

NH
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1992



TOWN OF
LANCASTER

1992

ANNUAL REPORT

FOR THE YEAR ENDING DECEMBER 31, 1992



25 MAIN STREET LANCASTER NEW HAMPSHIRE 03584

1993 DATES TO REMEMBER

JANUARY 1	Fiscal Year Begins
JANUARY 20	First day for Candidates to declare for Town Election
JANUARY 29	Last day for Candidates to declare for Town Election
FEBRUARY 2	Last day for submission of Petitions for Warrant Articles
MARCH 5	Annual School Meeting
MARCH 9	Annual Town Meeting
APRIL 1	All property both real and personal, assessed to owner this date
APRIL 15	Last day to file for Veteran's Exemption
APRIL 15	Last day for qualified persons over 65 to apply for Adjusted Elderly Exemption
APRIL 16	Last day to file Property Tax Inventories
APRIL 30	Last date to license dogs (\$15 Forfeit charge after 6/1)
JULY 1	First half of the semi-annual tax billing commences to draw interest at 12 percent
DECEMBER 1	Unpaid real estate and personal taxes commence to draw interest at 12 percent (abatements due 60 days from mailing of final tax bill)

ANNUAL REPORT
TOWN OF

LANCASTER

NEW HAMPSHIRE

FOR THE YEAR ENDING 12-31-92

TAX RATE \$24.18 PER \$1,000.

POPULATION 3,586

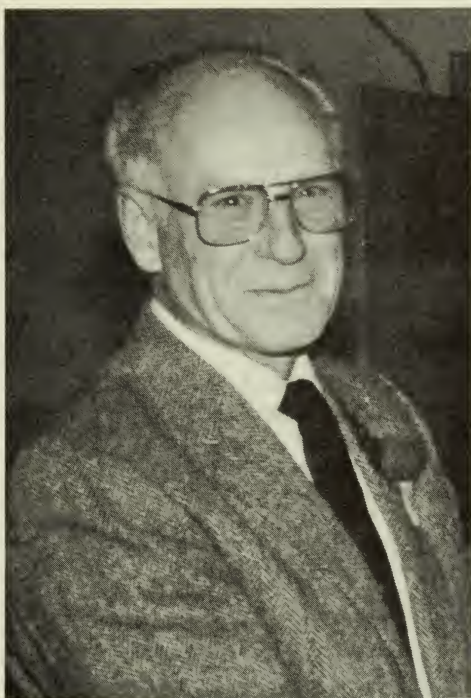
**This book cost you \$2.00.
Please bring it to town
meeting**

**This report printed by
Smith and Town on
recycled paper.**

NOTES

DEDICATION

In appreciation for the countless hours
you have devoted to the
TOWN OF LANCASTER,
we dedicate this annual report to you,
DONALD E. CRANE.
Thank you.



"Remember all those annual reports you did?"
This one is for you!

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ELECTED OFFICIALS

SELECTMEN

John P. Martin 1993
 Michael W. Beattie 1994
 Leon H. Rideout 1995

MODERATOR

Paul D. Desjardins 1995

TOWN CLERK

Jean E. Oleson 1993

TOWN TREASURER

Ann M. Huddleston 1993

SUPERVISORS OF THE CHECKLIST

Constance Cardinal 1994
 Clifford A. Rowe 1996
 Jane B. Gilman 1998

TRUSTEES OF TRUST FUNDS

James E. McLaren 1993
 Kenneth Baker 1994
 Carol Stiles 1995

LIBRARY TRUSTEES

Roze Rich 1993
 Steve Turaj 1994
 Michael Nadeau 1995

COL. TOWN INVESTMENT COMMITTEE

Douglas B. McCaig Dennis Mellow
 Richard Rochefort Roger Gingue
 Kevin Kopp Kenneth Baker
 James Seppala

CEMETERY TRUSTEES

Eleanor Elliott 1993
 David Hutchins 1993
 Raymond Wheeler 1994
 Paul Greenwood (Resigned)

EMMONS SMITH FUND COMMITTEE

Eleanor Kenney 1993
 Jean Foss 1994
 John Brooks 1995

BUDGET COMMITTEE

Lee Eastman, Sr. 1993
 Phillip Page 1993
 Sandra Doolan 1993
 Robert Calamari 1994
 Gary Lehman 1994
 Daniel Mitchell 1994
 Charlotte Quay 1995
 Aurore Hood 1995
 Dennis Mellow 1995

REPRESENTATIVE OF BUDGET COMMITTEE

John P. Martin 1993

COL. TOWN SPENDING COMMITTEE

Paul Desjardins 1993
 JoAnne Emerson 1993
 William Clemmer (Resigned)
 Robert Snowman 1993
 Harrison Southworth 1994

Phillip Page 1994
 George Nugent 1994
 Norine Van Leuven 1995
 Sandra Ghelli 1995
 Earl Truland 1995

APPOINTED

Town Manager/Overseer of Public Welfare	Pamela L. Andrade
Tax Collector	Joyce A. McGee
Town Planner/Building Inspector	Amy C. Lehman
Town Accountant	Michael W. Nadeau
Deputy Town Clerk	Tanya Batchelder
Town Counsel	Donovan, Desjardins & Fogg, Attorneys
Health Officer	Elwin R. Falkenham, M.D.
Public Health Nurse	Caroline Frey

ZONING BOARD OF ADJUSTMENT

Eleanor D. Kenney	1993
Carl Ramsdell (Resigned)	1993
John MacKillop	1993
Dennis Merrow	1994
Stan Knecht	1994
Kevin Kopp	1995
Alan Savage (Alternate)	
Brian Fogg (Alternate)	

LIBRARIANS

Barbara Roberts
Holly Verrier Hyde (Juvenile)

CONSERVATION COMMISSION

Warren Bartlett	1993
Ken Query	1993
Corinne Phillips	1993
Jeff Tenney	1994
Alan Lambert	1994
Curtis Smith (Resigned)	1995
Bob Bresnahan	1995
Peter Riviere	1995

HOUSING AUTHORITY

Dennis Merrow
Millard Martin, Jr.
Kevin Kopp
James Seppala

AMBULANCE CORPS. DIRECTOR

Regis Cronauer (Resigned)
David Stickney
Neal Wells, Assistant

WATER DEPARTMENT OPERATOR

Lawrence "Gomer" Powell

PLANNING BOARD

John P. Martin	1993
Thomas Southworth	1993
Gloria Brisson	1993
Alexis Moser	1993
David Hutchins	1994
Aurore Hood	1995
Eric Huddleston	1995
William Remick	(Alternate)
Patricia Steady	(Alternate)
Sally Pratt	(Clerk)
Amy C. Lehman	(Planner)

TOWN HISTORY COMMITTEE

Faith Kent
Edna E. Whyte
James Fitch
Cecile Costine

FIRE CHIEF

Samuel Evans

CHIEF OF POLICE

Allvin L. Leonard

SUPERINTENDENT OF RECREATION

Andrea M. Leaver

HIGHWAY FOREMAN

James E. Savage

SEWER DEPARTMENT OPERATOR

Terrance Welch (Resigned)
Wayne Perkins

SELECTMEN'S REPORT

The year 1992 can best be characterized as one of change, uncertainty, and progress. The Board of Selectmen has worked well together with the Town Manager, the employees and the public. We have instituted a recycling program, hired a new Town Manager, and progressed on the construction of Martin Meadow Bridge.

The goal of this Board has been to control or reduce spending without cutting services. I feel that we have made an excellent first step in this direction in that the budget is a reduction from last year.

In every department we need to look at different ways of accomplishing the job at hand with the goal of reducing the tax impact while maintaining the service.

In closing, I want to take this opportunity to express our thanks and gratitude to the volunteers who gave unselfishly of their time and energy to the town's boards, and committees. We also give special thanks to the department heads, employees, and their families, the local churches and service organizations, and most importantly, the citizens who have contributed so much to the operation of the town during the past year.

Respectfully submitted,
John Martin
Chairman, Board of Selectmen

TOWN MANAGER'S REPORT

It is with great pleasure that I offer my first annual report to the residents of the Town of Lancaster. I have served the community for nearly ten months and continue to do so with great pride and honor. The cooperation and support that has been displayed by all has made a sometimes very difficult position much more enlightening.

It has been said that "government gets the best people one way or another." In keeping that thought in mind, I want to thank each of you for the help, cooperation and understanding that has been extended to me. I believe Lancaster has continued to move forth as a community during these difficult times for one primary reason, that being, that we have been blessed with a number of very active, dedicated and hard-working volunteers, combined with an excellent group of elected and appointed officials who have one common goal-to make this community the best it can be.

I wish to single out the Board of Selectmen and extend my appreciation to them for the ongoing dedication, guidance, and partnership that they have offered on a daily basis. We must work as a team. Collectively we are only limited by our imaginations as to how much we can accomplish for the Town of Lancaster. Unless one has served in the capacity of Selectman, it is difficult to realize the amount of hours and number of pressing matters that comprise this position.

The month of February brought the resignation of the Town's Planner, Amy Lehman. Amy was instrumental in bringing recycling on line. Her level of professionalism and friendly attitude will be missed by all.

In developing the 1993 budget, the town administration has endeavored to establish and operate under a "maintenance budget concept." That is, to maintain services at present and appropriate levels while, at the same time, maintaining the municipal portion of the tax rate at or below its current level of \$6.24. The 1992/93 budget does just that, with a projected municipal rate of \$6.17, as opposed to \$6.24 in 1992.

Developing a fair and equitable budget that maintains those programs that are important to the health and welfare of the community and addresses the ever-changing demands being placed upon it does not happen by accident. It takes a great deal of innovation, creativity and a realistic approach to balancing the needs of the community versus it wants, in order to be successful.

I take this opportunity to applaud the efforts of the department heads, Board of Selectmen and Budget Committee for their untiring work in this area. The budget that we have presented attempts to recognize and responsibly address the downturn in the economy as well as the ever-growing demand being placed upon the local property tax.

In closing I again want to thank all town officials, employees, and the citizens of this fine community for the friendship, cooperation and understanding that has been extended to me. I continue to look forward to working with you in the future.

Respectfully submitted,
Pamela L. Andrade
Town Manager

TOWN WELFARE

Welfare has continued its upward spiral in 1992. Layoffs and the lack of jobs are the two main reasons. There are residents applying for aid who never dreamed they would. We try to see that no one in Lancaster is hungry or living on the streets. We're helping about twelve families a month. We overspent the budget by \$1,341.00 of which \$393.00 was realized through reimbursements.

In an attempt to recover some of the costs incurred by the Town, when applicable, liens have been attached to clients' property. The Work-Fare Program implemented this year has also been effective and well received. This program enables a recipient to provide specific work services to the Town, while the Town deducts the cost of the services from the Clients accumulated assistance, thus reducing their overall debt to the Town.

As Welfare Director I shall continue my efforts to provide the utmost level of service both to the client as well as the taxpayer.

Respectfully submitted,
Pamela L. Andrade
Welfare Director

PUBLIC WORKS

HIGHWAY DEPARTMENT: Construction of the new bridge over Otter Brook on Grange Road was completed, providing the public with a much wider and safer bridge.

Kilkenny Street was resurfaced with hot top using town personnel and equipment, as was a section of Starr King Park and Stebbins Hill Road.

The process of replacing painted crosswalks with pavement tape was continued, making for longer-lasting and more visible crosswalks.

A new John Deere backhoe was purchased, replacing a 1979 unit.

A new rubber-tired Bombardier was purchased to replace a 1978 steel and rubber-tracked machine. This machine will be much more versatile than the old one as it can be used as a sidewalk sweeper and for other purposes.

Some other things the department was involved in during the year were the plowing, salting and sanding of the Town's streets and roads. Culverts and drains were maintained, as well as thawed when necessary. Gravel roads were graded, graveled and treated with chloride. Parks were kept mowed and trimmed. Other duties included providing assistance to water and sewer departments. The department also did excavating work for the walls and floor of the new recycling bins at the transfer station.

WATER DEPARTMENT: The system operated well with little interruption of service. Several service lines were replaced from old to new. New screens were put in at the headwaters and work was done on the dam there. In 1992 we began repairing and replacing water meters and installing new ones in residential buildings, commercial buildings and businesses. This work will continue until completed.

Our water sample tests for the past 12 months were done in Berlin but they have discontinued testing. Laconia Waterworks, being the nearest lab, is now doing our water samples for the upcoming year.

SANITATION: Sludge storage areas at the lagoons were back-filled, seeded and regraded. New flow-paced hypochlorite pumps were purchased in December and will be installed in early 1993. These will meet state requirements.

During the year there were 30 collection system service calls. Due to the age and type of system, most of these stoppages were caused by sand from storm drains building up in the manholes and pipes.

The grange facility operated with no major problems and met its operating permit standards.

Hopefully, in the coming years we will be able to start a preventative maintenance program and upgrade equipment, to ensure that the facilities will meet State and EPA requirements and operate more economically.

SOLID WASTE: Lancaster's Transfer Station and Recycling Center underwent much change during 1992. The mandatory recycling program has enabled Lancaster to separate enough recyclables to meet requirements for the landfill operated by James River Corporation. Increases in separation are expected to allow the town to continue disposing refuse at the Mt. Carberry Landfill. The new trash compactor is in use and has cut the amount of trucking drastically. Normandeau Trucking was the successful bidder for the refuse transportation contract.

New recycling bins were distributed to residents by the Lancaster Rotary Club, along with information regarding backyard composting and recycling. A backyard composting workshop was held at the recycling center as a follow-up to the information given to the residents. New concrete separation areas were constructed for the recycling center which made collection and processing more efficient. The completion of the roof system over the separation areas and the compactor is being planned.

Lancaster's construction and demolition debris is now being placed directly into containers and hauled by Beattie Trucking to Consumat Sanco's landfill in Bethlehem, NH. The tire disposal area has reduced in size with the trucking of more than 6,000 tires to a permitted disposal site, which uses the tires to produce energy.

Upcoming events include: more backyard composting workshops, a recycling lecture for students, a recycling float for the July 4th parade, an information booth for the Lancaster Fair and a Household Hazardous Waste Collection Day.

Clip &
Save**LANCASTER RECYCLING GUIDE**Clip &
Save

SEPARATE BY GROUP:

NEWSPAPER

- tie in bundles or place in brown paper grocery bags
- may include colored inserts
- no staples please
- no magazines

ALUMINUM BEVERAGE CANS

- drain & rinse
- take up less room if they're crushed

**STEEL/TIN CANS**

- remove all food & rinse
- remove labels (not required)
- remove both ends, place lids inside can & flatten

CORRUGATED CARDBOARD

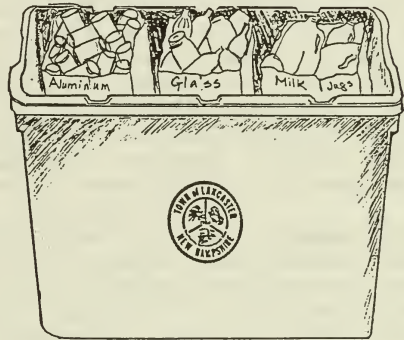
- broken down/flattened
- dry
- no staples and tape
- DO NOT include other kinds of cardboard, like cereal boxes or shoe boxes

PLASTIC SODA BOTTLES

- drained & rinsed
- no caps
- take up less room if they're crushed

PLASTIC MILK JUGS

- drained & rinsed
- no caps
- take up less room if they're crushed

**GLASS**

- drained & rinsed
- no caps/lids

CURBSIDE PICKUP

Recyclables & Trash should be placed at the curb on Fridays by 7 A.M. Bin too small? Flatten metal and plastic or put excess recyclables in a separate cardboard box marked "RECYCLE".

Please write your name & address on the side of your bin. Need extras? You may have a second bin at \$5 each (available at the Town Office).

If you need more information about recycling in Lancaster,
please call Amy Lehman at 788-3391.

LANCASTER POLICE DEPARTMENT

To Serve and Protect

The Police Department is extremely indebted to the organizations and individual citizens for their financial contributions and assistance, to our drug education program. The Drug Abuse, Resistance and Education (DARE) program is in it's second year of operation and the enthusiastic cooperation shown by students and parents alike, dictate that it is a valuable program. Only the future will show if our efforts in trying to fight the war on drug abuse reaches a successful conclusion. We would like to thank Principal Don LaPlante, his administration and teaching staff for their cooperation and assistance in this and all other programs we provide during the year. Contributions to or information about the DARE program can be accomplished by contacting Instructor Chris St. Cyr, at the Police Department.

The Bicycle Safety Program, under the direction of Officer Eric Lougee, was presented to the students of the elementary school, grades one through eight. This program not only covered operation of bicycles, but also covered some other aspects of child safety.

