

NHamp
352 07
m57
1993

ANNUAL REPORT
OF THE TOWN OF

MERRIMACK NEW HAMPSHIRE



1993

THIS BOOK COST YOU \$2.86. PLEASE BRING IT TO THE TOWN MEETING.
THIS REPORT HAS BEEN PRINTED ON RECYCLED PAPER.



DATES TO REMEMBER

July 1, 1994	Fiscal year begins.
December 1, 1994	Last day to pay final installment on 1993 property taxes without interest penalty
March 22, 1995	Filing period for elected office begins; ends March 31, 1995.
March 28, 1995	Annual Meeting, Merrimack Village District.
April 1, 1995	All property, both real and personal, assessed to owner of record this date.
April 15, 1995	Last day to file Current Use applications per RSA 79-A:5. Last day for veterans to file permanent application for tax exemption (green card). Applies only to those who have not previously applied to Merrimack per RSA 72:33. Last day for filing exemption for elderly, blind, handicapped and tax-exempt properties, and for special assessment of residences in industrial or commercial zone per RSA 75:11. Timber Tax Report of Cut due.
May 1, 1995	Dog Licenses expire.
May 9, 1995	Annual Town Meeting.
June 30, 1995	Fiscal year ends.

ANNUAL REPORT
OF THE TOWN OF

MERRIMACK NEW HAMPSHIRE

FOR THE YEAR ENDING JUNE 30, 1993

PRINTED BY
THE WITHEY PRESS
HAMPTON, NEW HAMPSHIRE

THIS REPORT IS PRINTED ON RECYCLED PAPER



INDEX

	Page
Introduction	5
Dedications	7
Town Warrant	13
Form MS-7	27
Budget Message	33
Minutes of 1993 Town Meeting and 1991 Special Town Meeting.....	93
Town Officers	109
Ambulance Division Report	115
Assessing Department Report	117
Cable TV Advisory Committee Report	118
Code Enforcement Officer's Report	120
Conservation Commission Report.....	122
Fire Department Report	123
Forest Fire Warden and State Forest Ranger Report.....	129
Health Officer's Report	130
Historic District Commission Report	131
Library Report.....	132
Library Board of Trustees Report	135
Nashua Regional Planning Commission Report	138
Parks and Recreation Report	141
Planning Board Report	143
Police Department Report	146
Public Works Department Report.....	156
Selectmen's Report	163
Solid Waste Advisory Committee Report	165
Town Manager's Report	167
Welfare Department Report	168
Zoning Board of Adjustment Report.....	169
Town Clerk/Tax Collector Report.....	170
Vital Statistics	174
Treasurer's Report	193
Bond Principal and Interest Payment Schedules	195
Schedule of Town Property	200
Summary Inventory of Valuation	202
Statement of Appropriations	203
Statement of Expenditures, Encumbrances and Carryovers.....	204
Trustees of Trust Funds Report.....	207
Tax Rate History	211
Auditor's Memorandum of Comments and Recommendations.....	212
Auditor's Financial Statements and Opinion.....	217

INTRODUCTION

This annual report of the Town of Merrimack has been compiled through the efforts of your local public officials, to serve as a permanent record of the past year. We hope that you will find it interesting and informative.

Merrimack's 1992 annual report was again recognized by the New Hampshire Municipal Association, for the fifth consecutive year, for its excellence, accuracy, creativity and clarity. It received the second place award, competing against towns with populations of 7,501 and higher. It is printed entirely on recycled paper. The cost to produce the town report for the past three years has steadily declined.

We welcome your questions and comments regarding any of the information contained in this report. Please contact us or our staff at 424-2331.

The Merrimack Board of Selectmen

Richard E. Dumont

Robert W. Brundige

Edward J. Silva

Leonard C. Worster

William R. Cote

ONE HUNDRED YEARS AGO . . .

In 1893, the Board of Selectmen of the Town of Merrimack consisted of William P. Melvin, George E. Patterson and Williams D. Mitchel. Town operating expenses for the year ending March 1, 1893 totalled \$9,376.96. The town accounts were examined and found to be correctly cast and properly vouched by George W. Darrah and Daniel Jones, Auditors of Merrimack.

According to Town Clerk George P. Butterfield, there were 8 births, 3 marriages, and 22 deaths registered in the Town of Merrimack in the year ending December 31, 1893.

Tax Collector Frank P. Jones collected \$6,242.67 in taxes as of March 1, 1893.

Town Treasurer Charles S. Nesmith reported that the total indebtedness of the town as of March 1, 1893 was \$1,950.16.

The town elected as Library Trustees the Reverend E.A. Keep, Henry A. Harris, and W.W. Pillsbury, and voted the sum of \$25.00 for books, with which 61 volumes were purchased. The library was opened to the public on January 1, 1893. Expenses incurred for supplies, insurance and express were paid by the town. The balance of the library's finances as of March 1, 1893 was \$.09.

The Merrimack School Board was comprised of Henry A. Harris, Herbert A. Porter and James P. Walker. School operating expenses for the year ending March 1, 1893 amounted to \$2,684.82.

These statistics were obtained from the Annual Report of the Selectmen, Treasurer and Board of Education of the Town of Merrimack for the Year ending March 1, 1893, published by the Telegraph Publishing company, Book and Job Printers, Nashua, N.H.

IN MEMORIAM



GEORGE R. RIVET
MAY 18, 1928 — JANUARY 1, 1993

IN MEMORIAM



WILLIAM J. DROHAN
MERRIMACK DEPARTMENT OF PUBLIC WORKS
EQUIPMENT OPERATOR II
SEPTEMBER 29, 1931 — MAY 14, 1993

IN MEMORIAM



JUDGE CHARLES F. MORRILL
JULY 2, 1932 — NOVEMBER 10, 1993

IN MEMORIAM



DONALD R. DWYER
OCTOBER 9, 1925 — NOVEMBER 11, 1993
SELECTMAN 1975 — 1980



ROBERT R. MORRILL
TOWN CLERK/TAX COLLECTOR
MARCH 10, 1969 — JUNE 30, 1993

MERRIMACK TOWN WARRANT
THE STATE OF NEW HAMPSHIRE

To the inhabitants of the Town of Merrimack in the County of Hillsborough in said state, qualified to vote in town affairs:

You are hereby notified that the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in said Merrimack on Tuesday, May 10, 1994, at 7:00 o'clock in the forenoon for the choice of town officers elected by official ballot and other action required to be inserted on said official ballot. The polls for the election of town officers and other action required to be inserted on said ballot will open on said date at 7:00 o'clock in the forenoon and will not close earlier than 8:00 o'clock in the evening.

You are hereby notified that the second session of the annual meeting of the Town of Merrimack will be held at the Mastricola Middle School All-Purpose Room on Baboosic Lake Road in Merrimack on Thursday, May 12, 1994, at 7:00 o'clock in the evening to act on the matters not to be voted on by official ballot.

Article 1. To choose all necessary town officers for the ensuing year. (Vote by official ballot)

Article 2. To choose all necessary school district officers for the ensuing year. (Vote by official ballot)

Article 3. Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 1 PURPOSE AND DEFINITIONS, with one (1) amendment,

to clarify that there are definitions of terms found at locations in addition to Section 1.02, namely at 2.02.8, 2.02.11, and 17.02. (Vote by official ballot)

Article 4. Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance s follows:

Amend Section 2 ESTABLISHMENT OF DISTRICTS, with two (2) amendments, to clarify that the Industrial use "Enclosed Service and Repair" includes automotive vehicles; and to add a definition of "Recreational Vehicle" and how such vehicles shall be stored within the 100-year A-Zone Flood Hazard Area. (Vote by official ballot)

Article 5. Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 3 LOT AND YARD REGULATIONS, with four (4) amendments, to change the status of nonconforming lots, to reference the state laws (NHRSA's) regarding site plan approvals, to set a date certain for setback compliance, and to regulate septic systems on sites with wetlands. (Vote by official ballot)

Article 6. Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 8 ZONING BOARD OF

ADJUSTMENT, with one (1) amendment, to clarify that a building permit shall be obtained within nine months from the Building Inspector in order to validate the action of the Zoning Board. (Vote by official ballot)

Article 7. Are you in favor of the adoption of Amendment No. 5 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Amend Section 17 SIGNS, with eight (8) amendments, to clarify the definition of "Flashing" signs, to delete regulation of "Mobile" signs and add regulation of "Portable" signs, to clarify the definition of a "Sign", to clarify the location of "Subdivision Identification" signs, to establish the frequency of sign display changes, to delete the definition of "Mobile" signs and add the definition of "Portable" signs, to delete "Mobile" sign regulation, and to allow "Portable" signs with conditions in "Commercial" and "Industrial" zones both with one and with more than one principal activity. (Vote by official ballot)

Article 8. To see if the town will vote to raise and appropriate the sum of fifteen million one hundred twenty five thousand one hundred eighty two dollars (\$15,125,182) for general town operations and charges. (See budget detail for more information) (Recommended by the Budget Committee)

Article 9. To see if the town will vote to rescind that part of Warrant Article 20 passed by the 1986 Annual Town Meeting which designates the Board of Selectmen as agents

for, or to act on anything relative to the Capital Reserve Fund for the purpose of reappraisal of the real estate in the town for tax assessment purposes; thus requiring town meeting approval for the withdrawal of monies from said fund. (By petition)

Article 10. To see if the town will vote per RSA 35:15 to authorize the withdrawal of up to three hundred fifty thousand dollars (\$350,000) from the capital reserve fund created for the reappraisal of the real estate in the town, for the purpose of conducting a complete reappraisal of real estate in the town as of April 1, 1995, or take any other action relative thereto. (By petition) (Not recommended by the Budget Committee) (Not recommended by the Board of Selectmen)

Article 11. To see if the town will vote to establish a Sewer Extension Capital Reserve Fund pursuant to the provisions of RSA Chapter 35 for the purpose of planning, designing and constructing sewers, including land acquisition, in various locations throughout the Town; to raise and appropriate the sum of one hundred thirty five thousand dollars (\$135,000) to be placed in such fund, said sum to be in addition to any federal, state, or private funds made available therefor and in addition to any sewer connection fees and other revenue related thereto; authorize the Board of Selectmen to contract for and accept any grant or grants of federal, state, or private aid that may become available in connection with said purpose; to permit said grants and related revenue to be deposited to said fund; and to designate the Board of Selectmen as agents to expend; or to take any other action relative thereto. (Recommended by Board of Selectmen) (Recommended by Budget Committee)

Article 12. To see if the town will vote to establish a Sidewalk and Bike Path Capital Reserve Fund pursuant to the provisions of RSA Chapter 35 for the purpose of constructing sidewalks and bike paths; raise and appropriate the sum of twenty five thousand dollars (\$25,000) to be placed in such fund, said sum to be in addition to any federal, state, or private funds made available therefor and in addition to any other revenue related thereto; authorize the Board of Selectmen to contract for and accept any grant or grants of federal, state, or private aid that may become available in connection with said purpose; to permit said grants and related revenue to be deposited to said fund; and to designate the Board of Selectmen as agents to expend; or to take any other action relative thereto. (Recommended by Board of Selectmen)
(Recommended by Budget Committee)

Article 13. To see if the town will vote to establish a Bridge Capital Reserve Fund pursuant to the provisions of RSA Chapter 35 for the purpose of planning, designing, and constructing bridge replacement and rehabilitation projects, including right-of-way acquisition and pertinent approach roadway construction and rehabilitation work; raise and appropriate the sum of twenty thousand dollars (\$20,000) to be placed in such fund, said sum to be in addition to any federal, state, or private funds made available therefor and in addition to any and other revenue related thereto; authorize the Board of Selectmen to contract for and accept any grant or grants of federal, state, or private aid

that may become available in connection with said purpose; to permit said grants and related revenues to be deposited to said fund; and to designate the Board of Selectmen as agents to expend; or to act on anything relative thereto. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Article 14. To see if the town will vote to raise and appropriate the sum of twelve thousand five hundred dollars (\$12,500) for the purpose of performing capital improvements to the Merrimack Adult Community Center, as follows: \$10,000 for the renovation of the kitchen, and \$2,500 for an emergency generator, or act on anything relative thereto. (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Article 15. To see if the town will vote to raise and appropriate the sum of twelve thousand three hundred seventy nine dollars (\$12,379), half of which six thousand one hundred eighty nine dollars (\$6,189) will come from a Library Services Construction Act Grant and the balance of six thousand one hundred ninety dollars (\$6,190) to come through taxes to set up a Local Area Network (LAN) in the library and increase the CD-ROM technology available to library users. (By Petition) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Article 16. To see if the town will vote to raise and appropriate the sum of eleven thousand one hundred fifty three dollars (\$11,153) to staff the library so that it can be open

on Sunday afternoons from the middle of September until the middle of June. (By petition) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Article 17. To see if the town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the replacement of the library roof and to raise and appropriate the sum of ten thousand dollars (\$10,000) to be placed in this fund, and further, to designate the library trustees as agents to administer said fund, or act upon anything relative thereto. (By petition) (Recommended by the Board of Selectmen) (Recommended by the Budget Committee)

Article 18. To see if the town will vote to adopt a conservation area ordinance pursuant to the provisions of RSA 31:39(I)(a) to regulate, protect and preserve conservation areas in the Town of Merrimack or take any other action relative thereto:

ORDINANCE TO REGULATE MERRIMACK CONSERVATION AREAS

In accordance with the provisions of RSA 31:39-(I)(a), the Town of Merrimack hereby adopts the following ordinance to regulate, protect and preserve Conservation areas. Conservation areas shall include those properties listed in Section B of this ordinance. In order to protect the safety of those persons using these areas for recreational purposes and to preserve the tranquility of these areas, the following regulations will apply.

SECTION A - REGULATIONS:

1. No person shall remain, stay or loiter in or on any Conservation area during the period from $\frac{1}{2}$ hour after sunset to $\frac{1}{2}$ hour before sunrise, except under the authorization of the Conservation Commission or its designated agents. This provision is not intended to preclude authorized activities from occurring outside of the prescribed times.
2. No fires on conservation areas except as approved by the Merrimack Conservation Commission in conjunction with RSA 224 and with a permit issued by the Forest Fire Warden.
3. No person shall bring or carry any glass containers within any Conservation area.
4. No person shall throw, leave or discard any trash, rubbish or garbage within any Conservation area. All trash or refuse will be carried out by individuals.
5. No person shall use, consume, bring or carry any alcoholic beverages or unlawful drugs within any Conservation area.
6. Use of vehicles within Conservation areas:
 - a. No person shall park or drive any vehicle within Conservation areas except in specifically designated areas.

- b. No person shall drive, operate or maintain any motor vehicle or off highway recreational vehicle (as defined in RSA 215-A:1-VI) in any Conservation area without prior authorization from the Conservation Commission or its designated agents, excluding Fire, Police or Ambulance personnel for emergency purposes.
- c. Any person found violating any of the provisions of Section 6 (above) shall be subject to such penalties as are described in RSA 215-A:19.
- 7. No person shall bring any domesticated animal upon any Conservation area, unless such animal is controlled by the use of a leash, reign or is within a cage.
- 8. No person shall carry upon, possess or discharge any air powered or spring powered gun, or any firearm within any Conservation area. No person shall engage in hunting or trapping animals within any Conservation area unless authorized to do so by the Conservation Commission or its designated agents.
- 9. No person shall remove or deface any building, equipment, tree, shrub or flower within any Conservation area.

PENALTIES:

Any person found violating the provisions of this ordinance may be assessed a penalty

up to the amount set forth in N.H. RSA 31:39 III; said penalty to be placed in the Town of Merrimack's General Fund.

SECTION B:

Areas designated as Conservation areas shall consist of the following parcels:

1. Parcel 5C/658 commonly known as 80 Acres
2. Parcel 4B/035 commonly known as Riverside Drive
3. Parcel 6B/087-099 commonly known as French Court
4. Parcel 6B/085-097 commonly known as Hitchinpost Lane
5. Parcel 6B/085-98 commonly known as 18 Woodward Road
6. Parcel 6B/2241 commonly known as Mitchell Street

SAVINGS CLAUSE:

If any provision of this ordinance or the application thereof to any person or circumstance is held invalid, the invalidity does not affect the other provisions or applications of this ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this ordinance are severable.

Article 19. To see if the town will vote to authorize the Board of Selectmen, as they deem appropriate, to formally dedicate and name various sites and recreation areas within Wasserman Park or to take any action relative thereto.

Article 20. To see if the town will vote to accept the Fire Department's organization as outlined in the Administrative Code, Article 1, A198-7, Officers Appointed by Town Manager; Article XI Fire Department A198-55, Composition of Department; A198-56, Powers of Fire Chief; A198-57, Division of Suppression and Rescue; A198-58, Protection, Inspection and Investigation Division; and A198-59, Ambulance Division.

Article 21. To see if the town will vote, pursuant to RSA 674:40-a, to authorize the Board of Selectmen to accept any dedicated street which corresponds in its location and lines with a street shown on either a subdivision plat or site plan approved by the Planning Board, or on the Official Map, or on a street plat made and adopted by the Planning Board, provided that the Board of Selectmen shall take no action with regard to any proposed acceptance without first holding a public hearing thereon. A street so accepted shall have the status of a public highway under RSA 229:1. This vote shall remain in full force and effect until rescinded by future action of an Annual or Special Town Meeting.

Article 22. Shall the town accept the provisions of RSA 31:95-b providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific

recission of such authority, the selectmen to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year? (Recommended by the Budget Committee)

Article 23. To see if the town will vote to accept the provisions of RSA 33:7 providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific recission of such authority, the selectmen to issue tax anticipation notes.

Article 24. To see if the town will vote pursuant to RSA 80:80 to authorize the selectmen to retain for public use or to sell, either by private sale to the previous owner from which title was obtained through tax collector's deed or public auction, and for such price and upon such terms as in their judgement may seem best, any real estate or interest therein, to which the town has obtained or shall obtain title by tax collector's deed for the nonpayment of taxes, and further, that during the period when title to said property shall be held by the town, that the selectmen be given authority to rent, use or administer the same as in their judgement may seem best. This vote shall supersede any previous votes of the town inconsistent with the powers conferred herein, and shall remain in full force indefinitely, until rescinded by future action of the town meeting.

Article 25. To see if the town will vote to accept the provisions of RSA 202-A:4-c providing

that any town at an annual meeting may adopt an article authorizing indefinitely, until specific recission of such authority, the public library trustees to apply for, accept and expend money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year. (By petition)
(Recommended by the Budget Committee)

Given our hands and seals this twenty-fifth day of April, in the year of Our Lord nineteen hundred and ninety-four.

The Merrimack Board of Selectmen:

Richard E. Dumont, Chairman
Robert W. Brundige
Edward J. Silva
Leonard C. Worster
William R. Cote

Warrant may be subject to change up to time of posting

TOWN BUDGET MS-7 FORM

Form MS-7

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. Box 457
Concord, NH 03302-0457
(603) 271-3397

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED THE PROVISIONS OF THE MUNICIPAL BUDGET LAW



BUDGET OF THE TOWN

OF MERRIMACK N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19__ to December 31, 19__ or for Fiscal Year
From July 1 1994 to June 30 1995

IMPORTANT: Please read the new RSA 32:5 applicable to all municipalities.
It requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. At least one public hearing must be held on this budget.
When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

RSA 31:95 and 32:5

Budget Committee: (Please sign in ink)
[Signature]
Peter M. [Signature]
[Signature]
[Signature]
[Signature]

Date April 13, 1994
[Signature]
[Signature]
Betty M. Raymond
Nichole [Signature]
[Signature]

PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	1 Actual Appropriations Prior Year (omit cents)	2 Actual Expenditures Prior Year (omit cents)	3 Selectmen's Recommended Budget	4 Budget Committee	
					5 Recommended Enuing Fiscal Year (omit cents)	Not Recommended (omit cents)
Acct. No. GENERAL GOVERNMENT						
4130 Executive						
4140 Elec., Reg., & Vital Stat.	8	10,280		13,688	13,688	
4150 Financial Administration						
4152 Revaluation of Property	8	181,195		178,494	178,494	
4153 Legal Expense	8	70,900		89,000	88,000	
4155 Personnel Administration						
4191 Planning and Zoning	8	219,716		254,267	254,267	
4194 General Government Bldg.	8	134,488		134,557	134,557	
4195 Cemeteries						
4196 Insurance						
4197 Advertising and Reg. Assoc.						
Fire Protection Area	8	44,974		43,100	43,100	
4199 Other General Government	8	869,003		854,361	854,961	
PUBLIC SAFETY						
4210 Police	8	2,283,609		2,207,123	2,207,123	
4215 Ambulance	8	254,982		249,044	249,044	
4220 Fire	8	1,956,494		1,935,168	1,935,168	
4240 Building Inspection	8	116,415		116,116	116,116	
4290 Emergency Management	8	5,534		5,676	7,576	
4299 Other Public Safety Communica.	8	248,024		231,605	229,205	
HIGHWAYS AND STREETS						
4312 Highways and Streets	8	1,429,843		1,434,240	1,434,240	
4313 Bridges						
4316 Street Lighting						
Public Works Administration	8	124,798		123,146	123,146	
Equipment Maintenance	8	245,073		243,816	243,816	
SANITATION						
4323 Solid Waste Collection						
4324 Solid Waste Disposal	8	391,560		405,867	405,867	
4326 Sewage Collection & Disposal	8	2,266,297		2,238,698	2,238,698	
WATER DISTRIBUTION & TREATMENT						
4332 Water Services						
4335 Water Treatment						
HEALTH						
4414 Pest Control						
4415 Health Agencies and Hospitals	8	106,539		106,846	112,416	
WELFARE						
4442 Direct Assistance	8	163,070		148,005	148,005	
4444 Intergovernmental Welf. Pay'ts.						
4445 Vendor Payments						
Sub-Totals (carry to top of page 3)		11,122,794		11,012,817	11,017,487	

PURPOSE OF APPROPRIATION (Continued)	W.A. No.	1	2	3	4		5
		*Actual Appropriations Prior Year (omit cents)	Actual Expenditures Prior Year (omit cents)	Selectmen's Recommended Budget	Budget Committee		Not Recommended (omit cents)
					Recommended Ensuing Fiscal Year (omit cents)		
Sub-Totals (from page 2)		11,122,794		11,012,817	11,017,487		
CULTURE AND RECREATION							
4520 Parks and Recreation -	8	474,904		401,194	401,194		
4550 Library	8/16	526,045		573,669	573,669		
4583 Patriotic Purposes	8	9,000		9,000	9,000		
4589 Other Culture and Recreation	8	19,912		22,073	22,073		
CONSERVATION							
4612 Purchase of Natural Resources							
4619 Other Conservation	8	10,883		13,000	13,000		
REDEVELOPMENT AND HOUSING							
ECONOMIC DEVELOPMENT							
DEBT SERVICE							
4711 Princ.-Long Term Bonds & Notes	8	1,471,266		1,439,535	1,439,535		
4721 Int.-Long Term Bonds & Notes	8	617,611		513,098	513,098		
4723 Interest on TAN	8	50		15,000	15,000		
Bond Registration	8	750		350	350		
CAPITAL OUTLAY							
4901 Land and Improvements							
4902 Mach., Veh., & Equip.							
4903 Buildings							
4909 Improvements Other than Bldgs.							
See Attachment		5,409,413		651,847	708,808		350,000
OPERATING TRANSFERS OUT							
4912 To Special Revenue Fund							
4913 To Capital Projects Fund							
4914 To Enterprise Fund							
Sewer —							
Water —							
Electric —							
4915 To Capital Reserve Fund	8	497,000		638,000	638,000		
4916 To Trust and Agency Funds							
TOTAL APPROPRIATIONS		20,159,628		15,289,583	15,351,214		350,000

* Enter in these columns the numbers which were revised and approved by DRA and which appear on the prior tax rate papers.

10% LIMITATION OF APPROPRIATIONS

(SEE RSA 32:18, 19 & 21)

Please disclose the following items (to be excluded from the 10% calculation)

\$ 0 Recommended Amount of Collective Bargaining Cost Items. \$ 0 Amount of Mandatory Water & Waste Treatment Facilities. (RSA 32:21).

RSA 273-A:1,IV "'Cost Item' means any benefit acquired through collective bargaining whose implementation requires an appropriation by the legislative body of the public employer with which negotiations are being conducted."

** Amounts Not Recommended by Selectmen **			
These amounts are not included in the recommended column.			
Warrant Article #	\$ Amount	Warrant Article #	\$ Amount
10	350,000		

SOURCE OF REVENUE	W.A. No.	1	2	3	4
		*Estimated Revenues Prior Year (omitted cents)	Actual Revenues Prior Year (omitted cents)	Selectmen's Budget Enacting Fiscal Year (omitted cents)	Estimated Revenues Enacting Fiscal Year (omitted cents)
Acct. No. TAXES					
3120 Land Use Change Taxes					
3180 Resident Taxes					
3185 Yield Taxes		8,500		8,500	8,500
3186 Payment in Lieu of Taxes		375,132		378,925	378,925
3189 Other Taxes (Specify Bank Stock Tax Amt.)\$ 0		58,363		58,363	58,363
3190 Interest & Penalties on Delinquent Taxes		558,100		558,100	558,100
Inventory Penalties					
LICENSES, PERMITS AND FEES					
3210 Business Licenses and Permits					
3220 Motor Vehicle Permit Fees		1,600,000		1,600,000	1,600,000
3230 Building Permits		97,905		105,000	105,000
3290 Other Licenses, Permits & Fees		88,674		101,893	101,893
FROM FEDERAL GOVERNMENT					
3319 Other		69,051		52,627	52,627
FROM STATE					
3351 Shared Revenue		642,864		690,000	690,000
3353 Highway Block Grant		307,975		294,787	294,787
3354 Water Pollution Grants		128,751		122,092	122,092
3355 Housing and Community Development					
3356 State & Federal Forest Land Reimbursement					
3357 Flood Control Reimbursement					
3359 Other (Including Railroad Tax)		9,840		13,824	13,824
FROM OTHER GOVERNMENT					
3379 Intergovernmental Revenues					
CHARGES FOR SERVICES					
3401 Income from Departments		4,079,890		3,780,817	3,780,817
3409 Other Charges					
MISCELLANEOUS REVENUES					
3501 Sale of Municipal Property		200,500		25,000	25,000
3502 Interest on Investments		225,500		210,500	210,500
3509 Other		51,657		232,442	232,442
INTERFUND OPERATING TRANSFERS IN					
3912 Special Revenue Fund					
3913 Capital Projects Fund					
3914 Enterprise Fund					
Sewer —					
Water —					
Electric —					
3915 Capital Reserve Fund		0		0	350,000
3916 Trust and Agency Funds		0		3,000	3,000
OTHER FINANCING SOURCES					
3934 Proc. from Long Term Notes & Bonds		4,950,000		0	0
General Fund Balance	For Municipal Use				
Unreserved Fund Balance	< \$ >	xxx	xxx	xxx	xxx
Fund Balance Voted From Surplus	< \$ >				
Fund Balance to be Retained	\$	xxx	xxx	xxx	xxx
Fund Balance Remaining to Reduce Taxes	\$				
TOTAL REVENUES AND CREDITS		13,452,702		8,235,870	8,585,870

*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.

Total Appropriations	15,701,214
Less: Amount of Estimated Revenues, Exclusive of Property Taxes	8,585,870
Amount of Taxes to be Raised (Exclusive of School and County Taxes)	7,115,344

BUDGET OF THE TOWN OF MERRIMACK, N.H.

CAPITAL OUTLAY

Warrant Article #	Prior Year Appropriations	Selectmen Recommended	Budget Committee Recommended Not Recommended
8	5,409,413	436,968	493,929
10	0	0	350,000
11	0	135,000	0
12	0	25,000	0
13	0	20,000	0
14	0	12,500	0
15	0	12,379	0
17	0	10,000	0
	<u>5,409,413</u>	<u>651,847</u>	<u>708,808</u>
			<u>350,000</u>

LOCAL GOVERNMENTAL UNIT: Town of Merrimack

FISCAL YEAR ENDING: June 30, 1995

	RECOMMENDED AMOUNT
1. Total RECOMMENDED by Budget Comm.	15,351,214
LESS EXCLUSIONS:	
2. Principle: Long-Term Bonds & Notes	1,439,535
3. Interest: Long-Term Bonds & Notes	513,098
4. Capital Outlays Funded From Long-Term Bonds & Notes per RSA 33:8 & 33:7-b.	0
5. Mandatory Assessments	0
6. TOTAL EXCLUSIONS (Sum of rows 2 - 5)	1,952,633
7. AMOUNT RECOMMENDED LESS RECOMMENDED EXCLUSION AMOUNTS (Line 1 less line 6)	13,398,581
8. Line 7 times 10%	1,339,858

THIS IS THE MAXIMUM ALLOWABLE INCREASE OTHER THAN COLLECTIVE BARGAINING ITEMS

:mba1

BUDGET MESSAGE

To: Citizens of Merrimack, New Hampshire

From: Merrimack Board of Selectmen and
Richard S. Borden Jr., Town Manager

Subject: 1994-95 Annual Budget Request

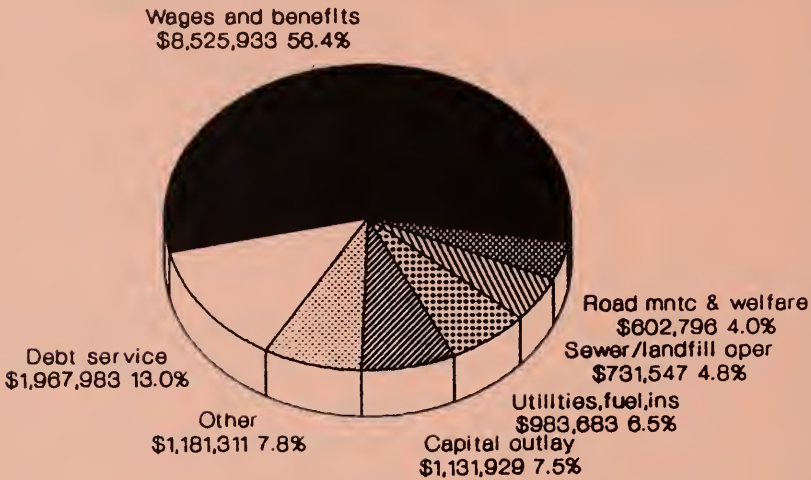
Date: April 25, 1994

Pursuant to New Hampshire RSA 32:5, the proposed Town of Merrimack budget for fiscal year July 1, 1994-June 30, 1995, is attached. In light of the extremely difficult times, we have proposed a municipal operating budget for next year that is less than the current operating budget. It is felt that holding the line, or even reducing the budget, is a top priority as a result of the lack of growth in our tax base. In fact, our total tax base has been declining as a result of tax appeals that have reduced some major assessments. There are many infrastructure needs that we would like to address more aggressively; however, we all felt it was necessary to forego all but the absolutely essential work required this year.

Your department heads have all worked long and hard to develop budgets that are very conservative in terms of the bare minimum needs to carry out their operating departments' functions. Throughout the various departments no general wage increases have been budgeted for our employees, both unaffiliated and unionized groups. The police union has already settled its contract with no general wage increase and the other unions are still at the bargaining table.

The following pie chart depicts the key areas of our budgetary expenditures. Similarly, the revenue pie chart portrays the town's revenues by major categories.

1994-95 OPERATING BUDGET BY OBJECT



Operating Budget

You will note from the chart that, like all municipalities, Merrimack has a significant amount of its budget consumed by wages and benefits. As pointed out, we have controlled this area by not budgeting for general wage increases for any of our employees. Additionally, by converting our health insurance plans to an HMO, we have an annualized savings of \$210,000. The savings is a result of a major initiative by our employees. Representatives of unionized and non-unionized groups sat on an inhouse committee to evaluate alternate proposals and agreed upon the Healthsource HMO plan, which is generating tremendous savings. All these people deserve our thanks and compliments for a fine effort on behalf of our taxpayers.

1. Personnel

As a result of the measures outlined above, total personnel costs reduced by \$147,074 from \$8,673,007 to a proposed \$8,525,933, or a reduction of 1.7%.

2. Capital Outlay

Our capital outlay increased from \$956,413 to a proposed \$1,131,929, an increase of \$175,516, or 18.4%. It should be noted here that our basic capital outlay for equipment has been reduced. The increase in the account is due to the \$250,000 that has been included for a townwide property revaluation. In our view, it is essential to revalue the property on an equitable townwide basis.

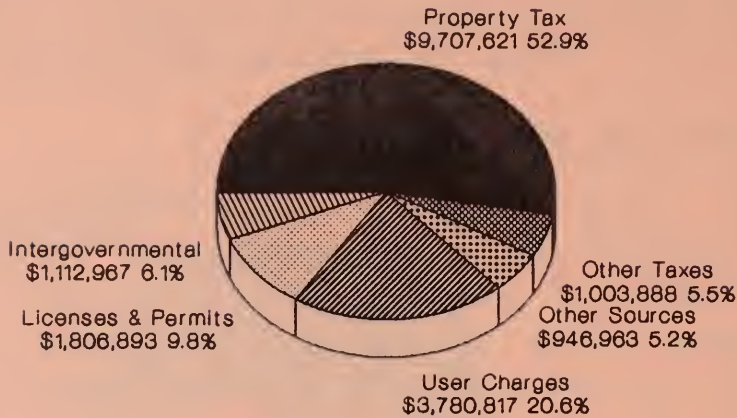
3. Debt Service

Debt Service reduced from \$2,089,677 to \$1,967,983, for a total reduction of \$121,694, or 5.8%. This is a result of bonds being paid up and less interest being required to be applied to the remaining principal balances.

4. Estimated Revenues

The chart depicts the breakdown of our revenues by major categories. There is one significant item that should be explained here. Total revenues are proposed to decline some \$5,000,000. In the main, this is a result of the elimination of the one-time cost of \$4,950,000 for the sludge composting facility. On the revenue side, everyone should be reminded that the tax overlay account will very likely have to be increased substantially when we apply for our tax rate to cover tax abatements and appeals.

1994-95 ESTIMATED REVENUE BY SOURCE



5. Warrant Articles

Warrant articles requiring funding have been submitted as follows:

- a) **Article 8:** \$15,125,182, for general town operations, recommended by the Budget Committee.
- b) **Article 10:** \$350,000, for conducting a complete reappraisal of real estate in the town, by petition, not recommended by the Budget Committee or the Board of Selectmen.
- c) **Article 11:** \$135,000, to establish a Sewer Extension Capital Reserve Fund, recommended by the Board of Selectmen and the Budget Committee.
- d) **Article 12:** \$25,000, to establish a Sidewalk and Bike Path Capital Reserve Fund, recommended by the Board of Selectmen and the Budget Committee.

- e) **Article 13:** \$12,500, for capital improvements to the senior citizens center, recommended by the Board of Selectmen and the Budget Committee.
- f) **Article 14:** \$20,000, to establish a Bridge Capital Reserve Fund, recommended by the Board of Selectmen and the Budget Committee.
- g) **Article 15:** \$12,379, to set up a local area network in the library, by petition, recommended by the Board of Selectmen and the Budget Committee.
- h) **Article 16:** \$11,153, to staff the library so it can be open on Sunday afternoons from mid-September until mid-June, by petition, recommended by the Board of Selectmen and the Budget Committee.
- i) **Article 17:** \$10,000, to establish a Capital Reserve Fund for the replacement of the library roof, by petition, recommended by the Board of Selectmen and the Budget Committee.

Our annual proposed town budget will be reviewed in detail and voted on during the business portion of the town meeting on Thursday, May 12, at 7:00 p.m. in the Masticola Middle School All-Purpose Room. Your elected and administrative officials ask your cooperation, support and favorable consideration of the budget request. If anyone has any questions pertaining to the proposed budget, please feel free to call anyone on the town hall staff, or any of the selectmen or budget committee members.

1994-95 BUDGET SUMMARY
GENERAL GOVERNMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-01-8101-0	WAGES-ELECTED OFFICIALS	15,200.04	15,200.00	15,200.00	15,200.00	15,200.00	15,200.00
01-01-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	201,183.73	170,716.00	171,292.00	171,292.00	171,292.00	171,292.00
01-01-8104-0	WAGES-HOURLY	134,548.38	134,472.00	133,640.00	133,640.00	133,640.00	133,640.00
01-01-8107-0	WAGES - PART-TIME	1,323.19	.00	3,600.00	3,600.00	3,600.00	3,600.00
01-01-8111-0	OVERTIME-OTHER	3,692.54	1,516.00	1,480.00	1,480.00	1,480.00	1,480.00
01-01-8125-0	SOCIAL SECURITY	23,801.66	22,828.00	23,168.00	23,168.00	23,168.00	23,168.00
01-01-8128-0	RETIREMENT	20,444.22	18,992.00	24,987.00	24,987.00	24,987.00	24,987.00
01-01-8131-0	HEALTH INSURANCE	57,388.60	69,632.00	76,807.00	76,807.00	41,900.00	41,900.00
01-01-8132-0	DENTAL INSURANCE	1,971.42	2,450.00	2,182.00	2,182.00	3,505.00	3,505.00
01-01-8133-0	LIFE INSURANCE	2,320.70	2,223.00	1,960.00	1,960.00	1,960.00	1,960.00
01-01-8134-0	SHORT-TERM DISABILITY	1,332.00	1,422.00	3,482.00	3,482.00	3,482.00	3,482.00
01-01-8135-0	WORKERS COMPENSATION	1,344.29	1,414.00	1,526.00	1,526.00	1,526.00	1,526.00
01-01-8136-0	UNEMPLOYMENT COMPENSATION	473.84	297.00	435.00	435.00	435.00	435.00
01-01-8141-0	WELLNESS PROGRAM	84.26	500.00	3,000.00	3,000.00	500.00	500.00
SERIES 1 TOTAL ----->		465,108.87	441,662.00	462,759.00	462,759.00	426,675.00	426,675.00
01-01-8201-0	OFFICE SUPPLIES	9,820.17	7,900.00	7,900.00	7,900.00	7,900.00	7,900.00
01-01-8220-0	PRINTING	7,526.21	7,300.00	8,450.00	8,450.00	8,450.00	8,450.00
01-01-8230-0	POSTAGE	2,827.15	3,800.00	3,900.00	3,900.00	3,900.00	3,900.00
01-01-8250-0	VEHICLE FUEL	223.93	440.00	384.00	384.00	384.00	384.00
01-01-8260-0	TELEPHONE	12,553.73	17,844.00	13,100.00	13,100.00	13,100.00	13,700.00
01-01-8270-0	DUES	8,571.48	8,441.00	8,694.00	8,694.00	8,600.00	8,600.00
01-01-8271-0	SUBSCRIPTIONS	1,108.18	560.00	895.00	895.00	895.00	895.00
01-01-8280-0	GENERAL INSURANCE	28,719.00	24,456.00	36,172.00	36,172.00	36,172.00	36,172.00
01-01-8290-0	LEGAL-RETAINER	30,333.33	28,000.00	29,000.00	29,000.00	29,000.00	28,000.00
01-01-8293-0	LEGAL-GENERAL LITIGATION	135,947.63	42,900.00	60,000.00	60,000.00	60,000.00	60,000.00
SERIES 2 TOTAL ----->		237,630.81	141,641.00	168,495.00	168,495.00	168,401.00	168,001.00

1994-95 BUDGET SUMMARY
GENERAL GOVERNMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-01-8300-0	TRAVEL & MEETINGS	602.06	875.00	2,389.00	2,389.00	2,389.00	2,389.00
01-01-8321-0	MAINTENANCE-BUILDINGS/GROUNDS	1,338.00	250.00	250.00	250.00	250.00	250.00
01-01-8332-0	MNTC-VEHICLES	203.64	200.00	200.00	200.00	200.00	200.00
01-01-8334-0	MNTC-OFFICE EQUIPMENT	3,176.05	2,800.00	3,300.00	3,300.00	2,400.00	2,400.00
01-01-8352-0	EDUCATION & TRAINING	1,600.24	1,455.00	2,800.00	2,800.00	2,600.00	2,600.00
01-01-8353-0	COMPUTER SERVICES/SUPPLIES	8,673.53	8,613.00	9,800.00	9,800.00	9,800.00	9,800.00
01-01-8359-0	OTHER OUTSIDE SERVICES	34,844.82	35,450.00	36,000.00	36,000.00	38,772.00	38,772.00
01-01-8393-0	CONSERVATION COMMISSION	10,789.17	10,883.00	14,070.00	13,000.00	13,000.00	13,000.00
33-01-8313-0	FIRE PROTECTION AREA	39,560.29	44,974.00	43,100.00	43,100.00	43,100.00	43,100.00
SERIES 3 TOTAL ----->		100,787.80	105,500.00	111,909.00	110,839.00	112,511.00	112,511.00
01-01-8401-0	BUDGET COMMITTEE	1,066.42	1,982.00	1,496.00	1,496.00	1,496.00	1,496.00
01-01-8405-0	GNTS	4,280.00	4,800.00	5,000.00	5,000.00	5,000.00	5,000.00
01-01-8406-0	EMERGENCY MANAGEMENT	5,466.58	5,534.00	7,197.00	5,676.00	5,676.00	7,576.00
01-01-8407-0	HISTORIC COMMISSION	2,628.34	2,607.00	2,872.00	2,872.00	100.00	100.00
01-01-8410-0	ELECTIONS/VOTER REGISTRATION	12,177.97	10,280.00	13,688.00	13,688.00	13,688.00	13,688.00
01-01-8420-0	ADVERTISING	4,607.71	1,700.00	2,400.00	2,400.00	2,400.00	2,400.00
01-01-8460-0	MISC OPERATING EXPENSES	3,841.06	1,700.00	3,000.00	3,000.00	3,000.00	3,000.00
32-01-8428-0	CATV	5,297.53	19,912.00	25,073.00	22,073.00	22,073.00	22,073.00
SERIES 4 TOTAL ----->		39,365.61	48,515.00	60,726.00	56,205.00	53,433.00	55,333.00
01-01-8504-0	OFFICE EQUIPMENT	5,805.00	.00	8,900.00	8,900.00	8,900.00	8,900.00
01-01-8506-0	COMMUNICATIONS EQUIPMENT	663.45	.00	.00	.00	.00	.00
01-01-8510-0	CAPITAL RESERVE FUND		15,000.00	15,000.00	15,000.00	1,000.00	1,000.00

1994-95 BUDGET SUMMARY
GENERAL GOVERNMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 5 TOTAL		6,468.45	15,000.00	23,900.00	23,900.00	9,900.00	9,900.00
GENERAL GOVERNMENT TOTAL		849,361.54	752,318.00	827,789.00	822,198.00	770,920.00	772,420.00

1994-95 BUDGET SUMMARY
ASSESSING

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-02-8102-0	WAGES-CLERICAL	44,138.54	43,992.00	43,992.00	43,992.00	43,992.00	43,992.00
01-02-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	76,966.68	77,404.00	76,260.00	76,260.00	76,260.00	76,260.00
01-02-8125-0	SOCIAL SECURITY	9,264.27	9,286.00	9,199.00	9,199.00	9,199.00	9,199.00
01-02-8128-0	RETIREMENT	7,388.00	6,000.00	7,600.00	7,600.00	7,600.00	7,600.00
01-02-8131-0	HEALTH INSURANCE	13,828.26	15,526.00	15,471.00	15,471.00	11,960.00	11,960.00
01-02-8132-0	DENTAL INSURANCE	1,149.36	1,288.00	1,293.00	1,293.00	1,915.00	1,915.00
01-02-8133-0	LIFE INSURANCE	278.40	281.00	281.00	281.00	281.00	281.00
01-02-8134-0	SHORT-TERM DISABILITY	651.84	663.00	864.00	864.00	864.00	864.00
01-02-8135-0	WORKERS COMPENSATION	4,143.25	3,714.00	3,899.00	3,899.00	3,899.00	3,899.00
01-02-8136-0	UNEMPLOYMENT COMPENSATION	196.00	204.00	196.00	196.00	196.00	196.00
SERIES 1 TOTAL ----->		158,004.60	158,358.00	159,055.00	159,055.00	156,166.00	156,166.00
01-02-8201-0	OFFICE SUPPLIES	914.14	1,000.00	1,145.00	1,000.00	1,000.00	1,000.00
01-02-8203-0	OPERATING SUPPLIES	421.44	512.00	622.00	600.00	600.00	600.00
01-02-8220-0	PRINTING	262.12	750.00	270.00	270.00	270.00	270.00
01-02-8230-0	POSTAGE	325.37	580.00	798.00	700.00	700.00	700.00
01-02-8260-0	TELEPHONE	2,373.32	2,400.00	2,500.00	2,500.00	2,500.00	2,500.00
01-02-8270-0	DUES	420.00	1,005.00	710.00	710.00	710.00	710.00
01-02-8280-0	GENERAL INSURANCE	1,014.00	1,115.00	1,173.00	1,173.00	1,173.00	1,173.00
SERIES 2 TOTAL ----->		5,730.39	7,362.00	7,218.00	6,953.00	6,953.00	6,953.00
01-02-8300-0	TRAVEL & MEETINGS	968.95	900.00	1,530.00	1,100.00	1,100.00	1,100.00
01-02-8334-0	MNTC-OFFICE EQUIPMENT	745.00	1,845.00	1,875.00	1,875.00	1,875.00	1,875.00
01-02-8352-0	EDUCATION & TRAINING	1,415.21	1,080.00	1,665.00	1,200.00	1,200.00	1,200.00

1994-95 BUDGET SUMMARY
ASSESSING

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-02-8359-0	OTHER OUTSIDE SERVICES	12,581.95	11,500.00	11,280.00	11,000.00	11,000.00	11,000.00
SERIES 3	TOTAL ----->	15,711.11	15,325.00	16,350.00	15,175.00	15,175.00	15,175.00
01-02-8420-0	ADVERTISING		150.00	200.00	200.00	200.00	200.00
SERIES 4	TOTAL ----->	.00	150.00	200.00	200.00	200.00	200.00
01-02-8504-0	OFFICE EQUIPMENT	1,390.00	.00	900.00	900.00	900.00	900.00
01-02-8510-0	CAPITAL RESERVE FUND	25,000.00	100,000.00	250,000.00	250,000.00	250,000.00	250,000.00
SERIES 5	TOTAL ----->	26,390.00	100,000.00	250,900.00	250,900.00	250,900.00	250,900.00
ASSESSING TOTAL	----->	205,836.10	281,195.00	433,723.00	432,283.00	429,394.00	429,394.00

1994-95 BUDGET SUMMARY
FIRE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-03-8102-0	WAGES-CLERICAL	20,525.84	20,696.00	20,696.00	20,696.00	20,696.00	20,696.00
01-03-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	491,501.80	504,992.00	505,726.00	505,726.00	505,726.00	505,726.00
01-03-8104-0	WAGES-HOURLY	662,002.62	695,250.00	733,116.00	733,116.00	733,116.00	733,116.00
01-03-8105-0	OVERTIME-SUPERVISORY		50,880.00	41,815.00	41,815.00	41,815.00	41,815.00
01-03-8107-0	WAGES - PART-TIME	13,017.58	22,350.00	22,350.00	22,350.00	22,350.00	22,350.00
01-03-8111-0	OVERTIME-OTHER	147,951.65	120,258.00	101,514.00	101,514.00	101,514.00	101,514.00
01-03-8125-0	SOCIAL SECURITY	11,362.59	12,329.00	12,644.00	12,644.00	12,644.00	12,644.00
01-03-8128-0	RETIREMENT	90,734.67	94,892.00	73,496.00	73,496.00	73,496.00	73,496.00
01-03-8131-0	HEALTH INSURANCE	144,565.33	161,326.00	172,832.00	172,832.00	133,650.00	133,650.00
01-03-8132-0	DENTAL INSURANCE	10,389.53	11,326.00	11,955.00	11,955.00	18,390.00	18,390.00
01-03-8133-0	LIFE INSURANCE	1,926.48	1,993.00	2,045.00	2,045.00	2,045.00	2,045.00
01-03-8134-0	SHORT-TERM DISABILITY	6,221.90	6,312.00	7,344.00	7,344.00	7,344.00	7,344.00
01-03-8135-0	WORKERS COMPENSATION	110,149.99	117,903.00	128,354.00	128,354.00	128,354.00	128,354.00
01-03-8136-0	UNEMPLOYMENT COMPENSATION	1,699.44	1,849.00	1,901.00	1,901.00	1,901.00	1,901.00
SERIES 1 TOTAL ----->		1,712,049.42	1,822,356.00	1,835,788.00	1,835,788.00	1,803,041.00	1,803,041.00
01-03-8201-0	OFFICE SUPPLIES	755.12	1,500.00	1,100.00	1,100.00	1,100.00	1,100.00
01-03-8202-0	MAINTENANCE SUPPLIES	1,460.42	2,500.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8203-0	OPERATING SUPPLIES	2,799.39	3,200.00	3,300.00	3,300.00	3,300.00	3,300.00
01-03-8204-0	UNIFORMS	16,781.73	21,040.00	21,650.00	21,650.00	21,650.00	21,650.00
01-03-8220-0	PRINTING	88.90	500.00	300.00	300.00	300.00	300.00
01-03-8230-0	POSTAGE	428.45	400.00	400.00	400.00	400.00	400.00
01-03-8241-0	ELECTRICITY	9,484.76	10,526.00	10,440.00	10,440.00	10,440.00	10,440.00
01-03-8242-0	GAS	1,482.34	1,576.00	1,548.00	1,548.00	1,548.00	1,548.00
01-03-8243-0	HEATING OIL	2,848.34	2,835.00	2,950.00	2,950.00	2,950.00	2,950.00
01-03-8244-0	WATER	356.75	363.00	852.00	852.00	852.00	852.00
01-03-8245-0	SEWER	135.00	270.00	268.00	268.00	268.00	268.00

1994-95 BUDGET SUMMARY
FIRE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-03-8250-0	VEHICLE FUEL	4,261.56	4,530.00	3,658.00	3,658.00	3,658.00	3,658.00
01-03-8260-0	TELEPHONE	4,795.47	5,312.00	5,878.00	5,878.00	5,878.00	5,878.00
01-03-8270-0	DUES	1,002.30	1,195.00	1,071.00	1,071.00	1,071.00	1,071.00
01-03-8280-0	GENERAL INSURANCE	19,771.00	21,748.00	22,452.00	22,452.00	22,452.00	22,452.00
----->							
SERIES 2 TOTAL		66,451.53	77,495.00	77,867.00	77,867.00	77,867.00	77,867.00
----->							
01-03-8300-0	TRAVEL & MEETINGS	382.46	300.00	300.00	300.00	300.00	300.00
01-03-8321-0	MNTC-BUILDINGS/GROUNDS	2,756.82	2,380.00	2,400.00	2,400.00	2,400.00	2,400.00
01-03-8331-0	MNTC-MACHINERY/EQUIP	404.55	700.00	700.00	700.00	700.00	700.00
01-03-8332-0	MNTC-VEHICLES	18,433.66	22,478.00	22,125.00	22,125.00	22,125.00	22,125.00
01-03-8334-0	MNTC-OFFICE EQUIPMENT	1,618.40	2,135.00	2,195.00	2,195.00	2,195.00	2,195.00
01-03-8335-0	MNTC-COMMUNICATIONS EQUIP	187.00	2,500.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8336-0	MNTC-OTHER	1,780.22	2,500.00	2,000.00	2,000.00	2,000.00	2,000.00
01-03-8351-0	CONSULTANTS	3,915.36	500.00	500.00	500.00	500.00	500.00
01-03-8352-0	EDUCATION & TRAINING	9,798.43	14,600.00	14,090.00	14,090.00	14,090.00	14,090.00
01-03-8359-0	OUTSIDE SERVICES	721.86	900.00	800.00	800.00	800.00	800.00
----->							
SERIES 3 TOTAL		39,998.76	48,993.00	47,110.00	47,110.00	47,110.00	47,110.00
----->							
01-03-8408-0	RESCUE	20.50	1,000.00	500.00	500.00	500.00	500.00
01-03-8420-0	ADVERTISING	268.50	250.00	250.00	250.00	250.00	250.00
01-03-8459-0	PHYSICAL EXAMS	4,066.00	6,400.00	6,400.00	6,400.00	6,400.00	6,400.00
----->							
SERIES 4 TOTAL		4,355.00	7,650.00	7,150.00	7,150.00	7,150.00	7,150.00

1994-95 BUDGET SUMMARY

FIRE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-03-8506-0	COMMUNICATIONS EQUIPMENT	2,260.00	500.00	.00	.00	.00	.00
01-03-8508-0	OPERATING EQUIPMENT	50,000.00	1,500.00	4,000.00	3,000.00	2,000.00	2,000.00
01-03-8510-0	CAPITAL RESERVE FUND		60,000.00	57,000.00	57,000.00	57,000.00	57,000.00
SERIES 5 TOTAL ----->		52,260.00	62,000.00	61,000.00	60,000.00	59,000.00	59,000.00
FIRE TOTAL ----->		1,875,114.71	2,018,494.00	2,028,915.00	2,027,915.00	1,994,168.00	1,994,168.00

