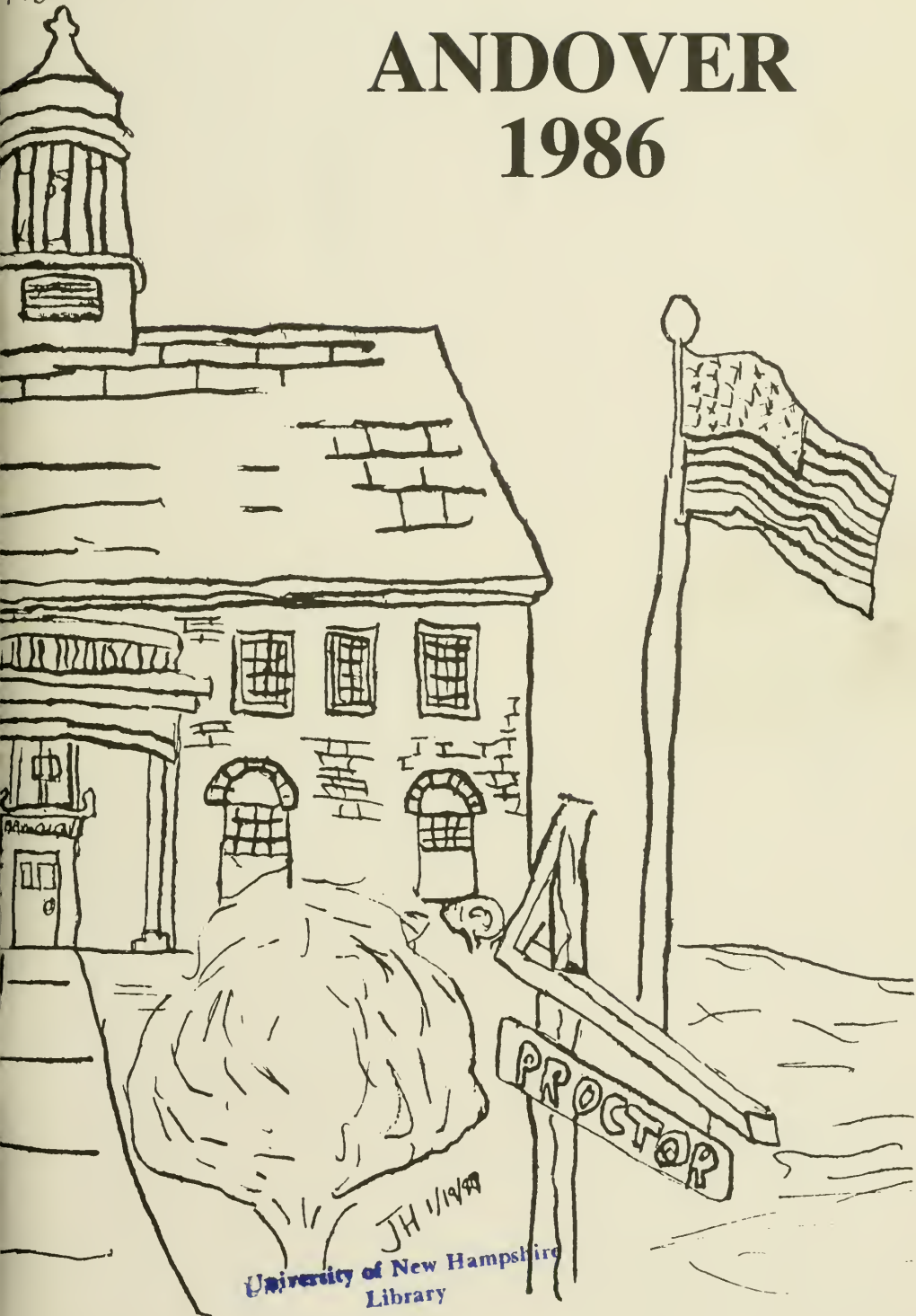


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# ANDOVER 1986



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## TOWN OFFICERS

ELECTED AT BIENNIAL FALL ELECTION  
 Representative to the General Court  
 Elizabeth Bardsley  
 James Phelps

ELECTED AT MARCH TOWN MEETING  
 Moderator: William A. Bardsley '88

### SUPERVISORS OF CHECK LIST

Theodore E. Hall	Term Expires 1988
John W. Whitcomb	Term Expires 1990
Shirley E. Mitchell	Term Expires 1992

### SELECTMEN

George T. Upton, Chairman	Term Expires 1987
Dennis E. Fenton	Term Expires 1988
Stephen R. Wyeth	Term Expires 1989

### ADMINISTRATIVE ASSISTANT

Edward C. Becker

### TREASURER

Ann W. Clark	Term Expires 1987
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### TOWN CLERK & TAX COLLECTOR

Lorraine Locke	Term Expires 1987
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### DEPUTY TOWN CLERK & TAX COLLECTOR

Sharon E. Mickle (Appointed)

### AUDITORS

Appointed by Selectmen  
 Carri, Plodzik & Sanderson

### ROAD AGENT

Mark E. Thompson	Term Expires 1988
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### CIVIL DEFENSE DIRECTOR

Appointed by Selectmen  
 A. Richard Bellefeuille

### LIBRARY TRUSTEES

Suzanne Whitbeck	Term Expires 1987
Ellen Pine	Term Expires 1987
Alice Perry	Term Expires 1988
Gail Higgins, Appointed	Term Expires 1987
Linda Doherty, Chairman	Term Expires 1989
Sandra Graves	Term Expires 1989

## TRUSTEES OF TRUST FUNDS

Paula Wyeth	Term Expires 1987
Linda Perry	Term Expires 1988
Susan Currier	Term Expires 1989

## PLANNING BOARD

William Hoffman, Chairman	Term Expires 1987
Harold Mitchell	Term Expires 1987
William Bardsley, Secretary	Term Expires 1988
William Morey	Term Expires 1988
Paul Goneau	Term Expires 1989
Fenwick Loomer	Term Expires 1989
Stephen R. Wyeth	Term Expires 1989
Gretchen Colburn	Alternate

OVERSEER OF THE POOR  
Board of Selectmen

BUILDING INSPECTOR  
Appointed by Selectmen  
Donald C. Hazen  
Rene Lefebvre, Deputy

## POLICE DEPARTMENT

Chester Champney, Chief	Paul Barton
Donald Fortune, Dog Officer	

BOARD OF HEALTH  
Board of Selectmen

FOREST FIRE WARDENS  
Appointed by State Forester  
Robert Meier

## Deputy Wardens

Rene Lefebvre	Charles Severance
Gary Currier	Mark Thompson
Henry Powers, Jr.	Jack Williams
Brian Shaw	

CONSERVATION COMMISSION  
Appointed by Selectmen

Tina Cotton	Term Expires 1987
James Goody	Term Expires 1987
Barbara Upton	Term Expires 1987
Bruce Begin	Term Expires 1988
Sandra Graves	Term Expires 1988
Elizabeth Bardsley	Term Expires 1989
Gerald Hersey, Chairman	Term Expires 1989

## BUDGET COMMITTEE

Scott Robart	Term Expires 1987
Howard Wilson, Jr., Chairman	Term Expires 1987
Roger Godwin	Term Expires 1988
Paul Goneau	Term Expires 1988
Bruce Begin	Term Expires 1989
Alan Doherty	Term Expires 1989

## Ex Officio Members

Dennis Fenton	Selectman
Richard Pine	School Board
John Whitcomb	Andover Fire District
Mark Thompson	East Andover Fire Precinct
Howard George	Andover Village District

## ZONING BOARD OF ADJUSTMENT

Henry Powers, Jr.	Term Expires 1987
Brenda Rose	Term Expires 1987
Richard Klepper	Term Expires 1988
Paul Currier, Chairman	Term Expires 1989
David Virtue	Term Expires 1989
John Cotton	Alternate
Sandra Graves	Alternate
Ruth Sleeper	Alternate

RECREATION COMMITTEE  
Appointed by Selectmen

Linda Doherty	Term Expires 1987
Kevin Johnson	Term Expires 1987
Kathy McNeil	Term Expires 1988
Sharon Mickle	Term Expires 1989

**WARRANT**  
**TOWN OF ANDOVER 1987**  
**State of New Hampshire**

The Polls for election of officials by ballot will be open from 1:00 PM to 9:00 PM. Business Meeting will start at 7:30 PM.

To the inhabitants of the Town of Andover in the County of Merrimack and State of New Hampshire qualified to vote in Town Affairs:

You are hereby notified to meet in the Andover Elementary School Gymnasium in Andover on Tuesday, March 10, 1987, at 1:00 PM to act upon Ballot Questions and at 7:30 PM to act upon the following subjects:

ARTICLE 1: To choose necessary officers for the ensuing year.

ARTICLE 2: To see if the town will vote to change the payment of property taxes from once a year to twice a year, at six month intervals. (By Petition)

ARTICLE 3: To see if the town will vote to appoint the Selectmen as the Franchising Authority with power to grant, renew, amend, or rescind for cause, franchises for the installation and operation of cable television systems in accordance with the provisions of RSA 53-C within the Town of Andover. (By Petition)

ARTICLE 4: To see if the Town will vote, under the authority of RSA 673:4 and 673:5, to create a Historic District Commission, to consist of five members, to be appointed by the Board of Selectmen. One of said commission members shall be a Selectman and one may be a Planning Board Member. Historic District Commission Members shall have a demonstrated interest in preserving the historic character and resources of Andover. The Historic District Commission shall have all powers and duties established by RSA 674:46-a and shall collect information and views from all interested Townspeople regarding the possibility of establishing one or more historic districts within the Town of Andover. Furthermore the proposed Commission shall prepare the content of a Historic District Ordinance for future Town Meeting consideration. (By Petition)

ARTICLE 5: To see if the town will vote to authorize the Selectmen to elevate the position of police chief to full-time, at an annual salary range, including benefits, from \$23,000 to \$27,000; and support the position with a town owned police cruiser, at an estimated cost of \$13,000; and a suitable furnished office, at an estimated annual cost of \$1,500.

ARTICLE 6: To see if the town will vote to appropriate \$1,507 to join the Lakes Region Planning Commission; and \$10,000 to hire a consultant to assist the Planning Board in updating the Master Plan and Capital Improvement Program, and make suitable recommendations to the town for managing future growth.

ARTICLE 7: To see if the town will vote to authorize the Selectmen to borrow \$25,000 to pay the town's share of the costs of the first phase of closing the landfill. (By Ballot)

ARTICLE 8: To see if the town will vote to raise and appropriate \$2,250 to evaluate Andover's wetlands. (Requested by the Conservation Commission)

ARTICLE 9: To see if the town will vote to reclassify Class 6 road from the end of Mountain Road west 250 feet more or less into Gerald Hallbauer property to Class 5. Subject to upgrading road to Class 5 specifications at the expense of owner. (By Petition)

ARTICLE 10: To see if the town will vote to authorize the Selectmen to make application for, to accept and to expend on behalf of the town any and all advances, grants or other funds, gifts or contributions, which may now or hereafter be forthcoming from the United States of America, the State of New Hampshire, any federal or state agency, or any private gift or contribution in accordance with RSA 31:95-b.

ARTICLE 11: To see if the town will vote to authorize the Board of Selectmen and Treasurer to borrow money in anticipation of taxes.

ARTICLE 12: To see if the town will vote to accept the budget as presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the budget.

ARTICLE 13: To see if the town will vote to name the town park and beach area on Highland Lake Ralph Chaffee Park and White Sands Beach, respectively, as a commemoration of Ralph Chaffee, former selectman, historian, and devoted past citizen of Andover.

ARTICLE 14: To see if the town will vote to instruct the town's representatives to the General Court to take all necessary measures to insure that no low level radioactive waste from the Seabrook nuclear plant shall be stored or disposed of within this Town of Andover unless and until the proposed site of the proposed storage or disposal has been approved by the voters of the town at the annual Town Meeting by written ballot. (By Petition)

ARTICLE 15: To transact any other business that may legally come before this meeting.

Given under our hands and seals this the 2nd day of February, 1987.

A true copy, attest.

ANDOVER BOARD OF SELECTMEN  
George T. Upton, Chairman  
Dennis E. Fenton  
Stephen R. Wyeth



**PROPOSED BUDGET 1987**

Purposes of Appropriation (RSA 31:4)	Actual Appropriations 1986	Actual Expenditures 1986	Selectmen's Budget 1987	Budget Committee's Recommended
<b>General Government:</b>				
Town Officers' Salaries	\$ 13,950.00	\$ 13,680.00	\$ 13,950.00	\$ 13,950.00
Town Officers' Expenses	35,181.00	34,860.11	48,539.00	48,539.00
Election & Registration Expenses	1,500.00	1,552.51	600.00	600.00
Cemeteries	4,000.00	2,983.77	3,500.00	3,500.00
General Government Buildings	12,070.00	13,399.53	8,570.00	8,570.00
Tax Map	550.00	516.20	550.00	550.00
Planning and Zoning	1,000.00	2,759.88	13,907.00	13,907.00
Legal Expenses	4,000.00	5,828.37	4,000.00	4,000.00
Solid Waste Committee	100.00			
Engineering	50.00			
<b>Public Safety:</b>				
Police Department	8,500.00	4,567.49	33,175.00	33,175.00
Forest Fires	1,600.00	2,360.74	800.00	800.00
<b>Highways, Streets &amp; Bridges:</b>				
Town Maintenance	82,000.00	80,601.25	82,000.00	82,000.00
General Highway Department Expenses	15,000.00	20,555.40	15,000.00	15,000.00
Street Lighting	5,000.00	4,360.56	5,000.00	5,000.00
Bridges	6,000.00	1,801.70	6,000.00	6,000.00
<b>Sanitation:</b>				
Solid Waste Disposal	40,337.00	40,325.10	40,512.00	40,512.00

<b>Health:</b>					
Health Department	3,700.00	3,677.70	3,700.00	3,700.00	3,700.00
Animal Control	1,000.00	360.40	400.00	400.00	400.00
<b>Welfare:</b>					
General Assistance	1,000.00	2,774.71	1,000.00	1,000.00	1,000.00
Juvenile Expense			3,602.00	3,602.00	3,602.00
Community Action Program	1,017.00	1,017.00	1,098.00	1,098.00	1,098.00
<b>Culture and Recreation:</b>					
Library	7,200.00	7,200.00	8,000.00	8,000.00	8,000.00
Parks and Recreation	3,325.00	3,743.62	3,625.00	3,625.00	3,625.00
Patriotic Purposes	250.00	122.00	200.00	200.00	200.00
Conservation Commission	175.00	189.00	200.00	200.00	200.00
<b>Debt Service:</b>					
Principal of Long-Term Bonds & Notes	6,000.00	6,450.00	16,000.00	16,000.00	16,000.00
Interest Expense—Long-Term Bonds & Notes	450.00		4,388.00	4,388.00	4,388.00
Interest Expense—Tax Anticipation Notes	15,000.00	14,239.57	15,000.00	15,000.00	15,000.00
<b>Capital Outlay:</b>					
Landfill Closing			25,000.00	25,000.00	25,000.00
<b>Miscellaneous:</b>					
FICA, Retirement & Pension Contributions	3,500.00	3,298.46	4,200.00	4,200.00	4,200.00
Insurance	11,900.00	10,169.31	19,000.00	19,000.00	19,000.00
Unemployment Compensation	500.00	243.47	500.00	500.00	500.00
<b>TOTAL APPROPRIATIONS</b>	\$285,855.00	\$283,638.50	\$382,016.00	\$382,016.00	\$382,016.00
Less: Amount of Estimated Revenues, Exclusive of Taxes (Line 133)					\$322,000.00
Amount of Taxes to be Raised (Exclusive of School and County Taxes)					\$ 60,016.00

Sources of Revenue

Taxes:

	Estimated Revenues 1986	Actual Revenues 1986	Selectmen's Budget 1987	Estimated Revenues 1987
Resident Taxes	\$ 11,000.00	\$ 11,900.00	\$ 11,500.00	\$ 11,500.00
Yield Taxes	10,000.00	16,101.00	12,000.00	12,000.00
Interest and Penalties on Taxes	15,000.00	20,728.00	13,000.00	13,000.00

Intergovernmental Revenues — State:

Shared Revenue — Block Grant	19,000.00	19,641.00	20,000.00	20,000.00
Highway Block Grant	41,480.00	41,480.00	47,300.00	47,300.00
Reimb. a/c State-Fed. Forest Land	150.00	183.00	200.00	200.00
Forest Fire Reimbursements	300.00	889.00	300.00	300.00
Railroad		51.00	50.00	50.00

Licenses and Permits:

Motor Vehicle Permits Fees	80,000.00	106,077.00	105,000.00	105,000.00
Dog Licenses	1,000.00	748.00	800.00	800.00
Business Licenses, Permits and Filing Fees	900.00	3,284.00	900.00	900.00

Charges for Services:

Income from Departments	2,000.00	5,429.00	5,000.00	5,000.00
Rent of Town Property	400.00	366.00	400.00	400.00

Miscellaneous Revenues:

Interest on Deposits	15,000.00	25,637.00	25,000.00	25,000.00
Sale of Town Property	1,500.00	250.00	500.00	500.00
Reimbursement for Administrative Assistant	8,200.00	8,301.00	9,050.00	9,050.00
Other Income	100.00	1,432.00	6,500.00	6,500.00
Cemetery Trust Funds	3,000.00	2,204.00	2,000.00	2,000.00

**Other Financing sources:**  
 Proceeds of Bonds and Long-Term Notes  
 Withdrawal from Capital Reserve  
 Revenue Sharing Fund  
 Fund Balance  
**TOTAL REVENUES AND CREDITS**

	12,000.00	9,317.00	25,000.00	25,000.00
	<u>20,000.00</u>	<u>37,500.00</u>	<u>37,500.00</u>	<u>37,500.00</u>
	\$241,030.00	\$311,518.00	\$322,000.00	\$322,000.00

## SELECTMEN'S REPORT

The Town of Andover is indeed indebted to the women of the Andover Lioness Club for their prizewinning project for the beautification of the grounds surrounding the town office building. Working to a plan provided by landscape architect Bill Hoffman, Helen Cuyjet led a group consisting of Gisella Darling, Bea Bigelow, Marge Leber, and Thelma Frame in activities ranging from the raising of funds and finding volunteer help and expertise, to spreading lime, and planting grass, flowers and bushes. The greatly improved appearance of the grounds has won a firstplace prize for the Lionesses in a national contest to be publicized in March. The activity was capped in December by decorating a fir tree near the highway with colored lights in celebration of the holiday season. On behalf of the town, the Selectmen wish to thank the Lionesses for making this project possible, and also the many others who contributed time and money which were vital to the success of the project.

In keeping with the above and the many other projects which have improved the appearance of Andover in recent months, the town office building received a fresh coat of paint, and work was started on the new front steps and railings. Unfortunately, the granite facing for the steps did not arrive before the cold weather, and installation will have to await the return of warmer conditions. This year, we plan to install a wheelchair ramp extending southward to the new south parking lot from a new doorway on the south side of the entranceway.

During the past year, the town acquired the land northwest of the intersection of Routes 4 and 11 which was proposed at town meeting in 1985 as the most appropriate site in Andover for a transfer station for collection and transport of waste to the Penacook incinerator. The Town has hired the firm of Kimball Chase to design the station, and assist in obtaining the necessary operating permits from the state. We plan to start construction this summer. Costs for utilizing the Penacook facility are still in the range forecast at town meeting, and are less than half of the costs currently being charged by landfills expected to be operating at that time. Meanwhile, we have a signed contract with Mr. McLeod extending Andover's use of the existing landfill until mid-1988, as per the provisions outlined at town meeting in 1986. A provision of this contract stipulates that the town will share equally the first \$50,000 of the costs incurred by Mr. McLeod in the initial phases of the closing of the landfill. We plan to capitalize our share (\$25,000) this year, with a payback of the loan over two years, starting in 1988. At this point, we have paid approximately \$11,000 as our share of the costs of engineering and monitoring wells, and we remain cautiously optimistic as to the total cost of closing the landfill.

