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# COLUMBIA


## NEW HAMPSHIRE

### ANNUAL REPORT



YEAR ENDING DECEMBER 31

# 1997



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DECEMBER 6, 1904 - APRIL 23, 1997

MABEL OAKES SIMS

Mabel Oakes Sims was born in Columbia. She was the daughter of Lovell and Mertie (Annis) Oakes. She grew up in town and attended Columbia Schools.

Mabel was an avid cook, gardener, hunter and fisherman. For the past thirty years she had rented boats to fisherman from her cottage on Fish Pond.

She served the Town as Supervisor of the Checklist. For several years, she was the Chairman. Mabel was also instrumental in organizing the Town History Committee. This was a project she felt very strongly about. At the time of her death, she was the holder of the Boston Post Cane for being the oldest resident in Town.

It has been said, that Fish Pond will never be the same without Mabel.



JULY 9, 1952 - AUGUST 19, 1997

VICKIE M. BUNNELL

Vickie M. Bunnell was born in West Stewartstown, the daughter of Earl and Irene (Roberts) Bunnell. She attended Canaan Schools and graduated from Canaan High School in the Class of 1970. She then attended Plymouth State College and graduated in 1974 with a BA in history. She earned her law degree from the University of Puget Sound. She returned home and eventually opened her own law practice.

Vickie had many interests - cross-country skiing, fishing, hunting, snowshoeing - anything to do with the outdoors. You could usually see her accompanied by her English setter, Tallak.

In May, 1988, she was appointed to fill a vacancy on the Board of Selectmen. By doing so, she became Columbia's first female Selectman. In 1995 she was appointed as associate judge to the Colebrook District Court by Governor Steve Merrill. By accepting this appointment, she had to "unwillingly" give up the office of Selectman.

Vickie had lived in Columbia for the past seventeen years. The Town and everything about it had a very special place in Vickie's heart. She won't soon be forgotten.



## T O W N   O F F I C E R S

### SELECTMEN

Norman Cloutier - 1998  
William E. Higgins - 2000                      Frederic Foss - 1999

### MODERATOR

Robert Gooch, Jr. - 1998

### TOWN CLERK

Isabelle Parkhurst - 1999  
(retired - 11/1/97)

Marcia Parkhurst  
(appointed - 11/1/97)

### TREASURER

Barbara Killam - 1999

### TAX COLLECTOR

Garry Parkhurst - 1999

### DEPUTY TAX COLLECTORS

Isabelle Parkhurst  
Marcia Parkhurst

### SUPERVISORS

Lucille Lalande - 2000 (resigned 1/1/98)  
Myra Brooks - 2002                      Barbara Killam, Chrm. - 1998

### TRUSTEE OF TRUST FUNDS

Marcia Parkhurst - 1998

### OVERSEER OF POOR

Beverly Higgins - 1998

### AUDITORS

Ginette White - 1998  
June Bessette - 1998

### FIRE WARDEN

Peter Dion - 1998

### DEPUTY FIRE WARDENS

Kenneth Parkhurst - 1998  
Wallace Adair - 1998

HEALTH OFFICER  
Dr. Robert Soucy

CIVIL DEFENSE DIRECTOR  
Richard Johnsen - 1999

PLANNING BOARD

William T. Schomburg, Secy. - 1999  
Dale Simpson - 1998                      William E. Higgins - 2000  
Eric Stohl - 1999                        Edward Poulin, Chrm., - 1999

BOARD OF ADJUSTMENT

William Mountain - 1999                Frederic Foss, Chrm. - 1999  
William T. Schomburg, Secy. - 2000  
William E. Higgins - 2000                Peter Dion - 1998

CEMETERY TRUSTEES

Ann Marie Gooch - 1998  
Wilfred Washburn - 2000                June Bessette - 1999

W A R R A N T

STATE OF NEW HAMPSHIRE

The Polls Will Be Open From 11:00 a.m. to 6:00 p.m.

To the inhabitants of the Town of Columbia, in the County of Coos, in the State of New Hampshire, qualified to vote in Town Affairs:

You are hereby notified to meet at the Columbia Town Hall on Tuesday, the 10th day of March, next, at 7:15 o'clock in the evening to act upon the following subjects:

Article 1: To vote to bring in ballots for election of Town Officers to be elected by ballot for the year ensuing.

Article 2: To see if the Town will instruct its Selectmen to appoint all other Town officials as required.

Article 3: To see if the Town will vote to raise and appropriate the sum of \$55,000.00 for Town Charges for the ensuing year.

Article 4: To see if the Town will vote to raise and appropriate the sum of \$4,500.00 for extinguishing fires in said Town. (Board of Selectmen recommend this appropriation.)

Article 5: To see if the Town will vote to raise and appropriate the sum of \$300.00 for stand-by fire protection to the Town of Stratford. (Board of Selectmen recommend this appropriation.)

Article 6: To see if the Town will vote to raise and appropriate the sum of \$7,071.96 to help support the operation of the Colebrook Communications Center. (Board of Selectmen recommend this appropriation.)

Article 7: To see if the Town will vote to raise and appropriate the sum of \$3,605.00 to help support the services of the Ambulance District A-1 Service. (Board of Selectmen recommend this appropriation.)

Article 8: To see if the Town will vote to raise and appropriate the sum of \$2,200.00 for the Upper Connecticut Valley Hospital Association to cover medical emergencies. (Board of Selectmen recommend this appropriation.)



Article 9: To see if the Town will vote to raise and appropriate the sum of \$3,000.00 for operating expenses and matching funds of the Upper Connecticut Valley Home Health Association. (Board of Selectmen recommend this appropriation.)

Article 10: To see if the Town will vote to raise and appropriate the sum of \$500.00 as a contribution for the support and services of Upper Connecticut Valley Mental Health Service. (Board of Selectmen recommend this appropriation.)

Article 11: To see if the Town will vote to raise and appropriate the sum of \$200.00 as a contribution for the support and services of the Vershire Center. (Board of Selectmen recommend this appropriation.)

Article 12: To see if the Town will vote to raise and appropriate the sum of \$4,000.00 for mowing and maintaining cemeteries.

Article 13: To see if the Town will vote to raise and appropriate the sum of \$5,000.00 for the purpose of obtaining land for a Town Cemetery. (Board of Selectmen recommend this appropriation.)

Article 14: To see if the Town will vote to raise and appropriate the sum of \$591.52 for the North Country Council. (Board of Selectmen do not recommend this appropriation.)

Article 15: To see if the Town will vote to raise and appropriate the sum of \$600.00 for support of the Community Outreach Program. (Board of Selectmen recommend this appropriation.)

Article 16: To see if the Town will vote to raise and appropriate the sum of \$4,000.00 for the support of the poor.

Article 17: To see if the Town will vote to raise and appropriate the sum of \$70,000.00 for the maintenance of summer roads.

Article 18: To see if the Town will vote to raise and appropriate the sum of \$40,000.00 for the maintenance of winter roads.

Article 19: To see if the Town will vote to raise and appropriate the sum of \$15,000.00 for solid waste disposal and recycling.

Article 20: To see if the Town will vote to raise and appropriate the sum of \$1,500.00 for disposal of septic waste.

Article 21: To see if the Town will vote to raise and appropriate the sum of \$1,600.00 for the Colebrook Library. (Board of Selectmen recommend this appropriation.)

Article 22: To see if the Town will vote to raise and appropriate the sum of \$3,000.00 for appraisal upkeep.

Article 23: To see if the Town will vote to raise and appropriate the sum of \$870.00 for maintenance of the Tax Map.

Article 24: To see if the Town will vote to raise and appropriate the sum of \$280.00 to help support the services of the American Red Cross. (Board of Selectmen recommend this appropriation.)

Article 25: To see if the Town will vote to raise and appropriate the sum of \$5,800.00 for the purpose of installing a second exit in the Town Hall. (Board of Selectmen recommend this appropriation.)

Article 26: To see if the Town will vote to raise and appropriate the sum of \$300.00 to support the Great North Woods Region Association in their efforts to promote the Great North Woods Region. (Board of Selectmen recommend this appropriation.)

Article 27: To see if the Town will vote to modify the elderly exemptions from property tax based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$10,000; for a person 75 years of age up to 80 years, \$15,000; for a person 80 years of age or older, \$20,000. To qualify the person must have been a New Hampshire resident for at least five (5) years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least five (5) years. In addition, the taxpayer must have a net income of not more than \$13,400 if single or, if married, a combined net income of less than \$20,400; and own net assets not in excess of \$35,000 excluding the value of the person's residence.

Article 28: To see if the Town will authorize the establishment of a Capital Reserve Fund (pursuant to RSA Chapter 35) for the future revaluation of the Town and to raise and appropriate the sum of \$10,000.00 towards this purpose, and appoint the Selectmen as agents to administer the fund. (Board of Selectmen recommend this appropriation.)

Article 29: To see if the Town will authorize the establishment of a Capital Reserve Fund (pursuant to Chapter 35) for the purpose of refunding tax money to New Hampshire Electric Cooperative should the suit now pending be settled in their favor, and to raise and appropriate the sum of \$10,000.00 towards this purpose, and appoint the Selectmen as agents to administer this fund. (Board of Selectmen recommend this appropriation.)

Article 30: To see if the Town will authorize the establishment of an Expendable Trust Fund (pursuant to RSA 31:19-a) for the purpose of possible future expenses involving the former Hotz property, and to raise and appropriate the sum of \$19,500.00 towards this purpose and appoint the Selectmen as agents to administer the fund. (Board of Selectmen recommend this appropriation.)

Article 31: To see if the Town will vote to support the changing of the name of Blue Mountain, which is located in the Town of Columbia, to be called Bunnell Mountain and instruct the Selectmen to notify the Bureau of Names, United States Geological Society in writing of this vote. This action would be out of respect for Vickie Bunnell, a former Selectman and citizen of Columbia. (By petition)

Article 32: To see if the Town will (a) vote in support of an inland alignment, within the Town, for the route of the pipeline; and (b) to see what sum of money the Town will vote to appropriate to be paid in partial or full amount as may be necessary, for prosecution of a Federal court case seeking an inland route. (By Petition) (Board of Selectmen do not recommend this appropriation.)

Article 33: Shall the town accept the provisions of RSA 31:95-b providing that any Town at an annual meeting may adopt an article authorizing indefinitely, until specific rescision of such authority, the selectmen to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal, or other governmental unit or a private source which becomes available during the fiscal year? This authorization will remain in effect until rescinded by a vote of the municipal meeting.

Article 34: To see if the Town will authorize the Selectmen to apply for State and Federal Funds and to apply for, contract for, and accept aid relative to disasters and incur debts for temporary loans for same should the need arise.

Article 35: To see if the Town will vote to authorize the Selectmen to accept private donations of land, interest in land or money to be deposited into the conservation fund for the purpose of contributing to the local matching portion required for acquiring conservation land or for permanent conservation use under State and Federal programs, and authorize the Selectmen to apply for and accept the State and Federal matching funds for the purpose of acquisition of the fee or lesser interest in conservation land. Said appropriated or donated funds and State and Federal matching funds may be expended by majority vote of the conservation commission.

Article 36: To transact any other business which may legally come before this meeting.

Given under our hands and seals this 11th day of February, A.D., 1998.

s/NORMAN CLOUTIER  
s/WILLIAM E. HIGGINS  
s/FREDERIC FOSS  
Selectmen of Columbia

A True Copy - Attest:

s/NORMAN CLOUTIER  
s/WILLIAM E. HIGGINS  
s/FREDERIC FOSS



STATE OF NEW HAMPSHIRE  
COOS, SS:

February 11, 1998

We Norman Cloutier, William E. Higgins and Frederic Foss, Selectmen of the Town of Columbia, hereby certify that we posted a true and attested copy of the within Warrant, at the place of meeting specified and a like copy at a public place in said Town and delivered to the Town Clerk on the same day the original Warrant.

s/NORMAN CLOUTIER  
s/WILLIAM E. HIGGINS  
s/FREDERIC FOSS

STATE OF NEW HAMPSHIRE  
COOS, SS:

February 11, 1998

Personally appeared the above-named, Norman Cloutier, William E. Higgins, and Frederic Foss and made oath that the above affidavit by them subscribed is true, before me,

s/Marcia L. Parkhurst  
Notary Public



BUDGET

	Estimated Revenue 1997	Actual Revenue 1997	Estimated Revenue 1998
Item:			
Yield Taxes	\$ 45,000.00	\$ 30,050.53	\$ 50,000.00
Land Use Change Tax	\$ 2,000.00	\$ -0-	\$ 1,000.00
Interest on Del. Taxes	\$ 7,000.00	\$ 12,699.71	\$ 5,000.00
Inventory Penalties	\$ 250.00	\$ 560.00	\$ 250.00
FROM STATE OF NEW HAMPSHIRE:			
Revenue Distribution	\$ 17,000.00	\$ 20,099.95	\$ 19,000.00
Block Grant Aid	\$ 33,053.18	\$ 34,339.42	\$ 33,545.75
Reimb. Forest Fire	\$ -0-	\$ 380.36	\$ -0-
Forest Land Reimb.	\$ 2,000.00	\$ 4,324.59	\$ 2,000.00
Meals & Room Tax	\$ -0-	\$ 7,956.21	\$ -0-
FROM LOCAL SOURCES - EXCEPT TAXES:			
Motor Vehicle Fees	\$ 70,000.00	\$ 74,786.00	\$ 70,000.00
Dog License Fees	\$ 400.00	\$ 1,116.50	\$ 750.00
Marriage License Fees	\$ 100.00	\$ 228.00	\$ 100.00
Business Licenses, Permits & Fees	\$ 200.00	\$ 153.00	\$ 200.00
Interest Rec'd on Deposits	\$ 3,000.00	\$ 12,023.25	\$ 10,000.00
Interest on Trust Funds	\$ 50.00	\$ 53.99	\$ 50.00
Income from Planning Board	\$ 700.00	\$ 833.11	\$ 700.00
OTHER:			
Sale of Tax-Deeded Property	\$ -0-	\$ 19,500.00	\$ -0-
Welfare Reimbursement	\$ -0-	\$ 275.00	\$ -0-
Miscellaneous Reimb. & Refunds	\$ -0-	\$ -0-	\$ -0-
	<u>\$180,753.18</u>	<u>\$219,379.62</u>	<u>\$192,595.75</u>

APPROPRIATIONS

	Raised 1997	Spent 1997	Estimated 1998
ITEM:			
Town Charges	\$ 52,000.00	\$ 54,072.47	\$ 55,000.00

PROTECTION OF PERSONS  
AND PROPERTY:

Colebrook			
Communications Center	\$ 6,383.35	\$ 6,383.35	\$ 7,071.96
Colebrook Fire Dept.	\$ 4,500.00	\$ 7,982.19*	\$ 4,500.00
Stratford Fire Dept.	\$ 300.00	\$ 300.00	\$ 300.00
Fire Wardens	\$ 500.00	\$ 1,005.35**	\$ 500.00

HEALTH & SANITATION:

UCV Mental Health			
Services	\$ -0-	\$ -0-	\$ 500.00
Vershire Center	\$ -0-	\$ -0-	\$ 200.00
UCV Hospital Assoc.	\$ 2,200.00	\$ 2,200.00	\$ 2,200.00
UCV Home Health	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
Waste Disposal & Recycling	\$ 15,000.00	\$ 14,899.16	\$ 15,000.00
Ambulance District A-1	\$ 3,455.00	\$ 3,455.00	\$ 3,605.00
Septic Waste	\$ 1,500.00	\$ -0-	\$ 1,500.00

HIGHWAYS & BRIDGES:

Town Summer Roads & Bridges	\$ 40,000.00	\$ 39,465.68	\$ 70,000.00
Town Winter Roads	\$ 37,300.00	\$ 35,202.50	\$ 40,000.00

\* \$1,546.27 was reimbursed to the Town.

