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***ANNUAL REPORT***  
***TOWN OF LANCASTER***  
***NEW HAMPSHIRE***

*For the Year Ended December 31, 2001*

TOWN MANAGER'S  
VOLUNTEER OF THE YEAR AWARD

*PRESENTED TO*

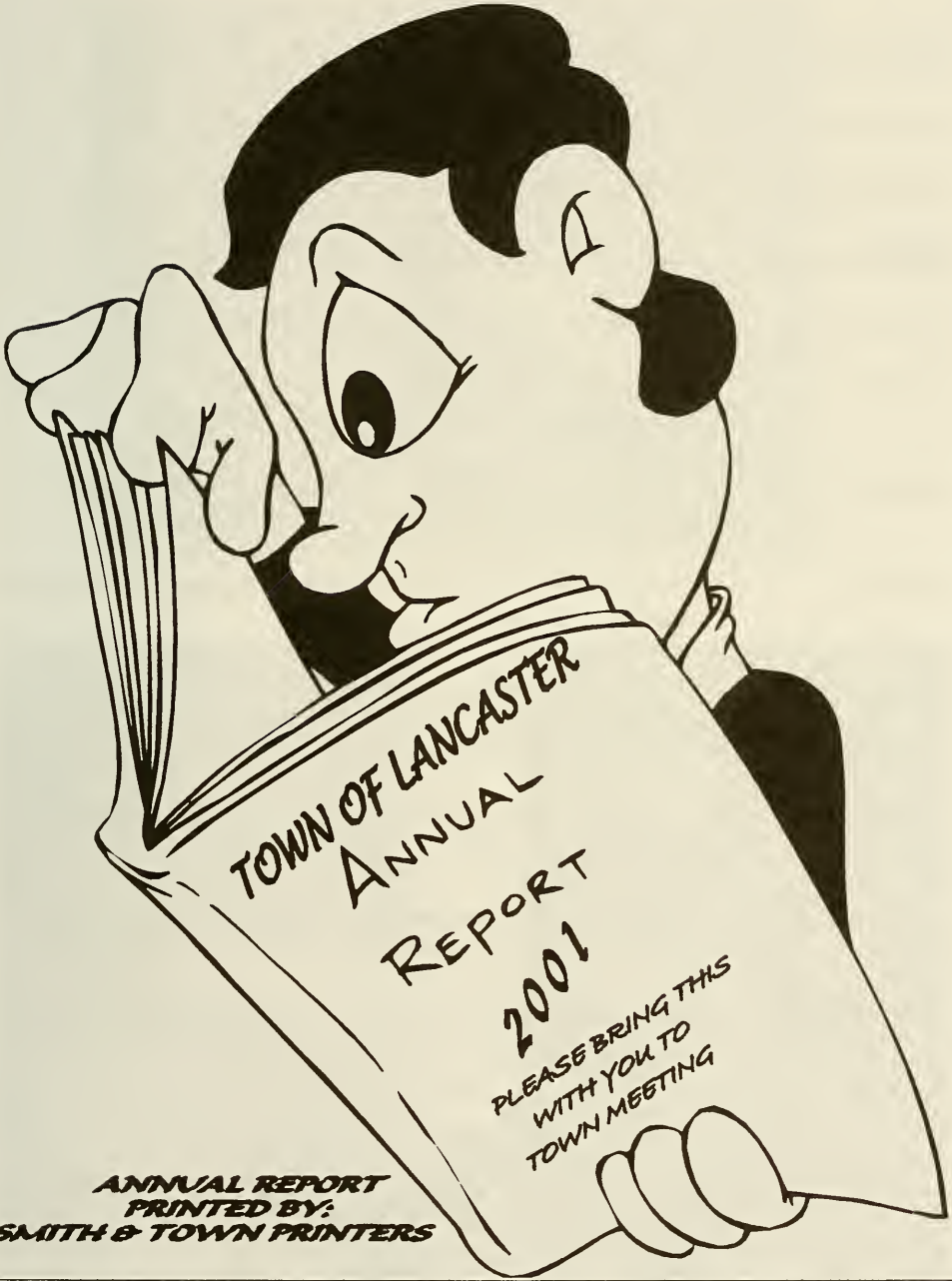
***THOMAS MONAHAN***

FOR UNSELFISH DEVOTION AND  
DISTINGUISHED SERVICE TO THE  
TOWN OF LANCASTER  
2001



Volunteer Appreciation Dinner: (L-R) Chris Parker, Joyce McGee, Tom Monahan

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TOWN OF LANCASTER  
ANNUAL  
REPORT  
2001

PLEASE BRING THIS  
WITH YOU TO  
TOWN MEETING

**ANNUAL REPORT  
PRINTED BY:  
SMITH & TOWN PRINTERS**

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## 2002 DATES TO REMEMBER

JANUARY 1	Fiscal Year Begins
JANUARY 14	Public Budget Hearing for School District
JANUARY 23	First day for Candidates to declare for Town Election
FEBRUARY 1	Last day for Candidates to declare for Town Election
FEBRUARY 8	Annual School Meeting (Deliberative session S/B 2)
MARCH 1	Deadline to file for an exemption or abatement from your property taxes following the date of notice of tax
MARCH 12	Annual Town Meeting & Vote on School Warrant (per Senate Bill 2)
APRIL 1	All property both real and personal, assessed to owner this date
APRIL 15	Last day to file Property Tax Inventories
MAY 1	Dog Owners should license their dogs by this date
JUNE 1	After this date, a \$25 forfeiture charge may be imposed for any unlicensed dogs
JULY 1	First half of the semi-annual tax billing due - commences to draw interest at 12 percent after this date
DECEMBER 1	Second half of the property tax due - unpaid real estate and personal taxes commence to draw interest at 12 percent





*Thank You For Your Years of Dedication*



*Pat*



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# TABLE OF CONTENTS

TITLE PAGE	1
DATES TO REMEMBER	2
RECOGNITION PAGE	3
TABLE OF CONTENTS	4
TOWN OFFICIALS	
Elected Officials	6
Appointed Officials	7
Appointed Boards/Committees	8
EXECUTIVE INFORMATION	
2001 Annual Town Meeting Minutes	9
Selectmen's Report	17
Supervisors of the Checklist Report	18
Town Clerk's Report	19
Auditor's Report	20
TAX INFORMATION	
Tax Collector's Report	26
Tax Rate Calculation for 2001	31
Tax Rates	32
Summary Inventory of Valuation	33
Schedule of Town Property	34
Inventory of Municipal Equipment	35
TOWN ACCOUNTANT INFORMATION	
Town Accountants Report	36
Financial Report	39
Bond Debt Report	43
GENERAL GOVERNMENT INFORMATION	
Emergency Medical Services Report	44
Fire Department Report	48
Community Forest Fire Warden & State Forest Fire Ranger Report	50
Health Officer Report	51
Police Department Report	53
Highway Department Report	56
Transfer Station Report	57

Water & Wastewater Treatment Facilities Report	58
Project Impact Report	59
Emergency Management Report	60
Colonel Town Recreation Report	61
Colonel Town Recreation Budget	65
Colonel Town Recreation Treasurer's Report	68
Beneficiaries of the Colonel Town Trust Report	70
Lancaster Municipal Cemeteries	71
Weeks Memorial Library Report	72
Trust Funds Report	73
Building Permits Issued	74
Planning Board Report	76
Welfare Department Report	78
Zoning Board of Adjustment Report	79
The Caleb Group Report	80
Connecticut River Joint Commissions Report	81
Lancaster Conservation Commission Report	82
Heritage Trail Committee Report	83
Coös Economic Development Corporation	84
Lancaster Main Street Program Report	86
Northern Gateway Regional Chamber of Commerce Report	89
Mount Washington Regional Airport Report	90
North Country Council Report	92
North Country Home Health Agency Report	93
Weeks Home Health Report	94
White Mountain Mental Health Report	95
Tri-County Community Action Programs, Inc. Reports	96

VITAL STATISTICS

Births	98
Marriages	99
Deaths	101

Raymond S. Burton, Executive Councilor's Report	103
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WARRANTS AND BUDGET INFORMATION

Town Warrants	Insert
Budget Report	Insert
Revenues Report	Insert

# 2001 Town Officers

## Elected Officials

### **BOARD OF SELECTMEN**

Expires	2002	Christopher S. Parker
Expires	2003	Bruce Hutchings
Expires	2004	Linda E. Hutchins

### **TREASURER**

Expires	2002	Ann M. Huddleston
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### **TOWN CLERK**

Expires	2002	Jean Oleson
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### **MODERATOR**

Expires	2003	Paul D. Desjardins
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### **TRUSTEES OF TRUST FUNDS**

Expires	2002	John Holmes
Expires	2003	James H. Whithed
Expires	2004	Carol H. Stiles

### **SUPERVISORS OF THE CHECKLIST**

Expires	2002	James Seppala
Expires	2004	Sandra E. Doolan
Expires	2006	Maryrose Corrigan

### **BUDGET COMMITTEE**

Expires	2002	Richard Bernier
Expires	2002	Donald L. Crane
Expires	2002	James Seppala
Expires	2003	Richard Belmore
Expires	2003	Roger Gingue
Expires	2003	Ronald E. Wert
Expires	2004	Aurore M. Hood
Expires	2004	Allvin Leonard
Expires	2004	Dennis Merrow

### **REPRESENTATIVE OF BUDGET COMMITTEE**

Expires	2002	Christopher S. Parker
---------	------	-----------------------

### **LIBRARY TRUSTEES**

Expires	2002	Diantha "Pidy" Rochefort
Expires	2002	Elsie K. Senuta (resigned)
Expires	2003	Jon Dugan-Henriksen
Expires	2004	Michael W. Nadeau

### **CEMETERY TRUSTEES**

Expires	2002	Michael W. Nadeau
Expires	2003	Ronald N. Bailey
Expires	2004	Joyce C. White



# 2001 Town Officers

(Page 2)

## EMMONS SMITH FUND COMMITTEE

Expires	2002	Roxanna White
Expires	2003	Jean Foss
Expires	2004	John E. Brooks

## COL. TOWN SPENDING COMMITTEE

Expires	2002	Jeffrey A. Gilman
Expires	2002	Patricia Rexford
Expires	2002	Robert Snowman
Expires	2003	Sharon Atkinson
Expires	2003	Heidi Barker
Expires	2003	Trisha Rivard
Expires	2004	Andrew Cliché
Expires	2004	Richard McGinnis
Expires	2004	Jay Riff

## COL. TOWN INVESTMENT COMMITTEE

Donald L. Crane	Dennis G. Merrow
Roger Gingue	Paul Perregaux
Hal Goolman	James Whithed
David Hill	

## MASTER PLAN COMMITTEE

Bob Bodoïn	Patrick Kelly
Allan Carr	Stan Knecht
Becky Oleson	Allvin Leonard
Rebecca Crawford	Margaret Moser
Deborah Dimmitt	Peter Powell
Bob Fink	Carl Rod
Andre Garand	Allen Ryder
Aurore Hood	Jean Tenney

## Appointed Positions

Town Manager/Overseer of Welfare/Tax Collector	Joyce McGee
Public Works Director	Dennis Patnoe
Finance Director	Michael W. Nadeau
Deputy Town Clerk/Tax Collector	Lisa Wade
Deputy Town Clerk/Tax Collector/Office Assistant	Charity M. Blanchette
Town Counsel	Paul Desjardins, Attorney
Health Officer	Thomas W. Blanchette
Public Health Nurse	Weeks Health Services
Librarians	Barbara Roberts/Lisa Brown
Superintendent of Recreation	Ed & Denise Wood
Fire Chief	Randy Flynn
Ambulance Director	Thomas W. Blanchette
Highway Foreman	James Savage
Water Dept. Supervisor	Lawrence "Gomer" Powell
Water & Wastewater Dept. Chief Operator	Tim Bilodeau
Transfer Station Foreman	Shawn Grover

# 2001 Town Officers

(Page 3)

## Appointed Boards/Committees

### ZONING BOARD OF ADJUSTMENT

Expires	2002 (Alternate)	John Silas Hopkins III
Expires	2002	Alan Savage
Expires	2003	Dennis Merrow
Expires	2003	Colin Sutherland, Chairman
Expires	2004	James Hammond
Expires	2004 (Alternate)	Evalyn Merrick
Expires	2004	Jean Tenney
	(Clerk)	Jean Oleson

### PLANNING BOARD

Expires	2002 (Alternate)	Colin Christie
Expires	2002	Donald Doolan, Chairman
Expires	2002 (Alternate)	Rebecca Oleson
Expires	2002 (Alternate)	Tim Sutherland
Expires	2002 (Main Street Program Representative)	Aurore Hood
Expires	2003	David Rexford
Expires	2004	Allan Carr
Expires	2004	Royce Hutchinson
Expires	2004 (Alternate)	Allan Ryder
	(Advisor)	Dorothy Weinstein
	(Selectman)	Bruce Hutchings
	(Clerk)	Sally Pratt

### CONSERVATION COMMISSION

Expires	2002	William Allin
Expires	2002	Robert Christie
Expires	2002	William McInville
Expires	2002	David Rexford
Expires	2002	Ron Wert, Chairman
Expires	2004	Annetta McGinnis, Secretary

### COÖS ECONOMIC DEVELOPMENT CORP. REPRESENTATIVE

Expires	2002	Allvin Leonard
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### HOUSING AUTHORITY

Kevin Kopp  
Millard Martin, Jr.  
Dennis Merrow  
James Seppala

**ANNUAL TOWN MEETING  
March 13, 2001**

At 8:00 A.M. Moderator Paul D. Desjardins declared the polls open for voting on Articles 1 and 2, the election of municipal officers and two zoning amendments. The polls closed for this purpose at 7:00 P.M.

At 7:35 P.M. moderator Desjardins opened the business session of the Annual Town Meeting and welcomed all. The moderator stated that Article 3 would be voted on by written ballot after discussion. A 2/3rds vote will be required for passage and the polls will remain open for one hour. Prior to opening the polls the ballot clerks were sworn in and the ballot boxes were inspected and locked.

Moderator Desjardins introduced himself as well as Town Clerk, Jean Oleson, Selectboard Linda Hutchins, Christopher Parker, and Bruce Hutchings. Moderator Desjardins also thanked the assistant moderators and the election volunteers who worked at the polls today.

Moderator Desjardins recognized Peter Riviere who presented a gift of appreciation to Mark Rivard for giving selflessly of himself to keep the town skating rink usable.

**Article 1 Election of officers.**

Selectman, Linda E. Hutchins	3 year term
Trustee of Trust Funds, Carol H. Stiles	3 year term
Library Trustee, Michael W. Nadeau	3 year term
Cemetery Trustee, Joyce White	3 year term
Emmons Smith Fund, John E. Brooks	3 year term
Budget Committee (4)	
Richard J. Bernier	1 year term
Aurore M. Hood	3 year term
Allvin L. Leonard	3 year term
Dennis Merrow	3 year term
Col. Town Spending Committee (3)	
Andrew Cliche	3 year term
Richard M. McGinnis	3 year term
Jay Riff	3 year term

**Article 2**

To see what action the Town will take on two (2) amendments relative to the Lancaster Zoning Ordinance.

Wireless Telecommunications Facilities - 523 yes, 86 no.  
Sexually Oriented Businesses - 512 yes, 86 no.

### Article 3

To see if the town will vote to authorize the Selectmen to purchase or to enter into a long term lease/purchase agreement in the amount of Seventy One Thousand Dollars (\$71,000.00) payable, at the discretion of the Selectmen, over a term of four (4) years at a rate of Twenty Two Thousand Dollars (\$22,000.00) per year for the purpose of acquiring an ambulance, and to raise and appropriate Twenty Two Thousand Dollars (\$22,000.00) for the current year lease or purchase payment. (Voted by written ballot after discussion - 2/3rds vote required). (Recommended by the Board of Selectmen and the Budget Committee)

Article 3 was moved and seconded. Discussion followed. The polls opened at 7:40 PM for voting on Article 3 and closed at 8:45 PM.

Motion carried - 206 ballots cast, 140 yes, 66 no. Article 3 passed with the required 2/3rds.

### Article 4

To see if the Town will vote to raise and appropriate the sum of Three Thousand Two Hundred Dollars (\$3,200.00) for the support of the Caleb Group (enhancing independent living). (Recommended by the Board of Selectmen and the Budget Committee)

Article 4 was moved and seconded. Discussion followed.

The vote on Article 4 was in the affirmative.

### Article 5

To see if the Town will vote to raise and appropriate the sum of One Thousand Dollars (\$1,000.00) for the support of the Lancaster Humane Society. (Recommended by the Board of Selectmen and the Budget Committee)

Article 5 was moved and seconded. Discussion followed.

Motion was made seconded and carried to amend the motion by increasing the amount to \$1500.00.

The vote on Article 5 as amended was in the affirmative.

### Article 6

To see if the Town will vote to raise and appropriate the sum of Three Thousand Five Hundred Dollars (\$3,500.00) for the support of the North Country Meals and Transportation Program. (Recommended by the Board of Selectmen and the Budget Committee)

Article 6 was moved and seconded. Discussion followed.

The vote on Article 6 was in the affirmative.



**Article 7**

To see if the Town will vote to appropriate the sum of \$.75 per capita (Two Thousand Six Hundred Thirty Seven Dollars and Seventy Five Cents - \$2,637.75) for the Town's share of the operating budget for the Mt. Washington Regional Airport Authority for the current fiscal year. (Recommended by the Board of Selectmen and the Budget Committee)

Article 7 was moved and seconded. Discussion followed.

The vote on Article 7 was in the affirmative.

**Article 8**

To see if the Town will vote to raise and appropriate the sum of Five Thousand Eight Hundred Five Dollars (\$5,805.00) for the support of White Mountain Mental Health and Development Services. (Recommended by the Board of Selectmen and the Budget Committee)

Article 8 was moved and seconded. Discussion followed.

The vote on Article 8 was in the affirmative.

**Article 9**

To see if the Town will vote to raise and appropriate the sum of One Thousand Four Hundred Dollars (\$1,400.00) for the support of the American Red Cross - Greater White Mountain Chapter. (Recommended by the Board of Selectmen and the Budget Committee)

Article 9 was moved and seconded. Discussion followed.

The vote on Article 9 was in the affirmative.

**Article 10**

To see if the Town will vote to raise and appropriate the sum of Four Thousand Dollars (\$4,000.00) for the support of the Tri-County Community Action Program. (Recommended by the Board of Selectmen and the Budget Committee)

Article 10 was moved and seconded. Discussion followed.

The vote on Article 10 was in the affirmative.

**Article 11**

To see if the Town will vote to appropriate the sum of \$.50 per capita (One Thousand Seven Hundred Fifty Dollars - \$1,750.00) for the Town's share of the operating budget for the Northern Gateway Regional Chamber of Commerce for the current fiscal year. (Recommended by the Board of Selectmen and the Budget Committee)

Article 11 was moved and seconded. Discussion followed.

The vote on Article 11 was in the affirmative.

**Article 12**

**To see if the Town will vote to raise and appropriate the sum of Two Hundred Thirty Dollars (\$230.00) for the support of the North Country Home Health Program. (Not recommended by the Board of Selectmen or the Budget Committee)**

**Article 12 was moved and seconded. Discussion followed.**

**Article 12 failed.**

**Article 13**

**To see if the Town will vote to raise and appropriate the sum of One Thousand Five Hundred Dollars (\$1,500.00) for the support of Project AHEAD (Affordable Housing Education & Development). (Not recommended by the Board of Selectmen or the Budget Committee)**

**Article 13 was moved and seconded. Discussion followed.**

**Article 13 failed.**

**Article 14**

**To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000.00) to purchase ambulance equipment and to authorize the withdrawal and expenditure of said sum from the Ambulance Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)**

**Article 14 was moved and seconded. Discussion followed.**

**Article 14 was voted in the affirmative.**

**Article 15**

**To see if the Town will authorize the Board of Selectmen to investigate (pursuant RSA Chapter 38) the purchase of an electric producing facility (Canaan Hydro) and raise and appropriate the sum of Five Thousand Dollars (\$5,000.00) for this purpose and to return to the Town with a cost and recommendation upon completion of the study. (Recommended by the Board of Selectmen and the Budget Committee)**

**Article 15 was moved and seconded. Discussion followed.**

**Article 15 was voted in the affirmative.**

**Article 16**

To see if the Town will vote to raise and appropriate the sum of Four Hundred Thousand Dollars (\$400,000.00) from the fund balance surplus to build an ambulance building on 21 Mechanic Street and this appropriation is non-lapsing for two years. (Recommended by the Board of Selectmen and the Budget Committee)

Article 16 was moved and seconded.

Moderator Desjardins stated that he had a petition before him with the requisite number of signatures by registered voters to vote on Article 16 by written ballot.

Tom Blanchette, Ambulance Director, made a slide presentation to the voters. Discussion followed.

Motion was made, seconded and carried to amend the article by increasing the dollar amount to \$500,000.00.

Article 16 as amended was voted in the affirmative - 212 ballots cast, 147 yes, 63 no with 2 ballots spoiled.

**Article 17**

To see if the Town will vote to raise and appropriate the sum of One Hundred Thousand Dollars (\$100,000.00) for the purpose of bridge replacement and to authorize the withdrawal and expenditure of said sum from the Bridge Replacement Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

Article 17 was moved and seconded. Discussion followed.

Article 17 was voted in the affirmative.

**Article 18**

To see if the Town will vote to raise and appropriate the sum of Five Thousand Eight Hundred Dollars (\$5,800.00) to purchase a sidewalk plow snowblower and to authorize the withdrawal and expenditure of said sum from the Highway Equipment Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

Article 18 was moved and seconded. Discussion followed.

Article 18 was voted in the affirmative.

**Article 19**

To see if the Town will vote to raise and appropriate the sum of Sixty Thousand Dollars (\$60,000.00) to purchase a truck and plow package and to authorize the withdrawal and expenditure of said sum from the Highway Equipment Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

Article 19 was moved and seconded. Discussion followed.

Article 19 was voted in the affirmative.

**Article 20**

To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000.00) for the purchase of an auger monster and to authorize the withdrawal and expenditure of said sum from the Sanitation Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

Article 20 was moved and seconded. Discussion followed.

Article 20 was voted in the affirmative.

**Article 21**

To see if the Town will vote to raise and appropriate the sum of One Hundred Twenty Thousand Dollars (\$120,000.00) to be added to the following Capital Reserve Fund accounts previously established for the purpose and in the amounts indicated:

Town Revaluation	\$ 20,000.00
Highway	\$ 20,000.00
Fire Dept.	\$ 20,000.00
Landfill Closeout	\$ 25,000.00
PAYT Program	\$ 10,000.00
Bridge Replacement	\$ 25,000.00
Total	\$120,000.00

(Recommended by the Board of Selectmen and the Budget Committee)

Article 21 was moved and seconded. Discussion followed.

Article 21 was voted in the affirmative.



**Article 22**

To see if the Town will vote to authorize the establishment of a Capital Reserve Fund (pursuant to RSA Chapter 35:1) for future costs of capital improvements to the Colonel Francis L. Town property and facilities and to raise and appropriate the sum of Five Thousand Dollars (\$5,000.00) for this purpose, and to appoint the Selectmen as agents to expend from this fund. (Recommended by the Board of Selectmen and the Budget Committee)

Article 22 was moved and seconded. Discussion followed.

Article 22 was voted in the affirmative.

**Article 23**

To see if the Town will vote to authorize the establishment of a Capital Reserve fund (pursuant to RSA Chapter 35:1) for the future costs of building and repair related to The Weeks Memorial Library and to raise and appropriate a sum not to exceed Five Thousand Dollars (\$5,000.00) for this purpose, and to appoint the Selectmen as agents to expend from this fund. The appropriation will be placed in the Capital Reserve Fund for The Weeks Memorial Library to defray future costs. (Recommended by the Board of Selectmen and the Budget Committee)

Article 23 was moved and seconded. Discussion followed.

Article 23 was voted in the affirmative.

**Article 24**

To see if the town will vote to decrease preventable air pollution by prohibiting the domestic burning of all recyclable items, garbage, and trash in barrels, stoves, furnaces, fireplaces and outdoor piles, and to take whatever measures and expenditures necessary to provide alternative services to dispose legally of recyclables, garbage, and trash in the Village Precinct and in all rural areas within the Town of Lancaster. (By Petition) (Not recommended by the Board of Selectmen or the Budget Committee)

Article 24 was moved and seconded. Discussion followed.

Article 24 failed.

