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1969



1969 Annual Report
HANOVER, NEW HAMPSHIRE

University of New Hampshire

STATEMENT BY BOARD OF SELECTMEN

CONCERNING TOWN MANAGER PLAN

The Selectmen unanimously support continuation of the Town Manager form of government in Hanover and urge citizens to vote in the affirmative on Article Two in the Warrant which has been duly submitted for insertion by petition of ten or more registered voters. RSA 37:15 requires that this article be voted on by ballot throughout the time the polls open. Since this offers no opportunity for Hanover's legislative body - our Town Meeting, - to discuss or debate the issue, the Selectmen wish to make their position openly known to the voters by means of this statement.

The experience with the Town Manager form of government over the past two years has convinced us of its merit and suitability to meet the needs of Hanover. A local government must continue to be politically responsive to its citizens through its elected officials; but in the complexities of today's environment, with the expanding demands and responsibilities that fall upon local government, there is also the need for managerial competence with continuity and focus of administration.

The Town of Hanover with its gross commitment to the expenditure of over \$1,000,000 of public funds annually deserves the assurance that these funds are effectively used in providing the public service for which they are intended. We believe this can be achieved best by having a central point of focus for planning, budgeting, programming and execution provided through a full time professional Town Manager.

In the past two years, much has been accomplished in raising the level and quality of municipal services, and at the same time laying a foundation for future growth and development clearly foreseen in Hanover. We point to the following as examples which we believe represent the kind of progress in administration that has resulted through a full time professional management capability:

1. The Town Manager has provided a continuity and uniformity of day to day operation among the Town departments and in relations with our citizens.

2. The Town budget has been prepared on a professional basis.
3. Town personnel policy and wage classification plan has been adopted.
4. Full time liaison and assistance has been provided for our Town Boards, Commissions and Committees.
5. A major sewer construction program has been developed and initiated.
6. A regional Upper Valley ambulance service has been established.
7. A long term capital improvement program has been prepared.
8. A public works superintendent is being phased in to bring together all public works functions of the Highway, Sewer and Cemetery departments.

It is clear that the accomplishment of such improvements in administration could have been accomplished only through the efficiency and administrative skill of a full time professional Town Manager. We therefore are convinced that a Town Manager to carry forward the day to day administration is necessary to provide the quality of municipal services the Town needs today. With the stability and uniformity of management, your Selectmen as elected representatives, can be more responsive to the overall needs of the Town and its long range development.

Lastly we affirm our full confidence in Neal Berlin, our Town Manager. Through his unusual skill, perception and leadership, he has earned the respect of the Selectmen, members of our Boards and Commissions, the employees and citizens alike.

We recommend to Hanover citizens an affirmative vote on Article Two.

Edward S. Brown
William I. Crooker
Donald deJ. Cutter
John Milne
David C. Nutt, Chairman
Board of Selectmen



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Annual Reports
of the Town of
HANOVER, N. H.

FOR THE YEAR ENDING DECEMBER 31, 1969

COVER PHOTOS:

**Main Street and Ledyard Bridge
Photographed by Dexter Pierce, Hanover Police Department**

THE VILLAGE PRESS, INC.
CONCORD, NEW HAMPSHIRE

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TOWN OFFICERS

BOARD OF SELECTMEN*

Edward S. Brown
 William I. Crooker
 Donald deJ. Cutter+
 John Milne
 David C. Nutt, Chairman+

MODERATOR

Herbert W. Hill

TOWN CLERK

Marion E. Guyer

TAX COLLECTOR

Neal G. Berlin

TREASURER

LeRoy G. Porter+

AUDITORS

E. Richard Beckman
 Bruce D. McAllister

BOARD OF HEALTH

Edward S. Brown
 Philip O. Nice, M. D.

FENCE VIEWERS

Clifford R. Elder
 G. Wesley LaBombard
 Edward C. Lathem

SUPERVISORS OF THE
CHECK LIST

Raymond P. Buskey
 Crosbie E. MacMillen
 Patricia H. Radway

LIBRARY TRUSTEES

Alice B. Hayes+
 Jean H. Storrs
 Elsie M. Wendlandt

TRUSTEES OF TRUST
FUNDS

Charlotte M. Bielanowski+
 Max A. Norton
 John T. Schiffman

ADVISORY ASSESSORS

Lewis J. Bressett
 Robert D. McLaughry
 Walter H. Trumbull+

PARK COMMISSIONER

Carolyn C. Tenney

SURVEYORS OF WOOD
AND LUMBER

Lester A. LaBombard
 Walker T. Weed

*Also Members Board of Health

+Term expires 1970

TOWN MANAGER

Neal G. Berlin

CEMETERIES

Percy E. Conner, Supt.

FIRE

Raymond L. Wood, Chief

HIGHWAYS

Chester A. Stark, Supt.

TREE WARDEN

Frederick S. Page

BUILDING INSPECTOR

Raymond L. Wood

POLICE

Dennis J. Cooney, Chief

SEWERS

Donald W. Chamberlain, Supt.

VISITING NURSE

Frances J. Connor, R. N.

APPOINTED BOARDS AND COMMISSIONS

CONSERVATION COMMISSION

Carolyn C. Tenney, Chairman

George Kalbous

Robert S. Monahan

Mary E. Nutt

Jack N. Rinker

ZONING BOARD OF ADJUSTMENT

James D. Wilson, Chairman

Raymond P. Buskey

Clinton B. Fuller

George C. Leavitt

Barbara A. Morin

FINANCE COMMITTEE

E. Ronan Campion, Chairman

Harry H. Bird

Richard Fowler

David F. Holbrook

Philip G. Krueger

Robin Robinson

Fred A. White

PLANNING BOARD

Carl F. Long, Chairman

Marjorie L. Boley

Edward S. Brown

William A. Carter

Richard W. Putnam

James W. Stevens

Robert C. Storrs

YOUTH COUNCIL

James W. Campion, III, Chairman

Harry Albaugh

Margaret M. Bull

W. Lawrence Gulick

Abner Oakes

John T. Paoletti

Jeanne Sachs

Richard J. Waters

**WARRANT FOR ANNUAL TOWN MEETING
THE STATE OF NEW HAMPSHIRE**

Grafton, ss.

Town of Hanover

TO THE INHABITANTS OF THE TOWN OF HANOVER, NEW HAMPSHIRE, who are qualified to vote in town affairs.

TAKE NOTICE and be WARNED that the annual town meeting of the Town of Hanover, New Hampshire will be held in Webster Hall, Wentworth Street, Hanover, New Hampshire on Tuesday, March 10, 1970 at 4:00 p. m. for the choice of town officers and the transaction of all other town business. (THE ONLY BUSINESS TO BE TRANSACTED FROM 4:00 p. m. to 7:30 p. m. WILL BE VOTING BY BALLOT UNDER ARTICLES ONE AND TWO.

TAKE FURTHER NOTICE that the polls for the election by non-partisan ballot of town officers and voting by ballot under article two are to open at 4:00 p. m. and will not close before 9:30 p. m., or one quarter hour after completion of voting on the last article in the warrant, whichever is later, unless the town meeting votes to keep the polls open to a later hour.

THE SUBJECT MATTER of all business to be acted upon at the town meeting is stated as follows:

ONE: To choose by non-partisan ballot the following listed town officers:

- Two Selectmen, each to serve for a term of three years.
- One Treasurer, to serve for a term of one year.
- One Trustee of the Town Trust Funds, to serve for a term of three years.
- One Library Trustee, to serve for a term of three years.

TWO: (BY PETITION) Do you favor continuation of the Town Manager plan as now in force in this town?

THREE: To receive the reports to the Town from the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes, and other town officers, and to vote on any motion relating to these reports.

FOUR: To raise and appropriate such sums of money as the Town judges

necessary to pay the Town expenses during the next fiscal year for the purposes set forth in the town budget.

FIVE: To see if the Town will vote to authorize the Selectmen to borrow such sums of money that are necessary to meet the Town's obligations until the taxes are collected and paid into the treasury.

SIX: To choose the following town officers, to be elected by a majority vote:
Two Auditors each for a term of one year.
One Member of the Advisory Assessors Board for a term of three years.
Three Fence Viewers each for a term of one year.
Two Surveyors of Wood and Timber for a term of one year.
Such other officers as the Town may judge necessary for managing its affairs.

SEVEN: (BY PETITION) To see if the Town will establish a committee to study Town Government organization; such committee to consist of a member of the Board of Selectmen, School Board, Finance Committee, and four members at large to be appointed by the Moderator. The committee is to report its recommendations, if any, in time for appropriate action at the 1971 Town Meeting.

EIGHT: (BY PETITION) To see if the Town will vote to abolish the Office of the Hanover Planning Board and all of its past recommendations.

NINE: (BY PETITION) To see if the Town will vote to form a new Hanover Planning Board, with a membership of seven (7) members to be elected by the legal residents of Hanover, N. H., and that all recommendations of this Hanover Planning Board must be submitted to the legal residents of Hanover, N. H. for a vote, before such recommendations become a law of the Town.

TEN: To see if the Town will vote to purchase a parcel of land, for the location of a public safety building for police and fire services, of approximately 3.2 acres located on the west side of Lyme Road, the southern boundary which adjoins the golf course and adjacent to Reservoir Road, for the amount of \$35,800 and to appropriate the sum of \$3,100 and to apply the sum of \$32,700 from the net proceeds of the sale of Town land on Route 120 for said purchase, and to authorize the Selectmen to execute, deliver and receive, on behalf of the Town, agreements, deeds and any other instruments that may be required, and to take any other action that may be necessary or convenient to carry this vote into effect; or to take any other action in relation to this property.

ELEVEN: To see if the Town will vote to purchase two parcels of land, of

approximately 13.5 acres, located on the south side of Mink Brook adjacent to the Pine Knolls Cemetery and the waste water treatment plant, for the amount of \$3,000 and to appropriate the sum of \$3,000 for said purchase to be used for future municipal needs, and to authorize the Selectmen to execute, deliver and receive on behalf of the Town, agreements, deeds and any other instruments that may be required, and to take any other action that may be necessary to carry this vote into effect; or to take any other action in relation to this property.

TWELVE: To see if the Town will vote to authorize the Board of Selectmen to lease, at one time or from time to time, for a term or terms not to exceed 99 years upon such terms and conditions as the Selectmen in their discretion deem advisable, air rights over public parking facilities, subject to the conditions and requirements of RSA 48-B:2 and further that any lease granted pursuant to this Article may be assigned, pledged or mortgaged by the lessee as provided in said statute.

THIRTEEN: To see if the Town will vote to raise and appropriate the sum of \$5,200 for the Hanover Youth Council for the fiscal year 1970.

FOURTEEN: To see if the Town will vote to raise and appropriate the sum of \$500 for the Town's share of the operational cost of the Dartmouth-Lake Sunapee Region for the fiscal year 1970.

FIFTEEN: To see if the Town will vote to raise and appropriate the sum of \$2,000 for the Town's share of the operational cost of the Upper Valley Planning and Development Council for the fiscal year 1970.

SIXTEEN: To see if the Town will vote to raise and appropriate the sum of \$10,000 for the Town's share of the operational cost of the Lebanon Regional Airport Authority for the fiscal year 1970.

SEVENTEEN: To see if the Town will vote to raise and appropriate the sum of \$600 to pay for its share in the cost of the Hanover Information Booth during the summer months of 1970.

EIGHTEEN: Shall funds be appropriated for the purpose of constructing, equipping and furnishing a building for municipal purposes and the Selectmen be authorized to borrow the necessary funds under the Municipal Finance Act. (A MOTION WILL BE MADE TO CONSIDER ARTICLE EIGHTEEN AT AN ADJOURNED SESSION OF THE MEETING.)

NINETEEN: To transact any other business that legally may be brought before said meeting.

Given under our hands and the seal of the Town of Hanover, this 19th day of February, 1970.

Edward S. Brown
William I. Crooker
Donald deJ. Cutter
John Milne
David C. Nutt
SELECTMEN

A true copy of Warrant, Attest:

Edward S. Brown
William I. Crooker
Donald deJ. Cutter
John Milne
David C. Nutt
SELECTMEN

REPORT OF TOWN ACTIVITIES

SELECTMEN'S REPORT

In 1969 the Town continued to adjust to meet both Hanover's present and future growth and the new more complex mission of Town Government in serving the increasing needs and requirements of the community and its citizens.

In addition to the expanded volume of the ordinary municipal services, several areas deserve special mention. A Capital Improvement Program has been prepared to provide the needed guidelines for planning our future operations and growth on a sound financial basis. New Subdivision Regulations have been adopted which will provide for orderly growth of both urban and rural residential areas. The Fire Department, in cooperation with the medical school and hospital, has taken the leadership in the establishment and operation of a regional ambulance service for the Upper Valley – one of the new responsibilities the Town was forced to accept due to external causes. A Superintendent of Public Works has been hired to coordinate and bring focus and direction to all public works activities, including highways, sidewalks, cemeteries and sewers. There has been substantial progress on the sewer improvement and expansion program voted at Town Meeting last year. Lastly we are glad to see the commencement of work on the reconstruction of Route 120 which will eliminate the treacherous intersection with the Greensboro Road.

Similar progress must continue in the future as the Town moves ahead in fulfilling its responsibilities. We must look ahead to a careful updating of our zoning ordinance, a new public safety facility for expanding police and fire protection commitments, ongoing highway and sewer programs, commencement of certain of the major urban street redevelopment projects, and elimination of the open dump burning, perhaps in cooperation with neighboring municipalities. But more immediate, in 1970, a major Town effort must be directed to the highway and sidewalk projects needed for the opening of the new Bernice Ray Elementary School in September.

As in previous years, the question that is much on the minds of the Selectmen and our citizen-taxpayers alike is the need to achieve a balance between our needs and desires and our resources to pay for them, particularly with the recognition of the major role still played by the property tax. Costs for personnel services, equipment and supplies have increased substantially and necessarily in recent years. Concurrently the scope and amount of Town services have also increased. In our best judgment, and in accordance with the guidelines of the Finance Committee we are presenting a program for 1970 which we believe is not only a response to our immediate needs, but is a sound part of an ongoing and balanced program for the future.

Hopefully our tax base will increase in 1970 with the continuing volume of residential building and the appearance on the 1970 tax rolls of specific new properties such as the convalescent center, and the Hanover Improvement Society building and the Trumbull-Nelson buildings on Route 120.

The matter of an expanded tax base through the establishment of industry often has been suggested. To have any effective impact on the tax base millions of dollars of property value must be added. Undoubtedly this addition would accelerate the already acute pressures on housing, municipal services, schools and recreational facilities available to our citizens, and would involve a serious commitment of space. We believe that this question requires most careful deliberation and the Selectmen intend to request a group of involved and knowledgeable people to undertake a careful evaluation of all the ramifications.

In Hanover, we already have certain devices for amelioration of the tax burden through "user charges". Fire service, although paid for by taxes, is assessed in accordance with the degree of protection afforded. The sidewalk tax is raised in areas served by or adjacent to sidewalks, the sewer program is very largely supported by direct user charges, the newly instituted ambulance services is partially supported by user charges and the parking program is entirely supported by meter and rental charges. In the future we undoubtedly will look to additional or increased user charges for support or partial support of certain municipal services.

We are, and rightly so, proud of our Town personnel and recognize that the demands of today, at whatever level, require a much increased degree of knowledge, skill and judgment. This is particularly true in Hanover where our municipal activities are of necessity greatly influenced by Hanover's modern and progressive educational, research and medical enterprises. First priority is given to the strengthening of our personnel services and to the encouragement of stability through regular and long term employment. This includes the provision of an excellent training, fringe benefit, retirement and longevity program, all tied together through good management practices. Second priority is given the support of our personnel through the provision of good facilities, techniques, and equipment which in turn increases the effectiveness and efficiency of service. Affirming these priorities, we believe a wise foundation is being built by the Town to meet its present and future goal of providing the best possible municipal services for the least budget dollar.

Lastly the Selectmen feel it may now be time to review the overall organization of the municipal government and its operation to insure it is meeting our present needs and is structured to serve us well in the future. Recent responses to meet the growth and change in the community and to meet more effectively the expanding requirements for municipal services have included the consolidation of the Town and Precinct governments into a single body and the adoption of the Town Manager form of government to obtain a much needed continuing management capability. Other areas may now merit review such as the structure of Town Meeting as the organic legislative body, the matter of overall financial planning and control, and the establishment of overall long term goals. We believe the town may wish to initiate review and consideration of this.

CEMETERY DEPARTMENT

Approximately 300 new lots have been established in Pine Knolls Cemetery. Improvement of the new addition will continue as required by lot sales. In addition to cemetery responsibilities, the department maintained the Hanover Center and Etna commons.

CONSERVATION COMMISSION

The Commission purchased an additional 3.6 acres and a trail easement to the Angelo Tanzi Natural Area on Mink Brook. Field trips were conducted several times during the year with recently appointed overseers who have indicated a willingness to inventory natural and scenic areas which should be preserved. Residents are encouraged to inform the Commission as to areas in special need of preservation.

With assistance from the district conservationist of the Soil Conservation Service, various excavation and erosion problems have been considered. Recommendations for control and remedial action have been submitted to the Town. Working with the Town Highway Department, the Commission has supervised the restoration of the eastern section of Reservoir Road as a scenic roadway with improved picnic areas.

Trail rights-of-way, the 1970-80 capital improvement program, conservation education, pesticide controls, Route 120 relocation over Mink Brook, and roadside rest area proposals also have been concerns of the Commission in 1969.

HEALTH OFFICER

A major achievement was culminated in 1969 with Rubella (German Measles) vaccine available for widespread use. On June 6, 1969, Rubella vaccine was licensed for distribution. Rubella is a common childhood disease with rare complications in children. It is a mild illness, but if the infection is acquired by a woman in the early months of pregnancy, it poses a hazard to the fetus. Protection of the fetus can best be achieved by eliminating the transmission of virus among children, who are the major sources of infection for susceptible pregnant women. Therefore, at present, it is recommended that the rubella vaccine be administered to boys and girls between the ages of 1 year and puberty, to establish widespread immunity and thus prevent infection of pregnant women.

HIGHWAY DEPARTMENT

While the highway improvement program continued in 1969, much effort also was expended to repair both summer and winter severe weather damage. The Two Mile, Dogford and River Roads were sealcoated. The Town Road Aid construction was postponed because of the necessity to repair storm damage. Several miles of street in the urban area were overlaid with asphalt and areas of

East Wheelock, Allen and Prospect Streets were reconstructed.

Usual maintenance included road grading, street marking, drainage facility repairs, street sweeping, road patching and snow and ice control.

TOWN LIBRARY

The library now is open on Monday, Wednesday and Saturday for two hours each day. With added assistance from the bookmobile and new magazine subscriptions, interesting resources are available for all age groups. New furniture has added to the comfort and attractiveness of the reading room.

PARKING SYSTEM

The Town and the Hanover Improvement Society agreed to joint use of a portion of parking system land for the construction of a new business building which will provide substantial property tax revenue. The intent of the parking program is to acquire additional parking area, consistent with the master plan for parking development, and return parking areas to more productive joint use as economic conditions warrant. Consistent with this policy, the Town also acquired the former Nugget Theatre building on W. Wheelock Street. A proposal for redevelopment on air rights, with parking, is being prepared. This parcel will provide access from W. Wheelock to the businesses on the west side of Main Street. The Town also purchased a parcel of land on East South Street for future parking development.

FIRE DEPARTMENT

There were 342 emergency calls in 1969 compared with 386 in 1968. However, the addition of 129 ambulance service calls and 312 fire prevention and building inspections, produced a year of increased activity for fire personnel.

The estimated fire loss in 1969 was less than \$10,000, lower than in any recent year. The very low property loss is a direct result of community cooperation with an effective fire prevention program.

In-service training continues for all fire personnel. A program of cross training has been established which introduces both police and firemen to the specific duties and responsibilities of the other field. Firemen participated in training programs in Boston, Massachusetts, Portland, Maine and Manchester, New Hampshire.

A modern fire station should be constructed as soon as possible with adequate provisions for ramp space, parking, storage, apparatus room and utilities. The existing facility is spatially, functionally and structurally obsolete.

PLANNING BOARD

A soil survey for the Town of Hanover was completed by the Soil Conservation Service. This survey, which catalogues soil types and their extent

within Hanover, will be of assistance in determining land use capabilities. During the year the Board also utilized the Soil Conservation Service in the development of plans for the prevention of soil erosion in recently developed areas.

The Board spent much time during the past year in the consideration of approval of new subdivisions. Standards of development desired by the Board were found to be at variance with the existing subdivision regulations. Accordingly several months were devoted to the development of new subdivision regulations. A well attended public hearing was held in November. The analysis of the new regulations by those who attended yielded suggestions for change, many of which are now part of the Town's subdivision regulations.

The Board viewed the ice-storm of Christmas with the same feelings as most of Hanover's citizens — impressed with the beauty of ice-coated trees and worried about the effect of resulting power losses on heating and living in general. The Board did experience one feeling that was probably all its own, however, in that the power failure would have been much less if power lines were underground — a position of the Board for some time now.