\*\* Approximately one-half will be reimbursed from State.

## LIBRARIES:

Colebrook Public Library	\$ 1,600.00	\$ 1,600.00	\$ 1,600.00
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## PUBLIC WELFARE:

Town Poor	\$ 4,000.00	\$ 1,683.48	\$ 4,000.00
Community Action Outreach Program	\$ 575.00	\$ 575.00	\$ 600.00
Red Cross	\$ -0-	\$ -0-	\$ 280.00

Cemeteries:	\$ 4,000.00	\$ 5,153.00	\$ 4,000.00
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## MISCELLANEOUS:

No. Country Council Inc.	\$ 200.00	\$ -0-	\$ 591.52
Interest on Tax Anticipation Note	\$ -0-	\$ -0-	\$ -0-
Appraisal Upkeep	\$ 3,000.00	\$ 1,386.00	\$ 3,000.00
Tax Map & Upkeep	\$ 870.00	\$ 675.00	\$ 870.00
Painting Town Hall	\$ 2,500.00	\$ 1,889.38	\$ -0-
Land for Cemetery	\$ 2,500.00	\$ -0-	\$ 5,000.00
NHMA Legal Fund	\$ 100.00	\$ 100.00	\$ -0-
CT. River Joint Commission	\$ 100.00	\$ 100.00	\$ -0-
Second Exit-Town Hall	\$ -0-	\$ -0-	\$ 5,800.00
Capital Reserve Fund-Revaluation	\$ -0-	\$ -0-	\$ 10,000.00
Capital Reserve Fund-NHEC	\$ -0-	\$ -0-	\$ 10,000.00
Expendable Trust Fund-Hotz Property	\$ -0-	\$ -0-	\$ 19,500.00
Great North Woods Region Assoc.	\$ -0-	\$ -0-	\$ 300.00
	\$185,583.35	\$181,127.56	\$268,918.48

Less Estimated Revenue:			\$192,595.75
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Net Estimated Town Appropriation:			\$ 76,322.73
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INVOICE OF PROPERTY

Land:

Residential	\$ 8,945,179.00
Commercial	\$ 539,650.00
Current Use Land	<u>\$ 1,931,211.00</u>

\$11,416,040.00

Buildings:

Residential	\$14,957,200.00
Manufactured Homes	\$ 995,700.00
Commercial	\$ 944,050.00
Electric Companies	<u>\$ 799,944.00</u>

\$17,696,894.00

TOTAL VALUATIONS

\$29,112,934.00

Less Elderly Exemptions:	(\$285,000.00)
Less Solar Exemptions:	(\$ 16,500.00)

NET VALUATIONS:

\$28,811,434.00

PROPERTY TAXES RAISED:

Town Appropriations	\$185,083.00
Shared Revenues	\$ 3,475.00
Add War Service Tax	
Credits	\$ 7,800.00
Add Overlay	<u>\$ 4,929.00</u>

Net Town Appropriations:	\$ 3,211.00
Net School Appropriations:	\$521,707.00
County Tax Assessment:	<u>\$ 95,104.00</u>

TOTAL PROPERTY TAXES RAISED

\$620,022.00

FINANCIAL STATEMENT

Cash with Treasurer, January 1, 1997:		\$300,234.28
Unredeemed Taxes:		
Levy of 1995	\$ 10,520.90	
Levy of 1996	<u>\$ 51,238.32</u>	
		\$ 61,759.22
Uncollected Taxes:		
Prior	\$ 0	
Levy of 1997	<u>\$ 83,637.72</u>	
		\$ 83,637.72
Trust Funds:	<u>\$ 64,344.21</u>	
TOTAL ASSETS		\$509,975.43
Due School District	\$440,000.00	
TOTAL LIABILITIES		\$440,000.00
NET ASSETS		\$ 69,975.43

SCHEDULE OF TOWN EQUIPMENT

Town Hall		\$100,000.00
Furniture and Equipment		\$ 25,000.00
Highway Department -		
Land and Garage		\$ 25,000.00
Equipment		\$ 0



TOWN CLERK'S REPORT

During the period ending October 31, 1997, I recorded in this office 3 births, 7 marriages and 3 deaths. I have issued 969 auto permits and 166 dog licenses.

Amounts received during the year 1997 and remitted to the treasurer are as follows:

Auto Permits	\$66,228.00
Dog Licenses	\$ 1,114.50
Filing Fees	\$ 3.00
Marriage Licenses(to State)	\$ 228.00
Check Penalties	\$ 100.00
Vital Copies (to State)	<u>\$ 12.00</u>
	\$67,685.50

Isabelle M. Parkhurst  
Town Clerk

During the period from November 1, 1997, to December 31, 1997, I recorded in this office 2 births, 0 marriages and 0 deaths. I have issued 113 auto permits and 1 dog license.

Amounts received during the year 1997 and remitted to the treasurer are as follows:

Auto Permits	\$ 8,558.00
Dog Licenses	\$ 2.00
Vital Copies (to State)	<u>\$ 6.00</u>
	\$ 8,566.00

Marcia Parkhurst  
Town Clerk

TREASURER'S REPORT

TOWN SAVINGS & CHECKING ACCOUNTS:

Balance on hand, January 1, 1997: \$ 300,234.28

Received from:

Columbia residents-freon removal	\$ 45.00
Loan Payments from homeowner (Housing)	\$ 97.48
N.H. Municipal Assoc. Liability Trust, Inc. - Divided	\$ 40.02
N.H. Public Deposit Investment Pool Interest	\$ 8,854.00
North Country Council-dues refu d	\$ 610.19
Planning Board	\$ 833.11
Selectmen-reimbursements for car and truck fires	\$ 1,042.77
Selectmen-property auction	\$ 19,500.00
Selectmen-reimbursements, licenses, permits & fees	\$ 140.40
Shallow River Properties - in lieu of taxes	\$ 1,500.00
State of New Hampshire Tax Collector	\$ 67,100.53 \$775,393.25
The First Colebrook Bank - Interest	\$ 3,115.26
Town Clerk, Isabelle Parkhurst	\$ 67,685.50
Town Clerk, Marcia Parkhurst	\$ 8,566.00
Town monies transferred and redeposited	\$406,000.00
Town of Lemington-Trucking recyclables for 1996 & 1997	\$ 42.40
Trustee of Trust Funds - cemetery trust funds - Interest	\$ 53.99

Trustee of Trust Funds -		
Columbia School District		
Reimbursement	\$ 31,000.00	
UCVMH-fire call reimbursement	\$ 503.50	
Welfare - reimbursement	\$ 275.00	
		<u>\$1,392,398.40</u>
		<u>\$1,692,632.68</u>
Less Selectmen's Payments:		<u>\$1,296,499.87</u>
		\$ 396,132.81

Balance on hand, January 1, 1998:

Checking Accounts	\$ 31,582.94
Savings Accounts	<u>\$364,549.87</u>
	<u>\$396,132.81</u>

Barbara Killam  
Treasurer

1997 TAX RATE

Tax Rate per \$1,000.00 valuation -

Municipal	\$ .11
County	\$ 3.30
School	<u>\$18.11</u>
	\$21.52

COOS COUNTY TRANSFER ACCOUNT  
 JANUARY 1 - DECEMBER 31, 1997

Received from:

	<u>Deposits to open account</u>	
Columbia January - December	\$2,000.00	\$ 9,223.67
Lemington January - December	\$ 400.00	\$ 2,683.45
Stewartstown January - December	<u>\$5,500.00</u> \$7,900.00	\$30,386.49
Jewel Resources Inc. of VT.		<u>\$ 407.63</u>
		\$42,701.24
Total Deposits in Account		<u>\$ 7,900.00</u>
		\$50,601.24
Less Payments		<u>\$42,701.24</u>
Balance = Deposits in Account		\$ 7,900.00

Barbara Killam  
Town Treasurer

## SELECTMEN'S REPORT

### Summary of Receipts - 1997

Business Licenses, Permits & Fees	\$	153.00
Columbia Housing (Loan Payments)	\$	97.48
Columbia House - UCVMH - Payment in Lieu of Taxes	\$	1,500.00
Columbia House - Reimbursement for Fire Call	\$	503.50
Forest Land Reimbursement - From State	\$	4,324.59
Forest Fire Reimbursement - From State	\$	380.36
Interest on Deposits	\$	11,969.26
Miscellaneous	\$	72.42
Monies Transferred & Redeposited	\$	406,000.00
North Country Council-Reimbursement of Dues	\$	610.19
Planning Board	\$	833.11
Refunds/Reimbursements	\$	31,000.00
Reimbursements - Car Fires	\$	1,042.77
Selectmen - Sale of Land	\$	19,500.00
State of New Hampshire Block Grant Aid	\$	34,339.42
State of New Hampshire Revenue Sharing	\$	20,099.95
State of New Hampshire - Meals & Room Tax	\$	7,956.21
Tax Collector	\$	775,393.25
Town Clerk	\$	76,251.50
Town of Lemington	\$	42.40
Trustee of Trust Funds - Interest	\$	53.99
Welfare Reimbursement	\$	275.00
		\$1,392,398.40



SELECTMEN'S REPORT  
SUMMARY OF PAYMENTS

Town Charges:

Officers' Salaries	\$ 13,475.00
Officers' Expenses	\$ 28,998.67
Town Buildings & Utilities	\$ 7,043.53
Police	\$ 250.00
Insurance	\$ 5,182.00

Protection of Persons & Property:

Fire	\$ 8,282.19
Radio Communications	\$ 6,383.35
Health	\$ 9,230.00
Sanitation	\$ 14,899.16

Highways & Bridges:

Summer Roads & Bridges	\$ 39,465.68
Winter Roads	\$ 35,202.50

Library:

Colebrook Public Library	\$ 1,600.00
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Public Welfare:

Town Poor	\$ 1,683.48
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Cemeteries:

\$ 5,153.00
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Payments to Other Government Divisions:

State & County	\$ 97,481.26
Columbia School District	\$ 509,254.00

Miscellaneous:

Land & Building Appraisals	\$ 1,386.00
Monies Transferred & Redeposited	\$ 406,000.00
Regional Associations	\$ 1,130.19
Taxes Bought By Town	\$ 101,329.67
Refunds	\$ 1,162.81
Vital Statistics	\$ 18.00
Painting Town Hall	\$ 1,889.38

\$1,296,499.87

SELECTMEN'S REPORT

DETAILED STATEMENT OF PAYMENTS

GENERAL GOVERNMENT - TOWN CHARGES

Officer's Salaries:

Cloutier, Norman; Selectman Salary	\$	1,700.00
Foss, Frederic; Selectman Salary	\$	1,700.00
Gooch, Robert; Moderator Salary	\$	50.00
Higgins, Beverly; Overseer of Poor	\$	100.00
Higgins, William; Selectman Salary & Planning Board Salary	\$	1,700.00 400.00
Killam, Barbara; Treasurer Salary	\$	1,300.00
Parkhurst, Garry; Tax Collector Salary	\$	2,000.00
Parkhurst, Isabelle; Town Clerk Salary (1/1/97 to 10/31/97)	\$	1,666.66
Parkhurst, Kenneth; Rep. to Transfer Station	\$	300.00
Parkhurst, Marcia; Trustee of Trust Funds & Deputy Tax Collector Salary	\$	50.00 300.00
Parkhurst, Marcia; Town Clerk Salary (11/1/97 to 12/31/97)	\$	333.34
Parkhurst, Winston; Asst. Moderator Salary	\$	25.00
Poulin, Edward; Planning Board Salary	\$	450.00
Schomburg, William; Planning Board Salary	\$	600.00
Simpson, Dale; Planning Board Salary	\$	400.00
Stohl, Eric; Planning Board Salary	\$	400.00
	\$	13,475.00

Officer's Expenses:

Adair, Wallace; Building Podium for Town Hall	\$	82.63
B & D Computing; Technical Support & Upgrades	\$	223.91
B.M.S.I.; Software Updates	\$	713.40
Bessette, June; Town Auditor	\$	35.00
Boudle Construction Co., Inc.; Trucking garbage from Hotz property prior to sale	\$	143.00
C.P.I. Printing Services; Treasurer & Tax Collector Supplies	\$	86.67
Cartographic Associates; Map Maintenance	\$	675.00
Colebrook Country Club; Retirement Party Isabelle Parkhurst	\$	550.00

