

Annual Report of the Town of Lancaster, New Hampshire
for the year ended December 31, 1997



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1997

1998 DATES TO REMEMBER

JANUARY 1	Fiscal Year Begins
JANUARY 21	First day for Candidates to declare for Town Election
JANUARY 30	Last day for Candidates to declare for Town Election
MARCH 1	Deadline to file for an exemption or abatement from your property taxes (previous year)
MARCH 6	Annual School Meeting
MARCH 10	Annual Town Meeting
APRIL 1	All property both real and personal, assessed to owner this date
APRIL 15	Last day to file Property Tax Inventories
MAY 1	Dog Owners should license their dogs by this date
JUNE 1	After this date, a \$25 forfeiture charge may be imposed for any unlicensed dogs
JULY 1	First half of the semi-annual tax billing due - commences to draw interest at 12 percent after this date
SEPTEMBER 8	State Primary Election day
NOVEMBER 3	General Election day
DECEMBER 1	Second half of the property tax due - unpaid real estate and personal taxes commence to draw interest at 12 percent

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1997 TOWN OFFICERS

Elected Officials

BOARD OF SELECTMEN

Expires	1998	Linda E. Hutchins
Expires	1999	Christopher Parker
Expires	2000	David B. Stickney

TREASURER

Expires	1999	Ann M. Huddleston
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TOWN CLERK

Expires	1999	Jean E. Oleson
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MODERATOR

Expires	1999	Paul D. Desjardins
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TRUSTEES OF TRUST FUNDS

Expires	1998	Carol H. Stiles
Expires	1999	John Holmes
Expires	2000	James H. Whithed

SUPERVISORS OF THE CHECKLIST

Expires	1998	Jane B. Gilman
Expires	2000	Constance Cardinal
Expires	2002	James Seppala

BUDGET COMMITTEE

Expires	1998	Dennis Merrow
Expires	1998	Aurore Hood
Expires	1998 (resigned)	David Stickney
Expires	1999	Lee Eastman
Expires	1999	Sandra Doolan
Expires	1999	Robert Snowman
Expires	2000	Harrison Southworth
Expires	2000	Roger Gingue
Expires	2000 (resigned)	Peter Riviere

REPRESENTATIVE OF BUDGET COMMITTEE

Expires	1998	Christopher Parker
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LIBRARY TRUSTEES

Expires	1998	Michael W. Nadeau
Expires	1999	Elsie K. Senuta
Expires	2000	Steven J. Turaj

1997 TOWN OFFICERS

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CEMETERY TRUSTEES

Expires	1998	Joyce C. White
Expires	1999	Sandra E. Doolan
Expires	2000	Ronald N. Bailey

EMMONS SMITH FUND COMMITTEE

Expires	1998	John Brooks
Expires	1999	Roxanna White
Expires	2000	Jean Foss

COL. TOWN SPENDING COMMITTEE

Expires	1998	Mark J. Vincent
Expires	1998	Gregg Christopher
Expires	1998	Cindy Spearin
Expires	1999	JoAnne Emerson
Expires	1999	Jeffrey A. Gilman
Expires	1999	Robert Snowman
Expires	2000	Rebecca Crawford
Expires	2000	Marcella Nugent
Expires	2000	Roger Emery, Jr.

COL. TOWN INVESTMENT COMMITTEE

David Hill	Dennis Merrow
Richard Rochefort	Roger Gingue
Phillip Drapeau	Donald L. Crane
Thomas W. Craven	

Appointed Positions

Town Manager/Overseer of Welfare	Patrick Kelly
Tax Collector	Joyce A. McGee
Town Planner/Public Works Director	Peter Kulbacki, P.E. (resigned)
Town Accountant	Michael W. Nadeau
Deputy-Town Clerk/Tax Collector	Tanya J. Batchelder
Town Counsel	Donovan & Desjardins, Attorneys
Health Officer	Elwin R. Falkenham, M.D.
Public Health Nurse	Roxanna White, R.N.
Librarians	Barbara Robarts/Holly Verrier Hyde
Superintendent of Recreation	Michael Curtis
Police Chief	Edward Samson
Fire Chief	Michael Currier
Ambulance Director	Thomas Blanchette
Highway Foreman	James Savage
Water Dept. Supervisor	Lawrence "Gomer" Powell
Sewer Dept. Operator	Timmy Bilodeau
Transfer Station Director	Dennis Patnoe

1997 TOWN OFFICERS

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Appointed Boards/Committees

ZONING BOARD OF ADJUSTMENT

Expires	1998	Kevin Kopp
Expires	1999	Alan Savage
Expires	1999	Carl Rod
Expires	1999 (Alternate)	John MacKillop
Expires	1999 (Alternate)	Colin Sutherland
Expires	2000	Stan Knecht
Expires	2000	Dennis Merrow
Expires	2000 (Alternate)	Jean Tenney
	(Clerk)	Jean Oleson

PLANNING BOARD

Expires	1998	Aurore Hood
Expires	1998	Patricia Steady
Expires	1999	Stan Knecht
Expires	1999	Alexis Moser
Expires	1999 (Alternate)	Colin Christie
Expires	1999 (Alternate)	Joe Gott
Expires	1999 (Alternate)	Andre Garand
Expires	1999 (Alternate)	Tim Sutherland
Expires	2000	David Hutchins
Expires	2000	Joanne Coppinger, Chair
	(Selectman)	David Stickney
	(Planner)	Peter Kulbacki
	(Clerk)	Sally Pratt

CONSERVATION COMMISSION

Expires	1998	Andrew Coppinger
Expires	1998	Lucy Wyman
Expires	1999	David Rexford
Expires	1999	Millard Martin, Jr.
Expires	1999 (Alternate)	Janine Elliott
Expires	1999 (Alternate)	Andrew Buteau
	(Advisor)	Patrick Kelly

HOUSING AUTHORITY

Dennis Merrow
Millard Martin, Jr.
Kevin Kopp
James Seppala

TOWN HISTORY COMMITTEE

Faith Kent
Edna E. Whyte
Cecile Costine

REPORT OF THE SELECTMEN

The Town of Lancaster has seen a year full of activity. Our water system has seen six of the eight phases completed. The Lancaster Economic Development Corporation is up and operating. The Main Street Committee has organized and begun to work on projects to revitalize the business district and enhance Main Street y to y. The Chamber of Commerce has become regional in its focus in order to foster cooperation and growth in our area. The new court house has been dedicated and we have been given the joy and pain of developing a new use for our historic gem.

We are sorry to have Peter Kulbacki leave for a new job. His expertise and energy will be missed by those who worked with him. In his place, Dennis Patnoe became responsible for overseeing the public works (transfer station, water department, sewer department, town roads). Town planning is now under the watchful care of Pat Kelly, with Joyce McGee assisting.

Historic levels of need have arisen for the Ambulance Department with the quantity of calls at an all-time high. The police force gained a new furry officer named King, our first police-trained canine in Lancaster.

Your Select Board has worked to keep our budget increases to a minimum while still maintaining the level of service and progress that Lancaster deserves.

You will notice that we have once again placed "charitable items" as warrant articles. Doing this enables you to receive information and ask questions of the various groups at Town Meeting; thereby, making you a more highly informed voting public.

We want to thank our many volunteers for the countless hours of dedication that this community receives. Volunteerism makes Lancaster a great place to live and work.

No report would be complete without a huge thank you to the dedicated staff of employees here in town.

Any time that you may have concerns, complaints or praises, please call on your Selectmen. We will listen and do our best for the whole of Lancaster.

Respectfully submitted,

Linda E. Hutchins, Chairman

REPORT OF WELFARE DEPARTMENT

The 1997 year has been a year of decreased demand due to the job market and the economy. Yet our expenditures are about equal to past years due to the reduction of state and federal assistance.

We have continued to use workfare as a method to account for assistance. The amount spent this past year is as follows:

WELFARE ACCOUNTABILITY

MONTH	TOTAL	FOOD	MEDICAL	RENT	FUEL	ELECTRIC	OTHER
January	\$2,141.50	\$245.00	\$107.26	\$1,021.00	\$248.00	\$520.24	\$0.00
February	\$2,144.94	\$115.00	\$72.39	\$1,100.00	\$446.50	\$411.05	\$0.00
March	\$1,113.00	\$65.00	\$43.00	\$700.00	\$125.00	\$180.00	\$0.00
April	\$2,351.00	\$55.00	\$70.00	\$1,395.00	\$505.00	\$326.00	\$0.00
May	\$2,108.00	\$110.00	\$73.00	\$1,598.00	\$44.00	\$283.00	\$0.00
June	\$1,978.50	\$95.00	\$67.50	\$1,335.00	\$0.00	\$481.00	\$0.00
July	\$2,192.50	\$125.00	\$334.50	\$775.00	\$0.00	\$648.00	\$310.00
August	\$1,543.00	\$215.00	\$55.00	\$408.00	\$0.00	\$557.00	\$308.00
September	\$1,474.00	\$255.00	\$91.00	\$500.00	\$90.00	\$538.00	\$0.00
October	\$2,259.00	\$140.00	\$220.00	\$1,250.00	\$399.00	\$250.00	\$0.00
November	\$1,322.67	\$85.00	\$46.21	\$894.00	\$189.46	\$108.00	\$0.00
December	\$3,276.00	\$150.00	\$60.00	\$2,371.00	\$520.00	\$175.00	\$0.00
TOTALS	\$23,904.11	\$1,655.00	\$1,239.86	\$13,347.00	\$2,566.96	\$4,477.29	\$618.00



Photo courtesy of the Coos County Democrat

REPORT TO THE CITIZENS OF COUNCIL DISTRICT ONE

by Raymond S. Burton, Councilor

District One

State of New Hampshire

RR 1, Box 106

Woodsville, New Hampshire 03785

Tel. (603) 747-3662

Car Phone 481-0863

State House (603) 271-3632

It is a pleasure to report to the people of District One, which consists of 98 towns and four cities here in northern New Hampshire. The Council acts much like a board of directors at the very top of your Executive Branch of your New Hampshire State Government. We confirm gubernatorial nominations to many regulatory, advisory and governing boards and commissions within the Executive Branch of your government. We also confirm gubernatorial nominations to the entire Judicial Branch of the New Hampshire Government, approve contracts to outside agencies, businesses, municipalities and individuals and a host of other duties.

A good list of phone numbers for citizens to gain information throughout this district to have on hand would be the following:

Aids Hotline	1-800-752-AIDS
Children, Youth & Families	1-800-852-3345
Consumer Complaints, Utilities	1-800-852-3793
Consumer Complaints, Insurance	1-800-852-3416
Disabilities Assistance	1-800-852-3345
Elderly & Adult Assistance	1-800-442-5640
Fuel Assistance	1-800-552-4617
Emergency Assistance	911
Employment Opportunities	1-800-852-3400
Job Training Information	1-800-772-7001
NH State Library	1-800-499-1232
NH State Police	1-800-525-5555
NH Tech Community Colleges	1-800-247-3420
NH Help Line (24 hour)	1-800-852-3388
NH Operation Game Thief	1-800-344-4262
NH Veterans Council	1-800-622-9230
NH Corrections Dept.	1-800-479-0688
NH Dept. of Labor	1-800-272-4353
NH Housing Authority	1-800-439-7247
NH Higher Educational Ass't	1-800-525-2577
Headrest Teenline	1-800-826-3700
NH Independent Living Found.	1-800-826-3700
NH Charitable Foundation	1-800-464-6641

It is a pleasure to serve you as one of your public servants. My office is at your service.

PUBLIC WORKS

HIGHWAY DEPARTMENT:

ROAD RE-CONSTRUCTION

The Highway Department had a busy year as they continued to repair and patch roads. Middle Street received our main attention this year. The infrastructure was completed and the street was rebuilt and resurfaced. The Arthur White Road was washed out in one of last summer's storms. Our road crew spent two weeks rebuilding the road at a cost to the Town of over \$10,000.

PROJECTS

The following projects were completed:

1. culvert on Martin Meadow Pond Road
2. gas and diesel tanks replaced
3. ditching of Wesson Road

Upcoming projects include:

1. repair of Martin Meadow Pond Road, Hartco Avenue and Stebbins Hill Road
2. rebuilding of manholes and catch basins
3. overlay of streets as per budget will allow

WATER SYSTEM IMPROVEMENTS

The water plant has been in operation for a year. It has worked up to our expectations, greatly improving our water quality. We have continued to monitor water usage and have attempted to contain the budget and maintain water use fees at last year's levels. The water line from the Garland Road to Town has been completed and the two pressure reducing buildings have also been completed. The Main Street and Middle Street water lines have also been completed. This new line has given the Town a more consistent supply of water with a larger volume to take care of anticipated growth.

Project Contracts 7 and 8 will be going out to bid this spring. Contract #7 will install a water and sewer line from Coos Junction to the Groveton town line. Contract #8 will build a water tank on the Groveton town line (Industrial Park area). This will supply the Town with additional water pressure and protection for the northern section of the community.

WASTEWATER

The Wastewater Treatment and Pumping Stations are working very well due to the work of our personnel. Testing continues to be a priority with our lagoons operating at a very reliable level. The future of our system is comprised mainly of preventative maintenance.

We need to rebuild some of our larger pumps and replace bearings at the Main Pumping Station. The Town is also looking at alternatives to reduce our electrical demand use. When our large pumps kick-in to distribute waste water into the town lagoons, the electrical use increases greatly. We are investigating using auxiliary diesel power to help reduce the electrical demand charge. The new sewer rate has gone into effect and we will maintain this rate for the upcoming year.

I wish to thank the entire Public Works Department for their dedication, support and late nights working in extreme conditions.



HERITAGE TRAIL COMMITTEE

1997 Annual Report

The New Hampshire State Heritage Trail is a 230-mile walking path extending from the Massachusetts border to Canada. The Lancaster portion of the Trail starts at the Dalton town line on Martin Meadow Pond Road, and ends on Page Hill Road at the Northumberland line. Approximately 12 miles, the Trail was accepted by the State in 1994.

The Trail is for hiking, snow shoeing and cross country skiing only, no wheeled vehicles, please!

Residents, visitors and tourists should be encouraged to experience the areas natural beauty. The Trail is a valuable asset to the Town.

Once again the Heritage Trail Committee extends our thanks to:

- the landowners who have continued to grant right of way over their property and helped maintain sections of the trail;
- our town clerk's office for issuing our monthly report;
- the adults and young volunteers who have generously given of their time, talent and equipment to keep the trail distinct and walkable;
- Pat Nelson, a pioneer Trail Committee member, who has moved on to Massachusetts, nearer family. A portion of the trail has been named the "Pat Nelson section" in appreciation for her work.

This year, 1997, in addition to clearing the blowdowns and ever growing brush, and marker replacement, we prepared, and the Town printed, a very descriptive pocket-sized trail handout brochure. Included in the handout is a trail map showing the new downtown loop trail.

We encourage our shop keepers, restaurants, motels, residents and B & B's to make trail handouts available to their customers and guests. Copies can be obtained by calling the number listed below.

The cleared portion of the Portland Street to Reed Road trail section is working out well for snowshoers and cross country skiers. Either way, it's a two hour trip and snowshoers have continued to report it as "just beautiful", especially after a fresh snow fall.

In 1998, in addition to the usual maintenance, we will be concentrating on improving the wetland areas, making them more traversable. We are working with the Main Street Committee on the development of the river walk, and will incorporate the walk into the Heritage Trail town loop map when completed.

The Committee, established by the Selectmen, is a working group interested in maintaining and promoting one of this town's assets. The Committee's monthly meetings are always open to the public, usually meeting 10 months a year, 7:00 pm, at the town hall. Notice is published in the Beacon's Calendar of Events. The next meeting is scheduled for March 3, 1998. The Committee welcomes people of all ages who are interested in keeping the Trail going to join us. Information regarding the Trail and Committee can be obtained by calling the chairman at 788-4343.

Respectfully submitted for the Committee,

Robert D. Todd, Chairman



Photo courtesy of the Coos County Democrat

LANCASTER POLICE DEPARTMENT

The Lancaster Police Department experienced a number of changes during the 1997 year. There were changes in personnel as well as introducing new methods in addressing the needs of Law Enforcement agencies.

In August of this year, Sgt. Eric Lougee, a 10-year veteran of the Lancaster Police Department accepted a position with the Town of Bethlehem as their Chief of Police. The vacancy created by Sgt. Lougee's move was filled by a Lancaster native, William Colborn. Officer Colborn will attend the NH Police Academy for 12 weeks, beginning in January 1998.

The Lancaster Police Department also obtained a 4-legged officer. This officer's name is King. King is a German Shepard and has been trained as a Police Dog. This was made possible because of the generosity of Lancaster residents and organizations.

The dog was donated to the Police Department by Tina Rexford of Stockwell Kennels. Officer Paul Hood is King's handler, and he and King attended a 10-week training program in Concord, NH. The costs associated with this training were paid by the VFW Post #3041 of Lancaster. We are grateful to all those who assisted with this program. It has proven to be an asset to the department. On many occasions since his training, King has been instrumental in capturing criminals.

The year was not free of tragedy, as the area experienced some of the most tragic events ever seen in the North Country. From these tragic events we hope to learn so as to prevent them from ever happening again. It was amazing to see the support offered by members of the community. It made everyone more aware of the dangers facing Law Enforcement.

Members of the Lancaster Police Department wish to thank all of the people who assisted us throughout the year.

Respectfully submitted,
Edward Samson, Chief of Police

MEMBERS OF THE LANCASTER POLICE DEPARTMENT

Chief Edward Samson
Corporal Christopher St. Cyr
Officer Paul Hood
Officer Myron Crossley
Officer Marcel Platt
Officer William Colborn

PART TIME POLICE OFFICERS

Officer Martin Driscoll	Officer Patrick Carr
Officer Wendy Houghton	Officer Richard Ball
Officer William Thompson	Officer Terrence Bedell
Officer David Stickney	Officer Robert Lee
Officer Charles Huntington	

CRIMINAL OFFENSES

Animal	212
Assault	50
Bad Check	84
Burglary	17
Criminal Trespass	26
Prowler	33
Harassment	24
Domestic Violence	95
Untimely Death	02
Theft	66
Drugs	26
Sexual Assault	11
Possession of Alcohol	29
Public Intoxication	15
Family Abuse/Neglect	27
Warrants Served	71
Forgery/Fraud	16
Resisting Arrest	05
Reckless Conduct	02
Shoplifting	07
Possession Firearm	01
Criminal Mischief	60
Disorderly Conduct	34
Fugitive from Justice	01
Hindering Apprehension	02
Breach of Peace	457
Miscellaneous	139
Criminal Threatening	16
Stalking	05

ACCIDENTS

Damage over \$1000.00	80
Damage Under \$1000.00	68
Accidents with Injury	24
Fatals	01
Involving Animals	22
Hit and Run	13
Pedestrian/Bicycle	05

MOTOR VEHICLE OFFENSES

Driving While Intoxicated	37
Speeding	451
Unregistered Vehicle	15
Non-Inspection	47
Stop Sign/Yield	38
Driving After Suspension	20
Following Too Close	12
Conduct After An Accident	03
Operating without License	07
Misuse of Plates	12
Improper Operation	97
Reckless Conduct	09
Improper Passing on Right	27
Yellow Line	38
Disobeying Police Officer	03
Defective Equipment	304
Parking Violations	157
Child Restraint	27
Open Container	10
Littering	09
Disorderly Conduct M/V	14
Failure to Display Reg.	15
Failure to Dim Lights	24
Improper Turning	77
No Fuel Permit	03

MISCELLANEOUS ACTIVITIES

Motor Vehicle Warnings	660
Assist Motorist	196
Alarms Answered	120
Doors/Windows Opened	47
Assist Other Police	503
Breath/Blood Tests	45
Relays	100
Fires	29
Assist Other Agencies	992
Missing Persons	13

TRANSFER STATION AND RECYCLING FACILITY

The Town of Lancaster's recycling for the year of 1997 was as follows:

Cardboard	139 tons
Newspaper & magazines	97 tons
Office Paper	3 tons
Box Board	5.5 tons
Aluminum Cans	7 tons
Scrap Aluminum	3 tons
Plastic Containers	17.5 tons
Scrap Metal	155 tons
Tin Cans	9 tons
Oil Filters	6 tons
Used Oil	5 tons
Textiles	4.5 tons
Shingles	43 tons
Tires	19 tons
Compost	75 tons
Batteries	1 ton
Glass	140 tons
Paint	<u>8.5 tons</u>
 TOTAL	 738 tons

Material shipped to Crown Vantage Landfill 1455 tons

Demolition waste shipped to
Environmental Services - Bethlehem 291 tons

1997 revenue from selling recycled goods was . . . \$19,574.00

Crown Vantage costs saved were \$13,837.50

Trucking costs saved were 7,327.56

Total Saved \$40,739.06

The percentage rate of recycling in 1997 was approximately 34%. We need to get that figure up to 40% to avoid any penalties from Crown Vantage. We are heading in the right direction to meet this goal and with the help of the townspeople and the recycling committee, hopefully we will make it.

