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Annual Reports
of the Town of
HANOVER, N. H.

FOR THE YEAR ENDING DECEMBER 31, 1970

COVER PHOTOS:

**Photographed and assembled by
Dexter Pierce, Hanover Police Department**

THE VILLAGE PRESS, INC.
CONCORD, NEW HAMPSHIRE

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Police Chief Dennis J. Cooney 1914-1970

TOWN OFFICERS

BOARD OF SELECTMEN*

Edward S. Brown
 William I. Crooker+
 Donald deJ. Cutter
 John Milne
 David C. Nutt, Chairman

MODERATOR

Herbert W. Hill

TOWN CLERK

Marion E. Guyer

TAX COLLECTOR

Neal G. Berlin

TREASURER

LeRoy G. Porter

AUDITORS

E. Richard Beckman
 Bruce D. McAllister

BOARD OF HEALTH

Edward S. Brown
 Philip O. Nice, M. D.

FENCE VIEWERS

Clifford R. Elder
 G. Wesley LaBombard
 Edward C. Lathem

SUPERVISORS OF
THE CHECK LIST

Raymond P. Buskey
 Crosbie E. MacMillen
 Patricia H. Radway

LIBRARY TRUSTEES

Alice B. Hayes
 Jean H. Storrs
 Elsie M. Wendlandt+

TRUSTEES OF TRUST
FUNDS

John D. Bryant
 Max A. Norton+
 John T. Schiffman

ADVISORY ASSESSORS

Lewis J. Bressett+
 Robert D. McLaughry
 Leonard E. Morrissey, Jr.

PARK COMMISSIONER

Carolyn C. Tenney

SURVEYORS OF WOOD
& LUMBER

Lester A. LaBombard
 Walker T. Weed

* Also Members Board of Health

+ Term expires 1971

TOWN MANAGER

Neal G. Berlin

FIRE AND INSPECTION SERVICES

Raymond L. Wood, Chief

POLICE

Dennis J. Cooney, Chief*
Roland M. Lee, Acting Chief

PUBLIC WORKS

Richard Hauger, Supt.

SEWERS AND WASTE WATER TREATMENT

Donald W. Chamberlain, Supt.

CEMETERIES

Harold C. Wing

VISITING NURSE

Frances J. Connor, R. N.

TREE WARDEN

Frederick S. Page

APPOINTED BOARDS AND COMMISSIONS

CONSERVATION COMMISSION

Carolyn C. Tenney, Chairman
George Kalbous
Mary B. Nutt
Frank Miles, Jr., ex officio
Robert C. Reynolds, Jr., ex officio

ZONING BOARD OF ADJUSTMENT

James D. Wilson, Chairman
Raymond P. Buskey
Clinton B. Fuller
George C. Leavitt
Barbara A. Morin

FINANCE COMMITTEE

E. Ronan Campion, Chairman
Harry H. Bird
Richard Fowler
David F. Holbrook
Philip G. Krueger
Robin Robinson
Fred A. White

PLANNING BOARD

Carl F. Long, Chairman
Marjorie L. Boley
Edward S. Brown
William A. Carter
Richard W. Putnam
James W. Stevens
Robert C. Storrs

YOUTH COUNCIL

James W. Campion, III, Chairman
Harry Albaugh
W. Lawrence GulickNicholas Mullens
Jeanne Sachs

*Deceased November 25, 1970

WARRANT FOR ANNUAL TOWN MEETING

THE STATE OF NEW HAMPSHIRE

Grafton, ss.

Town of Hanover

TO THE INHABITANTS OF THE TOWN OF HANOVER, NEW HAMPSHIRE, who are qualified to vote in town affairs.

TAKE NOTICE and be WARNED that the annual town meeting of the Town of Hanover, New Hampshire will be held in the auditorium of the High School, Lebanon Street, Hanover, New Hampshire on Tuesday, March 9, 1971, at 4:00 P. M. for the choice of town officers and the transaction of all other town business. (*THE ONLY BUSINESS TO BE TRANSACTED FROM 4:00 p. m. to 7:30 p. m. WILL BE VOTING BY BALLOT UNDER ARTICLE ONE.*)

TAKE FURTHER NOTICE that the polls for the election by non-partisan ballot of town officers are to open at 4:00 p. m. and will not close before 9:30 p. m., or one quarter hour after completion of voting on the last article in the warrant, whichever is later, unless the town meeting votes to keep the polls open to a later hour.

THE SUBJECT MATTER of all business to be acted upon at the town meeting is stated as follows:

ONE: To choose by non-partisan ballot the following listed town officers:

One Selectmen, to serve for a term of three years.

One Treasurer, to serve for a term of one year.

One Trustee of the Town Trust Funds, to serve for a term of three years.

One Library Trustee, to serve for a term of three years.

TWO: To receive the reports of the Town from the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes, and other town officers, and to vote on any motion relating to these reports.

THREE: To raise and appropriate such sums of money as the Town judges necessary to pay the Town expenses during the next fiscal year for the purposes set forth in the town budget.

FOUR: To see if the Town will vote to authorize the Selectmen to borrow such sums of money that are necessary to meet the Town's obligations until the taxes are collected and paid into the treasury.

FIVE: To choose the following town officers, to be elected by a majority vote:

Two Auditors each for a term of one year.

One Member of the Advisory Assessors Board for a term of three years.

Three Fence Viewers each for a term of one year.

Two Surveyors of Wood and Timber for a term of one year.

One Park Commissioner for a term of three years.

Such other officers as the Town may judge necessary for managing its affairs.

SIX: To see if the Town, in accordance with RSA Chapter 36-A, will increase the membership of the Hanover Conservation Commission from three members, as presently constituted, to seven members.

SEVEN: To see if the Town will approve changes in the Town legislation governing the Hanover Finance Committee, as previously approved by the 1959 Town Meeting, particularly as related to the membership and powers of the Finance Committee.

EIGHT: To see if the Town will continue until the 1972 Town Meeting the committee to study Town government organization, which was created by the 1970 Town Meeting, so that said committee may pursue its study and present recommendations, if any, for appropriate action at the 1972 Town Meeting.

NINE: To see if the Town will authorize the Selectmen to acquire, from time to time, in their discretion suitable land for off-street parking facilities using sound appraisal procedures and to appropriate for this purpose the sum of \$300,000 from the parking revenue and to authorize the Selectmen to borrow said sum, in advance of receipt, under the Municipal Finance Act and all such indebtedness incurred to be paid by said Parking Revenue.

TEN: To see if the Town will authorize the Selectmen to sell a certain Town building and property located adjacent to the Greensboro and the Etna-Lebanon Roads, commonly known as Cuttings Corner, after appropriate appraisal and bidding procedures, and that the proceeds therefrom be applied to the construction of an addition to the Town highway garage; and further that certain proceeds of the 1969 sewer bond issue be used to finance the building construction to the extent to which sewer equipment will utilize the added building facility; and take any other action relative thereto.

ELEVEN: To see if the Town will appropriate \$500,000 for the purpose of constructing, equipping and furnishing a public safety building for the police and fire departments and remodeling the Town building and the Selectmen be authorized to borrow said sum under the Municipal Finance Act and further that all net revenue derived from the sale or development of Town land along State Route 120 be dedicated to the payment of this borrowing.

TWELVE: To see if the Town will vote to endorse Upper Valley Health Care and its efforts to improve the delivery of primary health services to people of the Upper Valley; and further, to authorize the Selectmen to appoint two residents

to represent the Town on the Executive Committee of Upper Valley Health Care.

THIRTEEN: To see if the Town will appropriate the unexpended balance of a previous appropriation for conservation purposes of \$1,602.41; and place this sum in a conservation fund in accordance with RSA Chapter 36-A.

FOURTEEN: To see if the Town will vote to raise and appropriate the sum of \$500 for the Town's share of the operational cost of the Dartmouth-Lake Sunapee Region for the fiscal year 1971.

FIFTEEN: To see if the Town will vote to raise and appropriate the sum of \$3,800 for the Town's share of the operational cost of the Upper Valley Planning and Development Council for the fiscal year 1971.

SIXTEEN: To see if the Town will vote to raise and appropriate the sum of \$5,000 for the Town's share of the operational cost of the Lebanon Regional Airport Authority for the fiscal year 1971.

SEVENTEEN: To see if the Town will vote to raise and appropriate the sum of \$600 to pay for its share of the cost of the Hanover Information Booth during the summer months of 1971.

EIGHTEEN: To see if the Town will authorize the Selectmen to enter into an agreement or agreements pursuant to RSA 53-A with other Towns or Cities or any other public agency, for the construction, operation and maintenance of solid waste disposal and/or recycling facilities, upon such terms as they deem advisable and to authorize the Selectmen to employ counsel to represent the Town in connection with the negotiation for and drafting of the necessary documents; and further that the Town authorize the Selectmen to contract for, accept and expend grants from the federal government, the state, or any other public agency, any private corporation or individual in connection with the project.

NINETEEN: To see if the Town will authorize the Selectmen to seek appropriate amendments to the Town of Hanover Charter concerning adequate moderate cost housing; and further that the Town will authorize the Selectmen to cooperate with any public or private agency, or to take any other action the Selectmen deem appropriate, so that there may be initiated in the Town of Hanover a program which seeks to provide adequate moderate cost housing for the citizens of Hanover; and further that the Town authorizes the Selectmen to contract for, accept and expend loans and grants from the federal government, the state, or any other public agency, any private corporation or individual in connection with housing, and take any other action relative thereto.

TWENTY: (BY PETITION) To see if the Town will vote to remove the gates and bars from and restore to active use 600 feet of the highway known as Paine Road, which lies west of the south end of Dogford Road, provided that all abutting owners waive any rights to damages, and appropriate \$3,000 therefor.

TWENTY-ONE: To see if the Town will appropriate the sum of \$2,000 for recreation purposes, particularly to provide for the removal of snow from Occom Pond for ice skating in accordance with RSA 31:4, XVII.

TWENTY-TWO: To transact any other business that legally may be brought before said meeting.

Given under our hands and the seal of the Town of Hanover, this 19th day of February, 1971.

Edward S. Brown
William I. Crooker
Donald deJ. Cutter
John Milne
David C. Nutt
SELECTMEN

A true copy of Warrant, Attest:

Edward S. Brown
William I. Crooker
Donald deJ. Cutter
John Milne
David C. Nutt
SELECTMEN

REPORT OF TOWN ACTIVITIES

SELECTMEN'S REPORT

To the end that this report may be brief, reference is made to our reports of 1968 and 1969 since many of the remarks made then are equally pertinent now.

Again the continuing concern of the Selectmen is the need to achieve a balance between our needs and desires and the resources to pay for them, based on the premise that the property tax will remain as our principal source of revenue. Recognition by the Board of Selectmen of the great citizen concern for the property tax burden has been reflected in close financial control, efficiency and caution in the past year which has allowed \$59,102 of 1970 revenue to be carried forward to reduce taxes for 1971. The 1971 Town budget thus represents the lowest property tax increase since 1963. However the total property tax burden is determined by the Town, County, and the Schools, of which the Town requirements amount to about 30%.

In coping with the problems of the high property tax, the efforts of the Selectmen are being devoted to three general areas at the local level: user charges, tax base, and administrative effectiveness. As suggested in the 1969 report, user charges relate the costs for municipal services directly to those who benefit from them. In addition to reexamination of the present charges for sewer, building inspection, ambulance and cemetery services, user charges will have to be established for solid waste disposal as we close down our open dump burning.

In 1970 the Board of Selectmen appointed a committee on economic development to offer advice on a possible broadening of our tax base. An expanded tax base through the establishment of industry has often been suggested for Hanover; but many communities have found this not an entirely satisfactory solution with new problems and new costs being incurred. The impact of industry and the increased population with requirements for additional municipal services and the high costs of education may indeed not have the anticipated beneficial effect to the property tax. The entire matter of such growth must be carefully considered, not only from the tax aspects, but with concern for the wise development of the Town and the utilization of our "space" resources.

Our Town employees are increasingly aware of the need to deliver the greatest possible return for the investment of financial resources. Administrative and operating procedures are being designed to stabilize costs and to make more effective use of our personnel. To this end a program of police-fire cross training has been instituted, while in the highway department instead of adding employees for special programs, outside contractors have been hired for these tasks. We believe significant progress has been made toward cost stabilization and efficiency of operations in all municipal departments.

In 1970, before budget preparation time, suggestions were requested from the community. This effort was so successful, it is hoped that the invitation can be

extended to all citizens in 1971. Citizens are encouraged at any time during the year to offer their suggestions and complaints for attention by the Board of Selectmen, the Town Manager and the department heads. Our goal is to provide you with the best service possible and we can do this only with your assistance.

Increasingly the requirement, need and desire for additional municipal services will result in additional municipal costs. There is little choice in the case of the requirement under State law to discontinue open dump burning or in the case of the Town's assuming the responsibility for ambulance service, which in part is financed through user charges. Questions presently before us are the Town's role in recreation and in housing for the elderly. While the community as a whole may have a commitment in such areas, the role of the Town itself must be carefully considered. Any initial new commitment for Town services invariably implies a continued and expanded commitment. Wherever possible, we believe other community organizations should carry certain of these programs, and the Town should become involved only when it is absolutely clear that the need is compelling, there is no other means of providing the service, and the Town is willing to accept a continuing commitment.

In the longer range view the Town must now consider its future natural, human, and fiscal environment. Our population increased approximately 15% in the last ten years. We see that the demands upon municipal services in this period have been far in excess of what would have been normally anticipated because our citizens today no longer accept a level of service provided some years ago and because the institutional growth places demands on municipal services in addition to the demands for general population growth. A delicate consideration is before us, whether the Town should seek to facilitate and meet the needs of rapid growth or take steps to provide for a more moderate institutional and residential growth as a more beneficial course in the long run.

We have seen how past commitments by our major institutions and others have shaped knowingly and unknowingly the present and created many of the problems which confront us today such as the insatiable need for parking, costly street improvements, and ever expanding services. Our community, the Town, the institutions, business, and the public must work together through the democratic process to insure that wise decisions taken today will reward our community with a sound and promising future tomorrow.

CEMETERIES

Additional land was acquired in 1970 for future cemetery expansion. The Town purchased approximately 13.5 acres of land from the New England Power Company for \$3,000. While much of the area will remain forever as attractive open space, a very satisfactory parcel is available for future cemetery expansion.

CONSERVATION COMMISSION

Most of the Commission's efforts in 1970, in meeting, planning and acting

with other Town agencies, conservation groups, and other private and governmental agencies, concerned programs in the following areas: (1) educational use and maintenance of public natural areas, (2) development of Town owned land, (3) implementation of the Open Space plan with grant assistance from the Land and Water Conservation Fund; (4) erosion and siltation in the Girl Brook watershed, (5) erosion on the Ray School site, (6) natural preserve zoning, (7) flood plain protection, (8) the Connecticut River Basin Comprehensive plan, (9) gravel procurement, (10) use of salt on Town roads and (11) hunting regulations in the urban area.

The Commission assisted in the funding of the photographic record of the influence of the Route 120 reconstruction on Mink Brook, the Hanover High School Science Department's Mink Brook study project and an illustrated handbook of forest land use at the Ray School. For Earth Day at Dartmouth, the Commission provided a radio program, an exhibit and a reception. Later in the year, an exhibit was provided for the League of Women Voter's Ecology Fair.

A pamphlet concerning Hanover soils and potential soil erosion problems is being prepared for distribution to Hanover residents.

HEALTH OFFICER

There were no outbreaks of unusual contagious diseases in 1970. There were the usual number of animal bites, including dog, cat, rabbit, rat and snake bites. No rabies was discovered in animals observed or submitted to the State Health Department for laboratory examination. A number of septic tank systems were investigated and recommendations made as necessary. The Hanover Home Health Agency has become more active in this year and has arranged for free immunization clinics. The attendance at these clinics has been disappointing, but will be continued to determine the need for such services.

HIGHWAYS

The addition of a Superintendent of Public Works in 1970 added immeasurably to the engineering, planning and organizational capabilities of the Town. Advanced engineering should accelerate the 1971 work program. The cemetery division was merged with the highway division for more effective utilization of personnel and equipment.

Construction accomplishments in 1970 exceeded those of any previous year. However, citizen requests continue to expand more rapidly than the ability of the department to complete the work. During the peak construction months, utilizing both Town and contractor personnel, there were as many as 40 construction personnel working on Town projects. The most extensive project was the reconstruction of Reservoir Road. Careful supervision of the project held the project cost \$7,651.65 below the bid price. The completed cost was \$89,507.95. Other reconstruction included the dangerous Wheelock-Rip and Trescott-Two Mile intersections. State aid provided for the reconstruction of 2.5

miles of the King and Hardy Hill Roads. Major drainage work was accomplished in the Muller-Lash development and along Rip Road. New sidewalks were constructed along Lyme, Dresden and Rip Roads.

From February through April, rural gravel roads were repaired. General road maintenance, including grading, patching and mowing continued during the summer months. Over 600 catch basins were cleaned. In the urban area, 4.3 miles of road resurfacing was completed with asphalt overlay and in the rural area 4 miles of road were seal coated.

TOWN LIBRARY

The Hanover Town Library Trustees have been very fortunate in acquiring the services of Mrs. Mary Hamblett as new Librarian. Mrs. Abbas who faithfully served for several years accepted a new position.

In 1970 some of the oldest editions of children's books have been replaced and some new books added to the children's corner. Also a magazine display rack has been purchased for easier access and more attractive display of the magazines.

A story hour for pre-schoolers in the area is being planned for 1971.

FIRE DEPARTMENT

Fire Department activity increased in 1970. There were 374 emergency and special service calls, 192 ambulance calls and 750 fire prevention and building inspections. The number of inspections doubled since 1969. Most of the 210 violations noted related to deficiencies in electric wiring, fire sprinklers and alarm systems and exit requirements.

The estimated fire loss in 1970 was less than \$13,000. For a community the size of Hanover, such a low loss is exceptional. Investigations are conducted to determine the cause of all fires with the goal of eliminating similar potentials for fire in the future. If even greater emphasis can be placed upon preventive inspection and community cooperation, it is believed that such efforts will pay financial dividends in the future for the home owner and the taxpayer. Also, a proposal for utilizing live-in callmen has been included in the planning for a new building and will be implemented if the building is approved. This proposal will improve the effectiveness of the fire, police and ambulance services and minimize additional cost of public safety services in the years ahead.

As inspections are an effective tool for reducing the number and severity of fires and ultimately the cost of providing fire service, the department will devote increasing attention to preventive inspections in 1971. In addition, a weekly newspaper article concerning the fire service will be continued.

In-service training is a major concern of the department. All firemen participated in a variety of special fire schools and periodic work-training programs with major urban fire departments. In 1970, firemen worked with the Boston and the Portland departments. In addition, several firemen are enrolled

in the fire service training programs of the State of New Hampshire Vocational-Technical Colleges.

PARKING SYSTEM

The purpose of Hanover's parking program is to provide the needed parking in and adjacent to the central business district in accordance with the Town's master plan. All parking improvements are financed solely from parking revenue at no direct cost to the property taxpayer. Actual revenues which accrued to the parking system in 1970 were just under \$68,000. In 1970 the Town purchased the Major and Sargent properties at 3 and 7 West South Street.

Since land values in the downtown area continue to rise rapidly, it is becoming increasingly apparent that greater attention must be given to the development of multi-story parking both to meet the increasing demands for parking, as well as to allow more productive use of certain of the ground level areas now assigned to parking. To this end we must seek the cooperation of the downtown business community in a common effort.

In 1970 the construction of the Nugget Arcade was accomplished in part through the cooperation of the Town in returning a portion of its parking area to the Hanover Improvement Society for a higher and better use. This results in the replacement of an old depreciated structure which produced annually only about \$2,500 in taxes by the new Nugget Arcade which is expected to return more than \$15,000 annually in revenue. The Town should look to other such opportunities to increase its property tax base as well as to expand the vitality of the Central Business District.

PLANNING BOARD

Most of the Planning Board's efforts are concerned with subdivisions and zoning. Hanover's population, excluding students, has increased roughly 30% in the last 10 years necessitating a major increase in housing units most of which occur in new subdivisions. Therefore the review and public hearing phases of proposed subdivisions constitute a major and continuing effort of the Board. The new subdivision regulations enacted in late 1969 have aided enormously in more precisely detailing the areas of responsibility for both the developer and the town.

The other major continuing effort is zoning. In addition to maintaining an awareness of the requests for special exceptions and variances submitted to the Zoning Board of Adjustment, the Board also is responsible for development of zoning ordinance amendments. Increasing land costs in Hanover coupled with high building costs make it increasingly difficult for certain economic levels to locate in Hanover. A possible zoning solution is to allow increased densities. Cluster and multi-unit housing offer a solution. However the establishment of reasonable controls is difficult. Hopefully, meaningful and fair solutions will be forthcoming.

The text of the proposed new zoning ordinance is being prepared for final board review and the zoning map is in the final stages of preparation. The present goal is to schedule the first of two required public hearings just prior to the summer and the second hearing in the fall. This procedure will provide ample time for community discussion and review before the final vote.

The Board is pleased to note increased public attendance at its meetings and welcomes this input from concerned citizens.

POLICE DEPARTMENT

On November 25, 1970, the Police Department was deeply saddened by the death of Chief Dennis J. Cooney who served the Town of Hanover 24 hours a day for more than 25 years. The problems of the department, including particularly Hanover's young people, were always with him.

Over 40 years ago the present municipal building was constructed to serve a two man police department. Now a nine man department must work in the same area. The demands upon all law enforcement agencies are great. However, the citizens of Hanover demand even a higher level of police service than most communities. Adequate facilities will have a major influence upon the department being able to provide the desired service and also upon department morale.

Again in 1970, there was an increase in all department activities. There were over 100 more court cases primarily as a result of radar speed control. Particular attention was directed to the Lyme Road area in the vicinity of the Ray School. This program will continue in 1971 with financial assistance from the Highway Safety Agency.

The department was pleased to make an apprehension within hours after the Trumbull-Nelson Company was burglarized. This action seemed to end a string of burglary activity in the Upper Valley. Increased vehicle patrol of all areas of the Town is paying dividends. In 1970, the police cruisers traveled 83,859 miles, over 10,000 miles more than in 1969.