Colebrook Office Supply; Office Supplies	\$	216.39
Columbia Home & Building Supply, Inc.; Supplies	\$	7.72
Connecticut River Joint Commission; 1997 Appropriation for Printing of Management Plan	\$	100.00
Coos County Sheriff's Dept.; Sm. Claims Action	\$	65.50
Couture, Art, O.M.R.S.; Office Machine Repairs	\$	46.00
Emblem & Badge; Plaque for Town Hall & Retirement Gift for Isabelle Parkhurst	\$	165.00
First Colebrook Bank; The; Credit Card Expense	\$	6.73
Flower Basket, The; Funeral Arrangements & Flowers for Retirement Party	\$	167.95
Foss, Frederic; Work done at Hotz property prior to sale	\$	749.50
Geo. O'Neil Post #62; Donation for flags for veteran's graves	\$	19.38
Higgins, William; Work done at Hotz property prior to sale	\$	742.90
Internal Revenue Services; Federal Unemployment Tax (FUTA) & Employer Social Security	\$	2,194.28
Liebl Printing; Printing Tax Bills	\$	264.00
Lyndonville Office Equipment; Repairs to Photocopier	\$	183.00
Michie; Law Book Updates	\$	130.97
Mitchell & Bates; Professional Services - NHEC Suit	\$	117.12
National Market Reports, Town Clerk Supplies	\$	83.00
N.H. City & Town Clerk Association; Dues	\$	20.00
N.H. Tax Collectors' Association; Dues & Workshop	\$	55.00
N.H. Municipal Association; 1997 Appropriation for PUC Legal Intervention Fund	\$	100.00
News & Sentinel, The; Notices, Evelopes and Stationery	\$	618.67
North Country Council; Book for Planning Book	\$	3.00
No. Country Publishing, Display Ads	\$	58.00
Parkhurst, Garry; Fees	\$	3,094.99
Parkhurst, Garry; Reimbursement for Fax Machine	\$	423.99
Parkhurst, Garry; Work done at Hotz property prior to sale	\$	100.00

Parkhurst, Garry; Reimbursement for miles & mileage - Tax Collector's Convention	\$	92.25
Parkhurst, Isabelle; Supplies & Fees	\$	1,743.34
Parkhurst, Isabelle; Reimbursement for Adding Machine	\$	76.99
Parkhurst, Marcia; Secretary Salary	\$	7,342.96
Parkhurst, Marcia; Fees	\$	144.00
Petty Cash; Postage, Supplies, etc.	\$	400.00
Pitney-Bowes Corp.; Postage Meter Rental	\$	334.08
Postmaster, Colebrook; Postage for Postage Meter	\$	1,504.00
Red Jacket Motel; Town Clerk's Convention	\$	174.68
Reliable Supplies; Office Supplies	\$	59.88
Soft-Serve, Inc.; Printing Town Reports	\$	1,083.34
Stark & Son Machining; Town Clerk Supplies	\$	52.96
Stohl, Eric; Reimbursement for Planning Board Expense	\$	26.00
Waystack & King; Professional Services	\$	2,179.14
White, Ginette; Town Auditor	\$	35.00
	\$	27,491.32

Election & Registration:

Brooks, Myra; Supervisor of Checklist	\$	80.00
Grant, Eleanor; Ballot Clerk	\$	60.00
Killam, Barbara; Supervisor of Checklist	\$	100.00
Lalande, Lucille; Supervisor of Checklist	\$	80.00
News & Sentinel, The; Notices	\$	32.00
Parkhurst, Marcia; Wages	\$	75.00
Rainville, Roberta; Ballot Clerk	\$	60.00
SAU #7; Printing Ballots	\$	15.00
	\$	502.00

Town Buildings:

A T & T; Telephone	\$	61.82
Alfax Manufacturing; Outside Bulletin Board for Town Hall	\$	248.45
Beaton, Brian; Plowing Town Hall	\$	75.00
Bell Atlantic; Phone Town Hall	\$	346.77
Colebrook Floor Care; New carpeting town offices	\$	1,068.66
Columbia Home & Building Supply, Inc.; Paint, Nails, Lumber, Light Bulbs, etc.	\$	430.97

Consolidated Plastics; Outdoor Mat	\$	40.90
Copperhead North; Window Boxes	\$	358.00
Crane's Old Sign Shop; Painting Town Hall Sign	\$	251.57
Crawford, Millard; Painting Town Hall	\$	500.00
Flowers By Helen; Flowers for Window Boxes	\$	60.00
Gadwah, Herbert; Water Rent	\$	80.00
Gray, S. Construction; Plowing Town Hall	\$	990.00
Hebert, Daniel Inc.; Repairs to Furnace, Work on Oil Tank, Duct work	\$	608.80
Hicks, P.A. & Sons; Stepladder for Town Town Hall	\$	97.11
Inland Divers, Inc.; Checking Fire Extinguishers - Town Hall	\$	13.50
News & Sentinel, The; Ad for Painting Bids	\$	71.25
NYNEX; Telephone	\$	631.61
Nugent Motor Company; Oil for Town Hall	\$	843.89
P.S.N.H.; Electricity	\$	808.46
Parkhurst, Garry; Installing Ductwork at Town Hall	\$	70.00
Purrington, Timothy; Painting Town Hall	\$	500.00
Rockingham Electrical Supply, Inc.; New ceiling lights for offices	\$	276.15
Siewerski, James; Painting Town Hall	\$	500.00
	\$	8,932.91

Police:

Lyons, Daniel; Police Coverage	\$	250.00
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Insurance:

Liberty Mutual Insurance Co., Workers Compensation	\$	1,414.00
N.H. Municipal Association Property- Liability Insurance Trust, Inc.; Commercial Property, General Liability, Professional Liability & Bond Insurance	\$	3,768.00
	\$	5,182.00



PROTECTION OF PERSONS & PROPERTY

Fire:

Adair, Wallace; Fire Warden Expenses	\$	587.89
Colebrook Fire Department; Fire Protection	\$	7,982.19
Dion, Peter; Fire Warden Expenses	\$	322.10
Parkhurst, Kenneth; Fire Warden Expenses	\$	67.85
Stratford, Town of; Stand-by Fire Protection	\$	300.00
Stohl, Eric; Fire Warden Expenses	\$	27.51
	\$	9,287.54

Radio Communications:

Colebrook, Town of; Radio Communications Center	\$	6,383.35
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Health:

Ambulance District A-1; 1997 Appropriation	\$	3,455.00
Community Action Outreach Program; 1997 Appropriation	\$	575.00
U.C.V. Home Health; 1997 Appropriation	\$	3,000.00
U.C.V. Hospital; 1997 Appropriation	\$	2,200.00
	\$	9,230.00

Sanitation:

Coos County Recycling Center; Trucking Cardboard Container	\$	86.40
Coos County Recycling Center; Columbia's Share	\$	3,420.00
Coos County Transfer Station Account - Solid Waste Disposal	\$	6,941.21
Free Days	\$	2,282.46
Crown Vantage; Landfill Costs	\$	1,890.03
Crown Vantage; Landfill Escrow Acct.	\$	279.06
	\$	14,899.16

## HIGHWAYS & BRIDGES

### Town Maintenance - Summer Roads & Bridges:

Anderson, Charles & Marion; Bankrun Gravel	\$	420.00
Belliveau, Don; Roadside Mowing	\$	1,500.00
Brooks Agway; Calcium Chloride & Flagging Tape	\$	145.71
Boudle's Construction Co., Inc.; Dozer, dumptruck, backhoe & excavator rental, labor, rockraking, moving equipment	\$	31,138.70
Calco, Inc.; Culverts	\$	1,367.78
Cloutier Sand & Gravel; Dumptruck & grader rental	\$	1,765.00
Columbia Sand & Gravel; Cold Patch, Stone, & Gravel	\$	366.22
Ducret's Sporting Goods; Spray Paint	\$	10.71
Hicks, P.A. & Sons; Reflectors	\$	2.58
Nugent Motor Company; Rock	\$	140.00
S. Gray Construction; Plowing & Sanding South Jordan Hill (before 12/10)	\$	660.00
Treasurer, State of N.H.; Road Signs	\$	88.98
Washburn, Craig; Logging - Jordan Hill	\$	1,860.00
	\$	39,465.68

### Town Maintenance - Winter Roads:

Boudle's Construction Co., Inc.; Backhoe Rental - cleaning out ditches and ice in road, dozer rental - pushing back snowbanks	\$	202.50
Cargill Salt; Winter Road Salt	\$	3,022.39
S. Gray Construction; Winter Plowing Contract	\$	31,977.61
	\$	35,202.50

## LIBRARY

Colebrook Public Library; 1997 Appropriation	\$	1,600.00
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PUBLIC WELFARE

Town Poor:

Dombrowski, Jeanne; Rent	\$	375.00
N.H. Electric Cooperative; Electricity	\$	320.44
Nugent Motor Company; Oil	\$	143.18
PSNH; Electricity	\$	569.86
Tallmage, Norman; Hot Water Tank & Installation	\$	275.00
	\$	1,683.48

Cemeteries:

Boudle's Construction Co., Inc.; Removing Trees	\$	2,000.00
Brooks, Brett; Mowing & Maintenance	\$	1,030.00
Crawford, Millard; Removing Trees	\$	1,000.00
DeLorge, Diane; Cleaning Stones	\$	520.00
Gooch, Robert, Jr.; Mowing	\$	200.00*
Hicks, R. Memorials; Repair of Stones	\$	360.00
W.L. Disposal; Trash Removal	\$	43.00
	\$	5,153.00

State & County:

Department of Agriculture; Dog Licenses	\$	368.50
Bisson, Donald M., Coos County Treasurer; County Tax	\$	96,323.00
Registry of Deeds - Coos County; Recording Fees, Redemption Slips & Postage	\$	561.76
Treasurer, State of New Hampshire; Marriage License Fees	\$	228.00
	\$	97,481.26

School District:

Columbia School District	\$	509,254.00
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\* Donated back to Town for stone repairs.

MISCELLANEOUS

Land & Building Appraisals:

Jolin, Louis H.; Tax Assessment Updates \$ 1,386.00

Monies Transferred & Redeposited:

First Colebrook Bank; Statement Savings Account \$ 56,000.00

New Hampshire Public Deposit Investment Pool \$ 350,000.00

\$ 406,000.00

Regional Associations:

NH Association of Assessing Officials; Dues \$ 20.00

NH Municipal Association; 1997 Dues \$ 500.00

North Country Council; Dues (Reimbursed) \$ 610.19

\$ 1,130.19

Taxes Bought by Town:

Town of Columbia \$ 101,329.67

Refunds:

Andrews, Lise; Auto Tax \$ 6.00

Blair, Gerald; 1997 Property Tax \$ 249.23

Carette, Donald; 1997 Property Tax \$ 14.06

Cass, Charles; 1997 Property Tax \$ 49.54

Castaldi, Domenico; 1997 Property Tax \$ 10.00

Colburn Associates, Inc.; 1997 Property Tax \$ 103.41

Colebrook Country Club; 1997 Property Tax \$ 13.64

Cook, Margaret; 1997 Property Tax \$ 7.12

Courtemarche, Charles; 1997 Property Tax \$ 7.51

Daignault, Thomas; 1997 Property Tax	\$	72.30
Douglas, Thelma; 1997 Property Tax	\$	132.31
Dumont, Robert; 1997 Property Tax	\$	9.00
Faucher, Leonard; 1997 Property Tax	\$	31.51
Fedrick, Claire; 1996 Property Tax	\$	17.02
Higginbotham, William; 1997 Property Tax	\$	116.18
Hyatt, John; 1997 Property Tax	\$	8.57
Jenkins, Robert; 1997 Property Tax	\$	22.00
Johnsen, Rick; 1996 Property Tax	\$	41.93
Lee, Robert; 1997 Property Tax	\$	17.45
Moody, Thomas; 1997 Property Tax	\$	10.82
Oldham, David; 1996 Property Tax	\$	48.48
Quintal, Donald; 1997 Property Tax	\$	92.99
Shain, Daniel; 1997 Property Tax	\$	11.68
Wagner Woodlands; 1997 Property Tax	\$	33.63
Wallace, Ruby, Interest on Trust Fund	\$	28.26
Wiljanen, Walter; 1997 Property Tax	\$	8.17
	\$	1,162.81

Vital Statistics:

Treasurer, State of New Hampshire; Vital Statistics	\$	18.00
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GRAND TOTAL OF <u>PAYMENTS</u> FOR 1997	\$1,296,499.87
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COOS COUNTY TRANSFER STATION REPORT

1997

RECEIPTS:

Town of Stewartstown	\$30,386.49
Town of Columbia	\$ 9,223.67
Town of Lemington	\$ 2,683.45
Jewel Resources Inc. of VT	<u>\$ 407.63</u>

TOTAL RECEIVED: \$42,701.24

PAYMENTS:

B & R Auto Parts; Supplies	\$ 193.41
Carney, Jesse; Plowing	\$ 1,025.00
Caron, Philip Trucking; Backhoe	\$ 135.00
Cloutier, Norman; Labor	\$ 64.92
Colebrook Office Supply; Supplies	\$ 13.57
Coos County	\$19,749.99
Hunt, David; Labor & Expenses	\$ 110.00
Killam, Barbara; Treasurer	\$ 150.00
Lavigne, Raymond; Labor	\$ 55.00
News & Sentinel	\$ 218.50
Normandeau Trucking	\$19,564.50
Normandeau Trucking, Repairs	\$ 165.00
Parkhurst, Kenneth; Labor & Expenses	\$ 341.65
Parkhurst, Kenneth; Clerical	\$ 600.00
Parkhurst, Marcia; Clerical	\$ 120.00
Patterson, Charles; Freon Removal	\$ 55.00
Shatney, Floyd; Repairs to Compactor	\$ 62.50
Young, Robert; Labor	\$ 77.20

TOTAL PAYMENTS \$42,701.24



COOS COUNTY TRANSFER STATION INFORMATION

Hours of Operation:

Sunday	Closed
Monday	8:00 - 12:00
Tuesday	Closed
Wednesday	8:00 - 12:00
Thursday	8:00 - 12:00
Friday	12:00 - 4:00
Saturday	8:00 - 4:00

Telephone Number: 603-246-7112

The following items ARE RECYCLABLE:

#1 Plastics	Soda, Gator Aid, Water Bottles
#2 Plastics	Milk, Juice, Water Jugs & Detergent, Bleach, Fabric Softener Bottles
All plastics should be rinsed out. Labels do not have to be removed.	
Steel Cans	Rinsed out - labels do not have to be removed.
Corrugated Cardboard	Ribbed in the center, clean and flattened out.
Newspaper	All
Magazines	No catalogues with glued spines and no phone books.