POLICE DEPARTMENT

In 1969 the Police Department received the Pedestrian Safety Achievement award from the American Automobile Association for 19 years without a pedestrian fatality. During the year there were 80 motor vehicle accidents and a total of 252 summons were issued for motor vehicle violations. The most frequent moving violation was speeding. The police cruisers traveled 72,377 miles.

The Police Department was deeply involved in the Parkhurst sit-in operation in May. The planning and coordination efforts of the department assisted in ameliorating powerful feelings and preventing violence.

SEWERS AND WASTE WATER TREATMENT

Department efforts primarily were concerned with the construction of new sewers and system improvements included in the \$850,000 bond issue approved in 1969. The major projects included the construction of a 15 inch line from West Wheelock Street to West Street via School, Allen and Prospect Street and a 10 inch trunk line south of Mink Brook to the Town line. The West Wheelock extension serves part of Dartmouth College and a large area west of South Main Street. The trunk line south of Mink Brook will serve a presently unsewered area of Hanover and, by contract, Sachus Village and other adjacent areas which represent a possible source of pollution to Mink Brook.

Other construction included replacement of existing lines on East Wheelock Street and in the Occom Pond area. The possibility of pollution of Occom Pond has been eliminated by the installation of the new line.

The Girl Brook line was televised and sealed to eliminate infiltration. Several damaged areas will require replacement.

VISITING NURSE SERVICE

In 1969, the Visiting Nurse Service provided 2065 visits. An advisory committee has been appointed to assist in the evaluation of services. With assistance of the State Public Health Department, attention is being directed to visual and audio testing and immunizations for pre-school children.

MUNICIPAL BUILDING ADVISORY COMMITTEE REPORT

The present municipal building is too small, structurally inadequate, and not appropriately located for today's police and fire department needs. An 8 man police department attempts to operate efficiently in an area designed for a two man department. The lack of adequate facilities is frequently embarrassing to the public seeking police assistance and extremely frustrating for the police officers. The citizen's right to confidentiality can not be maintained.

Several years ago the fire apparatus floor required structural steel reinforcement to carry the weight of a new piece of equipment. Future equipment replacement will require substantial additional reinforcement and will severely limit the use of the basement area for other purposes. New equipment will have to be stored outside. The department's ability to operate effectively is hindered by the limited space and the surrounding traffic congestion.

The Municipal Building Advisory Committee recommends that the Town:

1. Purchase 3.2 acres of land on the west side of Lyme Road just north of the golf course for \$35,800, primarily from funding presently available.
2. Authorize a \$450,000 bond issue for a public safety building for the police and fire departments and begin construction in 1970.

These recommendations are consistent with the capital improvement program prepared in 1969 and represent the first time in over forty years that the Town is being requested to dedicate general revenues for Town building purposes.

The Board of Selectmen has obtained an option on the land, with financial assistance from the Hanover Improvement Society. Compared with recent similar real estate transactions, the purchase price indicates a fair value for this prime land. Other suitable sites considered by the Committee were available or represented substantially greater financial commitments.

In 1968, the Town delegated the responsibility for the sale or development of Town land along Route 120 to the Board of Selectmen. Net revenue from the sale of two parcels amounts to \$32,700. A special article on the warrant authorizes the Board of Selectmen to utilize the revenue for the purchase of the site and raise an additional \$3,100 to complete the purchase. In a similar manner, the Board of Selectmen recommends that the profit from the sale or development of additional Town land be dedicated to bond issue principal and interest payments. The revenue derived from the approximately 250 acres of land remaining will substantially reduce the amount of additional revenue which will have to be raised to finance the new building.

Upon the Committee's recommendation, the Board of Selectmen selected Roy W. Banwell, architect, to begin plan preparation. The fee is contingent upon approval of financing arrangements.

The Committee studied municipal building needs and possible solutions during most of 1969. It is the belief of the Committee that the recommended

building program is designed for both the needs of today and tomorrow within the realistic and economical budget.

WILLIAM CROOKER, Selectman
BARRY CLARK
WARREN DANIELL
ERICH RIESS
JOHN SPRINGER
LEONARD UFFORD

AMBULANCE SERVICE

In April 1969, the Upper Valley Regional Emergency Medical Care Service was established to provide emergency ambulance and medical care to Hanover, Norwich, Thetford, Strafford and Lyme. The communities were required to assume responsibility for the service when the local private ambulance service discontinued operation. An advisory committee, which includes members from all participating communities, assists and advises the service. Trained ambulance attendants and drivers from Mary Hitchcock Memorial Hospital and the Town of Hanover Fire and Police Department respond to all emergencies. An on-going advanced medical care training program is provided for all personnel.

Each participating community annually contributes \$1 per capita and the individual patient pays a service charge. All communities assume responsibility for those patients who are unable to pay. A federal highway safety grant in the amount of \$8,000 provided the initial vehicle. The per capita contribution of the communities will provide equipment replacement, as required, and assist with the operating expenses. The administration of the service is provided by the Hanover Fire Department and the Town office.

In 1969, there were 130 emergency calls and 76 of the calls were in Hanover. Slightly less than 30% of the calls were associated with motor vehicle accidents.

Plans are being made to acquire, with the assistance of volunteer groups, a second emergency vehicle. This 4-wheel drive vehicle will increase the capabilities of the service and provide back-up service in multiple emergency situations.

Regional programs of this type provide a better level of service, at less cost, than that which could be provided by the individual community.

THIRTY-EIGHTH ANNUAL REPORT of the HANOVER FINANCE COMMITTEE 1970

ESTIMATED TO BE RAISED BY PROPERTY TAXES

	1969-70 Approved	1970-71 Proposed	Dollar Increase	Percent. Increase
Town of Hanover	586,876	729,070	142,194	24.2
Hanover School District	673,822	866,246	192,424	28.6
Dresden School District (Hanover's Share)	<u>716,761</u>	<u>859,141</u>	<u>142,380</u>	<u>20.7</u>
	1,977,459	2,454,457	476,998	24.1
County (Hanover's Estimated Increase)			30,000	
Special Articles – Increase Only			10,800	
TOTAL			517,798	

The average tax rate per thousand, including special service areas for the Hanover property owners in 1969-70, was \$35.27. The above dollar increase results in an approximate rate increase of \$8.56 per thousand. Therefore, if the budgets and special articles are adopted in their present form, the average tax rate per thousand will be \$43.83. This is an average increase in the individual property tax of 24.3%. Added to the rate of increase from 1968-69 to 1969-70 of 15.8%, we have a two year increase of over 40%, not allowing for the compounding effect.

In any viable democratic form of government, a gap must always be present between the real or imagined demands for improved services and what is felt to be the abilities of a community to pay for them. Historically, reasonable men entering into reasonable debate have generally been able to close this gap, and according have been able to present to the community a satisfactory – if compromised – solution. Never have these solutions been so hard to obtain. The Finance Committee recognizes that Hanover standards already have created effectively an economic climate in which those of lower income simply cannot survive and in which those of lower-middle to middle income must struggle greatly to exist. Now we are also rapidly eliminating the person of fixed income who, in most instances, is the retired person who has worked in and contributed to this community for a major part of his life.

While some may hope that the future solution to this problem lies in greater assistance from the state level, it is imperative that the limitations of our present revenue sources be recognized and a greater attempt be made to live within them.

The Hanover Finance Committee supports the Town of Hanover's budget as presented, supports the Hanover School's budget in general, but is concerned with some specifics, and does not support the Dresden School budget as presented.

Relative to the Town of Hanover: The primary areas of increase in the town's budget are in personal services, and highway maintenance and reconstruction. The increase in compensation for existing personnel is an average of 10%. Last year, total compensation for town employees represented approximately 36.5% of total expenditures. In addition, a \$23,000 increase occurs as the result of adding one policeman, two men in sewer construction and maintenance, and a temporary overlap of the existing Highway Department head with the new public works director to facilitate the reorganization of supervision within public works. The increase of \$26,853 in highway maintenance and reconstruction is primarily the result of work on the Balch Hill section of East Wheelock Street.

Although not appreciably affecting this year's town budget, the request of the selectmen for approval of a bond issue for a new public safety building is the most significant of the town's requests and receives the full endorsement of the Finance Committee. The need is clear and present. Not to approve this first plant expansion by the town (excluding the sewage-treatment plant construction) since the Municipal Building was constructed in 1928, is simply to defer an inevitable expense and, in so doing, probably to increase the future real cost to the town.

Relative to the Hanover School District Budget: While general acceptance of a budget that has increased by 28.6% may seem inconsistent with unwillingness to accept a Dresden budget that has increased 20.7%, it must be kept in mind that the Hanover School Budget includes, for the first time, the cost burdens of the new Ray School.

Some of the additional costs, such as for heat, electricity and insurance are clearly self-evident ongoing expenses. Other additional costs, such as for library books and audio-visual equipment, are a temporary expense. Also, there are clearly some areas of savings such as the \$5,450 now expended for the rental of outside classroom facilities. But many expense areas are difficult to ascertain precisely until an occupation experience can be built up. For this reason, we feel that a more than usual tolerance for flexibility should be given to some areas of this budget. We do, however, at this writing reserve the opportunity to question some specific items in this budget.

Relative to the Dresden Budget: Regretfully, the Hanover Finance Committee cannot support this budget as currently presented. Our reasons are twofold. In the first place, there are large and significant areas of the budget that are unclear to us. In the second place, there are, within the areas that we are able to comprehend, expenses that we feel are excessive. The combination of these reasons has created within the Finance Committee a lack of confidence in the total budget at this time.

It must be stressed that the Hanover Finance Committee's position toward this Dresden budget applies only to Hanover's share of it.

The Hanover Finance Committee has agreed to support the negotiated teachers' salary agreement as we understand it but reserves the right to make it a part of our public discussion.

Finally, we wish to urge support of a special article in the town warrant calling for the establishment of a committee to study town government organization. While the charge to the Finance Committee is "to so correlate the plans and budgets that combined annual tax rates will not have wide fluctuations," it has no authority other than persuasion and the rallying of public support to affect that charge. It is inevitable that good selectmen and good school board members will ardently support areas within their particular sphere of interest. Thus when attempts at budget reductions are made, the individual public servant looks to other areas of his own budget or indeed other budgets to see where such reductions might be accomplished. Unfortunately, however, there is rarely a single area of public expense which by itself has a significant impact upon the total property tax burden. Thus, as has happened this year, the trees have added up to an awesome forest. It is to be hoped that the establishment of a study committee may result in the creation of a body or a system that can truly effectuate the charge to the Finance Committee.

BUDGET DISCUSSIONS 1969 and 1970
1969 REVENUE

Revenues for 1969 were \$13,351 less than budget projections. Property tax collections were \$8,726.15 below the budget estimate. Uncollected property taxes as of December 31, 1969 totaled \$92,574.44 compared with \$88,718.87 in 1968. Motor vehicle permit income did not continue to increase as expected. Revenue from the District Court was substantially below budget estimates. Because sidewalk construction and maintenance was less than budgeted, income from the sidewalk reserve was reduced.

Revenue from the rooms and meals tax exceeded the budget estimate by \$3,639.07, Medicare reimbursements increased revenue from nursing services and cemetery lot sales were greater than anticipated.

1969 EXPENDITURES

In 1969, \$1,023,475 was budgeted for expenditures, excluding \$10,600 for Special Articles. Actual expenditures amounted to \$995,760.18. Several severe weather conditions, including excessive snow, rain and ice, and continuing inflation increased expenditures beyond expectations in several areas. The explanation of significant differences between budgeted amounts and actual expenditures is as follows:

Department or Division	Amount Under or (Exceeding) 1969 Budget	Explanation
GENERAL GOVERNMENT	\$ 9,853.14	Professional fees, legal expense and communications less than expected. Dartmouth College property tax litigation did not proceed as expected.
FIRE DEPARTMENT		
Fire Fighting	2,251.84	Capital Outlay postponed.
Fire Station	(171.86)	Building-Repairs and Maintenance greater than expected.
Hydrant Rental	(2,067.26)	Hanover Water Company increased rates.
Civil Defense	324.60	Communications less than expected.
POLICE DEPARTMENT	1,507.32	Capital Outlay reduced by federal grant assistance. Communications less than expected and auto maintenance slightly less than budgeted.
PUBLIC WORKS		
Highways	(2,254.72)	Severe weather conditions increased personal services and operating expenses.

Sewers and Waste Water Treatment	4,594.39	Professional fees less than expected. Other operating expenses down slightly. Capital Outlay for construction increased.
Cemeteries	557.31	Personal services greater than expected. Capital Outlay postponed.
Public Buildings	1,611.14	Capital Outlay postponed.
Street Lights	121.46	
Sidewalks	2,928.04	Maintenance and Capital Outlay less than expected.
Dump	1,850.25	Personal services slightly less. Dump maintenance equipment was not rented.
Trees	1,730.66	Severe weather postponed tree removal.
HEALTH AND WELFARE	10,223.98	Ambulance service contribution below estimate. Personal services and welfare below budget.
LIBRARIES		
Etna	550.46	Operating expenses and capital outlay below budget.
BOARDS, COMMISSIONS AND SPECIAL PURPOSE AGENCIES	344.23	Most agencies slightly below budget.
DEBT AND INTEREST	(6,240.16)	Interest rates on tax anticipation notes increased.
SPECIAL ARTICLES	(987.93)	Operating expenses for Youth Council exceeded budget.

1970 REVENUE

Projected revenue for 1970 is \$1,201,495, an increase of \$167,420 over the 1969 budget and \$180,771 over 1969 actual revenue. This excludes items appearing on the 1970 Town Meeting Warrant as special articles. Revenue from sources other than property tax will provide \$469,425 of the increase and \$142,694 additional revenue is projected from property tax.

Major revenue increases, from sources other than property tax, are projected for interest from temporary investments, town road aid, rooms and meals tax, sewer rentals, nursing services and highway services.

Increased borrowing costs also increase the return to the Town from temporary investments. However, it is possible that recently enacted federal tax legislation could reduce the expected additional revenue.

In recent years the State Highway Department has paved rural roads for the Town under the Town Road Aid program. Beginning in 1970 it is expected that the responsibility for the program will be assumed by the Town. Therefore, the State contribution appears as a revenue.

Again in 1970 the rooms and meals tax revenue is expected to increase. As the nursing service treats more patients under the Medicare program, reimbursements are expected to increase. A substantial increase in sewer rentals results from construction authorized in 1969. Reimbursements to the Town for repair work to Town roads resulting from construction by other agencies will increase highway services revenue.

Revenue to the Police Department is projected from a grant under the National Highway Safety Act through the State Highway Safety Agency. The additional police officer will be responsible for the encouragement of traffic and pedestrian safety.

Motor vehicle permit revenue has not increased as expected. Therefore, the 1970 budget estimate is \$2,000 less than the 1969 budget, although slightly higher than 1969 actual revenue. It is expected that revenue from the District Court will not increase substantially and will remain below the 1969 budget estimate.

A transfer of \$11,113, from reserve funds is included as revenue. For two years, the sidewalk program was funded by a transfer from the reserve rather than from levy of a special sidewalk property tax. The 1970 sidewalk program partially will be funded by the remaining reserve.

The unexpended balances of \$414.02 from the fire service area, \$3,840.20 from the unexpended sewer tax, \$3,594.17 from the sewer area tax reserve and \$1,596.00 from unexpended sewer rentals are applied to the 1970 budget. In addition, \$6,229.55 in cash surplus and \$1,395.43 in accounts receivable are included in 1970 revenues. In 1969 the cash surplus was \$17,240.04 and accounts receivable \$4,796.42.

FINANCIAL PROGRAM

1970

Discussion

All Departments

The 1970 expenditure budget amounts to \$1,201,495, an increase of \$178,020 from 1969. This total does not include capital reserve expenditures, the parking system, the ambulance service, the budget for the District Court and items appearing on the 1970 Town Meeting warrant as Special Articles.

An 8% wage adjustment is proposed for all full-time employees. The purpose of the increase is to retain competitively and provide a cost-of-living adjustment to compensate for the 6.1% rise in the consumer price index in 1969. Additional reclassification increases are provided for certain employees where the level of responsibility has changed markedly or there have been substantial changes in the wage market.

Specialist pay continues in both the police and fire budgets. An additional \$10 per week is provided for those personnel who undertake additional training and department responsibilities, including cross-training in the other department. Areas of specialization include emergency medical care, building inspection and equipment maintenance.

Funding is included for merit pay in the police and fire departments. In 1970, a program for wage adjustments based upon the level of competence will be instituted. It is anticipated that similar programs will be initiated in other departments in succeeding years.

General Government

A part-time clerical position has been changed to a full position. However, most of the increase will be funded by the parking system. General Government includes salaries for the District Court which are established by the State.

Fire

No personnel additions are proposed for 1970. Personnel added in 1969 assisted in meeting the recommendations of the New Hampshire Board of Fire Underwriters and provided for the initiation of the Upper Valley Emergency Medical Care program and a full-time inspection program.

Capital Outlay provides \$6,000 for the extension of the alarm system to the Bernice A. Ray School, CRREL and the nursing home.

Police

An additional patrolman is proposed for the police department. Currently, there are times during the night when only one patrolman is on duty. This addition will provide a safer level of service for the Town. Insurance, uniform and other operating expense accounts are adjusted to provide for the officer. Professional liability insurance is provided for all officers.

The Equipment Reserve account is increased to provide for the replacement and addition of patrol cars as the need arises.

Capital Outlay provides for two additional handi-talkies, protective head-gear and radio communication with the State Police troop serving the area.

In 1969, the International Association of Chiefs of Police conducted a comprehensive survey of the department. The final report, which is expected shortly, will provide a guide for development of the department in the future.

Highways

Personal services in the Highway Department reflect the addition of a Superintendent of Public Works and the continuing service of the Superintendent of Highways until his retirement. Certain additional summer help has been provided to perform necessary summer maintenance.

Street maintenance is substantially increased. This account includes seal-coating, overlay, urban reconstruction, Town Road Aid reconstruction and maintenance materials and services. Approximately 4 miles of road in the rural area will be sealcoated and about 3 miles of road in the urban area will be improved with asphalt overlay. Because of extensive sewer and water construction on East Wheelock Street (Balch Hill), reconstruction is planned extending from Verona Avenue to Trescott Road, including realignment of the Rip-Rayton-Wheelock intersection. Town Road Aid funding will provide for the paving of about 5 miles of rural road, including the King, Hardy Hill and Trescott Roads. Land has been acquired for the reconstruction of the terminus of the Trescott Road in Etna Village. This account also includes an additional \$25,000 for the reconstruction of Reservoir Road adjacent to the new Bernice A. Ray School.

Sewers and Waste Water Treatment

Personal services are increased to provide for the addition of 2 operators. During the construction season, these personnel will work with the sewer construction program funded by the sewer bond issue authorized in 1969. The remainder of the year, their efforts will be directed to preventive sewer line maintenance.

Despite anticipated increased treatment requirements, operating expenses have decreased slightly.

Capital Outlay continues funding for the sewer construction program and includes testing equipment. It is expected that this construction allocation, combined with 1969 funding, will provide for a decreased bond issue, when the bonds are offered for sale, late in 1970.

Cemeteries

Capital Outlay funds the purchase of approximately 13.5 acres of land owned by the New England Power Company which is adjacent to the cemetery. An attractive price dictates purchase of the land for future expansion.

Public Buildings

Included in capital outlay is partial tuckpointing of the Municipal Building and limited renovation of the courtroom and the judge's office.

Street Lights

The increase provides for extensions in new subdivisions and relighting.

Sidewalks

Capital Outlay allocat \$25,000 for the construction of new sidewalks to serve the Bernice A. Ray School. The sidewalk service district will be extended to include the additional area to be served by sidewalks.

Dump

The 1970 work program of the Upper Valley Planning and Development Council includes a study of a possible regional solution to the solid waste problem.

Trees

Additional tree removal and trimming is expected as a result of storm damage and Dutch Elm disease.

Health and Welfare

Medicare continues to reimburse the Town for a large part of the visiting nurse service.

The Hospitalization and Medical account includes the \$1 per capita contribution to the Upper Valley Emergency Medical Care Service which is operated jointly by the Town of Hanover and Mary Hitchcock Memorial Hospital.

Libraries

The Howe Library request increases from \$6,500 to \$13,000 as a result of higher service costs and the necessity to remodel certain non-library areas of the building.

Boards, Commissions and Special Purpose Agencies

An additional \$1,000 is provided for the Planning Board for preparation of the zoning ordinance and stenographic services.

Debt and Interest

The increase results from higher-interest rates for short-term tax anticipation borrowing. Also included is interest for temporary borrowing for the 1969 sewer bond issue.

Special Articles

Special Articles to be considered by the Town amount to \$21,400. This

includes \$3,100 for Public Safety Building land, \$5,200 for the Youth Council, \$500 for the Dartmouth-Lake Sunapee Region, \$2,000 for the Upper Valley Planning and Development Council, \$10,000 for the Lebanon Regional Airport Authority and \$600 for the Information Booth.

The increased allocation for the Youth Council provides for expanded services by the counselors and additional operating expenses for the education program.

