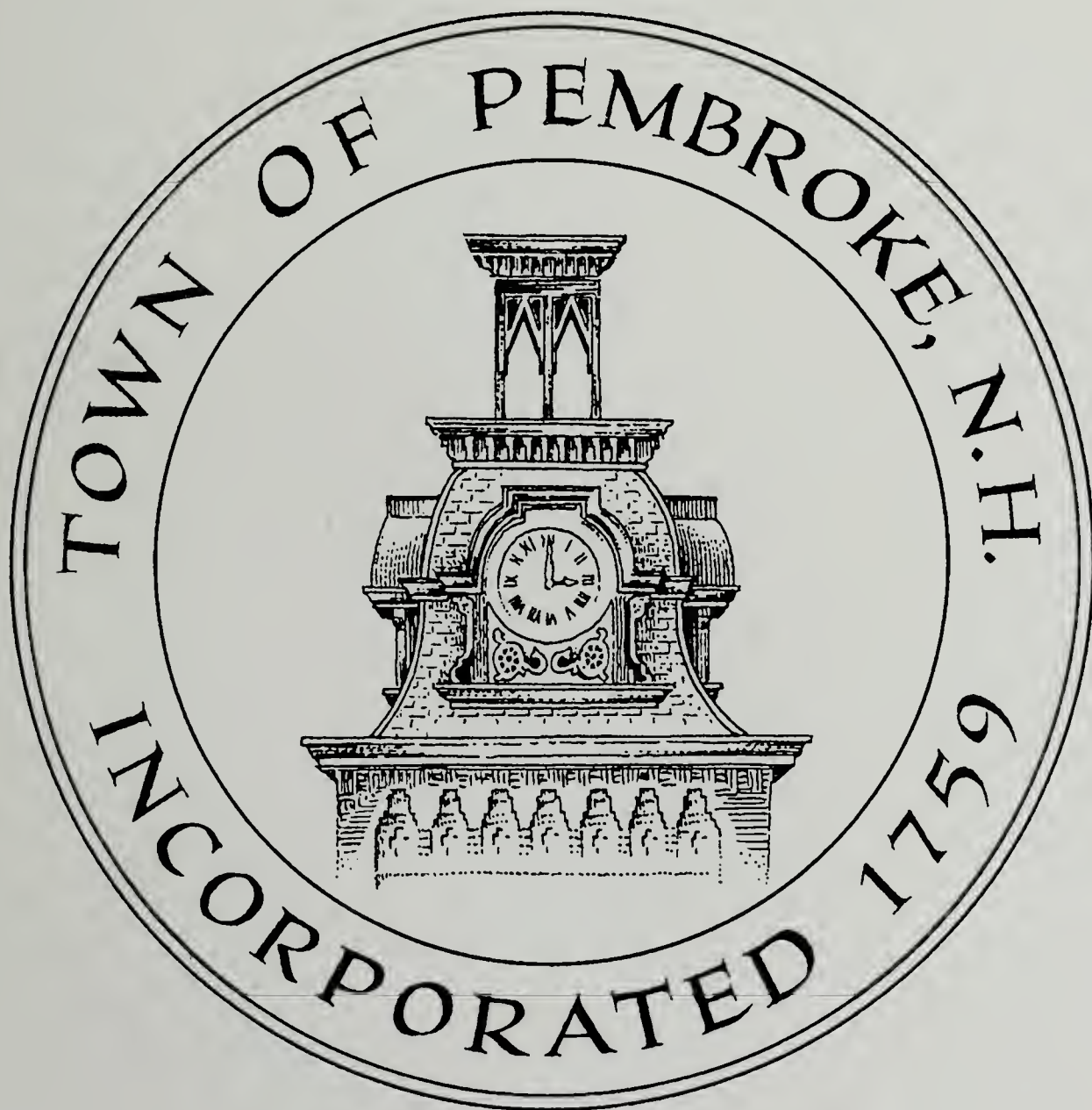


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2000 ANNUAL TOWN REPORT



Prosper in Pembroke

Department Addresses & Phone Numbers

DEPARTMENT	ADDRESS	PHONE NUMBER
TOWN HALL	311 Pembroke Street E-mail: townhall@pembroke-nh.com Web Site: http://www.pembroke-nh.com	485-4747
Assessing Department Board of Selectmen Tax Collector Town Clerk Town Administration Planning and Land Use Department		
AMBULANCE Tri-Town Volunteer	Central Street	EMERGENCY - 911
COMMUNITY ACTION PROGRAM	15 Glass Street	485-7824
FIRE DEPARTMENT	247 Pembroke Street	EMERGENCY - 911 all other - 485-3621
HIGHWAY DEPARTMENT	8 Exchange Street	485-4422
LIBRARY	261 Pembroke Street	485-7851
POLICE DEPARTMENT	4 Union Street	EMERGENCY - 911 all other - 485-9173
SCHOOL DEPARTMENT		
Superintendent	267 Pembroke Street	485-5187 & 485-5188
Pembroke Academy	209 Academy Road	485-7881
Three Rivers School	243 Academy Road	485-9539
Hill School	300 Belanger Drive	485-9000
Village School	30 High Street	485-1807
SEWER DEPARTMENT	311 Pembroke Street	EMERGENCY - 485-5600 Billing & Service - 485-8658
WATER WORKS	212 Main Street	485-3362
WELFARE DEPARTMENT	311 Pembroke Street	485-2883

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2000



ANNUAL REPORT

OF THE

Board of Selectmen and School Board

OF THE

Town of Pembroke

TOGETHER WITH THE REPORTS OF THE

Treasurer, Trustees, Officers and
Boards, Committees and Commissions
of the Town

FOR THE

YEAR ENDING DECEMBER 31, 2000



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TOWN OFFICIALS

Board of Selectmen

John B. Goff, Chair - 2001; Armand "Tom" Martel - 2002, Gerald R. Belanger - 2003

Town Administrator

David L. Stack

