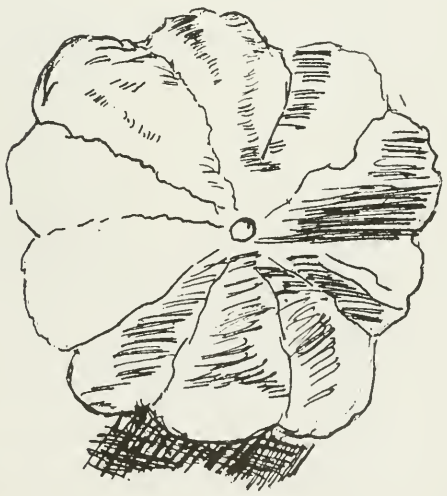
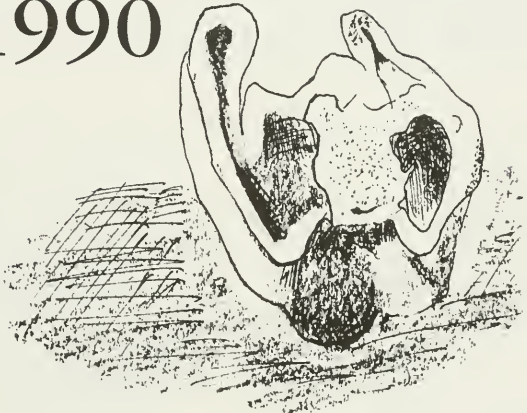


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ANDOVER 1990





The Town thanks the Andover Lions Club for the new office and library sign and for continuing service in the maintaining of the public event bulletin board.



Cover Illustrations: Ann Sell, Kelcey Loomer, Ed Rose, Julie Parenteau (Class of '92)

Design: Elizabeth D'Amica, Art Teacher

TABLE OF CONTENTS

Town Officers	2
Selectmen's Report	5
Town Meeting Minutes	8
Warrant - 1991	15
Budget - 1991	17
Tax Rate Information	21
Town Clerk's Report	21
Tax Collector's Report	22
Tax Sale Summary	23
Treasurer's Report	23
Trustees of Trust Funds	24
Police Department Report	25
Road Agent's Report	26
Building Inspector's Report	27
Solid Waste Recycling Committee Report	28
Planning Board Report	29
Conservation Commission Report	31
Fourth of July Committee Treasurer's Report	32
Library Trustees' Report, Statistics & Financials	33
Rescue Squad Report	37
Community Action Program	38
Lake Sunapee Health Care Report	39
Auditor's Report	40
Andover Village District:	
Annual Meeting Minutes	45
Warrant - 1991	47
Budget - 1991	48
Andover Fire District No. 1:	
Annual Meeting Minutes	49
Budget - 1991	50
Warrant - 1991	51
East Andover Fire Precinct:	
Annual Meeting Minutes	52
East Andover Fire Precinct Chief's Report	53
Warrant - 1991	54
Budget - 1991	55
ANDOVER SCHOOL DISTRICT	
School Board's Report	56
Superintendent of Schools' Report	63
School District Meeting Minutes	64
Warrants - 1991	71
Budget - 1991	74
Treasurer's Report	76
Summary of Salaries	76
School Directory	77
Enrollment/Attendance Table/Perfect Attendance	78
Elementary School Graduates	78
Auditor's Report	79
Vital Statistics	86

LEGISLATIVE REPRESENTATIVES

Elected at 1990 Biennial Fall Election

John P. Chandler Earle W. Chandler

TOWN OFFICERS

Elected at March Town Meeting

INTERIM MODERATOR: Edward C. Becker '91
(Appointed by Checklist Supervisors)

SELECTMEN

Dennis E. Fenton, Chair Term Expires 1991
Paul J. Goneau Term Expires 1992
Roger B. Godwin Term Expires 1993

ADMINISTRATIVE ASSISTANT*: William A. Bardsley

ROAD AGENT

Mark E. Thompson Term Expires 1992

POLICE DEPARTMENT*

Richard E. Beckford, Chief Chester Shampney, Sergeant
Patrol/Special Patrol Bertram Spooner
Paul Barton Cindy Sullivan
Edward Moran Donald Fortune, Dog Officer
Timothy Lang, Prosecutor

BUILDING INSPECTOR*

Donald C. Hazen
Paul Fenton, Jr., Deputy

CIVIL DEFENSE DIRECTOR*

Richard E. Beckford

BOARD OF HEALTH

Board of Selectmen

OVERSEER OF THE POOR

Board of Selectmen

SUPERVISORS OF CHECKLIST

Shirley E. Mitchell Term Expires 1992
Theodore E. Hall Term Expires 1994
Irene H. Jewett Term Expires 1996

TREASURER

Ann W. Clark Term Expires 1991

TOWN CLERK & TAX COLLECTOR

Lorraine Locke Term Expires 1991

DEPUTY TOWN CLERK & TAX COLLECTOR: Sharon E. Mickle
(Appointed by Town Clerk/Tax Collector)

BUDGET COMMITTEE

Edwin Hiller	Term Expires 1991
Walter Parr	Term Expires 1991
Scott Robart	Term Expires 1991
Paula Wyeth, Chair	Term Expires 1991
Betsy McDonald	Term Expires 1993
Kenneth A. Colburn	Ex Officio
Paul J. Goneau	Ex Officio

LIBRARY TRUSTEES

Gail Higgins	Term Expires 1991
Alice Perry	Term Expires 1991
Kennard Smith	Term Expires 1991
Sandra Graves	Term Expires 1992
Maxine Boyd	Term Expires 1993

TRUSTEES OF TRUST FUNDS

Linda Perry	Term Expires 1991
Susan Currier	Term Expires 1992
Paula Wyeth	Term Expires 1993

PLANNING BOARD*

William Bardsley	Term Expires 1991
Christopher Norris	Term Expires 1991
Victoria Chase	Term Expires 1992
Roy Sell	Term Expires 1992
William Hoffman, Chair	Term Expires 1993
Scott Robart	Term Expires 1993
Paul Benson	Alternate
Suzanne Whitbeck	Alternate
Roger B. Godwin	Ex Officio

ZONING BOARD OF ADJUSTMENT*

Brenda Rose	Term Expires 1991
Leonard Davis	Term Expires 1992
Donald Mayo	Term Expires 1993
Jonathan Siegel	Term Expires 1994

CONSERVATION COMMISSION*

Steve Darling	Term Expires 1991
Steve Lamb	Term Expires 1991
Elizabeth Bardsley	Term Expires 1992
Gerald Hersey, Chair	Term Expires 1992
Edward Spencer	Term Expires 1992
Tina Cotton	Term Expires 1993
Derek Mansell	Term Expires 1993

SOLID WASTE RECYCLING COMMITTEE*

Lee Carvalho, Chair	Robert Meier
Alice Fowler	Kenneth Tripp
Paul J. Goneau, Ex Officio	Howard Wilson
Patrice Martin	



DENNIS FENTON

This report is dedicated to Dennis E. Fenton, retiring after the 1991 Town Meeting from his many years of service to the Town of Andover.

Dennis has served two full terms as selectman and filled in for lengthy portions of two others. He was a school board member for two terms and served on the Planning Board, Budget Committee and Solid Waste Committee. He served as chairman of the Committee for Study of the Administrative Assistant Form of Government in 1979, and he represented Andover in the recent formative years of the Concord Regional Solid Waste/Resource Recovery Cooperative.

Town government will miss Dennis's guiding wisdom. All of Andover stands indebted to him for his contributions.

CABLE TELEVISION ADVISORY COMMITTEE*

Carroll Gautreau
Leo McCabe, Chair

Mark Stetson
Joseph Whelehan

CEMETERY TRUSTEES

Patricia Cutter
Harriet Lee
Betsy McDonald

Term Expires 1991
Term Expires 1991
Term Expires 1993

FOREST FIRE WARDENS
(Appointed by State Forester)
Warden: Charles R. Severance

Deputy Wardens

Rene Lefebvre
Henry Powers, Jr.
Brian Shaw

Mark Thompson
Jack Williams

AUDITORS*
Carri, Plodzick & Sanderson

(* - Appointed by Board of Selectmen)

SELECTMEN'S REPORT**1. A NOTE OF THANKS:**

A. To the members of Andover's voluntary boards and service clubs whose efforts do so much to enhance and enrich all of our lives - Andover and East Andover Fire Departments, Board of Adjustment, Cable TV Advisory Committee, Conservation Commission, Historical Society, July 4th Committee, Library Trustees, Service Club, Lions and Lionesses, Master Plan Task Force, Planning Board, Rescue Squad, Recycling Committee, Village District Commissioners and the host of individual volunteers who give their time and often material help to one civic project after another.

However, the Selectmen and Moderator have had increasing trouble finding qualified, civic-minded residents prepared to help the town by joining its volunteer boards. Our Planning Board, Board of Adjustment, Budget Committee and other boards and committees are chronically in need of new full and alternate members and the Selectmen welcome your inquiries. We respectfully remind our friends and neighbors that if the self-government we prize is to continue, your fellow citizens need your services.

B. To Dr. Douglas O. Wood for his donation of a conservation easement on 48 acres of forest land at the foot of Ragged Mountain in West Andover; to Green Mountain Properties for its donation of a conservation easement on about ten acres of land alongside Severance Brook; and to Ms. Emelda O. McDonough for her donation of full ownership of about six acres of land along both sides of Sucker Brook below Dyer's Crossing in East Andover.

2. ROADS AND BRIDGES:

In view of current economic problems the Selectmen and Road Agent propose a road maintenance budget for 1991 no higher than the 1990 budget. However, this is not sufficient to prevent the slow and continuing deterioration of Andover's road system. When better times permit, additional capital outlays for restoration will be required.

A. It proved impossible to complete several special projects which had been planned due to the \$24,000 cost of repairing road damage caused by the two torrential storms that dropped 12 inches of rain on Andover in the second week of August. The town recovered \$21,000 as its share of federal and state disaster relief funding, but not until after the roadbuilding season was over. Those funds have been encumbered for use in 1991 in completing the following special projects: underdrain, ditch paving, and hot seal on the steep hill on Maple Street; underdrain and hot seal on Applecrest Lane; widening of Chase Hill Road (extended) in several places; and graveling of Cilley Hill Road.

B. West Shore Drive: Plans were completed for relocating the West Shore Drive entryway onto Route 11 at a different site from that first envisioned. The new site, east of the railroad bridge, will create a safer entrance to Route 11. Since that location requires crossing the railway track, N.H. Department of Transportation approval is required and the Selectmen have accepted the Department's strong recommendation that that action be postponed to the spring of 1991.

C. Potter Place Railway Crossing: In response to a petition signed by about 80 Andover residents, the Selectmen requested the permission of the N.H. Department of Transportation to reopen the Potter Place railway crossing. The Department conducted a hearing on December 7, 1990. Word was received in February 1991 that the crossing could be reopened.

3. SANITARY SERVICES:

A. Transfer Station: The facility is working well and currently is disposing of approximately 1,000 tons of household waste per year at the Penacook trash-to-energy facility. In the interest of minimizing operating costs by preventing use of the transfer station by non-residents, the town will continue to enforce the requirement of a sticker permanently affixed on vehicles using the facility.

B. Recycling Committee: Through the efforts of the Recycling Committee and contractor Paul Fenton, a new recycling building is now in service. It is hoped that with residents' cooperation it will be possible to recycle as much as 30 percent of the waste stream in the future. This would save the town approximately \$10,000 annually at present disposal rates. We encourage you to read the Recycling Committee's separate statement of goals and achievements elsewhere in this annual report and to tear out and keep for reference the blue center page which lists household recycling program instructions. The 1991 budget proposes spending \$12,000 for a baler for better recovery of saleable items. Half of this sum is to come from a matching grant from the Governor's Recycling Program. We ask your approval for the baler purchase.

Thanks are due to R. P. Johnson & Son Inc. for its generous offer to provide the regular use of a forklift to move and stack the heavy bales that will be compacted.

4. POLICE DEPARTMENT:

No unusual police problems were encountered during the year, thanks largely to the efforts of the Andover Police Department and the assistance of the state police. Through the generosity of the Andover School District in providing the building, of Mark Thompson and others in moving it to its new site, and of Frank Monroe and several other volunteers in contributing materials and labor, a new police station has been installed behind the Town Hall. It is now used on a regular basis by both town and state police, a significant improvement in capability and a useful addition of the regular presence of the state police.

5. TOWN HALL:

A. Town Sign: The handsome new town sign in front of the Town Hall is the product of the efforts and generosity of the Andover Lions Club, for which we thank them sincerely.

B. Administrative Assistant and Town Hall Operations: Upon the August 31 resignation of former Administrative Assistant Gail Olson, Bill Bardsley agreed to serve in that position. With Bill's long knowledge of town matters and a shift to full-time Town Hall operation in September 1990, residents are now more quickly and conveniently served.

C. Litigation: One water easement case is still before the court and one Board of Adjustment decision is under appeal. Private parties have sued the town asking the court to order the town to take action concerning the ZBA decision, an oddity since the town has already begun such action, and the town itself has brought an action to enjoin what it believes to be a violation of the height limitations in the zoning ordinance, a suit expected to be heard in the autumn due to current court congestion. No significant financial risk to the town from any present or prospective litigation is foreseen.

D. Welfare: Andover has experienced a significant rise in public assistance applications, more than doubling its expenditures in 1990 from prior years. In view of the present regional economy the Selectmen have recommended a \$4,000 welfare budget in 1991. While the obligation to extend relief flows from state law, not from the town's budget allocation, the Selectmen intend to continue a rigorous examination of all applications and to require work-repayment agreements in virtually all cases where assistance is determined to be required by state law.

6. PLANNING AND ZONING:

A. The master plan update, paid for in the 1989 and 1990 budgets, will be completed this spring thanks to the dedicated efforts of Master Plan Task Force volunteers with the help of the Lakes Region Planning Commission. It will then be presented to town residents in Planning Board public hearings. We urge your attention to it since, after its adoption, it will be the basis for preparation of badly needed and overdue amendments to the Andover Zoning Ordinance, expected to be offered to the 1992 Town Meeting for approval.

B. The Planning Board has proposed Warrant Article 6, authorizing a Capital Improvements Plan. This plan in itself obligates the town to no expenditures. Rather, it creates a framework for long-term planning for capital expenditures - for police and road-maintenance equipment, road and bridge improvements, fire and water precinct equipment, building modernizations, property revaluation, and the like. This is essential to any attempt to meet repair and improvement needs while still flattening the annual expenditure curve and making the level of local taxes more predictable. The Selectmen strongly recommend your approval.

7. REVALUATION CAPITAL RESERVE FUND:

The periodic need for and statutory requirement of revaluation of all taxable properties in the town is fast approaching. Mindful of a revaluation cost of \$100,000 or more and the need to make Andover's tax rate as predictable and level as possible from year to year, the Selectmen's budget proposes establishing a Revaluation Capital Reserve Fund. The Selectmen request your support in creating and funding this Capital Reserve by transferring to it \$30,000 of the approximate \$118,000 budget surplus of the fiscal year 1990. This action would leave about the same amount to be raised by taxes for the town government portion of the budget in 1991 as there was in 1990.

8. CABLE TELEVISION:

Cable television is a reality in Andover, and a knowledgeable and vigorous Cable Television Advisory Committee is assisting the Board of Selectmen in exercising its responsibilities under the franchise agreement. That committee is now determining which equipment to purchase to activate a 'local channel' and a search is under way for space in which to accommodate that equipment.

Respectfully submitted,

BOARD OF SELECTMEN:
Dennis E. Fenton, Chairman
Roger B. Godwin
Paul J. Goneau

ANDOVER TOWN MEETING March 13, 1990

The meeting was called to order at 7:30 PM by Moderator William Bardsley, who read the rules of conduct for the meeting.

ARTICLE 1: To choose necessary officers for the coming year.

The following officers were elected:

Moderator for two years	William Bardsley
Selectman for three years	Roger B. Godwin
Road Agent for two years	Mark Thompson
Supervisor of Check List for six years	Irene Jewett
Town Clerk for one year	Lorraine Locke
Tax Collector for one year	Lorraine Locke
Town Treasurer for one year	Ann W. Clark
Library Trustee for three years	Maxine Boyd
Trustee of the Trust Funds for three years	Paula Wyeth
Cemetery Trustee for three years	Betsy McDonald
Cemetery Trustee for two years	(None Elected)
Cemetery Trustee for one year	(None Elected)
Budget Committee for three years	Betsy McDonald
Budget Committee for two years	(None Elected)
Budget Committee for one year	Scott Robart
Budget Committee for one year	Paula Wyeth

ARTICLE 2: To see if the Town will vote to adopt an official Town of Andover flag in the pattern and colors displayed at this meeting.

Moved to adopt, and seconded. Principal Rick Higgins talked on the article, and introduced Jeff Miller and Justin Freeman, who were the school boys who worked very hard on this project. Article 2 **ADOPTED**.

Donna Duclos moved that the budget be moved ahead at this time; seconded. Clara Kidder pointed out that Article 5 would have an effect on the budget; as would Article 11, pointed out by Tina Cotton. Mrs. Duclos amended her motion to read

that Articles 5 and 11, and then Article 16, be taken up at this time; seconded by Chris Norris. The Selectmen also pointed out that there is a monetary question in Article 12. Motion is defeated.

ARTICLE 3: To see if the Town will vote to adopt the Floodplain Development Zoning Overlay Ordinance as required by the Federal Emergency Management Administration to permit continuation of flood insurance in low-lying areas, and repeal the existing Floodplain Management Ordinance of 1976, amended in 1986. (Proposed by the Planning Board. Ballot vote.)

RESULTS - YES - 553 NO - 203

Article 3 ADOPTED.

ARTICLE 4: To see if the Town will vote to authorize the Board of Selectmen to collect property taxes on a semi-annual basis, in June and December of each year, rather than annually in December as is the present practice. (By the Board of Selectmen)

Ronnie Meachen moved to adopt; seconded by Pat Goneau. Mr. Fenton explained their reasons for wanting the adoption of this Article with respect to the added revenue to the town and, adversely, the added cost to the town. Ed Becker, George Rochon, Les Fenton and Dolores Bare voiced their opinions. The Moderator called for a vote. Article 4 DEFEATED.

ARTICLE 5: To see if the Town will vote to constitute the Administrative Assistant position in Town Hall a full time rather than a part-time position and authorize the Board of Selectmen to take all necessary steps to terminate the existing agreement with the Town of Salisbury to share the service of such position.

Moved to accept by Paul Benson; seconded. Mr. Fenton said that the need for a full-time Administrative Assistant was growing, and the work load was getting heavier. He also said that Salisbury would not be ready for a break until around the 1st of October. There was considerable discussion from the floor with regard to the possibility of having a full-time secretary-bookkeeper as an alternative to a full-time Assistant, and having the office open five days a week. The Moderator called for a vote. Article 5 is ADOPTED.

ARTICLE 6: "To see if the Town will impose barriers to proposed increases in taxes, such that taxes in any year must not rise any higher than the level of inflation (as measured by the federal government) from the preceding fiscal year, no matter what the excuse or body of government in the town desires a higher rise. This to become part of the ordinances of the town, effective immediately." (By petition, quoting that petition. The Board of Selectmen DOES NOT RECOMMEND this Article.)

Moved to adopt by Howard Wilson; seconded.

Howard Wilson, being the originator of this Article, spoke. After some discussion from the floor, a vote was taken, and the Article was DEFEATED.

ARTICLE 7: "To see if the Town will vote to accept the following limitation on the Board of Selectmen's annual budget: 'We, the undersigned property owners/residents and voters of Andover, NH do respectfully petition the Board of Selectmen for the Town of Andover to limit any budget increases to a maximum of 5% per year.'" (By petition, quoting that petition. The Board of Selectmen DOES NOT RECOMMEND this Article.)

Moved by Clyde Brown, and seconded by Howard Wilson to adopt. A rather lengthy discussion was held. A motion was made by Clyde Brown, and seconded, to amend the Article to read "that the Selectmen present the budget of no more than a 5% increase of the previous year". Jim Delaney moved to stop discussion; seconded. Motion carried. The Moderator asked for a vote on the motion to change Article 7. A show of hands vote - 64 YES, 110 NO. Article 7, as amended, REJECTED.

The Moderator declared the polls closed at 9:00 P.M., and ordered a short recess. He stated that we were going to begin counting the ballot vote.

Meeting resumed.

ARTICLE 8: "To see if the Town will vote to adopt the following resolution: "As citizens of New Hampshire assembled at our town meeting and concerned over the present and future well-being of our town, state, nation, and world, we call on our representatives in Washington to work vigorously for substantial reductions in military spending -- spending for which the taxpayers of the town of Andover paid approximately \$2,021,819.00 last year -- and to redirect our federal tax dollars toward such purposes as education, environmental protection, deficit reduction, farming, housing, health care, and welfare of the elderly and children." (By petition, quoting that petition.)

Moved to adopt by Rolland Lewis; seconded.

Cindy Benson spoke as one of the petitioners for the Article. Some discussion was held, and it was moved and seconded to end debate. Moderator called for a vote. A show of hands resulted in 78 YES, 106 NO. The Article is DEFEATED.

ARTICLE 9: "To see if the Town will vote to designate and proclaim April 22, 1990, as Earth Day 1990, and to set aside that day for public activities promoting preservation of the global environment and launching the 'Decade of the Environment'" (By petition, quoting that petition.)

Moved to adopt by Steve Darling, and seconded. Donna Baker-Hartwell moved to amend the Article; seconded. Article to read as follows: "To see if the Town will vote to recognize Earth Day 1990 and pledge to do its part in preserving our environment". Michael Curry moved to end debate; seconded-Motion carried. Moderator asked for a vote on the Motion to Amend the Article. Motion to Amend Approved. Article 9 is ADOPTED, AS AMENDED.