1994-95 BUDGET SUMMARY
POLICE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-04-8102-0	WAGES-CLERICAL	93,262.77	95,594.00	95,594.00	95,594.00	95,594.00	95,594.00
01-04-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	330,983.58	330,936.00	332,236.00	330,936.00	330,936.00	330,936.00
01-04-8104-0	WAGES-HOURLY	949,733.15	962,905.00	967,977.00	967,977.00	967,977.00	967,977.00
01-04-8105-0	OVERTIME-SUPERVISORY	.00	20,729.00	23,995.00	23,995.00	23,995.00	23,995.00
01-04-8106-0	WAGES-ANIMAL CONTROL OFFICER	28,339.08	29,260.00	29,253.00	29,253.00	29,253.00	29,253.00
01-04-8107-0	WAGES - PART-TIME	35,109.40	32,751.00	35,185.00	35,185.00	35,185.00	35,185.00
01-04-8111-0	OVERTIME-OTHER	75,743.39	67,948.00	82,879.00	82,879.00	72,880.00	72,880.00
01-04-8125-0	SOCIAL SECURITY	16,512.10	14,031.00	14,311.00	14,311.00	14,256.00	14,256.00
01-04-8128-0	RETIREMENT	60,041.51	54,594.00	43,259.00	43,225.00	42,967.00	42,967.00
01-04-8131-0	HEALTH INSURANCE	168,628.65	188,738.00	190,486.00	190,486.00	147,300.00	147,300.00
01-04-8132-0	DENTAL INSURANCE	13,592.16	15,228.00	15,290.00	15,290.00	22,225.00	22,225.00
01-04-8133-0	LIFE INSURANCE	1,929.72	1,969.00	1,969.00	1,969.00	1,969.00	1,969.00
01-04-8134-0	SHORT-TERM DISABILITY	6,672.36	6,728.00	7,776.00	7,776.00	7,776.00	7,776.00
01-04-8135-0	WORKERS COMPENSATION	99,053.16	95,107.00	103,496.00	103,401.00	102,913.00	102,913.00
01-04-8136-0	UNEMPLOYMENT COMPENSATION	2,167.65	2,153.00	2,171.00	2,171.00	2,171.00	2,171.00
SERIES 1 TOTAL ----->		1,881,768.68	1,918,671.00	1,945,877.00	1,944,448.00	1,897,397.00	1,897,397.00
01-04-8201-0	OFFICE SUPPLIES	2,825.82	4,570.00	4,314.00	4,300.00	3,500.00	3,500.00
01-04-8203-0	OPERATING SUPPLIES	7,128.17	11,075.00	15,166.00	13,000.00	12,000.00	12,000.00
01-04-8204-0	UNIFORMS	24,023.32	24,480.00	24,480.00	24,480.00	24,480.00	24,480.00
01-04-8220-0	PRINTING	1,321.80	1,469.00	1,702.00	1,600.00	1,600.00	1,600.00
01-04-8230-0	POSTAGE	1,283.30	1,636.00	1,800.00	1,800.00	1,800.00	1,800.00
01-04-8250-0	VEHICLE FUEL	22,629.24	19,800.00	18,108.00	18,108.00	18,108.00	18,108.00
01-04-8260-0	TELEPHONE	10,634.79	9,131.00	11,079.00	11,000.00	11,000.00	11,000.00
01-04-8270-0	DUES	384.80	410.00	475.00	475.00	475.00	475.00
01-04-8280-0	GENERAL INSURANCE	81,954.00	88,868.00	90,396.00	90,396.00	90,396.00	90,396.00
SERIES 2 TOTAL ----->		152,185.24	161,439.00	167,520.00	165,159.00	163,359.00	163,359.00

1994-95 BUDGET SUMMARY
POLICE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-04-8300-0	TRAVEL & MEETINGS	73.00	410.00	410.00	410.00	200.00	200.00
01-04-8332-0	MWTC-VEHICLES	17,601.72	14,241.00	14,377.00	14,377.00	14,377.00	14,377.00
01-04-8334-0	MWTC-OFFICE EQUIPMENT	2,961.36	2,944.00	3,401.00	3,401.00	3,401.00	3,401.00
01-04-8335-0	MWTC-COMMUNICATIONS EQUIP	11,688.39	4,500.00	12,500.00	9,000.00	9,000.00	9,000.00
01-04-8351-0	CONSULTANTS		100.00	100.00	100.00	100.00	100.00
01-04-8352-0	EDUCATION & TRAINING	1,269.96	700.00	700.00	700.00	700.00	700.00
SERIES 3 TOTAL ----->							
		33,594.43	22,895.00	31,488.00	27,988.00	27,778.00	27,778.00
01-04-8420-0	ADVERTISING		100.00	100.00	100.00	100.00	100.00
01-04-8430-0	DOG POUND	3,028.82	5,872.00	4,928.00	4,928.00	4,928.00	4,928.00
01-04-8432-0	OUTSIDE DETAILS	169,111.25	142,725.00	94,812.00	90,000.00	90,000.00	90,000.00
01-04-8434-0	CLEAN SWEEP	15,951.41	13,900.00	8,829.00	8,829.00	8,829.00	8,829.00
01-04-8435-0	DRUG TASK FORCE	12,192.97	6,355.00	6,729.00	6,729.00	6,729.00	6,729.00
01-04-8460-0	MISC OPERATING EXPENSES	411.81	700.00	700.00	700.00	700.00	700.00
36-04-8433-0	DARE	25,730.72	10,952.00	7,303.00	7,303.00	7,303.00	7,303.00
SERIES 4 TOTAL ----->							
		226,426.98	180,604.00	123,401.00	118,589.00	118,589.00	118,589.00
01-04-8503-0	VEHICLES	38,916.00	54,800.00	64,960.00	60,000.00	60,000.00	60,000.00
01-04-8504-0	OFFICE EQUIPMENT	725.00	2,800.00	1,000.00	1,000.00	1,000.00	1,000.00
01-04-8506-0	COMMUNICATIONS EQUIPMENT	2,260.00	.00	.00	.00	.00	.00
SERIES 5 TOTAL ----->							
		41,901.00	57,600.00	65,960.00	61,000.00	61,000.00	61,000.00

1994-95 BUDGET SUMMARY
POLICE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
		2,335,876.33	2,341,209.00	2,334,246.00	2,317,184.00	2,268,123.00	2,268,123.00
POLICE TOTAL	----->						

1994-95 BUDGET SUMMARY
COMMUNICATIONS

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-05-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	28,176.92	28,340.00	28,340.00	28,340.00	28,340.00	28,340.00
01-05-8104-0	WAGES-HOURLY	109,489.35	109,136.00	106,368.00	106,368.00	106,368.00	106,368.00
01-05-8105-0	OVERTIME-SUPERVISORY	.00	1,635.00	1,635.00	1,635.00	1,635.00	1,635.00
01-05-8107-0	WAGES - PART-TIME		.00	3,744.00	2,997.00	3,744.00	3,744.00
01-05-8111-0	OVERTIME-OTHER	13,817.32	24,492.00	23,195.00	23,195.00	17,000.00	17,000.00
01-05-8125-0	SOCIAL SECURITY	11,623.23	12,516.00	12,490.00	12,433.00	12,017.00	12,017.00
01-05-8128-0	RETIREMENT	9,235.00	9,000.00	11,400.00	11,400.00	11,400.00	11,400.00
01-05-8131-0	HEALTH INSURANCE	25,519.08	29,354.00	21,998.00	21,998.00	17,010.00	17,010.00
01-05-8132-0	DENTAL INSURANCE	1,832.76	2,054.00	1,838.00	1,838.00	2,700.00	2,700.00
01-05-8133-0	LIFE INSURANCE	329.76	336.00	336.00	336.00	336.00	336.00
01-05-8134-0	SHORT-TERM DISABILITY	864.09	891.00	1,296.00	1,296.00	1,296.00	1,296.00
01-05-8135-0	WORKERS COMPENSATION	981.93	682.00	729.00	725.00	709.00	709.00
01-05-8136-0	UNEMPLOYMENT COMPENSATION	294.00	307.00	334.00	328.00	334.00	334.00
SERIES 1 TOTAL ----->		202,163.44	218,743.00	213,703.00	212,889.00	202,889.00	202,889.00

01-05-8201-0	OFFICE SUPPLIES	1,509.72	2,100.00	4,400.00	4,400.00	4,400.00	2,000.00
01-05-8203-0	OPERATING SUPPLIES	.00	.00	400.00	200.00	200.00	200.00
01-05-8204-0	UNIFORMS	2,103.80	2,100.00	2,100.00	2,100.00	2,100.00	2,100.00
01-05-8220-0	PRINTING	159.37	.00	350.00	200.00	200.00	200.00
01-05-8260-0	TELEPHONE	6,203.33	7,665.00	6,756.00	6,756.00	6,756.00	6,756.00
01-05-8270-0	DUES AND FEES	200.00	200.00	250.00	250.00	250.00	250.00
01-05-8280-0	GENERAL INSURANCE	1,316.00	1,448.00	1,610.00	1,610.00	1,610.00	1,610.00
SERIES 2 TOTAL ----->		11,492.22	13,513.00	15,866.00	15,516.00	15,516.00	13,116.00

1994-95 BUDGET SUMMARY
COMMUNICATIONS

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-05-8300-0	TRAVEL & MEETINGS		.00	100.00	100.00	.00	.00
01-05-8321-0	BUILDING MAINTENANCE		1,900.00	2,000.00	1,400.00	1,400.00	1,400.00
01-05-8334-0	MNTC-OFFICE EQUIPMENT	11,550.00	12,168.00	11,998.00	10,300.00	10,300.00	10,300.00
01-05-8335-0	MNTC-COMMUNICATIONS EQUIP	915.88	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
01-05-8352-0	EDUCATION & TRAINING	275.00	700.00	700.00	700.00	500.00	500.00
SERIES 3 TOTAL ----->		12,740.88	15,768.00	15,798.00	13,500.00	13,200.00	13,200.00
01-05-8420-0	ADVERTISING		.00	500.00	.00	.00	.00
SERIES 4 TOTAL ----->		.00	.00	500.00	.00	.00	.00
01-05-8506-0	COMMUNICATIONS EQUIPMENT	3,349.02	5,200.00	35,000.00	35,000.00	35,000.00	35,000.00
SERIES 5 TOTAL ----->		3,349.02	5,200.00	35,000.00	35,000.00	35,000.00	35,000.00
COMMUNICATIONS TOTAL ----->		229,745.56	253,224.00	280,867.00	276,905.00	266,605.00	264,205.00

1994-95 BUDGET SUMMARY
AMBULANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-06-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
01-06-8104-0	WAGES-HOURLY	123,600.62	122,044.00	121,212.00	121,212.00	121,212.00	121,212.00
01-06-8107-0	WAGES - PART-TIME	30,646.04	31,059.00	30,736.00	30,736.00	30,736.00	30,736.00
01-06-8111-0	OVERTIME-OTHER	13,765.94	16,896.00	15,982.00	15,982.00	15,982.00	15,982.00
01-06-8125-0	SOCIAL SECURITY	13,169.53	13,189.00	13,031.00	13,031.00	13,031.00	13,031.00
01-06-8128-0	RETIREMENT	7,389.00	7,500.00	9,500.00	9,500.00	9,500.00	9,500.00
01-06-8131-0	HEALTH INSURANCE	13,491.62	17,952.00	16,195.00	16,195.00	12,510.00	12,510.00
01-06-8132-0	DENTAL INSURANCE	833.04	1,308.00	1,035.00	1,035.00	1,655.00	1,655.00
01-06-8133-0	LIFE INSURANCE	199.92	208.00	208.00	208.00	208.00	208.00
01-06-8134-0	SHORT-TERM DISABILITY	725.88	742.00	864.00	864.00	864.00	864.00
01-06-8135-0	WORKERS COMPENSATION	8,490.97	9,613.00	10,209.00	10,209.00	10,209.00	10,209.00
01-06-8136-0	UNEMPLOYMENT COMPENSATION	420.14	339.00	348.00	348.00	348.00	348.00
SERIES 1 TOTAL ----->		215,132.70	223,250.00	221,720.00	221,720.00	218,655.00	218,655.00

01-06-8201-0	OFFICE SUPPLIES		20.00	20.00	20.00	20.00	20.00
01-06-8202-0	MAINTENANCE SUPPLIES	45.43	200.00	200.00	200.00	200.00	200.00
01-06-8203-0	OPERATING SUPPLIES	1,897.43	4,900.00	3,700.00	3,700.00	3,700.00	3,700.00
01-06-8204-0	UNIFORMS	1,663.60	3,480.00	3,480.00	3,480.00	3,480.00	3,480.00
01-06-8230-0	POSTAGE	8.95	20.00	20.00	20.00	20.00	20.00
01-06-8241-0	ELECTRICITY	767.23	816.00	813.00	813.00	813.00	813.00
01-06-8243-0	HEATING OIL	1,287.49	1,071.00	1,003.00	1,003.00	1,003.00	1,003.00
01-06-8244-0	WATER	93.00	135.00	150.00	150.00	150.00	150.00
01-06-8245-0	SEWER	67.50	135.00	134.00	134.00	134.00	134.00
01-06-8250-0	VEHICLE FUEL	1,571.48	1,440.00	1,298.00	1,298.00	1,298.00	1,298.00
01-06-8260-0	TELEPHONE	68.26	100.00	100.00	100.00	100.00	100.00
01-06-8270-0	DUES	356.00	683.00	683.00	683.00	683.00	683.00
01-06-8280-0	GENERAL INSURANCE	4,938.00	5,432.00	5,623.00	5,623.00	5,623.00	5,623.00

1994-95 BUDGET SUMMARY
AMBULANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 2	TOTAL ----->	12,764.37	18,432.00	17,224.00	17,224.00	17,224.00	17,224.00
01-06-8321-0	MNTC-BUILDINGS/GROUNDS	292.86	800.00	1,000.00	1,000.00	1,000.00	1,000.00
01-06-8331-0	MNTC-MACHINERY & EQUIPMENT	1,642.72	2,000.00	1,700.00	1,700.00	1,700.00	1,700.00
01-06-8332-0	MNTC-VEHICLES	3,767.82	2,000.00	1,800.00	1,800.00	1,800.00	1,800.00
01-06-8335-0	MNTC-COMMUNICATIONS EQUIP	2,230.87	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
01-06-8352-0	EDUCATION & TRAINING	5,594.00	4,140.00	4,305.00	4,305.00	4,305.00	4,305.00
01-06-8359-0	OTHER OUTSIDE SERVICES		2,500.00	7,200.00	7,200.00	2,500.00	2,500.00
SERIES 3	TOTAL ----->	13,528.27	12,440.00	17,005.00	17,005.00	12,305.00	12,305.00
01-06-8420-0	ADVERTISING		130.00	130.00	130.00	130.00	130.00
01-06-8459-0	PHYSICAL EXAMS	307.00	730.00	730.00	730.00	730.00	730.00
SERIES 4	TOTAL ----->	307.00	860.00	860.00	860.00	860.00	860.00
01-06-8508-0	OPERATING EQUIPMENT	1,845.00	.00	.00	.00	.00	.00
01-06-8510-0	CAPITAL RESERVE FUND	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
SERIES 5	TOTAL ----->	13,845.00	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00

1994-95 BUDGET SUMMARY

AMBULANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
		255,577.34	266,982.00	268,809.00	268,809.00	261,044.00	261,044.00
	AMBULANCE TOTAL						

1994-95 BUDGET SUMMARY
PUBLIC WORKS ADMIN

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-07-8102-0	WAGES-CLERICAL	26,641.33	26,664.00	26,664.00	26,664.00	26,664.00	26,664.00
01-07-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	61,947.46	62,244.00	62,244.00	62,244.00	62,244.00	62,244.00
01-07-8125-0	SOCIAL SECURITY	6,531.46	6,454.00	6,676.00	6,676.00	6,676.00	6,676.00
01-07-8128-0	RETIREMENT	6,358.88	6,122.00	6,522.00	6,522.00	6,522.00	6,522.00
01-07-8131-0	HEALTH INSURANCE	5,833.80	6,550.00	6,527.00	6,527.00	5,050.00	5,050.00
01-07-8132-0	DENTAL INSURANCE	465.96	522.00	524.00	524.00	740.00	740.00
01-07-8133-0	LIFE INSURANCE	175.68	177.00	177.00	177.00	177.00	177.00
01-07-8134-0	SHORT-TERM DISABILITY	362.16	364.00	432.00	432.00	432.00	432.00
01-07-8135-0	WORKERS COMPENSATION	2,310.60	2,439.00	2,615.00	2,615.00	2,615.00	2,615.00
01-07-8136-0	UNEMPLOYMENT COMPENSATION	98.00	102.00	102.00	102.00	102.00	102.00
SERIES 1 TOTAL ----->		110,725.33	111,638.00	112,483.00	112,483.00	111,222.00	111,222.00
01-07-8201-0	OFFICE SUPPLIES	1,526.29	1,800.00	1,600.00	1,600.00	1,600.00	1,600.00
01-07-8220-0	PRINTING	222.21	200.00	250.00	250.00	250.00	250.00
01-07-8230-0	POSTAGE		600.00	600.00	600.00	100.00	100.00
01-07-8260-0	TELEPHONE	2,734.37	2,400.00	2,900.00	2,900.00	2,900.00	2,900.00
01-07-8270-0	DUES	652.00	717.00	897.00	897.00	897.00	897.00
01-07-8280-0	GENERAL INSURANCE	757.00	833.00	867.00	867.00	867.00	867.00
SERIES 2 TOTAL ----->		5,891.87	6,550.00	7,114.00	7,114.00	6,614.00	6,614.00
01-07-8300-0	TRAVEL & MEETINGS	148.25	500.00	500.00	500.00	500.00	500.00
01-07-8334-0	MNTC-OFFICE EQUIPMENT	480.75	710.00	710.00	710.00	710.00	710.00
01-07-8351-0	CONSULTANTS	1,876.58	3,500.00	3,500.00	3,500.00	2,500.00	2,500.00
01-07-8352-0	EDUCATION & TRAINING	847.99	1,500.00	1,500.00	1,500.00	1,200.00	1,200.00

1994-95 BUDGET SUMMARY
PUBLIC WORKS ADMIN

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 3	TOTAL ----->	3,353.57	6,210.00	6,210.00	6,210.00	4,910.00	4,910.00
01-07-8420-C	ADVERTISING		300.00	300.00	300.00	300.00	300.00
01-07-8460-0	MISC OPERATING EXPENSES	57.99	100.00	100.00	100.00	100.00	100.00
SERIES 4	TOTAL ----->	57.99	400.00	400.00	400.00	400.00	400.00
PUBLIC WORKS ADMIN TOTAL ----->		120,028.76	124,798.00	126,207.00	126,207.00	123,146.00	123,146.00

1994-95 BUDGET SUMMARY
HIGHWAY

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-08-8102-0	WAGES-CLERICAL	38,464.61	40,040.00	40,040.00	40,040.00	40,040.00	40,040.00
01-08-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	151,312.27	153,608.00	153,608.00	153,608.00	153,608.00	153,608.00
01-08-8104-0	WAGES-HOURLY	402,792.80	414,937.00	413,630.00	413,630.00	413,630.00	413,630.00
01-08-8105-0	OVERTIME-SUPERVISORY & PROF	24,095.99	10,989.00	17,820.00	17,820.00	17,820.00	17,820.00
01-08-8107-0	WAGES - PART-TIME	12,425.11	4,596.00	6,465.00	6,465.00	6,465.00	6,465.00
01-08-8109-0	WAGES-CEMETERY/PARKS MNTC	8,227.08	8,938.00	7,682.00	7,682.00	.00	.00
01-08-8111-0	OVERTIME-OTHER	97,747.64	46,827.00	56,724.00	56,000.00	50,000.00	50,000.00
01-08-8125-0	SOCIAL SECURITY	55,985.38	52,015.00	53,242.00	53,186.00	52,140.00	52,140.00
01-08-8128-0	RETIREMENT	9,235.00	9,000.00	11,400.00	11,400.00	11,400.00	11,400.00
01-08-8131-0	HEALTH INSURANCE	96,185.36	105,044.00	104,666.00	104,666.00	80,930.00	80,930.00
01-08-8132-0	DENTAL INSURANCE	6,993.77	7,066.00	7,096.00	7,096.00	10,905.00	10,905.00
01-08-8133-0	LIFE INSURANCE	1,219.33	1,189.00	1,189.00	1,189.00	1,189.00	1,189.00
01-08-8134-0	SHORT-TERM DISABILITY	2,732.01	2,661.00	3,126.00	3,126.00	3,126.00	3,126.00
01-08-8135-0	WORKERS COMPENSATION	64,183.21	70,452.00	76,953.00	76,893.00	76,034.00	76,034.00
01-08-8136-0	UNEMPLOYMENT COMPENSATION	1,295.46	1,172.00	1,176.00	1,176.00	1,120.00	1,120.00
SERIES 1 TOTAL ----->		972,895.02	928,534.00	954,817.00	953,977.00	918,407.00	918,407.00
01-08-8201-0	OFFICE SUPPLIES	1,723.39	3,330.00	2,500.00	2,500.00	2,500.00	2,500.00
01-08-8202-0	MAINTENANCE SUPPLIES	368.69	450.00	400.00	400.00	400.00	400.00
01-08-8203-0	OPERATING SUPPLIES	5,419.24	3,500.00	4,000.00	4,000.00	4,000.00	4,000.00
01-08-8204-0	UNIFORMS	3,843.68	3,860.00	3,860.00	3,860.00	3,860.00	3,860.00
01-08-8212-0	EQUIPMENT RENTAL	1,269.92	1,200.00	2,000.00	2,000.00	2,000.00	2,000.00
01-08-8220-0	PRINTING	280.80	300.00	300.00	300.00	300.00	300.00
01-08-8230-0	POSTAGE		170.00	170.00	170.00	170.00	170.00
01-08-8241-0	ELECTRICITY	8,582.55	8,184.00	8,901.00	8,900.00	8,900.00	8,900.00
01-08-8243-0	HEATING OIL	1,232.00	1,818.00	1,702.00	1,702.00	1,702.00	1,702.00
01-08-8244-0	WATER	358.00	363.00	665.00	665.00	665.00	665.00

1994-95 BUDGET SUMMARY
HIGHWAY

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-08-8250-0	VEHICLE FUEL	30,379.70	18,791.00	20,916.00	20,916.00	20,916.00	20,916.00
01-08-8260-0	TELEPHONE	4,087.63	4,390.00	3,956.00	3,956.00	3,956.00	3,956.00
01-08-8270-0	DUES	355.00	440.00	440.00	440.00	440.00	440.00
01-08-8280-0	GENERAL INSURANCE	22,384.00	24,622.00	24,903.00	24,903.00	24,903.00	24,903.00
SERIES 2 TOTAL ----->							
		80,284.60	71,418.00	74,713.00	74,712.00	74,712.00	74,712.00
01-08-8300-0	TRAVEL & MEETINGS	51.50	500.00	500.00	500.00	500.00	500.00
01-08-8321-0	MNTC-BUILDINGS/GROUNDS	1,472.61	1,800.00	1,800.00	1,800.00	3,300.00	3,300.00
01-08-8322-0	MNTC-GROUNDS	742.20	500.00	500.00	500.00	500.00	500.00
01-08-8333-0	MNTC-VEHICLES/EQUIP	62,787.52	53,665.00	55,726.00	55,000.00	55,000.00	55,000.00
01-08-8334-0	MNTC-OFFICE EQUIPMENT	1,317.40	2,000.00	1,750.00	1,750.00	1,300.00	1,300.00
01-08-8335-0	MNTC-COMMUNICATIONS EQUIP	285.00	300.00	300.00	300.00	300.00	300.00
01-08-8341-0	SALT & SAND	102,051.34	109,900.00	110,175.00	110,175.00	110,175.00	110,175.00
01-08-8342-0	COLD PATCH		1,350.00	1,000.00	1,000.00	1,000.00	1,000.00
01-08-8344-0	HOT TOP	5,540.62	4,600.00	8,000.00	7,000.00	7,000.00	7,000.00
01-08-8345-0	HOT BITUMINOUS CURB	5,607.00	8,250.00	8,250.00	8,250.00	8,250.00	8,250.00
01-08-8346-0	ROAD MNTC MATERIAL	31,889.37	17,434.00	29,000.00	29,000.00	25,000.00	25,000.00
01-08-8348-0	DRAINAGE MAINTENANCE	21,476.49	17,244.00	25,000.00	25,000.00	25,000.00	25,000.00
01-08-8351-0	CONSULTANTS	698.09	16,500.00	1,500.00	1,500.00	1,500.00	1,500.00
01-08-8352-0	EDUCATION & TRAINING	413.00	1,000.00	500.00	500.00	500.00	500.00
01-08-8354-0	TRAFFIC CONTROL DEVICES	10,778.80	8,000.00	8,700.00	8,700.00	8,700.00	8,700.00
01-08-8359-0	OTHER OUTSIDE SERVICES	73,802.78	83,718.00	84,000.00	84,000.00	83,000.00	83,000.00
01-08-8361-0	STREET LIGHTS	56,971.07	61,387.00	69,307.00	68,057.00	68,057.00	68,057.00
01-08-8362-0	TRAFFIC SIGNALS	9,854.29	9,263.00	9,564.00	9,500.00	9,500.00	9,500.00
01-08-8382-0	TREE SERVICE	3,190.00	3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
01-08-8383-0	CONTRACTUAL SNOW PLOWING	26,302.68	17,680.00	14,239.00	14,239.00	14,239.00	14,239.00
01-08-8386-0	BRIDGE REPAIRS		1,000.00	1,000.00	1,000.00	1,000.00	1,000.00

1994-95 BUDGET SUMMARY
HIGHWAY

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 3 TOTAL	----->	415,231.76	419,091.00	433,811.00	430,771.00	426,821.00	426,821.00
01-08-8404-0	OPERATION BRIGHTSIDE	9,102.77	10,000.00	10,000.00	10,000.00	13,000.00	13,000.00
01-08-8420-0	ADVERTISING	1,608.34	300.00	800.00	800.00	800.00	800.00
01-08-8440-0	GRAVE EXCAVATION	557.12	500.00	500.00	500.00	500.00	500.00
01-08-8460-0	MISC OPERATING EXPENSES	3,505.17	.00	.00	.00	.00	.00
SERIES 4 TOTAL	----->	14,773.40	10,800.00	11,300.00	11,300.00	14,300.00	14,300.00
01-08-8502-0	BUILDINGS	.00	.00	7,000.00	7,000.00	.00	.00
01-08-8504-0	OFFICE EQUIPMENT	.00	.00	.00	.00	1,300.00	1,300.00
01-08-8505-0	INFRASTRUCTURE	100,807.29	323,249.00	180,300.00	180,300.00	180,300.00	230,300.00
01-08-8508-0	OPERATING EQUIPMENT	6,919.95	.00	839.00	839.00	839.00	839.00
01-08-8510-0	CAPITAL RESERVE FUND	75,000.00	60,000.00	68,000.00	68,000.00	68,000.00	68,000.00
SERIES 5 TOTAL	----->	182,727.24	383,249.00	256,139.00	256,139.00	250,439.00	300,439.00
HIGHWAY TOTAL	----->	1,665,912.02	1,813,092.00	1,730,780.00	1,726,899.00	1,684,679.00	1,734,679.00

1994-95 BUDGET SUMMARY
SOLID WASTE DISPOSAL

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
34-09-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	53,253.55	53,976.00	57,517.00	56,076.00	57,677.00	57,677.00
34-09-8104-0	WAGES-HOURLY	61,980.59	62,304.00	62,304.00	62,304.00	62,304.00	62,304.00
34-09-8105-0	OVERTIME-SUPERVISORY & PROF	6,721.37	2,355.00	3,099.00	2,981.00	2,981.00	2,981.00
34-09-8107-0	WAGES - PART-TIME	30,708.01	29,185.00	29,668.00	29,668.00	29,668.00	29,668.00
34-09-8111-0	OVERTIME-OTHER	7,956.92	7,079.00	7,186.00	8,787.00	7,186.00	7,186.00
34-09-8125-0	SOCIAL SECURITY	12,529.32	11,850.00	12,223.00	12,226.00	12,226.00	12,226.00
34-09-8128-0	RETIREMENT	5,542.00	4,500.00	5,700.00	5,700.00	5,700.00	5,700.00
34-09-8131-0	HEALTH INSURANCE	15,988.92	17,952.00	17,888.00	17,888.00	13,820.00	13,820.00
34-09-8132-0	DEATH INSURANCE	1,167.60	1,308.00	1,314.00	1,314.00	1,960.00	1,960.00
34-09-8133-0	LIFE INSURANCE	202.68	208.00	232.00	233.00	233.00	233.00
34-09-8134-0	SHORT-TERM DISABILITY	549.56	568.00	676.00	676.00	676.00	676.00
34-09-8135-0	WORKERS COMPENSATION	17,057.74	14,510.00	16,029.00	15,983.00	16,038.00	16,038.00
34-09-8136-0	UNEMPLOYMENT COMPENSATION	301.89	307.00	321.00	321.00	321.00	321.00
SERIES 1 TOTAL ----->		213,960.15	206,102.00	214,157.00	214,157.00	210,790.00	210,790.00

34-09-8201-0	OFFICE SUPPLIES	530.99	1,200.00	1,000.00	1,000.00	750.00	750.00
34-09-8202-0	MAINTENANCE SUPPLIES	47.46	200.00	200.00	200.00	200.00	200.00
34-09-8203-0	OPERATING SUPPLIES	4,086.60	4,000.00	4,000.00	4,000.00	4,000.00	4,000.00
34-09-8204-0	UNIFORMS	1,107.73	1,550.00	1,550.00	1,550.00	1,550.00	1,550.00
34-09-8212-0	EQUIPMENT RENTAL	1,465.00	90.00	450.00	450.00	450.00	450.00
34-09-8220-0	PRINTING	936.20	6,620.00	2,170.00	2,170.00	2,170.00	2,170.00
34-09-8230-0	POSTAGE		3,910.00	2,970.00	2,820.00	2,820.00	2,820.00
34-09-8241-0	ELECTRICITY	8,241.66	8,890.00	8,860.00	8,860.00	8,860.00	8,860.00
34-09-8250-0	VEHICLE FUEL	11,168.68	10,479.00	10,951.00	10,951.00	10,951.00	10,951.00
34-09-8260-0	TELEPHONE	1,645.77	1,755.00	1,287.00	1,287.00	1,287.00	1,287.00
34-09-8270-0	DUES	7,576.00	7,896.00	8,520.00	8,520.00	8,520.00	8,520.00
34-09-8280-0	GENERAL INSURANCE	4,383.00	4,821.00	4,579.00	4,579.00	4,579.00	4,579.00

1994-95 BUDGET SUMMARY
SOLID WASTE DISPOSAL

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
34-09-8293-0	LEGAL-GENERAL LITIGATION	140.00	800.00	500.00	.00	.00	.00
SERIES 2 TOTAL ----->		41,329.09	52,211.00	47,037.00	46,387.00	46,137.00	46,137.00
34-09-8300-0	TRAVEL & MEETINGS	143.31	250.00	250.00	250.00	250.00	250.00
34-09-8321-0	MNTC-BUILDINGS/GROUNDS	199.96	1,100.00	1,100.00	1,100.00	1,100.00	1,100.00
34-09-8322-0	MAINTENANCE-GROUNDS	14,856.15	3,150.00	4,200.00	4,000.00	4,000.00	4,000.00
34-09-8332-0	MNTC-VEHICLES	37,690.30	52,037.00	46,500.00	40,000.00	40,000.00	40,000.00
34-09-8334-0	MNTC-OFFICE EQUIPMENT	273.00	1,050.00	1,150.00	1,150.00	950.00	950.00
34-09-8335-0	MNTC-COMMUNICATIONS EQUIP		200.00	200.00	200.00	200.00	200.00
34-09-8347-0	COVER MATERIAL	.00	.00	14,365.00	14,000.00	14,000.00	14,000.00
34-09-8351-0	CONSULTANTS	12,041.00	29,000.00	42,000.00	42,000.00	42,000.00	42,000.00
34-09-8352-0	EDUCATION & TRAINING	500.00	250.00	250.00	250.00	250.00	250.00
34-09-8359-0	OTHER OUTSIDE SERVICES	71,606.76	3,440.00	3,940.00	3,940.00	3,940.00	3,940.00
34-09-8370-0	WELL TESTING	1,235.00	40,000.00	40,000.00	40,000.00	40,000.00	40,000.00
34-09-8388-0	SPECIAL HANDLING	3,365.38	2,270.00	1,750.00	1,750.00	1,750.00	1,750.00
SERIES 3 TOTAL ----->		141,910.86	132,747.00	155,705.00	148,640.00	148,440.00	148,440.00
34-09-8420-0	ADVERTISING	578.37	500.00	500.00	500.00	500.00	500.00
34-09-8460-0	MISC OPERATING EXPENSES	40.00	.00	.00	.00	.00	.00
SERIES 4 TOTAL ----->		618.37	500.00	500.00	500.00	500.00	500.00

1994-95 BUDGET SUMMARY
SOLID WASTE DISPOSAL

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
34-09-8503-0	VEHICLES	.00	.00	20,000.00	20,000.00	.00	.00
34-09-8504-0	OFFICE EQUIPMENT	.00	.00	1,395.00	1,395.00	1,395.00	1,395.00
34-09-8508-0	OPERATING EQUIPMENT	1,100.00	1,700.00	500.00	500.00	.00	.00
34-09-8510-0	CAPITAL RESERVE FUND	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00	100,000.00
SERIES 5 TOTAL ----->		101,100.00	101,700.00	121,895.00	121,895.00	101,395.00	101,395.00

SOLID WASTE DISPOSAL TOTAL ----->		498,918.47	493,260.00	539,294.00	531,579.00	507,262.00	507,262.00
-----------------------------------	--	------------	------------	------------	------------	------------	------------

1994-95 BUDGET SUMMARY
SEWER

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
31-10-8102-0	WAGES-CLERICAL	26,597.86	27,248.00	27,248.00	27,248.00	27,248.00	27,248.00
31-10-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	274,852.84	280,384.00	280,384.00	280,384.00	280,384.00	280,384.00
31-10-8104-0	WAGES-HOURLY	418,314.46	429,435.00	418,367.00	418,367.00	418,367.00	418,367.00
31-10-8105-0	OVERTIME-SUPERVISORY & PROF	9,066.53	9,481.00	37,867.00	37,867.00	37,867.00	37,867.00
31-10-8111-0	OVERTIME-OTHER	73,673.63	84,541.00	42,296.00	42,296.00	42,296.00	42,296.00
31-10-8125-0	SOCIAL SECURITY	61,695.13	63,578.00	61,671.00	61,671.00	61,671.00	61,671.00
31-10-8128-0	RETIREMENT	14,776.00	12,000.00	15,200.00	15,200.00	15,200.00	15,200.00
31-10-8131-0	HEALTH INSURANCE	103,063.26	117,416.00	112,643.00	112,643.00	87,116.00	87,116.00
31-10-8132-0	DENTAL INSURANCE	7,367.52	8,256.00	7,679.00	7,679.00	11,744.00	11,744.00
31-10-8133-0	LIFE INSURANCE	1,195.17	1,241.00	1,220.00	1,220.00	1,220.00	1,220.00
31-10-8134-0	SHORT-TERM DISABILITY	3,024.48	3,048.00	3,387.00	3,387.00	3,387.00	3,387.00
31-10-8135-0	WORKERS COMPENSATION	32,506.74	38,374.00	40,083.00	40,083.00	40,083.00	40,083.00
31-10-8136-0	UNEMPLOYMENT COMPENSATION	1,078.00	1,124.00	1,104.00	1,104.00	1,104.00	1,104.00
SERIES 1 TOTAL ----->		1,027,211.62	1,076,126.00	1,049,149.00	1,049,149.00	1,027,687.00	1,027,687.00
31-10-8201-0	OFFICE SUPPLIES	1,555.82	1,987.00	1,700.00	1,700.00	1,700.00	1,700.00
31-10-8202-0	MAINTENANCE SUPPLIES	4,038.15	4,400.00	4,318.00	4,318.00	4,318.00	4,318.00
31-10-8203-0	OPERATING SUPPLIES	1,754.30	2,400.00	2,400.00	2,400.00	2,400.00	2,400.00
31-10-8204-0	UNIFORMS	10,150.00	10,454.00	7,938.00	7,938.00	7,938.00	7,938.00
31-10-8205-0	LABORATORY SUPPLIES	16,941.13	15,225.00	17,490.00	17,490.00	17,490.00	17,490.00
31-10-8212-0	EQUIPMENT RENTAL	55.11	100.00	100.00	100.00	100.00	100.00
31-10-8230-0	POSTAGE	105.25	276.00	276.00	276.00	276.00	276.00
31-10-8241-0	ELECTRICITY	287,461.71	342,999.00	323,240.00	323,240.00	323,240.00	323,240.00
31-10-8242-0	GAS	18,962.38	26,395.00	28,361.00	28,000.00	28,000.00	28,000.00
31-10-8243-0	HEATING OIL	187.74	1,440.00	1,345.00	1,345.00	1,345.00	1,345.00
31-10-8244-0	WATER	4,406.89	4,801.00	5,497.00	5,497.00	5,497.00	5,497.00
31-10-8245-0	SEWER	51,312.64	51,704.00	54,289.00	54,289.00	54,289.00	54,289.00

1994-95 BUDGET SUMMARY
SEWER

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
31-10-8250-0	VEHICLE FUEL	3,326.33	2,376.00	2,124.00	2,124.00	2,124.00	2,124.00
31-10-8260-0	TELEPHONE	5,199.16	5,476.00	5,830.00	5,800.00	5,800.00	5,800.00
31-10-8270-0	DUES	190.00	220.00	220.00	220.00	220.00	220.00
31-10-8280-0	GENERAL INSURANCE	27,412.00	29,466.00	31,018.00	31,018.00	31,018.00	31,018.00
31-10-8293-0	LEGAL-GENERAL LITIGATION	8,763.15	10,000.00	10,000.00	10,000.00	10,000.00	10,000.00
SERIES 2 TOTAL ----->							
		441,821.76	509,719.00	496,146.00	495,755.00	495,755.00	495,755.00
31-10-8300-0	TRAVEL & MEETINGS	120.22	300.00	300.00	300.00	300.00	300.00
31-10-8311-0	CHEMICALS	79,107.68	129,149.00	122,640.00	122,640.00	122,640.00	122,640.00
31-10-8321-0	MNTC-BUILDINGS/GROUNDS	2,401.34	2,265.00	2,620.00	2,600.00	2,600.00	2,600.00
31-10-8322-0	MNTC-GROUNDS	175.99	450.00	450.00	450.00	450.00	450.00
31-10-8331-0	MNTC-MACHINERY/EQUIP	59,669.94	63,744.00	63,014.00	63,000.00	63,000.00	63,000.00
31-10-8332-0	MNTC-VEHICLES	5,163.86	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
31-10-8334-0	MNTC-OFFICE EQUIPMENT	2,530.00	2,640.00	2,640.00	2,600.00	2,600.00	2,600.00
31-10-8335-0	MNTC-COMMUNICATIONS EQUIP	5.17	250.00	250.00	250.00	250.00	250.00
31-10-8351-0	CONSULTANTS	24,580.24	31,000.00	31,000.00	31,000.00	31,000.00	31,000.00
31-10-8352-0	EDUCATION & TRAINING	1,462.40	3,100.00	3,200.00	3,200.00	3,200.00	3,200.00
31-10-8359-0	OTHER OUTSIDE SERVICES	146,159.00	161,761.00	160,860.00	160,860.00	160,860.00	160,860.00
31-10-8381-0	MNTC-SEWERS	4,387.16	2,400.00	19,112.00	19,000.00	19,000.00	19,000.00
SERIES 3 TOTAL ----->							
		325,763.00	404,059.00	413,086.00	412,900.00	412,900.00	412,900.00
31-10-8420-0	ADVERTISING	979.57	500.00	500.00	500.00	500.00	500.00
31-10-8460-0	MISC OPERATING EXPENSES	9,689.35	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
SERIES 4 TOTAL ----->							
		10,668.92	6,500.00	6,500.00	6,500.00	6,500.00	6,500.00

1994-95 BUDGET SUMMARY
SEWER

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
31-10-8502-0	BUILDINGS	6,245.64	.00	.00	.00	.00	.00
31-10-8503-0	VEHICLES		13,000.00	20,000.00	20,000.00	20,000.00	20,000.00
31-10-8504-0	OFFICE EQUIPMENT	2,451.31	3,770.00	12,200.00	12,000.00	12,000.00	12,000.00
31-10-8508-0	OPERATING EQUIPMENT	10,948.37	2,714.00	7,192.00	7,000.00	2,500.00	2,500.00
31-10-8510-0	CAPITAL RESERVE FUND	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00	150,000.00
SERIES 5 TOTAL ----->		169,645.32	169,484.00	189,392.00	189,000.00	184,500.00	184,500.00
SEWER TOTAL ----->		1,975,110.62	2,165,888.00	2,154,273.00	2,153,304.00	2,127,342.00	2,127,342.00

1994-95 BUDGET SUMMARY
COMPOST

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
31-11-8104-0	WAGES-HOURLY	70,096.03	59,848.00	71,092.00	71,092.00	71,092.00	71,092.00
31-11-8107-0	WAGES - PART-TIME		44,704.00	22,352.00	22,352.00	22,352.00	22,352.00
31-11-8111-0	OVERTIME-OTHER	5,153.87	10,787.00	6,259.00	6,259.00	6,259.00	6,259.00
31-11-8125-0	SOCIAL SECURITY	5,815.74	8,823.00	7,628.00	7,628.00	7,628.00	7,628.00
31-11-8131-0	HEALTH INSURANCE	5,379.24	7,278.00	8,218.00	8,218.00	6,344.00	6,344.00
31-11-8132-0	DENTAL INSURANCE	434.88	488.00	543.00	543.00	966.00	966.00
31-11-8133-0	LIFE INSURANCE	102.72	104.00	125.00	125.00	125.00	125.00
31-11-8134-0	SHORT-TERM DISABILITY	216.00	217.00	293.00	293.00	293.00	293.00
31-11-8135-0	WORKERS COMPENSATION	3,245.57	5,533.00	5,185.00	5,185.00	5,185.00	5,185.00
31-11-8136-0	UNEMPLOYMENT COMPENSATION	158.14	204.00	174.00	174.00	174.00	174.00
SERIES 1 TOTAL ----->		90,602.19	137,985.00	121,869.00	121,869.00	120,418.00	120,418.00
31-11-8202-0	MAINTENANCE SUPPLIES	187.20	133.00	133.00	133.00	133.00	133.00
31-11-8203-0	OPERATING SUPPLIES	165.16	190.00	190.00	190.00	190.00	190.00
31-11-8204-0	UNIFORMS	1,550.00	2,248.00	1,287.00	1,287.00	1,287.00	1,287.00
31-11-8241-0	ELECTRICITY	14,350.55	17,893.00	66,000.00	66,000.00	66,000.00	66,000.00
31-11-8250-0	VEHICLE FUEL	9,237.21	7,987.00	7,363.00	7,363.00	7,363.00	7,363.00
31-11-8280-0	GENERAL INSURANCE	3,338.00	3,672.00	3,770.00	3,770.00	3,770.00	3,770.00
SERIES 2 TOTAL ----->		28,828.12	32,123.00	78,743.00	78,743.00	78,743.00	78,743.00
31-11-8316-0	BULKING AGENT	74,071.00	87,360.00	85,800.00	85,000.00	85,000.00	85,000.00
31-11-8321-0	MNTC-BUILDINGS/GROUNDS	13.82	234.00	225.00	225.00	225.00	225.00
31-11-8331-0	MNTC-MACHINERY/EQUIP	6,548.78	3,200.00	6,000.00	6,000.00	6,000.00	6,000.00
31-11-8332-0	MNTC-VEHICLES	5,861.24	3,320.00	3,320.00	3,320.00	3,320.00	3,320.00

1994-95 BUDGET SUMMARY
COMPOST

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 3 TOTAL		86,494.84	94,114.00	95,345.00	94,545.00	94,545.00	94,545.00
31-11-8420-0	ADVERTISING	672.36	150.00	150.00	150.00	150.00	150.00
31-11-8460-0	MISC OPERATING EXPENSES	2,853.98	5,520.00	2,000.00	2,000.00	2,000.00	2,000.00
SERIES 4 TOTAL		3,526.34	5,670.00	2,150.00	2,150.00	2,150.00	2,150.00
31-11-8502-0	BUILDINGS	19,250.00	.00	.00	.00	.00	.00
31-11-8503-0	VEHICLES	19,000.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
SERIES 5 TOTAL		38,250.00	20,000.00	20,000.00	20,000.00	20,000.00	20,000.00
COMPOST TOTAL		247,701.49	289,893.00	318,107.00	317,307.00	315,856.00	315,856.00

1994-95 BUDGET SUMMARY
PLANNING & ZONING

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-12-8102-0	WAGES-CLERICAL	54,910.57	55,316.00	72,736.00	55,316.00	51,520.00	51,520.00
01-12-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	53,131.45	53,456.00	52,156.00	94,016.00	94,016.00	94,016.00
01-12-8107-0	WAGES - PART-TIME	3,839.27	18,920.00	4,028.00	10,413.00	10,413.00	10,413.00
01-12-8111-0	OVERTIME-OTHER	4,327.34	4,244.00	4,141.00	1,065.00	1,065.00	1,065.00
01-12-8125-0	SOCIAL SECURITY	8,889.82	10,093.00	10,179.00	12,302.00	12,011.00	12,011.00
01-12-8128-0	RETIREMENT	5,541.00	4,500.00	7,600.00	7,600.00	7,600.00	7,600.00
01-12-8131-0	HEALTH INSURANCE	10,475.46	8,976.00	13,778.00	13,778.00	10,650.00	10,650.00
01-12-8132-0	DENTAL INSURANCE	1,243.91	1,176.00	1,420.00	1,420.00	2,155.00	2,155.00
01-12-8133-0	LIFE INSURANCE	224.28	229.00	281.00	281.00	281.00	281.00
01-12-8134-0	SHORT-TERM DISABILITY	523.92	530.00	864.00	864.00	864.00	864.00
01-12-8135-0	WORKERS COMPENSATION	486.65	574.00	619.00	754.00	736.00	736.00
01-12-8136-0	UNEMPLOYMENT COMPENSATION	165.24	256.00	234.00	280.00	280.00	280.00
SERIES 1 TOTAL ----->		143,758.91	158,270.00	168,036.00	198,089.00	191,591.00	191,591.00
01-12-8201-0	OFFICE SUPPLIES	3,848.46	6,550.00	6,550.00	5,000.00	5,000.00	5,000.00
01-12-8220-0	PRINTING	3,768.42	1,500.00	1,760.00	1,760.00	1,760.00	1,760.00
01-12-8230-0	POSTAGE	2,803.96	2,500.00	2,900.00	3,600.00	3,600.00	3,600.00
01-12-8260-0	TELEPHONE	2,293.65	2,300.00	2,400.00	2,400.00	2,400.00	2,400.00
01-12-8270-0	DUES	14,868.00	23,553.00	25,880.00	25,880.00	25,880.00	25,880.00
01-12-8280-0	GENERAL INSURANCE	1,344.00	1,478.00	1,351.00	1,351.00	1,351.00	1,351.00
SERIES 2 TOTAL ----->		28,926.49	37,881.00	40,841.00	39,991.00	39,991.00	39,991.00
01-12-8300-0	TRAVEL & MEETINGS	409.39	500.00	500.00	500.00	500.00	500.00
01-12-8321-0	MNTC-BUILDINGS/GROUNDS	677.99	500.00	500.00	500.00	500.00	500.00

1994-95 BUDGET SUMMARY
PLANNING & ZONING

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-12-8334-0	MVIC-OFFICE EQUIPMENT	1,452.51	1,750.00	1,660.00	1,660.00	460.00	460.00
01-12-8351-0	CONSULTANTS	2,050.00	3,800.00	2,500.00	2,500.00	2,500.00	2,500.00
01-12-8352-0	EDUCATION & TRAINING	860.61	940.00	1,355.00	1,350.00	1,600.00	1,600.00
01-12-8355-0	ENGINEERING PLAN REVIEW	9,640.82	13,600.00	14,000.00	14,000.00	14,000.00	14,000.00
01-12-8359-0	OTHER OUTSIDE SERVICES	10,628.08	1,750.00	1,750.00	1,750.00	1,750.00	1,750.00
SERIES 3 TOTAL ----->		25,719.40	22,840.00	22,265.00	22,260.00	21,310.00	21,310.00
01-12-8422-0	ADVERTISING-PLANNING BOARD	82.00	175.00	175.00	175.00	175.00	175.00
01-12-8423-0	ADVERTISING-ZONING BOARD	1,213.60	550.00	1,200.00	1,200.00	1,200.00	1,200.00
SERIES 4 TOTAL ----->		1,295.60	725.00	1,375.00	1,375.00	1,375.00	1,375.00
01-12-8504-0	OFFICE EQUIPMENT	922.50	2,400.00	12,800.00	3,200.00	.00	.00
SERIES 5 TOTAL ----->		922.50	2,400.00	12,800.00	3,200.00	.00	.00
PLANNING & ZONING TOTAL ----->		200,622.90	222,116.00	245,317.00	264,915.00	254,267.00	254,267.00

1994-95 BUDGET SUMMARY
PARKS & RECREATION

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-13-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	32,618.32	59,800.00	60,476.00	60,476.00	60,476.00	60,476.00
01-13-8104-0	WAGES-HOURLY	31,849.93	50,032.00	52,216.00	52,216.00	52,216.00	52,216.00
01-13-8107-0	WAGES - PART-TIME	70,248.91	69,216.00	49,413.00	49,413.00	49,413.00	49,413.00
01-13-8111-0	OVERTIME-OTHER	695.78	2,010.00	1,491.00	1,491.00	1,491.00	1,491.00
01-13-8125-0	SOCIAL SECURITY	10,576.09	13,851.00	12,515.00	12,515.00	12,515.00	12,515.00
01-13-8128-0	RETIREMENT	3,372.24	4,547.00	5,147.00	5,147.00	5,147.00	5,147.00
01-13-8131-0	HEALTH INSURANCE	8,673.36	16,254.00	16,195.00	16,195.00	12,510.00	12,510.00
01-13-8132-0	DENTAL INSURANCE	539.87	1,030.00	1,030.00	1,030.00	1,655.00	1,655.00
01-13-8133-0	LIFE INSURANCE	105.39	281.00	305.00	305.00	305.00	305.00
01-13-8134-0	SHORT-TERM DISABILITY	302.00	586.00	676.00	676.00	676.00	676.00
01-13-8135-0	WORKERS COMPENSATION	6,363.89	8,889.00	7,911.00	7,911.00	7,911.00	7,911.00
01-13-8136-0	UNEEMPLOYMENT COMPENSATION	357.81	668.00	518.00	518.00	518.00	518.00
SERIES 1 TOTAL ----->		165,703.59	227,164.00	207,893.00	207,893.00	204,833.00	204,833.00
01-13-8201-0	OFFICE SUPPLIES	345.80	650.00	1,250.00	1,050.00	1,050.00	1,050.00
01-13-8202-0	MAINTENANCE SUPPLIES	920.79	1,000.00	1,100.00	1,100.00	1,100.00	1,100.00
01-13-8203-0	OPERATING SUPPLIES	8,824.86	5,700.00	7,000.00	7,000.00	7,000.00	7,000.00
01-13-8204-0	UNIFORMS	714.89	800.00	800.00	800.00	600.00	600.00
01-13-8212-0	EQUIPMENT RENTAL	1,691.91	500.00	1,950.00	1,950.00	750.00	750.00
01-13-8220-0	PRINTING	4,513.12	2,000.00	2,000.00	2,000.00	2,000.00	2,000.00
01-13-8230-0	POSTAGE	1,088.13	1,200.00	1,300.00	1,300.00	1,300.00	1,300.00
01-13-8241-0	ELECTRICITY	15,919.94	16,650.00	19,100.00	19,000.00	19,000.00	19,000.00
01-13-8243-0	HEATING OIL	3,788.19	1,837.00	2,242.00	2,242.00	2,242.00	2,242.00
01-13-8244-0	WATER	325.43	300.00	2,500.00	2,500.00	2,500.00	2,500.00
01-13-8250-0	VEHICLE FUEL	1,839.23	1,817.00	1,620.00	1,620.00	1,620.00	1,620.00
01-13-8260-0	TELEPHONE	1,714.32	1,560.00	1,623.00	1,623.00	1,623.00	1,623.00
01-13-8270-0	DUES	75.00	50.00	140.00	140.00	140.00	140.00