Training is an important concern of the department. In 1970, personnel participated in both the five week entry level training program of the State of New Hampshire at the Manchester Vocational-Technical College and the 3 week command training program at the Babson Institute. Beginning in 1971, members of the department will enroll in the police science program of St. Anselms College in Manchester.

SEWERS AND WASTE WATER TREATMENT

Department efforts continued to be directed to the construction of new sewers and system improvements under the bond issue of 1969. Because of an unfavorable bond market, the bonds were not sold until late in 1970. The Town will save over \$100,000 in interest payments over the life of the issue as the result of a temporarily very favorable market.

Projects completed in 1970 included an extension to the Muller-Lash development south of Mink Brook, reconstruction of the Allen Street sewer from Main Street to School Street, interception of an open sewer flowing into Mink Brook at South Main Street, relocation of a sewer in a streambed between Kingsford and Valley Roads, a short replacement on Lewin Road, an extension adjacent to Fletcher Circle and construction of a 30 inch sleeve under the reconstructed Route 120 to accommodate a future sewer to the Greensboro Road area.

Sewer repairs were accomplished in several areas of the Town. Personnel added in 1970 initiated a preventive sewer maintenance program.

VISITING NURSE SERVICE

In 1970, the Visiting Nurse Service provided 2572 patient care visits compared with 2065 visits in 1969.

Many patients who formally received Medicare coverage have been declared ineligible for financial assistance by the Federal government. Hopefully, corrective legislation soon will restore financial eligibility to these patients. Regardless of the ability to pay, the nursing service will continue to serve all patients.

The staff provided assistance at the Red Cross blood drawing, held flu clinics for Town and Dartmouth Printing Company employees and offered a series of three free pre-school immunization clinics. The clinics will be offered twice a year with projected plans for expansion of services.

YOUTH BOARD

The aims of the Youth Board are to:

1. Review the present state of youth affairs and identify any existing problems.
2. Extend assistance to organizations and groups of young people.
3. Act as a continuing body to regularly review this area of public interest.

In line with these aims, in 1970, the Youth Board assisted with a gymnasium recreation program during vacation periods, the summer camp scholarship program, the Youth Fund Drive and encouragement of the Youth Center.

The most important phase of the Youth Board's program is the youth counselors. The counselors are available 24 hours a day and may be reached by calling 643-2631 at any time.

The role of the Youth Counselor is to:

1. Understand himself as an ombudsman for the youth community. Without having vested interests in either the youth or adult communities, presenting the needs of young people.
2. Act at various times as an agent of the court and an official of the Town of Hanover. When he does this, then his vested interest is primarily the upholding of civil authority, but his task should always be to seek ways whereby the teen-ager can discover new insights into his social responsibility.
3. Seek to increase and maintain open communication with the parents of adolescents. This may prove a hard and taxing job since it is never his prerogative to violate the confidence of young people. He should interpret their needs and insights to parents and seek to sharpen the parents insights into the problems of their children.
4. Plan to be on call 24 hours per day seven days a week and not feel imposed upon when the critical situations occur at inconvenient times.
5. Maintain excellent rapport with the local civil authorities, including the police, judges, and other town officials.

COMMUNITY ORGANIZATION STUDY COMMITTEE REPORT

The Community Organization Study Committee, which was voted last Town Meeting, has met regularly throughout the year to discuss the problems existing in town government and to discuss ways and means by which a solution could be found to solve some of these problems.

In the deliberations of the committee it became apparent that more time and more discussion was needed by the group before any positive action should be taken or any recommendation might be made.

The committee is in full accord that the Town Meeting form of government which now exists in Hanover is becoming no longer viable for a growing community. Lack of voter participation at various meetings, the transient population and lack of coordination between School and Town governments are only some of the reasons which lead us to believe that change should be considered. The proposed reorganization of the Finance Committee will undoubtedly have an effect upon closer coordination between Town and School.

Is Hanover ready to seriously consider some other form of government? Should Hanover be organized under a City Council with strong Mayor? Should we consider a full Town Council or should we consider a form of Representative Town Meeting which would preserve a great measure of Town Meeting and individual voter participation yet produce some of the answers to our problems?

We have discussed several alternatives at various meetings and we are pleased with the helpful suggestions we have received. The concept of a Town representative form of Government which is the middle of the road approach between city and Town meeting forms has been given careful consideration. The committee does feel, however, that more time must be taken to discuss and consider all factors involved in making such a transition and we therefore are requesting that additional time be given the committee to complete the study.

Lewis J. Bressett, Chairman

David C. Nutt

Lucretia Sterling

E. Ronan Campion

Mary Scott-Craig

Ridler Page

Walter Coutermarsh

Herbert W. Hill

Thomas F. McGuane, Secretary

**THIRTY-NINTH ANNUAL REPORT OF THE HANOVER
FINANCE COMMITTEE 1971**

ESTIMATED TO BE RAISED BY PROPERTY TAXES

	1970-71*	1971-72*	Dollar	Percent
	Approved	Proposed	Increase	Increase
Town of Hanover	720,413	732,047	11,634	1.9%
Hanover School District	820,279	898,778	78,499	9.6%
Dresden School District (Hanover's share)	833,041	926,227	93,186	11.2%
TOTAL	2,373,733	2,557,052	183,319	7.7%

*Excludes allocation of Business Profit Tax

County (Hanover's Estimated Increase)	Not available
Special Articles – Decrease	(3,100)
TOTAL	180,219

In last year's annual report by the Hanover Finance Committee the following statement was made:

“While some may hope that the . . . (fiscal) . . . solution to this problem lies in greater assistance from the state level, it is imperative that the limitations of our present revenue sources be recognized and a greater attempt be made to live within them.” The budgets proposed for 1971-72 reflect that recognition. A year ago recommended budgets showed an average increase of 24% vs. this year's 7.7%. Equally as impressive as the change in figures have been the changes in budgeting systems and attitudes. All of these factors have enabled the Hanover Finance Committee for the first time in several years to give unqualified approval of the three budgets almost two months in advance of the public hearings.

At a Hanover Finance Committee meeting held in mid-September, attended by the Selectmen and School Board members, the Finance Committee recommended that for 1971-72 “these expenditure totals do not exceed the total expenditures budgeted for 1970 by more than 8%”. These “guidelines” were directed only at “expenditures” since these are relatively controllable, and not at “revenue” which are often uncontrollable. The percentage figure was arrived at after an examination of national, state, and local indices such as “income-per-capita”, “disposable personal income”, “cost-of-living index” as well as more general economic symptoms such as employment levels, new construction activity, and wage and salary negotiations. The guidelines were the same for all budgeting bodies.

It is estimated that the above listed 7.7% increases in "amounts to be raised by taxes" will be lowered somewhat to about 5-6% by the increasing of the tax base by approximately \$1,800,000.00 through new construction and reevaluation.

The most significant item in the Town Warrant will be a Special Article for a new Municipal Safety Building. This article will have no dollar effect upon this year's proposed budget but, if approved, will make a community commitment for the 1971-72 budget. At this time the Finance Committee concurs with the expressed need for improved physical facilities for the fire and police departments. We also endorse from a fiscal viewpoint, the desirability of keeping the fire and police departments physically contiguous to each other. Finally, we assign to this need the highest priority of any foreseeable major capital expenditure for the whole community. The only point about which the Municipal Building Advisory Committee and the Finance Committee have not reached an accord as yet is the question of the location of the new facility. The Finance Committee still questions the feasibility of moving the police and fire departments to the Lyme Road location, which the Town recently acquired for this purpose, until further study is made of the cost of developing an alternative site closer to the downtown area or of the cost of remodeling the present building. The Finance Committee has requested from the Building Committee estimates of both of the above alternatives before making a decision as to the merits of any particular location for the new building. It is expected that this information will be available to both the Finance Committee and the public before the Town Meeting.

The major increase in the Hanover School budget is the allocation of \$25,000 in capital reserve to start a fund for major renovations of the Lebanon Street School. A considerable refurbishing of the old section of the Lebanon Street School is inevitable and this sum has been set aside within the Finance Committee's 8% recommended guideline.

There has been a slight net reduction in the teaching staff of both Hanover and Dresden to reflect a slight drop in student enrollment.

Both the Dresden and Hanover budgets reflect a fifty percent increase (\$10,000 cost to Hanover taxpayers) in teachers' retirement benefits as approved by our "non-Funding" state legislature.

The major maintenance expenses in Dresden are roof repairs (\$4,000) and the shop ceiling (\$10,000).

Two uncontrollable factors have affected significantly the income side of Dresden's budget. The sharp reduction in Lyme students attending the Dresden School has reduced tuition income by \$26,000 from the figure budgeted a year ago and a slight shift in the percentage of Norwich students versus Hanover students has adversely affected Hanover taxpayers.

Of great significance to the future of the role of the Hanover Finance Committee will be a special article in the Town Warrant relative to the Constitution of the Finance Committee. While most of the changes recom-

mended in that article are rather "housekeeping" in nature there is a significant proposal which will restructure the membership of the committee to include five members-at-large, plus a representative from the Hanover School Board and a representative from the Hanover Board of Selectmen as opposed to the present make-up of seven members-at-large. The basic purpose of that proposal is to enable the Finance Committee to act as a continuing vehicle for communication between the major budgeting segments of the community. It is hoped that this opportunity will continue the positive attitudes that have existed this year. This article has the support of the Hanover School Board, the Hanover Board of Selectmen, the Hanover Finance Committee, and the Community Organization Study Committee. We urge public support of this article.

Respectfully submitted,

E. Ronan Campion, Chairman
Hanover Finance Committee

BUDGET DISCUSSIONS 1970 and 1971
1970 REVENUE

Revenues for 1970 were \$27,499.46 less than budget projections. Property tax collections were \$27,078.33 below the budget estimate. However, uncollected property tax as of December 31, 1970, totaled \$65,892.93 compared with \$92,574.44 in 1969.

Adjustments in the budget figures by the State Tax Commission reduced the amount of property tax raised below the 1970 budget figure. This change was necessitated by distribution of the Business Profits Tax income and additional revenue from other State sources.

Interest income from temporary investments was substantially below the budget estimate because Federal legislation adversely affected the tax anticipation borrowing and investment policy. Also, interest income from the sewer bond issue was not realized as the bond issue was sold at the end of the year. Expected income from both nursing and highway services was not as great as expected. Medicare continues to remove nursing patients from Medicare eligibility thereby decreasing reimbursement to the Town. Highway repairs performed for other agencies were not completed. Therefore, the reimbursement to the Town was reduced.

Funds were not transferred from the sewer area tax and sidewalk reserves as the expenditures in the tax districts were less than budgeted.

Revenue from other governmental agencies was greater than expected. The income from the Interest and Dividends Tax and the Rooms and Meals Tax increased substantially. The income from the Business Profits Tax was a new source of revenue in 1970.

1970 EXPENDITURES

In 1970, \$1,204,895. was budgeted for expenditures. This does not include \$18,000. for Special Articles. Actual expenditures amounted to \$1,150,462.09. While expenditures did exceed estimates in several instances, generally as a result of expenditure control and project delay, a substantial revenue balance is carried forward for the 1971 budget.

The explanation of significant differences between budgeted amounts and actual expenditures is as follows:

Department or Division	Amount Under or (Exceeding) 1970 Budget	Explanation
GENERAL GOVERNMENT	\$ 5,375.88	Employment of personnel delayed. Legal expense for College Tax Case reduced by resolution. More tax sale property than expected.
FIRE DEPARTMENT		
Fire Fighting	3,592.06	Emergency overtime greater than expected. Fire alarm extension cost reduced by being installed by fire personnel.
Fire Station	(703.33)	Part of cost of Etna Station renovation.
Hydrant Rental	2,770.42	Water rate increase by Hanover Water Co. delayed.
Civil Defense	420.00	No expenditures in 1970.
POLICE DEPARTMENT	(3,654.97)	More overtime than expected and mid-year wage adjustment. Clothing expense and Capital Outlay greater than anticipated.
PUBLIC WORKS		
Highways	37,725.14	Overtime not as great as expected and more service performed for other departments. Equipment re-

		pairs exceeded budget estimate. Certain road and bridge projects not undertaken. Severe weather conditions increased snow removal expenditures.
Sewers and Waste Water Treatment	5,140.73	Employment of additional personnel delayed. Several operating expense items less than budgeted. Construction greater than budgeted.
Cemeteries	(1,427.88)	Personal services greater than budgeted as a result of personnel transfer. Fence project delayed.
Public Buildings	2,725.21	Some capital outlay projects postponed.
Street Lights	(259.65)	
Sidewalks	9,407.63	Completion of Rip Road sidewalk delayed.
Dump	(1,495.56)	Personal services higher than expected. More equipment hired for maintenance.
Trees	(8,927.47)	Storm damage trimming and clean-up unexpected. Dutch Elm disease removal higher than anticipated.
HEALTH AND WELFARE		
	4,235.66	Old Age assistance less and ambulance contribution reduced.
LIBRARIES		
Etna	790.13	Personal services and operating expenses less than budgeted. No capital outlay expense.
BOARDS, COMMISSIONS AND SPECIAL PURPOSE AGENCIES		
	3,169.90	Zoning Board of Adjustment and

Supervisors of Check List activity greater than expected. Certain Planning Board work delayed.

DEBT AND
INTEREST

\$13,549.01

Federal legislation affected investment policy and sewer bond sale late in year delayed payments.

1971 REVENUE

Projected revenue for 1971 is \$1,327,753, an increase of \$104,858 over the 1970 budget and \$132,357.46 over 1970 actual revenue. This excludes items appearing on the 1971 Town Meeting Warrant as special articles.

A comparison of 1970 and 1971 budget figures indicates a reduction of \$16,423 in property tax revenue. However, as indicated previously, in 1970 the State Tax Commission adjusted the amount of property tax to be raised. Therefore, instead of raising \$750,470, as indicated for budget 1970, the actual amount of property tax raised, as approved by the Tax Commission, was \$720,413. The 1971 budget indicates that \$732,047 in property tax will be raised or an increase of \$11,643. Revenue from sources other than property tax will provide an additional \$93,215.

Major revenue increases, from sources other than property tax, are projected for interest from temporary investments, interest and dividends tax, rooms and meals tax, business profits tax, sales and compensation for loss of property and prior years revenue.

While Federal legislation has adversely affected the temporary investment of funds borrowed in anticipation of collection of property tax, in 1971 most of the proceeds of the 1969 sewer bond issue will be invested and will substantially increase interest income.

The revenue from the interest and dividends tax, rooms and meals tax and the business profits tax is projected considerably higher than the 1970 budget estimate. However, the increase is not significantly above 1970 actual revenue.

Sales and Compensation for Loss of Property includes anticipated revenue from the projected sale of Town property at Cuttings Corner.

Prior years revenue has increased substantially. The unexpended balances of \$4200.58 from the fire service area, \$1,888.63 from the sidewalk tax area, \$6,534.45 from the sewer tax area and \$4,856.39 from sewer rentals are applied to the 1971 budget. Also, included is \$39,381.16 in unrestricted cash and \$2,240.92 in accounts receivable. In 1970, the cash surplus was \$6,229.55 and accounts receivable were \$1,395.43. The total prior years revenue for 1971 is \$59,102 compared with \$13,475 in 1970.

Revenue to the Police Department is projected from grants from the Highway Safety Agency and the Governor's Commission on Crime and Delinquency. The funding for the projects is provided from Federal sources.

A transfer of \$11,125 from reserve funds is included as revenue. This will reduce the amount of property tax to be raised in both the sewer and sidewalk areas.

FINANCIAL PROGRAM

1971

Discussion

All Departments

The 1971 expenditure budget is \$1,327,753 an increase of \$122,858. This total does not include capital reserve expenditures, the parking system, the Upper Valley Emergency Medical Care Service, the budget for the district court and items appearing on the 1971 Town Meeting warrant as special articles.

A wage adjustment averaging 7.2% is proposed for all full-time employees. The purpose of the increase is to remain competitive and provide a cost-of-living adjustment. Factors considered in determining Town pay rates include prevailing rates of pay for comparable work in other area public and private employment, fringe benefits received by the employees, the financial policy of the Town and other economic considerations.

Beginning in 1971, Town employees are being provided time and one-half pay for hours worked in excess of the normal work week. This added compensation was instituted by most other employers several years ago.

All department budgets provide an expenditure for training. Under a revised policy, the Town will reimburse the employee for all educational expenses when the training course is required by the Town or is approved by the Town as being related to the employee's occupation. The payment will be made upon satisfactory completion of the training provided that the employee continues in the employment of the Town for one year.

Approximately half of the total budget increase results from higher personal service cost. The remainder of the increase is about evenly split between operating expenses and capital outlay. The major increases in operating expenses are in hydrant rental in the fire department and in the equipment reserve and drainage and bridges accounts in the highways division.

Hydrant rental includes the proposed water rate increase approved by the Hanover Water Company for 1971. The equipment replacement program indicated that the reserve should have been increased in 1970. However, the item was decreased in the 1970 budget because of financial pressures. Now, in 1971 both the snow blower and the street sweeper must be replaced, requiring an increase in the reserve.

The bridge replacement program on Ruddsboro Road has been slowed by increased costs and engineering problems which are reflected in this budget item.

The capital outlay increase results from the sale of the 1969 sewer bond issue and the proposed addition to the highway garage. An addition to the Town garage, estimated to cost \$55,000, is proposed. This project will allow a unified operation, produce greater efficiency and provide an enclosed storage area for existing equipment. The project will be financed with a combination of sewer bond issue revenue, proceeds from the sale of the Cutting Corner Property and current general revenue.

General Government

General government expenditures have been divided into the categories of general administration and tax administration so that the cost of tax assessing and collecting may be accurately reflected. No change in personnel is requested.

A share of the cost of general administration is apportioned to the fire and sewer districts. This cost is reflected in the appropriate department budgets.

Fire

The addition of one fireman is proposed for 1971. It appeared desirable to add an additional fireman so that time and one-half pay for overtime work could be minimized.

Operating expenses in the fire department are virtually the same as in 1970. The equipment reserve has been reduced \$3,000. In future years it may be necessary to increase the reserve if equipment prices continue to rise as rapidly as in recent years.

Capital Outlay has been decreased as a result of the completion of the extension of the fire alarm system to the Lyme-Reservoir Road area.

Police

In 1970, the International Association of Chiefs of Police completed a comprehensive survey of police services. The 1971 budget includes certain aspects of the report, primarily the addition of a police aide who will provide secretarial, records maintenance, dispatch and investigative assistance.

Based upon a comprehensive study of the police radio communications system in New Hampshire by the MITRE Corporation, the Governor's Commission on Crime and Delinquency has placed a high priority on the upgrading of police radio communications systems. Capital outlay provides for the beginning of the implementation of both the IACP and the MITRE reports. Federal grant assistance is anticipated for both projects.

Highways

No personnel changes are proposed for 1971. Temporary summer help will continue to be utilized for summer maintenance.

Street maintenance and snow removal have been decreased partly to absorb the increase in the equipment reserve. Street maintenance includes seal coating, asphalt overlay, urban reconstruction, Town Road Aid reconstruction and maintenance materials and services.

Approximately 9 miles of road in the rural area will be seal coated and about 3 miles of road in the urban area will be improved with asphalt overlay. The reconstruction of E. Wheelock Street and Rip Road will continue to completion in 1971. Town Road Aid funding will provide for the reconstruction of approximately half of the length of Trescott Road. The Town's share of the project is \$1,954. Increased attention will be given to drainage on both paved and gravel roads.

The expenditure for salt has been reduced to half of the 1970 budgeted amount as a result of ecological concerns and a belief that a posture of defensive driving is more beneficial than the sense of false security created by an application of salt.

Sewers and Waste Water Treatment

Personal services increase substantially as the result of a full year's salary for the 2 driver-operators added in 1970 for construction and preventive sewer maintenance.

Capital Outlay is reduced substantially. The funding previously carried in this account for sewer construction has been transferred to debt and interest as a result of the sale of the 1969 sewer bond issue.

Cemeteries

The cemetery division includes the addition of one employee from the highway division for summer maintenance. All cemetery personnel will continue to assist the highway division during the winter months.

Public Buildings

Limited funding is provided for partial remodeling of the municipal building for police department use. This work will not be necessary if a new building is approved. However, if the new building is delayed, additional remodeling will be necessary next year.

Funds also are provided for improving the appearance of the Town garage area so that it will be compatible with the adjacent Trumbull-Nelson Buildings.

Street Lights

The increase provides for lighting in new subdivisions and certain limited relighting.

Sidewalks

Capital Outlay allocates \$16,000 for completion of the Rip Road sidewalk and \$1,000 for new construction in other areas.

Dump

The Upper Valley Planning and Development Council is continuing a study of a possible regionalized solution to solid waste disposal. The level of the upper dump will be controlled in anticipation of closing the dump.

Trees

Tree removal expense has been increased as a result of the continuing spread of Dutch Elm disease. Also, the expenditure for replacement of trees has been increased substantially.

Health and Welfare

The Hospitalization and Medical Expense account includes the 50c per capita contribution to the Upper Valley Emergency Medical Care Service which is operated jointly by the Town of Hanover and Mary Hitchcock Memorial Hospital.

In addition to the limited funding for hospitalization and medical assistance for the indigent, some funds also are provided by the endowed free bed funds of Mary Hitchcock Memorial Hospital. However, in recent months medical service costs for Hanover residents with limited incomes have exceeded the resources available.

Libraries

The Etna Library budget increases slightly and the request for Howe Library remains at \$13,000.

Boards, Commissions and Special Purpose Agencies

The request for the Zoning Board of Adjustment has been increased as the result of added zoning activity in 1970.

Funding for the Supervisors of the Check List increases substantially as State law requires reregistration of all voters in 1971.

Debt and Interest

The increase results from the first interest and principal payments on the 1969 sewer bond issue which was sold in December 1970. Interest costs for short-term tax anticipation borrowing should be lower as the result of declining interest rates.

Special Articles

Special Articles to be considered by the Town, amount to \$9,900. This includes \$600 for the information booth, \$5,000 for the Lebanon Regional Airport, \$3,800 for the Upper Valley Planning and Development Council and \$500 for the Dartmouth-Lake Sunapee Region.

The information booth which is funded by the Town of Hanover, the Chamber of Commerce and Dartmouth College, provides assistance and information to our summer visitors.

