

Cover:
LITTLETON POLICE DEPARTMENT HONOR GUARD
OFFICER DAVID BOULANGER, CORPORAL PAUL SMITH, OFFICER SUE BOURQUE, OFFICER DAVID WENTWORTH
PHOTO TAKEN BY JOHN LETSON

Annual Report

of the Town of

LITTLETON

NEW HAMPSHIRE

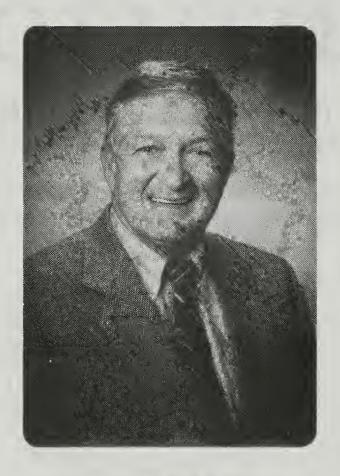


for the FISCAL YEAR ENDED DECEMBER 31, 1996

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This year's Town Report is dedicated in memory of Dave Harris.



Dave served the Town of Littleton as Selectman from 1986 to 1992.

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Elected Officials

Board of Sel Expires Expires Expires Expires	ectmen 1997 1997 1998 1999	(resigned)	Earl J. Ellingwood Donald A. Craigie Steve L. Costa Burton E. Ingerson
Treasurer Expires	1998		Lillian Rayno
Town Clerk Expires	1998		Faye V. White
Moderator Expires	1998		Gerald Winn
Park Commi Expires Expires Expires	ssioners 1997 1998 1999		Jim Lindorff Robert Whitcomb Jon Wood
Trustee of T Expires Expires Expires	rust Funds 1997 1998 1999		Robert Paddock Ellen Ray Howard Collins
Supervisor of Expires Expires Expires	of the Checklis 1998 2000 2002	<u>st</u>	Donald Sargeant Richard L. Hill Raymond G. Hopkins
Library Trust Expires Expires	t <u>ees</u> 1997 1997		Mary Boulanger Robert O'Connor

Library Tru	<u>ustees</u>	
Expires	1997	Diane Cummings
Expires	1998	Barbara Thrall
Expires	1998	Ralph Doolan, Jr.
Expires	1998	Susannah E. Drum
Expires	1999	Nina Charlton
Expires	1999	Waldemar "Val" Poulsen
Expires	1999	Vincent Satinsky

State Representatives

Town Promotional Coordinator

Expires	1998	Stephanie Eaton
Expires	1998	Richard L. Hill
Expires	1998	Steve Connelly

Appointed Positions

	Deputy Town Clerk nen/Town Manager g and Zoning	Michael F. Farrell Tammy J. York Stuart G. Baker - vacant - Joan Santy Christine A. Stack Ethel Cooper Louis Babin Pat Greco Tom Ross Peter Poulsen
Superintendent Pu Landfill/Recycling Librarian Water and Light S Town Engineer	Manager	Larry Jackson Anthony Ilacqua Kathryn T. Taylor Edwin Betz Robert C. Pantel, P.E.&L.S.
Assessing Clerk	(resigned)	Sandra York Carol Cullen

Nancy Cruger

Health Officer

Expires 1998 Dr. Richard Hill, DVM

Appointed Boards/Committee

	Water	and	Light	Commissioners
--	-------	-----	-------	---------------

Expires 1997 Ed Hennessey

Expires 1998 Robert Copenhaver

Expires 1999 Donald Craigie

Planning Board

Expires 1997 Robert C. May Jr.

Expires 1997 Paul J. McGoldrick

Expires 1998 Donald Merrill Expires 1999 Charlie Ryan

Expires 1999 Vincent Satinsky
Expires 1999 Anthony Ilacqua

Ex. Officio Burton Ingerson

Planning Board/Alternate Members

Expires 1997 vacant Expires 1998 vacant

Expires 1999 Donald Butson

Zoning Board of Adjustment

Expires 1997 David Crowell
Expires 1998 Ron Hemenway
Expires 1999 Peter McCabe
Expires 1999 Eddy Moore
Expires 1999 Mike Lombardi

Zoning Board of Adjustment/Alternate Members

Expires 1997 vacant

Expires 1998 Burton Ingerson Expires 1999 Faye V. White

Appointed Boards/Committee

Budget Committee

Expires

Expires

1997

Duaget Cor	<u>mmillee</u>	
Expires	1997	Lillian Rayno
Expires	1997	Wendell Lucas
Expires	1998	Pat Eastman
Expires	1998	Debra Sampson-Foster
Expires	1998	Dawn Moore
Expires	1999	Steve Kelley
Expires	1999	Val Poulsen
·		
Conservation	on Committee	
Expires	1996	Donald Cooper
Expires	1996	William Nichols
Expires	1996	Wendell Lucas
Expires	1997	Donald Rogers
Expires	1997	Kathryn T. Taylor

Gwen Howe

Vacant

All offices except "State Representative" and "Appointed Positions" expire in April of stated year.

	1996	1996	1997 Dept. Head	1997 Selectmen PROPOSED	Soloetmon
DEPARTMENT	BUDGET	SPENT	BUDGET	BUDGET	% ·
EXECUTIVE OFFICES	62,846	60,423	64,000	64,000	1.84%
ELECTION, REGISTRATION, VITALS	42,168	42,363	47,047		1.89%
FINANCIAL ADMINISTRATION	131,093	127,207	149,899	143,302	9.31%
PLANNING AND ZONING	48,033	45,084	50,058	50,058	4.22%
REVALUATION OF PROPERTY	57,533	55,626	24,236	24,236	-57.87%
GENERAL GOVERNMENT BUILDINGS	52,005	47,566	52,243	52,243	0.46%
TOWN INSURANCE	69,979	66,818	69,979		
ADVERTISING/REG ASSOCIATION	18,632	17,042	18,632		
LEGAL	21,500	10,512	22,000		
WELFARE	55,704	27,610	44,759		
PATRIOTIC PURPOSES	7,000	6,023	7,000		
PERSONNEL ADMINISTRATION	284,206	259,655			
POLICE DEPARTMENT	399,574	355,868			
ANIMAL CONTROL	11,900	11,098			
FIRE DEPARTMENT	202,719	208,550			
DISPATCH	34,941	32,751	37,595		
AMBULANCES	27,500	27,500			
PUBLIC WORKS ADMINISTRATION	82,835	80,267			
HIGHWAY DEPARTMENT	443,897	431,200			
BRIDGES	5,000	12	•	•	
STREET LIGHTING	60,000	57,453	· ·		
LANDFILL	20,000	10,000			
SIDEWALKS/HYDRANTS PRECINCT	31,143	18,712			
TRANSFER/RECYCLING FUND	119,014	92,821	119,014		
TOWN PROMOTER	50,000	50,000			
DIRECT ASSISTANCE-WELFARE CEMETERIES	51,732 26,500	51,732 26,621			
OTHER GENERAL GOVERNMENT	6,770	5,883			
COMMUNITY CENTER	22,900	22,900			
CONSERVATION COMMISSION	2,425	2,416			
SUBTOTAL OPERATING EXPENSES	2,449,549	2,251,713	2,481,101	2,391,507	-2.37%
LIBRARY FUND	134,509	118,550	144,301	137,000	1.85%
PARKS & RECREATION FUND	128,332	164,871	128,817	·	
TOTAL OUTSIDE BOARD FUNDS	262,841	283,421			
DEBT SERVICE	117,597	97,989			
CAPITAL OUTLAY	276,380	188,026			
OVERLAY	100,000	100,000	100,000	100,000	0.00%
SUBTOTAL CAPITAL EXPENSES	493,977	386,015	641,057	333,057	-32.58%
PARKING METER FUND	3,500	3,500	3,500	3,500	0.00%
SEWER USERS FUND	932,849	922,744	936,376	936,376	0.38%
SUBTOTAL ENTERPRISE FUNDS	936,349	926,244	939,876	939,876	0.38%
TOTAL EXPENSES	4,142,716	3,847,393	4,335,152	3,930,257	-5.13%

REVENUES

			1997	1997
	1996	1996	PROPOSED	APPROVED
	BUDGET	ACTUAL	BUDGET	BUDGET
TAXES(OTHER THAN PROPERTY)	200,171	168,004	168,550	168,550
BUSINESS LICENSES AND FEES	5,039	5,474	3,511	3,511
MOTOR VEHICLE REGISTRATIONS	521,739	602,295	550,000	550,000
BUILDING PERMITS	3,552	3,402	2,765	2,765
OTHER LICENSES, PERMITS, FEES	13,123	13,132	8,798	8,798
STATE REVENUE	432,139	428,006	427,027	427,027
INCOME FROM DEPARTMENTS	1,429	1,838	1,838	1,838
SALE OF TOWN PROPERTY	9,915	16,044	0	0
INTEREST ON INVESTMENTS	98,224	66,915	83,072	83,072
OTHER MISCELLANEOUS REVENUE	367,705	72,517	57,769	57,289
FUND BALANCE TO REDUCE	100,000	400,000	200,000	200,000
SEWER USERS	932,849	931,239	936,376	936,376
PARKING METERS	3,500	26,435	3,500	3,500
TOTAL REVENUES	2,689,385	2,735,301	2,443,206	2,442,726
101/LILTEITOLO	2,000,000	-,,00,001	_, . 10,200	_,,

			1997	1997	
			Dept. Head	Selectmen	Selectmen
01-4130	1996	1996		PROPOSED	%
EXECUTIVE OFFICES-SALARY	BUDGET	SPENT	BUDGET	BUDGET	
130 SELECTMEN SALARY	6,400	6,400	6,400	6,400	0.00%
190 SELECTMEN EXPENSE	1,200	1,200	1,200		0.00%
110 TOWN MANAGERS SALARY	51,000	48,570	52,000	52,000	1.96%
190 TOWN MANAGERS EXPENSE	2,796	2,828	3,000		7.30%
130 MODERATOR SALARY	250	225	200		
110 HEALTH OFFICER SALARY	1,200	1,200	1,200	1,200	0.00%
	62,846	60,423	64,000	64,000	1.84%
			1997	1997	
			Dept. Head	Selectmen	
01-4140	1996	1996	PROPOSED	PROPOSED	Selectmen
ELECTION, REGISTRATION, VITALS	BUDGET	SPENT	BUDGET	BUDGET	%
110 PERMANENT SALARIES	6,168	6,336	6,329	6,452	4.60%
130 TOWN CLERK SALARY	29,772	29,105	34,772		
240 TRAINING EXPENSE-FEES	1,002	880	1,000		
341 TELEPHONE	1,180	761	1,180		
431 EQUIPMENT MAINTENANCE	200	0	200		
620 OFFICE SUPPLIES	1,690	3,092	1,690		
625 POSTAGE	256	169	256	_	
740 EQUIPMENT PURCHASE 120 POLL WATCHERS	0 1,000	0 1,120	0 720	_	
130 SUPERV. OF THE CHECKLIST	900	900	900	900	0.00%
130 SUPERV. OF THE CHECKLIST	900	900	900		
	42,168	42,363	47,047		
130 SOPERV. OF THE CHECKLIST					
			47,047 1997	42,965 1997	1.89%
	42,168	42,363	47,047 1997 Dept. Head	42,965 1997 Selectmen	1.89% Selectmen
01-4150	42,168 1996	42,363 1996	47,047 1997 Dept. Head PROPOSED	42,965 1997 Selectmen PROPOSED	1.89% Selectmen
	42,168	42,363	47,047 1997 Dept. Head PROPOSED	42,965 1997 Selectmen PROPOSED	1.89% Selectmen
01-4150	42,168 1996 BUDGET	42,363 1996 SPENT	47,047 1997 Dept. Head PROPOSED	42,965 1997 Selectmen PROPOSED BUDGET	1.89% Selectmen %
01-4150 FINANCIAL ADMINISTRATION	42,168 1996 BUDGET 70,600	42,363 1996 SPENT 68,388	47,047 1997 Dept. Head PROPOSED BUDGET	42,965 1997 Selectmen PROPOSED BUDGET	1.89% Selectmen %
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE	1996 BUDGET 70,600 1,600 5,110	42,363 1996 SPENT 68,388 1,600 7,023	47,047 1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000	1.89% Selectmen % -5.91% 25.00% 17.42%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE	1996 BUDGET 70,600 1,600 5,110 4,400	42,363 1996 SPENT 68,388 1,600 7,023 4,714	47,047 1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING	1996 BUDGET 70,600 1,600 5,110	42,363 1996 SPENT 68,388 1,600 7,023	47,047 1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES	1996 BUDGET 70,600 1,600 5,110 4,400 7,800	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0	47,047 1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH 430 EQUIPMENT MAINTENANCE 440 RENTALS AND LEASES 620 OFFICE SUPPLIES	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780 1,120 4,800 7,505	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0 254 5,065 8,254	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00% -0.00% -0.07%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH 430 EQUIPMENT MAINTENANCE 440 RENTALS AND LEASES 620 OFFICE SUPPLIES 625 POSTAGE	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780 1,120 4,800 7,505 7,928	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0 254 5,065 8,254 7,608	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00% -0.07% -0.35%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH 430 EQUIPMENT MAINTENANCE 440 RENTALS AND LEASES 620 OFFICE SUPPLIES 625 POSTAGE 670 BOOKS AND PERIODICALS	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780 1,120 4,800 7,505 7,928 750	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0 254 5,065 8,254 7,608 1,452	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00% -0.07% -0.35% 0.00%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH 430 EQUIPMENT MAINTENANCE 440 RENTALS AND LEASES 620 OFFICE SUPPLIES 625 POSTAGE 670 BOOKS AND PERIODICALS 690 MISCELLANEOUS	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780 1,120 4,800 7,505 7,928 750 1,200	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0 254 5,065 8,254 7,608 1,452 1,766	1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750 1,000	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750 1,000	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00% -0.07% -0.35% 0.00% -16.67%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH 430 EQUIPMENT MAINTENANCE 440 RENTALS AND LEASES 620 OFFICE SUPPLIES 625 POSTAGE 670 BOOKS AND PERIODICALS 690 MISCELLANEOUS 740 EQUIPMENT PURCHASE	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780 1,120 4,800 7,505 7,928 750 1,200 3,000	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0 254 5,065 8,254 7,608 1,452 1,766 296	47,047 1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750 1,000 500	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750 11,000 500	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00% -0.07% -0.35% 0.00% -16.67% -83.33%
01-4150 FINANCIAL ADMINISTRATION 110 PERMANENT SALARIES 130 TREASURER/TRUST FUND SAL 240 TRAINING EXPENSE 341 TELEPHONE 342 DATA PROCESSING 390 PROFESSIONAL SERVICES 391 RECORDS RETENTION 392 GRAFTON COUNTY RECORDING 393 TAX LIEN RESEARCH 430 EQUIPMENT MAINTENANCE 440 RENTALS AND LEASES 620 OFFICE SUPPLIES 625 POSTAGE 670 BOOKS AND PERIODICALS 690 MISCELLANEOUS	1996 BUDGET 70,600 1,600 5,110 4,400 7,800 2,000 1,500 3,780 1,120 4,800 7,505 7,928 750 1,200	42,363 1996 SPENT 68,388 1,600 7,023 4,714 7,843 1,856 1,926 0 254 5,065 8,254 7,608 1,452 1,766	47,047 1997 Dept. Head PROPOSED BUDGET 73,428 1,600 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750 1,000 500	42,965 1997 Selectmen PROPOSED BUDGET 66,431 2,000 6,000 4,400 14,821 12,000 2,000 1,500 3,780 1,120 4,800 7,500 7,900 750 11,000 500	1.89% Selectmen % -5.91% 25.00% 17.42% 0.00% 90.01% 0.00% 0.00% 0.00% -0.07% -0.35% 0.00% -16.67% -83.33%

01-4191 PLANNING AND ZONING	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS	38,887	36,745	41,571	41,571	6.90%
120 TEMPORARY POSITIONS	2,376	2,315	2,376	2,376	0.00%
321 EXPENSE ALLOWANCE	1,000	1,000	1,000	1,000	0.00%
240 TRAINING EXPENSE 341 TELEPHONE	1,100 1,040	1,055 1,155	1,700 1,140	1,700 1,140	54.55% 9.62%
390 PROFESSIONAL SERVICES	750	1,133	750	750	0.00%
620 OFFICE SUPPLIES	600	979	300	300	-50.00%
625 POSTAGE	1,080	510	720	720	-33.33%
740 EQUIPMENT PURCHASE	1,200	1,198	1	1	-99.92%
760 BOOKS AND PERIODICALS	0	0	500	500	
	48,033	45,084	50,058	50,058	4.22%
			1997	1997	
			Dept. Head	Selectmen	
01-4152	1996	1996 CDENT		PROPOSED	
REVALUATION OF PROPERTY	BUDGET	SPENT	BUDGET	BUDGET	%
120 PERMANENT POSITIONS	8,633	8,397			
390 PROFESSIONAL SERVICES	45,500	45,710			
392 GRAFTON COUNTY COPIES 620 OFFICE SUPPLIES	1,400 300	1,224 111	1,500 300		7.14%
625 POSTAGE	200	184	200		0.00% 0.00%
740 EQUIPMENT PURCHASE	1,500	0	500	500	-66.67%
	57,533	55,626	24,236	24,236	-57.87%
01-4194 GENERAL GOVERNMENT BUILDINGS	1996 BUDGET	1996 SPENT	Dept. Head PROPOSED BUDGET	Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS	10,905	9,524	•		2.18%
410 ELECTRICITY	13,730	13,508	•	·	0.00%
411 HEATING FUEL 412 WATER	10,000 945	9,414 864	10,000 945	10,000 945	0.00% 0.00%
413 SEWER	1,000	1,268			
610 GENERAL SUPPLIES	2,625	2,712	2,625		
630 MAINTENANCE/REPAIR	12,800	10,276	12,800	12,800	0.00%
	52,005	47,566	52,243	52,243	0.46%
			1997	1997	
01-4196	1996	1996	Dept. Head	Selectmen PROPOSED	Selectmen
TOWN INSURANCE	BUDGET	SPENT	BUDGET	BUDGET	%
480 PROPERTY-LIABILITY	66,979	66,818	66,979	66,979	0.00%
490 DEDUCTIBLE PROP-LIABILITY 520 PUBLIC LIABILITY BONDS	3,000	00,010			0.00%
	69,979	66,818	69,979	69,979	0.00%

01-4197 ADVERTISING AND REGIONAL ASSO	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
550 NOTICES/PUBLICATIONS 551 TOWN REPORT PUBLICATION 560 NHMA DUES 563 MISCELLANEOUS DUES	4,900 6,000 1,882 5,850	4,027 5,559 1,881 5,575	4,900 6,000 1,882 5,850	4,900 6,000 1,882 5,850	0.00% 0.00% 0.00% 0.00%
	18,632	17,042	18,632	18,632	0.00%
01-4153 LEGAL EXPENSES	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
320 LEGAL EXPENSES 330 COLLECTIVE BARGAINING	20,000 1,500	9,585 927		35,000 2,000	
	21,500	10,512	22,000	37,000	72.09%
01-4441 WELFARE	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS 240 TRAINING EXPENSE 341 TELEPHONE 350 MEDICAL 410 ELECTRICITY 411 HEATING FUEL 440 RENT 690 MISCELLANEOUS 691 FOOD 740 EQUIPMENT PURCHASE 812 FUNERALS	12,334 500 620 1,500 3,600 2,500 30,000 500 2,500 150 1,500	12,247 322 430 0 1,906 91 11,542 19 758 295	500 600 1,500 3,000 2,500 20,000 500 2,000	3,000 2,500 20,000 500 2,000	2.63% 0.00% -3.23% 0.00% -16.67% 0.00% -33.33% 0.00% -20.00% -99.33% 0.00%
	55,704	27,610	44,759	44,759	-19.65%
01-4583 PATRIOTIC EXPENSES	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
690 SPECIAL EVENTS	7,000	6,023	7,000	2,000	-71.43%
	7,000	6,023	7,000	2,000	-71.43%

			1997	1997	
01-4155	1996	1996	Dept. Head PROPOSED	Selectmen PROPOSED	Selectmen
PERSONNEL ADMINISTRATION	BUDGET	SPENT	BUDGET	BUDGET	%
100 OTHER COMPEN (MEDIT DAY)	6 000	2.605	6 000	6 000	0.000/
190 OTHER COMPEN. (MERIT PAY) 191 VAC/SICK ACCRUAL	6,000 5,000	3,625 5,000	6,000 5,000	6,000 5,000	0.00% 0.00%
210 HEALTH INSURANCE	149,249	146,905	139,506	139,506	-6.53%
215 LIFE INSURANCE	2,835	3,098	2,400	2,400	-15.34%
219 DISABILITY	13,981	12,643	13,921	14,092	0.79%
220 SOCIAL SECURITY 225 MEDICARE	37,766 15,174	36,374 14,545	43,494 13,923	35,392 14,102	-6.29% -7.06%
230 RETIREMENT	37,905	26,430	40,061	41,588	9.72%
241 PHYSICAL TRAINING	2,900	560	2,000	2,900	0.00%
250 UNEMPLOYMENT	5,015	3,036	4,577	4,378	-12.70%
260 WORKERS COMPENSATION	1	1	7,921	7,921	0 7700/
290 TOWN COINSURANCE	3,700	3,073	3,450	3,450	-6.76%
350 MEDICAL SERVICES 695 EMPLOYEE RELATIONS	2,680 2,000	1,367 2,998	2,680 2,000	2,680 2,000	0.00% 0.00%
	2,000		2,000		0.0070
	284,206	259,655	286,933	281,409	-0.98%
			1997	1997	
			Dept. Head	Selectmen	
01-4442	1996	1996		PROPOSED	
DIRECT ASSISTANCE-WELFARE	BUDGET	SPENT	BUDGET	BUDGET	%
411 CAP-FUEL	3,150	3,150	3,150	0	-100.00%
813 SENIOR WHEELS	10,000	10,000			-100.00%
814 HOME HEALTH	12,857	12,857			
815 WHITE MOUNTAIN MENTAL HE	7,665	7,665			
816 HOSPICE 817 CHARITABLE MEDICAL SERVICE	3,060 15,000	3,060 15,000			-100.00% -100.00%
RED CROSS	15,000	15,000	2,400		-100.0076
	51,732	51,732	56,526	0	-100.00%
			1997	1997	
			Dept. Head	Selectmen	
01-4195	1996	1996		PROPOSED	Selectmen
CEMETERIES	BUDGET	SPENT	BUDGET	BUDGET	%
650 GROUNDSKEEPING	26,500	26,621	36,000	36,000	35.85%
	20,500	20,021	30,000	30,000	33.0376
	26,500	26,621	36,000	36,000	35.85%
			1997	1997	
			Dept. Head	Selectmen	
01-4199	1996	1996		PROPOSED	Selectmen
OTHER GENERAL GOVERNMENT	BUDGET	SPENT	BUDGET	BUDGET	%
200 CHAMPED OF COMMEDOE	F 070	E 070	E 070	E 070	0.000/
390 CHAMBER OF COMMERCE CEMETERY RESERVE-TRUST F	5,070 1,200	5,070 813			
WHITEFIELD AIRPORT	500	010	*		
ECONOMIC DEVELOPMENT	0	Ō		*	
		- 050			000.040/
	6,770	5,883	21,270	22,770	236.34%

01-4583 COMMUNITY HOUSE	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
990 OPERATING SUBSIDY	22,900	22,900	22,900	22,900	0.00%
01-4611 CONSERVATION COMMISSION	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
610 OPERATING SUBSIDY	2,425	2,416	2,225	2,225	-8.25%
01-47## DEBT SERVICE	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
690 PRINCIPAL OF LT BONDS 690 INT EXP-LONG TERM BONDS 690 TAX ANTICIPATION NOTES-INT	52,877 44,720 20,000	52,484 43,101 2,404	39,766	48,291 39,766 20,000	-8.67% -11.08% 0.00%
SUBTOTAL	117,597	97,989	108,057	108,057	-8.11%
01-490# CAPITAL OUTLAY	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
PUBLIC WORKS GARAGE EXPANSIO CAPITAL IMPROVEMENT PLAN HIGHWAY ASPHALT	N 126,380 150,000	128,871 59,155	70,000 213,000 150,000	0	
	276,380	188,026	433,000	125,000	-54.77%

			1997 Dept. Head	1997 Selectmen	
01-4210 POLICE DEPARTMENT	1996 BUDGET	1996 SPENT	PROPOSED BUDGET	PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS	295,108	269,690	295,108	295,108	0.00%
120 TEMPORARY POSITIONS	26,568	19,326	26,568	26,568	0.00%
140 OVERTIME	25,000	20,066	25,000	25,000	0.00%
240 TRAINING	5,500	5,329	5,500	5,500	0.00%
291 UNIFORMS 341 TELEPHONE	8,350	8,211	8,350	8,350	0.00%
350 MEDICAL SERVICES	4,598 500	3,419 0	4,720 1,500	4,720 1,500	2.65% 200.00%
430 EQUIPMENT MAINTENANCE	2,000	1,714	2,500	2,500	25.00%
440 RENTALS AND LEASES	1,800	945	1,900	1,900	5.56%
610 GENERAL SUPPLIES	5,500	4,988	5,500	5,500	0.00%
625 POSTAGE	1,000	664	1,000	1,000	0.00%
635 GAS AND OIL	7,000	7,638	8,416		20.23%
660 VEHICLE REPAIRS	7,000	6,477	7,000	7,000	0.00%
661 TOWING VEHICLES	1,000	79	750	750	-25.00%
670 BOOKS AND PERIODICALS	1,750	1,819	1,750	1,750	0.00%
690 MISCELLANEOUS 740 EQUIPMENT PURCHASE	1,100 2,800	1,256 1,084	· ·	1,100 3,198	0.00% 14.21%
810 EVIDENCE PROCUREMENT	2,600 500	415	500	500	0.00%
811 DARE	2,000	2,333		0	-100.00%
812 BIKE PATROL	500	415	566	566	13.20%
SUBTOTAL	399,574	355,868	402,926	400,926	0.34%
			Dept. Head		
01-4414	1996	1996		PROPOSED	
ANIMAL CONTROL	BUDGET	SPENT	BUDGET	BUDGET	%
330 CONTRACTED SERVICES	8,000	10,328	10,970	10,470	30.88%
240 TRAINING	500	520		0	-100.00%
350 VETENARIAN	2,600	145	•	200	-92.31%
610 GENERAL SUPPLIES	800	105	400	400	-50.00%
	11,900	11,098	13,970	11,070	-6.97%
			4000	4007	
				1997	
03	1996	1006	Dept. Head	PROPOSED	Selectmen
PARKING METERS	BUDGET	SPENT	BUDGET	BUDGET	%
PARKING METER REVENUE	3,500	3,500	3,500	3,500	0.00%
			4007	4007	
				1997	
03	1996	1006	Dept. Head	PROPOSED	Selectmen
PARKING METERS	BUDGET				%
740 EQUIPMENT PURCHASE	3,500	3,500	3,500	3,500	0.00%
SUBTOTAL	3,500	3,500	3,500	3,500	0.00%

01-4220 FIRE DEPARTMENT	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS 120 TEMPORARY POSITIONS 140 OVERTIME 190 EXPENSE ALLOWANCE 240 TRAINING 291 UNIFORMS 341 TELEPHONE 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 625 POSTAGE 635 GAS AND OIL 660 VEHICLE REPAIRS 661 ENGINE REPAIRS 670 BOOKS AND PERIODICALS 740 EQUIPMENT PURCHASE	130,032 16,100 10,577 1,500 5,200 4,200 1,040 5,500 1,500 1,500 5,000 1,000 800 17,120	125,524 21,615 16,580 1,625 5,416 3,779 1,077 5,552 1,638 127 1,759 5,618 396 658 17,186	138,240 16,000 13,440 1,500 7,400 2,400 1,300 5,500 1,500 1,500 5,000 0 1,400 18,200	138,240 16,000 13,440 1,500 5,200 2,400 1,300 5,500 1,500 1,500 5,000 0 1,400 18,200	6.31% -0.62% 27.07% 0.00% 0.00% -42.86% 25.00% 0.00% 0.00% 0.00% -100.00% 75.00% 6.31%
745 SURPLUS EQUIPMENTSUBTOTAL	1,500 202,719	0 208,550		0 211,330	
01-4211 DISPATCH	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
001 GRAFTON COUNTY 002 TWIN STATE MUTUAL AID	23,857 2,232	23,857 2,044			
341 TELEPHONE 610 SUPPLIES	8,352 500	6,845 5	8,352	8,352	0.00%
	34,941	32,751	37,595 1997	38,255 1997	9.48%
01-4215	1996	1996 OBENT		Selectmen PROPOSED	
AMBULANCES	BUDGET	SPENT	BUDGET	BUDGET	%

27,500

27,500

27,500

27,500

0.00%

350 MEDICAL SERVICES

			1997 Dept. Head	1997 Selectmen	
4311	1996	1996	PROPOSED	PROPOSED	Selectmen
PUBLIC WORKS ADMINISTRATION	BUDGET	SPENT	BUDGET	BUDGET	%
110 PERMANANT SALARIES	72,845	70,633	82,471	75,871	4.15%
191 EXPENSE ALLOWANCE	1,500	1,678	1,800	1,800	20.00%
240 TRAINING	1,400	2,189	1,400	1,400	0.00%
341 TELEPHONE	920	1,138	920	920	0.00%
342 DATA PROCESSING EQUIPMENT	400	0	400	400	0.00%
430 EQUIPMENT MAINTENANCE	400	8	400	400	0.00%
440 RENTALS AND LEASES	3,600	3,940	3,480	3,480	-3.33%
610 GENERAL SUPPLIES	800	574	800	800	0.00%
625 POSTAGE	100	26	100	100	0.00%
670 BOOKS AND PERIODICALS	870	81	870	870	0.00%
	82,835	80,267	92,641	86,041	3.87%

01-4310 HIGHWAY DEPARTMENT	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS	200,142	193,972	214,445	214,445	7.15%
140 OVERTIME	25,000	23,046	25,000	25,000	0.00%
240 TRAINING EXPENSE	250	239	500	500	100.00%
291 UNIFORMS	4,698	5,260	4,698	4,698	0.00%
330 CONTRACTED SERVICES	0	0	3,000	3,000	
341 TELEPHONE	1,020	890	1,020	1,020	0.00%
610 GENERAL SUPPLIES	38,576	47,983	38,576	38,576	0.00%
635 GAS AND OIL	24,000	24,631	26,000	26,000	8.33%
660 VEHICLE REPAIRS	32,800	43,139	32,800	32,800	0.00%
680 SALT	40,911	38,893	41,000	41,000	0.22%
681 SAND AND GRAVEL	29,000	22,029	29,000	29,000	0.00%
682 ASPHALT	35,000	24,887	35,000	35,000	0.00%
740 EQUIPMENT PURCHASE	7,500	6,127	3,500	3,500	-53.33%
741 SURPLUS EQUIPMENT	5,000	104	5,000	5,000	0.00%
SUBTOTAL	443,897	431,200	459,539	459,539	3.52%

