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ANDOVER 1984

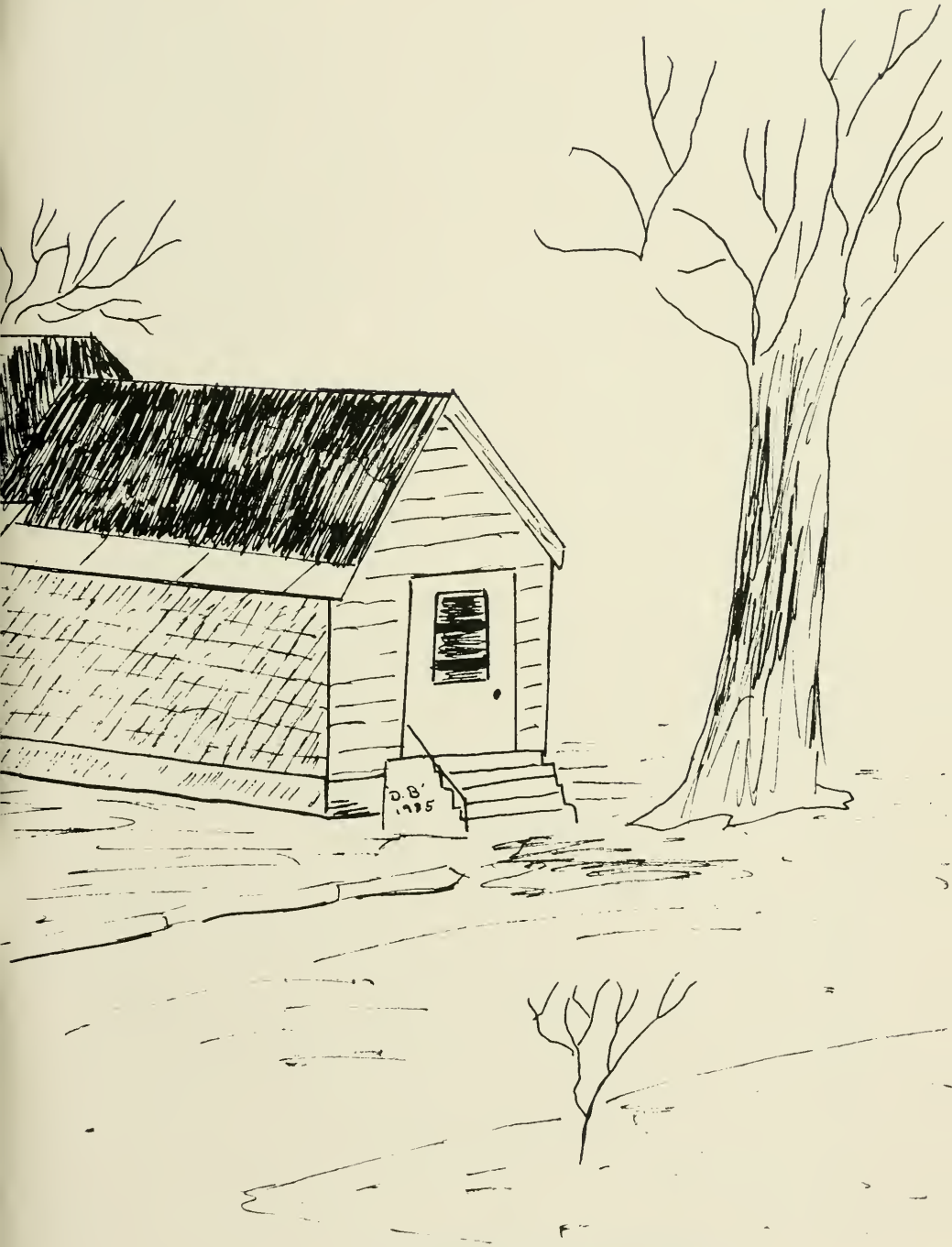


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TOWN OFFICERS

ELECTED AT BIENNIAL FALL ELECTION

Representative to the General Court

Elizabeth Bardsley

ELECTED AT MARCH TOWN MEETING

Moderator: William A. Bardsley '86

SUPERVISORS OF CHECK LIST

John W. Whitcomb

Term Expires 1990

Theodore E. Hall

Term Expires 1988

SELECTMEN

George T. Upton, Chairman

Term Expires 1987

Dwight S. Schnare

Term Expires 1985

Paul Nagy

Term Expires 1986

ADMINISTRATIVE ASSISTANT

Edward C. Becker

TREASURER

Ann W. Clark

Term Expires 1985

TOWN CLERK & TAX COLLECTOR

Lorraine Locke

Term Expires 1985

DEPUTY TOWN CLERK & TAX COLLECTOR

Gail Higgins (Appointed)

AUDITORS

Appointed by Selectmen

Carri, Plodzik & Sanderson

ROAD AGENT

Mark E. Thompson

Term Expires 1986

CIVIL DEFENSE DIRECTOR

Appointed by Selectmen

A. Richard Bellefeuille

LIBRARY TRUSTEES

Suzanne Whitbeck	Term Expires 1987
Ellen Pine	Term Expires 1987
Alice Perry	Term Expires 1985
Stannard Dunn	Term Expires 1985
Linda Doherty, Chairman	Term Expires 1986
Sandra Graves	Term Expires 1986

TRUSTEES OF TRUST FUNDS

Paula Wyeth	Term Expires 1987
Sands Robart	Term Expires 1985
Kimball Elkins	Term Expires 1986

PLANNING BOARD

William Hoffman, Vice-Chairman	Term Expires 1987
Charles Will	Term Expires 1987
George T. Upton (ex officio)	Term Expires 1987
Paul Gunn	Term Expires 1986
Sharon Nagy	Term Expires 1986
William Bardsley, Secretary	Term Expires 1985
Suzanne Whitbeck	Term Expires 1985
William Morey, Alternate	

OVERSEER OF THE POOR

Board of Selectmen
Dwight S. Schnare

BUILDING INSPECTOR

Appointed by Selectmen
Donald C. Hazen
Rene Lefebvre, Deputy

POLICE DEPARTMENT

Chester Shampney, Chief	Ann W. Clark
Oscar Clark II, Sargent	James Meachen
Paul Barton	Donald Fortune, Dog Officer

BOARD OF HEALTH

Board of Selectmen
Dwight S. Schnare

POLITICAL PARTY APPOINTEES

Ballot Clerks

Sands Robart, Democrat	Gracia Harris Snyder, Republican
Phylis Guilfooy, Democrat	Anna Maguire Moore, Republican

FOREST FIRE WARDENS

Appointed by State Forester

Robert Meier

Deputy Wardens

Rene Lefebvre

Gary Currier

Henry Powers, Jr.

Brian Shaw

Charles Severance

Mark Thompson

Jack Williams

CONSERVATION COMMISSION

Appointed by Selectmen

Sandra Graves

E. Leslie Robart

Dwight Schnare, Ex-officio Member

Elizabeth Bardsley

Gerald Hersey, Chairman

Tina Cotton

James Goody

Barbara Upton

Term Expires 1985

Term Expires 1985

Term Expires 1985

Term Expires 1986

Term Expires 1986

Term Expires 1987

Term Expires 1987

Term Expires 1987

BUDGET COMMITTEE

Wyman Ordway

Marjorie Leber

Kenneth Ovendon

Roger Godwin

Victor Phelps

Donovan Freeman

Howard Wilson, Jr., Chairman

Term Expires 1985

Term Expires 1985

Term Expires 1986

Term Expires 1986

Term Expires 1985

Term Expires 1985

Term Expires 1987

Ex Officio Members

Paul Nagy

Judy Boyd Evans

John Whitcomb

Howard George

Selectman

School Board

Andover Fire District

Andover Village District

ZONING BOARD OF ADJUSTMENT

Henry Powers, Jr

Elizabeth Miller

David Virtue, Chairman

Louise Wood

James Moore

John Cotton

Sandra Graves

Clara Kidder

Ruth Sleeper

Term Expires 1985

Term Expires 1986

Term Expires 1986

Term Expires 1987

Term Expires 1987

Alternate

Alternate

Alternate

Alternate

RECREATION COMMITTEE

Appointed by Selectmen

Kevin Johnson	Term Expires 1986
Linda Doherty	Term Expires 1987
William Keyser	Term Expires 1985

SOLID WASTE COMMITTEE

Appointed by Selectmen

Elizabeth Bardsley	Chairman
Dwight P. Schnare	Ex officio, Selectman
Alan Doherty	Ex officio, Planning Board
Tina Cotton	Ex officio, Conservation Commission
John Cotton	
Derek Mansell	
Dennis Fenton	
Steve Darling	

**WARRANT
TOWN OF ANDOVER 1985
STATE OF NEW HAMPSHIRE**

The Polls for election of officials by ballot will be open from 1:00 PM to 9:00 PM. Business Meeting will start at 7:30 PM.

To the inhabitants of the **TOWN OF ANDOVER** in the County of Merrimack and State of New Hampshire qualified to vote in Town Affairs:

You are hereby notified to meet in the Andover Elementary School Gymnasium in Andover on Tuesday, March 12, 1985, at 1:00 PM to act upon Ballot Questions and at 7:30 PM to act upon the following subjects;

1. To choose necessary officers for the ensuing year.
2. To see if the Town will dedicate the No. 9 Shed - Andover R.R. Depot area along the Blackwater River for recreational use, to be developed by the Conservation Commission in cooperation with other interested organizations. (Submitted by the Conservation Committee)
3. To see if the Town will vote to authorize the Board of Selectmen on behalf of the Town to enter into a cooperative agreement, pursuant to RSA Chapter 53-A, for the purpose of joining together towns and cities in a joint and cooperative effort for the disposal of solid waste in a manner which will meet federal and state regulations and for the economical and efficient recovery of energy from said solid waste disposal. The Cooperative to be formed under the cooperative agreement will be designated the "Concord Regional Solid Waste/Resource Recovery Cooperative." A copy of the current draft of the proposed cooperative agreement is posted with the warrant and is available at the town offices during normal business hours. The Board of Selectmen is specifically authorized on behalf of the Town (a) to execute and deliver the cooperative agreement (with such changes therein from the posted agreement as the Board of Selectmen shall approve, such approval to be conclusively evidenced by the Board of Selectmen's execution thereof) and such other instruments, documents, and agreements as the Board of Selectmen may deem necessary or desirable in furtherance of the purposes of the cooperative agreement; (b) to cause to be performed all obligations which may from time to time be required pursuant to the terms of the cooperative agreement; and (c) to take action relative thereto.
4. To see if the Town will vote to construct a transfer station, for the collection and transfer of its solid waste to the Concord Solid Waste/Resource Recovery Cooperative's facility for disposal (or to a suitable interim facility, as required), such station to also provide for the storage and disposition of stumps, brush, demolition materials, tires and scrap metal; such station, including land acquisition, site development and equipment, is not to exceed a cost of \$108,600.00, to

be raised in the following manner;

Long term notes	\$60,000.00
Withdrawal from Equipment Capital Reserve Fund	
From 1985 taxes	27,600.00
	21,000.00

5. To see if the Town will vote to authorize the Board of Selectmen and Treasurer to borrow an amount not to exceed \$60,000.00 for the purpose of partially paying for the transfer station of Article 4 and to issue long term notes therefore. (Ballot vote required)
6. To see if the Town will vote to withdraw \$27,600.00 from the Equipment Capital Reserve Fund to be used for the purchase of equipment for the transfer station of Article 4.
7. To see if the Town will vote to authorize the Selectmen to acquire the necessary land to serve as the site for the transfer station of Article 4, at a cost not to exceed \$35,000.00.
8. To see if the Town will vote to institute mandatory recycling of waste materials in conjunction with the operation of the transfer station, such recycling to include bottles, paper products and cans initially; and to construct a suitable storage facility to be located on the same site as the transfer station of Article 4, at a cost not to exceed \$5,000.00. The plan and date for instituting recycling will be established by the Selectmen.
9. To see if the Town will vote to authorize the Selectmen to make application for, to accept and to expend on behalf of the Town any and all advances, grants or other funds, gifts or contributions, which may now or hereafter be forthcoming from the United States of America, the State of New Hampshire, any federal or state agency, or any private gift or contribution in accordance with RSA 31:95-b.
10. To see if the Town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budgeted appropriations in the amounts indicated; and further to authorize the Board of Selectmen to make pro-rata reductions in the amounts if estimated entitlements are reduced or to take any action thereon.

Visiting Nurse Association	\$2,000.00
Library	5,000.00
Parks and Recreation	2,000.00
Police Department	2,000.00
11. To see if the Town will vote to authorize the Board of Selectmen and Treasurer to borrow money in anticipation of taxes.
12. To see if the Town will vote to accept the budget as presented by the budget committee and to raise and appropriate such sums as may be necessary for the Budget.

13. To transact any other business that may legally come before this meeting.

Given under our hands and seals this the 18th day of February, 1985.

A true copy, attest.

ANDOVER BOARD OF SELECT-
MEN

GEORGE T. UPTON, Chairman

DWIGHT P. SCHNARE

PAUL NAGY

PROPOSED BUDGET 1985

Purposes of Appropriation (RSA 31:4)	Actual	Actual	Selectmen's	Budget Committee
	Appropriations 1984 (1984-85)	Expenditures 1984 (1984-85)	Budget 1985 (1985-86)	Recommended 1985 (1985-86)
General Government:				
Town Officers' Salaries	\$ 11,450.00	\$ 13,166.00	\$ 13,450.00	\$ 13,450.00
Town Officers' Expenses	33,060.00	32,061.00	34,334.00	34,334.00
Election & Registration Expenses	1,500.00	1,806.00	575.00	575.00
Cemeteries	4,500.00	4,488.00	4,500.00	4,500.00
General Government Buildings	4,970.00	4,231.00	4,070.00	4,070.00
Planning and Zoning	1,000.00	944.00	1,000.00	1,000.00
Legal Expenses	2,000.00	1,782.00	4,000.00	4,000.00
Tax Map Updating	550.00	389.00	550.00	550.00
Engineering Services	6,000.00	6,079.00	1,000.00	1,000.00
Solid Waste Committee	300.00	3,000.00	500.00	500.00
Public Safety				
Police Department	8,500.00	5,696.00	8,500.00	8,500.00
Fire Department	800.00	806.00	800.00	800.00
Hazardous Buildings			3,000.00	3,000.00
Health Department:				
Health Department	3,200.00	3,104.00	3,610.00	3,610.00
Animal Control	1,000.00	1,266.00	1,000.00	1,000.00
Highways & Bridges:				
Town Maintenance	45,000.00	62,986.00	82,000.00	82,000.00
General Highway Dept. Expenses	15,000.00	16,838.00	15,000.00	15,000.00
Street Lighting	5,000.00	4,517.00	5,000.00	5,000.00
Road Reconstruction	28,000.00	10,400.00		
Bridges	1,000.00	25.00	6,000.00	6,000.00

Culture and Recreation:					
Library	6,675.00	6,675.00	7,200.00	7,200.00	7,200.00
Parks and Recreation	3,500.00	3,315.00	3,100.00	3,100.00	3,100.00
Patriotic Purposes	100.00	212.00	25.00	25.00	225.00
Conservation Commission	175.00	175.00	175.00	175.00	175.00
Welfare:					
General Assistance	500.00	1,747.00	3,500.00	3,500.00	3,500.00
Old Age Assistance	1,500.00	658.00	1,500.00	1,500.00	1,500.00
Community Action Program	881.00	881.00	969.00	969.00	969.00
Debt Service:					
Principal -					
Long Term Notes & Bonds	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
Interest -					
Long Term Notes & Bonds	1,050.00	1,050.00	750.00	750.00	750.00
Interest Expense -					
Tax Anticipation Notes	7,000.00	7,369.00	12,000.00	12,000.00	12,000.00
Capital Outlay:					
Transfer Station Construction			51,000.00	51,000.00	51,000.00
Transfer Station Equipment			27,600.00	27,600.00	27,600.00
Transfer Station Land			35,000.00	35,000.00	35,000.00
Sanitation:					
Solid Waste Disposal	23,000.00	22,167.00	23,000.00	23,000.00	23,000.00
Miscellaneous:					
FICA, Retirement & Pension					
Contributions	3,500.00	2,678.00	3,500.00	3,500.00	3,500.00
Insurance	8,500.00	7,673.00	5,000.00	5,000.00	5,000.00
Unemployment Compensation	800.00	356.00	500.00	500.00	500.00
TOTAL APPROPRIATIONS	\$ 236,011.00	\$ 234,540.00	\$ 369,908.00	\$ 369,908.00	\$ 369,908.00

Sources of Revenue (1984-85) (1984-85) (1985-86)	Estimated Revenues 1984 (1985-86)	Actual Revenues 1984	Selectmen's Budget 1985	Estimated Revenues 1985
Taxes:				
Resident Taxes	\$ 11,170.00	\$ 11,970.00	\$ 11,200.00	\$ 11,200.00
National Bank Stock Taxes	90.00	90.00	90.00	90.00
Yield Taxes	11,550.00	17,564.00	10,000.00	10,000.00
Interest on Delinquent Taxes	14,000.00	18,112.00	14,000.00	14,000.00
Boat Taxes		20.00		
Intergovernmental Revenues — State				
Shared Revenue - Block Grant	19,039.00	19,039.00	19,000.00	19,000.00
Highway Block Grant	36,731.00	36,731.00	43,000.00	43,000.00
Railroad Tax	157.00	157.00	150.00	150.00
Reimb. a/c State-Fed. Forest Land	201.00	204.00	200.00	200.00
Other Reimbursements TRA	304.00	304.00		
Licenses and Permits:				
Motor Vehicle Permits Fees	60,000.00	73,361.00	70,000.00	70,000.00
Dog Licenses	750.00	1,317.00	750.00	750.00
Business Licensed, Permits and Filing Fees	900.00	854.00	900.00	900.00
Charges for Services:				
Income from Departments	1,450.00	1,981.00	1,450.00	1,450.00
Rent of Town Property	350.00	341.00	350.00	350.00
Miscellaneous Revenues:				
Interest on Deposits	5,500.00	8,782.00	12,000.00	12,000.00
Sale of Town Property	2,500.00	3,565.00	2,500.00	2,500.00
Other Income	50.00	2,153.00	50.00	50.00
Cemetery Care Funds	3,000.00	3,166.00	3,000.00	3,000.00
Reimbursement Administrative Asst.	7,050.00	7,377.00	7,545.00	7,545.00
Other Financing Sources:				
Proceeds of Bonds and Long-Term Notes			60,000.00	60,000.00
Withdrawal from Capital Reserve			27,600.00	27,600.00
Revenue Sharing Fund	12,000.00	12,000.00	12,000.00	12,000.00
Fund Balance	<u>24,900.00</u>	<u>24,900.00</u>	<u>20,000.00</u>	<u>20,000.00</u>
TOTAL REVENUES AND CREDITS	<u>\$ 211,692.00</u>	<u>\$ 243,988.00</u>	<u>\$ 315,785.00</u>	<u>\$ 315,785.00</u>

SELECTMEN'S REPORT

The most significant activities of the Selectmen's office in 1984 involved bridge problems and future disposal of solid waste. We expect both of these items to continue to require our attention in the months ahead since they will need early action and represent considerable expense to the Town.

