

NHamb
352.07
L24
1998

ANNUAL REPORT
TOWN OF LANCASTER, NEW HAMPSHIRE
for the year ended December 31, 1998

**IN MEMORY OF OUR FRIEND,
JOHN BRADLEY**



1929 - 1998

**A TRUE FRIEND AND VALUED CO-WORKER
WHOSE WISDOM AND HUMOR
WILL BE GREATLY MISSED.**

352.07
L24
1999



ANNUAL REPORT

TOWN OF LANCASTER

For year ending
December 31, 1998

This report was printed by
Smith & Town Printers.
Please bring it with you to
Town Meeting.

1999 DATES TO REMEMBER

JANUARY 1	Fiscal Year Begins
JANUARY 18	Public Budget Hearing for School District
JANUARY 20	First day for Candidates to declare for Town Election
JANUARY 29	Last day for Candidates to declare for Town Election
FEBRUARY 1	Annual School Meeting (Deliberative session S/B 2)
MARCH 1	Deadline to file for an exemption or abatement from your property taxes following the date of notice of tax
MARCH 9	Annual Town Meeting & Vote on School Warrant (per Senate Bill 2)
APRIL 1	All property both real and personal, assessed to owner this date
APRIL 16	Last day to file Property Tax Inventories
MAY 1	Dog Owners should license their dogs by this date
JUNE 1	After this date, a \$25 forfeiture charge may be imposed for any unlicensed dogs
JULY 1	First half of the semi-annual tax billing due - commences to draw interest at 12 percent after this date
DECEMBER 1	Second half of the property tax due - unpaid real estate and personal taxes commence to draw interest at 12 percent

A special thank you to the *Coos County Democrat* for allowing us to use their photos and to Jill Brooks for her help.

TABLE OF CONTENTS

PAGE

Town Officers	2
Selectmen's Report	5
Town Welfare	6
Heritage Trail Report	7
Report from Councilor Ray Burton	8
Public Works Report	10
Police Department Report	12
Transfer Station & Recycling Report	14
Lancaster Emergency Medical Services Report	16
Fire Department Report	20
Forest Fire Warden Report	23
Northern Gateway Chamber of Commerce Report	24
Weeks Memorial Library Report	25
Cemetery Report	28
Lancaster Main Street Program	29
Mt. Washington Regional Airport	30
Weeks Home Health Services Report	31
North Country Home Health Report	32
White Mt. Mental Health Report	33
The Caleb Group Report	34
Planning Board Report	36
Zoning Board Report	37
Colonel Town Investment Committee Report	39
Colonel Town Recreation Department Report	40
Colonel Town Budget Report	42
Colonel Town Treasurer's Report	44
North Country Council Report	46
Town Warrant	insert
Budget Report	insert
Revenues Report	insert
Town Clerk's Report	48
1997 Annual Town Meeting Report	55
Coos Economic Development Corp.	58
Auditor's Report	60
Statement of Bond Debt	65
Summary Inventory of Valuation & Utility Summary	66
Current Use Report	67
Tax Collector's Report	68
Tax Rates	72
Ambulance Report	73
Schedule of Town Property	74
Inventory of Municipal Equipment	75
Financial Report - Summary of Receipts & Payments	76
Statement of Appropriations, Taxes Assessed & Tax Rate	80
Town Accountant's Report	82
Comparative Statement of Appropriation & Expense	85
Summary of Report of Trustee of Trust Funds	86

1998 TOWN OFFICERS

Elected Officials

BOARD OF SELECTMEN

Expires	1999	Christopher Parker
Expires	2000	David B. Stickney
Expires	2001	Linda E. Hutchins

TREASURER

Expires	1999	Ann M. Huddleston
---------	------	-------------------

TOWN CLERK

Expires	1999	Jean E. Oleson
---------	------	----------------

MODERATOR

Expires	1999	Paul D. Desjardins
---------	------	--------------------

TRUSTEES OF TRUST FUNDS

Expires	1999	John Holmes
Expires	2000	James H. Whithed
Expires	2001	Carol H. Stiles

SUPERVISORS OF THE CHECKLIST

Expires	2000	Constance Cardinal
Expires	2002	James Seppala
Expires	2004	Sandra E. Doolan

BUDGET COMMITTEE

Expires	1999	Lee Eastman
Expires	1999	Sandra Doolan
Expires	1999	Robert Snowman
Expires	2000	Harrison Southworth
Expires	2000	Roger Gingue
Expires	2000	Ronald E. Wert
Expires	2001	Dennis Merrow
Expires	2001	Aurore M. Hood
Expires	2001	Allvin Leonard

REPRESENTATIVE OF BUDGET COMMITTEE

Expires	1999	Christopher Parker
---------	------	--------------------

LIBRARY TRUSTEES

Expires	1999	Elsie K. Senuta
Expires	2000	Steven J. Turaj
Expires	2001	Michael W. Nadeau

1998 TOWN OFFICERS

(page 2)

CEMETERY TRUSTEES

Expires	1999	Sandra E. Doolan
Expires	2000	Ronald N. Bailey
Expires	2001	Joyce C. White

EMMONS SMITH FUND COMMITTEE

Expires	1999	Roxanna White
Expires	2000	Jean Foss
Expires	2001	John E. Brooks

COL. TOWN SPENDING COMMITTEE

Expires	1999	JoAnne Emerson
Expires	1999	Jeffrey A. Gilman
Expires	1999	Robert Snowman
Expires	2000	Rebecca Crawford
Expires	2000	Marcella Nugent
Expires	2000	Roger Emery, Jr.
Expires	2001	Frederick Bailey
Expires	2001	Gregg Christopher
Expires	2001	Ben Gaetjens-Oleson

COL. TOWN INVESTMENT COMMITTEE

David Hill	Dennis Mellow
Richard Rochefort	Roger Gingue
Phillip Drapeau	Donald L. Crane
Thomas W. Craven	

Appointed Positions

Town Manager/Overseer of Welfare	Patrick Kelly
Tax Collector/Asst. Town Manager	Joyce A. McGee
Public Works Director	Dennis Patnoe
Finance Director	Michael W. Nadeau
Deputy-Town Clerk/Tax Collector	Tanya J. Batchelder
Town Counsel	Donovan & Desjardins, Attorneys
Health Officer	Thomas Blanchette
Public Health Nurse	Weeks Health Services
Librarians	Barbara Robarts/Holly Hyde
Superintendent of Recreation	Michael Curtis
Police Chief	Edward Samson
Fire Chief	Michael Currier
Ambulance Director	Thomas Blanchette
Highway Foreman	James Savage
Water Dept. Supervisor	Lawrence "Gomer" Powell
Sanitation Dept. Operator	Timmy Bilodeau
Transfer Station Foreman	Norman Gouveia

1998 TOWN OFFICERS

(page 3)

Appointed Boards/Committees

ZONING BOARD OF ADJUSTMENT

Expires	1999	Alan Savage
Expires	1999	Carl Rod
Expires	1999 (Alternate)	John MacKillop
Expires	1999 (Alternate)	Colin Sutherland
Expires	2000	Stan Knecht
Expires	2000	Dennis Merrow
Expires	2001	Jean Tenney
Expires	2001 (Alternate)	Aurore Hood
	(Clerk)	Jean Oleson

PLANNING BOARD

Expires	1999	Stan Knecht
Expires	1999	Alexis Moser
Expires	1999 (Alternate)	Joe Gott
Expires	1999 (Alternate)	Tim Sutherland
Expires	2000	David Hutchins
Expires	2000	Joanne Coppinger, Chair
Expires	2001	Colin Christie
Expires	2001	Andre Garand
Expires	2001 (Alternate)	Lynette Westcott
Expires	2001	Allan Ryder
	(Selectman)	David Stickney
	(Clerk)	Sally Pratt

CONSERVATION COMMISSION

Expires	1999	David Rexford
Expires	1999	Millard Martin, Jr.
Expires	2001	Janine Elliott
Expires	2001 (Alternate)	Robert Christie
Expires	2001 (Alternate)	William Allin
Expires	2001	Lucy Wyman
	(Advisor)	Patrick Kelly

REPRESENTATIVE TO COOS ECONOMIC DEVELOPMENT CORP.

Expires	2001	Allvin Leonard
---------	------	----------------

HOUSING AUTHORITY

Dennis Merrow
Millard Martin, Jr.
Kevin Kopp
James Seppala

SELECTMEN'S REPORT

This past year has been a very busy and exciting time for the Town of Lancaster. Our water system is near completion with water and sewer service running to the Groveton Town Line and the industrial park. In December, we broke ground on the industrial park with the road being installed. The business sites and the water tank are scheduled to be started this spring.

The Main Street Committee has been very busy, starting and completing many projects to revitalize Main Street.

This year in our budget you will notice an increase in our solid waste budget. It is due to the increase in the price we pay to dispose of our trash. We are giving you, the voters, an option on a pay-per-bag system.

The Coos Economic Development Corporation has been busy developing the old courthouse and assisting businesses in the area.

Again this year we have placed "charitable" items as warrant articles. We believe this enables you to receive more information about each article at town meeting, to keep you, the voter, more informed.

Again this year a big thank you goes out to all the volunteers for all they have done. Also a big thank you to all of our town employees for a job well done. Please also remember that we, the Selectmen, work for you, and always have the time to listen to you, the citizens of Lancaster.

Finally, this past year we lost a close friend in John Bradley. John assisted us on our 911 system and also helped us on our water system. He will be sorely missed.

Respectfully submitted,

Christopher S. Parker, Chairman



REPORT OF WELFARE DEPARTMENT

Town welfare has provided financial assistance to families and individuals with identified and verified needs. The financial commitment by the Town has been helped with our work fair program. Individuals worked a total of 500 plus hours in return for assistance.

The amount spent this past year is as follows:

WELFARE ACCOUNTABILITY

MONTH	TOTAL	FOOD	MEDICAL	RENT	FUEL	ELECTRIC	OTHER
January	\$2,497.00	\$240.00	\$0.00	\$2,027.00	\$230.00	\$0.00	\$0.00
February	\$2,600.00	\$140.00	\$0.00	\$1,875.00	\$0.00	\$185.00	\$400.00
March	\$1,776.03	\$65.00	\$0.00	\$1,650.00	\$0.00	\$61.03	\$0.00
April	\$2,703.87	\$60.00	\$129.00	\$2,160.00	\$0.00	\$354.87	\$0.00
May	\$2,479.92	\$100.00	\$0.00	\$1,956.00	\$0.00	\$408.92	\$15.00
June	\$2,850.00	\$120.00	\$0.00	\$2,150.00	\$0.00	\$580.00	\$0.00
July	\$1,612.00	\$115.00	\$62.00	\$1,200.00	\$0.00	\$200.00	\$35.00
August	\$1,505.00	\$115.00	\$90.00	\$1,200.00	\$100.00	\$0.00	\$0.00
September	\$1,360.00	\$65.00	\$170.00	\$785.00	\$90.00	\$250.00	\$0.00
October	\$1,806.00	\$85.00	\$356.00	\$900.00	\$59.00	\$406.00	\$0.00
November	\$1,204.00	\$60.00	\$186.00	\$800.00	\$100.00	\$58.00	\$0.00
December	\$2,455.00	\$210.00	\$272.00	\$1,319.00	\$404.00	\$250.00	\$0.00
TOTALS	\$24,848.82	\$1,375.00	\$1,265.00	\$18,022.00	\$983.00	\$2,753.82	\$450.00



HERITAGE TRAIL COMMITTEE

The New Hampshire State Heritage Trail is a 230-mile walking path extending from the Massachusetts border to Canada. The 12 mile Lancaster portion of the Trail starts at the Dalton town line on Martin Meadow Pond Road, and ends on Page Hill Road at the Northumberland line. Maps are available at the town hall, the information booth, as well as many downtown businesses and local motels and B & Bs. Additional maps may be obtained by calling 788-4343.

As part of the committee's efforts to enhance the trail, we are in the process of expanding the downtown spur to include the recently completed bridge across Israel's River canal to the 14-acre town island and its riverwalk. We expect to complete this early in 1999.

The Trail is for hiking, snow shoeing and cross country skiing only; no wheeled vehicles, please! Residents, visitors and tourists should be encouraged to experience the area's natural beauty.

The Heritage Trail Committee and the Town extends our thanks to:

the landowners who have continued to grant right of way over their property and helped maintain sections of the trail;

our town clerk's office for issuing our monthly report;

the adults and young volunteers who have generously given of their time, talents and equipment to keep the trail distinct and walkable.

Maintenance work continues as needed, especially on trail sections which appear to have regular use. We have had occasional difficulty with vandalism--mainly defacing or removal of trail signs and markers and ATV churning of sections of the trail into mud holes.

Two sections which offer easy access and rewarding hiking are the Bunker Hill woods section, extending from the top of Bunker Hill Street north to the old Kilkenny Railroad bed, and the section extending from Portland Street south to Reed Road. The Portland Street section is also open for snowshoers. Alan Savage keeps a parking spot plowed on his land which is the entrance to this section of the trail; a two-hour round trip is especially beautiful after a fresh snow.

The Committee, established by the Selectmen, is a working group interested in maintaining and promoting one of this town's assets. The Committee's monthly meetings are always open to the public, usually meeting 10 months a year at 7 PM at the town hall. Notice is published in the Beacon's Calendar of Events. The next meeting is scheduled for March 3, 1999. The Committee needs and welcomes people of all ages who are interested in keeping the Trail going to join us. The work we do is hiking our assigned sections, making sure markers are in place and clear, clearing annual underbrush growth as needed, keeping maps up to date, and just having a good time.

Information regarding the Trail and Committee can be obtained by calling the chairman at 788-4343.

Respectfully submitted for the Committee,

Robert D. Todd, Chairman

REPORT TO THE TOWNS AND CITIES IN DISTRICT ONE

by Councilor Ray Burton

As one of your elected officials, I am honored to report to you as a member of the New Hampshire Executive Council. This five member elected body acts much like a board of directors of your New Hampshire State Government in the Executive Branch.

In my twentieth year representing this District with 98 towns and four cities, there are many changes I've seen and been a part of in the past. My focus in this report to you is toward the future and some suggestions on how you as citizens might be encouraged to participate in the future.

The following are some ideas and suggestions. The Governor and Council have a constitutional and lawful duty to fill dozens of boards and commissions with volunteer citizens. If you are interested in serving on one or more of these volunteer posts, please send me your resume at the State House and I'll see that it is passed on to Kathy Goode, Governor Shaheen's liaison to the Executive Council, or you may wish to send them directly to the Governor's Office, State House, 107 North Main Street, Concord, NH 03301.

Other resources available to your town/city/county include 10 million dollars (\$10,000,000) through the Community Development Block Grant program at the **Office of State Planning**. Call Jeff Taylor at 271-2155 to see if your town or area qualifies.

Annually there is available some 10 million dollars (\$10,000,000) available through the **New Hampshire Attorney General's Office** for innovative programs for drug and law enforcement, stress programs dealing with youth at risk, assistance to victims, and special programs for victims of domestic violence. For information call Mark Thompson at 271-3658.

Communities may request assistance through the **NH National Guard Army**, General John Blair's Office, for services such as a Drug Detection Dog, Community Presentations on Drug Demand Education and Career Direction Workshops. Telephone number is 225-1200.

The **Office of Emergency Management** at telephone number 1-800-852-3792 is the proper call when an emergency develops in your area such as floods, high winds, oil spills and ice jams.

State and Federal Surplus items may be purchased at minimum cost. Call Art Haeussler at 271-2602 for a list and newsletter.

In **New Hampshire Correctional Industries**, there are many products and services of use to towns, cities and counties such as street signs, vehicle decals, printing, car repair, furniture and data entry services, including web page development, call Peter McDonald at 271-1875.

People and businesses looking for work - vocational rehabilitation, job training programs should call NH Employment Security at 1-800-852-3400.

NH Department of Environmental Services has available 20% grants for water/waste water projects and landfill closure projects, revolving loans for water/waste water and landfill closure, and also money for Household Waste Collection days, call 271-2905. State Revolving Loans has available around 35 to 50 million dollars (\$35,000,000 to \$50,000,000) per year. For information call 271-3505.

Oil Funds - There are five petroleum funds which cover: oil spill cleanup and emergency response; reimbursement for cleanup by owners of: motor fuel underground and above ground tanks; heating oil facilities (primary home owners); and, motor oil storage facilities (service stations and automobile dealers). For information call 271-3644. Further, there is a municipal grant fund for construction of used oil collection facilities and operator training. For information call 271-2942.

Household Hazardous Waste Collection Days - Annual grants to cities and towns for collection of household hazardous waste provide dollar for dollar matching funds up to a total of 50% of the costs incurred. For further information call 271-2047.

NH Health & Human Services Department has numerous divisions, providing a variety of services and assistance...mental health, public health, children and youth, etc. All of these may be obtained by calling 1-800-852-3345.

All of your New Hampshire State Government can be accessed by the general phone number at 271-1110 and through the State Webster Internet <http://www.state.nh.us>. Your New Hampshire Government is at your service, please call my office anytime I can be of help. (271-3632 and e-mail: rburton@gov.state.nh.us)



PUBLIC WORKS

HIGHWAY DEPARTMENT:

This year the highway department had a good year. This year we are looking to replace one of the plow trucks with a new one. They were able to do several road repair jobs around town this past year. They also were able to ditch several roads. The following projects were completed.

PROJECTS COMPLETED

1. Install new culverts and pave the first section of the Martin Meadow Pond Road.
2. Turn the second portion of the Martin Meadow Pond Road back to gravel.
3. Ditch, gravel, replace a culvert and reclaim Stebbins Hill Road on the Rt. 2 side.
4. Gravel and reclaim Water Street from Jim Hill's driveway to the Transfer Station.
5. Pave Railroad Street from Main Street to Depot Street.
6. Repair Reed Road, Page Hill Road and Prospect Road with crushed stone and gravel where the frost had come out and left the road a mud hole.
7. Rebuild the sidewalk in the park.
8. Rebuild the sidewalk plow frame and give it a paint job.

PROJECTS TO BE COMPLETED THIS YEAR

1. Pave Stebbins Hill Road Rte. 2 side.
2. Pave Water Street where reclaimed last year.
3. Reclaim Gore School Hill on Gore Road.
4. Line Garland Road.
5. Paving of streets in town as budget will allow.
6. Do repairs to some of the sidewalks.
7. Do some repairs to the sidewalk in Cross Park.

WATER AND WASTEWATER IMPROVEMENTS

There have been several more improvements made to the water and wastewater systems this past year. We hired Mike Huntington to replace an employee who left. This year Mike will start his training to become certified in wastewater. The following projects were completed:

1. The water and sewer lines to the Industrial Park and Page Hill Road. This has increased the fire protection at the north end of town and improved water pressure and flow.
2. We replaced 660 ft. of sewer line on Bridge Street.
3. We replaced nine fire hydrants around town.
4. We rebuilt eighteen manholes and storm drains.
5. We found and repaired two large water leaks. The two leaks were estimated at 20 gallons per minute each.
6. We painted the hydrants.

7. We had four of the five large pumps at the Main Pump Station rebuilt. By rebuilding these pumps it has reduced the amount of run time and the amount of electricity used.
8. The brush was cleared from the fence at the lagoons.

WATER AND WASTEWATER IMPROVEMENTS TO BE COMPLETED THIS YEAR

1. The 250,000 gallon water storage tank at the Industrial Park.
2. Sewer and water repairs on Prospect Street.
3. More new hydrants.
4. Painting of the Grange sewer building.
5. Cut brush around fence at Grange sewer plant.



LANCASTER POLICE DEPARTMENT

The Lancaster Police Department remains involved in many community training programs. We offer safety courses for our children in the schools, as well as training for adults.

In the schools we offer the D.A.R.E. Program, Eddie Eagle Gun Safety, Bicycle Safety, Halloween Safety, as well as talk to individual classes when requested by teachers.

We offer the following training for adults: dealing with violence in the workplace, response to alarms, dealing with bomb threats and others.

The Lancaster Police Department has begun improvements to its communication system in its efforts to ensure officer safety. It is important that officers have immediate access to motor vehicle and criminal records so as to be aware of dangers as soon as possible.

These improvements will include computer terminals in the police cruisers. The officers will then be able to obtain record checks and identify wanted persons prior to initiating a stop.

Though this upgrade is costly, we have received grants to assist with the costs. To date we have received \$15,000.00. We anticipate another \$3,000.00 in grants in February 1999.

I wish to remind the members of our community that their involvement is crucial to the department's success. If you witness a crime or suspicious activity, notify the police and tell them what you saw or heard. Oftentimes what you witness is the key to solving a crime. Your information can be kept confidential.

We wish to thank all of the people who assist us throughout the year.

