

Annual Report of the



TOWN

OF



CARROLL



Year Ending December 31, 2003

Front Cover Left
Top - Supreme View
Middle - Hunt's Store
Bottom - Rosebrook Inn

Front Cover Right
Top - Y.D. Cabins & Restaurant
Middle - Camp Hiram Cabins
Bottom - Fabyan House

**TOWN OF CARROLL
ANNUAL REPORT
2003**

TABLE OF CONTENTS

Title Page.....	1
Table Of Contents.....	2
Office Hours/Phone Numbers.....	4
Town Officials.....	5
Executive Information	
2003 Annual Town Meeting Minutes.....	7
Selectmen's Report.....	19
Town Clerk's Report.....	21
Tax Information	
Tax Collector's Report.....	22
Tax Rate Calculation for 2003.....	25
Schedule of Town Property.....	27
Town Accountant Information	
Treasurer's Report.....	28
General Government Information	
Wages & Salaries.....	29
Appropriations and Expenses.....	35
Cash Receipts.....	44
Water Rent Report.....	46
Fire Department.....	47
Auxiliary Report.....	48
Emergency Medical Services.....	47
Police Department.....	52
Trust Funds Report.....	54
Twin Mountain Library Report.....	62
Solid Waste Committee Report.....	64
Article 15 Report.....	65
Historical Society Report.....	66
Snowmobile Club.....	68
Caleb Group Report.....	69
Mount Washington Airport.....	70
North Country Council.....	72
North Country Home Health.....	73
White Mountain Mental Health.....	74
Hospice Report.....	76

American Red Cross.....77
Ray Burton's Report.....78

Vital Statistics

Deaths.....79
Births.....80
Marriages.....81

Warrant and Budget Information.....Insert
Deliberative Session Meeting Minutes.....Insert
Auditors Report.....Insert

*Town of Carroll
Office Hours and Phone Numbers*

Office of Selectmen: 846-5754

Hours: Monday - Friday 8:00 AM - 3:00 PM

Selectmen's Meetings:

Monday Night at 7:00PM in the Cafeteria

Town Clerk & Tax Collector: 846-5494

Hours: Monday 9:00 AM - Noon & 6:00 PM - 8:00 PM

Tuesday - Thursday: 9:00 AM - 3:00 PM

Library: 846-5818

Hours: Friday 11:00AM – 1:00PM Children's Story Hour

Monday evening 5:30 PM - 8:30 PM

Wednesday 1:00 PM – 5:00 PM

Saturday 1:00 PM – 4:00 PM

Landfill:

Summer Hours May 26th – October 31st

Monday & Thursday 11 AM – 5 PM

Saturday 11 AM – 5PM

Winter Hours November 1st – May 25th

Monday & Thursday 11 AM – 4 PM

Saturday 11 AM – 4 PM

Telephone 846-2204

Residency Decal Required for admission to facility - see Town Clerk or the Landfill attendant.

Planning Board: Meets on the first Thursday of each month at 7:00 PM

Board of Adjustment: Meets on the second Thursday of each month at 7:00PM.

Highway/Water Department: 846-5735

to reach over the radio call Selectmen's Office at 846-5754

Police Department: 846-2200

Fire Department: 846-5545(non-emergency number) **Emergency: dial 911**

State of NH Motor Vehicle Substation: 846-2228

Town Offices are closed on legal holidays

*Notices of Special Meetings and other public information
will be posted on the Bulletin Boards at the Fire Station
and at the Town Hall as needed.*

CARROLL TOWN OFFICERS 2003

BOARD OF SELECTMEN

William Wright, 2004

Chairman

Jay Ouellette 2006

G. Mark Clark 2004

HEALTH/CODE ENFORCEMENT OFFICER

Stanley Borkowski

OVERSEER OF POOR

William J. Wright

SELECTMEN'S OFFICE

Vicki Brodeur,

Administrative Assistant

Laurie King,

Secretary

LIBRARIAN

Eleanor Mason

TOWN CLERK & TAX

COLLECTOR

Louise Staples 2006

PUBLIC WORKS

William Rines, Supervisor

Richard Carignan, Highway Helper.

Morris Lennon, Landfill Attn.

Irvan Johnson, Landfill Attn.

DEPUTY TOWN CLERK &

TAX COLLECTOR

Carol DelSolia

TREASURER

Karen Horsch, 2004

POLICE DEPT.

John Gardiner, Chief

William Smalley, Cpl.

Andrea Fedele, Patrolman

Wade Goulet, Patrolman

Lawrence Bruno, Special Officer

Marcel Deveau Special Officer

Dana Pierce Special Officer

LIBRARY TRUSTEES

Claire Gritzer 2006

John Gardiner 2005

SUPERVISORS OF CHECKLIST

Eleanor Brauns 2006

Josephine Cabral 2005

Patricia Martin 2008

MODERATOR

Owen "Mac" McQuenney 2005

TRUSTEE OF TRUST FUNDS

Lenore Lane 2006

Michele Cormier 2004

Kathy Saffian 2004

RECREATION COMMITTEE

Naruko Bews
Vicki Brodeur
Robin Lalonde
Corenna McGee
Carla Vaughan
Mollie White-Fahey

PLANNING BOARD

John Birknes, Chairman
Ed Daniels
John Sweeney
Charles Cohn
Ernest Temple
Connie Oliver
William Wright, Selectman
Laurie King, Secretary

**OFFICE OF EMERGENCY
MANAGEMENT**

Fred Hollis, Director

BOARD OF ADJUSTMENT

Paul Bussiere, Chairman
Mary Lavelle
Mitch Manseau
Bob Burns
Nancy Mitiguy
Mark Clark
Miriam O'Neil
Vicki Brodeur, Secretary

2003 VOTING RESULTS

FOR SELECTMAN (Three Year Term) Vote for One

JAY OUELLETTE 126

FREDERICK HOLLIS 103

Write In

FOR LIBRARY TRUSTEE (Three Year Term) Vote for One

CLAIRE B. GRITZER 207

Write In

FOR TOWN CLERK/TAX COLLECTOR (Three Year Term) Vote for One

LOUISE STAPLES 218

Write In

FOR SUPERVISOR OF CHECKLIST (Six Year Term) Vote for One

ELEANOR BRAUNS 236

Write In

FOR TREASURER One Year Term) Vote for One

KAREN HORSCH 123

LORI HOGAN 113

Write In

FOR TRUSTEE OF TRUST FUND (Three Year Term) Vote for One

LENORE LANE 226

Write In

FOR MODERATOR (Two Year Term) Vote for One

OWEN J. "MAC" MCQUEENEY 207

Write In

Article 2. To see whether the Town will vote to adopt Zoning Amendment No. 1, as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 1 adds a provision to Article III, Section 306, so that in the RES (Bretton Woods Residential) Zoning District, existing buildings, which are nonconforming only as to the height requirement, may expand the footprint up to 10% without ZBA approval, so long as the expansion received Planning Board site plan approval.”

118 YES 116 NO

Article 3. To see whether the Town will vote to adopt Zoning Amendment No. 2, as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 2 requires that, before any building permit is granted to any structure in the RES 2 (Bretton Woods Residential) Zoning District, the applicant must first show that the structure has received architectural review and site plan approval.”

185 YES 48 NO

Article 4. To see whether the Town will vote to adopt Zoning Amendment No. 3, as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 3 changes Section 702.1 governing building permits, so as to require a building permit for all new or altered structures.”

135 YES 96 NO

Article 5. To see whether the Town will vote to adopt Zoning Amendment No. 4 as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“ Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“ Amendment No. 4 adds ‘Sale or rental of new or used OHRV as a use allowed by Special Exception in all zoning districts.’”

116 YES 109 NO

Article 6. To see whether the Town will vote to adopt Zoning Amendment No. 5 as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 5 adds a definition of ‘OHRV’ (Off Highway Recreational Vehicle) to the Zoning Ordinance. consistent with state law.”

186 YES 40 NO

Article 7. To see whether the Town will vote to adopt Zoning Amendment No. 6 as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“Are you in favor of the adoption of Amendment No. 6 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 6 completely renumbers and recodifies the current sign ordinance (Section 406 of the Zoning Ordinance), and includes several clarifications.”

147 YES 74 NO

Article 8. To see whether the Town will vote to adopt Zoning Ordinance No. 7 as proposed by the Town of Carroll Planning Board. The following question will appear on the official ballot.

“Are you in favor of the adoption of Amendment No. 7 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 7 repeals the current floodplain ordinance, and replaces it with a new floodplain ordinance, as required for the purpose of the Federal Emergency Agency flood insurance program.”

181 YES 46 NO



Our Librarian hard at work, Eleanor Mason.

Amended Article 9. To see if the Town will vote to raise and appropriate the sum of \$900,000 for the purpose of preparing plans and specifications, acquiring land and/or easements, and for the construction of a recycling center, and for the additional purpose of closing the existing landfill, and to authorize the Selectmen to apply for, accept and expend such monies as may be available from federal and state governments for these purposes the issuance of up to \$711,000. of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33), and authorize the Selectmen to issue and negotiate such bonds or notes and to determine the rate of interest thereon, and to participate in the State Revolving Loan Fund (RSA 486:14) established for this purpose; and further to authorize the withdrawal of the remaining amount of up to \$189,000 from the Landfill Closure Capital Reserve Fund, and to withdraw \$32,000 from the Transfer Station Capital Reserve Fund. 3/5 ballot vote required.

Needed 144 to Pass

149 YES 91 NO

Article 10. Shall the Town raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by vote of the first session, for the purposes set forth therein, totaling \$ 1,057,306.00? Should this article be defeated, the operating budget shall be \$ 966,861.00, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. *NOTE: The amount in this warrant article (operating budget) does not include the appropriation amounts from any other warrant articles.*

110 YES 132 NO

Article 11. To see if the Town will vote to raise and appropriate the following sums to be placed in the Capital Reserve Funds (CRF) as listed:

- Police Cruiser CRF: \$8,000
- Fire Truck & Equipment CRF: \$10,000
- Highway Equipment CRF: \$10,000
- Pickup Truck CRF: \$5,000
- Emergency Van CRF: \$5,000
- Land & Buildings CRF: \$30,000
- Landfill Closure CRF: \$30,000
- Computer Technology CRF: \$ 2,000
- Total of Capital Reserve \$ 100,000

The Selectmen recommend this warrant article.

177 YES 67 NO

Article 12. To see if the town will assist the Village/Association of Bretton Woods either by actually plowing or by cost sharing in the plowing of the major roads in the Village/Association. Such roads are now but not limited to: Rosebrook Lane, Forest Lane, Remick Drive, Ski Area Road, Crawford Ridge, Fairway Village Road, Stickney Circle and Hannah Loop.
ARTICLE BY PETITION

36 YES 199 NO

Article 13. To see if the town will extend the public water system to include Cherry Mountain Road and Lennon Road.
ARTICLE BY PETITION

115 YES 123 NO

Article 14. To see if the town will vote to allow the Twin Mountain Recreation Committee to raise Ten Thousand Dollars (\$ 10,000) through grant funding and fundraising events for the purpose of building a basketball court at the Twin Mountain Recreation Area.
ARTICLE BY PETITION
The Selectmen recommend this warrant article.

166 YES 72 NO

Amended Article 15. To see if the town will vote to raise Twenty Thousand Dollars (\$20,000.) for the next five years to hire an attorney to fund the legal pursuit of the renegotiation of the school apportionment formula on more favorable terms or the withdrawal from the school district with the students becoming tuition students. This article shall be non lapsing for five years.

187 YES 55 NO

Article 16. To see if the Town will vote to raise and appropriate the sum of \$ 500.00 for the purpose of supporting the White Mountain Regional High School Class of 2003 Chem-Free Last Blast. These funds are to be used to promote alcohol and drug free students by sponsoring a safe, chemical free graduation celebration.

This year's celebration will be at Loon Mountain Resort.

ARTICLE BY PETITION

The Selectmen do not recommend this warrant article.

87 **YES**

148 **NO**

Article 17. Shall the town accept the provisions of RSA 202-A: 4-c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific Recession of such authority, the public library trustees to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal or other government unit or a private source which becomes available during the fiscal year? Further, for gifts in excess of \$ 500, the library trustees shall hold a public hearing.

176 **YES**

58 **NO**

Article 18. Shall the town accept the provisions of RSA 202-A: 4-d providing that any town at annual meeting may adopt an article authorizing the public library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose, and such authorization shall remain in effect until rescinded by a vote of town meeting? Further, prior to acceptance of any gift valued at over \$ 5,000, the library trustees shall hold a public hearing. Notice of the time, place and subject of such hearing shall be published in a newspaper of general circulation in the relevant municipality at least 7 days before the hearing is held. No acceptance of any personal property under the authority of this section shall be deemed to bind the town or the library trustees to raise, appropriate, or expend any public funds for the operation, maintenance, repair or replacement of such personal property.

188 **YES**

43 **NO**

Amended Article 19. To see if the Town will adopt the following provisions of title XII, Chapter 154:1 regarding the organization of the Twin Mountain Fire Department.

- 1. The Fire Chief will be appointed by the local governing body, with recommendations by the fire fighters.

- 1. All other positions within the department shall be organized according to the Constitution and Standard Operating Procedures as adopted by the members of the department.

The Chief's term shall be five (5) years, at which time, the local governing body will, with recommendations of the fire fighters, review the Chief's performance and may reappoint him (her) for an additional 2 year term. Reviews, with recommendations of the fire fighters, shall be conducted every two (2) years thereafter. This does not preclude the local governing body from terminating the services of the chief, for just cause, at any time during his (her) tenure, as set forth in RSA 154:5.

158 YES 49 NO

Article 20. Shall we adopt the provisions of RSA 31:95-c to restrict eighty percent (80%) of revenues from ambulance billing to expenditures for the purpose of Fire Department and Ambulance apparatus and equipment? Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the Fire Department and Ambulance Apparatus and Equipment Fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of revenue.

The Selectmen recommend this warrant article.

186 YES 71 NO

Article 21. To see if the town will vote to raise and appropriate the sum of Eighty Three Thousand Sixty Eight Dollars (\$ 83,068) for the purchase of a new highway plow truck and authorize the withdrawal of Forty One Thousand Six Hundred Dollars (\$ 41,600) from the Highway Capital Reserve Fund. The balance of (\$ 41,468) to come from general taxation.

137 YES 97 NO

Article 22. To see if the town will vote to raise and appropriate Thirty-two Thousand Two Hundred fifty Dollars (\$32,250) for the purpose of repairs to be done on the Fire Department Engine #3 (1987 Ford Pumper), the entire amount (\$ 32,250) to be withdrawn from the Fire Truck & Equipment Capital Reserve Fund, and no amount to be raised by taxation.

186 YES 56 NO

Article 23. To see if the town will vote to raise and appropriate the sum of Twenty Six Thousand Four Hundred Ninety Dollars (\$ 26,490) for the purpose of hiring a new permanent full-time police officer. The figure would include \$ 18,003 in salary and \$ 8,487 in insurance and benefit costs. Three quarters or \$ 19,867 to come from a Federal Universal Hiring Grant and the remaining \$ 6,662 to be raised from local taxation.

148 YES 95 NO

Article 24. To see if the town will vote to raise and appropriate the sum of Twenty One Thousand Dollars (\$ 21,000) to purchase a new police cruiser and to authorize the withdrawal of Twenty One Thousand Dollars (\$ 21,000) from the Police Cruiser Capital Reserve Fund. No amount to be raised from taxation.

169 YES 70 NO

Article 25. To see if the town will vote to raise and appropriate the sum of Seventeen Thousand Two Hundred Eighty Dollars (\$ 17,280) for the purpose of paving the sidewalks beginning at Northern Zermatt Inn south to the Information Booth.

78 YES 166 NO

Amended Article 26. To see if the town will vote to raise and appropriate the sum of Six Thousand Four Hundred Fourteen Dollars (\$6,414) to establish a retirement fund through the State of New Hampshire Retirement System for full time employees.

143 YES 96 NO

Article 27. To see if the town will vote to raise and appropriate the sum of Five Thousand Two Hundred Seventy Five Dollars (\$5,275.00) for the purchase of Rescue Air Bags Extrication Equipment for the Twin Mountain Fire Department. Of this amount, one half (\$2,637.50) is to come from a federal grant, with the remaining \$ 2,637.50 to be raised by taxation.

167 YES 75 NO

Article 28. To see if the town will vote to raise and appropriate the sum of Five Thousand Fourteen Dollars (\$ 5,014) for the purchase of Personal Protective Equipment and Decontamination Supplies for the Twin Mountain Fire Department and Town of Carroll Police Department. The entire amount is to come from a federal grant, with no amount to be raised by taxation.

189 YES 50 NO

Article 29. To see if the town will vote to raise and appropriate the sum of Five Hundred Sixty Dollars (\$560.00) for the purchase of six (6) Five Gallon Soft Forestry Backpack Pumps for the Twin Mountain Fire Department. Of this amount, one half (\$280) is to come from a federal grant, with the remaining \$ 280 to be raised though taxation.

183 YES 57 NO

Article 30. To see if the town will vote to raise and appropriate Two Thousand Dollars (\$2,000) for the purpose of updating the towns computers. Said funds to be withdrawn from the Computer Technology Capital Reserve Fund.

181 YES 59 NO

Article 31. To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) to be paid to the Twin Mountain Chamber of Commerce. These funds to be used for the operation of the Information Booth and promoting the Town of Carroll.

131 YES NO 108

Article 32. To see if the Town will vote to raise and appropriate the sum of Eight Hundred (\$800) and to turn over such monies to the Tri-County Community Action Program.

149 YES NO 91

Article 33. To see if the Town will vote to raise and appropriate the sum of One Thousand Four Hundred Nineteen Dollars (\$1,419) and to turn over such monies to the North Country Home Health Agency, Inc. for the support of their services.

173 YES NO 63

Article 34. To see if the Town will vote to raise and appropriate the sum of One Thousand Fifty Dollars (\$1,050) and to turn over such monies to the Littleton Hospital in recognition of the assistance provided by the Hospital to the Town's E.M.T.'s and also for the uncompensated services provided to resident in the Town of Carroll.

166 YES NO 7

Article 35. To see if the Town will vote to raise and appropriate the sum of Three Hundred Seventy Eight Dollars (\$378) and to turn over such monies to the Hospice of Littleton for support of their services to the community.

176 YES NO 60

Article 36. To see if the Town will vote to raise and appropriate the sum of Nine Hundred Four Dollars (\$904) and to turn over such monies to the White Mountain Mental Health & Developmental Services.

167 **YES** **NO** 79

Article 37. To see if the Town will vote to raise and appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) and to turn over such monies to the Caleb Group for support of their services to the Community.

166 **YES** **NO** 74

Amended Article 38. To see if the Town will vote to raise and appropriate the sum of Zero Dollars (\$-0-) and turn over such monies to the Mount Washington Regional Airport.

134 **YES** **NO** 95

Article 39. To see if the Town will vote to raise and appropriate the sum of Two Hundred Fifty Dollars (\$250) and turn over such monies to the Greater White Mountain Chapter of the American Red Cross for support of local American Red Cross services.

159 **YES** **NO** 79

Article 40. To see if the Town will vote to raise and appropriate the sum of Four Hundred Fifty Dollars (\$450) and turn over such monies to the Lancaster District Court Juvenile Diversion Program.

154 **YES** **NO** 90

SELECTMEN'S REPORT 2003

At the March 2003, Jay Ouellette defeated Mark Clark and became a new member of the Board of Selectmen. Paul Ouimet resigned from the Board of Selectmen for personal reasons.

The Selectmen met with several volunteers to replace Mr. Ouimet and the Board would like to thank them for their time and interest.

The Selectmen appointed Mark Clark to replace Paul Ouimet to the board until the March 2004 election.

The board would like to thank Mr. Ouimet for his time served as a member of the board.

The Selectmen approved a plan done by Provan & Lorber for the new transfer/recycling center.

We hope to have the new facility opened this fall.

We would like to take this opportunity to thank Bill Dowling and Bob Furtado for their efforts on this project.

As a result of Karen Horsch, former trustee, being elected Treasurer for the Town of Carroll, the Trustees recommended Kathy Saffian as her replacement.

Karen Horsch defeated Lori Hogan as Treasurer.

The board would like to thank Lori Hogan for a job well done.

We would also like to welcome our new assistant secretary Laurie King.

Ms. King replaces Tammy Dubreuil.

We would like to thank Ms. Dubreuil for her three years of dedicated service to the Town of Carroll.

Stanley Borkowski, was appointed as the Building Inspector for the town.

This year we had approximately 53 building permits.

The board would like to thank Eleanor Brauns, for her many years of dedicated services to the various groups and committees and as the Supervisor of the Checklist.

Great job Eleanor!

The Board would like to thank the Recreation Committee for their continuing efforts and interests they have shown for the children in the town.

