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1981

ANNUAL REPORT

Of the Town Officers
of the town of

STRATFORD N.H.

For the year ending

DECEMBER 31 1981

**INCLUDING REPORT OF THE
SCHOOL DISTRICT**

ANNUAL REPORT

Of the Town Officers
of the town of

STRATFORD N.H.

For the year ending

DECEMBER 31
1981

**INCLUDING REPORT OF THE
SCHOOL DISTRICT**

printed by:

liebl

LIEBL PRINTING COMPANY
Colebrook, New Hampshire 03576

EMERGENCY TELEPHONE NUMBERS

POLICE:

OFFICE	922-3821
IF NO ANSWER	636-2353

FIRE:

TO REPORT A FIRE ONLY:

NORTH STRATFORD	922-5511
STRATFORD HOLLOW	636-2221

AMBULANCE:

STRATFORD	237-4971
GROVETON	636-1430

STATE POLICE TOLL-FREE NUMBER:

1 (800) 852-3411

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TOWN OFFICERS

Moderator
Lewis Allin

Town Clerk
Edna Fuller

Selectmen
James Chapple Harlan McMann Paul Hawley

Treasurer
Charlotte Blodgett

Tax Collector
Bradley Harding
Lorraine Harding

Town Bookkeeper
Frances Hawley

Supervisors
Mary Diagneault Lena Corliss Madeline Mulcahy

Cemetery Trustees
Darwin Fuller Alvin Daigneault Oliver Arsenault

Trustee of Trust Funds
Alvin Daigneault Roger Hunt Durwood Owen

Library Trustees
Bonnie Lewis Harriet Savage Mary Nugent

Librarians
Marjorie Carrier

Fire Chief
Robert Turner Lawrence Curley Michael Bennett

Water Rent Collector
Charlotte Blodgett

Health Officer
Bruce Stohl

Chief of Police
Gerald Leigh

Road Agent
Lawrence Hook

Fire Warden
Bryan McMann

Planning Board
Elwood Haynes
Victor Bruno - Wilson McMann - Paul Hawley - Donald Vaughan
Harlan McMann - Darwin Fuller

Conservation Committee
Bryan McMann Rene Routhier Seaton Stone, Sr.

Town Nurse
Anita Marshall

1982 WARRANT TOWN OF STRATFORD

To the inhabitants of the Town of Stratford, in the County of Cöös in said State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Town Hall in said Town of Stratford on Tuesday the Ninth Day of March next at ten o'clock in the forenoon to act upon the subjects here and after mentioned.

You are hereby warned that on said date and place the polls will be open at 10:00 in the forenoon and will remain open until 6:00 o'clock in the afternoon for the receipt of your ballots under the non-partisan ballot system.

1. To see if the Town will vote to choose by Non-Partisan Ballot the following Town Officers:
 - One Selectman for Three Years
 - One Town Clerk for One Year
 - One Town Treasurer for One Year
 - One Trustee of Trust Funds for Three Years
 - One Moderator for Two Years
 - One Supervisor for Six Years
2. To see if the Town will vote to raise and appropriate the sum of \$15,666.66 and to authorize the withdrawal from the Revenue Sharing Fund established under provision of the State and Local Assistance Act of 1972 and to authorize the Selectmen to make pro-rata reductions on the amount if estimated entitlements are reduced or take any other action thereon and expend the funds as follows:
 - Final Payment of Flood Notes \$15,666.66
3. To see if the Town will vote to accept the budget and raise and appropriate money for same. If not, to see what sum of money the Town will vote to raise and appropriate to defray town charges for the ensuing year.

4. To elect two auditors for the ensuing year or see if the Town will vote to petition the State Office of Revenue Administration to have an audit made by the Division of Municipal Accounting or to authorize the Selectmen to hire a private auditing firm of accountants to audit the Town Books and make an appropriation to cover the costs of the same.
5. To see if the Town will vote to instruct the Selectmen and Town Treasurer, to borrow money in order to defray the expenses of the Town in anticipation of taxes for the ensuing year.
6. To see if the Town will vote to instruct the Board of Selectmen to appoint all other Town Officers as required by law, not elected by Non-Partisan Ballot.
7. To see if the Town will vote to raise and appropriate a sum of \$375.00 for operating expenses of the Ambulance District A-1.
8. To see if the Town will vote to raise and appropriate a sum of \$750.00 as a contribution for the support of the services of the Upper Connecticut Valley Mental Health Services and \$200.00 towards the support of the Vershire Center.
9. To see if the Town will vote to raise and appropriate the sum of \$500.00 for the support of the Beatrice D. Weeks Memorial Hospital.
10. To see if the Town will vote to raise and appropriate the sum of \$2,100.00 for the support of the Upper Connecticut Valley Hospital.
11. To see if the Town will vote to raise and appropriate the sum of \$1,100.00 for operating expenses and matching funds for the Northern Coös Community Health Association.
12. To see if the Town will vote to raise and appropriate the sum of \$620.00 for the support of the services from North Country Council, Inc.
13. To see if the Town will vote to raise and appropriate the sum of \$569.81 in support of the White Mountains Region Association.
14. To see if the Town will vote to authorize the Board of Selectmen to apply for, accept, and expend, without further action of the Town Meeting, money from

the State, Federal, or other governmental unit or a private source which becomes available during the fiscal year. (RSA 31:95b)

15. To see if the Town will vote to accept the winter maintenance of the road in the A.D. Wood Development leading off from U.S. Route #3 to the turn off for the Earth House and from said road to the residence of Ellis Potter and vote to raise and appropriate a sum of money to cover the cost of the same.
16. To see if the Town will vote to accept the winter maintenance of the southern end of Percy Road to the Francis White residence, and to raise and appropriate a sum of money to cover the cost of the same.
17. To see if the Town will vote to accept the winter maintenance of the so-called Mason Road for approximately 1200 feet off from U.S. Route #3 and to see if the Town will raise and appropriate a sum of money to cover the cost of the same.
18. To see if the Town will vote to raise and appropriate the sum of \$19,500.00 for the garbage collection and use of the landfill in Lyndonville, Vermont by Ray O. Parker & Son, Inc.
19. To see if the Town will vote to raise and appropriate a sum of money to cover the purchase of a new police cruiser.
20. To see what action the Town wishes to take on the purchase of a new road sander, and to raise and appropriate a sum of money to cover the cost of the same.
21. To see if the Town will vote to raise and appropriate the sum of \$3,500.00 for the purchase of fire hose for the Stratford Hollow Fire Department.
22. To see if the Town will vote to authorize the Board of Selectmen to modify the present procedure for the collection of property taxes.
23. To see if the Town will vote to raise and appropriate a sum of money to offset the printing costs for a reproduction of the information in the 1925 History of the Town of Stratford.

24. To see if the Town will vote to raise and appropriate the sum of \$6,000.00 to help defray the expenses of the Town Nurse.
25. To see if the Town will vote to accept the new flood plain maps as prepared and designed by the firm of Hamilton Engineering.
26. To see what action the Town wishes to take in regard to one acre of real estate located on Percy Road taken by Tax Deed.
27. To see what action the Town wishes to take with the disposition of a building adjacent to the railroad station acquired by tax deed.
28. To hear reports of agents, officers, and committees, heretofore chosen and take any action on same.
29. To transact any other business that may legally come before said meeting.

Given under our hands and seal this 8th day of February in the year of our Lord, Nineteen Hundred and Eighty Two(1982).

Harlan McMann
Paul Hawley
James Chapple

Selectmen of Stratford

A True Copy of Warrant Attest:

Harlan McMann
Paul Hawley
James Chapple

Selectmen of Stratford

Section I Purpose of Appropriation	Approp. Previous FY '81	Actual Expend. FY '81	Approp. Ensuing FY '82
GENERAL GOVERNMENT:			
Town Officers' Salaries...	12,500.00	12,251.00	14,500.00
Town Officers' Expenses....	3,800.00	4,127.01	5,000.00
Elec. & Registration Exp.....	750.00	594.85	750.00
Town Hall & Other Bldgs....	10,000.00	11,202.65	13,000.00
Emp. Soc.Sec. & Retire.....	3,500.00	2,495.69	3,500.00
PROTECTION OF PERSONS & PROPERTY:			
Police Department.....	16,500.00	16,556.33	17,000.00
Fire Department.....	16,500.00	20,086.47	17,000.00
Insurance.....	8,500.00	7,225.00	8,500.00
Planning & Zoning.....	100.00	358.00	400.00
Damages & Legal Expense.....	750.00	742.75	750.00
Civil Defense.....	500.00	327.32	500.00
HEALTH DEPT:			
Health Department.....	100.00	75.00	100.00
Vital Statistics.....	35.00	15.00	35.00
Sewer Maintenance.....	1,000.00	1,274.00	1,400.00
Town Dump/Garbage Removal..	1,500.00	876.80	1,500.00
HIGHWAYS & BRIDGES:			
Town Maintenance(Summer)...	7,000.00	8,397.66	9,000.00
Town Maintenance(Winter)..	15,000.00	16,189.54	18,000.00
Street Lighting.....	9,000.00	8,575.89	9,000.00
Gen.Exp. of Highway Dept.....	150.00	150.57	175.00
Town Road Aid.....	185.83	185.83	187.78
LIBRARIES:.....	1,500.00	1,500.00	1,500.00
PUBLIC WELFARE:			
Town Poor.....	4,000.00	3,575.48	4,000.00
APTD & OAA Assistance.....	1,800.00	3,680.55	4,000.00
PATRIOTIC PURPOSES:			
Memorial Day, Etc.....	300.00	155.85	400.00
RECREATION: PARKS & PLAYGROUNDS			
	2,700.00	2,173.31	2,700.00
PUBLIC SERVICE ENTERPRISES:			
Municipal Water.....	3,500.00	5,562.78	5,000.00
Cemetaries.....	750.00	553.51	1,000.00
DEBT SERVICE:			
Principal Long Term Notes..	2,081.68	2,081.68	-0-
Interest Long Term Notes....	752.00	751.92	126.68
Interest on Temporary Notes..	500.00	858.48	1,000.00
CAPITAL OUTLAY:			
Revenue Sharing.....	(13,584.99)	(13,584.99)	(15,666.66)
TOTALS	125,454.21	132,600.92	140,024.46

Section II Sources of Revenues	Estimated Revenue Previous FY '81	Actual Revenues Previous FY '81	Estimated Revenues Ensnung FY '82
FROM STATE:			
Interest & Dividends Tax	5,000.00	9,060.58	1,000.00
Railroad Tax	800.00	1,188.44	800.00
Savings Bank Tax	500.00	1,959.46	500.00
Meals & Rooms Tax	10,000.00	5,245.00	3,000.00
State Aid Water Supply & Pollution Project (EPA)	-0-	1,500.00	-0-
Reimb.A-C Business Profits Tax (Town Portion)	18,984.00	18,984.00	18,869.00
Highway Subsidy(CI, IV & V)	7,000.00	6,885.30	4,500.00
FROM LOCAL SOURCES:			
Dog licenses	100.00	165.00	100.00
Business licenses, Permits & Filing Fees	360.00	596.00	50.00
Motor Vehicle Permit Fees	10,000.00	16,649.00	10,000.00
Int. on Taxes	1,200.00	4,849.76	1,200.00
Int. on Deposits		554.74	-0-
Withdrawal Capital Reserve	-0-	850.93	
National Bank Stock Taxes	20.00	20.00	20.00
Resident Taxes Retained	4,000.00	6,260.00	3,500.00
Normal Yield Taxes Assessed	7,500.00	9,556.17	5,000.00
Rent of Town Property	1,000.00	4,495.00	2,000.00
Sale of Town Property	-0-	-0-	-0-
Sale of Town Histories	-0-	40.00	-0-
Income From Departments	-0-	11,054.55	-0-
INCOME FROM MUNICIPAL UTILITIES:			
Municipal Water	5,000.00	6,083.00	5,000.00
Surplus	10,000.00	40,000.00	10,000.00
FROM FEDERAL SOURCES:			
Revenue Sharing (Contra)	(13,584.99)	(13,584.99)	(15,666.66)
*Total Revenues from all sources except property taxes	81,464.00		65,539.00
*Amount to be raised by property taxes	43,990.21		74,485.46
TOTALS	125,454.21		140,024.46
*Total estimated "Revenues from all sources except property taxes"deducted from total appropriations ensuing fiscal year give "amount to be raised by property taxes."			