Respectfully submitted,

Edward Samson, Chief of Police

MEMBERS OF THE LANCASTER POLICE DEPARTMENT

CHIEF EDWARD SAMSON
SERGEANT CHRISTOPHER ST. CYR
CORPORAL PAUL HOOD
OFFICER MYRON CROSSLEY
OFFICER MARCEL PLATT
OFFICER WILLIAM COLBORN

PART-TIME POLICE OFFICERS

MARTIN DRISCOLL
RICHARD BALL
TERRENCE BEDELL

CHARLES HUNTINGTON
PATRICK CARR
WILLIAM THOMPSON

DAVID STICKNEY
WENDY HOUGHTON
AARON NOYES

CRIMINAL OFFENSES

Animal	197
Assault	49
Bad Check	109
Burglary	19
Criminal Trespass	24
Prowler	15
Harassment	34
Domestic Violence	78
Untimely Death	03
Theft	75
Drugs	16
Sexual Assault	08
Possession of Alcohol	26
Public Intoxication	25
Family Abuse/Neglect	24
Warrants Served	81
Forgery/Fraud	12
Resisting Arrest	02
Reckless Conduct	04
Shoplifting	22
Possession Firearm	02
Criminal Mischief	42
Disorderly Conduct	23
Hindering Apprehension	01
Breach of Peace	123
Criminal Threatening	27
Stalking	06

ACCIDENTS

Damage over \$1000.00	74
Damage Under \$1000.00	58
Accidents with Injury	17
Fatals	01
Involving Animals	14
Hit and Run	11
Pedestrian/Bicycle	02

MOTOR VEHICLE OFFENSES

Driving While Intoxicated	53
Speeding	527
Unregistered Vehicle	36
Non-Inspection	91
Stop Sign/Yield	91
Driving After Suspension	26
Following Too Close	03
Conduct After An Accident	01
Operating without License	09
Misuse of Plates	12
Improper Operation	75
Reckless Conduct	02
Improper Passing on Right	25
Yellow Line	21
Passing School Bus	23
Defective Equipment	174
Parking Violations	123
Child Restraint	28
Open Container	07
Littering	09
Disorderly Conduct M/V	14
OHRV Violations	21
Failure to Dim Lights	11
Improper Turning	75

MISCELLANEOUS ACTIVITIES

Motor Vehicle Warnings	666
Assist Motorist	207
Alarms Answered	142
Doors/Windows Opened	129
Assist Other Police	460
Breath/Blood Tests	57
Relays	174
Fires/Floods	25
Assist Other Agencies	1259
Missing Persons	08

TRANSFER STATION AND RECYCLING FACILITY

The Town of Lancaster's Transfer Station for 1998 did not have as good of a year as 1997 for recycling. The recycling rate for 1998 was only 32% - 1997 was 34%. This is not the right direction to be heading in.

These are the items recycled and amounts:

1.	Newspaper and Magazines	99 tons
2.	Corrugated Cardboard	140 tons
3.	Office Paper	5 tons
4.	Glass	140 tons
5.	Tin Cans	18 tons
6.	Plastics	12 tons
7.	Textiles	3 tons
8.	Tires	75 tons
9.	Used Oil	2 tons
10.	Oil filters	5 tons
11.	Batteries	1.5 tons
12.	Scrap Metal	86 tons
13.	Paint	3 tons
14.	Compost	60 tons
15.	Scrap Aluminum	.5 tons
16.	Shingles	62.5 tons
17.	Boxboard	9 tons
18.	Copper	.5 tons
	TOTAL.....	722 tons

Garbage shipped to Crown Vantage	1571 tons
Demolition shipped to Bethlehem	310 tons
Revenue from selling recycled items	\$18,895.00
Trucking and shipping fee savings	\$22,724.00

This year we will be voting for a Pay As You Throw program at town meeting to offset the costs of trash disposal. The following report will help you to understand PAYT.



TOWN OF LANCASTER

PAY AS YOU THROW

As you know the cost of trash disposal is increasing from \$21.75 to \$50.00 a ton as of Jan. 1 1999. This will mean an increase of \$50,000.00 to the Transfer Station budget. The selectmen are supporting a user fee program that will be voted on at town meeting. This program is called PAY AS YOU THROW (PAYT). All household trash that comes to the Transfer Station will have to be in a town bag purchased at several outlet locations around town. The cost of the bags are as follows: 20 gal. bag \$1.25 and 33 gal. bag \$1.50. All bags will need to be tied. You may put your own bags inside the town bag if you wish to. The bags will pay for all related costs of household trash including trucking, tipping fees, labor, bag costs, equipment up keep and administrative costs. This would reduce the Transfer Station budget by \$124,000.00 and be a tax savings of \$88.00 on a \$100,000.00 home. We are hoping that this will help reduce the amount of recyclable items that go into the household trash every day and increase the revenue from the sale of these recycled items.

The items that will be reduced from the budget if this passes are as follows:

Transportation to Crown Vantage in Berlin	\$ 22,000.00
Tipping fees for trash	77,500.00
Labor	21,000.00
Elect. Heat and Telephone	800.00
Equipment repairs	2,000.00
Advertisement, Printing and Education	500.00
<u>Member fees</u>	<u>200.00</u>
Total reduction in the budget	\$124,000.00

It is simple math - if you recycle it you get paid for it, if you throw it away you pay. Every ton of recycled items that we keep out of the trash is a savings of \$64.00 and a income of \$12.50.

Two meetings have been scheduled before town meeting for anyone who may have Any questions about the PAYT.

Feb. 3, 1999 @ 7:00 PM at the Town Hall

March 6, 1999 @ 9:00 AM at the Town Hall

For some of you this is a very hard decision, but if you will take some time to think about this you will understand why this is a good idea. This plan will make it so everyone will pay for their own trash including homeowners, renters, campers, businesses large or small and nonprofit organizations. Why should you have one bag of trash a week and have to pay for someone who has five, six or even ten bags a week. This is called a user fee, you only pay for what you throw away.

If you have any questions or concerns please feel free to call Dennis Patnoe at the town office at (788-3391) or stop in and see him.

LANCASTER EMERGENCY MEDICAL SERVICES

Lancaster EMS continued to grow in many ways in 1998. We saw the addition of Steven Jones as a second full-time EMT Intermediate. Steven compliments the service well as he was raised in the area and knows the area and the people. By hiring another person it has allowed us to ensure most of the time that we can provide an intermediate either on the responding ambulance or available to intercept the ambulance enroute to the hospital.

We also have been utilizing the 1991 Ford van type ambulance as a third ambulance to assist us in facilitating many inter-facility transfers. This has also been an advantage when one of the newer ambulances is down for repairs - we still have two readily available to respond if needed.

Although our call volume remained exactly the same as in 1997 with 802 responses for assistance, our revenue increased dramatically once again. This is due in part to signing several preferred provider contracts with several health management organizations. We also have turned our collections work over to a local attorney and have realized a great deal of success with that program. With the anticipated need to add additional staffing and the need to further improve the level of care we can provide in 1999, our base rates for ambulance service will increase by \$25.00 each for advanced and basic life support. We felt that by the Year 2000 this would allow us to be in a better position to begin phasing in Paramedical level services.

I would like to draw everyone's attention to the membership roster. Although we have 44 people on our roster, only 20 of those dedicated individuals come from Lancaster. The rest of our members reside in neighboring communities and either assist in covering shifts and transfers during the day, or must stay in our garage at night. I feel we owe these people a great deal of extra thanks because my idea of volunteering is not sleeping on a set of bunk beds in the room everyone must walk through to use the restroom in the back of the garage.

We would like to see a half dozen or so new members from Lancaster join so we could better cover shifts at night and back-up calls so we do not have to rely so heavily on the out of town members. We encourage the many members, businesses and civic organizations in the communities we serve to stop by or call and ask questions about what we do and how we do it. In closing I owe a big thank you to all of the employers and members of the community who support us in many ways throughout the year. Without that support we could not provide the consistent quality service that we do.

Respectfully submitted,

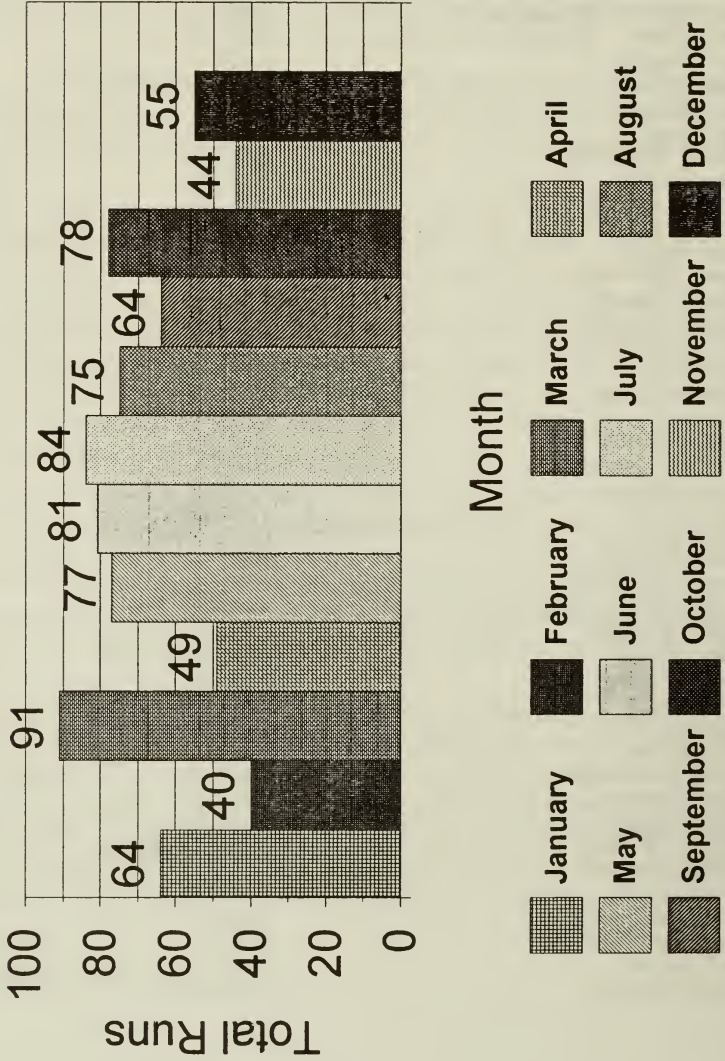
Thomas W. Blanchette, Director
Lancaster EMS

**LANCASTER EMERGENCY MEDICAL SERVICES
MEMBERSHIP ROSTER**

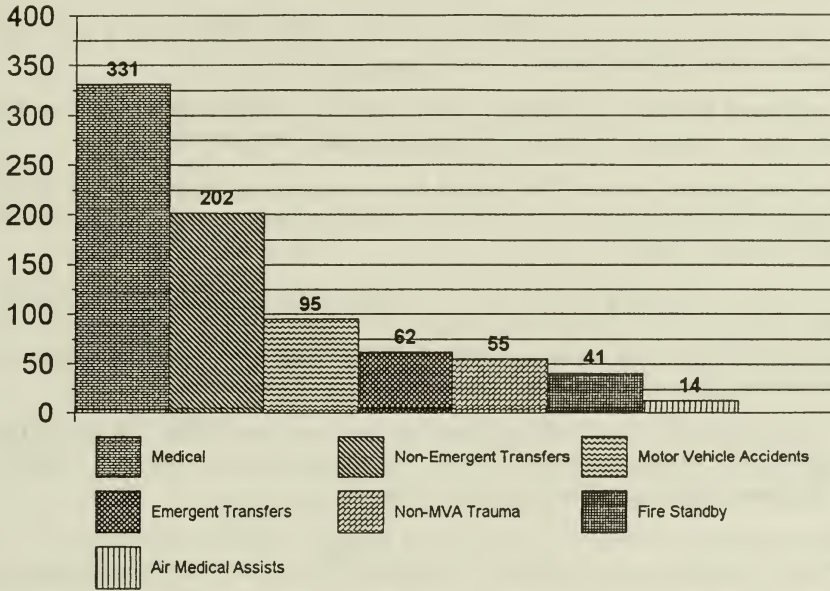
Name	Certification	Residence
Thomas Blanchette - Director	EMT-I	Lancaster
Steve Jones - Shift Supervisor	EMT-I	Lancaster
Ron Wert - Shift Supervisor	EMT-I	Lancaster
David Flynn - Equipment Officer	EMT-B	Lancaster
Lisa Cloutier	EMT-B	Lancaster
Todd Brown	First Responder	Lancaster
Adam Smith	EMT-I	Littleton
Lee Beane	EMT-B	Lancaster
Charity Blanchette	EMT-B	Lancaster
Mike Currier	EMT-B	Lancaster
Chris Bradford	EMT-B	S. Berwick, ME
Wes Hicks	EMT-I	Littleton
Blake Janney	EMT-B	Lancaster
Randy Chauvette	EMT-I	Northumberland
Donna Frizzell	EMT-B	Lunenburg
Harold Mundell	EMT-B	Lunenburg
Rita Richardson	EMT-B	Lancaster
Marcel Platt	EMT-I	Northumberland
Jennifer Burke	EMT-I	Northumberland
Tim Page	EMT-P	Littleton
Roger Aldrich	EMT-B	Northumberland
Jennifer Frenette	EMT-I	Lancaster
Steve Colby	EMT-B	Lunenburg
Tom Baird	EMT-B	Lunenburg
Alan Lambert	EMT-I	Lancaster
Brenda Ruggles	EMT-I	Dalton
Joseph Elgosin	EMT-B	Whitefield
Cheryl Stearns	EMT-B	Stark
Shirley Kenison	First Responder	Northumberland
Larry Coulter	First Responder	Jefferson
Kristen Jones	EMT-B	Lancaster
Dan Adams	EMT-B	Northumberland
Suzanne Nile	EMT-B	Lancaster
Ed McLean	EMT-I	Northumberland
Chuck Lockhart	EMT-B	Whitefield
Mike Connors	EMT-B	Lancaster
Wendy Gulick	EMT-B	Northumberland
Michelle Potteiger	First Responder	Lunenburg
Frank Brundle	Driver	Lancaster
Tina Rexford	EMT-B	Lancaster
Doug Blanchette	Driver	Lancaster
Sheryl Dubreuil	Driver	Jefferson
Ian Tenney	EMT-B	Burlington, VT
Tammy Lazott	RN CEN	Lancaster

LANCASTER EMERGENCY MEDICAL SERVICES

Monthly Run Totals (1998)



LANCASTER EMERGENCY MEDICAL SERVICES *Totals by Call Type (1998)*



FIRE DEPARTMENT

The Town of Lancaster is changing drastically and our town is starting to come back to life since June 10, 1996, when part of Main Street burned.

Many new businesses have popped up in our area, right along with a new water system to enhance the hydrant system in our community.

We have purchased half of our firefighting gear this year, and the men that have them say they are lighter, warmer and they feel less exhaustion after fighting a fire.

We have ordered our new tanker. We expect to take ownership sometime in February. We opted to go with a poly tank, mounted on an International chassis. We believe that this will best meet our needs.

We are still having problems getting volunteers for the Department. With the changing times and demanding careers of the townspeople, volunteerism is slowly becoming a thing of the past. We did put an advertisement in the paper and a few men did apply, went through the screening process, and are now on the Department.

The Mutual Aid System is still working great for our community and the surrounding neighboring towns. If it wasn't for Mutual Aid, especially in the daytime from 7:00 a.m. - 4:00 p.m., the area towns would be in terrible distress.

We did have one fireman retire this year - David Bennett with 25 years of service. Our Deputy Chief, Tom Flynn (who I hope never retires) has serviced the Town of Lancaster on the Fire Department for the past 40 years. I feel that 40 years is a great accomplishment to give to the community, and I am sure the townspeople are proud (as I know I am) to have him on the Fire Department. The knowledge that the experienced retired firefighters bring to the department is far more superior than the books used to teach the younger firefighters. Thank you Tom and Dave for your years of service.

Also, I would like to thank all of the retired firefighters that have served the Town of Lancaster in the past years. Even though these men are retired, they are always willing to lend a hand to the department.

Respectfully submitted,

Michael J. Currier, Fire Chief

SUMMARY OF FIRES

Auto Accidents	11
Auto Fires	2
Carbon Monoxide Investigations	3
False Alarms	10
Fire Alarm Activations	11
Fuel Spills	5
Generator Fire	1
Grass Fires	6
Misc.-no fires	4
Odor Investigation	1
Oil Burners	2
Search	1
Smoke Investigation	1
Structure Fires	11
	(8 Mutual Aid - 3 in Town)
Total	71

LANCASTER FIRE DEPARTMENT

Officers and Firemen

Chief Michael Currier
Deputy Chief Thomas Flynn
Assistant Chief David Bennett
Assistant Chief David Fuller
Captain Samuel Evans
Captain Randy Flynn
Lieutenant Merlyn Baker
Lieutenant Daniel King
Clerk Michael Nadeau

Mario Audit	James Fuller	Leon Rideout
Frank Brundle	Shawn Grover	Tomas Scullen
Alan Cormier	Michael Kopp	Daniel Schultz
Dennis Donnelly, Jr.	Donald LaPlante	Harold White
Roger Emery, Jr.	Dennis Patnoe	Ronald White
Dana Flynn	Lawrence Powell	Kevin Whiting
David Flynn	Michael Powell	Christopher Wood
Dean Flynn	Randy Rexford	



REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention and law enforcement. Early in 1998 we experienced an ice storm, which caused severe damage to forests of New Hampshire. This damage created a greater potential fire hazard as well as safety hazards to many areas of the state. Your local fire warden and Forest Rangers need your assistance in preventing wildfires in these hard hit areas and throughout the State. If you need assistance or information dealing with ice damaged woodlands, please call 1-800-444-8978.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

1998 FIRE STATISTICS

(All Fires Reported thru December 23, 1998)

FIRES REPORTED BY COUNTY

Belknap	44
Carrroll	89
Cheshire	67
Coos	18
Grafton	43
Hillsborough	232
Merrimack	108
Rockingham	121
Strafford	64
Sullivan	12
TOTAL FIRES	798
TOTAL ACRES	442.86

CAUSES OF FIRES REPORTED

Smoking	59
Debris Burning	38
Campfire	29
Power Line	14
Railroad	9
Equipment Use	24
Lightning	16
Children	95
OHRV	6
Miscellaneous	53
Unknown	140
Fireworks	6
Arson/Suspicious	16
Illegal	231
Rekindle	43
Disposal of ashes	19

NORTHERN GATEWAY CHAMBER OF COMMERCE

The Chamber has had a very busy and rewarding year. We have seen an increase of one new business a week in our membership over the last six months.

Our participation in the newly formed "Great North Woods" tourist region has proven to be very productive. By the State placing the new "Great North Woods" signs at every entrance to this region, they have indicated a firm commitment to the promotion of this area. This designation of the newest and 7th region within the State will provide us with what we have been missing in the past, a definite identify that tourists will be able to relate to.

We, as a Chamber, continue to promote and support the Mount Washington Regional Airport because we see it as a valuable asset for all of the communities in this region. As an example, the airport served as a base of operations in the successful search and find of a downed aircraft in the Randolph area. The Civil Air Patrol Unit stationed at the airport proved to be a very valuable asset in the search by performing their duties in a professional manner.

The Chamber's participation in the Antique Car Club Tour proved to be very successful, with many statements of appreciation by the car club members.

We have scheduled our 2nd Sled Dog Race for this year, but have taken the precaution of scheduling a second date in February in case of poor conditions.

We have moved the Chamber to a new home, the Historic Old Court House at 148 Main Street, Lancaster, NH. Our office is located on the first floor. This seems to be a very good location, in as far as this building served as the center of the court system for Coos County for many years.

Chamber office hours will be: Tuesday, Wednesday and Thursday from 8:00 am to Noon. The phone number is (603) 788-2530.

The best indication of what the Chamber wants to express is:
"Together we can make a difference"

Donald F. Mooney
Executive Director

WILLIAM D. WEEKS MEMORIAL LIBRARY

1998 was a year of great change for the William D. Weeks Memorial Library. The RLR Construction Company was hired in March to build the 8,000 square foot addition to the library which had been designed by Thomas A. Wallace of Tennant/Wallace Architects of Manchester. Groundbreaking took place in April, and at this writing RLR is preparing to turn the almost completed building over to the Town of Lancaster. The grand finale, a day of ribbon-cutting, ceremony and library activities, will be April 24, 1999.

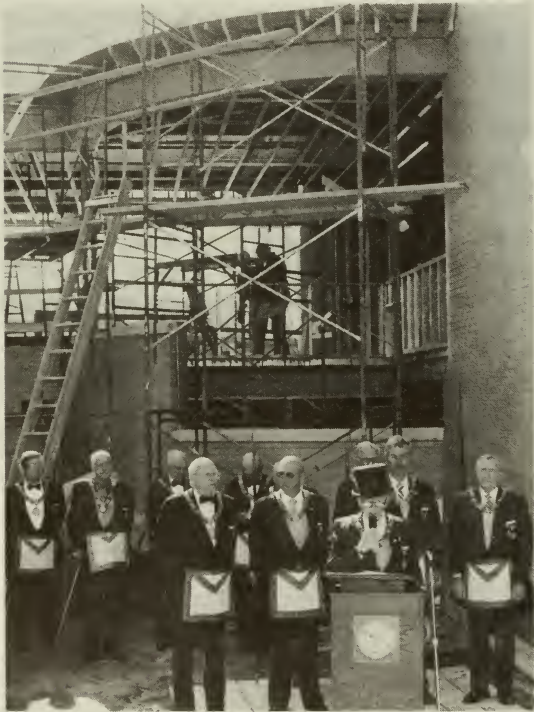
Support for the project has come from as far away as Arizona and Hawaii. Thanks to the gifts and pledges of Lancaster residents and the broader Lancaster community, the new addition is almost ready to be occupied. The non-fiction books are being put on new shelves, and the shelving for the adult fiction has been ordered. The children are already using the new Ellen Twitchell Moody Children's Room for Storyhour, and the children's books are being moved.

Volunteers have given of their time with great generosity from the Long-Range Planning Committee which began the five years of decision making and the Building Committee who assisted in making the specific details of the project a reality to the crews of individuals who packed, and are now unpacking, some 400 cartons of books. Every day more people volunteer their time to help move or sort or dust.

