ANNUAL REPORT

City of

ROCHESTER

New Hampshire

1953

For the Year Ending Dec. 31, 1953

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JOHN SHAW, MAYOR

Sixty-second Annual Report

OF THE

City of Rochester

NEW HAMPSHIRE



For the Year Ending December 31st Nineteen Hundred and Fifty-three (V) Sec. (V) (V) 1- (V) (V) 5- (S)

THE RECORD PRESS

Printers

ROCHESTER, N. H.

INAUGURAL ADDRESS

By John Shaw, Mayor

Gentlemen of the City Council:

Our program for the coming year can be stated very simply. It will be one of economy and retrenchment. It is rather strange but it is probably true that in municipal affairs a simple policy such as this is one of the most difficult to fulfill.

The first objective of this policy is, of course, to bring about a substantial reduction in the present tax rate and this must be done without resorting to the time old trick of a general increase in valuations.

The second objective is the adoption of a pay-as-you-go policy and a reduction of the City's funded debt.

Speaking in this sort of language and with the accent on tax rate, debt reduction, and pay-as-you-go policy, you can readily see that "finances" and "financial ways" will be the problems that will plague us the most during the coming year.

As of last year we are keyed very nearly to a million dollar budget, the round figure being \$971,000.00 with a tax rate of \$50.20 per thousand.

Our funded debt, as of December 31st last, is \$364,000. Broken down into divisions and also in round figures we owe on notes the following: Water \$110,000; Sewers \$43,000; Municipal Garage \$12,000; Ward Four Ward House \$3,000; Highways \$35,000; Isinglass Bridge \$13,000; Gonic Bridge \$7,500; and a final division called "General Equipment" which includes fire equipment, trucks, plows, grader, snow-loaders, etc., much of which we have recently purchased, is \$137,000.

The payment that will have to go into this year's budget on this item alone is \$32,950. This one figure for equipment only will be responsible for very nearly the equivalent of \$2,00 per thousand in our coming tax rate.

In making up our budget for the coming year we are compelled to include the debt charges as fixed; the County tax over which we have no control; and salary and wage items that we cannot touch. Consequently, any cuts or savings must come from careful purchasing from the lowest bidder, elimination of unnecessary items, and economical and efficient operation in every department.

How long we have to maintain such a stringent program as this depends upon our ability to get new taxing property. This brings up a subject that I would like to talk about. Rochester is classified as an industrial City and in this type of City the theory is that a given amount of industry supports a given amount of families and that these families in turn produce a given amount of commercial volume. Industry, as you will notice, is the base or foundation of our municipal structure. Also in municipal taxing as in business there are heavy profit and low profit items meaning that you do not give back in cost of services to the heavy profit items as much as you give back to the low profit ones. For instance, industry is called a heavy profit item and small housing a low profit one. When these two are in the right proportion in a community that community's economy is in balance.

For a good number of years our economy, according to this theory, was in balance. Then we lost an industry and part of another. Our economy went out of balance and our trouble started. We raised our taxes and kept raising them to make up for our misproportion of low profit items.

Other communities and especially those that had a good proportion of industry for a base or a foundation were not compelled to raise their taxes as much as we were forced to do to meet the country-wide and general increase in prices and costs.

Now this was the time to have had a program of economy and curtailment but instead we spent and expanded and went into debt.

From this we can draw these conclusions: that to bring our municipal economy into balance and to distribute our tax burden we need new industry, that in order to bring new industry into Rochester and keep those we now have content and satisfied, we must have a lower tax rate. That until such times as we attain this position we shall have to economize and curtail.

This must be and is our program.

We all know that Rochester is an especially fine community. We have many fine churches, schools and institutions and we would like to be a happy and prosperous people. It is a privilege to live here but we must so run our municipal affairs that we are not asked to pay too much for this privilege.

CITY GOVERNMENT

AS ORGANIZED JANUARY 1, 1953

Mayor, JOHN SHAW

COUNCILMEN

Ward One—Frederick J. Grenier, Roland C. White, Richard Q. Lachance.

Ward Two-Fredrick Maxfield, Albert E. Barcomb, George C. Nadeau.

Ward Three—Sumner W. Watson, Charles C. Thompson, George A. Lachapelle.

Ward Four—George J. Potvin, Marc E. Lemoyne, Sylvio A. Levesque.

Ward Five-Wilfrid T. Roy, Weston H. Palmer, James L. Foss.

Ward Six-Norman J. Raitt, Arnold T. Clement, Ira E. Boyer.

City Clerk-D. Arlene Baker.

City Treasurer-Harry S. Johnson.

City Accountant-Paul H. Bergeron.

City Solicitor-Paul B. Urion.

Collector of Taxes-Downing W. Osborne.

Commissioner of Public Works-Porter Roberts.

Marshal-Vane E. Nickerson.

Assistant Marshal-Ernest J. Levesque.

Sergeant-Clarence A. Woods.

Patrolmen—Laurent V. Autotte, Harvey E. Warburton, Nelson S. Hatch, Joseph G. Zuromskis, Willis M. Hayes, Leland L. Waterhouse, Deus Levesque, Nelson Goodfield.

Chief Engineer of Fire Department-Ralph G. Seavey.

Deputy Chief Engineers of Fire Department—Frederic Cookson, Joseph E. Woodes, Charles R. Grenier, John M. Meader.

Overseer of Poor-Forrest L. Keay.

Sanitary Officer-Frank N. Dow.

City Physician—Charles E. Moors, Jr.

Board of Health—Forrest L. Keay, Frank N. Dow, Charles E. Moors, Jr.

Plumbers' Examining Board-Wilbur F. Horne, Clifford K. Davis, Frank N. Dow.

Assessors—Howard C. E. Becker, Alfred J. Beaudoin, Albert R. Chalmers.

Trustees of Trust Funds—Cecil M. Pike, Bernard F. Nixon, Walter A. Bickford.

Trustees of Public Library—Robert P. Wilson, Charles W. Varney, Jr., Henry J. Grondin, Walter H. Wood, Joel W. McCrillis, J. Stacy Tripp.

Licensing Board—Mayor John Shaw, City Marshal Vane E. Nickerson, Health Officer Frank N. Dow.

Manager of City Hall Auditorium-E. Morrison Douglas.

Building Inspector-Miles H. Dustin.

Janitor-Odilon Ferland.

Janitor, East Rochester Hall-Everett H. Johnson.

Janitor, Gonic Hall-Telles Dolbec.

Sealer of Weights and Measures—Clifford J. Grenier.

Special Police—William O. Allen, Robert Benner, Horace P. Berry, Wilfred L. Berube, Percy Brooks, William R. Brown, Leon E. Buffum, Frank D. Callaghan, Sr., Robert J. Callaghan, William H. Champlin, Jr., Raymond Chisholm, Ernest Couture, Eudore Couture, George A. Creteau, W. Earl Davis, E. Morrison Douglas, Frank N. Dow, Miles H. Dustin, Paul J. Forcier, Paul Fortin, Albert S. Foster, Chester A. Freeman, Neal D. Goodwin, Alphonse Hamel, William D. Hamel, Charles Hanson, John F. Hickey, Adrian Hodgkins, Arnold L. Horn, John J. Hurley, Sidney Hurley, Philip W. Hussey, Edward Joblonski, Elmer A. Lavallee, Fred Lyons, Jr., Frank B. Miller, Arthur Mortimer, Fred Mortimer, Rolf Osterman, Freeman V. Parshley, Michel A. Pelletier, John W. Philbrook, George J. Potvin, Bert F. Power, Norman J. Raitt, Edgar Remick, Joseph A. Roulx, Fred L. Seavey, Wallace G. Shaw, Alphonse Sylvain, Richard Varney, Albert L. Wallace, Carl H. Wentworth, George Wood, Joseph Woodes, J. Morrill Wright.

Public Weighers—Dana Copp, Chester A. Davis, J. Raymond Fisher, Wallace N. Fisher, Miles Hill, Robert Hussey, Charles Mattocks, J. A. Morrill, Albert C. Mortimer, Roger E. Page, Orlando E. Pickering, Hill Pollard, George Sewell, Chester H. Smith, Olive Page Tufts, Albert Warburton, Joseph Woodes, Bert Woodward.

Surveyors of Wood and Lumber—Arthur Bonenfant, Raoul Lacasse, Arthur Mason, A. F. Potvin, George J. Potvin, Malcolm Roode, Arthur S. Wallace, Walter Williams.

Fence Viewers-Ernest W. Campbell, Elery J. Lyndes.

STANDING COMMITTEES, 1953

Finance-Mayor, Potvin, Barcomb.

Public Works—Mayor, Watson, Nadeau, Thompson, Levesque, Roy, Maxfield.

Police-Mayor, Lemoyne, Clement.

Fire Department-Potvin, Barcomb, Raitt.

Purchasing-Mayor, Nadeau, Maxfield.

Public Buildings-Lachapelle, Watson, White.

Street Lights-Levesque, Roy, Boyer.

Claims and Accounts-Mayor, Lachance, Clement.

Legal Affairs-Mayor, Potvin, Foss.

Traffic-Lachance, Foss, Thompson.

Printing-Lachapelle, Watson, Boyer.

Elections-Nadeau, Lachance, White.

Enrolled Ordinances-Lemoyne, Grenier, Palmer.

BOARD OF ADJUSTMENT

Donald Keller, Clyde Garvin, Ludger Cossette; Albert C. Hervey, Secretary; Ernest Campbell, Chairman.

PLANNING BOARD

Mayor John Shaw; Paul H. Bergeron, Secretary; Norman J. Raitt, Herve Lagasse, Ernest L. Rolfe, Alfred G. Desmarais, Dennis Brennan; Albert C. Hervey, Chairman; Paul J. LaRoche; Miles H. Dustin, Executive Director.

SELECTMEN

Ward One-Glover Robinson, Edwin Henderson, Frank Shaw.

Ward Two-Charles Dame, John Wright, Orman Mann.

Ward Three-Fred Lyons, Loretta Beaulieu, Diana Lachapelle.

Ward Four-Robert Beaudoin, Reginald St. Germain.

Ward Five-Herbert D. Corson, Edward Quimby, Jr., William E. Gerrish.

Ward Six-Vernon E. Hersom, Raymond Beaudoin, Jr., Philip Estes.

IMPORTANT RESOLUTIONS AND ORDERS

Passed by the City Council, 1953

RESOLUTION RELATIVE TO ANY DEFICIT

Be it resolved by the Honorable Mayor and City Council: That any deficit of any Department in the 1952 Budget may be paid from Revenue Surplus for the year 1952. Passed January 6, 1953.

RESOLUTION ON SPECIAL POLICE OFFICER

Be it resolved by the Honorable Mayor and City Council of the City of Rochester: That under the provisions of Section 2 of Chapter XXVI of the General Ordinances of 1952, Laurent V. Autotte be and hereby is appointed police officer for a term of one (1) year.

Passed January 6, 1953.

RESOLUTION TO HIRE MONEY IN ANTICIPATION OF TAXES

Be it resolved by the Mayor and City Council of the City of Rochester: That the Finance Committee be authorized to hire money in anticipation of taxes a sum not exceeding three hundred and fifty thousand (\$350,000.) dollars. Said sum to be hired on notes of the City at such time as the best interest of the City requires.

Passed January 7, 1953.

RESOLUTION ON WEEKLY WAGE OR SALARY OF FULL-TIME EMPLOYEES OF THE CITY

Be it resolved by the Mayor and City Council of the City of Rochester: That the weekly wage or salary of each full-time employee of the City, with the exception of the City Marshal of the Police Department, the Chief of the Fire Department, the Commissioner of Public Works, and the City Engineer in the Public Works Department, but including the Sanitation Officer, be and is hereby increased by adding to the sum to which he is entitled under the General Ordinances, as revised in 1952, or existing pay schedules, the amount of five dollars (\$5.00) per week for the current year, 1953; and

That the weekly salaries of the City Marshal of the Police Department and the Chief of the Fire Department shall each be and are hereby increased by adding to the sum to which they are entitled under the General Ordinances, as revised in 1952, the amount of seven dollars (\$7.00) per week for the

current year, 1953; and

That the weekly salary of the Commissioner of Public Works be and is hereby increased by adding to the sum to which he is entitled under the General Ordinances, as revised in 1952, the amount of six dollars (\$6.00) per week, \$3.50 of the above sum to be chargeable to the Highway Division and \$2.50 per week to be chargeable to the Water Division of the Department of Public Works, for the current year, 1953;

Be it further resolved, that the above increases be retro-

active to January 1, 1953. Passed January 13, 1953.

RESOLUTION TO APPROPRIATE TO DEFRAY THE EXPENSES FOR THE ENSUING YEAR

Be it resolved by the Mayor and City Council of the City of Rochester: That the sum of \$925,395.00 be and is hereby appropriated to defray the expenses of the City of Rochester for the ensuing year in accord with the Budget herein adopted; and

That the sum of \$753,865.00 plus such overlay as may be necessary is hereby ordered and directed to be raised by taxation, on the polls and ratable estates within the said City.

Passed March 3, 1953.

RESOLUTION FOR APPROPRIATION FOR CATCH BASINS ON DUQUETTE STREET

Be it resolved by the Mayor and City Council of the City of Rochester: That a sum not to exceed \$300.00 be and is hereby appropriated to construct a catch basin on either side of Duquette Street with connecting pipe between. The same to be incorporated in the drainage system to be constructed by the Federal Housing Administration and that the necessary funds for the construction of said catch basins and pipe be raised by the Finance Committee in the manner deemed by them to be most advantageous to the City. Passed March 3, 1953.

RESOLUTION TO SELL PICK-UP TRUCK

Be it resolved by the Mayor and City Council of the City of Rochester: That the Public Works Committee be authorized to sell for the highest offer, the 1940 Ford Pick-Up Truck. Passed March 3, 1953.

AMENDMENT TO THE TRAFFIC ORDINANCES

Be it ordained by the Mayor and City Council of the City of Rochester: That Chapter XVI of the General Ordinances, 1952, as amended, be further amended as follows:

- 1. That Section 26 be amended by adding thereto the following sub-section:
 - "(55) On Brattle Street before entering Chestnut Street from Brattle Street."
 - 2. That the following new section be added:
 "Section 32A. Barker Court shall be used for the passage of vehicles as a one-way street only, and vehicles shall be prohibited from traveling over said street except in the direction from Wakefield Street to the municipal parking lot."
- 3. That Section 33 be amended by striking out said section and substituting therefor the following:

"Section 33. No vehicle shall be allowed to stand or park upon either side of Union Street between Wakefield Street and North Main Street, and no vehicle shall be allowed to stand or park upon either side of Barker Court between Wakefield Street and the municipal parking lot."

Passed March 3, 1953.

AMENDMENT TO SEWER ORDINANCES

Be it ordained by the Mayor and City Council of the City of Rochester: That Section 9 of Chapter XIII be amended by striking out said section and substituting therefor the following:

- Section 9. No proposed new street or highway or new public sewer, water, street surfacing or other public improvements, or any combination of the above, shall be laid out, accepted or constructed on behalf of the City by the City Council until the following requirements have been complied with:
- A. The person or persons offering said street or highway layout or requesting new public sewer, water, street surfacing or other public improvements, or any combination of the above, shall proceed as follows:
- 1. Make written petition to the Planning Board, which shall provide the following:
- (a) A description of or reference to a map or plan, showing the starting points, courses, and termini of the street or highway, and requested sewer, water, street surfacing and other public improvements, as may be necessary.
- (b) A description of the lands affected and likely to be affected by said street and said public improvements.

- (c) The names of the owners of such lands.
- (d) The estimated cost for the construction of said streets or highways and other necessary public improvements.
- (e) A separate form of agreement, providing that said person or persons shall pay for the total cost of bringing said street or highway up to grade, to be determined by the Commissioner of Public Works, and shall further provide for the payment of tubic works, and shall further provide the total cost of sewers plus payment in full of interest on any debt to be incurred by the City in the construction of said sewer. The agreement shall further provide that the total cost of sewer and payment in full of the interest on any debt to be incurred by the City in the construction of the sewer shall be paid by the person or persons desiring such construction by means of a special sewer assessment and shall constitute a lien which is transferable upon conveyance of said land provided all prior installments thereon have been paid. Said agreement shall further provide, that said special sewer assessment shall be based upon the total cost of construction plus the payment of interest on any debt to be incurred by the City, and may further provide that said cost and interest may be pro-rated over a period not exceeding twenty (20) years. Said agreement shall further provide that where there is more than one person involved, that each person or persons shall pay his or their pro-rata share of said special assessment. Said agreement shall further provide that said special assessment shall be a lien on the land, and that said agreement shall be recorded in the Strafford County Registry of Deeds, and that said lien shall have the full force and effect of a tax lien and collectible as such as provided by sections 10-14 inclusive of Part 22 of Chapter 188, New Hampshire Laws of 1945. Said agreement shall be signed by each owner, and shall be duly witnessed and acknowledged.
- 2. Said street or highway shall be a minimum of fifty (50) feet in width.
- 3. Give a warranty or other satisfactory fiduciary deed of conveyance describing said property.
- B. The said Planning Board shall review said petition and agreement, and shall report in writing to the City Council through the Commissioner of Public Works, the following:
- 1. The need of such street or highway and any necessary public improvements.
- 2. The character of the proposed street layout and necessary public improvements and their relationship to the future development of the City as a whole.
- 3. The necessity, if any, for sewer, water, street surfacing and other public improvements.
- C. The Commissioner of Public Works shall report in writing to the City Council the following:
- 1. The estimated cost of final surfacing for any of said street or highway by the City.
- 2. The estimated cost for any necessary sewer, water or other public improvements.