The first full year of operation as a regional planning unit was completed for the Upper Valley Planning and Development Council in 1970. The agency has been designated by the Governor as the regional clearing house for grant applications for a wide variety of programs.

In 1970, Hanover doubled the contribution to the Lebanon Regional Airport Authority to provide additional capital funding. In 1971, reversion to an appropriation of \$5,000 is proposed.

The Dartmouth-Lake Sunapee Region provides tourist and economic development services for the region.

BUDGET SUMMARY

REVENUES	Budget 1970	Actual 1970	Budget 1971
Property Taxes	753,470.	726,391.67	737,047.
Other Local Taxes	10,080.	9,384.93	9,700.
Licenses and Permits	69,170.	70,235.64	71,350.
Fines and Forfeits	5,000.	7,178.32	6,000.
Use of Property and Money	47,390.	29,058.67	58,890
Revenue from Other Governmental Agencies	170,997.	215,848.47	217,214
Service Charges for Services Rendered	141,500.	123,737.14	131,625.
Transfers from Other Funds	11,113.		11,125.
Sundry Revenue	14,175.	13,560.70	84,802.
Total Revenues	<u>1,222,895.</u>	<u>1,195,395.54</u>	<u>1,327,753.</u>
EXPENDITURES			
General Government	95,742.	90,366.12	74,372.
Fire Department	213,363.	207,283.85	243,472.
Police Department	98,105.	101,759.97	119,287.
Public Works	651,146.	608,257.85	679,555.
Health and Welfare	33,638.	29,402.34	32,065.
Libraries	15,261.	14,470.87	15,362.
Boards, Commissions & Special Agencies	12,800.	9,630.10	14,958.
Debt and Interest	84,840.	71,290.99	148,682.
Total All Departments	<u>1,204,895.</u>	<u>1,132,462.09</u>	<u>1,327,753.</u>
Special Articles	<u>18,000.</u>	<u>18,000.00</u>	<u>9,900.</u>
Total Expenditures	<u>1,222,895.</u>	<u>1,150,462.09</u>	<u>1,337,653.</u>

REVENUES

Budget and Actual 1970
Proposed Budget 1971

	Budget 1970	Actual 1970	Budget 1971
Property Taxes			
Current Years Levy	750,470.	628,468.06	732,047.
Prior Years Levy		92,552.24	
Interest on Delinquent Taxes	2,000.	1,915.91	2,000.
Tax Sales Redeemed	1,000.	3,455.46	3,000.
Total	753,470.	726,391.67	737,047.
Other Local Taxes			
Poll Taxes	4,800.	4,937.60	5,000.
National Bank Stock Taxes	2,080.	2,009.25	2,000.
Yield Tax (Gross)	1,300.	928.58	900.
Head Tax (Net)	1,900.	1,509.50	1,800.
Total	10,080.	9,384.93	9,700.
Licenses and Permits			
Motor Vehicle Permits	64,000.	65,657.21	66,000.
Business Licenses	820.	778.00	800.
Bicycle Registrations	50.	34.50	50.
Building Permits	2,800.	2,295.04	3,000.
Dog Licenses	1,500.	1,470.89	1,500.
Total	69,170.	70,235.64	71,350.
Fines and Forfeits			
District Court	5,000.	7,178.32	6,000.
Use of Property and Money			
Temporary Investments – Interest	40,000.	20,567.16	50,000.
Trust Funds	3,000.	4,099.51	4,500.
Hanover Water Company – Dividends	4,390.	4,392.00	4,390.
Total	47,390.	29,058.67	58,890.
Revenue from Other Governmental Agencies			
Town Road Aid	13,125.	9,988.27	10,000.
Interest & Dividends Tax	109,500.	128,912.84	120,000.

	Budget 1970	Actual 1970	Budget 1971
Railroad Tax	200.		
Savings Bank Tax	8,100.	8,823.69	8,800.
Old Age Reimbursement	200.	85.00	200.
Bounties	5.	1.00	5.
Highway Safety Agency	2,500.		3,500.
Commission on Crime and Delinquency			3,500.
Water Pollution Projects – State Aid	20,367.	20,367.00	19,964.
Rooms & Meals Tax	17,000.	24,718.63	26,000.
Business Profits Tax		22,952.04	25,245.
Total	170,997.	215,848.47	217,214.
Service Charges for Services Rendered			
Sewer Rentals	97,700.	99,815.93	97,000.
Sewer Connections	3,000.	1,820.00	2,000.
Nursing Services	12,000.	7,540.50	7,500.
Cemetery – Lot Sales	3,000.	2,600.00	3,000.
Cemetery – Funerals	3,000.	2,014.10	5,000.
Hydrant Rentals	4,700.	5,475.32	6,000.
Town Clerk's Fees		20.00	25.
Fire Services	1,500.	462.25	500.
Highway Services	16,600.	3,774.04	10,000.
Planning Board Fees		165.00	200.
Zoning Board of Adjustment Fees		50.00	400.
Total	141,500.	123,737.14	131,625.
Transfers from Other Funds			
Sewer Area Tax Reserve	3,594.		3,600.
Sidewalk – Reserve	7,519.		7,525.
Total	11,113.		11,125.
Sundry Revenue			
Sales & Compensation for Loss of Property	200.		25,200.
Miscellaneous	500.	85.50	500.
Prior Years Revenue	13,475.	13,475.20	59,102.
Total	14,175.	13,560.70	84,802.
TOTAL CURRENT REVENUES	1,222,895.	1,195,395.54	1,327,753.

EXPENDITURES

1970-1971

	Budget 1970	Actual 1970	Budget 1971
GENERAL GOVERNMENT			
General Administration			
Personal Services			
Salaries	58,963.	57,989.80	62,365.
Pension	2,297.	1,571.54	2,082.
Social Security	2,341.	2,032.85	2,182.
Less Personal Services Charged to other Departments	(3,000.)	(3,000.00)	(36,065.)
Total – Personal Services	60,601.	58,594.19	30,564.
Operating Expenses			
Travel	815.	999.85	725.
Communications	2,450.	1,911.17	2,645.
Insurance & Bonding	2,420.	2,049.06	2,255.
Printing & Publications	3,080.	2,399.37	2,150.
Training			300.
Medical Insurance & Services	2,235.	1,962.12	2,440.
Dues & Subscriptions	550.	532.31	530.
Office Supplies	2,000.	1,279.86	1,710.
Office Equipment –			
Repairs & Maint.	740.	773.81	580.
Equipment Reserve	600.	600.00	600.
Fuel & Lubricants –			
Motorized Equip.	120.	104.71	120.
Repairs & Maint. –			
Motorized Equip.	230.	431.12	250.
Professional Fees	16,600.	12,558.65	6,380.
Town Clerk's Fees & Vital Statistics	650.	690.25	700.
Legal Expense	2,250.	5,049.93	250.
Bond & Debt Retirement Tax	101.	154.76	450.
Miscellaneous	300.	274.96	300.
Total – Operating Expenses	35,141.	31,771.93	22,385.

	Budget 1970	Actual 1970	Budget 1971
Total Capital Outlay (Office Equip.)			500.
Total – General Administration	95,742.	90,366.12	53,449.
Tax Administration			
Total – Personal Services			6,663.
Operating Expenses			
Travel			125.
Communications			290.
Insurance & Bonding			505.
Printing & Publications			200.
Medical Insurance & Services			270.
Dues & Subscriptions			70.
Office Supplies			740.
Office Equipment – Repairs & Maint.			65.
Professional Fees			6,895.
Legal Expense			5,000.
Miscellaneous			100.
Total – Operating Expenses			14,260.
Total – Tax Administration			20,923.
Total – Personal Services	60,601.	58,594.19	37,227.
Operating Expenses	35,141.	31,771.93	36,645.
Capital Outlay			500.
Total – General Government	95,742.	90,366.12	74,372.
FIRE DEPARTMENT			
Fire Fighting			
Personal Services			
Salaries	107,816.	111,103.59	136,668.
Pension	5,959.	6,517.91	7,121.
Social Security	408.	463.40	442.
Less Personal Services Charged to other Departments	(1,500.)	(1,567.69)	(2,000.)
Total – Personal Services	112,683.	116,517.21	142,231.

	Budget 1970	Actual 1970	Budget 1971
Operating Expenses			
Travel	1,400.	1,364.18	1,400.
Communications	1,800.	1,680.79	1,900.
Insurance & Bonding	3,625.	3,797.74	4,940.
Printing & Publications	650.	126.20	500.
Training	800.	473.81	1,150.
Utilities	80.	63.00	80.
Medical Insurance & Services	3,850.	3,224.92	5,050.
Clothing Expense	2,165.	1,967.54	2,105.
Dues & Subscriptions	300.	243.00	300.
Office Supplies	420.	493.15	400.
Office Equipment –			
Repairs & Maint.	75.	42.05	75.
Equipment Reserve	25,000.	25,000.00	22,000.
Fuel & Lubricants –			
Motorized Equip.	1,125.	1,058.47	1,250.
Repairs & Maintenance –			
Motorized Equip.	2,340.	2,941.71	2,200.
Chemicals, Drugs & Laboratory Supplies	1,305.	419.84	1,305.
Tools & Shop Supplies	600.	534.90	540.
Fire Alarm Maintenance	500.	484.88	660.
Miscellaneous	400.	234.88	350.
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Total – Operating Expenses	46,435.	44,151.06	46,205.
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Total – Capital Outlay	11,240.	6,097.67	3,450.
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Total – Fire Fighting	170,358.	166,765.94	191,886.
Fire Stations			
Operating Expenses			
Insurance & Bonding	540.	530.27	560.
Utilities	1,250.	1,143.41	1,250.
Heat	1,200.	1,131.81	1,200.
Buildings – Repairs & Maint.	1,750.	2,637.84	1,800.
	<hr/>	<hr/>	<hr/>
Total – Operating Expenses	4,740.	5,443.33	4,810.
Hydrant Rental			
Total – Operating Expenses	37,845.	35,074.58	46,576.

	Budget 1970	Actual 1970	Budget 1971
Civil Defense			
Total – Operating Expenses	420.		200.
Total – Personal Services	112,683.	116,517.21	142,231.
Operating Expenses	89,440.	84,668.97	97,791.
Capital Outlay	11,240.	6,097.67	3,450.
Total – Fire Department	213,363.	207,283.85	243,472.
POLICE DEPARTMENT			
Personal Services			
Salaries	80,060.	82,281.61	93,182.
Pension	4,570.	4,834.52	5,357.
Social Security	105.	560.79	203.
Less Services Charged Other Depts.	(8,000.)	(8,827.83)	(8,000.)
Total – Personal Services	76,735.	78,849.09	90,742.
Operating Expenses			
Travel	200.	397.35	400.
Automobile Allowance	100.		100.
Communications	1,100.	808.71	1,285.
Insurance & Bonding	2,600.	2,704.59	3,440.
Printing & Publications	545.	486.61	750.
Training	500.	247.28	1,500.
Medical Insurance & Services	3,075.	2,879.99	4,095.
Clothing Expense	2,500.	3,692.58	3,325.
Dues & Subscriptions	90.	84.00	150.
Office Supplies	200.	209.15	200.
Equipment Reserve	5,000.	5,000.00	5,000.
Fuel & Lubricants – Motorized Equip.	1,300.	1,370.67	1,400.
Repairs & Maintenance – Motorized Equip.	1,100.	1,252.63	1,100.
Miscellaneous	1,200.	1,190.22	800.
Total – Operating Expenses	19,510.	20,323.78	23,545.
Total – Capital Outlay	1,860.	2,587.10	5,000.
Total – Police Department	98,105.	101,759.97	119,287.

	Budget 1970	Actual 1970	Budget 1971
PUBLIC WORKS – Highways			
Personal Services			
Salaries	137,339.	132,236.25	148,329.
Pension	6,092.	3,640.41	4,923.
Social Security	6,400.	5,127.71	7,167.
Less Services Charged Other Depts.	(13,200.)	(18,155.98)	(16,000.)
Total – Personal Services	136,631.	122,848.39	144,419.
Operating Expenses			
Automobile Allowance	300.	48.37	150.
Communications	400.	534.80	600.
Insurance & Bonding	8,095.	8,385.17	9,810.
Training			500.
Medical Insurance & Services	5,700.	5,093.79	6,268.
Clothing Expense	2,530.	2,728.81	2,770.
Dues & Subscriptions			25.
Equipment Reserve	25,000.	25,000.00	45,000.
Fuel & Lubricants –			
Motorized Equip.	8,500.	8,374.04	8,700.
Repairs & Maint.	10,000.	14,907.06	10,000.
Street Maintenance	149,403.	119,324.47	129,700.
Snow Removal	18,200.	31,892.91	13,600.
Drainage & Bridges	25,000.	13,300.19	37,000.
Tools & Shop Supplies	1,000.	1,683.66	1,000.
Traffic Material & Supplies	2,500.	2,688.34	2,700.
Miscellaneous	500.	211.23	500.
Total – Operating Expenses	257,128.	234,172.84	268,323.
Total – Capital Outlay	4,860.	3,872.63	45,010.
Total – Highways	398,619.	360,893.86	457,752.
Sewers and Waste Water Treatment			
Personal Services			
Salaries	40,642.	33,698.55	60,505.
Pension	1,679.	844.39	1,687.
Social Security	1,711.	1,058.27	2,073.
Less Personal Services Charged to Other Departments	(8,140.)	(6,917.73)	(8,140.)
Total – Personal Services	35,892.	28,683.48	56,125.

	Budget 1970	Actual 1970	Budget 1971
Operating Expenses			
Travel	350.	34.50	350.
Automobile Allowance	100.		100.
Communications	400.	389.32	400.
Insurance & Bonding	1,455.	2,337.25	2,815.
Printing & Publications	100.	68.10	100.
Training	300.		400.
Utilities	10,000.	8,887.48	11,000.
Heat	1,100.	1,392.39	1,500.
Buildings – Repairs & Maint.	350.	217.85	300.
Grounds – Materials & Supplies	300.	100.00	200.
Medical Insurance & Services	1,150.	967.27	2,119.
Clothing Expense	685.	725.60	900.
Dues & Subscriptions	75.	45.00	75.
Office Supplies	75.	100.30	75.
Equipment Reserve	5,000.	5,000.00	5,000.
Fuel & Lubricants –			
Motorized Equip.	500.	526.45	500.
Repairs & Maintenance –			
Motorized Equip.	1,050.	387.33	750.
Chemicals, Drugs & Lab. Supplies	8,500.	6,214.07	8,500.
Sewer Maintenance	5,500.	5,224.55	5,500.
Repairs & Maintenance –			
Plant Equip.	2,750.	2,427.61	2,750.
Tools & Shop Supplies	275.	449.05	275.
Legal Expense	100.		100.
Miscellaneous	200.	101.85	200.
Total – Operating Expenses	40,315.	35,595.97	43,909.
Total – Capital Outlay	63,000.	69,786.82	550.
Total – Sewers & Waste Water Treatment	139,207.	134,066.27	100,584.
Cemeteries			
Personal Services			
Salaries	23,169.	25,079.25	30,286.
Pension	667.	502.54	846.
Social Security	857.	1,176.25	1,497.
Less Personal Services Charged to Other Departments	(4,000.)	(1,994.51)	(6,880.)
Total – Personal Services	20,693.	24,763.53	25,749.

	Budget 1970	Actual 1970	Budget 1971
Operating Expenses			
Travel	100.		70.
Communications	150.	39.15	75.
Insurance & Bonding	525.	605.53	785.
Printing & Publications	25.	66.	25.
Training			100.
Utilities	120.	176.42	130.
Buildings — Repairs & Maint.	100.	39.67	100.
Grounds — Materials, Supplies & Service	1,000.	820.67	1,000.
Medical Insurance & Services	730.	958.54	925.
Clothing Expense			510.
Office Supplies	25.	50.	25.
Equipment Reserve	1,500.	1,500.00	1,500.
Fuel & Lubricants — Motorized Equip.	325.	251.33	325.
Repairs & Maint. — Motorized Equip.	500.	418.77	500.
Street & Sidewalk Maint.	500.		500.
Tools & Shop Supplies	150.	37.38	150.
Miscellaneous	150.	590.93	250.
	<hr/>	<hr/>	<hr/>
Total — Operating Expenses	5,900.	5,439.55	6,970.
Total — Capital Outlay	6,490.	4,307.80	500.
	<hr/>	<hr/>	<hr/>
Total — Cemeteries	33,083.	34,510.88	33,219.
Public Buildings			
Personal Services			
Salaries	3,195.	3,095.04	3,370.
Social Security	153.	148.55	170.
	<hr/>	<hr/>	<hr/>
Total — Personal Services	3,348.	3,243.59	3,540.
Operating Expenses			
Insurance & Bonding	1,019.	1,018.08	1,075.
Utilities	2,025.	1,998.04	2,025.
Heat	1,900.	1,836.38	2,100.
Buildings — Repairs & Maint.	2,500.	2,130.63	5,500.

	Budget 1970	Actual 1970	Budget 1971
Grounds – Materials, Supplies & Services	300.	31.82	2,000.
Miscellaneous	100.	2.00	100.
Total – Operating Expenses	7,844.	7,016.95	12,800.
Total – Capital Outlay	2,860.	1,066.25	
Total – Public Buildings	14,052.	11,326.79	16,340.
Sidewalks			
Total – Personal Services	3,200.	1,762.60	3,500.
Operating Expenses			
Sidewalk Maintenance	500.	116.49	1,000.
Snow Removal	300.	55.45	300.
Total – Operating Expenses	800.	171.94	1,300.
Total – Capital Outlay	25,000.	17,657.83	17,000.
Total – Sidewalks	29,000.	19,592.37	21,800.
Dump			
Personal Services			
Salaries	5,787.	6,520.02	6,494.
Social Security	278.	369.97	286.
Total – Personal Services	6,065.	6,889.99	6,780.
Operating Expenses			
Insurance & Bonding	270.	301.99	320.
Grounds – Materials, Supplies & Services			1,860.
Fuel & Lubricants – Motorized Equip.	100.		100.
Repairs & Maintenance	100.	19.12	100.
Dump Maintenance	1,000.	1,850.25	
Miscellaneous	50.	19.21	50.
Total – Operating Expenses	1,520.	2,190.57	2,430.

	Budget 1970	Actual 1970	Budget 1971
Total – Dump	7,585.	9,080.56	9,210.
Street Lights			
Total – Operating Expenses	19,600.	19,859.65	22,650.
Trees			
Total – Personal Services	2,200.	6,124.86	6,000.
Operating Expenses	7,300.	12,699.53	10,000.
Capital Outlay	500.	103.08	2,000.
Total – Trees	10,000.	18,927.47	18,000.
Total – Personal Services	208,029.	194,316.44	246,113.
Operating Expenses	340,407.	317,147.00	368,382.
Capital Outlay	102,710.	96,794.41	65,060.
Total – Public Works	651,146.	608,257.85	679,555.
HEALTH AND WELFARE			
Personal Services			
Salaries	15,487.	16,628.54	16,816.
Pension	361.	251.16	326.
Social Security	695.	749.43	804.
Total – Personal Services	16,543.	17,629.13	17,946.
Operating Expenses			
Travel	100.	42.74	100.
Automobile Allowance	1,210.	1,028.10	1,295.
Communications	75.	66.33	75.
Insurance & Bonding	120.	175.02	230.
Printing & Publications	50.	14.85	50.
Training			200.
Medical Insurance & Services	365.	394.16	636.
Clothing Expense	100.	90.93	150.
Dues & Subscriptions	80.	140.50	80.
Office Supplies	65.	72.64	75.
Miscellaneous Expenses	100.	191.69	100.
Old Age Assistance	2,500.	1,626.45	2,000.
Town Welfare	4,000.	3,050.95	4,000.

	Budget 1970	Actual 1970	Budget 1971
Hospitalization & Medical Expense	8,330.	4,878.85	5,128.
Total – Operating Expense	17,095.	11,773.21	14,119.
Total – Health & Welfare	33,638.	29,402.34	32,065.
LIBRARIES			
Etna Library			
Personal Services			
Salaries	1,184.	918.94	1,304.
Social Security	57.	88.19	68.
Total – Personal Services	1,241.	1,007.13	1,372.
Operating Expenses			
Travel	50.	17.60	50.
Insurance & Bonding	130.	123.30	130.
Printing & Publications	200.	154.62	200.
Utilities	60.	35.36	50.
Heat	120.	88.36	100.
Buildings – Repairs & Maint.	75.	5.20	75.
Dues & Subscriptions	110.	84.90	110.
Miscellaneous	75.	(45.60)	75.
Total – Operating Expenses	820.	463.74	790.
Total – Capital Outlay	200.		200.
Total – Etna Library	2,261.	1,470.87	2,362.
Howe Library		13,000.00	13,000.
Total – Libraries	15,261.	14,470.87	15,362.
BOARDS, COMMISSIONS & SPECIAL PURPOSE AGENCIES			
Youth Board	5,200.	5,214.37	5,308.
Finance Committee	250.	243.85	200.
Zoning Board of Adjustment	550.	1,016.99	1,000.
Planning Board	4,000.	1,587.43	4,000.

	Budget 1970	Actual 1970	Budget 1971
Conservation Commission	2,000.	397.59	2,000.
Supervisors of Check List	800.	1,169.87	2,450.
	<hr/>	<hr/>	<hr/>
Total – Boards, Commissions & Special Purpose Agencies	12,800.	9,630.10	14,958.
DEBT AND INTEREST			
Interest on Tax Anticipation Notes			
Total – Operating Expenses	36,670.	29,497.29	30,000.
Principal & Interest on Long-Term Borrowing			
Total – Capital Outlay	48,170.	41,793.70	118,682.
	<hr/>	<hr/>	<hr/>
Total – Debt & Interest	84,840.	71,290.99	148,682.
TOTAL – ALL DEPARTMENTS			
Personal Services	475,832.	466,913.19	535,631.
Operating Expenses	564,883.	518,276.02	599,230.
Capital Outlay	164,180.	147,272.88	192,892.
	<hr/>	<hr/>	<hr/>
TOTAL – CURRENT EXPENDITURES	1,204,895	1,132,462.09	1,327,753.
SPECIAL ARTICLES			
Public Safety Building	3,100.	3,100.00	
Dartmouth – Lake Sunapee Association	500.	500.00	500.
Upper Valley Planning & Development Council	3,800.	3,800.00	3,800.
Lebanon Regional Airport Authority	10,000.	10,000.00	5,000.
Information Booth	600.	600.00	600.
	<hr/>	<hr/>	<hr/>
Total – Special Articles	18,000.	18,000.00	9,900.
	<hr/>	<hr/>	<hr/>
TOTAL – ALL EXPENDITURES	1,222,895.	1,150,462.09	1,337,653.