TAXES ASSESSED AND TAX RATE 1981

Statement of Appropriations:

Town Officers' Salaries.....	\$12,500.00
Town Officers' Expenses.....	3,800.00
Election & Registration Expenses.....	750.00
Town Hall & Other Buildings.....	10,000.00
Article # 4 Municipal Audit.....	1,200.00
Article #12 North Country Council, Inc.....	550.00
Police Department.....	16,500.00
Fire Department.....	16,500.00
Planning & Zoning.....	100.00
Insurance.....	8,500.00
Civil Defense.....	500.00
Article #24 Capital Reserve/Fire Dept.....	850.93
Health Dept. inc. Hospital & Ambulance.....	1,475.00
Vital Statistics.....	35.00
Article #15 plus appropriation/Town Dump...	20,500.00
Article #9 Upper Conn. Valley Mental Health	950.00
Article #7 Town Nurse Expenses.....	6,000.00
Article #12 Northern Coos Comm. Health.....	1,000.00
Town Road Aid.....	185.83
Town Maintenance (Summer & Winter).....	22,000.00
Article #19 Percy Road.....	600.00
Article #26 A, Marshall Road.....	100.00
Street Lighting.....	9,000.00
General Expense of Highway Dept.....	150.00
Libraries.....	1,500.00
Town Poor.....	4,000.00
APTD & OAA.....	1,800.00
Memorial Day, Etc.....	300.00
Article #25 Stratford Hollow Memorial.....	4,987.00
Parks & Playgrounds.....	2,700.00
Municipal Sewer Dept.....	1,000.00
Municipal Water Dept.....	3,700.00
Cemetaries.....	750.00
Damages & Legal Expenses.....	750.00
Employees Retirement & Social Security.....	3,500.00
Principal Long Term Notes & Bonds.....	2,081.68
Interest Long Term Notes & Bonds.....	752.00
Interest on Temporary Notes.....	500.00
Principal Long Term Notes (Article #2)	
Revenue Sharing.....	13,584.99
 TOTAL.....	 \$176,531.50

REVENUES

Estimated Revenues & Credits:

Local:

Resident Taxes.....	\$ 5,990.00
National Bank Stock Taxes.....	20.00
Yield Taxes.....	9,446.45
Interest on Delinquent Taxes.....	1,000.00
Resident Tax Penalties.....	48.00
Inventory Penalties.....	270.00

From State:

Meals & Rooms Tax.....	5,245.00
Interest & Dividends Tax.....	9,061.00
Savings Bank Tax.....	1,959.00
Highway Subsidy.....	3,303.00
Railroad Tax.....	1,188.00
Extra Additional Highway Subsidy.....	3,580.00
State Aid Water Pollution Projects.....	1,400.00
Reimbursement Road Toll.....	103.62

From Local Sources, Except Taxes:

Motor Vehicle Permit Fees.....	10,000.00
Dog Licenses.....	146.00
Business Licenses, Permits & Filing Fees...	470.00
Rent of Town Property.....	2,700.00
Sale of Town Histories.....	20.00
Water Department.....	6,053.00
Surplus Used.....	40,000.00
Donation Town of Bloomfield.....	900.00
Article #24 &25 Capital Reserve Funds.....	5,817.00
Revenue Sharing Funds(Long Term Note).....	13,584.99
TOTAL.....	\$122,305.00

Total Town Appropriations.....	\$176,531.50
Total Revenues & Credits.....	122,305.00
Net Town Appropriations.....	54,227.00
Net School Appropriation.....	430,373.00
County Tax Assessment.....	47,598.00
Total Town, School & County.....	\$532,198.00

Deduct Total Business Profits Tax Reimb....	\$145,072.00
ADD war services credits.....	3,050.00
ADD overlay.....	5,215.00
Property taxes to be Raised.....	\$395,391.00

TAX RATE:

Municipal.....	\$.37
School.....	2.75
County.....	<u>.33</u>
Combined Rate.....	\$ 3.45

KILLION, PLODZIK & SANDERSON

ACCOUNTANTS AND AUDITORS

171 NORTH MAIN STREET

CONCORD, NEW HAMPSHIRE 03301

JOHN J. KILLION, JR., C.P.A.
STEPHEN D. PLODZIK, P.A.
ROBERT E. SANDERSON, P.A.

TELEPHONES
603 224-5971
603 225-6996

To the Members of
the Board of Selectmen
Town of Stratford
Stratford, New Hampshire

We have examined the combined financial statements and the combining and account group financial statements of the Town of Stratford, New Hampshire as of and for the year ended December 31, 1981, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation, as explained in the above paragraph, the combined financial statements and the combining and account group financial statements referred to above present fairly the financial position of the Town of Stratford, New Hampshire at December 31, 1981, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining and account group financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Town of Stratford, New Hampshire. The information has been subjected to the auditing procedures applied in the examination of the combined, combining and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

January 18, 1982

Killion, Plodzik & Sanderson

EXHIBIT A
TOWN OF STRATFORD
Combined Balance Sheet - All Fund Types and Account Groups
December 31, 1981

<u>ASSETS</u>	<u>Governmental Fund Types</u>		
	<u>General</u>	<u>Special Revenue</u>	<u>Capital Projects</u>
Cash	\$166,702	\$ 21,407	\$
Investments, At Cost			
<u>Receivables</u>			
Taxes	159,557		
Other	777		
Due From Other Governments		92,942	9,579
Due From Other Funds	12,565		
Amount To Be Provided For			
Retirement of General Long-Term Debt	_____	_____	_____
TOTAL ASSETS	\$339,601	\$114,349	\$9,579
	=====	=====	=====
<u>LIABILITIES AND FUND EQUITY</u>			
<u>Liabilities</u>			
Accounts Payable	\$ 176	\$	\$
School District Tax Payable	290,373		
Due To Other Governments	16		
Yield Tax Security Deposits	3,597		
Due To Other Funds		157	174
Contracts Payable			12,764
Notes Payable			
Total Liabilities	294,162	157	12,938
	=====	=====	=====
<u>Fund Equity</u>			
<u>Fund Balances</u>			
Reserved For Encumbrances	15,540		
Reserved For Endowments			
<u>Unreserved</u>			
Designated For Capital Acquisitions			
Undesignated	29,899	114,192	(3,359)
Total Fund Equity	45,439	114,192	(3,359)
	=====	=====	=====
TOTAL LIABILITIES AND FUND EQUITY	\$339,601	\$114,349	\$ 9,579
	=====	=====	=====

Fiduciary Fund Type	Account Groups	Totals Year Ended (Memorandum Only)	
		December 31, 1981	December 31, 1980
Trust Funds	General Long- Term Debt		
\$81,777	\$	\$269,886	\$343,467
200		200	200
		159,557	66,212
		777	227
		102,521	178,500
		12,565	15,960
	<u>15,666</u>	<u>15,666</u>	<u>31,333</u>
\$81,977	\$15,666	\$561,172	\$635,899
\$	\$	\$ 176	\$ 242
		290,373	199,529
		16	41
		3,597	1,711
12,234		12,565	15,133
		12,764	14,438
	<u>15,666</u>	<u>15,666</u>	<u>31,333</u>
<u>12,234</u>	<u>15,666</u>	<u>335,157</u>	<u>262,427</u>
		15,540	12,000
34,408		34,408	33,471
35,335		35,335	35,263
		<u>140,732</u>	<u>292,738</u>
<u>69,743</u>		<u>226,015</u>	<u>373,472</u>
\$81,977	\$15,666	\$561,172	\$635,899

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-1
TOWN OF STRATFORD
All Special Revenue Funds
Combining Balance Sheet
December 31, 1981

<u>ASSETS</u>	<u>Federal Revenue Sharing</u>	<u>Community Development Block Grant</u>
Cash	\$5,792	\$
Due From Other Governments	<u>3,042</u>	<u> </u>
TOTAL ASSETS	<u>\$8,834</u>	<u>\$-0-</u>

LIABILITIES AND FUND BALANCES

<u>Liabilities</u>		
Due To Other Funds	\$	\$
 <u>Fund Balances</u>		
Unreserved		
Undesignated	<u>8,834</u>	<u> </u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$8,834</u>	<u>\$-0-</u>

Department of Resources and Economic Development Grant	North Stratford Library	Laura P. Johnson Library	Totals Year Ended	
			December 31, 1981	December 31, 1980
\$ 12,008	\$881	\$2,726	\$ 21,407	\$ 77,236
<u>89,900</u>	<u> </u>	<u> </u>	<u>92,942</u>	<u>168,921</u>
<u>\$101,908</u>	<u>\$881</u>	<u>\$2,726</u>	<u>\$114,349</u>	<u>\$246,157</u>
\$ 157	\$	\$	\$ 157	\$ 1,633
<u>101,751</u>	<u>881</u>	<u>2,726</u>	<u>114,192</u>	<u>244,524</u>
<u>\$101,908</u>	<u>\$881</u>	<u>\$2,726</u>	<u>\$114,349</u>	<u>\$246,157</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-2
TOWN OF STRATFORD
All Special Revenue Funds
Combining Statement of Revenues, Expenditures and Changes in Fund Balances
For The Fiscal Year Ended December 31, 1981

	<u>Federal Revenue Sharing</u>	<u>Community Development Block Grant</u>
<u>Revenues</u>		
Intergovernmental Revenues	\$ 8,439	\$
Local Sources	395	1,966
 <u>Other Financing Sources</u>		
Interfund Transfers	_____	_____
 <u>Total Revenues and Other Sources</u>		
	<u>8,834</u>	<u>1,966</u>
 <u>Expenditures</u>		
Salaries and Wages		
Supplies and Repairs		
Capital Outlay and Equipment		
Acquisition and Relocation Expenses		47,891
Other		
 <u>Other Uses</u>		
Interfund Transfers	<u>13,585</u>	_____
 <u>Total Expenditures and Other Uses</u>		
	<u>13,585</u>	<u>47,891</u>
 <u>Excess of Revenues and Other Sources</u>		
<u>Over (Under) Expenditures and Other Uses</u>	(4,751)	(45,925)
 <u>Fund Balances - January 1</u>		
	<u>13,585</u>	<u>45,925</u>
 <u>Fund Balances - December 31</u>		
	<u>\$ 8,834</u>	<u>\$ -0-</u>

Department of Resources and Economic Development Grant	North Stratford Library	Laura P. Johnson Library	Totals Year Ended	
			December 31, 1981	December 31, 1980
\$	\$ 20	\$ 6,127	\$ 8,439 8,508	\$ 449,996 6,403
_____	<u>750</u>	<u>750</u>	<u>1,500</u>	<u>750</u>
_____	<u>770</u>	<u>6,877</u>	<u>18,447</u>	<u>457,149</u>
	748	150	898	14,349
		430	430	415
81,999		3,881	3,881	
	48	47	129,890	975,863
			95	184
_____	_____	_____	<u>13,585</u>	<u>17,392</u>
<u>81,999</u>	<u>796</u>	<u>4,508</u>	<u>148,779</u>	<u>1,008,203</u>
(81,999)	(26)	2,369	(130,332)	(551,054)
<u>183,750</u>	<u>907</u>	<u>357</u>	<u>244,524</u>	<u>795,578</u>
<u>\$101,751</u>	<u>\$881</u>	<u>\$2,726</u>	<u>\$114,192</u>	<u>\$ 244,524</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT B
TOWN OF STRATFORD
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types
For The Fiscal Year Ended December 31, 1981

	Governmental Fund Types		
	General	Special Revenue	Capital Projects
<u>Revenues</u>			
Taxes	\$413,464	\$	\$
Intergovernmental Revenues	170,998	8,439	
Local Sources	39,499	8,508	
<u>Other Financing Sources</u>			
Interfund Transfers	16,070	1,500	
<u>Total Revenues and Other Sources</u>	<u>640,031</u>	<u>18,447</u>	
<u>Expenditures</u>			
General Government	29,749		
Protection of Persons and Property	44,756		
Health and Sanitation	24,542		
Highways and Bridges	33,500		
Libraries		5,304	
Public Welfare	6,928		
Patriotic Purposes	156		
Recreation	2,173		
Cemeteries	554		
Unclassified	3,632		
Public Service Enterprises	6,837		
<u>Debt Service</u>			
Principal	15,666		
Interest	1,610		
Capital Outlay	2,485		
Overlay	6,106		
Community Development fund		47,891	
Department of Resources and Economic Development Grant		81,999	
C.E.T.A.			
<u>Other Uses</u>			
Interfund Transfers	1,500	13,585	
Transfers To Other Governmental Units	477,971		
<u>Total Expenditures and Other Uses</u>	<u>658,165</u>	<u>148,779</u>	
<u>Excess of Revenues and Other Sources</u>			
<u>Over (Under) Expenditures and Other Uses</u>	(18,134)	(130,332)	
<u>Fund Balances - January 1</u>	<u>63,573</u>	<u>244,524</u>	(3,359)
<u>Fund Balances - December 31</u>	<u>\$ 45,439</u>	<u>\$114,192</u>	(\$3,359)

Totals Year Ended (Memorandum Only)	
December 31, 1981	December 31, 1980
\$413,464	\$ 224,469
179,437	651,094
48,007	58,126
<u>17,570</u>	<u>49,978</u>
<u>658,478</u>	<u>983,667</u>
29,749	33,441
44,756	44,989
24,542	8,693
33,500	32,817
5,304	2,828
6,928	5,273
156	305
2,173	2,197
554	2,111
3,632	5,270
6,837	5,573
15,666	15,667
1,610	1,379
2,485	60,885
6,106	6,843
47,891	732,149
81,999	243,714
	13,608
15,085	17,392
<u>477,971</u>	<u>315,309</u>
<u>806,944</u>	<u>1,550,443</u>
(148,466)	(566,776)
<u>304,738</u>	<u>871,514</u>
<u>\$156,272</u>	<u>\$ 304,738</u>

The accompanying notes are an integral part of these financial statements.