ALL OTHER ITEMS ARE NOT RECYCLABLE.

Demolition Container Prices -

TV - Small	\$12.00 each
Large	\$17.00 each
Furniture - Small	\$12.00 each
Large	\$17.00 each
Mattress - Small	\$15.00 each
Large	\$20.00 each
Demolition/Debris	\$33.00 per yard

TAX COLLECTOR'S REPORT

SUMMARY OF TAX ACCOUNTS  
January 1, 1997 - December 31, 1997

DEBITS

\*\*\*Levies of\*\*\*

	1997	Prior
Uncollected Taxes-Beg. of Year:		
Property Tax		\$116,858.38
Land Use Change Tax		\$    819.99
Yield Tax		\$  2,963.33
Taxes Committed-This Year:		
Property Tax	\$611,436.52	
Land Use Change Tax	\$    625.50	
Yield Tax	\$  33,619.76	
Costs	\$    244.00	\$    498.82
Overpayment:		
Property Tax	\$    924.90	17.02
Interest Collected on Delinquent Taxes	\$    847.58	\$    482.63
TOTAL DEBITS:	\$647,698.26	\$121,640.17

CREDITS

Remitted to Treasurer:		
Property Tax	\$529,537.11	\$  20,172.63
Land Use Change Tax		\$    819.99
Yield Taxes	\$  30,050.53	
Interest	\$    847.58	\$    482.63
Costs	\$    244.00	\$    498.82
Conversion to Lien:		\$  97,901.59
Abatements Made:		
Property Tax	\$  2,034.12	\$  1,747.49
Yield Tax	\$    422.30	
Overpayment:		
Property Tax	\$    924.90	\$    17.02
Uncollected Taxes-End of Year:		
Property Tax	\$  79,865.29	
Land Use Change Tax	\$    625.50	
Yield Tax	\$  3,146.93	
TOTAL CREDITS:	\$647,698.26	\$121,640.17

SUMMARY OF TAX SALES/TAX LIEN ACCOUNTS  
January 1, 1997 - December 31, 1997

DEBITS

	***Levies of***	
	1996	Prior
Unredeemed Lien Balance- Beg. of Year:		\$40,578.62
Liens Executed During Year:	\$101,329.61	
Interest Collected After Lien Execution:	\$ 4,221.55	\$ 7,117.73
Costs Collected After Lien Execution:	\$ 460.00	\$ 366.00
Overpayment:	\$ 90.41	
Bad Check Penalty:		\$ 50.00
Bad Check:		\$ 125.00
 TOTAL DEBITS:	 \$106,101.57	 \$48,237.35

CREDITS

Remittance to Treasurer:		
Redemptions:	\$ 49,209.02	\$28,953.46
Interest After Lien Execution:	\$ 4,221.55	\$ 7,117.73
Costs After Lien Execution:	\$ 460.00	\$ 366.00
Overpayment:	\$ 90.41	
Abatements of Unredeemed Taxes:	\$ 90.58	\$ 70.86
Liens <u>DEEDED</u> to Municipality:	\$ 791.69	\$ 1,208.40
Unredeemed Liens Balance- End of Year:	\$ 51,238.32	\$10,520.90
 TOTAL CREDITS:	 \$106,101.57	 \$48,237.35

Garry R. Parkhurst  
Tax Collector

At this time, I would like to report to the taxpayers on the results of our first year of twice-a-year tax billing.

When we originally made the change, and even now, there continues to be a lot of controversy surrounding this issue. As with any issue, there are pros and cons to both sides, but I believe that the numbers speak for themselves.

As of December 31, 1996, we had approximately 17% of our 1996 taxes still unpaid. As of December 31, 1997, we had only 12% of our 1997 taxes unpaid. This is the lowest percentage of unpaid taxes at the end of the year since I took over the office in May, 1995. This 5% difference amounts to around \$30,000.00 more collected this year than last year.

Last year, the Town executed 91 tax liens for a total of \$101,329.67. This year, we executed 64 tax liens for a total of \$73,232.84.

In addition, the money collected for the first tax billing in July earned approximately \$4,000.00 in interest for the Town.

I think that you will agree that the change was a good move for the Town and for whatever reason, it is easier for people to pay. I would be happy to answer any questions that anyone has with regards to this issue.

Garry R. Parkhurst  
Tax Collector

UNCOLLECTED 1997 PROPERTY TAXES

	1st Billing 7/1/97	2nd Billing 12/2/97
Baillargeon, Peter		\$ 186.20
Boisvert, Donald & Frances		\$ 438.79*
Bovill, Frederick & Carol	\$ 659.73	\$ 537.86
Bovill, Frederick & Carol	\$ 717.61	\$ 575.81
Bovill, Frederick & Carol	\$ 277.40	\$ 226.17
Boynton, Steven et als	\$ 408.07	\$ 333.61
Bradley, George & Beverly		\$ 29.48*
Bruens, George & Crystal	\$ 15.67	\$ 13.70
Burnham, Rickey & Mary Ann		\$ 370.17
Cass, Jacqueline	\$ 841.11	\$ 685.73
Cass, Jacqueline	\$ 135.74	\$ 110.66
Cass, Morris & Kevin	\$ 116.18	\$ 94.72
Chapple, Francis & Patricia	\$ 513.32	\$ 418.50
Chapple, Nancy	\$ 104.90	\$ 406.89
Charest, Robert Sr. & Pauline		\$ 118.88*
Connetti, Mark & Jerilyn		\$ 126.77
Cote, Hector & Wheeler, Angela	\$ 241.51	\$ 197.81
Crawford, Michael		\$ 503.23
Currier, Albert & Mary	\$ 1,056.92	\$ 638.16
Davis, Raymond		\$ 568.47
Davison, Camilla		\$ 123.71*
Day, Howard	\$ 250.19	\$ 195.66
DeBlois, Roger & Robin	\$ 1,253.08	\$ 1,021.58
DeBlois, Roger & Robin	\$ 943.66	\$ 769.33
DeLong, Robert & Hand, Lori		\$ 101.97*
DeLude, Robert & Myrtle		\$ 148.90*
Desaindes, Norman & Melissa		\$ 164.79
Drega, Carl		\$ 456.19
Earley, Steven & Evelyn		\$ 113.08*
Eastman, Claudia	\$ 1,022.16	\$ 834.26
Eldridge, Roland	\$ 3.98	\$ 629.19
Evans, Charles	\$ 76.72	\$ 63.48
Ewing, John & Sharon	\$ 1,041.26	\$ 839.66*
Flanders, Clayton & Sally	\$ 331.05	\$ 486.16
Fogg, Jonathan & Darlene		\$ 691.53
Ford, Anastasia et als	\$ 154.04	\$ 126.51
Forty, Kent & Judith		\$ 27.73*
Forys, Thaddeus Jr. & Debra	\$ 14.34	\$ 12.62
Foss, John & Judy	\$ 930.88	\$ 759.83
Gadwah, Herbert	\$ 95.44	\$ 77.80
Gadwah, Herbert	\$ 763.46	\$ 622.43
Gadwah, Herbert & Faye	\$ 827.48	\$ 674.62
Gadwah, Herbert & Faye	\$ 32.53	\$ 26.52
Gamache, Ricky	\$ 228.21	\$ 186.05
Gelinas, Ernest & Kathleen	\$ 528.40	\$ 431.71*



Gendreau, Alfred & Luanne		\$	820.56
Gilcreast, Lynwood	\$	544.15	\$ 443.62*
Goodrum, Bernard & Ethel	\$	572.39	\$ 457.41
Gosselin, Albe & Marie	\$	534.66	\$ 435.89
Grover, Berkley & Mona	\$	227.03	\$ 185.08
Hall, Diane			\$ 109.61*
Hamel, Raymond & Derek			\$ 454.26
Hand, Dean & Shedd, Rose	\$	164.19	\$ 133.86
Haynes, Evelyn et als	\$	429.15	\$ 349.87
Howland, Pamela	\$	133.37	\$ 108.73
Hrycuna, John	\$	231.43	\$ 189.60
International Paper			\$ 223.43
Jeffers, Clark & Charlotte	\$	138.57	\$ 112.98
Jeffers, Clark & Sandra	\$	807.33	\$ 658.18
Jeffers, John	\$	184.01	\$ 150.94
Jeffery, Susan	\$	3.26	\$ 99.72
Knapp, Michael & Mildred	\$	248.62	\$ 203.62*
Limoges, Karen	\$	1,152.57	\$ 940.57
Locke, Daniel Perry			\$ 385.63
Marrone, Joseph & Betty Lou	\$	226.10	\$ 185.25
McKennes, John	\$	1,193.21	\$ 972.78
McKennes, John	\$	170.71	\$ 139.18
Meisel, Charles Jr. & Louise			\$ 14.66*
Meisel, Charles, Sr., et als			\$ 116.63*
Mills, Arlene	\$	2,239.71	\$ 1,752.39
Mills, Arlene & Ellen	\$	131.26	\$ 107.93
Mills, Arlene & Towle, Sydney	\$	409.26	\$ 334.57
Mills, Arlene & Towle, Sydney	\$	109.33	\$ 90.05
Mills, Arlene & Towle, Sydney	\$	544.41	\$ 444.75
Mitchell, Gail	\$	861.86	\$ 702.64
Mitchell, Gail	\$	54.37	\$ 44.32
Morabito, Frances & Pamela			\$ 7.31
Moren, Lawrence Jr.			\$ 320.39*
Nash, Eddie & Sons Inc.	\$	178.62	\$ 145.62
North Country Realty Trust	\$	2,368.63	\$ 1,931.07
North Country Realty Trust	\$	729.09	\$ 594.39
Nugent, Paul	\$	93.32	\$ 77.00
O'Hara, Brian & Judith	\$	97.47	\$ 80.39
O'Hara, Brian & Judith	\$	175.71	\$ 144.18
O'Hara, Brian & Judith	\$	149.04	\$ 122.43
O'Leary, Edna	\$	476.83	\$ 389.67
Pierce, Debra	\$	131.26	\$ 107.93
Placy, Chris			\$ 7.11
Porreca, Pat & Linda			\$ 438.88*
Rainville, Ronald & Janet	\$	846.71	\$ 691.21
Reynolds, Daniel (1/2 interest)	\$	51.28	\$ 41.79
Schoenly, Edward & Newton	\$	449.09	\$ 366.13*
Secret Order of Water Buffalot	\$	475.05	\$ 388.22*
Smith, Fred & Doreen	\$	708.00	\$ 578.14*

Smith, Kenneth & Betty	\$ 877.87	\$ 715.69
Stepanian, Scott	\$ 914.02	\$ 745.17*
Stepanian, Scott	\$ 53.33	\$ 43.47*
Sterrer, Wolfgang		\$ 631.13
Sulger, John	\$ 208.65	\$ 170.10
Sullivan, Robert & Davida	\$ 731.91	\$ 893.53
Sullivan, Robert & Davida		\$ 31.90
Sweatt, Donald & Tammy	\$ 551.52	\$ 450.55
Sweatt, Sylvan		\$ 103.10*
Tessier, Paul & Rita	\$ 562.88	\$ 458.89
Tessier, Scott & Amy	\$ 682.85	\$ 556.70
Venne, Peter	\$ 125.92	\$ 103.58
Wagner Woodlands & Company		\$ 235.54*
Wegener, Steven		\$ 213.28*
White, Michael	\$ 980.08	\$ 799.94
White, Michael	\$ 1,202.36	\$ 981.16
Wilson Family 1994 Educ. Trust		\$ 46.79*
1997 Total	\$38,717.28	\$41,148.01

#### UNCOLLECTED PROPERTY LIENS

##### Levy of 1996 Property Tax Liens:

Bovill, Frederick & Carol	\$ 1,372.05
Bovill, Frederick & Carol	\$ 1,465.98
Bovill, Frederick & Carol	\$ 572.84
Boynton, Steven et als	\$ 861.45
Cass, Jacqueline	\$ 426.33
Chapple, Francis & Patricia	\$ 300.44
Cote, Hector & Wheeler, Angela	\$ 523.50
Currier, Albert & Mary	\$ 2,177.92
Day, Howard	\$ 237.27
DeBlois, Roger & Robin	\$ 1,379.01*
Eastman, Claudia	\$ 2,107.39
Evans, Charles	\$ 189.17
Ewing, John & Sharon	\$ 2,156.28*
Ford, Anastasia, et als	\$ 346.04
Forys, Thaddeus & Debra	\$ 62.59
Foss, John & Judy	\$ 1,922.18
Gadwah, Herbert L.	\$ 1,582.51
Gamache, Ricky	\$ 380.89
Goodrum, Bernard & Ethel	\$ 1,194.84
Gray, Harold	\$ 439.85*
Hand, Dean & Shedd, Rose	\$ 366.63
Haynes, Evelyn et als	\$ 192.67*