- 3. The estimated period of time required to complete said street or highway surfacing and to construct said sewer, water and other necessary public improvements.
 - D. The City Council shall proceed as follows:
- 1. Review the petition and agreement of the person or persons offering said street or highway and necessary public improvements; review the action and recommendations of the Planning Board; and examine the report of the Commissioner of Public Works. The petition of the person or persons; the action and recommendations of the Planning Board, if any; and the report of the Commissioner of Public Works shall be first accepted by the City Council by a majority vote of the entire membership of the Council.
- 2. If the above petition, action and report are all accepted by a majority vote of the City Council, the City Council shall require each person to provide the City with a written agreement, signed and duly witnessed and acknowledged, in which each person agrees to pay his pro-rata share of the special assessment hereinabove provided. No agreement and no deed shall be accepted by the City without a two-thirds roll call vote of the Council. Said two-thirds roll call vote shall be based upon the entire membership of the City Council.
- E. Any person who refuses to sign an agreement to pay his pro-rata share of the special assessment for new construction of said sewer prior to said construction or any other person who refuses to sign such an agreement at a later date to pay his pro-rata share of the special assessment, shall be prohibited from joining into any new sewer without paying his or their pro-rata share of the special assessment, as the case may be, for the construction of said sewer.
- F. The pro-rata share of each person shall be determined by dividing the total cost of construction of sewers plus any necessary interest to be incurred in financing of said sewer construction by the number of lots as laid out on said plan or map in order to determine each person's pro-rata share of the special assessment or upon such other equitable basis as may be determined by the Council by a two-thirds roll call vote of the entire Council.
- G. The funds received from the collection of special sewer assessments shall be kept as a separate and distinct fund and shall be known as "The Sewer Fund." Any surplus in such fund may be used for the enlargement or replacement of the sewer system but shall not be used for the extension of sewer systems to serve unsewered areas or for any purpose other than for cost of construction, payment of interest on any debt incurred, maintenance, operation, and repairs to newly constructed sewer systems.
- H. A copy of this amended Ordinance shall be recorded in the Strafford County Registry of Deeds under the title of "City of Rochester Sewer Liens" and any other indexing as the Register of Deeds may deem appropriate.

I. The lien created by this section shall be in the form of a tax lien and any default thereon shall be collectible by an action in debt, or other appropriate action, and said lien shall also have the full force and effect of a real estate attachment, as well as a tax lien.

Passed March 20, 1953.

AMENDMENT TO THE ORDINANCES RELATIVE TO SALARIES OF THE POLICE DEPARTMENT

Be it ordained by the Mayor and City Council of the City of Rochester:

- 1. That Chapter XXV of the 1952 General Ordinances, as amended, be further amended as follows:
- a. By striking out all of sub-section 4 of sub-division C of Section 2 and inserting in the place thereof the following new section:
- "4. Patrolmen with over three (3) years of appointed regular service shall be classified as Patrolmen First Class and receive as basic pay \$55.00 per week for an eight (8) hour day, six (6) day week. Patrolmen with less than three (3) years of appointed regular service shall be classified as regular Patrolmen and receive as basic pay \$53.28 per week for an eight (8) hour day, six (6) day week. Henceforth, Special officers, working as regular Patrolmen, shall be started at \$48.00 per week for an eight (8) hour day, six (6) day week. They shall be granted one week's vacation each year with pay."
- b. By striking out all of the second paragraph of said Section 2 and inserting in place thereof the following new paragraph:
- "PROVIDED, however, that the Assistant Marshal, the Sergeant, and each Patrolman shall be entitled to added compensation over and above his regular weekly salary for his regular weekly tour computed on an eight (8) hour day, six (6) day week when their services are required beyond their weekly tour at the rate of \$1.27 per hour for the Assistant Marshal, the rate of \$1.22 per hour for the Sergeant, and the proportionate rate per hour for each class of Patrolmen; and"
- 2. That Chapter XXVI of the 1952 General Ordinances, as amended, be further amended by striking out the words "seven regular Patrolmen" in the fifth and sixth lines of Section 2 and inserting in the place thereof the words "not more than ten regular Patrolmen."

Passed May 15, 1953.

RESOLUTION ON 1953 BUDGET

Be it resolved by the Mayor and City Council of the City of Rochester, as follows:

WHEREAS, on March 3, 1953, this Honorable Body did vote its approval and acceptance of a certain budget for the year 1953 in the total amount of \$753,865.00, plus overlay; and

WHEREAS, the said budget included \$64,132.00 as the

temporary item for the Strafford County Tax; and

WHEREAS, at the Public Hearing, held on February 19, 1953, the above item for the County Tax was approved until the correct amount could be set by the County authorities; and

WHEREAS, the correct amount as now set by the County

authorities is exactly \$54,179.95:

NOW THEREFORE, be it resolved by the Mayor and City Council of the City of Rochester that the budget as passed on March 3, 1953, in the amount of \$753,865.00 be reduced by the amount of \$9,952.05, so that the total budget, as amended, be now \$743,912.95 plus overlay.

Passed July 7, 1953.

AMENDMENT TO THE ORDINANCES RELATIVE TO STOP SIGNS

Be it ordained by the Mayor and City Council of the City of Rochester: That Section 26 of Chapter XVI of the 1952 General Ordinances, as amended, be further amended by adding thereto the following sub-section:

"(56) On Highland Street before entering Maple Street from Highland Street."

Passed July 7, 1953.

RESOLUTION TO BORROW MONEY IN ANTICIPATION OF TAXES

Be it resolved by the Mayor and City Council of the City of Rochester: That the Finance Committee be authorized to hire in anticipation of taxes a sum not exceeding fifty thousand dollars (\$50,000.00). Said sum to be hired on notes of the City at such time as the best interest of the City requires.

Passed July 7, 1953.

AMENDMENT TO THE ORDINANCES RELATIVE TO PAY OF SPECIAL POLICE

Be it ordained by the Mayor and City Council of the City of Rochester: That Chapter XXV, Section 3, Paragraph E, Subsection 3, be amended by striking out the whole thereof and substituting in its place the following sub-section:

"3. Special Police Officers, \$1.00 per hour when on duty." Passed September 1, 1953,

RESOLUTION TO PURCHASE SIDEWALK SNOWPLOW TRACTOR

Be it resolved by the Mayor and City Council: That the sum not to exceed \$3,000.00 be and is hereby appropriated from Revenue Surplus for the purchase of a Sidewalk Snowplow Tractor. The old snowplow tractor which is now broken down is to be included in the transaction. The Public Works Committee is authorized to make this purchase with the Finance and Purchasing Committees.

Passed September 1, 1953.

RESOLUTION TO PURCHASE SERVICE TRUCK FOR WATER DIVISION

Be it resolved by the Mayor and City Council: That the sum not to exceed \$1,500.00 be and is hereby appropriated for the purchase of a Service Truck for the Water Division of the Public Works Department and that the Public Works, Purchasing and Finance Committees be empowered to make the purchase and finance same from current revenues or on notes of the Water Division as, in their opinion, the best interests of the City will be served. This transaction to include trading the present Service Truck towards the purchase of a new one.

Passed September 1, 1953.

RESOLUTION TO PURCHASE NEW PANEL TRUCK FOR THE FIRE DEPARTMENT

Be it resolved by the Mayor and City Council of the City of Roehester, as follows:

WHEREAS, the Fire Department of the City of Rochester is in need of a new panel truck, and

WHEREAS, there are no additional funds for the purchase of said truck except for the annual 1953 appropriation for said Fire Department.

NOW, THEREFORE, be it resolved that

- The Fire Committee with the Purchasing and Finance Committees be authorized to purchase said truck, and
- 2. That the purchase of said truck be paid from the 1953 Fire Department budget, and
- 3. That the present panel truck be exchanged and charged toward the purchase of the above.

Passed September 1, 1953.

RESOLUTION ON TIME POLLS OPEN FOR DECEMBER 1 CITY ELECTION

Be it resolved by the Mayor and City Council of the City of Rochester: That on Tuesday, December 1, 1953, at the City Election, the polling places in all six wards of the City of Rochester shall be open at 9 o'clock in the forenoon and shall close at 6 o'clock in the evening, Eastern Standard Time.

Passed September 1, 1953.

RESOLUTION TO DISCONTINUE WALNUT GROVE ROAD

Be it resolved by the Honorable Mayor and City Council: That the Walnut Grove Road leading from the Salmon Falls Road to the Salmon Falls River Bridge be discontinued, and made subject to gates and bars.

Passed November 4, 1953.

RESOLUTION TO INSTALL WATER ON THOMAS STREET

To the Honorable Mayor and City Council: Be it resolved that the sum of \$948.15 be and hereby is appropriated for the installation of water off Ten Rod Road as petitioned for by A. M. Sylvain.

Passed November 4, 1953.

RESOLUTION ON NATIONAL GUARD ARMORY

WHEREAS, the City of Rochester has long had a vital interest in the continuing welfare of the National Guard of New Hampshire; and

WHEREAS, the annual City budgets of the City of Rochester have expended considerable sums of money to assist the National Guard during the past several years; and

WHEREAS, the local company of the National Guard of New Hampshire has been a splendid asset to the community in general and to the citizens in particular; and

WHEREAS, the City of Rochester has evidenced its cooperation with the State by offering a valuable City tract of land without cost to the State of New Hampshire; and

WHEREAS, the City of Rochester has manifested such an offer, with further offers of material assistance in grading and providing facilities for a National Guard site in order to expedite the construction of an armory in Rochester:

NOW, THEREFORE, BE IT RESOLVED BY THE MAYOR AND CITY COUNCIL of said City that the Adjutant General of the State of New Hampshire be requested to inform the proper authorities of his belief that Rochester is and may be entitled to be awarded one of the first armories to be constructed by the State of New Hampshire.

Passed December 1, 1953.

RESOLUTION TO TRANSFER BALANCES, IF NECESSARY TO CLOSE BOOKS FOR 1953

Be it resolved by the Mayor and the City Council: That if found necessary in closing the accounts of the year to transfer from a Department where there is a balance to a Department where there is a deficit, the Committee on Finance be authorized to make such transfer.

Passed December 1, 1953.

RESOLUTION AUTHORIZING SALE OF CITY LAND SITUATE ON NORTHEASTERLY SIDE OF BROCK STREET TO THE STATE OF NEW HAMPSHIRE FOR USE AS A NATIONAL GUARD ARMORY

Be it resolved by the Mayor and City Council of the City of Rochester, as follows:

- 1. That the National Guard Committee of this Council be and hereby is authorized to sell and convey to the state of New Hampshire the City land situate on the Northeasterly side of Brock Street, in said Rochester, for the sole and exclusive purposes of constructing and maintaining a New Hampshire National Guard Armory. This tract of land is shown in detail on a plan entitled "Plan of Property, Brock Street, Rochester, N. H., Rochester City property, scale 1" = 60', dated October 16, 1942, by M. M. Ames, Engineer, Somersworth, N. H." under the following terms and conditions:
- A. That the State of New Hampshire shall accept a warranty deed of the above described premises;
- B. That the State of New Hampshire, or its duly authorized agents shall begin actual construction of a National Guard Armory upon the above described land within six (6) calendar months from the date that said warranty deed shall have been duly executed and acknowledged.
- C. That the State of New Hampshire shall provide adequate workmen's compensation, fire, extended coverage, public liability and property damage insurance, all of which said policies shall indemnify and hold the City of Rochester harmless from any and all loss and/or injury.
- 2. That the City of Rochester shall provide the following services only:
 - A. Water facilities to said premises.
- B. Cutting of trees and brush on the above described real estate.
- C. Removal of stumps from the above described real estate.
- D. Bulldozing that area on the above described real estate where said trees and stumps have been removed.
- E. Title to said trees, whether standing or cut, shall vest in and remain in the sole property of the City of Rochester.

F. That the City of Rochester shall reserve the right to maintain, repair and reconstruct its present rights in and to the City's present sixteen (16) inch pipe line as now laid out on said premises, together with the further right to install and extend additional pipe lines as the present and future demands of the City may require.

Passed December 8, 1953.

RESOLUTION TO APPROPRIATE FUNDS FOR STATE OF NEW HAMPSHIRE ARMORY SITE

Be it resolved by the Mayor and City Council of the City of Rochester: That a sum not exceeding \$4,000.00 be and hereby is appropriated for the purpose of providing water facilities; cutting trees and shrubs; removal of stumps and bulldozing of area where trees and stumps have been removed on said land situate on the Northeasterly side of Brock Street, in said Rochester, to assist the State of New Hampshire in construction of a National Guard Armory under the terms and conditions of resolution authorizing sale of said land to the State of New Hampshire for said Armory. The money shall be raised by the Finance and special National Guard committees in the manner deemed most advantageous to the City of Rochester.

Passed December 8, 1953.

RESOLUTION FOR WEEKLY WAGE BONUS

Be it resolved by the Mayor and City Council of the City of Rochester: That the weekly wage or salary of each full-time employee of the City, with the exception of the City Marshal of the Police Department, the Chief of the Fire Department, the Commissioner of Public Works, and the City Engineer in the Public Works Department, but including the Sanitary Officer, be and is hereby increased by adding to the sum to which he is entitled under the 1952 General Ordinances, or existing pay schedules, the amount of five dollars (\$5.00) per week for the year 1954; and

That the weekly salaries of the City Marshal of the Police Department and the Chief of the Fire Department shall each be and is hereby increased by adding to the sum to which they are entitled under the 1952 General Ordinances, the amount of seven dollars (\$7.00) per week for the year 1954; and

That the weekly salary of the Commissioner of Public Works be and is hereby increased by adding to the sum to which he is entitled under the 1952 General Ordinances, the amount of six dollars (\$6.00) per week, \$3.50 of the above sum to be chargeable to the Highway Division and \$2.50 per week to be chargeable to the Water Division of the Department of Public Works, for the year 1954.

Passed December 8, 1953.

AMENDMENT TO THE ZONING ORDINANCES FOR REGULATION OF TRAILERS

Be it ordained by the Mayor and City Council of the City of Rochester: That Chapter XII of the General Ordinances of the City of Rochester, 1952, be amended by adding at the end of Chapter XII the following new section, to be known as ARTICLE 9.

Section 1. It shall be unlawful for any person, persons, firm or corporation to establish, maintain or operate within the water limits of the City of Rochester any trailer camp, whether charge is or is not made, who does not possess a permit from the Inspector of Buildings.

Section 2. A "trailer camp" is herein defined to include any site, lot, field, or tract of land upon which one or more occupied trailers are harbored, with or without charge.

Section 3. Application for such permit shall be made in writing to the Inspector of Buildings. The applicant shall state the location of the existing or proposed trailer camp, the approximate number of trailers, the probable duration of use as such, the proposed water supply for such camp, the proposed method of sewerage and garbage disposal, and the proposed lighting system for the trailer camp, these must conform to the rules and regulations of the Planning Board, the Water and Sewer Division of Public Works, and the Building Inspector.

This ordinance shall be in full force and effect upon its adoption.

Passed December 8, 1953.

ASSESSORS' INVENTORY

Land and buildings	\$11,301,475.00
Electric plants 1	552,452.00
Horses 81	8,100.00
Cows 611	61,100.00
Other neat stock	3,200.00
Sheep and goats	500.00
Hogs	180.00
Fowl	15,470.00
Fur-bearing animals	900.00
Boats and launches 10	100.00
Portable mills 3	1,667.00
Wood, lumber, etc.	39,025.00
Gasoline pumps and tanks	15,035.00
Stock in trade	2,606,456.00
Mills and machinery	1,770,465.00
	\$16,376,125.00
Polls 5,979	11,958.00
National bank stock taxes	1,157.00
Amount of taxes to be committed to collector, including poll taxes and national bank	
taxes	744,633.79
Amount of property valuation exempted to soldiers	678,300.00
Tax rate for the year 1953	46.60
201 200 201 200 3001 2000	40.00

HOWARD C. E. BECKER, GEORGE J. POTVIN, ALBERT R. CHALMERS, Assessors.