It has been interesting to look back at the list of alternates for the construction which were omitted because the trustees were not sure that funds were available at that time. Of the twelve items on the list, four have been added back through generous gifts from private individuals. These are the limestone corners (the quoins), the cornerstone, the main change desk, and the children's wet area. Some others have been added, thanks to savings the contractor was able to make in a number of areas. There still needs to be repair to some of the exterior woodwork, cleaning of the brick, repainting and general maintenance of the old portion of the building. Other smaller items remain on the wish list. We continue to receive gifts regularly -- the most recent enabling us to order special lockable shelving for the New Hampshire Collection.

The library trustees have worked hard on a budget for 1999 which will include the increased figures for the new facility, but the budget is, of course, educated guesswork. The cost of oil or electricity or general building maintenance is an estimate, but attempts are being made wherever possible to keep increases to a minimum.

Our appreciation for the support from Lancaster residents cannot be emphasized enough. Thanks to the many who have donated time and money, Lancaster continues to have a library to be proud of! If you haven't been in to see it, we encourage you to visit. It's still the best bargain in town.





LANCASTER MUNICIPAL CEMETERIES REPORT

The Lancaster Municipal Cemeteries contains many cemeteries in and on the outskirts of our Town of Lancaster. Many think that the Wilder Cemetery on Main Street and the Summer Street Cemetery are the only ones that we have. But we are comprised of six cemeteries: the Wilder Cemetery on Main Street (on the hill between the Methodist and Christian Science Churches), the Summer Street Cemetery (located across from the Col. Town field and at the end of Cemetery Street), #10 Cemetery (located on Martin Meadow Pond Road), Marden Cemetery (located on the North Road beside the Edwin and Brenda Bray residence), a one-person lot located on Elm Street (formerly South Lancaster Road), and the Wentworth family plot on Pleasant Valley Road. All of these are open so that you may go and visit them any time that you would like. There is so much history as you wander around in these old cemeteries.

This year wasn't as good as we would have liked but all and all, things went pretty well. We had some vandalism, but thankfully it was reparable. We had some trees come down and had some taken down. Many of the old trees had to be limbed out, as many of the branches were dropping off. We were afraid that they would come down on some of the stones which could not be replaced due to their age. Once again, we make our plea to the public that if anyone sees anything going on in the cemetery that doesn't seem right, please contact any member of the Cemetery Committee or the Lancaster Police Department. Even though there are people working at the cemetery, they may not be there all of the time.

We would like to thank our supervisor, Dana Nason, and his helper, Charlie Woodard. We have had a lot of nice compliments about them. Many people who have visited the cemeteries have said that the men were more than helpful when they needed them. Most of the time when people come to the cemetery, it is a very hard time for them and Dana and Charlie have been there to help.

We, as a committee, are very proud of our cemeteries and how they look and we are always open for suggestions (be they good or bad), and we will be happy to consider all of them.

We had 19 regular burials and 16 cremation burials this year.

Respectfully submitted,
Sandra E. Doolan
Joyce C. White
Ronald N. Bailey

LANCASTER MAIN STREET

"Never doubt that a small group of thoughtful, committed citizens can change the world. Indeed it is the only thing that ever did." Margaret Mead

1998 was an incredibly busy year with over 150 volunteers logging in 1303 hours and completing a total of 14 projects. Margaret Mead was right... we can change the world, well, at least Main Street!

<u>Project</u>	<u>Volunteer Hours</u>
Street Banners and Logo Design	45
Phase One of Israel's River Walk	470
Facade Grant for Evan's Market	140
Street Fair '98	140
Things to do in Lancaster Brochure	50
Farmer's Market	113
Newsletter	55
Frank Hoganson Clean-Up Day	80
Painting of Centennial Park Bandstand	50
Information Task Force Report	75
Consumer Surveys for Market Analysis	50
Olde Tyme Christmas Retail Event	10
Joint Retailer Promotion Program	40
Christmas Decorating - White Lights	100
TOTAL VOLUNTEER HOURS	1,303

BRAVO AND THANK YOU EVERYONE!

The Lancaster Main Street Program is looking forward to an even more productive 1999. With everyone working together, we will see major progress on Israel's River Walk, a new Interpretive Visitor Center, and plans for rebuilding the vacant lot on Main Street, plus much more!

The Lancaster Main Street Board of Directors would like to express our sincere thanks to the entire Lancaster community, the Selectmen, and the Town Manager for all the help and support during 1998. A special thank you goes to our 1998 sponsors - Dalton Mountain GMC, Lancaster Rotary, Lancaster Industries, Kilkenny Building Supply, PSNH, Fitch Fuel, Coos County Democrat, Lions Club and Siwooganock Bank.

MT. WASHINGTON REGIONAL AIRPORT

We are happy to report a most successful year for the Mount Washington Regional Airport Commission, thanks in part to your community's support.

Our first success culminated in formalizing the regional concept for the MWRA Commission in which eight communities agreed to the articles of an inter municipal agreement. While the Town of Whitefield still holds title to the airport, the commission has taken on operation and planning for the facility.

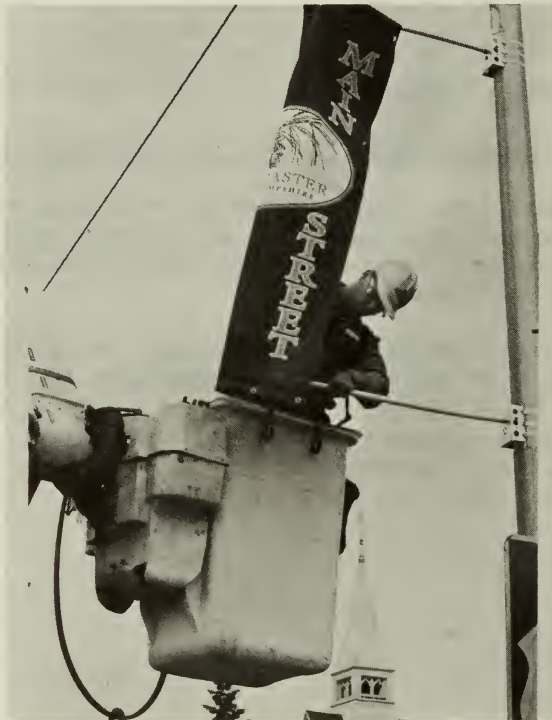
Our clearest measure of success is increased use of the airport and 1998 was a banner year with record fuel sales (our primary revenue source) and visits by transient pilots. These visits are a direct result of promotion of the facility and the region's tourism opportunities. A number of area resorts are considering packages that include flights into Whitefield to expedite travel for their guests.

To that end, we have commissioned Dufresne-Henry engineers to assist us with planning the continued upgrade of the airport including obstruction clearance, ramp extension and construction of a stub runway to clear aircraft for the landing strip sooner. A terminal/visitor center is also under consideration, as is a search for a fixed base operator to manage the airport business on a daily basis.

Your contribution helps us match federal and state grants to continue airport upgrades.

Thank you sincerely,

Mount Washington Regional Airport Commission



WEEKS HOME HEALTH SERVICES

1998 ANNUAL REPORT TO RESIDENTS OF THE TOWN OF LANCASTER

On behalf of the Board of Directors and staff of Weeks Home Health Services, we want to report to the residents of Lancaster that 1998 was a year of change and challenges in home health care...and to thank you for your continued support and caring. Without your investment in the agency and its Mission, we could not have served so many residents of the North Country.

This year was probably the most dramatic and difficult year in the history of home care. Hundreds of home care agencies across the nation have been forced to close operations. With the changes in Medicare reimbursement to the Interim Payment System (IPS), cost limits per patient have been implemented. Fortunately, Weeks Home Health Services has been able to operate within the Medicare cost limits by effective case management and by transferring patient care to other programs such as Senior Council on Aging (SCOA) and Title XX. This can only be a short-term solution. The future challenge for the agency (the State and the nation) is to develop effective long-term programs which will meet the needs of the frail, sick elderly in their own homes...in place of the more restricted choice of institutional care.

To further compound the changes, additional Medicare requirements have been placed on the agency: OASIS (an outcome-based assessment with 97 data elements), Sequential Billing (which delays payment for services) and Requests for Case Documentation (which requires numerous hours of copying, submitting appeals, and the reduction of patient care time).

But many positive events have occurred during the year. The agency passed the survey by the Joint Commission of Accreditation of Healthcare Organizations (JCAHO) and is accredited for the next 3 years. The agency joined the Rural Home Care Network, a collaboration of 14 rural home health agencies working towards joint contracting. In combination with the hospital, the agency has signed an agreement with HBOC (a software company) to provide computerized clinical services; it won't be long before home health nurses will be documenting services directly onto a laptop computer.

The agency has submitted its application for Medicare Hospice Certification and is in the midst of the review process. The agency will work together with Hospice of the Lancaster Area to better serve the terminally ill.

The agency's professional and para-professional staff provided excellent care to 243 patients. There are 4 supervisory/billing staff; 5 registered nurses; 11 home health aides; 5 homemakers; and 6 companions. The agency contracts for physical, occupational and speech therapies, and medical social services. It's a great team! During the last year, the agency provided 5,637 nursing visits; 10,494 home health aide visits; 1034 therapy visits; 70 medical social service visits; and 33,832 (1/2 hours) units by homemakers and companions.

In conclusion and in the midst of so many changes, Weeks Home Health Services is committed to providing the best possible care to the communities we serve. A very special thanks to our staff, to our Board of Directors, to the hospital Trustees and administration, and to the Towns which support our programs.

Bob Fink, MSW, Executive Director

NORTH COUNTRY HOME HEALTH AGENCY, INC.

Each year, home health care plays a larger role in providing community-based health care services and programs. Increasing numbers of people prefer to receive their health, medical and supportive care and services outside the hospital or nursing home. These people include seniors who need help to stay in their own homes, adults who are caring for aging relatives, young people with chronic illnesses and people of all ages who are discharged following always briefer hospital stays.

North Country Home Health Agency (NCHHA) nurses, therapists, aides, homemakers and companions assist people who are recuperating from surgery, individuals coping with chronic illnesses and families and community members caring for loved ones and friends. Expensive hospital stays are reduced, moves to nursing homes are eliminated or delayed and families are supported through the competent and comprehensive care provided by NCHHA staff. By attending to the needs of the uninsured and underinsured, NCHHA is helping contain town and county health care expenses.

In 1998, NCHHA, like other low-cost and efficient home care agencies, was faced with severe reductions in Medicare reimbursements. Our greatest challenge became addressing our priority to provide essential services to all, regardless of their ability to pay. Thanks to town support, county and state grants, individual donations, and a modest reserve fund, NCHHA continues its 27-year tradition of responding to the home health care needs of North Country residents.

Explanation of Services:

Skilled services - shorter hospital stays and new technology allow many treatments to be done in the home, provided and administered by skilled professionals, such as nurses and therapists.

Supportive Services - Home health aides, homemakers, and companions ensure ill and disabled people can live in healthy households, have clean clothes, nutritious meals and help in their daily lives.

Hospice - a holistic, family-supportive, medically directed, team-oriented program that seeks to treat and comfort individuals and families coping with terminal illnesses.

Community Education - an essential element of home health care's success is the emphasis on education, giving individuals and families the knowledge necessary to actively participate in their care. This approach is duplicated in the wider community through educational programs and health screenings.

Services provided to residents to the Town of Lancaster in 1998 included 380 visits by nurses, therapist, aides, homemakers and companions.

Additionally, NCHHA provided 55 health screenings and clinics to the public in 1998. Approximately 1350 individuals participated in these preventive health programs.

North Country Home Health Agency; Supporting You, Alongside Your Family & Physician

Respectfully submitted,
Mary E. Ruppert, Executive Director

WHITE MOUNTAIN MENTAL HEALTH AND DEVELOPMENTAL SERVICES DIRECTOR'S REPORT

Highlights of 1998:

1998 was a year of challenges and achievements for our organization.

We were challenged by decreasing revenues and increasing demands for our mental health services. In these difficult times, the need for our services continues to escalate. More often than we would like, we have been forced to ask people requesting non-emergency services to wait for appointments with our outpatient clinical staff. At any point during the year, approximately 850 people are being seen on an active basis. We are continually striving to offer quality services in a responsive manner at a cost which local families can afford. The contributions of the twenty-two towns we serve are crucial in this effort.

Our developmental services staff also face challenges in continuing to individualize the supports we provide. Making choices regarding one's own life may seem like a basic part of living, but is relatively new to persons with a developmental disability who may have spent much of their lives in an institution where choices were made for them. Assisting individuals in the process of connecting with the community as a unique person with hopes, needs and desires often requires a great deal of patience and creativity.

Our achievements have included obtaining the highest possible level of accreditation, a three year accreditation, from the Commission on the Accreditation of Rehabilitation Facilities (CARF). In its report, CARF commended the agency for our "outstanding program quality". We have also been successful in continuing to offer local services at our three satellite offices in the towns of Woodsville, Lincoln and Lancaster. We have strengthened many partnerships with schools, hospitals, social service agencies and other community services in these towns during the past year, and we greatly appreciate their support, flexibility and cooperation.

Service Statistics:

During 1998, **130 Lancaster residents received 3,108 hours of service.** These residents were either uninsured or under-insured, and were not able to pay the full cost of services. Our services include:

- 24 hour emergency service
- individual, group and family therapy
- outreach services to severely emotionally disturbed children and their families
- in-home support and treatment to elders
- substance abuse counseling
- experiential, activity based program for adjudicated adolescent boys
- psychiatric assessment and medication
- psychological assessments
- housing, vocational, and case management services to persons with severe mental illness

Thank you for your contribution to our services.
Respectfully submitted
Jane C. MacKay LCSW, Area Director

THE CALEB GROUP COMMUNITY SERVICES PARTNERSHIP

1998 was a very successful year for The Caleb Group's Community Services Partnership Volunteer Caregiver Program. A total of 165 volunteers helped 207 people in the five-town area of Whitefield, Lancaster, Jefferson, Twin Mountain and Dalton.

An astonishing 6,097 hours were donated by the volunteers, who helped their older neighbors with such things as friendly visiting and telephone reassurance, chores, paperwork, and safety checks, and transportation for shopping, errands and medical appointments. In 1998, the Community Services Partnership Volunteer Caregivers Program was recognized by Governor Jeanne Shaheen as the outstanding volunteer program in Coos County.

The Volunteer Caregiver Program enables the frail elderly to remain in their homes. Without this service, many of those people who need just a little extra help to continue living independently might otherwise have to go into nursing homes. In 1998, the Volunteer Caregiver Program assisted 149 women and 58 men. Of that number, 143 were low-income.

In other statistics, 99 of the individuals helped lived alone, another 84 lived with their spouse or other family members, and the remainder (24) were in other living situations, such as a nursing home. The largest number of those helped -- 90 men and women -- fell into the 76- to 89-year-old age bracket. Another 65 people were age 60 to 74, and 25 were 90 years old or older. The remaining number of people receiving services (27) were age 59 or younger.

The Caleb Group's volunteers also provide other services for the area's elderly citizens, through such things as the commodity supplemental food program and delivering meals to the homebound. At the Highland House computer lab, volunteers also provide training for seniors who want to learn how to use computers.

Throughout the year, The Caleb Group volunteers and staff acted as a resource to the community by providing coordination of services for elders and their family members when they needed assistance in finding the right services to enable them to remain in their homes and independent as long as possible. The Caleb Group compliments, but doesn't duplicate, the work provided by the other agencies which also offer services for the elderly.

There is no charge for any of the services that the Community Services Partnership Volunteer Caregiver Program provides. The program is funded through grants, donations and the generous appropriations of the towns in which the services are provided. As the Community Services Partnership program enters its fourth year, we want to once again thank the residents of Lancaster for their support and for making it possible for us to

continue to provide these much needed services to the area's elders. The \$3,200 appropriated at last year's Town Meeting was greatly appreciated and we ask for your continued support in 1999.

Anyone who is interested in receiving caregiver services or who is interested in becoming a volunteer caregiver is encouraged to call the Highland House office at 837-9179 or talk to anyone on the Board of Directors.

Respectfully submitted

Roxie Severance, Program Director

Board of Directors

Eleanor Brauns, Twin Mountain
Harriet Chamberlain, Dalton
Rev. Peter Coffin, Lancaster
Tom Gage, Twin Mountain
Martha Hardiman, Whitefield

Elinor Hennessey, Whitefield
Francis Matott, Whitefield
Tony Poekert, Dalton
Lydia Sierpina, Twin Mountain
Lois Spotholz, Jefferson



PLANNING

The Lancaster Planning Board meets on the second Tuesday of each month, beginning at 7:30 P.M. in the Town Hall upstairs meeting room. The hearings are open to the public. Public meeting notices for each meeting are published ten to fifteen days before each meeting.

The Board held hearings on the following:

5 - lot line adjustments

Paul & Alice Cummings and Andrew & Margaret Cliche - off Richardson Street
Gerald Tobyne & Mt. View Baptist Church - off Stebbins Hill Road
Lawrence & Joan Vars - 37 Mechanic Street
Louis & Adelaide Both - off Main Street
Dorothy Carr - 180 North Road

4 - two lot subdivision

Roger & Bertha Choquette - off Route 2
Town of Lancaster & Pinetree Development Corp. - off Route 3 North
John & Marceline Nadeau - on Elm Street (US Route 135)
Fred & Sharon Currier - off Lost Nation Road

10 - site plan reviews

Top Notch Stitching - stitching business on Depot Street
The Oliver Stores - construction of a commercial building on Main Street (north)
B. McLaughlin & L. Hakansson - beauty salon at 81 Main Street
Peter & Deborah Dimmitt - home business in agricultural district, 40 Wesson Rd.
Mary Lepine - hair salon on Main Street
Allen Bouthillier - proposed car wash off Main Street
Bernard Choquette - construction of a 40-unit, 2-story motel at 209 Main Street
Robert Bodoïn & John Mulcahey - proposed auto repair station/antique shop at 212 Main Street
Richard Kimball - proposed 2-parcel merger off McGary Hill Rd.
Charles Butson - proposed changes in the approved site plan at 199 Main St.

The Planning Board is also in the process of reviewing the Town's Master Plan. We hope to have numerous public meetings for citizens' input and discussion.

ZONING

The Zoning Board of Adjustment held the following hearings for variances and special exceptions:

White Mountain Mack

special exception - add on to existing sign

Christie Maple Farm

variance to construct an addition closer to the lot line than allowed

John & Marceline Nadeau

special exception for a lot line with less than 40' setback

Fitch Fuel Co.

variance to build an addition two feet from lot line

Butsons Supermarket

special exception for a sign larger than allowed

Timothy & Michelle Crompton

variance to construct an addition closer to the property line

The Zoning Board of Adjustment meets on the last Wednesday of each month when required, beginning at 7:00 p.m. in the upstairs meeting room of the town hall.



The Town of Lancaster reviewed and approved 41 building permits for new buildings, additions and renovations.

A summary of the permits and their estimated values are:

Permit No.	Date	Owner	Location	Value
01	02/20/98	Timothy G. White	16 Starr King Park	\$20,000
02	05/05/98	George Sansoucy	89 Reed Road	\$200,000
03	05/13/98	Codet Newport Corp.	7 Chelle Road	\$10,000
04	05/13/98	Gary Thomas Long	55-59 Main Street	\$50,000
05	05/13/98	Marcel Masse	12 High Street	\$25,000
06	05/20/98	Randall Rexford	57 Reed Road	\$10,000
07	05/20/98	Lee Eastman	150 Main Street	\$4,000
08	05/29/98	Ronald Bakios	Gore Road	\$2,000
09	06/04/98	Allen Bouthillier	243 Main Street	\$85,000
10	06/10/98	Timothy Brown	80 Riverside Drive	\$51,900
11	06/12/98	Darrell Dunham	17 Pleasant Street	\$500
12	06/12/98	Robert Bast	Weeks Rd-Cat Bow Farm	\$150,000
13	06/19/98	Francis Sirois	84 Portland Street	\$5,000
14	06/19/98	Fitch Fuel	178 Summer Street	\$2,500
15	06/25/98	Sandra Yunghans	58 Garland Road	\$40,000
16	07/09/98	William Durgin	25 Stockwell Road	\$13,500
17	07/20/98	James MacKillop	74 Brook Road	\$1,500
18	08/04/98	Kevin Ching	96 Bridge Street	\$7,000
19	08/10/98	Kevin Kopp	213 Elm Street	\$25,000
20	08/17/98	Daphne Merrow	129 Middle Street	\$5,000
21	08/24/98	David Rexford	Summer Street	\$75,000
22	09/02/98	Joan O'Boyle	16 Grove Street	\$15,000
23	09/04/98	Weeks Hospital	173 Middle Street	
24	09/11/98	John Hooley	Garland Road	\$90,000
25	09/14/98	Guardian Angel CU	148 Main Street	\$70,000
26	09/14/98	Santa's Village	12 Cathedral Road	\$6,000
27	09/15/98	Lawrence Underhill	99 Reed Road	\$5,000
28	09/24/98	Jeannette Phelps	134 Ellm Street	\$3,000
29	09/24/98	Jonathan McCabe	Mt. Prospect Road	\$145,000
30	09/29/98	Donald Haspel	South Lancaster Road	\$75,000
31	10/07/98	Randall Rexford	57 Reed Road	\$5,000
32	10/21/98	Thomas Coco	541 North Road	\$12,000
33	10/28/98	Andrew Gelinas	Flaherty Road	\$74,500
34	10/28/98	Thomas Culver	75 Brook Road	
35	11/09/98	Clark Benson	67 Grange Road	\$3,000
36	11/17/98	Bernard Choquette	209 Main Street	
37	11/17/98	Robert Bodoio	212 Main Street	\$5,000
38	12/09/98	Allen Bouthillier	243 Main Street	
39	12/11/98	White Mt. Mack	19 Bridge Street	
40	12/15/98	P.J. Noyes Co.	89 Bridge Street	\$25,000
41	12/15/98	P.J. Noyes Co.	89 Bridge Street	\$10,000

REPORT TO THE CITIZENS OF LANCASTER BENEFICIARIES OF THE COL. FRANCIS L. TOWN TRUST

1998 was a very good year for the Colonel Town Trust. Although we did not see a significant increase in current income generation (due to declining interest rates and the maturation or call of some of our highest yielding securities), we did produce some growth in current income while achieving excellent appreciation in the Trust's principal account.