1994-95 BUDGET SUMMARY
PARKS & RECREATION

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-13-8280-0	GENERAL INSURANCE	7,582.00	8,340.00	7,720.00	7,720.00	7,720.00	7,720.00
SERIES 2 TOTAL ----->		49,343.61	42,404.00	50,345.00	50,045.00	48,645.00	48,645.00
01-13-8300-0	TRAVEL & MEETINGS	494.50	500.00	1,200.00	1,200.00	1,200.00	1,200.00
01-13-8321-0	MNTC-BUILDINGS/GROUNDS	8,394.54	9,000.00	9,500.00	9,500.00	9,500.00	9,500.00
01-13-8322-0	MNTC-GROUNDS	10,983.44	14,500.00	16,500.00	16,500.00	16,500.00	16,500.00
01-13-8331-0	MNTC-MACHINERY/EQUIP	848.84	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
01-13-8332-0	MNTC-VEHICLES	3,280.45	1,500.00	2,000.00	1,500.00	1,500.00	1,500.00
01-13-8334-0	MAINTENANCE-OFFICE EQUIPMENT	.00	.00	200.00	200.00	200.00	200.00
01-13-8342-0	GAS	.00	.00	1,040.00	1,040.00	1,040.00	1,040.00
01-13-8351-0	CONSULTANTS	41.00	300.00	300.00	.00	.00	.00
01-13-8352-0	EDUCATION & TRAINING	98.95	500.00	750.00	600.00	600.00	600.00
01-13-8359-0	OTHER OUTSIDE SERVICES	16.00	20.00	13,800.00	13,800.00	13,800.00	13,800.00
01-13-8371-0	MERRIMACK YOUTH ASSOC	85,500.00	85,426.00	88,338.00	87,000.00	85,426.00	85,426.00
01-13-8372-0	FOURTH OF JULY	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00	8,500.00
01-13-8373-0	MEMORIAL DAY	500.00	500.00	500.00	500.00	500.00	500.00
01-13-8374-0	RECREATION PROGRAMS	7,992.73	7,700.00	8,450.00	8,450.00	8,450.00	8,450.00
01-13-8376-0	SENIOR CITIZENS	7,425.00	7,500.00	7,500.00	7,500.00	7,500.00	7,500.00
35-13-8375-0	NATICOOK DAY CAMP	87,983.00	76,790.00	.00	.00	.00	.00
SERIES 3 TOTAL ----->		222,058.45	213,736.00	159,578.00	157,290.00	155,716.00	155,716.00
01-13-8420-0	ADVERTISING	667.89	600.00	1,000.00	1,000.00	1,000.00	1,000.00
SERIES 4 TOTAL ----->		667.89	600.00	1,000.00	1,000.00	1,000.00	1,000.00

1994-95 BUDGET SUMMARY
 PARKS & RECREATION

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-13-8502-0	BUILDINGS		1,500.00	7,500.00	7,500.00	7,500.00	7,500.00
01-13-8503-0	VEHICLES		.00	25,000.00	.00	.00	.00
01-13-8504-0	OFFICE EQUIPMENT	772.50	.00	.00	.00	.00	.00
01-13-8505-0	INFRASTRUCTURE	8,886.52	20,210.00	54,000.00	54,000.00	54,000.00	54,000.00
01-13-8508-0	OPERATING EQUIPMENT	7,701.00	1,495.00	1,250.00	1,250.00	1,250.00	1,250.00
SERIES 5 TOTAL	----->	17,360.02	23,205.00	87,750.00	62,750.00	62,750.00	62,750.00
PARKS & RECREATION TOTAL		455,133.56	507,109.00	506,566.00	478,978.00	472,944.00	472,944.00

1994-95 BUDGET SUMMARY
LIBRARY

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-15-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	173,890.22	165,064.00	162,580.00	162,580.00	162,580.00	162,580.00
01-15-8104-0	WAGES PART-TIME	116,907.75	123,111.00	135,618.00	135,618.00	135,618.00	135,618.00
01-15-8107-0	WAGES-CUSTODIAL	14,548.59	14,040.00	14,040.00	14,040.00	14,040.00	14,040.00
01-15-8125-0	SOCIAL SECURITY	23,679.16	23,119.00	23,886.00	23,886.00	23,886.00	23,886.00
01-15-8128-0	RETIREMENT	12,931.00	12,000.00	14,250.00	14,250.00	14,250.00	14,250.00
01-15-8131-0	HEALTH INSURANCE	14,476.44	16,254.00	18,612.00	18,612.00	14,370.00	14,370.00
01-15-8132-0	DENTAL INSURANCE	1,236.12	1,274.00	1,392.00	1,392.00	2,285.00	2,285.00
01-15-8133-0	LIFE INSURANCE	337.36	333.00	333.00	333.00	333.00	333.00
01-15-8134-0	SHORT-TERM DISABILITY	915.28	917.00	1,080.00	1,080.00	1,080.00	1,080.00
01-15-8135-0	WORKERS COMPENSATION	1,739.19	1,981.00	2,166.00	2,166.00	2,166.00	2,166.00
01-15-8136-0	UNEMPLOYMENT COMPENSATION	932.31	1,256.00	1,348.00	1,348.00	1,348.00	1,348.00
SERIES 1 TOTAL ----->		361,593.42	359,349.00	375,305.00	375,305.00	371,956.00	371,956.00
01-15-8201-0	OFFICE SUPPLIES	8,147.33	9,500.00	11,704.00	11,704.00	11,704.00	11,704.00
01-15-8202-0	MAINTENANCE SUPPLIES	3,406.75	3,600.00	2,600.00	2,600.00	2,600.00	2,600.00
01-15-8220-0	PRINTING	282.55	200.00	200.00	200.00	200.00	200.00
01-15-8230-0	POSTAGE	2,497.74	2,000.00	2,200.00	2,200.00	2,200.00	2,200.00
01-15-8241-0	ELECTRICITY	10,210.59	12,719.00	13,673.00	13,673.00	13,673.00	13,673.00
01-15-8243-0	HEATING OIL	1,639.04	1,601.00	1,535.00	1,535.00	1,535.00	1,535.00
01-15-8244-0	WATER	660.50	670.00	793.00	793.00	793.00	793.00
01-15-8245-0	SEWER	67.50	135.00	134.00	134.00	134.00	134.00
01-15-8260-0	TELEPHONE	5,081.54	5,964.00	6,108.00	6,108.00	6,108.00	6,108.00
01-15-8270-0	DUES	571.00	605.00	725.00	725.00	725.00	725.00
01-15-8280-0	GENERAL INSURANCE	6,395.00	7,035.00	7,268.00	7,268.00	7,268.00	7,268.00
SERIES 2 TOTAL ----->		38,959.54	44,029.00	46,940.00	46,940.00	46,940.00	46,940.00

1994-95 BUDGET SUMMARY
LIBRARY

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-15-8300-0	TRAVEL & MEETINGS	2,492.58	1,945.00	2,035.00	2,035.00	2,035.00	2,035.00
01-15-8321-0	MNTC-BUILDINGS/GROUNDS	6,656.68	7,635.00	8,917.00	8,917.00	8,917.00	8,917.00
01-15-8334-0	MNTC-OFFICE EQUIPMENT	1,286.30	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00
01-15-8352-0	EDUCATION & TRAINING	150.00	500.00	1,000.00	1,000.00	1,000.00	1,000.00
01-15-8353-0	COMPUTER SERVICES/SUPPLIES	5,763.64	10,387.00	13,114.00	13,114.00	13,114.00	13,114.00
01-15-8359-0	OTHER OUTSIDE SERVICES	92.67	300.00	300.00	300.00	300.00	300.00
01-15-8374-0	PROGRAMS	.00	.00	2,490.00	2,490.00	2,490.00	2,490.00
SERIES 3 TOTAL ----->		16,441.87	22,717.00	29,806.00	29,806.00	29,806.00	29,806.00
01-15-8420-0	ADVERTISING	543.40	500.00	500.00	500.00	500.00	500.00
01-15-8450-0	LIBRARY MATERIALS	90,777.80	99,450.00	113,314.00	113,314.00	113,314.00	113,314.00
SERIES 4 TOTAL ----->		91,321.20	99,950.00	113,814.00	113,814.00	113,814.00	113,814.00
01-15-8504-0	OFFICE EQUIPMENT		775.00	3,279.00	3,279.00	1,384.00	8,345.00
SERIES 5 TOTAL ----->		.00	775.00	3,279.00	3,279.00	1,384.00	8,345.00
LIBRARY TOTAL ----->		508,316.03	526,820.00	569,144.00	569,144.00	563,900.00	570,861.00

1994-95 BUDGET SUMMARY
EQUIPMENT MNTC

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-16-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	37,729.19	38,676.00	38,676.00	38,676.00	38,676.00	38,676.00
01-16-8104-0	WAGES-HOURLY	123,962.77	129,328.00	129,978.00	129,978.00	129,978.00	129,978.00
01-16-8111-0	OVERTIME-OTHER	13,594.77	5,018.00	6,010.00	6,010.00	6,010.00	6,010.00
01-16-8125-0	SOCIAL SECURITY	13,409.45	13,236.00	13,362.00	13,362.00	13,362.00	13,362.00
01-16-8128-0	RETIREMENT	1,847.00	1,500.00	1,900.00	1,900.00	1,900.00	1,900.00
01-16-8131-0	HEALTH INSURANCE	21,822.72	24,502.00	24,415.00	24,415.00	18,870.00	18,870.00
01-16-8132-0	DENTAL INSURANCE	2,081.28	2,332.00	2,341.00	2,341.00	3,395.00	3,395.00
01-16-8133-0	LIFE INSURANCE	281.16	284.00	284.00	284.00	284.00	284.00
01-16-8134-0	SHORT-TERM DISABILITY	624.00	627.00	704.00	704.00	704.00	704.00
01-16-8135-0	WORKERS COMPENSATION	8,674.70	9,846.00	10,534.00	10,534.00	10,534.00	10,534.00
01-16-8136-0	UNEMPLOYMENT COMPENSATION	245.00	256.00	256.00	256.00	256.00	256.00
SERIES 1 TOTAL ----->		224,272.04	225,605.00	228,460.00	228,460.00	223,969.00	223,969.00
01-16-8201-0	OFFICE SUPPLIES	228.45	300.00	300.00	300.00	300.00	300.00
01-16-8202-0	MAINTENANCE SUPPLIES		100.00	100.00	100.00	100.00	100.00
01-16-8203-0	OPERATING SUPPLIES	8,112.85	7,000.00	7,000.00	7,000.00	7,000.00	7,000.00
01-16-8204-0	UNIFORMS	1,069.85	1,056.00	1,091.00	1,091.00	1,091.00	1,091.00
01-16-8230-0	POSTAGE		25.00	25.00	25.00	25.00	25.00
01-16-8242-0	GAS	2,053.56	2,004.00	2,084.00	2,084.00	2,084.00	2,084.00
01-16-8250-0	VEHICLE FUEL	849.73	673.00	732.00	732.00	732.00	732.00
01-16-8270-0	DUES	55.00	145.00	95.00	95.00	95.00	95.00
01-16-8280-0	GENERAL INSURANCE	3,650.00	2,169.00	2,222.00	2,222.00	2,222.00	2,222.00
01-16-8281-0	INSURANCE-POOL CARS		1,846.00	1,848.00	1,848.00	1,848.00	1,848.00
SERIES 2 TOTAL ----->		16,019.44	15,318.00	15,497.00	15,497.00	15,497.00	15,497.00

1994-95 BUDGET SUMMARY
EQUIPMENT MNTC

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-16-8300-0	TRAVEL & MEETINGS	148.82	100.00	100.00	100.00	100.00	100.00
01-16-8331-0	MNTC-MACHINERY/EQUIP	3,013.38	1,950.00	1,950.00	1,950.00	1,950.00	1,950.00
01-16-8332-0	MNTC-VEHICLES	1,019.09	400.00	600.00	600.00	600.00	600.00
01-16-8337-0	MAINTENANCE-POOL CARS		1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
01-16-8351-0	CONSULTANTS	81.00	200.00	200.00	200.00	200.00	200.00
01-16-8352-0	EDUCATION & TRAINING	359.00	500.00	500.00	500.00	500.00	500.00
01-16-8359-0	OTHER OUTSIDE SERVICES	213.56	.00	.00	.00	.00	.00
SERIES 3 TOTAL ----->		4,834.85	4,150.00	4,350.00	4,350.00	4,350.00	4,350.00
01-16-8502-0	BUILDINGS		1,600.00	.00	.00	.00	.00
01-16-8508-0	OPERATING EQUIPMENT	635.11	.00	5,795.00	5,500.00	5,500.00	5,500.00
SERIES 5 TOTAL ----->		635.11	1,600.00	5,795.00	5,500.00	5,500.00	5,500.00
EQUIPMENT MNTC TOTAL ----->		245,761.44	246,673.00	254,102.00	253,807.00	249,316.00	249,316.00

1994-95 BUDGET SUMMARY
BUILDING MAINTENANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-17-8103-0	WAGES-SUPERVISORY	31,064.36	31,252.00	31,252.00	31,252.00	31,252.00	31,252.00
01-17-8107-0	WAGES - PART-TIME	23,412.63	22,046.00	22,240.00	22,240.00	22,240.00	22,240.00
01-17-8111-0	OVERTIME-OTHER	5,670.77	5,635.00	5,635.00	5,635.00	5,635.00	5,635.00
01-17-8125-0	SOCIAL SECURITY	4,601.46	4,509.00	4,523.00	4,523.00	4,523.00	4,523.00
01-17-8128-0	RETIREMENT	3,695.00	3,000.00	3,800.00	3,800.00	3,800.00	3,800.00
01-17-8131-0	HEALTH INSURANCE	5,833.80	6,550.00	6,527.00	6,527.00	5,050.00	5,050.00
01-17-8132-0	DENTAL INSURANCE	465.96	522.00	524.00	524.00	740.00	740.00
01-17-8133-0	LIFE INSURANCE	75.72	76.00	76.00	76.00	76.00	76.00
01-17-8134-0	SHORT-TERM DISABILITY	192.00	193.00	216.00	216.00	216.00	216.00
01-17-8135-0	WORKERS COMPENSATION	4,812.08	4,662.00	5,022.00	5,022.00	5,022.00	5,022.00
01-17-8136-0	UNEMPLOYMENT COMPENSATION	166.76	169.00	169.00	169.00	169.00	169.00
SERIES 1 TOTAL ----->		79,990.54	78,614.00	79,984.00	79,984.00	78,723.00	78,723.00
01-17-8203-0	OPERATING SUPPLIES	4,353.03	6,000.00	6,000.00	6,000.00	6,000.00	6,000.00
01-17-8204-0	UNIFORMS	300.00	300.00	300.00	300.00	300.00	300.00
01-17-8212-0	EQUIPMENT RENTAL	45.64	200.00	200.00	200.00	200.00	200.00
01-17-8241-0	ELECTRICITY	29,730.90	32,312.00	34,735.00	32,000.00	32,000.00	32,000.00
01-17-8243-0	HEATING OIL	1,780.23	1,575.00	2,183.00	2,183.00	2,183.00	2,183.00
01-17-8244-0	WATER	1,315.00	1,700.00	1,700.00	1,700.00	1,700.00	1,700.00
01-17-8245-0	SEWER	202.50	270.00	268.00	268.00	268.00	268.00
01-17-8250-0	VEHICLE FUEL	60.58	198.00	177.00	177.00	177.00	177.00
01-17-8280-0	GENERAL INSURANCE	3,454.00	3,799.00	3,846.00	3,846.00	3,846.00	3,846.00
SERIES 2 TOTAL ----->		41,241.88	46,354.00	49,409.00	46,674.00	46,674.00	46,674.00

1994-95 BUDGET SUMMARY
BUILDING MAINTENANCE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-17-8300-0	TRAVEL & MEETINGS		50.00	50.00	50.00	50.00	50.00
01-17-8321-0	MNTC-BUILDINGS/GROUNDS	6,750.39	6,270.00	6,010.00	6,010.00	6,010.00	6,010.00
01-17-8322-0	MNTC-GROUNDS	2,306.26	2,300.00	2,200.00	2,200.00	2,200.00	2,200.00
01-17-8331-0	MNTC-MACHINERY/EQUIP	1,079.31	500.00	500.00	500.00	500.00	500.00
01-17-8332-0	VEHICLE MAINTENANCE	349.01	200.00	200.00	200.00	200.00	200.00
01-17-8352-0	EDUCATION & TRAINING	30.00	200.00	200.00	200.00	200.00	200.00
SERIES 3 TOTAL ----->		10,514.97	9,520.00	9,160.00	9,160.00	9,160.00	9,160.00
01-17-8502-0 BUILDINGS		2,370.00	700.00	25,375.00	7,100.00	18,800.00	18,800.00
SERIES 5 TOTAL ----->		2,370.00	700.00	25,375.00	7,100.00	18,800.00	18,800.00
BUILDING MAINTENANCE TOTAL ----->		134,117.39	135,188.00	163,928.00	142,918.00	153,357.00	153,357.00

1994-95 BUDGET SUMMARY
CODE ENFORCEMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-22-8102-0	WAGES-CLERICAL	49,000.66	49,284.00	49,284.00	49,284.00	49,284.00	49,284.00
01-22-8104-0	WAGES-HOURLY	29,582.48	29,744.00	29,744.00	29,744.00	29,744.00	29,744.00
01-22-8125-0	SOCIAL SECURITY	6,011.89	6,045.00	6,045.00	6,045.00	6,045.00	6,045.00
01-22-8128-0	RETIREMENT	5,541.00	4,500.00	5,700.00	5,700.00	5,700.00	5,700.00
01-22-8131-0	HEALTH INSURANCE	10,155.06	11,402.00	11,361.00	11,361.00	8,790.00	8,790.00
01-22-8132-0	DENTAL INSURANCE	683.40	766.00	769.00	769.00	1,175.00	1,175.00
01-22-8133-0	LIFE INSURANCE	154.08	156.00	156.00	156.00	156.00	156.00
01-22-8134-0	SHORT-TERM DISABILITY	496.20	511.00	648.00	648.00	648.00	648.00
01-22-8135-0	WORKERS COMPENSATION	2,185.90	2,287.00	2,454.00	2,454.00	2,454.00	2,454.00
01-22-8136-0	UNEMPLOYMENT COMPENSATION	147.00	153.00	153.00	153.00	153.00	153.00
SERIES 1 TOTAL ----->		103,957.67	104,848.00	106,314.00	106,314.00	104,149.00	104,149.00
01-22-8201-0	OFFICE SUPPLIES	2,280.10	2,550.00	3,200.00	3,000.00	3,000.00	3,000.00
01-22-8203-0	OPERATING SUPPLIES	165.82	275.00	275.00	275.00	275.00	275.00
01-22-8220-0	PRINTING	682.25	1,055.00	1,055.00	1,055.00	1,055.00	1,055.00
01-22-8230-0	POSTAGE	553.23	550.00	450.00	450.00	450.00	450.00
01-22-8250-0	VEHICLE FUEL	664.50	440.00	586.00	586.00	586.00	586.00
01-22-8260-0	TELEPHONE	2,167.25	2,300.00	2,300.00	2,300.00	2,300.00	2,300.00
01-22-8270-0	DUES	342.78	330.00	330.00	330.00	330.00	330.00
01-22-8280-0	GENERAL INSURANCE	1,088.00	1,197.00	1,256.00	1,256.00	1,256.00	1,256.00
SERIES 2 TOTAL ----->		7,943.93	8,697.00	9,452.00	9,252.00	9,252.00	9,252.00
01-22-8300-0	TRAVEL & MEETINGS	67.20	100.00	100.00	100.00	100.00	100.00
01-22-8332-0	MUTC-VEHICLES	698.10	500.00	800.00	700.00	700.00	700.00

1994-95 BUDGET SUMMARY
CODE ENFORCEMENT

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-22-8334-0	MNTC-OFFICE EQUIPMENT	1,035.00	1,120.00	920.00	920.00	920.00	920.00
01-22-8335-0	MNTC-COMMUNICATIONS EQUIP		100.00	100.00	100.00	100.00	100.00
01-22-8352-0	EDUCATION & TRAINING	243.26	900.00	850.00	745.00	745.00	745.00
SERIES 3 TOTAL	----->	2,043.56	2,720.00	2,770.00	2,565.00	2,565.00	2,565.00
01-22-8420-0	ADVERTISING		150.00	150.00	150.00	150.00	150.00
SERIES 4 TOTAL	----->	.00	150.00	150.00	150.00	150.00	150.00
01-22-8504-0	OFFICE EQUIPMENT		1,500.00	2,000.00	2,000.00	.00	.00
SERIES 5 TOTAL	----->	.00	1,500.00	2,000.00	2,000.00	.00	.00
CODE ENFORCEMENT TOTAL	----->	113,945.16	117,915.00	120,686.00	120,281.00	116,116.00	116,116.00

1994-95 BUDGET SUMMARY
CLERK/TAX COLLECTOR

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-24-8101-0	WAGES-ELECTED OFFICIALS	53,452.58	41,860.00	38,896.00	38,896.00	38,896.00	38,896.00
01-24-8102-0	WAGES-CLERICAL	85,901.25	86,932.00	105,028.00	86,308.00	86,308.00	86,308.00
01-24-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	33,432.42	33,644.00	35,092.00	33,636.00	33,636.00	33,636.00
01-24-8107-0	WAGES - PART-TIME	8,893.54	14,399.00	4,500.00	4,500.00	4,500.00	4,500.00
01-24-8111-0	OVERTIME-OTHER	269.41	521.00	540.00	511.00	511.00	511.00
01-24-8125-0	SOCIAL SECURITY	9,830.41	10,366.00	11,105.00	9,559.00	9,559.00	9,559.00
01-24-8128-0	RETIREMENT	14,783.44	12,952.00	16,276.00	14,376.00	14,376.00	14,376.00
01-24-8131-0	HEALTH INSURANCE	27,038.92	30,082.00	33,359.00	29,249.00	22,630.00	22,630.00
01-24-8132-0	DENTAL INSURANCE	2,091.62	2,298.00	2,998.00	2,586.00	3,830.00	3,830.00
01-24-8133-0	LIFE INSURANCE	381.12	385.00	437.00	385.00	385.00	385.00
01-24-8134-0	SHORT-TERM DISABILITY	929.76	949.00	1,512.00	1,296.00	1,296.00	1,296.00
01-24-8135-0	WORKERS COMPENSATION	782.58	780.00	864.00	770.00	770.00	770.00
01-24-8136-0	UNEMPLOYMENT COMPENSATION	269.04	307.00	339.00	288.00	288.00	288.00
SERIES 1 TOTAL ----->		238,056.09	235,475.00	250,946.00	222,360.00	216,985.00	216,985.00
01-24-8201-0	OFFICE SUPPLIES	4,847.31	3,360.00	5,060.00	5,060.00	5,060.00	5,060.00
01-24-8220-0	PRINTING	1,343.51	2,700.00	3,000.00	3,000.00	3,000.00	3,000.00
01-24-8230-0	POSTAGE	7,801.98	18,000.00	19,800.00	19,800.00	19,800.00	19,800.00
01-24-8260-0	TELEPHONE	1,685.84	1,500.00	1,800.00	1,800.00	1,800.00	1,800.00
01-24-8270-0	DUES	145.00	145.00	145.00	145.00	145.00	145.00
01-24-8280-0	GENERAL INSURANCE	2,787.00	3,474.00	3,123.00	3,123.00	3,123.00	3,123.00
SERIES 2 TOTAL ----->		18,610.64	29,179.00	32,928.00	32,928.00	32,928.00	32,928.00
01-24-8300-0	TRAVEL & MEETINGS	578.83	2,360.00	2,360.00	2,360.00	2,360.00	2,360.00

1994-95 BUDGET SUMMARY
CLERK/TAX COLLECTOR

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-24-8334-0	MNTC-OFFICE EQUIPMENT	6,716.00	7,004.00	7,055.00	7,055.00	7,055.00	7,055.00
01-24-8352-0	EDUCATION & TRAINING	261.00	1,500.00	1,500.00	1,500.00	1,500.00	1,500.00
01-24-8359-0	OTHER OUTSIDE SERVICES	12,039.55	17,550.00	17,550.00	17,550.00	17,550.00	17,550.00
SERIES 3 TOTAL	----->	19,595.38	28,414.00	28,465.00	28,465.00	28,465.00	28,465.00
01-24-8420-0	ADVERTISING	562.84	800.00	1,200.00	1,200.00	1,200.00	1,200.00
01-24-8430-0	DOG TAGS	205.71	300.00	300.00	300.00	300.00	300.00
SERIES 4 TOTAL	----->	768.55	1,100.00	1,500.00	1,500.00	1,500.00	1,500.00
01-24-8504-0	OFFICE EQUIPMENT	9,640.00	.00	2,400.00	2,400.00	2,400.00	2,400.00
SERIES 5 TOTAL	----->	9,640.00	.00	2,400.00	2,400.00	2,400.00	2,400.00
CLERK/TAX COLLECTOR TOTAL	----->	286,670.66	294,168.00	316,239.00	287,653.00	282,278.00	282,278.00

1994-95 BUDGET SUMMARY
WELFARE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-25-8201-0	OFFICE SUPPLIES	54.69	100.00	100.00	100.00	100.00	100.00
01-25-8230-0	POSTAGE	45.60	75.00	75.00	75.00	75.00	75.00
01-25-8260-0	TELEPHONE	626.00	600.00	630.00	630.00	630.00	630.00
01-25-8270-0	DUES	25.00	50.00	50.00	50.00	50.00	50.00
SERIES 2 TOTAL ----->		751.29	825.00	855.00	855.00	855.00	855.00
01-25-8300-0	TRAVEL & MEETINGS	253.01	225.00	250.00	250.00	250.00	250.00
01-25-8352-0	EDUCATION & TRAINING	20.00	50.00	50.00	50.00	50.00	50.00
SERIES 3 TOTAL ----->		273.01	275.00	300.00	300.00	300.00	300.00
01-25-8481-0	WELFARE-HOUSING	118,712.47	130,000.00	125,000.00	120,000.00	120,000.00	120,000.00
01-25-8482-0	WELFARE-ELECTRICITY	5,572.93	10,750.00	8,000.00	8,000.00	8,000.00	8,000.00
01-25-8483-0	WELFARE-GAS	857.40	500.00	500.00	500.00	500.00	500.00
01-25-8484-0	WELFARE-HEATING OIL	1,328.32	2,500.00	1,800.00	1,800.00	1,800.00	1,800.00
01-25-8485-0	WELFARE-VEHICLE FUEL	53.00	800.00	200.00	200.00	200.00	200.00
01-25-8486-0	WELFARE-TELEPHONE	1,070.00	50.00	50.00	50.00	50.00	50.00
01-25-8487-0	WELFARE-JUVENILES	3,142.40	1,070.00	.00	.00	.00	.00
01-25-8488-0	WELFARE-FOOD	3,797.01	10,000.00	7,000.00	7,000.00	7,000.00	7,000.00
01-25-8489-0	WELFARE-MEDICAL	275.00	3,000.00	5,000.00	5,000.00	5,000.00	5,000.00
01-25-8490-0	WELFARE-JOB SEARCH TRAINING		100.00	100.00	100.00	100.00	100.00
01-25-8491-0	WELFARE-OTHER		3,000.00	3,000.00	3,000.00	3,000.00	3,000.00
01-25-8492-0	SANTA FUND		200.00	200.00	200.00	200.00	200.00
01-25-8493-0	WELFARE ASSISTANCE-INSURANCE	.00	.00	500.00	500.00	500.00	500.00
01-25-8494-0	WELFARE ASSISTANCE-BURIALS	.00	.00	1,000.00	500.00	500.00	500.00

1994-95 BUDGET SUMMARY
WELFARE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 4	TOTAL ----->	134,808.53	161,970.00	152,350.00	146,850.00	146,850.00	146,850.00
WELFARE	TOTAL ----->	135,832.83	163,070.00	153,505.00	148,005.00	148,005.00	148,005.00

1994-95 BUDGET SUMMARY
DEBT SERVICE

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-27-8601-0	INTEREST-TAN		50.00	15,000.00	15,000.00	15,000.00	15,000.00
01-27-8602-0	INTEREST-LONG TERM DEBT	431,537.25	427,143.00	352,259.00	352,259.00	352,259.00	352,259.00
01-27-8604-0	PRINCIPAL-LONG TERM DEBT	895,092.64	1,015,453.00	974,271.00	974,271.00	974,271.00	974,271.00
01-27-8609-0	BOND REGISTRATION	165.30	750.00	350.00	350.00	350.00	350.00
31-27-8602-0	INTEREST-LONG TERM DEBT	180,666.12	169,375.00	143,319.00	143,319.00	143,319.00	143,319.00
31-27-8604-0	PRINCIPAL-LONG TERM DEBT	407,399.58	412,839.00	418,717.00	418,717.00	418,717.00	418,717.00
34-27-8602-0	INTEREST-LONG TERM DEBT	24,391.22	21,093.00	17,520.00	17,520.00	17,520.00	17,520.00
34-27-8604-0	PRINCIPAL-LONG TERM DEBT	39,675.27	42,974.00	46,547.00	46,547.00	46,547.00	46,547.00
SERIES 6 TOTAL ----->		1,978,927.38	2,089,677.00	1,967,983.00	1,967,983.00	1,967,983.00	1,967,983.00

DEBT SERVICE TOTAL -----> 1,978,927.38 2,089,677.00 1,967,983.00 1,967,983.00 1,967,983.00 1,967,983.00

1994-95 BUDGET SUMMARY

HEALTH

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01-28-8103-0	WAGES-SUPERVISORY/PROFESSIONAL	26,072.73	31,304.00	31,304.00	31,304.00	31,304.00	31,304.00
01-28-8125-0	SOCIAL SECURITY	2,248.19	2,395.00	2,395.00	2,395.00	2,395.00	2,395.00
01-28-8128-0	RETIREMENT	1,847.00	1,500.00	1,900.00	1,900.00	1,900.00	1,900.00
01-28-8131-0	HEALTH INSURANCE	2,160.66	2,426.00	2,417.00	2,417.00	1,860.00	1,860.00
01-28-8132-0	DENTAL INSURANCE	117.84	132.00	133.00	133.00	240.00	240.00
01-28-8133-0	LIFE INSURANCE	48.60	76.00	76.00	76.00	76.00	76.00
01-28-8134-0	SHORT-TERM DISABILITY	192.00	193.00	216.00	216.00	216.00	216.00
01-28-8135-0	WORKERS COMPENSATION	1,765.83	2,179.00	2,338.00	2,338.00	2,338.00	2,338.00
01-28-8136-0	UNEMPLOYMENT COMPENSATION	49.00	51.00	51.00	51.00	51.00	51.00
SERIES 1 TOTAL ----->		34,501.85	40,256.00	40,830.00	40,830.00	40,380.00	40,380.00
01-28-8201-0	OFFICE SUPPLIES	62.38	75.00	75.00	75.00	75.00	75.00
01-28-8203-0	OPERATING SUPPLIES	386.96	500.00	500.00	500.00	500.00	500.00
01-28-8220-0	PRINTING	30.00	100.00	150.00	100.00	100.00	100.00
01-28-8230-0	POSTAGE	104.03	105.00	80.00	80.00	80.00	80.00
01-28-8250-0	VEHICLE FUEL	182.02	320.00	355.00	355.00	355.00	355.00
01-28-8270-0	DUES	115.00	215.00	215.00	215.00	215.00	215.00
01-28-8280-0	GENERAL INSURANCE	668.00	735.00	708.00	708.00	708.00	708.00
SERIES 2 TOTAL ----->		1,548.39	2,050.00	2,083.00	2,033.00	2,033.00	2,033.00
01-28-8300-0	TRAVEL & MEETINGS	100.83	100.00	150.00	100.00	100.00	100.00
01-28-8332-0	MNVC-VEHICLE	132.33	500.00	800.00	700.00	700.00	700.00
01-28-8352-0	EDUCATION & TRAINING	118.48	300.00	350.00	300.00	300.00	300.00
01-28-8359-0	OTHER OUTSIDE SERVICES		1,000.00	1,000.00	1,000.00	1,000.00	1,000.00

1994-95 BUDGET SUMMARY
HEALTH

ACCOUNT NO	ACCOUNT DESCRIPTION	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
SERIES 3 TOTAL	----->	351.64	1,900.00	2,300.00	2,100.00	2,100.00	2,100.00
01-28-8403-0	HEALTH SERVICES	62,333.00	62,333.00	72,677.00	62,333.00	62,333.00	67,903.00
SERIES 4 TOTAL	----->	62,333.00	62,333.00	72,677.00	62,333.00	62,333.00	67,903.00
HEALTH TOTAL	----->	98,734.88	106,539.00	117,890.00	107,296.00	106,846.00	112,416.00
Total operating budget		14,417,245.17	15,209,628.00	15,458,370.00	15,341,570.00	15,063,551.00	15,125,182.00

MUNICIPAL OPERATING BUDGET
1994-95

DEPARTMENT	92-93 ACTUAL	93-94 BUDGET	94-95 DEPT	94-95 MGR	94-95 BOS	94-95 BUD COM
01 GENERAL GOVERNMENT	849,361.54	752,318.00	827,789.00	822,198.00	770,920.00	772,420.00
02 ASSESSING	205,836.10	281,195.00	433,723.00	432,283.00	429,394.00	429,394.00
03 FIRE	1,875,114.71	2,018,494.00	2,028,915.00	2,027,915.00	1,994,168.00	1,994,168.00
04 POLICE	2,335,876.33	2,341,209.00	2,334,246.00	2,317,184.00	2,268,123.00	2,268,123.00
05 COMMUNICATIONS	229,745.56	253,224.00	280,867.00	276,905.00	266,605.00	264,205.00
06 AMBULANCE	255,577.34	266,982.00	268,809.00	268,809.00	261,044.00	261,044.00
07 PUBLIC WORKS ADMIN	120,028.76	124,798.00	126,207.00	126,207.00	123,146.00	123,146.00
08 HIGHWAY	1,665,912.02	1,813,092.00	1,730,780.00	1,726,899.00	1,684,679.00	1,734,679.00
09 SOLID WASTE DISPOSAL	498,918.47	493,260.00	539,294.00	531,579.00	507,262.00	507,262.00
10 SEWER	1,975,110.62	2,165,888.00	2,154,273.00	2,153,304.00	2,127,342.00	2,127,342.00
11 COMPOST	247,701.49	289,893.00	318,107.00	317,307.00	315,856.00	315,856.00
12 PLANNING & ZONING	200,622.90	222,116.00	245,317.00	264,915.00	254,267.00	254,267.00
13 PARKS & RECREATION	455,133.56	507,109.00	506,566.00	478,978.00	472,944.00	472,944.00
15 LIBRARY	508,316.03	526,820.00	569,144.00	569,144.00	563,900.00	570,861.00
16 EQUIPMENT MNTC	245,761.44	246,673.00	254,102.00	253,807.00	249,316.00	249,316.00
17 BUILDING MAINTENANCE	134,117.39	135,188.00	163,928.00	142,918.00	153,357.00	153,357.00
22 CODE ENFORCEMENT	113,945.16	117,915.00	120,686.00	120,281.00	116,116.00	116,116.00
24 CLERK/TAX COLLECTOR	286,670.66	294,168.00	316,239.00	287,653.00	282,278.00	282,278.00
25 WELFARE	135,832.83	163,070.00	153,505.00	148,005.00	148,005.00	148,005.00
27 DEBT SERVICE	1,978,927.38	2,089,677.00	1,967,983.00	1,967,983.00	1,967,983.00	1,967,983.00
28 HEALTH	98,734.88	106,539.00	117,890.00	107,296.00	106,846.00	112,416.00
	14,417,245.17	15,209,628.00	15,458,370.00	15,341,570.00	15,063,551.00	15,125,182.00

Warrant Article #8
1994 – 95 PROPOSED MUNICIPAL OPERATING BUDGET

Summary

	Actual 1992 – 93	Budget 1993 – 94	Proposed 1994 – 95	<u>Increase (Decrease)</u> Amount	<u>%</u>
Personal Services	8,401,456	8,673,007	8,525,933	(147,074)	-1.70%
Other Operating Expenses	3,370,001	3,490,531	3,499,337	8,806	0.25%
Capital Outlay	666,864	956,413	1,131,929	175,516	18.35%
Debt Service	1,978,927	2,089,677	1,967,983	(121,694)	-5.82%
Total	<u>14,417,248</u>	<u>15,209,628</u>	<u>15,125,182</u>	<u>(84,446)</u>	<u>-0.56%</u>

Explanation of Increase (Decrease)

	<u>Increase (Decrease)</u>
Personal Services:	
Effect of union contracts, full – year funding of 1993 – 94 new hires, attrition, wage increases only partially funded in 1993 – 94, and various reclassifications	16,982
Employee benefit rate adjustments	(151,601)
Part – time hours	(36,715)
Staffing changes – see "Personnel" below	66,298
Overtime hours	(45,629)
Other	3,591
Total personal services	<u>(147,074)</u>
Budget 1993 – 94	8,673,007
Proposed 1994 – 95	8,525,933

	<u>Budget 1993 - 94</u>	<u>Proposed 1994 - 95</u>	<u>Increase (Decrease)</u>
Other Operating Expenses:			
Electricity for sewer plant and pumping stations	342,999	323,240	(19,759)
Electricity for new organic compost facility	17,893	66,000	48,107
Transfer to insurance deductible trust funds	0	15,000	15,000
Legal	81,700	98,000	16,300
Maintenance of landfill equipment	52,037	40,000	(12,037)
Landfill cover material	0	14,000	14,000
Stormwater programming	15,000	0	(15,000)
Landfill closure plans and other related studies	29,000	42,000	13,000
Contractual summer waterfront staffing at Wasserman Park	0	12,800	12,800
Naticook Day Camp	76,790	0	(76,790)
Sewer line repair and maintenance	2,400	19,000	16,600
Police outside details	142,725	90,000	(52,725)
Library materials	99,450	113,314	13,864
Other changes of less than \$10,000	<u>2,630,537</u>	<u>2,665,983</u>	<u>35,446</u>
Total other operating expenses	3,490,531	3,499,337	8,806
Capital Outlay - see "Capital Outlay" below	956,413	1,131,929	175,516
Debt Service:			
1991 computer/telephone lease purchase agreement matured	47,478	0	(47,478)
Interest on tax anticipation notes	50	15,000	14,950
Decrease due to declining interest as bond principal is reduced	<u>2,042,149</u>	<u>1,952,983</u>	<u>(89,166)</u>
Total debt service	<u>2,089,677</u>	<u>1,967,983</u>	<u>(121,694)</u>
Grand Total	<u>15,209,628</u>	<u>15,125,182</u>	<u>(84,446)</u>

Personnel

	Budget 1993-94		Proposed 1994-95	
	Full-Time	Part-Time	Full-Time	Part-Time
01 General Government	8	12	8	12
02 Assessing	4	0	4	0
03 Fire	33	0	34	0
04 Police	36	4	36	4
05 Communications	6	0	6	1
06 Ambulance	4	4	4	4
07 Public Works Administration	2	0	2	0
08 Highway	21	0	21	0
09 Solid Waste Disposal	4	2	4	2
10 Sewer (B)	22	0	21.6	0
11 Compost (B)	2	2	2.4	1
12 Planning and Zoning	3	2	4	2
13 Parks and Recreation	4	1	4	1
15 Library	5	19	5	22
16 Equipment Maintenance	5	0	5	0
17 Building Maintenance	1	3	1	3
22 Code Enforcement	3	0	3	0
24 Town Clerk/Tax Collector	6	1	6	1
25 Welfare	0	0	0	0
27 Debt Service	0	0	0	0
28 Health	1	0	1	0
Total (A)	<u>170</u>	<u>50</u>	<u>172</u>	<u>53</u>

(A) Excludes election workers, call firefighters, special police officers, volunteers, and other temporary help.

(B) Equipment Operator II position shared by Sewer and Compost.

The proposed budget provides for a net increase of five positions. The proposed staffing changes and the related costs are as follows:

Department	Schedule	Position	Cost	Number
03 Fire	Full-Time	Firefighter	33,206	1
05 Communications	Part-Time	Dispatcher	4,073	1
10 Sewer	Full-time	Operator I	(34,535)	(1)
10 Sewer	Full-time	Equipment Operator II	34,697	1
11 Compost	Part-time	Equipment Operator II	(25,219)	(1)
12 Planning and Zoning	Full-time	Planner	52,161	1
12 Planning and Zoning	Full-time	Clerk - Typist II	(28,768)	(1)
12 Planning and Zoning	Full-Time	Secretary	28,768	1
12 Planning and Zoning	Full-Time	Planning Director	(66,671)	(1)
12 Planning and Zoning	Full-Time	Community Development Director	65,266	1
12 Planning and Zoning	Full-Time	Executive Secretary/Zoning Admin	(40,243)	(1)
12 Planning and Zoning	Full-Time	Executive Secretary/Office Manager	36,138	1
15 Library	Part-Time	Library Assistant	7,425	3
Total			<u>66,298</u>	<u>5</u>

Capital Outlay

Transfers to capital reserve funds:

Land acquisition		
Fire	1,000	
Property Revaluation	57,000	
Ambulance	250,000	
Highway	12,000	
Landfill	68,000	
Sewer	100,000	
Total	<u>150,000</u>	
Four police cruisers	638,000	
Two front-end loaders - buy-back agreements	60,000	
Wasserman Park tennis and basketball court improvements	20,000	
Four copiers	52,000	
Pickup truck with plow	13,195	
Police communications recorder	20,000	
Pavement overlay program	30,000	
Minor road reconstruction prior to resurfacing	216,000	
New Town Hall energy conversion and fuel tank	14,300	
Computer equipment	15,000	
Other items costing less than \$10,000	17,800	
Total	<u>35,634</u>	
	<u>1,131,929</u>	

1994-95 ESTIMATED REVENUES

Summary

	Actual 1993-94	Budget 1993-94	Proposed 1994-95	Increase (Decrease) Amount	%
Local Taxes	7,530,628	8,973,094	10,711,509	1,738,415	19.37%
Intergovernmental Revenues	1,175,091	1,094,543	1,112,967	18,424	1.68%
Licenses and Permits	1,834,578	1,786,579	1,806,893	20,314	1.14%
Charges For Services	3,237,901	4,079,890	3,780,817	(299,073)	-7.33%
Miscellaneous Revenues	890,079	682,607	460,638	(221,969)	-32.52%
Other Financing Sources	166,692	5,080,570	486,325	(4,594,245)	-90.43%
Total	14,834,969	21,697,283	18,359,149	(3,338,134)	-15.39%
Overlay/Surplus	(1,125,550)	(1,537,655)	(2,657,935)	(1,120,280)	72.86%
Net	13,709,419	20,159,628	15,701,214	(4,458,414)	-22.12%

Explanation of Increase

	Budget 1993-94	Proposed 1994-95	Increase (Decrease)
Property tax:			
Appropriations:			
Municipal operating budget	15,209,628	15,125,182	(84,446)
Special warrant articles	0	576,032	576,032
Organic waste composting facility	4,950,000	0	(4,950,000)
Total appropriations	20,159,628	15,701,214	(4,458,414)
Net revenues excluding property tax	12,186,629	5,993,593	(6,193,036)
Property tax to be raised	7,972,999	9,707,621	1,734,622
Tax abatements and deedings	(844,073)	(2,029,203)	(1,185,130)
State revenue sharing	642,864	690,000	47,136
State highway block grant	307,975	294,787	(13,188)
Federal drug law enforcement grants	73,492	55,082	(18,400)
Sewer rents	3,071,526	2,883,000	(188,526)
Landfill dump fees	390,000	351,700	(38,300)
Police outside details	142,725	90,000	(52,725)
Naticook Day Camp revenues	76,790	0	(76,790)
Miscellaneous Sewer Department charges	500	26,000	25,500
Interest on deposits and investments	225,500	210,500	(15,000)
Insurance premium rebates	200,000	175,000	(25,000)
Sales of tax-deeded property	200,000	25,000	(175,000)
Revenues used to increase surplus	(693,582)	(628,732)	64,850
Bond proceeds re: organic waste composting facility	4,950,000	0	(4,950,000)
Withdrawal from capital reserve fund for property revaluation	0	350,000	350,000
Other changes of less than \$10,000	3,442,912	9,500,449	57,537
Total	20,159,628	15,701,214	(4,458,414)

ANNUAL TOWN MEETING
MERRIMACK, NEW HAMPSHIRE
FIRST SESSION
MAY 11, 1993

Town Moderator Lynn Christensen opened the polls for voting at the Masticola Middle School All-Purpose Room on Baboosic Lake Road in Merrimack, New Hampshire, at 7:00 A.M., and announced that absentee ballots would be processed throughout the day. Moderator Christensen closed the polls at 8:00 P.M. The following were elected:

1. Town Offices

Selectmen (3 years)

William R. "Bill" Cote

Library Trustees (3 years)

Ellen C. Dube

Christine Mauser

Trust Fund Trustee (3 years)

David L. Christensen

Budget Committee (3 years)

Stanley R. Heinrich

Charlotte M. Ring

Mitchell S. Twardosky

Lon S. Woods

2. School Offices

School Board (3 years)

"Chris" Ager

School Planning and Building Committee (3 years)

Michele S. Eberle

Christopher LaTerza

ANNUAL TOWN MEETING
TOWN OF MERRIMACK, NEW HAMPSHIRE
SECOND SESSION
MAY 13, 1993

The second session of the 1993 Annual Town Meeting convened at 7:05 P.M. in the All-Purpose Room of the Mastricola Middle School on Baboosic Lake Road in Merrimack, New Hampshire, with Town Moderator Lynn Christensen presiding. Moderator Christensen led the Pledge of Allegiance. A moment of silence was observed for former Town Manager Daniel C. Ayer, who passed away on December 17, 1992. The invocation was given by the Reverend Patricia Henking of the Faith Episcopal Church. Moderator Christensen introduced Chairman of the Board of Selectmen Robert Brundige, who introduced Board members Edward Silva, Leonard Worster, Richard Dumont, John Francis, and Selectmen-elect William Cote. Chairman Brundige expressed gratitude to Administrative Services Officer James Pitts and Executive Assistant Patricia Blaisdell for their assistance during a very difficult year. Chairman Brundige then presented a plaque to outgoing selectman John Francis. Administrative Service Officer James Pitts thanked all department heads and residents of the town for their support during his tenure as Acting Town Manager. Moderator Christensen introduced Richard S. Borden Jr. and welcomed him as Merrimack's new Town Manager. Mr. Borden introduced his department heads. Budget Committee Chairman Tom Mahon introduced the members of his Committee. Moderator Christensen announced the ground rules of this annual meeting, and proceeded to the warrant articles.

ARTICLE 3. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FOUR MILLION NINE HUNDRED FIFTY THOUSAND DOLLARS (\$4,950,000) FOR THE PURPOSE OF CONSTRUCTING AN ORGANIC WASTE COMPOSTING FACILITY AT THE MERRIMACK WASTEWATER TREATMENT PLANT AND TO RAISE SAID SUM BY THE ISSUANCE OF BONDS OR SERIAL NOTES AND/OR BY PARTICIPATING IN THE STATE OF NEW HAMPSHIRE POLLUTION CONTROL REVOLVING LOAN FUND IN ACCORDANCE WITH CHAPTERS 33 AND 486 OF THE NEW HAMPSHIRE REVISED STATUTES ANNOTATED AND ANY AMENDMENTS THERETO; TO AUTHORIZE THE BOARD OF SELECTMEN TO ISSUE, NEGOTIATE, SELL AND DELIVER SAID BONDS, NOTES, AND LOAN AGREEMENTS AND TO DETERMINE THE RATE OF INTEREST THEREON AND THE MATURITY AND OTHER TERMS THEREOF; TO AUTHORIZE THE BOARD OF SELECTMEN TO APPLY FOR, OBTAIN AND ACCEPT ANY GRANTS OF FEDERAL, STATE OR OTHER AID THAT MAY BECOME AVAILABLE IN CONNECTION WITH THE AFORESAID PURPOSE; AND TO AUTHORIZE THE BOARD OF SELECTMEN TO TAKE ANY OTHER ACTION OR TO PASS ANY OTHER

VOTE RELATIVE THERETO.

Moderator Lynn Christensen read Article 3 aloud. It was moved by Chairman of the Board of Selectmen Robert Brundige, and seconded by Selectman Richard Dumont, to approve the article as read. Chairman Brundige then yielded the floor to Director of Public Works Earle M. Chesley who showed a brief slide presentation on composting to the audience, and explained the financing for this project, emphasizing that it will have no impact on the property tax rate and that it is a very cost effective solution to our town's sludge disposal problem. In fact, he stated that it would cost considerably more to have our sludge trucked away. Questions were then taken from the town meeting floor. Noah Mandell of Naticook Road spoke against the article, expressing concern with chemicals and toxic substances that could be contained in the compost. Robert Lynch of Raymond Drive inquired as to how this does not affect the tax rate. DPW Director Chesley explained that the sewer is self-supporting through users fees, and the recent sewer rate increase was two-fold in that it also addressed the cost of the composting facility. He added that this is one of the last improvements that will need to be made to the treatment facility. Chuck Mower of Depot Street, who is a member of the School Board and the Watershed Council, spoke in support of the article. Nancy Toms, Chairman of the Merrimack Solid Waste Advisory Committee also spoke in support of the article, as did Committee member Ted Parmenter. Selectman-elect William Cote spoke in support of the article, calling it a cost-effective solution, the alternative to which is much more expensive. Thomas Mahon, Chairman of the Merrimack Budget Committee spoke in favor of the article, which had been recommended by his Committee. Linda Theroux of Patten Road spoke in favor of the article. Diane Miller of Hilton Drive and a member of the Budget Committee spoke in favor of the article, stating that composting is our best option because the end product is marketable. Dean Puzzo of Rainier Court pointed out that one selectman did not support this article and he would like to know why. Selectman Ed Silva stated that he did not support the article because he felt that there were a lot of alternatives that were not brought to the Board's attention and studied; that we need to direct our attention to the moisture content of the sludge; and we have to look at why that much compost exists at the treatment facility. Finally, he stated that the Board has set no direction as to what they will do if this article is defeated. An unidentified voter asked where the odor goes. DPW Director Chesley replied that it is sent through a filter. Philip Hayes stated that he heard a rumor that Anheuser-Busch was going to close down one or more of its breweries, and wondered if anyone knew if Merrimack's facility would be affected. Rod Hansen, the Plant Manager of Anheuser-Busch was present in the audience, and confirmed that the Merrimack brewery would not be closed. An unidentified voter asked that the question be called. Moderator Christensen called the question at 8:25 P.M., instructed the voters to use Ballot #1 on their pink perforated sheet of six ballots, reminded the voters that a two-thirds vote was required to pass this article, and the voting began. The polls remained open for one hour, until 9:30 P.M. The results of the voting were as follows: 278 yes votes and 71 no votes. The Moderator

stated that 234 yes votes were required for this article to pass and she declared that Article #3 had carried in the affirmative.

ARTICLE 4. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF FIFTEEN MILLION ONE HUNDRED SEVENTEEN THOUSAND ONE HUNDRED TWENTY-EIGHT DOLLARS (\$15,117,128) FOR GENERAL TOWN OPERATIONS AND CHARGES. (SEE BUDGET DETAIL FOR MORE INFORMATION)

A motion was made by Budget Committee Chairman Thomas Mahon, seconded by Budget Committee Vice Chairman Peter Karam, to approve Article 4 as read. Dean Puzzo of Rainier Court questioned funding for a revaluation, asked what the plans were for another revaluation, and what the impact will be. Chairman Brundige replied that the town is accumulating funds because we are anticipating a revaluation. Assessor Dominic D'Antoni explained that since the revaluation in 1989 there was a decline in property values, and whether we have a full or partial revaluation will depend on what happens in 1995. Selectman Silva stated that there would be a revaluation in 1995. Selectman Dumont stated that the Board is looking at a full town-wide revaluation. Chairman Brundige added that the Board has not yet voted on that, nor have they formally discussed it. The Moderator called the question on Article 4 and the motion carried and was so declared.

ARTICLE 5. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF NINETEEN THOUSAND DOLLARS (\$19,000) FOR THE PURPOSE OF CONSTRUCTING A SIDEWALK ALONG BISHOP STREET AND MCELWAIN STREET, FROM MASTRICOLA MIDDLE SCHOOL TO THE HIGH SCHOOL. (BY PETITION) (RECOMMENDED BY THE BUDGET COMMITTEE)

A motion was made by petitioner Betty Overton of McElwain Street and duly seconded, to approve this article as read. Mrs. Overton explained that the need for a sidewalk on McElwain Street was for the safety of students walking to and from the schools in the area. Bob Hamm, Chairman of the School Board, spoke in favor of the article, as did Planning Board Chairman Nelson Disco and the Board of Selectmen. Mr. LeFabvre of Bishop Street spoke against the article, stating that the street is too narrow as it is, and sidewalks will make it even narrower. Mr. McFarland was also opposed to it. Stanley Heinrich spoke in favor of the article and asked that the question be called. Moderator Christensen called the question and the motion carried and was so declared.