As authorized by the 1984 Town Meeting, the Selectmen hired Tewksbury Engineering Consultants, Inc. of Concord to audit the condition of our bridges, and make prioritized recommendations for repairs found to be necessary. In May, a preliminary report identified serious problems with the Lawrence St. railroad bridge and the Hameshop Brook bridge on the road to Bradley Lake. These problems required major reductions in the posted limits for these bridges. Area residents were warned of the new restrictions by letter, and several logging operations were postponed. Since the railroad bridge is the property of the B&M, it was necessary to pursue repairs through the N.H. Public Utilities Commission. After many delays, the railroad completed the most urgent repairs in September, and the restrictions were lifted. Repairs to the deck and railings by the railroad are still anticipated. Temporary repair to the Hameshop Brook bridge was made by the Road Agent by placing a steel plate over the weakest area. A new deck will be constructed on this bridge this year.

The final report received in July recommended in addition, that the Dyer's Crossing bridge be replaced and that the Gale Crossing bridge be abandoned. In the latter case, we are seeking permission from the state to open the railroad grade crossing on Gale Rd. to provide access from Route 4 for the several families who would be cut off by the closing of the bridge. Since the railroad is in the process of abandoning its line through Andover, we have been encouraged to believe that our petition to open the grade crossing will be acted upon favorably. For Dyer's Crossing, our options include rebuilding the existing bridge, replacing it with a precast box culvert, or seeking state aid which would require that the bridge be built to state standards, but only require a modest investment by Andover, and a wait of several years in line. We will recommend a course of action for the 1986 Town Meeting.

None of the other 14 bridges escaped some recommendation for repair, which ranged in scope from rust removal and railing replacement to concrete repair and stone fill for embankments. The average cost of repairs per bridge, if all repairs were made, is estimated to be \$28,000., including (in nearly every case) \$7,500. for railings constructed to state standards. We do not recommend that all these repairs be made; in addition, we believe that many of these repairs can be made by the town at considerably reduced expense, and further economies are possible because some repairs are common to many of the bridges. However, we think it will be necessary in the future to appropriate annually more than the nominal \$1,000. of past years, if we are to keep bridge deterioration from becoming a more serious pro-

blem. We are requesting \$6,000. in this year's bridge budget for the Road Agent to repair the Hameshop Brook bridge.

As we noted in last year's Town Report, in mid 1986 the Town must be ready to dispose of its solid waste without further use of the current landfill. In anticipation of this need, the Selectmen appointed a Solid Waste management Committee in the fall of 1983 to recommend an appropriate long range solution for acceptance by the residents at the 1985 Town Meeting. The committee has consisted of 5 members appointed at large, and individual representatives appointed by the Planning Board, the Conservation Commission, and Board of Selectmen. The current members at large are Betty Bardsley (Chairman), Dennis Fenton, John Cotton, Derek Mansell, and Steven Darling (replacing Leo McCabe). Sharon Nagy (replacing Alan Doherty), Tina Cotton, and Dwight Schnare represent the Planning Board, Conservation Commission and the Selectmen, respectively.

A summary of the committee's findings and recommendations is contained in the following paragraphs.

The initial activities of the committee centered on an evaluation of current methods available in New Hampshire for disposal of solid waste, and their acceptability by either state authorities or local residents. From this review, it was determined quite early that only two basic options were open:

a) Bury the waste in another landfill, in Andover, or elsewhere

b) Burn the waste in an incinerator, such as in Sutton, or as proposed for Claremont or Concord, with or without energy recovery or recycling of reusable materials

In addition, the committee concluded that current very restrictive state standards for new landfills and generally negative state attitudes towards the use of landfills for waste disposal all but rule out this option in Andover as a viable long term solution. Even outside of Andover, it is doubtful that landfills should be looked upon by Andover for other than short term needs. On the other hand, the use of incinerators, as evidenced by recent installations in Durham and Portsmouth and proposed installations in Concord and Claremont, is viewed favorably by the committee as an acceptable means for disposal of solid waste for the foreseeable future. Since incinerators have a demonstrable economy of size, joining with a group of towns in the same geographic locality to share facility costs and minimize transportation costs has been determined to be the least expensive overall solution for a town the size of Andover. On this basis, the committee recommends that we dispose of our solid waste in the future by incineration, and after discussions with appropriate officials of Claremont, Sutton, and Concord, the committee further recommends that Andover join other area towns, including Salisbury, Franklin, and Laconia as a part of the Concord Regional Solid Waste/Recovery Cooperative. The proposed Concord facility offers the advantages of lowest proposed tipping fees, low transportation costs (16 miles to the proposed site), and flexibility with regard to recycling. However, a difficulty for Andover in this choice is that

the Concord facility will not be finished until sometime in 1987, and an interim disposal solution for approximately one year will be required.

Out of town disposal requires that a means of handling and transporting the waste material be provided somewhere in town. A fixed facility dedicated to this purpose is referred to as a "transfer station". Many such stations now exist in the southeastern part of the state to handle the waste being transported from area towns to the Durham and Portsmouth facilities. Several of these sites were visited by the committee to gain insight into the requirements for such a facility for Andover. Most of these stations provide for local disposal of brush, stumps, and demolition materials, and the recycling of reusable materials, such as scrap metal, tires, cans, glass and plastic bottles, and paper and cardboard. These latter materials are separated from the trash by the homeowner, generally as a mandatory requirement, before placing them in storage bins at the transfer station. This recycling of items normally disposed of in the past has become acceptable because of greater recognition that materials and energy are not limitless in supply and therefore conservation makes fundamental sense. In addition, the cost of transporting and incinerating waste is computed by the town, so that only a modest recycling program is estimated to reduce transportation and tipping fees by 10%. Also, sale of the recycled materials can represent additional revenue. The committee recommends that a transfer station for Andover have provisions for disposal of brush and stumps, burial of demolition, and recycling of scrap metal and tires, but that the recycling of cans, bottles and paper products be subject to a vote of the Town Meeting, and be mandatory if passed.

Other requirements determined by the committee to be essential for a transfer station include good allweather accessibility, preferably directly from Routes 4 and/or 11; no pollution threat to ground water; minimum annoyance to neighborhood; free from residential encroachment; no other much preferred used for the land; suitable soils and cover material on site; minimum site size of 20 acres; and minimum site life of 20 years.

With these requirements in mind, and with the assistance of the Planning Board, the committee made a search of the entire town for suitable sites for a transfer station. Only three sites were found to be worth further consideration, and two of these have since been discarded because of difficult accessibility, which would have added excessively to the development costs. The remaining site consists of two parcels located on Route 11 in the west end of town, and is clearly the best location to be found for the transfer station. The Town is currently negotiating with one owner for an option to buy the property, and the names of the owners and the exact locations will be withheld until negotiations are concluded.

During the search for a site, the Selectmen retained the services of Kimball Chase Company, Inc. of Portsmouth to assist the committee in site evaluation, and to prepare cost estimates for a range of transfer station options. These options included the use of leased packer trucks parked on the

site and then driven to the incinerator when full; a fixed compactor which compresses waste into a large closed container which is hauled to the incinerator; an open topped trailer into which waste is dropped, then covered and hauled to the incinerator; and each option could be provided with buildings ranging from a 10' by 15' shelter to a 50' by 50' enclosure. The committee has recommended a fixed compactor as the best solution for Andover because it will permit local haulers to continue to operate as they do now, and because it is a less expensive and cleaner option than the open topped trailer. Only a minimum shelter is recommended for the operator, and if recycling is adopted, storage bins covered by a pole shed would be provided.

In summary, the committee is recommending that Andover join the Concord Regional Solid Waste/Resource Recovery Cooperative for disposal of its solid waste beginning in 1987, and that it proceed immediately in 1985 to start construction of a transfer station utilizing a fixed compactor to be located on a site on Route 11 in the west end of Andover.

During the period of over a year in which the Solid Waste Committee has been active, it has communicated with neighboring towns for the possibility of establishing cooperative efforts in the disposal of solid waste in the future. While nothing has emerged as yet, we remain optimistic that continued effort will produce results of mutual benefit to all the parties involved.

Since 1981, the tax rate for town government has varied from \$1.50 to \$1.80, except for 1984, where the rate dropped to \$0.91. This reduction from the level of the previous years came about because of increased town revenues from both state and local sources. These revenues increased 13% over 1983 because of higher taxes set by the legislature, and the improved economy. We anticipate a further increase of about 8% in 1985.

The transfer station, as proposed, is expected to cost \$113,600. This cost is made up of \$46,000. for site development, \$27,600. for equipment, \$35,000. for land acquisition, and \$5,000. for recycling (if adopted by the town). We propose to finance this amount by borrowing \$60,000. to be paid back over a minimum of 10 years, withdrawing \$27,600. from the Capital Equipment Reserve to pay for the equipment, and raising the remaining \$26,000. by 1985 taxes. Because of the increased revenues previously noted, this later amount can be raised in 1985 with a tax rate expected to be higher than last year's, but less than the \$1.80 paid in 1982.

We hope you will support this important program for Andover.

TAX INFORMATION

Net Assessed Valuation			\$38,116,453.00
Taxes Committed to Collector:			
Town Property Taxes Assessed		\$723,069.00	
Precinct Taxes Assessed		<u>58,435.00</u>	
Total Gross Property Taxes		\$781,504.00	
Less: Est. War Service Tax Credits		<u>10,555.00</u>	
Net Property Tax Commitment*		\$770,949.00	
Tax Rate - Town			18.97
	Andover Fire District		2.13
Precinct	E. Andover Fire Prec.		.95
Net School Appropriations	\$610,533.00		
County Tax Assessment	105,537.00		
Net Precinct Appropriation (1)	40,113.00	Andover Fire Dist.	
	18,324.00	E. Andover Fire Dist.	

TOWN CLERK'S REPORT

Motor Vehicle Registrations		\$73,361.00
Dog Licenses	1,115.50	
Fines & Penalties	441.00	
Fees Retained	(127.00)	1,429.50
Landfill and Beach Permits		378.00
Town Histories		105.00
Marriage Licenses	312.00	
Fees Retained	(91.00)	221.00
N.S.F. Charges		10.00
Miscellaneous Fees		469.15
Overpayment		<u>6.00</u>
		\$76,006.65

TAX COLLECTOR'S REPORT

Fiscal Year Ended December 31, 1984 (June 30, 1985)

— DR. —

	Levies Of:		
	1984	1983	Prior
Uncollected Taxes - Beginning of Fiscal Year			
Property Taxes		\$200,297.79	\$ 898.92
Resident Taxes		3,760.00	4,040.00
Yield Taxes		1,336.22	1,298.90
Taxes Committed to Collector:			
Property Taxes	\$775,166.60		
Resident Taxes	11,170.00		
Land Use Change Taxes	1,625.00		
Yield Taxes	17,563.63		
Boat Taxes	20.00		
Added Taxes:			
Property Taxes	1,410.73	391.09	
Resident Taxes	590.00	210.00	
Overpayments:			
a/c Property Taxes		595.32	
a/c Resident Taxes		10.00	
Interest Collected on Delinquent Taxes:	38.60	6,301.38	
Penalties Collected on Resident Taxes		193.00	4.00
TOTAL DEBITS	\$807,584.56	\$213,094.80	\$6,241.82

— CR. —

Remittances to Treasurer During Fiscal Year:			
Property Taxes	\$556,606.57	\$199,787.26	
Resident Taxes	8,590.00	1,680.00	40.00
Yield Taxes	15,979.04	290.00	
Boat Taxes	20.00		
Land Use Change Taxes	730.00		
Interest Collected During Year	38.60	6,301.38	
Penalties on Resident Taxes		193.00	4.00
Abatements Made During Year:			
Property Taxes	6,043.65	1,496.94	898.92
Resident Taxes		960.00	360.00
Land Use Change Taxes	895.00		
Uncollected Taxes - End of Fiscal Year: (As Per Collector's List)			
Property Taxes	213,927.12		
Resident Taxes	3,170.00	1,340.00	3,640.00
Yield Taxes	1,584.59	1,046.22	1,298.90
TOTAL CREDITS	\$807,584.57	\$213,094.80	\$6,241.82

REPORT OF TOWN TREASURER
Year Ending December 31, 1984

Cash on hand January 1, 1984	\$ 58,522.76
Received during the year	1,262,595.90
Total Receipts	1,321,118.66
Less Selectmen's orders paid	1,101,321.49
Balance on hand December 31, 1984	219,797.17
In Escrow:	
Revenue Sharing	8,317.17
Breakdown of receipts:	
Selectmen	124,880.72
Tax Collector	866,873.29
Town Clerk	76,026.65
Building Inspector	1,075.00
Revenue Sharing	4,958.10
Interest on accounts	8,782.14
Loan Proceeds in anticipation of taxes	180,000.00
Total	\$1,262,595.90

These figures are correct to the best of my knowledge.

Respectfully submitted,
 Ann W. Clark, Treasurer

PLANNING BOARD REPORT - 1984

In its first 1984 meeting, the Planning Board conducted a hearing on the non-residential site plan review application by Proctor Academy to refurbish the Proctor Block in the center of Andover Village. The academy's plan was approved subject to resolution of highway crossing safety problems and provision of public parking in front of the bank. The physical upgrading and spiritual uplifting of "downtown" Andover resulting from this project have been gratifying to the Board. After construction was underway, the Planning Board worked with the selectmen on developing a parking and traffic plan on adjacent Lawrence Street and approved Proctor Academy's plan to install blinking caution lights on route 11.

During the year, the Planning Board also approved four annexations and eight subdivisions which created eight new lots. One of the latter involved a land swap with the town right-of-way on West Shore Drive, Highland Lake.

Recommendations, all favorable, were made to the Zoning Board of Adjustment on four special exception requests, and concern was expressed to the ZBA that the necessary conditions were not met by an applicant for a variance.

The Planning Board also prepared and adopted rules of procedure for its own activities, cooperated with the Solid Waste Committee on the search to locate land for a transfer station and non-polluting waste disposal site, and, in line with the authorization voted by the 1984 Town Meeting, prepared a capital development project plan for submission to the Budget Committee.

In cases where Planning Board signatures were requested on a boundary agreement map and on the survey of an existing lot, the Board determined that, under New Hampshire R.S.A. 676:18, such signatures were not required.

In August 1983, with the help of the Zoning Board and Conservation Commission, the Planning Board distributed a lengthy questionnaire to most of the residences in the town. About 350 of these were returned, this representing about 50 per cent return. The Board wishes to express its appreciation for the time and thought contributed by the respondents.

During 1984, the Board, again with help from the above organizations, tabulated and tallied the responses. It became evident that there is general satisfaction with the current zoning regulations. Townspeople expressed favor for slight or moderate growth (231 votes) as opposed to no growth (119) or unlimited growth (8). More small business activity was favored along with more local job opportunity. With the Andover Zoning Ordinance permitting application for small businesses to locate in any zone, the Board feels that reasonable opportunity already exists for such activity. Such corrections in the Zoning Ordinance as the Board feels might be appropriate are not of such critical nature as to require their immediate placement before the town as individual items.

Under the pressure of a heavy work load and monthly meetings extending late into the evening, the Planning Board began meeting twice monthly in January 1984, on the second and fourth Tuesdays. Citizens wishing to meet with the Planning Board are advised, however, to contact the chairman or secretary before coming to a meeting, because occasional meetings are cancelled when there is no business at hand.

Alan Doherty, serving his second stint as Planning Board chairman, resigned from the Board in September for personal reasons. Upon his resignation, the Board passed the following resolution:

“The Town of Andover and the Andover Planning Board are indebted to Alan Doherty for his hard work, clear thinking and leadership as chairman of the Planning Board for the past several years. His orderly management and enjoyable and tactful personality have been valuable assets contributing to many administrative and planning accomplishments.”

Vice Chairman William Hoffman has served as presiding officer since Mr. Doherty's resignation.

POLICE DEPARTMENT REPORT
December 31, 1984

Submitted herewith is the report of the Police Department for the year ending December 31, 1984.

The following is a list of activity breakdown.

	Hours
Patrol, Investigation	499
Accidents	15
Burglaries	5
Miscellaneous Complaints	79
Assist	5
Special Details	1
Notifications	10
Disturbances	4
Summons Issued	12
Informations Calls	76
Subpoenas Served	15
Prowler Complaints	2
Motor Boat Complaints	3
Motor Vehicle Complaints	36
Burglar Alarm Calls	15
D tags Issued	21
Speeding Warnings	27
Trail Bike Complaints	23
Snowmachine Complaints	35
Dog Complaints	51
Dogs Picked up and taken to Humane Society	40

Respectfully submitted,
 Chester Champney, Chief

REPORT OF TOWN FOREST FIRE WARDENS AND STATE FOREST RANGER

Our first forest fire prevention law was enacted by our State Legislature 90 years ago. This early law set in place a cooperatiave forest fire prevention and suppression effort between city and town governments and State government. It simply stated that no open fire could be kindled, when the ground is free of snow, without the written permission of the town/city Forest Fire Warden. This law also stated that anyone kindling a fire without written permission shall be liable for the damage caused and subject to a \$1000 fine.

During the past 90 years, this law has worked so well that it has remained unchanged. All open fires when the ground is not covered with snow must be authorized by the local Forest Fire Warden. Persons kindling a fire without a permit when one is required are liable for damages caused, fire suppression costs and subject to a \$1000 fine.

This cooperative fire prevention law has contributed significantly to our nationally recognized annual forest fire loss record.

1983 STATISTICS

	<u>State</u>	<u>District</u>	<u>City/Town</u>
No. of Fires	875	14	1
No. of Acres	335	10.07	1.0

RECREATION COMMITTEE REPORT

The 1984 Town Recreation Program again provided the opportunity for children to participate in several seasonal activities. Over 100 swimmers benefited from another successful Red Cross Swimming course instructed by Chuck Wyman and Shenny Goody. Young tennis players learned basic skills and enjoyed some competitive tournament play under the guidance of Kevin Johnson.

The Recreation budget also provided funds for girls' softball, coached by Brenda Godwin, the summer and fall soccer programs, coached by Tim Norris and Alan Doherty, and the Bill Koch League Ski program, also directed by Tim Norris.