Two bridges received much needed repair and a stretch of Plains Road constricted by a narrow culvert was reconstructed, all in this past year. Early in 1986, the Road Agent replaced the deck and railings on the bridge by the Bradley Lake dam. Much of the wood was provided by the logger who had been cutting to the west of the lake for approximately two years and using Bradley Lake Road for egress. In mid-1986, the B & M finally replaced the deck and railings on the Lawrence Street railroad

bridge. An excellent job was done, and now, by order of the state Public Utilities Commission, the town is responsible for future maintenance of the bridge. With this in mind, the town placed a thin coating of asphalt on the deck to protect the wood from gouging caused by snow plows.

Solving the town's police protection needs has occupied a great deal of our attention this year. Our current police chief, Chester Shampney, wishes to retire, but has graciously agreed to continue until a replacement is found. All attempts to find a new suitably qualified part-time police chief have met with failure. Meanwhile, through resignations, our part-time force has dwindled down to two men (the chief and one other), who are generally unavailable during the day because of other work. Not only have we been unable to find a suitable part-time police chief, we now believe that it is unlikely that the future needs of Andover can be met on any part-time basis. With the increasing complexity of police work, and the growing liability exposure to the town that comes from any failure of the police to follow the latest police standards, and the growing number of significant complaints requiring police attention that results from growth in the area, we believe that probably the only viable solution is to hire a full-time police chief who is adequately trained, who has the time to stay abreast of professional requirements, and pursues his police work as his full-time career. To attract a suitably qualified person to Andover, we must provide an adequate salary and fringe benefits, office space, and a dedicated police car. In addition, he would need the backup of one to two part-time police officers. We estimate that the cost for police protection would increase from \$8,500/year today to \$35,000/year with a full-time police chief. Reluctantly, we believe that it is time for Andover to move to a full-time police chief and we have so proposed in our budget for the 1987 town meeting.

The property tax records for Andover are presently handled by Data East of South Weare. This includes storage of all property tax data, computation of taxes, printing of tax data for use by the tax collector, printing of property records with assessments for the use of the selectmen's office, and the printing of property and resident tax bills. There are approximately 1,300 pieces of property for which records must be kept today, compared with 1,130 pieces in 1980. In addition, over 250 of these individual records change every year because of change in ownership or owner's address, subdivisions, new or modified buildings which change assessments, appealed assessments, and correction of mistakes made in previous years. Each of these changes is made by hand to a copy of the tax records in the selectmen's office, sent to South Weare where the changes are hand fed into the computer by Data East employees, a new printout of the corrected record is obtained from the computer and sent back to Andover for proofreading, and any new errors found are sent back through the process again, time permitting. In addition, the tax collector has a major book-keeping task in which all tax payment entries, the status of all accounts, and the reconciling of cash received at the end of the day is accomplished manually. Identification of delinquent taxpayers, the amount of tax plus interest owed, sometimes going back a number of years, again is all handled manually or by desk calculator at best. As Andover continues to grow, these tasks are going to become more and more burdensome. The development of



the desk top computer, or PC (Personal Computer), over the last ten years now provides an economical and much more efficient means of handling the kinds of office work described above. Such computers and the software which enables them to perform automatically most of the tasks now done manually by the tax collector or which eliminates the necessity for multiple handling of data out of the selectmen's office are now commonplace in larger New Hampshire towns. As many as a half dozen companies provide such systems in the New England area, several of which are adapted to the peculiar needs of New Hampshire towns. We believe we can acquire an excellent system, which is in use today in 31 other towns, for approximately \$8,000. At this price, we believe it is economically sensible and timely for Andover to handle its property taxes entirely within house, and we are recommending that the town acquire such a system this year.

The New Hampshire Municipal Association, at the urging of many towns, is offering a comprehensive insurance program broader in coverage than we now have, and more flexible in that liability coverage can be extended to independent organizations at reasonable cost, such as the Rescue Squad and 4th of July Committee, all for the same or less cost than we are paying now. One policy will provide the basic insurance needs of the town and all the precincts. After receiving a favorable endorsement from the precincts and the interested independent organizations, the selectmen have enrolled in the program as of January 1. The initial budget request is for premiums covering a year and a half, in order to move the renewal date to July 1, which is the start of the fiscal year for the program. Although the town will pay the premiums, each organization whose insurance is replaced by this program will reimburse the town a proportionate amount.

This past year has seen a marked rise in activity in areas that forecast an unusual increase in the population of the town, such as property subdivision, the number of building permits issued for new home construction, and the growth in registered voters. These trends forecast the possibility of a major growth in population in the immediate future, for which the town may not be prepared. The most serious impact could be on the grade school, which would require a major addition, although other services could be impacted as well. In most rapid growth situations experienced by other towns, the tax base does not grow in the same proportion as the population, so that the increase in services required comes at greatly increased expense to the tax payer. During this coming year the Planning Board, with the help of a consultant, will study these trends in greater detail, and re-examine the Master Plan, update the Capital Improvement program, and recommend a course of action for the town to consider at some future date. The selectmen support this plan as a timely and appropriate response to the indications of unusual growth in Andover.

In order that the Planning Board have access to regional planning organization files containing similar work performed by other towns in responding to their own growth problems, the Board proposes to join the Lakes Region Planning Commission this year at a cost of \$1,507. In addition, to assist the Planning Board in pulling together an appropriate plan of action in the coming year, the Board proposes to hire a consultant at a cost of \$10,000. While these costs may seem high, they are substantially less than

some other towns have recently paid to obtain similar results. This is possible because Andover already has a significant part of the needed data in hand.

In summary, this year's proposed budget is strained by several large one time expenditures such as initial costs for closing the landfill, the proposed computer, extraordinary Planning Board costs, and an extra six months insurance premium; and in addition, the ongoing increased annual expense of a full time police chief. Because of gradual growth in income and tax base over recent years these items can be absorbed with a tax rate estimated to be approximately \$1.75/\$1,000. Our nominal objective over the years has been a tax rate of \$1.50. However, relatively small variations in either income or appropriations result in a large percentage effect on the nominal \$40-50,000 to be raised by taxes that corresponds to a tax rate of \$1.50. For example, in 1985, an unexpected increase in income from auto registrations and surplus from the previous year reduced the amount of the appropriation to be raised by taxes to only \$14,532, and a tax rate of \$0.54. While the proposed appropriations for this year result in a tax rate much higher than last year's, this rate is still less than the actual rate of \$1.80 for 1982, for a budget only 60% as large. Because this still represents a significant increase over our nominal objective of \$1.50, we have chosen to defer several items until next year. The road agent requested \$12,000 additional for road improvements for 1987 which we have postponed, and instead we propose to carryout an inventory of the roads this year in order to better prioritize such road improvement funds in the future. The Conservation Commission has requested \$2,250 in 1987 to begin the process of evaluating the wetlands in Andover. While the selectmen support this initiative, we do not believe its timing is critical to 1987, and would suggest that were the town to make any additional funds available, these should be provided to augment the funds requested by the Planning Board for a consultant, to add insurance that this task is expertly performed.

By petitioned warrant article the town is being asked again to consider semiannual taxation. Andover's recent experience is that by borrowing money early in the year and investing this money until needed, the interest income substantially exceeds the cost of borrowing, and represents an important source of income to the town. Therefore the selectmen recommend that we continue with annual tax billing for the time being until such time that interest rates available to the town no longer provide this advantage.

In recent years the selectmen have followed a policy of reclassifying Class VI roads to Class V roads, as permitted by law, when an abutting land owner was willing to upgrade the road to town standards at his own expense. Recently, inquiries regarding private upgrading of roads have increased in number sufficiently to raise the issue as to whether this policy is any longer prudent. If all requests were granted, it would increase the road mileage to be maintained by the town substantially, and could open the town to scattered development difficult to service. We believe the Planning Board must take an active role in judging when such road development is appropriate, and ultimately that town meeting should have the final say on the reclassifying of Class VI roads. Henceforth, it will be the policy of the selectmen that roads can



be reclassified from Class VI to Class V only by vote of a town meeting, regardless of who bears the cost of the necessary upgrading.

The search for appropriate office space for a full-time police chief has revealed that the town office building has little flexibility for absorbing growth in the number of town administrative personnel. The town office building could not be practically modified for additional office space for the chief, so for the time being we propose to rent space for this purpose. However, should the positions of tax collector and town clerk be held by separate persons, the space problem would become critical. Therefore, the town needs to start serious planning for the not too distant day when the current utilization of the town office building will no longer be sufficient for town needs.

In 1982, the town meeting requested the selectmen to identify a suitable means of commemorating the memory of Ralph Chaffee for his many contributions and long service to the town of Andover. The selectmen wish to propose to the town that the park area at the town beach on Highland Lake be given the name Chaffee Park, and that a suitable plaque be installed on the grounds for this purpose. Concurrently, it is proposed that the beach area itself be named White Sands Beach. Mr. Chaffee devoted a great deal of time to the development of the park and beach area for the benefit of the town, and naming the area after him would seem to be a very appropriate way to remind future residents of this man's love for his town. Mrs. Chaffee concurs with this recommendation. We ask the town to endorse this proposal by vote at town meeting.

## 1986 TOWN CLERK'S REPORT

Motor Vehicle Registrations	\$106,087.00
Dog Licenses	868.50
Penalties	73.00
Landfill and Beach Permits	415.00
Vital Statistics	100.00
UCC and IRS Liens	408.00
Town Histories	50.00
Miscellaneous	<u>10.69</u>
Total	\$108,012.19
Fees Retained	<u>(169.00)</u>
Total Remittances to Treasurer	\$107,843.19

## SUMMARY INVENTORY

Land	\$10,883,900.00
Buildings	27,064,250.00
Utilities	1,660,300.00
Mobile Homes	597,550.00
School Exemptions	(150,000.00)
Elderly Exemptions	<u>(323,000.00)</u>
Net Valuation	\$39,733,000.00
Number of War Service Credits:	166

## TAX RATE APPROVAL LETTER

Taxes Committed to Collector:	
Town Property Taxes Assessed	\$938,891.00
Precinct Taxes Assessed	<u>39,428.00</u>
Total Gross Property Taxes	\$978,319.00
Less: Est. War Service Tax Credits	<u>10,250.00</u>
Net Property Tax Commitment	\$968,069.00
Net School Appropriations	840,856.00
County Tax Assessment	105,804.00
Net Precinct Appropriation (1)	<u>39,317.00</u>
Tax Rate -- Town	\$23.63

## TAX RATE

Municipal	\$ .54
County	2.60
School	<u>20.49</u>
Tax Rate (per \$1,000.00)	\$23.63
Andover Fire District #1	.77
East Andover Fire Precinct	1.21

**TAX COLLECTOR'S REPORT**  
**Fiscal Year Ended December 31, 1986**

	1986	1985	Prior
	- DR -	1985	1985
Uncollected Taxes--Beginning Fiscal Year:			
Property Taxes		\$186,027.45	\$ 510.95
Resident Taxes		2,330.00	1,890.00
Land Use Change Taxes		3,300.00	
Yield Taxes		314.00	1,825.59
Taxes Committed to Collector:			
Property Taxes	\$968,507.57		
Resident Taxes	11,200.00		
Yield Taxes	16,101.03		
Added Taxes:			
Resident Taxes	690.00		
Collected for Manchester	10.00		
Overpayments:			
a/c Property Taxes	77.84	97.04	
Interest Collected on Delinquent Property Taxes:	166.13	5,895.89	
Costs	18.20	710.90	
Penalties Collected on Resident Taxes:	29.00		7.00
<b>TOTAL DEBITS</b>	<u>\$996,799.77</u>	<u>\$198,675.28</u>	<u>\$4,233.54</u>
	- CR -		
Remittances to Treasurer During Fiscal Year:			
Property Taxes	\$772,984.68	\$188,226.18	\$ 510.95
Resident Taxes	9,210.00	1,100.00	70.00
Yield Taxes	14,631.75		
Interest Collected During Year	166.13	3,575.36	7.00
Penalties on Resident Taxes	29.00	97.00	
Costs	18.20	710.90	
		1,319.20	

Discounts Allowed:			
Abatements Made During Year:			
Property Taxes	221.40	1,253.16	1,760.00
Resident Taxes		950.00	
Yield Taxes		484.41	
Uncollected Taxes--End of Fiscal Year:			
(As per Collector's List)			
Property Taxes	195,291.49	390.00	60.00
Resident Taxes	2,690.00	314.00	1,825.59
Yield Taxes	1,257.83		
TOTAL CREDITS	<u>\$996,500.48</u>	<u>\$198,420.21</u>	<u>\$4,233.54</u>

**SUMMARY OF TAX SALES ACCOUNTS**  
**Fiscal Year Ended December 31, 1986**

	1986	Tax Sales on Account of Levies Of		Previous
		1985	1984	Years
				<u>          </u>
Balance of Unredeemed Taxes -				
Beginning Fiscal Year				\$ 9,663.52
Taxes Sold to Town During Current			\$31,894.32	
Fiscal Year		\$53,150.99		
Subsequent Taxes Paid	\$1,010.40			
Interest & Costs Collected After Sale	<u>18.20</u>	<u>3,831.34</u>	<u>5,185.91</u>	<u>3,008.32</u>
TOTAL DEBITS	<u>\$1,028.60</u>	<u>\$56,982.33</u>	<u>\$37,080.23</u>	<u>\$12,671.84</u>
			- DR -	
Remittances to Treasurer During Year:				
Redemptions		\$28,100.07	\$24,684.72	\$ 8,031.17
Interest & Costs After Sale	\$ 18.20	<u>3,831.34</u>	<u>5,185.91</u>	<u>3,008.32</u>
Abatements During Year			391.65	
Deeded to Town During Year		25,050.92	6,817.95	1,632.35
Unredeemed Taxes - End of Fiscal Year	<u>1,010.40</u>			
Unredeemed Subsequent Taxes				
TOTAL CREDITS	<u>\$1,028.60</u>	<u>\$56,982.33</u>	<u>\$37,080.23</u>	<u>\$12,671.84</u>
			- CR -	

**REPORT OF TOWN TREASURER**  
**Year Ending December 31, 1986**

Cash on hand January 1, 1986	\$ 308,821.12
Received during year	1,787,874.49
Total Receipts	2,096,695.61
Less Selectmen's orders paid	1,811,856.12
Balance on hand December 31, 1986	284,839.49

In Escrow:

Revenue Sharing	146.50
Passbook	2,000.00

Breakdown of Receipts:

Selectmen	123,500.53
Tax Collector	1,068,300.68
Town Clerk	107,843.19
Building Inspector	2,315.00
Revenue Sharing	20,170.51
Interest on accounts	25,744.58
Loan Proceeds in anticipation of taxes	440,000.00
Total	\$1,787,874.49

These figures are correct to the best of my knowledge.

Respectfully submitted,  
 Ann W. Clark, Treasurer

**REPORT OF THE TRUSTEES OF TRUST FUNDS**  
**December 31, 1986**

Cemetery Funds	1/1/86 Principal & Interest	1986 Additions	1986 Interest	1986 Withdrawals	12/31/86 Principal & Interest
Individual Trusts					
Proctor Cemetery	\$ 36,974.81	\$ 0.00	\$4,179.57	\$ 546.05	\$ 40,608.33
Operating Fund	2,332.79	75.00	167.95	1,138.87	1,436.87
Perpetual Care	7,490.00	500.00	518.98	518.98	7,990.00
Since 1976 Fund	\$ 46,797.60	\$ 575.00	\$4,866.50	\$2,203.90	\$ 50,035.20
Total Cemetery Funds					
	\$ 2,400.00	\$ 0.00	\$ 237.40	\$ 237.40	\$ 2,400.00
<u>Library Funds</u>					
	\$ 38,330.38	\$ 0.00	\$3,823.38	\$ 0.00	\$ 42,153.76
Equipment	2,937.57	3,941.13	383.90	0.00	7,262.60
Fire District #1	54,859.91	1,277.63	4,388.00	0.00	60,525.54
Village District	6,000.00	6,000.00	264.85	0.00	12,264.85
Fire District #2	\$102,127.86	\$11,218.76	\$8,860.13	\$ 0.00	\$122,206.75
Total Capital Reserve					

The restrictions on the cemetery funds required the Town to pay for \$780 of cemetery care (\$835 in 1985), yet the funds earn more than enough to pay for 100% of the annual cemetery care costs. Once again, the Trustees recommend that the Town pursue the lifting of these restrictions through legal channels.

We certify that the statement of receipts and disbursements as shown is complete and correct to the best of our knowledge and belief.

Respectfully submitted,  
 Paula K. Wyeth  
 Susan Currier  
 Linda K. Perry

## 1986 PLANNING BOARD REPORT

At the start of 1986, the Planning Board approved the site plan for the English House Bed & Breakfast in Andover, and at a December meeting it approved the site plan for conversion of the old town hall into a professional office building. These two projects continue the visible revitalization of Andover Center that has taken place in recent years, and we commend the developers for these contributions to the improvement of the village.

In between the above two actions, the Planning Board was literally overwhelmed with activity. Fourteen subdivisions were approved creating 23 new lots. At year's end, action was pending on seven other subdivision proposals for which applications or preliminary information had been received. One of the latter, asking for nine lots, was withdrawn in January, but the other six if approved as presented would create about 18 more new lots. Discussions were held with five other prospective subdividers who had not submitted plans by the end of the year.

Four annexations and two other site plans in addition to those described above were approved during 1986.

Under the provisions of the zoning ordinance, the Planning Board is required to make a recommendation on each special exception application to the Zoning Board as to (1) the appropriateness of the site for the proposed activity and (2) the adequacy of water supply and sewage disposal if these are required. Favorable recommendations were made on 11 such applications, negative on three, and action was pending on three more at year's end.

We believe this unprecedented volume of activity reflects the growth pressures on lower New Hampshire beginning to spread into Andover in a significant way. Planning Board members do not view this as a spurt or aberration in the steady but slow growth pattern of recent years. Rather we suspect it is just the tip of the iceberg. Economic conditions may create variations in the pattern in the years ahead, but the growth curve appears to be making a permanent upward bend at this time.

Seeing the original land subdivision control regulations as providing no real control over the quality or extent of subdivision within the Town, the Planning Board, after two public hearings, adopted on December 16 a comprehensive revision of the subdivision regulations. The new regulations establish many standards for development, applicable particularly to flood plains, wetlands, surface and groundwater protection, road standards, preservation of noteworthy natural landscape features, and premature development as it may relate to the Town's ability to finance municipal services and schools.

The Planning Board's intent in adopting the new regulations was to establish adequate land use management in an attempt to insure: (1) that the opinions expressed by Andover residents and reflected in the master plan may be implemented, (2) that Andover will not be radically changed by large future developments, (3) that school facilities can accommodate the increasing enrollment, and (4) that impact on property taxes be kept to a minimum. If we find that unreasonable problems are created for landowners, the regulations can be amended by the Planning Board, provided that health, safety and the general welfare are maintained.



The Planning Board also has the authority to adopt excavation regulations. We did draft a proposal and conducted a well-attended hearing on this in April. A second draft was prepared adopting many suggestions made at the hearing, but the heavy volume of other business interfered with proper consideration of this draft and the scheduling of another hearing. Meanwhile, however, we began requiring that application be made for new excavations, this under the provisions of N.H. RSA 155-E which requires the Planning Board to assume this responsibility. Three permits were issued under this procedure.

Following up on the above, the Planning Board joined with the Conservation Commission to address a letter to local contractors attempting to describe all circumstances under which town or state permits are required for construction activity, a situation we recognized as confusing. This letter proved unusual enough to elicit favorable comment from the Commissioner of the N.H. Department of Environmental Services and be publicized by the state association of conservation commissions.

Finally, as the year wound down and subdivision activity remained high, we opened discussion with two officials and other boards to express concerns about the risks of unmanaged growth. We believe that, in addition to the subdivision regulation revisions, we need updating of the master plan to better reflect the current status, feelings and goals of a town faced with significant growth prospects. A revised master plan then can serve as the legal and philosophic base for proposed amendments to the zoning ordinance.

At the end of the year, the Planning Board considered proposing a vote by the Town to limit new home building for a year. This idea was prompted by the possibility of overcrowding of the elementary school. After study of the situation, however, we concluded there was not now a convincing case to be made for a building limitation. Because state law permits a town this opportunity only one time for a one-year period, we believe it will be better to closely monitor home building and school population and call for the limitation vote if and when the numbers trigger a critical need. This way the limitation or moratorium could be utilized when the problem is most pressing.