In 1970, the Upper Valley Development Council reorganized as the Upper Valley Planning and Development Council under Vermont legislation which provides increased State and federal funding. The Council has been awarded a \$30,000 HUD grant for area planning. Also, under crime control legislation a \$15,900 grant was received to study law enforcement services in Hanover, Lebanon, Hartford and Norwich. The study was conducted by the International Association of Chiefs of Police.

A professional planner has been employed to coordinate local planning efforts and direct the regional planning program. The director will work extensively with local communities to assist in their planning program and maximize Federal grant assistance. Emphasis will be upon solid waste disposal, land use, transportation, recreation, open-space and public safety services. This regional planning effort will qualify Hanover for federal grant and loan assistance for various projects, including the sewer bond issue authorized in 1969. The Upper Valley Planning and Development Council will serve as the coordinating agency for consultation and review of local grant applications as required for 50 federal programs.

In addition to the usual operating expense appropriation of \$5,000, the Lebanon Regional Airport Authority requests an additional \$5,000 for the initiation of an airport development program. State and Federal funds have been allocated for taxiway construction. The additional funding will provide the local share.

BUDGET SUMMARY

REVENUES	Budget 1969	Actual 1969	Budget 1970
Property Taxes	589,376.	580,649.85	732,070.
Other Local Taxes	9,780.	9,990.96	10,080.
Licenses and Permits	71,070.	68,238.43	69,170.
Fines and Forfeits	8,000.	4,503.46	5,000.
Use of Property and Money	34,290.	34,946.34	47,390.
Revenue from Other Governmental Agencies	152,545.	153,252.13	170,997.
Service Charges for Services Rendered	106,186.	109,625.28	141,500.
Transfers from Other Funds	20,100.	17,171.96	11,113.
Sundry Revenue	<u>42,728.</u>	<u>42,345.81</u>	<u>14,175.</u>
Total Revenues	<u>1,034,075.</u>	<u>1,020,724.22</u>	<u>1,201,495.</u>
EXPENDITURES			
General Government	86,317.	76,463.86	95,742.
Fire Department	178,689.	178,351.68	213,363.
Police Department	79,348.	77,840.68	98,105.
Public Works	558,874.	547,735.47	651,146.
Health and Welfare	34,768.	24,544.02	33,638.
Libraries	8,548	7,997.54	15,261.
Boards, Commissions & Special Agencies	8,150.	7,805.77	9,400.
Debt and Interest	<u>68,781</u>	<u>75,021.16</u>	<u>84,840.</u>
Total All Departments	<u>1,023,475.</u>	<u>995,760.18</u>	<u>1,201,495.</u>
Special Articles	<u>10,600.</u>	<u>11,587.93</u>	<u>21,400.</u>
Total Expenditures	<u>1,034,075.</u>	<u>1,007,348.11</u>	<u>1,222,895.</u>

REVENUES

Budget and Actual 1969

Proposed Budget 1970

	Budget 1969	Actual 1969	Budget 1970
Property Taxes			
Current Years Levy	586,876.	490,031.95	729,070.
Prior Years Levy		88,042.57	
Interest on Delinquent Taxes	1,500.	1,870.37	2,000.
Tax Sales Redeemed	<u>1,000.</u>	<u>704.96</u>	<u>1,000.</u>
Total	589,376.	580,649.85	732,070.
Other Local Taxes			
Poll Taxes	5,000.	4,739.00	4,800.
National Bank Stock Taxes	2,080.	2,013.95	2,080.
Yield Tax (Gross)	1,000.	1,360.51	1,300.
Head Tax (Net)	<u>1,700.</u>	<u>1,877.50</u>	<u>1,900.</u>
Total	9,780.	9,990.96	10,080.
Licenses and Permits			
Motor Vehicle Permits	66,000.	63,227.28	64,000.
Business Licenses	820.	783.00	820.
Bicycle Registration	50.	66.35	50.
Building Permits	2,700.	2,655.10	2,800.
Dog Licenses	<u>1,500.</u>	<u>1,506.70</u>	<u>1,500.</u>
Total	71,070.	68,238.43	69,170.
Fines and Forfeits			
District Court	<u>8,000.</u>	<u>4,503.46</u>	<u>5,000.</u>
Use of Property and Money			
Temporary Investments – Interest	27,000.	27,764.03	40,000.
Trust Funds	2,900.	2,790.31	3,000.
Hanover Water Company – Dividends	<u>4,390.</u>	<u>4,392.00</u>	<u>4,390.</u>
Total	34,290.	34,946.34	47,390.

	Budget 1969	Actual 1969	Budget 1970
Revenue from Other Governmental Agencies			
Town Road Aid	3,010.		13,125.
Interest & Dividends Tax	110,000.	109,089.31	109,500.
Railroad Tax	160.	552.90	200.
Savings Bank Tax	7,400.	8,089.24	8,100.
Old Age Reimbursement	200.	108.11	200.
Bounties	5.	3.50	5.
Highway Safety Agency			2,500.
Water Pollution Projects – State Aid	20,770.	20,770.00	20,367.
Rooms & Meals Tax	<u>11,000.</u>	<u>14,639.07</u>	<u>17,000.</u>
Total	152,545.	153,252.13	170,997.
Service Charges for Services Rendered			
Sewer Rentals	80,786.	82,527.81	97,700.
Sewer Connections	3,000.	2,100.00	3,000.
Nursing Services	8,000.	9,959.50	12,000.
Cemetery – Lot Sales	3,000.	4,831.50	3,000.
Cemetery – Funerals	3,000.	1,425.76	3,000.
Hydrant Rentals	3,400.	3,543.54	4,700.
Town Clerk's Fees		4.00	
Fire Services	1,000.	1,258.05	1,500.
Highway Services	<u>4,000.</u>	<u>3,975.12</u>	<u>16,600.</u>
Total	106,186.	109,625.28	141,500.
Transfers from Other Funds			
Sewer Area Tax Reserve	4,000.	4,000.00	3,594.
Sidewalk – Reserve	<u>16,100.</u>	<u>13,171.96</u>	<u>7,519.</u>
Total	20,100.	17,171.96	11,113.
Sundry Revenue			
Sales & Compensation for Loss of Property	200.		200.
Miscellaneous	560.	377.28	500.
Prior Years Revenue	<u>41,968.</u>	<u>41,968.53</u>	<u>13,475</u>
Total	42,728.	42,345.81	14,175.
TOTAL CURRENT REVENUES	<u>1,034,075.</u>	<u>1,020,724.22</u>	<u>1,201,495.</u>

EXPENDITURES

Budget and Actual 1969

Proposed Budget 1970

GENERAL GOVERNMENT	Budget 1969	Actual 1969	Budget 1970
Personal Services			
Salaries	50,778.	50,808.89	58,963.
Pension	1,977.	1,406.98	2,297.
Social Security	2,015.	1,869.08	2,341.
Less Personal Services Charged to other Departments			<u>(3,000.)</u>
Total – Personal Services	54,770.	54,084.95	60,601.
Operating Expenses			
Travel	875.	518.09	815.
Communications	2,950.	1,645.45	2,450.
Insurance & Bonding	2,445.	1,728.10	2,420.
Printing & Publications	2,600.	2,357.72	3,080.
Medical Insurance & Services	2,120.	2,005.98	2,235.
Dues & Subscriptions	550.	577.32	550.
Office Supplies	2,000.	1,687.42	2,000.
Office Equipment – Repairs & Maint.	700.	442.06	740.
Equipment Reserve	600.	600.00	600.
Fuel & Lubricants – Motorized Equip.	200.	88.38	120.
Repairs & Maint. – Motorized Equip.	200.	196.66	230.
Professional Fees	11,800.	6,668.02	16,600.
Town Clerk's Fees & Vital Statistics	650.	615.50	650.
Legal Expense	2,250.	1,747.29	2,250.
Bond & Debt Retirement Tax	262.	362.27	101.
Miscellaneous	<u>300.</u>	<u>154.45</u>	<u>300.</u>
Total – Operating Expenses	30,502.	21,394.71	35,141.
Capital Outlay – Office Equipment			
Total – Capital Outlay	<u>1,045.</u>	<u>984.20</u>	<u>-0-</u>
Total – General Government	86,317.	76,463.86	95,742.

	Budget 1969	Actual 1969	Budget 1970
FIRE DEPARTMENT			
Fire Fighting			
Personal Services			
Salaries	89,466.	88,712.67	107,816.
Pension	4,890.	5,036.48	5,959.
Social Security	384.	350.95	408.
Less Personal Services Charged to other Departments			<u>(1,500.)</u>
Total — Personal Services	94,740.	94,100.10	112,683.
Operating Expenses			
Travel	1,400.	1,111.87	1,400.
Communications	1,600.	2,409.56	1,800.
Insurance & Bonding	3,420.	3,182.60	3,625.
Printing & Publications	200.	369.65	650.
Training	500.	1,207.44	800.
Utilities	80.	63.00	80.
Medical Insurance & Services	2,990.	2,216.98	3,850.
Clothing Expense	2,015.	2,194.06	2,165.
Dues & Subscriptions	250.	219.00	300.
Office Supplies	250.	470.25	420.
Office Equipment			
Repairs & Maint.	50.	60.00	75.
Equipment Reserve	25,000.	25,000.00	25,000.
Fuel & Lubricants			
Motorized Equip.	850.	1,004.47	1,125.
Repairs & Maintenance			
Motorized Equip.	2,000.	3,191.99	2,340.
Chemicals, Drugs &			
Laboratory Supplies	600.	839.56	1,305.
Tools & Shop Supplies	600.	432.17	600.
Fire Alarm Maintenance	500.	218.10	500.
Miscellaneous Expense	<u>400.</u>	<u>363.87</u>	<u>400.</u>
Total — Operating Expenses	42,705.	44,554.57	46,435.
Total Capital Outlay	9,804.	6,342.49	11,240.
Total — Fire Fighting	147,249.	144,997.16	170,358.

	Budget 1969	Actual 1969	Budget 1970
Fire Stations			
Operating Expenses			
Insurance & Bonding	590.	512.44	540.
Utilities	1,100.	985.82	1,250.
Heat	1,300.	980.62	1,200.
Buildings – Repairs & Maint.	500.	1,182.98	1,750.
Total – Operating Expenses	<u>3,490.</u>	<u>3,661.86</u>	<u>4,740.</u>
Hydrant Rental			
Total – Operating Expenses	26,450.	28,517.26	37,845.
Civil Defense			
Total – Operating Expenses	1,500.	1,175.40	420.
Total – Personal Services	94,740.	94,100.10	112,683.
Operating Expenses	74,145.	77,909.09	89,440.
Capital Outlay	<u>9,804.</u>	<u>6,342.49</u>	<u>11,240.</u>
Total – Fire Department	178,689.	178,351.68	213,363.

POLICE DEPARTMENT

Personal Services			
Salaries	65,008.	65,858.18	80,060.
Pension	3,665.	3,876.67	4,570.
Social Security	105.	150.20	105.
Less Personal Services Charged to Other Departments	<u>(6,600.)</u>	<u>(7,510.50)</u>	<u>(8,000.)</u>
Total – Personal Services	62,178.	62,374.55	76,735.
Operating Expenses			
Travel	200.	26.50	200.
Automobile Allowance	100.		100.
Communications	1,200	865.63	1,100.
Insurance & Bonding	2,335.	2,149.29	2,600.
Printing & Publications	200.	94.45	545.
Training	500.	573.84	500.
Medical Insurance & Services	2,845.	2,903.07	3,075.
Clothing Expense	2,200.	2,099.62	2,500.
Dues & Subscriptions	90.	79.00	90.

	Budget 1969	Actual 1969	Budget 1970
Office Supplies	200.	125.85	200.
Equipment Reserve	3,000.	3,000.00	5,000.
Fuel & Lubricants – Motorized Equip.	1,300.	1,180.96	1,300.
Repairs & Maintenance			
Motorized Equip.	1,200.	938.73	1,100.
Miscellaneous Expenses	<u>900.</u>	<u>1,036.56</u>	<u>1,200.</u>
Total – Operating Expenses	16,270.	15,073.50	19,510.
Total – Capital Outlay	<u>900.</u>	<u>392.63</u>	<u>1,860.</u>
Total – Police Department	79,348.	77,840.68	98,105.
PUBLIC WORKS			
Highways			
Personal Services			
Salaries	112,105.	114,733.01	137,339.
Pension	5,170.	3,505.26	6,092.
Social Security	5,270.	4,884.02	6,400.
Less Personal Services Charged to Other Departments	<u>(13,200.)</u>	<u>(10,474.85)</u>	<u>(13,200.)</u>
Total – Personal Services	109,345.	112,647.44	136,631.
Operating Expenses			
Automobile Allowance	300.	333.83	300.
Communications	390.	391.21	400.
Insurance & Bonding	8,740.	7,860.48	8,095.
Medical Insurance & Services	4,805.	4,804.68	5,700.
Clothing Expense	2,310.	1,445.50	2,530.
Dues & Subscriptions	25.		
Equipment Reserve	25,000.	25,000.00	25,000.
Fuel & Lubricants			
Motorized Equip.	4,000.	6,666.92	8,500.
Repairs & Maint.			
Motorized Equip.	10,000.	13,440.46	10,000.
Street Maintenance	122,550.	125,257.81	149,403.
Snow Removal	17,000.	21,180.83	18,200.
Drainage & Bridges	23,400.	13,223.16	25,000.

	Budget 1969	Actual 1969	Budget 1970
Tools & Shop Supplies	1,200.	958.45	1,000.
Traffic Material & Supplies	2,500.	1,751.86	2,500.
Miscellaneous Expense	<u>500.</u>	<u>428.86</u>	<u>500.</u>
Total – Operating Expenses	222,720.	222,744.05	257,128.
Total – Capital Outlay	<u>8,671.</u>	<u>7,599.23</u>	<u>4,860.</u>
Total – Highways	340,736.	342,990.72	398,619.
Sewers and Waste Water Treatment			
Personal Services			
Salaries	28,477.	26,098.16	40,642.
Pension	1,105.	910.79	1,679.
Social Security	1,130.	1,059.75	1,711.
Less Personal Services Charged to Other Departments	_____	_____	<u>(8,140.)</u>
Total – Personal Services	30,712.	28,068.70	35,892.
Operating Expenses			
Travel	350.	81.50	350.
Automobile Allowance	100.	23.00	100.
Communications	400.	389.02	400.
Insurance & Bonding	1,790.	1,332.22	1,455.
Printing & Publications	75.	12.24	100.
Training	300.	70.00	300.
Utilities	9,500.	9,209.93	10,000.
Heat	1,250.	1,226.23	1,100.
Buildings – Repairs & Maint.	350.	40.98	350.
Grounds – Materials & Supplies	200.	221.61	300.
Medical Insurance & Services	1,090.	1,061.20	1,150.
Clothing Expense	550.	267.75	685.
Dues & Subscriptions	30.	78.00	75.
Office Supplies	75.	24.88	75.
Equipment Reserve	3,000.	3,000.00	5,000.
Fuel & Lubricants			
Motorized Equip.	400.	553.64	500.
Repairs & Maintenance			
Motorized Equip.	1,050.	482.26	1,050.
Chemicals, Drugs & Lab. Supplies	7,500.	7,662.76	8,500.

	Budget 1969	Actual 1969	Budget 1970
Sewer Maintenance	3,500.	5,401.66	5,500.
Repairs & Maintenance -- Plant Equip.	2,750.	2,176.00	2,750.
Tools & Shop Supplies	200.	292.58	275.
Professional Fees	7,000.	3,475.92	-0-
Legal Expense	100.	-0-	100.
Miscellaneous	<u>200.</u>	<u>94.18</u>	<u>200.</u>
Total -- Operating Expenses	41,760.	37,177.56	40,315.
Total -- Capital Outlay	<u>51,000.</u>	<u>53,631.35</u>	<u>63,000.</u>
Total -- Sewers & Waste Water Treatment	123,472.	118,877.61	139,207.
Cemeteries			
Personal Services			
Salaries	19,342.	24,475.49	23,169.
Pension	640.	490.41	667.
Social Security	800.	1,171.99	857.
Less Personal Services Charged to Other Departments	<u>(2,335.)</u>	<u>(2,427.42)</u>	<u>(4,000.)</u>
Total -- Personal Services	18,447.	23,710.47	20,693.
Operating Expenses			
Travel	100.		100.
Communications	120.	137.10	150.
Insurance & Bonding	625.	454.54	525.
Printing & Publications	25.		25.
Utilities	120.	79.18	120.
Buildings -- Repairs & Maint.	100.	169.02	100.
Grounds -- Materials, Supplies & Service	1,500.	552.43	1,000.
Medical Insurance & Services	495.	646.24	730.
Office Supplies	25.	7.08	25.
Equipment Reserve	1,000.	1,000.00	1,500.
Fuel & Lubricants			
Motorized Equip.	220.	320.43	325.
Repairs & Maint. Motorized Equip.	400.	723.08	500.
Street & Sidewalk Maint.	500.		500.
Tools & Shop Supplies	150.	119.40	150.

	Budget 1969	Actual 1969	Budget 1970
Professional Fees	1,000.	519.00	
Miscellaneous Expenses	<u>150.</u>	<u>252.46</u>	<u>150.</u>
Total – Operating Expenses	6,530.	4,979.96	5,900.
Total – Capital Outlay	<u>4,840.</u>	<u>569.26</u>	<u>6,490.</u>
Total – Cemeteries	29,817.	29,259.69	33,083.
Public Buildings			
Personal Services			
Salaries	2,958.	2,872.92	3,195.
Social Security	<u>140.</u>	<u>135.66</u>	<u>153.</u>
Total – Personal Services	3,098.	3,008.58	3,348.
Operating Expenses			
Insurance & Bonding	675.	935.25	1,019.
Utilities	1,875.	1,352.12	2,025.
Heat	1,850.	1,741.40	1,900.
Buildings – Repairs & Maint.	2,400.	2,322.36	2,500.
Grounds – Materials, Supplies & Services	300.	240.20	300.
Miscellaneous Expense	<u>100.</u>	<u>21.25</u>	<u>100.</u>
Total – Operating Expenses	7,200.	7,112.58	7,844.
Total – Capital Outlay	<u>4,920.</u>	<u>3,485.70</u>	<u>2,860.</u>
Total – Public Buildings	15,218.	13,606.86	14,052.
Street Lights			
Total – Operating Expenses	16,500.	16,378.54	19,600.
Sidewalks			
Total – Personal Services	2,200.	1,865.17	3,200.
Operating Expenses			
Sidewalk Maintenance	1,000.	240.49	500.
Snow Removal	<u>400.</u>	<u> </u>	<u>300.</u>
Total – Operating Expenses	1,400.	240.49	800.

	Budget 1969	Actual 1969	Budget 1970
Total – Capital Outlay	<u>12,500.</u>	<u>11,066.30</u>	<u>25,000.</u>
Total – Sidewalks	16,100.	13,171.96	29,000.
Dump			
Personal Services			
Salaries	5,491.	5,139.68	5,787.
Pension	235.		
Social Security	<u>240.</u>	<u>237.76</u>	<u>278.</u>
Total – Personal Services	5,966.	5,377.44	6,065.
Operating Expenses			
Insurance & Bonding	165.	212.13	270.
Fuel & Lubricants			
Motorized Equip.	100.		100.
Repairs & Maintenance			
Motorized Equip.	200.	7.61	100.
Dump Maintenance	1,000.	28.45	1,000.
Miscellaneous Expense	<u>100.</u>	<u>55.12</u>	<u>50.</u>
Total – Operating Expenses	1,565.	303.31	1,520.
Total – Dump	7,531.	5,680.75	7,585.
Trees			
Total – Personal Services	2,200.	1,358.99	2,200.
Operating Expenses	6,500.	6,167.16	7,300.
Capital Outlay	<u>800.</u>	<u>243.19</u>	<u>500.</u>
Total – Trees	9,500.	7,769.34	10,000.
Total – Personal Services	171,968.	176,036.79	208,029.
Operating Expenses	304,175.	295,103.65	340,407.
Capital Outlay	<u>82,731.</u>	<u>76,595.03</u>	<u>102,710.</u>
Total – Public Works	558,874.	547,735.47	651,146.

	Budget 1969	Actual 1969	Budget 1970
HEALTH AND WELFARE			
Personal Services			
Salaries	13,003.	11,611.07	15,487.
Pension	395.	237.61	361.
Social Security	<u>595.</u>	<u>558.44</u>	<u>695.</u>
Total – Personal Services	13,993.	12,407.12	16,543.
Operating Expenses			
Travel	100.	107.40	100.
Automobile Allowance	1,210.	1,038.60	1,210.
Communications	75.	49.86	75.
Insurance & Bonding	165.	137.29	120.
Printing & Publications	50.		50.
Medical Insurance & Services	365.	363.84	365.
Clothing Expense	100.		100.
Dues & Subscriptions	80.	32.00	80.
Office Supplies	30.	53.34	65.
Miscellaneous Expense	100.	81.75	100.
Old Age Assistance	3,000.	1,854.93	2,500.
Town Welfare	5,000.	2,921.14	4,000.
Hospitalization & Medical Expense	<u>2,000.</u>	<u> </u>	<u>8,330.</u>
Total – Operating Expense	12,275.	6,640.15	17,095.
Total – Capital Outlay	<u>8,500.</u>	<u>5,496.75</u>	<u> </u>
Total – Health & Welfare	34,768.	24,544.02	33,638.

