty to ask us questions about fire safety related topics. The students had genuinely good questions about fire safety.

When the year of 1997 started we saw a glitch in the way fire drills were conducted at all three schools. We asked a simple question-"Where are the students and faculty supposed to go if there really is a fire at these locations?"

The year of 1997 saw the implementation of evacuation plans for all three schools. Thanks to all of those involved in the conception of these plans; Maurice Stebbins, Alan Smith, Carol Finnegan and Sally Field.

Don't forget, if you have any fire safety related questions or concerns, contact us at the fire station, 444-2137.

Sincerely,
Firefighter William Brusseau
Public Education/ Juvenile Firestarters

Training Report

The fire department provides many services besides fire protection. These services include, but are not limited to, medical assistance, vehicle rescue, technical rescue, the control of hazardous material incidents, as well as fire prevention and education. To provide these services responders must first be trained to the standards set forth by the National Fire Protection Association (NFPA), the National Registry of Emergency Medical Technicians, Occupational Safety and Health Administration (OSHA), the New Hampshire Fire Standards and Training Commission and other governing agencies. Staff and call members alike spent numerous hours this past year in classrooms and on training grounds attending courses throughout the region.



(RESCUE DRILL - LADDER ONE AT MOUNT WASHINGTON HOTEL)

On the local level the department held several in house training sessions. These monthly drills are designed to sharpen the skills of the firefighter and train new recruits. Topics included handling of hose streams, ventilation tactics and techniques, forcible entry, tanker relays, ladders skills, emergency vehicle operations, vehicle extrication, rope rescue and confined space training. The department held several state certified programs attended by department members from Littleton and surrounding communities.

Programs included Hazardous Materials Decontamination, the Incident Command System, Portable Fire Extinguishers, Emergency First Care, Hazardous Materials Operations and Rescue from Heights. The Littleton Fire Department also participated in two day long drills. First was a large Hazardous Materials exercise held here in Littleton in conjunction with the Office of Emergency Management. Several surrounding emergency service agencies assisted with the exercise as well as officials from Montgomery Wire. The second was a simulated fire and rescue drill at the Mount Washington Hotel. Littleton's 100 foot aerial ladder was utilized as well as several of our trained interior firefighters.

Early in 1997 six members of the department completed the Firefighter Level Three program, the highest level of certification in the state. A seventh member has completed the requirements and is scheduled to test in January of 1998. The department enrolled two new recruits in a New Hampshire Certified Level One Program being hosted by the Bethlehem Fire Department. The recruits completed the 108-hour program in late October certifying them in basic fire fighting skills. Instructors for this program were from the full time staff. Five members are attending a Level Two program hosted by the Whitefield Fire Department with completion scheduled for January of 1998. Portions of this program are also being taught by full time personnel.

The department also took good advantage of our states fire academy this year sending several firefighters to a host of courses and programs. The programs, ranging from one day to three weeks in length included company officer school, air pack maintenance, portable fire pump operations, confined space rescue, NFA Rescue Systems One, wildland fire fighting, juvenile fire setters and Life Safety Code review. Firefighters also attended weekend courses at the regional schools held in Wells River, Vermont and Keene, New Hampshire.

This year also saw eight firefighters travel to the National Fire Academy in Emmitsburg, Maryland to attend classes in tactics and strategies, leadership skills and arson investigation. Seven members attended a two-day seminar at the Holmatro factory in Baltimore, Maryland.

This seminar brought those attending up to date with the latest in vehicle extrication techniques and the newest changes in vehicle construction and supplemental restraint systems. Members of the full time staff also traveled to Logan Airport to train with Mass Port Fire/Rescue personnel in large fuel fires. The day included a classroom portion followed by live fire training at their state of the art training facility.

As you can see, the members of the Littleton Fire Department have been busy training to higher levels to protect the people and property of this community. We at the Littleton Fire Department genuinely hope we may never have to use these skills but when the occasions arise it will be through training that losses are kept to a minimum.

Sincerely, Harry McGovern, Training Officer



(VENTILATION CREW AT STRUCTURE FIRE)



(HAZARDOUS MATERIALS TRAINING)



Medical Training

During the past year, the Littleton Fire Department has continued its medical training. We have held classes in CPR and Emergency First Care. The Emergency First Care class is a class that the New Hampshire Fire Academy has adopted to give the firefighter with no medical experience a basic knowledge of first aid.

We have also been expanding our medical and rescue equipment to better utilize our training and skills that we have. One of the things that we hope to get this year is a automated external defibrillator. Sudden cardiac arrest remains a major unresolved public health problem. Each year in the United States alone, sudden cardiac arrest strikes more than 350,000 people, nearly 1000 per day. That makes this the single leading cause of death. Due to the unexpected onset of cardiac arrest, most of these victims die before reaching a hospital. Currently, the chances of surviving a cardiac arrest in the United States are less then 1 in 20. Experts agree that many of the deaths due to cardiac arrest are preventable and that available technology, if appropriately applied, could reduce them significantly at a relatively low cost.



(TRENCH RESCUE CERTIFICATION DRILL)

Survival rates from cardiac arrest can be remarkably high if defibrillation therapy is administered within the first few minutes of sudden cardiac arrest. In three studies of cardiac arrest occurring in supervised cardiac rehabilitation center, more than 90% of victims were successfully resuscitated. For each minute cardiac arrest persists, the likelihood of successful resuscitation decreases by approximately 10%. After as little as 10 minutes, very few resuscitation attempts are successful.

At this time we have twenty-one members that have medical training, including 9-Emergency First Care, 3-First Responder's, 4-EMT's, 4-EMT-I's, and 1-Paramedic. We would also like to hold a EMT class this year to help more members become medically trained or advance the training that they already have. We feel that with this new equipment and continued training, both in medical and rescue techniques, we will be able to better assist the other emergency agencies in our town.

Sincerely, Firefighter Michael Gilbert



(TRENCH RESCUE CERTIFICATION DRILL)

Wildland Fire fighter Training

The year of 1997 proved to be a very busy training year for many local departments implementing all the new changes in wildland fire training that have taken place in the past years. In 1997 hundreds of firefighters statewide received the new training(S-130 & S-190) classes, bringing many more firefighters in compliance with NAPA 1051 (wildland firefighter professional qualifications). It was a record year for our annual training at Bear Brook state park, over 200 firefighters from all over the state took part in the annual fire crew training. This year was the first time that we conducted night time operations and live fire training to better prepare the wildland firefighters.

For the first time in three years New Hampshire did not need to send any crews out of state to aid in the nationwide effort, so I would like to take this opportunity to touch on another subject the laws, rules and regulations surrounding open burning and fire permits.

- 1. Every person or firm who kindled any fire or shall burn or cause to be burned any materials in or near the woodlands, or where fire could communicate to the woodlands, except when the ground is covered with snow where you are burning SHALL obtain a written fire permit from the forest fire warden in the town or city where the fire shall be kindled.
- 2."INCINERATOR" a barrel type container that is solid, less than 7 cubic feet in size and no holes larger than ½" in diameter and covered with a screen cover with holes not larger than 1/4". The only materials that may legally be burned in an incinerator are paper and unpainted wood.
- 3. Rules & Regulations: A written fire permit shall be NULL and VOID if any of the following fire permit restrictions are violated, and an OFFICIAL NOTICE or a SUMMONS will be issued.

If a fire is kindled, or material is burned between the hours of **9:00** a.m. and **5:00** p.m. unless raining. Permits issued during rain are void if the rain stops.

If a fire is kindled or material is burned at an unspecified date, time, place or if material not specified on the written fire permit is burned.

If material being burned violates any state law, rule, or regulation or local ordinance and or New Hampshire Air Resources Division regulation regarding open burning. All fires **SHALL** be constantly attended until the fire is completely extinguished. A fire buried is not considered extinguished.

Fires kindled and materials burned shall be not less than 50 feet from any structure and provisions shall be made to prevent a fire from spreading to within 50 feet of any structure. Fires in an approved containers shall not be less than 25 feet from any structure.

You must own the land where you plan to burn or have landowner permission, and you must be 18 years of age to obtain a fire permit.

Are the materials you are planning to burn a result of building demolition?? If so special permission from Air Resources may be needed.

LIABILITIES: Any persons causing or kindling a fire without a fire permit when a permit is required, and any persons by whose negligence any fire is caused, shall be liable in a civil action for the payment to the town, state, or United States for any or all expenses incurred by the Forest Fire warden in attending or extinguishing such fire.

PENALTIES: Any person violating the permit law and its provisions, and any person who willfully kindles a fire that endangers the woodlands, can be found guilty of a misdemeanor and receive a fine up to \$2000.00 and up to (1) year in jail

This is a synopsis of the laws, rules and regulations contained in RSA 224, and also to explain to people that open burning in the State of New Hampshire is a privilege not a right.

Incinerator permits are renewable by May First if you have any questions feel free to contact the fire station at any time at 444-2137.

Todd McKee Special Deputy



(CAR FIRE PUT OUT WITH CHEMICAL EXTINGUISHER)

Town Meeting Warrant



TOWN OF LITTLETON TOWN MEETING WARRANT

To the inhabitants of the Town of Littleton in the State of New Hampshire, qualified to vote in town affairs:

FIRST SESSION

You are hereby notified to meet for the First Session of the annual meeting, to be held at the Littleton High School Auditorium, Littleton N.H. on the Seventh day of February 1998, being Saturday, at nine o'clock in the forenoon (9:00 A.M.). The First Session will consist of explanation, discussion, and debate of each of the following warrant articles, and will afford those voters who are present the opportunity to propose, debate, and adopt amendments to each warrant article, except those articles whose wording is prescribed by state law.

SECOND SESSION

You are also notified to meet for the Second Session of the annual town meeting, to elect town officers by official ballot and to vote by official ballot on the warrant articles as they may have been amended at the First Session, to be held at the Littleton Opera House, 2 Union Street, Littleton N.H., on the Tenth Day of March, 1998, being Tuesday, at eight o'clock in the forenoon (the polls are to be open at 8:00A.M. and may not close prior to 7:00 P.M.) to act upon the following:

Article 1. To choose all necessary officers for the ensuing year (Ballot vote).

Article 2. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article IV, Use Requirements, by removing Planned Unit Development as a use allowed in industrial zones by Special Exception.

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article II, Definitions, by adding the following definition, inserted alphabetically:

Self Service Storage Facility: A structure containing separate, individual and private storage spaces of varying sizes, leased or rented on individual leases for varying periods of time. All storage shall be within a storage building; shall not include flammable or hazardous materials, such as gasoline, batteries or explosives; shall not include non-storage functions, such as sale of merchandise, servicing or repair of vehicles or equipment, or the operation of tools or equipment; and shall not include the establishment of a storage or transfer business.

And to amend Article IV, Use Requirements, to allow Self Service Storage Facilities in commercial zones by Special Exception.

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article XIV, Uses Permitted by Special Exception, Section 14.01, Procedure by adding the following:

Any proposed expansion of an existing special exception use must itself receive a special exception from the Board of Adjustment.

Article 5. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article II, Definitions, by adding the sentence in italics to the definition of principal or main building as follows:

26. <u>Building</u>, <u>Principal or Main</u>: A building in which is conducted the principal use of the lot on which it is situated. In any residential district, any dwelling shall be deemed to be a main building on the lot on which it is situated. Placement of a second principal or main building on a lot shall be considered as a Multi-Family Development under Section 10.01; or as a division of land into two or more sites for the purpose of building development, meeting the requirements of the subdivision regulations for that zone, including the recording of either the approved plan or the subdivision plat.

1/20/98 AMENDMENT WITHDRAWN BY MAJORITY VOTE OF PLANNING BOARD

Article 6. Are you in favor of the adoption of Amendment No. 5 as proposed by Petition for the Littleton Zoning Ordinance as follows:

To amend Table of Use Regulations, Section 4.02 E, Commercial I, III, and IV (Permitted Uses) by adding the use of Animal Hospital to the list of Permitted Uses, and by deleting the use of Animal Hospital as a use allowed by Special Exception in the Commercial Zoning Districts.

LANDFILL CLOSURE BOND

Article 7. To see if the Town will vote to raise and appropriate the sum of two million five hundred thousand dollar (\$2,500,000) for the closure of the municipal landfill, and to prepare, develop and convert a portion of the existing landfill site for industrial use, said site to remain under the ownership of the Town and control of the Selectmen, which development is to take place in collaboration and consultation with the Littleton Industrial Development Corporation. Such sum is to be raised by the issuance of serial bonds and notes not to exceed \$2,500,000 in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Selectmen to issue and negotiate such bonds or notes and to

determine the rate of interest thereon, and to take such actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town; additionally to participate in the State Revolving Fund (SRF-RSA 486:14) established for this purpose, and to allow the Selectmen to expend such monies as become available from the state and federal governments and pass any vote relating thereto. Any income derived from the temporary investment of the bond proceeds shall be returned to the General Fund (2/3 ballot vote required for approval).

RECOMMENDED BY THE BOARD OF SELECTMEN

BEACON STREET BRIDGE REPLACEMENT

Article 8. To see if the Town will vote to raise and appropriate the sum of ninety eight thousand dollars (\$98,000) for the construction and engineering of the Beacon Street Bridge Replacement, and to authorize the issuance of not more than ninety - eight thousand dollars (\$98,000) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the municipal officials to issue and negotiate such bonds or notes and to determine the rate of interest thereon said bond funds to be used in conjunction with \$230,000 already appropriated by action of the 1995 Town Meeting; furthermore to authorize the Selectmen , as agents to expend both the capital reserve funds created for this purpose; (two third (2/3) majority ballot vote required for approval.)

RECOMMENDED BY THE BOARD OF SELECTMEN

HIGHWAY GARAGE EXPANSION

Article 9. To see if the Town will vote to raise and appropriate the sum of seventy four thousand, two hundred dollars (\$74,200) to make repairs to and expand the Municipal Highway Department Garage.

PURCHASE OF SKID STEER

Article 10. To see if the Town will vote to raise and appropriate the sum of twenty-seven thousand dollars (\$27,000) to purchase a Skid Steer for the Transfer Station, said funds to come from the Transfer Station unexpended fund balance as of December 31, 1997.

RECOMMENDED BY THE BOARD OF SELECTMEN

PURCHASE OF GLASS RECYCLING BUNKER

Article 11. To see if the Town will vote to raise and appropriate the sum of four thousand, eight hundred and sixty-two dollars (\$4,862) to purchase a glass recycling bunker for the Transfer Station, 50% of said funds (\$2,431) to come from the Transfer Station unexpended fund balance as of December 31, 1997 and 50% (\$2,431) from a matching grant; and further, to authorize the Board of Selectmen to apply for receive and expend said grant and to execute any documents related thereto.

RECOMMENDED BY THE BOARD OF SELECTMEN

HOUSEHOLD HAZARDOUS WASTE COLLECTION

Article 12. To see if the Town will vote to raise and appropriate the sum of six-thousand dollars (\$6,000) to pay for the expense of conducting a Household Hazardous Waste Collection & Paint and Battery Recycling effort at the Town Transfer Station, said funds to come from the Transfer Station unexpended fund balance as of December 31, 1997.

RECOMMENDED BY THE BOARD OF SELECTMEN

PURCHASE OF TRUCK/BACKHOE

Article 13. To see if the Town will vote to raise and appropriate the sum of one hundred forty-three thousand, six hundred eleven dollars (\$143,611) to purchase a new 6 wheel truck (at a cost of \$54,000 after trade) and a new back-hoe (at a cost of \$89,111 after trade and municipal discount) for the Littleton Highway Department.

RECONSTRUCTING/REPAVING MANN'S HILL ROAD

Article 14. To see if the Town will vote to raise and appropriate the sum of one hundred fifty-one thousand, two hundred sixty dollars (\$151,260) for the purposes of reconstructing and repaving approximately 5800 l.f. of Mann's Hill Road and approximately 4500 l.f. of Mt. Eustis Road.

RECOMMENDED BY THE BOARD OF SELECTMEN

RESURFACE EDENCROFT RD/OLD WATERFORD RD & BALCOM RD

Article 15. To see if the Town will vote to raise and appropriate the sum of thirty thousand, eight hundred eighty-two dollars (\$30,882) to resurface with chip seal Edencroft Rd., Old Waterford Rd., and Balcom Rd.

RECOMMENDED BY THE BOARD OF SELECTMEN

VACATION ACCRUAL FUND

Article 16. To see if the Town will vote to approve transfer of the Vacation Accrual Fund into a Trust Fund as recommended by the Town's Auditor, and authorize the Board of Selectmen to take appropriate action and execute documents as may be necessary. (This is an administrative authorization and has no tax impact).

RECOMMENDED BY THE BOARD OF SELECTMEN

CONTINUE "COP FAST " POSITION

Article 17. To see if the Town will vote to raise and appropriate the sum of twenty seven thousand, five hundred dollars (\$27,500) for the purposes of continuing the patrolman's position in the Littleton Police Department previously funded by a Federal "COPS FAST" Grant.

LITTLETON REGIONAL HOSPITAL STUDY

Article 18. To see if the Town will vote to raise and appropriate the sum of twenty five thousand dollars (\$25,000) for the purposes of undertaking a study of reuse alternatives for the Littleton Regional Hospital Building and restoration, repair and future use alternatives for the Littleton Town Hall; and creating conceptual plans therefor; and preparing a report to the Selectmen prior to the 1999 annual Town Meeting.

RECOMMENDED BY THE BOARD OF SELECTMEN

TOWN BUDGET

Article 19. "Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purpose set forth therein, totaling, four million, twenty thousand, four hundred and one dollars, (\$ 4,020,401.00).

Should this article be defeated, the operating budget shall be three million, nine hundred, ninety-nine thousand, four hundred and forty dollars, (\$3,999,440.00), which is the same as last year, with certain adjustments required by previous action of the Board of Selectmen or by law or the governing body may hold one special meeting, in accordance with RSA 40:12, X and XVI, to take up the issue of a revised operating budget only".

EMPLOYEE UNION CONTRACT

Article 20. To see if the Town will vote to approve the cost items included in the collective bargaining agreement reached between the Town of Littleton and AFSCME Local 1348 (representing public works and fire department employees), which calls for the following increases in salaries and benefits:

Year	Estimated increase
1998	\$ 14,069
1999	\$ 25,846
2000	\$ 24,095

and further to raise and appropriate the sum of fourteen thousand, sixty-nine dollars (\$14,069) for the 1998 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

RECOMMENDED BY THE BOARD OF SELECTMEN

POLICE UNION CONTRACT

Article 21. To see if the Town will vote to approve the cost items included in the agreement reached between the Town of Littleton and the State Employees Association of NH Chapter # 57, (representing police department employees), which calls for the following increases in salaries and benefits:

Year	Estimated increase
1998	\$ 15,800
1999	\$ 15,616
2000	\$ 16,918

and further to raise and appropriate the sum of fifteen thousand, eight hundred dollars (\$15,800) for the 1998 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year.

RECOMMENDED BY THE BOARD OF SELECTMEN

LIBRARY IMPROVEMENTS

Article 22. To see if the Town will vote to raise and appropriate the sum of fourteen thousand dollars (\$14,000) to make necessary improvements to the electrical and telephone wiring systems in the Library and to add new telephones.

Article 23. To see if the Town will vote to raise and appropriate the sum of forty-five thousand dollars (\$45,000) for the purpose of replacing street lights on Main Street; fifteen thousand dollars (\$15,000) of said funds are to be raised by property tax, the balance of thirty thousand (\$30,000) is to be generated by private donations. The Selectmen are authorized to undertake this project only after all private donations have been raised and placed on deposit with the Town. It is intended that these funds will not lapse for a period of three years or until the project is complete whichever date occurs first. **RECOMMENDED BY THE BOARD OF SELECTMEN**

PETITIONED ARTICLES

MEALS ON WHEELS

Article 24. By petition: To see if the Town will vote to raise and appropriate the sum of ten thousand dollars six hundred ten dollars (\$10,610) for support of home delivered meals, senior citizen dining room services, transportation and social services provided by the Littleton Area Senior Center for older residents of the Town.

RECOMMENDED BY THE BOARD OF SELECTMEN

REGIONAL HOSPITAL

Article 25. By petition: To see if the Town will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to the Littleton Regional Hospital for the purpose of helping defray the costs associated with providing free medical services to the citizens of the Town of Littleton.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

NORTH COUNTRY HOME HEALTH

Article 26. By petition: To see if the Town will vote to raise and appropriate the sum of fourteen thousand, five hundred and fifteen dollars (\$14,515) for the support of the home health care, supportive care, medical hospice and community health programs and services of North Country Home Health Agency, Inc. for residents of Littleton, NH. NOT RECOMMENDED BY THE BOARD OF SELECTMEN

FOURTH OF JULY FIRE WORKS

Article 27. By petition: To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000) to the Littleton Area Chamber of Commerce for the purpose of funding a fireworks display on July 4, 1998.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

TRI-COUNTY C.A.P.

Article 28. By petition: To see if the Town will vote to raise and appropriate the sum of four thousand dollars (\$4,000) for Tri-County Community Action Program, Littleton, to offer energy, rental, housing and food or other emergency assistance to the low-income, elderly and handicapped residents of Littleton.

RECOMMENDED BY THE BOARD OF SELECTMEN

WHITE MOUNTAIN MENTAL HEALTH

Article 29. By petition: To see if the Town of Littleton will vote to raise and appropriate the sum of nine thousand, five hundred and six dollars (\$9,506) as the Town's contribution to White Mountain Mental Health and Development Services, a non-profit mental health and development service center.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

MOUNT WASHINGTON REGIONAL AIRPORT

Article 30. By petition: To see if the Town will vote to authorize the Board of Selectmen to enter into an Inter-Municipal Agreement for the purpose of creating a regional authority to operate the Mount Washington Regional Airport of Whitefield; and further, to raise and appropriate .50 cents per capita or the sum of three thousand six dollars (\$3,006) to pay Littleton's share of the Operating Budget for the Mount Washington Regional Airport; and to direct the Board of Selectmen to include, hereafter, an appropriation for the airport in its annual budget.

(a copy of the proposed Inter-Municipal Agreement has been posted with a copy of the Warrant, and copies of the proposed Agreement are available at the Town Clerk's office. This Agreement will not go into effect unless at least 5 towns with a

combined population of 10,000 people approve the Agreement). RECOMMENDED BY THE BOARD OF SELECTMEN

AMERICAN RED CROSS

Article 31. By petition: To see if the Town will vote to raise and appropriate the sum of two thousand four dollars (\$2,400) for the Greater White Mountain Chapter American Red Cross. The Town's contribution is used to assist victims of disaster which include house fires and flooding of individual homes.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

NORTH COUNTRY Y.M.C.A.

Article 32. By petition: To see if the Town will vote to raise and appropriate the sum of Five hundred dollars (\$500) for the North Country Y.M.C.A.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 33. To transact any other business that may legally come before said meeting.