Special thanks are extended to these coaches who, by example and instruction, continue to promote in our children skills and values that will certainly be a foundation for future successes in work and play. Appreciation should also be passed around to all parents who, as chauffeurs, fans, and field maintenance crews, continue to insure the success of Andover's youth programs.

ANDOVER RESCUE SQUAD REPORT

The Andover Rescue Squad responded to 94 calls in 1984, as follows: 67 home and other emergencies, 9 highway related emergencies, 10 non-emergency transfers, 2 assists, 4 dry runs and 2 standbys. The squad was called out very few times during the summer months with a higher concentration of calls than usual, during the fall.

Inter-departmental co-operation has improved greatly this year with cooperative training efforts between both D-1 and D-2 Fire Depts. and the Rescue Squad. In the past, the ambulance has responded on a stand-by basis to structure fires. This year protocols were established between depts. not only for Rescue Squad help at a fire call, but also for Fire Dept. response to automobile accidents, where both fire protection and vehicle extrication skills are needed, and to calls where extra man-power is needed such as off-road rescue, heavy equipment accidents, etc. Two classes are scheduled for January 1985 at the East Andover Fire station to cover training in these areas.

Rescue equipment purchased this year by the squad includes two fire protective coats to be kept on the ambulance to protect rescuers from a potential burn hazard, and Vetter Air Bags to improve our vehicle extrication capabilities and rescue of crushing injury victims. With the many logging operations, working farms and heavy equipment operations in our community, the air bags will improve both method and speed of rescue, when needed.

By the time the town report is released, a First Responder Course will be underway to train potential members, The squad's active membership has fallen off a bit this year with a few of our members no longer responding to calls due to growing family commitments, poor health or long-time service "burn-out". Hopefully, this training program will bring some new people to the Rescue Squad to revitalize our membership.

Currently, our active roster stands at 5 RN's, 7 EMT's, 3 Advanced Red Cross First Aiders and 1 associate member.

As in the past, townspeople and friends have been generous with their financial support. Regular donations plus results from our annual letter of appeal totaled \$4,853.00. Memorial contributions throughout the year came to a total of \$2,394.00.

A brief financial statement follows:

Expenditures:

Ambulance (gas & maintenance)	\$ 405.60
Equipment & Medical Supplies (purchase, maintenance, insurance)	3,802.43
Telephone	484.30
Postage & Stationary	159.56
Training & Recertification	371.75
CPR Materials (Courses for townspeople)	109.00
Miscellaneous	55.00
TOTAL	\$5,387.64

Because the ambulance vehicle insurance is covered by the town under the overall town policy, we no longer request an appropriation from the town.

Our ambulance, however, is twelve years old and although there are no immediate plans to replace it, consideration will have to be given to that idea sometime during the next 5 years. Current estimates, for replacement of the chasis and placement of back compartment onto a new chasis with all necessary hookups are around \$25,000.00. When our ambulance begins to be unreliable, we will then again ask the town for funds.

Respectfully submitted,
Margaret Whedon, President
Susan Currier, Secretary
Louise Wood, Treasurer
John Cotton, Captain

NEW HAMPSHIRE HUMANE SOCIETY

The 1984 totals of the number of animals from the Town of Andover brought to the N.H. Humane Society shelter are as follows:

By your Animal Control Officer:

Dogs and Puppies	31
Cats and Kittens	4
Total	35

From Andover Residents:

Dogs and Puppies	21
Cats and Kittens	11
Total	32

Total Number of Dogs, Pups, Cats, Kittens from the Town 67

Your Society's shelter has been inspected and licensed by the State and fulfills your licensed dog pound requirements. It also complies with RSA 442:A, the Rabies Control Act for holding stray dogs.

Every town has stray animal problems. We encourage the Town of Andover, especially the animal control officer, to use our services more in 1985.

Respectfully submitted,
Fritz T. Sabbow
Executive Director

ANDOVER FOURTH OF JULY COMMITTEE

The officers for the 1985 Andover Fourth of July Committee elected at last year's wrap-up meeting are: Paul Nagy, Chairman; Scott Robart, Vice-chairman; Shirley Currier, Treasurer; Marjorie Roy, Secretary.

The parade theme for the 1985 celebration was chosen and is "*A Salute to the Movies.*" Planning for this year's celebration, both day and night, has already begun.

Participation on the Fourth of July Committee is encouraged for individuals or organizations that have a desire to bring a safe, fun day of celebration and entertainment to the community of Andover.

Respectfully submitted,
PAUL NAGY, Chairman

**FOURTH OF JULY COMMITTEE TREASURER'S REPORT
DECEMBER 31, 1984**

EXPENSES

Mime Show	\$ 167.50
Tags	26.94
Prize Money	308.00
Programs	233.00
Photography	54.56
Fireworks	1,500.00
Clean Up	58.05
Gift for retiring Frank Poblenz	29.35
Badges and Ribbons	68.89
Bands for Parade	560.00
Portable Toilets	195.00
Midway Expenses	157.02
Field Games	6.54
Snow Fence and Posts	360.10
Police	144.00
Miscellaneous	5.92
Total Expenses	<u>\$3,874.87</u>
Profit for 1984	99.95
Balance in Checking Account, Dec. 31, 1984	67.76
Balance in Savings Account, Dec. 31, 1984	<u>3,477.29</u>
Balance on Hand, December 31, 1984	<u>\$3,545.05</u>

**FOURTH OF JULY COMMITTEE TREASURER'S REPORT
December 31, 1984**

INCOME

Booster Ads	\$1,141.00
Flag Raffle	255.00
Shrub Raffle	69.00
Flea Market	165.00
Pie Contest Sales	76.04
Ad for 1983	10.00
East Andover Fire Truck	241.10
Andover Fire Truck	322.97
Gate	714.56
Creative Arts Assoc.	30.00
Pony Pull Lunch Wagon	78.00

Andover Service Club	53.98
Donation	10.00
Andover Ski Program	40.00
N.H. Assoc. Freedom Through Strength	23.00
Disabled American Veterans, Chapter #19	9.20
Andover Historical Society	20.54
East Andover Fire Dept.	100.06
Blackwater Grange	7.80
Andover PTO	20.32
Andover Congregational Church	117.00
Andover Lions Club	79.19
Fireworks Committee	102.51
Andover Snowmobile Club	132.41
	<hr/>
	\$3,818.68
Interest from savings	156.14
Total Income	<hr/>
	\$3,974.82



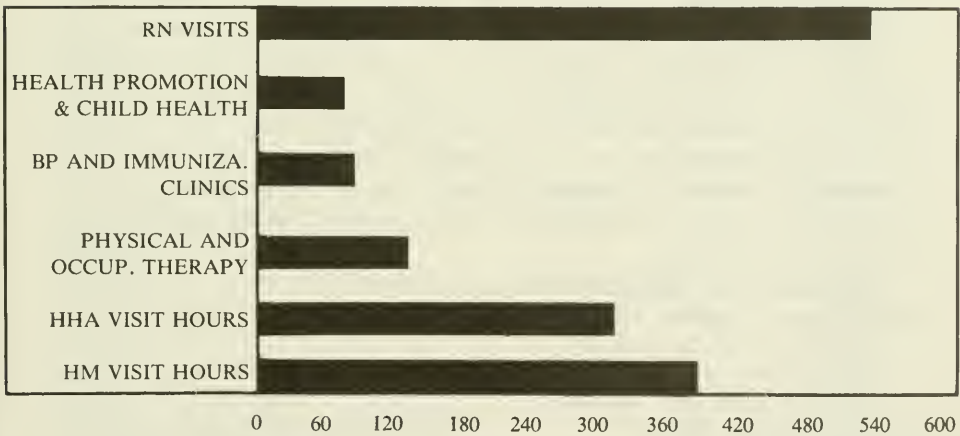
**WHEN IT COMES TO HEALTH CARE,
THERE'S NO PLACE LIKE HOME...**

**KEARSARGE VISITING NURSE ASSOCIATION
ANNUAL REPORT OF SERVICES**

Kearsarge Visiting Nurse Association services have expanded 36% this year to meet the increased needs of our town residents. Did you know that...

1. Kearsarge VNA provides services to children from birth to school age.
2. Free evaluation visits are offered to all our residents.
3. Kearsarge VNA works with the physician and hospital of the patient's choice.
4. In addition to professional services, our new TLC private duty program is available around the clock.
5. A nurse can be reached 24 hours a day by dialing 526-4077.

Below are the services we provided to your town in 1984.



Robin Gallup, RN
Co-Director

Tanya Wilkie, RN
Co-Director

Your Town Representatives on our Board of Directors are:

Mrs. Marjorie Leber

Mrs. Rosalie Ovenden

Mrs. Paula Wyeth

ANNUAL REPORT OF THE ANDOVER BOARD OF LIBRARY TRUSTEES

The Andover Board of Library Trustees began a new tradition in 1984 with a tea at William Adams Bachelder Library in April. The event coincided with the observance of National Library Week and was to honor past trustees and librarians. All in attendance were pleased with the event that we now hope to make an annual occurrence.

The idea for the tea came to us when Kimball Elkins chose not to run for re-election in March. We miss him after his 10 years of service, but have been fortunate to welcome Mrs. Ellen Pine to the board in his stead. As a professional librarian, Mrs. Pine has much to contribute to the board in its role of guiding the town's libraries. She has attended several state-sponsored conferences this year, and has returned with good ideas from those.

One year ago we optimistically hoped a new thermostat at Bachelder would solve heating problems, but emissions of black smoke from the original furnace prompted us to order a new heating unit. In use since early spring, it seems to have reduced fuel consumption considerably.

We continue to make use of certificates of deposit and money market funds to get the most out of our income from the Bachelder Trust. Once again, for 1985, we have adopted a budget for the Bachelder Library that is independent of any tax dollars. We are grateful to the several town organizations that make generous cash contributions to this library.

Visitors to the Andover Public Library in the town hall will see that new materials for circulation include phonographic records for all ages, foreign language tapes and read-along tapes and books for young readers. There is also a new encyclopedia set on the shelves. Due to the loss of the state Bookmobile, this library has made many requests for materials via inter-library loan, and has for the first time been requested to loan materials from our library to another.

The trustees are pleased by the many evidence of use of the two libraries, and support for them by townspeople.

LIBRARY HOURS

Andover Public Library	William Adams Bachelder Library
Monday	6:30-8:30 Tuesday 1:30-5:00, 6:30-8:30
Wednesday	6:30-8:30 Thursday 6:30-8:30
Thursday	12:30-4:30 Friday 1:30-5:00

Patrons will find one of the libraries open on each day of the week except Saturday and Sunday.

The meetings of the Andover Board of Library Trustees are held at 8 p.m. on the third Thursday of each month in alternate libraries.

The usual statistics, the financial statements of 1984 and the proposed

budget for the Andover Public Library, and the budget adopted by the Trustees for the William Adams Bachelder Library, are appended.

Linda Doherty, Chairman
Stannard Dunn
Alice Perry

Respectfully submitted,
Sandra S. Graves, Treasurer
Ellen Pine
Susanne P. Whitbeck

ANDOVER PUBLIC LIBRARY Financial Statement and Budget

	Budget 1984	Receipts 1984	Proposed Budget 1985
Sources of Funds			
Cash on Hand	\$2774.21	\$2774.21	\$3108.29
Town Appropriation	6675.00	6675.00	7200.00
Trust Funds	180.00	84.73	180.00
NOW Account Interest		109.30	
Donations		215.00	
Payments		8.82	
TOTALS	<u>\$9629.21</u>	<u>\$9867.06</u>	<u>\$10,488.29</u>
	Budget 1984	Expend- itures 1984	Proposed Budget 1985
USES OF FUNDS			
Salaries:			
Librarian	\$2545.44	\$2545.44	\$2802.84
School Assistant	240.00	221.26	262.40
Substitute	129.60	129.00	131.20
Social Security	204.96	202.75	230.00
Janitor	100.00	100.00	100.00
Books, Magazines, Records	3080.00	3317.41	3100.00
Telephone	150.00	113.57	150.00
Miscellaneous:			
Bank Fees, Supplies, Postage	165.00	129.34	165.00
Contingencies	<u>3014.21</u>		<u>3546.85</u>
TOTALS	<u>\$9629.21</u>	<u>\$6758.77</u>	<u>\$10,488.29</u>

WILLIAM ADAMS BACHELDER LIBRARY
Financial Statement and Budget

	Budget	Receipts	Proposed
SOURCES OF FUNDS	1984	1984	Budget
			1985
Cash on Hand	\$1994.27	\$1994.27	\$3794.11
Bachelor Trust	7200.00	8042.15	7800.00
Minnie Blake Fund	16.00	0.00	016.00
Matured C.D.		2736.38	
Interest on 2½ yr. C.D.		220.56	250.00
Interest NOW Accounts		163.88	129.00
Donations		260.00	
Payments		16.43	
TOTALS	<u>\$9210.27</u>	<u>\$13,433.67</u>	<u>\$11,989.11</u>

	Budget	Expend-	Proposed
USES OF FUNDS	1984	itures	Budget
		1984	1985
Salaries:			
Librarian	\$3008.16	\$3008.16	\$3312.40
Substitute	178.20	131.63	180.40
Social Security	223.64	219.73	247.20
Janitor	120.00	120.00	120.00
Grounds Maintenance	150.00	145.00	150.00
Equipment Maintenance			100.00
Books, Magazines, Records	1700.00	1631.93	1700.00
Telephone	160.00	125.26	160.00
Electricity	400.00	318.48	400.00
Fuel	1300.00	1103.94	1300.00
Insurance	425.00	407.00	425.00
Miscellaneous:			
Bank Fees, Supplies, Postage	100.00	154.92	100.00
Contingencies	<u>1445.27</u>	<u>2052.95</u>	<u>3794.11</u>
TOTALS	<u>\$9210.27</u>	<u>\$9419.00</u>	<u>\$11,989.11</u>

ANDOVER PUBLIC LIBRARY STATISTICS
1984

Circulation:	
Adult Non-Fiction	1009
Adult Fiction	2955
Juvenile Books	3893
Magazines	994
Records	343
Total	<u>9284</u>
Central Library	142
Total	<u>9426</u>
New Acquisitions	
Adult Books	191
Juvenile Books	157
Magazines	2
Records	50
Total	<u>400</u>
24 Volume Encyclopedia	
Discards	
Books	78
Records	3
Total	<u>81</u>

WILLIAM ADAMS BACHELDER LIBRARY
Statistics for 1984

Circulation:	
Adults Non-Fiction	274
Adult Fiction	2101
Magazines	309
Juvenile Books	577
Borrowed from other libraries	9
Total	<u>3270</u>
New Acquisitions	
Adult Books	140
Juvenile Books	26
Mag. Subscriptions	15
Total	<u>181</u>
Discards	
Books	110
Mag. Subscriptions	
Discontinued	1
Total	<u>111</u>

Carri • Plodzik • Sanderson
accountants & auditors

A. Bruce Carri, C.P.A. ||
Stephen D. Plodzik, P.A. ||
Robert E. Sanderson, P.A. ||

|| 193 North Main Street
|| Concord, New Hampshire 03301
|| Telephone: 603-225-6996

To the Members of
the Board of Selectmen
Town of Andover
Andover, New Hampshire

We have examined the combined financial statements and the combining fund and account group financial statements of the Town of Andover, New Hampshire as of and for the year ended December 31, 1984, as listed in the table of contents. Our examination was made in accordance with generally accepted auditing standards and, accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset Group of Accounts results in an incomplete presentation, as explained in the above paragraph, the combined financial statements and the combining fund and account group financial statements referred to above present fairly the financial position of the Town of Andover, New Hampshire at December 31, 1984, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining fund and account group financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Town of Andover, New Hampshire. The information has been subjected to the auditing procedures applied in the examination of the combined, combining fund and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

January 23, 1985

Carri - Plodzik - Sanderson

A

EXHIBIT A
TOWN OF ANNOVER
Combined Balance Sheet - All Fund Types and Account Groups
December 31, 1984

	Governmental Fund Types		Fiduciary Fund Type Trust and Agency	Account Groups General Long-Term Debt	Totals (Memorandum Only)	
	General	Special Revenue			December 31, 1984	December 31, 1983
ASSETS						
Cash	\$219,948	\$11,741	\$ 21,760	\$	\$253,449	\$ 72,986
Investments, At Cost			108,312		108,312	101,200
Receivables						
Taxes (Net of Allowances)	262,075				262,075	253,168
Due From Other Governments	1,531	2,919			4,450	3,254
Due From Other Funds	11,911				11,911	7,327
Amount To Be Provided For Retirement of General Long-Term Debt				18,000	18,000	24,000
TOTAL ASSETS	\$495,465	\$14,660	\$130,072	\$18,000	\$658,197	\$461,935
LIABILITIES AND FUND EQUITY						
Liabilities						
Accounts Payable	\$ 5,654	\$	\$	\$	\$ 5,654	\$
Deferred Revenue	460				460	
Yield Tax Security Deposits	5,445				5,445	5,257
Property Tax Prepayments						20
Due To Other Governments	432,533				432,533	272,307
Due To Other Funds		8,745			8,745	7,327
Road Bonds	500			18,000	500	500
General Obligation Bonds Payable					18,000	24,000
Overpayments to be Refunded						92
Total Liabilities	<u>446,592</u>	<u>8,745</u>		<u>18,000</u>	<u>671,337</u>	<u>309,003</u>
Fund Equity						
Fund Balances						
Reserved For Encumbrances	2,350				2,350	
Reserved For Endowments			45,668		45,668	43,699
Unreserved						
Designated For Capital Acquisitions						
Undesignated	48,523	5,915			84,404	67,897
Total Fund Equity	<u>50,873</u>	<u>5,915</u>	<u>130,072</u>		<u>186,860</u>	<u>132,932</u>
TOTAL LIABILITIES AND FUND EQUITY	\$495,465	\$14,660	\$130,072	\$18,000	\$658,197	\$461,935

The accompanying notes are an integral part of these financial statements.