Town Clerk

James F. Goff - 2001

Tax Collector

Nancy B. Clifford

Treasurer

Daryl Borgman - 2001

Chief of Police

Wayne A. Cheney

Fire Chief

Harold Paulsen

Road Agent

Henry Malo

Planning and Land Use Director

Kerrie Diers

Moderator

Thomas E. Petit - 2002

Assistant Moderator

Charles Mitchell

Library Trustees

Marilyn Ross, Chair - 2002; Donna Martel - 2003; Daryl Borgman - 2001; Joyce Belanger - 2002; Susan Lonergan - 2001; Alternate: Marie Brezosky - 2001

Sewer Commission

Paulette Malo, Chair - 2002; Andrew Boisvert - 2003; Roger A. Letendre - 2001

Supervisors of the Checklist

Barbara Payne, Chair - 2002; Roland Young, Jr. - 2006; Florence Woods - 2004

Water Commission

Helen Petit, Chair - 2001; Kevin Brasley - 2005; Maurice Lavoie - 2004; William Stanley - 2003; Edward Lavallee - 2002;

APPOINTED BOARDS, COMMITTEES & COMMISSIONS

Budget Committee

David Freeman-Woolpert, Chair - 2002; Daryl Borgman, Vice-Chair - 2001; James Van Nest - 2003; Arthur L. Labbay - 2003; Emily Cooper - 2003; Regina Baxter - 2002; Steven Daviault - 2002; Kenneth Plourde - 2001; Tina Courtermanche - 2001; Gerald R. Belanger, Board of Selectmen Representative; Ron Clouser, School Board Representative

Cable TV Advisory Committee

Gerry Fleury, Chair - 2003; Kenard Ayles - 2003; Peter Gailunas - 2002; Stephen Keith - 2001; Gerald R. Belanger, Board of Selectmen Representative

Cemetery Commission

Howard Robinson, Chair - 2001; William Stanley, Vice-Chair - 2001; James Garvin - 2003; Kenneth A. Fowler - 2002

Conservation Commission

Philip Harte, Chair - 2001; Frank Davis, Vice-Chair - 2001; Kris Strassner - 2003; Janet Fortnam - 2003; William M. Darby - 2002; Toni. A. Bourque - 2001