The cost of getting rid of our waste at Crown Vantage will be increasing on January 1, 1999, from \$18.75 to \$50.00 a ton. This will be an increase of about \$58,000.00 in the transfer station budget. We are looking into pay-as-you-throw as a way of increasing our recycling percentage, but if we can reach a rate of about 50%, we may not have to do this.

We would like to thank you for your cooperation and please keep recycling. It will save tax \$\$\$\$.

Dennis, Norm, Jimmy and Tom - The boys at the Transfer Station

NORTHERN GATEWAY CHAMBER OF COMMERCE

The Chamber is expanding its horizons by becoming Regional in scope and providing services to ten surrounding communities.

Our goal is to provide each community with as much assistance as they want in the areas of promotion, recognition and coordination of locale events. By working together, we can all benefit.

Some examples of projects that we are supporting are:

1. The development of the Mount Washington Regional Airport into an asset that will truly benefit all of the communities in this area.
2. Inviting local and federal representatives to come to our area and discuss what they are facing and to answer our questions.
3. Exploring new programs that will benefit our youth, such as "Kids Voting N.H." and the development of a Civil Air Patrol Squadron, based at the Regional Airport.
4. Business Round Tables that feature such individuals as the Commissioner of Labor, Diane M. Symonds; The Commissioner of Insurance, Charles Blossom; and the Manager of Safety, Training and Injury Prevention, Jack Jarvis.
5. Promotions that will bring 3000 to 5000 people into the area, such as The Sled Dog Race.

The Office Hours are Tuesday, Wednesday and Thursday - 8:00 AM to Noon. Our phone number is (603) 788-2530.

Our feelings are best expressed by saying:

"TOGETHER WE CAN MAKE A DIFFERENCE."

Sincerely,

DONALD F. MOONEY
Chamber Director

LANCASTER EMERGENCY MEDICAL SERVICES

Lancaster Emergency Medical Services has continued to grow over the past year in many different ways. One of the major growths has been in training and the ability to provide consistent care at the basic life support level. We currently have 40 members on our roster which include three drivers, five First Responders, 19 EMT-Basics and 13 EMT-Intermediates. We also have one member who is currently enrolled in a Paramedic program. Our goal as we approach the new century is to be able to provide advanced life support care consistently on all necessary calls. In order to do this, more training will be provided to members and several more members will upgrade to Paramedic certification. Paramedic certification will allow us to better treat and care for many medical emergencies through the use of advanced airway management and medications. This past year, over 106 hours of training were offered. Some of the programs that were offered include a sixteen-hour certified trench rescue class and an emergency vehicle operators course by the National Safety Council.

Another area of growth last year was in run volume, completing the year with 802 runs. This was an increase of 102 runs over last year. With increased runs comes increased coverage and scheduling issues. Most of the runs take place during the work day, Monday through Friday, and trying to cover emergency runs and continue to complete the emergency and non emergency transfers is very difficult. In June we hired Ron Wert, part time, to assist in coordination of training and to assist in covering shifts that were difficult to cover when most volunteer members are at work. People often ask "Why do the transfers?" My answer to this is as follows: in order to continue operating the ambulance service in the black by generating revenue through user fees and not by taxation, we need to do the transfer work. We support our entire operating budget through user fees and contract payments for ambulance service. We also have very reasonable charges for our service compared to many private services in the area. In December we signed a contract with NH Blue Cross & Blue Shield as a preferred provider, this will allow us to bill BC&BS directly and receive payment directly.

I would like to thank the businesses and members of the community who continue to support us throughout the year. I would also encourage civic groups or individual members of the community to stop by to see and hear what we do. We always like to hear suggestions and ideas so we may better serve you in your time of need.

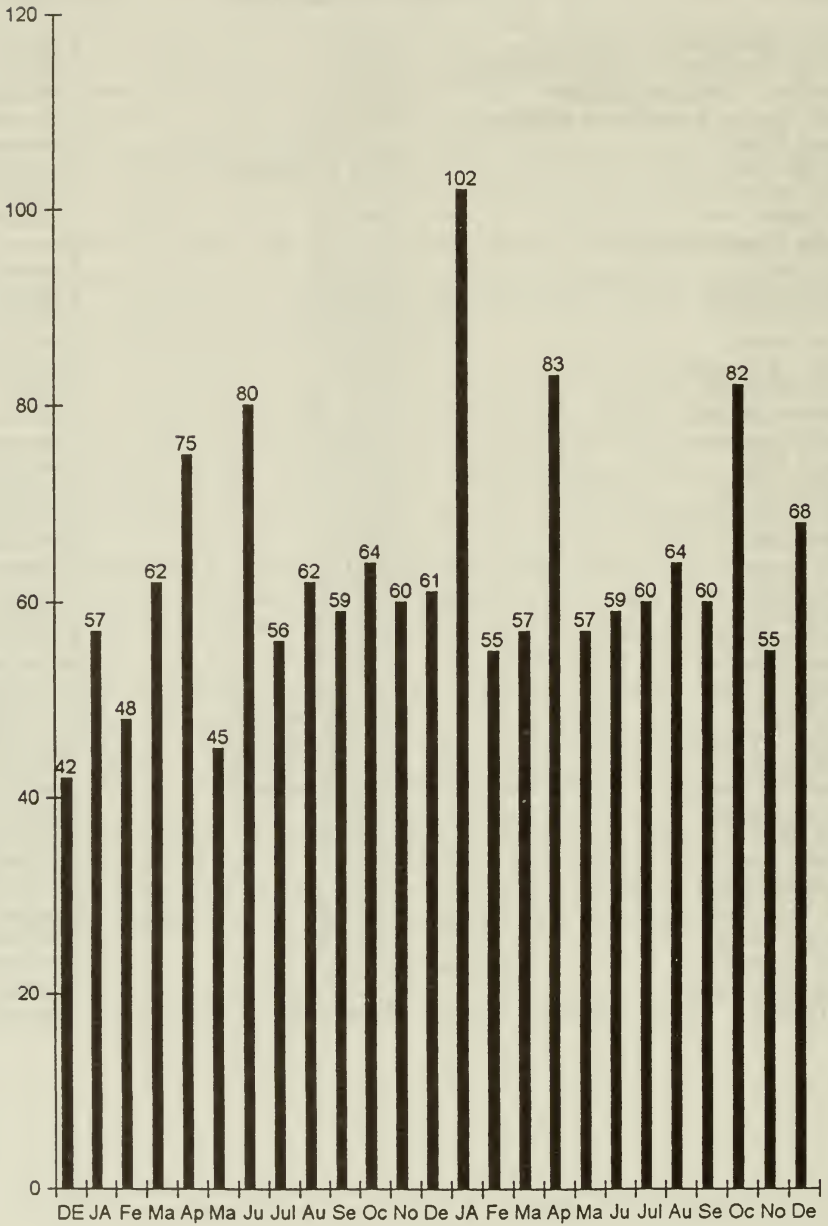
Respectfully submitted,

Thomas W. Blanchette, Director Lancaster EMS

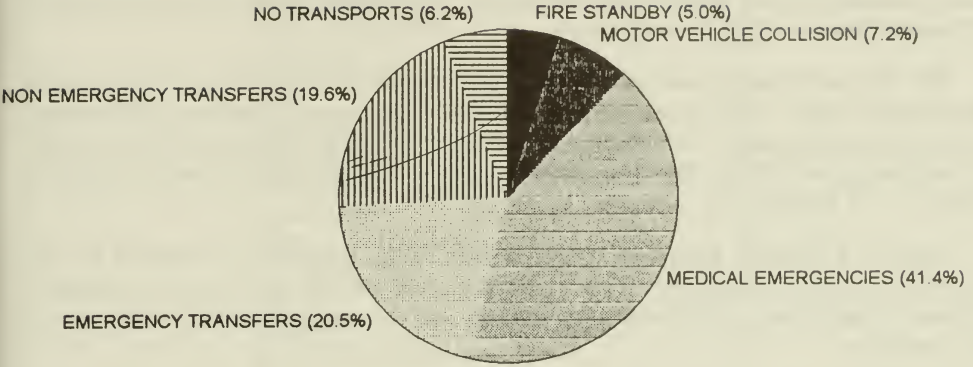
LANCASTER EMERGENCY MEDICAL SERVICES ROSTER

<u>NAME</u>	<u>CERTIFICATION</u>	<u>RESIDENCE</u>
Thomas Blanchette - Director	EMT-I	Lancaster
Jennifer Frenette - Assistant Director	EMT-I	Lancaster
Ron Wert - Training Officer	EMT-I	Lancaster
David Flynn - Equipment Officer	EMT-B	Lancaster
Robert Platt	EMT-B	Groveton
Todd Brown	First Responder	Lancaster
Adam Smith	EMT-I	Littleton
Lee Beane	EMT-B	Lancaster
Charity Blanchette	EMT-B	Lancaster
Mike Currier	EMT-B	Lancaster
Chris Bradford	EMT-B	Lancaster
Wesley Hicks	EMT-I	Littleton
Blake Janney	EMT-B	Lancaster
Randy Chauvette	EMT-I	Groveton
Donna Frizzell	EMT-B	Gilman
Harold Mundell	EMT-B	Lunenburg
Rita Richardson	EMT-B	Lancaster
Marcel Platt	EMT-B	Groveton
Jennifer Burke	EMT-I	Groveton
Roger Chauvette	EMT-I	Groveton
Roger Aldrich	EMT-B	Groveton
Steve Jones	EMT-I	Lebanon
Steve Colby	EMT-B	Lunenburg
Tom Baird	EMT-B	Lunenburg
Alan Lambert	EMT-I	Lancaster
Brenda Ruggles	EMT-I	Whitefield
Joseph Elgosin	EMT-B	Whitefield
Tom Scullen	First Responder	Lancaster
Shirley Kenison	First Responder	Groveton
Larry Coulter	First Responder	Jefferson
Kristen Wilkinson	First Responder	Lunenburg
Sharon Ruggles	EMT-I	Whitefield
Kim Covey	EMT-B	Lunenburg
Ed McLean	EMT-I	Groveton
Chuck Lockhart	EMT-B	Whitefield
Mike Connors	EMT-B	Lancaster
Wendy Gulick	EMT-B	Groveton
Frank Brunkle	Driver	Lancaster
Doug Blanchette	Driver	Lancaster
Ian Tenney	Driver	Lancaster

RUN VOLUME BY MONTH FROM
DECEMBER '95 to DECEMBER '97



TYPES OF RUNS



1997 AMBULANCE REPORT

Uncollected Balance as of 12/31/96	\$ 37,338.09
Claims Processed in 1997	205,229.93
Town Appropriation	16,464.00
Refunds	968.00
Total Debits	\$260,000.02
Town Reimbursements	\$ 16,464.00
Paid Claims Collected	164,675.28
Cancelled Claims	19,072.22
Uncollected as of 12/31/97	<u>59,788.52</u>
Total Credits	\$260,000.02

Respectfully submitted,
 Joyce McGee
 Ambulance Clerk

FIRE DEPARTMENT

We started off the year with the purchase of a new van, that once belonged to the Hanover Fire Department Rescue. We transferred our equipment from our old van into this one, including our six Bottle Cascade System. This system allows us to fill sixty-four small Scott Bottles to fight fire efficiently.

We also purchased a gas monitor to detect oxygen levels, carbon monoxide, H₂'s and flammable gases. This meter will help the Fire Department in below grade rescue, as well as the townspeople. If the homeowner has a carbon monoxide detector in their home that has gone off, the Fire Department can use this detector to check if there is a problem, or if the detector is faulty.

There is a HazMat Response trailer housed at the Lancaster fire station for the northern part of New Hampshire. This trailer is a great asset to the Town of Lancaster. If we have a hazardous spill of any kind, we can use the contents of the trailer that is readily available.

We did repair a lot of mechanical problems that we had with our trucks this year. In Engine Four, we put in a new pump; in our aerial ladder truck, we put new bushings in the base of the aerial ladder; and we repaired all deficiencies found by the American Test Center that certifies our aerial truck.

We are starting a youth program that will focus towards the young, first-time fire setter. If our town has a young child that is caught playing with matches, I would be more than happy to come into your home and talk to the child, show them a short fifteen-minute video, and explain the dangers and why it is important not to play with matches. This will be kept fully confidential.

We had another firefighter go on to further his education at a fire investigation college.

As our Fire Department pulls tighter and tighter together, we are pleased to serve the Town of Lancaster.

Respectfully submitted,

Michael J. Currier, Fire Chief

SUMMARY OF FIRES

Auto Accidents	8
Auto Fires	5
Alarm Activations	6
Assist Ambulance	1
Chimney Fires	3
Control Burn	1
Drill	1
Electrical Fires	2
False Alarms	10
Flooded Oil Burners	3
Grass Fires	1
Odor Investigations	1
Oil Spills	5
RR Ties	1
Rekindle	1
Smoke Investigations	3
Steam	1
Structure Fires	12 (4-Lancaster, 8 M.A.)
Total	65

LANCASTER FIRE DEPARTMENT

Officers and Firemen

Chief Michael Currier
Deputy Chief Thomas Flynn
Assistant Chief David Bennett
Assistant Chief David Fuller
Captain Samuel Evans
Captain Randy Flynn
Lieutenant Merlyn Baker
Lieutenant Daniel King
Clerk Michael Nadeau

Frank Brundle, Sr.
Alan Cormier
Dennis Donnelly, Jr.
Roger Emery, Jr.
Dana Flynn
David Flynn
Dean Flynn
Shawn Grover

Donald LaPlante
Thomas Mosher
Dennis Patnoe
Robert Platt
Lawrence Powell
Michael Powell
Stanley Remick
Randall Rexford

Leon Rideout
Daniel Schultz
Tomas Scullen
Harold White
Ronald White
Kevin Whiting
Christopher Wood

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are ten Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. State Forest Rangers are available to assist communities with forest fire suppression, prevention and training programs, as well as the enforcement of forest fire and timber harvest laws. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217.

There are 2400 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 1997 fire season was a safe period for wildland firefighters with no major injuries reported. The drought conditions experienced during the early summer months was a significant factor resulting in the total number of fires reported during the season.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection and reports from citizens aid in the quick response from local fire departments. This is a critical factor in controlling the size of wildland fires and keeping the loss of property and suppression costs as low as possible.

1997 FIRE STATISTICS (All Fires Reported thru December 23, 1997)

FIRES REPORTED BY COUNTY	CAUSES OF FIRES REPORTED		
Belknap	58	Smoking	54
Carroll	96	Debris Burning	261
Cheshire	63	Campfire	99
Coos	29	Power Line	33
Grafton	51	Railroad	3
Hillsborough	145	Equipment Use	23
Merrimack	148	Lightning	14
Rockingham	54	Children	60
Strafford	63	OHRV	0
Sullivan	19	Miscellaneous	130
TOTAL FIRES	726	Incendiary	33
TOTAL ACRES	177.17	Fireworks	16

Richard C. Belmore
 Forest Ranger

Michael Currier
 Forest Fire Warden

WILLIAM D. WEEKS MEMORIAL LIBRARY ANNUAL REPORT

1997 was an exciting year at the library. Working with our architect, Tom Wallace of Tennant/Wallace, Inc. of Manchester, the Trustees and Building Committee finalized the architectural plans for the addition and renovation of the existing building. Included are adequate shelving with room for growth, accessibility to building and collection, and wiring for computers, microfilm readers, and any other electrical needs.

The Fundraising Committee is within \$70,000 of the original proposed goal, but is hoping to exceed the goal since costs have increased in the two years they have been working on the project. Grant requests are being submitted regularly, and the number of memorial funds has grown significantly. Anyone still planning to contribute to the Second Century Campaign is encouraged to consider doing it now as the committee nears the time for requesting bids on the plans.

Circulation during the year continued to increase. Statistics from other libraries lead us to expect that library use will double when the new and renovated Weeks Memorial Library is finished! The number of registered borrowers increased again by close to 10%, giving the library close to 4,100 cardholders.

Volunteers have been hard at work doing book inventory, indexing obituaries from the Democrat, helping to keep books in order by "reading" shelves, and doing all kinds of odd jobs to ease the work of the library's small staff. Another dedicated group of volunteers has spent hours in meetings, working on building plans and fundraising. New volunteers are always welcomed!

The library now has more than 31,000 books. Gifts of magazines, books, videos and books-on-tape are all gratefully received. Lancaster residents are indeed lucky to have such a large and varied collection of materials, as well as programs for adults and children. Visit the library!



LANCASTER MUNICIPAL CEMETERIES REPORT

The Lancaster Municipal Cemeteries contains many cemeteries in and on the outskirts of our Town of Lancaster. Many think that the Wilder Cemetery on Main Street and the Summer Street Cemetery are the only ones that we have. But we are comprised of six cemeteries: there is the Wilder Cemetery on Main Street (on the hill between the Methodist and Christian Science Churches), the Summer Street Cemetery (it is located across from the Col. Town field and at the end of Cemetery Street), #10 Cemetery (located down on Martin Meadow Pond Road), Marden Cemetery (located on the North Road beside the Edwin and Brenda Bray residence), a one-person lot located down on the South Lancaster Road, and the Wentworth family plot on Pleasant Valley Road.

We, the Cemetery Committee, are sorry to say that the Year 1997 was not as good of a year as we would have liked it to have been. We had a lot of vandalism this year. There was considerable damage done to some of the stones in the Wilder Cemetery and we had even more stones pushed over and the lawn and flower beds dug up in the Summer Street Cemetery. Many of the stones in these cemeteries are very very old and if they were to be damaged, some of them would not be replaceable, as they would merely crumble. Fortunately, we were able to set them back up without any damage. We would greatly appreciate it if you see anyone up in any of the cemeteries and see things going on, that you would call one of the committee members or go directly to the Police Department and report it. We have people who work there, but they are not at one particular cemetery all of the time, they could be around taking care of the others while these things are going on. Sometimes these things happen at night when there is no one around also.

We always want to say "thank you" to the many people who have helped us in any way during the season. Many of you come up and just walk through, but as you do so you may stop and pull some weeds out of the flower beds or tidy up arrangements that may have fallen down at someone's stone. These things are very much appreciated. We have always had some very favorable comments on how nice our cemeteries look and it is through your continued generosity that these comments come to us. "Thank you" just doesn't seem to be enough to say to our Supervisor Dana Nason and his helper, Eric Scott, for all that they do during the year, they are always there with a helping hand to those who come in. Sometimes when people come to these places they have an extremely hard time, but Dana and Eric have been there to help them in any way that they need.

Many of the long-term projects that we have had are coming along nicely and we have many more to go. We have started setting aside monies to have the stones straightened and cleaned. We would like to start with the Wilder Cemetery. We had someone come in and give us an estimate and there are several phases that we can do it in. Now all we really have to do is sit down and decide which way we want to go. Needless to say, the cost is staggering -- looking at a price of \$80,000.00 to only do one cemetery. If anyone would like to donate to the cost of this, we would be more than happy to have you. You could send your donation to the Lancaster Municipal Cemetery Committee, c/o Michael Nadeau at Lancaster Town Office, 25 Main Street, Lancaster, NH 03584. As we said, we are starting to set money aside and we will be looking into grants for such things also.