Dated and signed on January 26, 1998 and ordered posted by the undersigned members of the Town of Littleton, New Hampshire Board of Selectmen.

Stephen L. Costa, Chairman Burton E. Ingerson, Selectman Donald A. Craigie, Selectman

A TRUE COPY ATTESTED BY: FAYE V. WHITE, TOWN CLERK



MS-6 Official Budget of The Town

MS-6

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
61 So.Spring St., P.O.Box 1122
Concord, NH 03302-1122
(603) 271-3397



BUDGET OF THE TOWN

for Fisca	toto
E.	MPORTANT: Please read RSA 32:5 applicable to all municipalities.
	 Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
	2. Hold at least one public hearing on this budget.
	When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.
Date	

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

SELECTMEN (PLEASE SIGN IN INK)

(Florised 1987)

						· · · · · · · · · · · · · · · · · · ·
Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Actual Erpenditures Prior Year	APPEOPRIATIONS EMBUING FISCAL TR. (RECOMMENDED)	APPROP. EMSDING FISCAL TR. (MOT RECOMMENDED)
GENERAL GOVERNMENT		XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXX	
4130-4139	Executive		64,000	37,467	150,116	
4140-4149	Election, Reg. & Vitel Statistics		47,965	49,716	52,627	
4150-4151	Financial Administration		143,302	214,046	128,773	
4152	Revaluation of Property		24,236	20,594	37,490	
4153	Legal Expense		37,000	30,302	25,000	
4155-4159	Personnel Administration		282,909	241,261	22,850	
4191-4193	Planning & Zoning		50,058	50,201	72,743	
4194	General Government Buildings		52,243	93,898	51,562	
4195	Cemeteries		37,200	36,000	36,000	
4196	Insurance		69,979	65,407	66,630	
4197	Advertising & Regional		18,632	16,272	16,305	
4199	Other General Government		54.770	29,470	42,970	
PUBLIC SAFETY		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	
4210-4214	Police		400,926	356,918	549,818	
4215-4219	Ambulance		27,500	27,500	28,000	
4220-4229	Fire		211,330	216,914	302,373	
4240-4249	Building Inspection					
4290-4298	Emergency Management					
4299	Other Public Safety (including Communications)		38,255	30,719	37,230	
	AIRPORT/AVIATION CENTER		XXXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXXX
4301-4309	Airport Operations					
	HIGHWAYS & STREETS		XXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXX
4311	Administration		86.041	82,416	74,370	
4311-4312	Admin., Eighways & Streete		459,539	448,359	555,443	
4313	Bridges		5,000	5,000	5,000	
4316	Street Lighting		60,900	51,246	54,000	
4319	Other		31,143	18,336	22,940	
	SANITATION		XXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
4321-4323	Admin. 6 Solid Waste Collection					
4324	Solid Waste Disposal		182,452	167,638	191,703	
4325	Solid Waste Clean-up		20,000	12,057	18,000	

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr Art#	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONE ENEUINO FISCAL YR. (RECOMMENDED)	APPROP. EMBUING FISCAL YR. (NOT RECOMMENDED)
4326-4329	Sawage Collection & Disposal & Other					
	WATER DISTRIBUTION & TREATMENT		XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXXX
4331-4332	Admin. and Water Services					
4335-4339	Water Treatment, Conservation & Other					
	ELECTRIC		XXXXXXXXX	XXXXXXXXX	XXXXXXXX	XXXXXXXX
4351-4352	Admin. and Generation					
4353	Purchass Costs					
4354	Electric Equipment Haintenance					
4359	Other Electric Coets					
	HRALTH		XXXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXXX
4411-4414	Admin. and Past Control		11,070	13,793	15,230	
4415-4419	Health Agencies & Hospitals & Other					
	WELFARE		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX	XXXXXXXX
4441-4442	Administration & Direct Assistance		44,759	31,636	64,112	
4444	Intergovernmental Welfare Payments					
4445-4449	Vendor Payments & Other					
	CULTURE & RECREATION		XXXXXXXX	XXXXXXXXX	XXXXXXXX	XXXXXXXX
4520-4529	Parks & Recreation		171,802	152,534	170,489	170,343
4550-4559	Library		166,301	161,221	178,334	180,536
4583	Patriotic Purposas		2,000	1,331	2,000	
4589	Other Culture & Recreation					
	CONSERVATION		XXXXXXXX	XXXXXXXX	XXXXXXXXX	XXXXXXXX
4611-4612	Administration & Purchases of Natural Resources		2,225	2,225	6,950	
4619	Other Conservation					
4631-4632	REDEVELOPMENT & HOUSING					
4651-4659	ECONOMIC DEVELOPMENT		5,839	5,853		
	DEBT SERVICE		XXXXXXXX	XXXXXXXXX	XXXXXXXX	XXXXXXXXX
4711	Princ Long Term Bonds & Botes		48,291	48,291	48,726	
4721	Interest-Long Term Bonds & Notes		39,766	39,774	37,089	
4723	Interest on TANS		20,000	8,969	20,000	

Acct. #	PURPOSE OF APPROPRIATIONS (REA 32:3,V)	Warr Art!	Appropriations Prior Tear As Approved By DRA	Actual Supenditures Prior Tear	APPROPRIATIONS ENSUING FISCAL TR. (RECOMMENDED)	APPROP. EMBUIR FISCAL YR. (NOT RECONSTITUTE)
4790-4799	Other Debt Service					
	CAPITAL OUTLAY		XXXXXXXX	XXXXXXXX	XXXXXXXXX	XXXXXXXX
4901	Land					
4902	Hachinery, Vehicles & Equipment	10			27,000	
4903	Buildings	9			74,200	
4909	Improvements Other Than Buildings		125,000	91,096		
	OPERATING TRANSFERS OUT		XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXX
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	to Enterprise Fund PARKIN	G	3,500	828	3,500	
	Sewer-		936,376	913,223	932,030	
	Water-					
	Electric-					
	Airport-					
4915	To Capital Reserve Fund					
4916	To Expendable Trust Funds (except Health Maintenance Trust Fund)					
4917	To Heelth Maintenance Trust Fund					
4918	To Nonexpendable Trust Funds					
4919	To Agency Funds					
	SUBTOTAL 1		3-982-309	3,772,511	4,121,604	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct.#	Warr. Art.#	Amount	Acct.#	Warr. Art.#	Amount
4325	7	2,500,000	4909	14	151,260
4313	8	98,000	4909	15	30,882
4902	11	4,862	4210	17	27,500
4324	12	6,000	4550	22	14,000
4902	13	143,611	4316	23	45,000

SPECIAL WARRANT ARTICLES

Special warrant articles are defined in RSA 32:3,VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriating to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

Acot#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Harr Art#	Appropriations Prior Tear As Approved By DRA	Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL TEAR (RECOMMENDED)	APPROP. ENSUING FISCAL YR. (MOT RECOMMENDED)
	Senior Center	24	10,300	10,300	10,610	
	Littleton Hospital	25	15,000	15,000		15,000
	Home Health	26	14,515	14,515		14,515
	Fireworks	27	5,000	5,000		5,000
	Tri-County CAP	28	3,500	3,500	4,000	
	Mental Health	29	9,506	9,506		9,506
SUBTOTA	I, 2 Recommended		XXXXXXXX	XXXXXXXXX	14,610	XXXXXXXXX

INDIVIDUAL WARRANT ARTICLES

"Individual" warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

Acct#	PURPOSE OF APPROPRIATIONS (REA 32:3,VI)	Warr Art #	Appropriations Prior Year As Approved By DRA	Expenditures Prior Year	APPROPRIATIONS EMBUING FISCAL YEAR (RECOMMENDED)	APPROP. EMSUING FISCAL YEAR (NOT RECOMMENDED)
	Building Study	18			25,000	
	Union Contract	20			14,069	
	Union Contract	21			15,800	
SUBTORI	L 3 Recommended		XXXXXXXX	XXXXXXXX	54.869	XXXXXXXXX

SPECIAL WARRANT ARTICLES CONTINUED

Acct #	Purpose of Appropriations (RSA 32:3,V)	Warr Art	Appropiratios Prior Year As Approved By DRA	Expenditures Prìor Year	Appronations Ensuing Fiscal Year (Recommended)	Approp. Ensuing Fiscal Yr. (Not recommended)
	Mt Washington Reg Airport	30	1,500	1,500	1,500	
	American Red Cross	31	2,320	2,320		2,400
	Y.M.C.A.	32	500	500	-	500
SUBTO	OTAL 2 Recommended	XXXXXXX	XXXXXXX	1,500	XXXXXXX	

Acct.#	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenue Prior Year	Actual Revenue Prior Year	ESTIMATED REVENUE Ensuing Year
	TAXES		XXXXXXXX	XXXXXXXX	XXXXXXXX
3120	Land Use Change Taxes				
3180	Reeldent Taxee				
3185	Yield Taxes		33,000	20,482	32,848
3186	Peyment in Lieu of Taxes		20,000	29,567	21,340
3189	Other Taxes		3,000	2,462	2,721
3190	Interest & Peneltles on Delinquent		100,000	80,208	110,000
	Inventory Peneltise				
	LICENSES, PERMITS & FEES		XXXXXXXX	XXXXXXXX	XXXXXXXX
3210	Business Licenses & Permits		4,000	4,583	4,000
3220	Notor Vehicle Permit Fees		550,000	623,077	575,000
3230	Building Permits		3,000	4,202	3,120
3290	Other Licenses, Permits & Fees		10,000	22,608	12,000
3311-3319	FROM FEDERAL GOVERNMENT				
	FROM STATE		XXXXXXXX	XXXXXXXX	XXXXXXXXX
3351	Shared Revenues		116,910	267,453	234,95
3352	Meele & Rooms Tax Distribution			65,029	64,708
3353	Highwey Block Grant		110,875	127,045	123,79
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbureement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		1,000	5,144	1,64
3379	FROM OTHER GOVERNMENTS				
	CEARGES FOR SERVICES		XXXXXXXXX	XXXXXXXX	XXXXXXXX
3401-3406	Income from Departments		2,000	802	500
3409	Other Charges *		138,686	194,330	146,051
	MISCELLANEOUS REVENUES		XXXXXXXXX	XXXXXXXX	XXXXXXXXX
3501	Sale of Nunicipal Property				1,000
3502	Interest on Investments		66,900	42,826	183,072
3503-3509	Other		72,500	36,690	57,289
* - Par	ks, Library, & Transfer	Statio	n		
	no, biblui, a liumslei	JUGGE			

Acct.#	SOURCE OF REVENUE	Marr. Art.#	Estimated Revenue Prior Year	Actual Esvenue Prior Year	Estimated Revesue Ensuing Year
	INTERFUND OPERATING TRANSFERS IN		XXXXXXXXX	XXXXXXXX	XXXXXXXXX
3912	From Special Revenue Funds				
3913	From Cepital Projects Funds		3,500	20,017	3,500
3914	From Enterprise Funds		936,376	978,154	932,030
	Sewer - (Offset)				
	Water - (Offeet)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds				
3916	From Trust & Agency Funds				
	OTHER FINANCING SOURCES		XXXXXXXX	XXXXXXXX	XXXXXXXX
3934	Proc.from Long Term Bonds & Notes				
	Amounts VOTED From Fund Balance ('Surplus')				
	Fund Balance ("Surplus") to Reduce Taxes				
	TOTAL REVENUES & CREDITS		2,033,061	2,524,679	2,409,569

BUDGET SUMMARY

SUBTOTAL 1 Recommended (from page 3)	7,041,519
SUBTOTAL 2 Special warrant articles Recommended (from page 4)	16,110
SUBTOTAL 3 "Individual" warrant articles Recommended (from page 4)	54,869
TOTAL Appropriations Recommended	7,112,498
Less: Amount of Estimated Revenues & Credits (from above)	2,409,569
Estimated Amount of Taxes To Be Raised	4,702,292

(REV.1997)



Staff Positions

Chief Peter Poulsen
Captain Jeff Whitcomb
Firefighter Todd McKee
Firefighter William Brusseau
Firefighter Harold McGovern
Firefighter Michael Gilbert

Call Company Roster

Safety Officer Jim McMahon

Capt. Jim Duranty

Capt. Dave Harris

Capt. Bob Reinhard

Lt. Greg Thompson

Lt. Paul Smith

Lt. Mike Bailey

FF. Jason Doyle

FF. Jeremy Doyle

FF. Dan Gerlack

FF. Shawn Hammond

FF. Wes Hicks

FF. Don Johnson

FF. Tim Leavitt

FF. Tammy Ross

FF. Bill Sencabaugh

FF. Adam Smith

FF. Kevin Sorrell

FF. Dave Miller

FF. Nick Antonucci

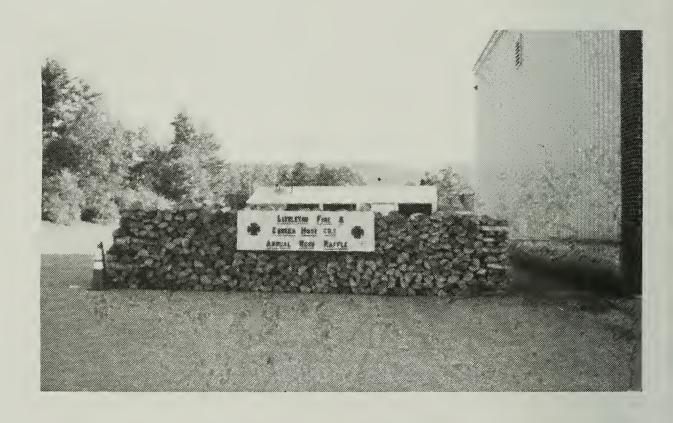
FF. Greg Bartholomew

FF. Alan Demoranville

Logistics

Jim Waters

(WOOD CUT, SPLIT & DELIVERED FOR FUND RAISER)

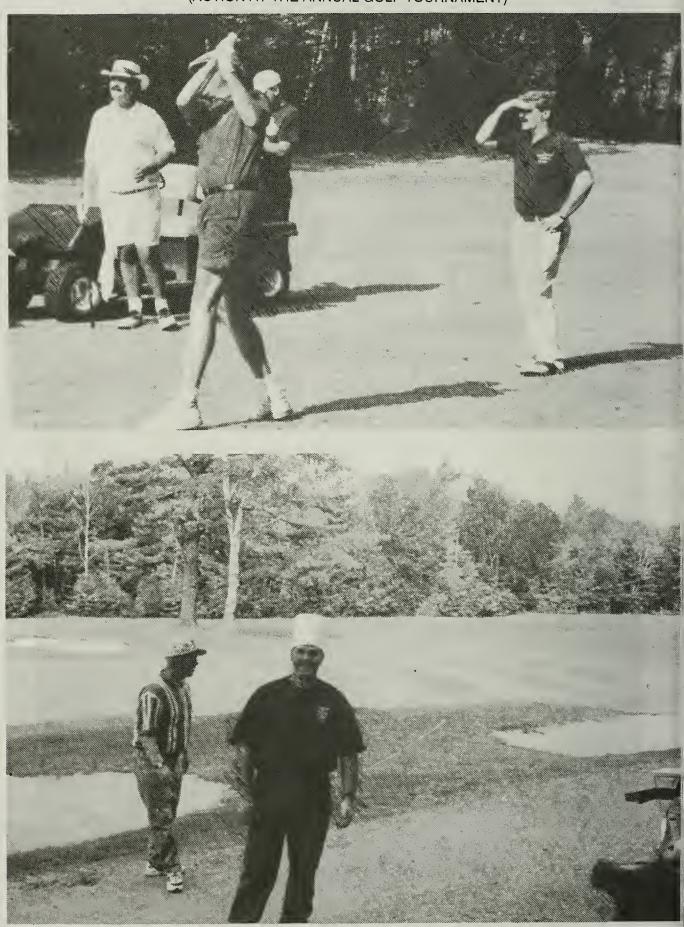




(FORMER TOWN MANAGER MIKE FARRELL SHOWS HIS STYLE)



(SUPERINTENDENT OF PUBLIC WORKS LARRY JACKSON AT THE FIRE DEPARTMENT ANNUAL GOLF TOURNAMENT)



(THE CHEFS' TAKE A BREAK)

PARKS AND RECREATION Annual Report -1997

In 1997, the first step in the development of the Eaton property was taken. In the spring of this year a timber sale took place and an access road was made into the property. We would like to give special thanks to Madore & Paquette Logging and Richard & Steve Boulanger for their efforts at the Eaton property.

The Norton Pike field saw more improvements with the completion of the dugouts, and plans are for the concession stand & restrooms are set to begin this in the spring of 1998.

The swimming pool had a new chlorination system put on line utilizing chlorine tablets instead of liquid.

A drinking fountain was purchased for the play ground area with donations from friends and family of the late Jean Clark, it will be installed in the spring.

In 1998 a study committee will be formed to start a master plan for the development of the Eaton property.

Once again through the efforts of Lucy Magoon and the Littleton Garden Club flowers were planted around the gazebo. Clinton Clough has again donated the use of a tractor to the park for the skating rink zamboni. Thank you for your donated services.

We wish to thank Judy Latulip & Kelly Bedor, summer program co-directors for an outstanding year, we received a tremendous amount of positive feedback about the program. Also, thanks to Brook Covey, pool director for another great summer. Thanks to Brian Lineman for a job well done, and also to all department heads with the town who generously give help from their departments. Thanks as always to the countless others that aid in the ongoing improvement of the Littleton Parks.

Respectfully Submitted Park Commissioners,

Bob Whitcomb Jon Wood Todd McKee



Annual Report -1997

Members of the Littleton Planning Board had another busy year in 1997. As the statistics below indicate, much of our time was spent on hearing cases for new subdivisions, or requests for a lot line adjustments. In these cases, the role of the Planning Board is basically limited to determining if the proposed subdivision or lot line adjustment complies with our local rules, and if it will be reasonably safe. The personal opinions of the board members about whether or not the proposed change is "good" or not, play no role in our decisions.

However, the Planning Board also has, by law, another role. We must review the Littleton zoning and subdivision regulations and propose changes which we feel will clarify, simplify, or otherwise improve these basic rules for land use in Littleton. As a result, board members spent quite a bit of time this year discussing a variety of possible changes, before deciding to put a few on the ballot for the people to vote on.

The Planning Board is also legally responsible for Littleton's Master Plan. Unfortunately, although the board did spend time working on the Master Plan again this year, progress remains frustratingly slow. Nevertheless, the board intends to hold public meetings on at least two revisions to the plan in 1998.

The Planning Board would like to recognize the assistance it has received this year from two consultants from Muncipal Resources Inc. - Stephen Griffin and Richard Canuel - who have been invaluable as part-time "fill ins" for Town Planner, Stuart Baker, who has been devoting so much of his time to working as Littleton's Assistant Town Manager.

The Planning Board currently consists of six volunteer members, one Selectman and two alternate members. If you are interested in becoming a member of the Board, please contact the Planning and Zoning Office at 444-7078. The Town Planner will forward your name to the Planning Board and the Board of Selectmen.

The numbers for 1997:

Planning Board meetings:	20
Subdivision Cases heard:	14
Requestsforexcavationpermits:	0
Subdivisions/Permits approved:	14
Subdivisions/Permits denied:	0
Net new lots approved:	18
Lot lineadjustments:	8
Building permits granted:	113
for construction of new homes:	10
for placement of mobile homes:	5
for additions/alterations:	47
for demolition or moving a structure:	26
Commercial development permits	16

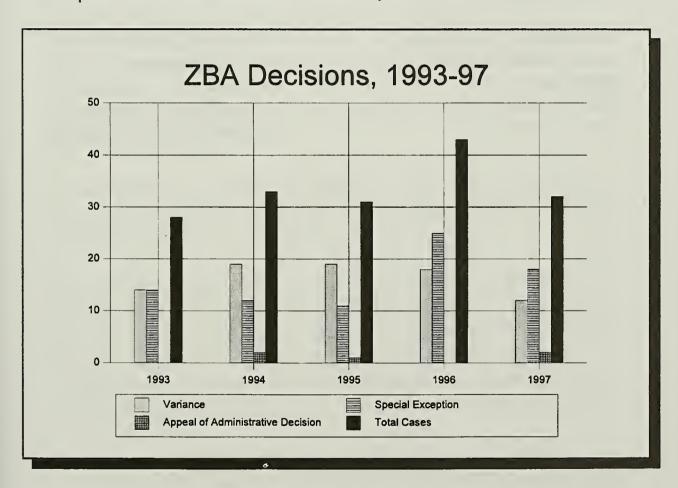
Respectfully submitted,

Robert C. May, Jr., Chairman Charlie Ryan, Vice Chairman Burt Ingerson, Selectman (Ex-Officio) Don Merrill Paul McGoldrick Anthony Ilacqua
Donald Butson
Edward Haines, Alternate
Robert King, Alternate

LITTLETON ZONING BOARD OF ADJUSTMENT

The Board of Adjustment had another busy year, meeting a total of fourteen times and hearing thirty-two cases. This was a decrease from the forty-three cases heard in 1995. Of the thirty-two cases, eighteen were Special Exceptions, twelve were Variances, and two were Appeals of Administrative Decisions by the zoning officer. All of the Special Exception applications were granted. Nine of the Variances were granted and three denied. One Appeal was granted, and one was denied.

There were two joint public hearings held with the Planning Board for the purpose of reviewing a proposed self-storage building and the expansion of the Colonial Court apartments.



Board members attended the Municipal Law Lectures sponsored by the New Hampshire Municipal Association to further their understanding of complex planning and zoning laws. The lectures are held on an annual basis at the Littleton Opera House, discussing different topics each year. Board members also attended the Office of State Planning Annual Spring Conference for Planning and Zoning Board Members in Concord. laws. The lectures are held on an annual basis at the Littleton Opera House, discussing different topics each year. Board members also attended the Office of State Planning Annual Spring Conference for Planning and Zoning Board Members in Concord.

The Board currently consists of five full-time members, and two alternates. All members are volunteers and are asked to attend up to two meetings a month. If you are interested in serving on the Zoning Board of Adjustment, please contact the Planning & Zoning Office at 444-7078. Your name will be forwarded to the Zoning Board and the Board of Selectmen.

Respectfully submitted,

Eddy Moore, Chairman Mike Lombardi, Vice Chairman David Crowell Ron Hemenway Peter McCabe Burton Ingerson, Alternate Faye White, Alternate Robert Sullivan, Alternate

Annual Report - 1997

The highlight of the year was the new entrance at the rear of the library building. It includes a key-operated lift for people with disabilities. Anyone who has difficulty climbing the stairs, even on a temporary basis, is issued a key to the lift.

Because there are only seven steps from the parking lot to the circulation desk, the new door has become the entrance of choice for most people. The project is both practical and beautiful. The old brick facade has been preserved as an interior wall, and the metal fire escape is now an elegant carpeted staircase. Clinton Clough and his crew took the ideas of architect, Stephen Crooker, and created something special. Library Trustee and Budget Committee member, Val Poulsen, worked hard to keep the costs down without compromising the integrity of the historic Carnegie library.