ARTICLE 6. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF SEVENTY THREE THOUSAND FIVE HUNDRED DOLLARS (\$73,500) TO CONTINUE THE ASPHALTING OF PARKHURST AND WOODWARD ROADS AS THEY MEET. (BY PETITION) (RECOM-

MENDED BY THE BUDGET COMMITTEE)

A motion was made by petitioner Lawrence Springstead of Parkhurst Road, seconded by Stanley Heinrich, to approve this article as read. Mr. Springstead explained that this unpaved road creates a lot of dust in the summer, and mud and potholes in the winter; having it paved would make it easier for the residents. Selectman-elect William Cote spoke in favor of this article, as did Bill Klein. James Woodward of Dwire Street and John Gibson of Baboosic Lake Road felt that paving it will create a speedway. Linda Wetherbee of Parkhurst Road, Stanley Heinrich, and Selectman Brundige spoke in favor of Article 6. The question was called and the motion carried in the affirmative and was so declared.

ARTICLE 7. TO SEE IF THE TOWN WILL VOTE, IN ACCORDANCE WITH RSA 31:95-B, TO AUTHORIZE THE BOARD OF SELECTMEN TO APPLY FOR, ACCEPT, AND EXPEND MONETARY GRANTS FROM OTHER GOVERNMENTAL UNITS OR FROM PRIVATE SOURCES WHICH BECOME AVAILABLE DURING THE FISCAL YEAR, PROVIDED THAT SUCH GRANTS WILL BE USED FOR PURPOSES FOR WHICH THE TOWN MAY LEGALLY APPROPRIATE MONEY AND THAT THE BOARD OF SELECTMEN HOLD A RELATED PUBLIC HEARING PRIOR TO THE RECEIPT AND EXPENDITURE OF SUCH GRANTS.

A motion was made by Selectman Dumont and seconded by Selectman Silva, to approve Article 7 as read. Selectman Dumont explained that this is an annual house-keeping article that authorizes the selectmen to approve the receipt and expenditure of unanticipated funds after holding a public hearing relative to same. The moderator called the question and the motion carried in the affirmative and was so declared.

ARTICLE 8. TO SEE IF THE TOWN WILL VOTE TO MODIFY CHAPTER 92 OF THE CODE OF THE TOWN OF MERRIMACK ENTITLED AMUSEMENT DEVICES, AS CURRENTLY WRITTEN AND SUBSTITUTING THEREFOR THE FOLLOWING:

92-1 Definitions

Amusement Device - Any machine which, upon the insertion of a coin, slug, token or similar object, may be operated by the public generally for use as a game, entertainment or amusement, whether or not registering a score. It shall include such devices as electronic games, pinball machines, skill ball, mechanical grab machines and all games, operations or transactions similar thereto under whatever name they may be designated. The term does not include vending machines in which are not incorporated gaming or amusement features, nor does the term include any coin operated musical devices or rides.

Person, Firm, Corporation or Association

Include any of those entities or combinations thereof owning an amusement device or maintaining an establishment where one (1) or more amusement devices are available for use by the public or having control over such establishment.

92-2 Number of Devices Restricted

No person, firm, corporation or association shall display for public patronage or keep for public operation any amusement devices without first obtaining a license from the Board of Selectmen of Merrimack. Any firm, person, corporation or association may request permission to keep for public operation amusement devices by submitting an application to the Merrimack Board of Selectmen; however, the total number may not exceed 25 amusement devices. The Selectmen shall hold a public hearing on the application pursuant to RSA Chapter 43 and shall have the authority to establish reasonable condition for the issuance of a license under this ordinance as they may deem appropriate.

92-2.1 Pre-existing Uses

All persons that have lawfully displayed for public patronage or kept for public operation five or less amusement devices at each separate business or premise continuously for the twelve (12) months preceding the effective date of this ordinance shall within thirty (30) days of the effective date of this ordinance submit an application to the Merrimack Board of Selectmen in accordance with the provisions of this ordinance to obtain a license from the Board of Selectmen.

92-3 Gambling Devices Prohibited

Nothing in this ordinance shall in any way be construed to authorize, license or permit any gambling or gambling devices not permitted by state law.

92-4 License Denial

The Board of Selectmen may deny the application for a license herein for good cause shown or on the basis of previous violations by the applicant or their agents of the terms of this ordinance.

92-5 License Term

Any license issued pursuant to this ordinance shall expire on the first day of July of each year and may be renewed only after compliance with the provisions of this ordinance.

92-6 License Required

The application for an amusement device license shall, in addition to such information as may be required by the Board of Selectmen or its designee, contain no less than the following:

- a) the name and address of the applicant, and, if a firm, corporation, partnership or association, the principal officers thereof and their addresses;
- b) A full description of the premises, including the character of the business as carried on at such place;
- c) a general description of the type of device or devices to be licensed, including the number of proposed amusement devices and their location on said premises.

92-7 Amusement Device Management Plan

Any application for an amusement device license shall contain a management plan containing at least the following:

- a) the actual hours of operation
- b) the number of qualified employees to be present at all times
- c) a plan to control loitering and bicycle/motor vehicle parking in the vicinity of the premises
- d) a description of proposed operations to show proper control of noise, glare, and overcrowding.
- e) providing for a designated area within the establishment where all amusement devices shall be located.

92-8 License Fee

The applicant, before being granted a license, shall pay a license fee of fifty (\$50.00) dollars per year, or any part thereof, for each device used or played or exhibited for use or play. All license fees shall be payable in advance. In no case shall any portion of the license fee be repaid to the licensee.

92-9 Location Restrictions

No license shall be issued for operation of an amusement device within five hundred (500) feet of any school, church, or youth activity center. All amusement devices shall be kept and placed in plain view of any person or persons who may frequent or be in any place of business where such devices are kept or used.

92-10 Transfer of License

A license shall not be transferable from person to person, nor place to place, and shall be useable only at the place and by the person designated on the license.

92-10.1 Prohibited Practices

- a) No person shall be awarded or receive any monetary prizes in connection with the use of an amusement device.
- b) Consumption of alcoholic beverages in the designated amusement device area is prohibited.

92-10.2 Inspections

The Chief of Police or his designee shall inspect or cause the inspection of any establishment, place or building in which any amusement device or devices are operated or set up for operation and to inspect, investigate and test such devices as often as reasonably necessary, but no less than once a year, to secure compliance with any ordinance provision or to detect violations thereof. It shall be the duty of the licensee, or the person in charge of the premises to be inspected, to admit the Chief of Police or his designee for the purpose of making the inspection at any reasonable time that admission is requested.

92-11 Penalty

Any person, firm, corporation or association found to have violated this ordinance shall be guilty of a violation and, upon conviction thereof, shall be subject to a penalty not to exceed one thousand (\$1000.00) dollars.

92-12 Revocation or Suspension

A license issued under the provisions of this ordinance may be revoked or suspended upon determination that a violation of this ordinance has been committed by the license holder, his agent, or employee. Such revocation or suspension shall be carried out by the Board of Selectmen only after due notice and hearing.

92-13 Separability

Each separate provision of this ordinance shall be deemed independent of all other provisions herein, and it is further ordained that if any of the provisions of this ordinance are found to be invalid by a court of competent jurisdiction, all other provisions thereof shall remain valid and enforceable.

92-14 Effective Date and Duration

This ordinance shall take effect on July 1, 1993, and shall be in effect until repealed or modified by an annual town meeting.

The Moderator did not read the article in its entirety due to its length, and announced the following changes that had been made to it since it had been printed in the town report, as follows: Section 92-2.1 Remove "five or less" and insert "any"; and the addition of Sections 92-7 (e) and 92-10.1 (b). A motion was made by Selectman Silva, seconded by Selectman Dumont, to approve Article 8 as presented. Selectman Silva explained the reasons for the modifications; he felt that there were problems that could arise that had to be addressed; that there should be a fee for each device and there should be a limit to the number of devices allowed. He concluded by saying that a lot of things came to light since the selectmen began issuing expanded licenses. Chief of Police Joseph Devine voiced his support for these modifications. John Segedy moved to amend Section 92.9 by adding the word "residence" after the word "church." His motion to amend was seconded by Donald Botsch. The Moderator called the question and the motion to amend passed. Mark Buda of

Patten Road and Dennis Maglio of Brewster Street spoke in opposition to the article. Rosemary Gagne of Mayflower Drive made a motion to amend Section 92-9 by removing the words "youth activity center." Her motion to amend was duly seconded. The Moderator called the question and the motion to amend failed. Jim Roy of Belmont Drive felt that the amendment that was made previously in Section 92-9 was not well thought out, as it would affect a lot establishments, including the bowling alley, and he moved to reconsider. His motion was seconded by Selectman Worster. The Moderator called the question and the motion passed. The Moderator then called the question on Article 8 as it now stands; the motion carried in the affirmative and was so declared.

ARTICLE 9. TO SEE IF THE TOWN WILL VOTE TO ADOPT A CONSERVATION LAND ORDINANCE PURSUANT TO THE PROVISIONS OF RSA 31:39(I)(A), TO REGULATE, PROTECT AND PRESERVE CONSERVATION AREAS IN THE TOWN OF MERRIMACK, OR TAKE ANY OTHER ACTION IN RELATION THERETO.

Conservation Land Ordinance

1. No person may remain, stay or loiter in or on the premises prior to one half hour before sunrise or after one-half hour past sunset, except under the authorization of the Conservation Commission or its designated agent. This provision shall in no way be intended to preclude authorized activities from occurring outside of the prescribed times.
2. No person shall make or kindle any fire on conservation lands without a permit from the Fire Department.
3. No person shall bring or carry any glass containers on conservation land.
4. No person shall throw, leave or discard any trash, rubbish or garbage except in containers, if provided for.
5. No person shall use, consume, carry or bring any alcoholic beverages or any unlawful drugs upon or within conservation land.
6. Use of vehicles:
 - a. No parking is allowed, except in designated areas.
 - b. No person shall drive, operate or maintain any off-highway recreational vehicle as defined in N.H.R.S.A. 215A:1 (VI) on conservation land without prior authorization of the Conservation Commission. "Off-highway recreational vehicle" means any mechanically propelled vehicle used for pleasure or recreational purposes running on rubber tires, belts, cleats, tracks, skis or cushion of air and dependent on the ground or surface for travel, or other unimproved terrain whether covered by ice or snow or not, where the operator sits in or on the vehicle.
 - c. No person shall drive, operate or maintain any motorized vehicle off the roads and designated parking areas within the conservation area.

d. Any off-highway recreational vehicle within the conservation area in violation of Section 6 (b) will be subject to such penalties as are described in RSA 215-A (19).

7. No person shall bring or allow any domesticated animal to be on conservation land, except on a leash, rein, or in a cage.

8. No person shall carry BB guns, pellet guns, or discharge firearms. No hunting or trapping or other activities are permitted on the premises unless authorized by reasons of wildlife management, preservation, or conservation practices.

9. No person shall remove or deface any building, equipment, tree, shrub or flower located on conservation land.

10. Any person violating the provisions of this chapter shall be guilty of a violation and shall be subject to a penalty not to exceed one thousand dollars (\$1,000.00), such penalty to be used to improve or repair the conservation land area where the violations occurred.

The Moderator did not read the article in its entirety due to its length. No motion was made to approve Article 9: thus the Moderator announced that it would be passed over.

ARTICLE 10. TO SEE IF THE TOWN WILL VOTE TO MODIFY CHAPTER 142, SECTION 142-13 OF THE CODE OF THE TOWN OF MERRIMACK, ENTITLED PARKS AND RECREATION AREAS, TO READ AS FOLLOWS, OR TO TAKE ANY OTHER ACTION RELATIVE THERETO:

§142-13 VIOLATIONS AND PENALTIES.

ANY PERSON VIOLATING THE PROVISIONS OF THIS CHAPTER SHALL BE GUILTY OF A VIOLATION AND SHALL BE SUBJECT TO A PENALTY NOT TO EXCEED ONE THOUSAND DOLLARS (\$1,000.00), SUCH PENALTY TO BE USED TO IMPROVE OR REPAIR THE PUBLIC PARK AREA WHERE THE VIOLATION OCCURRED.

A motion was made by Selectman Francis, seconded by Selectman Brundige, to approve this article as read. Selectman Francis explained that the words "and payment of restitution" had been removed from the present ordinance, based on town counsel's advice. The Moderator called the question and the motion carried in the affirmative.

ARTICLE 11. TO SEE IF THE TOWN WILL VOTE TO HONOR JOHN AND KATHLEEN ZYLA BY DEDICATING AND NAMING THE PICNIC AREA AT WASSERMAN PARK "THE JOHN AND KATHLEEN ZYLA PICNIC AREA" OR TO TAKE ANY OTHER ACTION RELATIVE THERETO.

A motion was made by Selectman Silva, seconded by Selectman Francis, to approve this article as read. Selectman Silva stated that the Board of Selectmen hopes that the voters will name this area of the Park after the Zylas in gratitude for what they did for the town and to keep their memory alive. The Moderator called the question and the motion carried in the affirmative.

ARTICLE 12. TO SEE IF THE TOWN WILL VOTE TO ADOPT REGULATIONS GOVERNING THE ERECTION AND MAINTENANCE OF POLITICAL SIGNS ENDORSING THE CANDIDACY OF AN INDIVIDUAL ENTERED IN ANY TOWN, PRIMARY OR GENERAL ELECTION, AS FOLLOWS, OR TO TAKE ANY OTHER ACTION RELATIVE THERETO. (BY PETITION)

1. No sign shall be posted sooner than forty-five (45) calendar days prior to any election.
2. No sign shall be larger than twelve (12) square feet.
3. Each sign must be provided with its own support. posting of signs on trees, utility poles, vehicular control standard (stop signs, traffic control lights, etc.), public fences or public buildings is expressly prohibited.
4. No sign shall be posted on any publicly owned land or public property. Persons or organizations posting signs must be able to produce written permission from the landowner when requested by town police.
5. Each sign must carry the name and permanent address of the individual or organization posting it. Such identification may appear on the back of the sign, but must withstand normally anticipated weather effects.
6. Signs must be removed no later than ten (10) days after the town, primary or general election. All candidates in a primary must remove his/her signs within the ten-day period. Successful primary candidates do not require new permission unless the sign is to be erected in a new location for the general election, subject to the forty-five-day restriction.
7. Signs which have not been removed within the ten-day period following an election will be removed by the town and the person or organization identified in paragraph 5 as posting it will be subject to a fine of fifty dollars (\$50.00) per sign. In the event the identity of the individual, fiscal agent or organization posting the signs is obliterated, the fine will be assessed against the candidate indicated by the sign.
8. Defacing, removing or tampering with signs erected in conformance with this ordinance is a misdemeanor and punishable by a fine of one hundred dollars (\$100.00) per sign per offense.
9. The erection of said signs under this ordinance shall not relieve the owner of the sign from responsibility for its erection and maintenance in a safe manner and the town of Merrimack shall be held harmless from any and all claims resulting from the existence of such signs. (By petition)

The Moderator did not read the article in its entirety due to its length. No motion was made to approve Article 12: thus the Moderator announced that it would be passed over.

ARTICLE 13. TO SEE IF THE TOWN WILL VOTE TO HAVE THE 1993 INCOME FROM THE LIBRARY'S TRUST FUNDS PLACED INTO THE LIBRARY TRUSTEES' SPECIAL ACCOUNT. (BY PETITION)

A motion was made by Library Trustee Patricia Heinrich and was duly seconded, to approve this article as read. Mrs. Heinrich explained that this is the library's annual housekeeping article. The Moderator called the question and the motion carried.

ARTICLE 14. TO SEE IF THE TOWN WILL VOTE TO AUTHORIZE THE SELECTMEN TO BORROW MONEY IN ANTICIPATION OF TAXES FOR THE FISCAL YEAR OR TO TAKE ANY OTHER ACTION RELATIVE THERETO.

A motion was made by Selectman Worster, seconded by Selectman Silva, to approve this article as read. Selectman Brundige pointed out that the town has never had to borrow in anticipation of taxes in the past; this article is passed annually as a precaution. The Moderator called the question and the motion carried in the affirmative.

Finance Administrator Robert T. Levan presented the Moderator with the total figure appropriated by the voters at this 1993 Town Meeting — \$20,159,628.00. This Town Meeting was adjourned at 10:25 P.M.

THE MINUTES OF THIS SPECIAL TOWN MEETING WERE
INADVERTENTLY OMITTED FROM THE 1991 TOWN REPORT.

TOWN OF MERRIMACK, NEW HAMPSHIRE
SPECIAL TOWN MEETING
TUESDAY, OCTOBER 8, 1991
TOWN-WIDE SEWER EXTENSION PROPOSAL

This special town meeting convened at 7:55 P.M. at the Mastricola Middle School , in the All-purpose room which was filled to capacity. The overflow was directed to the gym, which was equipped with two-way audio and the slide and overhead projector presentations. Town Moderator Lynn Christensen presided. Assistant Moderator Bill Klein had charge of the gym. A total of 1,148 voters were present. Moderator Christensen called upon Chairman of the Board of Selectmen Richard Dumont to introduce the town officials seated on the stage, those being Selectmen Edward J. Silva, John M. Francis, Kathy L. Wales and Robert W. Brundige; Town Manager Daniel C. Ayer; Finance Administrator Robert T. Levan; Director of Public Works Earle M. "Chip" Chesley; Underwood Engineer Jeff Clifford; and Town Attorney Robert F. Bossie. Chairman of the Budget Committee Peter Karam then introduced the members of his committee who were present and seated in the audience. Moderator Christensen announced the ground rules, explained the six-part ballot, and proceeded to Article I.

ARTICLE I. TO SEE IF THE TOWN WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF THIRTY-TWO MILLION EIGHT HUNDRED ONE THOUSAND DOLLARS (\$32,801,000.00) FOR THE PURPOSE OF CONSTRUCTING SEWER LINE EXTENSIONS AND OTHER ASSOCIATED WASTE WATER SYSTEM IMPROVEMENTS, AND TO RAISE THE SAID SUM BY THE ISSUANCE OF BONDS OR SERIAL NOTES AND/OR BY PARTICIPATION IN THE STATE WATER POLLUTION CONTROL REVOLVING LOAN FUND IN ACCORDANCE WITH CHAPTERS 33 AND 486 OF THE NEW HAMPSHIRE REVISED STATUTES ANNOTATED 1990 AND ANY AMENDMENTS THERETO; AND TO AUTHORIZE THE BOARD OF SELECTMEN TO ISSUE AND NEGOTIATE SUCH BONDS, NOTES AND LOAN AGREEMENTS, DETERMINE THE RATE OF INTEREST THEREON, AND THE MATURITY AND OTHER TERMS THEREOF, AND TAKE SUCH OTHER ACTIONS AS MAY BE NECESSARY TO EFFECTUATE THE ISSUANCE, NEGOTIATION, SALE AND DELIVERY OF SUCH DEBT INSTRUMENTS AS SHALL BE IN THE BEST INTEREST OF THE TOWN OF MERRIMACK; AND TO AUTHORIZE THE BOARD OF SELECTMEN TO CONTRACT FOR AND ACCEPT ANY GRANTS OF FEDERAL, STATE OR PRIVATE AID THAT MAY BECOME AVAILABLE IN CONNECTION WITH THE AFORESAID PURPOSE AND PASS ANY VOTE RELATING THERETO. (VOTE BY BALLOT)

A motion was made by Chairman Dumont and seconded by Selectman Brundige to approve Article I as read. Chairman Dumont thanked the voters for coming to this special town meeting this evening, and announced that a brief presentation would ensue prior to opening the meeting to questions and comments from the floor. Director of Public Works Chip Chesley explained the project in general, how septic systems work and how they fail, and that other alternatives were explored but every study came to the conclusion that sewers are the solution to the problem. Underwood Engineer Jeff Clifford then explained how information was gathered and entered into a database and projects prioritized according to the number of septic failures, among other criteria. Finance Administrator Robert Levan then presented the financial portion of the project, and informed the voters how much they could expect to pay depending on their particular situations. Finally, Selectman Robert Brundige explained the Board's recently adopted Sewer Connection and Abatement Policy.

At this point, Moderator Christensen gave the floor to the voters. Paul Culley of 4 Valleyview Drive was the first to speak in opposition to this proposal. He felt that the water quality in our lakes has been suspect for a long time, and did not hold much credence in any of the figures presented. Mike O'Brien of 8 Jade Road criticized the Board's connection and abatement policy. Charles DeFranco was the only voter to speak in favor of the project, calling it a long time coming, and requested the Moderator to ask the voters to call the question. Moderator Christensen determined that there were four more voters standing at the mikes, and they would be allowed to speak. John Segedy of Wheeler Street, and a long-time member of the Planning Board, pointed out that this sewer extension proposal was never included in the town's capital improvements program, and felt that the only effects on Baboosic Lake are algae. He added that if we extend the sewers we will be picking up residential density increases, and thus, bigger costs in our school taxes. Mike Lovejoy of West Chamberlain Road demanded that the question be called immediately. Robert Johnson of Christina Road asked what the cost of making the failed septic systems work versus putting in sewers, and wondered if it couldn't be more prudent to replace these failed systems with ones that work. Jeff Clifford responded, stating that each system would have to be looked at individually to determine the cost of replacement, and that would not address the groundwater and lake pollutions problems. John Gibson of Baboosic Lake Road asked if anyone could apply for an economic abatement, and asked why the town didn't propose this plan a few years ago when the economy was better. Selectman Wales replied that each individual who applies for an abatement will be considered on their own circumstances. Manuel Granchelli of Old Road Stated that this particular Board of Selectmen will not be around in 1993 to give out abatements, and that the figures are not accurate, and furthermore, in words reminiscent of *Gone With The Wind*, said that he doesn't give a damn. Mr. Granchelli was the last voter to speak.

Moderator Christensen announced that there are two more warrant articles that must be acted upon this evening if Article I passes. She then opened the polls for voting at

9:10 P.M., and announced that they would remain open for one hour. At 10:10 P.M. there being no one else in the polling place who wished to vote, Moderator Christensen closed the polls, and the counting of ballots began. The results were 249 yes votes and 889 no votes. Article I failed and was so declared by Moderator Christensen. A motion was made by Selectman Wales and seconded by Chairman Dumont, to waive Articles II and III and adjourn this meeting. The motion passed enthusiastically in the affirmative and was so declared by the Moderator. This special town meeting adjourned at 10:20 P.M.

—— TOWN OFFICERS ——

REPRESENTATIVES TO THE GENERAL COURT

Frederick Ahrens
Emma Dodge
Dennis Fields
Gary Greenberg

Robert Kelley
Robert L'Heureux
Robert Milligan
Finlay Rothhaus

—— BOARD OF SELECTMEN ——

Richard E. Dumont, Chairman	Term expires 1995
Robert W. Brundige	Term expires 1994
William R. Cote	Term expires 1996
Edward J. Silva	Term expires 1994
Leonard C. Worster	Term expires 1995

—— TOWN MANAGER ——

Richard S. Borden Jr.

—— EXECUTIVE ASSISTANT ——

Patricia A. Blaisdell

—— ASSISTANT TOWN MANAGER ——

Dean E. Shankle Jr.

—— FINANCE ADMINISTRATOR ——

Robert T. Levan

—— MODERATOR ——

Lynn Christensen

—— TOWN TREASURER ——

Jean G. Weston

—— TOWN CLERK-TAX COLLECTOR ——

Betty J. Spence

—— DEPUTY TOWN CLERK-TAX COLLECTOR ——

Diane M. Pollock

—— ASSESSOR ——

Dominic S. D'Antoni

—— PLANNING DIRECTOR ——

Charles F. Watson

———— ACTING ZONING ADMINISTRATOR ————
Jean G. Weston

———— CODE ENFORCEMENT OFFICER ————
Joseph M. Comer

———— AMBULANCE DIRECTOR ————
Norman V. Carr

———— EMERGENCY MANAGEMENT DIRECTOR ————
Tony Pellegrino

———— LIBRARY DIRECTOR ————
Elizabeth Levy

———— DIRECTOR OF PUBLIC WORKS ————
Earle M. Chesley III

———— ASSISTANT DIRECTOR OF PUBLIC WORKS - WWTF ————
Larry R. Spencer

———— ASSISTANT DIRECTOR OF PUBLIC WORKS - HIGHWAY ————
John M. Starkey

———— HIGHWAY SUPERINTENDENT ————
Bruce W. Moreau

———— BUILDING & GROUNDS MAINTENANCE ————
Philip F. Meschino

———— EQUIPMENT MAINTENANCE ————
Rossiter R. Holt Jr.

———— LANDFILL FOREMAN ————
Steven S. Doumas

———— BALLOT INSPECTORS ————
(terms expire November 1994)

Democrat

Peggy Dwyer
Anne Goodridge
Mary Moriarty
Joseph Morton
Ruth Morton

Republican

Adrienne Belote
David L. Christensen
Yvonne Hinckley
Fern Jones
Janet McKenna
Lucy Webster

———— BUDGET COMMITTEE ————

Thomas J. Mahon, Chairman	Term expires 1995
Peter Karam, Vice Chairman	Term expires 1994
Michele Boutin	Term expires 1994
John Gibson	Term expires 1994
Martha Haynes	Term expires 1995
Stanley Heinrich	Term expires 1996
Diane Miller	Term expires 1995
Ben Niles	Term expires 1994
Betty Raymond	Term expires 1995
Charlotte Ring	Term expires 1996
Mitchell Twardosky	Term expires 1996
Lon Woods	Term expires 1996
Leonard Worster	Ex officio member
Brenda Grady	Ex officio member
Dan Bittel	Ex officio member
Rita Carlton	Secretary

———— CABLE TV ADVISORY COMMITTEE ————

John Eikenberry, Chairman	Mary Jo Roberts
Aletheia Fischer	Dean Shankle
Wendy Higgins	Craig Showers
Philip Hunt	Lloyd Tate
Richard Dumont	

———— CONSERVATION COMMISSION ————

Tim Dutton, Chairman	Term expires 1994
Dawn Brown-Golub	Term expires 1994
Eber Currier	Term expires 1996
Gregory Kirby	Term expires 1996
Ted Parmenter	Term expires 1995
Anthony Pellegrino	Term expires 1995
Robert Siena	Term expires 1996
Arthur Swenson	Term expires 1995
William Cote	Ex officio member
Linda Wilson	Secretary

———— DISTRICT COURT ————

Gregory Michael	Special Justice
Lynn Killkelley	Clerk
Jane DiMartino	Deputy Clerk
Maureen Murphy	Account Clerk
Phyllis Lottinger	Court Assistant II
Craig Liatsis	Bailiff

———— FOREST FIRE WARDEN AND
DEPUTY FIRE WARDENS ————

Clarence P. Worster, Warden	Perley Rogers
Martin Carrier	Laurence Rothhaus
William Cashin	Dennis Smith
Joseph Comer	Robert Soucy
Charles Hall	Gary Woodward
Normand Pepin	Howard Young

———— HIGHWAY SAFETY COMMITTEE ————

Joseph Devine, Chairman	Bruce Moreau
Roger Bellemore	Willian Mulligan
Norman Carr	Tony Pellegrino
Joseph Comer	Norman Pepin
Robert Hamm	Richard Todd
Charles Hall	Robert Brundige
Rossiter Holt Jr.	Robert L'Heureux

———— Historic District Commission ————

Douglas Dickinson Jr., Chairman	Term expires 1996
Jean Craigue	Term expires 1996
Andrea Fagan	Term expires 1995
James Poulin	Term expires 1996
Jan Schneider	Term expires 1995
Vesta Stenta	Term expires 1996
William Cote	Ex officio member

———— LIBRARY TRUSTEES ————

Margaret Hamm, Chairman	Term expires 1994
Ellen Dube	Term expires 1996
Patricia Heinrich	Term expires 1995
Christine Mauser	Term expires 1996

Linda Theroux	Term expires 1994
Richard Dumont	Ex officio member

———— NOISE ORDINANCE COMMITTEE ————

John DiPietro, Chairman	Roger Lawrence
Richard Dumont	Ron Stewart
Norma French	Lee Walz
Ronald Ketchie	Brian Wood
Dennis King	Michael Zaharee

———— PARKS AND RECREATION COMMITTEE ————

Dru Movizzo, Chairman	Term expires 1995
Michael Lindsay, Secretary	Term expires 1994
Philip Dube	Term expires 1994
Laura Jaynes	Term expires 1996
Diane Pearce	Term expires 1994
John Francis	Senior Citizen Rep.
Rosemary Haigwood	MYA Representative
Chuck Mower	Ex officio member
Edward Silva	Ex officio member

———— PLANNING BOARD ————

Nelson Disco, Chairman	Term expires 1996
Richard Barry	Term expires 1994
Robert Boisvert	Term expires 1994
David Christensen	Term expires 1994
Arthur Gagnon	Term expires 1996
John Segedy	Term expires 1995
Edward Silva	Ex officio member

———— SOLID WASTE ADVISORY COMMITTEE ————

Nancy Toms, Chairman	Robert Kelley
Richard Duprey, Vice Chairman	Mark Maguire
Ted Parmenter, Secretary	
Chip Chesley (DPW)	
William Cote	
Arthur Gagnon	
David Hetue (CC)	

———— SUPERVISORS OF THE CHECKLIST ————

Donald Botsch	Term expires 1994
Barbara Condon	Term expires 1998
Ruth Liberty	Term expires 1996

———— WASSERMAN PARK MASTER PLAN COMMITTEE ————

Patricia Marchal, Chairman
Steven Keach, Vice Chairman
Sybil Spence-Rocca, Recording Secretary
Doug Dickinson
John Gibson
Robert Milligan
Chris Petrovic
Tim Dutton, Conservation Commission representative
John Francis, Parks & Recreation Committee representative
Joshua Wasserman, Naticook Day Camp representative
Rona Wasserman, Naticook Day Camp representative
Richard Dumont, Ex officio member

———— ZONING BOARD OF ADJUSTMENT ————

Charles Roberts, Chairman	Term expires 1994
Diane Adams	Term expires 1994
K. John Astil	Term expires 1996
Maurice Lindsay	Term expires 1994
David Sturm	Term expires 1996
Robert Hartel, alternate	Term expires 1996
Lon Woods, alternate	Term expires 1996

MERRIMACK AMBULANCE RESCUE SERVICE

1993 ANNUAL REPORT

To the honorable Board of Selectmen and the citizens of the Town of Merrimack, I herewith submit my report for the year 1993.

— Organization —

Director	Norman Carr, EMT-A, PA-C
Ambulance Officer	Michael Barb, PA-C
Asst. Amb. Officer	Carolyn Lasker, EMT-I
Training Officer	Francine Dupuis, EMT-P
Secretary/P.I. Off.	Craig Peterson, EMT-I

In 1993 your ambulance service responded to 930 requests for emergency medical aid. This represents a 3.8% decrease from 1992 requests and reflects the economic impact that 1993 has had on the demographics of our community. Pre-hospital emergency services continued to be provided by a unique combination of town employees and volunteers, sometimes augmented by fire department rescue personnel or nearby ambulance services under mutual aid agreements.

676 patients were treated and transported to medical care facilities. Careful evaluation at the scene resulted in no necessary patient transportation in 28% of responses. Trauma accounted for 286 of the patients transported and 11% required Advanced Life Support level of care. 380 patients were treated and transported for non-trauma related problems; 45% required A.L.S. care.

Merrimack Ambulance Rescue Service utilizes two van type ambulances which are appropriately licensed by the State of New Hampshire and are equipped for A.L.S. care. While much of our equipment and supplies are furnished through the town budget, the M.A.R.S. auxiliary remains active in soliciting funds for the purchase of additional items and training materials. We gratefully acknowledge those individuals and businesses who contribute to the auxiliary resources and the dedicated auxiliary members who collect and administer those funds.

We are proud of the team approach through which emergency medical services are provided for Merrimack. Carefully coordinated activities are the key to our response capabilities. The prompt, professional dispatch from the communication center sets our team into action. First responders from both the ambulance service and the fire department go directly to the scene and render life saving care as soon as possible. Police support provides safety enroute and at the scene while personnel respond with one of your ambulances for additional care and transportation. Simultaneously, other team members remain alerted should a second need arise.

Training is a primary concern for your ambulance service. Each team trains under their team leader one evening per week. The latest methods are introduced and

their team leader one evening per week. The latest methods are introduced and practiced by each to improve efficiency in this coordinated effort. Training and assessment is under the direction of the Training Officer.

Under our Constitution and Bylaws, officers are selected by secret ballot annually. I am pleased to say that the above listed officers, the membership volunteers and the full time employees have discharged their duties in the most professional manner and that M.A.R.S. remains fully prepared to continue to provide the best Emergency pre-hospital care available.

1993 Active M.A.R.S. Members

Ansdell, M. EMT-I	Damon, E. EMT-I	Nickerson D. EMT-P
Ansdell, P. MD	Dupuis, F. EMT-P	Peterson C. EMT-I
Arnold T. EMT-P	Feres, D/ EMT-A	Peterson, K. EMT-I
Bachand, C. EMT-D	Friedrichs, J. EMT-D	Pfeffier, M. YO
Bachand, M. EMT-A	Heinrich, S. EMT-D	Porembski, C. EMT-A
Bachand, S. EMT-D	Hemmerly, T. YO	Ross, R. EMT-A
Barb, M. PA-C	Hewitt, M. EMT-D	Shack, w. EMT-D
Barb, R. YO	Hunt, M. EMT-EOA	Traurig, P. EMT-I
Bertrand, D. EMT-P	Hutchinson, T. YO	Traurig, S. EMT-I
Burns, B. Yo	Kaveckas, J. YO	Waris, D. EMT-D
Carr, N. EMT-A;PA-C	Kimball, S. Observer	Watson, S. EMT-A
Chaput, N. EMT-P	Lasker, C, EMT-I	White, J. EMT-P
Chaput, S. YO	Lasker, TC. EMT-I	Whitehead, D. EMT-D
Colby, D. EMT-A	Leahy, R. EMT-D	Wrobel, D. EMT-D
	McGough, T. EMT-I	

ASSESSING DEPARTMENT

1993 ANNUAL REPORT

The period January 1, 1993 through December 31, 1993 was a year that all property assessments were reduced 30 percent by the Assessing Department. This was done to adjust for real estate values that had declined significantly since 1989 due to the economic recession. In addition, the Assessing Department has noticed a general stabilizing of market values for some property types during the past year.

The Assessor has recommended to the selectmen that the town should re-value all property assessments for the April 1, 1995 tax year. This would be seven years since the 100 percent property assessments were completely updated and installed.

The computer software system recommended by the Assessing Department, would allow for all assessment values to be adjusted on a one or two year time period. This would eliminate any major swings of property assessments from one class of property to another class. Also, this would adjust all assessments to reflect current market values on a more timely basis.

A recent court ruling by the State Supreme Court against the Town of Gilford, has altered the assessing practice of extending long time periods between assessment updates. Towns and cities that frequently update all assessments to reflect current market values will find court decisions favoring the Community in a fair and just manner.

In summary, the only way to keep yearly abatement requests at a minimum and taxpayers accepting the town's assessment values will be to maintain all property classes at current market values. This practice will prove to be a cost saving for all property owners and will be defensible in supporting assessment values before the courts.

Much too often, employees working on the day to day scene seldom receive recognition for their efforts and dedication demanded by their positions. To the office staff of Anne L. Whitney, Barbara A. Condon and Cathy A. Orff, a sincere thanks, for meeting the hectic work load and challenges during the past year.

Respectfully submitted,

Dominic S. D'Antoni,
Assessor

== MERRIMACK CABLE TV ADVISORY COMMITTEE ==

ANNUAL REPORT FOR 1993

The Merrimack Cable TV Advisory Committee (MCtvAC) was formed by the Board of Selectmen in late Fall, 1991. The Board of Selectmen requested that the committee:

1. Review the current cable TV franchise agreement and make recommendations for improvement;
2. Present ordinances for cable TV regulations;
3. Review complaints received by the Board of Selectmen and make recommendations;
4. Assist in lobbying efforts for state and federal regulations;
5. Explore expansion of the system;
6. Evaluate present and future services;
7. Develop the capability of televising public meeting.

The committee has moved forward in many of these areas during the past year.

Survey

Early in the year the MCtvAC finalized development of a cable TV service survey which was sent to the residents of Merrimack. Of the approximately 9500 surveys sent out, nearly 10% were returned. The return rate was exceptional for this type of survey and shows that cable TV is an important issue for the residents of Merrimack.

The data that was collected from the survey was analyzed and a set of recommendations drafted as to ways that the Merrimack cable TV system could be improved. A report, which included both the survey data and recommendations, was presented to the Board of Selectmen in December.

The survey report continues to provide data and information for both the MCtvAC and Board of Selectmen to act on.

PEG Sub-committees

During the summer, the MCtvAC formed 3 sub-committees whose purpose was to poll local organizations (Public, Education, and Government) to determine what future requirements will be needed in terms of cable access. The information collected from these sub-committees will be used in franchise renewal process schedule for 1997.

Currently, the Government access sub-committee has completed its purpose after polling all of the government offices within the community. The Public and Educational access sub-committees are currently underway collecting the information needed. All of the sub-committees plan to be completed early in 1994 at which time a report will be presented to the Board of Selectmen.

Resident Communication Sub-committee

In the Fall, a communication sub-committee was formed to address the needs of the residents. Many residents are understandably confused with the current cable TV regulations and policy changes. The committee's purpose is to get the answers to the community's most pressing questions and try to answer them.

The sub-committee is currently researching both the questions and the answers. The results should be seen in 1994.

Respectfully Submitted,

John Eikenberry, Chairman
Aletheia Fischer
Wendy Higgins
Philip Hunt
Michael McNerney
Mary Jo Roberts
Craig Showers
Lloyd Tate

CODE ENFORCEMENT DIVISION
1993 ANNUAL REPORT

This past year has been a very busy one for the department. Construction continues on residential subdivisions with the added increase to permits and inspections. We are near the same level of permits issued as in the year 1986.

Permits for 1993 numbered 969 continuing a steady increase with a total valuation of \$15,165,406. with total fees collected \$107,300.

The Code Enforcement Division is made up of dedicated employees to serve the Town and include Assistant Building Inspector George Couture, Fire Inspector Charles Chalk, Office Manager Sally Raymond and Lena Cook.

I want to thank all Town Departments and boards for their continued cooperation and assistance during the past year.

Respectfully,

Joseph M. Comer,
Assistant Fire Chief/
Code Enforcement Officer

— PERMITS ISSUED 1993 —

Single family dwellings	123
Residential garages and carports	23
Additions to single family	483
Commercial buildings	2
Additions to commercial	50
Industrial buildings	1
Additions to industrial	12
Swimming pools	40
Miscellaneous permits (electrical, plumbing TV dishes, temporary trailers, etc)	254
Demolitions (barns, sheds, garages, houses, etc)	2
Oil burners	45
Storage tanks	6
Septic systems (new and repairs)	78
Signs	44

— STATISTICS —

Incoming phone calls	15,487
Persons assisted at counter	13,305
Inspections requested	2,470
Inspections performed	2,701
Complaints investigated	92

Year	Building Permits Issued	Single Family
1987	987	117
1988	881	103
1989	711	56
1990	733	62
1991	777	53
1992	869	119
1993	969	123

MERRIMACK CONSERVATION COMMISSION

1993 ANNUAL REPORT

The role of the Conservation Commission is to inventory natural resources, make recommendations on dredge and fill permits to the state Wetlands Board, review projects that impact wetlands, acquire open space and wetlands for preservation and educate the public on conservation practices.

The Commission had a major change in our membership, adding three new members. Our commission now has backgrounds ranging from amateur environmentalists to environmental engineering, law and geology. We all have an interest in preserving passive open spaces and studying wetlands. In August, John Mitchell resigned and we will miss his knowledge of forestry and dedication to conservation practices.

The Commission, along with the State Wetlands Board, held a wetlands identification class for town employees and the Merrimack Village District. Attendees stated this class was very informative and helpful. A meeting with the Planning and Zoning boards was held to discuss how each board operates and how we can help each other. A meeting of the Southern New Hampshire Conservation Commissions was held in Merrimack with a workshop on identifying wetlands.

Keith Boyer, a Merrimack High School sophomore, was sponsored to attend a week at the NH Society for Protection of Forests Conservation Camp. He participated in workshops about forestry practices, soils identification, wildlife studies and group building activities. Keith presented a report to the Commission on his participation and said that he learned a great deal. As in the past, the Commission will continue to send a student from the high school to this camp.

In 1993 the Commission reviewed six applications for permitting dredge and filling of wetlands. Four permits were approved, with specific restrictions applied to them while two applications were denied.

Again, in 1993 the Commission co-sponsored canoe trips on the Merrimack and Souhegan rivers. The canoe trips are run by the Merrimack River Watershed Council. The trips were very well attended and continue to grow in attendance.

1993 saw the completion of the Merrimack River boat ramp located at the end of Depot Street. The following deserve recognition for a job well done; the Department of Public Works, town management, Board of Selectmen and others involved.

John Callahan approached the Conservation Commission and town of Merrimack with a donation of Blueberry Island, located in Naticook Lake. This property is attached to the Wasserman Park undeveloped area and set aside for passive recreation.

MERRIMACK FIRE DEPARTMENT

1993 ANNUAL REPORT

To the Honorable Board of Selectmen and the citizens of Merrimack, I herewith submit my report of the activities of your Fire Department for the period from January 1, 1993 through December 31, 1993.

The year 1993 has been a very stable year for your Fire Department. Incidents at 1,202 were just slightly less than the 1992 total of 1,206. The dollar loss of \$198,559 was \$24,2878 less than 1992. Training continues to cope with the concerns of hazardous materials and other non fire related emergencies, as well as ongoing basic firefighter training.

Major efforts to educate the young to the dangers of fire are being addressed by our Fire Prevention Division and the public school programs continue to be a great success story.

Local 2904 has also been a great help with their annual fire safety newspaper sent to everyone in town.

All of our fire officers and firefighters are to be congratulated for their continued efforts to make Merrimack a safer community to live in.

Public Safety is a team effort and Merrimack has an excellent team from Code Enforcement, Fire Suppression, Emergency Medical, Ambulance Rescue Service together with the Police Department and Communications Division. All these working together make Merrimack a great place to live and work in.

Respectfully submitted,

Chief Charles Q. Hall
Merrimack Fire Dept.

1993 FIRE ACTIVITY REPORT

Structure Fire	38
Outside of Structure Fire	4
Vehicle Fire	25
Tree, Brush, Grass	29
Refuse Fire	4
Steam Rupture	1
Air, Gas Rupture	3
Over Press. Not Classified	1
Emergency Medical	311
Lock-in	1
Search	1

Extrication	5
Rescue Call/Not Classified	2
Spill Leak w/no Ignition	23
Excessive Heat	1
Power Line Down	15
Arching Shorting Electrical Equip.	40
Hazardous Condition Standby	5
Service Call	11
Lock-Out	56
Water Evacuation	12
Smoke Odor Removal	3
Animal Rescue	2
Assist Police	104
Unauthorized Burning	7
Cover Assignment	21
Service Call Not Classified	19
Good Intent	21
Smoke Scare	73
Controlled Burning	25
Vicinity Alarm	1
Steam, Other Gas Mistaken For	4
Good Intent not Classified	37
Malicious, Mischevious False	15
Bomb Scare, No Bomb	3
System Malfunction	149
Unintentional	127
False Call Not Classified Above	1
Type of Situation not Classified	2

— INSPECTIONS —

New Building Inspections	17
Plan Reviews	18
Certificates of Occupancy	148
Places of Assembly	23
Schools	4
Day Care	3
Foster Homes	28
Health Care	4
Residential Single Family	28
Residential Multi-Family	3

Business Occupancies	37
Mercantiles	17
Industrial Plants	6
Storage Occupancies	4
Vacant Buildings	1
Fire Hazards	6
Wood Stoves	19
Oil Burners	55
Pellet Stoves/Heaters/Other	8
Underground Storage Tanks	1
Above Ground Storage Tanks	3
Other Inspections	6
Investigations	19
Kerosene Permits Issued	8
Burning Permits Issued	1,127
Business Phone Calls	7,942

**Fire Department
Emergency Numbers**

911
424-2222

**Fire Department
Business Numbers**

424-3690
424-4704

———— **PRESENT MEMBERS OF YOUR FIRE DEPARTMENT** ————

———— **PERMANENT** ————

Chief C. Hall
Asst. Chief J. Comer
Deputy Chief H. Young
Fire Inspector C. Chalk
Captain L. Rothhaus
Captain J. Hall
Captain D. Smith
Captain W. Cashin
Lt. R. Todd
Lt. C. Smith
Lt. D. Parenti
Lt. R. Hansen
N. Pepin
W. Perkins
M. Akerstrom
S. Allison
C. Nadeau, Secretary

D. Belanger
J. Belanger
D. Trepaney
C. Nelsen
D. Duda
R. Pierson
G. Regan
S. Simpson
D. Joki
B. Cornelius
N. Carr, Jr.
G. Beland
T. Kennedy
R. Barrows
M. Bechard
G. Woodward, Mechanic

———— **CALL FIREFIGHTERS** ————

Dep. Chief M. Carrier
Lt. Jack Higgins
Lt. T. Chmielewski
R. Blanchette
J. Beaumont
W. Crenshaw
R. Foster
J. Hall
P. Norwalt (Chaplain)

E. Higgins
M. Hunt
J. Marcel
M. Marcel
H. Martin
P. Rogers
C. Worster (Fire Warden)
P. Henking (Chaplain)

— MUTUAL AID CALLS GIVEN 1993 —

	Cover Assignment	Direct Response
January	1	4
February		9
March	3	7
April	2	8
May	1	4
June		3
July	1	2
August	3	9
September		2
October	1	9
November	5	9
December	4	8

— MUTUAL AID CALLS RECEIVED 1993 —

January		5
February		1
March	1	2
April		5
May	1	2
June		2
July		2
August		4
September		3
October		4
November	1	1
December		4

— REPORT OF THE FIRE PREVENTION BUREAU —

Again this year the Merrimack Fire Department has tried to reach more people to present a proactive approach to fire prevention. The month of October saw close to 1,000 children receive fire safety education in both the schools and at the fire station.

This year also saw the introduction of our first “Open House”. This day long event featured the “Jaws of Life”, hands on extinguisher training, fire sprinkler demonstrations, videos and firefighter skills. This event was visited by 200 people, many of whom requested we do this every year.

Other programs included residential and commercial inspections, adult education and fire investigations. Those things have given our town a fire safety record that we can all be proud of.

Respectfully submitted,

Charles Chalk
Fire Inspector

= FOREST FIRE WARDEN AND STATE FOREST RANGER =
1993 ANNUAL REPORT

During Calendar Year 1993, the State of New Hampshire experienced an average number of wildfires. The three leading causes of these wildfires were campfires left unattended, unsupervised children and debris fires that escaped control. All of these fires are preventable, but ONLY with your help!

Please help your town and state forest fire officials with forest fire prevention. New Hampshire State Law (RSA 224:27 II) requires that, "No person, firm or corporation shall kindle or cause to be kindled any fire or burn or cause to be burned any material in the open, except when the ground is covered with snow, without first obtaining a written fire permit from the Forest Fire Warden of the town where the burning is to be done."

Violations of RSA 224:27 II and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$1,000 and /or a year in jail and you are also liable for all fire suppression costs.

The State of New Hampshire, Division of Forests and Lands assisted many towns in wildland fire suppression during 1993 and participated in many fire prevention programs. This year, the nation is celebrating Smokey Bear's 50th anniversary. The State of New Hampshire Forest Protection Bureau will be working with many communities to spread the fire prevention message - "Remember...Only YOU can prevent forest fires. Fire prevention is the most cost effective fire suppression tool. Please be careful around fires and help us and our communities have a fire safe year.

"REMEMBER... SMOKEY HAS FOR FIFTY YEARS!"

— FOREST FIRE STATISTICS - 1993 —

	State	District
Number of Fires	545	219
Acres Burned	224	78

Respectfully submitted,

Bryan C. Nowell,
Forest Ranger
Clarence Worster,
Forest Fire Warden

HEALTH DEPARTMENT

1993 ANNUAL REPORT

The final month of 1993 brought the The Town of Merrimack its first confirmed case of rabies. Surrounding communities had already experienced confirmed cases so it was not a surprise when the virus struck here. All cats and dogs are required by state law to be vaccinated and vaccinations must be kept current. Because of the danger of rabies, we strongly urge every one to avoid contact with all wild animals and even domestic animals if you are unsure of their vaccination status.

The United States Environmental Protection Agency continued the remediation efforts at New Hampshire Plating and has held informational public meetings to advise the public of its activities. Consideration was given to demolishing the building and to continue with further clean up of the site.

Seven foster care and day care inspections were conducted down just slightly from the eleven of 1992.

Septic systems were again a major activity. Sixty systems were installed for newly constructed dwellings, there were also 25 newly designed systems for homes where the old system had failed. Twenty-seven systems were replaced "in kind", that is, new designs were not required. The 112 septic systems installed were down 26 from the 138 installed last year.

Test pits/perc tests were down slightly from 1992 (186) with 138 observed this year.

Laboratory analyses conducted at the Merrimack Waste Water Treatment Facility were up significantly this year. Sixty-five individual bacteria tests were performed from 22 sites. These included 7 private wells, 2 swales, Horseshoe Pond, the pool and beach at Wasserman Park, the pool at the YMCA, and 8 possible failed septic systems. Twenty-two non-bacterial tests were also performed. This was nearly 3 times the twenty-three tests performed in 1992.

Routine food service inspections were also conducted at our licensed facilities. We issued 16 temporary food licenses and 98 licenses for permanent locations.

At the request of the Planning Board we were present at 7 soils redefinitions in contrast to none performed in 1992.

We have also interacted frequently with the Conservation Commission and have continued our activities with the building division as our functions frequently over-lap.

As usual we have enjoyed excellent support and communication with Code Enforcement Officer, Joseph Comer and Building Inspector, George Couture. Sally Raymond and Lena Cook of Code Enforcement and Inspection continue to provide excellent support to the Health Department.

Respectfully Submitted,

Nancy E. Bailey
Health Officer/Sanitarian

MERRIMACK HISTORIC DISTRICT COMMISSION

1993 ANNUAL REPORT

The Merrimack Historic District Commission has completed its third full year of operations since its inception in October of 1990. It looks forward to the fourth year as Commission members work on the completion of the town wide historic structure survey activity.

At this time, the Commission has four members and three active alternates. The Board of Selectmen advertisement for new alternate members to join the Commission was successful in 1993 when two alternates joined the group.

The charter of the Commission is to conduct a historic resource survey of the town of Merrimack. This survey will ultimately take into account any structure, property or landmark that pre-dates the 1940 era. An assessment will be made for each parcel as to its significance and contribution to the character and history of the community. The outcome of the survey could be the nomination and establishment of historic districts that would be recognized at the state and federal levels of Government.

The survey strategy for 1993 was changed from previous years. It was decided to focus our attention to the main corridors, most notably the section of D.W. Highway from the Thortons' Ferry to Reeds Ferry. This is because of the higher potential of road improvement or changes along this corridor. Members performed their survey activities in small groups of two or three when favorable weather conditions and time of day existed. As in the past, each parcel was photographed and the field data sheets filled out. Once the data sheets were compiled, the Nashua Regional Planning Commission (NRPC) entered the data into their GIS mapping computer as a model for the 'Mapping' program.

The Commission has had the expert assistance of several key community and professional persons. The Commission wishes to thank Mr. Bob Brundige for his leadership role during the first two years. In 1993, Selectman Mr. Bill Cote joined the Commission as liaison between the Board of Selectman and the Commission. Mr. Charles Watson, Town Planner, has continued to serve the Commission well with his invaluable expertise in overall town planning. Lisa Mausolf of the NRPC has also continued to play an integral part in the overall process and operation of the group. Shared interest and input from the Merrimack Historical Society has continued to be very helpful. We also thank Pat Blaisdell, office administrator, for her timely and very effective support to the Commission.

In December, after the election of officers, the membership consisted of Vesta Stenta, chair; Jim Poulin, vice-chair; Doug Dickinson as secretary and Jan Schnieder. Andrea Fagan and Jean Craigue continue to be active and participating alternate members.

Respectfully submitted,

Doug Dickinson, Commission secretary

MERRIMACK PUBLIC LIBRARY

1993 ANNUAL REPORT

Continued growth and changes have marked 1993 at your public library. Maggie Marshall resigned as Library Director and I was hired effective May 24. Maggie had provided strong leadership and commitment to the Library, its board, staff and community for over nine years. I am very pleased to have been selected to carry on in this great tradition and feel fortunate that Maggie did the job so well before me.

I would like to thank the Board of Library Trustees, the Library staff, those who work in all departments for the Town of Merrimack, and you, our customers, who make up the library community for making me feel very welcome. I look forward to working with you as we explore new ways to provide for your rapidly changing and growing information needs.

Your Library, along with eight other libraries in the Greater Manchester Interlibrary Cooperative Library System (GMILCS), began changing to a new automated system in the the fall of 1993. At times, this process has disrupted the way you expect us to do business and we apologize for that. Dynix, the new system, moves us into the mainstream of the information age and eventually will allow you to dial into the on-line public access catalog (OPAC) from your PC at home.

Children's programming continued at its usual busy pace with a third evening storytime added in the fall. We began to assess the possibility of storytimes for two year olds which we expect to begin in 1994. We began a new initiative in adult programming with a five session book discussion/lecture series entitled, "A Woman's Place," partially funded by a grant from the New Hampshire Humanities Council. Those attending this popular fall program are serving as the nucleus for a monthly book discussion group led by Library staff.