EXHIBIT B
TOWN OF ANDOVER
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental Fund Types
For The Fiscal Year Ended December 31, 1984

	Governmental Fund Types		Totals (Memorandum Only)	
	General	Special Revenue	December 31, 1984	December 31, 1983
<u>Revenues</u>				
Taxes	\$ 827,874	\$	\$ 827,874	\$724,708
Intergovernmental Revenues	92,445	12,682	105,127	99,059
Licenses and Permits	75,532		75,532	59,097
Charges For Services	9,699		9,699	8,503
Miscellaneous	14,500	670	15,170	9,116
<u>Other Financing Sources</u>				
Interfund Transfers	15,166	6,850	22,016	22,177
<u>Total Revenues and Other Sources</u>	<u>1,035,216</u>	<u>20,202</u>	<u>1,055,418</u>	<u>922,560</u>
<u>Expenditures</u>				
General Government	90,892		90,892	76,415
Public Safety	6,302		6,302	10,324
Highways, Streets, Bridges	94,766		94,766	96,139
Sanitation	22,167		22,167	22,167
Health	4,370		4,370	5,138
Welfare	2,405		2,405	12,143
Culture and Recreation	4,408	6,871	11,279	12,067
Debt Service	6,000		6,000	6,000
Principal	8,419		8,419	8,557
Capital Outlay				
Other Uses				
Interfund Transfers	6,850	12,000	18,850	18,919
Intergovernmental Transfers	774,316		774,316	648,200
<u>Total Expenditures and Other Uses</u>	<u>1,021,095</u>	<u>18,871</u>	<u>1,039,966</u>	<u>916,069</u>
<u>Excess of Revenues and Other Sources Over Expenditures and Other Uses</u>	<u>14,121</u>	<u>1,331</u>	<u>15,452</u>	<u>6,591</u>
<u>Fund Balances - January 1</u>	<u>36,752</u>	<u>4,584</u>	<u>41,336</u>	<u>34,745</u>
<u>Fund Balances - December 31</u>	<u>\$ 50,873</u>	<u>\$ 5,915</u>	<u>\$ 56,788</u>	<u>\$ 41,336</u>

The accompanying notes are an integral part of these financial statements.

EXHIBIT D
TOWN OF ANDOVER
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Trust Funds
For The Fiscal Year Ended December 31, 1984

	Trust Funds		Totals (Memorandum Only)	
	Expendable	Nonexpendable	December 31, 1984	December 31, 1983
<u>Revenues</u>				
New Funds	\$ 300	\$ 950	\$ 10,113	\$ 10,162
Interest Income	4,185		11,829	10,489
<u>Other Financing Sources</u>				
Intrafund Transfers		1,495	1,495	
<u>Total Revenues and Other Sources</u>	4,485	2,445	23,437	20,651
<u>Expenditures</u>				
Libraries	300		300	199
<u>Other Uses</u>				
Interfund Transfers	3,166		3,166	3,075
Intrafund Transfers	1,495		1,495	
<u>Total Expenditures and Other Uses</u>	4,961		4,961	3,274
<u>Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses</u>	(476)	2,445	18,476	17,377
<u>Fund Balances - January 1</u>	19,487	24,212	111,596	94,219
<u>Fund Balances - December 31</u>	\$19,011	\$26,657	\$130,072	\$111,596

The accompanying notes are
an integral part of these financial statements.

EXHIBIT E
TOWN OF ANDOVER
Combined Statement of Changes in Financial Position
All Nonexpendable Trust Funds
For The Fiscal Year Ended December 31, 1984

	Fiduciary	Totals	
	Fund Types	(Memorandum Only)	
	Nonexpendable	December 31,	December 31,
	Trust Funds	1984	1983
<u>Sources of Working Capital</u>			
New Funds	\$950	\$950	\$2,275
<u>Total Sources of Working Capital</u>	<u>950</u>	<u>950</u>	<u>2,275</u>
<u>Net Increase In Working Capital</u>	<u>\$950</u>	<u>\$950</u>	<u>\$2,275</u>
<u>Elements of Net</u>			
<u>Increase In Working Capital</u>			
Cash	\$950	\$950	\$
Due From Other Funds	<u> </u>	<u> </u>	<u>2,275</u>
<u>Net Increase In Working Capital</u>	<u>\$950</u>	<u>\$950</u>	<u>\$2,275</u>

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-1
TOWN OF ANDOVER
All Special Revenue Funds
Combining Balance Sheet
December 31, 1984

	Federal Revenue Sharing	Conservation Commission	Andover Public Library	Totals	
				December 31, 1984	December 31, 1983
ASSETS					
Cash	\$ 8,317	\$316	\$3,108	\$11,741	\$6,287
Due From Other Governments	<u>2,919</u>			<u>2,919</u>	<u>3,254</u>
TOTAL ASSETS	\$11,236	\$316	\$3,108	\$14,660	\$9,541
LIABILITIES AND FUND BALANCES					
Liabilities					
Due To Other Funds	\$ 8,745	\$	\$	\$ 8,745	\$4,957
Fund Balances					
Unreserved					
Undesignated	<u>2,491</u>	<u>316</u>	<u>3,108</u>	<u>5,915</u>	<u>4,584</u>
TOTAL LIABILITIES AND FUND BALANCES	\$11,236	\$316	\$3,108	\$14,660	\$9,541

The accompanying notes are
an integral part of these financial statements.

EXHIBIT A-2
 TOWN OF ANDOVER
 All Special Revenue Funds
 Combining Statement of Revenues, Expenditures and Changes in Fund Balances
 For The Fiscal Year Ended December 31, 1984

	Federal Revenue Sharing	Conservation Commission	Andover Public Library	Totals Year Ended December 31, 1984	December 31, 1983
<u>Revenues</u>					
Intergovernmental Revenue	\$12,682	\$ 14	\$ 409	\$12,682	\$12,738
Local Sources	247			670	468
<u>Other Financing Sources</u>		175	6,675	6,850	7,074
Interfund Transfers		189	7,084	20,202	20,280
<u>Total Revenues and Other Sources</u>	12,929	121	6,750	6,871	7,963
<u>Expenditures</u>					
Other Uses					
Interfund Transfers	12,000			12,000	12,028
<u>Total Expenditures and Other Uses</u>	12,000	121	6,750	18,871	19,991
<u>Excess of Revenues and Other Sources Over Expenditures and Other Uses</u>	929	68	334	1,331	289
<u>Fund Balances - January 1</u>	1,562	248	2,774	4,584	4,295
<u>Fund Balances - December 31</u>	\$ 2,491	\$ 316	\$ 3,108	\$ 5,915	\$ 4,584

The accompanying notes are
 an integral part of these financial statements.

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTSDecember 31, 1984NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The following is a summary of significant accounting policies employed in the preparation of these financial statements.

A. Fund Accounting

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund equity, revenues, and expenditures, as appropriate. Government resources are allocated to and accounted for in individual funds based upon the purposes for which they are to be spent and the means by which spending activities are controlled. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the Town.

GOVERNMENTAL FUNDS

General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges, and the capital improvement costs that are not paid through other funds.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action. Included in this fund type are Federal Revenue Sharing, Conservation Commission and Andover Public Library funds.

FIDUCIARY FUNDS

Trust Funds - Trust Funds are used to account for the assets held in trust by the Town for others.

B. Account Groups (Fixed Assets and Long-Term Liabilities)

All governmental funds and expendable trust funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable

TOWN OF ANDOVERNOTES TO THE FINANCIAL STATEMENTSDecember 31, 1984

resources". Governmental fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of available spendable resources during a period.

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by other municipal entities in the State, the Town does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

Long-term liabilities expected to be financed from governmental funds are accounted for in the General Long-Term Debt Account Group. This account group is not a fund. It is concerned only with the measurement of financial position and not results of operations. Since they do not affect net current assets, such long-term liabilities are not recognized as governmental fund type liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

C. Basis of Accounting

The accounts of the General, Special Revenue, and Expendable Trust Funds are maintained and reported on the modified accrual basis of accounting. Under the modified accrual basis of accounting, sources of financial resources and assets are recognized when measurable and available to finance operations during the year. Uses of financial resources and liabilities are recognized when obligations are incurred from receipt of goods and services, when assessments are made by the State or in the case of judgments and claims against the Town, when there is a probability that such judgments and claims will result in liabilities, the amounts of which can be reasonably estimated. Exceptions to this general rule include: 1) accumulated unpaid vacation and sick pay, and 2) principal and interest on general long-term debt which is recognized when due. All Nonexpendable Trust funds are accounted for using the accrual basis of accounting.

D. Budgetary Accounting

General governmental revenues and expenditures accounted for in budgetary funds are controlled by a formal integrated budgetary accounting system in accordance with various legal requirements which govern the Town's operations. The Town budget represents

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

departmental appropriations as authorized by annual or special town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. State Statutes require balanced budgets but provide for the use of beginning fund balance to achieve that end. In 1984, beginning fund balance was applied as follows:

Unreserved Fund Balance	
Used To Reduce Tax Rate	\$24,900

E. Encumbrances

Encumbrance accounting, under which purchase orders, contracts, and continuing appropriations (certain projects and specific items not fully expended at year-end) are recognized, is employed in the governmental funds. Encumbrances are not the equivalent of expenditures and are therefore reported as part of the fund balance at December 31 and are carried forward to supplement appropriations of the subsequent year. The reserve for encumbrances at December 31, 1984 consists of the following:

Town Officers' Expenses	\$ 350
General Government Building	500
Planning and Zoning	<u>1,500</u>
<u>Total</u>	<u>\$2,350</u>

F. Investments

Investments in all instances are stated at cost, or in the case of donated investments, at market value at the time of bequest or receipt.

G. Inventories

Inventory in the General and Special Revenue funds consists of expendable supplies held for consumption. The cost thereof has been recorded as an expenditure at the time individual inventory items were purchased.

H. Accumulated Unpaid Vacation and Sick Pay

Accumulated unpaid vacation and sick pay is not accrued in the governmental funds using the modified accrual basis of accounting. The Administrative Assistant is entitled to 10 days of sick leave and 10 days of annual leave per year. The Town's policy is to recognize the cost of sick and annual leave only at the time payments are made.

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTSDecember 31, 1984I. Taxes Collected For Others

The property taxes collected by the Town include taxes levied for the Andover School District and Merrimack County which are remitted to these governmental units as required by law. The ultimate responsibility for the collection of taxes rests with the Town.

J. Property Taxes

The National Council on Governmental Accounting, Interpretation 3, referring to property tax revenue recognition, requires disclosure if property taxes receivable, which are to be collected beyond a period of 60 days subsequent to December 31, 1984, are recognized on the balance sheet and not reserved. In accordance with the practice followed by other municipal entities in the State of New Hampshire, the Town of Andover annually recognizes, without reserve, all tax receivables at the end of the fiscal year. The Town feels this practice of accrual is justified as it more appropriately matches the liability to the school district entity at December 31, with collections which are intended to finance these payments through June 30 of the following year.

Annually, the Town establishes and raises through taxation an amount for abatements and refunds of property and resident tax revenues known as overlay. All abatements and refunds are charged to this account. The amount raised in 1984 was \$8,155 and expenditures amounted to \$14,595.

As prescribed by law, the Tax Collector sells at tax sale all uncollected property taxes in the following year after taxes are due. The purchaser at tax sale has a priority tax lien on these properties and accrues interest at 18% per annum. Delinquent taxpayers must redeem property from tax sale purchasers.

Property is sold to the party who will accept a lien for the least undivided interest in the property for payment of taxes and related costs due. If property is not redeemed within the two year redemption period, the property is tax-deeded to the lien holder.

K. Interfund Transactions

During the course of normal operations, the Town has numerous transactions between funds, including expenditures and transfers of resources to provide services and fund capital outlay. The accompanying governmental and fiduciary fund financial statements reflect such transactions as transfers.

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

L. Interfund Receivable and Payable Balances

Individual fund interfund receivable and payable balances at December 31, 1984, were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$11,911	\$
<u>Special Revenue Fund</u>		
Federal Revenue Sharing		8,745
	<u>\$11,911</u>	<u>\$ 8,745</u>
Amount Disbursed by Trust Funds December 31, 1984 Not Yet Received by General Fund		<u>3,166</u>
<u>Total</u>	<u>\$11,911</u>	<u>\$11,911</u>

M. Intergovernmental Receivables

The intergovernmental receivables at December 31, 1984 consist of the following:

<u>General Fund</u>	
State of New Hampshire	\$ 94
Town of Salisbury	1,437
<u>Special Revenue Fund</u>	
Federal Revenue Sharing	<u>2,919</u>
<u>Total</u>	<u>\$4,450</u>

NOTE 2 - CHANGES IN LONG-TERM DEBT

The following is a summary of long-term debt transactions of the Town for the fiscal year ended December 31, 1984.

	<u>General Obligation Debt</u>
Long-term Debt Payable January 1, 1984	\$24,000
Long-term Debt Retired	<u>6,000</u>
Long-term Debt Payable December 31, 1984	<u>\$18,000</u>

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

Long-term debt payable at December 31, 1984, is comprised of the following individual issue:

\$30,000 Keniston Bridge Bonds due in annual installments of \$6,000 through 1987; interest at 5%	\$18,000
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The requirement to amortize debt outstanding as of December 31, 1984, including interest payments, is as follows:

Annual Requirement To Amortize Long-Term Debt

<u>Year Ending</u> <u>December 31</u>	<u>General Obligation Debt</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
1985	\$ 6,000	\$ 750	\$ 6,750
1986	6,000	450	6,450
1987	<u>6,000</u>	<u>150</u>	<u>6,150</u>
<u>Total</u>	<u>\$18,000</u>	<u>\$1,350</u>	<u>\$19,350</u>

The debt is general obligation debt of the Town, which is backed by its full faith and credit.

NOTE 3 - CAPITAL RESERVE FUNDS

The capital reserve fund balances held by the Trustees of Trust Funds at December 31, 1984, are as follows:

<u>Purpose</u>	<u>Amount</u>
Equipment	\$34,613
Andover Fire District #1	<u>49,791</u>
<u>Total</u>	<u>\$84,404</u>

NOTE 4 - TRUST FUNDS

The principal amount of all nonexpendable trust funds is restricted either by law or by terms of individual bequests in that only income earned may be expended. The Town's nonexpendable and expendable trust funds at December 31, 1984, are detailed as follows:

TOWN OF ANDOVER

NOTES TO THE FINANCIAL STATEMENTS

December 31, 1984

<u>Purpose</u>	<u>Nonexpendable</u>	<u>Expendable</u>
Cemetery Funds	\$24,257	\$16,206
Proctor Cemetery Operating Fund		2,805
Library Funds	<u>2,400</u>	<u> </u>
<u>Totals</u>	<u>\$26,657</u>	<u>\$19,011</u>

NOTE 5 - INTERGOVERNMENTAL AGREEMENT

The towns of Andover and Salisbury, by votes of their respective town meetings held on March 11, 1980, have entered into an agreement to appoint, compensate and supervise one individual to serve in the capacity of Administrative Assistant to the Boards of Selectmen of each town, with the benefits and costs associated with the position shared between the towns. Under the terms of the agreement, Andover shall be deemed the employer of the administrative assistant. Sixty percent of work time will be expended assisting Andover and forty percent in assisting Salisbury with the full costs of this position, including salary, fringe benefits, insurance and incidental expenses such as dues and membership expenses in professional associations, being shared utilizing the same ratio, 60% by Andover and 40% by Salisbury.

SCHEDULE 1
TOWN OF ANDOVER
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1984

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Taxes</u>			
Property and Inventory	\$ 770,949	\$ 780,118	\$ 9,169
Resident	11,170	11,970	800
National Bank Stock	90	90	
Yield	11,550	17,564	6,014
Interest and Penalties on Taxes	14,000	18,112	4,112
Boat Taxes		20	20
Total Taxes	<u>807,759</u>	<u>827,874</u>	<u>20,115</u>
<u>Intergovernmental Revenues</u>			
Shared Revenue	19,039	19,039	
Town Road Aid	304	304	
Railroad Tax	157	157	
Reimbursement a/c State-Federal Forest Land	201	204	3
Business Profits Tax	35,791	35,791	
Highway Block Grant	36,731	36,731	
Forest Fire Refund	50	219	169
Total Intergovernmental Revenues	<u>92,273</u>	<u>92,445</u>	<u>172</u>
<u>Licenses and Permits</u>			
Motor Vehicle Permit Fees	60,000	73,361	13,361
Dog Licenses	750	1,317	567
Business Licenses, Permits and Fees	900	854	(46)
Total Licenses and Permits	<u>61,650</u>	<u>75,532</u>	<u>13,882</u>
<u>Charges For Services</u>			
Income From Departments	1,450	1,981	531
Rent of Town Property	350	341	(9)
Reimbursement - Town of Salisbury	7,050	7,377	327
Total Charges For Services	<u>8,850</u>	<u>9,699</u>	<u>849</u>
<u>Miscellaneous Revenues</u>			
Interest On Deposits	5,500	8,782	3,282
Sale of Town Property	2,500	4,190	1,690
Other Income	50	1,528	1,478
Total Miscellaneous Revenues	<u>8,050</u>	<u>14,500</u>	<u>6,450</u>

SCHEDULE 1 (Continued)
TOWN OF ANDOVER
General Fund
Statement of Estimated and Actual Revenues
For The Fiscal Year Ended December 31, 1984

<u>REVENUES</u>	<u>Estimated</u>	<u>Actual</u>	<u>Over (Under) Budget</u>
<u>Other Financing Sources</u>			
<u>Operating Transfers In</u>			
Trust Fund Income	\$ 3,000	\$ 3,166	\$ 166
<u>Special Revenue Fund</u>			
Revenue Sharing Fund	12,000	12,000	
Total Other Financing Sources	<u>15,000</u>	<u>15,166</u>	<u>166</u>
<u>Total Revenues</u>	993,582	<u>\$1,035,216</u>	<u>\$41,634</u>
<u>Fund Balance Used To Reduce Tax Rate</u>	<u>24,900</u>		
<u>Total Revenues and Use of Fund Balance</u>	<u>\$1,018,482</u>		

SCHEDULE 2
 TOWN OF ANDOVER
 General Fund
 Statement of Appropriations, Expenditures and Encumbrances
 For the Fiscal Year Ended December 31, 1984

	Appropriations 1984	Expenditures Net of Refunds	Encumbered To 1985	(Over) Under Budget
General Government				
Town Officers' Salaries	\$ 11,450	\$ 13,166		(\$1,716)
Town Officers' Expenses	33,060	31,711	350	(999)
Election and Registration Expenses	1,500	1,806		(306)
Cemeteries	4,500	4,488		12
General Government Buildings	4,970	3,731	500	739
Tax Map Update	350	389		161
Planning and Zoning	1,300	2,466		(2,664)
Legal Expenses	2,000	1,782	(79)	218
Engineering	6,000	6,079		822
FICA, Retirement and Pension Contributions	3,500	2,678		827
Insurance	8,500	7,673		450
Unemployment Compensation	800	350		(6,440)
Overlay	8,155	14,392	2,350	(6,957)
Total General Government	<u>86,285</u>	<u>90,892</u>		<u>2,804</u>
Public Safety				
Police Department	8,500	5,696		(6)
Fire Department	800	800		(2,798)
Total Public Safety	<u>9,300</u>	<u>6,502</u>		<u>(386)</u>
Highways, Streets, Bridges				
Town Maintenance and Construction	73,000	73,366		(1,838)
General Highway Department Expenses	15,000	16,838		483
Street Lighting	5,000	4,517		975
Bridges	1,000	25		(766)
Total Highways, Streets, Bridges	<u>94,000</u>	<u>94,766</u>		<u>833</u>
Sanitation				
Solid Waste Disposal	23,000	22,167		96
Health				
Health Department	3,200	3,104		(266)
Animal Control	1,000	1,266		(170)
Total Health	<u>4,200</u>	<u>4,370</u>		<u>(1,247)</u>
Welfare				
General Assistance	500	1,747		842
Old Age Assistance	1,500	658		(405)
Total Welfare	<u>2,000</u>	<u>2,405</u>		<u>(1,247)</u>