CAPITAL OUTLAY – ALL DEPARTMENTS

Proposed 1971

General Government		
Office Equipment		\$ 500.
Fire Department		
Drill Area Development	\$ 300.	
Hose, nozzles, adapters	2,750.	
Office Equipment	<u>400.</u>	3,450.
Police Department		
4 Frequency radios (2)	3,000.	
Office equipment, files, forms	<u>2,000.</u>	5,000.
Public Works		
Highways		
Shop tools and equipment	1,300.	
Employee lockers	700.	
Town's contribution to State assistance for urban road improvements	3,010.	
Town Garage – Addition	<u>40,000.</u>	
	<u>45,010.</u>	
Sewers & Waste Water Treatment		
Lawn mower	150.	
Sand blaster	<u>400.</u>	
	550.	
Cemeteries		
Mowers	500.	
Sidewalks	17,000.	
Trees – New trees	2,000.	
Total – Public Works		65,060.
Library – Etna		
Furniture, rugs		200.

Debt and Interest		
Sewers (1963)	27,250.	
Sewers (1970)	81,875.	
Highway Equipment	<u>9,557.</u>	118,682.
Total Capital Outlay –		
All Departments		<u>\$192,892.</u>

CAPITAL RESERVE EXPENDITURES

For Equipment – All Departments

Proposed 1971

Police – Cruisers (2) replacements		\$ 5,000.
Fire –		
Jeep replacement with pump and tank	\$ 6,100.	
Etna pump No. 2 conversion to utility truck	1,500.	
Ladder No. 1 overhaul and repowering	<u>10,000</u>	17,600.
Highways –		
Sweeper replacement	13,000.	
Loader	32,500.	
Snow Blower – attachment	<u>6,500.</u>	52,000.
		<u>\$74,600.</u>

PROPOSED FIRE SERVICE AREA BUDGET FOR 1971

	Budget 1971
EXPENDITURES	
Firefighting	\$180,846.
Fire Stations	4,810.
Hydrant Rental	46,576.
	<u>\$232,232.</u>
LESS – REVENUES	
Hydrant Rental –	
College and Hospital	6,000.
Unexpended Previous	
Years Appropriation	4,201.
Fire Services	500.
	<u>10,701.</u>
 To be raised by Fire Area	 <u>221,531.</u>

PROPOSED SIDEWALK BUDGET FOR 1971

Expenditures	
Sidewalk Maintenance and Construction	\$21,800.
Revenue	
Unexpended Previous Year's Appropriation	1,889.
To be transferred from Reserve Account	<u>7,525.</u>
To be raised by Sidewalk Area	<u>\$12,386.</u>

PROPOSED SEWER BUDGET FOR 1971
Sewer Area and Rentals

	Budget 1971
Treatment Plant	
Principal & Interest on Debt	\$ 27,250.
Personal Services	40,424.
Operating Expenses	38,909.
Capital Outlay	550.
	107,133.
Less —	
State Grant	19,964.
Unexpended Previous Year's Appropriation	6,534.
Sewer Area Tax Surplus	3,594.
Lebanon Service Charge	3,000.
	74,041.
To be raised by sewer area (50% of plant)	37,021.
Interceptor & Service Lines	
Principal & Interest on Debt	81,875.
Personal Services	15,701.
Operating Expenses	5,500.
Treatment Plant (50%)	37,020.
New Construction — Capital Outlay	0.
	140,096.
Less —	
Miscellaneous Revenue	2,000.
Unexpended Previous Year's Appropriation	4,856.
Lebanon Service Charge	3,000.
Temporary Investments — Interest	35,000.
	44,856.
To be raised by sewer rentals	95,240.

PARKING SYSTEM

Budget 1971

	Budget 1970	Actual 1970	Budget 1971
REVENUES			
Permit Lots	11,700.	9,706.00	11,000.
Metered Lots	6,000.	6,820.50	8,000.
On-Street Meters	24,000.	24,738.19	25,000.
Rental Property	6,800.	6,280.56	6,800.
From Previous Years	1,000.	1,053.75	2,300.
Parking Fines	<u>16,000.</u>	<u>15,271.87</u>	<u>16,000.</u>
Total	65,500.	63,870.87	69,100.
EXPENDITURES			
Personal Services – Total	13,985.	12,030.10	13,985.
Operating Expenses			
Insurance & Bonding	1,100.	985.78	1,200.
Utilities	500.	584.72	600.
Building – Repairs & Maint.	1,500.	709.15	1,500.
Street Maintenance	1,500.	180.48	1,500.
Snow Removal	4,000.	991.50	2,500.
Parking Meter Parts & Supplies	<u>1,500.</u>	<u>474.17</u>	<u>1,500.</u>
Total – Operating Expenses	10,100.	3,925.80	8,800.
Capital Outlay – Total	26,575.	29,039.30	14,696.
Debt & Interest – Total	<u>14,840.</u>	<u>16,575.19</u>	<u>31,619.</u>
Total – Parking System	<u><u>65,500.</u></u>	<u><u>61,570.39</u></u>	<u><u>69,100.</u></u>

OFF-STREET PARKING FACILITIES

1957 thru 1970

Authorization		\$570,000.00
1957-1966 Borrowed	158,520.51	
1967 Borrowed	59,001.58	
1968 Borrowed	51,000.00	
1969 Borrowed	23,000.00	
1969 Current Revenue	29,963.12	
1970 Borrowed	65,000.00	
1970 Current Revenue	<u>28,927.00</u>	
		415,412.21
Balance of Authorization		\$154,587.79
Borrowings to Date	356,522.09	
Notes Paid to December 31, 1970	<u>165,622.09</u>	
Balance of Notes Outstanding		
December 31, 1970		\$190,900.00

OFF-STREET PARKING FACILITIES

For Year 1970

Expenditures:		
Demolition of Western Union Building		\$ 2,000.00
Purchase of 3 West South Street		65,000.00
Purchase of 7 West South Street		26,000.00
Miscellaneous		<u>927.00</u>
		\$93,927.00

SUMMARY OF RECEIPTS – 1970

Current Revenues	
All sources other than property tax	566,927.48
Property Tax	
School	1,653,319.95
County	91,278.50
Town	628,468.06
Total Current Revenues	<u>2,939,993.99</u>
Other Revenues	<u>2,754,050.79</u>
Total Receipts	5,694,044.78
Cash Balance, January 1, 1970	84,088.06
	<u><u>5,778,132.84</u></u>

SUMMARY OF DISBURSEMENTS – 1970

Current Operating Expenses	
General Government	90,366.12
Fire Department	207,283.85
Police Department	101,759.97
Public Works	
Highways	360,893.86
Sewers & Waste	
Water Treatment	134,066.27
Cemetery	34,510.88
Public Buildings	11,326.79
Street Lights	19,859.65
Sidewalks	19,592.37
Dump	9,080.56
Trees	18,927.47
Total Public Works	<u>608,257.85</u>
Health and Welfare	29,402.34
Libraries	14,470.87
Boards, Commissions & Special Purpose Agencies	24,530.10
Debt and Interest	<u>71,290.99</u>
Total Current Expenditures	1,147,362.09
Special Articles	3,100.00
Other Disbursements	<u>4,131,066.92</u>
Total Disbursements	5,281,529.01
Cash Balance, December 31, 1970	496,603.83
	<u><u>5,778,132.84</u></u>

SURPLUS ACCOUNT

Bank Balance, December 31, 1970		496,603.83	
Invested in Certificates of Deposits		300,000.00	
Sewer Bond Construction			
1969 - 90,785.55			
1970 - <u>13,022.98</u>			<u>103,808.53</u>
			900,412.36
1970 Appropriation Due School	832,172.00		
Due Ambulance Fund	9,776.74		
Unexpended Special Area Appropriations:			
Fire Service Area	4,200.58		
Sidewalk Area	1,888.63		
Sewage System			
Raised by Sewer Area	6,534.45		
Raised by Sewer Rentals	<u>4,856.39</u>	11,390.84	
Conservation Commission		<u>1,602.41</u>	<u>861,031.20</u>
Cash Surplus			<u><u>39,381.16</u></u>

BALANCE SHEET

December 31, 1970

Assets

Cash Balance, December 31, 1970		496,603.83
Certificates of Deposit		300,000.00
Sewer Bond Construction		103,808.53
Capital Reserve Funds		161,490.95
State & Town Joint Highway Construction Account		12,040.00
State Grant for Sewage Treatment Facilities		182,878.00
Accounts Receivable – 1970		2,240.92
Sewer Rentals Due		2,427.92
Unredeemed Taxes		2,553.16
Uncollected Taxes		
1970	67,660.71	
Head Taxes 1970	<u>1,520.00</u>	
		69,180.71
		<u>1,333,224.02</u>

Amount to be provided for		
Payment of Principal and Interest		913,682.19
TOTAL		<u><u>2,246,906.21</u></u>

Liabilities

Unexpended Balance of Special Appropriations		
Special Service Areas		17,480.05
Conservation Commission		1,602.41
Due to School Districts		832,172.00
Due to Ambulance Fund		9,776.74
State & Town Joint Highway Construction Account		12,040.00
Capital Reserve Funds		161,490.95
Long Term Notes – Principal and Interest		
Highway Equipment		13,906.95
Off-Street Parking Facilities		192,155.86
Sewer Bonds – 1963		253,625.00
Sewer Bonds – 1970		<u>752,656.25</u>
TOTAL		<u><u>2,246,906.21</u></u>

COMBINED STATEMENT OF GENERAL DEBT

December 31, 1970

	Principal	Interest	Total
Town of Hanover			
Highway Equipment Note	\$ 13,800.	\$ 428.	\$ 14,228.
Sewer Bonds 1963	250,000.	49,155.	299,155.
Sewer Bonds 1970	750,000.	255,000.	1,005,000.
Town Total	<u>\$1,013,800.</u>	<u>\$304,583.</u>	<u>\$1,318,383.</u>
Hanover School District			
Elementary Addition, 1959	90,000.	15,750.	105,750.
Elementary Site, 1965	10,000.	428.	10,428.
Bernice A. Ray School, 1970	1,430,000.	941,400.	2,371,400.
High School Addition, 1956	234,000.	25,761.	259,761.
High School Addition, 1964	424,000.	103,155.	527,155.
School Total	<u>\$2,188,000.</u>	<u>\$1,086,494.</u>	<u>\$3,274,494.</u>
Combined Total	<u>\$3,201,800.</u>	<u>\$1,391,077.</u>	<u>\$4,592,877.</u>

STATEMENT OF FIXED ASSETS

	Balance Beginning of year	Additions	Deductions	Balance End of Year
General Fixed Assets:				
Land	217,027	73,800		290,827
Buildings	999,830	56,000	29,000	1,026,830
Improvements Other Than Buildings	462,016	172,608		634,624
Machinery & Equipment	491,477	39,711	17,398	513,790
Water Works Stock	73,200			73,200
Total General Fixed Assets	2,243,550	342,119	46,398	2,539,271

1970 TAX RATES

Unit of Government	Total Appropriation	Revenue or Credit
Town	826,084	384,559 ^b
County	94,795	3,517
Hanover School	1,924,250) ^a	270,930)
Dresden School))
	<u>2,845,129</u>	<u>659,006</u>
Special Service Area		
Fire Area No. 1		
Fire Area No. 2		
Fire Area No. 3		
Fire Area No. 4		
Total Fire	194,160	
Sidewalk	21,481	
Sewer Area No. 1		
Sewer Area No. 2		
Total Sewer	<u>32,825</u>	
Total Special Service Areas	248,466	
GRAND TOTAL	3,093,595	659,006

Notes:

**Includes overlay of \$8,024 which applies to Town, County and School appropriations, and Veterans' Exemptions of \$20,200.

* Includes overlay: Fire \$1,317 , Sewer \$458 , Sidewalk \$423.

a Includes only Hanover's share (73.63%) of Dresden budget.

b Includes \$6,230 cash surplus from 1969.

To be Raised by Taxes	Net Valuation	Tax Rate
469,749**	59,461,535	7.89
91,278		1.54
820,279		13.80
833,01		14.01
<u>2,214,347</u>		<u>37.24</u>
3,940	5,323,730	.74
5,397	3,646,945	1.48
2,705	913,850	2.96
<u>183,435</u>	<u>49,577,010</u>	<u>3.70</u>
195,477*	59,461,535	
21,904	49,780,760	.44
1,334	4,599,560	.29
<u>31,949</u>	<u>44,373,900</u>	<u>.72</u>
33,283*	48,973,460	
250,664		
<u>2,465,011</u>		

SUMMARY OF ASSESSMENTS

1970

REAL ESTATE

Code

01	Land — Improved and Unimproved	\$11,746,690
02	Buildings Only	45,391,820
04	Factory Buildings	290,700
08	Public Utilities (Electric & Water Works)	2,272,300

PERSONAL PROPERTY

52	Boats	<u>8,150</u>
		59,709,660

EXEMPTIONS

V	College Dining Room		
	Dormitory & Kitchen	150,000.	
	Blind	3,000.	
	Elderly Persons	<u>95,125.</u>	
			<u>248,125.</u>
			\$59,461,535.

Total Number of Polls listed at \$2.00 2,994.

SUMMARY OF TAX SALES ACCOUNTS AS OF

December 31, 1970

DEBIT

Tax Sale on Account Levies of:

	1969	Prior Years
(a) Taxes Sold to Town During Current Fiscal Year	\$4,830.01	
(b) Balance of Unredeemed Taxes January 1, 1970		\$998.67
Interest Collected After Sale	78.66	76.48
Redemption Costs	<u>7.44</u>	<u>17.36</u>
	\$4,916.11	\$1,092.51

CREDIT

Remittances to Treas. During Year	\$2,511.45	\$944.01
Abatements During Year		
Deeded to Town During Year		
Unredeemed Taxes at Close of Year	<u>2,404.66</u>	<u>148.50</u>
	\$4,916.11	\$1,092.51

TAX COLLECTOR'S REPORT

December 31, 1970

DEBIT

	1970	Total
Property Tax		
Poll Tax	\$2,444,888.49	\$2,537,842.27
Bank Stock	4,988.00	5,588.00
Yield Tax	2,019.75	2,019.75
Additions:	2,696.36	3,177.62
Poll	182.00	308.00
Interest	198.08	1,831.15
Poll Tax Penalties	14.00	57.60
Tax Fees	84.76	84.76
	<u>\$2,455,071.44</u>	<u>\$2,550,909.15</u>

\$95,837.71

CREDIT

	1970	Total
Property Tax Paid Treas.		
Poll Tax Paid Treas.	\$2,374,051.90	\$2,466,626.34
Bank Stock Paid Treas.	4,432.00	4,880.00
Yield Tax Paid Treas.	2,009.25	2,009.25
Interest Paid Treas.	928.58	928.58
Poll Tax Pen. Pd. Treas.	198.08	1,831.15
Tax Fees Paid Treas.	14.00	57.60
Abatements:	84.76	84.76
Property Tax	4,943.66	5,323.00
Yield Tax	481.26	481.26
Bank Stock	10.50	10.50
Poll Tax	214.00	492.00
Uncollected:		
Property Tax	65,892.93	65,892.93
Yield Tax	1,767.78	1,767.78
Poll Tax	524.00	524.00
	<u>\$2,455,071.44</u>	<u>\$2,550,909.15</u>

\$95,837.71

SUMMARY OF WARRANT – STATE HEAD TAX
December 31, 1970

Original Warrant
Uncollected as of 1/1/70
Added Taxes
Penalties

DEBIT	1970	Total
Prior Years		
\$1,630.00	\$14,800.00	\$14,800.00
290.00	415.00	705.00
120.50	39.50	160.00
<u>\$2,040.50</u>	<u>\$15,254.50</u>	<u>\$17,295.00</u>

Remittances to Treas:

CREDIT	1970	Total
Prior Years		
\$1,205.00	\$13,135.00	\$14,340.00
120.50	39.50	160.00
715.00	560.00	1,275.00
<u>\$2,040.50</u>	<u>1,520.00</u>	<u>1,520.00</u>
	<u>\$15,254.50</u>	<u>\$17,295.00</u>

**STATEMENT OF TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 1970**

	Balance January 1, 1970	Additions Principal	Interest	Deduct Transfers to Town	Balance December 31, 1970
COMMON TRUST FUNDS (Schedule 1)					
Principal	56,749.70	1,000.00			57,749.70
Income Invested	995.34		2,694.04	2,513.37	1,176.01
OTHER TRUST FUNDS (Schedule 2)	222,114.16	62,100.00	12,911.33	113,502.28	183,623.21
	<u>279,859.20</u>	<u>63,100.00</u>	<u>15,605.37</u>	<u>116,015.65</u>	<u>242,548.92</u>
The above funds were invested as follows at the respective dates:					
Dartmouth Savings Bank	259,859.20				30,548.92
5% Savings Accounts					
5 1/4% Certificates of Deposit					38,000.00
5 3/4% Certificates of Deposit					154,000.00
U. S. Treasury Bonds 1967-72,	20,000.00				20,000.00
2 1/2% at cost	<u>279,859.20</u>				<u>242,548.92</u>

The accompanying statement of Trust Funds and related schedules summarize transactions for the various funds for year ended December 31, 1970.

Income earned during 1970 was 5.97% of principal compared with 5.31% in the previous year. Trust Funds were administered and investment decision made in accordance with guidelines established by the State of New Hampshire.

Hanover Trust Funds were invested in savings deposits, certificates, and a United States Treasury Bond. Through the purchase of local savings bank deposits and certificates much of the Hanover Trust Fund principal was made available to the community in the form of mortgage loans.

In summary these investments allowed the Trustees to meet the Town's cash flow needs while maximizing the total benefits of Trust Fund to the community.

Trustees of Trust Funds

SCHEDULE OF COMMON TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 1970

	Schedule 1				Total Common Trust Funds
	Schools	For the Support of		Library	
		Poor	Cemeteries		
PRINCIPAL					
Balance-beginning of year	6,652.58	200.00	48,597.12	1,300.00	56,749.70
Contributions Received			1,000.00		1,000.00
Balance-end of year	<u>6,652.58</u>	<u>200.00</u>	<u>49,597.12</u>	<u>1,300.00</u>	<u>57,749.70</u>
INCOME					
Income invested-beginning of year	827.05		168.29		995.34
Add:					
Interest Earned	348.96	9.32	2,275.12	60.64	2,694.04
Deduct:					
Payments to Town Treasurer		9.32	2,443.41	60.64	2,513.37
Income invested-end of year	<u>1,176.01</u>				<u>1,176.01</u>

REPORT OF TRUSTEES OF TRUST FUNDS

Schedule 2

	Balance	Additions		Transfers to Town	Balance
	January 1, 1970	Principal	Interest		December 31, 1970
Town, Forest, Park & Recreational Reserve Fund No. 43283	555.20		32.32		587.52
Highway Reserve No. 38421	21,181.47	25,600.00	1,231.22	11,985.62	36,027.07
Police Reserve No. 49464	3,131.40	5,000.00	182.01	5,321.29	2,992.12
Fire Reserve No. 49465	37,346.14	25,000.00	2,170.95	2,819.45	61,697.64
Cemetery Expansion Reserve No. 49491	2,393.93	1,500.00	139.12		4,033.05
Sewer Rental Reserve No. 50889	10,966.60	5,000.00	637.44	867.95	15,736.09
Sewer Area Tax Reserve No. 52098	3,594.17		208.90		3,803.07
Sewer Advance Reserve No. 50890	24,614.68		1,430.77		26,045.45
Sidewalk Reserve No. 50891	7,518.66		437.00		7,955.66
Richard Warren Sawyer Trust No. 43947	12,146.58		706.17	1,000.00	11,852.75
Reservoir Road Reserve No. 53703	53,750.99		3,124.70	56,875.69	
Conservation Commission Reserve No. 53704	2,469.78		143.50		2,613.28
Etna Town Library No. 53760	4,554.97		264.80		4,819.77
Town Properties No. 56706	32,729.77		1,902.51	34,632.28	
Hanover School District No. 48741	5,159.82		299.92		5,459.74
	<u>222,114.16</u>	<u>62,100.00</u>	<u>12,911.33</u>	<u>113,502.28</u>	<u>183,623.21</u>

SUMMARY OF TOWN CLERK'S ACCOUNT

December 31, 1970

Motor Vehicle permits issued		
1969	195989 – 196106	\$ 1,092.34
1970	172832 – 176816	67,679.31
1971	202401 – 202465	<u>1,033.42</u>
		\$69,805.07
(4103 permits issued)	Town Clerk's fees	<u>4,103.00</u>
	Paid to Town Treasurer	\$65,702.07
Dog Licenses issued		
1969	11 Misc.	9.20
1970	366@\$2.00	732.00
	53@ 5.00	265.00
	111@ 3.00	333.00
	20@ 6.00	120.00
	52 Misc.	93.69
	1 Kennel	20.00
	1 Kennel	<u>21.00</u>
		\$ 1,593.89
(615 Dog Licenses issued)	Town Clerk's fees	<u>123.00</u>
	Paid to Town Treasurer	\$ 1,470.89

HANOVER DISTRICT COURT

December 31, 1970

Cash on Hand – January 1, 1970	\$ 100.00
Court Fines	10,605.00
Small Claims	66.00
Sale of Forms	1.50
Filing Writs	1.00
	<hr/>
	10,773.50
Fines paid to State of New Hampshire	\$ 2,979.30
Fines paid to Treasurer of Hanover, N. H.	7,153.32
Witness Fees	186.40
Blood Test Expense	70.00
Court Expense	284.48
Cash on Hand – December 31, 1970	100.00
	<hr/>
	10,773.50

Cases

Small Claims	33
Civil Writs	1
Juvenile	9
Criminal	616
	<hr/>
	659

REPORT OF THE TOWN TREASURER

The Treasurer of the Town of Hanover for the year ending December 31, 1970 submits the following condensed report, the itemization of all receipts and disbursements being the same as set forth in detail in the report of the Selectmen.

