

2.07
8
81

hooksett, n. h. 1981 town report



Hooksett Village, N.H. from Pinnacle - 1895

University of New Hampshire
Library

Important Meetings - Memorial School

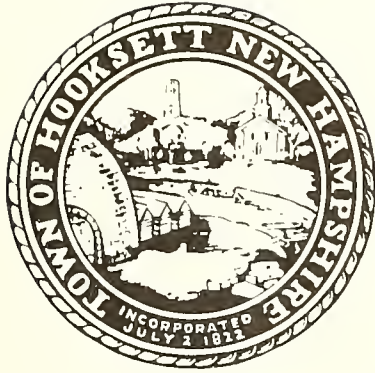
March 5, 7 P.M. School District
Meeting Warrant & Budget Vote

March 9, Town & School Elections
Zoning Changes
Polls Open 6 A.M. to 7 P.M.

March 12, 7 P.M. Town Meeting
Warrant & Budget Vote



Riverside Inn - 1909



Annual Reports

of Selectmen,
 Town Treasurer,
 Board of Educations,
 School Treasurer,
 Trustees of Public Library,
 Board of Health,
 Vital Statistics, etc.,
 of the Town of
Hooksett, N.H.

	1960	1970	1975	1976	1977	1978	1979	1980	1981
Births	57	80	59	56	96	81	96	75	88
Marriages	43	73	85	72	91	84	85	90	71
Deaths	55	45	47	53	41	46	41	41	35
Population, 1980 Census	6,963								
Net Taxable Valuation	\$123,799,156								
Tax Rate, Town	\$30.70 (per thousand)								
Central Precinct	\$.80 (per thousand)								
Village Precinct	\$1.40 (per thousand)								

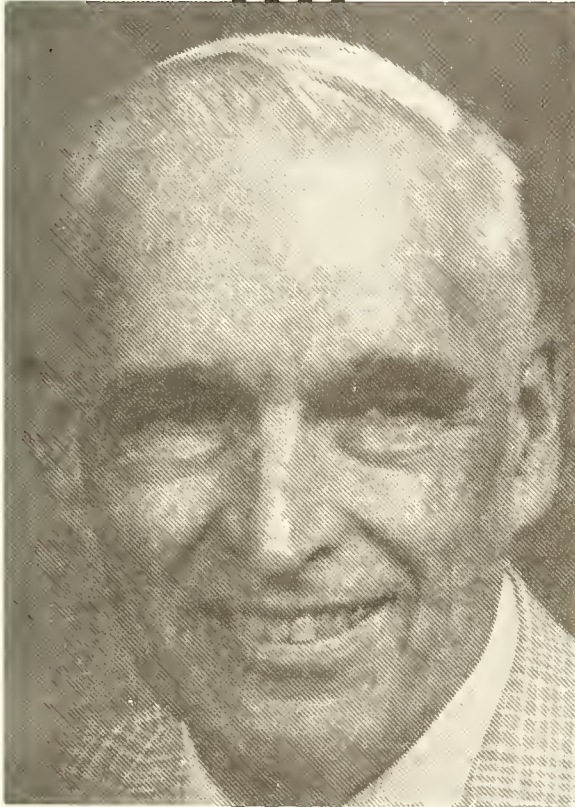
For the year ending
 December 31, 1981

Table of Contents

Auditor's Report.....	34	Public Welfare.....	50
Budget.....	15	Recycling Center.....	45
Budget Committee's Report.....	18	Road Agent's Report.....	44
Building Inspector's Report.....	40	School District Report.....	Center Insert
Central Hooksett Water Precinct.....	59	Selectmen's Report.....	10
Churches and Civic Groups.....	25	Sewer Commission.....	31
Citizen of the Year.....	37	Sewer Fund.....	30
Chamber of Commerce.....	58	So. NH Planning Commission.....	51
Communication Commission.....	50	Statement of Appropriations.....	23
Conservation Commission.....	38	Statements of Appropriations and Taxes Assessed.....	22
Dog Officer.....	47	Statement of Long Term Indebtedness.....	26
District Court.....	48	Summary Inventory of Valuation.....	21
Employee Wage Report.....	81	Tax Chart.....	36
Fire Department, Hooksett Village.....	54	Tax Collector.....	28
Forest Fire Warden.....	55	Town Clerk's Report.....	33
Historical Society.....	57	Town Officers.....	4
Hooksett-ites.....	53	Town Warrant.....	12
Hooksett Village Water Precinct.....	69	Treasurer's Report.....	30
Library Report.....	41	Trust Funds.....	27
Parks and Recreation Commission.....	53	Visiting Nurse Association.....	49
Planning Board.....	56	Wage, Salary & Fring Benefit Committee.....	38
Police Commission.....	47	Zoning Board of Adjustment.....	33
Police Department.....	46		

In Memoriam

Charles E. Woodbury



This year's Town Report is dedicated to the memory of Charles E. Woodbury, an exemplary servant of the Town of Hooksett. Born in Manchester in 1914, he lived in the Queen City until 1940 when he moved to Hooksett. Mr. Woodbury retired in March 1981 as Hooksett's Overseer of Public Welfare, an office he held for over 33 years. He was also Collector for the Village Water Precinct for many years and once served as the Hooksett Director of the Salvation Army.

Mr. Woodbury served as member and deacon of the Hooksett Congregational Church and was a member of the Hooksett Historical Association and the Hooksett-ites Senior Citizen Group.

During the years 1937 to 1941 he served as a representative to the New Hampshire Legislature from Ward 2 in Manchester and later as an Attache in the New Hampshire Senate.

TOWN OFFICERS

COMMISSIONERS.....
COMMITTEEMEN.....

SELECTMEN

Sidney Baines, Jr. Term expires Mar. 1984
Rudolph Campbell Term expires Mar. 1982
Lowell D. Apple Term expires Mar. 1983

SCHOOL BOARD

Leo Sack Term expires Mar. 1984
Douglas Mealey Term expires Mar. 1982
Allan Sprague Term expires Mar. 1982
Patricia Morrison Term expires Mar. 1984
D. Richard Riley Term expires Mar. 1983

SEWER COMMISSIONERS

William Fongeallaz Term expires Mar. 1982
James Follansbee Term expires Mar. 1983
Roger Bergeron Term expires Mar. 1984

TOWN CLERK & TAX COLLECTOR

Joyce A. Emerson Term expires Mar. 1984

DEPUTY CLERK & TAX COLLECTOR

Patricia Sack

TREASURER

Oscar Morin, Jr. Term expires Mar. 1982

DEPUTY TREASURER

Barbara Gagnon Term expires Mar. 1982

OVERSEER OF PUBLIC WELFARE

Gerald J. Holleran Term Expires Mar. 1982

HEALTH OFFICER

Patricia A. Moore

BUILDING INSPECTOR

Gordon Moore

POLICE COMMISSION

George Lindh Term expires Nov. 1983
George Longfellow Term expires Dec. 1984
David Bernard Term expires Oct. 1982

POLICE CHIEF

James Oliver

WAGE, SALARY & FRINGE BENEFIT COMMISSION

Warren Harvey, chm.
Ronald Savoie
Michael Sorel
Stephen Ferreira
Susan Terry

CIVIL DEFENSE

William Shackford, Dir.
Harold Murray, Ass't. Dir.

HOOKSETT FIRE DEPARTMENT

Chief Alfred Law Assistant Chief Alfred E. Collette

PARKS & RECREATION

Joseph St. Germain Term expires Mar. 1982
Dale Hemeon Term expires Mar. 1983
John Murphy Term expires July 1983
Kevin Cote Term expires Mar. 1983
Richard Duval Term expires Mar. 1982

CONSERVATION COMMISSION

George Browning Term expires Jun. 1980
James Hall Term expires July 1984

Burt Green	Term expires Apr. 1982
Thomas B. Holt	Term expires May 1984
David Paris	Term expires Nov. 1982
Wendell Berry, chm.	Term expires Jun. 1984
Judith Ann Hess	Term expires Jun. 1981

BUILDING CODE BOARD OF APPEALS

Richard Gurall	Term expires Jun. 1982
Roger Belisle	Term expires Aug. 1985
Alfred Law	Term expires Jun. 1984
Alfred Collettere	Term expires Jun. 1983
Robert Livingston, chm.	Term expires Jun. 1985

INSPECTORS OF ELECTIONS

Helen Tuttle	Term expires Oct. 1982
Beatrice Bourbeau	Term expires Oct. 1982
Bertha Beauchesne	Term expires Oct. 1982
Frank Gray	Term expires Oct. 1982
Virginia Mabie	Term expires Oct. 1982
Lee Harvey	Term expires Oct. 1982

LIBRARY TRUSTEE

Lorraine Pineau	Term expires Mar. 1984
Judith H. Berry	Term expires Mar. 1983
Joan Holleran	Term expires Mar. 1982

BUDGET COMMITTEE

Nancy Barrett	Term expires Mar. 1982
Norman Forest	Term expires Mar. 1982
Lionel Lamontagne	Term expires Mar. 1984
Arthur J. Locke	Term expires Mar. 1983
William Greenough	Term expires Mar. 1982
Reginald Gaudette	Term expires Mar. 1984
Judith Ann Hess	Term expires Mar. 1983
Hans J. Wentrup, chm.	term expires Mar. 1983
William Shackford	Term expires Mar. 1984

TRUSTEES OF TRUST FUNDS

Leon Boisvert	Term expires Mar. 1984
Bertha Page	Term expires Mar. 1982
Anna Boisvert	Term expires Mar. 1983

SUPERVISORS OF CHECKLIST

Frances Hebert	Term expires Mar. 1982
Patricia A. Moore	Term expires Mar. 1986
Carol Desilets	Term expires Mar. 1984

REPRESENTATIVE TO GENERAL COURT

Laurent Boucher	Term expires Nov. 1982
Arthur Locke	Term expires Nov. 1982
Doris Riley	Term expires Nov. 1982

ROAD AGENT

Bernard M. Zapora	Term expires Mar. 1982
-------------------	------------------------

MODERATOR

Richard D. Riley	Term expires No. 1982
------------------	-----------------------

DISTRICT COURT

Kenneth R. McHugh, Judge
 Paul Kfoury, Ass't. Judge
 Ruth K. Blakeley, Clerk
 Claire R. Browning, Ass't. Clerk

CLERK OF DISTRICT COURT

Ruth Blakeley

PLANNING BOARD

C. Hamilton Rice, chm.	Term expires Aug. 1982
John Gryval	Term expires Jul. 1983
Richard Marshall	Term expires Mar. 1983
Sidney Baines, Jr.	Term expires Mar. 1984
Paul Kenney	Term expires Nov. 1984
Douglas Mealey	Term expires Jul. 1985
Richard Farrand	Term expires Nov. 1985

ALTERNATES TO PLANNING BOARD

Joseph Haggerty	Term expires Jan. 1986
Ray F. Langer	Term expires Dec. 1985
John Jacobs, Jr.	Term expires May 1984

ZONING BOARD OF ADJUSTMENT

Adelard Gagnon, chm.	Term expires Apr. 1986
Paul Howe	Term expires Nov. 1983
Russell Poirier	Term expires Nov. 1984
Robert Mercer	Term expires Mar. 1984

ALTERNATES TO ZONING BOARD OF ADJUSTMENT

Alpha Chevette	Term expires Apr. 1982
Richard Monteith	Term expires Apr. 1984
Alonzo Houle	Term expires Apr. 1982
Gilbert Fay	Term expires Nov. 1983
William Carroll	Term expires May 1983

CEMETERY COMMISSION

Ernest Gould
Hector Vincent
George Nuttle

CITIZENS MONITORING COMMITTEE

Gordon Moore
James Oliver
Richard Marshall
Doris Riley
Dennis Morrisette
Alfred Law
Gerard Handley
Adelard Gagnon
Donald Duford
Bradford Cliff
Rudolph Campbell
J. Robert Bowman
Wendell Berry

REPRESENTATIVES TO Southern New Hampshire PLANNING COMMISSION

Douglas Mealey	Term expires Jun. 1984
Ray F. Langer	Term expires Jun. 1982
Richard Marshall (alternate)	Term unlimited

REPRESENTATIVE TO METROPOLITAN MANCHESTER TRANSPORTATION POLICY COMMITTEE

Alonzo Houle	Term Unlimited
--------------	----------------

RECORD OF MINUTES OF TOWN MEETING

First Session

March 10, 1981

Moderator Richard Riley opened the meeting at 6 A.M., read through the first part of the warrant, the posting of same by the Selectmen, and declared the polls open for voting. Seals on the boxes of ballots were broken, the ballots counted, and the voting began. Ballot clerks serving at this meeting included Lee Harvey (r), Beatrice Bourbeau (d), Helen Courser (r), Sandra Sheppard (d), Elsa Greenough (r), and Richard Farrand (d), with Evelyn Levesque as Assistant Moderator and Patricia Sack as Assistant Clerk.

Polls closed at 7 P.M. Count of the ballots showed the following results:

	Total votes cast - 1248 (includes 22 av ballots)
For Budget Committee for three years:	
Reginald L. Gaudette	904 votes
Lionel L. Lamontagne	889 votes
William H. Shackford	964 votes
For Library Trustee for one year:	
Joan B. Holleran	1,072 votes
For Library Trustee for three years:	
Lorraine J. Pineau	1,036
For Road Agent for one year:	
Bernard M. Zapora Sr.	1,059
For Selectman for one year:	
*Rudolph Campbell	669 votes
Thomas B. Hold	540 votes
For Selectman for three years:	
*Sidney Baines Jr.	668 votes
Richard F. Monteith	519 votes
For Sewer Commissioner for three years:	
Roger R. Bergeron	1,026
For Town Clerk-Tax Collector for three years:	
*Joyce Emerson	405 votes
Mary Bulger	206 votes
Cheryl Duford	139 votes
Sandra Quirion	159 votes

For Treasurer for one year:
 Oscar A. Morin Jr. 1,080 votes
 For Trustee of Trust Funds for three years:
 Leon C. Boisvert 1,060 votes

Town Meeting Second Section

March 13, 1981

(*Moderator declared elected)

SPECIAL BALLOT FOR ARTICLES SUBMITTED BY THE Planning Board:

Article 2:	Yes 920	No 240
Article 3:	Yes 557	No 403
Article 4:	Yes 672	No 341
Article 5:	Yes 803	No 285

SPECIAL BALLOT for articles submitted by the Board of Selectmen:

Article 6: To elect a five-man board of selectmen
 Yes 603 No 603

Article 7: To limit increases in property taxes and spending to five percent per year.
 Yes 798 No 321

When the results of the voting were announced, the Moderator was given a letter of protest regarding the conduct and ruling on the balloting on Article 6 of the Warrant, signed by twelve legal voters of the Town of Hooksett.

Mr. Riley called the meeting to order at 7:05 P.M. The pledge of allegiance was led by Mr. and Mrs. Paul Howe, citizens of the year for 1980, for the Town of Hooksett. Mr. Riley then introduced the Board of Selectmen and the Clerk to the townspeople assembled for the meeting. He referred to the state statutes governing the Town Meeting, and the Municipal Budget act. Secret ballots were prepared for articles 7 through 29. Article 30 (the Budget) is to be voted upon by voice in open meeting.

ARTICLE 7: To limit annual increase in taxes, and increase in spending by any governmental unit of the state to 5%. Motion to adopt the article as read was made by Charles Foster, and seconded by Rhys Llewellyn. There was no discussion and the article was adopted -
 Yes 216 No 117

ARTICLE 8: To give a discount of 2% on property taxes. Paul Howe made the motion to adopt the article as read, seconded by Judy Hess. There was no discussion, and the article was adopted -
 Yes 316 No 18

ARTICLE 9: To hire money in anticipation of the 1981 taxes. Lowell Apple made the motion to adopt as read. David Hess seconded. There was no discussion and the article was adopted -
 Yes 310 No 27

ARTICLE 10: To authorize Board of Selectmen to apply for, accept and expend monies which become available to it during the fiscal year. Lee Harvey made the motion to adopt as read. Paul Howe seconded. There was no discussion and the article was adopted -
 Yes 322 No 12

ARTICLE 11: To expend \$10,000 from General Revenue Sharing funds for tests done for health and general welfare of residents of the Town. Lowell Apple made the motion to adopt as read. Lionel Lamontagne seconded. There was no discussion and the article was adopted -
 Yes 293 No 41

ARTICLE 12: To expend \$90,000 of General Revenue Sharing funds for engineering and providing water to residents with a proven need. Sid Baines made the motion to adopt as read. Lowell Apple seconded. Mr. Apple explained that this would have no effect on the tax rate

because it would be taken from Revenue Sharing. Mr. Richard Pratt expounded on the problems faced by the residents of Scott Ave. The article was adopted - Yes 291 No 52

ARTICLE 13: To raise and appropriate \$80,000 to repair and replace sewer mains on Cyr Drive and Birch Hill Drive. It was noted that this article was not recommended by the Budget Committee. William Fongeallaz made the motion to adopt as read. James Follansbee seconded. Mr. Fongeallaz made the motion to reduce the \$80,000 to \$72,900. Voice vote on the amendment was in the affirmative and the amended article was adopted - Yes 247 No 94

ARTICLE 14: To raise and appropriate \$47,000 for the purchase of a new rubbish truck. Lowell Apple made the motion to adopt the article as read. Paul Howe seconded. Sid Baines made the motion to amend the article by adding "or its equivalent" following - "purchase of a Ford L8000 truck". Lowell Apple seconded. Police Chief Oliver explained the advantages of making use of "state bids" in purchasing equipment for the town. Voice vote on the amendment was in the affirmative. The amended article was adopted - Yes 277 No 72

ARTICLE 15: To raise and appropriate \$39,950 to purchase a Mini-Pumper for the Fire Department. Alfred Law made the motion to adopt the article as read. Donald Botsford seconded. Fire Chief Law explained what the pumper's advantages would be, compared to the larger pieces of equipment. The article was adopted - Yes 264 No 79

ARTICLE 16: To raise and appropriate \$21,000 to cover the expense of bus transportation service. Lowell Apple made the motion to adopt the article as read and urged the people to vote NO. Paul Howe seconded. Several individuals spoke, to encourage the townspeople to vote "yes" on the article. The article was defeated - Yes 134 No 207

ARTICLE 17: To raise and appropriate \$1,029.65 to be expended under Class V, TRA. Richard Marple made the motion to adopt the article as read. Lowell Apple seconded. There was no discussion, and the article was adopted - Yes 303 No 32

ARTICLE 18: To raise and appropriate \$3,000 to provide for matching grant funds. Lowell Apple made the motion to adopt as read. Paul Howe seconded. Police Chief Oliver made the motion to amend the article by striking out the \$2,000 for the crime commission because it is now non-existent. Oscar Morin seconded. Voice vote on the amendment was in the affirmative. The amended article was adopted - Yes 282 No 50

ARTICLE 19: To abolish the Planning Board. The Moderator stated

that the petition was received about 2 weeks too late in order to hold the hearings as required by state statute, and ruled it an illegal article.

ARTICLE 20: To limit elected and appointed officials to no more than one office at one time. The Moderator stated that state statutes clearly define which offices would be in conflict with each other, and ruled it an illegal article.

ARTICLE 21: To limit tenure of all officials, elected and appointed, to no more than three consecutive terms. The Moderator declared this article to be illegal because voters have the use of the ballot box in limiting the tenure of elected officials.

ARTICLE 22: To require the Selectmen to establish the process to elect Planning Board members. Richard Monteith made the motion to adopt the article as read. Ray Langer seconded and urged the people to vote NO on the article. The article was defeated - Yes 90 No 239

ARTICLE 23: To assess each property owner a Landfill fee of \$500 per gross ton, in excess of the first twelve tons per year. Richard Marshall made the motion to adopt the article as read, but urged the people to vote NO. Paul Howe seconded. There was very little discussion on the article, which went down to defeat - Yes 26 No 306

ARTICLE 24: To authorize Selectmen to correct a tax sale in 1957 in order to correct a deed authorized at that time. Lowell Apple made the motion to adopt the article as read. Ray Langer seconded. Lowell Apple explained that this was an administrative correction article. The article was adopted - Yes 311 No 22

ARTICLE 25: To allow the Selectmen to sell real estate acquired by the Town through Tax Collector's deeds. Lowell Apple made the motion to adopt the article as read. Patricia Sack seconded. There was a little discussion on if and where these parcels would be advertized. The article was adopted - Yes 298 No 44

ARTICLE 26: To empower the Selectmen to appoint an expert highway agent. Lowell Apple made the motion to adopt the article as read. Rudolph Campbell seconded. Ralph Page wanted an explanation for this article and Mr. Campbell explained that they were looking ahead to the time when Mr. Zapora retires. Oscar Morin voiced his opposition to the article and urged a NO vote on the article. Mr. Breen expressed he opinion that we should elect our officials. The article was defeated - Yes 37 No 285

ARTICLE 27: To authorize the N.H. Housing Commission to operate in the town by sponsoring a total of 135 dwelling units for elderly/handicapped persons. Paul Howe made the motion to adopt the article as read. Richard Marshall seconded, who also urged passage

of this article. The article was adopted - Yes 261

No 40

ARTICLE 28: To adopt the "Optional fiscal year." The Moderator declared that the vote on this article would be a non-binding opinion poll only, because the Selectmen and Budget Committee have the authority to change over to the July 1 - June 30 fiscal year. The article was adopted - Yes 193
No 83

ARTICLE 29: To adopt the provisions of RSA 76:15a providing for the semi-annual collection of taxes. Sidney Baines made the motion to adopt the article as read. Alfred Law seconded. The Selectmen explained that this would allow for a better cash flow and virtually eliminate borrowing in anticipation of taxes. It cost the town \$21,000 in interest charges this past year. The article was adopted - Yes 191
No 105

ARTICLE 30: Th Budget - Hans Wentrup made the motion to adopt the budget as prepared by the Budget Committee subject to the corrections and additions voted upon in the warrant articles. Oscar Morin seconded. Mr. Apple made the motion to amend the budget by adding \$3,784 to the Budget for the Visiting Nurse Association. Win Hanrahan seconded and spoke on the services of the VNA. Voice vote on the amendment was in the affirmative. Voice vote to adopt the budget, as amended, passed in the affirmative.

The meeting closed at 8:57 P.M. Count of the ballots was given in at 10:50 P.M., and the meeting adjourned.

Joyce A. Emerson
Town Clerk

Special Town Meeing

September 21, 1981

The Moderator Richard Riley called the meeting to order at 4:00 PM, read the Warrant calling the meeting, the posting of same by the Selectmen and declared the polls open for voting.

Ballot clerks serving at this meeting included Jeane Boucher (r), Mary Campbell (d), Frank Gray (r), Hendrick Kate (d), Elsa Greenough (r), and Beatrice Bourbeau (d).

Polls were declared open for voting on the following article:

"Are you in favor of increasing the Board of Selectmen to five members?"

Polls closed at 9 PM, with the following results:

827 Ballots cast

YES	318
NO	608
Blank	1

The Moderator declared the article defeated, and the meeting adjourned.

Joyce A. Emerson
Town Clerk

Report of The Board of Selectmen

Recall last years optimistic outlook for 1981? Well, we the Board of Selectmen can tell you "It got worse." Our growth rate did slow down considerably because of the "recession", and our energy costs went up. One item that we looked at with some concern was the cost of lighting our streets and byways. In the late fall of 1980, the Selectmen representative to the Budget Committee, with the full concurrence of the other members of the Board of Selectmen, budgeted \$38,000.00 to light our street lights. As of December 1981, this account was overdrawn by \$5,467.81. As a direct result of this overdraft and a recent tour of the Town by the Selectmen, we have ordered the removal of 61 of these costly lights. In most instances, these lights that were removed were duplicates, lights in the wrong place or lights that were just too close to one another. There were an additional 20-25 lights that could or may be removed in the very near future. It will now be the thought of the Board of Selectmen that a street light MUST be a necessity before we will order one put up. In the past they only cost about \$3.50 per month per light.

If you have noticed that your streets just may be getting a little rougher, we would like to bring you up to date. If you recall our 1980 Report, we indicated that our Road Building Program was slowing down, well it almost backed up. We did use appropriated monies to resurface North Reading Street, which was really needed. We oiled and sanded portions of Hackett Hill Road. We like to think that we can get back to this Road Building Program sometime during 1983, if it is possible. We anticipate that the General Revenue Sharing Funds for 1981/1982 will be set aside for the anticipated cost of bringing water to the families in the Scott Avenue (more on this later). In the past this was monies used for the Road Building Program.

Scott Avenue water problems. Not too much can be said at this time because of the pending lawsuit by a resident of this area. We can say however that we have the \$90,000.00 of General Revenue Sharing Funds set aside from 1981 for this project with another \$80,000.00 plus anticipated for 1982 to be set aside. The anticipated cost that was furnished to the Selectmen for this project is just under \$500,000.00 to bring this water to these twenty-five families that live in this area. We cannot emphasize the need to bring municipal water to this area too much. The wells are failing at an alarming rate and could begin to escalate at even a faster rate. As of this writing, a total of more than 5 wells have completely failed. Because of the lawsuit and the other pen-

ding litigation involved, we can only say that the Board of Selectmen have had to expend considerable monies just to prove that we are innocent. Monies are being spent almost daily to drill monitoring wells in this area of the Town on the advice of counsel and a considerable amount of staffing time on the part of the Selectmen. We have some possible good news just over the horizon. An application for a Federal Block Grant may be available to the Town of Hooksett, possible State aid and of course some of the \$180,000.00 that we have earmarked for the project, just may see it get off the ground (or under in the case of water piping) in 1982. Wish us a lot of luck on this one.

The Selectmens office has now settled down to a routine over the past few months with the hiring of our new Secretary. She has done and is doing an outstanding job, and we feel rather strongly that each and every resident should be aware of our Sandy. Shirley, our Bookkeeper is getting better with each passing month. With Shirley doing our books and payroll and Sandy handling our other affairs, we feel that the office of the Board of Selectmen is in good hands.

The merger of our Two Fire Departments now is a reality. It appears to this Board that it is working out very well. To our Volunteers in Hooksett number 1 and Hooksett number 2, THE HOOKSETT FIRE DEPARTMENT, we the Board of Selectmen say A JOB WELL DONE BY ONE AND ALL.

Stablex. What else can be said about Stablex. We are weary of discussions regarding Stablex. We have been to Court. We have paid some very large legal fees and will be paying more in the future on this subject. It has not been resolved, as of this writing, and perhaps will not be resolved until the good Judge in Merrimack County Superior Court makes up his mind. Home Rule - or does the State make the determination? We feel that Home Rule is still mighty important to not only the residents of Hooksett, but to each and every resident in the State. If the people of Hooksett want Stablex, so be it, if they do not want it, so be that also. We, the members of the Board of Selectmen, will try to the best of our ability to do what the residents of Hooksett want us to do. The fight is not over yet on this subject.

Sewerage. We raised the monies for the expansion of the clarifier at the Sewer Plant. They dug a big hole in the ground, filled the sides with cement and then we sat back and waited for the parts to come in from

the manufacturer for the mechanical portion of the plant. To the best of our knowledge, the 180,000-200,000 gallon clarifier will go on line sometime in very early spring of 1982.

We have taken a daring step in the process of informing the resident/taxpayer of just where some of his hard earned tax dollars are being spent. We have published the hourly rate or annual salaries of all persons deriving and income from tax dollars in the Town of Hooksett. Civil Servants they are and freedom to have their salaries published are a part of the job. We have not done this in any manner to embarrass anyone, only to point out to the average tax payer, that the Selectmen must by law raise and appropriate the taxes, but you should have some idea as to where we spend a goodly portion of it. Salaries make up a very large portion of any budget, but just how large or how small has been a matter that no one could rationally separate out from the line item budgets that we use in town business. Budget Committee members, heads of the Departments and the civil servants themselves knew what was being spent on salaries, but very few of the other 8,000 plus residents have any knowledge.

We would also like to draw your attention to our Town Treasurer Mr. Oscar Morin Jr. and his fine job of investments for the Town. When we went to twice a year tax billing we had anticipated some savings in interest costs to the town. Oscar took advantage of the high interest rates by investing surplus funds at the highest rates available thus earning the Town \$105,398.00 during fiscal 1981. A job well done, Oscar. By doing this outstanding job, the Treasurer has caused the town to be able to keep the tax rate down by reducing the amount having to be raised by taxes.

For the first time in many years the Board is happy to report that we weathered another fiscal year with a balance of the positive side, \$495.25. We actually ended the year with \$96,712.80 balance, had \$57,450.39 in overdrafts in some departments, which we balanced out of the ending amount, paid all outstanding bills, with not one bill being carried forward to fiscal 1982.

Last but most certainly not least. Be prepared as tax payers to accept

a larger load of the tax burden that may be passed on to you from the State of New Hampshire. As we read the political barometer, they are about ready to let the Mr. and Mrs. Average Tax Payer (ATP to us) pick up the slack where the state is no longer able or willing to do so. The State is willing to lower its services to the community via their pay back to the community from Business Profits taxes, Sweepstake revenue, etc., but say little about you, the ATP, picking up the differences in your taxes. School costs will rise, municipal services will rise in costs and where will the Board of Selectmen get the funds to make up the shortfall? FROM YOUR POCKETS. We don't like this unpleasant task of taking from our citizens, but we have little in the way of choices. Your input to our legislative process should not be just at the Town level, it should be directly to our State Representatives, of which we have three and to our State Senator, of which we share with the northern part of the City of Manchester. Be vocal, let them know also how you feel about your rising tax rate. Be vocal to our other portions of Town Government that cost us tax dollars, call or be a part of the School Board deliberations, get involved with your Water Precincts and the Sewer Commission. They all cost us money and if we are going to pay out good money in taxes, let's get our monies worth from them. We, meaning the Board of Selectmen, Sewer Commissioners, School Board and Water Precinct Commissioners, are elected public officials and should be hearing from you the ATP. It is your Town Government, be a part of it. Remember, the Board of Selectmen only announce the tax rate after it is set by the Department of Revenue Administration. They base their decisions on you actions when you approve the amounts to be expended for the following year at the various Annual Meetings, first the School District Meeting, the Town Meeting and last, but not least, the Water Precinct Meetings.

Board of Selectmen

Rudolph Campbell, Chairman

Lowell D. Apple

Sidney Baines, Jr.

HOOKSETT TOWN WARRANT STATE OF NEW HAMPSHIRE

To the inhabitants of the Town of Hooksett, New Hampshire in the County of Merrimack in said State, qualified to vote in Town affairs:

You are hereby notified to meet at the Hooksett Memorial School on Tuesday, the 9th day of March next at six of the clock in the forenoon to cast your ballots for Town Officers and for questions required by law to be on the ballots. Polls close at 7:00 P.M.

The remainder of the warrant will be acted upon at the Hooksett Memorial School, Friday, March 12th, 1982 at 7:00 P.M.

ARTICLE 1: To choose all necessary Town Officers for the year ensuing.

TOWN BALLOT MARCH 9, 1982

ARTICLE 2: Are you in favor of the adoption of the Amendment to the Zoning Board Ordinance as proposed by petition?

"Amend Article XV by adding a new section C-25, Tax Map 6, Lot 116 to the Boundary Definitions."