ACCOUNTANT'S REPORT

To the Honorable Mayor and City Council:

Gentlemen: I present herewith a report of the financial condition of the City of Rochester at the close of business on December 31, 1953.

This report is presented in the simplified form used for the past two years to facilitate understanding and comparisons.

The total Funded Debt at December 31, 1953, is \$327,079.15 or a decrease of \$57,654.00 which is accounted for as follows:

Notes Issued: Water	\$15,416.00
Notes Paid: Water	\$73,070.00
Decrease	\$57.654.00

Special Sewer Fund Notes were issued in October for \$20,041.00, but should not be part of the Net Debt Obligation because they are offset by Accounts Receivables for the same amount.

The Budget Operations for the year show a Net Balance of \$35,799.50 as follows:

Net Balance	to 1954	Budget I	ncome	\$35,799,50

In my opinion, the attached balance sheets and related statements of revenues, appropriations and supporting exhibits present the financial position of the City of Rochester at December 31, 1953, in conformity with generally accepted municipal accounting principles applied on a basis consistent with that of the preceding year.

Respectfully submitted,

PAUL H. BERGERON, City Accountant.

Exhibit 1—General Fund

BALANCE SHEET AS AT DECEMBER 31, 1953

ASSETS

C11	rren	t. A	sse	ts:

Cash, General Funds: In Bank, In hands of City Clerk, In hands of Tax Collector,	\$30,217.04 8,442.46 1,777.49
Accounts Receivable:	
Job Work,	1,844.52
Special Sewer Fund,	19,802.00
Tax Liens,	2,925.52
Taxes, 1953, uncollected,	$44,244.8\overline{3}$
Timber Taxes, uncollected,	735.05
Head Taxes, 1953, uncollected,	7,167.00
Materials Inventory as at December	
31, 1953,	687.39
Deferred Charges,	3,705.95

Total Assets,

\$121,549.25

LIABILITIES

Current Liabilities:

Total Liabilities,

Current Liabilities:	
Accounts Payable:	
State of New Hampshire, Head	
Tax,	\$8,390.00
Accrued Pay Rolls,	2,665.44
Sundry Accrued Items,	67.50
Special Appropriations, Unexpended	
Balances,	2,354.00
Notes Payable, Sewer Fund,	20,041.00
Deferred:	
Departmental Credits, pending col-	
lection,	1,844.52
Special Fund Balances,	1,265.34
Reserves:	ŕ
Tax Abatements,	3,308.02
Budget Encumbrances,	48.59
Veterans, World War II, Burial	
Lot,	1,673.50
Revenue Surplus,	79,891.34

\$121,549.25

Exhibit 2—Capital Fund

BALANCE SHEET AS AT DECEMBER 31, 1953

ASSETS

Real Estate:	
Land and Buildings,	\$1,419,519.61
Personal Property,	480,213.46
Future Taxation to Retire Debt,	256,750.00
Municipal Investment in Water	
Works	356 393 69

Works, 350,393.09 Trust Funds (see Exhibit 7), 70,237.42

Total, \$2,583,114.18

LIABILITIES

Funded Debt:

N	0	+	0	C	٠	

Water Construction and Equip-	
ment,	\$106,292.15
Special Sewer Fund,	20,041.00
Sewer Construction,	38,100.00
Municipal Garage,	9,000.00
Real Estate—Ward Four,	2,000.00
General Equipment,	104,896.00
Isinglass River Bridge,	11,000.00
Gonic River Bridge,	6,750.00
Highway Construction,	29,000.00

Trust Funds: (see Exhibit 7)

Principal, 68,107.38 Income, unexpended, 2,130.04

Capital Surplus, 2,185,797.61

Total, \$2,583,114.18

Exhibit 3—Comparative Summary of Revenues and Expenditures

(Budget vs. Actual)

YEAR ENDED DECEMBER 31, 1953

	Deciloret			
	Budget	Actual	Actual Over	Budget Short
State of N. H.,	\$58,000.00	\$58,996.72	\$996.72	
Automobile Permit	ts, 40,000.00	47,777.19	7,777.19	
Schools,	34,530.00	31,669.74		\$2,860.26
Tax Levy, 1953,	743,912.95	746,788.62	$2,\!875.67$	
Rent of Equipmen	t, 3,000.00	783.61		2,216.39
Transfer from Par	'k-			
ing meters (for				
Highway Use),	5,000.00	5,000.00		
Transfer from Rev				
nue Surplus,	16,500.00	16,500.00		
Other Revenues,	14,500.00	17,979.32	3,479.32	
Totals,	\$915,442.95	\$925,495.20	\$15,128.90	\$5,076.65
Actual Income Ove	er			
Estimates,	10,052.25			10,052.25
Totals,	\$925,495.20	\$925,495.20	\$15,128.90	\$15,128.90

EXPENDITURES

Administration:	Budget	Net Expenses	Appropriation Balance Def	
Salaries,	\$28,900.00	\$28,234.37	\$665.63	
General,	5,900.00	5,665.48	234.52	
Elections and reg	1,200.00	1,099.24	100.76	
Public Buildings:				
Janitors,	5,746.00	5,674.45	71.55	
Fuel,	3,700.00	3,265.75	434.25	
Lighting,	1,400.00	1,172.08	227.92	
Insurance,	2,700.00	2,538.59	161.41	
All other,	1,600.00	769.55	830.45	
Education:				
Schools,	398,500.00	398,496.09	3.91	
Public library,	17,000.00	17,000.00	5.01	
East Rochester		,		
Library,	600.00	600.00		

Protection:			#00 3#	
Police,	43,503.00	42,764.73	738.27	
Municipal Court, Fire,	2,280.00 $65,002.00$	2,280.00 $63,803.62$	1,198.38	
r ne,	05,002.00	05,005.02	1,100.00	
Health:				
Salaries,	3,071.00	3,076.29	40.00	\$5.29
Other expenses,	40.00	201 70	40.00	
Vital statistics,	293.00	291.50	1.50	
District Nurse Association,	900.00	900.00		
Dental Clinic,	336.00	261.00	75.00	
· ·	333,00	201.00	, 3, 5, 5	
Public Welfare:			221.12	
Administration,	2,600.00	2,378.88	221.12	
Direct relief,	27,400.00	19,175.76	8,224.24	
Old age assist- ance,	20,000.00	18,170.09	1,829.91	
ance,	20,000.00	10,110.03	1,020.01	
Debt retirement,	51,400.00	51.400.00		
Interest,	8,500.00	7,583.32	916.68	
•			0.000	
Street lighting,	22,000.00	23,862.77		1,862.77
Traffic lights,	400.00	367.30	32.70	
,			02.10	
County tax,	54,179.95	54,179.95		
Legal adjustments,	200.00	12.00	188.00	
		2=100	100,00	
Employees' retire-	0.000.00	0.400.00		200.20
ment,	6,200.00	6,483.28		283.28
Building inspection,	2,500.00	2,458.15	41.85	
D1	150.00	00.70	110.00	
Planning Board,	150.00	33.78	116.22	
Public Works:				
Commissioner	2,682.00	2,691.47		9.47
Maintenance pay				
roll,	35,000.00	34,855.47	144.53	
Street cleaning,	9,000.00	8,888.54	111.46	
Snow removal and sanding,	15,000.00	10,756.61	4,243.39	
Road materials,	11,000.00	10,275.22	724.78	
Gas, oil and tires		5,195.44	804.56	
Repairs to equip-	, -,	-,	00100	
ment,	8,000.00	7,997.03	2.97	
Surface drains an				
culverts,	3,000.00	3,025.10	100 %	25.10
Sidewalk repairs,	250.00 500.00	$\begin{array}{c} 127.47 \\ 250.99 \end{array}$	122.53	
Bridge repairs,	2,000.00	2,146.74	249.01	146.74
Cutting bushes, TRA App. "A,"	1,410.00	1,408.52	1.48	140.74
TRA App. "B,"	1,300.00	1,100.02	1,300.00	
Power and light,	400.00	378.19	21.81	
Fuel,	1,500.00	1,493.71	6.29	

Insurance,	2,500.00	2,464.73 293.65	35.27 106.35	
Telephones,	400.00	293.00	100.55	1
Other supplies an expenses,	2,000.00	1,939.40	60.60	
Other Supplies and				
Expenses:				
Partition,	500.00	489.91	10.09	
Sidewalk con-				
struction,	1,500.00	647.44	852.56	
Rubbish,	19,000.00	18,999.88	.12	
Sewerage,	4,500.00	3,070.34	1,429.66	
Shade trees, park		0,0.0.0.	-,	
and commons,	7,000.00	5,590.39	1.409.61	
Public band	1,000100	0,00000	_,	
concerts.	600.00	600.00		
Civil Defense.	200.00	111.44	88.56	
Memorial and Ar		111.11	00.00	
tice Days,	450.00	450.00		
Publicity,	450.00	450.00		
National Guard	400.00	00.00F		
Unit,	900.00	900.00		
Christmas decora		200.00		
	200.00	200.00		
tions,	200.00	200.00		
Totals,	3915,442.95	\$889,695.70	\$28,079.90	\$2,332,65
Budget in excess of				
expenses,		25,747.25		25,747.25
expenses,		20,131.20		20,131.20
Totals,	915,442.95	\$915,442.95	\$28,079.90	\$28,079.90

SUMMARY

Actual income over estimates, Budget over actual expenses,	$$10,052.25 \\ 25,747.25$
N. J. J. J. J. D. C. J. J. J.	405 500 50
Net balance to the Revenue Surplus Account,	\$35,799.50

Exhibit 4—Real Estate and Personal Property

AS AT DECEMBER 31, 1953

	Real	Personal	
	Estate	Property	Total
City Hall,	\$139,911.49	\$11,011.77	\$150,923.26
Fire Stations:	φ100,01111	7 7	, ,
Central Station,	20,000.00	112,619.57	132,619.57
East Rochester Station		,	6,000.00
Tiger Engine House,	4,000.00		4,000.00
Public Library,	57,000.00	18,691.98	75,691.98
Police Department,	01,000.00	10,628.31	10,628.31
Parking Meters,		13,430.03	13,430.03
Hot Top Plant,	500.00	20,10000	500.00
Municipal Garage,	46,164.57	145,745.28	190,909.85
Schools:	10,101.01	110,110.20	100,000.00
Spaulding High,	875,000.00	136,180.36	1,011,180.36
Maple Street,	70,000.00	7,062.24	77,062.24
Allen,	25,000.00	4,724.43	29,724.43
School Street,	20,000.00	4,494.51	24,494.51
	20,000.00	4,484.73	24,484.73
Gonic,	12,000.00	4,639.32	16,639.32
East Rochester,	102,336.20	4,000.04	102,336.20
Parks and Commons,			356,393.69
*Water Works,	356,393.69	05 (19	
Ward House, Linden Str Ward House, Ward Foun	eet. 900.00	254.13	1,154.13
ward House, ward Four	:, 5,500.00		5,500.00
Bonney Lot, Farmington	F00.00		500.00
Road,	500.00		500.00
City Dump Lot, Farming	325.00		325,00
Road,			349.00
McDuffee Lot, Farmingto	on 75.00		75.00
Road,	75.00		75.00
Gravel Pit, Charles Stree			775.00
Hanson Lot, Salmon Fall			100.00
Road,	100.00		100.00
Ward House, Wentworth			1,500.00
American Legion Buildin	ig, 6,700.00		6,700.00
Garland Property, East	400.00		400.00
Rochester,	400.00		400.00
Sundry Real Estate, acqu			
by Tax Collector deed	ls, 1,050.00		1,050.00
Materials Inventory,		687.39	687.39
Sewerage Department			
Equipment,		6,177.80	6,177.80
Ward House, Ward Two	,	69.00	69.00
Parking Lot Entrance,	225.00		225.00
Salt Shed,	3,557.35		3,557.35
	04 555 040 00	A 100 000 07	00.070.01
Totals,	\$1,775,913.30	\$480,900.85	\$2,256,814.15

^{*} This figure represents the capital contribution of the Municipality to the Water Works Division.

Exhibit 5—Funded Debt Outstanding

AS AT DECEMBER 31, 1953

Totals	\$72,557.00 65,756.15 59,300.00 50,596.00 30,100.00	17,370.00 10,800.00 7,200.00 7,200.00 6,200.00	\$327,079.15
Gonic Bridge	\$750.00 750.00 750.00 750.00 750.00	750.00 750.00 750.00 750.00	\$6,750.00
Isinglass Bridge	\$2,000.00 2,000.00 2,000.00 2,000.00	1,000.00	\$11,000.00
Highway Construction	\$6,500.00 6,500.00 6,500.00 9,500.00		\$29,000.00
General General Equipment	\$31,580.00 26,580.00 24,080.00 16,776.00 5,880.00		0
unicipal Ward Four General Farage House Equipmen	\$1,000.00 1,000.00		\$9,000.00 \$2,000.00 \$104,896.00 FUNDED DEBT ANALYSIS
Municipal Garage	\$3,000.00 3,000.00 3,000.00		\$9,000.00 FUNDE
wer Construction	\$6,000.00 6,000.00 4,200.00 2,800.00 5,100.00	2,800.00 2,800.00 2,800.00 2,800.00 2,800.00	\$38,100.00
Se Fund *	\$2,041.00 2,000.00 2,000.00 2,000.00 2,000.00	2,000.00 2,000.00 2,000.00 2,000.00 2,000.00	\$20,041.00
Water Works	\$19,686.00 17,926.15 16,770.00 16,770.00 14,370.00	10,820.00 5,250.00 1,650.00 1,650.00 1,400.00	\$106,292.15
Year of Retire- ment	1954 1955 1957 1957	1959 1960 1961 1962 1963	. Totals

Balance, December 31, 1953,

Totals, Notes Paid,

\$400,149.15 73,070.00

\$254,146.00 53,400.00

\$20,041.00

 $\$125,962.15 \\ 19,670.00$

\$20,041.00

\$327,079.15

\$200,746.00

\$20,041.00

\$106,292.15

\$364,692.15 35,457.00

General Fund

Sewer Fund*

Water Works \$110,546.15 15,416.00

> Balance, January 1, 1953, Notes Issued,

\$254,146.00

^{*} Sewer Fund Debt is offset by Accounts Receivables for \$20,041.00.