Cash on hand, January 1, 1970		\$ 97,250.08
Receipts from all sources during 1970	\$5,680,882.76	
Less Selectmen's Orders Paid	<u>\$5,281,529.01</u>	
Balance		\$399,353.75
Balance on Hand, December 31, 1970		<u>\$496,603.83</u>

LeRoy G. Porter
Treasurer

UPPER VALLEY PLANNING AND DEVELOPMENT COUNCIL

The regional planning program officially began in April. Although consultant planning services were withheld until a contract was executed with the Vermont Central Planning Office in December.

Regional studies in this year's work program are scheduled for completion by the end of March. Regional planning studies now being completed include an economic base and population study, a land use and transportation study an inventory study of water, sewer and open space, a long-range regional guide plan study and a three to five year work program. These studies are being prepared in conformance with Federal planning requirements, a prerequisite for many of the Federal grants and loans for public improvements and facilities.

During the year, a Solid Waste Technical Advisory Committee was established to define the scope of the solid waste problem in each municipality and to formulate a solid waste management program. Federal and state officials were consulted, technical experts were brought in to discuss successful programs elsewhere and a detailed work program with an estimated cost of \$24,000 was formulated. An application was then prepared and filed with the Bureau of Solid Waste Management for a planning assistance grant authorized under the new Resource Recovery Act. Grant approval is expected during the second quarter of 1971.

Depressed business conditions, spiraling inflation and high interest rates, coupled with a tight housing market have restricted commercial and industrial development activity in the Upper Valley. As evidenced by the number of market investigations, however, interest remains high in a variety of commercial and residential developments. During the year, a considerable number of information requests were processed and assistance was provided to several economic prospects and to a number of local businesses through the Service Corps of Retired Executives (SCORE).

The proposed regional planning budget projected for 1971 is \$60,000. Two-thirds or \$40,000 of this budget is based on the receipt of a regional "701" planning assistance grant.

The proposed regional planning work program for the coming year will include a major long-range sewerage study, a study to prepare or update community land use plans and a technical services program to assist communities with their land use regulations.

The Council will also, during the coming year, continue to coordinate development activity, serve as an information clearinghouse, assist economic prospects and support the activities of SCORE. In addition, the Council will provide limited support for the operational needs of Upper Valley Health Care.

UPPER VALLEY PLANNING AND DEVELOPMENT COUNCIL

STATEMENT OF INCOME AND EXPENSE

Calendar Year 1970

INCOME

Unexpended Appropriations		
Brought Forward	\$22,362.58	
Vermont Development Department	5,700.00	
Appropriations from Member Towns	19,250.00	
Miscellaneous	355.14	
Total Income		<u>\$47,667.72</u>

EXPENSES

Salaries	\$21,291.25	
Consulting Services	295.88	
Dues, Subscriptions, Maps	617.18	
Equipment Purchase & Maintenance	2,094.88	
Insurance	715.85	
Meetings & Conferences	569.65	
Office Supplies & Expense	2,903.72	
Payroll Taxes	863.88	
Postage	493.20	
Printing & Reproduction	567.05	
Rent & Occupancy	1,380.77	
Telephone	896.48	
Travel	1,179.37	
Total Expenses		<u>\$33,869.16</u>

EXCESS OF INCOME OVER EXPENSE \$13,798.56

Note — Income and expenses are shown on a cash basis. Work was actually charged against the \$30,000 "701" Planning Grant and \$5,000 Vermont Regional Planning Grant during 1970, but funds were not received during the year. Appropriations from member towns were received as follows:

Enfield	\$1,350.00
Hanover	3,800.00
Hartford	3,950.00
Lebanon	7,500.00
Norwich	1,100.00
Thetford	650.00
Plainfield	900.00
Total	<u>\$19,250.00</u>

UPPER VALLEY PLANNING AND DEVELOPMENT COUNCIL

BALANCE SHEET

December 31, 1970

ASSETS

Petty Cash	\$ 25.00	
Cash in Bank	13,366.03	
Accounts Receivable:		
Federal "701" Grant	30,000.00	
Vermont Regional Planning Grant	5,000.00	
Total Assets		<u>\$48,391.03</u>

LIABILITIES AND CAPITAL

*Deferred Income:		
"701" Project Grant Funds	\$29,743.09	
Contributions from Municipalities	2,313.00	
Payroll Taxes:		
FICA Withheld	258.38	
FICA Accrued	258.38	
Federal Income Tax Withheld	298.60	
N. H. Commuter's Tax Withheld	114.92	
Vt. Income Tax Withheld	76.25	
		<u>\$33,062.62</u>
Unexpended Appropriations	15,328.41	
		<u>\$48,391.03</u>

*This statement is shown on an accrual basis. "701" Project Grant funds and contributions from municipalities are shown as income as they are spent, not as income at the time of their receipt.

UPPER VALLEY EMERGENCY MEDICAL CARE SERVICE

The Upper Valley Emergency Medical Care Service responded to 192 calls in the Upper Valley in 1970. Emergency ambulance and medical care service together with non-emergency transfer service is provided to the communities of Lyme, Strafford, Thetford, Norwich and Hanover.

Trained attendants from Mary Hitchcock Memorial Hospital and the Town of Hanover Fire and Police departments respond to all calls. The service coordinator recently completed a comprehensive medical technician course sponsored by the State of New Hampshire to provide a similar program for all interested parties in the Upper Valley. Regular training is provided to the service through the cooperation of Mary Hitchcock Memorial Hospital and the Dartmouth Medical School. As a result of this intensive training, currently only the Upper Valley Emergency Medical Care Service is licensed to provide emergency medical care in the Upper Valley area north of Hanover and Norwich.

The service has a cooperative arrangement with ambulance services in the surrounding communities for backup service. In Thetford the service is coordinated with the volunteer FAST squad which responds quickly and efficiently to all local emergencies. It is expected that as more communities join the service, a second ambulance will be purchased.

The service is available to any interested community. Each community annually provides a per capita contribution and the individual patient pays a service charge. The per capita contribution has decreased from \$1 per capita to 50c in 1971. The individual receiving service pays a fee. However, arrangements are provided for persons unable to pay. A very large percentage of the individual bills are paid by private insurance companies or Medicare. The administration of the service is provided by the Town of Hanover.

This cooperative regional program provides a better level of service, at less cost, than that which could be provided alone by the individual community.

UPPER VALLEY REGIONAL EMERGENCY MEDICAL CARE SERVICE

Financial Statement

January 1, 1970 – December 31, 1970

Revenues		
Cash Balance – 12/31/70		1,082.25
Emergency Ambulance Service		6,569.90
Per Capita from Towns		7,632.30
Total Revenues		<u>15,284.45</u>
	Budget	Actual
	1970	1970
Expenditures		
Personal Services	3,000.00	2,848.93
Operating Expenditures		
Communications	100.00	76.90
Insurance & Bonding	800.00	416.00
Printing & Publications	150.00	58.53
Training	300.00	1.32
Office Supplies	75.00	137.23
Equipment Replacement	9,000.00	
Fuel & Lubricants	300.00	101.84
Repairs & Maintenance	500.00	199.90
Medical Supplies	400.00	680.46
Tools & Shop Supplies	150.00	238.28
Miscellaneous	100.00	111.05
Total – Operating Expenses	11,875.00	2,021.51
Capital Outlay – Ambulance & Equipment	<u>4,615.00</u>	<u>637.27</u>
Total Expenditures	19,490.00	5,507.71
Cash Balance		<u>9,776.74</u>
		<u>15,284.45</u>
Receivables to date (Unpaid bills for service)	2,424.50	

TOWN MEETING

March 10, 1970

A legal meeting of the Inhabitants of the Town of Hanover, N. H. was called to order by the Moderator, Herbert W. Hill, March 10, 1970 at 4:00 P. M. in Webster Hall.

The warrant on which the meeting was called was read by the Moderator. The polls were opened for voting by non-partisan ballot on Articles One and Two of the warrant. Results were as follows:

Article I: Total votes cast 921

Selectmen – two for three years

Donald deJ. Cutter	517 votes
Donald W. Hawthorne	447 votes
David C. Nutt	679 votes
Raymond Pimer	94 votes

Treasurer – one for one year

LeRoy G. Porter	865 votes
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Trustee of Trust Funds – one for three years

John D. Bryant	840 votes
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Library Trustee – one for three years

Alice B. Hayes	850 votes
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Donald deJ. Cutter and David C. Nutt having the most votes were declared elected selectmen for three years; LeRoy G. Porter, treasurer for one year; John D. Bryant, Trustee of Trust Funds for three years and Alice B. Hayes, Library Trustee for three years.

Article II: Do you favor continuation of the Town Manager plan as now in force in this Town?

Yes – 692	No – 217
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Article III: On motion of David C. Nutt, duly seconded, it was voted that the reports of the selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes, and other Town Officers, as printed in the town report, be accepted.

Article IV: On motion of David C. Nutt, duly seconded, it was voted that the sum of \$1,266,995 be raised and appropriated to defray town charges for the year 1970. (Note: Includes general operations of \$1,201,495 and parking system of \$65,500)

Article V: On motion of Donald deJ. Cutter, duly seconded, it was voted by majority to authorize the Selectmen to borrow in anticipation of taxes under the provisions of The Municipal Finance Act and to authorize the Selectmen to issue notes of the Town as evidence of such indebtedness.

Article VI: On motion of John Neale, duly seconded the following slate of Officers were nominated and elected.

Auditors – each for a term of one year:

Bruce D. McAllister

E. Richard Beckman

Member of the Advisory Assessors Board for three years:

Leonard Morrissey, Jr.

Fence Viewers, each for a term of one year:

Clifford R. Elder

G. Wesley LaBombard

Edward C. Lathem

Surveyors of Wood and Timber, each for a term of one year:

Lester A. LaBombard

Walker T. Weed.

Article VII: On motion of Lewis Bressett, duly seconded, it was voted with amendment that the Town establish a committee to study the overall community organization for Town and School government; such committee to consist of a member of the Board of Selectmen, School Board, Finance Committee, and four members at large to be appointed by the Moderator; and further that the committee is to report its recommendations, if any, in time for appropriate action at the 1971 Town Meeting.

The amendment to the above motion was to have the Moderator an ex-officio member of the committee.

Article VIII: On motion of Paul Fredyma, duly seconded, the motion was made and defeated, to abolish the Town Planning Board and all of its past recommendations.

Article IX: The motion was made, duly seconded, and voted to pass over Article IX.

Article X: On motion of William Crooker, duly seconded, it was voted that the Town raise and appropriate the sum of \$3,100 and appropriate the sum of

Mr. Kalbouss, duly seconded and voted) and that the UVP&D Council report to this town where and how it expended the funds and any matching funds that it expended by the next meeting.

Article XVI: On motion of John Piane, Jr., duly seconded, it was voted to raise and appropriate the sum of \$10,000 for the Town's share of the operational cost of the Lebanon Regional Airport Authority for the fiscal year 1970.

Article XVII: On motion of Salvatore Zappala, duly seconded, it was voted to raise and appropriate the sum of \$600 to pay for its share in the cost of the Hanover Information Booth during the summer months of 1970.

Article XVIII: On motion of William Crooker, duly seconded, it was voted to postpone consideration of Article 18 to an adjourned session of the Town Meeting to be convened on November 3, 1970, at 8:00 A. M. at the Nugget Theater.

Article XIX: The following Resolution was read by Fred White and adopted by the Town:

Mrs. Charlotte Bielanowski

Mrs. Charlotte Bielanowski has completed 14 years of devoted service to the Town of Hanover as a Trustee of Trust Funds. During most of this period Mrs. Bielanowski maintained the records and prepared the annual reports. The Town of Hanover herewith records its deep appreciation for these many years of service.

* * *

The following Resolution was read by David Hewitt and adopted by the Town:

S. Russell Stearns

In the minutes of the 1960 Hanover School District annual meeting report a citation appears, preceded by a statement which begins with the declaration: "Mr. Moderator, it is our belief that the Hanover schools have, in the past decade, become worthy of ranking with the outstanding schools of New England and of the country," and concludes "we also believe that it is no accident that they (the ten years) coincide with the nine years of service of S. Russell Stearns who during the past three years has been the chairman of the board." This citation says:

"'Russ' has been a gifted member and leader of the Board, a man who by taking personally the problems of 'curriculum' and 'quality' in teaching has made them the primary concern of the Board. His enthusiasm for good schooling was always matched by the objective and analytical mind of a

trained engineer; his ability to see and to plan ahead was never discouraged by having to face present realities; his ideals invariably took shape because of his willingness to work countless hours of the day and night and his strong leadership on the Board.”

Mr. Moderator, it is my contention in which I am certain I am supported by all those who have known S. Russell Stearns during his many years of service to this community, this region and the state, that the citation in the minutes of the 1960 Hanover School District annual meeting describes accurately the talent and dedication of this man who has continued to serve since 1960 in other capacities, notably as a member of the Hanover Planning Board, as a citizen advisor to the town governing body during the period of several planning studies up to and including the Wilbur Smith and Associates Urban Transportation Study, and for the past several years as Chairman of the Lebanon Regional Airport Authority. To fully describe here all that Russ Stearns has accomplished since his graduation from Dartmouth College in 1937 and the magnitude of his contribution to town, state and nation would take more time than might be deemed appropriate by a man distinguished for his sense of modesty and sincerity of purpose in service to his fellow man.

Therefore, Mr. Moderator, in noting Russ Stearns' retirement both as chairman and as a member of the Lebanon Regional Airport Authority to which he was appointed for a second three year term by the Selectmen of Hanover in 1965, I move that Hanover again express its appreciation to a citizen who has a great love for his community, his state and nation, a love that he has more than amply demonstrated during the past 30 years, and that this resolution be placed on the records of this meeting and a copy be sent to Mr. Stearns.

* * *

The following Resolution was read by David Nutt and adopted by the Town:

Walter H. Trumbull

After thirty-eight years service on Hanover's Advisory Board of Assessors we must acknowledge Walter H. Trumbull's request for retirement. Over these years all who have participated in the assessing function have the highest regard for "Harry's" wise, sound, fair and tactful judgement in a sometimes sensitive office. The citizens of Hanover are deeply indebted to him and would, I am sure, wish to join in this brief but sincere expression of appreciation for his many years of dedicated service in Town affairs.

The following Resolution was read by Norman F. Chapman, Jr. and adopted by the Town:

WHEREAS, New Hampshire now ranks last (behind Mississippi) in the nation in state aid to local schools; and

WHEREAS, the number of school children and the cost of education continues to increase each year; and

WHEREAS, the increasing cost of education is borne almost entirely by local property taxes which are fast becoming confiscatory.

NOW THEREFORE, be it resolved that the voters of Hanover, in the County of Grafton, call upon the Governor and the Legislature to substantially increase state aid to local school districts; and that the Clerk is hereby instructed to forward copies of this resolution to the Governor, the President of the Senate, the Speaker of the House of Representatives, and the local legislative delegation for their consideration at the March 25th (1970) "special session" of the New Hampshire Legislature.

* * *

The following Resolution was read by John C. Manchester and adopted by the Town:

WHEREAS: the needs of the citizens of the State of New Hampshire in the vital areas of education, welfare, pollution control, conservation, as well as in the increased municipal services demanded by our society can only be partially met through the present local and State funding.

WHEREAS: In many New Hampshire towns and cities the property tax as the major source of local revenues now approaches a level of confiscation.

WHEREAS: The property tax as constituted and administered is largely regressive, difficult to administer, and not always applied with uniformity and equity.

NOW THEREFORE BE IT RESOLVED:

That the citizens of Hanover in Town Meeting assembled urge that the special session of the Legislature to be called in 1970 give serious attention to development of legislation to provide substantial relief from the burden of the local property tax, and to effect the many needed reforms in its administration and distribution, and

That a copy of this resolution be sent to the Governor, President of the Senate, Speaker of the House, and Hanover's representatives in the Senate and House.

Herbert W. Hill
John C. Manchester
David C. Nutt

The votes were counted and on motion of William Crooker, duly seconded the meeting was adjourned at 11:00 P. M., until Nov. 3rd 1970 at 8:00 A. M. in the Nugget Theatre.

Respectfully submitted

Marion E. Guyer, Town Clerk,

A true copy attest:

Marion E. Guyer

Town Clerk, Hanover, N. H.

ADJOURNED TOWN MEETING

Nov. 3, 1970

The adjourned Town Meeting was called to order by the acting Moderator Fletcher Low, at 8:00 A. M., Nov. 3, 1970 at the Nugget Theatre.

The warrant on which the meeting was called was read by Marion E. Guyer, Town Clerk.

ARTICLE 18: On motion of Donald deJ. Cutter, duly seconded, it was voted to pass over Article 18.

On motion of David Nutt, duly seconded, the meeting was adjourned.

Respectfully submitted

Marion E. Guyer, Town Clerk

A true copy attest:

Marion E. Guyer

Town Clerk, Hanover, N. H.

CERTIFICATE OF AUDIT

We have examined the foregoing accounts of the Selectmen, Town Treasurer, Town Clerk, Tax Collector, Hanover District Court, and Trustees of the Trust Funds, for the year ending December 31, 1970, and find them correct with disbursements supported by appropriate vouchers.

Respectfully submitted,

E. Richard Beckman

Bruce D. McAllister

ANNUAL REPORT SCHOOL DISTRICT

HANOVER, NEW HAMPSHIRE



1971

1970 HANOVER ANNUAL REPORT

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SCHOOL DISTRICT OFFICERS

HANOVER SCHOOL DISTRICT

School Board

Lucretia L. Sterling, Chairman	Term Expires 1971
Harold L. Bond, Vice Chairman	Term Expires 1971
Seaver Peters, Secretary	Term Expires 1973
Foster W. Blough	Term Expires 1972
Peter V. W. Gardner	Term Expires 1972
Brigitta E. Payne	Term Expires 1973
Jean H. Storrs	Term Expires 1972

Almon B. Ives, *Moderator*
 Constance C. Skewes, *Clerk*
 Marjorie T. Scott, *Treasurer*
 Bruce D. McAllister, *Auditor*
 Arthur N. Pierce, *Superintendent of Schools*
 Jan C. ter Weele, *Assistant Superintendent*
 John R. Ellis, *Business Administrator*
 Gerald S. Kaplan, *Principal*

**SCHOOL DISTRICT WARRANT
STATE OF NEW HAMPSHIRE**

Grafton, S. S.

School District of Hanover

To the inhabitants of the School District of Hanover, in the County of Grafton, and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at the Auditorium of the High School in Hanover, New Hampshire on Wednesday, March 3, 1971, at 10:00 o'clock in the morning, to act on the following subjects:

Article 1. To choose by ballot a Moderator, a Clerk, and a Treasurer, each to serve one year and two members of the School Board, each to serve three years (Polls will open at 10:00 A. M. and will close no earlier than 8:00 P. M.)

NOTE: ARTICLES 2 THROUGH 10 WILL NOT BE CONSIDERED
UNTIL 8:00 P. M.

Article 2. To see if the District will vote to elect its District officers including its moderator, clerk, school board, treasurer, and auditors at the annual town meeting for the Town of Hanover, rather than at the annual school district meeting pursuant to New Hampshire Revised Statutes Annotated, Chapter 197, Section 1-a through g. (Action under this article shall not take effect until the annual town meeting in 1972.)

Article 3. To choose an Auditor to serve one year.

Article 4. To hear the reports of Agents, Auditors, Committees or other officers heretofore chosen and to pass any vote relating thereto.

Article 5. To see if the District will vote to raise the annual salary of the members of the School Board of the District from \$50.00 to \$200.00 effective as of the 1973-74 fiscal year.

Article 6. To see if the District will vote to raise and appropriate the sum of Two Thousand Dollars (\$2,000.00) to be paid to the Capital Reserve Fund for the purchase of a school bus, in accordance with R. S. A., Chapter 35.

Article 7. To see if the District will vote to raise and appropriate the sum of Twenty-Five Thousand Dollars (\$25,000.00) to be paid to the Capital Reserve Fund for renovations to the Lebanon Street School in accordance with R. S. A., Chapter 35.

Article 8. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District.

Article 9. To see if the District will authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, other states, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction,

operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto.

Article 10. To transact any other business that may legally come before the meeting.

Given under our hands and seals at Hanover, New Hampshire this ninth day of February, 1971.

Foster W. Blough	Harold L. Bond, Vice-Chairman
Peter V. W. Gardner	Brigitta E. Payne (Mrs.)
Seaver Peters, Secretary	Lucretia L. Sterling (Mrs. Richard), Chairman
	Jean H. Storrs (Mrs. Robert)
	School Board, School District of Hanover, N. H.

A True Copy of Warrant — Attest:

Foster W. Blough	Harold L. Bond, Vice-Chairman
Peter V. W. Gardner	Brigitta E. Payne (Mrs.)
Seaver Peters, Secretary	Lucretia L. Sterling (Mrs. Richard), Chairman
	Jean H. Storrs (Mrs. Robert)
	School Board, School District of Hanover, N. H.

**HANOVER, NEW HAMPSHIRE
SCHOOL DISTRICT MEETING**

MARCH 4, 1970

A legal meeting of the inhabitants of the Hanover School District was called to order by the Moderator, Almon B. Ives at 10:00 a. m. on March 4, 1970 at the Auditorium of the High School in Hanover, New Hampshire. The Warrant and the Return of Posting Publication were read by the Moderator. The polls were declared open by the Moderator at 10:05 a. m.

Article 1. The following officers were elected by ballot vote:

Moderator for one year:	Almon B. Ives
Clerk for one year:	Constance C. Skewes
Treasurer for one year:	Marjorie T. Scott
Auditor for one year:	Bruce D. McAllister
School Board members for three years:	Brigitta E. Payne Seaver Peters

Article 2. Motion made by Foster W. Blough that the reports of agents, auditors, committees, and other officers heretofore chosen be accepted as printed in the Annual Report. Seconded. Voted in the affirmative.

Article 3. Motion by Harold L. Bond that the District vote to convey to the Hanover Improvement Society, Inc. an easement twenty-five feet in width for the purpose of laying, maintaining and repairing a sewer line from the Storrs Pond recreation area across the property of the District and adjacent to the Strong property, so-called, to connect with the sewer line on Reservoir Road, and further to authorize the Superintendent of Schools to execute a deed therefore and to execute any other documents relating thereto. Seconded. Voted in the affirmative.