EXHIBIT C
TOWN OF STRATFORD
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
Budget and Actual
General and Special Revenue Fund Types
For The Fiscal Year Ended December 31, 1981

	General Fund		Variance Favorable (Unfavorable)
	Budget	Actual	
<u>Revenues</u>			
Taxes	\$409,116	\$413,464	\$ 4,348
Intergovernmental Revenues	170,910	170,998	88
Local Sources	20,289	39,499	19,210
<u>Other Financing Sources</u>			
Interfund Transfers	19,402	16,070	(3,332)
<u>Total Revenues and Other Sources</u>	<u>619,717</u>	<u>640,031</u>	<u>20,314</u>
<u>Expenditures</u>			
General Government	29,150	29,749	(599)
Protection of Persons and Property	42,100	44,756	(2,656)
Health and Sanitation	29,960	24,542	5,418
Highways and Bridges	32,036	33,500	(1,464)
Libraries			
Public Welfare	5,800	6,928	(1,128)
Patriotic Purposes	300	156	144
Recreation	2,700	2,173	527
Cemeteries	750	554	196
Unclassified	4,800	3,632	1,168
Public Service Enterprises	4,700	6,837	(2,137)
<u>Debt Service</u>			
Principal	15,666	15,666	
Interest	1,252	1,610	(358)
Capital Outlay	5,817	2,485	3,332
Overlay	5,215	6,106	(891)
Community Development Fund			
Department of Resources and Economic Development Grant			
<u>Other Uses</u>			
Interfund Transfers	1,500	1,500	
Transfers To Other Governmental Units	477,971	477,971	
<u>Total Expenditures and Other Uses</u>	<u>659,717</u>	<u>658,165</u>	<u>1,552</u>
<u>Excess of Revenues and</u>			
<u>Other Sources Over (Under)</u>			
<u>Expenditures and Other Uses</u>	(40,000)	(18,134)	21,866
<u>Fund Balances - January 1</u>	<u>63,573</u>	<u>63,573</u>	
<u>Fund Balances - December 31</u>	<u>\$ 23,573</u>	<u>\$ 45,439</u>	<u>\$21,866</u>

Special Revenue Funds			Totals Year Ended (Memorandum Only)		
Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
\$ 13,585	\$ 8,439	\$ (5,146)	\$409,116	\$413,464	\$ 4,348
	8,508	8,508	184,495	179,437	(5,058)
			20,289	48,007	27,718
<u>1,500</u>	<u>1,500</u>	<u> </u>	<u>20,902</u>	<u>17,570</u>	<u>(3,332)</u>
<u>15,085</u>	<u>18,447</u>	<u>3,362</u>	<u>634,802</u>	<u>658,478</u>	<u>23,676</u>
			29,150	29,749	(599)
			42,100	44,756	(2,656)
			29,960	24,542	5,418
			32,036	33,500	(1,464)
1,500	5,304	(3,804)	1,500	5,304	(3,804)
			5,800	6,928	(1,128)
			300	156	144
			2,700	2,173	527
			750	554	196
			4,800	3,632	1,168
			4,700	6,837	(2,137)
			15,666	15,666	
			1,252	1,610	(358)
			5,817	2,485	3,332
			5,215	6,106	(891)
	47,891	(47,891)		47,891	(47,891)
	81,999	(81,999)		81,999	(81,999)
13,585	13,585	<u> </u>	15,085	15,085	
			<u>477,971</u>	<u>477,971</u>	<u> </u>
<u>15,085</u>	<u>148,779</u>	<u>(133,694)</u>	<u>674,802</u>	<u>806,944</u>	<u>(132,142)</u>
			(40,000)	(148,466)	(108,466)
<u>244,524</u>	<u>244,524</u>	<u> </u>	<u>308,097</u>	<u>308,097</u>	<u> </u>
<u>\$244,524</u>	<u>\$114,192</u>	<u>(\$130,332)</u>	<u>\$268,097</u>	<u>\$159,631</u>	<u>(\$108,466)</u>

The accompanying notes are an integral part of these financial statements.

SCHEDULE 1
TOWN OF STRATFORD
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1981

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Taxes</u>			
Property and Inventory	\$392,611	\$392,778	\$ 167
Resident	5,990	6,260	270
National Bank Stock	20	20	
Yield	9,447	9,556	109
Interest and Penalties	1,048	4,850	3,802
Total Taxes	<u>409,116</u>	<u>413,464</u>	<u>4,348</u>
<u>State of New Hampshire</u>			
Meals and Rooms Tax	5,245	5,245	
Interest and Dividends Tax	9,061	9,061	
Savings Bank Tax	1,957	1,959	2
Highway Subsidy	6,883	6,865	(18)
Business Profits Tax	145,072	145,072	
Aid For Water Pollution Projects	1,400	1,400	
Forest Fire Reimbursement		5	5
Road Toll Refund	104	104	
Civil Defense		59	59
Railroad Tax	1,188	1,188	
Other		40	40
Total State of New Hampshire	<u>170,910</u>	<u>170,998</u>	<u>88</u>
<u>Local Sources</u>			
Motor Vehicle Permit Fees	10,000	16,649	6,649
Dog Licenses	146	165	19
Business Licenses, Permits and Fees	470	596	126
Rent of Town Property	2,700	4,495	1,795
Interest On Deposits		555	555
Income From Departments	900	1,297	397
Sale of Town Property		9,510	9,510
Other Income	20	149	129
Income From Water Department	6,053	6,083	30
Total Local Sources	<u>20,289</u>	<u>39,499</u>	<u>19,210</u>

SCHEDULE 1 (Continued)
TOWN OF STRATFORD
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1981

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Interfund Transfers</u>			
<u>Special Revenue Funds</u>			
Revenue Sharing	\$ 13,585	\$ 13,585	\$
<u>Trust and Agency Funds</u>			
Capital Reserve Funds	<u>5,817</u>	<u>2,485</u>	(3,332)
Total Interfund Transfers	<u>19,402</u>	<u>16,070</u>	(3,332)
<u>Total Revenues</u>	619,717	\$640,031	\$20,314
		<u><u> </u></u>	<u><u> </u></u>
<u>Fund Balance Used To Reduce Tax Rate</u>	<u>40,000</u>		
<u>Total Revenues and Use of Fund Balance</u>	<u>\$659,717</u>		

SCHEDULE 2
TOWN OF STRATFORD
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended December 31, 1981

	<u>Encumbered</u> <u>From 1980</u>	<u>Appropriations</u> <u>1981</u>
<u>General Government</u>		
Town Officers' Salaries	\$	\$ 12,500
Town Officers' Expenses		3,800
Election and Registration Expenses		750
Town Buildings Maintenance		10,000
Municipal Audit		2,100
Total General Government		29,150
<u>Protection of Persons and Property</u>		
Police Department		16,500
Fire Department, Including Forest Fires		16,500
Planning and Zoning		100
Insurance		8,500
Civil Defense		500
Total Protection of Persons and Property		42,100
<u>Health and Sanitation</u>		
Health Association		100
Hospitals		1,000
Ambulance		375
Vital Statistics		35
Town Dump		20,500
Visiting Nurse		6,000
Upper Connecticut Valley Mental Health Association		950
North Country Community Health Association		1,000
Total Health and Sanitation		29,960
<u>Highways and Bridges</u>		
Town Road Aid		186
Town Maintenance		22,700
Street Lighting		9,000
General Expenses of Highway Department		150
Total Highways and Bridges		32,036
<u>Libraries</u>		
		1,500
<u>Public Welfare</u>		
Town Poor		4,000
Aid To Permanently and Totally Disabled		1,800
Total Public Welfare		5,800

<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1982</u>	<u>(Over) Under Budget</u>
\$ 12,251	\$	\$ 249
4,128		(328)
595		155
10,675		(675)
<u>2,100</u>	<u> </u>	<u>(599)</u>
<u>29,749</u>	<u> </u>	<u>(599)</u>
16,556		(56)
20,021		(3,521)
358		(258)
7,494		1,006
<u>327</u>	<u> </u>	<u>173</u>
<u>44,756</u>	<u> </u>	<u>(2,656)</u>
75		25
1,000		
375		
15		20
15,127		5,373
6,000		
950		
<u>1,000</u>	<u> </u>	<u> </u>
<u>24,542</u>	<u> </u>	<u>5,418</u>
186		
24,587	3,540	(5,427)
8,576		424
151		(1)
<u>33,500</u>	<u>3,540</u>	<u>(5,004)</u>
1,500		
3,247		753
<u>3,681</u>	<u> </u>	<u>(1,881)</u>
<u>6,928</u>	<u> </u>	<u>(1,128)</u>

SCHEDULE 2 (Continued)
TOWN OF STRATFORD
General Fund
Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended December 31, 1981

	<u>Encumbered</u> <u>From 1980</u>	<u>Appropriations</u> <u>1981</u>
<u>Patriotic Purposes</u>	\$ _____	\$ 300
<u>Recreation</u>	_____	2,700
<u>Cemeteries</u>	_____	750
<u>Unclassified</u>		
Damages and Legal Expenses		750
Retirement and Social Security		3,500
North Country Council	_____	550
Total Unclassified	_____	4,800
<u>Public Service Enterprises</u>		
Sewer Department		1,000
Water Department	_____	3,700
Total Public Service Enterprises	_____	4,700
<u>Debt Service</u>		
Principal Of Debt		15,666
<u>Interest On Debt</u>		
Long-Term Debt		752
Tax Anticipation Notes	_____	500
Total Debt Service	_____	16,918
<u>Capital Outlay</u>		
Roof Replacement		4,987
Fire Building		830
Bridge Reconstruction	12,000	
Total Capital Outlay	12,000	5,817
<u>Total Town Appropriations</u>	12,000	176,531
<u>Transfers To Other Governmental Divisions</u>		
School District Tax		430,373
County Tax	_____	47,598
Total Transfers	_____	477,971
<u>Overlay</u>	_____	5,215
<u>Total Town Appropriations,</u> <u>Transfers and Overlay</u>	\$12,000	\$659,717

<u>Expenditures Net of Refunds</u>	<u>Encumbered To 1982</u>	<u>(Over) Under Budget</u>
\$ 156	\$ _____	\$ 144
<u>2,173</u>	_____	<u>527</u>
<u>554</u>	_____	<u>196</u>
743		7
2,339		1,161
<u>550</u>	_____	
<u>3,632</u>	_____	<u>1,168</u>
1,274		(274)
<u>5,563</u>	_____	<u>(1,863)</u>
<u>6,837</u>	_____	<u>(2,137)</u>
15,666		
752		
858		(358)
<u>17,276</u>	_____	<u>(358)</u>
1,634		3,353
851		(21)
	<u>12,000</u>	
<u>2,485</u>	<u>12,000</u>	<u>3,332</u>
<u>174,088</u>	<u>15,540</u>	<u>(1,097)</u>
430,373		
<u>47,598</u>	_____	_____
<u>477,971</u>	_____	_____
<u>6,106</u>	_____	<u>(891)</u>
<u>\$658,165</u>	<u>\$15,540</u>	<u>(\$1,988)</u>

SCHEDULE 3
TOWN OF STRATFORD
Federal Revenue Sharing Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For The Fiscal Year Ended December 31, 1981

<u>Revenues</u>	
Entitlement Payments	\$8,439
Interest Income	<u>395</u>
<u>Total Revenues</u>	\$ 8,834
<u>Expenditures</u>	
Debt Service	<u>13,585</u>
<u>Excess of Revenues Over (Under) Expenditures</u>	(\$ 4,751)
<u>Fund Balance - January 1</u>	<u>13,585</u>
<u>Fund Balance - December 31</u>	<u>\$ 8,834</u>

SCHEDULE 4
TOWN OF STRATFORD
Summary of Tax Warrants
For The Fiscal Year Ended December 31, 1981

- Dr. -	-----Levies Of-----			
	1981	1980	1979	Prior Years
<u>Uncollected Taxes - January 1, 1981</u>				
Property	\$	\$41,425	\$	\$158
Resident		1,830	10	
Yield		144	103	393
<u>Taxes Committed To Collector</u>				
Property	392,663			
Resident	5,860			
Yield	9,556			
National Bank Stock	20			
Boat Taxes	10			
<u>Added Taxes</u>				
Property	95			10
Resident	330	70		
<u>Overpayments During Year</u>				
Resident	20	20		
<u>Interest Collected On</u>				
Delinquent Property Taxes	3	2,284		23
<u>Penalties On Resident Taxes</u>	16	51	1	
TOTAL DEBITS	\$408,573	\$45,824	\$114	\$584
- Cr. -				
<u>Remittances To Treasurer</u>				
Property Taxes	\$253,572	\$41,425	\$	\$104
Resident Taxes	4,200	510	10	
Yield Taxes	7,683	29		
National Bank Stock Taxes	20			
Boat Taxes	10			
Interest	3	2,284		23
Penalties	16	51	1	
<u>Abatements Allowed</u>				
Property	1,990			
Resident		1,340		
<u>Uncollected Taxes - December 31, 1981</u>				
Property	137,196			64
Resident	2,010	70		
Yield	1,873	115	103	393
TOTAL CREDITS	\$408,573	\$45,824	\$114	\$584