ARTICLE 10: To see if the Town will vote to close Johnson Lane between Cilleyville Road and Bog Bridge in the Potter Place district of Andover. (By petition. Recommended by the Board of Selectmen.)

Moved and seconded to adopt Article 10. Dennis Fenton explained that the adoption of the Article would allow the lane to revert back to R.P. Johnson, and that the abutters support this procedure. Barbara Upton moved to amend the Article to read "abandon", instead of "closed". Sue Keyser moved for the change, and Howard Wilson seconded. It was voted to change the wording to "discontinue", as suggested by Ed Becker. Article 10 ADOPTED, AS AMENDED.

ARTICLE 11: To see if the Town will vote to raise and appropriate the sum of \$10,000 for engineering, civil works and other reasonably necessary costs for the westward relocation of the entry way of West Shore Drive onto Route 11 in East Andover, in addition to amounts proposed for roads and bridges by the Budget Committee pursuant to Article 16 below. (By petition.)

Moved to adopt by Howard Wilson, and seconded. After discussion, and approval of a motion by Steve Barton to end discussion, the Article was ADOPTED.

A Motion was made, and seconded to consider Article 16 at this time. Motion Defeated.

ARTICLE 12: To see if the Town will vote to adopt, in whole or in part, the following ordinance and regulations changes, and to raise and appropriate all necessary funds therefor:

"NOW COME the below mentioned residents of the Town of Andover and pursuant to RSA 39:3 (1987 Supp) petition the Board of Selectmen to insert in their warrant the following article:

A. Due to past winters of light snow Highland Lake has experienced an increasing amount of automobile and 4x4 racing and thereby is being contaminated by leakage of hydraulic fluid from snow plows, trash being left behind from individuals holding parties on the ice, and resulting ashes from camp fires.

"Accordingly the below petitioners request that a gate be installed at the town boat ramp at the so-called 'Channel which can be removed in the summer for boat traffic but locked in the winter to restrict winter vehicle travel on the lake".

B.* Due to an ever increasing amount of boat traffic and beach usage on Highland Lake the water quality of the lake is or will be declining according to the State Environmental Service Officer. Instituting a sticker system for residents, i.e. \$10.00 may lessen the amount of boat traffic on the water and therefore slow the contamination of the water quality.

"Accordingly the below petitioners ask that a paid attendant be considered for the boat launching ramp from Memorial Day until Labor Day between the hours of 7:00 a.m. to 7:00 p.m. and that funding for said attendant via a sticker/usage fee be adopted."

C. Since the reclamation of the beach in 1988 an increasing amount of vehicles are being noted on the small access road to the right and north side of the public beach. As there is already a boat ramp at the Channel the petitioners wish to secure the small access road to the right and north side of the beach.

"Accordingly the petitioners request that funding be appropriated for the securing of the small access road to the right and north side of the public beach."

D. Town residents have reported that numerous people in violation of the current restrictions still pull their boats onto the town beach and there continue to be near misses between boats, water skiers and swimmers off the public beach.

"Accordingly the below petitioners hereby request that the Ordinance now prohibiting boating and water skiing from the public beach be strictly enforced by levying of fines to prevent the above mentioned violations."

(By petition, quoting that petition.)

The Moderator read a correction to Paragraph B, *"Due to an ever increasing amount of boat traffic and beach usage on Highland Lake the water quality of the lake is, or will be declining according to the State Environmental Service Officer. Instituting a sticker system of residents and summer camp owners and charging a fee for non-residents, i.e. \$10.00 may lessen the amount of boat traffic on the water and therefore slow the contamination of the water quality."

Moved by Bill Keyser to adopt, seconded by Howard Wilson.

Tim Frost requested that the Selectmen read a letter they received from Mr. Jodie Connor, Water Quality Director of the State of New Hampshire Environmental Services, Water Supply and Pollution Control Division, dated March 12, 1990, and addressed to the Town of Andover, Office of Selectmen. Mr. Bardsley read the letter to the meeting, as follows:

Dear Selectmen: In the last decade, an increase of recreational activity has placed a great burden and stress upon this state's lakes and ponds. More people are now utilizing our water resources during the winter months; fishing, car racing, skiing, snowmobiling and skating are just a few of the recreational activities that occur upon our iced lakes and ponds. The increased use is resulting in an increased load of pollutants to these waters. An alarming increase of vehicles through the ice have been recorded resulting in sources of pollutants such as oil, gasoline and its derivatives, battery waste and traced metals. Reports of oil and hydraulic fluid slicks upon the ice after automobile racing is not uncommon.

Vehicle ice traffic is also increasing the sand and salt load to the surface waters. It is often commonplace to find garbage, bottles, cans, and other debris when walking onto the ice. Many hazards are created for the spring boater, as all the debris left upon the ice floats throughout the lake. The Department of Environmental Services is given the authority to enforce the laws that protect our state's surface waters. Oil discharges are prohibited through RSA 146 (a):3, while RSA 149:8 VI subparagraph A prohibits the placement of bottles, cans, papers and garbage in the surface water or on the ice. With our limited resources, however, it is becoming increasingly difficult to enforce these regulations. For that reason, we encourage local governments to do their part in protecting the lakes and ponds in their town from sources of pollution. We would hope that each town become more involved and work with us in lake preservation. If you would like further information on lake preservation, please feel free to contact me. Sincerely, Jodie Connor.

Selectman Fenton said that this letter basically supports the petition. Some discussion was held, and Clyde Brown made a motion to amend the article that no unauthorized vehicles or trucks be allowed on the lake. Mr. Bardsley said that only the State of New Hampshire has the right to limit the motor activity on the lake. Tim Frost made a motion to amend Section B so that the paid attendant referred to therein would be on duty between the hours of 7 AM and 7 PM on Saturdays, Sundays and holidays; seconded. 77 YES, 49 NO. AMENDMENT ADOPTED. Some further discussion on the Article. It was moved and seconded to cut off debate. MOTION PASSED. Article 12, as amended, REJECTED.

ARTICLE 13: To see if the Town will vote to reclassify Bradley Lake Road from "Class V - Summer Maintenance Only" to "Class V" from its present termination point of year-round maintenance at approximately the entry way to Camp Marlyn to its end at the head of the lake, approximately 1.25 miles. (By petition.)

Moved to adopt; seconded. A summer resident spoke in defense of the Article. It was moved and seconded to close debate; MOTION DEFEATED. Further discussion held, and a second Motion to cut off debate made by Larry Anderson, and seconded. Motion PASSED. Article 13 DEFEATED.

ARTICLE 14: To see if the Town will vote to authorize the Board of Selectmen and Treasurer to borrow money in anticipation of taxes.

Moved to adopt by Howard Wilson and seconded by Larry Anderson. No discussion. Article 14 ADOPTED.

ARTICLE 15: To see if the Town will vote to authorize the Board of Selectmen to make application for, to accept and to expend on behalf of the Town any and all advances, grants or other funds, gifts or contributions, which may now or hereafter be forthcoming from the United States of America, the State of New Hampshire, any Federal or State agency, or any private gift or contribution, in accordance with RSA 31:95-b.

Moved to adopt by Jim Delaney, and seconded by Paul Fopiano. Short discussion. ARTICLE 15 ADOPTED.

ARTICLE 16: To see if the Town will vote to accept the budget as presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the budget.

Motion to accept a budget of \$518,984.00, and to consider each section of the budget one at a time, but not vote on each section individually; seconded. Motion PASSED.

In the General Government section (Town Officers' Salaries)--Motion by Clyde Brown to reduce budget committee's recommendation of \$23,875 to \$22,375; seconded. Proposed Amendment REJECTED.

Clyde Brown motioned to have the General Government Buildings line amended from \$7,000 to \$4,500; seconded. AMENDMENT ADOPTED.

Some discussion was held on the next six sections--no motions.

Under the Culture & Recreation Section-Parks and Recreation line--a motion was made to increase the item from \$4,600 to \$7,600 to support the winter recreation program; seconded. Various views were presented, and it was moved and seconded to move the question. A show of hands resulted in 72 YES and 66 NO. AMENDMENT ADOPTED.

A motion was made by Paul Nagy to cut the Selectmen's budget by 12%, or \$62,338.08; seconded. MOTION DEFEATED.

Clara Kidder motioned to amend next year's budget style; seconded. MOTION CARRIED.

The BUDGET, AS AMENDED, (\$509,484.00 PLUS \$10,000 UNDER ARTICLE 11) ADOPTED.

ARTICLE 17: To transact any other business that may legally come before this meeting.

Motion to adjourn made and seconded. Meeting adjourned at 11:55 P.M.

This is a true attestation of the facts and figures to the best of my knowledge and ability.

Respectfully submitted,

Lorraine Locke, Town Clerk



Jonathan Wiggins, Grade 8

TOWN OF ANDOVER
1991 WARRANT
State of New Hampshire

The Polls for election of officials and questions on the official ballot will be open from 1:00 P.M. to 9:00 P.M. The business meeting will start at 7:30 P.M.

To the inhabitants of the Town of Andover, County of Merrimack, State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet in the Andover Elementary School Gymnasium in Andover on Tuesday, March 12, 1991, at 1:00 P.M. to act upon the following subjects:

ARTICLE 1: To choose necessary officers for the ensuing year.

ARTICLE 2: Shall we adopt the provisions of RSA 72:28, V and VI for an optional veterans' exemption and an expanded qualifying war service for veterans seeking the exemption. The optional veterans' exemption is \$100, rather than \$50. (By petition; form of warrant article wording prescribed by RSA 72:28-a.)

ARTICLE 3: To see if the Town will vote to establish a capital reserve fund under the provisions of N.H. RSA 35:1 for a future revaluation of all taxable properties in the town, and furthermore to appropriate the sum of \$30,000 and to authorize the transfer/use of the December 31, 1990 fund balance for that purpose. (Recommended by the Selectmen; not recommended by the Budget Committee.)

ARTICLE 4: To see if the Town will vote to accept the budget as presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 5: To see if the Town will vote to change the terms of office of the tax collector, town clerk, and treasurer from one year to three years, effective upon elections held in 1992, under the provisions of N.H. RSA 41:2-a, N.H. RSA 41:16-a, and N.H. RSA 41:26-a.

ARTICLE 6: To see if the Town will vote to adopt a Capital Improvements Plan under the provisions of N.H. RSA 674:5. (The Selectmen and Planning Board RECOMMEND adoption.)

ARTICLE 7: To see if the Town will vote to authorize the Board of Selectmen and Treasurer to borrow money in anticipation of taxes.

ARTICLE 8: To see if the Town will vote to authorize the Board of Selectmen to accept on behalf of the town gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

ARTICLE 9: To see if the Town will vote to authorize the Board of Selectmen to make application for, to accept and to expend on behalf of the Town without further action by town meeting any and all advances, grants or other funds, gifts or

contributions, which may now or hereafter be forthcoming from the United States of America, the State of New Hampshire, any federal or state agency, or any private gift or contribution, in accordance with RSA 31:95-b.

ARTICLE 10: To see if the Town will vote to authorize the Board of Selectmen to convey title to real estate acquired pursuant to a Tax Collector's deed by public auction, sealed bid, or in such other manner as the Selectmen may determine as justice may require pursuant to RSA 80:42. (Selectmen propose sell-back to Clinton Brown of property on River Road for \$7,585.82. This is the sum of unpaid taxes, accumulated interest, and costs.)

ARTICLE 11: To see if the Town will vote to authorize the Board of Selectmen to convey title to real estate acquired pursuant to a Tax Collector's deed by public auction, sealed bid, or in such other manner as the Selectmen may determine as justice may require pursuant to RSA 80:42. (Selectmen propose to sell to Kenneth Bell for \$1,000 a one-acre lot on Bridge Road held by Town since 1986. Mr. Bell agrees to a condition-of-sale prohibiting building on the lot.)

ARTICLE 12: To see if the Town will vote to authorize the Board of Selectmen to accept the dedication of any street shown on a subdivision plat approved by the Planning Board, provided that such street has been constructed to applicable town specifications as determined by the Board of Selectmen or their agent.

ARTICLE 13: To transact any other business that may legally come before this meeting.

Given under our hands and seals this 4th day of February, 1991.

BOARD OF SELECTMEN:
Dennis E. Fenton, Chair
Roger B. Godwin
Paul J. Goneau

1991 PROPOSED BUDGET

Purposes of Appropriation (RSA 31:4)	Actual Appropriations 1990	Actual Expenditures 1990	Selectmen's Budget 1991	Budget Committee's 1991
General Government:				
Town Officers' Salaries	\$23,875	\$20,955	\$23,900	\$23,900
Town Officers' Expenses	52,575	52,400	50,100	50,100
Election & Registration Expenses	1,500	1,893	1,300	1,300
Cemeteries	4,000	5,356	3,500	3,500
General Government Buildings	4,500	4,508	5,500	5,500
Reappraisal of Property	500	203	200	200
Planning & Zoning	17,216	11,372	5,716	5,716
Legal Expenses	6,000	2,370	4,000	4,000
Tax Map Revision	1,100	-0-	1,100	1,100
	<u>\$111,266</u>	<u>\$99,057</u>	<u>\$95,316</u>	<u>\$95,316</u>
Public Safety:				
Police Department	\$17,814	\$18,027	\$17,814	\$17,814
Fire Department - Forest Fires	1,000	-0-	1,000	1,000
	<u>\$18,814</u>	<u>\$18,027</u>	<u>\$18,814</u>	<u>\$18,814</u>
Highways, Streets & Bridges:				
List of Projects	\$15,250	--	--	--
Regular Maintenance	60,000	\$74,271	--	--
Summer Maintenance	--	--	\$74,000	\$74,000
Winter Maintenance	--	--	53,500	53,500
General Highway Department Expenses	52,000	40,717	--	--
Bridges	6,000	1,899	6,000	6,000
Engineering	1,500	520	1,500	1,500
Street Lighting	5,000	4,645	5,000	5,000
	<u>\$139,750</u>	<u>\$122,052</u>	<u>\$140,000</u>	<u>\$140,000</u>

Solid Waste Disposal:					
Incinerator Tipping Fees	\$34,844	\$34,844	\$37,475	\$37,475	\$37,475
Transfer Station Operation	29,600	30,616	32,719	32,719	32,719
Water Monitoring (Land Fill)	2,500	-0-	2,500	2,500	2,500
Clean Up Metals	<u>3,000</u>	<u>3,488</u>			
	\$69,900	\$68,948	\$72,694	\$72,694	\$72,694
Solid Waste Recycling:					
Metal Container Rental & Pickup	\$2,560	\$3,102	\$3,442	\$3,442	\$3,442
Storage Building Construction	8,500	8,500	--	--	--
Baler & Other Capital Expense	--	--	8,100	8,100	8,100
Public Information, Supplies, Misc.	<u>1,000</u>	<u>453</u>	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>
	\$12,060	\$12,055	\$12,542	\$12,542	\$12,542
Health & Welfare:					
Lake Sunapee Health Care	\$5,195	\$5,195	\$5,455	\$5,455	\$5,455
Animal Control	425	690	700	700	700
General Assistance	2,000	2,560	4,000	4,000	4,000
Community Action Program	<u>1,391</u>	<u>1,391</u>	<u>1,461</u>	<u>1,461</u>	<u>1,461</u>
	\$9,011	\$9,836	\$11,616	\$11,616	\$11,616
Culture & Recreation:					
Library	\$10,000	\$10,000	\$10,794	\$10,794	\$11,636
Parks and Recreation	7,600	7,758	8,150	8,150	8,150
Patriotic Purposes	250	247	250	250	250
Conservation Commission	200	200	200	200	200
Cable TV Communications	<u>270</u>	<u>270</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>
	\$18,320	\$18,475	\$19,394	\$19,394	\$20,236
Debt Service:					
Principal of Long-Term Bonds & Notes	\$57,333	\$57,333	\$57,333	\$57,333	\$57,333
Interest Expense - Long-Term Bonds & Notes	12,830	12,830	8,593	8,593	8,593
Interest Expense - Tax Anticipation Notes	<u>30,000</u>	<u>28,993</u>	<u>30,000</u>	<u>30,000</u>	<u>30,000</u>
	\$100,163	\$99,156	\$95,926	\$95,926	\$95,926

Capital Outlay:					
West Shore Drive Project	\$10,000	-0-	--	--	--
Landfill Closing	<u>-0-</u>	<u>\$10,183</u>	<u>--</u>	<u>--</u>	<u>--</u>
	<u>\$10,000</u>	<u>\$10,183</u>			
Operating Transfers Out					
Payment to Capital Reserve Fund	--	--	\$30,000	-0-	
Miscellaneous:					
FICA & Unemployment Compensation	\$4,700	\$6,562	\$6,650	\$6,650	\$6,650
Insurance	<u>25,500</u>	<u>22,901</u>	<u>28,000</u>	<u>28,000</u>	<u>28,000</u>
	<u>\$30,200</u>	<u>\$29,463</u>	<u>\$34,650</u>	<u>\$34,650</u>	<u>\$34,650</u>
TOTAL APPROPRIATIONS:	\$519,484	\$487,252	\$530,952	\$501,794	
Less: Amount of Estimated Revenues, Exclusive of Taxes (Line 133)			<u>407,415</u>	<u>407,415</u>	
Amount of Taxes to be Raised (Exclusive of School and County Taxes)			\$123,537	\$94,379	

Sources of Revenue

	Estimated Revenues 1990	Actual Revenues 1990	Selectmen's Budget 1991	Estimated Revenues 1991
Taxes:				
Yield Taxes	\$19,900	\$18,343	\$15,000	\$15,000
Land Use Change Taxes	<u>9,000</u>	<u>11,090</u>	<u>3,000</u>	<u>3,000</u>
Interest & Penalties on Taxes	<u>17,500</u>	<u>36,869</u>	<u>35,000</u>	<u>35,000</u>
	<u>\$46,400</u>	<u>\$66,302</u>	<u>\$53,000</u>	<u>\$53,000</u>

Intergovernmental Revenues - State:					
Shared Revenue - Block Grant	\$60,724	\$60,724	\$60,000	\$60,000	\$60,000
Highway Block Grant	51,162	50,356	49,915	49,915	49,915
State Forest Land	286	286	300	300	300
Railroad Tax	<u>102</u>	<u>102</u>	<u>100</u>	<u>100</u>	<u>100</u>
	\$112,274	\$111,468	\$110,315	\$110,315	\$110,315
Licenses & Permits:					
Motor Vehicle Permit Fees	\$137,500	\$132,266	\$130,000	\$130,000	\$130,000
Dog Licenses	700	809	800	800	800
Business Licenses, Permits & Filing Fees	<u>1,000</u>	<u>1,126</u>	<u>1,300</u>	<u>1,300</u>	<u>1,300</u>
	\$139,200	\$134,201	\$132,100	\$132,100	\$132,100
Charges for Services:					
Income from Departments	\$6,000	\$9,952	\$7,500	\$7,500	\$7,500
Rent of Town Property	200	389	-0-	-0-	-0-
Reimbursement for Administrative Assistant	<u>8,000</u>	<u>9,846</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>
	\$14,200	\$20,187	\$7,500	\$7,500	\$7,500
Miscellaneous Revenues:					
Interest on Deposits	\$15,000	\$16,285	\$15,000	\$15,000	\$15,000
Sale of Town Property	3,000	10,449	7,500	7,500	7,500
Other Income	<u>-0-</u>	<u>8,654</u>	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>
	\$18,000	\$35,388	\$22,500	\$22,500	\$22,500
Other Financing Sources:					
Fund Balance	\$56,745	\$56,745	80,000	80,000	80,000
Trust Funds	<u>-0-</u>	<u>3,261</u>	<u>2,000</u>	<u>2,000</u>	<u>2,000</u>
	\$56,745	\$60,006	\$82,000	\$82,000	\$82,000
TOTAL REVENUES AND CREDITS:	\$386,819	\$427,552	\$407,415	\$407,415	\$407,415

INVENTORY SUMMARY

Land	\$10,243,130.00
Buildings	32,951,125.00
Utilities	1,872,700.00
Mobile Homes	<u>1,192,650.00</u>
School Exemptions	150,000.00
Elderly Exemptions	<u>260,000.00</u>
Net Valuation	\$45,849,605.00
Number of War Service Credits	167

TAX RATE APPROVAL LETTER

Taxes Committed to Collector:	
Town Property Taxes Assessed	\$1,846,364.00
Precinct Taxes Assessed	<u>75,098.00</u>
Total Gross Property Taxes	\$1,921,462.00
Less Estimated War Service Tax Credits	<u>10,750.00</u>
Net Property Tax Commitment	\$1,910,712.00
Net School Appropriations	1,492,355.00
County Tax Assessment	159,763.00
Andover Fire District No. 1	41,990.00
East Andover Fire Precinct	33,108.00
Tax Rate - Town	\$40.27

TAX RATE

Municipal	\$4.24
County	3.48
School	<u>32.55</u>
Tax Rate (per \$1,000.00)	\$40.27
Andover Fire District No. 1	1.85
East Andover Fire Precinct	1.43

TOWN CLERK'S REPORT

Motor Vehicle Registrations	\$132,266.00
Dog Licenses	911.50
Transfer Station & Beach Permits	624.00
Fines & Penalties (Dogs, Beach, Parking)	352.00
UCC	474.00
Vital Statistics	640.00
Town Histories	100.00
Bad Check Fees	20.00
Miscellaneous Fees & Charges	31.00
Overpayment	<u>.49</u>
Total Receipts	\$135,418.99
Fees Retained	<u>580.00</u>
Total Remittance to Treasurer	\$134,838.99