01-4313 BRIDGES	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	PROPOSED	Selectmen %
430 EMERGENCY REPAIR	5,000	12	5,000	5,000	0.00%
01-4316 STREET LIGHTING	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	PROPOSED	Selectmen %
318 ELECTRICITY	60,000	57,453	60,900	60,900	1.50%
01-4324 LANDFILL	1996 BUDGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
390 PROFESSIONAL SERVICES	20,000	10,000	20,000	20,000	0.00%
SUBTOTAL	20,000	10,000	20,000	20,000	0.00%
08 SIDEWALKS \ HYDRANTS DISTRICT	1996 BUDGET 31,143	1996 SPENT 18,712	BUDGET	PROPOSED BUDGET	%
ATTIOTINATION ON TAXINATE	31,143	10,712	31,143	0	
	31,143	18,712	31,143	31,143	0.00%
08-4312 SIDEWALKS \ HYDRANTS DISTRICT	1996 BUDGET	1996 SPENT	Dept. Head	1997 Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITIONS 219 DISABILITY 220 SOCIAL SECURITY/MEDICARE 230 RETIREMENT 260 WORKERS COMPENSATION 430 EQUIPMENT MAINTENANCE 682 SIDEWALK ASPHALT 740 EQUIPMENT PURCHASE 491 HYDRANTS	3,192 48 244 108 325 1,500 15,000 0	3,192 48 244 108 325 1,892 2,866 50 9,987	37 187 100 304 2,000 15,000 1 11,115	37 187 100 304 2,000 15,000 1 11,115	-22.92% -23.36% -7.41% -6.46% 33.33% 0.00% 0.00% 3.63%
SUBTOTAL	31,143	18,712	31,190	31,190	0.15%

TRANSFER/RECYCLING CHARGES	1996 BUDGET	1996 REVENUE	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
BOTTLE RECYCLING	1,500	836	1,500	1,500	0.00%
CARDBOARD RECYCLING	12,000	11,722	10,038	10,038	
ALLUMINUM CAN RECYCLING	2,000	2,878	2,200	2,200	10.00%
SCRAP METAL RECYCLING	0	0	0	0	
TIRE DISPOSAL FEES	1,000	1,405	1,400	1,400	
APPLIANCE DISPOSAL FEES	1,600	2,132	2,000	2,000	
ALL OTHER CHARGES	1,600	1,891	1,800	1,800	
PLASTICS DEMOLITION DEBRIS	1,000	1,014	1,500	1,500	
PAY PER BAG	9,144 36,000	14,655 33,620	10,000 36,000	10,000 36,000	
PATTEN BAG	30,000				
	65,844	70,153	66,438	66,438	0.90%
APPROPRIATION ON TAX RATE	119,014	92,821	119,014	116,014	-2.52%
SUBTOTAL	184,858	162,974	185,452	182,452	-1.30%
			1007	1997	
			1997 Dept. Head	Selectmen	
11-4324	1996	1996		PROPOSED	Selectmen
TRANSFER/RECYCLING CENTER	BUDGET	SPENT	BUDGET	BUDGET	%
110 PERMANENT POSITIONS	77 402	72,397	92 922	90 900	6.97%
	77,423		82,822 641		
191 VAC/SICK ACCRUAL	620	620	641	641	3.39%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE	620 15,609	620 9,790	641 13,421	641 13,421	3.39% -14.02%
191 VAC/SICK ACCRUAL	620 15,609 219	620	641 13,421 207	641 13,421 207	3.39% -14.02% -5.48%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE	620 15,609	620 9,790 204	641 13,421 207	641 13,421	3.39% -14.02% -5.48% 7.22%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE	620 15,609 219 1,067	620 9,790 204 969	641 13,421 207 1,144	641 13,421 207 1,144	3.39% -14.02% -5.48% 7.22% 6.98%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT	620 15,609 219 1,067 4,800	620 9,790 204 969 4,844	641 13,421 207 1,144 5,135 1,201 3,134	641 13,421 207 1,144 5,135 1,201 3,134	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING	620 15,609 219 1,067 4,800 1,122 2,410 400	620 9,790 204 969 4,844 1,141 1,872	641 13,421 207 1,144 5,135 1,201 3,134 400	641 13,421 207 1,144 5,135 1,201 3,134 400	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT	620 15,609 219 1,067 4,800 1,122 2,410 400 519	620 9,790 204 969 4,844 1,141 1,872 0 519	641 13,421 207 1,144 5,135 1,201 3,134 400 530	641 13,421 207 1,144 5,135 1,201 3,134 400 530	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 4,535	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 630 MAINTENANCE/REPAIR BUILDING 636 FUEL	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 4,535 1,467	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00% 0.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 630 MAINTENANCE/REPAIR BUILDING 636 FUEL 741 SURPLUS EQUIPMENT	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600 800 2,800 5,000	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 4,535 1,467 592	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 3,000	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00% -10.71% -100.00%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 630 MAINTENANCE/REPAIR BUILDING 636 FUEL 741 SURPLUS EQUIPMENT 742 BAGS	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600 800 2,800 5,000 7,000	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 0 4,535 1,467 592 2,091 1,200 0	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 3,000 7,500	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 0 7,500	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00% -10.71% -100.00% 7.14%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 630 MAINTENANCE/REPAIR BUILDING 636 FUEL 741 SURPLUS EQUIPMENT 742 BAGS 812 RECYCLING DIRECT DISP.	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600 800 2,800 5,000 7,000 11,400	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 4,535 1,467 592 2,091 1,200 0 11,497	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 3,000 7,500 5,900	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 0 7,500 5,900	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00% -10.71% -100.00% 7.14% -48.25%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 630 MAINTENANCE/REPAIR BUILDING 636 FUEL 741 SURPLUS EQUIPMENT 742 BAGS 812 RECYCLING DIRECT DISP. 813 TIPPING FEES	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600 800 2,800 5,000 7,000 11,400 29,000	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 4,535 1,467 592 2,091 1,200 0 11,497 32,273	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 3,000 7,500 5,900 31,000	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 2,500 0 7,500 5,900 31,000	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00% -10.71% -100.00% 7.14% -48.25% 6.90%
191 VAC/SICK ACCRUAL 210 HEALTH INSURANCE 215 LIFE INSURANCE 219 DISABILITY 220 SOCIAL SECURITY 225 MEDICARE 230 RETIREMENT 240 PHYSICAL TRAINING 250 UNEMPLOYMENT 260 WORKERS COMPENSATION 560 TRAINING/EDUCATION 291 UNIFORMS 341 TELEPHONE 410 ELECTRICITY 412 WATER 413 SEWER 430 EQUIPMENT MAINTENANCE 610 GENERAL SUPPLIES 630 MAINTENANCE/REPAIR BUILDING 636 FUEL 741 SURPLUS EQUIPMENT 742 BAGS 812 RECYCLING DIRECT DISP.	620 15,609 219 1,067 4,800 1,122 2,410 400 519 6,594 1,500 175 500 2,700 500 4,100 1,600 800 2,800 5,000 7,000 11,400	620 9,790 204 969 4,844 1,141 1,872 0 519 6,594 848 1,340 377 1,401 0 4,535 1,467 592 2,091 1,200 0 11,497	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 3,000 7,500 5,900	641 13,421 207 1,144 5,135 1,201 3,134 400 530 5,976 1,300 1,841 500 2,700 500 300 6,000 1,600 800 2,500 0 7,500 5,900	3.39% -14.02% -5.48% 7.22% 6.98% 7.04% 30.04% 0.00% 2.12% -9.37% -13.33% 952.00% 0.00% 0.00% -40.00% 46.34% 0.00% -10.71% -100.00% 7.14% -48.25% 6.90% -16.92%

			1997	1997	
02	1996	1996	Dept. Head	Selectmen PROPOSED	Solootmon
SEWER USERS	BUDGET	REVENUE	BUDGET	BUDGET	%
SEWER REVENUE	376,055	377,891	388,874	388,874	3.41%
SEWER OVERLAY	(10,000)	0	(5,000)	(5,000)	-50.00%
SEPTIC DISPOSAL	19,159	5,894	24,000	24,000	25.27%
STATE AID WATER POLLUTION	547,635	547,635	528,502	528,502	-3.49%
	932,849	931,420	936,376	936,376	0.38%
			1997	1997	
			Dept. Head	Selectmen	
02	1996	1996		PROPOSED	
SEWER USERS	BUDGET	SPENT	BUDGET	BUDGET	%
110 PERMANENT POSITIONS	2,594	2,594	2,685	2,685	3.51%
220 SOCIAL SECURITY	161	161	161	161	0.00%
225 MEDICARE	38	38		38	
330 CONTRACTED SERVICES	253,797	249,505		262,680	
331 BIO SOLIDS REMOVAL 390 PROFESSIONAL SERVICES	40,425 7,550	41,405 11,235	40,425 14,000	40,425 14,000	
430 EQUIPMENT MAINTENANCE	4,000	5,350		10,000	
431 SEWER LINE MAINT/MATERIALS	16,500	8,625		16,500	
620 OFFICE SUPPLIES	4,000	1,104			
625 POSTAGE	1,840	784			
EXPENDITURES OFFSET BY RES		,	1	1	0.0070
SUBTOTAL OPERATING	330,905	320,801	352,330	352,330	6.47%
DEST OFFINES OF WES SONIS					
DEBT SERVICE-SEWER BONDS	000 000	000.000	005.000	005.000	0.000/
PRINCIPAL INTEREST	296,000 276,163	296,000 276,162			
INTEREST	276,163	2/6,162	230,436	236,436	-7.14%
SUBTOTAL DEBT SERVICE	572,163	572,162	552,336	552,336	-3.47%
REPLACEMENT COST RESERVE	29,781	29,781	31,710	31,710	6.48%
SUBTOTAL	932,849	922,744	936,376	936,376	0.38%

			1997 Dept. Head	1997 Selectmen	
05	1996	1996	PROPOSED		Selectmen
LIBRARY REVENUE	BUDGET	REVENUE	BUDGET	BUDGET	%
LIBRARY REVENUE	24,478	27,774	27,000	29,301	19.70%
APPROPRIATION ON TAX RATE			144,301	137,000	1.85%
	158,987	146,324	171,301	166,301	4.60%
			1997	1997	
			Dept. Head		
05	1996	1996	PROPOSED		
LIBRARY-EXPENSES	BUDGET	SPENT	BUDGET	BUDGET	%
110 PERMANENT POSITIONS	86,631	83,308	91,523	91,523	5.65%
210 HEALTH INSURANCE	8,755		8,537		-2.49%
215 LIFE INSURANCE	243		222		-8.64%
219 DISABILITY INSURANCE	1,198		1,228		2.50%
220 SOCIAL SECURITY	5,370		5,674		5.66%
225 MEDICARE 230 RETIREMENT	1,257		1,327		5.57% 24.44%
250 UNEMPLOYMENT INSURANCE	2,705 421	2,246 421	3,366 462		9.74%
260 WORKERS COMPENSATION	407		362		-11.06%
290 COINSURANCE	150		200		33.33%
291 VAC/SICK ACCRUAL	1,000		2,000		0.00%
341 TELEPHONE	1,500		1,900		26.67%
390 PROFESSIONAL SERVICES	900		900		0.00%
BANK SERVICE CHARGES	100	45	100	100	0.00%
430 EQUIPMENT MAINTENANCE	200		200		0.00%
560 DUES/CONFERENCES	1,200		1,500		25.00%
610 GENERAL SUPPLIES	350		400		14.29%
620 OFFICE SUPPLIES	3,500		3,500		0.00%
625 POSTAGE	1,800		1,800		0.00%
670 BOOKS	21,000		21,000		0.00%
671 SUBSCRIPTIONS 673 BOOKS ON TAPE	2,850				0.00%
673 VIDEO CASSETTES	1,200 750		1,200 750		0.00% 0.00%
674 PROGRAMS	2,700		2,700		0.00%
675 BINDING	600		600		0.00%
740 EQUIPMENT PURCHASE	2,000		2,000		-100.00%
410 ELECTRICITY	2,600		3,000		15.38%
411 HEATING FUEL	3,000				13.33%
412 SEWER	100		100		0.00%
630 BUILDING MAINTENANCE	4,500		6,500		44.44%
SUBTOTAL	158,987	146,324	171,301	166,301	4.60%

10 REVENUE PARKS AND RECREATION	BU	1996 DGET	1996 REVENUE	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
PARKS REVENUE APPROPRIATION ON TA	AX RATE	42,985 128,332	37,718 164,871	42,985 128,817	42,985 128,817	0.00% 0.38%
		171,317	202,589	171,802	171,802	0.28%
10 EXPENSES PARKS AND RECREATION	BU	1996 DGET	1996 SPENT	1997 Dept. Head PROPOSED BUDGET	1997 Selectmen PROPOSED BUDGET	Selectmen %
110 PERMANENT POSITION		34,428	31,006	35,331	35,331	2.62%
120 TEMPORARY POSITION		57,845	53,151	57,845	57,845	0.00%
130 COMMISSIONERS SALA	ARIES	1,200	800	1,200	1,200	0.00%
140 OVERTIME		1,377	200	1,377	1,377	
191 VACATION/SICK ACCR	JAL	456	456	474	474	3.95%
210 HEALTH INSURANCE 215 LIFE INSURANCE		5,853	3,822 61	4,817	4,817	-17.70% 11.11%
219 DISABILITY INSURANCE	=	72 355	430	80 365	80 365	2.82%
220 SOCIAL SECURITY	_	5,721	5,979	5,777	5,777	
225 MEDICARE		1,338	1,339	1,351	1,351	0.97%
230 RETIREMENT		803	727	1,000	1,000	24.53%
250 UNEMPLOYMENT INSU	RANCE	1,086	1,086	1,085	1,085	-0.09%
260 WORKERS COMPENSA		4,274	4,274	4,591	4,591	7.42%
290 COINSURANCE		0	0	0	0	0.00%
341 TELEPHONE		1,400	974	1,400	1,400	0.00%
390 PROFESSIONAL SERVI	CES	150	0	0	0	-100.00%
410 ELECTRICITY		7,209	7,796	7,614	7,614	5.62%
411 HEATING FUEL		2,000	1,500	2,000	2,000	0.00%
412 WATER		1,750	362	1,750	1,750	0.00%
413 SEWER		2,500	1,487	2,000	2,000	
430 EQUIPMENT MAINTEN		800	909	700	700	
431 POOL EQUIP. MAINTEN		4,500	5,656	2,500	2,500	
440 RENTALS AND LEASES		4,369	4,296	6,089	6,089	39.37%
610 OPERATING SUPPLIES		1,500	1,516	1,600	1,600	6.67%
611 POOL OPERATING SUF	PPLIES	2,800	1,468	2,800	2,800	0.00%
635 GAS AND OIL		750	826	875	875	16.67%
650 GROUNDSKEEPING	_	6,150	49,269	7,181	7,181	16.76%
660 VEHICLE MAINTENANC	· E	500	459	500	500	0.00%
690 MISCELLANEOUS		1,000	424	1,000	1,000	0.00%
691 SUMMER PROGRAM 692 RED CROSS		13,000 750	13,304 949	13,000 850	13,000 850	0.00% 13.33%
693 CONCESSIONS		2,500	2,218	2,500	2,500	0.00%
740 EQUIPMENT PURCHAS	F	631	3,574	900	900	
741 POOL EQUIPMENT PUR		750	2,171	750	750	0.00%
742 SURPLUS	.5777.02	1,500	100	500	500	-66.67%
SUBTOTAL		171,317	202,589	171,802	171,802	0.28%

	1996	1996	1997 Dept. Head PROPOSED	1997 Selectmen PROPOSED	Selectmen
TOWN PROMOTER REVENUE	BUDGET	REVENUE	BUDGET	BUDGET	%
PROGRAMS	23,297	10,327	0	0	-100.00%
PROGRAM BOOK MEMBERSHIP	5.000	2 275	0	0	
RENT	5,000 1,500	2,275 0	0	0	
GRANTS	5,000	0	ő	0	
CORPORATE SPONSORS	0	0	1	Ō	
GIFTS	. 0	0	1	0	0.00%
PROMOTION	20,000	16,385	6,000	0	
REFURBISHMENT OF CHAIRS	0	0	0	0	0.00%
ADDDODDIATION ON TAX DATE	54,797	28,987	6,002	0	
APPROPRIATION ON TAX RATE	50,000	50,000	20,136	9,311	-81.38%
SUBTOTAL	104,797	78,987	26,138	9,311	-91.12%
			1997	1997	
12-4194	1006	1006	Dept. Head	Selectmen	Colonimon
TOWN PROMOTER	1996 BUDGET	1996 SPENT	BUDGET	PROPOSED BUDGET	Selectmen %
		OI LIVI			
110 PERMANENT POSITIONS	25,000	25,787	14,496	2,405	-90.38%
191 VAC/SICK ACCRUAL	440	440	0	0	-100.00%
210 HEALTH INSURANCE	4,011	3,881	1,519	434	
215 LIFE INSURANCE	75	77	36	6	
219 DISABILITY 220 SOCIAL SECURITY	375	468		36	
225 MEDICARE	1,550 363			149 35	
230 RETIREMENT	848	725		99	
240 TRAINING EXPENSE	800			0	
250 UNEMPLOYMENT	106	106		36	
260 WORKERS COMPENSATION	98	98			
341 TELEPHONE	1,571	3,224		100	
620 OFFICE SUPPLIES 625 POSTAGE	600	262		0	
690 MISCELLANEOUS	900 350				

OPERATING SUBTOTAL	37,087	38,370	20,136	3309	-91.08%
440 EQUIPMENT MAINTENANCE	500	279			-100.00%
630 MAINTENANCE/REPAIR BUILDII	3,665				-100.00%
631 REFURBISHMENT OF CHAIRS					0.00%
740 EQUIPMENT PURCHASE	10,830	782			-100.00%
MAINTENANCE TOTAL	14,995	1,061	0	0	-100.00%
PROGRAMS	23,615		0	0	
ADVERTISING	5,000			•	
MEMBERSHIP GIFTS	1,000			0	
PRINTING	3,100			6,000	
PROMOTION	20,000	19,055	6,000	6,000	-70.00%
ADVERTISING/PROMOTION TO	52,715	49,524	6,002	6002	-88.61%
SUBTOTAL	104,797	88,955	26,138	9311	-91.12%

STATEMENT OF BONDED DEBT TOWN OF LITTLETON, NH DECEMBER 31, 1996

Showing Annual Maturities of Outstanding Bonds And Long-Term Notes Sewer Facilities Only

PRINCIPAL

	Bond	Bond	Bond	Ŧ.,	
	WWTP	WWTP	WWTP	Tot	
	(Series B	Bonds)	(FMHA)	Annual	State
	1989	1989	1991	Bond	Aid Grant
Year	6.7092%	6.7092%	5%	Payment	C-360
	Original	Amount	Original Amoun	t	
	\$4,260,000	\$1,440,000	\$177,500		
1997	215,000	75,000	5,900	295,900	285,573
1998	215,000	75,000	5,900	295,900	280,650
1999	215,000	70,000	5,900	290,900	280,650
2000	215,000	70,000	5,900	290,900	280,650
2001	215,000	70,000	5,900	290,900	280,650
2002	210,000	70,000	5,900	285,900	275,725
2003	210,000	70,000	5,900	285,900	275,725
2004-end	1,260,000	490,000	106,200	1,856,200	1,654,346
			•••••		
	2,755,000	990,000	147,500	3,892,500	3,613,969

INTEREST

Year	Bond WWTP (Series 1989 6.7092%	Bond WWTP B Bonds) 1989 6.7092%	Bond WWTP (FMHA) 1991 5%	Tot Annual Bond Payment	tal State Aid Grant C-360
	Original A	mount	Original Amount	,	
	\$4,260,000	\$1,440,000	\$177,500	•	
	••••••	***************************************			
1997	184,795	64,413	7,228	256,436	242,929
1998	170,390	59,388	6,933	236,711	223,796
1999	155,985	54,513	6,638	217,136	204,958
2000	141,580	49,788	6,343	197,711	186,119
2001	127,175	45,063	6,048	178,286	167,281
2002	112,770	40,338	5,753	158,861	148,443
2003	98,700	35,613	5,458	139,771	129,935
2004-end	296,625	116,550	47,790	460,965	390,497
	1,288,020	465,666	92,191	1,845,877	1,693,958

STATEMENT OF BONDED DEBT TOWN OF LITTLETON, NH DECEMBER 31, 1996

Showing Annual Maturities of Outstanding Bonds And Long-Term Notes All Bonds Except Sewer Facilities

PRINCIPAL

Year	Bond BRIDGE (Series E Bonds) 1991 6.5%	Bond ACCESS ROAD (FMHA) 1994 5.25%	Bond EATON PROP (Fleet) 1995 5.25%	Total Annual Bond Payment
	Original Amount \$225,000	Original Amount \$519,000	Original Amount \$90,500	
1997 1998 1999 2000 2001 2002 2003 2004-end	10,000 10,000 10,000 10,000 10,000 10,000 80,000	8,291 8,726 9,184 9,667 10,174 10,705 11,270 435,621	30,000 30,000	48,291 48,726 19,184 19,667 20,174 20,705 21,270 515,621
	150,000	503,638 INTEREST	60,000	713,638
		INTEREST		
Year	Bond BRIDGE (Series E Bonds) 1991 6.5%	Bond ACCESS ROAD (FMHA) 1994 5.25%	Bond EATON PROP (Fleet) 1995 5.25%	Total Annual Bond Payment
	Original Amount \$225,000	Original Amount \$519,000	Original Amount \$90,000	
1997 1998 1999 2000 2001 2002 2003 2004-end	10,140 9,490 8,840 8,190 7,540 6,890 6,230 25,130	26,441 26,006 25,548 25,065 24,558 24,024 23,462 293,607	3,185 1,593	39,766 37,089 34,388 33,255 32,098 30,914 29,692 318,737
	82,450	468,711	4,778	555,939

TOWN OF LITTLETON Balance Sheet General Fund December 31, 1996

ASSETS AND OTHER DEBITS

Cash and equivalents Receivables, Net of Allowance for Uncollectibles	2,190,176
Taxes	565,231
Accounts	26,924
Interfund Receivables	843,478
TOTAL ASSETS AND OTHER DEBITS	3,622,809
	=======
LIABILITIES AND EQUITY	
Liabilities	
Accounts Payable	173,795
Intergovernmental Payable Interfund Payable	2,450,399 447,464
interioria i ayabie	
Total Liabilities	3,071,658
Equity	
Fund Balances	
	07.000
Reserved for Encumbrances Unreserved	95,832
Undesignated (Deficit)	455,319
Total Equity	551,151
TOTAL LIABILITIES AND EQUITY	3,622,809
	========

TOWN OF LITTLETON Balance Sheet

Sewer Fund December 31, 1996

ASSETS AND OTHER DEBITS

Cash and equivalents Receivables, Net of Allowances for Uncollectibles	276,195
Taxes	55,772
Accounts	(30)
Interfund Receivables	153,306
TOTAL ASSETS AND OTHER DEBITS	485,243
	=======
LIABILITIES AND EQUITY	
Deferred Revenue	165,537
Accounts Payable	1,371
Total Liabilities	179,958
Total Liabilities	179,936
Equity	
Fund Balances	
Reserved for Replacement costs	110,658
Reserved for Equipment Maintenance	147,954
Unreserved	46 670
Undesignated (Deficit)	46,673
Total Equity	258,612
TOTAL LIABILITIES AND EQUITY	485,243
	=======

TOWN CLERK'S Annual Report 1996

This past year has been a challenging one. In March Senate Bill 2 was passed and I have been very involved with learning the legalities of this bill both from the State Agencies and Attorneys and have attended the numerous meetings available.

In July, I attained my Town Clerk re-certification and will not need to be re-certified again until 2001. This was the first year the program was offered and I am pleased to have it behind me.

I was invited to stay on the Executive Board for New Hampshire Town Clerks and for Vital Event Legislation. I accepted both invitations and am proud of the work we do in support of New Hampshire towns and cities.

As of January 2, 1997, the Town Clerk's office is closed from 12:30 to 1:00 PM. After eight years of not closing or being able to take a lunch or errand break, this is a quiet relaxing time and so far I have not heared any negative comments.

The following figures continue to show an appreciable increase in revenues from vehicle registrations and assorted tasks.

	•	
	<u>1995</u>	<u>1996</u>
Registrations	\$ 509,854.00	591,612.00
Decals	10,258.00	10,683.00
Marriages	2,658.00	2,385.00
Vitals	7,458.00	8,462.00
Ucc filings	5,039.25	4,968.50
Misc.	453.02	479.60
Dogs	3,869.50	4,252.50
Election filings	10.00	14.00
	\$ 539.599.77	\$ 622.856.60

Again, I would like to thank the Police Department for their cooperation at Election time. They make the "clean-up" job much easier by their continued support.

Respectfully submitted, Mrs. Faye V. White Littleton Town Clerk

TAX COLLECTOR'S REPORT Summary of Tax Accounts Fiscal Year Ending December 31, 1996

Current Debits

Levies of	1996	Prior
Uncollected Taxes Beginnings of 19	996	
Property Taxes Land Use Change Yield Taxes Sewer Tax		895,949.41 1,340.00 9,552.87 37,649.51
Taxes Committed in 1996		
Property Taxes	7,801,794.00	
Land Use Change Yield Taxes Sewer Taxes	38,282.59 377,890.52	
Overpayments		
Property Taxes Sewer Taxes	933.00 560.91	53.21
Interest Collected on Delinquent Tax Tax Penalties	4,755.61	33,262.00 1,524.00
Total Debits	8,224,216.63 ======	979,331.00 ======

TAX COLLECTOR'S REPORT (continued)

Current Credits

Levies of	1996	Prior
Remitted to Treasurer in 1996		
Property Taxes Land Use Change Yield Taxes Sewer Taxes Interest Penalties	7,134,048.37 17,917.20 322,679.45 4,755.61	893,433.22 1340.00 9,552.87 37,649.51 33,262.00 1,524.00
Abatements Made		
Property Taxes Sewer Taxes Taxes Deeded	3,447.94	2,569.40
Uncollected Taxes end of Year		
Property Taxes Land Use Change	665,230.69	
Yield Taxes Sewer Taxes	20,365.39 55,771.98	
Total Credits	8,224,216.63	979,331.00
	·	

TAX COLLECTOR'S REPORT (continued)

Tax Lien Debits

Levies of	1995	Prior
Unredeemed Liens Beginning of 1996 Liens Executed in 1995 Interest & Costs Collected Overpayments	353,230.92 15,330.56	303,999.12 48,957.73
Total Debits	368,561.48 =====	352,956.85 =====
Tax Lien Credits		
Remitted to Treasurer in 1996		
Redemptions Interest & costs Abatements Deeded to Town	181,412.07 15,330.56	181,441.96 48,957.73
Uncollected end of year	171,818.85	122,557.16
Total Credits	368,561.48 ======	352,956.85 =====

Report of the Trust Funds for the Town of Littleton, NH

			How Invested Whether bank			Principal
	Name of Trust Fund		deposits, stocks			
Date	List first those Trusts		bonds,etc (if	Balance	New	Cash Gain
of Creation	Invested in a Common Trust Fund	Purpose Trust Fund	Common Trust so State)	Beginning Year	Funds Created	- Loss on Securities
1964	Littleton Public Library	Care	Common Trust	83133.54	8.75	
1993 1993	Littleton Public Library Littleton Public Library	Books Disabled Aid	Common Trust Stocks	111577.28 921.52	12296.40	
1964	Littleton Cemeteries	Care	Common Trust	51796.96	1893.00	
1918	D C Remick	Park Care	Bank	6000.00		
1918	D C Remick	Dells Care	Bank	6000.00		
1977	K H Macleod	Pool	Stocks	5774.67		
1981	Community House	Care	Stocks	29568.29	564.50	
	IC Richardson	Dom. Science		169.84		
1967	H. Witham	Scholarship		309.56		
1980	Morris Band Fund	Scholarship		5000.00		
1980	H. T. Revoir	Scholarship	Stocks	10000.00	18.29	
1982	F. H. Glazier	Scholaeship	Stocks	300.00		
1989	Littleton High School	Scholarship	Stocks	20275.79		
1987	B. & C. Melnick	Scholarship	Stocks	2561.82		
1980	J. C. Macleod	Prizes	Bank	5000.00		
1984	N. E. Power Co.	Award	Stock	1000.00		
1990	D. Enderson	Award	Stock	6619.31	256.37	
1991	M. Lakeway	Scholarship		1000.00		
1991	Brooks	Scholarship		3305.00	1072.25	
1993	Opera House	Care	Stock	2512.25		
1994	Conservation Comm	Care	Stock	956.30		
				353782.13	16109.56	0.00
	Capital Reserve Totals			467490.97	5000.00	11947.62
				821273.10	21109.56	11947.62

December 31 1996
Report of the Trust Funds for the Town of Littleton, NH

Income

							Grand Tota
	Balance	Balance	Income		Expended	Balance	of Principal
With-	End	Beginning	during	Year	during	End	& Income
drawals	Year	Year	Percent	Amount	Year	Year	at year end
	83142.29	6579.56	23.40%	6177.95	6579.56	6177.95	89320.24
	123873.68	6807.64	28.85%	7614.89	6807.64	7614.89	131488.57
	921.52	110.41	0.20%	51.82	0.00	162.23	1083.75
	53689.96	4398.82	17.38%	4588.62	4398.82	4588.62	58278.58
	6000.00	4811.58	1.96%	518.38	0.00	5329.96	11329.96
	6000.00	1332.29	1.33%	351.56	0.00	1683.85	7683.85
	5774.67	6443.08	2.82%	744.49	0.00	7187.57	12962.24
	30132.79	1690.62	7.55%	1992.41	1690.62	1992.41	32125.20
	169.84	744.98	0.17%	43.86	0.00	788.84	958.68
	309.56	2500.24	0.59%	154.80	500.00	2155.04	2464.60
	5000.00	5178.14	1.62%	428.55	2138.00	3468.69	8468.69
	10018.29	4535.97	3.66%	965.10	0.00	5501.07	15519.36
	300.00	140.62	0.11%	29.40	40.00	130.02	430.02
	20275.79	2536.26	5.37%	1418.14	1500.00	2454.40	22730.19
	2561.82	290.22	0.82%	216.63	200.00	306.85	2868.67
	5000.00	237.55	0.93%	245.56	200.00	283.11	5283.11
	1000.00	72.59	0.20%	53.10	72.59	53.10	1053.10
	6875.68	285.79	0.94%	248.80	0.00	534.59	7410.27
	1000.00	330.15	0.35%	92.09	0.00	422.24	1422.24
	4377.25	269.85	1.08%	283.99	0.00	553.84	4931.09
	2512.25	175.79	0.49%	128.38	0.00	304.17	2816.42
	956.30	38.43	0.18%	47.69	0.00	86.12	1042.42
0.00	369891.69	49510.58	100.00%	26396.22	24127.23	51779.57	421671.26
	460543.35	31232.80		25053.66	25159.86	31126.60	491669.95
0.00	830435.04	80743.38	1.00	51449.88	49287.09	82906.17	913341.2

0.00 830435.04 80743.38 1.00 51449.88 49287.09 82906.17 913341.21

TOWN OF LITTLETON NH TRUST FUNDS

Capital Reserves		Littleton NH		December	1996
of List First TI Creation Invest	TRUST FUND hose Trusts ted in a Trust Fund	Purpose of TRUST FUND	How Invested	Principal Balance January 1	
1964.00 Littleton Sc 1993.00 Littleton Sc		•	Pdip Pdip	28257.63 8675.23	
School Sub	o Total			36932.86	0.00
1986.00 Warrant Ar	ticle 18 Lan	dfill	Pdip	274188.11	
1990.00 Warrant Ar	ticle 30 Brid	lge Repairs	Pdip	15000.00	5000.00
1993.00 Warrant Ar	ticle 16 Bea	con St. Bridge	Pdip	49370.00	
1994.00 Warrant Ar	ticle25 Sev	ver Upgrade	Pdip	82000.00	
1994.00 Warrant Ar	ticle 30 Libr	ary Boiler	Pdip -	10000.00	
Town Sub	Total			430558.11	5000.00
Grand Tota	al			467490.97	5000.00

TOWN OF LITTLETON NH TRUST FUNDS

With- drawn	Balance Year to date	Income Balance January 1	Income During Year	Expended During Year	Balance Year to Date	Grand Total of Principal & Income
	28257.63	2848.24	1548.66		4396.90	32654.53
	8675.23	160.14	450.44		610.58	9285.81
0.00	36932.86	3008.38	1999.10	0.00	5007.48	41940.34
11947.62	262240.49	12945.63	14152.86	23542.37	3556.12	265796.61
	20000.00	3115.30	1043.74		4159.04	24159.04
	49370.00	4479.58	2771.24		7250.82	56620.82
	82000.00	7054.59	4463.42	1617.49	9900.52	91900.52
	10000.00	629.32	623.30		1252.62	11252.62
11947.62	423610.49	28224.42	23054.56	25159.86	26119.12	449729.61
11947.62	460543.35	31232.80	25053.66	25159.86	31126.60	491669.95

SUMMARY OF VALUATION

CURRENT USE LAND RESIDENTIAL LAND COMMERCIAL/INDUSTRIAL	973,202 53,889,742 <u>18,653,672</u>
TOTAL TAXABLE LAND	73,516,616
RESIDENTIAL BUILDING MANUFACTURED HOUSING COMMERCIAL/INDUSTRIAL BUILDINGS	115,456,400 5,238,100 <u>44,293,000</u>
TOTAL TAXABLE BUILDINGS	164,987,500
PUBLIC UTILITIES VALUATION BEFORE EXEMPTIONS BLIND EXEMPTIONS ADJUSTED ELDERLY EXEMPTIONS	97,932,200 336,436,316 30,000 1,575,000
TOTAL EXEMPTIONS OFF VALUE	1,605,000
NET VALUATION ON WHICH TAX RATE IS COMPUTED	334,831,316
VETERAN EXEMPTIONS DISABLED VETERANS	22,250 <u>2,800</u>
TOTAL TAX CREDITS	25,050
NON-TAXABLE LAND AND BUILDINGS	36.991.842

TYPES OF TAX CREDIT/EXEMPTIONS Off Land Valuation or Tax

Blind Exemption

15,000

Every inhabitant owning residential real estate, and is legally blind, as determined by the administrator of blind services of the vocational rehabilitation division of the education department.