The project was partially funded by a grant from the New Hampshire State Library, using the federal Library Services and Construction Act monies.

We also celebrated the return of the restored Edward Hill Painting, EAGLE CLIFF AND ECHO LAKE. This major piece by the celebrated local artist was donated by Daniel Remich who had owned the Benjamin West Kilburn art collection. Funds are now being raised to restore another Hill painting, CARRIAGE ROAD UP MT WASHINGTON.

While we were concentrating on buildings and boilers, Linda Ford, librarian at the Littleton Regional Hospital, was instrumental in writing a successful grant proposal to the National Network of Libraries of Medicine. The purpose of the grant was to provide health professionals, students, and consumers medical information and educational resources not available in rural areas. This money enabled the Littleton Public Library to purchase a computer and access to the internet for the general public.

At the same time, another grant from the State Library allowed us to subscribe to ELECTRIC LIBRARY, a source of up-to-date, complete, articles from newspapers and journals. This has been great fun and extremely helpful for students of all ages, from elementary school to the College for Lifelong Learning.

The children's programs continue to be popular. The Summer Reading Program which is funded by the Douglas Garfield Memorial Fund added a new dimension this year. Richard Virdone worked with young writers once a week.

Steffaney organized a Teddy Bear day, a gardening project with the Littleton Garden Club, and the annual Fourth of July Parade of bicycles. She also has begun a tutoring program with high school students working with first and second graders. It has been a rewarding experience for all.

On Thursdays, we offered Stories with Ellen, and Toddler Tales with Steffaney. Jean-Marie Peterson was a volunteer substitute when Ellen and Steffaney were on vacation. Jean-Marie was also part of the performing group who presented the very moving women's history program, "It Had To Be Done, So I Did It."

Well, and inventory of the library had to be done, so we did it, at least the Children's Room. Library Trustees and volunteers spent one full week checking books on the shelf against the card catalog. This task was last done in 1985. In 12 years, about 700 books went missing. Next summer we will take an inventory of the adult books. This is to prepare the collection for an on-line retrieval system in the future.

In November, Lisa Laughy left the library to work on her artistic endeavors. Lisa was the one who was the most knowledgeable about computers. She only worked two days a week, so our constant lament was "We'll have to wait until Lisa comes in." We'll have a long wait, now.

We ended the year with a full house every Saturday thanks to the work of Jean McKenna of the Coffee Pot Restaurant. She organized visits with Santa Claus, Christmas crafts and other activities on Saturday mornings in December.

And last but certainly not least, this was the first year the little balsam fir on the library lawn got to be the Christmas tree. In 1994, the Rocks Estate in Bethlehem donated the tree, and they have groomed it for success for three years. When its big moment came, nobody laughed and said it was too small to be the town's Christmas tree. None of the giant cut trees we placed on the lawn generated as many positive comments as our own little tree.

(NEW HANDICAP ENTRANCE TO THE LIBRARY)



LITTLETON PUBLIC LIBRARY Annual Report -1997

STATISTICS

BOOKS PURCHASED BOOKS DONATED BOOKS DISCARDED	1202 801 <u>2494</u>
TOTAL BOOKS	42,858
ADULT CIRCULATION JUVENILE CIRCULATION	42,061 24,870
TOTAL	66,931
LITTLETON BORROWERS NON-RESIDENT	3,960
TOTAL	4,097

DONATIONS HAVE BEEN GIVEN IN MEMORY OF THE FOLLOWING

JEANNETTE ALLARD HENRY LABARRE MARION ALLEN JIM ALT WILLIAM KRETSINGER ROD MACKENZIE **EVELYN (BEANIE) BARTLETT** MICHAEL LADD MURIEL BRADLEY **RAYMOND LEHANE** MADELINE CARBONNEAU ROBERT CHABOT MILDRED CARBONNEAU CHARLES CLAYPOOL GERTRUDE (TRUDE) MAGOON BEA MILES PHYLLIS MARTINEZ PETE CARBONNEAU JOSEPH P. MANTON III HARRY MCDADE **GLADYS DAINE ELIZABETH COLEMAN** CHARLES (CHUCK) CRAIGIE PAUL ORDWAY MARC JOSEPH CULLEN MARY MONAHAN WILLA DANIELS HARRY PAQUETTE 'MUTT' DEXTER COLIN DAVIDSON **ELIZABETH PIKE** BARBARA PASICHUKE EFFIE COOK DOODY MADELINE PHILBROOK FRANK DUDLEY JONI PINCKNEY DAVID GEORGE GALE GRACE POWERS YVONNE GARDNER EARL J. RESNICK DOUG GARFIELD WILLIAM ROBINSON ANITA ROY DAVE HARRIS JOHN HAYDEN JOSEPH ROY HAROLD HEATH **VONLEY RUGGLES** JEAN SERINO MILDRED HODGDON MERTIE HOWLAND JOHN SPENCER **ELIZABETH SHATTUCK** ALICE HYDE NORMAN KINNE JUSTIN STILLINGS BARNEY KNAPP MARY THYNG PHYLLIS WIGHT PAULINE COLPITTS KOEHNEN

LITTLETON PUBLIC LIBRARY BOOKS HAVE BEEN GIVEN TO CELEBRATE THE BIRTHDAYS OF THESE CHILDREN

AMELIA ARMSTRONG

CASEY BERWALD

LINNEA MANLEY

ALEXANDRA MILLS

KEEGAN CHARLES RICHEY

STEPHEN NICHOLAS RICHEY

JASON MCKINLEY STAMP

SARAH STINEHOUR

SEAN STINEHOUR

TUCKER TIREY

ANNIE ZANGER

WISH LIST BOOK DONORS

RALPH ALDRICH

EVELYN BARER

ALYSSA BERWALD

CASEY BERWALD

TOM AND KATIE BOIVIN

SAM CHARLTON

LOUISE COLEMAN

JENNIFER CUSICK

OLIVIA GARFIELD

CASSIE AND KADI MERRILL

DR. AND MRS. MINER

JUDY NICHOLS

NIKI AND CHARLES RICHEY

RONNIE SANDLER

SARAH STINEHOUR

SEAN STINEHOUR

JOSH TREMBLAY

MARY TREMBLAY

ANNIE ZANGER





(POLICE OFFICER SUE BOURQUE READS TO ALEXANDRA LENNOX)

LITTLETON WATER AND LIGHT DEPARTMENT Annual Report - 1997 65 LAFAYETTE AVENUE 444-2915 FAX 444-2718 AFTER HOURS 444-2137

The past year has been an important transition year as Littleton Water and Light (LW&L) Commissioners sought to position the Department in 1998 to take advantage of deregulation of the electric utility industry. On the water side the LW&L continued to make capital investments in the water infrastructure which will improve water quality and hopefully continue to lower annual operation and maintenance expenses. For the first time since 1992 retail sales of water increased over the previous year (by +2.8% from 1996 to 1997 to metered sales of 462,000 gallons per day). However, retail electric energy sales declined by 2.4% from the previous year to 61,373,000 kWh.

Because of an aggressive tree trimming program coupled with completed substation upgrades, and replacement of most of the aging, galvanized water pipe in town, emergency call-outs were considerably reduced in 1997 such that overtime labor expenses were cut in half from the prior year with savings of \$22,000.

Electric

In 1997 the Department invested considerable man-hours to negotiate a termination of Littleton's all requirements wholesale supply contract with the New England Power Company. On December 18, 1997 the Town of Littleton passed a \$6.0 million dollar bond issue to fund the contract buyout. Thus, on January 1, 1998 LW&L terminated the old New England Power contract and entered into a new power supply contract with PECO and a central dispatching contract with the Vermont Public Power Supply Authority. The new contract is expected to save \$1.6 million dollars per year initially and with bond payments of \$1.0 million dollars; the net savings are expected to be \$600,000 per year.

Residential users will realize substantial savings in 1998 as a result of the new contracts.

Capital improvement projects scheduled for completion in early 1998 include final upgrade of the 34.5 kV distribution system and voltage regulation in the industrial park using grant funds, and pole replacement and upgrading distribution voltage conductor wire and insulators to more efficient 7200 voltage from 2400 voltage. The 1983 bucket truck is also scheduled for replacement in 1998 as well as upgrading of software and computer software to allow for retail unbundling of electric costs on customer's bills. In 1997 LW&L's electric revenues generated divided by kWh sold of 8.2¢ per kWh ranked LW&L as the least cost provider of the 33 electric utilities in NH and VT.

Water

Water improvements projects completed in 1997 included relocation of the Gale River water transmission main around the old Bethlehem Prospect Street landfill; new services and gate valves on Cottage and South Streets as part of State and Town road improvement projects; a new water distribution system and river crossing in Bethlehem Hollow to reduce wintertime usage by 75,000 gallons per day; and permanent copper and lead corrosion control facilities at the Gale River intake using baking soda. Scotty Farquarson replaced 500 feet of galvanized water pipe and existing services as part of the proposed Parker Place subdivision. In 1998 the water tariff will remain unchanged from 1997.

The Town continues to be in compliance with the Safe Drinking Water Regulations and Surface Water Treatment Rules of the U.S. Environmental Protection Agency and NH Department of Environmental Service.

We would like to thank Budget Committee members Bob Copenhaver, Chairman, David McLure, Stan Fillion, Ralph Ross, Wayne Fillion, Don Craigie, and Superintendent Ed Betz for their assistance in preparation of the 1998 Budget. Also, we appreciate the continued assistance of Larry Jackson, Lynn Tomasetti and the Highway Department crew for their assistance, especially during winter water main breaks; the Fire Department for dispatching services after hours; and the Police Department for traffic control. We invite your participation in Commissioners' public meetings held the first and third Mondays of the month and invite your feedback to us at any time as to the effectiveness of our services to you.

A copy of the Water and Light audited 1997 financial statement will be available at the Department office in mid February and furnished to all interested citizens upon request.

Respectfully submitted, Edward Hennessey, President Robert Copenhaver Donald Craigie

Board of Littleton Water and Light Commissioners

CONSERVATION COMMISSION REPORT Annual Report -1997

For the first time in several years we have a complete board of seven members and one alternate. Charles Richey is our new member and Carlton Schaller is serving as an alternate. He is a former member and we appreciate his experience.

The Nature Trails brochures have been distributed and have been well received. We hope that more use of them as guides to our recreational facilities will be made.

Three culverts have been installed on the Kilburn Crags trail. During this next year we hope to improve the trail.

Bill Nichols has made many improvements on the Pine Hill trails, installing new markers and directions. We have had a problem there with ATVs tearing up the walking trails.

Snowmobilers have made good use of the Dells trail. It is well-groomed so walking the trail in wintertime is a pleasure.

The Boy Scouts' Klondike Derby was held at the Dells in February. Mr. Wante and the Scouts left the area in such good condition that we were glad to give them permission to use it again this year.

Seven of the applications made to the Commission were followed-up with site reviews. Of these, two were referred to the Wetlands Board. We also investigated three complaints made by adjoining land-owners.

The new gates for the Dells have been on order for several months. We will have to wait until spring to install them.

We are waiting for the state's decision on the necessary repairs to the Dells dam. As the pond will have to be drained to effect the repairs we are considering doing some dredging, creating a sediment basin where the brook comes in so we can control the filling-up of the pond better. We'd also like to dig out a deeper hole so trout could be stocked there.

This is my last term as chair. I wish to thank the members of the Commission for their cooperation. Together we have done our best to do what we have been empowered to do. Their support has been very helpful to me.

Gwendolyn Howe

RIVERBEND SUBCOMMITTEE Annual Report -1997

This year, the Riverbend Subcommittee of the Connecticut River Joint Commissions ("CRJC") completed its Connecticut River Corridor Management Plan, a project which has occupied the Subcommittee for four years. The CRJC presented the plan to Governor Dean and Governor Shaheen on the banks of the river in July.

Produced by citizens from the riverfront towns in our region, the plan carries recommendations regarding water quality, fisheries, habitat, recreation, agriculture, forestry, historic and archeological resources, and future land use. All of the recommendations in this plan were reached by the consensus of the Subcommittee's diverse membership, which included citizens who could speak for agriculture, riverfront landowners, local business, local government, conservation, and recreation. Therefore, it was impossible for one interest group to drive the decision-making process.

Copies of the plan have been provided to town officials and its contents are now or will soon be under discussion. The town library also has copies. It is the Subcommittee's hope that the town will adopt the river plan as an adjunct to the town's own plan, once town officials and citizens have had a chance to learn more about it. Nothing in the plan can become effective locally until the town acts upon it. The plan offers many opportunities for the town to improve or maintain the quality of the river.

In addition to recommendations for the town to consider, the plan also makes recommendations to landowners and state and federal agencies for ways they can help keep the Connecticut River the valuable resource it now is, and to improve it where possible.

In October, local representatives from the Subcommittee met with federal and state agencies to guide them on how these agencies could be most useful to the Connecticut River in our region.

The Subcommittee continues to meet and to advise the states of NH and VT, the federal government, and the Connecticut River Joint Commissions on other local matters affecting the river, such as the terms of the new license for New England Power Company's hydro dams at Fifteen Mile Falls. The Subcommittee's recommendations were included in the settlement reached by the CRJC, NEP, and others during the summer.

The Riverbend Subcommittee, formed in January, 1993 under the NH Rivers Management and Protection Act, includes riverfront towns from Lancaster to Haverhill, NH and Guildhall to Newbury, VT. The Subcommittee, like the CRJC, is advisory and has no regulatory powers. All meetings are open to the public and take place on the fourth Thursday of the month from 7-9 PM at the Littleton Community House. Citizens are encouraged to attend and contribute their ideas, and those interested in serving as a member should contact the selectmen.

Peter Poulsen, Co-Chair, Riverbend Subcommittee Carl Schaller, Secretary

GLENWOOD CEMETERY ASSOCIATION, INC. Annual Report -1997

1997 was a very busy year in the Littleton cemeteries, not only with the typical grounds and maintenance chores but also with burials. There were 71 burials in our cemeteries and of these 21 were cremations or approximately 30% of total burials.

Fences at Wheeler Hill Cemetery, Monroe Road Cemetery, and Carpenter Cemetery were reinforced, scraped and painted. Hopefully, additional new fencing at Wheeler Hill Cemetery will be built in the near future. Decaying and dying trees at the Wilkens Cemetery on Mann's Hill were removed and more will be taken down in 1998. Thanks go out to Ivor Watts for his help in this project.

A new metal roof was installed on the tomb in Glenwood Cemetery. This long overdue maintenance project is not only functional but attractive as well. We wish to thank Richard Knapp for his professional assistance on this improvement.

We wish to thank all the volunteers that helped us complete the work done in 1997. Without these people the cemeteries would not look as attractive as they do nor would they be as functional. Special thanks once again to the Littleton Highway Dept. for their help in numerous ways throughout the year as well as keeping our roads plowed and maintained in the winter months.

Last, but not least we did get a phone system in Glenwood Cemetery. This will help our crew do their job as well as vastly improved communication with the public. If you have need of our services or questions related to the cemeteries in Littleton please call at 603-444-2680 or write:

Glenwood Cemetery Association PO Box 497, Littleton, NH 03561

Respectfully Submitted
Paul W. Harvey, Secretary/ Treasurer

REPORT TO THE CITIZENS OF DISTRICT ONE Annual Report -1997

It is a pleasure to report to the people of District One, which consists of 98 towns and four cities in northern New Hampshire. The Council acts much like a board of directors at the very top of your Executive Branch of your New Hampshire State Government. We confirm gubernatorial nominations to many regulatory, advisory and governing boards and commissions within the Executive Branch of your government. We also confirm gubernatorial nominations to the entire Judicial Branch of the New Hampshire State Government, approve contracts to outside agencies, businesses, municipalities and individuals and a host of other duties.

It is a pleasure to serve you as one of your public servants. My office is at your service.

Raymond S. Burton Executive Counciler, District One State of New Hampshire RR 1, Box 106 Woodsville, NH 03785 Tel. (603) 747-3662 Car Phone 481-0863 State House (603) 271-3632 A good list of phone numbers for citizens to gain information throughout this district to have on hand would be the following:

Aids Hotline	1-800-752-AIDS
Children, Youth & Families	1-800-852-3345
Consumer Complaints, Utilities	1-800-852-3793
Consumer Complaints, Insurance	1-800-852-3416
Disabilities Assistance	1-800-852-3345
Elderly & Adult Assistance	1-800-442-5640
Emergency Assistance	911
Employment Opportunities	1-800-852-3400
Fuel Assistance	1-800-552-4617
Job Training Information	1-800-772-7001
NH State Library	1-800-499-1232
NH State Police	1-800-525-5555
NH Tech. Community Colleges	1-800-247-3420
NH Operation Game Thief	1-800-344-4262
NH Help Line (24 hour)	1-800-852-3388
NH Veterans Council	1-800-622-9230
NH Corrections Dept.	1-800-479-0688
NH Dept. of Labor	1-800-272-4353
NH Housing Authority	1-800-439-7247
NH Higher Educational Ass't	1-800-525-2577
Headrest Teenline	1-800-826-3700
NH Independent Living Found	1-800-826-3700
NH Charitable Foundation	1-800-464-6641

ROSS AMBULANCE SERVICE 1997 Annual Report

Ross Ambulance Service continues it's commitment to offer the highest level of medical field care in the State of New Hampshire, the paramedic level, as well as the intermediate and basic levels. This allows us to tailor to the Town's needs in regard to appropriate pre-hospital care. This tiered system, although a national system, is one which is applicable to the Town of Littleton.

Ross ambulance working with other municipal agencies, such as the Littleton Police Department and the Littleton Fire Department, and with the Littleton Regional Hospital, ensures the residents and visitors to our community that they will receive the best possible care in the event of an illness or an emergency

Along with Littleton Regional Hospital, we continue to train individuals and organizations within our community with CPR, First Aid courses, and emergency Medical Technician classes, as well as on-going continuing education for other pre-hospital care providers.

Respectfully submitted, Timothy B. Page, NREMT-P General manager

TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER Annual Report -1997

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1997 fire season was a safe period for wildland firefighters with no major injuries reported. The drought conditions experienced during the early summer months was a significant factor resulting in the total number of fires reported during the season.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

FIRE STATISTICS (All Fires Reported thru December 23, 1997)

FIRES REPORTED BY COUNTY

58
96
63
29
51
145
148
54
63
19

TOTAL FIRES 726 TOTAL ACRES 177.17

CAUSES OF FIRES REPORTED

Smoking	54
Debris Burning	261
Campfire	99
Power Line	33
Railroad	3
Equipment Use	23
Lightning	14
Children	60
OHRV	0
Miscellaneous	130
Incendiary	33
Fireworks	16

Balance Sheet

TOWN OF LITTLETON Balance Sheet General Fund December 31, 1997

ASSETS AND OTHER DEBITS

Cash and equivalents	2,600,864
Receivables, Net of Allowance for Uncollectibles	2,000,004
Taxes	485,095
Accounts Interfund Receivables	19,304 597,234
interfulid neceivables	397,234
TOTAL ASSETS AND OTHER DEBITS	3,702,497
	========
LIABILITIES AND EQUITY	
Liabilities	
Accounts Payable Contracts Payable	86,381 54,743
Intergovernmental Payable	2,782,553
Total Liabilities	2,923,677
Equity	
Fund Balances	
Reserved for Encumbrances	106,170
Unreserved	
Undesignated (Deficit)	187,555
Total Equity	672,650
TOTAL LIABILITIES AND EQUITY	3,702,497

Subject to change by auditor.

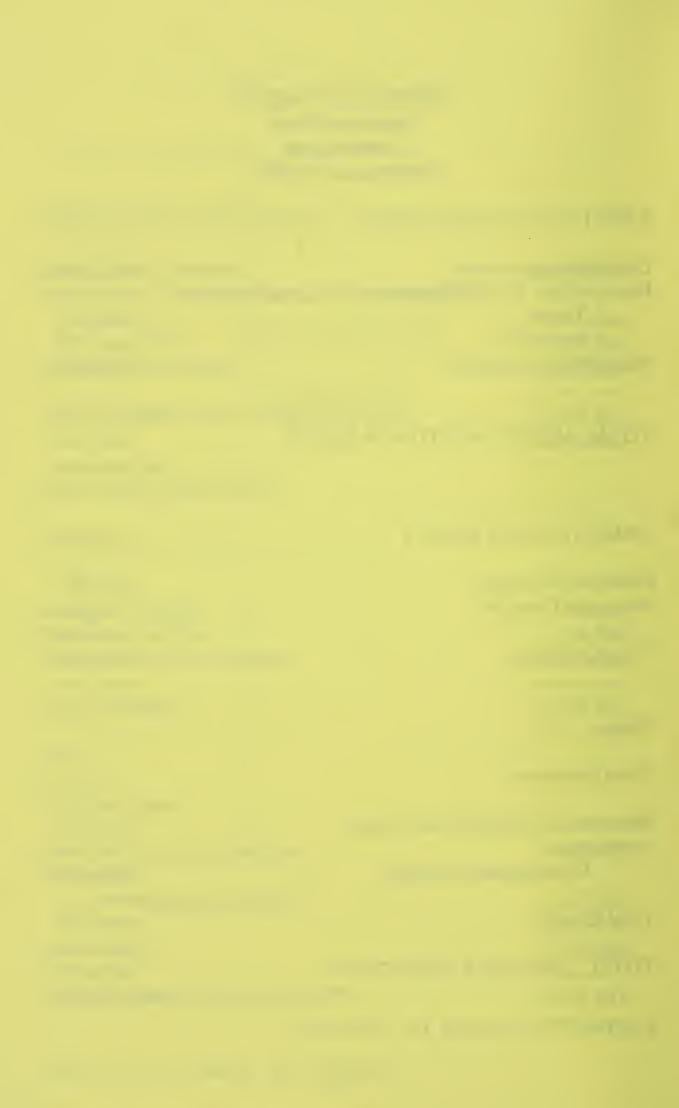
TOWN OF LITTLETON Balance Sheet Sewer Fund December 31, 1997

317 348

ASSETS AND OTHER DEBITS

Cash and equivalents

Receivables, Net of Allowances for Uncollectibles	317,348
Taxes	35,997
Accounts Interfund Receivables	762
interrund necelvables	235,518
TOTAL ASSETS AND OTHER DEBITS	589,625
	=======
LIABILITIES AND EQUITY	
Deferred Revenue	187,691
Accounts Payable	-4,558
Total Liabilities	183,133
Equity	
Fund Balances	
Reserved for Replacement costs Unreserved	116,300
Undesignated (Deficit)	290,192
Total Equity	406,492
TOTAL LIABILITIES AND EQUITY	589,625 ======
Subject to change by auditor.	