Again, as in past years, there was an increase in complaints filed with the Police Department. The number of complaints filed in 1992 was 1,635, which is an increase of 28.7% over 1991. The majority of the increase coming under the criminal categories of Breach of Peace (556), Juvenile (60), Stolen Vehicles (10), Domestic Violence (62), Assaults (92) and Criminal Mischief (70). Reductions were noted in Theft-Unauthorized Entries (151), Issuing Bad Checks (27), Child Abuse & Neglect (10) and Sexual Assaults (11). The total time used to investigate these was 1,667 man hours.

Court complaints filed with the court increased by 28.4% over last year, with 534 cases. Increases noted were: Driving While Intoxicated (40), Operating after Suspension or Revocation (25), Sexual Assault (7), Drugs (13) and Speeding (178). To prosecute these cases through the court system took 378 man hours.

A breakdown of other activities and hours used are: Business Door Checks 2,005 hours, Traffic Control 3,993 hours, Reports 2,236 hours, Training 961 hours, Foot Patrol 858 hours, Motor Vehicle stops 563 hours, and Assists (Sick & Injured, Motorists, & other agencies) 388 hours.

This year marked the retirement of Special Officer Lawrence "Gomer" Powell in June. Officer Powell served for 22 long years with the Police Department and will be greatly missed. He was a very dedicated and immeasurable asset to the department. Thanks, and Semper FI, Gomer.

With this year's acquisition of a new computer system, we are moving ahead to upgrade our recordkeeping. Lt. Royce Hutchinson has made remarkable progress in setting up the system and we are a little better than half way.

Throughout the year, all members of the department attended many different training schools and seminars. The training includes: in-serves, courses by State Police at Troop-F, Police Standards and Training, and other area police departments. Officer Patrick S. Curran graduated from the ten-week police academy and is now a certified officer. Sgt. Edward J. Samson graduated from the Command Training Institute at Babson College.

Members of the Police Department are exceedingly appreciative of all the support shown to us by you, the citizens of Lancaster. We solicit your continuing help and your ideas to further improve the operations and efficiency of the Department. It is with your understanding and encouragement that we carry out our daily duties and live up to our motto, "To Serve and Protect".

We are also grateful for the help and guidance given by the Board of Selectmen, Town Manager, all department heads and their staff.

MEMBERS OF LANCASTER POLICE DEPARTMENT

Chief Allvin L. Leonard
 Lieutenant Royce L. Hutchinson
 Sergeant Edward J. Samson
 Sr. Officer Eric E. Lougee
 Officer Christopher L. St. Cyr
 Officer Patrick S. Curran

SPECIAL OFFICERS

Martin P. Driscoll David B. Stickney Robert L. Simpson
 Richard B. Ball, II George Nugent

SECRETARY

Wendy L. Houghton

ACCIDENTS - 94

Under \$1000.00	41
Over \$1000.00	51
Totaled	2
Accidents with Injuries	15
Accidents without Injuries	79
Car/Bicycle	1
Hit & Run	4
Animal	3

COMPLAINTS FILED - 1,635

Animal	191
Family	68
Juvenile	72
Arson	2
Assault	92
Breach of Peace	556
Bad Check	27
Missing Person	35
Criminal Trespass	28
Prowler	26
Harrassment	37
Domestic Violence	47
Untimely Death	4
Hit & Run	8
Drugs	20
Shoplifting	11
Sexual Assault	36
Possession Alcohol	29
Suicide or Attempted	4
Public Intoxication	26
Child Abuse/Neglect	5
Stolen Motor Vehicles	10
Theft-Unath. Entries	151
Indecent Exposure	2
Small Claims & Warrants	44
Kidnapping	4
Forgery & Robbery	15
Resisting Arrest	5
Criminal Mischief	70
Criminal Threatening	5
Miscellaneous	12

MOTOR VEHICLE COURT CASES-414

Driving While Intoxicated	40
Unregistered Vehicle	15
Speeding	178
Noninspection	24
Stop Sign	14
Operating After Susp/Revoc	25
Following Too Closely	2
Habitual Offender	2
Failure to Yield	12
Conduct After an Accident	3
Operating w/o Valid License	14
Misuse Plates	6
Reckless Operation	2
Yellow Line	17
Disobeying Police Officer	9
Improper Passing on Right	2
Unsafe Backing	2
Operating w/o Eye Protection	3
Failure to Yield Pedestrian	3
OHRV	4
Change of Address Required	2
Child Restraints	1
Corrective Lenses Required	1
Driving on Sidewalk	1
Equipment Violation	1
Traffic Violations	7
Open Container	16
Overwidth Load	3
TT License Violation	1
U-Turn	1
Miscellaneous	5

CRIMINAL COURT CASES (129): Acts Prohibited, Drugs, 13; Assaults, 17; Burglary, 4; Carrying without License, 1; Contempt Court, 1; Criminal Mischief, 5; Criminal Threatening, 5; Criminal Trespass, 8; Cruelty to Animals, 2; Disorderly Conduct, 5; Dog-Nuisance, 1; False Report to Law Enforcement, 2; Forgery, 3; Harrassment, 1; Bad Checks, 23; Littering, 1; Possession of Alcohol, 13; Reckless Conduct, 1; Resisting Arrest/Detention, 3; Sexual Assault Aggravated/Felonious, 7; Shoplifting, 2; Thefts, 11.

OTHER ACTIVITIES (2,895): Motor Vehicles Checked, 251; Motor Vehicle Warnings, 796; DE Tags Issued, 375; Emergency Blood Runs, 4; Assist Sick/Injured, 26; Assist Motorist, 244; Routine Check of Persons, 38; Illegal Parking, 26; Alarms Answered, 123; Doors/Windows Opened, 25; Parking Tickets, 94; Breath Tests, 59; Fires, 55; Relays, 84; Assist to other Agencies, 381; Improper Parking, 3; Assist to Other Police, 311.

LANCASTER AMBULANCE CORPS

In addition to providing 24-hour ambulance coverage, the Corps. also provided first-aid ambulance coverage for the Riverside Speedway in Groveton.

The Corps. wants to thank the townspeople and town officials for their continued support.

OFFICERS AND MEMBERS

David B. Stickney, Sr., Director
 Neal Wells, Asst. Director
 Tom Blanchette, Equipment Officer
 Jennifer Frenette, Training Officer
 Alan Lambert, Training Officer

Rick Ball	Dave LaRocque
Tanya Batchelder	George Nugent
Lisa Beattie	Rita Richardson
Mary Beth Begin	Joan Wells
Randy Blodgett	Neal Wells III
Regis Cronauer	Brian Wells
Judi Donnelly	Lorelee Wetherbee
Kathy Hamel	Mike Whitaker
Wendy Houghton	

Directors Note:

The Lancaster Ambulance Corps is putting out a plea to the residents of Lancaster - **We need your help.** We know most people have jobs to do and families to tend to, but remember, we do too. If you only have a couple of days a week or even a month, we could use your help.

The Lancaster Ambulance Corps has come a long way in the past year, all for the better, with the help of the current members who give their all to the town. So don't be shy, please come forward and join the Lancaster Ambulance Corps. You will have the satisfaction of knowing you are helping your fellow townspeople.

Thank you,
 Dave Stickney, Director

FIRE DEPARTMENT

Fire prevention activities and continued training of firefighters are the department's secrets to having as few a number of fires as Lancaster does with as little as possible property damage from those fires.

Continued fire prevention activities in the community and at the elementary school create an awareness of fire dangers and hazards among the residents in town, which in turn, prevent many fires before they have a chance to start. The members of the department are very pleased with the results of our fire prevention efforts, particularly the success we've had with the school children bringing the fire prevention message home during fire prevention week in October.

However, when a fire or other incident does occur, having properly trained firefighters to handle the situation is essential. "Handling the situation" not only includes suppressing the fire or incident, but also doing so in a safe and efficient manner, using firefighting equipment properly, and with the least amount of damage from excess water or other suppression activities. Properly trained firefighters are essential for all this to happen.

As a minimum, firefighters have regular training twice a month. Additionally, members are encouraged to attend training offered by other departments throughout New Hampshire and Vermont, the North Country mutual aid system, the State of New Hampshire, and the Federal Fire Academy. Many of the department's members attend these additional training sessions.

This year, several members completed the 160 hours of course work, practical demonstrations, and exams necessary to become New Hampshire Certified Firefighters, and one member has gone to many more hours of training beyond that to earn the qualifications for a Career Level firefighter.

Of course, without the strong support the department receives from the citizens and businesses of Lancaster, fewer fire prevention activities and less firefighter training would result, and fewer pieces of up-to-date equipment could be acquired.

The most visible payback for your support is the small number of fire calls that Lancaster has, and less overall damage from fires and suppression activities. But another payback is the fact that fire insurance rates in town remain one of the lowest in the state for those communities with volunteer fire departments.

Thanks also need to go to the officers of the police department and members of the Ambulance Corps, because whenever the fire alarm rings, they automatically respond to handle traffic, medical needs, and to watch over safety at the fire scene, all of which make the jobs of the firefighters that much easier.

FIRE CALLS - 1992

False Alarms	10
Mutual Aid	9
Chimney	5
Structures	5
Vehicle fires	5
Grass, brush	3
Trash	3
Burning food	2
Gasoline, oil spills	2
Vehicle accidents	2
Misc. Incidents	<u>7</u>
TOTAL	53

LANCASTER FIRE DEPARTMENT

Officers and Firemen

Chief Samuel F. Evans
 Deputy Chief Roger N. Emery, Jr.
 Assistant Chief Michael Currier
 Assistant Chief Thomas Flynn
 Captain Randy Flynn
 Lieutenant Gary Rexford
 Lieutenant Donald LaPlante
 Lieutenant Clarence Dingman
 Clerk Michael W. Nadeau

Wesley Ames	John Handler
Merlyn Baker	Daniel King
David Bennett	Wendy Milligan
Thomas Blanchette	Thomas Mosher
Frank Brundle	Dennis Patnoe
Mark Emerson	Michael Powell
Dana Flynn	Stanley Remick
David Flynn	Randall Rexford
Dean Flynn	Leon Rideout
David Fuller	Michael Whitaker
Steve Galipeau	Harold White
	Ronald White

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

1992 was below average for wildfires reported in our state. Our largest fire was in May, in Rumney, where a suspicious origin fire burned approximately 150 acres with a total cost of approximately \$30,000. The NH Division of Forest and Lands assisted many other communities in wildland fire suppression as well.

Our fire lookout towers reported 289 fires, burning a total of 136 acres. Our major causes of fires were fires kindled without a permit, unknown causes, and children.

Please help your town and state forest fire officials with fire prevention. New Hampshire State Law (RSA 224:27) requires that, "No person, firm or corporation shall kindle or cause to be kindled any fire or burn or cause to be burned any material in the open, except when the ground is covered with snow, without first obtaining a written fire permit from the Forest Fire Warden of the town where the burning is to be done." Violation of this statute is a misdemeanor, punishable by a fine of up to \$1,000 and/or a year in jail and you are liable for all fire suppression costs.

Local fire departments are responsible for suppressing fires. The small average fire size of .47 acre/fire is a tribute to early detection by the public or our fire tower system and the quick response of our trained local fire departments. Please help your Warden and fire department by requesting and obtaining a fire permit before kindling an open fire.

The NH Division of Forests and Lands assisted 28 towns with a total of \$20,000 in 50/50 cost share grants for fire fighter safety items and wildland suppression equipment in 1992.

If you have any questions regarding New Hampshire forest fire laws, please contact your local Forest Fire Warden, State Forest Ranger, or Division of Forests and Lands at 271-2217.

Forest Fire Statistics 1992

	<u>State</u>	<u>District</u>	<u>Town of:</u>	Lancaster
Number of fires	289	10	1	
Acres burned	136	6	.3	
Richard C. Belmore, Forest Ranger			Samuel Evans, Forest Fire Warden	

For fire permits and information, call: (603) 788-3391

MUNICIPAL CEMETERY REPORT

The Municipal Cemetery Committee is responsible for the budget and upkeep of five cemeteries in Lancaster, which are maintained by an overseer and two men.

The early part of 1992 proved to be a busy one. Along with the routine mowing, trimming and raking, we also had an excessive amount of spring cleanup to be finished by Memorial Day. Due to the large number of winter burials and freezing weather, a large number of earth piles could not be removed until warmer weather. Other problems included large areas that needed to be refilled with loam and reseeded, as well as damage to trees and headstones.

Vandalism is still a major problem and we have had several headstones damaged or knocked over. It would be appreciated if any signs of vandalism be reported to the town clerk or any member of the cemetery committee.

We are pleased to report that we have been able to operate on a lower budget for 1992 and have been able to reduce the budget once again for 1993 due to the cooperation of Town Manager, Pam Andrade.

As for improvement around the cemeteries, a new sign has been painted for the entrance to Summer Street Cemetery and spring bulbs have been planted just inside the entrance. There are plans to plant more bulbs and perennials along with the yearly annuals.

It is hoped that we will be able to start planting trees in the near future to replace any that have been damaged in the past few years.

Work is also being done to update the map and files. This will be an ongoing project in hopes that we may eliminate any problems in the future.

Several pieces of larger equipment will need to be replaced in the next couple of years, and with that in mind, we have started an equipment fund which we hope to add to each year.

During the year of 1992, there were 18 regular burials and 10 cremation burials.

WEEKS MEMORIAL LIBRARY

The Weeks Memorial Library had a busy year in 1992. Circulation continued to increase, particularly in the children's section of the library, and more programs were added to teach library skills to students. The preschool story hour, led by Mrs. Ellen Moody, was held every Thursday during the school year. A weekly summer program, along with a reading program, was offered Wednesday afternoons with visiting speakers and programs. Among these were a scuba diving program, a visit from Carrot the Pig, storytelling with Papa Joe and a craft-and-story day. We are particularly appreciative of the time Mrs. Cynthia Schneider spent teaching two summer folk art classes for children and young adults. As always, programs at the library are either offered free to the public or with scholarship aid.

Acquisitions in both the adult and children's sections remained at the same level as in 1991. The library did receive many gifts of books and magazines which are very helpful in a time when we are trying to keep our budget amounts down. The number of registered borrowers rose to more than 2500 persons. (Cards are issued to children when they enter first grade.)

There were no major problems with the building during the year, and there are no plans for any major work during 1993. The trustees will begin an in-depth study of library needs and goals during 1993. The aim of this study is to define long-range goals and to make concrete plans for enlarging the building and its collections. We will be working especially toward making the library universally accessible.



PLANNING

The Lancaster Planning Board meets on the second Tuesday of each month, beginning at 7:30 P.M. in the Town Hall Auditorium (1st floor) and other times as may be required. The hearings are open to the public. Public meeting notices for each meeting are published in the Coos County Democrat ten to fifteen days prior to each meeting.

The Board held only two subdivision hearings, six site plan review hearings and one excavation hearing. As a result, two new lots were approved and numerous lot line adjustments were made. A scenic road hearing was also held on the construction proposed by the State of New Hampshire for Reed Road, which prevented removal of several birch trees in that location. The Board also addressed several planning concerns including: updates to the Subdivision Regulations to conform with recent revisions of New Hampshire statutes; proposals to rezone Route 3 North and Causeway Street from Agricultural to Commercial/ Industrial; and a possible street numbering project for emergency purposes.

As you will note when reviewing the 1993 Town Warrant, numerous changes are proposed for the Town's Building Code Ordinance. Most of these changes are required by the Federal Emergency Management Agency (FEMA) in order to continue the Town's participation in the National Flood Insurance Program, which in turn lowers the cost of flood insurance. Flood insurance is required when a loan is issued by a federally regulated or supervised lending institution on improved properties located in special flood hazard areas.

According to Albert Gammal, Jr. of FEMA, "...Lancaster has at this time 21 flood insurance policies in force covering an insured property amount of over one million dollars."

Other ballot items to note include: 1) changes in the Building Code Ordinance which are designed to prevent excavation work on a project without a building permit. This would avoid expensive preparation work from beginning without a check to see if the work is within a setback, or a wetland area, or a floodplain hazard area. 2) moving information regarding special exceptions from the heading "Variances" to be located under the more appropriate heading of "Special Exceptions".

Land owners planning to subdivide are reminded that approval of the subdivision is required prior to sale. Site plan review is also required for the construction, exterior alteration, relocation, expansion, occupancy, or change in use of any commercial building. Site plan review may occur simultaneously with the subdivision process in some instances.

ZONING

The Building Inspector issued a total of 48 building permits for new buildings, additions, decks, and all other: 3 for new residential property, 7 for garages or outbuildings, 25 for additions and renovations, 3 for new commercial buildings, 7 for additions to commercial buildings, and 5 for commercial renovations. A summary of the permits issued and the estimated values is listed below:

Permits Issued	Estimated Costs
3 Single Family Residential Living Units	\$ 80,400
25 Residential Additions and Alterations	146,790
7 Residential Garages and Outbuildings	26,100
3 New Commercial Buildings	123,000
7 Commercial Additions and Alterations	286,000
5 Miscellaneous	13,800
TOTAL VALUE	\$676,090

NOTE: Building Permits are required for all construction adding square footage and other construction totaling more than \$1,000.