(This proposed amendment has been disapproved by the Hooksett Planning Board)

TOWN BALLOT MARCH 9, 1982

ARTICLE 3: Are you in favor of Amendment #2, as proposed by the Hooksett Planning Board (This would permit manufactured housing in a specified area of the Rural Residential District and bring the Hooksett Zoning Ordinance in conformance with recent State Legislation)?

"Amend Article III, H, 1 and 2 and add H, 5 to provide for subdivisions for manufactured housing in that section of the Rural Residential District described as Tax Map 48, Lots 25 and 26 and Tax Map 49, Lots 57 and 58.

TOWN BALLOT MARCH 9, 1982

ARTICLE 4: Are you in favor of Amendment #3 as proposed by the Hooksett Planning Board (This would remove the section of the ordinance dealing with the licenses for mobile home parks and at the same time change the numbering of subsequent sections)?

"Delete Article III, I, 8, (b) and changing the numbering of Article III, I, 8, (c) to Article III, I, 8, (b)."

TOWN BALLOT MARCH 9, 1982

ARTICLE 5: Are you in favor of Amendment #4 as proposed by the Hooksett Planning Board (This would establish Permitted Uses in the Rural Residential District and add as a Permitted Use, Manufactured Housing)?

"Amend Article V, A to read: Permitted Uses (1) Any use permitted in the Residential District... (2) Subdivisions for manufactured housing in the area described in Amendment 2 and (3) All general farming and forestry activities.

TOWN BALLOT MARCH 9, 1982

ARTICLE 6: Are you in favor of Amendment #5 as proposed by the Hooksett Planning Board (This simply removes one part of Article V, places it in another section and reletters all remaining sections. This is considered a housekeeping Article)?

"Amend Article V by deleting existing part B and by relettering existing parts C through H to parts B through G."

TOWN BALLOT MARCH 9, 1982

ARTICLE 7: Are you in favor of Amendment #6 as proposed by the Hooksett Planning Board (This simply adds, as a permitted use in the Rural Residential District, that housing considered as manufactured housing)?

"Amend Article VI, A, (1) to read...with the exception of subdivisions for manufactured housing which may only be located in the Rural Residential District in that area described as Tax Map 48 Lots 25 and 26 and Tax Map 49 Lots 57 and 58."

TOWN BALLOT MARCH 9, 1982

ARTICLE 12: Are you in favor of Amendment #11 as proposed by the Hooksett Planning Board (This would define what is allowed in an Industrial District)?

“Amend Article VII, B, 1 to read: Permitted Uses-Industry, non-nuisance (as defined in Article XV, Y).”

TOWN BALLOT MARCH 9, 1982

ARTICLE 13: Are you in favor of Amendment #12 as proposed by the Hooksett Planning Board (This would define what is allowed in an Industrial District)?

“Amend Article VII-C, Section B part 5 to read: Industry, non-nuisance (as defined in Article XV, Y)”

TOWN BALLOT MARCH 9, 1982

ARTICLE 14: Are you in favor of Amendment #13 as proposed by the Hooksett Planning Board (This defines the term Industry, Non-nuisance)?

“Amend Article XV by deleting existing part Y and replacing with a new section Y entitled Industry, Non-nuisance.”

TOWN BALLOT MARCH 9, 1982

ARTICLE 15: To see if the Town will vote to give a discount of Two Percent (2%) on all taxes except Resident Taxes and Sewer Rents paid on or before the date, Fifteen (15) Days subsequent to the date Tax assessments are mailed to property owners. (By Petition)

ARTICLE 16: To see if the Town will vote to authorize the Board of Selectmen to hire money in anticipation of the 1982 taxes to be repaid therefrom.

ARTICLE 17: To see if the Town will vote to authorize the Board of Selectment to apply for, accept and expend, without further action by the Town Meeting, money from the State, Federal or other Governmental Unit or a private source which becomes available during the fiscal year-such article or item shall:

1. Be used only for legal purposes for which a town may appropriate money.
2. Require the Selectmen to hold a prior public hearing on the action to be taken.

TOWN BALLOT MARCH 9, 1982

ARTICLE 8: Are you in favor of Amendment #7 as proposed by the Hooksett Planning Board (This adds Mobile Home Parks to the list of permitted uses in the Commercial District. This is considered a housekeeping amendment)?

“Amend Article VI, A by adding a new part (10) to read: (10) Mobile Home Parks in accord with the provisions of Article III, I.”

TOWN BALLOT MARCH 9, 1982

ARTICLE 9: Are you in favor of Amendment #8 as proposed by the Hooksett Planning Board (This Article defines the area in which manufactured housing may be located)?

“Amend Article XV-Definitions by adding a new section RR-3 described as Tax Map 48 Lots 25 and 26 and Tax Map 49, Lots 57 and 58 (based on Tax Map dated 9/81)”

TOWN BALLOT MARCH 9, 1982

ARTICLE 10: Are you in favor of Amendment #9 as proposed by the Hooksett Planning Board (This would exclude RR-3 from the Residential District)?

“Amend Article XV-Definitions by adding to the Residential District the words Rural Residential District-3.”

TOWN BALLOT MARCH 9, 1982

ARTICLE 11: Are you in favor of Amendment #10 as proposed by the Hooksett Planning Board (This section would define Manufactured Housing)?

“Amend Article XV-Definitions by adding a new part Z to read: Manufactured Housing-any and all forms of modular, unitized or pre-fabricated housing, as well as mobile homes which are bought to and assembled on a building site, placed on a foundation and tied to all conventional and necessary utility systems and which are intended to be used as permanent dwelling units.”

ARTICLE 18: To see if the Town will vote to raise and appropriate the sum of one thousand twenty four dollars and sixty-two cents (\$1024.62), the State to furnish six thousand eight hundred thirty dollars and seventy-seven cents (\$6,830.77). The same to be expended under the State Highway Department, Class V Town Road Assistance, or take any action thereto. (Recommended by Budget Committee)

ARTICLE 19: To see if the Town will raise and appropriate the sum of one hundred fifteen thousand (\$115,000) dollars for the purpose of purchasing a 1500-GPM Standard Factory Model Pumper for the Fire Department. \$25,000. of said sum to be taken from the Hooksett Fire Department Capital Reserve Fund.

ARTICLE 20: To see if the Town will vote to appropriate the sum of ninety seven thousand dollars (\$97,000) for the purpose of the reconstruction of the entire length of Morrill Road from Mammoth Road to the dead end of Morrill Road, to consist of pavement, drainage, grading and necessary related improvement works. (By petition)

ARTICLE 21: To see if the Town will vote to appropriate and expend up to ninety thousand dollars 00/100 (\$90,000) of General Revenue Sharing Funds as a contingency funds to off set the costs of engineering and/or providing Municipal water for any residents or area of residents, or to be used as possible matching funds for a federal or state grant, of the Town of Hooksett who have a proven need. This expenditure of funds would only be allowed if the total amount of the cost of this project were so voted by the residents of the Town of Hooksett at a "Special Town Meeting".

ARTICLE 22: To see if the Town will vote to establish a Sewer Capital Reserve Fund as permitted by statute and to transfer to such sewer Capital Reserve Fund the sum of \$80,000 plus any accrued interest, the said sum to be allocated at the discretion of the Sewer Commission for the following purposes:

- a. Repair and replacement of plant
- b. Repair and replacement of equipment
- c. Mains

Expenditures from the Sewer Capital Reserve Fund will be under the control of the Budget Committee and the Sewer Commission. (This article requires no new funding).

ARTICLE 23: To see if the Town will vote to appropriate the sum of seventy seven thousand dollars (\$77,000) for the purpose of the reconstruction of the entire length of Prescott Heights from the junction of Morrill Road and Prescott Heights to Smyth Road, to consist of pavement, drainage, grading and necessary related improvement works. (By petition)

ARTICLE 24: To see if the Town will vote to accept the budget, as submitted by the Budget Committee, or take any other action in relation thereto.

Given under our hands and seal, this 10th day of February, in the year of our Lord, Nineteen Hundred and Eighty-Two.

Rudolph Campbell
Lowell D. Apple
Sidney Baines, Jr.
Selectment of Hooksett,
New Hampshire

February 10, 1982

We hereby certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting up an attested copy of the within warrant at the place of meeting within named, and a like attested copy at the Municipal Building, 16 Main St., being a public place in said Town on the 10th day of February, 1981.

Rudolph Campbell
Lowell D. Apple
Sidney Baines, Jr.
Selectmen of Hooksett,
New Hampshire

Personally appeared the above Selectmen and gave oath to the posting of said Warrant.

Richard D. Riley
Town Moderator
Hooksett, New Hampshire

Budget of the Town of Hooksett, N.H. - 1982

PURPOSES OF APPROPRIATION (RSA 31:4)	Actual Appropriations 1981 (1981-82)	Actual Expenditures 1981 (1981-82)	Selection's Budget 1982 (1982-83)	Budget Committee	
				Recommended 1982 (1982-83)	Not Recommended
GENERAL GOVERNMENT					
1 Town Officers Salary	30900	27509.70	39488	39159	
2 Town Officers Expenses	49018	81632.38	62438.17	59690	
3 Election and Registration Expenses	9160	1924.15	10750	10750	
4 Cemeteries	12960	12860.27	10465	10465	
5 General Government Buildings	15100	13928.29	19515	18515	
6 Reappraisal of Property					
7 Planning and Zoning	4725	3708.30	4055	4055	
8 Legal Expenses	30000	31308.01	50800	30800	
9 Advertising and Regional Association	3992.55	3882.52	4251.10	4251.10	
10 Contingency Fund					
11 TAX MAP	2400	2400	2400	1000	
12 SENIOR CITIZENS	2000	2000	2000	2000	
13 Community ACTION	3886	3886	4197	4197	
14 YOUTH PROGRAM	650	650	650	650	
PUBLIC SAFETY					
15 Police Department	254584	253130.26	300334	265457	
16 Fire Department	110894	114569.19	165482	130082	
17 Civil Defense	850	661.44	850	850	
18 Building Inspection					
19 FOREST FIRE	3150	2422.53	3150	3150	
20 Communications Comm.	53195	52503.20	57821	50000	
21 STREET LIGHTS	38000	47189.26	52000	52000	
22 HYDRANT RENTAL	21943	24277.85	21150	21150	
HIGHWAYS, STREETS & BRIDGES					
23 Town Maintenance	161693.99	163650.95	177863.27	175052.27	
24 General Highway Department Expenses	15812.50	15544.12	17393.75	17393.75	
25 Town Road Aid	1029.65	1029.65	1024.62	1024.62	
26 Highway Subsidy Care of TREES	759	450	834.90	834.90	
27 RESURFACING	7876	6427.44	8663.60	8663.60	
28 SURVEYING ENG.	8250	900.08	9075	9075	
29 PLOWING PARKING LOTS	2783	3056.20	3061.30	3061.30	
30 NEW CONSTRUCTION	55817.13	6141.37	61398.84	61398.84	
SANITATION					
31 Solid Waste Disposal	22697.89	34980.10	24967.67	24967.67	
32 Garbage Removal	33000	40396.05	35000	35000	
33 WATER STUDY	-	-	1300	1300	
34					
35					
36					
HEALTH					
37 Health Department					
38 Hospitals and Ambulances	4000	4000	4000	4000	
39 Animal Control					
40 Vital Statistics					
41 VISITING NURSES	3784	3784	4162	4162	
42					
43					
WELFARE					
44 General Assistance	5000	2002.87	4000	4000	
45 Old Age Assistance	15000	15646.39	20000	20000	
46 Aid to the Disabled					
47 SOLDIERS AID	500	65	500	500	
48 JUVENILE CARE	5000	18537.75	20000	20000	

SOURCES OF REVENUE		Estimated Revenues 1981 (1981-82)	Actual Revenues 1981 (1981-82)	Selection's Budget 1982 (1982-83)	Estimated Revenues 1982 (1982-83)
TAXES					
86	Resident Taxes	42,840	37,460	41,000	41,000
87	National Bank Stock Taxes	57	34,800	57	57
88	Yield Taxes	5,000	3141.86	3,200	3,200
89	Interest and Penalties on Taxes	25,000	7,208.36	9,000	9,000
90	Inventory Penalties	1,000	-	-	-
91	BOAT TAXES	1700	1303.85	1500	1500
92					
INTERGOVERNMENTAL REVENUES					
93	Meals and Rooms Tax	44,524	44,523.96	40,000	40,000
94	Interest and Dividends Tax	75,000	75,000.20	75,000	75,000
95	Savings Bank Tax	20,525	20,525.69	20,000	20,000
96	Highway Subsidy	38,764	38,764	37,000	37,000
97	Railroad Tax	27	27.23	27	27
98	Town Road Aid				
99	Class V Highway Maintenance (Duncan)				
100	State Aid Water Pollution Projects				
101	Reimb. a/c State-Federal Forest Land	697	697	697	697
102	Other Reimbursements				
103	BUSINESS PROFITS TAX	275,000	284,318.43	256,000	256,000
104	JUVENILE CARE	2,000	1,783	2,000	2,000
105	FOREST FIRES	500	1,799.26	2,000	2,000
106	OLD AGE ASSISTANCE	200	114	200	200
107	Federal Grants				
108					
109					
110					
111					
LICENSES AND PERMITS					
112	Motor Vehicle Permit Fees	320,000	381,819.50	360,000	360,000
113	Dog Licenses	4,200	4,492.05	4,500	4,500
114	Business Licenses, Permits and Filing Fees	12,000	5,106.07	5,000	5,000
115	TRUST FUNDS	4,400	4,506.06	4,500	4,500
116					
117					
CHARGES FOR SERVICES					
118	Income from Departments	5,000	-	-	-
119	Rent of Town Property				
120					
121					
122					
MISCELLANEOUS REVENUES					
123	Interest on Deposits	8,000	10,274.18	8,000	8,000
124	Sale of Town Property	-	4,725.39	4,700	4,700
125	TV RENTS	7,000	7,000	9,000	9,000
126	COMMUNICATIONS COMM.				
OTHER FINANCING SOURCES					
127	Proceeds of Long-Term Debt				
128	Income from Water and Sewer Departments	16,177.2	15,949.68	17,748.2	17,748.2
129	Withdrawal from Capital Reserve	23,000	23,000	25,000	25,000
130	Revenue Sharing Fund	100,000	100,000	90,000	90,000
131	Fund Balance				
132	DISTRICT COURT	75,000	79,508.66	85,000	85,000
133					
134	TOTAL REVENUES AND CREDITS	1,325,706.00	1,388,624.18	1,332,863.00	1,332,863.00

Warrant

STATE OF NEW HAMPSHIRE
CENTRAL HOOKSETT WATER PRECINCT

TO THE INHABITANTS OF THE CENTRAL HOOKSETT WATER PRECINCT IN THE TOWN OF HOOKSETT AND COUNTY OF MERRIMACK IN SAID STATE QUALIFIED TO VOTE IN SAID PRECINCT AFFAIRS:

You are hereby notified to meet at the Fred C. Underhill School in said Precinct on Wednesday, the 10th day of March 1982 at seven-thirty o'clock in the evening to act upon the following subjects:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose a Water Commissioner for the ensuing five years.
4. To choose a Treasurer for the ensuing year.
5. To see if the Precinct will appropriate the sum of Twelve Thousand Dollars (\$12,000.00) to be expended out of the capital reserve fund for the purpose of the construction of facilities to connect the precinct mains to those of the Manchester Water Works.
6. To see if the Precinct will appropriate the sum of Eight Thousand Dollars (\$8,000.00) to be expended out of the capital reserve fund for the purchase of a pick-up truck.
7. To see if the Precinct will appropriate the sum of Four Thousand Five Hundred Dollars (\$4,500.00) to be expended out of the "replacement of mains and equipment" capital reserve fund to contract for well cleaning and reconditioning.
8. To raise such sums of money as may be necessary to defray Precinct charges for the ensuing year and make appropriations of the same.
9. To transact any other business that may legally come before the meeting.

Given under our hands and seals this day of January in the year of our Lord nineteen hundred eighty-two.

Board of Water Commissioners
Central Hooksett Water Precinct:

David L. Deschenes
Everett R. Hardy

Rudolph J. Dlugosz
Ralph W. Page
Roger P. Gravel

HOOKSETT VILLAGE WATER PRECINCT

Precinct Officers

Moderator
Clerk
Treasurer

Philip A. Lafond
Arthur J. Locke
Arthur J. Locke

Water Commissioners

John D. Sacco
Emile C. Pichette
James T. Lyons
Loe A. Hebert
Roger E. Hebert, Chairman

Term Expires 1982
Term Expires 1983
Term Expires 1984
Term Expires 1985
Term Expires 1986

Commissioners' Report

General expenses for 1981 were within the monies allocated in our budget. An excessive number of freeze-ups occurred during January and February due to the deep frost caused by scarcity of snow cover. Sections of defective main were replaced on Pine and Pleasant Streets.

The Board meets at the Precinct Building, 2 Main St., on the third Monday of each month. Anyone interested in meeting with the Commissioners should contact the Chairman, Roger E. Hebert, for an appointment.

A. J. Locke
Clerk

1982 Budget of the Hooksett Village Water Precinct in the town of Hooksett, New Hampshire

APPROPRIATIONS OR EXPENDITURES List Appropriations for Administration and Capital Outlays on Lines 1 to 39 Below WATER SUPPLY EXPENSES		BUDGET COMMITTEE		4 Appropriations Voted At Precinct Meeting	SOURCE OF REVENUES AND CREDITS		1 ESTIMATED REVENUE By COMMISSIONERS		2 ESTIMATED REVENUE By Budget Committee		SPACE BELOW RESERVED FOR:	
		COMMISSIONERS BUDGET CURRENT YEAR	2 Recommended By Budget Committee				3 Not Recommended	3 Clerk's Report of Revenues	4 Revisions By Tax Comm			
1 6A	Pumping station Maintenance	1,500.00	1,500.00		Surplus Available to Reduce Precinct Taxes	5,532.38	5,532.38					42
2 71	Power Purchased	12,000.00	12,000.00		Surplus Voted to Offset Cap. Res. Approp.							43
3 62	General Production Expense	2,500.00	2,500.00		Hydrant Rentals	6,550.00	6,550.00					44
4	DISTRIBUTION EXPENSES				Water Rents	36,000.00	36,000.00					45
5 95	Maintenance of Mains	2,000.00	2,000.00		Sewer Rents							46
6 95	Maintenance of Services	2,000.00	2,000.00		Merchandise Sales and Job Work	2,000.00	2,000.00					47
7 87	Maintenance of Standpipe	3,500.00	3,500.00		Betterment Assessments for Water							48
8 99	Maintenance of Hydrants	500.00	500.00		Betterment Assessments for Sewer							49
9 99	Maintenance of Meters	500.00	500.00		Betterment Assessments for Sidewalks							50
10	GENERAL EXPENSES				Other Revenues and Credits (list below):							51
11 03	Election Expense	85.00	85.00		New Hampshire Business Profits Tax	975.00	975.00					52
12 66	Labor	2,569.00	2,569.00									53
13 95	Officers' Salaries	2,123.00	2,123.00									54
14 92	Officers' Expenses	250.00	250.00									55
15 01	Office Supplies	700.00	700.00									56
16 98	Engineering	1,000.00	1,000.00									57
17 00	Legal and Audit	1,500.00	1,500.00									58
18 02	Insurance	2,000.00	2,000.00									59
19 05	Truck Expense	1,000.00	1,000.00									60
20 35	Emergency Fund	1,000.00	1,000.00									61
21 34	Repair and Replacement Fund	2,000.00	2,000.00									62
22 25	Precinct Building	2,000.00	2,000.00									63
23	NEW CONSTRUCTION AND EQUIPMENT											64
24 23	Hydrants	500.00	500.00									65
25 21	Mains	1,000.00	1,000.00									66
26 22	Services	100.00	100.00									67
27 24	Meters	300.00	300.00									68
28 28	Equipment	7,500.00	7,500.00									69
29 2	Test Wells	1,000.00	1,000.00		Amounts Raised by Issue of Bonds or Notes							70
30	CONTINGENCY FUND				Withdrawals from Capital Reserve Funds	7,500.00	7,500.00					71
31	CAPITAL OUTLAY - Construction											72
32	CAPITAL OUTLAY - Equipment				TOTAL REVENUES EXCEPT PRECINCT TAXES	58,557.38	58,557.38					73
33	CAPITAL OUTLAY - Other				AMOUNT TO BE RAISED BY PRECINCT TAXES							74
34					minus Total Revenues (line 73)	1,263.62	1,263.62					75
35	Budget Efficiency				TOTAL REVENUES AND PRECINCT TAXES (Line 73 plus 74)	60,821.00	60,821.00					
36												
37	Principal of Debt (42)	12,300.00	12,300.00									
38	Interest on Debt (109)	3,270.00	3,270.00									
39	Capital Reserve Fund - to be raised by taxation											
40	Capital Reserve Fund voted from surplus											
41	TOTAL APPROPRIATIONS OR EXPENDITURES	89,921.00	89,921.00	XXX X								

Date 22 January 1982

Budget Committee

William H. Greenough
Judith Ann Hess
PL Gaudin
Gregg Shore
Emily
N.J. Davis

William H. Greenough
William H. Greenough

Total Appropriations actually voted by Precinct or Village District Meeting cannot exceed by more than ten per cent (10%) the Total Appropriations as recommended by Budget Committee (Column 2), less that part of any appropriation item which constitutes fixed charges. Fixed charges shall include appropriations for: (1) Bonds, and all interest and principal payments thereon; (2) Notes, except tax anticipation notes, and all interest and principal payments thereon.

PURPOSES OF APPROPRIATION (RSA 31:4)	Actual Appropriations 1981 (1981-82)	Actual Expenditures 1981 (1981-82)	Selection's Budget 1982 (1982-83)	Budget Committee	
				Recommended 1982 (1982-83)	Not Recommended
CULTURE AND RECREATION					
49 Library	33,572.77	33,818.25	38,894.46	39,032.81	
50 Parks and Recreation	13,428	10,418.96	18,660	18,660	
51 Patriotic Purposes	11.00	1098.70	11.00	11.00	
52 Conservation Commission	1164	.30	1164	1164	
53					
54					
55					
56					
DEBT SERVICE					
57 Principal of Long-Term Bonds & Notes	145,000	145,000	140,000	140,000	
58 Interest Expense - Long-Term Bonds & Notes	76,045	38,743.69	28,237	28,237	
59 Interest Expense - Tax Anticipation Notes			20,000		
60 Interest Expense - Other Temporary Loans					
61 Fiscal Charges on Debt					
62					
CAPITAL OUTLAY					
63 Scott Ave. Water MAINS	100,000	100,000	90,000	90,000	
64 Prescott Heights reconst.			77,000	77,000	
65 Merrill Rd. reconst.			97,000	97,000	
66 FIRE TRUCK	72,900	72,900	115,000	115,000	
67 SEWER MAINS					
68 RUBBISH/FIRETRUCK	86,950	86,950			
69					
OPERATING TRANSFERS OUT					
70 Payments to Capital Reserve Funds					
71 Municipal and District Court Expenses	68,347.50	72,666	83,473.75	79,473.75	
72 Capital Reserve - FIRE	10,000	10,000	25,000	25,000	
73 Capital Reserve - Highway	10,000	10,000	17,500	17,500	
74					
75					
MISCELLANEOUS					
76 Municipal Water Department					
77 Municipal Sewer Department	161,772	159,490.69	177,482	177,482	
78 FICA, Retirement & Pension Contributions	56,977	73,869.20	62,829	62,829	
79 Insurance	94,489	106,732.93	109,750	100,000	
80 Unemployment Compensation					
81					
82					
83					
84					
TOTAL APPROPRIATIONS	192,215,598	191,873,804	230,813,432	216,813,611	
Less: Amount of Estimated Revenues, Exclusive of Taxes (Line 134) <u>1,332,863.00</u>					
Amount of Taxes to be Raised (Exclusive of School and County Taxes) <u>835,270.61</u>					

Budget Committee
Nancy Barrett
Norman Forest
Lionel Lamontagne
Arthur Locke
William Greenough

Lowell Apple
Reginald Claudette
Judith Ann Hess
Hans Wentrup
William Shackford

Report of the Budget Committee

This year as in previous years, your Budget Committee spent many hours trying to provide you with the best workable budget for 1982.

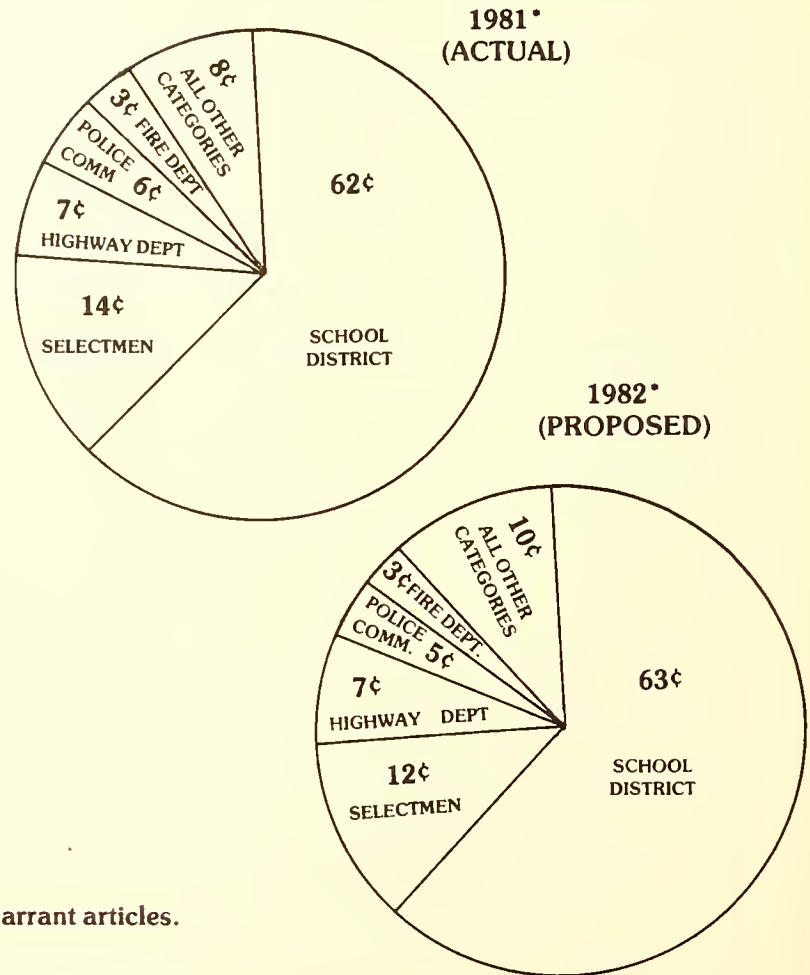
The public hearing on the Town and School budgets was held on January 18, 1982. The attendance was about 100 citizens present. The Selectmen, Police, Fire, Highway, Communication, and School Budgets were discussed in detail.

Although the Nation's rate of inflation in 1981 as measured by the Consumer Price Index registered a 10.4% increase over 1980, your 1982 total budget (Town and School) is projected to increase by only 7.9% over 1981.

Exhibits 1, 2 and 3 show (1) How Your Property Tax Dollar was Spent, (2) Changes in Appropriations by Budget, and (3) Budget Action on Town Warrant Articles.

Respectfully submitted,
Hooksett Budget Committee

How Your Property Tax Dollar Was Spent



*Excludes money warrant articles.

Changes in Appropriations Approved By Your Budget Committee

Budget *	Change from a Year Ago (Approx.) Percent	Some Reasons for Increase/Decrease In Appropriations
School District	Up 9.2%	High School Tuition, Handicap Costs, and New Teachers' Contract
Selectmen	Down 6.8	Decrease in interest costs, and an increase in interest earned as a result of Semi-annual Tax collection.
Highway Department	Up 16.2	Increase in Capital Reserve Fund
Police Commission	Up 4.3	Within Budgetary Limits
Sewer Commission	Up 9.7	Within Budgetary Limits
Village Water Precinct	Up 14.4	New Equipment
Central Water Precinct	Up 27.5	Increase in Expenses and New Equipment
Hooksett Fire Department	Up 28.3	Increase in Capital Reserve and New Equipment
Communication Commission	Down 6.0	The Budget Committee has deleted \$7821 from this budget pending further consideration.
District Court	Up 16.3	Increases in Salaries mandated by State of N.H.
Library	Up 16.3	Increases in Books, Maintenance and Equipment
Public Welfare	Up 74.5	Increase in Juvenile Care
Cemetery Commission	Down 19.3	No New Equipment
Parks & Recreation Commission	Up 39.0	New Ballfields
Forest Fire Warden	No Change	Within Budgetary Limits
Planning Board	Down 14.2	Within Budgetary Limits
Civil Defense	No Change	Within Budgetary Limits
Conservation Commission	No Change	Within Budgetary Limits
Overall Increase	7.9%	Still below the Nation's rate of Inflation

* Excludes Money Warrant Articles

Warrant Articles

Article No.	Purpose Municipal Budget	Budget Committee Comments	
18	\$1,024.62	Class V Road Aid	Recommended
19	115,000.00	For 1500 GPM Standard Model Pumper for Fire Department	Recommended
20	97,000.00	To reconstruct Morrill Road	Recommended
21	90,000.00	For engineering fees or providing municipal water	Recommended
23	77,000.00	To reconstruct Prescott Heights Road	Recommended

School District Budget

2	\$8,025.00	To conduct a High School Study	Not Recommended
3	18,000.00	To fund a special education deficit for 1981-82	Recommended
5	73,759.00	To fund the Collective Barganing Agreement for 1982-83	Recommended

Quotations

(To quote a current saying - enjoy!)

Things do not change; we change.

The man who does not make mistakes does not usually make anything.

Forty years of experience in government is worth a century of book-reading.

Giving is the business of the rich.

Nothing in this world is so powerful as an idea whose time has come.

Statistics are no substitute for judgement.

If you're there before its over you're on time.