We would like to thank the Article 15 Committee for their hard work regarding the Education Tax Formula.

The town has been fighting this formula for the past twenty years, Thank you Al Strasser, Mollie White, Bob Dean and Doug Bews for all your time and efforts. Also, for all of the citizens for supporting this hard working group.

The board appreciates the efforts of the town employees and the many volunteers of various boards and civic groups.

We the board encourage residents to join civic groups: Twin Mountain Fire Dept and Auxiliary, Twin Mountain Snowmobile Club, Chamber of Commerce, Friends of the Library, Women's Discussion Group and the Twin Mountain/Bretton Woods Historical Society.

The board would like to thank the volunteers as firefighter/emergency medical technicians; words cannot express the appreciation the Town has for all of these dedicated people.

Congratulations to Ed Daniels for receiving his Paramedic License!

We the board thank all of you the citizens for your continued support through the year.

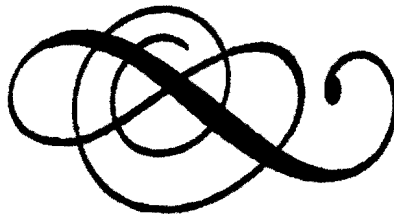
Carroll Board of Selectmen

William Wright

G. Mark Clark

Jay Ouellette

***Please be sure to check the bulletin boards at the Police Station and the bulletin board at the Town Hall for notices and meeting minutes.





*Town Clerk Report of Activity
2003*

1312	Registrations	\$ 139,751
6	Marriage License	270
65	Dog License	389
9	Filing Fees	9
56	Dump Decals	49.50
	Vital Records Fees	67
	Returned Check Fees	(56)

TOTAL DEPOSITED \$ 140,591.50

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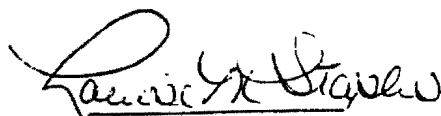
LONG TERM DEBT

Water Project:
Original Loan Amount \$ 750,000
Date of Loan 08/18/1994
Interest Rate 4.5%
Maturity Date 08/18/2024
Prin Balance 12/31/03 626,406

Debits	Levy for Year of This Report	Prior Levies (Please specify years)		
	2003	2002	2001	2000+
Uncollected Taxes				
Beginning of year:				
Property taxes		653,541.21		
Resident taxes				
Land use change				
Yield taxes				
Utilities				
Taxes Committed				
This year:				
Property taxes	3,949,897.99		XXXXXXXXXX	XXXXXXXXXX
Excavation taxes	308.00		XXXXXXXXXX	XXXXXXXXXX
Land use change	25,800.00		XXXXXXXXXX	XXXXXXXXXX
Yield taxes	2,715.22		XXXXXXXXXX	XXXXXXXXXX
Utilities		8,605.77	XXXXXXXXXX	XXXXXXXXXX
Overpayment:				
Property taxes	24,769.83			
Resident taxes				
Land use change				
Yield taxes				
Interest collected on delinquent tax	3,079.52	9,772.94		
Deferred revenue	2.52			
Excess credits	565.58			
Total Debits	\$4,007,138.66	\$671,919.92	\$0.00	\$0.00

Debits	Last Year's Levy 2002	Prior Levies (Please specify years)		
		2001	2000	1999+
Unredeemed Liens Beginning of year		93,210.20	32,330.83	5,074.30
Liens executed during the fiscal year	114,672.50			
Interest & costs collected after lien execution	1,271.57	3,417.15	4,920.65 160.92	286.20
Total Debits	\$115,944.07	\$96,627.35	\$37,412.40	\$5,360.50
Credits				
Remitted to Treasurer: Redemptions	48,908.86	46,538.66	27,002.14	4,938.66
Interest costs (after lien execution)	1,271.57	3,417.15	4,920.65	286.20
Abatements of unredeemed taxes	18.50	649.35	939.87	
Liens deeded to municipalities				
Unredeemed liens End of year	65,745.14	46,022.19	4,549.74	135.64
Total Credits	\$115,944.07	\$96,627.35	\$37,412.40	\$5,360.50

Tax collector's signature:



Tax Collector's Report

For the Municipality of

Town of Carroll

Year Ending

12/31/03

Credits	Levy for Year of This Report	Prior Levies (Please specify years)		
	2003	2002	2001	2000+
Remitted to Treasurer				
During fiscal year:				
Property taxes	3,578,421.58	550,714.15		
Excavation taxes	308.00			
Land use change	8,500.00			
Yield taxes	2,031.62			
Utilities		3,894.93		
Interest	3,079.52	9,772.94		
2002 Overpayments applied to 2003	9,971.00			
Conversion to Lien		99,471.58		
Water Lien		4,568.09		
Discounts Allowed				
Abatements Made				
Property taxes	26,473.52	3,355.48		
Resident taxes				
Land use change				
Yield taxes				
Utilities		142.75		
Uncollected taxes				
End of year:				
Property taxes	360,369.82			
Resident taxes				
Land use change	17,300.00			
Yield taxes	683.60			
Utilities				
Total Credits	\$4,007,138.66	\$671,919.92	\$0.00	\$0.00

**Department of Revenue Administration
2003 Tax Rate Calculation**

Gross Appropriations	\$ 2,190,683
Less: Revenues	1,374,482
Less: Shared Revenues	2,613
Add: Overlay	29,927
War Service Credits	<u>8,000</u>

Net Town Appropriation 851,515

Approved Town/City Tax Effort 851,515
Town Rate 5.81

---- SCHOOL PORTION ----

Regional School Apportionment	\$ 2,132,942
Less: State Education Taxes	-0-
State Education Taxes	(442,231)
Net School Appropriation	750,779

Approved School Tax Effort 1,690,711
Local School Rate

Local School Rate 11.53

---STATE EDUCATION TAXES---

Equalized Valuation (no utilities) x \$ 4.92		
136,243,435	670,318	
Divided by Local Assessed Valuation (no utilities)		5.54
144,499,937		
Excess State Education Taxes to be Remitted to State	228,087	

State School Rate 4.64

---- COUNTY PORTION ----

Due County	\$ 726,272	
Less Shared Revenues	<u>(628)</u>	
Approved County Tax Effort		725,644
	County Rate	4.95
COMBINED TAX RATES		26.93

Total Property Taxes Assessed		3,938,188
Less: War Service Credits		<8,000>
		<hr/>
Total Property Tax Commitment		<u>3,930,188</u>
		=====

----- Proof of Rate -----

Net Assessed Valuation		Tax Rate	Assessment
State Education Tax	144,499,937	4.64	670,318
All Other Taxes	146,599,737	22.29	3,267,870
			<hr/>
			3,938,188



**SCHEDULE OF TOWN PROPERTY
2003**

Description	Location	Map/Lot	Assessed Value
1. Town Transfer Station 84.71 acres - land only	New Straw Rd	203/19	124,900
2. Highway Garage 4.6 acres - land & building	305 Parker Road	204/21	52,600
3. Police/Fire Station .52 acre - land & building	104 Route 3 North	206/23	112,900
4. Recreation Area & Water Pump House & Wells 118.90 acres - land & buildings	Lake Road	206/28	134,500
5. Recreation Area 8.60 acres - land only	Lake Road	418/24	4,700
6. Straw Cemetery 3.10 acres - land & building	Route 3 North	410/10	20,600
7. Town Hall .88 acre - land & building	92 School Street	206/17	300,300
8. Rosebrook Cemetery	Route 302 West	207/6	30,300
9. Land abutting Town Hall 7.5 acres - land only	School Road	206/18	24,500



TREASURERS REPORT 2003

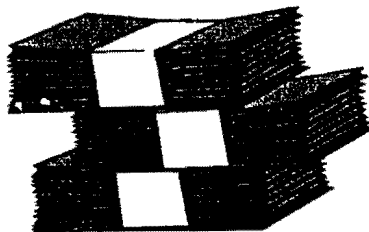
Cash on hand 1/1/03 \$ 907,489.26

Receipts during year:

Tax Collector	4,299,983.99
Town Clerk	140,591.50
Selectmen's Office	313,794.65
Bank Interest	5,865.23
Transfers from Trust Funds	110,860.00
Recycling Center	192.00
Water Enterprise Fund	1,004.68
Orders paid by Selectmen	<4,072,585.59>
Service Chargers	<1,433.56>

Total Cash on hand 12/31/03 \$ 1,702,762.16

Respectfully Submitted,
Karen Horsch
Treasurer



*SALARIES & WAGES
2003*

<i>Corey Balch Recreation</i>	<i>\$ 1,281.00</i>
<i>John Birknes Planning Board</i>	<i>90.00</i>
<i>Stan Borkowski Code Enforcement Officer Health Officer</i>	<i>2,916.41</i>
<i>Eleanor Brauns Supervisor of Checklist</i>	<i>120.00</i>
<i>Marc S. Brodeur Fire Department</i>	<i>3,671.50</i>
<i>Vicki Brodeur Administrative Assistant Zoning Board Secretary</i>	<i>25,075.78</i>
<i>Lawrence Bruno Police Dept</i>	<i>3,120.72</i>
<i>Cashmiere Budzienski Fire Dept</i>	<i>63.00</i>
<i>Robert Burns Zoning Board</i>	<i>20.00</i>
<i>Paul Bussiere Zoning Board</i>	<i>120.00</i>
<i>Josephine Cabral Supervisor of Checklist</i>	<i>126.00</i>
<i>Richard Carignan Highway Dept Water Dept</i>	<i>25,225.00</i>
<i>Theresa Carignan Highway Dept</i>	<i>6,426.78</i>

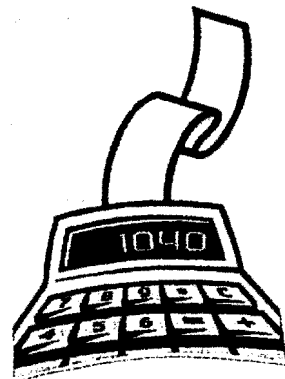
<i>Raymond Chaput Fire Department</i>	<i>1,253.00</i>
<i>G. Mark Clark Selectman</i>	<i>1,597.50</i>
<i>Melissa Clark Recreation</i>	<i>2,130.75</i>
<i>Charles Cohn Planning Board Ballot Clerk</i>	<i>100.00</i>
<i>Michele Cormier Trustee of Trust Funds</i>	<i>166.67</i>
<i>Edward J. Daniels Fire Department Planning Board</i>	<i>27,787.60</i>
<i>Carol Del Solia Deputy Town Clerk/Tax Collector</i>	<i>11,512.50</i>
<i>Marcel Deveau Police Dept</i>	<i>178.50</i>
<i>Tammy Dubreuil Selectmen's Office Planning Board</i>	<i>9,185.40</i>
<i>Jeffrey S. Duncan Fire Dept.</i>	<i>504.40</i>
<i>Andrea M. Fedele Police Officer</i>	<i>29,692.69</i>
<i>John Foster Fire Department</i>	<i>394.50</i>
<i>John R. Gardiner Police Chief</i>	<i>41,478.40</i>

<i>Daniel Garneau Jr.</i> <i>Fire Department</i>	562.75
<i>John Goodney</i> <i>Fire Dept</i>	56.00
<i>Wade Goulet</i> <i>Police Officer</i>	5,252.50
<i>Claire Gritzer</i> <i>Library Trustee</i>	22.50
<i>Jeremy J. Hall</i> <i>Fire Department</i>	342.00
<i>Christopher Hancock</i> <i>Fire Department</i>	267.00
<i>John Herwerth</i> <i>Fire Department</i>	35.00
<i>Lori Hogan</i> <i>Treasurer</i>	7,70.00
<i>Frederick Hollis</i> <i>Selectman,</i> <i>Director Emergency Mgt</i> <i>Fire Department</i>	890.52
<i>Karen Horsch</i> <i>Treasurer</i>	3,033.40
<i>Benjamin C. Jellison</i> <i>Fire Department</i>	419.00
<i>Irvan Johnson</i> <i>Transfer Station Attendant</i>	4,984.20
<i>Guy M. Jubinville</i> <i>Fire Department</i>	674.50
<i>Gia Keown</i> <i>Fire Dept</i>	902.88

<i>Laurie King</i> <i>Secretary</i> <i>Planning Board</i>	<i>3,978.50</i>
<i>Lenore Lane</i> <i>Trustee of Trust Funds</i>	<i>152.79</i>
<i>David Lennon</i> <i>Fire Dept</i>	<i>483.00</i>
<i>Morris Lennon</i> <i>Landfill Attendant</i>	<i>8,936.45</i>
<i>Percy Lennon</i> <i>Landfill Attendant</i>	<i>846.00</i>
<i>Steven C. Marcum</i> <i>Fire Department</i>	<i>63.00</i>
<i>Patricia Martin</i> <i>Checklist</i>	<i>112.00</i>
<i>Eleanor Mason</i> <i>Librarian</i>	<i>6,325.48</i>
<i>Mike Matz</i> <i>Fire Dept</i>	<i>377.00</i>
<i>Timothy McCole</i> <i>Fire Dept</i>	<i>314.00</i>
<i>Corena McGee</i> <i>Recreation Dept</i>	<i>1,581.56</i>
<i>Owen McQueeney</i> <i>Moderator</i>	<i>300.00</i>
<i>Sean P. Moran</i> <i>Fire Department</i>	<i>398.00</i>
<i>Colleen B. Morneau</i> <i>Recreation Dept</i>	<i>2,091.00</i>
<i>Miriam O'Neil</i> <i>Zoning Board</i>	<i>30.00</i>

<i>Jay Ouellette</i> <i>Selectman</i> <i>Zoning Board</i>	<i>1,932.51</i>
<i>Paul Ouimet</i> <i>Selectman</i>	<i>425.01</i>
<i>Jason Parker</i> <i>Fire Dept</i>	<i>160.00</i>
<i>Danny Pelleteir</i> <i>Fire Dept</i>	<i>332.00</i>
<i>Dana Pierce</i> <i>Police Dept</i>	<i>74.88</i>
<i>Mark J. Preston</i> <i>Fire Department</i>	<i>164.50</i>
<i>Roy L. Ramsdell</i> <i>Fire Department</i>	<i>786.50</i>
<i>William Rines</i> <i>Road Agent</i> <i>Water Dept</i>	<i>37,025.65</i>
<i>Frances Rouillard</i> <i>Misc.</i>	<i>47.50</i>
<i>Miranda Rouillard</i> <i>Recreation Dept</i>	<i>1,553.31</i>
<i>William A. Smalley III</i> <i>Police Officel, Fire Dept.</i>	<i>37,161.94</i>
<i>Kelly Smith</i> <i>Recreation Department</i>	<i>1,286.88</i>
<i>Robert Stalaboin</i> <i>Fire Department</i>	<i>98.00</i>
<i>John Staples</i> <i>Landfill Attendant</i>	<i>427.50</i>

<i>Louise M. Staples</i> <i>Town Clerk</i> <i>Tax Collector</i>	<i>31,398.96</i>
<i>Allen Strasser</i> <i>Planning Board</i>	<i>80.00</i>
<i>John Sweeney</i> <i>Planning Board</i>	<i>50.00</i>
<i>Franz Szakmary</i> <i>Fire Dept</i>	<i>160.00</i>
<i>G. Ernest Temple</i> <i>Planning Board</i>	<i>50.00</i>
<i>Richard Vinal</i> <i>Fire Dept</i>	<i>667.50</i>
<i>Gary Whitcomb</i> <i>Highway Dept</i>	<i>38.00</i>
<i>Stephanie Winget</i> <i>Recreation Dept</i>	<i>1,637.62</i>
<i>John D. Wolf</i> <i>Fire Dept.</i>	<i>380.50</i>
<i>William J. Wright</i> <i>Selectman</i>	<i>2,110.00</i>



2003 Appropriations & Expenses

General Government

Executive

2003 Appropriation		\$ 51,575
Selectman	2,293	
Selectman	2,125	
Selectman	1,700	
Treasurer	3,427	
Town Clerk & Tax Collector	31,399	
Dep. Town Clerk	11,512	
Trustee of Trust Funds	319	
2003 Expenditure		\$ 52,875

Election & Registration

2003 Appropriation		\$ 2,800
Supervisors Sittings	227	
Town Meeting Supervisors	130	
Supervisors Elections	0	
Moderator	300	
Selectmen Salary	0	
Supervisors Expenses	0	
Advertisements	294	
Moderator Expenses	0	
Ballot Clerks	580	
2003 Expenditure		\$ 1,532

Financial Administration

2003 Appropriation		\$ 73,555
Administrative Assistant	24,282	
Selectmen's Office Staff	12,316	
Audit	7,700	
Tax Map	2,814	
Town Report	556	
Office Equipment	2,063	
Computer Software Support	8,307	
Office Equip. Maint.	1,699	
Association Dues	3,354	

Office Supplies	4,337	
Postage	3,802	
Telephone	3,165	
Town Officers Expenses	2,583	
Bank Service Charges	1,002	
Advertisements	563	
Registrars Fees	557	
Miscellaneous	1,043	

2003 Expenditure \$ 80,143

Revaluation of Property

2003 Appropriation \$ 10,000
 2003 Expenditure \$ 15,192

Legal Expenses

2003 Appropriation \$ 7,000
 2003 Expenditure \$ 4,099

Personnel Administration

2003 Appropriation		\$ 73,741
Retirement	5,193	
FICA	16,196	
Medicare	2,247	
Employee Insurance	42,317	
Unemploy. Comp.	284	

2003 Expenditure \$ 66,237

Planning Board

2003 Appropriation		\$11,700
Secretary	959	
Board Member Salaries	536	
Office Supplies	350	
Postage	135	
Advertisements	1,001	
Legal Fees	248	
North Country Council	1,464	
Registrars Fees	129	
Circuit Rider	-0-	
Miscellaneous	144	

Engineering	3,268	
Code Enforcement Officer	2,916	
2003 Expenditure		\$ 11,149

Board of Adjustment

2003 Appropriation		\$ 2,950
Secretary	794	
Board Member Salary	300	
Office Supplies	150	
Postage	140	
Advertisements	359	
Legal Expense	5,208	
Miscellaneous	210	
2003 Expenditure		\$ 7,161

General Government Buildings

2003 Appropriation		\$ 45,000
Janitor	4,634	
Town Building Labor	359	
Rec. Area Labor	227	
Electricity	9,849	
Janitorial Supplies	1,243	
Rep. & Maint. Town Buildings	11,737	
Heating Plant Maint.	130	
Heating Oil	18,239	
Rec. Area Maintenance	456	
Miscellaneous	759	
2003 Expenditure		\$ 47,634

Cemeteries

2003 Appropriation		\$ 3,500
Salaries	436	
Cemetery Maintenance	211	
2003 Expenditure		\$ 647

Insurance

2003 Appropriation		\$ 32,759
Town Insurance	19,345	
Worker's Comp.	10,883	
Worker's Comp Audit	-0-	

2003 Expenditure		\$ 30,228
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Other General Government

2003 Appropriation		\$ 46,800
Contingency	-0-	
Hydrant Fees	43,500	
Dog Costs	-0-	

2003 Expenditure		\$ 43,500
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Public Safety

Police Department

2003 Appropriation		\$154,629
Chief's Salary	41,478	
Cpl. Salary	34,213	
Patrolman	28,893	
Patrolman	5,220	
Special Officers	3,569	
Overtime	3,736	
Training	900	
Office Supplies	611	
Telephone	2,450	
Prof Assoc	650	
Vehicle Repairs & Maint.	6,410	
Gasoline	4,092	
Equipment Purchase	1,301	
Radio Repair	371	
Computer Software Support	1,007	
Clothing	1,550	
Misc. & Enforce.	1,645	

2003 Expenditure		\$138,096
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Fire Department

2003 Appropriation		\$ 78,850
Fire Chief Salary	3,000	
Deputy Chief EMS	500	
Full Time Firefighter/EMT	27,138	
Salaries Firefighters	10,376	
Salaries EMT's	4,392	
Overtime	75	
Firefighter Ins	250	
Office Supplies	834	
Telephone	2,302	
Medical Equipment	1,588	
Innoculations	-0-	
Equipment Supplies	1,180	
Medical Supplies	919	
ALS Medical Supplies	670	
Defib Supplies/Maint	763	
Dispatching	5,266	
Mutual Aid	822	
North Pact Mutual Aid	100	
Equipment Purchase	5,381	
Radio Repair	1,439	
Vehicle Repairs & Maint.	2,829	
Equipment Operating Costs	-0-	
Ambulance Rep/Maint	1,189	
Forestry Equip	742	
Extrication Equip/Maint	821	
SCBA Equip/Maint	3,581	
Gasoline	2,462	
Travel Reimbursement	516	
Clothing	112	
Protective Clothing	1,960	
Ambulance Prot. Clothing	187	
Training	2,906	
Fire Prevention	35	
Inspections	921	
Miscellaneous	482	