N.H. Energy Permits are required prior to issuance of some building permits and application must be made to the Public Utility Commission. There is no fee charged for the Energy Permit.

The Zoning Board of Adjustment held 12 hearings for variances and special exceptions. At those hearings, five cases were appeals for variances, of which five were granted. There were seven appeals for special exceptions, of which three were granted.

Of the variances, all were to allow building within the setback requirements and were permitted because of unusual lot conditions. Of the special exceptions granted, all were for commercial uses in the Agricultural District. Special exceptions denied included one proposed business within the Agricultural District and three for manufactured housing within non-designated areas of the Agricultural District.

The Zoning Board of Adjustment meets on the last Wednesday of each month, beginning at 7 P.M. in the Town Hall Auditorium and other times as may be required. The hearings are open to the public and are noticed (at least five days prior) in the Coos County Democrat.

Lancaster's full-time Planner, Amy Lehman is available at the municipal office in the Town Hall to accept applications, review proposals, assist with building permit applications and appeals to the ZBA. She attends regular meetings of the Planning Board and the Zoning Board of Adjustment.

NORTH COUNTRY COUNCIL 1992 Report

North Country Council is the Regional Planning Commission and economic development district for 51 towns in northern New Hampshire. It is supported by local community and county dues which are used to match state and federal funding sources.

Local planning assistance provided to member towns this past year included: municipal planning, transportation planning, business and industrial planning, landscape architecture, solid waste planning, resource management, and GIS mapping. The Council provided professional assistance to Planning Boards, Boards of Selectmen, Zoning Boards of Adjustment, Conservation Commissions, Solid Waste Districts, Local Development Corporations, Non-Profit Community organizations, Chambers of Commerce, Educational Institutions and Social Service organizations and agencies in all of our member towns.

During 1992 North Country Council also continued its commitment to regional planning as follows: completed the North Country's first ISTEA Transportation Plan and Transportation Improvement Program; completed a new regional economic development strategy; developed economic strategic plans with local development groups; expanded the Working Capital micro-lending program throughout the region; provided technical assistance to communities on major infrastructure projects; completed a regional wood products marketing plan; participated in the development of a statewide telecommunications network; conducted an impact assessment of new banking regulations on the businesses in the North Country; provided solid waste and recycling technical assistance to towns, schools and solid waste districts; and continued our public education initiative on forest lands issues in Coos County. All the above major activities occurred at the same time as the Council provided daily planning and development technical assistance to our members.

In the ensuing year the Council will continue its commitment to local membership services and regional problem resolution.

Persons from member towns interested in becoming involved with the Council are urged to contact their Selectmen for appointment as Council representatives or committee members.

LANCASTER CHAMBER OF COMMERCE

The Lancaster Chamber of Commerce ended their 1992 year on a "high note" with a successful Christmas decorating contest. Many entries for the contest were received in both categories, business and residential. The judges of this contest had a very difficult time picking the winners since Lancaster's homes and businesses were especially festive this year. Winners of the decorating contest included Penny Durgin, Peter Riviere and Peggy Smith, David and Terri Peterson and the Gove family, as well as Riff's Flower Shop, The Jeantique, Olde Susannah's Restaurant, Sensational Sounds and the Vulcan Forge Blacksmith Shop.

Throughout this past year the Lancaster Chamber of Commerce has been very active in community affairs. The two most visible functions were the Lancaster Street Fair and the Christmas Night. These two functions are held annually to help promote Lancaster and Lancaster businesses.

The Lancaster Chamber of Commerce has also been very generous during 1992 by helping various organizations and individuals. Two \$500.00 scholarships were given this year to two high school seniors who were continuing their education in business fields; a donation of \$1,000.00 was given to the Col. Town Pool Fund; \$500.00 was given to Project Homebound; \$500.00 to the D.A.R.E. program and \$500.00 to the Lancaster Animal Shelter program. In addition to these donations, the Lancaster Chamber of Commerce sponsored the Lancaster Street Fair, Christmas Night and 'Brighten Up Lancaster' decorating contest. Winners of any contest sponsored by the Lancaster Chamber of Commerce during 1992 were given monetary gift certificates to be used at any of the chamber member businesses.

The Lancaster Chamber of Commerce would like to take this opportunity to thank everyone who helped during the year. Without all the help, the chamber would not be able to accomplish all that they do.

The Lancaster Chamber of Commerce would like to extend their very best wishes to all for the coming year.

**WHITE MOUNTAIN MENTAL HEALTH
AND DEVELOPMENTAL SERVICES
1992 Director's Report**

White Mountain Mental Health and Developmental Services provides counseling and day services to twenty-two communities in northern Grafton and southern Coos Counties. Services are available at two full-time sites in Littleton and Woodsville. We also operate two part-time offices in Lincoln and Lancaster. Outreach or home based services are available on a limited basis. The addresses and telephone numbers of our sites are as follows:

Full-time - Littleton - 16 Maple Street - 444-5358
 Woodsville- Jct. Swiftwater Rd & Old Rt. 10 - 747-8128
 Part-time - Lincoln - Linwood Medical Center - 745-8136
 Lancaster - Weeks Memorial Hospital - 788-4911

Mental Health Services include: outpatient counseling to children, adults, couples and groups; drug and alcohol counseling; family therapy; psychological testing and psychiatric services. Services are available Monday through Friday. Emergency Services are available 24 hours a day, 7 days a week. Psychiatric hospitalization by referral. Consultation and Employee Assistance Programs are also available. Full day program and outreach are available. Vocational training and job placement are also offered.

We average 500 open cases and the current profile of our cases is 45% male, 55% female, 20% under age 18, 72% between ages 18 and 59, 8% age 60 and over. We employ 15 clinical staff members including: M.D., Ph.D., M.S.W., and Certified Alcohol and Drug Abuse Counselors.

Developmental Services include:

- Early Intervention. Home-based service for 0-3 year old children who are delayed in their development. Services include: screening, assessment, treatment, and referral. We continue to provide clinics throughout our region to increase our ability to serve more children. Annually, we average service to sixty families.

- Habilitation Services. Provides instruction to our most severely impaired adult population. The program works in conjunction with their residential skills, pre-vocational skills, paid work, and other therapeutic services such as speech therapy and physical therapy. This program has been primarily used by former Laconia State School residents; however, we have had community clients who have been referred by the local school systems. Last year, we served twenty-two (22) clients in two locations (Littleton and Woodsville).

- Supported Employment. Provides training, instruction, and work adjustment for mentally ill and mentally retarded individuals. Paid work opportunities for the individuals take place in the community. Last year, we operated six job sites directly in the community. We have also completed over twenty individual job placements.

We are appreciative of your past support of our programs and look forward to continuing our history of responsive community services.

FISCAL SUMMARY - FY 1993

Expenses

Salaries	\$ 920,940
Benefits	201,420
Taxes	78,468
Professional Fees	34,416
Client Wages	35,640
Communications	27,912
Occupancy Costs	95,376
Consumable Supplies	21,396
Transportation	55,728
Education & Training	4,308
Capital Expenditures & Other	16,620
Administrative Allocation	<u>\$ 223,860</u>
	\$1,716,084

Revenue

Fees for Service	\$ 927,245
Production	34,512
NH Division of Mental Health and Developmental Services	610,356
Block & Federal Grants	100,044
Local Government	42,727
Donations	<u>\$ 1,200</u>
	\$1,716,084

LANCASTER CONSERVATION COMMISSION

Visible work projects diminished this year as Commission efforts went into exporting skills and energies into other projects such as seeking funding to start a water quality monitoring program on the Connecticut River and its main tributaries. Consultation on a number of construction projects impacting wetlands consumed far more time than in the past.

Chipping Christmas trees at the landfill remained a seasonal task and replacing failed plantings at the town hall was also contracted with the use of Dow Tree Funds which have since been transferred to the Commission from the Unity Club.

Commission members also conducted a rural-area inventory of derelict cars in preparation of a successful pickup of 30 or more unwanted vehicles from residents' properties.

The new year looks to bring better coordination on wetlands impact consultation among all the commission members, a renewed planting project with the possibility of creating streamside parks on town-owned land, establishment of the water monitoring project in concert with the schools and completion of a voter opinion survey at town meeting regarding wetlands designation/protection and other zoning/land-use issues.

The commission strives to meet monthly, the first Thursday of the month at the town offices and our meetings are open to the public.

If residents or businesses wish to make inquiries about conservation topics they can contact any Conservation Commission member or the town offices for a referral.

HERITAGE TRAIL COMMITTEE

The Heritage Trail Committee, during its first full year of operation, has spent much time and effort exploring possible routes for a footpath through the town, while keeping in touch with working groups in Dalton and Northumberland in order that our ultimate route will connect with each of theirs, at the town lines.

We have drawn guidance and support from the State Advisory Committee which oversees the entire trail route, extending from the Massachusetts line on the south through to the Quebec border. The Heritage Trail is intended, in the main, to follow three river valleys -- the Merrimack, the Pemigewasset, and the Connecticut.

After a preliminary route was laid out through Lancaster, the Committee has been in touch with landowners over whose property the trail is projected to pass. In seeking their permission, we have offered a permission agreement which allows cancellation at any time by the landowner. In addition, each owner is offered liability insurance provided by the State, through the Department of Resources and Economic Development.

We have an able and representative committee of volunteers, representative of various groups in the community -- including the Business and Professional Women, the Historical Society and the Snowdrifters. Amy Lehman, Town Planner, has provided guidance and support throughout the year.

It is anticipated that the first segment of the Heritage Trail in Lancaster will be completed, marked, and opened to use on National Trails Day, June 5, 1993.

Curtis Smith
Chairman

TOWN CLERK'S REPORT

Registration of Motor Vehicles

Motor Vehicle Permits issued in 1992	\$ 226,709.00
Municipal Agent Fees Collected	6,986.00
Motor Vehicle Waste Fees	9,505.00
Total Collected	\$ 243,200.00

Dog Licenses

\$ 2,347.00

Town Record Fees

Automobile Title Applications	\$ 960.00
Certified Copies of Vital Records	6,838.00
Filing, Terminating & Searching UCC's	2,665.00
Marriage Intentions	1,080.00
Recording Fees and Tax Liens	370.00
Licenses and Fees	109.02
Total Collected	\$ 12,022.02

Total Remitted to Treasurer

\$ 257,569.02

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Legislature was passed effective July 1, 1992 which changed the fees for additional copies of a vital record (marriage, birth, death) if issued at the same time as the initial copy to \$6.00. The fee for the search and first copy remains at \$10.00.

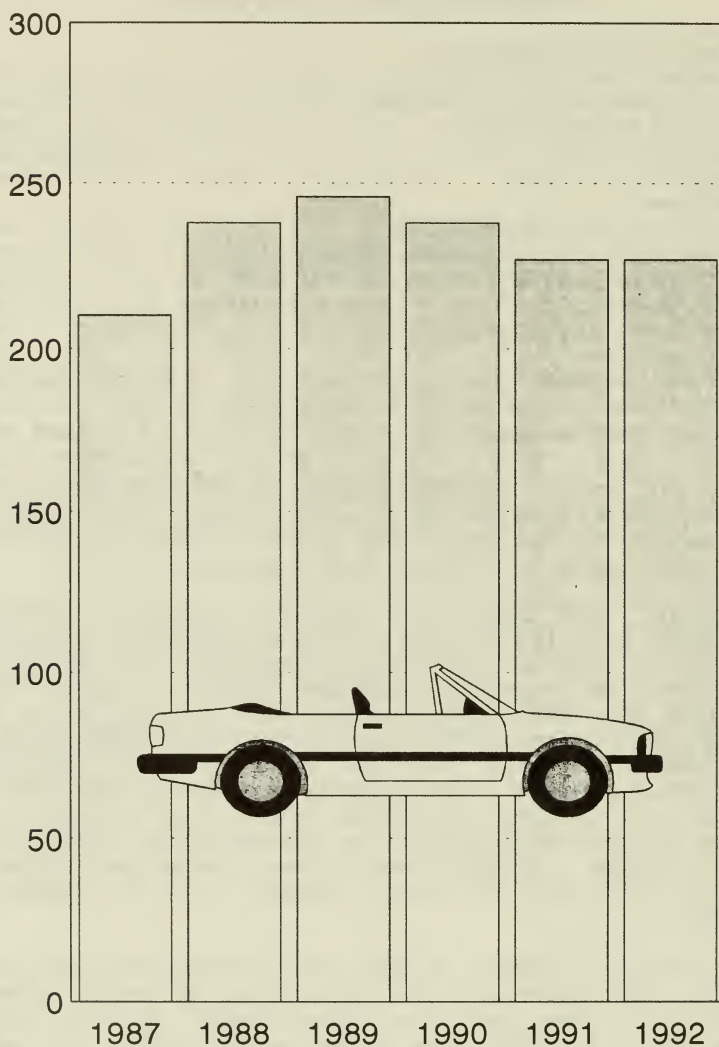
On December 22, 1992 the Bureau of Vital Records installed the Automated Death Certificate (ADC) System hardware and software in the Town Clerk's office. The Bureau provided all the equipment, which includes the computer, keyboard, modem, laserjet printer, computer table and communications software packages at no cost to the Town. As of January 1993 these systems have been installed in 20 local town/city clerks' offices in the State. Selection of Towns to participate in this program was based on size of the community and the number of deaths that occur annually in that town, the geographic location of the town and the clerk's interest in the ADC program. In addition to Town Clerks participating in this program there are 28 funeral homes using the system as of January 1993.

Automation for the issuance of certified copies will be developed during 1993. The files are in the process of being updated and upon completion they will be distributed to the place of occurrence. Also in 1993 the Bureau will pilot the Automated Marriage Certificate (AMC) System in three local clerks' offices. Once the pilot phase is successfully completed the AMC System will be available to all local offices having the appropriate equipment.

Funding for these programs comes from the Vital Records Improvement (VRI) Fund which was authorized by Chapter 355:18, Laws of 1991. This is a fund to provide revenues for vital records improvement.

MOTOR VEHICLE PERMIT FEES

Numbers In Thousands



**MARRIAGES REGISTERED IN THE TOWN OF LANCASTER
FOR THE YEAR ENDING DECEMBER 31, 1992**

DATE	GROOM & BRIDE	RESIDENCE
February 14	Eugeniusz A. Gwiazdowicz Michelle M. Davenport	Krakow, Poland Guildhall, VT
February 27	Robert A. Bishop Catherine M. Hutchinson	Lancaster, N.H. Lancaster, N.H.
February 28	Richard M. Fontaine Vicki A. Guay	Groveton, N.H. Lancaster, N.H.
February 29	Walter E. Bilodeau Joyce K. White	Whitefield, N.H. Lancaster, N.H.
April 11	Ronald L. Gill Lori R. Stockwell	Coatesville, PA Lunenburg, VT
May 26	Robert G. Freeman Renee E. Rosett	Berkley, MI Troy, MI
June 13	John J. Genoese Rosanna M. Jaworowski	Lancaster, N.H. Lancaster, N.H.
June 18	Frank S. Bartlett Earlene H. Lyon	Lancaster, N.H. Lancaster, N.H.
June 20	Chad C. Pelotte Katrina L. Hartlen	Littleton, N.H. Lancaster, N.H.
June 20	William H. Bishop Brenda L. Crawford	Gorham, N.H. Lancaster, N.H.
June 22	Fritz A. Griffin Karen Kommer	Seattle, WA Netherlands
June 25	Ronald J. White Carolyn A. Roberts	Lancaster, N.H. Berlin, N.H.
July 3	Christopher C. Roller Debra M. Macko	Lancaster, N.H. Lancaster, N.H.
July 4	Harold R. White Robin A. Collins	Lancaster, N.H. Lancaster, N.H.

July 9	Jason R. Blay Melinda T. LaBonte	Colebrook, N.H. Lancaster, N.H.
July 11	Edward E. Rosebrook, Jr. Glynda R. Cormier	Lancaster, N.H. Lancaster, N.H.
July 11	Christopher L. St. Cyr Ellen F. McGee	Lancaster, N.H. Lancaster, N.H.
August 1	Willard J. Hickey Mary E. Curtis	Lancaster, N.H. Groveton, N.H.
August 8	David B. Way Patricia A. Potter	Lancaster, N.H. Lancaster, N.H.
August 15	Jacques D. Kern, Jr. Carol A. Cronauer	Houston, TX Lancaster, N.H.
August 15	Scott G. Page Suzanne B. Theriault	Lancaster, N.H. Groveton, N.H.
August 15	John S. Grisham Kasey A. Pinard	Lancaster, N.H. Lancaster, N.H.
August 25	Bjarne Martesen Annette E. Nielsen	Lancaster, N.H. Lancaster, N.H.
August 28	Jason K. Welch Dawn M. Drake	Lancaster, N.H. Lancaster, N.H.
November 7	Michael A. Curtis Andrea J. Oleson	Allenstown, N.H. Lancaster, N.H.
November 14	Roger A. Hartshorn Kathy L. Collins	Lancaster, N.H. Littleton, N.H.
November 14	Robert D. Frizzell Pamela J. Sullivan	Lancaster, N.H. Lancaster, N.H.
December 18	William Robert MacDonald Corrine E. Curtis	Lancaster, N.H. Lancaster, N.H.