LIBRARIES

Etna Library			
Personal Services			
Salaries	1,063.	916.89	1,184.
Social Security	<u>45.</u>	<u>44.19</u>	<u>57.</u>
Total – Personal Services	1,108.	961.08	1,241.

	Budget 1969	Actual 1969	Budget 1970
Operating Expenses			
Travel	50.	19.40	50.
Insurance & Bonding	140.	124.96	130.
Printing & Publications	160.	(1.09)	200.
Utilities	75.	37.20	60.
Heat	120.	79.86	120.
Buildings – Repairs & Maint.	75.	47.92	75.
Dues & Subscriptions	70.	99.17	110.
Miscellaneous	<u>50.</u>	<u>59.04</u>	<u>75.</u>
Total – Operating Expenses	740.	466.46	820.
Total – Capital Outlay	<u>200.</u>	<u>70.00</u>	<u>200.</u>
Total – Etna Library	2,048.	1,497.54	2,261.
Howe Library			
Total – Operating Expenses	<u>6,500.</u>	<u>6,500.00</u>	<u>13,000.</u>
Total – Libraries	8,548.	7,997.54	15,261.

BOARDS, COMMISSIONS & SPECIAL PURPOSE AGENCIES

Finance Committee	250.	57.63	250.
Zoning Board of Adjustment	600.	395.24	550.
Planning Board	3,000.	2,857.84	4,000.
Conservation Commission	2,000.	2,436.57	2,000.
Supervisors of Check List	500.	258.49	800.
Regional Planning	<u>1,800.</u>	<u>1,800.00</u>	<u>1,800.</u>
Total – Boards, Commissions & Special Purpose Agencies	8,150.	7,805.77	9,400.

DEBT AND INTEREST

Interest on Tax Anticipation Notes			
Total – Operating Expenses	26,000.	32,240.26	36,670.

	Budget 1969	Actual 1969	Budget 1970
Principal & Interest on Long-Term Borrowing			
Total – Capital Outlay	<u>42,781.</u>	<u>42,780.90</u>	<u>48,170.</u>
Total – Debt & Interest	68,781.	75,021.16	84,840.
TOTAL – ALL DEPARTMENTS			
Personal Services	398,757.	399,964.59	475,832.
Operating Expenses	478,757.	463,133.59	561,483.
Capital Outlay	<u>145,961.</u>	<u>132,662.00</u>	<u>164,180.</u>
TOTAL – CURRENT EXPENDITURES	1,023,475.	995,760.18	1,201,495.
SPECIAL ARTICLES			
Public Safety Building			3,100.
Youth Council	2,500.	3,487.93	5,200.
Dartmouth – Lake Sunapee Association	500.	500.00	500.
Upper Valley Planning & Development Council	2,000.	2,000.00	2,000.
Lebanon Regional Airport Authority	5,000.	5,000.00	10,000.
Information Booth	<u>600.</u>	<u>600.00</u>	<u>600.</u>
Total – Special Articles	<u>10,600.</u>	<u>11,587.93</u>	<u>21,400.</u>
TOTAL EXPENDITURES	<u>1,034,075.</u>	<u>1,007,348.11</u>	<u>1,222,895.</u>

CAPITAL OUTLAY – ALL DEPARTMENTS

Proposed 1970

Fire Department		
Alarm system extension	\$6,000	
Hose, nozzles, pump, air-paks	<u>5,240</u>	\$11,240
Police Department		
Protective clothing	360	
Radio equipment	<u>1,500</u>	1,860
Public Works		
Highways		
Shop tools and equipment	1,500	
Town's contribution to State assistance for urban road improvements	3,010	
Office equipment	<u>350</u>	
	4,860	
Sewers & Waste Water Treatment		
New Construction	60,000	
Line testing equipment	<u>3,000</u>	
	63,000	
Cemeteries		
Land	3,000	
Fence	2,000	
Mowers	<u>1,490</u>	
	6,490	
Public Buildings		
Partial tuckpointing of municipal building	1,500	
Windows	500	
Courtroom and judge's office – renovations and equipment	<u>860</u>	2,860

Sidewalks	25,000	
Trees – New trees	500	
Total – Public Works		102,710
Library – Etna Furniture and rug		200
Debt and Interest		
Sewers	34,206	
Airport	4,122	
Highway equipment	<u>9,842</u>	48,170
Total Capital Outlay – All Departments		<u>\$164,180</u>

CAPITAL RESERVE EXPENDITURES

For Equipment – All Departments

Proposed 1970

Police – Cruisers (2) replacements		\$5,000
Public Works – Highways		
Dump truck (replacement)	6,500	
Storm drain cleaner	6,000	
Pavement roller	9,000	
Portable radio	600	
Spreader	<u>2,500</u>	
		<u>\$24,600</u>
Total – All departments		\$29,600

PROPOSED FIRE SERVICE AREA BUDGET FOR 1970

Expenditures

Firefighting (1)	\$158,189	
Fire Stations (2)	4,740	
Hydrant Rental	<u>37,845</u>	
		\$200,774

- (1) Excludes one fireman for building inspection
 (2) Etna Station and 50% of Municipal Building fuel, utilities and insurance

Less – Revenues

Hydrant Rental – College and Hospital	4,700	
Unexpended Previous Year's Appropriation	414	
Fire Services	<u>1,500</u>	
		<u>6,614</u>
To be raised by Fire Area		194,160

PROPOSED SIDEWALK BUDGET FOR 1970

Expenditures

Sidewalk Maintenance and Construction	29,000
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Revenue

To be transferred from Reserve Account	<u>7,519</u>
To be raised by Sidewalk Area	\$ 21,481

PROPOSED SEWER BUDGET FOR 1970

Sewer Area and Rentals

Treatment Plant			
Principal & Interest on Debt	\$27,830		
Personal Services (1)	23,307		
Operating Expenses (2)	34,815		
New Construction – Capital Outlay	<u>9,000</u>		
		\$ 94,952	
Less--			
State Grant	20,367		
Unexpended Previous Year's Appropriation	3,840		
Sewer Area Tax Surplus	3,594		
Lebanon Service Charge	<u>1,500</u>		
			<u>65,651</u>
To be raised by sewer area (50% of plant)			<u><u>32,825</u></u>
Interceptor & Service Lines			
Personal Services	12,585		
Operating Expenses	5,500		
Treatment Plant (50%)	32,826		
New Construction – Capital Outlay	<u>54,000</u>		
			104,911
Less--			
Miscellaneous Revenue	3,000		
Unexpended Previous Year's Appropriation	1,596		
Lebanon Service Charge	<u>1,500</u>		
To be raised by sewer rentals			<u><u>98,815</u></u>

(1) Excludes 50% of Supt's time & Highway Dept. labor for line maintenance

(2) Excludes \$5,500 for sewer maintenance

PARKING SYSTEM

Budget 1970

	Actual 1969	Budget 1969	Budget 1970
REVENUES			
Permit Lots	10,783.25	11,700	11,700
Metered Lots	5,928.13	6,000	6,000
On-Street Meters	23,963.88	21,000	24,000
Rental Property	6,081.00	4,500	6,800
From Previous Years	1,178.81	1,179	1,000
Parking Fines	<u>16,192.75</u>	<u>13,000</u>	<u>16,000</u>
Total	64,127.82	57,379	65,500
EXPENDITURES			
Personal Services — Total	8,053.47	10,106	13,985
Operating Expenses			
Insurance & Bonding	1,042.50	620	1,100
Utilities	270.44	100	500
Building — Repairs & Maint.	1,506.81	700	1,500
Street Maintenance		1,500	1,500
Snow Removal	1,219.54	4,000	4,000
Parking Meter Parts & Supplies	<u>791.69</u>	<u>1,500</u>	<u>1,500</u>
Total — Operating Expenses	4,830.98	8,420	10,100
Capital Outlay — Total	35,045.28	20,000	26,575
Debt & Interest — Total	<u>15,144.34</u>	<u>18,694</u>	<u>14,840</u>
Total	63,074.07	57,220	65,500

OFF-STREET PARKING FACILITIES

1957 thru 1969

Authorization		\$570,000.00
1957-1966-Borrowed	\$158,520.51	
1967 Borrowed	59,001.58	
1968 Borrowed	51,000.00	
1969 Borrowed	23,000.00	
1969 Current Revenue	<u>29,963.12</u>	
		<u>321,485.21</u>
Balance of Authorization		\$248,514.79
Borrowings to Date	291,522.09	
Notes Paid to December 31, 1969	<u>156,022.09</u>	
Balance of Notes Outstanding		
December 31, 1969	\$135,500.00	

OFF-STREET PARKING FACILITIES

FOR YEAR 1969

Expenditures:

Purchase of Western Union Building		
Land and building	\$20,000.00	
Miscellaneous	10.56	
Purchase of 10 Sargent Place		
Land and building	25,000.00	
Miscellaneous	155.56	
Hanover Improvement Society		
Tavern Block Lease	6,522.00	
Improvements to East South St. Parking Area	<u>1,275.00</u>	
		\$52,963.12

SUMMARY OF RECEIPTS – 1969

Current Revenues	
All sources other than property tax	530,692.27
Property Tax	
School	1,354,860.00
County	97,682.19
Town	<u>490,031.95</u>
Total Current Revenues	2,473,266.41
Other Revenues	<u>2,527,534.88</u>
Total Receipts	5,000,801.29
Cash Balance, January 1, 1969	<u>72,511.89</u>
	<u><u>5,073,313.18</u></u>

SUMMARY OF DISBURSEMENTS – 1969

Current Operating Expenses	
General Government	76,463.86
Fire Department	178,351.68
Police Department	77,840.68
Public Works	
Highways	342,990.72
Sewers & Waste	
Water Treatment	118,877.61
Cemetery	29,259.69
Public Buildings	13,606.86
Street Lights	16,378.54
Sidewalks	13,171.96
Dump	5,680.75
Trees	<u>7,769.34</u>
Total Public Works	547,735.47
Health and Welfare	24,544.02
Libraries	7,997.54
Boards, Commissions & Special Purpose Agencies	7,805.77

Debt and Interest	<u>75,021.16</u>	
Total Current Expenditures		995,760.18
Special Articles		11,587.93
Other Disbursements		<u>3,968,714.99</u>
 Total Disbursements		 4,976,063.10
 Cash Balance, December 31, 1969		 <u>97,250.08</u>
		 <u><u>5,073,313.18</u></u>

SURPLUS ACCOUNT

Bank Balance, December 31, 1969		97,250.08
Invested in Treasury Bills		489,986.39
Sewer Bond Construction		<u>90,785.55</u>
		678,022.02
 1969 Appropriation Due School	664,860.00	
Due Ambulance Fund	1,082.25	
Unexpended Special Area		
Appropriations:		
Fire Service Area		414.02
Sewage System		
Raised by Sewer Area	3,840.20	
Raised by Sewer Rentals	<u>1,596.00</u>	<u>5,436.20</u>
		<u>671,792.47</u>
 Cash Surplus		 <u><u>6,229.55</u></u>

BALANCE SHEET

December 31, 1969

Assets	
Cash Balance, December 31, 1969	97,250.08
Invested in Treasury Bills	489,986.39
Sewer Bond Construction	90,785.55
Capital Reserve Funds	200,252.79
State & Town Joint Highway Construction Account	6,020.00
State Grant for Sewage Treatment Facilities	198,113.50
Accounts Receivable – 1969	1,395.43
Sewer Rentals Due	2,056.76
Unredeemed Taxes	998.67
Uncollected Taxes	
1969	93,174.44
Prior Years	860.60
Head Taxes 1969	<u>1,630.00</u>
	<u>95,665.04</u>
	1,182,524.21
Amount to be provided for Payment of Principal and Interest	<u>133,146.46</u>
TOTAL	<u><u>1,315,670.67</u></u>

Liabilities	
Unexpended Balance of Special Appropriations	
Special Service Areas	5,850.22
Due to School Districts	664,860.00
Due to Ambulance Fund	1,082.25
State & Town Joint Highway Construction Account	6,020.00
Capital Reserve Funds	200,252.79
Long Term Notes – Principal and Interest	
Lebanon Regional Airport	4,034.57
Highway Equipment	23,178.25
Off-Street Parking Facilities	136,477.59
Bonds – Principal and Interest	
Sewage Treatment Facilities	<u>273,915.00</u>
TOTAL	<u><u>1,315,670.67</u></u>

STATEMENT OF GENERAL DEBT

December 31, 1969

	Principal	Interest	Total
Highway Equipment Note	\$ 23,000.00	\$ 1,069.50	\$ 24,069.50
Lebanon Regional Airport Note	4,000.00	122.00	4,122.00
Sewage Treatment Facilities Bonds	<u>270,000.00</u>	<u>56,985.00</u>	<u>326,985.00</u>
	\$297,000.00	\$58,176.50	\$355,176.50

STATEMENT OF FIXED ASSETS

	Balance Beginning of year	Additions	Deductions	Balance End of Year
General Fixed Assets:				
Land	206,027	11,000		217,027
Buildings	963,830	36,000		999,830
Improvements				
Other Than Buildings	319,186	142,830		462,016
Machinery & Equipment	414,578	88,129	11,230	491,477
Water Works Stock	<u>73,200</u>	<u> </u>	<u> </u>	<u>73,200</u>
Total General Fixed Assets	\$1,976,821	\$277,959	\$11,230	\$2,243,550

1969 TAX RATES

Unit of Government	Total Appropriation	Revenue or Credit
Town	\$ 709,674	\$321,335 ^b
County	97,682	
Hanover School	1,554,576) ^a	199,716)
Dresden School	_____)	_____)
	\$2,361,932	\$521,051
Special Service Areas		
Fire Area No. 1		
Fire Area No. 2		
Fire Area No. 3		
Fire Area No. 4		
Total Fire	158,081	
Sidewalk	16,100	16,100 ^c
Sewer Area No. 1		
Sewer Area No. 2		
Total Sewer	<u>300,000</u>	_____
Total Special Service Areas	<u>-204,181</u>	<u>16,100</u>
GRAND TOTAL	\$2,566,113	\$537,151

Notes:

**Includes overlay of \$10,012 which applies to Town, County and School appropriations, and Veterans' Exemptions of \$19,425.

* Includes overlay: Fire \$1153., Sewer \$761.

a Includes only Hanover's share (74.15%) of Dresden budget.

b Includes \$17,240. cash surplus from 1968.

c To be transferred from Reserve Account.

To be raised by Taxes	Net Valuation	Tax Rate
\$ 417,776**	\$58,410,945	\$ 7.15
97,682		1.67
638,099		10.93
<u>716,761</u>		<u>12.27</u>
1,870,318		\$32.02
3,019	4,948,758	.61
4,223	3,461,187	1.22
2,040	836,200	2.44
<u>149,952</u>	<u>49,164,800</u>	3.05
159,234*	58,410,945	
	37,849,310	00
1,306	4,664,510	28
<u>29,455</u>	<u>42,078,350</u>	70
<u>30,761*</u>	\$46,742,860	
<u>189,995</u>		
\$2,060,313		

SUMMARY OF ASSESSMENTS

1969

REAL ESTATE

Code

01	Land – Improved and Unimproved	\$11,469,890
02	Buildings Only	42,756,200
04	Factory Buildings	263,550
05	Factory Machinery	264,320
08	Public Utilities (Electric & Water Works)	2,151,600

PERSONAL PROPERTY

41	Stock-in-trade Merchants	1,464,476
42	Stock-in-trade Manufacturers	87,387
52	Boats	7,440
61	Dairy Cows	4,200
62	Other Cattle	2,500
71	Gasoline Pump and Tanks	11,600
73	Road Building & Construction Machinery	80,732
80	Wood, Lumber, Logs, etc.	<u>50</u>
		58,563,945

EXEMPTIONS

V	College Dining Room, Dormitory & Kitchen	150,000
	Blind	2,000
N	Neatstock	<u>1,000</u>
		\$153,000
		<u>\$58,410,945</u>

Total Number of Polls listed at \$2.00 2,525

SUMMARY OF TOWN CLERK'S ACCOUNT

December 31, 1969

Motor Vehicle permits issued:

1968	229612 – 229751	\$ 1,184.27
1969	192036 – 195988	65,592.87
1970	172801 – 172831	<u>621.90</u>
		\$67,399.04

(4036 permits issued)	Town Clerk's fees	<u>4,036.00</u>
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	Paid to Town Treasurer	\$63,363.04
--	------------------------	-------------

Dog Licenses Issued:

1968	26 Misc.	77.20
1969	428 @ \$2.00	856.00
	76 @ \$5.00	380.00
	41 @ \$3.00	123.00
	9 @ \$6.00	54.00
	56 Misc.	98.90
	1 Kennel	12.00
	1 Kennel	<u>20.00</u>
		\$1621.10

(638 Dog Licenses issued)	Town Clerk's fees	<u>127.60</u>
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	Paid to Town Treasurer	\$1,493.50
--	------------------------	------------

Fees to Town:

Filing fees	\$4.00
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TAX COLLECTOR'S REPORT December 31, 1969

DEBIT

	Prior Years	1969	Total
Property Tax	\$89,030.17	\$2,040,890.01	\$2,129,920.18
Poll Tax	580.00	5,050.00	5,630.00
Bank Stock		2,013.95	2,013.95
Yield Tax	1,262.94	578.83	1,841.77
Additions:			
Property		369.83	369.83
Poll	88.00	70.00	158.00
Interest	1,648.67	139.81	1,788.48
Poll Tax Penalties		15.00	15.00
Tax Fees	<u>\$92,609.78</u>	<u>82.68</u>	<u>82.68</u>
		<u>\$2,049,210.11</u>	<u>\$2,141,819.89</u>

CREDIT

	Prior Years	1969	Total
Property Tax Paid Treas.	\$88,052.08	\$1,942,963.61	\$2,031,015.69
Poll Tax Paid Treas.	444.00	4,280.00	4,724.00
Bank Stock Paid Treas.		2,013.95	2,013.95
Yield Tax Paid Treas.	781.68	578.83	1,360.51
Interest Paid Treas.	1,648.67	139.81	1,788.48
Poll Tax Penalties Paid Treas.		15.00	15.00
Tax Fees Paid Treas.		82.68	82.68
Abatements:			
Property Tax	598.75	5,721.79	6,320.54
Poll Tax	224.00	240.00	464.00
Uncollected:			
Property	379.34	92,574.44	92,953.78
Poll Tax		600.00	600.00
Yield Tax	481.26		481.26
	<u>\$92,609.78</u>	<u>\$2,049,210.11</u>	<u>\$2,141,819.89</u>

SUMMARY OF WARRANT -- STATE HEAD TAX

December 31, 1969

	DEBIT		Total
	Prior Years	1969	
Original Warrant			
Uncollected as of 1/1/69	\$1,605.00	\$14,765.00	\$14,765.00
Added Taxes	195.00	125.00	1,605.00
Penalties	<u>124.00</u>	<u>46.50</u>	<u>320.00</u>
	\$1,924.00	\$14,936.50	\$16,860.50

	CREDIT		Total
	Prior Years	1969	
Remittances to Treasurer:			
Head Taxes	\$1,220.00	\$12,520.00	\$13,740.00
Penalties	122.00	46.50	168.50
Abatements:			
Head Taxes	580.00	740.00	1,320.00
Penalties	2.00		2.00
Uncollected:			
Head Taxes	<u>1,924.00</u>	<u>1,630.00</u>	<u>1,630.00</u>
	\$1,924.00	\$14,936.50	\$16,860.50

SUMMARY OF TAX SALES ACCOUNTS

AS OF

December 31, 1969

DEBIT

Tax Sale on Account Levies of:

	1968	Prior Years
(a) Taxes Sold to Town During Current Fiscal Year	\$1,473.24	
(b) Balance of Unredeemed Taxes January 1, 1969		\$195.48
Interest Collected After Sale	14.35	3.20
Redemption Costs	<u>14.88</u>	<u>2.48</u>
	<u>\$1,502.47</u>	<u>\$201.16</u>

CREDIT

	1968	Prior Years
Remittances to Treasurer During Year	\$666.22	\$38.74
Abatements During Year	---	---
Deeded to Town During Year	---	---
Unredeemed Taxes at Close of Year	<u>836.25</u>	<u>162.42</u>
	<u>\$1,502.47</u>	<u>\$201.16</u>

REPORT OF TRUSTEES OF TRUST FUNDS

COMMON TRUST FUND

PRINCIPAL ACCOUNT

	January 1,1969	Additions During Year	Decrease During Year	December 31, 1969
For Support of Schools	6,652.58			6,652.58
For Support of Poor	200.00			200.00
For Support of Cemeteries	48,597.12			48,597.12
For Library	<u>1,300.00</u>			<u>1,300.00</u>
	\$56,749.70	\$0.00	\$0.00	\$56,749.70

INVESTED AS FOLLOWS

Dartmouth Savings Bank, Hanover, N. H. Account No. 14266	\$36,749.70
U. S. Treasury Bonds 2½% 1967-72, at face value	<u>20,000.00</u>
	\$56,749.70

INCOME ACCOUNT

	January 1, 1969	Income	Paid Town Treasurer	December 31, 1969
For Support of Schools	545.42	281.63		827.05
For Support of Poor	---	8.60	8.60	--
For Care of Cemeteries	168.29	2,062.06	2,062.06	168.29
For Library	<u>---</u>	<u>55.21</u>	<u>55.21</u>	<u>---</u>
	\$713.71	\$2,407.50	\$2,125.87	\$995.34

Balance of Income on hand \$995.34 deposited in Dartmouth Savings Bank Account No. 14266, making total of that amount \$37,745.04.