SCHEDULE 5
TOWN OF STRATFORD
Summary of Tax Sale Accounts
For The Fiscal Year Ended December 31, 1981

	-----Levies Of-----			
- Dr. -	1980	1979	1978	Prior Years
<u>Unredeemed Taxes - January 1, 1981</u>	\$	\$15,402	\$5,427	\$1,320
<u>Tax Sale of August 29, 1981</u>		13,485		
<u>Interest and Costs After Sale</u>		298	644	1,138
TOTAL DEBITS		<u>\$13,783</u>	<u>\$16,046</u>	<u>\$6,565</u>

- Cr. -				
<u>Remittances To Treasurer</u>				
Redemptions	\$ 4,030	\$ 6,311	\$4,616	\$1,126
Interest and Costs	298	644	1,138	392
<u>Abatements During Year</u>		1,040	778	
<u>Unredeemed Taxes - December 31, 1981</u>	<u>9,455</u>	<u>8,051</u>	<u>33</u>	<u>194</u>
TOTAL CREDITS		<u>\$13,783</u>	<u>\$16,046</u>	<u>\$6,565</u>

SCHEDULE 6
TOWN OF STRATFORD
Summary of Town Clerk's Account
For The Fiscal Year Ended December 31, 1981

- Dr. -			
<u>Motor Vehicle Permits Issued</u>		\$16,649	
<u>Dog Licenses and Penalties</u>			
Town	\$165		
State	<u>23</u>		
		188	
<u>Other Fees</u>		<u>127</u>	
TOTAL DEBITS			<u>\$16,964</u>

- Cr. -			
<u>Remittances To Treasurer</u>			
Motor Vehicle Permits		\$16,649	
Dog Licenses		188	
Other Fees		<u>127</u>	
TOTAL CREDITS			<u>\$16,964</u>

SCHEDULE 7
TOWN OF STRATFORD
Summary of Water Rent Warrants
For The Fiscal Year Ended December 31, 1981

- Dr. -

<u>Uncollected Water Rents - January 1, 1981</u>	\$ 27
<u>Water Rents Committed To Collector</u>	6,053
<u>Added Water Rents</u>	<u>30</u>
TOTAL DEBITS	<u>\$6,110</u>

- Cr. -

<u>Remittances To Treasurer</u>	
Water Rents Collected	\$5,633
<u>Abatements Allowed</u>	447
<u>Uncollected Water Rents - December 31, 1981</u>	<u>30</u>
TOTAL CREDITS	<u>\$6,110</u>

SCHEDULE 8
TOWN OF STRATFORD
Town Trust Funds
Summary of Principal and Income
For The Fiscal Year Ended December 31, 1981

	-----Principal-----			Balance December 31, 1981
	Balance January 1, 1981	Additions	Withdrawals	
Cemetery Funds	\$18,790	\$ 600	\$	\$19,390
Helen Brown Fund	10,000			10,000
Rollin Baldwin Fund	886	1,448	1,333	1,001
John C. Hutchins Prize Fund	1,000			1,000
<u>Capital Reserve Funds</u>				
Fire Truck and Fire Station Fund	700		700	
North Stratford Memorial Fund	3,560	50		3,610
Stratford Hollow Memorial Fund	3,833	50	346	3,537
Spur Road Bridge Construction Fund				
School District Funds	<u>24,258</u>			<u>24,258</u>
<u>Totals</u>	<u>\$63,027</u>	<u>\$2,148</u>	<u>\$2,379</u>	<u>\$62,796</u>

-----Income-----				Balance of Principal and Income December 31, 1981
Balance January 1, 1981	Additions	Withdrawals	Balance December 31, 1981	
\$ 827	\$1,188	\$1,095	\$ 920	\$20,310
160	576	573	163	10,163
(19)	96	77		1,001
81	58	42	97	1,097
130	21	151		
1,069	349		1,418	5,028
1,154	133	1,287		3,537
517	665		1,182	1,182
<u>42</u>	<u>1,288</u>	-----	<u>1,330</u>	<u>25,588</u>
<u>\$3,961</u>	<u>\$4,374</u>	<u>\$3,225</u>	<u>\$5,110</u>	<u>\$67,906</u>

DETAILED STATEMENT OF PAYMENTS 1981

Town Officers' Salaries:

Harlan McMann.....	\$ 1,100.00
Paul Hawley.....	1,100.00
James Chapple.....	1,100.00
Edna Fuller.....	1,777.00
Durwood Owen.....	50.00
Charlotte Blodgett.....	600.00
Frances Hawley.....	4,524.00
Bradley Harding.....	2,000.00
	\$12,251.00

Town Officers' Expenses:

Colebrook Office Supply.....	\$ 291.90
Registry of Deeds, Coos County.....	135.04
N.H. Municipal Association.....	300.00
Town Clerk's Association.....	19.00
N.H. Assoc. of Assessing Officials.....	20.00
Edna Fuller.....	370.65
Frances Hawley (Supplies).....	685.45
Postmaster, North Stratford (Stamps).....	395.63
New England Telephone Co.....	757.62
Brown & Saltmarsh, Inc.....	29.85
Durwood Owen.....	105.65
Homestead Press.....	73.10
News & Sentinel.....	77.12
N.H. Tax Collectors Association.....	36.75
Probate Court.....	1.25
Bradley Harding.....	105.15
Charlotte Blodgett.....	50.00
Gail Chapple.....	134.00
Emerson's Country Store.....	20.00
Wheeler & Clark.....	14.60
Eclectic Impressions.....	345.75
Burns Exxon.....	9.30
Real Data Corp.....	15.00
David Garcelon.....	117.00
Branham Publishing.....	17.20
	\$ 4,127.01

Election & Registration Expenses:

News & Sentinel.....	\$ 62.66
Lena Corliss.....	52.30
Madeline Mulcahy.....	52.30
Mary Daigneault.....	52.30
Daisy Bruno.....	31.83
Mary Nugent.....	31.83

Beverly Kettle.....	\$ 31.83
North Country Publishing.....	66.00
Laurence Hook.....	40.80
Sacred Heart Parish.....	75.00
M & S Printing.....	98.00
	<u>\$ 594.85</u>

Municipal Audit:

Killion, Plodzik & Sanderson.....	\$ 1,200.00
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<u>North Country Council, Inc.....</u>	550.00
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Town Hall & Other Buildings:

Laurence Hook.....	\$ 377.80
Alphonse Beland.....	348.26
Stratford Oil Company.....	8,420.84
Ray O. Parker & Son, Inc.....	28.00
Public Service Co. of N.H.....	1,473.51
DeBanville's Store.....	9.30
Daniel Hebert, Inc.....	82.98
Larry Tetreault.....	335.00
Hunters Auto Supply.....	1.46
Goulet Electric.....	89.50
First Baptist Church.....	36.00
	<u>\$11,202.65</u>

Social Security & Employee Retirement:

Treasurer, State of N.H.....	\$ 2,211.37
N.H.M.A. Unemployment Compensation Fund.....	274.37
OASI Fund.....	9.95
	<u>\$ 2,495.69</u>

Police Department:

Gerald Leigh.....	\$ 3,279.50
Leonce Boivin.....	2,540.00
John White.....	3,277.29
Colin Noyes.....	1,120.00
Rainey Allin.....	96.00
Harlan Connary.....	20.00
Peter Thompson.....	36.00
	<u>\$10,368.79</u>

Crosswalk:

Gail Chapple.....	\$ 428.00
Lucette Boivin.....	292.00
	<u>\$ 720.00</u>

Police Cruiser, Repairs, Maintenance, Fuel & Insurance:

Burns Exxon.....	\$ 992.55
State of N.H.....	36.94
George M. Stevens & Son, Inc.....	533.00
Roberts Motors.....	339.58

Stratford Shell.....	\$	843.90
Hunters Auto Parts.....		18.43
Emerson's Country Store.....		948.40
Big A Store.....		555.68
P & B Auto Service.....		392.92
Sanel Auto Parts.....		9.25
Nugent Motor Company.....		18.00
		<u>\$ 4,688.65</u>

Misc. Expenses:

N.E. Telephone Co.....	\$	290.60
Hills Dept. Store.....		3.58
Bruce Stohl.....		100.00
Emerson & Son, Inc.....		35.37
Regent Standard Forms.....		39.46
Champagne's Cash Market.....		3.78
J.B.Simons, Inc.....		136.45
Colebrook Office Supply.....		27.00
News & Sentinel.....		14.80
Walter Stephens, Jr.....		60.50
Equity Publishing Co.....		38.00
Roberts Country Store.....		29.35
		<u>\$ 778.79</u>

Fire Department:

Utilities:

Public Service Co. of N.H.....	\$	965.60
N.E.Telephone Co.....		1,729.85
Stratford Oil Company.....		8,600.73
		<u>\$11,296.18</u>

Gas, Maintenance on Equipment & Stations:

Burns Exxon.....	\$	468.74
Emersons Country Store.....		324.88
George M. Stevens & Son, Inc.....		2,390.00
Hunters Auto Parts.....		268.04
Merriam Graves.....		7.80
National Fire Protection Association.....		60.00
Stratford Shell.....		478.16
The Ted Berry Company.....		114.50
Inland Divers.....		74.01
Al's Plumbing & Heating.....		31.30
Daniel Hebert, Inc.....		92.96
Rosen & Berger Auto Parts.....		123.50
Glen's Service Center.....		185.63
Emerson & Sons, Inc.....		91.30
Hinkley & Donovan.....		100.00
Perras Lumber Co.....		34.19
Big A Store.....		16.00
Ray O. Parker & Son, Inc.....		7.00
Laurence Hook.....		40.80
		<u>\$ 4,908.81</u>

Firemen & Forestry:

Robert Turner, Cash Payroll.....	\$	563.88
Rainey Allin.....		21.00
Michael Bennett.....		189.00
William Gaudette.....		108.75
Douglas Goodwin.....		175.00
Phillip Hurley.....		144.00
Jeffrey Kennett.....		31.50
Jesse Kennett.....		45.50
John Kennett.....		150.00
Jules Kennett.....		66.50
Danny Martin.....		60.00
Raymond Pinard.....		122.50
Timothy Ramsay.....		73.50
Harvey Raymond, Sr.....		210.00
William Simpson.....		96.00
Stewart Sweatt, Jr.....		105.00
Peter Thompson.....		22.50
Robert Turner.....		240.00
Albert Riff.....		98.00
Wayne Hand.....		80.50
Paul Wheeler.....		24.50
David Raymond.....		35.00
Richard Hand.....		73.50
Donald Hand.....		17.50
Lawrence Curley.....		203.68
Thurman Blodgett.....		138.25
Bryan McMann.....		113.21
Raymond Frizzell.....		79.44
Wayne Deyette.....		53.19
Norman Bartlett.....		65.44
Rene Routhier.....		61.94
Andre Champagne.....		33.25
Roger Stinson.....		119.25
Jeffrey Flanders.....		91.19
Howard Danforth.....		40.25
Burton Danforth.....		66.13
Bruce Blodgett.....		26.94
Roger Villa.....		29.75
Seaton Stone, Sr.....		5.94
	\$	<u>3,888.48</u>

Article #24 Capital Reserve Fund

Fire Truck, Fire Station and/or Land:

Arthur Lewis III.....	\$	375.00
Perras Lumber Co.....		475.93
	\$	<u>850.93</u>

Insurance & Bonds:

George M. Stevens & Son, Inc.....	\$ 4,136.00
National Flood Insurance Program.....	153.00
N.H. Insurance Company.....	2,820.00
N.H. Insurance Group.....	116.00
	<u>\$ 7,225.00</u>

Planning & Zoning:

News & Sentinel.....	\$ 8.00
Hinkley & Donovan.....	350.00
	<u>\$ 358.00</u>

Damages & Legal Expenses:

Hinkley & Donovan.....	\$ 742.75
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Civil Defense:

N.E. Telephone Co.....	\$ 327.32
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Health Department:

Health Officer.....	\$ 75.00
Vital Statistics.....	15.00
Town Nurse Expenses.....	6,000.00
George M. Stevens & Son, Inc.....	632.00
Ambulance District A-1.....	375.00
Upper Connecticut Valley Mental Health Assoc	950.00
Upper Connecticut Valley Hospital.....	500.00
Beatrice D. Weeks Memorial Hospital.....	500.00
Northern Co's Community Health Assoc.....	1,000.00
	<u>\$10,047.00</u>

Sewer Department:

Laurence Hook.....	\$ 654.00
Ruth O'Neil.....	200.00
White's Septic Service.....	420.00
	<u>\$ 1,274.00</u>

Town Dump & Garbage Removal:

Ray O. Parker & Son, Inc.....	\$14,249.97
Ray O. Parker & Son, Inc.....	756.00
Laurence Hook.....	85.80
News & Sentinel.....	14.80
North Country Publishing.....	20.20
	<u>\$15,126.77</u>