Town Budget 1998

	4007	4007	4000		
	1997	1997	1998	1998	
			DEPT. HEAD	SELECTMEN PROPOSED	CELECTMEN
DEPARTMENT	BUDGET	SPENT	PROPOSED	BUDGET	SELECTMEN %
01-413C EXECUTIVE OFFICES	64,000	37,468		150,116	70 134.56%
01-414C ELECTION, REGISTRATION, VITALS	47,965	49,716		52,627	9.72%
01-4145 TAX COLLECTING	.,,000	10,7 10	47,266	46,266	0.7270
01-415C FINANCIAL ADMINISTRATION	143,302	214,046		82,507	-42.42%
01-4152 REAL PROPERTY APPRAISAL	24,236	20,594		37,490	54.69%
01-4153 LEGAL	37,000	30,302		25,000	-32.43%
01-4155 PERSONEL ADMINISTRATION	282,909	241,261	14,800	22,850	-91.92%
01-4191 PLANNING AND ZONING	50,058	50,201	72,742	72,743	45.32%
01-4194 GENERAL GOVERNMENT BUILDINGS	52,243	93,898	51,562	51,562	-1.30%
01-4195 CEMETERIES	37,200	36,000	36,000	36,000	-3.23%
01-419€ TOWN INSURANCE	69,979	65,407	66,630	66,630	-4.79%
01-4197 ADVERTISING/REG ASSOCIATION	18,632	16,272	16,305	16,305	-12.49%
01-4199 OTHER GENERAL GOVERNMENT	31,870	6,570	20,070	20,070	-37.03%
01-4210 POLICE DEPARTMENT	400,926	356,918		549,819	37.14%
01-4211 DISPATCH	38,255			37,230	-2.68%
01-4215 AMBULANCE	27,500	27,500	28,000	_ 28,000	1.82%
01-4220 FIRE DEPARTMENT	211,330	216,914		302,373	43.08%
01-4311 PUBLIC WORKS ADMINISTRATION	86,041	82,416	79,370	74,370	-13.56%
01-4312 HIGHWAY DEPARTMENT	459,539	448,359		555,443	20.87%
01-4313 BRIDGES	5,000	5,000		5,000	0.00%
01-4316 STREET LIGHTING	60,900			54,000	-11.33%
01-4324 LANDFILL	20,000			18,000	-10.00%
01-4414 ANIMAL CONTROL	11,070			15,230	37.58%
01-4441 WELFARE	44,759			64,112	43.24%
01-4583 PATRIOTIC PURPOSES	2,000			2,000	0.00%
01-4583 COMMUNITY CENTER	22,900			22,900	0.00%
01-4611 CONSERVATION COMMISSION	2,225			6,950	212.36%
08-4312 SIDEWALKS/HYDRANTS PRECINCT	31,143			22,940	-26.34%
11-4324 TRANSFER/RECYCLING FUND	116014*			191,703	65.24%
12-4194 TOWN PROMOTER	5,839			0	-100.00%
SUBTOTAL OPERATING EXPENSES	2,404,835	2,356,574	2,654,581	2,630,234	9.37%
LIBRARY FUND	137000**	161,290	178,334	178,334	30.17%
PARKS & RECREATION FUND		152,539		170,489	32.35%
TOTAL OUTSIDE BOARD FUNDS	265,817				
, , , , , , , , , , , , , , , , , , , ,			,	,	
DEBT SERVICE	108,057	97,033	105,815	105,815	-2.07%
CAPITAL OUTLAY	125,000	91,096	205,000	0	-100.00%
OVERLAY	100,000	0	0	0	-100.00%
SUBTOTAL CAPITAL EXPENSES	333,057	188,129	310,815	105,815	-68.23%
PARKING METER FUND	3,500	828	3,500	3,500	0.00%
SEWER USERS FUND	936,376			932,030	-0.46%
SUBTOTAL ENTERPRISE FUNDS	939,876			935,530	-0.46%
TOTAL EXPENSES	3,943,585	3,772,583	4,251,835	4,020,401	1.95%
Francis FV 107 Ainting					
Errors in FY '97 Appropriations	66 400	Chauld ha	va hoon 1022	14	
*Transfer Station Fund			ve been 1932: ve been 16720:		
**Library Fund					
***P&R Commission REVISED TOTALS	4,082,309	Silouid na	ve been 16746	4,020,401	-1.52%
The Department of Revenue Administra		rmed the T	OWD	4,020,401	-1.52 /0
that we must Gross , rather than Net , a				7	
and the mast energy rather than Net, a	.p. oprioto.				

1997 1997 1998 1998

				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	ACTUAL	PROPOSED	BUDGET	%
TAXES(OTHER THAN PROPERTY)	168,550	137,863	168,550	168,550	0.00%
BUSINESS LICENSES AND FEES	3,511	4,583	4,000	4,000	13.93%
MOTOR VEHICLE REGISTRATIONS	550,000	623,077	575,000	575,000	4.55%
BUILDING PERMITS	2,765	4,202	3,120	3,120	12.84%
OTHER LICENSES, PERMITS, FEES	8,798	22,608	12,000	12,000	36.39%
STATE REVENUE	427,027	459,527	423,457	423,457	-0.84%
INCOME FROM DEPARTMENTS	1,838	802	500	500	-72.80%
SALE OF TOWN PROPERTY	0	0	1,000	1,000	
INTEREST ON INVESTMENTS	83,072	42,826	83,072	83,072	0.00%
OTHER MISCELLANEOUS REVENUE	57,289	36,690	57,289	57,289	0.00%
FUND BALANCE TO REDUCE	200,000	100,000	100,000	100,000	-50.00%
PARKS & RECREATION	42,985	69,541	38,650	38,650	-10.08%
LIBRARY	29301	32,152	30,201	30,201	3.07%
TRANSFER STATION	66,400	92,637	77,200	77,200	16.27%
SEWER USERS	936,376	978,154	932,030	932,030	-0.46%
PARKING METERS	3,500	20,017	3,500	3,500	0.00%
TOTAL REVENUES	2,581,412	2,624,679	2,509,569	2,509,569	-2.78%

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4130 EXECUTIVE OFFICES	64,000	37,468	150,116	150,116	134.56%
110 PERMANENT SALARIES	52,000	25,295	36,136	36,136	-30.51%
120 ASSISTANT TOWN MANAGER		1,244			
130 SELECTMEN SALARY	6,400	6400	6,400	6,400	0.00%
190 SELECTMEN EXPENSE	1,200	1,260	1,200	1,200	0.00%
190 TOWN MANAGERS EXPENSE	3,000	1,868	0	0	-100.00%
210 HEALTH INSURANCE			10,341	10,341	
215 LIFE INSURANCE			121	121	
219 DISABILITY INSURANCE			542	542	
220 SOCIAL SECURITY			2,712	2,712	
225 MEDICARE			634	634	
230 RETIREMENT			1,732	1,732	
240 TRAINING EXPENSE			1,180	1,180	
250 UNEMPLOYMENT			118	118	
341 TELEPHONE			1,935	1,935	
390 PROFESSIONAL SERVICES			81,120	81,120	
560 DUES 620 OFFICE SUPPLIES			480 400	480	
625 POSTAGE			1,600	400 1,600	
740 MACHINERY & EQUIPMENT			1,800	1,215	
110 HEALTH OFFICER SALARY	1,200	1200	2,000	2,000	66.67%
130 MODERATOR SALARY	200	200	2,000	250	25.00%
100 MODE/OTTOIC O/TE (ICT	200	200	200	200	20.0070
	1997	1997	1998	4000	
	1001	1337	1550	1998	
	1007	1557	1000		
	1007	1997		SELECTMEN PROPOSED	SELECTMEN
	BUDGET	SPENT		SELECTMEN	SELECTMEN %
01-4140 ELECTION, REGISTRATION, VITALS			DEPT. HEAD	SELECTMEN PROPOSED	
	BUDGET 47,965	SPENT 49,716	DEPT. HEAD PROPOSED 48,998	SELECTMEN PROPOSED BUDGET 52,627	% 9.72%
110 PERMANENT SALARIES	BUDGET 47,965 6,452	SPENT 49,716 5936	DEPT. HEAD PROPOSED 48,998 0	SELECTMEN PROPOSED BUDGET 52,627	% 9.72% -100.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY	BUDGET 47,965	SPENT 49,716	DEPT. HEAD PROPOSED 48,998	SELECTMEN PROPOSED BUDGET 52,627	% 9.72% -100.00% 4.60%
110 PERMANENT SALARIES	BUDGET 47,965 6,452	SPENT 49,716 5936 34527	DEPT. HEAD PROPOSED 48,998 0 37,202	SELECTMEN PROPOSED BUDGET 52,627 0 37,202	% 9.72% -100.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE	BUDGET 47,965 6,452	SPENT 49,716 5936 34527	DEPT. HEAD PROPOSED 48,998 0 37,202 0	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0	% 9.72% -100.00% 4.60%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE	BUDGET 47,965 6,452	SPENT 49,716 5936 34527	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125	% 9.72% -100.00% 4.60%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE	BUDGET 47,965 6,452	SPENT 49,716 5936 34527	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558	% 9.72% -100.00% 4.60%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY	BUDGET 47,965 6,452	SPENT 49,716 5936 34527	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307	% 9.72% -100.00% 4.60%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE	BUDGET 47,965 6,452	SPENT 49,716 5936 34527	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539	% 9.72% -100.00% 4.60%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT	BUDGET 47,965 6,452 35,567	SPENT 49,716 5936 34527 0	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59	% 9.72% -100.00% 4.60% 100.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT 341 TELEPHONE	BUDGET 47,965 6,452 35,567	SPENT 49,716 5936 34527 0	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180	% 9.72% -100.00% 4.60% 100.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT 341 TELEPHONE 390 PROFESSIONAL SERVICES	BUDGET 47,965 6,452 35,567 1,000 1,180	SPENT 49,716 5936 34527 0 761 727	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 0	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 1,400	% 9.72% -100.00% 4.60% 100.00% 0.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT 341 TELEPHONE 390 PROFESSIONAL SERVICES 431 EQUIPMENT MAINTENANCE	BUDGET 47,965 6,452 35,567	SPENT 49,716 5936 34527 0	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 1,400 200	% 9.72% -100.00% 4.60% 100.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT 341 TELEPHONE 390 PROFESSIONAL SERVICES 431 EQUIPMENT MAINTENANCE 440 RENTALS & LEASES	BUDGET 47,965 6,452 35,567 1,000 1,180 200	SPENT 49,716 5936 34527 0 761 727 100	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 0 200	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 1,400 200 1,704	% 9.72% -100.00% 4.60% 100.00% 0.00% 0.00%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT 341 TELEPHONE 390 PROFESSIONAL SERVICES 431 EQUIPMENT MAINTENANCE 440 RENTALS & LEASES 620 OFFICE SUPPLIES	BUDGET 47,965 6,452 35,567 1,000 1,180 200 1,690	SPENT 49,716 5936 34527 0 761 727 100 3193	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 0 200 1,965	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 1,400 200 1,704 2,490	% 9.72% -100.00% 4.60% 100.00% 0.00% 0.00% 47.34%
110 PERMANENT SALARIES 130 TOWN CLERK SALARY 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY INSURANCE 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 TRAINING 250 UNEMPLOYMENT 341 TELEPHONE 390 PROFESSIONAL SERVICES 431 EQUIPMENT MAINTENANCE 440 RENTALS & LEASES	BUDGET 47,965 6,452 35,567 1,000 1,180 200	SPENT 49,716 5936 34527 0 761 727 100	DEPT. HEAD PROPOSED 48,998 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 0 200	SELECTMEN PROPOSED BUDGET 52,627 0 37,202 0 125 558 2,307 539 1,593 1,000 59 1,180 1,400 200 1,704	% 9.72% -100.00% 4.60% 100.00% 0.00% 0.00%

120 POLL WATCHERS

130 SUPERV. OF THE CHECKLIST

0.00%

0.00%

	1997	1997	1998	1998	
				SELECTMEN	
				PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4145 TAX COLLECTING			47,266	46,266	
110 PERMANENT SALARIES			22,563	22,563	
210 HEALTH INSURANCE			2,200	2,200	
215 LIFE INSURANCE			76	76	
219 DISABILITY INSURANCE			338	338	
220 SOCIAL SECURITY			1,399	1,399	
225 MEDICARE			327	327	
230 RETIREMENT			966	966	
240 TRAINING EXPENSE			1,590	1,590	
250 UNEMPLOYMENT			59	59	
341 TELEPHONE			620	620	
390 PROFESSIONAL SERVICES			5,200	5,200	
391 GRAFTON COUNTY RECORDING			1,500	1,500	
393 TAX LIEN RESEARCH			7,000	6,000	
560 DUES			30	30	
620 OFFICE SUPPLIES			1,400	1,400	
625 POSTAGE			1,998	1,998	
	4007	4007	4000	4000	
	1997	1997	1998	1998	
				SELECTMEN	4
				PROPOSED	SELECTMEN
04 4455 FINIANIOIAL ADMINISTRATION	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4150 FINANCIAL ADMINISTRATION	143,302	214,046	82,447	82,507	
110 PERMANENT SALARIES	66,431	77750	25639	25639	-61.40%
130 TREASURER/TRUST FUND SALARY	2,000	1000	2500	2500	25.00%
210 HEALTH INSURANCE		0	2200	2200	
215 LIFE INSURANCE			86	86	
219 DISABILITY INSURANCE			385	385	
220 SOCIAL SECURITY			1590	1590	
225 MEDICARE			372	372	
230 RETIREMENT			1098	1098	
240 TRAINING EXPENSE	6,000	3374	1000	1000	-83.33%
250 UNEMPLOYMENT			59	59	
341 TELEPHONE	4,400	12510	620	620	-85.91%
342 DATA PROCESSING	14,821	40628		9246	
390 PROFESSIONAL SERVICES	12,000	47000		10400	
391 RECORDS RETENTION	2,000	0	2,000	2,000	0.00%
392 GRAFTON COUNTY RECORDING	1500	489	0	0	-100.00%
393 TAX LIEN RESEARCH	3,780	0	0	0	-100.00%
430 EQUIPMENT MAINTENANCE	1,120	150		1120	0.00%
440 RENTALS AND LEASES	4,800	4649		4920	2.50%
	4.000				
560 DUES	4,000		85	85	
560 DUES 620 OFFICE SUPPLIES	7,500	7028	85 4805	85 4805	-35.93%
			4805		
620 OFFICE SUPPLIES	7,500	7028	4805	4805	-47.70%
620 OFFICE SUPPLIES 625 POSTAGE	7,500 7,900	7028 5019	4805 4132 750	4805 4132	-47.70%
620 OFFICE SUPPLIES 625 POSTAGE 670 BOOKS AND PERIODICALS	7,500 7,900 750	7028 5019 501	4805 4132 750 1000	4805 4132 750	-47.70% 0.00% 0.00%
620 OFFICE SUPPLIES 625 POSTAGE 670 BOOKS AND PERIODICALS 690 MISCELLANEOUS	7,500 7,900 750 1,000	7028 5019 501 990	4805 4132 750 1000 500	4805 4132 750 1000	-47.70% 0.00% 0.00% 0.00%

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4152 REAL PROPERTY APPRAISAL	24,236	20,594	37,490	37,490	54.69%
120 PERMANENT POSITIONS	8,736	9119	18,538	18,538	112.20%
210 HEALTH INSURANCE		0	2,200	2,200	
215 LIFE INSURANCE			63	63	
219 DISABILITY INSURANCE			279	279	
220 SOCIAL SECURITY			1,150	1,150	
225 MEDICARE			269	269	
230 RETIREMENT			762	762	
250 UNEMPLOYMENT			59	59	
240 TRAINING EXPENSE			200	200	
390 PROFESSIONAL SERVICES	13,000	10634	12,500	12,500	-3.85%
392 GRAFTON COUNTY COPIES	1,500	420	1,000	1,000	-33.33%
560 DUES			20	20	
620 OFFICE SUPPLIES	300	175	200	200	-33.33%
625 POSTAGE	200	245	250	250	25.00%
740 EQUIPMENT PURCHASE	500	0	0	0	-100.00%
	1997	1997	1998	1998	
				SELECTMEN	
			DEBT HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4153 LEGAL	37,000	30302	25,000	25,000	-32.43%
320 LEGAL EXPENSES	35,000	18153	25,000	25,000	0.00%
330 COLLECTIVE BARGAINING	2,000	12149	20,000	20,000	-100.00%
330 GOLLEGITVE BANGAINING	2,000	12143	· ·	· ·	-100.0070
	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4155 PERSONEL ADMINISTRATION	282,909	241261	14,800	22,850	-91.92%
100 OTHER COMPEN. (MERIT PAY	6.000	4740	6 000	6 000	0.009/
PLAN)	6,000	1710	6,000	6,000	0.00%
191 VAC/SICK ACCRUAL	5,000	5000	0	0	-100.00%
210 HEALTH INSURANCE	139,506	129854	0	0	-100.00%
215 LIFE INSURANCE	2,415	2652	0	0	-100.00%
219 DISABILITY	14,167	11221	0	0	-100.00%
220 SOCIAL SECURITY	35,702	42960	0	0	-100.00%
225 MEDICARE	14,175	15042	0	0	-100.00%
230 RETIREMENT	41,794	23913	0	0	-100.00%
241 PHYSICAL TRAINING	2,900	2309	0	0	-100.00%
250 UNEMPLOYMENT	4,378	3964	0	0	-100.00%
260 WORKERS COMPENSATION	7,944	-3322	5,000	5,000	-37.06%
290 TOWN COINSURANCE	3,450	2553	0	7,850	127.54%
350 MEDICAL SERVICES	2,680	1090		2,000	-25.37%
695 EMPLOYEE RELATIONS	2,798	2313		2,000	-28.52%

		1997	1997	1998	1998	
					SELECTMEN	
				DEPT. HEAD	PROPOSED	SELECTMEN
		BUDGET	SPENT	PROPOSED	BUDGET	%
	PLANNING AND ZONING	50,058	50,201	72,742	72,743	45.32%
	PERMANENT POSITIONS	41,571	43790	41,767	41,767	0.47%
	TEMPORARY POSITIONS	2,376	1559	0	0	-100.00%
	HEALTH INSURANCE		0	2,200	2,200	
	LIFE INSURANCE			134	134	
	DISABILITY INSURANCE			597	597	
	SOCIAL SECURITY			2,590	2,590	
	MEDICARE			606	606	
	RETIREMENT			1,705	1,705	
	UNEMPLOYMENT			59	59	
	EXPENSE ALLOWANCE	1,000	1000	1,000	1,000	0.00%
	TRAINING EXPENSE	1,700	773	2,065	2,065	21.47%
	TELEPHONE	1,140	980	1,140	1,140	0.00%
	PROFESSIONAL SERVICES	750	767	•	15,730	1997.33%
	MASTER PLAN UPDATE	0	0	0	0	0.00%
	NOTICES/PUBLICATIONS			1,300	1,300	100.00%
	DUES			180	180	
	OFFICE SUPPLIES	300	286	350	350	16.67%
	POSTAGE	720	484	720	720	0.00%
	EQUIPMENT PURCHASE	1	0	0	1	0.00%
760	BOOKS AND PERIODICALS	500	563	600	600	20.00%
		1997	1997	1998	1998	
		1997	1997	1998		
		1997	1997		1998 SELECTMEN PROPOSED	SELECTMEN
		1997 BUDGET			SELECTMEN PROPOSED	SELECTMEN %
01-	GENERAL GOVERNMENT	BUDGET	SPENT	DEPT. HEAD PROPOSED	SELECTMEN PROPOSED BUDGET	%
01- 4194	GENERAL GOVERNMENT BUILDINGS			DEPT. HEAD	SELECTMEN PROPOSED	
4194		BUDGET	SPENT	DEPT. HEAD PROPOSED	SELECTMEN PROPOSED BUDGET	%
4194 110	BUILDINGS	BUDGET 52,243	SPENT 93,898	DEPT. HEAD PROPOSED 51,562	SELECTMEN PROPOSED BUDGET 51,562	% -1.30%
419 4 110 220	BUILDINGS PERMANENT POSITIONS	BUDGET 52,243	SPENT 93,898	DEPT. HEAD PROPOSED 51,562 11,519	SELECTMEN PROPOSED BUDGET 51,562 11,519	% -1.30% 3.38%
4194 110 220 225	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY	BUDGET 52,243	SPENT 93,898	DEPT. HEAD PROPOSED 51,562 11,519 714	SELECTMEN PROPOSED BUDGET 51,562 11,519 714	% -1.30% 3.38% 100.00%
4194 110 220 225 250	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE	BUDGET 52,243	SPENT 93,898	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167	% -1.30% 3.38% 100.00% 100.00%
4194 110 220 225 250 410	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT	BUDGET 52,243 11,143	SPENT 93,898 10029	DEPT. HEAD PROPOSED 51,562 11,519 714 167	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59	% -1.30% 3.38% 100.00% 100.00% 100.00%
4194 110 220 225 250 410 411	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY	BUDGET 52,243 11,143	SPENT 93,898 10029	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400	% -1.30% 3.38% 100.00% 100.00% 108.82%
4194 110 220 225 250 410 411 412	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL	BUDGET 52,243 11,143 13,730 10,000	SPENT 93,898 10029 13060 6184	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45%
4194 110 220 225 250 410 411 412 413	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER	BUDGET 52,243 11,143 13,730 10,000 945	SPENT 93,898 10029 13060 6184 880	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09%
4194 110 220 225 250 410 411 412 413 440	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER	BUDGET 52,243 11,143 13,730 10,000 945	SPENT 93,898 10029 13060 6184 880	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500	% -1.30% 3.38% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE	52,243 11,143 13,730 10,000 945 1,000	SPENT 93,898 10029 13060 6184 880 1100	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715	% -1.30% 3.38% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	52,243 11,143 13,730 10,000 945 1,000 2,625	SPENT 93,898 10029 13060 6184 880 1100 2884	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	BUDGET 52,243 11,143 13,730 10,000 945 1,000 2,625 12,800	SPENT 93,898 10029 13060 6184 880 1100 2884 59761	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	52,243 11,143 13,730 10,000 945 1,000 2,625	SPENT 93,898 10029 13060 6184 880 1100 2884	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	BUDGET 52,243 11,143 13,730 10,000 945 1,000 2,625 12,800	SPENT 93,898 10029 13060 6184 880 1100 2884 59761	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	BUDGET 52,243 11,143 13,730 10,000 945 1,000 2,625 12,800	SPENT 93,898 10029 13060 6184 880 1100 2884 59761	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86%
4194 110 220 225 250 410 411 412 413 440 610	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	BUDGET 52,243 11,143 13,730 10,000 945 1,000 2,625 12,800	SPENT 93,898 10029 13060 6184 880 1100 2884 59761	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932 1998 SELECTMEN	% -1.30% 3.38% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86% 8.85% SELECTMEN %
4194 110 220 225 250 410 411 412 413 440 610 630	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES	BUDGET 52,243 11,143 13,730 10,000 945 1,000 2,625 12,800 1997 BUDGET 37,200	SPENT 93,898 10029 13060 6184 880 1100 2884 59761 1997 SPENT 36,000	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 6,715 1,500 13,932 1998 DEPT. HEAD PROPOSED 36,000	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 6,715 1,500 13,932 1998 SELECTMEN PROPOSED BUDGET 36,000	% -1.30% 3.38% 100.00% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86% 8.85% SELECTMEN
4194 110 220 225 250 410 411 412 413 440 610 630	BUILDINGS PERMANENT POSITIONS SOCIAL SECURITY MEDICARE UNEMPLOYMENT ELECTRICITY HEATING FUEL WATER SEWER MUNICIPAL BUILDING ANNEX LEASE GENERAL SUPPLIES MAINTENANCE/REPAIR	BUDGET 52,243 11,143 13,730 10,000 945 1,000 2,625 12,800 1997 BUDGET	SPENT 93,898 10029 13060 6184 880 1100 2884 59761 1997 SPENT	DEPT. HEAD PROPOSED 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932 1998 DEPT. HEAD PROPOSED	SELECTMEN PROPOSED BUDGET 51,562 11,519 714 167 59 8,400 7,555 500 500 6,715 1,500 13,932 1998 SELECTMEN PROPOSED BUDGET	% -1.30% 3.38% 100.00% 100.00% -38.82% -24.45% -47.09% -50.00% 100.00% -42.86% 8.85% SELECTMEN %