Construction work on the Library's space at the Adult Community Center was completed and less frequently used materials are now shelved there for retrieval as requested. While this extra shelving eases our overcrowded condition, it is only a stop-gap measure for our serious space crisis.

Soon we will be asking you what you want the Library to be in the future as we develop a community vision to begin to pursue.

Respectfully submitted,

Elizabeth Levy, Director

—— LIBRARY STAFF ——

Elizabeth Levy Library Director

—— TECHNICAL SERVICES DEPARTMENT ——

Joyce Purinton Head of Technical Services
Darcy LaBrosse Library Aide
Kathy Starr Library Aide

—— ADULT SERVICES DEPARTMENT ——

Janet D. Angus Head of Adult Services

—— CIRCULATION STAFF ——

Madeline Bennett Library Aide
Denise Collett Library Aide
Patricia Daniels Library Aide
Patricia Flynn Library Aide
Mary Lee Gilmore Library Aide
Benita Knight Library Aide
Jane Loughlin Library Aide
Carol Marcus Library Aide
Patricia Tancill Library Aide
David Kenson Page
Janet Segedy Page

—— REFERENCE STAFF ——

Dianne Hathaway Head of Reference Services
Diane Arrato-Gavriish Interlibrary Loan Librarian
Sandra Harter Reference Aide

—— CHILDREN'S DEPARTMENT ——

Beverly Little Head of Children's Services
Margaret Cobban Library Aide
Pauline Cot Library Aide
Brenda Shattuck Page

—— CUSTODIAL SERVICES ——

Ralph Schofield Joan Vadney

—— VOLUNTEERS ——

Edith Bullard Jane Cooper

— LIBRARY RESOURCES —

Number of Volumes as of 1/1/93	62,312
Number of Volumes added:	
Adult Fiction	1,532
Adult Non-Fiction	1,801
Children's Fiction	422
Children's Non-Fiction	573
Easy Books	406
Total Number of Volumes Added	4,734
Total Number of Volumes Discarded	1,164
Total Number of Volumes as of 12/31/93	65,882
Number of Recordings Owned	75
Number of Art Prints Owned	123
Number of Magazine Subscriptions	220
Number of Newspaper Subscriptions	15
Number of Microfiche	29,768
Number of Videocassettes	888
Number of Audiocassettes	733

— STATISTICAL REPORT —

Circulation

Adult Fiction	37,554
Adult Non-Fiction	44,056
Large Print	2,329
Young Adult	6,856
Paperbacks	5,886
Children's Fiction	11,274
Children's Non-Fiction	17,106
Easy Books	50,033
Periodicals	11,699
Sound Recordings	8,524
Video Recordings	6,806
Museum Passes	194
Other	16,535
TOTAL	218,852

MERRIMACK LIBRARY TRUSTEES

1993 ANNUAL REPORT

1993 marked the Library's 100 year milestone and the Trustees celebrated by holding several special events beginning with the Centennial Open House and ending with a Victorian Tea. During the year the Library saw the end of the Directorship of Margaret Marshall who left to raise her family. Maggie had been the Director for ten years and had successfully shepherded the Library's growth in automation, collection development and circulation.

After an extensive search, the Trustees hired Elizabeth Levy, from the Cambridge, Massachusetts Library System, as the new Director. The Trustees are very pleased that she is managing the Library and want to encourage all Merrimack residents to visit the Library and meet Elizabeth if they have not already had the opportunity to do so.

The Library's circulation growth increased another 5.4% in 1993, clearly impressing upon the Trustees the continued need for expansion planning. All areas of the Library's facilities and materials had increased usage and the Trustees want to say a special thanks to the Library staff for their support in working with the increased numbers of patrons and materials. The staff should also be commended for their flexibility and patience during the long transition from the old automated system to the new Dynix system.

For their continued support of the Library's activities, the Trustees want to thank all the town's Library users. A special invitation is given to those in town who haven't yet discovered what the Library offers to come and browse and meet the staff.

Respectfully submitted,

Margaret Hamm, Chairperson
Patricia Heinrich, Treasurer
Ellen Dube
Christine Mauser
Linda Theroux

— TRUSTEES ACCOUNTS —
FISCAL YEAR 1992-1993

SPECIAL

Balance as of July 1, 1992 2,347.01

Receipts

Book Sale	1,038.40
Hospitality	119.06
Interest	4.98
Programs	160.00
Trust Funds	3,671.87
Watson	862.40
Misc.	101.26
Homework Hotline	2,782.92
Trans. from Beulah Acct.	1,507.00

+10,249.89

Disbursements

Building & Grounds	1,507.00
Furniture/Equipment	142.98
Hospitality	1,142.95
Pay Phone	607.42
Programs	1,041.15
Watson	1,151.42
Misc.	117.06
Homework Hot Phone	357.60
Homework Hotline	2,782.92
Centennial	764.87

-(9,615.37)

Balance as 6/30/93 2,981.53

FINES

Balance as of July 1, 1992 1,336.68

Receipts

Food Pantry	682.19
Fines	10,948.91
Copy Machine/Comp.	1,304.55
Reimb. PC.	887.44
Non-Resident Fees	75.00
Interest	7.28
Gifts	1,050.00
*Misc.	1,035.84
Homework Hotline Trans.	3,043.67

+19,034.33

Disbursements

Bindery	2,601.10
Centennial	85.41
Materials	9,781.13
Supplies	752.42
Automation	136.91

Equipment	1,008.29	
*Misc.	723.25	
Food Pantry	682.19	
Homework Hotline	12.50	
		-15,783.20
Balance as of 6/30/93		4,587.81
*Includes \$600 to open new account		
<u>FINES - SAVINGS</u>		
Balance as of 6/30/93		7,200.69
<u>BEULAH \$3,000 CD</u>		
Interest Income 1992		37.94
<u>WATSON \$25,000 CD</u>		
Interest Income 1992		874.52
<u>BEULAH SAVINGS</u>		
Balance as of 6/30/93		308.22

Respectfully submitted,

Margaret Hamm, Chairperson
Patricia Heinrich, Treasurer

Ellen Dube
Linda Theroux

Christine Mauser

1993 ANNUAL REPORT

NASHUA REGIONAL PLANNING COMMISSION

While this past year saw us continuing to increase and improve our services to member communities, 1993 was also a year of considerable organizational change. First, to enhance local representation and to better respond to the increased responsibilities and opportunities resulting from new federal transportation legislation, the Commission was expanded to include at least one selectman from each of our towns, and a new quarterly meeting schedule was established. Also, our long standing organizational objective of making the agency's offices physically accessible to all of our constituents will be achieved by the beginning of the new year with major renovations being undertaken in cooperation with our building owners.

Among our most significant accomplishments of the year was the Merrimack wetlands inventory and mapping project. We also began work with the Merrimack Village District on a wellhead protection program; and we provided assistance to the Conservation Commission in reviving the town's Heritage Trail Committee, and to the Historic District Commission in conducting an historic resources survey. Our transportation staff conducted a vehicle classification study on Route #3, and they reviewed the town's requirements for traffic impact analyses. I offer a brief summary of our other notable accomplishments of 1993:

Planning Board Training

In addition to another evening workshop aimed at the needs of our local planning board members but open to all interested parties in the region - in 1993 we held a very well attended session entitled "Bridging the Boards: The Role of the Selectmen in Land Use Planning and Enforcement" - we also produced or second planning board training video on erosion and sedimentation control and made copies available for circulation.

Regional Transportation Plan

Integrating a variety of existing planning documents with very recent data collection and analysis - exhaustive traffic and household survey data, a thorough inventory of existing conditions, plus the calibration of a sophisticated transportation model used for future projections - we completed the development of a comprehensive transportation plan for the region.

Data Services

With the arrival of additional U.S. Census information, and in our role as a Regional Data Center for the Bureau of the Census, we responded to a broad spectrum of information requests. In addition, we prepared a completely revised edition of our very popular Regional Data Profile.

Souhegan River

The first task in a comprehensive multi-year program focused on the Souhegan River and its watershed was accomplished as a detailed corridor study including data col-

lection and analysis of land use, zoning and natural resources was completed. Also, interested individuals and organizations within the Souhegan Valley were identified, and an all day workshop was conducted to define the key issues, uses and values of the river and its watershed. Information on soils, topography, wetlands and floodplains was added to our Geographic Information System database.

Merrimack River

We continued our participation in the Merrimack River Initiative, a joint undertaking involving local, regional state representatives from both New Hampshire and Massachusetts as well as federal agency participation in an effort to improve resource protection results throughout the river's two state watershed. One very successful project of this past year was the design of an intermunicipal and interstate hazardous material emergency response communication network that involved local public safety officials from both New Hampshire and Massachusetts.

Major Transportation Projects

We continued to work with local state and federal officials to spur the implementation of this region's most significant highway projects including the Everett Turnpike widening, the Circumferential Highway and the Route 101A Bypass. NRPC also contributed to the preparation of the environmental impact statements for both the Circumferential and 101A, and we encouraged and coordinated public participation for the projects.

Solid Waste

In pursuit of a long range intermunicipal solution to the problem of solid waste disposal, we continued to work with both the regional Solid Waste Management District and the City of Nashua to investigate the feasibility of an integrated waste management project for the region. We also prepared an updated summary of the district's solid waste management plan.

Household Hazardous Waste Collection

In conjunction with the Solid Waste Management District, our staff conducted two very successful events: a Spring "paint only" collection in Nashua and a comprehensive collection at four sites around the region in the Fall. Of particular note, we worked with the N.H. Department of Environmental Services and the City of Nashua in securing a grant from the Environmental Protection Agency for the establishment of the state's first permanent facility for the regular collection of household hazardous wastes to serve all of our communities.

Traffic Count Program

With automatic counters at over 120 locations, we maintained a regional traffic count system to provide the most accurate and current data to meet the needs of both public agencies and private businesses. Peak hour turning movement counts were also conducted at 43 locations, trend analyses were done for all locations where multi-year counts were available and a summary report was produced.

Regional Economic Development

NRPC continued to provide staff support to the Greater Nashua Center for Economic Development. Among its accomplishments in 1993 was the establishment of a revolving loan fund to assist local small businesses in obtaining much needed start up and expansion financing.

Commuter Survey and Newsletter

With the cooperation of the region's major employers, we administered a survey of both management and employees to inventory existing commuter assistance programs and to determine interest in establishing new ones. We also began publication of a quarterly newsletter on transportation alternatives distributed to employers, municipalities and institutions.

Flood Plain Management

In conjunction with the N.H. Office of Emergency Management, we provided assistance to a number of communities participating in the National Flood Insurance Program including assessments of flood prone areas, reviews of current regulations and suggested revisions to existing ordinances.

I want to close by adding a note of thanks and recognition to our Commissioners from Merrimack: Ed Silva and Jean Weston; and by expressing my gratitude for the cooperation and support that we have received from Dick Borden and all of Merrimack's town officials.

Respectfully submitted,

Don E. Zizzi
Executive Director

PARKS AND RECREATION

1993 ANNUAL REPORT

It has been another productive and successful year for the Parks and Recreation Department. Major accomplishments in 1993 were:

- Dedication of new ballfield at Veteran's Memorial Park in the memory of SP. 4 Richard N. Rivard, a Merrimack resident who was killed in Vietnam while serving his country in 1968. Richard was only 22 years old. A poignant moment took place after the dedication when Richard's brother threw out the first ball to begin the MYA little league game.
- The first Children's Theatre Festival in the memory of Debbi Wasserman Bilowit was held on June 12 and proud relatives from as far away as California were among the standing room only crowd.
- The acquisition of the island in Naticook Lake as a gift from the Callahan family of Hollis, NH. The island will be known as "Blueberry Island".
- The completion of the Wasserman Park Master Plan, adopted by the Board of Selectmen to be part of the Town Master Plan. This plan is an indispensable tool for the development of Wasserman Park. Thank you to all the members of the Wasserman Park Master Plan Committee.
- Tennis court renovation at Wasserman Park has begun. Three courts will be completed by June 1994.
- Expansion of Veteran's Park has begun. We will be adding two little league fields and a soccer playing area to the east side of the Park.
- Our first "Holiday Parade" was a fabulous success. Thank you to the Merrimack Chamber of Commerce and the P&R Committee.
- Our second annual "Haunted Hayride" again had an extremely large turn out, so we must plan for bigger and better in 1994. Thank you to the Merrimack Community Theatre and MY ACT.
- The Town will be dedicating a picnic area at Wasserman Park in the memory of John and Kathleen Zyla in the Spring of 1994.
- Our first Easter Egg Hunt at Wasserman Park was a success. Thank you to Norwood Realty of Merrimack for sponsoring such a wonderful event. We look forward to working with you again.
- All of our Summer programs were filled to capacity. Many private businesses and public organizations used the Park facilities for their programs and outings.

Department goals for the coming year include, but are not limited to:

- Advertising and promoting Wasserman Park
- Development of recreational field space

- Meet the recreational needs of the entire community
- Maintain a good working relationship with the MYA, schools, our senior citizens and all other community organizations.

Respectfully submitted,
 Michael A. Housman,
 Operations Administrative Supervisor
 Sybil S. Rocca, Facilities Coordinator

——— **PARKS AND RECREATION DEPARTMENT** ———

Michael A. Housman, Operations Administrative Supervisor
 Sybil S. Rocca, Facilities Coordinator
 Perley “Barney” Rogers, Maintenance Supervisor
 Thomas Hudon, Maintenance I
 Stephen Curtis, Maintenance I

——— **PARKS AND RECREATION COMMITTEE** ———

Drucilla Movizzo, Chairman
 Michael Lindsay, Secretary
 Phillip Dube
 Laura Jaynes
 Diane Pearce

 John Francis, Senior Citizen Representative
 Rosemary Haigwood, MYA Representative
 Charles Mower, School Board Representative
 Edward Silva, Selectman Representative

MERRIMACK PLANNING BOARD

1993 ANNUAL REPORT

The Merrimack Planning Board held 34 publicly advertised meetings during 1993, for a total of 175 individual hearings. The Board acted on applications for 32 residential projects, 23 commercial projects, and 16 industrial projects. The Board held other hearings on long-range planning items including the Master Plan, the Zoning Ordinance, the Capital Improvement Program, the Nashua-Hudson Circumferential Highway, and the Manchester Airport Access Highway. There were 18 conceptual discussions at which the Board gave advice to citizens. The remainder involved workshops on administrative matters, departmental budgets, litigation, possible reorganization of staff offices, and the annual election of officers.

Public hearings resulted in approval or re-approval for 18 conventional subdivision lots and 28 non-residential site plans. The Board approved 4 surety bonds for road and sewer construction, approved reductions in 2, released 13, and called 3. One new residential subdivision has been bonded.

This marks the fourth consecutive year in which the total number of building permits issued has increased over the previous year. The Town issued 969 building permits this year, a 36% increase over the 711 issued in 1989. The previous high was 1,486 in 1984. This year the Town issued 121 building permits for new, single-family dwellings, the largest number of such permits in the last seven years.

The Planning Board considered three matters of long-range planning importance:

- 1) the Board concluded its work with the Nashua Regional Planning Commission by adopting on May 25, 1993 the updated version of the Town's Master Plan including a new Future Land Use map;
- 2) the Board reviewed, held a public hearing, and made a recommendation concerning the Capital Improvement Program, a 6-year budgeting effort to bring to the attention of the citizens all major capital expenditures which may be proposed for upcoming budget years; and
- 3) The Board held several discussions and met with the Town Manager to assist in the development of a reorganization plan for the operation of the Planning Department.

The Board met in joint session with the Zoning Board of Adjustment and the Conservation Commission to work out procedural matters designed to enhance the operation of each board's work; the Board assisted in the execution of an Eagle Project for Boy Scout Adam Hill, a member of local Troop 654; the Board reviewed the 1994-95 Planning Department budget submittal; and the Board made several recommendations to the Selectmen regarding the disposition of certain tax-deeded properties. After considering several possible changes to the Zoning Ordinance, the Board decided it was not necessary to submit any further changes to the voters at Town Meeting. During the latter part of the year, the Planning Director presented to the

Board a series of tax parcel map versions of the Zoning Maps; by year end, the Board had met three times to review these clarified maps and may recommend further changes in 1994 to make these maps easier to read.

Planning Department staff have made substantial progress in the conversion of all Planning Board, Zoning Board of Adjustment, and building permit files from name to tax parcel number. In addition, all approved subdivision and site plans have been entered into a database. This effort has become necessary to more effectively file and retrieve data related to over 9,500 parcels of land in the Town. Networking of the computer capability of the department is planned for early in 1994.

The State Department of Transportation began construction on the Camp Sargent Road Bypass this year after about 12 years of planning by Town and State officials. This two-mile segment of road will connect the western end of FE Everett Turnpike Interchange 10 (Industrial Drive) with Route 101A (Amherst Street at Pennichuck Square). Completion of this vital road link is expected by early 1996.

The Planning Board continued to work with the NH Department of Transportation, the Legislative Delegation, the Board of Selectmen, and other Town groups. The Board has closely followed the State Department of Transportation's efforts to redesign the northern terminus of the Nashua-Hudson Circumferential Highway. It appears that the preferred design will protect wetlands, preserve the Nashua Fish and Game Club target ranges, and enhance Merrimack's economic development posture if federal permits are granted and construction commences. Reconstruction of the Greeley Street Interchange (Exit 11) by the NH DOT was completed during 1993.

The Depot Street car-top boat access point to the Merrimack River was completed during the late fall. The Town purchased 1.1 acres of land from the Guilford Transportation Company (owners of the railroad). The Town has now added to its list of fine recreational sites a gently sloping, granite-walled boat ramp; extensive clearing was done to expose a beautiful view of the Merrimack River. In addition, drainage which was causing severe erosion, is now in a closed system and is discharged directly to the river. It is expected that a celebration of this new facility will take place in the spring of 1994.

Edward Silva continued in his appointment as the Selectmen's representative to the Planning Board. Nelson Disco was re-elected Chairman and John Segedy was re-elected Secretary at the annual reorganization meeting which took place on May 25, 1993.

The Board also wishes to thank its staff, Charles Watson, Planning Director; Jean Weston, Acting Zoning Administrator and Secretary to the Board, and Evelyn Gillis, Bond Manager, for their capable assistance during the year.

Respectfully submitted,

Nelson R. Disco, Chairman

Members of the Board	Expiration Date of Term
Nelson R. Disco, Chairman	April 1996
John J. Segedy, Secretary	April 1995
Arthur L. Gagnon	April 1996
Richard W. Barry	April 1994
David L. Christensen	May 1994
Robert J. Boisvert	May 1994
Edward J. Silva	May 1994

MERRIMACK POLICE DEPARTMENT

1993 ANNUAL REPORT

The 1993 Annual Report of the Merrimack Police Department is proudly presented to the citizens of the Town of Merrimack. This publication identifies the dedicated men and women who serve the Merrimack community day-in and day-out, describes many of the tasks which your Police Department/Communication Center is called upon to perform and illustrates some of the most notable events of the past twelve months.

Accomplishments are many but I would be remiss if I did not point out that in 1988, Cannon Associates compiled a detailed study of the space needs of the town and the Police Department/Communication Center in particular. It indicated that your Police Department/Communications Center at the present time occupies 6,400 square feet, of which 4,500 square feet is usable space. As we near the end of the twentieth century, consideration must be given to assessing and increasing the space needs of the Police Department, in that our workload and function requirements of law enforcement are forever changing and we will be remiss if we do not address space needs so that we may continue to better serve the public and citizens of our community.

The continued assistance we have received from the Town Manager, Board of Selectmen and other town departments have provided us with the support we need in order to properly serve and protect the citizens of Merrimack.

It has been a pleasure serving you again this year.

Respectfully submitted:

Joseph R. Devine
Chief of Police

TABLE OF ORGANIZATION

— CHIEF OF POLICE —

Joseph R. Devine

— PATROL —

Deputy Chief William Mulligan - Patrol Commander

Lt. Robert Ritchie - Shift Supervisor

Lt. Paul Stavenger - Shift Supervisor

Lt. Michael Milligan - Shift Supervisor

Sgt. Lawrence Westholm - Asst. Shift Supervisor

Sgt. Michael Dudash - Asst. Shift Supervisor

Sgt. Mark Doyle - Asst. Shift Supervisor

Off. Brian Boulay

Off. Timothy Connell

Off. Richard Desmond

Off. Daniel Edmonds

Off. Dennis Foley

Off. Dean Killkelley

Off. Walter Kwiecinski

Off. Ronald LeVierge

Off. John Maille

Off. Christopher Moreny

Off. Michael Murray

Off. Scott Park

Off. Paul Poirier

Off. Carl Scott

Off. Kenneth Stimson

Off. Paul Trepaney

—— CRIMINAL INVESTIGATION UNIT ——

Det/Lt. William Miller - Unit Commander

Det. James Hughes

Det. Peter Albert

Det. Theodore Curtis

Juv/Det. Ronald Ketchie

—— ADMINISTRATIVE SERVICE DIVISION ——

Lt. Thomas Iverson Jr. - Department Prosecutor & Department Training Officer

Off. Bradford Cross - Community Service Officer

Carol Yule - Secretary to the Chief

Barbara Mitchell - Secretary to the Detective Unit

Joan Vasco - Records

Judy York - Records

Kathleen Hart - Records

—— ANIMAL CONTROL UNIT ——

Maureen Minton - Animal Control Officer

Willard Brown - Part/time Animal Control Officer

—— SPECIAL POLICE OFFICERS ——

S/O Alan Doty

S/O Lawrence Doty

S/O John Dudash

S/O Arthur Dunn

S/O Joseph Goodridge

S/O Scott Kurzweil

S/O William McGowan

S/O Edward Pane

S/O Denise Roy

S/O Eric Sobel

— PATROL DIVISION ACTIVITY AND SERVICE FOR 1993 —

During 1993 your police department responded to a total of 11,350 requests for service.

Requests for Service by Beats:	1993	1992
Beat #1	2,569	2,524
Beat#2	4,447	4,165
Beat #3	2,828	2,850
Beat #4	<u>1,506</u>	<u>1,503</u>
	11,350	11,042

Requests for Service by Time of Day

0700 - 1500 Hours	4,643	4,540
1500 - 2300 Hours	4,443	4,415
2300 - 0700 Hours	<u>2,264</u>	<u>2,087</u>
	11,350	11,042

Other Police Activity

Ambulance Assists	690	682
Bomb Threats	2	4
Fire Department Assists	635	684
Animal Complaints	1,146	812
Bank Escorts	39	47
Missing Persons	79	58
House Checks	455	559
Unsecured Premises	274	152
Good Morning Calls	2,082	1,972
Motor Vehicle Lockouts	346	173
Bank Checks	72	119
Burgular Alarms	768	689

Part #2 Offenses

	1993			1992		
	Reported	Cleared	Unfounded	Reported	Cleared	Unfounded
1000 Forgery & Counterfeiting	2	2		10	2	
1100 Fraud	29	16	1	22	10	
1200 Embezzlement	0	0		0	0	
1300 Possessing Stolen Property	9	9		5	4	
1400 Criminal Mischief	308	67		289	32	3
Over \$100	89	10		99	27	3
Under \$100	219	57		190	5	
1500 Weapons - Carrying & Possessing	2	2		3	3	
1600 Prostitution	0	0		0	0	
1700 Sex Offenses	30	8	8	30	2	4
1800 Narcotic Offenses	48	47		43	43	
1900 Gambling Offenses	0	0		0	0	
2000 Offenses Against Family and Children	12	2	3	7	3	1
2100 OUIL (Under the influence of intox. liquor)	74	74		57	56	1
2200 Liquor Law Violations	37	37		79	79	
2300 Intoxication	44	44		44	44	
2400 Disorderly Conduct	12	12		18	14	
2600 Other Offenses	259	138		225	211	
	866	458	12	832	508	9

Total Part #1 & Part #2 = 966 or 57%

Traffic Accident and Traffic Enforcement Summary

Accident Summary	1993	1992
Fatal Accidents	1	0
Personal Injury Accidents	75	93
Investigated Property Damage Accidents	368	373
Non-Investigated Accidents	<u>62</u>	<u>52</u>
	506	518
Enforcement Summary		
Motor Vehicle Summons	2,433	1,835
Summons Issued at Accidents	35	30
Summons Issued With Reports	208	191
O.U.I.L. Arrests at Accidents	9	14
O.U.I.L. Arrests (non-accident)	74	56
Parking Enforcement	47	90
Traffic Warnings Issued	5,367	5,396
D.E. Tags Issued	<u>807</u>	<u>701</u>
	8,980	8,313

— ANIMAL CONTROL OFFICER'S REPORT 1993 —

Animal Complaints	1,146	812
Cruelty Reports	9	9
Bites Reported	28	28
Abates Served	19	13
Running at large	175	160
Nuisance Offense	25	21
Menace Offense	12	2
Vicious Offense	5	10
Summons Served	96	29
Stray Farm Animals	11	7
Wild Life Calls	259	159
Dogs Impounded	114	129
Dogs Released to Owners	105	120
Dogs Adopted	5	10
Dogs 10-2/Taken to N.H.S. for Cremation	5	5
Dogs Released to N.H.S.	4	3
Cats Impounded	20	7
Cats Released to Owner	7	2
Cats Adopted	5	3
Cats Released to Kitty Angels	0	0
Cats 10-2 Taken to N.H.S. For Cremation	55	38
Cats Released to N.H.S.	4	11

PROSECUTOR'S REPORT FOR 1993

Motor Vehicle Activity	Town Ordinance	State Violations
Speed	31	1667
Uninspected		172
Unregistered		80
Financial Responsibility		12
Revocation and Suspension		87
Driving while Intoxicated		86
No Valid License		103
Stop Sign		33
Traffic Light		171
Solid Line		38
Fuel User Permit		10
School Bus Violations		13
Change of Address		10
Parking Violations		12
Reckless Operation		31
Miscellaneous Violations		189

———— CRIMINAL ACTIVITY ————

Criminal Trespass	18
Bad Checks	4
Sex Offenses	4
Criminal Mischief	13
Assault and Reckless Conduct	56
Animal Complaints	46
Resisting Arrest	12

———— 1993 JUVENILE CASES ————

January	9
February	6
March	13
April	22
May	14
June	23
July	13
August	13
September	18
October	22
November	15
December	24

Divisions join together in recognizing drug activities where they are not obvious and together they have demonstrated great success in our fight against drugs within our community during 1993.

Activity for our N.I.U. during 1993 in conjunction with our Patrol Division was as follows:

January

- (1) a. Possession of a controlled drug
 - b. Transportation of a controlled drug
 - (1) a. Possession of a controlled drug
 - b. Transportation of a controlled drug
- Total incidents - 2

February

- (1) a. Possession of a controlled drug
 - b. Transportation of a controlled drug
 - (1) a. Possession of a controlled drug
- Total incidents - 2

March

- (1) a. Possession of a controlled drug
- Total incidents - 1

April

- (1) a. Possession of a controlled drug
- Total incidents - 2

May

- (1) a. Possession of a controlled drug
- Total incidents - 3

June

- (1) a. Possession of a controlled drug
- Total incidents - 1

Total incidents between January and June 1993 - 11 Misdemeanors

July

- (1) a. Possession of a controlled drug
 - b. One count of destruction of evidence
 - (2) a. Possession of a narcotic drug, cocaine
 - b. Possession with intent to distribute a narcotic drug, cocaine
 - c. Sale of a narcotic drug, cocaine
- Total incidents -13

August

- (1) a. Possession of a controlled drug
 - (1) a. Possession of a controlled drug with intent to distribute
- Total incidents - 2

September

- (4) a. Possession of a controlled drug
- Total incidents - 4

— 1993 JUVENILE CASES —

TYPES OF CASES

04	Aggravated Assault	1
05	Burglary; Breaking and Entering	11
06	Larceny - Theft (Except Auto Theft)	18
07	Motor Vehicle Theft	1
08	Assaults (Except Aggravated Assault)	19
13	Stolen Property; Buying, Receiving, Poss.	4
14	Vandalism	18
15	Weapons	1
17	Sexual Assault/Indecent Exposure	1
18	Drugs; Poss, Sales, Manufacturing	4
22	Liquor Law Violations	12
23	Intoxication	4
24	Disorderly Conduct	6
26	All Other Offenses (Except Traffic)	35
28	Uncontrollable	4
29	Runaways	52
34	Motor Vehicle (Under Age of 16)	1

Age Groups	No. of Juveniles
9 years of age	1
10 years of age	0
11 years of age	6
12 years of age	10
13 years of age	29
14 years of age	36
15 years of age	45
16 years of age	58
17 years of age	54

Juveniles Involved

Male - 175 Female - 64

Residence

Local	New Hampshire (other)	Out of State
180	52	7

Disposition

1. Handled within Department and released - 131
2. Referred to Juvenile Court - 103
3. Referred to Welfare Agency - 1
4. Referred to Other Police Agency - 4

Narcotics Unit (N.I.U.)

Today, drugs are the primary threat to our community and the prevalent method of distribution takes place on the street. Our Narcotics Unit in conjunction with our Patrol

D.A.R.E. Program

The D.A.R.E. Program has been implemented within the Merrimack school system, benefiting grades two, four and the entire core class of the sixth grade.

Our program provides information, direction, decision making skills and promotes high self-esteem and motivation to stay drug free.

The area of instruction is to give the students the talents to identify emergencies, have knowledge of stranger awareness, recognizing the dangers and misuse of drugs and the ability to say no and tell others to be aware of the consequences.

The D.A.R.E. program has reached over three thousand school-age children since it started in 1989.

Community Service

The Community Service section is staffed by one officer. His functions are many but his main responsibility is to serve the Merrimack Community. He does this in many different ways through programs that are available to the community.

Available Community Service Programs:

Neighborhood Crime Watch	Bicycle Safety
Stranger Awareness	School Bus Safety
Child Abuse	Highway Safety
Theft & Shoplifting	Emergency Response & Liability
Home & Business Security Surveys	Baby-sitter Safety
Drug & Alcohol Abuse	Halloween Safety
Driving Under the Influence	Station Tours
Operation House Check	Operation Identification
Good Morning Program	Child Safety Seat Lending
Rape Awareness/Defense	(Kiwanis sponsored)

Programs Requested by the Citizens of Merrimack in 1993 Include:

St. James Kindergarten	Merrimack High School
A.C.T. Kindergarten	Merrimack Middle School
P.T.A. Kindergarten	Mastricola Elementary School
So. Merrimack Christian Kindergarten	Grace Baptist School
Toll House Preschool	Boy Scouts
Kidd's Inn Preschool	Girl Scouts
Children's World Preschool	Tiger Cub Scouts
Hilton Drive Crimewatch	Project Safeguard

Other Activities

Board of Directors Merrimack Action Committee
Board of Directors Greater Nashua Council on Alcoholism
Advisory Committee; Project Safeguard

Police Coordinator Merrimack Crimeline Inc.
Merrimack Communications Center

Supervisor

Paul J. Bolieau

Dispatchers

Joseph Anello John Spence

Judy Decato Chester Zajac

Michele Dudash

In case of emergency:

If your telephone exchange begins with 424 or 429 dial 9-1-1

All others dial 424-2222

For business dial: 424-3774 or 424-2378

—— COMMUNICATIONS CENTER ACTIVITY DURING 1993 ——

Telephone calls placed	10,632
Telephone calls received	61,490
Radio Transmissions	321,160
Burglar Alarms Answered	768
Good Morning Calls	2,081

During 1993 the Communications Center saw increases in some areas of our activity and slight decreases in other areas. 1993 was an eventful year in that several storms tested the Communications Center's ability to handle crisis situations. We had necessary training for our dispatchers with a goal to increase training during 1994. We have worked very closely with other departments in order to greatly enhance our radio communications for all Town departments. In closing we would like to thank all the department and division heads, the Town Manager and the Board of Selectmen for their continued support in making the Merrimack Communications Center one of the best in the state.

DEPARTMENT OF PUBLIC WORKS

1993 ANNUAL REPORT

During the past year, the Town reached several significant milestones. Of particular importance, we began constructing a new in-vessel composting system this October. This state-of-the-art facility will serve to meet the Town's needs to manage the biosolids produced at our Wastewater Treatment Facility and produce a high quality compost which can be used for agricultural, and horticultural applications. The Department appreciates the confidence and commitment the Town exhibited at last year's Town Meeting to vote this project forward.

A second significant milestone reached is recycling over two million pounds of material at our recycling facility. This is an increase of ten percent over last year, and when coupled with other materials recycled at the landfill (tires, white goods, clothing, antifreeze and batteries), the Town has recycled almost sixteen hundred tons of materials this past year.

While reaching these milestones, there were a number of other improvements made to our infrastructure. We reconstructed Lyons Road, Parkhurst Road, and Woodward Road, constructed a sidewalk along McElwain Street, constructed the Depot Street River Access, paved Route 3 from Elm Street to Church Street, and built a number of spot drainage improvements throughout Town. Perhaps, one of the more intense challenges faced by the Department personnel was the "Blizzard of 93" in March. Everybody in Town pitched-in and together we got through it.

This past year was also unfortunately marked by a period of sadness with the passing away of Bill Drohan. Bill had worked for the Town for eight years and was well respected by all of his fellow employees. A family man, Bill always had an encouraging word. We will miss him.

There are challenges ahead of us as well. The days we can rely on our landfill for solid waste disposal are limited. When the landfill closes, we will be faced with two new costs: (1) the cost of closing the landfill to State and Federal standards, and (2) the cost of disposing of waste at a licensed facility. Both of these costs are significant, and that's why it is important now to do everything possible to reduce the amount of solid waste we produce. Remember, reduce, recycle, compost... then throw what's left away.

Significant accomplishments listed by each Division are listed below:

ADMINISTRATION/ENGINEERING

- Technical advisor to Nashua Regional Planning Commission, Nashua Area Regional Transportation Committee, and Nashua Regional Solid Waste District.
- Coordinated with New Hampshire Department of Transportation regarding construction of the Camp Sargent By-Pass, design of the Nashua-Hudson Circumferential Highway, and planning for N.H. 101A By-Pass.

- Designed and administered construction of the Depot Street River Access boat launch.
- Technical advisor to the Merrimack Solid Waste Advisory Committee.
- Coordinated with the New Hampshire Department of Environmental Services and Environmental Protection Agency regarding the New Hampshire Plating Superfund site.
- Continued negotiations with the New Hampshire Department of Environmental Services regarding Landfill closure.
- Initiated a computer based drainage inventory system.
- Initiated a Supervisory Control and Data Acquisition system at the Wastewater Treatment Facility.
- Designed improvements to Baboosic Lake Road.

HIGHWAY DIVISION

- Reconstructed Woodward Road and Parkhurst Road.
- Reconstructed Lyons Road including drainage and parking improvements.
- Constructed McElwain Street sidewalk.
- Constructed Knollwood Drive Extension including drainage improvements.
- Constructed drainage improvements on Bradford Drive.
- Assisted pavement overlay of Route 3 from Elm Street to Church Street.
- Completed centerline pavement markings on all arterial and collector roads including stop bars and crosswalks.
- Continued cracksealing on major arterial roadways.
- Swept all Town streets.
- Maintained all Town cemeteries.
- Assisted in constructing Depot Street River Access project.
- Responded to over 700 Service Requests.
- Performed snow and ice removal operations for twenty winter storms.

SOLID WASTE AND RECYCLING DIVISION

- Increased recycling by ten percent at the Recycling Facility.
- Recycled almost 1600 tons of material including glass, cardboard, newsprint, plastics, aluminum cans, tin cans, magazines, mixed office paper, scrap metal, oil, antifreeze, batteries, tires and white goods.
- Continued yard waste windrow composting program which recycles typically about seventeen percent of the residential waste stream.
- Hosted a Household Hazardous Waste Collection Day.
- Continued extended service hours during daylight savings time.

- Performed public education programs, and published newsletters.

EQUIPMENT MAINTENANCE DIVISION

- Continued to maintain, repair and service Town owned fleet trucks, equipment, and cars including Merrimack Village District fleet.
- Volunteered time to build Police D.A.R.E. vehicle.
- Assisted during winter snow and ice storms.
- Continued State inspections and emissions testing of all Town owned vehicles.
- Assisted the Highway Division, Solid Waste Division, Police Department and the Merrimack Village District in purchasing equipment and vehicles.

BUILDINGS & GROUNDS DIVISION

- Continued to administer community service program in conjunction with Merrimack District Court and Probation Department.
- Maintenance of Library and municipal complex grounds.
- Painted various offices in the Police Department, east wing and west wing of TownHall.
- Performed various plantings.

WASTEWATER DIVISION

- The Wastewater Treatment Facility collected and treated approximately 1.17 billion gallons of wastewater with 98 percent removal for biochemical oxygen demand and suspended solids. The facility also received and treated approximately 3.28 million gallons of septage.
- Continued reduced ammonia and phosphoric acid consumption through improved effluent monitoring.
- Replaced heating system at various remote buildings at treatment facility and pumping stations to further reduce energy costs.
- Continue training program for hazardous material response including development of chemical release response plan and participation in Local Emergency Planning Committee.
- Continue computer based Collector System Inventory and Maintenance Schedule.
- Initiated engineering evaluation of instrumentation and process control to further reduce or maintain operating expenses.
- Laboratory continued with State of N.H. certification program.

COMPOST DIVISION

- Began construction of an enclosed organic waste composting facility at the Merrimack Wastewater Treatment Facility.
- Continue to receive approval from Massachusetts Department of Environmental Protection to market stockpiles of compost and current production of compost.

- Produced approximately 24,000 cubic yards of compost; screened and marketed approximately 1,800 cubic yards of compost.

In closing, we look forward to serving the Town in the upcoming years and appreciate the support and commitment the Town has provided this past year.

Respectfully submitted,

Earle M. Chesley, P.E.

Director of Public Works & Engineering

— MERRIMACK DEPARTMENT OF PUBLIC WORKS —

Director of Public Works & Engineering

Earle M. Chesley, P.E.

Secretary

Rebecca Starkey

— HIGHWAY DIVISION —

Assistant Director of Public Works

John M. Starkey

Highway Superintendent

Bruce Moreau

Highway Foremen

Joe Tomolonis

Boyd E. Trask

Robert Brooks, Equip. Oper. III

Robert Burley, Equip. Oper. I

*William Drohan, Equip. Oper. II

Bruce Evans, Equip. Oper. I

Steven Gallagher, Equip. Oper. I

Lawrence Gay, Equip. Oper. II

William Gilbody, Equip. Oper. I

Leonard Heath, Equip. Oper. I

Donald Larouche, Equip. Oper. I

Richard Letellier, Equip. Oper. I

Robert Lovering, Equip. Oper. I

Dennis Maglio, Equip. Oper. I

Joseph Maguire, Equip. Oper. III

John Ramos, Equip. Oper. I

Dennis Soucy, Equip. Oper. I

Jeff Strong, Equip. Oper. II

Robert Sullivan, Equip. Oper. I

* Deceased 5/14/93

Dispatcher

Sandra Lawlor

Secretary

Suzanne Gerow

— EQUIPMENT MAINTENANCE DIVISION —

Equipment Maintenance Superintendent

Rossiter R. Holt, Jr.

Ronald Bergeron, Mechanic II

Brian Friolet, Mechanic II

James Graham, Mechanic II

Sam Walker, Mechanic I

—— SOLID WASTE DIVISION ——

Solid Waste Foreman

Steven Doumas

Scale Operator/Secretary

Marjorie Allgaier

Kenneth Mason, Equip. Oper. III

Earl Dubois, Equip. Oper. III

John Murray, Recycling Attendant

Eric Streeper, Recycling Attendant

—— BUILDING GROUNDS & MAINTENANCE DIVISION ——

Custodian Maintenance Supervisor

Philip Meschino

Part-time Custodians

James Marty

Steven Cook

Daniel Ketchie

—— WASTEWATER DIVISION ——

Assistant Director of Public Works/Wastewater Division

Larry R. Spencer

Chief Operator

James E. Taylor

Assistant Chief Operator

Wayne Johnson

Maintenance Manager

Lee Vogel

Sewer Inspector

Donald A. Hamel

Laboratory Manager

Sharan Facteau

Industrial Wastewater Pretreatment Manager

Roger Descoteaux

Secretary

Becky Sullivan

Richard Blanchard, Operator II/Lab. Technician

David Evans, Operator I

Cecil Peters, Operator II

Donald Doucette, Mechanic II

James Fogg, Operator II

Robert MacGrath, Mechanic II

James Davala, Operator I

James Dwire, Mechanic II

Thaddeus Gill, Operator I

Lindsay Wilson, Mechanic II

David Lyons, Operator I

Stephen Garczynski, Mechanic I

William Adams, Operator I

David Blaine, Operator I

— COMPOST DIVISION —

Compost Foreman

James Butler

Wilfred Patrick, Equipment Operator II

***Christopher Zoukis, Equipment Operator II

*** (seasonal)

At long last, it seems that Southern New Hampshire is finally starting to come out of a deep and protracted economic recession. All indications are that the recovery will be steady, but extremely slow. Merrimack and other communities in the region, therefore, will continue to experience a large backlog of uncollected taxes. Your Board of Selectmen and administrative staff have been attempting to cope with both sides of the financial ledger simultaneously. Cost economies, by necessity, have been effected while, at the same time, we have had to deal with a shortfall in tax receipts as a result of the non-payment of taxes by businesses and some residential properties. The shortfall in revenues has been exacerbated by the large number of tax appeals that have been taken since the 1989 revaluation.

Financial

It was necessary to curtail all but essential spending during the last two months of the fiscal year in order to complete the year without incurring a deficit. You can be assured that we will continue to monitor carefully the expenditure of all tax dollars to be certain that we are operating as economically as possible, especially during these difficult financial times.

Recreation

Several years ago, additional recreation opportunities were one of the major needs that was identified in town. Your Selectmen embarked on a policy to meet the objective of providing more and better recreation opportunities with the purchase of Wasserman Park. Each year over the last several years we have made steady improvements to the facilities at Wasserman Park. At the close of the fiscal year, work was progressing on the rebuilding of two of the tennis courts and it is proposed to finance the rebuilding of the remaining three, along with the basketball courts during the fiscal 1993-94 year. Minor improvements continue to be made at our other recreation facilities through the cooperation of the Parks & Recreation committee, working with the Merrimack Youth Association and other volunteers.

Cable TV

The Cable-TV Advisory Committee, your Board of Selectmen and administrative staff have all spent a great deal of time monitoring the services provided by our local cable-TV operator, the Americable group. The Cable TV Advisory Committee has compiled a comprehensive report addressing many citizen complaints and concerns with the service. Additionally, we have joined with several other regional towns and will be working together as we approach the timeframe for renegotiating a cable-TV franchise. Substantial time and effort is being committed to monitoring and, hopefully, upgrading the level of cable-TV services provided to our citizens.

Public Works

The final work was completed on the Greeley Street, Exit 11, interchange. The new interchange is a major improvement in the traffic flow and should help us in our

efforts to attract new business and industry.

1) Camp Sargent Road Bypass. The contract was signed and work commenced on this badly-needed project at the close of the fiscal year.

2) Recycling. The recycling effort at the town Landfill continues to be outstanding with over two million pounds of recyclable materials being diverted from the wastestream. With only a very limited life left in our landfill, it is extremely important that we continue to remove as much material as possible from our wastestream. Recycling not only saves money, but extends the life of the landfill. The cooperation of our citizens in this regard is very much appreciated.

Near the close of the fiscal year Richard S. Borden Jr. was hired as town manager to take over from Acting Town Manager James Pitts. Shortly thereafter, Mr. Pitts accepted the position of city Manager in Franklin and left the town's employ. It has been a difficult two years with the loss of former manager Dan Ayer after an extended illness. Many difficult administrative and financial issues continue to face the town and we are confident that everyone will work hard together to make steady progress in the effective handling of Merrimack's affairs.

The Board of Selectmen wishes to publicly acknowledge with grateful appreciation the efforts of "the dedicated employees of the town, the volunteers who serve on our various boards and commissions, and the many community-spirited citizens who come forward to work on special projects or to offer their help and support. The efforts and the positive attitudes of our citizens help make Merrimack an outstanding community.

Finally, please remember your Board of Selectmen conducts open, public meetings on the first and third Thursday of each month, along with special meetings and public hearings as required. Citizens are cordially invited to attend our meetings and take an active role in your town's government. We encourage and welcome your input on any issue of concern at any time.

Respectfully submitted,

MERRIMACK BOARD OF SELECTMEN

Richard E. Dumont, Chairman

Edward J. Silva, Vice Chairman

Robert W. Brundige

Leonard C. Worster

William R. Cote

MERRIMACK SOLID WASTE ADVISORY COMMITTEE

1993 ANNUAL REPORT

The Merrimack Solid Waste Advisory Committee met monthly during 1993. Our Goals were to investigate various recycling and waste management alternatives, find a solution to the car tire problem at the landfill, volunteer at the Recycling center to find trouble spots and help eliminate them, and consider the closure for the landfill.

The Solid Waste Advisory Committee was invited by the Selectman to accompany them to Bennington Vermont to visit their new operating composting center. The Solid Waste Advisory Committee agreed it was the best solution to handling leaf and lawn grass as well as gray material eliminating a large portion of material from landfills. International Processing System presented a similar plan for Merrimack and the Selectman and Solid Waste Committee decided to present it to the town for approval. We had the ground breaking for our own composting center on December 15, 1993.

We have received several letters asking if we could have a swap of good articles at the landfill. Richard Duprey put together a list of possible things that we thought could be considered. This list was forwarded to Chip Chesley Director of Department of Public Works and he reduced it to objects that would be safe. Mr. Chesley is now checking on the many issues that have to be settled before an operation like this could be implemented. If approved, an area will be set aside for people to bring articles they no longer need but hate to throw away. Then people could go and collect articles they need. This eliminates adding to the landfill.

In 1992 the Committee recognized Can's for Kids for taking more out of the landfill by putting bins over the Merrimack area to collect aluminum cans. 1993 had three winners, Anheuser-Busch, Inc. in the large business group, Anni Etilli's restaurant for the medium sized, and Woodbury condominium recycling association for the private sector. They were presented with a trophy and certificate, the trophies will be recycled this year to new winners of the award. Any business is eligible and forms are in the foyer of the town hall. Our Awareness Sub Committee evaluates the entries by visiting the places to see their recycling process. The 1994 Contest opened in January and the entry forms are located in Town Hall foyer.

We were asked by the Chamber of Commerce to participate in the Merrimack Town Showcase '93 at the Ramada Hotel. We had an exhibit of recycled objects. Two liter soda bottles are recycled into the fuzz on tennis balls, Dish detergent bottles into more detergent bottles, and plastic into plastic wood that is used in construction. We hope to participate again in Showcase '94 where we will put on a different display showing more recycled materials. We enjoyed meeting many people, hearing their concerns and ideas. We are actively looking into the concerns they mentioned.

Approximately 35,000 tires were prevented from our landfill by being collected and shredded. A trailer was added to collect and prevent additional tires from being added to our landfill. Our next goal is to come up with a solution on the larger pile in the lagoon area.

We took turns working at the recycling center on Saturdays. One of the problems we noticed was the amount of time taken in recycling. If you separate prior to arrival you can get through the recycling faster, also using other days to recycle will help cut down time. Also, we recommend that children four and under stay in cars for their safety. At that age they are usually too short to be seen if they venture between cars in line at the recycling center.

We distributed flyers at the 4th of July town festivities about the landfill, and it's status. We had several suggestions offered to us at that time, to make recycling mandatory, to recycle Styrofoam, and yogurt cups. One thing we need to remind everyone is not all plastics are recycled. We recycle what we have markets for.

We attended Seminars on business and private Composting and Recycling with in the state. It was interesting to see the different ways things can be recycled and composted in the farm areas and city recycling.

We are putting tips on recycling in the Village Crier. Please watch for them monthly.

We are now discussing closure and what will be the alternative.

A Recycling booklet is being put together by the Solid Waste Advisory committee on recycling of where to and what you can recycle. We hope to mail this out to all households in Merrimack. We are accepting advertising to help pay for this book. If interested please call and ask about the add costs, that can be given to you by any of the following people. Nancy Toms, 429-8460, Richard Duprey, 424-9678 and Mark Maguire, 424-2653. We will send out a form explaining ad size and costs of the ads.

Your Solid Waste Advisory Committee. Nancy Toms, Richard Duprey, Ted Parmenter, Pete Gagnon, Chip Chesley Public Works Department, Mark Maguire, Bill Cote, Selectman, Robert Kelly, and Bob L'Heureux. Our Meetings are the second Thursday of every month, 7:30 P.M. in the Town Hall, and open to the public.

== TOWN MANAGER 1993 ANNUAL REPORT ==

As most of our townsfolk realize, I was appointed Town Manager effective April 25, 1993. At the close of the fiscal year on June 30, 1993, I had only been on the job a little more than two months.

Merrimack faced many difficult challenges, not the least of which was extremely tight economic times. Shortly after coming on board, I realized that we were very close to running out of funds to finish the fiscal year. During my first month on the job, I froze all spending except for essential items in an effort to curtail costs and prevent us from incurring a deficit. We did, in fact, finish the fiscal year with a surplus of \$78, 795.

In June, Administrative Services Officer Jim Pitts, who served as Acting Town Manager prior to my hire, left the town's employ to become City Manager in Franklin. At the close of the fiscal year, work was underway to re-evaluate and restructure the position before recruiting for a replacement.

Negotiations were underway with the Police Union to resolve a new contract for the next three or four years. Preliminary talks were also initiated with our three other unions.

In May of 1993, the voters approved a \$5 million appropriation for a new sludge composting facility to compost the many tons of sludge generated weekly at the Wastewater Treatment Facility. We then proceeded to finalize the contract in preparation for putting the badly-needed facility out to bid.

At the close of the fiscal year, we were faced with many difficult tax appeals, mainly from commercial and industrial firms who were appealing their 1989, 1990, 1991 and 1992 taxes. We undertook extensive work with our town attorneys in defending these appeals and attempting to negotiate settlements. Progress was being made in our attempts to settle some major cases. Tax appeals were, and continue to be, a very significant financial problem for the Town of Merrimack as they have the potential of several million dollars of lost tax revenues to the town, including interest and legal fees.

As we closed out the fiscal year, we were faced with continuing negotiations with three unions, extensive time being committed to tax appeals, road repair work and many smaller special projects. We then set up our operations for the new fiscal year and proceeded with work on organizational and procedural changes that needed to be implemented to allow us to operate as efficiently as possible.

Let me say that Merrimack is a very enjoyable place to live and work and I look forward to meeting and working with many of you during fiscal 1994 and into the future. Any citizen who has comments, suggestions or ideas is welcome to stop in at Town Hall to see me or call at any time. In closing, let me also thank our Board of Selectmen, members of the various boards and commissions, and the members of our capable administrative staff who have all worked very hard to assist me in getting started here in Merrimack.

Respectfully Submitted,

Richard S. Borden Jr. Town Manager

WELFARE DEPARTMENT

1993 ANNUAL REPORT

With the completion of serving my first full year as the Merrimack Welfare Administrator, I have discovered that being involved in welfare is far greater than just providing financial assistance, but also providing a sense of direction, security, compassion and hope. These ideals will continue to flourish as I maintain an atmosphere of optimism in assisting the need of our community.

As our economy continues to provide hard times, the Merrimack Job Pool continues to grow. There are approximately 240 members who are currently seeking full time permanent employment. In comparison with last years numbers there are an additional 20 members, even though some members have found job placements. Although the job Pool is administered by volunteers we are able to maintain operational hours of Tuesday to Friday, 9:00 A.M. to 1:00 P.M. located at Town Hall.

A special THANKS to Chic and Rona Wasserman for making it possible for less fortunate children to attend camp. Through the welfare program, we were able to put smiles on four children as they attended a two week camp session at Naticook Day Camp during the summer.

During this year the Abbie Griffin Fund was able to assist many residents with outstanding hospital bills. The Fund paid \$13,996.00 to local hospitals on behalf of 13 residents who applied for the help. Any resident having financial problems may submit a request for assistance with their hospital bills during the month of November. There will be an ad in the local papers during November or call Cindy McGuire at Town Hall for more information.

The expenditures for fiscal year 1992-93 were under budget of \$164,225 by \$28,392, and revenues of \$24,285. With a current budget of \$161,970 for fiscal year 1993-94, we have expended 23%, representing less than a quarter at the end of December. Even though the clientele continued to average from 25 to 30 per month, we have been able to provide assistance through the use of other grants that have been made available, thus reducing our expenditures.

Hillsborough Community Action Program provided fuel assistance to 126 households or 340 people in Merrimack last winter with an estimated cost of \$52,000. This represents 2% of Merrimack's population and an increase of 24% from the previous winter. In addition, the welfare office expended \$4,041. to PSNH for 32 clients, \$743. to Energy North for 3 clients and \$1,561. to Rochettes Oil for 16 clients. The Merrimack Crisis Fund also assisted 8 residents totalling \$887.27 towards their heating source.

As we continue to move forward in this economy, welfare reform and federally funded programs will be explored. We will continue to concentrate on legislation, the establishing of new laws, and programs that will best benefit our community.