Exhibit 6—Summary of Taxes Collected by Tax Collector

YEAR ENDED DECEMBER 31, 1953

1050	PROPERTY	AND	DOLL	TAVEC
1952	PROPERTY	$A \times D$	POLL	TAXES

1002 1 1001 1111 1111 1110 1 01	III IIIII	
Balance, uncollected on January 1, 1953, Cash in Collector's Office, January 1,	\$63,893.27	
1953,	93.19	
Added Lists:		
Property,	30.12	
Polls,	426.00	
Interest on delinquent payments,	1,132.50	
Total charges to Tax Collector,		\$65,575.08
Credits:		
Abatements, property,	\$660.63	
Abatements, polls,	1,074.00	
-		\$1,734.63
Cash collected and deposited in bank,		63,840.45
Total Credits,		\$65,575.08

1953 PROPERTY AND POLL TAXES

1953 PROPERTY AND P	OLL TAXES	
Committed by Assessors:		
Real Estate,	\$731,518.79	
Poll Taxes,	11,958.00	
National Bank Stock Tax,	1,157.00	
Added List:		
Property,	457.41	
Polls,	708.00	
Interest on Delinquent Payments,	49.21	
Total Charges to Tax Collector,		\$745,848.41
Credits:		
Abatements, Property,	\$2,617.24	
Cash Collected and Deposited in	20 20 20 2	
Bank,	697,208.85	
Cash in Collector's Office, December 31, 1953,	1,777.49	
Total Credits,		\$701,603.58
Balance, uncollected 1953 Taxes as at		044.044.00
December 31, 1953 (Exhibit 1),		\$44,244.83

1951 HEAD TAXES

Added List, Collected and deposited in Bank,		\$88.00 \$88.00
1952 HEAD TAXES	5	
Balance, uncollected January 1, 1953, Added List, Penalties,	\$7,165.00 1,530.00 539.50	
Total Debits,		\$9,234.50
Collected, Penalties, Abated,	\$5,590.00 539.50 3,105.00	
Total Credits,		\$9,234.50
1953 HEAD TAXES	S	
Committed by Assessors, Added List, Penalties,	34,930.00 2,530.00 .50	
Total Debits,		\$37,460.50
Collected and deposited in Bank,		30,293.50
Balance, uncollected as at December 31, 1953 (Exhibit 1),		\$7,167.00

Exhibit 7—Trust Funds Account

YEAR ENDED DECEMBER 31, 1953

PRINCIPAL

INCOME

Exp. on Hand During Dec. 31, Year 1953							9	13.84	3.29	376.23
Income Exp. (During Year \$312.00	7.50	5.00	75.00	2.50	5.00	5.00	2:50	0.20	2.50	5.00
Income Rec'd During Year \$320.00	7.50	5.00	75.00	2.50	2.00	5.00	2.50	0.00	2.50	5.00
Income Rate on hand of Int. Jan. 1, '53 21/2 % \$318.49							1	15.04	3.29	376.23
Rate of Int 21/2 %	21/2%	21/2%	2 1/2 %	2 1/2 %	2 1/2 %	21/2%	2 1/2 %	2 1/2 6/0	2 1/2 %	2 1/2 %
Amount of Principal \$12,800.00	300.00	200.00	3,000.00	100.00	200.00	200.00	100.00	200.00	100.00	200.00
ust Fund Purpose of Trust Fund (Seth Adams Poor widows, orphans and maiden	Care of family lot	Care of family burial lot Care of Donor's burial lot	(Elizabeth C. Estes) Haven Hill Cemetery Fund Care of Haven Hill Cemetery (Lawis W Tihherts)	Care of Donor's burial lot	Care of Wingate Family lot	Care of Donor's and other lots in Gonic Cemetery	Care of Boothby burial lot	Care of Jenness burial ground	Care of Torr family burial grounds	Care of lot in Rochester Cemetery
n Name of Tr Adams Fund	Abbott Cemete (Priscilla J.	Ö E		M			Bo	Brown Cemetery Fund (Mary A. Brown)	T_0	Ĥ
Year of Creation 1874	1915	1913 1911	1916	1907	1916	1902	1921	1933	1934	1934

PRINCIPAL

INCOME

Exp. on Hand During Dec. 31, Year 1953	76.05	27.60	19.40				62.50				
Income Exp. During Year	1.26	73.	165.90	125.00	125.00	125.00	125.00	125.00	25.00	125.00	25.00
Income Rec'd During Year	1.26	re. 2	4.61 165.90	125.00	125.00	125.00	125.00	125.00	25.00	125.00	25.00
Income Rate on hand of Int. Jan. 1, '53	76.05	27.60	(4.13				62.50				
Rate of Int.	2 1/2 %	S 5	21/2%	2 1/2 %	21/2%	2 1/2 %	2 1/2 %	2 1/2 %	2 1/2 %	2 1/2 %	2 1/2 1/0
Amount of Principal	50.00	25.00	6,639.37	5,000.00	5,000.00	5,000.00	5,000.00	5,000.00	1,000.00	5,000.00	1,000.00
Year of Creation Name of Trust Fund Purpose of Trust Fund 1934 Hammett Cemetery Fund Carc of lot in Haven Hill Cemetery). Hammett) letery Fund	(Ephraim O. Hammett) ter Cemetery (1934 Willand Cemetery Fund Care of Willand lots on Chestnut (1934 Willand Lots on Chestnut	1890 Old Cemetery Conservation Perpetual care of Old Cemetery Fund, Perpetua, Charles and Specific Lots	A. C. Hanson et als. 1927 John McDuffee Fund Books for the Public Library (Abbie McDuffee Chase)	1933 Samuel D. Felker, Fund Books for the Public Library (Mary D. Felker)	1938 Charles and Aroline B.General Library Purposes Greenfield Fund (Sarah E. Yonno)	1940 Sarah L. Varney Scholar- Rochester Women's Club Scholar- ship Fund	1941 John Greenfield Library Books for the Public Library Fund (Mary A. Green- field)	1940 Sarah L. Varney Library Books for the Public Library Fund	1943 The John Hanscam Trust General library purposes	1900 Jennie Farrington Annex Books for the Public Library Fund

INCOME

Income Income Exp. on Hand During Dec. 31, Year 1953	34.03	75.00 37.50	150.00 389.54	\$1,634.93 \$1,422.47	\$53.47	649.17	4.93	\$707.57
Income Rec'd During Year	3.74	75.00	206.24	1,702.32 \$	\$1.19	34.63		\$35.82
Income Rate on hand of Int. Jan. 1, '53	30.29	37.50	333.30	\$1,355.08 \$1,702.32	\$52.28	614.54		\$671.75
Rate of Int.	2 1/2 5/6	21/2 1/1	2	• 11				. "
Amount of Principal	150.00	3,000.00 21/2 1/2	8,243.01 2 (\$68,107.38*				
Purpose of Trust Fund	Care of Cemetery on Chestnut Hill	1944 Rear Adm. Charles L. Hus- A selected Senior at Spaulding sey, USN Per. Mem. High School Frances H. Bick-	George A. and Hattie A.Needy widows and maiden ladies Pray, Fund (George A. of fifty years and over		SPECIAL FUNDS Old Town Farm Cemetery Fund Created from sale of lots. Both principal and interest can be	used. Old Cemetery Specific Emergen-Created from Income of Old Ceme- cy Fund tery Conservation Fund.	Emer. Created from Income of Old Cemetery Conservation Fund.	
Year of Creation Name of Trust Fund	1944 Trickey Cemetery Fund	1941 Rear Adm. Charles L. Hussey, USN Per. Mem. Fund (Frances H. Bick-	1951 George A. and Hattie A. Pray Fund (George A.	Pray)	SPECIAL FUNDS Old Town Farm Cemetery Fund	Old Cemetery Specific Emergen- cy Fund	Old Cemetery General Emer- gency Fund	

^{*} Funds, in the amount of \$67,600.00, are invested in United States Savings Bonds, Series G, at 2%% interest rate. Balance of Funds, in the amount of \$507.38, is deposited in the Rochester Trust Company, at 2% interest the first six months and 21%% interest the second six months.

Exhibit 8—Rochester Water Works Division

COMPARATIVE BALANCE SHEET

AS AT DECEMBER 31, 1953

ASSETS

	1079	1952
Plant Assets:	1953	
Land,	\$22,208.50	\$22,208.50
Structures,	21,429.67	21,429.67
Water Supply Equipment,	58,630.87	58,630.87
Pumping Station Equipment,	2,457.24	2,457.24
Purification Equipment,	10,676.16	10,676.16
Transmission Mains,	115,073.39	115,073.39 16,488.13
Water Storage Equipment,	16,488.13 $467,629.65$	457,687.29
Distribution Mains, Services.	89,459.99	87,202.67
	42,156.00	41,249.62
Hydrants,	48,199.20	48,217.20
Meters, Shop and Garage Equipment.	36,864.36	36,486.46
Office Equipment,	900.45	742.15
Office Equipment,	900.43	742.10
Total Plant Assets,	\$932,173.61	\$918,549.35
Current Assets:		
Cash in Bank and on Hand,	\$5,848.25	\$882.02
Accounts Receivable:		
		220 240 24
Water,	\$34,225.74	\$29,240.61
Sundry,	2,879.51	3,344.46
Total.	\$37,105.25	\$32,585.07
i otai,	\$51,105.25	φυΔ,υσυ.υτ
Less—Reserve for Delinquent		
Accounts,	1,743.99	1,857.26
Total Accounts Receivable, Net,	\$35,361.26	\$30,727.81
Materials and Supplies Inventory,	\$12,425.23	\$13,946,25
•		
Total Current Assets,	\$53,634.74	\$45,556.08
		
Prepaid Accounts:		
Insurance,	\$256.34	\$268.26
Taxes,	87.97	101.69
Total Prepaid Accounts,	\$344.31	\$369.95
Total Assets,	\$986,152.66	\$964,475.38

LIABILITIES

Conital Liebilit		40.00
Capital Liabilities:	1953	1952
Funded Debt,	\$106,292.15	\$110,546.15
Current Liabilities:		
Accounts Payable, Accrued Liabilities:	\$1,915.58	
Interest,	554.60	\$558.44
Pay Roll,	307.14	262.50
Total Current Liabilities,	\$2,777.32	\$820.94
Reserves:		
Depreciation of Plant Assets,	\$359,412.78	\$345,294.09
Capital Contributions:		
Municipality,	\$356,393,69	\$356,393.69
In Aid of Construction,	33,671.96	33,309.25
Total Capital Contributions,	\$390,065.65	\$389,702.94
Surplus (Profit and Loss),	\$127,604.76	\$118,111.26
Total Liabilities,	\$986,152.66	\$964,475.38

Exhibit 9—Rochester Water Works Division

COMPARATIVE OPERATING STATEMENT

AS AT DECEMBER 31, 1953

Revenues: Commercial Sales, Industrial Sales, Hydrant Rentals, Merchandise Sales and Job Work, Other Income,	1953 \$58,879.46 6,189.44 180.00 3,074.26 3,735.12	1952 \$55,649.53 6,433.70 180.00 3,649.82 2,693.27
Total Revenues,	\$72,058.28	\$68,606.32
Operating Expenses: Water Supply Expenses:		
Superintendence,	\$300.00	\$300.00
Water Supply Labor,	3,389.87	3,408.93
Pumping Station Labor,	1,987.89	1,645.82
Miscellaneous Labor,	236.91	7.02

Pumping Station Supplies and Expenses, Purification Supplies and Expenses Power Purchased, Repairs to Water Supply Structures and Equipment,	129.35 s, 1,085.22 1,312.39	147.66 806.73 1,378.69
Total Water Supply Expenses,	\$8,441.63	\$7,839.67
Distribution Expenses: Superintendence, Engineering, Maintenance Labor, Meter Department Labor, Other Supplies and Expenses, Repairs to Mains, Repairs to Services, Repairs to Hydrants, Repairs to Meters,	\$1,833.49 4,205.38 10,610.07 921.43 490.45 826.23 629.93 554.76 1,701.06	\$1,807.83 4,170.95 11,549.64 1,582.44 373.69 2,618.25 666.07 629.41 766.92
Total Distribution Expenses,	\$21,772.80	\$24,165.20
Other Expenses: Salaries, General Office, Insurance, Shop, Garage, Taxes, Interest, Loss on Capital Assets Retired, Freight, Employees' Retirement,	\$2,600.00 511.47 386.20 1,737.85 5,147.06 365.60 2,246.78 103.30 232.86 3,878.77	\$600.00 671.62 554.59 1,625.91 3,013.32 385.58 2,492.62 72.06 209.91 3,626.14
Total Other Expenses,	\$17,209.89	\$13,251.75
Total Operating Expense,	\$47,424.32	\$45,256.62
Gross Profit before Depreciation,	\$24,633.96	\$23,349.70
Less—Depreciation,	15,140.46	14,232.56
Net Profit to Surplus,	\$9,493.50	\$9,117.14

COMPARATIVE SURPLUS ANALYSIS (Profit and Loss) AS AT DECEMBER 31, 1953

ADALI	DECEMBER	01, 1000	
		In	crease or
	1953	1952 (*)	Decrease
Balance as at January 1,	\$118,111.26	\$108,994.12	\$9,117.14
Add—Net Profit from			
operations,	9,493.50	9,117.14	376.36
Balance as at December			
31,	\$127,604.76	\$118,111.26	\$9,493.50

REPORT OF THE DEPARTMENT OF PUBLIC WORKS

Roads and Streets Water System Bridges Sewers Parks and Playgrounds Rubbish Collection

To the Honorable Mayor and City Council, Rochester, N. H.:

Despite the fact that an unusually small amount of snow fell in the winter of 1952-53 there were a number of times when the entire crew of the Highway and Water Divisions were called out for plowing and snow removal. Icing of sidewalks and highways also made sanding and salting necessary frequently during January and February so that there were but few days during these two months when at least some work was required as the result of winter conditions.

Some patching was done in every month in the early part of the year and street cleaning was started on a small scale in the business section at the first of March. Heavy rains and melting snow resulted in washouts on Lowell Street and Dry Hill Road where new, large diameter cement culverts were installed to replace old stone culverts which had washed out.

During April, May and June snow fence was taken down, sewer drops were cleaned and the parks and common raked and picked up.

In the spring a start was made on the widening and straightening of the Chestnut Hill Road in preparation for extending the tarred surface. In the fall the tarred surface was extended about one-half mile. The tarred surface was also extended on Park and Dewey Streets.

Two new units were purchased during the year. The Water Division Service Truck had been giving mechanical trouble for some time and was replaced and the oldest of the sidewalk tractors was traded as it was not thought economical to make the repairs necessary to put it back into running condition. In the way of major repairs to equipment, the hoist and travel mechanism of the power shovel was overhauled, the travel mechanism was overhauled on the backhoe and the motor on the rubbish truck was rebuilt.

Due to the open winter, a considerable amount of brush was cut early in the year and the application of chemical brush

killer had to be eliminated as the appropriation for this item was exhausted. It is hoped that this method of brush control may be used again during the coming year as it has proved to be very effective and economical.

Sewer drops were cleaned in the spring and fall and other routine operations carried out throughout the year.

The Water and Sewer Division was kept busy on construction during the entire year except for such times during the winter as the men and equipment were used to help in snow plowing and removal. The Rochester Hill sewer project was completed and water and sewer mains laid on Whitehall Road, Sunset Drive, Woodland Lane, Hillcrest Drive, Edgewood Lane, Crockett Street, Patton Street, Wilson Street, Madison Avenue and a water line laid on Thomas Street. The total footage of water and sewer mains laid during the year was 14,784 feet which is considerably above the usual annual average.

Sixty-one new connections were made to the water mains and thirty services were relaid. Sixty-two new connections were made to sewer mains and the total of new connections and relaid services was approximately thirty above the annual average.

Samples of water sent to the State Department of Health weekly throughout the year have shown the water to be of uniformly good quality.

It was necessary to curtail sprinkling of gardens during July and August due to the inability of the mains to carry sufficient water from the reservoir to the city as fast as it was being used.

May I again express my thanks to the Mayor and City Council, to the Public Works Committee and other City Department heads for their cooperation and to the employees of the Department for their loyalty in the performance of their regular and emergency duties.

Summary of Water Division Activities

WATER MAINS

Thomas Street, 6-inch main extended	,350 84 430 680 692 320 275	feet feet feet feet feet
	-	

Summary of pipe laid:

Summary of pipe laid:		
6-inch Cast Iron Pipe	4,237	feet
SERVICE MAINS		
Colman Street, 1-inch Copper Tube	143	feet
Tube	205	feet
Total Service Mains Extended	348	feet
HYDRANTS		
City-owned hydrants, Rochester, East Rochester, Gonic, in use 1952		
Total December 31, 1953		351
Private hydrants in use 1953		34
Private hydrants added 1953		0
Hydrants in South Lebanon, Maine		6
Total hydrants in use on system		391
Hydrants repaired		7
SERVICES		
Total number of services, 1952	3	59 59
Total Services, 1953	3	,355
Services relaid, 1953		30 27
METERS		
	9	,936
Meters in use, 1952	_	72
Total Meters in use, 1953	3	,008
Summary of Sewer Division Activities:		
Connections, 1952	2	,470 62
New Connections		
Total Connections, 1953	2	,532
Connections cleaned, 1953		80

SEWER MAINS

Rochester Hill Road, 8-inch main extended	3,691	feet
Whitehall Road, 8-inch main extended	612	feet
Crockett Street, 6-inch main extended	243	feet
Wilson Street, 6-inch main extended	1,281	feet
Sunset Drive, 6-inch main extended	723	feet
Woodland Lane, 6-inch main extended	680	feet
Hillcrest Drive, 6-inch main extended	465	feet
Madison Avenue, 6-inch main extended	244	feet
Rochester Hill Road, 6-inch main extended	727	feet
Henrietta Street, 6-inch main extended	505	feet
Patton Street, 6-inch main extended	196	feet
Edgewood Lane, 6-inch main extended	800	feet
Hillcrest Drive, 6-inch main extended	380	feet
Total Sewer Main Extensions	10,547	feet

Yours respectfully,

PORTER ROBERTS,

Commissioner.