**Article 25**

**To see if the Town will vote to raise and appropriate the sum of Three Million Three Hundred Sixty Five Thousand Two Hundred Ninety Dollars (\$3,365,290.00) which represents the operating budget. Said sum does not include monies in Warrant Articles 4-20, 22 & 23. (Recommended by the Board of Selectmen and the Budget Committee)**

**Article 25 was moved and seconded.**

**Selectman Hutchins thanked the Budget Committee for all the work they have done on the budget and she also thanked the community.**

**Article 25 was voted in the affirmative.**

**Article 26**

**To transact other business that may legally come before this meeting.**

**Dean Walts urged the Selectboard to lobby the State and Federal officers for assistance with the health care issue and the high costs of insurance.**

**Motion was made, seconded and carried to adjourn the meeting at 10:10 P.M.**

**Moderator Desjardins declared the meeting adjourned at 10:10 P.M.**



Photo by: Jill Brooks

## Selectmen's Report

This year, the board has dealt with a lot of changes here in Lancaster. We welcomed Joyce McGee, as our Town Manager, also welcoming Randy Flynn, as our new Fire Chief, and welcoming Ed & Denise Wood, as our new Recreation Directors.

We would also like to thank Pat Kelly, our former Town Manager, Mike & Andrea Curtis, our former Recreation Directors, and Mike Currier, our former Fire Chief for their years of dedicated service to the town.

We also are very pleased that our ambulance building is now complete, it is a state of the art facility, which will serve the towns needs, for years to come.

Our master plan is now complete, and we would like to thank all the committee members for their hard work.

This past year the Welcome Center opened its doors, a special thanks to the Main Street Committee for making it happen.

We turned over the Old Courthouse to the CEDC recently, which in turn sold it to Skip Sansoucy. This sale will provide the Town with new tax base, and also new jobs.

The board is always, grateful for the many people who volunteer there time here in Lancaster, on Town Boards, Committees, and Civic Organizations, that makes Lancaster a better place to live.

We also would like to thank all our dedicated employees, here in Lancaster; we are very fortunate to have you!

Linda, Bruce, and I want to thank you for your confidence you have in us, we are always here to serve you.

Sincerely,

Christopher S. Parker  
Chairman



Fire Chief Appointment  
L-R: Joyce McGee, Town Manager  
Chris Parker, Selectman  
Randy Flynn, Fire Chief  
Linda Hutchins, Selectman  
Bruce Hutchings, Selectman



## Supervisors of the Checklist

Greetings from the Supervisors of the Checklist – many of you are probably saying, “Who are the Supervisors of the Checklist and what do they do?” We are the people governed by the State of New Hampshire RSA 652:15 – a group of people who perform the functions of registering voters and correcting the checklist in their town. You will usually see us sitting off to the side during Town Meetings and other elections.

We hold sessions at various times during the year to upgrade and to register new voters. You may also register with the Town Clerk during business hours. Same day registration has made things much easier than in the past when there were only specific days to register.

This year was a particularly busy year. Every ten years the supervisors of the checklist, by RSA 543:39, are required to re-register voters for the purpose of updating the checklist. Those not voting in any one of the following elections in 2000 - presidential primary election, state primary election, state general election, municipal election, school district election, special election or any municipal voting, including 1999 general election - will need to re-register to vote.

We mailed out over 300 letters regarding this, we got quite a few back with addressee unknown. This happens as some move away, and we are not notified if they have re-registered in another town. If you have been removed from the checklist because you failed to notify us that you wanted to remain on it, you may re-register when you come in to vote on Town Meeting Day.

If you are a new voter it is best that you come with some form of identification, such as your driver’s license, birth certificate or proof that you live in town, such as a light or telephone bill.

Another important thing to remember is that if you find that you are not going to be in the area to vote you may get an absentee ballot from the Town Clerk. You have to request an application from her, fill it out and mail it or bring it back in to her. Just remember that the absentee ballot has to be back in her office before 5:00 P.M. on the day of voting before the election.

In the year 2001, we sat 11 times, this included sittings for purging, school meetings, and town meetings.

If you have any questions, please feel free to ask any of us, and we will be more than glad to answer them. If we do not have an answer, we will do our best to find the answer for you.

We want you to know that you are always welcome, and please be assured “YOUR VOTE DOES COUNT”.

Supervisors of the Checklist,

Jim  
Sandra  
Mary Rose



## TOWN CLERK'S REPORT

	<u>1999</u>	<u>2000</u>	<u>2001</u>
<b>Registration of Motor Vehicles</b>			
Motor Vehicle Permit Fees Collected	\$429,078.00	\$470,346.00	\$493,921.00
Municipal Agent Fees Collected	7,686.00	7,776.00	8,010.00
Motor Vehicle Waste Fees	<u>10,294.00</u>	<u>10,577.00</u>	<u>11,024.00</u>
<b>Total Collected</b>	<u>\$447,058.00</u>	<u>\$488,699.00</u>	<u>\$512,955.00</u>
<b>Dog Licenses</b>	<u>\$4,372.50</u>	<u>\$4,432.00</u>	<u>\$4,333.50</u>
<b>Town Record Fees</b>			
Automobile Title Applications	1,470.00	1,588.00	1,714.00
Certified Copies of Vital Records	7,934.00	10,108.00	10,084.00
Filing, Terminating, & Searching UCC'S	3,561.75	4,314.50	3,043.25
Marriage Intentions	1,530.00	1,620.00	1,755.00
Recording Fees and Tax Liens	95.00	99.00	65.00
Licenses and Fees	<u>1,086.61</u>	<u>1,172.96</u>	<u>737.64</u>
<b>Total Collected</b>	<u>\$15,677.36</u>	<u>\$18,902.46</u>	<u>\$17,398.89</u>
<b>Total Remitted to Treasurer</b>	<u>\$467,107.86</u>	<u>\$512,033.46</u>	<u>\$534,687.39</u>
Number of motor vehicle permits issued	<u>4,092</u>	<u>4,167</u>	<u>4,236</u>

Respectfully submitted,

Jean E. Oleson, Town Clerk

The Town Clerk's office saw several changes in the year 2001. Town Manager Pat Kelly resigned and Joyce McGee was appointed Town Manager. Lisa Wade moved into Joyce's office and assumed the tax collecting duties as Deputy Tax Collector. The search was on for an Office Assistant/Deputy Town Clerk. Early in January 2002, Charity Blanchette was appointed to fill the position. We welcome Charity and are confident in her abilities.

Effective July 1, 2001, Town Clerks could no longer accept filings for UCC1 and UCC3s. These filings are now made with the New Hampshire Secretary of State, UCC Division. Town Clerks will still process Federal Tax Liens, State Tax Liens and Hospital Liens as well as UCC terminations and searches on UCCs filed prior to July 1, 2001. The Town of Lancaster will still receive revenue for UCCs filed with a Lancaster mailing address. These payments will come periodically throughout the year.

At the end of 2001, I attended a training session conducted by the Bureau of Vital Records. I am now able to process certified copies of birth, death, marriage records, and marriage licenses on-line with the State's central database. What is new for 2002? I am waiting for training to become a boat agent. I am also applying to become an OHRV registry agent.

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# Vachon, Clukay & Co., PC

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*Certified Public Accountants*

45 Market Street  
Manchester, New Hampshire 03101  
(603) 622-7070  
FAX: 622-1452

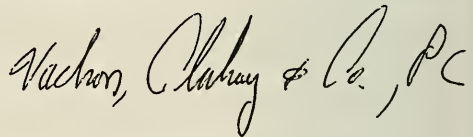
May 17, 2001

To the Board of Selectmen and Town Manager  
Town of Lancaster, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 2000, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town's compliance and on internal control over financial reporting in our report dated May 17, 2001. This letter does not affect that report or our report on the general purpose financial statements dated May 17, 2001.

Sincerely,

A handwritten signature in black ink that reads "Vachon, Clukay & Co., PC". The signature is written in a cursive, flowing style.

## COLLATERIALIZATION OF CASH DEPOSITS

### Observation

Town policies require that cash deposits in excess of federal depository insurance limits be collateralized or be transferred to the New Hampshire Public Deposit Investment Pool. The Town has collateral agreements with its banking institutions. We noted that for the entire month of December cash deposits exceeded insurance and collateral limits and were not transferred.

### Implication

The objectives of Town policies with respect to cash deposits may not be fulfilled.

### Recommendation

We urge Town officials to review the systems in place for monitoring of cash balances and make such revisions as necessary to insure that Town policies are executed.

## MANUAL CHECKS

### Observation

Our testing revealed that an average of twenty-seven manual checks were prepared each month. Several of these transactions could be automatically processed by the accounting system.

### Implication

Manual checks require additional processing time and increase the potential for error.

### Recommendation

We recommend that the accounting department examine its procedures which result in the preparation of manual checks in light of the capabilities of the Town accounting system. We believe that monthly manual checks could be reduced to an insignificant number by year end.

## DEPOSITS IN TRANSIT – OTHER TOWN ACCOUNTS

### Observation

The December 31 bank reconciliation contained deposits in transit from other Town accounts which were not made until February 26, 2001.

### Implication

Internal controls are weakened when there is not a timely cutoff of bookkeeping activity.

### Recommendation

We believe that interfund and Town account transfers should be settled within ten working days of year end. We also urge that the transfers be settled not less frequently than each quarter during the year.

## ACCOUNTING FOR CASH AND INVESTMENTS

### Observation

The Town has pooled its cash for major operating funds and accounts for the cash applicable to a specific fund as the cash balance in that fund. The Town establishes a separate fund to account for each individual investment.

### Implication

Additional effort may be required to process cash transactions and reconciliation may not be accomplished with maximum efficiency. An individual investment is not a fund for accounting purposes, the procedure requires monthly manual procedures, and requires an inordinate share of computer system resources.

### Recommendation

We urge accounting personnel to review policies with regard to accounting for cash and investments. Cash and investments can be accounted for in the general fund and the accounting system is capable of automatically allocating balances to the individual funds.

## ACCOUNTS RECEIVABLE

### Observation

The Town pays bills on behalf of other organizations such as the Col. Town Spending Committee, Safehaven, and Cemetery Trustees and records an account receivable. The accounting department does not timely bill these organizations for these payments.

### Implication

The Town's cash flow may be hindered and controls over the receivables may be weakened due to the passage of time.

### Recommendation

We recommend that accounting department revise procedures to require monthly or quarterly billings for the receivable.

## AUDIT ADJUSTMENTS

### Observation

Several of the audit adjustments from the prior year were not made on the Town's books. Certain adjustments were made after closing the books which were not included as part of the Town's final balances. This condition is a repeat finding.



**Implication**

Control over decision making information is potentially weakened as available fund balances per the books may not reflect audited fund balance.

**Recommendation**

We recommend the all potential audit adjustments be reviewed by accounting personnel and that any disagreements be resolved prior to report issuance. Entries make subsequent to the audit date should be segregated and included as part of the various documentation presented for audit.



Centennial Park

Photo by: Jill Brooks

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# Vachon, Clukay & Co., PC

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*Certified Public Accountants*

45 Market Street  
Manchester, New Hampshire 03101  
(603) 622-7070  
FAX: 622-1452

## INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager  
Town of Lancaster, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Lancaster, New Hampshire, as of and for the year ended December 31, 2000, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Lancaster, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As more fully described in Note 1, the general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group, which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

As described in Note 1, the Town has recognized tax revenues of \$360,735 in its General Fund which were not received in cash within sixty days of year end as required by generally accepted accounting principles (GASB Interpretation 3). Town officials believe, and we concur, that the application of this accounting principle, which would result in a decrease in the undesignated General Fund balance from \$1,170,665 to \$809,930, would give a misleading impression of the Town's ability to meet its current and future obligations.

In our opinion, except for the effect on the general purpose financial statements of the omission described in the third paragraph, the general purpose financial statements referred to above present fairly in all material respects the financial position of the Town of Lancaster, New Hampshire as of December 31, 2000, and the results of its operations and cash flows of its non-expendable trust funds for the year then ended in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements of the Town of Lancaster, New Hampshire, taken as a whole. The schedules listed as in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Lancaster, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the general purpose financial statements taken as a whole.

In accordance with *Government Auditing Standards*, we have also issued our report dated May 17, 2001, on our consideration of the Town of Lancaster, New Hampshire's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

*Hickson, Cliburn & Co., PC*

May 17, 2001



All Roads Lead to the Lancaster Fair

Photo by: Jill Brooks

**TAX COLLECTOR'S REPORT  
SUMMARY OF TAX ACCOUNTS**

Fiscal Year Ended December 31, 2001

For the Municipality of Lancaster

<b>DEBITS</b>	<u>Levy for 2001</u>	<u>Prior Levies</u>	
		<u>2000</u>	<u>1999 &amp; Prior</u>
<b><u>Uncollected taxes - beginning of year:</u></b>			
Property Taxes:		\$315,921.34	\$1,790.12
Land Use Change:		\$5,086.00	
Yield Taxes:		\$3,411.33	\$348.10
<b><u>Taxes Committed:</u></b>			
Property Taxes:	\$3,850,906.58		
Land Use Change:	\$9,017.00	\$3,012.00	
Yield Taxes:	\$2,322.60	\$29,536.22	
<b><u>Overpayment:</u></b>			
Property Taxes:	\$4,200.73	\$10.16	
	\$1,497.16		
Prepaid Taxes:	\$2,825.77	\$248.36	
<b><u>Interest:</u></b>			
Interest - Late Tax:	\$3,279.34	\$19,521.88	\$434.89
Yield Int.:		\$115.10	\$61.28
LUCT Int.:		\$196.40	
<b>TOTAL DEBITS</b>	<b><u>\$3,874,049.18</u></b>	<b><u>\$377,058.79</u></b>	<b><u>\$2,634.39</u></b>

(Report continued on next page...)



**TAX COLLECTOR'S REPORT  
SUMMARY OF TAX ACCOUNTS**

Fiscal Year Ended December 31, 2001

For the Municipality of Lancaster

<b>CREDITS</b>	<u>Levy for 2001</u>	<u>Prior Levies</u>	
		<u>2000</u>	<u>1999 &amp; Prior</u>
<b><u>Remitted to Treasurer:</u></b>			
Property Taxes:	\$3,567,720.76	\$313,582.59	\$1,565.11
Land Use Change:	\$5,500.00	\$8,098.00	
Yield Taxes:	\$2,322.60	\$32,192.10	\$348.10
Interest:	\$3,279.34	\$19,521.88	\$434.89
Yield Int.		\$115.10	\$61.28
LUCT Int.		\$196.40	
Prepaid Taxes:	\$1,873.49	\$101.08	
<b><u>Abatements Made:</u></b>			
Property Taxes:	\$4,460.54	\$1,271.94	
Land Use Change:	\$17.00		
Yield Taxes:		\$589.09	
<b><u>Uncollected Taxes -</u></b>			
<b><u>End of Year:</u></b>			
Property Taxes:	\$285,375.45	\$1,224.25	\$225.01
Land Use Change:	\$3,500.00		
Yield Taxes:		\$166.36	
<b>TOTAL CREDITS</b>	<b>\$3,874,049.18</b>	<b>\$377,058.79</b>	<b>\$2,634.39</b>

Respectfully submitted by: Joyce A. McGee  
Town Manager/Tax Collector

# TAX COLLECTOR'S REPORT

Fiscal Year Ended December 31, 2001

For the Municipality of Lancaster

## UTILITY ASSESSED VALUE - SUMMARY

Public Service of NH	\$5,233,000.00
Portland Pipeline Corp.	\$3,142,230.00
<b>Total Utilities</b>	<b>\$8,375,230.00</b>

## PROPERTY TAX EXEMPTIONS GRANTED

<b>Elderly Exemptions -2001</b>	<b>Actual Exemption Amt.</b>
15 at \$10,000	\$148,050.00
15 at \$15,000	\$225,000.00
14 at \$20,000	\$277,850.00
<b>Total Elderly Exemptions</b>	<b>\$650,900.00</b>

<b>Veteran's Exemptions -2001</b>	
5 at \$1,400	\$7,000.00
224 at \$100	\$22,400.00
<b>Total Veteran's Exemptions</b>	<b>\$29,400.00</b>

## CURRENT USE REPORT

### Total # Acres Receiving Current Use Assessment:

Farmland	4145.90
Forest Land	11524.58
Forest Land with Documented Stewardship	7799.65
Unproductive	237.95
Wet Land	389.51
<b>TOTAL <u>ACRES</u></b>	<b>24,097.59</b>

### TOTAL # OF PARCELS IN CURRENT USE

764

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

Respectfully submitted by the Board of Selectmen:  
Christopher S. Parker  
Bruce Hutchings  
Linda E. Hutchins

**TAX COLLECTOR'S REPORT  
SUMMARY OF TAX LIEN ACCOUNTS**

Fiscal Year Ended December 31, 2001  
For the Municipality of Lancaster

<b>DEBITS</b>	<u>Last Year's Levy</u>	<u>Prior Levies</u>	
	<u>2000</u>	<u>1999</u>	<u>1998 &amp; Prior</u>
Unredeemed Liens			
Balance at Beg. of Fiscal Year:		\$92,691.62	\$127,027.25
Liens Executed During Fiscal Year:	\$123,017.29		
Interest & Cost:	\$2,057.22	\$8,512.27	\$27,900.23
<b>TOTAL DEBITS</b>	<b><u>\$125,074.51</u></b>	<b><u>\$101,203.89</u></b>	<b><u>\$154,927.48</u></b>

<b>CREDITS</b>	<u>Last Year's Levy</u>	<u>Prior Levies</u>	
<u>Remitted to Treasurer</u>	<u>2000</u>	<u>1999</u>	<u>1998 &amp; Prior</u>
Redemptions:	\$39,830.08	\$32,057.13	\$74,521.55
Interest & Cost:	\$2,057.22	\$8,512.27	\$27,686.48
Abatements:		\$59.00	
Liens Deeded to Municipality:	\$3,989.04	\$2,756.19	\$4,106.65
Unredeemed Liens Balance End of Yr.:	\$79,198.17	\$57,819.30	\$48,612.80
<b>TOTAL CREDITS</b>	<b><u>\$125,074.51</u></b>	<b><u>\$101,203.89</u></b>	<b><u>\$154,927.48</u></b>

Submitted by: Joyce A. McGee  
Town Manager/Tax Collector

**TAX COLLECTOR'S REPORT  
SUMMARY OF WATER & SEWER ACCOUNTS**

Fiscal Year Ended December 31, 2001

For the Municipality of Lancaster

<b>DEBITS</b>	<b><u>WATER</u></b>	<b><u>SEWER</u></b>
Uncollected as of 12/31/00	\$31,996.60	\$29,946.44
Jobs	\$151.33	
1st Half Commitment	\$118,863.30	\$99,723.53
2nd Half Commitment	\$121,481.90	\$102,751.03
Added Names	\$1,317.65	\$2,281.77
Refund	\$249.89	\$0.00
Jobs	\$1,749.63	\$4,168.00
Interest Collected	\$2,304.47	\$2,341.70
	<hr/>	
<b>TOTAL DEBITS</b>	<b><u>\$278,114.77</u></b>	<b><u>\$241,212.47</u></b>

**CREDITS**

Remittance to Treasurer	\$240,484.32	\$203,265.44
Jobs	\$1,606.03	\$4,168.00
Adjustments	\$2,445.00	\$2,656.92
Interest Collected	\$2,304.47	\$2,341.70
Abatements	\$982.50	\$632.47
Jobs	\$31.33	
Uncollected as of 12/31/00	\$29,901.28	\$28,059.10
Jobs	\$263.60	
Prepaid Prior Year	\$96.24	\$88.84
	<hr/>	
<b>TOTAL CREDITS</b>	<b><u>\$278,114.77</u></b>	<b><u>\$241,212.47</u></b>

Respectfully submitted by: Joyce A. McGee  
Town Manager/Tax Collector



**DEPARTMENT OF REVENUE ADMINISTRATION**  
Municipal Services Division

**2001 Tax Rate Calculation**

**TOWN/CITY: Lancaster**

Gross Appropriations	4,139,883
Less: Revenues	3,053,718
Less: Shared Revenues	32,853
Add: Overlay	69,931
War Service Credits	29,400

Net Town Appropriation	1,152,643
Special Adjustment	0

Approved Town/City Tax Effort	1,152,643
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**TOWN RATE**  
8.65

**SCHOOL PORTION**

Net Local School Budget (Gross Approp. - Revenue)	0
Regional School Apportionment	4,322,558
Less: Adequate Education Grant	(2,149,782)
State Education Taxes	(841,710)

Approved School(s) Tax Effort	1,331,066
-------------------------------	-----------

**LOCAL SCHOOL RATE**  
9.98

**STATE EDUCATION TAXES**

Equalized Valuation(no utilities) x	\$6.60
127,531,835	841,710
Divide by Local Assessed Valuation (no utilities)	
124,936,788	
Excess State Education Taxes to be Remitted to State	
Pay to State →	0

**STATE SCHOOL RATE**  
6.74

**COUNTY PORTION**

Due to County	557,029
Less: Shared Revenues	(6,192)

Approved County Tax Effort	550,837
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**COUNTY RATE**  
4.13

<b>TOTAL RATE</b> 29.50
----------------------------

Total Property Taxes Assessed	3,876,256
Less: War Service Credits	(29,400)
Add: Village District Commitment(s)	0
<b>Total Property Tax Commitment</b>	<b>3,846,856</b>

**PROOF OF RATE**

Net Assessed Valuation		Tax Rate	Assessment
State Education Tax (no utilities)	124,936,788	6.74	841,710
All Other Taxes	133,312,018	22.76	3,034,546
			3,876,256

**TOWN OF LANCASTER  
TAX RATES**

<u>YEAR</u>	<u>TOTAL</u>	<u>TOWN</u>	<u>COUNTY</u>	<u>SCHOOL</u>	<u>STATE</u>
1960	\$4.40				
1961	\$4.35				
1962	\$4.35	\$1.79	\$2.31	\$0.25	
1963	\$4.82	\$1.95	\$2.61	\$0.26	
1964	\$5.35	\$1.79	\$3.27	\$0.29	
1965	\$2.90	\$1.10	\$1.57	\$0.23	
1966	\$3.80	\$0.98	\$2.63	\$0.19	
1967	\$4.64	\$1.28	\$3.14	\$0.22	
1968	\$4.64	\$1.31	\$3.08	\$0.25	
1969	\$5.08	\$1.32	\$3.51	\$0.25	
1970	\$5.12	\$1.51	\$3.34	\$0.27	
1971	\$5.90	\$1.44	\$4.19	\$0.27	
1972	\$3.57	\$0.87	\$2.53	\$0.17	
1973	\$3.66	\$0.84	\$2.63	\$0.19	
1974	\$3.93	\$1.08	\$2.70	\$0.15	
1975	\$4.10	\$1.04	\$2.90	\$0.16	
1976	\$4.55	\$1.27	\$3.07	\$0.21	
1977	\$4.60	\$1.02	\$3.29	\$0.29	
1978	\$5.30	\$1.27	\$3.83	\$0.20	
1979	\$5.45	\$1.36	\$3.75	\$0.34	
1980	\$6.03	\$1.60	\$4.09	\$0.34	
1981	\$6.27	\$1.56	\$4.24	\$0.47	
1982	\$7.37	\$1.97	\$4.82	\$0.58	
1983	\$7.92	\$1.43	\$5.90	\$0.59	
1984	\$7.26	\$1.22	\$5.46	\$0.58	
1985	\$6.78	\$1.27	\$4.88	\$0.63	
1986	\$7.07	\$1.43	\$5.07	\$0.57	
1987	\$6.52	\$1.88	\$3.82	\$0.82	
1988	\$17.05	\$5.46	\$2.33	\$9.26	Re-evaluation
1989	\$21.10	\$5.52	\$2.54	\$13.04	
1990	\$23.05	\$5.58	\$2.30	\$15.17	
1991	\$22.20	\$6.25	\$2.42	\$13.53	
1992	\$24.18	\$6.24	\$2.74	\$15.20	
1993	\$30.78	\$7.66	\$3.48	\$19.64	Trend Factoring
1994	\$30.34	\$7.63	\$2.93	\$19.78	
1995	\$30.34	\$7.63	\$3.24	\$19.47	
1996	\$32.10	\$8.15	\$3.50	\$20.45	
1997	\$34.85	\$8.22	\$3.86	\$22.77	
1998	\$34.85	\$8.20	\$3.91	\$22.74	
1999	\$26.70	\$8.87	\$3.98	\$7.01	\$6.84
2000	\$29.24	\$8.58	\$3.78	\$10.11	\$6.77
2001	\$29.50	\$8.65	\$4.13	\$9.98	\$6.74

**TAX YEAR 2001  
SUMMARY INVENTORY OF VALUATION**

**Value of Land Only**

Current Use	\$2,863,924.00	
Residential	\$27,123,714.00	
Commercial/Industrial	<u>\$9,754,450.00</u>	
<b>TOTAL OF TAXABLE LAND</b>		<b>\$39,742,088.00</b>
Tax Exempt & Non-Taxable	\$6,110,969.00	

**Value of Buildings Only**

Residential	\$62,040,400.00	
Manufactured Housing	\$1,989,850.00	
Commercial/Industrial	<u>\$21,903,400.00</u>	
<b>TOTAL OF TAXABLE BUILDINGS</b>		<b>\$85,933,650.00</b>
Tax Exempt & Non-Taxable	\$19,923,775.00	