2003 Expenditure \$ 85,738

Property Inspections

2003 Appropriation		\$ 2,700
Building Inspections	2,050	
Timber Inspector	90	

2003 Expenditure \$ 2,140

Emergency Management

2003 Appropriation \$ 300

Director Salary 100

Training 100

Radio -0-

2003 Expenditure \$ 200

Highways & Streets

Highway Department

2003 Appropriation \$ 97,885

Road Agent 26,641

Part Time Labor 4,955

Overtime Pay 5,310

Highway Helper 14,485

Telephone 902

Shop Expense 1,189

Tools 105

Equipment Purchase -0-

Equipment Repairs & Maint. 7,649

Radio Repairs -0-

Road Maintenance 10,839

Bridge Repair & Maint. -0-

Gasoline 2,534

Clothing 300

Miscellaneous 442

2003 Expenditure \$ 75,351

Street Lighting

2003 Appropriation \$ 10,000

2003 Expenditure \$ 13,766

Airport

2003 Appropriation \$ 2,000

2003 Expenditure \$ -0-

Sanitation

Transfer Station

2003 Appropriation		\$124,172
Attendant	13,921	
Salaries	2,146	
Licenses	471	
Telephone	450	
Hauling Solid Waste	129,146	
Compactor	7,051	
Removal metal & tires	800	
Site Work/Grading	-0-	
Equipment Purchase	81	
Gasoline	269	
Electricity	406	
2003 Expenditure		\$154,741

Sewage Disposal

2003 Appropriation	\$ 1,500
2003 Expenditure	\$ -0-

Water Distribution & Treatment

Water Department

2003 Appropriation		\$ 60,030
Salaries	5,769	
Part Time Labor	1,648	
Clerical	-0-	
Contract Labor	9,668	
Overtime	2,670	
Water Supplies	17,493	
Postage	320	
Telephone	815	
Electricity	14,050	
Propane	2,052	
Audit	-0-	
Generator Service Con.	-0-	
Equipment Repairs	5,511	
Meter Software Support	430	
Chemicals	8,980	
Water Samples	1,766	
Licenses & Fees	610	

Miscellaneous	250	
2003 Expenditure		\$ 72,033

Welfare

2003 Appropriation		\$ 5,000
2003 Expenditure		\$ 6,715

Recreation Department

2003 Appropriation		\$16,782
Counselors	11,839	
Telephone	969	
Equipment & Supplies	1,764	
Parties	561	
Ski Program	500	
Baseball Field Repair	-0-	
2003 Expenditure		\$ 15,633

Library

2003 Appropriation		\$ 10,580
Librarian Salary	6,651	
Telephone	636	
Books & Materials	3,465	
2003 Expenditure		\$ 10,752

Patriotic Purposes

2003 Appropriation		\$ 300
2003 Expenditure		\$ 288

Debt Service

2003 Appropriation		\$ 55,729
Principal Long Term Notes	26,811	
Interest Long Term Notes	28,918	
Interest T.A.N.		

2003 Expenditure	\$ 55,729
Total 2003 Appropriations	\$ 981,837
<i>Total 2003 Expenditures</i>	<i>\$ 991,580</i>



Sara Brodeur proudly displays her pet rock which was a project for the summer recreation program.



**TOWN OF
CARROLL**

WARRANTS

**WARRANT
TOWN OF CARROLL**

To the Inhabitants of the Town of Carroll, in the County of Coos and the State of New Hampshire, qualified to vote in town affairs:

FIRST SESSION

You are hereby notified to meet for the First (Deliberative) Session of the annual meeting, at the Townhall, Twin Mountain in said Town of Carroll, on February 4, 2004 at 7:00 PM.

The First (Deliberative) Session will consist of explanation, discussion and debate of each of the following warrant articles, and will afford those voters who are present the opportunity to propose, debate and adopt amendments to each warrant article, except those articles whose wording is prescribed by law.

SECOND SESSION

You are also notified to meet for the Second Session of annual town meeting, to elect town officers by official ballot and to vote by official ballot on the warrant articles as they may have been amended at the First Session, to be held at the Twin Mountain Townhall on Tuesday, the 9th day of March 2004 at ten o'clock in the forenoon (polls are to be open at 10:00 AM and may not close prior to 6:00 PM) to act on the following:

Article 1. Elect the necessary Town Officers.

Article 2. To see if the Town will vote to amend the Zoning Ordinance to codify the position of Code Enforcement Officer under Amendment No 1 as proposed by the Planning Board. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

"Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town's Zoning Ordinance, as follows:

"Amendment No. 1 makes explicit the authority of the Selectmen to appoint a Code Enforcement Officer. It also updates the Zoning Ordinance's penalty provision to make it consistent with state law."

The Planning Board is in favor of this amendment.

Article 3. To see if the Town will vote to amend the Zoning Ordinance by adding a new section prohibiting uses which constitute a nuisance or are detrimental to other property or the public, under Amendment No. 2 as proposed by the Planning Board. The full text

of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 2 adds a new section to the Zoning Ordinance prohibiting uses of property which constitute a public or private nuisance. It prohibits dumping of waste except in proper receptacles, and contains standards preventing property from being maintained in a dilapidated condition.”

The Planning Board is in favor of this amendment.

Article 4. To see if the Town will vote to amend the Zoning Ordinance, as proposed by petition in Amendment No. 3, by prohibiting personal storage facilities in the Residential-Business district, where they are currently allowed by Special Exception, and permitting them instead in the Industrial District. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 3 as proposed by petition for the Town’s Zoning Ordinance, as follows:

“Amendment No. 3 deletes the current provision which allows personal storage facilities by special exception in the Residential-Business district, and instead adds such facilities as a permitted use in the Industrial district.

The Planning Board is in favor of this amendment.

Article 5. To see if the Town will vote to amend the Zoning Ordinance, as proposed by petition in Amendment No. 4, by adding limitations on the brightness, direction and height of any newly-installed outdoor lighting fixtures. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 3 as proposed by petition for the Town’s Zoning Ordinance, as follows:

“Amendment No. 3 adds a new section to the Zoning Ordinance, placing limits on the brightness, direction and height of all newly-installed outdoor lighting fixtures.

The Planning Board is not in favor of this of this amendment.

Article 6. To see if the Town will vote to amend the Zoning Ordinance, as proposed by petition in Amendment No. 5, by prohibiting electrical fences in any residential district

and barbed wire throughout the Town except in the Industrial district. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 5 as proposed by petition for the Town's Zoning Ordinance, as follows:

“Amendment No. 5 prohibits electric fences in any residential district, and prohibits barbed wire fences except in the Industrial district.
The Planning Board is in favor of this amendment.

Article 7. To see if the town will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by the vote of the first session, for the purposes set forth therein, totaling \$1,226,081.81?

Should this warrant article be defeated, the operating budget shall be \$ 981,837.45, Which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

NOTE: The amount in this warrant article (operating budget) does not include the appropriation amount from any other warrant articles.

The Selectmen recommend this warrant article

Article 8. To see if the town will vote to raise and appropriate the following sums to be placed in Capital Reserve Funds (CRF) as listed:

Police Cruiser CRF: \$ 8,000
Fire Truck & Equipment CRF: \$ 10,000
Highway Equipment CRF: \$ 10,000
Pickup Truck CRF: \$ 5,000
Emergency Van CRF: \$ 5,000
Land & Buildings CRF: \$ 30,000
Landfill Closure CRF: \$ 30,000
Computer Technology: \$ 2,000

Total Capital Reserve \$ 100,000.

The Selectmen recommend this warrant article

Article 9. To see if the Town of Carroll will approve a 35 mph speed limit on Route 3 from Lyons Motel to the intersection of Routes 3 & 302. About 85 driveways are in this one mile stretch of road. Most other towns in New Hampshire have 30 mph speed limits through the center of their towns. Signs will be posted.

(Article by petition)

Article 10. To see if the Town of Carroll will approve an ordinance banning the use of "Jake" Brakes within town limits. Signs will be posted on Routes 3, 115 and 302. Recommended by the Twin Mountain Chamber of Commerce.
(Article by petition)

Article 11. To see if the Town of Carroll will approve a split of all money received from billing of accident victims who use the Town of Carroll ambulance. Fifty percent to be used to lower the taxes in the Town of Carroll and fifty percent to be used by the Town of Carroll Fire Department to purchase equipment.
(Article by petition)

Article 12. To see if the Town will vote to raise and appropriate the sum of Thirty Thousand Five Hundred Dollars (\$ 30,500.00) for the purchase of approximately five acres of land, located at the intersection of Routes 3 & 302 in Carroll, including the entire street known as School Street, from the State of New Hampshire, and that Ten Thousand Dollars (\$ 10,000) of that appropriation will be donated by the Twin Mountain-Bretton Woods Historical Society, and that this land be set aside for the future location of a new public library and historical society museum for the citizens of Carroll and their progeny.

(Article by petition)

The Selectmen recommend this warrant article.

Article 13. Shall the town adopt the provisions of RSA 72:28,II and IV for an optional veterans tax credit of Five Hundred Dollars (\$ 500) on residential property and replace the standard tax credit in its entirety.

(Article by petition)

Article 14. Shall the town adopt the provisions of RSA 72:29-a, for an optional tax credit of Two Thousand Dollars (\$ 2,000) on the real and personal property of the surviving spouse of any person who was killed or died on active duty in the armed forces of the United States or any of the armed forces of the governments associated with the United States in the wars, conflicts or armed conflicts, or combat zones set forth in RSA 72:28

(Article by petition)

Article 15. Shall we adopt the provisions of RSA 72:35 1-a, for an optional veterans tax credit of Two Thousand Dollars (\$ 2,000) for service-connected total disability on residential property and replace the standard tax credit in its entirety.

(Article by petition)

Article 16. To see if the Town will vote to adopt the provisions of RSA 31:95-c to restrict revenues from Recreation Department to expenditures for the purpose of recreation and recreation equipment. Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the Recreation Fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund accumulated surplus and shall be expended only after a vote by the legislative

body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of the revenue.

Article submitted by Twin Mountain Recreation Department
(Majority ballot vote)

Article 17. To see if the Town will vote to accept the dedication of the private roads known as "Brian's View Road and Michael's Way as publicly maintained town roads, said roads being more particularly shown on a Plan entitled "Subdivision Plan of Tax Map 207 Lot 20, Carroll, NH" as recorded in Coos Deeds Plan File, Plan # 2025 located off of Route 3.

Article 18. To see if the Town will vote to establish a Capital Reserve Fund under Provisions of RSA 35:1 for the purpose of Library improvements and furnishings and to raise and appropriate the sum of Two Thousand Dollars (\$ 2,000) to be placed in this fund.

Further the Library Trustees to act as agents to expend monies from this fund.
Selectmen recommend this warrant article.

Article 19. To see if the Town will vote to change the way the Town of Carroll pays the Administrative Assistant to the Selectmen.

Instead of an hourly wage the position will be a salaried position.

Salary for the 2004 Budget will be Twenty Seven Thousand Dollars (\$ 27,000).

The Selectmen recommend this warrant article.

Article 20. To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$ 3,000) for the purpose of upgrading the existing cardiac monitor to provide advanced life support functions for the Fire and Ambulance Department; the said amount to be taken from the Fire Department and Ambulance Apparatus and Equipment Special Revenue Fund.

No money to be raised from taxation.

The Selectmen recommend this warrant article.

Article 21. To see if the Town will vote to raise and appropriate the sum of Forty Five Thousand Dollars (\$ 45,000) to establish a full-time Fire Chief position, employee benefits twelve thousand dollars (\$ 12,000) included in this salary of Thirty Three Thousand Dollars (\$ 33,000).

If approved this amount is to be added to the Fire Department Budget each year and the position filled as soon as possible.

This position will follow the provisions of Title XII, Chapter 154:1 regarding organization of the Twin Mountain Fire Department.

The Selectmen do not recommend this warrant article.

Article 22. To see if the Town will vote to raise and appropriate the sum One Hundred Nineteen Thousand (\$ 119,000) for the purpose of purchasing a new rescue truck for the Fire\Rescue Department, Thirty Four Thousand Dollars (\$ 34,000) of said amount to be taken from the Fire & Emergency Equipment Capital Reserve Fund, Six Thousand

(\$ 6,000) of said amount to be taken from the Emergency Van Capital Reserve Fund, Sixty Thousand (\$ 60,000) of said amount to be taken from Fire/Ambulance Apparatus and Equipment Special Revenue Fund, and the remaining Nineteen Thousand Dollars (\$ 19,000) to come from the December 31, 2003 unreserved fund balance.

The Selectmen recommend this warrant article.

Article 23. To see if the Town will vote to appropriate Twenty Thousand Dollars (\$ 20,000) to hire an attorney to fund the legal pursuit of the renegotiation of the school apportionment formula on more favorable terms or the withdrawal from the school district with the students becoming tutioned students.

This article shall be non-lapsing for five years.

The Selectmen recommend this warrant article.

Article 24. To see if the Town will vote to raise and appropriate the sum of Eight Hundred Dollars (\$ 800) and turn over such monies to the Tri County Community Action Program.

The Selectmen recommend this warrant article.

Article 25. To see if the Town will vote to raise and appropriate the sum of One Thousand Four Hundred Nineteen Dollars (\$ 1,419) and to turn over such monies to North Country Home Health Agency, Inc. for the support of their services.

The Selectmen recommend this warrant article.

Article 26. To see if the Town will vote to raise and appropriate the sum of One Thousand One Hundred Dollars (\$ 1,100) and to turn over such monies to the Littleton Regional Hospital in recognition of the assistance provided by the Hospital to the Town's EMT's and also for the uncompensated services provided to residents in the Town of Carroll.

The Selectmen recommend this warrant article.

Article 27. To see if the Town will vote to raise and appropriate the sum of Three Hundred Seventy Eight Dollars (\$378) and to turn over such monies to the Hospice of Littleton for support of their services to the community.

The Selectmen recommend this warrant article.

Article 28. To see if the Town will vote to raise and appropriate the sum of Nine Hundred Four Dollars (\$904) and to turn over such monies to the White Mountain Mental Health & Developmental Services.

The Selectmen recommend this warrant article.

Article 29. To see if the Town will vote to raise and appropriate the sum of Four Hundred Ninety Seven Dollars (\$ 497) and turn over such monies to the Mount Washington Regional Airport.

The Selectmen recommend this warrant article.

Article 30. To see if the Town will vote to raise and appropriate the sum of Two Hundred Fifty Dollars (\$ 250) and to turn over such monies to the Greater White Mountain Chapter of the American Red Cross for support of local American Red Cross services.

The Selectmen recommend this warrant article.

Article 31. To see if the Town will vote to raise and appropriate the sum of Four Hundred Fifty Dollars (\$450) and to turn over such monies to the Lancaster District Court Juvenile Diversion Program.

The Selectmen recommend this warrant article.

Article 32. To see if the Town will vote to raise and appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) and to turn over such monies to the Caleb Group for support of their services to the community.

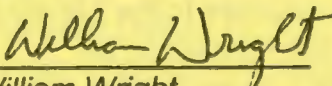
The Selectmen recommend this warrant article.

Article 33. To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$ 5,000) and to turn over such monies to the Twin Mountain Chamber of Commerce.

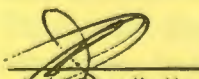
The Selectmen recommend this warrant article.

Given under our hands and seal this twenty sixth day of January 2004.

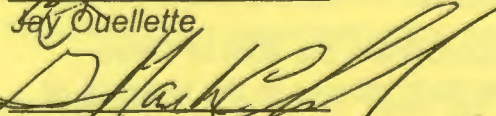
A TRUE COPY: ATTEST



William Wright



Jay Ouellette



G. Mark Clark

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-472F.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
GENERAL GOVERNMENT				

TOWN OFFICERS				

01-4130.10-130	EX Salaries - Selectmen	2000.00	2392.52	2000.00
01-4130.10-131	EX Salaries - Selectmen	1700.00	2125.02	1700.00
01-4130.10-132	EX Salaries - Selectmen	1700.00	1700.00	1700.00
01-4130.10-135	EX Treasurer	3640.00	3427.52	3786.00
01-4130.10-136	EX Town Clerk & Tax Collector	31058.20	31398.96	32300.53
01-4130.10-137	EX Deputy Town Clerk	10976.75	11512.50	12438.40
01-4130.10-138	EX Trustee of Trust Funds	500.00	319.46	500.00
01-4130.10-139	EX Library Trustees	0.00	0.00	0.00
		-----	-----	-----
	TOTAL TOWN OFFICERS	51574.95	52875.98	54424.93

ELECTION & REGISTRATION

01-4140.10-130	ER Supervisors Sittings	600.00	227.50	700.00
01-4140.10-135	ER Town Meeting Supervisors	300.00	130.50	800.00
01-4140.10-136	ER Supervisors Elections	200.00	0.00	300.00
01-4140.10-150	ER Moderator	300.00	300.00	300.00
01-4140.10-160	ER Selectmen Salary	300.00	0.00	100.00
01-4140.10-200	ER Supervisors Expenses	100.00	0.00	100.00
01-4140.10-201	ER Advertisements	300.00	294.36	450.00
01-4140.10-202	ER Moderator Expenses	100.00	0.00	100.00
01-4140.10-300	ER Ballot Clerks	600.00	580.00	700.00
		-----	-----	-----
	TOTAL ELECTION & REGISTRATION	2800.00	1532.36	3550.00

FINANCIAL ADMINISTRATION

01-4150.10-110	FA Administrative Assistant	24083.20	24282.00	27000.00
01-4150.10-111	FA Selectmen's Office Staff	12821.76	12316.45	18637.00
01-4150.10-250	FA Tax Map	3500.00	2813.75	3500.00
01-4150.10-260	FA Town Report	1500.00	555.90	2255.00
01-4150.10-301	FA Auditing	9000.00	7700.00	8000.00
01-4150.10-390	FA Office Equipment	2000.00	2062.81	2000.00
01-4150.10-603	FA Office Equip. Maintenance	1500.00	1699.47	1700.00
01-4150.10-604	FA Association Dues	1200.00	3353.94	1300.00
01-4150.10-620	FA Office Supplies	4000.00	4336.61	4000.00

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
01-4150.10-621	FA Computer Software Support	5000.00	8307.00	7000.00
01-4150.10-625	FA Postage	3000.00	3802.27	4000.00
01-4150.10-740	FA Telephone	2750.00	3164.81	3300.00
01-4150.10-800	FA TOWN OFFICERS EXPENSE	1500.00	2582.82	2600.00
01-4150.10-801	FA Bank Service Charges	300.00	1002.20	500.00
01-4150.10-802	FA Advertisements	500.00	563.00	650.00
01-4150.10-803	FA Registrar Fees	500.00	557.13	500.00
01-4150.10-804	FA Miscellaneous	400.00	1043.00	500.00
	TOTAL FINANCIAL ADMINISTRATION	73554.96	80143.16	87442.00
PROPERTY ASSESSING				
01-4152.10-200	REV Property Assessing	10000.00	15191.43	47000.00
	TOTAL PROPERTY ASSESSING	10000.00	15191.43	47000.00
LEGAL EXPENSE				
01-4153.10-200	LE Legal Expenses	7000.00	4098.74	10000.00
	TOTAL LEGAL EXPENSE	7000.00	4098.74	10000.00
PERSONNEL ADMINISTRATION				
01-4155.10-200	PA Retirement	7154.43	5193.23	23011.00
01-4155.10-201	PA FICA	10015.36	16196.46	14750.00
01-4155.10-202	PA Medicare	3603.00	2247.15	3917.00
01-4155.10-300	PA Employee Insurance	52590.00	42316.68	60083.00
01-4155.10-301	PA Unemployment Comp	378.00	284.00	378.00
	TOTAL PERSONNEL ADMINISTRATION	73740.79	66237.52	102139.00
PLANNING BOARD				
01-4191.10-100	PB Secretary	1000.00	958.83	1500.00
01-4191.10-101	PB Board Member Salaries	900.00	536.00	900.00
01-4191.10-625	PB Postage	350.00	350.00	400.00
01-4191.10-626	PB Office Supplies	250.00	135.00	250.00
01-4191.10-627	PB Advertisements	700.00	1000.60	800.00
01-4191.10-700	PB Legal Expenses	500.00	247.82	1000.00
01-4191.10-701	PB North Country Council Dues	1200.00	1464.15	1500.00

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
01-4191.10-702	PB Circuit Rider Expenses	500.00	0.00	500.00
01-4191.10-800	PB Registrar Fees	200.00	128.64	200.00
01-4191.10-801	PB Engineering	1000.00	3267.96	3500.00
01-4191.10-900	PB Miscellaneous	100.00	144.00	150.00
01-4191.10-901	PB Code Enforcement Officer	5000.00	2916.41	5000.00
	TOTAL PLANNING BOARD	11700.00	11149.41	15700.00