SCHEDULE 2 (Continued)
 TOWN OF ANDOVER
 General Fund
 Statement of Appropriations, Expenditures and Encumbrances
 For The Fiscal Year Ended December 31, 1984

	Appropriations 1984	Expenditures New Of Refunds	Encumbered To 1985	(Over) Under Budget
Culture and Recreation				
Parks and Recreation	\$ 3,500	\$ 3,315	\$	\$ 185
Patriotic Purposes	100	212		(112)
Community Action Program	881	881		
Total Culture and Recreation	<u>4,481</u>	<u>4,408</u>		<u>73</u>
Debt Service				
Principal of Long-Term Bonds	6,000	6,000		
Interest Expense - Long-Term Bonds	1,050	1,050		
Interest Expense - Tax Anticipation Notes	7,000	7,369		(369)
Total Debt Service	<u>14,050</u>	<u>14,419</u>		<u>(369)</u>
Operating Transfers Out				
Interfund Transfers				
Library	6,675	6,675		
Conservation Commission	175	175		
Intergovernmental Transfers				
School District Assessment	610,533	610,533		
County Tax Assessment	105,527	105,537		
Precinct Assessment	58,266	58,266		
Total Operating Transfers Out	<u>781,160</u>	<u>781,160</u>		
Total Appropriations	<u>\$1,018,482</u>	<u>\$1,021,095</u>	<u>\$2,350</u>	<u>(\$4,963)</u>

SCHEDULE 3
TOWN OF ANDOVER
General Fund

Statement of Changes in Unreserved - Undesignated Fund Balance
For The Fiscal Year Ended December 31, 1984

<u>Unreserved - Undesignated</u>		
<u>Fund Balance - January 1, 1984</u>	\$36,752	
<u>Unreserved - Undesignated</u>		
<u>Fund Balance - December 31, 1984</u>	<u>48,523</u>	
<u>Increase In Unreserved -</u>		
<u>Undesignated Fund Balance</u>		<u>\$11,771</u>

Analysis of Change

<u>Additions</u>		
1984 Budget Summary		
Revenue Surplus (Schedule 1)	\$41,634	
(Overdraft) of Appropriations (Schedule 2)	(<u>4,963</u>)	
1984 Budget Surplus		\$36,671
<u>Deductions</u>		
Unreserved Fund Balance		
Used To Reduce 1984 Tax Rate		<u>24,900</u>
<u>Net Increase In Unreserved</u>		
<u>- Urdesignated Fund Balance</u>		<u>\$11,771</u>

SCHEDULE 4
TOWN OF ANDOVER
Federal Revenue Sharing Fund
Statement of Revenues, Expenditures and Changes in Fund Balance
For The Fiscal Year Ended December 31, 1984

Revenues

Entitlement Payments	\$12,682
Interest Income	<u>247</u>

Total Revenues

\$12,929

ExpendituresTransfers To General Fund

Library	\$ 5,000
Police Department	2,000
Kearsarge Visiting Nurses Association	2,000
Parks and Recreation	<u>3,000</u>

Total Expenditures12,000Excess of Revenues Over Expenditures

929

Fund Balance - January 11,562Fund Balance - December 31\$ 2,491

SCHEDULE 5
TOWN OF ANDOVER
Andover Public Library
Statement of Revenues, Expenditures and Changes in Fund Balance
For The Fiscal Year Ended December 31, 1984

Revenues

Donations	\$ 215
Interest Income	109

Other Financing Sources

<u>Interfund Transfers</u>	
General Fund	6,675
Trust Funds	<u>85</u>

<u>Total Revenues and Other Sources</u>	<u>\$7,084</u>
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Expenditures

Salaries	\$2,896
Books, Periodicals and Records	3,309
Telephone	113
Payroll Taxes	203
Other	129
Janitor and Maintenance	<u>100</u>

<u>Total Expenditures</u>	<u>6,750</u>
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Excess of Revenues and

<u>Other Sources Over Expenditures</u>	334
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<u>Fund Balance - January 1</u>	<u>2,774</u>
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<u>Fund Balance - December 31</u>	<u>\$3,108</u>
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1984 ANDOVER TOWN MEETING**March 13, 1984**

The meeting was called to order at 7:30 PM by Moderator William Bardley, who read the rules of conduct.

ARTICLE 1: Election of Officers - Moderator for 2 years, William Bardley; Selectman for 3 Years, George Upton: Town Clerk and Tax Collector for 1 Year, Lorraine Locke; Treasurer for 1 Year, Ann W. Clark; Road Agent for 2 Years, Mark E. Thompson; Trustee of the Trust Funds for 3 years, Paula Wyeth; Library Trustees for 3 years, Ellen Pine and Susanne Whitbeck; Budget Committee for 1 year, Marjorie Leber and Wyman Ordway; Budget Committee for 2 years, Roger Godwin; Budget Committee for 3 years, Howard Wilson, Jr.

ARTICLE 2: To see if the Town will vote to authorize the Planning Board to review and approve or disapprove site plans for the development of tracts for multi-family dwelling units, which are defined as any structures containing more than two dwelling units whether or not such development includes a subdivision or resubdivision of the site. (Provided for by RSA 674:43). Moved to accept-Howard Wilson, seconded.

George Upton explained the article and the purpose for it, and indicated that State law provides today that towns may authorize the Planning Board to review plans for both non-residential buildings and multi-family dwellings. Andover adopted the non-residential review in 1976. By the adoption of the ordinance, the Town would authorize the Planning Board to review plans for new or converted multi-family dwellings. The review would apply to dwellings planned for 3 or more families, and would not affect such dwellings already in existence. Article 2 **ADOPTED**.

ARTICLE 3: To see if the Town will vote to authorize the Planning Board to prepare and amend a recommended program of municipal capital improvement projects, projects over a period of at least six years. The sole purpose shall be to aid the Budget Committee in its consideration of the annual budget. (Provided for my RSA 674:5). Moved to accept-Betty Bardley; seconded-Howard Wilson.

George Upton stated that bridge renovations or replacements, etc., would be undertaken and recommended the approval of this article. Article 3 **ADOPTED**.

ARTICLE 4: To see if the Town will vote to adopt the Town Beach Ordinance as printed in 1983 Town Report. Moved to accept by Howard Wilson, Harold Mitchell seconded.

A question asking how we are going to strictly enforce it was asked. Upton said there is no sure way to strictly enforce it, but that we need this ordinance as a starting point to keep the beach. Judy Boyd Evans made a reference to the Lions sponsorship; a question was asked regarding checkups on people using the Beach; and Paul Currier asked who would be responsible for overseeing the ordinance, and Upton told him that the Selectmen would be. Article 4 **ADOPTED**.

ARTICLE 5. To see if the Town will authorize the Selectmen to sell two parcels of land acquired through tax sale, as follows: Parcel A. Map 13, Lot 309-009 on Bradley Lake Road, containing approximately $\frac{1}{4}$ acre. Parcel B. Map 10, Lot 062-055 on Flaghole Road, containing approximately $\frac{1}{4}$ acre. Upton said that the publishing of Parcel B is premature and should be deleted from this article. Chuck Severance moved to delete and Howard Wilson seconded. Motion was PASSED. After some discussion about Parcel A, it was moved to accept article 5 as amended (Wilson), and seconded (Fen Loomer). Article 5 ADOPTED, as Amended.

ARTICLE 6. To see if the Town will vote to approve the movement of the Right of Way existing at the end of West Shore Drive, as approved by the Planning Board. Moved to accept-Howard Wilson; seconded-Kendall Currier.

Upton explained where the property is located, and said that Leonard Davis who, along with Mr. Otto owns land on both sides of the North end of West Shore Drive. Mr. Davis wants to move that road so that his lake lot can be made larger, and that the abutters will be satisfied. Mrs. Kidder will have 500 feet of road frontage. Upton said that this is not a town road, and that only the right of way was being moved. Article 6 ADOPTED.

ARTICLE 7. To see if the Town will vote to fix the compensation of each Selectman at \$1,000.00 per year, in lieu of \$3.50 per hour. Stannard Dunn moved accept; seconded by Howard Wilson.

Upton explained that the passing of this article, for practical purposes, would make it easier than trying to keep track of hours by the selectmen. Howard George asked how many hours each selectman is working. There being no comment from the Selectmen, Article 7 ADOPTED.

ARTICLE 8. To see if the Town will vote to accept the Budget as presented by the Budget Committee and to raise and appropriate such sums as may be necessary for the Budget.

Motion to examine this article section by section was made by Wilson and seconded by Steve Darling, Motion PASSED.

GENERAL GOVERNMENT - Moved to accept by Stannard Dunn, seconded by Jerry Hersey. Howard Wilson wanted to know why the big jump in Engineering Services. Upton explained that this is for the work that the town wants to do in connection with the bridges. General Government Section APPROVED, as recommended.

PUBLIC SAFETY - Moved to accept by Howard Wilson, and seconded. Questions were asked regarding animal control and these were answered by the selectmen. Public Safety section APPROVED, as recommended.

HIGHWAYS, STREETS & BRIDGES - Moved to accept by Stan Dunn, seconded by Howard Wilson. Short explanation of this section was given by Upton. Highways, Streets & Bridges APPROVED, as recommended.

SANITATION - Moved to accept by Stan Dunn, seconded by Howard Wilson. It was asked what Solid Waste Disposal was, and Upton explained. Sanitation section APPROVED, as recommended.

HEALTH - Moved to accept by Howard Wilson, and seconded. After a short discussion, Health section APPROVED, as recommended.

WELFARE - Moved to accept by Stan Dunn, seconded by Howard Wilson. Fen Loomer asked that "APTD" be explained, and Upton complied. Welfare section, APPROVED as recommended.

CULTURE AND RECREATION - Moved to accept by Paul Gunn, seconded by Stan Dunn. It was asked what the conservation commission was and Stan Dunn said that there was a report of the conservation commission in the Town Report, and it was suggested that it be read. Upton and Betty Bardsley added some comments. Shirley Mitchell asked what Parks and Recreation was composed of. Upton said that this was, among other things, the swimming program and various activities for the children in Town. Culture and Recreation section APPROVED, as recommended.

DEBT SERVICE - Moved to accept by Roland Lewis, seconded by Stan Dunn. Upton explained the \$7,000 item for Interest Expense-Tax Anticipation Notes. Debt Service section APPROVED, as recommended.

MISCELLANEOUS - Moved to accept by Roland Lewis, seconded by Paul Gunn. Mr. Lewis asked what the item "insurance" covered, and whether or not this item has ever been put out for competitive bidding. Upton said that it had been in the past, and at the moment they were trying to consolidate all policies, and would again go out for bids, and will be advertised when the time comes. Miscellaneous section APPROVED, as recommended. Armand Boisvert commented that following bidding in the past, it turned out that the costs were pretty fair as they now stand. Jim Moore made the statement that this insurance question is probably out of order at this time.

Armand Boisvert made a motion to adopt Article 8; Howard Wilson seconded. Article 8 ADOPTED.

ARTICLE 9 - To see if the Town will vote to authorize the withdrawal from the Revenue Sharing Fund established under the provisions of the State and Local Assistance Act of 1972 for use as set-offs against budgeted appropriations in the amounts indicated; and further to authorize the Selectmen to make pro-rata reductions in the amounts if estimated entitlements are reduced or to take any action thereon. It being moved to accept, and seconded, Article 9 ADOPTED.

ARTICLE 10 - To see if the Town will vote to authorize the Selectmen and Treasurer to borrow money in anticipation of taxes.

It being moved to accept and seconded, Article 10 ADOPTED.

ARTICLE 11 - To see if the Town will authorize and direct the Selectmen to review the considerations which may be involved in participating with the City of Concord Solid Waste Resource Recovery Project, to enter into discussions and negotiations regarding the project, and to report back to the Town as to their findings and recommendations. A decision by the Town to participate or not to participate in the project will be deferred to a special town meeting in the fall of 1984, or the regular town meeting in March of 1985.

Moved to accept Article 11 by Howard Wilson, Kendall Currier seconded. Upton give a brief explanation of this article and asked Betty Bardsley to further explain why we were interested in the adoption of this warrant article.

Bardsley commented on the various options regarding Sutton, Claremont, Concord and Rochester landfills, and that we would have to have a central collection site, and a piece of land to accommodate this.

Article 11 ADOPTED.

ARTICLE 12 - To see if the Town of Andover shall call upon the Governor and Executive Council, its State Representative(s) and State Senator to promptly convene a Special Session of the Legislature for the sole purpose of preventing the imposition of huge cost increases in electric rates resulting from the Seabrook Nuclear Power Plant on the citizens, businesses, schools and agencies in the Town of Andover, and to direct the Selectmen to promptly notify our above listed elected officials of the Town's desire. (By petition).

Brenda Godwin moved that this article be defeated and Dave Sheldon seconded. A lengthy discussion was held. As this article was originated by David Virtue, he was asked to comment. Roland Lewis brought up the issue of rising electricity rates, and that a committee should be appointed to look into these rates. Paul Nagy said there were people in this town, and others, who were doing just that. Betty Bardsley made some knowledgeable comments, and Mr. Heavenrich moved to strike to words "to promptly convene a Special Session of the Legislature for the sole purpose of preventing", and substitute the words "to express our community's desire to prevent.". This was seconded by Lewis. The motion to defeat was withdrawn by Godwin, and seconded. Motion to adopt Article 12, as amended, was made and seconded.

Article 12 ADOPTED, as amended.

ARTICLE 13: To transact any other business that may legally come before this meeting. Chuck Severance and George Upton had a brief discussion on the use of the No. 9 shed.

Meeting adjourned at 9:15 P.M.

This is a true attestation of the facts and figures to the best of my knowledge and ability.

LORRAINE LOCKE
Town Clerk

STATE OF NEW HAMPSHIRE

To the inhabitants of the ANDOVER VILLAGE DISTRICT, in the county of Merrimack in the said district, qualified to vote in District affairs.

You are hereby notified to meet at the Andover Elementary School in Andover, on the 25th day of March, a Monday, at seven-thirty in the evening, to act on the following subjects:

ARTICLE 1. To hear the report of the last annual meeting.

ARTICLE 2. To hear the reports of the TREASURER, AUDITOR, and COMMISSIONERS.

ARTICLE 3. To elect the necessary officers for the ensuing year;

- a. COMMISSIONERS 3 years
- b. COMMISSIONER 2 years
- c. COMMISSIONER 1 year
- d. Clerk/Treasurer 1 year
- e. Moderator 1 year

ARTICLE 4. To see what action the District will take with regard to the ratification of the "Capital Reserve Fund".

ARTICLE 5. To see if the District will vote to transfer \$2,214.51, 1984 surplus money to the Capital Reserve Fund.

ARTICLE 6. To see if the District will vote to accept and expend any Federal Grants received by the District.

ARTICLE 7. To see if the District will vote to hire an individual to oversee the plant on a regular basis and to designate terms of salary to that individual.

ARTICLE 8. To see if the District will vote to accept the remainder of the budget as presented by the Budget Committee.

ARTICLE 9. To transact any further business that may legally come before this meeting.

Given under our hands and seal, this 5th day of February, in the year of our Lord, nineteen hundred and eighty-five.

We hereby certify that we have posted a copy of the herein warrant at the Andover Post Office and a like copy at the Andover Elementary School, they being public places in the said District.

JAMES MEACHEN, Commissioner
HOWARD GEORGE, Commissioner

**ANDOVER VILLAGE DISTRICT
PROPOSED BUDGET 1985**

	Commis- sioners Budget Current Year	Recom- mended by Budget Committee	Not Recom- mended
APPROPRIATIONS OR EXPENDITURES			
Commissioners Salaries	\$ 300.00	\$ 300.00	
Clerk/Treasure Salary	350.00	350.00	
Miscellaneous/Office Expenses	174.00	325.00	
Fuel	850.00	850.00	
Electricity	200.00	200.00	
Chlorine	400.00	400.00	
Overseeing Plant	400.00	400.00	
Water Testing	200.00	200.00	
Maintenance/Repair	3,000.00	3,000.00	
Snow Removal	225.00	225.00	
Insurance	400.00	400.00	
Bradley Lake Repair	300.00	300.00	
Clean Water Compliance Act	<u>1,000.00</u>	<u>1,000.00</u>	
Total Appropriations or Expenditures	\$7,800.00	\$7,000.00	

SOURCES OF REVENUES AND CREDITS

	Estimated Revenue By Commis- sioners	Estimated Revenue By Budget Committee
Surplus Available to Reduce		
Precinct Taxes	\$ 2,805.96	\$ 2,805.96
Water Rents	7,000.00	7,000.00
Earned Interest on Deposits	230.00	230.00
Total Revenues Except Precinct Taxes	\$10,035.96	\$10,035.96
Amount to be raised by Precinct Taxes		0.00
Total Revenues and Precinct Taxes		\$10,035.96

**ANNUAL MEETING OF THE ANDOVER VILLAGE DISTRICT
MONDAY, MARCH 26, 1984**

Meeting was called to order at 7:45 P.M. by Moderator Roy Meier, with 17 people present at the Andover Elementary School Library.

The Moderator then read the Warrant as posted:

ARTICLE 1 : Minutes of the 1983 meeting was read by the clerk, and was also printed in the town report. Voted to accept as read.

ARTICLE 2: The report of the *Treasurer* and *Auditor* was read by the clerk. Motion was made. seconded and voted to accept as given.