BIRTHS IN THE TOWN OF LANCASTER TO LANCASTER RESIDENTS

DATE	NAME	PARENTS
Feb 3	Adam Frank Pecze	Frank & Aranka Pecze
Mar 31	Fallon Margaret Hurley	Thomas & Kristin Hurley
Apr 3	Jonathan Richard Savage	Daniel & Jessie Savage
Apr 14	Yadah Derekah Jayne	Alfred & Annette Jayne
Apr 17	Amad Pendergrass	Timothy & Ruth Pendergrass
Apr 17	Shalom Pendergrass	Timothy & Ruth Pendergrass
May 7	Jenny Lynn Goss	Edward & Lisa Goss
May 31	Jacob Michael Renaud	Scott & Kelly Renaud
Jun 4	Tsedaqah Loura	Andrew & Heidi Loura
Jun 24	Alexander Robert Kopp	Michael & Jennifer Kopp
Jul 1	Brittany Lynne Rexford	Randall & Patricia Rexford
Jul 15	Notenah Alizah Corder	Ronnie & Anna Corder
Sep 5	Neshamah Yasha Roller	Christopher & Debra Roller
Sep 8	Tyler Scott King	Patrick & Annette King
Oct 3	Bethany Lynn White	Brett & Linda White
Oct 15	Ryan Michael Cannon	Michael & Marianne Cannon
Nov 3	Kristopher Freeman Willey	Kevin & Sandra Willey
Nov 6	Carson Clifton Farley	Lionel & Lois Farley
Nov 8	Dayna Nykkole Brundle	Francis & Carey Brundle
Nov 20	Jason Paul Young, Jr.	Jason & Tracy Young
Nov 21	Carissa Joy Brown	Darrell & Sharyn Brown
Nov 28	Peter Jon Wilkinson	Jon & Sharon Wilkinson
Dec 8	Maranda Marie White	Ronald & Carolyn White

BIRTHS TO LANCASTER RESIDENTS WHICH OCCURRED IN OTHER TOWNS

Jan 5	Daniel Patrick Mulcahey	Paul & Christine Mulcahey
Apr 27	Elijah Elliot Boydston	Matthew & Christine Boydston
May 24	Danna Michelle Hatfield	Gregory & Margaret Hatfield
Jun 24	Jennifer-Lee H. Campbell	Thomas & Julie Campbell
Jul 27	Joshua Lee Rivard	Mark & Trisha Rivard
Aug 1	Chelsea Marie Parker	Christopher & Mariann Parker
Sep 23	Elizabeth Jacquelyn Chick	Daniel & Raina Chick
Sep 26	Haley Rae Dubreuil	Thomas & Cathy Dubreuil
Sep 27	Matthew William Sampson	Kirt & Nancy Sampson
Oct 7	Patrick Edward Church	Edward & Donna Church
Oct 30	Megan Leda Cartwright	Stephen & Dawn Cartwright
Nov 10	Katja Viktoria Langmaid	Michael & Karla Langmaid

**DEATHS OF LANCASTER RESIDENTS
FOR THE YEAR ENDING DECEMBER 31, 1992**

DATE	NAME	PLACE OF DEATH
January 3	Adelaide T. Monahan	Lancaster, N.H.
January 11	Muriel E. Stickney	W. Stewartstown, N.H.
January 27	John G. Fortin	Lancaster, N.H.
February 7	Frank H. Monahan	Lancaster, N.H.
February 15	Larry D. Welch	Colebrook, N.H.
February 26	Helene-Judie Chelle	Lebanon, N.H.
February 27	Gail E. Towle-Maker	Lebanon, N.H.
March 16	Ruth B. Ball	Lancaster, N.H.
March 18	Barbara L. Moore	Lancaster, N.H.
March 18	Lillian M. Leach	Lancaster, N.H.
March 28	Joseph E. Brown, Sr.	Lancaster, N.H.
April 3	Ollivetter A. Eastman	Lancaster, N.H.
April 3	Lillian T. Methot	Lancaster, N.H.
April 8	Charles T. Bennett	Lancaster, N.H.
April 10	Emilienne Nolan	Lancaster, N.H.
April 16	Esther R. White	Lancaster, N.H.
April 28	Annie M. Fitch	Lancaster, N.H.
May 23	Rodney W. Marshall	Lancaster, N.H.
May 24	George C. Gibbs	Lancaster, N.H.
May 31	Roy B. Wheeler	Lebanon, N.H.
June 2	Howard V. Foss	Lancaster, N.H.
June 21	Lucy G. Jones	Whitefield, N.H.
June 30	Roland C. Vashaw	Manchester, N.H.
July 5	Mildred S. Davis	Lancaster, N.H.
July 14	Elizabeth R. Jensen	Lancaster, N.H.
August 6	Clayton J. Goad	Lancaster, N.H.
August 10	George S. Mellow	Lancaster, N.H.
August 25	Esther M. Currier	Lancaster, N.H.
August 26	Mary D. Covieo	Lancaster, N.H.
August 27	Merlene C. Moody	Lebanon, N.H.
September 7	Althea E. Gray	Lancaster, N.H.
September 9	Leslie F. Rowell	Lancaster, N.H.
September 13	Arno I. Bishop	Lancaster, N.H.
October 1	Mildred M. Marshall	Lancaster, N.H.
October 3	Zane W. Hartlen	Lancaster, N.H.
October 3	Ethel B. MacKinnon	Lancaster, N.H.
October 6	Mildred M. Kennett	Lancaster, N.H.
October 24	Laura J. Moody	Lebanon, N.H.
November 4	Edward C. Nadeau	Lancaster, N.H.
November 19	Priscilla A. Flynn	Lancaster, N.H.
December 4	Dean F. Bernier	Lancaster, N.H.
December 15	Robert E. Brennan	Lancaster, N.H.
December 19	Ora L. Carver	Lancaster, N.H.
December 20	Marjorie S. Finley	Lancaster, N.H.
December 28	Earl Hall	Lancaster, N.H.

COLONEL TOWN RECREATION DEPARTMENT

1992 Annual Report by Superintendent of Recreation

And so life goes on.... at Col. Town. Almost every day I try to remind myself what a lucky person I am to be able to continue Lou's work here. The years have gone swiftly by and more and more lately I've begun to think about how I want to leave this place that has grown so dear to my heart.

One goal I have is to try to maintain a home-like atmosphere at Col. Town. Some days I feel I'm pretty successful in this area but there are other days when I feel I've a long way to go before I can be satisfied.

It is not my style to yell at anyone, but one afternoon I yelled at a young lady who was not doing anything serious and then proceeded to ream out the entire Jr. High basketball team. Everyone was shocked, including myself. I muddled and worried about this for several days before apologizing to those involved and pointing out to myself that this is what happens in families. The kids who use the Community House are a joy! The little ones are always smiling, enthusiastic and so lovable. The older ones, despite their struggles with growing and trying to figure out this complicated world are very respectful to me, kind and thoughtful and I love their sense of humor.

The older adults show great concern and warmth towards me. My Senior-on-the-Move group is fantastic. You need to see what these people do to believe it. It is with this group that I lay out my frustrations, problems and fears and they try to help with their sage advice.

It's the age in between childhood and senior citizens that I get my volunteers. Never before have we had so many volunteers. One man refereed all the youth soccer and basketball games and then gave me a generous donation at Christmas. You can't put a value on this kind of support.

The Lancaster Rotary Club has always been a big Col. Town supporter, and still is, having given two very sizable donations to the pool furnace fund. The furnace will be installed this spring thanks to businesses, organizations, memorials and individuals.

The local Lion's Club has volunteered to rebuild the first base dugout on C field and a group of interested persons are forming a committee to rehabilitate the grandstand. Hopefully these two projects will be accomplished this spring and I can be proud to walk out on the field again.

Seeing the dilemma that low interest rates has caused Col. Town, a group of interested people will soon be meeting to set up a trust for donations. It will take some time for growth. This is a protection for the future. The money from this trust will be used for capital improvements.

And so we made it through the year with the help of a very dedicated staff who couldn't purchase a nail or roll of tape without asking. Everyone's hours were cut (except mine) and still the same amount of work has been accomplished by each.

My short-term goal is to make the Col. Town facilities a place where everyone feels welcome. Please make it a part of your life.

My long-term goal is to leave the Col. Town facilities in excellent shape with well-established programs so that the person who replaces me can just ease into the job.

This year the funds received from the Investment Committee will be more than \$3,000.00 less than last year. I expect quite a struggle again. Then, hopefully, economic times will have improved.

In conclusion the Col. Town facilities and programs will only be what you, the citizens of Lancaster, make them. I can only lead from your input. The support this past year has been fantastic and unique. I'll be needing that same support and maybe more for 1993.

Andrea Leaver
Superintendent of Recreation



FRANCIS J. DINEEN & CO.

CERTIFIED PUBLIC ACCOUNTANTS

5 MIDDLE STREET - LANCASTER, N. H. 03584

603 788-4928

603 788-4636

603 788-3830

**INDEPENDENT AUDITORS' REPORT ON
FINANCIAL PRESENTATION**

To the Members of
the Board of Selectmen
Town of Lancaster
Lancaster, New Hampshire 03584

We have audited the combined financial statements and the combining individual fund and account group financial statements of the Town of Lancaster, New Hampshire as of, and for the year ended December 31, 1991, as listed in the table of contents. We did not audit the financial statements of the Town Trust Funds and Capital Reserve Funds, which statements reflect total assets constituting 25 percent of the combined total financial statements. These statements were audited by other auditors whose report thereon has been furnished to us and our opinion expressed herein, insofar as it relates to the amounts included for the Town Trust and Capital Reserve Funds, is based solely upon the report of the other auditors. These financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit and the report of other auditors provide a reasonable basis for our opinion.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset Group of Accounts which should be included to conform with generally accepted accounting principles.

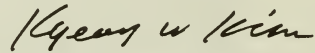
Board of Selectmen
Town of Lancaster

As described in Note 7, the Water and Sewer Funds are reported as Special Revenue Funds, whereas generally accepted accounting principles require that they be reported as Enterprise Funds.

In our opinion, except for the effect on the financial statements of the omission described in the third paragraph and except as noted in the fourth paragraph, and based upon our audit and the report of other auditors, the combined financial statements and the combining, individual fund and account group financial statements referred to above present fairly, in all material respects, the financial position of the Town of Lancaster, New Hampshire at December 31, 1991, and the results of its operations and the cash flows of its similar trust fund types for the year then ended, in conformity with generally accepted accounting principles.

Our audit was conducted for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining, individual fund and account group financial statements. The accompanying financial information, listed as the supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Town of Lancaster, New Hampshire. The information has been subjected to the auditing procedures applied in the audit of the combined, combining, individual fund and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

Very truly yours,



Kyeong W. Kim, C.P.A.

May 15, 1992

THE STATE OF NEW HAMPSHIRE
TOWN OF LANCASTER
LANCASTER TOWN WARRANT
1993

To the inhabitants of the Town of Lancaster, in the County of Coos, qualified to vote in town affairs.

You are hereby notified, to meet at the Town Hall in said Lancaster on Tuesday, the 9th day of March, at Ten O'clock in the forenoon to act upon the subjects hereinafter mentioned. The polls will be open at said meeting place on said date from Ten O'clock in the forenoon to act upon the following articles by written ballots (Articles 1,2,3,& 4). Polls will be open from 10:00 A.M. to 7:00 P.M. for balloting.

The business meeting will be held at 7:30 P.M. at the above mentioned Town Hall to act upon the remaining articles.

ARTICLE 1: To choose one (1) Selectman for three (3) years; One (1) Town Clerk for three (3) years; One (1) Treasurer for three (3) years; One (1) Trustee of the Trust Funds for three (3) years; One (1) Library Trustee for three (3) years; Two (2) Cemetery Committee members, one (1) for two (2) years and one for three (3) years; One (1) member of Emmons Smith Fund Committee for three (3) years; Three (3) Col. Town Spending Committee members for three (3) years; and Three (3) Budget Committee members for three (3) years.

ARTICLE 2: To see what action the Town will take on the following amendment relative to the Lancaster Zoning Ordinance:

Amend by rezoning Causeway Street east of the railway from Agricultural to Commercial/Industrial. The area concerned being the length of Causeway Street extending 1500 feet and extending back from the center of the street 500' on both sides. (By Petition) (With recommendation of the Planning Board.)

ARTICLE 3: To see what action the Town will take on the following amendment relative to the Lancaster Zoning Ordinance:

Amend by rezoning the westerly side of Route 3 from Agricultural to Commercial/Industrial, in order that this area becomes zoned consistent with the easterly side of Route 3. The area concerned extends from Stockwell Road along the west boundary of lot 17 Map R-2 (North Country 4x4) and from the northwest corner of lot 17 Map R-2 in a straight line to the confluence of Beattie Brook and the Connecticut River and then northerly along the Connecticut River to the southern boundary of the existing Commercial/Industrial District on the westerly side of Route 3. (By Petition) (Without Recommendation of the Planning Board.)

ARTICLE 4: To see what action the Town will take on the following amendment as proposed by the Planning Board to amend the Lancaster Building Code Ordinance as follows:

1. Amend Building Code provisions to update wording regarding Flood Hazard areas as designated on Federal Flood Insurance Rate Maps.
 1. Update the words "Flood Hazard Area Map" to read: Flood Insurance Rate Map (FIRM) and Study of the Town.
 2. Amend Definitions to include: Recreational Vehicle - means a vehicle which is (i) built on a single chassis, (ii) 400 square feet or less when measured at the largest horizontal projections; (iii) designed to be self propelled or permanently towable by a light duty truck; and (iv) designed primarily not for use as a permanent dwelling, but as temporary living quarters for recreational, camping, travel, or seasonal use.
 3. Amend the definition of Start of Construction - to read: means the first placement of permanent construction on a site, such as the pouring of slabs or footings, excavation for basement, footings, piers, or foundations; erection of temporary forms; the installation of piling under proposed subsurface footings; installation of sewer, gas, and water pipes, or electric or other service lines from the street; or existence on the property of accessory buildings, such as garages, or sheds not occupied as dwelling units or not a part of the main structure, or any work beyond the stage of excavation. For a structure without a basement or poured footings, the start of construction includes the first permanent framing or assembly of the structure or any part thereof on its pilings or foundation, or the affixing of any prefabricated structure or mobile home to its permanent site. Permanent construction **does not include** land preparation, land clearing, grading or filling.
 4. Amend Article III to read: Building *Permit* instead of Building **Registration**
 5. Amend Article III:3 (a) to read: If proposed building site is not within the Flood Hazard Area, the Building Inspector will *proceed with the normal application/permitting process upon receipt of the completed application and the required fee.*

6. In Article IV:(4) add clarifications for placement of recreational vehicles as follows: *Recreational Vehicles placed on sites within Zones A1-30, AH and AE shall be either (i) be on the site for fewer than 180 consecutive days, (ii) be fully licensed and ready for highway use, or (iii) meet all standards of Section 60.3 (b) (i) of the National Flood Insurance Program Regulations and the elevation and anchoring requirements for "manufactured homes" in paragraph (c) (6) of Section 60.3.*
7. In Article V:(E) amend the additional building permit application fee to ten (\$10) dollars.
8. Amend Article VII:(B) Penalty and Enforcement to read: **The Board of Selectmen is hereby given power and authority to enforce the provision of this Ordinance. There shall be an Inspector of Buildings who shall administer the provisions of the Ordinance. He/she shall be appointed and removed by the Board of Selectmen, and shall receive such compensation as fixed by said Board. The Building Inspector shall issue any and all building permits requested when such permit is in accordance with the provisions of this Ordinance. Permits must be posted on site and be easily visible.**

It shall be unlawful to erect any building or substantially alter the bulk of any building or relocate any building in any district without first obtaining a building permit from the Building Inspector. No permit shall be required for remodeling or repairing where the total cost of such work, including materials and labor will not exceed \$1,000 and the purpose for which the building is to be used is not changed.

Upon any well-founded information that this Ordinance is being violated, the Selectmen shall take immediate steps to enforce the provisions of this Ordinance, by seeking an injunction in the Superior Court or by any other legal action.

Any person, firm, or corporation violating any of the provisions of this Ordinance shall be fined not more than one hundred dollars (\$100) upon conviction, for each day such violation may exist.

ARTICLE 5: Shall we adopt the provisions of RSA 72:1-c which authorize any town or city to elect not to assess, levy and collect a resident tax?