Henry David Thoreau

Edward J. Phelps

Thomas

J.W. Goethe

Victor Hugo

Henry Clay

James J. Walker

TAX YEAR 1981

SUMMARY INVENTORY OF VALUATION

	1981 VALUATION	PRIOR YEAR VALUATION	CENTRAL	VILLAGE
LAND - Improved and Unimproved	\$38,724,601	\$38,538,986	\$9,082,950	\$4,652,100
BUILDINGS - Excluding items listed on lines 3, 4, 5, 6 and 9 below	61,165,255	56,230,825	9,095,860	13,183,715
COMMERCIAL	17,785,100	17,859,400	7,049,450	1,301,950
PUBLIC WATER UTILITY (Privately owned water supply serving public)(RSA 72:11)	---	---	---	---
PUBLIC UTILITIES - Value of all property used in production, transmission and distribution including production machinery,				
Gas	102,050			
Concord Gas		430,750		
Manchester Gas	328,700			
Electric	5,461,800	4,766,000	504,800	1,615,300
Public Service Co.				
Gas Pipeline	205,900	205,900		
Tennaco				
land, land rights, easements, etc. Furnish breakdown by individual company in space provided on page 4. (RSA 72:8)				
Mature Wood and Timber (RSA 79:5)	---	---	---	---
Hse. Trlrs., Mobile Homes & Travel Trlrs. Assessed as Personal Prop. (RSA 72:7-a)(No. 192)	1,716,200	1,742,650	325,800	
TANKS	74,550	8,400		
TOTAL VALUATION BEFORE EXEMPTIONS ALLOWED	\$125,564,156	\$119,782,911		
Blind Exemption (RSA 72:37) (Number 0)	a. \$ _____	---		
Elderly Exemption (1)(RSA 72:39 & 72:43a)(Number 186)	b. \$1,615,000	1,520,550	313,400	259,150
Solar and/or Windpower Exemption (RSA 72:62 & 72:66)(Number 0)	c. \$ _____	---		
School Dining Room, Dormitory & Kitchen Exemption (RSA 72:23)(Number 1)	d. \$ 150,000	150,000		
Water and Air Pollution Control Exemptions (RSA 72:12-a)(Number 0)	e. \$ _____	---		
Wood Heating Energy System Exemption (RSA 72:69)(number 0)	f. \$ _____	---		
TOTAL EXEMPTIONS ALLOWED (lines 11 to 16)	\$1,765,000	\$1,670,550	\$313,400	\$259,150
NET VALUATION ON WHICH THE TAX RATE IS COMPUTED(line 10 minus 17)	\$123,799,156	\$118,112,361	\$25,745,460	\$20,493,915

NAME OF COMPANY	GAS	ELECTRIC	OIL PIPELINE
Public Service Co. of N.H.		\$5,461,800	
Tenneco			205,900
Manchester Gas. Co.	328,700		
Concord Gas	102,050		
TOTAL	\$430,750	\$5,461,800	\$205,900

Number of Individuals Granted an Elderly Exemption 1981	117 at 5,000
	35 at 10,000
	34 at 20,000

Total Number of Individual Property Owners who were granted Current use Exemption in 1981	40
---	----

Total Number of Acres Exempted under Current Use in 1981	1,806
--	-------

Number of Inventories Distributed in 1981	3,001
Number of Inventories Properly completed and Filed in 1981	2,717
Number of Individuals Applying for an Elderly Exemption 1981	117 at 5,000 35 at 10,000 34 at 20,000

	No. of Owners	No. of Acres
FARMLAND	11	908
WILDLAND:		
A) Unproductive--	110	698
B) Productive--	---	---
DISCRETIONARY EASEMENT	1	200

TOTAL ASSESSED VALUE OF LAND UNDER CURRENT USE (Amount used in computing tax bill)	\$1,030,224
---	-------------

Statement of Appropriation

Taxes Assessed for the Tax Year 1981

PURPOSES	For Use By Town	
GENERAL GOVERNMENT:		
Town officers' salaries	\$30,900.00	
Town officers' expenses	49,018.00	
Election and Registration expenses	9,160.00	
Municipal and District court expenses	68,347.50	
Town Hall and Other Buildings Expenses	15,100.00	
N.H. Municipal Association	1,440.00	
Tax map update	2,400.00	
PROTECTION OF PERSONS AND PROPERTY:		
Police department	254,584.00	
Fire Department , inc. forest fires	114,044.00	
Blister rust and care of trees	759.00	
Planning and Zoning	4,725.00	
Insurance	94,489.00	
Civil Defense	850.00	
Conservation Commission	1,164.00	
Communications	53,195.00	
Hydrant Rental	21,943.00	
HEALTH:		
Ambulance	4,000.00	
Visiting Nurses (Health)	3,784.00	
HIGHWAYS & BRIDGES:		
Town Maintenance: Summer & Winter	161,693.89	
Street Lighting	38,000.00	
General expenses of highway department	15,812.50	
	28,082.29	
	22,697.89	
Surveying	8,250.00	
	7,876.00	
LIBRARIES:		
Library	33,572.77	
Plowing parking lots	2,783.00	
New construction (14 & 15 sub)	55,817.13	
PUBLIC WELFARE:		
Town poor		5,000.00
Old age assistance		15,000.00
Soldiers' aid		500.00
Juvenile		5,000.00
Community Action		3,886.00
Youth Program		650.00
PATRIOTIC PURPOSES:		
Memorial Day - Old home day		1,100.00
RECREATION :		
Parks & Playground, inc. band concerts		13,428.00
PUBLIC SERVICES ENTERPRISES:		
Municipal Sewer Dept.		161,772.00
Cemeteries		12,960.00
UNCLASSIFIED:		
Damages and Legal expenses		30,000.00
Advertising and Regional Associations (So. NH Planning)		2,552.55
Employees' retirement and Social Security		54,477.00
Matching Funds Police (Article 17)		1,000.00
Pension		2,500.00
Senior Citizens		2,000.00
DEBT SERVICE:		
Principal-long term notes & bonds		145,000.00
Interest-long term notes & bonds		35,045.00
Interest on temporary loans		24,955.00
CAPITAL OUTLAY:		
Well testing (Article 11)		10,000.00
Highway rubbish truck (Article 14)		47,000.00
Mini-pumper (Article 15)		39,950.00
Scott Ave. water (Article 12)		90,000.00
Sewer mains (Cyr Dr.) (Article 13)		72,900.00
PAYMENTS TO CAPITAL RESERVE FUNDS:		
Highway equipment		10,000.00
Fire Department		10,000.00
TOTAL APPROPRIATIONS		\$1,902,199.00

Statement of Appropriations

Title of Appropriation	81 Appr.	Credits	Expenditures	Balance	Overdraft
Special Police		\$7,882.87	\$6,580.88	\$1,301.99	
T.O. Salaries	30,900.00	4,265.82	27,509.70	7,656.12	
T.O. Expense	49,018.00	16,049.58	81,632.38		16,564.80
N.H. Mun. Assoc.	1,440.00		1,329.97	110.03	
Elec/reg. Expense	9,160.00		1,924.15	7,235.85	
District Court	68,347.50		73,818.59		5,471.09
Town Hall	15,100.00		13,928.29	1,171.71	
Matching Fund (Police)	1,000.00			1,000.00	
Police Dept.	254,584.00	5,712.05	253,130.26	7,165.79	
Fire Dept.	110,894.00	609.00	114,569.19		3,066.19
Forest Fires	3,150.00	1,799.25	2,422.53	2,526.73	
Care of Trees	759.00		450.00	309.00	
Planning Board	4,725.00	221.19	3,708.30	1,237.89	
Insurance	94,489.00	4,783.85	106,732.93		7,460.08
Civil Defense	850.00		661.44	188.56	
Conservation Comm.	1,164.00		0.30	1,163.70	
Communications	53,195.00	748.00	52,503.20	1,439.80	
Hydrant Rental	21,943.00		24,277.85		2,334.85
Ambulance	4,000.00		4,000.00		
Garbage Removal	28,082.29		40,396.05		12,313.76
S L F	22,697.89	8,400.00	34,980.10		3,882.21
Summer Maintenance	74,523.68	3,053.04	77,285.37	291.35	
Winter Maintenance	87,170.21	1,813.21	86,365.58	2,617.84	
Street Lighting	38,000.00		47,189.26		9,189.26
General Highway	15,812.50	920.89	15,544.12	1,189.27	
Surveying & Engineering	8,250.00		900.08	7,249.92	
Resurfacing	7,876.00		6,427.44	1,448.56	
Plowing Parking Lot	2,783.00		3,056.20		273.20
New Const. 14 & 15 Sub.	55,817.13		6,141.37	49,675.76	
1980 New Const. carry	18,403.85		18,403.85		
Library	33,572.77	245.48	33,818.25		
Town Welfare	5,000.00	200.85	2,022.87	3,197.98	
Old Age Assistance	15,000.00		15,646.39		646.39
Soldiers Aid	500.00		65.00	435.00	
Juvenile Care	5,000.00	3,110.01	18,531.75		10,421.74
Youth Program	650.00		650.00		
Community Action	3,886.00		3,886.00		
Memorial Day	1,100.00		1,098.70	1.30	
Parks & Recreation	13,428.00		10,418.96	3,009.04	
Cemeteries	12,960.00	310.00	12,860.27	409.73	

Damage/legal Expense	30,000.00	221.37	31,308.01		1,086.64
S.N.H. Plan. Comm.	2,552.55		2,552.55		
N.H. Retirement	29,197.00	29,585.86	66,052.68		2,269.82
Social Security	25,280.00	21,532.91	38,763.05	8,049.86	
Pension	2,500.00		2,500.00		
Senior Citizens	2,000.00		2,000.00		
Bond Payment	145,000.00		145,000.00		
Interest	60,000.00		38,743.69	21,256.31	
Highway Equipment C.R.	10,000.00		10,000.00		
T.R.A.	1,029.65		1,029.65		
Hwy. Rubbish Truck	47,000.00		24,199.00	22,801.00	
Tax Map Update	2,400.00		2,400.00		
Mini Pumper	39,950.00		10,330.00	29,620.00	
Scott Ave. Water	90,000.00			90,000.00	
Visiting Nurses	3,784.00		3,784.00		
Birch Hill Sewer	72,900.00		72,900.00		
Fire Dept. C.R.	10,000.00		10,000.00		
Well Testing	10,000.00		1,500.00	8,500.00	
	<u>\$1,758,825.02</u>	<u>\$103,582.37</u>	<u>\$6,656,329.32</u>	<u>\$281,058.10</u>	<u>\$74,980.03</u>

Carry Over to 1982:

Conservation Commission	\$ 1,163.70	Balance	\$206,078.07
New Construction	49,675.76	Carry Over	201,760.46
Highway Rubbish Truck	22,801.00		
Mini-Pumper	29,620.00	Actual Balance	\$ 4,317.61
Scott Ave. Water	90,000.00		
Well Testing	8,500.00		
	<u>\$201,760.46</u>		

SOURCES OF REVENUE

FROM LOCAL TAXES:

Resident Taxes	\$42,840.00
National Bank Stock Taxes	57.00
Yield Taxes	5,000.00
Interest on Delinquent Taxes	25,000.00
Resident Tax Penalties	500.00
Inventory Penalties	1,000.00
Boat Tax	1,700.00

FROM STATE:

Meals and Rooms Tax	44,524.00
Interest and Dividends Tax	75,002.15
Savings Bank Tax	20,525.69
Highway Subsidy	38,764.00
Railroad Tax	27.00
State Aid Water Pollution Projects	103,401.00
Reim. a/c State-Federal Forest Land	697.09
Reimb. a/c Old Age Assistance	200.00
Police Match Fund	1,000.00

FROM LOCAL SOURCES, EXCEPT TAXES:

Motor Vehicle Permits Fees	320,000.00
Dog Licenses	4,200.00
Business Licenses, Permits and Filing Fees	12,000.00
Fines & Forfeits, Municipal & District Court	75,000.00
Interest Received on Deposits	80,000.00
Income From Trust Funds	4,400.00
Income From Departments	5,000.00
Income from Sewer Department	161,772.00
Surplus	85,000.00
M.T.A. Refund	6,416.01
Boston & Maine Refund	1,116.25
Communication Center	7,000.00
Juvenile Care	2,000.00

RECEIPTS OTHER THAN CURRENT REVENUE:

Revenue Sharing Funds	100,000.00
-----------------------	------------

TOTAL REVENUES AND CREDITS \$1,224,142.19

Hooksett Churches and Civic Groups

American Legion Post	Don Dexter	485-7781 485-3623
Boy Scouts	Manchester Office	625-6431
Church of Nazarene	Calvin Alexander, Pastor	627-2971
Civil Air Patrol, Hooksett Squadron	Alfred Lessard	623-2662
Congregational Church	Winthrop Nelson, Pastor	485-3191 485-3423
Women's Fellowship	Anna Northrup	622-4750
Jr. High Fellowship	Ralph Johnson	485-7644
Evening Craft Group	Cinda Hoekstra	485-7587
Choir	Virginia Desrosiers	669-4410
Cub Scouts	Ed Alter	623-5923
Girl Scouts	Janet LeClair	668-7771
Community Chairman	Sue Cady	485-5067
Holy Rosary Church	Maurice W. Richer, Pastor	485-3523
Cath. Women's Club	Pauline G. Gagnon	625-8904
Cath. Youth Group	Dennis Terravainen	485-7898
Hooksett Chamber of Commerce	Rodney Burdette Pres.	485-9480
Hooksett Grange	Elizabeth Bailey	225-9782
Hooksett Historical Society	Paul Howe	622-4494
Hooksett Independent Order of Odd Fellows I.O.O.F.	Lloyd Robie	485-7761
Hooksett Men's Club	Robert Mangellie	485-4731
Hooksett Senior Citizens	Herbert Smith, Pres. Dorothy Allen, Corr. Sec.	669-7051 623-0159
Hooksett Village Fire Auxiliary	Jean Cooper	625-9327
Hooksett Women's Club	Mrs. Lynn Nelson	485-3191
Hooksett Youth Athletic Association	Hugh Bulger	485-4477
Pinnacle Fish & Game Club	Randy Duford	669-8162
Salvation Army	Sidney Nichols, Chrm.	622-3396
UNH Manchester- Hooksett Extension	Yvonne Delaire Yvonne Major	

Statement of Long Term Indebtedness, Showing Annual Maturities of Principal and Interest

as of December 31, 1981

	Sewer Bonds - 4.20%		Sewer Bonds - 4.70%		Bridge Bonds - 6.10%		Sewer Bonds - 5.50%	
Amount of Issue	\$1,475,000.00		\$200,000.00		\$180,000.00		\$320,000.00	
Date of Issue	November 1, 1967		June 15, 1973		April 1, 1975		April 1, 1975	
Princ. Pay. Date	November 1		June 15		April 1		April 1	
Int. Pay Dates	May 1 & November 1		June 15 & December 15		April 1 & Oct. 1		April 1 & Oct. 1	
Payable at	N.E. Merchants Nat'l.		N.E. Merchants Nat'l.		N.E. Merchants Nat'l.		N.E. Merchants Nat'l.	
Mat. Fiscal Year	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
Dec. 31, 1981	75,000.	21,000.	20,000.	2,350.	20,000.	4,270.	30,000.	7,425.
Dec. 31, 1982	75,000.	17,850.	20,000.	1,410.	15,000.	3,202.	30,000.	5,775.
Dec. 31, 1983	70,000.	14,700.	20,000.	470.	15,000.	2,287.	30,000.	4,125.
Dec. 31, 1984	70,000.	11,760.			15,000.	1,372.	30,000.	2,475.
Dec. 31, 1985	70,000.	8,820.			15,000.	457.	30,000.	825.
Dec. 31, 1986	70,000.	5,880.						
Dec. 31, 1987	70,000.	2,940.						
	\$500,000.	\$82,950	\$60,000.	\$4,230.	\$80,000.	\$11,588.	\$150,000.	\$20,625.

Annual Report 1981

Trustees of Trust Funds

	Principal				Income			
	Balance 1/1/81	New Funds Created	With- drawals	Balance 12/31/81	Balance 1/1/81	Income	Expended	Balance 12/31/81
Cemetery Funds	58,048.20	1,375.00		59,423.20	119.95	4,523.26	4,506.06	137.15
Library Funds	3,055.71			3,055.71		245.48	245.48	
Shool District Funds	37,084.02	20,000.00	25,774.27	31,309.75	19,225.73	1,188.54	19,225.73	1,188.54
Town Capital Reserve Fund	0.00	10,000.00		10,000.00	1,631.30	133.03		1,764.33
Central Water Cap. Reserve	52,541.01	11,000.00		63,541.01	18,235.77	11,167.45		29,403.22
Village Water Precinct	7,971.72	4,000.00		11,971.72	3,339.65	784.41		4,124.06
Sanitary Landfill Fund	24,577.16	2,274.69		26,831.85	7,172.09	1,612.96	8,400.00	385.05
Highway Reconstruction Fund	3,237.70			3,237.70	10,169.16	791.44		10,960.60
Central Water Standpipe Fund	4,600.00			4,600.00	-503.33	301.24		804.57
Central Water Mains Repair	26,315.85	800.00		27,115.85	3,455.30	4,276.53		7,731.83
Fire Dept. Capital Reserve	15,000.00	10,000.00		25,000.00	1,351.56	1,001.99		2,353.55
Totals	\$232,411.37	\$59,449.69	\$25,774.27	\$266,086.79	\$65,203.84	\$26,026.33	\$32,377.27	\$58,852.90

New Cemetery Funds 1981

New Lots Martins Cemetery	900.00
New Section Heads Cemetery	450.00
Cate-Davis Cemetery	25.00
Total	\$1,375.00

This is to certify that the information on this report is complete and correct to the best of our knowledge & belief.

Leon C. Boisvert
Bertha F. Page
Anna M. Boisvert

Trustees

Town of Hooksett Tax Collector's Report

Fiscal Year Ended December 31, 1981 (June 30, 1982)

	-DR.-	-----Levies Of:-----	
Beginning of Fiscal Year	1981	1980	Prior
Property Taxes.	\$538,512.23	---	---
Resident Taxes.	5,270.00	3,100.00	---
Land Use Change Taxes.	---	---	---
Yield Taxes.	719.35	72.10	---
Sewer Rents.	8,155.55	---	---
Taxes Committed to Collector:			
Property Taxes.	\$3,780,501.15	---	---
Resident Taxes.	40,610.00	---	---
National Bank Stock Taxes.	---	---	---
Land Use Change Taxes.	---	---	---
Yield Taxes.	3,950.90	---	---
Sewer Rents.	---	---	---
Added Taxes:			
Property Taxes.	21,699.49	1,793.13	---
Resident Taxes.	5,500.00	1,100.00	---
Overpayments:			
a/c Property Taxes.	2,181.92	---	---
a/c Resident Taxes.	140.00	---	---
Yield Tax.	52.43	---	---
Interest Collected on Delinquent Property Taxes:	7,053.76	17,190.36	---
Sewer Rents.	---	490.60	---
Penalties Collected on Resident Taxes	154.00	442.00	11.00
TOTAL DEBITS	\$3,863,147.50	\$573,633.22	\$3,183.10

	-CR.-		
Beginning of Fiscal Year	1981	1980	Prior
Remittances to Treasurer During Fiscal Year			
Property Taxes.	\$3,200,383.17	\$533,123.61	---
Resident Taxes.	37,460.00	4,420.00	110.00
Yield Taxes.	3,141.86	---	---
Sewer Rents.	---	8,087.65	---
Land Use Change Taxes. .	---	---	---
Int. Collected During Year. .	7,053.76	17,190.36	---
Penalties on Resident Taxes	154.00	442.00	11.00
Boat Taxes.	1,303.85	---	---
Abatements Made During YR:			
Property Taxes.	88,380.48	7,412.35	---
Resident Taxes.	1,920.00	1,310.00	2,540.00
Yield Taxes.	---	---	---
Sewer Rents.	---	27.90	---
Discounts Allowed.	47,629.83	---	---
Uncollected Taxes - End of Fiscal Year: (As Per Collector's List)			
Property Taxes.	467,989.08	---	---
Resident Taxes.	6,870.00	900.00	450.00
Sewer Rents.	---	---	---
Yield Tax.	861.47	719.35	72.10
TOTAL CREDITS	\$3,863,147.50	\$573,633.22	\$3,183.10

Summary of Tax Sales Accounts

Fiscal Year Ended December 31, 1981 (June 1982)

- DR.-

- CR.-

----Tax Sales on Account of Levies of----

	1980	1979	1978	Previous years
Balance of Un- redeemed Taxes - Beginning Fiscal Yr.*	---	\$56,050.53	\$14,985.87	\$1,692.88
Taxes Sold to Town During Current Fiscal Year**	\$155,702.90	---	---	---
Interest Collected After Sale	1,739.28	3,485.24	3,135.74	14.98
Redemption Costs	---	---	---	---
TOTAL DEBITS	\$157,442.18	\$59,535.77	\$18,221.61	\$1,707.86

Remittances to Treasurer During Year

Redemptions	\$80,286.92	\$33,164.77	\$13,395.01	\$1,025.25
Interest & Costs After Sale	1,739.28	3,485.24	3,135.74	14.98
Abatements During Yr	---	809.92	---	---
Deeded to Town During Year	860.80	521.73	1,540.46	---
Unredeemed Taxes - End of Fiscal Year	74,555.18	21,554.11	50.40	667.63
Unremitted Cash	---	---	---	---
TOTAL CREDITS	\$157,442.18	\$59,535.77	\$18,121.61	\$1,707.86

* These sums represent the total of Unredeemed Taxes, as of July 1, 1981, from Tax Sales held in **Previous** Fiscal Years.

** Amount of Tax Sale(s) held during current fiscal year, including total amount of taxes, interest and costs to date of sale(s).

Treasurer's Report

January 1, 1981 - December 31, 1981

General Fund:

Balance 12-31-80	\$943,559.16
Receipts	5,676,709.92
Selectmans orders paid	5,257,279.85
	<hr/>
Balance 12-31-81	\$1,362,989.23

Cash on Hand 12-31-81

Checking Account #01-380-5	88,928.43
C.D. 42-700052 United Fed. Svgs.	305,534.92
C.D. 590598-9 Suncook Bank	211,001.58
C.D. 590591-4 Suncook Bank	181,648.86
C.D. 590590-6 Suncook Bank	252,244.66
C.D. 590589-8 Suncook Bank	171,145.86
C.D. 590596-3 Suncook Bank	140,670.83
Savings 290312-8 Suncook Bank	10,184.84
	<hr/>
Total	\$1,362,989.50

Non-General Fund Accounts

Suncook Bank

Federal Revenue Sharing	
Saving Acct. 390455-4	\$ 11,924.60
Conservation Svg. Acct. 290313-6	2,726.09
Fed. Rev. Sharing C.D. 590485-9	23,000.00
Fed. Rev. Sharing C.D. 590576-5	61,183.10

SubDivision Engineering Escrow

Acct. 2-90316-9

Received from Subdividers	\$ 2,226.50
Interest Earned	72.00
Engineering charges	
(Due Town General Fund)	154.49
Returned to Subdividers	1,345.51
	<hr/>

Balance 12-31-81 \$ 798.50

Total 1981 Investment of Idle Funds Earnings \$ 105,398.60

Respectfully submitted
Oscar A. Morin Jr.
Treasurer

Hooksett Sewer Fund 1981

Sewer Fund Balance Dec. 31, 1980 \$18,006.38

Receipts

Tax Collector: Sewer rents & int.	\$ 145,868.18
Entrance Permits & Misc. Refunds	835.41
Transfer from Clarifier Fund	7,000.00
Interest Savings #290314-4	361.52
	<hr/>

Total \$ 172,071.49

Expenditures:

Payroll & Vendor Manifests	\$ 176,317.55
Balance	(4,246.06)
Due from Clarifier Fund	16,000.00
	<hr/>

Reconciled Sewer Fund Balance Dec. 31, 1981 \$ 11,753.94

Birch Hill Sewer Project

Acct. #12-744-9	
Received from Town	\$ 72,900.00
Sewer Commissioners Manifests	66,933.96
	<hr/>

Balance December 31, 1981 \$ 5,966.04

Clarifier Checking Acct. 1-389-6 opened 7/20/81

Transferred from C.D. 590435-4	\$ 266,500.00
Sewer Commissioners Manifests	265,554.64
	<hr/>

Balance \$ 945.36

Sewer Fund Investments as of December 31, 1981

Sewer Fund Savings #290314-4	\$ 660.19
Capitol Reserve C.D. #502792-5	50,792.88
Capitol Reserve Savings # 290301-1	743.79
Clarifier Savings # 290311-0	312.64
Clarifier C.D. # 590514-6	130,414.00
Clarifier Gift Fund # 494052-4	5,404.00
	<hr/>

Total 1981 Investment of Idle Funds Earnings \$ 40,607.08

Respectfully submitted,
Oscar A. Morin, Jr., Treasurer

Hooksett Sewer Commission

As we stated in last years town report, the Board had two major accomplishments in mind for 1981. One was the replacement of the old system on Cyr and Birch Hill Dr. The other was an added clarifier at the treatment plant.

The Cyr/Birch Hill Dr. project was completed at the end of August. It involved replacing 1,500' of pipe and nine manholes. The job was a very difficult one because of the depth to which we had to dig to lay the pipe. In some places the pipe is 20' deep. All old services have been reconnected. We are glad to say that we were able to complete the project for less money than had been appropriated. We would like to take this opportunity to thank the residents for their cooperation during the construction.

Due to an error in engineering we were not as fortunate in the construction of the clarifier. The delay was caused because the engineering firm miscalculated how much it would cost to build the clarifier, and it took a considerable amount of time and effort to re-engineer and to find additional funds before construction could begin. The additional funds were supplied by private investors. Construction finally began in mid-summer, and the clarifier and pipework have been completed. The mechanism to run the unit, however, will not be installed until some time after the first of the year, due to the delay.

The Board is pleased with the performance of the four treatment plant employees. Supt. Bruce Kudrick was our inspector on the Cyr/Birch Hill Dr. project, while at the same time he was overseeing the addition of the clarifier at the plant. Dana Clement, Assistant Supt., has passed his Grade 3 license through the NH Water Supply and Pollution Control Commission. Congratulations, Dana! While Supt. Kudrick was busy with the construction projects, Dana was charged with the operations of the plant. Our third employee, Henry Tylac, has also passed a licensing test through Water Supply. Henry now has a Grade 1 license. Our newest employee, Larry Hart, came to us through the CETA Program. Larry, too, is doing a fine job.

We would like to take this opportunity to thank the Hooksett Fire Dept., the Chiefs and Deputies, and the Station One for the retired fire truck they recently gave us. This is a good example of the cooperation between town departments which is so vital in a small town. This truck will be used for plowing, as a one-ton dump truck and will be available to the Water Dept. for their use.

It was with regret that the Commission accepted the resignation of William "Bud" Fongeallaz. Bud gave his best to the Commission and we wish him the very best in the future. Maurice Rousseau has been appointed to replace Bud until March, 1982.

As previously stated, the new clarifier will be completed as soon as the weather permits. When completed we invite the town residents to visit the treatment plant. Please call Supt. Bruce Kudrick at 485-7000 and he will take you around the plant.

The regular meetings of the Commission are held on the first and third Wednesday evening of each month. All meetings are open to the public.

Your Sewer Commission,

James Follansbee, Chairman
Roger Bergeron
Maurice Rousseau

Hooksett Sewer Fund

Item Name	1981 Actual Budget	1981 Actual Expenditures	1982 Proposed Budget	Budget Committee Recommends
Electricity	\$ 30,000.00	\$ 33,930.30	40,000.00	40,000.00
Heat	5,000.00	4,913.61	5,400.00	5,400.00
Telephone	1,200.00	1,447.60	1,300.00	1,300.00
Water	1,500.00	1,179.82	1,500.00	1,500.00
Rent	3,200.00	3,362.46	3,700.00	3,700.00
Laboratory	800.00	764.82	800.00	800.00
Chlorine & Chemicals	1,500.00	1,332.00	1,800.00	1,800.00
Polymer	5,500.00	2,150.14	5,000.00	5,000.00
Office:				
Supplies	1,500.00	1,896.84	2,500.00	2,500.00
Wages	4,311.00	4,032.60	4,543.00	4,534.00
Commissioner's Expenses	300.00	74.16	300.00	300.00
Legal	1,500.00	880.00	1,500.00	1,500.00
Salaries	56,592.00	55,056.24	60,365.00	60,365.00
Social Security	4,276.00	3,954.26	4,280.00	4,280.00
Health Insurance	5,200.00	4,383.00	5,200.00	5,200.00
NH Municipal Ass'n.	359.00	402.69	500.00	500.00
Bldg./Truck Insurance	2,325.00	1,854.00	2,325.00	2,325.00
Workmen's Compensation	2,500.00	1,909.00	2,500.00	2,500.00
Retirement	1,609.00	1,462.17	1,788.00	1,778.00
Maintenance	18,500.00	19,873.96	18,500.00	18,500.00
Truck Expense	2,000.00	3,572.44	2,000.00	2,000.00
Mileage	500.00	190.09	500.00	500.00
Plant Improvements	500.00		100.00	100.00
New Equipment	1,000.00	868.49	1,000.00	1,000.00
Engineering & Const.	100.00		100.00	100.00
Savings Account	10,000.00	10,000.00	10,000.00	10,000.00
TOTAL	161,772.00	159,490.69	\$ 177,482.00	\$ 177,482.00
Carried forward from 1980 in maintenance account	3,000.00			
TOTAL	\$ 164,772.00			

Town Clerk's Report

Year Ending December 31, 1981

RECEIPTS:

Motor Vehicle permits issued	381,852.50
Dog Licenses issued	3,824.05
Dog License penalties, fines and Board	688.00
Fees: filing, vital statistics, title aps, and copy machine	4,158.20
TV Cable rent	4,725.39
	\$ 395,248.14

REMITTANCES:

Motor Vehicle permit fees	381,852.50
Dog licenses, penalties, fines, board, etc.	4,512.05
Fees received	4,158.20
TV Cable rent	4,725.39
	\$ 395,248.14

Joyce A. Emerson
Town Clerk-Tax Collector

Zoning Board of Adjustment

1981 Report

Members of the board are: Chairman, A. T. Gagnon, Vice-Chairman, Paul Howe, Russell Poirier, Robert Mercer and Reginald Burgess (deceased 12/1/81).

Alternate members are: Alpha Chevette, Alonzo Houle, Gilbert Fay, William Carroll and Robert Monteith.

Regularly scheduled meetings are held on the third Tuesday of each month at 8:00 P.M. at the Municipal Building.

During 1981, in addition to the regular meetings, ten (10) applicants were given Public Hearings before the board. One (1) re-hearing was granted an applicant due to document errors.

Pursuant to The Sand & Gravel Ordinance, regular pit inspections were made.

The following requests were considered:

Request re:	Granted	Denied	Tabled
Change of use	-2-	-1-	-0-
Front yard minimum	-2-	-0-	-0-
Mobile Home	-0-	-0-	-1-
Mobile Home extension	-1-	-0-	-0-
Non-conforming of land and/or building	-1-	-1-	-0-
Sand & Gravel Permit	-1-(one year)	-0-	-0-
Sand & Gravel Extension	-1-	-0-	-0-
Side yard minimum	-6-	-0-	-0-
Sign variance	-3-	-0-	-0-
Special Exception	-7-	-0-	-0-
Subdivision of sub-standard lots	-1-	-0-	-0-
Swimming Pool Variance	-2-	-0-	-0-

Respectfully submitted,

Claire A. Belisle, Clerk
Zoning Board of Adjustment



State of New Hampshire
 Department of Revenue Administration
 61 South Spring Street PO Box 457
 Concord, 03301

Lloyd M. Prier
 Commissioner

MUNICIPAL SERVICES DIVISION
 FREDERICK E. LAPLANTE
 Director

LORRAINE F. RACETTE
 Assistant Director

TRANSMITTAL AND COMMENTARY LETTER

Board of Water Commissioners
 Central Hooksett Water Precinct
 Hooksett, New Hampshire 03106

Members of the Board:

We have examined the financial statements of the various funds and account groups of the Central Hooksett Water Precinct for the year ended December 31, 1980 and have issued our report thereon, dated July 7, 1981. As part of our examination, we reviewed and tested the Precinct's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards, the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other such auditing procedures that are necessary for expressing an opinion on the financial statements. Such study and evaluation disclosed the following conditions that we believe to be material weaknesses.