We have requested a 1987 appropriation to fund the master plan revision and to cover membership in the Lakes Region Planning Commission. The latter can provide expertise to assist with the master plan project as well as other services to help us deal with planning and growth questions.

Some residents already have volunteered to participate on citizen committees that will work with us on master plan and zoning revision. We seek all the help and input from as many different viewpoints as we can find. Please contact Chairman Bill Hoffman or any other member of this board if you want (1) to talk about committee work or (2) simply tell us what you think.

Respectfully submitted,  
Andover Planning Board

**POLICE DEPARTMENT REPORT**  
**December 31, 1986**

Submitted herewith is the report of the Police Department for the year ending December 31, 1986.

The following is a list of activity breakdown.

	Calls
Patrol, Investigation	9
Assist	1
Burglaries & Alarms	22
Assist	5
Follow-up	11
Prowlers/Suspicious Persons	9
Assist	5
Vandalism	3
Assist	1
Disturbances	16
Assist	3
Follow-up	1
Miscellaneous Complaints	6
Assist State Police	5
Summons Issued	5
Subpoenaes Served	1
Warrants Served	1
Legal Papers Served	1
Court	1
Assist	2
Follow-up	1
Motor Vehicle Complaints	19
Assist	6
Follow-up	1
Motor Boat, Trail Bike, Snowmachine Complaints	3
Assist	1
Follow-up	1
Accidents	18
Assist	6
Follow-up	1
Assist Rescue Squad	1
Missing Persons	2
Assist	2
Public Assistance	11
Assist	1
Animal Complaints	28

Respectfully submitted,  
 Chester Shampney, Chief

## 1986 REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

Between July 1985 and June 1986, we experienced fewer fires than normal. The two leading causes of forest fires were again children and fires kindled without written permission of a Forest Fire Warden. Both causes are preventable, but only with your help.

Please help our town and state forest fire officials with forest fire prevention. Contact your Forest Fire Warden for more information.

Enforcement of a state timber harvest regulation is the responsibility of State Forestry officials. Our state has excellent timber harvest regulations; however, your assistance is needed.

If you know of a logging operation and suspect a state timber harvest law may be violated, call your Forest Fire Warden.

If you own forest land, you became responsible for the timber tax payment starting April 1, 1986. This is a change in the Timber Tax Law that will impact all forest landowners. Contact your Board of Selectmen for timber tax forms.

### 1986 FOREST FIRE STATISTICS

	<u>State</u>	<u>District</u>	<u>Town</u>
Number of Fires	840	27	3
Acres Burned	751	32.25	--
Cost of Suppression	\$275,956.00	\$7,897.00	\$160.00

## 1986 ANDOVER RESCUE SQUAD REPORT

The Andover Rescue Squad responded to 109 calls in 1986. They are as listed below:

- 64 Emergencies (including 9 motor vehicle accidents)
- 6 Emergency transfers (from hospital to hospital, group home to hospital, and hospital or nursing home to residence)
- 21 Non-emergency transfers
- 7 Standbys (fire and recreational events)
- 5 Drills and cancelled runs
- 6 Home assists

This past year we gained one new member, had three resignations and one member go on inactive status, bringing our total active membership to 21. Our members include four Registered Nurses, five Emergency Medical Technicians, eleven Advanced First Aid/First Responders, and one Associate Member. Our members are as follows:

Edward Becker	Carol Guptill	Gene Poulin
Jan Brennan	Gail Hill	Debi Sanborn
Charlotte Clark	Irene Jewett	Brian Shaw
John Cotton	Donna Kendrick	Linda Shaw
Tina Cotton	Kitty Kidder	David Virtue
Sue Currier	Rene Lefebvre	Ted Walker
Leslie Fenton	JoAnn Newcomb	Mary Weinert

During 1986 there has been greater interaction between Andover Rescue and District 1 and District 2 Fire Departments. Because of this involvement and to take advantage of the already existing membership through the fire departments, we too are going to go through Lakes Region Dispatch for our communication

needs. We feel that this step is one of many that is tying our town's emergency services closer, providing you with top quality emergency care, be it fire or medical.

Ever since we bought our ambulance with a 50 percent matching federal grant in 1973, we have been saving for a replacement. This year, at the request of the Leon Cangiano family, we opened an account specifically for the purchase of a new ambulance. At present the replacement cost for a vehicle similar to what we now have, but with four-wheel drive capability, would be between \$45,000 - \$60,000, with no known matching federal funds. However, this year the ambulance fund has grown substantially, mostly through memorial donations, so that we now have about \$21,000. In addition, the Andover Lions Club has pledged \$12,000 toward the ambulance from their fund raising efforts by the time of purchase in another two years or so. We are now adding all memorial donations to this fund. This year we received \$12,257. in memory of:

Rose D. Baer	Virginia Hutchinson
Ethel Brock	Merle Jeffrey
Leon M. Cangiano, Sr.	Benjamin LaPlante
Stannard Dunn	William McDonald
John Ellsworth	Guy Sleeper
Charles Fuda	George Winthrop Sands
Jack Godwin	Lee Swett
Myrtie C. Haley	Alan K. Thompson
Henry A. Heinlein	Christopher Upson
Robert Hutchinson's father	John E. Williams, Sr.

In addition, we received \$6,106 in regular donations from our annual appeals letter and contributions made to the ambulance fund that were not made as memorial gifts.

Expenditures during 1986 were as follows:

Ambulance - gas	\$ 199.69
maintenance, inspection	567.47
Insurance	645.00
Equipment and Medical Supplies - purchase and maintenance	674.76
Communications Equipment - purchase	783.50
Telephone - "hot line" and firehouse	548.91
Postage, Stationery, Phone Stickers, Record Forms	403.89
Training - courses, recertification	839.00
Miscellaneous	3.13
<b>Total</b>	<b>\$4,665.35</b>

Training expenditures include tuition for five members taking Emergency Medical Technician (EMT) courses at New London Hospital and revised CPR materials according to the 1986 guidelines. Expenditures for communications in 1986 reflect switching to Lakes Region Dispatch through the purchase of low band frequency reeds for members who already have fire pagers, enabling them to receive both fire and rescue alerts, additional portable radios, and several new pagers.

At this time we would like to thank all of you for your donations and words and letters of appreciation. We are very grateful for this tremendous support.

Respectfully submitted,  
Susan Currier, President  
Irene Jewett, Vice President  
Tina Cotton, Treasurer  
Leslie Fenton, Secretary  
John Cotton, Captain  
William Walker, Lieutenant

## 1986 BUILDING INSPECTOR'S REPORT

The following is a list of permits issued in 1986. Fees in the amount of \$2,080.00 were collected and remitted to the Treasurer.

New Dwellings	22
Replacement Dwellings	2
Garages	12
Barns, Sheds, Accessory Buildings	5
Additions or Renovations	35
Miscellaneous	<u>12</u>
Total Permits Issued	88

Respectfully submitted,  
Donald Hazen, Building Inspector  
Rene Lefebvre, Deputy

## 1986 RECREATION COMMITTEE REPORT

The Recreation Committee would like to sincerely thank all the people in our community who continue to provide so many valuable activities for the youth of Andover.

In 1986, the Andover Recreation Program offered tennis directed by Deedie Head. Twenty-two Andover children attended the ten lessons at Proctor. There were 8 beginners and 14 intermediates. At the completion of the lessons a tournament was held.

Brenda Godwin provided her capable coaching skills to softball. This past spring there was a need for two individual teams consisting of 7th/8th graders and 5th/6th graders.

The Red Cross Swimming Program at Highland Lake was a huge success due to the devotion of Shenny Goody and her two competent assistants. There were 130 children enrolled in the program, 97 of which were in the beginner's class which reflects the demand for services for young children.

The summer soccer clinic conducted by Tim Norris with the assistance of Proctor students was very well attended. The enthusiasm enabled the Recreation Committee to provide a 3rd/4th grade team and a 5th/6th grade team in the Merrimack Valley Youth Soccer League. The Recreation Committee also provided beginning soccer skills to the 2nd graders in a four week fall clinic.

Still going strong is the Bill Koch League under the direction of Tim Norris and devoted assistants. Andover children continue to enjoy the thrill of competitive ski jumping and cross country racing.

The Recreation Committee sees the need for adult fitness activities as there have been requests for such programs as basketball, volleyball and exercise classes.

Let us not forget our very special friends and contributors of Proctor Academy for the many services and facilities that enable our youth to develop.

Respectfully submitted,  
Andover Recreation Committee

**ANDOVER LIONS CLUB**  
**FOURTH OF JULY COMMITTEE TREASURER'S REPORT**  
 December 31, 1986

<u>INCOME</u>		<u>EXPENSES</u>	
Booster Ads	\$1,302.00	Sanitation Units	\$ 140.00
Pie Contest Sales	90.40	Parade	765.00
Pony Pull Lunch Cart	68.36	Prize Money	328.00
Flea Market	255.00	Music on the Green	160.00
East Andover Fire Department	33.40	Clean Up	25.00
Service Club	43.35	Advertising	158.00
Lionness	30.24	Field Games	17.23
Franklin Hospital Auxiliary	17.90	Ribbons	117.38
Raffle	275.00	Programs	210.30
Andover Congregational Church	154.00	Office Expense--Check Book	3.16
Andover Snowmobile Club	107.82	Photography	38.19
Andover Little League	148.28		
Blackwater Grange	9.35		
Andover Lions Club	<u>75.59</u>		
Sub-total Income	\$2,610.69	Total Expenses	\$1,962.26
Interest	<u>115.70</u>		
Total Income	\$2,726.39	Profit for 1986	\$ 764.13
Balance on Hand, December 31, 1986	\$4,062.72		



# KEARSARGE VISITING NURSE ASSOCIATION 1986 ANNUAL REPORT OF SERVICES



The Kearsarge Visiting Nurse Association provides medically necessary home health services to the residents of our 10 town catchment area. KVNA staff is available 24 hours per day, 7 days per week throughout the year. Our compassionate professional staff assist the patient and family with a wide variety of health care needs.

KVNA is proud of its tradition of excellence. We are your non-profit, state licensed, Medicare certified, home health care provider.

Your town appropriations serve as "insurance" that essential nursing and clinic services continue uninterrupted to those residents who are in need of care.

Below are the services provided to your town residents in 1986:

<u>HOME HEALTH CARE VISITS</u>	<u>NUMBER OF VISITS</u>
Skilled Nursing	758
Physical Therapy	171
Speech Therapy	63
Occupational Therapy	34
Medical Social Worker	6
Home Health Aide	572
Homemaker	342
 <u>MATERNAL CHILD HEALTH VISITS</u>	
Skilled Nursing	39
Homemaker	0
 <u>ADULT HEALTH CLINICS</u>	
Clinic Contacts	114
 <u>CHILD HEALTH CLINICS</u>	
Clinic Contacts	33

Your support and confidence in our organization makes it possible for KVNA to continue to provide cost effective home health care.

Robin Gallup, RN, BSN      Tanya Wilkie, RN, BSN  
Co-Director                      Co-Director

Your town representatives on KVNA Board of Directors are:

Janet Loomer                      Rosalie Ovenden  
Paula Wyeth

## 1986 ANNUAL REPORT OF THE LIBRARIES

Trustees have been concerned with physical maintenance at Bachelder Library repeatedly during 1986.

The draperies in the Molly Bachelder room were rejuvenated for us by Loretta Bates. The floor in the main room received fresh polyurethane at the hands of Roger Pellerin. The shrubbery was pruned by trustees in July. The roof and chimney were appraised by several contractors after stains began appearing inside. A gutter was installed along the front by Rich Pine.

None of this attention at Bachelder rang up large bills, but trustees are concerned and watchful as the Bachelder trust is decreasing due to universally lower interest rates.

Halfway through the year, trustees were saddened by the death of Stannard (Jim) Dunn, whose expert counsel and delightful sense of humor had been so generously shared at each monthly meeting for many years.

Gail Higgins was appointed by selectmen to fill Jim's term until elections in March 1987.

Town libraries will be open three additional hours each week beginning January 1988. Trustees will be looking into the most appropriate way to meet the new standards. Also on the agenda for the coming year is upgrading of the Andover Public Library's office space.

Patrons are encouraged to use either or both libraries for their reading and research needs. Please note that Large Print books are now available in normal book size, including juvenile titles.

Once again, we are grateful to townspeople and organizations for their generous support and gifts to the library system, as well as for their use of the facilities.

Ellen Pine, Chairman  
Linda Doherty  
Sandra Graves, Treasurer

Respectfully submitted,  
Gail Higgins  
Alice Perry  
Suzanne P. Whitbeck

## 1986 ANDOVER PUBLIC LIBRARY STATISTICS

### Circulation:

Adult Non-Fiction	1056
Adult Fiction	2367
Juvenile Books	3401
Magazines	963
Records	738
Total	<u>8525</u>
Central and Large Print	312
Total	<u>8837</u>

### New Acquisitions:

Adult Books	203
Juvenile Books	223
Magazines	25
Records	5
Total	<u>456</u>

Discards 80



## 1986 WILLIAM ADAMS BACHELDER LIBRARY STATISTICS

## Circulation:

Adult Books	1698
Juvenile Books	474
Magazines	<u>191</u>
Total	2363

## New Acquisitions:

Adult Books	112
Juvenile Books	57
Current Magazine Subscriptions	<u>14</u>
Total	183

### ANDOVER PUBLIC LIBRARY

#### Financial Statement and Budget

INCOME	BUDGET	RECEIPTS	PROPOSED
	1986	1986	BUDGET 1987
Cash on Hand	\$ 3,550.94	\$ 3,550.94	\$ 4,141.89
Town Appropriation	7,200.00	7,200.00	8,000.00
Trust Funds	180.00	143.77	180.00
Interest on N.O.W. Account	100.00	140.57	100.00
Aid from State Legislature		107.29	
Donations		200.00	
Payments		<u>45.22</u>	
Totals	<u>\$11,030.94</u>	<u>\$11,387.79</u>	<u>\$12,421.89</u>

EXPENDITURES	BUDGET	EXPENDI-	PROPOSED
	1986	TURES 1986	BUDGET 1987
Salaries:			
Librarian	\$ 2,802.84	\$ 2,802.84	\$ 3,088.80
School Assistant	262.40	237.80	288.00
Substitute	131.20	90.20	144.00
Social Security	235.00	224.85	255.00
Janitor	100.00	100.00	100.00
Books, Magazines, Records	3,100.00	3,439.43	3,500.00
Telephone	150.00	163.35	240.00
Miscellaneous (Bank Fees, Supplies, Mileage)	165.00	141.23	165.00
Contingency Fund (Repairs, Shelving, Salaries, Out- standing bills, Renovations)	4,084.50	46.20	4,641.09
Totals	<u>\$11,030.94</u>	<u>\$ 7,245.90</u>	<u>\$12,421.89</u>

**WILLIAM ADAMS BACHELDER LIBRARY**  
**Financial Statement and Budget**

<u>INCOME</u>	<u>BUDGET</u> <u>1986</u>	<u>RECEIPTS</u> <u>1986</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>1987</u>
Cash on Hand	\$ 3,388.44	\$ 3,388.44	\$ 3,799.76
Bachelor Trust	7,800.00	7,951.69	7,800.00
Minnie Blake Fund	16.00	23.96	16.00
Reinvested Interest of Certificates of Deposit	* 240.84	* 231.64	* 231.64
Interest on N.O.W. Account	130.00	218.21	130.00
Aid from State Legislature		107.29	
Donations		262.00	
Payments		61.90	
Totals	<u>\$11,575.28</u>	<u>\$12,245.13</u>	<u>\$11,977.40</u>
<u>EXPENDITURES</u>	<u>BUDGET</u> <u>1986</u>	<u>EXPENDI-</u> <u>TURES</u> <u>1986</u>	<u>PROPOSED</u> <u>BUDGET</u> <u>1987</u>
Salaries:			
Librarian	\$ 3,312.40	\$ 3,312.36	\$ 3,650.40
Substitute	180.40	65.60	198.00
Social Security	252.00	242.46	277.00
Janitor	140.00	140.00	140.00
Maintenance Services	250.00	160.00	250.00
Books, Magazines, Records	2,200.00	1,908.08	2,200.00
Telephone	160.00	173.12	200.00
Electricity	400.00	288.93	400.00
Fuel	1,300.00	955.23	1,300.00
Insurance	425.00	635.00	635.00
Miscellaneous (Bank Fees, Supplies, Mileage)	100.00	159.91	100.00
Contingency Fund (Outstanding bills, Repairs, Furnace, Emergencies, Renovations, Shelving)	2,855.48	173.94	2,627.00
Totals	<u>\$11,575.28</u>	<u>\$ 8,214.63</u>	<u>\$11,977.40</u>

Carri • Plodzik • Sanderson  
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AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of  
the Board of Selectmen  
Town of Andover  
Andover, New Hampshire

We have examined the general purpose financial statements of the Town of Andover, New Hampshire and the combining fund financial statements of the Town as of and for the year ended December 31, 1986, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Asset Group of Accounts, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly the financial position of the Town of Andover, New Hampshire, at December 31, 1986, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year. Also, in our opinion, the combining fund financial statements referred to above present fairly the financial position of each of the funds of the Town of Andover, New Hampshire, at December 31, 1986, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole and on the combining fund financial statements. The accompanying financial information listed as supporting schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements of the Town of Andover, New Hampshire. Such information has been subjected to the auditing procedures applied in the examination of the general purpose and combining fund financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements of each of the respective funds taken as a whole.

January 21, 1987

*Carri Plodzik Sanderson*  
*Professional Association*

EXHIBIT A  
TOWN OF ANDOVER  
Combined Balance Sheet - All Fund Types and Account Groups  
December 31, 1986

	Governmental Fund Types		Fiduciary Fund Type	Account Groups General Long-Term Debt	Totals (Memorandum Only)	
	General	Special Capital Projects			December 31, 1986	December 31, 1985
<b>ASSETS</b>						
Cash (Note 1F)	\$286,865	\$4,791	\$174,642	\$466,278	\$474,980	
Receivables						
Taxes (Net of Allowances)	232,116			232,116	229,032	
Due From Other Governments	2,351	214		2,565	2,769	
Due From Others				70,483	66,828	
Prepaid Expenses	2,500			2,500	168	
Amount To Be Provided For Retirement of General Long-Term Debt				66,000	12,000	
<b>TOTAL ASSETS</b>	\$523,812	\$5,005	\$174,642	\$837,377	\$785,277	

	Fiduciary Fund Type	Account Groups General Long-Term Debt	Totals (Memorandum Only)	
			December 31, 1986	December 31, 1985
<b>LIABILITIES AND FUND EQUITY</b>				
<b>Liabilities</b>				
Accounts Payable			\$ 2,300	\$ 8,785
Excavation Deposits			560	6,585
Yield Tax Security Deposits			321	555
Deferred Revenue			406,025	446,643
Due To Other Governments			68,065	64,600
Due To Other Funds	27,600		6,000	12,000
General Obligation Bonds Payable			60,000	
Notes Payable			543,271	
<b>Total Liabilities</b>	27,600		66,000	539,168
<b>Fund Equity</b>				
Fund Balances				
Reserved For Encumbrances (Note 1E)			7,200	4,269
Reserved For Endowments			52,435	49,198
Unreserved				
Designated For Capital Acquisitions			162,525	128,128
Undesignated			71,946	64,514
<b>Total Fund Equity</b>	147,042		294,106	246,109
<b>TOTAL LIABILITIES AND FUND EQUITY</b>	\$174,642	\$66,000	\$837,377	\$785,277

The accompanying notes are an integral part of these financial statements.