ARTICLE 6: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of funding the removal of underground oil tanks and to further appoint the Selectmen as agents to expend said sums as may be necessary for this purpose; and further to raise and appropriate the sum of **two thousand dollars (\$2,000)** to be placed in this fund. (Recommended by the Budget Committee)

ARTICLE 7: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of closing the Mt. Carberry Landfill Fund, and to raise and appropriate the sum of **one thousand eight dollars (\$1,008)** to be placed in this fund and to designate the Selectmen as agents to expend. (Recommended by the Budget Committee)

ARTICLE 8: To see if the Town will vote to raise and appropriate the sum of **forty thousand dollars (\$40,000) (Gross Budget)** to purchase a Fire Ladder Truck and authorize the withdrawal of said sum from the Capital Reserve Fund created for that purpose. (Recommended by the Budget Committee)

ARTICLE 9: To see if the Town will vote to raise and appropriate the sum of **fifty seven thousand dollars (\$57,000)** to be added to the following Capital Reserve Fund Accounts previously established for the purposes and sums indicated:

Highway Dept. Heavy Equip. Fund	\$ 25,000
Fire Truck Fund	15,000
Ambulance Fund	10,000
Landfill Close-Out	5,000
Town Hall Improvements	<u>2,000</u>
Total	\$ 57,000

(Recommended by the Budget Committee)

ARTICLE 10: To see if town will vote to raise and appropriate the sum of **sixty thousand Dollars (\$60,000)** to support business and industrial development within the Town of Lancaster as authorized by RSA 162-J and to authorize the withdrawal of said sum from the Capital Reserve Fund created for that purpose, it being understood that said monies may be channeled through an appropriate, voluntary, non profit corporation yet to be formed, and whose employment of said funds may be subject to criteria established by or with the Board of Selectmen, or subject to their approval. (Recommended by the Budget Committee)

ARTICLE 11: To see if the Town will vote to raise and appropriate the sum of **two thousand five hundred dollars (\$2,500)** for the support of the Community Action Program. (By petition) (Recommended by the Budget Committee)

ARTICLE 12: To see if the Town will vote to raise and appropriate the sum of **two thousand dollars (\$2,000)** for the support of the North Country Senior Meals program. (By petition) (Recommended by the Budget Committee)

ARTICLE 13: To see if the Town will vote to raise and appropriate the sum of **two hundred dollars (\$200)** for the support of the Big Brothers/Big Sisters of Northern New Hampshire, said program administered by the Tri-County Community Action Program. (By petition) (Not recommended by the Budget Committee)

ARTICLE 14: To see if the Town will vote to raise and appropriate the sum of **two million, one hundred forty-three thousand, two hundred and nine dollars (\$2,143,209)** which represents the bottom line of the posted budget. Said sum is exclusive of all special articles addressed.

ARTICLE 15: To see if the town will vote to transfer the sum of money which remains in the Sewage Treatment Facility capital project fund (principal and interest) to the existing Capital Reserve Fund previously established for that purpose. (2/3 Vote Required)

ARTICLE 16: To see if the Town will vote to authorize the Board of Selectmen to apply for, accept and expend, without further action by town meeting, money from the state, federal or other governmental unit or a private source which becomes available during the year, in accordance with RSA 31:95-b.

ARTICLE 17: To see if the Town will vote to authorize the Board of Selectmen to accept gifts of personal property which may be offered to the town for any public purpose, pursuant to RSA 31:95-e. This authorization shall remain in effect until rescinded by a vote of the town meeting.

ARTICLE 18: To see if the Town will vote to authorize the Board of Selectmen to administer and dispose of any real estate acquired by Tax Collector's Deed at public or private sale, as the Selectmen, in their sole discretion, deem equitable and just. (RSA 80:80)

ARTICLE 19: To see if the Town will vote to authorize the Board of Selectmen to borrow monies in anticipation of the collection of taxes.

ARTICLE 20: To see if the town will vote to authorize the board of selectmen to accept on behalf of the town gifts, legacies and devises made to the town in trust for any public purpose, as permitted by RSA 31:19.

ARTICLE 21: To transact any other business that may legally come before this meeting.

Given under our hands and seal this 20th day of February, in the year of our Lord, Nineteen hundred and ninety-three.

John P. Martin
Michael W. Beattie
Leon H. Rideout

Board of Selectmen
Town of Lancaster, N.H.

A TRUE COPY OF WARRANT ATTEST:

John P. Martin
Michael W. Beatti
Leon H. Rideout

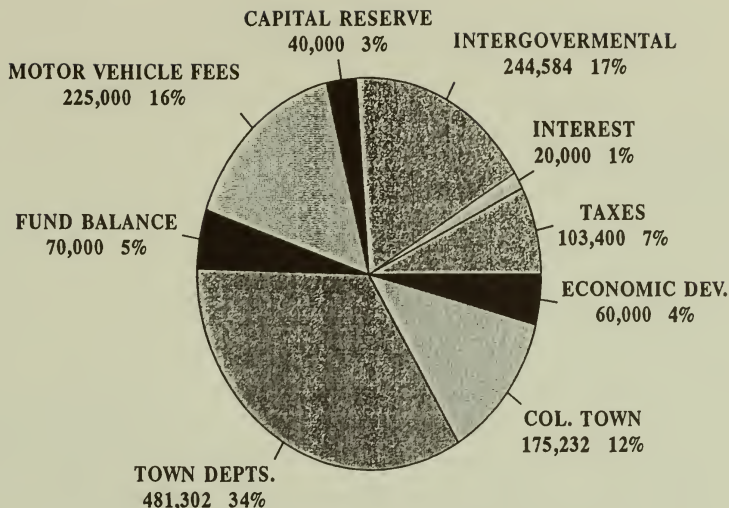
BUDGET OF THE TOWN OF LANCASTER, N.H.

JANUARY 1, 1993 TO DECEMBER 31, 1993

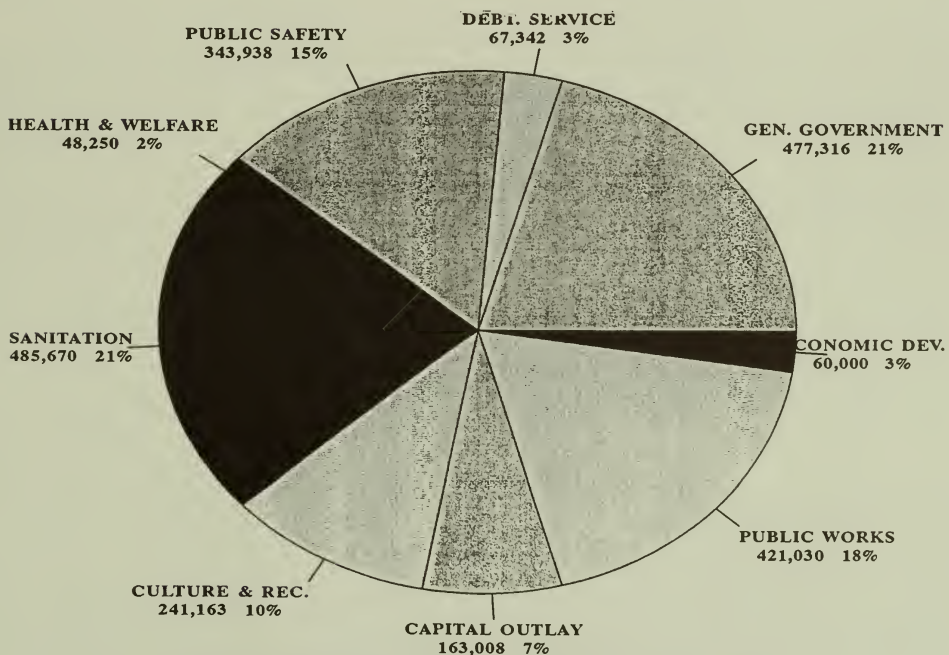
Purposes of Appropriation	Actual Approp. Current Year	Actual Expend. Current Year	Selectmen's Budget Ens.Fisc. Year	Bud.Com. Recom. Ens.Fisc Year	Bud.Com. NOT Recom. Year
GENERAL GOVERNMENT					
Executive.....	38,360	38,314	39,392	39,392	
Elec., Reg. & Vital Stat...	19,864	21,642	21,432	21,432	
Financial Administration...	86,400	101,614	96,990	96,990	
Legal Expense.....	10,000	11,901	10,000	10,000	
Personnel Administration...	110,290	103,256	109,716	109,716	
Planning and Zoning.....	33,210	33,264	31,651	31,651	
General Government Bldg....	29,600	31,427	31,200	31,200	
Cemeteries.....	27,300	26,713	30,100	30,100	
Insurance.....	90,316	95,858	96,300	96,300	
Advertising & Reg. Assoc...	11,050	10,616	10,535	10,535	
PUBLIC SAFETY					
Police.....	234,564	248,675	237,890	237,890	
Ambulance.....	70,057	54,131	50,898	50,898	
Fire.....	56,059	49,993	55,150	55,150	
HIGHWAYS AND STREETS					
Highways and Streets.....	339,100	317,845	345,295	345,295	
Street Lighting.....	49,000	59,791	72,735	72,735	
Parking Meters & Lots.....	-0-	2,604	3,000	3,000	
Mt. Wash. Reg. Airport.....	500	500	-0-	-0-	
SANITATION					
Solid Waste Collection.....	22,000	13,028	30,000	30,000	
Solid Waste Disposal.....	192,200	175,100	158,740	158,740	
Sewer Department.....	146,900	115,948	160,471	160,471	
WATER DISTRIBUTION & TREATMENT					
Water Services.....	143,850	136,099	136,459	136,459	
HEALTH					
Animal Control.....	960	819	950	950	
Health Agencies & Hosp....	15,200	15,059	15,200	15,200	
Health Officer.....	600	600	600	600	
Weeks Hosp. Auxiliary.....	-0-	1,460	-0-	-0-	

<u>Purposes of Appropriation</u>	<u>Actual Approp. Current Year</u>	<u>Actual Expend. Current Year</u>	<u>Selectmen's Budget Ens.Fisc. Year</u>	<u>Bud.Com. Recom. Ens.Fisc Year</u>	<u>Bud.Com. NOT Recom. Year</u>
WELFARE					
Direct Assistance.....	27,000	28,134	27,000	27,000	
Other Programs.....	4,585	4,585	4,500	4,500	200
CULTURE & RECREATION					
Parks & Recreation.....	173,854	172,293	177,832	179,332	
Library.....	60,102	60,095	61,331	61,331	
Patriotic Purposes.....	500	500	500	500	
ECONOMIC DEVELOPMENT					
	0	0	60,000	60,000	
DEBT SERVICE					
Prin-Long Term Bonds/Notes.	134,000	134,000	41,500	41,500	
Int.Long Term Bonds/Notes..	11,700	11,859	10,342	10,342	
Interest on TAN.....	15,500	17,189	15,500	15,500	
CAPITAL OUTLAY					
Capital Outlay.....	164,705	133,336	102,000	102,000	
OPERATING TRANSFERS					
Capital Reserve Funds.....	80,000	80,000	61,008	61,008	
TOTAL APPROPRIATIONS.....	2,399,316	2,308,248	2,306,217	2,307,717	200

Sources of Revenues	Estimated	Actual	Selectmen's	Estimated
	Revenues	Revenues	Budget	Revenues
	Current	Current	Ens. Fisc	Ens. Fisc.
	Year	Year	Year	Year
TAXES				
Land Use Change Taxes.....	2,835	9,045	2,500	2,500
Resident Taxes.....	20,000	18,930	19,500	19,500
Yield Taxes.....	27,134	29,661	9,000	9,000
Nat. Bank Stock-Boat.....	3,085	3,105	2,000	2,000
Int. & Pen. on Delinquent Taxes.	80,337	105,310	70,000	70,000
LICENSES, PERMITS & FEES				
Business Licenses & Permits....	0	38	0	0
Motor Vehicle Permit Fees.....	225,000	226,709	225,000	225,000
Other Licenses, Permits & Fees.	219	17,087	15,780	15,780
FROM FEDERAL GOVERNMENT				
FROM STATE				
Shared Revenue.....	61,904	61,904	61,904	61,904
Highway Block Grant.....	59,616	59,616	67,439	67,439
NH Water Supply & Pollution....	88,241	88,241	88,241	88,241
State & Federal Forest Lands...	2,015	3,299	2,000	2,000
FROM OTHER GOVERNMENT				
Intergovernmental Revenues.....	20,220	19,093	25,000	25,000
CHARGES FOR SERVICES				
Income From Departments.....	87,008	121,971	104,998	104,998
MISCELLANEOUS REVENUES				
Sale of Municipal Property.....	0	2,370	2,000	2,000
Interest on Investments.....	27,218	31,096	20,000	20,000
Other.....	201,176	246,350	236,033	236,033
INTERFUND OPERATING TRANSFERS IN				
Sewer.....	146,900	122,553	160,471	160,471
Water.....	144,150	171,161	136,459	136,459
Capital Reserve Funds.....	79,884	79,884	40,000	40,000
Economic Development.....	0	0	60,000	60,000
Trust & Agency Funds.....	1,193	1,193	1,193	1,193
OTHER FINANCING SOURCES				
Proc.- Long Term Notes/Bonds...	71,705	154,200	0	0
Fund Balance.....	153,000	153,000	70,000	70,000
TOTAL REVENUES AND CREDITS.....	1,502,840	1,725,816	1,419,518	1,419,518
Total Appropriations.....			2,307,717	
Less: Amt. of Est. Revs., Excl of Taxes.....			1,419,518	
Amt. of Taxes Raised (Excl. of School & County Taxes)...			888,199	



1993 TOTAL ESTIMATED REVENUES \$1,419,518



1993 TOTAL BUDGET \$2,307,717

FRANCIS J. DINEEN & CO.
CERTIFIED PUBLIC ACCOUNTANTS

5 MIDDLE STREET - LANCASTER, N. H. 03584

603 788-4928

603 788-4636

603 788-3830

MANAGEMENT LETTER

Board of Selectmen
Town of Lancaster
Lancaster, New Hampshire 03584

In planning and performing our audit of the financial statements of the Town of Lancaster, New Hampshire for the year ended December 31, 1991 we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance of the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. This letter does not affect our report dated May 15, 1992 on the financial statements of the Town of Lancaster, New Hampshire.

Our following remarks are being made in the hope that they will improve existing procedures and are in no way a criticism of Town personnel.

1. Need to Revise the Chart of Accounts to Improve Financial Statement

The Town's computerized accounting system has been progressively improved; however, the systems still need improvement in the following areas:

1. Balance sheets need format improvement.
2. Revenue and expense for several funds are consolidated into one income statement and preferably should be treated as separate funds.

Recommendation

The computer system is capable of maintaining financial reporting by fund type with a simple revision of the chart of accounts. We would be happy to assist you in implementing an updated chart of accounts in order to generate meaningful financial statements by fund type, to enable the Town management to make proper business decisions with adequate financial data in a timely fashion.

2. Reduce the Number of Cash Accounts for Library Fund

The Library Fund maintains too many cash savings and checking accounts which require duplicative bookkeeping effort.

Recommendation

Excess cash accounts should be consolidated into a couple of bank accounts to eliminate additional recordkeeping effort.

3. Achieve Maximum Control over Cash Receipts

Presently more than one department is collecting funds, so control of cash receipts is especially important.

Recommendation

In order to better control accountability over cash receipts the Town should adopt a policy, that all departments will issue a duplicate prenumbered receipt for all cash and check transactions. The daily total of all receipts should be compared to the total daily deposit and reconciled. It would be preferable to use different number series duplicate receipt slips for the various Town departments. Strict accounting controls should be implemented over the receipts used, voided, and unused.

4. Consider Centralized Cash Collection

The existing computer system is also capable of centralized cash collection and direct general ledger posting, by the addition of a compatible computerized cash register.

We extend our thanks to the officials and employees of the Town of Lancaster for their assistance during the course of our audit.

It is our opinion that the Selectmen, Town Manager and staff are doing an excellent job administering the Town of Lancaster.

Very truly yours,



Kyeong W. Kim, C.P.A.

May 15, 1992

ANNUAL TOWN MEETING March 10, 1992

The 1992 Town Meeting was opened at 10:04 A.M. by Moderator Paul D. Desjardins and presented an 18-article warrant to act upon. Voting for municipal officers and a zoning amendment began and continued until 7:00 P.M.

Article 1: Election of municipal officers:

Selectman, Leon H. Rideout	3 year term
Moderator, Paul D. Desjardins	2 year term
Supervisor of the Checklist, Jane Gilman	6 year term
Trustee of the Trust Fund, Carol Stiles	3 year term
Library Trustee, Michael W. Nadeau	3 year term
Cemetery Trustee, Paul E. Greenwood	3 year term
Emmons Smith Fund, John E. Brooks	3 year term
Col. Town Spending Committee (3)	
Sandra E. Ghelli	3 year term
Norine Van Leuven	3 year term
Earl Truland	3 year term
Budget Committee (3)	
Charlotte D. Quay	3 year term
Aurore M. Hood	3 year term
Dennis Merrow	3 year term

Article 2: Zoning amendment to rezone the westerly side of Route 3 from agricultural to commercial/industrial. Ballot results - Yes 266, No 433. The article was defeated.