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4196 TOWN INSURANCE	69,979	65407	66,630	66,630	-4.79%
480 PROPERTY-LIABILITY	66,979	65407	63,630	63,630	-5.00%
490 DEDUCTIBLE PROP-LIABILITY	3,000	0	3,000	3,000	0.00%
	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01- 4197 ADVERTISING/REG ASSOCIATION	18,632	16272	16,305	16,305	-12.49%
550 NOTICES/PUBLICATIONS	4,900	3763	3,600	3,600	-26.53%
551 TOWN REPORT PUBLICATION	6,000	5511	6,000	6,000	0.00%
560 NHMA DUES	1,882	2286	2,287	2,287	21.52%
563 MISCELLANEOUS DUES	5,850	4712	4,418	4,418	-24.48%
	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD		SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01- 4199 OTHER GENERAL GOVERNMENT	31,870`	6,570	20,070	20,070	-37.03%
823 CHAMBER OF COMMERCE	5,070	5070	5,070	5070	0.00%
821 WHITEFIELD AIRPORT	1,500	1500	0	0	-100.00%
820 ECONOMIC DEVELOPMENT	25300		15,000	15000	-40.71%

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD		SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4210 POLICE DEPARTMENT	400,926	356,918	573,219	549,819	37.14%
110 PERMANENT POSITIONS	295,108	250,682	340,730	317,330	7.53%
120 TEMPORARY POSITIONS	26,568	31,706	23,784	23,784	-10.48%
140 OVERTIME	25,000	21,337	25,000	25,000	0.00%
190 PROMOTIONS			4,386	4,386	
192 OTHER COMPENSATION			300	300	
210 HEALTH INSURANCE			53,246	53,246	
215 LIFE INSURANCE			951	951	
219 DISABILITY INSURANCE			4,247	4,247	
220 SOCIAL SECURITY			2,930	2,930	
225 MEDICARE			4,894	4,894	
230 RETIREMENT			11,540	11,540	
240 TRAINING	5,500	6,878	6,456	6,456	17.38%
241 PHYSICAL TRAINING			2,970	2,970	
250 UNEMPLOYMENT			817	817	
291 UNIFORMS	8,350	8,706	12,237	12,237	46.55%
341 TELEPHONE	4,720	5659.75	5,000	5,000	5.93%
350 MEDICAL SERVICES	1,500	580.01	1,500	1,500	0.00%
390 PROFESSIONAL SERVICES			1,500	1,500	
430 EQUIPMENT MAINTENANCE	2,500	3,083	3,425	3,425	37.00%
440 RENTALS AND LEASES	1,900	1,891	2,326	2,326	22.42%
560 DUES			225	225	
610 GENERAL SUPPLIES	5,500	5,237	6,000	6,000	9.09%
625 POSTAGE	1,000	897	1,030	1,030	3.00%
635 GAS AND OIL	8,416	6,634	7,700	7,700	-8.51%
660 VEHICLE REPAIRS	7,000	7,240	7,000	7,000	0.00%
661 TOWING VEHICLES	750	255	300	300	-60.00%
670 BOOKS AND PERIODICALS	1,750	1433.07	1,200	1,200	-31.43%
690 MISCELLANEOUS	1,100	1775.01	1,100	1,100	0.00%
740 CAPITAL EQUIPMENT PURCHASE	3,198	2386.78	39,564	39,564	1137.15%
810 EVIDENCE PROCUREMENT	500	210	500	500	0.00%
812 BIKE PATROL	566	327.29	360	360	-36.40%
	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4211 DISPATCH	38,255	30,719	37,230	37,230	-2.68%
1 GRAFTON COUNTY	26,243	23,857		28,218	7.53%
2 TWIN STATE MUTUAL AID	3,160	3,159	3,160	3160	0.00%

500

3,327

375

5,352

500

5352

500

-35.92%

0.00%

341 TELEPHONE

610 SUPPLIES

	1997	1997	1998	1998	
			DEDT HEAD	SELECTMEN	OF LEOTHER
	PUDCET	CDENT	DEPT. HEAD	PROPOSED	SELECTMEN
01-4215 AMBULANCE	BUDGET	SPENT	PROPOSED	BUDGET	%
350 MEDICAL SERVICES	27,500 27,500	27,500 27,500	28,000 28,000	28,000	1.82%
330 MEDICAL SERVICES	27,500	27,500	28,000	28,000	1.82%
	1997	1997	1998	1998	
	1937	1991	1990		
			DEDT HEAD	SELECTMEN	OEL FOTHER
	DUDOET	ODENIT	DEPT. HEAD		SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4220 FIRE DEPARTMENT	211,330	216,914	302,373	302,373	43.08%
110 PERMANENT POSITIONS	138,240	143,832	142,911	142,911	3.38%
	150,240	140,002	142,511	142,511	3.3076
120 TEMPORARY POSITIONS	16,000	14,029	17,072	17,072	6.70%
- CALL CO.	10,000	11,020	11,012	17,012	0.7070
140 OVERTIME	13,440	12,433	14,580	14,580	8.48%
190 EXPENSE ALLOWANCE	1,500	1,500	3,000	3,000	100.00%
210 HEALTH INSURANCE			28,824	28,824	
215 LIFE INSURANCE			480	480	
219 DISABILITY INSURANCE			2,144	2,144	
220 SOCIAL SECURITY			1,058	1,058	
225 MEDICARE			2,531	2,531	
230 RETIREMENT			9,169	9,169	
240 TRAINING	5,200	5,373	9,974	9,974	91.81%
250 UNEMPLOYMENT			496	496	
291 UNIFORMS	2,400	4,177	2,400	2,400	0.00%
341 TELEPHONE	1,300	1,566	1,300	1,300	0.00%
410 ELECTRICITY			2,925	2,925	
411 HEATING FUEL			1,958	1,958	
412 WATER			250	250	
413 SEWER			250	250	
430 EQUIPMENT MAINTENANCE	5,500	6,729	5,000	5,000	-9.09%
440 RENTALS & LEASES			25,495	25,495	
560 DUES			240	240	
610 GENERAL SUPPLIES	1,500	1,493	1,600	1,600	6.67%
625 POSTAGE	150	159	200	200	33.33%
				4.000	
630 BUILDING MAINTENANCE/REPAIR			1.000	1,000	
625 CAS AND OIL	4 500	1.640	1,000	1 600	6.67%
635 GAS AND OIL	1,500	1,648	1,600 5,000	1,600 5, 0 00	0.00%
660 VEHICLE REPAIRS	5,000	4,942		5,000	0.00%
661 ENGINE REPAIRS	1 400	1 200		1,300	-7.14%
670 BOOKS AND PERIODICALS	1,400	1,390		,	

17,644

19,615

19,615

7.77%

740 EQUIPMENT PURCHASE

		1997	1997	1998	1998 SELECTMEN	
		BUDGET	SPENT	DEPT. HEAD PROPOSED	PROPOSED BUDGET	SELECTMEN %
01-						
4311 PUBLIC WORKS	S ADMINISTRATION	86,041	82,416	79,370	74,370	-13.56%
110 PERMANENT S. 191 EXPENSE ALLO		75,871 1,800	74,274	46,418	46,418	-38.82%
210 HEALTH INSUR		1,000	1,250	0 4,401	0 4,401	-100.00%
215 LIFE INSURANC				130	130	
219 DISABILITY INS				579	579	
220 SOCIAL SECUR	ITY			2,878	2,878	
225 MEDICARE 230 RETIREMENT				673 1,654	673	
240 TRAINING		1,400	1,586	500	1,654 500	-64.29%
250 UNEMPLOYMEN	NT	1,400	1,000	118	118	-04.2070
341 TELEPHONE		920	864	920	920	0.00%
342 DATA PROCES		400	0	0	0	-100.00%
390 PROFESSIONAL SERVICES	L/TECHNICAL			15,000	15,000	
430 EQUIPMENT MA	AINTENANCE	400	379	0	0	-100.00%
440 RENTALS AND		3,480	3,000	0	0	-100.00%
560 DUES				500	500	
610 GENERAL SUP	PLIES	800	354	250	250	-68.75%
625 POSTAGE		100	46	100	100	0.00%
670 BOOKS AND PE	ERIODICALS	870	662	250	250	· -71.26%
		1997	1997	1998	1998	
					SELECTMEN	
						OF! FOTHER!
		PUDCET	CDENT		PROPOSED	SELECTMEN
01-4312 HIGHWAY DEP.	ARTMENT	BUDGET	SPENT	PROPOSED	PROPOSED BUDGET	%
01-4312 HIGHWAY DEPA		459,539	448,359	PROPOSED 555,443	PROPOSED BUDGET 555,443	% 20.87%
01-4312 HIGHWAY DEP 110 PERMANENT P 140 OVERTIME				PROPOSED	PROPOSED BUDGET	%
110 PERMANENT P	OSITIONS	459,539 214,445	448,359 207808	PROPOSED 555,443 213,932 27,000	PROPOSED BUDGET 555,443 213,932	% 20.87% -0.24%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC	OSITIONS ANCE CE	459,539 214,445	448,359 207808 25958	PROPOSED 555,443 213,932 27,000 46,426 782	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782	% 20.87% -0.24%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS	OSITIONS ANCE CE URANCE	459,539 214,445	448,359 207808 25958	PROPOSED 555,443 213,932 27,000 46,426 782 3,492	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492	% 20.87% -0.24%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR	OSITIONS ANCE CE URANCE	459,539 214,445	448,359 207808 25958	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938	% 20.87% -0.24%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE	OSITIONS ANCE CE URANCE	459,539 214,445	448,359 207808 25958	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494	% 20.87% -0.24%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT	OSITIONS ANCE CE URANCE RITY	459,539 214,445 25,000	448,359 207808 25958 0	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324	% 20.87% -0.24% 8.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE	OSITIONS ANCE CE URANCE RITY ENSE	459,539 214,445	448,359 207808 25958	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494	% 20.87% -0.24%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPE	OSITIONS ANCE CE URANCE RITY ENSE	459,539 214,445 25,000	448,359 207808 25958 0	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500	% 20.87% -0.24% 8.00% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED	OSITIONS ANCE CE URANCE RITY ENSE NT	459,539 214,445 25,000 500 4,698 3,000	448,359 207808 25958 0 397 5337 2808	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURAND 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPE 250 UNEMPLOYME 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE	OSITIONS ANCE CE URANCE RITY ENSE NT	459,539 214,445 25,000 500 4,698	448,359 207808 25958 0 397 5337	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440	% 20.87% -0.24% 8.00% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURAND 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPE 250 UNEMPLOYMEN 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES	459,539 214,445 25,000 500 4,698 3,000	448,359 207808 25958 0 397 5337 2808	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPE 250 UNEMPLOYMER 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES	459,539 214,445 25,000 500 4,698 3,000	448,359 207808 25958 0 397 5337 2808	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES	459,539 214,445 25,000 500 4,698 3,000	448,359 207808 25958 0 397 5337 2808	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER 413 SEWER	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES	459,539 214,445 25,000 500 4,698 3,000 1,020	448,359 207808 25958 0 397 5337 2808	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES	459,539 214,445 25,000 500 4,698 3,000	448,359 207808 25958 0 397 5337 2808 1001	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00% 41.18%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURAND 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER 413 SEWER 683 GENERAL SUP 630 BUILDING MAIN 635 GAS AND OIL	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES PLIES ITENANCE/REPAIR	459,539 214,445 25,000 500 4,698 3,000 1,020 38,576 26,000	448,359 207808 25958 0 397 5337 2808 1001	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00% 41.18% 0.00% -2.02%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURANC 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPE 250 UNEMPLOYMER 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER 413 SEWER 683 GENERAL SUP 630 BUILDING MAIN 635 GAS AND OIL 660 VEHICLE REPA	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES PLIES ITENANCE/REPAIR	459,539 214,445 25,000 500 4,698 3,000 1,020 38,576 26,000 32,800	448,359 207808 25958 0 397 5337 2808 1001 41569 22522 33994	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00% 41.18% 0.00% -2.02% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURAND 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER 413 SEWER 683 GENERAL SUP 630 BUILDING MAIN 635 GAS AND OIL 660 VEHICLE REPA 680 SALT	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES PLIES ITENANCE/REPAIR	459,539 214,445 25,000 500 4,698 3,000 1,020 38,576 26,000 32,800 41,000	448,359 207808 25958 0 397 5337 2808 1001 41569 22522 33994 51732	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800 46,000	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800 46,000	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00% 41.18% 0.00% -2.02% 0.00% 12.20%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURAND 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPE 250 UNEMPLOYMER 251 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER 413 SEWER 683 GENERAL SUP 630 BUILDING MAIN 635 GAS AND OIL 660 VEHICLE REPA 680 SALT 681 SAND AND GRA	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES PLIES ITENANCE/REPAIR IRS AVEL	459,539 214,445 25,000 500 4,698 3,000 1,020 38,576 26,000 32,800 41,000 29,000	448,359 207808 25958 0 397 5337 2808 1001 41569 22522 33994 51732 27576	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800 46,000 29,000	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800 46,000 29,000	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00% 41.18% 0.00% -2.02% 0.00% 12.20% 0.00%
110 PERMANENT P 140 OVERTIME 210 HEALTH INSUR 215 LIFE INSURAND 219 DISABILITY INS 220 SOCIAL SECUR 225 MEDICARE 230 RETIREMENT 240 TRAINING EXPI 250 UNEMPLOYMEI 291 UNIFORMS 330 CONTRACTED 341 TELEPHONE 410 ELECTRICITY 411 HEATING FUEL 412 WATER 413 SEWER 683 GENERAL SUP 630 BUILDING MAIN 635 GAS AND OIL 660 VEHICLE REPA 680 SALT	OSITIONS ANCE CE URANCE RITY ENSE NT SERVICES PLIES ITENANCE/REPAIR AIRS AVEL AINTENANCE	459,539 214,445 25,000 500 4,698 3,000 1,020 38,576 26,000 32,800 41,000	448,359 207808 25958 0 397 5337 2808 1001 41569 22522 33994 51732	PROPOSED 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800 46,000 29,000 35,000	PROPOSED BUDGET 555,443 213,932 27,000 46,426 782 3,492 14,938 3,494 10,324 500 702 5,491 3,000 1,440 3,250 3,797 275 250 38,576 1,000 25,474 32,800 46,000	% 20.87% -0.24% 8.00% 0.00% 16.88% 0.00% 41.18% 0.00% -2.02% 0.00% 12.20%

		1997	1997	1998	1998 SELECTMEN	
				DEPT. HEAD		SELECTMEN
		BUDGET	SPENT	PROPOSED	BUDGET	%
01	-4313 BRIDGES	5,000	5,000	5,000	5,000	0.00%
	430 EMERGENCY REPAIR	5,000	5,000	5,000	5,000	0.00%
		1997	1997	1998	1998	
					SELECTMEN	
		BUDGET	SPENT	PROPOSED	PROPOSED BUDGET	SELECTMEN %
01	-4316 STREET LIGHTING	60,900		54000	54,000	-11.33%
٠.	410 ELECTRICITY	60,900	51,246	54,000	54,000	0%
			,		.,,	
		1997	1997	1998	1998	
				DEDT HEAD	SELECTMEN PROPOSED	SELECTMEN
		BUDGET	SPENT	PROPOSED	BUDGET	%
01	-4324 LANDFILL	20,000	12,057	22,000	18,000	-10.00%
	390 PROFESSIONAL SERVICES	20,000	12,057	22,000	18,000	
		1997	1997	1998	1998	
					SELECTMEN	
				DEPT. HEAD	PROPOSED	SELECTMEN
		BUDGET	SPENT	PROPOSED	BUDGET	%
01	-4414 ANIMAL CONTROL	11,070	13,793	15,230	15,230	37.58%
	191 EXPENSE ALLOWANCE	40.470	40.750	1,200	1,200	0.500/
	330 CONTRACTED SERVICES 390 BOARDING	10,470	12,758 274	9,7 8 0 3,200	9,780 3,200	-6.59%
	240 TRAINING	0	2/4	500	500	
	350 VETERINARIAN	200	30	200	200	0.00%
	610 GENERAL SUPPLIES	400	730.79	200	200	-50.00%
	620 OFFICE SUPPLIES			150	150	

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD		SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
01-4441 WELFARE	44,759	31636	68112	64,112	43.24%
PERMANENT POSITIONS	12,658	11645	26,196	26,196	106.95%
210 HEALTH INSURANCE		0	4,401	4401	100.00%
215 LIFE INSURANCE			88	88	100.00%
219 DISABILITY INSURANCE			393	393	100.00%
220 SOCIAL SECURITY			1,624	1624	100.00%
225 MEDICARE			380	380	100.00%
230 RETIREMENT			1,122	1122	100.00%
240 TRAINING EXPENSE	500	460	500	500	0.00%
250 UNEMPLOYMENT			59	59	100.00%
341 TELEPHONE	600	446	600	600	0.00%
350 MEDICAL ASSISTANCE	1,500	343	1,500	1,500	0.00%
410 ELECTRICITY - ASSISTANCE	3,000	1332	3,500	3,500	16.67%
411 HEATING FUEL ASSISTANCE	2,500	573	2,500	2,500	0.00%
440 RENT ASSISTANCE	20,000	12114	20,000	16,000	-20.00%
560 DUES	500	000	50	50	0.000/
690 MISCELLANEOUS ASSISTANCE	500	299	500	500	0.00%
698 FOOD ASSISTANCE	2,000	916	2,500	2,500	25.00%
740 EQUIPMENT PURCHASE	1 500	2383	200	200	19900.00%
699 FUNERAL ASSISTANCE	1,500	1125	2,000	2,000	33.33%
	1997	1997	1998	1998	
		ACTUAL	1000		
		THROUG		SELECTMEN	
		Н	DEPT. HEAD		
	BUDGET	12/31/97			% CHANGE
01-4583 PATRIOTIC PURPOSES	2,000	1,331	2000	2,000	0.00%
690 SPECIAL EVENTS	2,000	1330.5	2000	2,000	0.00%
	1997	1997	1998	1998	
		ACTUAL			
		THROUG		SELECTMEN	
		Н	DEPT. HEAD		
	BUDGET		PROPOSED		% CHANGE
01-4199 COMMUNITY CENTER	22,900			22,900	0.00%
824 OPERATING SUBSIDY	22,900	22,900	22,900	22900	
		4007	4000	4000	
	1997		1998	1998	
		ACTUAL		SELECTMEN	
		THROUG	DEPT. HEAD		
	BUDGET	H 12/31/97			% CHANGE
01-4611 CONSERVATION COMMISSION	2,225				212.36%
240 TRAINING	2,225	2,225	200		2.2.0070
560 DUES			300		
625 POSTAGE			50		
690 MISC. UPKEEP			300		
730 OTHER IMPROVEMENTS			3,000		
740 EQUIPMENT PURCHASE			300		
820 DAM LICENSE			300		
830 SLIMMED CAMP			500	500	

830 SUMMER CAMP

		1997	1997	1998	1998	
		BUDGET	SPENT	DEPT. HEAD PROPOSED	SELECTMEN PROPOSED BUDGET	SELECTMEN %
08- 4317	SIDEWALKS/HYDRANTS PRECINCT	31,143	18,336	23,627	22,940	-26.34%
	PERMANENT POSITIONS LIFE INSURANCE	2,446	2446	1,782 6	1,782 6	-27.14%
219	DISABILITY	37	37	27	27	-27.75%
	SOCIAL SECURITY MEDICARE	187	187	110 26	110 26	-40.91%
	RETIREMENT UNEMPLOYMENT	100	100	73 5	73 5	-26.75%
_	WORKERS COMP	304	304	181	181	