REPORT OF CITY MARSHAL

To the Honorable Mayor and City Council of the City of Rochester:

Gentlemen: At this time I have the honor to submit for your consideration my report of the activities of the Police Department of the City of Rochester for the year which ended on December the 31st, 1953, which is as follows:

TOTAL ARRESTS

Motor vehicle arrests	222 191
Whole number of arrests	413
ARRESTS WERE MADE BY	
Rochester Police Department State Police Department Motor Vehicle Department Sheriff's Department Fish and Game Department Other Police Departments	306 48 23 18 1
DISPOSITION OF ARRESTS	413
Before the Municipal Court for sentence Nol prossed Dismissed Turned over to other Departments Turned over to Air Force Turned over to Army Transferred to another Department Found not guilty Released Pending	302 3 9 2 1 4 1 8 71 12
	413

In addition to the above cases brought in 1953 we disposed of the following:

Pending from October 6, 1951, one case, nol prossed in August, 1954.

Pending from August 8, 1952, one case, fined, in April, 1954. Pending from December 24, 1952, one case, nol prossed in November, 1954.

Buildings found unlocked 141

Traffic investigations	150
Defective equipment tags issued	5
Defective equipment tags issued imministration	39
Animals killed	
Accidents reported at Station	201
Warnings given	5
Complaints answered	1,171
Aids to other Departments	371
	348
Lodgers	91
Calls for ambulance	
Personal injuries, automobile	106
Reports of animals killed or hit	57
Bicycles registered	46
Aids to individuals	517
Pay roll and store escorts	236
Traffic details	104
Reports of street and traffic lights out	205
Money received from parking fines	\$494.25
Money received from parking meters	\$15,540.25

The amount of money received from Court fines and fees will be found in the annual report submitted by the Clerk of the Municipal Court.

In closing I wish to thank His Honor, the Mayor, the members of the Police Committee, and the City Council for the confidence they have placed in me, and for their help and cooperation rendered to me and the Police Department. I also wish to thank the members of the Police Department for their cooperation.

The Department also wishes at this time to express its appreciation to the Court, the City Solicitor, and to all the various other State, County and Municipal Departments for their cooperation and assistance extended to us during the past year.

Respectfully submitted,

VANE E. NICKERSON, City Marshal.

REPORT OF CITY SOLICITOR

To the Mayor and City Council of the City of Rochester:

I herewith submit my report as City Solicitor for 1953.

The City's suit against the Boston & Maine Railroad for damages and expenses incurred by the City in fighting the fire of October, 1947, resulted in a jury disagreement and mistrial at the 1951 September Term at the Strafford County Superior Court. Counsel for the Railroad appealed this decision to the New Hampshire Supreme Court. During the year 1953 no further action has been taken in this case, and this appeal is still pending.

Considerable time was required in doing the legal work necessary to bring a National Guard Armory site question to a successful conclusion.

The City Solicitor has also been called upon to expend considerable additional time and effort working in cooperation with the Mayor and City Council initiating the necessary ground work for the proposed extension of the new water system.

The sewer and water amendments to the City Ordinances, and the one full day per week in the Rochester Municipal Court throughout the year required of the Solicitor, made 1953 one of the busiest years in the history of the City. The volume of cases before our Municipal Court exceeds that of any city of similar size, and this office is one of the lowest paid of any city in the State.

As usual, all other legal questions which have arisen during the year have been disposed of without litigation.

I want to thank everyone in all departments for their cooperation and help during the past year.

Respectfully submitted,

PAUL B. URION, City Solicitor.

REPORT OF CLERK OF MUNICIPAL COURT

To the Honorable Mayor and City Council, Rochester, N. H.:

I herewith submit a statement of the condition of the finances of the Rochester Municipal Court as of December 31, 1953.

RECEIPTS

Cash on hand January 1, 1953	\$17.04 24.38 4,747.50 55.72	\$4,844.64
DISBURSEMENTS		
Paid to City Treasurer Motor Vehicle Department Fish and Game Commission Witnesses and other fees Printing, supplies and stenographic hire Associate Justice Bank check charges Bond premium Cash on hand December 31, 1953 Balance in checking account December 31, 1953	\$1,800.00 2,720.70 4.50 80.48 147.20 67.00 8.81 5.00 8,92	\$4,844.64
NUMBER OF CRIMINAL C	ASES	
Complaints filed as follows: Local Police Department State County Fish and Game Unemployment Compensation	$ \begin{array}{r} 227 \\ 70 \\ 15 \\ 6 \\ 4 \end{array} $	
Milton Civil Cases Juvenile cases Small Claims	$\frac{16}{8}$ $\frac{8}{9}$ $\frac{175}{175}$	338
Sman Cambo anniamanna		192
Total number of cases		530

VICTOR CARDOSI, Clerk.

This is to certify that I have examined the accounts of Victor Cardosi, Clerk of Municipal Court of Rochester, for the year ending December 31, 1953, and I find them as set forth in the above statement with all payments to the Treasurer and otherwise properly receipted for, together with a cash balance on hand of \$8.92, and checking account balance of \$2.03.

LEONARD C. HARDWICK.

Justice.

REPORT OF SEALER OF WEIGHTS AND MEASURES

To the Honorable Mayor and City Council, Rochester, N. H.:

Gentlemen: I herewith submit my report for the year ending December 31, 1953. I have tested and sealed

Scales	182
Mechanical Measures	1
Cloth Measures	3
Yardsticks	11
Gasoline Pumps	115
Kerosene Pumps	2
Grease Pumps	60
Liquid Measures	270
Wood Carts	7
Oil Trucks	31
Tank Calibration Meters	6
Rechecks	67

Respectfully submitted,

CLIFFORD J. GRENIER, Sealer of Weights and Measures.

REPORT OF CHIEF ENGINEER OF FIRE DEPARTMENT

To the Honorable Mayor and City Council of the City of Rochester:

Gentlemen: I herewith submit my annual report for the year ending December 31, 1953.

There were 323 alarms in the City of Rochester, which consisted of 80 box alarms, 243 still alarms, 16 engineer's calls, 10 brush fires, 9 car fires, 28 out-of-town calls, 2 false alarms in Rochester, 1 false alarm in East Rochester, 2 false alarms in Gonic.

There were 26 calls in East Rochester, 15 calls in Gonic.

There were 2 special signals for Girl Scouts.

Estimated value of buildings	\$943,800.00
Insurance on same	637,750.00
Insurance paid	30,725.62
Estimated value of contents	
Insurance on same	1,567,916,40
Insurance paid	29,854.82

At this time I wish to express my appreciation to His Honor, the Mayor, Members of the City Council, Committee on Fire Department, the Police Department, the Board of Deputies, and Members of the Department, and to all other persons who have rendered us help throughout the year.

Respectfully submitted,

R. G. SEAVEY, Chief Engineer.

REPORT OF BOARD OF HEALTH

To the Honorable Mayor and City Council of the City of Rochester:

We hereby submit our report for the year ending December 31, 1953:

Number of Infectious or Contagious Diseases Reported:

Measles	67
Chicken pox	55
Mumps	35
Scarlet fever	11
Poliomyelitis	9
Impetigo	13
Scalp ringworm	81
Infectious hepatitis	5
Clinics:	
Immunizations—32 attending	
Well baby—53 attending	
3 Tuberculosis—131 attending	
Whole number of deaths excluding stillbirths	193
Number of stillbirths	10
Number of deaths from cancer	$\frac{10}{25}$
Number of deaths from cardio-renal and arterio-	49
	11-
sclerosis diseases	115

Respectfully submitted,

FORREST L. KEAY, M.D., FRANK N. DOW, Health Officer, CHARLES E. MOORS, M.D.

REPORT OF OVERSEER OF POOR

To the Honorable Mayor and City Council of the City of Rochester, N. H.:

The following shows the names and amounts of direct relief furnished each applicant by the City of Rochester for the year ending December 31, 1953:

Jennie Chalmers	\$335.26
Fred Collins	149.00
Cleon Cilley	810.04
Ray Crosby	448.80
Ralph E. Downing	32.00

Edmund Young	178.10
Mrs. John Demeritt	423.30
Grace Eldridge	794.95
Grace Elariage	448.50
Mrs. John Hodgdon	
Mary Lambert	261.85
Victor Laurion	82.50
Ida Highsmith	129.00
Minnie Malsbury	853,47
Llewellyn Robinson	220.15
D. J. M	243.44
Frank Norwood	
Leo Maxfield	200.35
James Thyng	268.62
Maurice Potvin	10.00
Leo Potvin	10.00
Sam Locke	15.00
Cora Blaisdell	
Fred H. Goldthwait	
Grace Garland	
Adelard Beriault	16.00
Nellie Foss	
Fred Lessard	
Rose LeClair	
Wilfred Doyon	
Ray Laskey	
Mabel Howard	116.75
Norma Young	105.60
Richard Dougherty	28.50
Harlene Tebbetts	92.25
Ann Hart	20.00
Joseph W. Boisvert	7.00
Robert Shaw	
Leon Hodgdon	49.50
Elmer Rennie	14.00
John Durgin	
Barbara Pike	
Dalbara Tike	10.19
/TI-4-1	00.504.00
Total amount for city poor	\$6,704.38
Beard and care cases—children:	
Elmer, Ralph, Albion and Arthur	
	2.72
Polnh Home	
	9.00
Diane Jarest48	0.00
Robert Otis7	0.00
Carol and Linda Clement	4.84
	9.00
	9.18
	8.04
Jeanette Labrecque 23	4.83
Rose, Jeanne, Gloria and Raymond	
	0.00
	0.08
Aloha and Gregorie Morin 27	1.41

Peter Pike Lawrence Rennie	81.14 858.34	
Total amount board and care of children		\$5,709.58
Board and care-adults:		
Sumner Tilton Michael Kelliher Edmund Turmelle Bessie Foster Trevelyan Corson Eugene Authier Mary Amory Thomas Collins Clarence Morrison Mamie Waterman John Howard Nelson Cote Alfred McEntee Marie Letourneau Arnold McCrillis John Phinney	\$1,354.91 330.00 50.00 50.00 454.84 437.00 740.27 681.67 529.94 62.00 239.00 76.64 1.081.82 566.38 23.70	
Total amount board and care adults Total amount for soldier's aid Office supplies, administration and telephone		\$6,679.92 742.78 2,391.24
Total amount written	-	\$22,227.90
Refunds on direct relief:		
Richard Emmond Ralph Horne George Kent Alice Ouellette Estelle Clement Norma Young Albion Hartford	\$143.95 48.00 30.00 30.00 10.00 105.60 190.00	
Total refunds		\$557.55
care cases, soldier's aid and administration Amount of appropriation Old Age Assistance (25% paid by City of Rochester)		21,670.35 30,000.00 19,330.67
Refunds on Old Age Assistance: Edmund Turmelle Emma Ford Grace Garland Cora Varney Joseph Hebert	\$144.11 38.92 40.00 156.08 24.00	

Albert C. Ferry Mary A. Wentworth Alice Webber Henry Vien Mary Lydon Thomas Lydon	18.75 62.51 41.47 41.33 332.69 339.64	
Total refunds		\$1,239.50 \$18,091.17 20,000.00

Respectfully submitted,

F. L. KEAY, M.D., Overseer of Poor.

REPORT OF BUILDING INSPECTOR

To the Honorable Mayor and City Council of the City of Rochester:

Herewith is a report of building in Rochester each month for the year 1953;

Total \$20,500 6 100	75,400 68,625	64,225 102.915	119,640 82,325	91,717 $66,060$	33,038 77,575	\$808,120
L- L	16 26	38 63	29 29	29 21	14	262
cellaneous \$2,000	8,400 8,400 8,600	2,350 17.115	5,890	1,235 5,590	6 2,038 4 2,575	\$57,943
Mis	ಪ್ರಾಥಾ	13 24	12	9 x	9 4	96
arages	\$500	000	1,550 2,400	$2,700 \\ 2,470$	3,200 1,800	\$18,445
Ğ	— ec	o ← ec	019	9 4	33	30
sinesses \$16,000	1,400 6,400	8,175 4,500	10,800	9,350 8,000	2,000	\$73,425
Bus 2	o 01 4	· ∞ ⇔	, eo	[- 0]	4	37
rtments \$2,500	3,900		7,209 $7,675$	5,000		\$40,275
Apa 2	m 0.1		13	- 21		25
New Houses	61,200 42,000	53,100 79,700	105,000 $61,450$	73,432	5 27,800 8 68,200	\$618,032
Jan. Feb	Mar.	May June	July	Sept Oct.	Nov. Dec.	Totals

Respectfully submitted,

MILES H. DUSTIN, Building Inspector.

REPORT OF THE PLANNING BOARD

To the Honorable Mayor and City Council, Rochester, N. H.:

Gentlemen: The Planning Board was asked to investigate the water situation at the beginning of the year 1953. The Board approved a "Feasible Water Plan," as presented by the Mayor and Public Works Commissioner. Other projects approved were "Plans for Motel and Cabins," "Business in a Residential District must have a public hearing, costs to be paid by the petitioners," "Trailers and Trailer Parks," "Armory on Brock Street," and "Raitt's Trailer Plans."

Present members and terms of office are as follows:

Ex-Officio	Mayor John Shaw Paul H. Bergeron, Secretary Norman J. Raitt Herve E. Lagasse Ernest L. Rolfe Dr. A. G. Desmarais Dennis E. Brennan Albert C. Hervey, Chairman J. Paul La Roche	To To To To To To	January January January January January January January January	1, 1, 1, 1, 1, 1,	1954 1954 1954 1955 1956 1957 1958
Evecutive	J. Paul LaRoche Director—Miles H. Dustin	То	January	1,	1959

Respectfully submitted,

MILES H. DUSTIN, Executive Director.

REPORT OF BOARD OF ADJUSTMENT

The Board consists of five members who have the power to make exceptions to the terms of the Ordinances in harmony with the general purpose and are an Advisory Board to the Building Inspector.

Present members and terms of office are as follows:

Clyde Garvin To January 1, 1954
Ludger J. Cossette To January 1, 1955
Albert C. Hervey, Secretary To January 1, 1956
Ernest W. Campbell, Chairman To January 1, 1957
Donald Keller To January 1, 1958

Respectfully submitted,

MILES H. DUSTIN, Building Inspector.

REPORT OF THE

ROCHESTER PUBLIC LIBRARY

TRUSTEES

JOHN SHAW, ex-officio

CHARLES W. VARNEY, JR.,	Term	expires	1953
ROBERT P. WILSON,	Term	expires	1953
HENRY J. GRONDIN,	Term	expires	1954
WALTER H. WOOD,	Term	expires	1954
J. STACY TRIPP,	Term	expires	1955
JOEL W. McCrillis,	Term	expires	1955

TREASURER HARRY S. JOHNSON

STAFF

LIBRARIAN,	E. Velma Foss
ASSISTANT LIBRARIAN,	M. FELICE BARII
CHILDREN'S LIBRARIAN,	FLORENCE E. SEAVEY
ASSISTANTS	
MAUDE R PLACE	

MAUDE B. PLACE
ELEANOR T. SMITH
PHYLLIS J. MACKAY, substitute
GLADYS C. BICKFORD, vacation
MILDRED E. WHIPPLE, vacation
MARJORIE W. STEADMAN, East Rochester agency
RACHEL A. OSBORN, Gonic agency, resigned
RUTH YOUNG, Gonic agency, appointed
MARGUERITE STONE, Gaffney Home for the Aged

CUSTODIAN,

EDWARD J. DODIER

REGISTRATION

Borrowers registered during the year:

	sub-	out-of-town	38	including	ibrary,	Main	
536					bers .	sc	
6.470		y 1, 1954	ıuaı	rrowers Jai	er of bor	tal numl	To

CIRCULATION

From the main library:

Adult	$41,428 \\ 20,106$	
Total from the main library		61 531

Through East Ro Through Gonic a	ochester age	ency		965 $4,427$
Total circula Circulation per	tion for yea	ar		66,926 4.85
Circulation by cla	isses:			
	Main	East	~ .	en . 1
	Library	Rochester	Gonic	Total
Fiction	25,821	761	63	26,645
Juvenile	15,705	162	2,495	18,362
Biography	2,598	14	86	2,698
Periodicals	6,666		1,277	7,943
General works	$\frac{299}{375}$			$\frac{299}{375}$
Philosophy	381	3	25	409
Religion	1,149	1	44	1,194
Sociology	145	1	4-1	145
Science	1.194		81	1,275
Useful arts	1,722	3	99	1,824
Fine arts	1,656	8	56	1,720
Literature	1,248	7	64	1,319
History	2,575	6	137	2,718
Total	61,534	965	4,427	66,926
		GIFTS		
stereopticon matching fig licity.	slides, Chr urine, plant	paper-binds), ions, 24 maps istmas decorat is, flowers, prin	tion, curio, nting and	vase and
Amount of money	on hand J	anuary 1, 1953	3	\$94.41
Received from fir				1,097.44
Turned over to c Balance on hand	\$1,191.8 \$1,105.00 86.85			
				\$1,191.85
	BE	QUESTS		
John McDuffee A	nnex Fund			\$5,000.00
Samuel D. Felke	r Fund			5,000.00
Charles and Aro	line Greent	field Fund		5,000.00
John Greenfield	Fund			5,000.00
John Hanscam F	und			5,000.00
Jennie Farringto	n Annex F	und		1,000.00
Sarah E. Varney Olive Maria Woo	Fund			1,000.00
Onve maria woo	awara rur	ıa		199.42

\$27,199.42

PUBLIC LIBRARY RECEIPTS

Balance January 1, 1953 Reserved for roof repairs Reserved for museum equipment City of Rochester, appropriation Interest on invested funds E. Velma Foss, fines and sundry receipts	\$800.24 800.00 400.00 17,000.00 675.00 1,105.00
	\$20,780.24
EXPENDITURES	
Books	\$2,205.42
Periodicals	469.47
Binding and microfilming	498.65
Printing, supplies, and incidentals	773.88
Furniture and repairs	109.67
Building and grounds	441.15
Lighting and lighting supplies	498.53
	111.21
Telephone	
Insurance	25.09
Fuel	769.31
Expenses of Gonic agency	150.00
Employees' retirement	768.73
Salaries	12,523.52
Reserved for roof repairs	800.00
Reserved for museum equipment	400.00
Unallocated balance	235.61

\$20,780.24

SCHOOL BOARD OF THE CITY OF ROCHESTER

For the Year Ending December 31, 1953

School Board—City of Rochester

As Organized for 1953

Chairman, Hon. John Shaw

Ward One—Robert P. Wilson, Reginald G. Hurd. Ward Two—Kennett R. Kendall, John L. Hartigan. Ward Three—Robert W. Watson, John M. Meader. Ward Four—Leo E. Beaudoin, Arthur J. Leblond. Ward Five—Robert D. Marsh, Mary D. Benner. Ward Six—Percy C. Grigg, Ronald C. Taylor.