Payments to the Colonel Town Spending Committee increased \$2,035 from the prior year, up 1.8% to a total of \$118,273 for the year. These payments represent an income yield of 4.2% on the 12/31/97 Trust principal balance of \$2,803,009.

Meanwhile, the market value of the Trust's remaining principal grew 16.6% to a total of \$3,267,555, far outpacing inflation during the year of approximately 2%. Expenses of administration increased just \$195 from the prior year, to a total of \$11,330. This amount is 0.37% of the average assets held by the Trust during the year.

The Investment Committee met three times during the year to review the Trust's administration, including once with the investment management firm, Charter Trust Company. In order to help preserve the current income (for payments to the Spending Committee) in the face of declining yields on debt securities, and in order to lock in gains during a strong equity market, we sold various equities during the year and adjusted the portfolio to hold more bonds and fewer stocks. The timing was fortunate. We harvested gains in May, purchased some new securities during the summer market correction, and enjoyed substantial appreciation late in the year as the market rebounded.

Looking ahead, we do not expect dramatic gains during 1999, and in fact expect to face some very challenging equity markets. Nonetheless, the Investment Committee is hopeful that it will be able to produce slightly more current income for use in Colonel Town programs, while growing the inflation-adjusted principal of the fund in order to preserve its earning power for future generations.

Respectfully submitted,

**TRUSTEES FOR THE TOWN OF LANCASTER UNDER THE WILL OF
FRANCIS L. TOWN (COLONEL TOWN INVESTMENT COMMITTEE)**

Richard Rochefort, President
David Hill, Treasurer
Roger Gingue, Secretary
Dennis Merrow
Thomas Craven
Donald Crane
Phil Drapeau

COLONEL TOWN RECREATION DEPARTMENT

1998 was a very productive year for Colonel Town Recreation. During the year the bath house saw new showers in the boys and girls dressing rooms. The first stage was in place in the chemical room to strengthen safety issues. The fence by the soccer field was replaced. A new handicap accessible ramp was constructed outside the Colonel Town gym. Colonel Town replaced its oil tanks to fit state code. The water problem at the Community Camp was solved with a new well and the downstairs of Colonel Town was renovated and looks great. These are some of the major changes to take place at Colonel Town in 1998.

In 1998 Colonel Town had 858 youths, 160 teens and 313 adult registrations participate in various recreation activities. Aquatics had a great season with 252 youngsters participating in swim lessons. The swim team, 35 swimmers strong, enjoyed their swim season with instruction from Abby Goolman, Janet Roberts and Brian Doyle. The swim team held an invitational meet and I saw a lot of swimmers walking away with hardware. Colonel Town would like to thank Abby again for all of her time and energy she has given each summer. Amy Kopp lead the Aquacize program this past summer in which she had 20 loyal underwater dancers coming to the pool. Amy also was terrific leading the Seniors on the Move during the summer. 1999 should continue to be very successful at the pool under the leadership of Janet Roberts, the new aquatics director, and Maryrose Corrigan, who has already given me a to do list in January.

Kids Count found a new home in 1998. Now Kids Count is located downstairs at Colonel Town. The teens have use of weight equipment, computers and games. Colonel Town started a teen community service group which volunteered over 200 hours in 1998. The group is called Leader Corps. and, because of all their volunteer work, they have been rewarded with trips to: a Rock Gym, A Red Sox game, skiing and the Portland Pirates.

This year Colonel Town Recreation lost a very familiar face to the Town of Colebrook. Chris Martin took over the reins for the Colebrook Recreation Department. Chris was a very important piece to the success of Colonel Town. She wore many hats and wore them well over her eight years at the "big yellow house". On behalf of the Town of Lancaster, again I would like to thank Chris for her dedication and wish her the very best in Colebrook.

The Spending Committee has in its plan for 1999 various activities which include: installing a handicap accessible bathroom on the main floor, leveling the soccer field and re-seeding the field during the summer, digging up and disposing of the underground oil tank and starting the first stages of the new playground.

The playground now has holes in it due to safety factors. Our insurance company came in this summer and told us we needed to pull up numerous pieces of equipment because of their age and wear. Colonel Town has formed a playground committee which is in the process of raising money and coming up with a model for a new playground. We will need volunteers to help build the playground during the Spring of 1999.

Each year Colonel Town sees moms and dads, grandmothers and grandfathers and good-hearted people volunteer their time to Colonel Town programs. It's nice to see so many caring people come through the doors of Colonel Town. One individual who comes through Colonel Town's door on a regular basis is Chris Parker. Chris has volunteered his time this year in our youth soccer program, youth basketball program and bambino baseball. Chris has also coached the 3rd and 4th grade girls travel team the last two years. I have even seen Chris shovel snow at Colonel Town on Saturdays before his game. Chris and I have developed a bond, not just because we both love sports and like the interaction with the kids, but because we both have two daughters who we would like to see holding a basketball. Congratulations to Chris Parker, who is Colonel Town's Volunteer of the Year.

The Colonel Town staff and Spending Committee would like to thank the parents, children, adults and volunteers for making 1998 a successful year. Have a safe and prosperous 1999.

Respectfully submitted,

Michael A. Curtis
Recreation Director



**Col. Town Recreation Department
Budget Report
January through December 1999**

01/27/99

	Jan - Dec '99
Ordinary Income/Expense	
Income	
Donations	3,000.00
Fees & Charges	
Community Camp Income	
Rental Income	875.00
Community Camp Income - Other	1,200.00
Total Community Camp Income	2,075.00
Field Fees	500.00
House Fees	2,000.00
Pool Fees	16,500.00
Program Fees	24,400.00
Total Fees & Charges	45,475.00
Fund Raising	2,500.00
Interest	
Checking Interest	150.00
Other Interest	900.00
Special Activities Interest	12.00
Total Interest	1,062.00
KATT Fund	100.00
Miscellaneous Income	
Snackbar Income	2,000.00
Vending Income	200.00
Total Miscellaneous Income	2,200.00
Trust Income	118,000.00
Total Income	172,337.00
Expense	
Appropriations	
Jr. High Awards	200.00
Total Appropriations	200.00
Audit Fee	500.00
Automobile Expense	
Vehicle Maint. & Repairs	200.00
Automobile Expense - Other	200.00
Total Automobile Expense	400.00
Bank Service Charges	25.00
Col. Town Lot	150.00
Insurance	
Employee Disability	250.00
Employee Life Insurance	200.00
Health Insurance	12,396.00
Liability Insurance	3,000.00
Multi-Peril/Vehicle	200.00
Treasurer Bond	100.00
Workers Compensation	4,000.00
Total Insurance	20,146.00
Maintenance & Repairs	
Building Repairs - Honeywell	7,200.00
Community Camps M/R	1,200.00
Community House M/R	2,100.00
Equipment Repairs	500.00
Grounds	700.00
Playground Equipment/Repairs	150.00
Pool M/R	2,000.00
Total Maintenance & Repairs	13,850.00
Miscellaneous	1,060.00
Office Supplies	1,200.00
Payroll Expenses	

Col. Town Recreation Department
Budget Report
 January through December 1999

	Jan - Dec '99
Social Security	5,800.00
Unemployment	1,100.00
Total Payroll Expenses	6,900.00
Postage and Delivery	400.00
Printing and Reproduction	100.00
Program Expense	18,800.00
Program/Recreation Conf/Meet.	500.00
Retirement - State of NH	1,800.00
Salaries	81,300.00
Supplies	
Chemicals/Pool	3,425.00
Maint. & Repair Supplies	961.00
Snackbar Supplies	1,200.00
Vending	200.00
Total Supplies	5,786.00
Telephone	
Community House Telephone	1,000.00
Telephone - Other	350.00
Total Telephone	1,350.00
Treasurers Pay	400.00
Utilities	
Electric	
Community Camps Electricity	1,500.00
Community House Electric	5,400.00
Pool Electricity	2,800.00
Total Electric	9,700.00
Fuel Oil	
Community House Fuel	2,600.00
Pool Fuel	1,500.00
Total Fuel Oil	4,100.00
Sewer	1,450.00
Water	2,200.00
Total Utilities	17,450.00
Total Expense	172,337.00
Net Ordinary Income	0.00
Net Income	0.00



**Colonel Town Spending Committee
Treasurer's Report Year End 1998**

	<u>ACTUAL 1998</u>	<u>BUDGET 1998</u>
UTILITIES:		
ELECTRIC		
COMMUNITY CAMP ELECTRIC	1,742.89	1,000.00
COMMUNITY HOUSE ELECTRIC	5,235.64	5,500.00
POOL ELECTRIC	2,839.92	3,300.00
FUEL		
COMMUNITY CAMP FUEL	222.74	0.00
COMMUNITY HOUSE FUEL	2,463.67	5,500.00
POOL FUEL	1,315.78	1,600.00
SEWER	1,413.00	2,000.00
WATER	2,196.25	3,000.00
TOTAL EXPENSES	<u>\$197,055.48</u>	<u>\$174,362.00</u>
NET INCOME 1998	<u>\$8,784.94</u>	<u>\$14,000.00</u>
BALANCE OF BANK ACCOUNTS 01/01/98	\$24,841.06 **	
NET GAIN/LOSS 1998	<u>8,784.94</u>	
SUBTOTAL	<u>\$33,626.00</u>	
LESS: TRANSFER TO CAP/RES CD ACCT.	<u>14,000.00</u>	
SUBTOTAL	<u>\$19,626.00</u>	
LESS: CAP/RES EXPENDITURES 1998	<u>15,950.10</u>	<u>14,000.00</u>
CASH BALANCE YEAR END 1998	<u>\$3,675.90</u>	<u>\$0.00</u>
GENERAL CHECKING ACCOUNT 12/31/98	3,401.62	
SAVINGS ACCOUNT 12/31/98	96.17	
SUPERINTENDENT'S ACCOUNT 12/31/98	<u>178.11</u>	
TOTAL GENERAL FUNDS 12/31/98	<u>\$3,675.90</u>	
CAPITAL RESERVE CD 12/31/98	14,529.75	

** NOTE: The capital reserve savings account, reported to have a balance of \$3,584.22 at the beginning of 1997, was actually expended in 1996 and reported in error as an asset in the 1997 Annual Report. The beginning balance as of 01/01/98 has been adjusted accordingly.

**Colonel Town Spending Committee
Treasurer's Report Year End 1998**

	<u>ACTUAL 1998</u>	<u>BUDGET 1998</u>
<u>INCOME</u>		
DONATIONS	5,885.70	3,000.00
COMMUNITY CAMP FEES	1,937.00	1,500.00
FIELD FEES	700.00	500.00
HOUSE FEES	2,555.00	2,000.00
POOL FEES	17,450.55	14,100.00
PROGRAM FEES	24,595.10	21,270.00
FUNDRAISING	2,500.00	3,000.00
INTEREST ON BANK ACCOUNTS	1,001.86	1,092.00
KATT FUND	100.00	400.00
MISCELLANEOUS INCOME	3,876.99	2,500.00
TOWN WARRANT	25,000.00	25,000.00
TRUST INCOME	120,238.22	114,000.00
TOTAL INCOME 1998	<u>\$205,840.42</u>	<u>\$188,362.00</u>
<u>EXPENSES</u>		
APPROPRIATIONS: JR. HIGH AWARDS	200.00	200.00
AUDIT FEES	500.00	0.00
AUTOMOBILE EXPENSE	167.55	500.00
BANK SERVICE CHARGES	17.80	25.00
COL. TOWN LOT	139.00	150.00
EQUIPMENT PURCHASE	4,577.77	2,500.00
INSURANCE		
EMPLOYEE DISABILITY	228.06	250.00
EMPLOYEE LIFE INSURANCE	154.74	225.00
HEALTH INSURANCE	13,285.59	9,876.00
LIABILITY INSURANCE	0.00	4,000.00
MULTI-PERIL/VEHICLE	0.00	0.00
TREASURER BOND	100.00	100.00
WORKERS COMPENSATION	0.00	3,200.00
MAINTENANCE & REPAIRS	16,762.04	13,800.00
MISCELLANEOUS	2,339.65	1,500.00
OFFICE SUPPLIES	1,509.38	1,500.00
PAYROLL EXPENSES - SS & UNEMPLOYMENT	7,540.36	7,556.00
POSTAGE & DELIVERY	318.40	500.00
PRINTING & REPRODUCTION	0.00	100.00
PROGRAM EXPENSES	28,302.03	15,150.00
PROGRAM/RECREATION CONFERENCES & MEETINGS	155.00	750.00
RETIREMENT - STATE OF NH	1,679.78	2,100.00
SALARIES	92,875.26	80,180.00
CHEMICAL/POOL SUPPLIES	3,402.13	3,800.00
SUPPLIES	3,592.71	2,950.00
TELEPHONE	1,378.34	1,150.00
TREASURERS PAY	400.00	400.00

NORTH COUNTRY COUNCIL at 25 YEARS

A Letter from the Executive Director

As North Country Council completed its 25th year of operation in 1998, we recalled working with the 279 local boards in the North Country in the completion of over 1300 projects since 1973. Starting as an organization that served five towns in 1973, NCC's membership now encompasses 47 towns, 23 unincorporated places and 2 counties, more political jurisdictions than any other regional planning commission in the state. With this growth in membership, we have seen some extraordinary changes in the last twenty-five years.

In 1973, a first class stamp was 8 cents. A local phone call involved dialing the last four digits of the number on a rotary dial phone. A telephone in a car was the stuff of Dick Tracy. Some of us had photocopy machines, nobody had personal computers, let alone fax machines. A hand-held calculator was both a \$100 luxury and a technological marvel.

Hundreds in the North Country worked in shoe and glove factories; many more worked in wood products industries. Employees at Lincoln's paper mill outnumbered workers at Loon Mountain. Ski area operators prayed for natural snow. Snowmobiles were slow, awkward contraptions. A job at a local bank was a lifetime position, and those banks often made loans to established customers on a handshake. General practitioners delivered all the babies in the region; obstetricians and most other specialists were based in Hanover or further south.

Main Streets were dotted with Woolworths and Newberrys. Local dairies left milk in a metal box on your doorstep. Subsidized housing for elderly and families was a novelty. Industrial Parks were in the dream stage. Municipal sewage treatment plants were rudimentary, if they existed at all. At dusk, you could go to the local town dump and watch foraging bears. There were fewer than five master plans in all 51 North Country towns.

There were five traffic lights in the entire 3500 square mile region of the North Country. Except for an isolated section in Littleton, the four lane, 70 mph interstate ended in Lincoln. After 9 p.m., you couldn't buy gas or a cup of coffee north of Exit 23. A long distance drive in Coos County after 9:00 p.m. meant utter solitude. Route 115 from Jefferson to Carroll was a trucker's ordeal. Congestion on Route 16 through the Conways was an occasional summertime annoyance.

We had no VCR's, no video stores and no satellite dishes. If we had any TV reception at all, we received Channel 8 and a fuzzy Channel 3. Few towns were equipped with cable and few of the people in those towns were connected to it. We packed gyms for basketball games and town halls for town meetings. Today, community gatherings are more sparsely attended. We gained ESPN, but we also lost something too.

It seems that, advances in communication and transportation made us less remote from the world but cruelly, they have made us more remote from our own communities. We are now more likely to e-mail someone across the country than we are to have our next door neighbor in for a cup of coffee. Big highways have brought us more visitors. Although they come more frequently, those visitors tend to stay for shorter intervals.

TOWN

MEETING

WARRANT

THE STATE OF NEW HAMPSHIRE
TOWN OF LANCASTER
LANCASTER TOWN WARRANT
1999

To the inhabitants of the Town of Lancaster, in the County of Coos, qualified to vote in town affairs.

You are hereby notified, to meet at the Town Hall in said Lancaster on Tuesday, the 9th day of March, at Eight O'clock in the forenoon to act upon the subjects hereinafter mentioned. The polls will be open at said meeting place on said date from Eight O'clock in the forenoon to act upon Article 1 by written ballot. Polls will be open from 8:00 A.M. to 7:00 P.M. for balloting.

The business meeting will be held at 7:30 P.M. at the above mentioned Town Hall to act upon the remaining articles.

ARTICLE 1: To choose One (1) Selectman for three (3) years; One (1) Moderator for two (2) years; One Town Clerk for three (3) years; One Treasurer for three (3) years; One (1) Trustee of Trust Funds for three (3) years; One (1) Library Trustee for three (3) years; One (1) Cemetery Trustee for three (3) years; One (1) Emmons Smith Fund Committee member for three (3) years; Three (3) Budget Committee members for three (3) years; Three (3) Colonel Town Spending Committee members for three (3) years; One (1) Colonel Town Investment Committee member.

ARTICLE 2: To see if the voters of the Town of Lancaster will vote to reaffirm and ratify the action taken at the March 9, 1926 Town Meeting creating the Colonel Town Spending Committee, and authorizing the committee to expend income and interest earned by the Colonel Francis L. Town Trust, and further authorizing the transfer of these funds to the Spending Committee by the Colonel Town Investment Committee. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 3: To see if the Town will vote to raise and appropriate the sum of **Ten Thousand Dollars (\$10,000.00)** and to authorize the establishment and implementation of a mandatory Pay As You Throw Program, with revenues generated to be used to offset the cost of solid waste disposal and reduce the tax rate accordingly. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 4: To see if the Town will authorize the establishment of a Capital Reserve Fund (pursuant to RSA Chapter 35) for the future re-evaluation of the Town and to raise and appropriate the sum of **Five Thousand Dollars (\$5,000.00)** toward this purpose, and to appoint the Selectmen as agents to expend from the fund. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 5: To see if the Town will vote to raise and appropriate the sum of **Four Hundred and Ten Thousand Dollars (\$410,000.00)** to pay for the cost of the installation of a water tank and line. This will be a non-lapsing appropriation per RSA 32:7, VI, and will not lapse until the tank and line are completed or by December 31, 2001, whichever is sooner, and to authorize the withdrawal and expenditure of said sum from the Water Dept. Capital Reserve Fund created for this purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 6: To see if the Town will vote to raise and appropriate the sum of **Two Hundred Thousand Dollars (\$200,000.00)** to pay the cost of installation of sewer station and lines. This will be a non-lapsing appropriation per RSA 32:7, VI, and will not lapse until the tank and line are completed or by December 31, 2001, whichever is sooner, and authorize the withdrawal and expenditure of said sum from the Sanitation Capital Reserve Fund created for this purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 7: To authorize the Board of Selectmen to investigate and explore the acquisition of certain real property, by purchase or land exchange, for the development of a new road entrance to Mt. Prospect Road off of Route 3 - R23, Lot 4 & 5 (i.e. Riviere/Smith property). (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 8: To authorize the Board of Selectmen to investigate and acquire a certain dam on the Israel River and appurtenant rights in exchange for a land swap of all or a portion of the former Cantin Property located on Park Street, Lancaster, New Hampshire (P7, Lot 5). (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 9: To see if the Town will vote to raise and appropriate the sum of **One Hundred Fifteen Thousand Dollars (\$115,000.00)** to be added to the following Capital Reserve Fund accounts previously established for the purpose and in the amounts indicated:

Highway	\$ 20,000.00
Fire Dept.	\$ 15,000.00
Landfill Closeout	\$ 25,000.00
Bridge Replacement	\$ 25,000.00
Ambulance	\$ 30,000.00
Total	\$115,000.00

(Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 10: To see if the Town will vote to raise and appropriate the sum of **Three Thousand Two Hundred Dollars (\$3,200.00)** for the support of the Caleb Group (enhancing independent living). (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 11: To see if the Town will vote to raise and appropriate the sum of **One Thousand Dollars (\$1,000.00)** for the support of the Lancaster Humane Society. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 12: To see if the Town will vote to raise and appropriate the sum of **Two Thousand Seven Hundred Ninety Dollars (\$2,790.00)** for the support of the Lancaster Court Diversion Program. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 13: To see if the Town will vote to raise and appropriate the sum of **Two Thousand Dollars (\$2,000.00)** for the support of the North Country Meals Program. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 14: To see if the Town will vote to appropriate the sum of \$.50 per capita (**One Thousand Seven Hundred Fifty Dollars - \$1,750.00**) for the Town's share of the operating budget for the Mt. Washington Regional Airport Authority for the current fiscal year. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 15: To see if the Town will vote to raise and appropriate the sum of **Five Thousand Eight Hundred Five Dollars (\$5,805.00)** for the support of White Mountain Mental Health and Development Services. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 16: To see if the Town will vote to raise and appropriate the sum of **One Thousand Four Hundred Dollars (\$1,400.00)** for the support of the American Red Cross - Greater White Mountain Chapter. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 17: To see if the Town will vote to raise and appropriate the sum of **Four Thousand Dollars (\$4,000.00)** for the support of the Tri-County Community Action Program. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 18: To see if the Town will renew their three year commitment of **Ten Thousand Dollars (\$10,000.00)** per year in support of the Lancaster Main Street Program. This financial pledge would be for the calendar years 2000-2002. This is advisory and does not commit future Selectmen or Budget Committee. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 19: To see if the Town will vote to raise and appropriate the sum of **Fifteen Thousand Dollars (\$15,000.00)** to purchase new turn-out gear and to authorize the withdrawal and expenditure of said sum from the Fire Department Equipment Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 20: To see if the Town will vote to raise and appropriate the sum of **Twelve Thousand Dollars (\$12,000.00)** to replace oil tanks and to authorize the withdrawal and expenditure of said sum from the Oil Tank Replacement Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 21: To see if the Town will vote to raise and appropriate the sum of **Seventeen Thousand Dollars (\$17,000.00)** for the purchase of a new furnace for the Col. Town Community Building. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 22: To see if the Town will raise and appropriate the sum of **One Thousand Dollars (\$1,000.00)** for the support of the Community Skating Rink. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 23: To see if the Town will vote to raise and appropriate the sum of **Three Million Six Hundred Forty-One Thousand Two Hundred Thirty-Four Dollars (\$3,660,571.00)** which represents the operating budget. Said sum does not include monies in Warrant Articles 3, 4, 10-17, 21 and 22. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 24: To transact other business that may legally come before this meeting.