We, as a committee, are very proud of our cemeteries and how they look and we are always open for suggestions (be they good or bad), and we will be happy to consider all of them.

We had 33 regular burials and 9 cremation burials this year.

Respectfully submitted,
Joyce C. White
Sandra E. Doolan
Ronald N. Bailey



Dana Nason (on the tractor), the caretaker of Summer Street Cemetery in Lancaster, and Eric Scott working to repair headstones that had been knocked over by vandals.

Photo courtesy of the *Coos County Democrat*

LANCASTER MAIN STREET PROGRAM

The Lancaster Main Street Board of Directors would like to express our sincere thanks to the entire Lancaster community, the Selectmen and the Town Manager for all the help and support in launching the Lancaster Main Street Program.

Since our inception in June 1997, private investment for building improvements has totaled more than \$38,000! Keep up the good work, Lancaster!!!

1997 Accomplishments

- Painting the fence around the cellar holes, KidsCount won the Fleet Bank All Star Award for helping us with this project.
- Recruiting over thirty volunteers to serve on four working committees - Design, Promotion, Economic, Restructuring and Organization.
- Fourteen retailers attending a Window Design Workshop facilitated by Gibbs Murray, founder of the Weathervane Theater.
- Submitting a \$500,000 grant application to Department of Transportation for parking improvements and to build a year-round recreational path using an existing railway bed.
- Working with the Northern Gateway Regional Chamber to promote and expand Old Tyme Christmas events.

Exciting 1998 Projects Already In Progress

- Facade improvements such as new paint, awnings and signs for the Evan's Market building.
- A weekly Farmer's Market in Centennial Park starting in June.
- New colorful banners with Main Street's logo.
- A river path along Israel's River and across to the island.
- A market analysis to determine what is the appropriate mix of retail businesses for Lancaster.

For a complete listing of Main Street projects or to volunteer for a committee, contact Mollie White, Director, at 788-2476

MT. WASHINGTON REGIONAL AIRPORT 1997 Annual Report

The Mount Washington Regional Airport has seen many changes in 1997. First, the Commission was strengthened by appointing people to fill the vacant positions. The new commissioners represent various communities in the area as well as bringing many different interests and backgrounds to the Commission. Members of the Commission are:

Joel Bedor-Littleton	Mike LaLumiere-Whitefield	Don Mooney-Dalton
Roland Bronson-Whitefield	Robert Lee-Whitefield	Greg Westcott-Lancaster
Sam Chase-Whitefield	David McLure-Littleton	Reg Willey-Whitefield

The Commission has directed its efforts in the following areas:

Airport Facilities - The fueling system is being upgraded with the installation of a new system which will allow pilots to fuel their planes without having anyone from the airport present. The old tanks have been removed.

The airport beacon has been repaired, the runway cracks have been sealed and "danger" trees have been removed from the landing safety area. The Commission has worked with the Town Highway Department to rectify problems with snowplowing.

Marketing/Promotion - A pamphlet has been prepared highlighting the White Mountains and activities available to visitors. Local hotels and tourist attractions have advertisements in the pamphlet which will be mailed to 30,000 private pilots living in the area from New England to Virginia. Advertisements for the airport have been placed in pilots' magazines.

The airport was the site of a "fly-in" held in conjunction with the Great Gatsby weekend at the Mount Washington Hotel. There was also a pancake breakfast held with the Whitefield Lions Club.

Intermunicipal Agreement - Efforts are underway to get other towns in the area to become involved in the operation of the airport. Interested towns will have a warrant article authorizing the town to become involved in the operation of the airport, and a second to authorize the financial support. It is hoped that the airport will be a regional facility after this spring's town meetings.

Civil Air Patrol - The Mount Washington Regional Airport Composite Civil Air Patrol Squadron has been established at the airport to allow adults and young people to become involved in the various aspects of flying.

The Mount Washington Regional Airport is a valuable asset for the North Country and we hope that it will help to bring more people to the region. We welcome ideas from the residents of the region.

Respectfully submitted

Reg Willey, Chairman

LANCASTER CONSERVATION COMMISSION

The Lancaster Conservation Commission meets every second Wednesday of every month. We welcome community input at our meetings.

In 1997, we reviewed Butson's wetlands permit. We found no problem. The Commission reviewed several other building permits that required wetlands approval and, again, found no problems.

We have given our financial support of the Lancaster Elementary School Elm Tree Project and tree plantings in years past. We are now considering another project which would involve transplanting trees of larger trunk diameter which would mature sooner and hasten the beautification of Main Street and the town parks.

There are several other projects we are involved in such as the riverside walk and the Main Street Project.

Respectfully Submitted by,
Millard Martin, Jr.
Committee Member



Photo courtesy of the *Coos County Democrat*

WEEKS HOME HEALTH SERVICES - 1997 ANNUAL REPORT
to the
RESIDENTS OF THE TOWN OF LANCASTER

On behalf of the Board of Directors and staff of Weeks Home Health Services, we want to report to the residents of Lancaster that 1997 has been filled with excitement and activities...and to thank you for your continued support and caring. Without your investment in the Mission of the agency, we could not have served the health care needs of many North Country residents. To briefly recap the year ---

Weeks Home Health Services provided 12,082 home visits/units of service: 2244 visits by registered nurses, 106 physical therapy, 106 speech therapy, 48 occupational therapy, 3777 C.N.A. visits, and 5801 homemaker-companion units.

The Board of Directors selected Bob Fink, MSW, of Lancaster, to become the agency's Executive Director. Bob has a Masters in Social Work with over 30 years of professional experience, including 5 years of home health administration.

Two major services have been added to the agency. Medical Social Services (MSS) assists the nurses and therapists with the psychosocial and resource planning needs of patients. The agency has also instituted a Companion Program whereby families who require non-skilled care (e.g. meal preparation, light housekeeping) can receive services. During its brief tenure, the program has already provided over 400 hours of Companion services.

The Board also approved the agency's seeking of Medicare Hospice certification. Hospice certification will go towards supporting and strengthening our current hospice initiatives and provide an additional benefit to Medicare patients to which they are entitled. The goal is to be certified by the end of this year.

On October 31st, the agency moved to its new location at 278 Main Street. With the professional assistance of the hospital's Environmental Services, John MacKillop's crew turned the former Kingdom Hall of Jehovah's Witnesses into a modern and efficient space for the delivery of home health services into the 21st century.

Weeks Home Health Service has a dynamic staff of 40 professional and paraprofessionals. There are 8 registered nurses, 1 medical social worker, 11 certified home health aides, 4 homemakers, and 11 companions. The office is well managed by Kristen Wilkinson, who also serves as an EMT volunteer. It's a great team!

In total, the staff provided 6163 skilled nursing visits, 781 therapy visits, 10,520 home health aide visits, 2881 homemaker hours, and over 400 companion hours.

Special thanks must be given to the Board of Directors who give generously of their time and talents. With their oversight and leadership, the agency will continue to move forward in this changing era of health care. Again...thank you for your support and confidence.

Bob Fink, MSW, Executive Director

WHITE MOUNTAIN MENTAL HEALTH AND DEVELOPMENTAL SERVICES DIRECTOR'S REPORT

Town of Lancaster

Highlights of 1997:

During the past year, White Mountain Mental Health and Developmental Services has invested a great deal of effort in augmenting services to children and the elderly; segments of our community which have historically been less than adequately served by the mental health system.

We are proud of the extensive outreach program we are now able to offer to children diagnosed with a severe emotional disturbance who are referred to our agency. Through our children's case manager and one of twelve children's outreach workers on our staff, severely emotionally disturbed children and their families receive in-home supports, assistance succeeding in school and help with practical challenges which affect the stability of family life. These services are offered in conjunction with services provided by our team of psychiatrists, licensed clinical psychologists, licensed marriage and family counselors, licensed clinical social workers and outreach specialists. These professionals work together and with other community caregivers to provide services which are not only appropriate for the child, but also "user friendly" for the family.

Elderly services have been similarly strengthened. Our elderly services coordinator works with our staff and with other community agencies to provide services to elders who may be unable or unwilling to come in to the office for traditional mental health treatment. The Gatekeepers Program, sponsored by White Mountain Mental Health, makes it easy for concerned persons in the community to contact a professional regarding concerns about an elder. Most recently, we have obtained the services of a licensed psychiatric nurse practitioner, who will be making "house calls" with our elderly services coordinator to isolated elders who may be in need of both physical and psychiatric care. In addition to these community based programs, we continue to offer psychiatric consultation services to three area nursing homes. As our community ages, the need for these services increases. We are working hard to respond to the challenge this presents.

Service Statistics:

During 1997, 153 Lancaster residents received 3,277 hours of service. These residents were either uninsured or under-insured, and were not able to pay the full cost of services. Our services include:

- individual, group and family therapy
- outreach services to severely emotionally disturbed children and their families
- in-home support and treatment to elders
- substance abuse counseling
- experiential, activity based program for adjudicated adolescent boys

- psychiatric assessment and medication
- psychological assessments
- housing, vocational and case management services to persons with severe mental illness
- 24 hour emergency service

Thank you, Lancaster residents, for your long history of support to our organization.

Respectfully submitted,

Jane C. MacKay, CCSW
Area Director



Photo courtesy of the Coos County Democrat

PLANNING

The Lancaster Planning Board meets on the second Tuesday of each month, beginning at 7:30 P.M. in the Town Hall upstairs meeting room. The hearings are open to the public. Public meeting notices are published for each meeting ten to fifteen days before each meeting.

The Board held hearings on the following:

- R.L. Vallee, Inc., Maplefields - gasoline, diesel station and convenience store, Bridge Street
- James and Barbara Hampton - lot line adjustment, Rowell Road
- Winthrop and Nancy Wilbur - major subdivision, Route 3
- Bjarne Martesen and Patrick Payer - lot line adjustment, Prospect Street
- James Powers, Inc. - major subdivision, Flaherty Road
- David Fuller - sugar house, North Main Street
- Jeff and Dorene Brown - construction of a retail store, North Main Street
- Rumford Energy Group, LTD - commercial filling station & propane storage, Route 3 North
- SuperValu/Butsons - shopping center expansion, Main Street
- Weeks Home Health - change in use from a church to an office building, North Main Street
- Michael and Elaine Gainer and Adelaide Both - lot line adjustment, Grandview Drive
- Henry Ryder - minor subdivision, Hodge Road
- Mildred and Andrew Congdon - coffee shop in former machine shop, Park Street
- Nancy Hartshorn - change in use from residential to office space, 181 Main Street
- Peoples Bank - lot line adjustment, Main Street
- David Caron - change in use of building, 55-59 Main Street
- White Mountain Resource Management - sludge application on the Henry and Dora Farnsworth property, Route 135
- Karin and George Whittum - dog kennel, Phase II, Martin Meadow Pond Road

The Planning Board has been very busy with proposals and reviews. The Year of 1998 will continue to be demanding for the Planning Board.

ZONING

The Zoning Board of Adjustment held the following hearings for variances and special exceptions:

Maplefields - R.L. Vallee- special exemption, sign larger than allowed, Bridge St.

Paul Richardson - variance to build addition to a used material shop, Depot Street

Darrell and Neeltje Dunham - variance to build a porch 8' from right of way,

Pleasant Street

Daniel S. Hermann - operate food service business from travel trailer, Route 2

East

Jon Parks - variance to build an addition to existing garage less than 30 feet from

right of way, Summer Street

Michael and Kathleen Connors - variance for constructing a garage/barn closer

than 40 feet to property line

The Zoning Board of Adjustment meets on the last Wednesday of each month when required, beginning at 7 P.M. in the upstairs meeting room of Town Hall.



There were a total of 41 building permits for new buildings, additions and all other. A summary of the permits issued and estimated values are:

Permit No.	Date	Owner	Location	Value
01	3/17/97	Mike Cannon	Bunker Hill Street	\$10,000
02	4/10/97	Jon & Bonnie Labrecque	Grange Road	\$25,000
03	4/10/97	Norman & Jennifer Gouveia	Garland Road	\$97,000
04	4/18/97	Donald Frenette	76 Portland Street	900
05	4/17/97	Daniel Herrmann	Route 2	\$36,000
06	4/22/97	Rosario Cadorette	64 Portland Street	4,900
07	4/22/97	Paul Richardson	44 Depot Street	1,000
08	5/7/97	Daniel Herrmann	Route 2	\$35,000
09	5/8/97	Gary Parrott	Route 3 North	1,000
10	5/29/97	Archie Gelinis	First Street	1,000
11	5/29/97	Brad Smith	Marshall Road	5,000
12	6/4/97	Peter & Tania Coffin	Gore Road	\$20,000
13	6/23/97	Dr. James MacLachlan	Route 3	3,000
14	6/24/97	Kevin Kopp	33 Mt. Prospect Road	\$176,000
15	7/1/97	Daphne Cassady	Corner Stebbins Hill Rd	5,000
16	7/1/97	Linda Rexford	10-12 Elm Street	2,500
17	7/22/97	Lancaster Jehovah Witnesses	Route 3 North	\$193,000
18	7/23/97	Norman Gouveia	Garland Road	9,000
19	7/25/97	John MacKillop	39 Bunker Hill Street	5,000
20	7/25/97	Bruce Hartshorn	62 Elm Street	\$100,000
21	8/4/97	Thomas Flynn	52 Sand Street	3,500
22	8/6/97	Brian Fogg	76 Prospect Street	2,000
23	8/11/97	Brad Smith	Marshall Road	5,000
24	8/19/97	Weeks Home Health	36 North Main Street	6,500
25	8/29/97	Neal Wells, Jr.	Wesson Road	\$40,000
26	8/29/97	Marie Paquin	North Road	6,200
27	9/3/97	Jim Hampton	Pleasant Valley Road	\$12,000
28	9/11/97	Bernard Choquette	200 Portland Street	\$30,000
29	9/22/97	Scott & Debra Ryder	Hodge Road	\$55,000
30	9/17/97	Millard Martin Jr.	393 Main Street	\$10,000
31	9/26/97	Michael MacKillop	86 Garland Road	\$15,000
32	9/26/97	Dean Walts	148 Stebbins Hill Road	3,000
33	9/30/97	Burt Gilbert	Route 2 East	\$25,000
34	9/30/97	Richard Dill	166 Portland Street	3,000
35	10/21/97	Supervalu	199 Main Street	\$2,638,000
36	10/27/97	Bruce Hutchings	52 Arthur White Road	\$130,000
37	10/27/97	Thomas & Nancy Kingston	21 Elm Street	\$22,000
38	10/29/97	State of New Hampshire	111 Middle Street	\$40,000
39	10/31/97	Bjarne Martesen	100 Prospect Street	\$12,000
40	10/31/97	Lois & Geert Pesman	485 Prospect Street	1,800
41	11/18/97	David J. Collins	104 Riverside Drive	8,000

**REPORT TO THE CITIZENS OF LANCASTER
BENEFICIARIES OF THE COL. FRANCIS L. TOWN TRUST:**

1997 was an excellent year for the Colonel Town Trust. Payments to the Colonel Town Spending Committee increased \$15,620 from the prior year, up 15.5% to a total of \$116,238 for the year. These payments represent an income yield of 4.65% on the 12/31/96 Trust principal balance of \$2,499,074.

Meanwhile, the market value of the Trust's remaining principal grew 12.2% to a total of \$2,803,009, far outpacing inflation during the year of 2.2%. Expenses of administration decreased substantially from the prior year (to a total of \$11,135), primarily as a result of the Trustee's decision to change investment management firms late in 1996.

The Investment Committee met five times during the year to review the Trust's administration, including twice with the new investment management firm, Charter Trust Company. For the first time this year, payments were made to the Spending Committee on a monthly basis.

By any measure, 1997 was a spectacular year for the financial markets, and we would expect the Trust's portfolio to do well in such times. Nonetheless, the Investment Committee is pleased with the degree to which it was able to increase payments to the Spending Committee while reducing expenses and growing the inflation-adjusted principal of the fund in order to preserve its earning power for future generations.

Looking ahead, recognizing the volatility of financial markets and the fact that the 1997 reduction in expenses was essentially a "one-time" savings, we do not expect to be able to achieve similar increases in payments to the Spending Committee in coming years. Rather, we expect a relatively stable income stream which we will endeavor to grow slowly in real dollar (inflation-adjusted) terms.

Respectfully submitted,

TRUSTEES FOR THE TOWN OF LANCASTER UNDER WILL OF FRANCIS L.
TOWN (COLONEL TOWN INVESTMENT COMMITTEE)

Richard Rochefort, President
David Hill, Treasurer
Roger Gingue, Secretary
Dennis Merrow
Thomas Craven
Donald Crane

COLONEL TOWN RECREATION DEPARTMENT

1997 Annual Report

1997 was a year of change at the Community House with Mrs. Leaver-Hebard stepping down from the helm. The last time there was another face making lives better in the recreation field in the Town of Lancaster, Lyndon Johnson was president, Elvis was alive, we had not landed on the moon and soda was 10 cents a bottle. With the help of Mrs. Leaver-Hebard, Chris Martin, Blake Janney and the Spending Committee, a new administration is ready and excited to keep the Leaver torch burning.

In 1997 Colonel Town serviced over 970 children in various youth sport and non-sport activities, not to mention the Bambino and Babe Ruth leagues. New programs that were well received included: Sports Club, Kids Gym, Parent/Child Basketball and Soccer, Trips Camp, In-Line Hockey, and Track and Field. Adult programming continues to be successful with our Adult Volleyball and Basketball programs, Connecticut Valley Softball League, Adult Aquatics, Step Aerobics and Seniors on the Move totally over 350 participants throughout the year. Aquatics also had a great summer with over 225 young swimmers participating in swim lessons.

There were also improvements to Colonel Town Recreation during 1997. The gym stage received a face lift and matting, now we have a base line. Thanks to the Lou Leaver Memorial Fund for financing the project. The Community Camp's cabin received a new sliding door and chimney courtesy of the Lou Leaver Memorial Fund. The Community Camps also saw a new grill hut come alive thanks to the Rotary Club. Honeywell made some energy improvements to the Community House lights and heating system. The maintenance staff put a new coat of paint on the playground equipment and refurbished the boys and girls locker room and Safe Haven gave monies to Colonel Town for an outdoor volleyball pit and playground improvements.

Our 5th and 6th grade boys and girls basketball travel team had great seasons with the boys winning the Bob Lowe Tournament and the girls winning the Gorham Tournament. The boys and girls 5th and 6th grade soccer travel teams also had super seasons. Colonel Town developed a 7th and 8th grade girls soccer team this past fall. They learned some new skills and had a fun season. Don't worry field hockey faithfuls, this summer we plan to hold clinics for grades 4 through 8.

Colonel Town Recreation would like to thank all the volunteers who have given their time on the court and ball fields this year. Without you our programs would not run. Parent support at Colonel Town programs is unbelievable. The support and cheer we hear at baseball, tee-ball, basketball and soccer games are great. Colonel Town is all about bringing families together and molding our youth into caring and respectful adults. Our Volunteer of the Year is Dusty Doolan. Dusty coaches soccer, baseball and basketball at Colonel Town and is very supportive at games and activities. Every Saturday during the winter you'll see Dusty lending a helping hand at the gym.

Overall Colonel Town Recreation had a very successful year and we look to continue going forward in 1998. For us to do this we need improvements at the pool bath house and swimming pool, leveling of the A field and soccer field, new playground equipment and a new furnace and oil tank. Remember "It's not me, It's not you, It's us".

Respectfully submitted,

Michael A. Curtis
Recreation Director



Members of the Col. Town Spending Committee with former Col. Town Recreation Director, Andrea Leaver-Hebard. From left to right: Mark Vincent, Marcella Nugent, Andrea Leaver-Hebard, Cindy Spearin, Joanne Emerson, Gregg Christopher and Becky Crawford.