BOARD OF ADJUSTMENT

01-4192.10-100	BA Secretary	1000.00	793.78	1250.00
01-4192.10-101	BA Board Member Salaries	900.00	300.00	900.00
01-4192.10-625	BA Postage	150.00	150.00	250.00
01-4192.10-626	BA Office Supplies	150.00	140.00	200.00
01-4192.10-627	Advertisements	150.00	359.00	500.00
01-4192.10-700	BA Legal Expenses	500.00	5207.81	4500.00
01-4192.10-900	BA Miscellaneous	100.00	210.00	200.00
	TOTAL BOARD OF ADJUSTMENT	2950.00	7160.59	7800.00

GENERAL GOVERNMENT BUILDINGS

01-4194.10-100	GB Janitor	4000.00	4634.00	4800.00
01-4194.10-101	GB Town Buildings Labor	2500.00	358.63	2500.00
01-4194.10-102	GB Recreation Area Labor	1000.00	227.13	1500.00
01-4194.10-410	GB Electricity	9000.00	9849.52	10500.00
01-4194.10-411	GB Heating Oil	12000.00	18238.80	20000.00
01-4194.10-412	GB Heating Plant Maintenance	1000.00	130.47	1000.00
01-4194.10-430	GB Repairs & Maint. Town Bldgs	13000.00	11737.25	15000.00
01-4194.10-440	GB Rec Area Maintenance	1000.00	455.85	1000.00
01-4194.10-610	GB Janitor Supplies	1000.00	1243.27	1000.00
01-4194.10-900	GB Miscellaneous	500.00	758.78	500.00
	TOTAL GENERAL GOVERNMENT BUILDINGS	45000.00	47633.70	57800.00

CEMETERIES

01-4195.10-100	CE Cemetary Salary	2500.00	436.25	2500.00
01-4195.10-200	CE Cemetary Maintenance	1000.00	211.25	1000.00
	TOTAL CEMETERIES	3500.00	647.50	3500.00

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
INSURANCE				
01-4196.10-520	IN Town Insurance	20100.00	19344.84	21000.00
01-4196.20-520	IN Worker's Compensation	11659.00	10883.50	11498.00
01-4196.20-521	IN Worker's Comp Audit	1000.00	0.00	1000.00
	TOTAL INSURANCE	32759.00	30228.34	33498.00
OTHER GENERAL GOV'T				
01-4199.10-100	OTH Contingency	3000.00	0.00	3000.00
01-4199.10-101	OTH Hydrant Fees	43500.00	43500.00	43500.00
01-4199.10-200	OTH Dog Costs	300.00	0.00	300.00
	TOTAL OTHER GENERAL GOV'T	46800.00	43500.00	46800.00
	TOTAL GENERAL GOVERNMENT	361379.70	360398.73	469653.93
PUBLIC SAFETY				
POLICE DEPARTMENT				
01-4210.10-100	PD Chief's Salary	39916.24	41478.40	45384.04
01-4210.10-101	PD CPL Salary	32316.22	34212.62	37631.88
01-4210.10-102	PD Patrolman Salary	27256.84	28892.56	32466.72
01-4210.10-103	PD Special Officer	8200.00	3569.28	2020.00
01-4210.10-104	PD Overtime	1600.00	3736.09	2500.00
01-4210.10-105	PD Training	1500.00	900.08	1500.00
01-4210.10-106	PD PATROLMAN SALARY	26490.00	5219.50	25579.84
01-4210.10-200	PD Office Supplies	700.00	610.75	700.00
01-4210.10-201	PD Telephone	2500.00	2449.50	2500.00
01-4210.10-202	PD PROF ASSOC	350.00	650.00	400.00
01-4210.10-203	PD Vehicle Repairs & Maint.	3000.00	6410.22	3000.00
01-4210.10-204	PD Gasoline	3500.00	4092.34	4000.00
01-4210.10-300	PD Equipment Purchase	2800.00	1300.78	2800.00
01-4210.10-301	PD Radio Repair	500.00	371.12	500.00
01-4210.10-302	PD Computer Support	1300.00	1007.45	1300.00
01-4210.10-305	PD Clothing	1500.00	1550.45	2000.00
01-4210.10-900	PD Miscellaneous	1200.00	1645.08	1500.00

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
	TOTAL POLICE DEPARTMENT	154629.30	138096.22	165782.48

FIRE DEPARTMENT

01-4220.10-100	FD Fire Chief Salary	3000.00	3000.00	3000.00
01-4220.10-101	FD Deputy Fire Chief	500.00	500.00	500.00
01-4220.10-102	FULL TIME FIREFIGHTER/EMT	26000.00	27137.76	27040.00
01-4220.10-103	FD Firefighter Salaries	6000.00	10376.25	10000.00
01-4220.10-200	FD EMT Salaries	4000.00	4392.00	14000.00
01-4220.10-201	FF OVERTIME	600.00	74.88	600.00
01-4220.10-202	NH FIREFIGHTER INS	200.00	250.00	400.00
01-4220.10-300	FD Office Supplies	1500.00	834.27	1500.00
01-4220.10-301	FD Telephone	2100.00	2302.20	2100.00
01-4220.10-302	FD Medical Equipment	2000.00	1588.02	2000.00
01-4220.10-304	FD INNOCULATIONS	200.00	0.00	200.00
01-4220.10-400	FD Equipment Supplies	1200.00	1179.73	1200.00
01-4220.10-401	FD Medical Supplies	1000.00	918.65	1000.00
01-4220.10-402	ALS MEDICAL SUPPLIES	500.00	669.50	500.00
01-4220.10-410	DEFIB SUPPLIES/MAINT	500.00	763.00	500.00
01-4220.10-500	FD Dispatching	3000.00	5265.95	5000.00
01-4220.10-501	FD Mutual Aid	750.00	821.92	850.00
01-4220.10-502	FD North Pact Mutual Aid	200.00	100.00	350.00
01-4220.10-600	FD Equipment Purchase	5500.00	5380.82	5500.00
01-4220.10-601	FD Radio Repair	1200.00	1439.13	2000.00
01-4220.10-602	FD Vehicle Repairs & Maint.	2000.00	2829.15	2000.00
01-4220.10-603	FD Equipment Operating Costs	0.00	0.00	0.00
01-4220.10-605	AMBULANCE REP&MAIN	2000.00	1189.45	2000.00
01-4220.10-660	FORESTRY EQUIPMENT	500.00	741.80	500.00
01-4220.10-680	EXTRICATION EQUIP/MAINT	1000.00	821.41	1000.00
01-4220.10-685	SCBA EQUIP/MAINT	4000.00	3581.40	4000.00
01-4220.10-700	FD Gasoline	1500.00	2462.50	2000.00
01-4220.10-701	FD Travel Reimbursement	500.00	516.08	500.00
01-4220.10-702	FD Clothing	500.00	111.95	500.00
01-4220.10-710	FD PROTECTIVE CLOTHING	2000.00	1959.61	2000.00
01-4220.10-715	AMBULANCE PROTECTIVE CLOTHING	500.00	186.37	500.00
01-4220.10-800	FD Training	2500.00	2906.52	2500.00
01-4220.10-801	FD Fire Prevention	500.00	35.00	500.00
01-4220.10-802	FD Inspections	1000.00	920.79	1000.00
01-4220.10-900	FD Miscellaneous	400.00	481.84	400.00
01-4220.10-901	FEDERAL GRANT MONIES FIRE DEPT	0.00	0.00	0.00

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year Budget (3) 2003	This Year Actual (4) 2003	Next Year Requested (5) 2004
TOTAL FIRE DEPARTMENT		78850.00	85737.95	97640.00
PROPERTY INSPECTIONS				
01-4240.10-200	PI Property Inspections	2500.00	2050.00	2500.00
01-4240.10-201	PI Timber Inspections	200.00	90.00	200.00
TOTAL PROPERTY INSPECTIONS		2700.00	2140.00	2700.00
EMERGENCY MANAGEMENT				
01-4290.10-100	EM Director Salary	100.00	100.00	100.00
01-4290.10-200	EM Training	100.00	100.00	100.00
01-4290.10-201	EM Radio	100.00	0.00	100.00
TOTAL EMERGENCY MANAGEMENT		300.00	200.00	300.00
TOTAL PUBLIC SAFETY		236479.30	226174.17	266422.48
HIGHWAYS & STREETS				
HIGHWAY DEPARTMENT				
01-4312.10-100	ROAD AGENT SALARY	35552.40	26640.88	30284.80
01-4312.10-101	HW Part Time Labor	5000.00	4955.25	5000.00
01-4312.10-102	HW Overtime Pay	3500.00	5310.03	12000.00
01-4312.10-103	HIGHWAY HELPER	21382.40	14485.00	21632.00
01-4312.10-200	HW Telephone	700.00	902.16	1100.00
01-4312.10-201	HW Shop Expense & Tools	1500.00	1189.19	1500.00
01-4312.10-202	HW Tools	300.00	105.23	500.00
01-4312.10-250	HW Equipment Purchase	0.00	0.00	6000.00
01-4312.10-260	HW Equipment Repairs & Maint.	5000.00	7648.93	7000.00
01-4312.10-270	HW Radio Repairs	150.00	0.00	150.00
01-4312.10-300	HW Road Maintenance	20000.00	10838.56	20000.00
01-4312.10-310	HW Bridge Repair & Maint.	1000.00	0.00	1000.00
01-4312.10-350	HW Gasoline	3000.00	2534.22	3000.00
01-4312.10-360	HW Clothing	300.00	300.00	300.00
01-4312.10-900	HW Miscellaneous	500.00	441.94	500.00

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####-##-##

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
	TOTAL HIGHWAY DEPARTMENT	97884.80	75351.39	109966.80
STREET LIGHTING				
01-4316.10-200	ST Street Lighting	10000.00	13766.04	14500.00
	TOTAL STREET LIGHTING	10000.00	13766.04	14500.00
AIRPORT				
01-4317.10-200	AP Airport	2000.00	0.00	2000.00
	TOTAL AIRPORT	2000.00	0.00	2000.00
SOLID WASTE DISPOSAL AND RECYCLING				
SOLID WASTE DISPOSAL				
01-4324.10-100	TS Transfer Station Attendant	13421.72	13920.65	13002.60
01-4324.10-101	TS SALARIES	1500.00	2146.00	2500.00
01-4324.10-200	TS Licenses	500.00	471.31	600.00
01-4324.10-203	TS Telephone	450.00	449.68	500.00
01-4324.10-300	TS Hauling Solid Waste	100000.00	129145.71	150000.00
01-4324.10-302	TS Removal Metal & Tires	500.00	800.10	600.00
01-4324.10-400	TS Site Work/Grading	200.00	0.00	200.00
01-4324.10-401	TS Equipment Purchase	200.00	81.00	200.00
01-4324.10-402	TS Equipment Repairs & Maint.	800.00	269.32	800.00
01-4324.10-403	TS LP GAS	200.00	0.00	300.00
01-4324.10-404	TS Electricy	600.00	405.72	600.00
01-4324.30-100	TS Compactor	5800.00	7050.98	7000.00
	TOTAL SOLID WASTE DISPOSAL	124171.72	154740.47	176302.60
SEWAGE DISPOSAL				
01-4326.10-200	SW Septic Disposal	1500.00	0.00	1500.00
	TOTAL SEWAGE DISPOSAL	1500.00	0.00	1500.00

B U D G E T W O R K S H E E T - E X P E N D I T U R E S

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####-##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year Budget (3) 2003	This Year Actual (4) 2003	Next Year Requested (5) 2004
TOTAL SOLID WASTE DISPOSAL AND RECYCLING		125671.72	154740.47	177802.60
WATER DISTRIBUTION AND TREATMENT				
01-4332.10-100	WAT Salaries	3000.00	5769.00	5000.00
01-4332.10-101	WAT Part Time Labor	350.00	1648.46	1000.00
01-4332.10-102	WAT Clerical	500.00	0.00	500.00
01-4332.10-103	WAT Overtime	500.00	2670.01	1000.00
01-4332.10-200	WAT Contract Labor	7000.00	9667.76	10400.00
01-4332.10-300	WAT Water Supplies	6950.00	17492.88	10000.00
01-4332.10-301	WAT Postage	320.00	320.00	320.00
01-4332.10-302	WAT Telephone	600.00	814.83	700.00
01-4332.10-303	WAT Electricity	15000.00	14050.50	15000.00
01-4332.10-304	WAT Propane	2300.00	2051.63	2500.00
01-4332.10-400	WAT Audit	750.00	0.00	750.00
01-4332.10-401	WAT Generator Ser. Contract	270.00	0.00	270.00
01-4332.10-402	WAT Equipment Repairs	5000.00	5511.35	5000.00
01-4332.10-403	WAT Meter Software Support	1500.00	430.04	1500.00
01-4332.10-404	WAT Chemicals & Equip	13000.00	8980.00	17500.00
01-4332.10-500	WAT Water Samples	2000.00	1765.56	2500.00
01-4332.10-510	WAT Licenses & Fees	240.00	610.00	500.00
01-4332.10-900	WAT Miscellaneous	750.00	250.36	750.00
TOTAL WATER DISTRIBUTION AND TREATMENT		60030.00	72032.38	75190.00
TOTAL HIGHWAYS & STREETS		295586.52	315890.28	379459.40
PUBLIC ASSISTANCE				
WELFARE				
01-4441.10-200	WEL Direct Assistance	5000.00	6715.13	10000.00
TOTAL WELFARE		5000.00	6715.13	10000.00
TOTAL PUBLIC ASSISTANCE		5000.00	6715.13	10000.00
CULTURE AND RECREATION				

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####-##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year	This Year	Next Year
		Budget	Actual	Requested
		(3)	(4)	(5)
		2003	2003	2004
PARKS AND RECREATION				
01-4520.10-100	REC Counselors	11140.00	11838.62	12000.00
01-4520.10-200	REC Telephone	792.00	969.48	850.00
01-4520.10-201	REC Equipment & Supplies	2000.00	1764.38	2000.00
01-4520.10-300	REC Parties	350.00	560.60	350.00
01-4520.10-310	REC Ski Program	500.00	500.00	1200.00
01-4520.10-320	REC Baseball Field Repair	2000.00	0.00	1000.00
01-4520.10-321	REC BUILDING REPAIR	0.00	0.00	1000.00
	TOTAL PARKS AND RECREATION	16782.00	15633.08	18400.00
LIBRARY				
01-4550.10-100	LB Librarian Salary	6455.40	6651.32	7000.00
01-4550.10-200	LB Telephone	660.00	636.22	700.00
01-4550.10-201	LB Books & Material	3465.00	3465.00	4000.00
	TOTAL LIBRARY	10580.40	10752.54	11700.00
PATRIOTIC PURPOSES				
01-4583.10-200	PT Memorial Day	300.00	287.72	300.00
	TOTAL PATRIOTIC PURPOSES	300.00	287.72	300.00
	TOTAL CULTURE AND RECREATION	27662.40	26673.34	30400.00
DEBT SERVICE				
PRINCIPAL LONG TERM NOTES				
01-4711.10-200	PN Principal Long Term Notes	26810.90	26810.81	18203.11
	TOTAL PRINCIPAL LONG TERM NOTES	26810.90	26810.81	18203.11
INTEREST				
01-4721.10-200	INT Interst Long Term Notes	28917.63	28917.63	27606.89
01-4721.10-201	INT INT T.A.N.	1.00	0.00	1.00

BUDGET WORKSHEET - EXPENDITURES

Report Sequence = Fund or Acct Group

Account = 01-4130.10-130 thru 01-4721.10-201; Mask = ##-####.##-###

Level of Detail = Account Number; Level = 9

Fund: GENERAL FUND - BUDGET04

Budget Year: January 2004 thru December 2004

Account Number	Account Name	This Year Budget (3) <u>2003</u>	This Year Actual (4) <u>2003</u>	Next Year Requested (5) <u>2004</u>
	TOTAL INTEREST	28918.63	28917.63	27607.89
	TOTAL DEBT SERVICE	55729.53	55728.44	45811.00
	TOTAL BUDGET TOTAL	981837.45	991580.09	1201746.81

TOWN OF CARROLL

MEETING MINUTES-DELIBERATIVE SESSION-FEBRUARY 4, 2004

Moderator McQueeney called the meeting to order at 7PM with a moment of silence for deceased members of the community and the pledge of allegiance to the flag. The Moderator explained the rules of the meeting and introduced the Board of Selectmen, Mark Clark, William Wright, and Jay Ouellette; John Birknes was introduced as the Chairman of the Planning Board.

Article 1. Elect the necessary Town Officers.

Selectman: Three Year Term:	Douglas Bews Christopher Hancock ✓ William J. Wright
One Year Term:	G. Mark Clark Bill Dowling ✓
Treasurer: One Year Term:	Karen Horsch
Trustee Trust Fund: Three Year Term:	Kathleen L. Saffian
One Year Term:	Claire B. Gritzer
Library Trustee: Three Year Term:	Georgia Brodeur

PLANNING BOARD MINUTES

✓**Article 2.** To see if the Town will vote to amend the Zoning Ordinance to codify the position of Code Enforcement Officer under Amendment No 1 as proposed by the Planning Board. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town’s Zoning Ordinance, as follows:

“Amendment No. 1 makes explicit the authority of the Selectmen to appoint a Code Enforcement Officer. It also updates the Zoning Ordinance’s penalty provision to make it consistent with state law.”

The Planning Board is in favor of this amendment.

A motion to move this article was made by John Gardiner and seconded by John Birknes. Mr. Birknes was asked by the moderator to make a statement about this article. Mr. Birknes explained that Stan Borkowski is Carroll's Code Enforcement Officer appointed by the Selectmen. Mr. Birknes stated that Mr. Borkowski's credentials make him very qualified to do the job of the Code Enforcement Officer. Mr. Birknes stated that the purpose of this amendment is to make clear the authority of the Code Enforcement Officer under the Selectmen. The article was voted on and passed to appear as written on the Warrant.

✓ **Article 3.** To see if the Town will vote to amend the Zoning Ordinance by adding a new section prohibiting uses which constitute a nuisance or are detrimental to other property or the public, under Amendment No. 2 as proposed by the Planning Board. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

"Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town's Zoning Ordinance, as follows:

"Amendment No. 2 adds a new section to the Zoning Ordinance prohibiting uses of property which constitute a public or private nuisance. It prohibits dumping of waste except in proper receptacles, and contains standards preventing property from being maintained in a dilapidated condition."

The Planning Board is in favor of this amendment.

A motion to move this article was made by Mark Clark and seconded by John Birknes. Mr. Birknes stated this article was submitted by Lee Hallquist and the Chamber of Commerce. He stated that this Blight statute was originally for the state of Connecticut but that the Town's Counsel, Mr. Waugh reworded it to apply to the Town of Carroll. Mr. Birknes said that the Planning Board relies on the wisdom of the Town Counsel, and Mr. Waugh recommended this article as it is now written. Al Strasser made a motion to strike 'private nuisance' from the article. He also stated that the wording is too general and is not specific enough. He motioned to 'sever' 407.1, 2, 3,4 and 5 into separate articles. The motion was seconded by R. Dean. Mr. Strasser wanted to know who would be responsible for determining what a 'dilapidated condition' of a property is. Mr. Birknes said that it would be the job of the Code Enforcement Officer to determine that. Mr. Birknes suggested leaving the article as is and if the voters didn't like the article, it could be voted down. The motion made by Mr. Strasser to amend this article, failed to pass. The article will appear as written on the Warrant.

✓ **Article 4.** To see if the Town will vote to amend the Zoning Ordinance, as proposed by petition in Amendment No. 3, by prohibiting personal storage facilities in the Residential-Business district, where they are currently allowed by Special Exception, and permitting them instead in the Industrial District. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 3 as proposed by petition for the Town’s Zoning Ordinance, as follows:

“Amendment No. 3 deletes the current provision which allows personal storage facilities by special exception in the Residential-Business district, and instead adds such facilities as a permitted use in the Industrial district.

A motion to move this article was made by Mark Clark and seconded by Charlie Cohn. The article was voted on and passed. The article will appear as written on the Warrant.

Article 5. To see if the Town will vote to amend the Zoning Ordinance, as proposed by petition in Amendment No. 4, by adding limitations on the brightness, direction and height of any newly-installed outdoor lighting fixtures. The full text of the amendment is available for review at the Town Office. The following question will appear on the official ballot:

“Are you in favor of the adoption of Amendment No. 3 as proposed by petition for the Town’s Zoning Ordinance, as follows:

“Amendment No. 3 adds a new section to the Zoning Ordinance, placing limits on the brightness, direction and height of all newly-installed outdoor lighting fixtures.

The Planning Board is not in favor of this of this amendment.