Town Maintenance: SUMMER

Laurence Hook.....	\$ 7,413.00
Pike Industries, Inc.....	280.51
Gould's Sales & Service.....	560.00
P & B Auto Service.....	46.00
Seaton Stone, Sr.....	32.00
Trees 'N' Turf.....	32.35
Emerson & Son, Inc.....	33.80
	<u>\$ 8,397.66</u>

Town Maintenance: WINTER

Laurence Hook.....	\$ 9,757.86
David McMann.....	4,206.75
International Salt Co.....	1,175.05
Pike Industries, Inc.....	110.27
Wayne Bennett.....	63.65
Champagne's Cash Market.....	.99
Hunters Auto Parts.....	6.92
John Danais, Inc.....	108.50
North Country Publishing.....	25.80
P & B Auto Service.....	13.00
Seaton Stone, Sr.....	40.00
F.B. Spaulding Co.....	72.70
Jon Emerson.....	29.25
Alvin Daigneault.....	42.00
Perras Lumber Co.....	112.00
Nugent Motor Co.....	405.00
	<u>\$16,189.54</u>

Street Lighting:

Public Service Co. of N.H.....	\$ 8,575.89
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<u>General Expense of Highway Dept.....</u>	\$ 150.57
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Town Road Aid:

State of New Hampshire.....	\$ 185.83
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<u>LIBRARIES:.....</u>	\$ 1,500.00
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Aid to the Permanently & Totally Disabled
& Old Age Assistance:

Treasurer, State of New Hampshire.....	\$ 3,680.55
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Town Poor:

Stratford Oil Co.....	\$ 766.61
Champagne's Cash Market.....	160.60
Public Service Co. of N.H.....	260.22
Bruce Blodgett (Wood).....	190.00
People's National Bank of Groveton.....	241.26

James & Deborah LaBonte.....	\$	66.43
Registry of Deeds Coos County.....		4.93
John Forbes.....		165.00
Pyrofax Gas Co.....		100.13
Becknell Industries, Inc.....		45.00
Styles Drug Store.....		10.80
S & W Market.....		4.17
Arthur Casey.....		125.00
Ryan's Fuel Service.....		398.33
Reginald Mailhot.....		140.00
Fitch Fuel.....		29.00
Mikes Service Center.....		68.00
Hinkley & Donovan.....		800.00
		<u>\$ 3,575.48</u>

Memorial Day, Etc:

H.A. Holt & Sons, Inc.....	\$	155.85
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Article #25 Stratford Hollow Memorial Fund:

George Hall.....	\$	1,400.00
United Methodist Publishing House.....		233.66
		<u>\$ 1,633.66</u>

Recreation- Parks & Playgrounds:

Public Service Co. of N.H.....	\$	98.81
Laurence Hook.....		124.05
Wayne Bennett.....		90.45
Stratford 4-H Lions.....		50.00
Canadian National Railroad.....		6.00
Stratford School District.....		1,800.00
News & Sentinel.....		4.00
		<u>\$ 2,173.31</u>

Water Department:

Public Service Co. of N.H.....	\$	655.81
Laurence Hook.....		2,312.42
Water Rent Collector.....		225.00
N.H. Water Supply & Pollution Control Comm... ..		28.00
F.B. Spaulding Co.....		95.95
Steven Young.....		1,310.50
Mark Young.....		75.00
Hunters Auto Parts.....		7.26
Neptune Meter Co.....		56.74
Tri-Sales, Inc.....		41.80
Calco, Inc.....		725.00
Goulet Electric.....		28.00
Roberts Country Store.....		1.30
		<u>\$ 5,562.78</u>

Cemetaries:

Alvin Daigneault.....	\$ 4.98
Arthur Fitzgerald.....	192.00
Burns Exxon.....	6.93
Laurence Hook.....	115.60
Oliver Arseneault.....	234.00
	<u>\$ 553.51</u>

Debt Service:

Principal Long Term Notes & Bonds:

First Colebrook Bank.....	\$ 2,081.68
First Colebrook Bank (Revenue Sharing).....	13,584.99

Interest Long Term Notes & Bonds:

First Colebrook Bank.....	\$ 751.92
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Principal-Tax Anticipation Notes:

First Colebrook Bank.....	\$30,000.00
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Interest on Temporary Notes:

First Colebrook Bank.....	\$ 858.48
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Discounts, Abatements & Refunds:

Real Estate Taxes.....	\$ 249.79
Diamond International (Deposit Refund).....	500.00
	<u>\$ 749.79</u>

County Tax:

Treasurer, Coös County.....	\$47,598.00
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Step II Design:

Hoyle, Tanner & Associates.....	\$ 1,673.71
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Stratford School District Appropriations:

1980-81 School Year.....	\$199,529.33
1981-82 School Year.....	140,000.00
	<u>\$339,529.33</u>

Yield Tax Deposits:

Tax Collector, Town of Stratford.....	\$ 2,093.50
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Bond & Debt Tax:

Treasurer, State of N.H.....	\$ 25.08
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<u>Taxes Bought by the Town:</u>	\$13,484.89
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<u>Dog Fees Paid to State:</u>	\$ 22.50
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<u>Marriage License Fees to State:</u>	\$ 104.00
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TOWN CLERK'S REPORT

12 Marriages	8 Births	9 Deaths
757 Motor Vehicle Permits.....		\$16,649.00
Dog Licenses Issued:		
19 @ \$6.00.....		114.00
23 @ 3.50.....		80.50
1 @ 6.50.....		6.50
2 @ 2.00.....		<u>4.00</u>
Sub-total.....		205.00
Less Fees.....		22.50
3 Penalties.....		5.00
Filing Fees.....		3.00
2 Town Histories.....		20.00
8 Marriages.....		<u>104.00</u>
TOTAL.....		\$16,963.50

REPORT OF ROAD AGENT

To The Honorable Board of Selectmen:

Roads:

Time spent on road includes hauling gravel, grading roads, repairing bridges, culverts and patching roads, also plowing and sanding of winter roads.

Materials Used:

24 tons cold patch

22 tons salt

120 yds. winter sand

Laurence Hook

Road Agent

POLICE DEPARTMENT

To The Honorable Board of Selectmen:

The Stratford Police Department is made up of three part-time officers who patrol on Friday and Saturday nights and who are on call 24 hours a day. Crime in the United States is generally on the rise, and Stratford has seen an increase as well, particularly in domestic and juvenile complaints. The Department is doing its best to carry out its duties and to keep disturbances in check with the limited personnel and equipment available to it. No police force can be effective, however, without the full support and backing of the townspeople it serves. With such backing and with the continued dedication of the Department's Officers, the Stratford Police Department will do its best to meet the protection needs of the Town.

Respectfully submitted:

John White, Deputy Chief

STRATFORD HOLLOW FIRE DEPARTMENT

The Hollow Department responded to a total of 19 calls in 1981.

Structural Fires	6
Chimney Fires	6
Grass Fires	2
Vehicle Fires	3
Misc. Fires	1
Mutual Aid Fires	1

The interior of the new fire station is nearly complete. I would like to thank the firemen, Ladies Auxillary, and other volunteers for their help in this project.

Lawrence Curley, Chief

NORTH COUNTRY COUNCIL, INC.

Dear Selectmen:

North Country Council, Inc. has provided assistance and information on flood insurance, historic preservation and on subdivision regulations.

The mainstay of our assistance to towns has been community planning. The Council staff met throughout the year with planning boards, boards of adjustment, and master plan committees to discuss solutions to local community issues. The Council organized a seminar for Coos County towns on the sub-division review process in April. After the amendment of the subdivision law during the recent legislative session, we sponsored three subregional seminars on the new procedure for subdivision review.

The Council is a very cost-effective local organization, as was shown by a recent survey which showed that for every dollar that was appropriated by towns in 1980, almost six dollars in services were provided by the Council.

On behalf of the Council and its Board of Directors, we want to thank you for your support during the past year and hope that the Town will continue to use the services of NCC during 1982. Please feel free to contact either one of us or the Council staff in Franconia at 823-8108 or 823-5566.

Respectfully submitted,

Mary Nugent
Paul Hawley

NCC Representatives

ANNUAL REPORT
of the
SCHOOL DISTRICT
of the town of
STRATFORD, NEW HAMPSHIRE

FOR THE FISCAL YEAR ENDING
JUNE 30, 1981

SCHOOL WARRANT STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of Stratford, qualified to vote in district affairs:

You are hereby notified to meet in the Stratford Town Hall in said district on Tuesday, March 9, 1982, at 10:00 o'clock in the forenoon until 6:00 o'clock in the evening for the reception of your ballots under the non partisan ballot system.

1. To choose by non partisan ballot the following district officers for the ensuing year; a moderator, a district clerk, a district treasurer, two auditors and one member of the school board.

Given under our hands at Stratford this 22nd day of February, 1982.

Mary Nugent
Rene Routhier
Lewis Allin

School Board

A True Copy of Warrant--Attest

Mary Nugent
Rene Routhier
Lewis Allin

REPORT OF SCHOOL BOARD

	Term Expires
Mary Nugent, Chairman	1982
Rene Routhier	1983
Lewis Allin	1984
Treasurer, Patricia Allin	
Clerk, Edna Fuller	
Moderator, Colin Noyes	
Auditor, State Tax Commission	
Superintendent of Schools, Alan E. Rich	
Assistant Superintendent of Schools, Charles J. Micciche	

Board meetings are called by the Chairman

TENTATIVE SCHOOL WARRANT STATE OF NEW HAMPSHIRE

To the inhabitants of the School District of Stratford qualified to vote in district affairs:

You are hereby notified to meet in Stratford Public School Gymnasium in said district on Monday, March 8, 1982, at 7:30 o'clock in the evening to act upon the subjects hereinafter mentioned.

1. To hear reports of agents, auditors, committees or officers heretofore chosen and pass any vote relating thereto.
2. To see if the district will vote to accept the provisions of Title I, Public Law 89-10 (Elementary and Secondary Education Act of 1965), and to appropriate such funds as may be made available to the district under said Federal Act for such particular projects as may be determined by the school board. Further, to see if the district will authorize the school board to make application for such funds and to expend the same for such projects as it may designate.
3. To see if the district will vote to accept the provisions of the Federal and State School Lunch and Special Milk Program and to appropriate such funds as may be made available to the district under said program. Further to see if the district will authorize the school board to make application for such funds and to expend the same for such programs.
4. To see if the district will authorize the school board to make application for, to receive and expend in the name of the district such advances, grants-in-aid or other funds for educational purposes as may now or hereafter be forthcoming from the U. S. Government and/or State Agencies.
5. To see if the district will vote to raise and appropriate the sum of \$5,000.00 to be placed in a Capital Reserve Fund established for the purpose of replacing or improving its heating equipment and/or systems, or to make major capital improvements, and that the school board be authorized as agents to determine when such funds may be expended.
6. To see if the district will vote to raise and appropriate the sum of \$22,010.00 for the payment of salaries under the terms of a collective Bargaining Agreement for the year 1982-83. (Included in the proposed budget for 1982-83.

7. To see what sum of money the district will vote to raise and appropriate for the support of schools, for the payment of salaries of school district officials and agents and for the payment of the statutory obligations of the district.
8. To transact any other business that may lawfully come before said meeting.

Given under our hands at Stratford this 19th day of February, 1982.

Mary Nugent
Rene Routhier
Lewis Allin

School Board

A True Copy of Warrant--Attest
Mary Nugent
Rene Routhier
Lewis Allin

REPORT OF SCHOOL DISTRICT TREASURER

Fiscal Year July 1, 1980 to June 30, 1981

Cash on Hand July 1, 1980		\$ 45,863.19
Received from Selectmen:		
Current Appropriation	\$289,529.33	
Revenue from State Sources	84,989.83	
Revenue from Federal Sources	67,121.17	
Received from Tuitions	78,687.76	
Received from All Other Sources	<u>21,521.06</u>	
	TOTAL RECEIPTS	<u>541,849.15</u>
Total Amount Available for Fiscal Year		587,712.34
Less School Board Orders Paid		<u>587,622.07</u>
Balance on Hand June 30, 1981		\$ 90.27

PATRICIA ALLIN,
District Treasurer

DETAILED STATEMENT OF RECEIPTS

1980

July

1 Balance on hand		\$ 45,863.19
15 State of N.H., Adv. Payment Summer Food		1,958.00
15 State of N.H., Apr. '80 gasoline tax refund		52.50

September

School Lunch Deposits		1,645.00
17 State of N.H., Federal Reimb. Projects		1,017.17
17 State of N.H., Reimb. excess cost tuition		35.00
17 Stratford School Lunch, Transfer of funds		2,500.64
17 Northumberland Sch. Dist., Supplies		599.00
17 State of N.H., Fed.Reimb.June'80 Sch Lunch		1,371.00
17 J. W. Pepper & Son, Refund		105.88
17 City of Manchester, Reimb.excess tuition'79-80		605.00

October

1 Tuition, Troy Champagne		181.00
1 State of N.H., Sweepstakes		5,448.97
1 State of N.H., Foundation Aid		37,915.80
1 Town of Stratford, Summer Program Bus		1,800.00
1 State of N.H., Aug. '80 Adv. Summer Food		556.00
31 Town of Stratford, Appropriation		30,000.00
31 Rehabilitation Center, Refund G. Marier		90.00
31 State of N.H., Gasoline tax refund		91.16