Photo courtesy of the Coos County Democrat

**Col. Town Recreation Department
Budget Report
January through December 1998**

	Jan - Dec '98
Ordinary Income/Expense	
Income	
Donations	3,000.00
Fees & Charges	
Community Camp Income	1,500.00
Field Fees	500.00
House Fees	2,000.00
Pool Fees	14,100.00
Program Fees	21,270.00
Total Fees & Charges	39,370.00
Fund Raising	3,000.00
Interest	
Checking Interest	120.00
Other Interest	960.00
Special Activities Interest	12.00
Total Interest	1,092.00
KATT Fund	400.00
Miscellaneous Income	2,500.00
Town Warrant	25,000.00
Trust Income	100,000.00
Total Income	174,362.00
Expense	
Appropriations	
Jr. High Awards	200.00
Total Appropriations	200.00
Automobile Expense	
Vehicle Maint. & Repairs	200.00
Automobile Expense - Other	300.00
Total Automobile Expense	500.00
Bank Service Charges	25.00
Col. Town Lot	150.00
Equipment Purchase	2,500.00
Insurance	
Employee Disability	250.00
Employee Life Insurance	225.00
Health Insurance	9,876.00
Liability Insurance	4,000.00
Multi-Peril/Vehicle	0.00
Treasurer Bond	100.00
Workers Compensation	3,200.00
Total Insurance	17,651.00
Maintenance & Repairs	
Community Camps M/R	1,800.00
Community House M/R	8,700.00
Grounds	500.00
Pool M/R	2,500.00
Total Maintenance & Repairs	13,500.00
Miscellaneous	1,500.00
Office Supplies	
Postage and Delivery	500.00
Office Supplies - Other	1,500.00
Total Office Supplies	2,000.00
Payroll Expenses	
Social Security	6,096.00
Unemployment	1,460.00
Total Payroll Expenses	7,556.00
Printing and Reproduction	100.00
Program/Recreation Conf./Meet.	750.00

Col. Town Recreation Department
Budget Report
 January through December 1998

	Jan - Dec '98
Retirement - State of NH	2,100.00
Salaries	
Community Camps	1,500.00
Maintenance & Repairs Salaries	17,580.00
Pool Salaries	16,000.00
Rec. Director Salary	28,000.00
Recreation/Program Salaries	17,100.00
Total Salaries	80,180.00
Special Activities	
Playground Equipment/Repairs	300.00
Program Expense	
Contract Service	2,500.00
Halloween	850.00
Pool Program Expense	1,400.00
Program Supplies	8,400.00
Program Expense - Other	2,000.00
Total Program Expense	15,150.00
Total Special Activities	15,450.00
Supplies	
Chemicals/Pool	3,800.00
Maint. & Repair Supplies	850.00
Snackbar Supplies	1,200.00
Vending	300.00
Supplies - Other	600.00
Total Supplies	6,750.00
Telephone	
Community Camps Telephone	50.00
Community House Telephone	800.00
Telephone - Other	300.00
Total Telephone	1,150.00
Treasurers Pay	400.00
Utilities	
Electric	
Community Camps Electricity	1,000.00
Community House Electric	5,500.00
Pool Electricity	3,300.00
Total Electric	9,800.00
Fuel Oil	
Community House Fuel	5,500.00
Pool Fuel	1,600.00
Total Fuel Oil	7,100.00
Sewer	2,000.00
Water	3,000.00
Total Utilities	21,900.00
Total Expense	174,362.00
Net Ordinary Income	0.00
Net Income	0.00

**Colonel Town Spending Committee
Treasurer's Report as of December 31, 1997**

	Actuals 1997	Budget 1997
General Checking Account	(3,228.11)	(3,228.11)
Savings Account	3,325.03	3,325.03
Superintendent's Account	359.97	359.97
Capital Reserve Account	3,584.22	3,584.22
 Total Funds 01/01/97	 4,041.11	 4,041.11
 Income		
Donations	3,055.78	0.00
Fees & Charges		
Community Camps	1,889.00	1,000.00
Community House Fees	1,970.00	2,500.00
Field Fees	0.00	500.00
Pool Fees	13,783.32	15,000.00
Program Fees	24,313.25	<u>21,000.00</u>
Total Fees & Charges	41,955.57	40,000.00
Fundraising	1,438.75	1,000.00
Interest		
General Checking Account	157.32	75.00
Savings Account	1,028.57	700.00
Superintendent's Account	5.53	<u>0.00</u>
Total Interest Income	1,191.42	775.00
KAAT Fund	300.00	400.00
Miscellaneous Income	3,093.99	0.00
Town Warrant	25,000.00	25,000.00
Col. Town Trust Income	<u>135,617.89</u>	<u>75,004.00</u>
 Total Income	 211,653.40	 142,179.00
 Expenses		
Appropriations - Jr. High Awards	200.00	200.00
Audit Fees	500.00	0.00
Automobile Expenses	320.16	550.00
Bank Service Charges	20.80	0.00
Capital Expenditures	889.87	0.00
Col. Town Lot	123.00	150.00
Contract Labor	1,600.00	1,280.00
Equipment Purchase	824.00	0.00
Insurance		
Employee Disability	237.32	100.00
Employee Life Insurance	207.38	250.00
Health Insurance	11,314.49	11,000.00
Liability Insurance	5,827.00	6,000.00
Workers Compensation	6,400.00	<u>3,200.00</u>
Total Insurance Expense	23,986.19	20,550.00

Colonel Town Spending Committee
Treasurer's Report as of December 31, 1997

	Actuals 1997	Budget 1997
Maintenance & Repairs		
Building Repairs - Honeywell Contract	3,286.54	0.00
Community Camps M/R	1,408.45	500.00
Community House M/R	2,433.41	3,500.00
Equipment Repairs	94.74	0.00
Grounds M/R	183.54	0.00
Playground Equipment M/R	252.06	0.00
Pool M/R	1,691.78	1,500.00
Total Maintenance & Repairs	9,350.52	5,500.00
Miscellaneous Expenses	573.01	0.00
Office Supplies	1,294.06	2,100.00
Payroll Expenses		
FICA/Medicare	6,805.88	5,000.00
Unemployment	1,034.07	1,300.00
Total Payroll Expense	7,839.95	6,300.00
Postage & Delivery	419.50	0.00
Printing & Reproduction	67.50	0.00
Program Expenses	16,623.01	21,000.00
Program/Recreation Conferences/Meetings	73.32	600.00
Program/Recreation Superintendent Expenses	997.21	2,000.00
Retirement - State of New Hampshire	2,011.90	2,100.00
Salaries	87,822.88	80,361.89
Supplies		
Chemicals/Pool	3,721.14	4,500.00
Maintenance & Repair Supplies	874.27	1,500.00
Snackbar Supplies	1,386.05	0.00
Vending Supplies	291.21	0.00
Other Supplies	473.14	0.00
Total Supplies	6,745.81	6,000.00
Telephone Expenses	1,114.84	1,450.00
Treasurers Pay	400.00	400.00
Utilities		
Electricity		
Community Camps Electricity	1,016.89	300.00
Community House Electricity	4,889.19	6,000.00
Pool Electricity	<u>3,357.47</u>	<u>3,000.00</u>
Total Electricity	9,263.55	9,300.00
Fuel Oil		
Community House Fuel	5,237.10	4,500.00
Pool Fuel	<u>1,510.26</u>	<u>1,500.00</u>
Total Fuel Oil	6,747.36	6,000.00
Sewer	1,533.53	0.00
Water	<u>2,452.81</u>	<u>0.00</u>
Total Utilities	<u>19,997.25</u>	<u>15,300.00</u>
Total Expense	183,794.78	165,841.89

**Colonel Town Spending Committee
Treasurer's Report as of December 31, 1997**

	<u>Actuals 1997</u>	<u>Budget 1997</u>
Income/Loss	27,858.62	(23,662.89)
Allocation of Skating Rink Funds to Rink Committee	(3,474.45)	0.00
Net Income/Loss	\$24,384.17	(\$23,662.89)
General Checking Account 12/31/97	(148.48)	
Savings Account 12/31/97	24,471.49	
Superintendent's Account 12/31/97	518.05	
Capital Reserve Account 12/31/97	3,584.22	
Total Funds 01/01/97	28,425.28	



THE STATE OF NEW HAMPSHIRE
TOWN OF LANCASTER
LANCASTER TOWN WARRANT

1998

To the inhabitants of the Town of Lancaster, in the County of Coos, qualified to vote in town affairs.

You are hereby notified, to meet at the Town Hall in said Lancaster on Tuesday, the 10th day of March, at Eight O'clock in the forenoon to act upon the subjects hereinafter mentioned. The polls will be open at said meeting place on said date from Eight O'clock in the forenoon to act upon Article 1 by written ballot. Polls will be open from 8:00 A.M. to 7:00 P.M. for balloting.

The business meeting will be held at 7:30 P.M. at the above mentioned Town Hall to act upon the remaining articles.

ARTICLE 1: To choose One (1) Selectman for three (3) years; One (1) Supervisor of the Checklist (6) years; One (1) Trustee of Trust Funds for three (3) years; One (1) Library Trustee for three (3) years; One (1) Cemetery Trustee for three (3) years; One (1) Emmons Smith Fund Committee member for three (3) years; One (1) Budget Committee member for two (2) years; Three (3) Budget Committee members for three years; and Three (3) Colonel Town Spending Committee members for three (3) years.

ARTICLE 2: To see if the Town will vote to authorize the Selectmen to purchase or to enter into a long term lease/purchase agreement in the amount of **Sixty-Five Thousand Dollars (\$65,000.00)** payable, at the discretion of the Selectmen, over a term of three (3) years at a rate of Twenty-Two Thousand Dollars (\$22,000.00) per year for the purpose of acquiring an ambulance, and to raise and appropriate Twenty-Two Thousand Dollars (\$22,000.00) for the current year lease or purchase payment. (Voted by written ballot after discussion - 2/3rds vote required). (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 3: To see if the Town will vote to raise and appropriate the sum of **Fifty-Five Thousand Dollars (\$55,000.00)** to purchase a tanker and new turn-out gear and to authorize the withdrawal and expenditure of said sum from the Fire Department Equipment Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 4: To see if the Town will vote to raise and appropriate the sum of **Two Hundred Fifty Thousand Dollars (\$250,000.00)** to pay the cost of the installation of a water line and to authorize the withdrawal and expenditure of said sum from the Water Department Capital Reserve Fund created for that purpose.

(Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 5: To see if the Town will vote to raise and appropriate the sum of **One Hundred Eighty Thousand Dollars (\$180,000.00)** to pay the cost of repair and installation of a sewer line and to authorize the withdrawal and expenditure of said sum from the Sanitation Capital Reserve Fund created for that purpose.

(Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 6: To see if the Town will vote to raise and appropriate the sum of **Eight Thousand Dollars (\$8,000.00)** to pay to Crown Vantage for the cost of closure and disposal of municipal waste and to authorize the withdrawal and expenditure of said sum from the Mt. Carberry Capital Reserve Fund created for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 7: To see if the Town will vote to raise and appropriate the sum of **Fifty-Three Thousand Dollars (\$53,000.00)** to pay for the cost of repairs to the sewer pumping station and to authorize the withdrawal and expenditure of said sum from the Sewer Pollution Abatement Capital Reserve Fund established for that purpose. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 8: To see if the Town will vote to raise and appropriate the sum of **One Hundred Fifteen Thousand Dollars (\$115,000.00)** to be added to the following Capital Reserve Fund accounts previously established for the purpose and in the amounts indicated:

Highway	\$ 20,000.00
Fire Dept.	\$ 15,000.00
Landfill Closeout	\$ 25,000.00
Bridge Replacement	\$ 25,000.00
Ambulance	<u>\$ 30,000.00</u>
Total	\$115,000.00

(Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 9: To see if the Town will vote to raise and appropriate the sum of **Fourteen Thousand Dollars (\$14,000.00)** for curbside pickup of trash and recyclables on rural routes and to authorize the Selectmen to establish a rural route solid waste curbside service. (The Board of Selectmen do not recommend this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 10: To see if the Town will vote to raise and appropriate the sum of **Twenty five thousand dollars (\$25,000.00)** for the support of existing Colonel Town Recreation Programs, and to authorize the payment over of said sum to the Colonel Town Spending Committee for expenditure by said committee. (The Board of Selectmen do not recommend this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 11: To see if the Town will vote to authorize the Board of Selectmen to sign the proposed Inter-Municipal Agreement to establish the Mt. Washington Regional Airport Authority at the Whitefield Airport, in accordance with the provisions of such proposed Inter-Municipal Agreement. (Recommended by the Board of Selectmen)

(A copy of the proposed Inter-Municipal Agreement has been posted with a copy of the Warrant, and copies of the proposed Agreement are available at the Town Clerk's office. This Agreement will not go into effect unless five towns with a combined population of 10,000 people approve the Agreement.)

ARTICLE 12: To see if the Town will vote to appropriate the sum of .50 per capita (**One Thousand Seven Hundred Fifty Dollars - \$1,750.00**) for the Town's share of the Operating Budget for the Mt. Washington Regional Airport Authority for the current fiscal year. (Recommended by the Board of Selectmen and the Budget Committee)

ARTICLE 13: To see if the Town will vote to raise and appropriate the sum of **Five Thousand Eight Hundred Five Dollars (\$5,805.00)** for the support of White Mountain Mental Health and Development Services. (The Board of Selectmen and the Budget Committee do not recommend this appropriation)

ARTICLE 14: To see if the Town will vote to raise and appropriate the sum of **Two Thousand Dollars (\$2,000.00)** for the support of the North Country Meals Program. (The Board of Selectmen and the Budget Committee do not recommend this appropriation)

ARTICLE 15: To see if the Town will vote to raise and appropriate the sum of **One Thousand Four Hundred Dollars (\$1,400.00)** for the support of the American Red Cross - Greater White Mountain Chapter. (The Board of Selectmen and the Budget Committee do not recommend this appropriation)

ARTICLE 16: To see if the Town will vote to raise and appropriate the sum of **Two Thousand Seven Hundred Ninety Dollars (\$2,790.00)** for the support of the Lancaster Court Diversion Program. (The Board of Selectmen do not recommend this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 17: To see if the Town will vote to raise and appropriate the sum of **One Thousand Dollars (\$1,000.00)** for the support of the Lancaster Humane Society. (The Board of Selectmen and the Budget Committee do not recommend this appropriation)

ARTICLE 18: To see if the Town will vote to raise and appropriate the sum of **Four Thousand Dollars (\$4,000.00)** for the support of the Tri-County Community Action Program. (The Board of Selectmen do not recommend this appropriation. The Budget Committee recommends this appropriation)

ARTICLE 19: To see if the Town will vote to raise and appropriate the sum of **Three Thousand Two Hundred Dollars (\$3,200.00)** for the support of the Caleb Group (enhancing independent living). (The Board of Selectmen and the Budget Committee do not recommend this appropriation)

ARTICLE 20: To see if the Town will vote to raise and appropriate the sum of **Three Thousand Five Hundred Dollars (\$3,500.00)** (calculated at the rate of \$1.00 per capita) to pay for certain studies of electric load profiles within the Town and other related research in furtherance of the possible aggregation of the Town's and/or its residents' and businesses' electric loads in the NHMA Pooled Energy Plan in preparation for deregulation of the electric industry in New Hampshire. (The Board of Selectmen and the Budget Committee recommend this appropriation)

ARTICLE 21: To see if the Town will vote to raise and appropriate the sum of **Three Hundred Dollars (\$300.00)** for the support of the Great North Woods Advisory Board in their efforts to promote tourism within The Great North Woods region. (The Board of Selectmen and the Budget Committee recommend this appropriation)

ARTICLE 22: To see if the Town will vote to raise and appropriate the sum of **Three Million Two Hundred Forty-Two Thousand One Hundred Sixty-One Dollars (\$3,242,161.00)** which represents the operating budget. Said sum does not include monies in Warrant Articles 2, 9, 10, and 12-21.

ARTICLE 23: To transact any other business that may legally come before this meeting.

A. Are you in favor of the recently instituted "User Fee" system for the use of the White Mt. National Forest?

B. Any other business.

Given under our hands and seal this * day of February, in the year of our Lord, Nineteen hundred and ninety-seven.

/s/ _____
Linda E. Hutchins

/s/ _____
Christopher S. Parker

/s/ _____
David B. Stickney

Board of Selectmen
Town of Lancaster, N.H.

A TRUE COPY OF WARRANT ATTEST:

/s/ _____
Linda E. Hutchins

/s/ _____
Christopher S. Parker

/s/ _____
David B. Stickney

Board of Selectmen
Town of Lancaster, N.H.

BUDGET OF THE TOWN OF LANCASTER, NH

**Estimated expenditures for the Ensuing Year, January 1, 1998 to December 31, 1998
with Estimated and Actual Appropriations and Expenditures of the Previous Year,
January 1, 1997 to December 31, 1997.**

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
GENERAL GOVERNMENT					
Executive	\$43,060.00	\$43,020.00	\$44,060.00	\$44,060.00	
Elec., Reg. & Vital Stat.	\$23,775.00	\$23,933.00	\$24,900.00	\$24,900.00	
Financial Administration	\$99,170.00	\$93,462.00	\$108,630.00	\$108,630.00	
Legal Expense	\$17,500.00	\$13,478.00	\$18,500.00	\$18,500.00	
Personnel Administration	\$120,765.00	\$123,905.00	\$131,735.00	\$131,735.00	
Planning & Zoning	\$17,686.00	\$18,064.00	\$32,799.00	\$32,799.00	
General Government Bldg.	\$34,250.00	\$32,208.00	\$48,350.00	\$48,350.00	
Cemeteries	\$29,400.00	\$28,362.00	\$29,400.00	\$29,400.00	
Insurance	\$87,700.00	\$73,017.00	\$87,700.00	\$87,700.00	
Advertising & Reg. Assoc.	\$108,475.00	\$11,623.00	\$16,850.00	\$16,850.00	
PUBLIC SAFETY					
Police	\$270,724.00	\$266,712.00	\$288,481.00	\$288,481.00	
Ambulance	\$143,180.00	\$155,904.00	\$173,660.00	\$173,660.00	
Fire	\$62,475.00	\$56,626.00	\$74,190.00	\$74,190.00	
Lancaster Fair	\$15,000.00	\$12,368.00	\$15,000.00	\$15,000.00	
Water Lines - Police	\$10,000.00	\$787.00	\$0.00	\$0.00	
Special Investigation - Police	\$0.00	\$0.00	\$40,000.00	\$40,000.00	
AIRPORT/AVIATION CENTER					
Airport Operations	\$1,750.00	\$1,750.00	\$0.00	\$0.00	
HIGHWAYS AND STREETS					
Highways and Streets	\$354,400.00	\$344,565.00	\$369,250.00	\$369,250.00	
Street Lighting	\$30,000.00	\$32,648.00	\$32,000.00	\$32,000.00	
Parking Meters	\$1,000.00	\$0.00	\$1,000.00	\$1,000.00	
SANITATION					
Solid Waste Collection	\$26,000.00	\$24,900.00	\$20,000.00	\$20,000.00	
Solid Waste Disposal	\$150,085.00	\$134,409.00	\$156,193.00	\$156,193.00	
Sewer Department	\$197,366.00	\$191,298.00	\$212,481.00	\$212,481.00	
WATER DISTRIBUTION & TREATMENT					
Water Services	\$293,132.00	\$273,442.00	\$289,925.00	\$289,925.00	
Water Filtration Treatment	\$0.00	\$0.00	\$0.00	\$0.00	
HEALTH					
Administration and Pest Control	\$2,550.00	\$2,650.00	\$1,550.00	\$1,550.00	
Health Agencies & Hosp.	\$20,190.00	\$20,190.00	\$14,385.00	\$14,385.00	

Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens. Fisc. Year	Bud. Com. Recom. Ens. Fisc. Year	Bud. Com. NOT Recom. Year
WELFARE					
Direct Assistance	\$27,000.00	\$23,709.00	\$27,000.00	\$27,000.00	
Other Programs	\$6,400.00	\$6,400.00	\$0.00	\$0.00	
CULTURE & RECREATION					
Parks & Recreation	\$171,142.00	\$170,142.00	\$153,862.00	\$153,862.00	
Library	\$74,059.00	\$74,024.00	\$80,610.00	\$80,610.00	
Patriotic Purposes	\$1,500.00	\$1,500.00	\$2,000.00	\$2,000.00	
DEBT SERVICE					
Prin-Long Term Bonds/Notes	\$0.00	\$0.00	\$0.00	\$0.00	
Int.-Long Term Bonds/Notes	\$0.00	\$0.00	\$0.00	\$0.00	
Interest on TAN	\$3,000.00	\$0.00	\$3,000.00	\$3,000.00	
CAPITAL OUTLAY					
Mach., Veh., & Equip	\$195,000.00	\$183,238.00	\$55,000.00	\$55,000.00	
Buildings	\$20,000.00	\$19,701.00	\$20,000.00	\$20,000.00	
Improvements other than Bldgs.	\$63,650.00	\$63,177.00	\$554,650.00	\$554,650.00	
OPERATING TRANSFERS					
Capital Reserve Funds	\$82,500.00	\$80,000.00	\$115,000.00	\$115,000.00	
TOTAL APPROPRIATIONS	\$2,803,884.00	\$2,601,212.00	\$3,242,161.00	\$3,242,161.00	

**Estimated revenues for the Ensuing Year, January 1, 1998 to December 31, 1998
with Estimated and Actual Revenues of the Previous Year,
January 1, 1997 to December 31, 1997.**

Sources of Revenues	Estimated Revenue Current Year	Actual Revenue Current Year	Selectmen's Budget Ens. Fisc. Year	Estimated Revenues Ens. Fisc. Year
TAXES				
Land Use Change Taxes	\$6,000.00	\$11,435.00	\$6,000.00	\$6,000.00
Yield Taxes	\$25,000.00	\$46,682.00	\$25,000.00	\$25,000.00
Payment in Lieu of Taxes	\$5,000.00	\$7,495.00	\$5,000.00	\$5,000.00
Other Taxes	\$2,000.00	\$2,713.00	\$2,000.00	\$2,000.00
Int & Pen - Delinquent Taxes	\$107,000.00	\$82,071.00	\$107,000.00	\$107,000.00
LICENSES, PERMITS & FEES				
Business Licenses & Permits	\$600.00	\$4,218.00	\$600.00	\$600.00
Motor Vehicle Permit Fees	\$280,000.00	\$330,716.00	\$280,000.00	\$280,000.00
Building Permits	\$500.00	\$560.00	\$500.00	\$500.00
Other Lic., Permits & Fees	\$18,450.00	\$20,497.00	\$18,500.00	\$18,500.00
FROM STATE				
Shared Revenue	\$70,000.00	\$160,670.00	\$120,000.00	\$120,000.00
Highway Block Grant	\$65,000.00	\$78,876.00	\$70,000.00	\$70,000.00
State & Federal Forest Land	\$2,300.00	\$601.00	\$2,000.00	\$2,000.00
Other	\$15,500.00	\$43,322.00	\$17,500.00	\$17,500.00
CHARGES FOR SERVICES				
Income from Departments	\$95,830.00	\$102,703.00	\$136,050.00	\$136,050.00
Other Charges (Ambulance)	\$143,180.00	\$182,584.00	\$203,660.00	\$203,660.00
MISCELLANEOUS REVENUES				
Sale of Municipal Property	\$500.00	\$3,679.00	\$2,500.00	\$2,500.00
Interest on Investments	\$6,500.00	\$4,233.00	\$7,500.00	\$7,500.00
Col Town - Cemeteries - Library	\$195,312.00	\$196,063.00	\$182,012.00	\$182,012.00
INTERFUND OPER. TRANSFERS IN				
Sewer	\$197,366.00	\$189,854.00	\$212,481.00	\$212,481.00
Water	\$293,132.00	\$265,387.00	\$289,925.00	\$289,925.00
Capital Reserve Funds	\$291,000.00	\$183,584.00	\$544,000.00	\$544,000.00
OTHER FINANCING SOURCES				
Proc from Long Term Notes & Bonds	\$0.00	\$0.00	\$0.00	\$0.00
Fund Balance	\$140,000.00	\$140,000.00	\$140,000.00	\$140,000.00
TOTAL REVENUES AND CREDITS	\$1,960,170.00	\$2,057,943.00	\$2,372,228.00	\$2,372,228.00
Total Appropriations		\$3,242,161.00		
Less: Amt. of Est. Revs. (Excl. of Taxes)		\$2,372,228.00		
Amt. of Taxes Raised (Excl. of School & County)		\$869,933.00		



NORTH COUNTRY COUNCIL 1997 Annual Report

This has been another busy year at the Council. As we began our second year of operations from the Cottage at the Rocks, we reaffirmed the Council's commitment to serve community and regional needs.

The transportation committee had a busy agenda dealing with numerous local and regional projects. Highlights include: participation in a three-state discussion focused on Route 2, planning and funding several major bridge projects, planning and coordinating trail systems as well as addressing regional rail issues. The Portland Natural Gas Pipeline occupied a lot of time as we worked with the Attorney General's Office and the communities along the proposed right of way dealing with location and mitigation issues. Work continued on the Route 16 Corridor Protection Project. Our two working groups from the 14 towns along the highway started to look at some of the potential actions that can be taken along the corridor and will be working towards guidelines and recommendations over the coming year. Major products of the Route 16 effort this past year were a tourism-scenic evaluation element and a design guidebook, both of which will be very useful to local planning boards. Transportation funding activities were a priority with the Council's Transportation Committee and By Way Council. During the year both committees solicited projects to be funded by the Transportation Enhancement Program and the Scenic By Way Program. Recommendations for funded projects were made to the state and federal agencies, results of those efforts will be known this spring.

The year saw the approval of our fifth EDA public works grant since 1991. The latest grant approved was to the Town of Colebrook. The Colebrook Grant brings N.C.C.'s twenty-five year record of EDA funding in the North Country to \$33 million. Work continues on the Haverhill and Lancaster E.D.A. projects and is complete in North Conway and Littleton. The Council's new Economic Development Committee was formed and began meeting. Planning for the new North Country Regional Overall Economic Development Program began. New projects for E.D.A. funding are now being solicited for inclusion in the O.E.D.P.

The N.C.C. Business Resource Center opened and has been in use by area entrepreneurs for the last six months.

The Council continued its work representing the interests of the communities on the Connecticut River, and the region as a whole in the Fifteen Mile Falls Hydro Relicensing project. The Council was a key player in the negotiations and was able to represent community interest in the operating agreement, insuring that the present access/use continue and that reservoir levels and flow regime remain intact. This means that recreation activities and local tax revenue potential will be equivalent to present conditions. We will continue to stay on top of this critical issue during the coming years.

This last year, the North Country Council Scenic and Cultural By Way Council adopted a Plan for the Regional By Way and developed a marketing publication which will be printed during the spring of 1998. In addition, the Council submitted a proposal

to the Federal Highway Administration to have National Scenic By Way designation on the Kancamagus Highway expanded to include portions of Routes 302, 3 and 193 creating a continuous loop through the White Mountains. Work also continued on the Connecticut River Scenic By Way in cooperation with VT and MA.

The Community Design Program at the Council provided design assistance to Jackson, Haverhill, Whitefield, Bethlehem, Colebrook, Lancaster and Littleton. G.I.S. mapping continued for the entire North Country and individual projects were done for Lisbon, Littleton and Colebrook. The Council also hosted the Northeast Your Town Training Program. This unique program brought 30 local civic leaders and new planning professionals together with a national level community design faculty for a three-day intensive community design program. Support of public involvement in community decision making was provided to several towns through survey projects and local forums around the region.

Solid waste planning services continued at the Council with every town in the region getting support from the Council's Solid Waste Staff. On a regional level, the Household Hazardous Waste Program is entering its 11th year. A regional glass - crushing program began, with the Town of Lancaster in the lead. Support was provided to the region's schools on recycling everything from paper, plastic and glass.

Local technical assistance has always been a mainstay of Council activity, this last year was no different. The Council's grant-writing, planning and engineering staff worked with many of the regions 279 boards and councils on so many locally significant projects that they would be too numerous to mention. Libraries, industrial parks, ordinances, plans, site plan review, water and sewer feasibility, drainage projects, transfer stations master plans, land development capability assessment, water access, road improvement and handicapped access were just a few of the results.

As the year came to a close, the Council forged a relationship with a sister region in the Czech Republic. As a result of this effort, we hope to have local officials, non-profits and businesses from the North Country working with peers in Europe developing mutually beneficial projects and establishing a connection for the North Country into the European Union. In November, a regional official from the Slovak Republic came to the office for a day and a similar dialogue is starting.

The end of the year also witnessed the kick off of a telecommunications initiative at the Council with support from Bell Atlantic, CDFR and other partners. This important activity is the result of 4 years of study and some intensive work during the last six months.

The Council is here to serve you. It is your organization. Our staff and Board are committed to responding to community need. If there is a project or a need in your town, please call us. We are dedicated to both supporting our individual towns and promoting regional unity in the North Country. As a region, the North Country contains one third of the land mass of N.H. and one fifth of its municipalities.

Respectfully submitted,
Preston Gilbert

TOWN CLERK'S REPORT

Registration of Motor Vehicles

Motor Vehicle Permit Fees Collected (3,874)	\$ 330,716.00
Municipal Agent Fees Collected	7,196.00
Motor Vehicle Waste Fees	9,807.00
Total Collected	\$ 347,719.00

Dog Licenses

\$ 4,487.50

Town Record Fees

Automobile Title Applications	1,300.00
Certified Copies of Vital Records	7,438.00
Filing, Terminating, & Searching UCC'S	3,330.00
Marriage Intentions	1,620.00
Recording Fees and Tax Liens	285.00
Licenses and Fees	472.74
Total Collected	\$ 14,445.74

Total Remitted to Treasurer

\$ 366,652.24

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Respectfully submitted,

Jean E. Oleson, Town Clerk



Band Concert in Centennial Park
 Photo courtesy of *The Coos County Democrat*

BIRTHS IN THE TOWN OF LANCASTER TO LANCASTER RESIDENTS

Date of Birth	Name of Child	Name of Father	Name (Maiden) of Mother
Jan. 19	Alex Marie	Myron John Crossley	Mary Jane Goudreau
Feb. 18	Jordan Michael	Michael Allen Bastian	Joelle Marie Rooney
Apr. 06	Benjamin James	Randall Bruce Rexford	Patricia Lynne Fitch
Apr. 09	Jillian Paige	John Eric Rooney	Jodi Ann Smith
Apr. 09	Matthew Cole	Bruce Dana Savage	Robin Lee Mudgett
May 13	Alec Michael	Lewis William Cassady	Daphne Anne Forrester
Sept. 30	Brett James	Shawn Hondo MacKillop	Kelly Jo Gilbert
Oct. 03	Logan Joseph	Michael Wayne Elliott	Angela Rae Audit
Nov. 15	Emma Kay	Greg Michael Ainsworth	Patricia Jean Dubreuil
Dec. 02	Kristin Elizabeth	Darren Joseph Williams	Diane Marie Deresendes
Dec. 09	Austin Frederick	Roger Lee May	Lisa Marie Haskell
Dec. 10	Garbrielle Ann	Russell Edward Scott	Terri Lynn Dorr

BIRTHS IN OTHER TOWNS TO LANCASTER RESIDENTS

Date of Birth	Name of Child	Name of Father	Name (Maiden) of Mother
Mar. 05	Steven James	Douglas Alan Shearer	Lori Anne Desrochers
Mar. 13	Daniel Harland	David Harland Cantin	Sarah E. Pennington
Mar. 13	David Philip	David Harland Cantin	Sarah E. Pennington
Apr. 15	James Williams	Stephen John Cartwright	Dawn Marie Mundell
May 08	Hayleigh Jean	Christopher Robert Martin	Michelle Renae Streeter
June 19	Baillie Gaynor	Stanley Richard Knecht	Sally Anne Gaynor
June 22	Ava Marie	Timothy Jay Crompton	Michelle Marie Patnaude
July 25	Kelsey Elizabeth	Andrew James Coppinger	Joanne Katherine Roberts
Aug. 02	Ian Alexander	Claude Maurice Guay	Juli May Tetreault
Aug. 21	Anthony	Jorge Anthony Morales	Rosa Maria Regalado
Aug. 27	Molly Marissa	Gregory Taylor Corrigan	Lisa Marie Bourassa
Sept. 28	Sage Unity Sequoia	Eric Douglas Scott	Alexis Arian Nordin
Oct. 10	Tyler Robert	Dennis Arthur Downs	Atashia Ann Elliott

**MARRIAGES REGISTERED IN THE TOWN OF LANCASTER
FOR THE YEAR ENDING DECEMBER 31, 1997**

Date	Name & Residence of Groom	Surname & Residence of Bride
Mar 01	Peter Edward Caruso West Greenwich, RI	Cynthia Jean Johnson West Greenwich, RI
Mar 29	Shawn Hondo C MacKillop Lancaster, NH	Kelly Jo Gilbert Lancaster, NH
Apr 12	Jess William Kulbacki Lancaster, NH	Kelly Doreen Ordway Lancaster, NH
Apr 26	John Brigham Hebard Sutton, VT	Andrea Mary Leaver Lancaster, NH
Apr 26	David James King Lancaster, NH	Kimberly Ann Matthews Lancaster, NH
May 03	Quinten Larry Welch Lancaster, NH	Heather Kay Brown Guildhall, VT
May 10	Douglas Kent Young Lancaster, NH	Ann-Marie Lorraine Pichette Lancaster, NH
May 31	Samuel William Cardarelli Jefferson, NH	Maureen Truland Ingerson Lancaster, NH
June 21	Mark Wayne Coulter Lancaster, NH	Debra Jean Elliott Lancaster, NH
June 21	Robert Alan Bresnahan Lancaster, NH	Linda Gail Colebank Lancaster, NH
June 21	Greg Michael Ainsworth Stark, NH	Patricia Jean Moyer Lancaster, NH
June 28	Wayne Allen Hanscom Groveton, NH	Julie Anita Campbell Lancaster, NH
July 04	David Philip Lajoie Lancaster, NH	Roberta Lee Sullivan Lancaster, NH
July 05	Eric Douglas Scott Lancaster, NH	Alexis Arian Nordin Lancaster, NH
July 19	Timothy Gary White Jr Lancaster, NH	Brigitte Raymonde Guay Northumberland, NH
July 19	Jamie Carroll Rexford Dalton, NH	Jessica Anne Jaworowski Lancaster, NH
July 26	Derek Lee Patterson Lancaster, NH	Kathleen Ann Nason Lancaster, NH

MARRIAGES

Date	Name & Residence of Groom	Surname & Residence of Bride
Aug 02	Mark Alfred Morgan Lancaster, NH	Francine Claudette Lemieux Jefferson, NH
Aug 08	William Wilbur Crossett Jr Lancaster, NH	Carol Ann Riley Lancaster, NH
Aug 16	Jason Michael Blanchette Lancaster, NH	Theresa Marie Johnson Lancaster, NH
Aug 16	Michael Wayne Elliott Lancaster, NH	Angela Rae Millett Lancaster, NH
Aug 18	Jeffrey Clark Johnson Jr Lancaster, NH	Rotina Ellen Elliott Lancaster, NH
Aug 23	Charles Reginald Zanes Lancaster, NH	Anna Lou Caouette Lancaster, NH
Aug 23	Christopher Ryan Wilson Waterford, CT	Gabrielle Valmande Giguere Waterford, CT
Aug 30	Timothy Michael Brown Lancaster, NH	Lisa Rachel Sibulkin Lancaster, NH
Sept 13	Timothy John Sulzbach Austin, TX	Jennifer Ann Hughes Austin, TX
Sept 20	Lance Jode Placey Lancaster, NH	Tracy Ellen Brown Twin Mountain, NH
Oct 11	Keith Winston Huskey Lancaster, NH	Maryanne Phillips Lancaster, NH
Oct 11	Scott Brian Valliere Lancaster, NH	Khristine Amanda Godbout Lancaster, NH
Oct 12	Brian Albert Beattie Lancaster, NH	Brenda Dawn Stewart Lancaster, NH
Nov 15	Mark Francis Vaal Lancaster, NH	Ruth May MacIlvane Lancaster, NH
Nov 26	Richard Alan Ingerson Lancaster, NH	Janet Viorene Allin Lancaster, NH
Nov 28	Shawn Eric Grover Lancaster, NH	Keri Parks Mellett Lancaster, NH
Nov 29	Kurt Wright Hall Lancaster, NH	Julie Ellen Adams Lncaster, NH
Dec 06	Lauren George Chase Sr Lancaster, NH	Amber Joy Chase Lancaster, NH
Dec 20	Elmer Bacon Lang Milan, NH	Tracy Ann Eastman Lancaster, NH

DEATHS REGISTERED IN LANCASTER FOR THE YEAR ENDING DEC. 31, 1997

Date of Death	Name of Deceased	Name of Father	Maiden Name of Mother
Jan.			
04	Emelia Rose Arsenault	Ludger Morin	Rose Anna LeMay
05	Byron W. Charles	Thurman Charles	Evelyn Hall
06	Melvin Howland	Eldin H. Howland	Saloma Leighton
08	Terry Lee Clement	William D. Clement	Dorothy Jane Rambo
11	Evelyn N. Foss	Seldon Ingerson	Cecelia Doherty
11	Edna Althea Cere	Charles F. Killam	Edith B. Dudley
18	Sarah M. Norris	James McHarg	Flora Leach
18	Violet Mae Labrecque	William Greenwood	Ida Bushey
18	Mannix Maurice Bickford	William Bickford	Corra Pillsbury
19	Jeannette Blanche Shontell	Horace Sylvain	Angelina Bilodeau
21	Marion Evelyn Fisher	Ernest Elliott	Sara B. Findlay
21	John Reginald Ruland, Sr.	John Henry Ruland	Neva Hardy
23	Charles Henry Anderson	Hammond Anderson	Isabelle Briggs
27	Henry N. Brien	Octave Brien	Rosanna St. Pierre
31	Frank Archibald Gordon	Francis A. Gordon	Harriet M. Stewart
Feb.			
04	Paul Freeman Smith	Glenn D. Smith	Nicena Sedgell
10	Wilbur Morrison Schurman	Blake T. Schurman	Mary Gardner
18	Dorothy Agnes Deignan	Thomas Donohue	Julia Doyce
18	William Austin Signs	Cameron O. Signs	Elida V. Depew
18	Richard Elwin Joslin	Elwin Joslin	Mary Louise Duguay
19	Dorothea Graves Oleson	Wallace L. Graves	Annie L. Morrison
22	John Michael Farnsworth	Henry L. Farnsworth Jr	Eldora Nelson
23	Ruth Currier Nadeau	William Currier	Annie Bailey
23	Rose A. Bureau	Elaxis Bureau	Exilia Gagnon
March			
01	Warren Collins Merrill	Rufus Merrill	Pheobe Corliss
13	Bernard F. Hartshorn	Clinton L. Hartshorn	Minnie Lewis
18	Maud Ramsay Thompson	Fred Quilliam	Louella Fayette
19	Alberta L. Marshall	Albert Lavalley	Nellie Ferrarri
19	Ida May Wakefield	Charles Woodman Davis	Sarah F. Ordway
22	Arlette C. McKee	Delacy Corkum	Carrie Cutter
22	Faith Lanman	David H. Lanman	Anne Hunter
26	Beatrice K. Paige	George Kendall	Marcia Nichols
28	Germaine M. LaBrecque	Clemant Dube	Maria St. Pierre
28	Doris E. Simoneau	Charles Clark	Martha Davis
April			
04	Mary Elizabeth Pitts	Jeffrey Myette	Mary Jane Durley
05	Olivene M. Morin	Antoine Morrisette	Esther Boutin
09	Chana Tendler	Gerson Detyaka	Katherine Unknown
15	Ellen Amelia Richards	Thomas Bills	Ruby Halstead
17	Robert T. Goodwin	Elbridge Goodwin	Mabel Miller