TAX COLLECTOR'S REPORT
Year Ended December 31, 1990

Debits	Levies of: 1990	Prior
Uncollected Taxes - Beginning of Fiscal Year:		
Property Taxes		\$1,052,008.69
Land Use Change Taxes		3,860.00
Yield Taxes		15,673.30
Taxes Committed to Collector:		
Property Taxes	\$1,909,418.96	
Land Use Change Taxes	11,150.00	
Yield Taxes	18,343.50	
Added Taxes:		
Property Taxes	34,316.51	2,695.30
Overpayments:		
A/C Property Taxes	177.77	
Interest Collected on Delinquent Taxes:	189.57	17,603.56
Prepayments:	2,748.93	
Costs Collected (Before Lien):	<u> </u>	<u>826.00</u>
Total Debits	\$1,976,345.24	\$1,092,666.85
Credits		
Remitted to Treasurer During Fiscal Year:		
Property Taxes	\$1,389,574.90	\$1,049,687.42
Land Use Change Taxes	3,835.00	3,860.00
Yield Taxes	15,280.87	9,538.46
Costs (Before Lien)		826.00
Interest on Taxes	189.57	17,603.56
Abatements Allowed:		
Property Taxes	1,128.73	2,764.31
Yield Taxes		6,134.84
Uncollected Taxes End of Fiscal Year:		
Property Taxes	555,958.54	
Land Use Change Taxes	7,315.00	
Yield Taxes	3,062.63	
Excess Debits	<u> </u>	<u>2,252.26</u>
Total Credits	\$1,976,345.24	\$1,092,666.85

SUMMARY OF TAX SALE ACCOUNTS
Year Ended December 31, 1990

Debits	Tax Sale on Account of Levies of:		
	1989	1988	Prior
Balance of Unredeemed Taxes			
Beginning of Fiscal Year:		\$67,766.47	\$32,546.44
Taxes Sold to Town During			
Fiscal Year:	\$193,277.28		
Interest Collected After Lien			
Execution:	<u>3,615.59</u>	<u>5,887.54</u>	<u>8,990.77</u>
Total Debits	\$196,892.87	\$73,654.01	\$41,537.21
 Credits			
Remittance to Treasurer			
During Fiscal Year:			
Redemptions	\$77,816.87	\$33,034.89	\$26,016.91
Interest & Cost After Sale	3,615.59	5,887.54	8,990.77
Abatements During Year:	2,426.12	859.89	4,467.52
Deeded to Town During Year:	1,789.93	1,607.25	577.76
Unredeemed Taxes End of Year:	<u>111,244.36</u>	<u>32,264.44</u>	<u>1,484.25</u>
Total Credits	\$196,892.87	\$73,654.01	\$41,537.21

TOWN TREASURER'S REPORT
Year Ended December 31, 1990

Cash on Hand January 1, 1990	\$112,551.55
Received During Year*	<u>3,551,383.15</u>
Total Receipts	\$3,663,934.70
Less Selectmen's Orders Paid	<u>3,344,311.19</u>
Balance on Hand December 31, 1990	\$319,623.51

*Breakdown of Receipts:

Selectmen	\$197,703.36
Tax Collector	2,645,883.87
Town Clerk	134,838.99
Building Inspector	3,050.00
Interest on Accounts: Regular Accounts	8,194.39
Tax Anticipation note	11,712.54
Loan Proceeds in Anticipation of Taxes	<u>550,000.00</u>
Total Receipts	\$3,551,383.15

These figures are correct to the best of my knowledge.

Respectfully submitted, Ann W. Clark, Treasurer

REPORT OF THE TRUSTEES OF TRUST FUNDS
Year Ended December 31, 1990

	1/1/90 Principal & Interest	1990 Additions	1990 Interest	1990 Withdrawals	12/31/90 Principal & Interest
Cemetery Funds:					
Individual Trusts	\$52,521.15	-0-	\$4,470.46	\$1,125.34	\$55,866.27
Proctor Cemetery	100.00	1,350.00	27.65	1,377.65	100.00
Operating Fund	<u>9,120.00</u>	<u>2,250.00</u>	<u>757.99</u>	<u>762.99</u>	<u>11,365.00</u>
Perpetual Care	<u>\$61,741.15</u>	<u>\$3,600.00</u>	<u>\$5,256.10</u>	<u>\$3,265.98</u>	<u>\$67,331.27</u>
Since 1976 Fund					
Total Cemetery Funds	\$2,410.31	-0-	\$196.35	-0-	\$2,606.66
Library Funds					
Capital Reserve Funds:					
Equipment - Town	\$33,294.86	-0-	\$1,628.24	\$27,600.00	\$7,323.10
Andover Fire District No. 1					
Building	15,925.78	-0-	978.99	-0-	16,904.77
Equipment	42,360.38	-0-	2,339.44	-0-	44,699.82
Village District	79,839.72	-0-	5,388.34	-0-	85,228.06
E. Andover Fire Precinct	<u>7,826.25</u>	<u>-0-</u>	<u>645.12</u>	<u>-0-</u>	<u>8,471.37</u>
Total Capital Reserve Funds	\$179,246.99	-0-	\$10,980.13	\$27,600.00	\$162,627.12
School District Funds	-0-	\$75,000.00	\$503.22	-0-	\$75,503.22

We certify that the statement of receipts and disbursements as shown is complete and correct to the best of our knowledge and belief.

Respectfully submitted,
The Trustees of Trust Funds

POLICE DEPARTMENT REPORT

1990 saw the addition of our first police station, which is now being used by members of the Andover Police Department and also a little by the New Hampshire State Police that work in our area. We hope that this year the state police will be using it more. The new police station gives us a more central location to work from and to keep our equipment and records.

Our activity was up on 1990 over 1989 as follows:

	1989 (8-months)	1990
Total dispatch calls	*153	*243
Accidents	22	30
MV summonses issued	139	96
MV warnings issued	**	133
Suspicious vehicle reports	**	12
Parking tickets issued	**	27
Arrests	**	4
Juvenile cases	**	18
Fire & rescue assists	20	19
Animal complaints	**	12
Funeral details	**	3
Messages delivered	**	4
Missing persons	**	4
Assist other departments	**	4
Lost or recovered property	**	4
Wanted persons or PD info	**	5
Domestic complaints	7	30
Thefts/Burglary	**	18
Death investigation	**	4
Criminal investigations	**	5
Alarms answered	**	9
Training hours	**	>100
Documentation hours	200	>80
Patrol hours	482	>895

* = This number does not include calls still being made to officers' homes.

** = No records

In 1990 the police department purchased a new finger printing kit (training for this is planned for this year), a new camera for investigations, two new portable radios to replace our 12 year old ones, one new .357 hand gun.

A reminder to the people of Andover: the police phone number (735-5777) is answered 24 hours a day if you need help.

Respectfully submitted,
Richard E. Beckford, Chief

ROAD AGENT REPORT

This year saw continued seasonal road maintenance and some significant road improvements, including some major road work resulting from summer flooding. In the end, some planned work was delayed as a result of the cost of emergency road work resulting from August flooding, but we were able to hold the line on the town road budget.

The year's activities peaked on August 7 when Andover and the surrounding area was hit with a major rainstorm, resulting in flooding and serious road damage in many areas of the town. Twenty different road sections were rendered impassable due to wash-outs and required immediate repair, making for several long days for our crews and creating inconvenience to many residents.

Local fire department volunteers, the police chief and several others all pitched in in to control traffic and make the areas safe until repair work was complete. Their cooperation during this period is appreciated. Gravel that the town had previously crushed from the land at the transfer station was a lifesaver in meeting the fill requirements for these extensive road and ditch repairs after the record rainfall.

In 1990, we also prepared several miles of tarred roads for hot tar seal which will be applied this coming summer. Paving the entrances to Bridge Street and Horseshoe Pond Road, which was accomplished in the summer, makes our job of grading those roads easier and safer. In fact, extending the pavement onto roads intersecting with the heavier-travelled roads (particularly Routes 4 and 11) in the future will also make grading more efficient and safer at those intersections.

The underdrain and new paving at Chase Hill Road and Route 11 entrance is working well. Also, a special thanks to Peter Schwarz, former owner of the Ptachwork Inn, for funding the improvements to the first 1,200 feet of Tucker Mountain Road.

As stated earlier, some of the projects planned for 1990 weren't completed because the money allocated for those projects was spent to repair the rain damage. But those plans have been rescheduled for 1991 as a result of the state and federal emergency relief funds which have been received to offset the heavy cost of flood damage repair. We are also continuing to work on plans to relocate the outlet of the West Shore Drive intersection with Route 11, plans which are especially dependent on a railroad right-of-way and review by the New Hampshire Department of Transportation.

In another area, we're continuing to improve the transfer station area (that portion which comes under the Road Agent's duties), with the scrap steel container below grade now and equipped with stoplogs for better access, and a waste oil storage tank in place (so you can recycle your used motor oil), in addition to the new building to store recyclable materials.

Due to the economic conditions which affect all of Andover's taxpayers, we have continued to hold the line on road spending and have requested no budget increase for calendar year 1991.

As always, I urge all townspeople to call me if you have any concern about your roads or any problem with road maintenance.

Respectfully submitted,

Mark E. Thompson, Road Agent

BUILDING INSPECTOR'S REPORT

The following is a list of permits issued in 1990. Fees in the amount of \$3,050.00 were collected and remitted to the Treasurer.

New dwellings	10
Trailers	2
Replacement dwellings	1
Garages	6
Barns, sheds, accessory buildings	7
Additions and renovations	29
Commercial Permits	<u>3</u>
Total permits issued	58

Respectfully submitted,

Donald C. Hazen, Building Inspector

SOLID WASTE RECYCLING COMMITTEE

Andover's Solid Waste Recycling Committee meets the second and fourth Tuesday of every month. Our goals are still to reduce the amount of solid waste that the town must pay to burn in Penacook, to find markets for recyclables, and to promote voluntary recycling by providing citizens with help and information. We have taken the following actions:

* We applied for and won a grant for \$8,500 from the State of New Hampshire. This money matches the funds appropriated at the March 1990 Town Meeting and made it possible for us to have a special building for recycling. Fenton Construction Company was the lowest bidder and the building is now in place. All the barrels for recycling are inside, along with places to bring books, clothing, furniture and other goods.

* We are in the second year of a two-year contract with Manchester Recycling Corporation to collect and sell our aluminum cans. So far we have collected nearly 6,000 pounds of aluminum for a return of approximately \$1,700 to the town. That's not bad, but think what the figures could be if EVERYONE would take the time to separate aluminum from their trash and recycle it.

* The town hired Howard Wilson to work part time at the transfer station in order to sort and market recyclables. Here are his figures for amount of material diverted from the incinerator:

GLASS	16.86 tons	CLOTHING	1.5 tons
TIN CANS	.75 tons	AUTO BATTERIES	.5 tons
PLASTIC	.20 tons	ALUMINUM	3.0 tons

This 22 tons represents a savings of over \$800 tipping fee, as well as producing revenue from sales in some cases.

There were 68.93 tons of SCRAP METAL deposited in the metal trailer. Renting the trailer and shipping it to Concord cost the town \$2,368.39 because the value of the metal was only \$428.33.

* We are requesting funds in our 1991 budget to allow the purchase of a baler. With a baler in place we can begin to collect newspapers, which will help keep our tonnage down at Penacook, and cardboard, which has a strong market. Once again, we'll apply for a grant from the state to help stretch our money.

Respectfully submitted,

Andover Solid Waste Recycling Committee

ANDOVER PLANNING BOARD

The Andover Planning Board met 18 times during 1990. Activities included subdivision and site plan reviews, land annexations and general growth and development considerations.

Activity Summary:

Proposed subdivisions discussed	10
Subdivision applications approved	5
Number of new lots approved	21
Number of new lots in the review process at the end of the year	19
Annexations approved	2
Proposed site developments discussed	6
Site plan applications approved	4

Other Activities:

Floodplain ordinance amendment public hearing.
Road inspections and requests to alter approved standards.
Greenway Coalition presentation and discussion.
Review and discussion of the town's existing subdivision regulations.

In addition to the above administrative duties, the Planning Board also guided and participated in the preparation of the town Master Plan (Phase II). Five Master Plan Task Force meetings were held during the year to coordinate the work of the Lakes Region Planning Commission. The Commission is preparing several chapters of the new plan including:

1. A study of the local economy.
2. An inventory and management recommendation for the town's natural resources.

This valuable information will be combined with a town water resources report, being prepared by John Cotton, to complete the second phase of the Master Plan.

As a step in the economic planning process, the Task Force and Planning Board distributed a questionnaire last spring to all businesses in Andover. The responses have been tallied and will be contained in the Phase II Master Plan report. Generally, the Board will be using the questionnaire findings to improve the business climate in Andover.

An important public Master Plan workshop was held on May 23rd to discuss the town's economy and special natural features that merit protection. Each of these issues is critical to growth recommendations that will guide Andover's development in future years.

A public presentation of the 1990-91 Andover Master Plan is planned for late spring of this year.

Once the Master Plan studies and recommendations are finalized and approved by the Board, local ordinances and regulations will be reviewed for possible improvements. The Planning Board expects to offer suggested amendments at the 1992 Town Meeting.

The Planning Board is currently undertaking several projects that address the safety of pedestrian and vehicular circulation in Andover. Driveway permit regulations are being prepared that can assure a safe entrance and exit for new lots abutting town roads. The ability to see oncoming traffic and proper road drainage are the main focuses of these regulations.

Because of congestion in the village center of Andover, a parking and circulation study is being planned in cooperation with the Board of Selectmen and those living and working in the village. One-way streets, pedestrian walkways and various parking alternatives will be analyzed and discussed.

Finally, the clarification of a number of administrative details found in the subdivision regulations will be proposed during the coming spring months. Public hearings will be held on all findings and recommendations before adoption is considered.

The Board thanks its recording secretary, Sharon Mickle, for her excellent clerical service throughout the year. In addition, the Board appreciates the thoughtful comments and suggestions from the many residents who have attended Master Plan meetings and public hearings dealing with orderly growth and the protection of Andover's special rural character.

Respectfully submitted,

Andover Planning Board

ANDOVER CONSERVATION COMMISSION

During 1990 the Conservation Commission continued to work in a number of different areas that relate to the main function of all Conservation Commissions statewide. And that is to help promote preservation and protection of all of the town's natural resources. This work fell mainly under six categories.

First of all, there was a good deal of effort put into the area of land preservation. There were two properties offered for donation to the town, one of which was accepted and one was not accepted because it did not meet the requirements for land worthy of preservation. Land can also be preserved by the owner placing an easement that excludes future development of land. Here again two easements were offered to the town for consideration. One of these has been accepted and the other is still under consideration for acceptance by the Commission. One particular area in the town was focused upon by the Commission as having large potential for preservation. This area encompasses roughly the area enclosed by Mountain Brook, the Bulkhead and the south side of Ragged Mountain. Property owners have been contacted and encouraged to protect this land and the Commission has offered to coordinate any preservation efforts.

Secondly, the Commission promoted activities for Earth Day back in April. The main effort was a series of walks that were intended to point out three areas in town that have been preserved or deserve preservation of their special features. Members led groups of residents to either the Mountain Brook Falls area, the Blackwater River (between Route 4 and Lawrence Street) or the land protected by easement at Fenvale. The Commission had good reaction to this type of Earth Day activity and plans to repeat this in the future.

A third category of work was the review of dredge and fill applications. Activity here was somewhat lighter than in previous years, but there were seven applications submitted and reviewed. In most cases the members of the Commission contact the landowner, conduct a site visit and then discuss the application at a regular monthly meeting before submitting comments to the N.H. Wetlands Board.

Another function of the Commission is to monitor land within Andover for violations of the state's wetlands laws. Here, the Commission was involved in two cases of possible violations. In cases such as these, members can only report their findings to the state, which normally sends an expert to determine if state laws have been ignored. Recently, the Department of Environmental Services has not only been issuing orders to repair damage to wetlands but also levying fines. In Andover two property owners were subject to fines of up to \$2,000 for violations in the previous year, a fact that underlines the state's seriousness in protecting wetlands.

A fifth category of the Commission's work involved helping with the town's master plan review. During the year the Planning Board requested that the Conservation Commission go over the parts of the proposed new master plan concerned with conservation and preservation issues. Some of this has already been accomplished, but further input will be forthcoming from the Commission members.

At the very end of the year the Conservation Commission was approached by a group called the "Greenway Coalition" for help and recommendations. This group is comprised of representative volunteers from each of the towns touched by a proposed "greenway project", which aims to establish a corridor of protected land linking (roughly) Mt. Sunapee, Mt. Kearsarge, Ragged Mountain and the western side of Lake Sunapee. The coalition is attempting to enlist the help of each of the town conservation commissions falling under this project. Andover's Commission agreed to begin helping by identifying land (within Andover) that has been protected, is in the process of being protected or has good potential for inclusion in the overall scheme for the greenway project.

The Conservation Commission looks forward to 1991 with the main hope that continued progress can be made in preserving and protecting more of Andover's natural heritage.

Respectfully submitted,

Andover Conservation Commission

**ANDOVER FOURTH OF JULY COMMITTEE
TREASURER'S REPORT
December 31, 1990**

Income:		Expenses:	
Booster Ads & Donations	\$3,490.50	Advertising	\$137.80
Cash Raffle	452.50	Sanitary Units	280.00
Strawberry Shortcake	708.60	Prizes	358.00
Flea Market	980.00	Daytime Entertainment	1,044.55
Andover Snowmobile Club	211.17	Cleanup	25.00
Pony Pull	135.50	Badges	238.16
Andover Lioness Club	41.32	Programs	561.80
Andover Service Club	110.00	Signs	56.56
Andover Lions Club	56.60	Fireworks	2,900.00
Reimburse Players Orchestra	240.00	Raffle	204.15
Pony Rides	9.20	Strawberry Shortcake	179.86
Horseshoe League	25.00	Parade	1,262.46
Road Race	162.21	Evening Entertainment	350.00
Andover Cong. Church	173.56	Road Race	7.01
Village Preschool	56.00	Office	<u>7.50</u>
East Andover Fire Dept.	56.00		
Andover Creative Arts	10.00	Total Expenses	\$7,612.85
AORN	66.00		
Andover Little League	106.14	Net Loss for 1990	228.28
T-Shirts	8.00		
Historical Society	7.90	Year End Balance	\$4,608.12
Bank Interest	<u>278.37</u>		
Total Income	\$7,384.57		

LIBRARY TRUSTEES' REPORT

1990 was the first year for the Library Board to have only five members, conforming with state law calling for an odd number of members. In the reduction, Suzanne Whitbeck gave up her seat on the Board. Later in the year, Linda (Doherty) Johnson resigned from the Board and the Selectmen appointed Kennard Smith.

Bachelor Library now has a raised brick walk with wooden handrails, constructed during the summer by Stan Smith. We are grateful to him for helping to keep the cost down by donating some of his labor. We hope library users will enjoy access to the library with ice and puddles eliminated.

Several summer reading programs for children were rated highly successful by librarians and participants. We thank those Friends of the Libraries who assisted in running the program.

We also thank those who donated books to our collection this year, and those individuals and town organizations who continue to generously support the libraries through many and various gifts. And, of course, we thank all those who have used either or both libraries.

Respectfully submitted,

The Library Trustees

1990 LIBRARY STATISTICS

	Andover Public Library	Bachelor Library
Circulation:		
Adult Non-Fiction	648	286
Adult Fiction	2129	2341
Juvenile Books	4321	1107
Magazines	610	301
Records & Cassettes	<u>126</u>	<u>0</u>
Total	7834	4035
Interlibrary Loaned	24	17
Interlibrary & Large Print Received	<u>272</u>	<u>21</u>
Total	8130	4073
New Acquisitions:		
Adult Books	222	173
Juvenile Books	191	182
Magazines	30	17
Records & Cassettes	6	0
Large Print Donated	<u>30</u>	<u>0</u>
Total	479	372

Friends of the Andover Public Libraries

The Friends of the Andover Public Libraries sponsored several library programs in 1990. Thirty-one children read 305 books during a very successful reading program. Throughout the summer, preschool children were welcomed Wednesday evenings for stories and songs.

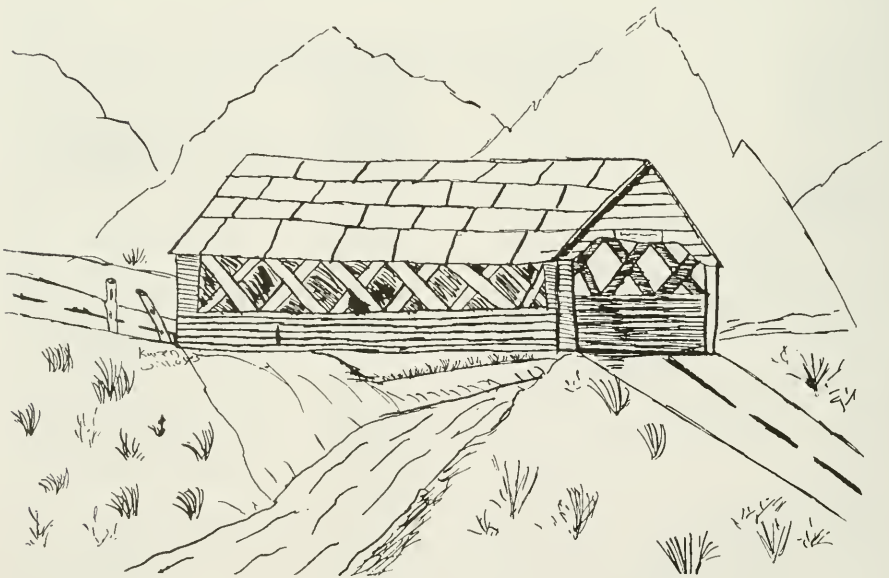
Jeanne Tancred from the Manchester Union Leader demonstrated how a newspaper happens from gathering the news to the finished paper. She brought slides and various materials to give the children a hands on experience.