A motion to move this article was made by Ed Daniels and seconded by George Brodeur. Mr. Birknes was asked to address this article. He read Mr. Waugh’s comments on the article that stated the Town’s Counsel felt the article was not easy to understand and that if the voters cannot understand it, it might not be voted on to pass. Joan Karpf then explained that this was a model ordinance and has been enforced in three other towns. She felt people would be able to understand the wording of it. Mrs. Karpf stated that people in the area are concerned with protecting the beauty of our night sky. She stated that Lorraine Monahan has lights flashing in her house windows. Mr. Strasser stated that this would be a place to start, that something needs to be done. Doug Bews said that he feels that this should be voluntary and that all businesses in town would be grandfathered. He stated that he replaced his own business lights to something that is less intrusive. Molly White said that she feels it should be passed as written, as it will act as a model to give the Planning Board something to work with. The article was voted on and passed. This article will appear as written on the Warrant.

Article 6. Electric/Barbed Wire Fence – This article was stricken, as it is illegal because of having no signed petition on file. It was dropped and will not appear on the Warrant.

Planning Board minutes remitted by Laurie King, Secretary for the Planning Board.

xArticle 7. To see if the town will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by the vote of the first session, for the purposes set forth therein, totaling \$1,226,081.81? Should this warrant article be defeated, the operating budget shall be \$981,837.45, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

NOTE: The amount in this warrant article (operating budget) does not include the appropriation amount from any other warrant articles.

The Selectmen recommend this warrant article.

Motion to accept Article 7, made by Mark Clark, seconded by Jay Ouellette. The Selectmen noted a correction for the figure of the operating budget should this article be defeated. The correct amount is \$966,861.00.

Lee Hallquist questioned the percentage of increase in the budget from 2003 expenditures to 2004 budget request. The Moderator stated it was approximately a 26% increase. Mollie White questioned the increase in the retirement figure and it was explained that there were more employees on the retirement system. The increase in property assessing was questioned and it was explained by Mark Clark that the town would be hiring someone who specializes in assessing commercial properties such as the Mount Washington Hotel. Monies for the airport in the amount of \$2,000.00 was questioned by William Dowling, and Joan Karpf, owner of the airport stated that they go to the state directly for these funds and it did not need to be included in the town's budget.

Corrected Article 7: To see if the town will vote to raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant or as amended by the vote of the first session, for the purposes set forth therein, totaling \$1,224,081.81? Should this warrant article be defeated, the operating budget shall be \$966,861.00, which is the same as last year, with certain adjustments required by previous action of the Town or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only.

Corrected Article 7 will appear as written on the official ballot. The corrected Article 7 reflects the correction of \$966,861.00 and the \$2,000.00 removed from the Airport Line Item.

✓**Article 8.** To see if the town will vote to raise and appropriate the following sums to be placed in Capital Reserve Funds (CRF) as listed:

Police Cruiser CRF: \$ 8,000
Fire Truck & Equipment CRF: \$ 10,000
Highway Equipment CRF: \$ 10,000
Pickup Truck CRF: \$ 5,000
Emergency Van CRF: \$ 5,000
Land & Buildings CRF: \$ 30,000
Landfill Closure CRF: \$ 30,000
Computer Technology: \$ 2,000

Total Capital Reserve \$ 100,000.

The Selectmen recommend this warrant article

A motion to accept Article 8 as read was made by John Birknes, seconded by Mark Clark.

Article 8 will appear as written on the official ballot.

✓**Article 9.** To see if the Town of Carroll will approve a 35 mph speed limit on Route 3 from Lyons Motel to the intersection of Routes 3 & 302. About 85 driveways are in this one mile stretch of road. Most other towns in New Hampshire have 30 mph speed limits through the center of their towns. Signs will be posted. (Article by petition)

William Dowling made a motion to accept Article 9, seconded by Charles Cohn.

John Gardiner took exception to how the petition was presented with non residents and unregistered voters signing it. Douglas Bews requested the speed limit to be moved further down Route 3 to start around Presidential View. Lee Hallquist questioned why the police and highway departments were not in favor of the reduction in the speed limit. Police Chief John Gardiner explained that it is a state road and the state regulated the speed limit and that the state says it is at a legal speed for that area. Mollie White suggested going to the state regarding the speed limit whereas the speed limit on Route 302 is set at 30 MPH in town.

A motion to amend Article 9 was made by Lee Hallquist, seconded by Ellie McCole.

Amended Article 9. . To see if the Town of Carroll will approve a 35 mph speed limit on Route 3 from Presidential View to the intersection of Routes 3 & 302. About 85 driveways are in this one mile stretch of road. Most other towns in New Hampshire have 30 mph speed limits through the center of their towns. Signs will be posted. (Article by petition)

Amended Article 9 will appear as written on the official ballot. The amendment changes the wording Lyons Motel to Presidential View.

✓ **Article 10).** To see if the Town of Carroll will approve an ordinance banning the use of "Jake" Brakes within town limits. Signs will be posted on Routes 3, 115 and 302. Recommended by the Twin Mountain Chamber of Commerce. (Article by petition)

Mark Clark made a motion to accept Article 10 as written, seconded by William Dowling.

Jay Ouellette stated that jake brakes are necessary but should have proper factory installed noise baffles. Vicki Brodeur asked who would be enforcing this article should it pass. Robin Hallquist felt that once the signs were posted and people were aware of this that they would automatically obey the signs. Marc Brodeur stated that the state would have to give permission for the town to put signs on the states right of way.

Jay Ouellette made a motion to amend Article 10, seconded by Mollie White.

Amended Article 10. . To see if the Town of Carroll will approve an ordinance banning the use of "Jake" Brakes without proper factory installed noise baffles within town limits. Signs will be posted on Routes 3, 115 and 302. Recommended by the Twin Mountain Chamber of Commerce. (Article by petition)

Amended Article 10 will appear as written on the official ballot. Amended Article 10 adds the wording " without proper factory installed noise baffles."

✓ **Article 11.** To see if the Town of Carroll will approve a split of all money received from billing of accident victims who use the Town of Carroll ambulance. Fifty percent to be used to lower the taxes in the Town of Carroll and fifty percent to be used by the Town of Carroll Fire Department to purchase equipment. (Article by petition)

William Dowling made a motion to accept Article 11, seconded by Michael Matz.

George Brodeur questioned what was wrong with the current formula of 80% to the Fire Department and 20% to the town. Lee Hallquist stated that with the increased percentage the monies could help lower the taxes. Mark Clark explained that if the Fire Department received less monies from the ambulance that the capital reserve funds would have to be increased to make up the difference. Ed Daniels stated that after researching, he found that the capital reserve fund for the Fire Department had not been increased since 1982. Fire Chief Marc Brodeur explained that with the increased cost of purchasing equipment this was one way of raising money for the department. Ellie McCole questioned why 100% of these monies weren't used for the Fire Department. Ed Daniels explained the current formula has been working out well for both the town and the Fire Department.

Benjamin Jellison made a motion to amend Article 11, seconded by Fred Hollis.

Amended Article 11. To see if the Town of Carroll will approve a split of all money received from billing of accident victims who use the Town of Carroll ambulance. Twenty percent (20%) to be used to lower the taxes in the Town of Carroll and Eighty

percent (80%) to be used by the Town of Carroll Fire Department to purchase equipment. (Article by petition)

Amended Article 11 will appear as written on the official ballot. The amendment changes the split of all monies to 20% and 80%.

William Dowling made a motion to restrict reconsideration of all the previous Articles, seconded by Mark Clark.

✓ **Article 12.** To see if the Town will vote to raise and appropriate the sum of Thirty Thousand Five Hundred Dollars (\$30,500.00) for the purchase of approximately five acres of land, located at the intersection of Routes 3 & 302 in Carroll, including the entire street known as School Street, from the State of New Hampshire, and that Ten Thousand Dollars (\$10,000) of that appropriation will be donated by the Twin Mountain-Bretton Woods Historical Society, and that this land be set aside for the future location of a new public library and historical society museum for the citizens of Carroll and their progeny. (Article by petition)

The Selectmen recommend this warrant article.

Mark Clark made a motion to accept Article 12, seconded by Rena Vecchio.

John Gardiner explained the need to purchase this land now taking into consideration how quickly land is selling in town. Chief Gardiner stated that the land would be used to build a new library/museum and by acquiring this land the town could utilize more of the towns land.

A motion to amend Article 12 was made by Bob Dean, seconded by William Dowling.

Amended Article 12. . To see if the Town will vote to raise and appropriate the sum of Thirty Thousand Five Hundred Dollars (\$30,500.00), Gross Budget, for the purchase of approximately five acres of land, located at the intersection of Routes 3 & 302 in Carroll, including the entire street known as School Street, from the State of New Hampshire, and that Ten Thousand Dollars (\$10,000) of that appropriation will be donated by the Twin Mountain-Bretton Woods Historical Society, and that this land be set aside for the future location of a new public library and historical society museum and in addition for such use as deemed appropriate for the citizens of Carroll and their progeny. (Article by petition)

Amended Article 12 will appear on the official ballot. Amended Article 12 adds the wording and in addition for such use as deemed appropriate.

✓ **Article 13.** Shall the town adopt the provisions of RSA 72:28,II and IV for an optional veterans tax credit of Five Hundred Dollars (\$500) on residential property and replace the standard tax credit in its entirety. (Article by petition)

Ed Daniels made a motion to accept Article 13, seconded by Ellie McCole.

Robin Hallquist questioned which veterans this article would apply to and it was stated by the Selectmen that it would apply to all veterans.

✓ **Article 13 will appear on the official ballot as written.**

Article 14. Shall the town adopt the provisions of RSA 72:29-a, for an optional tax credit of Two Thousand Dollars (\$2,000) on the real and personal property of the surviving spouse of any person who was killed or died on active duty in the armed forces of the United States or any of the armed forces of the governments associated with the United States in the wars, conflicts or armed conflicts, or combat zones set forth in RSA 72:28. (Article by petition)

A motion to accept Article 14 was made by Benjamin Jellison, seconded by Marc Brodeur.

No discussion.

Article 14 will appear on the official ballot as written.

✓ **Article 15.** Shall we adopt the provisions of RSA 72:35 1-a, for an optional veterans tax credit of Two Thousand Dollars (\$2,000) for service-connected total disability on residential property and replace the standard tax credit in its entirety. (Article by petition)

William Dowling made a motion to accept Article 15, seconded by Ellie McCole.

No discussion.

Article 15 will appear on the official ballot as written.

William Dowling made a motion to restrict reconsideration of Articles 11 – 15, seconded by John Gardiner.

✓ **Article 16.** To see if the Town will vote to adopt the provisions of RSA 31:95-c to restrict revenues from Recreation Department to expenditures for the purpose of recreation and recreation equipment. Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the Recreation Fund, separate from the general fund. Any surplus in said fund shall not be deemed part of the general fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose related to the purpose of the fund or source of the revenue. Article submitted by Twin Mountain Recreation Department. (Majority ballot vote)

Ed Daniels made a motion to accept Article 16 as read, seconded by Vicki Brodeur.

Mollie White explained that this article would allow the Recreation Department to acquire a savings account to be used solely for upgrading equipment and supporting the Recreation Department.

Article 16 will appear on the official ballot as written.

✓ **Article 17.** To see if the Town will vote to accept the dedication of the private roads known as "Brian's View Road and Michael's Way as publicly maintained town roads, said roads being more particularly shown on a Plan entitled "Subdivision Plan of Tax Map 207 Lot 20, Carroll, NH" as recorded in Coos Deeds Plan File, Plan # 2025 located off of Route 3.

A motion to accept Article 17 was made by Ed Daniels, seconded by Mark Clark.

Benjamin Jellison questioned if the Selectmen recommended this Article. Vicki Brodeur explained that Gerald Warren on behalf of Palmer Group Properties, owners of the property, was advised by the Board of Selectmen that in order for the town to take over these roads an Article would have to be placed on the warrant for a vote of the town. This Article was presented to the Board by Palmer Group Properties' attorney. William Dowling questioned who would be responsible for damages to the roads if something happened before the project was completed. Selectmen Wright stated that he did not feel the town should take over roads which have only two homes presently built on them. The Road Agent, William Rines stated that he had some concerns with the sloping of the roads and he also felt the town should be maintaining properly the roads now owned by the town. John Birknes questioned whether the road was up to town specifications and if the code enforcement officer has looked at it.

George Brodeur made a motion to amend Article 17, seconded by John Birknes.

Amended Article 17. To see if the Town will vote to accept the dedication of the private roads known as "Brian's View Road and Michael's Way as publicly maintained town roads, said roads being more particularly shown on a Plan entitled "Subdivision Plan of Tax Map 207 Lot 20, Carroll, NH" as recorded in Coos Deeds Plan File, Plan # 2025 located off of Route 3, subject to approval of the Town Engineer and Road Agent.

Amended Article 17 will appear on the official ballot, adding the wording subject to approval of the Town Engineer and Road Agent.

✓ **Article 18.** To see if the Town will vote to establish a Capital Reserve Fund under Provisions of RSA 35:1 for the purpose of Library improvements and furnishings and to raise and appropriate the sum of Two Thousand Dollars (\$2,000) to be placed in this fund, and further to designate the Library Trustees to act as agents to expend monies from this fund. Selectmen recommend this warrant article.

Mark Clark made a motion to accept Article 18, seconded by John Gardiner.

Claire Gritzer stated that the library was trying to build up monies for the needs of the library. Librarian Eleanor Mason explained that the library is growing and with more and more books the shelves are starting to sag and crack.

Article 18 will appear on the official ballot as written.

X **Article 19.** To see if the Town will vote to change the way the Town of Carroll pays the Administrative Assistant to the Selectmen. Instead of an hourly wage the position will be a salaried position. Salary for the 2004 Budget will be Twenty Seven Thousand Dollars (\$27,000). The Selectmen recommend this warrant article.

Motion to accept Article 19 was made by Mark Clark, seconded by John Gardiner.

Martha Woolhouse questioned what the increase in hours would be. Vicki Brodeur explained that the office hours would remain the same as they are now. The office is currently open from 8:00 AM – 3:00 PM, Monday thru Friday. Vicki also explained that she does not take the health insurance that the town offers to employees, which saves the town approximately \$12,000.00 a year.

Article 19 will appear on the official ballot as written.

✓ **Article 20.** To see if the Town will vote to raise and appropriate the sum of Three Thousand Dollars (\$3,000) for the purpose of upgrading the existing cardiac monitor to provide advanced life support functions for the Fire and Ambulance Department; the said amount to be withdrawn from the Fire Department and Ambulance Apparatus and Equipment Special Revenue Fund, and no portion of this money to be raised from taxation. The Selectmen recommend this warrant article.

Marc Brodeur made a motion to accept Article 20, seconded by Jay Ouellette.

No discussion.

Article 20 will appear on the official ballot as written.

X **Article 21.** To see if the Town will vote to raise and appropriate the sum of Forty Five Thousand Dollars (\$45,000) to establish a full-time Fire Chief position, employee benefits twelve thousand dollars (\$12,000) included in this salary of Thirty Three Thousand Dollars (\$33,000). If approved this amount is to be added to the Fire Department Budget each year and the position filled as soon as possible. This position will follow the provisions of Title XII, Chapter 154:1 regarding organization of the Twin Mountain Fire Department. The Selectmen do not recommend this warrant article.

William Dowling made a motion to accept Article 21, seconded by George Brodeur.

Benjamin Jellison explained the need for a full time Fire Chief. Currently the Fire Department has 38 members who are supervised by a Chief who receives \$3500.00 a year. Mr. Jellison made a presentation with graphs which broke down numbers of calls this department receives and explained that 42% of the calls are during the day when members are working at their prospective jobs. He also explained that there are many grants which are available, but which take a lot of time and research and with one person on duty there is not enough time to do this. This Article would provide the town with full time, 7 days a week personnel. Fire Chief Marc Brodeur explained that the increase in people in this area on a holiday weekend goes from approximately 800 – 10,000. Ed Daniels stated that a lot of decisions have to be held off until the Fire Chief stops in after his regular employment. Mr. Daniels also stated that the goal is to have coverage at the Fire Department 7 days a week.

Article 21 will appear on the official ballot as written.

✓**Article 22.** To see if the Town will vote to raise and appropriate the sum One Hundred Nineteen Thousand (\$119,000) (gross budget) for the purpose of purchasing a new rescue truck for the Fire/Rescue Department, Thirty Four Thousand Dollars (\$34,000) of said amount to be withdrawn from the Fire & Emergency Equipment Capital Reserve Fund, Six Thousand (\$6,000) of said amount to be withdrawn from the Emergency Van Capital Reserve Fund, Sixty Thousand (\$60,000) of said amount to be taken from Fire/Ambulance Apparatus and Equipment Special Revenue Fund, and the remaining Nineteen Thousand Dollars (\$19,000) to come from the December 31, 2003 unreserved fund balance. The Selectmen recommend this warrant article.

Mark Clark made a motion to accept Article 22, seconded by John Birknes.

Benjamin Jellison explained that this rescue truck would be replacing the current 1973 vehicle which was purchased 7 years ago for \$500.00 and had 180,750 miles on it. He also explained that no new monies would be raised from new taxation therefore having no impact on the tax base.

Article 22 will appear on the official ballot as written.

✓**Article 23.** To see if the Town will vote to appropriate Twenty Thousand Dollars (\$20,000) to hire an attorney to fund the legal pursuit of the renegotiation of the school apportionment formula on more favorable terms or the withdrawal from the school district with the students becoming tutioned students. This article shall be non-lapsing for five years.

The Selectmen recommend this article.

Arthur Viens made a motion to accept Article 23, seconded by Bill Dowling.

Mollie White made a motion to amend Article 23, seconded by John Birknes.

Amended Article 23. The Town of Carroll agrees to suspend any action on withdrawal pending favorable resolution of the WMRSD's Ad Hoc Committee recommendations. The Selectmen recommend this warrant article.

Amended Article 23 will appear on the official ballot as written. The amended Article adds the wording "The Town of Carroll agrees to suspend any action on withdrawal pending favorable resolution of the WMRSD's Ad Hoc Committee recommendations."

Roy Ramsdell made a motion to restrict reconsideration of Article 15 – 23, seconded by Ben Jellison.

✓ **Article 24.** To see if the Town will vote to raise and appropriate the sum of Eight Hundred Dollars (\$800) and turn over such monies to the Tri County Community Action Program. The Selectmen recommend this warrant article.

Mark Clark made a motion to accept Article 24, seconded by John Gardiner.

No Discussion.

Article 24 will appear as written on the official ballot.

✓ **Article 25.** To see if the Town will vote to raise and appropriate the sum of One Thousand Four Hundred Nineteen Dollars (\$1,419) and to turn over such monies to North Country Home Health Agency, Inc. for the support of their services. The Selectmen recommend this warrant article.

A motion to accept Article 25 was made by Mark Clark, seconded by John Gardiner.

No Discussion.

Article 25 will appear as written on the official ballot.

✓ **Article 26.** To see if the Town will vote to raise and appropriate the sum of One Thousand One Hundred Dollars (\$1,100) and to turn over such monies to the Littleton Regional Hospital in recognition of the assistance provided by the Hospital to the Town's EMT's and also for the uncompensated services provided to residents in the Town of Carroll. The Selectmen recommend this warrant article.

George Brodeur made a motion to accept Article 26, seconded by Benjamin Jellison.

George Brodeur stated that he is a member of the Board for Littleton Regional Hospital and that last year approximately \$890,000. was provided in uncompensated care.

Article 26 will appear as written on the official ballot.

✓ **Article 27.** To see if the Town will vote to raise and appropriate the sum of Three Hundred Seventy Eight Dollars (\$378) and to turn over such monies to the Hospice of Littleton for support of their services to the community. The Selectmen recommend this warrant article.

Marc Brodeur made a motion to accept Article 27, seconded by Bill Dowling.

No Discussion.

Article 27 will appear on the official ballot as written.

✓ **Article 28.** To see if the Town will vote to raise and appropriate the sum of Nine Hundred Four Dollars (\$904) and to turn over such monies to the White Mountain Mental Health & Developmental Services. The Selectmen recommend this warrant article.

Arthur Viens made a motion to accept Article 28, seconded by Bill Dowling.

No Discussion.

Article 28 will appear on the official ballot as written.

✗ **Article 29.** To see if the Town will vote to raise and appropriate the sum of Four Hundred Ninety Seven Dollars (\$ 497) and turn over such monies to the Mount Washington Regional Airport. The Selectmen recommend this warrant article.

A motion to accept Article 28 was made by Arthur Viens, seconded by Allen Strasser.

No Discussion.

Article 29 will appear on the official ballot as written.

✓ **Article 30.** To see if the Town will vote to raise and appropriate the sum of Two Hundred Fifty Dollars (\$ 250) and to turn over such monies to the Greater White Mountain Chapter of the American Red Cross for support of local American Red Cross services. The Selectmen recommend this warrant article.