<b>PUBLIC UTILITIES</b>		<u><b>\$8,375,230.00</b></u>
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<b>VALUATION BEFORE EXEMPTIONS</b>		<b>\$134,050,968.00</b>
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Blind Exemption (5)	\$73,400.00	
Elderly Exemption (44)	\$650,900.00	
Solar/Windpower (3)	<u>\$14,650.00</u>	

<b>LESS AMOUNT OF EXEMPTIONS</b>		<u><b>(\$738,950.00)</b></u>
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<b>NET VALUATION ON WHICH THE TAX RATE IS COMPUTED</b>		<b>\$133,312,018.00</b>
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<b>LESS PUBLIC UTILITIES</b>		<u><b>(\$8,375,230.00)</b></u>
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<b>NET VALUATION WITHOUT UTILITIES ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED</b>		<u><u><b>\$124,936,788.00</b></u></u>
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Submitted by: Joyce A. McGee  
Town Manager/Tax Collector

## Schedule of Town Property

The values shown are not intended to be true values, some are cost basis and others are estimates, used for prior specific purposes:

### Description

Town Hall, Fire Station, Highway Garage – L/B (P11-3)	\$ 907,000.00
Police Station – L/B (P11-31)	92,350.00
Lancaster EMS Building – L/B	24,700.00
Weeks Memorial Library – L/B (P6-1)	266,350.00
Canal Street – L/O (P7-19)	14,750.00
Prospect Street – L/B (R10-41)	29,500.00
Welcome Center, Canal Street – L/B (P7-5)	20,850.00
Old Courthouse, Main Street – L/B (P6-3)	567,750.00
Off Pleasant Valley Road (Water Project) – L/O (R13-27)	3,150.00
Off Pleasant Valley Road (Water Project) – (R13-26)	3,400.00
Martin Meadow Pond Public Access – (R26-27)	19,000.00
Main Street, Parking Lot – (P7-4)	55,200.00
Drew Park (P7-85)	51,650.00
Bunker Hill Street, Parking Lot – (P7-44)	33,750.00
Col. Town Community Camp – (R13-2)	83,750.00
Recreation Lands & Buildings – Col. Town	307,700.00
Cross Park – L/O (P6-48)	34,300.00
Main Street, #458 – (P1-4)	16,300.00
Water Street, #121, Sewage Plant & Line (R9-68)	2,698,000.00
Water Street, Lagoon & Chlorine Bay (R9-65)	128,650.00
Off e/s Route #3-S along Old Martin Meadow Pond Road (R23-15)	1,750.00
Ice Retention Structure – L/O (P12-23)	3,600.00
Israel River Island – L/O (R4-6)	3,650.00
Off Main Street – L/O (R4-8)	22,350.00
Causeway Street – L/O (R5-1)	92,250.00
Soldiers' Park – (P11-35)	35,400.00
Sand Street, L/O (P5-34A)	3,700.00
North off Summer Street, L/O (P5-40A)	350.00
Route #135 – L/O (R21-10D)	4,400.00
School Street – L/O (P7-1)	5,550.00
Main Street, #673 – (R1-17)	153,400.00
Industrial Park	428,400.00

### Land acquired through Tax Collector's Deeds:

Causeway Street – L/O, 3 lots (P2-24, 25, 26)	1,050.00
Depot Street, #50 – B/O (P5-A-1)	16,400.00
Garland Road – L/B (R12-10)	24,650.00
Garland Road, #205 – L/B (R12-23)	85,150.00
Grange Road – L/B (R11-8B)	19,100.00
Grange Road – L/O (R11-50)	23,100.00
Grange Road, #55 – (R11-50-1)	23,200.00
Grange Road – L/O (R11-50-2)	16,100.00
Grange Road – (R6-19)	2,600.00
Grange Road – (R11-26)	12,900.00
Grange Road – (R11-14)	6,600.00
Holton Park – (P14-5A)	3,450.00
Holton Park – L/O (P14-29)	8,150.00
Main Street – L/O (R1-48)	3,250.00
Middle Street – L/B (P7-70)	15,300.00
Page Hill – (R3-4)	20,400.00
Riverside Drive – (R10-27)	14,650.00



# Inventory of Municipal Equipment

## HIGHWAY

1964 Culvert Thawing Machine  
1965 Joy Compressor  
1966 General Utility Trailer  
1978 Steam Thawing Unit-Lookout Boiler  
1983 Gilson Mower  
1985 Eager Beaver Roller SRH300  
1989 Mobil Street Sweeper  
1989 International Dump Truck  
1990 Bolens Mower  
1990 Ford L8000 Dump Truck w/Plow  
1992 John Deere Loader/Backhoe 310D  
1992 Bombardier Sidewalk  
    Plow/Sander/Sweeper/Snow Blower  
1992 Compactor  
1993 Swenson Materials Body Spreader  
1993 Homemade Utility Trailer  
1995 Caterpillar 120G Road Grader  
1995 International Dump Truck w/Plow  
1995 Swenson Spreader  
1996 Everest 11' Power Angle Plow  
1997 Case Loader 621BXT  
1997 Adjustable Loader Forks  
1998 Troy-Bilt GTX16 Lawn Mower  
2000 Mack Dump w/Plow  
2000 Swenson Material Body Spreader  
2001 Ford F550 w/Plow and Inbody Sander  
2001 Line Striper

## POLICE DEPARTMENT

2000 Ford Crown Victoria – Cruiser  
2001 Ford Crown Victoria – Cruiser

## FIRE DEPARTMENT

1930 Hose Cart  
1934 Maxim Pumper  
1968 Thibault 100' Aerial Ladder Truck  
1978 Mack-Boyer Pumper (Universal)  
1986 International Tanker  
1989 Spartan E-One Pumper  
1989 GMC Med. Duty Wheeled Coach

## LANCASTER EMS

1985 Chevrolet 1-ton Flatbed  
1994 Pace American 14' enclosed trailer  
1997 Freightliner Medium-duty  
    McCoyMiller Ambulance  
1998 Fore E350 mini-modular  
    McCoyMiller Ambulance  
2001 Ford E350 mini-modular  
    McCoyMiller Ambulance

## WATER & SEWER

1992 Ford F250 Pickup  
1994 Power Jet Sewer Machine  
1994 Trence Box  
1995 Load Rite Trailer  
2000 Ford F350 Pickup and Mechanic's  
    Body

## TRANSFER STATION

1985 John Deere Loader 544C  
1995 Bobcat Skidsteer  
- Utility Trailer w/Homemade Box  
- 3 Balers

# TOWN ACCOUNTANT'S REPORT

## Town of Lancaster--General Fund

Balance--January 1, 2001	\$773,410.58
Receipts	7,391,146.14
	\$8,164,556.72
Expenditures	(8,129,006.21)
Balance--December 31, 2001	\$35,550.51

## Town of Lancaster--Sweeper Fund

Balance--January 1, 2001	\$1,074.83
Receipts	\$41.11
	\$1,115.94
Expenditures	\$0.00
Balance--December 31, 2001	\$1,115.94

## Town of Lancaster--Motor Vehicle Waste Fees Fund

Balance--January 1, 2001	\$1,215.96
Receipts	9,178.84
	\$10,394.80
Expenditures	(\$7.00)
Balance--December 31, 2001	\$10,387.80

## Lancaster Municipal Cemeteries

Balance--January 1, 2001	\$20,623.54
Receipts	35,342.16
	\$55,965.70
Expenditures	\$0.00
Balance--December 31, 2001	\$55,965.70

Lancaster Conservation Commission (Investment)

Balance--January 1, 2001	\$11,581.98
Receipts	1,909.39
	<hr/>
	\$13,491.37
Expenditures	0.00
	<hr/>
Balance--December 31, 2001	<u><u>\$13,491.37</u></u>

Town of Lancaster--Payroll

Balance--January 1, 2001	\$5,726.40
Receipts	1,244,951.22
	<hr/>
	\$1,250,677.62
Expenditures	(1,246,086.11)
	<hr/>
Balance--December 31, 2001	<u><u>\$4,591.51</u></u>

William D. Weeks Memorial Library

Balance--January 1, 2001	\$9,932.93
Receipts	\$6,093.03
	<hr/>
	\$16,025.96
Expenditures	\$0.00
	<hr/>
Balance--December 31, 2001	<u><u>\$16,025.96</u></u>

Town of Lancaster--Slow Sand Filtration Improvement/  
Water Meter Project/Rural Development

Balance--January 1, 2001	\$1,031.69
Receipts	11.24
	<hr/>
	\$1,042.93
Expenditures	\$0.00
	<hr/>
Balance--December 31, 2001	<u><u>\$1,042.93</u></u>

Town of Lancaster--CEDC Building

Balance--January 1, 2001	\$15.00
Receipts	78,701.00
	<u>\$78,716.00</u>
Expenditures	(78,716.00)
Balance--December 31, 2001	<u><u>\$0.00</u></u>

Town of Lancaster--Water Projects (Investment)

Balance--January 1, 2001	\$1,673.92
Receipts	\$63.74
	<u>\$1,737.66</u>
Expenditures	\$0.00
Balance--December 31, 2001	<u><u>\$1,737.66</u></u>

Town of Lancaster--Motor Vehicle Waste Fees Fund (Investment)

Balance--January 1, 2001	\$54,953.26
Receipts	\$1,499.69
	<u>\$56,452.95</u>
Expenditures	(\$20,000.00)
Balance--December 31, 2001	<u><u>\$36,452.95</u></u>

Town of Lancaster--General Fund (Investment)

Balance--January 1, 2001	\$1,037,094.57
Receipts	\$1,690,863.67
	<u>\$2,727,958.24</u>
Expenditures	(\$1,400,000.00)
Balance--December 31, 2001	<u><u>\$1,327,958.24</u></u>

Town of Lancaster--Safe Haven (Investment)

Balance--January 1, 2001	\$7,037.96
Receipts	\$268.35
	<u>\$7,306.31</u>
Expenditures	\$0.00
Balance--December 31, 2001	<u><u>\$7,306.31</u></u>



**TOWN OF LANCASTER**

FINANCIAL REPORT

FOR THE YEAR ENDED DECEMBER 31, 2001

<u>SUMMARY OF REVENUES:</u>	<u>Appropriation</u>	<u>Year-To-Date</u>	<u>Encumbrances</u>	<u>Under</u>	<u>Over</u>
Taxes	\$119,289.00	\$4,143,677.00			(\$4,024,388.00)
Intergovernmental Revenues	\$213,692.00	\$369,273.03			(\$155,581.03)
Income From Departments	\$1,651,937.00	\$1,656,021.03			(\$4,084.03)
Miscellaneous Revenues	\$1,068,800.00	\$909,117.39		\$159,682.61	
<b>Total Revenues</b>	<u>\$3,053,718.00</u>	<u>\$7,078,088.45</u>		<u>\$159,682.61</u>	<u>(\$4,184,053.06)</u>

<u>SUMMARY OF EXPENDITURES:</u>	<u>Appropriation</u>	<u>Year-To-Date</u>	<u>Encumbrances</u>	<u>Under</u>	<u>Over</u>
General Government	\$650,450.00	\$619,941.06	\$33,512.00	\$35,118.61	(\$38,121.67)
Public Safety	\$779,368.00	\$732,865.08	\$11,334.00	\$35,168.92	\$0.00
Highways & Streets	\$462,720.00	\$444,845.48	\$9,300.00	\$8,574.52	\$0.00
Solid Waste, Water & Sanitation Depts	\$744,627.00	\$662,253.58	\$34,067.00	\$48,961.76	(\$655.34)
Health	\$24,609.00	\$24,961.98	\$0.00	\$110.00	(\$462.98)
Welfare	\$39,100.00	\$43,017.37	\$0.00	\$0.00	(\$3,917.37)
Culture & Recreation	\$397,708.75	\$381,617.94	\$13,310.00	\$2,780.81	\$0.00
Debt Service	\$1,000.00	\$0.00	\$0.00	\$1,000.00	\$0.00
Capital Outlay & Special Projects	\$919,800.00	\$748,446.33	\$244,068.43	\$28,101.34	(\$100,816.10)
Capital Reserve Funds	\$125,000.00	\$125,000.00	\$0.00	\$0.00	\$0.00
Interfund Operating Transfers Out	\$0.00	\$124,083.80	\$0.00	\$0.00	(\$124,083.80)
Payments To Other Governments	\$0.00	\$2,763,266.00	\$0.00	\$0.00	(\$2,763,266.00)
<b>Total Expenditures</b>	<u>\$4,144,382.75</u>	<u>\$6,670,298.62</u>	<u>\$345,591.43</u>	<u>\$159,815.96</u>	<u>(\$3,031,323.26)</u>

<u>DETAILED STATEMENT OF REVENUES</u>	<u>Appropriation</u>	<u>Year-To-Date</u>	<u>Encumbrances</u>	<u>Under</u>	<u>Over</u>
<b>From Local Taxes:</b>					
Property Taxes	\$0.00	\$4,029,277.22			(\$4,029,277.22)
Payment in lieu of taxes	\$13,239.00	\$1,499.00		\$11,740.00	
Miscellaneous Taxes	\$46,050.00	\$51,035.92			(\$4,985.92)
Interest & Penalties on Taxes	\$60,000.00	\$61,864.86			(\$1,864.86)
<b>Total Taxes</b>	<u>\$119,289.00</u>	<u>\$4,143,677.00</u>		<u>\$11,740.00</u>	<u>(\$4,036,128.00)</u>

<b>Intergovernmental Revenues:</b>					
Shared Revenue Block Grants	\$40,329.00	\$79,374.00			(\$39,045.00)
Highway Block Grants	\$84,002.00	\$84,001.65		\$0.35	
State & Federal Forest Lands	\$1,436.00	\$1,435.50		\$0.50	
Railroad Tax	\$2,453.00	\$2,453.03			(\$0.03)
Rooms & Meals Tax	\$85,472.00	\$85,471.96		\$0.04	
Emergency Management	\$0.00	\$0.00			
Interpretive Center Grant	\$0.00	\$89,180.93			(\$89,180.93)
Project Impact	\$0.00	\$27,355.96			(\$27,355.96)
<b>Total Intergovernmental Revenues</b>	<u>\$213,692.00</u>	<u>\$369,273.03</u>		<u>\$0.89</u>	<u>(\$155,581.92)</u>

**Income From Departments:**

Motor Vehicle Permits Fees	\$500,000.00	\$495,396.00	\$4,604.00	
Town Clerk Fees	\$18,000.00	\$20,897.39		(\$2,897.39)
Town Office Revenues	\$9,250.00	\$16,679.26		(\$7,429.26)
Planning & Zoning	\$2,500.00	\$3,263.10		(\$763.10)
Police Department	\$27,550.00	\$36,578.45		(\$9,028.45)
Ambulance	\$200,000.00	\$214,597.51		(\$14,597.51)
Health Department	\$600.00	\$697.85		(\$97.85)
Fire Department	\$12,000.00	\$34,248.83		(\$22,248.83)
Highways & Streets	\$8,000.00	\$8,518.97		(\$518.97)
Solid Waste Disposal/Transfer Station	\$44,800.00	\$50,592.60		(\$5,792.60)
Pay-As-You-Throw Bags	\$75,000.00	\$71,840.00	\$3,160.00	
Water Department	\$321,891.00	\$280,085.74	\$41,805.26	
Sanitation Department	\$221,786.00	\$209,775.14	\$12,010.86	
Lancaster Municipal Cemeteries	\$32,220.00	\$35,317.16		(\$3,097.16)
William D. Weeks Memorial Library	\$6,900.00	\$6,093.03	\$806.97	
Col. Town Spending Committee	\$171,440.00	\$171,440.00		
<b>Total Income From Departments</b>	<b>\$1,651,937.00</b>	<b>\$1,656,021.03</b>	<b>\$62,387.09</b>	<b>(\$66,471.12)</b>

**Miscellaneous Revenues:**

Insurance	\$25,000.00	\$20,273.59	\$4,726.41	
Interest	\$50,000.00	\$42,964.36	\$7,035.64	
Notes & Bonds	\$0.00	\$0.00		
Sale of Town Property	\$8,000.00	\$11,533.03		(\$3,533.03)
Capital Reserve Funds	\$235,800.00	\$84,346.41	\$151,453.59	
<b>Total Miscellaneous Revenues</b>	<b>\$318,800.00</b>	<b>\$159,117.39</b>	<b>\$163,215.64</b>	<b>(\$3,533.03)</b>

<b>Fund Balance</b>	<b>\$750,000.00</b>	<b>\$750,000.00</b>		
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<b>TOTAL REVENUES</b>	<b><u>\$3,053,718.00</u></b>	<b><u>\$7,078,088.45</u></b>	<b><u>\$237,343.62</u></b>	<b><u>(\$4,261,714.07)</u></b>
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**DETAILED STATEMENT OF EXPENDITURES:**

	<u>Appropriation</u>	<u>Year-To-Date</u>	<u>Encumbrances</u>	<u>Under</u>	<u>Over</u>
<b>General Government:</b>					
Executive	\$52,700.00	\$53,042.21			(\$342.21)
Election, Registration & Vital	\$34,610.00	\$33,679.23		\$930.77	
Financial Administration	\$139,920.00	\$129,259.76	\$6,400.00	\$4,260.24	
Project Impact	\$0.00	\$30,733.97	\$4,412.00		(\$35,145.97)
Special Grants	\$0.00	\$2,530.00			(\$2,530.00)
Legal Expenses	\$15,000.00	\$15,103.49			(\$103.49)
Personnel Administration	\$202,250.00	\$193,745.78		\$8,504.22	
Planning & Zoning	\$23,100.00	\$9,342.48	\$7,500.00	\$6,257.52	
Old Courthouse	\$18,000.00	\$15,471.80		\$2,528.20	
General Government Buildings	\$38,300.00	\$30,245.19	\$6,000.00	\$2,054.81	
Lancaster Municipal Cemeteries	\$36,220.00	\$35,279.96	\$200.00	\$740.04	
Insurance & Bonds	\$70,800.00	\$52,278.45	\$9,000.00	\$9,521.55	
Advertising & Regional Association	\$19,550.00	\$19,228.74		\$321.26	
<b>Total General Government</b>	<b>\$650,450.00</b>	<b>\$619,941.06</b>	<b>\$33,512.00</b>	<b>\$35,118.61</b>	<b>(\$38,121.67)</b>

<b>Public Safety:</b>					
Police Department	\$375,378.00	\$354,367.71	\$1,000.00	\$20,010.29	
Ambulance	\$283,450.00	\$263,341.71	\$10,334.00	\$9,774.29	
Fire Department	\$120,540.00	\$115,155.66		\$5,384.34	
<b>Total Public Safety</b>	<b>\$779,368.00</b>	<b>\$732,865.08</b>	<b>\$11,334.00</b>	<b>\$35,168.92</b>	<b>\$0.00</b>
<b>Highways And Streets:</b>					
Highways & Streets	\$429,720.00	\$413,969.04	\$9,300.00	\$6,450.96	
Street Lighting	\$32,000.00	\$30,173.95		\$1,826.05	
Parking Meters	\$1,000.00	\$702.49		\$297.51	
<b>Total Highways And Streets</b>	<b>\$462,720.00</b>	<b>\$444,845.48</b>	<b>\$9,300.00</b>	<b>\$8,574.52</b>	<b>\$0.00</b>
<b>Solid Waste, Water And Sanitation Departments:</b>					
Solid Waste Collection	\$23,000.00	\$21,010.00		\$1,990.00	
Solid Waste--MSW	\$79,900.00	\$78,837.22		\$1,062.78	
Solid Waste--CD	\$98,050.00	\$98,705.34			(\$655.34)
Water Department	\$321,891.00	\$262,306.23	\$29,000.00	\$30,584.77	
Sanitation Department	\$221,786.00	\$201,394.79	\$5,067.00	\$15,324.21	
<b>Total Solid Waste, Water &amp; Sanitation Depts</b>	<b>\$744,627.00</b>	<b>\$662,253.58</b>	<b>\$34,067.00</b>	<b>\$48,961.76</b>	<b>(\$655.34)</b>
<b>Health Administration:</b>					
Health Officer & Expenses	\$1,250.00	\$1,712.98			(\$462.98)
Animal Control	\$2,450.00	\$2,340.00		\$110.00	
Health Agencies & Hospitals	\$20,909.00	\$20,909.00			
<b>Total Health Administration</b>	<b>\$24,609.00</b>	<b>\$24,961.98</b>		<b>\$110.00</b>	<b>(\$462.98)</b>
<b>Welfare:</b>					
Town Welfare	\$27,000.00	\$30,917.37			(\$3,917.37)
Community Action Program	\$4,000.00	\$4,000.00			
North Country Elderly Program	\$3,500.00	\$3,500.00			
Caleb Group	\$3,200.00	\$3,200.00			
American Red Cross	\$1,400.00	\$1,400.00			
<b>Total Welfare</b>	<b>\$39,100.00</b>	<b>\$43,017.37</b>		<b>\$0.00</b>	<b>(\$3,917.37)</b>
<b>Culture And Recreation:</b>					
Col. Town--Water	\$2,500.00	\$2,427.64		\$72.36	
Col. Town--Sewer	\$2,500.00	\$1,621.11		\$878.89	
Skating Rink	\$1,000.00	\$1,000.00			
Col. Town--Roof Replacement	\$25,000.00	\$25,000.00			
Col. Town Spending Committee	\$171,440.00	\$171,440.00			
Mt. Prospect Ski Club	\$1,500.00	\$0.00		\$1,500.00	
Park Maintenance	\$5,000.00	\$4,824.00		\$176.00	
Patriotic Purposes	\$500.00	\$500.00			
Town Events	\$3,000.00	\$2,400.83	\$500.00	\$99.17	
Mt. Washington Regional Airport	\$2,637.75	\$2,637.75			
William D. Weeks Memorial Library	\$182,631.00	\$169,766.61	\$12,810.00	\$54.39	
<b>Total Culture And Recreation</b>	<b>\$397,708.75</b>	<b>\$381,617.94</b>	<b>\$13,310.00</b>	<b>\$2,780.81</b>	<b>\$0.00</b>

**Debt Service:**

Long Term Notes & Bonds--Principal & Interest	\$0.00	\$0.00		
Interest--Tax Anticipation Note	\$1,000.00	\$0.00	\$1,000.00	
<b>Total Debt Service</b>	<u>\$1,000.00</u>	<u>\$0.00</u>	<u>\$1,000.00</u>	<u>\$0.00</u>

**Capital Outlays & Special Projects:**

Propane Leak	\$0.00	\$4,574.30		(\$4,574.30)
Recycling/Transfer Station	\$2,500.00	\$2,699.17		(\$199.17)
GIS	\$4,000.00	\$4,000.00		
Ambulance--New Building	\$500,000.00	\$497,742.77	\$2,257.23	
Sanitation--Auger	\$50,000.00	\$0.00	\$50,000.00	
Canaan Hydro/Electric Study	\$5,000.00	\$0.00	\$5,000.00	
Bridge Replacement	\$100,000.00	\$0.00	\$100,000.00	
Sidewalk Plow Snowblower	\$5,800.00	\$5,949.41		(\$149.41)
Truck with Plow	\$60,000.00	\$58,397.00		\$1,603.00
Gazebo & Electrical Lines	\$5,000.00	\$4,588.87	\$400.00	\$11.13
Sidewalk Construction	\$10,000.00	\$0.00	\$10,000.00	
Road Construction	\$50,000.00	\$34,567.74	\$15,221.20	\$211.06
Israel River Crib Dam Reimbursement	\$30,000.00	\$4,434.83		\$25,565.17
Holton Park Booster/Pump	\$50,000.00	\$3,310.00	\$46,690.00	
Catch Basin Replacement	\$1,500.00	\$0.00	\$1,500.00	
Energy Improvement	\$20,000.00	\$7,639.02	\$12,000.00	\$360.98
Trash Containers	\$6,000.00	\$4,650.00	\$1,000.00	\$350.00
Ambulance--New Equipment	\$20,000.00	\$20,000.00		
Ground Tests	\$0.00	\$439.80		(\$439.80)
Oil Tanks	\$0.00	\$3,457.38		(\$3,457.38)
Old Cog Shop (Interpretive Center)	\$0.00	\$91,996.04		(\$91,996.04)
<b>Total Capital Outlay &amp; Special Projects</b>	<u>\$919,800.00</u>	<u>\$748,446.33</u>	<u>\$244,068.43</u>	<u>\$28,101.34</u> <u>(\$100,816.10)</u>

**Capital Reserve Funds:**

CRF--Highway Department	\$20,000.00	\$20,000.00		
CRF--Fire Department	\$20,000.00	\$20,000.00		
CRF--Town Re-Evaluation	\$20,000.00	\$20,000.00		
CRF--Landfill Close-out	\$25,000.00	\$25,000.00		
CRF--Bridges	\$25,000.00	\$25,000.00		
CRF--SWD/Pay-As-You-Throw Program	\$10,000.00	\$10,000.00		
CRF--Col. Town Spending Committee/Property	\$5,000.00	\$5,000.00		
<b>Total Capital Reserve Funds</b>	<u>\$125,000.00</u>	<u>\$125,000.00</u>		<u>\$0.00</u> <u>\$0.00</u>