REPORT OF TRUSTEES OF TRUST FUNDS

All Year End Balances shown herewith are deposited in The Dartmouth Savings Bank,
Hanover, N. H. under Account Numbers as indicated

Town Forest, Park and		Highway	Police	Fire	Cemetery	Sewer	Sewer Area
Recreational	Reserve Fund	Reserve	Reserve	Reserve	Expansion	Rental	Tax
Reserve Fund		Reserve	Reserve	Reserve	Reserve	Reserve	Reserve
Balance January 1, 1969	\$528.29	\$27,212.67	\$4,073.80	\$10,946.01	\$1,294.30	\$3,885.24	\$4,767.05
Additions:							
Principal		25,600.00	3,000.00	25,000.00	1,000.00	6,648.01	2,500.00
Interest	26.91	2,249.05	308.64	1,400.13	99.63	433.35	327.12
Total	26.91	27,849.05	3,308.64	26,400.13	1,099.63	7,081.36	2,827.12
Expenditures	--	33,880.25	4,251.04	---	---	---	4,000.00
Balance December 31, 1969	\$555.20	\$21,181.47	\$3,131.40	\$37,346.14	\$2,393.93	\$10,966.60	\$3,594.17
Account Number	43283	38421	49464	49465	49491	50889	52098
			Richard				
	Sewer		Warren	Reservoir	Conservation		
	Advance	Sidewalk	Sawyer	Road	Commission		
	Reserve	Reserve	Trust	Reserve	Reserve		
Balance January 1, 1969	\$23,421.46	\$19,687.62	\$11,557.76	\$27,159.03	\$1,073.74		
Additions:							
Principal	--	---	---	25,000.00	1,719.95		

Interest	1,193.22	1,003.00	588.82	1,591.96	112.66
Total	1,193.22	1,003.00	588.82	26,591.96	1,832.61
Expenditures	--	13,171.96	000	--	436.57
Balance December 31, 1969	\$24,614.68	\$7,518.66	\$12,146.58	\$53,750.99	\$2,469.78
Account Numbers	50890	50891	43947	53703	53704

Etna	Hanover
Town	School
Library	District

Balance January 1, 1969	\$4,334.17	\$15,059.33	\$2,982.86	
Additions:				
Principal	--	19,700.00	2,000.00	
Interest	220.80	1,013.45	176.96	
Total	220.80	20,713.45	2,176.96	
Expenditures	--	3,043.01	--	
Balance December 31, 1969	\$4,554.97	\$32,729.77	\$5,159.82	
Account Number	53760	56706	48741	

Respectfully submitted

CHARLOTTE M. BIELANOWSKI, Treasurer
 MAX A. NORTON
 JOHN T. SCHIFFMAN
 Trustees of Trust Funds

HANOVER DISTRICT COURT

December 31, 1969	
Cash on Hand – January 1, 1969	\$ 100.00
Court Fines	6,475.00
Small Claims	66.00
Sale of Forms	7.60
Filing Writs	<u>3.00</u>
	\$6,651.60
Fines paid to State of New Hampshire	\$1,506.50
Fines paid to Treasurer of Hanover, N. H.	4,503.46
Witness fees	146.80
Blood test expense	32.50
Court Expense	362.34
Cash on Hand – December 31, 1969	<u>100.00</u>
	\$6,651.60

Cases

Small Claims	33
Civil Writs	3
Juvenile	26
Criminal	<u>479</u>
Total Cases	541

REPORT OF THE TOWN TREASURER

The Treasurer of the Town of Hanover for the year ending December 31, 1969 submits the following condensed report, the itemization of all receipts and disbursements being the same as set forth in detail in the report of the Selectmen.

Cash on Hand, January 1, 1969	\$ 72,511.89
Receipts From All Sources During 1969	<u>5,000,801.29</u>
Total Receipts	5,073,313.18
Less Selectmen's Order Paid	<u>4,976,063.10</u>
Balance on Hand, December 31, 1969	\$ 97,250.08

LEROY G. PORTER
Treasurer

UPPER VALLEY REGIONAL EMERGENCY MEDICAL CARE SERVICE

April 1 – December 31, 1969

Financial Statement

Revenues

Emergency Ambulance Service	\$2,467.11	
State of New Hampshire	8,498.41	
Per Capita from Towns	<u>8,876.59</u>	
		\$19,842.11

Expenditures:

Personal Services		\$594.25
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Operating Expenditures:

Communications	21.33	
Insurance & Bonding	375.00	
Printing & Publications	63.14	
Office Supplies	17.89	
Fuel & Lubricants	63.25	
Equipment Repairs	153.03	
Chemicals	61.94	
Supplies	403.97	
Miscellaneous	<u>9.24</u>	
Total Operating Expenses		1,168.79

Capital Outlay – Ambulance & Equipment		<u>16,996.82</u>
--	--	------------------

Total – Expenditures		<u>18,759.86</u>
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Cash Balance – December 31, 1969		1,082.25
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Receivables to date (Unpaid bills for service)	\$1,963.89	
--	------------	--

TOWN MEETING – HANOVER, N. H.
March 11, 1969

A legal annual meeting of the inhabitants, qualified to vote in town affairs, of the Town of Hanover was called to order by the Moderator, Herbert W. Hill, at 7:30 P. M., March 11, 1969 at the auditorium of the high school.

The warrant on which the meeting was called was read by the Moderator.

Article I: The following officers were duly elected: (Total votes cast 308)

Edward S. Brown, Selectman for three years	287 votes
John Milne, Selectman for three years	270 votes
Marion E. Guyer, Town Clerk for three years	305 votes
LeRoy G. Porter, Treasurer for one year	297 votes
John T. Schiffman, Trustee of Trust Funds for three years	285 votes
Jean Storrs, Library Trustee for three years	300 votes

Article II: On motion of Donald deJ. Cutter, duly seconded, it was voted that the reports of the Selectmen, Town Clerk, Treasurer, Auditors, Collector of Taxes and other Town Officers, as printed in the Town Report, be accepted.

Article III: On motion of David Nutt, duly seconded, it was voted that the sum of \$1,031,395 be raised and appropriated to defray town charges for the year 1969.

Mr. Fredyma offered an amendment to the motion on this article as follows: That the motion on the floor be amended to provide that the money to be raised by the motion, and any other sum of \$1,000.00 or more to be raised at this meeting, shall be by written ballot and with the use of the check list.

Moderator, Herbert W. Hill explained that by ruling of the N. H. Supreme Court this amendment was out of order.

Article IV: On motion of John Neale, duly seconded, the following slate of officers was nominated and elected by voice vote:

Auditors, each for a term of one year: C. Bennett Brown, Jr.
Bruce D. McAllister

Member of the Advisory Assessors Board for three years:
..... Robert D. McLaughry

Fence Viewers, each for a term of one year: Clifford R. Elder
G. Wesley LaBombard
Edward C. Lathem

Surveyors of Wood and Timber, each for a term of one year:

Lester A. LaBombard
Walker T. Weed

Article V: On motion of Gordon DeWitt, duly seconded, it was voted to raise and appropriate the sum of \$600 to pay for its share in the cost of the Hanover Information Booth during the summer months of 1969.

Article VI: On motion of S. Russell Stearns, duly seconded, it was voted to raise and appropriate the sum of \$5,000 for the Town's share of the operational cost of the Lebanon Regional Airport Authority for the fiscal year 1969.

Article VII: On motion of George Wrightson, duly seconded, it was voted to raise and appropriate the sum of \$3,800 for the Town's share of the operational cost of the Upper Valley Development Council for the fiscal year 1969.

Article VIII: On motion of Albert Carlson, duly seconded, it was voted to raise and appropriate the sum of \$500 for the Town's share of the operational cost of the Dartmouth-Lake Sunapee Region for the fiscal year 1969.

Article IX: On motion of William Crooker, duly seconded, it was voted to appropriate the unexpended balance of the following previous appropriations:

- (a) for sewer expenses of \$6,148.01; and place this sum in a capital reserve for the improvement of sewage facilities; and
- (b) for conservation purposes of \$1,719.95; and place this sum in a capital reserve fund for the anticipated cost of acquisition of property in accordance with RSA Chapter 36-A.

Article X: On motion of Robert McLaughry, duly seconded, it was voted by a 2/3 plurality standing vote (Yes 159 No 78 Total Vote 237) that the Town vote to appropriate a sum of money not exceeding \$200,000 for the acquisition and improvement of sites for off-street parking facilities, and for this purpose to authorize the Selectmen from time to time to borrow some part or all of such sum and to issue notes or bonds of the Town under and in accordance with the provisions of Chapter 374, Laws of 1963, as Amended, and the Municipal Finance Act, and take any other action relative thereto.

A written ballot was asked for, a standing vote was taken and lost: (Yes 101 No 128 Total 229)

A written ballot by check list was asked for by Wm. Connor, voice vote taken and declared lost.

Mr. Sokol asked to have the main motion reconsidered and again lost.

Mr. Schieber asked for the motion to be reconsidered again, the Moderator ruled that the motion to reconsider had been made and had lost.

Article XI: On motion of Robert McLaughry, duly seconded, it was voted that the Town authorize the Selectmen to borrow in anticipation of taxes an aggregate principal amount not exceeding the total tax levy during the preceding financial year and to authorize the Selectmen to issue notes of the Town as evidence of such indebtedness.

Article XII: On motion of Edward Brown, duly seconded, it was voted by a 2/3 plurality vote: (Yes 162 No 24 Total vote 186 – written ballot, using the check list) that the Town appropriate \$850,000 or any lesser sum of money for the construction and reconstruction of sewers and sewage treatment and disposal facilities and that to raise this appropriation the treasurer with the approval of the selectmen is authorized to borrow \$850,000 under the Municipal Finance Act as amended; and further that the Town authorize the selectmen to enter into an agreement pursuant to RSA 53-A with the City of Lebanon, for the construction and maintenance of main drains and common sewers in a portion of such city, upon such terms as they deem advisable and to authorize the selectmen to employ counsel to represent the Town in connection with the negotiation for and drafting of the necessary documents; and further that the Town authorize the selectmen to contract for, accept and expend grants from the federal government, the state, Dartmouth College or any private corporation or individual in connection with the sewer project.

Article XIII: On motion of Donald deJ. Cutter, duly seconded, it was voted to raise and appropriate \$25,000 to improve Reservoir Road, provide necessary drainage and such other necessary road improvements as may be required by the construction of the new school.

Article XIV: On motion of David H. Bradley, duly seconded, it was voted to discontinue a portion of Dresden Road located within the boundaries of the Hanover School District, and to accept from the School District land after the Hanover School District has constructed the cul-de-sac all as shown on Plan entitled "Proposed Revision to Dresden Road" dated August 19, 1968, a copy of which is on file in the Office of the Selectmen.

Article XV: On motion of Mrs. Karen Nice, duly seconded, it was voted to change the name of the island located in the Connecticut River from Nigger Island to Gilman Island.

Article XVI: On motion of Arthur Jensen, duly seconded, it was voted to pass over Article XVI. (To see if the Town will vote that hereafter all money requests that exceed \$1,000.00 shall be voted on by written ballot by the legal voters of Hanover, N. H.)

Article XVII: On motion of Lewis Bressett, duly seconded, it was voted to make the following Resolution for Robert D. McLaughry a part of the minutes of this meeting:

ROBERT D. McLAUGHRY

On the evening of March 9, 1965, an unusually large gathering of citizens convened in this building to conduct Town Meeting and to transact the usual business of electing officers and to vote on various articles in the Town Warrant. They also gathered to pay homage to a retiring official who for many years performed his duties so well. Unfortunately, that retiring official was in the hospital convalescing from a skiing accident and was unable to be present so a letter was read by President Dickey thanking him on behalf of the community for his excellent performance of duty as a member of the Board of Selectmen.

It would be superfluous to recount the many deeds and accomplishments of Bob McLaughry that have become a vital part of the history of Hanover, but we would be remiss in not thanking him for returning for the past three years to the Board of Selectmen, after a year of much needed rest. A year in which he graciously gave us his advice and knowledge on many trying subjects.

During these years he again has served the community in his typically active way. He has been Secretary of the Board for one year and Vice Chairman of the Board for two years. He was instrumental in the acquisition of various properties to expand the Town's much needed parking facilities. His knowledge and keen sense of fairness was of the utmost help during the tax reappraisal of local properties. He has been active on the Town Planning Board and on the Board of Assessors and his advice and counsel on many matters of town business will always remain in the record, an indelible imprint of his honesty and integrity. It has been a great honor for all of us to have served with this man. It is with the deepest admiration from the citizens of this community that we thank you, Bob McLaughry, for all you have done.

On motion of Edward S. Brown, duly seconded, it was voted to make the following Resolution for Frank T. Cody, Sr., a part of the minutes of this meeting:

FRANK T. CODY, SR.

Recently Mr. Frank T. Cody, Sr., completed five years of dedicated service to the Town of Hanover as Building Inspector. Through his interest in the Town, his wisdom in building matters, and his fairness in judgments, Mr. Cody has gained the esteem of colleagues and citizens alike.

The Town of Hanover herewith records its deep appreciation to Mr. Cody for all he has done to develop an effective building code for Hanover.

On motion of David Nutt, duly seconded, it was voted to make the following Resolution for LeRoy G. Porter a part of the minutes of this meeting.

LeROY G. PORTER

“Roy” Porter this year has asked for retirement from his position on the Advisory Board of Assessors, a position which he has held for the past thirteen years. The Selectmen can only express their admiration and gratitude to the many senior citizens of Hanover, such as Roy, who have given so many years of generous and dedicated service in Town affairs. All who have been associated with Roy in carrying out the assessing function have the greatest respect for his sound, balanced, and tactful judgment so necessary in carrying out the sometime sensitive task of assessing. Roy, the Selectmen and Citizens of Hanover alike are deeply indebted to you and express their sincere thanks for a job well done.

The meeting adjourned at 11:10 P. M., the polls remaining open for 1/2 hour.

Respectfully submitted,

Marion E. Guyer

A true copy attest:

Marion E. Guyer, Town Clerk

CERTIFICATE OF AUDIT

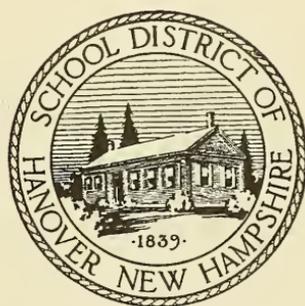
We have examined the foregoing accounts of the Selectmen, Town Treasurer, Town Clerk, Tax Collector, Hanover District Court, and Trustees of the Trust Funds, for the year ending December 31, 1969, and find them correct with disbursements supported by appropriate vouchers.

Respectfully submitted,
E. Richard Beckman
Bruce D. McAllister

NOTES

ANNUAL REPORT SCHOOL DISTRICT

HANOVER, NEW HAMPSHIRE



1970

SCHOOL DISTRICT OFFICERS

HANOVER SCHOOL DISTRICT

School Board

Lucretia L. Sterling, Chairman	Term Expires 1971
Harold L. Bond, Vice Chairman	Term Expires 1971
Foster W. Blough, Secretary	Term Expires 1972
David H. Bradley	Term Expires 1970
Peter V. W. Gardner	Term Expires 1972
Wilbur R. Goodhue	Term Expires 1970
Jean H. Storrs	Term Expires 1972

Almon B. Ives, *Moderator*

John G. Skewes, *Clerk*

Marjorie T. Scott, *Treasurer*

Bruce D. McAllister, *Auditor*

Arthur N. Pierce, *Superintendent of Schools*

Jan C. ter Weele, *Assistant Superintendent*

Gerald S. Kaplan, *Principal*

SCHOOL DISTRICT WARRANT
STATE OF NEW HAMPSHIRE

Grafton, S. S.

School District of Hanover

To the inhabitants of the School District of Hanover, in the County of Grafton, and State of New Hampshire qualified to vote in District affairs:

You are hereby notified to meet at the Auditorium of the High School in Hanover, New Hampshire on Wednesday, March 4, 1970, at 10:00 o'clock in the morning, to act on the following subjects:

Article 1. To choose by ballot a Moderator, a Clerk, and a Treasurer, each to serve one year and two members of the School Board, each to serve three years (Polls will open at 10:00 A. M. and will close no earlier than 8:00 P. M.)

NOTE: ARTICLES 2 THROUGH 8 WILL NOT BE CONSIDERED UNTIL
8:00 P. M.

Article 2. To choose an Auditor to serve one year.

Article 3. To hear the reports of Agents, Auditors, Committees or other officers heretofore chosen and to pass any vote relating thereto.

Article 4. To see if the District will vote to convey to the Hanover Improvement Society, Inc. an easement twenty-five feet in width for the purpose of laying, maintaining and repairing a sewer line from the Storrs Pond recreation area across the property of the District and adjacent to the Strong property, so-called, to connect with the sewer line on Reservoir Road, and further to authorize the Superintendent of Schools to execute a deed therefor and to execute any other documents relating thereto.

Article 5. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District.

Article 6. To see if the District will authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, other states, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto.

Article 7. The district will keep the teachers Salary Base and Benefits as of the 1969-1970 schedule, and allowing the normal increment of advancement. (Inserted by petition)

Article 8. To transact any other business that may legally come before the meeting.

Given under our hands and seals at Hanover, New Hampshire this third day of February, 1970.

Foster W. Blough
David H. Bradley
Wilbur R. Goodhue

Harold L. Bond
Peter V. W. Gardner
Lucretia L. Sterling (Mrs. Richard),
Chairman
Jean H. Storrs (Mrs. Robert)

School Board, School District of Hanover

A True Copy of Warrant – Attest:

Foster W. Blough
David H. Bradley
Wilbur R. Goodhue

Harold L. Bond
Peter V. W. Gardner
Lucretia L. Sterling (Mrs. Richard),
Chairman
Jean H. Storrs (Mrs. Robert)

School Board, School District of Hanover

HANOVER, N. H. SCHOOL DISTRICT MEETING

March 5, 1969

A legal meeting of the inhabitants of the Hanover School District was called to order by the Moderator, Almon B. Ives, at 8:00 P. M. on March 5, 1969 at the Auditorium of the High School in Hanover, New Hampshire. The appointment of Almon B. Ives as Assistant Moderator was read by the Moderator. The Warrant on which the meeting was called and the return of posting were read by the Clerk.

Article 1. The following Officers were elected by ballot vote:

Moderator for one year:	Almon B. Ives
Clerk for one year:	John G. Skewes
Treasurer for one year:	Marjorie T. Scott
School Board for three years:	Foster W. Blough
	Peter V. W. Gardner
	Jean H. Storrs

Article 2. Bruce D. McAllister was nominated, duly seconded, and elected Auditor for a term of one year.

Article 3. On Motion of Harold L. Bond, duly seconded, it was voted that the reports of Agents, Auditors, Committees, and other officers heretofore chosen be accepted as printed in the Annual Report and as follows:

“This is to certify that I have examined the books, vouchers, bank statements and other financial records of the Treasurer of the school district of Hanover, New Hampshire for the fiscal year ending June 30, 1968. In my opinion, all receipts and disbursements of the Hanover, New Hampshire School District for this period have been properly accounted for and the Treasurer’s report presents fairly the financial position of the Hanover, New Hampshire School District as of June 30, 1968.” Signed Bruce D. McAllister. Dated November 14, 1968.

Article 4. On Motion of Donna Hoyt, duly seconded, it was voted that we pass over Article 4.

Article 5. On Motion of David Hammond Bradley, duly seconded, it was voted that the District raise and appropriate the sum of Two Thousand Dollars (\$2,000.00) to be paid to the Capital Reserve Fund for the purchase of a school bus, in accordance with R. S. A., Chapter 35.

Article 6. On Motion of David Hammond Bradley, duly seconded, it was voted that the District raise and appropriate the sum of Eight Hundred Thirty-Five Thousand Eight Hundred Fifteen Dollars (\$835,815.00) for the support of

schools, for the payment of salaries for school district officials and agents, and for the payment of statutory obligations of the District.

Article 7. On Motion of Lucretia L. Sterling, duly seconded, it was voted that the District authorize the School Board to apply for and accept grants and aid from the United States, the State of New Hampshire, other states, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto.

Article 8. On Motion of Harold L. Bond, it was unanimously resolved that: The Hanover School District hereby express its deep appreciation for the long and dedicated services of Miss Bernice Ray, who retires from the school system this coming June. Miss Ray started teaching in 1924 in Glover, Vermont. After one year of service there and four years in Barton, Vermont, she came to Hanover in 1929, where she was a teacher of Grade 2 for fourteen years. From 1945 until the present Miss Ray has been Principal of the Hanover Grade School. During this period, the Grade School has undergone rapid expansion, growing from 9 to 35 classrooms, with a corresponding growth in enrollment of from 249 to 773 students. With all this development, Miss Ray has demonstrated unusually fine leadership, seeking always to maintain and improve the quality of education in Hanover, and for this service as well as for her devotion over these many years to our school, we citizens are profoundly grateful.