Article 3: To raise and appropriate \$71,700 to purchase equipment and materials to begin the recycling program for the Town. Motion was made, seconded and approved to vote by written ballot at the close of the meeting. Ballot results - Yes 111, No 10.

Article 4: \$2000 for support of the North Country Elderly Senior Meals. Article passed on a voice vote.

Article 5: \$2585 for support of Community Action Outreach Program. Article passed on a voice vote.

Article 6: To establish a Capital Reserve Fund for Town Hall improvements and raise, appropriate and transfer \$2000 to said fund. Article passed on voice vote.

- Article 7: To appropriate and transfer from the Capital Reserve Fund for Town Equipment \$93,000 for the purchase of a loader/backhoe, a sidewalk plow/sweeper and a snowplow wing. Article passed on a voice vote.
- Article 8: To rescind part of Article 10 of the 1991 Town Meeting Warrant making Colonel Town Spending Committee agents to the Capital Reserve Fund established to replace motor vehicles. Article passed on a voice vote.
- Article 9: To vote to postpone indefinitely the vote to authorize the Selectmen to convey a right-of-way over land of the Town's off Prospect Street (Map R10, Lot 41). Article passed on a voice vote.
- Article 10: To vote to authorize the Selectmen and Town Treasurer to borrow money in anticipation of the collection of taxes. Article passed on a voice vote.
- Article 11: To vote to allow the Selectmen to administer and dispose of any real estate acquired by Tax Collector's Deed. Article passed on a voice vote.
- Article 12: To vote to authorize the Selectmen to apply for, accept and expend money from the state, federal or another governmental unit or private source available during the year. Article passed on a voice vote.
- Article 13: To vote to establish mandatory recycling. Article passed on a voice vote.
- Article 14: To adopt and support the President's six national goals for education and become an America 2000 community. Article passed on a voice vote.
- Article 15: To vote to instruct the Selectmen to seek alternatives to the bridge replacement, that may be recommended by the N.H. Dept of Transportation, over Black Brook. Article passed on a voice vote.
- Article 16: To accept the Budget in the amount of \$2,399,616.00. Article passed on a voice vote.
- Article 17: To direct how money raised for the above purpose be expended. Article passed on a voice vote.

Article 18: Other discussion.

Meeting adjourned at 8:50 P.M. and the polls opened and remained open until 9:50 when the Moderator declared the polls closed.

SUMMARY INVENTORY OF VALUATION TAX YEAR 1992

VALUE OF LAND ONLY

Current Use.....	\$ 2,869,297.00	
Residential.....	\$35,098,730.00	
Commercial/Industrial.....	\$11,528,285.00	
TOTAL OF TAXABLE LAND		\$ 49,496,312.00
Tax Exempt & Non-Taxable...	\$ 5,747,750.00	

VALUE OF BUILDINGS ONLY

Residential.....	\$70,032,524.00	
Manufactured Housing.....	\$ 2,268,600.00	
Commercial/Industrial.....	\$24,348,750.00	
TOTAL OF TAXABLE BUILDINGS		\$ 96,649,874.00
Tax Exempt & Non-Taxable...	\$18,364,050.00	
Public Utilities		\$ 4,403,585.00

VALUATION BEFORE EXEMPTIONS		\$150,549,771.00
Blind Exemption (4).....	\$ 60,000.00	
Elderly Exemption (72).....	\$ 978,700.00	
Solar/Windpower (4).....	\$ 22,350.00	

TOTAL DOLLAR AMOUNT OF EXEMPTIONS ALLOWED		\$ 1,061,050.00
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NET VALUATION ON WHICH THE TAX RATE IS COMPUTED		\$149,488,721.00
--	--	-------------------------

UTILITY SUMMARY

Public Service of N.H.	\$2,258,302.00
Portland Pipeline Corp.	<u>2,145,283.00</u>
	\$4,403,585.00

Number of Individuals Granted an Elderly Exemption 1992 (72)	
	34 at \$10,000.00
	18 at \$15,000.00
	20 at \$20,000.00

CURRENT USE REPORT

	Section A Applicants Granted In Prior Years	Section B New Applicants Granted For 1992	Totals of Sections A & B
	<u>No. of Acres</u>	<u>No. of Acres</u>	<u>No. of Acres</u>
Farm Land	4,395.70	1.56	4,397.26
Forest Land	17,557.51	133.22	17,690.73
Unproductive Land	419.31	39.59	379.72
Wet Land	766.27	15.00	781.27

Total Number of acres Exempted Under Current Use 23,248.98

Total Number of acres Taken Out of Current Use During Year 14.23

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

JOHN P. MARTIN
MICHAEL W. BEATTIE
LEON H. RIDEOUT

September 1, 1992

**STATEMENT OF APPROPRIATION
TAXES ASSESSED AND TAX RATE
FOR THE YEAR 1992**

GENERAL GOVERNMENT	
Executive.....	\$ 38,360
Elections & Registrations.....	19,864
Financial Admin.....	86,400
Legal Expenses.....	10,000
Personnel Admin.....	110,290
Planning & Zoning.....	33,210
Government Bldg.....	29,600
Cemeteries.....	27,300
Insurance.....	90,316
Advertising.....	11,050
PUBLIC SAFETY:	
Police.....	234,564
Ambulance.....	70,057
Fire.....	56,059
HIGHWAYS, STREETS, BRIDGES:	
Highways & Streets.....	339,100
Street Lighting.....	49,000
Parking Meters.....	00
Mt. Washington Airport.....	500
SANITATION:	
Sewage Collection & Disposal.....	146,900
Solid Waste Collection.....	22,000
Solid Waste.....	192,200
Water Services.....	144,150
HEALTH:	
Animal Control.....	950
Health Officer/Agencies.....	15,800
WELFARE:	
Welfare.....	27,000
Welfare Agencies.....	4,585
CULTURE AND RECREATION:	
Parks & Recreation.....	173,854
Library.....	60,102
Patriotic Purposes.....	500
DEBT SERVICE:	
Debt. Service.....	161,200

CAPITAL OUTLAY

Capital Outlay.....	164,705
Capital Reserve Payments.....	80,000
TOTAL APPROPRIATIONS.....	2,399,616

REVENUES

Taxes.....	133,391
Inter. Government.....	231,996
Town Clerk Fees.....	225,219
Town Office.....	10,138
Planning & Zoning.....	552
Police.....	15,000
Ambulance.....	41,268
Fire	1,000
Highway.....	3,000
Solid Waste.....	15,550
Building Permits.....	500
Trust Fund.....	1,193
Insurance.....	4,622
Interest.....	27,218
Notes & Bonds.....	71,705
Capital Reserve.....	79,884
Fund Balance.....	153,000
Water.....	144,150
Sanitation.....	146,900
Cemeteries.....	22,600
Library.....	4,200
Col. Town.....	169,754
Total Revenues.....	1,502,840

TAX-RATE COMPUTATION

Total Town Appropriations.....	\$ 2,399,616
Total Revenues & Credits.....	<u>-1,502,840</u>
NET TOWN APPROPRIATIONS.....	896,776
Net School Tax Assessment(s).....	+2,352,371
County Tax Assessment.....	<u>+ 415,505</u>
TOTAL OF TOWN, SCHOOL & COUNTY.....	3,664,652
DEDUCT Total Business Profits Tax Reimbursement	- 116,373
ADD War Service Credits.....	+ 16,450
ADD Overlay.....	<u>+ 49,909</u>
PROPERTY TAX TO BE RAISED.....	\$ 3,614,638

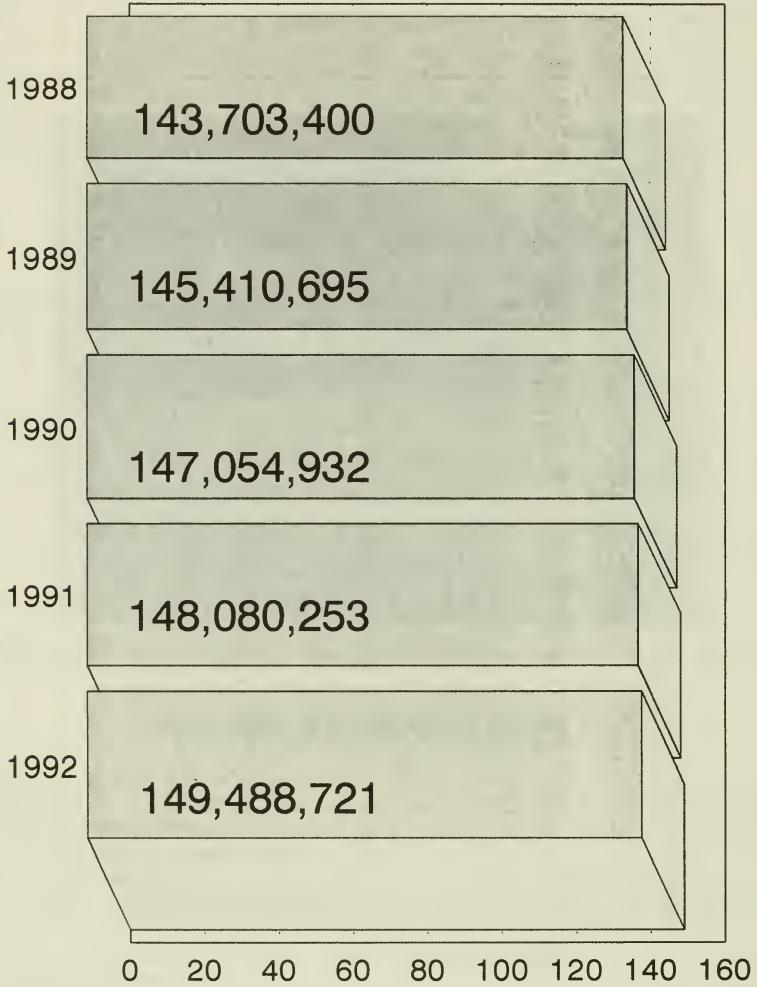
MUNICIPAL TAX RATE BREAKDOWN

TAX RATES	1991	1992
Town	6.25	6.24
School District	13.53	15.20
<u>County</u>	<u>2.42</u>	<u>2.74</u>
Municipal Tax Rate	22.20	24.18



NET ASSESSED VALUATION

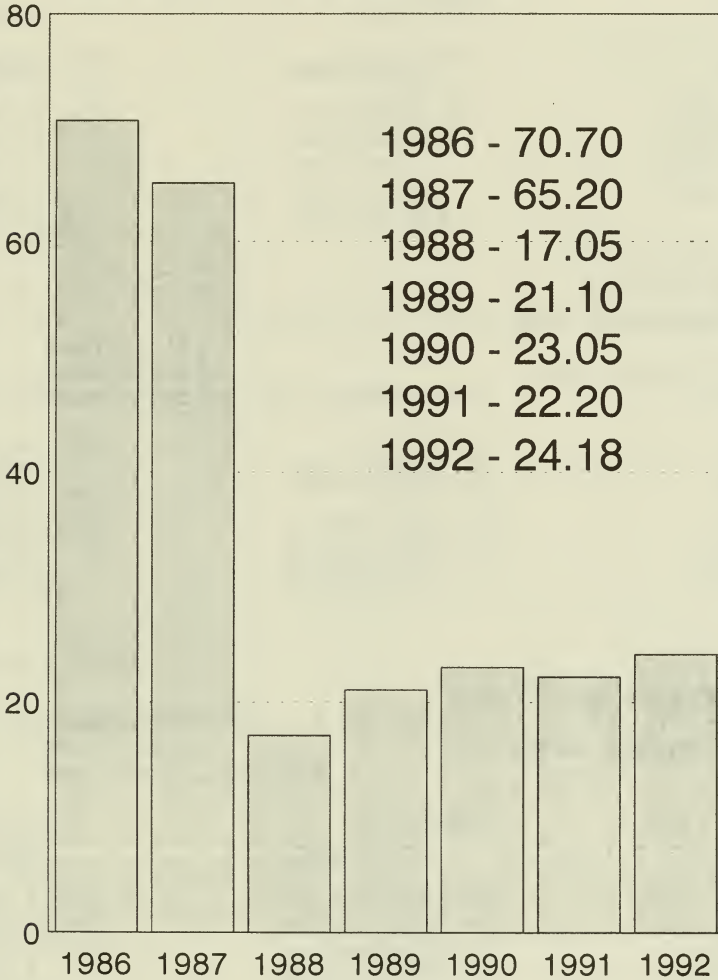
FOR YEARS 1988- 1992



Numbers In Millions

TAX RATE COMPARISON

FOR YEARS 1986 - 1992



1988 - YEAR OF REAPPRAISAL

STATEMENT OF BOND DEBT

POLICE STATION NOTE

6.0 percent

Amount of Original Note \$ 90,000.00

Payable to: Siwooganock Guaranty Savings Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
December 1993	9,000.00	2,160.00
December 1994	9,000.00	1,620.00
December 1995	9,000.00	1,080.00
December 1996	<u>9,000.00</u>	<u>540.00</u>
	\$36,000.00	\$ 5,400.00

GARLAND ROAD BRIDGE NOTE

6.75 percent

Amount of Original Note \$153,400.00

Payable to: Connecticut National Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
July 1993	25,000.00	5,062.50
July 1994	25,000.00	3,375.00
July 1995	<u>25,000.00</u>	<u>1,687.50</u>
	\$ 75,000.00	\$10,125.00

WATER STORAGE RESERVOIR NOTE

5.4 to 7.25 percent

Amount of Original Note \$250,000.00

Payable to: Municipal Bond Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
July 1993	25,000.00	8,662.50
July 1994	25,000.00	7,012.50
July 1995	25,000.00	5,312.50
July 1996	25,000.00	3,575.00
July 1997	<u>25,000.00</u>	<u>1,812.50</u>
	\$ 125,000.00	\$ 26,375.00

FIRE STATION PUMP TRUCK

6.5 percent

Amount of Original Note \$22,500.00

Payable to: Siwooganock Guaranty Savings Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
February 1993	7,500.00	1,096.90
February 1994	7,500.00	731.28
February 1995	<u>7,500.00</u>	<u>243.78</u>
	\$22,500.00	\$2,071.96

SLUDGE REMOVAL

6.5 percent

Amount of Original Note \$60,000.00

Payable to: Siwooganock Guaranty Savings Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
February 1993	12,000.00	3,185.00
February 1994	12,000.00	2,730.00
February 1995	12,000.00	1,950.00
February 1996	12,000.00	1,170.00
February 1997	<u>12,000.00</u>	<u>390.00</u>
	\$ 60,000.00	\$ 9,425.00

TRANSFER STATION

5.0 percent

Amount of Original Note \$71,700.00

Payable to: Municipal Bond Bank

<u>Maturities</u>	<u>Principal</u>	<u>Interest</u>
July 1993		2,021.54
January 1994	26,700.00	2,917.50
January 1995	25,000.00	1,625.00
January 1996	<u>20,000.00</u>	<u>500.00</u>
	\$ 71,700.00	\$ 7,064.04

**COMPARATIVE STATEMENT OF APPROPRIATIONS & EXPENDITURES
FISCAL YEAR ENDING DECEMBER 31, 1992**

Title of Appropriation	Amount Appropriated	Encumbered From 1991	Amount Available
Executive	\$38,360.00	\$ -	\$38,360.00
Financial Administration	86,400.00	3,000.00	89,400.00
Election & Registration Expenses	19,864.00	-	19,864.00
Cemetery & Uncared for Cem.	27,300.00	-	27,300.00
General Government Buildings	29,600.00	-	29,600.00
Personnel Administration	110,290.00	-	110,290.00
Planning & Zoning	33,210.00	-	33,210.00
Legal Expenses	10,000.00	-	10,000.00
Insurance	90,316.00	-	90,316.00
Advertising & Regional Assoc.	11,050.00	-	11,050.00
Police Department	234,564.00	13,000.00	247,564.00
Fire Department & Forest Fires	56,059.00	-	56,059.00
Ambulance	70,057.00	-	70,057.00
Mt. Washington Regional Airport	500.00	-	500.00
Sanitation	146,900.00	-	146,900.00
Parking Meters	0.00	-	0.00
General Highway Dept. Expenses	339,100.00	-	339,100.00
Street Lighting	49,000.00	-	49,000.00
Solid Waste Disposal	214,200.00	-	214,200.00
Water Department	143,850.00	-	143,850.00
Health Department	600.00	-	600.00
Health Agencies	15,200.00	-	15,200.00
Animal Control	950.00	-	950.00
Welfare-General Assistance	27,000.00	-	27,000.00
Other Welfare	4,585.00	-	4,585.00
Library	60,102.00	-	60,102.00
Weeks Hospital Aux.	0.00	-	0.00
Parks & Recreation	173,854.00	-	173,854.00
Patriotic Purposes	500.00	-	500.00
Principal of Long Term Notes	134,000.00	-	134,000.00
Interest - Long Term Notes	11,700.00	-	11,700.00
Interest - Tax Anticipation Notes	15,500.00	-	15,500.00
Highway Equipment - Misc.	164,705.00	-	164,705.00
Payments to Capital Reserve Funds	80,000.00	-	80,000.00
	2,399,616.0	16,000.00	2,415,143.0
			(2,308,248)
			106,895.00
			(30,566.73)
			76,328.27

Expenditures	Overdrafts	Unexpended Balances	Liabilities Forwarded to 1992
\$38,314.00	\$ -	\$46.00	\$ -
101,614.00	12,214.00	-	-
21,642.00	1,778.00	-	-
26,713.00	-	587.00	-
31,427.00	1,827.00	-	-
103,256.00	-	7,034.00	-
33,264.00	54.00	-	-
11,901.00	1,901.00	-	-
95,858.00	5,542.00	-	-
10,616.00	-	434.00	-
248,675.00	1,111.00	-	-
49,993.00	-	6,066.00	-
54,131.00	-	6,618.50	9,307.50
500.00	-	-	-
115,948.00	-	30,952.00	-
2,604.00	2,604.00	-	-
317,845.00	-	4.23	21,259.23
59,791.00	10,791.00	-	-
188,128.00	-	26,072.00	-
136,099.00	-	7,751.00	-
600.00	-	-	-
15,059.00	-	141.00	-
819.00	-	131.00	-
28,134.00	1,134.00	-	-
4,585.00	-	-	-
60,095.00	-	7.00	-
1,460.00	1,460.00	-	-
172,293.00	-	1,561.00	-
500.00	-	-	-
134,000.00	-	-	-
11,859.00	159.00	-	-
17,189.00	1,689.00	-	-
133,336.00	-	31,369.00	-
80,000.00	-	-	-
2,308,248.0	42,264.00	118,773.73 (42,264.00)	30,566.73
		<u>76,509.73</u>	

TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended December 31, 1992 - (June 30, 1993)

Town of : Lancaster

DR.