/s/
Christopher S. Parker

/s/
David B. Stickney

/s/
Linda E. Hutchins

Board of Selectmen
Town of Lancaster, N.H.

A TRUE COPY OF WARRANT ATTEST:

/s/
Christopher S. Parker

/s/
David B. Stickney

/s/
Linda E. Hutchins

Board of Selectmen
Town of Lancaster, N.H.

BUDGET OF THE TOWN OF LANCASTER, NH

Estimated expenditures for the Ensuing Year, January 1, 1999 to December 31, 1999
with Estimated and Actual Appropriations and Expenditures of the Previous Year,
January 1, 1998 to December 31, 1998.

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
GENERAL GOVERNMENT					
Executive	\$44,060.00	\$43,985.00	\$43,150.00	\$43,150.00	
Elec., Reg. & Vital Stat.	\$24,900.00	\$24,626.00	\$25,985.00	\$25,985.00	
Financial Administration	\$108,630.00	\$101,358.00	\$109,300.00	\$109,300.00	
Legal Expense	\$18,500.00	\$11,358.00	\$17,500.00	\$17,500.00	
Personnel Administration	\$131,735.00	\$137,008.00	\$142,235.00	\$142,235.00	
Planning & Zoning	\$32,799.00	\$14,877.00	\$17,250.00	\$17,250.00	
General Government Bldg.	\$48,350.00	\$45,651.00	\$46,800.00	\$46,800.00	
Cemeteries	\$29,400.00	\$28,849.00	\$29,570.00	\$29,570.00	
Insurance	\$87,700.00	\$79,945.00	\$87,700.00	\$87,700.00	
Advertising & Reg. Assoc.	\$17,150.00	\$16,341.00	\$17,200.00	\$17,200.00	
PUBLIC SAFETY					
Police	\$291,271.00	\$280,788.00	\$297,631.00	\$297,631.00	
Ambulance	\$195,660.00	\$184,392.00	\$208,130.00	\$208,130.00	
Fire	\$74,190.00	\$61,147.00	\$74,090.00	\$74,090.00	
Lancaster Fair	\$15,000.00	\$12,375.00	\$15,000.00	\$15,000.00	
Special Investigation - Police	\$40,000.00	\$23,206.00	\$40,000.00	\$40,000.00	
AIRPORT/AVIATION CENTER					
Airport Operations	\$1,750.00	\$1,704.00			
HIGHWAYS AND STREETS					
Highways and Streets	\$369,250.00	\$339,648.00	\$389,866.00	\$389,866.00	
Street Lighting	\$32,000.00	\$30,995.00	\$32,000.00	\$32,000.00	
Parking Meters	\$1,000.00	\$250.00	\$1,000.00	\$1,000.00	
SANITATION					
Solid Waste Collection	\$20,000.00	\$19,500.00	\$20,000.00	\$20,000.00	
Solid Waste Disposal	\$156,193.00	\$139,677.00	\$239,710.00	\$239,710.00	
Sewer Department	\$212,481.00	\$206,414.00	\$222,448.00	\$222,448.00	
WATER DISTRIBUTION & TREATMENT					
Water Services	\$289,925.00	\$275,001.00	\$297,227.00	\$297,227.00	
HEALTH					
Administration and Pest Control	\$2,550.00	\$2,113.00	\$1,550.00	\$1,550.00	
Health Agencies & Hosp.	\$20,190.00	\$20,190.00	\$14,385.00	\$14,385.00	

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
WELFARE					
Direct Assistance	\$27,000.00	\$25,343.00	\$27,000.00	\$27,000.00	
Other Programs	\$10,600.00	\$10,600.00	\$0.00	\$0.00	
CULTURE & RECREATION					
Parks & Recreation	\$178,862.00	\$177,878.00	\$176,837.00	\$176,837.00	
Library	\$80,610.00	\$80,584.00	\$107,857.00	\$107,857.00	
Patriotic Purposes	\$2,000.00	\$2,000.00	\$2,500.00	\$2,500.00	
DEBT SERVICE					
Prin-Long Term Bonds/Notes	\$0.00	\$0.00	\$0.00	\$0.00	
Int.-Long Term Bonds/Notes	\$0.00	\$0.00	\$0.00	\$0.00	
Interest on TAN	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	
CAPITAL OUTLAY					
Mach., Veh., & Equip	\$55,000.00	\$61,600.00	\$95,000.00	\$95,000.00	
Buildings	\$20,000.00	\$18,257.00	\$20,000.00	\$20,000.00	
Improvements other than Bldgs.	\$558,150.00	\$120,886.00	\$723,650.00	\$723,650.00	
OPERATING TRANSFERS					
Capital Reserve Funds	\$115,000.00	\$102,900.00	\$115,000.00	\$115,000.00	
TOTAL APPROPRIATIONS	\$3,314,906.00	\$2,701,446.00	\$3,660,571.00	\$3,660,571.00	

**Estimated revenues for the Ensuing Year, January 1, 1999 to December 31, 1999
with Estimated and Actual Revenues of the Previous Year,
January 1, 1998 to December 31, 1998.**

Sources of Revenues	Estimated Revenue Current Year	Actual Revenue Current Year	Selectmen's Budget Ens. Fisc. Year	Estimated Revenues Ens. Fisc. Year
TAXES				
Land Use Change Taxes	\$6,000.00	\$14,238.00	\$6,000.00	\$6,000.00
Resident Taxes	\$0.00	\$0.00	\$0.00	\$0.00
Yield Taxes	\$25,000.00	\$31,283.00	\$30,000.00	\$30,000.00
Payment in Lieu of Taxes	\$5,000.00	\$5,188.00	\$5,000.00	\$5,000.00
Other Taxes	\$2,000.00	\$2,069.00	\$2,000.00	\$2,000.00
Int & Pen - Delinquent Taxes	\$107,000.00	\$78,552.00	\$100,000.00	\$100,000.00
LICENSES, PERMITS & FEES				
Business Licenses & Permits	\$600.00	\$100.00	\$600.00	\$600.00
Motor Vehicle Permit Fees	\$280,000.00	\$376,945.00	\$315,000.00	\$315,000.00
Building Permits	\$500.00	\$535.00	\$500.00	\$500.00
Other Lic., Permits & Fees	\$18,500.00	\$21,938.00	\$18,500.00	\$18,500.00
Emergency Management	\$5,000.00	\$4,499.00	\$5,000.00	\$5,000.00
FROM STATE				
Shared Revenue	\$120,000.00	\$166,688.00	\$120,000.00	\$120,000.00
Highway Block Grant	\$70,000.00	\$76,591.00	\$70,000.00	\$70,000.00
State & Federal Forest Land	\$2,000.00	\$2,351.00	\$2,000.00	\$2,000.00
Other	\$2,500.00	\$2,619.00	\$2,500.00	\$2,500.00
Room & Meals Taxes	\$10,000.00	\$52,381.00	\$30,000.00	\$30,000.00
CHARGES FOR SERVICES				
Income from Departments	\$136,050.00	\$128,062.00	\$143,280.00	\$143,280.00
Other Charges (Ambulance)	\$203,660.00	\$202,311.00	\$224,630.00	\$224,630.00
MISCELLANEOUS REVENUES				
Sale of Municipal Property	\$2,500.00	\$0.00	\$2,500.00	\$2,500.00
Interest on Investments	\$7,500.00	\$36,847.00	\$25,000.00	\$25,000.00
Col Town - Cemeteries - Library	\$178,012.00	\$176,571.00	\$201,907.00	\$201,907.00
INTERFUND OPER. TRANSFERS IN				
Sewer	\$212,481.00	\$209,320.00	\$219,448.00	\$219,448.00
Water	\$289,925.00	\$280,047.00	\$297,277.00	\$297,277.00
Capital Reserve Funds	\$544,000.00	\$120,600.00	\$717,000.00	\$717,000.00
OTHER FINANCING SOURCES				
Proc from Long Term Notes & Bonds	\$0.00	\$0.00	\$0.00	\$0.00
Fund Balance	\$140,000.00	\$0.00	\$140,000.00	\$140,000.00
TOTAL REVENUES AND CREDITS	\$2,368,228.00	\$1,989,735.00	\$2,678,142.00	\$2,678,142.00
Total Appropriations		\$3,660,571.00		
Less: Amt. of Est. Revs. (Excl. of Taxes)		\$2,678,142.00		
Amt. of Taxes Raised (Excl. of School & County)		\$982,429.00		

Moreover, today's visitors seem to demonstrate less stewardship of the North Country. When people are less rooted in a place, they are less likely to invest time to make that place better. Yet, the changes and social upheaval we have witnessed cannot be blamed wholly on new technology and infrastructure.

Since 1973, Washington overhauled policies governing banking, energy, environment, international trade and myriad other aspects of our daily life. The impact of new legislation on "community fabric" and local enterprise was deep and far-reaching. Banks and health care providers changed drastically. Some towns sprouted second homes and condominiums while other towns clung tenaciously to mainstay manufacturers and watched those manufacturers decline, disappear or reinvent themselves entirely. Old jobs vanished and new ones emerged. During this time of pervasive economic and social change, NCC helped to write more than 40 master plans with our member towns to guide or limit growth or just to help a town get a handle on its destiny.

The North Country Council is not the same organization it was in 1973, anymore than your town is the same as it was. As your town and its needs changed over the years, our role and response has changed. For example, we will always advocate better roads, rails and trails, but now we endeavor to showcase local landscapes, history and cultural heritage, to get people out of their cars, and to encourage other modes of transportation. Changing times summon new initiatives. Twenty-five year ago we worked primarily with municipalities in housing and community planning. Now we also work with social service organizations, health care providers, school districts and non profits to meet new needs. In 1973, our infrastructure work program was focused exclusively on sewer systems, water systems and storm drainage systems, to bring them into compliance with newly established federal regulations. Now, as challenges ranging from solid waste to economic development resist local solutions, our focus has become more regional. In 1999, one of our primary infrastructure goals is to strengthen community, build economic base, supplement our education and health care delivery and encourage a well-informed citizenry by upgrading telecommunication capacity in the region.

The last twenty-five years left NCC with rich legacies. We have an expert knowledge of the North Country and its interface with Concord and Washington. Half of the staff at the Council are North Country natives and the other half have lived here more than half of their lives. Our staff knows what works in the North Country and how to get things done. We have learned to seek incremental improvements through sharing information, evaluating policies, holding forums, building partnerships, linking agencies, informing citizens and state/federal officials, providing technical support and securing funds. Twenty-five years of experience has given us the knowledge and the technology to serve you better. These legacies are the promise of our next twenty-five years of service.

TOWN CLERK'S REPORT

Registration of Motor Vehicles

Motor Vehicle Permit Fees Collected (3,977)	\$ 376,945.00
Municipal Agent Fees Collected	7,232.00
Motor Vehicle Waste Fees	<u>10,070.00</u>
Total Collected	\$ 394,247.00

Dog Licenses \$ 4,517.00

Town Record Fees

Automobile Title Applications	1,348.00
Certified Copies of Vital Records	6,956.00
Filing, Terminating, & Searching UCC'S	4,143.75
Marriage Intentions	1,620.00
Recording Fees and Tax Liens	195.00
Licenses and Fees	<u>1,365.67</u>
Total Collected	\$ 15,628.42

Total Remitted to Treasurer \$ 414,392.42

=====

Respectfully submitted,
Jean E. Oleson, Town Clerk

The VRV2000 system from the State of New Hampshire Bureau of Vital Records is due to be installed in the Town Clerk's office sometime in late March or April. The system will provide for a central data base for birth, death, marriage and divorce records. Six test sights in the State have been using the system since July of last year. The "bugs" have been identified and fixed and a number of enhancements have been added. The Bureau of Vital Records will supply the VRV2000 software as well as a new computer system to the Town Clerk.

Another new addition to the Town Clerk's office is a new computer system along with modem/phone line and printer from the Department of Safety - Motor Vehicles. The system was installed in December 1998. In house training for the clerk and deputy will begin January 25, 1999. At that point the Town Clerk will be online with the Department of Motor Vehicles like the substations are.

The long awaited new plate issue is here. Beginning January 1, 1999 we have been issuing the "new passenger plates" for all renewals and new registrations. Response to the new style has been positive.

BIRTHS IN THE TOWN OF LANCASTER TO LANCASTER RESIDENTS

Date of Birth	Name of Child	Name of Father	Name of Mother
Jan. 03	Danielle Nikole	Eric Keith Curtis	Nanette Lynn Curtis
Jan. 19	Matthew Brice	Peter Reynolds Coffin	Tania Helen Coffin
Mar 07	Trevor James	Jeffrey Leo Mailhot	Ginger Lee Mailhot
Apr. 13	Jacob Lee	Jeffrey Clark Johnson	Rotina Ellen Johnson
Apr. 18	Tyler Quinten	Quinten Larry Welch	Heather Kay Welch
Apr. 29	Jakob Edward	Joel Todd Willey	Lori Ann Willey
May 21	Robert Hunter-Charles	Robert Edward Jones	Tammy May Jones
Aug. 11	Sophia Jean	Daniel Mark Kenison	Angela L. Brooks-Kenison
Sept 29	Rekah Batach	Matthew David Morgan	Cyra Jasmine Morgan
Oct. 21	Katherine Sarah	Timothy Michael Brown	Lisa Rachel Brown
Nov. 20	Tyler Glen	Glenford Claude Andrus	Pamela Laurie Andrus
Nov. 24	Isabella Rose	Ronald John Desilets	Angelina Rose Desilets

BIRTHS IN OTHER TOWNS TO LANCASTER RESIDENTS

Date of Birth	Name of Child	Name of Father	Name of Mother
Jan. 20	Mark George	Mark Zajac	Mary Zajac
Mar. 19	Alex May Page	Michael Alexander Curtis	Andrea Jean Curtis
Mar. 20	Jennifer A.	Thomas Paul Wolfe	Heather Lisa Wolfe
Mar. 30	Andrea Jean	Douglas Kent Young	Ann Marie L. Young
Apr. 12	Nicholas Allan	Allan Cole Ryder	Karen Joyce Ryder
May 19	Jacob Michael	Patrick Mark Payer	Lisa Marie Payer
June 13	Joseph Robert	Lauren George Chase Sr	Amber Joy Chase
Jul. 14	Luke Jean-Kelsey	Joseph Dramko	Anne Dramko
Aug. 19	Patricia Ann	Michael Foster	Lori Foster
Aug. 22	Meredith Rachel	Gregory Francis Nadeau	Rebecca Susan Nadeau
Aug. 25	Rebecca Pearl	Richard Lee Coulter	Traci Ann Coulter
Aug. 28	Emily Katherine	Claude Guay	Juli Guay
Aug. 28	Imani Mareil	Benjamin Gaetjens-Oleson	Suzanne Gaetjens-Oleson

MARRIAGES REGISTERED IN THE TOWN OF LANCASTER FOR THE YEAR ENDING DECEMBER 31, 1998

Date	Name & Residence of Groom	Surname & Residence of Bride
Feb 07	Jason Alan Foster Lancaster, NH	Tracy Lee Thurston Lancaster, NH
Feb 14	Joseph Edmond Gott Lancaster, NH	Elena Alexeevna Voronova Lancaster, NH
Mar 27	Andrew Joseph Audit Lancaster, NH	Darlene Elizabeth Williams Lancaster, NH
Apr 04	David Michael Robinson Lancaster, NH	Jodie Lynn Bennett Lancaster, NH
Apr 18	Steven Joseph Arinella Lancaster, NH	Laura Jean Terrio Lancaster, NH
Apr 27	Jeffrey Edward Smith Sr Lancaster, NH	Michelle Lynn Harding Lancaster, NH
June 06	Michael Robert Poor Bath, NH	Amy Marie Patnoe Bath, NH
June 06	Demetrios George Sobliros Lancaster, NH	Leola May Elliott Lancaster, NH
June 06	Kenneth Lynn Whitney Jefferson, NH	Carolyn Penelope Fisher Jefferson, NH
June 20	Wesley Percy Welcome Lunenburg, VT	Jodi Lorette Monahan Lancaster, NH
June 26	Donald Joseph Deschenes Berlin, NH	Mary Eldena Willard Berlin, NH
June 27	Ismael Santiago Lancaster, NH	Jessica Eileen Lee Lancaster, NH
July 04	Eric Seeger Livingstone Lancaster, NH	Sally Charlene Jones Lancaster, NH
July 04	Richard James White Springwater, NY	Sandra Phyllis Paschal Springwater, NY
July 18	Dennis Michael Donnelly Jr. Lancaster, NH	Tracy Ann Ingerson Lancaster, NH
July 18	Michael Auburn Gray Jr Jefferson, NH	Gina Marie Crocker Groveton, NH
July 25	Peter Joseph Hamel Manchester, NH	Angela Marie Allin Manchester, NH

MARRIAGES

Date	Name & Residence of Groom	Surname & Residence of Bride
Aug 14	Kurt Brian Gilcris Groveton, NH	Lana Lynn Allen Groveton, NH
Aug 15	Michael Stephen MacKillop Sr Lancaster, NH	Jade Melissa Farrar Lancaster, NH
Aug 15	Gary Roger Arsenault Gorham, NH	Jennifer Ann Reynolds St. Petersburg, Florida
Aug 16	Troy Joseph Germain East Haven, VT	Kimberly Cora Hier East Haven, VT
Sept 05	Gary Herbert Sherwood Brown Lunenburg, VT	Patricia Joan Cassady Lunenburg, VT
Sept 05	James Marshall Hoverman Lancaster, NH	Virginia Elizabeth Hopper Lancaster, NH
Sept 12	John Wood Baker Shelburne, NH	Janice Nancy Carlton Jefferson, NH
Sept 12	Samuel David Pearson St. Johnsbury, VT	Angela Jeanne Sullivan Groveton, NH
Sept 12	Richard Michael Potter Lancaster, NH	Vicki Lynn Allen Lancaster, NH
Sept 12	Darren James Peavey Lancaster, NH	Debbie Lyn Coulter Lancaster, NH
Sept 19	Douglas Scott Mack Machiasport, ME	Cynthia Lenore Underhill Machiasport, ME
Sept 20	Edward Roger Alenckis Whitefield, NH	Maureen Elizabeth Kennedy Dalton, NH
Sept 26	Kurt Edward Ashbaugh Bethlehem, PA	Amy Beth Ingerson Bethlehem, PA
Oct 10	Gary Wallace Baker Lancaster, NH	Robyn Lynn Martin Lancaster, NH
Oct 17	David Martin Chojnacki Lancaster, NH	Mary Elizabeth Pike Lancaster, NH
Oct 24	Jamie Dawson Kenison Lancaster, NH	Dian Marie Farnsworth Lancaster, NH
Nov 07	Richard Carroll Force Jr Lancaster, NH	Kimberly Parker Lancaster, NH
Dec 31	Peter Charles Nobile Lancaster, NH	Lisa Jean Pinette Lancaster, NH
Dec 31	Leo Joseph Enos Sr Lunenburg, VT	Rebecca Lee McMahon Lancaster, NH