At 10:00 P. M. the Moderator declared the polls closed.

On a Motion duly seconded, it was voted to adjourn the Meeting.

The Meeting adjourned at 10:45 P. M.

Respectfully submitted,

Neil T. Buffett
School District Clerk
Hanover, New Hampshire

**HANOVER SCHOOL DISTRICT
RECEIPTS AND EXPENDITURES**

For the Fiscal Year Beginning July 1, 1968
and Ending June 30, 1969

RECEIPTS

	Budget 1968-69	Actual 1968-69
Revenue from Local Sources		
Current Appropriations	\$560,707.00	\$558,982.00
Trust Funds	10,000.00	9,436.50
Earnings from Temporary		
Investments	25,510.00	25,192.45
Rent	300.00	17.00
Gifts and Bequests	---	12,511.70
Total Local Revenue	\$596,517.00	\$606,139.65
Revenue from State Sources		
School Building Aid	\$ 24,600.00	\$ 24,615.00
Intellectually Retarded	1,000.00	893.85
Sweepstakes	8,000.00	8,750.35
Total State Revenue	\$ 33,600.00	\$ 34,259.20
Revenue from Federal Sources		
Title III (NDEA)	\$ 2,000.00	\$ 12.50
Title V	---	270.78
P. L. 874 (Federal Impact)	10,500.00	6,182.00
P. L. 89.10 (Title 1)	3,600.00	8,651.00
Total Federal Revenue	\$ 16,100.00	\$ 15,116.28
Received from Other Districts		
Dresden Bond Payment	\$ 29,243.00	\$ 30,043.00
Tuition	4,400.00	1,723.75
Rent	800.00	---
Total other Receipts	\$ 34,443.00	\$ 31,766.75

TOTAL NET RECEIPTS	\$680,660.00	\$687,281.88
Cash on Hand, July 1, 1968	100.00	6,579.52
GRAND TOTAL NET RECEIPTS	\$680,760.00	\$693,861.40

EXPENDITURES

	Budget 1968-69	Actual 1968-69
Administration		
Salaries for District Officers	\$ 850.00	\$ 850.00
Contracted Services	1,250.00	1,405.00
Other Expenses	1,779.00	1,772.89
	\$ 3,879.00	\$ 4,027.89
Instruction		
Salaries	\$346,001.00	\$351,850.93
Textbooks	3,205.00	2,000.67
Library and Audio-Visual	5,602.00	5,411.19
Teaching Supplies	14,576.00	10,719.72
Contracted Services	1,337.00	1,136.11
Other Expenses	5,900.00	1,941.38
	\$376,621.00	\$373,060.00
Attendance	\$ 25.00	\$ 25.00
Health Service		
Salaries	\$ 3,785.00	\$ 3,733.80
Other Expenses	2,487.00	2,279.41
	\$ 6,272.00	\$ 6,013.21
Transportation		
Salaries	\$ 2,599.00	\$ 2,599.00
Repairs	750.00	1,897.09

Supplies	1,000.00	1,284.14
Contracted Services	20,946.00	20,246.00
Insurance	600.00	803.00
Other Expenses	500.00	926.61
	\$ 26,395.00	\$ 27,755.84
Operation of Plant		
Salaries	\$ 18,169.00	\$ 17,197.18
Supplies	2,550.00	3,764.77
Contracted Services	415.00	733.75
Heat	9,000.00	7,589.25
Utilities	5,690.00	6,542.37
Other Expenses	265.00	78.12
	\$ 36,089.00	\$ 35,905.44
Maintenance of Plant		
Salaries	\$ 3,283.00	\$ 3,283.00
Replacement of Equipment	1,275.00	1,250.03
Repairs to Equipment	200.00	253.32
Contracted Services	1,272.00	6,173.98
Repairs to Buildings	1,095.00	465.75
Other Expenses	---	---
	\$ 7,125.00	\$ 11,426.08
Fixed Charges		
Retirement and Social Security	\$ 32,921.00	\$ 22,036.83
Insurance	5,910.00	10,714.52
Rental of Facilities	4,450.00	4,868.53
	\$ 43,281.00	\$ 37,619.88
School Lunch		
Salary	\$ 1,200.00	\$ 1,200.00
General Support	2,000.00	2,000.00
	\$ 3,200.00	\$ 3,200.00

Capital Outlay		
Grounds	\$ 300.00	\$ ---
Building	29,500.00	29,083.58
Equipment	5,299.00	5,244.09
	\$ 35,099.00	\$ 34,327.67
Debt Service		
Principal	\$ 82,000.00	\$ 82,000.00
Interest	30,348.00	30,347.00
	\$ 112,348.00	\$ 112,347.00
Outgoing Transfer Accounts		
Tuition — In State	\$ 1,250.00	\$ 1,448.61
Share of Supervisory Union No. 22	27,176.00	27,960.00
Payment into Capital Reserve	2,000.00	2,000.00
	\$ 30,426.00	\$ 31,408.61
TOTAL NET EXPENDITURES	\$680,760.00	\$677,116.62
Cash on Hand, July 1, 1969	---	16,744.78
GRAND TOTAL NET EXPENDITURES	\$680,760.00	\$693,861.40

STATUS OF SCHOOL NOTES AND BONDS

	High School & Elem. Additions 1956	H. S. Addition 1964	Elementary Addition 1950	Elementary Addition 1959	Elementary Site 1965	Total
Outstanding at Beginning of Year	\$342,000.00	\$469,000.00	\$36,000.00	\$120,000.00	\$20,000.00	\$987,000.00
Principal Payments	35,000.00	20,000.00	12,000.00	10,000.00	5,000.00	82,000.00
Outstanding at End of Year	\$307,000.00	\$449,000.00	\$24,000.00	\$110,000.00	\$15,000.00	\$905,000.00

CAPITAL RESERVE FUNDS SUMMARY

Capital Reserve Funds Held by Trustees as of July 1, 1968	\$ 851.29
Paid into Capital Reserve Funds During Year	2,000.00
Interest Earned During Year	206.61
 Capital Reserve Funds Held by Trustees as of June 30, 1969	 \$ 3,057.90

BALANCE SHEET – June 30, 1969

Assets

Cash on Hand June 30, 1969:	
General Fund	\$ 16,744.78
Capital Reserves (Held by Trustees)	3,057.90
 Total Assets	 \$ 19,802.68
Net Debt (Excess of Liabilities Over Assets)	888,255.22
 GRAND TOTAL	 \$908,057.90

Liabilities

Capital Reserves: (Offsets Similar Asset Account)	\$ 3,057.90
Notes and Bonds Outstanding	905,000.00
 Total Liabilities	 \$908,057.90
 GRAND TOTAL	 \$908,057.90

SUPERVISORY UNION No. 22
REPORT OF 1969-70 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS

	State	Local
Superintendent	\$2,500.00	\$16,750.00
Assistant Superintendent	\$2,700.00	\$12,300.00
Total	\$5,200.00	\$29,050.00

	Breakdown of Local Contributions
Dresden	\$11,778.00
Hanover	9,592.00
Lyme	2,158.00
Orford	2,065.00
Norwich	3,457.00
Total	\$29,050.00

**SUMMARY REPORT OF
HANOVER SCHOOL DISTRICT TREASURER**

for the
Fiscal Year July 1, 1968 to June 30, 1969

Cash on Hand – July 1, 1968 (Treasurer's Bank Balance)		\$ 6,579.52
Current Appropriation	\$1,138,356.00*	
Revenue from State Sources	34,259.20	
Revenue from Federal Sources	15,116.28	
Received from Tuitions	1,723.75	
Received from Trust Funds	9,436.50	
Received from all Other Sources	67,764.15	
TOTAL RECEIPTS		\$1,266,655.88*
TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR		\$1,273,235.40*
LESS SCHOOL BOARD ORDERS PAID		1,256,490.62*
BALANCE ON HAND JUNE 30, 1969 (Treasurer's Bank Balance)		\$ 16,744.78

MARJORIE T. SCOTT
District Treasurer

*Includes \$579,374.00 as Hanover's share of Dresden School District.

AUDITOR'S CERTIFICATE

This is to certify that I have examined the books, vouchers, bank statements and other financial records of the Treasurer of the school district of Hanover, New Hampshire for the fiscal year ending June 30, 1969. In my opinion, all receipts and disbursements of the Hanover, New Hampshire School District for this period have been properly accounted for and the Treasurer's report presents fairly the financial position of the Hanover, New Hampshire School District as of June 30, 1969.

Bruce D. McAllister
Auditor

September 26, 1969

**HANOVER SCHOOL DISTRICT
BUDGETS**

	1969-70	1970-71	Increase or Decrease (-)
Administration			
Salaries	\$ 850.00	\$ 900.00	\$ 50
Contracted Services	1,250.00	2,150.00	900
Other Expenses	1,779.00	1,765.00	14 (-)
	\$ 3,879.00	\$ 4,815.00	
Instruction			
Salaries	\$398,356.00	\$439,880.00	\$41,524
(Certif. Teachers)	(379,203.00)	(383,205.00)	(4,002)
Textbooks	2,803.00	4,489.00	1,686
Library and Audio-Visual	5,850.00	7,000.00	1,150
Teaching Supplies	15,172.00	16,000.00	828
Contracted Services	773.00	775.00	2
Other Expenses	6,630.00	7,480.00	850
	\$429,584.00	\$475,624.00	
Attendance			
	\$ 25.00	0	\$ 25 (-)
Health			
Salaries	\$ 4,125.00	\$ 7,890.00	\$ 3,765
Other Expenses	2,565.00	2,235.00	330 (-)
	\$ 6,690.00	\$ 10,125.00	
Transportation			
Salaries	\$ 4,016.00	\$ 2,690.00	\$ 1,326 (-)
Contracted Services	23,046.00	40,000.00	16,954
Other Expenses	3,550.00	3,900.00	350
	\$ 30,612.00	\$ 46,590.00	
Operation of Plant			
Salaries	\$ 27,009.00	\$ 33,891.00	\$ 6,882
Supplies	2,800.00	7,650.00	4,850
Contracted Services	415.00	2,255.00	1,840
Heat	9,000.00	17,500.00	8,500

	1969-70	1970-71	Increase or Decrease (-)
Utilities	5,690.00	10,100.00	4,410
Other Expenses	100.00	0	100 (-)
	\$ 45,014.00	\$ 71,396.00	
Maintenance of Plant			
Salaries	\$ 5,200.00	\$ 15,432.00	\$10,232
Replacement of Equipment	858.00	2,500.00	1,642
Repairs to Equipment	200.00	1,000.00	800
Contracted Services	1,440.00	16,600.00	15,160
Repairs to Building	1,135.00	7,950.00	6,815
	\$ 8,833.00	\$ 43,482.00	
Fixed Charges			
Retirement and Social Sec.	\$ 23,573.00	\$ 27,086.00	\$ 3,513
Insurance	17,611.00	30,750.00	13,139
Rental of Facilities	5,450.00	0	5,450 (-)
	\$ 46,634.00	\$ 57,836.00	
School Lunch			
Salaries	\$ 1,200.00	\$ 400.00	\$ 800 (-)
General Support	2,500.00	100.00	2,400 (-)
	\$ 3,700.00	\$ 500.00	
Community Activities	0	\$ 1,000.00	1,000
Capital Outlay			
Buildings	\$ 1,500.00	\$ 1,000.00	500 (-)
Equipment	3,361.00	8,200.00	4,839
	\$ 4,861.00	\$ 9,200.00	
Debt Service			
Principal	\$133,000.00	\$134,000.00	\$ 1,000
Interest	90,346.00	114,683.00	24,337
	\$223,346.00	\$248,683.00	

	1969-70	1970-71	Increase or Decrease (-)
Outgoing Transfer Accounts			
Tuition	\$ 3,600.00	\$ 3,117.00	483 (-)
Share of Supervisory Union No. 22	29,037.00	29,623.00	586
Payment into Cap. Reserve	2,000.00	0	2,000 (-)
	\$ 34,637.00	\$ 32,740.00	

TOTAL EXPENDITURES \$837,815.00 \$1,001,991.00 \$164,176

1970-71 Total Expenditures percentage increase over 1969-70 Expenditures is 19.6.

RECEIPTS

Local

Balance July 1	\$ 3,000.00	\$ 0	\$ 3,000 (-)
Permanent Funds	10,000.00	9,000.00	1,000 (-)
Temporary investments	50,000.00	24,000.00	26,000 (-)
Rent	300.00	800.00	500
	\$ 63,300.00	\$ 33,800.00	

State

Building Aid	\$ 44,000.00	\$ 41,715.00	\$ 2,285 (-)
Intellectually Retarded	1,000.00	0	1,000 (-)
Sweepstakes	8,000.00	8,000.00	0
	\$ 53,000.00	\$ 49,715.00	

Federal

P. L. 874 (Federal Impact)	\$ 10,500.00	\$ 10,500.00	\$ 0
P. L. 89-10 (ESEA)	3,000.00	2,000.00	1,000 (-)
	\$ 13,500.00	\$ 12,500.00	

Other Districts

Transportation (Dresden)	\$ 0	\$ 1,200.00	\$ 1,200
Rent (H. S.)	800.00	4,800.00	4,000
Dresden (Bond Issue)	32,093.00	31,280.00	813 (-)
Tuition	1,300.00	2,450.00	1,150

	1969-70	1970-71	Increase or Decrease (-)
TOTAL RECEIPTS	\$ 34,193.00	\$ 39,730.00	
OTHER THAN TAXES	\$163,993.00	\$135,745.00	\$28,248 (-)
TOTAL EXPENDITURES	\$837,815.00	\$1,001,991.00	\$164,176
RECEIPTS OTHER THAN TAXES	\$163,993.00	\$135,745.00	\$28,248 (-)
TO BE RAISED BY TAXES	\$673,822.00	\$866,246.00	\$192,424
(Includes \$2,000 annual deposit to Capital Reserve for Bus)			
TOTAL RECEIPTS	\$837,815.00	\$1,001,991.00	\$164,176

1970-71 Total Receipts percentage increase over 1969-70 Receipts is 19.6

1970-71 Total Receipts Other Than Taxes percentage decrease from 1969-70
Receipts Other Than Taxes is 17.2 (-)

1970-71 Amount to be Raised by Taxes increase over 1969-70 Amount to be
Raised by Taxes is 28.6

ANNUAL REPORT OF THE HANOVER SCHOOL BOARD

In June of 1969 Miss Bernice A. Ray retired as principal of the Hanover Elementary School. There is no adequate way that Hanover can express our great debt of gratitude to Miss Ray who worked in our elementary school for forty years and who was principal for twenty-five years. Miss Ray not only ran the elementary school efficiently but above all she was always fair with students, parents, teachers and the public, never forgetting that her primary interest was the education of our young students. In recognition of her tremendous contribution to elementary education in Hanover, the Hanover School Board passed the following resolution naming the new elementary school the Bernice A. Ray School.

“Tonight we honor Miss Bernice A. Ray. Although born in Inverness, Quebec Miss Ray grew up in Barton, Vermont where she attended the Barton Graded School and Barton Academy. She studied at Keene State College and obtained the bachelor's degree in education from Boston University.

“After one year of teaching in Glover, Vermont and four years in Barton, she came to Hanover in 1929 as a teacher of second grade. Since 1945 she has served as Principal of the Hanover Elementary School.

“During her tenure the Hanover Elementary School has been expanded from nine to thirty-five classrooms. Last October the voters of the Town of Hanover authorized the construction of a new primary school on Reservoir Road. Construction is under way with completion scheduled for the summer of 1970.

“It is my pleasure to announce that, in honor of Miss Ray's years of outstanding service to the children of Hanover, the members of the Hanover School Board have voted to name our new elementary school The Bernice A. Ray School”.

Hanover's warm wishes for many happy leisure hours for Miss Ray were expressed at a reception in June given by more than two hundred of her grateful friends.

In May the School Board voted to elect Mr. Gerald S. Kaplan as principal of the Hanover Elementary School effective July 1, 1969. Mr. Kaplan comes to us from Harvard University where he had spent two years doing graduate work in educational administration. Previous to that he had lived in the Kansas City area where he had fourteen years experience as a business administrator before entering the teaching profession. His appointment was recommended by a joint school Board-Citizens Selection Committee that conducted personal interviews of approximately ten leading candidates.

Mr. Kaplan spent the summer meeting the staff and learning about the school. Since September he and the elementary staff have been involved in (1)

developing a new pupil progress report for parents; (2) evaluating their programs in the various subject areas; (3) implementing procedures for a more individualized learning program for children; (4) considering the possibilities for instituting programs in ecology and environmental studies; (5) utilizing Dartmouth students as aides in the classroom and tutors for individual students; (6) planning for the purchase of furniture and equipment for the Ray School.

Bernice A. Ray School

Construction progresses at the Ray School on the Reservoir Road. An unusually wet summer and bitter cold in the middle of the winter have added to the normal difficulties of receiving materials and building on schedule. The architects, Fleck and Lewis and Roy W. Banwell, Jr. report that construction is on schedule and expect that the Ray school will open in September of 1970.

After reviewing the staff considerations of grouping and program alternatives, the Board approved Mr. Kaplan's and Mr. Pierce's recommendation that grades kindergarten through four be moved into the Ray School. The combination of group feeling attained by the pod construction and the open design of this school permit implementation of such innovation as instructional teams, non-graded classes and individualized instruction. Different teaching methods, including traditional classroom instruction, will be used in this school. Your School Board believes that this arrangement will permit children in these five grades to be comfortably housed for the next few years always depending, of course, on the rate of population growth.

In May members of the School Board, Building Advisory Committee and Finance Committee met with a representative of the First National Bank of Boston to discuss the twenty year Bond Issue for the Ray School. At that time the Bank, noting that interest rates for bonds was extremely high, advised borrowing on short term notes in order to wait and see whether the market declined. After consultation with the three groups, the School Board agreed to follow this course of action. As a result \$21,500.00 which had been voted by the school district was not asked for in the amount to be raised by taxes. This action lowered the expected tax rate for Hanover residents for 1969. However, when the Bond Issue is floated it will show a higher proportional increase for 1970-71 than would have been shown if the original course of action had been followed.

Lebanon Street School

Grades five and six will remain at the Lebanon Street School. The School Board has voted to authorize the Superintendent and principals of the Hanover and Dresden Schools to plan utilization of a portion of the building to house Dresden students during the 1970-71 school year with the understanding that existing rental agreements between the Hanover and Dresden School Districts will be reexamined and revision recommended. The Board is also examining various methods of grouping students in order to find the most economical and best educational arrangement for future years.

Under Mr. Kaplan's direction during the current school year our elementary school has increased its use of teacher aides to help our certified teachers in the classroom. The program of having volunteer high school students work with our elementary youngsters has been very successful and, at the present time, we have over fifty-five high school students participating. The results of this program indicate that both the elementary and high school students benefit educationally from this arrangement. Mr. Kaplan and the Parent-Teachers Association have planned and are initiating a program of volunteer aides to work with our classroom teachers. We are very grateful to all of the parents in Hanover who are participating both in this program and the excellent volunteer aide program in the library. With the addition of another school, we hope that even more parents will share their time with our elementary students and feel that this is an excellent step towards strengthening our educational program for Hanover students.

Budget

The proposed budget for 1970-71 shows an increase of \$164,176.00 or 19.6% over the current year. We would like to separate some of these figures because the increase does not reflect the normal increase which we might expect in any one year. The rise in the budget reflects three main things: (1) Increased teacher compensation totaling \$49,000.00. (2) Expenses incurred as a result of moving into the Ray School \$55,000.00. (3) Debt service for the Ray School (budgeted for last year but not raised by taxes) amounting to an estimated \$25,000.00. The first item, \$49,000.00 for increased teacher compensation, is not reflected in the instructional account to be presented at the school district meeting. The major reason is because we are decreasing the number of certified teachers by three but increasing the number of non-certified personnel. The increase in teacher compensation is arrived at by negotiation between the teachers and the school board under a contract with the Hanover Education Association. Since our elementary and high school teachers have always been paid the same salary, this is a predetermined amount. The second increase – expenses incurred as a result of moving into the Ray School – we have anticipated ever since the Bond Issue was passed. Both the School District and the town are obligated to some expense in order to open this facility. The third major increase – debt service for the new school amounting to \$25,000.00 – was originally scheduled to begin in the current year but, as explained above, the amount in this account has been delayed a year so that, in fact \$21,500.00 of this amount is not an increase over last year's budget but is an increase over the amount raised by taxes since the school district did not raise the full amount permitted under the vote of the School District meeting last March.

When these three items are eliminated the most significant portion of the remaining increase is for a new boiler to replace the forty-five year old one which is not operating effectively and which we can not be sure will last through next year. The other increases are in transportation costs and additional custodial personnel.

COMMUNITY PARTICIPATION

The Hanover School Board and Mr. Kaplan urge the community to visit the elementary school. We think it is important for both those who have children in the school and those who do not to see the new kinds of experiences the children are having in classrooms. The school is open at all times for visiting and Mr. Kaplan is anxious to discuss the program with any people who are interested.