**Interfund Transfers Out:**

Tax Lien Accounts	\$0.00	\$124,083.80		(\$124,083.80)
Tax Anticipation Note	\$0.00	\$0.00		
<b>Total Interfund Transfers Out</b>	<u>\$0.00</u>	<u>\$124,083.80</u>		<u>\$0.00</u> <u>(\$124,083.80)</u>

**Payments To Other Governments:**

Coos County	\$0.00	\$557,029.00		(\$557,029.00)
White Mountains Regional School District	\$0.00	\$2,196,858.00		(\$2,196,858.00)
State of New Hampshire	\$0.00	\$9,379.00		(\$9,379.00)
<b>Total Payments To Other Governments</b>	<u>\$0.00</u>	<u>\$2,763,266.00</u>		<u>\$0.00</u> <u>(\$2,763,266.00)</u>

<b>TOTAL EXPENDITURES</b>	<u>\$4,144,382.75</u>	<u>\$6,670,298.62</u>	<u>\$345,591.43</u>	<u>\$159,815.96</u> <u>(\$3,031,323.26)</u>
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## STATEMENT OF BOND DEBT

**WATER FILTRATION PLANT**

4.5 percent

Amount of Original Note

\$2,000,000.00

Payable to: Rural Community Economic Development

<b><u>Maturities</u></b>	<b><u>Principal</u></b>	<b><u>Interest</u></b>
June 2002	46,183.00	80,877.00
June 2003	48,262.00	78,798.00
June 2004	50,434.00	76,626.00
June 2005	52,703.00	74,357.00
June 2006	55,075.00	71,985.00
June 2007	57,553.00	69,507.00
June 2008	60,143.00	66,917.00
June 2009	62,849.00	64,211.00
June 2010	65,678.00	61,382.00
June 2011	68,633.00	58,427.00
June 2012	71,722.00	55,338.00
June 2013	74,949.00	52,111.00
June 2014	78,322.00	48,738.00
June 2015	81,846.00	45,214.00
June 2016	85,529.00	41,531.00
June 2017	89,378.00	37,682.00
June 2018	93,400.00	33,660.00
June 2019	97,603.00	29,457.00
June 2020	101,995.00	25,065.00
June 2021	106,585.00	20,475.00
June 2022	111,381.00	15,679.00
June 2023	116,394.00	10,666.00
June 2024	120,638.00	5,429.00
<hr/>		
Totals	<b><u>\$ 1,797,255.00</u></b>	<b><u>\$ 1,124,132.00</u></b>

## LANCASTER EMERGENCY MEDICAL SERVICES 2002 Town Report

During 2001 Lancaster EMS reached many milestones, which were long awaited and planned for. The most exciting of which was the construction and completion of the new station located at 19 Mechanic Street. The building was approved by the voters at town meeting last year and the contract was awarded to Daniel Hebert, Inc. of Colebrook, New Hampshire. Construction began in April and lasted through the first week of November when the ribbon cutting ceremony was held on November 3, 2001. It was through numerous generous donations of local contractors and citizens that this project could become a reality. The building puts us in an excellent position to provide the best services possible to the citizens of the area and the tourists who come to visit. Other milestones reached this year was the purchase of a new 2002 Ford E350 McCoy Miller modular ambulance. Now we have a good rotation cycle for our ambulances in place, so we should always have good equipment to minimize the amount of mechanical failures from taking place. In September, after spending six months of advertising and seeking a full-time Paramedic we were fortunate to have hired Stephen Robbins from Woodsville, New Hampshire. Stephen has been a Nationally Registered Emergency Medical Technician Paramedic for three years and had been a full-time employee of the Woodsville Rescue Ambulance for 14 years. Stephen is also a NH Career Level Certified Firefighter with extensive knowledge in rescue, fire prevention, and code enforcement.

We continued our quest to deliver the best patient care possible last year. Lancaster EMS being a combination department meaning some paid staff and some call staff (member which volunteer their on call time and are paid by the hour when actually on a call) presents numerous challenges. It is difficult sometimes to provide consistency with the make up of such departments. However, by conducting 100% run chart reviews we can track the areas of weakness so we can address them in training. Last year we were 93% protocol compliant, which means we have a ways to go yet. Our average response time from the time we were dispatched to the time we were responding with the ambulance last year was 2.25 minutes. Our average on scene time for all trauma related calls was 15.96 minutes and our average on scene time for all medical related calls was 13.77 minutes. These numbers were based on 124 trauma patients and 279 medical patients encountered. Below is a breakdown of run volume for the year 2001. If you have any questions about Lancaster EMS or any of the services we provide please stop by and visit us or you can call 603-788-3221 or e-mail us at [lems@together.net](mailto:lems@together.net).

Sincerely,

Thomas W. Blanchette  
Director

## LANCASTER EMERGENCY MEDICAL SERVICES 2001 STATISTICS

<u>Responses to:</u>	<u>Total</u>
Lancaster	323
Weeks Medical Center Hospital	193
Genesis Elder Care	93
Dartmouth Hitchcock	3
Concord, VT	7
Gilman, VT	34
Groveton	18
Guildhall, VT	11
Jefferson	47
Littleton Regional Hospital	31
Lunenburg, VT	56
Maidstone, VT	2
Morrison Nursing Home	10
Randolph	3
Whitefield	10
Upper Connecticut Valley Hospital	5
Androscoggin Valley Hospital	3
Granby, VT	3
Twin Mountain	1
Victory, VT	1
Northeastern VT Regional Hospital	1



<u>Types of Calls:</u>	
Medical	348
Fire Standby	66
Falls	69
Motor Vehicle Collisions	54
Trauma	27
DHART Assists	36
Search and Rescues	1
Paramedic Intercepts	7
Intermediate Intercepts	8
Public Assists	1
Emergent Patient Transfers	72
Non-Emergent Patient Transfers	184
Total Number of Patients Transported:	505
Total Number of Patients Not Transported:	80



**Ribbon Cutting Ceremony at the New Lancaster EMS Station**  
 L-R: Marty Singer, NH Director of EMS; Lyndon Swenson, Building Committee Member; Lynn Horton, Coös County Representative; Roger Gingue, Building Committee Member; Joyce McGee, Town Manager; Linda Hutchins, Selectman; Chris Parker, Selectman; Thomas Blanchette, Director of Lancaster EMS; Executive Councilor Ray Burton

**LANCASTER EMERGENCY MEDICAL SERVICES**  
**Roster of Lancaster EMS Members**

<u>Name</u>	<u>Town of Residence</u>	<u>Certification</u>	<u>Position</u>
Tom Blanchette	Lancaster	NREMT-I	Director
Steven Jones	Lancaster	NREMT-I	Shift Supervisor
Ron Wert	Lancaster	NREMT-I	Public Information Officer
Rita Richardson	Lancaster	NREMT-I	Crew Chief
Tina Rexford	Lancaster	NREMT-B	Crew Chief
Steve Robbins	Woodsville	NREMT-P	Shift Supervisor
Brenda Ruggles	Dalton	NREMT-I	Crew Chief
Lee Beane	Lancaster	NREMT-B	
Charity Blanchette	Lancaster	NREMT-B	Explorer Post Leader
Kristen Jones	Lancaster	NREMT-B	Explorer Post Leader
David Mooney	Littleton	NREMT-I	
Frank Brundle	Lancaster	NREMT-B	
Blake Janney	Lancaster	NREMT-B	
Sheryl Page	Littleton	NREMT-B	
Cheryl Stearns	Northumberland	NREMT-B	
Harold Mundell	Lunenburg	NREMT-B	
David Flynn	Northumberland	NREMT-B	
Marcel Platt	Northumberland	NREMT-I	
Jennifer Burke	Northumberland	NREMT-I	
Timothy Page	Littleton	NREMT-P	Crew Chief
Dan Walker	Littleton	NREMT-B	Crew Chief
William Brown	Lunenburg	First Responder	
Brian Johns	Groton, VT	NREMT-P	
Tom Baird	Lunenburg	NREMT-B	
Donna Frizzell	Lunenburg	NREMT-B	
Lindsay Rexford	Lancaster	First Responder	
Joseph Elgosin	Whitefield	NREMT-B	Communications Officer
Tammy Lazott	Lancaster	CCRN	
John Wilkinson	Lunenburg	First Responder	
Larry Coulter	Jefferson	NREMT-B	
Chris Boudreau	Lancaster	NREMT-I	
Anne Sweet	Jefferson	NREMT-B	
Suzanne Nile	Lancaster	NREMT-I	
Ed Mclean	Northumberland	NREMT-I	
Rose Horsler	Lunenburg	NREMT-B	
Jenifer Rexford	Lancaster	NREMT-B	
John Brosseau	Lancaster	NREMT-I	
Keri Grover	Lancaster	NREMT-B	
Tammy Ross	Littleton	NREMT-P	
Shawn Grover	Lancaster	First Responder	
Jason Mellett	Northumberland	Explorer	
Katey Rexford	Lancaster	Explorer	
Nate Pelchat	Lancaster	Explorer	
Jaime Briere	Lancaster	Explorer	
Chris Maggio	Lunenburg	Explorer	
Catherine Harriman	Whitefield	Explorer	
Daniel Ball	Lunenburg	Explorer	



## 2001 AMBULANCE FINANCIAL REPORT

### DEBITS

Uncollected Balance as of 12/31/00	\$ 63,029.13
Claims processed in 2001	\$ 235,409.31
Miscellaneous	\$ 7,781.48
Refunds	\$ 894.33
Sm. Claims Refund-Filing Fee	\$ 205.00
Overpayment	\$ 1,422.79
Prepaid - 2001	\$ 1,380.01
<b>TOTAL DEBITS</b>	<b><u>\$ 310,122.05</u></b>

### CREDITS

Contract reimbursements	\$ 19,208.00
Miscellaneous	\$ 7,781.48
Paid Claims	\$ 187,608.03
Write-Offs	\$ 18,259.23
Uncollected as of 12/31/01	<u>\$ 77,265.31</u>
<b>TOTAL CREDITS</b>	<b><u>\$ 310,122.05</u></b>



***Lancaster Emergency Medical Services:***

Front Row: Joseph Elgosin, Charity Blanchette, Jenifer Rexford, John Wilkinson, Thomas Blanchette, Director; Steven Jones, Jason Mellett, Explorer; Rose Horsler, Kristen Jones.  
 Back Row: Larry Coulter, Jr., Frank Brundle, Cheryl Stearns, John Brosseau, Harold Mundell, Chris Boudreau, Donna Frizzell, Brenda Ruggles, Sue Nile, Jennifer Frenette, Tina Rexford.

## Lancaster Fire Department

We've had quite a busy year along with a few changes. The first of which included, the retirement of long-time firefighter and Chief, Mike Currier. We offered him our thanks for many years of dedicated service and welcomed in Chief Randy Flynn. Our department has been quite busy with routine calls this year:

Automobile Accidents	16
Structure Fires	4
Miscellaneous	23
Hazardous Materials	6
Alarm Activations	26
Chimney Fires	3
Mutual Aid Calls	11
<b>Total</b>	<b>89</b>

Through the help of donations our department has been able to purchase a Thermal Imaging Camera. This is a valuable asset to the community as we are now able to locate people in a smoke-filled building. The camera is able to detect changes in temperature; therefore, we can also use it to limit rekindles and wiring problems.

Our members have been quite busy this year. We have 9 members working on becoming Level I certified. This is an intensive course covering all aspects of firefighting. In the upcoming year, we will be focusing on specific areas of training, such as: vehicle extrication, hazardous materials, and driver awareness. We've had a number of members who have received years of service awards:

- Deputy Chief Sam Evans: 34 years
- Dennis Patnoe: 23 years
- Captain Roger Emery: 26 years
- Randy Rexford: 15 years

All of the members of the Lancaster Fire Department wish to thank all of the local businesses and community members for their support, donations, and involvement. We are always appreciative of your willingness to allow firefighters to respond to calls, and we continue to recognize the strains it puts on other employees. Thank you for your continued support.

Respectfully submitted,

Randy Flynn  
Lancaster Fire Chief

Chief Randy Flynn  
Deputy Chief Sam Evans  
Assistant Chief Dan King  
Captain Roger Emery, Jr.  
Captain Kevin Whiting  
Lieutenant Frank Brundle  
Lieutenant Dean Flynn

Mike Bastian  
Trevor Bates  
Gerry Berry  
Tom Blanchette  
David Chessman  
James Fuller  
Shawn Grover  
Brian Halleron  
David Hartshorn

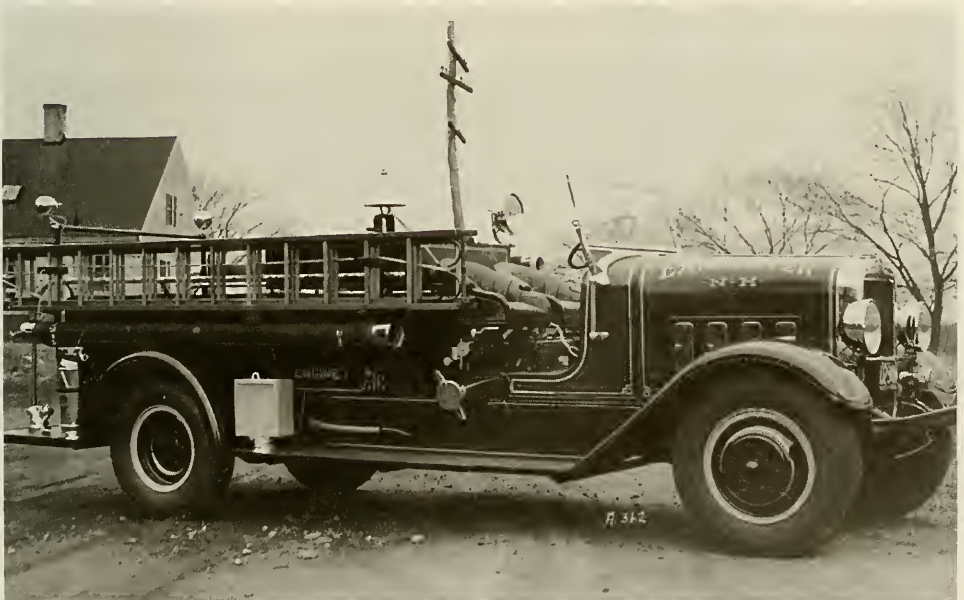
Bruce Hutchings  
Steve Jones  
Mike Kopp  
Dennis Patnoe  
Mike Powell  
Larry Powell  
Leon Rideout  
Randy Rexford  
Sam White



### **Fire Chief Appointment**

Seated: Randy Flynn, Fire Chief

Front Row: Lieutenant Frank Brundle, Assistant Chief Dan King, Deputy Chief Sam Evans, Captain Kevin Whiting, Lieutenant Dean Flynn. Back Row: Mike Bastian, Steven Jones, Randy Rexford, Mike Kopp, Thomas Blanchette, Brian Halleron, Bruce Hutchins. Rear: Gerry Berry



Old Lancaster Fire Engine



# COMMUNITY FOREST FIRE WARDEN AND STATE FOREST RANGER REPORT

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate and coordinate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ALL outside burning. Fire permits are mandatory for any open burning unless the ground where the burning is to be done (and surrounding areas) is completely covered with snow. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs. Open burning is a privilege, **NOT** a right. Help us to protect you and our forest resource! Build small brush piles that can be quickly burned and extinguished.

New Hampshire experienced over 940 wildland fires in 2001. Most of the fires were human caused. Due to dry conditions fires spread quickly impacting more than 20 structures. Homeowners can help protect their homes by maintaining adequate green space around the house and make sure that the house number is correct and visible. **Only You Can Prevent Wildland Fires.** Contact your local Fire Department or the New Hampshire Division of Forests and Lands website at [www.nhdf.com](http://www.nhdf.com) or call 271-2217 for wildland fire safety information.

## 2001 FIRE STATISTICS

(All fires Reported thru November 26, 2001)

### TOTALS BY COUNTY

	<u># of Fires</u>	<u>Acres</u>
Belknap	89	18
Carroll	62	12
Cheshire	147	41
Coos	53	16
Grafton	109	99
Hillsborough	198	68
Merrimack	70	20
Rockingham	135	90
Strafford	57	54
Sullivan	22	10

### CAUSES OF FIRES REPORTED

Illegal	279
Unknown	201
Smoking	86
Children	69
Campfires	49
Rekindle of Permit	45
Arson	31
Lightning	24
Misc *	<u>158</u>
	942

(Misc: powerlines, fireworks, railroad, ashes, debris, structures, equipment, etc.)

	<u>Total Fires</u>	<u>Total Acres</u>
2001	942	428
2000	516	149
1999	1301	452



## Report of the Health Officer

As the Health Officer for the town of Lancaster, I must investigate and mitigate many situations, which involve the public health. These investigations and inspections range from doing routine health inspections of childcare and daycare facilities as well as inspections of foster home settings, to investigating health risks posed by abandoned properties or large accumulations of solid waste. The possibilities are too numerous to list but all can be of significant interest to various people in our community. Being the Health Officer requires you to know who to call when someone calls you. There is a lot of research which goes into most complaint investigations because you must be a so called "expert in everything and master of none". The range of questions which I get asked is unbelievable and requires me to find the appropriate state agency in Concord to deal with and await their answer or find out that they need more information and go back and research for more data to get the final word. The answers are not always quick in coming just for that reason. That is why early intervention into problems is crucial. If you are aware of a possible health issue, which may be a detriment to the public health and safety, it is important to notify the appropriate authorities in a timely manner. This past year we have dealt with three abandoned properties and one that was still inhabited that had to be condemned and the residents placed elsewhere. We also investigated two illegal septic systems, which were not built to State standards and were not constructed by licensed installers as well. With the communities help we can hopefully catch some of these problems before they get out of hand and become a true nuisance or hazard. To contact the Health Officer you may call either 603-788-3221 or 603-788-3391. E-mail can be sent to [lems@together.net](mailto:lems@together.net).

Sincerely,

Thomas W. Blanchette



Photo by: Jill Brooks

# NOTES:



*Warrants,  
and  
Budget  
Information*

THE STATE OF NEW HAMPSHIRE  
TOWN OF LANCASTER  
**LANCASTER TOWN WARRANT**  
2002

To the inhabitants of the Town of Lancaster, in the County of Coos, qualified to vote in town affairs.

You are hereby notified, to meet at the Town Hall in said Lancaster on Tuesday, the 12th day of March, at Eight O'clock in the forenoon to act upon the subjects hereinafter mentioned. The polls will be open at said meeting place on said date from Eight O'clock in the forenoon to act upon Article 1 by written ballot and will remain open until 7:00 P.M. for this purpose.

The business meeting will be held at 7:30 P.M. at the above mentioned Town Hall to act upon the remaining articles.

ARTICLE 1: To choose One (1) Selectman for three (3) years; One (1) Town Clerk for three (3) years; One (1) Treasurer for three (3) years; One (1) Supervisor of the Checklist for six (6) years; One (1) Trustee of Trust Funds for three (3) years; One (1) Library Trustee for three (3) years; One (1) Cemetery Trustee for three (3) years; One (1) Emmons Smith Fund Committee member for three (3) years; Three (3) Budget Committee members for three (3) years; Three (3) Colonel Town Spending Committee members for three (3) years; One (1) Colonel Town Investment Committee member.

ARTICLE 2: To see if the Town will vote to authorize the Selectmen to purchase property of Murray and Rona Glines, said property being designated on the Town tax map as Lots 7 and 8, Map P7, for the creation of "open space" pursuant to and in accordance with the terms and conditions of Project Impact Grant, EMB-2000-6R-0588 and further to raise and appropriate the sum of **Thirty Thousand Dollars (\$30,000.00)** for this purpose. Out of this amount **Eleven Thousand Two Hundred Fifty Dollars (\$11,250.00)** shall come from FEMA's share of the project funds. This warrant article is included in Article 21, the operating budget. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 3: To see if the Town will vote to raise and appropriate the sum of **Three Thousand Two Hundred Dollars (\$3,200.00)** for the support of the Caleb Group (enhancing independent living). (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 4: To see if the Town will vote to raise and appropriate the sum of **One Thousand Five Hundred Dollars (\$1,500.00)** for the support of the Lancaster Humane Society. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 5: To see if the Town will vote to raise and appropriate the sum of **Three Thousand Nine Hundred Dollars (\$3,900.00)** for the support of the North Country Senior Meals and Transportation Program. (Recommended by the Board of Selectmen and Budget Committee)



ARTICLE 6: To see if the Town will vote to appropriate the sum of \$.75 per capita (**Two Thousand Four Hundred Sixty Dollars - \$2,460.00**) for the Town's share of the operating budget for the Mt. Washington Regional Airport Authority for the current fiscal year. (Recommended by the Board of Selectmen and not recommended by the Budget Committee)

ARTICLE 7: To see if the Town will vote to raise and appropriate the sum of **Five Thousand Eight Hundred Five Dollars (\$5,805.00)** for the support of White Mountain Mental Health and Development Services. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 8: To see if the Town will vote to raise and appropriate the sum of \$.40 per capita (**One Thousand Three Hundred Twelve Dollars - \$1,312.00**) for the support of the American Red Cross - Greater White Mountain Chapter. (Recommended by the Board of Selectmen and not recommended by the Budget Committee)

ARTICLE 9: To see if the Town will vote to raise and appropriate the sum of **Four Thousand Dollars (\$4,000.00)** for the support of the Tri-County Community Action Program. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 10: To see if the Town will vote to raise and appropriate the sum of \$.50 per capita (**One Thousand Six Hundred Forty Dollars - \$1,640.00**) for the Town's share of the operating budget for the Northern Gateway Regional Chamber of Commerce for the current fiscal year. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 11: To see if the Town will vote to raise and appropriate the sum of **Two Hundred Thirty Dollars (\$230.00)** for the support of the North Country Home Health Program. (Not recommended by the Board of Selectmen or the Budget Committee)

ARTICLE 12: To see if the Town will vote to raise and appropriate the sum of **Ten Thousand Dollars (\$10,000.00)** for the support of the Lancaster Main Street Program. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 13: To see if the Town will vote to raise and appropriate the sum of **One Hundred Thousand Dollars (\$100,000.00)** for the purpose of bridge replacement and to authorize the withdrawal and expenditure of said sum from the Bridge Replacement Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 14: To see if the Town will vote to authorize the Selectmen to acquire or sell land, buildings or both in accordance with the provisions of RSA 41:14-a. Once adopted this authorization shall remain in effect until rescinded by a vote of the municipality at a duly warned meeting. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 15: To see if the Town will vote to authorize the establishment of a Capital Reserve Fund (pursuant to RSA Chapter 35:1) for the purpose of future acquisitions of land, buildings or both, in accordance with RSA 41:14-a and to raise and appropriate the sum of **Ten Thousand Dollars (\$10,000.00)** for this purpose, and to appoint the Selectmen as agents to expend from this fund. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 16: To see if the Town will vote to raise and appropriate the sum of **One Hundred Fifty Five Thousand Dollars (\$155,000.00)** to be added to the following Capital Reserve Fund accounts previously established for the purpose and in the amounts indicated:

Town Revaluation	\$ 20,000.00
Highway	\$ 20,000.00
Fire Dept.	\$ 30,000.00
Landfill Closeout	\$ 50,000.00
Town Hall Improvements	\$ 10,000.00
Bridge Replacement	<u>\$ 25,000.00</u>
 Total	 \$155,000.00

This warrant article is included in Article 21, the operating budget. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 17: To see if the Town will vote to authorize the establishment of a Capital Reserve Fund (pursuant to RSA Chapter 35:1) for future costs related to Municipal Employee Benefits and to raise and appropriate the sum of **Five Thousand Dollars (\$5,000.00)** for this purpose, and to appoint the Selectmen as agents to expend from this fund. This appropriation will be placed in the Capital Reserve Fund for Municipal Employee Benefits to defray future costs. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 18: To see if the Town will vote to authorize the establishment of a Capital Reserve Fund (pursuant to RSA Chapter 35:1) for the future costs of equipment and building improvements related to the Lancaster Police Department and to raise and appropriate the sum of **Five Thousand Dollars (\$5,000.00)** for this purpose, and to appoint the Selectmen as agents to expend from this fund. The appropriation will be placed in the Capital Reserve Fund for the Lancaster Police Department to defray future costs. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 19: To see if the Town will vote to discontinue the Sewer and Pollution Abatement Project Capital Reserve Fund created in 1995. The reason for the proposed discontinuance being that the funds are no longer needed for that project. Said funds with accumulated interest to date of withdrawal, are to be transferred to the Town's General Fund. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 20: To see if the Town will vote to raise and appropriate the sum of **Forty Seven Thousand Six Hundred Dollars (\$47,600.00)** to be added to the Sanitation Capital Reserve Fund. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 21: To see if the Town will vote to raise and appropriate the sum of **Three Million Six Hundred Ninety Three Thousand Two Hundred Twenty Eight Dollars (\$3,693,228.00)** which represents the operating budget. Said sum includes Articles 2 and 16 but does not include any other Warrant Articles. (Recommended by the Board of Selectmen and Budget Committee)

ARTICLE 22: To see if the Town will adopt an ordinance to prohibit smoking in restaurants and similar public places. This ordinance is meant only for restaurant patrons' choice. It will not affect the dispensing of tobacco products in stores. A copy of the ordinance is available at the Lancaster Town Office and will be posted in the Town Office, Weeks Memorial Library and at the polling place. (By Petition) (Not recommended by the Board of Selectmen or the Budget Committee)

ARTICLE 23: To transact other business that may legally come before this meeting.