Veterans

Standard

\$100

Every <u>resident</u> who served in the armed forces in any of the qualifying wars or armed conflicts, as listed in RSA 72:28, and was honorably discharged; or the spouse/surviving spouse of such resident.

Surviving Spouse

\$700

The surviving spouse of any person who was killed or died while on active duty in the armed forces, as listed in RSA 72:28, so long as the person does not remarry.

Service-Connected Disability

\$700

Any person who has been honorable discharged and received a Form DD-214, and who has a total and permanent service-connected disability, or is a double amputee or paraplegic because of the service-connected injury, or the surviving spouse of such a person if such surviving spouse

Adjusted Elderly Exemption Off Assessed Valuation

Amount	Required Age	Income Limitation	Asset Limitation
10,000	65 to 74	Not in excess of:	Not in excess of \$30,000, excluding the value of the residence and up to two acres of land.
15,000	75 to 80	\$10,000 if single;	
20,000	81 and up	12,000 if married.	

Tax Lien For the Elderly and Disabled

Amount

The assessing officials may annually grant a tax lien for all or part of the taxes due, plus annual interest at 5%.

Total tax liens on a single property shall not be more than 85% of its assessed value.

If the property is subject to mortgage, the owner must obtain the mortgage holder's approval of the tax lien.

Who may apply:

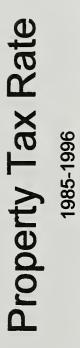
Any resident property owner may apply for the lien if he:

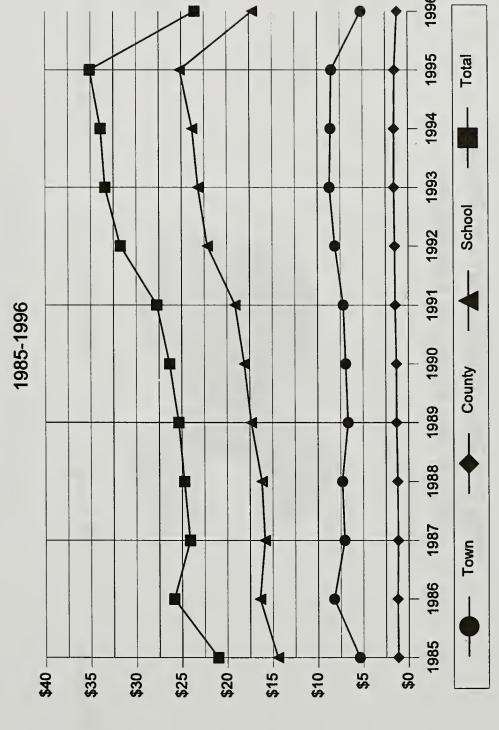
a: Is either 65 years of age or eligible under the Federal Social Security Act for the totally and permanently disabled;

b: Have owned the homestead for at least 5 years; and c: Are living in the homestead.

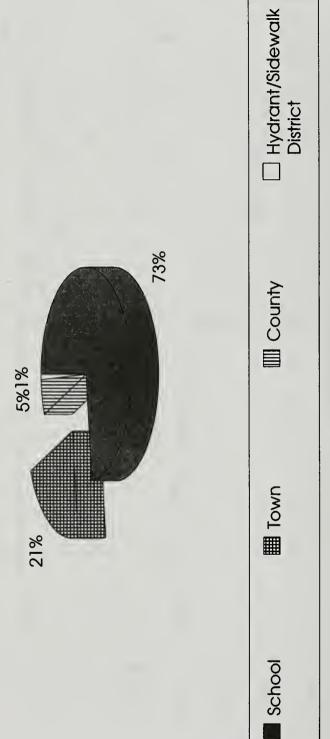
Property Tax Rate 1985 - 1996

	In-Town	County	School	Total
1985	\$5.42	\$1.16	\$14.47	\$21.05
1986	\$8.23	\$1.23	\$16.41	\$25.87
1987	\$7.07	\$1.17	\$15.87	\$24.11
1988	\$7.32	\$1.22	\$16.20	\$24.74
1989	\$6.67	\$1.32	\$17.35	\$25.34
1990	\$6.92	\$1.32	\$18.10	\$26.34
1991	\$7.17	\$1.45	\$19.11	\$27.73
1992	\$8.09	\$1.49	\$22.16	\$31.74
1993	\$8.67	\$1.57	\$23.18	\$33.42
1994	\$8.55	\$1.55	\$23.81	\$33.91
1995	\$8.45	\$1.48	\$25.16	\$35.09
1996	\$5.17	\$1.18	\$17.16	\$23.51

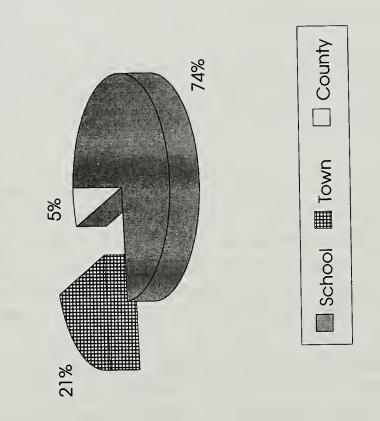




1996 Tax Rate Distribution - In Town \$23.51 per \$1000 of Valuation



1996 Tax Rate Distribution - Rural \$23.33 per \$1000 of Valuation



PLODZIK & SANDERSON Professional Association/Accountants & Auditors 193 North Main Street Concord, NH 03301-5063

INDEPENDENT AUDITOR'S REPORT ON THE INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Members of the Board of Selectmen and Town Manager. Town of Littleton Littleton, New Hampshire

We have audited the general-purpose financial statements of the Town of Littleton, as of and for the year ended December 31, 1995, and have issued our report thereon, which was qualified as indicated therein, dated February 15, 1996.

We conducted our audit in accordance with generally accepted auditing standards and Government Auditing Standards, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general-purpose financial statements are free of material misstatement.

The management of the Town of Littleton is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general-purpose financial statements in accordance with generally

PLODZIK & SANDERSON

accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general-purpose financial statements of the Town of Littleton for the year ended December 31, 1995, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of file design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general-purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level, the risk that errors or irregularities in amounts that would be material in relation to the general-purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operations that we consider to be material weaknesses as defined above.

We are pleased to report that, during the course of our review of internal controls, no material weaknesses in the Town's accounting systems and records were identified. Minor weaknesses or other considerations coming to our attention were generally procedural in nature and dealt with administrative or record keeping practices. In

PLODZIK & SANDERSON

these instances, we made specific recommendations or provided instruction to those individuals involved during the course of our audit fieldwork. Areas discussed included:

PERFORMANCE DEPOSITS

In connection with the Town's requirement that developers obtain letters of credit from local banks to secure certain performance, the system lacks adequate procedures to monitor the Town's security interest in these instruments by making sure that they are up to date. At the present time, this is not a material issue because there is only one letter of credit on file and it is current. However, consideration to the system deficiency is recommended.

SEWER WARRANTS

As noted in prior years, the Town does not formally commit sewer billings to the Tax Collector until they become delinquent. We recommend that consideration be given to the commitment of gross billings as this gives the collector legal authority to accept payments. It also offers greater control and documentation of any adjustments (abatements) that may be needed before an account is delinquent.

GENERAL ACCOUNTING SYSTEM

Realizing that the new Finance Director is unfamiliar with many of the community's practices and financial systems at the present time, a weakness in control over financial data will be present for a period of time due to normal learning curves. Department heads and other users of financial reports should therefore monitor information closely during this period. We have offered our assistance to making this transition of personnel a smooth one by reviewing records and procedures with the new Finance Director and will continue to support the Town's needs as we have with previous administrators.

This report is intended for the information of management and the Town. However, this report is a matter of public record, and its distribution is not limited.

February 15,1996

PLODZIK & SANDERSON Professional Association

To the inhabitants of the Town of Littleton in the State of New Hampshire qualified to vote on the Town and State affairs: You are hereby notified to meet at the Opera House, Two Union Street on the twelfth day of March, 1996, being the second Tuesday of March at eight o'clock in the forenoon (the polls are to be open at 8:00a.m. and may not close prior to 6:00p.m.; the business meeting to be held at the High School Auditorium at 7:00p.m.), to act upon the following:

Town Meeting opened at 7:00 PM at Littleton High School in the auditorium. Littleton Police Department Color Guard marched and were followed by the "Crescendo's" singing the National Anthem. The invocation was given by Rev. Starring.

Articles 1 through 6 were on the ballot. Results to be announced.

Article 1. To choose all necessary officers for the ensuing year.(Official Ballot Vote)

The following Town Officers were elected.

Selectman	Burton E. Ingerson	815 votes
Park Commissioner	Jon Wood	578 votes
Moderator	Gerald H. Winn	839 votes
Trustee of Trust Funds	Howard J. Collins	822 votes
Supervisor of Checklist	Raymond G. Hopkins	830 votes
Library Trustee		
(Three Years)	Nina Charlton	699 votes
	Vincent A. Satinsky	573 votes
	Waldemar Poulsen	17 votes
Library Trustee		
(One Year)	Diane E. Cummings	748 votes

Article 2. Are you in favor of the adoption of Amendment No.1 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows: (Official Ballot Vote)

To amend Article VI to establish provisions governing the permitted location of sexually oriented business, to amend Article II Definitions to include a definition of Sexually Oriented Business, and amend Section 4.02 Table of Use Regulations to include Sexually Oriented Business under Commercial I, II, III, IV (Permitted Uses).

Article 2 Passed 457 Yes to 430 No (Ballot Vote)

Article 3. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows: (Official Ballot Vote)

To amend Article II Definitions to include a definition of sludge, and to amend 4.02(D) Rural (Permitted Uses) to include management and disposal of sludge.

Article 3 Passed 635 Yes to 218 NO (Ballot Vote)

Article 4. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows: (Official Ballot Vote)

To amend Section 4.02 Table of Use Regulations, subsections A, B, C, D, (Permitted Uses) to read as follows: Home Occupations listed in Article 8.04 and in compliance with Section 8.03. To amend Section 4.02 Table of Use Regulations, subsection A, B, C & D (Allowed by Special Exception) to read as follows: Home Occupations not listed in Section 8.04.

Article 4 Passed

545 Yes to 258 No

(Ballot Vote)

Shall we adopt the provisions of RSA 40:13 to allow official ballot voting on all issues before the Town Meeting. (Official Ballot vote)

Article 5 Passed

585 Yes to 319 No

(Ballot Vote)

Shall we adopt the provisions of RSA 72:28, V and Article 6. VI for an optional veterans' exemption and an expanded qualifying war service for veterans seeking the exemption? The optional veterans' exemption is \$100, rather than \$50.(Official Ballot vote).

Article 6 Passed 711 Yes to 163 No.

(Ballot Vote)

Moderator Winn explained the voting procedures of Town Meeting and turned the podium over to Michael Farrell, Town Manager, for a presentation to out-going Selectman Donald Craigie in form of a plaque to be attached to an Opera House chair.

Rep. Richard L. Hill, DVM, also noted that Donald Craigie donated his salary, as Littleton Selectman, to the Historical Society. A huge round of applause followed.

Brien Ward made a motion, seconded by Donald Craigie, to have article 17 be considered out of sequence and prior to discussion on Article 7. Much discussion followed and a voice vote was taken. The motion passed by voice vote.

Article 17.

To see if the Town will vote to establish a Vehicle Capital Equipment Reserve Fund under the provision of RSA 35:1 for the purpose of purchasing heavy, medium, and light truck; fire trucks, police cruisers, loaders, graders and other heavy equipment, and to authorize the withdrawal not to exceed \$400,000. 00 plus

interest from the Internal Service Fund and to be placed in this Vehicle Capital Equipment Reserve Fund and shall be expended only after a vote by the legislative body at town meeting.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

This motion was presented by Brien Ward and seconded by Dr. Richard Hill. Brien Ward explained this article in detail and after much discussion, article 17 PASSED by division of the house. 184 Yes to 93 No, Standing Vote.

Article 7. Town Budget

To see if the Town will vote to raise and appropriate the sum of four million two hundred and ninety-four thousand and ninety-four dollars (\$4,294,094) as is necessary to satisfy the purpose specified in the budget as posted, exclusive of warrant articles.

And amendment was made by Ferne (Bud) Foster and seconded by Joseph Dubey to reduce the budget by \$250,000 and that the Town raise and appropriate the sum of four million forty four thousand ninety four dollars (\$4,044,094.00) as is necessary to satisfy the purposes specified in the budget as posted, exclusive of warrant articles. Much discussion ensued on cutting expenses and a voice vote was taken on the amendment.

Amendment passed by voice vote.

Article 7 Passed as amended, by voice vote.

Article 8. Police Department Capital Reserve Fund

To see if the Town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of constructing a new Police Department building and to raise and appropriate the sum of \$100,000 (one hundred thousand dollars) to be placed in this fund and to designate the Selectmen as agents to expend up to \$25.000 (twenty-five thousand dollars) to conduct a feasibility study.

RECOMMENDED BY THE BOARD OF SELECTMEN

Chief Babin was asked to speak on this motion and explained in detail what the Police Department was looking forward to.

An amendment was made by Dr. Hill and seconded by Michael McShane to move that article 8 be amended to read as follows: A committee of five members (Town Manager, Chief of Police, one member of the Board of Selectmen and two citizen taxpayers appointed by the Littleton Board of Selectmen) to study the feasibility of a new Police Station to be located on the Town owned land at the site of our Fire Station and Town Garage. That we appropriate a sum not to exceed \$1200 for incidental expense and the report will be ready for the 1997 Town Meeting.

This amendment was defeated by voice vote.

An amended article 8 was presented to the voters by Selectman Ellingwood and seconded by Selectman Costa to see if the Town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of constructing a new Police Department building and to raise and appropriate the sum of \$100,000 (one hundred thousand dollars) to be placed in this fund and to designate the Selectmen as agents to expend up to \$25,000 (twenty five thousand dollars) to conduct a feasibility study.

This amendment was defeated by voice vote.

An amendment was made by Bruce Hadlock and seconded by Dr. Hill to raise and appropriate to sum of \$5,000 (five thousand dollars) for the incidental costs for studying a Police Station anywhere in Town with a seven (7) person committee to report by October 1, 1996.

This amendment passed by voice vote. Article 8, as amended, passed by voice vote.

Article 9. Eaton Lot Development

To see if the Town will vote to raise and appropriate the sum of \$33,000 (thirty-three thousand dollars) for the purpose of permitting, detailed design and access construction of the Eaton lot recreation area.

A motion was made by Brien Ward and seconded by Dr. Hill to pass over this article.

Article 9 was passed over by voice vote.

Article 10. Infrastructure Capital Reserve Fund

To see if the Town will vote to establish a capital reserve fund under the provisions of RSA 35:1 for the purpose of infrastructure improvements and to raise and appropriate the sum of \$25, 000 (twenty-five thousand dollars) to be placed in this fund and to designate the Selectmen as agents to expend. **Note:** said fund will be used on a matching basis with a similar fund established for the same purpose by the Littleton Water and Light Department.

RECOMMENDED BY THE BOARD OF SELECTMEN

Selectman Craigie made a motion and it was seconded by Selectman Ellingwood to pass over article 10.

The motion to pass over article 10 was passed by voice vote.

Article 11. Hazardous Material Ordinance

Are you in favor of the adoption of an ordinance as proposed by the Selectmen to provide for the control and containment of hazardous materials after an accident or discharge.

Article 11 passed by hand count. 137 Yes to 53 No..

Article 12. Library Handicapped Access

To see if the Town will vote to raise and appropriate the sum of \$10,000 (ten thousand dollars) for the purpose of meeting the accessibility requirements of the Library in accordance with the American with Disabilities Act.

Article 12 passed by voice vote

Article 13. Library Boiler - Capital Reserve Fund

To see if the town will vote to raise and appropriate the sum of \$5,000 (five thousand dollars) to be placed in the existing Library Boiler Replacement Fund.

RECOMMENDED BY THE BOARD OF SELECTMEN

An amendment was made by Joe Dubey and seconded by Escholl Goodell to increase the amount to \$10,000 and not ask for an additional \$5,000 next year. After much discussion, the amendment was withdrawn and the original article, as presented, was voted on.

Article 13 was passed as presented by voice vote.

Article 14. Acceptance of Trusts and Gifts - Library

To see if the Town will vote to authorize indefinitely, until rescinded, the Library Trustees to accept on behalf of the library; gifts, legacies and devices made to the library in trust for any public purpose; and furthermore to accept gifts of personal property which may be offered to the library for any public purpose.

Article 14 passed by voice vote.

TOWN OF LITTLETON TOWN MEETING RESULTS 1996 Petitioned Articles

Article 15.

To see if the Town will vote to raise and appropriate the sum of five hundred dollars (\$500.00) for the support of the BIG BROTHERS/BIG SISTERS OF NORTHERN NEW HAMPSHIRE program administered by the Tri-County Community Action Program.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Wendy Mitton was asked to speak on this program and answered many voter's questions.

Article 15. passed by voice vote.

Article 16.

To see if the Town will vote to acknowledge the fact that the Class V Highway known as Easy Street, identified on Littleton's Tax Map 122 as Lot 12 with the notation "owner unknown" is a Town Class V Highway.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

There was much input into this discussion as to possible dates the Town sewer and water and lights were extended to Easy Street.

Article 16 passed by voice vote.

Article 18.

To see if the Town will vote to raise and appropriate the sum of two hundred and twenty one thousand dollars (\$221,000.00) to be added to the vehicle capital equipment fund and shall be expended only after a vote by legislative body at a town meeting.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

A motion was made by Ferne Foster and seconded by Eddy Moore to pass over article 18.

Article 18 was passed over by voice vote.

Article 19.

To transact any business that may legally come before said meeting.

A motion was made and seconded to adjourn. Meeting adjourned at 11:10 PM.

The total budget voted is \$4,064,594.00.

A TRUE COPY, ATTEST: FAYE V. WHITE, TOWN CLERK LITTLETON, NEW HAMPSHIRE

CHAIRMAN OF SELECTMEN LETTER Annual Report 1996

To the Citizen's of Littleton:

Your Board of Selectmen have had a year of crisis and change. We started the year with a mandatory budget cut voted in at town meeting. The board cut spending and deferred purchases of capital equipment in order not to impact services and growth of our town. Throughout this time, we always looked for solutions and compromises that were in the best interest of all citizens of Littleton. Many hours were spent reviewing budgets, planning strategies, restructuring, and providing support and guidance to all departments to resolve these issues. These cuts have been successful without reducing services. Many of these strategies have been applied to the 1997 budget.

New England Power announced that it was divesting itself of all power generating facilities due to deregulation of electrical markets in Massachusetts. They also filed a tax abatement. These actions could have a substantial effect on the tax revenue. We are currently taking steps to minimize the impact of these changes.

It was with regret that we accepted the resignation of Earl Ellingwood as Chairman of the Board of Selectmen for health reasons. I would like to thank him for his years of service to the Town of Littleton.

We are fortunate to have a strong Town Manager, Department Heads along with their staff, and the many volunteers who serve on the various boards. I would like to thank them for their efforts which make us the "9th Best Small Town in America".

It has been a pleasure to serve the citizens of Littleton.

Respectfully submitted, Stephen L. Costa, Chairman of the Board of Selectmen

TOWN MANAGER'S Annual Report 1996

In preparing to write this report I began by reviewing the past year's activities. I also reread my report from last year and the year before and the year before that. Realizing this was my fourth annual report I kept reading all the way back to 1979 and discovered only one other Town Manager has written four annual reports and no one has ever written five.

Another thing I discovered was the only things that really change in Littleton are Selectmen and Town Managers. Since 1979 there have been nine managers and fourteen different selectmen. The issues that continue to face the Town have changed little. Manager James Hannigan reported in 1979 on the eminent closure of the landfill, revaluation of the town, applying for an economic development grant and the need for an industrial park access road. In 1985 Tom Landry wrote about an economic development grant, the recently completed reval and industrial park access. Every report since 1989 has mentioned the access road project. Other recurring themes include Town Hall and Police facility studies.

Well guess what happened in 1996? We completed a townwide revaluation, the Access road project is almost completed and the closure of the landfill is rapidly approaching its day of reckoning. Where have we heard those before? An extensive study of the police facility was also conducted but the \$300,000 to \$500,000 price tag has probably put the project on the back burner to be written about again in future annual reports. There was also a flurry of activity at the end of the year for the Town to apply for a new economic development program called "Main Street". You will undoubtedly be reading about that for the next several years too.

Occasionally something new comes along. This year the Town voted to adopt Senate Bill 2 which radically changes the way we will conduct Town Meeting. No longer will we stand up and be counted or cast an Aye or Nay on the second Tuesday in March. Instead we will meet to discuss and possibly amend the Town Warrant and then come back a month later and vote by official ballot in the privacy of the voting booth. I guess some things do change.

TOWN MANAGER'S REPORT

With that thought, as I close I want to thank the usual cast of characters who keep me on my toes day in and day out. No need to mention names you know who you are. However, I do want to mention and thank Steve Costa, Burt Ingerson and Don Craigie, three very concerned and hard working Selectmen with whom I truly enjoy working. I also want to say a special thanks to another great public servant Earl Ellingwood who had to step down in midterm this year and lastly but most importantly my sincere appreciation to all the men and women who work for the Town of Littleton and are always ready to go the extra mile to keep your and their Town the best place to live, work and play.

Respectfully;

Michael F. Farrell Town Manager



Town Manager Mike Farrell presents the Boston Post Cane to the town's oldest resident, Sister Marie Antoinette Bissonnette.

LITTLETON TOWN PROMOTER Annual Report 1996

To the People of Littleton:

It was with much regret that I left my post with Littleton in January after four eventful years. During this period it has been my pleasure to meet and work with hundreds of people, many professionals locally and from afar plus the hundreds of tourists that have come to visit Littleton. With input from so many of you, we have given shape to the Opera House, the Main Street Project, Dog Sled Races, the Native American Cultural Weekend and forged many friendships and partnerships to create it.

The people of Littleton and the supporters of the events that have joined us are pioneers in the emerging "Best Little Town in America" title that has yet to reveal itself fully. Although, inevitably, many lessons remain to be learned and much hard work lies ahead, I believe that we have successfully demonstrated the fundamental soundness of the events and the upcoming Main Street Project from both the creative and business perspectives. I am proud of my part in this achievement, which could not have been attained without your commitment and trust.

What initially drew me to the promoters position was the opportunity to take a leading role in formulating a revolutionary long-term vision - a unique opportunity to focus on the past, present and future of Littleton - and in generating momentum to sustain this vision in the critical early years of its implementation. My part in these multi-faceted projects has now reached the point where the time seems right for me to refocus my energies. For the next several years I plan to work on my writing. Additionally, I will work with both the public and private sectors in the development of strategies and specific projects designed to bring the benefits of interest in research committees on Art & Culture and tourism resources into the service of the Native cultural/educational foundation communities.

LITTLETON TOWN PROMOTER

My time at Littleton has been one of tremendous accomplishment personally and for the Town. I have great confidence in the continued realization of the visions in the years to come. Littleton is embarking on what will be a most exciting chapter in the history of this great town with the Main Street Project.

I'd like to take this opportunity to publicly thank the Town Manager, Mike Farrell and all the Selectmen of Littleton, including Earl Ellingwood. They will always be remembered as the most enjoyable employers I have ever had the pleasure to work with. I can assure you that they have Littleton's best interest first in line of all priorities.

The Sled Dog Race will go as planned the first weekend in March thanks to the Littleton Off-Road Riders and others. I am a member of the club and they have my full support. The Native American Cultural Weekend is a project that I'm continually working on with Native People from across the country year round. There will be more events to come but not as part of the Town Government's event. The response from the public, tourists, Native People and the Governor's Cultural Affairs Office has been so overwhelmingly supportive over the past four years that I'm deeply committed to continue that event in the future for all of those that look so forward to it every year.

I have an open door policy and have made myself available to the public and my associates whenever possible. This policy will continue. I am willing to meet with those who share the great vision for Littleton and the North County area and who wish to work toward its prosperous future.

Thank you all for your past and future support. I have enjoyed the honor of serving #9 Best Little Town in America.

Respectfully, Nancy Cruger

TOWN ENGINEER Annual Report 1996

The past year was one of significant accomplishment for the Town Engineer. There are also significant opportunities for future activities to save Town funds and to improve the efficiency of Town facilities construction, operations, and maintenance.

1996 saw construction creating a major expansion of the industrial development potential of the Town. With the assistance of Federal grant funds, administered by the North Country Council, Mount Eustis Road was realigned, widened and paved to the Lisbon Town line. Pursuant to the rezoning of much of this area by Town meeting in 1995, water, sewer and power utilities were extended to open up the potential for industrial development of both Town owned and private lands. The design and the construction oversight of this project was performed in house. Beyond the industrial development potential, three additional benefits accrue to the Town. The travelling public from the industrial park and nearby areas gains a safer and more convenient secondary highway route connecting to the south. The adjacent residents and the Town Solid Waste Transfer Station have improved fire safety from hydrants, and the ability to connect to public water and sewer.

1997 will see completion of the wastewater pump station phase of this project, and the finish course of the bituminous paving over the base pavement which was placed in the fall of 1996. The contractor on the highway and utility construction, J. A. McDonald, Inc. of Lyndon Center, Vermont has performed effectively, cooperatively, and with great care for the interests of the Town throughout this work.

The proposed permanent and environmentally sound closure of the former landfill also progressed in 1996. The Town Engineer gave local assistance to the Town's consultant, CMA Engineers, in the form of permitting and surveying coordination, and project review. He also is performing an investigation of available soil materials from nearby Town lands for the construction of the closure. These efforts are conservatively forecast to save in excess of \$100,000.00 in this project.

TOWN ENGINEER REPORT

The Town Engineer also worked with BFI, the disposal contractor for biosolids from the Town wastewater treatment plant, and with the Town Public Works Department to produce loam for establishment of the grass cover for the permanent landfill closure. Besides creating a safe and beneficial re-use of a residue from pollution control, this operation will save significant dollars by eliminating the purchase of this loam from outside sources.