Economic Development Committee

Marie Ayles, Chair - 2003; Nate Chapman - 2003; Dan Chase, - 2003; David Bibbins - 2002; Robert A. Baxter - 2002; Roberta Doore - 2002; Michael Duffy - 2001; John B. Goff, Board of Selectmen Representative; Bill Boudreau, Planning Board Representative; Regina Baxter, Budget Committee Representative

Outstanding Citizen Committee

Celeste Borgman, Woman's Club Representative; Roberta Doore, Municipal Government Representative; Vincent Greco, Meet Me in Suncook Committee Representative; Clint Hanson, School District Representative; Isabelle Racine, Citizen Representative

Planning Board

William Boudreau, Chair - 2002; Cindy Lewis, Vice-Chair - 2001; George Fryer - 2003; Normand Provencher - 2003; Donald P. Connor - 2002; David J. Beauchesne - 2001; Alternates: Dan Crean - 2003; Richard Kelsea - 2002; Robert E. Bourque - 2001

Recreation Commission

Rose Galligan, Chair - 2002; Michelle Carvahlo - 2003; Robert M. Musil - 2002; Greg Goff - 2001; David Seavey - 2001

Roads Commission

Floyd Smith, Chair - 2001; Henry Malo; Oscar Plourde - 2002; Richard Kelsea, Planning Board Representative; Alternate: Richard Stewart - 2001

Zoning Board of Adjustment

William Bonney, Chair - 2001; Bruce Kudrick, Vice-Chair - 2003; Vincent A. Flewelling - 2003; Kenard F. Ayles - 2003; Catherine A. Roche - 2002; Alternates: Steve J. Daviault - 2002; Ronald T. Halvorsen - 2001

BOARD OF SELECTMEN

The Board of Selectmen meets on Monday evenings, 7:00 p.m., at the Town Hall. The Board normally deals with several issues at each meeting and the agenda for each meeting is prepared by David Stack, Town Administrator. If a resident wishes to make a formal appointment to discuss a matter with the Board, we ask that you please contact David Stack at 485-4747. Time is also set aside at each meeting for citizen's comment.

Here is a look back at the highlights from ten years of prior messages from the Board of Selectmen:

1990 - 1990 may well be the year that is remembered as the Year of Challenge. The Board of Selectmen was challenged both by residents and the economy to establish procedures that would provide the most economical approach to the operation of the Town. It became very apparent early in the year that both imagination and management would be the key words for all departments. The challenge would be to provide needed town services, ensuring public safety and planning for future needs, all the while being mindful of difficult economic times. The upside of the economy was that bids for road projects came in substantially lower than projected and we were able to accomplish more for less outlay. The upstairs in the Town Hall was reconfigured with moveable partitions into five attractive and functional office for the use Planning and Land Use Department. Through imagination and management, the project was completed by the employees of the Planning Department and a very low cost to the Town. The downstairs meeting room was named the "Paulsen" Room.

1991 - "The design of Phase 1 of the Rt.106 sewer extension was initiated. Sewer service is needed on Rt.106 to attract business to that area. The creation of an Economic Development Committee to look at ways to attract business to Pembroke. Energy audits were performed at the Police Station, Fire Station and the Highway Garage to find ways to cut energy costs. The audits were fully funded by a grant the Town received from the Governor's Energy Office. Implemented a tin and aluminum can recycling program at the Solid Waste Facility and continued improvements at the facility."

1992 - "The Budget Philosophy: What is it really that the Board is saying to the residents of Pembroke when we present a budget for consideration and approval? The Board is saying "THIS IS THE LEVEL OF SERVICE" that was provided to you for the past year and the costs attached to that "LEVEL OF SERVICE" and this is the "LEVEL OF SERVICE" that the Board proposes for the coming year with the costs attached. The "COST OF SERVICE" is a year long management function of the Board of Selectmen, Town Administrator, and Department Heads. It is our combined responsibility to be certain that the "COST OF SERVICES" are prudent. It is what is expected of us and it is a responsibility that we take very seriously. The "LEVEL OF SERVICE" is what the residents of Pembroke have decided that they want to maintain and are willing to approve in the annual budget.