EXHIBIT B  
TOWN OF ANNOVER  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
All Governmental Fund Types  
For The Fiscal Year Ended December 31, 1986

	Governmental Fund Types		Totals	
	General	Special Revenue Projects	(Memorandum Only) December 31, 1986	December 31, 1985
<b>Revenues</b>				
Taxes	\$1,017,237	\$	\$1,017,237	\$ 841,199
Intergovernmental Revenues	99,791	5,787	105,578	109,008
Licenses and Permits	110,109		110,109	91,557
Charges For Services	14,096		14,096	9,173
Miscellaneous	27,319	1,194	28,513	26,483
<b>Other Financing Sources</b>				
Interfund Transfers	11,521	7,565	19,086	74,580
Proceeds of Long-Term Note		60,000	60,000	
<b>Total Revenues and Other Sources</b>	<u>1,280,073</u>	<u>14,546</u>	<u>1,354,619</u>	<u>1,152,000</u>
<b>Expenditures</b>				
General Government	83,275		83,275	82,339
Public Safety	6,928		6,928	10,330
Highways, Streets, Bridges	110,512		110,512	103,380
Sanitation	40,325		40,325	28,666
Health	4,038		4,038	4,426
Welfare	2,775		2,775	2,492
Culture and Recreation	5,866	7,363	13,229	10,509
Debt Service				6,000
Principal	6,000		6,000	14,690
Interest	14,690		14,690	12,734
Capital Outlay		45,682	45,682	
<b>Other Uses</b>				
Interfund Transfers	7,375	9,317	16,692	44,375
Intergovernmental Transfers	985,792		985,792	782,954
<b>Total Expenditures and Other Uses</b>	<u>1,267,576</u>	<u>16,680</u>	<u>1,329,938</u>	<u>1,086,405</u>
<b>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses</b>				
Other Sources Over (Under) Expenditures and Other Uses	12,497	( 2,134)	24,681	65,595
<b>Fund Balances - January 1</b>	<u>61,791</u>	<u>6,992</u>	<u>122,383</u>	<u>56,788</u>
<b>Fund Balances - December 31</b>	<u>\$ 74,288</u>	<u>\$ 4,858</u>	<u>\$ 147,064</u>	<u>\$ 122,383</u>

The accompanying notes are an integral part of these financial statements.

EXHIBIT C  
TOWN OF ANDOVER  
Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
Budget and Actual  
General and Special Revenue Fund Types  
For The Fiscal Year Ended December 31, 1986

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
<b>Revenues</b>									
Taxes	\$1,008,269	\$1,017,237	\$ 8,968	\$1,008,269	\$1,017,237	\$ 8,968			
Intergovernmental Revenues	100,020	99,791	( 229)	9,200	5,787	( 3,413)	109,220	105,578	( 3,642)
Licenses and Permits	91,650	110,109	18,459				91,650	110,109	18,459
Charges For Services	12,100	14,096	1,996				12,100	14,096	1,996
Miscellaneous	15,700	27,319	11,619		1,194	1,194	15,700	28,513	12,813
Other Financing Sources									
Interfund Transfers	11,700	11,521	( 179)	7,375	7,565	190	19,075	19,086	11
<b>Total Revenues and Other Sources</b>	<b>1,239,439</b>	<b>1,280,073</b>	<b>40,634</b>	<b>16,575</b>	<b>14,546</b>	<b>( 2,029)</b>	<b>1,256,014</b>	<b>1,294,619</b>	<b>38,605</b>
<b>Expenditures</b>									
General Government	93,893	83,275	10,618				93,893	83,275	10,618
Public Safety	10,100	6,928	3,172				10,100	6,928	3,172
Highways, Streets, Bridges	109,000	110,512	( 1,512)				109,000	110,512	( 1,512)
Sanitation	40,337	40,325	12				40,337	40,325	12
Health	4,700	4,038	662				4,700	4,038	662
Welfare	3,000	2,775	225				3,000	2,775	225
Culture and Recreation	5,361	5,866	( 305)	7,375	7,363	12	12,936	13,229	( 293)
Debt Service									
Principal	6,000	6,000					6,000	6,000	
Interest	15,450	14,690	760				15,450	14,690	760
Other Uses									
Interfund Transfers	7,375	7,375		9,200	9,317	( 117)	16,575	16,692	( 117)
Intergovernmental Transfers	985,792	985,792					985,792	985,792	
<b>Total Expenditures and Other Uses</b>	<b>1,281,208</b>	<b>1,267,576</b>	<b>13,632</b>	<b>16,575</b>	<b>16,680</b>	<b>( 105)</b>	<b>1,297,783</b>	<b>1,284,236</b>	<b>13,527</b>
<b>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses (Note 1D)</b>									
		( 41,769)	54,266		( 2,134)	( 2,134)		( 41,769)	52,132
<b>Fund Balances - January 1</b>	<b>61,791</b>	<b>61,791</b>		<b>6,992</b>	<b>6,992</b>		<b>68,783</b>	<b>68,783</b>	
<b>Fund Balances - December 31</b>	<b>\$ 20,022</b>	<b>\$ 74,288</b>	<b>\$54,266</b>	<b>\$ 6,992</b>	<b>\$ 4,858</b>	<b>(\$2,134)</b>	<b>\$ 27,014</b>	<b>\$ 79,146</b>	<b>\$52,132</b>

The accompanying notes are an integral part of these financial statements.

EXHIBIT D  
 TOWN OF ANDOVER  
 Combined Statement of Revenues, Expenditures and Changes in Fund Balances  
 All Trust Funds  
 For The Fiscal Year Ended December 31, 1986

	Trust Funds		Capital Reserve Funds	Totals	
	Expendable	Nonexpendable		(Memorandum Only) December 31, 1986	December 31, 1985
Revenues					
New Funds	\$ 75	\$ 500	\$11,219	\$ 11,794	\$ 59,628
Interest and Dividend Income	5,103		8,860	13,963	16,001
Total Revenues	5,178	500	20,079	25,757	75,629
Expenditures					
Cemetery		23		23	51,895
Andover Fire District #1					
Other Uses					
Interfund Transfers	2,418			2,418	30,080
Total Expenditures and Other Uses	2,441			2,441	81,975
Excess of Revenues Over (Under) Expenditures and Other Uses	2,737	500	20,079	23,316	( 6,346)
Fund Balances - January 1	22,040	27,158	74,528	123,726	130,072
Fund Balances - December 31	\$24,777	\$27,658	\$94,607	\$147,042	\$123,726

The accompanying notes are an integral part of these financial statements.

EXHIBIT E  
TOWN OF ANDOVER  
Statement of Changes in Financial Position  
Nonexpendable Trust Funds  
For The Fiscal Year Ended December 31, 1986

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	<u>Fiduciary Fund Type</u> Nonexpendable Trust Funds	<u>Total (Memorandum Only)</u> December 31, 1985
<u>Sources of Working Capital</u>		
<u>Operations</u>		
New Funds	<u>\$500</u>	<u>\$500</u>
<u>Net Increase In Working Capital</u>	<u>\$500</u>	<u>\$500</u>
<u>Elements of Net</u>		
<u>Increase In Working Capital</u>		
Cash	<u>\$500</u>	<u>\$500</u>
<u>Net Increase In Working Capital</u>	<u>\$500</u>	<u>\$500</u>

The accompanying notes are  
an integral part of these financial statements.



EXHIBIT A-1  
TOWN OF ANDOVER  
All Special Revenue Funds  
Combining Balance Sheet  
December 31, 1986

<u>ASSETS</u>	Federal Revenue Sharing	Conservation Commission	Andover Public Library	Totals December 31, 1986	December 31, 1985
Cash	\$147				
Due From Other Governments		\$502	\$4,142	\$4,791	\$15,555
Due From Other Funds			214	214	2,269
Due From Others					168
<b>TOTAL ASSETS</b>	<b>\$147</b>	<b>\$502</b>	<b>\$4,356</b>	<b>\$5,005</b>	<b>\$17,992</b>
<u>LIABILITIES AND FUND BALANCES</u>					
<u>Liabilities</u>					
Due To Other Funds	\$147	\$	\$	\$ 147	\$11,000
<u>Fund Balances</u>					
Unreserved		502	4,356	4,858	6,992
Undesignated					
<b>TOTAL LIABILITIES AND FUND BALANCES</b>	<b>\$147</b>	<b>\$502</b>	<b>\$4,356</b>	<b>\$5,005</b>	<b>\$17,992</b>

The accompanying notes are  
an integral part of these financial statements.

EXHIBIT A-2  
TOWN OF ANDOVER  
All Special Revenue Funds  
Combining Statement of Revenues, Expenditures and Changes in Fund Balances  
For The Fiscal Year Ended December 31, 1986

	Federal Revenue Sharing	Conservation Commission	Andover Public Library	Totals Year Ended December 31, 1985	December 31, 1986
Revenues					
Intergovernmental Revenues	\$5,680	\$ 25	\$ 107	\$ 5,787	\$10,911
Local Sources	783		386	1,194	824
Other Financing Sources		175	7,390	7,565	7,752
Interfund Transfers					
Total Revenues and Other Sources	<u>6,463</u>	<u>200</u>	<u>7,883</u>	<u>14,546</u>	<u>19,487</u>
Expenditures					
Culture and Recreation		117	7,246	7,363	7,410
Other Uses					
Interfund Transfers	<u>9,317</u>			<u>9,317</u>	<u>11,000</u>
Total Expenditures and Other Uses	<u>9,317</u>	<u>117</u>	<u>7,246</u>	<u>16,680</u>	<u>18,410</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	( 2,854)	83	637	( 2,134)	1,077
Fund Balances - January 1	<u>2,854</u>	<u>419</u>	<u>3,719</u>	<u>6,992</u>	<u>5,915</u>
Fund Balances - December 31	\$ -0-	<u>\$502</u>	<u>\$4,356</u>	<u>\$ 4,858</u>	<u>\$ 6,992</u>

The accompanying notes are  
an integral part of these financial statements.

EXHIBIT B-1  
TOWN OF ANDOVER  
All Trust Funds  
Combining Balance Sheet  
December 31, 1986

	Trust Funds		Capital Reserve Funds	Totals	
	Expendable	Nonexpendable		December 31, 1986	December 31, 1985
<u>ASSETS</u>					
Cash	\$24,777	\$27,658	\$122,207	\$174,642	\$151,326
<u>LIABILITIES AND FUND BALANCES</u>					
<u>Liabilities</u>					
Due To Other Funds	\$	\$	\$ 27,600	\$ 27,600	\$ 27,600
<u>Fund Balances</u>					
Reserved For Endowments (Note 4)	24,777	27,658		52,435	49,198
Unreserved			94,607	94,607	74,528
Designated For Capital Acquisitions (Note 3)			94,607	147,042	123,726
Total Fund Balances	<u>24,777</u>	<u>27,658</u>			
TOTAL LIABILITIES AND FUND BALANCES	\$24,777	\$27,658	\$122,207	\$174,642	\$151,326

The accompanying notes are an integral part of these financial statements.

## TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTSDecember 31, 1986NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of significant accounting policies employed in the preparation of these financial statements.

A. Fund Accounting

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town.

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. Included in this fund type are Federal Revenue Sharing, Conservation Commission and Andover Public Library funds.

FIDUCIARY FUNDS

Trust Funds - Trust Funds are used to account for the assets held in trust by the Town for others.

B. Account Groups (Fixed Assets and Long-Term Liabilities)

All governmental funds and expendable trust funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable

TOWN OF ANDOVERNOTES TO THE FINANCIAL STATEMENTSDecember 31, 1986

resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by other municipal entities in the State, the Town does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

Long-term liabilities expected to be financed from governmental funds are accounted for in the General Long-Term Debt Account Group. This account group is not a fund. It is concerned only with the measurement of financial position and not results of operations. Since they do not affect net current assets, such long-term liabilities are not recognized as governmental fund type liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

C. Basis of Accounting

The accounts of the General, Special Revenue, Capital Projects, and Expendable Trust Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, sources of financial resources and assets are recognized when measurable and available to finance operations during the year. Uses of financial resources and liabilities are recognized when obligations are incurred from receipt of goods and services, when assessments are made by the State or in the case of judgments and claims against the Town, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably estimated. Exceptions to this general rule include: 1) accumulated unpaid vacation and sick pay, and 2) principal and interest on general long-term debt which is recognized when due. All Nonexpendable Trust funds are accounted for using the accrual basis of accounting.

D. Budgetary Accounting

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. The Town budget represents

TOWN OF ANDOVER

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NOTES TO THE FINANCIAL STATEMENTS

December 31, 1986

departmental appropriations as authorized by annual or special town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. State Statutes require balanced budgets but provide for the use of beginning fund balance to achieve that end. In 1986, beginning fund balance was applied as follows:

Unreserved Fund Balance	
Used To Reduce Tax Rate	\$37,500
<u>Beginning Fund Balance</u>	
<u>Reserved For Encumbrances</u>	
Welfare	\$2,000
General Government Buildings	300
Community Action Program	969
Bridges	<u>1,000</u>
Total Beginning Fund Balance	<u>4,269</u>
Total Use of Beginning Fund Balance	<u>\$41,769</u>

E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at December 31 and are carried forward to supplement appropriations of the subsequent year. The reserve for encumbrances at December 31, 1986 consists of the following:

<u>General Fund</u>	
Insurance	\$2,000
Town Maintenance	200
General Government Building	<u>5,000</u>
<u>Total</u>	<u>\$7,200</u>

F. Cash and Investment

At year end, the carrying amount and bank balance of the Town's deposits was \$466,278. Of this balance, \$278,935 was covered by federal depository insurance and \$187,343 was uninsured.

State Statutes authorize the Town to invest excess funds in the custody of the Treasurer in obligations of the United States Government in savings bank deposits of banks incorporated under the laws of the State of New Hampshire, or in certificates of deposits of banks incorporated under the laws of the State of New Hampshire, or in

TOWN OF ANDOVERNOTES TO THE FINANCIAL STATEMENTSDecember 31, 1986

national banks located within this state or the State of Massachusetts. These financial statements report investments in certificates of deposit and savings bank deposits under the caption cash and equivalents.

The Town is further authorized to invest Trust Funds in obligations of political subdivisions and stocks and bonds, as they are legal for investment by New Hampshire savings banks. Capital Reserve Funds must be kept separate and not intermingled with Trust Funds. Capital Reserve Funds may be invested only by deposit in savings bank deposits of New Hampshire banks, or in United States or State of New Hampshire bonds or notes.

G. Inventories

Inventory in the General and Special Revenue funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

H. Accumulated Unpaid Vacation and Sick Pay

Accumulated unpaid vacation and sick pay is not accrued in the governmental funds using the modified accrual basis of accounting. The Administrative Assistant is entitled to 10 days of sick leave and 10 days of annual leave per year. The Town's policy is to recognize the cost of sick and annual leave only at the time payments are made.

I. Taxes Collected For Others

The property taxes collected by the Town include taxes levied for the Andover School District and Merrimack County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town. These payments are reported as intergovernmental transfers in the General Fund.

J. Property Taxes

The National Council on Governmental Accounting, Interpretation 3, referring to property tax revenue recognition, requires disclosure if property taxes receivable, which are to be collected beyond a period of 60 days subsequent to December 31, 1986, are recognized on the balance sheet and not reserved. In accordance with the practice followed by other municipal entities in the State of New Hampshire, the Town of Andover annually recognizes, without reserve, all tax



TOWN OF ANDOVER

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NOTES TO THE FINANCIAL STATEMENTS

December 31, 1986

receivables at the end of the fiscal year. The Town feels this practice of accrual is justified as it more appropriately matches the liability to the school district entity at December 31, with collections which are intended to finance these payments through June 30 of the following year.

Annually, the Town establishes and raises through taxation an amount for abatements and refunds of property and resident tax revenues known as overlay. All abatements and refunds are charged to this account. The amount raised in 1986 was \$5,292 and expenditures amounted to \$935.

As prescribed by law, the Tax Collector sells at tax sale all uncollected property taxes in the following year after taxes are due. The purchaser at tax sale has a priority tax lien on these properties and accrues interest at 18% per annum. Delinquent taxpayers must redeem property from tax sale purchasers.

Property is sold to the party who will accept a lien for the least undivided interest in the property for payment of taxes and related costs due. If property is not redeemed within the two year redemption period, the property is tax-deeded to the lien holder.

K. Interfund Transactions

During the course of normal operations, the Town has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers.

L. Interfund Receivable and Payable Balances

Individual fund interfund receivable and payable balances at December 31, 1986 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$ 2,351	\$40,318
<u>Special Revenue Fund</u>		
Federal Revenue Sharing		147
Andover Public Library	214	
Capital Projects Fund	67,918	
<u>Trust Fund</u>		
Capital Reserve Fund		27,600
	70,483	68,065

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1986

Amount disbursed by Trust Funds at December 31, 1986 not received by General Fund or Public Library until 1987	<u>2,418</u>
<u>Totals</u>	<u>\$70,483</u>

NOTE 2 - CHANGES IN LONG-TERM DEBT

The following is a summary of long-term debt transactions of the Town for the fiscal year ended December 31, 1986.

	<u>General Obligation Debt</u>
Long-term Debt	
Payable January 1, 1986	\$12,000
<u>New Debt Issued</u>	
Transfer Station	60,000
Long-term Debt Retired	( 6,000)
Long-term Debt	
Payable December 31, 1986	<u>\$66,000</u>

Long-term debt payable at December 31, 1986 is comprised of the following individual issues:

General Obligation Debt

\$30,000 Keniston Bridge Bonds due in annual installments of \$6,000 through 1987; interest at 5.00%	\$ 6,000
\$60,000 Transfer Station Note due in annual installments of \$10,000 through 1992, interest from 5.60% through 7.85%	<u>60,000</u>
	<u>\$66,000</u>

The requirement to amortize debt outstanding as of December 31, 1986, including interest payments, is as follows:

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1986

Annual Requirement To Amortize Long-Term Debt

<u>Year Ending</u> <u>December 31</u>	<u>General Obligation Debt</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1987	\$16,000	\$ 4,387	\$20,387
1988	10,000	3,465	13,465
1989	10,000	2,865	12,865
1990	10,000	2,205	12,205
1991	10,000	1,510	11,510
1992	10,000	785	10,785
<u>Totals</u>	<u>\$66,000</u>	<u>\$15,217</u>	<u>\$81,217</u>

The debt is general obligation debt of the Town, which is backed by its full faith and credit.

NOTE 3 - CAPITAL RESERVE FUNDS

The Capital Reserve Fund balances held by the Trustees of Trust Funds at December 31, 1986 are as follows:

<u>Purpose</u>	<u>Amount</u>
Equipment	\$14,553
Andover Fire District #1	7,263
East Andover Fire District #2	12,265
Andover Village District	60,526
<u>Total</u>	<u>\$94,607</u>

NOTE 4 - TRUST FUNDS

The principal amount of all Nonexpendable Trust Funds is restricted either by law or by terms of individual bequests in that only income earned may be expended. The Town's Nonexpendable and Expendable Trust Funds at December 31, 1986 are detailed as follows:

<u>Purpose</u>	<u>Nonexpendable</u>	<u>Expendable</u>
Cemetery Funds	\$25,258	\$23,340
Proctor Cemetery Operating Fund		1,437
Library Funds	2,400	
<u>Totals</u>	<u>\$27,658</u>	<u>\$24,777</u>

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1986

NOTE 5 - INTERGOVERNMENTAL AGREEMENT

The towns of Andover and Salisbury, by votes of their respective Town Meetings held on March 11, 1980, have entered into an agreement to appoint, compensate and supervise one individual to serve in the capacity of Administrative Assistant to the Boards of Selectmen of each town, with the benefits and costs associated with the position shared between the towns. Under the terms of the agreement, Andover shall be deemed the employer of the administrative assistant. Sixty percent of work time will be expended assisting Andover and forty percent in assisting Salisbury with the full costs of this position, including salary, fringe benefits, insurance and incidental expenses such as dues and membership expenses in professional associations, being shared utilizing the same ratio, 60% by Andover and 40% by Salisbury.

NOTE 6 - CONCORD REGIONAL SOLID WASTE/RESOURCE RECOVERY COOPERATIVE

During 1985, the Town entered into an intergovernmental agreement with several municipalities to create a cooperative among them in order to design, construct, operate and maintain a "centralized solid waste-to-energy facility". Under the terms of the agreement each municipality is obligated to appropriate annually its share of the budgeted costs of the ensuing fiscal period. This agreement, was subsequently ratified by a special act of the legislature. The facility was not constructed as of December 31, 1986.