Given under our hands and seal this 14<sup>th</sup> day of February, in the year of our Lord, Two Thousand and Two.

/s/ Christopher S. Parker  
Christopher S. Parker

/s/ Bruce Hutchings  
Bruce Hutchings

/s/ Linda E. Hutchins  
Linda E. Hutchins

Board of Selectmen  
Town of Lancaster, N.H.

A TRUE COPY OF WARRANT ATTEST:

/s/ Christopher S. Parker  
Christopher S. Parker

/s/ Bruce Hutchings  
Bruce Hutchings

/s/ Linda E. Hutchins  
Linda E. Hutchins

Board of Selectmen  
Town of Lancaster, N.H.

## BUDGET OF THE TOWN OF LANCASTER, NH

**Estimated expenditures for the Ensuing Year, January 1, 2002 to December 31, 2002  
with Estimated and Actual Appropriations and Expenditures of the Previous Year,  
January 1, 2001 to December 31, 2001.**

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
<b>GENERAL GOVERNMENT</b>					
Executive	\$52,700.00	\$53,042.00	\$61,700.00	\$61,700.00	
Elec., Reg. & Vital Stat.	\$34,610.00	\$33,679.00	\$36,210.00	\$36,210.00	
Financial Administration	\$139,920.00	\$135,660.00	\$147,120.00	\$145,254.00	\$1,866.00
Project Impact	\$0.00	\$0.00	\$225,236.00	\$225,236.00	
Safety Committee	\$0.00	\$0.00	\$2,500.00	\$2,500.00	
Legal Expense	\$15,000.00	\$15,103.00	\$27,000.00	\$27,000.00	
Personnel Administration	\$202,250.00	\$193,746.00	\$222,600.00	\$222,100.00	\$500.00
Planning & Zoning	\$23,100.00	\$16,842.00	\$12,950.00	\$9,650.00	\$3,300.00
General Government Bldg.	\$56,300.00	\$51,717.00	\$33,300.00	\$31,300.00	\$2,000.00
Cemeteries	\$36,220.00	\$35,480.00	\$34,420.00	\$34,420.00	
Insurance	\$70,800.00	\$61,278.00	\$63,800.00	\$58,800.00	\$5,000.00
Advertising & Reg. Assoc.	\$19,550.00	\$19,229.00	\$8,500.00	\$8,500.00	
<b>PUBLIC SAFETY</b>					
Police	\$360,378.00	\$338,175.00	\$374,555.00	\$374,555.00	
Ambulance	\$283,450.00	\$273,676.00	\$289,520.00	\$289,520.00	
Fire	\$120,540.00	\$115,156.00	\$125,466.00	\$125,466.00	
Lancaster Fair	\$15,000.00	\$17,193.00	\$20,000.00	\$20,000.00	
Special Investigation - Police					
<b>AIRPORT/AVIATION CENTER</b>					
Airport Operations	\$2,637.75	\$2,637.75			
<b>HIGHWAYS AND STREETS</b>					
Highways and Streets	\$429,720.00	\$423,269.00	\$441,570.00	\$441,570.00	
Street Lighting	\$32,000.00	\$30,174.00	\$38,000.00	\$38,000.00	
Parking Meters	\$1,000.00	\$702.00	\$1,000.00	\$1,000.00	
<b>SANITATION</b>					
Solid Waste Collection	\$23,000.00	\$21,010.00	\$23,000.00	\$23,000.00	
Solid Waste Disposal	\$177,950.00	\$177,542.00	\$186,130.00	\$186,130.00	
Sewer Department	\$221,786.00	\$206,462.00	\$216,022.00	\$216,022.00	
<b>WATER DISTRIBUTION &amp; TREATMENT</b>					
Water Services	\$321,891.00	\$291,306.00	\$307,482.00	\$307,482.00	
<b>ELECTRIC</b>					
Electrical Operations	\$5,000.00	\$0.00			
<b>HEALTH</b>					
Administration and Pest Control	\$3,700.00	\$4,053.00	\$2,620.00	\$2,620.00	
Health Agencies & Hosp.	\$20,909.00	\$20,909.00	\$15,104.00	\$15,104.00	



Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
<b>WELFARE</b>					
Direct Assistance	\$27,000.00	\$30,917.00	\$27,000.00	\$27,000.00	
Other Programs	\$12,100.00	\$12,100.00			
<b>CULTURE &amp; RECREATION</b>					
Parks & Recreation	\$208,940.00	\$206,313.00	\$246,075.00	\$239,575.00	\$6,500.00
Library	\$173,131.00	\$177,577.00	\$185,514.00	\$182,214.00	\$3,300.00
Patriotic Purposes	\$3,500.00	\$3,401.00	\$3,000.00	\$3,000.00	
<b>DEBT SERVICE</b>					
Prin-Long Term Bonds/Notes					
Int.-Long Term Bonds/Notes					
Interest on TAN	\$1,000.00	\$0.00	\$1,000.00	\$0.00	\$1,000.00
<b>CAPITAL OUTLAY</b>					
Mach., Veh., & Equip	\$135,800.00	\$84,346.00	\$22,300.00	\$22,300.00	
Buildings	\$525,000.00	\$509,971.00	\$72,000.00	\$40,000.00	\$32,000.00
Improvements other than Bldgs.	\$254,000.00	\$58,236.00	\$121,000.00	\$121,000.00	
Special Projects		\$95,893.00			
<b>OPERATING TRANSFERS</b>					
Capital Reserve Funds	\$130,000.00	\$130,000.00	\$155,000.00	\$155,000.00	
<b>TOTAL APPROPRIATIONS</b>	<b>\$4,139,882.75</b>	<b>\$3,846,794.75</b>	<b>\$3,748,694.00</b>	<b>\$3,693,228.00</b>	<b>\$55,466.00</b>

**Estimated revenues for the Ensuing Year, January 1, 2002 to December 31, 2002  
with Estimated and Actual Revenues of the Previous Year,  
January 1, 2001 to December 31, 2001.**

Sources of Revenues	Estimated Revenue Current Year	Actual Revenue Current Year	Selectmen's Budget Ens. Fisc. Year	Estimated Revenues Ens. Fisc. Year
<b>TAXES</b>				
Land Use Change Taxes	\$10,000.00	\$13,598.00	\$7,000.00	\$7,000.00
Yield Taxes	\$34,000.00	\$34,863.00	\$30,000.00	\$30,000.00
Payment in Lieu of Taxes	\$13,239.00	\$1,499.00	\$10,000.00	\$10,000.00
Other Taxes	\$2,000.00	\$2,525.00	\$2,050.00	\$2,050.00
Int & Pen - Delinquent Taxes	\$60,000.00	\$61,865.00	\$60,000.00	\$60,000.00
<b>LICENSES, PERMITS &amp; FEES</b>				
Business Licenses & Permits	\$50.00	\$50.00		
Motor Vehicle Permit Fees	\$500,000.00	\$495,396.00	\$482,000.00	\$482,000.00
Building Permits	\$700.00	\$695.00	\$700.00	\$700.00
Other Lic., Permits & Fees	\$18,000.00	\$20,897.00	\$18,000.00	\$18,000.00
Emergency Management	\$0.00	\$0.00		
<b>FROM STATE</b>				
Shared Revenue	\$40,329.00	\$79,374.00	\$85,457.00	\$85,457.00
Highway Block Grant	\$84,002.00	\$84,002.00	\$83,093.00	\$83,093.00
State & Federal Forest Land	\$1,436.00	\$1,435.00	\$14,000.00	\$14,000.00
Other	\$2,453.00	\$2,453.00	\$2,450.00	\$2,450.00
Room & Meals Taxes	\$85,472.00	\$85,472.00	\$50,000.00	\$50,000.00
Interpretive Center - Grants	\$0.00	\$89,181.00		
<b>CHARGES FOR SERVICES</b>				
Income from Departments	\$204,000.00	\$242,071.00	\$177,800.00	\$177,800.00
Other Charges (Ambulance)	\$200,000.00	\$214,526.00	\$200,000.00	\$200,000.00
Project Impact	\$0.00	\$0.00	\$162,971.00	\$162,971.00
<b>MISCELLANEOUS REVENUES</b>				
Sale of Municipal Property	\$8,000.00	\$11,533.00	\$22,000.00	\$22,000.00
Interest on Investments	\$50,000.00	\$42,964.00	\$50,000.00	\$50,000.00
Col Town - Cemeteries - Library	\$210,560.00	\$212,850.00	\$276,895.00	\$276,895.00
<b>INTERFUND OPER. TRANSFERS IN</b>				
Sewer	\$221,786.00	\$209,775.00	\$216,022.00	\$216,022.00
Water	\$321,891.00	\$280,085.00	\$307,482.00	\$307,482.00
Capital Reserve Funds	\$235,800.00	\$84,346.00	\$155,000.00	\$155,000.00
<b>OTHER FINANCING SOURCES</b>				
Proc from Long Term Notes & Bonds	\$0.00	\$0.00	\$0.00	\$0.00
Fund Balance	\$750,000.00	\$750,000.00	\$145,000.00	\$145,000.00
<b>TOTAL REVENUES AND CREDITS</b>	<b>\$3,053,718.00</b>	<b>\$3,021,455.00</b>	<b>\$2,557,920.00</b>	<b>\$2,557,920.00</b>
Total Appropriations (Excl. of Certain Warrant Articles)			\$3,693,228.00	
Less: Amt. of Est. Revs. (Excl. of Taxes)			\$2,557,920.00	
Amt. of Taxes Raised (Excl. of School & County)			\$1,135,308.00	

## **Lancaster Police Department**

The Lancaster Police Department wishes to thank the citizens of Lancaster for their support. As you know by the nature of our job it is difficult to keep everyone smiling, but with the majority of the citizens supporting our efforts it makes it all worthwhile. This support lends itself to boosting the Officers morale and thereby encourages he/she to give 100% while doing the job.

The Lancaster Police Department has 7 full-time police officers, 1 full-time clerical worker and 7 part-time officers on duty 24 hours a day, 7 days a week.

All emergencies requiring immediate police intervention should be reported by calling 911. A 911 dispatcher will receive your call, after determining the nature of your call, it will be forwarded to our local dispatch center and an officer will respond. At no time should a non-emergency call be directed to 911.

All non-emergency calls should be directed to 788-4402. This line is answered at the police station or the dispatch center 24 hours a day.

The Town of Lancaster received all new radio equipment at their antenna sites and at the dispatch center located at the State of NHDOT Office on Rte 3 in Lancaster.

This new equipment was part of the State wide upgrade of the emergency communications system. The equipment installed was purchased with Federal monies that had been awarded the State for this purpose, therefore there was no cost to the Town of Lancaster.

The second phase of the radio upgrade should be completed in the first half of 2002. This will include all new radios for the police cruisers as well as hand held units carried by the officers.

This upgrade when completed will ensure that the entire State of NH has the latest radio technology available and thereby will greatly improve radio communications.

I would also like to thank the Town Manager and Selectmen for their assistance and support during the year.

MEMBERS OF THE LANCASTER POLICE DEPARTMENT

CHIEF EDWARD SAMSON  
SERGEANT CHRISTOPHER ST CYR  
CORPORAL WILLIAM COLBORN  
OFC. PAUL H. HOOD  
OFC. MARCEL PLATT  
OFC. JASON DESROCHERS

PART-TIME POLICE OFFICERS

OFC. MARIO AUDIT                      OFC. PATRICK CARR  
OFC. MARTIN P. DRISCOLL            OFC. TERENCE BEDELL  
OFC. WENDY HOUGHTON              OFC. DANNY GERLACK  
OFC. CHARLES HUNTINGTON



**CRIMINAL OFFENSES**

Animal	269
Assault	23
Bad Check	78
Burglary	30
Criminal Trespass	23
Prowler	110
Harassment	42
Domestic Violence	42
Untimely Death	02
Theft	164
Drugs	17
Sexual Assault	17
Possession of Alcohol	06
Public Intoxication	08
Family Abuse/Neglect	12
Warrant Served	98
Forgery/Fraud	10
Resisting Arrest	02
Reckless Conduct	02
Shoplifting	03
Criminal Mischief	68
Disorderly Conduct	09
Hindering Apprehension	04
Breach of Peace	268
Criminal Threatening	25
Stalking	05

**ACCIDENTS**

Damage over \$1000.	93
Damage Under \$1000.	88
Accidents with Injuries	05
Fatals	0
Involving animals	27
Hit & Run	10
Pedestrian/Bicycle	1
1 Vehicle Accident	69
2 Vehicle Accident	108
3 Vehicle Accident	04

**MOTOR VEHICLE OFFENSES**

Driving While intoxicated	26
Speeding	533
Unregistered Vehicle	47
Non-Inspection	92
Stop-Sign	47
Driving After Suspension	23
Following too Close	09
Conduct after Accident	01
Operating without License	04
Misuse Plates	28
Improper Operation	70
Reckless Operation	09
Improper Passing	10
Yellow Line	49
Passing School Bus	08
Defective Equipment	305
Parking Violations	143
Child Restraint	05
Open Container	04
Littering	21
Disorderly Conduct M/V	08
OHRV Violations	20
Failure to Dim Lights	04
Habitual Offender	03
Town Ordinances	07

**MISCELLANEOUS ACTIVITIES**

Motor Vehicle Warnings	408
Assist Motorist	237
Alarms answered	195
Doors/Windows Opened	279
Assist Other Police	691
Breath/Blood Tests	41
Relays	139
Fires/Flood	44
Assist Other Agencies	1048
Missing Persons	19
Violation Prot. Order	411
Civil Papers	81

# HIGHWAY DEPARTMENT

## Projects completed in 2001:

- Rebuilt and paved Gore Road from Gore School Hill to North Road.
- Installed new culverts and graveled McGary Hill Road.
- We paved the entire length of the Stockwell Road.
- Leveled and seeded Centennial Park for the skating rink.
- Continued ditching on gravel roads.
- Added gravel to several roads.
- We replaced 425 ft. of sidewalk on Main Street.
- As part of the GIS program we had all of the culverts and catch basins in the entire town added to our maps.

This year we bought a new F550 Ford dump truck with a plow and sander and a snow blower for the sidewalk plow. We sold the truck that the Ford F550 replaced for \$3,159.00 by sealed bid.

## Projects to be completed in 2002 are:

- Rebuild Summer Street from Page Hill Road to Indian Brook Trailer Park.
- Redo some more of the sidewalks on Main Street.
- Pave McGary Hill Road from the Garland Road to Pleasant Valley Road
- Build a 32 ft. by 48 ft. salt shed on Prospect Street.

Respectfully submitted,  
Dennis Patnoe PWD



# LANCASTER TRANSFER STATION AND RECYCLING CENTER

## 2001 M.S.W. BUDGET (P.A.Y.T.)

BUDGETED EXPENDITURES	\$79,900.00	ACTUAL EXPENDITURES	\$78,837.22
BUDGETED REVENUE	\$75,000.00	ACTUAL REVENUE	(\$71,840.00)
UNCOLLECTED BAG REVENUE FOR 2001			(\$4,220.00)
UNSOLD BAGS IN STOCK			(\$7,500.00)
COST TO THE TAX PAYER			(\$4,722.78)

## 2001 C&D BUDGET (DEMOLITION AND RECYCLING)

BUDGETED EXPENDITURES	\$98,050.00	ACTUAL EXPENDITURES	\$98,705.34
BUDGETED REVENUE	\$44,800.00	ACTUAL REVENUE	\$50,592.60
COST TO THE TAX PAYER			\$48,112.74
THE TOTAL COST TO THE TAX PAYER			\$43,389.96

Here are a few things about the Transfer Station that I thought some of the public would find of interest:

- We have some nice compost at the Transfer Station.
- We have a new freon machine to remove the gas from refrigerators.
- It costs \$105.00 per ton to get rid of tires.
- It costs \$77.00 per ton to dispose of demolition waste.
- It costs \$66.00 per ton to dispose of garbage.
- It costs \$.09 a ft. to dispose of fluorescent bulbs.
- It costs \$450.00 a box to dispose of oil base paint.

This year our recycling rate at the Transfer Station is 62%.

This year we sent 498 tons of garbage to Crown Vantage Land Fill in Berlin, 357 tons of demolition material to Bethlehem, and 815 tons of recycled material to the Northeast Resource Recovery Association.

Respectfully submitted,  
Dennis Patnoe PWD

# LANCASTER WATER AND WASTEWATER TREATMENT FACILITIES

## Lagoon Wastewater Treatment Facility

E.P.A. # NH0100145

During the year 2001, the Lancaster Lagoon Treatment Facility operated efficiently, we experienced no major State or E.P.A. violations and continue to discharge quality treated wastewater as required by National Pollutant Discharge Elimination System (NPDES) requirements.

During the winter of 2001, the Heath Street pump station gate valves were repaired due to fatigue and constant use in a corrosive environment, these valves allow more wastewater storage and less pump cycles to reduce electrical cost.

We have purchased a JWC Auger Monster™ sewage-grinding unit and are scheduled for installation by March 2002. This automated unit will reduce the dangerous and unpleasant task of manually cleaning bar racks at the Heath Street pump station.

## Grange Wastewater Treatment Facility

E.P.A. #NH0101249

Year 2001, was definitely a year for concern for the Grange Facility due to a ongoing source of infiltration entering the facility causing hydraulic overload to the sand filters, this problem eventually will require the sand filters to be reconstructed.

During the month of July a joint effort between facility operators and members of New Hampshire Department of Environmental Services conducted a "smoke test" of the entire Grange collection system, this test proved to be effective as numerous sources of infiltration were identified and corrected. These corrections dramatically reduced infiltration and eliminated hydraulic overloading to the sand filters. We will continue to inspect and monitor influent flow rates to eliminate all sources of unnecessary flow entering the system.

## Lancaster Water Treatment Facility

E.P.A. #1291010

In 2001, the Lancaster Water Facility produced an average flow rate of 400,000 gallons per day, this flow rate satisfied the 900+ service connections and also maintained proper reservoir levels for each side of town. The facility is continuously providing superior, reliable and safe drinking water to the consumers of Lancaster.

The Water Facility experienced no water quality violations and continues to monitor and test for sources of problems and concerns.

### PROJECTS AND GOALS FOR 2002

#### WASTEWATER FACILITIES

Look into aeration changes.  
Remove old lagoon chlorine tanks.  
Trim lagoon fence line.  
Repair or replace lagoon flow meter.  
Repair lagoon bathroom and roof drains.  
Repair pump on North Main Station.  
Continue to remove infiltration at Grange.

#### WATER FACILITIES

Finish reservoir flow monitor Bldg.  
Clean water filter bed #2.  
Clean raw water intake structure.  
Install Middle Street chlorine meter.  
Install plant pH meter.

Respectfully Submitted

Timmy J. Bilodeau  
Chief Operator



## Project Impact

In July of 2000, the Federal Emergency Management Agency, (FEMA), awarded Lancaster a \$150,000 Project Grant. Project Impact is a national program that strives to build "Disaster Resistant Communities". With support from Federal and State government officials, communities learn to protect themselves from the devastating effects of disasters by taking actions that will dramatically reduce disruption and loss. The term used for this strategy of protecting oneself from future disaster-related losses is mitigation. In the year 2001, the Town of Lancaster moved forward with various mitigation measures in an effort to become a "Disaster Resistant Community".

We have recently submitted our fifth All-Hazard Mitigation Plan to FEMA Region I for approval. This All-Hazard Plan identifies all of Lancaster's potential natural and manmade hazards along with suggestions to rectify the hazards. This Plan will give the town a direction to follow in its hazard mitigation efforts, and will also be an important tool to help the town receive federal funding to pay for future mitigation projects. Once approved, a copy of the final Plan will be kept at the Town Office. Anyone interested in taking a look at the final product will be welcome to stop by.

Currently, an engineering study is underway to determine the best course of action for riverbank stabilization adjacent to the old railroad trestle near Heath Street. The riverbank is scouring away and there is a danger that the main sewer lines running across the river to the pump station will become exposed. If all goes as planned the stabilization work will take place late next summer while the river is at its lowest flow.

Last year, Project Impact paid to have a digital map created of all the manholes located in the flood plain. We have been experiencing a problem with leakage during high water events and needed to know the potential sources of the leaks. Now that we have the manholes mapped we will be using Project Impact money to seal all of them so there will not be any more leaks.

We will also be carrying out various public education programs throughout the year whose needs have been identified in the Hazard Mitigation Plan.

We're looking forward to a very successful year in our efforts to make Lancaster a safer place to live.

Respectfully submitted,

Becky Oleson,  
Project Impact Coordinator



Acceptance of the Department of Commerce's Economic Development Administration Grant. Pictured are: Front row: Becky Oleson, Rita Potter, Christopher Parker, Jeff Hayes, Thomas Blanchette. Rear: Patrick Kelly

## **Emergency Management**

The past year has seen a transition in Lancaster's Emergency Management Program. Pat Kelly's resignation from his position as Town Manager also left the position of Emergency Management Director vacant. Becky Oleson, Pat's former Deputy Director, has filled this position.

During the summer months of 2001, Becky rewrote Lancaster's Emergency Action Plan. The new Plan was put to the test just days after the Selectmen officially signed and adopted it. This occurred when the driver of a loaded tractor-trailer truck tried to pull through the drive through at Dunkin' Donuts. In doing so he ruptured the 500-gallon propane tank located behind the store. Everyone did a great job handling the incident, which required a large evacuation, shut off of power along Main Street, closure of many businesses, and help from neighboring ambulance and fire departments. Due to excellent coordination and cooperation the incident was handled very quickly and efficiently. In our After Action Review, we did document some things that could have been handled differently and are now in the process of preparing for the next "emergency", which we hope will be handled even more efficiently than the last.

The Fire Department has received a grant so that all members will receive training in handling Hazardous Materials Incidents. This training should be taking place this spring. Becky is also looking into training for our emergency responders for dealing with incidents of biological terrorism, which, unfortunately, has become necessary due to recent events in our country.

You may all feel confident that the new Director of Emergency Management is working very hard to ensure that all future emergencies will be handled in the best way possible.



## COLONEL TOWN RECREATION



2001 was a year for change at Colonel Town. In March, we welcomed three new Spending Committee members, Andy Cliché, Jay Riff and Dick McGinnis. In August, we were presented with a big surprise, the resignation of Mike and Andrea Curtis. It was time for them to focus on their family and explore new opportunities. Mike and Andrea did a great job for the five years they ran Colonel Town. There are many new programs and ideas now at Colonel Town because of them, and we are grateful. In October, after many interviews and a lot of good candidates, the new directors, Ed and Denise Wood, were chosen. They have a big job ahead of them, but they seem to be settling in well. If they can survive starting their new job right in the middle of the hectic Halloween schedule, they are off to a good start.

We completed as many projects as our budget allowed. The trim on the Colonel Town house was painted. There were repairs at the Community Camp house and facilities. The sprinkler system on the soccer field was ready for use this past fall and the field was considered one of the best in the area. The roof on the gym was replaced too. We loomed and seeded the new park area and added new benches and tables. The pool house was painted inside and there were trees and bushes planted over by the pool also. The Colonel Town pool had a fantastic summer with all the hot weather we had. Every day there seemed to be another challenge for Janet and her staff but they always manage to keep it running. Thanks to the continued support of the McCarten fund, we will continue to save for the major repairs the pool will need in the near future.

The Fundraisers continue to support Colonel Town. With the help of Mark Rivard, the group worked hard to make a baseball pitching cage area in the old tennis court. They also continued to run the snack bar for all those baseball games many of us enjoyed. The skating rink continues to be a huge success. It is wonderful to see people of all ages enjoying the rink.

These are very exciting times for Colonel Town with high energy, new ideas and visionary leadership leading the way, but we do face many challenges. We are looking at repairing the Community House roof and the bathhouse at the pool among the many other pool repairs necessary. The Community Camp hall roof and many of the grill sites will need to be replaced. The house is in need of renovation sometime in the future. Despite the financial challenges we may face, Colonel Town will continue to offer programs for kids and adults throughout the year such as kids gym, tumbleweeds, basketball, baseball, soccer, cheerleading, swimming lessons, Seniors on the Move, adult kickboxing, and step aerobics. We will be able to do so because of all the wonderful volunteers who help the many programs run as well as they do. The Colonel Town Recreation Program is a valuable resource to each of us. As symbolized in our motto "It's not me, it's not you, it's us!" So let's continue to work together to keep this a special place for generations to come.