1993 - The Board conducted an in depth study and review of all Town personnel positions. Through the study, the Board became better aware of the functions and roles that each position performs and was able to make adjustments to better meet the needs of the Town. In the fall, Lou Bouffard, the Town's Police Chief and employee of thirty years retired, and after a lengthy and thorough search Thomas Iverson was hired as our new Chief. The Economic Development Committee conducted a Business Visitation Program and is in the process of developing a Business Directory.

1993 - The \$2,600,000. Rte. 3 and 106 Sewer Extension Project is well underway and the Planning and Land Use Director and the Economic Development Committee are meeting with developers to promote development. The Board hired a consultant to reassess all of the utility properties in Pembroke with a resultant increase of \$9,000,000.in taxable valuation. In the fall the Town brought back the Household

BOARD OF SELECTMAN (CONT.)

Hazardous Waste Collection Day. During the first year of his administration, the Police Dept. instituted its own DARE Program directed by Off. Scott Lane.

1995 - The major portion of the Rts.3 & 106 Sewer Extension Project has been completed and the new pump stations are on line. The project will be expanded to include the lower portions of Beacon Hill & Brickett Hill roads. New meeting room space was created on the second floor of the Town Hall. Architectural studies were performed on the Police Station and the Highway Garage. Following a study of the Buck Street schoolhouse and the building formerly housing Don's Physical Fitness Center, the Board voted to keep the Buck Street schoolhouse and sell the Fitness Center property.

1996 - Following a vote at the annual Town Meeting the Board requested that the name of the Post Office be changed to The Pembroke Post Office. The request was denied but the Postal Service agreed to install letters on the building identifying the building as Pembroke/Allenstown with the official location being Suncook. The Board approved the use of the meeting rooms in the Town Hall by Pembroke organizations.

1997 - The Highway Department Facility Study Committee was formed. Also, a committee was formed to study the feasibility of establishing an optional fiscal year and semi-annual tax collection for presentation to the 1998 Town Meeting for approval.

1998 - The Highway Garage Committee has developed a proposal to be put before the 1999 Town Meeting. The Board met with a group of interested residents and representatives from the elderly housing field to explore the feasibility of the construction of elderly housing in Pembroke. The Board created a Trust Fund for the restoration and future maintenance of the Town Clock. The Town Administrator continued to work with the Suncook Village Merchants Association to address the concerns of the Village District and to help promote & market the downtown business area.

1999 - Voters present at the 1999 Town Meeting approved appropriation of \$230,000 for an addition to and improvements of the Highway Garage. Phase I of the Town Clock restoration was completed. Phase II, estimated to cost approximately \$100,000, will commence in the Spring. The Town is working with the Pembroke Congregational Church on the proposed construction of elderly housing on church owned property located behind the Town Hall and proposed new Library. Fire Chief Richard Chase announced his retirement and Harold Paulsen was appointed Chief by the Board.

The Board accomplished many of its goals for the year 2000, including:

Police Station Study Committee - The Board formed a study committee to explore alternatives for the rehabilitation of the existing police station facility or the construction of a new facility. The Committee has met several times and has conducted tours of police facilities similar in population to the Town. The Committee plans to present its findings in the fall of 2001 and to develop a proposal for consideration at the 2002 Town meeting.

Capital Improvement Program (CIP) Process - The Board and staff worked with the Planning Board to develop a new process for the Capital Improvement Program (CIP) to include representation from various Town boards and departments.

BOARD OF SELECTMEN (CONT.)

Highway Garage Project - The Board and Town Administrator worked with the Highway Department and the contractor to complete construction of a new Highway Garage addition.

Town Clock Restoration Project - The 2000 Town Meeting granted funding to complete the restoration of the Town Clock. The Project is scheduled to be completed in the spring/summer of 2001.

Citizen of the Year Award - The Board formed a committee to develop the criteria for choosing the Citizen of the Year and the proper forum for the presentation of the award. The award had not been given out for a few years and will be re-instituted in 2001.

Streetlight Conversion Program - The Board and Town Administrator worked closely with Public Service of New Hampshire to bring the streetlight conversion program to its completion.