DEATHS

Date of

Death	Name of Deceased	Name of Father	Maiden Name of Mother
April			
20	Robert C. Barnicoat Jr.	Robert C. Barnicoat Sr	Alice Farrell
21	Dora Wilson Meserve	John Fletcher	Annie Theresa Cray
25	Wesley Thomas Brown	George F. Brown	Hattie Ellingwood
27	Clayton Melvin Alden	William B. Alden	Sarah Gallagher
May			
08	Paul Gilman Swinyer	Con Swinyer	Grace Whitney
09	Arthur W. Casey Jr.	Arthur W. Casey Sr.	Laura T. Lund
10	Frances Hemingway Swan	Cleve Hemingway	Bertha Abbot
13	Cornelia Schmidt	Henry Otterson	Mary Williams
14	Albert Tuftfield Landry	Joseph Landry	Rose Unknown
14	Thomas Murray Atkinson	Murray Atkinson	Lucille Mary Dufour
18	Mertie E. Howland	Joseph Lakeway	Leora Quimby
22	Barbara Louise McKenna	John Feitz	Louise Unknown
June			
01	Janet Lee Hook	Laurence Hook Sr	Eleanor Platt
04	Lottie Melinda Dresser	Alexander Agon	Jenny Stone
07	Robert Joseph Crochiere	Anthony J. Crochiere	Ora Eva Benoit
25	Hannah Martikainen Rowe	John Martikainen	Hannah Svard
July			
03	Rosie May Fontaine	William Aubrey	Florence King
04	Reynold Eugene Dunn	Leon Dunn	Alice Rowbotham
11	Edna Mabel Crawford	Harry Howe	Lena Rich
14	Hattie Gray Smith	William F. Gray	Mitilene B. Kimball
22	Emma Mae Miles	Orange Holbrook	Florence E. Fitzgerald
Aug.			
01	Joseph A. Morin	Alfred James Morin	Yvette Lussier
01	James W. Pinette	Bernard Pinette	Gerry McLaughlin
04	Carrie Hibbard	George Gardner	Effie Bunnell
05	Margaret Marion Lewis	Charles Walter Smith	Winifred Ryan
16	Maynard Roscoe Lewis	Albert Lewis	Eunice Colby
18	Deborah Jean Ramsdell	Hurbert Gray	Patricia Ann Osgood
20	Walter S. Collins	Walter Collins Sr	Amy Knapp
20	Lillian A. Demers	William J. Deschamplain	Jane Radigan
26	Emile M. Peters	Patrick Peters	Marguerite Perry
30	Bernadette Ledoux	Mitchell Lacaillade	Georgiana Lawrence
31	Christine Mary Lewis	Arthur Hawes	Edith Smith
Sept.			
05	George Matthew Smith	John Smith	Mary Ellen White
05	Mary Florence Bernard	Albert Brooks	Mina Brunell
07	Walter Vachon	David Vachon	Harriet Merrill
08	Raymond Levi Arsenault Sr	Oliver L. Arsenault	Emelia Rose Morin
10	Leo Gallant	Edouard Gallant	Isabelle Pitre
16	John Henry Walker	John Walker	Lora Ramsdell
19	Louis Maurice Bosse	Napoleon Bosse	Helene Theroux

DEATHS

<u>Date of Death</u>	<u>Name of Deceased</u>	<u>Name of Father</u>	<u>Maiden Name of Mother</u>
Sept.			
22	Glenn D. Smith	Glenn D. Smith	Nicena Sedgell
26	Helen May Morel	George M. Hooper	Ethel M. Spears
29	Roland George Nevers	George H. Nevers	Carrie Bedell
Oct.			
03	Pauline Idella Ververis	Alfred Crawford	Matilda Jackson
07	Richard Danforth	Frank E. Danforth	Hazel Roberts
10	Jeanne Weston Stevens	Samuel Puglisi	Margaret Unknown
12	Reginald S. Judson	Albert Judson	Beulah Mader
13	Armand A. Lapointe	Joseph Lapointe	Emerilda LeHouliere
21	Donald Gilman Kenison Sr	Gilman Kenison	Evelyn Stewart
21	Mark Jeffrey Tarsa	Edward Joseph Tarsa	Janice L. McKee
29	Allan Osgood Gibson	George Gibson	Beatrice Wheeler
Nov.			
01	Helen M. Andrews	Thomas Cowen	Josephine Newcomb
01	Grace Hodge Grondin	John Hodge	Winifred Daniels
02	Vivian J. Gagne	James Gagne	Delia Filteau
09	Richard D. Wagner	Joseph Wagner	Julia Stern
14	Kenneth Arthur King	William J. King Sr.	Carmen Louise Dupuis
20	Anthony Lee Esposito	Michael J. Esposito	Rhiannon Delabruere
29	Stanley M. Bacon	Alonzo S. Bacon	Alice E. Metcalf
30	Roma Labrecque	R. Wilbur Potter	Thelma Christiansen
Dec.			
02	Margaret B. Whitney	Ervin Bean	Orpha Kerwin
04	Charles Edward Blake	John Blake	Frieda Dietrich
07	Marie E. Waninger	Martin Redel	Apalonia Unknown
12	Norman J. Oleson	Otto Oleseon	Goldine Stillings
12	Philip Albert Doucette Sr	Phillippe Doucette	Annie Parsons
14	Ovila Joseph Brien	Octave Brien	Roseanna St.Piere
17	Madeline Gelinas	Omer Goyette	Dora Bellerose
20	Edward F. Brothers	Edward F. Brothers	Anna Unknown
24	Altina L. Ingerson	Scott Plummer	Mary Alice Unknown

DEATHS OF LANCASTER RESIDENTS OUTSIDE LANCASTER

<u>Date of Death</u>	<u>Name of Deceased</u>	<u>Name of Father</u>	<u>Maiden Name of Mother</u>
Feb. 23	Ruby Lillian Stoddard	Edward E. Davis	Flora A. Stoddard
March 10	Dorila Ernest Desaindes	Ernest Desaindes	Eva Unknown
June 30	Louise Stacia Martin	Albert Hodgdon	Cecile Depouty
July 29	Millard F. Martin Sr.	John Page Martin	Bertha Marshall

ANNUAL TOWN MEETING

March 11, 1997

Moderator Paul D. Desjardins opened the business session of the Annual Town Meeting at 7:40 P.M.

Article 1: Election of municipal officers.

Selectman, David B. Stickney	3 year term
Moderator, Paul D. Desjardins	2 year term
Trustee of Trust Funds, James Whithed	3 year term
Cemetery Trustee, Ronald N. Bailey	3 year term
Library Trustee, Elsie K. Senuta	2 year term
Library Trustee, Steven J. Turaj	3 year term
Emmons Smith Fund, Jean Foss	3 year term
Col. Town Invest Committee, Donald L. Crane	
Col. Town Invest Committee, Thomas W. Craven	
Col. Town Spending Committee (3)	
Rebecca Crawford	3 year term
Roger Emery, Jr.	3 year term
Marcella Nugent	3 year term
Budget Committee (3)	
Roger Gingue	3 year term
Harrison T. Southworth	3 year term
Peter Riviere (resigned)	3 year term

Article 2: Modifying the elderly exemptions from property tax based on assessed value for qualified taxpayers. The Article passed - 679 yes, 82 no.

Article 3: To raise and appropriate the sum of \$660,000 for the construction, equipping and furnishing of an addition and improvements to the Weeks Memorial Library; and to authorize the withdrawal of \$10,000 from the Weeks Memorial Library Capital Reserve Fund created for this purpose. The Article passed - 200 yes, 73 no (written ballot).

Article 4: To authorize the Selectmen to enter into a long-term lease/purchase agreement with Honeywell, Inc. in the amount of \$113,779 payable over a term of ten years for the purpose of energy conservation measures for the Town Hall, Police Station, Highway Garage and Col. Town Community House. The Article passed - 192 yes, 39 no (written ballot).

Article 5: To see if the Town will vote to accept Robin Lane, located off Blackberry Lane. The Article passed.

Article 6: To raise and appropriate the sum of \$75,000 to purchase an ambulance and to authorize the withdrawal and expenditure of said sum from the Ambulance Equipment Capital Reserve Fund created for that purpose. The Article passed.

- Article 7: To raise and appropriate the sum of \$20,000 to purchase an air van and authorize the withdrawal and expenditure of said sum from the Fire Department Equipment Capital Reserve Fund created for that purpose. The Article passed.
- Article 8: To raise and appropriate the sum of \$182,000 for the purpose of defraying the cost of municipal water system upgrade. Said amount represents the interest earned on bond proceeds. The Article passed.
- Article 9: To raise and appropriate the sum of \$25,000 for the support of existing Colonel Town Recreation Programs. The Article passed.
- Article 10: To vote to establish a Capital Reserve Fund for the purpose of repairing town bridges and to raise and appropriate the sum of \$25,000 to be placed in this fund. The Article passed.
- Article 11: To raise and appropriate the sum of \$1,750 for the support of the Mount Washington Regional Airport. The Article passed.
- Article 12: To raise and appropriate the sum of \$5,805 for the support of White Mountain Mental Health and Developmental Services. The Article passed.
- Article 13: To raise and appropriate the sum of \$2,000 for the support of the North Country Meals Program. The Article passed.
- Article 14: To raise and appropriate the sum of \$1,400 for the support of the American Red Cross - Greater White Mountain Chapter. The Article passed.
- Article 15: To raise and appropriate the sum of \$3,200 for the support of the Caleb Group. The Article passed.
- Article 16: To raise and appropriate the sum of \$2,332 for the support of the Lancaster Court Diversion Program. The Article passed.
- Article 17: To raise and appropriate the sum of \$1,000 for the support of the Lancaster Humane Society. The Article passed.
- Article 18: To raise and appropriate the sum of \$100,000 to purchase a loader and to authorize the withdrawal and expenditure of said sum from the Highway Capital Reserve Fund created for that purpose. The Article passed.
- Article 19: To raise and appropriate the sum of \$96,000 to support businesses and industrial development within the Town of Lancaster and to authorize the withdrawal of said sum from the Business and Industry Capital Reserve Fund created for that purpose. Said sum to be paid over to the Lancaster Area Community and Economic Development Corp at such time as deemed appropriate by the Board of Selectmen. The Article passed.

Article 20: To vote to transfer the industrial park land to the Lancaster Area Community and Economic Development Corp for the purpose of industrial and economic development within the Town of Lancaster at such time as deemed appropriate by the Board of Selectmen. The Article passed.

Article 21: To vote to transfer the Coos County Courthouse upon acquisition to the Lancaster Area Community and Economic Development Corp at such time as deemed appropriate by the Board of Selectmen. The Article passed.

Article 22: To vote to accept the provisions of RSA 202-A:4-d allowing the library trustees to accept gifts of personal property, other than money, which may be offered to the library for any public purpose. The Article passed.

Article 23: To raise and appropriate the sum of \$57,500 to add to the following Capital Reserve Funds:

Highway Dept	\$10,000.00
Fire Dept (Truck Fund)	15,000.00
Landfill Closeout	25,000.00
Town Hall Improvements	5,000.00
Mt. Carberry Escrow	<u>2,500.00</u>
Total	<u>\$57,500.00</u>

The Article passed.

Article 24: To allow the White Mountain National Forest Service to erect a gate at the entrance to Libby Road. The Article passed.

Article 25: To raise and appropriate the sum of \$2,664,142 which represents the operating budget exclusive of Articles 3, 9-17 and 19. The Article passed.

Article 26: To transact any other business that may legally come before this meeting.

Moderator Desjardins declared the meeting adjourned at 11:03 P.M.

COOS ECONOMIC DEVELOPMENT CORPORATION ANNUAL REPORT

Dear Lancaster Residents,

As you may recall from the 1997 Town Meeting, the good citizens of Lancaster unanimously voted to approve Articles 19, 20 and 21.

Article 19 spoke to the appropriation of approximately 96,000 to support business and industrial development within the Town of Lancaster. The monies were to be turned over to the Lancaster Area Community and Economic Development Corporation. These original monies were raised for Business and Industrial Development, as per Article 10 of the 1993 Town Meeting. The corporation formed a committee made up of two members from its general membership, a representative from each of the community banks, two members from the Executive Board of Directors and the acting Executive Director of the corporation to form a review board to identify a way to uphold the original intention of the Article. This committee is called the Lancaster Loan Fund Committee. The challenge was to develop a fair process to provide Lancaster businesses access to the monies raised by the taxpayers of Lancaster to meet the original purpose. The corporation decided it would make the monies available for Lancaster businesses in the form of loans for expansions of existing businesses or to assist with financing of start up businesses. The initial meeting was positive and we were glad to be able to fulfill the original intentions for the money raised. The representatives from Lancaster National Bank, Peoples Bank of Littleton and Siwooganock Guaranty Savings Bank held a meeting. Through their willingness to invest in the business future of Lancaster they offered to provide \$100,000 from each lending institution at a rate of 8%. The community banks of Lancaster have enabled the leveraging of approximately \$96,000 into \$396,000. The original \$96,000 would be used as a 30%-50% guaranty for any loans that may require a guaranty. If a guaranty is requested by the participating bank, the Executive Director is contacted by the bank and the Executive Director contacts the Lancaster Loan Fund Committee for a loan review meeting and determination. If the majority of the committee approves the request, the guaranty is provided. The original \$96,000 is being held in the towns investment pool unless a loan goes into default. There currently have been 10 loans made through banks participating in the Lancaster Loan Fund totaling \$86,412.42. If anyone is interested in the Lancaster Loan Fund, please contact any of the participating lending institutions or Coos Economic Development Corporation(CEDC) at 788-3900.

Article 20, spoke to the transfer the industrial park land (Tax Map R1, Lot 10N-2), consisting of 50 acres more or less located on Route 3 in the Town of Lancaster, to the Lancaster Area Community and Economic Development Corporation for the purpose of industrial and economic development within the Town of Lancaster. The Industrial Park Committee is working closely with Town Manager Pat Kelly to further the development efforts of the parcel of land.

Article 21, spoke to the transfer of the Coos County Courthouse (Tax Map P6, Lot 3), which is located on Main St. in the Town of Lancaster, to the Lancaster Area Community and Economic Development Corporation for use by said corporation in accordance with its corporate purpose and bylaws. A Courthouse Committee has been formed to preserve the historical integrity of the building and to develop the building into

a sustainable entity to be placed on the Town tax roll. The committee has been meeting and has determined the rental structure to be on a per space fee. The committee also inventoried all renovations necessary to have the building become an attractive business location and is renovating one room at a time. The first room to be renovated is a conference room which will be available at an hourly rate for attorney/client meetings as well as for out of the area property closings. Renovation work in the facility thus far has been done by Executive Board members Carl Rod, Stan Remick and Fred Emerson also Economic Development Corporation employees Tara McMann and Lisa Maxwell. Dalton Mountain GMC has graciously paid for all courthouse promotional material. This also includes the business sign located in front of the facility. Sherwin-Williams of Berlin has donated the paint required to paint the first room.

The Economic Development Corporation to date has paid for all renovation supplies which have not been donated.

There currently are two tenants in the facility. The Economic Development Corporation is one of the tenants operating out of the facility. Should you have any questions with regards to available space in the Courthouse or economic development please stop in or call 788-3900.

Sincerely,

Lisa Maxwell
Executive Director
Lancaster Area Community and Economic Development Corp.
DBA Coos Economic Development Corporation



Photo courtesy of the Coos County Democrat

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL
STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE
FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE
WITH *GOVERNMENT AUDITING STANDARDS***

To the Board Selectmen and Town Manager
Town of Lancaster, New Hampshire

We have audited the general purpose financial statements of the Town of Lancaster, New Hampshire as of and for the year ended December 31, 1996, and have issued our report thereon dated May 14, 1997.

We conducted our audit in accordance with generally accepted auditing standards; *Government Auditing Standards*, issued by the Comptroller General of the United States; and the provisions of Office of Management and Budget (OMB) Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Town of Lancaster, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 1996, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

For the purpose of this report, we have classified the significant internal control structure policies and procedures in the following categories.

ACCOUNTING APPLICATIONS

- Budget
- Cash and investments
- Revenue and receivables
- Expenditures and expenses for goods and services and accounts payable
- Payroll and related liabilities
- Debt and debt service requirements
- Single Audit and similar grant programs

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

However, we noted certain matters involving the internal control structure and its operation that we have reported to the management of the Town of Lancaster, New Hampshire in a separate letter dated May 14, 1997.

This report is intended for the information of management and the Board of Selectmen. However, this report is a matter of public record, and its distribution is not limited.

Woolson, Anthony & Co., PC

May 14, 1997

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

May 14, 1997

To the Board of Selectmen and Town Manager
Town of Lancaster, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 1996, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town's internal control structure in our report dated May 14, 1997. This letter does not affect that report or our report on the general purpose financial statements dated May 14, 1997.

Sincerely,

Vachon, Clukay & Co., PC

INSURANCE OF CASH DEPOSITS

Observation

At December 31, 1996, \$1,719,663, or 78.3% of the Town's cash deposits and certificates of deposit were not covered by federal depository insurance or collateralized in any manner. Federal depository insurance is limited to \$100,000 per depositor.

Implication

Uninsured or uncollateralized deposits are exposed to an increased level of risk of loss. In the event of the failure of the banking institution, the Town will have a significant amount of deposits that will not be insured or collateralized.

Recommendation

There are numerous banking arrangements that can be established to provide increased safety to the Town's funds such as collateralization agreements for deposits in excess of insured amounts. One alternative is to invest additional funds into the New Hampshire Public Deposit Investment Pool. Another alternative is to enter into an agreement with the bank to provide collateralization of the funds.

GENERAL LEDGER

Observation

A complete general ledger is not being maintained for the various funds on the computer system. For example, we noted that the activity in the New Hampshire Public Deposit Investment Pool, other than withdrawals to the various checking accounts, is not recorded in any fund since a balance sheet account has not been established for this account.

Implication

Controls over the financial activities of the Town are weakened. The Town may not be in compliance with the accounting requirements of State laws and regulations.

Recommendation

We recommend that the Town record the opening audit entry. This will adjust the beginning balances in the computer system to the audited balances for each fund. Once this entry is recorded, additional balance sheet accounts will be established enabling the Town accountant to properly record the necessary activity.

ESTIMATED REVENUES

Observation

The Town prepares a Statement of Appropriations and Estimated Revenues so that the tax rate may be set by the Department of Revenue Administration. The Town includes the general fund as well as several special revenue funds and capital projects funds on this form. We noted that the estimated revenues for the water and sewer funds were understated by \$13,115.

Implication

State law required balanced budgets for each fund. The total estimated revenues for the water and sewer special revenue funds was less than their approved appropriations. As the estimated revenues included for the tax rate were not accurate, the incorrect amount of property taxes was raised.

Recommendation

We recommend that the Town review the estimated revenues and appropriations for all funds. The total estimated revenues should be in agreement with the appropriations so that the correct amount of property taxes and user fees are raised.

INACTIVE FUNDS

Observation

The Town Reservoir Capital Project Fund was completed in a previous year. No activity other than interest income has been recorded in this fund for the past several years. The available cash balance at December 31, 1996 was \$40,959.

Implication

This creates additional work for the Town accountant to maintain this fund. The Town does not have the use of the funds which remain idle.

Recommendation

We recommend that the Town determine the source of the unexpended balance in this fund and close the account. Unexpended bond proceeds may be used to pay the remaining principal balance of the long term debt payable. Interest earned on the bond proceeds may be transferred into the water fund.

WATER AND SEWER INFRASTRUCTURE IMPROVEMENTS FUND

Observation

We noted that the activity of the Water and Sewer Infrastructure Improvements Funds was recorded in three different funds for the year ended December 31, 1996.

Implication

Controls over the financial activities of the Capital Project Fund are weakened.

Recommendation

We recommend that the balances of two funds being maintained (Fund 21 and Fund 22) be closed and combined into the Rural Development Fund (Fund 24). This will insure an accurate financial position of the Capital Project Fund as all available resources and the yearly activity will be recorded in one fund.