15,000

11,068

1

430 EQUIPMENT MAINTENANCE

682 SIDEWALK ASPHALT

491 HYDRANTS

740 EQUIPMENT PURCHASE

3103.34

3003.15

0

9155.63

2,300

8,000

1

11,115

2,300

8,000

1

10,428

15.00%

-46.67%

0.00%

-5.78%

1997 1997 1998 1998 SELECTMEN

				SELECTMEN	
				PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
11-4324 TRANSFER/RECYCLING FUND					
DEOVOLINO QUAROES					
RECYCLING CHARGES	4500	4007	4400	41400	0.070/
BOTTLE RECYCLING	1500	1087	1400	1400	-6.67%
PAPER FIBER RECYCLING	10038	21247	13000	13000	29.51%
ALUMINUM CAN RECYCLING	2200	2881	2400	2400	9.09%
SCRAP METAL RECYCLING	0	0	1000	1000	100.00%
TIRE DISPOSAL FEES APPLIANCE DISPOSAL FEES	1400	2043	1700	1700	21.43%
	2000	834	1000 1000	1000 1000	-50.00%
ALL OTHER CHARGES PLASTICS	1800	3953		2200	-44.44% 46.67%
	1500	4187			
DEMOLITION DEBRIS	10000	16729	15000	15000	50.00%
PAY PER BAG	36000	39677		38500	6.94%
	66438	92638	77200	77200	16.20%
ADDDODDIATION ON TAY DATE	*440.044	404 400	444.500	444 500	4.200/
APPROPRIATION ON TAX RATE		101,199			
SUBTOTAL	182,452	167637	191703	191703	5.07%
44 4004 TRANSFERIBEOVOUNO SENTER					
11-4324 TRANSFER/RECYCLING CENTER					
440 DEPMANIENT DOOITIONO	00.000	04.000	70000	70000	4.070/
110 PERMANENT POSITIONS	82,822	81,282		79282	
190 EXPENSE ALLOWANCE	044	044	450	450	
191 VAC/SICK ACCRUAL	641	641	641	641	0.00%
210 HEALTH INSURANCE	13,421	11,244		16942	
215 LIFE INSURANCE	207	221	266	266	
219 DISABILITY	1,144	981	1189	1189	
220 SOCIAL SECURITY	5,135	0			
225 MEDICARE	1,201	0			
230 RETIREMENT	3,134	1,858			
241 PHYSICAL TRAINING	400	75			
250 UNEMPLOYMENT	530	530		235	
260 WORKERS COMPENSATION	5,976	5,976			
390 PROFESSIONAL SERVICES	4 200	640	7575		
560 TRAINING/EDUCATION	1,300	640			
291 UNIFORMS	1,841	1,565			
341 TELEPHONE	500	427			
410 ELECTRICITY	2,700	2,902			
412 WATER	500	313			
413 SEWER	300	4.546			
430 EQUIPMENT MAINTENANCE	6,000	4,516			
440 RENTALS AND LEASES 560 DUES	0		0		
	4 600	1.006	550		
610 GENERAL SUPPLIES	1,600	1,086			
630 MAINTENANCE/REPAIR BUILDINGS	800	686			
635 FUEL 741 SURPLUS EQUIPMENT	2,500	2,388			
	7 500	7 206			
742 BAGS 2-813 RECYCLING DIRECT DISP.	7,500	7,286			
	5,900	5,409			
813 TIPPING FEES	31,000				
3-813 TRANSPORTATION	5,400	4,678			
SUBTOTAL	182,452	167637	191703	191703	5.07%

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD		SELECTMEN
TOWN PROMOTER REVENUE	BUDGET	SPENT	PROPOSED	BUDGET	%
PROGRAMS	252	252	0	0	-100.00%
PROGRAM BOOK	0		0	0	0.00%
MEMBERSHIP	0		0	0	0.00%
RENT	0		0	0	0.00%
GRANTS	0		0	0	0.00%
CORPORATE SPONSORS	0		0	0	0.00%
GIFTS	0		0	0	0.00%
PROMOTION	0		0	0	0.00%
REFURBISHMENT OF CHAIRS	0		0	0	0.00%
APPROPRIATION ON TAX RATE	5,839		0		-100.00%
SUBTOTAL	5,839		0	0	-100.00%
12-4194	1,997	1997	1998	1998	
	.,	ACTUAL			
		THROUG		SELECTMEN	
		Н	DEPT. HEAD	PROPOSED	
TOWN PROMOTER	BUDGET	12/31/97	PROPOSED	BUDGET	% CHANGE
	-				
110 PERMANENT POSITIONS	2,691	2690	0	0	-100.00%
191 VAC/SICK ACCRUAL	645	644.56	0	0	-100.00%
210 HEALTH INSURANCE	708	707.45	0	0	-100.00%
215 LIFE INSURANCE	1	0.27	0	0	-100.00%
219 DISABILITY	15	14.21	0	0	
220 SOCIAL SECURITY	200	199.16		0	
225 MEDICARE	47	46.58		_	
230 RETIREMENT	117	116.44	0		
240 TRAINING EXPENSE	0	0	0		
250 UNEMPLOYMENT	36	36		_	
260 WORKERS COMPENSATION	9	9			
341 TELEPHONE	441	467	0		
620 OFFICE SUPPLIES	0	0			
625 POSTAGE	150	147			
690 MISCELLANEOUS	0		0	0	-100.00%
OPERATING SUBTOTAL	E 000	5,077	0	0	-100.00%
OPERATING SUBTOTAL	5,060	5,077	U	U	-100.00%
440 EQUIPMENT MAINTENANCE			0	0	
630 MAINTENANCE/REPAIR BUILDINGS			0		
631 REFURBISHMENT OF CHAIRS	525	524	0	0	-100.00%
740 EQUIPMENT PURCHASE			0	0	
MAINTENANCE TOTAL	525	524	0	0	
					-100.00%
PROGRAMS	252	252	0	0	
ADVERTISING	1		0	0	-100.00%
MEMBERSHIP GIFTS	0		0	0	0.00%
PRINTING	1		0	0	-100.00%
PROMOTION			0	0	-100.00%
ADVERTISING/PROMOTION TOTAL	254	252	0	0	-100.00%
CHRICTAL	5 920	5 953	^	0	-100 00%

5,853

SUBTOTAL

0

-100.00%

	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD		SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
LIBRARY REVENUE	29301	32,152	30201	30201	3.07%
APPROPRIATION ON TAX RATE	137,000	131,989	148,133	148,133	8.13%
	166,301	161,290	178,334	178,334	7.24%
	,	,	,	,	
IBRARY-EXPENSES					
110 PERMANENT POSITIONS	91,523	89,636	101,013	101,013	10.37%
210 HEALTH INSURANCE	8,537	7,129	8,801	8,801	3.09%
215 LIFE INSURANCE	222	210	285	285	28.27%
219 DISABILITY INSURANCE	1,228	965	1,271	1,271	3.52%
220 SOCIAL SECURITY	5,674	5,557	6,263	6,263	10.38%
225 MEDICARE	1,327	343	1,465	1,465	10.38%
230 RETIREMENT	3,366	2,943	3,629	3,629	7.81%
250 UNEMPLOYMENT INSURANCE	462	462	313	313	-32.24%
260 WORKERS COMPENSATION	362	362	444	444	
290 COINSURANCE	200	0	0	0	-100.00%
191 VAC/SICK ACCRUAL	1,000	1,000	1,000	1,000	0.00%
341 TELEPHONE	1,900	1,487	2,100	2,100	10.53%
390 PROFESSIONAL SERVICES	900	540	500	500	-44.44%
430 EQUIPMENT MAINTENANCE	200	38	200	200	0.00%
560 DUES/CONFERENCES	1,500	1,807	1,500	1,500	0.00%
610 GENERAL SUPPLIES	400	229	400	400	0.00%
620 OFFICE SUPPLIES	3,500	4,504	3,500	3,500	0.00%
625 POSTAGE	1,800	1,841	1,800	1,800	0.00%
630 BUILDING MAINTENANCE	6,500	6500	6,500	6,500	0.00%
676 BOOKS	21,000	21,568	21,000	21,000	0.00%
671 SUBSCRIPTIONS	2,850	4,315	2,850	2,850	0.00%
672 BOOKS ON TAPE	1,200	557	1,200	1,200	0.00%
673 VIDEO CASSETTES	750	841	800	800	6.67%
674 PROGRAMS	2,700	3,570	2,700	2,700	0.00%
675 BINDING	600	257	600	600	0.00%
690 MISCELLANEOUS	100	120		100	

0

3,000

3,400

166,301

100

740 EQUIPMENT PURCHASE

410 ELECTRICITY

411 HEATING FUEL

SUBTOTAL

413 SEWER

70

2,571

1,802

66

161,290

1,600

3,000

3,400

100

178,234

1,600

3,000

3,400

100

178,334

100.00%

0.00%

0.00%

0.00%

7.24%

10 REVENUE	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD		SELECTMEN
PARKS& RECREATION	BUDGET	SPENT	PROPOSED	BUDGET	%
PARKS REVENUE	42985	69,541	38650		-10.08%
APPROPRIATION ON TAX RATE	128,817	-			
	171,802	152,539			-0.76%
	,	.02,000	., .,	,	5.1.070
PERMANENT POSITIONS	35,331	34,765	36,371	36,371	2.94%
TEMPORARY POSITIONS	57,845	46,844		54191	-6.32%
COMMISSIONERS SALARIES	1,200	1,200			0.00%
OVERTIME	1,377	1,621	1,377		
VACATION/SICK ACCRUAL	474	0	· ·	474	0.00%
HEALTH INSURANCE	4,817	4,431	5,941	5941	23.33%
LIFE INSURANCE	4,017	76.46	The state of the s	85	5.72%
DISABILITY INSURANCE	365	351	378	378	à à
SOCIAL SECURITY	5,777	4,610			
MEDICARE	1,351	1,097			
RETIREMENT	1,000	36			
			•		
UNEMPLOYMENT INSURANCE WORKERS COMPENSATION	1,085	1,085			-44.38% 31.46%
	4,591	4,591	6,035		
COINSURANCE	0		0		0.00%
UNIFORMS	4 400	000.04	400		100.00%
TELEPHONE	1,400	899.01	1,200		
PROFESSIONAL SERVICES	0	100			#DIV/0!
ELECTRICITY	7,614	7,289			
HEATING FUEL	2,000	1,152			
WATER	1,750	2,079			
SEWER	2,000	2,099			
EQUIPMENT MAINTENANCE	700	1031.73			
POOL EQUIP. MAINTENANCE	2,500	170			
RENTALS AND LEASES	6,089	6,089			
OPERATING SUPPLIES	1,600	634	The state of the s		
POOL OPERATING SUPPLIES	2,800	3702.65		2000	-28.57%
GAS AND OIL	875	716		875	0.00%
GROUNDSKEEPING	7,181	9722.04	7,500	7500	4.44%
VEHICLE MAINTENANCE	500	559.38	500	500	0.00%
MISCELLANEOUS	1,000	1716.46	600	600	-40.00%
SUMMER PROGRAM	13,000	9717.65	13,000	13000	0.00%
RED CROSS	850	455	850	850	0.00%
CONCESSIONS	2,500	3097.72	2,500	2500	0.00%
EQUIPMENT PURCHASE	900	462.42		900	0.00%
POOL EQUIPMENT PURCHASE	750	140.81		750	0.00%
SURPLUS-PARKS	500	0		500	0.00%
CUDICIAL	4=4.000	450 500	470 400	470 400	0.700/

171,802 152,539

SUBTOTAL

170,489

170,489

-0.76%

	1997	1997	1998	1998	
			DEPT. HEAD	SELECTMEN PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
980 PRINCIPAL OF LT BONDS	48,291	48,291	48726	48726	0.90%
981 INT EXP-LONG TERM BONDS	39,766	39,774	37089	37089	-6.73%
982 TAX ANTICIPATION NOTES-INT	20,000	8,969	20000	20000	0.00%
SUBTOTAL	108,057	97,033	. 105815	105815	-2.07%
01-490#	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
CAPITAL OUTLAY	BUDGET	SPENT	PROPOSED	BUDGET	%
HIGHWAY ASPHALT	125,000	63,836	205000	0	-100.00%
	1997	1997	1998	1998	
			DEST HEAD	SELECTMEN	OFLEGTMEN
	BUDGET	SPENT	DEPT. HEAD PROPOSED	PROPOSED BUDGET	SELECTMEN %
3 PARKING METERS	3,500	20,017	3,500	3,500	0.00%
PARKING METER REVENUE	3,500	20,017	3,500	3,500	0.00%
	0,000		2,222		
	1997	1997	1998	1998	
				SELECTMEN	
			DEPT. HEAD	PROPOSED	SELECTMEN
	BUDGET	SPENT	PROPOSED	BUDGET	%
03-4199 PARKING METERS	3,500	828	3,500	3,500	0.00%
740 EQUIPMENT PURCHASE	3,500	828	3,500	3,500	0.00%

1997 1997 1998 1998 SELECTMEN DEPT. HEAD PROPOSED SELECTM BUDGET SPENT PROPOSED BUDGET % SEWER USERS SEWER REVENUE 388,874 398,926 408,584 408,584 5.07% SEWER OVERLAY -5,000 -2512 -5,000 -5,000 0.00%	EN
DEPT. HEAD PROPOSED SELECTM BUDGET SPENT PROPOSED BUDGET % SEWER USERS SEWER REVENUE 388,874 398,926 408,584 408,584 5.07%	EN
BUDGET SPENT PROPOSED BUDGET % SEWER USERS SEWER REVENUE 388,874 398,926 408,584 408,584 5.07%	EN
SEWER USERS SEWER REVENUE 388,874 398,926 408,584 408,584 5.07%	
SEWER REVENUE 388,874 398,926 408,584 408,584 5.07%	
3EVVEN CVENTAL -3.000 -2312 -3.000 -3.000 0.00%	
SEPTIC DISPOSAL 24,000 31949 24,000 24,000 0.00%	
STATE AID WATER POLLUTION 528,502 528502 504,446 504,446 -4.55%	
936,376 956865 932,030 932,030 -0.46%	
000,070 000000 002,000 002,000	
1997 1997 1998 1998	
SELECTMEN	
DEPT. HEAD PROPOSED SELECTIVE	EN
BUDGET SPENT PROPOSED BUDGET %	
2	
SEWER USERS	
110 PERMANENT POSITIONS 2,685 2685 2,632 2,632 -1.96%	
215 LIFE INSURANCE 9 9	
219 DISABILITY INSURANCE 39 39	
220 SOCIAL SECURITY 161 161 108 108 -32.80%	•
225 MEDICARE 38 38 38 0.44%	
230 RETIREMENT 108 108	
250 UNEMPLOYMENT 8 8	
260 WORKERS COMPENSATION 268 268	
330 CONTRACTED SERVICES 262,680 258677 263,468 263,468 0.30%	
331 BIO SOLIDS REMOVAL 40,425 68,971 50,000 50,000 23.69%	
341 TELEPHONE 420 420	
390 PROFESSIONAL SERVICES 14,000 4,627 14,000 14,000 0.00%	
430 EQUIPMENT MAINTENANCE 10,000 10,236 15,000 15,000 50.00%	
431 SEWER LINE MAINT/MATERIALS 16,500 12,277 16,500 16,500 0.00%	
440 RENTALS AND LEASES 0 0 0.00%	
620 OFFICE SUPPLIES 4,000 1,542 2,000 2,000 -50.00%	5
625 POSTAGE 1,840 1,674 1,840 1,840 0.00%	
360 EXPENDITURES OFFSET BY RESER' 1 0 1 1 0.00%	
SUBTOTAL OPERATING 352,330 360,887 366,439 366,439 4.00%	
DEBT SERVICE-SEWER BONDS	
980 PRINCIPAL 295,900 295900 295,900 295900 0.00%	
691 INTEREST 256,436 256436 236,711 236711 -7.69%	
SUBTOTAL DEBT SERVICE 552,336 552336 532,611 532611 -3.57%	
REPLACEMENT COST RESERVE 31,710 0 32,980 32,980 4.00%	
52,000	
SUBTOTAL 936,376 913,223 932,030 932,030 -0.46%	

LITTLETON AREA HISTORICAL SOCIETY Annual Report - 1997

The time has come again to report the activities of the Littleton Historical Society. As I perused our schedule of events, I was struck by the outstanding events in what had been a normal year.

In May we had a presentation of 100 years of the railroad in Crawford Notch by Ben English. We had a capacity crowd, and we judge our attendance superior when the stairs out of our main room are full, over and above our room capacity. Mr. English also acted as an interpreter on the railroad as it plied its route from Conway to Crawford. Pictures, slides and first-hand knowledge made this a particularly good meeting.

July ninth was another memorable day. We, as a group, had lunch at the Senior Center and then accompanied Allen Hill, an architect, to the Farr Buildings on Riverside. Despite rain it was a most enjoyable and informative time.

Our tag-a-long trip this year was excellent, even with a smaller than usual attendance. We visited the Woodman Institute Museum in Dover. It was well worth a visit, whether you are in the area or make a special trip.

Mike Dickerman presented a history of the Courier with pictures, old newspapers and business ledgers. These kept the audience browsing for a long time.

In October Kathryn Taylor told us about the Main Street Revitalization Project. We had a preview before the actual project started.

At the November meeting Paul McGoldrick brought the membership up to date on the Industrial Park. It was nice to hear about the scope of the planned development. Everyone in our area is invited to attend our meetings, join as members and visit our Museum.

Respectfully submitted, Ardelle B. Hartford, President

EXPENDITURES	TOTAL		SOUR	SOURCE OF FUNDS	اري ا	
		<u>LIDC</u>	TOWN	<u>EDA</u>	<u>FHA</u>	STATE OSP
Planning/Engineers, 1973	\$15,000		\$15,000			
Phase I/Land Purchase, 1974	\$68,000	\$23,000			\$45,000	
Burndy Road, 1975	\$85,000	\$85,000				
Burndy Sewer, 1975-76	\$150,000		\$150,000			
Phase I/Lower Road, 1976	\$150,000		\$60,000	\$90,000		
Phase I/Interest	\$20,000		\$20,000			
Kenmartin/Water-Sewer, 1981-82	\$18,000	\$18,000²				
Phase II/Study-Topo Maps, 1983	\$16,000	\$16,000				
Phase II/Land Purchase, 1983	\$75,000	\$11,000		\$24,000	\$40,000	
Phase II/Road, Sewer, Power, Water, Drainage, Site Improvements, 1984-85	\$755,500	\$176,000	\$82,000	\$82,000	\$16,000³	

EDA: Economic Development Administration OSP: Office of State Planning Community Development Block Grant

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LIDC: Littleton Industrial Development Corp. FmHA: Farmers Home Administration

Five year note - fully paid

Power line improvements

	TOTAL		SOUR	SOURCE OF FUNDS	S	
EXPENDITURES		TIDC	TOWN	<u>EDA</u>	<u>FHA</u>	STATE OSP
Access Road - Preliminary Engineering, 1988	\$20,000	\$5,000		\$15,000		
Access Road - Intermediate Engineering; Rights of Way; Environmental Testing, 1990-91	\$103,100	\$50,000	\$53,100			
Bridge OFF Ramp, Access Road; Clearing footprint through landfill-LIDC share 20%,1992-93	\$35,600		\$35,600			
Access Road to LIDC Park & Littleton Recycling Center, 1994-95	\$777,305		\$497,3054			\$280,000
Phase III Existing Park Improvements, 3,300 Ft. Mt. Eustis Rd. to Lisbon line, road, sewer, water, power, drainage; paving, water system, land transfers, 1994-97	\$1,619,595		\$119,595	\$1,500,000		
Total	\$2,363,505	\$384,000	\$1,032,600	\$2,110,500	\$101,000	\$280,000

1997 Annual Payroll 1997 Jobs/Jobs \$52,500,000 \$2,590,542 \$219,719 \$2,810,261 Property Tax Revenue: Annual Economic Benefit Factor (x3): 1977-96 1997

\$17,500,000

Approximate total expenditures on Phase III. Final account in progress; Allocation of all financial sources will be reported in March 1999 Report of all financial sources will be appropriately finalized upon project completion.

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. Annual Report - 1997

Grafton County Senior Citizens Council, Inc. works through its local programs to support the health and well being of our older citizens and to assist them to remain independent in their own homes and communities for as long as possible. Through eight locations throughout the County, including Plymouth, Bristol, Canaan, Lebanon, Orford, Haverhill, Littleton and Lincoln, older adults and their families are able to obtain community based long term care services such as home delivered meals, senior dining room programs, transportation, social work services, information and referral, health and educational programs, adult day care, recreation and opportunities to be of service to the community through volunteering.

During 1997, 583 older residents of Littleton were able to make use of one or more of GCSCC's services, offered through the Littleton Area Senior Center. These individuals enjoyed 12,255 balanced meals in the company of friends in a senior dining room, received 19,223 hot, nourishing meals delivered to their homes by caring volunteers, were transported to health care providers or other community resources on 6,144 occasions by our lift-equipped buses, were helped through 857 visits by a trained social worker and found opportunities to put their talents and skills to work for a better community through 8,482 hours of volunteer service. The cost to provide these services for Littleton residents in 1997 was \$208,287.39.

Community based services provided by GCSCC and its many volunteers for older residents of Littleton were often important to their efforts to remain in their own homes and out of institutional care despite chronic health problems and increasing physical frailty, saving tax dollars and contributing to the quality of life of our older friends and neighbors.

GCSCC very much appreciates the support of the Littleton community for services which enhance the independence and dignity of our older citizens and assists them to meet the challenges of aging in place.

Carol W. Dustin Executive Director

Littleton Area Senior Services PO box 98 Littleton, NH 03561

Phone # 603-444-6050 Fax # 603-444-1612

ANNUAL REPORT 1997 GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. Statistics for the Town of Littleton October 1, 1996 to September 30, 1997

During this fiscal year, GCSCC served 583 Littleton residents (out of 1.128 residents over 60, 1990 Census).

Services	Type of Service	Units of Service	×I	Unit(1) Cost	111	Total cost of service
Congregate/ Home Delivered	Meals	31,488	×	\$4.90	П	\$154,291.20
Transportation	Trips	6,144	×	\$7.01	II	\$43,069.44
Adult Day Service	Hours	0-	×	\$3.11	H	-0-
Social services	1/2 Hours	857	×	\$12.75	Ш	= \$10,926.75
Number of Littleton Volunteers 72	Volunteers 72.	Z	Number of Volunteer Hours: 8,482.	nteer Hou	rs: 8	3,482.

Statistics/Comparative Information From Audited Financial Statement for GCSCC October 1, 1996- September 30, 1997

GCSCC cost to provide services for Littleton residents only \$208,287.39

Request for Senior Services for 1997 \$10,300.00 Received from Town of Littleton for 1997 \$10,300.00 Request for Senior Sevices for 1998 \$10,610.00

NOTES.

- 1.unit cost from Audit Report for October 1, 1996 to September 30, 1997.
- 2. Services were funded by:

Federal and State Programs 51%

Municipalities, Grants & Contracts, County and united Way 14%.

contributions 12%.

In-Kind donations 20%.

other 1%,

Friends of GCSCC 2%.

UNITS OF SERVICE PROVIDED

	FY1997	Fy 1996
Dining Room Meals	67.025	5,473
Home Delivered Meals	109,253	102,677
Transportation (Trips)	37,696	38,976
Adult Day Service (Hours)	12,910	11,015
Social Services (1/2 Hours)	9,073	9,541

UNITS OF SERVICE COSTS

	FY1997	FY 1996
Congregate/Home		
Delivered Meals	\$4.90	\$ 4.91
Transportation (Trips)	\$ 7.01	\$ 6.47
Adult Day Service	\$ 3.11	\$ 3.69
Social Services	\$12.75	\$12.29



(RICHARD "DOC" HILL WITH SELECTMAN BURT INGERSON DURING RECOUNT OF BALLOTS)

NORTH COUNTRY HOME HEALTH AGENCY Supporting You Alongside Your Family and Physician Annual Report - 1997

North Country Home Health Agency, founded in 1971, is a non-profit health care organization dedicated to providing quality Home Health Care, Supportive Services, Hospice Care and Community Education.