We had a party at the end of the summer for all children who had participated in our Summer Programs. The children were presented with certificates and were entertained by Brad Sherman, the magician.

During the Christmas season, 22 kids enjoyed making decorations and ornaments on Christmas Craft Day at Bachelder. Three Friends and the librarians enjoyed it also and were impressed at the originality of the youngsters.

We placed 12 new baby books at Bachelder and Andover Libraries.

The librarians would like to thank the Friends who have helped throughout the year and are looking forward to working with them in 1991.



Karen Williams, Grade 8

**ANDOVER PUBLIC LIBRARY
FINANCIAL STATEMENT AND 1991 BUDGET**

Income	Estimated Revenues 1990	Actual Revenues 1990	Estimated Revenues 1991
Cash on Hand January 1, 1990	\$556.85	\$556.85	\$287.52
Town Appropriation	10,000.00	10,000.00	12,000.00
Trust Funds	200.00	179.99	200.00
Interest on N.O.W. Account	120.00	74.38	75.00
Donations	<u>200.00</u>	<u>200.00</u>	<u>200.00</u>
Total Income	\$11,076.85	\$11,011.22	\$12,762.52
Expenditures	Actual Appropriations 1990	Actual Expenditures 1990	Trustees' Proposed Budget 1991
Salaries:			
Librarian	\$4,324.32	\$4,324.32	\$5,824.00
Substitute	217.00	133.66	220.00
Social Security	347.47	340.07	453.90
Bookkeeping Services	210.00	210.00	220.50
Janitor	110.00	110.00	110.00
Books, Magazines, Records	4,500.00	4,433.11	4,500.00
Telephone	240.00	302.57	300.00
Miscellaneous (Bank Fees, Supplies, Mileage)	250.00	335.64	250.00
Contingency Fund (Repairs, Furnishings, etc.)	<u>-0-</u>	<u>-0-</u>	<u>600.00</u>
Total Expenditures	\$10,198.79	\$10,189.37	\$12,478.40

**WILLIAM ADAMS BACHELDER LIBRARY
FINANCIAL STATEMENT AND 1991 BUDGET**

Income	Estimated Revenues 1990	Actual Revenues 1990	Estimated Revenues 1991
Cash on Hand January 1, 1990	\$8,139.68	\$6,453.94	\$6,453.94
Bachelor Trust	12,000.00	11,761.74	11,000.00
Minnie Blake Fund	25.00	16.36	15.00
Interest on N.O.W. Account	350.00	339.43	335.00
Donations	<u>-0-</u>	<u>200.00</u>	<u>200.00</u>
Total Income	\$20,514.68	\$18,771.47	\$18,003.94
Expenditures	Actual Appropriations 1990	Actual Expenditures 1990	Proposed Budget 1991
Salaries:			
Librarian	\$4,324.32	\$4,324.32	\$5,824.00
Substitute	217.80	9.90	220.00
Social Security	347.17	331.60	454.55
Bookkeeping Services	210.00	210.00	220.50
Janitor	200.00	200.00	210.00
Maintenance & Repair	2,500.00	4,321.00	2,500.00
Books, Magazines, Records	4,000.00	4,177.72	4,000.00
Telephone	240.00	276.16	300.00
Electricity	400.00	341.14	400.00
Fuel	1,300.00	1,482.14	1,500.00
Insurance	800.00	1,297.87	900.00
Miscellaneous (Bank Fees, Supplies, Mileage)	175.00	208.62	175.00
Contingency Fund (Repairs, Outstanding Bills, Furnace)	<u>5,000.00</u>	<u>-0-</u>	<u>-0-</u>
Total Expenditures	\$19,714.29	\$17,180.47	\$16,704.05

RESCUE SQUAD REPORT

The Andover Rescue Squad (ARS) will proudly celebrate its twenty-fifth anniversary this coming year. For the past quarter century the volunteer members of this non-profit organization have provided emergency care services to Andover's residents and visitors.

1990 was a busy year; 102 calls were responded to as follows:

75	Emergencies
2	Emergency transfers
16	Non-emergency transfers
1	Stand-by call
8	Cancelled runs, dry runs, or others

Current membership in ARS numbers 24. Each member must obtain training to hold an Ambulance Attendant's License. Anyone interested in becoming a member can contact ARS President Irene Jewett.

The Andover Rescue Squad is unique in that it operates with no funding from the town budget and does not charge those it serves. Funding is received through an annual appeal letter, contributions for services, and memorial donations.

Andover Rescue Squad expenditures for 1990 were as follows:

Ambulance diesel	\$320.96
Equipment, supplies	1,064.41
Oxygen	447.94
Paper maintenance	216.95
Telephone	562.52
Postage, stationery, record keeping	501.99
Training - course & certification fees, CPR supplies	1,317.00
Hepatitis B immunizations	600.00
Miscellaneous - non-profit organization fees, etc.	101.00
Total	<u>\$5,132.77</u>

Expenditures are less than last year, except for training. With the extended warrantee contract for the new ambulance, there are no maintenance costs. Part of the equipment cost includes support for the Jaws-of-Life Fund initiated by the Andover Fire Department. Oxygen, the only drug most of us can administer, is recommended for most cardiovascular, pulmonary, and trauma patients. In case of poisoning or medication or drug overdoses, keep in mind that all members have new bottles of Syrup of Ipecac to induce vomiting. Because we are at risk for contracting incurable diseases through blood and body secretions, some members have opted to protect themselves against the possibility of hepatitis B. We still have one more in the series of three shots to effectively achieve protection. Training includes initial and recertification costs for Emergency Medical Technicians, etc. that are required for holding an ambulance attendant license, but some members have extended their training by taking special courses in critical emergency care, pediatric emergency care, and controlling violent patients.

Town support of the Rescue Squad has continued, despite our major capital expenditure for the new ambulance last year. New Hampton completed their purchase of our old ambulance. Regular donations from our annual appeal letter and service rendered totalled \$9,175. Memorial donations were \$2,916 honoring:

Eliza D. Buzzell
 Laverne Buzzell
 Helen Cuyjet
 John A. Graves
 Daniel J. Hellmann, II
 Eleanor G. Humphreys
 Virginia Hutchinson
 Amos Johnson

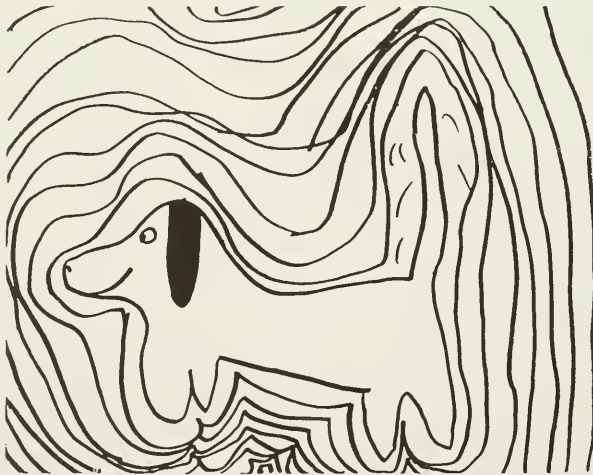
Harold A. Keyser
 Mary Kimball
 Helen C. Leber
 Theodore Lindley
 Clement Lovering
 Louise Marden
 Elwood Morong
 Harriet M. Parrott

Flora Prince
 E. Leslie Robart
 Peter J. Shanelaris
 Christopher J. Smith
 John Taylor
 Gifford Wiggin
 James Woods

COMMUNITY ACTION PROGRAM

The Franklin Area Center of the Belknap-Merrimack Counties Community Action Program provides outreach to the homebound and direct assistance and services to income eligible, low income, handicapped and elderly citizens.

For Andover residents during 1990, C.A.P. provided 349 meals to 48 persons at the congregate meal site, 1,521 meals-on-wheels to 7 persons, fuel assistance to 37 households and weatherization for 5 homes, family planning assistance to 16 persons, 194 voucher packets and counseling to 19 persons under the Women, Infants and Children Program, 97 food packets to 9 persons under the Commodity Supplemental Food Program, U.S.D.A. Commodity Foods to 87 persons from 42 households, Emergency Food Pantries to 54 persons from 13 households, and 10 rides. Total C.A.P. services to Andover were valued at \$46,533.



Brandon Adams, Grade 1

LAKE SUNAPEE HEALTH CARE and affiliates
Report of Services Provided in Andover

1990 was a year of change and growth for Lake Sunapee Home Health Care. In February, we changed our name to Lake Sunapee Health Care and affiliates, Lake Sunapee Home Care and Hospice and Lake Sunapee Community Health Services. We also merged with the Hospice of the Kearsarge Valley and now provide hospice volunteers as an additional service.

Demand for patient care increased due in part to more requests from physicians, hospitals, insurers, and people in the community. Professional and support staff responded to the growing need by maintaining demanding patient caseloads throughout the year.

During the year we received memorial and general donations which were important and greatly appreciated. These gifts enabled us to provide care to people who would otherwise be unable to afford it.

The following is a summary of visits provided to people in Andover in 1990:

Skilled Nursing	786
Rehabilitation Therapies	174
Medical Social Work	3
Home Health Aide	1884
Certified Nursing Assistant (2 hr. visit)	413
Homemaker and Respite Care	62
Pediatric Nursing	2
Child Health Clinic	24
Parent/Child Program	76
Social Service	4
Hospice Volunteer	50
Bereavement Follow-up	14
Flu Shots	35

Thank you for your continued support of our agency and its services. Your town representative on the Board of Trustees is Nancy Walsh-Robart.

Respectfully submitted,

Cheryl Blik
 President and CEO

Plodzik & Sanderson Professional Association
193 North Main Street Concord, N.H. 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of
the Board of Selectmen
Town of Andover
Andover, New Hampshire

We have audited the accompanying general purpose financial statements and the combining and individual fund financial statements of the Town of Andover as of and for the year ended December 31, 1990, as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Asset Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except that omission of the General Fixed Asset Account Group results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Andover as of December 31, 1990, and the results of its operations (and cash flows of nonexpendable trust funds) for the year then ended in conformity with generally accepted accounting principles. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the Town as of December 31, 1990, and the results of operations of such funds for the year then ended in conformity with generally accepted accounting principles.

*Plodzik & Sanderson
Professional Association*

January 19, 1991

EXHIBIT A
TOWN OF ANDOVER
Combined Balance Sheet - All Fund Types and Account Groups
December 31, 1990

	Governmental Fund Types		Fiduciary Fund Type Trust Funds	Account Group General Long-Term Debt	Totals (Memorandum Only)	
	General	Special Revenue			December 31, 1990	December 31, 1989
ASSETS AND OTHER DEBITS						
Assets						
Cash and Equivalents	\$ 353,163	\$ 5,668	\$ 311,329	\$	\$ 670,160	\$ 258,304
Receivables						
Taxes	711,331				711,331	1,171,854
Intergovernmental	3,000	8,500			11,500	6,275
Interfund Receivable	13,365	10,000	255		26,547	53,728
Prepaid Items	4,000				4,000	
Other Debits						
Amount to Be Provided for Retirement of General Long-Term Debt				114,666	114,666	172,000
TOTAL ASSETS AND OTHER DEBITS	\$1,081,859	\$18,668	\$311,584	\$114,666	\$1,538,204	\$1,862,161
LIABILITIES AND EQUITY						
Liabilities						
Accounts Payable	\$ 4,679	\$	\$	\$	\$ 4,679	\$ 218
Intergovernmental Payable	890,665		230,807		1,121,472	818,968
Interfund Payable	13,586	3,000	3,260		26,547	53,728
Refunded Tax Revenues	1,636				1,636	1,952
Other Deferred Revenues	2,749				2,749	
Tax Anticipation Notes Payable	20,000				20,000	27,294
General Obligation Debt Payable				114,666	114,666	172,000
Overpayments to Be Refunded	178				178	
Total Liabilities	913,089	3,000	234,067	114,666	1,291,927	1,473,760
Equity						
Fund Balances						
Reserved for Endowments			70,094		70,094	65,056
Reserved for Encumbrances	30,769				30,769	17,000
Reserved for Special Purposes			7,423		7,423	6,245
Unreserved						
Designated for Special Purposes		15,668			15,668	
Undesignated	118,001				122,323	100,100
Total Equity	148,770	15,668	77,517		246,277	189,401
TOTAL LIABILITIES AND EQUITY	\$1,081,859	\$18,668	\$311,584	\$114,666	\$1,538,204	\$1,862,161

The notes to the financial statements are an integral part of this statement.

EXHIBIT B
TOWN OF ANDOVER
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended December 31, 1990

	Governmental Fund Types		Fiduciary Fund Type	Totals (Memorandum Only)	
	General	Special Revenue		December 31, 1990	December 31, 1989
Revenues					
Taxes	\$2,012,794	\$	\$	\$1,596,025	
Licenses and Permits	139,316			139,316	145,759
Intergovernmental	11,468	21,720		141,688	110,245
Charges for Services	21,414			21,414	17,666
Miscellaneous	29,047	4,320	2,556	35,923	38,110
Other Financing Sources					
Operating Transfers In	3,261	20,200		31,961	52,794
Proceeds of Long-Term Debt				142,000	
Total Revenues and Other Financing Sources	<u>2,317,300</u>	<u>46,240</u>	<u>2,556</u>	<u>2,383,096</u>	<u>2,102,599</u>
Expenditures					
Current:					
General Government	154,948			154,948	139,049
Public Safety	18,027			18,027	16,680
Highways, Streets, Bridges	122,052	21,720		143,772	150,581
Sanitation	72,502			72,502	56,274
Health	5,885			5,885	5,179
Welfare	3,951			3,951	2,846
Culture and Recreation	8,005	10,319		18,324	15,682
Capital Outlay	10,183			25,788	289,113
Debt Service	57,333			57,333	10,000
Principal	41,823			41,823	33,244
Interest and Fiscal Charges					
Other Financing Uses					
Operating Transfers Out	1,786,527		1,378	1,787,905	1,433,589
Total Expenditures and Other Financing Uses	<u>2,281,236</u>	<u>32,039</u>	<u>1,378</u>	<u>2,330,258</u>	<u>2,132,447</u>
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	36,064	14,201	1,178	52,838	(29,848)
Fund Balances - January 1	112,706	1,467	6,245	123,345	153,193
Fund Balances - December 31	<u>\$ 148,770</u>	<u>\$15,668</u>	<u>\$7,423</u>	<u>\$ 176,183</u>	<u>\$ 123,345</u>

The notes to the financial statements are an integral part of this statement.

EXHIBIT C
TOWN OF ANDOVER
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
General and Special Revenue Funds
For the Fiscal Year Ended December 31, 1990

	General Fund		Special Revenue Funds		Totals (Memorandum Only)	
	Budget	Actual	Budget	Actual	Budget	Actual
Revenues						
Taxes	\$1,957,112	\$2,012,794	\$	\$	\$1,957,112	\$2,012,794
Licenses and Permits	139,200	139,316			139,200	139,316
Intergovernmental	112,274	111,468	(806)	21,720	112,274	133,188
Charges for Services	14,200	21,414			14,200	21,414
Miscellaneous	18,000	29,047	11,047		18,000	33,367
Other Financing Sources						
Operating Transfers In		3,261		20,200	10,000	23,461
Total Revenues and Other Financing Sources	2,240,786	2,317,300	76,514	46,240	2,250,786	2,363,540
Expenditures						
Current						
Municipal Government	161,956	154,948	7,008		161,956	154,948
Public Safety	18,814	18,027	787		18,814	18,027
Highways, Streets, Bridges	139,750	122,052	17,698	(21,720)	139,750	143,772
Sanitation	72,460	72,502	958		73,460	72,502
Health	3,885	3,885	(265)		5,620	5,885
Welfare	3,390	3,390	560		3,391	3,951
Culture and Recreation	7,850	8,005	(155)	(319)	17,850	18,324
Capital Outlay	17,000	10,183	6,817		17,000	10,183
Debt Service						
Principal	57,333	57,333			57,333	57,333
Interest and Fiscal Charges	42,830	41,823	1,007		42,830	41,823
Other Financing Uses						
Operating Transfers Out	1,786,527	1,786,527			1,786,527	1,786,527
Total Expenditures and Other Financing Uses	2,314,531	2,281,236	33,295	(22,039)	2,324,531	2,313,275
Excess (Deficiency) of Revenues and Other Financing Sources Over (Under) Expenditures and Other Financing Uses	(73,745)	36,064	109,809	14,201	(73,745)	50,265
Fund Balances - January 1	112,706	112,706		1,467	114,173	114,173
Fund Balances - December 31	\$ 38,961	\$ 148,770	\$ 109,809	\$ 1,467	\$ 40,428	\$ 164,438
						\$ 124,010

The notes to the financial statements are an integral part of this statement.

EXHIBIT A-3
 TOWN OF ANDOVER
 General Fund
 Statement of Changes in Unreserved - Undesignated Fund Balance
 For the Fiscal Year Ended December 31, 1990

<u>Unreserved - Undesignated</u>		
<u>Fund Balance - January 1</u>	\$95,706	
<u>Deductions</u>		
Unreserved Fund Balance Used to Reduce the 1990 Tax Rate	<u>56,745</u>	\$ 38,961
<u>Additions</u>		
<u>1990 Budget Summary</u>		
Revenue Surplus (Exhibit A-1)	\$76,514	
Unexpended Balance of Appropriations (Exhibit A-2)	<u>2,526</u>	
1990 Budget Surplus		<u>79,040</u>
<u>Unreserved - Undesignated</u>		
<u>Fund Balance - December 31</u>		<u>\$118,001</u>

The notes to the financial statements are an integral part of this statement.

TOWN OF
ANDOVER
RECYCLING CENTER



HELP TO REDUCE
TOWN EXPENSES BY
RECYCLING

REMOVE THIS PAGE...
HANG ON REFRIGERATOR

MATERIAL

ITEMS

HOW

ALUMINUM	Soda and beer cans	Empty contents.	Put deposit labeled cans & bottles in special barrels.
GLASS	Glass and bottles only. Absolutely no mirrors, ceramics, window glass, or light bulbs.	RINSE and remove lids; labels ok. Separate: clear, brown, green.	
TIRES	Car, truck, motorcycle and bicycle tires	Remove rim from tire.	
BATTERIES	Automotive	See attendant.	
	Small household batteries	Place in designated barrel in building	
PLASTIC	PET: soda bottles (clear or green) HDPE: milk, water and cider jugs OTHER: automotive, detergent products	RINSE (especially milk jugs!) Labels okay. Be sure to put deposit labeled bottles in special barrel.	
OIL	Motor and transmission oil	Bring container to attendant.	
SCRAP METAL	Iron, brass, copper, aluminum, car engine & body parts, appliances, etc.	See attendant.	
TIN (STEEL) CANS	Cans which attract magnet: pet food, tuna, etc.	RINSE.	
LEAVES	Try to gather leaves with no brush or grass.	Put in compost pile. If you bag them, remove bags.	
WOOD: LUMBER, LIMBS & BRUSH	Limbs 5" diameter or less, 2 x 4's, pallets. No pressure treated, painted, stained wood or nails.	Put on or near burn pile. Someone may reuse it. Check with attendant.	
GOODIES	Books, toys, clothing, antiques, household items: anything that needs a new home	Bring to recycling building. Clothes should be clean and boxed or bagged.	

MORE RECYCLING....COMING SOON:

NEWSPAPERS	Newspapers and inserts only. NO magazines	Keep clean and dry. Leave loose. NO ties.
CARDBOARD	Corrugated, double walled, brown	Flatten. Keep clean and dry.

Transfer Station Hours: **Saturdays 8 - 5** **Wednesdays 8 - 5 (winter) and 9 - 6 (summer)**

WHY RECYCLE?

Because Recycling:

- * Reduces the amount of solid waste to be disposed. This translates into saved tax dollars.
- * Promotes conservation of natural resources.
- * Offsets disposal costs through the sale of materials.
- * Reduces pollution and saves energy.

SEPARATION OF ITEMS MAY OCCUR ON SITE AT THE TRANSFER STATION. SAVE SPACE AT HOME BY USING ONE BIN FOR ALL YOUR RECYCLABLES.

There will be a public hearing in April to present and discuss Andover's request for a grant from the State of New Hampshire. Look in the Kearsarge Shopper for the date and PLEASE PLAN TO ATTEND!

**ANDOVER VILLAGE DISTRICT
ANNUAL MEETING MINUTES
March 19, 1990**

The meeting, held at the Andover Elementary School was called to order by Moderator Paul Fopiano at 7:40 P.M. There were eight voters present.

ARTICLE 1: After a reading of the 1989 District meeting minutes by the Clerk, a motion was made, seconded and voted to accept them as read.

ARTICLE 2: The financial report and auditor's report, submitted by John Whitcomb, were read by the Clerk. The Commissioners' report was as follows: Howard George reported on repairs made during the year on two major water main breaks. He also noted that he had received a fine notice from the State to the District because no report on Bradley Lake dam was received. The fine and any other action seems to be in suspense pending the decision by the State to reclassify the dam as non-hazardous. Kurt Meier reported a break down and repair of the micro processor at the plant. He also mentioned some asphalt patching that needed to be finished at Park Street. A motion was made, seconded and voted to accept the reports as given.

ARTICLE 3: The following officers were elected for the year:

Clerk/Treasurer	Ann Meier
Moderator	Paul Fopiano
Commissioner for 3 years	Kurt Meier

ARTICLE 4: A motion was made, seconded and voted to accept and expend any Federal grants received by the District.