NOTE 7 - CAPITAL PROJECTS FUND

At the March 12, 1985 Town Meeting, voters appropriated \$113,600 to construct a transfer station for the collection and transfer of its solid waste to the Regional Solid Waste Facility and to institute recycling at the transfer station, to be financed as follows:

<u>Purpose</u>	<u>Amount</u>
Long-Term Notes	\$ 60,000
Withdrawal From Capital Reserve	27,600
Taxes	<u>26,000</u>
<u>Total</u>	<u>\$113,600</u>

Long-term notes in the amount of \$60,000 were issued during 1986 and the project is in process at December 31, 1986.

SCHEDULE 1  
TOWN OF ANDOVER  
General Fund  
Statement of Estimated and Actual Revenues  
For The Fiscal Year Ended December 31, 1986

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Taxes</u>			
Property and Inventory	\$ 968,069	\$ 968,508	\$ 439
Resident	11,200	11,900	700
Yield	14,000	16,101	2,101
Interest and Penalties on Taxes	15,000	20,728	5,728
Total Taxes	<u>1,008,269</u>	<u>1,017,237</u>	<u>8,968</u>
<u>Intergovernmental Revenues</u>			
<u>State</u>			
Shared Revenue	19,973	19,641	( 332)
Railroad Tax	51	51	
Reimbursement a/c State-Federal Forest Land	219	183	( 36)
Business Profits Tax	37,547	37,547	
Highway Block Grant	41,480	41,480	
Reimbursement a/c Forest Fires	750	889	139
Total Intergovernmental Revenues	<u>100,020</u>	<u>99,791</u>	<u>( 229)</u>
<u>Licenses and Permits</u>			
Motor Vehicle Permit Fees	90,000	106,077	16,077
Dog Licenses	750	748	( 2)
Business Licenses, Permits and Fees	900	3,284	2,384
Total Licenses and Permits	<u>91,650</u>	<u>110,109</u>	<u>18,459</u>
<u>Charges For Services</u>			
Income From Departments	3,500	5,429	1,929
Rent of Town Property	400	366	( 34)
Reimbursement - Town of Salisbury	8,200	8,301	101
Total Charges For Services	<u>12,100</u>	<u>14,096</u>	<u>1,996</u>
<u>Miscellaneous Revenues</u>			
Interests On Deposits	15,000	25,637	10,637
Sale of Town Property	200	250	50
Other Revenues	500	1,432	932
Total Miscellaneous Revenues	<u>15,700</u>	<u>27,319</u>	<u>11,619</u>

SCHEDULE 1 (Continued)  
TOWN OF ANDOVER  
General Fund  
Statement of Estimated and Actual Revenues  
For The Fiscal Year Ended December 31, 1986

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<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Other Financing Sources</u>			
<u>Operating Transfers In</u>			
Trust Fund Income	2,500	2,204	( 296)
<u>Special Revenue Fund</u>			
Revenue Sharing Fund	9,200	9,317	117
Total Other Financing Sources	<u>11,700</u>	<u>11,521</u>	<u>( 179)</u>
 <u>Total Revenues</u>	 1,239,439	 \$1,280,073	 \$40,634
		<hr/>	<hr/>
 <u>Fund Balance Used To Reduce Tax Rate</u>	 <u>37,500</u>		
 <u>Total Revenues and Use of Fund Balance</u>	 <u>\$1,276,939</u>		

SCHEDULE 2  
TOWN OF ANDOVER  
General Fund  
Statement of Appropriations, Expenditures and Encumbrances  
For The Fiscal Year Ended December 31, 1986

	Encumbered From 1985	Appropriations 1986	Expenditures Net of Refunds	Encumbered To 1987	(Over) Under Budget
<b>General Government</b>					
Town Officers' Salaries	\$	13,950	13,681	\$	269
Town Officers' Expenses		35,181	35,188		(7)
Election and Registration Expenses		1,500	1,553		(53)
Cemeteries		4,000	3,206		796
General Government Buildings	300	12,070	8,400	5,000	(1,030)
Reappraisal of Property		550	716		36
Planning and Zoning		1,000	2,160		(1,160)
Legal Expenses		4,000	3,828		1,828
FICA, Retirement and Pension Contributions		3,500	3,298		2,202
Insurance		11,900	7,669	2,000	2,231
Unemployment Compensation		500	243		7,457
Overlay		5,292	935		4,357
Solid Waste Committee		100			100
Engineering		50			50
Total General Government	<u>300</u>	<u>93,593</u>	<u>83,275</u>	<u>7,000</u>	<u>3,618</u>
<b>Public Safety</b>					
Police Department		8,500	4,567		3,933
Hazardous Buildings		1,600	2,361		(761)
Total Public Safety		<u>10,100</u>	<u>6,928</u>		<u>3,172</u>
<b>Highways, Streets, Bridges</b>					
Town Maintenance		82,000	82,649	200	(849)
General Highway Department Expenses		15,000	20,355		(5,355)
Bridges		6,000	3,147		3,853
Street Lighting	1,000	5,000	4,361		639
Total Highways, Streets, Bridges	<u>1,000</u>	<u>108,000</u>	<u>110,512</u>	<u>200</u>	<u>(1,712)</u>
<b>Sanitation</b>					
Solid Waste Disposal		39,620	37,688		1,932
Domestic Hazardous Waste		717	717		
Cooperative			1,920		(1,920)
Total Sanitation		<u>40,337</u>	<u>40,325</u>		<u>12</u>
<b>Health</b>					
Health Department		3,700	3,678		22
Animal Control		1,000	360		640
Total Health		<u>4,700</u>	<u>4,038</u>		<u>662</u>
<b>Welfare</b>					
General Assistance		1,000	2,775		225



SCHEDULE 2 (Continued)  
 TOWN OF ANDOVER  
 General Fund  
 Statement of Appropriations, Expenditures and Encumbrances  
 For The Fiscal Year Ended December 31, 1986

	Encumbered From 1985	Appropriations 1986	Expenditures Net of Refunds	Encumbered To 1987	(Over) Under Budget
<u>Culture and Recreation</u>					
<u>Parks and Recreation</u>		3,325	3,744		( 419)
Patriotic Purposes		250	122		128
Conservation Commission			14		( 14)
Community Action Program	969	1,017	1,986		
Total Culture and Recreation	969	4,592	5,866		( 305)
<u>Debt Service</u>					
Principal of Long-Term Bonds and Notes		6,000	6,000		
Interest Expense - Long-Term Bonds and Notes		450	450		
Interest Expense - Tax Anticipation Notes		15,000	14,240		760
Total Debt Service		21,450	20,690		760
<u>Operating Transfers Out</u>					
<u>Interfund Transfers</u>					
Library		7,200	7,200		
Conservation Commission		175	175		
<u>Intergovernmental Transfers</u>					
School District Assessment		840,856	840,856		
County Tax Assessment		105,804	105,804		
Precinct Assessment		39,132	39,132		
Total Operating Transfers Out		993,167	993,167		
<u>Total Appropriations</u>	\$4,269	\$1,276,939	\$1,267,576	\$7,200	\$6,432

SCHEDULE 3  
TOWN OF ANDOVER  
General Fund  
Statement of Changes in Unreserved - Undesignated Fund Balance  
For The Fiscal Year Ended December 31, 1986

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<u>Unreserved - Undesignated</u>		
<u>Fund Balance - January 1, 1986</u>		\$57,522
 <u>Deductions</u>		
Unreserved Fund Balance		
Used To Reduce 1986 Tax Rate	<u>37,500</u>	\$20,022
 <u>Additions</u>		
<u>1986 Budget Summary</u>		
Revenue Surplus (Schedule 1)	\$40,634	
Unexpended Balance of		
Appropriations (Schedule 2)	<u>6,432</u>	
1986 Budget Surplus		<u>47,066</u>
 <u>Unreserved - Undesignated</u>		
<u>Fund Balance - December 31, 1986</u>		<u>\$67,088</u>

SCHEDULE 4  
TOWN OF ANDOVER  
Federal Revenue Sharing Fund  
Statement of Revenues, Expenditures and Changes in Fund Balance  
For The Fiscal Year Ended December 31, 1986

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<u>Revenues</u>	
Entitlement Payments	\$5,680
Interest Income	<u>783</u>
<u>Total Revenues</u>	\$6,463
<u>Expenditures</u>	
<u>Transfers To General Fund</u>	
Library	\$5,000
Police Department	2,000
Keasarge Visiting Nurses Association	2,000
Parks and Recreation	<u>317</u>
<u>Total Expenditures</u>	<u>9,317</u>
<u>Excess of Revenues Over (Under) Expenditures</u>	( 2,854)
<u>Fund Balance - January 1</u>	<u>2,854</u>
<u>Fund Balance - December 31</u>	<u>\$ -0-</u>

SCHEDULE 5  
TOWN OF ANDOVER  
Andover Public Library  
Statement of Revenues, Expenditures and Changes in Fund Balance  
For The Fiscal Year Ended December 31, 1986

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Revenues

Donations	\$ 200
Interest Income	149
New Hampshire State Library	107
Other	37

Other Financing SourcesInterfund Transfers

General Fund	7,200
Trust Funds	<u>190</u>

Total Revenues and Other Sources

\$7,883

Expenditures

Salaries	\$3,133
Books and Periodicals	3,438
Contingency Fund - Repairs and Shelves	46
Telephone	163
Payroll Taxes	225
Janitor and Maintenance	109
Other	<u>141</u>

Total Expenditures7,246Excess of Revenues andOther Sources Over Expenditures

637

Fund Balance - January 13,719Fund Balance - December 31\$4,356

## 1986 ANDOVER TOWN MEETING

### March 11, 1986

The meeting was called to order at 7:30 PM by Moderator William Bardsley, who read the rules of conduct for the meeting.

ARTICLE 1: To choose necessary officers for the ensuing year.

Moderator for 2 years - William Bardsley; Selectman for 3 years - Stephen Wyeth; Town Clerk and Tax Collector for 1 year - Lorraine Locke; Treasurer for 1 year - Ann W. Clark; Road Agent for 2 years - Mark Thompson; Trustee of Trust Funds for 3 years - Susan Currier; Trustee of Trust Funds for 2 years - Linda Perry; Library Trustees for 3 years - Linda Doherty and Sandra Graves; Budget Committee for 3 years - Alan Doherty and Bruce Begin; Budget Committee for 2 years - Roger Godwin and Paul Goneau; Budget Committee for 1 year - Scott Robart; Supervisor of the Check List for 6 years - Shirley Mitchell.

ARTICLE 2: To see if the town will vote to amend the Floodplain Management Ordinance to read:

Article III Section 2: Add after structure; the following: Mobile homes shall be anchored by providing over-the-top and frame ties to ground anchors. Specific requirements shall be that (i) over-the-top ties be provided at each of the four corners with two additional ties per side at intermediate locations and mobile homes less than 50 feet long shall require one additional tie per side; (ii) frame ties to be provided at each corner with five additional ties per side at intermediate points and mobile homes less than 50 feet long shall require four additional ties per side; (iii) all components of the anchoring system shall be capable of carrying a force of 4,800 pounds; and (iv) any additions to the mobile home shall be similarly anchored.

Article IV: Add Section 4. All required State/Federal permits are obtained.

Article IV: Add Section 5. Base Flood Elevation Data is furnished by the applicant for subdivisions of greater than 50 lots or 5 acres, whichever is less.

Add Article V: In riverine situations, prior to the alteration or relocation of a watercourse, the applicant for such authorization shall notify the New Hampshire Civil Defense Agency and Wetlands Board and submit copies of such notification to the Building Inspector and the Federal Emergency Management Agency. Further, the applicant shall be required to submit copies of said notification to those adjacent communities as determined by the Building Inspector.

Within the altered or relocated portion of any watercourse, the applicant shall submit to the Building Inspector, certification provided by a registered professional engineer assuring that the flood carrying capacity of the watercourse has been maintained.

Add Article VI: In flood hazard areas, as defined in the Flood Hazard Boundary Map of the Town of Andover, the Building Inspector shall obtain, review, and reasonably utilize any 100 year flood elevation data available from a Federal, State, or other source, until such other data has been provided by the

Administrator, as criteria for requiring that (i) all new construction and substantial improvements of residential structures have the lowest floor (including basement) elevated to or above the 100 year flood level, and (ii) that all new construction and substantial improvements of non-residential structures have the lowest floor (including basement) elevated or flood-proofed to or above the 100 year flood level.

A motion was made by Howard Wilson to reject this Article. Ken Colburn seconded the motion. George Upton explained that in 1976, the town passed a Floodplain Ordinance, which governed requirements under which homes could be built within the floodplain and still get some kind of insurance against floods. This program was government sponsored and, for this reason, the government specified many requirements which had to be met in order for someone to obtain the insurance. At the time, this program was considered an emergency, but since that time, requirements have been tightened and the Selectmen feel the requirements to be reasonable in view of what is at stake. The Board believes that there are only two places in town that benefit from having such insurance. If this article is rejected, there is no way of obtaining the insurance. If accepted, the ability to get the insurance is available to those who need it. Mr. Upton recommended that the town support the ordinance.

Moderator Bardsley asked for discussion. Questions were raised regarding resaleability, building restrictions, etc. Mr. Upton explained that if there are no building restrictions tied in with this ordinance in the floodplain, insurance would not be available. Ken Colburn withdrew his second. Dennis Fenton told which parts of town were in this flood area; one being the old filling station, and another in Potter Place. Sue Keyser told of her experiences in Laconia, and Mr. Upton explained that the building inspector is the one to certify that property qualifies for the insurance if the requirements are met.

There was further discussion initiated by Howard Wilson on Article IV, Section 5, and Mr. Upton iterated his previous statements. Paul Currier asked that we proceed with other matters and moved to adopt this article. Ken Colburn seconded. Ken Colburn asked that the minutes show that this article pertains only to insurance and not building restrictions. Paul Currier felt that the article did restrict building requirements. Mr. Bardsley voiced his understanding that if the article is not adopted, the Floodplain insurance will not be available within the town. John Cotton explained that there were some discrepancies in the map regarding the locations in the floodplain. Unless we voted to join the Floodplain Insurance Program, the town would not be able to correct those errors and no VA mortgages, bank mortgages, home improvement loans, or any loans backed by FDIC would be available in Andover. By participating, we were able to correct the original maps, and we now have only two homes located in the floodplain. He feels the changes in the article must be made. ARTICLE 2 was ADOPTED.

Mr. Bardsley asked that ARTICLES 3, 4 and 5 be read at one time. There being no objection, Mr. Bardsley read the articles.

ARTICLE 3: To see if the town will vote to authorize the Board of Selectmen to sell and convey title to the land owned by the town located at the intersection of Maple Street and East First Street. (This property, the site of the old East Andover Fire Station, reverted back to the town when the East Andover Fire Precinct no longer erected or maintained a fire station on the property.) And further to authorize the Selectmen to sell by sealed bid, auction or any other means as they determine to be in the best interests of the town.

ARTICLE 4: To see if the town will vote to authorize the Board of Selectmen to sell and convey title to land located on Flaghole Road, Map 10, Lot 062,055, that was acquired pursuant to a Tax Collector's Deed, by public auction, sealed bid, or in such other manner as the Selectmen may determine to be in the best interests of the town, pursuant to RSA 80:42.

ARTICLE 5: To see if the town will vote to authorize the Board of Selectmen to sell and convey title to land located on West First Street, Map 16, Lot 818,088, that was acquired pursuant to a Tax Collector's Deed, by public auction, sealed bid, or in such other manner as the Selectmen may determine to be in the best interests of the town, pursuant to RSA 80:42.

Mr. Upton explained the purpose of these articles being inserted in the warrant.

A motion to adopt Article 3 was made by Howard Wilson and seconded by Sue Sheldon. Discussion was held. Mr. Upton also indicated that the fair market value of these pieces was somewhere between \$9,000 and \$10,000. Most of the discussion was on the use of the old fire station lot as a parking lot at Highland Lake. ARTICLE 3 was DEFEATED.

A motion to adopt Article 4 was made by Howard Wilson and seconded. There was a short discussion, and ARTICLE 4 was ADOPTED.

A motion to adopt Article 5 was made by Howard Wilson and seconded by Scott Robart. After a short discussion, ARTICLE 5 was DEFEATED.

ARTICLE 6: To see if the town will vote to authorize the Board of Selectmen on behalf of the town to enter into an agreement with J. Dale McLeod for the purpose of using McLeod's landfill from the end of the current contract, July, 1986, until the Concord Regional Solid Waste/Resource Recovery Cooperative Incinerator is available, estimated to be sometime around mid-1988.

Dennis Fenton explained we needed to decide what to do with our solid waste until 1988, when the incinerator project would be opened. The town considered several options. (1) We could try to use another town's landfill. (2) We could contract with a large commercial landfill operator. (3) We could continue to use our current landfill until the incinerator is ready.

Continuing to use our present landfill and entering into a contract with Mr. McLeod until such time as the incinerator is ready appears to be the town's best alternative. The Selectmen have negotiated with Mr. McLeod for 1986, 1987 and the first half of 1988. The cost would be approximately \$39,000 per year, and the town would pay a share of the state-mandated closing costs. Closing costs are estimated to be in the range of \$70,000 -



\$75,000. The First \$50,000 would be shared equally. The town will pay a greater share until a cap of \$90,000 is reached. If the cap is exceeded, then the contract will be renegotiated. In contrast, the cost of a commercial operator would be in excess of \$85,000 per year.

A motion to adopt Article 6 was made by Scott Robart and seconded by Steve Barton.

Moderator Bardsley stepped down because he had taken part in some of the negotiations, and Bill Leber acted as moderator for the remainder of this article.

Steve Barton asked what happened to the plans to purchase property to be used for the transfer station. Mr. Fenton explained that the town was in the process of obtaining this property. The Concord Facility would still not be available until mid-1988, and we needed to provide for our trash. Sandra Graves asked what if the Concord Facility wasn't ready by mid-1988. Mr. Fenton said that provisions would be made to renegotiate with Mr. McLeod. Further discussion lead to Bill Bardsley explaining the \$90,000 cap for closing costs as being a figure that was reached barring any unforeseen circumstances. Mr. Leber called for a vote and ARTICLE 6 was ADOPTED.

Mr. Bardsley resumed as moderator and closed the polls at 9:00 PM.

ARTICLE 7: To see if the town will vote to raise and appropriate the sum of \$717.00 to contribute to a regional Household Hazardous Waste Collection Program. This program will enhance the proper disposal of hazardous household products such as paint thinners, solvents, pesticides and the like. (Recommended by the Conservation Commission.)

A motion to adopt was made and seconded. Betty Bardsley explained this article. Heather McKechnie spoke in favor of the article, and Scott Robart offered a suggestion that a town truck be used to pick up the hazardous waste. Mrs. Bardsley explained that controls had clamped down very rigidly upon any town or commercial facility doing this service, but that individuals could get together to transport the material without any problem.

Mr. Wilson said that this article was not recommended by the Budget Committee, and Mrs. Bardsley said that the adoption of this article does not rest upon the recommendation of the Budget Committee. Mr. Robart made a motion to move the question, which was seconded. Mr. Robart's motion was approved. ARTICLE 7 was then voted on and ADOPTED.

ARTICLE 8: To see if the town will repeal the Municipal Budget Act as it applies to this town. (By Petition)

A motion to adopt was made by Howard Wilson and seconded by Scott Robart. Mr. Wilson, being the lead petitioner for this article, was asked to speak about it. Paul Nagy commented on the purpose of the Budget Committee and indicated that it is in the best interest of the town to keep the Municipal Budget Act. Scott Robart went on record supporting the Municipal Budget Act and considers it a necessary part of checks and balances system. ARTICLE 8 was DEFEATED.

ARTICLE 9: To see if the town will run its dump/transfer station on a fee for service basis instead of totally subsidized out of taxes. (Sample Schedule:

Minimum Fee	.50
Commercial & Industrial	2.00
Scrap Metal	.50
Brush & Construction Debris	2.00
Tires	.50 each
Recyclables separated out	10% discount)

(By Petition)

A motion to adopt was made by Howard Wilson and seconded by Scott Robart. Howard Wilson spoke in favor of this petition. Mr. Robart said he felt the dump should continue to be run the way it is. Mr. Wilson clarified that he was referring to the transfer station, not the dump as it is now. ARTICLE 9 was DEFEATED.