Internal controls over virtually all accounting areas are weak. The majority of these weaknesses are caused by the lack of separation of incompatible accounting duties due to the fact that all accounting functions are being done by one individual. Without the expansion of the accounting department, which might not be practical, such separation of duties is not possible. The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgment by management.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting

control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness or other personal factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented by collusion. Similarly, control procedures can be circumvented intentionally by management with respect either to the execution and recording of transactions or with respect to the estimates and judgments required in the preparation of financial statements. Further, projection of any evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

Our study and evaluation of the Precinct's system of internal accounting control for the year-ended December 31, 1980, which was set forth in the first paragraph, would not necessarily disclose all weaknesses in the system.

The following recommendations on administrative and operational matters not directly related to internal accounting control were developed from our observation of the Precinct's operations during our examination. These recommendations are not the result of a special study.

Fixed Asset Records

Precinct officials have not maintained accounting records on their general fixed assets. In order to adequately control the Precinct's public investment, we recommend that the Commissioners immediately adopt a capitalization policy and take a physical inventory of all general fixed assets of substantial value acquired in prior years. For those assets for which it is not readily possible to document historical cost, estimated historical cost is an acceptable value. Once records are established they should be maintained on a current basis and reconciled to the ledger controls annually. The existence of fixed asset records will not only aid the Commissioners in their control of these assets, but should be an invaluable tool in long-range planning.

Accounting Policies

As stated in Note 1 to the financial statements the precincts policy is to account for its operations as a unit of government. Since the Precinct provides water services to the public on a continuing basis financed mainly by user charges we believe that the accounting should be similar to private business. Annual determination of revenues earned, expenses incurred, and net income is a more appropriate yardstick for accountability, capital maintenance, and management control than the present governmental accounting policies. We strongly recommend that the Precinct consider changing its accounting policy in the near futures.

Publication Requirements

The provisions of R.S.A. 71-A:21 require that only this letter be published in the next annual report.

However, we suggest that you consider the publication of the entire report which includes auditor's opinion, financial statements and notes to financial statements. No portion of either the auditor's opinion, financial statements or notes to financial statements may be published separately.

We extend our thanks to the officials and employees of the Central Hooksett Water Precinct for their assistance during the course of our audit.

Municipal Services Division
Department of Revenue Administration

jad

July 7, 1981

**State of New Hampshire
Department of
Revenue Administration**

The Transmittal and Commentary Letter and the Auditor's Opinion for the year ending December 31, 1980, were not available at the time this report was printed.

This material normally consists of comments regarding the current operations of the unit of government being audited, financial statements and notes to financial statements as well as the opinion of the auditor as to the financial position, the results of the operation during the year and any changes in the financial position during the year being audited.

This report will appear in the next annual report in accordance with the provisions of RSA 71-A:21.

AUDITOR'S OPINION

Central Hooksett Water Precinct
Board of Commissioners
14 Martins Ferry Road
Hooksett, New Hampshire 03106

Dear Board Members:

We have examined the financial statements of the Central Hooksett Water Precinct for the year ended December 31, 1980 listed in the foregoing table of contents. Our examination was made in accordance with generally accepted auditing standards and included such tests of the accounting records as we considered necessary in the circumstances.

The Central Hooksett Water Precinct has not maintained a record of its general fixed assets, and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in the financial statements.

In our opinion, except for the effects of the omission of a statement of general fixed assets, as discussed in the preceding paragraph, these financial statements present, fairly the financial position of the Central Hooksett Water Precinct at December 31, 1980 and the results of its operations and changes in financial position for the year then ended, in accordance with generally accepted accounting principles applied on a basis consistent with the preceding year.

Municipal Services Division

July 7, 1981

Taxes 1972 - 1981

	Net Town Appropriation	Net School Appropriation	County Tax	Total Appropriations	Business Profit Tax & War Service Credits & Overlay	Property Taxes to be Raised	Net Valuation	Taxes to be Raised Divided by Valuation	Tax Rate (Per Thousand)
1972	\$1,129,431	\$69,322	\$1,422,442	\$33,350	\$190,034	\$1,300,694	\$34,409,910	\$1,300,694	\$37.80
					\$34,935			\$34,409,910	
1973	\$1,316,522	\$84,277	\$1,634,650	\$38,350	\$199,536	\$1,507,744	\$37,883,040	\$1,507,744	\$39.80
					\$34,280			\$37,883,040	
1974	\$351,757	\$1,415,805	\$86,552	\$1,854,115	\$209,513	\$1,707,482	\$40,848,873	\$1,707,408	\$41.80
					\$30,900			\$40,848,873	
1975	\$422,326	\$1,632,469	\$103,688	\$2,158,484	\$219,988	\$2,012,894	\$41,674,828	\$2,012,894	\$48.30
					\$38,775			\$41,674,828	
1976	\$404,956	\$1,608,800	\$157,824	\$2,171,580	\$230,987	\$2,019,693	\$42,430,543	\$2,019,693	\$47.60
					\$39,100			\$42,430,543	
1977	\$349,201	\$1,712,892	\$185,485	\$2,247,580	\$242,536	\$2,094,702	\$44,099,006	\$2,094,702	\$47.50
					\$39,550			\$44,099,006	
1978	\$393,319	\$2,004,817	\$181,102	\$2,579,238	\$254,664	\$2,496,558	\$114,521,005	\$2,496,558	\$21.80
					\$39,800			\$114,521,005	
1979	\$419,743	\$2,094,513	\$226,546	\$2,740,802	\$263,988	\$2,646,291	\$114,558,045	\$2,646,291	\$23.10
					\$42,300			\$114,558,045	
1980	\$343,491	\$2,606,784	\$269,257	\$3,219,532	\$127,177	\$3,118,166	\$118,112,361	\$3,118,166	\$26.40
					\$274,320			\$118,112,361	
1981	\$2,947,562	\$283,908	\$3,909,527	\$43,650	\$131,775	\$3,800,634	\$123,799,156	\$3,800,634	\$30.70

Breakdown

	1971	1972	1973	1974	1975	1976	1977	1978	1979	1980	1981
TOWN	\$7.30	\$6.90	\$6.60	\$8.70	\$10.50	\$9.80	\$8.40	\$4.20	\$4.50	\$3.70	\$6.20
COUNTY	2.30	1.80	2.00	1.90	2.20	3.50	3.90	1.50	1.90	2.20	2.20
SCHOOL	28.90	29.10	31.20	31.20	35.60	34.30	35.20	16.10	16.70	20.50	22.30
Tax Rate Total	\$38.50	\$37.80	\$39.80	\$41.80	\$48.30	\$47.60	\$47.50	\$21.80	123.10	\$26.40	\$30.70

Citizens of the Year

Selected by the Hooksett Men's Club as Hooksett's Citizen of the Year of 1981.

Born in Manchester, Mr. Moore graduated from New England College with a degree in Civil Engineering. He worked on the Garden State Parkway in New Jersey and then returned to New Hampshire as an engineer on the construction of the I-93 Interstate Highway. When this was completed he worked for eleven years in highway construction for Manchester Sand and Gravel. He is currently the Building Inspector for the Town of Hooksett.

Mr. Moore is a long-time member of the Hooksett Men's Club. He was a member of the Hooksett School Board for a number of years and now serves on the Trinity High School Board. He is the New Hampshire Commissioner for the Pop Warner Jr. Bantam Football League, and a member of the Hooksett Congregational Church. He is a lay-minister and has served in numerous positions on church work.



- *1959 Fred Underhill
 - *1960 George Cook
 - *1961 Charles Hardy
 - *1962 Rena Watson
 - *1963 Arthur Donati
 - 1964 Rutger Broek
 - *1965 George Robie
 - 1966 Oscar Morin, Jr.
 - 1967 Sarah M. Hardy
 - 1968 James G. Follansbee
 - 1969 Arthur B. Sanborn
 - 1970 Dorothy M. Squire
 - *1971 Lindsay H. Rice
 - 1972 Frank D. Cate
 - 1973 Dorothy Allen
 - *1974 Leslie M. Pike
 - 1975 Harrison Rollins
 - 1976 Richard Riley
 - 1977 William Greenough
 - 1978 Dorothy and Lloyd Robie
 - 1979 George Longfellow
 - 1980 Evelyn and Paul Howe
- *Deceased

Gordon Moore

CONSERVATION COMMISSION

16 Main Street
Hooksett, N.H., 03106

Phone 485-3931

The Conservation Commission reviewed some eight wetland permits in 1981 with much time spent on two of them. One permit is under continuous surveillance and its final disposition is still uncertain.

Work has been ongoing to develop a proposed wetland zoning ordinance to further protect desirable wetland in Hooksett and provide better control over development on lands poorly suited to development. Such an ordinance will come before the voters at a future town meeting.

The Commission received a parcel of land abutting Route 3 south of Alice Avenue donated by Mrs. Keniger in memory of her late husband. Use of the land will be a topic for consideration in early 1982. The Commission extends its appreciation on behalf of the town to the Keniger family.

This year the Commission requested that a small sum of its budget be available for chemical testing for cases in which immediate information on potential contamination would be in the public interest. There appears to be no other funds in town designated for this purpose.

Wendell Berry
James Hall
Tom Holt
Bert Green
David Paris
Judi Hess

Report of the Wage Salary and Fringe Benefits Committee

The Committee has held seven meetings during the year, 1981.

At the request of the Chairman of the Budget Committee we again made recommendations to the Budget Committee and Selectmen regarding the level of compensation for the full time town employees for 1982. These recommendations were based on the job descriptions developed during 1980, information submitted by the various department heads and statewide comparisons for 1981.

We also included in our recommendations, salary changes in certain departments to provide a more equitable spread in salaries, consistent with the job description responsibilities mentioned above.

We will continue monitoring our town employees' wages and benefits to ensure equal treatment for all consistent with available funds and area trends.

Respectfully submitted,

Stephen Ferreira
Ronald Savoie
Michael Sorel
Susan Terry
Warren Harvey, Chairman

In Memoriam

REGINALD . W. BURGESS

Reginald W. Burgess, a long time member of the Hooksett Board of Adjustment, passed away suddenly December 1, 1981.

Reggie was born and raised in Massachusetts. He moved to Manchester in 1948 and began the development of Manchester Manor Estates in 1960.

He has lived in the Mobile Home Park since 1962.



REPORT OF THE BUILDING INSPECTOR

Hooksett, as the Nation, has experienced the effects of the weak Economy as reflected in the decrease in the number of Building Permits issued in 1981. Nevertheless, this was still a very busy and time consuming year, with the many inquiries into Zoning and Building Codes & Regulations by residents and potential commercial developers.

Thank you to all the residents and contractors who have cooperated with this office through participating in the permitting and inspection process in 1981. To help those who do not understand the Building Permit process, I am taking this opportunity to clarify the purpose and scope of the Building Code. In short and non-technical terms, the Building Code is designed to help provide a safe and healthy environment in which you and your family may live. All the code requirements have been formulated by professionals throughout the Country for safety, health and public welfare. Through the building permit process, which reviews all plans and specifications and allows for on site inspections, you the property owner are helped in achieving this desired environment. Beside the health and safety aspect, the code addresses energy efficiency which in light of current energy costs is greatly important to you the homeowner. It is to your benefit to use the services available to you through your Building Inspector.

It is the responsibility of the Building Inspector to enforce the Building Code and the applicable Zoning Ordinances. To accomplish this, a permitting process has been established so that the Building Inspector will be aware of intended construction and alterations and thereby have the opportunity to advise you of the requirements before the construction is started. A series of on-site inspections are provided for you by the Inspector to see that the code requirements are met.

According to our adopted code, a permit is required to construct, add, alter, remove and/or demolish a building or structure as well as the installation of equipment for the operation of that building or structure. A penalty is provided for noncompliance. Don't take a chance on the health and safety of your family or your neighbors. If you are planning a project, come in and talk it over. If you don't need a permit, I will tell you; if you do, I will help you obtain one.

Looking forward to serving you. My office hours are: Tuesday and Thursday, 9:00 a.m. to 11:00 a.m., in the Selectmen's Office.
Telephone: 485-3931 - other times by appointment.

Gordon E. Moore
Building Inspector

BUILDING PERMITS 1980

201 Building Permits Issued in 1981:

Residential Homes	16
Two Family Homes	3
Residential Additions & Alterations	57
Garages, Porches & Sheds	50
Swimming Pools	5
New Chimneys	8
Commercial Buildings	6
Commercial Additions & Alterations	19
Signs	11
Fences	4
Miscellaneous	25
Septic Systems (replacements)	8

201

Respectfully submitted,

Gordon E. Moore
Building Inspector
Hooksett, NH

Hooksett Public Library

We have a new addition to the Library this year. Not a building addition but a personnel addition as Catherine Rice replaced Arlene Roma. We were all sorry to lose Arlene who left to travel a bit with her husband and we thank her for her dedicated service to the Library. "Cathy" brings a wealth of knowledge to the Library and her past experience with children is put to good use as story hours had to be increased to three this year because of their popularity.

Some of the programs at the Library remain in the same such as the craft class which meets each Thursday at 10 o'clock...old crafts are shared and new crafts learned.

The extension group however is new and meets the second Thursday of each month at 7:30. Programs are offered by the Merrimack County **Extension Service** and are both interesting and informative.

Another new group is the Food Co-op meeting the first Friday of the month at 7:30. This group is fighting inflation by buying food in volume.

Over-eaters anonymous meets Sunday evening so you see our programs are varied and all are open to everyone. Come and be a part of any of these groups or if you have a different interest come and share that too.

The Library has many friends, both civic organizations and individuals. Each year the Library receives a donation from the Hooksett Woman's Club and the Christmas lights are courtesy of the Hooksett Chamber of Commerce. Girl Scouts decorate the children's room at Christmas time and the Decorations Unlimited always add seasonal touches. This year the Hooksett Historical Society decorated our inside tree with Victorian Christmas Ornaments reminding us all of Christmas past. The recycling committee has donated money for magazines and books and will add a lovely bench to the grounds in the spring. How fortunate we are to have such generous friends.

This year there has been a real spirit of co-operation between the Public Library and the school libraries and a great sharing of collections. If anyone would like to share some of their personal collection on loan please let Fran know. The Library also accepts books you may be weeding from your collection and if they cannot be added to our collection we will sell them at our yearly book sale.

Many interesting items were displayed in the Barbara Johnson Memorial Case and new displays are encouraged and welcomed.

Your Library offers easy access to information coupled with the friendly and knowledgeable assistance of Fran and the Staff. Visit your Library...often.

Hooksett Public Library

Hooksett Library Staff:

Frances Hebert, Librarian

Patricia Cate

Arthur Locke

Catherine Rice

Total books: 12/31/80 13,760

Purchases and gifts:

Including Memorials, reference 634

Withdrawals 30

Total books: 12/31/81 14,364

Total records 439

Withdrawals 12

Total 427

Total periodicals

Cassettes 68

Filmstrips Hooksett Library 24

Filmstrips T.T.A.V. 164

Cassettes T.T.A.V. 6

Circulation:

Fiction 8,371

Non-fiction 2,876

Paperbacks 2,040

Magazines 2,214

Records 216

Reference questions 168

Patterns and Puzzles 155

Pamphlets 20

Cassettes & filmstrips 57

Films and Prints 85

Children 8,066

Film projector 63

16mm projector 48

Slide projector 5

Screen 46

State Library & Other Libraries 247

Bookmobile 400

Miscellaneous 500

Total circulation 12/31/81 25,567

Total people:

Adults 8,073

Children 3,382

Number of registered borrowers 3,433

Library hours:

Monday, Tuesday, Wednesday 10-5 7-9

Thursday 10-5

Friday 1-5

Saturday 9-12

Summer hours closed Saturday

Phone 668-1888

Frances Hebert

Librarian

Officers of the Hooksett School District

For the 1981-82 School Year

MODERATOR
Oscar Morin, Jr.

CLERK
Patricia Stone

TREASURER
Henry L. Roy

SCHOOL BOARD

B. Allan Sprague, Chairman	Term Expires 1982
Douglas Mealey	Term Expires 1982
Don R. Riley	Term Expires 1983
Patricia Morrison	Term Expires 1984
Leo Sack	Term Expires 1984

SUPERINTENDENT OF SCHOOLS

David R. Cawley

ASSISTANT SUPERINTENDENT OF SCHOOLS

Donald J. Beaudette
Edward W. Donovan

DIRECTOR OF SPECIAL SERVICES

Carol R. Davis

Administrative Office:

School Administrative Unit#15
RFD 7, 150 Farmer Road
Hooksett, NH 03104

603-622-3731

Hooksett School District Minutes of the School District Meeting

Friday, March 6, 1981

The Hooksett School District Meeting was held Friday, March 6, 1981, at the Hooksett Memorial Junior High School to act on warrant articles. Moderator Oscar Morin, Jr. called the meeting to order at 7:03 P.M. He asked that a moment of silent prayer be observed for Mr. Arthur Sanborn, a former school board member, who passed away recently.

Mr. Morin introduced the other school district officers: District Clerk Marian Nichols and School Board members Patricia Morrison, Douglas Mealey, Allan Sprague and Don Riley. Leo Sack was on vacation. The Moderator stated that he would go on to read the warrant articles and not read all the lengthy procedures, etc., as everyone was familiar with the regulations. He then read the School District Warrant and Certification of Posting.

Article 1: To see if the District will vote to authorize the School Board to accept on behalf of the District any Federal or State funds designed to improve educational opportunities. Further, to see if the District will authorize the School Board to make application for said funds and then expend the same for such projects as it may delegate.

A motion to adopt Article 1 was made by David Hess and seconded by Ed Breen. There were no questions or discussion on Article 1. A voice vote was taken, the motion carried, and Article 1 was adopted as read.

Article 2: To see if the District will vote to authorize the School Board to accept and to spend, in the name of and in behalf of the school district, gifts for the use of the schools.

A motion to adopt Article 2 was made by Mr. Hanrahan and seconded by Mrs. Owens. After a voice vote, the motion carried and Article 2 was adopted as read.

Article 3: To see if the voters of the District will approve the formation of a Secondary Education Cooperative Study Group to investigate the feasibility of the School Districts of Auburn, Bow,

Candia and Hooksett with respect to secondary education (Grades 9 through 12), and to report back to their respective boards with their findings on or before December 31, 1981.

A motion to adopt Article 3 was made by Doug Mealey and seconded by Joan Holleran. Mr. Schroeder asked if there was any cost involved in Article 3. Mr. Mealey replied no cost. Mr. Berry asked who would appoint the committee referred to in the article. Mr. Mealey replied the school board would be responsible for selecting the committee.

After a voice vote, the motion carried and Article 3 was adopted as read.

Article 4: If appropriate legislation is adopted at the 1981 legislative session, to see if the District will vote to authorize the School Board to apply for, accept and expend, without further action by the School District Meeting, money from the state, federal or other governmental unit or a private source which becomes available during the 1981-1982 school fiscal year provided that such expenditure be made for purposes for which a School District may appropriate money and that such expenditure not require the expenditure of other School District funds. Further, that the School Board hold a public hearing prior to accepting and spending such money.

A motion to adopt Article 4 was made by Tom Holt and seconded by Joe Breton. David Hess commented that Article 4 looked like a duplicate of Article 1 and asked if there was a reason for Article 4 being worded as is in the warrant. Mr. Sprague replied yes, on the advice of counsel. Mr. Berry asked what the difference actually was and Pat Morrison explained that if Article 4 was passed in the legislature it would then take the place of Articles 1 and 2.

After a voice vote, the motion carried and Article 4 was adopted.

Article 5: To see if the District will vote to raise and appropriate the sum of \$83,574.00 to fund Energy Conservation Measures, and to accept on behalf of the District any State or Federal funds (matching) with respect to this project. (not recommended by the Budget Committee)

A motion to adopt Article 5 was made by John Proctor and seconded by Doug MacDonald.

Don Riley, chairman of the Hooksett Energy Committee then made a presentation including more details of what the Committee proposes to do to save several thousand dollars in energy costs over a period of the

next five years as the \$83,574 is spent. He referred to the Committee members' names in the town report and apologized to Doug MacDonald whose name was omitted from the report in error.

Mr. Riley wanted everyone to understand the plans formulated by the Committee, where they stand now and where they hope to go. He showed charts indicating that the school district now uses 82,000 gallons of oil per year. He explained how the Committee, in conjunction with a technical audit made with an architect, came up with several Energy Conservation Measures which appeared in the town report. Also, all items they are recommending are eligible for a 50% match through Governor's Council on Energy by way of the National Energy Act. If the recommended Energy Conservation Measures were implemented there should be a 24% saving in oil consumption over the next five years. Several questions were asked to which Mr. Riley responded, comparing the Energy Committee report in the town report to his charts and going into further detailed explanation.

Lowell Apple asked if there was any Budget Committee member who would state why Article 5 was not recommended by the Budget Committee. Norm Forest said he was not speaking for the Budget Committee, but the school board has some money in the budget for energy conservation. Mr. Gagnon asked how much money there was put aside for that item, and Mr. Riley replied none, the money in that account was all for regular maintenance. After more questions, answers, and discussion Charles Foster commented they had still not heard an answer from the Budget Committee to Mr. Apple's original question. If the article passed the school board anticipates a reduction in costs for energy for the next five years, and will have better control of the consumption of oil and electricity. The district will apply for federal funds and if granted, the \$83,574 would be less. Mr. Carroll said it would not be possible to accomplish all that was proposed for that amount of money. Mr. Riley replied the Committee would implement all the intended plans they would be able to for that amount. The Moderator called for a vote on Article 5. After a voice vote, Mr. Morin was not satisfied with the outcome, and called for a standing vote. After a count by the Clerk, he announced the results: In favor of adoption of Article 5 - 87; opposed to adoption - 44. Motion carried. Article 5 adopted as read.

Article 6: To see if the District will vote to raise and appropriate the sum of \$28,260.00 to fund an expected deficit in such amount in high school tuition for the 1980-81 school year. (recommended by Budget Committee)

A motion to adopt Article 6 was made by Mr. Carroll and seconded by Mr. Fournier.

Mr. Drolet asked if this problem would re-occur year after year.

Mr. Mealey replied the budget was formulated using the current number of students attending high schools, and the deficit occurred because the number of students budgeted for was not the actual number attending. Also, the high schools increased their rates during the school year, and part of that amount was the adjustment charge. Gail Barker asked who keeps track of who goes to school, and could there be students that dropped out that the district is still paying for. Mr. Mealey replied the high schools keep the records, but the School Administrative Unit office checks them, and confirms the numbers.

After a voice vote, the motion carried and Article 6 was adopted as read.

Article 7: To see if the District will vote to raise and appropriate the sum of \$839,663.00 to fund all cost items relative to teachers' salaries and benefits for the 1981-82 school fiscal year; \$94,194.00 of such sum representing additional costs attributable to the latter's Collective Bargaining Agreement for the 1981-82 school year, entered into by the School Board and the Hooksett Education Association. (This is the second of a two year contract.) (Recommended by the Budget Committee.)

A motion to adopt Article 7 was made by Dick Marshall and seconded by Judith Hess.

There was discussion about the ratio of teachers: students in the schools. Mr. Longfellow felt too much money was being spent at Memorial School on staff to which Mr. Sprague replied that junior high level educational requirements are much different than grades 1-6 as the students need subjects to prepare them for high school. He said there are actually 14 classroom teachers at Memorial, the others listed are specialists, most of whom teach at all 3 schools.

The amount of \$94,194.00 was representing the money for pay raises and benefits for all contracted staff for the 1981-82 school year. Mr. Apple asked if the teachers were an association or union. Mr. Sprague replied they are a union. Mrs. Barker asked what the percentage increase was for this article and Mr. Sprague replied 8.4%. Mr. Forest asked why there was money budgeted for an arbitrator if none is needed. Mr. Sprague said if the district has to re-open negotiations at any time it is cautious to have money budgeted should an arbitrator become necessary. There was more discussion as to the cost of upgrading the teaching salary and benefits and what the base pay is now for Hooksett teachers.

A voice vote was taken, the motion carried, and Article 7 was adopted as read.

Article 8: To see what sum of money the District will vote to raise

and appropriate for the support of schools, for the payment of salaries and benefits for school district officials and agents other than benefits and salaries payable to teachers, and for the payment of the statutory obligations of the District.

Mr. Morin asked for an amount of money for Article 8.

Mr. Mealey made a motion to adopt Article 8 in the amount of \$2,420,768.00. Mr. Sprague seconded the motion. The question was raised as to whether or not that amount included the \$83,574.00 not recommended by the budget committee. Mr. Mealey asked for the advice of school district counsel, Attorney Kfoury. Mr. Morin stated that he believes Article 8 should include all money raised in the school district budget except for Article 7 pertaining to teachers' salaries and benefits.

Attorney Kfoury stated that Article 8's amount should be \$2,337,194.08.

Mr. Mealey withdrew his original motion, and moved that Article 8 be adopted in the amount of \$2,337,194.08. Mr. Sprague seconded the motion.

Don Riley made a motion to amend Article 8 to reduce the \$2,337,194.08 by \$20,000.00, to be taken out of Account #2540 (the Operation and Maintenance of Buildings Account). Al Sprague seconded the motion. Article 8 would then stand at \$2,317,194.08. Don Riley repeated his amendment, explaining that \$20,000.00 was a guess at what the district would save in the first year in fuel after implementing the energy conservation measures.

Mr. Gagnon asked if there was a surplus in the #2540 account now, and Mr. Sprague replied there is no surplus as this is for next year's budget.

Mr. Riley's amendment was carried by voice vote, and Article 8 was adopted in the amount of \$2,317,194.08.

Betty Kudrick asked for clarification of the total budget figures, whether the school board was referring to approved, school board recommended, or budget committee recommended total amount. Mr. Mealey referred to page A-12 in the town report and replied the total they were using was the budget committee's total recommended figure of \$3,205,117.08 to start with.

The list of amounts appropriated at the school district meeting therefore included:

Article 5:	83,574.00	energy (not included in the \$3,205,117.08 total)
------------	-----------	---

Article 6:	28,260.00	deficit in high school tuition
Article 7:	839,663.00	teachers' salaries and benefits
Article 8:	2,317,194.08	all other expenses (deducting \$20,000.00-- amendment--Article 8)
Total	\$ 3,268,691.08	

Mr. Gassek questioned the necessity of a checklist at the meeting and Mr. Morin replied there was a checklist available, but it was not necessary to use it unless there was a need for a ballot vote, and if anyone proved there was a person voting who should not be.

Al Sprague moved the meeting adjourn at 8:00 P.M. Pat Morrison seconded the motion and the Moderator declared the meeting closed at 8:00 P.M.

Respectfully submitted,

Marian Nichols, Clerk
Hooksett School District



Hooksett School District Warrant

State of New Hampshire

To the inhabitants of the School District, in the Town of Hooksett, New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Hooksett Memorial School, in said District, on the ninth day of March, 1982, at six o'clock in the morning, to act upon the following subjects:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose Two Members of the School Board for the ensuing three years.
4. To choose a Treasurer for the ensuing year.

POLLS WILL BE OPEN FROM 6:00 A.M. to 7:00 P.M.

Given under our hands and seals this day of
February, 1982.

School Board of Hooksett, New Hampshire

B. Allan Sprague, Chairman
Douglas Mealey
Patricia Morrison
Don Riley
Leo Sack

Report of the Hooksett School District Election

March 10, 1981

The polls were opened at 6:00 A.M. and closed at 7:00 P.M. by School District Moderator, Oscar Morin, Jr. The School District ballots were counted by Sandra Baines, Joan Marshall, Tom Holt, Richard Monteigh, Win Hanrahan, Frank Gray, and George Campbell.

The counting of ballots was finished, and the ballots sealed at 8:45 P.M.

A total of 1,120 ballots were cast.

Results of the School District election were as follows:

School Board Members - Three Year terms each - two elected	
Patricia V. Morrison	980
Leo G. Sack	1,003
Treasurer - One Year term	
Jean Fongeallaz	1,064
Clerk - One Year term	
Patricia Stone	1,059
Moderator - One Year term	
Oscar A. Morin, Jr.	1,120

A scattering of write-in votes for various offices were also received.

Mr. Morrison and Mr. Sack took oaths of office for their new term as School Board Members.

Mr. Morin took the oath of office from Richard Riley, Town Moderator.

Mrs. Stone will take the oath of office from the Hooksett Town Clerk as soon as possible.

Respectfully submitted,

Marian Nichols
Clerk, Hooksett School District

Proposed Hooksett School District Warrant

State of New Hampshire

TO the inhabitants of the School District, in the Town of Hooksett, New Hampshire, qualified to vote in district affairs:

You are hereby notified to meet at the Hooksett Memorial School, in said District, on the fifth day of March, 1982, at seven o'clock in the evening, to act upon the following subjects:

1. To see if the District will vote to authorize the School Board to apply for, accept and expend, without further action by the School District Meeting, money from the state, federal or other governmental unit or a private source which becomes available during the 1982-83 school fiscal year provided that such expenditure be made for purposes for which a School District may appropriate money and that such expenditure not require the expenditure of other School District funds. Further, that the School Board hold a public hearing prior to accepting and spending such money.

2. To see if the District will vote to raise and appropriate \$8,025.00 to fund a portion of the costs incurred in hiring an architect and/or educational planner to assist the Secondary Education Cooperative Study Group investigating the feasibility of a cooperative high school for the School Districts of Auburn, Bow, Candia and Hooksett; said committee to report back to the participating School Boards not later than December 3, 1982, with their recommendations. However, unless three of the aforementioned School Districts appropriate the share of costs allocated to them or both Bow and Hooksett School Districts appropriate their share of costs, this appropriation shall become null and void. (Not recommended by Budget Committee)

3. To see if the District will vote to raise and appropriate the sum of \$18,000.00 to fund an expected Special Education deficit for the 1981-82 school year. (Recommended by Budget Committee)

4. To see if the District will vote to authorize the School District Treasurer, with the approval of the School Board, to appoint a Deputy Treasurer, as provided in R.S.A. 197: 24.A, and to raise and appropriate fifty dollars (\$50.00) to compensate the Deputy (by petition). (Recommended by Budget Committee)

5. To see if the School District will vote to raise and appropriate the sum of Seventy-three Thousand, seven hundred fifty-nine dollars (\$73,759.00) to fund the cost items related to an increase in teachers' salaries and benefits attributable to the latest Collective Bargaining Agreement entered into by the School Board and the Hooksett Education Association for the fiscal year 1982-83, such sum of money representing the additional cost attributable to the increase in salaries and benefits over those obligations payable under the prior Collective Bargaining Agreement (This is the first year of a three year contract). (Recommended by Budget Committee)

6. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of salaries and benefits for school district officials and agents other than benefits and salaries payable to teachers, and for the payment of the statutory obligations of the District.

Given under our hands and seals this 15th day of February, 1982.