ARTICLE 5: To see if the District will vote to transfer the Deed of the Dam to the Town of Andover. A motion was made and seconded to accept the Article as read. In the following discussion Commissioner George mentioned that the Andover water supply would not be effected if the Dam were under separate control. The cost of maintaining the dam is prohibitive. Commissioner George suggested the District form a study committee to look into all aspects of turning over ownership of the dam. In the voting that followed the motion was unanimously defeated.

ARTICLE 6: To see if the District will vote to transfer the deed of the dam to the State of New Hampshire. A motion was made and seconded to accept the Article as read. Commissioner George pointed out that the same study committee would look into turning the deed over to the State. The motion was unanimously defeated.

ARTICLE 7: To see if the District will vote to initiate a corrosive control program. Commissioner Kurt Meier noted that the State has mandated a corrosive control program to protect lines and household plumbing from corrosion. It would necessitate the addition of new chemicals, a new pump and tank. Meier recommended the District draw up a plan to present by next year's annual meeting. A motion was made and seconded to determine a suitable plan. It was unanimously voted.

ARTICLE 8: To see if the District will vote to accept a surface water filtration system. Kurt Meier stated that within two years it will be necessary to have some type of filtration system. He felt a sand filtration system would be best for the District and recommended determining costs and equipment needed to begin a system. A motion was made, seconded and voted to accept the Article as read.

ARTICLE 9: To see if the District will vote to accept a 10% rate increase. A motion was made and seconded to accept the Article as read. It was noted that the town report quoted the Budget Committee as recommending a 100% increase. The motion was voted unanimously.

ARTICLE 10: To see if the District will vote to accept the budget as presented by the Budget Committee. A motion was made and seconded to accept the Article as read. It was pointed out by Commissioner George that although the members of the Budget Committee had signed State Form MS-33 they had neglected to enter their budget recommendations. A motion was then made, seconded and voted to amend the Article to read - to accept the budget as entered by the Commissioners in the amount of \$10,325.00. A motion was then made, seconded and voted to accept the amended Article.

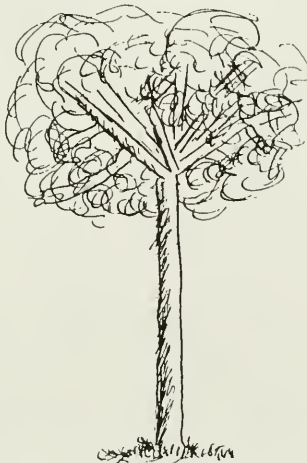
ARTICLE 11: To see what action the District will take concerning emergency plans for Bradley Lake. A motion was made, seconded and voted to hold any action concerning emergency plans pending outcome of Bradley Lake dam classification.

ARTICLE 12: To transact any further business that may legally come before this meeting. Commissioner Roy Meier mentioned the Andover Lions' Club was interested in making more extensive use of the Old Fire Station on Poplar Street. They would be willing to help out with maintenance/repairs of the building. No action was taken by the District.

There being no further business it was voted to adjourn the meeting at 9:05 P.M.

Respectfully submitted,

Gail C. Higgins
Clerk/Treasurer



Jed Godwin, Grade 5

**ANDOVER VILLAGE DISTRICT
1991 WARRANT
State of New Hampshire**

To the inhabitants of the Andover Village District, in the county of Merrimack in the said District, qualified to vote in District affairs:

You are hereby notified to meet at the Andover Elementary School in Andover, on the 18 day of March, 1991, a Monday, at 7:30 P.M., to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting.

ARTICLE 2: To hear the reports of the Treasurer, Auditor and Commissioners.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for three years
Clerk/Treasurer for one year
Moderator for one year

ARTICLE 4: To see if the District will vote to accept and expend any Federal grants received by the District.

ARTICLE 5: To see if the District will vote to sell the old fire station.

ARTICLE 6: To see if the District will vote to raise and appropriate the sum of \$4,000 for necessary repairs to the old fire station and authorize the transfer/use of the December 31, 1990 fund balance for this purpose.

ARTICLE 7: To see if the District will vote to raise and appropriate the sum of \$15,000 for plant upgrade, engineering and construction and authorize the transfer/use of the December 31, 1990 fund balance for this purpose.

ARTICLE 8: To see if the District will vote to raise and appropriate the sum of \$10,000 to be added to the Major Replacement and Modernization Capital Reserve Fund previously established. (Recommended by the Budget Committee; not recommended by the Commissioners.)

ARTICLE 9: To see if the District will vote to accept a 10 percent rate increase.

ARTICLE 10: To see if the District will vote to accept the budget as presented by the Budget Committee.

ARTICLE 11: To see if the District will vote to raise and appropriate such sums of money as may be necessary for the budget.

ARTICLE 12: To see what action the District will take concerning emergency plans for Bradley Lake.

ARTICLE 13: To transact any further business that may legally come before this meeting.

Given under our hands and seal, this the 11th day of February 1991.

COMMISSIONERS OF THE ANDOVER VILLAGE DISTRICT:

Roy Meier
Howard George
Kurt Meier

**ANDOVER VILLAGE DISTRICT
1991 PROPOSED BUDGET**

	Actual Appropriations 1990	Actual Expenditures 1990	Comm's Budget 1991	Budget Comm's Recommend
Appropriations or Expenditures:				
Commissioners Salaries	\$900.00	\$900.00	\$900.00	\$900.00
Clerk/Treasurer Salary	500.00	500.00	500.00	500.00
Office	350.00	101.50	350.00	350.00
Fuel	600.00	411.37	600.00	600.00
Electricity	200.00	118.45	200.00	200.00
Chemical Treatment	1,600.00	1,281.28	2,000.00	2,000.00
Overseeing Plant	425.00	217.00	425.00	425.00
Water Testing	800.00	511.70	1,000.00	1,000.00
Maintenance & Repair	4,000.00	3,461.68	4,000.00	4,000.00
Snow Removal	350.00	105.00	350.00	350.00
Insurance	300.00	142.00	300.00	300.00
Dam Repair & State Registration	300.00	200.00	1,700.00	1,700.00
Renovations to Fire House	-0-	-0-	4,000.00	4,000.00
Plant Upgrade & Construction	-0-	-0-	15,000.00	15,000.00
Capital Reserve Fund	<u>-0-</u>	<u>-0-</u>	<u>-0-</u>	<u>10,000.00</u>
Total Appropriations or Expenditures	\$10,325.00	\$7,949.98	\$31,325.00	\$41,325.00

	Estimated Revenues 1990	Actual Revenues 1990	Comm's Budget 1991	Budget Comm's Recommend
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Source of Revenues and Credits:

Water Rents & Fees	\$8,950.00	\$8,946.54	\$10,289.38	\$20,289.38
Interest	375.00	146.94	150.00	150.00
Park St Water Line Replace	1,387.00	1,387.37	--	--
From Surplus	-0-	-0-	2,375.02	2,375.02
Capital Reverse Withdrawal	<u>-0-</u>	<u>-0-</u>	<u>19,000.00</u>	<u>19,000.00</u>
Total Revenues	\$10,712.00	\$10,480.85	\$31,814.40	\$41,814.40

**ANDOVER FIRE DISTRICT NO. 1
ANNUAL MEETING MINUTES
March 21, 1990**

The Annual Meeting of the Andover Fire District No. 1 was held Wednesday, March 21, 1990. Moderator Howard George called the meeting to order at 7:30 P.M. There were eleven voters present.

ARTICLE 1: A motion was made and duly seconded to accept the minutes of the 1989 Annual District Meeting as published in the Town Report. It was so voted and accepted.

ARTICLE 2: The Treasurer's report and Auditor's report were read by the Clerk. The Commissioners stated they asked for no increase in the budget this coming year. Fire Chief Charles Severance reported there were 38 calls for the 1989 year. A heavy percentage of these calls consisted of investigations of the alarm system at the Andover Elementary School. There were six structure fires but these were all out-of-town. Seven calls were for mutual aid. The rest consisted of motor vehicle accidents, grass/brush fires and calls to the dump. Mr. George mentioned that there were no cuts whatsoever regarding State funding of Safety Services. These reports were accepted as read.

ARTICLE 3: The following officers were elected:

Commissioner for three years	John Whitcomb
Moderator for one year	Howard George
Clerk/Treasurer for one year	Jeanne Barrett

ARTICLE 4: A motion was made and duly seconded to authorize the Commissioners to borrow money in anticipation of taxes if the need arises. It was so voted and accepted.

ARTICLE 5: A motion was made and duly seconded to accept and expend any grants or gifts to the District, whether Federal, State or from private individuals. It was so voted and accepted.

ARTICLE 6: A motion was made and duly seconded to transfer surplus money in the amount of \$245.85 to the Capital Reserve Fund for Equipment. It was so voted and accepted.

ARTICLE 7: Commissioner Jack Williams gave a break-down as to the actual equipment to be purchased for the 1990 budget year. The Annual Report listed "New Equipment - \$14,500.00". This will consist of three breathing apparatuses (\$4,500.00), 3" hose replacement (\$5,800.00), three pagers (\$1,200.00), four protective suits (\$2,000.00), and miscellaneous equipment (\$1,000.00). The 1990 Capital Outlay budget lists \$6,000.00 for the tanker. This will be refurbished since the engine was just rebuilt. The \$6,000.00 allotted for doors consists of three insulated, vinyl-clad doors for the front of the building and not a new door to replace the one facing the town office. This will be fixed. A motion was made, seconded and approved to accept the budget as presented by the Budget Committee in the amount of \$41,780.00.

ARTICLE 8: After discussion, a motion was made and duly seconded to raise and appropriate such sums of money as may be necessary for the budget. These appropriations total \$41,780.00. Of this amount, \$29,780.00 is to be raised by precinct taxes. The balance of \$12,000.00 is to be withdrawn from the Capital Reserve accounts. It was so voted and accepted.

ARTICLE 9: There being no other business to come before the meeting, a motion was made, seconded and accepted to adjourn at 8:05 P.M.

Respectfully submitted,

Jeanne Barrett
Clerk/Treasurer

**ANDOVER FIRE DISTRICT NO. 1
1991 PROPOSED BUDGET**

	Actual Appropriations 1990	Actual Expenditures 1990	Proposed* Budget 1991
Fuel	\$2,000.00	\$1,774.31	\$1,700.00
Electricity	500.00	651.38	650.00
Telephone	400.00	342.12	400.00
Water	30.00	32.24	35.00
Dues	200.00	150.00	200.00
Maintenance & Repair	3,000.00	3,013.00	3,000.00
Miscellaneous & Postage	250.00	224.38	250.00
New Equipment	14,500.00	15,239.80	1,000.00
Insurance	5,300.00	3,952.20	4,000.00
Training	1,000.00	538.64	750.00
Building & Site	500.00	76.60	300.00
Clerk Salary	250.00	250.00	250.00
Lakes Region Mutual Fire Aid Association	1,850.00	2,198.57	2,550.00
Capital Reserve	-0-	-0-	15,000.00
Capital Outlay:			
Equipment - Tanker	6,000.00	5,977.20	-0-
Building - Doors	<u>6,000.00</u>	<u>5,567.64</u>	<u>-0-</u>
Total	\$41,780.00	\$39,988.08	\$30,085.00

Amount to be raised by District taxes

\$30,085.00

*This proposed 1991 budget is recommended by the Commissioners and has been approved by the Budget Committee.

**ANDOVER FIRE DISTRICT NO. 1
1991 WARRANT
State of New Hampshire**

To the inhabitants of the Andover Fire District No. 1, in the Town of Andover, County of Merrimack and State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Andover Fire Station in Andover on Wednesday, March 20, 1991 at 7:30 P.M. to act on the following subjects:

ARTICLE 1: To hear the report of the last annual meeting.

ARTICLE 2: To hear the reports of the Treasurer, Auditor, Commissioners and Fire Chief.

ARTICLE 3: To elect the necessary officers for the ensuing year:

Commissioner for three years
Clerk/Treasurer for one year
Moderator for one year

ARTICLE 4: To see if the District will vote to authorize the Commissioners to borrow money in anticipation of taxes.

ARTICLE 5: To see if the District will vote to accept and expend any grants or gifts to the District, whether federal, state or from private individuals.

ARTICLE 6: To see if the District will vote to authorize the transfer/use of the December 31, 1990 fund balance balance to the Capital Reserve Fire Vehicle Account.

ARTICLE 7: To see if the District will vote to accept the budget as presented by the Budget Committee.

ARTICLE 8: To see if the District will vote to raise and appropriate such sums of money as may be necessary for the budget.

ARTICLE 9: To see if the District will vote to clarify the Capital Reserve Equipment Account to now read "Capital Reserve Fire Vehicle Account".

ARTICLE 10: To transact any other business that may legally come before this meeting.

Given under our hands and seal on this the 22nd day of January 1991.

COMMISSIONERS OF THE ANDOVER FIRE DISTRICT NO. 1:
Jack Williams
Kenneth Ovendon
John Whitcomb

**EAST ANDOVER FIRE PRECINCT
57TH ANNUAL MEETING MINUTES
March 20, 1990**

The 57th Annual Meeting of the East Andover Fire Precinct was held on March 20, 1990, at the East Andover Fire Station. The meeting was called to order at 7:30 P.M. by Sharon Mickle, Moderator. The meeting was attended by 14 residents. The warrant was read and action was taken on each article.

ARTICLE 1: The following officers were elected:

Moderator for one year	Edward Becker
Clerk for one year	Kathleen Kidder
Treasurer for one year	John Cotton
Auditor for one year	Sandra Mullen
Commissioner for three years	Tom Mullen

ARTICLE 2: To hear the reports of committees, the Chief presented a report. The new truck has arrived and has been in service since December 15, 1989. Four inch hose for the new truck has been ordered. A dry hydrant is to be put in near Dalphond's. The fire department bought new coats and helmets. The radios in the trucks and the ambulance have been updated.

ARTICLE 3: To see if the Precinct will vote to adopt the budget as presented by the Budget Committee, a motion was made by Howard Wilson and seconded by Ed Becker to adopt the budget. There was a question regarding the building maintenance line due to the severe water problems in the building. The problem has been discussed by the Commissioners and plans have been made to rectify the problem. The money there should cover the expense. It was also suggested that the driveway needs to be sealed and the doors need painting. Tim Frost moved that the building maintenance line be increased by \$1,000.00. Seconded by Ed Becker. Discussed the tax impact. Passed unanimously. There being no further discussion on the budget it was passed unanimously to appropriate the sum of \$33,051.00 for the current budget.

ARTICLE 4: To transact any other business, there was no other business and the meeting was adjourned at 7:50 P.M.

Respectfully submitted,

Kathleen M. Kidder, Clerk

EAST ANDOVER FIRE PRECINCT CHIEF'S REPORT

We are pleased to report to you the successful completion of several projects. Pavement on the driveway has been treated, the doors have been painted and a new well has been installed. The well was constructed by fire people on weekends. I would like to thank all involved for their back-breaking efforts.

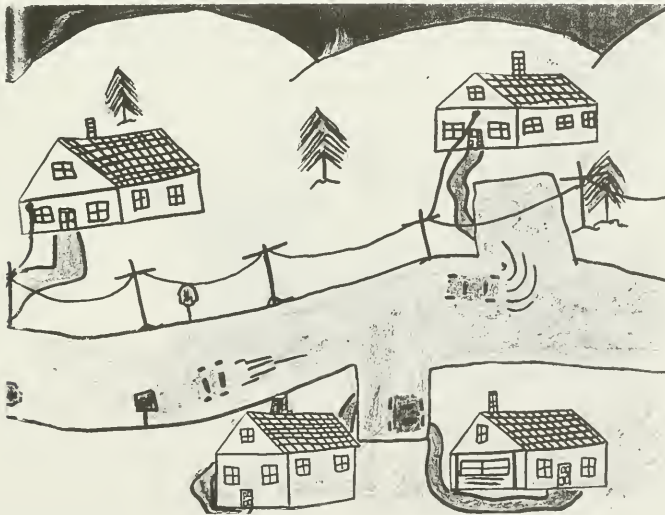
Training this past year has been geared to working with large diameter hose and large volumes of water. Our goal is to depend less on moving water in tankers and more on our skills with four inch hose and long, high volume flows. To put our goals in perspective, a well planned and executed tanker shuttle moves five hundred gallons per minute, whereas a four inch hose lay with proper pumpers will move one thousand gallons per minute. This, in many cases, allows for two attack trucks fighting the fire instead of one. Early results have been very exciting. We are currently using a tanker shuttle -- four inch hose combination, which offers the flexibility rural fire fighting demands.

This year with the money raised at our barbecue, we purchased several astro fire suits and air packs. Again, we sincerely appreciate your support of our fund-raising efforts.

Remember your smoke detector doesn't sleep when you do. Check it today.

Have a safe year,

Rene Lefebvre, Chief
East Andover Fire Department



Jesse Burke, Grade 4

**EAST ANDOVER FIRE PRECINCT
1991 WARRANT
State of New Hampshire**

To the inhabitants of the East Andover Fire Precinct in the Town of Andover qualified to vote in Precinct affairs:

You are hereby notified to meet at the East Andover Fire Station in said Precinct on the 19th day of March, 1991, at 7:30 P.M. to act on the following subjects:

ARTICLE 1: To choose the necessary officers for the ensuing year:

- Moderator for one year
- Clerk for one year
- Treasurer for one year
- Auditor for one year
- Commissioner for three years

ARTICLE 2: To hear the reports of any committees.

ARTICLE 3: To see if the Precinct will vote to accept the budget as presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 4: To transact any other business which may legally come before the meeting.

Given under our hands and seal this the 9th day of February, 1991.

COMMISSIONERS OF THE EAST ANDOVER FIRE PRECINCT:
Roger W. Kidder
Mark E. Thompson
Thomas R. Mullen

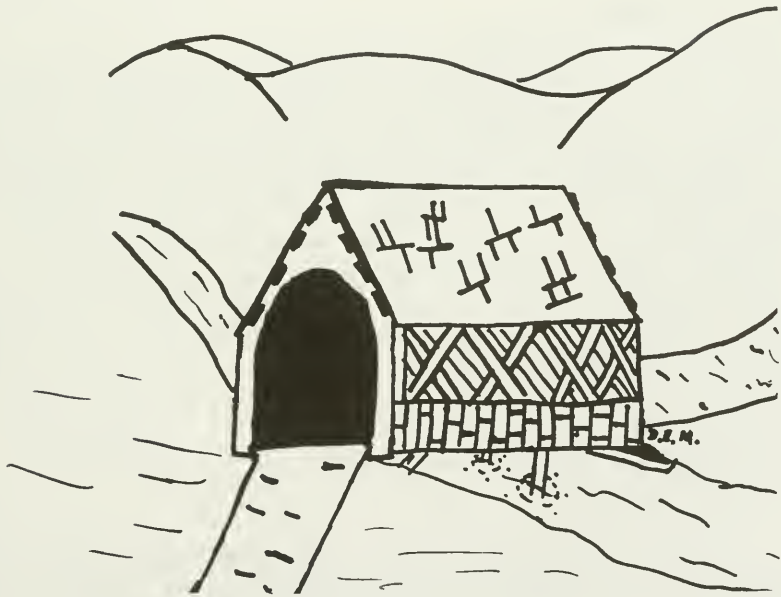
**EAST ANDOVER FIRE PRECINCT
1991 PROPOSED BUDGET**

	Actual Appropriations 1990	Actual Expenditures 1990	Proposed* Budget 1991
Heat, Fuel	\$1,000.00	\$924.93	\$1,800.00
Electricity	450.00	434.32	500.00
Fuel, Truck Maintenance	1,300.00	1,164.45	1,800.00
Equipment	3,000.00	2,370.75	3,000.00
Insurance	4,200.00	3,195.00	3,400.00
Administration/Training	400.00	445.97	700.00
Building Maintenance	1,500.00	2,591.15	750.00
Lakes Region Mutual Fire Aid Association	1,950.00	2,198.57	2,200.00
Principal & Interest on Loan(s)	<u>19,251.00</u>	<u>19,225.86</u>	<u>13,610.00</u>
Total	\$33,051.00	\$32,551.00	\$27,760.00

Amount to be Raised by Precinct Taxes

\$27,760.00

*This proposed 1991 budget is recommended by the Commissioners and has been approved by the Budget Committee.



Dan McNeil, Grade 4

1990 ANDOVER SCHOOL BOARD REPORT

Again this year, lack of space was a reality that affected education at the Andover Elementary School. The library remained in a small converted locker room and the Guidance Office in a fire escape; Art joined Music as a discipline without a dedicated space; three classrooms – those occupied by the fourth grade and math students in Grades 5-8 – are better suited to storage than students. At the March 1990 District Meeting, the School Board was given the authority to spend \$20,000 to lease a portable room to help alleviate the space shortfall, but the circumstances of this authorization seemed of questionable legality. As a result, the Board intends to return this money to the taxpayers.

Claribel Kidder was elected to a three-year term on the School Board in 1990. Mrs. Kidder's open mind, interest in affordable quality education, common sense, and humor have made meetings a pleasure and enabled the Board to deal effectively and with unanimity regarding the pressing issues facing education in Andover.

SCHOOL STAFFING

Despite crowded conditions, Andover has managed to retain excellent teachers and attract new ones when vacancies occur. Two staff members resigned in 1990: fifth grade teacher Linda Doherty to move to Pennsylvania; Guidance Counselor Peg Theroux to accept a similar position in Grantham. In addition, Pat Severance became the Special Education Coordinator/LD Diagnostician for Andover Elementary School. She now does testing on site (which was formerly contracted to expensive outside providers), identifying students in need of special education services. She also oversees the deliverance of those services, working with Resource Room teacher Dan Mapes and the rest of the staff. The result is that children are served more efficiently and effectively. Ann Jones is the new fifth grade teacher, and Janet Clark replaces Pat Severance in the fourth grade. The new Guidance Counselor is Megan Hall.