PURCHASE ORDERS

Observation

The Town currently has an informal policy in which all purchases in excess of \$100 require the completion and approval of a purchase order. We noted several instances in which no purchase order was completed or was issued subsequent to the receipt of the items purchased.

Implication

The controls over the expenditure of Town funds are weakened as there is no formal purchase order system.

Recommendation

We recommend that the Town establish a written purchase order policy. Town officials may consider establishing a minimum purchase of \$250 or higher. All department heads should then review this policy and submit properly completed purchase orders in a timely manner. This will provide for a more effective system to control the expenditure of Town funds.

STATEMENT OF BOND DEBT

WATER FILTRATION PLANT 4.5 percent
 Amount of Original Note \$2,000,000.00
 Payable to: Rural Community Economic Development

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
June 1998	\$38,728.00	\$88,332.00
June 1999	\$40,470.00	\$86,590.00
June 2000	\$42,292.00	\$84,768.00
June 2001	\$44,195.00	\$82,865.00
June 2002	\$46,183.00	\$80,877.00
June 2003	\$48,262.00	\$78,798.00
June 2004	\$50,434.00	\$76,626.00
June 2005	\$52,703.00	\$74,357.00
June 2006	\$55,075.00	\$71,985.00
June 2007	\$57,553.00	\$69,507.00
June 2008	\$60,143.00	\$66,917.00
June 2009	\$62,849.00	\$64,211.00
June 2010	\$65,678.00	\$61,382.00
June 2011	\$68,633.00	\$58,427.00
June 2012	\$71,722.00	\$55,338.00
June 2013	\$74,949.00	\$52,111.00
June 2014	\$78,322.00	\$48,738.00
June 2015	\$81,846.00	\$45,214.00
June 2016	\$85,529.00	\$41,531.00
June 2017	\$89,378.00	\$37,682.00
June 2018	\$93,400.00	\$33,660.00
June 2019	\$97,603.00	\$29,457.00
June 2020	\$101,995.00	\$25,065.00
June 2021	\$106,585.00	\$20,475.00
June 2022	\$111,381.00	\$15,679.00
June 2023	\$116,394.00	\$10,666.00
June 2024	\$120,638.00	\$5,429.00
	\$1,962,940.00	\$1,466,687.00

TAX YEAR 1997 SUMMARY INVENTORY OF VALUATION

VALUE OF LAND ONLY

Current Use.....	\$	2,582,948.00
Residential.....	\$	26,843,314.00
Commercial/Industrial....	\$	9,575,896.00
 TOTAL OF TAXABLE LAND	 \$	 39,002,158.00
Tax Exempt & Non-Taxable	\$	4,692,700.00

VALUE OF BUILDINGS ONLY

Residential.....	\$	59,046,675.00
Manufactured Housing....	\$	1,718,700.00
Commercial/Industrial....	\$	19,000,900.00
 TOTAL OF TAXABLE BUILDINGS	 \$	 79,766,275.00
Tax Exempt & Non-Taxable	\$	11,833,900.00

PUBLIC UTILITIES 8,383,940.00

VALUATION BEFORE EXEMPTIONS		\$127,152,373.00
Blind Exemption (2).....	\$	30,000.00
Elderly Exemption (56)...	\$	749,750.00
Solar/Windpower (4).....	\$	22,350.00

TOTAL DOLLAR AMOUNT OF EXEMPTIONS ALLOWED \$ 802,100.00

NET VALUATION ON WHICH THE TAX RATE IS COMPUTED \$126,350,273.00

UTILITY SUMMARY

Public Service of N.H.	\$	5,000,000.00
Portland Pipeline Corp.	<u>\$</u>	<u>3,383,940.00</u>
	\$	8,383,940.00

Number of Individuals Granted an Elderly Exemption 1997

26 at \$10,000.00
12 at \$15,000.00
18 at \$20,000.00

Veteran's Exemption Granted in 1997

4 at \$ 1,400.00
264 at \$ 100.00

CURRENT USE REPORT

Totals of
Sections A & B

No. of Acres

Farm Land	4,251.05
Forest Land	19,215.50
Unproductive Land	221.57
Wet Land	509.28

Total Number of acres Exempted Under Current Use 24,197.40

Total Number of Acres Receiving the 20% Rec. Assess. 242

Total Number of Owners Granted C.U. Assessment 727

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

LINDA E. HUTCHINS
CHRISTOPHER S. PARKER
DAVID B. STICKNEY

TOWN OF LANCASTER

COMPARATIVE STATEMENT OF APPROPRIATIONS & EXPENDITURES

Fiscal Year Ended December 31, 1997

Title of Appropriation	Amount Appropriated	Encumbered From 1996	Amount Available	Expenditures	Over/Under	Unexpended Balances	Encumbrances Forward to 1998
Executive	\$43,060.00	\$0.00	\$43,020.00	\$43,020.00		\$40.00	
Election, Registration & Vital	\$23,775.00	\$0.00	\$23,775.00	\$23,932.06	(\$157.06)		\$232.50
Financial Administration	\$69,170.00	\$2,080.00	\$71,970.00	\$83,228.52		\$8,741.48	\$3,000.00
Legal Expenses	\$17,500.00	\$0.00	\$17,500.00	\$10,476.59		\$7,023.41	
Personnel Administration	\$120,765.00	\$0.00	\$120,765.00	\$123,904.73	(\$3,139.73)		
Planning and Zoning	\$17,686.00	\$144.57	\$17,830.57	\$18,104.60			\$104.85
General Government Buildings	\$3,950.00	\$3,000.00	\$39,500.00	\$51,601.01		\$7,648.99	\$6,000.00
Cemeteries	\$39,400.00	\$0.00	\$39,400.00	\$7,301.61		\$2,538.19	\$1,500.00
Insurance & Bonds	\$67,700.00	\$0.00	\$67,700.00	\$73,016.68		\$14,663.12	
Advertising and Regional Assoc.	\$108,475.00	\$5,000.00	\$113,475.00	\$16,922.86		\$96,852.04	
Police Department	\$270,724.00	\$558.00	\$271,282.00	\$267,142.59		\$4,139.41	\$127.28
Police Department--(Fair)	\$15,000.00	\$0.00	\$15,000.00	\$12,366.00		\$2,632.00	
Police Department--(Water Lines)	\$143,180.00	\$0.00	\$143,180.00	\$155,995.34	(\$12,725.34)		
Ambulance	\$52,475.00	\$6,911.26	\$59,386.26	\$58,172.58		\$1,213.31	\$5,363.45
Highways & Streets	\$354,400.00	\$13,423.29	\$367,823.29	\$346,062.16		\$19,767.11	\$8,820.65
Street Lighting	\$30,000.00	\$0.00	\$30,000.00	\$32,647.72	(\$2,647.72)		
Public Works	\$1,000.00	\$0.00	\$1,000.00	\$0.00		\$1,000.00	
Solid Waste Collection	\$36,000.00	\$0.00	\$36,000.00	\$21,450.00		\$4,550.00	\$3,450.00
Solid Waste Disposal/Transfers	\$150,085.00	\$0.00	\$152,923.50	\$136,645.51		\$16,277.99	\$600.00
Sanitation Department	\$197,366.00	\$0.00	\$199,816.00	\$191,721.96		\$17,694.04	\$11,827.03
Water Department	\$293,132.00	\$9,850.00	\$302,982.00	\$278,289.59		\$23,689.41	\$4,000.00
Health Administration	\$600.00	\$0.00	\$600.00	\$600.00			
Animal Control	\$1,950.00	\$0.00	\$1,950.00	\$2,050.00	(\$100.00)		
Health Agencies & Hospitals	\$20,190.00	\$0.00	\$20,190.00	\$20,190.00			
Town Welfare	\$27,000.00	\$0.00	\$27,000.00	\$23,708.51		\$3,291.39	
Other Welfare Agencies	\$6,400.00	\$0.00	\$6,400.00	\$6,400.00			
Parks & Recreation	\$191,687.00	\$0.00	\$191,687.00	\$170,142.26		\$21,544.74	
Patrol/Purposes	\$1,500.00	\$0.00	\$1,500.00	\$1,500.00			
Mt. Washington Regional Airport	\$1,750.00	\$0.00	\$1,750.00	\$1,750.00			
Weeks Memorial Library	\$74,059.00	\$0.00	\$74,059.00	\$74,026.89		\$32.11	
Principal-Long Term Bonds & Notes	\$660,000.00	\$0.00	\$660,000.00	\$0.00		\$660,000.00	
Interest-Long Term Bonds & Notes	\$182,000.00	\$0.00	\$182,000.00	\$0.00		\$182,000.00	
Interest-Tax Anticipation Note	\$3,000.00	\$0.00	\$3,000.00	\$0.00		\$3,000.00	
Capital Outlay	\$278,650.00	\$72,783.75	\$351,433.75	\$327,603.40		\$23,832.35	
Transfers/Capital Reserve Funds	\$62,500.00	\$0.00	\$62,500.00	\$60,000.00		\$2,500.00	
TOTAL	\$3,686,429.00	\$122,207.17	\$3,788,636.17	\$2,663,576.55	(\$19,044.28)	\$1,124,103.90	\$56,324.74
			\$2,663,576.55			\$19,044.28	
			\$1,125,059.62				\$1,125,059.62
			\$122,207.17				
			\$1,002,852.45				

STATEMENT OF APPROPRIATIONS TAXES ASSESSED AND TAX RATE

For the Year 1997

GENERAL GOVERNMENT:

Executive.....	\$43,060
Elections & Registrations.....	23,775
Financial Admin.....	99,170
Legal Expenses.....	17,500
Personnel Admin.....	120,765
Planning & Zoning.....	17,686
Government Bldg.....	34,250
Cemeteries.....	29,400
Insurance.....	87,700
Advertising and Regional Assoc.....	108,475

PUBLIC SAFETY:

Police.....	270,724
Police Dept-Lancaster Fair & Water Lines.....	25,000
Ambulance.....	143,180
Fire.....	62,475

HIGHWAYS, STREETS, BRIDGES:

Highways & Streets.....	354,400
Street Lighting.....	30,000
Parking Meters.....	1,000

SANITATION:

Sewage Collection & Disposal.....	197,366
Solid Waste Collection.....	26,000
Solid Waste Disposal & Transfers.....	150,085
Water Department.....	293,132
Water Filtration Improvement.....	-0-

HEALTH:

Animal Control/Lancaster Humane Society.....	1,950
Health Officer/Agencies.....	20,790

WELFARE:

Welfare.....	27,000
Welfare Agencies.....	6,400

CULTURE AND RECREATION:

Parks & Recreation.....	191,687
Library.....	74,059
Patriotic Purposes.....	1,500
Mt Washington Airport.....	1,750

DEBT SERVICE:

Debt Service.....	845,000
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CAPITAL OUTLAY:

Capital Outlay.....	278,650
Capital Reserve Payments.....	82,500

TOTAL APPROPRIATIONS.....3,666,429

REVENUES

Taxes.....	150,600
Town Clerk's Fees.....	319,000
Inter. Government.....	158,069
Town Office.....	6,330
Planning & Zoning.....	1,150
Police.....	37,250
Ambulance.....	160,000
Fire	2,000
Highway.....	1,150
Solid Waste.....	29,810
Insurance.....	24,000
Sale of Town Property.....	500
Interest.....	10,000
Capital Reserve Funds.....	291,000
Col Town Spending Committee.....	166,642
Long Term Bond - Library (Building).....	650,000
Proceeds-Long Term Bond (Int-Water Project).....	182,000
Water.....	293,132
Sanitation.....	197,366
Cemeteries.....	25,400
Library.....	3,270
 Total Revenues.....	 2,708,669

TAX-RATE COMPUTATION

Total Town Appropriations.....	\$3,666,429
 Total Revenues & Credits.....	 <u>-2,708,669</u>
NET TOWN APPROPRIATIONS.....	957,760
Net School Tax Assessment(s).....	+2,877,387
County Tax Assessment.....	+ 487,865
TOTAL OF TOWN, SCHOOL & COUNTY.....	<u>\$4,323,012</u>
 DEDUCT Total Business Profits Tax Reimbursement -	 31,667
ADD War Service Credits.....	+ 32,100
ADD Overlay.....	+ 79,862
PROPERTY TAX TO BE RAISED.....	<u>\$4,403,307</u>

FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1997

SUMMARY OF RECEIPTS

TAXES.....	\$4,818,986.69
INTERGOVERNMENTAL REVENUES.....	283,468.51
INCOME FROM DEPARTMENTS.....	1,277,539.92
MISCELLANEOUS REVENUES.....	369,527.36
TOTAL FROM ALL SOURCES:	<u>\$6,749,522.48</u>

FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1997

SUMMARY OF PAYMENTS

GENERAL GOVERNMENT.....	450,624.99
PUBLIC SAFETY.....	766,646.59
HIGHWAYS & STREETS.....	368,258.87
SANITATION.....	334,728.97
WATER.....	269,442.59
HEALTH.....	22,840.00
WELFARE.....	30,108.61
CULTURE & RECREATION.....	247,419.15
DEBT SERVICE.....	-0-
CAPITAL OUTLAY & RESERVE PAYMENTS.....	334,817.65
INTERFUND OPERATING TRANSFERS OUT.....	218,793.00
PAYMENTS TO OTHER GOVERNMENTS	<u>3,361,080.00</u>
 TOTAL EXPENDITURES	 6,404,760.42

DETAILED STATEMENT OF RECEIPTS

FROM LOCAL TAXES:	
Property	\$ 4,664,364.86
Payment in lieu of taxes.....	7,494.67
Misc. Taxes.....	65,012.51
Interest & Penalties On Taxes.....	<u>82,114.65</u>
 TAXES COLLECTED AND REMITTED	 \$ 4,818,986.69

INTERGOVERNMENTAL REVENUE:	
Shared Revenue Block Grant.....	\$ 160,670.02
Highway Block Grant.....	78,875.63
Rooms & Meals Tax.....	37,759.95
State & Federal Forest.....	601.12
Railroad Tax.....	5,248.79
Emergency Management.....	<u>313.00</u>
TOTAL INTERGOVERNMENTAL REVENUE	\$ 283,468.51

INCOME FROM DEPARTMENTS:	
Motor Vehicle Permit Fees.....	\$ 330,716.00
Town Clerk Fees.....	20,496.24
Town Office Revenues.....	11,889.40
Planning & Zoning.....	2,011.64
Police Department.....	37,063.62
Ambulance.....	182,584.08
Fire Department.....	2,180.00
Highway Department.....	1,326.53
Solid Waste Disposal.....	37,944.62
Water Department.....	265,625.29
Sanitation Department.....	189,616.38
Cemeteries.....	26,657.37
Library.....	2,786.86
Col. Town Spending Committee.....	<u>166,641.89</u>
TOTAL INCOME FROM DEPARTMENTS	\$ 1,277,539.92

MISCELLANEOUS REVENUES	
Insurance Revenues.....	\$ 15,702.11
Interest.....	26,562.52
Notes & Bonds.....	-0-
Sale of Town Property.....	3,678.73
Capital Reserve Fund.....	<u>183,584.00</u>

TOTAL MISCELLANEOUS REVENUE	\$ 229,527.36
Fund Balance.....	\$ 140,000.00
TOTAL RECEIPTS FROM ALL SOURCES.....	\$ 6,749,522.48

DETAILED STATEMENT OF PAYMENTS

GENERAL GOVERNMENT:

Executive.....	\$ 43,020.00
Elections.....	23,932.06
Financial Administration.....	93,228.52
Legal Expenses.....	10,476.59
Personnel Administration.....	123,904.73
Planning & Zoning.....	17,960.43
Government Buildings.....	26,601.01
Cemeteries.....	26,861.81
Insurance.....	73,016.88
Advertising.....	<u>11,622.96</u>

TOTAL GENERAL GOVERNMENT \$450,624.99

PUBLIC SAFETY:

Police Department.....	\$ 279,739.78
Ambulance.....	155,905.34
Fire Department.....	<u>51,261.69</u>

TOTAL PUBLIC SAFETY \$766,646.59

HIGHWAYS AND STREETS:

Highway Department.....	\$335,611.15
Street Lighting.....	32,647.72
Parking Meters.....	<u>-0-</u>

TOTAL HIGHWAY AND STREETS \$368,258.87

SANITATION:

Sanitation Department.....	\$179,471.96
Solid Waste Collection.....	21,450.00
Solid Waste Disposal/Transfers.....	133,807.01
Water Department.....	<u>269,442.59</u>

TOTAL SANITATION \$604,171.56

HEALTH ADMINISTRATION:

Health Officer.....	\$ 600.00
Animal Control.....	2,050.00
Health Agencies.....	<u>20,190.00</u>

TOTAL HEALTH \$ 22,840.00

WELFARE:	
Town Welfare.....	23,708.61
Community Action Program.....	3,000.00
North Country Elderly Program.....	2,000.00
American Red Cross.....	<u>1,400.00</u>
TOTAL WELFARE	\$ 30,108.61
CULTURE AND RECREATION:	
Col. Town Spending Committee.....	\$166,641.89
Mt. Prospect Ski Club.....	1,500.00
Park Maintenance.....	2,000.37
Library.....	74,026.89
Patriotic Purposes.....	500.00
Fourth of July Parade.....	1,000.00
Mt. Washington Regional Airport.....	1,750.00
TOTAL CULTURE AND RECREATION	\$247,419.15
DEBT SERVICE:	
Principal--Long Term Bonds & Note.....	\$ -0-
Interest--Long Term Bonds & Note.....	<u>-0-</u>
TOTAL DEBT SERVICE	\$ -0-
CAPITAL OUTLAY AND RESERVE PAYMENTS:	
Fired Dept. Air Van.....	\$ 20,000.00
Ambulance.....	75,000.00
Energy Improvements.....	19,701.36
GIS.....	4,650.00
H & S Loader.....	88,238.00
Sidewalk Construction.....	-0-
Road Construction.....	43,701.02
Recycling/Transfer Station.....	3,527.27
Capital Reserve Payments.....	<u>80,000.00</u>
TOTAL CAPITAL OUTLAY AND RESERVE PAYMENTS	\$334,817.65
INTERFUND TRANSFERS OUT:	
Tax Lien Accounts.....	\$218,793.00
Tax Anticipation Note.....	<u>-0-</u>
TOTAL INTERFUND TRANSFERS OUT	\$218,793.00
PAYMENTS TO OTHER GOVERNMENTS:	
Coos County.....	493,833.00
School District.....	2,860,873.00
State of New Hampshire.....	<u>6,374.00</u>
TOTAL PAYMENTS TO OTHER GOVERNMENTS	\$3,361,080.00
TOTAL EXPENDITURES	\$6,404,760.42

TOWN ACCOUNTANT'S REPORT

Town of Lancaster--General Fund

Balance--January 1, 1997	\$ 547,993.88
Receipts--1997	<u>11,087,157.96</u>
	11,635,151.84
Expenditures--1997	<u>10,543,614.47</u>
Balance--December 31, 1997	\$1,091,537.37

Town of Lancaster--Sweeper Fund

Balance--January 1, 1997	\$ 3,401.17
Receipts--1997	<u>+ 46.19</u>
	\$ 3,447.36
Expenditures--1997	<u>- 2,510.63</u>
Balance--December 31, 1997	\$ 936.73

Town of Lancaster--Motor Vehicle Waste Fee

Balance--January 1, 1997	\$ 29,851.71
Receipts--1997	<u>+ 15,980.29</u>
	\$ 45,832.00
Expenditures--1997	<u>- 13,880.00</u>
Balance--December 31, 1997	\$ 31,952.00

Lancaster Municipal Cemeteries

Balance--January 1, 1997	\$ 6,934.97
Receipts--1997	<u>+ 26,834.37</u>
	\$ 33,769.34
Expenditures--1997	<u>- 27,311.81</u>
Balance--December 31, 1997	\$ 6,457.53

Town of Lancaster--Reservoir Bond

Balance--January 1, 1997	\$ 40,959.34
Receipts--1997	<u>+ 2,095.56</u>
	\$ 43,054.90
Expenditures--1997	<u>- 43,054.90</u>
Balance--December 31, 1997	\$ -0-

Lancaster Conservation Commission

Balance--January 1, 1997	\$ 6,720.76
Receipts--1997	<u>+ 170.91</u>
	\$ 6,891.67
Expenditures--1997	<u>- 305.93</u>
Balance--December 31, 1997	\$ 6,585.74

Town of Lancaster--Payroll

Balance--January 1, 1997	\$ 1,663.80
Receipts--1997	<u>+1,043,498.46</u>
	\$1,045,162.26
Expenditures--1997	<u>-1,040,570.79</u>
Balance--December 31, 1997	\$ 4,591.47

William D. Weeks Memorial Library

Balance--January 1, 1997	\$ 103.55
Receipts--1997	<u>\$ 2,970.16</u>
	\$ 3,073.71
Expenditures--1997	<u>- 3,073.71</u>
Balance--December 31, 1997	\$ -0-

Town of Lancaster--Slow Sand Filtration Improvement/ Water Meter Project/Rural Development

Balance--January 1, 1997	\$ 131,723.66
Receipts--1997	<u>+1,011,745.68</u>
	\$1,143,469.34
Expenditures--1997	<u>-1,056,537.80</u>
Balance--December 31, 1997	\$ 86,931.54

Town of Lancaster--Economic Development

Balance--January 1, 1997	\$ 6,579.53
Receipts--1997	<u>+ 106.11</u>
	\$ 6,685.64
Expenditures--1997	<u>- 6,685.64</u>
Balance--December 31, 1997	\$ -0-

Town of Lancaster--Police Dept. K-9 Unit

Balance--January 1, 1997	\$ -0-
Receipts--1997	<u>+ 3,295.32</u>
	\$ 3,295.32
Expenditures--1997	<u>- 1,241.96</u>
Balance--December 31, 1997	\$ 2,053.36

TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended December 31, 1997

Town of : Lancaster

DR.