Howland, Pamela	\$ 308.84
Hrycuna, John	\$ 1,112.80
Jeffers, Clark Sr. & Charlotte	\$ 314.66
Jeffers, Clark Jr. & Sandra	\$ 1,372.05
Jeffers, John	\$ 406.84
Knapp, Michael & Mildred	\$ 537.93*
Limoges, Karen	\$ 2,361.83
Marrone, Joseph & Betty Lou	\$ 492.23*
McKennes, John	\$ 1,573.40
Mills, Arlene	\$ 4,476.98
Mills, Arlene & Ellen	\$ 289.66
Mills, Arlene & Towle, Sydney	\$ 853.71
Mills, Arlene & Towle, Sydney	\$ 221.67
Mills, Arlene & Towle, Sydney	\$ 533.99*
Mitchell, Gail	\$ 1,782.15
Mitchell, Gail	\$ 120.30
Nugent, Paul	\$ 222.84
O'Hara, Brian & Judith	\$ 63.40
O'Leary, Edna	\$ 990.81
Rainville, Ronald & Janet	\$ 1,762.29
Reynolds, Daniel	\$ 137.53
Sulger, John	\$ 466.98
Sweatt, Donald & Tammy	\$ 1,152.49
Tessier, Scott & Amy	\$ 1,058.15
Tessier, Paul & Rita	\$ 1,441.80*
Venne, Peter	\$ 278.84
White, Michael	\$ 2,022.01
White, Michael	<u>\$ 2,449.50</u>
1996 TOTAL	\$49,063.51

Levy of 1995 Property Tax Liens:

Boynton, Steven et als	\$ 811.83
Evans, Charles	\$ 176.39*
Ewing, John & Sharon	\$ 957.97*
Foss, John & Judy	\$ 437.58*
Gadwah, Herbert & Faye	\$ 1,226.65*
Goodrum, Bernard & Ethel	\$ 871.46*
Hrycuna, John	\$ 860.44*
Hrycuna, John et als	\$ 208.50*
Jeffers, Clark & Charlotte	\$ 227.34*
Jeffers, John	\$ 294.13*
Knapp, Michael & Mildred	\$ 374.29*
Limoges, Karen	\$ 1,776.66*
Marrone, Joseph & Betty Lou	\$ 130.60*
Mitchell, Gail	\$ 1,300.87
Mitchell, Gail	\$ 86.05*

Nugent, Paul	\$ 217.86
Reynolds, Daniel	\$ 129.68*
Sulger, John	<u>\$ 432.60*</u>
1995 TOTAL	\$10,520.90

UNCOLLECTED YIELD TAX  
1997

Carter, Paul	\$ 319.88
Carter, Paul	\$ 987.55
Locke, Daniel	\$ 368.31*
Mills, Arlene	\$ 135.74
Schoenly, Edward	\$ 989.12
Washburn, Wilfred	<u>\$ 346.33</u>
1997 TOTAL	\$ 3,146.93

UNCOLLECTED CURRENT USE  
1997

Lavallee, Charles & Anna	\$ 625.50
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UNCOLLECTED YIELD TAX LIENS

Levy of 1996

Carter, Paul	\$ 1,288.43
Mitchell, Gail	\$ 328.32
Washburn, Wilfred	<u>\$ 558.06*</u>
1996 TOTALS	\$ 2,174.81

\*Indicates amounts paid in full after December 31, 1997.







## HEADWATERS SUBCOMMITTEE ANNUAL REPORT - 1997

This year, the Headwaters Subcommittee of the Connecticut River Joint Commissions ("CRJC") completed its Connecticut River Corridor Management Plan, a project which has occupied the Subcommittee for four years. The CRJC presented the plan to Governor Dean and Governor Shaheen on the banks of the river in July.

Produced by citizens from the riverfront towns in our region, the plan carries recommendations regarding water quality, fisheries, habitat, recreation, agriculture, forestry, historic and archeological resources, and future land use. All of the recommendations in this plan were reached by the consensus of the Subcommittee's diverse membership, which included citizens who could speak for agriculture, riverfront landowners, local business, local government, conservation, and recreation. Therefore, it was impossible for one interest group to drive the decision-making process.

Copies of the plan have been provided to town officials and its contents are now or will soon be under discussion. The town library also has copies. It is the Subcommittee's hope that the town will adopt the river plan as an adjunct to the town's own plan, once town officials and citizens have had a chance to learn more about it. Nothing in the plan can become effective locally until the town acts upon it. The plan offers many opportunities for the town to improve or maintain the quality of the river.

In addition to recommendations for the town to consider, the plan also makes recommendations to landowners and state and federal agencies for ways they can help keep the Connecticut River the valuable resource it now is, and to improve it where possible. In October, local representatives from the Subcommittee met with federal and state agencies to guide them on how these agencies could be most useful to the Connecticut River in our region.

The Subcommittee continues to meet and to advise the states of NH and VT, the federal government, and the Connecticut River Joint Commissions on other local matters affecting the river, such as the terms of the new license for New England Power Company's hydro dams at Fifteen Mile Falls. The Subcommittee's recommendations were included in the settlement reached by the CRJC, NEP, and others during the summer.

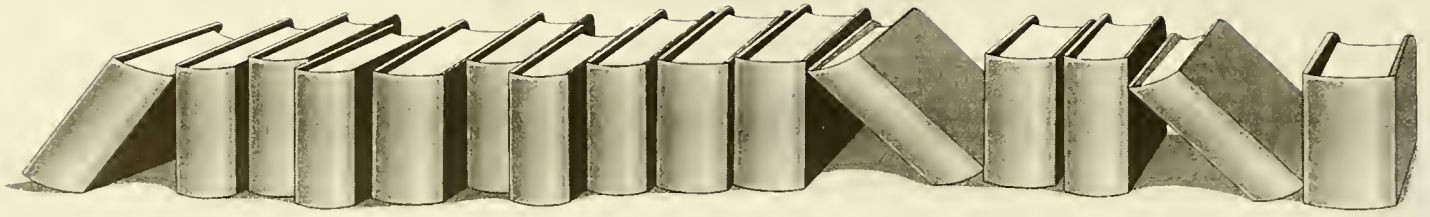
The Headwaters Subcommittee, formed in January, 1993 under the NH Rivers Management and Protection Act, includes riverfront towns from Pittsburg to Northumberland, NH and Canaan to Maidstone, VT. The Subcommittee, like the CRJC, is advisory and has no regulatory powers. All meetings are open to the public and take place on the third Thursday of the month from 7-9 PM at the Colebrook Town Hall Courtroom. Citizens are encouraged to attend and contribute their ideas, and those interested in serving as a member should contact the selectmen.

William Schomburg  
Ken Hastings

COLUMBIA on December 31, 19 97  
(June 30, 19 )

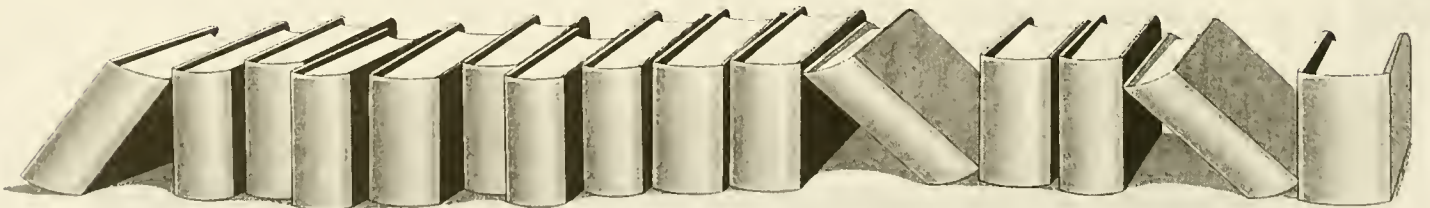
MS-9  
Report of The Trust Funds of the City or Town of  
Please duplicate these two pages of you need additional lines.

DATE OF CREATION	NAME OF TRUST FUND <small>List first those trusts invested in a common trust fund</small>	PURPOSE OF TRUST FUND	HOW INVESTED <small>Whether bank, deposits, stocks, bonds, etc. (if Common trust, so state)</small>	%	PRINCIPAL				INCOME DURING YEAR			Balance End Year	Expanded During Year	Balance End Year	Grand Total of Principal & Income at End of Year	
					Balance Beginning Year	New Funds Created	Cash Gains or (Losses) on Securities	Withdrawals	Balance End Year	Percent	Amount					
3-27-33	Common Trust Fund Ellen Cleaveland Fund	Care of Cemetery	Citizens Bank #3340-618326	17	100 00							100 00	2	32		100 00
8-29-53	Common Trust Fund Mrs. Warren Marshall	"	"	13	75 00							75 00	9	53		75 00
3-4-46	Common Trust Fund Mary A. Walker	"	"	70	400 00							400 00	1	77		400 00
2-6-58	Thomas Wallace Fund	"	FCB # 205-057-9		1,000 00							1,000 00	28	26		1,000 00
11-23-88	Hattie Chamberlain Fund	"	FCB #2115603		228 54							228 54	6	46		228 54
9-30-46	Henry Foristall Fund	"	FCB #204-897-3		200 00							200 00	5	65		200 00
4-24-90	Town of Columbia	"	FCB CD #123086		1,931 41							1,931 41	101	73		2,033 14
1-11-91	Town of Columbia	"	FCB CD #253485		16,012 33							16,012 33	880	25		16,892 58
1-10-97	Town of Columbia	"	FCB CD #604079		9,327 60							9,327 60	484	57		9,812 17
1-18-91	Town of Columbia	"	FCB CD #604409		6,406 85							6,406 85	332	84		6,739 69
1-18-91	Town of Columbia	History	FCB #212-422-1		860 40							860 40	26	53		886 93
1-17-94	Columbia School District	Tuition	FCB CD #606104		54,795 27							23,795 27	2,180	89		25,976 16
					91,337 40						31,000 00	60,337 40	4,060 80	53 99	4,006 81	64,344 21



ANNUAL REPORT  
OF THE  
SCHOOL OFFICIALS  
OF THE SCHOOL DISTRICT OF  
COLUMBIA, N H  
1996 1997

ANNUAL MEETING DATE  
*Tuesday, March 10, 1998*  
*appx. 8:00 pm*  
*Columbia Town Hall*





**COLUMBIA SCHOOL DISTRICT MEETING**

**TUESDAY, MARCH 10, 1998**

**APPX 8:00 PM  
(Immediately following town meeting)**

**COLUMBIA TOWN HALL**

Any person with a physical disability who needs assistance to attend the school district meeting and/or needs assistance while at the school district meeting is to contact school board member Bradley White, phone # 237-8686.

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1996 – 1997

**Report of**  
**COLUMBIA SCHOOL DISTRICT**  
**OFFICERS**

**MODERATOR**  
*Robert W. Gooch, Jr.*

**CLERK**  
*Barbara Killam*

**TREASURER**  
*Barbara Killam*

**AUDITORS**  
*Lucille Lalande* *Ginette White*

**SCHOOL BOARD**  
*Bradley White, Chairman* *Term Expires 1998*  
*Cynthia Faucher* *Term Expires 1999*  
*Lisa M. Placy-Brooks* *Term Expires 2000*

**SUPERINTENDENT OF SCHOOLS**  
*Paul F. Allen*

**BUSINESS ADMINISTRATOR**  
*Ronald Patterson*

**COORDINATOR OF SPECIAL SERVICES**  
**Vergil Grant**

**COLUMBIA SCHOOL DISTRICT  
WARRANT  
The State of New Hampshire**

To the Inhabitants of the School District in the Town of Columbia qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said District on Tuesday, the 10th day of March, 1998, immediately following Town Meeting, to act upon the following subjects: (Polls will be open from 11:00 am to 6:00 pm)

1. To bring in your ballots for the election of School District Officers to be elected by ballot for the ensuing year(s).
2. To determine the salaries of the School Board and fix the compensation of any other officers or agents of the District.
3. To hear the reports of Agents, Auditors, Committees or Officers chosen and pass any vote relating thereto.
4. To see if the school district will vote to approve the cost items included in the bus contract between the Columbia School Board and Nugent Motor Company which calls for the following yearly rates:

1998 - 1999	\$31,303.00
1999 - 2000	\$32,239.80 + 12,409.20 if route added
2000 - 2001	\$33,204.60 + 12,601.80 if route added

and further to raise and appropriate the sum of thirty one thousand, three hundred three dollars (\$31,303.00) for the 1998 - 1999 fiscal year. The school board recommends this appropriation. (majority vote required)

**COLUMBIA SCHOOL DISTRICT  
WARRANT  
The State of New Hampshire**

5. To see what sum of money the district will vote to raise and appropriate for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the District. (Majority vote required)

Regular Education	704,247.00
Special Education	1,158.00
Vocational Education	100.00
Psychological Services	100.00
Speech Pathology	10,637.00
Other Support Services	8,001.00
School Board Services	4,226.00
Office of Superintendent	17,449.00
Coordinator of Special Services	25.00
Transportation - To/From School	31,303.00
Transportation - Handicapped	3,510.00
TOTAL APPROPRIATIONS	\$780,756.00

6. To transact any other business that may legally come before this meeting.

Given under our hands at said Columbia, the 11th day of February, 1998

BRADLEY WHITE, Chairman  
CYNTHIA FAUCHER  
LISA M. PLACY-BROOKS  
Columbia School Board

A True Copy of Warrant - Attest:

BRADLEY WHITE, Chairman  
CYNTHIA FAUCHER  
LISA M. PLACY-BROOKS  
Columbia School Board

**COLUMBIA SCHOOL DISTRICT**

**1998 - 1999**

**ESTIMATED REVENUE**

	<b>1997 - 1998</b>	<b>1998 - 1999</b>
Balance on Hand, June 30, 1998	96,498.58	120,000.00
Foundation Aid	130,708.38	104,435.00
Earning on Investment	900.00	1,000.00
Tuition - Expendable Trust Fund	0.00	0.00
Medicaid Revenue	1,833.00	200.00
State of N H - Tuition/Transportation	0.00	0.00
Kindergarten Aid	<u>12,000.00</u>	<u>4,500.00</u>
<b>TOTAL ESTIMATED REVENUE</b>	<b>241,939.96</b>	<b>230,135.00</b>