Shawn Zito, who taught science last year with an emergency exemption from New Hampshire certification requirements, was not eligible for reappointment given the greater availability of accredited

science teachers. Dick Birmele, who accepted the position in May, was finally able to assume it in January following six months of active duty with the U.S. Army Reserves. Jay Moscovitz filled in ably until Mr. Birmele's arrival.

The SAU office also saw staff changes, one of them unfortunate. Mismanagement by the SAU Business Manager led to significant budget overruns in the other school districts in the SAU, and he has been relieved of his responsibilities. Luckily, Andover escaped any serious financial impact, though the processing of our business functions has been affected. The remaining staff at the SAU has pitched in admirably, however, to conduct operations pending the hiring of a new Business Manager.

Voters at the Annual School District Meeting in March 1990 opted to create a second full-time custodial position in lieu of part-time help. Bob Maneely now works with Roger Pellerin to maintain the building, which now benefits from 16 hours of custodial services each day. The results have been noted and appreciated by students, teachers, and townspeople.

The School Board has worked as hard to prepare for staffing and operating the new school addition as we have for financing it. With the addition of the second full-time custodian this year and the attention to special education noted above, the Board expects that no further staff will have to be added following the construction of an addition. Our efforts to plan ahead last year in negotiating the teacher salary agreement is also paying off; they will receive smaller raises for the next two years while we build. This salary agreement and greater availability of teachers in general should combine to hold teacher salaries comparatively stable during the next several years, unlike the recent past.

CURRICULUM

Led by Principal Rick Higgins and Assistant Principal Kevin Johnson, the middle school (Grades 5-8) curriculum has been reorganized. The Middle School Team meets weekly to coordinate and integrate material taught in the classrooms. There have been two theme days so far, focusing on the harvest and energy, in which student study of these areas covering all academic disciplines is showcased. The

lower grade teachers (Grades 1-3) also have team meetings once a week; Grade 4 teachers attend both meetings, so that students in this transition grade will keep be prepared for the upper grade curriculum when they reach Grade 5.

In addition to team teaching responsibilities in the large, unsplit second grade class, Marie Shaginaw has been responsible for the study and preparation of a multi-age primary curriculum for the Andover Elementary School. What she and other teachers have learned, through visits to schools where this system in in place, by reading materials relevant to the concept, and by projecting anticipated benefits for Andover's children, will be implemented next year. The expected results include more individual attention for every child, greater sensitivity to specific learning styles (which vary wildly amongst children), low teacher-pupil ratios in elementary classrooms, and savings to taxpayers.

Multi-age curriculum looks at the educational content of Grades 1-4 as a continuous sequence, not four distinct years. Though a typical pupil takes four years to get through this material, multi-age grouping provides more flexibility to allow talented pupils to move ahead faster. For less talented pupils who progress more slowly, it avoids the sense of failure that is created when they have to repeat a whole year. Additional advantages include greater opportunity for cooperation and teamwork among students – characteristics increasingly necessary in the world of work. Furthermore, taxpayers will benefit because classes which span traditional "grades" will make future staff increases less necessary and better planned. More information about this curriculum will be available soon to parents and others who may be interested.

Under the leadership of Volunteer Coordinator Gisela Darling, school volunteers have again contributed more than 2500 hours to the school in 1990. Thanks to their efforts, Andover has received the Governor's Blue Ribbon Achievement Award for the third consecutive year. The Andover PTO has also been active, as demonstrated by their superb Halloween effort for our kids.

Finally, the school has been the beneficiary of several gifts from local individuals who wish to remain anonymous. Their generosity has underwritten the purchase of additional material for the science program and a number of resources used by students in all grades. The school

gratefully accepts gifts of any size, which may be directed to a specific academic or extracurricular area, or to the Principal's Discretionary Fund.

THE SCHOOL IMPROVEMENT PROGRAM (SIP)

The School Improvement Program, now in its third year, has increased parent involvement in the school. Led by Debbie Curebanas, fundraisers have raised both spirits and money for school needs. SIP has also published teachers' "wish lists," which focus community attention on specific items, most of them inexpensive, which can be put to good use at the school. The response to both the fundraisers and the wish lists have been very positive.

With the expiration of state funding for SIP, Andover must decide how or whether to continue this program. One suggestion is to form a self-perpetuating group of parents and members of the community who do not have children in school. This group would meet regularly to discuss the goals and objectives of the Andover Elementary School. Implementation of such a plan would provide broader perspective for the school and extended outreach from it with little or no expenditure of public funds.

OTHER NOTES

The achievements of Andover Elementary School graduates continue to reflect honor on themselves and the town. Daniel McCabe ('86) was the Salutatorian of the Class of 1990 at Proctor Academy. Wade Albright and Erik Mayo, both 1987 graduates of Andover Elementary, were elected to membership in the National Honor Society at Proctor, and Amy Poulin ('86) and Jeremy Hill ('87) were named to the National Art Honor Society. Amaliya Jurta ('90) made us all proud when she won the New Hampshire State Spelling Bee. As state champion, she went to Washington, DC in June to represent New Hampshire at the National Spelling Bee, where she also performed with distinction.

Andover Elementary is always open to those who would like to visit a class, see areas of the building not visible to those simply attending an event or program in the gym, or bring an issue or opinion to the attention of the Principal or School Board. There are also many formal

opportunities to do this, including Grandparent days, the annual Thanksgiving and Christmas Dinners, open houses, and special programs. Please visit and look and ask questions — an informed public makes responsible decisions.

SCHOOL TAX RATE

Over the last several years, the School Board has tried to make increases in the school tax rate as gradual as possible. We planned for the major construction costs that we knew were coming by deferring maintenance and by adding to our capital reserves. We have obviously been frustrated in our efforts to “smooth” the school tax rate, however: between 1987 and 1989 the school tax rate increased less than 1% per year (from \$24.77 to \$25.21) and then in this year it soared to \$32.55. A review of the 1989 Annual Report – with its prediction of a school tax rate in the vicinity of \$32.00 – shows this outcome to be precisely the “double whammy” that we had sought to avoid.

There is a silver lining, however. Almost half of the 1990 school tax rate increase (\$3.43) was dedicated to capital needs, mostly savings to reduce construction costs this year. Another \$3.00 went to salaries and equipment in an effort to enhance operations and staff so that no big increase in operating costs will occur following the completion of an addition.

Now, as a result of this planning, Andover is in an excellent position to build the classroom space that we need without increasing the school tax rate. In fact, by using our capital reserve fund prudently, bonding the anticipated \$1.6 million cost over an appropriate 20-year period, timing the sale of the bond well, and factoring in state building aid and our existing debt service, the School Board expects that the capital side of our budget will decrease about \$2.00 next year. In addition, capital costs in the next few years will be about \$3.00, well under this year's \$3.43 level. With interest rates now coming down, we may be able to get even lower numbers when we sell the bond.

The operating side of the budget is less predictable, but we have worked hard to keep it in line this year and to build-in greater future stability. This year's operating budget is up about 3%, which is about \$1.00 on the school tax rate. We expect revenues to increase a

bit, so with the capital side down \$2.00 and the operating side up only \$1.00, the School Board anticipates that the school tax rate will decrease about \$1.20 in 1991 (from \$32.55 to about \$31.35), even with the construction of a school addition.

The school tax rate should remain comparatively stable in the future, too. We have planned ahead for several years, not just next year. While increases in utilities and salaries can't be predicted with much accuracy, our capital expenses will go down over time and our town's valuation base will increase. Adding to the likelihood of a fairly stable school tax rate is the fact that the Hamp property will be paid off in five years. This will free up over \$1.00 on the school tax rate to balance operating increases or to fund renovations in the old section of the school building.

In the last few years, Andover's fiscally conservative voters wisely salted away substantial savings in a capital reserve fund in anticipation of this day. For its part, the School Board's financial planning and management has anticipated and prepared for the impact of a building program on our taxes. As a result of these combined efforts, we are now in the fortunate position of "having our cake and eating it too" – we can proceed with a solution to the critical classroom space requirements at our school AND have our school tax rate go down to lighten the load on taxpayers in this economically difficult year.

CONCLUSION

This report ends as it began, with space needs at Andover Elementary School. They are real.

The taxpayers, in their wisdom, defeated the 1990 building proposal. The plan which will be voted on at the 1991 School District Meeting confirms their good judgment, and addresses their concerns: classrooms and cost. It will solve Andover's space needs for twenty years; it will not raise taxes.

The School Board would not have it any other way. Hindsight, of course, makes this easy to say. Forced by the voters to go back to square one, the Board faced its duty to respond with a proposal that two-thirds of the town could support. In doing so, we utilized the work of

the 1988-89 School Needs Committee, but did not diffuse or delegate our responsibility for decision-making. This building plan is the Board's; we listened, we selected and worked with the architect and contractor that built the Goshen-Lempster addition so cost-effectively, and we made our decisions unanimously. We did so without acrimony and with a growing sense of accomplishment as the plan took shape and was well received by taxpayers attending the Board's monthly meetings.

Now, we have an extraordinary opportunity. We can build at a time when the depressed construction market gives us the biggest bang imaginable for our buck. We can build before interest rates go up. We can build and have something to show for it in Andover; we can pay for our building instead of paying for some other town's building via tuition dollars. We can build the way Andover has in the past; by doing it right the first time. We can build space that will suffice for 20 years, and bond it so that taxpayers using it then will help pay for it then. We can build in a fashion that allows us both better use and slower renovation of our existing building. We can build in a way that puts local people back to work. Best of all, we can build without increasing our school tax rate. We'll never see a better time to build than now.

There are alternatives to building, but none better for the town financially. We could tuition out our eighth graders, but we would pay the same money now and more later, with less control over cost increases, less control over curriculum, and nothing to show for the dollars expended. We would then have to tuition out our seventh grade, making the situation even worse. We could lease portable space, but this will cost the same amount next year as it would to build, won't put any local people to work, and will be a black hole for tax dollars until we finally do decide to build.

A minority of Andover voters are parents of elementary school children, but we are all citizens of one community. Historically, support for education has united, not divided, our town. We are all part of the continuum: even as the taxes of our parents, grandparents and neighbors educated us, it is our responsibility to educate today's children so that they can take their places as productive citizens in the future.

Respectfully submitted,

Kenneth A. Colburn
Brenda C. Godwin
Claribel M. Kidder

SUPERINTENDENT OF SCHOOLS' REPORT

To the citizens and School Board of Andover, I hereby submit my second Annual Report as your Superintendent of Schools. I continue to be impressed by the dedication of the staff, administration and School Board members in Andover. The community is fortunate to have both the quality and commitment of these people working for the educational benefit of Andover students.

This year is dominated by two conflicting issues: (1) a deteriorating economy, and (2) a desperate need for building. The pressures for building continue to grow. More and more parents are coming to School Board meetings with legitimate complaints about inadequate classrooms to which their children have been assigned. I have been struck by the amount of time spent by staff and administrators playing "musical chairs" with classrooms, trying to spread the pain of being in the poorest classrooms equally throughout the school. At the present time, we have only four classrooms which meet today's size standards.

In addition, insurance rates are increasing due to the condition of the school, and basic maintenance needs are coming to the forefront. Very few people can't see the real need for new construction or renovation.

At the same time, the economy is at its lowest point in years. In response to both these needs, the school staff and School Board have built an operating budget and a construction plan which will limit tax rate increases for the next several years. The commitment by the community to substantial increases in teacher salaries for this year has been met by the teachers with very small salary increases for the next two years. Also, requests for supplies, textbooks, and equipment have been held level or reduced from this year's level of spending.

The bond issue request is for approximately \$1 million less than last year, yet provides more classroom space than last year's proposal. This year's proposal also provides flexibility for the future. Much of this was made possible by the tremendous amount of work done by the earlier School Needs Committee members, to whom all of us are very grateful.

Despite the emphasis on the issues I have discussed in this report, many exciting things are happening educationally in the Andover School. A great deal of progress is being made in establishing a developmentally appropriate primary grades program and curriculum, and a coherent middle school approach is also moving forward. A substantial commitment continues to be made to science. A hands-on science program in the lower grades has been implemented, and (finally released from the active reserves) Dick Birmele has arrived to carry out the science program in the upper grades. In Dick's absence, Jay Moscawitz has done a tremendous job beginning the school year.

New staff members have also added greatly to the school: Janet Clark and Ann Jones as classroom teachers; Megan Hall as a guidance counselor; Marjory Roy as an aide; Robert Maneely on the custodial staff. These people have already added substantially to the school, and we welcome them.

Times are hard, but the future will still be worthwhile. Good things are happening in the Andover School, and we will continue to be committed to quality education for Andover youngsters.

Philip D. Bell, Jr., Superintendent of Schools

ANDOVER SCHOOL DISTRICT MEETING March 6, 1990

The meeting was called to order at 7:35 PM by Moderator William Bardsley, who introduced the School Board Members: Kenneth A. Colburn, Brenda Godwin and Peter Trott; Superintendent Randy Bell, Assistant Superintendent Ed Briggs and Clerk Sharon Mickle. After reciting the rules of conduct, the meeting was opened with Article 1.

ARTICLE 1: To see if the School District will vote by ballot to raise and appropriate a sum not to exceed \$2,600,000 for new construction and renovations to the Andover Elementary School. Said sum to be in addition to any bond investment interest and other local, state or Federal funds made available therefor, and to raise the same by issuance of Bonds or Serial Notes in accordance with the provisions of the Municipal Finance Act, Chapter 33 of the Revised Statutes Annotated of New Hampshire, as amended, and to authorize the School Board to issue and negotiate said bonds or notes in the name of or on the credit of the District, said Board to have discretionary powers described in Section 8 of said Chapter 33 in respect to said note or bonds.

Mr. Colburn, Chairman of the School Board, explained that the School Needs Committee (SNC), through their diligent efforts, proposed a hefty dollar amount for the construction and renovations of the school. The SNC recommended \$2.6 million at press time of the Town Report. The School Board is now in the process of defining an even lower dollar amount for construction and renovations. The Board asked to postpone discussion of Articles 1, 4, 5 and 6 until March 28, 1990 at a public informational session and then hold a ballot vote on April 18, 1990.

Jolie Hughes moved to postpone the Article; Betty Bardsley seconded the motion. Mr. Lewis could not understand how the School Board can recommend action in only six weeks if the SNC spent two years formulating a plan. Les Fenton thought, in light of the other business needing immediate attention, the meeting was well advised by the School Board. Mr. Newton felt the meeting was gathering to discuss the bond issue immediately. Jay Fitzpatrick, Chairman of the SNC, stated that the SNC concurred with the School Board to postpone the Article. Mr. Lewis moved to limit debate, and Mrs. George seconded the motion. Results of the vote to limit debate: 278 in favor; 27 against.

Returning to the first motion on the floor to postpone action on Article 1, Howard Wilson petitioned (in writing with four other signatures) the Moderator to vote by paper the motion to postpone Article 1 until April 28, 1990. Results of the vote: 144 in favor of postponing Article 1; 215 against postponing the Article.

Mr. Wilson moved to adopt Article 1; Mr. Lewis seconded the motion. Moderator Bardsley explained that a 2/3's majority is needed to pass Article 1. Mr. Fitzpatrick moved to reduce Article 1 to a sum not exceeding \$2.45 million; Lynn Baker seconded the motion. Mrs. Pellerin asked the School Board for the lower figure which they were considering. Mrs. Godwin explained that \$1.9 million addresses the current core need along with renovating the entire building. The amendment to reduce Article 1 to \$2.45 million failed to carry.

Paul Currier moved to amend Warrant Article 1 to not exceed \$1.9 million; Joanne Newcomb seconded the motion. Clyde Brown felt the core facilities are insufficiently reduced from the proposal presented last September. Mr. Fitzpatrick felt it unwise to put a core in place now and then phase in classrooms later. Financially he thought it more sensible to go with \$2.45 million. Mr. Colburn stressed the critical problem with space now. The School Board has no definite \$1.9 million plan or a \$2.6 million plan, therefore, the request for postponement; the Board is building off the work the SNC has already done and does not need to start from scratch. Les Fenton thought the flavor of the meeting was to set parameters by which the Board will be forced to act on. Mr. Lewis moved to cut off debate and Steve Barton seconded the motion. The meeting clearly voted to end debate. The motion to amend Article 1 to not exceed \$1.9 million was defeated.

Steve Barton moved once again limit debate; Mrs. Greene seconded the motion. The motion overwhelmingly passed. Mr. Bardsley reminded the meeting that a paper ballot vote of yes approved Article 1 not exceeding \$2.6 million; a no vote would defeat the Article. The ballot box remained open for one hour.

ARTICLE 2: To hear reports of Agents, Auditors, Committees, or Officers chosen, and pass any vote relating thereto. There being no reports the meeting moved on.

ARTICLE 3: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of School District Officers and Agents, and for the payment of statutory obligations of the District.

Clyde Brown moved to handle the budget line by line and Suzanne Brown seconded the motion. Ed Becker felt it would be quicker and easier to review the budget section by section which still allows discussion of any line item. Mr. Brown's motion was rejected. Mr. Becker's motion was seconded and approved.

Under Section 1100 Regular Education Programs, Mr. Lewis moved to adopt and the motion was seconded. It was noted that there were no discrepancies between the Budget Committee's recommendations of the 1990-91 budget and those of the School Board. Mrs. Clara Kidder suggested reducing the salary line item by \$50,000, as a 17% increase in a single year is unnecessary. Mr. Colburn explained that the Board recognizes the large increase and their strategy was to give on salary and take on other benefits. Superintendent Randy Bell explained the comparison of Andover to state-wide average salaries (\$28,500), finding Andover nearly the lowest in the state (\$22,000) and noted that only three districts in the entire state pay less than Andover; the average salary in Andover is \$6,000 below current state averages (\$28,500), finding Andover nearly the lowest in the state averages and next year (\$25,857) will still be \$5,000 (or 16%) below the state average. Mr. Bell

continued to explain the importance of attracting and retaining high quality teachers; Andover is in the 40th percentile in wealth and is further away in teacher salaries. Mr. Brown felt the average income of town business employees to be in the range of \$15,000 - \$16,000 per year and his employees do not receive a 17% increase. Mrs. Whitbeck hoped Andover would value its teachers and be willing to retain them rather than just any warm body. Mrs. Hiller asked what the teachers had to give up to receive the 17% increase. Mr. Colburn explained that New Hampshire is 7th in the country in terms of per capita income and Andover teacher salaries are nowhere near that. The School Board offered a three-year package, the first year salary increase being 17%, the second year 5% and 7% in the third year. A desire is to head in the direction of a year round school, the contract asks for an additional five days. The Board holds the line on health care costs and builds longevity into the contract. Under certain circumstances in the 3rd year, the increase for long-term teachers is nominal. Rather than being renegotiated, contracts will be automatically adjusted and performance-based pay is important to the Board. Mrs. Duclos asked if the three year salary increase would move Andover up as compared to state averages. Mr. Bell responded it would move Andover toward the middle. Mr. Brown asked if, by accepting the budget, is the School District bound for three years. Mr. Colburn responded that there is no union and no signed contract with the state; simply an understanding between the teachers and the Board. Jay Fitzpatrick moved to end discussion of Section 1100 and the motion was seconded and carried. Section 1100 approved.

Under Section 1200 Special Education Program, Mr. Barton moved to approve the recommended amount; Mrs. Bardsley seconded the motion. There being no discussion, \$227,747 was approved.

Article 1 ballot boxes were closed. Results: 89 in favor of raising and appropriating a sum not to exceed \$2,600,000 for new construction and renovations to the Andover Elementary School; 257 against. Article 1 rejected.

Under Section 1400 Other Instructional Program, Mr. Lewis moved to accept and Paul Currier seconded the motion. Mrs. Mitchell's request for explanation exemplified coaching and supplies, soccer goal, uniforms, balls, etc., as well as academic clubs. \$11,762 was approved.

Under 2120 Guidance Services, Mr. Lewis and Mr. Currier moved and seconded approval of the recommended amount. Mrs. Mitchell suggested combining guidance and physical education instruction. Mr. Colburn responded that the guidance position is 1/2 time and the physical education position is three days per week, therefore, requires more than one full-time position; the line item represents testing supplies. Mrs. Crisp applauded Mrs. Thereau's fine work with two of her kindergarten students. Recommended amount of \$1,077 adopted.

Under Section 2130 Health Services - it was moved and seconded to approve the recommended amount. Mrs. Godwin explained the dollar increase represents the Board's request to double the nurse's hours rather than having secretary, principal and teachers caring for sick children when the nurse is not working. Motion carried, \$10,098 approved.

Section 2300 Educational Media Services recommended amount of \$16,819 moved, seconded and approved without discussion.

Under Section 2300 School Board Services, it was moved and seconded to approve. Mr. Lewis asked where the money was spent. Mr. Colburn explained the bulk of the money was for the District's contribution to the SAU and insurance. Mrs. Mitchell asked how the SAU contribution is determined. Mr. Bell explained a 50/50 split between the number of children in the district and the assessed valuation. Section 2300 was approved as recommended.

Section 2410 School Administration was moved, seconded and adopted without discussion.