The storm drainage and sewer separation projects related to water main replacement which were begun in 1995, and the repaving of the effected streets, were completed in 1996. This work consisting of new or rebuilt and repaired sanitary sewers, and storm drains included Pike Avenue, Pest House Road, and Evergreen, Bryan, Ely, Hadley, Tamarack, and Carleton Streets. Pursuant to 1996 town meeting action, Easy Street was upgraded with new sanitary sewer and paving, and was accepted as a town highway. Design and construction phase engineering services on all the sewer and road work were by the Town Engineer. The Contractor for this work was Clinton Clough Construction of Littleton. Their excellent crews worked closely with Town employees from the Public Works and the Water and Light Departments to complete this work.

Sanitary sewer evaluation and repair is also underway. This work is intended to save the cost of treating clean water which enters sewers through breaks and unintended connections. It will also increase the reliability and the environmental protection provided by our sewers. A program of closed circuit TV inspection (started in the completed projects described above) was extended this year. Inspection of river crossings, ongoing problem sites, and the South Street and Bronson Street areas located sewers which need prompt attention. Correction of this inflow is expected to produce noticeable savings in the treatment operation. Design of corrections is underway, for implementation in 1997, along with an upgrade of South Street roadway and drainage.

At the wastewater treatment plant the Town Engineer designed a new biosolids conveyor and supervised its installation by a Public Works crew and the plant staff from Woodard and Curran, the

TOWN ENGINEER REPORT

contract operator for the Town's pollution control facility and pump stations. This conveyor greatly reduced the consumption of lime for stabilization, and improved air quality throughout the control building. This improvement made it possible for Woodard and Curran to certify the plant laboratory for drinking water testing. Elimination of transport of drinking water samples to Concord and more timely reporting of results are two advantages to the Water and Light Department.

In order to assist in the continued growth of our industrial and commercial tax base, assistance has been provided to Littleton Industrial Development Corporation and to various private developers and their professional consultants. Information regarding the capacity of Town infra-structure and review of preliminary proposals are among the services provided along with the Town Planner to encourage quality development, and to welcome such projects to Littleton.

Other work has included assistance to Boards and Committees including providing technical assistance to the Planning Board and the Police Facilities Study Committee, review of major driveways and establishing driveway standards, coordination of sewer extensions and connections, review of roads proposed for acceptance as Town highways, and assisting in projects involving the maintenance, repair, or expansion and renovation of Town buildings, highways, bridges and recreation facilities.

In addition to the ongoing projects cited above, the design and permitting for the replacement of the Beacon Street bridge will be performed in 1997. The 1995 town meeting approved this project with a preliminary budget of \$1,150,000.00 for design and construction (1993 dollars). Construction is anticipated in 1999. This will be a municipally managed project, with the Town Engineer working with the New Hampshire Department of Transportation and their consultant to assure a bridge that appropriately and economically meets Littleton's long term needs.

TOWN OF LITTLETON TOWN MEETING WARRANT MARCH 11, 1997

To the Inhabitants of the Town of Littleton in the State of New Hampshire, qualified to vote on Town affairs:

You are hereby notified to meet for the First Session, at the Littleton High School Auditorium, on the Eleventh Day of March, 1997, being Tuesday, at seven o'clock in the afternoon (7:00 P.M.); the Second Session to be held at the Littleton Opera House, 2 Union Street, Littleton N.H., on the Eighth Day of April, 1997, being Tuesday, at eight o'clock in the forenoon (the polls are to be open at 8:00 A.M. and may not close prior to 7:00 P.M.), to act upon the following:

Article 1. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Articles IV and X to remove references to sign regulations and site plan review.

Article 2. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article IV, Section 4.02(E) to include the following purpose statement:

E. Commercial

Purpose: The purpose of these districts is to provide opportunity for continued growth of the business community. The districts are for areas of the Town designated by the Master Plan for commercial uses. The differences in the zones reflect the diversity of commercial areas and developable land in Littleton. The different districts are distinguished by the area requirements allowed. The intent of the regulations is to promote uses and development which will enhance the economic viability of the community as a whole.

Article 3. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Littleton Zoning Ordinance as follows:

To amend Article IV, Section 4.02(F) to include the following purpose statement:

F. INDUSTRIAL

Purpose: The industrial district is for areas of the Town that are reserved for industrial uses, that have a mix of uses with a strong industrial orientation, and that have or will have the necessary public infrastructure to support industrial activity and growth. The regulations promote uses and developments which will support the economic viability of Littleton. The regulations protect the health, safety and welfare of the public, address area character, and environmental concerns. In addition, the regulations provide certainty to limits of what is allowed.

LANDFILL CLOSURE BOND

To see if the Town will vote to raise and appropriate Article 4. the sum of two million one hundred thousand dollars (\$2,100,000) for the construction of the municipal landfill closure, such sum to be raised by the issuance of serial bonds and notes not to exceed \$2,100,000 in accordance with the provisions of the Municipal Finance Act (RSA Chapter 33) and to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to take such actions as may be necessary to effect the issuance, negotiation, sale and delivery of such bonds or notes as shall be in the best interest of the Town: additionally to participate in the State Revolving Fund (SRF) RSA 486.14 established for this purpose, and to allow the selectmen to expend such monies as become available from the state and federal governments and pass any vote relating thereto. Any income derived from the temporary investment of the bond proceeds shall be returned to the General Fund. (2/3 ballot vote required for approval)

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

LEASE/PURCHASE OF A FIRE TRUCK

Article 5. To see if the Town will vote to authorize the Selectmen to enter into a lease/purchase agreement for the purpose of lease/purchasing a fire truck, and to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) for the first year's payment for that purpose.

RECOMMENDED BY THE BOARD OF SELECTMEN

UNIFIED ELDERLY TAX EXEMPTION

Article 6. Shall we modify the elderly exemptions from property tax in the Town of Littleton, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$15,000; for a person 75 years of age up to 80 years, \$20,000; for a person 80 years of age or older, \$25,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must

have a net income of not more than \$13,400 or, if married, a combined net income of less than \$20,400; and own assets not in excess of \$35,000, excluding the value of the person's residence.

RECOMMENDED BY THE BOARD OF SELECTMEN

POLICE UNION CONTRACT

Article 7. To see if the Town will vote to approve the cost items included in the collective bargaining agreement reached between the Selectmen and the Police Union which calls for an increases in total salaries of (\$1,884) and zero dollars (\$0) increase in benefits; further to raise and appropriate the sum of \$1,884 for the 1997 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staffing levels paid in the prior fiscal year. Note, this is a one year contract.

RECOMMENDED BY THE BOARD OF SELECTMEN

TOWN BUDGET

Article 8. Shall the Town vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles, the amounts set forth on the budget posted with the warrant, for the purposes set forth therein, totaling three million nine hundred thirty thousand two hundred and fifty seven dollars (\$3,930,257). Should this article be defeated the operating budget shall be four million thirty-two thousand five hundred and thirty-five (\$4,032,535), which is the same as last year, with certain adjustments required by previous action of the Town or by law, or the Selectmen may hold one special meeting in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

RECOMMENDED BY THE BOARD OF SELECTMEN

CONVEYANCE OF TOWN OWNED LAND

Article 9. To see if the Town will vote to authorize the Selectmen to convey to the Littleton Industrial Development Corporation (LIDC), for nominal consideration the following parcels of Town owned lands:

Parcel One - That portion of lot 2 Tax Map 202 which lies

north of the realignment of Mt. Eustis Road which was constructed and opened to traffic in 1996.

Parcel Two - Lot 7 Map 202 Parcel Three - Lot 8 Map 202 Parcel Four - Lot 2.2 Map 202

RECOMMENDED BY THE BOARD OF SELECTMEN

WITHDRAWAL FROM THE CAPITAL EQUIPMENT CAPITAL RESERVE FUND

Article 10. To see if the Town will vote to raise and appropriate the sum of one hundred fifty-one thousand dollars (\$151,000) to purchase two dump trucks, a 1 ton 4wd pick-up truck and a police cruiser with any remaining balance to be applied toward the lease purchase of a KME fire truck and authorize the withdrawal of one hundred fifty-one thousand dollars(\$151,000) from the Capital Reserve Fund for that purpose with zero dollars (\$0) to be raised from general taxation.

RECOMMENDED BY THE BOARD OF SELECTMEN

WITHDRAWAL FROM THE LIBRARY BOILER CAPITAL RESERVE FUND

Article 11. To see if the Town will vote to raise and appropriate the sum of thirty-three thousand dollars (\$33,000) for the purpose of replacing the library boiler and to authorize the withdrawal of fifteen thousand dollars (\$15,000) plus accumulated interest from the Capital Reserve Fund created for that purpose. The balance of eighteen thousand dollars is to come from general taxation.

RECOMMENDED BY THE BOARD OF SELECTMEN

DISCONTINUANCE OF A HIGHWAY

Article 12. To see if the Town will vote to discontinue that portion of the highway known as Mount Eustis Road which runs from the northwest sideline of the realignment which was constructed in 1996 near the Town's Solid Waste Transfer Station, to the northwest sideline of the same realignment near the southeast corner of lot 3 tax map 202. (This portion of Mount Eustis Road is approximately 2100 feet in length. It was replaced

by the realigned section of new road across lot 2 map 202 which was opened to traffic in the autumn of 1996.)

CONVEYANCE OF A PORTION OF THE "EATON LOT"

Article 13. To see if the Town will vote to convey a portion of the "Eaton Lot" (lot 24.1 tax map 251) less than 0.5 acres in area without road frontage, to Richard K. Desrochers, Trustee, the owner of lot 118 tax map 123 on Richmond St., in exchange for a cash payment and a portion of lot 118 map 123 with frontage on Richmond St. (This exchange will resolve an existing encroachment onto the Eaton Lot, with the proceeds of the sale to be administered by the Park Commissioners.)

RECOMMENDED BY THE BOARD OF SELECTMEN

NON-BINDING REFERENDUM

Article 14. Are you in favor of holding the First Session of the 1998 Town Meeting on a Saturday in the daytime and not on a weekday evening.

PETITIONED ARTICLES

Article 15. To see if the Town will vote to raise and appropriate the sum of Five Hundred Dollars (\$500) for the North Country Y.M.C.A.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 16. To see if the Town will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to the Littleton Regional Hospital for the purpose of helping defray the costs associated with providing free medical services to the citizens of the Town of Littleton.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 17. To see if the Town will vote to raise and appropriate the sum of ten thousand three hundred dollars (\$10,300) for support of home delivered meals, senior dining room services, transportation and social services provided by the Littleton Area Senior Center.

RECOMMENDED BY THE BOARD OF SELECTMEN

Article 18. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000) for the purpose of having a fireworks display during the 1997 July 4th celebration

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 19. To see if the Town will vote to raise and appropriate the sum of three thousand, four hundred and ninety-six dollars (\$3,496), (based on 60 cents per capita) to support the social and volunteer services of the Hospice of the Littleton Area, a nonprofit organization which offers supportive care to terminally ill patients and their families in the Town of Littleton and surrounding communities.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 20. To see if the Town Will vote to raise and appropriate the sum of three thousand five hundred dollars (\$3,500) to be paid to Rita Holmes and Robert Winslow for reimbursement of expenses incurred in maintaining Easy St. since 1966.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 21. To see if the Town will vote to raise and appropriate the sum of two thousand three hundred and twenty dollars (\$2,320) for the Town's "fair share" support for the American Red Cross.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 22. To see if the Town will vote to raise and appropriate the sum of three thousand five hundred dollars (\$3,500) for Tri-County Community Action Program, Littleton to offer energy rental, housing and food or other emergency assistance to the low-income, elderly and handicapped residents of Littleton.

RECOMMENDED BY THE BOARD OF SELECTMEN

Article 23. To see if the Town will vote to reopen that portion of the highway formerly known as Bridge St., running from South St. to Riverside Dr., and in so doing, to direct the Selectmen and the Town Manager to negotiate expeditiously and in good faith with the N.H. DOT and the Railroad to secure their approval for reopening the railroad crossing on Bridge St. as a public crossing.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 24. To see if the Town will vote to raise and appropriate the sum of nine thousand five hundred and six dollars (\$9,506) as the Town's contribution to White Mountain Mental Health and Developmental Services, a non-profit mental health and developmental service center.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 25. To see if the Town will vote to raise and appropriate the sum of fourteen thousand five hundred and fifteen dollars (\$14,515) for the support of the programs and services of North Country Home Health Agency, Inc. for residents of Littleton, N.H.

NOT RECOMMENDED BY THE BOARD OF SELECTMEN

Article 26.

To transact any business that may legally come before said meeting.

Dated and signed on February 21, 1997, and ordered posted by the undersigned members of the Town of Littleton, New Hampshire Board of Selectmen.

Stephen L. Costa, Chairman

Burton E. Ingerson, Selectman

Donald A. Craigie, Selectman

A TRUE COPY ATTESTED BY: FAYE V. WHITE, TOWN CLERK

Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (RECOMMENDED)	APPROPRIATIONS ENSUING FISCAL YEAR (NOT RECOMMENDED)
	GENERAL GOVERNMENT		XXXXXXXX	XXXXXXXX	xxxxxxxxxx	XXXXXXXX
4130-413	9 Executive		62,846	60,423	64,000	
	9 Election,Reg.& Vital istics		42,168	42,363	42,965	
4150-415	1 Financial Administration		131,093	27.207	143,302	
4152 Rev	aluation of Property		57 533	55.626	24,236	
4153 Leg	al Expense		21 500	10.512	37-000	
4155-415	9 Personnel Administration		284.206	259 655	281,409	
4191-419	3 Planning & Zoning		48.033	45 084	50,058	
4194 Gen	eral Government Buildings		52,005	47,566	52,243	
4195 Cem	eteries		26.500	26, 221	36,000	
4196 Ins	urance		69.979	66,818	69.979	
4197 Adv	ertising & Regional Assoc.		18,632	17.042	18.632	
4199 Oth	er General Government		6770	5883	22 770	
PUB	LIC SAFETY		XXXXXXXX	XXXXXXXX	XXXXXXXX	xxxxxxxx
4210-421	4 Police		399.574	355,868	400,926	
4215-421	9 Ambulance		27,500	27,500	27,500	
4220-422	9 Fire		202 719	208,550	211.330	
4240-424	9 Building Inspection			300,000		
4290-429	8 Emergency Management					
	er Public Safety (including pammunications)		34,941	32,751	38,255	
HIG	HWAYS AND STREETS		xxxxxxxx	xxxxxxxx	XXXXXXXX	xxxxxxxxx
4311-431 Stre	2 Administration & Highways & ets		526.732	511,467	545.580	
4313 Bri	dges		-5000	12	5000	
4316-431	Street Lighting & Other		31,143	18,712 57,453	31,144	
SAN	ITATION		XXXXXXXX	XXXXXXXX	XXXXXXXX	XXXXXXXX
	3 Administration & Solid c Collection					
4324-432 Clea	5 Solid Waste Disposal & nup		139,014	107,130	136,014	
	9 Sewage Collection & osal & Other					
VAT	ER DISTRIBUTION & TREATMENT		XXXXXXXX	xxxxxxxx	XXXXXXXX	XXXXXXXX
4331-433 Serv	2 Administration & Water ices					

				1	
Acct. PURPOSE OF APPROPRIATIONS No. (RSA 31:4)	Warr Art.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (RECOMMENDED)	APPROPRIATIONS ENSIUMG FISCAL YEAR (NOT RECOMMENDED)
4335-4339 Water Treatment, Conservation & Other					
ELECTRIC		xxxxxxxx	XXXXXXXX	XXXXXXXX	xxxxxxxx
4351-4352 Administration & Generation					
4353 Purchase Costs					
4354 Electric Equipment Maintenance					
4355-4359 Other Electric Costs					
HEALTH					
4411-4414 Administration & Pest Control		11,900	11,098	11,070	
4415-4419 Health Agencies & Hospitals & Other					
WELFARE		xxxxxxxx	XXXXXXXX	XXXXXXXX	XXXXXXXX
4441-4442 Administration & Direct Assistance		55,704	27,610	44,759	
4444 Intergov.Welfare Payments		51,732	51,732		
4445-4449 Vendor Payments & Other					
CULTURE & RECREATION		XXXXXXXX	xxxxxxxx	XXXXXXXX	XXXXXXXX
4520-4529 Parks & Recreation		128,332	129.326	128.817	
4550~4559 Library		134.509	121_846	137,000	
4583 Patriotic Purposes		7000	6023	2000	
4589 Other Culture & Recreation		22,900	22,900	22,900	
CONSERVATION		xxxxxxxx	xxxxxxxx	xxxxxxxx	XXXXXXXX
4611-4612 Administration & Purchases of Natural Resources		2425	2416	2225	
4619 Other Conservation		- 2425	2416	7225	
4631-2 REDEVELOPMENT & HOUSING					
4651-9 ECONOMIC DEVELOPMENT		50,000	50.000	9311	
DEBT SERVICE		xxxxxxxxx	xxxxxxxx	XXXXXXXX	XXXXXXXX
4711 Princ Long Term Bonds & Notes		52.877	52,484	48,291	
4712 Interest-Long Term Bonds & Notes		44,720	43,101	39.766	
4723 Interest on TANs		20.000	2404	20.000	
4790-4799 Other Debt Service			2.504		
CAPITAL OUTLAY		XXXXXXXX	xxxxxxxx	XXXXXXXX	XXXXXXXX
4901 Land & Improvements					
4701 Carlo & Improvements					

Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)	APPROPRIATIONS ENSUING FISCAL YEAR (Not Recommended)
4903 Bui	ldings	11	10,000	10,000	33,000	
4909 Imp	rov.Other Than Buildings		150,000	59,156	125.000	
OPE	RATING TRANSFERS OUT		XXXXXXXX	XXXXXXXX	xxxxxxxx	xxxxxxxx
4912 To	Special Revenue Fund					
4913 To	Capital Projects Fund					
4914 To	Enterprise Fund Parking		3500	3500	3500	
	Sewer-		932.849	922.744	936.376	
	Water-					
	Electric-					
4915 To	Capital Reserve Fund		10,000	10,000		
	Expendable Trust Funds ept Health Maint. Trust Fund)					
4917 To	Health Maintenance Trust Fund					
4918 To 1	Nonexpendible Trust Funds					
4919 To	Agency Funds					
	SUBTOTAL 1		4,062,716	3,739,055	4,014,258	

Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art.	Appropriations Prior Year As Approved By DRA	Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)	APPROPRIATIONS ENSUING FISCAL YEAR (Nor Recommended)
IMDI	IVIDUAL WARRANT ARTICLES					
	PuFinetryEkase	5			25.000	
]	Police Union	7			1,884	
į	Agreement					
SUBTO	TAL 2 Recommended		X00000000000	XXXXXXXXXX	26.884	300000000000

Special warrant articles are defined in RSA 32:3, VI, as 1) petitioned warrant articles; 2) an article whose appropriations is raised by bonds or notes; 3) an article which calls for an appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; and 4) any article designated on the warrant as a special article or as nonlapsing or nontransferable article.

Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)	APPROPRIATIONS ENSUING FISCAL YEAR (Not Recommended)
SPECIA	AL WARRANT ARTICLES					
	Landfill Closure	4				2,100,000
	YMCA	15				50.00
	Lit/Reg. Hospital	16				15,000
	Lit/Senior Ctr				10,300	
	4th of July					5000
SUB'	TOTAL 3 Recommended				See Attached	Page

Acct No.	PURPOSE OF APPROPRIATIONS (RSA 31:4)	Warr Art. #	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)	APPROPRIATIONS ENSUING FISCAL YEAR (Not Recommended)
	Special Warrant Art					
	Hospice of Littleton	19				3,496
	Easy St Reimburse	20				3,500
	American Red Cross	21				2,320
	Tri-County Cap	22			3,500	
	White Mtn Mental Hth	24				9,506
	Home Health Agency	25				14,515
	SUBTOTAL 3 Recommended				13,800	2,153,837

Acct. SOURCE OF REVENUE	Warr. Art.#	Estimated Revenue	Actual Revenue Prior Year	ESTIMATED REVENUE For Ensuing Fiscal Year
TAXES		XXXXXXXXX	XXXXXXXX	XXXXXXXX
3120 Land Use Change Taxes		1340		
3180 Resident Taxes				
3185 Yield Taxes		32,848	38,283	33,000
3186 Payment in Lieu of Taxes		20,000	20,446	20,000
3189 Other Taxes		2,721	3,991	3,000
3190 Interest & Penalties on Delinquent Taxes		110,000	103,722	100,000
Inventory Penalties				
LICENSES, PERMITS & FEES		XXXXXXXXX	XXXXXXXXX	XXXXXXXXX
3210 Business Licenses & Permits		3,511	5,474	4,000
3220 Motor Vehicle Permit Fees		500,000	602,295	550,000
3230 Building Permits		2.765	3,402	3.000
3290 Other Licenses, Permits & Fees		8,798	13,132	10,000
3311-3319 FROM FEDERAL GOVERNMENT				
FROM STATE		XXXXXXXX	XXXXXXX	XXXXXXXX
3351 Shared Revenues		116,910	116,910	116,910
3352 Meals & Rooms Tax Distribution				
3353 Highway Block Grant		110,875	110.875	110.875
3354 Water Pollution Grant				
3355 Housing & Community Development				
3356 State & Federal Forest Land Reimbursement				
3357 Flood Control Reimbursement				
3359 Other (Including Railroad Tax)		1,641	1,562	1,000
3379 FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES		xxxxxxxx	xxxxxxxx	xxxxxxxx
3401-3406 Income from Departments		1,838	3,230	2,000
3409 Other Charges				
NISCELLANEOUS REVENUES		xxxxxxxx	xxxxxxxx	xxxxxxxx
3501 Sale of Municipal Property			16,044	
3502 Interest on Investments		83,072	66,915	66,900
3503-3509 Other		128,289	72,517	72,500
INTERFUND OPERATING TRANSFERS IN		xxxxxxxx	xxxxxxxx	xxxxxxxx
3912 Special Revenue Funds				

3912 Sp	pecial Revenue Funds				
Acct.	SOURCE OF REVENUE	Warr. Art.#	Estimated Revenue Prior Year	Actual Revenue Prior Year	ESTIMATED REVENUE For Ensuing fiscal Year
3913 Ca	pital Projects Fund				
3914 Er	terprise Fund Parking Meter		3,500	26,435	3,500
1	ever - (Offset)		932,849	931,239	936,376
Wa	ter - (Offset)				
El	ectric - (Offset)				
3915 Ca	pital Reserve Fund				
3916 Tr	ust & Agency Funds				
от	HER FINANCING SOURCES		xxxxxxxx	XXXXXXXX	xxxxxxxx
3934 Pr	oc.from Long Term Bonds & Notes				
Amounts	Voted From "Surplus"		xxxxxxxx		
"Surplu	s" Used in Prior Year to Reduce Taxes		XXXXXXXX		XXXXXXXXX
	TOTAL REVENUES		2,060,957	2,136,472	2,033,061

BUDGET SUMMARY

SUBTOTAL 1 Recommended (from page 3)	4,014,258
SUBTOTAL 2 "Individual" warrant articles (from page 3)	26,884
SUBTOTAL 3 Special warrant articles as defined by law (from page 3)	13,800
TOTAL Appropriations Recommended	4,054,942
Less: Amount of Estimated Revenues (Exclusive of Property Taxes) (from above)	2,033,061
Amount of Taxes To Be Raised	2,021,881



TOWN ENGINEER REPORT

Developing an Emergency Action Plan as required by the Department of Environmental Services for the Town owned Dells Pond Dam is also planned for 1997. In the performance of my duties I continue to be pleased with the cooperation between Town departments and the contractors noted above, and by the efforts and the valuable time the Town receives from the volunteers who serve on the various boards and committees I have had the privilege to serve. I greatly appreciate the support and respect received from these people, and from Town department heads and staff.

Respectfully submitted, Robert C. Pantel, P.E. & L.S. Town Engineer



Area Historical Society with a souvenir - the nameplate/plaque from the old Bridge Street bridge, Town Engineer Robert Pantel presents the Littleton which was dismantled last year.

DEPARTMENT OF PUBLIC WORKS Annual Report 1996

As always, 1996 was a busy year. The winter portion of the year was, at best, interesting. In January, we had a three week thaw and lost most of the snow. We thawed many culverts and storm drains to handle the water. In the country we dug out ditches that became full of ice, so we could keep the roads from washing out.

Earlier in the month, we picked up about 1,000 loads of snow on Main Street and other streets in town. February and early March were mostly small storms of snow and ice. We spent most of our energy during those time periods spreading salt and sand. As the month wore on, we started hauling snow to the trails on Meadow Street to try and help save the dog sled races.

Spring was very wet along with the summer months. We started digging out ditches in early March on many roads which continued right through the summer. Some of the roads were Foster Hill, Gannon Road, Slate Ledge, Mt. Eustis, Cyr Road, Farr Hill and Manns Hill. In early spring we hauled 5,000 cubic yards of sand for winter use.

In town, we repaired and rebuilt 30 basins, painted crosswalks and parking stalls on the streets and in parking lots. We rebuilt the benches in the Mill Street parking lot that were destroyed by vandals and cleaned the small park in that parking lot. We replaced about 20 culverts on our roads.

Through the summer months, we had a number of hard rains. The worst damage was caused to Orchard Hill Road. We received a call at 5:00 p.m., worked until 12 midnight and used 500 yards of bankrun gravel and 40 feet of 24-inch culvert to open the road for the Water & Light to repair the power at the end of the road. It took two more working days to complete the work to put the road back to its original condition and better.

DEPARTMENT OF PUBLIC WORKS

We replaced many signs, mostly street signs, no parking signs and speed signs. We rebuilt Easy Street, per order of town meeting and that street is now on our regular maintenance. We also paved Bryant Street, Hadley Street, Evergreen Street, Upper Hill Street, Crane Street and Remick Street.

Due to the late start up of Pike Industries, we did not get all the streets paved that we planned for this year. In addition, we began a guard-rail replacement system, replacing the old steel, cable and post with steel posts and railings.

Through our year-round duties, we checked troubled manholes and picked trash on Main Street for the Town Building and the Library. This is done two to three times a week.

I would like to thank the Water & Light Department, Fire Department, Police Department and Brian Lineman for their help with different projects through the year.

The most exciting highlight for our department was the naming of Employee of the Month, for the entire Highway Department. We feel privileged that our community has picked us for this honor.

In closing, we would like to thank the taxpayers for their support of the Highway Department.

Respectfully submitted, Larry Jackson Superintendent of Public Works



dedicating the town's street sweeper in honor of longtime public Ingerson join with members of the MacLeod family of Littleton in Public Works Superintendent Larry Jackson and Selectman Burt works department worker Norman MacLeod, who died last year.

LITTLETON TRANSFER/RECYCLING CENTER Annual Report 1996

The Littleton Transfer Station and Recycling Center completed three and one half years of operation this past December of 1996.

The amount of Municipal solid waste, construction and demolition debris deposited at the Transfer Station grew by 8% and 30% respectfully. The recycling rate grew by 6%. Approximately 60% of all Municipal solid waste was recycled and 30% of all construction and demolition debris.

Markets for the sale of recyclables was very soft in 1996 and the outlook for 1997 is not much brighter. However, citizens who used the Transfer Station collectively saved themselves \$55,500 in avoided disposal cost. In addition \$20,000 dollars was generated through the sale of recyclables.

The environmental impact of the recycling of just paper fiber, (junkmail - cardboard) is significant in three and one half years of operation. The recycling of paper products through the Transfer Station has had a positive effect on the environment.

Approximately: 31,280 Trees were saved, 142 Acres of woodland were left standing, 7,728,000 Kilowatt hours (kwh) of electricity was saved; 12,880,000 average american homes could be run monthly on the (kwh) saved; 12,888,000 gallons of water were saved; 515 standard size swimming pools worth of water was saved; 110,400 pounds of effluents were not emitted into the air; 5,520 yards of landfill space were saved; A savings of \$97,000 were saved on tipping fees.

It pays three ways when you recycle through the Transfer Station. You save disposal fees, you help offset the operating cost of the Transfer Station and you help keep our New Hampshire environment green and healthy.

LITTLETON TRANSFER/RECYCLING CENTER

As in the past the Transfer Station will continue to seek out new items to recycle. A Pilot program of institutional food waste recycling will begin in April.

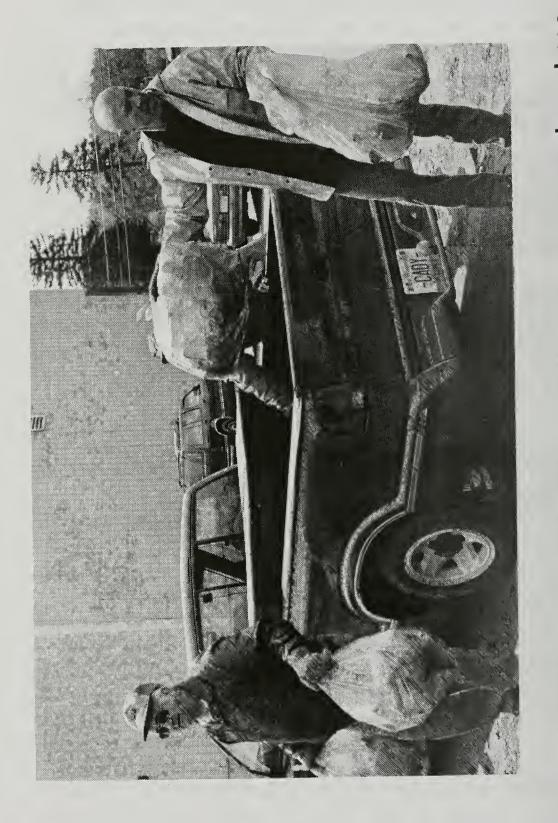
Methods and ways of recycling construction debris and electronic equipment will continue to be explored by the Transfer Station.

In 1997 a Recycling Committee will be set up by the Town. The purpose of the committee will be to help educate the general public on the importance of recycling and its impact on the solid waste disposal problem.