**BUDGET SUMMARY**

	<b>1997 - 1998</b>	<b>1998 - 1999</b>
Budget	774,194.00	780,756.00
Less:		
Estimated Revenue	<u>241,940.00</u>	<u>230,135.00</u>
<b>TOTAL APPROPRIATIONS</b>	<b>532,254.00</b>	<b>550,621.00</b>

**EFFECT ON COLUMBIA TAX RATE**

(Based on 1997 Evaluation)

Amount to be raised by taxes		532,254.00	550,621.00
Less Shared Revenues	1997 RATE	<u>10,547.00</u>	<u>10,547.00</u>
		521,707.00	540,074.00
Increase in appropriations			
Net Valuation 1997	28,811,434.00		
1998 - 1999 Estimated School Tax Rate			18.75
1997 School Tax Rate		18.11	
		Increase	0.64

COLUMBIA SCHOOL DISTRICT  
1998 - 1999  
BUDGET

	1996 - 1997 BUDGET	1996 - 1997 EXPENDED	1997 - 1998 BUDGET	1998 - 1999 PROPOSED BUDGET	VARIANCE
<b>EXPENDITURES</b>					
1100 REGULAR EDUCATION					
561 TUITION IN STATE	676,929.00	611,402.14	675,109.00	704,247.00	29,138.00
562 OUT-OF-STATE TUITION	.00	.00	.00	.00	.00
810 DUES AND FEES	.00	.00	.00	.00	.00
<b>Total REGULAR EDUCATION</b>	<b>676,929.00</b>	<b>611,402.14</b>	<b>675,109.00</b>	<b>704,247.00</b>	<b>29,138.00</b>
1200 SPECIAL EDUCATION					
310 INSTRUCTION SERVICES	.00	.00	.00	.00	.00
330 PUPIL SERVICES	300.00	.00	300.00	300.00	.00
562 OUT OF STATE TUITION	.00	.00	.00	.00	.00
569 PRIVATE TUITION	500.00	.00	858.00	858.00	.00
580 TRAVEL	.00	.00	.00	.00	.00
<b>Total SPECIAL EDUCATION</b>	<b>800.00</b>	<b>.00</b>	<b>1,158.00</b>	<b>1,158.00</b>	<b>.00</b>
1300 VOCATIONAL EDUCATION					
562 OUT OF STATE TUITION	3,000.00	3,000.00	3,150.00	100.00	-3,050.00
<b>Total VOCATIONAL EDUCATION</b>	<b>3,000.00</b>	<b>3,000.00</b>	<b>3,150.00</b>	<b>100.00</b>	<b>-3,050.00</b>
2140 PSYCHOLOGICAL SERVICES					
330 PUPIL SERVICES	.00	.00	100.00	100.00	.00
<b>Total PSYCHOLOGICAL SERVICES</b>	<b>.00</b>	<b>.00</b>	<b>100.00</b>	<b>100.00</b>	<b>.00</b>
2150 SPEECH PATHOLOGY					
214 WORKER'S COMPENSATION	41.00	41.00	31.00	31.00	.00
320 CONTRACTED SERVICE	4,680.00	3,185.06	3,821.00	5,819.00	1,998.00
330 PUPIL SERVICES	2,786.00	1,637.21	4,655.00	4,787.00	132.00
610 SUPPLIES	.00	.00	.00	.00	.00
<b>Total SPEECH PATHOLOGY</b>	<b>7,507.00</b>	<b>4,863.27</b>	<b>8,507.00</b>	<b>10,637.00</b>	<b>2,130.00</b>
2190 OTHER SUPPORT SERVICES					
214 WORKER'S COMPENSATION	.00	.00	27.00	37.00	10.00
320 CONTRACTED SERVICES	8,537.00	2,629.79	7,194.00	5,937.00	-1,257.00
330 PUPIL SERVICES	4,574.00	217.22	1,438.00	1,497.00	59.00
335 STUDENT ASSISTANCES PROGRAM	487.00	363.25	487.00	494.00	7.00
580 TRAVEL	18.00	.00	18.00	18.00	.00
810 DUES AND FEES	18.00	136.47	18.00	18.00	.00
890 MISCELLANEOUS	.00	.00	.00	.00	.00
<b>Total OTHER SUPPORT SERVICES</b>	<b>13,634.00</b>	<b>3,346.73</b>	<b>9,182.00</b>	<b>8,001.00</b>	<b>-1,181.00</b>
2310 SCHOOL BOARD SERVICES					
120 SALARIES	825.00	825.00	825.00	825.00	.00
214 WORKER'S COMPENSATION	196.00	141.26	196.00	196.00	.00
230 FICA TAX	65.00	63.11	65.00	65.00	.00
310 CONTRACTED SERVICES	350.00	.00	700.00	300.00	-400.00
380 BOARD OF ED. SERVICE	775.00	500.00	250.00	250.00	.00
390 OTHER PROFESSIONAL SERVICES	.00	.00	525.00	525.00	.00
522 LIABILITY INSURANCE	100.00	315.40	100.00	350.00	250.00



COLUMBIA SCHOOL DISTRICT  
1996 - 1999  
BUDGET

EXPENDITURES	1996 - 1997 BUDGET	1996 - 1997 EXPENDED	1997 - 1998 BUDGET	1998 - 1999 PROPOSED BUDGET	VARIANCE
523 FIDELITY BOND PREMIUMS	240.00	240.00	240.00	240.00	.00
540 ADVERTISING	85.00	66.50	100.00	100.00	.00
560 TRAVEL	50.00	.00	50.00	50.00	.00
610 SUPPLIES	.00	.00	.00	300.00	300.00
810 DUES & FEES	772.00	780.03	795.00	875.00	80.00
890 OTHER EXPENSES	100.00	.00	150.00	150.00	.00
Total SCHOOL BOARD SERVICES	3,558.00	2,931.32	3,996.00	4,226.00	230.00
2320 OFFICE OF THE SUPERINTENDENT					
351 APPROPRIATION	15,705.00	15,705.00	16,441.00	17,449.00	1,008.00
580 TRAVEL	.00	.00	.00	.00	.00
Total OFFICE OF THE SUPERINTENDENT	15,705.00	15,705.00	16,441.00	17,449.00	1,008.00
2330 COORD. ADMINISTRATIVE SERVICES					
580 TRAVEL	.00	.00	25.00	25.00	.00
Total COORD. ADMINISTRATIVE SERVICES	.00	.00	25.00	25.00	.00
2552 TRANSPORTATION -TO/FROM SCHOOL					
513 OTHER ORGANIZATIONS	47,621.00	44,447.03	53,016.00	31,303.00	-21,713.00
741 EQUIPMENT	.00	.00	.00	.00	.00
Total TRANSPORTATION -TO/FROM SCHOOL	47,621.00	44,447.03	53,016.00	31,303.00	-21,713.00
2553 TRANSPORTATION					
513 HANDICAPPED	6,504.00	1,887.60	3,510.00	3,510.00	.00
Total TRANSPORTATION	6,504.00	1,887.60	3,510.00	3,510.00	.00
5250 TRANSFER OF FUNDS					
880 EXPENDABLE TRUST FUND	.00	.00	.00	.00	.00
Total TRANSFER OF FUNDS	.00	.00	.00	.00	.00
TOTAL EXPENDITURES	775,258.00	687,583.09	774,194.00	780,756.00	6,562.00

**DISTRICT SHARES**  
**SCHOOL ADMINISTRATIVE UNIT #7**  
**1998 - 1999 BUDGET**

CATEGORY	TOTAL	COLE	PITTS	STEW	COLU	CLARKS
		50.10%	30.32%	11.24%	4.94%	3.40%
Special Education Services	500.00	250.50	151.60	56.20	24.70	17.00
Psychological Services	40,918.00	20,499.92	12,406.34	4,599.18	2,021.35	1,391.21
Student Assistance Program	24,000.00	12,024.00	7,276.80	2,697.60	1,185.60	816.00
Improvement of Instruction	19,000.00	9,519.00	5,760.80	2,135.60	938.60	646.00
Office of Superintendent	127,796.00	64,025.80	38,747.75	14,364.27	6,313.12	4,345.06
Coordinator of Special Services	84,705.00	42,437.21	25,682.56	9,520.84	4,184.43	2,879.97
Fiscal Services	120,459.00	60,349.96	36,523.17	13,539.59	5,950.67	4,095.61
Plant Services	11,450.00	5,736.45	3,471.64	1,286.98	565.63	389.30
Transportation	232.00	116.23	70.34	26.08	11.46	7.89
<b>TOTAL</b>	429,060.00	214,959.06	130,090.99	48,226.34	21,195.56	14,588.04
<b>Total Estimated Revenue</b>	75,850.00	38,000.85	22,997.72	8,525.54	3,746.99	2,578.90
<b>TOTAL DISTRICT SHARE</b>	353,210.00	176,958.21	107,093.27	39,700.80	17,448.57	12,009.14

SCHOOL ADMINISTRATIVE UNIT #7  
1998 - 1999  
BUDGET

	1996 - 1997 BUDGET	1996 - 1997 EXPENDED	1997 - 1998 BUDGET	1998 - 1999 PROPOSED BUDGET	VARIANCE
<b>EXPENDITURES</b>					
1200 SPECIAL EDUCATION SERVICES					
120 P/T SALARY	6,396.00	.00	2,844.00	.00	-2,844.00
230 FICA TAX	.00	.00	218.00	.00	-218.00
320 CONTRACTED SERVICES	.00	.00	.00	500.00	500.00
610 SUPPLIES	520.00	.00	.00	.00	.00
<b>Total SPECIAL EDUCATION SERVICES</b>	<b>6,916.00</b>	<b>.00</b>	<b>3,062.00</b>	<b>500.00</b>	<b>-2,562.00</b>
2140 PSYCHOLOGICAL SERVICES					
110 SALARY	29,750.00	8,117.90	30,750.00	30,000.00	-750.00
211 HEALTH INSURANCE	1,920.00	1,921.98	1,920.00	1,920.00	.00
214 WORKER'S COMP.	265.00	129.00	274.00	267.00	-7.00
222 RETIREMENT	782.00	722.92	885.00	915.00	30.00
230 FICA TAX	2,321.00	2,269.01	2,399.00	2,340.00	-59.00
310 CONTRACTED SERVICE	.00	.00	.00	.00	.00
580 MILEAGE	1,000.00	1,000.00	1,000.00	1,000.00	.00
610 SUPPLIES	1,000.00	491.62	1,000.00	1,000.00	.00
630 BOOKS	200.00	86.75	500.00	1,000.00	500.00
635 SOFTWARE	.00	631.34	.00	.00	.00
640 PERIODICALS	179.00	.00	200.00	200.00	.00
741 EQUIPMENT	3,000.00	2,950.00	2,000.00	.00	-2,000.00
751 NEW FURNITURE	.00	.00	.00	.00	.00
810 DUES & FEES	2,180.00	2,010.00	2,275.00	2,275.00	.00
<b>Total PSYCHOLOGICAL SERVICES</b>	<b>42,597.00</b>	<b>20,330.52</b>	<b>43,204.00</b>	<b>40,918.00</b>	<b>-2,286.00</b>
2190 OTHER SUPPORT SERVICE					
110 SALARY	.00	80.00	.00	.00	.00
214 WORKER'S COMPENSATION	.00	.00	.00	.00	.00
230 FICA TAX	.00	6.12	.00	.00	.00
290 EMPLOYEE BENEFIT	.00	.00	.00	.00	.00
320 CONTRACTED SERVICES	.00	.00	.00	.00	.00
890	.00	.00	.00	.00	.00
<b>Total OTHER SUPPORT SERVICE</b>	<b>.00</b>	<b>86.12</b>	<b>.00</b>	<b>.00</b>	<b>.00</b>
2191 STUDENT ASSISTANCE PROGRAM					
320 CONTRACTED SERVICES	2,000.00	6,495.77	18,176.00	20,500.00	2,324.00
580 TRAVEL	.00	268.26	1,175.00	1,000.00	-175.00
610 SUPPLIES	.00	51.71	.00	.00	.00
630 BOOKS	.00	.00	.00	.00	.00
810 DUES AND FEES	.00	643.20	1,749.00	2,500.00	751.00
<b>Total STUDENT ASSISTANCE PROGRAM</b>	<b>2,000.00</b>	<b>7,458.94</b>	<b>21,100.00</b>	<b>24,000.00</b>	<b>2,900.00</b>
2210 IMPROVEMENT OF INSTRUCTION					
320 CONTRACTED SERVICES	10,500.00	.00	11,296.00	19,000.00	7,704.00
610 SUPPLIES	.00	.00	.00	.00	.00
<b>Total IMPROVEMENT OF INSTRUCTION</b>	<b>10,500.00</b>	<b>.00</b>	<b>11,296.00</b>	<b>19,000.00</b>	<b>7,704.00</b>
2320 OFFICE OF SUPERINTENDENT					
110 SUPERINTENDENT'S SALARY	53,000.00	53,000.00	53,800.00	55,091.00	1,291.00