Under Section 2540 Operation and Maintenance, Mr. Lewis moved to approve and Paul Currier seconded the motion. Les Fenton asked if the section included repair of the leaky roof. Mr. Colburn responded that the Board was unaware of the problem. In response to Cindy Benson's question, Mr. Colburn explained the budget allows for one full-time and one 1/3 to 1/2-time janitor. The Board anticipates two full-time janitor positions after new construction is performed. The Board acknowledged custodians currently working against the tide trying to keep a high maintenance building clean. Principal Rick Higgins felt the custodial help does an excellent job with the tools and hours available. Mrs. Benson moved to amend Section 2540 by adding \$7,500 to the Salaries and Benefits line item for additional janitor hours. Mr. Lewis seconded the motion. Mr. Higgins thought two half-time positions may be more advisable rather than an additional full-time janitor; decision would be made by the School Board. 112 were in favor of amending, 46 against. Motion carried, Section 2540 amended to \$34,229. Mr. Brown moved to increase Heat, Electricity and Gas by 10%. The motion fell for lack of a second. Section 2540 Operation and Maintenance was approved as amended (\$88,409).

Section 2550 Pupil Transportation was moved and seconded to approve. There being no discussion, the section was adopted as recommended.

Under Section 4200 Site Improvements, Mr. Colburn explained the money is not targeted by the Board, but will be used toward any needed major repairs, as would surplus money in the event of an emergency. Mr. Higgins suggested there may be an interest in making major site improvements seeing the bond cost to pave the parking lot was \$40,000; playground safety with regard to traffic and buses desperately needs improving. It was noted education is more important than site improvement. Mrs. Brown felt more research is needed before a bond decision. She values education and is in favor of spending money for education. There being no further discussion, Section 4200 was approved as recommended.

Section 4600 was passed over due to a zero dollar amount.

It was moved and seconded to approve Section 5100 Debt Service. Mr. Colburn noted the money represents the first payment on the Hamp Property. Recommended amount adopted.

Under Section 5200 Transfer Federal projects (block grants from the Federal Government which pays for computers, specialists and aids), Mr. Colburn explained actual expenditures for 1988-1989 were \$26,000 and 88-89 expenditures of Section 5240 Transfer to Food Service were \$31,800. It was moved and seconded to approve the recommended amount. Motion carried.

Section 5240 Transfer to Food Service, offset by lunch revenues, was approved as recommended.

Section 5250 Capital Reserve was passed over as it was a zero dollar amount.

Paul Currier moved to raise and appropriate \$1,634,748 for the support of schools, for the salaries of School District Officers and Agents, and for the payment of statutory obligations of the District. Kenneth Tripp seconded the motion. Article 3 adopted.

ARTICLE 4: To see if the District will vote to withdraw \$74,999 plus any accrued interest at the date of withdrawal, from the Capital Reserve Fund, established by the voters at its Annual Meeting on March 1, 1988 for the purpose of supporting the construction of new facilities and renovation of existing facilities.

Mr. Colburn explained Article 4 was conditional based on the bond issue. The School Board favored a no vote to the article. It was moved and seconded to adopt Article 4. Mr. Brown asked if we can withdraw from capital reserve to offset the School District tax. Mr. Colburn responded that the capital reserve fund was created for renovations and construction. Article 4 was defeated.

The Moderator entertained the option of discussing the direction of any school construction. Mrs. Duclos moved to discuss the perceived scenario of future construction and bonding thereof. The motion was seconded. Mr. Colburn stated the District could hold a Special District Meeting prior to next March, or wait until next year; the need is current, therefore, the School Board will proceed to develop an affordable plan and present it to the District.

ARTICLE 5: To see if the District will vote to raise and appropriate the sum of \$100,000 to place in the Capital Reserve Fund established by the voters at its Annual Meeting on March 1, 1988, for the purpose of supporting the construction of new facilities and renovation of existing facilities.

Howard Wilson moved to accept Article 5 and it was seconded. Mrs. Hiller moved and Donna Baker-Hartwell seconded amending the Article to reduce the amount 50%. Mr. Colburn reminded the meeting that since the bond issue was defeated, we had better stick money away for any future construction. The motion to amend was rejected. Article 5 was adopted.

ARTICLE 6: To see if the District will vote to raise and appropriate the sum of \$20,000 for the set up and lease of a portable classroom.

It was moved and seconded to adopt Article 6. Mrs. Godwin explained that, although portable classrooms are expensive and unattractive, the District is forced to acquire additional classroom space because of defeating the bond issue. The classroom will be used for special education services. Roger Kidder suggested using the Hamp House. Mr. Colburn explained that the state would find difficulty of accessibility and life safety codes would be violated; also it would cost far more than \$20,000 to renovate the building as the SNC had an architect investigate the Hamp House and advised it would be too expensive to adopt for educational use. The Town Officers intend to make use of the Hamp House. In response to Mrs.

Hoffman's question, Mr. Higgins explained special education children are expected by the state to be mainstreamed as much as possible, however, a segregated room for concentration and privacy is preferred. He also noted that Andover provides for 42 special needs children, 30 of whom are educated in our elementary school. Mrs. Cotton asked how the children are allowed to use the town library, which has the same difficulty of accessing. Mr. Higgins explained that not all classes utilize the town library; the state waives its requirements. Mrs. Brown suggested renovating the Hamp House for a middle school. Mr. Norris felt a creative use of the Hamp House could be made with \$20,000. It was moved, seconded and passed to limit debate. The meeting voted to defeat Article 6.

ARTICLE 7: To see if the District will vote to authorize the School Board to make application for, to accept, and to expend on behalf of the District any and all advances, grants and other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America or the State of New Hampshire, or any Federal or state money.

It was moved and seconded to adopt Article 7. The School Board explained the article allows the District to accept any state and Federal aid. Article 7 adopted.

ARTICLE 8: To see if the District will authorize the School Board to accept and expend on behalf of the District private gifts and contributions for educational purposes.

Article 8 was moved, seconded and adopted without discussion.

ARTICLE 9: To see if the District will vote to authorize the transfer of the Special Needs Coordinator and Assistant Coordinator to the General Fund Staff of SAU #46.

Mr. Colburn explained Article 9 will have no financial impact. The article was moved, seconded and approved.

ARTICLE 10: (By Petition) To see what action the District will take on the following resolution: Resolved that the voters of the Andover School District, feel the current system of funding local education through taxation of property is unfair, unconstitutional and inadequate. We urge the Governor and Legislature to move beyond partisan politics and openly and exhaustively explore the fairest means of putting in place a progressive broad-based tax, specifically directed to the funding of state education and consequent property tax relief.

It was moved and seconded to adopt Article 10. Chris Norris supported the urgency of the matter. Howard Wilson felt other states have already failed at the task of earmarking taxes. Mrs. Bardsley explained the State Legislature has approached the idea of an income tax which could cut property taxes by 50% and would look for a constitutional amendment to prohibit politicians from using earmarked revenues. Mrs. Bardsley encouraged the meeting to support the legislative initiative. The Moderator suggested the intent of the article is simply to ask Legislature to explore the fairest means of putting in place a means of funding state education and relieving property taxes. The resolution was adopted.

ARTICLE 11: (By Petition) To see what action the District will take in regards to a petition warrant article of 12 residents and voters of Andover to limit any budget increases to a maximum of 5% per year.

Article 11 was moved and seconded to approve. Mr. Brown felt, in light of the changes in the economy, an attempt is needed to control budgets. Mr. Colburn found it illegal and unconstitutional to bind future meetings. He also noted that 5% of the School District budget is less than \$75,000 and a single special education placement could cost that much. Mr. Colburn viewed Article 11 as an expression of frustration with which the Board concurs, but felt Article 10 to be a much better approach to the tax burden situation. Article 11 was rejected.

ARTICLE 12: To see what action the voters will take on the following resolution: Resolved that the voters of the Andover School District, at its Annual District Meeting on March 6, 1990, support and encourage the Claremont School District in its efforts to challenge the Constitutionality of the current School Finance System in the State of New Hampshire.

Mr. Becker's motion to adopt was seconded. Mr. Colburn explained that adopting the Article would encourage the Claremont School District, but does not commit funds. The School Board will decide upon committing any funds in support of Claremont's quest. Claremont is considered a property poor town and is suing the state because it feels that the present method of funding education is unconstitutional. The resolution was adopted.

ARTICLE 13: To conduct any other business that may legally come before said meeting.

Mrs. Bardsley moved to reconsider Article 6 to amend as follows: "To see if the District will vote to raise and appropriate the sum of \$20,000 for the purpose of providing additional classroom space for special needs children." Other alternatives are needed and this would allow the School Board to investigate use of the Hamp House and retain the option of a portable classroom. Paul Currier seconded the motion to reconsider Article 6. By a show of hands, 35 votes approved the motion, and 26 rejected. Concerning the amendment, Mrs. Benson suggested the article be amended for additional space needs rather than restricted for special needs. Mr. Gautreau recommended specifically excluding a portable classroom. Mrs. Will felt \$20,000 would handicap any renovations, therefore, a trailer could be desperately needed. To answer Mrs. Hiller's question, Mr. Colburn stated the capital reserve funds can be used for the Hamp House renovations only if voted for that use. After a show of hands, 39 voted to amend Article 6 "To see if the District will vote to raise and appropriate the sum of \$20,000 for the purpose of providing additional space." 25 rejected the amendment. Motion to adopt the amendment was approved. Article 6 was adopted as amended by 35 in favor and 30 against.

Mr. Brown moved to reconsider the salaries amount of Section 1100 under Article 3. The motion failed for lack of a second.

Meeting adjourned at 12:40 AM.

Respectfully submitted, Sharon E. Mickle, School District Clerk

**ANDOVER SCHOOL DISTRICT
1991 SCHOOL WARRANT
State of New Hampshire**

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover School Auditorium in said district on the 12th day of March 1991, at 1:00 P.M. to act upon the following subjects:

ARTICLE 1: To choose by non-partisan ballot the following School District Officers, with the polls open at 1:00 P.M. and remaining open continually until 9:00 P.M.

- Moderator for the ensuing year.
- Clerk for the ensuing year.
- Treasurer for the ensuing year.
- School Board Member for the ensuing three years.

Given under our hands at said Andover the 7th day of February 1991.

ANDOVER SCHOOL BOARD:
Kenneth A. Colburn, Chair
Brenda C. Godwin
Claribel Kidder



Rodney Kidder, Grade 5

**ANDOVER SCHOOL DISTRICT
1991 SCHOOL WARRANT
State of New Hampshire**

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover School Auditorium in said district on the 7th day of March 1991, at 7:30 P.M. to act upon the following subjects:

ARTICLE 1: To see if the School District will vote by ballot to raise and appropriate a sum not to exceed \$1,625,000 for new construction and renovations to the Andover Elementary School.

Said sum to be in addition to any bond investment interest and other local, state or federal funds made available therefor, and to raise the same by issuance of Bonds or Serial Notes in accordance with the provisions of the Municipal Finance Act, Chapter 33 of the Revised Statutes Annotated of New Hampshire, as amended, and to authorize the School Board to issue and negotiate said bonds or notes in the name of or on the credit of the District, said Board to have discretionary powers described in Section 8 of said Chapter 33 in respect to said note or bonds.

ARTICLE 2: To hear reports of Agents, Auditors, Committees, or Officers chosen, and pass any vote relating thereto.

ARTICLE 3: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of School District Officers and Agents, and for the payment of statutory obligations of the District.

ARTICLE 4: To see what sum of money the District will vote to raise and appropriate for renovations to the existing school facility. (This article is included by the Andover School Board in the event that Article 1 is defeated.)

ARTICLE 5: To see what sum of money the District will vote to raise and appropriate to provide for temporary classrooms. (This article is included by the Andover School Board in the event that Article 1 is defeated.)

ARTICLE 6: To see what sum of money the District will vote to raise and appropriate to place in the Capital Reserve Fund established by the voters at its Annual Meeting on March 1, 1988, for the purpose of supporting the construction of new facilities and renovation of existing facilities. (This article is included by the Andover School Board in the event that Article 1 is defeated.)

ARTICLE 7: To see if the District will vote to authorize the School Board to make application for, to accept, and to expend on behalf of the District any and all advances, grants or other funds for educational purposes which may now or hereinafter be forthcoming from the United States of America or the State of New Hampshire, or any federal or state money.

ARTICLE 8: To see if the District will authorize the School Board to accept and expend on behalf of the District private gifts and contributions for educational purposes.

ARTICLE 9: (By Petition) Change the school meeting from evening to the Saturday afternoon (1:00 P.M.) before the town meeting beginning in 1992. (As submitted)

ARTICLE 10: (By Petition) School Board membership be enlarged from three (3) members to five (5) members effective immediately, if passed. (As submitted)

ARTICLE 11: To conduct any other business that may legally come before said meeting.

Given under our hands at said Andover the 7th day of February 1991.

ANDOVER SCHOOL BOARD:
Kenneth A. Colburn, Chair
Brenda C. Godwin
Claribel Kidder



Mike Galusha, Grade 5

**ANDOVER SCHOOL DISTRICT
1991-92 PROPOSED BUDGET**

	Actual Expenditures 1989-90	Actual Budget 1990-91	Proposed Budget* 1991-1992
1100 Regular Education Programs:			
Salaries	\$369,982	\$404,031	\$418,216
Benefits	80,099	69,408	84,800
Repairs & Maintenance	100	620	500
Tuition - Regular	342,958	377,360	386,840
Supplies	11,799	16,339	14,468
Books	8,225	10,598	9,537
Periodicals	897	1,196	1,238
Furniture & Equipment	4,256	7,878	1,000
Equipment - Replacement	-0-	2,618	-0-
Furniture/Fixtures - New	6,261	2,424	2,500
	<u>\$824,577</u>	<u>\$892,472</u>	<u>\$919,099</u>
1200 Special Education Program	\$188,615	\$243,898	\$265,842
1400 Other Instructional Programs: Co-Curricular Activities			
Salary	\$2,879	\$5,851	\$5,849
Supplies	-0-	5,911	2,316
	<u>\$2,879</u>	<u>\$11,762</u>	<u>\$8,165</u>
2120 Guidance Services	\$966	\$14,661	\$14,079
2130 Health Services	\$7,145	\$9,953	\$10,164
2220 Educational Media Services:			
Salary & Benefits	\$6,277	\$9,022	\$9,419
Contracted Services	371	1,535	900
Supplies - Library	593	1,524	797
Books	1,908	2,730	2,000
Computer Software	370	1,868	617
Periodicals	354	642	390
Equipment	468	510	600
	<u>\$10,341</u>	<u>\$17,831</u>	<u>\$14,723</u>
2300 School Board Services:			
Contingency	-0-	\$1,000	\$500
School Board Services	\$25,265	11,381	10,576
SAU #46 Management Services	29,633	34,360	32,922
	<u>\$54,898</u>	<u>\$46,741</u>	<u>\$43,998</u>
2410 School Administration:			
Salaries & Benefits	\$58,476	\$78,343	\$88,723
Tests - Standardized	-0-	-0-	-0-
Supplies	12,119	3,784	4,544
Performance Pay Pool (3%)	-0-	-0-	3,190
	<u>\$70,595</u>	<u>\$82,127</u>	<u>\$96,457</u>

2540 Operation & Maintenance:

Salaries & Benefits	\$25,377	\$39,285	\$41,142
Utilities	2,974	4,185	4,200
Repairs	8,704	8,810	11,100
Insurance	8,325	8,085	13,262
Telephone	3,003	3,700	4,000
Supplies	5,978	4,900	7,153
Heat, Electricity & Gas	17,656	21,500	28,355
Equipment	<u>4,172</u>	<u>3,000</u>	<u>-0-</u>
	\$76,189	\$93,465	\$109,212

2550 Pupil Transportation	\$73,463	\$80,718	\$79,092
4200 Site Improvements	-0-	\$1,000	-0-
4600 Construction Services	-0-	\$20,000	\$3,000

5100 Debt Service:

Principal	\$34,380	\$40,800	\$44,000
Interest - Hamp Property	1,919	16,320	12,558
- Proposed Bond Issue	<u>-0-</u>	<u>-0-</u>	<u>56,875</u>
	\$36,299	\$57,120	\$113,433

5200 Transfer Federal Projects	\$30,858	\$28,000	\$28,000
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5240 Transfer to Food Service	\$54,792	\$55,000	\$55,000
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5250 Capital Reserve	<u>\$50,000</u>	<u>\$100,000</u>	<u>-0-</u>
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TOTAL APPROPRIATIONS:	\$1,481,615	\$1,754,748	\$1,760,264
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1991-92 ESTIMATED REVENUE

	Actual 1989-90	Budget 1990-91	Estimated 1991-92
STATE SOURCES:			
Foundation Aid	\$129,545	\$97,611	\$107,549
Catastrophic Aid	8,560	11,357	10,000
Building Aid	9,872	9,513	9,872
FEDERAL & STATE SOURCES:			
School Lunch	11,425	11,000	11,000
Block Grant II	5,293	5,000	5,000
Chapter I	23,080	23,000	23,000
LOCAL SOURCES:			
Unencumbered Balance	103,778	27,618	50,000
Tuition	-0-	4,240	4,240
School Lunch Receipts	23,753	42,752	25,252
Other - Hamp Property Rent	6,385	-0-	7,500
Earnings on Investments	<u>3,401</u>	<u>2,000</u>	<u>2,000</u>
TOTAL INCOME:	\$325,092	\$234,091	\$255,413

SCHOOL DISTRICT TREASURER'S REPORT

Cash on Hand July 1, 1989		\$142,101.38
Received from Selectmen	\$1,162,993.00	
Received from State Sources	147,976.63	
Received from All Other Sources	<u>60,563.68</u>	
Total Receipts		<u>1,371,533.31</u>
Total Amount Available for Fiscal Year		1,513,634.69
Less School Board Orders Paid		<u>1,502,211.97</u>
Balance on Hand June 30, 1990		\$11,422.72

SUMMARY OF SALARIES OF SUPERINTENDENT, ASSISTANT SUPERINTENDENT AND BUSINESS ADMINISTRATOR

	Andover	Merrimack Valley	Shaker Regional	Total
Local Share Supt.'s Salary	\$5,422.88	\$35,341.72	\$23,411.40	\$64,176.00
Local Share Asst. Supt.'s Salary	4,640.40	30,242.24	20,033.36	54,916.00
Local Share Bus. Admin.'s Salary	<u>4,288.89</u>	<u>27,951.33</u>	<u>18,515.78</u>	<u>50,756.00</u>
Total	\$14,352.17	\$93,535.29	\$61,960.54	\$169,848.00

The salary figures above refer to the local share as determined by the joint School Administrative Board.

ANDOVER SCHOOL DIRECTORY

SCHOOL BOARD

Brenda C. Godwin	Term Expires 1991
Kenneth A. Colburn, Chair	Term Expires 1992
Claribel Kidder	Term Expires 1993

SUPERINTENDENT OF SCHOOLS: Philip D. Bell, Jr.

ASSISTANT SUPERINTENDENT	SPECIAL NEEDS COORDINATOR
Edward B. Briggs	Elizabeth A. Dannhauer

Office at 105 Center Street, Penacook, New Hampshire 03303. Office hours are 8:00 A.M. to 5:00 P.M. Monday through Friday. Appointment for conference may be made through the office of the Superintendent, telephone 753-6561.

PRINCIPAL: Richard Higgins

TEACHERS

Kevin Johnson	Asst Principal/Grade 5
Shari Lemeris	Language Arts/Reading
John Dustin	Social Studies/Health
Daniel Mapes	Resource Room
Susan Rochon	Math/Health
Richard Birmele	Science
Ann Jones	Grade 5
Janet Clark	Grade 4
Gail Hill	Grade 4
Suzanne Rasweiler	Grade 3
Brenda Lance	Grade 3
Gretchen Colburn	Grade 2
Marie Shaginaw	Grade 2
Elizabeth Currier	Grade 1
Jennifer Johnson	Grade 1
Elizabeth D'Amico	Music/Art
Percy Hill	Physical Education
Megan Hall	Guidance
Patricia Maneely	Library Assistant
Jeanne Barrett	Teacher Aide
Marjory Roy	Teacher Aide
Judy Budge	Special Education Aide
Gail Parenteau	Secretary
Brenda Jurta	Chapter I Reading
Kathryn Pepka	Chapter I Math
Gisela Darling	Volunteer Coordinator
Patricia Severance	Sp. Ed. Coord./Diag.

SCHOOL NURSE: Margaret Fenton, RN

CUSTODIANS

Roger Pellerin	Robert Maneely
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FOOD SERVICES

Mary Jane Walker, Director

Brenda MacLeod	Wenona Badger
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ENROLLMENT JANUARY 4, 1991

Grade 1	27
Grade 2	32
Grade 3	33
Grade 4	35
Grade 5	33
Grade 6	27
Grade 7	26
Grade 8	<u>27</u>
Total	240

ATTENDANCE TABLE

For the school year ending June 30, 1990

Grades 1-8

Length of School in Weeks	36
Total Enrollment	239
Girls	113
Boys	126
Average Daily Attendance	227.47
Average Daily Absence	11
Average Daily Membership	238
# of Students Not Absent, Tardy or Dismissed	13

ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed for the school year ending June 30, 1990.

Grade 2Scott Kidder
Elizabeth McDonaldGrade 5Gage Gagne
James Jurta
Sean KennedyGrade 6Julie Parenteau
Amanda TrefethenGrade 4Sean Carmack
Jonathan Cotton
Caleb GodwinEarle Kidder
Jeremy SheddGrade 8

Thomas Perry

1990 ANDOVER SCHOOL DISTRICT GRADUATESJoshua Barton
Jessica Beaudoin
Brandon Cutter
Arryan Decatur
Christine Dukette
Brett Foley
Justin Freeman
Zachary GodwinJonathan Goneau
Rebecca Jaime
Kenneth Johnson
Amaliya Jurta
Jeffrey Miller
Nathan Nagy
Amy Noonan
Michael ParenteauThomas Perry
Jane Rose
Danielle Shedd
Heather Shumway
Jaime Slitzer
Leland Thurber
Leah Twombly
Kenneth Waldo

Plodzik & Sanderson Professional Association
193 North Main Street Concord, N.H. 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

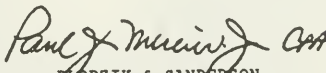
To the Members of the School Board
Andover School District
Penacook, New Hampshire

We have audited the accompanying general purpose financial statements of the Andover School District and the combining and individual fund financial statements of the School District as of and for the year ended June 30, 1990, as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Asset Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

In our opinion, except that omission of the General Fixed Asset Account Group results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Andover School District at June 30, 1990, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the School District at June 30, 1990, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles.