Mark Clark made a motion to accept Article 30, seconded by Bill Dowling.

No Discussion.

Article 30 will appear on the official ballot as written.

✓ **Article 31.** To see if the Town will vote to raise and appropriate the sum of Four Hundred Fifty Dollars (\$450) and to turn over such monies to the Lancaster District Court Juvenile Diversion Program. The Selectmen recommend this warrant article.

A motion to accept Article 31 was made by Mark Clark, seconded by Rena Vecchio.

George Brodeur explained that this program gives juveniles who have gotten into trouble a chance to complete a program and have no criminal record.

Article 31 will appear on the official ballot as written.

✓ **Article 32.** To see if the Town will vote to raise and appropriate the sum of One Thousand Five Hundred Dollars (\$1,500) and to turn over such monies to the Caleb Group for support of their services to the community. The Selectmen recommend this warrant article.

Mark Clark made a motion to accept Article 32, seconded by Mollie White.

No Discussion.

Article 32 will appear on the official ballot as written.

✓ **Article 33.** To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) and to turn over such monies to the Twin Mountain Chamber of Commerce. The Selectmen recommend this warrant article.

Robert Dean made a motion to accept Article 33, seconded by George Brodeur.

Claire Gritzer questioned why this article was not on the budget when the public budget hearing was held. The Selectmen explained that it was added at the public hearing.

Article 33 will appear on the official ballot as written.

The Moderator adjourned the meeting until March 9 when voting will take place of the official ballots with the polls open from 10 AM to 6 PM.

Respectfully submitted by,

Louise M. Staples
Town Clerk

CASH RECEIPTS
December 31, 2003

SELECTMEN'S OFFICE

2003 Water Rent	58,480.52
2003 Water Rent Interest	2.60
2002 Water Rent	3,963.63
2002 Water Rent	38.03
Water Department	28,000.00
Police Department	6,131.61
Fire Department	1,030.00
Ambulance Billing	38,918.96
Recreation Dept.	4,851.75
Landfill	5,872.01
Planning Board	4,447.13
Board of Adjustment	426.54
Building Permits/C.O.'s	5,900.00
Payment in Lieu of Taxes	31,249.00
Receipts from Capital Reserve	110,860.00
State of NH	72,848.84
Coke & Copy Machine	785.77
Refunds	5,877.25
Cable Franchise	7,176.34
Miscellaneous	25,237.67
Grant Monies	14,577.00

TOTAL **\$ 424,654.65**

TOWN CLERK

Motor Vehicle Permits	139,751.00
Marriage Licenses	270.00
Dog Licenses	389.00
Dump Decals	49.50
Filing Fees	9.00
Vital Records	67.00
Returned Check Fees	(56.00)

TOTAL **\$ 140,591.50**

TAX COLLECTOR

2003 Property Tax	3,578,421.58
2003 Property Tax Int	3,079.52
2002 Property Tax	556,390.70
2002 Property Tax Int	9,744.32
Tax Lien Redeemed	127,388.32
Redemption Int & Costs	9,895.57
2003 Yield Tax	2,031.62
2002 Yield Tax	-0-
Water Rent & Int	3,923.55
Excavation Tax	308.00
2003 Current Use	8,500.00

Total Tax Collector **\$ 4,299,983.99**

TREASURER

Interest on Deposits	5,865.23
Recycling Center	192.00
Water Enterprise Fund	1,004.68

Total Treasurer **\$ 7,061.91**

Total Deposited all Department **\$ 4,872,292.05**



New 2003 GMC Highway Truck

**Water Rent Report
2003**

	2003	2002	Prior Levies	Total
Uncollected Rents- January 1, 2003		\$12,246.48	\$ 645.60	\$ 12,892.08
Water Warrant	71,706.47			71,706.47
Hookup Fees	2,000.00			2,000.00
Overpayments				
Prepayments	167.55			167.55
Interest Income		66.65		
 Total Debits	\$ 73,874.02	\$ 12,313.13	\$ 645.60	\$ 86,832.75
 Remittance during the year				
Water Rents	\$ 54,483.12	\$ 7,535.64		\$ 62,018.76
Hookup Fees	2,000.00			2,000.00
Interest Income		66.65		66.65
Abatements	4,222.15	142.75		4,364.90
Tax Lien Committed to Tax Coll.		4,568.90		4,568.90
Uncollected Rents – December 31, 2002	13,168.75	-	645.60	13,184.35
 Total Credits	\$ 73,874.02	\$ 12,313.13	\$ 645.60	\$ 86,832.75

Water Dept Revenues

2003 Water Rent & Int	73,706.47
Rents Collected by Tax Collector	3,894.43
Hydrant Fees	28,000.00
State of NH/Rural Dev Water Grant	7,026.24

Total Receipts 2003 **\$ 112,627.24**

Water Dept Expenses

Budgeted Expenses 61,094.80

Total Expenses 2003 **\$ 61,094.80**

TWIN MOUNTAIN FIRE DEPARTMENT

2003

The Twin Mountain Fire Department had a very busy year.

The community continues to grow with new construction in Twin Mountain and Bretton Woods.

The Fire Department put in for several grants this year and did receive a FEMA grant in the total of \$ 45,900.

This grant money allowed the Fire Department to update personal protective equipment which consists do ten sets of turnout gear and ten new air packs.

With this the firefighters have more modern equipment to use.

Other grants received were the homeland security grant in the amount of \$3,836.

A N.H. forestry grant in the amount of \$1,762.

I would like to personally thank Deputy Fire Chief Ed Daniels for these submitting grants.

The fire department also put in count less hours of training.

We currently meet twice a month.

DJ Gameau and Gia Keown both members of the Fire Department became certified in Firefighter II.

The course was sponsored through the NH Fire Standards.

Congratulation on a job well done!

A thank you to all of the department members for all time they have put in this year and to their families for supporting them.

The Twin Mountain Auxiliary deserves a big thank you for the help and support to the Twin Mountain Fire Department.

The men and women of the Twin Mountain Fire Department are very dedicated and are honored to serve this community.

I would like to personally thank you the residents for all the support you have given the Fire Department in the past an the years to come.

I am proud to be the Fire Chief of this great department and this great community.

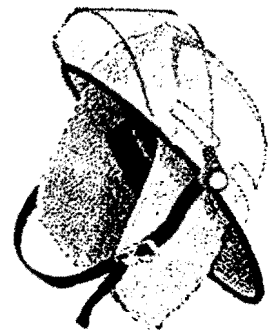
Stop by anytime at the Fire Station take a look around.

Don't forget to change the batteries in your smoke detectors.

If you have any questions on fire safety in your home feel free to call the business phone at the fire station is 846-5545.

Respectfully submitted,

Marc S. Brodeur
Fire Chief



Twin Mountain Fire Department Auxiliary 2003

The TMFD Auxiliary accomplished another successful year of providing assistance to both the Fire Department and Ambulance Crew. With your support of our Pancake Breakfasts, raffles, and purchases of mugs, during 2003 we were able to purchase:

Airway mannequin \$1,400
Tables and chairs \$1,200
Digital camera \$250
Paramedic bag \$350

The success of the Auxiliary depends on the efforts of our volunteers and the generosity of the residents of and visitors to Carroll. Thank you!

We look forward to continuing a tradition of assistance and generosity in 2004. The Auxiliary meets on the third Thursday of each month at the Fire Station at 7:00. We are continually looking for new members, so please feel free to come to any meeting.

Respectfully submitted,
Karen Moran
President



Some of the children from the Summer Recreation Program.

TOWN OF CARROLL EMS REPORT YEAR 2003

The Twin Mountain Ambulance, servicing the Town of Carroll as a branch of the Twin Mountain Fire Department, would like to thank all members of the town for your continued support and appreciation. The service provided by the members of the Twin Mountain Ambulance is held to the highest standard in part due to the dedication of its members. This past year we were fortunate enough to add some new members to the ambulance service: Vicki Brodeur, First Responder, Judy Cookson, First Responder, Bruce Dameron, First Responder, Jennifer Hancock, First Responder, Gia Keown, First Responder, Donna Matz, First Responder, Sean Moran, First Responder, Mark Preston, First Responder, Chris Richards, First Responder, and Lisa McCann, EMT. These energetic new members have been providing emergency care since July of 2003 and with the guidance of the already highly experienced existing members have become top-notch emergency care providers. With this new blood also came the retirement of a veteran EMT, Geri Gameau, who has been an EMT, RN, and wife/mother in the community for many years. Geri, like others before her, has served her town as a volunteer EMT unselfishly without much fanfare or acknowledgement for years and speaking on behalf of the Twin Mountain Ambulance we THANK YOU.

Call volume for year 2003 was similar to 2002, just over 200 EMS calls ranging from someone feeling sick to massive trauma sustained from a motor vehicle crash. Being a resort community creates an influx of population depending on the time of the year or holiday weekend that makes for challenging EMS calls, sometimes multiple calls at once. Having the benefit of some new members and two ambulances the average response time to an emergency call this past year was under 8 minutes, a remarkable accomplishment for a "volunteer service". Again, a big THANKS to all our members who leave their love ones, work, or recreation to help others in need. As of this past fall we are also providing Paramedic level care from the Twin Mountain Ambulance, yup I passed, and am now able to practice paramedicine. We still make use of the Littleton Regional Paramedic Intercept service provided by the hospital, free of charge, due to their years of knowledge and experience makes them invaluable in time of crisis. The department would like to thank them as well as the Emergency Department staff at Littleton Regional Hospital for their continued support.

Year 2004 has already started off busy and we stand ready to help those in need when requested. Any questions or comments that anyone has regarding the department please feel free to contact us at the Fire Station, we have e-mail at 'twinmtfd@worldsurfer.net' provided free to us by our friends at Bretton Woods Telephone or call the non-emergency station number at 846-5545. Have a safe and healthy year 2004 and remember if you ever need emergency assistance just dial 911.

Respectfully submitted,
Ed Daniels
Deputy Chief, EMS

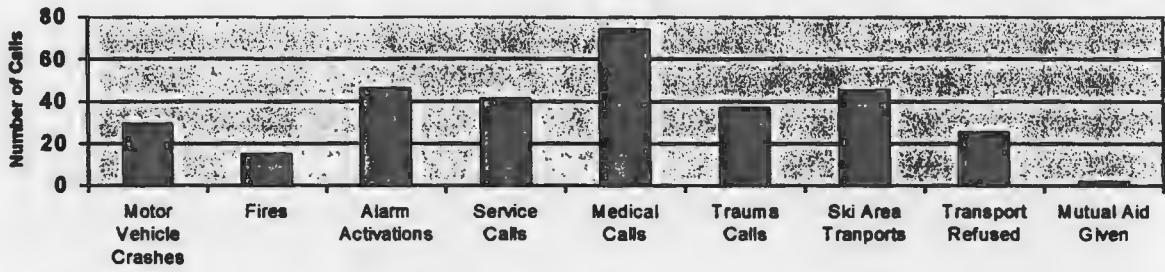
TWIN MOUNTAIN FIRE / AMBULANCE DEPT. MEMBERS, YEAR 2003

Marc Brodeur, Fire Chief / EMT
Vicki Brodeur, First Responder
Casimer Budzienski Jr., Fire Fighter
Raymond Chaput, Captain / Fire Investigator
Judy Cookson, First Responder
Bruce Dameron, First Responder
Ed Daniels, Deputy Fire/EMS Chief
Jeff Duncan, Lieutenant / EMT Intermediate
John Foster, EMS First Responder
Daniel Garneau Jr., Fire Fighter
Geri Garneau, EMT, RN
Jeremy Hall, Fire Fighter
Chris Hancock, Lieutenant
Jennifer Hancock, First Responder
Fred Hollis, Safety Officer
Ben Jellison, Fire Fighter / EMT
Guy Jubenville, Fire Fighter / EMT
Gia Keown, Fire Fighter / FR
Michael Matz, Fire Fighter
Donna Matz, First Responder
Lisa McCann, EMT
Tim McCole, Fire Fighter
Sean Moran, Fire Fighter / FR
Mark Preston, Fire Fighter / FR
Roy Ramsdell, Captain / EMT Intermediate
Chris Richards, First Responder
Bill Rines, Fire Fighter
Bill Smalley, Fire Fighter / EMT
Bob Stalaboin, Fire Fighter
Franz Szakmary, EMT
Dick Vinal, Fire Fighter
John Wolf, Fire Fighter

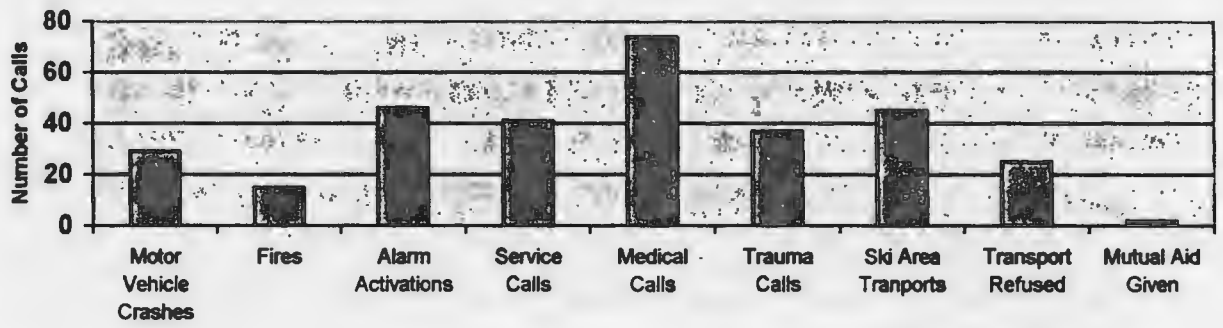


Ben Brodeur assists Phil & Co. during a magic show.

Twin Mt. Fire / Ambulance Call Types 2003



Twin Mt. Fire / Ambulance Call Types 2003



Library helpers during the summer recreation reading program.

CARROLL POLICE DEPARTMENT 2003 ANNUAL REPORT

Our little town is transforming before our eyes. Everywhere you look construction is underway. New streets, new developments and new houses are popping up everywhere, with no end in sight. In 2003 the town issued 53 building permits for new construction or additions. They included single-family homes to upscale condominiums. The first "million dollar" condominium was sold in August. The Appalachian Mountain Club completed its \$9 million dollar Highland Center, and the Mt. Washington Hotel and Resort invested \$10 million dollars to make Bretton Woods the largest ski area in New Hampshire.

Between Christmas 2003 and New Year's Day 2004, over 30,000 skiers visited Bretton Woods, making it the biggest holiday week in its 30-year history. Add all the snowmobilers and other guests that also came to our community in that time frame and the numbers are staggering. The Mt. Washington Hotel & Resort (including the ski area) in itself has a staff of 650, that number doubles the rest of the town's population. We have 32 hotels, motels and campgrounds, plus over 330 condominium units all catering to the growing interest in our region. The rest of the world is realizing what we already know, that our town and area is a great place to live and play.

All this growth does not come without a price. The traffic on our highways and roads has grown substantially over recent years, increasing our accident rates and even contributing to two fatalities, one in 2002 and one in 2003. We have had to add another police officer to the department to assist in the increase of calls and reported crimes generated by the influx of people to the area. But despite the increasing demands placed on the police department, I feel optimistic that with the additional officer, we can continue to provide the level of services you have enjoyed to date.

This new officer position will allow us to expand our hours of coverage. Currently, officers only cover 16 or 17 hours of a 24-hour day. With the added position, I hope to provide some overlapping coverage during peak call times, generally in the evening, and later into the early morning hours to 2 and 3 A.M. This added coverage should act, as a deterrent to would be burglars and late night revelers.

A word about our new officer, his name is Wade Goulet, and he is a native of Berlin, NH. Wade graduated from St. Josephs College in Maine last May, and has a Bachelors Degree in Criminal Justice and Sociology. He was hired in October and is currently attending the police academy in Concord. After completion of the Academy, Wade will undergo an additional 10 to 14 weeks of in-service training at our department, before he can step out on his own.

The process of selecting a new officer is not as easy as it appears to some people. Qualified candidates are scarcer than hen's teeth. While many people think they would like to be a police officer, the reality is that the vast majority, just don't measure up to the rigorous standards required in today's society. To be eligible, the candidate must pass a battery of tests including intelligence, physical agility, and psychological. They must pass an in-depth background investigation covering their personal and private life. In most cases any prior brush with the law could disqualify them from ever pursuing a career in law enforcement. This would also include traffic tickets. That one marijuana joint they smoked in high school would likely derail their aspirations forever. Any bad choice they made in high school could probably end their career before it even started.

Officer Andrea Fedele will administer much of Officer Goulet's in-service training. Officer Fedele was recently certified by the NH Police Standards & Training Council, as an (FTO) Field Training Officer. Officer Fedele has also been working towards her own Bachelors degrees in Criminal Justice and Health & Human Services, and is only six courses away from attaining her goal.

Law enforcement is a demanding and often times unforgiving profession. We cannot afford to make mistakes in hiring personnel. To attract and retain qualified employees we must provide adequate compensation and benefits, equitable or better than prevailing wages in neighboring communities. A community must be willing to support and financially reward all valued employees, or they will seek better conditions elsewhere.

It is a pleasure to serve you. Drive safely, wear your seatbelts and obey the speed limits.

John R. Gardiner
Chief of Police



**Report of the Trust Funds
December 31, 2003**

Report of Common Trust Fund Investments

Cemetery Trust Funds

Asker, John (7/26/84)

Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	28.93
Current Income	1.04
Current Expenditures	-0-
Ending Balance Income	<u>29.97</u>
Total Ending Balance	129.97

Baldic/MacMillan (3/5/41)

Balance Beginning Year Principal	200.00
Ending Balance	200.00
Income Beginning Balance	905.07
Current Income	8.88
Current Expenditures	5.00
Ending Balance Income	<u>908.95</u>
Total Ending Balance	1,108.95

Barron, Harry (3/20/69)

Balance Beginning Year Principal	200.00
Ending Balance	200.00
Income Beginning Balance	55.53
Current Income	20.5
Current Expenditures	5.00
Ending Balance Income	<u>52.85</u>
Total Ending Balance	252.58

Blaggie, Ruth (1992)

Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	26.72
Current Income	1.02
Current Expenditures	-0-
Ending Balance Income	<u>27.74</u>
Total Ending Balance	127.74

Flynn, Ellen (9/15/27)	
Balance Beginning Year Principal	300.00
Ending Balance	300.00
Income Beginning Balance	735.10
Current Income	8.32
Current Expenditures	5.00
Ending Balance Income	<u>738.42</u>
Total Ending Balance	1,038.42
Glines, Celia G. (5/25/27)	
Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	539.83
Current Income	5.14
Current Expenditures	5.00
Ending Balance Income	<u>539.97</u>
Total Ending Balance	639.97
Glines, Ebenezer (5/27/27)	
Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	571.87
Current Income	5.40
Current Expenditures	5.00
Ending Balance Income	<u>572.21</u>
Total Ending Balance	672.21
Gooden, Larry & Alfrieda (2/12/74)	
Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	94.77
Current Income	1.58
Current Expenditures	5.00
Ending Balance	<u>91.33</u>
Total Ending Balance	191.33
Gooden, Robert (1998)	
Balance Beginning Year Principal	300.00
Total Ending Balance	300.00
Income Beginning Balance	35.72
Current Income	5.00
Current Expenditures	5.00
Ending Balance	<u>33.42</u>
Total Ending Balance	333.42

Hunt, John (9/16/87)	
Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	528.77
Current Income	5.05
Current Expenditures	5.00
Ending Balance Income	<u>528.82</u>
Total Ending Balance	628.82

Pierce, Ethel (9/17/87)	
Balance Beginning Year Principal	100.00
Ending Balance	100.00
Income Beginning Balance	32.76
Current Income	1.07
Current Expenditures	5.00
Ending Balance Income	<u>28.83</u>
Total Ending Balance	128.83

Straw, G.A. (10/10/45)	
Beginning Balance Principal	100.00
Ending Balance	100.00
Income Beginning Balance	343.08
Current Income	3.56
Current Expenditures	5.00
Ending Balance Income	<u>341.64</u>
Total Ending Balance	441.64

Vials, John (11/7/24)	
Beginning Balance Principal	100.00
Ending Balance	100.00
Income Beginning Balance	626.93
Current Income	5.84
Current Expenditures	5.00
Ending Balance Income	<u>627.77</u>
Total Ending Balance	727.77

Weldon, Ken & Dorothy (12/15/81)	
Beginning Balance Principal	150.00
Ending Balance	150.00
Income Beginning Balance	74.12
Current Income	1.80
Current Expenditures	5.00
Ending Balance Income	<u>70.92</u>
Total Ending Balance	220.92

TOTAL OF CEMETARY TRUST FUNDS

Beginning Balance	\$ 2,050.00
Ending Balance	2,050.00
Income Beginning Balance	4,599.14
Current Income	53.42
Current Expenditures	60.00
Ending Balance Income	<u>4,592.56</u>
Total Ending Balance	6,642.56



Terry Flaherty receives a special volunteer award.