**DEATHS REGISTERED IN LANCASTER FOR THE YEAR
ENDING DEC. 31, 1998**

Date of Death	Name of Deceased	Name of Father	Maiden Name of Mother
Jan.			
02	Heather Jeanette Lerwick	Glenn Monroe Lerwick	Kay Swift
06	Jack Bernard Hayes	Bernard P. Hayes	Lucille Hile
07	Shirley Anne Bates	Raymond Ledoux	Bernadette Lacaillade
09	Ralph Edward Brooker	Joseph Josiah Brooker	Roxie Eleanor Tilley
14	Maryann Walker	David Doolan	Sarah McHarg
22	Edith I. Quimby	Joseph Lamontagne	Olivina Guyer
23	Isabel Small Mullen	George Boucher	Carrie Small
23	Elsie Evelyn Vlk	Thomas Betts	Beulah Webb
25	Dorothy Mamie Moyse	James Hampton	Ellen Vancour
Feb.			
01	Marion L. Stanley	Sherman Bennett	Nellie Bolt
01	Richard Joseph Deblois	Anselme Deblois	Irene Lavigne
04	Ronald Richard Gainer	Charles Gainer	Harriet McGoff
12	Joan Adelaide Wylie	James Smith	Louise Martin
16	Sylvia Bunt	Lloyd Ruland	Margaret Hayward
24	Walter Harold Beroney	George Harold Beroney	Geneva Hart
March			
05	Michael Ralph Hicks	Robert Henry Hicks	Mary Jane Donnelly
06	Sharon Ann Dupont	Peter Fuller	Phyllis Sheridan
08	Joseph Sicurella	Salvatore Sicurella	Fernanda Bourhis
10	Dorothy H. Willson	Wesley Hillier	Sarah Mitchell
10	Michael Paul Goulet	Maurice Goulet	Leone Elizabeth Aldrich
20	Leonardina Jane Medina	Leonard B. Perkins Sr.	Rosemary Pritchard
22	Donna S. Young	Clayton Potter	Stella Masure
April			
04	Margaret Ann Holt	Hal Weaver	Susanna Luckey
07	Stella Jeskey	Victor Cote	Laura Caron
15	Edgar Lemay	Frederick Lemay	Elenore Lemoine
23	Lillian M. Hughes	Edward F. Butler	Sarah Keenan
23	Sarah (Reynolds) Carpenter	Hibbert H. Reynolds	Jessie Graves
24	Alice E. Charbonneau	Ernest Boutin	Amanda Morissette
28	Sybil M. Henderson	Peter Henderson	Mary Louise Healy
29	Walter Miller	Herbert Miller	Mildred Dasey
May			
02	George Dupont Sr	John Dupont	Mildred Dugdale
05	Joel Todd Willey	Edward Willey	Joyce Austin
12	Vivian E. Roberts	Daniel Cronin	Delia Bouchard
22	Curtis L. Bader	Kurt A. Bader	Margaretta Shouller
22	Alkiviadis John Alkides	George Alkides	Barbara Varvarina
28	Albert A. Sevigny	Alfred J. Sevigny	Malvina L. Bilodeau
28	Austin C. Lehoux	Anthine Lehoux	Nellie Newell
29	Harley Luther Parker Sr	Edwin Parker	Ida Libby

DEATHS

<u>Date of Death</u>	<u>Name of Deceased</u>	<u>Name of Father</u>	<u>Maiden Name of Mother</u>
June			
04	Edna Alberta MacLean	Heman Reed	Beede Ryder
04	Wilfred E. Couture	Edward Couture	Rosa Dufresne
06	Robert N. Hall	Harley S. Hall	Lena Wentworth
06	Irene D. Deyette	Leon J. Auger	Mary Alma Jalbert
08	Marion Florence Voter	James Frank Davenport	Merite Newell
10	Arthur Stanley Malanson	Albert Malanson	Rose Taylor
20	Madelyn Louise La Roche	Irving Moffett	Josephine Hayes
22	Diana Lee Pelletier	Curtis Covell	Gertrude Platt
26	Evelyn L. A. Marshall	Earl D. Applebee	Annie Ladd
27	Emily Geraldine Fogg	Lester Fogg	Gladys Wentworth
29	Alphonse Arietta Sr	Virgilio Arietta	Jessie Cicatelli
July			
11	Hildred F. Hackett	Francis Covell	Nora Mayberry
12	Carlene Ellen Drew	William Murphy	Rose Taylor
17	Rose Bruno	Unknown Cancellieri	Unknown Unknown
23	Raymond Clifford Griffin	Clifford Joseph Griffin	Grace A. Cody
24	Marion (York) Douglas	Edwin York	Dora Wheeler
Aug.			
04	William Alton Lewis Jr	William A. Lewis Sr	Mary A. Christian
15	Muriel T. Willoughby	Ezra Newton	Jennie Bailey
17	Walter B. Nelson Jr	Walter B. Nelson Sr	Marie L. Olsen
29	Frances N. Little	Frederick E. Nash	Helena Fritzsche
Sept.			
01	Nelson A. Matott	Ira Matott	Violet Merchant
06	Alice O. Beurivage	Paul Beurivage	Eva Montminy
06	Beverly June Jewell	Ernest Hodgkins	Alice Rogers
18	Arthur Peter Smith	John Smith	Mary Ellen White
20	Everdean Ruth Heath	Ira Bean	Inez Wright
25	Dorothy R. Thaler	Donald Miller	Helen Gould
27	Pearl Gladys Emery	Edward C. Tilton	Florence G. Faulkenham
Oct.			
03	Dora V. Bourassa	Alphonse Dumas	Celena Baillargeon
05	Gilles Joseph Caouette	Denis A. Caouette	Annette Laroche
08	Jason Malcolm Treamer	Walter Treamer	Candie Allin
09	Margaret Louise Mills	Earl Tillotson	Anna Astle
09	Henry B. Woods	William W. Woods	Florence Unknown
10	Albert Henry Hansen	Albert C. Hansen	Jennie Wilcox
10	Harriet Jane Boyd	Charles A. Pelletier	Mary Hurson
12	John Henry Card Jr	John Henry Card Sr	Kate S. Buck
18	Helen Stevens Silver	Irving Vinton Silver Sr	Glendel Carrie Stevens
24	Addie Godin	Belonie Mazerolle	Flavie Cyr

DEATHS

<u>Date of Death</u>	<u>Name of Deceased</u>	<u>Name of Father</u>	<u>Maiden Name of Mother</u>
Nov.			
01	William Hylwa	Michael Hylwa	Anastasia Markowich
02	Maurice W. Baker	Leslie Baker	Carlana Holmes
04	Milton Henry Driggs	Henry C. Driggs	Margaret E. Thomas
05	Mamie Verna Dubois	George Grover	Pauline Covell
07	Harold E. Barnett	Harry Barnett	Gertrude Frye
12	Nellie E. Bruns	Grover Urquhart	Cassie Searles
13	Mary Esther Decoster	Charles O. Waldron	Clara Janvin
13	Bernard J. Wright	Clayton E. Wright	Leona Carbee
13	Fay Dow	Fay J. Dow	Alice Bircher
18	Gertrude Breton	Napoleon Lavertue	Olivine Labrecque
19	Myrlin Richard Roy Ball Sr	Edwin Edward Ball	Katie Baird
30	Mary Bly Morrissette	Eugene Evans	Margaret Hinchey
Dec.			
04	Dorothy Rose Steinberg	Arnold M. Steinberg	Helen Maloney
11	Robert Alphonse Roby	Claude Roby	Bessie Reed
22	Irma Charlotte Milligan	Roy L. Brown	Ethel Lindsey
23	Parmelie C. Lajoie	Maxim Cardin	Agnes Hebert
28	Viola B. Ellis Rines	Lord Arleigh Smith	Addie Beatrice Titus

DEATHS OF LANCASTER RESIDENTS OUTSIDE LANCASTER

<u>Date of Death</u>	<u>Name of Deceased</u>	<u>Name of Father</u>	<u>Maiden Name of Mother</u>
Jan. 14	Bernice Elinor Bailey	Arthur C. Cryan	Ruby N. Stone
July 13	Frank Bailey Moody	George H. Moody	Mary Bailey
July 13	Howard Arthur Dowse	Arthur Dowse	Stella Mullin
Oct. 03	Ann Charlotte Gates	Edward Lafayette	Agnes Beirne

ANNUAL TOWN MEETING

March 10, 1998

Moderator Paul D. Desjardins opened the business session of the Annual Town Meeting at 7:30 P.M.

Article 1: Election of municipal officers.

Selectman, Linda E. Hutchins	3 year term
Supervisor of Ckfst, Sandra E. Doolan	6 year term
Trustee of Trust Funds, Carol H. Stiles	3 year term
Cemetery Trustee, Joyce White	3 year term
Library Trustee, Michael W. Nadeau	3 year term
Emmons Smith Fund, John E. Brooks	3 year term
Col. Town Spending Committee (3)	
Frederick Bailey	3 year term
Gregg Christopher	3 year term
Ben Gaetjens- Oleson	3 year term
Budget Committee	
Ronald E. Wert	2 year term
Aurore M. Hood	3 year term
Allvin Leonard	3 year term
Dennis Merrow	3 year term

Article 2: To purchase or enter into a long term lease/purchase agreement in the amount of \$65,000.00 payable, at the discretion of the Selectmen, over a term of three years at a rate of \$22,000.00 per year for the purpose of acquiring an ambulance and to raise and appropriate \$22,000.00 for the current year lease or purchase payment. (written ballot - 2/3rds vote required) The Article passed 122 yes and 35 no.

Article 3: To raise and appropriate the sum of \$55,000.00 to purchase a tanker and new turn out gear and to authorize the withdrawal and expenditure of said sum from the Fire Department Capital Reserve Fund created for that purpose. The Article passed.

Article 4: To raise and appropriate the sum of \$250,000.00 to pay the cost of the installation of a water line and to authorize the withdrawal and expenditure of said sum from the Water Department Capital Reserve Fund created for that purpose. The Article passed.

Article 5: To raise and appropriate the sum of \$180,000.00 to pay the cost of repair and installation of a sewer line and to authorize the withdrawal and expenditure of said sum from the Sanitation Capital Reserve Fund created for that purpose. The Article carried.

Article 6: To raise and appropriate the sum of \$8,000.00 to pay to Crown Vantage for the cost of closure and disposal of municipal waste and to authorize the withdrawal and expenditure of said sum from the Mt. Carberry Capital Reserve Fund created for that purpose. The Article carried.

Article 7: To raise and appropriate the sum of \$53,000.00 to pay for the cost of repairs to the sewer pumping station and to authorize the withdrawal and expenditure of said sum from the Sewer Pollution Abatement Capital Reserve Fund established for that purpose. The Article carried.

Article 8: To raise and appropriate the sum of \$115,000.00 to add to the following Capital Reserve Funds:

Highway Dept	\$ 20,000.00
Fire Dept	15,000.00
Landfill Closeout	25,000.00
Bridge Replacement	25,000.00
Ambulance	<u>30,000.00</u>
Total	\$115,000.00

The Article passed.

Article 9: To raise and appropriate the sum of \$14,000.00 for curbside pickup of trash and recyclables on rural routes. The Article failed.

Article 10: To raise and appropriate the sum of \$25,000.00 for the support of existing Colonel Town Recreation Programs. The Article passed.

Article 11: To authorize the Board of Selectmen to sign the proposed Inter-Municipal Agreement to establish the Mt. Washington Regional Airport Authority at the Whitefield Airport. The Article Passed.

Article 12: To appropriate the sum of \$.50 per capita (\$1,750.00) for the Town's share of the Operating Budget for the Mt. Washington Regional Airport Authority for the current fiscal year. The Article carried.

Article 13: To raise and appropriate the sum of \$5,805.00 for the support of White Mountain Mental Health and Development Services. The Article passed.

Article 14: To raise and appropriate the sum of \$2,000.00 for the support of the North Country Meals Program. The Article passed.

Article 15: To raise and appropriate the sum of \$1,400.00 for the support of the American Red Cross - Greater White Mountain Chapter. The Article passed.

- Article 16: To raise and appropriate the sum of \$2,790.00 for the support of the Lancaster Court Diversion Program. The Article passed.
- Article 17: To raise and appropriate the sum of \$1,000 for the support of the Lancaster Humane Society. The Article passed.
- Article 18: To raise and appropriate the sum of \$4,000.00 for the support of the Tri-County Community Action Program. The Article passed.
- Article 19: To raise and appropriate the sum of \$3,200.00 for the support of the Caleb Group. The Article passed.
- Article 20: To raise and appropriate the sum of \$3,500.00 (calculated at rate of \$1.00 per capita) to pay for certain studies of electric load profiles within the Town and other related research in furtherance of the possible aggregation of the Town's and/or its residents' and businesses' electric loads in the NHMA Pooled Energy Plan in preparation for deregulation of the electric industry in New Hampshire. The Article passed.
- Article 21: To raise and appropriate the sum of \$300.00 for the support of the Great North Woods Advisory Board in their efforts to promote tourism within The Great North Woods region. The Article passed.
- Article 22: To raise and appropriate the sum of \$3,242,162.00 which represents the operating budget exclusive of Articles 2, 9, 10 and 12-21. The Article passed.
- Article 23: To transact any other business that may legally come before this meeting.
- A. Are you in favor of the recently instituted "User Fee" system for the use of the White Mt. National Forest? A straw pole was taken and the majority opposed the "user fee".
 - B. Mark Vincent asked for a straw vote showing a vote of confidence that the Colonel Town appropriation for \$25,000 b a line item in the budget instead of on a separate warrant article. The results of the straw vote - \$25,000 should be in the budget.

Selectman Hutchins, on behalf of the Selectboard, asked for a straw pole on whether or not the repeat "charitable" appropriations should be included as line items in the budget and only new ones on an individual basis as warrant articles. Results of straw pole showed opposition to placing those appropriations in the budget.

Moderator Desjardins declared the meeting adjourned at 10:00 P.M.

COOS ECONOMIC DEVELOPMENT CORPORATION

Coos Economic Development Corporation has accomplished a lot in its inaugural year. These steps are only the beginning of the first of many steps on a long journey. We are deeply grateful to all of you - the many people and organizations who have joined the economic development movement for Coos County. Thank you to our friends, supporters and collaborators. We look forward to working with you in 1999 and beyond. We are dedicated believers in working regionally - at a scale small enough that people can make sense of the situation, yet large enough that we can have some influence on broader economic, community and social concerns. We believe that finding and building on common interests is a paramount concern of Coos County. Yet, a vision is not enough. We must also take specific steps, with a wide range of people, which will move us ahead. Any individual, organization or community that seeks to participate in the effective development of Coos County is strongly encouraged to apply for membership in the Coos Economic Development Corporation. Membership applications are available by calling CEDC at 788-3900.

The good citizens of Lancaster unanimously voted to approve Articles 19, 20 and 21 at the 1997 Town Meeting. Here is a recap of that meeting::

Article 19 spoke to the appropriation of approximately \$96,000 to support business and industrial development within the Town of Lancaster. These original monies were raised for business and industrial development within the Town of Lancaster as per Article 10 of the 1993 Town Meeting. The corporation formed a committee comprised of two members from its general membership, a representative from each of the participating community banks, two members from the Executive Board of Directors and the Executive Director of CEDC to form a review board. This review board is in place to uphold the original intention of Article 10. The name of this committee is the Lancaster Loan Fund Committee. The committee has developed a fair process to provide Lancaster businesses access to the monies raised by the taxpayers of Lancaster. The participating banks have enabled the approximate \$102,000 to be leveraged into \$502,000 at a rate of 8%. The participating banks are Lancaster National Bank, Peoples Bank of Littleton, Siwooganock Guaranty and Woodsville Guaranty. The original monies are used as a loan guaranty up to 30% of the business loan if requested by the bank. If a guaranty is requested by a participating bank, the Executive Director contacts the Lancaster Loan Fund Committee for a loan review meeting and guarantee determination. If the majority of the committee approves the request, the guarantee is provided. The original monies raised are being held in the town's investment pool unless a loan goes into default. For the Year 1997 there were loans made totalling \$86,412.42 through the Lancaster Loan Fund. For the Year 1998 loans totalled \$45,617.21. If anyone is interested in the Lancaster Loan Fund, please contact any of the participating lending institutions or Coos Economic Development Corporation (CEDC) at 788-3900.

Article 20 spoke to the transfer of business park land (Tax Map R1, Lot 10N-2), consisting of 50 acres more or less located on Route 3 north in the Town of Lancaster, to the Lancaster Area Community and Economic Development Corporation for the purpose of industrial and economic development within the Town of Lancaster. The Business Park Committee is working closely with Town Manager Pat Kelly to further the development efforts of the parcel of land. Recently CEDC held a public hearing to see if the Town of Lancaster is willing to access up to \$700,000 of Community Development

Block Grant monies for the infrastructure development of the parcel. The public approval is reflected in the minutes of the Lancaster Board of Selectmen's meeting of January 4, 1999. The Business Park Committee has been meeting on a regular basis to establish a solid foundation to build upon for the appropriate development of the 50-acre parcel. Lancaster Business Park Committee members are: Allen Bouthillier, Fred Emerson, Andre Garand, Pat Kelly, Lisa Maxwell, John Martin (Chairman), Claude Pigeon and Colin Sutherland.

Article 21 spoke to the transfer of the Coos County Courthouse (Tax Map P6, Lot 3), which is located in the Town of Lancaster, to the Lancaster Area Community and Economic Development Corporation for use by said corporation in accordance with its corporate purpose and bylaws. The Courthouse Committee is functioning to manage and preserve the historical character and integrity of the building. The committee in concert with CEDC is developing the building into a sustainable entity. The building offers a conference room, professional space and storage space. The Courthouse Committee members are Andrea Curtis, Lee Eastman, Fred Emerson (Chairman), Aurore Hood, Lisa Maxwell, John Martin and Mollie White. There are currently seven businesses that operate out of the Old Courthouse. Anyone who is interested in renting the conference room or professional space should contact the CEDC office at 788-3900. **Dalton Mountain GMC has graciously paid for all courthouse promotional material.**

Coos Economic Development Corporation has a mission to raise the standard of living for the citizens of Coos County. Should you be interested in any of the aforementioned activities of CEDC or economic development for Coos County, please call the office of CEDC at 788-3900.

Respectfully submitted,

Lisa Maxwell, Executive Director
Lancaster Area Community and Economic Development Corporation
dba Coos Economic Development Corporation



Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

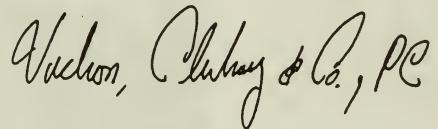
May 21, 1998

To the Board of Selectmen and Town Manager
Town of Lancaster, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 1997, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town's internal control structure in our report dated May 21, 1998. This letter does not affect that report or our report on the general purpose financial statements dated May 21, 1998.

Sincerely,

A handwritten signature in cursive script that reads "Vachon, Clukay & Co., PC". The signature is written in dark ink and is positioned to the right of the word "Sincerely,".

ESTIMATED REVENUES

Observation

The Town prepares a Statement of Appropriations and Estimated Revenues so that the tax rate may be set by the Department of Revenue Administration. The Town includes the general fund as well as several special revenue funds and capital projects funds on this form. We noted that the estimated revenues for the water and sewer funds were understated by \$5,498.

Implication

State law required balanced budgets for each fund. The total estimated revenues for the water and sewer special revenue funds was less than their approved appropriations. As the estimated revenues included for the tax rate were not accurate, the incorrect amount of property taxes was raised.

Recommendation

We recommend that the Town review the estimated revenues and appropriations for all funds. The total estimated revenues should be in agreement with the appropriations so that the correct amount of property taxes and user fees are raised.

BLANK SIGNED CHECKS

Observation

During the audit we noted that there was a blank signed check included in the Trustees of Trust Fund's records.

Implication

This greatly weakens the controls over cash as anyone could fill out the check and then cash it.

Recommendation

We recommend that the Trustees implement controls over the blank checks ensuring that no authorized signatures are obtained until after the check is made out to the vendor.

PAYROLL RECONCILIATION

Observation

We noted that the amounts charged to the payroll expenditure accounts per the general ledger did not agree with the amounts recorded on the 941's by a variance of approximately \$15,700.

Implication

Controls over payroll expenditures are weakened because no reconciliation is done on a regular basis.

Recommendation

We recommend that the payroll expenditures per the general ledger and the 941's are reconciled on a quarterly basis. The reconciliation should be maintained with supporting documentation for preparing the 941's.

AUDIT ENTRIES

Observation

At the start of the audit it was noticed that the audit entries given to the client for the previous year were not completely recorded. Also, new account numbers which were given to the client were not created and used.

Implication

The failure to fully record these entries in their entirety creates incorrect beginning balances for the following fiscal year. This also creates additional audit work as we have to reconcile these opening balances to the ending audited balances for the previous year.

Recommendation

We recommend that the Town record the audit entries as given to them. This will ensure that the correct opening balances are being used. This will also reduce the additional audit time that is necessary to reconcile these balances.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Lancaster, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Lancaster, New Hampshire, as of and for the year ended December 31, 1997, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town of Lancaster, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As more fully described in Note 1, the general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group, which should be included in order to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

As described in Note 1, the Town has recognized tax revenues of \$489,956 in its General Fund which were not received in cash within sixty days of year end as required by generally accepted accounting principles (GASB Interpretation 3). Town officials believe, and we concur, that the application of this accounting principle, which would result in a decrease in the undesignated General Fund balance from \$212,426 to (\$277,530), would give a misleading impression of the Town's ability to meet its current and future obligations.

In our opinion, except for the effect on the general purpose financial statements of the omission described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Lancaster, New Hampshire, as of December 31, 1997, and the results of its operations and the cash flows of its proprietary fund types and non-expendable trust funds for the year then ended in conformity with generally accepted accounting principles.

In accordance with *Government Auditing Standards*, we have also issued our report dated May 21, 1998 on our consideration of the Town of Lancaster, New Hampshire's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants.

Our audit was performed for the purpose of forming an opinion on the general purpose financial statements of the Town of Lancaster, New Hampshire, taken as a whole. The combining financial statements listed as schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Lancaster, New Hampshire. The accompanying Schedule of Expenditures of Federal Awards is presented for purposes of additional analysis as required by U.S. Office of Management and Budget Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*, and is not a required part of the general purpose financial statements. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the general purpose financial statements taken as a whole.