November		
5	Colebrook Academy Act. Asso., College Fair	\$ 25.00
5	State of N.H., Federal Reimb. Projects	11,132.60
	School Lunch Deposits Oct.	1,397.05
	School Lunch Deposits. Nov.	89.00
20	Tuition, Troy Champagne	181.00
20	Town of Stratford, Appropriation	30,000.00
	School Lunch Deposits. Nov.	1,217.10
December		
8	State of N.H., Sept.'80 Federal Reimb.	4,005.00
8	Town of Stratford, Appropriation	30,000.00
	School Lunch Deposits, Dec.	78.60
18	State of N.H., Foundation Aid	37,915.80
1981		
January		
9	State of N.H., Oct.'80 Federal Reimb.	3,578.00
13	David Boudle, Restitution	500.00
15	Town of Stratford, Appropriation	30,000.00
February		
10	Town of Stratford, Appropriation	30,000.00
10	State of N.H., Nov.'80 Reimb.	3,204.00
10	Tuition, Troy Champagne	181.00
	School Lunch Deposits	1,639.71
	School Lunch Deposits	890.41
18	Bloomfield, Vt. Sch. Dist., Tuition	30,708.16
25	State of N.H., Reimb. Projects	9,244.40
25	School Lunch Deposits	1,109.93
	5 Brunswick School District, Tuition	8,362.50
	5 State of N.H., "Artists in Sch" Reimb.	200.00
21	S.A.U. #58 94-142, Share L. Gray's salary	3,000.00
21	School filing fees	3.00
21	State of N.H., Dec.'80 Fed. Reimb.	2,784.00
21	State of N.H., Jan.'81 Fed. Reimb.	3,298.00
21	Town of Stratford, Appropriation	30,000.00
April		
3	Raymond Rejea, Restitution	500.00
3	Tuition, Troy Champagne	182.00
3	State of N.H., Transp. Voc Ed. Berlin	2,700.00
	School Lunch Deposits Mar.	1,593.32
14	Town of Stratford, Appropriation	20,000.00
14	State of N.H., Feb.'81 Fed. Reimb.	2,515.00
14	State of N.H., Foster Children Tuition'79-80	974.26
14	Town of Stratford, Appropriation	20,000.00
	School Lunch Deposits, April	1,614.37
May		
13	Town of Stratford, Appropriation	20,000.00

May contd.

13	State of N.H. , Adjustment Fed. Reimb.	\$	54.00
13	Driver Education Fees		500.00
20	State of N.H. , Mar.'81 Fed. Reimb.		3,276.00
20	State of N.H. , Federal Reimb. Projects		8,800.00
22	Town of Stratford, Appropriation		10,000.00
30	May'81 School Lunch Deposits		1,458.37

June

9	Town of Stratford, Appropriation		10,529.33
9	Whirlpool Corp. , Refund		6.00
15	Town of Stratford, Appropriation		10,000.00
15	SAU #58 Federal Energy Conservation Funds		4,434.00
15	Brunswick School Dist. , Tuition		8,362.50
22	Bloomfield School Dist. , Tuition		30,529.60
22	State of N.H. , April'81 Federal Reimb.		2,894.00
22	Town of Stratford, Appropriation		19,000.00
22	Driver Education Fees		60.00
22	School Lunch Deposits		<u>1,236.67</u>

\$587,798.99

Checks insufficient funds

-86.65

\$587,712.34

SUPERINTENDENT'S SALARY 1980-1981

State's Share	\$	3,174.00
Northumberland School District's Share		16,105.00
Stratford School District's Share		5,694.00
Stark School District's Share		<u>1,538.00</u>
	\$	26,511.00

ASSISTANT SUPERINTENDENT'S SALARY 1980-1981

State's Share	\$	2,100.00
Northumberland School District's Share		13,768.00
Stratford School District's Share		4,868.00
Stark School District's Share		<u>1,315.00</u>
	\$	22,051.00

BALANCE SHEET

June 30, 1981
General

SCHOOL DISTRICT - STRATFORD

<u>ASSETS</u>	Federal Projects	Food Service	Capital Reserve
Cash			25,249.34
Investments			
Taxes Receivable			
Interfund Receivables	599.00	6,087.00	
Intergovernmental Receivables			
Other Receivables	<u>599.00</u>	<u>6,087.00</u>	<u>25,249.34</u>
Total Assets			
<u>LIABILITIES</u>			
Interfund Payables	592.00		
Other Payables	<u>592.00</u>	<u>2,619.00</u>	
Total Liabilities		<u>2,619.00</u>	
<u>FUND EQUITY</u>			
Unreserved Retained Earnings		3,468.00	25,249.34
Reserve for Special Purposes			
Unreserved Fund Balance	<u>7.00</u>	<u>3,468.00</u>	<u>25,249.34</u>
TOTAL FUND EQUITY	<u>7.00</u>	<u>3,468.00</u>	<u>25,249.34</u>
TOTAL LIABILITIES and FUND EQUITY	599.00	6,087.00	25,249.34

STATEMENT OF REVENUES

For the Fiscal Year Ended June 30, 1981

School District - Stratford

<u>LOCAL</u>	General	Federal Projects	Food Service	Capital Reserve
Current Appropriation	289,529.33			
Tuition				
Pupils, Parents & Other Sources	725.00			
Other LEA's Outside N.H.	77,893.95			
Transportation Fees	1,800.00			
Earnings on Investments				991.34
Food Service			13,882.88	
Total Local Revenue	<u>369,948.28</u>		<u>13,882.88</u>	<u>991.34</u>
<u>REVENUE FROM STATE SOURCES</u>				
Foundation Aid	75,831.60			
Sweepstakes	5,448.97			
Foster Children	974.26			
Transportation - Vocational	5,400.00			
Handicapped Aid	35.00			
Child Nutrition			828.00	
Total Revenue from State Sources	<u>87,689.83</u>		<u>828.00</u>	
<u>REVENUE FROM FEDERAL SOURCES</u>				
Elementary/Secondary (ESEA) Title I		24,043.17		
Child Nutrition Programs			33,327.00	
Total Revenue from Federal Sources		<u>24,043.17</u>	<u>33,327.00</u>	
<u>OTHER SOURCES</u>				
Transfer from General Fund	2,500.64			20,000.00
Transfer from Food Service Fund	460,138.75			
TOTAL REVENUE		<u>24,043.17</u>	<u>48,037.88</u>	<u>20,991.34</u>

GENERAL FUND: STATEMENT OF EXPENDITURES

For the Year Ended June 30, 1981

School District--Stratford

INSTRUCTION	Salaries	Employee Benefits	Purchased Services	Supplies	Property	Other	Total
Regular Programs	178,256.56	31,303.46	6,315.69	14,277.33	3,694.39		233,847.43
Special Programs	15,945.01	3,296.02	12,789.57	797.85			32,828.45
Vocational Programs	6,441.00	661.30	814.33	2,575.87			10,492.50
Other Programs	3,212.50	213.52	2,352.99	981.63			6,760.64
SUPPORT SERVICES							
Pupils							
Guidance	11,805.00	2,199.00	782.06	71.50			14,857.56
Health	4,121.98	488.19	682.00				5,292.17
Psychological			860.65				860.65
<u>Instructional</u>							
Educational Media	4,614.96	1,208.23	1,135.50	521.17			7,479.86
<u>General Administration</u>							
School Board	955.00		3,854.37			580.21	5,389.58
SAU Office			32,680.00				32,680.00
School Adm.	24,652.88	4,067.77	621.20	459.01			29,800.86
<u>Business</u>							
Operation & Maint. & Plant	20,939.99	4,435.83	23,523.70	33,886.78	1,042.98		83,829.28
Pupil Transportation	3,852.00	446.48	30,045.16	6,829.86			41,173.50
Transfer to Capital Reserve Fund						20,000.00	20,000.00
TOTAL GENERAL FUND	<u>274,796.88</u>	<u>48,319.80</u>	<u>116,457.22</u>	<u>60,401.00</u>	<u>4,737.37</u>	<u>20,580.21</u>	<u>525,292.48</u>

FEDERAL PROJECTS FUNDS: STATEMENTS OF EXPENDITURES - ELEMENTARY

	Salaries	Employee Benefits	Purchased Services	School District - Stratford Supplies	Total
Title I ESEA	20,022.86	3,014.92	200.00	798.39	24,036.17

FOOD SERVICE FUND
Statement of Expenditures for the Year Ended June 30, 1981

	Salaries	Purchased Services	Supplies	Property	Total
Elementary	9,683.00	107.00	15,135.62	12.04	24,937.66
Middle Jr. High	3,587.00	40.00	5,501.00	5.00	9,133.00
High	<u>4,662.00</u>	<u>51.50</u>	<u>7,150.72</u>	<u>6.00</u>	<u>11,870.22</u>
Total Food Service Fund	17,932.00	198.50	27,787.34	23.04	45,940.88

STATEMENT OF ANALYSIS OF CHANGES IN FUND EQUITY School District - Stratford
For the Year Ended June 30, 1981

DESCRIPTION	General	Federal Projects	Food Service	Capital Reserve
Fund Equity, July 1, 1980	50,182.00		1,371.00	4,258.00
Additions:				
Revenue	460,138.75	24,043.17	48,037.88	20,991.34
Deletions:				
Expenditures	525,292.48	24,036.17	45,940.88	
Fund Equity, June 30, 1981	(14,971.73)	7.00	3,468.00	25,249.34



State of New Hampshire
Department of Revenue Administration
61 South Spring Street PO Box 457
Concord, 03301

Cloyd A. Price
Commissioner

MUNICIPAL SERVICES DIVISION
FREDERICK E. LAPLANTE
Director
LORRAINE F. RACETTE
Assistant Director

October 8, 1981

TRANSMITTAL AND COMMENTARY LETTER

The School Board
Stratford School District
Groveton, New Hampshire 03582

Members of the Board:

We have examined the financial statements of the various funds and account groups to the Stratford School District for the year ended June 30, 1981 and have issued our report thereon, dated October 8, 1981. As part of our examination, we reviewed and tested the District's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards, the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other such auditing procedures that are necessary for expressing an opinion on the financial statements. Such study and evaluation disclosed the following conditions that we believe to be material weaknesses.

General Accounting System

Our review of the School District's general accounting system disclosed the following material weaknesses in internal accounting controls.

- . No cash receipts journal is maintained as part of the accounting system.
- . Additional manual analysis of the system's output is necessary to reconcile with cash balances.
- . No cumulative detailed listing of expenditures for non-payroll items is being used to assure correct coding of expenses.

We strongly recommend that District officials seriously consider the establishment of a comprehensive system that will alleviate the deficiencies as discussed in the preceding paragraphs. This will provide District officials with a high level of confidence that local government resources are being properly used. In addition, the present system which is forementioned must be integrated into a complete accounting system.

School Lunch Sales

Very little control exists over school lunch sales receipts. We recommend that the District consider the feasibility of implementing control mechanisms at the point of sale.

Student Activity Funds

As noted in our opinion the School Activities Agency Fund was not audited due to the condition of the records. At present, the Student Activities Fund includes funds which we do not believe to be student activities. We recommend that the activities fund transfer the balance of these funds to appropriate Special Revenue Funds under the control of the central office and Treasurer for better accountability. We urge that district officials prepare auditable reports for these Student Activity Funds so that you may be reasonably assured that the District's fiduciary responsibilities to the school students are being fulfilled.

Other

The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgment by management.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness or other personal factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented by collusion. Similarly, control procedures can be circumvented intentionally by management with respect to the estimates and judgments required in the preparation of financial statements. Further, projection of any evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

Our study and evaluation of the District's system of internal accounting control for the year ended June 30, 1981 which was set forth in the first paragraph, would not necessarily disclose all weaknesses in the system.

Several other areas while not material weaknesses in internal control, merit your attention.

Fixed Assets Records

Adequate accounting procedures and records are essential to the protective custody of governmental property. The value of fixed assets for all governmental entities is substantial and usually greater in value than the current assets.

Fixed Assets Records (Continued)

Lack of these detailed records prevents fair presentation of fixed assets costs as required by generally accepted accounting principles.

Petty Cash

The School District does not employ the imprest system for its petty cash funds. We recommend that the School District adopt this system to strengthen its control over petty cash.

Federal Funds Accounting

The School District currently accounts for Federal funds on the computer system and on a manual system. This manual system is time consuming, cumbersome and represents a duplication of effort. We suggest that you look into the possibility of getting permission to eliminate the manual system. We understand that at least one School District has received permission to integrate their Federal funds accounting by the Department of Education.

Student Activity Funds

During our review we noted that the student activity bank account was not being reconciled. We suggest that the cash be reconciled monthly.

Unissued checks are not pre-numbered. We suggest that pre-numbered checks be purchased when the current supply is exhausted.

Invoices and detailed receipts have not been submitted to us. We strongly recommend that they be kept and made available to auditors in the future.

We believe these steps are necessary to rectify these weaknesses in your controls.

Gross Budgeting

For the fiscal year ended June 30, 1981.