**Report of the Capital Reserve Funds
2003**

Name of Trust/How Invested

Bretton Woods Charitable Trust/PDIP & checking account	
Balance Beginning Year Principal	17,897.57
Ending Balance	17,897.57
Income Beginning Balance	24,820.64
Current Income	307.96
Current Expenditures	564.13
Ending Balance Income	<u>24,564.47</u>
Total Ending Balance	42,462.04
Bridge Fund/CD	
Balance Beginning Year Principal	7,000.00
Ending Balance	7,000.00
Income Beginning Balance	12,955.45
Current Income	161.28
Ending Balance Income	<u>13,116.73</u>
Total Ending Balance	20,116.73
Emergency Van/PDIP	
Balance Beginning Year Principal	-0-
New Funds Created	5,000.00
Withdrawals	-0-
Ending Balance	-0-
Income Beginning Balance	7,914.23
Current Income	89.93
Ending Balance Income	<u>8,004.16</u>
Total Ending Balance	13,004.16
Fire & Emergency Equipment/PDIP	
Balance Beginning Year Principal	50,000.00
New Funds Created	10,000.00
Withdrawals	32,250.00
Ending Balance	27,750.00
Income Beginning Balance	17,185.77
Current Income	486.66
Ending Balance Income	<u>17,672.43</u>
Total Ending Balance	45,422.43

Highway Fund/PDIP	
Balance Beginning Year Principal	\$ 26,400.00
New Funds Created	10,000.00
Withdrawals	41,600.00
Ending Balance	(5,200.00)
Income Beginning Balance	15,228.44
Current Income	164.67
Ending Balance Income	<u>15,393.11</u>
Total Ending Balance	10,193.11

New Land & Buildings/PDIP	
Balance Beginning Year Principal	\$ 30,500.00
New Funds Created	30,000.00
Withdrawals	15,750.00
Ending Balance	44,750.00
Income Beginning Balance	297.76
Current Income	389.38
Ending Balance Income	<u>687.14</u>
Total Ending Balance	45,437.14

Pickup Truck/PDIP	
Beginning Balance Principal	\$ 5,495.00
New Funds Created	5,000.00
Withdrawals	-0-
Ending Balance	10,495.00
Income Beginning Balance	6,756.65
Current Income	124.93
Ending Balance Income	<u>6,881.58</u>
Total Ending Balance	17,376.58

Police Cruiser/PDIP	
Beginning Balance Principal	\$ 22,372.29
New Funds Created	8,000.00
Withdrawals	19,200.00
Ending Balance	11,172.29
Income Beginning Balance	2,281.82
Current Income	176.33
Ending Balance Income	<u>2,458.15</u>
Total Ending Balance	13,630.44

Recreation Building/CD	
Beginning Balance Principal	\$ -0-
Withdrawals	-0-
Ending Balance	-0-
Income Beginning Balance	6,153.99
Current Income	49.71
Current Expenditures	-0-
Ending Balance Income	<u>6,203.70</u>
Total Ending Balance	6, 203.70

Road Improvements/CD	
Beginning Balance Principal	\$ 25,000.00
Ending Balance	25,000.00
Income Beginning Balance	58,749.99
Current Income	676.61
Ending Balance Income	<u>59,426.60</u>
Total Ending Balance	84,426.60

Water Improvements/CD	
Beginning Balance Principal	\$ 1,320.48
Ending Balance	1,320.48
Income Beginning Balance	575.74
Current Income	15.49
Ending Balance Income	<u>591.23</u>
Total Ending Balance	1,911.71

Landfill Closure/PDIP	
Principal Beginning Balance	\$ 168,618.92
New Funds Created	30,000.00
Ending Balance	198,618.92
Income Beginning Balance	21,207.75
Current Income	1,689.79
Ending Balance Income	<u>22,897.54</u>
Total Ending Balance	221,516.46

Transfer Station Trust Fund/PDIP	
Principal Beginning Balance	\$ 31,303.00
Ending Balance	31,303.00
Income Beginning Balance	1,314.35
Current Income	263.49
Ending Balance Income	<u>1,577.84</u>
Total Ending Balance	32,880.84

Computers/Technology/PDIP

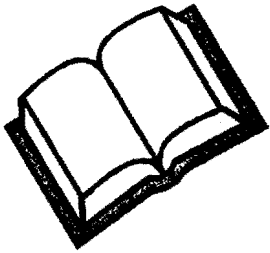
Principal Beginning Balance	\$ 2,000.00
New Funds Created	2,000.00
Withdrawals	2,000.00
Ending Balance	2,000.00
Income Beginning Balance	19.44
Current Income	16.25
Ending Balance Income	<u>35.69</u>
Total Ending Balance	\$ 2,035.69

TOTAL CAPITAL RESERVE FUNDS

Principal Beginning Balance	\$ 389,957.26
New Funds Created	100,000.00
Withdrawals	110,800.00
Ending Balance – Principal	379,157.26
Income Beginning Balance	180,061.16
Current Income	4,665.90
Current Expenditures	624.13
Ending Balance Income	<u>184,102.93</u>
Total Ending Balance	\$ 563,206.19



*Vicki Brodeur, Administrative Assistant
Laurie King, Secretary*



TWIN MOUNTAIN PUBLIC LIBRARY ***2003***

The library has received many generous donations of adult and children's books, audio books and videos to add to our collection during the past year.

This has been a great help, as our purchasing budget remained the same as last year while the cost of books and other materials increased.

The trustees and librarian are actively researching grants to add to our collection, update the computers and begin cataloging library materials.

The New Hampshire Library Trustees Association held a meeting in the Twin Mountain Town Hall on November 11, 2003.

The members honored Bretton Woods resident Terry Flaherty, by presenting her with the NHLTA special award given to volunteers who spend many hours working to help their libraries. Over the years, Terry, a member of the Friends of the Twin Mountain Library, has been a volunteer reader and coordinator for the library story hour as well as working with the librarian and recreational director to organize the summer reading program.

Terry has also helped to present a series of Authors Nights held each winter in the town hall.

NHLTA President, Elizabeth Ives noted the special award honors special people and Terry more than met the criteria.

Trustees, Michele Cormier, John Gardiner and Claire Gritzer, who are also members of NHLTA, had written a letter recommending Terry for the award.

Michele Cormier, who has been a library trustee and long time member of the Friends of the Library, has moved to Randolph, New Hampshire. Over the years Michele has been active in town affairs as well as a dedicated supporter of the library. She will be missed.

The summer reading program, Reading Rocks The Granite State, was a great success with 45 children enrolled. Children who participated in the summer recreation program visited the library every Wednesday for seven weeks to borrow books and participate in a variety of craft projects tied in to the theme. Kids Books and the Arts Grant was received by the library and paid for Mr. Phil & Co. to perform a magic show for the children.

The Patchwork Players from the Weathervane Theatre donated their time to perform the play, Winnie The Pooh, for the children during the last week of the program.

The library book sale was held on Labor Day weekend outside the library next to the town hall and was a great success. The trustees and librarian have decided this is the best location for the book sale as it is easier to set up and is in the same location as the antique tractor pull held by the historical society.

Circulation of adult and children's books, audio books, videos and magazines totaled 2208 in 2003.

Library Hours: Monday 5pm-8pm, Wednesday 1pm-5pm, and Saturday 1pm-4pm. Story Hour on Tuesday 11am-12noon.

Respectfully Submitted
Eleanor Mason
Librarian

Twin Mountain Library Treasurer's Report

2003

Operating Account # 7003730	Cash	Annual to date	Budget
Jan. 1 Beginning Balance	<u>\$ 1,613.37</u>		
 Income			\$ 3,465
Grant	-	200.00	
Booksale/Donations	-	253.75	
Appropriation	-	<u>3,465.00</u>	
	-	3,918.75	
 Expenses			
Books	-	2,453.34	2000
Subscriptions	-	26.00	50
Dues	-	65.00	55
Supplies	-	311.95	250
Mileage	-	153.26	200
Misc (grant)	-	250.00	50
Seminars	-	-	
Postage	-	-	10
Repair & Maintenance	-	440.21	
Office Equipment	-	<u>49.99</u>	850
	-	3,749.75	3465
 Transfers			
To Friends of Library	-	113.37	
(half of booksale proceeds)	-	<u>113.37</u>	
 Dec. 31 Ending Balance	\$ 1,669.00	55.63	\$ -

Segregated Account

Segregated Account # 634560			
Jan. 1 Beginning Balance	\$ 431.71		
 Income			
Fines	-	73.17	
Fax/copies	-	-	
Interest	-	-	
	-	73.17	
 Expense			
Transfer to Operating	-	-	
	-	<u>-</u>	
 Dec. 31 Ending Balance	\$ 504.88		

SOLID WASTE COMMITTEE REPORT

The Board of Selectmen appointed the Solid Waste Committee in 1999. There were seven members appointed at that time, of which there are only two surviving members, Bill Dowling and Bob Furtado.

In the past five years we visited over 100 municipal solid waste collection site and two privately owned sites.

Last year's town meeting approved a warrant article to fund a new transfer station.

The facility should be completed and opened by November of 2004.

Bids for the project will be going out this March.

A design has been completed and is available for inspection thorough arrangements with the Selectmen's Office.

The Solid Waste Committee will be happy to meet with anyone with questions or concerns regarding the facility.

Recycling can reduce taxes through sale of materials and cost avoidance.

Respectfully submitted,
The Solid Waste Committee
Bill Dowling
Bob Furtado



Santa enjoying a ride with children during the annual Christmas party.

Article 15 Committee Report

During 2003 the Article 15 Committee was appointed after the citizens overwhelming voted to either renegotiate the existing school apportionment formula or withdraw from the district. \$20,000 was appropriated annually to be voted on each year for the next 5 years.

The Committee appointed originally by the selectmen was: Leo La Vallee, Doug Bews, John Birknes, Bob Dean and Allen Strasser, chairman. Over a 10 month period different citizens contributed and the active members at the conclusion of negotiations were: Mollie White, Bob Dean, Doug Bews and Allen Strasser.

The committee hired George Corrette from Bristol as our educational consultant, Ross Deachman of Holderness as our attorney on one phase of a possible law suit, John Teague, attorney, to evaluate a law suit; and may use one other attorney on equalized valuation problems.

After months of delay mostly due to a new Superintendent taking office we finally met on October 25 at the High School Auditorium. The presentation with over \$2,000 spent on graphics clearly showed the inequity of our \$25,300+ per student per year cost versus Lancaster's \$4,800 per year per student cost from local property taxes.

An Ad Hoc Committee was formed of 3 school Board members, 4 select board reps and 3 Article 15 committee members. The Committee met weekly from November 8 to January 2, 2004 and concluded a unanimous agreement during the last 20-30 minutes of the last meeting. **The agreement changes the current formula from 40% Equalized Assessed Valuation to 50% and place all the State Adequacy Aid before the apportionment as it used to be.** This change would be phased in over a 5-year period. The agreement requires a legislative change, as it does not comply with the 1999 change to RSA194: 15. All five town's Selectboards unanimously approved this agreement

What did Carroll give up? Carroll increased its percentage of assessed valuation in the formula so that the other towns will benefit to a greater percentage in the growth of property values in the Town of Carroll in the future.

Where was Carroll's gain? Carroll's gain is in sharing the revenue of \$4.5 million in school grant aid (given to the other towns), which we did not benefit from before. The net value of these changes is a reduction of \$5-6,000 per student per year over the old formula.

In 2002-2003 Carroll taxpayers contributed in excess of \$25,000 per pupil through state and school property taxes. At the end of five years, with the new formula in place and the elimination of Carroll as a "donor town", Carroll's per pupil cost will drop to \$15,800 per student in today's dollars. The financial impact using 2002 through 2004 school tax numbers is as follows:

From the formula change after 5 years:	A reduction \$520,000 or \$5,200 per student or \$4 per thousand.
From the Elimination of the Donor tax:	A reduction of \$357,000 or \$3,500 per student or \$3 per thousand

Currently, the Article 15 committee is working on getting the special legislative act past so that we can vote on our new formula. Peter Rivera, Chairman of the Ad Hoc Committee, and Tim Markley, Superintendent of SAU 36, are also working on the passage of this legislation. The Chairman and Mollie White have met with the Education Commissioner, several Senators including the chair of the Education Committee, and the House Ways and Means Committee.

Lastly, the Article 15 Committee recommends that a School Finance Committee be set up by the town in order to examine, recommend and report to the townspeople on the financial impacts and education costs of the school district, town and county. Perhaps some members of the Chamber of Commerce that had so much dissatisfaction with the taxes might find members to work on such a committee to provide more prudent alternatives to spending in our government bodies.

The Article 15 Committee will remain functioning until the issue is resolved. Annual funding will be required until final resolution of the problems addressed in Article 15.

Respectfully submitted,

Allen E. Strasser- Article 15 Committee Chairman

TWIN MOUNTAIN-BRETTON WOODS HISTORICAL SOCIETY

Approximately 10 years ago, people who shared a common interest in our town's rich and varied history founded the Twin Mountain-Bretton Woods Historical Society. We have been collecting and documenting the Town of Carroll's history since our inception. We now have a nice collection of memorabilia, photos, postcards and documents relating to the town.

From the beginning we have held many events to attract interest in our history and promote the town and the area in general. In the spring, we sponsor the Antique Appraisal Fair, where local antique and collectable experts contribute their time and expertise in evaluating your families' treasures. Labor Day weekend we sponsor an antique tractor and small engine show that features an old fashion tractor pull. In November, we highlight area crafters with a show and sale of their wares at the town hall. This past December we sponsored the first Historic Homes and Inn Tour ever held in our town. The tour showcased the 1884 Baptist Church and three of our oldest homes and Inns.

We recently have begun a new collaborative effort with the Twin Mountain Public Library, Board of Trustees. This association will benefit both organizations and all the citizens of Carroll and the many visitors to our area. Both organizations desperately need a space to call their own. The exiting library occupies a small area in the Town Hall. There is no room for future expansion or growth, and much of the space is inaccessible for handicap patrons. The historical society currently utilizes the former location of the Selectmen's office on the second floor of the town hall. This area cannot be fully utilized year-round, as the radiators were removed during the construction of the new addition. It is also inaccessible to handicap individuals, which would limit its usefulness.

As we all know, available land for public buildings that would be situated in a central location is at a premium in Carroll. The society has identified a valuable piece of property that would be in the best interest of the town to acquire. This property is currently owned by the State of New Hampshire. The property is located in the area of the Information Booth, along School Street, which runs from Route 3 to Route 302. For the past three years, the historical society has lobbied the NH Department of Transportation to make this parcel of land available to the town. Finally, the State labeled this property surplus and agreed to sell it to the Town of Carroll.

The land in question would roughly encompass all of the fenced in area near the Information Booth, the fenced in area along School Street to Route 3N, the existing parking lot and the grassy area across from the parking lot. This area would also contain the entire road known as School Street and the wooded areas to the north and west of the street. This property currently abuts property now owned by the town, and its acquisition would create a large parcel with unlimited possibilities for future growth.

The Library Trustees and the historical society envision utilizing part of this stunning and picturesque location for the creation of a new progressive library intertwined with a contemporary museum, featuring interactive displays interspersed throughout the stacks of books and periodicals. The acquisition of this land would be the first step in achieving this goal.

The historical society and the Library Trustees ask that you vote "Yes" on Article 12 in this year's budget. The simple purchase of this piece of property will secure this site for future generations. A library and museum on this site will ensure that future citizens will continue to enjoy the gift we have given them.

John R. Gardiner
President

**TWIN MOUNTAIN SNOWMOBILE CLUB
ANNUAL REPORT FOR 2003**

Each year at this time the Twin Mountain Snowmobile Club takes this opportunity to thank the various landowners that are kind enough to allow their land to be used as part of our extensive trail system. Without your support this trail system would not be possible. The popularity of snowmobiling is ever increasing. We will continue to educate the riding public and to let them know that as they travel our system they are using both private and public lands.

We are happy to announce that as of December 13, 2003 we now have a second groomer. The need for a second groomer has increased in recent years and with the help of various donations, grant-in-aid, and monies raised by our organization we were able to proceed with this purchase. There have already been many positive comments made on the condition of our trails this riding season. This will help to insure that we have return visits to our riding area.

I would like to thank the many individuals that operate our groomers for such a fine job they do. They work many hours to ensure the trails are in the best shape possible. Thanks to those that conduct the annual OHRV Safety Course. Finally thanks to the Board of Director members and the other club officers for their support this past year.

Respectfully,
Donald Monahan
President-TMSC

**The Caleb Group
Interfaith Volunteer Caregivers
30 Highland Street, Whitefield, NH 03598**

The Caleb Group, a not-for-profit organization, which was established in October of 1995, continues to provide services to older adults in 8 northern NH communities. Caleb's heartfelt mission is to enhance independent living for the elderly, infirm and homebound by relieving isolation and assisting with friendly visits, care and supportive services through a network of volunteers and the fostering of caring communities.

In 2003, The Caleb Group assisted more than 252 Bethlehem, Dalton, Groveton, Jefferson, Lancaster, Littleton, Twin Mountain and Whitefield seniors. Caleb's 85 active volunteers donated over 3,600 hours and drove over 29,000 miles to help their older neighbors remain independent! Without these dedicated volunteers, The Caleb Group would not exist. Transportation to medical appointments and shopping, is one of the most requested services through The Caleb Group. Caleb volunteers provide other services as well; friendly visiting, telephone reassurance, help with chores, paperwork and light housekeeping are to name a few. Caleb volunteers also assist with various other community programs, such as the Commodity Supplemental Food Program. This Program is available, every other month, to NH seniors that are 60+, and that financially qualify. Caleb volunteers help distribute this food to elders, who are totally homebound. The Caleb Group is still working in conjunction with Shaw's of Littleton. Shaw's provides the day old bread and Caleb volunteers deliver it to seniors in the various communities. The Caleb Group has also been working with Wal-Mart and The Above the Notch Humane Society of Littleton, and Companion Animal Care of St. Johnsbury, Vermont, regarding Caleb's Pet Food Project. Since the Pet Food Project began in October of 2002, (less than a year and a half ago), The Caleb Group has given out over 2 tons of pet food/litter to help seniors feed their pets! Last but not least, Caleb still provides training for seniors who want to learn how to use computers. Computer classes are held every Wednesday morning at the Highland House Computer Lab. Without the various services that Caleb provides, many of the older adults who need just a little extra help to continue living independently, might have had to go into a nursing home.

There are no fees for the services that are provided by The Caleb Group. The program is funded through grants, fundraising, donations and generous appropriations of the towns in which the services are provided. We want to thank the residents of Twin Mountain for their support and for making it possible for us to continue to provide these much needed services to the area's elders. The \$1,500 appropriated at last year's Town Meeting was greatly appreciated, and we ask for your continued support in 2004.

Volunteers are always in great demand, so if you would like to become a volunteer, request a volunteer, or know someone who would benefit from our services, please call the Caleb Office at 837-9179, or contact anyone on the Advisory Board.

Respectfully submitted,
BOBBIE GAUDES
Program Director

Advisory Board Members

Eleanor Brauns, Twin Mountain
Myra Emerson, Lancaster
David Glover, Whitefield
Carl Rod, Jefferson
Rev. Cliff Vendt, Whitefield

MOUNT WASHINGTON REGIONAL AIRPORT
2003 Annual Report to Towns in the Regional Authority
November 12, 2003

The Mount Washington Regional Airport has operated since the mid-1900s as a resource for business and recreational fliers. The airport boasts strong attributes that leave us poised for sustained growth and effective operations. Among these are its positioning in a location convenient for business people and tourists visiting northern New Hampshire and northeastern Vermont. It is within minutes of major economic, industrial and residential hubs in the North Country, which also offers local businesses and individuals easy access via general aviation to areas within and outside the state. And it is located in a neighborhood with one of the most spectacular wildlife refuges in the region, as well as an industrial park set up for easy access via road, rail and air.

As North Country residents, we often take for granted what is in our back yards. The Airport is no exception. Sometimes it is by talking to visitors "from away" that we can begin to realize just what we have to offer. We were fortunate to have many such visitors to the airport this year, and their comments were encouraging. One guest thanked us for painting the mountains so nicely—a reference to the beauty and grandeur of our White Mountains in spectacular fall colors. Another, who stopped by to reminisce—and return to his roots after moving from the area decades and decades ago—shared with us how accessible the airport made his trip, and how much he appreciated it being here.