Colonel Town Recreation has a great tradition of youth sports volunteers who take time out of their daily routine to enrich the lives of both boys and girls. These volunteers not only teach our youth skills but also instill values like sportsmanship and teamwork. Each year it becomes more and more difficult to choose a Volunteer of the Year because of all the great parents and friends of Colonel Town who donate much of their time and energy. After thinking about the question, "who is the Colonel Town Volunteer of the Year?", one name kept surfacing. Pat Payer, year after year, signs his name on the dotted line as a volunteer coach during each registration period. Pat has been a role model for our youth soccer, basketball, tee ball, and Cal Ripken leagues. Pat has also worked on the playing fields at Colonel Town and is always there to help at the ice rink. He won't leave the basketball court or the soccer field until every ball is put away, and he is consistently upbeat and positive with each and every youth and parent. Pat Payer truly represents the best our community has to offer and most honorably represents the full body of volunteers Colonel Town is proud to call their own. Thank you, Pat, for setting the bar of volunteerism so high by your example and for touching the lives of so many people in Lancaster.

There are three other individuals whose service over the past decade has meant so much to the success of Colonel Town. These gentlemen have given countless hours as committee members assisting in the vision of making Colonel Town "big city recreation in a small town", and as youth coaches who have instilled values like: honesty, respect, responsibility and sportsmanship. Many boys and girls have grown up the right way because of the mentoring these gentlemen have provided. The Town of Lancaster and Colonel Town Recreation thanks Fred Bailey, Bob Snowman, and Jeff Gilman for all they have done. Jeff has done a wonderful job as a member and as chairperson of the Spending Committee, and we will miss his guidance. We wish him luck as he moves on to the WMRHS Booster club.

Respectfully submitted,  
Mike Curtis  
The Spending Committee  
Sharon Atkinson, Chairperson  
Heidi Barker  
Jeff Gilman  
Patti Rexford  
Trisha Rivard

Andy Cliché  
Dick McGinnis  
Jay Riff  
Bob Snowman







Sue Chancey, Ed and Denise Wood at Col. Town Open House



The Easter Bunny leads the way for the Col. Town Easter Bonnet Parade.



Col. Town Open House



Col. Town Basketball

**COLONEL TOWN RECREATION**  
January through December 2002 Budget

**Income:**

Community Camp		1,500.00
Fees & Charges		
Field Fees	500.00	
House Fees	2,000.00	
Pool Fees	17,000.00	
Program Fees	31,500.00	
Safe Haven Rent	<u>3,600.00</u>	
Total Fees & Charges		54,600.00
Fundraiser		2,825.00
Checking Interest		50.00
Miscellaneous Income		
Snack Bar Income	3,000.00	
Vending Machine Income	<u>1,600.00</u>	
Total Miscellaneous Income		4,600.00
Town Funding		
Capital Expenditure	25,000.00	
Operating Income	30,000.00	
Sewer	2,000.00	
Water	<u>3,000.00</u>	
Total Town Funding		60,000.00
Trust Income		
Administrative - Allocation	49,075.00	
Campground - Allocation	1,300.00	
House/Grounds - Allocation	47,825.00	
Pool - Allocation	<u>16,800.00</u>	
Total Trust Income		<u>115,000.00</u>
<b>Total Income:</b>		<b><u><u>238,575.00</u></u></b>

**Expenses:**

Appropriations		200.00
Audit Fee*		1,000.00
Automobile Expense		500.00
Bank Service Charges		25.00
Capital Expenditures		25,000.00
Colonel Town's Cemetery Lot		125.00
Community Camp Expense		
Electric	1,500.00	
Maintenance	<u>1,300.00</u>	
Total Community Camp Expense		2,800.00

**Expenses Continued:**

Equipment		500.00
Fuel		7,000.00
Grounds		2,500.00
Honeywell*		15,396.00
Insurance		
Disability Insurance*	400.00	
Insurance - Health*	35,113.00	
Insurance - Life*	400.00	
Insurance - Multi-Peril/Vehicle	200.00	
Insurance - Worker's Comp	4,000.00	
Liability Insurance	2,900.00	
Treasurer Bond	<u>100.00</u>	
Total Insurance		43,113.00
Maintenance		
Supplies	1,500.00	
Maintenance - Other	<u>3,000.00</u>	
Total Maintenance		4,500.00
Miscellaneous		
House/Grounds	1,000.00	
Total Miscellaeous		1,000.00
Office Supplies		1,500.00
Payroll Expenses		
Payroll - Administrative	27,000.00	
Payroll - Maintenance	18,500.00	
Payroll - Pool	18,000.00	
Payroll - Programs	9,000.00	
Payroll Taxes-Administrative	2,066.00	
Payroll Taxes-Maintenance	1,415.00	
Payroll Taxes - Pool	1,377.00	
Payroll Taxes - Programs	<u>688.00</u>	
Total Payroll Taxes	5,546.00	
Unemployment	<u>100.00</u>	
Total Payroll		78,146.00
Pool Expenses		
Chemicals	4,600.00	
Electricity	2,500.00	
Fuel	1,700.00	
Maintenance	5,000.00	
Programs	<u>1,000.00</u>	
Total Pool Expenses		14,800.00
Postage & Delivery		225.00
Printing & Reproduction		150.00



**Expenses Continued:**

Program Expenses		
Halloween Supplies	1,000.00	
Referees	3,800.00	
Supplies	2,500.00	
Travel Team	1,000.00	
Program Expense - Other	<u>7,000.00</u>	
Total Program Expenses		15,300.00
Rec./Conf. Meetings		300.00
Equipment Repairs		1,000.00
Retirement*		4,550.00
Snack Bar Supplies		1,500.00
Telephone*		3,145.00
Trash		1,500.00
Treasurer's Pay		400.00
Utilities		
Gas & Electric	5,800.00	
Sewer	2,000.00	
Water	<u>3,000.00</u>	
Total Utilities		10,800.00
Vending Machine Supplies		<u>1,600.00</u>
<b>Total Expenses:</b>		<b><u><u>238,575.00</u></u></b>
<b>Net Income:</b>		<b><u><u>\$0.00</u></u></b>

\*These expenses include a carry-over amount from 2001

**Colonel Town Recreation  
Treasurer's Report Year End 2001**

	Budget 2001	Actual 2001
<b>Income</b>		
Donations	1,000.00	10,204.00
Community Camp Income	1,500.00	1,304.25
Field Fees	500.00	0.00
House Fees	2,150.00	2,965.00
Pool Fees	15,500.00	16,141.72
Program Fees	28,640.00	28,671.95
Interest	500.00	5,409.70
Snackbar	1,800.00	2,996.51
Vending Income	850.00	1,585.55
Miscellaneous Income	0.00	298.15
Warrant	0.00	25,000.00
Trust Income	119,000.00	119,018.00
<b>Total Income</b>	<b>\$171,440.00</b>	<b>\$213,594.83</b>
<b>Expenses</b>		
Jr. High Awards	300.00	277.80
Audit Fees	500.00	500.00
Automobile Expense	300.00	284.58
Bank Service Charges	25.00	10.40
Capital Expenditures	0.00	31,932.99
Col. Town Lot	125.00	152.00
Employee Disability	150.00	204.61
Employee Life Insurance	200.00	95.38
Health Insurance	13,500.00	9,504.88
Liability Insurance	2,900.00	0.00
Multi Peril/Vehicle Insurance	200.00	0.00
Treasurer Bond	100.00	100.00
Workers Compensation	3,700.00	7,913.00
Honeywell Contract	7,200.00	5,533.70
M/R Supplies	1,200.00	1,033.64
CC M/R	1,800.00	1,198.33
CH M/R	2,500.00	3,377.83
Equipment Purchase	0.00	412.86
Equipment Repairs	534.00	1,174.59
Grounds	2,500.00	6,152.87
Grounds - Skateboard Park	0.00	133.00
Playground M/R	100.00	7.24
Pool Supplies/Chemicals	2,500.00	4,497.40
Pool M/R	2,500.00	5,846.16
Miscellaneous	1,000.00	3,260.15
Office Supplies	1,000.00	1,026.43
Payroll & Related Expenses	83,468.00	84,480.56
Retirement - SNH	1,800.00	1,094.78
Postage	175.00	68.00
Printing	300.00	0.00
Contract Services	625.00	571.20
Halloween	1,000.00	230.66

Pool Program Expenses	1,500.00	2,078.24
Program Supplies	2,500.00	2,675.36
Referees	625.00	920.00
Travel Team Expenses	4,008.00	4,552.68
Other Program Expenses	9,103.00	15,094.93
Program/Recreation Conference/Meetings	300.00	214.65
Snackbar Supplies	1,520.00	1,971.46
Vending Supplies	532.00	1,703.67
Telephone	900.00	1,453.90
Trash Removal	0.00	1,601.00
Treasurers Pay	400.00	400.00
CC Electric	2,200.00	2,045.86
CH Electric	5,650.00	4,813.85
Pool Electric	3,000.00	2,583.58
Other Electric - Playing fields	0.00	425.52
CH Fuel	5,300.00	6,031.54
CC Fuel	0.00	279.25
Pool Fuel	1,700.00	1,765.86
<b>TOTAL EXPENSE</b>	<b>\$171,440.00</b>	<b>\$221,686.39</b>
<b>Net Gain/Loss</b>	<b>\$0.00</b>	<b>(\$8,091.56)</b>



Guests of the Col. Town Open House wishing Mike and Andrea Curtis well.

Report to the Citizens of Lancaster, Beneficiaries of the Col. Francis L. Town Trust:

2001 was another challenging year for the Colonel Town Trust, as the major stock indices declined sharply and interest rates fell to historic lows, making it more difficult to maintain interest income needed to fund Colonel Town operations. Considering these market conditions, the Trust performed reasonably well for the year, though we did not meet all of our objectives.

Payments to the Colonel Town Spending Committee increased \$5,761 from the prior year, up 4.9% to a total of \$122,844 for the year. These payments represent an income yield of 3.7% on the 12/31/00 Trust principal balance of \$3,339,498.

The market value of the Trust's principal declined 5.0% during the year. While 3.7% of that 5.0% decline is attributable to the payments made to the Spending Committee, it is our objective each year to make those distributions while at the same time increasing the Trust principal's value by more than the rate of inflation. Though we did not accomplish that goal during the year, we are pleased to have been able to increase payments to the Spending Committee despite falling interest rates.

The market value of the Trust at year-end was \$3,172,875. Expenses of administration increased \$607 from the prior year, to a total of \$11,463. This amount is 0.35% (.0035) of the average assets held by the Trust during the year, and is slightly less than the expenses were in 1999.

The Investment Committee continued its meetings during the year to review the Trust's administration, and met with the investment management firm, Charter Trust Company. In order to help preserve the current income (for payments to the Spending Committee) in the face of declining yields on debt securities, we directed Charter to sell some equities during the year and adjust the portfolio to hold more bonds and fewer stocks. This also helped to insulate the account somewhat from equity market declines.

Looking ahead, we do not expect any significant increase in distributions to the Spending Committee during 2002. In fact, we may find it very difficult to maintain the level of distributions realized in 2001, again due to declining yields on bonds. That being said, the Investment Committee will endeavor as always to produce slightly more current income for use in Colonel Town programs, while growing the inflation-adjusted principal of the fund in order to preserve its earning power for future generations.

Respectfully submitted,

TRUSTEES FOR THE TOWN OF LANCASTER UNDER WILL OF FRANCIS L. TOWN  
(COLONEL TOWN INVESTMENT COMMITTEE)

Roger Gingue, Chairman  
David Hill, Treasurer  
Dennis Merrow  
Donald Crane  
James Whithed  
Hal Goolman



## LANCASTER MUNICIPAL CEMETERIES

The Trustees of the Lancaster Municipal Cemeteries oversee and maintain six cemeteries: Summer Street Cemetery (located across from the Col. Town field and at the end of Cemetery Street), Wilder Cemetery on Main Street (on the hill between the Methodist and Christian Science Churches), #10 Cemetery (located on Martin Meadow Pond Road), Marden Cemetery (located on North Road), a one-person lot (located on South Lancaster Road), and Wentworth Cemetery (located on Pleasant Valley Road).

We would like to take this opportunity to thank David Currier, who is the supervisor for all of the above cemeteries, and his assistant, Darwin Hurlbert, Jr. for doing a good job in maintaining our cemeteries.

It has been a quiet year. We would greatly appreciate it if anyone sees someone doing inappropriate things such as vandalism in any of our cemeteries, to please call one of the Cemetery Trustees listed below, or report the incident to the Lancaster Police Department immediately.

As a reminder, every year, we usually request that the people remove the faded ornaments, dead flowers or plants, and other lawn decorations by the first of May in preparation for the clean-up for Memorial Day and the summer months. No dogs are allowed at any of the cemeteries.

We have received many favorable comments about the condition of the cemeteries. We, as the committee, are proud of our cemeteries. We welcome any ideas and comments you may have, whether they are good or bad. And, we also welcome any donation of flowers, bulbs and plants.

We had 11 regular burials and 11 cremation burials.

Respectfully submitted,

Joyce White, Chairperson  
Ronald N. Bailey  
Michael W. Nadeau

# The Weeks Memorial Library

## Annual Report

Prepared by Barbara R. Roberts, Library Director

“Volunteers” and “donations” were the key words for 2001, at the Weeks Memorial Library. For example, two volunteers continue to work diligently on the indexing of the Coös County Democrat obituaries while a third person enters the data on the computer. The project is nearing completion. Another dedicated volunteer prepares the popular column for the newspaper each week. Also, a retired librarian has undertaken assisting with inventory and updating of the library’s shelf list.

Other volunteers, members of The Friends of the Weeks Memorial Library, have continued program planning. In addition to weekly game nights, book sales, the monthly Brown Bag Reading Group, and First Night activities, the Friends have tried to provide at least one special program each month. These have included a harp demonstration, two sessions on relationships and personality, a lecture on the Stark Prisoner of War camp, music with the Twelve Tribes and an evening of poetry readings by local poets. With the help of Friends’ fundraisers a new library sign is in process, and the kitchenette and final work in Wingate Hall, our meeting room, will be started in 2002. The Friends are always looking for new members, so consider attending one of their meetings on the third Wednesday of the month at 7 p.m.

Regular library programs during 2001, included the annual travel night series with local travelers sharing their slides, stamp craft demonstrations, story hour for preschoolers, a Reading Patch Club for older children, and a busy summer children’s series with weekly programs and reading incentives. Members of the Adult Tutorial Program continue to meet students at the library each week, and for the second year used the library for GED graduation. The Lancaster Rose Quilters also meet weekly, and a gift from the proceeds of their quilt raffle made possible the purchase of the final microfilms of the Coös County Democrat. The library’s holdings now run from 1884 – 2000. Also, using the library regularly are the AARP volunteers with their free tax assistance, the North Country Garden Club, Beekeepers’ Association, and an origami group. The advice of the Friends’ Landscape Committee and the hard work of a crew from Riff Flower Shop and Greenhouse have brought the beginnings of the library’s landscaping, which includes a large azalea given to the library by another local individual. 2700 books were added to the library’s collection, over 1000 of which were gifts. Three expensive videos on children and grief were purchased with money from the Northern New Hampshire Foundation. Money donated in memory of a local woman for the purchase of materials on cancer has given the Weeks Memorial Library one of the best collections on breast cancer in New Hampshire.



Volunteers and donations have added immeasurably to what the library can offer. The library continues to be an exciting place. We invite your comments, participation, and suggestions for the coming year.

**REPORT OF THE TRUST FUNDS FOR THE TOWN OF LANCASTER ON DECEMBER 31, 2001**

Date Created	Name of Trust Fund	Purpose of Fund	Principal Bal. Beg. of Year	Principal Bal. End of Year	Income Bal. Beg. of Year	Income Bal. End of Year	Total P & I
1914	Lyman Blandin Fund	Benefit of Needy	\$ 66,988.15	\$ 66,988.15	\$ 16,288.35	\$ 19,120.18	\$ 86,108.33
1880	Cemetery Fund	Beautify Cemetry	198,673.64	198,673.64	7,347.89	2,760.28	201,433.92
1926	Helen W.C. Dennison Fund	Care of Cross Park	7,344.71	7,344.71	3,260.66	720.66	8,065.37
1932	Jas. L. Dow Fund	Beautify Parks & Streets	7,384.53	7,384.53	3,659.81	3,972.27	11,356.80
1910	Historical Trust	Compile History of Town	1,220.74	1,220.74	565.71	617.38	1,838.12
1915	Chapin C. Brooks Fund	Benefit of Lancaster School	7,332.89	7,332.89	1,749.40	2,059.40	9,392.29
1920	Emmon Smith Fund	Benefit of Needy	61,694.37	61,694.37	14,995.74	17,603.68	79,298.05
1918	G. M. Stevens Fund	Beautify Cemetry	192,210.07	192,210.07	12,567.40	8,128.90	200,338.97
1910	Library Trust	Benefit Weeks Library	24,140.60	24,140.60	1,578.53	1,021.03	25,161.63
1996	WMRHS Scholarship	Scholarship Fund	14,847.60	14,847.60	3,540.43	4,167.81	19,015.41
	<b>Total Common Funds</b>		<b>\$ 581,837.30</b>	<b>\$ 581,837.30</b>	<b>\$ 65,553.92</b>	<b>\$ 60,171.59</b>	<b>\$ 642,008.89</b>
1914	Lyman Blandin Fund	Benefit of Needy	\$ 15,345.81	\$ 15,345.81	\$ 40,644.87	\$ 42,079.51	\$ 57,425.32
1935	Monahan Trust	Benefit of Public Nursing	1,105.20	1,105.20	1,850.42	1,909.56	3,014.76
1926	Dennison Trust	Care of Cross Park	925.35	925.35	4,043.50	4,233.04	5,158.39
1880	Cemetery Trust	Beautify Cemetry	53,772.09	54,022.09	11,931.16	8,282.87	62,304.96
	<b>Sub-total</b>		<b>\$ 71,148.45</b>	<b>\$ 71,398.45</b>	<b>\$ 58,469.95</b>	<b>\$ 56,504.98</b>	<b>\$ 127,903.43</b>
1975	C/R - Fire	Purch. Fire Equipment	\$ 68,580.16	\$ 88,580.16	\$ 8,363.62	\$ 11,609.58	\$ 100,189.74
1980	C/R - Water	Purch. Water Dept. Equipment	35,079.39	35,079.39	1,878.88	3,436.55	38,515.94
1980	C/R - Sanitation	Purch. Sanitation Equipment	68,580.02	68,580.02	3,675.05	6,721.81	75,301.83
1980	C/R - Highway	Purch. Highway Equipment	158,495.57	129,700.17	8,496.33	-	129,700.17
1982	C/R - Ambulance	Purch. Ambulance	17,907.08	1,307.93	2,527.61	-	1,307.93
1987	C/R - Landfill Clossout	To Close Landfill	150,257.30	175,257.30	41,856.48	49,975.20	225,232.50
1987	C/R - Industrial Development	Bus & Industrial Development	71,584.66	71,584.66	49,650.37	54,426.01	126,010.67
1993	C/R - Town Hall	Town Hall Improvement	24,000.00	24,000.00	7,842.27	9,184.41	33,184.41
2001	C/R - PAYT Program	Pay As You Throw Program	-	20,000.00	-	122.19	20,122.19
2001	C/R - Weeks Library	-	-	5,000.00	-	2.78	5,002.78
1995	C/R - Sewer Pollution Abatement Project	-	28,556.59	46,056.59	-	1,594.59	47,651.18
2001	C/R - Col. Town Spending	-	-	5,000.00	-	2.70	5,002.70
1998	C/R - Bridges	Repair Bridges	100,000.00	125,000.00	15,947.83	20,853.55	145,853.55
1999	C/R - Town Revaluation	Future Revaluation	15,000.00	35,000.00	1,243.74	1,940.39	36,940.39
	<b>Sub-total of Town C/R's</b>		<b>\$ 738,040.77</b>	<b>\$ 830,146.22</b>	<b>\$ 141,482.18</b>	<b>\$ 159,869.76</b>	<b>\$ 990,015.98</b>
1984	WMRHS - Scholarships	Scholarships	\$ 12,610.58	\$ 12,660.58	\$ 96,063.44	\$ 103,129.86	\$ 115,790.44
1987	WMRHS - Forestry	-	37,233.04	37,233.04	13,981.30	15,934.42	53,167.46
1994	SAU 36-Bldg Repairs & Maint.	School Bldg Repairs & Maint.	61,926.16	75,644.06	-	-	75,644.06
1998	C/R - School Plow Vehicle	Purch. Plow Equipment	15,000.00	10,896.08	955.23	-	10,896.08
1998	WMRHS - Road/Drive Repairs	Road/Drive Repairs	25,000.00	40,000.00	3,466.85	2,630.46	42,630.46
	<b>Sub-total School Funds</b>		<b>\$ 151,769.78</b>	<b>\$ 176,433.76</b>	<b>\$ 112,346.82</b>	<b>\$ 121,694.74</b>	<b>\$ 298,128.50</b>
	<b>GRAND TOTAL ALL FUNDS</b>		<b>\$ 1,542,796.30</b>	<b>\$ 1,659,815.73</b>	<b>\$ 377,852.87</b>	<b>\$ 398,241.07</b>	<b>\$ 2,058,056.80</b>

# BUILDING PERMITS ISSUED

The Town of Lancaster reviewed and approved building permits for new buildings, additions, and renovations. The following is a summary of the permits:

<u>Permit #</u>	<u>Owner</u>	<u>Location</u>
01-01	Lancaster Realty Associates, Inc.	7 Chelle Road
01-02	High Peak, Incorporated	Industrial Park Road Lot 13
01-03	James Burgess	Community Camp Road
01-04	Dana & Sharon Robinson	282 Portland Street
01-05	Todd & Olga Brown	Martin Meadow Pond Road
01-06	Darron Spalzy	92 Elm Street
01-07	Russell & Stephanie Kenison	276 North Road
01-08	Richard J. Brisson, Jr.	68 Gore Road
01-09	Barry Lunderville	195 Main Street
01-10	Dean Walts	481 Main Street
01-11	Carl Blaisdell	4 Elm Street ("Monahan Block")
01-12	K. Scott Morrison, President - The Oliver Stores	565 Main Street
01-13	Douglas Shearer	4 Hopkinson Place
01-14	A. John Brosseau	67 Main Street
01-15	Gary Rexford	17 Wolcott Street
01-16	Champlain Oil Co., Inc.	202 Main Street
01-17	Rodney Hampton	154 Pleasant Valley Road
01-18	Geo. M. Stevens and Son Co.	149 Main Street
01-19	Theodore & Mary Russell	16 Gore Road
01-20	Lee Ann Minichiello	105 Buffalo Road
01-21	James & Jeanette Placey	44 Brook Road
01-22	David & Linda Rexford	20 Elm Street
01-23	Cabot Motor Inn, Inc.	200 Portland Street
01-24	Jeffrey Lamoureux	39 Portland Street
01-25	Ruth Eddy	Elm Street - Rexford subdivision
01-26	Hank & Judy Dreyer	140 Middle Street
01-27	Joy Pedersen	21 Grange Road
01-28	Brian Beattie	87 Buffalo Road
01-29	William & Tammy Lazott	13 Mayberry Lane
01-30	Nicholas Staley	46 Cathedral Road
01-31	Joseph M. Dziegelewski	43 Woodcrest Lane
01-32	Mario Audit	16 Wolcott Street
01-33	Larissa Cassidy	28 Kilkenny St.
01-34	Ronald Bakios	Gore Rd.
01-35	Elsie Dobson	40 Forbes St., Lot 10



<u>Permit #</u>	<u>Owner</u>	<u>Location</u>
01-36	Michael Donovan	24 Forbes St., Lot 18
01-37	Rev. T. D. Newman	166 Portland Street
01-38	Louis E. Perry, Jr.	21 Weeks Road
01-39	Millard F. Martin, Jr.	237 North Road
01-40	Robert J. Dunn, Jr.	166 Grange Road
01-41	North Country Motor Sales, Inc.	213 Elm Street
01-42	Paul Crane	On a parcel made up of pieces of the current noted lots. This is approximately 172 Main Street, but will be assigned its own number. See Planning Board case #471.
01-43	Lancaster Realty Associates, Inc.	7 Chelle Road
01-44	Roy McKinnon	333 Elm Street
01-45	Samuel Evans	17 Grove Street
01-46	Grant Fountain	68A Causeway Street
01-47	Melissa Hanson	180 Main Street
01-48	Everett Rexford	Hoopers Drive
01-49	Mrs. Maher	17 Prospect Street
01-50	Robert Berube, Jr.	64 Page Hill Road
01-51	Donald L. and Donna Crane	211 North Road
01-52	David Chessman	236 Pleasant Valley Road
01-53	Heirs of Helen Smith (Foster, RI)	12 Marshall Road
01-54	Turf Products Corporation	248 Main Street
01-55	W. Anne Jackson	41 Gore Road



## PLANNING BOARD

The Lancaster Planning Board meets on the second Tuesday of each month, at 7:00 p.m. at the Town Hall upstairs meeting room. The meetings are open to the public. Public meeting notices are published and posted ten days before each meeting.