Respectfully submitted,

John B. Goff, Chairman
Armand "Tom" Martel
Gerald R. Belanger

Board of Selectmen

**MINUTES OF THE 2000 ANNUAL TOWN MEETING
TOWN OF PEMBROKE**

**TOWN ELECTION
MARCH 14, 2000**

The meeting was opened at 11:00 a.m. by Moderator Thomas E. Petit.

A motion was made to read and act on Articles #1 and #2 and the remaining articles to be read and acted upon at the deliberative session on March 18, 2000 at the Pembroke Academy auditorium.

MOVED: Roland Young, Jr.
MOTION PASSED

SECONDED: Florence Woods VOTE: YES

Moderator Petit read Articles #1 and #2 on the Town Warrant and then opened the polls for voting.

ARTICLE #1: To choose all necessary officers for the year ensuing.

*Denotes elected

Town Clerk for one year:
James F. Goff - 417*

Sewer Commissioner for three years:
Andrew L. Boisvert - 375*

Moderator for two years:
Thomas E. Petit - 417*

Water Commissioner for five years:
Michael G. Bobblis - 153
Kevin William Brasley - 229*

Treasurer for one year:
Daryl L. Borgman 36 write-in votes*

Library Trustee for three years:
Donna G. Martel - 390*

Selectman for three years:
Gerald R. Belanger - 327*
Michael A. Hebert - 94

Library Trustee for one year:
Daryl Borgman - 383*

Checklist Supervisor for six years:
Roland Young, Jr. - 70 write-in votes*

Trust Fund Trustee for three years:
Normand H. Provencher - 381*

TOWN MEETING MINUTES (CONT.)

ARTICLE #2: Are you in favor of the adoption of the following amendments to the existing Zoning Ordinance of the Town of Pembroke as proposed by the Planning Board:

AMENDMENT #1

To amend Chapter 143 of the Code of the Town of Pembroke, entitled Zoning, to add a new section following Section 143-45, to be known as Section 143-45.1, Parking Requirement Waivers. Also, to amend Chapter 143 of the Code of the Town of Pembroke, entitled Zoning, Section 143-48, Location of parking spaces within the B2 district. Recommended by the Planning Board.

Explanation: Permits the Planning Board to reduce or eliminate parking requirements if practical difficulty or hardship is found, and allows the Planning Board, rather than the Zoning Board, to reduce or eliminate the required on-site parking within the B2 district provided certain requirements are met.

YES: 268

NO: 132

AMENDMENT #1 PASSED

AMENDMENT #2

To amend Chapter 143 of the Code of the Town of Pembroke, entitled Zoning, to add a new section following Section 143-30, to be known as Section 143-30.1, Office Conversions. Recommended by the Planning Board.

Explanation: The purpose of this section is to permit the conversion of existing residential units into non-residential professional and business office space. The intent of this district is to allow for professional/business office space to be located in formerly residential units. It will enable existing buildings to be adapted to new uses and to allow a more flexible pattern of residential and business development. The business use shall not significantly change the residential character or function of the property to the extent that the use will be objectionable to other residential uses in the neighborhood. Mixed residential and office units will be permitted within a single building. The boundaries of the district shall be measured to a depth of five hundred (500) feet either side of the center line of Pembroke Street beginning at the boundary of the L/O District and running to the boundary of the B1 district.

YES: 296

NO: 107

AMENDMENT #2 PASSED

AMENDMENT #3

To amend Chapter 143 of the Code of the Town of Pembroke, entitled Zoning, to add a new section following Section 143-44, to be known as Section 143-44.1, Adult Entertainment Uses. Also to amend Section 143-8: "Definitions" to add definitions cited in new Section 143-44.1.

also to amend Section 143-63; "Special Conditions for Specific Types of Signs" to create a new subsection to be titled "W:Adult Entertainment Use Signs". Also to amend Section 143-62: "Dimensional Table of Signs" to include adult entertainment use of signs as only permitted in the C1 District in accordance with Section 143-63 W. Recommended by the Planning Board.

ANNUAL TOWN MEETING MINUTES (CONT.)

Explanation: The purpose of this section is intended to pro-actively control the location and concentration of adult entertainment uses in the Town of Pembroke. Without this amendment, such uses may be located in any commercial area in Town. The intent of this amendment is to protect the public health, safety and welfare (including but not limited to protection of property values, separation of incompatible land uses, location of such uses near major regional highways, and prevention of blight and crime) and to control the location and concentration of adult entertainment uses.