PLODZIK & SANDERSON
Professional Association

August 28, 1990

EXHIBIT A
ANDOVER SCHOOL DISTRICT
Combined Balance Sheet - All Fund Types
June 30, 1990

	Governmental Fund Types		Fiduciary Fund Types Trust and Agency	Totals (Memorandum Only)	
	General	Special Revenue Capital Projects		June 30, 1990	June 30, 1989
ASSETS AND OTHER DEBITS					
<u>Assets</u>					
Cash and Equivalents	\$ 11,423	\$	\$ 1,703	\$ 16,735	\$ 153,402
Receivables				950	3,480
Accounts		950		85,360	6,859
Interfund Receivable	30,585		75,000	30,585	35,563
Other Debits					
Amount To Be Provided For Retirement of General Long-term Debt					34,380
TOTAL ASSETS AND OTHER DEBITS	<u>\$42,008</u>	<u>\$ 950</u>	<u>\$76,703</u>	<u>\$133,630</u>	<u>\$233,684</u>

LIABILITIES AND EQUITY

<u>Liabilities</u>					
Accounts Payable	\$ 6,255	\$ 3,305	\$	\$ 9,560	\$ 13,184
Accrued Payroll and Benefits	8,135	1,459		9,594	8,046
Intergovernmental Payable		22,997	7,588	30,585	1,703
Due To Student Groups				1,703	35,563
Deferred Revenues				725	5,801
General Obligation Debt Payable					1,471
Bond Anticipation Note Payable				204,000	34,380
Accrued Interest Payable				3,927	204,000
Total Liabilities	<u>14,390</u>	<u>27,761</u>	<u>1,703</u>	<u>260,094</u>	<u>308,104</u>
<u>Equity</u>					
Fund Balances					
Reserved For Debt Service				9,804	9,804
Reserved For Encumbrances		585		585	1,170
Reserved For Special Purposes			75,000	75,000	25,000
Unreserved					
Undesignated	27,618	(14,377)		(211,853)	(100,590)
Total Equity	<u>27,618</u>	<u>(14,379)</u>	<u>75,000</u>	<u>(126,464)</u>	<u>(74,420)</u>
TOTAL LIABILITIES AND EQUITY	<u>\$42,008</u>	<u>\$ 950</u>	<u>\$76,703</u>	<u>\$133,630</u>	<u>\$233,684</u>

TOWN OF ANDOVER

The notes to the financial statements are an integral part of this statement.

EXHIBIT B
ANDOVER SCHOOL DISTRICT
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types and Expendable Trust Funds
For the Fiscal Year Ended June 30, 1990

	Governmental Fund Types			Fiduciary Fund Type Expendable Trust	Totals (Memorandum Only) June 30, 1990		June 30, 1989
	General	Special Revenue	Capital Projects				
Revenues				\$			
School District Assessment	\$1,162,993				\$1,162,993		\$1,074,075
Intergovernmental Revenues	147,977	45,070			193,047		177,782
Charges for Services	7,886	23,753			31,639		25,232
Miscellaneous		288	8,365		8,653		18,792
Other Financing Sources							
Operating Transfers In				50,000	50,000		25,800
Total Revenues and Other Sources	1,318,856	69,111	8,365	50,000	1,446,332	1,321,681	1,321,681
Expenditures							
Current							
Instruction	1,016,070	30,399			1,046,469		857,095
Supporting Services							
Pupils	8,111				8,111		6,121
Instructional	10,341				10,341		21,535
General Administration	54,898				54,898		56,217
School Administration	70,595				70,595		43,073
Business	149,651	54,792			204,443		172,859
Facilities Acquisition and Construction				16,761	16,761		247,223
Indirect Costs					459		459
Debt Service	34,380				34,380		34,378
Principal	1,919				1,919		3,481
Interest							
Other Financing Uses							
Operating Transfers Out	50,000				50,000		27,630
Total Expenditures and Other Uses	1,395,965	85,650	16,761		1,498,376	1,469,612	
Excess (Deficiency) of Revenues and Other Sources Over (Under) Expenditures and Other Uses	(77,109)	(16,539)	(8,396)	50,000	(52,044)	(147,931)	
Fund Balances - July 1	104,727	2,747	(206,894)	25,000	(74,420)	73,511	
Fund Balances - June 30	\$ 27,618	(\$13,792)	(\$215,290)	\$75,000	(\$ 126,464)	(\$ 74,420)	

The notes to the financial statements are an integral part of this statement.

EXHIBIT C
ANDOVER SCHOOL DISTRICT
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual
General and Special Revenue Funds
For the Fiscal Year Ended June 30, 1990

	General Fund		Variance Favorable (Unfavorable)	Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual		Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
Revenues									
School District Assessment	\$ 1,162,993	\$ 1,162,993	\$	\$	\$ 1,162,993	\$	\$ 1,162,993	\$	\$ 6,371
Intergovernmental Revenues	147,676	147,977	301	45,070	186,676	193,047	193,047	3,753	3,753
Charges for Services				20,000	23,753	3,753	20,000	23,753	6,174
Miscellaneous	2,000	7,886	5,886	288	288		2,000	8,174	
Other Financing Sources									
Operating Transfers In				1,248	1,248	(1,248)	1,248		(1,248)
Total Revenues and Other Sources	1,312,669	1,318,856	6,187	60,248	69,111	8,863	1,372,917	1,387,967	15,050
Expenditures									
Current									
Instruction	1,018,228	1,016,070	2,158	28,000	30,399	(2,399)	1,046,228	1,046,469	(241)
Supporting Services									
Pupils	6,511	8,111	(1,600)				6,511	8,111	(1,600)
Instructional	21,315	10,341	10,974				21,315	10,341	10,974
General Administration	51,397	54,898	(3,501)				51,397	54,898	(3,501)
School Administration	55,100	70,595	(15,495)				55,100	70,595	(15,495)
Business	154,685	149,651	5,034	32,248	54,792	(22,544)	186,933	204,443	(17,510)
Facilities Acquisition and Construction	1,000		1,000				1,000		1,000
Indirect Costs					459	(459)		459	(459)
Debt Service	38,838	34,380	4,458				38,838	34,380	4,458
Principal	18,125	1,919	16,206				18,125	1,919	16,206
Interest									
Other Financing Uses									
Operating Transfers Out	51,248	50,000	1,248				51,248	50,000	1,248
Total Expenditures and Other Uses	1,416,447	1,395,965	20,482	60,248	85,650	(25,402)	1,476,695	1,481,615	(4,920)
Excess (Deficiency) of Revenues and Other Sources Over (Under) Expenditures and Other Uses									
	(103,778)	(77,109)	26,669	(16,539)	(16,539)	(16,539)	(103,778)	(93,648)	10,130
Fund Balances - July 1	104,727	104,727		2,747	2,747		107,474	107,474	
Fund Balances - June 30	\$ 949	\$ 27,618	\$26,669	\$2,747	(\$13,792)	(\$16,539)	\$ 3,696	\$ 13,826	\$10,130

The notes to the financial statements are an integral part of this statement.

EXHIBIT A-1
ANDOVER SCHOOL DISTRICT
General Fund
Statement of Estimated and Actual Revenues
For the Fiscal Year Ended June 30, 1990

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>School District Assessment</u>			
Current Appropriation	\$1,162,993	\$1,162,993	\$ _____
<u>Other Local Revenue</u>			
Earnings on Investments	2,000	3,401	1,401
Other	<u> </u>	<u>4,485</u>	<u>4,485</u>
Total Other Local Revenue	<u>2,000</u>	<u>7,886</u>	<u>5,886</u>
<u>State Sources</u>			
Foundation Aid	129,545	129,545	
School Building Aid	9,872	9,872	
Catastrophic Aid	<u>8,259</u>	<u>8,560</u>	<u>301</u>
Total State Sources	<u>147,676</u>	<u>147,977</u>	<u>301</u>
<u>Total Revenues</u>	1,312,669	<u>\$1,318,856</u>	<u>\$6,187</u>
<u>Unreserved Fund Balance Used To</u>			
Reduce School District Assessment	<u>103,778</u>		
<u>Total Revenues and Use of Fund Balance</u>	<u>\$1,416,447</u>		

The notes to the financial statements are an integral part of this statement.

EXHIBIT A-2
ANDOVER SCHOOL DISTRICT
General Fund
Statement of Appropriations and Expenditures
For the Fiscal Year Ended June 30, 1990

	Appropriations 1989-90	Expenditures Net of Refunds	(Over) Under Budget
<u>Current</u>			
<u>Instruction</u>			
Regular Education	\$ 821,680	\$ 824,576	(\$ 2,896)
Special Education	189,703	188,615	1,088
Other Instructional	6,845	2,879	3,966
Total Instruction	<u>1,018,228</u>	<u>1,016,070</u>	<u>2,158</u>
<u>Supporting Services</u>			
<u>Pupils</u>			
Guidance	721	966	(245)
Health	5,790	7,145	(1,355)
	<u>6,511</u>	<u>8,111</u>	<u>(1,600)</u>
<u>Instructional</u>			
Educational Media	<u>21,315</u>	<u>10,341</u>	<u>10,974</u>
<u>General Administration</u>			
School Board	21,761	25,265	(3,504)
Other General Administration	29,636	29,633	3
	<u>51,397</u>	<u>54,898</u>	<u>(3,501)</u>
School Administration	<u>55,100</u>	<u>70,595</u>	<u>(15,495)</u>
<u>Business</u>			
Operation and Maintenance of Plant	80,288	76,188	4,100
Pupil Transportation	74,397	73,463	934
	<u>154,685</u>	<u>149,651</u>	<u>5,034</u>
Total Supporting Services	<u>289,008</u>	<u>293,596</u>	<u>(4,588)</u>
<u>Facilities Acquisition and Construction</u>	<u>1,000</u>	<u> </u>	<u>1,000</u>
<u>Debt Service</u>			
Principal of Long-term Debt	38,838	34,380	4,458
Interest Expense - Long-term Debt	18,125	1,919	16,206
Total Debt Service	<u>56,963</u>	<u>36,299</u>	<u>20,664</u>
<u>Other Financing Uses</u>			
<u>Operating Transfers Out</u>			
<u>Interfund Transfers</u>			
<u>Special Revenue Fund</u>			
Food Service Fund	1,248		1,248
<u>Trust Funds</u>			
Expendable Trust Funds	50,000	50,000	
Total Operating Transfers Out	<u>51,248</u>	<u>50,000</u>	<u>1,248</u>
<u>Total Appropriations</u>	<u>\$1,416,447</u>	<u>\$1,395,965</u>	<u>\$20,482</u>

The notes to the financial statements are an integral part of this statement.

EXHIBIT A-3
ANDOVER SCHOOL DISTRICT
General Fund
Statement of Changes in Unreserved - Undesignated Fund Balance
For the Fiscal Year Ended June 30, 1990

<u>Unreserved - Undesignated</u>			
<u>Fund Balance - July 1</u>		\$104,727	
<u>Deduction</u>			
Unreserved Fund Balance Used To			
Reduce 1989-90 School District Assessment		<u>103,778</u>	\$ 949
<u>Addition</u>			
<u>1989-90 Budget Summary</u>			
Revenue Surplus (Exhibit A-1)		\$ 6,187	
Unexpended Balance			
of Appropriations (Exhibit A-2)		<u>20,482</u>	
1989-90 Budget Surplus			<u>26,669</u>
<u>Unreserved - Undesignated</u>			
<u>Fund Balance - June 30</u>			<u>\$27,618</u>

The notes to the financial statements are an integral part of this statement.

VITAL STATISTICS
BIRTHS REGISTERED IN ANDOVER, NEW HAMPSHIRE
 Year Ended December 31, 1990

Date	Name	Place of Birth	Father's Name	Mother's Name (Maiden)
01-22	Margaret Joyce Stymer	Franklin, NH	Frank Russell Stymer	Taraleen Kay Elliott
02-03	Charles Joseph St. Jacques	Franklin, NH	Arthur Armand St. Jacques	Heidi Jean Keyser
02-13	Tyler Wells Fenton	Franklin, NH	Leslie Paul Fenton	Kendel Sue Currier
03-30	Kathryn Rose Smith	Concord, NH	Dennis James Smith	Danette Terese Doughy
04-15	Michael Andrew Daneault	Laconia, NH	Robert Francis Daneault	Linda Louise McGrail
04-22	Emily Rose Bumford	Concord, NH	William Robert Bumford	Sheila Ann Dicey
05-04	Justine Elizabeth Hewitt	Concord, NH	David Arthur Hewitt	Ann Elizabeth Guyeska
05-18	Ryan Douglas Brown LaBonte	Concord, NH	Daniel James LaBonte	Rena Marie Brown
07-31	Jeremy Joseph Thompson	Franklin, NH	John Mark Thompson	Anna Marie Barton
08-19	Kevin Harry Curran	Concord, NH	Douglas J. Curran	Dawn Marie Lepine
08-28	Corey Richard Johnson	Concord, NH	Karl Peter Johnson	Susan Lynn Huntoon
10-04	Albert Keith Deshaies	Franklin, NH	Joseph Albert Deshaies	Launa Jane Miller
11-15	Nadia Yunus Peer	New London, NH	Yunus Cassim Peer	Jameelah Glanstein
11-17	Emma Casey Jones	Franklin, NH	Everett Noteman Jones	Joyce Diane Nordquist
12-10	Samantha Jean Gallagher	Plymouth, NH	Robert Waldo Gallagher, II	Catherine Louise Shank
12-10	Sarah Elizabeth Dobe	New London, NH	Dennis William Dobe	Nancy Connolly

MARRIAGES REGISTERED IN ANDOVER, NEW HAMPSHIRE
Year Ended December 31, 1990

Date	Groom's Name	Residence	Bride's Name	Residence	Place of Marriage
01-16	Lionel S. Cutter	Andover, NH	Gwen S. Hellman	Andover, NH	Andover, NH
01-26	Joseph A. Deshaies	Franklin, NH	Launa Jane Drew	Andover, NH	Salisbury, NH
05-12	Ransom W. Davis, III	Andover, NH	Roseanne M. Foote	Penacook, NH	Penacook, NH
05-26	John M. Davis	Andover, NH	Carol Jean Grandy	Andover, NH	New London, NH
06-26	Gary Robert Peters	Andover, NH	Jeanette Fay Davis	Andover, NH	Andover, NH
07-07	Dennis Paul Marhefka	Worcester, MA	Laurie Leblanc	Worcester, MA	Andover, NH
07-21	David Brinley Cave	Novato, CA	Carol Lee Arsenaault	Novato, CA	Andover, NH
07-27	David Mark Greene	Andover, NH	Mary Elizabeth Newcomb	Webster, NH	Boscawen, NH
07-28	Bruce Milton Adams	Andover, NH	Jacqueline Marie Martin	Andover, NH	North Wilmot, NH
08-04	Ralph Everett Perrault	Northfield, NH	Leilani Kim Ordway Fenton	Andover, NH	Andover, NH
08-05	Douglas Glenn Houston	Andover, NH	Susan Dixon Spencer	Andover, NH	Madbury, NH
08-18	Roscoe Adams Ammon, III	Andover, NH	Virginia Ann Turgeon	Andover, NH	Bedford, NH
08-25	Carl E. Hicks	Andover, NH	Joann Fraser	Andover, NH	East Andover, NH
09-01	Robert M. McDonald	Andover, NH	Jacquelin L. Beyor	Andover, NH	Andover, NH
09-08	Peter Stuart Fifield	W. Franklin, NH	Wendy Jean Kelley	East Andover, NH	Franklin, NH
09-15	James A. Carey	Andover, NH	Dennie J. Goodwin	Andover, NH	Hill Center, NH
11-10	Scott Edward MacAllister	Andover, NH	Julie Faye Mitchell	New London, NH	New London, NH
12-01	John Philip Gorham	Andover, NH	Mary Ann Hellman	Andover, NH	Andover, NH
12-02	Gerald Masters Bliss	Andover, NH	Janet Coggeshall Condict	Andover, NH	Andover, NH

DEATHS REGISTERED IN ANDOVER, NEW HAMPSHIRE
Year Ended December 31, 1990

Date	Name	Place of Death	Father's Name	Mother's Maiden Name
01-07	Ralph W. Holland	Franklin, NH	Scott Holland	Carrie (Unknown Last)
01-22	Roland Wendel McDonald	Andover, NH	John Henry McDonald	Winnie L. Kirk
01-25	Flora Prince	Franklin, NH	Hormidas Gauthier	Celina Cadrette
03-30	Jarred Patrick Mitchell	Andover, NH	William J. Mitchell	Aldora E. Backus
06-20	Elwood Wilbur Morong	New London, NH	Herbert Morong	Hattie Johnson
06-24	Peter James Shanelaris	Franklin, NH	Efthemios A. Shanelaris	Barbara Kotune
07-09	Amos E. Johnson	Hanover, NH	Ralph Preston Johnson	Edith Emons
07-16	Helen Catherine Leber	Andover, NH	Joseph F. Wineholt	Sarah E. Bollinger
07-26	Harry R. Hansen	Andover, NH	Hans Hansen	Marie Rasmusson
08-13	Daniel Joseph Hellman, II	Hanover, NH	Daniel Joseph Hellman	Mary Shampney
08-25	Christopher Jon Smith	East Andover, NH	Gerald R. Smith	Wanda L. Prescott
08-31	Francis Edward Daly	Concord, NH	John Daly	Martha Crowley
10-09	Edwin Leslie Robart	New London, NH	Edwin A. Robart, Jr.	Bertha Peterson
11-03	Mary E. Kimball	Boscawen, NH	Otis Bean	Elsie Brown
12-07	Eliza Dearborn Buzzell	New London, NH	John J. Dearborn, MD	Etta Bean
12-27	Martha Guiliann	New London, NH	Ralph E. Frazier	Eleanor Dempsey
12-30	Harry C. Taylor	New London, NH	Fred Taylor	Etta Holmes

TOWN OFFICE HOURS

Selectmen

1st and 3rd Mondays, 7:00 P.M.

Appointment Necessary

Administrative Assistant

Monday-Friday

8:30 A.M. to 1:00 P.M. - Public Hours

Afternoons - By Appointment

Town Clerk/Tax Collector

Mondays, 2:00 P.M. to 4:00 P.M., 6:30 P.M. to 8:30 P.M.

(Summer Mondays, 6:30 P.M. to 8:30 P.M. ONLY)

Wednesdays, 6:30 P.M. to 8:30 P.M.

Saturdays, 9:00 A.M. to 12:00 Noon

Building Inspector

Mondays, 6:30 to 8:30 P.M.

Winter hours: Call Selectmen's Office 735-5332

Planning Board

2nd and 4th Tuesdays, 7:00 P.M.

Appointment Necessary

Conservation Commission

2nd Wednesday, 8:00 P.M.

Town Meeting Schedule

School Gymnasium, March 12, 1991

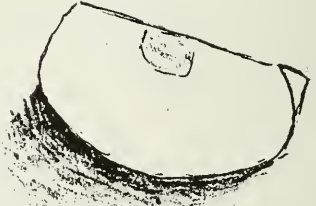
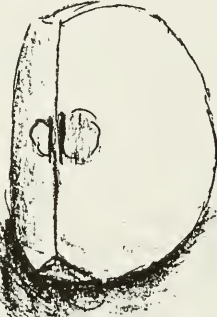
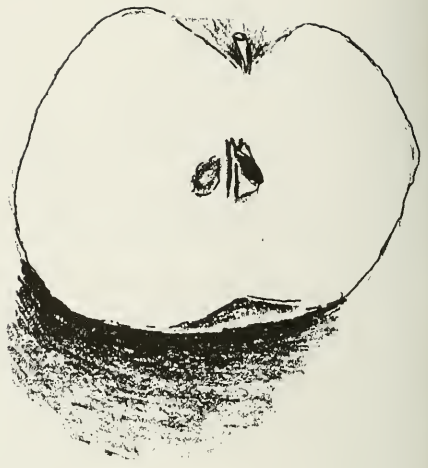
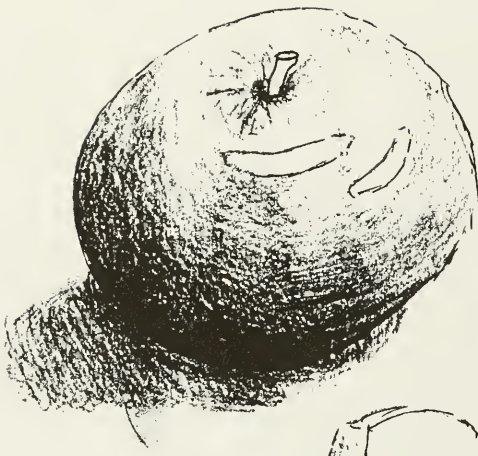
Polls Open for Voting, 1:00 P.M. to 9:00 P.M.

Business Meeting Begins 7:30 P.M.

School Meeting Schedule

School Gymnasium, March 5, 1991

Business Meeting Begins 7:30 P.M.



TOWN OF ANDOVER
PO BOX 61
ANDOVER, NH 03216

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