A couple "from the big city" raved about their ability to hop in their plane, fly up here, pitch a tent and just unwind. Two brothers came by just this week from Vermont after visiting the Airport previously and falling in love with our new terminal. They showed up with tape measures in hand, measuring every nook and cranny. One of the brothers wants to replicate the building as a summer home for his North Country retirement. And the head of a statewide aviation group – a commercial pilot who flies into airports throughout the US and abroad—described Mount Washington Regional Airport as "a jewel" waiting to be discovered, referring to our prime location, the quality of service we provide and the progress we are making to further improve the airport.

Such positive comments reinvigorate us as a commission, as we work to strengthen the economy and quality of life here in the North Country. But it's not just people from out of the area that appreciate what we offer. Local business people use the airport regularly to more easily reach prospective customers and existing clients. Local residents are learning to fly; on many a day—well, dry day—you can see student pilots carefully taking off, performing a series of touch and go maneuvers, then landing back at home after putting in hours toward their pilot's license. The same holds true for experienced pilots.

During the past year, the Airport Commission has performed significant work on behalf of the users, our neighbors and the residents and businesses –your constituents -- in our region. We completed major safety improvements, including installation of a new rotating beacon on the Northeast side of the airport, substantial clearing of obstructions, both on and

off airport property, improved signage to enhance security at the facility and new snow removal equipment designed specifically for airport use.

We reached out to the businesses and individuals in the region in a variety of ways. We moved forward with a marketing analysis in support of our soon-to-be-update Airport Master Plan. We held focus group sessions with users, to find out what they liked about Mount Washington Regional Airport and what they thought could be improved.

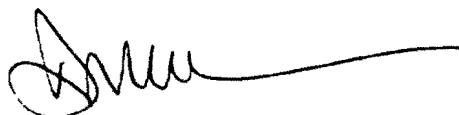
The commission started Web site link exchanges with major tourist attractions and hotels in the area, bring them to the attention of pilots looking to get away with their families for a few days, and letting potential visitors know there are ways to get to our region that don't involve interstate highway travel.

We've affirmed our commitment to the Capital Improvement Plan implemented several years ago, and are in preparation stages for expanding the runway and safety area for the airport. Such a move will tremendously increase not just the functionality of the airport, but its visibility in trade literature and guides, which direct pilots to airports with runways that meet certain safety-related criteria.

As we move forward, we expect to continue our track record of success in applying for and obtaining grants that cover the lion's share—95 percent—of the cost of improvements to the airport. Ninety percent of the cost of improvements is covered through a Federal program funded by user fees paid by individuals who fly on commercial flights. Five percent comes from state funds, much of which is generated by airport users. And the balance—just five percent—comes from the sponsoring organization, in this case, Mount Washington Regional Airport.

We are working to find ways to fund that five percent through a combination of private and public investment. We will be in contact with each of the commission's member towns to discuss these plans, and welcome any creative thoughts, ideas and support you can offer. Feel free to contact your town's rep on the commission, or call me directly at 444-1388.

Thank you for your ongoing support of the airport and the work we are doing for you.



David Willis
Chairman
Mt. Washington Regional Airport Commission

NORTH COUNTRY COUNCIL ANNUAL REPORT 2003

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of the major projects are as follows:

Transportation:

- Completed over 200 traffic counts during the spring, summer and early fall
- Complete the TIP process and sent a report to NHDOT with our region's priorities
- Coordinated the Transportation Enhancement process including a work session with the committee, project review based on set criteria, presentations by applicants, and a final review and prioritization and final report to NHDOT
- Began the updating of the regional transportation plan.
- Coordination meetings with NHDOT on process of the Ten Year Plan
- Attendance and participation at the GACIT meetings throughout the North Country
- Assisted Community Planner with the update to two master plans' Transportation Sections
- Provided technical transportation assistance to the majority of the communities in our region.
- Coordinated the North Country Transportation Committee.

Economic Development:

- Successfully received \$1.5 million from EDA for the Mouth Washington Valley Technology Village
- Coordinated the North Country District Economic Development Committee
- Successfully extended the EDA District to include all of Grafton County
- Successfully completed a \$2.6 million EDA application for the Dartmouth Regional Technology Village in Lebanon, currently hiring an engineer for the project.
- The CEDS Committee also undertook a major re-write of the CEDS document and held seven public meetings in order to educate the public about EDA and to gather input to economic issues in the region.
- Wrote 34 grants, for a total of \$7,020,505 for the region in order to assist local communities. Of these grant applications \$4,567,830 have been funded and \$1,469,000 is still pending.
- Applied for funding to assist with a telecommunications feasibility study, one of the major issues raised at the public advisory meetings in the spring.

Community/Regional Planning:

- Provided technical assistance to 20 towns throughout the region.
- Participated in the updated 7 master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the NH Municipal Association.
- Provided assistance to three (3) towns for the creation of Hazard Mitigation Plans.

Environmental Planning:

- Provided technical assistance to over 25 communities in the area of solid waste and hazardous waste management.
- Coordinated the Household Hazardous Waste Management collections for 23 communities.
- Conducted solid waste and transfer station audits for 2 community transfer stations.
- Conducted an ongoing fluorescent light collection program.
- Conducted 2 electronic equipment collections
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Many of these programs will continue into the year 2004. Major programs for the year 2004 will be completion of our Regional Transportation Plan, the development of a feasibility study for a Regional Hazardous Waste collection site and the continued assistance to all of our communities in grant writing, community planning and other community planning needs.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Sincerely

Michael J. King
Executive Director

ANNUAL REPORT
NORTH COUNTRY HOME HEALTH AND HOSPICE AGENCY, INC.
TOWN OF TWIN MOUNTAIN
2003

Home care is critical to serving the growing health care need of this country. North Country Home Health and Hospice Agency makes it possible for hundreds of people a year to continue their lives at home. Recognizing that clients and their families have special requests and routines, we coordinate all aspects of our clients' care with a keen respect for individual needs. In working with families we discover what is important to the client - their independence, their ability to determine their own future, their right to say, "thanks, but no thanks." It is in the respect of our clients' values and expectations that have earned us a reputation for providing exceptional health care services.

North Country Home Health and Hospice Agency relies on Town support and individual donations to help underwrite the cost of providing home care services to people with limited or no health benefits. Because of your generosity and support, North Country Health and Hospice continues its 32-year tradition of responding to the home health and hospice needs of North Country residents.

As we struggle to deal with the difficult and time consuming issues facing home care today, the staff of North Country Health and Hospice Agency wants to thank you for your continued support so vital to helping people in your town be assured of continuing quality medical care at home.

Explanation of Services:

Skilled Services – shorter hospital stays and new technology allow many treatments to be done in the home, provided and administered by skilled professionals, such as nurses and therapists.

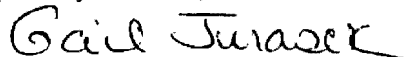
Supportive Care Services – home health aides, homemakers, and companions ensure ill and disabled persons can live in healthy households, have clean clothes, nutritious meals, and help with their activities of daily living.

Hospice Care – a holistic, family supportive, medically directed, team-oriented program that seeks to treat and comfort individuals and families coping with terminal illnesses.

Services provided to the Town of Twin Mountain in FY2003 include:

<u>Type of Care</u>	<u># of Visits</u>
Nursing	38
Physical/Occupational/Speech Therapy	22
Medical Social Service	0
Home Health Aid/Homemaker/Companion	<u>6</u>
Total	66

Respectfully submitted,



Gail Jurasek, Executive Director

WHITE MOUNTAIN MENTAL HEALTH
and
DEVELOPMENTAL SERVICES
DIRECTOR'S REPORT
Town of Carroll

Each year the writing of this report provides an opportunity to reflect on the year's challenges and accomplishments. This year, my 10th as Director, I would like to reflect on the changes in mental health and developmental services during the past decade.

1993

- All clients, including children and elders, were required to come into the office for appointments, and missed appointments were common.
- Medications were difficult to regulate, had many side effects and were often not effective. Medications for serious mental illness were generally very sedating and management of severe symptoms was often difficult.
- Many people with developmental disabilities were put on "behavior plans" to manage their aggressive or inappropriate behavior.
- Our most mentally ill adults attended a "day program" in our building; almost none were viewed as being capable of holding a job.
- All of our developmental services were provided in our building in a "sheltered workshop". Recreation outside of the building involved several clients going together in a van. "Real" jobs were rare.
- The concept of outpatient mental health short-term therapy was new and regarded as a poor substitute for longer term treatment.
- Most mental health clients were insured, and most insurance covered an unlimited number of visits.

2003

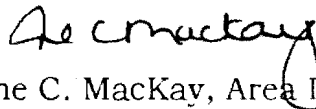
- Most children, elders and seriously ill adults needing mental health treatment are seen at home, school or in their community. Multiple services assist people where they live.
- A new generation of medications, combined with new understanding of brain chemistry has provided effective treatment for many forms of mental illness. "Self management" and "recovery" are now realistic goals.
- We no longer utilize "behavior plans" for people with developmental disabilities. Instead, we view behavior as communication and we try hard to respond to the needs expressed.

- Mentally ill adults receive support to live and work in the community. "Clean and Green Enterprises" is an active client-run business.
- People with developmental disabilities are working in a variety of jobs and are reliable and loyal employees. Some people with disabilities have their own businesses. Our staff work to connect people with disabilities to their community instead of "sheltering" them.
- Our mental health clinicians are trained to provide short-term therapy, which research has shown to be as effective as longer-term treatment.
- A high percentage of our mental health clients are uninsured due to the high cost of health insurance, and all insurance companies limit the number of visits they will cover. We continue to be the "safety net" for these people.

It is clear that much has changed in the past decade. Some changes, like the skyrocketing cost of health insurance, are cause for concern. Other changes, like the availability of in-home supports, improved medications and community integration of people with disabilities, are cause for celebration. In both cases, we need the support of our towns to assure that we continue to move forward in the next decade.

During 2003, 29 uninsured or under-insured people in the town of Carroll received 243 hours of service. Town contributions allow us to continue to offer discounted services. Thank you for the past decade of support.

Respectfully Submitted,



Jane C. MacKay, Area Director

HOSPICE OF THE LITTLETON AREA 2003 ANNUAL REPORT

In this, our 14th year of town funding, Hospice of the Littleton Area provided services to a total of 209 patients and family members. Our service area includes the towns of Littleton, Bath, Bethlehem, Carroll (Twin Mountain), Dalton, Easton, Franconia, Haverhill, Landaff, Lincoln, Lisbon, Lyman, Monroe, Sugar Hill, Whitefield, Woodstock and Woodsville.

The director, volunteer coordinator and hospice volunteers provided special care to 89 individuals and their families coping with the advanced and final stages of illness. These services took place in patient's homes, at Littleton Regional Hospital, or in nursing homes. Additionally our bereavement care program supported a total of 120 grieving clients through mailings, phone contact, one-on-one counseling sessions and bimonthly grief support group meetings at both the Littleton Community House and the Haverhill Senior Center.

Hospice of the Littleton Area continues its partnership with two area programs. HLA provides volunteer and bereavement services to the North Country Home Health & Hospice Agency's Medicare Hospice Program and offers supportive care to patients and family members in the hospice room at the Littleton Regional Hospital. In all our efforts this year, the Hospice of the Littleton Area staff and volunteers gave over 5,130 volunteer hours in services.

Our Volunteer Coordinator conducted the annual six-week (18-hour) Hospice Volunteer Training Program. Those attending included individuals interested in becoming volunteers or increasing their awareness of hospice care. Eleven (11) people completed our 2003 Spring Training Program. Since 1983, we have trained 277 people and currently have 72 active volunteers available to support area residents.

Hospice of the Littleton Area conducts outreach services through public information seminars and meetings with civic organizations and schools. It also offers a lending library (in the hospice office) with resources (books/videos) for patients, family members, primary care givers and hospice volunteers.

There is *no charge* to patients or families for the services of Hospice of the Littleton Area, which was founded in 1983. This service is made possible only through the generous support provided by the towns that we serve. Without financial help from the towns, we would not be able to provide supportive care to the many patients and families we serve.

Your support of Hospice of the Littleton Area is greatly appreciated as we continue to provide special care to the residents of area communities.

Respectfully submitted,

Michael A. Neil
Executive Director

Kindness is a language

that the deaf can hear

and the blind can see.

American Red Cross Annual Report

The mission of the Red Cross is to help people prevent, prepare for, and respond to emergencies. Responding to emergencies includes providing disaster relief services 24 hours a day, 365 days a year. The services the American Red Cross provides are described below.

Disaster Relief

The direct emergency assistance includes vouchers for food, clothing, medicine, emergency shelter, basic household necessities, mental health counseling, emergency home repairs, damage assessments and building repair estimates. In addition, American Red Cross disaster volunteers work as case managers for disaster victims, providing linkage to non-profit organizations that offer fuel assistance, emergency care for pets, donations of needed goods and services and predisaster needs. All direct assistance is verified, disaster-caused needs.

We never send a bill for our services-ever-no matter how long we must stay on the scene of a disaster.

Armed Forces Emergency Services

The Red Cross also serves as the official communication link between active members of the military and their families relaying urgent messages regarding birth, death and serious illness. This service is also provided 24 hours a day, 365 days a year, around the world, without federal or state government funding.

Health and Safety Programs

Preparing for emergencies is also a vital part of the Red Cross Mission. We achieve this goal by providing health and safety courses, including first aid, CPR, lifeguard training, water safety and swimming lessons and HIV/AIDS education. Each year, thousands of residents throughout the Greater White Mountain Chapter receives certification in these classes and stand ready to assist when help is needed.

The American Red Cross, Greater White Mountains Chapter, provides these services to 69 communities in its jurisdiction, covering more than 3,000 square miles from Gilmanton to the Canadian border.

Sincerely,

Shelley Proulx
American Red Cross



Raymond S. Burton

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Bath, NH 03740
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Car Phone (603) 481-0863
E-mail: ray.burton4@gte.net

*Executive Councilor
District One*

Report to the People of District One By Ray Burton, Executive Councilor

It is a pleasure to report to you now in my 25th year of serving the 98 towns, 4 cities and Coos, Carroll, Grafton, Sullivan and Belknap counties of New Hampshire. All together there are 249, 000 people who I consider my customers, clients and constituents. It has always been a pleasure to respond, as my duties within the Executive Branch of your state government mandate, to inquiries for information, relief and assistance as provided in NH state law and budget. It is an honor to serve you as a public servant.

Below are listed several documents that are available to citizens and I find them to be a valuable NH resource.

The 2003-2004 state telephone directory of state departments and personnel. This 180 page directory includes TDD access numbers, office information, coordinators, map of location of state buildings, legislative listings, judicial branch listings, department listings, personnel listing and a topical listing. This is available for a cost of \$6.00 plus \$2.50 postage. Make checks payable to the State of New Hampshire, or order on line at www.gencourt.state.nh.us/visitorcenter. The entire directory is available at <http://www.state.nh.us/government/agencies.html>

The 2003-04 NH County Directory of all NH County officials is free and available by calling (603) 224-9222. This is also on the web at www.nhcounties.org

Also available at no cost from the Secretary of State Office at 271-3242 or at elections@sos.state.nh.us, or mail at Secretary of State, State House Room 204, Concord, NH 03301 are the following publications:

- The NH Election Procedural Manual for 2004-2005
- The NH Election Laws for 2004-2005
- The NH Political calendar for 2004-2005

The duties of the NH Executive Council, The NH Tour Guide book, the official tourist map and the NH Constitution are always available from my office at 271-3632 or 747-3662 or ray.burton4@gte.net

As long as I'm around as one of your elected officials never ever feel you are alone in your hour of need. Contact me anytime!

COOS COUNTY:

Berlin, Carroll, Clarksville, Colebrook, Columbia, Dalton, Dixville, Dummer, Errol, Gorham, Jefferson, Lancaster, Milan, Millsfield, Northumberland, Pittsburg, Randolph, Shelburne, Stewartstown, Stark, Stratford, Whitefield

SULLIVAN COUNTY:

Charlestown, Claremont, Cornish, Croydon, Grantham, Newport Plainfield, Springfield, Sunapee



Towns in Council District #1

CARROLL COUNTY:

Albany, Bartlett, Chatham, Conway, Eaton, Effingham, Freedom, Hart's Loc., Jackson, Madison, Moultonborough, Ossipee, Sandwich, Tamworth, Tuftonboro, Wakefield, Wolfeboro.

GRAFTON COUNTY:

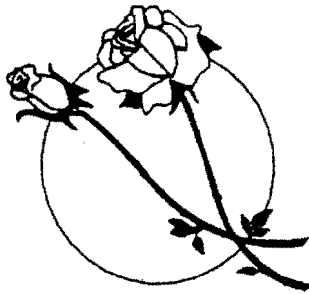
Alexandria, Ashland, Bath, Benton, Bethlehem, Bridgewater, Bristol, Campton, Canaan, Dorchester, Easton, Ellsworth, Enfield, Franconia, Grafton, Groton, Hanover, Haverhill, Hebron, Holderness, Landaff, Lebanon, Lincoln, Lisbon, Livernmore, Littleton, Lyman, Lyme, Monroe, Orange, Orford, Piermont, Plymouth, Rumney, Sugar Hill, Thornton, Warren, Waterville Valley, Wentworth, Woodstock

BELKNAP COUNTY:

Alton, Belmont, Center Harbor, Gilford, Laconia, Meredith, New Hampton, Sanbornton, Tilton

RESIDENT DEATH REPORT
01/01/2003 – 12/31/2003
CARROLL, NH

<u>Decedent's Name</u>	<u>Date of Death</u>	<u>Place of Death</u>
Mclaird, Evelyn E.	01/07/2003	Carroll, NH
Barnaby, Virginia E.	03/25/2003	Carroll, NH
Brodeur, Ruth B.	04/02/2003	Littleton, NH
Gritzer, Joseph J.	06/06/2003	Concord, NH
Zwicker, James	06/06/2003	Carroll, NH
Wright, Ingeburg G.	06/15/2003	Littleton, NH

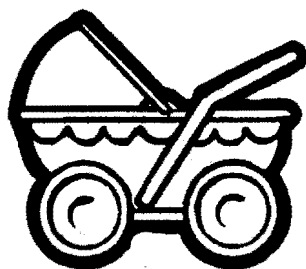


RESIDENT BIRTH REPORT

01/01/2003 – 12/31/2003

CARROLL, NH

<u>Child's Name</u>	<u>Date of Birth</u>	<u>Place of Birth</u>	<u>Father's Name</u>	<u>Mother's Name</u>
Husson, Austin Stephen	02/27/2003	Littleton, NH	Husson, Peter	Husson, Teresa
McClenathan, Elena Grace	07/20/2003	Littleton, NH	McClenathan, Todd	McClenathan, Barbara
Rines, William Logan	08/12/2003	Littleton, NH	Rines, William	Rines, Sabrina
Schultz, Edward Leforest	11/13/2003	Littleton, NH	Schultz, Edward	Schultz, Amanda
Authier, Dylan Michael	12/04/2003	Littleton, NH	Authier, Michael	Authier, Cristina



RESIDENT MARRIAGE REPORT
01/01/2003 – 12/31/2003
CARROLL, NH

<u>Groom's Names</u>	<u>Bride's Name</u>	<u>Place of Marriage</u>	<u>Date of Marriage</u>
Paeplow, Patrick	Melgarejo Espinoza, Jessica M.	Carroll, NH	03/11/2003
Friedman, Russell W.	Krapf, Lynne A.	Bethlehem, NH	03/29/2003
Hallquist, E. Lee	Arn, Robin A.	Carroll, NH	04/19/2003
Morgan, Clifford D.	Rabesa, Amy K.	Lancaster, NH	06/07/2003
Costa, Michael A.	Tivey, Meri C.	Whitefield, NH	08/02/2003
Messina, Steven J.	Silva, Laura L.	Carroll, NH	09/06/2003
Wheatley, Richard C.	Anderson, Bonnie J.	Carroll, NH	10/25/2003
Lennon, David A.	Smith, Erika P.	Carroll, NH	11/16/2003
Sharp, Edward A.	Sharp, Wendy L.	Franconia, NH	12/08/2003





PLODZIK & SANDERSON

Professional Association/Accountants & Auditors

193 North Main Street • Concord • New Hampshire • 03301-5063 • 603-225-6996 • FAX-224-1380

INDEPENDENT AUDITOR'S REPORT

To the Members of the Board of Selectmen
Town of Carroll
Carroll, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Carroll, New Hampshire as of and for the year ended December 31, 2003 as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group which should be included in order to conform with accounting principles generally accepted in the United States of America. As is the case with many municipal entities in the State of New Hampshire, the Town of Carroll has not maintained historical cost records of its fixed assets. The amount that should be recorded in the general fixed assets account group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Carroll as of December 31, 2003, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Carroll taken as a whole. The combining and individual fund financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Carroll. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

February 5, 2004

*Plodzik & Sanderson
Professional Association*