SCHOOL ADMINISTRATIVE UNIT #7  
1998 - 1999  
BUDGET

EXPENDITURES	1995 - 1997 BUDGET	1995 - 1997 EXPENDED	1997 - 1998 BUDGET	1998 - 1999 PROPOSED BUDGET	VARIANCE
113 SECRETARIAL SALARIES	23,144.00	23,334.07	24,900.00	25,498.00	598.00
211 HEALTH INSURANCE	3,838.00	3,838.10	5,565.00	4,478.00	-1,087.00
214 WORKER'S COMPENSATION	678.00	329.00	700.00	733.00	33.00
222 RETIREMENT	2,585.00	2,442.00	3,235.00	3,919.00	684.00
230 PICA TAX	5,939.00	5,897.71	6,139.00	7,142.00	1,003.00
290 EMPLOYEE BENEFIT	.00	.00	.00	10,975.00	10,975.00
440 REPAIR & MAINTENANCE	2,210.00	2,152.39	2,714.00	3,690.00	975.00
451 LEASE/PURCHASE	.00	.00	.00	.00	.00
522 LIABILITY INSURANCE	2,150.00	480.00	500.00	225.00	-275.00
531 TELEPHONE	1,600.00	1,409.50	1,860.00	1,860.00	.00
532 POSTAGE	1,500.00	1,742.65	1,800.00	1,800.00	.00
540 ADVERTISING	650.00	37.00	300.00	1,500.00	1,200.00
550 PRINTING	300.00	169.75	300.00	300.00	.00
580 TRAVEL	2,705.00	2,209.43	2,810.00	2,810.00	.00
610 SUPPLIES	2,050.00	2,323.52	2,300.00	2,800.00	500.00
630 BOOKS	300.00	120.00	300.00	300.00	.00
635 SOFTWARE	.00	.00	.00	.00	.00
640 PERIODICALS	950.00	475.94	950.00	950.00	.00
741 EQUIPMENT	.00	.00	2,800.00	.00	-2,800.00
742 REPLACEMENT EQUIPMENT	.00	.00	.00	.00	.00
751 FURNITURE	.00	.00	.00	.00	.00
810 DUES & FEES	3,300.00	2,603.14	3,625.00	3,725.00	-100.00
890 MISCELLANEOUS	.00	.00	.00	.00	.00
<b>Total OFFICE OF SUPERINTENDENT</b>	<b>106,899.00</b>	<b>102,574.29</b>	<b>114,798.00</b>	<b>127,796.00</b>	<b>12,998.00</b>
2330 COORDINATOR OF SP. SERVICES					
110 COORDINATOR'S SALARY	41,500.00	41,500.00	43,500.00	44,544.00	1,044.00
111 COORDINATOR'S ASSISTANT	.00	.00	.00	.00	.00
115 SECRETARIAL SALARY	14,700.00	14,700.00	15,450.00	16,250.00	800.00
211 HEALTH INSURANCE	3,840.00	3,839.83	3,840.00	3,840.00	.00
214 WORKER'S COMPENSATION	500.00	243.00	525.00	541.00	16.00
222 RETIREMENT	2,018.00	1,914.43	2,423.00	2,603.00	180.00
230 F.I.C.A. TAX	4,384.00	4,342.63	4,569.00	4,742.00	153.00
260 UNEMPLOYMENT	.00	.00	.00	.00	.00
440 REPAIR & MAINTENANCE	345.00	597.75	790.00	790.00	.00
531 TELEPHONE	1,750.00	1,501.04	2,205.00	2,200.00	-5.00
532 POSTAGE	800.00	486.78	850.00	1,000.00	150.00
540 ADVERTISING	500.00	150.56	250.00	250.00	.00
550 PRINTING	500.00	.00	500.00	600.00	100.00
560 TRAVEL	2,275.00	2,554.00	2,650.00	2,900.00	250.00
610 SUPPLIES	1,100.00	883.97	1,100.00	1,100.00	.00
630 BOOKS	250.00	718.15	500.00	500.00	.00
640 PERIODICALS	215.00	35.00	500.00	500.00	.00
741 EQUIPMENT	.00	.00	.00	825.00	825.00
742 REPLACEMENT OF EQUIPMENT	.00	.00	.00	.00	.00
751 NEW FURNITURE	.00	.00	.00	.00	.00
810 DUES & FEES	1,030.00	457.00	930.00	1,520.00	590.00
<b>Total COORDINATOR OF SP. SERVICES</b>	<b>75,457.00</b>	<b>73,924.14</b>	<b>80,602.00</b>	<b>84,705.00</b>	<b>4,103.00</b>



SCHOOL ADMINISTRATIVE UNIT #7  
1998 - 1999  
BUDGET

EXPENDITURES	1995 - 1997 BUDGET	1995 - 1997 EXPENDED	1997 - 1998 BUDGET	1998 - 1999 PROPOSED BUDGET	VARIANCE
2520 FISCAL SERVICES					
111 BUSINESS ADMINISTRATOR SALARY	38,500.00	38,500.00	39,000.00	39,936.00	936.00
112 ACCT/BOOKKEEPER SALARY	25,500.00	25,500.00	26,250.00	26,860.00	630.00
113 P/R CLERK SALARY	6,268.00	6,434.63	10,301.00	10,548.00	247.00
120 TREASURER'S SALARY	.00	.00	.00	400.00	400.00
211 HEALTH INSURANCE	10,354.00	10,354.20	13,619.00	11,544.00	-2,175.00
214 WORKER'S COMPENSATION	643.00	323.94	672.00	692.00	20.00
222 RETIREMENT	2,298.00	2,159.72	3,105.00	3,313.00	208.00
230 FICA TAX	5,638.00	5,619.85	5,893.00	6,066.00	173.00
260 UNEMPLOYMENT	.00	.00	.00	.00	.00
290 EMPLOYEE BENEFIT	.00	.00	.00	.00	.00
380 PROFESSIONAL SERVICES	1,000.00	800.00	.00	1,000.00	1,000.00
440 REPAIR & MAINT	5,155.00	3,540.72	4,071.00	4,590.00	519.00
451 LEASE/PURCHASE	.00	.00	.00	.00	.00
522 LIABILITY INSURANCE	2,150.00	480.00	500.00	225.00	-275.00
523 FIDELITY BOND	.00	.00	240.00	240.00	.00
531 TELEPHONE	2,100.00	1,844.46	2,500.00	2,500.00	.00
532 POSTAGE	1,200.00	1,626.93	1,800.00	1,800.00	.00
540 ADVERTISING	100.00	183.50	100.00	200.00	100.00
550 PRINTING	200.00	248.25	200.00	300.00	100.00
580 TRAVEL	3,460.00	2,890.00	3,800.00	3,800.00	.00
610 SUPPLIES	2,050.00	2,740.85	2,500.00	3,000.00	500.00
630 BOOKS	.00	.00	.00	.00	.00
635 SOFTWARE	.00	.00	.00	.00	.00
640 PERIODICALS	110.00	199.50	110.00	200.00	90.00
741 NEW EQUIPMENT	3,289.00	2,165.20	.00	.00	.00
742 REPLACEMENT OF EQUIPMENT	.00	.00	.00	1,200.00	1,200.00
751 NEW FURNITURE	.00	.00	.00	.00	.00
810 DUES AND FEES	1,100.00	1,127.71	1,925.00	1,925.00	.00
Total FISCAL SERVICES	113,145.00	108,859.46	116,786.00	120,459.00	3,673.00
2540 PLANT SERVICES					
431 RUBBISH REMOVAL	350.00	343.20	400.00	400.00	.00
440 BLDG. REPAIR & MAINT.	.00	12.00	.00	.00	.00
451 RENTAL CHARGE	9,000.00	9,000.00	10,000.00	10,000.00	.00
521 PROPERTY INSURANCE	550.00	50.52	30.00	250.00	220.00
610 SUPPLIES	700.00	56.85	500.00	600.00	300.00
Total PLANT SERVICES	10,600.00	9,442.57	10,930.00	11,450.00	520.00
2559 TRANSPORTATION (TITLE IV)					
513 OTHER ORGANIZATIONS	.00	.00	.00	232.00	232.00
Total TRANSPORTATION (TITLE IV)	.00	.00	.00	232.00	232.00
TOTAL EXPENDITURES	368,114.00	322,676.04	401,778.00	429,060.00	27,282.00



**PROCEEDINGS OF SCHOOL DISTRICT MEETING  
MARCH 11, 1997  
THE SCHOOL DISTRICT OF COLUMBIA  
COUNTY OF COOS  
STATE OF NEW HAMPSHIRE**

The 1997 Annual Columbia School District meeting was called to order at 9:20 pm by Moderator, Robert Gooch.

Article 1: On a motion by Vickie Bunnell to approve, seconded by Scott Berry, Article 1 was accepted with the following results announced:

School Moderator	Robert W. Gooch, Jr.	29 write-in votes
School Clerk	Barbara Killam	79 votes
School Auditors	Ginette White Lucille Lalande	13 write-in votes 7 write-in votes
School Board (3 yrs)	Lisa M. Placy-Brooks	75 votes
School Treasurer	Barbara Killam	80 votes

Article 2: Scott Berry moved to approve Article 2 to determine salaries of school board, officers and agents. Seconded by Richard Hurley.

Mary Lou Placy moved to amend that the salaries of the school board and the compensation of any other officers or agents of the District be the same as printed in the school report. Vickie Bunnell seconded and the article passed.

Article 3: Moderator Gooch called attention to the absence of one line in the published report of preceding year, due to printing error. With this correction stated Bradley White moved that the reports of Agents, Auditors, Committees or Officers chosen as set forth in the annual report of the District be accepted as corrected by the Moderator and placed on file. Vickie Bunnell seconded and the article passed.

Article 4: Mary Lou Placy moved that the District raise and appropriate the sum of Seven hundred, seventy-four thousand, one hundred ninety-four dollars (\$774,194.00) for the support of schools, for the payment of the salaries of the School District officials and Agents and for the payment of the statutory obligations of the District said sum inclusive of:

Regular Education	\$675,109.00
Special Education	1,158.00
Vocational Education	3,150.00
Psychological Services	100.00
Speech Pathology	8,507.00
Other Support Services	9,182.00
School Board Services	3,996.00
Office of the Superintendent	16,441.00

Coordinator of Special Services	25.00
Transportation – To/From School	53,016.00
Transportation – Handicapped	3,510.00
<b>TOTAL APPROPRIATIONS</b>	<b>\$774,194.00</b>

and authorize the application against said appropriation of all revenues, the balance to be raised by taxation. Scott Berry seconded and the voice vote was in the affirmative.

Article 5: Eric Stohl called for a thank you to be expressed to retiring School Board member Mary Lou Placy for her many years of dedicated service.

Meeting was adjourned at 9:44 pm moved by Vickie Bunnell, seconded by Dr. Robert Soucy.

Respectfully submitted,

Barbara Killam  
School Clerk

# SUPERINTENDENT'S REPORT

Thanks to the effort of Dan Shallow, Colebrook Academy principal, and the assistance of Norma Chenevert, principal of Pittsburg School, the school districts of S A U #7 received a School to Work developmental grant of \$97,483.

The funds were used to hire a STW coordinator, Virginia Shallow, hire a part time secretary, train teachers and staff, form school and business partnerships, purchase some technological equipment, and help finance numerous hours of planning time for the implementation phase of STW concepts into our schools.

## What is School-to-Work?

School-to-Work is a locally developed, locally controlled collaboration among education, business, and the community designed to better prepare all students to make informed educational and career decisions. School-to-Work brings business people into the classroom and transforms the workplace into learning opportunities for both students and educators.

School-to-Work is a statewide system that seeks to provide a smooth, seamless, and successful transition for all students from primary through postsecondary education, work or the military. The system is designed to link employers and education in a collaborative effort to create a prepared workforce.

School-to-Work is a system that is dramatically changing the way we educate young people. Students are taught academic and occupational subjects in a way that develops the skills needed to succeed in the workplace. These skills include decision-making, use of technology, ability to communicate both verbally and in written form, and the ability to work as a member of a team. These are skills that have been identified as important to both employers and to success in postsecondary education.

New Hampshire's School-to-Work initiative is founded on 5 Fundamental Components:

1. Building and sustaining quality **Local Partnerships**;
2. Creating authentic **Work-based Learning** opportunities;
3. Holding School-to-Work to high **Academic and Occupational Standards**;
4. Developing seamless **Articulation** between secondary & postsecondary education; and
5. Supporting youth with effective **Career Guidance**.

# SUPERINTENDENT'S REPORT

For our local program, vision and mission statements were developed and adopted:

*Vision Statement: North Country School-to-Work =  
Relevant education through a community partnership.*

*Mission Statement: This partnership will teach basic work ethics while providing motivation for students to identify and challenge their career goals. North Country School-to-Work will create a desire in each student to dream the future, link schools to the community, enhance student's potential, and provide a process through which they can integrate their educational experience with occupational exposure.*

The next step in the process was completed with the submission to the State of the implementation grant.

Respectfully submitted,

Paul F. Allen  
Superintendent of Schools



# COORDINATOR OF SPECIAL SERVICES' REPORT

We continue to be in a state of change within the special education department at SAU #7. Ongoing change appears to be becoming a way of life due to mandates from the Federal Government and the State Department of Education. More and more demands are being made as parents and other child care providers become more cognizant of the laws and/or rules. It is difficult to remain focussed on the student and delivery of services as we are constantly judged by how well our "paper trail" is.

At Colebrook Elementary School, under the leadership of Mary Jolles we have refined the referral system. When a referral is received at the special education office much preliminary data has already been gathered. This procedure is helpful as the proper specialists can direct their efforts to pertinent aspects of an evaluation without taking valuable time gathering general information. The Pittsburg School has been practicing this approach for several years with positive results.

At Colebrook Academy we are trying a new procedure in transition when using a local outside agency. The first year of the transition during the students senior year a program is put in place with both the outside agency and Colebrook Academy sharing goals and objectives. This aids the outside agency in getting a long-term program in place and eases the students' transition from the Academy to the outside agency. When the student has completed the senior year at the academy they are ready to move on. Without the assistance of Dan Shallow, headmaster at Colebrook Academy, implementation of this plan would be most difficult.

Throughout SAU #7 we continue to engage the students in job training. This is somewhat different than the school to work program. In job training the student is one who has been identified with an educational disability. Each quarter the student works at a different job site for experience and to familiarize him or herself with the specific demands of a particular job or profession. In one specific instance the work place provider has employed a student as a paid employee after the nine-week placement.

We have many diverse approaches for teaching students with educational disabilities. Too many to recount in a short report.

The specific number of identified educationally disabled students is constantly changing. Some are discharged from the program, some move away and others move in or are found within our own SAU to be in need of services.

The count or number of students is taken December 1 each year. The amount of money allocated for special education, per student, is combined into a lump sum for our programs.

The money for the present school year 97-98 came from the December 1997 count. At that time we had 83 identified students. Our present count is at approximately 88 students but will probably change.