Article 4. Motion by Lucretia L. Sterling that the District vote to raise and appropriate the sum of *One Million One Thousand Nine Hundred Ninety-One Dollars* (\$1,001,991.00) for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District. Seconded. A standing vote was taken and the Moderator declared that the motion had passed in the affirmative.

Article 5. Motion made by David Hammond Bradley that the District authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, other states, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and

cooperation, or to take any other action relative thereto. Seconded. Voted in the affirmative.

Article 6. The District will keep the teachers' salary base and benefits as of the 1969-70 schedule and allowing the normal increment of advancement (inserted by petition in the Warrant). Motion was made by Mrs. Henry Payson to pass over this Article. Seconded. Voted in the affirmative.

Article 7. A motion was made that the polls be closed at 9:00 p. m. Seconded. Voted in the affirmative.

On a motion duly seconded, it was voted to adjourn the meeting. The meeting was adjourned at 10:30 p. m.

Respectfully submitted,

John G. Skewes
School District Clerk
Hanover, New Hampshire

AUDITORS REPORTS (1969-70)

To the School Board and Voters
Hanover School District
Hanover, New Hampshire

We have examined the balance sheet of the Hanover School District as of June 30, 1970, the summary report of treasurer as of June 30, 1970 and the statements of cash receipt and expenditures for the Hanover School District, the Hanover School District Building Fund and the Hanover School District Capital Reserve Fund for the year ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying statements present fairly the financial position of the Hanover School District at June 30, 1970 and the cash receipts and expenditures of the Hanover School District, the Hanover School District Building Fund and the Hanover School District Capital Reserve Fund for the year then ended, in conformity with accounting practices generally followed by public school districts on a basis consistent with that of the preceding year except for the change, in which we concur, in the method of recording vouchers payable (Note 1).

Smith, Batchelder & Rugg

Hanover, New Hampshire
August 20, 1970

**HANOVER SCHOOL DISTRICT
BALANCE SHEET
JUNE 30, 1970**

ASSETS

Cash on hand		
General Fund	\$27,962.	
Building Fund	25,480.	
Capital Reserve Fund	<u>5,258.</u>	\$ 58,700.
U. S. Treasury Bills – Building Fund (at cost)		472,818.
Amounts due to district – recoverable service charges		<u>11</u>
Total assets		531,529.
Net debt (excess of liabilities over assets)		<u>2,232,118.</u>
		<u><u>\$2,763,647.</u></u>

LIABILITIES

Amounts reserved for special purposes:		
Vouchers payable (Note 1)		\$ 13,091.
Building Fund		498,298.
Capital Reserve Fund		<u>5,258.</u>
		516,647.
Long-term debt (Schedule)		<u>2,247,000.</u>
		<u><u>\$2,763,647.</u></u>

HANOVER SCHOOL DISTRICT
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
 FOR THE YEAR ENDED JUNE 30, 1970

RECEIPTS	Budgeted	Actual
Revenue from Local Sources		
Current appropriation	\$1,352,860.	\$1,352,860.
Capital Reserve Fund – Bus	2,000.	2,000.
Bridgman Trust Fund	10,000.	9,964.
Temporary investments	24,256.	24,503.
Rent	300.	220.
Other local	64,954.	319.
	<u>1,454,370.</u>	<u>1,389,866.</u>
Revenue from State Sources		
Building aid	26,415.	26,415.
Intellectually retarded	1,000.	898.
New Hampshire sweepstakes	8,354.	8,151.
	<u>35,769.</u>	<u>35,464.</u>
Revenue from Federal Sources		
Public Law 874	10,500.	12,878.
Public Law 89-10 Title I	3,000.	4,251.
	<u>13,500.</u>	<u>17,129.</u>
Revenue – “Friends of The Hanover Schools”	<u>0.</u>	<u>2,024.</u>
Revenue from Other Districts in New Hampshire		
Rent	800.	800.
Dresden Bond Issue	32,093.	32,093.
	<u>32,893.</u>	<u>32,893.</u>
Revenue from School Districts in Another State		
Tuition	<u>1,300.</u>	<u>1,292.</u>
Cash on hand – July 1, 1969	<u>16,744.</u>	<u>16,745.</u>
Grand total net receipts	<u>\$1,554,576.</u>	<u>\$1,495,413.</u>

EXPENDITURES

Administration

Salaries – District Officers	\$ 850.	\$ 900.
Contracted services	1,250.	994.
Other expenses for administration	1,779.	1,801.

Series Total	<u>3,879.</u>	<u>3,695.</u>
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Instruction

Salaries	398,356.	385,246.
Textbooks	2,803.	2,908.
School Libraries and Audio Visual	5,850.	5,142.
Supplies	15,172.	13,525.
Contracted services	773.	363.
Other expenses for instruction	6,630.	4,814.

Series Total	<u>429,584.</u>	<u>411,998.</u>
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Attendance – Series Total

<u>25.</u>	<u>25.</u>
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Health

Salaries	4,125.	4,021.
Other expenses for health	2,565.	3,483.

Series Total	<u>6,690.</u>	<u>7,504.</u>
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Transportation

Series Total	<u>30,612.</u>	<u>29,439.</u>
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Operation of Plant

Salaries	27,009.	24,879.
Supplies	2,800.	3,880.
Contracted services	415.	318.
Heat	9,000.	7,920.
Utilities	5,690.	6,943.
Miscellaneous	100.	125.

Series Total	<u>45,014.</u>	<u>44,065.</u>
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Maintenance of Plant

Salaries	5,200.	7,888.
Replacement of equipment	858.	464.

Repairs to equipment	200.	649.
Contracted services	1,440.	3,251.
Repairs to buildings	1,135.	586.
Series Total	<u>\$8,833.</u>	<u>\$12,838.</u>
Fixed Charges		
Retirement and Social Security	30,338.	27,065.
Insurance	10,846.	9,581.
Rental of facilities	5,450.	5,429.
Series Total	<u>46,634.</u>	<u>42,075.</u>
School Lunch and Special Milk Program		
Salaries	1,200.	1,200.
General support	2,500.	2,500.
Series Total	<u>3,700.</u>	<u>3,700.</u>
Capital Outlay		
Buildings	1,500.	357.
Equipment	3,361.	2,271.
Series Total	<u>4,861.</u>	<u>2,628.</u>
Debt Service		
Principal of debt	133,000.	88,000.
Interest on debt	90,346.	69,176.
Series Total	<u>223,346.</u>	<u>157,176.</u>
Outgoing Transfer Accounts		
Tuition	3,600.	480.
District Share of Supervisory Union No. 22	29,037.	29,037.
Capital Reserve Fund – Bus	2,000.	2,000.
District Share of Dresden School District	716,761.	716,761.
Tuition to Private Schools	0.	2,006.
Series Total	<u>751,398.</u>	<u>750,284.</u>

Other Expenditures		
"Friends of The Hanover Schools"	<u>0.</u>	<u>2,024.</u>
Series Total	<u>0.</u>	<u>2,024.</u>
Total net expenditures (School Board Orders Paid)	<u>\$1,554,576.</u>	<u>\$1,467,451.</u>

**HANOVER SCHOOL DISTRICT
SCHEDULE OF LONG-TERM DEBT
JUNE 30, 1970**

Grade School Serial Bonds, 1.50%, 20 year dated September 1, 1950, interest payable March 1 and September 1, principal payable \$12,000 September 1, 1970	\$ 12,000
High School and Grade School Addition Serial Bonds 3.10%, dated November 1, 1956, interest payable May 1 and November 1, principal payable \$37,000 each November 1 through 1972, then \$40,000 each November 1 through 1976.	271,000
Grade School Serial Bonds, 3.50%, 20 year dated November 1, 1959, interest payable May 1 and November 1, principal payable \$10,000 each November 1 through 1979.	100,000
High School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$25,000 each June 1 through 1974, then \$30,000 each June 1 through 1979, then \$35,000 each June 1 through 1983 with a final payment of \$34,000 on June 1, 1984. Dresden School District is responsible for 100% of the interest on this bond and 70% of the principal payments.	424,000
Grade School Site Installment Note, 2.85%, 7 year dated April 1, 1965, interest payable April 1, principal payable \$5,000 each April 1 through 1972	10,000
Grade School Serial Bonds, 6.00%, 20 year dated April 1, 1970, interest payable April 1 and October 1, principal payable \$45,000 each April 1 through 1972, then \$60,000 each April 1 through 1978, then \$80,000 each April 1 through 1986, then \$85,000 each April 1 through 1990	<u>1,430,000</u>
	<u>\$2,247,000</u>

**HANOVER SCHOOL DISTRICT – BUILDING FUND
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
FOR THE PERIOD JUNE 27, 1969 TO JUNE 30, 1970**

BALANCE – June 27, 1969	\$	0.
ADD – Receipts:		
Proceeds from short term borrowing	\$1,200,000.	
Proceeds from bond issue	1,430,000.	
Interest on temporary investments	21,074.	
Premium on bond issue	9,251.	
Accrued interest on bonds issued	<u>3,098.</u>	2,663,423.
LESS – Expenditures:		
Retirement of short term borrowing	1,200,000.	
School board orders paid	<u>965,125.</u>	<u>2,165,125.</u>
BALANCE – June 30, 1970		<u><u>\$498,298.</u></u>

**HANOVER SCHOOL DISTRICT – CAPITAL RESERVE FUND
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 1970**

BALANCE – July 1, 1969		\$3,058.
ADD – Receipts		
Current year Appropriation from District	\$2,000.	
Interest	<u>200.</u>	<u>2,200.</u>
BALANCE – June 30, 1970		<u><u>\$5,258.</u></u>

**HANOVER SCHOOL DISTRICT
NOTE TO FINANCIAL STATEMENTS
JUNE 30, 1970**

1. Vouchers payable:

Vouchers payable are the total amount of approved expenditures for the school year ended June 30, 1970 and unpaid at that date. These expenses have not been reflected in the statement of cash receipts and expenditures for the year ended June 30, 1970. In previous years, these payables have not been recognized.

**REPORT OF THE
HANOVER SCHOOL DISTRICT AUDITOR**

I have met with the Certified Public Accountants retained by the Hanover School District and have reviewed with them the results of their audit for the year ended June 30, 1970. I also discussed with them their recommendations for improvements to the Hanover School District's accounting system.

I fully concur with the audit certificate as rendered by Smith, Batchelder & Rugg and am in accord with their recommendations for certain improvements in the District's accounting system.

Respectfully submitted,

Bruce D. McAllister
Auditor

**HANOVER SCHOOL DISTRICT
SUMMARY REPORT OF TREASURER
FOR THE YEAR ENDED JUNE 30, 1970**

Cash on hand — July 1, 1969		\$ 16,745.
Current appropriations	\$1,354,860.	
Revenue from state sources	35,464.	
Revenue from other districts in New Hampshire	32,893.	
Revenue from temporary investments	24,503.	
Revenue from federal sources	17,129.	
Revenue from Bridgman Trust Fund	9,964.	
Revenue from all other sources	3,855.	1,478,668.
 Total funds available		 1,495,413.
 Less school board orders paid		 1,467,451.
 Cash on hand — June 30, 1970		 \$ 27,962.

Marjorie T. Scott
District Treasurer

**SUPERVISORY UNION NO. 22
REPORT OF 1970-71 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS**

	State	Local
Superintendent	\$2,500.00	\$19,500.00
Assistant Superintendent	2,700.00	13,500.00
Business Administrator	2,211.99*	7,618.80*
Total	\$7,411.99	\$40,618.80

	Breakdown of Local Contributions
Dresden	\$16,560.28
Hanover	12,961.05
Lyme	3,378.27
Orford	2,966.80
Norwich	4,752.40
Total	\$40,618.80

*Prorated for service from September 1, 1970-June 30, 1971.

BUDGET COMPARISON (1970-71 and 1971-72)

At the suggestion of many residents of the school district the following budget is presented in a slightly different form than in past years. All salary items have been grouped together and are then followed by all non-salary expenditures listed according to the state and federal accounting manuals. This should provide readers with a better understanding of the budget; further suggestions would be appreciated for future years.

SALARIES	Budget 1970-71	Budget 1971-72
Officers and Auditors	\$ 3,050.00	\$ 3,700.00
Administration	16,000.00	22,200.00
Teachers	341,684.00	352,131.00
All Other Instruction	39,071.00	40,607.00
Secretaries and Aides	45,625.00	52,413.00
Health	9,115.00	10,537.00
Custodians and Maintenance	53,013.00	76,923.00
Cafeteria	500.00	800.00
Employee Benefits	45,836.00	52,337.00
TOTAL SALARIES	\$553,894.00	\$611,648.00
ALL OTHER EXPENSES		
100 Administration	\$ 1,765.00	\$ 1,625.00
200 Instruction	33,844.00	38,985.00
400 Health	410.00	485.00
500 Transportation	43,900.00	44,400.00
600 Operation of School Plant	37,505.00	46,993.00
700 Maintenance	28,050.00	29,795.00
800 Fixed Charges	12,000.00	5,129.00
900 School Lunch	0	1,890.00
1200 Capital Outlay	9,200.00	12,500.00
1300 Debt Service	248,683.00	227,867.00
1400 Capital Reserve, Bus	0	2,000.00
Capital Reserve, Renovations	0	25,000.00
Other Outgoing Transfer Accounts	32,740.00	34,440.00
TOTAL ALL OTHER EXPENSES	\$448,097.00	\$471,109.00
GRAND TOTAL EXPENDITURES	\$1,001,991.00	\$1,082,757.00

1971-72 Total Expenditures increases 8.1 percent over 1970-71 Expenditures

	Budget 1970-71	Budget 1971-72
RECEIPTS		
Receipts Other Than Taxes	\$158,697.00	\$158,979.00
Receipts From Taxes	<u>843,294.00</u>	<u>923,778.00</u>
TOTAL RECEIPTS	\$1,001,991.00	\$1,082,757.00

1971-72 Amount to be raised by taxes increases 9.5 percent over 1970-71
Amount to be raised by taxes.

ANNUAL HANOVER SCHOOL BOARD REPORT KINDERGARTEN THROUGH FOURTH GRADE

Bernice A. Ray School

The Bernice A. Ray School opened in September of 1970 in time for the beginning of fall classes. This beautiful facility is the first new school building to be constructed in Hanover since 1924. The Hanover School Board thanks the community, especially the hard working Building Advisory Committee, the architects, the contractors and all our staff for making this facility available to Hanover children for many years to come.

An informal dedication to honor Miss Ray and officially open the school was held in September. The School Board was delighted that over 900 members of the community came during the afternoon and had a chance to see this new facility at first hand. We hope that this is the beginning of many more visits. We urge all of you to see the school in operation. Great credit must be given to the whole staff, led by our principal, Mr. Gerald Kaplan, for extraordinary efforts in opening this school smoothly and beginning the task of utilizing this imaginative facility to its greatest advantage. Because it is wisely built to allow for future growth, this school year we were able to rent one room to a nursery school. We are pleased to report that this rental arrangement, which returns \$2,000 to the Hanover School District, has worked smoothly.

Lebanon Street School

In all our planning and working to open our new elementary school we have kept very much in mind the fifth and sixth grades which remain at the Lebanon Street Elementary School. This year we made no major building improvements or educational changes in that school. Instead we waited to see how the remaining elementary grades could use the building as it now stands.

During the current school year the Hanover School District rented 8 rooms to the Dresden District for the use of the seventh and eight grades. Next year the Dresden Board of School Directors plan to concentrate most of the seventh and eighth grade instruction in the Lebanon Street School. For that reason we will be renting a total of sixteen rooms to the Dresden School District.

The Hanover School Board had left vacant the position of Assistant Principal during this transition year. Mr. Kaplan, on the basis of his experience commuting between the Ray School and the Lebanon Street School, has strongly advised, and we agree with him, that each school must have a separate principal. Under next year's budget the Hanover Board and the Dresden Board of School Directors together plan to provide a principal for the Lebanon Street School. We believe that this is the best way to provide a sound educational program for the fifth and sixth grades. In addition, the new principal will direct a thorough study of the course of instruction for all of the students — grades five through eight — in that building.

The Hanover School Board is painfully aware that the original part of the Lebanon Street School, built in 1924, has not had any major renovations since it was constructed. Therefore, we have included in the proposed budget \$3,500 for an architectural and engineering study to determine how that building can be renovated. For sound financial planning, we have also included in the proposed budget a \$25,000 capital reserve fund to be applied to the renovation of the old part of the school following the completion of the architectural and engineering study. We believe that it is responsible to begin planning for this now so that the voters of the Town of Hanover will not be faced with a large and unexpected expenditure several years from now.

Staffing

At the end of the current school year, Mr. Gerald Kaplan will be leaving us to take a job in the Boston area. The Hanover School Board would like to take this opportunity to express great appreciation to Mr. Kaplan for the leadership he has given in moving into our new school. In addition, Mr. Kaplan has made a qualitative difference in the education of our children for which we can only inadequately express our gratitude.

In light of our current enrollments we have reviewed carefully the staffing of Kindergarten through grade six. As a result of that review, the Hanover Board has voted to decrease two teachers – one each in grades 1 and 4 – and add one teacher in grade 6. We have also added the equivalent of one third of a teacher to the art program. This addition will strengthen our art instruction which is inadequate for the over 700 children which it serves.

During the past year several community groups and many teachers and students from our elementary school have incorporated extensive work in environmental studies into the science curriculum. We are grateful to the members of the Hanover community who have provided leadership for our children in understanding and appreciating the urgency of our national environmental problem. Workshops for teachers, instruction for students, and an environmental open house at the Ray School marked the beginnings of what we believe to be a sound program. In recognition of this need in our society, we have allocated \$800 to be applied to the salary of a part-time environmental coordinator. We realize that this is a minimal financial commitment, but are fortunate to be able to combine this with extensive support, leadership and financial assistance from the community.

Also in the area of staffing there has been some increase in our psychological testing and counselling services. This has been a long-standing lack in our elementary school, and we are increasingly aware of the need to get help for children who may be having difficulties early in their schooling. Such help is more effective at the lower elementary grades than at the high school level.

In order to provide additional individual attention for children, the high school aide program has been expanded. In addition to several paid aides, there have been over fifty high school students working regularly with teachers and

children. The library program uses many volunteers from the community who give freely of their time and serve as assistants in our libraries. We can not emphasize enough how much these volunteers help our librarian to build a strong program for all of the students in the two schools.

Budget Items

The proposed 1971-72 operating budget reflects an increase over the current year of 6.6%. When the \$25,000 capital reserve fund is included, the total budget rises 8.1%. This percentage rise is within the guidelines of the Hanover Finance Committee and they have endorsed this budget.

Teachers' salaries in the Hanover School District are determined by a negotiated agreement with the Hanover Teachers Association. The starting salary for the school year 1971-72 will be \$6,850.

Most of the instructional budget items have been held at the same level or slightly decreased for the next year. Increases from the current year's budget are summarized below.

Increased costs for fuel oil, postage and telephone service amount to \$3,000. Unfortunately the estimate of electrical costs for the Ray School was too low for the current year, so this item has been increased by \$5,000 for 1971-72. An additional \$7,000 increase is caused by the new Social Security regulations.

One additional custodian is planned to provide more adequate coverage for both the Lebanon Street and Ray Schools during school hours. The cost of a school employed plumber and second groundsman will be shared with the Dresden School District. A pick up truck is to be purchased to transport supplies and personnel and to be used for plowing.

The roof on the original portion of the Lebanon Street School will be replaced at an estimated cost of \$6,500 and the exterior trim on the two additions to that building will be painted for approximately \$4,000. Finally, \$4,000 will be spent to provide additional electrical service for the Lebanon Street School.

Community Participation

The Hanover School Board is particularly grateful to the Hanover Community in this year when we made a major move into a new facility. Once again we would like to thank the Hanover Building Advisory Committee for their very major role in the building of the new school. We count on the continued support of the Parent Teachers Association. In addition to their football game barbecue, all the proceeds of which go toward scholarship aid for graduating seniors, last spring they sponsored a worthwhile discussion of the role of the School Board in the community.

There is no adequate way to thank the Friends of the Hanover and Norwich Schools who, each year, provide extra financial help for enrichment programs. Their hard working steering committee spends many hours reviewing proposals from the staff and from the community before they select one which they

believe will make an educational difference for our children.

Finally we again urge all of you to visit the elementary schools. We know that your participation is the crucial element in a good education. The school is open at all times for visiting and the principals and staff are anxious to discuss the school program with all who are interested.