STANDING COMMITTEES, 1953

Finance—Mayor, Watson, Kendall.
Teachers and Salaries—Beaudoin, Watson, Hartigan, Grigz.
Benner.
Studies, Textbooks and Supplies—Hurd, Leblond, Wilson.
Schoolhouses and Grounds—Leblond, Hurd, Marsh.
Transportation—Meader, Leblond, Taylor.
Vocational Training—Marsh, Wilson, Taylor.
Athletics—Hartigan, Beaudoin, Hurd, Grigg, Kendall.
Special Committee on Floodlights—Leblond, Hurd, Marsh.

School Board—City of Rochester

As Organized for 1954

Chairman, Hon. John Shaw

Ward One—Reginald G. Hurd, Haven H. Johnson. Ward Two—John L. Hartigan, John H. Campbell. Ward Three—John M. Meader, Robert W. Watson. Ward Four—Wilfred Desaulnier, Leo E. Beaudoin. Ward Five—Mary D. Benner, Robert D. Marsh. Ward Six—Ronald C. Taylor, Percy C. Grigg.

STANDING COMMITTEES, 1954

Finance—Mayor, Campbell, Johnson.

Teachers and Salaries—Beaudoin, Watson, Hartigan, Grigg.

Benner.

Studies, Textbooks and Supplies—Hurd, Desaulnier, Benner.

Schoolhouses and Grounds—Desaulnier, Meader, Marsh.
Transportation—Meader, Watson, Marsh.
Vocational Training—Campbell, Taylor, Johnson.
Athletics—Hartigan, Beaudoin, Hurd, Grigg, Taylor.
Floodlight Committee, S. H. S.—Members of Committee on Schoolhouses and Grounds of the School Board and Public Buildings Committee of the City Council.

SUPERINTENDENT OF SCHOOLS AND SECRETARY TO THE BOARD JOHN H, FRYE

SECRETARY TO THE SUPERINTENDENT OF SCHOOLS

MYRTLE LOWE CHENEY

CLERK Rose E. Hartford

ATTENDANCE OFFICER FRANK N. Dow

Office at City Building open from $8\!:\!00$ to 12 A. M. and $1\!:\!00$ to $5\!:\!00$ P. M. on school days.

REPORT OF SUPERINTENDENT OF SCHOOLS

To the Rochester School Board:

This is my fifth report and the sixty-second in the series of annual reports submitted by school superintendents in Rochester, N. H.

The statistical information and financial statements of the school department provide the traditional record of personnel and facts concerning the operation of the schools. My comments on the work completed during the past year and recommendations for the future are based on conservative programs.

CHANGES IN PERSONNEL

No official replacement was made to fill the vacancy caused by the death of Edward H. Herman in May 1953 until the beginning of the next school year. The duties of that position were assumed by other members of the Spaulding High School Faculty for the remainder of the term.

The following teachers resigned at the end of the school year in June 1953: Janet C. Berry, Maple Street School, Grade 1; Albert C. Carbonneau, Elementary Physical Education and Junior Varsity Basketball Coach; William T. Cloon, General Science, Grades 7 and 8; Mildred M. Flynn, English, Grades 9-12; Louise E. Maxam, Principal of Maple Street School; Donald McDuffee, General Science, Grades 7 and 8.

New teachers employed at the beginning of the school year in September 1953 included: Belle T. Morse, Maple Street School, Grade 1; Mary H. Ennis, Maple Street School, Grade 1; Mary H. Ennis, Maple Street School, Grade 2; Mary F. Driscoll, Allen School, Grade 1; Robert O. Welch, Elementary Physical Education and Assistant Coach of Football and Basketball at Spaulding High School; Martin Harwood, General Science, Grades 7 and 8 and Athletics; Henry L. Bremner, English, Grades 9-12; Ruth E. Murray, General Science, Grades 7 and 8; Roland S. Morrison, Mathematics, Civics, and Physical Education at Spaulding High School. At this time, George L. Taylor became the Director of Athletics and Physical Education at Spaulding High School in addition to his coaching work. Augustine DiRubio assumed his new position as coach of football and baseball in addition to his work as a Social Studies teacher.

Norine Spelman, Supervisor of Vocal Music in the Elementary Schools, having resigned as of October 16, was replaced by Anna H. Reed on November 9, 1953.

ORGANIZATION AND ENROLLMENTS

The total enrollment in Grades 1 through 6 has increased from 794 to 1,074 pupils during the six-year period ending December 31, 1953. Four additional elementary school classrooms have been provided during that time.

REGISTRATION AND ATTENDANCE

FOR THE SCHOOL YEAR 1952-53

	No. Pupils Registered*	Boys	Girls	Average Attendance	Average Absence	Average Membership	Per cent of Attendance	No. of Tardinesses
ALLEN SCHOOL Bernice E. Frye Edith F. Mitchell Phyllis J. Bliss Blanche S. Young Arline L. Woodman Erma R. Goodwin	32 42 39 38 39 31	13 21 16 20 15 17	19 21 23 18 24 14	29.49 35.89 34.11 33.80 34.80 27.58	1.72 1.54 1.24 1.70 1.78 .83	31.21 37.43 35.35 35.50 36.58 28.41	94.36 95.88 96.49 95.20 95.13 97.04	18 7 9 10 8 5
SCHOOL ST. SCHOOL Flora V. Wotton Jane McDonald Helen G. MacLeod Marion E. Nelson Jeannette Nixon Therese Carroll	39 31 23 26 33 27	22 14 11 11 18 11	17 17 12 15 15	35.83 28.55 21.77 25.37 30.49 26.18	1.89 1.40 .78 .68 1.43 .94	37.72 29.95 22.55 26.05 31.92 27.12	94.99 95.30 96.53 97.38 95.52 96.52	22 20 7 3 9 14
MAPLE ST. SCHOOL Mildred Whipple Janet C. Berry Louise S. Maxam Naomi J. Morrill Ruth F. Watson Winnifred S. Cotton Helen C. Hennessey	30 28 39 43 46 40 42	14 14 19 19 21 20 23	16 14 20 24 25 20 19	24.56 22.53 33.96 35.90 37.19 33.12 37.15	1.37 2.01 2.38 2.21 2.05 1.51 1.48	25.93 24.54 36.34 38.11 39.24 34.63 38.63	94.71 91.77 93.45 94.19 94.76 95.61 96.16	18 16 14 16 8 9
GONIC SCHOOL Helen C. Marison Elsie M. King Doris T. Fernald Lillian Davis Mary I. Smith Beverly M. Shackford	33 32 37 35 30 34	19 14 21 21 15 19	14 18 16 14 15	28.13 26.80 30.27 31.05 24.40 30.23	1.62 2.00 2.06 1.28 1.34 1.04	29.75 28.80 32.33 32.33 25.74 31.27	94.53 93.04 93.62 96.01 94.78 96.66	10 21 13 5 4 2
EAST ROCHESTER G. Elaine Mahoney Isabelle V. Hartford Hazel C. Fay Ellen H. Tuttle Margaret Davenport Marie M. Nixon	32 31 23 33 36 24	18 17 11 22 22 12	14 14 12 11 14 12	30.58 28.11 22.07 29.58 33.21 22.42	1.06 1.72 .93 1.19 1.30 .80	31.64 29.83 23.00 30.77 34.51 23.22	96.64 94.23 95.95 96.14 96.23 96.51	6 14 1 15 5 7
High School, Grs. 7-8 High School, Grs. 9-12	310 631 1989	159 328 1017	151 303 972	277.52 539.56 1742.20	13.49 38.34 97.11	291.01 577.90 1839.31	95.36 93.35 94.72	415 1363 2111

^{*} This excludes re-registration through transfer from one school to another in this city.

A comparison of the annual school census reports and the enrollments of pupils by grades indicates clearly the need for additional elementary classrooms within a short time. The census reports show that the school population in Rochester will continue to increase due to the higher birth rate. The number of families with children who have established new homes within the city will be a contributing factor to this problem.

Increased enrollments have now reached the point where yadditional classrooms at the Maple Street and Allen Schools have been established to relieve the congestion in the lower grades. The problem of maintaining normal classroom enrollments has made it necessary to continue the policy of reassigning pupils to other schools in many instances. This policy permits more efficient instruction and is common practice when the school population increases substantially unless the community is served by a single consolidated school building or dual sessions maintained.

The taxpayers and pupils of Rochester are fortunate in having Spaulding High School. The fact that grades seven and eight are housed in this building has postponed the need for other additional elementary classrooms for several years. The rooms left vacant in the elementary school buildings when these upper grades were transferred to the new building are now occupied by the younger pupils.

If the present trend in the school population continues in Rochester additional space at Spaulding High School will become a problem within the next decade.

SCHOOL BUILDINGS AND MAINTENANCE

The five elementary schools in Rochester have served their purpose well for many years. Limited improvements have made them more adaptable to a modern educational program. The playgrounds, lighting, lunch rooms, and heating equipment have been improved in recent years. Extensive renovation is needed.

The enrollments in the elementary schools at the present time present problems that will become more serious as the school population increases. The gymnasium at the Maple Street School is now used as a combination cafeteria and multipurpose room. The all-purpose rooms in two of the other luildings are now used as classrooms. It appears that the school lunches will be served in the hallways at two schools next year. If more than one additional teacher is required at the beginning of the next school year in September one grade will probably receive classroom instruction in the gymnasium at the Maple Street School.

The lack of space makes it difficult to provide adequate instruction in physical education, music, and other special activities. More lunch room space is also needed.

The following three plans are recommended for consideration:

- 1. To remodel the present structures.
- 2. To build additions.
- 3. To build a new elementary school.

Extensive repairs and renovations are needed in the elementary schools at the present time.

The practice field at Spaulding High School should be reconditioned and maintained for extensive use.

The plumbing facilities at the School Street School need replacements in part and the heating systems at the Allen and Maple Street Schools need attention.

The school janitor staff remains about the same as last year. Wilbrod Marquis, having been stricken by an extended illness, was replaced by Raymond Page in September 1953 on a temporary arrangement.

JANITORS, DECEMBER 31, 1953

Name of School	Name of Janitor	No. Weeks Employed	Pay per Week
Spaulding High	Wm. Grassie, head janitor	52	\$63.00
School	Bernard Hunt	52	50.00
	Raymond C. Page	52	50.00
	Granville Rogers	52	50.00
	Raymond J. Seavey	52	50.00
	Ernest Winkley	52	50.00
Allen	Claude Edgerly	52	50.00
School Street	Robert Quint	52	50.00
Maple Street	Donald Sylvain	52	50.00
Gonic	Lionel Theberge	52	50.00
East Rochester	Herman E. Thompson	52	50.00

TRANSPORTATION

Pupil transportation has become a large scale enterprise in the United States during the last two decades. The 1953 Yearbook of the National Education Association reports that about 40 per cent of the pupils living in rural areas and small cities are transported to and from school at public expense and that about one-third of those transported attend high school. More than seven million American children are transported to school daily.

Great differences exist among the various states in transportation policies and practices. Forty of the forty-eight states

now provide some financial assistance to school districts in the support of the transportation program. The standard most frequently used in connection with who may or must be transported is the one on distance. In some states standards for transporting high school children differ from standards for transporting elementary school pupils.

A well organized school transportation system contributes much to the equality of educational opportunity. Obviously the trend toward consolidation of schools and the redistricting made necessary by increased enrollments requires additional transportation facilities. The success of these two programs is directly related to safe, efficient, and economical transportation service.

The City of Rochester receives no state aid and must therefore finance its entire educational program from local revenues including tuition receipts and taxation except for some Federal Aid. As the cost of transportation increases the balance for other educational purposes is thereby decreased in a given budget.

The following policies were adopted by the Rochester School Board effective April 9, 1953, to relieve crowded conditions on school buses until the expiration of the present contracts in June 1954:

- 1. Pupils in Grades 1, 2 and 3 may be required to walk a distance not to exceed one mile to school or to meet a school bus.
- 2. Pupils in Grades 4, 5, 6, 7 and 8 may be required to walk a distance not to exceed one and one-half miles to a school or to meet a school bus.
- 3. Hazardous conditions along highways will be considered whenever younger children are involved by requests for transportation to school.

The above regulation is difficult to administer because of the variations involved. It seems that all elementary pupils should be required to walk up to a certain distance unless hazardous conditions exist on the routes involved.

If larger school buses are required on several routes when the contracts are renewed the problem will be lessened. An auxiliary bus to carry pupils from certain points where the overloads would otherwise appear seems to be a good arrangement. This plan will be tried out on a temporary arrangement and receive a fair trial in the near future.

A total of 791 pupils was transported by the Rochester school buses at the time of the last survey. The report listed 680 elementary and 111 high school pupils including the transfers.

TRANSPORTATION ROUTES

December 31, 1953

Name	Route	Pay Per Week
Cecil J. Hall	Chestnut Hill, Farmington, Ten Rod, and Milton Roads	\$86.45
Chester A. Johnson	Salmon Falls and Whitehall Roads, Rochester Hill, Ro- chester Heights (Grades 1-2)	82.30
Herbert Lowell	Chestnut Hill and Farmington Roads, Washington Street, Dry Hill Road, Hansonville, Rochester Heights (Grs. 3-6)	70.00
George E. Pray	Merrill's Corner, Crown Point, Strafford Road, Rochester Heights (Grs. 3-6), Old Do- ver Road and Hancock St.	82.70
Harvey Warburton	North Rochester, Milton and Salmon Falls Roads, Adams Corner, SSS to Allen 1	88.50
Sumner W. Watson	Rochester Neck, Blackwater, Pickering, Old Dover Road, Lowell Street	80.50

THE ACADEMIC PROGRAM AND CURRICULUM

The results of the achievement and intelligence tests recently administered and scored by the Guidance Department at the University of New Hampshire indicate satisfactory work in the Rochester schools. The records of the graduates from Spaulding High School in June 1953 have been consistently good for the first semester in college.

A persistent attempt is being made to maintain high standards of instruction in the "common learnings" as well as providing an enriched program for exceptional children and the college preparatory group. The percentage of pupils with limited abilities and interests indicates the need for a dual program if the children of all the people are to receive instruction adapted to their needs.

Teachers in the Rochester schools are undertaking advanced professional study on a regular schedule.

Guidance tests are administered annually to pupils in Grades 9 and 11 at Spaulding High School.

The work of the music teachers, school nurse, and elementary physical education instructor makes a heavy load due to the number of pupils involved.