- . Actual Special Fund revenue exceeded budgeted Special Fund revenue by 65%.
- . The budget for the Food Service Fund did not include sales; approximately 29% of the financial activity.

Sound management practice requires that realistic budgets be prepared for all projected operations. We urge the District to budget on a "Gross Basis" to provide full accountability for operations from the planning phase through the final report on the years' operation.

Publication Requirement

The provisions of R.S.A. 71-A:21 require that only this letter be published in the next District Report.

However, we suggest that you consider the publication of the entire report which includes auditor's opinion, financial statements and notes to financial statements. No portion of either the auditor's opinion, financial statements or notes to financial statements may be published separately.

We extend our thanks to the officials and employees of the Stratford School District for their assistance during the course of our audit.

Municipal Services Division

MUNICIPAL SERVICES DIVISION
DEPARTMENT OF REVENUE ADMINISTRATION

jad



State of New Hampshire
Department of Revenue Administration
61 South Spring Street PO Box 457
Concord, 03301

Lloyd A. Price
Commissioner

MUNICIPAL SERVICES DIVISION
FREDERICK E. LAPLANTE
Director
LORRAINE F. RACETTE
Assistant Director

AUDITOR'S OPINION

The School Board
Stratford School District
Groveton, New Hampshire 03582

We have examined the financial statements of the various funds and account groups of the Stratford School District listed in the foregoing table of contents, for the fiscal year ended June 30, 1981. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records as we considered necessary in the circumstances.

The combined financial statements referred to above do not include financial statements of the School Activities Agency Fund, which should be included to conform with generally accepted accounting principles.

The Food Service Fund did not make available to us certain lunch sales receipts. Therefore, we limited our testing of school lunch revenues to the reconciling of recorded receipts with bank deposits.

The Stratford School District has not maintained a record of its general fixed assets, and therefore the combined financial statements also do not contain a statement of general fixed assets as is required by generally accepted accounting principles.

In our opinion, except that the financial statements referred to above do not include financial statements of the School Activities Agency Fund, the effects of the scope limitation of Food Service Fund as discussed in the above paragraph, and the general fixed assets group of accounts resulting in the incomplete presentation, the combined financial statements present fairly the financial position of the Stratford School District at June 30, 1981 and the results of its operations for the year then ended, in accordance with generally accepted accounting principals applied on a basis consistent with that of the preceding year.

Municipal Services Division

October 8, 1981

STRATFORD SCHOOL DISTRICT COMPARATIVE BUDGETS

Budget 1981-82

Budget 1982-83

	Function Totals	Function Totals
<u>1000 Instruction</u>		
1100 Regular Programs	\$254,584	\$264,148
110-120 Salaries - Teachers - Aides - Subs	\$200,000	\$206,000
210-213 Health, Life & Disability Insurance	15,925	18,790
214-299 Other Emp. Benefits (Fixed Charges)	22,680	21,700
300-599 Purchased Services	800	1,100
610 Supplies	10,694	11,198
630 Books	2,232	2,839
640 Periodicals		704
740 Equipment	2,003	1,567
810 Dues & Fees	250	250
1200 Special Programs (Spec. Ed., Title I, Kindergarten)	82,845	82,933
110-120 Salaries - Teachers - Aides	49,502	33,246
210-213 Health Life & Disability Insurance	6,470	3,602
214-299 Other Emp. Benefits (Fixed Charges)	6,200	3,792
300 Purchased Prof. & Tech. Services	500	10,600
500 Other Purchased Services	18,300	28,689
610 Supplies	1,706	1,888
630 Books	167	945
640 Periodicals		121
740 Equipment		50
1300 Vocational Education	16,950	18,901
110 Salaries - Teachers	10,180	11,050
210-213 Health, Life & Disability Insurance	710	758
214-299 Other Emp. Benefits	1,160	1,138

Budget 1981-82

Budget 1982-83

1300 Vocational Education contd.			
300-599 Purchased Services	\$	2,650	\$ 3,200
610 Supplies		2,000	2,000
630-640 Books - Periodicals			355
740 Equipment		250	400
1400 Other Instructional Programs	\$	10,650	\$ 13,325
121 Activity Salaries		3,550	5,500
200 Employee Benefits		250	375
300-599 Purchased Services		5,550	6,000
610 Supplies		800	800
740 Equipment		400	500
800 Dues & Fees		100	150
<u>2000 Support Services</u>			
2110 Attendance & Social Work Services		15	
120 Temporary Salaries			
2120 Guidance Services		19,007	14,669
110 Salaries		14,725	11,430
210-213 Health, Life & Disability Insurance		1,405	603
214-299 Other Emp. Benefits		1,577	1,336
300-599 Purchased Services		700	700
610 Supplies		500	500
800 Other Objects - Fees & Dues		100	100
2130 Health Services			
100-120 Salaries		6,255	6,622
210-299 Employee Benefits		4,535	4,862
300-599 Purchased Services		555	535
610 Supplies		700	1,000
740 Equipment		250	200
800 Other Objects - Dues & Fees		190	
			25

	Budget 1981-82	Budget 1982-83
2140 Psychological Services	\$ 600	
330 Pupil Services		\$ 600
2210 Improvement of Instruction	700	\$ 700
300-499 Instructional Imp. Services		
610 Supplies		600
2220 Educational Media	9,343	100
110-120 Salaries		9,836
210 Health Insurance		5,330
214-299 Employee Benefits		1,295
300-599 Purchased Services		653
610 Supplies		1,869
630 Books		150
640 Periodicals		100
2310 School Board Services	4,755	300
110 Salaries		5,355
300-599 Purchased Services		955
800 Dues & Fees		3,800
2320 Office of the Superintendent	36,468	41,147
351 School Adm. Services		36,468
2400 Support Services - School Administration	34,595	36,412
110-115 Salary Prin. & V.P. & Sec.		27,845
210-213 Health, Life & Disability Insurance		2,700
214-299 Employee Benefits		2,750
300-599 Purchased Services		600
610 Supplies		500
800 Other Objects		200
2540 Operation & Maintenance of Plant	81,451	85,803
110-120 Salaries, Custodial, Maintenance		22,025
210 Health Insurance		1,850
		23,000
		2,228

	Budget 1981-82	Budget 1982-83
2540 Operation & Maintenance of Plant contd.		
214-299 Employee Benefits	\$ 3,076	\$ 3,075
400 Disposal, Repairs, Maintenance	15,700	16,000
500 Purchased Services	4,500	5,000
610 Supplies	7,500	7,500
652 Electricity	9,800	9,800
653 Fuel	16,000	18,000
657 Bottled Gas	700	700
740 Equipment	300	500
2550 Pupil Transportation	\$ 38,000	\$ 39,936
110-120 Salaries - Drivers & Temp.	4,500	6,650
200-260 Employee Benefits	500	786
513-520 Purchased Transportation	26,500	25,000
610 Supplies	100	100
656 Gasoline	6,400	7,400
2640 Staff Services	450	
300-599 Purchased Services		31,000
<u>5000 Other Outlays</u>	31,000	30,000
5240 Food Service		1,000
880 Federal Transfer		
880 Local Transfer	5,000	
5250 Capital Reserve		5,000
880 Fund Transfer		5,000
Totals	<u>\$632,668</u>	<u>\$650,787</u>
		<u>\$650,787</u>

STRATFORD SCHOOL DISTRICT COMPARATIVE FINANCIAL STATEMENTS & BUDGETS

RECEIPTS

	Estimate <u>1981-82</u>	Estimate <u>1982-83</u>
Unreserved Fund Balance	\$ -0-	\$ -0-
Foundation Aid	22,625	10,000
Sweepstakes	4,335	-0-
Foster Children	600	-0-
Driver Education	1,500	1,500
Handicapped Aid	37,835	24,297
Vocational Area Transportation	1,500	8,000
National Forest Reserve	400	400
Child Nutrition	30,000	30,000
ESEA - Title I	25,500	18,000
Tuition	78,000	89,000
Other Revenue	-0-	600
District Assessment	<u>430,373</u>	<u>468,990</u>
	\$632,668	\$650,787

FOOD SERVICE PROGRAM BUDGET

	Budget 1981-82	1982-83
EXPENDITURES		
Salaries	\$19,300.00	\$20,265.00
Employee Benefits	3,630.00	4,428.00
Purchased Services	300.00	400.00
Supplies	26,700.00	29,000.00
Other Expenses	<u>200.00</u>	<u>200.00</u>
	<u>\$50,130.00</u>	<u>\$54,293.00</u>

REVISED ESTIMATED REVENUES

	1981-82	1982-83
Local Appropriation	\$ 1,000.00	\$ 1,000.00
Sales	15,130.00	17,293.00
Child Nutrition	<u>34,000.00</u>	<u>36,000.00</u>
	<u>\$50,130.00</u>	<u>\$54,293.00</u>

REPORT OF THE OFFICE OF THE SUPERINTENDENT OF SCHOOLS

The school year began on a fast paced note, with many major concerns over the uncertainty of Federal Funds resulting from President Reagan's budget cuts, and concern over the limitations in the State's funding sources as well. Despite the budget implications those factors posed for the school districts as we planned our programs for the 1982-1983 school year, the school climate began in all buildings with a productive, businesslike approach from faculty and students alike.

One of the most significant aspects of our elementary programs this year has been the trial adoption of the Spalding Phonics Program for all children up through Grade Three. A teacher training Workshop was held for a two week period after school to introduce the program and its special teaching techniques to staff members new to Spalding, and to refresh and reinforce the program for teachers who had participated in the original training two years ago. The program itself is perhaps one of the more basic, fundamental, and effective approaches to teaching reading available today, and it is one that has had proven success for the past two decades throughout the country. In fact, the use of phonics, or the sounds letters make in words, to teach reading has its origin in the early days of public education in the United States, going back to the time honored McGuffey Readers of the 1800's. Early results from the classrooms indicate that most children move ahead much more than a full grade level in reading, spelling, and other areas of Language Arts. The staff is beginning to focus next on Mathematic Programs which will provide similar successful results.

Increased attention to Special Education for the handicapped has resulted in expansion of services in some areas, particularly in providing psychological counseling and assessments. The part-time services from the previous school year were insufficient to meet all of our counseling and testing needs, and it was necessary to purchase or contract from private providers. However, those excess costs have been dramatically reduced by having the psychologist available for four days per week instead of the previous day-and-a-half. The savings are approximately fifty percent over contracting these required services privately. The State Department of Education conducted an on-site program audit and compliance review in October, and as a result approved our programs until June of 1983. SAU 58 was the first in New Hampshire to receive approval under the new State Standards for the Education of the Handicapped since the passage of Legislation, RSA 186:C. Our programs are exemplary and attract tuition students from other school districts which lack special

facilities for the handicapped, and a North Country Workshop was conducted in Stratford for all Special Education Teachers in towns from Pittsburg to Whitefield in the fall.

The final phase of the federally supported energy conservation measures was entered, with many of the projects coming to completion. Storm windows, caulking, insulation and other fuel saving materials were employed in the schools, with half the costs being paid for with Federal Funds. Although this winter has not been as initially severe as in prior years, oil consumption rates have declined, which can be attributed both to the application of energy conserving materials and increased attention to and monitoring of thermostat settings, boiler conditions, and general energy consciousness of people using the schools.

At the Stratford School this year, one session of Kindergarten was maintained, even though enrollment increased over last year. There was a new Kindergarten teacher this year, and there were a number of other new faces on the staff, including Grade Two, Grade Six, Guidance, Social Studies, Business Education, Secondary Special Education, and Foreign Languages. Also, using Federal Funds, an Aide was hired to assist youngsters having difficulty in Math and Language Arts. The Aide works under the supervision of the Guidance Director.

A Federal Project was approved for the Seventh through Twelfth Graders, and was funded at just under \$5,000. Project ADAPTS, designed to give children positive attitudes and decision making skills in avoiding the pressures of drug and alcohol abuse they face in everyday situations, provided special training for the staff and included funds for the purchase of instructional materials and equipment. The Federal Funds end this year, but the equipment and materials remain with the school at no cost to the district.

This is the third consecutive year of a successful program of Adult Basic Education being offered at Stratford for residents of Northern Coos County. Participants in the program can work toward obtaining a Graduate Equivalency Diploma, and the program is a major step in improving educational standards in the community.

Building Trades students continue to participate in that important vocational oriented program. Due to the poor economic conditions which have resulted nationally in elevated mortgage interest rates and a depressed real estate market. The students, working together with students from Groveton High School, have concentrated on projects such as remodeling houses and constructing additions this year.

It is hoped that the future economic climate will improve so that this course may return to its prior successful house construction program. Nine students also participate in the AREA Vocational Program at Berlin, taking courses in Auto Mechanics, Welding, Diversified Occupations, and Child Care.

Stratford continues to provide the best possible education for the least possible cost. The Iowa Test of Basic Skills and the NEDT, both standardized tests of student achievement, exhibit a continuous trend of Stratford students scoring well compared to National levels. The rate of improvement, furthermore, has consistently increased for the third consecutive year. Nine out of eleven college bound students scored above the fiftieth percentile -- higher than half of the students in the country-- on the important PSAT tests, which is a record for any school to be proud of. It is gratifying to know that graduates continue to find success in post-graduate and collegiate programs, which speaks well for the fine preparation they received in their years at Stratford High School.