Lucretia L. Sterling (Chairman)

Foster W. Blough

Harold L. Bond

Peter V. W. Gardner

Brigitta E. Payne

Seaver Peters

Jean A. Storrs

HANOVER SCHOOL DISTRICT

Instructional Staff-1970-71

(Date indicates first year employed by District)

Ann G. Atwood, Mathematics	1963
Jean K. Aull, School Social Worker	1970
Shirleigh L. Barnes, Grade 2	1968
Marilyn W. Black (Mrs. George), Kindergarten	1969
Ruth C. Brown (Mrs.), Grade 2	1951
Ruth L. Brown (Mrs. Richard), Grade 2	1955
Eleanor Cadbury, Kindergarten	1954
Anne H. Carter, Physical Education	1970
Norman F. Chapman, Jr., Grade 6	1966
Ruth E. Dennis, Grade 2	1947
Louise D. Derrick (Mrs. Francis), Mathematics	1950
Ruth F. Eaton (Mrs. Myrl), Grade 5	1950
Paula A. Eberhardt, Grade 3	1969
James O. Gerrish, Grade 4	1970
Charlotte A. Gilbert, Art	1970
Mary V. Golding, Remedial Reading	1947
Cynthia B. Guy, Grade 4	1969
Barbara O. Haessler (Mrs. Theodore), Grade 6	1970
Elaine S. Hawthorne (Mrs. Donald), Grade 3	1965
Dorothy C. Heeremans (Mrs. William), Grade 3	1963
Thomas J. Herman, French	1968
Anne L. Johnson, Grade 6	1970
Frances W. Kelsey (Mrs. Wilbur), Grade 4	1969
Carol J. Low (Mrs. John), Grade 1	1969
Leonard A. McWilliams, Grade 4	1970
George E. Merrill, Physical Education	1970
Elizabeth L. Orcutt (Mrs. Stanley), Grade 1	1932
Mary-Atala L. O'Sullivan (Mrs. Michael), Grade 1	1970
Sarah O. Reid, Kindergarten	1959
Gail Reyner, Grade 5	1970
Arlene B. Rich (Mrs. Roger), Remedial Reading	1966
Frances C. Richmond (Mrs. Robert), Librarian	1954
M. Christine Roycastle (Mrs. Frank), Grade 1	1970
Sally A. Scott, Grade 3	1970
Anne S. Segal (Mrs. Bernard), Grade 4	1968
Edward C. Sonk, Grade 6	1969
Iona S. Stimson (Mrs. Paul), Grade 5	1952
Shirley K. Westhead (Mrs.), Grade 4	1966

Susan J. Winslow, Music	1969
Bertha L. Woodward (Mrs. Andrew), Grade 1	1959
Mary A. Yonan (Mrs. Edward), Grade 6	1970

Medical Staff-1970-71

Robert C. Storrs, School Doctor	1968
Jane B. Graham (Mrs. John), School Nurse	1966

COMPARATIVE YEARLY ENROLLMENTS

FOR OCTOBER FIRST OF EACH YEAR

	K	1	2	3	4	5	6	Spec.	Total
1961	93	97	85	96	90	86	93	12	652
1962	104	120	88	94	96	101	93	11	707
1963	85	111	108	93	96	95	105	8	701
1964	103	89	107	105	97	90	102	10	703
1965	104	112	97	113.	104	107	99	10	746
1966	120	109	106	94	118	103	107	7	764
1967	84	125	101	106	89	110	106	6	727
1968	99	94	134	103	112	98	119	6	765
1969	94	99	87	127	100	113	100	6	726
1970	78	95	100	94	122	96	116		701

ANNUAL REPORT
DRESDEN
SCHOOL DISTRICT

1971

1970 DRESDEN ANNUAL REPORT

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SCHOOL DISTRICT OFFICERS
DRESDEN SCHOOL DISTRICT

Board of School Directors

J. Yorke Peeler, Chairman	Term Expires 1971
Jean H. Storrs, Vice Chairman	Term Expires 1972
Brigitta E. Payne, Clerk	Term Expires 1973
Foster W. Blough	Term Expires 1972
Harold L. Bond	Term Expires 1971
Joan C. Freeman	Term Expires 1973
Walter G. Frey	Term Expires 1972
Peter V. W. Gardner	Term Expires 1972
Seaver Peters	Term Expires 1973
Lucretia L. Sterling	Term Expires 1971

Lewis J. Bressett, *Moderator*

Constance C. Skewes, *Clerk*

Marjorie T. Scott, *Treasurer*

Robert R. Costello, *Auditor*

Bruce D. McAllister, *Auditor*

Philip H. Wheeler, Jr., *Auditor*

Arthur N. Pierce, *Superintendent of Schools*

Jan C. ter Weele, *Assistant Superintendent*

John R. Ellis, *Business Administrator*

Roland M. Miller, *Principal*

Linwood H. Bean, *Associate Principal*

**WARNING FOR ANNUAL MEETING
of the
DRESDEN SCHOOL DISTRICT**

Hanover, New Hampshire

Norwich, Vermont

The legal voters of the Norwich (Vermont) Town School District and the legal voters of the Hanover (New Hampshire) School District are hereby notified and warned to meet at Webster Hall in Hanover, New Hampshire, on Monday, the first day of March, 1971, at 8:00 in the evening, for the purpose of holding the Annual Meeting of the Dresden School District and for the purpose of transacting the following business:

Article 1. To elect a moderator, a clerk, and a treasurer each to serve for a term of one year, and one auditor to serve for a term of three years.

Article 2. To hear the reports of the officers and agents of the District and pass any vote relating thereto.

Article 3. To see if the District will adopt the provision of the New Hampshire-Vermont Interstate School Compact (New Hampshire Revised Statutes Annotated, Chapter 200-B) and become an Interstate School District within the meaning of the compact in accordance with the Articles of Agreement which have been prepared and signed by a majority of the Directors of the District and which are submitted to this meeting.

Article 4. To see if the District will vote to raise the annual salary of the members of the Board of School Directors of the District from \$50.00 to \$300.00, effective as of the 1973-74 fiscal year.

Article 5. To see what sum of money the District will appropriate for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1971, and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement.

Article 6. To see if the District will authorize the Board of School Directors to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto.

Article 7. To see what the sentiment of the voters is on educational priorities, specifically whether the inclusion of Latin in the curriculum is more important than maintaining small classes in other subjects. (Inserted by petition)

Article 8. To transact any other business that may legally come before the meeting.

Given under our hands and the seal of the District this twenty-ninth day of January, 1971.

Foster W. Blough

Joan C. Freeman (Mrs. Deane, Jr.)

Peter V. W. Gardner

J. Yorke Peeler, Chairman

Lucretia L. Sterling (Mrs. Richard)

Harold L. Bond

Walter G. Frey

Brigitta E. Payne, Clerk

Seaver Peters

Jean H. Storr (Mrs. Robert), Vice-Chairman

Dresden Board of School Directors' Dresden School District

Constance C. Skewes (Mrs. John) Clerk, Dresden School District

A true copy, Attest:

Constance C. Skewes (Mrs. John), Clerk, Dresden School District

DRESDEN SCHOOL DISTRICT
HANOVER, NEW HAMPSHIRE – NORWICH, VERMONT

MINUTES OF ANNUAL MEETING
MARCH 2, 1970

The annual meeting of the Dresden School District was called to order by the Moderator, Allen R. Foley, at 8:09 p. m. at the Hanover High School auditorium. The Warrant and the Returns of Posting and Publication were read by the Moderator.

Article 1. The following officers were elected for the terms listed:

- Mr. Lewis J. Bressett, Moderator for one year.
- Mrs. Constance C. Skewes, Clerk for one year.
- Mrs. Marjorie T. Scott, Treasurer for one year.
- Mr. Robert R. Costello, Auditor for three years.

Mr. Allen R. Foley was elected to act as Moderator pro tem for the duration of the meeting.

Article 2. Motion made by Walter G. Frey that the reports of the officers and agents of the District be accepted as printed in the Report of the Dresden School District. Seconded. Voted in the affirmative.

Article 3. Motion made by Peter V. W. Gardner that the District appropriate the sum of *Four Thousand Five Hundred Dollars* (\$4,500.00) for the employment of engineers and/or other consultants to prepare a long range plan for the development of physical education and athletic facilities including grounds for the Dresden School District, such plan to be presented to the District no later than the 1971 School District Meeting. Seconded.

After attempting to take a show of hands vote on this motion unsuccessfully, the Moderator at 9:04 p. m. adjourned the meeting to Webster Hall in order to accommodate the large crowd.

The meeting resumed in Webster Hall at 9:48 p. m.

A show of hands vote on the motion tallied 378 for the motion and 226 against the motion. The Moderator declared the motion was passed.

Article 4. Motion made by David Hammond Bradley that the District appropriate the sum of One Million Two Hundred Thirteen Thousand Three Hundred Sixty Dollars (\$1,213,360.00) for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1970, and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District in accordance with the

legislation authorizing the District and with the Articles of Agreement. Seconded.

Motion by Robert C. Keane that the appropriation be increased by \$12,000 specifically to upgrade the Industrial Arts Program and to replace the ceiling in the Industrial Arts area. Seconded. A show of hands vote tallied 315 for the amendment and 226 against the amendment. The Moderator declared the amendment was passed.

The amended motion was voted on by written ballot using Hanover and Norwich check lists. *YES* votes for the amended motion tallied 378, *NO* Votes against the amended motion tallied 330. The Moderator announced the appropriation of \$1,225,360 had passed.

Article 5. Motion made by Harold L. Bond that the District authorize the Board of School Directors to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto. Seconded. Voted in the affirmative.

Article 6. The Moderator requested that acting school attorney Laurence F. Gardner render an opinion concerning this article (inserted by petition) as it appeared in the Warrant. Attorney Gardner's opinion was that a favorable vote on this article would be advisory only to the School Directors and not binding.

Gilbert R. Tanis moved that the Article be passed over. Seconded. Voted in the affirmative.

Article 7. The Moderator requested that Acting School Attorney Laurence F. Gardner render an opinion concerning this article (inserted by petition) as it appeared in the Warrant. Attorney Gardner's opinion was that a favorable vote on this article would be advisory only to the School Directors and not binding.

A motion was made that the article be tabled. Seconded. Voted in the affirmative.

Article 8. On a motion by Harold L. Bond it was unanimously resolved that the voters of the Dresden School District express their gratitude to David H. Bradley and Wilbur Goodhue for three years of dedicated service on the Dresden Board of School Directors. The years during which these citizens served brought many problems and important changes to our school, and throughout the period, Mr. Bradley and Mr. Goodhue have met the problems and worked on the changes with unflagging energy, informed intelligence, and sound judgment. The Dresden School District has benefited from their contributions.

On a motion by David Hammond Bradley it was unanimously resolved that the voters of the Dresden School District express their gratitude to Cecilia B.

Lewis for three years of dedicated service on the Dresden Board of School Directors. The years during which this citizen served brought many problems and important changes to our school, and throughout the period, Mrs. Lewis has met the problems and worked on the changes with unflagging energy, informed intelligence, and sound judgment. The Dresden School District has benefited from her contributions.

On a motion by Harold L. Bond it was unanimously resolved that the voters of the Dresden School District express their gratitude to Al Foley who has served as Moderator of our meetings since the Dresden District was organized, December 10, 1963. Through his long period of service, Mr. Foley has performed his duties with fairness, with wit, and with wisdom. Our meetings have been the better because of his gentle but firm moderation, and by more than a touch of his Yankee humor. The voters of Norwich and Hanover would like at this time to say, "Thank you, Al!"

On a motion duly seconded, it was voted to adjourn the Meeting.

The Meeting adjourned at 12:45 a. m. March 3, 1970.

Respectively submitted,

John G. Skewes
Clerk of the Dresden School District

AUDITORS REPORTS (1969-70)

To the Board of School Directors and Voters
Dresden School District
Hanover, New Hampshire

We have examined the balance sheet of the Dresden School District as of June 30, 1970, the summary report of treasurer as of June 30, 1970 and the statements of cash receipts and expenditures for the Hanover School District, the examination was made in accordance with generally accepted auditing standards, and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

In our opinion, the accompanying statements present fairly the financial position of the Dresden School District at June 30, 1970 and the cash receipts and expenditures for the year then ended, in conformity with accounting practices generally followed by public school districts on a basis consistent with that of the preceding year except for the change, in which we concur, in the method of recording vouchers payable (Note 1).

Smith, Batchelder & Rugg

Hanover, New Hampshire
August 20, 1970

**DRESDEN SCHOOL DISTRICT
BALANCE SHEET
JUNE 30, 1970**

ASSETS

Cash on hand:

General Fund	\$ 1,392.	
ESEA Title I	499.	
ESEA Title III	50,775.	
		\$52,666.

Amounts due to district:

State of New Hampshire — teacher social security	3,098.	
State of Vermont — driver education	2,616.	
Recoverable service charges	40.	
		5,754.
		\$58,420

LIABILITIES AND SURPLUS

Amounts reserved for special purposes:

Vouchers payable (Note 1)	\$ 6,834.	
Title I ESEA unexpended funds	499.	
Title III ESEA unexpended funds	50,775	
		58,108

Surplus — General Fund (Note 2)

312.

\$58,420.

DRESDEN SCHOOL DISTRICT
STATEMENT OF CASH RECEIPTS AND EXPENDITURES
 FOR THE YEAR ENDED JUNE 30, 1970

RECEIPTS	Budgeted	Actual
Revenue from Local Sources		
Tuition from Patrons	\$ 13,780.	\$ 12,653.
Rent	50.	255.
	<hr/>	<hr/>
Total local revenue	13,830.	12,908.
	<hr/>	<hr/>
Revenue from State Sources		
Driver education	1,800.	2,626.
Intellectually retarded	1,000.	1,482.
	<hr/>	<hr/>
Total state revenue	2,800.	4,108.
	<hr/>	<hr/>
Revenue from Federal Sources		
NDEA Title III	500.	0.
NDEA Title V	1,250.	0.
School lunch	7,800.	7,011.
Public Law 874	11,131.	14,921.
Public Law 89-10 Title I	1,800.	2,126.
Outward Bound	0.	85,387.
Regional Center for Educational Training	0.	99,446.
Regional Center for Educational Training	0.	7,225.
	<hr/>	<hr/>
Total federal revenue	22,481.	216,116.
	<hr/>	<hr/>
Revenue – “Friends of Hanover Schools”	0.	1,630.
	<hr/>	<hr/>
Revenue from other Districts in New Hampshire		
Tuition	36,096.	31,844.
Rent (Hanover Elementary School)	1,200.	1,700.
Current appropriation – Hanover School District	716,761.	716,761.
	<hr/>	<hr/>
Total revenue from other districts in New Hampshire	754,057.	750,305.
	<hr/>	<hr/>

Revenue from School Districts in Another State		
Tuition	3,840.	3,621.
Current appropriation – Norwich School District	<u>249,875.</u>	<u>249,875.</u>
Total revenue from School Districts in Another State	<u>253,715.</u>	<u>253,496.</u>
Cash on hand – July 1, 1969	<u>11,504.</u>	<u>11,504.</u>
Grand total net receipts	<u>\$1,058,387.</u>	<u>\$1,250,067.</u>
EXPENDITURES		
Administration		
Salaries – District officers	\$ 950.	\$ 1,008.
Contracted services	1,375.	1,132.
Other expenses for administration	<u>1,420.</u>	<u>1,229.</u>
Series Total	<u>3,745.</u>	<u>3,369.</u>
Instruction		
Salaries	642,229.	651,547.
Textbooks	15,963.	11,216.
School Libraries and Audio Visual	13,258.	9,114.
Supplies	20,041.	16,166.
Contracted services	5,860.	6,389.
Other expenses for instruction	<u>23,070.</u>	<u>20,068.</u>
Series Total	<u>720,421.</u>	<u>714,500.</u>
Attendance – series total	<u>25.</u>	<u>25.</u>
Health		
Salaries	2,750.	2,750.
Other expenses for health	<u>2,475.</u>	<u>3,316.</u>
Series Total	<u>5,225.</u>	<u>6,066.</u>
Transportation – Academic Trips –		
Series Total	<u>1,250.</u>	<u>775.</u>

Operation of Plant

Salaries	36,080.	42,482.
Supplies	3,450.	5,507.
Contracted services	400.	1,531.
Heat	12,500.	11,005.
Utilities	12,875.	16,585.
Miscellaneous	100.	119.
Series Total	<u>65,405.</u>	<u>77,229.</u>

Maintenance of Plant

Salaries	10,435.	7,272.
Replacement of equipment	3,934.	2,210.
Repairs to equipment	2,700.	3,780.
Contracted services	20,345.	34,052.
Repairs to buildings	17,000.	1,208.
Other expenses	3,000.	268.
Series Total	<u>\$ 57,414.</u>	<u>\$ 48,790.</u>

Fixed Charges

Retirement and Social Security	48,576.	47,277.
Insurance	10,002.	10,102.
Rental of facilities	800.	800.
Series Total	<u>59,378.</u>	<u>58,179.</u>

School Lunch and Special Milk Program

Salaries	2,000.	2,000.
Federal monies	7,800.	7,011.
District monies	2,750.	2,750.
Series Total	<u>12,550.</u>	<u>11,761.</u>

Student Activities

Salaries	10,025.	9,750.
Expenditures and transfer of monies	22,425.	22,375.
Series Total	<u>32,450.</u>	<u>32,125.</u>

Community Activities

Outward Bound	0.	34,612.
---------------	----	---------

Regional Center for Education Training	0.	99,446.
Regional Center for Education Training (Evaluation)	0.	<u>7,225.</u>
Series Total	0.	<u>141,283.</u>
Capital Outlay		
Grounds	236.	236.
Buildings	3,000.	2,276.
Equipment	18,219.	<u>17,575.</u>
Series Total	<u>21,455.</u>	<u>20,087.</u>
Debt Service		
Principal of debt	24,996.	24,996.
Interest on debt	<u>17,796.</u>	<u>17,796.</u>
Series Total	<u>42,792.</u>	<u>42,792.</u>
Outgoing Transfer Accounts		
District Share of Supervisory Union No. 22	35,652.	35,652.
Tuition in State	0.	695.
Tuition out of State	<u>625.</u>	<u>2,443.</u>
Series Total	<u>36,277.</u>	<u>38,790.</u>
Other Expenditures		
"Friends of The Hanover Schools"	0.	<u>1,630.</u>
Series Total	0.	<u>1,630.</u>
Total net expenditures (School Board Orders Paid)	<u>\$1,058,387.</u>	<u>\$1,197,401.</u>

**DRESDEN SCHOOL DISTRICT
NOTES TO FINANCIAL STATEMENTS
JUNE 30, 1970**

1. Vouchers payable:

Vouchers payable are the total amount of approved expenditures for the school year ended June 30, 1970 and unpaid at that date. These expenses have not been reflected in the statement of cash receipts and expenditures for the year ended June 30, 1970. In previous years these payables have not been recognized.

2. Norwich and Hanover School District bonds:

In accordance with the legislation and other agreements setting up the Dresden School District, Dresden is responsible for providing the debt service on the following bonded indebtedness:

	Total	Dresden Share
Norwich School District:		
Norwich School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$20,000. each June 1 through 1977, then \$15,000. each June 1 through 1983 with a final payment of \$13,000. on June 1, 1984. Dresden contributes 37.48% of the yearly servicing of these bonds.	\$243,000.	\$ 91,076.
Hanover School District:		
High School Serial Bonds, 3.25%, 20 year dated October 1, 1964, interest payable June 1 and December 1, principal payable \$25,000. each June 1 through 1974, then \$30,000. each June 1 through 1979, then \$35,000. each June 1 through 1983 with a final payment of \$34,000. on June 1, 1984.		

Dresden contributes 70% of the yearly interest on these bonds and 70% of the yearly principal payment with the balance paid by the State of New Hampshire

<u>424,000.</u>	<u>296,800.</u>
<u>\$667,000.</u>	<u>\$387,876.</u>

**REPORT OF THE
DRESDEN SCHOOL DISTRICT AUDITORS**

We have met with the Certified Public Accountants retained by the Dresden School District and have reviewed with them the results of their audit for the year ended June 30, 1970. We also jointly discussed their recommendations for improvements to the Dresden School District's accounting system.

We fully concur with the audit certificate as rendered by Smith, Batchelder & Rugg and are in accord with their recommendations for certain improvements in the District's accounting system.

Respectfully submitted,

Robert R. Costello
Bruce D. McAllister
Philip H. Wheeler
AUDITORS

**DRESDEN SCHOOL DISTRICT
SUMMARY REPORT OF TREASURER
FOR THE YEAR ENDED JUNE 30, 1970**

Cash on hand – July 1, 1969		\$ 11,504.
Receipts for Hanover and Norwich School Districts	\$966,636.	
Revenue from federal sources	216,116.	
Revenue from tuitions	48,118.	
Revenue from state sources	4,108.	
Revenue from all other sources	<u>3,585.</u>	<u>1,238,563.</u>
 Total funds available		 1,250,067.
 Less school board orders paid		 <u>1,197,401.</u>
 Cash on hand – June 30, 1970		 <u>\$ 52,666.</u>

Marjorie T. Scott, Treasurer

**SUPERVISORY UNION NO. 22
REPORT OF 1970-71 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS**

	State	Local
Superintendent	\$2,500.00	\$19,500.00
Assistant Superintendent	2,700.00	13,500.00
Business Administrator	<u>2,211.99*</u>	<u>7,618.80*</u>
Total	\$7,411.99	\$40,618.80

	Breakdown of Local Contributions
Dresden	\$16,560.28
Hanover	12,961.05
Lyme	3,378.27
Orford	2,966.80
Norwich	<u>4,752.40</u>
Total	<u>\$40,618.80</u>

*Prorated for service from September 1, 1970-June 30, 1971.

BUDGET COMPARISON (1970-71 and 1971-72)

At the suggestion of many residents of the school district the following budget is presented in a slightly different form than in past years. All salary items have been grouped together and are then followed by all non-salary expenditures listed according to the state and federal accounting manuals. This should provide readers with a better understanding of the budget; further suggestions would be appreciated for future years.

	BUDGET 1970-71	BUDGET 1971-72
SALARIES		
Officers and Auditors	3,000.00	3,158.00
Administration	37,500.00	43,100.00
Teachers	568,756.00	577,375.00
All Other Instruction	83,537.00	88,953.00
Coaches and Activities	13,270.00	14,510.00
Secretaries and Aides	54,800.00	67,303.00
Health	8,157.00	7,240.00
Custodians & Maintenance	67,834.00	79,830.00
Cafeteria	2,000.00	3,200.00
Employee Benefits	73,308.00	85,488.00
TOTAL SALARIES:	<u>912,162.00</u>	<u>970,157.00</u>
ALL OTHER EXPENSES		
100 Administration	1,665.00	1,150.00
200 Instruction	75,923.00	75,550.00
300 Attendance	0	0
400 Health	290.00	500.00
500 Transportation	12,158.00	14,575.00
600 Operation of School Plant	35,247.00	39,345.00
700 Maintenance	48,159.00	58,663.00
800 Fixed Charges	14,500.00	24,700.00
900 School Lunch	7,500.00	6,500.00
1000 Student Activities	21,930.00	24,370.00
1100 Community Services	100.00	100.00
1200 Capital Outlay	15,210.00	8,800.00
1300 Debt Service	41,736.00	40,681.00
1400 Outgoing Transfer	43,280.00	57,190.00
TOTAL ALL OTHER EXPENSES	<u>317,698.00</u>	<u>352,124.00</u>
GRAND TOTAL EXPENDITURES	<u>1,229,860.00</u>	<u>1,322,281.00</u>

1971-72 Total Expenditures increases 7.5 percent over 1970-71 Expenditures.

RECEIPTS

Receipts other than Taxes	63,381.00	44,385.00
Hanover Appropriation	858,878.00	955,227.00
Norwich Appropriation	<u>307,601.00</u>	<u>322,669.00</u>
TOTAL RECEIPTS	1,229,860.00	1,322,281.00

1971-72 Amount to be Raised by Taxes increases 9.6% over 1970-71 Amount to be Raised by Taxes.