This year the Lancaster Master Plan 2001 was approved by the Planning Board after the Master Plan Committee (a separate group) spent many months shaping it to benefit and guide the future of Lancaster.

This year the Site Plan Inspection Team was implemented to ensure that applicants abide by the conditions of approval. We are also in the process of reviewing and revising the Site Plan Review Regulations.

This year the Board held hearings on the following:

- #497 Santa's Village, Route 2  
2-lot subdivision
- #498 WXXS 102.3 FM Radio Station, 195 Main Street  
Relocation of radio station and installation of a relay antenna
- #499 P&R Recreation Area, Mt. Cabot Road  
Proposed 88-site campground
- #500 Lancaster Emergency Medical Services, 19 Mechanic Street  
Construction of a new Emergency Medical Services building
- #501 The Oliver Stores, 565 Main Street  
Addition to the current facility
- #502 Dalton Mountain Motor Sports, 481 Main Street  
Construction of a new building
- #503 Mary Snowman, corner of Railroad and Depot Streets  
2-lot subdivision
- #504 Lancaster Snowdrifters (snowmobile club), Route 3 South/ Prospect Street  
Proposed construction of a new clubhouse
- #505 Wendall & Marilyne Burke, 100 Water Street  
2-lot subdivision
- #506 White Mountain Maple Works, L.L.C. /  
Robert W. Christie, 246 Portland Street  
Lot line adjustment
- #507 Dean Walts/ Dalton Mountain Motor Sports, land behind 481 Main Street  
Proposed construction of a one-half mile racetrack

- #508 Erling & Margaret Roberts and Roger & Lynn Emery, Jr., 12 Grove Street  
Lot line adjustment
- #509 James Dubreuil and Thomas & Cathy Dubreuil, North and Brook Roads  
Lot line adjustment
- #510 Lanfuel L.L.C., 3 Mayberry Lane  
Construction of a storage building
- #511 Kevin & Jennifer McGee, 279 Main Street  
Change in use from residential to commercial (Commercial Zone)
- #512 Moments of Splendor, 22 Middle Street  
Change in use from retail store to salon (Commercial Zone)



9/11 Memorial Bulb Planting

Photo by: Jill Brooks

## REPORT OF WELFARE DEPARTMENT

Town welfare has provided financial assistance to families and individuals with identified and verified needs. The financial commitment by the Town has been helped with our work fair program.

The amount spent this past year is as follows:

<b>WELFARE ACCOUNTABILITY</b>								
<b>ID</b>	<b>MONTH</b>	<b>TOTAL</b>	<b>FOOD</b>	<b>MEDICAL</b>	<b>RENT</b>	<b>ELECTRIC</b>	<b>MISC.</b>	<b>FUEL</b>
1	January	\$2,821.44	\$140.00	\$643.44	\$1,470.00	\$411.00	\$0.00	\$157.00
2	February	2,493.75	40.00	65.00	1,695.00	380.75	0.00	313.00
3	March	2,005.35	60.00	856.85	740.00	0.00	0.00	348.50
4	April	1,737.76	50.00	457.76	505.00	600.00	0.00	125.00
5	May	3,502.99	150.00	1,885.99	925.00	542.00	0.00	0.00
6	June	2,725.44	180.00	1,017.75	1,136.00	391.69	0.00	0.00
7	July	3,749.38	65.00	1,222.65	1,649.60	812.13	0.00	0.00
8	August	2,134.96	20.00	376.96	957.63	780.37	0.00	0.00
9	September	1,898.87	140.00	200.97	1,430.00	0.00	0.00	127.90
10	October	1,501.76	160.00	20.97	971.01	67.58	79.00	203.20
11	November	3,305.61	80.00	281.02	2,816.59	0.00	0.00	128.00
12	December	3,040.06	150.00	305.41	1,728.40	227.28	238.00	390.97
<b>TOTALS</b>		<b>\$30,917.37</b>	<b>\$1,235.00</b>	<b>\$7,334.77</b>	<b>\$16,024.23</b>	<b>\$4,212.80</b>	<b>\$317.00</b>	<b>\$1,793.57</b>
<b>REVENUES</b>		<b>\$(4,817.19)</b>						
<b>ACTUAL</b>		<b>\$26,100.18</b>						

Respectfully Submitted by:

Joyce A. McGee  
Welfare Director



# LANCASTER ZONING BOARD OF ADJUSTMENT

The Zoning Board of Adjustment had an unusually busy year, meeting a total of 12 times and hearing 13 cases. Of the 13 cases, 8 were applications for special exceptions, 4 were applications for variances and 1 was an appeal from an administrative decision. Four of the special exceptions were granted, two were denied, one was tabled for one year and one was postponed. One of the special exceptions that was denied was appealed by the applicant for rehearing. The rehearing was granted and the special exception was denied again. That case is now in the hands of the court system. The appeal from an administrative decision was upheld. Two of the variances were granted, one denied and one continued until 1/02/02 when the board voted that the proposed use of the property was permitted by the special exception granted on November 1, 1977, and no variance was necessary. The Zoning Board also adopted Rules of Procedure and began the task of amending the Zoning Ordinances and Zoning Map. If all goes well, these amendments will go before the voters at Town Meeting in 2003.

The Town Manager has instituted a new procedure for applying for a permit at the Town Office. That procedure is as follows:

1. All permits will be reviewed by the Town Manager and, when necessary, the Fire Department Fire Prevention/Code Enforcement Officer, and the Public Works Director.
2. Any applicant wanting to apply to the Zoning or Planning Board must first provide to the Town Manager a narrative of the proposed project. A letter of determination will be issued by the Town Manager stating the process that must follow.
3. A maximum review period of 15 days will take place before a permit or letter of requirement is issued.

The Zoning Board consists of five full members and two alternatives. All members are volunteers appointed by the Board of Selectmen. The Zoning Board meets on the last Wednesday of each month, when required, at 7:00 PM in the second floor of the Town Hall. If you are interested in serving on the Zoning Board of Adjustment, please contact the Town Office at 788-3391. Your name will be forwarded to the Board of Selectmen.

Respectfully submitted,

Colin Sutherland, Chairman  
Alan Savage, Vice Chairman  
Jean Tenney  
James Hammond  
Dennis Merrow

Evalyn Merrick, Alternate  
Si Hopkins, Alternate

**The Caleb Group**  
Interfaith Volunteer Caregivers  
30 Highland Street, Whitefield, NH 03598

The year 2001, was a very productive year for the Caleb Group. During the year, we were able to raise enough funds, and recruit and train volunteers so we could continue our heartfelt mission...Enhancing independent living for the elderly, infirm and homebound by relieving isolation and assisting with friendly visits, care, and supportive services through a network of volunteers and the fostering of caring communities.

The Caleb Group assisted more than 215 Bethlehem, Dalton, Groveton, Jefferson, Lancaster, Littleton, Twin Mountain, and Whitefield seniors. In 2001, over 4,400 hours and 32,847 miles were donated by volunteers. This is a great accomplishment, on the part of our volunteers. Transportation is a *big* issue here in the North Country, and our Caleb volunteers drove an additional 4,000 miles, over the previous year. We are very honored and blessed to have over 110 active volunteers, who provide a very crucial support system to their elderly neighbors. Without these volunteers, The Caleb Group would not exist. Other than our transportation service, which provides rides for shopping, medical appointments, and just getting out of the house, these volunteers also help their older neighbors with such things as friendly visiting, telephone reassurance, chores, paperwork, light housekeeping, and errands. Caleb volunteers also assist with various other community programs, such as, the Commodity Supplemental Food Program every other month. These volunteers deliver food to elders who are totally homebound. Caleb volunteers provide support to elders that are involved with the Granite State Guardianship Services. The wards in this program look forward to a volunteer taking them out into the community. The Caleb Group has teamed up with Shaw's Supermarket, in Littleton. Shaw's provides day old bread, and Caleb Group worked in conjunction with the AHEAD group (Affordable Housing, Education and Development), involving the Christian Youth Work Camps. Several Caleb care receivers were recipients of home improvements through this program. Caleb volunteers still provide training for seniors who want to learn how to use computers. Computer classes are held at the Highland House Computer Lab. In the coming year, The Caleb Group plans to team up with The Above the Notch Humane Society to help the elderly feed their pets.

There are no fees for the volunteer caregiver services provided by The Caleb Group. The program is funded through grants, fundraising, donations and generous appropriations of the towns in which the services are provided. We want to thank the residents of Lancaster for their support and for making it possible for us to continue to provide these much needed services to the area's elders. The \$3,200 appropriated at last year's Town Meeting was greatly appreciated, and we ask for your continued support in 2002.

Volunteers are always in great demand, so if you would like to be a volunteer caregiver, request a volunteer, or know someone who would benefit from our services, please contact the Caleb Office at 837-9179.

Respectfully Submitted,

Bobbie Gaudes  
Program Director

Advisory Board Members

Eleanor Brauns, Twin Mountain  
Myra Emerson, Lancaster  
Julie Hall, Dalton  
Carl Rod, Jefferson

Rev. Arthur Savage, Bethlehem  
Lois Spotholz, Jefferson  
Rev. Cliff Vendt, Whitefield

**Connecticut River Joint Commissions**  
Riverbend Subcommittee  
ANNUAL REPORT 2001



This year, the Subcommittee was especially busy with recreation projects in the region. We distributed boater education pamphlets and maps to help visitors learn about public access sites and visitor etiquette, and we are cooperating with the Town and the area Rotary Club to see how to make the river more accessible and enjoyable for area residents and visitors. We continue to fulfill our legal obligation to provide information and assistance to the states, towns, and local landowners on projects and problems on or near the river, such as riverbank erosion and riparian buffers. We're exploring how best to work with other groups interested in the river, including the conservation districts and groups active on the river's tributaries.

Many communities along the river have now adopted the *Connecticut River Corridor Management Plan*, and some, such as Guildhall, are actively moving to incorporate its recommendations as they update their existing town plans and revise their zoning.

The Riverbend Subcommittee is advisory and has no regulatory authority. A number of area towns have sent new representatives this year. The public is invited to join our meetings in the Littleton Community House on fourth Thursday evenings of the month, on a quarterly basis. Helpful information, including advice on bank erosion, riparian buffers, and obtaining permits for work in or near the river, a calendar of meetings, and a summary of the *Connecticut River Corridor Management Plan*, are on the web at [www.crjc.org/localaction.htm](http://www.crjc.org/localaction.htm).

***William Allin, Leighton Pratt, and Scott Forbes, Lancaster representatives***  
***Robert Christie, Connecticut River Commissioner***



# Lancaster Conservation Commission

As Chairman of the Conservation Commission, I would like to take this opportunity to thank the members of the Commission for their interest and participation. We enjoy the opportunity of serving the Town of Lancaster by overseeing the environment and ensuring that the interaction of the local citizenry with our environment is appropriate. The task of assisting those who would like to modify their property falls to us. We have maps showing the location of wetlands, flood plains, bogs, forests, and scenic views and byways in addition to the various laws, rules, and regulations in effect and other resources for the use of anyone in need of them.

Our goal is to allow the landowners as much freedom as is possible in the use of their land. We also can provide them with information that will, hopefully, keep them from running afoul of the myriad of laws, rules, and regulations governing the use, alterations, and development of their land.

Those who are presently on the board are:

Ronald Wert – Chairman  
Annetta McGinnis – Secretary  
Dr. Robert Christie  
David Rexford  
Bill Allin  
Bill McInville



Photo by: Jill Brooks



## Heritage Trail Committee



The New Hampshire State Heritage Trail is a 230 mile walking path from the Massachusetts border to Canada. The 12 mile Lancaster portion of the trail starts at the Dalton town line on Martin Meadow Pond Road, and ends on Page Hill Road at the Northumberland town line. Maps are available at the Town Hall, the Welcome Center, downtown business areas, and local motels. Additional maps can be obtained by calling the Chairman of the committee, Robby Robinson at (802) 892-1026.

The Heritage Trail exists, in large part, through the gracious consent of many landowners. The committee and the town extend our thanks to them, some even help maintain the portion of the trail that passes through their property. Please respect their land as you would all private property. They have not granted permission for wheeled vehicles. These vehicles damage the trail especially in the spring. The trail is for hiking, snowshoeing,, and cross country skiing only. An exception is where the trail coexists with Corridor 5 of the Lancaster Snow Drifters who maintains this section. There are cleared parking areas at several points along the trail.

A major project this year was the replacement of the broken bridge crossing the stream below the beaver dam. Eight volunteers pulled out the old bridge. Later, four of us spanned the stream with an 18-inch wide footbridge. Winter has delayed completion until spring 2002.

Heritage Trail members led two snowshoe hikes last winter along the section from Reed Road to the covered bridge: One with Boy Scout Troop 219, the other with a scheduled hike open to all.

The committee meets most months of the year on the first Monday of the month at Weeks Memorial Library at 7p.m. Notice of the meeting is published in the Beacon's Calendar of Events (but call (802) 892-1026 to be sure we are meeting on any particular month). We need and welcome volunteers of all ages to join the committee and help improve and maintain the trails. The trail is a valuable asset to the town and it is easily reached from Main Street. Those of us who hike are glad to give something back for the hours of enjoyment that we find in the woods.

Our thanks to our Town Clerk's office for issuing our monthly report.

Respectfully submitted for the committee,

Richard Robinson, Chairman

# COÖS ECONOMIC DEVELOPMENT CORPORATION

Two thousand one continued as a busy year for CEDC.

We waited patiently for High Peak to move toward the construction phase of a cellphone tower at the town industrial park north of the fairgrounds. That appears in the works (just after the New Year) with at least one carrier (U.S. Cellular) committed to space on the tower. This should greatly enhance cellphone coverage north of Mount Prospect. Other towers planned (Groveton and Whitefield) will expand the coverage even more, a critical piece of doing business in the North Country.

With the closure of the Berlin papermills, CEDC, like other economic development agents in the region, has been busy trying to develop job opportunities that could employ some of the newly unemployed, whether from Berlin, Gorham, Stratford, Lancaster or other parts of the county.

The grand opening of the Mountain View Hotel and start-up of Presby Plastics will help ease the job crunch in the region considerably.

Simultaneously, we have been advocating better infrastructure investment in the North Country (accelerated road improvements, a residential dorm at the Berlin Community Technical College, broadband communications access for all Coös towns and more) so the region is positioned for economic growth.

As a regional development corporation, our role is job creation anywhere in the county, but it should be noted that economic development is an incremental process and not one that can produce results overnight. Diversifying an economy requires planning, collaboration, patience and perseverance.

Another area of growing activity is the Lancaster Loan Fund, shepherded by CEDC. Two major loan guarantees by the Lancaster Loan Fund (about \$125,000) administered by the town's Trustee of Trust Funds committee helped one business (Scorpio's Pizza) expand dramatically, consolidate debt and upgrade their facility; and another allowed a new full-service salon to open on Middle Street (Moments of Splendor). Many other smaller business support loans were made thanks to all the banks, in town, committed to the Lancaster Loan Fund.

In the area of community changes, the transfer of the Old Courthouse, from the town's ownership to private ownership (George "Skip" Sansoucy, of Lancaster) has to be considered major for its considerable impact.

Under the agreement, Sansoucy agrees to: invest upwards of \$250,000 in building improvements (new heating system, rewiring, handicapped accessibility, an elevator serving upper floors, new wiring and renovations, better use of space, uninterrupted power and a secure data storage space) as well as hiring 12 employees (new jobs for the community) and house them in the former courtroom of the building. In addition, his purchase places the courthouse back on the tax rolls and removes an \$18,000 line item (for support of the courthouse) from the town budget.

Though CEDC had hoped to undertake similar renovations and upgrades to the building, grant funds for the project became more scarce, and the Selectboard was impatient to eliminate the \$18,000 per year line item from their operating budget.

NOW, the town reaps the budget savings, a taxable property, new job creation and redevelopment of this amazing building into highly desirable, downtown office space.

This is a fairly common means of encouraging development in communities: to use limited resources as inducements for businesses to invest in tax base and employment expansion. At first blush, it looks as though the town is giving away the cookies and the cookie jar, but the long-term benefits of increased tax base and jobs means stability for the tax base and more disposable income for more people to spend in other area businesses.

One final initiative undertaken during the snowy winter of 2001, bringing high-speed bandwidth to the region, is about to see a final payoff with aggregation of business telecom service underway in earnest with a spring/early summer build out of the North Country Connect network stretching into the North Country.

As we move forward, CEDC continues to look for sources of funds to aid in development projects while cultivating growth opportunities big and small which will grow the region's tax base, employ residents and diversify the economy.

We are available for consult at 788-3900, and for technical assistance for any business looking to expand, new startups or for financing opportunities for businesses.



Mechanic Street Covered Bridge

Photo by: Jill Brooks



## **Lancaster Main Street Program**

**81 Main Street, P.O. Box 123, Lancaster**

**or email: [lancmainst@connriver.net](mailto:lancmainst@connriver.net)**

The Lancaster Main Street Program has many reasons to be proud of their accomplishments in 2001. As the program begins in its fourth year, the group reached an important milestone with the opening of the Great North Woods Welcome Center as well as their organization of many of Lancaster's most popular events.

Since its inception four years ago, The Lancaster Main Street Program has brought more than \$140,000 in grants to Lancaster resulting in a number of important projects. The construction and operation of the beautiful Great North Woods Welcome Center, which serves as a focal point for Lancaster's downtown and is designed to capture some of the 6-10,000 vehicles that drive into town each day. Since opening this summer, the Welcome Center has already served more than 3000 visitors from 48 states, 8 Canadian provinces and 12 foreign countries.

The Main Street Program's Riverwalk Project built a bridge to the island in the middle of the Israel River and 2001 saw the addition of a nature walk and an expanded picnic area. With the proposed addition this year of another bridge, The Riverwalk will also link the downtown to Lancaster's beautiful riverfront in Summer and the region's snowmobile trails in Winter.

The Main Street Program now organizes and is expanding many of Lancaster's most successful annual events including: The Street Fair, Olde Tyme Christmas, An Evening Under the Stars with George Winston, The Everything that Moves Show, Lancaster Cooks Food Fair & Cookbook, and The Annual Downtown Awards & Volunteer Reception. The Program also co-promotes or co-sponsors many other events including The Farmer's Market, The Model T Drive-In, and The Annual Antique Car Show. Other projects include downtown beautification efforts like the flower boxes and Christmas lights as well as sponsorship of ongoing projects designed to help our existing businesses.

For 2002, The Lancaster Main Street Program will be dedicating their efforts towards expanding the existing programs and events as well as continuing improvement of the Welcome Center. Building the Welcome Center has put the program \$60,000 in debt with \$15,000 more work still to be done to the projects. The Lancaster Main Street Program Board has voted to operate without a paid director. Thus, 100% of all funds received in 2002 will be used for the Program's many projects including the Welcome Center, town events, business assistance, façade improvement matching grants, and many other important programs.





Photo by: Jill Brooks

Chris Parker and Gene Ehlert  
Take a dip in the Dunk Tank at the Street Fair



Photo by: Jill Brooks

Participants in the Street Fair Road Race



Farmers Market

Photo by: Jill Brooks



Street Fair

Photo by: Jill Brooks

# NORTHERN GATEWAY REGIONAL CHAMBER OF COMMERCE

## TOWN REPORT

The Northern Gateway Regional Chamber of Commerce serves thirteen towns in the area to include: Dalton, Jefferson, Lancaster, Groveton, Northumberland, Randolph, Stark, Stratford, Twin Mountain, and Whitefield in NH, and Gilman, Guildhall, and Lunenburg in VT. We have 103 member businesses in this area and are still growing.

Our goal is to support the economic development of the area and the businesses in the area. In order to accomplish that we need to promote the area on a wider geographical basis than we have in the past.

To date this year our accomplishments include:

Publication of Gateway magazine, a publication to draw tourists to our area. This year we are printing 50,000 for distribution to welcome centers, hotels, dining, and recreational establishments. The effort this year is being accomplished with local businesses and chamber members, thus keeping all of the revenues local. We will also post the magazine to our new website, for thousands more to view and print.

Increased Membership, with the addition of several businesses to our membership roster. Membership continues to grow as the benefits provided to its members increase.

A monthly newsletter which provides information to the membership on relevant topics such as marketing, taxes, legislation that affects small businesses, etc.

The continuation of the Business After Hours events, where businesses provide an "open house" for other businesses, to market their business as well as network with other businesses.

Advertising and Marketing the area to include print and radio advertising, a window box display in the Lincoln Welcome Center, the creation of a website ([www.northerngatewaychamber.org](http://www.northerngatewaychamber.org)) and a link to the website on the NH state tourism website.

Near term plans:

Updating and reissuing the Relocation Guide, a guide targeted to those individuals and families seeking to relocate to the area. It contains information that addresses questions people have when they are looking to relocate. Chamber members only are allowed to advertise their business in this publication.

A mini business expo for small businesses in our service area, open to members and non-members alike.

The Chamber is a financially sound organization, and is growing its financial resources. Those resources will then be used to market the area and the chamber businesses.

Respectfully submitted,

Annie Bartlett  
Executive Director





## **REPORT FROM MOUNT WASHINGTON REGIONAL AIRPORT TO TOWNS IN REGIONAL AUTHORITY**

Even prior to September 11<sup>th</sup>, the aviation industry was going through significant changes. The hub and spoke model, which funnels airline passengers from many different locations into fewer central airports for connecting flights, has allowed more people to fly but led to greater congestion and declines in service. For business travelers, who often book flights at the last minute, the ever-increasing ticket costs have caused them to pursue new ways to meet their travel needs. For everyone else, there have been long delays and crowded seating. These trends are creating opportunities for the MWRA through:

- The growth of regional carriers that serve smaller airports. In New England, there are five resort locations that are now served by regional carriers, small jets, and charter operations. They are Nantucket, Martha's Vineyard, Newport, Block Island, and Bar Harbor. Unlike the White Mountains, all of these locations are seasonal destinations.
- The sale of smaller jets to companies that previously did not have their own aircraft. More and more companies are using corporate aircraft to fly senior executives and key personnel to their facilities or to meet with customers in remote locations.
- Fractional ownership or the leasing of aircraft for specific time periods. Companies that cannot afford to purchase an airplane are entering into leasing arrangements that allow them to use an airplane, as they need it.
- Charter service. While the North Country may not have a population base large enough to sustain regularly scheduled airline service, it does have enough tourists to potentially support on-demand charter flight service. There are a growing number of visitors to the North Country who come from Europe and the Middle Atlantic states. The tourism industry recognizes that the only way to expand their markets to include these visitors is through better air connections to the region.

Airports are both public transportation facilities and revenue producers for the communities and the businesses that they serve. They provide the same paybacks to taxpayers as highways do by making possible residential, commercial, and industrial development. The Federal Aviation Administration (FAA) and the State Division of Aeronautics provide ninety-five percent of the funds for capital improvements to airports. One of the unspoken considerations for FAA and the State in deciding how to allocate their funds is the involvement in the communities that are served by the airport. In New Hampshire, MWRA is held up as a model of local involvement to other communities with airports, and the MWRA Authority is often cited as an example for others to follow.



In the past year, MWRA has:

- Secured approval from Federal Aviation Administration (FAA) for grants of \$305,000 in capital improvements,
- Started a market study to determine the opportunities for the airport's growth,
- Acquired two abutting properties, one of which has a house on it that will serve as a residence for the airport manager. The airport will now have someone who can provide a continuous presence for visiting pilots and greater security.
- Negotiated management contract for the airport with a locally based aviation service business.
- Scaled back a federally mandated tree-clearing project to assure pilot safety from off-site property to land owned only by the airport. This will reduce the overall cost of this project and lower the airport's share of the matching costs.
- Adopted a formal organizational structure that includes:
  - A proposed slate and election of officers;
  - Adoption of a conflict of interest policy; and
  - Approval of a new rate structure for current and future land leases for hangars.
- Introduced a financial accounting and reporting system that tracks monthly profit & losses, compares the P & L to the same month in the previous year, shows the income and expenses for the year-to-date, and compares them with the overall budget for the year.

The Airport's Goals for the coming year are to:

- Undertake the first phase of the tree clearing on airport property to remove obstacles from the flight path and improve overall safety for take-offs and landings;
- Complete a market analysis that will determine the opportunities for growth at MWRA;
- Develop and implement a security plan for airport safety in accordance with new requirements from the Federal Aviation Administration;
- Continue the fund raising campaign for the new terminal and visitor's facility;
- Expose young people to flying through aviation classes and opportunities to go for rides with local pilots; and
- Acquire a courtesy car for use by visiting pilots.