Home Health Care is one of the fastest growing segments of care in the health care field. This rapidly expanding type of care is the result of a demand for cost-efficient and highly effective health care services. With shorter hospital stays and new technology, home health care has gained a new prominence as a solution for delivering health care services

Supportive Services are provided by home health aides, homemakers and companions. They insure that the elderly, ill and disabled live in healthy households have clean clothes, nutritious meals and proper assistance with their daily activities home health care is dedicated to supporting individuals alongside their families and physicians ...at home.

Hospice Care makes it possible for those living with terminal illness to spend the final stages of their lives at home or in home-like settings. Hospice is a comprehensive, team directed, client and family-oriented program of care that supports individuals and families coping with terminal illnesses.

Community Education an essential element of home health care's success is the emphasis on patient/family education and participation. This approach is used with all of our clients and duplicated in the wider community through educational programs and health screenings.

As a not-for-profit agency, North Country Home Health Agency raises money from individuals and towns to provide reduced fee and free care. With tightened parameters for health insurance coverage, particularly Medicare for the elderly, many people have limited health care benefits. We greatly appreciate your town's support of our work and your efforts to provide quality health care to your community. At North Country Home Health Agency no one is denied access to essential services --- to be eligible patients only must meet the eligibility criteria for home care.

The following home services were provided to individuals and families in Littleton during 1997:

of Visits
1662
1239
6000
816
1453
42
93
32

Additionally 63 Health Screening and Clinics were offered to the public in 1997. Over 1100 North Country residents participated in these preventative health programs

Respectfully Submitted, Mary E. Ruppert Executive Director

HOSPICE OF THE LITTLETON AREA Annual Report -1997

Hospice of the Littleton Area has completed its eighth year of providing volunteer services to residents of area communities. Our service area included the towns of Littleton, Bethlehem, Twin Mountain, Franconia, Sugar Hill, Easton, Lisbon, Lyman, Landaff, Monroe, Bath and Woodsville/Haverhill.

- Our Director and volunteers provided supportive care at home in hospitals, and in nursing homes to 58 individuals and families coping with the advanced and final stages of illness.
- Our organization was very pleased this year to again offer support to two(2)new area programs. We continued to provide volunteer services to the North Country Home Health Agency's Medicare Hospice Program and we again offered supportive care to patients and families in the Hospice Room of Littleton Regional Hospital.
- Our Hospice Program also conducted three support groups which were free of charge and open to the public. The Cancer Support Group, Breast Cancer Support Group and Bereavement Support Group offered a supportive and caring place to share feelings and experiences guided by a trained counselor. Thirty-five (35) individuals attended these support groups in 1996. Volunteers gave over 1482 hours in the provision of services.
- Our Hospice conducts a yearly nine(9) week long, eighteen (18) hour Hospice Volunteer Training Program for individuals interested in becoming volunteers or in increasing their knowledge about Hospice care. We now have over 120 trained volunteers available to support area residents.

- There is NO CHARGE to patients or families for the services of Hospice of the Littleton Area. This service is made possible largely through the generous support provided by the twelve (12) towns that we serve. Without the support of Town Funding we would be unable to continue to provide services to the many patients and families we serve. Your support of Hospice of the Littleton Area is greatly appreciated as we enter our ninth year of providing care to residents of area communities.

Respectfully submitted, Holly Lakey, Director

LITTLETON AREA CHAMBER OF COMMERCE Annual Report -1997

The Littleton Area Chamber of Commerce has accomplished many programs and events during 1997.

In January, the 75th Annual Meeting & Banquet was held with guest speaker Teresa Mitchell from the Seaway Trail in New York State. Highlights of the evening also included the naming of the Employee of the Year, Elizabeth Newman of Eastgate Motor Inn; and the awarding of the 1996 Citizen of the Year to Edward A.Hennessey.

The Chamber again participated in the production of Mountain Country magazine and successfully applied for and received a Joint Promotional Program grant from the State of New Hampshire. Partnering chambers included Franconia Notch, Lincoln-Woodstock and Waterville Valley. Total printed and distributed for the 1997 summer/fall season was 250,000.

The Chamber hosted half-day seminars presented by Gerald Winn, sponsor of the Dale Carnegie program to interested Chamber members. In addition, the Chamber co-hosted a seminar with Chief Louis Babin and Officer Sue Bourque of the Littleton Police Department regarding procedures/legal recourse in the event bad checks are received by merchants.

The Chamber's membership directory was again produced by Mosher-Adams, Inc., a firm specializing in chamber of commerce brochures/maps. Five thousand (5,000) directories were printed.

We were pleased to host a luncheon for Governor Jeanne Shaheen; her speech centered on her first 100 days in office.

The 17th annual Trout Tournament was held in June with over 550 anglers vying for over \$10,000 in prizes, many of which were sponsored by Chamber members and businesses.

As an added treat, Jeff Brooks of "On The Road" broadcast live from the shores of the lake on Saturday of the tournament. Jeff's show is a nationally syndicated call-in program heard on over 300 stations throughout the United States. Prior to the tournament, Jeff promoted the tournament on his weekly shows. Our thanks to Jan Carver of WLTN for arranging Jeff's broadcast.

Thanks to chairpersons Deb Sampson-Foster and Jan Carver, the annual July 4th celebration at Remich Park was a huge success, despite some early rain. That evening, another spectacular fireworks display, sponsored by the Town, was enjoyed by residents and visitors.

The annual Sidewalk Sale Days and Moonlight Madness promotions were held again in 1997 and all reports indicated both sale events were a success. Our thanks to Barry Field and Anna Parker for chairing these events.

With the hiring of the Main Street Executive Director, Jason Hoch, the Chamber and Main Street, Inc. will be planning more joint activities for 1998. The first joint venture, a Christmas season holiday brochure, was produced and highlighted events and activities during the holiday season. This brochure was produced in conjunction with the retail division's annual Christmas shopping promotion.

The annual Christmas Parade under the leadership of Jean McKenna was extremely successful. Each year, participation grows and the crowd watching grows too.

People come from lower New Hampshire, as far north as Pittsburg, and from Vermont to enjoy the <u>only</u> Christmas Parade in the North Country.

The Chamber was pleased to work with Littleton High School on a job partnering program. Michelle Gilfillan worked for the Chamber in the Information Booth this past summer and fall, assisting Pat Stillings and Ann Martin.

The 28th Annual Sidewalk Art Show & Sale was held the end of September and again, in partnership with the Lions Club's annual Fall Foliage Meet, brought thousands to Littleton for this festive weekend. Our thanks to Deb Harris to her assistance in arranging Purchase Prize sponsors for this event.



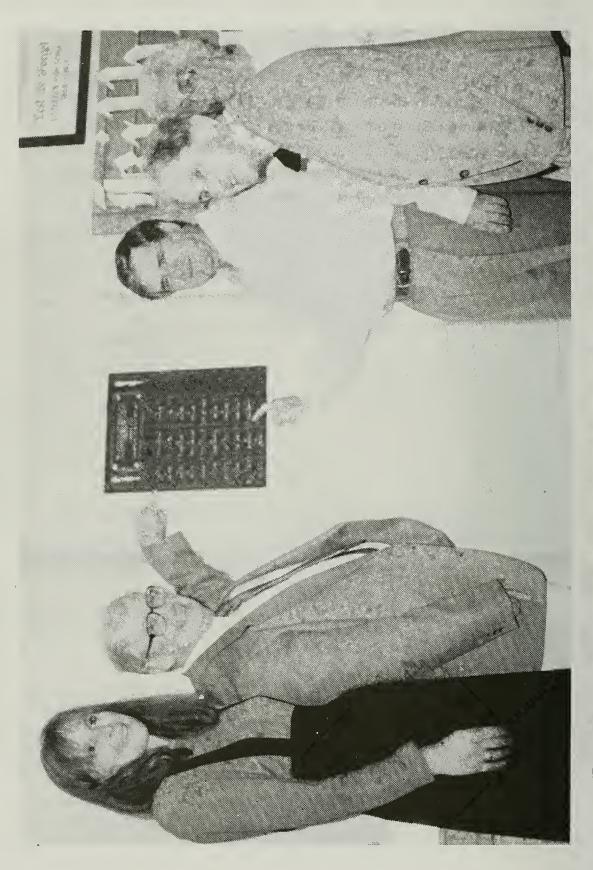
The rest area at Exit 44 has reported that total visitors to the center during 1997 totaled 78,936, an increase of 900 over 1996. The Chamber is very fortunate to have a room at the rest area devoted to our members and has been very well received by visitors.

The Chamber co-hosted the 5th Annual Economic Development Task Force Luncheon, a celebration of economic successes during the past year. The event was held on November 24th and had a record attendance of 222. Thanks to the generosity of many area businesses and individuals, we continue to offer the luncheon free to those attending.

The new year will bring more new and exciting programs and events for the benefit of our Chamber members, in addition to those traditional events that have always been offered.

On behalf of the board of directors of the Chamber of Commerce, I extend sincere appreciation to all who have unselfishly volunteered their time for the many projects throughout the year. In addition, our sincere thanks to the many sponsoring businesses and individuals who helped us reach our goals during 1997.

Sincerely, Gregory C. Eastman President



INCOME & EXPENSE STATEMENT FOR THE YEAR ENDED DECEMBER 31, 1997

CASH AT 1/1/97		
General Fund	\$ 4,922.47	
Promotional Group	- 9,437.82	\$14,360.29
INCOME		
Membership	41,069.00	
Events This Year	44,938.94	
Events Prior Year	1,031.00	
Town Appropriation	5,070.00	
Mountain Country Magazine	10,579.33	
Tee Shirts	95.00	
Interest	153.43	
Miscellaneous	6,425.64	
Promotional Group	1,050.00	
Lodging Bureau	700.00	111,112.34
TOTAL		125,472.63

EXPENSES

I LIVOLO		
Salaries	37,848.41	
FICA/Unemployment	4,354.71	
Advertising	360.62	
Dues/Subscriptions	254.95	
Electric	97.22	
Insurance	2,190.00	
Meetings/Seminars	1,603.76	
Office Supplies	2,026.64	
Postage	3,293.81	
Rent	1,500.00	
Repairs & Maintenance	631.24	
Telephone	3,017.42	
Events This Year	35,237.74	
Events Prior Year	4,024.77	
Mountain Country Magaz	ine 12,083.91	
Travel	1,181.76	
Miscellaneous	973.72	
Promotional Group	6,453.04	
Lodging Bureau	625.48	117,759.20

NET PROFIT(LOSS) \$ 7,713.43*

* Cash Breakdown at Year End:

General Fund Acct.= \$3,678.65 Promotional Group = \$4,034.78

WHITE MOUNTAIN MENTAL HEALTH AND DEVELOPMENTAL SERVICES Annual Report - 1997

Highlights of 1997:

During the past year, White Mountain Mental Health and Developmental Services has invested a great deal of effort in augmenting services to children and the elderly; segments of our comunity which have historically been less than adequately served by the mental health system.

We are proud of the extensive outreach program we are now able to offer to children diagosed with a severe emotional disturbance who are referred to our agency. Through our children's case manager and one of twelve children's outreach workers on our staff, severely emotionally disturbed children and their families receive in-home supports, assistance succeeding in school and help with practical challenges which effect the stability of family life. These services are offered in conjunction with services provided by our team of psychiatrists, licensed clinical psychologists, licensed marriage and family counselors, licensed clinical social workers and outreach specialists. These professionals work together and with other community caregivers to provide services which are not only appropriate for the child, but also "user friendly" for the family.

Elderly services have been similarly strengthened. Our elderly services coordinator works with our staff and with other community agencies to provide services to elders who may be unable or unwilling to come in to the office for traditional mental health treatment. The Gatekeepers Program, sponsored by White Mountain Mental Health, makes it easy for concerned persons in the community to contact a professional regarding concerns about an elder.

Most recently, we have obtained the services of a licensed psychiatric nurse practitioner, who will be making "house calls" with our elderly services coordinator to isolated elders who may be in need of both physical and psychiatric care. In addition to these community based programs, we continue to offer psychiatric consultation services to three area nursing homes. As our community ages, the need for these services increases. We are working hard to respond to the challenge this presents.

Service Statistics:

During 1997, <u>256 Littleton residents received 18,519 hours</u> <u>of service</u>. These residents were either uninsured or underinsured, and were not able to pay the full cost of services. Our services include:

- individual, group and family therapy
- outreach services to severely emotionally distrubed children and their families
- in-home support and treatment to elders
- substance abuse counseling
- experiential, activity based program for adjudicated adolescent boys
- psychiatric asssesment and medication
- psychological assessments
- housing, vocational, and case management services to persons with severe mental illness
- 24 hour emergency service

Thank you, Littleton residents, for your long history of support to our organization.

Respectfully Submitted, Jane C. MacKay CCSW, Area Director

LITTLETON COMMUNITY CENTER Annual Report 1997

The Littleton Community Center had another active year in 1997. We had over 38,000 people go through the facility. Some of these people were in small groups and some were large in size.

With regret we accepted Anna Hayden's resignation this year. She was such an asset to the Board of Directors in giving of ideas that were sensible for the Community.

The buildings are in very good shape thanks to our hostess Nicole Ruppert and custodian Bucky Larrivee.

This past Christmas the house was decorated in all of its splendor as usual, with help from the many organizations and Nicole, it was beautiful.

We are in the process of making both buildings handicap accessible.

As I finish four years as president and step down, I want to thank first of all the people of Littleton, and all the officials of the town who supported the center during my four years as president.

A big thank you to all the directors for their support also. Thanks to Nicole and Bucky for their good work. All the people were there when needed.

Respectfully, Raymond Hopkins President

NORTH COUNTRY COUNCIL REPORT Annual Report -1997

This has been another busy year at the Council. As we began our second year of operations from the Cottage at the Rocks, we reaffirmed the Council's commitment to serve community and regional needs.

The transportation committee has a busy agenda dealing with numerous local and regional projects. Highlights include: participation in a three-state discussion focused on Route 2, planning and funding several major bridge projects, planning and coordinating trail systems as well as addressing regional rail issues. The Portland Natural Gas Pipeline occupied a lot of time as we worked with the Attorney Generals Office and the communities along the proposed right of way dealing with location and mitigation issues. Work continued on the Route 16 Corridor Protection Project. Our two working groups from the 14 towns along the highway started to look at some of the potential actions that can be taken along the corridor and will be working towards guidelines and recommendations over the coming year. Major products of the Route 16 effort this past year were a tourism-scenic evaluation element and a design guidebook, both of which will be very useful to local planning boards. Transportation funding activities were a priority with the Council's Transportation Committee and By Way Council. During the year both committees solicited projects to be funded by the Transportation Enhancement the Scenic By Wav and Recommendations for funded projects were made to the state and federal agencies, results of those efforts will be known this spring.

The year saw the approval of our fifth EDA public works grant since 1991. The latest grant approved was to the Town of Colebrook. The Colebrook Grant brings N.C.C.'s twenty five-year record of EDA funding in the North Country to \$33 million. Work continues on the Haverhill and Lancaster

E.D.A. projects and is complete in North Conway and Littleton. The Council's new Economic Development Committee was formed and began meeting. Planning for the new North Country Regional Overall Economic Development Program began. New projects for E.D.A. funding are now being solicited for inclusion in the O.E.D.P.

The N.C.C. Business Resource Center opened and has been in use by area entrepreneurs for the last six months.

The Council continued its work representing the interest of the communities on the Connecticut River, and the region as a whole in the Fifteen Mile Falls Hydro Re-Licensing project. The Council was a key player in the negotiations and was able to represent community interest in the operating agreement, insuring that the present access/use continue and that reservoir levels and flow regime remain intact. This means that recreation activities and local tax revenue potential will be equivalent to present conditions. We will continue to stay on top of this critical issue during the coming years.

This last year, the North Country Council Scenic and Cultural By Way Council adopted a Plan for the Regional By Way and developed a marketing publication which will be printed during the spring of 1998. In addition, the Council submitted a proposal to the Federal Highway Administration to have National Scenic By Way designation on the Kancamagus Highway expanded to include portions of Routes 302, 3, and 193 creating a continuous loop through the White Mountains. Work also continued on the Connecticut River Scenic By Way in cooperation with Vermont and Massachusetts.

The Community Design Program at the Council provided design assistance to Jackson, Haverhill, Whitefield, Bethlehem, Colebrook, Lancaster and Littleton. G.I.S. mapping continued for the entire North Country and individual projects were done for Lisbon, Littleton, and Colebrook. The Council also hosted the Northeast Your Town Training Program.

This unique program brought 30 local civic leaders and new planning professionals together with a national level community design faculty for a three day intensive community design program. Support of public involvement in community decision making was provided to several towns through survey projects and local forums around the region.

Solid waste planning services continued at the Council with every town in the region getting support from the Council's Solid Waste Staff. On a regional level, the Household Hazardous Waste Program is entering its eleventh year. A regional glass-crushing program began, with the Town of Lancaster in the lead. Support was provided to the region's schools on recycling everything from paper to plastic and glass.

Local technical assistance has always been a mainstay of Council activity, this last year was no different. The Council's grant-writing, planning and engineering staff worked with many of the regions 279 boards and councils on so many locally significant projects that they would be too numerous to mention. Libraries, industrial parks, ordinances, plans, site plan review, water and sewer feasibility, drainage projects, transfer stations, master plans, land development capability assessment, water access, road improvement and handicapped access were just a few of the results.

As the year came to a close, the Council forged a relationship with a sister region in the Czech Republic. As a result of this effort, we hope to have local officials, non-profits and businesses from the North Country working with peers in Europe developing mutually beneficial projects and establishing a connection for the North Country into the European Union. In November, a regional official from the Slovak Republic came to the office for a day and a similar dialogue is starting.

The end of the year also witnessed the kick off of a telecommunications initiative at the Council with support from Bell Atlantic, C.D.F.A. and other partners. This important activity is the result of 4 years of study and some intensive work during the last six months.

The Council is here to serve you. It is your organization. Our staff and Board are committed to responding to community need. If there is a project or a need in your town, please call us. We are dedicated to both supporting our individual towns and promoting regional unity in the North Country. As s region, the North Country contains one third of the land-mass of N.H. and one fifth of its municipalities.

Respectfully submitted:

Preston Gilbert

LITTLETON REGIONAL HOSPITAL Annual Report -1997

On behalf of the Board of Trustees we would like to express our appreciation for your continued support of Littleton Regional Hospital throughout 1997. This year marked our 90th Anniversary in which many events were held to celebrate Littleton Hospital first opening its doors on June 27, 1907.

There were 43,297 patients registered during the fiscal year, 14,026 of whom originated from the town of Littleton. This year a record high of \$906,000 was provided in charity care to those who financially do not have the means to pay for them. According to the New Hampshire Hospital Association, this resulted in the highest percentage of revenues given to charity care than any other New Hampshire hospital. Not only was 1997 a growth year for hospital services, but our medical staff also expanded. We are most pleased to welcome the following new physicians who joined the medical staff: Dr. Philip Lawson - Family Practice, Dr. Virginia Alvord - Family Practice, Dr. Campbell McLaren - Emergency Medicine, Dr. Tim Williams - Pediatrics, Dr. Andrew Forrest - Physiatry, Dr. David Wood - Oncology, and Patricia Martin - Certified Nurse Midwife.

New services included a new mammography suite, minor procedure room, cardiac rehabilitation program, echocardiography, and Littleton Regional Hospital became the First Area Trauma Hospital in the NH Trauma System. All of these new services helped the hospital towards achieving its mission by improving upon the quality, accessibility, compassion, and cost of health care services.

Many community education and health screening programs were conducted throughout the year highlighted by the extremely successful Bridge to Wellness series which is a free series of lectures and presentations from LRH physicians, staff, and others. They spoke on topics ranging from low-calorie/low-fat cooking, coping with depression, the 21st century grandparent, medicare issues, to estate planning, personal protection, and income taxes. Occupational health efforts have aided various employers and employees in town with a wide array of services offered including DOT physicals, ergonomic studies, immunizations, drug testing, and hearing testing for community businesses as well as the Town of Littleton's Fire and Police department personnel. We combined efforts with the Littleton Rotary and Lions Clubs to sponsor the area's first Bone Marrow Donor Drive.

In conjunction with Ammonoosuc Community Health Services, Inc., the Annual Christmas Caring Tree, located in the hospital's lobby, celebrated its largest collection ever with over 417 Christmas gifts collected for needy children throughout the area. The total gifts collected toward this effort have grown two-fold since its inception a few short years ago. Donations of non-perishable food items were collected at one of our anniversary events which were donated to the local Church Food Pantry for distribution to area families in need. Our Community Care-A-Van continues to serve the public who are in need of transportation to and from the hospital and its physician offices for appointments which might otherwise be unaccessible.

The upcoming year brings even more exciting possibilities for growth as Littleton Regional Hospital filed a Certificate of Need application on October 31, 1997 with the N.H. Department of Health and Human Services to build a new replacement hospital.

The new facility would replace the current hospital which has existed on Cottage Street for over 90 years. The first and foremost criteria for seeking possible locations for the new replacement hospital is that it will be located in the town of Littleton.

We look forward to what 1998 may bring and hope that you and your family enjoy health and happiness. Thank you for making Littleton Regional Hospital your hospital.