ARTICLE 10: To see if the town will vote to authorize the Selectmen to make application for, to accept and to expend on behalf of the town any and all advances, grants or other funds, gifts or contributions, which may now or hereafter be forthcoming from the United States of America, the State of New Hampshire, any federal or state agency, or any private gift or contribution in accordance with RSA 31:95-b.

A motion to adopt was made by Steve Darling and seconded. There was no discussion. ARTICLE 10 was ADOPTED.

The Selectmen requested that Article 11 be postponed until the budget was read. A motion was made and seconded to postpone Article 11 until the budget was acted upon. The motion was adopted.

ARTICLE 12: To see if the town will vote to authorize the Board of Selectmen and Treasurer to borrow money in anticipation of taxes.

A motion to adopt was made and seconded. There was no discussion. ARTICLE 12 was ADOPTED.

ARTICLE 13: To see if the town will vote to accept the budget as presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the budget.

A motion to act on the budget section by section was made and seconded. The motion was approved.

General Government Section: A motion to adopt was made by Betty Bardsley and seconded. A short discussion was held, after which this section was ADOPTED, as recommended by the Budget Committee.

Public Safety Section: A motion to adopt was made and seconded. Brenda Godwin moved that the Police Department amount be deleted from this appropriation and her motion was seconded. A lengthy discussion was held, and several town citizens commented. Paul Nagy spoke against the proposed amendment. He indicated that plans were being made to advertise for a police chief. He stated it is necessary for the town to have a police department, as opposed to no police protection at all. Mr. Leber asked Mrs. Godwin to withdraw her motion. Mrs. Godwin replied that it is foolish to have a police force without liability insurance and agrees with Betty Bardsley that perhaps Salisbury and Andover could get together and hire a fulltime chief, who would be properly certified and insured. Les Fenton asked if \$8,500 would be adequate to attract a fulltime police chief.

Mr. Nagy stated this has been discussed and this amount is sufficient because of flexibility within the budget. Mrs. Godwin's motion to delete the police line item was DEFEATED.

Mrs. McKechnie suggested that provisions be made to increase the police budget amount in the event we should find someone suitable to act as police chief. Mr. Fenton said that the board felt that in view of the fact that we would be halfway through the year before any decision would be made, that \$8,500 is sufficient for the time being. Public Safety Section was ADOPTED.

Highways, Streets & Bridges Section: A motion to adopt this section was made by Howard Wilson and seconded. There was no discussion. The Highways, Streets & Bridges Section was ADOPTED.

Sanitation Section: Mr. Bardsley stepped down and Mr. Leber acted as moderator. A motion to adopt this section was made by Howard Wilson and seconded. Mr. Lewis brought up a question of building over a landfill. Anita Cotton commented that it couldn't be done. A motion was made to move the question, and this motion was approved. The Sanitation Section was ADOPTED.

Mr. Bardsley resumed as moderator.

Health Section: A motion to adopt this section was made. Fred Condon moved to accept, Paul Currier seconded. No discussion. The Health Section was ADOPTED.

Welfare Section: A motion to adopt this section was made. Richard Pine moved to accept, seconded. No discussion. The Welfare Section was ADOPTED.

Culture & Recreation Section: A motion to adopt this section was made. Fred Condon moved to accept, Richard Pine seconded. No discussion. The Culture & Recreation Section was ADOPTED.

Debt Service Section: A motion to adopt this section was made. Howard Wilson moved to accept, seconded. Heather McKechnie asked why there was a difference between the Selectmen's recommendation and the Budget Committee's recommendation for tax anticipation interest expense. It was clarified that the Selectmen's recommendation should have been the same as the Budget Committee's. This section was ADOPTED.

Capital Outlay Section: No recommendation.

Miscellaneous Section: A motion to adopt this section was made and seconded. Mrs. Bardsley questioned the increase in the insurance recommendation. Mr. Upton explained that Workmen's Compensation and police liability accounted for a majority of the increase. This section was ADOPTED.

After considering each section of the budget, under Article 13, a motion to raise and appropriate the sum of \$285,855 as recommended by the Budget Committee was made by Paul Currier and seconded by Kendall Currier. The motion was ADOPTED. Under Article 13 the town meeting voted to raise and appropriate the sum of \$285,855.

ARTICLE 11: To see if the town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budgeted appropriations in the amounts indicated; and further to authorize the Board of Selectmen to make pro-rata reductions in the amounts if estimated entitlements are reduced or to take any action thereon.

Visiting Nurse Association	\$2,000.00
Library	5,000.00
Parks and Recreation	2,000.00
Police Department	2,000.00

A motion to adopt Article 11 was made and seconded. Mr. Pine asked for an explanation of this article. Mr. Fenton explained that we expect to receive federal revenue sharing funds for 1986, and that we must allocate how the funds will be used at town meeting. ARTICLE 11 was ADOPTED.

ARTICLE 14: A motion was made by Rolland Lewis to make a mandatory tax increase of the dump property after being closed, seconded by Howard Wilson. The Chair ruled the motion out of order in that the Selectmen may tax property only on the basis of its market value.

A motion was made by Paul Currier to adjourn the meeting and seconded.

The meeting was adjourned at 10:40 PM.

This is a true attestation of the facts and figures to the best of my knowledge and ability.

LORRAINE LOCKE  
TOWN CLERK

**ANDOVER VILLAGE DISTRICT  
PROPOSED BUDGET 1987**

	Commissioners Budget Current Year	Recommended by Budget Committee
<b>APPROPRIATIONS OR EXPENDITURES</b>		
Commissioners' Salaries	\$ 600.00	\$ 600.00
Clerk/Treasurer Salary	450.00	450.00
Miscellaneous/Office Expenses	350.00	350.00
Fuel	700.00	700.00
Electricity	200.00	200.00
Chlorine	700.00	700.00
Overseeing Plant	425.00	425.00
Water Testing	350.00	350.00
Maintenance/Repair	3,550.00	3,550.00
Snow Removal	225.00	225.00
Insurance	400.00	400.00
Bradley Lake Repair	300.00	300.00
Clean Water Compliance Act	<u>500.00</u>	<u>500.00</u>
Total Appropriations or Expenditures	<u>\$ 8,750.00</u>	<u>\$ 8,750.00</u>

**SOURCES OF REVENUES AND CREDITS**

	Estimated Revenue By Budget Committee
Surplus Available to Reduce Precinct Taxes	\$ 1,227.00
Water Rents	<u>7,550.00</u>
<b>Total Revenues Except Precinct Taxes</b>	<b>\$ 8,777.00</b>
Amount to be raised by Precinct Taxes	<u>0.00</u>
<b>Total Revenues and Precinct Taxes</b>	<b>\$ 8,777.00</b>

## ANNUAL MEETING OF THE ANDOVER VILLAGE DISTRICT

### Monday, March 24, 1986

The meeting was called to order at 7:31 PM by Moderator Dawn Chamberlin. There were seven people present at the Andover Elementary School Library.

The moderator then read the Warrant as posted.

ARTICLE 1: The minutes of the 1985 District Meeting were read by the clerk. A motion was made, seconded and voted to accept the minutes as read.

ARTICLE 2: The clerk read the financial report and the auditor's report. A motion was made, seconded and voted on to accept both reports as read.

#### COMMISSIONERS' REPORT:

Commissioner Roy Meier mentioned the need for members of the Village District to take a more active part in carrying out the responsibilities of the Precinct. The District needs more people willing to be officers.

Commissioner Meier said there are still problems with the chlorinating plant. A new gas heater has been installed to keep the water from freezing. The plant still needs fresh sash put in, and new valves. The new venturie system has not been installed. We are still waiting for the work to be done.

Bob Hutchinson was thanked for a job well done as Overseer of the Plant.

Commissioner George thanked Howard Wilson for the work he did as Commissioner before leaving the District.

There were several changes of ownership this year. It was suggested a letter be mailed to new water users explaining how the District operates.

There were State inspections during the year. The most notable recommendation being that the new Venturie System be installed as soon as possible.

The Water Resources Board inspected the dam and made the following recommendations: that within six months trees and brush be removed from both the upstream and downstream sides of the dike, and the erosion gullies be repaired. Within one year we need an emergency action plan in event of dam failure. There must be a way to notify people of a failure and to supply suitable water and fire protection. A broken line on North Street was repaired.

Commissioner George mentioned the need to repair the main near the shut-off on Bill Cutter's line.

The Commissioners' report was accepted as given.

#### ARTICLE 3: Election of Officers

Clerk/Treasurer 1 year	Gail C. Higgins
Moderator 1 year	Dawn Chamberlin

These officers were unanimously elected.

ARTICLE 4: A motion was made and seconded to transfer \$1,277.63 surplus money to the capital reserve fund. The question arose as to how money can be released from the capital reserves in case of emergency. Commissioner George said this could be done simply by petitioning the budget committee. The article was accepted.

ARTICLE 5: To see if the District will vote to accept and expend any federal grants received by the District. The motion was made, seconded and accepted.



ARTICLE 6: A motion was made and seconded to accept the budget as presented by the Budget Committee. The motion was accepted unanimously by the voters.

ARTICLE 7: To transact any further business that may legally come before this meeting. Howard Wilson spoke on the possibility of the Village District becoming incorporated as a means of staying independent from the Municipal Budget Act. He said it would not be possible. Even though we were in existence before the town came under the MBA we must still report to the Budget Committee each year.

Mr. Wilson also said he felt the District should draw up an alternative plan in the event the State or Federal Government shut the District down as a water supplier from a surface water system. Commissioner Meier said it had been brought up a few years ago and no action was taken. Commissioner George felt the District should take Mr. Wilson's idea under advisement since it is something we may need to face in the near future.

It was moved and seconded to adjourn the meeting at 8:15 PM. The District voted to accept this motion.

Respectfully submitted,  
Gail C. Higgins, Clerk/Treasurer



**ANDOVER FIRE DISTRICT #1  
PROPOSED BUDGET 1987**

	Commissioners Budget Current Year	Recommended by Budget Committee
<b>APPROPRIATIONS OR EXPENDITURES</b>		
Electricity	\$ 1,200.00	\$ 1,200.00
Telephone	550.00	550.00
Heat/Fuel	2,000.00	2,000.00
Water	30.00	30.00
Association Dues	200.00	200.00
Maintenance/Repair	2,600.00	2,600.00
Miscellaneous/Postage	250.00	250.00
Insurance	4,500.00	4,500.00
Building & Site	500.00	500.00
New Equipment	1,500.00	1,500.00
Clerk's Salary	200.00	200.00
Lakes Region Mutual Fire Aid Assn.	1,850.00	1,850.00
Training	300.00	300.00
Capital Reseve Fund—Truck	10,000.00	10,000.00
Capital Reserve Fund—Building	<u>5,000.00</u>	<u>5,000.00</u>
<b>Total Appropriations or Expenditures</b>	<b>\$30,680.00</b>	<b>\$30,680.00</b>

**SOURCES OF REVENUES AND CREDITS**

	Estimated Revenue By Budget Committee
Surplus Available to Reduce Precinct Taxes	<u>\$ 2,824.00</u>
<b>Total Revenues Except Precinct Taxes</b>	<b>\$ 2,824.00</b>
Amount to be raised by Precinct Taxes	<u>27,856.00</u>
<b>Total Revenues and Precinct Taxes</b>	<b>\$30,680.00</b>

## ANNUAL MEETING OF THE ANDOVER FIRE DISTRICT #1

The Annual Meeting of the Andover Fire District #1 was held Wednesday evening, March 19, 1986, at 7:30 PM at the Andover Firehouse.

The Moderator, Howard George, called the meeting to order with 11 voting members present and then read the 1986 warrant as posted.

ARTICLE 1: The Clerk, Cheryl Meachen, read the minutes of the last annual meeting. A motion was made and seconded to accept them as read. The members voted to approve this article.

ARTICLE 2: The treasurer read the financial report. A motion was made and seconded to accept this report as given and the voters approved the motion.

The clerk then read the report of Rachel Seamans, who was appointed to audit the district's 1985 books. A motion was made and seconded to accept this report as read. The members voted to approve the motion.

Upon request for the Commissioner's report, Jack Williams expressed his thanks to Jim Meachen for his many years of service to the department. He commended Mr. Meachen for his dedication and guidance of the department and for recruiting his family members to become actively involved as well. Retiring Commissioner Meachen then declared that he did not intend to run for office again and that he supported the man who was running in his place.

Mr. Meachen then went on to say that the Department has come a long way since 1972 when the Selectmen of Andover, NH appointed three commissioners and borrowed \$60,000 to build the firehouse and to buy the International Pumper. He reiterated that he had been the first fire chief and had been appointed by the Commissioners in 1973. He said that the department has come a long way during its formative years. The major hurdles to be overcome had been the purchase of the new truck and the joining with the Lakes Region Mutual Fire Aid Association. He said that now that we are on top of things with most all of our fire-fighters certified through the State's training course and with two Certified Firefighter I Instructors, he plans to sit back and watch. He thanked the department for the pleasure of serving.

The moderator then called for the report of the Fire Chief, Charles Severance.

Chuck stated that during the calendar year 1985, the department had answered 26 calls. It was fortunate that we had joined with the Mutual Fire Aid Association for such a busy year. We had 8 chimney fires, 2 electrical fires, 2 forest fires, 6 automobile fires, 1 smoke investigation (at what had been Cornell's Store), 6 structural fires, and 4 mutual aid calls, 2 of which had been structural fires. The department worked well together as it usually does and the men deserve praise for that. The new paging system with Lakes Region works extremely well, he said.

ARTICLE 3: The district voters elected the necessary officers for the ensuing year.

Commissioner 3 years	Kenneth R. Ovenden
Clerk/Treasurer 1 year	Cheryl Lyn Meachen
Moderator 1 year	Howard George

The above slate of officers was elected unanimously and unopposed.

ARTICLE 4: The voters made a motion "to authorize the Commissioners to borrow money in anticipation of taxes." It was seconded and we voted to approve.

ARTICLE 5: A motion was made "to accept and expend any grants or gifts to the district, whether Federal, State or from private individuals." This motion was seconded and was voted to approve as read.

ARTICLE 6: A motion was made and seconded "to raise and appropriate the sum of \$1,500.00 for the purpose of purchasing the truck now housed in the station (44U1) from the Twin Rivers Mutual Fire Aid Association."

The moderator then asked for discussion and an explanation from the fire chief. Chuck explained that 44U1 transports a cascade system which consists of compressed air to fill Scott packs. Twin Rivers Mutual Fire Aid Association, which owns the truck is just about defunct because 99% of its members also belong to Lakes Region. We believe that it might put the truck on the market and that the price will be no more than \$1,500.00.

Jack Williams then added that the vehicle is old and that we seek to improve it. For example, it is equipped with three bottles and the officers have already discussed the option of adding three more. If we were to pay only \$1 for the truck, we could use the balance of the appropriation for needed improvements.

Some of the other departments which have had the use of the truck as a Mutual Aid vehicle and who may be interested in future use have been spoken with. We informed them that we will continue to supply the service of the cascade system to them.

If Twin Rivers is disbanded, the purchase money will be divided up between the member departments and we would receive a share back. Our suggestion has been that the purchase price be minimal, if anything. The departments involved are not likely to compete for the truck, but they would like to continue to receive its service. Any member department would have less use for the cash than for the service of the system.

The moderator said that we may be setting a precedent by trying to purchase a truck from an organization that we belong to, in essence, buying something from ourselves.

John McDonald said that we want to purchase the truck so that we won't lose its service if Twin Rivers goes belly up. If the association continues, fine. But if not, we'd like first option on the truck.

Jack Williams further explained that because it can fill 22 Scott bottles in addition to the half dozen or so on our trucks, 44U1 buys us a substantial amount of time before we would have to call on another town's cascade system. Franklin and New London both have these systems but don't send them out of town. We would be protecting ourselves by keeping this one available. And we would be continuing to help Danbury, Wilmot and Salisbury.

The previous motion on this article and its second were withdrawn. A new motion was made "to raise and appropriate the sum of \$1,500.00 for the purpose of purchasing and/or equipping the truck now housed in the station (44U1) from the Twin Rivers Mutual Fire Aid Association." This motion was seconded and the voters approved it. A paper ballot was taken because of the capital nature of the expenditure. The vote was 11 in the affirmative with 0 opposing the motion.

ARTICLE 7: A motion was made and seconded "to raise and appropriate the sum of \$3,941.13 to be put in the Capital Equipment Capital Reserve Fund and to transfer said amount from 1985 surplus." The motion was seconded and the vote was to approve it.

ARTICLE 8: A motion was made and seconded "to accept the budget as presented by the Budget Committee." A vote was taken to approve the motion.

ARTICLE 9: A motion was made and seconded "to raise and appropriate such sums of money as may be necessary for the budget." The voters approved this motion.

ARTICLE 10: There being no further business, the meeting was adjourned at 8:35 PM. Commissioner Whitcomb swore in the three new officers immediately following the meeting.

Respectfully submitted,  
Cheryl Lyn Meachen, Clerk/Treasurer

**EAST ANDOVER FIRE PRECINCT  
PROPOSED BUDGET 1987**

	Commissioners Budget Current Year	Recommended by Budget Committee
<b>APPROPRIATIONS OR EXPENDITURES</b>		
Heat, Fuel	\$ 1,300.00	\$ 1,300.00
Electricity	400.00	400.00
Gasoline, Truck Maintenance	1,300.00	1,300.00
New Equipment	2,900.00	2,900.00
Insurance	3,000.00	3,000.00
Administration /Training	300.00	300.00
Building Maintenance	400.00	400.00
Lakes Region Mutual Fire Aid Assn.	1,800.00	1,800.00
Principal of Debt	5,200.00	5,200.00
Interest on Debt	1,768.00	1,768.00
Capital Reserve Fund to be raised by taxation	<u>6,000.00</u>	<u>6,000.00</u>
<b>Total Appropriations</b>	<b>\$24,368.00</b>	<b>\$24,368.00</b>

**SOURCE OF REVENUES AND CREDITS**

	Estimated Revenue By Budget Committee
Surplus Available to Reduce Precinct Taxes	<u>\$ 14.55</u>
<b>Total Revenues Except Precinct Taxes</b>	<b>\$ 14.55</b>
Amount to be raised by Precinct Taxes	<u>24,353.45</u>
<b>Total Revenues and Precinct Taxes</b>	<b>\$24,368.00</b>

**EAST ANDOVER FIRE PRECINCT  
1986 CHIEF'S REPORT**

Each year for the past three years I've reported on changes within your fire department. This year we welcome the Andover Rescue Squad to the Lakes Region Dispatch System and Association. Lakes Region will be used as the back up to the "hot line" for medical calls and as the primary system for structure fire calls. During a fire emergency, fire suppression is secondary, life safety is primary. Having the Rescue toned with the fire department will greatly cut response time letting us all do our job better.

Lakes Region Mutual Aid Association has grown to thirty plus towns in the past few years. The system is strong, well managed, and has become a vital tool in our fire suppression and emergency planning. I would like to thank the people of the East Andover Fire Precinct for having the courage to vote in this system a few years back. We believe your trust has paid off.

The number of fires was down from last year by about ten calls. Hopefully this trend will continue.

Again we thank you for your support of our summer chicken barbecue; another great turn out and success.

Have a safe year.

Respectfully submitted,  
Rene Lefebvre, Chief

## 53RD ANNUAL MEETING OF THE EAST ANDOVER FIRE PRECINCT

The 53rd Annual Meeting of the East Andover Fire Precinct was held March 25, 1986, at the East Andover Fire Station. The meeting was called to order at 7:50 PM by Moderator Ed Becker. The meeting was attended by 32 residents. The warrant was then read and action was taken on each article.

ARTICLE 1: The following officers were elected for a term of one year:

Moderator	Edward Becker
Clerk	Kathleen Kidder
Treasurer	John Cotton
Auditor	Sandra Mullin
and for a term of three years:	
Commissioner	Mark Thompson.

ARTICLE 2: To hear the reports of any committees. A motion was made and seconded to adopt the chief's report as printed in the town report. The report was read by Chief Lefebvre. No further discussion. Motion passed unanimously.

ARTICLE 3: To raise and appropriate funds for a capital reserve fund. A motion was made by Tim Frost to raise and appropriate the sum of \$6,000 to be put in the Fire Apparatus and Related Equipment Capital Reserve Fund as established at the 1985 Precinct meeting. Seconded by Ted Walker. There being no discussion the motion passed unanimously.