REPORT OF THE CHAIRMAN

This report will attempt to emphasize several areas of important development within the Dresden School District. The obvious problem of such a report is not one of finding material to include. Rather it is a question of what is important enough to put before you. I have chosen the following to be not only of importance but of interest to the members of the Dresden District.

Formal Board Policy

One of the major responsibilities of the Dresden School Board is to develop and adopt policies which insure good educational opportunities for the children involved. During my term on the Board this responsibility has often been noted, and have been fortunate in making significant progress in this matter. No small part of the credit for this change has come from our superintendent's insistence upon written, formal policies. We have supported his efforts in this direction and the fruits of our labor have been manifested in several documents to which I would draw your attention. The dates herein noted refer to when this policy was adopted and placed in the formal minutes.

1. Policy 3008: Non-certificated Personnel. This policy specifies categories of employment, salary scales, and personnel policies for most employees hired by the District who do not hold a teacher's certificate. (April 14, 1970)
2. Policy 3010: Custodial Salaries. This policy provides a salary scale for all custodians and maintenance men. (April 14, 1970)
3. Policy 4001: Non-resident Students. This policy provides a definition of the term "non-resident" as well as the tuition rates charged by the District. (Jan. 5, 1971)
4. Policy 4008: Authorized Student Absences. This policy states under what conditions a student's absence is authorized by the school. (Oct. 27, 1970)

Insights From Innovations

The school year has been marked by an attempt to learn from the many innovations established by previous school boards. With the hiring of a new Industrial Arts teacher as well as obtaining new supplies for that program – all made available by the vote of last year's district meeting – this department of our education program has seen important and, we believe, necessary growth. Instruction in the use of new materials such as plastics is being considered and already implemented are work projects involving designing, blueprinting, reading and carrying out blueprint instructions, and the actual construction of the building. This type of project provides the students with an awareness of the construction process from beginning to end – an awareness which was not possible in the past. For the taxpayer this program is doubly important as the buildings constructed may be sold to cover the supply costs for the project.

Our scheduling procedure is still a good one from our point of view, and we have learned a great deal from its use. We have seen a marked easing in the "student traffic" problem in the school, and conduct in the halls is far more orderly than it has been in the past. This is due partly to increased scheduling of some students and the rental of several rooms in the Lebanon Street School for Junior High School activities. The use of unscheduled time by the students is increasing and as courses will demand greater use of resource centers and in-school study time we expect an even greater utilization of this element in the future. Also, I am sure most parents are aware, we have changed the grading system which includes a needed clarification of the "incomplete," and instituted a more prompt mailing of these grades to the homes of the students.

One of the most important insights from our innovations was a report of our Guidance Counselor, Mr. Stimson, who on May 12, 1970 stated the number of applications to college was very high as was the number of acceptances. Although this information is not conclusive in and of itself, it is a small indication our innovations have not withheld advance and that they may have been quite positive in their influence.

Lebanon Street School Principal

We have long been aware of the adjustment problems of our Junior High School students when they are placed in the environment of the Senior High School. On May 12, 1970 we made a decision to explore some alternatives to the organization of the Junior High School students within the buildings available to us. At that time a vote was taken to rent 8 rooms from the Hanover School District in the Lebanon Street School in which we intended to house as many Junior High School classes as possible. Our experience with this program during the past year has confirmed our belief that we should continue an exploration of educational opportunities for the 7th and 8th grades.

Such an exploration is feasible, however, only if there is continual and persistent "in house" supervision of the students' response and growth. In order to insure this supervision it seemed wise to provide a principal for the Lebanon Street School in cooperation with the Hanover District. The possibility of such an action was strongly endorsed by the Hanover School Board as they had found supervision of two schools by one principal more and more problematic.

Therefore on December 9, 1970 the Dresden Board voted to authorize the appointment of a principal for the Lebanon Street School facility. This vote will mean our 7th and 8th grade students would spend the bulk of their time with the 5th and 6th grade students of the Hanover District in the building on Lebanon Street herefore known as the Hanover Elementary School. The remainder of their time will be spent in the Senior High School in such areas as: Industrial Technology, Music, Typing, Home Economics, and Gym.

The faculty will begin immediately to develop classes and school work for young people in the age range of 10-14 years realizing their needs and abilities

are very different from the needs of Senior High School students in the age range of 15-18 years.

We believe this to be an educationally sound development which takes full advantage of facilities and personnel available to us. The cost to the District is very modest and, if our experience of this year is any indication, the effect of this reorganization of student life should be significant.

Documentation of Items of Interest

For those of you who are interested in perusing important public documents of the past school year, I would like to list several of note and give you the date of their inclusion in the minutes. You may find the official minutes and all written policies of the Dresden School District in the Superintendent's office on the ground floor of the High School Building. Do stop by and ask to see them if you are so inclined.

1. On August 4, 1970 the Board voted to enter into an agreement with N. H.-Vt. Hospitalization Service and with Boston Mutual life Insurance to fulfill our negotiated agreement with the Hanover Education Association.
2. On October 13, 1970 the Board voted to accept a proposal to put lay counselors in the school. These counselors work in consultation with the guidance department and the teachers. Twice monthly they meet with Dr. Hugh MacNamee of the Mental Health Center to discuss their work. The Board has received a mid-year report of this program dated January 3, 1971.
3. On October 13, 1970 the Board voted to adopt a resolution regarding the need for increased New Hampshire state aid to education.
4. On November 24, 1970 the Board voted to accept the negotiated settlement presented by their negotiating committee.
5. On August 12, 1969 the Board voted to accept the Negotiations Agreement which was then accepted by both parties this year as outlining the areas to be negotiated.
6. On November 10, 1970 the Board heard a report on the Dufresne and Henry study regarding playing fields for the High School. Details of this presentation are in the minutes of that date. No action was taken by the Board.
7. On December 1, 1970 the Superintendent reported that an advisory committee to the Superintendent had been established for the purpose of considering the Dufresne and Henry report and other alternatives to the solution of the playing fields problem.
8. On December 1, 1970 a significant rise in the number of grades given out by the school was noted. As the enrollment has gone down, this is a clear indication that more courses are being taken by the students.

The Board wishes to thank the Hanover High School P. T. A. for inviting us to come and talk about Board procedures and responsibilities. Especially of note should be our thanks to Jan ter Weele who will be leaving us as Assistant Superintendent. Jan has served us well, and no small account should be taken of the fact he was instrumental in bringing to the Board the names of many competent and skilled teachers. Further he has been responsible for outstanding in-service training programs in language arts, French, and the activity centered classroom. We are clearly in his debt and give our best wishes to him as he anticipates his new duties.

Finally, I must make note of an error of my own. Certainly chairmen are not immune from such matters, and one of mine has come sharply to mind as I read the minutes of last year. I was instructed to write a note of thanks for the Friends of the Hanover and Norwich Schools for their continuing interest and support. I did not do it. Confession being good for the soul, I hereby apologize and publicly offer our thanks.

J. Yorke Peeler, Jr., Chairman
Dresden School Board

DRESDEN SCHOOL DISTRICT

Instructional Staff-1970-71

(Date indicates first year employed by District)

Lyman Allen, English	1968
James N. Attaway, Driver Education	1970
Karline S. Anderson, Foreign Language	1969
Lillian K. Bailey (Mrs. William), Reading	1966
Ronald N. Bailey, Science	1966
Henry K. Becker, Mathematics	1970
George W. Black, Director of Bands	1968
Harry H. Braeuler, Foreign Language	1965
Forrest P. Branch, Social Studies	1937
Susan A. Carpenter (Mrs. John), English	1970
Gladys G. Churchill (Mrs.), Foreign Language	1941
William R. Cogswell, Mathematics	1963
Hayward B. Crewe, English	1967
Ford A. Daley, Science (On Sabbatical Leave)	1964
Joel B. Dalton, Mathematics	1965
John L. Davy, Industrial Technology	1969
Warren D. DeMont, Science	1968
Claire Douglas, Social Studies	1970
Kathryn C. Dupell (Mrs.), Home Economics	1946
Neil C. Duprey, Foreign Language	1967
Clarke P. Dustin, Guidance Counselor	1964
J. David Fitzgerald, Industrial Technology	1968
Charles E. Fox, Art	1970
Elmer B. Fulton, Librarian	1958
Margaret R. Gilbert (Mrs. Thomas), Social Studies	1970
Helen E. Goodwin, Music	1952
Barbara L. Halsey (Mrs. Davis), Science	1970
Donald W. Hawthorne, Audio-Visual Director	1964
Mildred J. Hayes, English	1951
Ruth S. Hernandez (Mrs. Gerald), English	1970
Bruce A. Homa, Science	1970
Barbara T. Humm (Mrs. William), English	1969
Charles O. Hunnewell, III, Physical Education	1965
James F. Hunt, Jr., English	1968
John E. Hutchins, Science	1966
Mary H. Hutchins (Mrs.), Mathematics	1967
Joanna L. Janusas, Foreign Language	1970
Douglas H. Jenisch, Social Studies	1969
Helene M. Jennings (Mrs. Robert), Social Studies	1968
Eric A. Jones, English	1968

Margaret E. Klaybor (Mrs. Raymond), Business Education	1952
Jean M. Kolonel (Mrs. Martin), Science	1970
Vera S. LaClair (Mrs.), Home Economics	1963
Harold H. Lary, English	1956
Walter Marcuse, Music	1958
William C. Marshall, III, English	1968
Violette A. McAleer, Business Education	1970
Donald R. Merchant, Mathematics	1956
Dorothy E. Merriman, Physical Education	1955
Franklin B. Miles, Social Studies	1969
Richard O. Norman, Mathematics	1967
Stephen R. North, Social Studies	1966
Mary E. Nutt, Science	1969
Galen T. Pinkham, Foreign Language	1969
Alfred A. Ponce, Jr., Administrative Assistant and Mathematics	1970
Linda K. Richardson, Foreign Language	1969
Dale F. Rowe, Science	1961
Richard C. Saturley, Industrial Technology	1970
Priscilla B. Schmitt (Mrs. Daryl), Mathematics	1970
Monique R. Smith (Mrs. David), Foreign Language	1969
George V. Steeves, English	1969
Paul K. Stimson, Guidance Director	1936
Daniel A. Sullivan, Mathematics	1968
Alan G. Symons, Guidance Counselor	1968
Charles L. Townsend, Science	1970
A. Keith Van Winkle, Social Studies	1968
Sally B. Wallace (Mrs. Richard), English	1967
Reeve C. Williams, Social Studies	1970
Roger F. Wilson, Social Studies	1959

Medical Staff-1970-71

Robert C. Storrs, School Doctor	1968
Constance S. Klefos (Mrs.), School Nurse	1970

COMPARATIVE YEARLY ENROLLMENTS

FOR OCTOBER FIRST OF EACH YEAR

	7	8	9	10	11	12	Spec.	Total
1961	93	80	105	96	68	75		517
1962	103	103	108	97	92	69		572
1963	98	104	132	102	98	84		618
1964	151	144	140	128	105	96		764
1965	135	155	142	137	125	102	10	806
1966	136	135	168	148	137	111	6	841
1967	149	133	148	155	144	130	10	869
1968	164	147	149	138	165	147	11	921
1969	164	159	161	137	144	159		924
1970	143	161	155	155	130	133		877

CLASS OF 1970

Rebecca Sue Adams
 Michael John Ahern
 Samuel Lee Albert, Jr.
 Lausanne Holt Allen
 Kathleen Jean Amiri
 Mark Apone
 Ellen Beatrice Assur
 Christopher J. Aulis
 Gary Gene Bagloe
 Daniel Russ Bailey
 David Hill Bailey
 Donald Robert Baker
 Terry Lynne Barchard
 Brenda Barwood
 Rebecca Jane Bean
 Jayne Belnap
 Robert Dean Birch
 Peter Wentworth Blodgett
 Adam Bruce Borison
 Lisa Janet Bouchard
 Marcia V. Brown
 Gregory Alan Buck
 Christine Evelyn Buntin
 William Campbell
 James Walsh Campion, IV
 Patricia Helen Carlin
 Joseph A. Casey
 Sara Chaffee
 William Thomas Chapman
 Won Kun Chung
 June Marie Church
 Peter B. Clark
 David M. Clogston
 Caron Leslie Cloud
 Valerie Elizabeth Coachman
 Susan Elizabeth Colligan
 John Denoeu Cone
 Becky Jo Cook
 Cathy Jean Cook
 Donna Jean Cook
 Cynthia Butler Costello
 Karen Cox
 Stefan Alan Crosby
 Kathleen Mary Daley
 Dawn Gloria Danetra
 Mattie Lucinda Davis
 Margaret Sarah Dean
 Marla Lee Deitch
 Patricia Louise Derrick
 Gail Briggs Dingwall
 Carol Lea Domingue
 Barry G. Donaldson
 David Wood Eckels
 Peter Morgan Edson
 Gwendolyn Warner English
 Anne Evans
 Melissa Ann Evans
 Sylvia Lea Farnham
 June Ann Faughnan
 Steven Fellows
 George Michael Files
 Jane Edith Fraser
 Matthew Mayfield Freeman
 Carol Jarvis Gardner
 Olin Manley Gay
 Charlotte Morris Gaylord
 Paul Arthur Gerstenberger
 Patricia Louise Gibney
 Susan Gile
 Terry Martha Goodhue
 Timothy John Gray
 Ann Teresa Greenan
 Thomas Chapin Griggs
 Andrew Leon Hammond
 Cynthia Lee Hardy
 Evelyn Hernandez
 Margaret Amy Hewitt
 Carol Ryder Horton
 Jim Howdeshell
 Jane Marion Hoyt
 Maurice Xavier Hunt
 James William Hurst
 Nora Ibsen Jacobson
 Edward Lee Jenks
 James Lee Jenks
 William Felton Johnson

Linda Ann Johnston
Peter Douglas Kaplar
Polly Curtiss Kent
Benjamin Kilham
Phoebe Kilham
David Y. Kim
Michael Bruce King
Pamela Huntington Knights
Guy Richard Knudsen
Pamela A. Krout
Mary Krueger
Christopher Louis Kyllonen
Linda Lee Lackey
Philip L. Ladeau
Dennis L. Laliberte
Peter Alan Lange
Thomas Michael Lanzetta
Melissa Lee Laramie
Noel Irene LeBaron
Deborah Anne Lewis
Glynn Cathryn Linde
Christopher Jon Linell
Patrice-Marya Lobacz
James Allan MacDonald
James Willson MacMillen
Susan MacNeil
Jeanette Marcuse
John Walter Marcuse
Janet Lucille Maxfield
Janet Gail McLerran
Bernard Moore
Richard Andreae Mosenthal
Sean Mullen
Abby Naitove
Robert C. Neale
Chris Nye
John M. O'Connor
Thomas C. Officer
Nancy Lee Olsen
Turid Leslie Owren
Diane Laurie Pfeiffer
Bonnie Irene Pressey
Hilary Ragle
Leslie Rand
Steven Randall
John Douglas Remington
Jayne Vaughn Renz
Susan Jean Richardson
Gerd Riess
Christopher Michael Sachs
Martha Clark Schultz
Beverly Elaine Seace
Rosalie Rhoda Seace
Naomi Jane Segal
Carolyn Smith
David Charles Smith
Dale R. Sprague
Lorraine Stark
John Alva Sterling
Susan Barbara Stoddard
Kathy R. Tallman
Stephen Michael Tenney
Betsy Uline
William Vance
William George Weismann
Kathryn Ann White
Janet Gale Whyte
Granville Hammond Williams
Janice Marie Theresa Wilson
Thomas L. Wilson
Lionel Bock Woon Wong
Rayanne Wood
Donny Martin Young
Regina Buck Zahner

SCHOLASTIC RECOGNITION*FIRST HONOR*

Adam Bruce Borison

SECOND HONOR

Christopher Louis Kyllonen

HIGH HONORS

Lausanne Holt Allen
 Jayne Belnap
 William Campbell
 Sara Chaffee
 Jane Marion Hoyt
 Phoebe Kilham
 David Y. Kim
 Mary Krueger
 Carolyn Smith
 Stephen Michael Tenney
 William Vance
 Lionel Bock Woon Wong

HONORS

Marcia V. Brown
 Peter B. Clark
 Cynthia Butler Costello
 Karen Cox
 Patricia Louise Derrick
 Charlotte Morris Gaylord
 Noel Irene LeBaron
 Turid Leslie Owren
 Martha Clark Schultz
 Naomi Jane Segal
 John Alva Sterling
 Susan Barbra Stoddard

CLASS OFFICERS*President*

John Alva Sterling

Class Marshal

Christopher Michael Sachs

Vice-President

Peter Wentworth Blodgett

Inde Editor

Martha Clark Schultz

Secretary

Susan Elizabeth Colligan

Class Committee Chairman

James Willson MacMillen

Treasurer

William Thomas Chapman

Student Council President

Christopher Michael Sachs

TOWN OF HANOVER.

MUNICIPAL BUILDING ADVISORY COMMITTEE REPORT

FEBRUARY 1971

Since the last Town Meeting the Advisory Committee has met frequently to re-study many possible solutions to the overcrowding in our present municipal building. The first task was to review the need and it is still very evident that something must be done soon. The Fire Department does not have enough room for the present equipment and manpower. Although the floor under the new fire truck was reinforced, this is only a temporary solution and does not extend to the other bays. Proper maintenance of apparatus and equipment is very difficult under the present conditions.

The Police Department is still seriously handicapped by trying to operate out of one room. There are no locker facilities, no private area where interrogations and confidential interviews may be held, no place to keep police records, and the three decrepit jail cells must be used for temporary storage areas and finger printing equipment when they are not occupied. With the tragic loss of Chief Cooney and the current review of police services, it is even more essential that adequate facilities be provided for this important segment of our town government.

The town clerk is handicapped by lack of space and especially storage of vital records. The selectmen and administrative staff need more efficient space and the manager's office should be more accessible to the public.

The committee has investigated a great many suggestions that have been made by interested citizens. The principal objective has been to propose the best long term program at a minimum annual cost to the taxpayers. The following alternatives were studied in depth:

- A. Build a new Public Safety Building on the land purchased by the Town on the Lyme Road and renovate the present building for improved facilities for the Town Clerk, Manager, Selectmen and District Court. Space in the present building temporarily not needed for town services will be rented.
- B. Construct a new Municipal Building on the Lyme Road land to house ALL of the Town Services (including Clerk, Manager, Court, etc.) and sell the present Municipal Building.
- C. Build only a Fire Station on the Lyme Road land and remodel the present building for Police, Clerk, Selectmen, etc.
- D. Expand and remodel the present building for ALL services.
- E. Build a New Municipal Building for ALL services at the corner of West South Street and School Street and sell the present building.
- F. Build a new Municipal Building for ALL services on Lebanon Street on land vacated by Trumbull-Nelson Company and sell the present building.

The estimated costs of the alternatives are:

	<u>Amount of Bond Issue</u>	<u>Additional Expenses (1st year of Operation)</u>	<u>Estimated Additional Tax per \$1,000 AV</u>
A - Public Safety Building on Lyme Road	\$500,000	\$61,375	\$.97
B - New Municipal Building on Lyme Road	\$500,000	\$55,600	\$.88
C - New Fire Station and Remodel Present Building	\$450,000	\$78,225	\$1.23
D - Expand and Remodel Present Building	\$500,000	\$55,600	\$.88
E - New Building on W. South St.	\$700,000	\$74,600	\$1.17
F - New Building on Lebanon St.	\$800,000	\$84,100	\$1.32

(The above figures are based on a 20 year bond at 4.5%)

In addition to the financial considerations, the following are some of the other conclusions reached by the committee.

1. The present close cooperation and working arrangements between the Police and Fire Departments should be retained. Not only would the physical separation of these two departments decrease their ability to help each other in cases of emergency but additional personnel would be required to handle separate dispatching. The additional annual costs for this service are estimated to be \$20,000 per year.

2. The N. H. Board of Fire Underwriters has indicated that a substation north of the business district will be needed as the town grows in that direction. For this reason extensive renovation of the existing building or construction of a new building in the down-town area is only a short-range solution.

3. Expansion and renovation of the present building by adding to both sides and the rear would result in a destruction of the composition and symmetry of the original design, would put the fire department on three levels in the front of the building, would require a complete reconstruction of the floor, would use some of the needed down-town parking spaces and would be only a short-range solution which could not serve the needs of a growing community.

4. The Police and Fire departments located on the Lyme Road will adequately cover all areas of the community. Response time for fires in any part of the town are very satisfactory and the possible congestion of the central business district will be avoided. Police foot patrols in the down-town area and by cruiser in other areas will remain the same as now. There will be direct communication with Police headquarters from a Main Street location. The Lyme Road location will satisfy the N. H. Board of Fire Underwriter's recommendations.

5. Extensive alterations necessary to convert the present building to commercial use and being forced to sell as a part of this program at this time could adversely affect the selling price. The best long term use of the present building should be determined before it is irretrievably sold. Also, the retention of the administrative offices in the down-town area provides better service and is compatible with other business district services.

6. The extremely high land costs for any other down-town location would make the project more expensive than the taxpayers should pay for the slight advantages gained. The town owned land off of Route 120 is on the wrong side of the growth of the community and would not satisfy the N. H. Board of Fire Underwriter's recommendation.

The committee has recommended to the Selectmen that plans proceed for the construction of a Public Safety Building on the land now owned by the Town on the west side of the Lyme Road and that limited renovations be made to the present building to adequately accommodate the Town Clerk, Selectmen, Town Manager and Municipal Court. We further recommend that any additional space in the present building not needed temporarily for town services be rented. Also, the revenue received from the sale of Town land off Route 120 should be pledged to help defray the costs of this program. The Selectmen have approved this recommendation and will ask the voters at the Town Meeting on March 9th for authority to borrow \$500,000.00 for implementation of this program. A two thirds majority of those present and voting will be required for approval. We ask all voters to support the program at Town Meeting.

The Municipal Building Advisory Committee

William I. Crooker - Chairman
Marcia Baldwin
Barry Clark
Warren Daniell
Eric Reiss

John Springer
Irving Smith
Ruth Stephenson
Leonard Ufford