Respectfully Submitted,

Cynthia McGuire, Welfare Administrator

ZONING BOARD OF ADJUSTMENT

1993 ANNUAL REPORT

The Zoning Board of Adjustment held twelve public hearings from January 1, 1993 to December 31, 1993. Fifty-two cases were reviewed as compared to seventy-four in 1992. One-half of the cases reviewed and granted in 1993 dealt with setback problems some of which were existing structures prior to the enactment of regulations and some constituted encroachments.

Four special exceptions were granted for accessory dwelling units in single family dwellings. Six variances were granted for lots with less than the required lot area, two variances were granted to allow auto repair in the Aquifer Conservation District, four special exceptions were granted to allow restaurant use in the Limited Commercial Zone, and two sign variances were granted.

This year C.R. Porembski chose not to be re-appointed to the Board, Lea Ann Sarette, Past Chairperson also resigned, and Bruce Nightingale resigned while relocating to Massachusetts. The Board membership has changed with David Sturm, John Astill, and Diane Adams being appointed full members of the Board and Robert Hartel appointed as an alternate Board member. Charles Roberts was elected Chairman and David Sturm was elected Vice-Chairman.

Jean Weston is serving as Acting Zoning Administrator and Rita Carlton provides clerical support as the recorder of minutes of the Zoning Board of Adjustment meetings.

Special recognition must be given to Bruce Nightingale and Chuck Porembski for the many years of service on the Board. Also the Board recognizes the services and hard work contributed by Lea Ann Sarette, our former Chairperson.

Respectfully submitted by the members
of the Zoning Board of Adjustment:

Charles L. Roberts, Chairman
David G. Sturm, Vice Chairman
Maurice P. Lindsay
K. John Astill
Diane M. Adams
Lon S. Woods, Alternate
Robert J. Hartel, Alternate

TOWN CLERK'S REPORT
JUNE 30, 1993

COLLECTIONS:

Auto Registrations	\$1,639,268.00
Bad Check Handling Fees	880.00
Certified Copies	2,352.00
Civil Forfeitures	1,405.00
Dog Licenses	7,523.00
Marriage Licenses	7,400.00
Miscellaneous Receipts	1,008.71
Cash Over	179.25
Parking Fines	558.60
Cash Short	(141.45)
Title Applications	8,910.00
Town Agent Fees	40,962.00
U.C.C. Filings	9,571.70
Voter Checklist	<u>.00</u>
Total Collections	<u>\$1,719,876.81</u>
Total Remitted to Treasurer	<u>\$1,719,876.81</u>

— SUMMARY OF AMBULANCE BILLING —
PERIOD ENDING JUNE 30, 1993

— DR —

Uncollected at 6/30/92	\$33,024.94
Billed 7/1/92 thru 6/30/93	\$66,465.89
TOTAL DEBITS	<u>\$99,490.83</u>

— CR —

Collected and Remitted	\$42,919.50
Write-Offs	\$10,669.06
Uncollected at 6/30/93	<u>\$45,902.27</u>
TOTAL CREDITS	<u>\$99,490.83</u>

TAX COLLECTOR'S REPORT
SUMMARY OF TAX ACCOUNTS
FISCAL YEAR ENDED JUNE 30, 1993

Uncollected Taxes—	1993	Levies of 1992	Prior
Beginning of Fiscal Year:			
Property Taxes		\$5,926,620.42	
Resident Taxes			
Land Use Change Tax			61,371.00
Yield Taxes			580.00
Sewer Rents		67,410.00	
Hydrant Tax		5,195.00	
Commercial Sewer			10,807.58
In Lieu of Taxes		185,189.00	
Taxes Committed to Collector:			
Property Taxes	14,927,899.00	15,027,635.00	
Resident Taxes			
National Bank Stock			
Land Use Change Tax	5,462.00	114,356.00	
Yield Taxes	676.00	13,336.00	3,068.00
Sewer Rent	211,888.50	174,300.00	
Hydrant Taxes	22,558.00	27,906.00	
Commercial Sewer		170,168.49	23,423.40
In Lieu of Taxes	173,731.00	188,064.00	
Added Taxes:			
Property Taxes			
Resident Taxes			
Sewer Rents			
Overpayments:			
a/c Property Taxes	14,726.99	48,246.66	
a/c Resident Taxes			
a/c Sewer Rents	517.50	982.50	
a/c Commercial Sewer		1,610.10	22.50
a/c Hydrant Tax	21.00	14.00	
Interest Collected on			
Delinquent Taxes	1.22	91,199.01	2,693.89
Penalties Collected on			
Property Taxes		2,702.00	

	1993	Levies of 1992	Prior
Resident Taxes			
Other Taxes		274.00	
December Property Tax			
Prepayments:	552.00		
Prepayments Applied from Prior Fiscal Year		99.00-	
Total Debits	<u>\$15,358,033.21</u>	<u>\$22,045,109.18</u>	<u>\$101,966.37</u>
Remitted to Treasurer During Fiscal Year:			
Property Taxes	9,228,284.75	19,342,019.67	
Resident Taxes			
Land Use Change Tax	5,462.00	114,356.00	56,371.00
Yield Taxes		7,251.00	3,648.00
Sewer Rents	143,079.00	229,012.50	
National Bank Stock			
Hydrant Tax	10,762.00	30,822.00	
Commercial Sewer		128,150.69	33,701.57
In Lieu of Taxes	1,879.00	373,253.00	
Prepayments	20,091.00	880.34	
Interest on Taxes	1.22	91,199.01	2,693.89
Penalties on Taxes		2,976.00	
Discount Allowed:			
Abatements Allowed:			
Property Taxes		30,330.79	
Resident Taxes			
Yield Taxes		4,065.00	
Sewer Rents		180.00	
Hydrant Tax			
Commercial Sewer		22.50	45.00
Land Use Change Tax			5,000.00
Tax Liens Executed:		1,648,099.82	506.91
Deeded to Town During Year:			
Uncollected Taxes End of Fiscal Year:			
Property Taxes	5,694,802.24		
Resident Taxes			
National Bank Stock			
Land Use Change Tax			

	1992	Levies of 1991	Prior
Yield Taxes	676.00	2,020.00	
Sewer Rents	69,327.00		
Hydrant Tax	11,817.00		
Commercial Sewer		40,470.86	
In Lieu of Taxes	171,852.00		
Total Credits	<u><u>\$15,358,033.21</u></u>	<u><u>\$22,045,109.18</u></u>	<u><u>\$101,966.37</u></u>

**SUMMARY OF TAX LIEN ACCOUNTS
FISCAL YEAR ENDED JUNE 30, 1993**

Balance of Unredeemed Taxes of Fiscal Year:		\$1,595,085.31	\$1,095,789.21
Taxes Sold/Executed to Town During Fiscal Year:	\$1,788,426.47	727.30	
Subsequent Taxes Paid:			
Overpayments:		8.00	759.79
Interest Collected After Sale/Lien Executions:	723.60	77,991.06	262,378.89
Redemption Cost:		12,339.91	14,975.50
Total Debits	<u><u>\$1,789,150.07</u></u>	<u><u>\$1,686,151.58</u></u>	<u><u>\$1,373,903.39</u></u>
Remittance to Treasurer During Fiscal Year:			
Redemptions	77,313.26	709,713.17	797,756.47
Interest and Cost after Sale	723.60	90,330.97	277,354.39
Abatements During Year:	2,722.82	2,756.19	3,812.34
Deeded to Town During Year:			
Unredeemed Taxes End of Year:	1,708,390.39	883,351.25	294,980.19
Total Credits	<u><u>\$1,789,150.07</u></u>	<u><u>\$1,686,151.58</u></u>	<u><u>\$1,373,903.39</u></u>

MARRIAGES REGISTERED IN THE TOWN OF MERRIMACK, NH YEAR ENDING DECEMBER 31, 1993

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
Jan	1 Claude Howard Jr.	Merrimack	Christine A. Cullity	Merrimack
	1 Thomas C. Rose	Merrimack	Rachel A. Caron	Merrimack
	15 Judson S. Haight	Merrimack	Eleanor M. Silva	Nashua
	16 Michael D. Quick Jr.	Burlington, VT	Stephanie M. Debono	Colchester, VT
	22 Robert A. Wells	Candia	Sheila Fixman	Merrimack
	29 Jack S. Rossiter	Merrimack	Sondra L. Wise	Merrimack
Feb.	10 Daniel R. Curfman	Merrimack	Sharon C. Ward	Merrimack
	14 Harlan E. Pierce	Milford	Frances E. Kirby	Merrimack
	14 Donald J. Voniderstine	Milford	Alison G. Airoidi	Merrimack
	20 Michael P. Maliar	Merrimack	Donna M. Oinonen	Merrimack
	21 James J. Paul	Merrimack	Melanie A. Hazelton	Merrimack
	27 Denis L. Lavoie	Merrimack	Carol A. Osga	Merrimack
	27 David E. Pilcher	Nashua	Lisa M. Therrien	Merrimack
Mar.	12 Roy L. Weeks	Merrimack	Susan L. Adams	Merrimack
	20 Aaron T. Flint	Merrimack	Kim R. Vigneau	Manchester
	20 Phillip N. Malatras	Merrimack	Marie A. Barnard	Merrimack
	26 Lee F. Higham	Merrimack	Maureen D. Marcotte	Merrimack
	27 Scott D. Gay	Merrimack	Kelley A. McClary	Merrimack
	27 Bryan A. Smith	Merrimack	Kelly M. Torrice	Merrimack
April	3 Jason S. Greenleaf	Nashua	Dawn M. Parent	Merrimack
	4 Dennis M. Lambert, Jr.	Merrimack	Christy M. Hadley	Merrimack
	17 James F. Powers, Jr.	Bedford	Patricia M. Difonzo	Merrimack
	23 Lode J. Van Beusekom	Lowell, MA	Sharon B. Kirwin	Lowell, MA
	24 Robert M. Lapage	Merrimack	Lisa M. Parenteau	Merrimack
	24 Joseph S. Litman	Hudson	Kimberly I. Todd	Merrimack
	24 Jonathan F. Shari	Villa Rica, GA	Aimee G. Mailloux	Merrimack
	25 Lawrence E. Hill	Derry	Louise M. Fontaine	Merrimack
	25 James C. Smith	Merrimack	Sally A. Labrie	Merrimack
	30 Bruce W. Pollock	Merrimack	Diane M. Dalphonse	Merrimack
May	1 Marvin A. King	Merrimack	Vileena A. Laronde	Nashua
	1 John B. Manning	Manchester	Laura L. Miner	Merrimack
	1 James P. O'Meara	Merrimack	Suzanne R. Lavorgna	Merrimack
	1 David S. Soddors	Merrimack	Jane E. Harman	Merrimack
	1 David A Trepaney	Merrimack	Carol T. L'Hussier	Merrimack
	2 James R. Napolitano	Merrimack	Ellen J. Haney	Merrimack
	15 Steven A. Arenburg	Merrimack	Elizabeth J. Troscianiec	Passadumkeag, ME
	15 James F. Donohue, Jr.	Merrimack	Jody D. Ouellette	Nashua
	15 Gordon L. Kirk	Merrimack	Dianne M. Bangs	Merrimack
	15 Kurtis L. Kitner	Merrimack	Patricia L. Wallace	Merrimack
	15 Denis J. Laurendeau	Merrimack	Jacalyn K. Briggs	Bedford
	19 Fredric D. Leipziger	Milford	Linda I. Paquin	Merrimack
	21 Mark K. Arsenault	Merrimack	Katherine A. Smith	Merrimack
	21 Willard J. Dubois	Merrimack	Martha A. Fields	Merrimack

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
May 22	William C. Brackett	Merrimack	Lisa M. Ruhl	Merrimack
22	David E. Giguere	Nashua	Bobbie-Jo Marquis	Merrimack
22	James R. Michalowski	Milford	Stephanie M. DeSteuben	Merrimack
22	James P. St. Laurent, Jr.	Merrimack	Lea M. Thornton	Candia
22	Peter A. Tufts	Merrimack	Judith A. Kwitkiwski	Merrimack
22	Robert J. Wallace	Merrimack	Dawn A. Hildebrandt	Merrimack
28	Jonh F. Cotter	Cranston, R.I.	Lynda M. Berard	Coventry RI
29	Eric A. Bentz	Epsom	Laurie A. Post	Merrimack
29	Arthur D. Gagnon	Merrimack	Lisa A. Nichols	Merrimack
29	Michael R. Mayopoulos	Owasso, OK	Floris A. Colwell	Merrimack
29	Owen F. McDonald	Bedford, MA	Kimberley W. Dimes	Bedford, MA
29	Thomas E. Walker, Jr.	Jefferson	Heidi L. Hayes	Merrimack
29	Michael P. Zayac	Bedford	Nicole L. Kane	Merrimack
June 1	Abraham H. Gershnow	Merrimack	Jeanne M. Schibener	Merrimack
5	Paul R. Ford	Derby, CT	Jennifer D. Bourque	Derby, CT
5	Daniel F. Guenthner	Merrimack	Stacy A. Moskal	Merrimack
5	John E. Hale	Waldorf, MD	Sue A. Lalmond	Merrimack
5	John B. Stewart	Manchester	Susan L. O'Neil	Merrimack
6	Dan Gebow	Merrimack	Diana L. Roscoe	Stoneham, MA
6	Scott R. Hill	Merrimack	Kelly C. Molan	Manchester
12	Robert J. Chambers, Jr.	Merrimack	Nancy A. Hill	Merrimack
12	Abram P. Dancy	Merrimack	Leigh E. Harrison	Merrimack
12	Shaun J. Foley	Merrimack	Margaret G. Cerchiaro	Merrimack
12	Roger L. St. Germain	Amherst	Sandra K. Haas	Merrimack
19	Jeffrey C. Patnaude	Merrimack	Patricia F. O'Connell	Nashua
19	Christopher P. Aucoin	Merrimack	Tracy A. Key	Merrimack
19	Erik J. Higgins	Merrimack	Samantha J. Doverspice	Merrimack
20	Scott R. Libby	Merrimack	Laurie McPherson	Merrimack
23	Louis R. Lund	Merrimack	Susan J. Guay	Merrimack
23	John A. Racana	Merrimack	Marilyn C. Landry	Merrimack
25	Robert I. Scotland	England	Belinda L. Watts	Merrimack
26	Jon W. Arris	Merrimack	Lisa J. Girard	Merrimack
26	Ronald A. Bates	Worcester, MA	Michele M. Beauvais	Worcester, MA
26	Vernon J. Chartrand	Merrimack	Linda L. Lemieux	Townsend, MA
26	Walter N. Fleming	Merrimack	Cynthia B. Wood	Merrimack
26	Mark W. Pfeifer	Merrimack	Laurie A. Panciocco	Nashua
27	Philip C. Liddell	Merrimack	Michelle D. Dyson	Merrimack
July 3	Richard J. Varricchio	Merrimack	Kimberly L. Nute	Merrimack
10	Daniel D. Buckson	Merrimack	Darlene Leakeas	Merrimack
10	Kenneth W. Johnson	Merrimack	Carolyn J. Steeves	Merrimack
10	Steven H. Mack	Merrimack	Lynda M. Whitney	Merrimack
16	Harry W. Armbrust	Robbinsdale, MN	Gladys Nyrop	Robbinsdale, MN
16	Brian R. Goulet	Merrimack	Tracie L. Tuttle	Merrimack
16	Robert P. Richards	Merrimack	Beryl A. Adams	Nashua
17	Christopher J. Lee	Merrimack	Gail P. Oneil	Merrimack
17	Michael A. Manchini	Merrimack	Katherine M. Davidson	Merrimack
17	Frederick H. Morse	Merrimack	Judith J. Eriksen	Merrimack
17	David H. Tarbox	Merrimack	Deborah A. Littlefield	Merrimack

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
July 17	Anthony R. Zanella	Schenectady, NY	Nancy J. Housman	Scotia, NY
18	Derek S. Chase	Merrimack	Sherry D. Blais	Nashua
23	Louis D. Tanzilli	Lowell, MA	Kimberly D. Roy	Lowell, MA
24	Jeffrey J. Zissulis	Merrimack	Michelle Y. Collard	Nashua
25	Francis R. Hayes	Merrimack	Vrisiis Williams	Merrimack
26	Charles E. Morgan	Merrimack	Joan M. Morgan	Merrimack
31	Gerald F. Daly	Merrimack	Debbie M. Beaulieu	Merrimack
31	Robert H. Figler Jr.	Merrimack	Lea A. Thomas	Merrimack
31	John G. Poirier	Merrimack	Debra A. Hause	Merrimack
31	Robert W. Shields	Merrimack	Rachel T. L'Heureux	Merrimack
31	Daren P. Venne	Merrimack	Wendy E. Bishop	Merrimack
Aug. 7	Emile J. Ethier	Merrimack	Kimberly J. Hansbury	Merrimack
7	Christopher Foret	Merrimack	Allison R. Smith	Woodland Hills, CA
7	David R. Freel	Merrimack	Sue A. Dugan	Merrimack
8	Howard S. Muscott	Merrimack	Amy J. Shuster	Merrimack
13	Robert D. Lietz	Merrimack	Rebecca L. Titley	Merrimack
13	John L. Stanley	Merrimack	Lorraine D. Lippe	Dracut, MA
14	Philip H. Carpentiere Jr.	Lyndeboro	Sherry A. Vance	Merrimack
14	William N. Fajans	Merrimack	Patricia L. Green	Merrimack
14	William W. Johnston	Merrimack	Paula Ricard	Merrimack
14	Thomas O. Kershaw Jr.	Merrimack	Jacqueline M. Dion	Merrimack
14	Kenneth G. Vallancourt	St. Petersburg, FL	Denise I. Goulet	Merrimack
16	Timothy J. Bourassa	Manchester	Patricia M. Szymanowski	Merrimack
20	David S. Bonner	Merrimack	Heather M. Barry	Merrimack
21	Kevin M. Carlson	Merrimack	Kristen M. Beland	Merrimack
21	Robert G. Johnson	Merrimack	Kimberly A. Pearce	Merrimack
21	Alan C. Legerlotz	Merrimack	Wendy J. Herman	Merrimack
21	James A. Theriault	Merrimack	Alyn L. Nicoson	Merrimack
22	Dana A. Harbeck	Merrimack	Jodi K. Opsteegh	Merrimack
28	Stephen J. Marchesano	Merrimack	Susan L. Burns	Merrimack
29	Phia Moua	Merrimack	Ka Yang	Merrimack
Sept. 4	Aaron N. Duarte	Merrimack	Jeannie L. Engelhart	Nashua
4	Dean R. Killkelley	Merrimack	Joanne R. Lapointe	Manchester
4	Herbert M. Storms	Merrimack	Joan D. Dusling	Merrimack
8	John P. Jones	Worcester, MA	Brenna M. Borrows	Worcester, MA
10	Richard C. Berube	Merrimack	Fiona L. Petrie	Mississauga, Can.
11	John P. Brasier Jr.	Derry	Dorothy M. Stone	Merrimack
11	Samuel H. Cannamucio	Merrimack	Erin L. Adams	Merrimack
11	John D. Tucker Jr.	Merrimack	Bibi D. Bernier	Merrimack
17	Patrick J. Lawrence	Manchester	M. Lisa Clark	Merrimack
18	Daniel R. Hahnl	Merrimack	Carol A. Gallant	Merrimack
18	Todd H. Harral	Merrimack	Susan E. Tuttle	Merrimack
18	Warren M. Ledoux	Merrimack	Sara A. Yule	Merrimack
18	Phillip A. Reiter	Manassas, VA	Lori A. Ford	Manassas, VA
19	Joseph Pascual	Central Islip, NY	Suzanne Ring	Merrimack
25	Steven F. Flag	Reading, MA	Jennifer Luke	Merrimack
25	Jeffrey P. Miller	Merrimack	Lynda S. Jasinski	Merrimack
26	Herbert D. Martin	Merrimack	Eileen A. McGahey	Merrimack

DATE	GROOM'S NAME	RESIDENCE	BRIDE'S NAME	RESIDENCE
Oct. 2	Bertrand A. Clos Jr.	Merrimack	Danielle A Gallant	Merrimack
2	John F. Fothergill	Brookline	Donna J. Andersson	Chelmsford, MA
2	Peter M. Gerbino	Nashua	Debra A. Dillinger	Merrimack
2	Frank W. Hill	Merrimack	Emelienne M. Gibbons	Wilton
2	Thomas C. Latham	Merrimack	Stacy R. Hillman	Merrimack
2	Bruce P. Osler	Merrimack	Anne M. Johnson	Merrimack
2	Philip D. Worster	Merrimack	Kristin P. Frosheiser	Merrimack
3	Harold A. Brodell	Merrimack	Margaret A. Scavone	Merrimack
9	Stephen G. Bouchard	Merrimack	Patricia J. James	Merrimack
9	Michael T. Hennas	Merrimack	Michele J. Bouvier	Merrimack
9	Eric B. Carlson	Merrimack	Deborah M. Tedeschi	Merrimack
9	Donald E. Ohda	Weare	Pamela J. Stevens	Merrimack
10	Christopher B. Anderson	Merrimack	Susan C. Schmidt	Merrimack
16	Albert J. Caraccio	Merrimack	Michelle D. Spaulding	Merrimack
16	Stephen A. Crawford	Merrimack	Laura C. Fournier	Hudson
23	Jeffrey Sousa	Merrimack	Shawna M. Renoux	Nashua
30	Dennis H. Fields	Merrimack	Rose-Delima Flanders	Merrimack
30	Dwayne E. Marrotte	Manchester	Michelle M. Enis	Merrimack
Nov. 5	James A. Murray Sr.	Merrimack	Bonnie M. Evans	Merrimack
5	Kevin J. Petrin	Merrimack	Susan A. Labonte	Merrimack
6	William S. Bachilas	Merrimack	Amy J. Duval	Hollis
9	James S. Anderson	Nashua	Carolyn B. Speer	Merrimack
11	Charles W. Blitzer	Merrimack	Tracy S. Donker	Merrimack
12	Michael D. Hannagan	Salem	Samantha M. Howard	Merrimack
13	Christopher L. Kinsella	Manchester	Kelly A. Russell	Merrimack
16	Anibal A. Pires Jr.	Merrimack	Mary J. Wylie	Ithaca, NY
20	Philip R. Dubois	Nashua	Geneva M. Kitchen	Merrimack
20	Michael J. Masella	Merrimack	Michelle D. Demers	Merrimack
26	Joseph A. Snotherly	Valrico, FL	Carol A. April	Valrico, FL
26	Robert A. Struble	Merrimack	Kathleen M. Earnshaw	Merrimack
27	Norman R. Roy	Merrimack	Angele C. Bourgeault	Coleraine, Can.
Dec. 4	Steven D. Patterson	Merrimack	Pamela J. Newkirk	Merrimack
9	Brent M. Abrahams	Merrimack	Elizabeth G. Starke	Merrimack
10	Kenneth S. Mazerolle	Merrimack	Lourdes A. Tejada	Merrimack
12	Daniel P. Snow	Merrimack	Violet I. Rackliff	Merrimack
18	Lance R. Farquhar	Merrimack	Josephine B. Wisseh	Nashua
18	John N. Fuller	Mont Vernon	Maria I. Salazar	Merrimack
18	Stephen A. Mast	Merrimack	Linda M. Menz	Merrimack
30	John F. McCracken	Merrimack	Jane F. Bush	Merrimack
30	Scott Pellerin	Manchester	Leise S. Vandole	Merrimack
31	Robert T. Choquette	Merrimack	Mary-Ann A. Margaritis	Merrimack

**BIRTHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1993**

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Jan. 1	Nashua	Natasha Marie	Hugo Leon Gutierrez	Andriana Maria Arcila
1	Manchester	Christos Arthur	Christos Arthur Klardie Sr.	Donna Marie Gay
3	Nashua	Amanda Stephanie	Michael Stephen Morrill Sr.	Diana D. Garcia
6	Nashua	Lauren Taylor	Robert Arthur Bisbee	Wendy Jean Hilton
7	Manchester	John Michael	Michael Paul Aniskovich	Gail Mary Lambert
7	Nashua	Daniel Spencer	John Edward Griffin	Deborah Spencer Chase
8	Nashua	Amberle Kathryn	David Jude Ferretti	Claudia Jean Bisha
8	Nashua	Katelyn Alyssa	Francesco Ventre	Debora Larocca
9	Nashua	Zachary Dylan	Thomas L. Clough Jr.	Leslie Ann Pinet
9	Nashua	Kevin Meyer	Kurt Meyer Damery	Karen Lorraine Chaput
11	Nashua	Hannah Elizabeth	Bradley Scott Russell	Laurie Jean Tauscher
11	Nashua	Auodette Der	Wanzisa-Kates Yang	Pahoua Lee
13	Nashua	Kristina Marie	Victor John Danevich	Dawn Marie Dirocco
16	Manchester	Dean Justin	Craig Alan Gilbert	Jeanne Marie Thompson
17	Manchester	Joella Ruth	Henry Harry Stossel III	Christina Marie Letellie
18	Nashua	Steven Charles	Steven Joseph Schwabe	Ann Marie Foster
19	Nashua	Kristen Elizabeth	Robert Stephen Correia	Karen Mary Silvia
24	Nashua	Desirae Noelle	David Brian Ouellette	Arlene Joan Carroll
24	Nashua	Matthew Roger	Arthur Stockhausen Jr.	Louise Elaine Neveu
26	Nashua	Kayli Ann	Paul Joseph Hemenway	Beth Jean Ives
28	Nashua	Stephen Francis	Francis Stephen Lagana	Linda Ann Figler
29	Nashua	Bethany Ann	Robert Henry Bucciarelli	Nancy Muriel Price

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Feb. 1	Manchester	Zachery Joseph	Joseph Patrick McElwain	Jennifer Sue Glines
1	Nashua	Elizabeth Ann	Curtis Alan Provance	Katherine Susan Kinnunen
5	Nashua	Evan James	Grady Paul Portelli	Diane Elizabeth Reynolds
7	Manchester	Shane Matthew	Daniel Joseph Sullivan III	Patricia Donnelly
8	Nashua	Shannon	Stephen David Larkin	Sonki Park
12	Nashua	Angelia Marie	Herbert Russell Goff Jr.	Candi Ann Caldwell
12	Nashua	Kaitlyn Patricia	Joseph Anthony Miller	Lori Ann Gallant
13	Nashua	Ryan Charles	David Ronald Caron	Cynthia Ann Perkins
13	Nashua	Jacob Jesse	Gregory Martin Reczko	Denise Ann LeFavor
14	Nashua	Mackenzie Dean	Erik Shawn Barron	Kim Louise Thomas
14	Nashua	Victoria Lynne	Andrew James Hagan	Janice Anne Lalmond
14	Nashua	Katherine Emily	Thomas Bernard Parker	Kristi Lyn Nelson
17	Concord	Mckenzie Nykamp	Michael Richard St. Germain	Susan Ruth Nykamp
20	Nashua	Matthew James	James Roy Guillemette	Heather Terease Cipolla
22	Nashua	Patrick Francis	Kevin Francis Kerrigan	Tracy Ann Tuck
23	Nashua	Abby Dean	James Dean Cumpton	Melinda Dean Patellos
23	Nashua	Samantha Signe	Thomas William Feller Jr.	Terri Ellen Kangas
24	Nashua	Nicole Alison	Gerard Louis Curdo	Judith Lee Dinsmoor
25	Manchester	Lindsay Marie	David Scott Kirouac	Elaine Marie Blanchette
26	Nashua	Eric Colby	John Michael O'Neil	Melissa Beth Burns
26	Nashua	Allison Leigh	Scott Anthony Sweetland	Amy Jennifer Simonds
Mar. 1	Merrimack	Laree Danielle	George Donald Ceaser	Nancy Knapton
2	Nashua	Cori Noelle	Karl Eric Reebenacker	Gail Patricia Briskay
4	Manchester	Devan Terrence	Frank Edward Dorman	Darcie Jean Devaney

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Mar. 4	Nashua	Aimee Elisabeth	Mark Edmund Falco	Nancy Lee Ring
4	Nashua	Joshua David	Mitchell Frumkin	Ann Slatkiewicz
5	Nashua	Kyle Alexander	Daniel Frank St. Jean	Diane Marie Sutherland
5	Concord	Caitlyn Amber	Craig Alphonse Caron	Karen Sue Robinson
6	Manchester	Marika Blarr	William A. Griffith Jr.	Carol Lee Alesse
8	Manchester	Megan Elizabeth	Bruce Francis Dalton	Carolee Ann Randall
9	Derry	Lukas Alexander	Richard Jerome Chasse	Kimberley Ann Evans
10	Nashua	Ryan Erich	Peter Kevin MacDonald	Jane Louise Tlaker
11	Nashua	Mathew	Peter Andrew Leeds	Becky Reytan
12	Nashua	Sara Beth	David Stewart Engelsman	Beth Ann Lloyd
12	Nashua	Alexander Michael	Michael Anthony Fandozzi	Jeanne Frances Gibney
12	Manchester	Ian George	Avery Mark Finver	Carol Ann Sadrozinske
12	Nashua	Naomi Eliza	Peter Wellman Jefferson	Lillian Campbell
14	Nashua	Erin Elizabeth	Lloyd Garfield Maclean	Ann Denise Grimard
15	Nashua	Caitlyn Marie	James Wallace Doolittle	Deborah Ann Francoeur
18	Nashua	Evan William	Kirk Eric Rogers	Jean Marie Domenico
18	Nashua	Scott Philip	Kirk Eric Rogers	Jean Marie Domenico
20	Manchester	Christopher Brett	Roger Carl Baransky	Catherine Salas
20	Nashua	Quincy Theodore	Jeffrey Vincent Stack	Patricia Ann Damon
23	Nashua	Abigail Quinn	Brian Wayne Bradish	Joy Robin Langlois
23	Nashua	Michelle Sabrina	Marston Evan Moy	Andrea Elizabeth Ming
23	Nashua	Bethany Elaine	Neal George Rivet	Jane Elizabeth Clark
24	Manchester	Bradley Douglas	William James Hutchinson	Kellie Marie Reynolds
24	Nashua	Griffin Thomas	Marc Edwin Nozell	Wendy Ellen Thomas

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Mar. 26	Manchester	Kyle Jordon	Dwight Hubert Caron	Nancy Keenom
28	Nashua	Eric William	Douglas Harrison Starr	Katherine Taylor
30	Manchester	Brian Curtain	John Joseph Cunningham	Lisa May Lamontagne
April 3	Manchester	Breanna Nicole	Michael David Douville	Donna Louise Whitney
3	Nashua	Kyle David	Ronald Richard Doyon Sr.	Elizabeth Jane Friberg
5	Manchester	Alyssa Michelle	John Michael Middleton	Cheryl Ann Lastowka
6	Nashua	Matthew Brandon	William Edward McGinley	Cynthia Louise Dodier
8	Nashua	Chelsey Morgan	Mark Edward Canto	Caroline Ann Bullard
10	Nashua	Austin Ryan	Steven Robert Maxwell	Christine Ann Ancitil
10	Nashua	Nathan Brooker	Ronald Nicholas Perry	Elizabeth Anne Ramsey
11	Nashua	Emily Mary	Douglas Abbott Spencer	Susan Jane Roche
12	Nashua	Taylor Marie	Peter Erich Krammes	Cathleen Marie Raymond
13	Derry	Peter Scott	Scott Kenneth Robinson	Victoria Lynne Schulze
14	Nashua	Nicholas Frederick	John Frederick Deraney	Jo-ann Theresa Rancourt
15	Nashua	Sean Daniel	John Bernhardt McClung	Diane Susan Cullen
16	Nashua	Rachel Alexandra	Ricky Lee Elkins	Christina Teresa Sereno
17	Nashua	Jordan Anthony	Anthony D'Onofrio	Theresa Scoville
17	Nashua	Julie Anne	Gerardo Miguel Fernandez	Nancy Ann Pynchon
18	Manchester	Alyssa Josephine	Thomas Joseph Medico	Katherine E. Williams
19	Nashua	Joseph Matthew	Mark Paul Atamian	Diva Rose Racicot
20	Nashua	Everton Harry	Everton H. Parkinson III	Nancy Ray Patterson
21	Nashua	Stephanie Danielle	Dale Alan Adams	Sandra Ann Jones
21	Nashua	Jennifer Rachel	David Robert Maskiewicz	Christine R. Courtmanch

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
April 26	Exeter	Jordan Mitchell	Abraham Soubash	Katherine K. Wagstaff
28	Nashua	Lhara Danielle	Richard Stuart Groberg	Aileen Jane Sta. Ana
May 2	Nashua	Samantha Jo	Robert Lawrence Fournier	Jean Marie Cirillo
2	Nashua	Kyle Robert	Daniel Kenneth MacPhee	Barbara Jean Robak
7	Nashua	Derek Robert	Paul Robert Depasquale	Ethel Galanis
7	Nashua	Lea Andrea	James Louis Rossi	Kathy Ann Paquette
11	Nashua	Brianna Elyse	Scott Francis Hand	Jennifer Adams
11	Nashua	David Joseph	Steven Michael Wheatley	Andrea Messina
13	Manchester	Charles Morse	David Morse Johnson	Denise M. Morin
13	Nashua	Tyler Ryan	George Henry Paul	Cheryl Ann D'Agosta
14	Nashua	Alison Anne	Jay Ross Davis	Cynthia Elizabeth Curran
17	Nashua	Christopher Ryan	Jeffrey Francis Smith	Mary Susan Bergamo
17	Nashua	Daniel Jacob	Robert Henry Zimmeister	Karen Ann St. Germain
18	Manchester	Hannah Rose	Robert J. Chiaradio Jr.	Lisa Ann Christina
18	Nashua	Amelia Jean	John Joseph Parent	Nancy Lee Thorne
18	Nashua	John Angelo	James Patrick Zona	Andrea Corey
19	Nashua	Jonathan Albert	Guy Joachim Parasch	Julie Ann Kussman
20	Nashua	Andrew Adams	Norman V. Carr Jr.	Christine C. Fuller
21	Nashua	Brian Alan	David Scott Quimby	Mary Jane Graboski
22	Manchester	Marshall	Michael Paul Thompson	Karen Rita Ketchen
23	Manchester	Gabriella Elizabeth	Laszlo Stephen Mikulas	Brenda Gail Anderson
24	Nashua	Jack Lawrence	Douglas E. Lynch	Cathleen M. Mullins
25	Nashua	Kayla Elizabeth	Marc Henry Gagnon	Deena Marie Oriente
25	Nashua	Dylan Joseph	Frank James Worthy, Jr.	Jane Anne Gearin

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
27	Nashua	Breana Ariel	William Michael Mutz	Deborah Anne Finnegan
27	Nashua	Travis Michael	Henry Eugene Pozzetta II	Ellen Byam Nickless
28	Nashua	Rachael Ayn	James Gordon Carter III	Sherri Joy Tatelman
June 1	Nashua	Kyle James	John Richard Bristol	Kristin Joy Franklin
1	Nashua	Alisa Katherine	J. Peter De Bruyn Kops	Kathleen M. Holman
2	Nashua	Catherine Mary	Shawn Michael Burnes	Stephanie Hudak
2	Manchester	Briana Elizabeth	Edward Francis Carolan	AnnMarie Karen Volonino
2	Nashua	Janna Helen	Stephen Timothy Hayward	Kimberly Tomlinson
3	Nashua	Ty Zachary	Roger E. Constain Jr.	Robin Marie Taylor
4	Nashua	Adam Rafael	Rafael Antonio Jimenez	Karen Patricia Kelton
4	Nashua	Sean Robert	James Robert Perry	Ann Louise Koch
5	Nashua	Ryan Leo	Edward Gerald Marvin	Lucille Pia Paoletti
6	Nashua	Chad Brian	Robert Brianis Lambert	Christine Jean Dunham
7	Nashua	Nicole	Kenneth Michael Contic	Valerie Grzywacz
7	Manchester	Brent Michael	Brian Peter Whitney	Susan Krieger
7	Manchester	Megan Christine	Brian Peter Whitney	Susan Krieger
9	Nashua	Kyla Rose	Richard Paul Emery	Sandra Jean Hoose
10	Nashua	Davis Richard	Richard Dodge Jr.	Michelle Louise Leach
11	Nashua	Katrina Lisette	James Louis Jacobs II	Denise Anne Belisle
11	Nashua	Stephen Thomas	Christopher Laterza	Sara Fagan
14	Manchester	Hannah Alisabeth	Joseph F. Pilonig	Sarah Jean Stott
16	Manchester	Mark Andrew	Cary David McAfee	Konstance Jean Wohlander
18	Nashua	Kyle Ian	Raymond A. Fredricks	Lisa M. Kurecz
19	Nashua	Allison Ann	John Joseph Amante	Janice Ann Hilton

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
June 19	Nashua	Michael Patrick	William Francis Duffy	Brenda Lynn Dwyer
20	Nashua	Matthew Charles	Timothy Joseph Williams	Roberta Ellen Miller
21	Nashua	Kate Evelyn	Jeffrey Scott Madigan	Mary Margaret O'Leary
21	Manchester	Tyler Pierce	Gary Arman Manoogian	Cynthia Diane Alden
22	Nashua	Keddy Alejandro	Carlos Salvador Bautista	Cynthia Lee Beach
23	Nashua	Anastasia Natasha	James Dennis Carroll	Xenia Annette Borichevse
23	Nashua	Jeffrey Kyle	Dennis Conrad Feduk	Karen Sawyer
24	Nashua	Nicholas Roy	Roy Samuel Rezendes	Cheryl Ann Pagliaro
25	Nashua	Kali Shannon	Lou Bresnahan Lombardi	Kathleen Bresnahan
26	Nashua	James Hurley	Joseph Edward Meier	Melane Elizabeth Anson
28	Nashua	Alexandra Elizabeth	Thomas David Quinney	Brenda Elizabeth Miles
28	Manchester	Adam Christoph	Robert William Schwarzlose	Brenda Faye Koehn
30	Nashua	James Michael	Bruce John Lawson	Alison Clark Ewing
July 1	Manchester	Christina Marie	Robert Paul Berge	Lisa Karen Hughes
1	Nashua	Tyler Kerry	Kerry Donald Martinage	Laura Lee Boudrot
1	Nashua	Hannah Rose	Stephan Charles Scaer	Bethany Rose Herod
2	Nashua	Alexander Daniel	Gary Alan Jones	Migdalia Vega
4	Nashua	Jarad Victorin	Mark Victor Cloutier	Jean Marie Burwick
5	Nashua	Christopher Michael	Douglas Charles Ferrin	Nancy Elizabeth Pacheco
6	Nashua	Jeffrey Meyer	Richard Gray Dickson	Lisa Marie Meyer
6	Nashua	Robert Gray	Richard Gray Dickson	Lisa Marie Meyer
6	Nashua	Evan Steven	Steven Mitchell Friedland	Kelly Ann Farrell
6	Nashua	Katherine Anna	James Art Smith	Anne Marie James
6	Nashua	Nicholas Wayne	James Art Smith	Anne Marie James

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
July 8	Nashua	Tyler James	James Charles Smith	Sally Ann Labrie
9	Nashua	Jacob Aaron	Michael Caplin	Pamela Pepper
10	Manchester	Andrew Gordon	Russell Steven Dickson	Andrea Marie Senick
11	Nashua	Taylor Leigh	David Henry Miles	Gail Hiltz
12	Nashua	Kelly Lynn	Robert Francis Davies	Judith Gay Kendall
13	Nashua	Daniel Christian	Carleton Langston Berk	Luanne Lee Wright
13	Manchester	Christopher Leo	Christopher Leo Kinsella	Kelly Ann Russell
16	Nashua	Briann Mary	Stephen Michael Leonard	Patricia Louise Bragg
16	Nashua	Douglas Lear	John Edward McQuaid	Rosalie Marie Brown
16	Nashua	Gordon Edwards	John Edward McQuaid	Rosalie Marie Brown
19	Manchester	Spence Frost	Eric Frost Damon	Lisa Anne Murby
19	Nashua	Mallory Elyse	Samuel Kenneth Doolan	Beverly Watson
20	Manchester	Michael Domenic	Scott John Stipe	Mary Rita Cahill
23	Nashua	Nicole Helena	Conrad Wong Ngoon	Lai So Chin
24	Manchester	Andrea Siobhan	Bryan Christopher Decunto	Frances Helen Fidaleo
25	Nashua	Erik Matthew	Matthew Eric Johnson	Sonia Erika Smith
25	Nashua	Christopher Paul	Michael Richard Levesque	Deborah Jean Kennedy
27	Nashua	Sarah Marie	Mark Thomas Fox Sr.	Tracy Ann Lemay
28	Manchester	Jacob Louis	Danny Joseph Couturier	Deborah Lee Rubin
28	Nashua	Madison Erin	Bryan Allen Smith	Kelly Mae Torrice
30	Nashua	Tyler Mathew	Mark Francis Parker	Teresa Gail Harrington
Aug. 2	Nashua	Travis Jerard	Louis G. Salvati	Cheryl A. Vadakini
3	Nashua	Kyle Andrew	Brian David Henderson	Deborah Helen Waite
6	Nashua	Jacob David	David Paul Desforges	Elizabeth Ann Schwab

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Aug. 10	Derry	Ethan Ray	Michael George Ely	Rebecca Dawn Shanks
12	Nashua	Cameron Davidson	Ian Lee	Alison Mary Davidson
13	Nashua	Samantha Nicole	Timothy Charles Myott	Carol Ann Hartley
13	Nashua	Zachary Alan	Dale Alan Rotkiewicz	Debra Mary Raisanen
14	Manchester	Magnes Joe	Magnes Joe Lewis	Patricia Joanne Gotch
14	Manchester	Sarah Katherine	Edward Hamelton Quinn	Rose Anne Korn
16	Nashua	Melissa Taylor	Daniel Edmonds	Pamela Ruth Taylor
17	Nashua	Katherine Anne	Stephen Karnig Berberian	Susan Alice Balian
17	Nashua	Jacob Aaron	Dean M. W. Sena	Joy Francisco
18	Nashua	Aaron Michael	Michael Carl Becker	Patrice Anita Hayes
19	Nashua	Colby Robert	Robert Norman Golemo	Paula Claire St. Pierre
23	Nashua	Melissa Joann	Gerald Dukelow	Gayle Inez Wiley
24	Nashua	Carissa Leigh	David Michael Malette	Patricia Nell Burdett
26	Nashua	Jessica Lynne	Gerald E. Jalbert	Sherrí Lynne Estes
28	Manchester	Cathryn Anne	Christopher Louis Paras	Camillia Lamy
30	Manchester	Jessica Lynn	Dennis Patrick Shanahan	Christine Louise Morel
31	Nashua	Cameron Jeremy	Danny Hiram Heidenreich	Malan Leigh McClung
Sept. 2	Nashua	Andrew Jordan	Andrew Robbins Bacon	Rachel M. Edwards
2	Nashua	Madison Margaret	Todd Kevin Fredette	Julie Caroline Wersba
2	Nashua	Matthew Alan	Alan Paul Soucy	Susan Marie Smith
3	Nashua	Andrew James	Gregory Allen Mcloon	Melanie Ann Lolos
4	Nashua	Ryan Fred	Fred Ernest Grimes	Karen Marie Doherty
4	Nashua	Zachery Allen	Michael Allen Stams	Julie Therese Aurich
5	Nashua	Gregory Dean	Dean Francis Scovil	Linda Marie Campasna

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Sept. 7	Nashua	Molly Jean	Alan Thomas Howe	Jayne Marie Dorfman
7	Nashua	Eric Andrew	Robert James Monroe Jr.	Linda Louise Leslie
9	Manchester	Samantha Kathleen	David Anthony Miller	Tracey Leigh St. Laurent
9	Nashua	Michelle Kathryn	Frederick Thomas Vegliante	Karen Lynn Mercier
10	Nashua	Colin Taylor	Christopher Scott Griffin	Deborah Ann Lasusa
15	Manchester	Brianna Kelsey	Norman Lorain Demers	Donna Marie Rose
16	Manchester	Theresa Adrianna	Jacob Henry Zwart	Janice Irene Cotton
17	Nashua	Mary Lorraine	Richard Joseph Boyer	Colleen Murphy
17	Nashua	Jenna Marie	Joseph Michael Haggerty	Karen Marie Fasnacht
17	Manchester	Devon Elizabeth	Daryl Wayne Venne	Beth Ann Rogers
19	Nashua	Stephanie Taylor	Michael John Dudas	Michele Jolene Gagne
19	Nashua	Joseph Ibrahim	Ibrahim Youseff El-Hajjar	Melissa Goodwin
22	Manchester	Austin Mathew	Peter Hugh Atamian	Kimberlee Raymond
24	Manchester	Alexis Barbara	John N.E. Casimir	Wendy Debra Garr
24	Manchester	Victoria Brooke	David Carl Manor	Sherri Clark
25	Manchester	Michael Walter	Gary James Quinlan	Diane Elizabeth Murphy
26	Nashua	Emily Diane	Mark John Atkinson	Carrie Lynn Macintyre
26	Nashua	Holly Powers	Gerald Francis O'Connor	Ann Louise Dean
27	Nashua	Daniel Colin	Richard Franklin Spencer	Robin Marie Tiffany
28	Nashua	Erik Matthew	Donald William Wayman	Cathy Anne Smith
29	Manchester	Brian Basil	William James Liamos	Rhonda Marie Hegge
29	Nashua	Aaron Thomas	James Henry Van Horn	Deborah H.A. Amsterdam
30	Nashua	Rebecca Leah	Paul Bernard Noyovitz	Paula Sue Silver
Oct. 3	Nashua	Amanda Lyn	Daniel Robert Bantham	Kimberly Ann Fredericks

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Oct. 5	Nashua	Julian Bray	Robert Anthony Dano	Eylene Karen Block
5	Nashua	Stephen Edward	Stephen Edward Pierce Sr.	Sharon Eleanor Soucy
6	Manchester	Hannah Elinor	Alan David Brunelle	Harriett Wilson
7	Manchester	Colin Joseph	Craig Arthur Campbell	Cathleen Clifford Fox
7	Nashua	Marcus Macarthur	Orville C. Yearwood	Lisa Anne McKenna
8	Nashua	Shannon Marie	Steven Joseph Murphy	Patricia Ann Rhoades
9	Nashua	Kiersten Jeffrey	Jeffrey Thomas Photiades	Lynn Marie Laganiere
12	Manchester	Yasmin Hani	Hani Abu D'Abat	Buthainah Bader
15	Nashua	Leah Louise	Donald Joseph Gottlich	Nancy Louise Canada
15	Manchester	Benjamin David	Raymond Earl Duchemin	Michelle Y. Letendre
15	Nashua	Hannah Elizabeth	Scott Alan Vilagi	Elizabeth Ann Brummer
16	Manchester	Colby Jordan	Michael Roger Bellavance	Paula Ann Daman
20	Nashua	Megan Marie	Craig Gary Bishop	Susan Ann Lorette
22	Manchester	Timothy Joseph	John Edward Bateson	Doreen Ann Lillis
22	Nashua	Shane Michael	Michael John Muzyczka	Lisa Paulette Lavache
23	Nashua	Hannah Palange	Charles Steven Easter	Susan Mary Palange
26	Nashua	Devin Anthony	Fernando Antonio Campos	Karol Ann Pelletier
26	Nashua	Chad Brockway	Donald Richard Nevers	Caryn Ann Swedberg
28	Nashua	Josh Phillippe	Benjamin Peter Berrios	Wilma Reyes
28	Nashua	Phillip George	Richard William Labrie	Lisa Jane Rivet
28	Nashua	Laurel Michele	Normand L. Pelletier II	Constance Jarry
28	Nashua	Zachary Evan	Phillip Eugene Smalley	Dorothy Ann Bailey
30	Nashua	Alexandros Demetrios	Demetrios Dikos	Chrysanthé Tolika
31	Nashua	John Edward	Eric James Conlin	Brenda Anne Bolduc

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
Nov. 1	Nashua	Michael Jeffrey	Thomas H. Bomberg Jr.	Lyn Emely Tardif
1	Nashua	Emily Victoria	Jerome Francis Venegoni	Joan Elizabeth Rathert
3	Nashua	David Charles	Robert Bruce Downie	Julie Ann Gailius
3	Manchester	Colleen Elizabeth	Peter C. Duffy	Diane P.D. Destefano
3	Manchester	Ethan Joseph	John Joseph Maille	Christine Renee Orleans
4	Manchester	ErikCarl	Gary Carl Falkengren	Laura Mary Wasielewski
4	Nashua	Rayanna Lynn	Todd Chandler Gardner	Debra Ann Jencks
4	Manchester	Kelsey Ann	Michael Carl Palmer	Deborah Ann Thornton
4	Nashua	Emily Joanne	Jeffrey Mclean Long	Joanne Margaret Bureau
6	Nashua	Stephanie Lorette	Kenneth Charles Johnson	Susan Lorette
7	Nashua	Kyle Dylan	Darren Werner Naeck	Michelle Marie Monty
9	Nashua	Cooper John	John Robert Paul	Theresa D. Wilson
10	Nashua	Elizabeth Rose	Eugene Edward Bangs	Rosemay E. Brodley
10	Nashua	Samantha Ann	William Gerald Dee	Sarah Ann Banks
10	Nashua	Jonathan Mark	Mark James Kenna Jr.	Joanne Laurette Berube
10	Nashua	Christopher Henry	Salvatore Anthony Piccolo	Carla Ellen Kaminsky
11	Nashua	Christine Jane	Wilfred F. Eldredge Jr.	Tammy M. Hall
11	Nashua	Jessica Eileen	Patrick Joseph Naber	Jill Marie Ouellette
15	Manchester	Tiffany Maria	Gregory John Meyers	Angela Alyce Richmond
16	Nashua	Perry Carl	Chris Robert Franklin	Lorinda Maria LI
18	Manchester	Victoria Marie	Eric Lance Trowbridge	Linda Therese Bellemore
19	Nashua	Katherine Anne	Paul Dimitry Yakuboff	Nina Christine Matvey
22	Nashua	Melissa Jean	William Samuel Gray	Charlotte Leigh Hicks
22	Manchester	Thomas Mark	David John Lee	Theresa Shea

DATE	PLACE OF BIRTH	CHILD'S NAME	NAME OF FATHER	NAME OF MOTHER
22	Nashua	Meara Rita	Alain Maalouf	Laurie Darlene Chattley
23	Nashua	Olivia Jade	Jeffrey Scott Eisenbach	Katherine Guzman
23	Nashua	Alexis Ann	Peter Lawrence Ierardi	Sandra Roseanne Hrycuna
23	Manchester	Emma Krystina	Edward Francis Olson	Teresa Marie Bledsoe
26	Nashua	Christopher Michael	Salvatore John Spirito Jr.	Jessica Adrian Richard
29	Nashua	Mariah Grace	Richard John Sontag	Jennifer Marie Kelley
26	Nashua	Philip Thomas	Glenn Griffin Rowe	Donna Marie Ziminsky
Dec. 1	Nashua	Mark Arnold	Wayne David Ciarcia	Kimberley Garrard
1	Nashua	Lindsey Ann	Joseph Daniel Nicewicz	Laurie Jean Goudreau
3	Nashua	Maigan Alizabeth	Michael Gerard Brooks	Lisa Marie Moreau
6	Nashua	Hunter Garrison	Timothy Bruce Schronce	Sandra Mae Cook
9	Nashua	Laura Anne	David Wallace Morang	Belinda May Williams
9	Nashua	Stephanie Lynn	Gary Michael Reynolds	Anne Maria Lopresti
9	Nashua	Jaclyn Amber	Louis Allen Zajac	Paula Mary Anctil
11	Nashua	Elizabeth Cornelia	Christopher John Lee	Gail Patricia O'Neil
16	Nashua	Jennifer Lynn	Mark Wayne Ives	Kathryn Barbara Winkler
18	Nashua	Kevin Michael	John Gerard Poirier	Debra Ann Hause
20	Nashua	Alexander Patrick	Patrick John Klos	Diane Almeida
21	Nashua	Daniel Aaron	Craig Allen Silver	Susan Leah Weiner
21	Manchester	Jane Katherine	David Sterling Nisbet	Karen Stefane
21	Nashua	Kyle Joseph	Kevin Joseph Haggerty	Lisa Mary Huard
24	Nashua	Eric David	Michael David Leszcynski	Linda Jean Belluche
28	Nashua	Zackary Lee	Brian Raymond Goulet	Tracie Lou Tuttle
28	Nashua	Benjamin David	David Merrill Rogers	Audrey Patricia Green
31	Nashua	Devan James	Frank Robert French	Tammy Sue Gillen