ARTICLE 4: To adopt a budget. A motion was made by Kendel Currier to accept the budget as presented by the Budget Committee, and to raise and appropriate the sum of \$24,310.00. Seconded by Roger Kidder. The budget was read by Moderator Ed Becker. No discussion. The motion was passed unanimously.

ARTICLE 5: The land to revert back to the town. Motion made by Howard Wilson to ratify and confirm that the land where the old fire house was located at the intersection of Maple Street and East First Street, (being the same land as was conveyed to the East Andover Fire Precinct by deed dated December 31, 1955, and recorded at the Merrimack County Registry of Deeds at Book 786, Page 116) is no longer used to erect or maintain a fire station and that in accordance with the deed referred to above, the land should properly revert back to the Town of Andover, and further to authorize the Commissioners of the East Andover Fire Precinct to execute any necessary documents, including a quit-claim deed, to transfer title back to the Town of Andover. Seconded by Les Fenton. No discussion. Motion passed unanimously.

ARTICLE 6: To transact any other business. There being no further business the meeting was adjourned at 8:00 PM.

Respectfully submitted,  
Kathleen M. Kidder, Clerk



## 1986 ANDOVER CONSERVATION COMMISSION REPORT

At the March, 1986 town meeting a warrant article recommended by the Conservation Commission was accepted, allowing the town to participate in regional Household Hazardous Waste Disposal Day. Brochures were distributed by commission members to help towns-people identify household hazardous waste that should be kept out of the landfill and saved for Disposal Day.

Again as an "Earth Day" project, some Proctor students, faculty, and commission members cut dead wood and brush and removed trash at the Blackwater River Park. The area is gradually being cleared of miscellaneous stored items and will soon be ready for grading and seeding. The Commission hopes to find a type of grass that will thrive on poor soil, as the cost of properly loaming the area is far beyond its budget. Some loam will be necessary, however, and contributions will be gratefully accepted.

Other activities of the commission during 1986 included: on site inspections with the Planning and Zoning Boards to determine the environmental impact of certain land use changes; assistance to the Planning Board in drafting regulations for sand and gravel removal and also preparing a statement for local contractors regarding state permit requirements for excavation and for building in or adjacent to state waters; review of applications made to the state Wetlands Board for wetlands alterations in Andover; compilation of an inventory of Andover's scenic, wild and natural areas worthy of preservation for the Society for the Protection of NH Forest. (Landowners can preserve areas of their property forever through Conservation Easement with the help of the SPNHF.)

Environmental damage by All Terrain Vehicles has been an increasing problem on both town and private property. One example is the destruction of pine seedlings planted by commission members at the old dump area; Proctor Academy brought similar concerns to the commission about their woodlands.

As signs of impinging growth in Andover become increasingly evident, our concern for important wetlands also grows. Wetlands, critical and fragile, help protect water quality by absorbing and trapping pollutants; controlling and buffering flooding, erosion, and sedimentation; stabilizing shorelines; and providing an important wildlife habitat and an essential link in the food chain. A Prime Wetlands Map, documented and drawn according to specified criteria and approved by town meeting vote, is a necessary legal basis for the protection of our priority wetlands. In 1986, the Andover Conservation Commission roughly sketched our known wetlands and, through bidding, selected qualified local applicants to do the required evaluation and mapping. Funding for the evaluation phase of the project will be requested at the 1987 town meeting.

Respectfully submitted,  
Andover Conservation Commission



ANDOVER SCHOOL DISTRICT  
SCHOOL WARRANT

The State of New Hampshire

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover School Auditorium in said district on the 3rd day of March 1987, at 7:30 o'clock in the afternoon to act upon the following subjects:

ARTICLE 1: To see if the District will authorize the School Board to transfer the property on Route 11 (known as the Hog Back Property) back to the United States of America.

ARTICLE 2: To hear reports of Agents, Auditors, Committees, or Officers chosen, and pass any vote relating thereto.

ARTICLE 3: To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of School District Officers and Agents, and for the payment of statutory obligations of the District.

ARTICLE 4: To conduct any other business that may legally come before said meeting.

Given under our hands at said Andover the 3rd day of February, 1987.

Andover School Board,  
Richard Pine  
Kenneth Colburn  
Brenda Godwin

A true copy of Warrant-Attest:

Andover School Board,  
Richard Pine  
Kenneth Colburn  
Brenda Godwin

**ANDOVER SCHOOL DISTRICT  
SCHOOL WARRANT**

**The State of New Hampshire**

To the inhabitants of the School District in the Town of Andover qualified to vote in District affairs:

You are hereby notified to meet at the Andover School Auditorium in said district on the 10th day of March 1987, at 1:00 o'clock in the afternoon to act upon the following subjects:

ARTICLE 1: To choose by non-partisan ballot the following school district officers, with the polls open at 1:00 o'clock in the afternoon and remain open continually until 9:00 o'clock in the afternoon.

- A. Moderator for the ensuing year.
- B. Clerk for the ensuing year.
- C. Treasurer for the ensuing year.
- D. School Board Member for the ensuing three years.

Given under our hands at said Andover on the 3rd day of February, 1987.

Andover School Board,  
Richard Pine  
Kenneth Colburn  
Brenda Godwin

A true copy of Warrant-Attest:

Andover School Board,  
Richard Pine  
Kenneth Colburn  
Brenda Godwin

## ANDOVER SCHOOL DISTRICT PROPOSED BUDGET FOR 1987-88

	Approved Budget 1986-87	School Board's Budget 1987-88	Budget Committee Budget 1987-88
1100 Regular Education Program			
Salaries	\$ 228,091	\$ 275,656	\$ 275,656
Employee Benefits	39,583	47,637	47,637
Repair & Maintenance Services	270	295	295
Tuition	304,500	304,515	304,515
Supplies	7,267	8,397	8,397
Books	7,777	9,867	9,867
Equipment	1,176	5,345	5,345
Furniture	2,435	2,000	2,000
Total 1100 Account	<u>\$ 591,099</u>	<u>\$ 653,712</u>	<u>\$ 653,712</u>
1200 Special Education Program	100,590	123,304	123,304
1400 Other Instructional Programs	4,862	4,375	4,375
2120 Guidance Services	0	394	394
2130 Health Services	4,649	5,008	5,008
2220 Educational Media	12,429	12,093	12,093
2300 School Board Services	29,231	30,973	31,473
2410 School Administration	39,616	42,862	42,862
2540 Operation & Maintenance of Plant	59,614	76,601	76,601
2550 Transportation	65,202	68,791	68,791
4200 Site Improvements	0	0	0
4600 Building Improvements	103,136	34,000	34,000
5100 Debt Service	35,304	75,700	75,700
5220 Transfer to Federal Funds	22,600	24,000	24,000
5240 Transfer to Food Service Fund	<u>30,600</u>	<u>30,600</u>	<u>30,600</u>
<b>TOTAL APPROPRIATION</b>	<b>\$1,098,932</b>	<b>\$1,182,413</b>	<b>\$1,182,913</b>

## ESTIMATED INCOME 1987-88

	Actual 1985-86	Dept. of Revenue 1986-87	Est. School Board Budget 1987-88	Est. Budget Committee Budget 1987-88
State Sources				
Foundation Aid	\$ 40,947	\$ 20,270	\$ 22,730	\$ 22,730
Building Aid	0	0	9,872	9,872
Federal and State Sources				
School Lunch	8,872	11,000	11,000	11,000
Block Grant II	4,700	4,000	4,000	4,000
Chapter I	16,205	18,600	20,000	20,000
Local Sources				
Unencumbered Balance	67,417	51,714	0	0
School Lunch Receipts	16,811	19,000	19,000	19,000
Tuition	2,386	0	0	0
Earnings on Investments	2,464	1,000	1,000	1,000
Other				
Sale of Bonds or Notes	0	103,136	0	0
Transfer from Capital Projects Fund	96,285	28,000	0	0
Local	<u>69</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>TOTALS</b>	<b>\$256,156</b>	<b>\$256,720</b>	<b>\$ 87,602</b>	<b>\$ 87,602</b>

## 1986 ANDOVER SCHOOL BOARD REPORT

Population growth continued to be one of the main concerns of the school board in 1986. Along with this growth comes the need for better academic programs, more staffing and many other changes to our school. New programs and ideas were instituted this past year and more new approaches will take effect in the next school year.

As the population of Andover increases, the need for more space in our school becomes an issue of major concern. Last year we renovated existing, unused space into two new classrooms to house the third grades. Music and art received a new home and we were hoping that this would solve our problems temporarily. However, we still need more space. The board has proposed to convert the current locker rooms into useable space for the 1987-1988 academic year. This reconverted space will house the specialists who are responsible for the needs of some of our handicapped students.

In order to look for a permanent solution to the over-crowded conditions in the school, an Educational Advisory Committee was initiated. The committee is chaired by Irene Jewett of East Andover. Areas of concern will be as follows: building needs, curriculum development, high school evaluation and alternatives, public opinion and faculty compensation. The school board has endorsed this committee and is grateful for the help that it will provide over the coming year. Anyone interested in being a part of this committee should contact Mrs. Jewett.

The Andover Elementary School now has a half time guidance counselor, Margaret Theroux of New London, and a half time physical education instructor, Percy Hill of East Andover. The school is grateful for their services over the past months. Next year the position of physical education instructor will be made into a full time position. Andover students continue to do well academically, scoring at or above the national averages in most areas of the testing programs.

During the 1986 year the school board created the position of assistant principal and Suzanne Whitbeck was named to the new post. Mrs. Whitbeck will assist Mr. Locke Aldrich in the administrative duties of his office. Other changes in the school this year saw the printing of a student handbook to assist students and parents regarding the rules and regulations of the school. Also, custodial time was increased in order to keep our building cleaner.

We are in the second year of a three-year agreement with our teachers. The school board has met with the staff concerning teaching conditions and salaries. These meetings will benefit both teachers and students in creating a more meaningful workplace and better education programs.

The school board is continuing to tuition students into neighboring high schools. Currently, we have students attending Franklin High School as an alternative to Merrimack Valley High School. Any parent interested in this program should contact the school board. We, in Andover, are very fortunate to have Proctor Academy as our neighbor. Many beneficial programs are taking place at Proctor that have helped our Andover students. We hope to continue and enhance this program in the upcoming year.

A number of years back, the U.S. Government gave the Andover School District the use of the Hog Back property located off Route 11 in East Andover for environmental and ecological study. The area has been used by the science program over the years. However, due to the liability insurance problems existing nationwide the school board has decided to return the property to the U.S. Government. Although the educational benefits of the parcel are advantageous, the board feels that, should anything happen to unauthorized people using the tract, we would be held liable for injuries incurred. The board wishes to bring to your attention the warrant article concerning the Hog Back property and urges your approval of this warrant.

After many years of service, Mrs. Elizabeth Miller has resigned from her position as school district meeting clerk. The school board wishes to extend thanks to Mrs. Miller for her time and dedication to this position.

Once again, we would encourage your interest and participation in school business throughout the year. Our meetings are held on the first Tuesday of every month at 7:15 PM in the school library. Your ideas and input will be appreciated.

Respectfully submitted,  
Richard D. Pine, Chairman  
Kenneth A. Colburn  
Brenda Godwin

## ANDOVER SCHOOL DISTRICT 1986 REPORT OF THE SUPERINTENDENT OF SCHOOLS

To the School Board and Citizens of Andover:

Andover Elementary School opened on September 3, 1986, with eight new staff members and 221 students.

New staff members included:

Miss Lisa Hanscom	Grade 1
Miss Brenda Fleury	Grade 3
Miss Suzanne Rasweiler	Grade 3
Miss Laura Stuhl	Grade 4
Miss Connie Pipe	Grades 5-8
Mrs. Margaret K. Theroux	Guidance
Mr. Percy Hill	Physical Education
Mrs. Judith B. Gilman	Math Chapter I

Increased enrollment in grades 1-3 required the adding of a second third grade teacher this year. An additional teacher aide was hired to work in grade 7 when enrollment in that grade reached 31 early in December. For the first time Andover Elementary School has a half-time guidance counselor and a half-time physical education instructor. The Chapter I Program, which is federally funded, was expanded this year by the hiring of a part-time mathematics tutor for grades 5-8.

Growth in enrollments and the lack of classroom space to adequately house our students has become the School Board's first priority. The renovations which were completed last summer were finished just in time to house the additional classes for this year. If we continue to grow one class per year, we will need a minimum of four additional classrooms in four years. The search for space to house next year's additional class has led your board to propose renovating the locker rooms for small group spaces to be used by Chapter I, Learning Disabilities, Speech Services and Occupational Therapy.

The renovations mentioned above were completed right at the opening of school and the Andover staff and administration is to be commended for their flexibility and extra effort which made it possible to open on time in an orderly manner. As a result of the renovations the school has two additional teaching spaces currently housing the two third grades, an improved art room, a second exit from the downstairs classrooms and a more attractive corridor outside the first grade rooms.

As has been mentioned, enrollments continue to be up in all grades except for the current fourth grade. There are nearly 30 or more students in each of the other grades. Census figures, coupled with continuous growth in the community, show no signs that the increase of the school population will slow down over the next five years.

At the same time we are facing a space problem, the State Board of Education is about to approve revised standards for the elementary schools. These Elementary Standards will require more space and staff in Reading, Art and Library.

While the new standards do not mandate public kindergarten they strongly recommend it. Current research on a national level indicates that children who receive early learning from 4 and 5 years of age do better in later schooling and in life. While still a local decision, it is one which must be considered carefully whenever a community is faced with a building program.



Annually the students at Andover Elementary School take national achievement and intelligence tests. Students in grades 4 and 8 took the statewide testing program tests this past year for the first time. This testing program replaces the Accountability tests which were previously given in grade 5. Andover students in grade 4 scored well on Reading, Language, Work Study and Mathematics tests. They scored 21st out of 51 school groups in the state. In fact they scored at the same level as Concord, Keene and Nashua. Grade 8 students scored well in Reading, but were lower in Language Arts, Work Study and Mathematics and were 34th out of 42 school groupings in the state. They were at the same level as Franklin, Newmarket and Monroe. These tests were reviewed by the staff to determine which areas need to be strengthened.

In addition to the State Testing Program the district continues to give the Iowa Test of Basic Skills, a national test of achievement and the Cognitive Abilities Test, an intelligence test to students in grades 3, 6 and 7. The achievement test measures student performance in Language Arts, Reading, Vocabulary, Work Study and Mathematics skills, while the intelligence test assesses each student's ability compared with his age and grade. The achievement test compares the achievement of our children with national norms. Students in grades 3, 6 and 7 scored well above the national norms except for the mathematics subtest in grade 3, which was lower.

Testing done in the fall of 1986 shows our fourth grades scoring well above the national level in Reading and Language Arts, but scoring lower in Mathematics. Grade 8 scored above the national average in all subtests. On the district testing program students in grades 3, 5, 6 and 7 all scored at or above the national average on all subtests except for grade 6, which was slightly low in language and work study skills. Grades 5 and 7 scores significantly higher than the national average on the battery average. At the time of this report statewide comparisons were not yet available, but will be included in next year's report.

Citizens interested in reviewing the actual results of the tests may contact the Superintendent's office, the Andover School principal or a member of the School Board.

After reviewing the results of the State testing and the district testing programs, your School Board set the following Goals and Objectives for the 1986-87 school year:

- I. Develop skills in Reading, Writing, Speaking and Listening
  - A. Develop the ability to express ideas and feelings appropriately in oral and written form(s).
    1. Improve student ability to understand words in context.
    2. Improve student ability to identify the root or affix of a word.
    3. Improve student ability to answer who, what, where, when and sequence questions related to a passage.
    4. Improve student ability to use correct capitalization, punctuation and usage.
- II. Develop student competencies in utilizing mathematics in daily living.
  - A. Improve student skills in the use of decimals and fractions.

- B. Improve student skills in using numeration.
  - C. Improve student skills in multiplication and division of whole numbers, fractions and decimals.
- III. Develop student competencies in the use of the social sciences.
- A. Improve student skills in the use of maps, diagrams, tables, time frames, forms or consumer sources.
  - B. Improve student knowledge of New Hampshire history and government.
- IV. Develop student competencies in the use of the natural sciences.
- A. Improve student understanding of botany, zoology and ecology concepts appropriate to grade.

We are in the second year of a three year contract for the transportation of elementary school students. Lakes Region Transit provides busing for grades 1 through 8 for regular school attendance as well as athletic and field trips.

High school students attending Merrimack Valley High School are transported on a cost-only basis for buses provided by the Merrimack Valley School District. Regular school day runs are provided along with a late bus service for students participating in an after-school activity.

I would like to express my appreciation for the support of the community in providing a quality educational program for the children of Andover, and express my thanks to the school staff and to the school board members for their help and support during the year.

William B. Baston  
Superintendent of Schools



**ANDOVER SCHOOL DISTRICT  
REPORT OF SCHOOL DISTRICT TREASURER**

Cash on Hand July 1, 1985		\$ 64,425.49
Received from Selectmen	\$631,594.00	
Received from State Sources	61,348.50	
Received from Tuitions	4,560.00	
Received from Projects MMIA	96,285.64	
Received from all Other Sources	<u>22,103.16</u>	
<b>TOTAL RECEIPTS</b>		<u>\$815,891.30</u>
Total Amount Available for Fiscal Year		880,316.79
Less School Board Orders Paid		<u>828,276.75</u>
<b>BALANCE ON HAND JUNE 30, 1986</b>		<b>\$ 52,040.04</b>

**SUMMARY OF SALARIES OF SUPERINTENDENT  
AND ASSISTANT SUPERINTENDENTS**

	<u>Local Share Supt's Salary</u>	<u>Local Share Asst. Supt's Salary</u>	<u>Local Share Asst. Supt's Salary</u>	<u>Total</u>
Andover	\$ 4,773.99	\$ 4,208.21	\$ 3,747.99	\$ 12,730.19
Merrimack Valley	29,319.33	25,844.57	23,018.13	78,182.03
Shaker Regional	<u>17,461.68</u>	<u>15,392.22</u>	<u>13,708.88</u>	<u>46,562.78</u>
<b>TOTALS</b>	<b>\$51,555.00</b>	<b>\$45,445.00</b>	<b>\$40,475.00</b>	<b>\$137,475.00</b>

The salary figures above refer to the local share as determined by the joint School Administrative Unit Board.

## ANDOVER SCHOOL DISTRICT SCHOOL DIRECTORY

### SCHOOL BOARD

Richard Pine, Chairman	Term Expires March 1987
Brenda Godwin	Term Expires March 1988
Kenneth Colburn	Term Expires March 1989

SUPERINTENDENT OF SCHOOLS  
William B. Baston

### ASSISTANT SUPERINTENDENTS OF SCHOOLS

Edward B. Briggs	Redmond C. Carroll
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SPECIAL NEEDS COORDINATOR  
Carol Kosnitsky

Office at 105 Center Street, Penacook, New Hampshire 03303.  
Office hours are 8:00 am to 4:30 pm Monday through Friday.  
Appointment for conference may be made through the office of  
the Superintendent, telephone 753-6561.