School Board of Hooksett, New Hampshire

B. Allan Sprague, Chairman
Douglas Mealey
Patricia Morrison
Don Riley
Leo Sack

AUBURN-BOW-CANDIA-HOOKSETT HIGH SCHOOL STUDY GROUP QUESTIONNAIRE RESULTS

December 1981

Question	Auburn # %	Bow # %	Candia # %	Hooksett # %					
1. Present Resident	311 31.6	281 28.5	86 8.7	307 31.2					
2. Number of Year Residing in Town									
a. 1-5 years	39 12.5	94 33.5	28 33.7	57 18.7					
b. 6-10 years	204 65.6	65 23.1	15 18.1	65 21.3					
c. over 10 years	68 21.9	122 43	40 48.2	183 60					
3. Own Home?									
a. Yes	307 98.7	272 97.8	76 89.4	290 97.3					
b. No	4 1.3	6 2.2	9 10.6	8 2.7					
5. Number of Children									
a. Not yet in school	9 2.9	18 6.5	6 7.1	17 5.7					
b. K-8th grade	71 22.9	65 23.6	27 31.8	70 23.6					
c. 9th-12th	57 18.3	71 25.7	16 18.8	61 20.5					
d. No longer in school	30 9.7	90 32.6	13 15.3	89 30					
e. No Children	143 46.1	32 11.6	23 27.1	60 20.2					
6. Satisfied with present H.S. Arrangement?									
a. Yes	165 94.8	150 61	41 54.7	117 45.7					
b. No	9 5.2	96 39	34 45.3	139 54.3					
8. Support construction of Co-op high school									
a. Yes-any town	25 8.5	86 32.7	35 43.2	102 35.8					
b. Yes-my town	5 1.7	62 23.6	16 19.8	110 38.6					
c. Yes-in another town	2 .7	19 7.2	6 7.4	3 1.1					
d. No	262 89.1	96 36.5	24 29.6	70 24.6					
9. Support at same cost									
a. Yes	31 11	172 70.5	60 85.7	210 82.4					
b. No	252 89	72 29.5	10 14.3	45 17.6					
10. Support at less cost									
a. Yes					32 11.2	178 76.7	48 84.2	172 82.7	
b. No					253 88.8	54 23.3	9 15.8	36 17.3	
11. Support at more than cost									
a. Yes					4 1.4	57 29.4	9 20	69 38.1	
b. No					279 98.6	137 70.6	36 80	112 61.9	
13. Hire an architect-educational planner									
a. Yes					27 9.2	157 57.7	44 56.4	193 67.2	
b. No					267 90.8	115 42.3	35 43.6	94 32.8	
14. Independent single district high school									
a. Yes					22 7.5	55 20.3	16 20.3	88 30.3	
b. No					272 92.5	216 79.7	63 79.7	202 69.7	

Cooperative Study Secondary Education

The Hooksett High School Study Committee was comprised of Grace Burleigh, Rita Owens and Board Member Leo Sack. The four communities composed of Hooksett, Bow, Auburn, and Candia voted at their respective District Meeting in March of 1981 to continue the High School Coop Study Committee and report back to their respective boards prior to December 31st with the committees recommendations.

The Committee investigated population areas, numbers of students, equalized evaluation, work areas of parents, traffic patterns for bussing, central location for a high school and State Building Aid for a District School.

A random survey from the voter check list was taken with the results favoring hiring an architectural educational planner and continuing the Coop High School Study.

Hooksett's survey was approximately 385 residents with a definite dissatisfaction with our present arrangements, and would favor continuing the Coop High School Study.

The Hooksett Coop High School Study Committee after numerous meetings, data evaluation, and a survey, recommended to the Hooksett School Board that the Coop High School Study continue. This is based on school size and the residents of Hooksett's dissatisfaction with our present arrangements and to provide an alternative education for the High School students of Hooksett.

Leo Sack, Chairman
High School Study Committee

School Board Report For Town Report

This year 1981 has been an eventful and busy one for the Hooksett School Board.

As this is being written, it appears that our proposed budget increase this year will be in the area of 6% to 6½%. (This does not include any deficits in tuition or handicapped education.) While to some no increase is justified, we as a board, feel that this is a minimum increase that allows us to keep the high standards of the Hooksett Educational System.

In addition, during this past year the Secondary Education Committee has continued to look into the feasibility of a cooperative high school with some of our neighboring towns. Our recent survey indicated a good deal of support for this idea. We will continue to look into this issue, with further details to be discussed at the school district meeting on March 5, 1982.

We as a board would like to thank the entire staff of all three schools for their excellent work and positive attitude towards education. As the school district meeting approaches, we urge you to attend and voice your opinion. These are your tax dollars, and how they are spent affect you. In a democracy such as ours, it is unconscionable not to exercise your rights at town meetings.

Again, a special thanks must be said to all the volunteers who serve on school board committees and help out in our schools.

As a brief personal note, since this is my last year on your school board, I want to thank the Hooksett voters for your support during my five years on the board.

Budget of the School District of Hooksett, N.H.

Function	Section 1 Purpose of Appropriation		School Board's		Not Recommended 1982-83
	Approved Budget 1981-82	Budget 1982-83	Recommended 1982-83	Recommended 1982-83	
Instruction					
Regular Programs	1,761,557.00	1,937,675.60	1,846,375.60	91,300.00	
Special Programs	343,609.50	418,297.00	418,297.00		.00
Other Instructional Programs	17,949.00	17,360.00	17,360.00		
Support Services					
Guidance	24,408.00	31,563.00	31,563.00		
Health	10,603.75	18,003.00	11,451.00	6,552.00	
Psychological	7,300.00	6,900.00	6,900.00		
Speech Path. & Audiology	12,068.00	14,890.00	14,890.00		
Other Pupil Services	13,314.00	12,408.85	12,408.85		
Occupational Therapy		6,617.00	6,617.00		
Improvement of Instruction	3,500.00	6,800.00	6,800.00		
Educational Media	28,370.00	48,859.00	40,046.00	14,165.00	
All Other Objects	16,358.00	16,340.00	16,340.00		
S.A.U. Management Serv.	91,712.00	87,747.44	87,747.44		
Other Gen. Adm. Services	2,750.00	250.00	250.00		
HS Study Warrant Article		8,025.00		8,025.00	
School Administration Services	161,533.00	184,382.00	184,382.00		
Operation & Maint. of Plant	252,618.33	249,682.00	249,682.00		
Pupil Transportation	195,628.00	194,956.80	194,956.80		
Procurement	1,800				
Other Business Services	19,130.00	9,001.00	9,001.00		
Other Support Services	7,956.00				
Communities Services	50.00	50.00	50.00		
Facilities Acquisitions & Const.	3,000.00	15,050.00	5,050.00	10,000.00	
Other Outlays					
Principal	35,000.00	35,000.00	35,000.00		
Interest	7,137.50	5,802.50	5,802.50		
To Food Service Fund	119,505.00	125,273.00	125,273.00		
To Capital Reserve Fund	20,000.00	20,000.00	2,000.00		
Deficit Appropriation	28,260.00	18,000.00	18,000.00		
Warrant Article	83,574.00	50.00	50.00		
Total Appropriations	3,268,691.08	3,488,983.19	3,364,293.19		130,042.00

**Section II
Revenues & Credits Available
To Reduce School Taxes**

	Revised Revenues 1981-82	School Board's Budget 1982-83	Budget Committee Budget 1982-83
Unreserved Fund Balance	54,230.55		
Sweepstakes	24,346.60	22,155.41	22,155.41
School Building Aid	15,988.69	15,988.68	15,988.68
Driver Education	4,000.00	5,840.00	5,840.00
Handicapped Aid	90,258.09	90,258.09	90,258.09
Child Nutrition Program	35,000.00	25,000.00	25,000.00
Local Handicapped Transportation		7,000.00	7,000.00
Local Bus Fares	7,500.00	7,500.00	7,500.00
Local Child Nutrition Program	62,105.00	57,379.00	57,379.00
Tuition - Handicapped	10,000.00	16,500.00	16,500.00
Earnings on Investments	3,000.00	3,000.00	3,000.00
Pupil Activities - Summer School	2,000.00	2,000.00	2,000.00
Rent	8,700.00	8,700.00	8,700.00
Local Driver Education	4,000.00	5,840.00	5,840.00
Total School Revenues & Credits	321,128.93	267,161.18	267,161.18
District Assessment	2,947,562.15	3,221,822.01	3,097,132.01

Total Revenues & District Assessment

3,268,691.08

3,488,983.19

3,364,293.19

(School portion of the Business Profits Tax \$190,777.00 to be applied to the District Assessment when computing the School Tax Rate.)

Budget Committee

Walter D. ...
Joseph ...
...

Robert ...
Harvey ...
William H. ...

Schedule 1

Hooksett School District Schedule of Debt Service Requirements

June 30, 1980

	School Bonds 3.60%		School Bonds 3.40%		Village School Bonds 4.10%		-----Total-----	
Amount of Original Issue	\$405,000		\$230,000		\$475,000			
Date of Original Issue	May 1, 1961		August 15, 1965		September 15, 1967			
Principal Payable Date	May 1		August 15, 1965		September 15			
Interest Payable Dates	May 1 and November 1		February 15 and August 15		March 15 and September 15			
Payable At	New England Merchants National Bank of Boston		New England Merchants National Bank of Boston		New England Merchants National Bank of Boston			
Maturities - Fiscal Year Ending:	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
June 30, 1981	20,000	720	10,000	1,870	25,000	6,662	55,000	9,252
June 30, 1982			10,000	1,530	25,000	5,638	35,000	7,168
June 30, 1983			10,000	1,190	25,000	4,612	30,000	5,802
June 30, 1984			10,000	850	20,000	3,690	30,000	4,540
June 30, 1985			10,000	510	20,000	2,870	30,000	3,380
June 30, 1986			10,000	170	20,000	2,050	30,000	2,220
June 30, 1987					20,000	1,230	20,000	1,230
June 30, 1988					20,000	410	20,000	410
	\$20,000	\$720	\$60,000	\$6,120	\$175,000	\$27,162	\$250,000	\$34,002

REPORT OF SCHOOL DISTRICT TREASURER

FOR THE
Fiscal Year July 1, 1980 to June 30, 1981

SUMMARY

Cash on Hand July 1, 1980 (Treasurer's bank balance)	\$4,194.66
Received from Selectmen	
Current Appropriation	2,504,244.93
Received from Selectmen -	
Current Appropriation	2,504,244.93
Deficit Appropriation	28,260.00
Balance of Previous Appropriations	80,052.39
Advance on Next Year's Appropriation	102,539.39
Revenue from State Sources	142,103.61
Received from Tuitions	28,456.06
Received from Capital Reserve Funds	45,000.00
Received from all Other Sources	87,430.18
TOTAL RECEIPTS	\$3,018,086.56
Total Amount Available for Fiscal Year (Balance and Receipts)	3,022,281.22
Less School Board Orders Paid	2,832,010.87
Balance on Hand June 30, 1981 (Treasurer's Bank Balance)	190,270.35
As of August 3, 1981	Jean Fongeaillaz District Treasurer

Detailed Statement of Receipts

DATE	FROM WHOM	DESCRIPTION	AMOUNT
7/80-6/81	Town of Hooksett		2,715,096.71
9/15/80	State of New Hampshire	Sweepstakes	30,114.93
10/29/80	State of New Hampshire	Building Aid	8,406.39
10/29/80	State of New Hampshire	Handicapped Tuition	34,564.69
11/17/80	State of New Hampshire	Driver Education	850.00

11/17/80	State of New Hampshire	Energy Assistance	5,172.00
12/26/80	State of New Hampshire	Handicapped Tuition	2,650.67
1/19/81	State of New Hampshire	Building Aid	8,406.38
2/9/81	State of New Hampshire	E.H. Funds	4,611.71
4/2/81	State of New Hampshire	Handicapped Aid	9,039.21
4/17/81	State of New Hampshire	Driver Education	1,000.00
6/30/81	S.A.U. #15	State Handicapped Aid	36,539.00
7/80-6/81	State of New Hampshire	Gas Tax Refund	544.63
7/80-6/81	Parents	Driver Education	3,600.00
3/12/81	Trustee Trust Funds	Capital Reserve	45,000.00
8/15/80	Patricia Fitzpatrick	Tuition	122.44
9/16/80	Candia School District	Tuition	5,789.81
9/16/80	Auburn School District	Tuition	3,696.01
11/17/80	Patricia Fitzpatrick	Tuition	535.80
12/26/80	Auburn School District	E.H. Tuition	6,104.00
2/9/80	Candia School District	E.H. Tuition	6,104.00
6/21/80	Candia School District	E.H. Tuition	6,104.00
6/30/80	State of New Hampshire	Refugee Aid	204.00
7/80-6/81	Suncook Bank	Int. on New Acct.	3,227.43
7/80-6/81	Suncook Bank	Bus Fares	7,806.00
3/11/80	S.A.U. #15	Bus Fares	100.09
11/81-6/81	S.A.U. #15	Rent	5,800.00
	Hooksett School Lunch	Reimb Salaries	57,000.70
	Bank Transfers		5,408.85
8/15/80	Xerox Ed. Publications	Refund	450.75
2/9/81	Wickes Lumber	Refund of Payment	23.34
2/9/81	Easter Seals	Refund of Tuition	2,068.46
2/9/81	N.H. Ins.-Village	Theft & Vandalism	454.00
6/21/81	N.H. Ins.	W.C. Dividend	919.82
5/21/81	National Ed. Association	Reimb Sub Pay	55.00
3/11/81	Suncook Bank	Vandalism Reim.	100.00
6/30/81	Suncook Bank	Vandalism & Bk Fines	128.50
12/30/80	Check #2245 from	1978-79	15.64
	Check #327 from	1979-80	71.60
6/30/81	Karen Tanzella	Purchase Piano	200.00

3,018,086.56

Superintendent of Schools Report

This past year has seen significant changes in the organizational structure of School Administrative Unit #15, comprising the school districts of Auburn, Candia, Hooksett and Raymond.

Mr. Richard F. Thompson, who had served as Assistant Superintendent since 1974, resigned in September to accept a position as Superintendent of Schools in Ipswich, Massachusetts. The S.A.U. #15 Board then reviewed the administrative structure with several goals in mind, primarily to maintain an effective and efficient management system.

The directive given to me as Superintendent by the Board was to draft a job description for each professional staff member within S.A.U. #15. *The results of the structural changes were:*

- 1.) Superintendent to oversee and manage all personnel within S.A.U. #15.
- 2.) Mr. Edward Donovan, former principal of the Raymond Lamprey River Elementary School, will assume all responsibilities for instruction in Auburn, Candia, Hooksett and Raymond.
- 3.) Mr. Donald Beaudette, former principal of Hooksett Memorial Junior High School, will be assigned to all the business affairs of the four districts.
- 4.) Mrs. Carol Davis, Director of Special Services, will continue overseeing all special education and special needs students in the four districts.

As a management team for the four local school boards the pursuit of education has become extremely complicated, inasmuch as the federal and state governments have curtailed funding, but have left local school boards with statutes and state board directives in the operation of the schools. Some areas these mandates include are staff development, accountability/minimum competency, collective bargaining, the new revised Handbook II (State of New Hampshire new accounting process), Right to Know Law, and handicapped education.

Without question, the most important increase in costs to the district has been in energy. All schools have cooperated fully to keep the usage of utilities at a minimum without jeopardizing valuable educational programs.

The Hooksett School Board, has through the use of a Technical Assistance grant along with Energy Conservation Measures seen a decrease over the past several years in the consumption of oil and kilowatt hours.

Through the efforts of this new re-organization several advantages have already been observed. We have been able to bulk purchase oil, coordinate contractual obligations for busing across four districts, and during the course of the 1982-83 school year there will be a new process for bidding on school supplies, textbooks, and athletic equipment, which will alleviate the cost to the taxpayers.

The second increase in costs have been in the area of special services to the district.

Students who are physically, intellectually or emotionally disabled require specialized programs in order to benefit from school and become productive citizens. The Hooksett School District continues to meet its responsibility toward these students in the most cost effective way possible. 1980-81 was the first full school year of operation for the Program for Emotionally Handicapped Children at Village School. This program makes it possible to educate more special students in town, rather than assigning them to costly out-of-district programs. Students from other districts can be enrolled in this class on a space available basis, thus helping to reduce the costs of educating our own children. As we look into the future, we can anticipate a second section of this class developing at Memorial Junior High School to accommodate these students as they get older.

Handicapped students of high school age and those who require even more specialized programs than those that are offered locally can be assigned to programs sponsored by other school districts or private agencies. Hooksett students regularly attend the Easter Seal School, the Moore Center and classes sponsored by the Merrimack, Manchester and Raymond School Districts, and area public high schools. Transportation costs are typically high and the Hooksett School District participates in a shared bus-routing plan with other S.A.U. #15 districts to keep costs as low as possible. A large portion of educationally related expenses (including transportation) of special students is contributed by the State of New Hampshire.

I wish to thank all Hooksett School Board members, the citizens of the community of Hooksett, local school administrators, and all school staff members for their support during the past year.

Respectfully submitted,

David R. Cawley
Superintendent of Schools

Hooksett School District

Fall Enrollment Data

September 30, 1981

	1	2	3	4	5	6	7	8	S.E.	(1-8) Total	9-12	(1-12) Total
1962-63	92	73	87	71	77	67	74	62		(600)	211	811
1963-64	108	87	77	98	67	73	73	62		(645)	224	869
1964-65	107	103	87	80	95	62	77	77		(688)	228	916
1965-66	120	94	93	93	71	90	60	73		(694)	230	934
1966-67	120	114	106	91	96	73	91	61		(752)	234	986
1967-68	143	124	110	106	96	101	80	97		(857)	236	1093
1968-69	132	134	128	109	112	97	106	78	9	(905)	270	1175
1969-70	150	120	127	125	106	111	103	104	20	(966)	290	1256
1970-71	161	136	119	129	125	112	121	105	17	(1025)	311	1336
1971-72	143	122	134	111	138	121	118	125	15	(1027)	355	1382
1972-73	129	133	119	134	107	139	126	116	23	(1026)	350	1376
1973-74	127	122	136	125	135	107	142	125	20	(1039)	371	1410
1974-75	118	100	122	143	127	134	106	139	22	(1011)	394	1405
1975-76	137	109	100	124	149	123	139	107	19	(1007)	390	1397
1976-77	135	119	103	100	124	149	123	142	11	(1006)	386	1392
1977-78	136	124	112	109	102	112	151	124	19	(989)	418	1407
1978-79	108	125	113	109	103	91	126	147	13	(935)	478	1413
1979-80	125	96	131	116	115	104	93	125	16	(921)	424	1345
1980-81	112	95	96	113	108	100	101	85	56	(866)	425	1291
1981-82	118	98	107	101	117	125	105	116	17	(904)	426	1330

Annual School Health Service Report

1980-1981

	Total Students
Vision Tests	994
Hearing Tests	989
Inspections	894
Heights	894
Weights	894
Complaints	1,955
Accidents	63
Referral to Physicians for Treatment	
Vision	19
Hearing	12
Posture	2
Emergency and Medical Conditions	281
Communicable Diseases	
Chicken Pox	46
Mononucleosis	0
Pediculosis	3
Impetigo	8
Scarlet Fever	9
Streptococcal	64
Conjunctivitis	9
Conferences	
Parents	73
School Personnel	157
Inter Agency	7
Home Visits	4
Staffings	140
Dental Program - Dry Brushing and Fluoride Rinse	
Underhill	302
Village	331
Immunizations	
Immunization Clinic	4
Administered Doses of Prescribed Medications	2,269

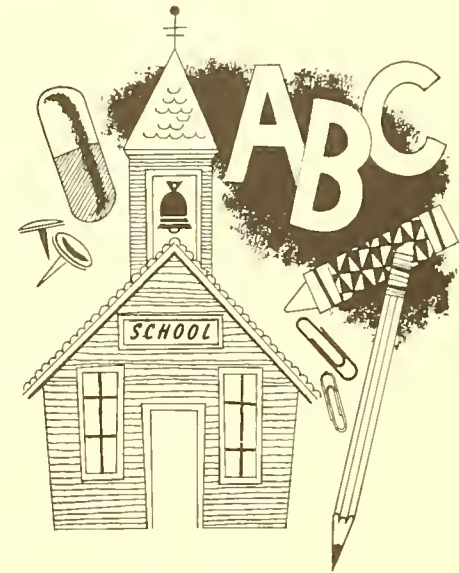
Health Classroom Teaching

36

Pre-school Vision and Hearing Screening Program
for Children Ages 4 to 6 years

27

Barbara Cliff, R.N.



Hooksett Village School

1980-1981 School year

Each year, at this time, I sit down and try to evaluate the school's progress and then report the state of the school to the people of Hooksett.

The most important part of any school is the staff: teachers, specialists lunch workers, custodians, librarians, nurses, bus drivers, aides, and others who directly service the children. The staff of a public school has been requested to provide so many services that unless you have hardworking dedicated people, you encounter many problems. The VILLAGE School staff, in my estimation, does more than is customarily expected from a public school staff and I feel the basic reason for this is because they care.

We are set up primarily to educate children and the report that follows will testify that this is being done with a fair amount of success at the Village School. The success of the school can also be measured by the direct contact the staff members have with the parents. This contact is a very vital part of the success story of the school. Communication between school and home is very important because this allows the parents to know what is going on at school and the school to understand what is going on at home.

There were many after school activities this year which were sponsored by the Village School P.T.A. I would like to give the members of the P.T.A. a great deal of credit for they have worked hard and have done a great deal for the school.

Parent-Teacher meetings were held regularly during the year, many phone calls were made between teachers and parents and we had a very large turn-out for our Open House and other P.T.A. sponsored events.

Once again the achievement testing showed that the students are learning their basics at a somewhat higher rate than the national average. The testing scores are broken up into what are called stanines. Stanines 9, 8, and 7 show students who are doing above average work, stanines 6, 5, and 4 reflect students who are doing average work, and stanines 3, 2, and 1 show students who are doing below average work.

This year 93 students were in the above average group, 214 students were in the average group and 25 students were in the below average group. On the national average usually 17% of the students are above average, 64% are average and 17% score below average. This year at the Village School 28% of the students were above average, 64%

were average, and 8% scored below average. This represents an 11% increase in the above average grouping at the school.

This year two new programs were introduced for the students and two other programs were expanded.

The Readiness Program finished its third full year and the progress of the program has been commendable. With the constant public relations and interaction of program and public many more people now understand the concept of developmental readiness. People from other schools have come to the Village School to seek advice or input from our program because they have heard a great deal about its progress.

The Emotional Handicapped Program finished its first full year and the progress of the students has been extremely good. Many of the children who were having difficulty adjusting to the school environment are now going to regular classes and some will be returning to their regular schools in the near future.

Two new pilot programs were started during the course of the 1980-81 school year. The Exceptional Child Program began in February and has been well received. At this point, 12 students are meeting with Mrs. Howe, the teacher, for one hour per week to participate in creative types of activities. This program will continue at the Village School for the 1981-82 school year and will also be introduced at the Underhill School for the 1981-82 year.

The second program introduced at the Village School was Beginning Computer Techniques. This was an individual type program where students come to the computer for 20 to 30 minutes per week to discover the aspects of computer operation. This program is correlated with Mr. Woodcock's program at the Memorial Jr. High School. Students will eventually be taught to program the computer. At this time over 100 students in grades 3 to 6 come to the computer weekly and 20 other students in grades 1 and 2 are being given and opportunity to work in the Resource Room on our math-i-puter.

All in all it has been a good year. The children still need a certain amount of help in the areas of social graces and sharing but, with the school's staff and the parents working together, most of the students have shown considerable gains both academically and socially.

Frederick H. Reischer, Principal

Hooksett Village School

1980-81

Fred Reischer
Daniel Gillen

TEACHERS

Carleen Bergquist
Linda Burke
Jean D'Espinosa
Denise Duchesne
Kathi Emery
Linda Haines
Susan Llewellyn
Deborah Mahair
Marion Marston
Cheryl Moreau
Merle Norma
Janet O'Sullivan
Linda Poirier
Carol Soucy
Carol Von Suck
Suan Wright

SECRETARY

Barbara Tassie

LIBRARIAN

Gertrude Fowler

AIDES

Evelyn Bennet
Pauline Breton
Beverly Cournoyer
Susan Howe
Lillian Johnson
Kevin O'Brien
Shirley Ryan
Ellie Stetson

LUNCH PROGRAM

Judith Barrett
Jane Fournier
Nicole Piaseczney
Suzanne Thibeault

MAINTENANCE STAFF

William Farrand
David LaValley

TRAFFIC AIDE

Philip Lafond

Principal
Assistant/Grade 4

Grade 3
Grade 2
Grade 2
Grade 4
Grade 5
E.H.
Grade 6
Grade 1
Readiness
Grade 1
Resource
Grade 6
Grade 4
Grade 5
Grade 4
Grade 3

Title I
Title I
Title I
Title I
Resource Room
E.H.
Readiness
Resource Room



SUCCESS

To laugh often and much; to win the respect of intelligent people and the affection of children; to earn the appreciation of honest critics and endure the betrayal of false friends; to appreciate beauty; to find the best in others; to leave the world a bit better whether by a healthy child, a garden patch, or a redeemed social condition; to know even one life has breathed easier because you have lived. This is to have succeeded.

Ralph Waldo Emerson

HOOKSETT MEMORIAL SCHOOL

Principal's Annual Report 1980-1981

"What the best and wisest parent wants for his own child, that must the community want for all its children."

John Dewey

The past five years have demonstrated to me that Hooksett is a community that cares for its children. Hooksett's citizens, school board, faculty and staff, and its parents and students have all worked together in providing the community with a school system that tries to meet the needs of all children.

Hooksett has unquestionably traveled a long way toward the critical goal that John Dewey has set for communities.

A major benchmark along the road to Dewey's goal was finally reached by Hooksett Memorial School in 1980-1981: full state certification as a comprehensive junior high school. Thanks to the dedication, hard work and sacrifices on the part of countless people, Hooksett Memorial students are now receiving an education equal to that provided by the best schools in the state.

However, if Hooksett wishes to continue its commitment to quality education, we cannot stand still. For standing still in today's fast-paced world really means going backwards.

Memorial's library and music programs need further development or we'll lose our hard won state certification. The needs of our gifted and talented students as well as those of the handicapped still need to be met more fully. Such important areas as computer literacy, communications, personal health, economic and environmental awareness need to become an integral part of our curriculum in order that today's students can meet tomorrow's challenges.

As some of you know, 1980-1981 marks my fifth and final year as principal of Hooksett Memorial School. While I will be serving the school district in another capacity, I will not be directly involved with its educational programs. However, because of the many people to whom I owe an immeasurable debt of gratitude for their help in making my job such a rewarding experience and because of my able replacement, I am confident that our students will continue to receive the best education possible.

In closing, I sincerely believe that what little I may have done for education in Hooksett is certainly outweighed by all that Hooksett has done for my education. Thank you all very much.

Respectfully submitted,

Donald J. Beaudette, Principal

Hooksett Memorial School Staff

1980-81

Donald J. Beaudette
A. Dean Cox

Principal
Assistant/Social Studies

Teachers

Sophia Annas
Marcella Barkie
Nelson Carter
Katherine Fowler
Denise Gosselin
Elizabeth Hague
Donna Hall
Patricia Healy
Richard Hedrick
Kay Johnson
Edward Mongeon
Tom Putney
Denver Woodcock

Resource Room
English
Social Studies
English
French/Reading
Home Economics
Math
French/Reading
Art/Drafting
Science
Science
Industrial Arts
Math

Librarian

Stella Black

Secretary

Sylvia Perkins

Aides

Sandy Baines
Doris Powers

Home Economics
Reading

Lunch Program

Bernice Fletcher
Elaine Langer

Maintenance Staff

Oscar Malo
Eloire Racette

Hooksett School District

1980-81

Itinerant Teachers

Jane Beaudette
Andrew Bilodeau
Anthony D'Agostino
Kolin Linnane
Sharon Moreau
Sandra Papadeas
Darlene Pelczar
Margaret Teravainen
Patricia Whittier

Speech
Physical Education
Guidance
Reading
Physical Education
Art
Music
Music
Title I

Nurse

Barbara Cliff

Lunch Supervisor

Cynthia Harlan

Maintenance Supervisor

Lloyd Palmer

Transportation Supervisor

Connie Nepveu

Transportation Staff

Caroline Bishop
Sharon Hemeon
Lucille Komm
Anne Ladieu
Diane Limoges
Brenda Lortz
Claire Lyons
Pat McDuffee
Sandra Morganthal
Marguerite Paul
Jeanne Sargeant
Wayne Skinner

Hooksett Memorial School

Class of 1980-81

Gregory A. Bairam
G. Charles Barker, III
John A. Bartlett
Kelly Anne Bergeson
*Bernadette M. Biron
Philip Leo Bissonnette
Benjamin Albert Boorum, Jr.
Brien R. Botsford
Donald Richard Bouchard
Donna Lynn Bouchard
*Nancy Ann Boulanger
*Irene Marie Bourque
Angela Lynn Breton
Susan Marie Bulger
*Christine Renee Burdette
Therese Diana Carrier
Jon Edward Casey
Josee Nathalie Chabot
Perry W. Click
Brian K. Cournoyer
**Michelle Ann Couture
Nathalie Chantale Couture
*Carmen Rose Cusson
Peter Marcel Cusson

Judith Lynn Czachor
*James G. Deluca
Ralph Anthony Descheneaux
David James Dinwoodie
**James A. Dobzanski
Michael Fred Drake
Kimberly Ann Dubois
Kenneth A. Dumas
*Brenda Ann Eckels
Lisa Jean Emond
Dorothy Ellen Erskine
Steven Lee Fox
Derik Jon Furlotte
Deborah Ann Gagnon
*Lisa Anne Gagnon
Michael John Garon
*Diana Lee Gordon
Victoria LeGramatikas
Michael Jon Granville
Laura Ann Groele
*Donna Lisa Guilbeault
Laura Gusmano
Kelly I. Harris
*Dawn Elaine Hartnett

Andrew David Haskell
*Holly Elizabeth Hayes
*Kimberly L. Houde
*Lynn Theona Hutchinson
Larry A. Jenkins
Marc M. Jolin
Richard Thomas Kelly
Stephen Labonte
Lisa Marie Labonville
Lisa Jill Labrie
*Donna Louise Lambert
Scott Alan Lamper
James Joseph Landry, Jr.
Michelle Anna Lavigne
Kathleen Ann Levesque
Michael L. Lyons
Kirt David Maitland
Kimberly A. Makara
Brendan F. McVeigh
Richard E. Michaud
Leeann Yvonne Nadeau
Donald Thomas O'Brien, Jr.
Kim Marie Peck
*John Michael Pelletier

** John Kevin Proctor
Raymond John Pulliner
Coleman C. Reed
Linda S. Robidoux
*Alisa Marie Roy
**Melissa Lynne Salmon
Tina Marie Sargent
Sandra Doris Shackford
Kimberly Ann Sibulkin
Brian Francis Silcock
Lisa Lynn Snair
Mary Catherine Terry
Kathryn Denise Therrien
*Melissa Renee Thibeault
Maureen Casey Todd
Paul F. Trothier, Jr.
John T. Tsiatsios
Charles Michael Tyler
Kurt Robert Tyler
Francine Patricia Urquhart
Donna Marie Veilleux
Rosemarie Ann Villeneuve
Theresa Angeline Violette
Lisa Ann Wright

**Honor Students

*B Average in Grade 7 and in Grade 8

Fred C. Underhill School Report

In early August Rev. Winthrop Nelson, pastor of Hooksett Congregational Church visited me in my office.

He had brought a series of pamphlets entitled "The Education of the Public and the Public Schools". Rev. Nelson was concerned with what effect the current social, economic and political environment would have on our local education system in Hooksett.

After a lengthy discussion of educational philosophy and the state of the union, he left the pamphlets for my review. They all were excellent. One in particular "The Public School and the Family" by Hope Jensen Leichter had a segment which I feel is worth sharing and pondering in the form of an annual report.