DEATHS REGISTERED IN THE TOWN OF MERRIMACK, NH
YEAR ENDING DECEMBER 31, 1993

DATE	PLACE OF DEATH	NAME OF DECEASED
Jan. 1	Manchester	George Raymond Rivet
5	Manchester	Robert W. Gentleman
5	Nashua	James Frank Largy
13	Nashua	Viola M. Demanche
15	Merrimack	Nancy Marie Hennas
20	Nashua	Goldie L. Mallar
21	Lebanon	Kathleen Johnson
23	Merrimack	Rainer G. Westhoff
29	Manchester	Constance Polichronopoulos
Feb. 10	Merrimack	Timothy Earl Dwyer
19	Nashua	Lena Eva Leblanc
22	Manchester	Theresa M. Jones
27	Nashua	Mary Donnelly
27	Nashua	Willard Charles Edward LaJoie
28	Manchester	Roger J. Fradette
Mar. 2	Merrimack	Paul Carter Lincoln
2	Nashua	Francis M. Malloy
6	Manchester	Frank L. Dornik
6	Nashua	Justin M. Foster
8	Merrimack	Dennis M. Kulsick
10	Nashua	Helen A. Herlihy
11	Nashua	Ruth A. Brown
11	Merrimack	Christine Louise Landry
11	Manchester	Dorothy Louise Lozeau
12	Nashua	Alice M. Fortin
12	Manchester	Marion Helen Streeper
15	Nashua	Allen L. Crandlemere
15	Merrimack	Erik Cameron Marshall
16	Merrimack	Helen Frances Reynolds
31	Merrimack	Rita Mary Broad
Apr. 23	Nashua	Rosa Margaret Reber
May 2	Manchester	Walter Hartley Lohnes
6	Merrimack	Raymond A. Houle
14	Nashua	Evelyn F. Archbold
29	Merrimack	Ronald Alvah Clair
30	Merrimack	Michael Francis Victor
June 28	Nashua	Ethel Jansen

DATE	PLACE OF DEATH	NAME OF DECEASED
June 28	Merrimack	Michael James Parmenter
July 21	Merrimack	Bernard Edmund Grant
21	Nashua	Sherman D. Peterson
25	Nashua	Floyd H. Heath
25	Nashua	Arlene Hughes
28	Merrimack	Jacqueline Alva Bellavance
31	Nashua	Raymond W. Gould
Aug. 5	Merrimack	Loretta C. Shea
9	Merrimack	Bernadette Ferguson
16	Merrimack	Marilyn Hookailo
18	Nashua	Richard Edward Fogerty
28	Nashua	Helga Jean Williams
Sept. 9	Nashua	Raymond A. McCracken Jr.
11	Manchester	Gerald D. Cyganowski
14	Nashua	Alice L. Smith
15	Nashua	Harvey S. Corkum
17	Nashua	Dorothy Lillian Mercier
19	Merrimack	Roland E. Soucy
Oct. 1	Manchester	Roy M. Wyatt
5	Nashua	Eva M. Gamache
8	Nashua	Thomas William Gannon
8	Bedford	Clifford M. Hummel
15	Manchester	Marilyn J. Hayward
16	Nashua	Richard Francis Perry
24	Nashua	Edson L. Ayer
29	Goffstown	Ernestine Therrien
Nov. 4	Merrimack	James Patrick Stone Jr.
10	Manchester	Charles F. Morrill
11	Manchester	Donald R. Dwyer
12	Nashua	Edith Mary Wood
16	Nashua	Colby Robert Golemo
17	Manchester	Earle Orrin Nichols
23	Nashua	John J. Zwirble
29	Nashua	Ruth I. Hazen
Dec. 6	Merrimack	James V. Beairsto
14	Nashua	Maurice Stobo Mitchell Blair
18	Nashua	Daniel Erwin Fitch
26	Goffstown	Mary Hart
28	Merrimack	Carl Heinrich

TREASURER'S REPORT
POOLED CASH ACCOUNT

Balance - July 1, 1992	\$9,184,935.54
Receipts:	
General Government	488,576.54
Fire Protection Area	41,638.96
Assessing	2,588.31
Fire	432.00
Police	233,432.36
Ambulance	42,927.50
Public Works Administration	1,552.00
Highway	868.77
Solid Waste Disposal	419,721.21
Sewer	1,971,912.10
Planning and Zoning	21,748.05
Parks and Recreation	18,374.70
Equipment Maintenance	7,000.00
Code Enforcement	109,443.50
Town Clerk/Tax Collector	32,923,543.45
Welfare	23,565.09
Health	16,882.47
Interest on deposits and investments	234,247.91
Federal and state aid	1,203,319.50
Private grants	58,173.56
Transfers from trust funds	47,576.49
Expense reimbursements	101,677.38
Bond proceeds	1,100,000.00
Performance bonds and deposits	314,305.63
Lease proceeds	63,303.27
Total receipts	<u>39,446,810.75</u>
Total cash available	48,631,746.29
Less selectmen's orders paid	<u>40,618,834.71</u>
Balance - June 30, 1993	<u><u>\$8,012,911.58</u></u>

The cash in each fund is pooled for investment purposes. Interest earned on pooled deposits and investments is allocated to each fund on the basis of its relative average monthly equity in the pooled account. Fund equities in pooled cash at June 30, 1993 and interest earned by each fund during the year then ended are as follows:

<u>Fund</u>	<u>Interest</u>	<u>Equity</u>
General Fund	\$196,311.81	\$7,536,325.01
Sewer	226.62	0.00
Cable Television	4.66	8,166.16
Fire Protection Area	497.06	23,476.90
Solid Waste Disposal	730.78	0.00
DARE	63.57	6,612.23
Veterans Memorial Park	1991.33	6,252.19
Camp Sargent Road By-Pass	16,791.89	0.00
Incinerator	85.17	85.17
Road Improvements	18,515.12	410,701.64
Conservation - 80 Acres	183.39	6,019.82
Conservation - Special	646.51	15,272.46
Total	<u>\$234,247.91</u>	<u>\$8,012,911.58</u>

LONG-TERM DEBT PRINCIPAL AND INTEREST PAYMENT SCHEDULES

\$1,110,000 1975 Incinerator Bonds

6.5% Interest - State Guaranteed

Year	Interest September 1	Principal September 1	Interest March 1	Total
1993-94	5,362.50	55,000.00	3,575.00	63,937.50
1994-95	3,575.00	55,000.00	1,787.50	60,363.50
1995-96	1,787.50	55,000.00	0.00	56,787.50
	<u>10,725.00</u>	<u>165,000.00</u>	<u>5,362.50</u>	<u>181,087.50</u>

\$2,750,000 1977 Sewer Line Extension Bonds

4.875% Interest - State Guaranteed

Year	Interest August 1	Principal August 1	Interest February 1	Total
1993-94	15,233.75	125,000.00	12,188.00	152,421.75
1994-95	12,187.00	125,000.00	9,141.00	146,328.00
1995-96	6,093.50	125,000.00	6,094.00	140,234.25
1997-98	3,046.75	125,000.00	3,047.00	134,140.75
	<u>45,701.25</u>	<u>625,000.00</u>	<u>30,470.00</u>	<u>701,171.25</u>

\$2,250,000 1980 Sewer Line Extension Bonds

7.12% Interest - State Guaranteed

Year	Interest July 1	Principal July 1	Interest January 1	Total
1993-94	32,256.68	110,000.00	29,260.00	171,516.68
1994-95	29,260.00	110,000.00	25,272.50	164,532.50
1995-96	25,272.50	110,000.00	21,230.00	156,502.50
1996-97	21,230.00	110,000.00	17,132.50	148,362.50
1997-98	17,132.50	110,000.00	12,952.50	140,085.00
1998-99	12,952.50	110,000.00	8,690.00	131,642.50
1999-2000	8,690.00	110,000.00	4,372.50	123,062.50
2000-2001	4,372.50	110,000.00	0.00	114,372.50
	<u>151,166.68</u>	<u>880,000.00</u>	<u>118,910.00</u>	<u>1,150,076.68</u>

\$3,000,000 1985 Road Improvement Bonds
7.5% - 7.7% Interest

Year	Interest August 1	Principal February 1	Interest February 1	Total
1993-94	22,950.00	300,000.00	22,950.00	345,900.00
1994-95	11,550.00	300,000.00	11,550.00	323,100.00
	<u>34,500.00</u>	<u>600,000.00</u>	<u>34,500.00</u>	<u>669,000.00</u>

\$3,000,000 1987 Road Improvement Bonds
5.40% - 7.25% Interest

Year	Interest July 15	Principal July 15	Interest January 15	Total
1993-94	57,172.50	330,000.00	46,282.50	433,455.00
1994-95	46,282.50	330,000.00	35,062.50	411,345.00
1995-96	35,062.50	330,000.00	23,595.00	388,657.50
1996-97	23,595.00	330,000.00	11,962.50	365,557.50
1997-98	11,962.50	330,000.00	0.00	341,962.50
	<u>174,075.00</u>	<u>1,650,000.00</u>	<u>116,902.50</u>	<u>1,940,977.50</u>

\$3,500,000 1988 Sewer Line Extension Bonds
6.95% - 7.05% Interest

Year	Interest July 15	Principal July 15	Interest January 15	Total
1993-94	5,287.50	50,000.00	3,525.00	58,812.50
1994-95	3,525.00	50,000.00	1,762.50	55,287.50
1995-96	1,762.50	50,000.00	0.00	51,762.50
	<u>10,575.00</u>	<u>150,000.00</u>	<u>5,287.50</u>	<u>165,862.50</u>

\$1,550,000 1989 Camp Naticook Bonds
9.5% Interest

Year	Interest July 2	Principal January 2	Interest January 2	Total
1993-94	65,684.00	66,632.00	65,684.00	198,000.00
1994-95	62,519.00	72,962.00	65,519.00	198,000.00
1995-96	59,054.00	79,892.00	59,054.00	198,000.00
1996-97	55,259.00	87,482.00	55,259.50	198,000.00
1997-98	51,103.00	95,794.00	51,103.00	198,000.00
1998-99	46,553.00	104,894.00	46,553.00	198,000.00
1999-2000	41,571.00	114,858.00	41,571.00	198,000.00
2000-2001	36,115.00	125,770.00	36,115.00	198,000.00
2001-2002	30,141.00	137,718.00	30,141.00	198,000.00
2002-2003	23,599.00	150,802.00	23,599.00	198,000.00
2003-2004	16,436.00	165,128.00	16,436.00	198,000.00
2004-2005	8,593.00	180,896.00	8,593.00	198,000.00
	<u>496,627.00</u>	<u>1,382,828.00</u>	<u>496,627.00</u>	<u>2,376,082.00</u>

\$1,550,000 1989 Camp Naticook Bonds
9.5% Interest

Year	Principal March 31	Interest March 31	Total
1993-94	42,973.93	21,092.56	64,066.49
1994-95	46,546.84	17,519.65	64,066.49
1995-96	50,416.82	13,649.67	64,066.49
1996-97	54,608.54	9,457.95	64,066.49
1997-98	59,148.79	4,917.70	64,066.49
	<u>253,694.92</u>	<u>66,637.53</u>	<u>320,332.45</u>

\$121,393 1991 Computer/Telephone System Lease/Purchase Agreement
8.4393% Interest

Year	Principal March 31	Interest March 31	Total
1993-94	<u>43,783.37</u>	<u>3,695.00</u>	<u>47,478.37</u>

\$906,500 1991 Aeration System Lease/Purchase Agreement
8.0699% Interest

Year	Principal March 15	Interest March 15	Total
1993-94	72,838.99	62,685.47	135,524.46
1994-95	78,717.38	56,807.08	135,524.46
1995-96	85,070.18	50,454.28	135,524.46
1996-97	91,935.68	43,588.78	135,524.46
1997-98	99,355.25	36,169.21	135,524.46
1998-99	107,373.60	28,150.86	135,524.46
1999-2000	116,039.07	19,485.39	135,524.46
2000-01	125,403.90	10,120.56	135,524.46
	<u>776,734.05</u>	<u>307,461.63</u>	<u>1,084,195.68</u>

\$121,393 1991 Computer/Telephone System Lease/Purchase Agreement
8.4393% Interest

Year	Principal June 6	Interest June 6	Total
1993-94	15,038.21	2,648.31	17,686.52
1994-95	16,308.64	1,377.88	17,686.52
	<u>31,346.85</u>	<u>4,026.19</u>	<u>35,373.04</u>

\$1,460,000 1991 Road Improvement Bonds
6.5% Interest

Year	Interest August 15	Principal August 15	Interest February 15	Total
1993-94	42,575.00	150,000.00	37,700.00	230,275.00
1994-95	37,700.00	145,000.00	32,987.50	215,687.50
1995-96	32,987.50	145,000.00	28,275.00	206,262.50
1996-97	28,275.00	145,000.00	23,562.50	196,837.50
1997-98	23,562.50	145,000.00	18,850.00	187,412.50
1998-99	18,850.00	145,000.00	14,137.50	177,987.50
1999-2000	14,137.50	145,000.00	9,425.00	168,562.50
2000-2001	9,425.00	145,000.00	4,712.50	159,137.50
2001-2002	4,712.50	145,000.00	0.00	149,712.50
	<u>212,225.00</u>	<u>1,310,000.00</u>	<u>169,650.00</u>	<u>1,691,875.00</u>

\$1,100,000 1992 Road Improvement Bonds
5.0% - 5.4% Interest

Year	Interest January 15	Principal January 15	Interest July 15	Total
1993-94	28,105.00	110,000.00	31,696.19	169,801.19
1994-95	25,355.00	110,000.00	25,355.00	160,710.00
1995-96	22,605.00	110,000.00	22,605.00	155,210.00
1996-97	19,855.00	110,000.00	19,855.50	149,710.00
1997-98	17,105.00	110,000.00	17,105.00	144,210.00
1998-99	14,355.00	110,000.00	14,355.00	138,710.00
1999-2000	11,550.00	110,000.00	11,550.00	133,100.00
2000-01	8,745.00	110,000.00	8,745.00	127,490.00
2001-02	5,885.00	110,000.00	5,885.00	121,770.00
2002-03	2,970.00	110,000.00	2,970.00	115,940.00
	<u>156,530.00</u>	<u>1,100,000.00</u>	<u>160,121.19</u>	<u>1,416,651.19</u>

TOTAL DEBT SERVICE

Year	Principal	Interest	Total
1993-94	1,471,266.50	617,608.96	2,088,875.46
1994-95	1,439,534.86	513,095.61	1,952,630.47
1995-96	1,140,379.00	412,628.70	1,553,007.70
1996-97	1,054,026.22	338,172.73	1,392,198.95
1997-98	1,074,298.04	265,009.66	1,339,307.70
1998-99	577,267.60	204,596.86	781,864.46
1999-2000	595,897.07	162,352.39	758,249.46
2000-01	616,173.90	118,350.56	734,524.46
2001-02	392,718.00	76,764.50	469,482.50
2002-03	260,802.00	53,138.00	313,940.00
2003-04	165,128.00	32,872.00	198,000.00
2004-05	180,896.00	17,186.00	198,082.00
Total	<u>8,968,387.19</u>	<u>2,811,775.97</u>	<u>11,780,163.16</u>

SCHEDULE OF TOWN PROPERTY
JUNE, 30 1993

Town Hall:	
Land and buildings	1,231,867
Furniture and equipment	627,812
Library:	
Land and buildings	530,071
Furniture and equipment	166,034
Police Department:	
Land and buildings	86,900
Equipment	865,391
Ambulance	259,089
Fire Department:	
Land and buildings	95,802
Equipment	1,014,342
Landfill	936,383
Parks, commons, and playgrounds	2,622,359
Highway Department:	
Land and buildings	259,170
Equipment	1,661,247
Emergency Management equipment	47,206
Sewer plant and facilities	32,189,007
Land and buildings acquired through Tax Collector's deeds:	
Robin Lane 6C/302, 6C/303, 6C/316, 6C/317	2,940
Turkey Hill Road 4C/233	9,710
Burt Street 5C/270	5,590
Old Blood Road 5B/231, 5B/009	10,400
Valleyview Drive 5C/142	4,850
Valleyview Drive 5C/137	4,940
Valleyview Drive 5C/138-1(4 lots)	12,940
Valleyview Drive 5C/150	4,880
Brewster Street 6D/188-1	5,640
Rita Street 6D/163	7,580
Weston Street 6D/391-2	14,230
Ingham Road 3C/030-1	220
Lawrence Road 7B/001	690
Mayhew Road 6A-2/092-01	550
Mayhew Road 6A-2/110	132
Pearson Road 7D/166-2	235

Longa Road 6A-2/128	200
Bedford Road 6D/233-1	455
Woodhaven Circle 6D/052	2,840
Pine Trial Road 6A-2/025	34
Newton Street 4C/352	25
Jebb Road 6A-2/158	2,581
Daniel Webster Highway 6E-2002	12,963
South Grater Road 5A/009	28,702
Greenwood Drive 6A-1/097	166
Cobblestone Place 6A/085-02	4,674
Cobblestone Place 6A/085-04	4,745
Cobblestone Place 6A/085-03	4,655
Carter Road 6A-2/087	549
Carter Road 6A-2/088	5,422
Donald Road 6A-1/133	263
Amherst Road 3A/051	994
Wilson Hill Road 5A/066	1
Greenfield Drive 7D/197	731
Sunnydale Drive 5D-3/093	1,025
Greenfield Drive 7D/198	725
Cottonwood Lane 3D/025-EB-04	1,878
Cross Street 4C/157	810
Riverside Drive 4B/077-1	402
Greenfield Drive 7D/196	718
Waterville Drive 7D/129	532
Belmont Drive 6D/286	1,753
Daniel Webster Highway 7E/056	313
Davis Road 6D/429-1	14
Northwood Drive 4C/116	254
Turkey Hill Road 4C/142	756
Greenfield Drive 7D/236	725
Total	<u><u>42,758,112</u></u>

1993 SUMMARY INVENTORY OF VALUATION

Land	426,457,707
Buildings	707,115,680
Public utilities:	
Water	1,553,000
Gas	2,101,100
Electric	9,817,600
Total valuation before exemption	1,147,045,087
Exemptions allowed:	
Blind	60,000
Elderly	5,882,600
Disabled servicemen	133,000
Total exemptions allowed	6,075,600
Net valuation on which tax rate is based	1,140,969,487

NET ASSESSED VALUATION HISTORY

1993 ^A	1,140,969,487
1992	1,634,805,805
1991	1,631,537,851
1990	1,623,054,803
1989 ^B	1,609,532,654
1988	628,790,284
1987	590,884,826
1986	536,460,879
1985	476,434,301
1984	433,028,396
1983	403,180,435
1982	388,767,938
1981	363,434,663
1980	359,864,537
1979	348,566,138

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

STATEMENTS OF APPROPRIATIONS,
ESTIMATED REVENUES,
AND PROPERTY TAX ASSESSED FOR 1993

——— APPROPRIATIONS ———

Election and voter registration	\$10,280
Property revaluation	181,195
Legal expense	78,900
Planning and zoning	219,716
General government building maintenance	134,488
Historic preservation	2,607
Other general government	866,396
Police	2,283,609
Ambulance	254,982
Fire	1,956,494
Communications	248,024
Code enforcement	116,415
Emergency management	5,534
Fire protection area	44,974
Highways and streets	1,660,592
Equipment Maintenance	245,073
Public works administration	124,798
Solid waste disposal	391,560
Sewer	2,266,297
Public health	106,539
Direct welfare assistance	163,070
Parks and recreation	493,114
Library	526,045
Patriotic purposes	9,000
Cable television	11,912
Conservation	10,883
Principal - long - term bonds and lease obligations	1,471,266
Interest - long - term bonds and lease obligations	617,611
Interest - tax anticipation notes	50
Bond registration	750
Capital outlay	5,160,454
Transfer to capital reserve funds	497,000
Total appropriations	<u>\$20,159,628</u>

— STATEMENT OF EXPENDITURES, ENCUMBRANCES AND CARRYOVERS COMPARED TO APPROPRIATIONS —
YEAR ENDED JUNE 30, 1993

	Encumbrances & Carryovers July 1, 1992	Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances & Carryovers June 30, 1993	Total Commitments	Variance Favorable (Unfavorable)
GENERAL FUND								
General Government	831	628,190	0	629,021	799,491	3,120	802,611	(173,590)
Assessing	17,225	199,122	0	216,347	203,964	11,872	215,836	511
Fire	1,266	199,122	0	1,907,677	1,875,051	2,564	1,877,615	30,062
Police	203	2,409,390	0	2,409,593	2,282,001	0	2,282,001	127,592
Communications	0	236,168	0	236,168	229,746	0	229,746	6,442
Ambulance	0	275,457	0	275,457	255,577	0	255,577	19,880
Public Works Administration	0	126,729	0	126,729	120,029	0	120,029	6,700
Highway	41,246	1,655,049	0	1,696,295	1,660,509	76,703	1,737,212	(12,510)
Parks and Recreation	1,439	392,052	0	393,491	365,048	12,103	377,151	16,340
Library	6,431	502,385	0	508,816	508,316	2,000	510,316	(1,500)
Equipment Maintenance	0	239,736	0	239,736	245,762	0	245,762	(6026)
Building Maintenance	10,200	133,356	0	143,556	134,117	10,200	144,317	(761)
Code Enforcement	245	117,307	0	117,552	113,945	0	113,945	3,607
Town Clerk/Tax Collector	8,755	293,690	0	302,445	288,563	0	288,563	13,882
Welfare	0	164,225	0	164,225	135,833	0	135,833	28,392
Health	0	105,817	0	105,817	98,735	0	98,735	7,082
Non-Departmental:								
Debt Service	0	1,327,431	0	1,327,431	1,326,795	0	1,326,795	636
Daigle and Espana Land	0	0	95,800	95,800	95,800	0	95,800	0
Police and Fire Equipment (Griffin Fund)	0	0	30,000	30,000	30,090	0	30,090	(90)
Camp Sargent Road By-Pass	300,000	0	0	300,000	300,000	0	300,000	0
Rescue Tools/Supplies (Firefighters Assoc)	0	0	2,000	2,000	1,999	0	1,999	1
Assistance To Abused Children	250	0	0	250	0	250	250	0
Depot Street River Access	49,700	0	0	49,700	3,437	46,186	49,623	77
Police Radar Unit	0	0	1,695	1,695	1,710	0	1,710	(15)

Police Reporting System	0	2,450	2,450	0	2,450	2,450	0
Library Storage Facility	0	8,473	8,473	8,571	0	8,571	(98)
Stone Dust For Wasserman Park Trails	0	1,000	1,000	1,000	0	1,000	0
Swimming Pool Equipment	0	475	475	334	139	473	2
Drug Law Enforcement (Drug Act Forfeitures)	2,185	0	2,185	0	2,185	2,185	0
Traffic Signal Pre-emption	6,500	0	6,500	0	0	0	6,500
Used Electric Range For Fire Station	0	75	75	75	0	75	0
Merrimack Enforcement Patrols	0	4,787	4,787	4,081	0	4,081	706
Drug Task Force	200	46,315	46,515	12,193	0	12,193	34,322
DARE	200	16,694	16,894	6,082	0	6,082	10,812
Clean Sweep	9,138	35,199	44,337	15,951	0	15,951	28,386
Total General Fund	476,714	10,908,401	11,621,605	11,324,628	190,572	11,515,200	106,405

	Encumbrances & Carryovers July 1, 1992	Approved Budget	Additional Appropriations	Total Authorized	Expenditures	Encumbrances & Carryovers June 30, 1993	Total Commitments	Variance Favorable (Unfavorable)
SEWER FUND								
Sewer	24,118	2,103,010	0	2,127,128	1,965,160	29,950	1,995,110	132,018
Compost	31,161	300,290	0	331,451	224,587	23,115	247,702	83,749
Non-Departmental:	0	0	0	0	0	0	0	0
Continental Boulevard Sewer Line	60,000	0	0	60,000	48,330	0	48,330	11,670
Debt Service	0	603,936	0	603,936	588,066	0	588,066	15,870
Total	115,279	3,007,236	0	3,122,515	2,826,143	53,065	2,879,208	243,307
FIRE PROTECTION AREA FUND								
Hydrant Rentals	0	45,449	0	45,449	39,560	0	39,560	5,889
SOLID WASTE DISPOSAL FUND								
Solid Waste Disposal	9,164	562,580	0	571,744	484,788	32,630	517,418	54,326
Non-Departmental:								
Debt Service	0	64,066	0	64,066	64,066	0	64,066	0
Total	9,164	626,646	0	635,810	548,854	32,630	581,484	54,326
CABLE TV FUND								
Cable Television	0	3,000	0	3,000	5,298	0	5,298	(2,298)
DARE FUND								
DARE	0	0	26,000	26,000	19,648	0	19,648	6,352
NATICOOK DAY CAMP FUND								
Day Camp	0	0	0	0	87,983	0	87,983	(87,983)
GRAND TOTALS	601,157	14,590,732	262,490	15,454,379	14,852,114	276,267	15,128,381	325,998

REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1993

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Principal				Income				Grand Total of Principal & Income	
				Balance Beginning Year	New Funds Created	Cash Gains or (Losses)	Withdrawals	Balance End Year	Percent	Income During Year Amount	Income During Year Percent		Expended During Year
Not In Common Funds													
1900 1917-26-54	Perpetual Care Patterson, Lawrence & Carroll	Cemeteries	Various	\$94,663.2	\$1,200.00			\$95,863.23	47.73777%	\$13,637.15	\$5,259.85	\$66,502.00	\$162,365.23
1854/1921	Gage & Lawrence School	Library	Various	6,217.89			6,217.89	3.13562%	815.70	806.17	1,215.37	7,433.26	
1951	George Carroll Fire Dept.	School	Various	67,942.86			67,942.86	34.26291%	8,913.09	8,809.04	13,266.82	81,209.68	
1925	Shedd Harris Fire Dept.	Fire Dept.	Various	29,426.84			29,426.84	14.83967%	3,860.36	2,012.00	21,496.01	50,922.85	
				47.65			47.65	0.02403%	6.25	0.00	89.10	136.75	
	Fund A Totals			\$198,298.47	\$1,200.00		\$199,498.47	100.000000%	\$26,013.82	\$16,887.06	\$101,350.57	\$300,849.04	
Fund B													
1960	Perpetual Care	Cemetery	Various	15,896.61			15,896.61	68.07397%	2,410.08	1,893.36	6,203.78	22,100.39	
1964	Lawrence	Library	Various	6,774.15			6,774.15	29.00891%	1,027.03	1,003.49	1,607.20	8,381.35	
1960	Stockley	School	Various	681.20			681.20	2.91712%	103.28	100.91	248.11	929.31	
	Fund B Totals			\$23,351.96			\$23,351.96	100.000000%	\$3,540.39	\$3,127.55	\$7,929.30	\$31,281.26	
Fund C													
1965	Harry Watkins	School	Various	\$258,597.95			\$249,570.31	100.000000%	\$26,535.49	\$29,162.10	\$61,598.35	\$311,168.66	
	Common Fund Totals			\$480,248.38	\$1,200.00		\$472,420.74		\$56,089.70	\$49,176.71	\$170,878.22	\$643,298.96	

— REPORT OF THE TRUST FUNDS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1993 —

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Principal				Income				Grand Total of Principal & Income		
				Percent	Balance Beginning Year	New Funds Created	Cash Gains or (Losses)	Withdrawals	Balance End Year	Income Percent	Income During Year Amount		Expended During Year	Balance End Year
Not In Common Funds														
1945	Harry Watkins	Prize Speaking Fund	Bank CD's		\$2,000.00				\$2,000.00	\$8,484.32	\$470.52	\$285.00	\$8,669.84	\$10,669.84
1945	Harry Watkins	Prize Spelling Fund	Bank CD's		1,000.00				1,000.00	5,232.23	266.43	190.00	5,308.66	6,308.66
1969	Everett Parker	General Maint. Cemetery	Bank CD's		3,000.00				3,000.00	2,429.54	59.48	0.0	2,489.02	5,489.02
1971	Griffin Fence Fund	Maintenance of Fence	Bank CD's		5,000.00				5,000.00	17,124.78	1,049.98	0.0	18,174.76	23,174.76
1970	Griffin Lot Care	Perpetual Care	Bank		500.00				500.00	954.11	69.95	0.00	1,024.06	1,524.06
1950	Mastricola Fund	School	Bank CD's, T-Bills		50,000.00				50,000.00	107,794.50	6,506.61	0.00	114,301.11	164,301.11
1965	Watkins Town Forest	School & Town	Land		1,575.00				1,575.00					
1970	Watkins Forest Income	School	Bank CD's	35,423.44	22,365.92				57,789.36	23,027.84	1,744.23	0.00	24,772.07	82,561.43
925	Shedd Harris Fund	Fire Prevention	Mutual Funds		53,501.05			745.27	54,246.32	34,463.48	3,137.67	3,000.00	34,601.15	88,847.47
	Total Not In Common Funds				\$138,941.97	35,423.44		745.27	175,110.68	199,510.80	13,304.87	3,475.00	209,340.67	384,451.35
Town Created Capital Reserve Funds														
1973	Ambulance	Replacement	Bank CD's		\$52,028.40	\$12,000.00			64,028.40	2,799.41	2,622.34	0.00	5,421.75	69,450.15
1973	Highway Equipment	Replacement	Bank CD's, T-Bills		329,846.32				329,846.32	84,435.58	12,450.89	0.00	96,886.47	426,732.79
1971	Landfill Operations	Replacement	Bank CD's, T-Bills		197,234.94	65,595.47			262,830.41	0.00	7,313.36	0.00	7,313.36	270,143.77
1973	Fire Equipment	Replacement	Bank CD's, T-Bills		102,591.39	50,000.00			152,591.39	0.00	4,063.70	0.00	4,063.70	156,655.09
1978	Waste Water Treatment	Replacement	Bank CD's, T-Bills		673,870.04	56,425.03			730,295.07	8,391.37	15,820.31	0.00	24,211.68	754,506.75
1987	Plant, Capital Repairs	Property Reappraisal Fund	Bank CD's		21,813.39	25,000,000.00		46,813.39	1,629.50	1,168.17		0.00	2,797.67	49,611.06
1987	Liability Insurance	Deductible Reserve	Bank CD's		24,773.55	0.000.00		24,773.55	4,029.89	1,583.12		0.00	5,613.01	30,386.56
1987	Property Damage	Deductible Reserve	Bank CD's		20,334.92	0.000.00		20,334.92	3,131.25	1,403.78		0.00	4,535.03	24,869.95
1990	Land Bank	Insurance/Deductible Reserve	Bank CD's		25,000.00	0.00		0.00	25,000.00	4,132.93	1,356.07	0.00	5,489.00	30,489.00
1992	School Pavement	Reserve	Bank CD's		25,000.00	25,000.00		0.00	50,000.00	0.00	1,451.18	0.00	1,451.18	51,451.18
1992	School Roof Reconstruction	Reserve	Bank CD's		50,000.00	50,000.00		57,000.00	43,000.00	0.00	4,883.19	0.00	4,883.19	47,883.19
	Total Town Created Capital Reserve Funds				\$1,522,492.95	\$284,020.50		\$57,000.00	\$1,749,513.45	\$108,549.93	\$54,116.11	\$0.00	\$162,666.04	\$1,912,179.49

— REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1993 —

No. of Shares Or Other Units	How Invested Description of Investment (Names of Banks, Stocks, Bonds, etc.)	Principal					Income			Balance End Year	Grand Total of Principal & Income
		Balance Beginning Year	Additions		Proceeds From Sales	Gains or (Losses) From Sales	Balance End Year	Income During Year	Expended During Year		
			Purchases	Capital Gains							
Fund A											
1050	Fleet Bank, Savings Act. #091-012657-2	\$0.00	\$1,200.00			\$1,200.00	\$512.41		\$19,956.31		
1050	Dominion Resources, Inc.	15,923.96				15,923.96	2,562.00				
1400	Central & South West Corp.	13,034.29				13,034.29	2,212.00				
1000	Duke Power Company	11,367.37				11,367.37	1,800.00				
400	General Motors Corp.	14,873.71				14,873.71	444.80				
588	PacifiCorp	6,057.18				6,057.18	837.90				
1149	Florida Progress Corp.	10,405.53				10,405.53	\$2,215.67		4,000.00		4,000.00
600	Houston Industries Corp.	11,299.75				11,299.75	1,800.00				
1720	Kellogg Company	11,726.88				11,726.88	2,201.60				
600	American Home Products Corp.	15,486.22				15,486.22	1,688.00				
600	Dupont DeNemours Company	10,410.40				10,410.40	1,056.00				
562	Weyerhaeuser Company	12,707.28				12,707.28	674.40				
600	NYNEX	18,534.37				18,534.37	2,088.00				
200	American Telephone & Telegraph Co.	4,629.34				4,629.34	372.22		3,131.42		
300	Amoco Corp.	14,626.68				14,626.68	660.00				
200	Chevron Corp.	13,049.50				13,049.50	680.00				
400	Hershey Foods Corp.	14,166.01				14,166.01	432.00		609.68		609.68
600	Potomac Electric Power	0.00				0.00	726.00		13,705.09		13,705.09
	NFS Savings Bank C/D #05 21 13127	0.00				0.00	22,697.04		24,133.01		24,133.01
	NFS Savings Bank C/D #05 61 3564	0.00				0.00	12,805.51		13,478.94		13,478.94
	Fleet Bank C/D #70-376214-6	0.00				0.00	961.42		22,336.12		22,336.12
Totals Fund A		\$198,298.47	\$1,200.00			\$199,498.47	\$26,013.82		\$101,350.57	\$16,887.06	\$300,849.04

— REPORT OF THE COMMON TRUST FUND INVESTMENTS OF THE TOWN OF MERRIMACK, N.H. ON JUNE 30, 1993 —

No. of Shares Or Other Units	How Invested	Principal				Income			Balance End Year	Grand Total of Principal & Income	
		Balance Beginning Year	Additions		Proceeds From Sales	Gains or (Losses) From Sales	Balance End Year	Income During Year			Expended During Year
			Purchases	Capital Gains							
Fund C											
1581.76	Fleet Bank, Savings Act #091-012655-6	\$9,718.84	(\$5,299.51)		11,182.01	(4,334.93)	\$4,419.33	\$442.52		\$5,039.62	
1202.24	Putnam Income Fund	15,516.94			0.00		0.00	5,570.21			
900	Putnam High Yield Trust	20,031.60			15,338.89	(4,692.71)	8,438.99	12,223.53			
846	Florida Progress Corp.	8,438.99					10,661.15	1,735.50			
450	Carolina Power & Light Company	10,661.15					7,748.92	1,080.00			
846	Central & South West Corp.	7,748.92					9,463.70	1,336.68			
750	Brooklyn Union Industrial Gas Company	9,463.70					11,477.28	1,098.75			
500	Allegheny Power System, Inc.	11,477.28					10,295.59	1,210.00			
460	Central Hudson Gas & Electric Corp.	10,295.59					15,422.08	690.00			
600	American Brands, Inc.	15,422.08					14,407.43	2,298.00			
800	New England Electric System	14,407.43					9,681.65	1,728.00			
500	General Electric Company	9,681.65					12,909.10	885.00			
1080	Maytag Company	12,909.10					14,547.28	540.00			
125	International Business Machines Company	14,547.28					15,838.50	543.03		4,959.54	
750	Bell South	15,838.50					18,733.81	1,584.00			
800	Palco	18,733.81					13,705.09	726.00			
600	Potomac Electric Power	13,705.09	4,458.90				4,458.90	284.51		3,208.51	
100	Texas Utilities Company	14,823.00	14,823.00				14,823.00	184.00			
200	Ameritech Corporation	11,841.23	11,841.23				11,841.23				
300	United States West Corporation	10,697.28	10,697.28				10,697.28				
400	Wisconsin Energy Corporation	10,000.00		10,000.00			0.00	265.50			
	GMAC Note 9.45% Due 2/6/93	10,000.00					10,000.00	805.88			
	GMAC Note 9.45% Due 2/6/94	10,000.00					10,000.00	945.00			
	GMAC Note 8.85% Due 3/1/96	10,000.00					10,000.00	885.00			
	GMAC Note 7.90% Due 3/14/97	10,000.00					10,000.00	822.92			
	Numerica Savings Bank C/D # 291942829	0.00					0.00	11,428.30		11,953.64	
	Dartmouth Bank C/D # 011942	0.00					0.00	10,628.51		11,126.88	
	Fleet Bank C/D # 70-360400-9	0.00					0.00	14,060.46		10,000.00	
	Bank of New Hampshire NA, C/D # 2408437223	0.00					0.00	14,416.45		15,310.16	
	Fund C Total	\$258,597.95	\$36,520.90		\$36,520.90	(9,027.64)	\$249,570.31	\$64,224.96	\$26,535.49	\$29,162.10	\$61,598.35
	Fund B										
500	Fleet Bank, Savings Act. # 091-012656-4	\$0.00					\$0.00	\$132.34		\$3,399.10	
1040	American Electric Power Company	8,409.22					8,409.22	1,200.00			
150	TECO Energy Inc.	14,007.01					14,007.01	1,918.80			
	Florida Progress Corp.	935.73					935.73	289.25		3,064.27	
	Fund B Total	\$23,351.96	\$0.00		\$0.00		\$23,351.96	\$7,516.46	\$3,540.39	\$3,127.55	\$7,929.30
	Fund Total										\$31,281.26

TAX RATE HISTORY

<u>Year</u>	<u>School</u>	<u>Municipal</u>	<u>County</u>	<u>Total</u>
1993 ^A	18.98	7.44	2.39	28.81
1992	12.61	4.22	1.61	18.44
1991	12.71	4.14	1.59	18.44
1990	11.24	4.15	1.54	16.93
1989 ^B	11.46	4.16	1.37	16.99
1988	27.63	8.61	2.39	38.63
1987	23.77	7.42	2.99	34.18
1986	22.92	6.59	2.14	31.65
1985	22.19	5.61	2.05	29.85
1984	21.83	5.35	1.97	29.15
1983	21.10	6.39	1.99	29.48
1982	19.90	6.70	1.60	28.20
1981	20.90	6.70	1.40	29.00
1980	19.00	6.20	1.30	26.50
1979	16.90	6.40	1.20	24.50

A - Reflects general 30% valuation reduction

B - Reflects property revaluation

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622 7070

August 18, 1993

Town Manager and Finance Director
Town of Merrimack, New Hampshire

In planning and performing our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire for the year ended June 30, 1993, we considered the Town's internal control structure to determine our auditing procedures for the purpose of expressing an opinion on the general purpose financial statements and not to provide assurance on the internal control structure.

However, during our audit we became aware of several matters that are opportunities for strengthening internal controls and operating efficiency. The memorandum that accompanies this letter summarizes our comments and suggestions regarding those matters. We previously reported on the Town's internal control structure in our report dated August 18, 1993. This letter does not affect that report or our report on the general purpose financial statements dated August 18, 1993.

Sincerely,

Vachon, Clukay & Co., PC

PAYROLL FORMS

Employment Eligibility Forms

Observation:

We previously reported that the Town does not consistently obtain I-9 forms (Employment Eligibility Verification Forms) for part-time employees hired during the year. During the current audit, we noted that I-9 forms were still not obtained for part-time employees. Our sample selected for testing contained eight part-time employees, none of which had completed I-9 forms.

Implication:

The I-9 forms became effective on November 5, 1986. These forms, which are required by federal regulations, must be completed for any person hired after that date. Although the Town is obtaining these forms for full-time employees, the I-9 form does not distinguish between full-time and part-time employees. Therefore, the Town is still not in complete compliance with the requirement.

Recommendation:

We again recommend that the Town obtain the I-9 form as part of the hiring procedures. Although the employees may be temporary, the forms must be obtained and retained by the Town as proof of eligibility for employment. The Town may consider establishing a file for all temporary employees where these forms may be available and retained for the required number of years.

Town Response:

A procedure, which prevents the compensation of a new hire without the completion of an I-9 form, has been implemented.

PURCHASE ORDERS

Observation:

The Town has adopted a purchase order policy requiring all items greater than \$50 be accompanied by a purchase order. As part of our audit procedures, we tested compliance with the Town's purchase order policy. We were unable to locate purchase orders for several items tested in our sample.

Implication:

The purchase order system provides management with a means of controlling expenditures. The purchase order serves as an authorization that a purchase may be made and that an appropriation exists.

Recommendation:

The Town may consider increasing the purchase order limit as many purchases are above the current \$50 limit. An amount that is less restrictive may enable the department heads to

complete the purchase orders without disrupting the daily operations of the department. As the Town has adopted a purchase order policy, it should be enforced to insure that the departments comply with the policy.

Town Response:

An increase in the expenditure amount precipitating the issuance of a purchase order will be seriously considered. Measures will be taken to ensure that all expenditures are in strict compliance with the purchase order policy.

TAX OVERPAYMENT REFUNDS

Observation:

We noted that the Town currently refunds all tax overpayments collected, regardless of the amount. According to New Hampshire State Law, RSA 80:57 (Refund of Overpayments), no refund is required for tax overpayments of \$5.00 or less, unless the taxpayer submits a written request for the refund within sixty days of the overpayment.

Implication:

The Town may be creating more work and additional costs, such as preparing the check and postage, than the refund warrants. By eliminating such disbursements, the Town may reduce some of the time required to account for these overpayments.

Recommendation:

We recommend that the Town adopt a policy in accordance with RSA 80:57, whereby no refund of tax overpayments of \$5.00 or less will be made unless written notice is received from the taxpayer. These overpayments may be included as interest and costs for accounting purposes. This will eliminate unnecessary paperwork for insignificant overpayment amounts.

Town Response:

If a careful study of all related factors discloses no material problems, the recommended policy will be promptly implemented.

LIBRARY BANK RECONCILIATIONS

Observation:

We were unable to locate a formal bank reconciliation for the library checking account. We were informed that the bank balance is reconciled to the checkbook balance, but the bank reconciliations are not kept as part of the accounting records.

Implication:

Without formal written bank reconciliations, there is no documentation that the procedure was done. The bank reconciliation serves as a means of detecting errors or omissions. We were able to reconcile the library cash accounts with an immaterial variance.

Recommendation:

We recommend that formal bank reconciliation be kept as part of the accounting records. The bank reconciliation may be done on the back of the bank statement and therefore will be available for the audit.

Town Response:

Monthly bank reconciliations are now being maintained by the Library.

TOWN CLERK COMPUTER PROGRAM

Observation:

During the year, the Town Clerk office began using a computer program for automobile registrations. The program allows the permit fee to be automatically computed based on list price, months and mileage which is entered into the computer. We noted that the field which contains the total permit fee is not protected in any way and may be altered.

Implication:

The lack of protection on this field allows any amount to be entered for a permit fee. To insure that the proper fee is being charged and not being altered, this field should be protected.

Recommendation:

We recommend that this field be protected so that the total permit fee cannot be easily altered. The program may be written so that a specific code is necessary to override this field.

Town Response:

This problem has since been rectified.

ACCOUNTING PROCEDURES AND POLICIES MANUAL

Observation:

We previously reported that the Town does not currently have a formal accounting procedures and policies manual. The Town has still not developed a procedures and policies manual.

Implication:

The purpose of a procedures manual is to reduce the occurrence of a breakdown in daily operations should there be a failure in the system. The procedures and policies manual will provide the necessary information for the internal controls to continue to work as designed.

Recommendation:

The Town may consider developing an accounting procedures and policies manual to insure that the daily operations will continue.

Town's Response:

It is recognized that a manual of accounting policies and procedures is important to internal accounting controls. Such a manual will be developed in the near future.

GENERAL FIXED ASSET ACCOUNT GROUP

Observation:

As noted in prior years, the Town does not maintain its investment in general fixed assets.

Implication:

Generally accepted accounting principles require that the Town record general fixed assets in the General Fixed Asset Account Group. The inventory of property and equipment enhances the controls over the fixed assets of the Town.

Recommendation:

We recommend that the Town complete its inventory of fixed assets so they may be included in the general purpose financial statements. Once the inventory is completed, a policy regarding the capitalization of fixed assets should be adopted so the records may be maintained throughout the year.

Town's Response:

Fixed asset accounting for the Sewer Fund was completed several years ago, and progress has been made in recent years in inventorying other fixed assets of the Town. It is expected that a computerized, fixed assets accounting system will be in place by June 30, 1994.

TOWN OF MERRIMACK, NEW HAMPSHIRE
FINANCIAL STATEMENTS
WITH SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE
JUNE 30, 1993
AND
INDEPENDENT AUDITOR'S REPORT

Vachon, Clukay & Co., PC

Certified Public Accountants

TOWN OF MERRIMACK, NEW HAMPSHIRE

FINANCIAL STATEMENTS

June 30, 1993

TABLE OF CONTENTS

	Page(s)
INDEPENDENT AUDITOR'S REPORT	1
GENERAL PURPOSE FINANCIAL STATEMENTS	
EXHIBITS:	
A Combined Balance Sheet - All Fund Types and Account Groups	2
B Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental and Similar Trust Fund Types	3
C Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis - Budget and Actual - General and Special Revenue Funds	4
D Combined Statement of Revenues, Expenses and Changes in Fund Balances - All Non-Expensible and Pension Trust Funds	5
E Combined Statement of Cash Flows - All Non-Expensible and Pension Trust Funds	5
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS	6-19
SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD	
INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD	20
Defined Benefit Pension Plan - Required Supplementary Information	21
SUPPLEMENTAL SCHEDULES	
INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION	22
SCHEDULES:	
1 Combining Balance Sheet - All Special Revenue Funds	23
2 Combining Statement of Revenues, Expenditures and Changes in Fund Balances - All Special Revenue Funds	24

TOWN OF MERRIMACK, NEW HAMPSHIRE

FINANCIAL STATEMENTS

June 30, 1993

TABLE OF CONTENTS (CONTINUED)

SUPPLEMENTAL SCHEDULES (CONTINUED)

	Page(s)
3 Combining Balance Sheet - All Capital Projects Funds	25
4 Combining Statement of Revenues, Expenditures and Changes in Fund Balances - All Capital Projects Funds	26
5 Combining Balance Sheet - All Trust and Agency Funds	27
6 Project-Length Schedule of Construction Projects - All Capital Projects Funds	28

FEDERAL COMPLIANCE

INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE	29
I Schedule of Federal Financial Assistance	30
NOTES TO SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE	31

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622 7070

INDEPENDENT AUDITOR'S REPORT

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1993. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the financial statements of the General Fixed Asset Account Group which should be included to conform with generally accepted accounting principles. The amount that should be included is not known.

As described in Note 1, the Town has recognized tax revenues of \$1,653,675 which were not received in cash within sixty days of year end as is required by generally accepted accounting principles (GASB Interpretation 3). Town Officials believe, and we concur, that the application of this accounting principle, which would result in a decrease in the General Fund balance to (\$1,272,767), would give a misleading impression of the Town's ability to meet its current and future obligations.

In our opinion, except for the omission of the financial statements described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the fund types and account groups of the Town of Merrimack, New Hampshire as of June 30, 1993 and the results of its operations and the cash flows of its non-expendable and pension trust fund types for the year then ended in conformity with generally accepted accounting principles.