We would like to express our gratitude to the P. T. A. Their hospitality helped to make the grade level open house nights held in October an enjoyable and worthwhile evening. In addition to the volunteer aide program mentioned above, they help provide a necessary link between school and community. They have provided assistance during field trips and classroom parties.

The Friends of the Hanover-Norwich Schools continue to provide the means by which the education of our children is greatly enriched. They have been of substantial financial help this year in the development of an individualized reading program in our lower elementary grades. There is every indication that there is a great deal more reading taking place and, as a result, children are becoming more effective readers.

The school asks for your help during the coming year in our move into our exciting new facility. The actual move will be just the beginning of many new educational opportunities both within the classrooms and on the magnificent natural school site which offers excellent potential for enrichment of our entire program of instruction. We wish that we could thank each of the many people who donate their time and their talents to the education of our elementary students. The School firmly believes that only with this substantial support can we all work to constantly improve the education of our children.

THE HANOVER SCHOOL BOARD

Lucretia L. Sterling (Chairman)

Foster W. Blough

Harold L. Bond

David H. Bradley

Peter V. W. Gardner

Wilbur R. Goodhue

Jean H. Storrs

HANOVER SCHOOL DISTRICT

Instructional Staff – 1969-70

(Dates indicates first year employed by District)

Dorothy M. Adams (Mrs. George), Math	1967
Ann G. Atwood, Math	1963
Shirleigh L. Barnes, Grade 2	1968
Marilyn W. Black (Mrs. George), Kindergarten	1969
Marijane Z. Blackstone (Mrs. Erwin), Kindergarten	1968
Lisa J. Braun, Art	1967
Susan W. Brock (Mrs. Alan), Grade 1	1969
Ruth C. Brown (Mrs.), Grade 2	1951
Ruth L. Brown (Mrs. Richard), Grade 2	1955
Eleanor Cadbury, Kindergarten	1954
Norman F. Chapman, Jr., Grade 6	1966
Theta C. Claflin (Mrs. Lester), Grade 5	1958
Sara W. DeMont (Mrs. Warren), Grade 3	1968
Ruth E. Dennis, Grade 2	1947
Ruth F. Eaton (Mrs. Myrl), Grade 5	1950
Paula A. Eberhardt, Grade 3	1969
Susan S. Elenbaas (Mrs. George), Physical Education	1969
Mary V. Golding, Remedial Reading	1947
Esther C. Grover (Mrs. Donald), Grade 3	1954
Cynthia B. Guy, Grade 4	1969
Elaine S. Hawthorne (Mrs. Donald), Grade 3	1965
Dorothy C. Heeremans (Mrs. William), Grade 3	1963
Thomas J. Herman, French	1968
Rebecca A. Jewett (Mrs. Walter), Grade 1	1968
Frances W. Kelsey (Mrs. Wilbur), Grade 4	1969
Dale F. Kemler (Mrs. Barry), Grade 5	1969
Carol J. Low (Mrs. John), Grade 1	1969
Carl R. Meyer, Physical Education	1969
Sally S. Miniszek, Grade 3	1969
Linda L. Morris (Mrs. Nicholas), Grade 4	1969
Elizabeth L. Orcutt (Mrs. Stanley), Grade 1	1932
Sarah O. Reid, Kindergarten	1959
Arlene B. Rich (Mrs. Roger), Remedial Reading	1966
Frances C. Richmond (Mrs. Robert), Librarian	1954
Anne S. Segal (Mrs. Bernard), Grade 6	1968
Edward C. Sonk, Grade 6	1969
Iona S. Stimson (Mrs. Paul), Grade 5	1952
Richard B. Swasey, Special Education	1967
Shirley C. Westhead (Mrs.), Grade 4	1966
Merrill W. Williams, Grade 4	1967

Susan J. Winslow, Music	1969
Bertha L. Woodward (Mrs. Andrew), Grade 1	1959
Medical Staff – 1969-70	
Robert C. Storrs, School Doctor	1968
Jane B. Graham (Mrs. John), School Nurse	1966

COMPARATIVE YEARLY ENROLLMENTS

FOR OCTOBER FIRST OF EACH YEAR

	K	1	2	3	4	5	6	Spec.	Total
1960	95	92	104	86	78	90	85	17	647
1961	93	97	85	96	90	86	93	12	652
1962	104	120	88	94	96	101	93	11	707
1963	85	111	108	93	96	95	105	8	701
1964	103	89	107	105	97	90	102	10	703
1965	104	112	97	113	104	107	99	10	746
1966	120	109	106	94	118	103	107	7	764
1967	84	125	101	106	89	110	106	6	727
1968	99	94	134	103	112	98	119	6	765
1969	94	99	87	127	100	113	100	6	726

NOTES

ANNUAL REPORT
DRESDEN
SCHOOL DISTRICT

1970

SCHOOL DISTRICT OFFICERS
DRESDEN SCHOOL DISTRICT

Board of School Directors

David H. Bradley, Chairman	Term Expires 1970
Wilbur R. Goodhue, Vice Chairman	Term Expires 1970
Peter V. W. Gardner, Clerk	Term Expires 1972
Foster W. Blough	Term Expires 1972
Harold L. Bond	Term Expires 1971
Walter G. Frey	Term Expires 1972
Cecilia B. Lewis	Term Expires 1970
J. Yorke Peeler	Term Expires 1971
Lucretia L. Sterling	Term Expires 1971
Jean H. Storrs	Term Expires 1972

Allen R. Foley, Moderator

John G. Skewes, Clerk

Marjorie T. Scott, Treasurer

Bruce D. McAllister, Auditor

Robert D. Costello, Auditor

Philip H. Wheeler, Auditor

Arthur N. Pierce, Superintendent of Schools

Jan C. terWeele, Assistant Superintendent

Roland M. Miller, Principal

Theophile Wybrecht, Assistant Principal

**WARNING FOR ANNUAL MEETING
of the
DRESDEN SCHOOL DISTRICT**

Hanover, New Hampshire

Norwich, Vermont

The legal voters of the Norwich (Vermont) Town School District and the legal voters of the Hanover (New Hampshire) School District are hereby notified and warned to meet at Hanover High School in Hanover, New Hampshire, on Monday, the second day of March, 1970, at 8:00 in the evening, for the purpose of holding the Annual Meeting of the Dresden School District and for the purpose of transacting the following business:

Article 1. To elect a moderator, a clerk, and a treasurer each to serve for a term of one year, and one auditor to serve for a term of three years.

Article 2. To hear the reports of the officers and agents of the District and pass any vote relating thereto.

Article 3. To see what sum of money the District will appropriate for the employment of engineers and/or other consultants to prepare a long range plan for the development of physical education and athletic facilities including grounds for the Dresden School District, such plan to be presented to the District no later than the 1971 School District Meeting.

Article 4. To see what sum of money the District will appropriate for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1970, and to authorize the application against such appropriation of the estimated income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement.

Article 5. To see if the District will authorize the Board of School Directors to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto.

Article 6. The District will keep the teachers Salary Base and Benefits as of the 1969-1970 schedule, and allowing the normal increment of advancement. (Inserted by petition)

Article 7. To see if the School District will vote to abolish the MODULAR SCHEDULING as now used in the Dresden School District, and return to a traditional system. (Inserted by petition)

Article 8. To transact any other business that may legally come before the meeting.

Given under our hands and the seal of the District this thirtieth day of January, 1970.

Foster W. Blough

Harold L. Bond

David H. Bradley, Chairman

Walter G. Frey

Peter V. W. Gardner

Wilbur R. Goodhue

Cecilia B. Lewis (Mrs. Gardner)

J. Yorke Peeler

Lucretia L. Sterling (Mrs. Richard)

Jean H. Storrs (Mrs. Robert)

Dresden Board of School Directors, Dresden School District

John G. Skewes, Clerk, Dresden School District

A True Copy, Attest:

John G. Skewes, Clerk, Dresden School District

**MINUTES OF SPECIAL MEETING
DRESDEN SCHOOL DISTRICT**

TUESDAY, JULY 8, 1969

8:05 P. M., HIGH SCHOOL AUDITORIUM

A Special Meeting of the Dresden School District was called to order by the Moderator, Allen R. Foley, at 8:05 P. M. July 8th, 1969 at the Auditorium of the High School in Hanover, New Hampshire. The petition to the New Hampshire Superior Court to hold the Special Meeting and the Superior Court's affirmative reply were read. The Warning and Returns of Posting and Publication were read by the Moderator.

Article 1. Motion made by David H. Bradley that the District appropriate the sum of thirty-five thousand dollars (\$35,000.00) for emergency repairs and the purchase and installation of a new heating boiler for the Hanover Junior-Senior High School. Seconded. Voted in the affirmative.

Article 2. No other business was brought before the meeting.

Motion to adjourn. Seconded. Motion to adjourn voted in the affirmative. The meeting was adjourned at 9:10 P. M.

Respectfully submitted,

Patricia A. Kurtz

Clerk *pro tem*

Dresden School District

DRESDEN SCHOOL DISTRICT

Hanover, N. H. — Norwich, Vermont

Minutes of Annual Meeting

March 3, 1969

The Annual Meeting of the Dresden School District was called to order by the Moderator, Allen R. Foley, at 8:00 P. M., March 3, 1969 at Tracy Hall in Norwich, Vermont. The Warrant and the Returns of Posting and Publication were read by the Clerk.

Article 1.

The following Officers were elected for the terms listed:

Mr. Allen R. Foley, Moderator for one year

Mr. John G. Skewes, Clerk for one year

Mrs. Marjorie T. Scott, Treasurer for one year

Mr. Bruce D. McAllister, Auditor for three years

Article 2.

Motion made by Harold L. Bond that the reports of the officers and agents of the District be accepted as printed in the Reports of the Dresden School District supplemented by the auditor's report (Smith, Batchelder, Smith, Rugg & Darling-Dresden School District Accountants' Report and Financial Statements, June 30th, 1968 dated July 17, 1968). Seconded. Voted in the affirmative.

Article 3.

Motion by Mrs. Donna Hoyt that hereafter all money requests appearing as articles in the warrant that exceed \$1000.00 shall be voted on by written ballot by the legal voters of the Dresden School District. This provision shall be effective until repealed or changed by some future action taken at an official school district meeting of the Dresden School District. The motion as presented was declared illegal by the Moderator. Motion was amended to read as follows:

"That all money requests appearing as articles in the warrant that exceed \$1000.00 should be voted on by written ballot by the legal voters of the Dresden School District." Seconded. Motion put to a vote and the Moderator declared that the amended motion was defeated.

Article 4.

Motion by Harold L. Bond on behalf of the Dresden Board of School Directors that the Dresden School District permit eight new ABC students (the total would not exceed the maximum of sixteen approved at the 1968 School District Meeting) to attend Hanover High School grades eleven and twelve without payment of tuition. Seconded. Motion was voted on by written ballot.

The vote was – Yes 288, No 94. The moderator declared that the motion was passed.

Article 5.

Motion by David Hammond Bradley that the District appropriate the sum of One Million Twenty-Three Thousand Three Hundred Eighty-Seven Dollars (\$1,023,387.00) for the support of its schools and for other lawful expenses for the fiscal year beginning July 1, 1969, and to authorize the application against such appropriation of the estimated Income of the District, the balance to be apportioned between and raised by the Hanover School District and the Norwich Town School District, in accordance with the legislation authorizing the District and with the Articles of Agreement. Seconded. Motion by Charles Hazard for the joint Hanover Norwich Finance Committee that the motion under consideration be amended by reducing the total dollar amount by \$12,140.00 and that such savings be effected by the reduction in the teacher's base salary from \$6,350 to \$6,200.00. Seconded. Motion for the amendment was voted on by written ballot. The vote was – Yes 160, No 237. The Moderator declared the motion for the amendment defeated. The Bradley motion was voted in the affirmative.

Article 6.

Motion by Dr. John W. Schleicher that the District authorize the Board of School Directors to apply for and accept grants and aid from the United States, the State of New Hampshire, the State of Vermont, and any agency or municipality thereof, or from private corporations and individuals for the construction, maintenance, reconstruction, operation, and financing of its schools, and to do any and all things necessary in order to avail the District of such aid and cooperation, or to take any other action relative thereto. Seconded. Voted in the affirmative.

Article 7.

No other business was brought before the meeting.

Motion to adjourn. Seconded. Motion to adjourn voted in the affirmative.

The meeting was adjourned at 10:22 P. M.

Respectfully submitted,

Neil T. Buffett
Clerk of the Dresden School District

**DRESDEN SCHOOL DISTRICT
RECEIPTS AND EXPENDITURES**

For the Fiscal Year Beginning July 1, 1968
and Ending June 30, 1969

RECEIPTS

	Budget 1968-69	Actual 1968-69
Revenue from Local Sources		
Current Appropriation	\$758,080.00	\$774,771.00
Hanover District \$566,893.00	\$579,374.00	
Norwich District \$191,187.00	\$195,397.00	
Tuition from Patrons	3,264.00	12,026.32
Rent	50.00	24.00
Other Expenses	---	1,238.04
 Total Local Revenue	 \$761,394.00	 \$788,059.36
Revenue from State Sources		
Driver Education	\$ 1,800.00	\$ 2,760.00
Intellectually Retarded	1,000.00	766.15
Physically Handicapped	40.00	---
 Total State Revenue	 \$ 2,840.00	 \$ 3,526.15
Revenue from Federal Sources		
Title III (NDEA)	\$ 2,500.00	\$ 531.91
Title V (NDEA)	1,250.00	110.00
School Lunch	8,500.00	7,104.81
P. L. 874 (Federal Impact)	11,000.00	18,386.00
P. L. 89-10 (ESEA)	2,700.00	1,945.00
 Total Federal Revenue	 \$ 25,950.00	 \$ 28,077.72
Received from Other Districts in New Hampshire		
Tuition	\$ 53,878.00	\$ 31,386.35
Rent (Hanover Elementary School)	1,200.00	---
 Total Revenue from Other Districts in New Hampshire	 \$ 55,078.00	 \$ 31,386.35

	Budget 1968-69	Actual 1968-69
Received from School Districts in Another State Tuition	\$ 2,025.00	\$ 3,850.00
TOTAL NET RECEIPTS	\$847,287.00	\$854,899.58
Cash on Hand July 1, 1968	22,500.00	19,676.21
GRAND TOTAL NET RECEIPTS	\$869,787.00	\$874,575.79
EXPENDITURES		
Administration		
Salaries for District Officers	\$ 900.00	\$ 850.00
Contracted Services	1,375.00	1,020.00
Other Expenses	2,120.00	3,486.67
	4,395.00	5,356.67
Instruction		
Salaries	\$544,631.00	\$531,477.47
Textbooks	11,762.00	10,270.14
Library and Audio-Visual	10,246.00	9,611.79
Teaching Supplies	16,957.00	16,070.33
Contracted Services	1,550.00	227.71
Other Expenses	12,265.00	9,283.49
	\$597,411.00	\$576,940.93
Attendance	\$ 25.00	\$ 25.00
Health Service		
Salaries	\$ 2,525.00	\$ 2,500.00
Other Expenses	2,302.00	1,967.45
	\$ 4,827.00	\$ 4,467.45
Transportation – Academic Trips	\$ 750.00	\$ 465.50
Operation of Plant		
Salaries	\$ 27,758.00	\$ 26,329.34
Supplies	2,950.00	4,088.41
Contracted Services	400.00	709.75

	Budget 1968-69	Actual 1968-69
Heat	12,500.00	11,670.30
Utilities	12,525.00	14,379.58
Other Expenses	235.00	126.86
	\$ 56,368.00	\$ 57,304.24
Maintenance of Plant		
Salaries	\$ 7,657.00	\$ 8,001.93
Replacement of Equipment	4,711.00	4,138.54
Repairs to Equipment	675.00	1,398.49
Contracted Services	2,973.00	19,306.19
Repairs to Building	550.00	1,814.34
Other Expenses	600.00	1,245.34
	\$ 17,166.00	\$ 35,904.83
Fixed Charges		
Retirement and Social Security	\$ 52,972.00	\$ 33,260.05
Insurance	11,704.00	19,840.21
Rental of Facilities	800.00	800.00
	\$ 65,476.00	\$ 53,900.26
School Lunch & Special Milk Program		
Salaries	\$ 2,000.00	\$ 2,000.00
Federal Monies	7,800.00	7,104.81
District Monies	1,970.00	1,970.00
	\$ 11,770.00	\$ 11,074.81
Student Activities		
Salaries	\$ 7,525.00	\$ 7,675.00
General Support	17,480.00	17,626.50
	\$ 25,005.00	\$ 25,301.50
Capital Outlay		
Buildings	\$ 2,500.00	\$ 3,212.91
Equipment	11,660.00	16,368.54
	\$ 14,160.00	\$ 19,581.45

	Budget 1968-69	Actual 1968-69
Debt Service		
Principal	\$ 21,496.00	\$ 21,496.00
Interest	18,690.00	18,690.00
	\$ 40,186.00	\$ 40,186.00
Outgoing Transfer Accounts		
Share of Supervisory Union No. 22	\$ 29,373.00	\$ 30,220.00
Tuition	2,875.00	2,342.50
	\$ 32,248.00	\$ 32,562.50
TOTAL NET EXPENDITURES	\$869,787.00	\$863,071.14
Cash on Hand, June 30, 1969	--	\$ 11,504.65
GRAND TOTAL NET EXPENDITURES	\$869,787.00	\$874,575.79

BALANCE SHEET

June 30, 1969

ASSETS	
Cash on Hand June 30, 1969	\$ 11,504.65
Accounts Due to District – Tuition	987.50
TOTAL ASSETS	\$ 12,492.15
LIABILITIES	
Liabilities	0.00
Excess of Assets over Liabilities	\$ 12,492.15

**SUPERVISORY UNION No. 22
REPORT OF 1969-70 SALARIES
TO BE PAID BY THE STATE AND LOCAL SCHOOL DISTRICTS**

	State	Local
Superintendent	\$2,500.00	\$16,750.00
Assistant Superintendent	\$2,700.00	\$12,300.00
Total	\$5,200.00	\$29,050.00

	Breakdown of Local Contributions
Dresden	\$11,778.00
Hanover	9,592.00
Lyme	2,158.00
Orford	2,065.00
Norwich	3,457.00
Total	\$29,050.00

REPORT OF SCHOOL DISTRICT TREASURER

for the
Fiscal Year July 1, 1968 to June 30, 1969

Cash on Hand -- July 1, 1968 (Treasurer's bank balance)		\$ 19,676.21
Current Appropriations	\$774,771.00	
Revenue from State Sources	3,526.15	
Revenue from Federal Sources	28,077.72	
Received from Tuitions	45,987.67	
Received from all Other Sources	2,537.04	
Total Receipts		\$854,899.58
TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts)		\$874,575.79
LESS SCHOOL BOARD ORDERS PAID		\$863,071.14
BALANCE ON HAND JUNE 30, 1969 (Treasurer's bank balance)		\$ 11,504.65

Marjorie T. Scott
District Treasurer

September 22, 1969

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements and other financial records of the treasurer of the school district of Dresden of which the above is a true summary for the fiscal year ending June 30, 1969 and find them correct in all respects.