Each day hundreds of children in Hooksett go from home to school and back. This obvious fact is sometimes overlooked in our efforts to understand the ways in which the family and the school contribute to the education of the child and in our efforts to improve collaboration between the two.

Families and schools are among the most basic institutions that educate. It is vital for improvement of educational practice that thoughtful attention be given to the relationship between education in the family and education in the school. It is also vital that our understanding allows us to consider the wide variety of different forms that education may take, both in the family and the school, as well as the variety of experiences different children have in moving between family and school.

The transition from home to school and back often becomes so routine that it goes unnoticed. Yet this daily walk maps the central educational experiences of the child or young adult. The meaning of this walk varies enormously with the age of the child, from the first grade child taking the first step into a strange, large world with new faces and buildings, carrying a new pencil box or teddy bear and searching for things that are home like, to the teenager who goes from home to school searching for support among peers for critical views of the strange ways of parents and school. The daily walk from home to school and back also varies significantly depending upon the similarities and dissimilarities between home and school. For some the walk is short and direct. The child finds in the school the same books, toys, forms of reading and writing, ways of organizing behavior in time and space that are found in the home. For others the route is longer and more complicated. The language spoken in the school is different from the language spoken in the home. The books, toys, forms of reading and writing found in the schools are different from those found in the

home. The scheduling of activities in the school is different from that in the home. For some children the walk from home to school and back is a walk between two sets of adults who know little about each other. The parents know little about the teachers or the activities of the school, and the teachers know little about the parents and siblings and activities in the home. For some students the walk between the home and school is a walk between two sets of adults who respect each other. The parents respect the professional competence of the teachers and the teachers respect the educational efforts of the parents. For other children, the walk between home and school is a walk between two sets of adults who are in strenuous opposition to, and even open conflict with each other. The teachers criticize the family for neglect or lack of concern with their children's achievements and the parents criticize the school for incompetence in instruction and inadequate attention to the educational needs of their children. For some children the walk between home and school is between two sets of adults who hold similar world views and values. For others the walk is between adults who hold distinctly different and conflicting world views and values. For some children the similarity of home and school makes the transition easy. For others the similarity may be boring or even oppressive. For some children the dissimilarity of home and school is a matter of confusion and disorientation. For others it is a source of stimulation and excitement. Some children go directly home from school. Others spend many hours in after school programs, formal lessons, or with friends in their homes or in their neighbor schools. Some children spend hours watching television. Others see only a few selected programs.

Those concerned with the improvement of education - parents, teachers and other interested citizens - can usefully work toward their goal by attempting to arrive at a more sophisticated understanding of these daily transitions from home to school and back. Such an understanding will not necessarily seek to create the school in the images of all the families they serve, nor will it seek to improve but it will attempt to arrive at a more complete understanding of the nature of education in the family and its relation to education in the school, and the relation of both family and school to other institutions that educate such as the media. In their way a clearer picture may be obtained of how these two basic institutions may complement and supplement each other in terms that take account of the wide variety of individual experiences of different children.

Marc A. Boyd, Principal
Fred C. Underhill School
December 1981

Fred C. Underhill School Staff

1980-81

Marc Boyd
Barbara Hill

Principal
Assistant/Grade 1

Librarian
Mary Campbell

Teachers

Susan Armstrong
Susan Bennett
Barbara Blair
Suzanne Campbell
Diane Coghlan
Lee Daneault
Mary Danielson
Christine DeCota
Sharon Dugas
Susan Guernsey
Elizabeth Hertzfeld
Bonnie Hopkins
Kathleen Lang
Diane Miner
Karen Roy
Nadine Saunders

Grade 6
Grade 5
Grade 4
Grade 6
Grade 2
Resource Room
Grade 4
Grade 4
Grade 2
Grade 3
Grade 3
Grade 3
Grade 5
Grade 2
Grade 5
Grade 1

Aides

Joanne Cline
Connie Kelly
Claire Lyons
Patricia McDonald
Linda O'Sullivan

Resource Room
Title I
Resource Room
Title I
Resource Room

Lunch Program

Beverly Bairam
Beverly Morrison
Lena Stoklosa

Maintenance Staff

Frank Sobol
Ernest Townsend

Transportation Aide

Beatrice Fields

Secretary

Elizabeth Proctor

Fiscal Year 1981-82

School Administrative Unit #15

Salaries

Superintendent of School's Salary breakdown by district share for 1981-82 fiscal year.

District	Percentage	Amount
Auburn	16.11%	\$ 4,913.55
Candia	14.84%	4,526.20
Hooksett	37.23%	11,355.15
Raymond	31.83%	9,705.10
District Share		\$ 30,500.00
State Share		2,500.00
Salary		\$ 33,000.00

Assistant Superintendent of School's Salary breakdown by district share for the 1981-82 fiscal year.

District	Percentage	Amount
Auburn	16.11%	\$ 4,386.11
Candia	14.84%	4,040.34
Hooksett	37.23%	10,136.24
Raymond	31.83%	8,663.31
District Share		\$ 27,226.00
State Share		2,274.00
Salary		\$ 29,000.00

Assistant Superintendent of School's Salary breakdown by district share for the 1981-82 fiscal year

District	Percentage	Amount
Auburn	16.11%	\$ 3,419.51
Candia	14.84%	3,149.94
Hooksett	37.23%	7,902.44
Raymond	31.83%	6,754.11
District Share		\$ 21,226.00
State Share		2,274.00
Salary		\$ 23,500.00

Director Special Services's Salary breakdown by district share for the 1981-82 fiscal year.

District	Percentage	Amount
Auburn	16.11%	\$ 3,025.94
Candia	14.84%	2,787.40
Hooksett	37.23%	6,992.91
Raymond	31.83%	5,976.75
District Share		\$ 18,783.00
State Share		1,000.00
Salary		\$ 19,783.00

Hooksett Statistical Report 1980-1981

Number of half days in session	360
Total enrollments	938
Percent of attendance	95.7
Average daily membership	884.2

Report of the School Lunch Program

Town of Hooksett 1980-1981

Schools: Underhill, Memorial and Village

Receipts:

National School Lunch Fund	\$ 42,595.00
District General Fund	20,000.00

Lunch Sales:

Children	50,679.27
Adult Payments	3,765.35

Milk Sales:

Children	4,104.09
----------	----------

Other:

Interest on NOW Account	972.56
-------------------------	--------

Cash on Hand July 1, 1980

4,727.95

\$126,844.22

Expenditures:

Food	63,937.28
Labor	57,000.70
Equipment, Repair and Expendables	2,003.20

Cash on Hand June 30, 1981

3,903.04

\$126,844.22

Meals Served for School Year:

Children Paid	79,003.00
Adults	2,831
Reduced and Free	17,728

Special Milk Program:

Children	55,444
Adult	1,932
Free	293

Charge for Children's Meals,	9/80 to 1/81	150¢
	1/81 to 6/81	60¢
Charge for Adult Meals	9/80 to 1/81	1.00
	1/81 to 6/81	1.25
Charge for Reduced Meals	9/80 to 1/81	10¢
	1/81 to 6/81	20¢
Charge for children's 1/2 pt.	9/80 to 1/81	05¢
	1/81 to 6/81	10¢
Charge for Adult 1/2 pt.		15¢

School Lunch Director
Cynthia Harlan

PUBLIC LIBRARY FINANCIAL STATEMENT

4th Quarter of Fiscal 1980-1981

Balance on Hand December 31, 1980 \$14,844.00

Receipts

Interest of Savings Acct. #388	\$ 128.77	
Interest of Savings Acct. #334	33.86	
Interest of Savings Acct. #271	1.87	
Interest from Trustee of Trust Funds	490.20	
Fines	139.51	
Copy money	173.08	
Reimbursement of lost books	14.95	
	\$ 982.24	\$15,866.24

Fine Acct. #271 Bal.	\$ 185.91*	
Interest #271	8.35	
Fines	344.85	
Reimbursement of lost books	27.93	
	\$ 567.04	
Regular checking acct. balance	\$ 2.66*	
Special checking acct. balance	1.00*	

Expenses

Regular expenses	\$8,151.93	
Special expenses	77.67	
	\$8,229.60	\$ 7,636.64

	\$ 3.66	
Disbursements		
Operating expenses	\$23,975.85	
Special expenses	2,756.85	

Balance on hand 3/31/81 \$ 7,636.64

\$26,732.70

First Three Quarters of Fiscal 1981-1982

Total Receipts	\$44,793.56
Total Disbursements	26,732.70

Balance on Hand 4/1/81 \$ 7,636.64

Balance on Hand 12/31/81

Receipts

Regular Acct. #388 Bal.	\$ 4,646.50*	
Received from Town	33,572.77	
Interest Savings #388	373.51	
Interest Cert. of Deposit	1,143.06	
Copy Money	1,005.40	
Reimbursement of lost books	28.85	
	\$40,770.09	

Regular Acct. #388	\$14,875.04	
Regular Checking	366.81	
Gift Acct. #334	2,775.52	
Fine Acct. #271	42.49	
Special Checking	1.00	
	\$18,060.86	

Gift Acct. #334 Bal.	\$ 2,800.57*	
Interest #334	148.06	
Women's Club	100.00	
Overeaters Anonymous	45.00	
Recycling Organization	50.00	
Book and Bake Sale	309.14	
	\$ 3,452.77	

The Blanche and Oscar Morin, Sr. Memorial Fund consists of Certificates of Deposit in the amount of \$2,050.00 which earned a total of \$248.83 in interest. This amount was expended according to the guidelines of the fund.

Road Agent Report

Winter	
1981 Appropriation	\$87,170.21
Credits	<u>829.15</u>
	\$87,999.36
Expenditures	
Hired Equipment	\$ 879.20
Materials & Supplies	41,865.57
Labor	<u>44,681.60</u>
	\$87,426.37
Summer	
1981 Appropriation	\$74,523.68
Credits	<u>3,053.04</u>
	\$77,576.72
Expenditures	
Materials & Supplies	\$30,106.76
Labor	<u>47,178.61</u>
	\$77,285.37
Rubbish	
1981 Appropriation	\$28,082.29
Credits	none
Expenditures	
Materials & Supplies	\$ 6,150.07
Labor	<u>34,245.98</u>
	\$40,396.05
General Highway	
1981 Appropriation	\$15,812.50
Credit	<u>771.50</u>
	\$16,514.00
Expenditures	
Gas & Oil	\$ 522.68
Heating Oil	2,436.10
Telephone & Electric	1,300.42
Parts & Repairs	<u>11,284.92</u>
	\$15,544.12
Sanitary Land Fill	
1981 Appropriation	\$22,697.89
Credits	<u>8,400.00</u>
	\$31,097.89

Expenditures	
Miscellaneous	\$ 35.70
Fuel	5,728.60
Dozer Repairs	11,422.77
Utilities	1,312.92
Labor	<u>16,480.11</u>
	\$34,980.10
Resurfacing	
1981 Appropriation	\$7,876.00
Expenditures	
N. H. Bituminous	\$6,427.44
Special Appropriation	
Plowing Parking Lots	
1981 Appropriation	\$2,783.00
Expenditures	
Hired Equipment	\$3,056.20
Surveying	
1981 Appropriation	\$8,250.00
Expenditures	
Hoyle Tanner	\$900.08
Care of Trees	
1981 Appropriation	\$759.00
Expenditures	
Ron's Tree Service	\$450.00
New Construction	
1981 Appropriation	\$55,817.13
Expenditures	
Continental Paving (Granite St.)	\$ 6,307.00
Continental Paving (N. Reading St.)	11,220.00
Continental Paving (Cushing Ave.)	5,395.00
N.L. Towle (Berry Hill Rd.)	\$ 1,800.00
Gary Fields (Granite St.)	600.00
Manchester Paving (Berry Hill Rd.)	302.50
Duracrete Block Co. (N. Reading St.)	<u>9.50</u>
	\$25,624.00

Respectfully submitted,

Bernard Zapora
Road Agent

Concord Visiting Nurse Association Report

As of August 17, 1981, the Suncook C & Y became a part of the Concord Regional Visiting Nurse Association. This decision was necessitated by the advent of block grants and federal and state cut-backs.

Major changes which have occurred at C/Y as a result of trying to continue services on less than 1/2 of the former budget are:

1. There is now an income guideline of \$14,000 for a family of 4.
2. There will no longer be any funds available to pay for acute care of clients carried.
3. Less staff time will be available to service clients.
4. Clients will be discharged from the program once the youngest child in the family is in 1st grade.
5. The clinic will be closed on Fridays.
6. Present enrollment as of 12/30/81 is 293 children. 154 children have been discharged since 8/17/81. 97 of these discharges occurred because all children in the family were in school. 36 children were discharged as the family income was over the income guideline and 21 children had moved. 97 children have been admitted to the program since 8/17/81.
7. The Tri-Town Advisory Committee is remaining actively involved in discussing community health needs and trying to come up with ways of meeting these needs.

In spite of these changes, we feel we can continue to deliver an effective, necessary, quality service to the residents of Pembroke, Allentown, and Hooksett.

Concord Visiting Nurse Association
Concord, New Hampshire

Hooksett Recycling Committee

The Hooksett Recycling Program, voluntarily established in November 1979, independent of, but with the support of the Hooksett Selectmen, has continued to be actively involved in recycling several products.

The recycling center, located behind Memorial Junior High School and opened anytime that is convenient for you, is easy to get to. Just drive behind the Memorial Jr. High and drop off your tied or bagged newspapers, place your bottles with the caps removed in the correct colored barrel and place your flattened aluminum cans inside the shed. No cardboard or magazines, please.

Since November 1979, Town residents have recycled a total of 133,925 pounds of newspaper, some of which has made insulation for homes and paper products, 58,700 pounds of glass which is recycled into new bottles, 227 pounds of aluminum which is reused for new cans and 6075 pounds of cardboard which is recycled into cardboard and other paper products.

The total amount collected is 198,927 pounds, which is very meaningful not only to Hooksett residents, locally, but nationally as well. By recycling as we have been doing, we are saving precious space in the sanitary landfill. Instead of filling it up with products which are recyclable, the space saved amounts to 221 cubic yards. Recycling even more will continue to save the Tax dollars eventually needed to replace the landfill.

In the time when we are so concerned about our future energy sources, by recycling aluminum cans into new cans, is an energy savings of 95%, rather than producing a brand new can.

Monies collected thus far, have been used to purchase books for the Hooksett Library, scholarships to students at the Elementary Schools for science camps, audio and educational materials for the three schools and donations at Christmas time to needy families.

Special thanks for the continued support and help by the Hooksett Highway Department and to all of the residents who continue and who will start to recycle.

Respectfully submitted,

The Hooksett Recycling Committee

Josie Bean
Leslie Breen
Kaye Johnson
Judi Hess
Bill Half

KNOW YOUR POLICE DEPARTMENT

THE HOOKSETT



Chief James Oliver



Lt. E. J. Daley



Sgt. Frank Beliveau

POLICE DEPARTMENT



Off. John Skelton



Off. Roland Roberge



Off. James Massey



Off. Brenda Brown



Off. Mike Kelly



Sp. Off. Leandre Lambert



Off. Jack Keller



Off. Mike Jodoin



Det. John Charron



Sp. Off. A. M. Granville



Sp. Off. Tim McGuire



Sp. Off. Bob Dwyer



Sp. Off. Donald Stout



Sp. Off. Bryan Madden



Sp. Off. Joe Pelonzi

Report of Police Commission

Our report to the citizens of Hooksett this year will consist of the accomplishments of your Police Department, some statistics, and some problems we are facing.

Your Police Department has completed the year 1981 well within the budget allocated, turning back over \$6,000.00.

For the first time we have a full compliment of 12 full-time employees and five part-time officers.

We presently have two patrol cruisers running on propane fuel. This gives us an approximate savings on fuel costs of about 25%. We are also hoping to extend the life of these vehicles from 100,000 miles to 150,000 miles.

Department Activity

	1980	1981	
Misdemeanors	170	187	up 10%
Felonies	21	25	up 19%
Total Violations	729	1,129	up 56%
Patrol Mileage	103,951	106,765	up 3%

Some of the problems facing us is the increase in criminal activity in the area. It requires your Police Department to become increasingly more efficient year by year as they work with the same amount of manpower, absorbing the larger work load.

The Animal Humane Officer's duties is another problem we are presently trying to solve. We are absorbing these duties until an Animal Humane Officer is found.

We hope that in the year 1982 your Police Department will continue to serve you, the citizens of Hooksett, with the same dedication as they have in the past.

Respectfully submitted,
George Lindh, Chairman
George Longfellow, Commissioner
David Bernard, Commissioner
Police Commission of Hooksett

Dog Report

Leandre Lambert served as our first Dog Officer from 1962 up to June 1981. Upon his resignation, Kathleen Barrett accepted the position from June 1981 through October 1981. From this time on, the Police Department has handled all animal complaints. The Town is grateful for the years of service given by Leandre Lambert and wishes at this time to reflect its appreciation.

Complaints	153
Dogs Picked Up	143
Dogs Returned	30
Dogs Disposed	15
Dogs Given Away	3
Dogs Sold	0
Dog Bites	7
Cats Disposed	10
Dogs Boarded	4
Veterinarian Costs	0
Animals Killed by Dogs	1
Animals Killed by Cars	10
Animals Hit by Cars	5
Total For 1981	377

James H. Oliver
Chief of Police

Hooksett District Court

Total Case Load 1981		9373
Criminal	8920	
Civil	387	
Juvenile	66	
Regular Sessions	62	
Special Sessions	29	
Juvenile Hearings	37	
Total cases handled		
by Youth Services Officer	164	
Total cases diverted	98	
Total cases to court	66	

Financial Statement

Balance January 1, 1981 (Restricted funds - Bail and Partial Payments)	\$ 12,508.61	
Receipts January 1 - December 31, 1981	332,508.95	
	\$ 335,017.56	
Disbursements - January - December 31, 1981		
State of New Hampshire	\$ 183,596.40	
Town of Hooksett	98,026.29	
Operating Expenses	46,046.60	328,669.29
Balance December 31, 1981 (Restricted funds - Bail and Partial Payments)	\$ 7,348.27	

Ruth K. Blakeley
Clerk of Court

Administrative Committee of the District and Municipal Courts

15 November 1981

Board of Selectmen
Hooksett Town Hall
Hooksett, NH 03106

Gentlemen:

In November of each year the Administrative Committee of District and Municipal Courts is required by RSA 502-A:6 to notify you regarding court personnel salaries for the next calendar year. The salaries are based upon caseload statistics provided by the clerk of court to the Judicial Council. From these statistics the Administrative Committee computes the salaries of the Justice, Special Justice and Clerk, using the formula prescribed by RSA 502-A:6.

Pursuant to RSA 502-A:6, the annual salary of the clerk of a part-time court is set by the justice of the court. However, the salary of the clerk may not be less than 40% of the salary paid the justice. The annual salary of the special justice shall be an amount equal to 30% of the salary paid to the justice, except that, by vote of the local governing body, the salary of the special justice may exceed 30%, or the governing body may vote to pay the special justice \$150 for each day or part thereof that he shall serve as justice.

The salaries for your court personnel for the calendar year 1982 are shown below:

Justice \$ 27,975.00
Special Justice \$ 9,791.25 (Recommendation of Justice)
Clerk \$ 19,582.50

If you have any questions regarding these salaries, please do not hesitate to contact us at 271-2356 or 271-2161.

Very truly yours,

CC: Justice
Special Justice

Craig O. Briggs
Executive Director

VISITING NURSE ASSOCIATION— HOME HEALTH, Hooksett

The Visiting Nurse Association-Home Health Agency of Greater Manchester Inc., continues to provide services as a certified Home Health Agency to the greater Manchester area, covering Manchester and five towns - Auburn, Bedford, Candia, Goffstown and Hooksett.

The agency is a voluntary, non-profit home health agency. It is nationally accredited by National League for Nursing/American Public Health Association, Medicare and Medicaid certified and a United Way Agency. The agency provides 24 hour home care services, with service between 9:00 p.m. and 7:30 a.m. on a selective and necessary basis. Anyone may request services by calling the office at 622-3781 from 7:30 a.m. to 5:00 p.m.

Mrs. Lee Harvey and Wynne Hanrahan residents of Hooksett serve on the Board of Directors of the Association.

The agency is supported by various funding sources. Home Health services are provided within the resources of the agency. Attempts are made to provide necessary services without regard to ability to pay. Fees are discussed on the initial visit with a sliding scale used if full fee payment is not possible.

Home Health services are provided by the following staff members: licensed professional nurses, registered physical therapists, registered occupational therapists, registered speech therapists, registered nutritionist, social worker, certified homemaker/home health aides.

Adult health screening programs, occupational health services and immunization clinics are also provided by the agency. Walk-in blood pressure screening and health counseling/teaching is provided Monday-Friday from 1:30 p.m. to 3:30 p.m. at the office, 194 Concord St. Manchester.

During the past year in Hooksett, the agency serviced 118 people and made 754 nursing visits, 481 Homemaker-Home health aide visits and 167 rehabilitation therapy and other visits. Immunization and Adult Health Clinics were also held.

Total value of services rendered to Hooksett during 1981 was \$35,374.

Total value of services rendered without direct payment from third party insurers or private pay was \$13,682.

These services were covered by town appropriations, agency acquired grants, donations and other solicitations.

Sarah Hubbard
Executive Director

Communications Commission Annual Report

It is my pleasure to submit this our eighth annual report to the residents of the town of Hooksett

The Communications Commission has met each month to discuss and carry on the business of the department. These meetings have been productive and has given each department represented an opportunity to share their in-put in the overall operation of the Communications Center

Our system is continuing to service the police department, fire department, highway department, Tri-Town ambulance and paging service for the sewer department, Central and Village Water Precincts, as well as the police and highway departments.

During the past year we have received many letters thanking us for the service we have been able to provide and it is always encouraging to know that we are able to meet the emergency as it arises. This in itself is a reflection on the dedicated personnel employed at the Center.

Training has always been a problem for the Center in keeping dispatchers up-to-date on new methods and techniques. During the past year we were able to send a dispatcher to a three day seminar on hazardous materials. The Fire Department has offered to help with some of the training which they hope to incorporate in the coming year and we look forward to this with anticipation.

I look forward in 1982, with the ever increasing challenges as our town grows in population and industry and at this time I wish to thank the Commission members for their time and effort and thank the employees for their devotion and dedication in making Hooksett "A Better Place In Which To Live".

William H. Shackford, Chairman
Hooksett Communications Commission

Public Welfare Department

Classification of Aid	1981 Budget	1981 Expenditures	1982 Budget
Old Age Assistance	\$15,000.00	\$15,646.39	\$20,000.00
Aid to Totally Disabled and Nursing Care			
Town Welfare	5,000.00	2,002.87	4,000.00
Soldiers Aid	500.00	65.00	500.00
Juvenile Care	5,000.00	18,531.75	20,000.00
Refunds or Credits		-3,310.85	

The Increase in our Welfare costs in 1981 can be tracked to three major factors:

1. Inflation and the overall economy.
2. An increased case load, particularly in the areas of juvenile care, old age, totally disabled persons and nursing care.
3. Cutbacks at the Federal and State levels.

We have experienced an explosion in the costs to the Town to provide care for our elderly in Nursing Care Facilities and to our juveniles who are Court Ordered to other than State Institutions for care and treatment.

Our low cost items in the Welfare Budget are Town Welfare and Soldiers Aid, the two we can exercise the most control over locally.

During 1981 we initiated a Work Program for Welfare Recipients. Welfare Recipients who are not financially able to repay the Town are allowed to work off their indebtedness by working for the Town in areas consistent with their experience, education and ability.

Charles Woodbury, our Overseer of Public Welfare for over two decades, passed away earlier this year. His dedication, hard work, and his friendly and cooperative manner are sorely missed.

Respectfully submitted,

Gerald J. Holleran
Overseer of Public Welfare

REPORT OF THE SOUTHERN NEW HAMPSHIRE PLANNING COMMISSION

Since the Commission's last report to the Town, Federal budget reductions and recessions have hampered efforts to sustain the level of staffing and the varied work program to which our member communities have become accustomed over the past fifteen years.

Budget constraints have forced the Board of Commissioners (your appointed representatives) to eliminate one technician position, reduce the combination bookkeeper and secretarial position to a part-time bookkeeper status, and most recently, to leave the vacated graphic artist slot open. Thus far, the program area most affected has been the previously HUD-State supported regional planning element. A severe reduction in HUD '701' funding, and elimination of the State match to help support the Commission's Fiscal 1982 work program, forced the adoption of a much-abbreviated regional planning component.

Despite these problems, the Commission has attempted to balance the needs of the outlying towns with those of the central city, Manchester, and has been able, through its regional, transportation and local planning assistance programs, to continue services to local officials. In the form of various reports, special studies, technical assistance, etc., member communities have had important concerns addressed and been able to initiate public improvement projects which are eligible State and Federal financial assistance.

During the past year, some of the work accomplished under the regional and transportation planning elements has included:

- An evaluation of progress made, by the Commission, toward the implementation of previously-adopted regional land use and housing plans (parts of the regional comprehensive plan);
- Publication and wide distribution of our newsletter, "Project", through which timely articles and news items on a wide variety of subjects ranging from recent court decisions on planning and zoning matters, community tax base analysis, and the use of performance standards for new development evaluation, to water quality management have been brought to the attention of municipal officials and concerned citizens.
- A seminar for General Court members representing the Commission's communities, during which they had an opportunity to informally discuss our responsibilities, programs, services and relationship with the towns with Commissioners and staff;

- A workshop on the National Flood Insurance Program conducted for the benefit of areawide selectmen, building inspectors, planning board members and the general public;
- A workshop conducted by representatives of the New Hampshire Department of Public Works and Highways on the Department's "5-Year Highway Improvement Program, 1981-1985 for the Southern New Hampshire Planning Commission Subregion". Municipal officials and the public were invited to obtain a briefing on projects in their respective communities and to become familiarized with the project qualification and selection process.
- The completion of a "Community Recreation Survey" of facilities, programs, financing, staffing, and issues through interviews with officials in each community. The results are expected to be published by the Office of State Planning during the Spring of 1982;
- Extensive work, by Commissioners and staff with area-wide Boards of Selectmen and members of the New Hampshire Legislature in an effort to correct numerous inequities in RSA Chapter 566 which will seriously impact local tax rates resulting from implementation of the State Solid Waste Plan. (Details were reported in the December, 1981 issue of "Project"); and
- Co-sponsored, with the Nashua Regional Planning Commission, a workshop on interpretation of the provisions of RSA 31:118 and 119 regarding zoning for mobile homes. Staff also worked with the legal counsel of the New Hampshire Municipal Association drafting proposed amendments on behalf of our member communities.

Studies undertaken by Commission staff, or for the Commission by consultants, or by the State of New Hampshire in conjunction with the annual update of the Metropolitan Manchester Transportation Planning Study (area coverage includes the City of Manchester and the Towns of Auburn, Bedford, Goffstown, Hooksett, and Londonderry) include:

- "School Enrollment" (March, 1981);
- "Urban Goods Movement Study FY 1981, Central Business District Manchester, New Hampshire" (April, 1981);

- "Land Use Update FY 1981 Metropolitan Manchester Planning Study Area" (May, 1981);
- "Metropolitan Manchester Planning Study Area Employment Estimates" (June, 1981).
- "Urban Impact Analysis FY 1981 Metropolitan Manchester Planning Study Area" (June, 1981);
- "A Preliminary Evaluation of Reasonably Available Transportation Control Measures for the Reduction of Carbon Monoxide Emissions in the Manchester, New Hampshire Metropolitan Area" (June, 1981) by C. E. McGuire, Inc.;
- "South Manchester - Londonderry Sub - Area Transportation Study" (June, 1981) by the COMSIS Corp.; and
- "Metropolitan Manchester Planning Area Long Range Highway Plan" (December, 1981).

LOCAL PLANNING ASSISTANCE SERVICES

A representative sampling of staff services provided to the Town of Hooksett during the past year included:

- Provided the Planning Board and Board of Selectmen with updated copies of "Planning Legislation in New Hampshire".
- Provided the Planning Board with sample amendments needed to bring the Subdivision Regulations into compliance with the 1981 amendments to RSA 36:23 "Board's Procedures on Plats"
- Provided the Board of Selectmen with notice of public hearings on the adoption of criteria governing the designation and mapping of "prime wetlands" under RSA 483-A 7
- Provided the Board of Selectmen, Planning Board, Zoning Board of Adjustment, and the Building Inspector with notices and schedules of the Municipal Law Lecture Series held during the Fall, 1981
- Prepared original color graphics and arranged the printing of 1000 copies of the existing zoning map at the request of the Planning Board. Graphics work was done at no cost to the Town.

- Provided the Board of Selectmen, Planning Board and Zoning Board of Adjustment with copies of proposed legislation relating to their respective jurisdictions being considered by the 1981 session of the New Hampshire General Court.
- At the request of the Planning Board, prepared proposed amendment to the Zoning Ordinance making provisions for the development of elderly and handicapped housing. (Work was done under contract.)
- Met with the Board of Selectmen to discuss possible improvements to the U. S. Route 3 - N.H. Route By-pass 28 intersection. Project was subsequently approved for inclusion in the Commission's Transportation Improvement Program thereby establishing eligibility for State and Federal financial assistance for construction.
- Advised the Board of Selectmen and the Planning Board on legislative hearings pertaining to House Bill 913 "manufactured housing" (subsequently enacted as RSA 31:118 and 119) and provided the Planning Board with assistance regarding zoning compliance with the statutory requirements.
- Met with representatives of the Town of Hooksett Conservation Commission and provided assistance relative to potential wetlands area mapping and wetlands area zoning provisions.
- Provided the Planning Board with a copy of "Performance Standards For New Hampshire Communities" for consideration for possible use in the Zoning Ordinance.
- Provided the Building Inspector with a copy of an interpretation of the provisions of RSA 31:118 and 119 dealing with zoning requirements for the placement of mobile homes.
- Met with the Board of Selectmen to discuss a Commission-prepared application, on behalf of the Town of Hooksett, for fiscal year 1982 HUD Community Development Block Grant funding to finance a public water system extension to service homes in the Scott Avenue area. Work has begun on the compilation of supporting documentation and the preparation of the project description.
- At the request of the Planning Board, prepared draft amendments to the Zoning Ordinance dealing with manufactured housing and performance standards for proposed industrial development.

- Met with representatives of Supervisory Union 15 and Special Transit Services, Inc. to review proposal for contracted services to transport physically handicapped students.

Hooksett's representatives on the Commission are:

Commissioners:

Mr. Ray F. Langer, Chairman
 Mr. Douglas Mealey
 Mr. Richard G. Marshall, Alternate

Executive Committee:

Mr. Ray F. Langer

Metropolitan Manchester Transportation
 Planning Policy Committee:

Mr. Alonzo Houle

Planning Policy Committee:

HOOKSETT-ITES

The Hooksett-ites wish to express our appreciation to the Town of Hooksett for funds allotted to us. The money is spent wisely and provides help in maintaining an active Senior Citizen's weekly meeting.