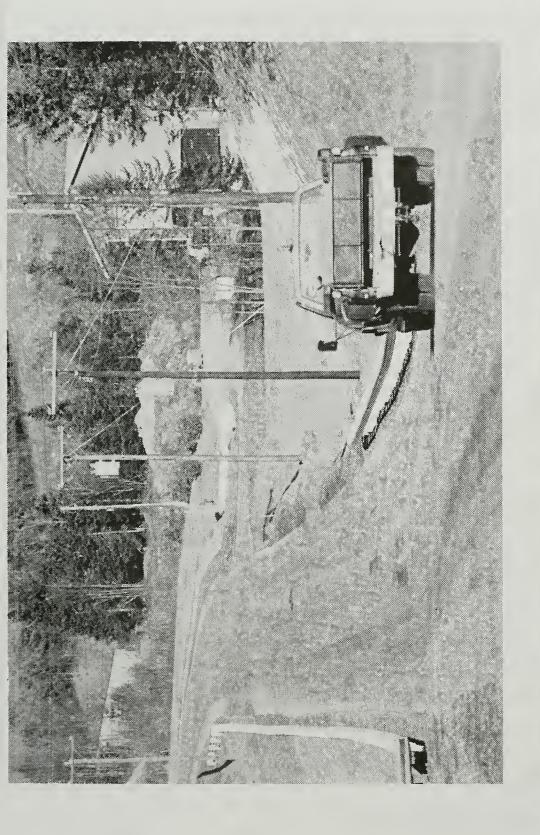
The Transfer Station is always open to comments and suggestions by the citizens of Littleton. Please feel free at any time to ask for a guided tour of the facility.

You will find there is much more to the operation than meets the eye.

Respectfully submitted, Anthony F. Ilacqua Recycling/Transfer Station Manager



Volunteers for the annual Earth Day clean-up remove garbage bags full of roadside trash from the back of a pickup truck.



A pickup truck makes its way along the newly constructed section of Mount Eustis Road just south of the town recycling center.

LITTLETON WASTEWATER TREATMENT PLANT Annual Report 1996

The Wastewater Plant has just gone through its best year ever. The Littleton plant has won Plant of the Year for the State of New Hampshire, Region I. By winning this award, we are now in contention for the National Award. We will know the results in October, 1997.

The goal for this award was set three and one-half years ago, by negotiating a new contract with Woodard and Curran. It has been a good private and public relationship. They have developed innovative ways of replacing worn out motors and pumps with more efficient and cost effective measures. Many of the pumps and motors have been put on timers, so they are able to run on off-peak hours. By working with the Superintendent of Public Works, the Town Engineer and the Highway Department, we were able to take a very poor running line stabilization system and replace it with a new cut-flight system, that now works with efficiency and creates a cleaner environment.

Many hours have gone into the plant cleaning, painting and planting trees to enhance the appearance. The grit room was inspected and modified to run more efficiently.

By completing everything mentioned above and other numerous tasks, the plant was able to win this award.

In closing, I would like to thank Dave Sircle, Regional Manager; and Maurice Lambert, Plant Manager and staff for all their dedicated work helping the Town of Littleton to achieve this award.

Respectfully, Larry Jackson Superintendent of Public Works

Chief's Address Annual Report 1996

The Littleton Police Department is pleased and honored to share with you our endeavors and accomplishments of 1996.

Since our last Annual Report, we lost several excellent officers from both our full and part-time ranks, along with having one officer on a five month medical leave.

Congratulations are extended to Sgt. Herb Lloyd who retired in January upon completion of his law enforcement career in Littleton. Sgt. Lloyd was a very dedicated and hard working officer, and he will be missed not only by the members of this department, but the citizens of Littleton as well. We wish him much success and happiness in his new undertakings.

During the past twelve months, the officers issued 479 Written Warnings, 206 Defective Equipment Tags, 1,139 Parking Tickets and 43 Domestic Violence Petitions. They also covered 196 Motor Vehicle Accidents and assisted 187 motorists with Motor Vehicle Lockouts.

This department recorded an additional 1,106 Incidents, ranging from a Lost or Stolen Plate to Aggravated Felonious Sexual Assaults. There were 232 Motor Vehicle Summonses issued and 293 Criminal Arrests. Our Juvenile Officer and Court Prosecutor was kept quite busy in handling an additional 123 Juvenile Cases, which were disposed of in Family Court. These cases ranged from Unlawful Possession of Tobacco to Reckless Conduct with a Firearm.

Our training goals were met in 1996. Other than our Mandatory Firearms Training, the officers gained expert knowledge in fields such as; Combatting Gang Crisis, Terrorism, Interviewing Children, Domestic Violence, Interviews and Interrogation, Arson Investigations, and Emergency Driving. Continuing education not only assists the individuals in becoming better officers, but assists them in serving the town in a more professional and efficient manner.

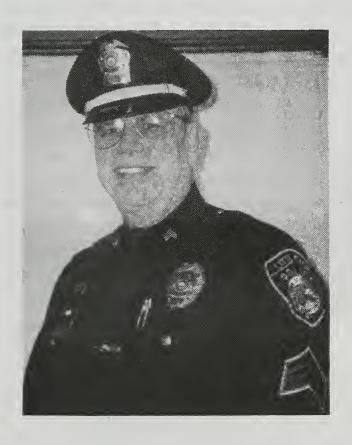
Other than performing their daily assignments, all officers remain actively involved with our Bike Patrol, Explorer Post, DARE Program, Safety Patrol, Easter Egg Hunt and numerous other requests from groups and civic organizations to either speak or make presentations.

It has been a great pleasure for this department to have had the opportunity to work closely with our neighboring state, county and local law enforcement professionals. We always appreciate their help and support, and wish to extend our sincere thanks to them.

We have several new faces on the department this year, therefore, part II of this report is entitled "Meet your Officers." I hope you will enjoy reading it.

On behalf of the men and women of the police department, we wish to extend our sincere thanks for your help and support during this past year and wish you all a very safe new year.

Chief Louis P. Babin



Sgt. Herb Lloyd:

Twenty years ago, I began my career as a police officer for the Town of Littleton under then Chief of Police Donald Nocky. The area I specialized in was motor vehicle accident investigation and reconstruction. I attended many schools in this field. I have always enjoyed the challenge of determining the cause of an accident. One of my most rewarding achievements was establishing the Littleton Police Honor Guard. The original group consisted of three regular officers and one special officer.

Today there are four regular officers. They are Sgt. Herb Lloyd, Officer Sue Bourque, Officer Dave Wentworth, and Officer Paul Smith. When Sgt. Fred Gilbert retired, I was given the challenge of cruiser maintenance, purchasing the new cruisers, responsibility for uniforms, and other related police equipment. I believe our cruisers are among the sharpest looking in the state. On January 31, 1997, I will be retiring from the Littleton Police Department. I would like to thank all of the citizens of Littleton for the privilege of allowing me to "Protect and Serve" you and our great community over these past years.



Cpl. Donald Marsh: 1 have been a police officer for 16 years and a corporal for the last three years. I enjoy doing the Easter Egg Hunt and have worked on it from its beginning. I am also the department photographer and I participate in many of the investigations. I enjoy talking with the area children and my years as a police officer have been very fulfilling.

Officer Sue Bourque: I began my career in law enforcement in August 1986 when I was hired as the Parking Enforcement Officer better known as "meter maids." In April of 1987 I was certified as a part-time officer. FromApril 1987 through April 1988 I worked as the towns full time meter maid filling in occasionally when the police department needed shift coverage. It was during this time that I found what my long range career plans would be. In April 1988, I was promoted to a full time police officer, graduating from the New Hampshire Police Standards and Training Academy in November 1988.



I currently hold the positions of the Department Juvenile Officer as well as Department Prosecutor. I continue to work closely with the Division of Children, Youth & Families, the Littleton Area Family Violence Council, and White Mountain Mental Health.

The Littleton Court Diversion Committee continues to be a great success. I am also a member of the Littleton Area-Wrap-Around Support Team. On July 1, 1996, Grafton County along with Rockingham County began the Family Division Pilot Project. Chapter 152 (HB657) an Act directing the Supreme Court to designate Rockingham and Grafton Counties for a Family Division Pilot program within the Judicial Branch and to establish such a program. I look forward to my continued success within the Littleton Police Department as well as serving the people of our community.



Officer Dave

Wentworth: I have had the privilege of serving as a full time police officer with the Littleton Police Department for the past six years, and it is my sincere hope that I am able to complete my career working for this community. As a member of the Littleton Police Department and a member of this community, I feel it is my responsibility to do my part to keep the Town of Littleton the Ninth Best Small Town in America

(and maybe even move us up in the ranks). Therefore, as well as doing my level best to keep our town safe, I have taken on several additional duties. As I am sure many of you already know, I have been working extremely hard for the last 12 months in an effort to initiate a Canine Unit for the Town of Littleton and our surrounding

communities. If implemented, the K-9 will be dual certified as a patrol/narcotics dog. What some of you may not know is that my goal has been to establish the K-9 Team without utilizing taxpayer's money (which sounds very noble, until one realizes that I am a taxpayer as well). As if trying to implement a new program in the Town of Littleton isn't a big enough challenge, I have spent the last three years as the Scheduling Officer. As you can imagine, it is no easy task ensuring that our community has police officers working 24 hours a day, 365 days a year, as well as ensuring that there are officers working all of the special events. Speaking of special events, I am a proud member of the Littleton Police Honor Guard. I have also enjoyed working on the Bike Patrol since it's conception two years ago. Lastly, I am a co-founder and advisor for the Littleton Police Explorer Post #209. For those of you who are not familiar with the Explorer Post, it was established to provide the young adults in our community who are interested in following a career in law enforcement skills, and is sponsored through the Boy Scouts of America. If any of you are interested in joining the Explorer Post or know of someone who may be interested, please feel free to contact me. Being a police officer can be very challenging, however the members of this community have made the job very rewarding as well, and for that I thank you.



Officer Paul Smith: In November 1992 I was hired as a patrolman for the Littleton Police Department. My regular duties include motor vehicle patrol, criminal investigation, court appearances, report writing, public relations, and other duties assigned by the Chief. My current additional duties include Firearms Instructor, Bicycle Safety

Program Coordinator, Evidence Officer, and Mountain Bike Patrol

Coordinator and Instructor. I am currently finished with revising the Evidence Handling Standard Operating procedure, Use of Force policy, and the Firearms Training program. I currently co-advise the Littleton Police Explorer Post and am a member of the Littleton Police Department Honor Guard. I am looking forward to continued service to my community.



Officer Bob Magoon: 1 have been a member of the Littleton Police Department for going on seven years. Being a police officer for me is a very rewarding job. There are many parts of the job that were different from when I first started. such as the Bike Patrol of which I am a member. and the DARE Program which I instruct. The DARE program is recognized not only in the State of New Hampshire but throughout the United States as well as some parts of Canada.

One of my goals in 1997 is to try to form a Citizen Police Academy. This is the result of training I had taken during the summer at St. Anslems College. Several police agencies have had great success with this program and it really helps people understand what being a "cop" is all about.



Ptl. David A. Boulanger:
I began with the Littleton
Police Department as a
part-time officer in
October of 1991 and
served in that capacity
until I was hired full time
in May of 1994. Since
that time, I have been
privileged to be the first
officer from this
department to graduate
from the enhanced 12
week Basic Police
Academy, as well as

numerous in-service training courses. I have also been placed in charge of the maintenance for the parking meters, as well as collection of meter funds, which contribute well over \$20,000 to the town budget each year. I am proud to say that this department is dedicated to providing the best service possible to the Town of Littleton, and that we take great pride in the service we provide to this community. I was born and raised in the Littleton area and personally feel a deep connection with this community. I hope to serve this town well into the next century and hope that the community can help us keep this one of the "Best Small Towns in America."



Ptl. Jeremy Craigie: In 1993, I enrolled in the New Hampshire Technical Institute in Concord for an Associates Degree in Criminal Justice. While attending college, I started Ride-a-Longs with the Littleton Police Department. In 1994,

the Littleton Police Department took me on as a Special Officer. In 1995, after successfully completing my college, the Littleton Police Department hired me full time under the "Cops Fast" program. I have received training in numerous subjects to include: Part-Time and Full Time Police Academy, Interviews and Interrogations etc. I am interested in prosecution and accident investigations and am looking forward to joining the Littleton Police Department's Color Guard. The Littleton Police Department and I are interested in maintaining Littleton as a quiet little town.



Ptl. James Shepard:
I am proud to be the
newest member of
Littleton's Finest. After
graduating from Rutgers
University, I served for
more than a year as a
part-time officer with the
Haverhill Police
Department. I am a
nationally registered EMT
and plan to volunteer
with Ross Ambulance.
This spring I hope to join
Littleton's Bicycle Patrol.

I am also very interested in traffic accident investigation and reconstruction. Currently, I am researching new computer technologies, specifically designed for law enforcement, that would aid in investigations, and streamline the department's paperwork, thereby, increasing each officer's time spent patrolling the community. To me, serving the people is what police work is all about, so if you see me walking down Main Street, please feel free to stop and introduce yourself. I have enjoyed meeting many of you already and I look forward to meeting more of the Littleton community in the upcoming year.

LITTLETON POLICE DEPARTMENT (Pat) Patricia M.

Patricia M. Greco. Secretary to the Chief of Police - Dispatcher: Support to the Chief. nine full time officers and five part-time officers. **Duties include** preparation of reports, maintaining files and records, and assisting the public with inquires and complaints. Adhoc duties to include; pistol permits, maintaining parking ticket logs, canine release claims, preparation of financial statements and other tasks to ensure the smooth operation of the department.

Marcia Kittridge, Part-time Secretary: Mrs. Kittridge was hired in May, 1996, to assist with various duties such as; compiling monthly statistics for state and department purposes, preparation of reports, insurance information and numerous tasks depending on the current needs of a very busy department.



have been a part-time officer in Littleton for almost six years and am a member of the Department's Bicycle Patrol. As a part-time officer, I am held to the same high standards as a full time officer. My duties are the same as the full time officers, as well as my training and

field experiences. When you see me on the street, please stop and talk. We're here for you.



S.O. Peter Wright: | have been with the Littleton Police Department as a Special Officer since October of 1995. I carry with me a variety of schooling and public service experience. Other aspects of my education include a Bachelor of Science Degree in Business Administration, **EMT-PA** (Paramedic Assistant), as well as several certificates in fire fighting science.

As a certified Special Officer for the State of New Hampshire, I enjoy serving the Littleton community.



S.O. Richard Smith:
Since 1989 I've had the opportunity to work with the Littleton Police Department as a Bail Commissioner for the Littleton District Court. During this time, I gained a good working relationship with the members of the department and realized I wanted to try my hand at law enforcement.

In the fall of 1995, I was hired as a Special Officer for the Littleton Police Department. I attended and completed the Part-Time Police Academy and have had additional field training in the department. Presently, I am able to work patrols, provide shift coverage and work special details such as parades and basketball games. The department will be providing in-service training to enhance my law enforcement knowledge and capabilities. Service to my community as a Special Officer is more gratifying than I ever expected. I am looking forward to another year of duty to the Town of Littleton.



S.O. Dan Fowler: I am a new Part-Time Officer with the Littleton Police Department. I grew up in Franconia, NH and graduated in 1990 from Profile High School in Bethlehem, NH. During my senior year, I enlisted in the United States Navy under the Delayed Enlistment Program. After graduation, I went to boot camp at Great Lakes, IL, and then to my first duty station in Norfolk VA, stationed aboard the USS Theodore Roosevelt (CVN-71), a nuclear powered aircraft carrier.

I worked as an aircraft handler on the flight deck. During my three years of active duty, I did tours in the Persian Gulf during Desert Shield, Desert Storm and Provide Comfort. I also did tours in the Adriatic Sea, working with NATO to enforce the No Fly Zone over Bosnia. I am now attached to the United States Navy Reserves at NAS Brunswick, with UR-62 A C-130 Squadron, where I fly as a US Navy air crewman.

I have always been interested in law enforcement, so I decided to apply with the Littleton Police Department. I was selected to attend the New Hampshire Part-Time Officers Academy in Conway, NH. While at the Academy, I received over 100 hours of training, as well as hands on training with the Littleton Police Department. I graduated in late October and I have now been working with this department on a weekly basis. The town of Littleton has been a big part of my life and I enjoy working with the community to make this town a safe and wonderful place for all of us to live in.



Animal Control Officer Report: The town decided in 1995 to sponsor an Animal Control Program in order to effectively deal with animal related problems such as strays, bites, noise nuisance, overpopulation, licensing, neglect, abuse, unsafe and unsanitary conditions and diseases such as rabies.

Establishing this position by choosing to hire trained, experienced personnel, equipped with the knowledge to deal with many types of animals in all these different situations, was a beneficial decision. Many police officers have neither the knowledge, nor the desire, to encounter a growling K-9, or to have to handle a sickly or injured animal, or to have to transport a wet, muddy, or even bleeding animal in their vehicle. We have encountered many situations this past year that we were glad we had the

experience, knowledge, and in some cases, the courage, to be able to handle those situations.

This past year we have encountered every reason why the town originally felt the need for an animal control position, including; strays, bites, nuisances, rabies investigations, car accidents, etc. We also continue to do weekly street patrolling. In 1995 we established an "Animal Care and Caring" education program at Lakeway Elementary. The students enjoy us sharing our knowledge about animals with them.

Hopefully, this next generation of pet owners will be well educated about pet ownership from listening to our discussions. From January 1, 1996 through December 31, 1996, we handled a total of 275 incidents of animal control, with a breakdown as follows:

Dogs (stray, nuisance, bites, injured)	172
Cats (sickly, injured)	75
Raccoon, Skunk, Woodchuck	18
Misc.	10

We've helped many townspeople and many animals this past year. Many have expressed their appreciation for what we do and the need for continuation and future expansion of this important position. We thank everyone for their support. If your pet was picked up for running at large, or we had to knock on your door and discuss your pet being a neighborhood nuisance, or we discussed proper shelter and care for your pet, please understand that this is part of our duty as Animal Control Officer, and is for the well-being of your pet and your neighbors. A professional Animal Control Program helps protect animals, as well as people, and improves the quality of life for everyone in a community. We look forward to another year of serving the Town of Littleton's people and pets!

Respectfully submitted, Randy and Mary Whiting Animal Control Officers

LITTLETON FIRE DEPARTMENT Annual Report 1996

The Littleton Fire Department is proud to serve the Citizens of Littleton and assist neighboring fire departments. The role of the Fire Department has changed, as regulation and technological advances have made their way northward. In the past year the department responded to over three hundred requests for emergency assistance. The Fire Department responds to fires, unscheduled hazardous materials releases, serious motor vehicle accidents, electrical emergencies, water rescues, confined space, high angle, and below grade emergencies. Emergency medical aid is provided prior to transportation by department paramedics and emergency medical technicians. Investigation of unknown substances, carbon monoxide alarms, and suspected flammable atmospheres are accomplished by using combustible gas indicators, organic vapor analyzers, carbon monoxide detectors, and oxygen meters.

The Littleton Fire Department is a combination department, comprised of both full time career firefighters and part time on call firefighters. All of them - full time, part time, veteran or new hire are professionals. Twenty four hour a day coverage is provided by scheduling five firefighters on a five week rotating shift, giving us two firefighters on duty weekdays and one Firefighter on duty nights and weekends. The on-call firefighters without whom we could not operate, are summoned when needed by use of a radio paging system. In addition to making themselves available to serve their community at any time, day or night, these firefighters attend training sessions twice a month, weekend training sessions, assist in public fire education, fire prevention week, community parades, numerous fund raising activities, and certification programs. The value of our on call firefighters is immeasurable, and the sacrifice firefighters and their families make is greatly appreciated.

LITTLETON FIRE DEPARTMENT

The Fire Department strives for the elimination of loss of life, injuries and destruction from fire through proactive fire safety education and code enforcement. Training sessions for business, industry, schools, and medical facilities are conducted on an ongoing basis. We are proud to be considered a fire department that helps educate and train the general public and area fire department personnel. To defend our natural resources from the uncontrolled releases of hazardous materials into the environment, and to protect all individuals, residents, guests, or visitors alike, are goals we are working hard to accomplish. The recent addition of hydraulic rams and rescue air bags to our jaws of life equipment, and the installation of a new proportional foam system are helping us to be responsive to the needs of the citizens and the community.

To maximize the talents of our full time staff each has become a specialist in an area beyond their normal scope of duties.

Captain Jeff Whitcomb is the department safety officer and chairman of the Local Emergency Planning Committee. The L.E.P.C is charged with developing a hazardous materials contingency plan for Littleton, along with identifying transportation routes, storage facilities, and users of hazardous materials in the area.

Special Deputy Todd McKee is using experience gained as a forest fire crew member, fighting wild land fires in Idaho and western Massachusetts to teach area fire wardens and deputies to the new federal standards. He also oversees the issuing of over seven hundred brush fire and three hundred incinerator permits. Todd keeps our forest fire equipment ready for grass, brush, and forest fire at all times.

Bill Brusseau is our public education officer. Bill uses his writing talents to make our weekly news letter a success. Bill traveled to Manchester many times this year to become proficient in starting and maintaining a juvenile firestarters program.

LITTLETON FIRE DEPARTMENT

Harry McGovern is the departments training officer. His skill as an instructor has been recognized by the New Hampshire Fire Academy and he became a staff instructor for the academy this year. Harry manages the Twin State Mutual Aid school, where over three hundred firefighters receive training annually.

Mike Gilbert, a veteran call Firefighter, became a full time employee this fall. He is an EMT-Intermediate and is using his advanced medical skills to provide in-service training to the department. Mike has overseen the licensing of Littleton Fire Rescue and is in charge of infection control and medical record keeping.

It is the mission of the Littleton Fire Department to strive to be on the cutting edge of excellence by exceeding expectations in providing fire suppression, rescue, and hazardous materials control. Please let us know how we can better serve you.

The invaluable assistance provided to the Littleton Fire Department by our area agencies such as Littleton Public Works, Littleton Police Department, Littleton Water and Light, Ross Ambulance, Town Engineering, State of N.H., Department of Transportation, Division of Environmental Services, Emergency Management Agency, State Police, Grafton County Sheriff's Office and members of the Littleton Emergency Planning Committee is greatly appreciated. Special thanks to the area fire departments and their members for always being available in our times of need.

Sincerely, Pete Poulsen, Chief Littleton firefighter Harry McGovern and LHS Technology Student

detector inspection and replacement program established last fall. smoke detector to Dorothy Ellingwood as part of the joint LFD/TSA Assoc. members John Alberini and Jim McMahon present a new

LITTLETON FIRE DEPARTMENT Public Education

During the past year, the Littleton Fire Department devoted a large amount of time to fire safety education throughout the community. We delivered our message to a much wider age group, from preschool aged children to our more senior members of the community. We explored both time tested and new avenues to bring forth this information.

This year's theme for Fire Prevention Week was "Smoke Detectors Save Lives, Check Your Batteries Today" Chief Peter Poulsen co-starred with Sparky the Fire Dog in a skit that delivered basic fire safety to the younger students of Lakeway Elementary. The older Lakeway students and the younger students of the high school were able to watch a number of firefighters rappel from the Lakeway Elementary School's and the Vocational Wing's roofs, respectively. Once on the ground, Chief Poulsen and the firefighters were able to answer questions and provide fire safety instruction. We hope parents take the time to read the information we pass out to the children at school. During the week we visited a number of preschools with Sparky. We talked to the children and put on our firefighting gear in front of them. This shows the children that under all the gear there is a good person who wants to help them through the situation that they are in. This year's fire apparatus parade was a huge success with forty-nine pieces participating.

A new program we implemented this year is the TSA Smoke Detector Program. We teamed up with a group of high school students known as the Technology Students Association and many of our local insurance companies who provided the program with the resources needed. Our goal was to check, service or replace smoke detectors in the homes of the town's senior citizens free of charge. We met our goal and we hope to expand and further develop the program next year. Thanks to all who helped us initiate the program.

LITTLETON FIRE DEPARTMENT Public Education

This year also saw the development of a new "character" around the fire station and in the local newspaper for the holiday season. Our new character, a gentleman named Doxie, was a medium for relating holiday fire safety tips to a large portion of the area. We hope you enjoyed reading his column. We are trying to further develop his character and have him around on a more permanent basis in the next year.

The Littleton Fire Department has set up a program to better deal with the problem of juvenile fire starters. It is our intention to work with firesetters whose ages are between the ages of two and eighteen years. We are following a program developed by Irene Pinsonneault of Fire Solutions, Inc. of Fall River, Massachusetts.

This program uses an educational process to help solve the problem of children setting fires. We hope to become a valuable asset to the community and give both firesetters and the parents of firesetters a source for help and relief.

In closing, if you have any fire safety related questions or concerns, contact us at the fire station-444-2137 or stop in. Put your professional firefighters to work for you.

Sincerely, Firefighter William Brusseau Public Education/Fire Prevention



Brusseau give Scout Master Henri Wante a fire extinguisher for the Boy Scouts. Firefighter Michael Bailey and Firefighter Bill

LITTLETON FIRE DEPARTMENT <u>Training Report</u>

The Fire Service develops its professional standards to comply with the requirement of NFPA 001 Firefighter Professional Qualifications. These are the established standards that fire departments are expected to meet nationwide. The levels of training currently used in the State of New Hampshire are as follows; Firefighter Level One-the minimum qualification for safe fire ground Operations, Firefighter Career Level-the standard for permanent firefighters, Firefighter Level 2-the basis for technical rescue such as high angle rescue and vehicle extrication. This level also requires medical training to include; patient assessment, patient care and packaging. Firefighter Level Three lays the foundation for advanced rescue covering confined space, below grade, building collapse, landslides and cave-ins.

In 1996, members of the Littleton Fire Department conducted a Level One class for firefighters in Littleton, Whitefield, Lisbon, Sugar Hill, Landaff, Twin Mountain, Randolph and Gilman Vermont. A Career Level class was held for firefighters from Littleton, Whitefield, Lancaster, Twin Mountain, Dalton and Gilman Vermont was sponsored by Whitefield Fire Department, with Littleton firefighters as instructors. Six members of the Littleton Fire Department were certified as Level Two Firefighters in January of 1996, with four more near completion. In the later months of 1996, a Level Three course was hosted in Littleton for firefighters from Littleton, Twin Mountain, Hanover, Lebanon and Franklin.

This year Littleton firefighters had the opportunity to attend several different schools. Seven members made the journey to Emmitsburg, Maryland home of the National Fire Academy and took courses in Firefighter Safety, Leadership and Strategy and Tactics.

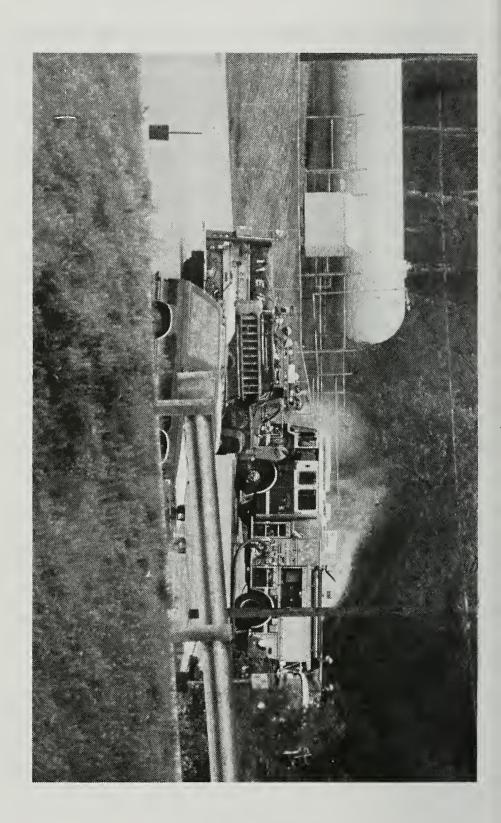
LITTLETON FIRE DEPARTMENT <u>Training Report</u>

The annual Twin State School, held in Wells River, Vermont, was attended by nine of our firefighters. Three Littleton Firefighters were utilized as instructors at this school as well. Five Firefighters went to the Meadowood Training Facility in Keene, New Hampshire this fall taking courses in water supply and pump maintenance. Our department participated in a disaster drill sponsored by the Dalton Fire Department, utilizing training provided by the E.I. Dupont Company.

This year's monthly department training included confined space rescue, rural water supply, auto extrication, advanced air pack use, training in the use of carbon monoxide detectors, combustible gas indicators and oxygen deficiency testing. Robert Fitz, the former Fire Chief from Lebanon, NH, conducted a class on fire sprinkler operation. Arson Awareness certification was accomplished by the department thanks to a course provided by the New Hampshire Fire Academy, The New Hampshire Municipal Association sponsored an Emergency Vehicle Liability class that was attended by the entire department.

In the coming year, the fire department's training schedule will be varied and comprehensive. Topics this year include; hazardous materials decontamination, the incident command system, water supply and further technical rescue just to name a few.

Sincerely, Harold D. McGovern, Training Officer Jeff Whitcomb, Safety Officer Propane leak last summer at the Hitchiner Manufacturing Plant in Littleton.



LITTLETON FIRE DEPARTMENT Medical Training Program

The State of New Hampshire, Department of Health and Human Services regulates the licensing for transporting and non-transporting services. A transporting service is able to render emergency care and transport patients to the closest medical facility a non-transporting service is able to perform patient treatment and stabilization until the transporting service can arrive.

These agencies also regulate the four levels of training and certification. The State of New Hampshire recognizes the following levels of certification.

First responder - The first responder is trained in patient assessment, splinting, and stabilization of the patient.

EMT-B - The EMT-B is very similar to the first responder. The EMT curriculum is further in-depth and provides a wider range of skills.

EMT-I At this level the provider has an advanced level of patient assessment and is able to start intravenous lines.

EMT-P - A paramedic performs advanced medical treatment coupled with the introduction of life saving medications to optimize pre-hospital care.

The Littleton Fire Department is licensed as a non-transporting service. We provide emergency medical assistance at fire scenes, car accidents, and rescue calls. We have thirteen members that are trained medically ranging from first responder to paramedic.

We feel that these skills will enable the Littleton Fire Department to provide a better service and assist the other emergency agencies in our town

Sincerely, Michael Gilbert, Firefighter Todd McKee, Firefighter

LITTLETON FIRE DEPARTMENT Wildland Firefighter Training

The increase in wildland fires nationwide, along with a larger increase in wildland fires entering urban areas has created the need for better wildland / urban interface. The National Wildfire Coordinating group developed wildland Firefighter training levels to prevent injuries and death to wildland firefighters. These standards have been adopted by the National Fire Protection Agency as NFPA 105 1 Wildland Firefighter Professional Qualifications.

To comply with these standards New Hampshire has adopted NWCGS -130 and S-190 courses. These new courses include using maps and compass, fire shelters, standards for survival, firing devices, and securing the control line. The initial "train the trainer" course was held in Belmont last summer. Fortunately, three special deputies, who were also instructors, were able to attend and become certified to teach the new courses. These courses will be taught to area fire wardens and deputies to ensure safe effective wildland fire operations.