Commissioners Report:

Dave Sheldon thanked the other Commissioners, clerk/treasurer & plant operators for devoted service given to the district during the year. He stated, we tried to wipe out the delinquent accounts for 1983, but we fell short by \$55.00. We replaced the 15 year old pump with a new one, and it is working fine. He found someone to take the two older pumps and made one good one. This will be our spare. Hydrants were primed, painted and flushed. Bio-degradeable anti-freeze was used to keep them from freezing this winter. The screens at Bradley Lake were cleaned last fall by a skin diver we hired to do the job. We now have new mylar maps made for the lines going up to Bradley Lake. The old ones were 1913-1915 vintage, and commissioners voted to donate the old ones to the Historical Society. During the year, new state mandate regulations, that become effective, December 31, 1984, which require we change to a mechanical driven chlorine feed pump system. If we have 5 breakdowns in a span of time, we would have to replace the entire system. We have had a problem from an electric stand point, with the 12 inch cast iron pumps going into the building, it attracts electricity and every now and then we get knocked out. This means the chlorine feeder is not working during that period of time. We are in the process of getting estimates on a venturie pump and another request from the state is for some kind of action to be taken on erosion control in the system. Unsure what we will do in that regard as yet. We have 2 inoperative hydrants one a Carr house on 4 & 11, and the other adjacent to the Proctor infirm. There has been a lot of publicity regarding back flow. The new construction at the Proctor Block building, they are installing a back flow prevention system. If water supply shuts down and there is back pressure against the system, it could throw chemicals out of an individual home and it could effect the quality of the water.

Jim Meachen stated we are still below the state level on turbidity testing which is .10 and we maintain a level of .45-.60. We are 50% below their level. New London loaned us a testing capsule so we could get a true reading, due to unusual readings we were getting. We found out that the capsule is only good for two years then must be replaced. We then purchased a new one, and we are fine now as far as turbidity testing.

Plant Operators Report, first given by Henry Heinlein, he stated they did

daily testing for chlorine residuals, and made a monthly report to the Water Supply and Pollution Control Comm. Since the new pump has been installed, they have had no problems. The plant has been operating A-1.

Dave Henderson states we had 71 visits to the plant, used 250 gallons of chlorine. Due to lighting he had to replace 2 circuit boards, other than that everything is working fine.

ARTICLE 3: *Elections:*

Commissioner 3 years	Dave Sheldon
Clerk/Treasurer 1 year	Ronnie Meachen
Moderator 1 year	Roy Meier

The above slate of officers were unanimously elected, unopposed.

ARTICLE 4: A motion made, seconded and voted to authorize the commissioners to borrow money for necessary repairs if the occasion demands.

ARTICLE 5: Motion made, seconded and voted to increased the salaries for commissioners and clerk.

ARTICLE 6: Many questions arose as to this article regarding decreasing the discount from 15% to 5%. 1) How much would this bring in if discount was used by all? Approx. 10% or \$680.00. 2) Why do we need the extra money? Any mandates that may come in we would have extra working capital, or hydrant replacement could cost \$900.00 each. We could also use the money to further improve or update the system. State isn't in favor of surface water. The state could come in with new rulings at any time, and we are trying to stay ahead. This system is 80 years old. At this time the clerk explained, this department is like a co-operative department. It belongs to the users. If we had to dissolve the water system, whatever money we have would be shared by water system users. It is more or less an investment. At this time the question was read again, motion made, seconded and voted to accept this article.

ARTICLE 7: To transfer \$1,924.94, 1983 surplus money into Capital Rserve Fund, this was voted and accepted.

ARTICLE 8: To see if the district will accept and expend any Federal Grants received by the dist.- motion made, seconded and voted.

ARTICLE 9: To see if the district will accept the budget as presented by the Budget Committee. A motion was made, seconded and voted, to accept \$7,800.00 as the 1984 budget.

ARTICLE 10: To transact any other legal business: The clerk asked if we could have a \$10.00 minimum on water rents? We do have several at this time. A motion was made and voted to check the by-laws and set a minimum in agreement with the commissioners.

A request to entertain the possible sale of the old fire station to Jack Mansells son-in-law. Mr. Mansell would sell additional land to comply with town regulations. The building is now used to store the antique 37 chevy fire truck, the chlorine used at the plant, also the empty containers, plus our excess tools and equipment. This building has a furnace that doesn't work, no

water supply, and in need of repairs. It was suggested we get a few appraisals and put this on the warrant for next year. The value of this building and land as of 1982, State appraised is, \$18,500.00.

It was also suggested we send another letter, to the Selectmen regarding the clean up of the old #9 shed area. A letter was sent after last year's district meeting, but nothing has been done to enhance this location.

With no further business to discuss, a motion was made, seconded and voted to adjourn at 9 P.M.

Respectfully submitted,
Ronnie Meachen, Clerk/Treasurer

**ANDOVER FIRE DISTRICT #1
WARRANT
STATE OF NEW HAMPSHIRE**

To the inhabitants of the **ANDOVER FIRE DISTRICT #**, in the Town of Andover, County of Merrimack and State of New Hampshire qualified to vote in District affairs;

You are hereby notified to meet at the Andover Fire Station in Andover, Wednesday, March 20, 1985 at 7:30 PM to act on the following subjects:

1. To hear the report of the last annual meeting.
2. To hear the reports of the Treasurer, Auditor, Commissioners and Fire Chief.
3. To elect the necessary officers for the ensuing year;

a) Commissioner	3 years
b) Clerk/Treasurer	1 year
c) Moderator	1 year
4. To see if the District will vote to authorize the Commissioners to borrow money in anticipation of taxes.
5. To see if the District will vote to accept and expend any grants or gifts to the District, whether Federal, State or from private individuals.
6. To see if the District will vote to adopt the provisions of RSA 154:30, commonly known as the Mutual Aid Law and raise and appropriate the sum of \$250.00 for the purpose of becoming a member of the Lakes Region Mutual Fire Aid Association, and further, give the Commissioners the authority to enter into on behalf of the District, an agreement with the Lakes Region Mutual Fire Aid Association for a term of five years, beginning April 1, 1985, and which will provide a full time communications service to the fire department.
7. To see if the District will vote to establish a Capital Reserve Fund pursuant to RSA 35:1, and to see what specific Capital Improvement or Capital Equipment Acquisition will be assigned as the purpose of said fund, and further to see if the District will vote to transfer \$2,709.98 surplus money from 1984 to the said Capital Reserve Fund.
8. To see if the District will vote to accept the Budget as presented by the Budget Committee.
9. To see if the District will vote to raise and appropriate such sums of money as may be necessary for the Budget.
10. To transact any other business that may legally come before this meeting.

Given under our hands and seals this the 8th day of February, 1985.

JOHN A. McDONALD, Chairman
JAMES MEACHEN
JOHN WHITCOMB

**ANDOVER FIRE DISTRICT #1
PROPOSED BUDGET 1985**

	Commis- sioners Budget Current Year	Recom- mended by Budget Committee	Not Recom- mended
APPROPRIATIONS OR EXPENDITURES			
Electricity	\$ 1,100.00	\$ 1,100.00	
Telephone	650.00	700.00	
Fuel	1,800.00	1,800.00	
Water	30.00	30.00	
Dues	200.00	200.00	
Maintenance/Repair	2,620.00	2,600.00	
Misscellaneous/Postage	100.00	150.00	
Insurance	800.00	2,500.00	
Building & Site	1,000.00	500.00	
Training	300.00	300.00	
Clerk, Treasurer Salary	200.00	200.00	
New Equipment	1,100.00	1,000.00	
Capital Reserve Fund to be raised by taxation	<u>6,000.00</u>	<u>3,000.00</u>	<u>3,000.00</u>
Total Appropriations or Expenditures	\$15,900.00	\$14,080.00	\$3,000.00

SOURCES OF REVENUES AND CREDITS

	Estimated Revenue By Commis- sioners	Estimated Revenue By Budget Committee
Surplus Available to Reduce Precinct Taxes	\$2,709.98	\$ 2,709.98
Total Revenues Except Precinct Taxes	\$2,709.98	\$ 2,709.98
Amount to be raised by Precinct Taxes		11,370.02
Total Revenues and Precinct Taxes		\$14,080.00

**ANNUAL MEETING OF THE ANDOVER FIRE DISTRICT #
WEDNESDAY, MARCH 21, 1984**

The meeting was called to order at 7:30 P.M. by Moderator Pro-tem, Howard George, with 22 present at the Andover Fire Station.

Moderator then read the Warrant as posted:

ARTICLE 1: The minutes of the 1983 district meeting were read by the Clerk, voted to be accepted as read.

ARTICLE 2: The reports of the Treasurer, & Auditor were read by the Clerk, voted to accept the reports as read.

COMMISSIONERS REPORT - Commissioner Sleeper said he had no report as such, but he thanked the firemen for another year of a job well done. The fire station looks good, with the painting of the floor, and the condition of the building, it shows the firemen were doing a fine job.

FIRE CHIEFS REPORT was given by Chief Severence. He was happy to announce that the Andover and East Andover departments have been working together now that the East Andover department has a new chief. There was a certified fire fighters program held at the East Andover fire station for a couple of months, as we now have five new certified firefighters. This brings our total to 16 or the eighteen members on our roster. We also have two member now in school to become certified Firefighter Instructors. Comm. Meachen asked Chuck if he would explain to the voters, just what this means. Chuck said this was a 100 hour course, mandated by the state, which covers every aspect of the basic fire fighting. If the two that are attending Cert. Instructors course pass, they could teach any new members that come into the department. In closing the chief stated we had 22 calls last year, and the conversion of the tanker has been completed.

ARTICLE 3: ELECTION OF OFFICERS

Commissioner 3 years	John Whitcomb
Clerk/Treasurer 1 year	Ronnie Meachen
Moderator 1 year	Howard George

The above slate of officers was unanimously voted in.

ARTICLE 4: To see if the district will authorize the commissioners to borrow money in anticipation of taxes, motion made, seconded and voted.

ARTICLE 5: To see if \$2,873.06 1983 surplus money be transferred to the Cap. Reserve fund, motion made seconded and voted.

ARTICLE 6: To raise \$6,000.00 for the Cap. Reserve Fund, voted to accept this article.

ARTICLE 7: To see if the district will vote to accept and expend any Federal grants received by the district, voted to accept this article.

ARTICLE 8: To see if the district will raise and appropriate money to purchase a new Fire Truck not to exceed \$70,000.00. With this article now on the floor, the fire chief spoke about what the firemen were looking for in a new truck. He thanks the commissioners for going along with the idea of a new truck, he has been asking for one for a few years, but realized the cost

to the taxpayers. He feels that this is the year to go ahead with the plans.

He explained to the group, the Federal is 30 years old, and it's usefulness is something of the past. On insurance rates Andover is seventh on the list, on a scale of 1-10, (10 being the worst and 1 the best). The new truck will not be a burden cost wise to the taxpayers and will not effect their insurance rates as well. Out of 14½ million dollar assessed property valuation, the cost of the truck would be 1 tenth of 1% of the budget.

The new truck would be similar to the other truck, a combination pumper and tanker, with a mid-ship pump and will hold 1,000 gallons of water, with front end suction.

He has two bids in now and waiting for two more companies. The construction from our specs, should take 120 working days to complete, but he's not counting on that.

Chuck also stated, we are required to assist mutual aid, with what ever type of equipment we are asked for, as they are to us. With the new truck, if a tanker responds to New London, we would still have another piece of equipment to handle any calls that might come in town.

Eventually he would like to see our other truck with a 10' square dump in back of the truck.

Other questions were pertaining to the tanker. What would happen if this didn't work? Chuck assured them, we would be O.K. with the new truck, pumper/tanker combination.

Price came into view at this time. What happens if truck exceeds \$70,000.00? Purchase would not be made. We are not to exceed that price.

Repayment was discussed. If \$30,000.00 was borrowed, it would take 7 years with the 7th year costing less. If \$24,000.00 was borrowed, it would take 5 years with the 5th year being less. Either terms, the repayment would be \$6,000.00 per year, principle and interest. This would be the same as we have put into Capital Reserve every year since the fire station and truck was paid for.

Other questions. Would we keep the old tanker? Yes, Chief feels we could keep this truck in working condition with minimum cost. If we purchase 2nd attack truck, with the type of hydrant system we have, would we be looking to purchase another truck a few years down the road? No. What would be the cost of a replacement tanker? Approx. \$18,000.00 This tanker didn't cost the taxpayers any money. It was purchased from the state Hwy. Dept. The dump body and frame was sold, and the men did all the work. Comm. Meachen explained, with the new truck, we would have the water carrying capacity as we have now, in the event the older tanker broke down, we wouldn't have to worry about water supply. Comm. Sleeper stated he was against buying a \$70,000.00 water carrier. He feels one attack truck is enough. He feels with East Andover, and Wilmot, close at hand, he doesn't think we need a \$70,000.00 truck.

Roy Meier said, "We have a *maybe* water tanker - sometimes the Federal works and sometimes it doesn't.

Chief Severance stated, if he had to depend on the Federal at the scene of a structure fire, he will go on record, and not allow any of his men to enter the building. He will not commit this truck to a major fire. Meachen said it's easy to say what is good and what isn't good about a new truck, until we have a structural and someone is inside the building. If engine one blows an engine, we are out of business until mutual aid arrives with a truck. With a new truck in the garage and we blew a pump, we would still have a Class A truck with 2 mini pumpers.

John McDonald said the new truck could hose into a water source and supply attack trucks with water without hauling it over the road, and pump from one truck to another. Potter Place is a perfect example of that. Just draft out of the river.

Questions on the new truck were answered satisfactorily to all present. With no further debate, the article was read again, and a motion was made and seconded to accept this article. The vote in favor of purchasing a new fire truck was 19 for, 1 against.

ARTICLE 9: To see if the district will authorize withdrawal of the entire Capital Reserve Fund for the purpose of the new truck, motion made seconded and passed.

ARTICLE 10: A motion made, seconded and passed to authorize the Commissioners or Treasurer to borrow the balance of money needed to purchase a new truck for a period not to exceed seven years.

ARTICLE 11: A motion made, seconded and passed to accept the remainder of the budget as presented by the budget committee.

ARTICLE 12: To see if the district will vote to raise and appropriate \$85,900.00 necessary for the budget, motion made, seconded, and passed.

ARTICLE 13: With no further legal business, the clerk thanked out going Commissioner Sterrett Sleeper for the work he has done for the district. All in attendance gave him a standing ovation. A motion was made seconded and passed, that we adjourn at 8:32 P.M.

After the meeting was over, the new Comm. John Whitcomb was sworn in by the Moderator.

Respectfully submitted,
Ronnie Meachen, Clerk/Treasurer

**EAST ANDOVER FIRE PRECINCT
PRECINCT WARRANT
STATE OF NEW HAMPSHIRE**

To the inhabitants of the East Andover Fire Precinct in the Town of Andover qualified to vote in precinct affairs:

You are hereby notified to meet at the East Andover Fire Station in said precinct on the 26th day of March, 1985 at 7:30 PM to act on the following subjects:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose a Treasurer for the ensuing year.
4. To choose an Auditor for the ensuing year.
5. To choose a Commissioner for a term of three years.
6. To hear the reports of any committees.
7. To see if the precinct will vote to establish a Capital Reserve Fund for the purpose of acquiring a fire apparatus and related equipment (Fire Truck) in accordance with RSA 35:3, and further to appoint the Commissioners of the precinct as the agents of the precinct to carry out the purpose of this capital reserve fund.
8. To see if the precinct will vote to accept the budget as presented by the Budget Committee, and to raise and appropriate such sums as may be necessary for the budget.
9. To transact any other business which may legally come before the meeting.

Given under our hands and seal this the 18th day of February, 1985.

MARK THOMPSON
ROGER KIDDER
JIM LAFIOSCA
Commissioners of the East Andover
Fire Precinct

**EAST ANDOVER FIRE DISTRICT #2
PROPOSED BUDGET 1985**

	Commis- sioners Budget Current Year	Recom- mended by Budget Committee	Not Recom- mended
APPROPRIATIONS OR EXPENDITURES			
Fuel	\$ 1,700.00	\$ 1,600.00	
Telephone	480.00	350.00	
Electricity	350.00	350.00	
Gasoline, Truck Maintenance	1,200.00	1,000.00	
Equipment	1,900.00	2,500.00	
Insurance	2,000.00	2,400.00	
Administration/Training	450.00	400.00	
Building Maintenance	450.00	300.00	
Lakes Region Dispatch	1,500.00	1,650.00	
Principal of Debt	5,200.00	5,200.00	
Interest on Debt	3,094.00	2,652.00	
Capital Reserve Fund to be raised by taxation	_____	6,000.00	_____
Total Appropriations or Expenditures	\$18,324.00	\$24,402.00	

SOURCE OF REVENUES AND CREDITS

	Estimated Revenue By Commis- sioners	Estimated Revenue By Budget Committee
Surplus Available to Reduce Precinct Taxes	\$232.89	\$ 232.89
Total Revenues Except Precinct Taxes	\$232.89	\$ 232.89
Amount to be raised by Precinct Taxes		24,169.11
Total Revenues and Precinct Taxes		\$24,402.11

EAST ANDOVER FIRE DEPARTMENT CHIEF'S REPORT

In 1984 the East Andover Volunteer Fire Department has completed some old projects and started several new ones. The New Hampshire Firefighter Certification Course ended in 1984 with 12 firefighters passing this rigorous course. We wish to thank the Franklin Fire Department for providing the instructors for this course and special thanks to Deputy Andy Nadeau and Captain Ted Starkweather for a job well done.

Training and cooperation with the Andover Fire Department has been continuing and will increase in 1985. Chief Severance and I take great pride in the performance of our respective departments. Teamwork and pooling of resources this past year has increased the amount of protection the fire departments are able to provide to the townspeople.

One new project this year has been cooperative training with the Andover Rescue Squad. Four members are taking medical training and everyone is learning about motor vehicle accident scene safety and support, assisting with auto extrication and proper lifting techniques for carrying patients. Thanks to the Andover Rescue Squad and to John Cotton for providing this training.

Another new project this year was our 1st annual chicken barbeque which was held on the last Saturday of July. This dinner was a great success both for raising funds and for providing a fun event that we could share with the community. We served more than 275 dinners and unfortunately had to turn some people away. We promise that we will not be overwhelmed this year and will have plenty for everyone. Thank-you to everyone that participated and had a good time.

Please be careful and have a safe year.

Respectfully submitted,
RENE LEFEBVRE, Fire Chief

51st ANNUAL MEETING

The 51st Annual Meeting of the East Andover Fire Precinct was held March 27, 1984, at the East Andover Fire Station. The meeting was called to order at 7:35 P.M. by Edward Becker, Moderator. The warrant was then read.

Under Articles 1 through 5 the following officers were elected:

Moderator - Edward Becker

Clerk - Kathleen Kidder

Treasurer - John Cotton

Commissioner - James Lafiosca

Auditor - Stannard Dunn

Under Article 6 to hear the reports of any committees. There being no committees, there were no reports. A report of the Lakes Region Mutual Aid Association was included in the Town Report stating it is "living up to our highest expectations."