Rent of Hall	\$600.00
Christmas Party	\$450.00
Christmas Plants for "Shut-ins"	\$ 80.00
Golden Age Luncheon	\$110.00
Sunshine (cards, flowers, postage)	\$ 70.00
Kitchen Supplies (coffee, sugar, etc.)	\$ 75.00
Transportation	\$600.00
Women's Club Memorial Fund	\$ 15.00
Total	\$2000.00

Parks & Recreation 1981 Report

In addition to regular maintenance and general operations, the Parks & Recreation Commission had the Little League Field resodded. The Tennis Courts were relined and new Tennis Nets were installed. A new Goal Post was built. Two of the three Ball Fields will be loamed and seeded this coming year. If any residents from the Town wish to use any of the Ball Fields, please contact Mr. Hugh Bulger, President of the Hooksett Youth Athletic Association for a permit. His phone number is 485-4477. If any of the residents have any questions about the Parks & Recreation Commission, please feel free to call any of the Commissioners.

Respectfully submitted,

Dale Hemeon (Chairman) 485-7421
 Richard Duval 669-4919
 Joe St. Germain 485-3764
 Kevin Cote 668-1945
 Jack Murphy 485-9383

Our activities are varied, including bus trips through Scenic N.H. and other places of interest, donations of knitted lap robes for nursing homes, mittens for the Salvation Army. May Baskets are distributed to "shut-in's" as well as plants at Christmas.

The Tambourine Group consists of twenty or more members who are in great demand to perform at nursing homes. Instructions in wood craft, painting and other demonstrations are also enjoyed. The Hooksett-ites are a busy group having over ninety members and still growing.

Information regarding membership may be obtained by contacting the Club President, Herbert N. Smith at Tel. #669-7051.

Submitted by:

Herbert N. Smith, President
 Grace Sarette, Treasurer

HOOKESETT FIRE DEPARTMENT ANNUAL REPORT

1981 was another very busy year for the fire department. Of course this is the first year that the two former departments have been operating as one and under one budget.

A new high for alarms was set again this year. A total of 587 calls were received which shows an increase of 96 calls over the previous high of 1980. Station Two continues to be the busier, answering a total of 360 alarms with Station One responding to 227.

The record shows that 47 calls were for alarms involving real estate. Six of these were for major fires, 28 for chimney fires and 13 for other minor structural fires. The property involved in alarms was given an estimated value of \$22,940,000 and the losses incurred was estimated at \$233,300.

The largest loss for the year occurred on December 2nd. It involved a large Steel Butler Type industrial building at 5 Benton Road owned by Mr. Irving Singer. Approximately $\frac{1}{2}$ of this building was completely involved with a massive amount of fire upon arrival, necessitating a 2nd alarm. The loss was estimated at \$100,000. Other losses were set at \$50,000, \$15,000, \$10,000, \$5,000 and \$1,000.

Other calls included 23 automobile fires, 75 automobile accidents and 183 medical emergency calls. New Hampshire College was responsible for 46 alarms, 11 occurring at the North Complex and 35 at the South Campus.

There were 26 mutual aid calls. A breakdown shows 9 to the City of Manchester, 13 to the Town of Bow, 3 to Allenstown and 1 to the Town of Candia.

The Mini-Pumper/Rescue Truck authorized at the 1981 Town Meeting was ordered shortly after approval, however, as of the end of the year it has not been received. It is expected at the end of January 1982.

We have submitted an article for the purchase of a new pumper to replace Engine #4. The plan last spring was to ask for \$20,000 this year to completely rebuild the body of this apparatus so as to enable us to

keep it in service for another three years until a replacement could be ordered and delivered. However, with continued deterioration and breakdowns, (5 times this year) it was felt to be unwise to spend this amount of money on a pumper which should be retired.

Because of this change in plans, the replacement program for the 4 PRIMARY PUMPERS (two at each station) which we were to introduce next year was completed and submitted to the Budget Committee this year. In addition to the article submitted for the purchase of a Standard Factory Model Pumper to replace Engine #4 the plan calls for increasing the Fire Department Capital Reserve Fund from the present \$10,000 per year to \$25,000 per year and three years down the road the 2nd pumper, which will be over 20 years old at that time, would be replaced and be paid for from the Capital Reserve Fund. The third pumper would be slated for replacement in another 5 years, with the 4th one being replaced again five years later.

This will initiate a program to allow replacement of the 4 pumpers as each reaches 20 years of age, the trucks to be purchased at 5 year intervals with funds taken from the Fire Department Capital Reserve.

Lt. Raymond J. O'Brien, Training Officer for the Department conducted another Certified Firefighter Course this year. Those graduating from this 102 hour course and being certified by the State of New Hampshire are: Jon W. Haskell, Edmund A. Harris, Michael B. Jacobs, David F. Meyers and Richard C. Lambert. Also attending some phases of this course were various firefighters from the City of Manchester and from Goffstown. Another five members were graduated from the new 75 hour "Advanced First-Aid Course". The course was set up by the training department and conducted by Red Cross Instructor Martin A. Granville. Completing this course were: Deputy Chief Donald W. Botsford, Capt. Norman Morrisette, Cap. Norman Therrien, Lt. Morris Rolfe and firefighter David F. Meyers.

In addition to the courses above, the firefighters spent a total of 2281 unpaid manhours at training drills within the department.

Five resignations were accepted during the year. Leaving the depart-

ment were: Norman Roy, Robert Roy, Wayne Hemeon, Mark Richardson and Gary Robinson.

The application for retirement of long time member Captain Rendell Burbank of 8 Londonderry Turnpike and assigned to Station Two, was accepted effective January 1, 1982. Captain Burbank has been with the department for 29 years. He became a member on July 13, 1953 and has served continuously since that time. He will be missed by the department and we wish him well during his retirement. Captain Burbank hopes to spend some of his free time in the sunny climate of Florida.

There was one promotion during the year. Lt. Norman A. Therrien of 23 Rosedale Street and a member since 1973 was promoted to the rank of Captain effective November 4, 1981. Captain Therrien is assigned to Station One.

Accepted as probationary firefighters were: Charles A. Leeds, Mark McGranahan, David Conant and Robert A. Santaniello. These 4 members are in the process of completing the Basic Training Course and once accomplished will be accepted as regular call firefighters.

In accordance with New Hampshire Statutes, Chapter 251 of the Laws of 1947 a total of 20 permits were issued for the installation of power oil burner equipment. Also inspected during the year were 23 wood stove installations.

Alfred J. Law
Chief

Forest Fire Warden Report

for 1981

Forest Fire Prevention should be a concern of every citizen and residents of the town should do all they can to prevent forest fires. You must have a fire permit approved in writing by the Forest Fire Warden or his authorized Deputy Warden for all fires kindled out of doors when there is no snow on the ground. Permits can be obtained in the village and Hackett Hill areas from Fire Station 1 and in the South Hooksett areas from Station 2. When there is no snow on the ground you don't have to get a permit but please advise the dispatch center and give them your name and address. Also tell them what you are going to burn so if any calls come in he or she will not dispatch the fire department. The fire department will not be dispatched unless a call comes in from the party that is burning, that the fire is out of control.

The worst fire in 1981 was the one on Route 3 and by-pass 28. That fire burnt over 50 acres one windy and dry afternoon. Other than that we had a very wet fire season.

We had all day fire training by the State Forest Fire Team on new equipment and how to use it.

Respectfully submitted,

Alfred Collette
Forest Fire Warden Tel. 485-3386

Planning Board Annual Report

The Hooksett Planning Board held twenty-four regular meetings during 1981 and five special meetings. In addition to the normal number of subdivision hearings the Board was involved in seeking approval of several changes to the subdivision regulations.

The voters of Hooksett approved allowing the development of Housing for the Elderly/Handicapped in the Commercial District. Since that time the Board has actively been involved in site plan review for one such project located in South Hooksett.

This year the Board has prepared several Articles for the Town Warrant for changes in the Zoning Ordinance. These changes are in two areas of the Ordinance. The first involves making provision for "Manufactured Housing" within a specified area of the Town. This change to the Zoning Ordinance is necessary since recent legislation passed by the N.H. Legislature has mandated that towns may not exclude such housing from all residential areas of the community. The Board has debated this issue for several months and feels that the proposals it is putting before the people represent the best solution for the orderly development of the community.

The second series of Articles that the voters will be asked to support involve the definition of what industries will be allowed in the Industrial Districts. The proposed Articles inumerate the criteria that any industry must comply with before being granted site plan approval and also defines what specific industries would not be allowed.

Th Board, in its continued effort to implement the recommendations of the Master Plan will attempt to develop a comprehensive Ordinance dealing with Wetland Zoning and to investigate the possibility of establishing Cluster Housing regulations within the Town.

The Board wishes to thank all of the residents of the Town for their continued support in its efforts to establish regulations which provide for the orderly growth of the community and will hopefully continue to make Hooksett a nice place to live.

The Board also asks the Town to join in thanking Richard Marshall for serving as chairman for the past seven years and for continuing to serve on the Board. Under Mr. Marshall's direction, the Town's comprehensive master plan was developed, the zoning changes required to implement the plan were adopted, building codes were reviewed and the National Building Code was adopted, and the "housekeeping" and other changes were made to the subdivision regulations and the zoning ordinance.

C. Hamilton Rice
Chairman
Hooksett Planning Board

Cemetery Department Report

Our budget for 1981 was	\$ 12,960.00
Expenditures for the year	12,626.34
	<hr/>
Balance left over and returned to Gen. fund	333.66

1818 man hours to maintain five cemeteries plus Chapel at Head's monuments, fences and equipment and many other chores to keep our cemeteries in the best possible appearance.

Matins 542 hours
Heads 784 hours
Riverside 218 hours
Cate-Davis 138 hours
Clay and other 136 hours

We replaced our 1958 Chevrolet truck with a GMC pickup. Also our 1968 tractor and mower. The truck was 23 years old and the tractor and mower was replaced after thirteen years of service.

We the townspeople and the commission owe a debt of gratitude to the working men of our cemeteries. These men who maintain this equipment are doing a great job to keep such equipment in useable condition for so long a period of time and rumming hours. We are fortunate to have dedicated and conscientious men.

Charles Burbank and Richard Todd have been with us a number of years and should be commended. Also Joseph Chouinard who helps out when the work load gets heavy or too far ahead after rains and bad weather and especially to be in readiness for Memorial Day.

We have reduced our budget to \$10,465.00 which is \$2495.00 less than in 1981. Our equipment seems to be in good condition for 1982 and so we intend to start expanding at Martin's. We have three or four acres at the northeasterly end that we can start clearing for future years.

The Commission thanks all the town officers, citizens, and all other concerned people of our cemeteries for their help and cooperation. We welcome any suggestions and/or criticism.

Respectfully,
Hector Vincent
Ernest Gould
George Nuttle

Hooksett Historical Society

The Hooksett Historical Society was founded in 1974 and meets regularly on the fourth Thursday of the following months: March, April, May, June, September and an annual meeting in October. Anyone can join and become a member, but it is not necessary to be a member to attend a meeting. We try each meeting to provide some program of Historical interest.

Many Hooksett artifacts and old photos are housed in the old library building beside the town hall. If anyone has any old Hooksett photos, especially from the Lincoln Park or Smyth Road areas, we would welcome the opportunity to rephotograph them and return them to you. We have little or no photos from these areas.

We now have hundreds of photographs. Many of them have been enlarged for us by Ernest Gould, and some are on display at the public library and at Ashland's Restaurant on Rte. 3. We have more than 200 slides of old Hooksett and have presented these to several local organizations and also to the schools, and we are glad to present this program for anyone who requests it.

The current officers are: President, Paul Howe; Vice President, Grace Pomeroy; Secretary, Evelyn Howe; and Treasurer, Herbert Smith.

The next general meeting will be held on Thursday, March 25th, at eight o'clock at the Public Library. The program will be announced in advance of the meeting.

Come and learn a bit about the town you live in.

Paul Howe, President

Editor's Note:

Our thanks to the Hooksett Historical Society for the use of the following photographs:

Front Cover - Town of Hooksett viewed from Pinnacle 1895

Front Inside Cover - Riverside Inn, Hooksett 1909

Back Inside Cover - Boating on the Merrimack River 1900

Back Cover - Town of Hooksett viewed from Pinnacle 1981

Hooksett Chamber of Commerce

The Hooksett Chamber of Commerce is an organization dedicated to the enhancement of the business aspects of the Town. Having been founded in 1974, it is in its 8th year of existence.

A monthly Breakfast Meeting is held on the first Wednesday of each month at a local restaurant. Each meeting is highlighted by a guest speaker on various topics of interest. The membership also is informed of the actions of the Board of Directors which is the governing body of the Chamber.

The 1981 Officers of the Chamber are:

President	Rod Burdette
1st Vice Pres.	Gerry Handley
2nd Vice Pres.	Steve Ferreira
Treasurer	Henry Roy
Secretary	Allen Everson

The Hooksett Chamber of Commerce presented two \$50.00 Savings Bonds to two graduates from the Hooksett Memorial Junior High. Those presented with the Bonds were Christine Burdette & James Deluca.

This fall the Chamber of Commerce refurbished the sign that is outside of the Public Library.

The Christmas Light display at the Hooksett Public Library was furnished also by the Chamber of Commerce.

Respectfully submitted,

Rodney E. Burdette
President



Presenting the 1981 Businessman of the Year Award to John Hanrahan is Doris Riley, outgoing President of the Hooksett Chamber of Commerce. Mr. Hanrahan is a past President of the Hooksett Chamber of Commerce, Attorney for the Central Water Precinct and Sewer Commission. He has been active in the Hooksett Youth Athletic Association. He is a partner in the Law Firm of Hanrahan & Michael.

Central Hooksett Water Precinct

COMMISSIONERS' REPORT TO BE PRINTED IN THE 1981 TOWN REPORT:

The precinct celebrated its 25th anniversary - in existence from November 1, 1956 - November 1, 1981.

The three wells produced approximately 88,000,000 gallons of water this year and we survived the dry spell.

Mr. Fred Langley, our full-time man, is working out very well. The time had come, as the system got older, tht it required more than part-time help to do everything that should be done.

Two of the pumping stations were painted inside and the grounds were all trimmed up - they really look good.

All 51 hydrants were serviced and painted.

All gate valves were exercised.

State and Federal requirements are increasing every year (testing check valves, back flow valves, water sampling, etc.)

We will start treating #3 well for corrosion control this year - that will complete that requirement.

#2 well has dropped off on its production so we will have to redevelop it to try and bring it back.

We also want to connect to the Manchester system this year. This will be a secondary supply in case we need it.

We want to purchase a pick-up truck this year as the need is there for it.

These last three items are to be paid out of Capital Reserve Funds.

We are pleased with our new office which is located at 38A Martins Ferry Road - it is open daily from 3 - 5 P.M. The Commissioners' regular monthly meetings are held at the office on the second Wednesday of each month at 7:30 P.M. except for the March meeting and the Annual Meeting which are held at the Undershill School.

BOARD OF COMMISSIONERS

Rudolph J. Dlugosz, Chairman of the Board
9 Martins Ferry Road
Hooksett, N.H. 03106

Term expires 1982

Ralph W. Page, Commissioner
33 Martins Ferry Road
Hooksett, N.H. 03106

Term expires 1986

Everett R. Hardy, Commissioner
Rt. #7 Londonderry Turnpike
Hooksett, N.H. 03106

Term expires 1985

David L. Deschenes, Commissioner
43 Sherwood Drive
Hooksett, N.H. 03106

Term expires 1983

Roger P. Gravel, Commissioner
11 Martins Ferry Road
Hooksett, N.H. 03106

Term expires 1984

Beverly T. Morrison, Treasurer
4 Benton Road
Hooksett, N.H. 03106

Dorothy P. Deschenes, Clerk
43 Sherwood Drive
Hooksett, N.H. 03106

Frank H. Bennet, Moderator
27 Monroe Drive
Hooksett, N.H. 03106

APPROPRIATIONS OR EXPENDITURES List Appropriations for Administration and Current Operations on Lines 1 to 29 Below	COMMISSIONERS BUDGET CURRENT YEAR	BUDGET COMMITTEE		4 Appropriations Voted At Precinct Meeting	SOURCE OF REVENUES AND CREDITS	BUDGET COMMITTEE		SPACE BELOW RESERVED FOR:		
		2 Recommended By Budget Committee	3 Not Recommended			1 ESTIMATED REVENUE By COMMISSIONERS	2 ESTIMATED REVENUE By Budget Committee	3 Clerk's Report of Revenues	4 Revidots By Tax Comm.	
1 Pumping Station Maintenance	10,000 00	10,000 00	00		Surplus Available to Reduce Precinct Taxes	8,253 49	8,253 49			42
2 Power Purchased	15,000 00	15,000 00	00		Surplus Voted to Offset Cap. Res. Approp.					43
3 Rent of Well Site	4,400 00	4,400 00	00		Hydrant Rentals	5,100 00	5,100 00			44
4 Maintenance of Mains	700 00	700 00	00		Water Rents	35,000 00	35,000 00			45
5 Maintenance of Standpipe	200 00	200 00	00		Sewer Rents					46
6 Maintenance of Services	800 00	800 00	00		Merchandise Sales and Job Work					47
7 Maintenance of Hydrants	900 00	900 00	00		Betterment Assessments for Water					48
8 Maintenance of Meters	1000 00	1000 00	00		Betterment Assessments for Sewer					49
9 Labor	16000 00	16,000 00	00		Betterment Assessments for Sidewalks					50
10 Officers Salaries	5,000 00	5,000 00	00		Other Revenues and Credits (list below):					51
11 FICA	1,300 00	1,300 00	00		N.H. BUSINESS PROFITS TAX	3,300 00	3,300 00			52
12 Office Expense	3,000 00	3,000 00	00							53
13 Engineering	1,000 00	1,000 00	00							54
14 Commissioners Expense	500 00	500 00	00							55
16 Legal	1,000 00	1,000 00	00							56
16 Insurance	3,000 00	3,000 00	00							57
17 Audit	600 00	600 00	00							58
18 Village	1,000 00	1,000 00	00							59
19 Truck Expense	1,500 00	1,500 00	00							60
20										61
21										62
22										63
23										64
24										65
25										66
26										67
27										68
28										69
29					Amounts Raised by Issue of Bonds or Notes					70
30 CONTINGENCY FUND					Withdrawals from Capital Reserve Funds	24,500 00	24,500 00			71
31 CAPITAL OUTLAY - Construction	15,000 00	15,000 00	00		TOTAL REVENUES EXCEPT PRECINCT TAXES	76,153 49	76,153 49			72
32 CAPITAL OUTLAY - Equipment	13,600 00	13,600 00	00		AMOUNT TO BE RAISED Total Appropriations (line 41)					73
33 CAPITAL OUTLAY - Other	2,700 00	2,700 00	00		BY PRECINCT TAXES minus Total Revenues (line 73) 9,486.51					74
34					TOTAL REVENUES AND PRECINCT TAXES (Line 73 plus 74)	115,640 00	115,640 00			75
35 Budget Deficiency										
36										
37 Principal of Debt	5,000 00	5,000 00	00		Budget Committee:			Date _____	19 _____	
38 Interest on Debt	640 00	640 00	00		HANS J. WENTROP			WIDITH ANN HESS		
39 Capital Reserve Fund - to be raised by taxation	11,800 00	11,800 00	00		NANCY BARRETT			WILLIAM SHACKFORD		
40 Capital Reserve Fund voted from surplus					NORMAN FOREST			LOWELL D. APPLE		
41 TOTAL APPROPRIATIONS OR EXPENOITURES	115,640 00	115,640 00	00	X X X X	LIONEL LAMONTAGNE					
					ARTHUR J. LOCKE					
					WILLIAM GREENOUGH					
					REGINALD GAUDETTE					

Total Appropriations actually voted by Precinct or Village District Meeting cannot exceed by more than ten per cent (10%) the Total Appropriations as recommended by Budget Committee (Column 2), less that part of any appropriation item which constitutes fixed charges. Fixed charges shall include appropriations for: (1) Bonds, and all interest and principal payments thereon, (2) Notes, except tax anticipation notes, and all interest and principal payments thereon

Central Hooksett Water Precinct

Item Name	1981 Actual Budget	Reimbursements	Total Available	Expenditures	Balance	1982 Proposed Budget
Water Supply Expense						
Pumping Station Maintenance	\$ 7,000.00		7,000.00	8,400.23	1,400.23-	10,000.00
Power Supply	13,000.00		13,000.00	12,523.88	476.12	15,000.00
Rent of Well Site	4,400.00	518.32	4,918.32	4,000.00	918.32	4,400.00
Distribution Expense						
Maintenance of Mains	700.00		700.00	1,318.79	618.79-	700.00
Maintenance of Standpipe	200.00		200.00	0.00	200.00	200.00
Maintenance of Services	800.00	250.00	1,050.00	396.80	653.20	800.00
Maintenance of Hydrants	900.00		900.00	836.40	63.60	900.00
Maintenance of Meters	1,000.00	472.01	1,472.01	778.08	693.93	1,000.00
General Expense						
Labor	15,000.00		15,000.00	13,924.82	1,075.18	16,000.00
Officers Salaries	3,245.00		3,245.00	3,245.00	0.000	5,000.00
FICA	1,100.00		1,100.00	837.37	262.63	1,300.00
Office Expense	3,000.00	40.00	3,040.00	3,546.39	506.39-	3,000.00
Engineering	3,000.00		3,000.00	1,477.60	1,522.40	1,000.00
Commissioners Expense				0.00	0.00	500.00
Legal	1,000.00		1,000.00	592.50	407.50	1,000.00
Insurance	1,500.00		1,500.00	1,971.56	471.56-	3,000.00
Audit	600.00		600.00	297.74	302.26	600.00
Mileage	---			0.00	0.00	1,000.00
Truck Expense				0.00	0.00	1,500.00
Debt Service						
Capital Reserve	11,800.00		11,800.00	11,800.00	0.00	11,800.00
(Capital Reserve 11,000.00)						
(Reclining Standpipe 800.00)						
(Replacement of Mains & Equipment 0.00)						
Debt Retirement	5,000.00		5,000.00	5,000.00	0.00	5,000.00
Interest	800.00		800.00	800.000.00		640.00

New Construction & Equipment

Well Site	100.00		100.00	0.00	100.00	100.00
Storage	100.00		100.00	0.00	100.00	100.00
Pumping Station Equipment	1,000.00		1,000.00	1,345.95	345.95-	1,000.00
Mains	2,000.00		2,000.00	0.00	2,000.00	2,000.00
Services	1,000.00	780.50	1,780.50	814.23	966.27	1,000.00
Hydrants	2,000.00		2,000.00	0.00	2,000.00	2,000.00
Meters	500.00	169.40	669.40	288.96	380.44	500.00
General Equipment	100.00	17.70	117.70	886.31	768.61-	100.00
Totals	\$80,845.00	\$2,247.93	83,092.93	\$75,082.61	4,578.10	\$91,140.00

Capital Expenditures

New Truck						\$8,000.00
Well Cleaning						\$4,500.00
						\$115,640.00

NOTE: \$8,000.00 budgeted for new truck and \$4,500.00 for well cleaning will be taken out of Capital Reserve, and Repair & Replacement Fund. Total Expenditures less Capital Expenditures results in net operating expense of \$91,140.00 Main Connection \$12,000.00

Central Hooksett Water Precinct Revenues - 1982

	1981 Estimate	1981 Actual	1982 Estimate
Cash on Hand	\$17,525.68	\$17,525.68	8,253.49
Water Rents	35,000.00	35,119.87	35,000.00
Hydrants	5,100.00	5,100.00	5,100.00
Reimbursements	---	2,247.93	---
N.H. Business			
Profits Tax	3,200.00	3,323.30	3,300.00
Precinct Tax	20,019.32	20,019.32	39,486.51
Totals	80,845.00	83,336.10	91,140.00
Less Expenditures		75,082.61	
		\$ 8,253.49	

Exhibit A
Central Hooksett Water Precinct
Combined Balance Sheet
All Fund Types and Account Groups

December 31, 1980

	Governmental General	Fiduciary Fund Type Trust and Agency	Account Group General Long- Term Debt	Totals (Memorandum Only) December 31, 1980
Assets				
Cash	\$18,015	\$105,651		\$123,666
Cash With Fiscal Agent	160			160
Accrued Water Rents	8,311			8,311
Amount To Be Provided For Retirement Of General Long-Term Debt			<u>25,000</u>	<u>25,000</u>
Total Assets	<u>\$26,486</u>	<u>\$105,651</u>	<u>\$25,000</u>	<u>\$157,137</u>
Liabilities and Fund Balances				
Liabilities:				
Accounts Payable	\$ 2,338			\$ 2,338
Matured Interest Payable	160			160
General Obligation Bonds Payable (Note 5)			<u>25,000</u>	<u>25,000</u>
Total Liabilities	<u>\$ 2,498</u>		<u>\$25,000</u>	<u>\$ 27,498</u>
Fund Balances	<u>23,988</u>	<u>105,651</u>		<u>129,639</u>
Total Liabilities and Fund Equity	<u>\$26,486</u>	<u>\$105,651</u>	<u>\$25,000</u>	<u>\$157,137</u>

The accompanying notes are an integral part of these financial statements.

Exhibit B
Central Hooksett Water Precinct

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types and Expendable Trust Funds

For the Year Ended December 31, 1980

	Governmental Fund Type	Fiduciary Fund Type Expendable Trust	Totals (Memorandum Only)
	General		December 31, 1980
Revenues:			
Taxes	\$12,148		\$ 12,148
Intergovernmental Revenues	3,207		3,207
Charges for Service	41,492		41,492
Miscellaneous Revenues	356	5,819	6,175
Total Revenues	\$57,203	\$ 5,819	\$ 63,022
Expenditures:			
Current:			
Water Supply Expenditures	\$20,438		\$ 20,438
Distribution Expenditures	894		894
General Expenditures	23,158		23,158
Capital Outlay	3,351		3,351
Debt Service:			
Principal Retirement	5,000		5,000
Interest	960		960
Total Expenditures	\$53,801		\$ 53,801
Excess of Revenues Over (Under) Expenditures	\$ 3,402	\$ 5,819	\$ 9,221
Other Financing Sources (Uses):			
Operating Transfers In	\$ 6,000	\$ 11,800	\$ 17,800
Operating Transfers Out	(11,800)	(6,000)	(17,800)
Total Other Financing Sources (Uses)	(\$ 5,800)	\$ 5,800	
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	(\$ 2,398)	\$ 11,619	\$ 9,221
Fund Balances - January 1	26,386	94,032	120,418
Fund Balances - December 31	\$23,988	\$105,651	\$129,639

The accompanying notes are an integral part of these financial statements.

Exhibit C
Central Hooksett Water Precinct

Statement of Revenues, Expenditures and Changes in Fund Balances Budget and Actual - General Fund Type

For the Year Ended December 31, 1980

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:			
Taxes	\$11,942	\$12,148	\$ 206
Intergovernmental Revenues	3,207	3,207	
Charges for Service	38,000	41,492	3,492
Miscellaneous Revenues		356	356
Total Revenues	\$53,149	\$57,203	\$ 4,054
Expenditures:			
Current:			
Water Supply Expenditures	\$29,000	\$20,438	\$ 8,562
Distribution Expenditures	3,600	894	2,706
General Expenditures	18,745	23,158	(4,413)
Capital Outlay	6,800	3,351	3,449
Debt Service:			
Principal Retirement	5,000	5,000	
Interest	960	960	
Total Expenditures	\$64,105	\$53,801	\$10,304
Excess of Revenues Over (Under) Expenditures	(\$10,956)	\$ 3,402	\$14,358
Other Financing Sources (Uses):			
Operating Transfers In		\$ 6,000	\$ 6,000
Operating Transfers Out	(\$11,800)	(11,800)	
Total Other Financing Sources (Uses)	(\$11,800)	(\$5,800)	\$ 6,000
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses (Note 6)	(\$22,756)	(\$ 2,398)	\$20,358
Fund Balances - January 1	26,386	26,386	
Fund Balances - December 31	\$ 3,630	\$23,988	\$20,358

The accompanying notes are an integral part of these financial statements.

CENTRAL HOOKSETT WATER PRECINCT

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Central Hooksett Water Precinct conform to generally accepted accounting principles for local governmental units except as indicated hereinafter. The following is a summary of significant accounting policies.

Basis of Accounting

The accrual basis is used for all fiduciary funds. Governmental funds utilize the modified accrual basis whereby revenues are recorded when measurable and available. Expenditures are recorded when the liability is incurred (accrual basis) except:

- a. Disbursements for inventory items (materials and supplies) are considered expenditures at the time of purchase.
- b. Prepaid expenses are not normally recorded.
- c. Interest on long-term debt is recognized when due.

General Fixed Assets

Fixed assets are acquired or constructed for general government services are recorded as expenditures in the fund making the expenditures. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made. This is contrary to generally accepted accounting principles which require that general fixed assets be capitalized and accounted for in a separate fixed asset group of accounts.

2. PURPOSE OF FUNDS AND ACCOUNT GROUPS:

The Precinct reports its activities in numerous individual funds to comply with the limitations and restrictions placed on both the resources made available to the Precinct and the services provided. Individual funds and account groups summarized in the accompanying financial statements are classified as follows:

A. Governmental Funds

These funds are intended to provide recurring general services. They are controlled by a budget approved by the voters.

General Fund - used to account for all revenues and expenditures which are not accounted for in other funds or account groups.

B. Fiduciary Funds

Trust and Agency Funds - these funds are used to account for assets held by the Town's Trustees of Trust Funds in a fiduciary capacity for various purposes.

C. Account Groups

Long-Term Debt Group of Accounts - this group of accounts is used to account for the outstanding principal balances of general obligation bonds or notes.

3. BOND AUTHORIZATION:

The 1975 Precinct meeting appropriated \$60,000 for a new well site and authorized the issuance of notes or bonds to fund the appropriation. As of December 31, 1980 no expenditures have been made against the appropriation nor have any of the authorized notes or bonds been issued.

4. EXPENDABLE TRUST FUNDS:

The Expendable Trust Fund balance at December 31, 1980 is made up of the following capital reserve funds.

Main & Equipment Replacement Fund	\$70,777
Standpipe Relining Fund	5,103
Repair & Replacement Fund	29,771
	<u>\$105,651</u>

5. LONG-TERM DEBT:

At December 31, 1980, the Precincts long-term debt consisted of:

	-----PRINCIPAL-----				
	Interest Rate	Unpaid Bal. 12/31/80	Less Current Maturities	Long-Term Maturities	Current Interest
Water Bonds 1955	3.2%	\$25,000	\$5,000	\$20,000	\$800

These bonds are due in annual installments of \$5,000 through 1985.

General obligation bonds are direct obligations of the Precinct for which its full faith and credit are pledged, and are payable from taxes levied on all taxable property located within the Precinct.

6. USE OF FUND BALANCE:

The Precinct follows the practice of applying a portion of fund balance for use as a reduction of precinct taxes. Unappropriated beginning fund balance of \$17,256 was applied to reduce precinct taxes for 1980.

\$5,500 of appropriated fund balance for water site rent was also used during 1980.

Warrant

State of New Hampshire

To the inhabitants of the Hooksett Village Water Precinct in the Town of Hooksett and County of Merrimack in said state qualified to vote in said precinct affairs:-

You are notified hereby to meet at the Precinct Building in said Precinct on Saturday the 13th day of March next, at two o'clock in the afternoon to act upon the following subjects:-

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose a Water Commissioner for the ensuing five years.
4. To choose a Treasurer for the ensuing year.
5. To see if the Precinct will vote to authorize the Board of Water Commissioners to purchase a new truck; to appropriate the sum of Seven Thousand (\$7,000.00) Dollars for this purpose; and to authorize the Board of Water Commissioners to raise said sum of money by withdrawing it from the Precinct's Capital Reserve Fund.
6. To raise such sums of money as may be necessary to defray Precinct charges for the ensuing year and make appropriations of the same.
7. To transact any other business that may legally come before said Meeting.