The State of New Hampshire belongs to a nationwide compact that provides for national and regional help for wildland fires New Hampshire sends wildland fire crews to other states every year. To be eligible to be on a wildland fire crew a firefighter must pass a physical fitness test, be certified level 1, and be certified to S-130 and S-I90. Additional training is received at Bear Brook State Park, during annual fire wardens training.

I was fortunate to be able to go to Idaho as a crew member this past fall, and I was sent to western Massachusetts the previous fall. All wages for state crews are paid by the government, so valuable training is received at no cost to the Littleton Fire Department. I am using my experience and training to assist our regional forest ranger in training area wardens and firefighters. I will also teach the course as part of the required certification for our firefighters. Required "step testing", the physical fitness standard will be conducted at the Littleton Fire Department for any area firefighters wishing to join a state team.

LITTLETON FIRE DEPARTMENT Wildland Firefighter Training

Please remember that a permit is required for all outdoor fires, except when the ground is snow covered. Please call us at 444-2137 when burning brush during periods of snow cover. This will help reduce false fire reports. The only materials that may legally be burned in an incinerator are paper and unpainted wood. Incinerator permits are renewable by May 1.

Sincerely, Todd McKee Firefighter Special Deputy

LITTLETON FIRE DEPARTMENT

Staff Positions

Chief Peter Poulsen
Captain Jeff Whitcomb
Firefighter Todd McKee
Firefighter William Brusseau
Firefighter Harold McGovern
Firefighter Michael Gilbert

Call Company Roster

Safety Officer Jim McMahon

Water Supply Ladder Suppression Capt. Jim Duranty **Capt. Dave Harris** Capt. Bob Reinhard LT. Greg Thompson LT. Paul Smith LT. Mike Bailey FF. Steve McInerney-FF.Kevin Sorrell FF. Hank Verret FF. Tim Leavitt Clark FF. Greg Bartholomew FF. Dave Miller FF. Nick Antonucci

Rehab
FF. Tammy Ross
Ray Bushway
FF. Wes Hicks
Jim Waters

PARKS AND RECREATION Annual Report 1996

In 1996 we once again made a major improvement within the parks system, continuing to improve and expand the facilities to meet current needs.

The Apthorp Tennis Courts and Basketball Facility were completely razed and reconstructed while adding better drainage during the process. They will be open for use this Spring.

Using fencing taken from what was taken down at the old Apthorp Tennis Facility, we continue to work toward totally fencing in the Apthorp Common area. Also Apthorp Common, bleacher pads were poured and bleachers put in place. Dugout pads were also poured with the dugouts to follow soon.

The Norton Pike Field also saw some improvements through the joint efforts of the Littleton Babe Ruth League. The dugouts were begun and are near completion. At the soccer end of Norton Field more blasting was done in efforts to get a more level playing surface.

Along with a major seeding program and the purchase of a "Water Wheel" for irrigation, the playing field at Remich Park was noticed and commented on, for its improvement, by all the visiting schools and officials. Job well done to Parks Superintendent Brian Lineman.

The "Cultural Week-end" and the Fourth of July Celebration were both widely attended.

"The Friends of Remich Park" continue to upgrade the playground area. This past year they added toddler equipment to this area of the Park.

PARKS AND RECREATION

Through the efforts of Lucy Magoon and Clinton Clough, the Littleton Garden Club, concentrated their work around the Gazebo. Lucy ringing the Gazebo with a perennial flower bed. Clinton went in with equipment this past winter to put in drainage to ease the saturation in that area of the Gazebo. Thank you for your donated services.

We wish to thank Alan Smith, Summer Program Director and Brooke Covey, Pool Director for well done summer jobs. Also thanks go out to all Department Heads with the Town who generously give of their departments to help ours. Thanks to the many others who give of themselves to aid in the improvements of the Littleton Parks.

Respectfully in Recreation, Bob Whitcomb Jim Lindorff Jon Wood

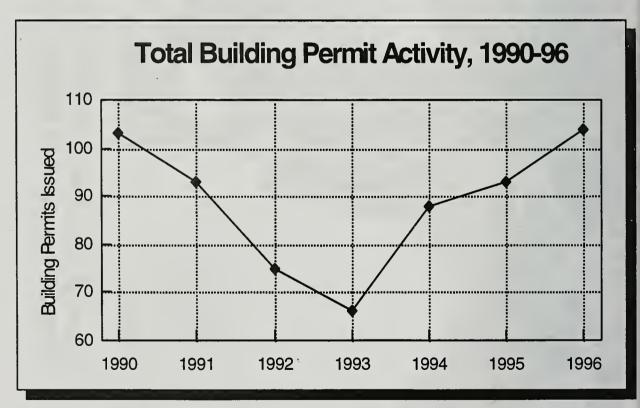


A Scene from the 1996 Native American Cultural Festival/ Weekend at Remich Park.

LITTLETON PLANNING BOARD Annual Report 1996

The Planning Board met a total of 27 times in 1996, hearing sixteen cases resulting in the creation of 17 new lots and 8 lot line adjustments. Building permit activity continued to increase for the fourth straight year, exceeding 1990 levels.

There were 104 building permits granted in 1996, 11 more than in 1995. There were 12 permits granted for the construction of new homes, 16 permits for the placement of new mobile homes, 49 permits for additions/alterations, 17 permits for demolition or moving a structure, and 3 permits for the construction of a fence. 3 zoning clearance permits were also issued. Commercial development permits included 1 for a new hair salon, 2 for new auto service centers, 1 for a new propane distribution tank, 1 new auto body garage, and 1 permit for a new ATM facility.



Board members attended the annual Municipal Law Lectures, sponsored by the New Hampshire Municipal Association, in order to further their understanding of complex planning and zoning laws. The lectures are held on an annual basis at the Littleton Opera House, discussing different topics each year. Board members also attended the Office of State Planning Annual

Spring Conference as well as a fall conference on Growth Management.

The Board spent a great deal of time and effort working on the Littleton Master Plan in 1996. With the help of Rochelle Hickmott, who worked part-time in the Planning & Zoning Office this summer, the section of the Master Plan dealing with our Community Facilities was rewritten. The Board has been making additional changes during its preliminary review of the section. This important section of the Master Plan, which deals with such topics as: Police and Fire Protection, Roads, Waste Management, Health Care and Recreation, should be ready for a public hearing, final review, and adoption by the Board, sometime in 1997. Revisions to other sections of the Master Plan are also "in the works".

In spite of this, progress on revising the Plan has been frustratingly slow. One reason for this is that the Board wants the Master Plan to be a document for the whole town, not just the Planning Board. As a result, the Board feels it is important to take the time to ask community leaders and other citizens how they think the Town of Littleton should grow, and there are many opinions to seek out and consider. Anyone interested in participating in this important effort is urged to contact the Planning and Zoning Office, or a Planning Board member.

The Board wishes to extend its thanks to Charlie Ryan for the use of a multi-directional microphone at our meetings over the past year.

The Planning Board currently consists of six volunteer members, one Selectman and one alternate member. If you are interested in becoming a member of the Board, please contact the Planning and Zoning Office at 444-7078. The Town Planner will forward your name to the Planning Board and the Board of Selectmen.

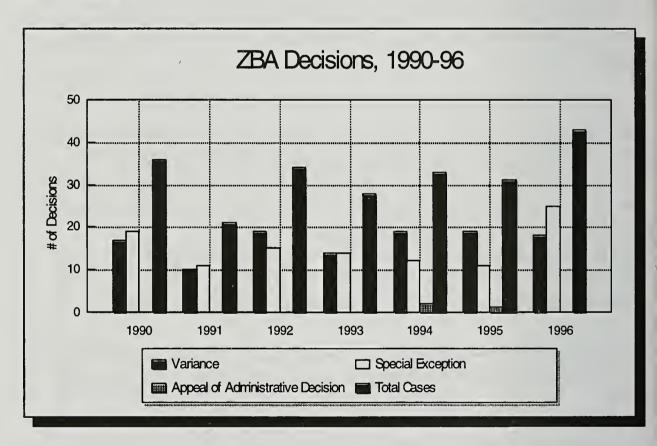
Respectfully submitted, Robert C. May, Jr., Chairman Charlie Ryan, Vice Chairman Burt Ingerson Selectman (Ex-Officio) Tony Illacqua

Paul McGoldrick Don Merrill Vincent Satinsky Don Butson, Alternate

LITTLETON ZONING BOARD OF ADJUSTMENT

The Board of Adjustment had a busy year, meeting a total of eighteen times and hearing forty-three cases. This was an increase from the thirty-one cases heard in 1995. Of the forty-three cases, twenty-five were Special Exceptions, and eighteen were Variances. Nineteen of the Special Exception applications were granted, four were denied and two were withdrawn. Fourteen of the Variances were granted and four denied.

There was one joint public hearing held with the Planning Board for the purpose of reviewing an application for commercial excavation.



Board members attended the Municipal Law Lectures sponsored by the New Hampshire Municipal Association to further their understanding of complex planning and zoning laws. The lectures are held on an annual basis at the Littleton Opera House, discussing different topics each year. Board members also attended the Office of State Planning Annual Spring Conference for Planning and Zoning Board Members in Concord.

The Board currently consists of five full-time members, and two

alternates. All members are volunteers and are asked to attend up to two meetings a month. If you are interested in serving on the Zoning Board of Adjustment, please contact Stu Baker, Town Planner at 444-7078. Your name will be forwarded to the Zoning Board and the Board of Selectmen.

Respectfully submitted,

Eddy Moore, Chairman Mike Lombardi, Vice Chairman David Crowell Ron Hemenway Peter McCabe Burton Ingerson, Alternate Faye White, Alternate

Annual Report 1996

We started the year with enthusiasm when Kathryn was presented the Citizen of the Year award by presidential hopeful, Bob Dole. Ellen, Steffaney, Gwen Howe and Library Board Chair Mary Boulanger were on hand with kazoos to celebrate the event.

In February, we were visited by Teddy Roosevelt, who had a heart to heart talk with state representative, Dick Hill.

We had another successful year with the Quest Program, a series of after school events for children. Sally Sherrard, from the Kindercenter was the Quest director.

The homeschool children of the area had their first annual project exhibit. The highlight for the children was Cassie Merrill's dissection of her earthworm model. The circus train by the Vander-Heyden children decorated our children's room for the entire year.

The Summer Reading Program took advantage of the Olympic theme by using the title, "Reading, the Best Game Around." Highlights were the outdoor B. J. Hickman Magic Show and the Fourth of July bicycle parade with vehicles and children of all sizes and shapes dressed in red, white and blue. When the sixweek program ended in July, 198 children had read a grand total of 5,545 books in a six-week period, with 137 receiving certificates for strong finishes in the Twelve-book event.

Members of a symposium called, "Images of the White Mountains" stopped in Littleton to view the art at the Library. Led by Dartmouth professor, Robert McGrath, the group admired the paintings of Edward Hill. The Littleton Library has one of the finest collections of Edward Hill paintings in the country, according to McGrath. This was nice to hear since the Library Board had committed \$4000 from the Fund Drive towards the restoration of one of the most popular paintings, "Eagle Cliff From Echo Lake." That was the good part; the bad part is that Littleton owns sixteen Hill paintings. Fortunately, not all of them are in need of restoration.

LITTLETON PUBLIC LIBRARY

Library Trustee, Val Poulsen and his whole family got involved in the crating and transportation of the painting to Massachusetts.

In the same spirit, an anonymous donor gave the library a collection of stereoscopic views valued at more than \$1000. With 10,000 views on hand, the library has the second largest collection of Kilburn views in the country. The views are in pristine condition because they were given to the library in their original paper wrappers when the Cottage Street factory closed.

We were pleased to welcome Betty Jean Steinshour for her third appearance in Littleton. She brought the authors Willa Cather and Gertrude Stein to life in the reading room at the library.

Seventh grade students Kathryn Rapp, Meryl Stinehour, Johanna Wogaman and Eamon Thrall have been sharing their reading and listening skills with second graders throughout the winter. Reading Partners can be found clustered in the children's room on Thursday afternoons, giving the second graders the boost they need to strengthen their vocabulary and reading skills.

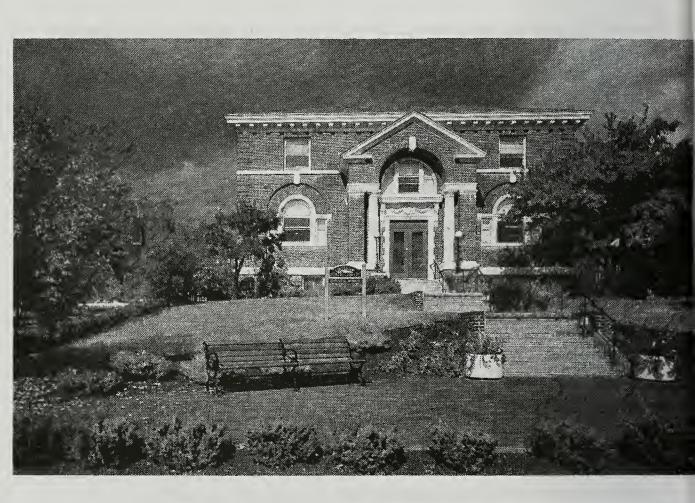
In December, many children came to the library to visit with Santa Claus. The Littleton Chamber of Commerce sponsored a series of Saturday morning activities to celebrate the season.

By far, the highlight of 1996 was the start of construction of the handicap access entrance in the rear of the library. This beautiful new doorway and lift will be the entrance of choice for many people. The stairway has only seven steps to reach the main desk. In 1986, the Board of Library Trustees submitted an article requesting \$143,000 "for the purpose of making improvements to the library to provide safe and reasonable accessibility to the library for the elderly and the handicapped." With the modifications in the interpretation of the Americans with Disabilities Act, a lift took the place of an expensive elevator, and the library staff is able to welcome all of the citizens of Littleton. We couldn't be happier.

LITTLETON PUBLIC LIBRARY

Thank you to the members of the 1986 Board of Library Trustees for their vision--Gwendolyn Howe, Sharon Edgar, Mary Sue Kelly, Constance Bacher, Ruthanne Price, Ralph Aldrich, Marcia Bellmore, Robert Pavlick, and Mosley Tallman.

Respectfully submitted, Kathryn T. Taylor, Director



LITTLETON PUBLIC LIBRARY

STATISTICS

Books purchased	1,500
Books donated	560
Books discarded	750
Total Books	43,349
Adult Circulation	42 829

Adult Circulation	42,829
Juvenile Circulation	21,242

Total	64,071
1 0 101	0.,0.

Littleton Borrowers	3,675
Non-Resident	117

Total 3,792

OF THE FOLLOWING PEOPLE

MARION ALLEN
JAMES ALT
ELEANOR BLACKBURN
YVONNE BRONSON
STEVEN CARBONNEAU
CHRISTOPHER CARLSON
JOANNE "JEAN" CLARK
CHARLES CLAYPOOL
BERTHA COOK
CHARLES "CHUCK" CRAIGIE
MARC CULLEN
GLADYS DAINE
CLARA DAVIDSON
MARY DE SIMONE
FRANK DUDLEY
MARGRET EIGENSATZ

NORMAN KINNE MILT KITTRIDGE BARNEY KNAPP PAULINECOLPITTS KOEHNEN HENRY LABARRE RODERICK MACKENZIE NORMAN MACLEOD PAULINE MALOY LINDA MCGOLDRICK DEBORAH MCILWAINE BEA MILES MARY MONAHAN VI PARADICE MADELINE PHILBROOK "PICABO" ELIZABETH PIKE

DAVID GEORGE GALE YVONNE GARDNER ROGER PINEAULT ALBERT RECKS

LITTLETON PUBLIC LIBRARY DONATIONS HAVE BEEN GIVEN IN MEMORY OF THE FOLLOWING PEOPLE

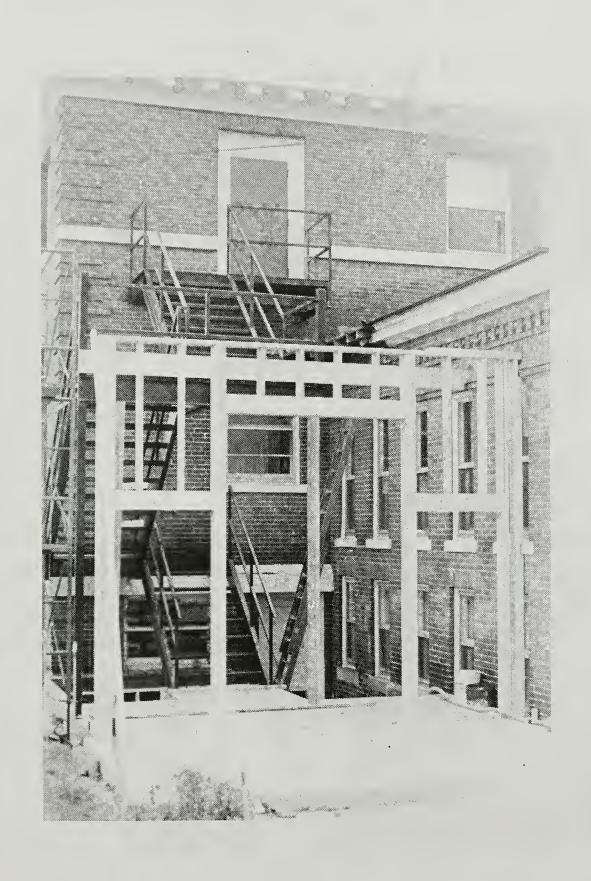
DOUG GARFIELD
ALICE GOODELL
CHARLES HASKINS
JOHN HAYDEN
MILDRED HODGDON
MARY LOU HOOD
ALICE KEENAN HYDE
GUY KELLEY

RALPH RILEY
JOSEPH ROY
CHIEF HOWARD SANBORN
ROBIN BOUFFARD SCHOFIELD
ELIZABETH SHATTUCK
JOHN SPENCER
ERNEST "RED" THOMPSON

KELLEY MARY THYNG
JOHN D. & MARGARET S. CORNELIUS

BOOKS HAVE BEEN GIVEN TO CELEBRATE BIRTHDAYS OF THESE CHILDREN

ALYSA BERWALD
CASEY BERWALD
EBBIE & HENRY CHARLTON
ELISE HANKS
CASSIE MERRILL
KADI MERRILL
ALEXANDRA MILLS
HANNAH MARIE SMITH
ZACHERY STEELE
SARAH STINEHOUR
SEAN STINEHOUR



Start of Construction of Handicap Access

Helpers at Library Book Sale

LITTLETON WATER AND LIGHT DEPARTMENT Annual Report 1996 65 Lafayette Avenue 444-2915 FAX 444-2718 AFTER HOURS 444-2137

In 1996 significant improvements were once again completed on the Town's electric and water utility infrastructure. We saw continued declining sales and revenues in the water department as 3.7% less water was sold in 1996 than the year before. Likewise the sale of electrical energy rose only 0.8% from 1995. In 1996 the electric tariff was modified such that the minimum threshold for charging KW demand rose from 3.0 to 5.1 KW. Raising the KW threshold resulted in savings of about \$40,000 for commercial accounts. Despite sluggish sales and declining revenues, both the water and electric accounts made modest surpluses in 1996 as shown in the auditor's report. During the Water and Light budget and public hearing process this past Fall, budget savings relating to insurance, computer, and other expenses were able to be made so that the electric and water tariffs will not change in 1997. In fact, the Littleton Water and Light has not raised the electric tariff since 1990 and three electric tariff reductions have been made and passed onto customers since 1990. Littleton continues to offer the lowest residential rate in New Hampshire for residential customers using 750 KWH per month or more. Much of the reason for declining electric rates has been due to stable oil and gas prices and a surplus of generation in New England.

ELECTRIC

In 1996 34.5 and 7.2 KV line extensions were made in the Industrial Park to the Lisbon town line such that we can now serve new industrial users on the Mt. Eustis Road. Also, existing service was upgraded from Beacon Street to Highland Avenue to the Brook Road. The Department continued the practice of aggressive line clearing which has resulted in fewer electrical outages in each of the last three years. For 1997 the Department will implement a new policy of public advertisement and individual notices before beginning line clearing.

LITTLETON WATER AND LIGHT

In July 1996 the Federal Energy Regulatory Commission (FERC) ordered Littleton's electrical wholesale supplier New England Power Company to offer open access to Littleton's transmission line at Pattenville by other power suppliers; ordered the unbundling of NEPCO generation and transmission services; and offered Littleton the opportunity to renegotiate the existing Tariff 1 wholesale contract by paying Littleton' share of NEPCO's stranded costs. The bottom line result of the FERC order is that Littleton can now buy power at competitive (rather than monopolistic) rates which potentially offers significant cost savings to our customers, In 1997 the significance of the cost savings will become clearer.

WATER

In 1996 Clinton Clough Construction completed placement of more than 8,000 feet of eight inch ductile iron pipe and better than 1/2 mile of new water services as part of a CDBG project which replaced shallow and galvanized water pipes. As part of that project a new loop feed main was constructed between Mann's Hill/Whitcomb Woods and Hill Street which should become operational early in 1997. Also, in January 1997 a new low head hydroelectric generating facility will come on line at the Gale River treatment facilities which should improve electrical reliability and lessen dependency on solar power. Dodge Construction replaced 1,200 feet of galvanized pipe on Summit Avenue between School Street and Oak Hill Avenue which provided workable gate valves and improved flows in the Oak Hill distribution area. Air and vacuum release valves were installed on the Gale River transmission main and throughout the distribution system to help prevent water hammer damage. Also, in late 1996 a new infiltration gallery intake structure on the Gale River was placed in operation such that operational problems from frazzle ice, leaves, and debris will be lessened and water quality improved. In late 1996 the Water and Light started feeding low dosages of baking soda, or sodium bicarbonate, which will provide a protective coating on the inside of old unlined cast iron pipes and minimize corrosion byproducts. In 1997 a permanent baking soda storage

LITTLETON WATER AND LIGHT

facility and feed system will be constructed, if the baking soda continues to be as successful as it has been to date. Also in 1997 we are planning construction of Gale River transmission pipeline improvements which were bid out and awarded to Littleton contractors in 1996. January 1997 is the three year anniversary of the new disinfection and treatment system which has brought the Town into compliance with the Safe Drinking Water Act (SDWA). New rules are being implemented in 1997 by the State as a result of reauthorization of the SDWA in late 1996, and the new regulations will affect our operations.

We would like to thank Budget Committee members Bob Copenhaver, Chairman, David McLure, Stan Fillion, Ralph Ross, Wayne Fillion, Don Craigie, and Superintendent Ed Betz for their assistance in preparation of the 1997 Budget. Also, we appreciate the continued assistance of Larry Jackson, Lynn Tomasetti and the Highway Department crew for their assistance, especially during winter water main breaks; the Fire Department for dispatching services after hours; and the Police Department for traffic control. We invite your participation in Commissioners' public meeting held the first and third Mondays of the month and invite your feedback to us at any time as to the effectiveness of our services to you.

A copy of the Water and Light audited 1996 financial statement will be available at the Department office in mid February and furnished to all interested citizens upon request.

Respectively submitted, Edward Hennessey, President Robert Copenhaver Donald Craigie

Board of Littleton Water and Light Commissioners

CONSERVATION COMMISSION Annual Report 1996

Again the Wetland Survey has been of help when we have made site reviews- nine of them this year. We have had to make more than one visit of some areas. We have also reviewed the intents of cut that have been filed with the town clerk.

Bill Nichols, a former alternate, is now a voting member and Priscilla Didio has become a new member so we now have a full board.

We were pleased to grant the Boy Scouts permission to use the Dells for their Klondike Derby in February. We feel it is an example of the uses that can be made of our natural areas. Littleton is very lucky to have the three areas, the Dells, Kilburn Crags, and the Pine Hill Trails set aside for our use and enjoyment.

Our new brochure is a guide to the Nature Trails in these three areas. The brochure will be available at various places in town and will be distributed to area motels and inns. We hope that residents and visitors alike will make use of the maps and information. We hope that all will make an effort to visit all or some of these areas.

On Earth Day the Conservation Commission members helped the clean-up in several sections of town. The Girl Scouts did a very good job cleaning up the Dells.

Two boys-Angus MacIver and Joshua Fisher attended summer conservation camps under the sponsorship of the Commission. We intend to continue the worthwhile project of helping youngsters attend these camps.

CONSERVATION COMMISSION

The Americorps with the guidance of Lynda Mahoney and the help of some of Larry Jackson's town crew repaired the fence at the Dells.

Two members of the Commission attended the annual meeting in Concord. It is hoped that more members will be able to do so this year.

In 1997 we would like to replace the culverts on the Crags Trail and do some refurbishing of the trail itself. We are also planning to replace the gates at the Dells.

With out the help of all the members of the Commission it would be impossible to do what we have done in 1996 and what we plan to do in 1997.

Respectfully submitted, Gwendolyn Howe, Chairman Conservation Commission

RIVERBEND SUBCOMMITTEE Connecticut River Joint Commissions Annual Report 1996

Representatives from riverfront towns in the Riverbend region have been meeting monthly to complete the river corridor management plan. Our subcommittee, made up of appointed citizens representing local business, agriculture, local government, riverfront landowners, recreation, and conservation, has been looking into the river issues we consider important to each community in the region. We and the other four subcommittees have created this plan completely by consensus. This is truly an historic event: no one has ever attempted to construct a citizen-based plan for a river as large as the Connecticut, and certainly not on a bi-state basis.

The plan provides a home-grown blueprint for how all of us -communities, landowners, businesses, agencies --can recognize what an asset a great river like the Connecticut can be to our towns. The plan focuses on water quality, fisheries and aquatic habitat, wildlife, agriculture, forestry, and recreation and access.

The plan is now being prepared for printing and will be ready for public review this spring. The Connecticut River Joint Commissions will invite the planning, zoning, and conservation commissions, selectmen, and the public to consider which of its findings and recommendations our town might consider for adoption. We welcome anyone who is interested in learning more about the plan to contact us in the meantime.

A study just completed for us shows that river-related recreation in the NH riverfront towns of Pittsburgh to Haverhill is now a \$26-31 million dollar business. We also participated in a study of recreational use, and found that the section from Guildhall and Lancaster south to the head of Moore Reservoir is more lightly used by fishermen and boaters than it is farther north.

RIVERBEND SUBCOMMITTEE REPORT

The Riverbend Subcommittee is closely following the relicensing process for the Fifteen Mile Falls hydro development, and has been consulted by New England Power Company and the agencies and various other groups which are participating in this process. A draft of our plan was presented at a meeting of these groups in September. The Subcommittee anticipates that the final plan will be considered by the Federal Energy Regulatory Commission before the new license is issued.

The Riverbend Subcommittee of the CRJC, formed in 1993 under the NH Rivers Management and Protection Act, includes riverfront towns from Lancaster to Haverhill, NH and Guildhall to Newbury, VT. In addition to preparing the plan, the Subcommittee advises the states and the CRJC on actions that could affect the river. The Subcommittee is advisory and has no regulatory powers. All meetings are open to the public and take place on the fourth Thursday of each month from 7-9 pm at the Littleton Community House. Citizens are encouraged to attend and contribute their ideas. If you wish to serve on the Subcommittee, please contact the selectmen.

Peter Poulsen
Carl Schaller
Littleton Representatives

GLENWOOD CEMETERY ASSOCIATION, INC. Annual Report 1996

1996 proved to be a busy year for the limited manpower of the Glenwood Cemetery Association. Totals for burials in Glenwood Cemetery, St. Rose Cemetery, and Wheeler Hill Cemetery were 62, of which 20 were cremations. Cremations being approximately 30% of burials seems to fit the trend of the increasing popularity of cremation of loved ones.

Due to a spring and early summer of large amounts of rain the crew kept busy in the growth related projects such as mowing, trimming around monuments and markers, trimming hedges and shrubbery, etc. Also storms with high winds caused large amounts of brush, limbs, and damaged trees to clean up.

New signs were installed at all the entrances to the cemeteries, These signs read as follow:

NOTICE OF RULES and REGULATIONS
Open daylight hours only.
One flower arrangement per grave except during Memorial Day time.

Summer flowers removed October 15. Winter arrangements removed April 15. No dogs - leashed or unleashed, No bicycles, horses, snow machines, ATV's rollerbladding or cross-country skiing permitted.

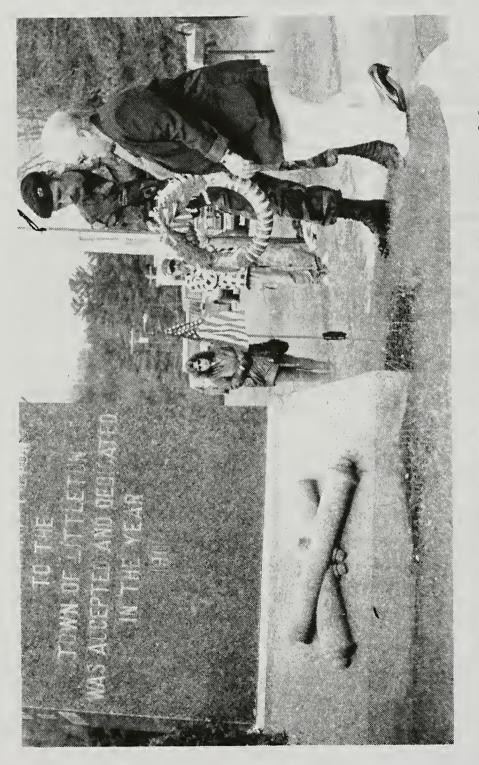
GLENWOOD CEMETERY ASSOCIATION, INC.

We sincerely ask for your cooperation with these regulations as they will assist with the beautification of the cemeteries as well as show due respect for friends and relatives buried in the cemeteries.

Once again anyone wishing to purchase a burial plot or those having any questions or concerns regarding any of the cemeteries in Littleton please write:

Glenwood Cemetery Association P.O. Box 497 Littleton, N.H. 03561

Respectfully submitted, Paul W. Harvey, Secretary /Treasurer Glenwood Cemetery Association



monument at Glenwood Cemetery on Veteran's Day Howard Shawney VFW Post 816 Auxiliary President Joyce Andrews lays a wreath at the soldier's

REPORT TO THE CITIZENS OF DISTRICT ONE Annual Report 1996 By

Raymond S. Burton Councilor - District One

It is an honor to report to you as a member of the New Hampshire Executive Council. The Executive Council is five in number and serves much like a Board of Directors at the top of your Executive Branch of State Government in Concord. We vote on most contracts over \$2,500 to outside agencies (individuals and municipalities), major permits to use state waters, 267 unclassified positions as Branch of State Government, and the entire Judicial Branch of NH State Government is voted in by the Governor with the advice and consent of the Executive Council. We also vote on gubernatorial nominations of hundreds of citizens to various boards and commissions as prescribed by NH Law.