Respectfully,

Robert Pearson Administrator

MOTHER (MAIDEN)	Chrystie Willey Brenda Timson Cheryl Bolland Julie White Jennifer King Marie Linnell Gena Elliott Jessica Grimsley Sophia Fekay Kimberly Malone Pamela Magoon	Nicole Warner Irene Schemansky Rhonda Landers Anne-Marie Myers Deborah Lyndes Melody Phelps Kristina Bisson Lisa Davenport
FATHER	Dennis Walter II Richard Bryant David Kerr John Oakes Rodney Stone Willis Wotton Randall Rainville Thomas Rodger Richard Lowe Jr Brent Ruggles John Hilliard II	Lonny Ashton Steven Child Patrick Laflamme Dennis Cote Lawrence Newton Raymond Peterson James Hayes
NAME	Gabrielle Alynn Jarid Timson Lindsey Sullivan Taylor Scott Natalie Jane Meadow Brook Cody Austin Joseph Rodger Trenton Alexander Tyler Thomas Janey Cathaleen	Jacob Nathanial Wayne Steven Christy Marie Grace Marie Garret Owynn Grady John Devin Blair
DATE	January 6 10 12 14 19 19 30 31	February 1 6 8 9 9 14

MOTHER (MAIDEN)		Charity Greer	Wendy Dickowski	Lori Desrochers	Keri Clulow	Cheryl Shatney	Susan Ash	Karri McLaughlin	Sarah Clark	Jennifer Glover	Sarah Pennington	Sarah Pennington	Holly Hiltz	Kristina Kaiser	Kelley West	Dana Blodgett	Julie Beaudin	Wendy Hanson
FATHER		Danny Austin	Christopher Whiton	Douglas Shearer	Todd Lyndes	Richard Miles	Paul Greenlaw	Shane Dwyer	Patrick Ham	Christopher Hancock	David Cantin	David Cantin	Michael Harrington	Richard Harris	Jose Pequeno	Shawn Hammond	John Gilman	Daniel Marsh
NAME		Mark Daniel	Matthew David	Steven James	Kyle Scott	Ashley Marie	Ashlea Shaw	MacKenzie Ireland	Katherine Hope	Emmit Andrew	Daniel Harland	David Philip	Chelsey Jalaine	Alexis Alicia	Alexandria Elizabeth	Kensley Marie Ellen	Kathleen Fagan	Julianna Marie
DATE	March	_	-	2	7	∞	10	=	-	12	13	13	14	15	15	19	20	23

MOTHER (MAIDEN)	Bonnie Torrey Ella St.Laurent Jeannine Brodeur Kimberly Healy Laura Heywood Louise Lammey Sarah Goldrick Lynn Bailey Karen Parry Dawn Mundell Tammy Bilodeau Carlene Thomas Suzanne James Kimberly Hines	Paula Hoben Christine Glines Anne Bruce Amy Marro
FATHER	Todd Brill Glen Higginbotham Chad Labounty Bernard Willey II Christopher Roy Joseph Rega Jeremy White Corey Farquharson Nels Nelson IV Stephen Cartwright Douglas Heath Jeffrey Whitcomb Michael Percy Wayne Demers Sr. Stephen Ritarossi	Scott Bean Scott Stevens Darren Sweet Eric Blake
NAME	Morgan Leigh Rebecca Ann Tyler Ellis Taylor Marie Jacob John Anna Louise Jacob Philip Jacob Philip James William Lindsey Claire Emma Kate Christopher James Christopher James Charles Edward	Emily Mary Gabrielle Renae Joshua Thomas Eric Nicholas
DATE	28 22 23 23 24 24 25 25 25 27 28	May 1 3

DATE	NAME	FATHER	MOTHER (MAIDEN)
May	deol deiolych	Christopher Martin	Michalla Straatar
o 00	Arthur Joseph	Richard Saffo Jr	Veronica Douglas
6	Brandon Zachary	Darrell Lalonde	Dawn Haley
10	Shannon Marie	Randy Rutherford	Kelly Santo
13	Michaella Gail	Phillip Gibney Sr.	Kristene Thompson
13	Rachel Teresa	Roger Hagen	Christine Tranchemontagne
16	Trent Howard	Thomas Lowell	Sandra MacDonald
19	Nicholas Frontis	Luke Aiken	Annmarie Fallaw
19	Brittany Alice	Edward Santy	Jennifer Williams
22	Yu Chun	Hoi Cheng	Ming Zhang
23	Paige Elizabeth	Michael Coyle	Tricia Pinkham
24	Benjamin Allen	Allen Young	Tami Eaton
28	Kayleigh Nicole	Harold Clough	Julie Kennedy
29	Ashliegh Lynn	Peter Husson	Teresa Ray
29	Emily Jane	Barry Page	Donna Johnson
June			
- α	Matthew James	Brian Nelson	Katherine Antone Angela Somers
) ဖ	Griffin Hunt	Gregory Winn	Bobbi Dodge

BIRTHS REGISTERED THAT OCCURED IN LITTLETON FOR THE YEAR 1997	MOTHER (MAIDEN)		Jane Giroux	Reinette Gingue	Tricia Powers	Faith Ladd	Lisa Vitko	Angie Burr	Nancy Hamlett	Kristi Brown	Sally Gaynor	Cynthia Riendeau	Talisa Hall	Michelle Patnaude	Jo-Ann Brusseau	Julie-Ann Bushey	Carol Pilotte		Jennifer Donahue	Laurie King	Sonia Welch
OCCURED IN LITTLET	FATHER		Daniel Crosby	James Hutchins	Chad Pennypacker	Wallace William	Kenneth Wood	Steven Sandvil	Edward Gadapee	Michael Brannon	Stanley Knecht	Frederick Rainville	J. Giorgio	Timothy Crompton	Jonathan Baker	Francis Oppelt	Ronald Sheltry		Duane Brown	Kevin Blodgett	Brian Devereaux
REGISTERED THAT	NAME		Samuel Keil	Jonah Cameron	Joshua Michael	Benjamin Wallace	Megan Elizabeth	Kaylee Lynn	Tyler Edward	Skylen Jade	Baillie Gaynor	Sean Emery	Kurtis Joseph	Ava Marie	lan Robert	Tyler James	Megan Elizabeth		Caleb Ryan	Zachary Bruce	Irene Elizabeth
BIRTHS	DATE	June	8	œ	8	10	-	13	15	18	19	19	21	22	26	26	26	Viul	8	<u>-</u> :	14

MOTHER (MAIDEN)	Julie Niebruegge Julie Niebruegge Claudia Progin Joanne Hudson Tracy Lee Vicki Labounty Joanne Roberts Cynthia Emerson Bobbi Lyndes Terri Clark Terri Clark Michelle King Carol Bresnahan Karen Cipriano	Julie Champagne Carolyn Carter Ann Bissonnette Dawn Dudley
FATHER	John Seely John Seely Richard Hunt William McClintock Jr Anthony Stiles Marc Brodeur Andrew James Nathan Bradley Robert Langtange Stanley Fillion Stanley Fillion Jeffery Marcou Johnathan Gillen William Reed	Frank Porfido Jr. James Hamblin Patrick Marchesseault Wayne Clough Sr.
NAME	Christopher Matthew Erica Marylin Leanza Bea Shayleigh Emily Amanda Lee Sara Anne Kelsey Elizabeth Paige Leelyn Aleigha Sara Rachel Marie Kevin Bradley Paige Rose Bryce Thomas Zachary John	Frank William III Lily Patricia Georgianna Simone Wayne Vernon Jr.
DATE	July 17 17 18 21 25 26 26 28 28 30 31	August 1 2 4 6

DATE August 6 7 8 12 12 12 13 15 15 21 22 26 26 26 27	NAME Katrina Marie Crystal Ann Logan Patrick Brian Michael Ian Alexander Caleb Michael Rebecca Ann Dominic Isaiah Ryan David Amanda Maree Anthony Jonathan Michael Matthew Kenneth Troy Alexander Molly Marissa	FATHER Roger Dekett Philip King Gareth Slattery Russell Burt Claude Guay Thomas Driscoll Todd Gray Charles Young David May Scott Daine Jorge Morales Robert Brooks John Gingue Christopher Murro Gregory Corrigan	MOTHER (MAIDEN) Cynthia Morgan Lois Wilder Nicolle Congdon Sherry Valley Juli Tetreault Stacey Misiak Alicia Masure Linda Leighton Kristen Hatch Jessica Wells Rosa Regalado Kristine Gillingham Tari Mulliken Susan Fullam Lisa Bourassa
September 3 E 4 K	er Eryn Carmel Robert Michael Kelsey Elizabeth	John Boissonneau Brian Rupert William Knowles	Melissa Desmarais Lynn Bruse Luisa Sanders

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R (MAIDI	son Dean Dean Ste Day-Ba Sierce avage Northro hon Is Buffingto Austin arce ordin	Elliott eller ie Steve
MOTHER (MAIDEN)	Sara Wilson Heather Dean Amy Coote Katherine Day-Baird Cynthia Pierce Jennie Savage Carolynn Northrop Lisa Rochon Ann Wells Wendy Hazlett Cynthia Buffington Elizabeth Austin Alice Pearce Alexis Nordin Brenda Hibbard	Atashia Elliott Dawn Keller Stephanie Stevens
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	Joseph Olszowy Shane Hopps David Estes Jr. Scott Jesseman Lawrence Riendeau Thomas Cantin James Myers II Scott Peterson Carl Champagne Bruce Mason Christopher Sparks Thad Young Joel Bourassa Eric Scott Robert Davis Sr.	su.
<u>~</u>	Joseph Olszowy Shane Hopps David Estes Jr. Scott Jesseman Lawrence Riende Thomas Cantin James Myers II Scott Peterson Carl Champagne Bruce Mason Christopher Spar Thad Young Joel Bourassa Eric Scott Robert Davis Sr.	Dennis Downs Ronald Roby Todd Cohen
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DATE	September 4 4 J 4 5 6 9 9 9 9 6 9 9 6 9 9 9 9 9 9 9 9 9 9	October 10 19 24
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MOTHER (MAIDEN)	Tania Force Felicity Lassen Holly Carmen Lesley Russ	Lisa Johnson Lisa Randall Laura Blake Trisha Wright Donnette Thomas Karen Kennedy Karen Boyle Cynthia Marshall Sara Lamagna Susan Heslop Donna Robinson
FATHER	Robert Drummond Jr. Christopher Fulford Andrew Kachmarik Jeffrey Roberts	Ronald Korzeniowski Jr. Lisa Johnson Chad Romprey Glenn Fearon Jonathan McCabe Scott Cochran Michael Clough Deane Horne Jr. Raren Boyle Paul Mundell Ronald Allen Malcolm Caplan Richard Larrabee Jr. Donna Robins
NAME	Alec Spenser Ethan Lowell Andrew John Hannah Adrienne	er Aaron David Griffin Chad Matthew David Lily Margaret Bennett Thomas Tori Lynn Allison Grace Daniel Paul Bailey Irene Michael Joseph Ashley Rae
DATE	October 24 27 28 31	November 3 3 4 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1

MOTHER (MAIDEN)	Cynthia Barry Michelle Hale Susan Laribee Elisabeth Probst Melissa Sprague Dorothy Kinchen Tina Rodd Monica Smith
FATHER	Kevin Savoy Shane Rogers Richard Kroeger Charles Hammer Robert Ellingwood Paul Smith Barclay Stetson Leo Scales III
NAME	Madison Joan Dylan James Tristan Douglas Bettina Marie Ethan William Morgan Elizabeth Dylan Barclay Lauren Elizabeth
DATE	December 5

I hereby certify that the above is correct according to the best of my knowledge and belief. MRS. FAYE V. WHITE LITTLETON, NH TOWN CLERK

MARRIAGES REGISTERED IN LITTLETON, NH FOR THE YEAR 1997

Date of Mari	Date of Marriage Name of Groom	Residence	Residence Surname of Bride	Residence
February 22 22	Michael Carbonneau Jr. Christopher Fulford	Littleton	Jennifer Wells Felicity Lassen	Littleton
March 8	Robert Wheelock Jr.	Littleton	Nancy Coy	Littleton
April 5 10 12 19 19 19 24 30 31	Edmond Johnsen Jr. Christopher Sparks Hermann Scheuch Michael Clark Richard Miller John Moodie Richard Degreenia Andrew Clark Rodney Bellerive Dana Ash	Littleton Switzerland Littleton Littleton Littleton Vermont Littleton Littleton Littleton Littleton	Kimberly Friend Cynthia Buffington Margaret Seymour Jamie Anderson Ginger Rodger Tori Andrews Christine Buick Gabrielle Granger Yvonne Vadney Bonnie Burke	Littleton

MARRIAGES REGISTERED IN LITTLETON, NH FOR THE YEAR 1997

Residence	Littleton Littleton Littleton Littleton Littleton Littleton	Littleton Littleton Littleton	Colorado Littleton Littleton Littleton
Residence Surname of Bride	Jennifer Marsh-Weekes Lynn Lyster Hope Smalley Olga Alvarado Tracy Koslowsky Karen Cassady	Nicole McLaughlin Dawn Page Joanne Bailey	Heidi Bishop Tobe McLeod Angela Kinne Penelope Roy
Reside	Littleton Littleton Littleton Littleton Littleton Littleton	Littleton Littleton Littleton	Colorado Littleton Littleton Littleton
Date of Marriage Name of Groom	Christopher Crowe Michael Perch William Smalley Jr. Jose Navarro George MaNamara Demetrios Sourgiadakis	James White David Boulanger Paul Grace	Steven Miller Kenneth Adair Jr. Peter Gonyer Tod Odell
Date of	June 7 17 19 26 28 29	July 19 23 26	August 9 16 16 23

Residence MARRIAGES REGISTERED IN LITTLETON, NH FOR THE YEAR 1997 Residence Surname of Bride Date of Marriage Name of Groom

tts		
Littleton Littleton California Littleton Whitefield Littleton Massachusetts	Littleton Bethlehem Littleton Nevada No.Woodstock Littleton	Bethlehem Littleton Littleton
Littleton Glenna Leonard Littleton Charlotte Rodger California Rosanna Fay Littleton Lisa Hammond Whitefield Vivian Fitzpatrick Littleton Brenda Cocchi Rhode IslandKathleen Tomlinson	Lisa Koslowsky Mellissa Mallard Peggy French Victoria Richards Debra Clark N	Leslie Hammer Meglyn Bull Kristin Butler
Littleton Littleton California Littleton Whitefield Littleton Rhode IslandKa	Littleton Bethlehem Littleton Littleton No.Woodstock Littleton	Bethlehem Littleton Littleton
Charles Hart Jr. Jamey Ingerson Scott Malcolm Paul Smith Gerald Roy Harold Pineo Jr. Mark Hyland	Daniel Daine Todd Hartshorn John Piette Jack Eames Michael Valentine Keith Baker	Joseph Ostrout Kevin Walsh King Covey
September 6 12 13 19 20 27	October 4 11 11 12 25	November 1 8 15

MARRIAGES REGISTERED IN LITTLETON, NH FOR THE YEAR 1997

Date of Marriage	Date of Marriage Name of Groom	Residence	Residence Surname of Bride Residence	Residence
December				
יכ	Stephen Clark	Littleton	Sonya Grammo	Littleton
י ער	Bruce Emmons	Littleton	Deanna Gamsby	Littleton
າ ແ	Tobin Hartshorn	Littleton	Tammie Noyes	Littleton
o (c	.lason Moonev	Littleton	Jeannine Poulin	Littleton
o (c		Bethlehem	Susan Exley	Easton
٠ د	Christopher Dattilio	Vermont	Amy Kittridge	Vermont
2.5	Steward King	Littleton	Linda Lawson	Littleton
	•			

I hereby certify that the above is correct according to the best of my knowledge and belief. MRS. FAYE V. WHITE LITTLETON NH TOWN CLERK

Maiden Name of Mother	Heidi Ellsworth Glenna Hubbard Mary O'Rourke Elsie Lieb Velma Fogg Marieanne Rioux Celima Archambault	Antoinette Giguere Jeanette Mograss Laura White Bertha Sorber Katherine Hannon	Ruth Goldsmith Barbara Baker Alice Plummer
Name of Father	Robert Stillings Albert Leonard John Shanley Bruno Haenig James Harris Pierre Pelletier Arthur Morin	Edward Huot Joseph Trotta Sr. Wilfred Darling Walter Graboske Thomas Mountain	Roland Hogan Joseph Fadden Edward Whiting
Age	1 55 58 88 57 86 91	88 34 86 65 75	71 66 50
Name & Surname of Deceased	Justin Stillings Donald Leonard Mary Phalen Henry Haenig David Harris Aurore Morin Sr. Eveline Morin	Albert Huot Joseph Trotta Jr. Ada Fletcher Harold Graboske Thomas Mountain	William Hogan Constance Parker Clifford Whiting
Date of Death	January 10 12 13 20 20 20 26	February 7 8 14 24 26	March 4 7 16

Maiden Name of Mother	Parmelia Luneau Eva Gaudreau Nancy Wiggin	Isabelle Clough Barbara Whelton Ina Unknown Ida Hurwitz Etta Brent Marie Ouellette Ilma Stair	Jna Rollin Mary Lowe Mabel Domino Harriet Wilkin Lillian Jewel
Name of Father N	Leon Ordway Leopold Charland Weston Griffith	Frank Livingston John Francis Jacob Richardson Louis Alpert Frank Sherman Zephrin Lavoie John Haigh Sr.	Ray Young Walter Yeargle Homer Baker Robert McElravy Carl Wolsohn
Age	75 80 30	63 36 96 78 87 72	66 89 83 87
Name & Surname of Deceased	Paul Ordway Sr. Beatrice Charland Heather Griffith	Lawrence Livingston Kathleen Gorgone Jacob Richardson Ruth Grossgold Lora Varney Lawrence Lavoie John Haigh Jr.	Gladys Gilfillan Clyde Yeargle Sylvia Casey Sarah Dickerman Bernice Shuttleworth
Date of Death	March 19 20 23	100 100 100 100 100 100 100 100 100 100	May 33 47 9

Name of Father Maiden Name of Mother	Marie Chabot Florence Hildreth Lucette Tremblay Nell Webster Mary Lytle	Lila Libby Marion Place Ann Unknown Annabelle Pollock Anna Dickerman Elizabeth Rheiman Flora Unknown Estelle Lakin Florence Brooks Catherine Resch
	Emile Poulin Arthur Jesseman Edmour McLean Maurice Hackett Frederic Marden	Fred Rathburn George Perry Michael Mendock Elden Canfield Maurice Howland Richard Rexford Al Dexter Harold Taylor Sr. Oscar Newcomb Arthur Badgley
Age	76 94 78 53	69 64 70 72 78 82 66
Name & Surname of Deceased	Joseph Poulin Harlan Jesseman Sr. Marie McLean Thomas Hackett Barbara Pasichuke	Helen Smith William Perry Helen Williams Anna Stevens Frances Veigue Alice Barnett Carl Dexter Gertrude Wilson Evelyn Landry Ruth Harris
Date of Death	May 18 20 24 25 27	June 3 4 10 11 14 14 26 27

den Name of Mother		Gertrude Cox	Hanora O'Hare	Marie Landry	Marjorie Finney	Phyllis Allen	Ruth Cryans	Aurelie Allaire	Josephine O'Neil	Unknown	Emma Mackie	Cora Cole		Rose Kieran	Grace Brown	Bessie Ricker	Bertha James	Helen Heath
Name of Father Maiden Name of Mother		Thomas Sothard	Martin Duling Sr.	David Prue	James Havlock	Frank Letizia	Edward Ball	Thomas Brochu	Timothy Lehane	Charles Calistro Sr.	Albert Bowen	Herbert Bryant		William White	Joseph Deslandes	Stanley Ellis	George Kidney	Edwin Marsh
Age		75	85	87	09	46	22	98	81	63	29	79		82	73	73	82	71
Name & Surname of Deceased		Gustave Sothard	Martin Duling Jr.	Sr. Donia Prue	Malcolm Havlock Sr.	Michael Letizia	Evelyn Bartlett	Sr. Eugenie Brochu	Raymond Lehane Sr.	Raymond Calistro Sr.	Albertine Thompson-Warner	Lula Morton		Philip White	Lawrence Deslandes	Ethel Lavigne	Warren Kidney	Ronald Marsh
Date of Death	July	9	∞	Φ	11	13	14	15	20	22	28 Albei	31	August	2	∞	တ	10	14

Maiden Name of Mother	Delia George Francis Lefevre Betty Unknown Helen Stacey	Anne Ouellette Anne Ouellette Della Forbes ain Katherine Hannon Mary Audibert Aline Hawkes Edith Hamm Isabelle Palmer Verne Haynes Mary Luna Mary Luna Bertha Wells
le Name of Father	John Latulip Roy Plant Sr. Unknown Horner Richard White	William Robinson II Joseph Pageau Carl Lee Thomas Mountain Oswald Carbonneau William Kershaw Arthur McKelvey Fred Davis Edward Paquette Charles Quail George Tattersall Jr. Melvin Bowles
Age	80 50 52 69	55 77 79 78 80 80 80 80 80 80 80 80 80 80 80
Name & Surname of Deceased	Joseph Latulip Kenneth Plant Sr. Paula Cercel Arlene Christie	William Robinson III Armand Pageau Ernest Lee Robert Mountain III Oswald Carbonneau Lynn Corvinus Doris Disbrow Virginia Maxfield Harry Paquette Leonard Quail Betty Veilleux
Date of Death	August 17 25 27 29	September 2

den Name of Mother		Marie Roberts	Rose John	Kathleen Keeney	Edith Conroy	Irene Orcott	Hilda Roos	Antonia Ganon	-	Hester Shahan	Mabel Libby	Ethel Adams	Mabel Stanley	Virginia Guilbeault	Ruth Suitor	Anna Lehan	Stella Huntoon	
Name of Father Maiden Name of Mother		Abel Glaude	Kenin Hobert	Harry McDade Sr.	Harry Luzo	Hiram Houghton	William Wilkinson	Elphege Desbiens		Willis Poling	William Shuttleworth	Harold Trevor	Royal Ellis	James Gauthier	Pearly Thurston	Carter Huntoon	Carl Nelson	
Age		82	90	73	11	82	83	06		59	83	81	81	88	80	96	98	
Name & Surname of Deceased		Sr. Roberta Glaude	Fannie Hobert	Harry McDade MD	Frances Luzo	Janet Webster	Philip Wilkinson	Sr. Marie Desbiens	- C	Wilford Poling	Alton Shuttleworth	Mildred Slaney	Virginia Coldwell	Marie Langdoc	Phyllis Wight	Muriel Bradley	Ernest Nelson	
Date of Death	October	-	_	13	14	22	22	30	November	7	10	11	17	20	21	23	27	

Name of Father Maiden Name of Mother	Virginia Dobson Winsome Mudgett
Name of Father	Arthur Briggs Vance Tallman
Age	63
Death Surname of Deceased	oer Howard Briggs Elizabeth Lique
Date of Death	December 7 H 17 E

I hereby certify that the above is correct according to the best of my knowledge and belief. MRS. FAYE V. WHITE LITTLETON NH TOWN CLERK

DEATHS REGISTERED IN LITTLETON BUT OCCURING ELSEWHERE FOR THE YEAR 1997

Name of Father Maiden Name of Mother	Beulah Styles	Hattie Chamberlin Catherine Brockhaus Hattie Smith	Bernice Richey Leora Quimby Regina Guilmette	Beatrice Bennett
Name of Father M	Walter Smith	Percy Sargent William Kretsinger Jr. George Rolfe	Frederick Hampson Joseph Lakeway Elwin Nichols	Joseph Desrochers
Age	62	77 76 80	57 97 41	89
Name & Surname of Deceased	Betty Lucas	Jay Sargent William Kretsinger III Bessie Stevens	Eric Hampson Mertie Howland Joni Pinckney	Hugh Desrochers
Date of Death	January 1	Aptil 4 12 30	May 4 18 18	July 31

DEATHS REGISTERED IN LITTLETON BUT OCCURING ELSEWHERE FOR THE YEAR 1997

iden Name of Mother	Beatrice Bennett	Nellie Claflin Rose Paquette	Maude Goodell
Name of Father Maiden Name of Mother	Joseph Desrochers	Alexander Smith Edmond Pilotte	Emery Lucas
Age	71	82	71
Date of Name & Death Surname of Deceased	August 17 Richard Desrochers	September 3 Dorothy Prescott 19 Leon Pilotte	October 7 Evelyn Morris

I hereby certify that the above is correct according to the best of my knowledge and belief. MRS. FAYE V. WHITE LITTLETON NH TOWN CLERK