The Polls will close at 4 P.M., at which time the Warrant will be discussed.

Given under our hands and seal this 8th day of February, in the year of our Loard, Nineteen Hundred and Eighty-two.

Leo A. Hebert
Roger E. Hebert
James T. Lyons
Emile C. Pichette
John Sacco

Board of Water Commissioners
Hooksett Village Water Precinct

RECEIPTS AND PAYMENTS

Receipts (Classify by source)		Payments (Classify by source)	
Current Revenues		Current Maintenance Expenses	
From Taxes		Pumping Station Maintenance	1444 61
N. H. Business Profits Tax	996 64	Power Purchased	10741 48
Precinct Tax	27593 04	General Production Expense	2872 57
		Maintenance of Mains	2894 80
		" " Services	2673 15
		" " Hydrants	650 99
From Fees and Rentals		" " Meters	504 10
Water Rents	43893 10	Election Expense	75 62
Hydrant Rental	6550 00	Labor	20375 88
		Officers' Salaries	1838 85
		Expenses	275 00
		Office Supplies	571 80
		Legal and Audit	1203 68
		Insurance	1784 00
		Truck Expense	986 30
		Emergency Fund	855 61
		Precinct Building	2081 50
		Test Wells	6667 80
		Transferred to Savings Account	10000 00
From Other Sources		Bank Error	40 12
New Services	680 26		
Filing Fees	3 00		
Equipment Rental	124 00		
Damages to Mains	208 10		
Misc. Income	444 27		
Transferred from Savings Account	2500 00		
		Payment on Notes	12300 00
		Payments on Bonds	
		Payments to Capital Reserve Fund	2000 00
		Interest Paid	4028 00
Receipts Other Than Current Revenue		Capital Outlay	
Notes Issued During Year		Mains	2426 41
Bonds Issued During Year		Services	211 00
Withdrawal From Capital Reserve Fund	8791 64	Equipment	165 27
Total Receipts	92284 15	Total Payments	89673 54
Cash on Hand Beginning of Year	4679 03	Cash on Hand End of Year	1931 58
GRAND TOTAL	91605 12	GRAND TOTAL	91605 12

SCHEDULE OF LONG TERM INDEBTEDNESS

As of December 31, 1981 (1)

	Purpose of Issue (2)	Amount		
1 Long Term Notes Outstanding (List Each Issue Separately)				
Notes #751-755, \$8500 each, issued 30 Dec 76	W	41500 00	• • • • •	
Notes #839-841, \$4000 each, issued 9 Oct 79	W	12000 00	• • • • •	
			• • • • •	
			• • • • •	
2 Total Long Term Notes Outstanding			• • • • •	53500 00
3 Bonds Outstanding (List Each Issue Separately)				
				None
			• • • • •	
			• • • • •	
4 Total Bonds Outstanding			• • • • •	None
5 Total Long Term Indebtedness — December 31, 1981 (Line 2 Plus Line 4)			• • • • •	\$53500 00

1) The amount of outstanding long term indebtedness must be reported as of the end of the Precinct's fiscal year

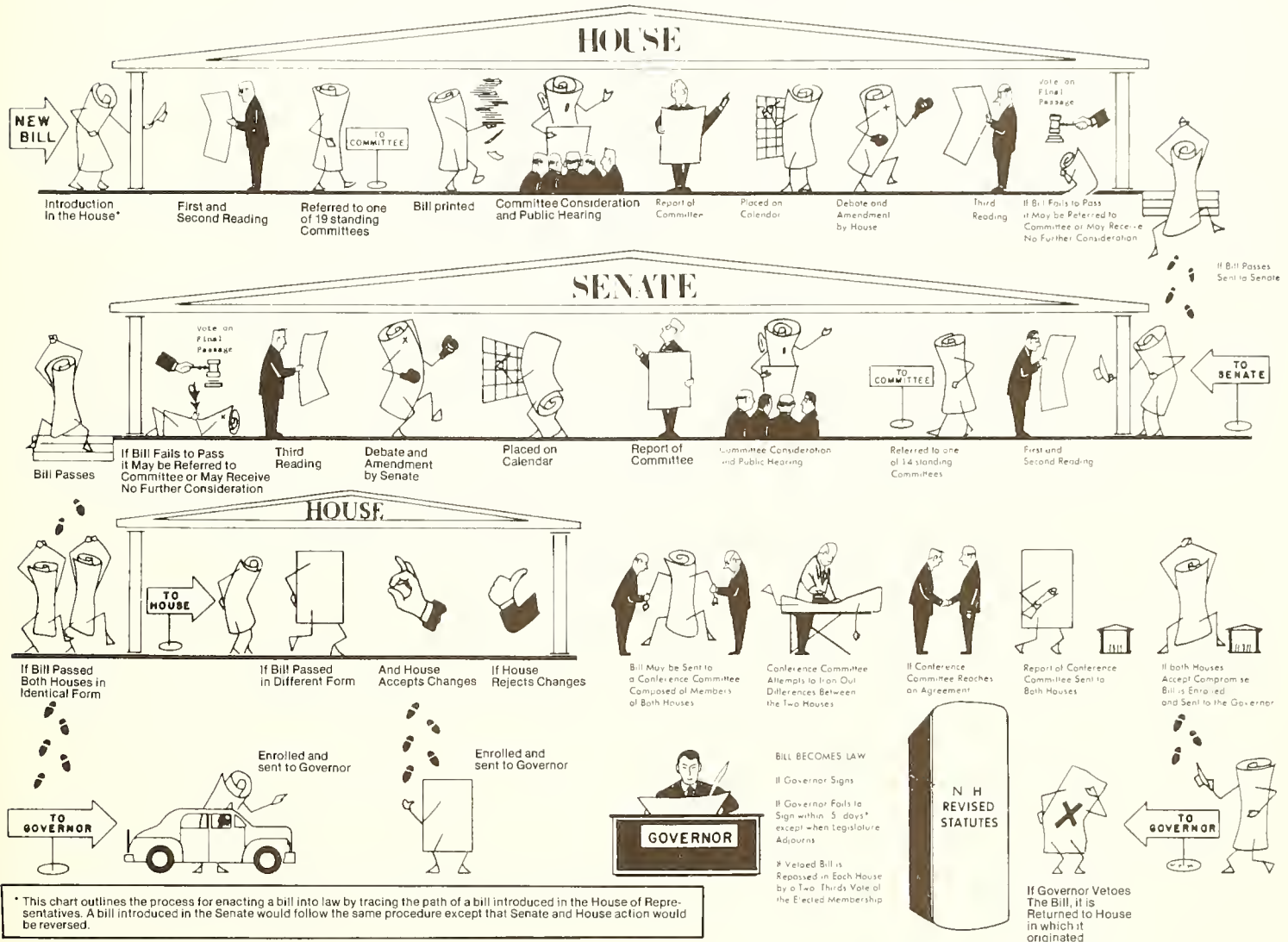
2) Use code "S" for Sewer Bonds, "W" for Water Bonds, "G" for General Purpose Bonds

RECONCILIATION OF OUTSTANDING LONG TERM INDEBTEDNESS

1 Outstanding Long Term Debt — December 31, 1980		• • • • •	65800 00
2 New Debt Created During Fiscal Year		• • • • •	• • • • •
a Long Term Notes Issued		None	• • • • •
b Bonds Issued		None	• • • • •
3 Total (Line 2a and 2b)		• • • • •	65800 00
4 Total (Line 1 and 3)		• • • • •	
5 Debt Retirement During Fiscal Year		• • • • •	• • • • •
a Long Term Notes Paid		12300 00	• • • • •
b Bonds Paid			• • • • •
6 Total (Line 5a and 5b)		• • • • •	12300 00
7 Outstanding Long Term Debt — December 31, 1981 (Line 4 Less Line 6)		• • • • •	• • • • •
		• • • • •	\$53500 00

HOW A BILL BECOMES A LAW

A Complicated Procedure
Prepared by New Hampshire Municipal Association



Hooksett Village Water Precinct

Long-Term Indebtedness
Statement of Annual Debt Service Requirements
As of 31 December 1981

	Water Notes 6%	Water Notes 6.5%
Amount of Original Issue	\$83,000	\$20,000
Date of Issue	30 dec 76	9 Oct 79
Principal Payment Date	30 Dec	9 Oct
Interest Payable Dates	30 June, 30 Dec	9 Apr, 9 Oct
Payable at	The Suncook Bank	The Suncook Bank

Maturities - Fiscal Year Ending:	Prin.	Int.	Prin.	Int.	Prin.	Int.
31 December 1982	\$8300	\$2490	\$4000	\$780	\$12,300	\$3,270
31 December 1983	8300	1992	4000	520	12,300	2,512
31 December 1984	8300	1494	4000	260	12,300	1,754
31 December 1985	8300	996			8,300	996
31 December 1986	8300	498			8,300	498
	\$41,500	\$7,470	\$12,000	\$1,560	\$53,500	\$9,030

Exhibit A
Hooksett Village Water Precinct
Combined Balance Sheet
All Fund Types and Account Groups
December 31, 1980

	Governmental Fund Type	Fiduciary Fund Type Trust and Agency	Account Group General Long-Term Debt	TOTALS (Memorandum Only) Dec. 31, 1980
	General			
Assets				
Cash	33,480	11,311		44,791
Water Rents Receivable	12,115			12,115
Due from Town of Hooksett		2,000		2,000
Amount to be Provided for Retirement of General Long-Term Debt		65,800	65,800	
Due from Trustees of Trust Funds	13,311			13,311
	<hr/>	<hr/>	<hr/>	<hr/>
Total Assets	\$58,906	\$13,311	\$65,800	\$138,017
<hr/> <hr/>				
Liabilities and Fund Equity				
Liabilities:				
Bank Overdraft	679			679
Accounts Payable	8,329			8,329
Due to Other Funds		13,311		13,311
Accrued Expenses	252			252
General Obligation Notes Payable			65,800	65,800
	<hr/>	<hr/>	<hr/>	<hr/>
Total Liabilities	\$9,260	\$13,311	\$65,800	\$88,371
Fund Balances - Unreserved	49,646		49,646	
	<hr/>	<hr/>	<hr/>	<hr/>
Total Liabilities and Fund Equity	\$58,906	\$13,311	\$65,800	\$138,017
<hr/> <hr/>				

Exhibit B
Hooksett Village Water Precinct

Combined Statement of Revenues, Expenditures and Changes in Fund
Balances - All Governmental Fund Types and Expendable Trust Funds
For the Year Ended December 31, 1980

	Governmental Fund Type	Fiduciary Fund Type	TOTALS
	General	Expendable Trust	(Memorandum Only) December 31, 1980
Revenues:			
Taxes	\$31,187	\$31,187	
Intergovernmental Revenues	962	962	
Charges for Services	36,392		36,392
Miscellaneous Revenues	14,795	630	15,425
Total Revenues	\$83,336	\$630	\$83,966
Expenditures:			
Current:			
Water Supply Expenditures	\$11,371		\$11,371
Distribution Expenditures	8,655		8,655
General Expenditures	22,311	1,305	23,616
Capital Outlay	28,159		28,159
Debt Service:			
Principal Retirement	16,300		16,300
Interest and Fiscal Charges	4,786		4,786
Total Expenditures	\$91,582	\$1,305	\$92,887
Excess of Revenues Over (Under) Expenditures	(\$8,246)	(\$675)	(\$8,921)
Other Financing Sources (Uses):			
Operating Transfers In	\$13,311	\$2,000	\$15,311
Operating Transfers Out	(2,000)	(13,311)	(15,311)
Total Other Financing Sources (Uses)	\$11,311	(\$11,311)	
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	\$3,065	(\$11,986)	(\$8,921)
Fund Balances - January 1	46,581	11,986	58,567
Fund Balances - December 31	\$49,646	\$---	\$49,646

The accompanying notes are an integral part of these financial statements.

Exhibit C

Hooksett Village Water Precinct
Statement of Revenues, Expenditures and Changes in Fund Balance-
Budget and Actual
General Fund Type
For the Year Ended December 31, 1980

	Budget	Actual	Variance Favorable (Unfavorable)
Revenues:			
Taxes	\$31,187	\$31,887	
Intergovernmental Revenues	925	962	37
Charges for Services	35,375	36,392	1,017
Miscellaneous Revenues		14,795	14,795
Total Revenues	\$67,487	\$83,336	\$15,849
Expenditures:			
Current:			
Water Supply Expenditures	\$10,700	\$11,371	(\$671)
Distribution Expenditures	21,799	22,311	(512)
General Expenditures	13,755	8,655	5,100
Capital Outlay	19,100	28,159	(9,059)
Debt Service:	19,100		
Principal Retirement	16,300	16,300	
Interest and Fiscal Charges	5,000	4,786	214
Total Expenditures	\$86,654	\$91,582	(\$4,928)
Excess of Revenues Over (Under) Expenditures	(\$19,167)	(\$8,246)	\$10,921
Other Financing Sources (Uses):			
Operating Transfers In	\$15,000	\$13,311	(\$1,689)
Operating Transfers Out	(2,000)	(2,000)	
Total Other Financing Sources (Uses)	\$13,000	\$11,311	(\$1,689)
Excess of Revenues and Other Financing Sources Over (Under) Expenditures and Other Uses	(\$6,667)	\$3,065	\$9,232
Fund Balances - January 1	46,581	46,581	
Fund Balances - December 31	\$40,414	\$49,646	\$ 9,232

HOOKSETT VILLAGE WATER PRECINCT

General Purpose Financial Statements

For the year ended December 31, 1980

TRANSMITTAL AND COMMENTARY LETTER

Board of Commissioners
Hooksett Village Water Precinct
Hooksett, New Hampshire 03106

Member of the Board:

We have examined the financial statements of the various funds and account groups of the Hooksett Village Water Precinct for the year ended December 31, 1980 and have issued our report thereon, dated July 20, 1981. As part of our examination, we reviewed and tested the Precinct's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards, the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other such auditing procedures that are necessary for expressing an opinion on the financial statements. Such study and evaluation disclosed the following conditions that we believe to be material weaknesses.

Internal controls over virtually all accounting areas are weak. The majority of these weaknesses are caused by the lack of separation of incompatible accounting duties due to the small number of individuals involved in the accounting function, without the expansion of the accounting department, which might not be practical, such separation of duties is not possible.

Other

The objective of internal accounting control is to provide reasonable, but not absolute, assurance as to the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and maintaining accountabi-

lity for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgment by management.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness or other personal factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented by collusion. Similarly, control procedures can be circumvented intentionally by management with respect either to the execution and recording of transactions or with respect to the estimates and judgments required in the preparation of financial statements. Further, projection of an evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

Our study and evaluation of the Precinct's system of internal accounting control for the year ended December 31, 1980, which was set forth in the first paragraph, would not necessarily disclose all weaknesses in the system.

The following recommendations while not weakness in the system of internal accounting control are intended to assist you in the management of the Precinct.

Accounting Policies

As stated in Note 1 to the financial statements the Precinct's policy is to account for its operations as a unit of government. Since the Precinct provides water services to the public on a continuing basis financed mainly by user charges. We believe that the accounting should be similar to private business. Annual determination of revenues earned, expenses incurred, and net income is a more appropriate yardstick for accountability, capital maintenance, and management control than the present governmental accounting policies. We strongly recommend that the Precinct consider changing the accounting policy in the near future.

Publication Requirements

The provisions of R.S.A 71-A:21 require that only this letter be published in the next annual report.

Hooksett Village Water Precinct

Notes to Financial Statements

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Hooksett Village Water Precinct conform to generally accepted accounting principles for local governmental units except as indicated hereinafter. The following is a summary of significant accounting policies.

Basis of Accounting

The accrual basis is used for all fiduciary funds. Governmental funds utilize the modified accrual basis whereby revenues are recorded when measurable and available. Expenditures are recorded when the liability is incurred (accrual basis) except:

- a. Disbursements for inventory items (materials and supplies) are considered expenditures at the time of purchase.
- b. Prepaid expenses are not normally recorded.

General Fixed Assets

General fixed assets are not capitalized in the accounting records when acquired. Funds used to acquire general fixed assets and/or make debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made. Generally accepted accounting principles require that general fixed assets be capitalized and accounted for in a separate fixed assets group of accounts.

2. PURPOSE OF FUNDS AND ACCOUNT GROUPS:

The Precinct reports its activities in numerous individual funds to comply with the limitations and restrictions placed on both the resources made available to the Precinct and the services provided. Individual funds and account groups summarized in the accompanying financial statements are classified as follows:

A. Governmental Funds

These funds are intended to provide recurring general services. They are controlled by a budget approved by the voters.

General Fund - used to account for all revenues and expenditures which are not accounted for in other funds or account groups.

B. Fiduciary Funds

Trust and Agency Funds - these funds are used to account for assets held by the Town's Trustees of Trust Funds in a fiduciary capacity for various purposes.

C. Account Groups

Account Groups

Long-Term Debt Group of Accounts - this group of accounts is used to account for the outstanding principal balances of general obligation bonds or notes.

3. CHANGES IN LONG-TERM DEBT:

Bonds and Notes Payable - January 1, 1980 \$82,100
Bonds Retired (4,000)
Notes Paid (12,300)

Notes Payable - December 31, 1980 \$65,800

Notes payable at December 31, 1980 are comprised of the following individual issues:

\$83,000 serial notes of December 30, 1976 due in annual installments of \$8,300 through 1986; interest at 6%.

\$20,000 serial notes of October 9, 1979 due in annual installments of \$4,000 through 1984; interest at 6.5%.

General obligation notes are direct obligations of the Precinct for which its full faith and credit are pledged, and are payable from taxes levied on all taxable property located within the Precinct.

4. USE OF FUND BALANCE:

The Precinct follows the practice of applying a portion of fund balance for use as a reduction of precinct taxes: for 1980, \$6,167 was applied to reduce the tax rate.

However, we suggest that you consider the publication of the entire report which includes auditor's opinion, financial statements and notes to financial statements. No portion of either the auditor's opinion, financial statements or notes to financial statements may be published separately.

We extend our thanks to the officials and employees of the Hooksett Village Water Precinct for their assistance during the course of our audit.

Municipal Services Division
Department of Revenue Administration

Auditor's Opinion

Board of Commissioners
Hooksett Village Water Precinct
Hooksett, New Hampshire 03106

Dear Board Members:

We have examined the financial statements of the Hooksett Village Water Precinct for the year ended December 31, 1980 listed in the foregoing table of contents. Except as set forth in the following paragraph, our examination was made in accordance with generally accepted auditing standards and accordingly included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

The Precinct does not maintain a complete listing of water rent revenues and water rent receivables stated at \$36,392 and \$12,115 respectively and their records do not in the accompanying financial statements. The Precinct's records do not permit the application of alternative procedures regarding these revenues and receivables.

The Precinct has not maintained a record of its general fixed assets, and accordingly, a statement of general fixed assets required by generally accepted accounting principles is not included in the financial statements.

Since the Precinct does not maintain complete records of water rent revenues and water rent receivables and we were unable to apply adequate alternative procedures regarding water rent revenues and water rents receivables, as noted in the second paragraph, the scope of our work was not sufficient to enable us to express, and we do not express, an opinion on the financial statements referred to above.

Municipal Services Division

Town of Hooksett Employee Wage Report

For the Year Ending 1981

Name	Title	Earnings	Name	Position	Earnings
Rudolph Campbell	Selectman	\$ 1,635.00	Frank Holdsworth	Police Officer, P.T.	375.00
Lowell D. Apple	Selectman	1,635.00	Donald Stout	Police Officer P.T.	1,072.50
Sidney Baines, Jr.	Selectman	1,635.00	A Martin Granville	Police Officer P.T.	2,211.29
Sandra Quirion	Selectmen's Secretary	7,336.75	Jack Keller	Police Officer P.T.	3,487.71
Shirley Upham	Bookkeeper	7,736.42	John Skelton	Police Officer	2,195.83
Joyce Emerson	Town Clerk/Tax Collector	12,659.92	Timothy McGuire	Police Officer P.T.	785.00
Patricia Sack	Deputy Town Clerk/ Tax Collector	8,021.12	Joseph Pelonzi, Jr	Police Officer P.T.	785.00
Gordon Moore	Building Inspector	4,468.93	Robert Dwyer	Police Officer P.T.	722.50
Gerald Holleran	Overseer of Public Welfare	572.78	Bryan Madden	Police Officer P.T.	822.50
Patricia Moore	Health Officer	500.00	D. Joan Bishop	Youth Officer	9,216.33
Oscar Morin, Jr.	Treasurer	1,800.00	Kenneth McHugh	District Court Justice	22,125.00
Barbara Gagnon	Deputy Treasurer	356.17	Paul Kfoury	Associate Justice	7,743.60
Roger Bergeron	Sewer Commissioner	545.00	Ruth Blakeley	Clerk of Court	16,593.60
James Follansbee	Sewer Commissioner	545.00	Claire Browning	Asst. Clerk of Court	8,340.00
William Fongeallaz	Sewer Commissioner	513.32	Denise Therrien	File Clerk	2,332.24
Bruce Kudrick	Superintendent Sewer Dept.	18,026.00	Kempton Holt	Operator San. L.F.	16,480.11
Dana Clement	Asst. Supt.	14,729.00	Bernard Zapora	Road Agent	17,653.26
Henry Tylac	Grade 1 Opr.	11,215.02	Richard Boynton	Highway Dept.	14,310.75
Larry Hart	Grade 1 Opr.	7,130.33	Phil Carrier	Highway Dept.	13,376.55
Leo Hebert	Maintenance	732.00	Gerald Desrochers	Highway Dept.	12,737.18
Bernice Hardy	Bookkeeper/Secretary	4,183.40	Edwin Haskell	Highway Dept.	14,057.52
Maurice Rolfe	Janitor /Town Hall	3,248.10	Gerard Lambert	Highway Dept.	11,638.82
Adelard Gagnon	Chmn. Board of Adjustment	250.00	Nelson Lambert	Highway Dept.	11,504.61
Clair Belisle	Sec. Board of Adj.	290.44	James Campbell	Highway Dept. P.T.	63.00
Richard Marshall	Sec. Planning Board	1,276.25	Marilyn St. Laurent	Secretary Police Dept.	11,336.00
Frances Hebert	Librarian	9,362.80	Ronald Colle	Rubbish Removal	11,425.83
Patricia Cate	Library Aide	6,042.50	Michael Hebert	Rubbish Removal	11,410.07
Arthur Locke	Library Aide	1,298.00	David Meyer	Rubbish Removal	11,410.08
Catherine Rice	Library Aide	1,219.40	Claire Forest	Supervisor Communications	9,840.00
Gary Sleeper	Fireman	12,283.49	Christopher Warn	Communications	9,840.00
Morris Rolfe	Fireman	12,283.49	Thomas Gaudio	Communications	4,658.64
Raymond O'Brien	Fireman	12,283.49	Ellen Bresnahan	Communications	4,418.64
Norman Morrissette	Fireman	12,283.49	Linda Davie	Communications	2,364.36
James Oliver	Police Chief	25,668.56	Leandre Lambert	Spec. Duty Police	459.00
Edward Daley, Jr.	Police Officer	17,131.71	Charles Burbank	Cemetery Dept.	2,999.66
Frank Beliveau	Police Officer	19,048.27	Joseph Chouinard	Cemetery Dept.	1,630.72
John Charron	Police Officer	18,435.45	Richard Todd	Cemetery Dept.	2,999.36
Michael Jodoin	Police Officer	11,985.73	Ralph W. Page	Superintendent Central Water Prec.	4,070.00
James Massey	Police Officer	15,274.76	Freddie C. Langley	Asst. Superintendent Central Water Prec.	10,400.00
Michael Kelly	Police Officer	15,368.52	E. Beverly Morrison	Treasurer, C. W. Prec.	2,350.00
Roland Roberge	Police Officer	15,578.79	Dorothy P. Deschenes	Clerk, C.W. Prec.	535.00
Brenda Brown	Police Officer	2,110.62			

Name	Position	Earnings	Name	Position	Earnings
Ralph W. Page	Commissioner C.W. Prec.	68.00	Bernice Fletcher	Lunch Program	3,334.24
Rudolph J. Dlugosz	Commissioner C.W.P.	68.00	Elaine Langer	Lunch Program	6,959.68
Everett R. Hardy	Commissioner, C.W.P.	68.00	Brenda Lortz	Lunch Program	4,127.76
David L. Deschenes	Commissioner C.W.P.	68.00	Richard Lawson	Maintenance Staff	8,944.00
Roger Gravel	Commissioner C.W.P.	68.00	Elorie Racette	Maintenance Staff	8,904.00
Frank H. Bennet	Moderator C.W.P.	20.00	Marc Boyd	Principal, Fred C. Underhill School	22,128.00
Leo A. Hebert	Superintendent, Hooksett Village Water	16,372.00	Barbara Jo ^{1/2} / ₂	Asst. Principal	17,002.00
Arthur J. Locke	Clerk/Treasurer V.W.P.	1,200.00	Susan Armstrong	Teacher	14,299.00
Alice M. Pilotte	Collector V.W.P.	1,200.00	Yvette Beauchesne	Teacher	11,225.00
Roger E. Hebert	Chmn. Commissioner V.W.P.	143.76	Susan Bennett	Teacher	14,063.00
James T. Lyons	Commissioner V.W.P.	143.76	Barbara Blair	Teacher	15,009.00
Emile C. Pichette	Commissioner V.W.P.	143.76	Suzanne Campbell	Teacher	11,698.00
John D. Sacco	Commissioner V.W.P.	143.76	Diane Coghlan	Teacher	11,698.00
Jane Aucoin	Secretary SAU #15	8,320.00	Lee Daneault	Teacher	13,590.00
Hedwig Bean	Secretary SAU #15	11,862.00	Mary Danielson	Teacher	15,009.00
Donald Beaudette	Asst. Superintendent SAU #15	25,000.00	Sharon Dugas	Teacher	13,117.00
David Cawley	Superintendent SAU #15	33,000.00	Olga Haveles	Teacher	12,407.00
Carol Davis	Director of Special Services SAU #15	19,783.00	Elizabeth Hertzfeld	Teacher	14,299.00
Edward Donovan	Asst. Superintendent SAU #15	26,000.00	Kathleen Lang	Teacher	15,245.00
Doris Jutras	Secretary SAU #15	8,344.00	Diane Miner	Teacher	14,299.00
Linda MacDonald	Financial Supervisor SAU #15	14,000.00	Karen Roy	Teacher	15,718.00
Donna Nichile	Payroll/Data SAU #15	9,296.00	Nadine Saunders	Teacher	16,072.00
Marian Nichols	Secretary SAU #15	8,611.00	Elizabeth Proctor	Secretary	6,195.00
Maria Hoyt	Principal Memorial School	21,000.00	Mary Campbell	Librarian	4,836.00
A. Dean Cox	Asst. Principal	17,475.00	Joanne Cline	Aide	4,028.40
Sophia Annas	Teacher	13,117.00	Susan Howe	Aide	
Marcella Barkie	Teacher	15,718.00	Beverly Bairam	Lunch Program	4,879.42
Nelson Carter	Teacher	12,643.00	Beverly Morrison	Lunch Program	5,834.92
Katherine Fowler	Teacher	18,673.00	Lena Stoklosa	Lunch Program	6,959.68
Denise Gosselin	Teacher	18,673.00	Frank Sobol	Maintenance	8,320.00
Elizabeth Hague	Teacher	13,590.00	Ernest Townsend	Maintenance	9,360.00
Patricia Healy	Teacher	14,063.00	Beatrice Fields	Trans. Aide	689.00
Richard Hedrick	Teacher	11,462.00	Frederick Reischer	Principal	25,060.00
Kay Johnson	Teacher	11,698.00	Daniel Gillen	Asst. Principal	14,756.00
Sue Llewellyn	Teacher	14,299.00	Carleen Bergquist	Teacher	16,072.00
Edward Mongeon	Teacher	14,299.00	Karen Boyd	Teacher	14,299.00
Tom Putney	Teacher	11,698.00	Linda Burke	Teacher	13,590.00
Denver Woodcock	Teacher	16,072.00	Jean D'Espinosa	Teacher	15,009.00
Stella Black	Librarian	6,214.00	Denise Duchesne	Teacher	12,171.00
Sylvia Perkins	Secretary	7,488.00	Kathi Emery-Sloan	Teacher	13,826.00
Sandy Baines	Aide	4,715.10	Linda Haines	Teacher	14,062.00
Joan Holleran	Aide	2,349.90	Donna Hall	Teacher	11,225.00
			Kolin Linnane	Teacher	18,673.00
			Deborah Mahair	Teacher	12,171.00
			Marion Marston	Teacher	15,718.00
			Cheryl Moreau	Teacher	13,117.00
			Merle Norman	Teacher	16,545.00

Name	Position	Earnings
Janet O'Sullivan	Teacher	14,535.00
Gerald Poulin	Teacher	10,279.00
Susan Wright	Teacher	15,009.00
Kevin O'Brien	Teacher Asst	7,442.05
Barbara Tassie	Secretary	7,442.05
Gertrude Fowler	Librarian	4,836.00
Lena Green	Aide	2,696.32
Shirley Ryan	Aide	4,951.80
Ellie Stetson	Aide	3,627.00
Judith Barrett	Lunch Program	6,959.68
Jane Fournier	Lunch Program	1,360.80
Nicole Piaseczney	Lunch Program	4,879.42
Suzanne Thibeault	Lunch Program	
William Farrand	Maintenance	8,320.00
David LaValley	Maintenance	9,880.00
Philip Lafond	Traffic Aide	743.40
Andrew Bilodeau	Itinerant Teacher	15,718.00
Anthony D'Agostino	Itinerant Teacher	15,074.00
Richard Hewitt	Itinerant Teacher	6,000.00
Joanne Know	Itinerant Teacher	12,643.00
Sharon Moreau	Itinerant Teacher	13,590.00
Sandra Papadeas	Itinerant Teacher	12,171.00
Darlene Pelczar	Itinerant Teacher	12,171.00
Carol Soucy	Itinerant Teacher	14,690.81
Margaret Teravainen	Itinerant Teacher	6,451.20
Pat Whittier	Itinerant Teacher	12,288.00
Barbara Cliff	Nurse	9,018.75
Cynthia Harlan	Lunch Supervisor	13,032.00
Connie Nepveu	Transp. Supervisor	8,762.01
Raymond Blix	Transportation Staff	3,650.40
Lucille Komm	Transportation Staff	3,650.40
Anne Ladieu	Transportation Staff	3,650.40
Diane Limoges	Transportation Staff	3,650.30
Brenda Lortz	Transportation Staff	3,902.40
Pat McDuffee	Transportation Staff	3,902.40
Sandra Morganthal	Transportation Staff	5,037.23
Marguerite Paul	Transportation Staff	3,902.40
Jeanne Sargeant	Transportation Staff	3,902.40



NOTES:



Boating on the Merrimack - 1909



Hooksett Village, New Hampshire - May 1981