Anyone desiring further information should write or call our State House Office (listed below).

Citizens in this region should be attentive to several projects:

- 1) The statewide Health Care Council's 18 month planning project will be coming to conclusion in December of 1997. There are three very active Councils in this District. Information can be obtained by calling Commissioner Terry Morton, Department of Health and Human Services at 1-800-852-3345.
- The ten year highway planning process will be underway this coming Summer and Fall. I will be conducting at least three hearings in this district to ascertain regional needs. Information on this project can be obtained by calling Commissioner Leon Kenison, Department of Transportation at 271-3735.

REPORT TO THE CITIZENS OF DISTRICT ONE

- The NH Joint Tourist Promotional Program will, I expect, be funded with at least \$500,000 to be matched by local Chamber of Commerce and tourist groups to promote your region. Information on this program is available from Commissioner Robb Thomson, Department of Resources and Economic Development at 271-2411.
- 4) There is approximately \$172,000 waiting to be matched by local economic development promotion dollars from local groups. Information can be obtained on this program from Director Norman Storrs, Economic Development at 271-2341.
- There is about 10 million dollars waiting for applications from local governments for Community Development Block Grants to improve your local town and area. Information on how to apply can be obtained by calling Director Jeff Taylor, Office of State Planning at 271-2155.
- 6) Local towns, cities, counties, and eligible organizations should be aware of the large Federal and State Surplus Distribution Programs. The State Surplus Distribution Center is open to the public at White Farm on Clinton Street in Concord, NH on Mondays, Wednesdays, and Fridays. Further information may be obtained by calling Supervisor Art Haeussler, Surplus Distribution at 271-2602.
- 7) Citizens and groups concerned with disabilities should be aware of the large number of services available from the Developmental Disabilities Council. Further information is available by calling Director Alan Robichaud at 271-3236.
- The Department of Environmental Services covering water, sewer, air, lakes and rivers has available information and financial resources and can be reached by calling Commissioner Robert Varney or Assistant Commissioner Dana Bisbee at 271-3503.

REPORT TO THE CITIZENS OF DISTRICT ONE

9) The Department of Health and Human Services including elderly, mental health, human services, public health, drug and alcohol abuse are all referred to commissioner Terry Morton at 1-800-852-3345.

Our State Government is small, effective and efficient. It is amazing how many services (technical information and financial assistance) are available to eligible applicants.

Please call my office at any time. I am at your service!

Raymond S. Burton State House - Room 207 Concord, NH 03301 Tel. (603) 271-3632

ROSS AMBULANCE Annual Report 1996

In 1996, Ross Ambulance Service experienced a 5% increase in call volume.

We continue our commitment to offer the highest level of medical field care in the State of New Hampshire, the paramedic level. With the success of our advanced life support (ALS) skills at the EMT-Intermediate level, and in keeping with our commitment to provide quality medical care to the Town and surrounding communities we service, we are working in a coordinated effort with Littleton Regional Hospital, our community hospital, to train EMT-Basics to advance to the ALS level, which is the foundation to build upon and enhance medical field care.

National statistics have shown that patient survivability and outcome are dramatically increased with ALS interventions. With our training at the two ALS levels, and at the direction of our medical control, Littleton Regional Hospital, we are able to offer skills and treatments for our patients, including the administration of a wide range of cardiac and respiratory drugs which would normally be given in the hospital setting.

We continue to train individuals and organizations within our community with CPR and First Aid courses, as well as on-going continuing education for other pre-hospital care providers.

Respectfully Submitted, Timothy B. Page, EMT-P General Manager

TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER Annual Report 1996

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing any ,open burning, Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the N.H. Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws please call our office at 271-2217.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments.

REPORT OF TOWN FOREST FIRE WARDEN 1996 FIRE STATISTICS (Cost Shared)

FIRES REPORT	TED BY	CAUSES OF FIRES REPORTED	
Belknap Carroll Cheshire Coos Grafton Hillsborough Merrimack Rockingharn Strafford Sullivan	06 07 13 10 12 19 14 15 05 06	Debris Burning 3 Campfire 1 Power Line 0 Railroad 0 Equipment Use 0 Lightning 0 Children 2 OHRV 0	54642122110
TOTAL FIRES	107		

[&]quot;REMEMBER, ONLY YOU CAN PREVENT FOREST FIRES!"

Respectfully Submitted,

Stephen M. Kessler, Forest Ranger Peter Poulsen, Forest Fire Warden

LITTLETON AREA HISTORICAL SOCIETY Annual Report 1996

With time fleeting as usual, we have ended another year for the Littleton Area Historical Society.

We have two new exhibits at the Museum. Littleton Stamp & Coin display is a turntable with coins, and other information from the local businesses. The other one is Norton Pike, which will be completed by early spring. We have quite a variety of products produced here in Littleton, even floor and wall tiles, which wore an item most had never attributed to Norton Pike.

The Museum is open Wednesday's year-round, and also open on Saturday afternoons in July, August, and September. Other times by appointment. Gall 444-2838.

Trained Dosents are there to help find materials or just show what is on display, directed by Barbara Hill.

Barbara Holland has done an outstanding job as a contact person for the schools. She produced a brochure for teacher use detailing our resources and encouraging participation.

The Museum was instrumental in selling a painting for one of our local artists from the display of Oils, Pastels and Water Colors.

Our gift corner has books by local authors, Linda McShane, Wilbur Willey, Floyd Ramsey and George MacAvoy. The shop carries small, interesting gifts, plus holders and baby blankets by Marguarite Clark.

It's hard to select one outstanding program from our meetings, but, "Stark Decency German Prisoners of War in New Hampshire", and David McLure's history of the honey and maple syrup business with visuals were very well received and well attended. The public is welcome and urged to attend our meetings.

LITTLETON AREA HISTORICAL SOCIETY

Summer Activities included a picnic at the Jefferson Museum and a history tour and tea at "Adair", the former Guider home, A Caravan trip to Peterborough Museum was broken up by stops at the Franklin Pierce home and lunch. This trip was previewed and planned by Winston Merrill and Beth Simonds. It was a really enjoyable day.

The membership in "The Society" is \$3.00 (single); \$5.00 (family); \$10.00 (contributing) and \$25.00 (sustaining). We invite any area resident to join our groups.

Respectfully submitted, Ardelle B. Hartford President

LITTLETON INDUSTRIAL DEVELOPMENT CORPORATION (LIDC - Nonprofit) Annual Report 1996

1996 was a busy year for LIDC Directors who have met with representatives of six companies reviewing options within the Park. We came close on one and can report excellent prospects for successful negotiations on two situations.

Genfoot America purchased their LIDC owned 20,000 square foot building in April, 1996, following a successful three year lease - the net proceeds of \$295,000.00 was added to the Revolving Loan Fund (RLF). An attractive, comprehensive RLF brochure is now available by calling 444-5246 or writing Box 439, Littleton.

The RLF program was introduced at a public meeting (September, 1996) to area elected officials, municipal leaders, realtors, bankers, the press and other interested area citizens. The RLF recently participated in the development/production of an update of the Littleton Commercial Industrial brochure. Eligible applications can come from Littleton and any contiguous community.

The new Industrial Park bridge and access road are a tremendous success. Park auto and truck usage is conservatively estimated to be 4,500/week (in & out) and Tony Ilacqua, Recycling Manager, estimates his facility adds an additional 1,000 uses/week (in & out).

Audited financial statements for years ending 6/94, 6/95 are available for review/purchase at the Selectmens office - 6/96 is expected to be available by 3/97.

LITTLETON INDUSTRIAL DEVELOPMENT CORPORATION

The Littleton/EDA \$2.5 million access road, Park improvements and expansion of fully serviced industrial zone project is expected to be completed by 9/97. The total Littleton share will not exceed \$56O,OOO, plus interest. The major component remaining is completion of road, water, sewer and power from Harrison Publishing/White Mountain Stitching 3,300 feet to the Lisbon town line.

I would like to pay special tribute to three "retiring" directors: George McAvoy, who has effectively and diligently served this community on boards of the LIDC of the 1950's and most recently with the 1975 reorganized LIDC. James Tibbetts was a founding director in 1975 and has served as Treasurer/Secretary all these years - his financial skills have kept LIDC above reproach. Joseph Wiggett has been a stalwart proponent of LIDC, both as a local businessman and as an elected Town official - he always spoke candidly and forcefully in support of LIDC at public meetings and in the press.

New directors elected at the 1996 Annual Meeting are David McLure, Carroll Campbell, Robert Paddock and Stanley Fillion - Fillion was subsequently selected as Secretary/Treasurer.

Respectfully submitted, Paul J. McGoldrick, President

Littleton Industrial Park, 1974 - December 1996

\$15,000 \$15,000 \$15,000 \$15,000 \$15,000 \$15,000 \$15,000 \$150,000 \$150,000 \$150,000 \$150,000 \$150,000 \$18,000 \$18,000 \$11,000 \$	EXPENDITURES			SOUR	SOURCE OF FUNDS	NDS ¹	
\$15,000 \$15,000 \$68,000 \$23,000 \$85,000 \$150,000 \$150,000 \$60,000 \$150,000 \$20,000 \$18,000 \$18,000 \$16,000 \$16,000			TIDC	TOWN	EDA	<u>FHA</u>	STATE OSP
\$68,000 \$23,000 \$85,000 \$150,000 \$150,000 \$60,000 \$20,000 \$20,000 \$18,000 \$18,000 \$16,000 \$16,000	Planning/Engineers	\$15,000		\$15,000			
\$85,000 \$85,000 \$150,000 \$150,000 \$90,000 \$150,000 \$120,000 \$18,000 \$18,000 \$16,000 \$16,000 \$11,000 \$1	Phase I/Land Purchase	\$68,000	\$23,000			\$45,000	
\$150,000 \$150,000 \$150,000 \$60,000 \$20,000 \$20,000 \$18,000 \$18,000 \$16,000 \$16,000 \$24,000	Burndy Road	\$85,000	\$85,000				
\$150,000 \$60,000 \$90,000 \$20,000 \$18,000² \$20,000 \$16,000 \$16,000 \$16,000	Burndy Sewer	\$150,000		\$150,000			
\$20,000 \$18,000 \$16,000 \$16,000 \$11,000 \$34,000	Phase I/Lower Road	\$150,000		\$60,000	\$90,000		
\$18,000 \$18,000 ² \$16,000 \$16,000 \$75,000 \$11,000	Phase l/Interest	\$20,000		\$20,000			
\$16,000 \$16,000 \$75,000 \$11,000 \$24,000	Kenmartin/Water-Sewer	\$18,000	\$18,000²				
\$75,000 \$11,000 \$14,000	Phase II/Study-Topo Maps	\$16,000	\$16,000				
000,000	Phase II/Land Purchase	\$75,000	\$11,000		\$24,000	\$40,000	

LIDC: Littleton Industrial Development Corp. FHA: Farmers Home Administration

EDA: Economic Development Administration OSP: Office of State Planning Community Development Block Grant

Five year note - fully paid

N

EXPENDITURES			SOU	SOURCE OF FUNDS	NDS	
		TIDC	TOWN	EDA	FHA	STATE OSP
Phase II/Road, Sewer, Power, Water, Drainage, Site Improvements	\$755,500	\$176,000	\$82,000	\$481,500	\$16,000³	
Access Road - Preliminary Engineering	\$20,000	\$5,000		\$15,000		
Access Road - Intermediate Engineering; Rights of Way; Environmental Testing	\$103,100	\$50,000	\$53,100			
Bridge OFF Ramp, Access Road; Clearing footprint through landfill-LIDC share 20%	\$35,600		\$35,600			
Access Road to LIDC Park & Littleton Recycling Center	\$777,305		\$497,305			\$280,000
Total	\$2,288,505	\$384,000	\$913,005	\$610,500	\$101,000	\$280,000

Property Tax Revenue: 1977-95 = \$2,378,400

Jobs 1996: 585

Annual Payroll 1996: \$15,500,000

Annual Economic Benefit Factor (x3): \$46,500,000

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Power line improvements

The balance of the EDA project building new facilities to the Lisbon Town line will be reported in March, 1998 Town Report - project to be completed in 1997. Allocation of all financial sources will be appropriately finalized upon project completion.

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. ANNUAL REPORT 1996

Grafton County Senior Citizens Council, Inc. works through its local programs to enhance the health and well being of our older citizens and to assist them to remain independent in their own homes and communities for as long as possible. Through eight locations throughout the County, including Plymouth, Bristol, Canaan, Lebanon, Orford, Haverhill, Littleton and Lincoln, older adults and their families are able to obtain services such as home delivered meals, senior dining room programs, transportation, social work services, information and referral, health and educational programs, adult day care, recreation and opportunities to be of service to the community through volunteering.

During 1996, 689 older residents of Littleton were able to make use of one or more of GCSCC's services. These individuals enjoyed balanced meals in the company of friends in a senior dining room, received hot, nourishing meals delivered to their homes by caring volunteers, were transported to health care providers or other community resources by our lift-equipped buses, and found opportunities to put their talents and skills to work for a better community through volunteer service. The cost to provide these services for Littleton residents was \$202,753.26.

Community based services provided by GCSCC and its many volunteers for older residents of Littleton were often important to their efforts to remain in their own homes and out of institutional care despite chronic health problems and increasing physical frailty, saving tax dollars and contributing to the quality of life of our older friends and neighbors.

GCSCC very much appreciates the support of the Littleton community for services which enhance the independence and dignity of our older citizens and assists them to meet the challenges of aging in place.

COMPARATIVE INFORMATION

From Audited Financial Statement for GCSCC Fiscal Years 1995-1996

October 1 - September 30

UNITS OF SERVICE PROVIDED

Dining Room Meals	FY 1995 61,823	FY 1996 65,473
Home Delivered Meals	100,938	102,677
Transportation (Trips)	39,655	38,976
Adult Day Service (Hours)	12,155	11,015
Social Services (1/2 Hours)	10,730	9,541

UNITS OF SERVICE COSTS

	FY 1995	FY 1996
Congregate/Home Delivered Meals	\$4.33	\$4.91
Transportation (Trips)	5.46	6.47
Adult Day Service	2.71	3.69
Social Services	11.90	12.29

For all units based on Audit Report, October 1, 1995 to September 30, 1996

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC.

Statistics for the Town of Littleton

October 1, 1995 to September 30, 1996

During this fiscal year, GCSCC served <u>589</u> Littleton residents (out of <u>1128</u> residents over 60, 1990 Census).

•	pe of ervice	Unit of Service	X	Unit (1) Cost =	Total Cost of Service
Congregate/ Home Deliver	Meals	29, 157	X	\$4.91	\$143,160.87
Transportation	Trips	6,631	X	\$6.47	\$ 42,902.57
Adult Day Service	Hours	-0-	x	\$3.69	\$ -0-
Social Services	1/2 Hours	1,358	x	\$12.29	\$ 16,689.82

Number of Littleton Volunteers: <u>60</u>. Number of Volunteer Hours: <u>6744</u>.

GCSCC cost to provide services for Littleton residents only	\$ 202,753.26
Request for Senior Services for 1996	\$ 10,000.00
Received from Town of Littleton for 1996	\$ 10,000.00
Request for Senior Services for 1997	\$ 10,000.00

NOTES:

- 1. Unit cost from Audit Report for October 1, 1995 to September 30, 1996.
- 2. Services were funded by: Federal and State Programs 51%, Municipalities, Grants & Contracts, County and United Way 14%, Contributions 12%, In-Kind donations 20%, Other 1%, Friends of GCSCC 2%.

NORTH COUNTRY HOME HEALTH AGENCY Annual Report 1996

North Country Home Health Agency celebrated **25 Years** of quality home care in 1996 by providing 40,411 home visits to 638 North Country residents. An additional 700 individuals took advantage of the care available at NCHHA community clinics offering influenza immunization, blood pressure and blood sugar monitoring and foot care.

Quality, consumer orientated health care is vital to the physical and economic health of the North Country. In collaboration with other area health care providers, North County Home Health Agency applied for and was granted funding from the State of New Hampshire Health Care Transition Fund to develop a Community Health Management Organization (CHMO). NCHHA has partnered with Ammonoosuc Community Health Services, Lafayette Center, Littleton Regional Hospital and White Mountain Mental Health and Developmental Services in the CHMO Grant Program. The goals of the CHMO are to improve ease of access to care and sharing of information among area health care providers; to develop a model of local community input into health care; and reduce administrative duplication among members.

NCHHA is always aware of the changes in the health care system and is constantly working to transition services and programs to meet the needs of the consumer, which in health care means the client and family as well as the insurance company, the physician and managed care. NCHHA is in the midst of implementing a Plan for sensible Operation to insure that NCHHA remains able, in the face of increasingly limited local, state and national resources, to provide quality home care to those in need.

North Country Home Health Agency remains an independent, community based provider of care. We appreciate the financial support your community has shown in the past for the programs and services of NCHHA and we look forward to meeting the home health care needs of the North Country far into the next century.

NORTH COUNTRY HOME HEALTH AGENCY

The following home services were provided to 171 individuals and families in Littleton during 1996.

Discipline	Number of Home Visits
Nursing	1834
Home Health Aide	6089
Homemaker	640
Physical Therapy	581
Occupational Therapy	14
Speech Therapy	46
Medical Social Service	77
Companion	2250

Respectfully submitted, Mary E. Ruppert, Executive Director

HOSPICE OF THE LITTLETON AREA Annual Report 1996

Hospice of the Littleton Area has completed its seventh year of providing volunteer services to residents of area communities. Our service area included the towns of Littleton, Bethlehem, Twin Mountain, Franconia, Sugar Hill, Easton, Lisbon, Lyman, Landaff, Monroe, Bath and Woodsville/Haverhill.

- Our Director and volunteers provided supportive care at home, in hospitals, and in nursing homes to 45 individuals and families coping with the advanced and final stages of illness.
- Our organization was very pleased this year to again offer support to two (2) new area programs. We continued to provide volunteer services to the North Country Home Health Agency's Medicare Hospice Program and we again offered supportive care to patients and families in the Hospice Room of Littleton Regional Hospital.
- Our Hospice Program also conducted three support groups which were free of charge and open to the public. The Cancer Support Group, Breast Cancer Support Group and Bereavement Support Group offered a supportive and caring place to share feelings and experiences guided by a trained counselor. Thirty (30) individuals attended these support groups in 1996.
- Volunteers gave over 1500 hours in the provision of services.
- Our Hospice conducts a yearly nine (9) week long, eighteen (18) hour Hospice Volunteer Training Program for individuals interested in becoming volunteers or in increasing their knowledge about Hospice care. We now have over 100 trained volunteers available to support area residents.

HOSPICE OF LITTLETON AREA

- There is **NO CHARGE** to patients or families for the services of Hospice of the Littleton Area. This service is made possible largely through the generous support provided by the twelve (12) towns that we serve. Without the support of Town Funding we would be unable to continue to provide services to the many patients and families we serve.
- Your support of Hospice of the Littleton Area is greatly appreciated as we enter our eighth year of providing care to residents of area communities,

Respectfully submitted, Holly Lakey, Director

LITTLETON AREA CHAMBER OF COMMERCE Annual Report 1996

January 31, 1997

Dear Members,

1996 was an active year for the Chamber of Commerce. In June, I was hired by the Board of Directors as a part time Executive Director and was initially surprised by the amount of information and programs that the Chamber processes and puts on for the benefit of the area. It quickly became very evident that the commitment of time and money by the membership and volunteers was and is the driving force behind the success of this Chamber. The dedication of long time employee Dee Rupert is an important reason that the Littleton Area Chamber of Commerce remains one of the best run Chambers in the State.

A strong chamber of commerce that is supported by the Town, the citizens and the business community is literally the thread that draws all organizations and individuals together and working for a unified, economically strong town for all of us to enjoy.

Some of the highlights of 1996 include:

- Annual meeting with Senator Bob Dole speaking to a turnout of approximately 200 people. The Citizen of the Year Award was presented to Kathryn Taylor.
- June brought the 16th annual Trout Tournament held at Moore Dam Lake with over 550 registrants angling for \$10,000 in prizes awarded by the Chamber of Commerce and its generous sponsors.

LITTLETON AREA CHAMBER OF COMMERCE

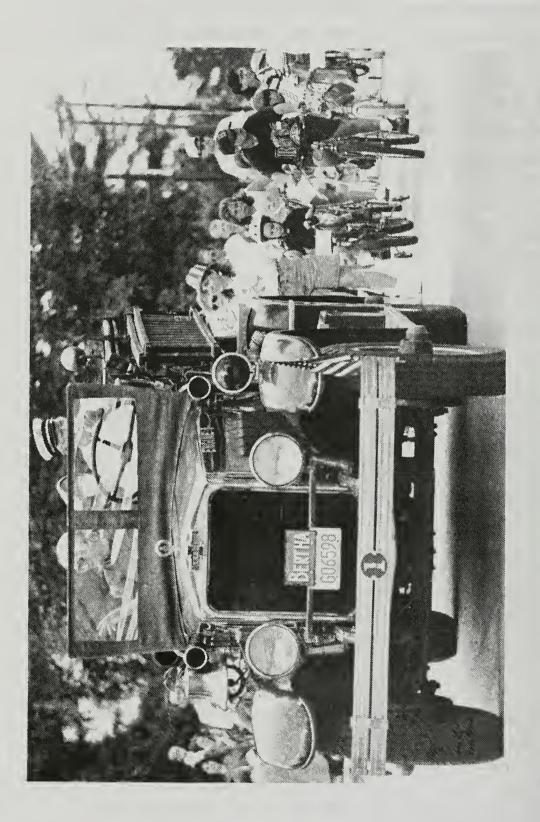
- The annual July 4th celebration at Remich Park was a great success, in spite of intermittent showers, and was followed by another spectacular fireworks display, thanks to the generosity of the Town of Littleton.
- The annual Sidewalk Sale Days were held in August and continues to be a bonus for the retailers in that it brings many people from outside the area into Littleton.
- The 27th Annual Sidewalk Art Show & Sale was held at the end of September, once again packing the Main Street area with a first class display of art for all to enjoy.
- Moonlight Madness, with the return of the werewolf hunt and discount boards at participating retailers brought fun and excitement to many shoppers and browsers throughout Littleton.
- The annual Christmas parade was held Thanksgiving weekend. This event brought together many participants from our area displaying creative and ingenious entries for all to enjoy. Under the leadership of Jean McKenna, many people worked and donated to make this parade the best in the North Country.
- The I-93 rest area saw a visitor load of 78,036, an increase of 3,460 over 1995. The room in the rest area that is dedicated to the Chamber continues to be an enormous benefit for members who have literature and pictures placed there.
- Eight one-half tuition scholarships to the College of Lifelong Learning were awarded to Chamber members and their employees.
- The Chamber, in cooperation with three other Chambers, secured a \$46,000 matching grant toward a \$96,000 program to publish and distribute the full color Mountain Country magazine.

LITTLETON AREA CHAMBER OF COMMERCE

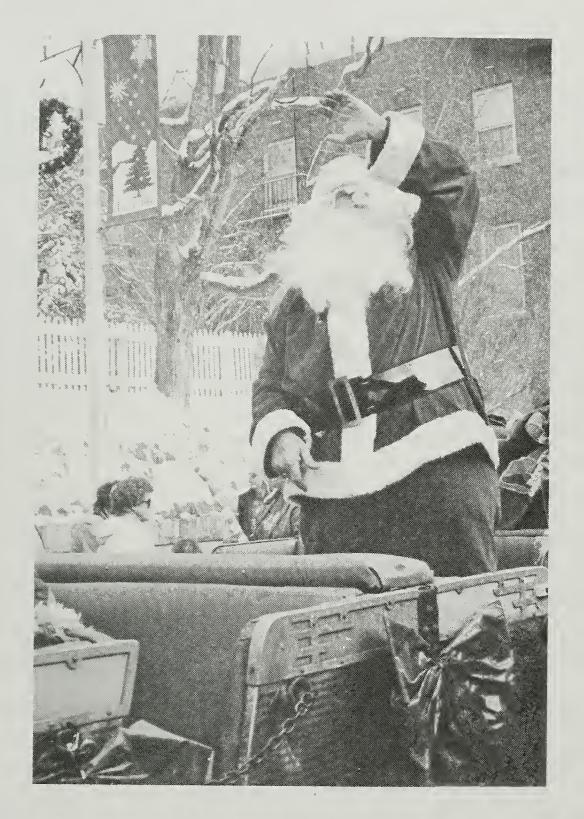
We have instituted a reservation system called the Top Notch Vacation Center. This will prove to be an invaluable advertising and marketing tool to bring tourist dollars to our area. It will be run for and by the Littleton Area Chamber of Commerce.

On behalf of the Chamber of Commerce, I extend sincere appreciation to all those that have unselfishly volunteered their time for the many projects throughout the year.

Sincerely, Richard Adams Executive Director



The fire department showcase engine leads a parade of bicycles to Remich Park during last summer's Fourth of July festivities.



Santa Claus waves to the crowd gathered for the annual Littleton Christmas Parade held the day after Thanksgiving.

LITTLETON AREA CHAMBER OF COMMERCE STATEMENT OF INCOME AND EXPENSES FOR THE YEAR ENDED DECEMBER 31, 1996

BEGINNING CASH BALANCE	<u>\$ 2,183.83</u>
INCOME	
Dues Interest Miscellaneous Rest Area Tee Shirts Town Appropriation 1996 Mountain Country 1997 Mountain Country Events - Prior Year Annual Meeting Art Show Christmas Parade July 4th Retail Promotions Task Force Luncheon Trout Tournament Promotional Group	34,599.59 191.42 2,583.72 125.00 743.00 5,070.00 6,817.47 2,825.00 6,374.00 4,276.72 5,485.00 4,595.00 8,735.00 5,474.00 950.00 17,204.00 11,620.00*
Total Income	117,668.92
EXPENSES	
Salaries Payroll Taxes Advertising Dues & Subscriptions Electric Insurance Meetings & Seminars Office & Administration Postage Rent	\$ 34,755.21 2,869.14 340.00 254.00 114.17 2,202.00 599.56 3,230.27 2,866.63 1,500.00

Repairs & Maintenance	395.00
Telephone	2,197.75
Travel	850.56
Rest Area	55.50
Miscellaneous	1,917.56
Tee Shirts	221.90
1996 Mountain Country	8,907.88
Annual Meeting	3,373.80
Events - Prior Year	5,485.39
Art Show	5,303.97
Christmas Parade	3,027.00
July 4th	6,327.98
Retail Promotions	2,602.76
Trout Tournament	13,839.25
Promotional Group	<u>2,182.18*</u>
Total Expenses	105,419.46

^{*} The Promotional Group has cash remaining of \$9,437.82 which will carry over to 1997.

14,433.29*

Net Profit (Loss)

WHITE MOUNTAIN MENTAL HEALTH AND DEVELOPMENTAL SERVICES DIRECTORS REPORT Annual Report 1996

All Persons Have the Right to Meaningfully Participate in the Life of Their Community

This is the mission statement of White Mountain Mental Health and Developmental Services. For more than a quarter of a century, our staff has worked to assure that individuals with mental illness or developmental disability receive the supports to allow this mission to be a reality.

Many Littleton residents have been able to remain living and working productively in their community due to the assistance of WMMH&DS.

Psychiatric hospitalizations, residential treatment of children, and institutionalization of persons with a developmental disability are: now exceedingly rare due to the availability of community based supports.

Littleton residents also have access to high quality, professional counseling for family problems, depression and substance abuse through White Mountain Mental Health. Not only do the recipients of services benefit from this intervention, but also the community.

The cost of unaddressed emotional problems are felt in many different forms, including the quality of family life, the productivity of our work force and the safety of our streets.

WHITE MOUNTAIN MENTAL HEALTH AND DEVELOPMENT SERVICES

During 1996 White Mountain Mental Health and Developmental Services provided the following to Littleton residents:

- 18,502 hours of outpatient counseling services to 267 Littleton residents who were either uninsured or partially insured. The full cost of these services was \$1,202,630.
- extensive supports, including housing, vocational services and family support to 18 persons with serious developmental disabilities. These supports helped make it possible for these individuals to live and work in their community.
- developmental assessments, case management, In-home support, speech therapy, physical therapy, and occupational therapy to families with infants or toddlers diagnosed with some form of developmental delay. These services are provided regardless of ability to pay.
- Perhaps most importantly, emergency services are available 24 hours per day, seven days per week to assist individuals, families, hospitals and law enforcement in managing psychiatric emergencies.

I would like to take this opportunity to thank the people of Littleton for their support over the past twenty five years. We continue to look to you, our community partners, to help us to continue to provide excellent services in this era of abundant problems and scarce resources.

Respectfully submitted, Jane C. MacKay CCSW Area Director

LITTLETON COMMUNITY CENTER

Annual Report 1996

The year 1996 will be remembered as a year of many meetings and activities, it also was a year of sadness as the Bergeron's, our Host and Hostess for the community Center, left us after twelve years of excellent service to Littleton citizens and surrounding towns.

Again we had over 40,000 people using the center this year. Approximately 140 groups weekly are using the center.

We did some repairs this year both in the house & annex. A new rug was laid on the stairway and hall on the second floor. We painted and put new curtains in the Chamber of Commerce office. We are in the process of increasing the demand for accurate wiring throughout the building. Over in the annex we have laid a new tile floor and have painted the woodwork, this was badly needed as the old wooden floor was getting too thin to sand again. New chairs and table for the annex are giving the hall a new lift.

I would like to take this time to thank two very nice citizens in Littleton for their generous monetary gift they gave to the community Center this year. Roger & Marian (Craigie) Howland, on behalf of all the directors, we thank you for this gift. All those who use this center will benefit by your generosity! Thank you again!

When we found out the Bergeron's were retiring we formed a search committee and after many meetings and talking to the applicants the Board of Directors hired Nicole Rupert as our Hostess and Lucien (Bucky) Larrivee as the custodian. We welcomed them aboard in October and they are doing a fine job and working in very well.

Thank you to the many groups and people who helped to decorate the community house this year at Christmas. It was beautiful again in all its splendor.

LITTLETON COMMUNITY CENTER

It is with much appreciation and thanks to all who serve on the various committees for all their work and time they have devoted to the center. We are very lucky for such a fine center. We thank all the organizations and citizens who have given time and donations to the center and hope that we all may enjoy the community center for many years to come.