TEACHERS-DECEMBER 31, 1953

Home	B.Ed. Rochester M.Ed. B.S. Rochester M.Ed. Rochester	B.Ed. Rochester B.Ed. Rochester	M.Ed. Milton Mills B.Ed. Rochester	B.Ed. Dorchester, Mass. B.Ed. East Rochester	M.Ed. Tamworth B.Ed. Gonic	A.B. Rochester M.A.	B.S. Hillsboro	B.A. Rochester B.S. Rochester	B.S. Rochester I.Ed. W.A. Rochester	
	B.Ed. M.Ed. B.S. M.Ed.	B.Ed. B.Ed.	M.Ed. B.Ed.	B.Ed. B.Ed.	M.Ed. B.Ed.	A.B.	B.S.	B.A. B.S.	M.Ed. M.A	
Educational Preparation Advanced Degree	Keene Normal School Univ. of N. H. Grad. Sch. Univ. of N. H. Harvard Grad. Sch. of Ed. General Electric	Plymouth Normal School Keene Normal School	Univ. of N. H. Plymouth Normal School	Massachusetts Sch. of Art Keene Normal School	Penn. State College Brewster Academy Plymouth Teachers College	Boscon University Bates College Univ. of N. H.	Simmons College Univ. of N. H.	Univ. of N. H. Univ. of N. H.	Univ. of N. H. Fitchburg Teachers College Univ. of N. H	
Name	John H. Frye John M. Cotton Harold W. Hanson	ds ce Marion B. Abbott Elec. Harry W. Arnold	Theodore H. Ayer Frances Bailey	M. Annette Beane Charles W. Beard	Edwin A. Blackey, Sr. Henry L. Bremner	Helen F. Chase	H. Rosamon Cole	Beatrice N. Cornish Arthur H. Cutter	Ernando J. DeVittori	
Subject or Grade	pun	Unr. of Visual Aids Com., Social Science Mech. Draw., Elec. Shon Anto Dr	Physics, General Sci. Commerce	Art Shop, Grs. 7-8	Math., Eng., Grs. 7-8 Edwin A. Blackey, Sr. English	Soc. Sci. and Hd. Dept.; Helen F. Chase Guidance	Librarian	French, English Agriculture	Cabinet Shop Ernando J. DeVittori	Football, Basketball
School	Superintendent Spaulding High Principal Asst. Prin.									

TEACHERS-DECEMBER 31, 1953

Home	B.S. Rochester B.S. Rochester B.S. Pittsfield Rochester M.A. Rochester M.A. Rochester B.S. Rochester B.S. Rochester B.A. Rochester B.A. Somersworth J.Ed. Durham B.A. Dover B.A. Portsmouth Rochester A.B. Rochester B.A. Rochester B.A. Portsmouth Rochester B.A. Rochester B.S. Rochester B.S. Rochester B.S. Bover B.S. Rochester B.S. Bover
ď	B.S. B.S. B.S. B.S. B.S. B.S. B.S. B.S.
Educational Preparation Advanced Degree	Phys. Educ., Grs. 7-12 Sharon S. DiRubio Chem., Gen. Science English, Book Room Marto and Mach. Shops Wilbur M. Fay Math., Social Studies Boston University Boston University Boston University Boston University Boston University Wayne University Univ. of N. H. Fugulish Soc. Studies, Brg., Grs. F. Hennessy Grs. 7-8 Farglish Soc. Studies, Math., Muriel L. Kiley Grs. 7-8 Math., Hist., Eng., Grs. Charlotte M. Leighton Find Math. Anth. and Theodore Lylis Soc. Depts. Bology, Latin Brooksy, Latin Brook
Name	Sharon S. DiRubio Paul R. Doe Marion Dow Wilbur M. Fay Nedra S. Flaker Dorothy G. Flint Harry W. Grierson Martin E. Harwood Thos. E. Hennessy Erma A. Jackson Edith G. Kelley Muriel L. Kiley Muriel L. Kiley Charlotte M. Leighton Theodore Lylis Benjamin W. Mooney Roland S. Morrison Ruth H. Murray
Subject or Grade	Phys. Educ., Grs. 7-12 Chem., Gen. Science English, Book Room Auto and Mach. Shops Soc. Sci., Dramatics Math., Social Studies Mach. Shop, Guidance Harry W. Grierson Gen. Science, Grs. 7-8 Home Eco., Grs. 7-8 Thos. E. Hennessy Soc. Studies, Eng., Grs. Ema A. Jackson Finglish Soc. Studies, Math., Muriel L. Kiley Grs. 7-8 Math., Hist., Eng., Grs. Charlotte M. Leight 7-8 Sci. Depts. Biology, Latin Bridogy, Rath., Roland S. Morrison Civics Gen. Science, Grs. 7-8 Ruth H. Murray Hist., Math., Art, Grs. Mary W. Rhodes
School	

TEACHERS-DECEMBER 31, 1953

Home	B.S. Gonic Barrington M.Ed. Rochester	Somersworth Somersworth Gonic Rochester	Soluersworth Rochester Rochester Rochester Rochester Rochester	B.S. Rochester Rochester Rochester Rochester Gonic B.A. Rochester A.B. Union
Educational Preparation Advanced Degree	Bryant & Stratton Boston University M.E	aining School School nal School ergarten School	Lesley Normal School Keene Normal School Gorham Normal School Plymouth Normal School Keene Normal School Keene Normal School	ollege School hool
Name	Lola M. Springfield Eva L. Stevenson Geo. L. Taylor, Jr.	irene w. wight Bernice E. Frye Mary F. Driscoll Edith F. Mitchell Phyllis J. Bliss	Slanche S. Young Arline L. Woodman Erma R. Goodwin Flora V. Wotton Jane McDonald Helen G. MacLeod	Marion E. Nelson Jeannette Nixon Therese Carroll Belle T. Morse Mildred E. Whipple Mary H. Ennis Martha H. Plummer
Subject or Grade	Home Economics Com., Social Sci. Eva L. Stevenson Dir. of Ath., Phys. Ed., Geo. L. Taylor, Jr. Coach of Vars. Basketball, Football	English, Head of Dept. Irene w. wight Ia Bernice E. Frye Mary F. Driscol II Principal Edith F. Mitchel III		IV Principal V VI II I
School		Allen	School Street	Maple Street

TEACHERS—DECEMBER 31, 1953

School	Subject or Grade	Name	Educational Preparation Advanced Degree	Home
	III Principal IV VI	Naomi J. Morrill Ruth F. Watson Winnifred S. Cotton Helen F. Hennessey	Plymouth Normal School Plymouth Normal School Gorham High School North Adams Normal School	Rochester Rochester Rochester Somersworth
(romic	 [] [] [] [] Princinal	Helen C. Marison Elsie M. King Doris T. Fernald	ollege ollege School	B.Ed. Farmington B.Ed. Rochester Gonic
F Roobacton	V	brd		b.r.d. keed's Ferry Gonic B.Ed. Farmington
TOCHES COL		G. Edine Manoney Isabelle V. Hartford Hazel C. Fay	Plymouth Normal School Gorham Normal School Plymouth Normal School	Rochester Lebanon, Me. Rochester
Grades 3-12	WI Principal Marie M. Nixo Dir. of Instrumental James B. Cook	Margaret Davenport Marie M. Nixon James B. Cook		Conne Rochester E. Rochester A.B. E. Rochester
Grades 1-12	Super. of Vocal Music Anna H. Reed Elem. Phys. Ed., HS Robert O. Welch Coach	Anna H. Reed Robert O. Welch	Boston University Boston University M	B.S. Rochester M.Ed. Lynn, Mass.
	School Nurse Special Teacher	Nova C. Scahill Dorothy G. Doe	Gale Hospital Keene Teachers College	R.N. Rochester B.Ed. Rochester

ATHLETICS

Athletics are an essential part of the school program if properly controlled. When school athletics are conducted for the benefit of the spectators and for a limited number of participants their educational value is difficult to justify.

Good athletic teams are a by-product of a good physical education program and develop in much the same manner that a good school band or chorus results from adequate instruction in music.

Athletic games are an integral part of the educational program and should be played with the emphasis on fun, physical development, skill, cooperation, and good sportsmanship. High pressure competition with overemphasis on winning at any cost is injurious to pupils and should not be sanctioned. With proper leadership and a program organized for the purposes above a fair share of victories will result.

I believe that the pupils and coaches of the Rochester athletic teams should be complimented on their participation in athletics.

FINANCES

The School Department has cooperated in the city-wide economy program to lower the tax rate. The present high costs of materials, services, and maintenance are enhanced by the increased enrollments.

The cooperation of everyone in the School Department is needed to maintain strict economy.

FINANCIAL STATEMENT

January 1, 1953, to December 31, 1953

RECEIPTS

Appropriation	\$398,500.00 417.25	
		\$398,917.25

EXPENDITURES

Administration:

Superintendent's Salary (local share) Tax for State Wide Supervision	\$5,000.00 3,470.00
Salaries of Other Administrative Personnel:	
Attendance Officer Census Secretaries	876.00 389.00 5,432.50

Supplies and Expenses:		
Postage Printing and Office Supplies Telephone Travel	93.77 499.96 1,017.10 265.52	
Instruction:		
Teachers' Salaries	262,366.05 2,021.25	
Aids Pupils' Supplies Salaries of Clerical Assistants Vocational	$\begin{array}{c} 4,014.98 \\ 6,028.\overline{30} \\ 1,800.00 \\ 3,272.30 \end{array}$	
Other Instructional Expenses:		
Graduation Flags Library and Reference Testing Program Travel	197.06 51.17 903.12 804.83 237.25	
Operation of School Plant:		
Janitors' Salaries Fuel Janitors' Supplies Light	29,621.68 8,238.55 2,015.40 5,982.48	
Maintenance of School Plant:		
Repairs and Replacements	3,991.18	
Health Supervision:		
Nurse Doctor and Medical Supplies	$3,250.00 \\ 614.29$	
Transportation	18,454. 0 3 324.52	
Fixed Charges:		
Retirement	19,311.73 3,286.11	
Capital Outlay:		
New Equipment Special Repairs Debt, Interest and Other Charges:	2,202.55 1,155.58	
Payments of Principal of Debt (Floodlights)	1,530.00 19 5. 08	\$398,913.34
Palamas	-	
Balance		\$3.91

SOURCES OF REVENUE, 1953

Rentals	\$417.25 24,219.15 3,850.00 2,070.59 14,726.13 353,634.13
Balance	\$398,917.25 3.91
Amount spent	\$398,913.34

SCHOOL CALENDAR, 1954-1955

3.	September 8 to December 22 January 3 to February 18 February 28 to April 22 May 2 to June 17	7 8	weeks weeks	$\frac{35}{40}$	school school school	days days
		38	weeks	180	school	days

"NO SCHOOL" DAYS

September 6 Labor Day
September 7 Teachers' Meeting
September 20 Children's Day
October 12 Columbus Day
November 11 Armistice Day
November 25-26 Thanksgiving Recess
December 23-24 Christmas Vacation
May 30 Memorial Day

Due to regulations of the State Board of Education requiring sessions on 180 school days it is recommended that the Rochester Public Schools shall not close due to inclement weather. School days lost in case of extreme emergencies will be made up by extending the school year in June, 1955.

Parents are expected to show good judgment on school attendance whenever unusual conditions may affect the health or safety of their children.

NO SCHOOL SIGNAL

Twenty-two upon the fire alarm will be the signal for no school. When sounded at 7:05 and 7:45 all schools will be closed for the day. When sounded at 11:15 pupils will be dismissed at the usual morning closing hour for the rest of the day. The same signals will be sounded at Gonic and East Rochester. Notification will also be broadcast from Station WWNH and Station WHEB at 7:15 and 7:45.

ACKNOWLEDGMENTS

The several Parent-Teacher Associations have done much to improve the efficiency of the Rochester schools. Interested parents and citizens have contributed considerable time, effort, and money to complete numerous projects in the schools during the last year.

The practice of teachers and parents meeting together to discuss problems that concern the welfare of children is a good morale builder. Individual conferences with teachers help parents and pupils to reach understandings that lead to more effective instruction. Parents are strongly urged to meet with the Guidance counselors and teachers at Spaulding High School to discuss the work being done by their children.

The contributions of various citizens and service organizations during the last year have been a great help to many needy children and an inspiration to the teachers.

CONCLUSION

The development of an immature child into a useful adult citizen requires the assistance of many people, the expenditure of considerable money, and skillful professional guidance.

The shortage of well qualified teachers remains acute throughout the country. Higher salaries will help to attract more people into the profession.

The ever increasing enrollments and the higher costs of materials and services create many new administrative problems and make economical school programs difficult.

I wish to thank the members of the School Board and citizens of Rochester for their loyal support to the great cause of public education. The cooperation of the school principals, the teachers, and other employees of the School Department is also appreciated.

Respectfully submitted,

JOHN H. FRYE, Superintendent of Schools.

FINANCIAL STATEMENT STUDENT ACTIVITY ASSOCIATION

September, 1952-September, 1953

RECEIPTS

Checking Account Savings Account Interest, December and June Sinking Fund Red and White Football Basketball Baseball Dramatics Track Music and Debating Miscellaneous 1953 1954 1955 1956 1957	\$567.14 978.23 63.14 2,767.72 1,234.75 3,361.76 1,932.80 64.79 430.23 27.00 164.78 7,481.06 2,432.56 646.26 227.68 335.05 168.68 98.72
	\$22,982.35
PAYMENTS	
Sinking Fund (less debit balance \$655.62) Red and White Football Basketball Baseball Dramatics Track Music and Debating Class of 1952 Class of 1953 Class of 1954 Class of 1955 Class of 1956 Class of 1957 Class of 1958 Miscellaneous Check Book Balance Savings Account	\$747.09 947.32 4,436.82 1,612.76 609.81 261.47 383.47 279.27 172.15 3,094.91 237.66 16.91 5.91 5.68 1.20 7,448.68 1,679.87

\$22,982.35

The Student Activity Association owns United States, Series F, Bonds, the maturity of which is as follows:

November, 1954	$$25.00 \\ 800.00$
Stamps	\$825.00 8.00
Total	\$833.00

Books audited February 4, 1954, by Paul H. Bergeron.

GRADUATION EXERCISES

SPAULDING HIGH SCHOOL

CLASS OF 1953

MOTTO

God is Mind and God is Infinite

SPAULDING HIGH SCHOOL AUDITORIUM

Monday, June 15, 1953

At 8 P. M.

Rochester, New Hampshire

PROGRAM

Processional, "Pomp and Chivalry"

HIGH SCHOOL ORCHESTRA

Roberts

Invocation

REVEREND DAVID L. MADEIRA

Welcome

DONALD O'BRIEN
President of Senior Class

Selections, Intermezzo—from Cavalleria Rusticana Mascagni

HIGH SCHOOL GLEE CLUB

Scott

ELIZABETH LUNT, SHIRLEY FIELDING, JACQUELINE BENNETT

Address

ROBERT F. CHANDLER, JR.
President, University of New Hampshire

Selection, "Thendara"
HIGH SCHOOL ORCHESTRA

Whitney

Awards

SUPERINTENDENT JOHN H. FRYE PRINCIPAL JOHN M. COTTON

Presentation of Diplomas

MAYOR JOHN SHAW Chairman of School Board

Class Ode

DEBRA LOW, BETTY WITHAM, MARGUERITE WHEELER
Class of 1953

Benediction

REVEREND TIMOTHY J. WHELAN

Recessional, "Graduation March"

HIGH SCHOOL ORCHESTRA

Lake

All are invited to a Reception to the Graduates in the Gymnasium immediately following the Exercises.

CLASS OFFICERS

President, Vice-President, Secretary, Treasurer.

Donald O'Brien Joseph Taffe Janet Beaudoin Barbara Bickford

CLASS COLORS

Maroon and Silver

CLASS FLOWER

Red Rose

CLASS MARSHAL

Robert Vanasse, '54

CLASS OF 1953

Ahern, Joan Frances Albert, Elizabeth Jane Anderson, Delores Ann Andreason, Ramona Elaine Andrews, Eugene Blake Andrews, Haven Washburn, Jr.