# COORDINATOR OF SPECIAL SERVICES' REPORT

The breakdown in SAU #7 continue to show the largest group identified as those students with a specific learning disability.

Next would be those identified as other health impaired. This category includes many health-related issues and can include ADHD.

Then comes speech and language with other disabilities following in lesser numbers.

I feel the reason nearly 50% of our identified students are listed, as having a learning disability is that a true learning disability never goes away. We cannot "cure it." We can only introduce compensating strategies for helping the student with the learning process. Many of the other identified educational disabilities are overcome and the student no longer requires services. These would be disabilities such as speech and language, ADHD, and some identified as emotionally handicapped.

None of the special education services could be carried out without the interest and cooperation of the building principals, administrators, special education teachers aides and other staff members.

At the preschool level we work closely with the early intervention people. According to Federal and State mandates we are required to have a program ready to be implemented one month prior to an identified child's third birthday. This process is followed by the SAU #7 special services department as follows:

- a. A referral is received from Early Intervention
- b. A letter is sent to the parent or guardian making them aware of the referral
- c. Parental rights are sent at the appropriate time and an appointment is made to discuss the referral and possible needs of the child.
- d. Appropriate tests and/or evaluations are carried out.
- e. A program is designed.
- f. The program is put into effect.

The foregoing are only highlights of the SAU #7 special services program. To be more specific with content and detail would warrant a long involved report. I can go into detail and will answer specific questions regarding the total program.

Respectfully submitted,

Vergil Grant  
Coordinator of Special Services

# TITLE I REPORT

During the 1996 - 1997 school year 62 children participated in the federally funded reading project "In-D-Reading" (34 males and 28 females):

Grade 1 - 21

Grade 2 - 11

Grade 3 - 17

Grade 4 - 13

Of the total number of children being served, 3 transferred out of the school district during the project year.

This year's Title I project reflects the growing emphasis in reading that prevention of reading difficulties in the first year of instruction is of greatest importance to a school reading program.

Children learn to read by reading and evaluation strategies that are based on what children do as they read and not on isolated skills or operations need to be employed.

Research indicates that children benefit in different ways from different kinds of reading.

Title I supportive services enable children to be exposed to a wider combination of approaches and flexibility, consequently increasing each child's chance to read successfully.

In September each Title I participant was issued a valid reading license and was then invited to become a "roaring racecar reader". Whipping around curves and hurtling down the straightaway headed for success they completed in daily reading activities designed to not only develop, but maintain skills as well.

In May the children starred in our *21<sup>st</sup> Spring Fling*, a musical production of their original tale, **The Mask**. They received rave reviews.

These motivational strategies paid off! All collected evaluative data verified that individual student goals were met.

I would like to take this opportunity to thank all the people who shared reading experiences with us during the school year. Special thanks to Carol Rainville and Helene Nash for volunteering many hours helping the first grade.

The school, home, and community have worked together to make this year's reading project so successful. Thank you for all your support and understanding. It has been greatly appreciated.

Respectfully submitted,

Rosalie Hawes  
Title I Project Manager

**COLUMBIA SCHOOL DISTRICT  
FINANCIAL REPORT  
1996 - 1997  
BALANCE SHEET  
June 30, 1997**

**ASSETS:**

Current Assets

Cash in Bank	\$ 95,128.37
Intergovernmental A/R	<u>2,600.72</u>

**TOTAL ASSETS**

**\$ 97,729.09**

**LIABILITIES AND FUND EQUITY**

Current Liabilities

Accounts Payable	\$ 1,230.51
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Total Current Liabilities	\$ 1,230.51
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Fund Equity

Unreserved Fund Balance	\$ 96,498.58
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Total Fund Equity	<u>\$ 96,498.58</u>
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**TOTAL LIABILITIES AND FUND EQUITY**

**\$ 97,729.09**

**COLUMBIA SCHOOL DISTRICT  
FINANCIAL REPORT  
1996 - 1997  
STATEMENT OF REVENUES  
June 30, 1997**

**REVENUE FROM LOCAL SOURCES**

Curent Appropriations	\$ 581,033.00
Earnings on Investment	1,318.15
Other Local Revenue	<u>3.00</u>

**TOTAL LOCAL REVENUE** **\$ 582,354.15**

**TRANSFER**

from Trustees of Trust Funds	<u>\$ 31,000.00</u>
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**REVENUE FROM STATE SOURCES**

State of New Hampshire - Foundation Aid	\$ 118,300.40
State of New Hampshire - Kindergarten Aid	8,000.00
State of New Hampshire - Medicaid	416.15
State of New Hampshire - Vocational Transportation	329.89
State of New Hampshire - Vocational Tuition	<u>2,250.00</u>

**TOTAL STATE REVENUE** **\$ 129,296.44**

**TOTAL REVENUE FROM ALL SOURCES** **\$ 742,650.59**

<b>COLUMBIA SCHOOL DISTRICT</b>	
<b>DETAILED STATEMENT OF EXPENDITURES</b>	
<b>1996 - 1997</b>	
<b>SALARIES</b>	
Placy, Mary Lou	200.00
White, Bradley	200.00
Faucher, Cynthia	200.00
Killam, Barbara	150.00
Gooch, Robert Jr.	25.00
White, Ginette	25.00
Lalande Lucille	25.00
<b>TOTAL SALARIES</b>	<b>825.00</b>
<b>OTHER EXPENSES</b>	
Canaan School District	3,000.00
Colebrook School District	617,742.57
Collins Insurance Agency	315.40
Compensation Funds of N H	182.28
First Colebrook Bank	63.11
Francis Dineen	500.00
George M. Stevens & Son Co.	240.00
Information Services, Inc.	8.00
Pauline Prince Joos	480.00
N H School Boards Association	772.03
News & Sentinel	66.50
North Country Education Foundation	1,566.47
Nugent Motor Company	42,581.20
School Administrative Unit #7	16,085.47
Switser, Jean Maccalous	2,705.06
Thibault, Kyla	450.00
<b>TOTAL OTHER EXPENSES</b>	<b>686,758.09</b>
<b>TOTAL COLUMBIA EXPENDITURES</b>	<b>687,583.09</b>



**FRANCIS J. DINEEN & CO.**  
CERTIFIED PUBLIC ACCOUNTANTS

FRANCIS J. DINEEN, C.P.A.  
PAUL BARONE, C.P.A.

5 MIDDLE STREET, LANCASTER, N.H. 03588  
603 788-4928  
603 788-4636  
FAX 603 788-3830

TRANSMITTAL AND COMMENTARY LETTER

The School Board  
Columbia School District  
Columbia, New Hampshire

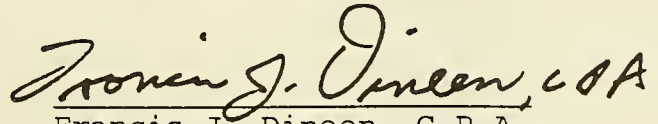
Members of the Board:

In planning and performing our audit of the financial statements of the Columbia School District for the year ended June 30, 1997, we considered the District's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure. Such study and evaluation disclosed no material weaknesses.

We extend our thanks to the officials and employees of the Columbia School District for their assistance during the course of our audit.

It is our opinion that the Superintendent, Business Administrator and staff are doing an excellent job administering the Columbia School District.

Very truly yours,

  
Francis J. Dineen, C.P.A.

August 27, 1997

**FRANCIS J. DINEEN & CO.**  
CERTIFIED PUBLIC ACCOUNTANTS

FRANCIS J. DINEEN, C.P.A.  
PAUL BARONE, C.P.A.

5 MIDDLE STREET, LANCASTER, N.H. 03584  
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FAX 603 788-3830

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board  
and Voters of the Columbia  
School District:

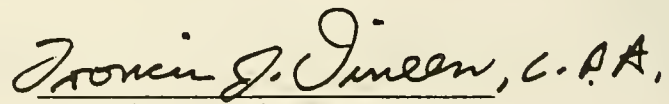
We have audited the accompanying general purpose financial statements of the Columbia School District as of and for the year ended June 30, 1997. These general purpose financial statements are the responsibility of the management of the Columbia School District. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the general purpose financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation as explained in the above paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Columbia School District at June 30, 1997, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles.

Very truly yours,

  
Francis J. Dineen, C.P.A.

August 27, 1997

**COLUMBIA SCHOOL DISTRICT**  
**STATEMENT OF ANALYSIS OF CHANGES**  
**IN FUND EQUITY**  
**June 30, 1997**

Fund Equity, July 1, 1996	41,431.08
Plus Total Revenue	742,650.59
Less Total Expenditures	687,583.09
Fund Equity, June 30, 1997	96,498.58

This is to certify that we have examined the books, vouchers, bank statements, and other financial records of the Treasurer of the School District of Columbia of which the above is a true summary of the fiscal year ending June 30, 1997 and find them correct in all respects.

1/2/98	Lucille Lalande
1/2/98	Ginette L. White
	Auditors

FRANCIS J. DINEEN & CO.  
CERTIFIED PUBLIC ACCOUNTANTS

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FAX 603 788-3830

August 27, 1997

TRANSMITTAL AND COMMENTARY LETTER

The School Board  
School Administrative Unit #7  
3 Academy Street  
Colebrook, New Hampshire 03576

Members of the Board:

In planning and performing our audit of the financial statements of the School Administrative Unit #7 for the year ended June 30, 1997 we considered the Unit's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure. Such study and evaluation disclosed no material weaknesses.

We extend our thanks to the officials and employees of School Administrative Unit #7 for their assistance during the course of our audit.

It is our opinion that the Superintendent, Business Administrator and staff are doing an excellent job administering School Administrative Unit #7.

Very truly yours,

  
Francis J. Dineen, C.P.A.



FRANCIS J. DINEEN & CO.  
CERTIFIED PUBLIC ACCOUNTANTS

FRANCIS J. DINEEN, C.P.A.  
PAUL BARONE, C.P.A.

5 MIDDLE STREET, LANCASTER, N.H. 0358  
603 788-4928  
603 788-4636  
FAX 603 788-3830

INDEPENDENT AUDITORS' REPORT ON FINANCIAL PRESENTATION

To the Board of School Directors  
and Voters of School Administrative  
Unit #7:

We have audited the combined financial statements of School Administrative Unit #7 as of and for the year ended June 30, 1997, as listed in the accompanying table of contents. These financial statements are the responsibility of the management of the School Administrative Unit #7. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1, the combined financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation as explained in the above paragraph, the combined financial statements referred to above present fairly, in all material respects the financial position of School Administrative Unit #7 at June 30, 1997 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles.

Very truly yours,

  
Francis J. Dineen, C.P.A.

August 27, 1997



**COLUMBIA SCHOOL DISTRICT  
TRANSPORTATION 1996 - 1997**

TRANSPORTER	ROUTE	RATE/DAY	PUPILS	MILES/DAY
Nugent Motor Company	E. Columbia	\$91.34	56	55.0
Nugent Motor Company	S. Columbia	\$79.66	64	50.0
Nugent Motor Company	Meridan Hill	\$68.45	7	52.0

**TUITION PUPILS & RATES 1996 - 1997**

Grade Levels	Pupils	RATE
Kindergarten	16	\$1,021.00
Elementary	91	\$4,242.00
High School	36	\$6,354.00

S A U # 7 PERSONNEL 1997 - 1998	POSITION	TOTAL SALARY	COLUMBIA SHARE 4.87%
Allen, Paul	Superintendent	\$53,800.00	2,620.06
Covill, Cheryl	Accountant/Bookkeeper	\$26,250.00	1,278.38
Goulette, Lisa	Special Services Secretary	\$15,450.00	752.42
Grant, Vergil	Coord. Of Special Services	\$43,500.00	2,118.45
Gray, Suzanne	Payroll/Personnel Clerk	\$15,451.00	752.46
Grover, Patricia	Administrative Secretary	\$19,750.00	961.83
Patterson, Ronald	Business Administrator	\$39,000.00	1,899.30

V I T A L S T A T I S T I C S

BIRTHS RECORDED IN THE TOWN OF COLUMBIA DURING THE YEAR ENDED DECEMBER 31, 1997.

Feb. 8	Austin David Prusik	Colebrook, NH	Brendan C. Prusik	Monica A. Christian
May 19	Alicia Catherine Barry	Colebrook, NH	Kevin C. Barry	Allison I. Beirle
June 10	Benjamin Wallace Adair	Colebrook, NH	Wallace W. Adair	Faith J. Ladd
Sept. 7	Ryan James Chapple	Colebrook, NH	Michael F. Chapple	Mary Ann Woodard
Oct. 7	Michael Colton Hastings	Colebrook, NH	Kenneth B. Hastings	Lori Sue Schaffner

DEATHS RECORDED IN THE TOWN OF COLUMBIA DURING THE YEAR ENDED DECEMBER 31, 1997.

Feb. 3	Beatrice M. Lawrence	Colebrook, NH	Henry Lawrence	Blanche Dix
June 19	Charles H. Cooke	Colebrook, NH	John Cooke	Virginia Flood
Aug. 19	Vickie M. Bunnell	Colebrook, NH	Earl Bunnell, Sr.	Irene Roberts

V I T A L S T A T I S T I C S

MARRIAGES RECORDED IN THE TOWN OF COLUMBIA DURING THE YEAR ENDED DECEMBER 31, 1997.

March 9	Jeffrey Lawrence Reynolds Doris Dorothy Bourque	Columbia, NH Columbia, NH
May 31	Thomas Joseph Guest Nancy Gail Caulier	Columbia, NH Columbia, NH
June 9	Benjamin Rose Lindley Natalie Lyse Grandmaison	Jonesborough, TN Columbia, NH
June 14	Robert L. Spaulding Billiejo Simpson	Fremont, NH Fremont, NH
July 5	Thomas Edward Jager Natacha Irene Barber	Sewickley, PA Sewickley, PA
Aug. 30	Michael T. Tenney Marilyn A. Simpson	Sutton, VT Sutton, VT
Sept. 6	Norman Desaindes Melissa Ann Chapple	Columbia, NH Columbia, NH



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