Raymond Hopkins President

PROPOSED BUDGET - LITTLETON COMMUNITY CENTER 1997

INCOME	1996 BUDGET	1996 ACTUAL	1997 BUDGET
Carryover		\$6,530.55	\$3,345.00
from 1995		φο,σσο.σσ	ψο,ο-ιο.ο
Town of Littleto	on \$22,900.00	\$17,900.00	\$22,900.00
Donations	\$11,000.00		\$11,000.00
Howland Gift	\$0.00	\$10,000.00	\$0.00
Eastman Trust	\$1,400.00	\$1,784.25	\$1,600.00
& Interest			
CD Interest	\$800.00	\$1,104.67	\$1,000.00
Refunds, etc.	\$0.00	· ·	\$0.00
TOTAL	\$36,100.00	\$49,025.96	\$36,845.00
DIODUDOEME	NITO		
DISBURSEME	NIS		
Custodian Sala	ary \$6,490.00	\$7,387.39	\$10,080.00
Hostess Salary	\$6,490.00	\$6,489.91	\$6,490.00
Health Insuran	ce \$3,200.00	\$2,654.60	\$0.00
Vacation Assis	tant \$600.00	\$600.00	\$600.00
Social Security	\$1,150.00	\$1,104.45	\$1,270.00
NHUC Fund	\$175.00	· · · · · · · · · · · · · · · · · · ·	\$50.00
Fuel	\$5,000.00	· · ·	\$5,500.00
Insurance	\$6,500.00		\$6,000.00
Telephone	\$775.00	· · · · · · · · · · · · · · · · · · ·	\$750.00
Electric/Water	\$3,500.00	· ·	\$3,000.00
Maintenance	\$4,000.00	· ·	\$2,000.00
Improvements	\$3,000.00		\$2,000.00
Improvements/	\$0.00	\$5,000.00	\$0.00
Howland Fund			
Supplies	\$800.00	· ·	\$750.00
Miscellaneous	\$600.00		\$500.00
TOTAL	\$42,280.00	\$45,681.37	\$38,990.00

Note regarding the Howland Gift:

\$5,000 used for Annex tables, chairs, improvements; balance of \$5,000 to be invested in a Certificate of Deposit.

NORTH COUNTRY COUNCIL Annual Report 1996

This has been a very busy year at the Council. We completed 53 local and regional projects and were directly responsible for the investment of \$7.0 million in local infrastructure projects by federal or state funding sources. In cooperation with the NH Department of Transportation, the Council was involved in the development and implementation of \$16.5 million of transportation projects on the Ten Year Transportation Improvement Program (TIP). NCC was called upon many times each day to provide local technical advice, be "on call" for our members, respond to questions or provide guidance to land use boards, development corporations, boards of selectmen, chambers of commerce and civic groups. There are over 300 of these local bodies in the region and this last year saw us interacting with most of them at least once and many of them on numerous occasions. In addition, we convened numerous meetings, hearings and informational sessions on regional environmental, regulatory, development, permitting and public policy issues. Similarly, we provided advice, technical assistance and guidance on a weekly basis to businesses, public agencies and non-profit corporations. This last year, we responded to more than 200 requests for data, direction and advice from a very diverse mix of businesses, agencies and organizations. Beyond these requests, we have continued to maintain a regular dialogue with those state agencies that depend on us for a "linkage" to the communities of the North Country.

A new beginning for the Council was the opening of the North Country Council Development Center, located at the historic Rocks Estate in Bethlehem. The Center is the site of NCC's offices, the offices of the NH State Library and the North Country Arts Alliance. This next year will see the addition of another four tenants in spaces that will be ready for occupancy in the summer of 1997. Equally important to its function as a home for all these and other important regional resources, the Center will function as a research/demonstration site, partnership facilitator, conference center, source of market information and communication vehicle for the North Country of New Hampshire.

NORTH COUNTRY COUNCIL

During 1996, the Center hosted teams of planners from the Netherlands, Central America, the Caribbean, and Eastern Europe. Through these meetings we have gained a mutual understanding of the planning and development challenges we face as a world community. More specifically, these visits have provided us with an opportunity to learn new approaches to conserve resources and foster appropriate development, as well as make many new friends.

This year has been a watershed year for the Council. We have enhanced our staff capacity; we have undergone significant internal strengthening and we have restructured and reorganized, all in an effort to respond to regional need. Our goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely, Preston S. Gilbert Executive Director

LITTLETON REGIONAL HOSPITAL Annual Report 1996

Thank you for your continued support of Littleton Regional Hospital throughout the recently concluded fiscal year. At a time when many health care institutions are struggling to keep their doors open, you have challenged us to design a health care delivery system to best meet the growing needs of the community we so proudly serve. We accept that challenge.

During the past year we have added medical services, physicians, staff, and new service locations. These actions enhance our efforts to fulfill the hospital's mission to provide high quality, compassionate, accessible, and cost effective health care.

We are forever grateful that you place your confidence in our competent, professional employees and the hospital's highly skilled medical staff. More than ever, your neighbors, friends and families through the North Country have been turning toward Littleton Regional Hospital for their health care needs.

Our 90th year is upon us and as we look back into our past and continue planning for the future, we note with pride the accomplishments that you have helped us to achieve. We trust that future generations fortunate enough to live in or visit the North Country will also be able to take pride in the accomplishments of their era associated with this fine institution.

Some Highlights of 1996 include:

- Successfully recruiting the following new physicians:
 Dr. James Sawyer, Emergency Medicine; Dr. Anil Mukerjee, Cardiologist; Dr. Genevieve SanMartin, Family Practice; Dr. Clare Wilmot, General Surgery; Dr. Howard Mitz, Internist/Gastroenterologist.
- Opening the new Lisbon Family Health Center which provides expanded services and health education programs to people in the Lisbon and surrounding communities.
- Groundbreaking for the new Whitefield Family Health

LITTLETON REGIONAL HOSPITAL

Center which will house, in addition to members of the LRH medical and support staff, the North Country Renal Dialysis Center sponsored by the Dartmouth Hitchcock Medical Center.

- Establishing a four hospital joint venture the Northern Health Alliance, Inc. which will develop a regional plan, negotiate managed care contracts, and seek ways to improve on the quality and range of services offered in the North Country. Our joint venture partners include Cottage Hospital, Woodsville, NH; Northeastern Vermont Regional Hospital, St. Johnsbury, VT; and Weeks Memorial Hospital, Lancaster, NH.
- Expanding on many of the quality patient services offered at LRH including: lithotripsy, cardiac rehabilitation, echocardiography, stereotactic biopsy and mammogram unit, transesophageal echocardiography (TEE), audiograms, work hardening and evaluation programs, and regional emergency blood storage site, among others.

To accommodate the expanding medical staff, a modular building was placed near the hospital's main entrance to house the Summit Medical Group; Dr. Wilmot, General Surgeon, is sharing office space with Dr. Killeen, Urologist, at 220 Cottage Street (adjacent to the hospital's lower parking lot); Dr. Howard Mitz, Internist/Gastroenterologist, has opened his newly renovated office in the space formerly occupied by Dr. McDade at the corner of Cottage Street and Mt. Eustis Road.

With your continued support, we anticipate a 91st year with the enthusiasm and dedication of our founders in 1906.

Respectfully, Robert Pearson Administrator

BIRTH DOB	IS REGISTERED IN LI Name of Child	TTLETON FOR THE Y Name of Father	EAR ENDING 1996 Name of Mother (maiden)
Janua	ry		(11101011)
2 6 14 15 19 19 20 24 30 31	Lukas Quinn Sean Patrick Georgiana Meridith Ethan John Emma Alexandra Nicholas Eben Spend Raven Marie Duncan Evan Hunter Ronald Julia Rosalie	Kyle MacBean Patrick Stinehour James Miller Steven Warner Scott Cota er Lewis Niles Tony Burrington Lawrence Wotton Scott Torrey Leonard Wright	Nancy Ardolino Michelle Knapp Mary Swinyer Shirley Smith Diane May Penny Spencer Pamela Armour Lesley Annis Paula Carle Lanette Ford
Februa	arv		
1	Zackery Scott Abigail Carol aniel Steven-Douglas Matthew Edward Michelle Jeanette	Jeremy Bolduc Sheldon Towne Daniel Plant Gregg Gamlin Randy MacKay	Melinda Stuart Rebecca Pederson Mary Carbonneau Jessica Little Jacque-Lynn Nutbrown
8 12 13 22 22 23 23 23 26 27 27 28	Kayla Nicole Emily Catherine Alison Mary Sydney Janice Colby Edward Dylan James Katherine Elizabeth David John Trevor Lawrence Maggie Ellen Maria Nora Travis Wayne		Carrie Larrabee Karen Smith Kelly Alvarnaz Nancy Brummer Tracie McLeod Mary Doyle Sharyn Silver Sharron Brown Tina Hartshorn Amy Toney Gloria Rivera Susan Smith
March 4 7 8 8 8 8 17 22 31	Dylan Rober Tyler Henry Joseph Paul Maxwell Joseph Kevin Patrick Joshua Paul Megan Elizabeth Jason Vincent Garron Thomas	Gordon Hartford Christopher Dewsnap Dennis Couture Frank Dalmas Thomas Driscoll James Sanders II Gregory Cunningham Timothy Coote Gary Morneau	Pamela Wilk Kimberly Weaver Stacey Misiak Rebecca Scaife

Births, Page 2

DOB	Name of Child	Name of Father	Name of Mother (maiden)
April 1 2 2 3 4 5 13 17 22 23 25 26 30	Jacob Freeman Hannah Renee Mora Mae Nancy Gardenia Colbie Victoria David Real Haillie Elizabeth Katelynn Paige Jamie Franklin Travis Stone Kelsey Patricia Connor Paul Alicia Rene Ross James Hunter Alan	Thomas Gilman Thomas Hughes Joseph Peterson Gerado Serrano Jay Blaisdell Richard Despins Jr. Joseph Mesics Jr. Bryan Dunnells Henry Darling Stephen Healey Jeffrey Champagne Jeffrey Phillips Kevin Greenwood Philip Branch Glenn Wright III	Peggy Gammell Deborah Huddle Nancy Opalinski Nancy Fenoff Melinda Mans Cherylann Gorham Heather Brubaker Tracy Parker Sarah Gleason Pamela Stone Nancy Daine Monique Pelletier Trudy Chase Starcy Sullivan Christine MacDonald
May 1	Tanner Wallace	Kevin Burrows	Kelly O'Brien
2	Daniel Chad Avery Derrington	Bernard Knighton III	Kimberley
4 6 10 12 13 15 16 16 18 19 20 21 22 23 28 30 31	Brady Matthew Brittany Nicole Tiffany Lynn Kaela Ashley Jessica Mishelle Sarah Jean Cody Michael Ryan James Anna Moriah Paige Marie Jackson Daniel Rebecca Suzanne Connor Francis Matthew Curtis Caroline Evelyn Rebecca Mae Kenneth Michael	Roy Dodge Richard Favreau Joseph Clark Stephen Sweetland Randy Beaton Leslie Chamberlin Michael Skinner Michael Skinner Eric Wilson Patrick Kezerian Shawn Smith Edward Daniels Francis Mersch Warren Mardin Anthony Mure Shane Rogers Michael Costa	Angela York Tiffany Mason Sandra Sargent Heidi Sanborn Joya Gould Karen Ferreira Corinne Hanks Corinne Hanks Karen Cronin Deborah Cliche Carrie Myers Jacqueline Garneau Wendy Wright Debra Walker Lisa Schmiedicke Michelle Hale Karen Towle

Births, Page 3

DOB	Name of Child	Name of Father	Name of Mother (maiden)
June 1 3 4 4 4 8 10 11 11 12 12 18 20 20	Dylan Thomas Jarrett Ronald Michael Patrick Hailee Christine Daniel Joseph Nicole Kaitlyn Robert Joseph Madison Lee Krysta Suzanne Chloe Kim-Bang Kelly Pauline Jacob Alexander Taylor Amolia Joshua Michael Danielle Lindsie	William Carney Ronald Blanchard Patrick Downing John Grisham Kevin Koenig Rodney Wilson Russell Drown Sr. Thomas Blanchette Gerard Gingue Alan Pilgrim Kenneth Cyr Brian Wilkins Sean Girard Ronald Korzeniowski Thomas Smith	Elizabeth Stratton Karen Boivin Elizabeth McCowan Kasey Pinard Erin Mendes Judy Holmes Lorilee Flanders Charity Baker Jodi Hill Thanh-Xuan Le Elizabeth Ferraro Martha Carr Mary Opalinski
22	Raeven Renee Emily May	John O'Neil Robert Doty	Stephanie Flomerfelt Colleen Lafleur
24	Cassidy Elizabeth	Darrell Larue	Nancy Blease
25	Mercedes Miriam	Antonio Negron	Kelly Fekay
29	Riley Winifred	Andrew Barter	Jacqueline Larney
July			
1 7 8 9	Heather-May Sophia Tasha Brittney Kevin Edward Anna Kristin	Jeffrey Belliveau Sr. Dennis Bousquet Edward Cowles III Jeffrey Bolton	Dawn Adelman Valerie Brunell Diane McDonnell Sharon Ortwerth
11	Lily Marie	David Baker	Mary Cronan
12	Michael David	Dor Mussel	Nelleke Vroegindewey
12	Mitchell David	David Dresser	Lisa Leonard
17	Michelle Abigail	Michael Jackson	Laurie Davison
18	Christian Robert	William Vien	Debra Defrias
28	Ricardo Javier	Gustavo Duenas-Gar	cia Lori Rock

D11 013,	1 450 4		
DOB	Name of Child	Name of Father	Name of Mother (maiden)
Augus	t		
4 5 6 7 13 18 19 19 20 22 27 30	Jonathan Alan Carrie Claire Melissa Alma Noah Thomas Quinlin Richard Colton Francis Cortney Nicole Alexa Anne Calsea Suzanne Julia Anne Brittney Elizabeth Matthew Deane	Alan McCarthy Donald Vogt Jr Shawn Newhook Robert Murphy Gregory Odell Spencer Hudson Hans Hahr Richard Newton Wallace Bryer III Patrick O'Connor Bryan Langtange Deane Horne Jr	Deborah Severino Carmen Stimson Melanie Tiews Shawna Weeden Barbara Andross Heather Moore Angela Farrow Janice Harrigan Stephanie Bronson Sarah Warner Nanette Niles Karen Boyle
00	Wattilew Deane	Deane Home of	Nateri Boyle
Septer	mber		
4	Cody Matthew	Duane Stone Jr	Angel Gnage
4	Owen Thomas	Duane Stone Jr	Angel Gnage
6	Melissa Rae	Kevin Hartson	Kim Ingersol
22	Vincent Zachary	Vincent Rodden	Rachel Ventura
10	Timothy Erwin Jr	Timothy Corey Sr	Jennifer LaPete
11	Brodie James	William Labonte Jr	Stacey MacKinnon
12	Lily Michelle	John Stinehour	Michelle Roberts
18	Brandon Lee	Kenneth Mitton	Debra Bryant
19	Jocelyne Marie	Tobi Barrett	Julie Marquis
19	Kaio Sawatiskowa	John Scott	Kimberly Delutis
21	Molly Jean	Bruce Simonds	Lisa Locke
22	Mika Sapphire	Michael Dickinson	Anne Colpitts
23	Miranda Lynn	James Wojdylak Jr	Melinda Brown
24	Ashley Paige	Bryon Kenne	Tracy Bannister
29	Kiana Leeanne	John Orlen	Jenny Resden
29	Randy Edward	Bruce Roy	Carol Smith
Octobe	or		
1	Nicholas Grant	Anthony Bray	Heather Agaciewski
1	Jasmine Elizabeth	James Torres	Charlene Morse
2	Nicholas Michael	Thomas Nosenchuck	
3	Ciara Ranae	Todd Ferland	Charlene Silva
5	Jacob John	James Nelson	Faith Elliott
5	Zachary Michael	William Smith	Tammy Doyle
9	Katelynn Rose	Kevin Bean	Aimee Bergeron
9	Quinn McBride	Dean Bornstein	Beth McCabe
10	Jamie Taylor	Duane Berry	Jana Moulton

Births, Page 5

DOB	Name of Child	Name of Father	Name of Mother (maiden)
Octob			
15 18	Mary Elizabeth Anna Faith	Robert Davis Sr Robert Harris	Brenda Hibbard Patricia Bair
19	Sarah Irene	Raymond Garcia	Teresa Dean
28	Bethany Grace	Michael Douglass	Claire Mura
29 30	Nicholas Dodge Raynah Leigh	William Walsh Timothy Berry	Jennie Dodge Donna Fletcher
Novon			
Noven 6	Emily Elizabeth	Daniel Calder	Elizabeth Gillespie
12	Jordan Nicole	Scott Farquharson	Karen Bixby
14	Morgan Hoffman	Carl Hoffman III	Kristine Williams
14 18	Corey Ryan Emily Sharon	Roydan Hudson Jr Richard Clogston	Terri Phillips Lynn Bradley
19	Eunice Jordan	Jay Bartlett	Florence Duguay
25	Stephanie Rebecca	Nick Haile	Christine Covey
29	Brittney Lee	William Barrett Jr	Barbara Berry
Decer			
2	Alicia Frances	James Lesperance	Lana Chapple
2 4	Dylan Roland Jared Joseph	Rüssell Riendeau Timothy Gunter	Anne-Marie Lacoss Dorothy Harrigan
6	Jennifer Lee	Gerry Smith	Diane Gibson
10	Kenneth Roy	Kenneth Hudson	Christine Roy
10	Kolonie Rae	Kenneth Hudson	Christine Roy
10 11	Maya Marie	Steven Northrop Forrest Hicks II	Stacey Martinez
18	Rebecca Lynn Brittanie Ann	Christopher Jones	Stacey Chapple Tracie MacKay
21	Joshua Reed	Daniel Greenwood	Margaret McGee
22	Claire Noelle	Scott Decker	Cynthia Stevens
24	Nicholas Rich	Andre Dubois	Katherine Rich
24 25	Raya Levana Mayghan Cole	Laurence Kaplan Brian Simano	Tara Dinner Deborah Cole
26	Hannah Mae	Guy Hoover	Sherry Stimson
28	Haylee Elizabeth	Richard Strangman J	r Mellie Slone
30	Caroline Elizabeth	Michael Foster	Lori Lohr
30 31	Damien Michael Brady Nickolas	Michael McGuire Jr Dana Brouillette	Karen Rugg Barbara Marcou
•	_ rady relations		

I hereby certify that the above is correct according to the best of my knowledge and belief.

Mrs. Faye V. White, Town Clerk 167

Marriges registered in Littleton, NH for the year ending 1996

Residence	Bethlehem	Littleton Littleton Littleton		Littleton	Littleton	Dalton	Littleton	Littleton	Littleton
Surname of Bride	Katrina Roberts	Lynn Meserve Jeanne Brasley	Carrie Winn	Sarah Armstrong Tammy Robertson	Valerie Corliss	Charlene Morse	Lucille Aubut	Tania Force	Susan Fullam
Residence	Littleton	Littleton	Littleton	Littleton	Littleton	Littleton	Littleton	Littleton	Littleton
Name of Groom	Joseph Betancourt Jr	James Davis Kenneth Krukonis William	Gendreau	Michael Parcell Richard Bilodeau	Paul Hopkins	James Torres	Raymond Chamberland	Robert Drummond Jr	Christopher Murro
Date of Marriage	6 February	17 24	March 14	168 21 21	23	April 13	21	May 11	18

Littleton	Littleton	Barnet, Vt Littleton Veazie Me Lunenburg Vt	Littleton Littleton Littleton	Littleton	Waterbury Ct Littleton Littleton	Littleton	Littleton	Littleton
Lori-Andie Aldrich	Sandra Pfaff	Michelle Fisher Kelly Hart Jessie Beardsley NicoleBelisle	Kathlene Ordway Melissa Challinor Dana Blodgett	Pamela Mason	Leisa Bouchard Donna Aldrich Stefanie	Melinda	Cheryl Ridley	Maureen Mitchell
Littleton	Littleton	Barnet, Vt Littleton Veazie, Me Littleton	Littleton Littleton Littleton	Littleton	Waterbury Ct Littleton Littleton	Littleton	Littleton	Littleton
Kevin Sorrell	Aaron Cox	Daniel Harvey Casey Hadlock Jeffrey Horton Russell Ingerson	Bryan Leonard Benjamin Peters Shawn Hammond	Wade White	David McNichol John Simon Harry Biron Jr	Eric MacKinnon	Rene Roy	Ernest Ferland
25	June	0 0 52 52 53	25 25 26 26 26	July	11 19 20	20	20	August 3

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	Essex Jct Vt Roslindale Ma Holland Ma	Littleton	Littleton Littleton Sorel Canada	Littleton	Littleton	Littleton Littleton Salt Lake City, UT	Littleton	Lyndonville Vt	Littleton Littleton Littleton
	Dionne Wood Heidi Bertelli Annmarie Sorrell	Karen Bowie	Julie White Jennifer Aste Isabelle	Blondeau Kelly Bedor	Wendy Hazlett	Elisa Tetreault Michelle Allaire Kathy McDonald	Andrea Achilles	Karen Page	Sandra Pihl Cynthia Labounty Andrea Leach
	Essex Jct.,Vt Roslindale MA Holland Ma	Bethlehem	Littleton Littleton Irving Tx	Littleton	Littleton	Littleton Littleton Salt Lake City Ut	Littleton	Lyndonville Vt	Littleton Littleton Littleton
	Michael Wiggett Francis Dietrich Norman Leigher	Christopher Marks	John Oakes David Walker Thomas Ingram	Dennis Neil	Bruce Mason	John Holmes Larry Leavitt Jr Kevin Ostler	Michael Cullen	Thomas	Lionel Sylvestre Dennis Clough Henry Shawney
0 (0	3 10 17	18	24 25 31	સ્ટ 17	September	7 21 28	October	വ	111

Littleton	Littleton	Littleton	Littleton	Littleton Littleton Littleton
Doloras Bilodeau Kimberly Smalley	Patricia Babbitt	Ajilla Herres	Kristen Palmer	Debra Ely Jane Krupski Jennie Hitchcock
Littleton	Littleton	Littleton	Littleton	Littleton Littleton Littleton
Robert Cardinal David Lucas	Luther Crowe	Eric Pospesil	Carroll Lucas	Guy Simmons Roy Fulford Jr. Peter King
19 30	November	30	December	- 7 8 8 171

Mrs. Faye V. White, Town Clerk

I hereby certify that the above is correct according to the best of my knowledge and belief.

DEATHS REGISTERED IN LITTLETON FOR THE YEAR ENDING 1996

Maiden Name of Mother	Marion Collier Mary Fuller Adelaide Gosselin	Gladys Sanborn Tabitha Drake Annie Brieley Georgia Murphy Unknown Alice Mooney Unknown Maria	Bertha Fiske Anna McGrath Goldie Austin Mary Hanning Beatrice Douglas Retta Hart
Name of Father	William Thompson Anson Stevens Hubert Pineault	Perry Davis John Newhook George Howarth Raymond Quimby Unknown Arthur Brown Unknown Cyprine Morneau	George Miller Cornelius Doherty Ernest Sweet Bradley Jordan Frank Hillsgrove William Martin
Age	77 95 64	75 99 72 76 74 74 76	92 63 86 74 75
Name & Surname of Deceased	Ernest Thompson Eleanor Blackburn 9 Roger Pineault 6	Davis Foster Howarth Sr and Quimby Doolan Shase Brown ce man Morneau	Garold Miller Joseph Doherty Agnes Rowell Maurice Jordan Cora Sargent Ralph Martin
Date of Death Notes of Death Of Standary		February 1 1 1 15 20 22 27 28 50 50 50 50 50 50 50 50 50 50 50 50 50	March 1 2 2 6 6 8 13 CN RR 14

Beverly Lynde Jean Williamson Hatta Anderson eah Greenwood Florence Bennett Emma LeBrun Helen Cheney Aldora Shores Sumesezich Unknown Sarah Wade Delia Plante Josephine Dudevoir Arline Cook Sarah Allen Natasha Walter Mugford Sr 52 Walter Mugford Jr 24

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August		7		ydyo'l ogidagool
<u>5</u>	Norman MacLeod Jr.	_	Norman MacLeod Sr.	Josephine Derby
24 24	Frances Houle Howard Sanborn	83 81	George Bergeron Charles Sanborn	Olive Marchant Annie Bolen
30	Clara Drapeau	87	C.N.B.L. Desy	Lena Frappier
September				
5	Bradley Gooden	61	Larry Gooden	Charlotte Harriman
=	Eric Johanson II	28	Eric Johanson	Esther Larson
12	Charles Walker	80	Fred Walker	Addie Burbank
22	Leon Byron	69	Hale Byron	Winnie Gillespie
23	Lawrence Towle	71	Burt Towle	Doris Northey
	Š.			
24	Marva Kelly	47	Everett Stafford	Margaret Sanford
59	Yvonne Bronson	28	Bradley Bronson	Karin Elsasser
October				
2	Eunice Coulter	84	Ralph Rogers	Nina Crosby
က	Grace Friedmann	9/	Ronald Bowers	Theresa Flolber
က	Robert Henderson	22	Raymond	Doris Labitt
	Ś.		Henderson	
80	Philip Bryant	70	Charles Bryant	Anna Heinz
—	Clayton Lewis	99	Gordis Lewis	Helen Marshall
13	Carole Lillie	42	Armistice Whittum	Helen Blake
14	Glenna Leonard	78	Carroll Santy	Annie Champny
23	Gordon Bingham	06	Francis Bingham	Marjorie Carter

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Bernice Rice Zelma Aiken	Marie Gagnon Clara Chabot	Edith Boyce Emma Wright	Barbara Brown Ellen Howe Evelyn Bell Emily Dunham Mary Fitzgerald Barbara Clark Victoria Nelson Martha Mardin Octavie Pinet Della Bennett Marion Kimball Carmen Gill Edith Smith
Charles Crossett Ai Fulford	Joseph Rodrigue Melvin Larue	Charles West Edward Wiggett Sr.	Willis Abbott Charles Winget John Mackay Charles Hall Sr. Floyd Bray Joseph Purrell Alexander Erwin Herbert Winn Charles Chenard Guy Heath Seth Miner Andre Lichau Leon Hall Clayton Berry
82	88 28	75 50	70 62 63 63 96 73 73
Charles Crossett Jr. Leon Fulford	Aime Rodrigue Carl Larue	Charles West Jr. Joanne Clark	Carlene Abbott Mary Lyndes Malcolm Mackay Charles Hall Jr. Lillian Koczur Jon Purrell Judith Adam Paul Winn Peter Chenard Harold Heath Grace Powers Andrew Lichan Jr. John Hall Sr.
30	November 4 6	8 10	December 5 5 11 1 1 1 2 2 2 2 2 2 2 2 3 3 3 3 3 3 3

I hereby certify that the above is correct according to the best of my knowledge and belief.

Mrs. Faye V. White, Town Clerk

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Maiden Name of Mother	Betty Courtemanche	Lillian Morin	Irene Connors	Pearl Peterson	Mary Maguire	Lucia Whiteman	Mary Nickerson
Name of Father	David Rugar	Porland Boulay	Roland Chase	Freddie I. Parker	Michael Finn	Ira Libbey	John Collishaw
Place of Death	Lebanon, N.H.	Franconia, N.H.	Lebanon, N.H.	Lancaster, N.H.	Lebanon, N.H.	N. Haverhill, N.H.	Franconia, N.H.
Date of Death Name & Surname of deceased	February 12 Robin Lynn Schofiled	20 Doris Eva Baker	25 Everett Chase	March 16 Sally V. Greer	August 9 John J. Finn	September 22 Hannah A. Riley	October 5 Iva Collishaw Higgins

Rene Chase	Mary Cutter	Hildegard Daly	Marian Dalaske	Beverly Richardson	Clara Chandler	Ema Chadware	
	Alfred Pilgrim	Alphonse J. Lavoie	Ralph Bemish	Harry Ladd Jr.	Napoleon Guilmette	Joseph Vaillancourt	of my knowledge and belief.
Franconia, N.H.	Lancaster, N.H.	Franconia, N.H.	Lebanon, N.H.	Lebanon, N.H.	Whitefield, N.H.	Whitefield, N.H.	I hereby certify that the above is correct according to the best of my knowledge and belief.
Ruby M. Kinne	nber Sidney A. Pilgrim	Quentin Niles Lavoie	Paul G. Bemish	nber Michael P. Ladd	Phyllis Helen Maratinez	Marie Sumner	by certify that the above
22	November 12 Sid Pilg	19	22	December 2 Mich	ജ 179	30	i here

Mrs. Fay V. White, Town Clerk

ADMINISTATIVE OFFICE PHONE LIST Fax # 444-1703

Town Manager - Mike Farrell	444-3996
Secretary - Chris Stack	444-3996
Finance - Tammy York	444-0918
Town Planner - Stuart Baker	444-7078
P&Z Secretary - Ethel Cooper	444-7078
Assessing Clerk - Carol Cullen	444-7078
Tax Collector - Steve Greco	444-1702
Welfare Director / D.Town Clerk - Joan Santy	444-1701
Town Clerk - Faye White	444-3995

TOWN DEPARTMENTS

Public Works (Garage) P.W. Supt. Larry Jackson	444-5051
Treatment Plant Manager - Moe Lambert	444-5400
Police Chief - Lou Babin (Office line) 444-7711	444-2422
Fire Chief - Peter Poulsen	444-2137
Library - Kathryn Taylor (Closed Monday)	444-5741
Transfer Station Manager - Tony Ilacqua	444-1447
Superintendent of Parks - Brian Lineman	444-2575
Littleton Opera House Office, Nancy Cruger	444-2329
Town Engineer - Robert C. Pantel	444-1711
Water and Light - Ed Betz, Superintendent	444-2915

TRANSFER STATION HOURS

MONDAY - CLOSED

TUESDAY, WEDNESDAY, THURSDAY - (12:00PM TO 4:00PM) FRIDAY AND SATURDAY - 8:00AM TO 4:00PM

BURNING DUMP:

TUESDAY AND THURSDAY (11:00AM TO 3:00PM) SATURDAY - (8:00AM TO 4:00PM)

LIBRARY HOURS

SUNDAY / MONDAY - CLOSED

TUESDAY - 9:30 TO 8:00PM

WEDNESDAY - 9:30 TO 8:00PM

THURSDAY - 9:30 TO 6:00PM

FRIDAY - 9:30 TO 6:00PM

SATURDAY - 9:30AM TO 12:00PM











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