Under Article 7 to accept the budget as presented. It was moved and seconded to accept the budget as presented. Motion passed.

Under Article 8 to transact any other business. Discussion of fire phones. Commissioners advised to seek information regarding reducing the number of fire phones to reduce the cost.

Discussion of Septic System. The plans needed revision and have not been completed by the designer. Motion made that the Commissioners attend to the Septic System and seek final approval. Seconded. Passed.

There being no further business, the meeting was adjourned at 7:53 p.m.

Respectfully submitted,
Kathleen M. Kidder, Clerk

ANNUAL REPORT — 1985
ANDOVER CONSERVATION COMMISSION

The Conservation Commission continued its interest in maintaining good water quality and protecting forest and wetland in Andover. We attended the informational hearings sponsored by our local State Representatives with the cooperation of concerned state agencies on the effects of the former Danbury landfill on the Blackwater River, which were held in August and October. We have also been represented on the Andover Solid Waste Committee. In April we planted more small sugar maples donated by Kenneth Ovenden around the town office property to replace those which are dying.

In the No. 9 Shed - Andover RR Depot area along the Blackwater River, the Commission continued its spraying program of the poison ivy and the road agent cleaned up debris. William Hoffman, professional landscape designer, walked the property with the Commission and discussed multiple low cost uses for a town park. A design created by Bill is displayed in the town office. The townspeople will be asked to vote for this type of use at the March Town Meeting.

We are pleased that member Betty Bardsley was elected to the Board of Directors of the N.H. Association of Conservation Commissions at their annual meeting in November.

The Conservation Commission has made the following recommendations to the Selectmen: (1) that the Commission be notified before the cutting of trees is done by the road agent along Scenic Roads, and (2) that the Commission make recommendations on the possible use of land obtained by the town. At the request of the Selectmen, the Commission has agreed to serve as the Andover contact for the newly formed Governor's Lilac Commission.

Members of the Commission regret the resignation of Kimball Elkins, who has served with the group since 1972. We wish to express our appreciation to Kimball for his many contributions, particularly as secretary and treasurer all these years, and for the many times he has represented Andover at statewide meetings and conferences.

Respectfully submitted,
Andover Conservation Commission

**ANDOVER SCHOOL DISTRICT
SCHOOL WARRANT**

The State of New Hampshire

To the inhabitants of the School District in the Town of Andover qualified to vote in the district affairs:

You are hereby notified to meet at the Andover School Auditorium in said district on the 5th day of March 1985 at 7:30 o'clock in the afternoon to act upon the following subjects:

ARTICLE I. To hear reports of Agents, Auditors, Committees, or Officers chosen, and pass any vote relating thereto.

ARTICLE II. Whereas, the Andover School District does not maintain a senior high school (grades nine through twelve) and is not a member of any regional high school district, we, the undersigned voters of Andover, would like to permit the parents of Andover senior high school students a greater degree of latitude in selecting a high school education for their children than is currently the case. To that end, we respectfully request the Andover School Board to terminate the Andover District's exclusive contract with the Merrimack Valley School District pursuant to the procedure outlined in Section 1 (c) of the agreement between the Andover School District and the Merrimack Valley School District.

We further request that a new agreement be executed between the Andover and Merrimack Valley School districts which agreement would be identical to the current one EXCEPT that it would permit the Andover School District to pay UP TO the tuition costs at Merrimack Valley to ANY public high school approved by the Department of Education of the State of New Hampshire for any Andover high school student enrolled therein. Transportation to any high school other than Merrimack Valley High School must be provided by the parents of students attending the school. (By petition.)

ARTICLE III. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of School District Officers and Agents, and for the payment of statutory obligations of the District.

ARTICLE IV. To see if the District will vote to raise by issue of notes or bonds the sum of \$60,000. for the implementation of capital improvements to the building of Andover Elementary School for roof replacement and a new boiler for the heating system, and authorize the School Board to borrow said sums in accordance with the provisions of RSA Chapter 33 as amended and authorize the board to obtain State and Federal or any other aide that may be available to the district for this purpose.

ARTICLE V. To conduct any other business that may legally come before said meeting.

Given under our hands at said Andover the 5th day of February 1985.

JUDITH BOYD EVANS
KENNETH COLBURN
RICHARD PINE
Andover School Board

A true copy of Warrant-Attest:

JUDITH BOYD EVANS
KENNETH COLBURN
RICHARD PINE
Andover School Board

**ANDOVER SCHOOL DISTRICT
SCHOOL WARRANT**

The State of New Hampshire

To the inhabitants of the School District in the Town of Andover qualified to vote in district affairs.

You are hereby notified to meet at the Andover School Auditorium in said district on the 12th day of March 1985, at 1:00 o'clock in the afternoon to act upon the following subjects:

ARTICLE I. To choose by non-partisan ballots the following school district officers, with the polls open at 1:00 o'clock in the afternoon and remain open continually until 9:00 o'clock in the afternoon.

- A. Moderator for the ensuing year.
- B. Clerk for the ensuing year.
- C. Treasurer for the ensuing year.
- D. School Board Member for the ensuing three years.

Given under our hands at said Andover on the 5th day of February 1985.

JUDITH BOYD EVANS
KENNETH COLBURN
RICHARD PINE
Andover School Board

A true copy of Warrant-Attest:

JUDITH BOYD EVANS
KENNETH COLBURN
RICHARD PINE
Andover School Board

Andover School District

PROPOSED BUDGET FOR 1985-86

	Approved Budget 1984-85	School Board's Budget 1985-86	Budget Committee Budget 1985-86
1000 INSTRUCTION			
1100 Regular Education Programs			
100 Salaries	\$152,129	\$155,038	\$155,038
200 Employee Benefits	32,772	32,810	32,810
400 Repair & Maintenance Services	270	270	270
560 Tuition - Regular	202,140	240,000	240,000
610 Supplies	4,680	5,022	5,022
630 Books	5,360	6,169	6,169
640 Periodicals	426	350	350
700 Furniture & Equipment	—	2,414	2,414
1200 SPECIAL EDUCATION PROGRAM	35,707	59,824	58,824
1400 OTHER INSTRUCTIONAL PROGRAMS			
100 Salary	3,500	3,500	3,500
610 Supplies	1,172	1,739	1,739
TOTAL 1000 INSTRUCTION	438,156	507,136	507,136
2000 SUPPORT SERVICES			
2130 Health Services	4,292	4,424	4,424
2220 Educational Media			
100 Salary and Benefits	6,184	6,618	6,618
500 Contracted Services	1,020	1,120	1,120
610 Supplies	261	627	627
630 Books	1,754	1,758	1,758
640 Periodicals	273	281	281
700 Furniture & Equipment	86	39	39
TOTAL 2000 SUPPORT SERVICES	13,870	14,867	14,867
2300 SCHOOL BOARD SERVICES			
2310 Contingency	500	500	500
2311 School Board	4,165	4,373	4,373
2320 SAU Management Services	21,656	21,611	21,611
TOTAL 2300 SCHOOL BOARD SERVICES	26,321	26,484	26,484
2400 SCHOOL ADMINISTRATIVE SERVICES			
100 Salaries and Benefits	28,632	34,890	34,890
300 Standardized Tests	145	145	145
600 Supplies	875	1,685	1,685
TOTAL 2400 SCHOOL ADMINISTRATIVE SERVICES	29,652	36,720	36,720
2540 OPERATION AND MAINTENANCE OF PLANT			
100 Salaries and Benefits	17,613	18,846	18,846
420 Utilities	9,145	10,020	10,020
440 Repairs	4,075	2,825	2,825

520 Insurance	2,191	3,800	3,800
530 Telephone	1,000	1,000	1,000
610 Supplies	3,100	3,100	3,100
650 Heat	16,500	15,000	15,000
700 Equipment	880	240	240
TOTAL 2540 OPERATION AND MAINTENANCE OF PLANT	54,504	54,831	54,831
TOTAL 2550 PUPIL TRANSPORTATION	57,764	61,944	61,944
4600 BUILDING IMPROVEMENTS	18,200		
Replacement of Roof	---	72,500	40,000
New Boiler	---	---	20,000
TOTAL 4600 BUILDING IMPROVEMENTS	18,200	72,500	60,000
5000 OTHER OUTLAYS			
5100 Debt Service			
Principal	---	---	20,000
Interest	---	---	4,500
5220 Transfer to Federal Funds	4,000	16,778	16,778
5240 Transfer to Food Service Fund	28,600	28,600	28,600
TOTAL 5000 OTHER OUTLAYS	32,600	45,378	69,878
TOTAL APPROPRIATION	\$671,067	\$819,860	\$831,860

ESTIMATED INCOME 1985-86

	Actual 1983-84	Est. School Dep. of Revenue 1984-85	Est. Budget. Board Budget 1985-86	Committee Budget 1985-86
State Sources				
Sweepstakes	\$ 5,385.31	\$ 5,586	\$ 5,300	\$ 5,300
Handicapped Aid	7,860.46	8,396	10,000	10,000
Federal and State Sources				
School Lunch	9,578.00	10,000	10,000	10,000
Block Grant II	---	4,000	4,000	4,000
Chapter I	---	---	12,778	12,778
Local Sources				
Unencumbered Balance	41,446.65	15,552	---	---
School Lunch Receipts	17,803.18	17,000	18,000	18,000
Tuition	3,880.00	---	---	---
Earnings on Investments	1,096.05	---	1,000	1,000
Other Local Revenue	150.45	---	---	---
Other				
Sale of Bonds or Notes	---	---	---	60,000
TOTALS	<u>\$87,200.10</u>	<u>\$60,534</u>	<u>\$61,078</u>	<u>\$121,078</u>

Estimated Assessment 1985-86

School Board Budget	\$758,782
Budget Committee Budget	\$710,782

ANDOVER SCHOOL BOARD REPORT

In March of 1984 Mr. Radigan, principal of the Andover Elementary School, resigned to take a position at Northeastern University. George Corson agreed to come back to our school in an advisory capacity for the remainder of the school year. There is no way in which we can adequately express our delight and thanks for having Mr. Corson back in our school or acknowledge the help he gave us.

This fall Locke Aldridge came into our school as principal, bringing many years of experience. In just a few months he has been able to generate cooperation and a sense of unity both in school and in the community.

There have been several issues which the School Board has discussed and re-defined. Two of these involve the Andover School playground and the Ski Program.

The Andover Selectmen and the School Board Members have established new guidelines for the use of the Andover School playground. The highlights of the new policy are:

- a. The primary function of the playground is for serving the school and the students.
- b. The Andover Recreation Committee will coordinate the schedule of non-school playground use.
- c. Andover youth activities shall have priority over adult use of the field.
- d. Use of the playground for non-school activities is limited to Andover organizations and their guests.

The Andover Ski Program has been re-vamped by the Andover Ski Committee. Down hill skiing, cross country skiing, ice skating at Proctor Academy Field House, aerobics and crafts are being offered to the elementary school students this year. The program is run for six afternoons during January and February. We have extended our school day by 15 minutes for the entire school year to make sure the academic programs are maintained.

In dealing with many issues we have strived to reconcile the needs and desires of both the school and the community.

One final note of interest is that by the end of the 1983-84 year all asbestos cited in the EPA review of the Andover Elementary School has been removed.

JUDITH BOYD EVANS, Chairman (1985)
KENNETH A. COLBURN (1986)
RICHARD D. PINE (1987)
Andover School Board

ANDOVER SCHOOL DISTRICT REPORT OF THE SUPERINTENDENT OF SCHOOLS

To the School Board and Citizens of Andover:

Andover Elementary School opened on September 5, 1984 with a new Principal. Mr. Locke Aldrich brings to our school over twenty years of teaching and administrative experience. Joining Mr. Aldrich were five new staff members including:

- Mrs. Elizabeth Currier - Grade I
- Miss Martha Webber - Grade III
- Mrs. Julie Mayo - Math, grade 5-8
- Miss Dana Brackley - Language Arts, grades 5-8
- Mrs. Judy Evans - Aide

Due to a general reduction in the number of students in grades five through eight, it will not be necessary to have two eighth grades next year. This will result in the reduction of one staff member. Current census figures indicate that our school enrollments will drop somewhat between now and 1990 unless there is a substantial growth in the town. Over the next five years it would appear that first grade classes will be approximately 20 students per year. Straight line projections of high school students show an increase through 1988 and then declining over the next several years.

The district's program of testing and evaluation includes our Accountability Testing Program in grades 5, 9 and 11 and the Achievement and Intelligence Testing Program in grades 3 and 7.

The Accountability Testing Program is now in its third year and continues to show substantial gains over the previous year's results. The skills tested in this program include: Language Arts, Mathematics, United States and New Hampshire History, Government and Geography.

Areas which need to be strengthened are being reviewed by the staff to determine why these scores were lower and how they can be improved.

After reviewing the results of the Accountability Tests, your School Board set the following Goals and Objectives for the 1984-85 school year.

- I. Develop skills in Reading, Writing, Speaking and Listening.
 - A. Develop the ability to express ideas and feelings appropriately in oral and written form(s).
 1. Improve students skills in understanding word usage rules.
 - B. Develop reading skills for use in recreational reading as well as for the acquisition of knowledge.
 1. Improve student skills in acquiring vocabulary.
 2. Gain the ability to make generalizations from a given paragraph or selection.
 3. Improve student skills in identifying writer viewpoint.
- II. Develop competencies in utilizing mathematics in daily living.
 - A. Provide an advanced mathematics program for those students in

grades 7 and 8 who can benefit from the program.

- III. Develop competencies in the use of social sciences.
 - A. Improve student skills in the use of map symbols in map reading.
- IV. Develop skills in the use of the natural sciences.
 - A. Coordinate the science program in grades 1-8.
 - B. Expand the use of the East Andover land as an outdoor educational laboratory.
- V. In response to the findings of the research of Effective Schools and the findings at the recent report of the National Commission on Excellence, the Andover School District will develop programs and teaching practices which will increase the academic performance of all students in the school district.
 - A. To continue the homework policy.
 - B. To develop programs of computer literacy for all students.
 1. To implement a program of computer assisted instruction in grades 3-6.
 - a. Provide in-service programs for staff grades 1-8.
 - b. Develop a unit-wide users group.
 2. To maintain computer programs already implemented in grades 1-8.
- IV. To continue cooperation and communication between the board, administration, staff and community to provide improved educational opportunities for all students.

The Iowa Test of Basic Skills, a national test of achievement and the Cognitive Abilities Test, an intelligence test are given in grades 3 and 7 annually. The Achievement Test measures student performance in Language Arts, Reading, Vocabulary, Work Study and Mathematics skills while the intelligence test assesses each student's ability compared with his age and grade. The program also compares the achievement of our children with national norms. Andover students in grades 3 and 7 have consistently scored above national norms in Vocabulary and Reading. Grade 3 this year scored above the national norm in all areas. Grade 7 scored above the national norms in Vocabulary, Reading and Language but needs additional work in the areas of Work Study and Mathematics. Citizens interested in reviewing the actual results of the testing may contact the Superintendent's Office, the Andover School Principal or a member of the School Board.

Eighty-one students are attending Merrimack Valley High School in grades 9-12 this year. Our students continue to do well academically and are active in athletics and other school activities at Merrimack Valley high school.

Providing a two hour per day additional person during the school year in this year's budget has greatly improved the custodial services of the building. During the year, two entrances to the building were replaced and carpeting was installed in the Grade I classroom. Two pressing building needs are facing the district and will require major expenditures for repairs

to the roof and replacing the heating system. Needed roof repairs have been delayed as monies for this work in this year's budget were committed for unforeseen handicap tuition purposes.

I would again like to express my appreciation for the support of the community in providing a quality educational program for the children of Andover and express my sincere thanks to the school staff and to the school board members for their help and support during the year.

JUDITH BOYD EVANS, Chairman
KENNETH A. COLBURN
RICHARD PINE
Andover School Board

Andover School District

REPORT OF SCHOOL DISTRICT TREASURER

Cash on Hand July 1, 1983		\$ 43,235.13
Received from Selectmen	523,306.58	
Revenue from State Sources	13,376.10	
Received from Tuitions	3,880.00	
Received from all Other Sources	<u>17,069.72</u>	
TOTAL RECEIPTS		\$ <u>557,632.40</u>
Total Amount Available For Fiscal Year		600,867.53
Less School Board Orders Paid		<u>584,749.91</u>
BALANCE ON HAND JUNE 30, 1984		\$ 16,117.62

SUMMARY OF SALARIES OF SUPERINTENDENT
AND ASSISTANT SUPERINTENDENTS

School Administrative Unit No. 46

	Local Share Supt's Salary	Local Share Asst. Supt's Salary	Local Share Asst. Supt's Salary	Total
Andover	\$ 3,898.44	\$ 3,281.04	\$ 3,060.54	\$ 10,240.02
Merrimack Valley	25,525.50	21,483.00	20,039.25	67,047.75
Shaker Regional	<u>14,776.06</u>	<u>12,435.96</u>	<u>11,600.21</u>	<u>38,812.23</u>
TOTALS	\$ 44,200.00	\$ 37,200.00	\$ 34,700.00	\$ 116,100.00

The salary figures above refer to the local share as determined by the joint School Administrative Unit Board.

ANDOVER SCHOOL DISTRICT SCHOOL DIRECTORY

SCHOOL BOARD

Judith B. Evans, Chairman	Term Expires March 1985
Kenneth Colburn	Term Expires March 1986
Richard Pine	Term Expires March 1987

SUPERINTENDENT OF SCHOOLS

William B. Baston

ASSISTANT SUPERINTENDENTS OF SCHOOLS

Edward B. Briggs	Redmond C. Carroll
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SPECIAL NEEDS COORDINATOR

Carol Kosnitsky

Office at 105 Center Street, Penacook, New Hampshire 03303. Office is open on all school days from 8:00 a.m. to 5:00 p.m. Appointments for conferences can be made through the Superintendent's office, telephone 753-6561.

TEACHERS

Locke H. Aldrich, Principal

Susanne P. Whitebeck	Grade 8
Dana Brackley	Grade 8
Kevin L. Johnson	Grade 7
John G. Dustin	Grade 6
Julie Mayo	Grade 5
Patricia Houle	Grade 4
Martha Webber	Grade 3
Gretchen H. Colburn	Grade 2
Elizabeth Currier	Grade 1
Judith Rayno	Grade 1
Elizabeth E. D'Amico	Music & Art
Elizabeth Webster	Reading-Chapter I
Ann W. Clark	Library Aide
Gail Higgins	Teacher Aide
Judy Evans	Teacher Aide
Carol P. Brewster	Secretary
Sharon L. Nagy	Coordinator of Volunteers

SCHOOL NURSE

Margaret Fenton, R.M.