### TEACHERS

Locke H. Aldrich, Principal	
Susanne Whitbeck, Assistant Principal	Language Arts
Patricia Severance	Language Arts
John G. Dustin	Science
Julie P. Mayo	Math
Constance Pipe	Social Studies
Laura Stuhl	Grade 4
Suzanne Rasweiler	Grade 3
Brenda L. Fleury	Grade 3
Gretchen Colburn	Grade 2
Elizabeth Currier	Grade 2
Judith Rayno	Grade 1
Lisa Hanscom	Grade 1
Elizabeth E. D'Amico	Music and Art
Percy Hill	Physical Education
Margaret K. Theroux	Guidance
Betsy Webster	Chapter I Reading
Judith Gilman	Chapter I Math
Ann W. Clark	Library Aide
Linda O. Doherty	Teacher Aide
Mary Jane Walker	Teacher Aide
Gail Parenteau	Secretary
Gail Higgins	Coordinator of Volunteers

SCHOOL NURSE  
Margaret Fenton, RN

### CUSTODIAMS

Roger Pellerin, Full-time	Roy Wells, Part-time
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FOOD SERVICES  
Denise Gove, Director

Charlotte Clark	Reba Powers
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## ANDOVER SCHOOL DISTRICT ATTENDANCE TABLE

For the school year ending June 30, 1986	
Grades 1-8	
Length of School in Weeks	36
Total Enrollment	237
Girls	112
Boys	125
Average Daily Attendance	210.1
Average Daily Absence	11.45
Average Daily Membership	221.5
Number of students not absent, tardy or dismissed	5

### ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed  
for the school year ending June 30, 1986

Megan Jenkins	Grade 2
Norman Mansur	Grade 5
Wilkey Godwin	Grade 6
Gayle Kidder	Grade 7
Loc Huy Nguyen	Grade 8

### ENROLLMENT JANUARY 8, 1987

Grade 1	33
Grade 2	32
Grade 3	31
Grade 4	21
Grade 5	27
Grade 6	21
Grade 7	31
Grade 8	31
	<u>227</u>

### ANDOVER SCHOOL DISTRICT GRADUATES - 1986

Therese Adams	Sarah Landry	Freeman Rollins
Angela Barton	Matthew Laro	Michael Sasse
Stephen Barton	Michael MacDonald	Susanne Schlichting
David Bates	Gregor Makechnie	James Thompson
Cynthia Downes	Daniel McCabe	Scott Tripp
Jennifer Dukette	Tonya McDonald	Wendy Trott
Palmer Edwards	Dana Nagy	Rachel Twombly
James Gautreau	Darby Newton	Christine Vigue
Jennifer Gove	Loc Huy Nguyen	Christine Whedon
Gwen Hellmann	Amy Poulin	Dana Wormald
Kevin Jervis	Marc Roberts	

## 1986 ANDOVER SCHOOL DISTRICT MEETING

The annual Andover School District meeting was called to order at 7:35 PM by William Bardsley, Moderator, in the Victor E. Phelps Gymnasium on March 4, 1986.

After establishing rules for the meeting and reading the warrant, the moderator called for action on Article I. Chuck Severance moved that we approve the article as read, and Julie Mayo seconded. There appeared to be no discussion, so the moderator declared that the meeting proceed with the ballot vote. Gail Hill asked for a breakdown of the \$103,136. Mr. Pine explained: approximately \$100,000 for renovation to the building and bathrooms; \$1,000 for shed; \$900 for fence; and \$1,236 for burying the water line. The additional classroom space has been necessitated by increased enrollments and hopefully this will hold for 5-6 years. Thirty-three students are predicted for next year's first grade.

At 7:47 PM balloting began and the meeting resumed at 8:05.

Under Article II, there were no reports other than were published in the Annual Report.

Under Article III, Betty Bardsley made a motion to consider the budget section by section which was seconded and carried in the affirmative.

Section 1000 - Instruction: Art Urie made the motion to accept the Budget Committee's recommended figure. The motion was seconded. Margo Coolidge made a motion to amend the figure for salaries by adding \$1,450 for an additional 1/2 day for music teacher which would make a total of 3 1/2 days. Line 100, with \$1,450 added, making a total of \$228,091 was carried in the affirmative.

Tina Cotton asked if there were any way to cut the percentage of increase. The board stated that had been their concern, but had adopted a salary schedule in order to be competitive. Sandra Graves questioned under line 1200, if included gifted. The answer was no; it provides for those mandated by the state. Section 1000 was carried as amended.

Section 2000 - Support Services: Art Urie made a motion to approve the recommended amount. After Mrs. Benson asked for a breakdown, the sum of \$29,231 was carried.

Section 2400 - School Administrative Services: Chuck Severance made the motion to approve \$39,616. Mrs. Makechnie inquired who hired the teachers. After an explanation by the board, the motion was carried.

Section 2540 - Operation and Maintenance of Plant: Howard Wilson moved that approve the recommended \$61,189. Tina Cotton questioned the amount for heat and telephone. The board replied that oil was \$1.05/gallon when budgeted. The increase in telephone was due to new Kearsarge telephone system required as well as adding a line. Dennis Fenton moved that the amount for heat be reduced by ten percent or \$1,575. The motion was carried.

At 8:55 the balloting closed. While the ballots were being counted, the adoption of the budget continued.

Section 2550 - Pupil Transportation: Chuck Severance moved to accept the amount of \$65,202 for pupil transportation. The vote carried. Ed Becker suggested that we proceed to Section 5000 until ballots were counted.

Section 5000 - Other Outlays: Ed Becker moved that we adopt the amount of \$88,504 as recommended by the Budget Committee. After an explanation of Transfer to Federal funds and the possible effect of the Gramm-Rudman Bill which the board believes will not affect the 1986-87 school year, the motion carried in the affirmative.

The results of the balloting under Article I were as follows: 4 voted NO; 43 voted YES. The vote was more than a 2/3 majority, therefore, Article I was adopted.

Section 4600 - Building Improvement: Art Urie made a motion to approve the Budget Committee recommendation of \$103,136 which was seconded and was voted in the affirmative.

Ed Becker made a motion to raise and appropriate the total amount of \$1,098,932.00 for the support of education in the Andover School District in the school year of 1986-87. The motion was seconded by Chuck Severance and was carried in the affirmative.

Under Article IV, Kathy McNeil questioned why no money appeared under Sweepstakes in the budget. Actually the \$20,065 under Foundation Aid is the estimated Sweepstakes income.

Brenda Godwin stated that this is Teacher Appreciation Day, so as we meet the teachers, tell them about the good job they are doing.

Mr. Colburn spoke about the Board's concern for long range planning and establishing an Ad Hoc Committee for this purpose. He asked for volunteers. Also he urged continued interest and attendance at School Board meetings.

A motion was made to adjourn and the meeting closed at 9:15 PM.

Respectfully submitted,  
Elizabeth Miller, Clerk

## AUDITOR'S REPORT ON FINANCIAL PRESENTATION

Carri • Plodzik • Sanderson  
accountants & auditors

A. Bruce Carri, CPA  
Stephen D. Plodzik, PA  
Robert E. Sanderson, PA  
  
Paul J. Mercier, CPA  
Armand G. Martineau, CPA  
Edward T. Perry, CPA

193 North Main Street  
Concord, New Hampshire 03301  
Telephone: 603-225-6996

To the Members of the School Board  
Andover School District  
Andover, New Hampshire

We have examined the general purpose financial statements of the Andover School District and the combining, individual fund, and account group financial statements of the School District as of and for the year ended June 30, 1986, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Asset Group of Accounts, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly the financial position of the Andover School District, at June 30, 1986, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year. Also, in our opinion, the combining, individual fund, and account group financial statements referred to above present fairly the financial position and account groups of the Andover School District, at June 30, 1986, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole and on the combining, individual fund, and individual account group financial statements. The accompanying financial information listed as supporting schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the financial statements of the Andover School District. Such information has been subjected to the auditing procedures applied in the examination of the general purpose, combining, individual fund, and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the financial statements and account groups taken as a whole.

*A. Bruce Carri CPA*  
CARRI PLODZIK SANDERSON  
Professional Association

September 11, 1986

**SCHEDULE 1**  
**ANDOVER SCHOOL DISTRICT**  
**General Fund**  
**Statement of Estimated and Actual Revenues**  
**For The Fiscal Year Ended June 30, 1986**

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>School District Assessment</u>			
Current Appropriation	\$631,594	\$631,594	\$ _____
<u>Tuition</u>			
Regular Day School	_____	2,386	2,386
<u>Other Local Revenues</u>			
Earnings On Investments	1,000	2,465	1,465
Other	_____	69	69
Total Other Local Revenues	<u>1,000</u>	<u>2,534</u>	<u>1,534</u>
<u>State Sources</u>			
Foundation Aid	39,114	39,632	518
Catastrophic Aid	1,228	1,316	88
Total State Sources	<u>40,342</u>	<u>40,948</u>	<u>606</u>
<u>Fund Transfer</u>			
Transfer From Capital Projects	_____	22,797	22,797
<u>Total Revenues</u>	672,936	\$700,259	\$27,323
<u>Unreserved Fund Balance Used</u>			
<u>To Reduce 1985-86 District Assessment</u>	<u>67,417</u>		
<u>Total Revenues and Use of Fund Balance</u>	<u>\$740,353</u>		

**SCHEDULE 2**  
**ANDOVER SCHOOL DISTRICT**  
**General Fund**  
**Statement of Appropriations and Expenditures**  
**For The Fiscal Year Ended June 30, 1986**

	<u>Appropriations</u> 1985-86	<u>Expenditures</u> Net of Refunds	<u>(Over)</u> <u>Under</u> <u>Budget</u>
<u>Instruction</u>			
Regular Education	\$442,073	\$417,056	\$25,017
Special Education	59,824	70,447	( 10,623)
Other Instructional	5,239	4,433	806
Total Instruction	<u>507,136</u>	<u>491,936</u>	<u>15,200</u>
 <u>Supporting Services</u>			
<u>Pupils</u>			
Health	4,424	4,483	( 59)
<u>Instructional</u>			
Educational Media	10,443	10,279	164
<u>General Administration</u>			
School Board	4,873	4,489	384
Office of the Superintendent	21,611	21,610	1
School Administration	36,720	36,466	254
<u>Business</u>			
Operation and			
Maintenance of Plant	54,831	48,385	6,446
Pupil Transportation	61,944	60,174	1,770
Total Supporting Services	<u>194,846</u>	<u>185,886</u>	<u>8,960</u>
 <u>Debt Service</u>	<u>37,771</u>	<u>37,539</u>	<u>232</u>
 <u>Fund Transfer</u>	<u>600</u>	<u>600</u>	<u>          </u>
 <u>Total Appropriations</u>	<u>\$740,353</u>	<u>\$715,961</u>	<u>\$24,392</u>



**SCHEDULE 3  
ANDOVER SCHOOL DISTRICT  
General Fund**

**Statement of Changes in Unreserved — Undesignated Fund Balance  
For The Fiscal Year Ended June 30, 1986**

<u>Unreserved - Undesignated</u>	
<u>Fund Balance - July 1, 1985</u>	\$67,417
<u>Deductions</u>	
Unreserved Fund Balance Used	
To Reduce 1985-86 District Assessment	( 67,417)
<u>Additions</u>	
<u>1985-86 Budget Summary</u>	
Revenue Surplus (Schedule 1)	\$27,323
Unexpended Balance	
of Appropriations (Schedule 2)	<u>24,392</u>
1985-86 Budget Surplus	<u>51,715</u>
<u>Unreserved - Undesignated</u>	
<u>Fund Balance - June 30, 1986</u>	<u>\$51,715</u>

**SCHEDULE 4  
ANDOVER SCHOOL DISTRICT  
For The Fiscal Year Ended June 30, 1986**

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Pass-Through Grantors Number	Program or Award Amount	Accrued (Deferred) Revenues		Expenditures	Accrued (Deferred) Revenues June 30, 1986
				July 1, 1985	State		
Passed-Through State Department of Education ECIA - Chapter I Readiness	84-010	61119	\$22,930	\$	\$	\$15,621	\$ 584
ECIA - Chapter II Computer Learning	84-151	56003				88	
Computer Learning	84-151	66155	5,324		4,700	4,475	225
Department of Agriculture National School Lunch Program	10-555	N/A			11,449	31,790	7,005
<b>Totals</b>				\$32,354	\$2,061	\$51,974	\$7,814

**SCHEDULE 5  
ANDOVER SCHOOL DISTRICT  
Food Service Fund**

**Statement of Revenues, Expenditures and Changes in Fund Balance  
For The Fiscal Year Ended June 30, 1986**

<u>Revenues</u>		
Lunch and Milk Sales	\$16,201	
Federal Reimbursement	7,414	
State Reimbursement	1,458	
Interest Income	410	
USDA Commodities Received	4,638	
Other	200	
 <u>Other Financing Sources</u>		
Interfund Transfers		<u>600</u>
 <u>Total Revenues and Other Sources</u>		 \$30,921
 <u>Expenditures</u>		
Food and Supplies	\$15,079	
Labor and Benefits	16,161	
Repairs and Maintenance	<u>550</u>	
 <u>Total Expenditures</u>		 <u>31,790</u>
 <u>Excess of Revenues and Other</u>		
<u>Sources Over (Under) Expenditures</u>		 ( 869)
 <u>Fund Balance - July 1</u>		 <u>7,874</u>
 <u>Fund Balance - June 30</u>		 <u>\$ 7,005</u>

**SCHEDULE 6**  
**ANDOVER SCHOOL DISTRICT**  
**Student Activity Fund**  
**Statement of Revenues, Expenditures and Changes in Fund Balance**  
**For The Fiscal Year Ended June 30, 1986**

<u>ACTIVITY</u>	<u>Fund Balance</u> <u>July 1, 1985</u>	<u>Revenues</u> <u>and</u> <u>Transfers</u>	<u>Expenditures</u> <u>and</u> <u>Transfers</u>	<u>Fund Balance</u> <u>June 30, 1986</u>
Creative Arts	\$ 13	\$ 75	\$ 69	\$ 19
Athletics	111	2,600	2,590	121
Table Fund	58			58
Playground	481			481
Library	344	1,245	1,397	192
<u>Classes of</u>				
1985	18		18	
1986	611	1,573	2,168	16
1987		615	153	462
Interest	237	181	76	342
Miscellaneous	111	1,398	1,043	466
RIF Program	83	350	351	82
Lunch Program		200	200	
Grades 1 and 2 Trip Fund	14			14
Cheerleading		24		24
<u>Totals</u>	<u>\$2,081</u>	<u>\$8,261</u>	<u>\$8,065</u>	<u>\$2,277</u>

## VITAL STATICS

BIRTHS REGISTERED IN ANDOVER, NH  
FOR YEAR ENDED DECEMBER 31, 1986

<u>Date</u>	<u>Name</u>	<u>Place of Birth</u>	<u>Father's Name</u>	<u>Mother's Name</u>
01-06-86	Sarah Joy Patuleia	East Andover	Rufino Patuleia	Rosanne R. Christie
01-08-86	Emma Noel Warner	New London	Thomas Michael Warner	Nancy Knaefler
02-01-86	Seth Edward Gardner	New London	Richard Edward Gardner	Sheryl Ann Buttrick
02-25-86	Adam James Fitzpatrick	Concord	Jay Joseph Fitzpatrick	Jane Mary Melanson
02-25-86	Laurel Beth Fitzpatrick	Concord	Jay Joseph Fitzpatrick	Jane Mary Melanson
03-03-86	Carrie May Ordway	Franklin	Dalton Paul Ordway	Patricia Joan Brooks
03-05-86	Jeremy Allan Walker	Franklin	Allan Willard Walker	Penny Michele Miller
03-08-86	Neil Joseph Gracia	East Andover	Charles Victor Gracia	Linda Rose Baker
03-25-86	Jeffrey Allen Mitchell, Jr.	Laconia	(Not Stated)	Elizabeth Jean Keyser
04-04-86	Michael George Kaulbach	Concord	Andrew Harold Kaulbach	Rita-Ellen Avola
05-02-86	Chloe Danielle Rochon	New London	George William Rochon	Susan C. McIntyre
05-03-86	Kyle J. Williams	New London	David Pratt Williams	Lee Ellen Webb
05-04-86	Nicholas Peterson Robart	Concord	Scott Peterson Robart	Nancy Marie Walsh
05-08-86	Thomas Michael Prentice	New London	Henry Charles Prentice	Cindy Lynn Taylor
05-31-86	Lauren Lynn Madrid	Concord	Ricardo Alturo Madrid	Diana Lee Baker
06-17-86	Matthew Sean Richardson	New London	Wendell P. Richardson	Cecelia Ann Yeager
07-15-86	Samantha Victoria Nye	New London	David Lee Nye	Caroline K. Rapagnola
07-15-86	Charles Douglas Cloutier	Franklin	Joseph R. Cloutier, Jr.	Sara-Lee Locke
07-25-86	Amanda Elizabeth Sanborn	Andover	Peter Timothy Sanborn	Deborah Jean Hatter
07-25-86	Elizabeth Whitcher Lamb	Concord	Steven Rogers Lamb	Robin E. Williams
08-11-86	Nikita May Thisell	New London	Myron L. Thisell	Brenda Lee Benoit
08-22-86	Amanda Susanne Keyser	Franklin	David William Keyser Jr	Susanne Dwyer Buckley
09-09-86	Joshua Howard Cox	Concord	Myril Edwin Cox	Gloria Alene Lewis
10-10-86	Matthew Stokes Johnson	Concord	Bryan Emons Johnson	Ruth Coxe Stokes
10-28-86	Jacob Kyle Brown	Hanover	Clyde Thomas Brown	Suzanne Evans
11-20-86	Kellie Piper Kurtz	Andover	William Bruce Kurtz	Julie Anne Whalls

**MARRIAGES REGISTERED IN ANDOVER, NH  
FOR YEAR ENDED DECEMBER 31, 1986**

<u>Date</u>	<u>Groom</u>	<u>Residence</u>	<u>Bride</u>	<u>Residence</u>	<u>Place of Marriage</u>
04-29-86	Burt F. Reed	Potter Place	Leta Aline Duprey	Penacook	Wilmot
05-24-86	Ronald E. Brule	Franklin	Karen A. Hutchinson	Andover	Andover
07-27-86	David E. Henderson	Andover	Ann R. Sargent	Andover	Andover
08-10-86	Charles T. Hansen	Lebanon	Katherine C. Ellsworth	Andover	Andover
08-30-86	Martin H. Haley	East Andover	Norma J. Ayotte	East Andover	Andover
09-27-86	Charles Scott Bickford	Andover	Anne M. Champagne	Concord	Concord
10-18-86	John M. Thompson	East Andover	Anna M. Barton	East Andover	Andover
11-01-86	Harlen F. O'Brien	Potter Place	Julia L. Phillipson	Potter Place	Potter Place

**DEATHS REGISTERED IN ANDOVER, NH  
FOR YEAR ENDED DECEMBER 31, 1986**

<u>Date</u>	<u>Name</u>	<u>Place of Death</u>	<u>Father's Name</u>	<u>Mother's Name</u>
01-27-86	Leon Mark Cangiano	Andover	Michael Cangiano	Flora Ghisla
03-14-86	Joseph Benjamin LaPlante, Sr.	Franklin	Arestide LaPlante	Octavia Duval
04-17-86	Lee Walter Swett	White River, VT	Walter Swett	Prudence Caldwell
05-18-86	Alan K. Thompson	Franklin	Ernest B. Thompson	Stella Tuttle
07-14-86	Stannard Dunn	Andover	George Dunn	Ella Stannard
10-28-86	Maurice Wesley Thisell	East Andover	Harry True Thisell	Bertha R. Patten
11-17-86	Howard W. Russell	East Andover	Elmer Russell	Ida Hanninen
12-28-86	Albert Peter Goody	East Andover	James Goody	Annie Sommers

## **TOWN OFFICE HOURS**

### **Selectmen**

**1st and 3rd Mondays, 7:00 P.M.**

### **Administrative Assistant**

**Monday-Wednesday**

**9:00 A.M. to 12:00 Noon — Public Hours**

**12:00 Noon to 5:00 P.M. — By Appointment**

### **Town Clerk/Tax Collector**

**Mondays, 2:00 P.M. to 4:00 P.M., 6:30 P.M. to 8:30 P.M.**

**Wednesdays, 6:30 P.M. to 8:30 P.M.**

**Saturdays, 9:00 A.M. to 12:00 Noon**

### **Building Inspector**

**Mondays 6:30 to 8:30 P.M.**

**Winter hours: 1st and 3rd Mondays only**

### **Planning Board**

**2nd and 4th Tuesdays, 7:30 P.M.**

### **Conservation Commission**

**2nd Wednesday, 8:00 P.M.**

### **Town Meeting Schedule**

**School Gymnasium, March 10, 1987**

**Polls Open for Voting, 1:00 P.M. to 9:00 P.M.**

**Business Meeting Begins 7:30 P.M.**

### **School Meeting Schedule**

**School Gymnasium, March 3rd, 1987**

**Business Meeting Begins 7:30 P.M.**

**Polls Open for Voting, March 10, 1987, 1:00 P.M. to 9:00 P.M.**



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