All of the staff, students and administration wish to thank the citizens of Stratford, Bloomfield, and Brunswick for your support throughout the year.

Respectfully submitted,

ALAN E. RICH,
Superintendent

CHARLES J. MICCICHE,
Assistant Superintendent

FACULTY
(GRADES 7 - 12)

Principal	Science
Roger Boyington	Kris Oswald
Social Studies	Home Economics
Ronaldo Pelchat	Carol Raczkowski
Business Education	English
Stephanie Lyons	Dennis Rylands
Secondary Special Education	Foreign Language, English
Diane Mansfield	Roland Ludlam
Art	Physical Education/Title I
Ellen Gries	Russell MacDonald
Industrial Arts	Nurse
Kenneth Grimes	Kathleen Emerson
Music	Librarian
Harry Hikel	Phyllis Dowse
Guidance/Title I	Special Education
Mary McCarthy	Nancy Clifford SAU

STRATFORD TEACHERS

Yrs. 1981 - 1982

Name	Degree	Exp.	Assignment	Salary
Roger Boyington	MA	18	Principal (46 wks.)	\$19,571
Mava Barfield	BS	1	Kindergarten	4,650
Sylvia Carrigan	B.Ed.	14	Elementary	14,768
Nancy Clifford	BS	4	Special Ed. (SAU 58)	10,960
Larry Clough	B.Ed.	+15 18	Mathematics	15,400
Ann Dymont	BS	4	Elementary	10,130
Ellen Gries	BA	7	Art	3,808
Kenneth Grimes	B.Ed.	16	Industrial Arts	15,400
Sylvia Hibbard	B.Ed.	15 16	Elementary	15,356
Harry Hikel	MA	16	Music (shared teacher)	8,770
Roland Ludlam	MA	2	Business	8,931
Stephanie Lyons	BS	3	Business	10,130
Russell MacDonald	BS	4	Phys. Ed.-Title I	10,585
Diane Mansfield	BA	1	Special Education	9,300
Mary McCarthy	MA	1	Guidance, Title I	10,345
Paula Noll	BS	7	Elementary	11,790
Kris Oswald	BS+	4-1/2	Science	10,953
Ronaldo Pelchat	BA	1	Social Studies	9,300
Carol Raczkowski	BS	4	Home Economics	10,545
Dennis Rylands	MA+	10	English	13,535
Margaret Sheltry	BS	4	Elementary Title I	10,960
Dalzell Williams	BS	1	Elementary	9,300
Gary Bisson	BA	10	Driver Education	3,570
Eugene Blank	BA+	10	Building Trades	4,492

ENROLLMENT

	K	1	2	3	4	5	6	7	8	9	10	11	12	Totals
*High School										28	25	21	11	85
*Junior High								26	24					50
Mava Barfield	22													22
Sylvia Carrigan		18												18
Patsy Collins			26											26
Ann Dymont				30										30
Paula Noll					24									24
Sylvia Hibbard						19								19
Dazell Williams							16							16
Totals	22	18	26	30	24	19	16	26	24	28	25	21	11	290

*At 7th grade and above, school work is departmentalized so that no student's class is identified with any single teacher.
 Margaret Shelry - Elementary Title I

SCHOOL ADMINISTRATIVE UNIT #58

SCHOOL CALENDAR

1982 - 1983

<u>DAYS</u>	<u>M</u>	<u>T</u>	<u>W</u>	<u>TH</u>	<u>F</u>	<u>DAYS</u>	<u>M</u>	<u>T</u>	<u>W</u>	<u>TH</u>	<u>F</u>
<u>SEPTEMBER</u>	X	X	8	9	10	<u>FEBRUARY</u>		1	2	3	4
	13	14	15	16	17		7	8	9	10	11
17	20	21	22	23	24	15	14	15	16	17	18
	27	28	29	30			X	X	X	X	X
							28				
<u>OCTOBER</u>					1	<u>MARCH</u>		1	2	3	4
	4	5	6	7	8		7	8	9	10	11
20	11	12	13	14	15	23	14	15	16	17	18
	18	19	20	21	X		21	22	23	24	25
	25	26	27	28	29		28	29	30	31	
<u>NOVEMBER</u>	1	2	3	4	5	<u>APRIL</u>					1
	8	9	10	X	12		4	5	6	7	8
19	15	16	17	18	19	16	11	12	13	14	15
	22	23	24	X	X		18	19	20	21	22
	29	30					X	X	X	X	X
<u>DECEMBER</u>			1	2	3	<u>MAY</u>	2	3	4	5	6
	6	7	8	9	10		9	10	11	12	13
16	13	14	15	16	17	21	16	17	18	19	20
	20	21	22	X	X		23	24	25	26	27
	X	X	X	X	X		X	31			
<u>JANUARY</u>	3	4	5	6	7	<u>JUNE</u>			1	2	3
	10	11	12	13	14		6	7	8	9	10
21	17	18	19	20	21	12	13	14	15	16	*17
	24	25	26	27	28		*18	*19			
	31										

SEPTEMBER THROUGH JANUARY - 93 DAYS

Sept. 7 Teachers Meeting
 Oct. 22 State Professional Conference
 Nov. 11 Veterans Day
 Nov. 25-26 Thanksgiving Recess

FEBRUARY THROUGH JUNE - 87 DAYS

Dece. 23-31 Christmas Vacation
 Feb. 21-25 Winter Vacation
 April 25-29 Spring Vacation
 May 30 Memorial Day
 June 16 Last Day of School

*** MAKE UP DAYS IF NEEDED

BIRTHS

Registered in the Town of Stratford for the year ending December 31, 1981

Date of Birth	Place of Birth	Name of child	Sex	Name of Father	Maiden Name of Mother	REsidence of Mother	Birthplace of Mother	Birthplace of Father
Jan. 16	Colebrook, N.H.	Shannon Dawn	F	David Rowe	Terry Carter	Stratford, N.H.	Mass.	Michigan
April. 2	Lancaster, N.H.	Jack Clint	M	Glen Berthel	Brenda Martineau	Stratford, N.H.	N.H.	N.H.
April 28	Hanover, N.H.	Lorna Leigh	F	Joseph Fortin	Tammy Gaudette	Stratford, N.H.	N.H.	Maine
May 25	Lancaster, N.H.	Christopher John	M	John Washburn	Leona Gadwah	Stratford, N.H.	N.H.	N.H.
June 26	Colebrook, N.H.	Casey Anne	F	Jeffrey Kennett	Chung Lee	Stratford, N.H.	Korea	N.H.
July 8	St. Johnsbury, Vt.	Shawn Patrick	M	Maurice Connary	Donna Pond	Stratford, N.H.	Vermont	N.H.
Aug. 6	Lancaster, N.H.	Brett Robert	M	Alan Graham	Judith Field	Stratford, N.H.	N.H.	Mass.
Nov. 12	Lancaster, N.H.	Travis Charles	M	Raymond Hand	Tina Gaudette	Stratford, N.H.	N.H.	N.H.

MARRIAGES

Registered in the Town of Stratford for the year ending December 31, 1981

Date and Place of Marriage	Name and Surname Groom and Bride	Residence of each at Time of Marriage	Birth Date of each	Name of Parents of Groom	Name of Parents of Bride	Name, Residence and Official Status of Person Officiating
January 18 Lancaster, N.H.	Roland Tellier Kathy Portigue	Berlin, N.H. Stratford, N.H.	02-23-53 02-05-57	Raymond Tellier Rejeanne Villeneuve	Joseph Portigue Lelah Richards	Eric C. Lang, Jefferson, N.H. Elder
May 15 Stratford, N.H.	Robert Pellerin Davine McMann	Maidstone, Vt. Stratford, N.H.	09-09-61 07-28-65	Roland Pellerin Monique Lamoureux	David McMann Rose Farrar	Lynette A. Emerson, N. St'fd Justice of the Peace
June 19 N. Stratford, N.H.	Daniel Colby Cheryl Willey	Bloomfield, Vt. Stratford, N.H.	01-13-60 08-31-61	Freeman Colby Mildred Shallow	Stanley Willey Joan Glidden	Maurice Rochefort, Groveton Roman Catholic Priest
June 27 Stratford, N.H.	Raymond Hand Tina Gaudette	No. Stratford, N.H. Bloomfield, Vt.	01-15-52 06-24-64	Frederick Hand Doris Maguire	Wilfred Gaudette Lynda King	Phyllis L. Benner, N. Stratford Baptist Minister
June 27 Stratford, N.H.	Floyd Riff Linda Young	Berlin, N.H. Berlin, N.H.	10-06-51 12-24-53	Albert Riff Mary Whiting	Leslie Young Florence Webb	Nancy J. Marshall, N'Umbrind Justice of the Peace
Sept. 4 Colebrook, N.H.	David Holbrook Susan Allin	Lemington, Vt. Stratford, N.H.	05-25-57 04-06-60	Nelson Holbrook Pauline Bergeron	Lewis Allin Patricia Willis	Andre A. Bellefeuille, Cl'bk, Roman Catholic Priest
Sept. 14 Stratford, N.H.	Arthur Casey, Jr. Joanne Botto	Whitman, Mass. Whitman, Mass.	10-15-39 11-17-32	Arthur Casey, Sr. Laura Lund	Joseph Botto Pauline Ahern	Ralph H. Hurlbutt, Gr'vton Justice of the Peace
Sept. 19 Groveton, N.H.	Domenic Orrino Shirley Tetreault	Montreal, Que. N. Stratford, N.H.	09-10-58 01-13-56	Antonio Orrino Anna Berlingieri	Richard Tetreault Frances Poulin	Maurice J. Rochefort, Gr'ton Roman Catholic Priest
Sept. 19 N. Stratford, N.H.	Kevin Parsons Debra Marsh	N. Stratford, N.H. N. Stratford, N.H.	05-23-58 12-13-55	Maurice Parsons Phyllis White	Joseph O'Neil Lorraine Arsenault	Phyllis L. Benner, N. St'fd, N.H. Baptist Minister
Oct. 10 N. Stratford, N.H.	William Desmarais Lori Ramsay	Dummer, N.H. N. Stratford, N.H.	11-28-61 07-18-64	Joseph Desmarais Lorraine Cote	Harold Ramsay, Sr. Lorraine Lumbra	Phyllis L. Benner, N. St'fd, N.H. Baptist Minister
Oct. 24 Stratford, N.H.	Wilber French Janey Boudle	Montpelier, Vt. Bloomfield, Vt.	02-28-55 05-21-57	J. Cyril French Beverly Campbell	William Boudle Eda Johnson	Phyllis L. Benner, N. St'fd, N.H. Baptist Minister
October 31 Stratford, N.H.	Raymond LaCasse, Sr. Lorraine Covell	N. Stratford, N.H. N. Stratford, N.H.	05-28-37 02-10-39	Armand LaCasse Antoinette Roby	Leo LeBlanc Adela Bourassa	Phyllis L. Benner, N. St'fd, N.H. Baptist Minister
November 28 Stratford, N.H.	Earl Sweatt Thomazine Neal	Stratford, N.H. Columbia, N.H.	07-11-58 09-23-62	Wilfred Sweatt, Sr. Shirley Ball	Thomas Neal Marion Brison	Phyllis L. Benner, N. St'fd, N.H. Baptist Minister

DEATHS

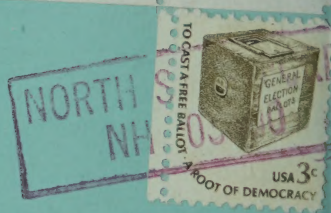
Registered in the Town of Stratford for the year ending December 31, 1981

Date and Place of Death	Name of Deceased	Age	Place of Birth	Sex	Marital Status	Occupation	Name of Father	Name of Mother
01-22-81 Hartford, Vt.	Raymond Noyes	65	N.H.	M	Mar.	Ret. Carpenter	Ira Noyes	Bessie Gould
03-17-81 Colebrook, N.H.	Alice Ruch	84	N.H.	F	Mar.	Homemaker	Havilah Hinman	Kate Barrett
04-02-81 Whitefield, N.H.	John Stock	85	Pa.	M	Wid.	Maint. Man	Jacob Stock	Della Hanks
04-23-81 Colebrook, N.H.	Alice Algier	65	N.H.	F	Div.	Millworker	William Potter	Edna Smith
05-07-81 Tilton, N.H.	Bernard Nugent, Jr.	42	N.H.	M	S	Contractor	Bernard Nugent, Sr.	Mary Lynch
06-21-81 Colebrook, N.H.	Mabel Bergeron	82	N. Scotia	F	Wid.	Homemaker	Joseph Dykens	Georgiana —
08-11-81 Columbia, N.H.	Robert LeClair	39	ME.	M	Mar.	Woods Cont.	Anthony LeClair	Denise Poulin
09-18-81 Colebrook, N.H.	Marion Calden	80	ME.	F	Mar.	Housewife	Augusta Douglass	Etta Savage
10-10-81	Desmond Nugent	72	N.H.	M	Mar.	Clerk	Winfield Nugent	Ethel Keach

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