Philip Wheeler
Robert R. Costello
B. L. McAllister
Auditors

November 17, 1969

**DRESDEN SCHOOL DISTRICT
BUDGETS**

	1969-70	1970-71	Increase or Decrease (-)
Administration			
Salaries, District Officers	\$ 950.00	\$ 1,000.00	50.00
Contracted Services	1,375.00	2,000.00	625.00
Other Expenses	1,420.00	1,665.00	245.00
	\$ 3,745.00	\$ 4,665.00	
Instruction			
Salaries	\$642,229.00	\$754,093.00	\$111,864.00
(Certif. Salaries)	(595,004.00)	(688,293.00)	(93,289.00)
Textbooks	15,963.00	14,483.00	1,480.00 (-)
Library & Audio-Visual	13,258.00	14,150.00	892.00
Teaching Supplies	20,041.00	22,855.00	2,814.00
Contracted Services	5,860.00	6,150.00	290.00
Other Expenses	23,070.00	19,085.00	3,985.00 (-)
	\$720,421.00	\$830,816.00	
Attendance			
	\$ 25.00	\$ 0	\$ 25.00 (-)
Health			
Salaries	\$ 2,750.00	\$ 5,672.00	\$ 2,922.00
Other Expenses	2,475.00	2,775.00	300.00
	\$ 5,225.00	\$ 8,447.00	
Transportation			
Academic Trips	\$ 1,250.00	\$ 12,158.00	\$ 10,908.00
Operation of School Plant			
Salaries	\$ 36,080.00	\$ 46,040.00	\$ 9,960.00
Supplies	3,450.00	4,850.00	1,400.00
Contracted Services	400.00	2,922.00	2,522.00
Heat	12,500.00	12,500.00	0
Utilities	12,875.00	14,975.00	2,100.00
Other Expenses	100.00	0	100.00 (-)
	\$ 65,405.00	\$ 81,287.00	

	1969-70	1970-71	Increase or Decrease (-)
Maintenance			
Salaries	\$ 10,435.00	\$ 20,294.00	\$ 9,859.00
Replacement of Equipment	3,934.00	10,373.00	6,439.00
Repairs to Equipment	2,700.00	2,335.00	365.00 (-)
Contracted Services	20,345.00	25,866.00	5,521.00
Repairs to Building	17,000.00	16,585.00	415.00 (-)
Other Expenses	3,000.00	1,000.00	2,000.00 (-)
	\$ 57,414.00	\$ 76,453.00	
Fixed Charges			
Retirement & Soc. Sec.	\$ 37,998.00	\$ 41,412.00	\$ 3,414.00
Insurance	20,580.00	41,896.00	21,316.00
Rental	800.00	0	800.00 (-)
	\$ 59,378.00	\$ 83,308.00	
School Lunch & Milk			
Salaries	\$ 2,000.00	\$ 1,600.00	\$ 400.00 (-)
School Lunch Program	10,550.00	7,900.00	2,650.00 (-)
	\$ 12,550.00	\$ 9,500.00	
Student Activities			
Salaries	\$ 10,025.00	\$ 12,870.00	\$ 2,845.00
General Support	22,425.00	22,530.00	105.00
	\$ 32,450.00	\$ 35,400.00	
Community Activities	\$ 0	\$ 1,600.00	\$ 1,600.00
Capital Outlay			
Grounds	\$ 236.00	\$ 0	\$ 236.00 (-)
Building	3,000.00	0	3,000.00 (-)
Equipment	18,219.00	12,710.00	5,509.00 (-)
	\$ 21,455.00	\$ 12,710.00	
Debt Service			
Principal	\$ 24,996.00	\$ 24,996.00	0

	1969-70	1970-71	Increase or Decrease (-)
Interest	17,796.00	16,740.00	1,056.00 (-)
	\$ 42,792.00	\$ 41,736.00	
Outgoing Transfer			
Tuition	\$ 625.00	\$ 4,000.00	\$ 3,375.00
Transpor. (Reimbursement to Hanover)	0	1,430.00	1,430.00
Building Rental (Hanover)	0	4,500.00	4,500.00
Supervisory Union No. 22	35,652.00	37,850.00	2,198.00
	\$ 36,277.00	\$ 47,780.00	
Total Expenditures	\$1,058,387.00	\$1,245,860.00	\$187,473.00

1970-71 Total Expenditures percentage increase over 1969-70 Expenditures is 17.7.

Receipts

Local

Balance July 1	\$ 7,000.00	\$ 0	\$7,000.00 (-)
Tuition from Patrons	16,110.00	16,192.00	82.00
Rent	50.00	1,200.00	1,150.00
Other	0	3,000.00	3,000.00
	\$ 23,160.00	\$ 20,392.00	

State

Driver Education	\$ 1,800.00	\$ 3,000.00	\$ 1,200.00
Intellectually Retarded	1,000.00	0	1,000.00 (-)
Physical Handicapped	0	0	
	\$ 2,800.00	\$ 3,000.00	

Federal

Title III (NDEA)	\$ 500.00	\$ 0	\$ 500.00 (-)
Title V (NDEA)	1,250.00	0	1,250.00 (-)
School Lunch	7,800.00	7,500.00	300.00 (-)
P. L. 874 (Federal Impact)	11,131.00	15,000.00	3,869.00

	1969-70	1970-71	Increase or Decrease (-)
P. L. 89.10 (ESEA)	1,800.00	0	1,800.00 (-)
	\$ 22,481.00	\$ 22,500.00	
Other Districts			
Tuition -- In State	\$ 38,500.00	\$ 33,132.00	\$ 5,368.00 (-)
Rent (Hanover Elem.)	1,200.00	0	1,200.00 (-)
Tuition -- Other States	3,610.00	0	3,610.00 (-)
	\$ 43,310.00	\$ 33,132.00	
Total Receipts Other Than Taxes	\$ 91,751.00	\$ 79,024.00	\$ 12,727.00 (-)
Total Expenditures	\$1,058,387.00	\$1,245,860.00	\$187,473.00
Receipts Other Than Taxes	91,751.00	79,024.00	12,727.00 (-)
To Be Raised by Taxes	\$ 966,636.00	\$1,166,836.00	\$200,200.00
Hanover	\$716,761.00	\$859,141.00	\$142,380.00
Norwich	249,875.00	307,695.00	57,820.00
Total Receipts	\$1,058,387.00	\$1,245,860.00	\$187,473.00

1970-71 Total Receipts percentage increase over 1969-70 Receipts is 17.7

1970-71 Receipts Other Than Taxes percentage decrease under 1969-70
Receipts Other Than Taxes is 13.9

1970-71 Amount To Be Raised by Taxes percentage increase over 1969-70
Amount To Be Raised by Taxes is 20.7

REPORT OF THE DRESDEN BOARD OF SCHOOL DIRECTORS

The Need for Change

Nineteen hundred sixty-nine marked the culmination of more than two years of broad evaluation and study of the senior and junior high school programs. The findings of several committees and study groups taking part in this process of evaluation confirmed your school board's belief that a number of significant changes were called for in the program. Some of the most pressing problems identified were (1) a rigid and often overscheduled school day, (2) an educational and socially damaging segregation of students on the basis of achievement, (3) unproductive use of non-class time, (4) a system of grading which often did not accurately reflect performance, (5) an organization unresponsive to the needs and ideas of students, teachers and community, and (6) a low state of student and faculty morale.

Flexible Scheduling

To provide a system whereby the size, length and frequency of class meetings could be varied according to the requirements of teacher, student and subject matter, a new method of scheduling was started in September of 1969. The schedule involves dividing the day into short periods of time (18 minutes in our case) called "modules" or "mods". Unlike the previous system, this method of scheduling allows a teacher to meet with a large class (100 students or more) one day, a traditional size class (20-25) another day, a seminar (10-15) another day, and on a one-to-one basis another day, *depending on the needs of the course*. The schedule also makes it possible to have "team teaching." This method of scheduling has become feasible since the age of the computer as it would be impossible to set up such a schedule by hand. Although new to Dresden, modular scheduling has been in use for a number of years and is presently utilized in many leading school districts throughout the United States. It should not be considered an experimental or a pilot program.

In addition to changes in the schedule, the tracking system (achievement grouping) was also examined and discarded. The rationale for tracking was that it was more efficient to teach a class of students who were achieving at approximately the same level. However, it is the firm belief of your school board and staff that the benefits of teaching were questionable, at best; and that the social impact for *all* students was clearly undesirable.

Under the "mod" system, a student typically has "unscheduled time" for about 40% of his school day. During this time, a student may go to a "resource center" (one for each major course), an open laboratory, the library, meet with teachers or aides, or socialize. Most of our students have found unscheduled time to be a valuable opportunity for learning. However, there is considerable concern for, and a constant attempt is made to identify and counsel, those who do not make wise decisions about their use of non-class time.

These new programs have not come without some problems and controversy. As best we can tell, other districts which have adopted flexible scheduling have had very similar experiences. It must be remembered, however, that these changes were instituted after long and careful study to alleviate well recognized deficiencies in the previous system. It should also be kept in mind that it takes some time to "work out the bugs" in any new program. For example, we believe that we will be able to avoid almost all the "conflicts" (two courses scheduled at the same time) in another year. And some of the complaints could have been made equally well in past years. Finally, two points need to be emphasized: (1) student and faculty morale, on the whole, has not been higher in recent memory, and (2) the changes in program were formulated and implemented by a staff of teachers and administrators who are highly competent professionals and sincerely dedicated to the task of providing the best possible education for our youth.

The New Grading System

In some ways the new grading system is the least dramatic of the changes although it does attempt to reflect a different philosophy of the purpose of reporting student performance. The old system of grades had become familiar but there was very little consensus among teachers as to the meaning of a particular letter grade. The new method of grading focuses on how well a student has met the objectives of a course. It also makes allowance for the fact that the objectives for some students may be different from others and thus provides a greater individualization of grades. One of the important by-products of the new grades is that it forces a teacher to define in a meaningful way the objectives of a course.

Before instituting the new grading system, questionnaires were sent to the admissions offices of sixty colleges and universities to determine whether the proposed grading system would adversely affect a student's chances for college entrance. The vast majority of these colleges responding indicated that the new grading system would have no effect on admission to their college. Only four (Amherst, Denver University, Keene State, and Wooster) expressed any reservations. The difficulty which these schools found with the proposed grading system was that grades were not "weighted", i. e. extra numerical credit given for an advanced course. Weighting of course grades is usually something that can be satisfactorily done by an admissions officer, if he is given sufficient information about the high school and the course. Moreover, your school board and staff feel that our primary objective is to have a grading system which is meaningful to high school students.

Teacher Negotiations

Nineteen hundred sixty-nine was the first year that the budget figure for teacher salaries and fringe benefits was arrived at by formal negotiations. The school board and the teaching staff agreed a year ago that the question of

entering into a formal negotiations contract with teachers would be studied during 1969. Throughout the spring a committee of the school board worked with a committee of the teachers and eventually prepared a draft of a contract which was then submitted to a variety of educational agencies and consultants for review and revision. The final draft of the contract was approved by vote of the entire teaching staff and the full school board. In September, actual negotiations began between a "team" representing the teachers and a "team" representing the board. After a series of negotiating sessions, a compensation package was agreed to by the teams. This package was in five parts: (1) increase in base salary from \$6350 to \$6750, (2) increase in accumulated sick leave from 90 days to 150 days, (3) increase from one sabbatical leave per year to two (includes elementary school teachers), (4) \$50.00 per year toward group life and disability insurance, and (5) increase from individual medical/hospital insurance to full family coverage. This agreement of the negotiating teams was then ratified by a vote of the entire teaching staff and the full school board. Your school board feels that the compensation package is a reasonable one in light of trends in teacher compensation throughout the Northeast and the country. However, as in most recent years, teacher compensation represents the biggest single area of increase in the proposed budget.

Plant Maintenance

It has become apparent to your school board during the past year that plant maintenance has too often been given too low a priority in our annual budgets. Our deficiencies in spending enough on our physical plant became acute last spring when the high school failed to pass inspections by the fire marshal and one of our heating boilers broke down beyond repair. These events required us to petition the Superior Court for a special school district meeting to authorize the expenditure of emergency funds. At the special district meeting which was held July 8, 1969, the voters approved the expenditure of \$35,000 on maintenance items.

During this past year we feel we have begun to make progress in improving the condition of our school buildings. Perhaps the most instrumental factor in this effort was the creation of the new position of Superintendent of Building and Grounds to provide close supervision and coordination of our maintenance and operational personnel. We were extremely fortunate in securing Myron L. Cummings to fill the position. Mr. Cummings' salary is shared equally by the Dresden and Hanover school districts.

Our proposed budget for this year reflects substantial increases in the area of plant operation and maintenance in order to insure that our progress continues.

Other Budget Increases

Two other areas of the budget have also not received enough funds in past. These are industrial arts and athletics (especially physical education and intra-murals). Our long-felt deficiencies in these areas were highlighted during

1969 by the reports and recommendations of two groups. There is an urgent need in both these programs for more personnel and more facilities. We are trying to take a first step in this direction, but it is clear that it will take several years to satisfactorily fill these needs. The proposed budget has provisions for the conversion of the present art room to industrial arts, for the hiring of an additional industrial arts teacher, and for the purchase of some badly needed industrial arts equipment. The significant increases in the athletic budget are the addition of one physical education teacher plus sharing one member of the existing elementary school staff and improved salaries for coaches.

An Invitation to Visit Your School

During the past year increasing numbers of parents and citizens have visited the high school. A variety of visitation programs have been designed to encourage this trend. There is no better way for members of the public to inform themselves about their school than through this kind of first hand observation.

Your school board extends an open invitation to any interested citizen to visit our high school during the coming year.

DRESDEN BOARD OF SCHOOL DIRECTORS

David H. Bradley, Chairman
Wilbur R. Goodhue, Vice-Chairman
Peter V. W. Gardner
Foster W. Blough
Harold L. Bond
Walter G. Frey
Cecilia B. Lewis (Mrs. Gardner L.)
J. Yorke Peeler
Lucretia L. Sterling (Mrs. Richard W.)
Jean H. Storrs (Mrs. Robert C.)

DRESDEN SCHOOL DISTRICT

Instructional Staff – 1969-70

(Dates indicates first year employed by District)

Lyman Allen, English	1968
Karline S. Anderson, French	1969
Lillian K. Bailey (Mrs. William), Reading	1966
Ronald N. Bailey, Science	1966
George W. Black, Director of Bands	1968
Harry H. Braeuler, German	1965
Forrest P. Branch, Social Studies	1937
Michael J. Carroll, Mathematics	1969
Gladys G. Churchill (Mrs.), French	1941
Lester W. Claffin, Latin	1945
William R. Cogswell, Mathematics	1963
Clinton A. Condict, Jr., Science	1969
Hayward B. Crewe, English	1967
Ford A. Daley, Science	1964
Joel B. Dalton, Mathematics	1965
John L. Davy, Industrial Arts	1969
Warren D. DeMont, Physics	1968
Margaret J. Domenici, Business Education	1969
Kathryn C. Dupell (Mrs.), Home Economics	1946
Neil C. Duprey, French	1967
Clarke P. Dustin, Guidance Counselor	1964
J. David Fitzgerald, Metal Work	1968
David W. Ford, Social Studies	1964
Donald A. Fraunfelder, Mathematics	1969
Elmer B. Fulton, Librarian	1958
Helen E. Goodwin, Music	1952
Donald W. Hawthorne, Audio-Visual Director	1964
Mildred J. Hayes, English	1951
Barbara T. Humm (Mrs. William), English	1969
Charles O. Hunnewell, III, Physical Education	1965
James F. Hunt, Jr., English	1968
John E. Hutchins, Biology	1966
Mary H. Hutchins (Mrs.), Mathematics	1967
Douglas H. Jenisch, Social Studies	1969
Helene M. Jennings (Mrs. Robert), American History	1968
Eric A. Jones, English	1968
Margaret E. Klaybor (Mrs. Raymond), Business Education, Geography	1952
Vera S. LaClair (Mrs.), Home Economics	1963
Harold H. Lary, English	1956
Walter Marcuse, Music	1958

William C. Marshall, III, English	1968
Donald R. Merchant, Mathematics	1956
Dorothy E. Merriman, Physical Education	1955
Franklin B. Miles, Jr., Social Studies	1969
Nancy E. Milsten (Mrs. Richard), Biology	1968
J. Richard Murphy, Science	1967
William N. Murphy, Social Studies	1961
Richard O. Norman, Mathematics	1967
Stephen R. North, Social Studies	1966
Mary E. Nutt, Biology and IPS	1969
Terrence A. Ortwein, English	1963
Galen T. Pinkham, French	1969
Nicolina A. Puccio (Mrs. Frank), French	1969
Ernest C. Reynolds, Art	1968
Linda K. Richardson, French	1969
John F. Rogers, Science	1968
Monique R. Smith (Mrs. David), French	1969
Paul K. Stimson, Guidance Director	1936
George V. Steeves, English & Dev. Reading	1969
Daniel A. Sullivan, Mathematics	1968
Alan G. Symons, Guidance Counselor	1968
Joanne L. Symons (Mrs. Alan), Social Studies	1969
A. Keith Van Winkle, Geography	1968
Sally B. Wallace (Mrs.), English	1967
Robert C. Wilson, Special Education	1968
Roger F. Wilson, Geography	1959

Medical Staff – 1969-70

Robert C. Storrs, School Doctor	1968
Jane B. Graham (Mrs. John), School Nurse	1966

COMPARATIVE YEARLY ENROLLMENTS

FOR OCTOBER FIRST OF EACH YEAR

	7	8	9	10	11	12	Spec.	Total
1960	73	79	87	77	80	87		483
1961	93	80	105	96	68	75		517
1962	103	103	108	97	92	69		572
1963	98	104	132	102	98	84		618
1964	151	144	140	128	105	96		764
1965	135	155	142	137	125	102	10	806
1966	136	135	168	148	137	111	6	841
1967	149	133	148	155	144	130	10	869
1968	164	147	149	138	165	147	11	921
1969	164	159	161	137	144	159		924

CLASS OF 1969

Karen Elizabeth Andresen	Marc Turner Eckels
April Armstrong	Ronald Jonathan Falk
Prudence Joy Arndt	Susan Christine Farley
Nannette Catherine Ashley	Brigid Ann Farrell
Winston Juel Baker, Jr.	Diane Gail Faughnan
Thomas A. Ballam	Barbara A. Feldmesser
David Barry Barchard	Marjorie Anne Ferber
Margaret Mary Barr	Daniel Wesley Ferm
Kirstie Barwood	Virginia Ann Files
Martha Kristina Benson	Michael Edward Fitzgerald
James Kenneth Bouchard	Linda Chyleen Foley
Peter Braeuler	Richard Frank
Douglas Griswold Britton	Barry Fraser
James Richard Broehl	Amelia R. Fucci
Evelyn Brunet	James Morris Gardner
Mark Giles Buell	Nicolas A. Gardner
Janice Lorraine Burnham	Tyson Lee Gibbs
Constance O'Callaghan Champion	John Blandin Glover
William Gile Cavaney	Daniel James Graham, Jr.
Eleanor Carol Chace	John Arthur Graham
Valerie Palma Chapman	Susan Ann Graham
Sharon Lee Chesley	Barbara Winslow Grant
Ruth Margaret Coburn	Charles Gray
Clarence Henry Combs III	Lisa A. Gray
William John Connor III	Elizabeth Anne Greene
Harold Joseph Coughlin	John Anthony Gruber
James Alan Crowley	John Hay Guest
Mary Elizabeth Cunningham	Cheryl Mae Guthrie
Shelley Cunningham	Royce Robert Guyer
Donald DeJongh Cutter, Jr.	Allen Paul Harlow
Frederick Matthew Daley III	Victoria Groves Harp
Charlene Bernadette Davis	William Russell Hatch
James McMurray Davis	Elizabeth Mary Heeremans
Sharon Lynne Davis	Judith Ann Hewitt
Rodney Raymond Decato	Patricia Louise Hickson
Eric Lane Decker	Terrence Michael Hines
Lawrence Walker Dimmick, Jr.	Beverly Hlakyi Huke
Linda Priscilla Domingue	Richard M. Jewell
Larry Richard Dow	Robert M. Jordan
Marjorie Irene Downing	Richard M. Joyce
Michael David Druhl	Michael Lewis Kaiser
Wanda Eastman	Robert Nelson Kelley
Margaret Ghormley Eberhart	Richard Allen Kifer

Susan Winship Kimball
 Kathy Louise King
 Robert Edmund Klunder
 Allan Brian Krans
 Linda Susanne Krout
 Ernest Joseph Labombard
 Brenda Kay Ladd
 Donna Elizabeth Lee
 Linda Lee Limlaw
 Kenzie Joseph Lobacz
 Mark Edward Logan
 John Philip Maloney
 Thomas Norton Masland
 Donald W. Mason
 Louis Brown Matthews III
 David Jonathan Mayo
 Ann Therese McAnerney
 Mark Lawrence McDonald
 Edmond J. McGahey
 Eric Nelson Metcalf
 Matthew Roger Miller
 Sally Jean Minard
 Creigh Moffatt
 Beverley Sue Morgan
 Leslie Ann Muller
 Noah James Naitove
 David Andrew Nye
 Kenneth William O'Quinn
 Thomas Alan Page
 John Joseph Petercuskie

James Michael Pierce
 Thaddeus John Plante
 Gary Roger Powers
 James Franklin Quinn
 Carol Sinclair Radway
 Fayette Ann Reynolds
 Mark Brent Rich
 Martha Jane Roberts
 Patricia Sachs
 George William Sampson
 Fernando Luis Santiago
 Anna-Marie Schramm
 Pamela Chase Sears
 Harold Taylor Nevin Smith
 Thomas L. Southworth
 Robert Charles Stanhope
 Steven Robert Steward
 Kenneth Robert Stoddard
 Peter Colby Storrs
 Allison Vanderbilt Teague
 Theodore Charles Thompson
 Ellen A. Thorburn
 Kathleen Mary Waters
 Heather E. Weigle
 Richard Wendlandt
 Andrew Baker White
 Frederick A. White
 Mark Everett Whitney
 Leslie Winship
 James Thomas Wolstenholme

Susan Elizabeth Young

SCHOLASTIC RECOGNITION*FIRST HONOR*

John Philip Maloney

SECOND HONOR

James Franklin Quinn

HIGH HONORS

Martha Kristina Benson
 Janice Lorraine Burnham
 Mary Elizabeth Cunningham
 Ronald Jonathan Falk
 Barbara Winslow Grant
 Thomas Norton Masland
 Beverly Sue Morgan
 David Andrew Nye
 Carol Sinclair Radway
 Frederick A. White

HONORS

Margaret Mary Barr
 Larry Richard Dow
 Barbara A. Feldmesser
 Charles Gray
 William Russell Hatch
 Elizabeth Mary Heeremans
 Mark Edward Logan
 Louis Brown Matthews III
 Thomas L. Southworth
 Richard Wendlandt

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Barbara Winslow Grant

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