Levies of.....		
	1992	1991	Prior
Uncollected Taxes-Beginning of Fiscal Year: (1)			
Property Taxes:	\$489,896.70		3,130.33
Resident Taxes:	4,880.00		660.00
Yield Taxes:	540.75		
Land Use Change Tax			2,779.64
 Taxes Committed to Collector:			
Property Taxes:	\$3,599,420.59		
Resident Taxes:	21,750.00		
National Bank Stock:	2,025.85		
Land Use Change Tax:	3,150.00		
Yield Taxes:	27,908.67		
 Added Taxes:			
Property Taxes	946.20	339.43	131.70
Resident Taxes	860.00	30.00	
Yield Taxes	2,355.50		
Land Use Change Tax	1,500.00	5,895.00	
 Overpayments: (2)			
Property Taxes	6.34		
 Interest Collected on			
Delinquent Taxes	5,679.67	34,855.35	131.80
Yield Taxes	14.44	70.13	
Land Use Change Tax		497.75	
 Penalties Collected on			
Resident Taxes	61.00	226.00	5.00
 Adjustments		<u>300.00</u>	
 Total Debits	<u>\$ 3,665,678.26</u>	<u>\$537,531.11</u>	<u>\$ 6,838.47</u>

TAX COLLECTOR'S REPORT
Summary of Tax Accounts
Fiscal Year Ended December 31, 1992 - (June 30, 1993)

Town of: Lancaster

CR.
.....Levies of.....
1992 1991 Prior

Remitted to Treasurer During
of Fiscal Year:

Property Taxes	\$3,050,796.01	\$489,711.47	\$ 2,559.71
Resident Taxes	16,590.00	2,280.00	60.00
Land Use Change Tax	3,150.00	5,895.00	
Yield Taxes	29,119.96	540.75	
National Bank Stock	2,025.85		
Interest on Taxes	5,679.67	34,855.35	131.80
Penalties on Resident Tax	61.00	226.00	5.00
Yield Interest	14.44	70.13	
Land Use Change Tax Int.		497.75	

Abatements Allowed:

Property Taxes	3,271.79	824.66	184.14
Resident Taxes	950.00	1,000.00	240.00
Yield Tax	371.08		
Land Use Change Tax	900.00		

Uncollected Taxes End of
Fiscal Year:

Property Taxes	546,305.33		518.18
Resident Taxes	5,070.00	1,630.00	360.00
Yield Taxes	773.13		
Land Use Change Tax	600.00		2,779.64

Adjustments

Total Credits	\$3,665,678.26	\$537,531.11	\$ 6,838.47
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TAX COLLECTOR'S REPORT
Summary of Water & Sewer Accounts
Fiscal Year Ended December 31, 1992 - (June 30, 1993)

Town of Lancaster:

DR.

	Water	Sewer
DEBITS BALANCE:	\$ 27,015.64	\$ 19,956.12
METERED:	8,879.38	6,136.67
Taxes Committed		
1st Half	72,192.00	52,048.50
2nd Half	71,682.00	51,847.25
1st Qtr.	6,127.95	4,174.28
2nd Qtr.	5,953.12	4,085.62
3rd Qtr.	6,387.71	4,372.46
4th Qtr.		
Jobs	276.00	2,159.69
Added Names		260.00
Interest Collected	490.00	48.50
Overpayments	60.00	45.00
TOTAL DEBITS:	\$199,063.80	\$145,134.09

CR.

Remitted to Treasurer During
 Fiscal Year:

Water/Sewer	\$166,672.59	\$119,233.84
Jobs	260.00	2,107.19
Interest Collected	490.00	48.50
Abatements Allowed	4,995.93	3,173.40
Uncollected	26,621.28	20,318.66
Jobs	24.00	252.50
TOTAL CREDITS	\$199,063.80	\$145,134.09

TAX COLLECTOR'S REPORT
Summary of Tax Sales/Tax Lien Accounts
Fiscal Year Ended December 31, 1992 - (June 30, 1993)

Town of: Lancaster

DR.

...Tax Sale/Lien on Accounts of Levies of ...

	1991	1990	Prior
Balance of Unredeemed Taxes of Fiscal Year:		\$226,613.90	\$ 74,498.42
Taxes Sold/Executed To Town During Fiscal Year:	\$333,009.56		

Subsequent Taxes Paid:

Interest Collected After Sale/Lien Execution:	\$ 7,185.75	\$ 31,948.52	\$ 24,590.90
Total Debits:	\$340,195.31	\$258,562.42	\$ 99,089.32

CR.

Remittance to Treasurer During Fiscal Year:	\$117,856.52	\$132,365.23	\$ 69,575.68
Interest and Cost after Sale:	\$ 7,185.75	\$ 31,948.52	\$ 24,590.90
Abatements During Year:	\$ 2,670.80	\$ 6,289.57	\$ 3,925.47
Unredeemed Taxes End of Year	\$212,482.24	\$ 87,959.10	\$ 997.27
Total Credits:	\$340,195.31	\$258,562.42	\$ 99,089.32

**FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1992**

SUMMARY OF RECEIPTS

TAXES.....	\$ 4,031,539.00
INTERGOVERNMENTAL REVENUES.....	348,526.00
INCOME FROM DEPARTMENTS.....	858,192.00
MISCELLANEOUS REVENUES.....	235,896.00
INTERFUND OPERATING TRANSFERS IN.....	79,884.00
OTHER FINANCIAL SOURCES.....	<u>700,000.00</u>
 TOTAL FROM ALL SOURCES:	 6,254,037.00

**FINANCIAL REPORT
FOR THE YEAR ENDING DECEMBER 31, 1992**

SUMMARY OF PAYMENTS

GENERAL GOVERNMENT.....	474,605.00
PUBLIC SAFETY.....	352,799.00
HIGHWAYS & STREETS.....	380,740.00
SANITATION.....	440,175.00
HEALTH.....	18,069.00
WELFARE.....	32,719.00
CULTURE & RECREATION.....	232,888.00
DEBT SERVICE.....	163,048.00
CAPITAL OUTLAY & RESERVE PAYMENTS.....	213,336.00
INTERFUND OPERATING TRANSFERS OUT.....	1,033,010.00
PAYMENTS TO OTHER GOVERNMENTS	<u>3,007,045.00</u>
 TOTAL EXPENDITURES	 6,348,434.00

DETAILED STATEMENT OF RECEIPTS

FROM LOCAL TAXES:	
Property 1992.....	\$ 3,050,796.00
Property Previous Years.....	814,052.00
Misc. Taxes.....	60,741.00
Interest & Penalties On Taxes.....	<u>105,950.00</u>
 TAXES COLLECTED AND REMITTED	 4,031,539.00
 INTERGOVERNMENTAL REVENUE:	
EPA - Grant.....	18,127.00
Shared Revenue Block Grant.....	178,277.00
Highway Block Grant.....	59,616.00
N.H. Water Supply & Pollution.....	88,241.00
State & Federal Forest.....	3,299.00

Railroad Tax.....	<u>966.00</u>
TOTAL INTERGOVERNMENTAL REVENUE	348,526.00
INCOME FROM DEPARTMENTS	
Motor Vehicle Permit Fees.....	226,709.00
Town Clerk Fees.....	16,485.00
Town Office Revenues.....	19,738.00
Planning & Zoning.....	1,301.00
Police Department.....	15,996.00
Ambulance.....	61,068.00
Fire Department.....	1,585.00
Highway Department.....	5,507.00
Solid Waste Disposal.....	18,341.00
Building Inspection.....	805.00
Trust Fund Reimbursement.....	1,193.00
Water Department.....	171,161.00
Sanitation Department.....	122,553.00
Cemeteries.....	22,837.00
Library.....	3,159.00
Col. Town Spending Committee.....	<u>169,754.00</u>
TOTAL INCOME FROM DEPARTMENTS	858,192.00
MISCELLANEOUS REVENUES	
Insurance Revenues.....	50,600.00
Interest.....	31,096.00
Notes & Bonds.....	<u>154,200.00</u>
TOTAL MISCELLANEOUS REVENUE	235,896.00
INTERFUND OPERATING TRANSFERS IN	
Highway Department.....	79,884.00
OTHER FINANCIAL SOURCES	
Temporary Loans.....	700,000.00
TOTAL RECEIPTS FROM ALL SOURCES.....	6,254,037.00

DETAILED STATEMENT OF PAYMENTS

GENERAL GOVERNMENT:

Executive.....	38,314.00
Elections.....	21,642.00
Financial Administration.....	101,614.00
Legal Expenses.....	11,901.00
Personnel Administration.....	103,256.00
Planning & Zoning.....	33,264.00
Government Buildings.....	31,427.00
Cemeteries.....	26,713.00
Insurance.....	95,858.00
Advertising.....	<u>10,616.00</u>

TOTAL GENERAL GOVERNMENT 474,605.00

PUBLIC SAFETY:

Police Department.....	248,675.00
Ambulance.....	54,131.00
Fire Department.....	<u>49,993.00</u>

TOTAL PUBLIC SAFETY 352,799.00

HIGHWAYS AND STREETS:

Highway Department.....	317,845.00
Street Lighting.....	59,791.00
Parking Meters.....	2,604.00
Mt. Washington Airport.....	<u>500.00</u>

TOTAL HIGHWAY AND STREETS..... 380,740.00

SANITATION:

Sanitation Department.....	115,948.00
Solid Waste Collection.....	13,028.00
Solid Waste Disposal.....	175,100.00
Water Department.....	<u>136,099.00</u>

TOTAL SANITATION 440,175.00

HEALTH ADMINISTRATION:

Health Officer.....	600.00
Animal Control.....	950.00
Health Agencies.....	<u>16,519.00</u>

TOTAL HEALTH ADMINISTRATION 18,069.00

WELFARE:	
Town Welfare.....	28,134.00
Community Action Program.....	2,585.00
North Country Elderly Program.....	<u>2,000.00</u>
TOTAL WELFARE	32,719.00
CULTURE AND RECREATION	
Col. Town Spending Committee.....	169,754.00
Mt. Prospect Ski Club.....	1,500.00
Park Maintenance.....	1,039.00
Library.....	60,095.00
Patriotic Purposes.....	<u>500.00</u>
TOTAL CULTURE AND RECREATION	232,888.00
DEBT SERVICE	
Principal Payments.....	134,000.00
Interest Payments.....	11,859.00
Interest on TAN Note.....	<u>17,189.00</u>
TOTAL DEBT SERVICE	163,048.00
CAPITAL OUTLAY AND RESERVE PAYMENTS	
Highway Equipment.....	81,374.00
Solid Waste Equipment.....	51,962.00
Capital Reserve Payments.....	<u>80,000.00</u>
TOTAL CAPITAL OUTLAY AND RESERVE PAYMENTS	213,336.00
INTERFUND TRANSFERS OUT	
Tax Lien Accounts	333,010.00
Tax Anticipation Note	<u>700,000.00</u>
TOTAL INTERFUND TRANSFERS OUT	1,033,010.00
PAYMENTS TO OTHER GOVERNMENTS	
Paid To County	415,505.00
Paid To School	2,586,965.00
Paid To State of N.H.	<u>4,575.00</u>
TOTAL PAYMENTS TO OTHER GOVERNMENTS	3,007,045.00
TOTAL EXPENDITURES	6,348,434.00

INVENTORY OF MUNICIPAL EQUIPMENT

HIGHWAY

1965	Joy Compressor
1966	General Utility Trailer
1969	John Deere Loader 544
1978	Steam Thawing Unit - Lookout Boiler
1978	Sicard Model 2100 Snowblower
1982	John Deere Motor Grader 670A
1983	GMC Dump Truck w/Plow
1983	Gilson Mower
1984	Frink Materials Body Spreader
1984	Ford Pickup w/Plow
1985	John Deere Loader 544C
1985	Eager Beaver Roller SRH300
1985	Swenson Materials Body Spreader
1987	GMC Dump Truck w/Plow
1989	Mobil Street Sweeper
1989	Swenson Materials Body Spreader
1990	Bolens Mower
1990	Ford L8000 Dump Truck w/Plow
1990	International Dump Truck w/Plow
1992	John Deere Loader/Backhoe 310
1992	Bombardier Sidewalk Plow/Sander
1992	All Season Utility Trailer

FIRE DEPARTMENT

1934	Maxim Pumper
1949	Seagrave Ladder Truck
1952	Jeep
1974	Ford Walk-In Van
1976	Chevrolet - Tanker (Water)
1978	Mack-Boyer Pumper (Universal)
1989	Spartan E-One Pumper

POLICE DEPARTMENT

1990	Ford Crown Victoria - Cruiser
1992	Ford Crown Victoria - Cruiser

AMBULANCE CORPS.

1986	Ford Van - Type III Wheeled Coach
1991	Ford Van - Type II National Ambulance

WATER & SEWER

1972	Sewer Rodder
1985	GMC Pickup
1992	Ford F250 Pickup

SCHEDULE OF TOWN PROPERTY

The values shown are not intended to be true values, some are cost basis and others are estimates, used for prior specific purposes.