## NORTH COUNTRY COUNCIL ANNUAL REPORT 2001

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of these projects are as follows:

### **Transportation:**

- Reviewed, and submitted to the Department of Transportation 13 transportation enhancement projects and four Congestion Mitigation/Air Quality Improvement proposals for the North Country
- Completed Phase 1 of the US Route 2 Corridor Study with the corridor communities and various state and private agencies
- Provided technical transportation assistance to the majority of the communities in our region
- Coordinated the North Country Transportation Committee
- Scenic Byways Committee Coordination
- Rt. 16 Citizens Advisory Committee Coordination
- Conducted 205 traffic counts in 47 communities
- Coordinated with Bureau of Rail and Transit to promote public transportation in the North Country
- Participated in the update of the Statewide Aeronautics Plan with the NH Department of Transportation-Division of Aeronautics

### **Economic Development:**

- Providing Grant Administration for several regional projects such as the City of Berlin EDA Public Works grant, the Mountain View Hotel project, Town of Woodstock EDA project, Town of Colebrook project, to name just a few
- CEDS Committee meetings are held on a quarterly basis allowing for a continuous coordinated planning process
- Published the Availability of Living Wage Jobs in NH Study for the North Country
- Updated the Comprehensive Economic Development Strategy (CEDS) for the region
- The second Thursday of each month nearly every business technical assistance provider in the region (representing nearly ten organizations) coordinates activities and shares ideas
- NCC has been solicited by the NH Community Development Finance Authority to lead a joint north country seed capacity application by coordinating a work program and grant application among five of the region's largest development organizations

### **Community/Regional Planning:**

- Provided technical assistance to 34 towns throughout the region
- Updated several master plans and zoning ordinances for member communities
- Coordinated the Law Lecture Series for the Office of State Planning
- Hazardous Mitigation Planning
- Assisted communities in reviewing and preparing LCHIP Applications

### **Environmental Planning:**

- Provided technical assistance to over 33 communities in the area of solid waste and hazardous waste management
- Served on the Governors Solid Waste Task Force
- Coordinated the Household Hazardous Waste Management collections for 22 communities
- Provided technical assistance in the National Flood Insurance Program throughout the region
- Provided assistance to three water shed councils as part of the REPP program
- Completed the American Heritage Adjustment Project funded by EDA

Many of these programs will continue into the year 2002. We continue to enhance our staff capacity and will be looking to provide additional technical assistance and planning support to all our communities. Major programs for the year 2002 will be our five-year update of the Comprehensive Economic Development Strategy (CEDS), the development of a Regional Plan (transportation, natural resources, economic development, community planning) and the continued assistance of solid waste management with an emphasis on conducting town audits on their solid waste management practices.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens

Sincerely,

Michael J. King  
Executive Director

**ANNUAL REPORT  
NORTH COUNTRY HOME HEALTH AGENCY, INC.  
TOWN OF LANCASTER  
2001**

Home care is critical to serving the growing health care need of this country. It provides care for the sick, disabled, and dying in their own home where they can be provided the highest quality of life, the greatest amount of freedom possible, and the highest degree of human dignity. These people include seniors who need help to stay in their own homes, adults who are caring for aging relatives, young people with chronic illness and people of all ages who are discharged from the hospital following stays that are still becoming shorter and shorter.

North Country Home Health and Hospice Agency staff assist people who are recuperating from surgery, individuals coping with chronic illnesses, and families and community members caring for loved ones and friends. Expensive hospital stays are reduced, moves to nursing homes are eliminated or delayed, and families are supported through the competent and comprehensive care provided by North Country Home Health and Hospice Agency staff.

North Country Home Health and Hospice Agency relies on Town support and individual donations to help underwrite the cost of providing home care services to people with limited or no health benefits. Because of your generosity and support, North Country Health and Hospice continues its 30-year tradition of responding to the home health and hospice needs of North Country residents.

As we struggle to deal with the difficult and time consuming issues facing home care today, the staff of North Country Health and Hospice Agency wants to thank you for your continued support so vital to helping people in your town be assured of continuing quality medical care at home.

**Explanation of Services:**

*Skilled Services* – shorter hospital stays and new technology allow many treatments to be done in the home, provided and administered by skilled professionals, such as nurses and therapists.

*Supportive Care Services* – home health aides, homemakers, and companions ensure ill and disabled persons can live in healthy households, have clean clothes, nutritious meals, and help with their activities of daily living.

*Hospice Care* – a holistic, family supportive, medically directed, team-oriented program that seeks to treat and comfort individuals and families coping with terminal illnesses.

Services provided to the Town of Lancaster in FY2001 include:

<u>Type of Care</u>	<u># of Visits</u>
Nursing	-
Physical/Occupational/Speech Therapy	-
Medical Social Service	-
Home Health Aid/Homemaker/Companion	<u>447</u>
Total	447

Respectfully submitted,

Gail Jurasek, Executive Director



WEEKS MEDICAL CENTER  
 DARTMOUTH-HITCHCOCK

Home Health &  
 Hospice Services  
 §  
 Annual Report - 2001  
 Town of Lancaster



Anna Zanes, RN - Penny McKinnon, RN - Harriet Beattie, BSN  
 Teri Lacasse, RN - Suson Doyle, RN

Highlights in Review - 2001

- Medicare Hospice Certification. In March, the home health agency received approval to provide Medicare Hospice services to the terminally ill. The program benefits Medicare (and some commercial insurance) patients with a wider range of services, including palliative medications and equipment.
- Critical Access Hospital. In August, the hospital was approved as a "critical access hospital" by Medicare. This designation was created to help ensure the survival of small rural hospitals by allowing direct cost reimbursement.
- Littleton Satellite Office. With increased home health referrals in the Littleton area, the Trustees approved the opening of a satellite office in June. An RN and Home Health Aide currently staff the office.
- Flu Clinics. The home health agency coordinated this year's annual Flu Clinics. At 40 sites during October and November, 1637 persons received their flu shots.
- Baby Visits. It is easy to think that home health services are "only for seniors". In 2001, the agency provided 32 children with postpartum and well-child visits.

Regional and Town Services - A Summary

	Skilled Nursing	Rehab Services	Home Hlth Aide	Home-makers	Total Visits & Units
Regional services provided by Weeks Home Health Services	5,405	1,068	8,052	22,671	37,196
Services to the Town of Lancaster	1,965	408	2,902	10,744	15,104

With sincere thanks to the residents of Lancaster, Weeks Medical Center – Home Health & Hospice Services, its Trustees and staff express our gratitude for your continued generosity.



2001  
WHITE MOUNTAIN MENTAL HEALTH  
*And*  
DEVELOPMENTAL SERVICES  
DIRECTOR'S REPORT

Town of Lancaster

White Mountain Mental Health and Developmental Services has experienced a year of both optimism and anxiety. Optimism regarding the strides that have been made in serving people with mental illness and developmental disabilities, and anxiety regarding the fragile status of funding for mental health agencies within the state and the nation.

Highlights of this year have included the following:

- The growth of our services to children with serious emotional disturbances through our collaboration with the Division of Behavioral Health, National Alliance for the Mentally Ill, local school districts, human service agencies and, most importantly, families. Twenty children, who would otherwise be in costly placements, are being maintained in our community. This represents a significant investment of resources and intensive collaboration between all parties involved, as well as the beginning of “system change” in the way we serve these children.
- The expansion of our services, to school age children with developmental disabilities. Again, many of these children would otherwise be placed away from their families. We have worked creatively with schools to provide the best possible mix of academic and “real world” experiences to prepare these children for a full and productive life as citizens of their community.
- Adventure-based programs for middle school children have been provided through our ACUDO Program, which will celebrate its tenth year in 2002. This program was one of the first in the State to work with high-risk and adjudicated children in an outdoor/experiential setting. Throughout its existence, the program has been successful in using one of the North Country’s greatest resources, our incredible environment, to develop another great resource, our children.
- Our services to persons with serious mental illness have been recognized as some of the best and most comprehensive, in the State. These services include many components beyond “therapy”, including state-of-the-art medications, housing assistance, benefits planning and the opportunity to be part of a client-directed business. We are proud of the services provided by this business, Clean and Green Enterprises, which offers high quality janitorial and grounds maintenance to several local businesses and individuals.

Challenges this year include:

- The events of September 11 have had a profound impact on all of us. The sense of uncertainty and concern regarding personal safety and security is particularly intense for people who have already experienced serious emotional upheaval in their lives. White Mountain Mental Health has struggled to stretch our resources to meet the needs of people in our area who need support at this time. This is an area where Town funding is particularly appreciated.
- Like any business, we have had a difficult time doing more with less. This issue has become acute during 2001, and we have made several changes in the benefits we offer our staff, our use of psychiatric time and our collection policies to try to address the widening gap between what it costs us to provide services and what we are able to collect. We continue to provide reduced-fee services for up to 10 sessions for every person who needs them. *In 2001, we have provided 3845 hours of free or reduced-cost services to 147 Lancaster residents.* Without the generosity of the Town, this would be impossible.

We look forward to working closely with the community in 2002 to assure the continued good health of all of our citizens. In view of the fact that a recent study by the National Institute of Health found that 70% of physical illness has some emotional/mental component, it is becoming clear that mental health is a crucial component of our overall well being.

Thank you for your support of our services.

TRI-COUNTY COMMUNITY ACTION PROGRAMS, INC.

*North Country Elderly Programs*

*North Country Senior Meals*

The Senior Meal Program continues to be a valuable resource to the North Country. Last year, we served 13,239 meals to the elderly or disabled residents in the town of Lancaster alone. That is an increase of 2370, or 22%, over the 10,869 meals served the year before. The number of participants went up by 87%, from 46 last year, to 86 this year. It is our goal to feed every senior citizen that wants or needs assistance. The meals that we furnish provide 1/3 of the daily requirement for these people. We deliver to the homebound four days a week, but we see to it that they have meals to cover seven days a week. We also offer breakfast to those who want it.

Not only do we supply meals for those that are homebound, but our volunteer drivers also maintain a watchful eye noticing changes in the environment or in the person receiving the meal. We also have an emergency plan if someone is unable to answer the door. The volunteers not only bring food, they bring a smile, a sense of security to the client, and information from the site and the community. For some, the volunteer may be the only one that they see or chat with for days.

We continue to solicit and utilize volunteer drivers to transport the meals to the homebound. This is a well-appreciated and rewarding job. We are grateful for the dedication of our current volunteers, and encourage any Lancaster residents to support this program by offering their time and vehicle even if it is just one day a month.

Though we receive Title XX funding from the Federal government for low-income seniors and matching funds from the county, there are many seniors who fall short of the income guidelines who have difficulty making ends meet. There are times when they have to choose between heat and medication or food. We never refuse anyone regardless. We do not charge for the meals that we serve our senior citizens. We have a suggested donation of \$2.00, but this is not always possible for our clients, and we do not rely on it.

It is our long-term goal to provide a Senior Center where congregate meals, as well as socialization and stimulation, could be offered to seniors throughout the week. In the interim we are providing a congregate meal once a month at the McKee Inn. This meal is prepared at the Whitefield Senior Center and transported there. We are hoping to find a satellite location that we can use to provide meals at least once a week the other three weeks of the month.

For more information call 837-2424.

*North Country Transportation  
Senior Wheels*

The other North Country Elderly Program available to Lancaster residents is Transportation. We add to the quality of life of our elderly population by providing them with demand response service at no charge, but with only a suggested donation. We enhance their well being, giving them a means to get to medical appointments and pick up prescriptions, allowing them to maintain their independence, to shop, pay bills, take care of personal business, and to continue to be socially active and a vital community member. Not only do we accommodate our senior citizens, but we also offer a fee structure for those who are under the age of 60. We have a toll free number and our dispatcher is easily accessible during our 8:00am to 4:00pm operating hours, and we will attempt to be as flexible as possible to meet your needs with a 24- hour advance notice. This task is achieved using one 10-passenger vehicle with two wheel chair securements in place.

For more information call 1-888-997-2020.

We appreciate your consideration to help fund both of these vital programs in your community. We thank you on behalf of our programs and more importantly on behalf of the clients that we serve.



**BIRTHS IN THE TOWN OF LANCASTER  
TO LANCASTER RESIDENTS  
ENDING DECEMBER 31, 2001**

<u>Date of Birth</u>	<u>Name of Child</u>	<u>Name of Father</u>	<u>Name of Mother</u>
February 7	Hunter Jeremy	Shawn MacLeod	Kristi MacLeod
March 29	Griffin Kenneth	Chad Crane	Christine Crane
May 23	Rene Ann	Demetrios Sobliros	Leola Sobliros
June 16	Bretton Raymond	Daniel Snyder	Danielle Snyder
June 24	Noah Paul	Leo Enos	Rebecca Enos
August 27	Naomi Sekel	David Chojnacki	Mary Chojnacki
September 6	Kanu'ah B.	Gregory Mitchell	Shoshanna Mitchell
September 21	Gunnar Joseph	Shayne Carr	Valerie Carr
October 1	Spencer Daniel	Daniel Valdez	Stacey Valdez
October 8	Dagan Skye	Michael Webster	Kara Webster
October 14	Sierra Marie	James Dingman	Callie Dingman
October 31	Adrian Michael	Peter Dimmitt	Melissa Dimmitt

**BIRTHS IN OTHER TOWNS  
TO LANCASTER RESIDENTS**

<u>Date of Birth</u>	<u>Name of Child</u>	<u>Name of Father</u>	<u>Name of Mother</u>
April 10	Rylee Tasha	Jason Monley	Nikki Monley
May 13	Wyatt Hazen Mark	Richard Coulter	Traci Coulter
May 26	Owen Nicholas	Nicholas Staley	Melanie Staley
June 14	Isabella Marie	Benjamin Gaetjens-Oleson	Suzanne Gaetjens-Oleson
July 11	Lydia Lorraine	Robert Beaulieu	Sara Beaulieu
September 27	Travis David	Douglas Shearer	Lori Shearer
October 20	Trevor Ross	Lonnie McLain	Shauna McLain
November 6	Jacob Dana	Dana Arsenault	Jill Arsenault
November 28	Cameron James	Robert Eich	Vanessa Eich





**RESIDENT MARRIAGE REPORT  
FOR THE TOWN OF LANCASTER  
FOR THE YEAR ENDING DECEMBER 31, 2000**

<b>Date</b>	<b>Name &amp; Residence of Groom</b>	<b>Surname &amp; Residence of Bride</b>	<b>Place of Marriage</b>
Feb. 14	Ronald T. Guerin Lancaster, NH	Elizabeth A. Stone Lancaster, NH	Shelburne
Feb. 24	William F. Rugh Lancaster, NH	Cecilia M. Tardiff Lancaster, NH	Lancaster
May 25	Michael E. Webster Lancaster, NH	Kara A. Sarnacki Lancaster, NH	Whitefield
May 26	Lonnie R. McLain Lancaster, NH	Shauna D. Ross Lancaster, NH	Stark
June 01	Adam Oleson Lancaster, NH	Rebecca J. Couture Lancaster, NH	Conway
June 30	Michael A. Rich Dalton, NH	Claire C. Senecal Lancaster, NH	Dalton
June 30	Richard J. Buteau Lancaster, NH	Tammy L. Abbott Lancaster, NH	Lancaster
June 30	Mark M. Emerson Lancaster, NH	Teresa A. Emerson Lancaster, NH	Lancaster
July 07	James A. Dingman Lancaster, NH	Callie M. Smith Lancaster, NH	Lancaster
July 07	Eduard L. Labonte Lancaster, NH	Kimberly A. Thornton Lancaster, NH	Lyman
July 23	Ronald J. White Lancaster, NH	Melissa B. Stone Lancaster, NH	Stratford
July 27	Christopher G. Cummings Lancaster, NH	Randa L. Hopps Lancaster, NH	Groveton
July 28	David W. Leslie Lancaster, NH	Julie A. Ingerson Whitefield, NH	Lancaster

## MARRIAGES

<b>Date</b>	<b>Name &amp; Residence of Groom</b>	<b>Surname &amp; Residence of Bride</b>	<b>Place of Marriage</b>
Aug. 04	Aaron P. Brisson Lancaster, NH	Nicole J. Richardson Lancaster, NH	Lancaster
Aug. 11	Keith A. Evans Lancaster, NH	Kristi L. Holmes Lancaster, NH	Lancaster
Oct. 04	Michael W. Stark Lancaster, NH	Heather M. Walter Lancaster, NH	Littleton
Nov. 02	Wayne D. Lurvey Berlin, NH	Eleanor Kennison Lancaster, NH	Lancaster
Dec. 01	Isaac P. Forbes Lancaster, NH	Caitlyn E. Colby Colebrook, NH	Colebrook
Dec. 15	James B. Noland Lunenburg, VT	Kelly J. Huntington Lancaster, NH	Dixville Notch



**DEATHS REGISTERED IN LANCASTER FOR THE YEAR  
ENDING DEC. 31, 2001**

<b>Date of Death</b>	<b>Name of Deceased</b>	<b>Name of Father</b>	<b>Maiden Name of Mother</b>
January			
15	Victor R. Stickney	Bernard Stickney	Muriel Covell
19	Frieda Drouin	Emil Weiss	Eleanor Greschner
24	Donald P. Nadeau	Francis Nadeau	Olivine Bilodeau
25	Dorothy M. Perkins	Fredrick Bennett	Pauline Asbury
29	Harry D. Bennett	Harry Bennett	Persis Beach
31	Gertrude B. Leighton	Daniel Bennett	Henrietta Johnson
February			
17	Maria B. Willis	Paul Martin	Clara Violette
23	Dorothy M. Gray	John Davis	Janet Slater
23	Minnie Hansen	(Unknown)	(Unknown)
March			
06	Emile A. Dupont	Gerard Dupont	Doris Couture
09	Frank H. Winn	Hiram Winn	Hope Morris
10	Virginia L. Edwards	Fredrick Oleson	Josie Cromwell
April			
06	Roger F. Bilodeau	Frank Bilodeau	Theodora Phenuff
10	Bart P. Sheridan	Bartholomew Sheridan	Elizabeth Nolan
24	Vivian L. Lizotte	Remi Marquis	Denise Cloutier
30	Irene F. Blake	Chester Davis	Annie Bergerson
May			
04	Marion M. Foster	Richard Gadwah	Norah Bressette
15	Gladys M. Miller	Roswell Miller	Evelyn Dexter
22	Vivian I. Ball	Arthur Plante	Rose Dionne
22	Alida M. Ashby	Francois Plante	Leah Cyr
26	Doris E. LaFlame	Lee Grapes	Rose Guay
June			
09	Mabel A. Savage	Frank Blake	Lelia Knights
10	Norma G. Burt	Edward Aldrich	Vivian Fissette
10	Natalie H. Rigney	Leon Smith	Hazel Brown
15	Georgia V. LaFontiane	John Veigue	Bridget Doherty
19	Donald E. Marois	One Marois	Emilie Doucette
20	Mary J. Beaudoin	Elzear Beaudoin	Alphonsine Taillon
July			
31	Elizabeth A. Emery	Albert Kenney	Mildred Knight
August			
01	Carolyn M. Hawes	Edgar Stewart	Ruby Pierce
September			
13	Vera A. Balch	Eugene Balch	Mary Emery
26	Lillian B. Eaton	Peter Brisson	Sophia Marshall

**DEATHS**

<b>Date of Death</b>	<b>Name of Deceased</b>	<b>Name of Father</b>	<b>Maiden Name of Mother</b>
October 11	Donald S. McClintock	Reuben McClintock	Gladys McCubbin
November 05	Winifred M. Falkenham	Ewart Spencer	Emily Knight
05	Janet E. Vashaw	Dana Eastman	Lucy Henry
06	Roger J. Choquette	Ernest Choquette	Delphine Desrosier
14	Lola M. Virge	Frank Miller	Gertrude LaPlante
18	Marion E. Bennett	David Morrow	Esther Hamilton
19	Evelyn K. Smith	Frank Kenison	Alice Blair
December 20	Richard W. Morse	Carlton Morse	Dorothy Weeks
22	Ruth E. Laveron	John Laveron	Teresa (Unknown)

**DEATHS OF LANCASTER RESIDENTS OUTSIDE LANCASTER**

<b>Date of Death</b>	<b>Name of Deceased</b>	<b>Name of Father</b>	<b>Maiden Name of Mother</b>
Apr. 03	Susan A. McDonough	Bernard McDonough	Agnes Donovan
May 22	Barbara H. Campbell	Virgil Haynes	Madeline Atkins
June 06	Cheryl A. Smith	Arnold Hawkins	Lois Irwin
Aug.29	Eric G. Blanchard	Roy Blanchard	Bernadine Hicks
Nov.24	Audrey F. Cito	Joseph Florick	Nettie Zorn



# Raymond S. Burton

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Report to the People of Council District One  
2002

by Raymond S. Burton  
Councilor – District One  
State of New Hampshire

*Executive Councilor  
District One*

The Governor and five member Executive Council are very much like an elected "Board of Directors", who along with 294 Commissioners and Directors, administer the laws and budget as passed by the New Hampshire General Court (House and Senate).

We perform a variety of Executive Branch functions, such as, general supervision of all state departments and state expenditures, pardon matters, eminent domain, state contracts and leases, public waters, the planning of the Transportation 10-year plan, and confirmation of the Governor's nominations to the Judicial Branch of your NH State Government (for a complete explanation, please contact my office).



As we look into the immediate future, I would encourage all citizens to be in contact with all of us in your elected representative bodies, at the local, state and federal levels. We cannot truly represent you if we do not know of your ideas, concerns and aspirations.

If you are interested in serving on a volunteer commission or board, please contact my office at 271-3632 or Kathy Goode, Director of Appointments and Governor Shaheen's Liaison to the Council at 271-2121. The District Health Councils are always looking for members; if interested, please call Lori Real at 1-800-852-3345 ext. 4235 and request a packet of information about what this key planning process is all about. All of the Governor and Council appointments to Boards and Commissions are listed in the Webster System at [webster.state.nh.us/sos/redbook/index.htm](http://webster.state.nh.us/sos/redbook/index.htm).

We need to work our NH Congressional Delegation in Washington. Senators Judd Gregg and Bob Smith and Congressmen Charlie Bass and John Sununu all have strong and powerful committee assignments and are well connected to do more for NH. We need to let them know what is needed for our localities and regions, so ring their bell . . . Senator Gregg at (603) 225-7115; Senator Smith at 1-800-922-2230; Congressman Bass at (603) 226-0249; and Congressman Sununu at (603) 641-9536.

It is a pleasure to serve you. Please contact my office for a listing of toll free 800 numbers and a copy of the newly printed NH Constitution. Always know that I am ready to assist you, your town and region.

*Raymond S. Burton*

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E-mail: [rburton@gov.state.nh.us](mailto:rburton@gov.state.nh.us)

# NOTES:



# TOWN OF LANCASTER

25 Main Street  
Lancaster, NH 03584

## FIRE, POLICE, AMBULANCE 9-1-1

**Fire Alarm Pull-Box Codes** – The first digit of the code is sounded, a pause, then the second digit.

12	Main Street near Old Cemetery
13	Corner Main and Railroad Streets
14	Junction Route 2 & 3 (north)
15	Corner Main and Kilkenny Streets
16	Corner Causeway and Summer Streets
17	Coös Junction
21	Corner Main & Mechanic Sts. & All Rural Areas
22	Corner Pleasant and Portland Streets
23	Corner Williams and Prospect Streets
24	Prospect Street near former Mary Elizabeth Inn
25	Corner Elm, Burnside and Winter Streets
26	Corner Elm and Water Streets
27	Holton Park
28	Portland Street near #73
29	Water and Winter Streets
31	Corner Summer and Wolcott Streets
32	Corner Railroad and Depot Sts., B & M Crossing
33	Corner High and Summer Streets
34	Corner Summer and Middle Streets
35	Corner Middle and Stone Streets
36	Corner Middle, Hill and Mechanic Streets
37	North Road (Beyond Hospital)
41	Thompson Mills
42	Corner Main and Middle Streets
43	Corner Main and Park Streets
44	WEEKS MEMORIAL HOSPITAL
45	ELEMENTARY SCHOOL BUILDING
46	COUNTRY VILLAGE HEALTH CARE CENTER
51	Bunker Hill Street by M.C. Railroad Crossing
52	Top of Bunker Hill Street
142	HOLTON POINT ASSISTED LIVING FACILITY
55	Red Cross – Civil Defense Emergency First Aid
333	NATIONAL GUARD
7-7	6:45 AM ALL SCHOOLS CLOSED ENTIRE DAY

## CIVILIAN DEFENSE SIGNALS

Alert Signal - Steady Blast 3 Minutes

Take Cover Signal - Short Blast 3 Minutes

All Clear -30-Second Blast - 2 Minutes Silence, Repeat