Vachon, Clukay & Co., PC

August 18, 1993

EXHIBIT A
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combined Balance Sheet - All Fund Types and Account Groups
 June 30, 1993

	Governmental Fund Types		Fiduciary Fund Types	Account Group	Totals	
	General	Special Revenue			Trust & Agency	General Long-Term Debt
ASSETS						
Cash and cash equivalents (Note 3)	\$4,257	\$15,078	\$783,611		1993	\$343,246
Equity in pooled cash and investments (Note 3)	7,536,325	38,255	21,292			9,184,936
Investments at cost (Note 3)			3,416,668			3,371,329
Taxes receivable (Note 1)	7,969,017					7,863,432
Accounts receivable	137,174	690,983	1,803			678,731
Due from other governments	496,841					338,831
Deferred charges	115,689	142,257				286,238
Inventory (Note 1)	42,460					70,623
Due from other funds (Note 6)	602,946	33,088	80,249			42,950
Advances to other funds						145,521
Restricted cash						131,660
Amount to be provided for retirement of general long-term obligations						9,780,539
Total Assets	\$16,904,709	\$919,661	\$4,303,623	\$9,557,682	\$32,102,969	\$32,238,036
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable	\$606,524	\$77,937	\$27,543			\$371,946
Accrued liabilities	119,159	42,367	9,996			470,480
Performance deposits	305,253			\$492,694		243,098
Retainage payable	3,942	8,109	500			11,945
Deferred revenue (Note 1)	15,408,674	30,058				15,438,732
Due to others		3,031	99,334			75,000
Due to other funds (Note 6)	80,249	532,042	103,992			42,950
Advances from other funds						145,521
Capital lease obligations payable (Note 5)						42,950
General obligation debt payable (Note 5)				\$1,105,559		1,266,877
Accrued compensated absences payable (Note 1)				7,862,828		7,943,678
Total Liabilities	16,523,801	693,544	696,020	9,557,682	27,509,086	26,419,067
Fund Balances:						
Reserved for endowments (Note 7)						624,824
Reserved for encumbrances	13,501	47,195	31,526			129,707
Reserved for employees' retirement						691,317
Reserved for debt service	146,821		821,686			245,852
Unreserved:						
Designated (Note 8)	141,791	38,808	1,730,145			2,014,470
Undesignated	78,795	140,114	380,241			946,879
Total Fund Balances	380,908	226,117	3,607,603			5,818,969
Total Liabilities and Fund Balances	\$16,904,709	\$919,661	\$4,303,623	\$9,557,682	\$32,102,969	\$32,238,036

See notes to financial statements

EXHIBIT B
TOWN OF MERRIMACK, NEW HAMPSHIRE
Combined Statement of Revenues, Expenditures and Changes in Fund Balances
All Governmental and Similar Trust Fund Types
For the Year Ended June 30, 1993

	Governmental Fund Types			Fiduciary Fund Types	Totals (Memorandum Only) For the Years Ended June 30,	
	General	Special Revenue	Capital Projects	Expendable Trust	1993	1992
Revenues:						
Taxes	\$6,147,432	\$257,646			\$6,405,078	\$6,703,429
Licenses and permits	1,834,203	375			1,834,578	1,702,973
Intergovernmental revenues	1,105,540	69,551	\$70,815		1,245,906	1,176,025
Charges for services	501,820	2,730,342			3,232,162	3,045,904
Miscellaneous revenues	778,350	42,469	43,098	\$48,612	912,529	818,250
Total Revenues	<u>10,367,345</u>	<u>3,100,383</u>	<u>113,913</u>	<u>48,612</u>	<u>13,630,253</u>	<u>13,446,581</u>
Expenditures:						
Current:						
General government	1,565,231				1,565,231	1,446,253
Public safety	4,688,739	59,208		26,420	4,774,367	4,458,210
Highways and streets	1,926,414				1,926,414	2,030,356
Health and welfare	234,568	682			235,250	337,057
Sanitation		2,379,599			2,379,599	2,632,832
Culture and recreation	875,771	115,605			991,376	937,680
Capital outlay	436,095	94,146	1,456,641	286,263	2,273,145	1,562,803
Debt service:						
Principal of debt	895,093	447,075			1,342,168	1,174,588
Interest and fiscal charges	431,703	205,057	8,014		644,774	704,749
Total Expenditures	<u>11,053,614</u>	<u>3,301,372</u>	<u>1,464,655</u>	<u>312,683</u>	<u>16,132,324</u>	<u>15,284,528</u>
Excess of Revenues Over (Under) Expenditures	<u>(686,269)</u>	<u>(200,989)</u>	<u>(1,350,742)</u>	<u>(264,071)</u>	<u>(2,502,071)</u>	<u>(1,837,947)</u>
Other Financing Sources (Uses):						
Proceeds from debt financing			1,100,000		1,100,000	1,460,000
Operating transfers in		67,513		424,138	491,651	989,507
Operating transfers out	(174,138)	(250,000)	(67,513)		(491,651)	(989,507)
Total Other Financing Sources (Uses)	<u>(174,138)</u>	<u>(182,487)</u>	<u>1,032,487</u>	<u>424,138</u>	<u>1,100,000</u>	<u>1,460,000</u>
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	<u>(860,407)</u>	<u>(383,476)</u>	<u>(318,255)</u>	<u>160,067</u>	<u>(1,402,071)</u>	<u>(377,947)</u>
Fund Balances – July 1 as restated (Note 9)	<u>1,241,315</u>	<u>609,593</u>	<u>697,510</u>	<u>1,570,178</u>	<u>4,118,596</u>	<u>4,524,543</u>
Fund Balances – June 30	<u>\$380,908</u>	<u>\$226,117</u>	<u>\$379,255</u>	<u>\$1,730,245</u>	<u>\$2,716,525</u>	<u>\$4,146,596</u>

See notes to financial statements

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis
 Budget and Actual - General and Special Revenue Funds
 For the Year Ended June 30, 1993

	General Fund			Special Revenue Funds			Totals (Memorandum Only)		
	Budget	Actual	Variance	Budget	Actual	Variance	Budget	Actual	Variance
			Favorable (Unfavorable)			Favorable (Unfavorable)			Favorable (Unfavorable)
Revenues:									
Taxes	\$6,736,309	\$6,147,432	(\$588,877)	\$248,646	\$257,646	\$9,000	\$6,984,955	\$6,405,078	(\$579,877)
Licenses and permits	1,724,285	1,834,203	109,918	500	375	(125)	1,724,785	1,834,578	109,793
Intergovernmental revenues	1,151,906	1,105,540	(46,366)	67,835	67,835		1,219,741	1,173,375	(46,366)
Charges for service	467,845	501,820	33,975	2,670,049	2,634,629	(35,420)	3,137,894	3,136,449	(1,445)
Miscellaneous revenues	555,643	778,350	222,707	60,000	34,651	(25,349)	615,643	813,001	197,358
Total Revenues	10,635,988	10,367,345	(268,643)	3,047,030	2,995,136	(51,894)	13,683,018	13,362,481	(320,537)
Expenditures:									
Current:									
General government	1,400,367	1,563,297	(162,930)				1,400,367	1,563,297	(162,930)
Public safety	4,948,990	4,687,089	261,901	71,449	59,208	12,241	5,020,439	4,746,297	274,142
Highways and streets	1,870,376	1,906,871	(36,495)				1,870,376	1,906,871	(36,495)
Health and welfare	270,042	234,568	35,474				270,042	234,568	35,474
Sanitation				2,632,444	2,362,351	270,093	2,632,444	2,362,351	270,093
Culture and recreation	890,350	868,403	21,947	3,000	5,298	(2,298)	893,350	873,701	19,649
Debt service:	417,624	431,750	(14,126)	104,936	93,266	11,670	522,560	525,016	(2,456)
Principal of debt	895,093	895,093		447,075	447,075		1,342,168	1,342,168	
Interest and fiscal charges	432,338	431,703	635	220,927	205,057	15,870	653,265	636,760	16,505
Total Expenditures	11,125,180	11,018,774	106,406	3,479,831	3,172,255	307,576	14,605,011	14,191,029	413,982
Excess of Revenues over (under) Expenditures	(489,192)	(651,429)	(162,237)	(432,801)	(177,119)	255,682	(921,993)	(828,548)	93,445
Other Financing Sources (Uses):									
Operating transfers in				67,513	67,513		67,513	67,513	
Operating transfers out	(174,138)	(174,138)		(250,000)	(250,000)		(424,138)	(424,138)	
Total Other Financing Sources (Uses)	(174,138)	(174,138)		(182,487)	(182,487)		(356,625)	(356,625)	
Excess of Revenues and Other Sources over (under) Expenditures and Other Uses	(663,330)	(825,567)	(162,237)	(615,288)	(359,606)	255,682	(1,278,618)	(1,185,173)	93,445
Fund Balances - July 1, 1992	1,192,974	1,192,974		526,481	526,481		1,719,455	1,719,455	
Fund Balances - June 30, 1993	\$529,644	367,407	(\$162,237)	(\$88,807)	166,875	\$255,682	\$440,837	\$534,282	\$93,445
Reconciliation to GAAP Basis:									
Elimination of encumbrances outstanding at year end (Note 1)									
Fund Balances - June 30, 1993 GAAP Basis		13,501			47,195				
		\$380,908			\$214,070				

See notes to financial statements

EXHIBIT D

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Revenues, Expenses and Changes in Fund Balances

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 1993

	Non- Expendable Trust	Pension Trust	Totals (Memorandum Only) For the Years Ended June 30,	
			1993	1992
Operating Revenues:				
Contributions		\$114,750	\$114,750	\$68,274
Investment income	\$70,329	55,999	126,328	137,803
Other operating revenue	35,423		35,423	
	<u>105,752</u>	<u>170,749</u>	<u>276,501</u>	<u>206,077</u>
Operating Expenses:				
Contractual services	51,954	43,099	95,053	144,903
Operating Income	<u>53,798</u>	<u>127,650</u>	<u>181,448</u>	<u>61,174</u>
Non-Operating Income (Expense):				
Bequests	1,200		1,200	
Gain (loss) on investment transactions	(8,282)	2,719	(5,563)	1,175
Total Non-Operating Income (Expense)	<u>(7,082)</u>	<u>2,719</u>	<u>(4,363)</u>	<u>1,175</u>
Net Income	46,716	130,369	177,085	62,349
Fund Balances - July 1 as restated (Note 9)	1,009,056	691,317	1,700,373	1,638,024
Fund Balances - June 30	<u>\$1,055,772</u>	<u>\$821,686</u>	<u>\$1,877,458</u>	<u>\$1,700,373</u>

EXHIBIT E

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combined Statement of Cash Flows

All Non-Expendable and Pension Trust Funds

For the Year Ended June 30, 1993

	Non- Expendable Trust	Pension Trust	Totals (Memorandum Only) For the Years Ended June 30,	
			1993	1992
Cash Flows from Operating Activities:				
Cash received from trust investments	\$70,329	\$53,722	\$124,051	\$131,335
Cash contributions received		59,716	59,716	136,144
Other miscellaneous cash receipts	35,423	5,584	41,007	7,181
Cash paid to suppliers	(53,564)	(43,099)	(96,663)	(201,902)
Net Cash Provided by Operating Activities	<u>52,188</u>	<u>75,923</u>	<u>128,111</u>	<u>72,758</u>
Cash Flows from Non Capital Financing Activities:				
Bequests	1,200		1,200	
Net Cash Provided by Non Capital Financing Activities	<u>1,200</u>		<u>1,200</u>	
Cash Flows from Investing Activities:				
Net (increase) decrease in investment securities	12,783	114,066	126,849	(50,870)
Gain (loss) on investment transactions	(8,282)	2,719	(5,563)	1,175
Net Cash Provided (Used) by Investing Activities	<u>4,501</u>	<u>116,785</u>	<u>121,286</u>	<u>(49,695)</u>
Net Increase in Cash and Cash Equivalents	57,889	192,708	250,597	23,063
Cash and Cash Equivalents, July 1	256,879	238,021	494,900	471,837
Cash and Cash Equivalents, June 30	<u>\$314,768</u>	<u>\$430,729</u>	<u>\$745,497</u>	<u>\$494,900</u>
Reconciliation of Net Operating Income to Net Cash Provided by Operating Activities				
Net Operating Income	\$53,798	\$127,650	\$181,448	\$61,174
Adjustments to Reconcile Net Operating Income to Net Cash Provided by Operating Activities:				
Change in assets and liabilities:				
Decrease in accounts receivable		3,307	3,307	713
(Increase) Decrease in due from other funds		(54,808)	(54,808)	67,644
(Decrease) in accounts payable				(57,009)
Increase (decrease) in deferred revenue		(226)	(226)	226
Increase (decrease) in due to other funds	(1,610)		(1,610)	10
Net Cash Provided	<u>\$52,188</u>	<u>\$75,923</u>	<u>\$128,111</u>	<u>\$72,758</u>

See notes to financial statements

5

NOTE 1--SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Merrimack, New Hampshire conform to generally accepted accounting principles for local governmental units, except as indicated hereinafter. The following is a summary of significant accounting policies:

Financial Reporting Entity

The Town of Merrimack, New Hampshire (the "Town") was incorporated in 1746. The Town operates under the Town Meeting/Town Manager form of government and performs local governmental functions authorized by State law.

The accompanying financial statements of the Town present the financial position of the various fund types and account groups, the results of operations of the various fund types, and the cash flows for non-expendable and pension trust funds.

The financial statements include those of the departments governed by the Board of Selectmen and other officials with financial responsibility. The Town has no other organizational units which meet criteria for inclusion in the financial statements as defined by the Governmental Accounting Standards Board.

Fund Accounting

The accounts of the Town are organized on the basis of funds and account groups, each of which is a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balance, revenues, and expenditures/expenses. Accordingly interfund receivables and payables have not been eliminated. The various funds are summarized by type in the financial statements. The memorandum totals included in the financial statements are presented only for informational purposes and are not intended to represent the financial position, results of operations or the cash flows of the Town as a whole.

Individual funds and account groups summarized in the financial statements are classified as follows:

Governmental Funds

General Fund - used to account for all revenues and expenditures which are not accounted for in other funds or account groups.

Special Revenue Funds - used to account for specific restricted revenues and expenditures for various purposes. The following funds have been accounted for as Special Revenue Funds:

- | | |
|---------------------------|---------------------------|
| Sewer Operating Fund | Solid Waste Disposal Fund |
| Library Fine Fund | Naticook Day Camp Fund |
| Fire Protection Area Fund | Cable Television Fund |
| DARE Fund | |

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1993

Capital Projects Funds - used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment. The Town accounts for the following construction projects in its Capital Projects Funds.

Incinerator Fund
Road Pavement Management Fund

Veteran's Memorial Park Fund
Camp Sargent Road Fund

Fiduciary Funds

Assets held by the Town in a fiduciary capacity or as an agent for individuals, private organizations, and other governmental units, and/or other funds for various purposes and taxes collected for other governmental units. Receipts and expenditures of each fund are governed by statutes, local law, or the terms of the gift.

Trust Funds - Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. The non-expendable funds are accounted for and reported as proprietary funds since capital maintenance is critical. These include non-expendable and pension trust funds.

Agency Funds - The Town collects taxes for Merrimack School District and Hillsborough County, both independent governmental units, which are remitted to them as required by law. These funds are accounted for as agency funds. Other agency funds account for the deferred compensation plan assets and school agency funds.

Account Groups

Account groups are not funds; they do not reflect available financial resources and related liabilities, but are accounting records of general fixed assets and general long-term obligations, respectively. The following is a description of the account groups of the Town.

General Fixed Asset Account Group - The Town does not record the acquisition of fixed assets in the General Fixed Asset Account Group, as required by generally accepted accounting principles. Fixed assets acquired or constructed for general government services are recorded as expenditures in the fund making the expenditure. Funds used to acquire general fixed assets and/or debt service payments on borrowings in connection therewith are accounted for as expenditures in the year payments are made.

General Long-Term Debt Account Group - used to record the outstanding long-term obligations of the Town.

Basis of Accounting

The accrual basis is used for the non-expendable and pension trust funds. The measurement focus of these funds is determination of net income, financial position and cash flows ("capital maintenance" focus).

Governmental funds utilize the modified accrual basis whereby revenues are recorded when susceptible to accrual, i.e., both measurable and available. Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred, if measurable.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

In applying the susceptible to accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of revenues. In one, monies must be expended on the specific purpose or project before any amounts will be paid to the Town, therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible to accrual criteria are met.

Licenses and permits, charges for services, and miscellaneous revenues (except investment earnings) are recorded as revenues when received in cash because they are generally not measurable until actually received. Investment earnings are recorded as earned, since they are measurable and available. (See *Property Taxes* for property tax accrual policy.)

During the course of normal operations, the Town has transactions between funds, including expenditures and transfers of resources to provide services, construct assets, and service debt. The accompanying governmental and fiduciary funds financial statements reflect such transactions as transfers. Non-expendable trust funds report these transactions as revenues and expenses.

Total columns on the accompanying financial statements are captioned "Memorandum Only" to indicate that they are intended to facilitate financial analysis. Interfund eliminations have not been made at arriving at the data and it is not intended to present financial position, results of operations or changes in financial position in accordance with generally accepted accounting principles.

Budgetary Data

The budget represents departmental appropriations as authorized by annual or special Town meetings. The Selectmen may transfer funds between operating categories as they deem necessary. The Town adopts its budget under regulations of the New Hampshire Department of Revenue Administration which differ somewhat from generally accepted accounting principles in that the focus is on the entire governmental unit rather than on the basis of fund types. Special revenue fund budgets are adopted only for funds under the control of the Board of Selectmen. Budgets for capital projects funds are adopted in the year the project is authorized and may extend over multiple accounting periods. Following is a reconciliation between the budget as presented for reporting purposes and the adopted budget.

Total May 14, 1992 Annual Town Meeting		\$14,590,732
Supplemental Appropriations RSA 31:95b		165,615
		<hr/>
Total Budget - Legal Basis		14,756,347
Add (Deduct) Timing Differences		
Continued Appropriations		
July 1, 1992		488,373
June 30, 1993		(215,571)
		<hr/>
General Fund	\$11,299,318	
Special Revenue Funds	3,729,831	
	<hr/>	
Total Budget - Report Basis		<u>\$15,029,149</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

State law requires balanced budgets but permits the use of beginning fund balance to reduce the property tax rate. For the year ended June 30, 1993, the Town applied \$422,630 of its unappropriated general fund balance to reduce taxes.

Reconciliation of Exhibit C to Exhibit B

Expenditures shown on the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - Budgetary Basis - Budget and Actual - General and Special Revenue Funds (Exhibit C) are reported on the basis budgeted by the Town. Special Revenue Fund balances differ from those reported in conformity with generally accepted accounting principles in the Combined Statement of Revenues, Expenditures and Changes in Fund Balances - All Governmental Fund Types (Exhibit B) as follows:

Special Revenue Fund

Fund balances June 30, 1993 Budgetary Basis Exhibit C	\$214,070
Adjustments:	
Library Fine Fund not budgeted	<u>12,047</u>
Fund balances June 30, 1993 GAAP Basis Exhibit B	<u><u>\$226,117</u></u>

Encumbrances

Encumbrance accounting, under which purchase orders and other commitments for the expenditure of monies are recorded in order to reserve a portion of the applicable appropriation, is employed as an extension of formal budgetary integration in Governmental Funds. Encumbrances outstanding at year end are reported as a component of fund balance since they do not constitute expenditures or liabilities and are detailed by fund type and function as follows:

	<u>General Fund</u>	<u>Special Revenue Funds</u>	<u>Capital Projects Funds</u>
General government	\$3,122		
Public safety	64		
Highways and streets	5,403		
Sanitation		\$47,195	
Culture and recreation	139		
Capital outlay	<u>4,773</u>		<u>\$31,526</u>
	<u><u>\$13,501</u></u>	<u><u>\$47,195</u></u>	<u><u>\$31,526</u></u>

Statement of Cash Flows

For the purpose of the Statement of Cash Flows, cash and cash equivalents consist of demand deposits and certificates of deposit. A reconciliation for Non-expendable Trust Funds is as follows:

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
June 30, 1993

Cash - demand deposits	\$111,861
Investments in certificates of deposit	202,907
Cash and cash equivalents, per Exhibit E	<u>\$314,768</u>

Assets, Liabilities and Fund Equity

Investments - Investments are stated at cost in all funds other than the pension trust and deferred compensation agency funds which record investments at market. Certificates of deposit with a maturity of greater than ninety days from the date of issuance are included in investments.

Taxes Receivable - Taxes levied during 1992 and prior and uncollected at June 30, 1993 are recorded as receivables net of reserves for estimated uncollectibles of \$1,009,437.

Inventory - The Town accounts for fuel, equipment repair parts, and stabilized base material inventories under the consumption method on a first-in, first-out basis. Inventories are recorded at cost and are not reported as a reserved component of fund balance as is required by generally accepted accounting principles.

Deferred Revenue - The Town has recorded deferred property tax revenues of \$14,927,899 due July 1, 1993, which is the first installment of 1993-1994 taxes. Other deferred revenue consists of receivables which will be recognized when earned.

Revenues, Expenditures and Expenses

Property Taxes - Taxes are levied on the assessed value of all taxable real property as of the prior April 1 (\$1,634,805,805 as of April 1, 1992) and were due in two installments on July 1 and December 1. Taxes due after the due dates accrue interest at 12% per annum.

Under State law, the Tax Collector obtains tax liens on properties which have unpaid taxes in the following calendar year after taxes were due for the amount of unpaid taxes, interest and costs. These priority tax liens accrue interest at 18% per annum. If the property is not redeemed within a two year redemption period, the property is tax deeded to the Town.

The Town has accrued taxes of \$1,653,675 (net of allowances for estimated uncollectibles of \$1,009,437) in the General Fund which do not meet the susceptible to accrual criteria of Governmental Accounting Standards Board. The net effect of not recognizing the tax receivables would result in an undesignated General Fund deficit of \$1,574,880 and might mislead the user of these financial statements as to the Town's financial position. This understatement might give the user of these financial statements a misleading impression about the Town's ability to meet its current or future obligations. Under existing State law, the Town will either receive full payment or acquire an ownership interest in the property in lieu of payment in 1995. Prior history indicates that a substantial portion of overdue taxes are paid before this date.

Accrued Vacation and Sick Leave - Employees earn vacation and sick leave as they provide services. Provision is made in the annual budget for vacation and sick leave. The estimated value of accumulated compensated absences at June 30, 1993 is \$589,295 and has been recorded in the General Long-Term Debt Account Group.

NOTE 2--STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

Deficit Fund Balances - As of June 30, 1993 the following individual funds were in a deficit position.

	<u>Deficit</u>
Special Revenue Funds:	
Solid Waste Disposal Fund	\$29,367
Capital Projects Funds:	
Incinerator Fund	9,911

Special Revenue Funds - The deficit in the special revenue funds results from an unanticipated shortfall in solid waste fees in prior years.

Capital Projects Funds - The deficit in the Incinerator Fund is a result of a timing difference in revenue recognition for the State share of the project.

NOTE 3--CASH AND INVESTMENTS

The Town maintains a cash and investment pool that is available for use of all governmental fund types which under state law are in the custody of the Town treasurer. Each fund type's portion of this pool is displayed on the combined balance sheet as "Equity in pooled cash and investments". If a cash deficiency occurs it is recorded as an interfund balance. Investment earnings are allocated to each fund on the basis of average monthly balances. The deposits and investments of the Library Trustees Fund, the Capital Reserve and Insurance Expendable Trust Funds, the Non-expendable Trust Funds, the Pension Trust Fund and the Deferred Compensation Agency Fund are held separately from those of other Town funds.

The Town's deposit and investment policies are governed by New Hampshire state law and written policies adopted by the Board of Selectmen. The policy for Governmental Fund Types requires that deposits and investments be made in institutions that are participants in federal insurance programs. A maximum of \$2,000,000 may be invested without perfected collateral in any one bank. An unsecured deposit or an investment of more than \$100,000 must meet criteria set by the Board of Selectmen regarding the bank's financial condition. Investments for other funds are at the discretion of the trustees of those funds.

At year end, the carrying amount of all the Town's cash deposits was \$2,904,214 and the bank balance was \$1,885,527 of which \$1,302,012 was insured or collateralized with securities held by an agent in the Town's name and \$583,515 was uninsured and uncollateralized.

The Town's investments are categorized to provide an indication of the level of risk assumed by the Town of Merrimack. Category 1 includes investments that are insured or registered or for which the securities are held by the Town or its agent in the Town's name. Category 2 included uninsured and unregistered investments for which the securities are held by the broker's or dealer's trust department or agent in the Town's name. Category 3 includes uninsured or unregistered investments for which the securities are held by the broker or dealer, or by its trust department or agent but not in the Town's name.

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

	Category			Carrying Amount	Market Value
	1	2	3		
Certificates of deposit	\$503,917			\$503,917	\$503,917
U.S. Treasury securities	1,521,227			1,521,227	1,542,004
Corporate bonds	30,000	\$201,908		231,908	232,683
Corporate stock	469,479			469,479	1,071,823
Mutual funds	88,869			88,869	101,189
Guaranteed investment contracts		106,997		106,997	106,997
Repurchase agreements	5,911,645			5,911,645	5,911,645
	<u>\$8,525,137</u>	<u>\$308,905</u>		8,834,042	9,470,258
Land				1,575	667,239
ICMA deferred compensation plan				492,694	492,694
				9,328,311	<u>\$10,630,191</u>
Book value of cash and deposits				2,904,214	
Total cash and investments				<u>\$12,232,525</u>	

NOTE 4--EMPLOYEE BENEFIT PLANS

Defined Benefit Pension Plan

The Town has a non-contributory defined benefit pension plan for all non-union employees who are not a member of another retirement plan, who have completed a year of service, worked 1,000 or more hours in the plan year, and have attained the age of 21. The Town makes actuarially determined annual contributions to the pension plan equal to the maximum amounts allowed by the Internal Revenue Code. Significant actuarial assumptions are described below. Covered wages under the plan were \$1,911,778 or 28% of total wages paid to all employees of \$6,817,314. Pension costs of \$114,750 include current service costs, which are accrued and funded on a current basis, and prior costs, which are amortized over ten years.

The pension plan provides pension and death benefits. A member may retire after reaching the age of 55 and five years participation in the plan. Benefits vest at 100% after 5 years of service. Employees who retire at or after age 55 with 15 or more years of service are entitled to pension payments for the remainder of their lives equal to 30% of their final five-year average compensation, reduced for less than 15 years of service. The plan provides a death benefit equal to the present value of the deceased member's total accrued benefit.

Contributions from the Town are recognized as revenue in the period in which employees provide services to the Town. Investment income is recognized as earned by the pension plan. The net appreciation (depreciation) in the fair value of investments held by the pension plan is recorded as an increase (decrease) to investment income based on the valuation on investments as of the date of the balance sheet. (See Note 1 for investment composition). There are no investments with parties related to the pension plan.

TOWN OF MERRIMACK, NEW HAMPSHIRE
 NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

The pension benefit obligation is the present value of future benefits used in the actuarial valuation for July 1, 1991, as permitted by generally accepted accounting principles for small plans. This pension valuation method reflects the present value of estimated pension benefits that will be paid in future years as a result of employee services performed to date and is adjusted for the effects of projected salary increases attributable to inflation. Significant actuarial assumptions used in the valuation include a rate of return on pre and post retirement assets of 7.5% annually, no pre-retirement withdrawal assumed and 4% level increase in salary scale. The unfunded pension benefit obligation at June 30, 1993 is as follows:

Present Value of Future Benefits	
Active plan participants	\$1,919,650
Terminated members due immediate payouts	1,703
	<hr/>
Pension benefit obligation	1,921,353
Net assets available for benefits	(821,686)
	<hr/>
Unfunded pension benefit obligation	<u>\$1,099,667</u>

No changes in actuarial assumptions or benefit provisions that would significantly affect the valuation of the pension benefit obligation occurred during the year.

Additional information required by the Governmental Accounting Standards Board follows these notes. This information is presented to enable the reader to assess the progress made by the Town in accumulating sufficient assets to pay pension benefits as they become due.

New Hampshire Retirement System

The Town participates in the New Hampshire Retirement System, which is a multi-employer defined benefit pension plan. The system covers substantially all full-time permanent fire and police employees. The Plan, which is a cost sharing, multiple-employer Public Employee Retirement System (PERS), is divided into two membership groups. Group I consists of non-public safety employees. Group II consists of public safety officers. It requires that both the Town and employees contribute to the plan which provides retirement, disability and death benefits.

Group I - Members contributing through age 60 qualify for normal service retirement allowance based on years of creditable service. The yearly pension amount is 1/60 (1.67%) of average final compensation (AFC) multiplied by the years of creditable service. AFC is defined as the average of the three highest salary years. At age 65 the yearly pension amount is recalculated at 1/66 (1.5%) of AFC multiplied by the years of creditable service. Members in service with 10 or more years creditable service who are between age 50 and 60 are entitled to a retirement allowance with appropriate graduated reduction based on years of creditable service.

Group II - After attaining the age of 45, members with 20 years of creditable service qualify to receive a retirement allowance at a rate of 2.5% of AFC for each year of creditable service, not to exceed 40 years. Members in service at age 60 qualify to receive a prorated retirement allowance.

Members of both groups are entitled to disability allowances and also death benefit allowances subject to various requirements and rates based on AFC or earnable compensation. The State

TOWN OF MERRIMACK, NEW HAMPSHIRE
 NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

of New Hampshire funds 35% of employer costs for public safety officers (Group II) employed by the Town. The State does not participate in funding the employer cost of other Town employees (Group I).

The Town's current year covered wages were \$2,905,585, 42.6% of total wages of \$6,817,314. Employee contributions were \$266,580. Employee contribution rates were 9.3% and 5% of covered wages for public safety and general employees respectively. The Town's contribution to this plan was \$143,099. The Town's contribution rate for police, fire and general employees was 3.48%, 6.81%, and 2.83% respectively.

The amount of total pension benefit obligation is based on a standardized measurement established by GASB Statement 5, *Disclosure of Pension Information by Public Employee Retirement Systems and Local Governmental Employers* that must be used by a PERS. The standardized measurement is the actuarial present value of creditable projected benefits. This pension valuation method reflects the present value of estimated pension benefits that will be paid in future years as a result of employee services performed to date, and is adjusted for the effects of projected salary increases. A standardized measure of the pension benefit obligation was adopted by the GASB to enable readers to (a) assess the PERS funding status on a going-concern basis, (b) assess progress made in accumulating sufficient assets to pay benefits when due, and (c) make comparisons among other PERS and among other employers.

The Plan's total benefit obligation and net assets available for pension benefits as of June 30, 1992 are as follows (in millions) (The Town's portion of these amounts is not determinable):

Net assets available for pension benefits, at market value	\$1,654
Total pension benefit obligation	<u>1,600</u>
Net assets in excess of pension benefit obligation	<u><u>\$54</u></u>

The measurement of the total pension benefit obligation is based on the June 30, 1991 actuarial valuation and related forecast updated for June 30, 1992. The funding method was changed to an open group aggregate funding method. In addition, economic and forecast assumptions and forecast valuation salary scales were revised to better reflect actual experience of the Plan.

The New Hampshire Retirement System began compiling historical trend information in their 1987 Comprehensive Annual Financial Report. When issued, the fiscal year 1993 report will include seven years of trend data. The information will eventually include ten years of data and will be useful in assessing the Plan's progress in accumulating sufficient assets to pay pension benefits as they become due.

Deferred Compensation Plan

All Town employees are eligible to participate in a separate deferred compensation plan created in accordance with Internal Revenue Code Section 457. The plan permits them to defer a portion of their salary which is not available to them until termination, retirement, death or unforeseen emergency. All amounts of compensation deferred under the plan and income attributable to those amounts remain property of the Town until made available to the covered employees. Participants rights are equal to those of general creditors of the Town. Plan assets are accounted for in the Deferred Compensation Agency Fund.

TOWN OF MERRIMACK, NEW HAMPSHIRE
 NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

NOTE 5--GENERAL DEBT OBLIGATIONS

Changes in Long-term Debt - The changes in long-term obligations for the year ended June 30, 1993 were as follows:

	Balance 7/1/92	Obligations Issued	Obligations Retired	Balance 6/30/93
Debt	\$7,943,678	\$1,100,000	\$1,180,850	\$7,862,828
Capital Lease	1,266,877		161,318	1,105,559
Total	<u>\$9,210,555</u>	<u>\$1,100,000</u>	<u>\$1,342,168</u>	<u>\$8,968,387</u>

General Long-term Obligations

General Obligation Debt - payable at June 30, 1993 is comprised of the following individual issues:

\$1,110,000 1975 State Guaranteed Incinerator Sewer Bonds due in annual installments of \$55,000 through September 1, 1995; interest at 6.5%. (This issue is wholly funded by an annual grant from the State of New Hampshire)	\$165,000
\$2,750,000 1977 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$125,000 through August 1, 1998; interest at 4.875%	625,000
\$2,250,000 1980 State Guaranteed Sewer Line Extension Bonds due in annual installments of \$110,000 through July 1, 2000; interest at 7.12%	880,000
\$3,000,000 1985 Road Improvement Bonds due in annual installments of \$300,000 through February 1, 1995; interest at 7.5% to 7.7%	600,000
\$3,300,000 1987 Road Improvement Bonds due in annual installments of \$330,000 through July 15, 1997; interest at 5.4% to 7.25%	1,650,000
\$350,000 1988 Sewer Line Bonds due in annual installments of \$50,000 through July 15, 1995; interest at 6.95% to 7.05%	150,000
\$1,550,000 1989 Camp Naticook Bond due in annual installments of \$50,750 - \$180,899 through January 2, 2005; interest at 9.5%	1,382,828
\$1,460,000 1991 Road Improvement Bonds due in annual installments of \$150,000 through August 15, 1993 and \$145,000 through August 15, 2001; interest at 6.5%	1,310,000

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

\$1,100,000 1992 Road Improvement Bond due in annual installments of \$110,000 through January 15, 2003; interest at 5.0% to 5.4%	1,100,000
	<u>\$7,862,828</u>

Capital Lease Obligations - represent lease agreements entered into for the financing of equipment acquisitions. These contracts are subject to cancellation should funds not be appropriated to meet payment obligations. Amounts are annually budgeted in applicable departments. Following are individual capital leases at June 30, 1993:

Computer Equipment lease, 8.4%, due in annual installments of \$47,478, maturing in March, 1994	\$43,783
Aeration System lease, 8.07%, due in annual installments of \$135,524, maturing in March, 2001	776,734
Recycling Facility lease, 8.3%, due in annual installments of \$64,066, maturing in March, 1998	253,695
Computer lease, 8.44%, due in annual installments of \$17,687, maturing in June, 1995	31,347
	<u>\$1,105,559</u>

Summary of Debt Service Requirements to Maturity

The annual requirements to amortize all outstanding long-term obligations as of June 30, 1993 including interest of \$2,811,782 are as follows:

Year Ending <u>June 30,</u>	<u>Debt</u>	<u>Capital Leases</u>	<u>Total</u>
1994	\$1,824,119	\$264,756	\$2,088,875
1995	1,735,352	217,277	1,952,629
1996	1,353,420	199,591	1,553,011
1997	1,192,609	199,591	1,392,200
1998	1,139,717	199,591	1,339,308
1999-2003	2,651,488	406,573	3,058,061
2004-2005	396,085		396,085
	<u>\$10,292,790</u>	<u>\$1,487,379</u>	<u>\$11,780,169</u>

Authorized and Unissued Debt - As of June 30, 1993, the Town has long-term debt authorized but unissued as follows:

Composting Facility	\$4,950,000
Highway	40,000

TOWN OF MERRIMACK, NEW HAMPSHIRE
 NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

Available Debt Margin - The Town is subject to State statute which limits debt outstanding to a percentage (dependent on purpose) of a valuation calculation made annually by the State. As of June 30, 1993 the Town had an available debt margin of \$15,704,107 for general purposes. Debt incurred for sewer expansion is not included in the limitation calculations.

NOTE 6--INTERFUND BALANCES

Interfund receivables/payables at June 30, 1993 were as follows:

<u>Fund</u>	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
General Fund	\$602,946	\$80,249
Special Revenue Funds:		
Sewer Operating Fund	602	480,436
Solid Waste Disposal Fund	32,486	51,449
Naticook Day Camp Fund		157
Trust and Agency Funds:		
Expendable Trust Funds		103,992
Pension Trust Fund	80,249	
Total	<u>\$716,283</u>	<u>\$716,283</u>

NOTE 7--NON-EXPENDABLE TRUST FUNDS

The principal amounts of all Non-expendable Trust Funds are restricted in that only income earned may be expended. Principal and income balances at June 30, 1993 were as follows:

	<u>Principal</u>	<u>Income</u>	<u>Total</u>
Fund A	\$199,499	\$101,351	\$300,850
Fund B	23,352	7,929	31,281
Fund C	249,570	61,620	311,190
Other Funds	203,110	209,341	412,451
	<u>\$675,531</u>	<u>\$380,241</u>	<u>\$1,055,772</u>

NOTE 8--UNRESERVED DESIGNATED FUND BALANCES

Appropriations for certain projects and specific items not fully expended at year end are carried forward as continuing appropriations to the next year in which they supplement the appropriations of that year. At year end, continuing appropriations are reported as a component of fund balance and are as follows:

General Fund:	
General government	\$30,000
Public safety	4,685
Highways and streets	71,300
Health and welfare	250
Culture and recreation	2,000
Capital outlay	<u>68,836</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

	177,071
Less revenues not susceptible to accrual	(35,280)
Total General Fund	<u>\$141,791</u>
Special Revenue Funds:	
Sewer Fund	\$20,000
Solid Waste Fund	18,500
Library Fine Fund - Restricted Donation	308
Total Special Revenue Funds	<u>\$38,808</u>
Expendable Trust Funds:	
Landfill	\$237,658
Highway Equipment	400,515
Fire Equipment	156,655
Ambulance	69,450
Waste Water Treatment Plant	753,905
Conservation Trust	21,292
Property Reappraisal	49,611
Insurance Trust Funds	24,648
Land Bank	16,411
Total Expendable Trust Funds	<u>\$1,730,145</u>

NOTE 9--RESTATEMENT OF FUND BALANCES

Certain bequests held by the Merrimack Library Trustees as permitted by State law have been reclassified for reporting purposes from the Special Revenue Funds to the Non-Expendable Trust Funds. Totals Memorandum Only columns of the prior year have been restated to give retroactive effect to the reclassification.

NOTE 10--PERFORMANCE BONDS

The Town holds performance bonds from developers until projects have been completed to Town standards. Due to the nature of the bonds they are not included as part of the financial statements. As of June 30, 1993, the performance bonds are comprised of the following:

Letters of credit	\$480,329
Cash deposits	5,717
Surety bond	11,512
	<u>\$497,558</u>

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO GENERAL PURPOSE FINANCIAL STATEMENTS (CONTINUED)
 June 30, 1993

NOTE 11--COMMITMENTS AND CONTINGENCIES

Town officials estimate that any potential claims against the Town which are not covered by insurance are immaterial. Certain tax assessments are the subject of appeal to the New Hampshire Board of Land and Tax Appeals. In the event that the Town's assessment was not upheld the amounts would be charged to operations or the allowance for estimated uncollectible taxes in the year the decision is rendered.

NOTE 12--TOP TAXPAYERS

The following are the five major property owners as they relate to the 1992 assessed property valuation of \$1,634,805,805:

<u>Taxpayer</u>	<u>1992 Property Valuation</u>	<u>Percentage of Total Valuation</u>
Digital Equipment Corp.	\$84,136,383	5.15%
Anheuser Busch, Inc.	80,323,500	4.91%
Lockheed Sanders, Inc.	33,605,200	2.06%
Nashua Corporation	33,320,100	2.04%
New Hampshire Merrimack River Limited Partnership	17,518,800	1.07%

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 422-7070

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTARY INFORMATION REQUIRED BY THE GOVERNMENTAL ACCOUNTING STANDARDS BOARD

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

The historical pension information on page 21 is not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire but is supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Vachon, Clukay & Co., PC

August 18, 1993

TOWN OF MERRIMACK, NEW HAMPSHIRE

Defined Benefit Pension Plan

Required Supplementary Information

Analysis of Funding Progress

<u>Fiscal Year</u>	<u>Net Assets Available for Benefits</u>	<u>Pension Benefit Obligation</u>	<u>Percentage Funded</u>	<u>Unfunded Pension Benefit Obligation</u>	<u>Annual Covered Payroll</u>	<u>Unfunded Pension Benefit Obligation as a Percentage of Covered Payroll</u>
1984	\$177,564	\$502,778	35.3%	\$325,214	\$617,173	52.7%
1985	187,534	521,520	36.0%	333,986	568,505	58.7%
1986	251,205	613,274	41.0%	362,069	754,802	48.0%
1987	327,396	835,942	39.2%	508,546	929,267	54.7%
1988	430,507	1,238,058	34.8%	807,551	1,327,198	60.8%
1989	486,913	1,507,739	32.3%	1,020,826	1,507,788	67.7%
1990	602,347	1,659,197	36.3%	1,056,850	1,771,619	59.7%
1991	640,842	1,741,200	36.8%	1,100,358	1,854,655	59.3%
1992	690,921	1,738,507	39.7%	1,047,586	1,836,276	57.0%
1993	821,686	1,921,353	42.8%	1,099,667	1,911,778	57.5%

Revenues by Source and Expenses by Type

<u>Fiscal Year</u>	<u>Revenues by Source</u>		<u>Total</u>	<u>Expenses by Type</u>		<u>Total</u>
	<u>Employer Contribution</u>	<u>Investment Income</u>		<u>Administrative Expenses</u>	<u>Refunds</u>	
1984	\$40,800	\$15,887	\$56,687		\$232	\$232
1985	38,645	21,455	60,100	\$493	18,706	50,130
1986	43,000	29,535	72,535		8,864	8,864
1987	43,692	33,361	77,053		862	862
1988	76,612	29,424	106,036		2,925	2,925
1989	22,883	38,489	61,373	3,002	1,965	4,967
1990	102,540	44,799	147,339	20	31,885	31,905
1991	103,085	51,457	154,542	2,208		116,047
1992	68,274	53,297	121,571	4,377		71,096
1993	114,750	58,718	173,468	3,531		43,099

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070

INDEPENDENT AUDITOR'S REPORT ON SUPPLEMENTAL INFORMATION

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

Our report on our audit of the general purpose financial statements of the Town of Merrimack, New Hampshire as of June 30, 1993 and for the year then ended appears on page one. That audit was made for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The supplemental schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Merrimack, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 18, 1993

SCHEDULE 1
TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Balance Sheet - All Special Revenue Funds
 June 30, 1993

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Combining Totals June 30, 1993	1992
ASSETS									
Cash		\$15,078						\$15,078	\$12,543
Equity in pooled cash and investments			\$23,477			\$8,166	\$6,612	38,255	183,846
Accounts receivable	\$670,160		11,817	\$8,849	\$157			690,983	517,629
Deferred charges	142,257							142,257	137,863
Due from other funds	602			32,486				33,088	
Restricted cash									63,303
Total Assets	<u>\$813,019</u>	<u>\$15,078</u>	<u>\$35,294</u>	<u>\$41,335</u>	<u>\$157</u>	<u>\$8,166</u>	<u>\$6,612</u>	<u>\$919,661</u>	<u>\$915,184</u>

LIABILITIES AND FUND BALANCES

LIABILITIES									
Accounts payable	\$60,075		\$3,741	\$12,662		\$1,459		\$77,937	\$95,043
Accrued liabilities	35,776			6,591				42,367	20,819
Retainage payable	8,109							8,109	2,000
Deferred revenue	7,500		22,558					30,058	30,623
Due to others		\$3,031						3,031	
Due to other funds	480,436			51,449	\$157			532,042	11,585
Advances from other funds									145,521
Total Liabilities	<u>591,896</u>	<u>3,031</u>	<u>26,299</u>	<u>70,702</u>	<u>157</u>	<u>1,459</u>		<u>693,544</u>	<u>305,591</u>
FUND BALANCES (Deficit):									
Reserved for encumbrances	33,065			14,130				47,195	64,443
Reserved for debt service									38,181
Unreserved:									
Designated	20,000	308		18,500				38,808	61,801
Undesignated (Deficit)	168,058	1,739	8,995	(61,997)		6,707	\$6,612	140,114	445,168
Total Fund Balances	<u>221,123</u>	<u>12,047</u>	<u>8,995</u>	<u>(29,367)</u>		<u>6,707</u>	<u>6,612</u>	<u>226,117</u>	<u>609,593</u>
Total Liabilities and Fund Balances	<u>\$813,019</u>	<u>\$15,078</u>	<u>\$35,294</u>	<u>\$41,335</u>	<u>\$157</u>	<u>\$8,166</u>	<u>\$6,612</u>	<u>\$919,661</u>	<u>\$915,184</u>

SCHEDULE 2

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances
All Special Revenue Funds

For the Year Ended June 30, 1993

	Sewer Operating Fund	Library Fine Fund	Fire Protection Area Fund	Solid Waste Disposal Fund	Naticook Day Camp Fund	Cable Television Fund	DARE Fund	Combining Totals For the Years Ended June 30, 1993	1992
Revenues:									
Taxes				\$245,646		\$12,000		\$257,646	\$185,007
Licenses and permits	\$375							375	400
Intergovernmental revenues	67,835			\$1,716				69,551	71,115
Charges for service	2,167,680	\$14,060	\$46,466	420,483	81,653			2,730,342	2,527,523
Miscellaneous revenues	7,159	7,818	497	730		5	\$26,260	42,469	89,492
Total Revenues	2,243,049	21,878	46,963	666,859	83,369	12,005	26,260	3,100,383	2,873,537
Expenditures:									
Current:									
Public safety			39,560				19,648	59,208	44,570
Health and welfare	1,995,911	682		383,688	87,983	5,298		2,379,599	2,632,832
Sanitation		22,324						115,605	110,274
Culture and recreation		880		1,100				94,146	909,120
Capital outlay	92,166								
Debt service:									
Principal of debt	407,400			39,675				447,075	438,996
Interest and fiscal charges	180,666			24,391				205,057	249,656
Total Expenditures	2,676,143	23,886	39,560	448,854	87,983	5,298	19,648	3,301,372	4,385,448
Excess of Revenues Over (Under) Expenditures	(433,094)	(2,008)	7,403	218,005	(4,614)	6,707	6,612	(200,989)	(1,511,911)
Other Financing Sources (Uses):									
Operating transfers in	67,513							67,513	71,087
Operating transfers out	(150,000)			(100,000)				(250,000)	(650,000)
Total Other Financing Sources (Uses)	(82,487)			(100,000)				(182,487)	(578,913)
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	(515,581)	(2,008)	7,403	118,005	(4,614)	6,707	6,612	(383,476)	(2,090,824)
Fund Balances (Deficit) - July 1 as restated	736,704	14,055	1,592	(147,372)	4,614			609,593	2,728,417
Fund Balances (Deficit) - June 30	\$221,123	\$12,047	\$8,995	(\$29,367)	\$	\$6,707	\$6,612	\$226,117	\$637,593

SCHEDULE 3
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combining Balance Sheet – All Capital Projects Funds
 June 30, 1993

ASSETS	Incinerator Fund	Road Pavement Management Fund	Veteran's Memorial Park Fund	Combining Totals June 30,	
				1993	1992
Equity in pooled cash and investments	\$85	\$410,702	\$6,252	\$417,039	\$712,730
Accounts receivable		255		255	
Total Assets	<u>\$85</u>	<u>\$410,957</u>	<u>\$6,252</u>	<u>\$417,294</u>	<u>\$712,730</u>
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable		\$27,399	\$144	\$27,543	
Accrued liabilities	\$9,996			9,996	\$13,220
Retainage payable		500		500	2,000
Total Liabilities	<u>9,996</u>	<u>27,899</u>	<u>144</u>	<u>38,039</u>	<u>15,220</u>
Fund Balances:					
Reserved for encumbrances		31,526		31,526	16,923
Unreserved:					
Undesignated (Deficit)	(9,911)	351,532	6,108	347,729	680,587
Total Fund Balances	<u>(9,911)</u>	<u>383,058</u>	<u>6,108</u>	<u>379,255</u>	<u>697,510</u>
Total Liabilities and Fund Balances	<u>\$85</u>	<u>\$410,957</u>	<u>\$6,252</u>	<u>\$417,294</u>	<u>\$712,730</u>

SCHEDULE 4

TOWN OF MERRIMACK, NEW HAMPSHIRE

Combining Statement of Revenues, Expenditures and Changes in Fund Balances

All Capital Projects Funds

For the Year Ended June 30, 1993

	Incinerator Fund	Road Pavement Management Fund	Veteran's Memorial Park Fund	Camp Sargent Road Fund	Combining Totals For the Years Ended June 30,	
					1993	1992
Revenues:						
Intergovernmental revenues	\$70,815				\$70,815	\$74,390
Charges for service						50
Miscellaneous revenues		\$18,515	\$7,791	\$16,792	43,098	40,549
Total Revenues	70,815	18,515	7,791	16,792	113,913	114,989
Expenditures:						
Capital outlay		299,426	1,794	1,155,421	1,456,641	44,671
Interest and fiscal charges				8,014	8,014	6,113
Total Expenditures		299,426	1,794	1,163,435	1,464,655	50,784
Excess of Revenues Over (Under) Expenditures	70,815	(280,911)	5,997	(1,146,643)	(1,350,742)	64,205
Other Financing Sources (Uses):						
Proceeds of long-term debt				1,100,000	1,100,000	1,460,000
Operating transfers out	(67,513)				(67,513)	(71,087)
Total Other Financing Sources (Uses)	(67,513)			1,100,000	1,032,487	1,388,913
Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	3,302	(280,911)	5,997	(46,643)	(318,255)	1,453,118
Fund Balances (Deficit) - July 1	(13,213)	663,969	111	46,643	697,510	(755,608)
Fund Balances (Deficit) - June 30	(\$9,911)	\$383,058	\$6,108	\$	\$379,255	\$697,510

SCHEDULE 5
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Combining Balance Sheet – All Trust and Agency Funds
 June 30, 1993

	Expendable Trust Funds	Non- Expendable Trust Funds	Pension Trust Fund	School Agency Fund	Deferred Compensation Agency Fund	Combining Totals June 30,	
						1993	1992
ASSETS							
Cash and equivalents	\$241,021	\$111,861	\$430,729			\$783,611	\$328,816
Equity in pooled cash and investments	21,292					21,292	29,949
Investments	1,571,824	943,911	308,905	\$99,334	\$492,694	3,416,668	3,371,329
Accounts receivable			1,803			1,803	5,110
Due from other funds			80,249			80,249	25,441
Total Assets	<u>\$1,834,137</u>	<u>\$1,055,772</u>	<u>\$821,686</u>	<u>\$99,334</u>	<u>\$492,694</u>	<u>\$4,303,623</u>	<u>\$3,760,645</u>
LIABILITIES AND FUND BALANCES							
Liabilities:							
Accrued liabilities					\$492,694	\$492,694	\$397,444
Deferred revenue							226
Due to others				\$99,334		99,334	75,000
Due to other funds	\$103,992					103,992	17,424
Total Liabilities	<u>103,992</u>			<u>99,334</u>	<u>492,694</u>	<u>696,020</u>	<u>490,094</u>
Fund Balances:							
Reserved for endowments		\$675,531				675,531	624,824
Reserved for employees' retirement			\$821,686			821,686	691,317
Unreserved:							
Designated	1,730,145					1,730,145	1,570,178
Undesignated		380,241				380,241	384,232
Total Fund Balances	<u>1,730,145</u>	<u>1,055,772</u>	<u>821,686</u>			<u>3,607,603</u>	<u>3,270,551</u>
Total Liabilities and Fund Balances	<u>\$1,834,137</u>	<u>\$1,055,772</u>	<u>\$821,686</u>	<u>\$99,334</u>	<u>\$492,694</u>	<u>\$4,303,623</u>	<u>\$3,760,645</u>

SCHEDULE 6
TOWN OF MERRIMACK, NEW HAMPSHIRE
 Project—Length Schedule of Construction Projects
 All Capital Projects Funds
 Beginning of Projects to June 30, 1993

	Incinerator Fund (1)	Road Pavement Management Fund	Veterans Memorial Park Fund	Camp Sargent Road Fund
Revenues and Other Financial Sources:				
Environmental Protection Agency grants	\$4,219,326			
State of New Hampshire grants	1,685,880			
Private grants	286,241		\$87,206	
Proceeds of general obligation bond issues	1,110,000	\$7,760,000		\$1,100,000
Interest income	126,401	1,046,603	9,462	163,717
Transfers in		40,000		
Miscellaneous		2,700		
Total Revenues and Other Financial Sources	7,427,848	8,849,303	96,668	1,263,717
Expenditures:				
Engineering and construction	5,664,915	7,998,129	90,560	1,155,421
Bond issue costs	6,945	38,881		9,422
Bond/bond anticipation note interest	85,262	429,235		98,874
Transfers out for bond principal and interest	1,680,637			
Total Expenditures	7,437,759	8,466,245	90,560	1,263,717
Fund Balance (Deficit)	(\$9,911)	\$383,058	\$6,108	\$

(1) The Town's portion of net project costs, including bond principal and interest, has been reimbursed by grants from Anheuser—Busch, Inc.

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070

INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE

To the Board of Selectmen and Town Manager
Town of Merrimack, New Hampshire

We have audited the general purpose financial statements of the Town of Merrimack, New Hampshire as of and for the year ended June 30, 1993, and have issued our report thereon dated August 18, 1993. These general purpose financial statements are the responsibility of the Town of Merrimack, New Hampshire's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards, *Government Auditing Standards*, issued by the Comptroller General of the United States, and the provisions of Office of Management and Budget Circular A-128, "Audits of State and Local Governments." Those standards and OMB Circular A-128 require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

Our audit was conducted for the purpose of forming an opinion on the general purpose financial statements of the Town of Merrimack, New Hampshire taken as a whole. The accompanying schedule of federal financial assistance is presented for purposes of additional analysis and is not a required part of the general purpose financial statements. The information in that schedule has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

Vachon, Clukay & Co., PC

August 18, 1993

TOWN OF MERRIMACK, NEW HAMPSHIRE

Schedule of Federal Financial Assistance

For the Year Ended June 30, 1993

Federal Assistance Programs Agency/Grant Program/Title	Federal Catalogue Number	Balance July 1, 1992	Revenues			Expenditures	Balance June 30, 1993
			Federal	State	Local		
FEDERAL EMERGENCY MANAGEMENT AGENCY							
Pass Through Payments from State of New Hampshire Executive Department - Office of Emergency Management Disaster Assistance Program							
	83.516		\$9,138	\$1,464	\$1,464	\$12,066	
DEPARTMENT OF JUSTICE							
Pass Through Payments from State Drug Control and System Improvement- Formula Grant							
	16.579						
			31,973		39,243	71,216	
			16,789		31,813	48,602	
			45,177		15,205	60,382	
			<u>93,939</u>		<u>86,261</u>	<u>180,200</u>	
DEPARTMENT OF TRANSPORTATION							
Pass Through Payments from State State and Community Highway Safety							
	20.600		3,771		6,097	9,868	
			<u>\$106,848</u>	<u>\$1,464</u>	<u>\$93,822</u>	<u>\$202,134</u>	

See notes to schedule of federal financial assistance

TOWN OF MERRIMACK, NEW HAMPSHIRE
NOTES TO SCHEDULE OF FEDERAL FINANCIAL ASSISTANCE
June 30, 1993

NOTE 1--GENERAL

The accompanying Schedule of Federal Financial Assistance presents the activity of all federal financial assistance programs of the Town of Merrimack, New Hampshire. The Town of Merrimack's reporting entity is defined in Note 1 to the Town's general purpose financial statements. All federal financial assistance was passed through State of New Hampshire agencies and is included on the schedule.

NOTE 2--BASIS OF ACCOUNTING

The accompanying Schedule of Federal Financial Assistance is presented using the modified accrual basis of accounting, which is described in Note 1 to the Town's general purpose financial statements.

NOTE 3--RELATIONSHIP TO GENERAL PURPOSE FINANCIAL STATEMENTS

Federal financial assistance revenues are reported in the Town's general purpose financial statements as intergovernmental revenues of the general fund.

MUNICIPAL SERVICES

Telephone Directory

Town Manager	424-2331
Finance Department	424-2331
Assessor	424-5136
Building Inspector	424-3531
District Court.....	424-9916
Fire Department	424-3690
Highway Garage.....	424-9411
Planning & Zoning Department	424-3531
Police Department.....	424-3774
Public Works Department	424-5137
Selectmen's Office.....	424-2331
Town Clerk/Tax Collector	424-3651
Wastewater Treatment Facility	883-8196
Water District	424-9241

Emergency Telephone Numbers

If your telephone exchange begins with 424 or 429

Dial 9-1-1

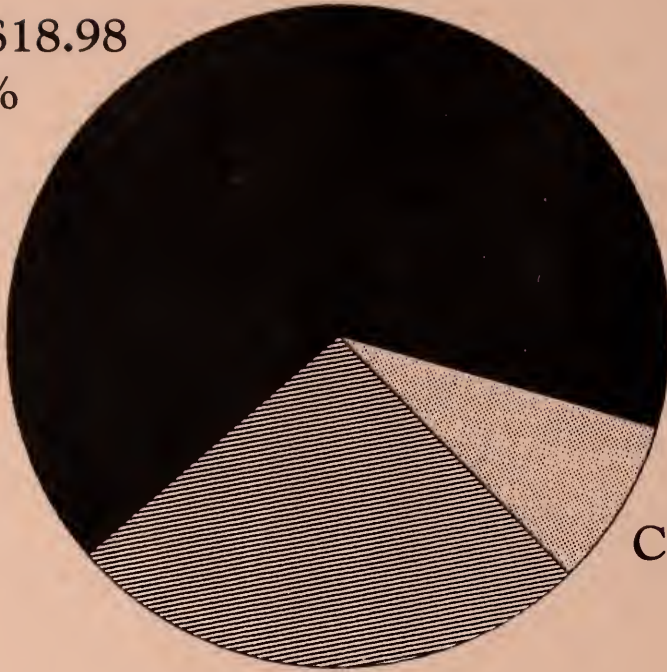
All others dial 424-2222

Office Hours

Town Clerk/Tax Collector	Mon - Fri 8:30 a.m. - 4:30 p.m.
Second and fourth Mondays	7 - 9 p.m.
Assessor's Office	Mon - Fri 8:30 a.m. - 4:30 p.m.
Building Inspector	Mon - Fri 8:30 a.m. - 4:30 p.m.
District Court.....	Mon - Fri 8:30 a.m. - 4:30 p.m.
Library	Mon - Thu 9:00 a.m. - 9:00 p.m.
.....	Fri and Sat 9:00 a.m. - 5:00 p.m.
Planning and Zoning Department.....	Mon - Fri 8:30 a.m. - 4:30 p.m.
Public Works Department	Mon - Fri 8:30 a.m. - 4:30 p.m.
Selectmen's Office.....	Mon - Fri 8:30 a.m. - 4:30 p.m.
Solid Waste and Recycling	Tue - Sat 8:00 a.m. - 4:00 p.m.
Water District	Mon - Fri 8:30 a.m. - 4:30 p.m.

YOUR 1993 TAX DOLLAR

SCHOOL \$18.98
66%



COUNTY \$2.39
8%

MUNICIPAL \$7.44
26%

TOTAL TAX RATE \$28.81 PER \$1,000