CUSTODIAN

Roger Pellerin

FOOD SERVICES

Lana Nelson, Director

Charlotte Clark	Reba Powers
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**ANDOVER SCHOOL DISTRICT
ATTENDANCE TABLE**

For the School Year Ending June 30, 1984

Grades 1-8

Length of School in Weeks	36
Total Enrollment	219
Girls	96
Boys	123
Average Daily Attendance	197.3
Average Daily Absence	8.9
Average Daily Membership	206.1
Number of students not absent, tardy or dismissed	3

ROLL OF PERFECT ATTENDANCE

Pupils not absent, tardy or dismissed
for the school year ending June 30, 1984

Norman Mansur	Grade 3
Angela Barton	Grade 6
Amy Poulin	Grade 6
Heather Smith	Grade 7

**ANDOVER SCHOOL DISTRICT
ENROLLMENT DECEMBER 12, 1984**

Grade 1	34
Grade 2	19
Grade 3	25
Grade 4	19
Grade 5	23
Grade 6	26
Grade 7	26
Grade 8	39
	211

ANDOVER SCHOOL DISTRICT GRADUATES - 1984

Albright, Kai	Evans, Everett	Minard, Heidi
Barton, Jeff	Fowler, Jennifer	Parris, Kelli
Barton, Stephanie	French, Robert	Pellerin, Robert
Belanger, Patricia	Goings, Greg	Prentice, Gary
Bellefeuille, Richard	Goodwin, Tammy	Reardon, Robert
Bennett, Gary	Heath, Anisa	Sanborn, Kitty
Cornell, William	Henderson, Jim	Smith, Christopher
Drew, Scott	Henderson, Michael	Sumner, Jonathan
Duclos, Sarah	Jiggins, Jennifer	Tripp, Roy
Dukette, Gregg	Hill, Jennifer	Whitbeck, Eric
Dukette, Pamela	Keijza, Rosemary	Whitcomb, Patric
Eslick, Jason	Livingston, Timothy	Wood, Alicia

1984 ANDOVER SCHOOL DISTRICT MEETING

The annual Andover School District meeting was called to order at 7:38 P.M. by William Bardsley, moderator, in the Victor E. Phelps Gymnasium on March 6, 1984.

Before reading the warrant, the moderator stated that the polls open at 1 PM on March 13 for voting. At 7:30 the annual Town Meeting business meeting is scheduled to begin.

He also recommended basic rules to be followed at this meeting.

After reading the warrant in its entirety, he stated that all reports under Article I were printed in the Town Report.

Under Article II, Dennis Fenton made the motion to pass the article until the school board had more information and to report to the next school district meeting. The motion was seconded. However, the moderator chose not to accept the motion in order to have discussion.

Then Mr. Becker made a motion to approve the article which was seconded and allowed for discussion. According to the school board chairman, Judith Evans, the board needed input from a public meeting. Mr. Nagy stated that the change from a 3 payment plan to a ten payment plan would cost Andover an extra \$6,000. one time. He also informed the meeting that the change had not been presented to the budget committee nor the selectmen. After discussion, Mr. Becker withdrew his motion.

The moderator then recognized Mr. Fenton's motion which was to pass the article and instruct the school board to go through the budgetary process and return to next year's meeting with information. His motion was seconded and carried in the affirmative.

Under Article III, Ann Clark made the motion to consider the budget by section which was seconded and carried in the affirmative.

1000 - Instruction - Mr. Becker made a motion to approve the sums recommended by the budget committee which was seconded. Mr. Boisvert stated that he felt the increases in salaries were too high and that he felt the school system was deteriorating. Mrs. Evans explained that the increases in salaries allowed for a 7% raise for staff plus a 1½% merit pay increase.

Concern over who will make decisions regarding merit pay and that there should be input from parents was stated by Mrs. Godwin. The vote to approve the sums as recommended by the budget committee was in the affirmative.

1200 - Special Education - Lorraine Roberts made the motion to approve the sum of \$35,707 which was seconded and voted in the affirmative after discussion. Mrs. Graves questioned the number of students and the number who are out of district. Superintendent Baston replied that there are 32 students and 7 are out of district. Costs to keep them in Andover would be substantially higher than the present system.

1400 - Other Instructional Programs - Alan Doherty made a motion to approve the sums as recommended. It was seconded and carried in the affirmative.

2130 - Health Services - Howard Wilson, Jr. made the motion to approve the \$4,292 as recommended. The motion was seconded and carried in the affirmative.

2220 - Educational Media - A motion was made and seconded to approve the amounts as recommended. It was carried in the affirmative.

2300 - School Board Services - Alan Doherty made the motion to approve the sums as recommended. The motion was seconded. Mr. Becker explained that SUA costs are fixed charges to the town. Mrs. Godwin stated that she felt it was a disgrace that the supervisory personnel have such high salaries in comparison to the teachers. The vote was negative.

2400 - School Administrative Service - Rev. Urie made the motion to adopt the figures as recommended. The motion was seconded and passed in the affirmative.

2540 - Operation and Maintenance of Plant - Howard Wilson, Jr. made the motion to adopt the figures as recommended. The motion was seconded. Mr. Colburn explained that the salary increase was to add a ½ time position to assist Mr. Pellerin. Mr. Nagy revealed that there was no provision for the upkeep of Corson Field, but that an agreement between the school board who will pay \$300.00 and the selectmen who will pay \$500.00 for summer maintenance has been reached. The motion was approved.

2550 - Pupil Transportation - Alan Doherty made the motion to approve \$57,764 for transportation and it was seconded. After a breakdown of transportation costs: elementary, \$30,992; high school, \$23,004.; late bus, \$2,268; Mrs. Graves stated her dissatisfaction. The motion was passed in the affirmative.

4600 - Building Improvement - Stephanie Henderson made the motion to accept the amount of \$18,200 as recommended. The motion was seconded. Mrs. Evans explained that the board planned to spend \$1200 for carpeting the grade 1 room floor and \$17,000 for repairing roof of the original building and the entry to the gymnasium. The motion was carried in the affirmative.

5000 - Other Outlays - Mr. Severance made the motion to adopt the figure as recommended. The motion was seconded and carried in the affirmative. The moderator stated that he would recognize a motion to reconsider the negative vote on School Board Services - 2300.

Dennis Fenton made the motion to approve the amounts for School Board Services. The motion was seconded by Mr. McCabe. After an explanation of services, the motion was passed in the affirmative.

Mr. Becker made the motion to raise and appropriate the total amount of \$671,067 for the support of education in the Andover School District. The motion was seconded and passed in the affirmative.

Article IV - Mrs. Evans, school board chairman suggested that problems be brought to the school board's attention at regular meetings which are held the first Tuesday of every month at 7:15 PM in the school library.

Mrs. Bardsley suggested an informational meeting might be worthwhile in regard to merit pay.

Mrs. Graves requested that the school board meeting agenda be posted in the Post Office.

Harold Kidder made a motion to adjourn at 9:30 PM

Respectfully submitted,
Elizabeth Miller, Clerk

SCHOOL AUDIT

CARRI PLODZIK SANDERSON
accountants & auditors

To the Members of the School Board
Andover School District
Andover, New Hampshire

We have examined the combined financial statements and the individual fund and account group financial statements of the Andover School District as of and for the year ended June 30, 1984, as listed in the accompanying table of contents. Our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts results in an incomplete presentation as explained in the above paragraph, the combined financial statements and the individual fund and account group financial statements referred to above present fairly the financial position of the Andover School District at June 30, 1984 and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole. The individual fund and account group financial statements and supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the combined financial statements of the Andover School District. The information has been subjected to the auditing procedures applied in the examination of the combined financial statements and, in our opinion is stated fairly in all material respects in relation to the combined financial statements taken as a whole.

CARRI—PLODZIK—SANDERSON

August 28, 1984

**Schedule 1
Andover School District
General Fund**

**Statement of Estimated and Actual Revenues
For The Fiscal Year Ended June 30, 1984**

REVENUES	Estimated	Actual	Over (Under)
School District Assessment			
Current Appropriation	\$ 523,307	\$ 523,307	\$
Tuition			
Regular Day School		3,880	3,880
Other Local Revenue			
Earnings on Investments		1,096	1,096
Miscellaneous		151	151
Total Other Local Revenue		<u>1,247</u>	<u>1,247</u>
State Sources			
Sweepstakes	5,385	5,385	
Vocational School Aid			
Handicapped Aid	7,860	7,860	
Total State Sources	<u>13,245</u>	<u>13,245</u>	
Total Revenues	\$536,552	<u>\$541,679</u>	\$5,127
Unreserved Fund Balance Used To Reduce District Assessment	<u>41,447</u>		
Total Revenues and Use of Fund Balance	<u>\$ 577,999</u>		

**Schedule 2
Andover School District
General Fund**

**Statement of Appropriations, Expenditures and Encumbrances
For The Fiscal Year Ended June 30, 1984**

	Appropriations 1983-84	Expenditures Net of Refunds	Encumbered To 1984-85	(Over) Under Budget
Instruction				
Regular Education	\$353,679	\$360,488	\$2,034	(\$ 8,843)
Special Education	34,621	27,230		7,391
Other Instructional	4,500	4,091		409
Total Instruction	<u>392,800</u>	<u>391,809</u>	2,034	(1,043)
Supporting Services				
Pupils				
Health	4,066	3,985		81
Instructional				
Educational Media	9,198	8,733		465
General Administration				
School Board				
Contingency	500			500
Office of the Superintendent				
Other General Administration	20,613	20,613		
School Administration	3,715	3,447		268
School Administration	28,296	27,330		966
Business				
Operation and Maintenance of Plant				
Pupil Transportation	53,114	47,225		5,889
Total Supporting Services	<u>54,992</u>	<u>51,637</u>		<u>3,355</u>
	<u>174,494</u>	<u>162,970</u>		<u>11,524</u>
Debt Service	<u>10,061</u>	<u>10,080</u>		(19)
Funds Transfers	<u>644</u>	<u>680</u>		(36)
Total Appropriations	<u>\$577,999</u>	<u>\$565,539</u>	<u>\$2,034</u>	<u>\$10,426</u>

Andover School District

SCHEDULE 3
STUDENT ACTIVITY FUNDS

Statement of Revenues, Expenditures and Changes in Fund Balances
For The Fiscal Year Ended June 30, 1984

ACTIVITY	Fund Balance July 1, 1983	Revenues and Transfers	Expenditures and Transfers	Fund Balance June 30, 1984
Creative Arts	\$ 47	\$ 75	\$ 122	\$
Athletics	111	10	55	66
Table Fund	58			58
Playground	515	25	54	486
Ski Program	1,561	801	2,312	50
Library	251	586	608	229
Class of				
1985		508	27	481
1986 and 1987	1		1	
1988	460	1,416	1,876	
Interest	184	233	320	97
Miscellaneous	76	2,535	2,194	417
RIF Program	126	56	182	
Cheerleading	30	488	518	
Grades 1 and 2				
Trip Fund		14		14
Totals	<u>\$ 3,420</u>	<u>\$ 6,747</u>	<u>\$ 8,269</u>	<u>\$ 1,898</u>

Andover School District

FOOD SERVICE REFUND

**Statement of Revenues, Expenditures and Changes in Fund Balance
For The Fiscal Year Ended June 30, 1984**

Revenues

Lunch and Milk Sales	\$ 16,889
Federal Reimbursement	7,837
State Reimbursement	1,741
Interest Income	474
Other	441

Other Financing Sources

Interfund Transfers	680
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Total Revenues and Other Sources

\$ 28,062

Expenditures

Food	\$ 11,930
Labor and Benefits	14,557
Expendable Supplies	121
Repairs and Maintenance	37
Other	49

Total Expenditures

26,694

Excess of Expenditures Over Revenues

\$ 1,368

Fund Balance - July 1

8,736

Fund Balance - June 30

\$ 10,104

VITAL STATICS

MARRIAGES REGISTERED IN ANDOVER, N.H.
FOR YEAR ENDED DECEMBER 31, 1984

	Groom	Residence	Place of Marriage	Bride	Residence
Feb. 4	Michael A. MacFadden	Aroostook, ME	Webster	Charie A. Wright	Andover
Feb. 11	Kevin R. Miller	Andover	Andover	Marie E. Blanchette	Andover
Feb. 4	Edward C. Becker	Andover	Andover	Sharon L. Trefethen	Andover
March 24	Ernest S. Blake, Jr.	Andover	Andover	Kandy J. Cloutier	Andover
March 31	William B. Morey	Andover	Andover	Annette B. Miller	Wellesley, MA
April 7	Christopher E. Smith	Andover	Franklin	Jane E. Sokul	Franklin
June 2	Robert J. Nickerson	Andover	Salisbury	Donna M. Morse	Andover
June 9	Richard R. Aitchinson	Andover	Andover	Joanne H. Reynolds	Andover
June 23	Stanley A. Balch	Penacook	Penacook	Carol A. Martin	Andover
August 4	Scott W. Whitney	Newport	Andover	Deborah Fenton	Newport
August 18	John D. Putnam	Boulder, CO	Andover	Claudia A. Hurley	Boulder, CO
August 18	Payson T. Lowell, Jr.	Andover	New London	Della F. Cutter	New London
August 11	Daryl A. Baker	Coventry, CT	E. Andover	Holly A. Barrows	Coventry, CT
August 18	Christopher H. Morse	Potter Place	Potter Place	Denise A. Moriearty	Denton, TX
August 25	Bruce M. Adams	E. Andover	Andover	Mildred J. Benner	Franklin
Sept. 23	Robert. W. Tabler	Andover	Andover	Wendy J. Hodgkins	Andover
October 6	Gary A. Stearly	Lyme	New London	Louise E. Grasmere	Andover
Oct. 20	David B. Powers	Andover	New London	Jodi A. Reenstierna	Andover
Oct. 14	Robert F. Carter	Frammingham, MA	Andover	Patricia S. Fiffeld	Wayland, MA
Nov. 17	Brian K. Dukette	Andover	Wilnot	Julie A. Osteen	Wilnot Flat
Nov. 22	Frank S. Baker III	Andover	Andover	Evelyn L. Shumway	Andover
Nov. 23	Jeffrey K. Miner	Plattsburgh, NY	Potter Place	Debra L. Mitchell	Potter Place

BIRTHS REGISTERED IN ANDOVER, N.H. FOR YEAR ENDED DECEMBER 31, 1984

Date	Name	Place of Birth	Father's Name	Mother's Name
Jan. 6	Christopher Joseph Cloutier	Franklin	Joseph Reginald Cloutier	Sarah Lee Locke
Jan. 9	Kayla Song Hartwell	Concord	Bradford Neil Hartwell	Donna Lynn Baker
Jan. 9	Amanada Marjorie Gross	New London	Richard James Gross	Stephanie Hope Chadwick
Feb. 2	Travis David McDonald	Laconia	Wayne Douglas McDonald	Brenda Lee Haskins
Feb. 10	Elisha Rae Wordelman	New London	Dale Rollin Wordelman	Janice Susan Rosenberger
March 1	Elizabeth Mary Sell	Franklin	Roy Andrew Sell	Mary Ann Herne
March 10	Brandon Michael Adams	Franklin	Michael Wesley Adams	Lisa Jean Paradis
March 24	Jennifer Lynn Keyser	Franklin	Robert Eugene Keyser	Winona Mavis Bourdeau
April 12	Stephen David Keyser	Franklin	David William Keyser, Sr.	Susanne Dwyer Buckley
April 14	Erin Kathleen Carroll	Franklin	Joseph Charles Carroll	Kathleen Anne Regan
April 26	Samantha-Jo Elizabeth Moore	New London	David William Giovacchini	Melody Anne Moore
May 19	Delia May Keyser	Franklin	Daniel James Keyser	Debra Jean Carpenter
June 23	Ashley Marie Kendrick	New London	Theodore Charles Kendrick	Donna Ellen Rubner
August 31	Aaron Cummings Fish	Concord	Bruce Cummings Fish	Kim Marie Routhier
Oct. 3	Peter Karl Johnson	New London	Karl Peter Johnson	Susan Lynn Hunttoon
Dec. 20	Keri Lee Sturtevant	New London	Kerry Scott Sturtevant	Anita Louise Shampney

DEATHS REGISTERED IN ANDOVER, N.H. FOR YEAR ENDED DECEMBER 31, 1984

Date	Name	Place of Death	Father	Mother
Jan. 13	Donald Albert Ayrton	New London	Halstead Ayrton	Sarah Ann Moon
Jan. 24	Cora B. Wright	Franklin	Charles Fred Knight	Mira J. Moore
April 5	Lillian Winona Jenness	Andover	John P. Snow	Mary E. Woodward
July 2	Carl L. Longfellow	Andover	Lewis Longfellow	Cora Sargent
July 5	Margaret R. Hoban	New London	William H. Hoban	Nora R. Real
Sept. 1	Charles W. Barton	Hanover	William Barton	Patricia J. Aiken
Sept. 23	Ethel B. Lindley	Andover	Allen Brown	Ethel Emery
Sept. 24	Merrill W. MacLeod	Andover	John W. MacLeod	Edna Little
Sept. 11	George Willis Keniston	Concord	George Keniston	Unknown
Dec. 9	Elmer Arthur Clark	New London	Harry Clark	Ethel Taylor
Dec. 16	Olga Rouge Joy	Andover	August Rouge	Bertha Nanbel
Dec. 26	Glenn Wells Currier	New London	Eugene B. Currier	Charlotte Wells

TOWN OFFICE HOURS

Selectmen

1st and 3rd Mondays, 7:00 P.M.

Administrative Assistant

Monday-Wednesday

8:00 A.M. to 12:00 Noon — Public Hours

1:00 P.M. to 4:30 P.M. — By Appointment

Town Clerk/Tax Collector

Mondays, 2:30 P.M. to 4:30 P.M., 6:30 P.M. to 8:30 P.M.

Wednesdays, 6:30 P.M. to 8:30 P.M.

Saturdays, 9:30 A.M. to 12:30 P.M.

Building Inspector

Mondays 6:30 to 8:30 P.M.

Winter hours: 1st and 3rd Mondays only

Planning Board

2nd and 4th Tuesdays, 7:30 P.M.

Conservation Commission

2nd Wednesday, 8:00 P.M.

Town Meeting Schedule

School Gymnasium, March 12, 1985

Polls Open for Voting, 1:00 P.M. to 9:00 P.M.

Business Meeting Begins 7:30 P.M.

School Meeting Schedule

School Gymnasium, March 5th, 1985

Business Meeting Begins 7:30 P.M.

Polls Open for Voting, March 12, 1985, 1:00 P.M. to 9:00 P.M.

Cover Art by David Bates

Grade 7, Andover Elementary School

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