Bailey, Betty Christene
Ballou, Joseph Frank
Barba, Joyce Therese
Beaudoin, Janet
Beaulieu, Jeannette Irene
Bennett, Jacqueline Audrey
Benton, Alfred Lee
Bergeron, Louis Edgar
Beriault, Yvonne Cecile
Bickford, Barbara Ellen
Bickford, Carolyn Ruth
Bodge, Carl James
Bragdon, Gary Leigh
Breton, Adelard Henry
Brouillard, Patricia Anne
Brownell, Nancy Lee

Cady, Constance Joan Canney, Evelyn Pauline Cardosi, William Charles Charles, Richard Leroy Christie, Shirley Marie Clark, Marilyn Anne Cook, Edmond Erven Cormier, Gerine Elaine Couture, Maurice Arnold Couture, Ernest Raymond Paul Cowing, Mary Rubina Cram, Jean Portia Cutter, Constance Ann Cutter, Isabelle Barber

Dargett, Priscilla Joyce Dickie, John Breckin, Jr. Dimon, Charles Edwin, Jr. Dodier, Beverly Ann Doe, Kendrick Laforrest Drinkwater, Jane Ann Duchano, Beatrice Anne Dumont, Raymond Emile Dunlap, Rodney William Dutton, Esther Ione

Eaves, Cynthia Faith Eldridge, Sheila H. Emro, Carole Lois

Faist, Martha Lee Fielding, Shirley Ann Flaker, Roy Childs Frost, Arline Gladys

Garland, Kenneth Warren Gaulin, Jeanne Marie Giera, Robert Nute Glidden, Shirley Mae Goodwin, Barbara Ann Gray, Thomas Alexander Greenfield, John Henry Grondin, Ronald Clarence

Hardy, Robert Albert
Hayes, Gwen Ella
Hayes, John Victor
Hebert, Shirley Pauline
Herries, Paula Ann
Hersom, Muriel Ellen
Hervey, Charles Franklin
Hinkley, Jean Marion
Hodgdon, Richard James
Huckins, John Herbert

Jack, Priscilla Lucille Jacobs, Harold Lloyd Jones, Barbara Phyllis Joos, David Dennis Joy, Richard Irving

Keating, Jane Eve Kondrup, Richard Earl

Lacasse, Roger Norman LaFleur, Joanne Marie Lamontagne, Paul Francis Lavoie, Wayne Wilfred Leonardi, Ronald Victor Letendre, Roland Leo Letourneau, Shirley Ann Lewis, Richard Chester Low, Debra Lunt, Elizabeth Anne

MacDougall, John Duncan, Jr. Marble, Francis Oliver McDonald, James Joseph, III Merrill, Richard Donald Moon, Geraldine Anne Moore, Leon Joseph

Nadeau, Richard George

O'Brien, Donald Walter Osborne, Nancy Osgood, Richard Laurence Parker, Lorraine Beverly Patch, Donald Lloyd Patch, Ethel Madeline Peterson, James Peterson, Marshall Grant Pomroy, June Lorraine

Remick, Norma Ann Richard, Corinne Mary Richardson, Elizabeth Ann Rutherford, Ann Julie

Sanborn, Richard Dyer Scagliotti, Robert Lawrence Scahill, Richard Edward Seavey, Beverly June Seavey, Constance Mildred Severance, Albertha Louise Severance, Bernard Clayton Smith, Donald Tolman Splaine, Stephanie Stanion, Viola Dorothy Stevens, Jane Betty Stevens, Sallyanne Sullivan, Patricia Louise

Taffe, Joseph Leo Tilton, Norman Leslie Torr, David George Tucker, Raymond Calkins, Jr. Twombley, Paul Jefferson

Vachon, Joseph Martin Varney, Mary Ann

Weed, Charles Edward Wheeler, Marguerite Elizabeth White, Mary Ann Wiggin, Bradley Maurice Wiggin, Carlene Lorelle Willey, Norma Beth Winkley, Barbara Jane Witham, Elizabeth Ann Witham, Jane Elizabeth Wuesthoff, David Paul

INAUGURAL ADDRESS

by John Shaw, Mayor

January 6, 1954

Gentlemen of the City Council:

Our program for the coming year of 1954 will be much on the same order as last year's program. It will again be one of economy. I believe that we are under definite orders from the voters of the City to continue such a program. I also believe that this program should continue until such a time as we have obtained new taxing property to help us distribute our tax burden.

Last year, in my inaugural message, we based our administrative program on economy and retrenchment, and it is proper that a report be made to you and to the taxpayers of Rochester as to the final results of this program, and as to the present financial condition of the City.

Our objectives were three: (1) a tax reduction, (2) a reduction of the Funded Debt, and (3) the establishment of a pay-as-you-go policy as a bridge with which to reach the first two. Each one of these three objectives has been reached.

TAX RATE

Our tax rate was reduced from \$50.20 to \$46.60, a reduction of \$3.60. This was done in the face of a loss in total valuations of nearly \$50,000.

Rochester normally has had an increase of from \$150,000 to \$400,000 in new valuations each year, due to new building construction. This year, this additional revenue was lost to us. For the first time in the history of the City, the total valuations were less than the previous year. The loss of revenue this last year was somewhere between \$8,000 and \$12,000.

FUNDED DEBT

The General City Debt at the beginning of last year, 1953, was \$254,146. It is now, as of January 1, 1954, \$200,746. This is a reduction during the past year of \$53,400.

The Water Debt at the beginning of last year, 1953, was \$110,546.15. It is now, as of January 1, 1954, \$106,292.15. This is a reduction during the past year of \$4,254.

The new Sewer Fund has a debt of \$20,041, and this is offset by an accounts receivable item due the City of \$20,041.

The total reduction of the entire City's Funded Debt paid last year is \$57,654.

PAY-AS-YOU-GO POLICY

Our pay-as-you-go policy was successful in every department. "Pay-as-you-go policy" is another way of saying that we shall not go into further debt, that we shall keep within our budgets, and that we shall make all capital expenditures out of current revenue. This was done. We not only met the budgets, but we ended the year with a substantial surplus.

THE BUDGET

This surplus in last year's budget was earned by good administration. It could not have been accomplished without the help and cooperation of the various City Departments. We have had this cooperation in all departments, with the exception of one.

There have been several misconceptions as to how the budget was reduced and the tax rate lowered. Allow me to explain a little.

The budget for 1952 was \$971,000. Before starting to cut this budget back, we had to place on top of this figure, the following:

\$14,000 in automatic salary increases

5,000 in increased retirement, pension and insurance payments

8,000 in increased payments on the City's debt

These commitments totaled \$27,000, and they were fixed and fast, and could neither have been avoided nor cut.

This additional \$27,000 brought our beginning budget for 1953 to \$998,000. We reduced this to a final 1953 figure of \$915,000, or a final cut back of \$83,000. This was hard and tedious work, and always with the idea in mind that we would not cut salaries or essential services.

FEDERAL AID

This year, the City of Rochester received \$14,726.13 as Federal Aid to our schools. This amount has been placed in Revenue Surplus, and it is available for the use of our schools in the coming year. Not one cent has ever been used in the City Budget nor applied in any way to reduce the budget or to lower the taxes.

The County Tax was reduced approximately \$10,000 from the previous year, but this saving was cancelled out, as far as the tax rate was concerned, by the loss in total valuations.

I have heard many explanations as to how the budget was cut and how these savings were made, but it is sufficient to say that the savings that we made were returned to the taxpayers in the form of lower taxes. They were not spent!

CITY SERVICES

It is my belief that all these savings were accomplished without any curtailment of the necessary or essential services, and only a slight or moderate curtailment of the so-called "extra services." Elimination of "free work" by the various City Departments was responsible for more than a considerable saving. It is hard to say "no" to worthwhile requests, but it is sometimes necessary.

We have replaced old equipment in some instances. We have kept our physical properties in adequate repair. Street surfacing was increased, and we have made several capital expenditures from current revenue.

NEW WATER SYSTEM

During the past year, we authorized the construction of a new Water System at a cost of \$413,000. We have needed this addition for over twenty years. The one thing that made this construction possible now was the reduction of \$140,000 in its overall costs by the changes in pipe specifications. This administration takes some pride in effecting this saving.

Barring unforeseen circumstances, this construction should be started almost immediately and should be finished by early summer.

We will endeavor to finance this project in such a manner that the costs shall be distributed over a long period of years, so that it can be installed and paid for without raising the water rates. To accomplish this, we shall have to extend the debt payments to thirty years. This extension and the use of what is called the "Constant Payment" plan will cost us considerably more in overall interest charges, but this is believed to be sound financing by competent financial authorities, especially on long life projects such as this one. The debt will run to less than half of the life of the project.

This new Water System, plus additions, is intended and designed to supply water needs for the next fifty or sixty years of the normal anticipated growth of our community. I might add that the Water Debt does not affect the tax rate, and the Water Division should be so run and operated as to show a considerable profit to the City each year.

Several very necessary changes in the operation of this Division are needed, and they will be brought up for your consideration later in the year through the Water Construction Committee.

NEW SCHOOL CLASSROOMS

Our school system is beginning to feel the need for more classrooms in the elementary grades. This need has been brought forcibly to my attention by the enrollment figures of grade one in the school census.

I shall ask the School Board to explore and report on this question as to whether our future needs can be filled by additions to the present school buildings, or whether the need is for a new building in a new locality. Also, the question of a complete renovation of one or two of our oldest schools should be considered and included in the same report.

As I have been advised that school construction runs between \$15,000 and \$20,000 per classroom, this will be a question of considerable size and merits your most careful deliberation.

NEW ARMORY

During the past year, we have voted and accepted the proposition of the National Guard for a new armory and vehicle building. The establishment and continuance of a National Guard Unit in Rochester is a distinct asset to our community.

NEW INDUSTRY

We have a desperate need for the establishment of a new industry in Rochester. It would solve so many of our present problems, as well as to furnish a pleasant outlook for the future.

Rochester has so many things to offer industry that it is surprising and disheartening that so little has been accomplished toward this end.

The Chamber of Commerce, who is promoting this endeavor, and the men who have headed this organization and worked so hard and conscientiously during the past three years have been severely handicapped by not having available in Rochester, industrial space that is ready for immediate occupancy and use. Available space is probably the crux of the whole problem.

CONCLUSION

To me, good municipal government is nothing but good taxation, and good taxation is taxation only to the lowest possible amount necessary for economical and efficient services.

CITY GOVERNMENT

AS ORGANIZED JANUARY 1, 1954

Mayor, JOHN SHAW

COUNCILMEN

Ward One-Roland C. White, Richard Q. Lachance, Sherman A. Chamberlain.

Ward Two-Albert E. Barcomb, George C. Nadeau, Scott G. Winkley.

Ward Three—Charles C. Thompson, George A. Lachapelle, Sumner W. Watson.

Ward Four-Marc E. Lemoyne, Sylvio A. Levesque, J. Arthur Leblond.

Ward Five-Weston H. Palmer, James L. Foss, Edward H. Quimby, Jr.

Ward Six-Arnold T. Clement, Ira E. Boyer, Frank D. Callaghan, Jr.

City Clerk—D. Arlene Baker.

City Treasurer—Harry S. Johnson. City Accountant—Paul H. Bergeron.

City Solicitor-Paul B. Urion.

Collector of Taxes—Downing W. Osborne.
Commissioner of Public Works—Porter Roberts.
Marshal—Vane E. Nickerson.

Assistant Marshal-Ernest J. Levesque.

Sergeant-Clarence A. Woods.

Patrolmen—Willis M. Hayes, Leland L. Waterhouse, Deus Levesque, Nelson Goodfield, Laurent V. Autotte, Arnold Horn, Sidney J. Hurley, Harvey E. Warburton, Nelson S. Hatch, Joseph G. Zuromskis.

Chief Engineer of Fire Department-Ralph G. Seavey.

Deputy Chief Engineers of Fire Department—Raph G. Seavey.
son, Joseph E. Woodes, Charles R. Grenier, John Meader.
Overscer of Poor—Forrest L. Keay.
Sanitary Officer—Frank N. Dow.
City Physician—Charles E. Moors, Jr.

Board of Health-Frank N. Dow, Charles E. Moors, Jr., Forrest L. Keay.

Plumbers' Examining Board-Wilbur F. Horne, Joseph A. Rainville, Frank N. Dow.

Assessors-George J. Potvin, Albert R. Chalmers, Louis M. Boston.

Trustee of Trust Funds-Bernard F. Nixon, Walter A. Bickford, Wallace Hussey.

Trustees of Public Library-Henry J. Grondin, Walter H. Wood, Albert C. Hervey, Mary Alice Jenkins, Reginald G. Hurd, Winifred E. Hartigan.

Licensing Board-Mayor John Shaw, City Marshal Vane E.

Nickerson, Porter Roberts.

Manager of City Hall Auditorium—E. Morrison Douglas.

Building Inspector-Miles H. Dustin.

Janitor—Odilon Ferland.

Janitor, East Rochester Hall—Everett H. Johnson.

Janitor, Gonic Hall—Telles Dolbec.

Sealer of Weights and Measures-Clifford J. Grenier.

Special Police-William O. Allen, Robert Benner, Horace P. Berry, Wilfred L. Berube, Percy Brooks, William R. Brown, Leon E. Buffum, Frank D. Callaghan, Sr., Robert J. Callaghan, William H. Champlin, Jr., Raymond Chisholm, Ernest Couture, Eudore Couture, George A. Creteau, W. Earl Davis, E. Morrison Douglas, Frank N. Dow, Miles H. Dustin, A. J. Familgetti, Paul J. Forcier, Albert S. Foster, Chester A. Freeman, Neal D. Goodwin, Alphonse Hamel, William D. Hamel, Charles Hanson, John F. Hickey, Adrian Hodgkins, John J. Hurley, Edward Joblonski, Alphonse J. Lacasse, Elmer A. Lavallee, Sylvio A. Levesque, Fred Lyons, Jr., Frank B. Miller, Fred Mortimer, George C. Nadeau, Rolfe Osterman, Freeman V. Parshley, Michel A. Pelletier, John W. Philbrook, George J. Potvin, Bert F. Power, Kenneth H. Preston, Norman J. Raitt, Edgar Remick, Porter Roberts, Joseph A. Roulx, Fred L. Seavey, Wallace G. Shaw, Anthony A. Solsky, Alphonse Sylvain, Albert L. Wallace, Carl H. Wentworth, George Wood, Joseph Woodes, J. Morrill Wright.

Public Weighers—Dana Copp, Chester A. Davis, J. Raymond Fisher, Wallace N. Fisher, Miles Hill, Robert Hussey, Charles Mattocks, J. A. Morrill, Albert C. Mortimer, Roger E. Page, Orlando E. Pickering, Hill Pollard, George Sewall, Chester H. Smith, Olive Page Tufts, Albert Warburton,

Joseph Woodes, Bert Woodward.

Surveyors of Wood and Lumber—Arthur Bonenfant, Raoul Lacasse, Arthur Mason, A. F. Potvin, George J. Potvin, Malcolm Roode, Arthur S. Wallace, Walter Williams.

Fence Viewer-Elery J. Lyndes.

STANDING COMMITTEES, 1954

Finance—Mayor, Watson, Barcomb. Public Works—Mayor, Nadeau, Levesque, Lachapelle, Lachance, Thompson, Chamberlain. Police-Mayor, Lemoyne, Clement. Fire Department—Levesque, Winkley, Quimby. Purchasing—Mayor, Lachance, White. Public Buildings-Leblond, Callaghan, Foss.

Street Lights-Leblond, Winkley, Boyer. Claims and Accounts-Mayor, Leblond, Quimby.

Legal Affairs-Mayor, Lachapelle, Palmer.

Traffic—Callaghan, Lachapelle, Boyer.

Printing—Winkley, Lemoyne, Foss.

Elections—Watson, Nadeau, Chamberlain.

Enrolled Ordinances—Lemoyne, Callaghan, Clement.

SPECIAL COMMITTEES, 1954

National Guard—Mayor, Levesque, Palmer.
Water Construction—Mayor, Nadeau, Watson, Lachance, Barcomb, Palmer, White.
Veterans' Burial Lot—Lachance, Leblond, Thompson.

BOARD OF ADJUSTMENT

Ludger J. Cossette; Albert C. Hervey, Secretary; Ernest W. Campbell, Chairman; Donald Keller, John C. Richardson, Jr.

ROCHESTER PLANNING BOARD

Mayor John Shaw; Paul H. Bergeron, Secretary; George C. Nadeau, Ernest L. Rolfe, Alfred G. Desmarais, Dennis E. Brennan, J. Paul LaRoche, Herve E. Lagasse; Miles H. Dustin, Executive Director.

SELECTMEN AS OF 1954

Ward One—Edwin Henderson, Frank Shaw, Glover Robinson.
Ward Two—John Wright, Orman Mann, Donald D. Beaudoin.
Ward Three—Loretta Beaulieu, Diana Lachapelle, Rita L.
Carignan.

Ward Four-Robert Beaudoin, Reginald St. Germain, Herve J. Martel.

Ward Five—Edward Quimby, Jr., William E. Gerrish, Albert C. Hervey.

Ward Six-Raymond Beaudoin, Jr., Philip Estes, Vernon E. Hersom.

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