Wachon, Olney & Co., PC

May 21, 1998



STATEMENT OF BOND DEBT

WATER FILTRATION PLANT

4.5 percent

Amount of Original Note

\$2,000,000.00

Payable to:

Rural Community Economic Development

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
June 1999	\$40,470.00	\$86,590.00
June 2000	\$42,292.00	\$84,768.00
June 2001	\$44,195.00	\$82,865.00
June 2002	\$46,183.00	\$80,877.00
June 2003	\$48,262.00	\$78,798.00
June 2004	\$50,434.00	\$76,626.00
June 2005	\$52,703.00	\$74,357.00
June 2006	\$55,075.00	\$71,985.00
June 2007	\$57,553.00	\$69,507.00
June 2008	\$60,143.00	\$66,917.00
June 2009	\$62,849.00	\$64,211.00
June 2010	\$65,678.00	\$61,382.00
June 2011	\$68,633.00	\$58,427.00
June 2012	\$71,722.00	\$55,338.00
June 2013	\$74,949.00	\$52,111.00
June 2014	\$78,322.00	\$48,738.00
June 2015	\$81,846.00	\$45,214.00
June 2016	\$85,529.00	\$41,531.00
June 2017	\$89,378.00	\$37,682.00
June 2018	\$93,400.00	\$33,660.00
June 2019	\$97,603.00	\$29,457.00
June 2020	\$101,995.00	\$25,065.00
June 2021	\$106,585.00	\$20,475.00
June 2022	\$111,381.00	\$15,679.00
June 2023	\$116,394.00	\$10,666.00
June 2024	\$120,638.00	\$5,429.00
	\$1,924,212.00	\$1,378,355.00

TAX YEAR 1998
SUMMARY INVENTORY OF VALUATION

VALUE OF LAND ONLY

Current Use.....	\$ 2,902,356.00	
Residential.....	\$26,886,314.00	
Commercial/Industrial....	\$ 9,782,246.00	
 TOTAL OF TAXABLE LAND		\$ 39,570,916.00
Tax Exempt & Non-Taxable \$	4,723,300.00	

VALUE OF BUILDINGS ONLY

Residential.....	\$59,861,350.00	
Manufactured Housing.....	\$ 1,757,700.00	
Commercial/Industrial....	\$19,413,700.00	
 TOTAL OF TAXABLE BUILDINGS		\$ 81,032,750.00
Tax Exempt & Non-Taxable \$	14,628,350.00	

PUBLIC UTILITIES 8,686,000.00

VALUATION BEFORE EXEMPTIONS		\$129,289,666.00
Blind Exemption (2).....	\$ 30,000.00	
Elderly Exemption (56)...	\$ 760,000.00	
Solar/Windpower (4).....	\$ 22,350.00	

TOTAL DOLLAR AMOUNT OF EXEMPTIONS ALLOWED \$ 812,350.00

NET VALUATION ON WHICH THE TAX RATE IS COMPUTED \$128,477,316.00

UTILITY SUMMARY

Public Service of N.H.	\$5,233,000.00	
Portland Pipeline Corp.	<u>3,453,000.00</u>	
	\$8,686,000.00	

Number of Individuals Granted an Elderly Exemption 1998

22 at \$10,000.00
18 at \$15,000.00
16 at \$20,000.00

Veteran's Exemption Granted in 1998

3 at \$ 1,400.00
253 at \$ 100.00

CURRENT USE REPORT

Totals of
Sections A & B

<hr/>	
No. of Acres	
<hr/>	
Farm Land	4,258.076
Forest Land	19,207.100
Unproductive Land	693.032

Total Number of acres Exempted Under Current Use 24,158.21

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

CHRISTOPHER S. PARKER
DAVID B. STICKNEY
LINDA E. HUTCHINS



TAX COLLECTOR'S REPORT
Summary of Tax Sales/Tax Lien Accounts
Fiscal Year Ended December 31, 1998

Town of: Lancaster

DR.

...Tax Sale/Lien on Accounts of Levies of ...

	1997	1996	Prior
Balance of Unredeemed Taxes of Fiscal Year:	\$147,308.39	\$ 76,572.50	
Adjustment:	1,928.25	270.37	
Taxes Sold/Executed To Town During Fiscal Year: \$212,096.19			
Interest Collected After Sale/Lien Execution:	2,095.95	16,382.50	21,555.85
Interest Adjustment:	_____	81.64	_____
Total Debits:	\$214,192.14	\$165,700.78	\$ 98,398.72

CR.

Remittance to Treasurer During Fiscal Year:	\$ 47,904.52	\$ 83,199.26	\$ 64,488.82
Interest and Cost after Sale:	\$ 2,095.95	\$ 16,382.50	\$ 21,555.85
Interest Adjustment:		81.64	
Adjustment:		2,198.62	
Unredeemed Taxes End of Year	<u>\$164,191.67</u>	<u>\$ 63,838.76</u>	<u>\$ 12,354.05</u>
Total Credits:	\$214,192.14	\$165,700.78	\$ 98,398.72

Respectfully submitted by:
Joyce A. McGee-Tax Collector

TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended December 31, 1998

Town of : Lancaster

DR.

Levies of.....		
	1998	1997	Prior
Uncollected Taxes-Beginning of Fiscal Year: (1)			
Property Taxes:	\$458,200.73		2,819.00
Land Use Change Tax:	1,391.93		
Yield Taxes:	2,547.07		
 Taxes Committed to Collector:			
Property Taxes:	\$4,447,546.67		
Land Use Change Tax:	14,170.00		
Yield Taxes:	28,736.18		
 Overpayments:			
Property Taxes	221.56		
 Interest Collected on			
Delinquent Taxes	6,227.01	31,327.31	465.88
Yield Taxes		344.73	
Land Use Change Tax		165.34	
 Total Debits	 \$4,496,901.42	 \$493,977.11	 \$3,284.88

**TAX COLLECTOR'S REPORT
SUMMARY OF TAX ACCOUNTS
Fiscal Year Ended December 31, 1998**

Town of Lancaster:

CR.
.....Levies of.....
1998 1997 Prior

Remitted to Treasurer During
of Fiscal Year:

Property Taxes	\$4,112,809.54	\$457,122.22	\$ 1,279.85
Land Use Change Tax	12,858.00	1,379.93	
Yield Taxes	28,736.18	2,547.07	
Interest on Taxes	6,227.01	31,327.31	465.88
Yield Interest		344.73	
Land Use Change Tax Int.		165.34	

Prepaid Property Taxes (97) 219.46

Abatements Allowed:

Property Taxes	839.33		
Land Use Change Tax		12.00	

Uncollected Taxes End of
Fiscal Year:

Property Taxes	334,119.36	859.05	1,539.15
Land Use Change Tax	<u>1,312.00</u>		

Total Credits	\$4,496,901.42	\$493,977.11	\$ 3,284.88
---------------	----------------	--------------	-------------

Respectfully Submitted by:

Joyce A. McGee-Tax Collector

TAX COLLECTOR'S REPORT
Summary of Water & Sewer Accounts
Fiscal Year Ended December 31, 1998

Respectfully submitted by: Joyce A. McGee-Tax Collector

Town of Lancaster:

DR.

	Water	Sewer
DEBITS BALANCE:	\$ 41,455.45	\$ 36,996.69
JOBS:	70.00	
Taxes Committed		
1st Half	114,320.00	98,200.01
2nd Half	121,466.75	103,001.00
Jobs	795.00	275.00
Added Names:		
Meters	196.25	48.45
98-Penalties	15.25	
Interest Collected:		
Meters	<u>1,087.93</u>	<u>430.15</u>
TOTAL DEBITS:	\$279,406.63	\$238,951.30

CR.

Remitted to Treasurer During
Fiscal Year: December 31, 1998

Water/Sewer	\$242,186.54	\$206,027.23
Jobs	845.00	275.00
Interest Collected:		
Meters	1,087.93	430.15
Abatements Allowed:		
Meters	604.65	1,070.39
98-penalties	15.25	
Prepaid (98)	101.70	114.05
Uncollected	34,545.56	31,034.48
Jobs	<u>20.00</u>	<u> </u>
TOTAL CREDITS	\$279,406.63	\$238,951.30

**TOWN OF LANCASTER
TAX RATES**

<u>YEAR</u>	<u>TOTAL</u>	<u>TOWN</u>	<u>COUNTY</u>	<u>SCHOOL</u>	
1949	\$4.62				
1950					
1951					
1952	\$5.50				
1953	\$3.80				
1954	\$4.20				
1955	\$4.10				
1956	\$4.28				
1957	\$4.04				
1958	\$4.42				
1959	\$4.40				
1960	\$4.40				
1961	\$4.35				
1962	\$4.35	\$1.79	\$2.31	\$0.25	
1963	\$4.82	\$1.95	\$2.61	\$0.26	
1964	\$5.35	\$1.79	\$3.27	\$0.29	
1965	\$2.90	\$1.10	\$1.57	\$0.23	
1966	\$3.80	\$0.98	\$2.63	\$0.19	
1967	\$4.64	\$1.28	\$3.14	\$0.22	
1968	\$4.64	\$1.31	\$3.08	\$0.25	
1969	\$5.08	\$1.32	\$3.51	\$0.25	
1970	\$5.12	\$1.51	\$3.34	\$0.27	
1971	\$5.90	\$1.44	\$4.19	\$0.27	
1972	\$3.57	\$0.87	\$2.53	\$0.17	
1973	\$3.66	\$0.84	\$2.63	\$0.19	
1974	\$3.93	\$1.08	\$2.70	\$0.15	
1975	\$4.10	\$1.04	\$2.90	\$0.16	
1976	\$4.55	\$1.27	\$3.07	\$0.21	
1977	\$4.60	\$1.02	\$3.29	\$0.29	
1978	\$5.30	\$1.27	\$3.83	\$0.20	
1979	\$5.45	\$1.36	\$3.75	\$0.34	
1980	\$6.03	\$1.60	\$4.09	\$0.34	
1981	\$6.27	\$1.56	\$4.24	\$0.47	
1982	\$7.37	\$1.97	\$4.82	\$0.58	
1983	\$7.92	\$1.43	\$5.90	\$0.59	
1984	\$7.26	\$1.22	\$5.46	\$0.58	
1985	\$6.78	\$1.27	\$4.88	\$0.63	
1986	\$7.07	\$1.43	\$5.07	\$0.57	
1987	\$6.52	\$1.88	\$3.82	\$0.82	
1988	\$17.05	\$5.46	\$2.33	\$9.26	Re-evaluation
1989	\$21.10	\$5.52	\$2.54	\$13.04	
1990	\$23.05	\$5.58	\$2.30	\$15.17	
1991	\$22.20	\$6.25	\$2.42	\$13.53	
1992	\$24.18	\$6.24	\$2.74	\$15.20	
1993	\$30.78	\$7.66	\$3.48	\$19.64	
1994	\$30.34	\$7.63	\$2.93	\$19.78	
1995	\$30.34	\$7.63	\$3.24	\$19.47	
1996	\$32.10	\$8.15	\$3.50	\$20.45	
1997	\$34.85	\$8.22	\$3.86	\$22.77	

1998 AMBULANCE REPORT

Uncollected Balance as of 12/31/97	\$ 59,788.52
Claims Processed in 1998	195,516.62
Town Appropriation	16,464.00
Overpayments	104.00
Misc. (Copies)	248.56
Total Debits	\$272,121.70
Town Reimbursement	\$ 16,464.00
Paid Claims & Misc. Reimb.	185,426.05
Cancelled Claims	12,100.16
Uncollected as of 12/31/98	58,131.49
Total Credits	\$272,121.70

Respectfully Submitted,
Joyce A. McGee
Ambulance Clerk



SCHEDULE OF TOWN PROPERTY

The value shown are not intended to be true values, some are cost basis and others are estimates, used for prior specific purposes.

Description

Town Hall, Fire Station, Highway Garage	
Lands & Buildings	\$907,000.00
Police Station	92,350.00
Weeks Memorial Library	266,350.00
Prospect Street, Land & Building	29,500.00
Parks, Commons & Playgrounds	123,000.00
Water Supply Facilities	1,538,500.00
Sewer Plant Facilities	3,076,900.00
Waste Water Treatment Facilities - Grange	307,700.00
Parking Lots	89,230.00
Town Forest	92,250.00
Community Camp	83,750.00
Recreation Lands & Buildings - Col. Town	307,700.00
Land-Island Israel River	3,650.00
Land-Ice Retention Structure	3,600.00
Martin Meadow Pond - Public Access	19,000.00
Land - Off Pleasant Valley Road	12,000.00
Land - Mechanic Street	16,500.00

Land acquired through Tax Collector's Deeds:

Riverside Drive Lot R10-27	14,650.00
Causeway Street (3 Lots) P2-24, 25, 26	1,050.00
Page Hill Lot R3-5	20,400.00
Middle Street Lot P7-70	15,300.00
Land - Grange Road R11-26	12,900.00
Land - Grange Road R11-14	6,600.00
Land - Grange Road R6-17	2,600.00
Land - Rte 3 North R1-17B	8,250.00
Land & Building - Garland Road R12-10	24,650.00
Land - Prospect Park P 14-29	8,150.00
Land - Prospect Park P14-5A	3,450.00

INVENTORY OF MUNICIPAL EQUIPMENT

HIGHWAY

1964 Culvert Thawing Machine
1965 Joy Compressor
1966 General Utility Trailer
1978 Steam Thawing Unit-Lookout Boiler
1983 Gilson Mower
1985 Eager Beaver Roller SRH300
1985 Swenson Materials Body Spreader
1985 Chevy 1-ton Dump w/Plow-Sander
1987 GMC Dump w/Plow & Spreader
1989 Mobil Street Sweeper
1989 Swenson Materials Body Spreader
1990 Bolens Mower
1990 Ford L8000 Dump Truck w/Plow
1989 International Dump Truck w/Plow
1992 John Deere Loader/Backhoe 310
1992 Bombardier Sidewalk
Plow/Sander/Sweeper
1992 All Season Utility Trailer
1992 Compactor
1993 Swenson Materials Body Spreader
1993 Homemade Utility Trailer
1995 Caterpillar 120G Road Grader
1995 International Dump Truck w/Plow
1995 Swenson Spreader
1996 Everest 11' Power Angle Plow
1997 Case Loader 621BXT
1997 Adjustable Loader Forks
1998 Troy-Bilt GTX16 Lawn Mower

FIRE DEPARTMENT

1930 Hose Cart
1934 Maxim Pumper
1968 Thibault 100' Aerial Ladder Truck
1976 Chevrolet - Tanker (Water)
1978 Mack-Boyer Pumper (Universal)
1986 International Tanker
1989 Spartan E-One Pumper
1989 GMC Med. duty Wheeled Coach

POLICE DEPARTMENT

1997 Ford Crown Victoria - Cruiser
1998 Ford Crown Victoria - Cruiser

AMBULANCE CORPS.

1991 Ford Van-Type II Nat Ambulance
1994 Pace American 14' enclosed trailer
1998 Freightliner med.duty McCoy Miller
1998 Ford E350 mini-mod McCoy Miller

WATER & SEWER

1985 Chevrolet 1-ton Flatbed Truck
1992 Ford F250 Pickup
1994 Power Jet Sewer Machine
1994 Trench Box

TRANSFER STATION

1985 John Deere Loader 544C
1995 Bobcat Skidsteer
- Utility Trailer with homemade box
- Utility trailer

FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1998

SUMMARY OF RECEIPTS

TAXES.....	\$4,898,247.02
INTERGOVERNMENTAL REVENUES.....	305,129.71
INCOME FROM DEPARTMENTS.....	1,399,312.55
MISCELLANEOUS REVENUES.....	277,023.84
TOTAL FROM ALL SOURCES:	<u>\$6,879,713.12</u>

FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1998

SUMMARY OF PAYMENTS

GENERAL GOVERNMENT.....	503,996.39
PUBLIC SAFETY.....	561,907.82
HIGHWAYS & STREETS.....	371,614.53
SANITATION.....	365,586.15
WATER.....	250,001.62
HEALTH.....	22,302.68
WELFARE.....	35,942.55
CULTURE & RECREATION.....	262,165.41
DEBT SERVICE.....	-0-
CAPITAL OUTLAY & RESERVE PAYMENTS.....	285,743.63
INTERFUND OPERATING TRANSFERS OUT.....	212,953.62
PAYMENTS TO OTHER GOVERNMENTS	<u>3,512,334.00</u>
TOTAL EXPENDITURES	6,384,548.40

DETAILED STATEMENT OF RECEIPTS

FROM LOCAL TAXES:	
Property	\$ 4,766,804.21
Payment in lieu of taxes.....	5,187.76
Misc. Taxes.....	47,690.48
Interest & Penalties On Taxes.....	<u>78,564.57</u>
TAXES COLLECTED AND REMITTED	\$ 4,898,247.02

INTERGOVERNMENTAL REVENUE:	
Shared Revenue Block Grant.....	\$ 166,688.23
Highway Block Grant.....	76,591.48
Rooms & Meals Tax.....	52,381.04
State & Federal Forest.....	2,350.92
Railroad Tax.....	2,619.04
Emergency Management.....	<u>4,499.00</u>
TOTAL INTERGOVERNMENTAL REVENUE	\$ 305,129.71

INCOME FROM DEPARTMENTS:	
Motor Vehicle Permit Fees.....	\$ 376,945.00
Town Clerk Fees.....	22,013.42
Town Office Revenues.....	12,717.34
Planning & Zoning.....	2,335.46
Police Department.....	40,207.05
Ambulance.....	202,311.05
Fire Department.....	2,231.50
Highway Department.....	12,644.36
Solid Waste Disposal.....	36,971.30
Water Department.....	280,046.03
Sanitation Department.....	209,319.88
Cemeteries.....	23,903.58
Library.....	3,304.58
Col. Town Spending Committee.....	<u>174,362.00</u>
TOTAL INCOME FROM DEPARTMENTS	\$ 1,399,312.55

MISCELLANEOUS REVENUES	
Insurance Revenues.....	\$ 21,076.54
Interest.....	36,847.30
Notes & Bonds.....	-0-
Sale of Town Property.....	-0-
Capital Reserve Fund.....	<u>120,600.00</u>
TOTAL MISCELLANEOUS REVENUE	\$ 178,523.84

Fund Balance.....	\$ 98,500.00
TOTAL RECEIPTS FROM ALL SOURCES.....	\$ 6,879,713.12

DETAILED STATEMENT OF PAYMENTS

GENERAL GOVERNMENT:

Executive.....	\$ 43,984.56
Elections.....	24,626.02
Financial Administration.....	101,358.21
Legal Expenses.....	11,358.10
Personnel Administration.....	137,008.08
Planning & Zoning.....	14,875.86
Government Buildings.....	45,650.41
Cemeteries.....	28,850.01
Insurance.....	79,944.57
Advertising.....	<u>16,340.57</u>

TOTAL GENERAL GOVERNMENT \$503,996.39

PUBLIC SAFETY:

Police Department.....	\$ 316,368.03
Ambulance.....	184,394.11
Fire Department.....	<u>61,145.68</u>

TOTAL PUBLIC SAFETY \$ 561,907.82

HIGHWAYS AND STREETS:

Highway Department.....	\$340,369.60
Street Lighting.....	30,994.93
Parking Meters.....	<u>250.00</u>

TOTAL HIGHWAY AND STREETS \$371,614.53

SANITATION:

Sanitation Department.....	\$206,410.15
Solid Waste Collection.....	19,500.00
Solid Waste Disposal/Transfers.....	139,676.00
Water Department.....	<u>250,001.62</u>

TOTAL SANITATION \$615,587.77

HEALTH ADMINISTRATION:

Health Officer.....	\$ 622.68
Animal Control.....	1,490.00
Health Agencies.....	<u>20,190.00</u>

TOTAL HEALTH \$ 22,302.68

WELFARE:	
Town Welfare.....	25,342.55
Community Action Program.....	4,000.00
North Country Elderly Program.....	2,000.00
American Red Cross.....	1,400.00
Caleb Group.....	<u>3,200.00</u>
TOTAL WELFARE	\$ 35,942.55
CULTURE AND RECREATION:	
Col. Town Spending Committee.....	\$174,362.00
Mt. Prospect Ski Club.....	1,500.00
Park Maintenance.....	2,015.52
Library.....	80,583.89
Patriotic Purposes.....	500.00
Fourth of July Parade.....	1,500.00
Mt. Washington Regional Airport.....	1,704.00
TOTAL CULTURE AND RECREATION	\$262,165.41
DEBT SERVICE:	
Principal--Long Term Bonds & Note.....	\$ -0-
Interest--Long Term Bonds & Note.....	<u>-0-</u>
TOTAL DEBT SERVICE	\$ -0-
CAPITAL OUTLAY AND RESERVE PAYMENTS:	
Fire Dept.-Tanker & Gear.....	\$ 55,000.00
Ambulance.....	6,600.00
Energy Improvements.....	18,257.19
GIS.....	3,722.36
Sewer Pollution Abatement.....	51,521.00
Sidewalk Construction.....	5,000.00
Road Construction.....	48,818.08
Recycling/Transfer Station.....	3,825.00
Capital Reserve Payments.....	85,000.00
Mt. Carberry.....	<u>8,000.00</u>
TOTAL CAPITAL OUTLAY AND RESERVE PAYMENTS	\$285,743.63
INTERFUND TRANSFERS OUT:	
Tax Lien Accounts.....	\$212,953.62
Tax Anticipation Note.....	<u>-0-</u>
TOTAL INTERFUND TRANSFERS OUT	\$212,953.62
PAYMENTS TO OTHER GOVERNMENTS:	
Coos County.....	508,154.00
School District.....	2,998,439.00
State of New Hampshire.....	<u>5,741.00</u>
TOTAL PAYMENTS TO OTHER GOVERNMENTS	\$3,512,334.00
TOTAL EXPENDITURES	\$6,384,548.40