.....Levies of.....
1997 1996 Prior

Uncollected Taxes-Beginning
of Fiscal Year: (1)

Property Taxes:	\$519,000.48	3,660.05
Land Use Change Tax:	4,529.00	
Yield Taxes:	2,330.06	

Taxes Committed to Collector:

Property Taxes:	\$4,371,266.06
Land Use Change Tax:	8,998.00
Yield Taxes:	46,898.54

1st Half Issue Abatement:

Property Taxes	522.06
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Overpayments:

Property Taxes	3,356.45	49.12
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Prepaid Taxes (98)	219.46
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Interest Collected on

Delinquent Taxes	5,296.45	28,439.72	817.68
Yield Taxes	9.78	333.10	
Land Use Change Tax	278.69	262.43	

Total Debits	\$4,436,845.49	\$554,943.91	\$4,477.73
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TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended December 31, 1997

Town of: Lancaster

CR.

.....Levies of.....
1997 1996 Prior

Remitted to Treasurer During
of Fiscal Year:

Property Taxes	\$3,913,100.29	\$513,452.94	\$ 1,632.32
Land Use Change Tax	7,406.07	4,029.00	
Yield Taxes	44,351.47	2,330.06	
Interest on Taxes	5,296.45	28,439.72	817.68
Yield Interest	9.78	333.10	
Land Use Change Tax Int.	278.69	262.43	

Prepaid Property Taxes (96) 168.51

Abatements Allowed:

Property Taxes	4,063.01	4,636.88	
Yield Tax			
Land Use Change Tax	200.00	500.00	

Uncollected Taxes End of
Fiscal Year:

Property Taxes	458,200.73	791.27	2,027.73
Yield Taxes	2,547.07		
Land Use Change Tax	1,391.93		

Total Credits \$4,436,845.49 \$554,943.91 \$ 4,477.73

TAX COLLECTOR'S REPORT
Summary of Tax Sales/Tax Lien Accounts
Fiscal Year Ended December 31, 1997

Town of: Lancaster

DR.

...Tax Sale/Lien on Accounts of Levies of ...

	1996	1995	Prior
Balance of Unredeemed Taxes of Fiscal Year:		\$145,350.51	\$ 97,639.67
Taxes Sold/Executed To Town During Fiscal Year:	\$218,793.90		
Subsequent Taxes Paid:			22.80
Interest Collected After Sale/Lien Execution:	<u>\$ 3,133.80</u>	<u>\$ 15,921.04</u>	<u>\$ 27,621.96</u>
Total Debits:	\$221,927.70	\$161,271.55	\$125,284.43

CR.

Remittance to Treasurer During Fiscal Year:	\$ 71,116.36	\$ 79,942.54	\$ 85,120.41
Interest and Cost after Sale:	\$ 3,133.80	\$ 15,921.04	\$ 27,621.96
Liens <u>Deeded to Town</u>	\$ 369.15	\$ 887.12	\$ 490.41
Unredeemed Taxes End of Year	<u>\$147,308.39</u>	<u>\$ 64,520.85</u>	<u>\$ 12,051.65</u>
Total Credits:	\$221,927.70	\$161,271.55	\$125,284.43

TAX COLLECTOR'S REPORT
Summary of Water & Sewer Accounts
Fiscal Year Ended December 31, 1997

Town of Lancaster:

DR.

	Water	Sewer
DEBITS BALANCE:	\$ 32,568.64	\$ 26,345.53
JOBS:	100.00	
Taxes Committed		
1st Half	121,133.63	101,053.56
2nd Half	122,547.50	103,917.35
Jobs	855.00	260.00
Cost Fees	519.00	67.00
Added Names:		
Meters	13.88	32.99
96-Penalties	90.00	
Interest Collected:		
Meters	1,079.24	1,141.20
Adjustments:		267.67
		90.00
Overpayments:		
Refunds	223.00	314.16
Metered for 98'	101.70	114.05
 TOTAL DEBITS:	 <u>\$279,231.59</u>	 <u>\$233,603.51</u>

CR.

Remitted to Treasurer During
Fiscal Year: December 31, 1997

Water/Sewer	\$228,535.05	\$187,755.18
Jobs	885.00	260.00
Interest Collected:		
Meters	1,079.24	1,141.20
Abatements Allowed:		
Meters	7,046.85	7,395.42
Adjustment:	90.00	
Prepaid (97)	70.00	55.02
Uncollected	41,455.45	36,996.69
Jobs	70.00	
TOTAL CREDITS	<u>\$279,231.59</u>	<u>\$233,603.51</u>

Respectfully submitted,

Joyce A. McGee
Tax Collector

SUMMARY REPORT
TRUSTEE OF TRUST FUNDS
TOWN OF LANCASTER
FOR YEAR ENDING DECEMBER 31, 1997

NAME OF FUND	PRINC. BEG. BALANCE	PRINC. END BALANCE	INTEREST BEG. BAL.	INTEREST END BAL.	TOTAL P. & I 12/31/97
LYMAN BLANDIN FUND	\$ 44864.60	\$ 66988.15	\$ 7177.01	\$ 9232.94	\$ 76221.09
CEMTERY FUND	133033.40	198673.64	7326.47	6099.92	204773.56
HELEN DENNISON FUND	4922.84	7344.71	1781.58	2006.64	9351.35
JAMES DOW FUND	4943.44	7384.53	3368.99	3595.84	10980.37
HISTORICAL TRUST	817.10	1220.74	171.36	208.87	1429.61
CHAPIN C. BROOKS FUND	4911.02	7332.89	270.32	495.38	7828.27
EMMON SMITH FUND	41319.95	61694.37	6552.72	8446.10	70140.47
G. M. STEVENS FUND	128703.38	192210.07	7088.35	5901.64	198111.71
LIBRARY TRUST FUND	16163.82	24140.60	890.63	741.57	24882.17
WMRHS SCHOLARSHIP FUND	9946.22	14847.60	547.07	1002.55	15850.15
TOTAL COMMON FUNDS	<u>\$ 389625.77</u>	<u>\$ 581837.30</u>	<u>\$ 35174.50</u>	<u>\$ 37731.45</u>	<u>\$ 619568.75</u>
LYMAN BLANDIN FUND	\$ 15345.81	15345.81	32973.62	34543.93	\$ 49889.74
MONAHAN TRUST	1105.20	1105.20	1583.77	1653.70	2758.90
DENNISON TRUST	925.35	925.35	3105.39	3319.91	4245.26
CEMTERY TRUST	49984.60	49984.60	2524.15	2768.96	52753.56
TOTAL MISC. TRUSTS	<u>\$ 67360.96</u>	<u>\$ 67360.96</u>	<u>\$ 40187.93</u>	<u>\$ 42286.50</u>	<u>\$ 109647.46</u>
C/R - WEEKS LIBRARY	\$ 10000.00	\$ 10000.00	\$ *****	\$ 497.19	\$ 10497.19
C/R - FIRE	80631.28	73040.74	7957.37	*****	73040.74
C/R - WATER	196371.48	196371.48	171289.03	189775.38	386146.86
C/R - SANITATION	119500.00	132416.00	61640.41	70748.99	203164.99
C/R - HIGHWAY	215260.48	194246.05	53703.45	*****	194246.05
C/R - AMBULANCE	70000.00	6607.08	7697.37	*****	6607.08
C/R - LANDFILL CLOSOUT	50000.00	50000.00	13067.77	16242.99	66242.99
C/R - BUS. & INDUSTRIAL	71584.66	24297.95	29319.91	2617.97	100904.57
C/R - TOWN HALL IMPROVEMENT	19000.00	19000.00	1584.04	2617.97	21617.97
C/R - OIL TANK REMOVAL	9000.00	9000.00	1274.17	1793.96	10793.96
C/R - MT CARBERRY	6951.00	132238.15	558.06	930.95	7881.95
C/R - SEWER POLL. ABATEMENT	132238.15	132238.15	13152.67	20942.67	154180.82
TOTAL TOWN C/R'S	<u>\$ 981537.05</u>	<u>\$ 902455.16</u>	<u>\$ 356222.29</u>	<u>\$ 332870.01</u>	<u>\$ 1235325.17</u>
WMRHS SCHOLARSHIP FUNDS	\$ 9247.68	9942.69	76270.20	80334.42	\$ 90277.11
SAU #36 COMPUTER	*****	*****	660.64	677.52	677.52
WMRHS - FORESTRY	37233.04	37233.04	4313.68	6524.52	43757.56
SAU #36 BLDG. REPRS. & MAINT.	22301.84	54735.96	*****	2883.87	57619.83
TOTAL SCHOOL FUNDS	<u>\$ 68962.56</u>	<u>\$ 101911.69</u>	<u>\$ 81244.82</u>	<u>\$ 90420.33</u>	<u>\$ 192332.02</u>
GRAND TOTAL ALL FUNDS	<u>\$ 1507486.33</u>	<u>\$ 1653565.11</u>	<u>\$ 512829.54</u>	<u>\$ 503308.29</u>	<u>\$ 2156873.40</u>

INVENTORY OF MUNICIPAL EQUIPMENT

HIGHWAY

1964 Culvert Thawing Machine
1965 Joy Compressor
1966 General Utility Trailer
1978 SteamThawingUnit-Lookout Boiler
1983 Gilson Mower
1985 Eager Beaver Roller SRH300
1985 Swenson Materials Body Spreader
1985 Chevy 1-ton Dump w/Plow-Sander
1987 GMC Dump w/Plow & Spreader
1989 Mobil Street Sweeper
1989 Swenson Materials Body Spreader
1990 Bolens Mower
1990 Ford L8000 Dump Truck w/Plow
1989 International Dump Truck w/Plow
1992 John Deere Loader/Backhoe 310
1992 Bombardier Sidewalk
Plow/Sander/Sweeper
1992 All Season Utility Trailer
1992 Compactor
1993 Swenson Materials Body Spreader
1993 Homemade Utility Trailer
1995 Catepillar 120G Road Grader
1995 International Dump Truck w/Plow
1995 Swenson Spreader
1996 Everest 11' Power Angle Plow
1997 Case Loader 621BXT
1997 Adjustable Loader Forks

FIRE DEPARTMENT

1930 Hose Cart
1934 Maxim Pumper
1968 Thibault 100' Aerial Ladder Truck
1976 Chevrolet - Tanker (Water)
1978 Mack-Boyer Pumper (Universal)
1989 Spartan E-One Pumper
1989 GMC Medium duty Wheeled Coach

POLICE DEPARTMENT

1996 Ford Crown Victoria - Cruiser
1997 Ford Crown Victoria - Cruiser

AMBULANCE CORPS.

1991 Ford Van-Type II Nat'l Ambulance
1994 Pace American 14' enclosed trailer
1998 Freightliner med.duty McCoyMiller

WATER & SEWER

1985 Chevrolet 1-ton Flatbed Truck
1992 Ford F250 Pickup
1994 Power Jet Sewer Machine
1994 Trench Box

TRANSFER STATION

1985 John Deere Loader 544C
1995 Bobcat Skidsteer
- Utility Trailer with homemade box
- Utility trailer

SCHEDULE OF TOWN PROPERTY

The value shown are not intended to be true values, some are cost basis and others are estimates, used for prior specific purposes.

Description

Town Hall, Fire Station, Highway Garage	
Lands & Buildings	\$907,000.00
Police Station	92,350.00
Weeks Memorial Library	266,350.00
Prospect Street, Land & Building	29,500.00
Parks, Commons & Playgrounds	123,000.00
Water Supply Facilities	1,538,500.00
Sewer Plant Facilities	3,076,900.00
Waste Water Treatment Facilities - Grange	307,700.00
Parking Lots	89,230.00
Town Forest	92,250.00
Community Camp	83,750.00
Recreation Lands & Buildings - Col. Town	307,700.00
Land-Island Israel River	3,650.00
Land-Ice Retention Structure	3,600.00
Martin Meadow Pond - Public Access	19,000.00
Land - Off Pleasant Valley Road	12,000.00
Land - Mechanic Street	16,500.00

Land acquired through Tax Collector's Deeds:

Riverside Drive Lot R10-27	14,650.00
Causeway Street (3 Lots) P2-24, 25, 26	1,050.00
Page Hill Lot R3-5	20,400.00
Middle Street Lot P7-70	15,300.00
Land - Grange Road R11-26	12,900.00
Land - Grange Road R11-14	6,600.00
Land - Grange Road R6-17	2,600.00
Land - Rte 3 North R1-17B	8,250.00
Land & Building - Garland Road R12-10	24,650.00
Land - Prospect Park P 14-29	8,150.00
Land - Prospect Park P14-5A	3,450.00



Memorial Day, 1997
Members of the VFW Post #3041, Lancaster

The Lancaster Police
Department's newest Officer,
King, with his handler,
Officer Paul "Skip" Hood, and
members of the VFW Post #3041.



Photos courtesy of *The Coos County Democrat*



Patrick Kelly, Bruce Houghton, and Peter Powell, accepting Lancaster's grant award for New Hampshire's Main Street Program.



Dean Walts, owner of Dalton Mountain GMC, with Mollie White, Director of Lancaster Main Street Program.

Photos courtesy of *The Coos County Democrat*

Ray Burton, Executive Councilor, touring the snowmobile trails in the area.



Lancaster's new Ambulance
Left to right: Director Tom Blanchette, Ron Wert, Charity Blanchette, Larry Coulter and Donna Frizzell.

Photos courtesy of *The Coos County Democrat*

TOWN OF LANCASTER

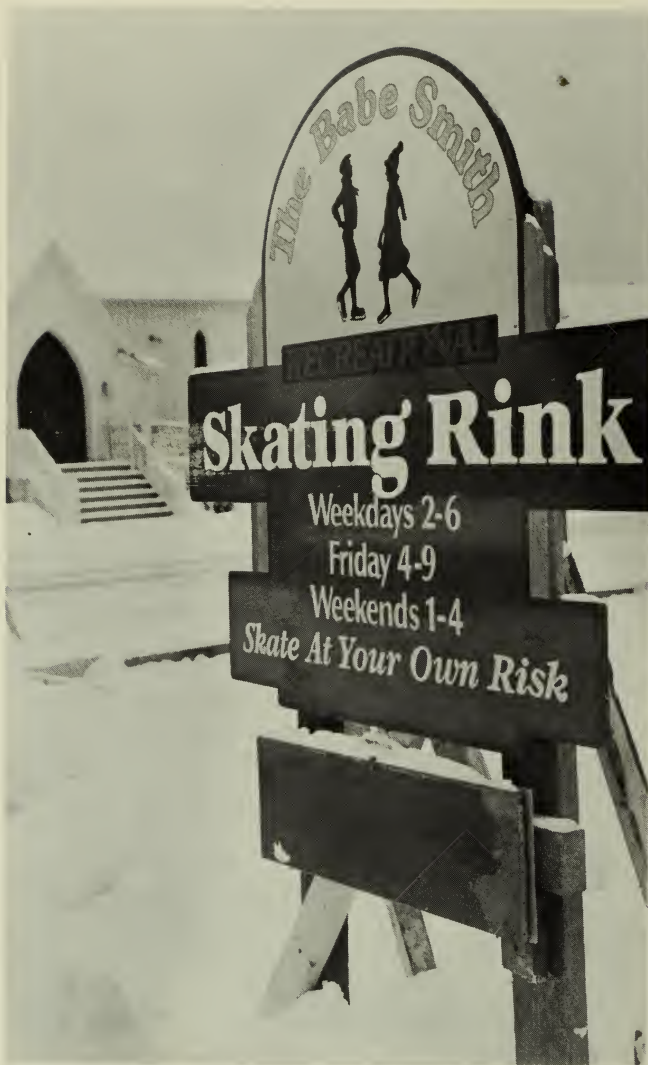
25 Main Street
Lancaster, NH 03584

FIRE TELEPHONE 788-4830
TO REPORT A FIRE CALL 9-1-1

- 12 Main Street near Old Cemetery
- 13 Corner Main and Railroad Streets
- 14 Corner Main and North Main Streets
- 15 Corner North Main and Kilkenny Streets
- 16 Corner Causeway and Summer Streets
- 17 Coos Junction
- 21 Corner Main & Mechanic Sts. & All Rural Areas
- 22 Corner Pleasant and Portland Streets
- 23 Corner Williams and Prospect Streets
- 24 Prospect St. near former Mary Elizabeth Inn
- 25 Corner Elm, Burnside and Winter Streets
- 26 Corner Elm and Water Streets
- 27 Prospect Park
- 28 Portland Street near #73
- 29 Water and Winter Streets
- 31 Corner Summer and Wolcott Streets
- 32 Corner Railroad and Depot Sts., B & M Crossing
- 33 Corner High and Summer Streets
- 34 Corner Summer and Middle Streets
- 35 Corner Middle and Wesson Streets
- 36 Corner Middle, Hill and Mechanic Streets
- 37 North Road (Beyond Hospital)
- 41 Thompson Mills
- 42 Corner Main and Middle Sts.
- 43 Corner Main and Park Streets
- 44 WEEKS MEMORIAL HOSPITAL
- 45 ELEMENTARY SCHOOL BUILDING
- 46 Country Village Health Care Center
- 51 Bunker Hill Street by M.C.R.R. Crossing
- 52 Top of Bunker Hill Street
- 142 McKerley Sheltered Home
- 55 Red Cross - CD Emergency First Aid
- 333 NATIONAL GUARD
- 7-7 6:45 AM ALL SCHOOLS CLOSED ENTIRE DAY

CIVILIAN DEFENSE SIGNALS

- Alert Signal - Steady Blast 3 minutes
- Take Cover Signal - Short Blast 3 minutes
- All Clear - 30-second Blast - 2 minutes silence, repeat



Babe Smith Memorial Skating Rink

Sign painted by Sheelah MacKillop

Thank you to St. Paul's Episcopal Church, Col. Town Recreation Department, Rotary Club and Lancaster Water Department for their work and volunteer effort. A special thank you to all the community members who gave donations for the skating rink.

Front cover: Lancaster Bowling Alley, just prior to demolition, now the site of the Babe Smith Memorial Skating Rink.

Photos courtesy of the *Coos County Democrat*