<u>Description</u>	<u>Value</u>
Town Hall, Lands & Buildings	\$ 819,000.00
Police Station	120,100.00
Weeks Memorial Library	350,000.00
Fire Station	251,000.00
Highway Dept., Garage	206,600.00
Prospect Street, Land & Buildings	38,350.00
Parks, Commons & Playgrounds	160,000.00
Water Supply Facilities	2,000,000.00
Sewer Plant Facilities	4,000,000.00
Waste Water Treatment Facilities - Garage	400,000.00
Parking Lots	116,000.00
Town Forest	119,900.00
Community Camp	108,900.00
Recreation Lands & Buildings - Col. Town	400,000.00
Land - Island Israel River	4,750.00
Land - Ice Retention Structure	4,650.00
Martin Meadow Pond - Public Access	24,700.00

Land acquired through Tax Collector's Deeds:

Riverside Drive Lot (Assessed Value)	\$ 19,000.00
Causeway St. 3 Lots (Assessed Value)	1,400.00
Page Hill Lot (Assessed Value)	26,550.00
Middle Street Lot	19,900.00
Wood Lot - Page Hill Road	2,300.00
Land - Grange Road	16,750.00
Land - Grange Road	8,550.00
Land - Grange Road	3,400.00
Land - Route 3 North	10,700.00
Land & Building - Garland Road	32,050.00

COLONEL TOWN SPENDING COMMITTEE

Treasurer's Report - Dated December 31, 1992, Final

	<u>To Date</u>	<u>Budget</u>
Checkbook Balance 1/1/92	\$(4,339.52)	\$(4,339.52)
Savings Acct Balance 1/1/92	22,070.28	22,070.28
Supt's Acct Balance 1/1/92	315.44	315.44
Capital Reserve - Veh.	<u>3,113.71</u>	<u>\$ 3,113.71</u>
Balance Fwd/ Year Start	\$21,159.91	\$21,159.91
Trust Fund Income - 4th Qtr 1991	\$34,981.35	\$33,636.35
Qtr 1992	75,000.00	75,000.00
Interest Income: Checkbook	207.71	200.00
Savings Acct	691.66	1,500.00
Supt's Acct	14.79	-0-
Capital Reserve	171.36	-0-
House Fees	11,266.32	10,371.00
Field Fees	3,000.00	3,000.00
Camp Fees	1,170.00	1,000.00
Pool Season Passes/Daily Fees	13,267.60	14,000.00
 <u>Special Activities- In/Out Items</u>		
Class Fees	14,168.22	
Coca-Cola/Candy/Snackbar	2,287.58	
Bambino Snackbar	3,305.59	
Miscellaneous	463.72	
Furnace Fund	8,059.25	
Yard Sale/Donations	1,090.40	
Reimbursements/Camp	448.46	
Uniforms - Rotary, McD	650.00	
 TOTAL SPECIAL ACTIVITIES	 <u>30,473.22</u>	 <u>13,000.00</u>
TOTAL INCOME - 1992	\$170,244.01	\$151,707.35
TOTAL BALANCE FWD PLUS INCOME	<u>191,403.92</u>	\$172,867.26
LESS TOTAL EXPENDED	(\$173,051.89)	
BALANCE AS OF ABOVE DATE	\$ 18,352.03	

ENCUMBRANCES:

General Fund	\$7,007.71	Checkbook Bal	\$ 1,029.45
Cap. Reserve	3,285.07	Svgs Acct Bal	15,743.29
Furnace Fund	8,059.25	Supt Acct Bal	353.12
	<u>\$18,352.03</u>	Cap. Reserve	<u>3,285.07</u>
			\$18,352.03

TREASURER'S REPORT - EXPENDITURES

TO DATEBUDGETFIXED CHARGES/WAGES:

Wages & Salaries - gross	\$89,949.34	\$85,000.00
Insurances - Workers Comp.	4,843.30	5,018.00
Unemployment/Disability	1,325.89	720.00
Employee Life	156.24	200.00
Treasurer's bond	100.00	100.00
Multi-Peril/vehicle	4,152.12	4,137.00
Accrued Income Tax Withheld	-0-	-0-
Social Security & Medicare	6,881.13	6,518.00
Blue Cross/Blue Shield	8,888.72	8,900.00
Retirement - NH State Program	1,520.13	1,321.00
Fuel Oil - House	-0-	4,000.00
Electric - House	3,634.86	4,000.00
Telephone - House & Pool	<u>1,263.50</u>	<u>600.00</u>
TOTAL WAGES/FIXED CHARGES	\$122,715.23	\$120,514.00

HOUSE OPERATIONAL COSTS:

Office Supplies	645.34	500.00
Repairs & Maintenance	2,908.01	5,000.00
Recreation Supplies/Expenses	968.11	2,588.00
Recreation Conferences/Meetings	285.00	500.00
Miscellaneous - Treasurer's pay	400.00	800.00
Water & Sewer	210.00	210.00
Col. Town Lot	139.00	150.00
Reimbursements	140.00	-0-
Washington Trip	280.00	-0-
Numerous items	-0-	101.55
Appropriations - Juvenile Library	500.00	500.00
Girl Scouts	350.00	350.00
School Awards	<u>200.00</u>	<u>200.00</u>
TOTAL HOUSE OPERATIONAL	\$ 7,025.46	\$10,899.55

TREASURER'S REPORT -

FIELD/VEHICLES/POOL/RINK/CAMP:

Col. Town Community Field	\$ 2,138.43	\$ 2,000.00
Vehicles - Repairs/Service	288.20	250.00
Gasoline	309.41	750.00
Col. Town Skating Rink		
Supplies	509.70	400.00
Fuel	450.75	400.00
Electric	383.61	400.00
Col. Town Pool		
Supplies/Chemicals	3,083.64	5,000.00
Repairs & Maintenance	1,807.10	1,200.00
Electricity	2,380.02	2,500.00
Telephone	-0-	300.00
Fuel Oil	1,895.97	1,000.00
Col. Town Camp		
Repairs/Supplies	788.90	1,500.00
Electric	709.60	1,200.00
Telephone	<u>347.64</u>	<u>375.00</u>
TOTAL FIELD/VEH/POOL/RINK/CAMP	\$ 15,092.97	\$17,275.00
SPECIAL ACTIVITIES - Misc.		
Instructor fees	\$ 2,003.00	
Coca Cola/Candy/Snackbar	1,748.72	
Bambino Snackbar	3,305.59	
Class supplies/Refs	6,733.82	
Supt. Acct.	1,477.10	
Reimbursements	<u>200.00</u>	
TOTAL SPECIAL ACTIVITIES	\$ 15,468.23	\$10,500.00
	=====	
CAPITAL EXPENDITURES	\$ 12,750.00	\$11,590.00
		(Gym Roof)
	=====	=====
TOTAL EXPENDITURES	\$173,051.89	\$169,753.55

COL. F. L. TOWN TRUST FUND

YEAR ENDED DECEMBER 31, 1992

Investments, December 31, 1991		\$ 1,664,227.38
Income from Investments - 1992		128,879.34
Income on Hand - 1/1/92		87.60
Gain on Sale of Securities		28,072.64
		<hr/>
		\$ 1,821,266.96
		<hr/>
Payments to F. L. Town Spending Committee	\$	106,006.03
Expenses of Administration*		22,854.57
Income on Hand - 12/31/92		106.34
Investments, December 31, 1992		1,692,300.02
		<hr/>
		\$ 1,821,266.96
		<hr/>
* Expenses of Administration:		
Fiduciary Bond	\$	150.00
Safe Deposit Box		55.00
Accounting Fee		750.00
Probate Court Fees		60.00
Management Fees		<u>21,839.57</u>
	\$	<u>22,854.57</u>
Original Trust	\$	335,022.50
Profits		1,651,662.29
Losses		(294,384.77)
		<hr/>
Trust - December 31, 1992	\$	<u>1,692,300.02</u>

COL. F. L. TOWN TRUST
PRINCIPAL SCHEDULE
FOR THE YEAR ENDED 12/31/92

Name of Security	Date of Purchase	Par or Shares	Inventory		Market Value	1992 Income	Gains (Losses)
			Dec. 31, '91	Dec. 31, '92			
Alabama Power Company	7 3/4	2002	50,000.00	50,000.00	50,813.00	3,875.00	
Columbia Gas System	7 1/2	1997	50,000	50,000.00	49,438.00	0.00	
Consolidated Edison	9 3/8	2000	15,000.00	0.00	0.00	695.31	388.50
Ohio Edison Company	10 1/4	2000	20,000	0.00	0.00	1,700.97	546.00
U. S. Treasury Bonds	10 1/2	1995	50,000	49,000.00	55,781.00	5,250.00	
U. S. Treasury Bonds	8	2001	50,000	50,621.18	53,266.00	4,000.00	
U. S. Treasury Bonds	7 5/8	2007	50,000	0.00	52,031.00	1,696.77	(600.38)
U. S. Treasury Notes	6 5/8	1992	50,000	50,600.38	0.00	1,656.25	
U. S. Treasury Notes	11 7/8	1993	50,000	49,984.38	52,516.00	5,937.50	
U. S. Treasury Notes	8	1994	50,000	49,227.17	52,782.00	4,000.00	
U. S. Treasury Notes	8 5/8	1997	50,000	50,482.91	55,203.00	4,312.50	
U. S. Treasury Notes	8	1999	50,000	50,927.40	54,109.00	4,000.00	
American Brands, Inc.	03/28/91		2,000	92,912.50	0.00	1,750.00	1,084.36
American Stores Co -New-	03/26/92		2,500	0.00	0.00	1,225.00	7,209.36
American Tel & Tel	11/30/79		1,000	15,453.70	51,000.00	1,320.00	
Bellsouth Corporation	02/21/84		750	13,216.87	38,531.00	2,070.00	
Cincinnati Gas & Electric	01/25/62		1,613	25,511.68	40,111.00	3,436.00	
QGE, Inc.	03/10/61		600	17,776.88	19,350.00	912.00	
Dreyfus Corp	04/22/92		2,500	0.00	95,000.00	1,275.00	
Exxon Corporation	10/28/75		4,000	45,279.65	244,500.00	11,320.00	
FPL Group	12/21/70		800	14,382.28	29,000.00	1,944.00	
Freport McMoran Oil & Gas	09/30/83		1,077	1.00	4,712.00	3,263.22	
General Electric	04/04/91		1,400	101,350.00	119,700.00	2,366.00	
General Motors Corporation	01/30/87		3,000	119,865.28	96,750.00	2,200.00	
International Business Mach Corp	08/09/84		800	95,758.73	40,300.00	3,872.00	
Midwest Resources, Inc.	07/23/69		2,470	27,357.50	39,520.00	3,359.20	
Ohio Edison Company	09/20/60		1,700	39,921.11	39,313.00	2,550.00	
Pacific Telesis Group	02/21/84		2,000	28,280.27	88,750.00	4,340.00	
Philadelphia Electric Company	12/21/70		600	13,010.28	15,675.00	795.00	
So. N. E. Telecommunications Group	07/08/65		1,748	23,539.34	62,054.00	3,076.48	
Union Electric Company	09/20/61		2,500	47,152.37	93,438.00	5,650.00	
Haban Inc.	06/19/89		1,000	15,450.96	18,500.00	0.00	
Xerox Corporation	06/04/92		1,200	95,562.50	0.00	4,050.00	19,444.80
Stuoenack Guaranty Savings Bank-Int.				0.00	0.00	561.06	
Advest, Inc.-Options				346,607.06	0.00	17,361.79	
Advest, Inc.-Interest				503,755.08	503,755.08	11,058.29	
Total				1,654,227.38	1,692,300.02	2,122,148.08	28,072.64

**SUMMARY OF REPORT OF TRUST FUNDS OF THE
TOWN OF LANCASTER ON DECEMBER 31, 1991**

NAME OF TRUST FUND	PRINCIPAL		INCOME	
	Beginning Balance	Ending Balance	Beginning Balance	Ending Balance
Lyman Blandin Fund	\$ 42,501.66	\$ 41,660.16	\$ 2,831.95	\$ 2,003.74
Cemetery Trust	126,026.97	123,531.59	8,397.88	5,941.90
H. Wilder Cross Dennison Trust	4,663.23	4,571.16	1,777.41	529.08
Jas. L. Dow Tree Fund	4,341.70	4,255.73	2,981.02	2,463.35
Historical Trust	750.83	735.94	50.12	35.46
Chapin C. Brooks School District	4,098.03	4,016.80	273.40	193.44
Emmon S. Smith Trust	38,101.72	37,347.55	2,538.04	1,795.79
Geo. M. Stevens Trust	121,438.35	119,033.69	8,092.59	5,725.89
Library Trust	0.00	12,996.91	0.00	101.80
TOTAL COMMON FUNDS	\$ 341,922.49	\$ 348,149.53	\$ 26,942.41	\$ 18,790.45
Cemetery Trust	30,234.69	33,684.69	(2,579.65)	4,240.67
Cemetery Trust	25,000.00	25,000.00	7,150.15	0.00
Dennison Trust	925.35	925.35	3,948.53	3,268.29
Jas. L. Dow Trust	353.06	353.06	1,712.58	1,823.19
Historical Trust	23.48	23.48	1.40	1.27
Library Trust	1,853.37	1,853.37	109.37	102.72
Smith Trust	1,074.18	1,074.18	63.19	53.85
Library Trust	20,315.93	0.00	0.00	0.00
School Trust	573.19	573.19	33.80	31.74
Stevens Trust	501.17	501.17	29.57	27.74
Monahan Trust	1,105.20	1,105.20	1,080.25	1,197.27
Lyman Blandin	345.81	345.81	(332.54)	1,312.89
Lyman Blandin Fund	15,000.00	15,000.00	1,879.74	0.00
WMRSD Cap Res - Bus	3,722.44	3,722.44	5,048.60	5,709.57
Town of Lancaster Cap Res - Fire	10,000.00	20,000.00	10,449.97	11,631.51
Town of Lancaster Cap Res - Water	110,871.48	132,871.48	94,696.44	106,819.01
Town of Lancaster Cap Res - Sanitation	79,500.00	92,000.00	22,146.68	28,135.81
Town of Lancaster Cap Res - Highway	223,666.67	263,666.67	71,347.29	33,683.99
Town of Lancaster Cap Res - Ambulance	21,715.00	0.00	9,480.01	32.54
Cap Res - Town Garage	0.00	0.00	45.53	47.99
Cap Res - WMRSD School Septic System	0.00	0.00	216.36	228.15

WMRSD-Scholarship Fund	13,275.00	14,030.00	21,143.45	29,451.10
WMRSD-Capital Reserve	0.00	0.00	32.72	34.49
WMRSD-Capital Reserve	10,000.00	10,000.00	3,545.07	4,348.31
Town of Lancaster-Cap Res-Landfill Closeout	20,000.00	25,000.00	2,277.26	3,582.78
Town of Lancaster-Cap Res-Indust. Devel.	38,759.66	44,459.66	6,709.57	9,389.87
WMRSD - Capital Reserve - Forestry	37,233.04	37,233.04	5,636.33	8,178.68
TOTALS	\$1,007,971.21	\$1,071,572.32	\$292,814.08	\$272,123.88
	=====	=====	=====	=====

Scholarship Funds	\$ 13,275.00	\$ 14,030.00	\$ 21,143.45	\$ 29,451.10
	=====	=====	=====	=====

INVESTMENTS

Shares or Units	\$ 341,922.49	\$ 348,149.53	\$ 26,942.41	\$ 18,790.45
	=====	=====	=====	=====

TOWN GOVERNMENT TALENT BANK SERVE YOUR COMMUNITY

Town government needs citizens who are willing to give time in the service of their community. The Talent Bank is organized as a means of compiling names of volunteer citizens willing to serve on boards and committees. Names in this file are available for use by the Selectmen and Moderator, as well as all Town Offices.

Please complete the questions, indicate your areas of interest and return immediately to:

Town Government Talent Bank
c/o Town Manager
Lancaster Town Offices
Lancaster, NH 03584

NAME (Please Print) _____

ADDRESS _____ TEL. _____

OCCUPATION _____

SUMMARY OF BACKGROUND EXPERIENCE _____

Name/Signature _____ Date _____

List Order of Preferences:

<p>_____ Budget Committee</p> <p>_____ Conservation Commission</p> <p>_____ Trustees of Trust Fund</p> <p>_____ Cemetery Committee</p>	<p>_____ Planning Board</p> <p>_____ Recycling Committee</p> <p>_____ Zoning Board of Adjustment</p> <p>_____ Other</p>
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TOWN OF LANCASTER
P.O. Box 151
Lancaster, N.H. 03584

FIRE TELEPHONE

788-4830

12 Main Street near Old Cemetery
13 Corner Main and Railroad Streets
14 Corner Main and North Main Streets
15 Corner North Main and Kilkenny Streets
16 Corner Causeway and Summer Streets
17 Coos Junction
21 Corner Main & Mechanic Sts. & All Rural Areas
22 Corner Pleasant and Portland Streets
23 Corner Williams and Prospect Streets
24 Prospect St. near Mary Elizabeth Inn
25 Corner Elm, Burnside and Winter Streets
26 Corner Elm and Water Streets
27 Prospect Park
28 Portland Street near #73
29 Water and Winter Streets
31 Corner Summer and Wolcott Streets
32 Corner Railroad and Depot Sts., B&M Crossing
33 Corner High and Summer Streets
34 Corner Summer and Middle Streets
35 Corner Middle and Wesson Streets
36 Corner Middle, Hill and Mechanic Streets
37 North Road (Beyond Hospital)
41 Thompson Mills
42 Corner Main & Middle Sts.
43 Corner Main and Park Streets
44 WEEKS MEMORIAL HOSPITAL
45 ELEMENTARY SCHOOL BUILDING
46 Country Village Health Care Center
51 Bunker Hill Street by M.C.R.R. Crossing
52 Top of Bunker Hill Street
142 McKerley Sheltered Home
55 Red Cross - CD Emergency First Aid
333 NATIONAL GUARD
7-7 6:45 AM ALL SCHOOLS CLOSED ENTIRE DAY

CIVILIAN DEFENSE SIGNALS

Alert Signal - Steady Blast 3 minutes
Take Cover Signal - Short Blast 3 minutes
All Clear - 30-second Blast - 2 minutes silence, repeat

r 1992 Tax Dollar



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TOWN OF LANCASTER
P.O. Box 151
LANCASTER, NEW HAMPSHIRE 03584

RETURN POSTAGE GUARANTEED

University Library
Durham, N.H. 03824

FROM:

TO:

County
2.74 11%

Town
6.24 26%

Total Tax Rate \$24.18 Per \$1,000.