STATEMENT OF APPROPRIATIONS TAXES ASSESSED AND TAX RATE

For the Year 1998

GENERAL GOVERNMENT:

Executive.....	\$44,060
Elections & Registrations.....	24,900
Financial Admin.....	108,630
Legal Expenses.....	18,500
Personnel Admin.....	131,735
Planning & Zoning.....	32,799
Government Bldg.....	48,350
Cemeteries.....	29,400
Insurance.....	87,700
Advertising and Regional Assoc.....	17,150

PUBLIC SAFETY:

Police.....	291,271
Police Dept-Lancaster Fair & Special Inv.....	55,000
Ambulance.....	195,660
Fire.....	74,190

HIGHWAYS, STREETS, BRIDGES:

Highways & Streets.....	369,250
Street Lighting.....	32,000
Parking Meters.....	1,000

SANITATION:

Sewage Collection & Disposal.....	212,481
Solid Waste Collection.....	20,000
Solid Waste Disposal & Transfers.....	156,193
Water Department.....	289,925
Water Filtration Improvement.....	-0-

HEALTH:

Animal Control/Lancaster Humane Society.....	1,950
Health Officer/Agencies.....	20,790

WELFARE:

Welfare.....	27,000
Welfare Agencies.....	10,600

CULTURE AND RECREATION:

Parks & Recreation.....	178,862
Library.....	80,610
Patriotic Purposes.....	2,000
Mt Washington Airport.....	1,750

DEBT SERVICE:

Debt Service.....	3,000
-------------------	-------

CAPITAL OUTLAY:

Capital Outlay.....	633,150
Capital Reserve Payments.....	115,000

TOTAL APPROPRIATIONS..... 3,314,906

REVENUES

Taxes.....	134,700
Town Clerk's Fees.....	319,000
Inter. Government.....	173,133
Town Office.....	5,225
Planning & Zoning.....	2,100
Police (Fair & Special Investigation).....	68,550
Ambulance.....	196,000
Fire	2,000
Highway.....	400
Solid Waste.....	37,225
Insurance.....	25,000
Sale of Town Property.....	2,500
Interest.....	20,000
Capital Reserve Funds.....	546,000
Col Town Spending Committee.....	146,350
Long Term Bond - Library (Building).....	-0-
Proceeds-Long Term Bond (Int-Water Project).....	-0-
Water.....	289,925
Sanitation.....	212,481
Cemeteries.....	25,400
Library.....	3,250
Budgetary Use of Fund Balance.....	98,500
Total Revenues.....	2,307,739

TAX-RATE COMPUTATION

Total Town Appropriations.....	\$3,314,906
Total Revenues & Credits.....	<u>-2,307,739</u>
NET TOWN APPROPRIATIONS.....	1,007,167
Net School Tax Assessment(s).....	+2,921,442
County Tax Assessment.....	+ 501,962
TOTAL OF TOWN, SCHOOL & COUNTY.....	<u>\$4,430,571</u>
DEDUCT Total Business Profits Tax Reimbursement -	32,853
ADD War Service Credits.....	+ 29,600
ADD Overlay.....	+ 50,116
PROPERTY TAX TO BE RAISED.....	<u>\$4,477,434</u>

TOWN ACCOUNTANT'S REPORT

Town of Lancaster--General Fund

Balance--January 1, 1998	\$1,091,537.37
Receipts--1998	<u>9,873,951.11</u>
	10,965,488.48
Expenditures--1998	<u>9,653,025.37</u>
Balance--December 31, 1998	\$1,312,463.11

Town of Lancaster--Sweeper Fund

Balance--January 1, 1998	\$ 936.73
Receipts--1998	<u>+ 29.59</u>
	\$ 966.32
Expenditures--1998	<u>- 0-</u>
Balance--December 31, 1998	\$ 966.32

Town of Lancaster--Motor Vehicle Waste Fee

Balance--January 1, 1998	\$ 31,952.00
Receipts--1998	<u>+ 9,767.18</u>
	\$ 41,719.18
Expenditures--1998	<u>- 15.00</u>
Balance--December 31, 1998	\$ 41,704.18

Lancaster Municipal Cemeteries

Balance--January 1, 1998	\$ 6,457.53
Receipts--1998	<u>+ 27,063.92</u>
	\$ 33,521.45
Expenditures--1998	<u>- 0-</u>
Balance--December 31, 1998	\$ 33,521.45

Lancaster Conservation Commission

Balance--January 1, 1998	\$ 6,585.74
Receipts--1998	<u>+ 1,644.57</u>
	\$ 8,230.31
Expenditures--1998	<u>- 175.00</u>
Balance--December 31, 1998	\$ 8,055.31

Town of Lancaster--Payroll

Balance--January 1, 1998	\$ 4,591.47
Receipts--1998	<u>+1,124,818.90</u>
	\$1,129,410.37
Expenditures--1998	<u>-1,125,627.15</u>
Balance--December 31, 1998	\$ 3,783.22

William D. Weeks Memorial Library

Balance--January 1, 1998	\$ -0-
Receipts--1998	<u>\$ 3,562.38</u>
	\$ 3,562.38
Expenditures--1998	<u>- -0-</u>
Balance--December 31, 1998	\$ 3,562.38

**Town of Lancaster--Slow Sand Filtration Improvement/
Water Meter Project/Rural Development**

Balance--January 1, 1998	\$ 86,931.54
Receipts--1998	<u>+1,190,763.79</u>
	\$1,277,695.33
Expenditures--1998	<u>-1,110,735.63</u>
Balance--December 31, 1998	\$ 166,959.70

Town of Lancaster--Police Mobile Network

Balance--January 1, 1998	\$ -0-
Receipts--1998	<u>+ 15,158.20</u>
	\$ 15,158.20
Expenditures--1998	<u>- -0-</u>
Balance--December 31, 1998	\$ 15,158.20

Town of Lancaster--Police Dept. K-9 Unit

Balance--January 1, 1998	\$ 2,053.36
Receipts--1998	<u>+ 951.93</u>
	\$ 3,005.29
Expenditures--1998	<u>- 1,220.88</u>
Balance--December 31, 1998	\$ 1,784.41

Town of Lancaster--NH Cooks

Balance--January 1, 1998	\$	-0-
Receipts--1998	+	<u>938.00</u>
	\$	938.00
Expenditures--1998	-	<u>938.00</u>
Balance--December 31, 1998	\$	-0-

Town of Lancaster--CEDC Building

Balance--January 1, 1998	\$	-0-
Receipts--1998	+	<u>70,933.00</u>
	\$	70,933.00
Expenditures--1998	-	<u>70,933.00</u>
Balance--December 31, 1998	\$	-0-

Town of Lancaster--Library Handicap Access

Balance--January 1, 1998	\$	-0-
Receipts--1998	+	<u>192,130.00</u>
	\$	192,130.00
Expenditures--1998	-	<u>192,128.50</u>
Balance--December 31, 1998	\$	1.50

TOWN OF LANCASTER

COMPARATIVE STATEMENT OF APPROPRIATIONS & EXPENDITURES

Fiscal Year ended December 31, 1998

Title of Appropriation	Amount Appropriated	Encumbered From 1997	Amount Available	Expenditures	Overdrafts	Unexpended Balances	Encumbrances Forward to 1999
Executive	\$44,060.00	\$0.00	\$44,060.00	\$43,984.56		\$75.44	
Election, Registration & Vital	\$24,900.00	\$0.00	\$24,900.00	\$24,626.02		\$273.98	
Financial Administration	\$108,630.00	\$232.50	\$108,862.50	\$97,833.21		\$11,029.29	\$3,525.00
Legal Expenses	\$10,500.00	\$3,000.00	\$17,500.00	\$17,808.76	(\$5,273.08)	\$6,091.24	
Personnel Administration	\$131,725.00	\$10.95	\$131,735.95	\$17,899.88		\$23,007.99	\$5,000.00
Planning and Zoning	\$46,150.00	\$6,000.00	\$52,150.00	\$35,110.30		\$19,339.70	\$16,540.11
General Government Buildings	\$29,400.00	\$1,500.00	\$30,900.00	\$29,425.01		\$1,474.99	\$925.00
Community Development	\$87,700.00	\$0.00	\$87,700.00	\$79,944.57		\$7,755.43	
Insurance & Bonds	\$17,150.00	\$0.00	\$17,150.00	\$16,340.57		\$809.43	
Advertising and Regional Assoc.	\$291,271.00	\$127.28	\$291,398.28	\$280,645.71		\$10,752.57	\$140.80
Police Department	\$15,000.00	\$0.00	\$15,000.00	\$12,374.90		\$2,625.10	
Police Department--(Fair)	\$40,000.00	\$0.00	\$40,000.00	\$23,206.62		\$16,793.38	
Police Department--Special Investigation	\$195,660.00	\$0.00	\$195,660.00	\$184,154.11		\$11,505.89	\$18,140.00
Ambulance	\$74,190.00	\$5,363.45	\$79,553.45	\$46,816.13		\$32,737.32	\$17,730.00
Fire Department	\$369,250.00	\$8,820.85	\$378,070.85	\$335,621.86		\$42,448.99	\$12,847.17
Highways & Streets	\$32,000.00	\$0.00	\$32,000.00	\$30,984.93		\$1,015.07	
Street Lighting	\$1,000.00	\$0.00	\$1,000.00	\$250.00		\$750.00	
Parking Meters	\$3,450.00	\$0.00	\$3,450.00	\$22,500.00		\$950.00	\$1,640.28
Solid Waste Collection	\$156,193.00	\$600.00	\$156,793.00	\$138,635.72		\$18,157.28	\$2,583.36
Solid Waste Disposal/Transfers	\$212,481.00	\$11,827.03	\$224,308.03	\$214,930.79		\$9,477.24	\$30,942.95
Sanitation Department	\$289,925.00	\$4,000.00	\$293,925.00	\$247,937.43		\$45,987.57	
Water Department	\$600.00	\$0.00	\$600.00	\$622.66	(\$22.68)	\$460.00	
Health Administration	\$1,950.00	\$0.00	\$1,950.00	\$1,490.00		\$460.00	
Health Control	\$27,000.00	\$0.00	\$27,000.00	\$26,342.55		\$1,657.45	
Homes & Hospitals	\$27,000.00	\$0.00	\$27,000.00	\$10,600.00		\$150,346.48	
Other Welfare Agencies	\$10,600.00	\$0.00	\$10,600.00	\$28,515.52		\$650.00	
Parks & Recreation	\$178,862.00	\$0.00	\$178,862.00	\$2,000.00		\$46.00	
Patrollic Purposes	\$2,000.00	\$0.00	\$2,000.00	\$1,704.00		\$276.11	
MI, Washington Regional Airport	\$1,750.00	\$0.00	\$1,750.00	\$79,933.89		\$3,000.00	\$51,384.00
Weeks Memorial Library	\$80,610.00	\$0.00	\$80,610.00	\$0.00		\$12,100.00	
Principal--Long Term Bonds & Notes	\$0.00	\$0.00	\$0.00	\$0.00		\$3,000.00	
Interest--Long Term Bonds & Notes	\$3,000.00	\$0.00	\$3,000.00	\$0.00		\$483,790.37	
Interest--Tax Anticipation Note	\$633,150.00	\$11,298.98	\$644,448.98	\$160,658.61		\$12,100.00	
Capital Outlay	\$115,000.00	\$0.00	\$115,000.00	\$102,900.00		\$12,100.00	
Transfers/Capital Reserve Funds							
TOTAL	\$3,314,006.00	\$56,324.74	\$3,371,230.74	\$2,458,862.39	(\$5,295.76)	\$917,644.11	\$167,048.67
			(\$2,458,862.39)			(\$5,295.76)	
			\$912,346.35			\$912,346.35	
			(\$56,324.74)				
			\$856,023.61				

SUMMARY REPORT
TRUSTEE OF TRUST FUNDS
TOWN OF LANCASTER
FOR YEAR ENDING DECEMBER 31, 1998

NAME OF FUND	PRINC. BEG. BALANCE	PRINC. END BALANCE	INTEREST BEG. BAL.	INTEREST END BAL.	TOTAL P & I 12/31/98
LYMAN BLANDIN FUND	\$ 66988.15	\$ 66988.15	\$ 9232.94	\$ 12490.80	\$ 79478.95
CENTERY FUND	198673.64	198673.64	6099.92	8083.89	206757.53
HELEN DENNISON FUND	7344.71	7344.71	2006.64	2407.07	9751.78
JAMES DOW FUND	7384.53	7384.53	3595.84	3999.45	11383.98
HISTORICAL TRUST	1220.74	1220.74	208.87	423.44	1644.18
CHAPIN C. BROOKS FUND	7332.89	7332.89	495.38	895.81	8228.70
EMMON SMITH FUND	61694.37	61694.37	8446.10	11814.77	73509.14
G. M. STEVENS FUND	192210.07	192210.07	5901.64	10500.08	202710.15
LIBRARY TRUST FUND	24140.60	24140.60	741.57	1318.87	25459.47
WRRHS SCHOLARSHIP FUND	14847.60	14847.60	1002.55	1812.94	16660.54
TOTAL COMMON FUNDS	\$ 581837.30	\$ 581837.30	\$ 37731.45	\$ 53747.12	\$ 635584.42
LYMAN BLANDIN FUND	\$ 15345.81	15345.81	34543.93	37161.04	\$ 52506.85
MONAHAN TRUST	1105.20	1105.20	1653.70	1723.08	2828.28
DENNISON TRUST	925.35	925.35	3319.91	3542.70	4468.05
CEMETERY TRUST	49984.60	52447.09	2768.96	5641.72	58088.81
TOTAL MISC. TRUSTS	\$ 67360.96	\$ 69823.45	\$ 42286.50	\$ 48068.54	\$ 117891.92
C/R - WEEKS LIBRARY	\$ 10000.00	\$ 10000.00	\$ 497.19	\$ 1036.00	\$ 11036.00
C/R - BRIDGES	*****	50000.00	*****	2687.98	52687.98
C/R - FIRE	73040.74	53580.16	189775.38	*****	53580.16
C/R - WATER	196371.48	226371.48	189775.38	201943.94	428315.42
C/R - SANITATION	132416.00	167416.00	70748.99	79751.30	247167.30
C/R - HIGHWAY	194246.05	224246.05	*****	12065.64	236311.69
C/R - AMBULANCE	6607.08	7.08	*****	*****	7.08
C/R - LANDFILL CLOSEOUT	50000.00	100000.00	16242.99	21618.95	121618.95
C/R - BUS. & INDUSTRIAL	71584.66	71584.66	29319.91	36906.28	108490.94
C/R - TOWN HALL IMPROVEMENT	19000.00	24000.00	2617.97	3907.47	27907.47
C/R - OIL TANK REMOVAL	9000.00	9000.00	1793.96	2278.29	11278.29
C/R - MT CARBERRY	6951.00	257.30	930.95	*****	257.30
C/R - SEWER POLL. ABATEMENT	133238.15	117427.11	20942.67	*****	117427.11
TOTAL TOWN C/R'S	\$ 902455.16	\$ 1053889.84	\$ 332870.01	\$ 362195.85	\$ 1416185.62

WMBHS SCHOLARSHIP FUNDS	\$	9942.69	12042.69	80334.42	85903.12	\$	97945.81
SAU #36 COMPUTER		*****	*****	677.52	*****		*****
WMBHS - FORESTRY		37233.04	37233.04	6524.52	8820.13		46053.17
SAU #36 BLDG. REPRS. & MAINT.		54735.96	115450.94	2883.87	*****		115450.94
SCHOOL PLOW VEHICLE		*****	5000.00	*****	2.68		5002.68
WMBHS ROAD/DRIVEWAY REPR.		*****	5000.00	*****	2.68		5002.68
TOTAL SCHOOL FUNDS	\$	<u>101911.69</u>	<u>174726.67</u>	<u>90420.33</u>	<u>94728.61</u>	\$	<u>269455.28</u>
GRAND TOTAL ALL FUNDS	\$	<u>1653565.11</u>	<u>1880277.26</u>	<u>503308.29</u>	<u>558740.12</u>	\$	<u>2439017.38</u>





LEADER CORPS, accepting \$3,000 from Fleet Bank as finalists in the Fleet Bank Community Service contest for renovations they made to the Col. Town gameroom.

Back row from left: Mike Curtis, Col. Town Recreation Director; President of Fleet Bank; Tyler Rancourt; former first baseman for the Boston Red Sox, Mo Vaughn; Heather Libby; Carl Hartford; Front row: Beth Hamel; Amanda Charland; Tara Dupont.

NOAH IN THE 90'S

And the Lord spoke to Noah and said: "In six months I'm going to make it rain until the whole earth is covered with water and all the evil people are destroyed. But, I want to save a few good people, and two of every kind of living thing on the planet. I am ordering you to build me an Ark."

And in a flash of lightning he delivered the specifications for the Ark.

"OK", said Noah, trembling in fear and fumbling with the blueprints.

"Six months, and it starts to rain", thundered the Lord. "You'd better have my Ark completed, or learn how to swim for a very long time."

And six months passed. The skies began to cloud up and rain began to fall.

The Lord saw that Noah was sitting in his front yard, weeping.

And there was no Ark.

"Noah", shouted the Lord, "where is my Ark?"

A lighting bolt crashed to the ground next to Noah.

"Lord, please forgive me!" begged Noah.

"I did my best, but there were big problems. First I had to get a building permit for the Ark construction project, and your plans didn't meet code. So I had to hire an engineer to redraw the plans. Then I got into a big fight over whether or not the Ark needed a fire sprinkler system. My neighbors objected, claiming I was violating zoning by building the Ark in my front yard, so I had to get a variance from the city planning commission. Then I had a big problem getting enough wood for the Ark because there was a ban on cutting trees to save the Spotted Owl. I had to convince U.S. Fish and Wildlife that I needed wood to save the owls. But they wouldn't let me catch any owls. So, no owls. Then the carpenters formed a union and went out on strike. I had to negotiate a settlement with the National Labor Relations Board before anyone would pick up a saw or hammer. Now we have 16 carpenters going on the boat and still no owls. Then I started gathering up animals, and got sued by an animal rights group. They objected to me taking only two of each kind. Just when I got the suit dismissed, EPA notified me that I couldn't complete the Ark without filing an environmental impact statement on your proposed flood. They didn't take kindly to the idea that they had no jurisdiction over the conduct of a Supreme Being. Then the Army Corps of Engineers wanted a map of the proposed new flood plain. I sent them a globe. Right now I'm still trying to resolve a complaint from the Equal Employment Opportunity Commission over how many minorities I'm supposed to hire, the IRS has seized all my assets claiming I'm trying to avoid paying taxes by leaving the country, and I just got a notice from the state about owing some kind of use tax. I really don't think I can finish your Ark for at least another five years", Noah wailed.

The sky began to clear.

The sun began to shine.

A rainbow arched across the sky.

Noah looked up and smiled.

"You mean you're not going to destroy the earth?" Noah asked, hopefully.

"No", said the Lord sadly.

"Government already has!"











TOWN OF LANCASTER
25 Main Street
Lancaster, NH 03584

FIRE TELEPHONE 788-4830
TO REPORT A FIRE CALL 9-1-1

- 12 Main Street near Old Cemetery
- 13 Corner Main and Railroad Streets
- 14 Junction Route 2 & 3 (north)
- 15 Corner Main and Kilkenny Streets
- 16 Corner Causeway and Summer Streets
- 17 Coos Junction
- 21 Corner Main & Mechanic Sts. & All Rural Areas
- 22 Corner Pleasant and Portland Streets
- 23 Corner Williams and Prospect Streets
- 24 Prospect St. near former Mary Elizabeth Inn
- 25 Corner Elm, Burnside and Winter Streets
- 26 Corner Elm and Water Streets
- 27 Prospect Park
- 28 Portland Street near #73
- 29 Water and Winter Streets
- 31 Corner Summer and Wolcott Streets
- 32 Corner Railroad and Depot Sts., B & M Crossing
- 33 Corner High and Summer Streets
- 34 Corner Summer and Middle Streets
- 35 Corner Middle and Stone Streets
- 36 Corner Middle, Hill and Mechanic Streets
- 37 North Road (Beyond Hospital)
- 41 Thompson Mills
- 42 Corner Main and Middle Sts.
- 43 Corner Main and Park Streets
- 44 WEEKS MEMORIAL HOSPITAL
- 45 ELEMENTARY SCHOOL BUILDING
- 46 Country Village Health Care Center
- 51 Bunker Hill Street by M.C.R.R. Crossing
- 52 Top of Bunker Hill Street
- 142 McKerley Sheltered Home
- 55 Red Cross - CD Emergency First Aid
- 333 NATIONAL GUARD
- 7-7 6:45 AM ALL SCHOOLS CLOSED ENTIRE DAY

CIVILIAN DEFENSE SIGNALS

Alert Signal - Steady Blast 3 minutes
Take Cover Signal - Short Blast 3 minutes
All Clear - 30-second Blast - 2 minutes silence, repeat



In Appreciation of
TOM FLYNN, Deputy Fire Chief
for **40** years of volunteer services
to the Lancaster Fire Department
Thank you!