This Chapter restricts the locations of adult uses to nonresidential areas and prohibits their location in close proximity to one another or to facilities primarily devoted to use by children and families, thereby limiting the absolute number of adult uses in Town and, in addition, effectively preventing the concentration of such uses.

YES: 348

NO: 57

AMENDMENT #3 PASSED

DELIBERATIVE SESSION MARCH 18, 2000

Moderator Petit opens the meeting at 10:48 a.m. with the results of the ballot vote held on Tuesday, March 14, 2000 and then read Warrant Articles #3 through #19.

ARTICLE #3: To see if the Town will vote to raise and appropriate the sum of two hundred ten thousand dollars (\$210,000) for the purpose of constructing a new water well and pump station, one hundred fifty thousand dollars (\$150,000) of such sum to be raised through the issuance of bonds or notes under and in compliance with the Municipal Finance Act, RSA 33:1 et seq., as amended; with the balance of sixty thousand (\$60,000) to come from the Pembroke Water Works Capital Funds and savings accounts; to authorize the Selectmen to issue, negotiate, sell and deliver said bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to authorize the Selectmen to take any other action or to pass any other vote relative thereto. The cost of borrowing and repaying the bond or note will be paid with Pembroke Water Works funds. Recommended by the Board of Selectmen and Budget Committee. (2/3 ballot vote required)

MOVED: William Stanley

SECONDED: Peter Mehegan

There was a motion made to open the polls for article #3 at the same time the polls are opened for article #4.

MOVED: Charles Connor

SECONDED: Brian Lemoine

VOTE ON MOTION: YES

MOTION PASSED

ARTICLE #4: To see if the Town will vote to raise and appropriate the sum of one million six hundred thousand Dollars (\$1,600,000) for the purpose of constructing a new library building, up to one million dollars (\$1,000,000) of such sum to be raised through the issuance of bonds or notes under and in compliance with the Municipal Finance Act, RSA 33.1 et seq., as amended; furthermore to authorize the withdrawal of one hundred thousand dollars (\$100,000) plus all accumulated interest to the date of withdrawal from the Library Building Capital Reserve Fund; with the balance of five hundred thousand

ANNUAL TOWN MEETING MINUTES (CONT.)

dollars (\$500,000) to come from donations raised for this purpose; to authorize the Selectmen to issue, negotiate, sell, and deliver said bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to authorize the Selectmen to take any other action or to pass any other vote relative thereto. Recommended by Board of Selectmen, Library Trustees and Budget Committee. (2/3 ballot vote required)

MOVED: Marilyn Ross

SECONDED: William Nunnally

Marilyn Ross and Daryl Borgman speak for article #4

Peter Tennant, architect for the project gives a brief explanation about the proposal. Ron Caron asks if the footprint could be made smaller and have a second floor added. Peter Tennant explains that they would then need to use about 1,400 sq. ft. for an elevator, stairs and second means of egress, and they would have to add more staff. Keith Momberger asked what the \$110.00 per sq. ft. cost includes. Peter Tennant states that the \$110.00 per sq. ft. cost is for the building only and the rest of money is for everything else, the overall cost is relatively low because of the easy site work. Norinne Field asked what the architect's cost is. Peter Tennant states that it is 7 percent of the total cost of the project which comes out to \$88,480. This includes building and landscape architect fees and engineering fees. Clark Hartford asks if the staffing costs will go up and what will happen with the current library building. Marilyn Ross explains that the library committee plans on adding just one part time position, the school district owns the building so they will decide what will happen to the building after the new library is built. Glenda Lemoine asks if the library will be open longer hours after the new building is built. Marilyn Ross states that the library is open 36 hours a week and that the commission has no plans to expand the hours of operation. Rosemary Michaud and Richard Kelsea stated that they were concerned about what might happen if the commission does not raise the \$500,000 in donations to complete the project. Redmond Carroll stated that the commission should come back next year with a smaller building proposal. Ted Natti stated that the commission should come back with the proposal after they have raised the \$500,000 in donations. Peter Mehegan, Ayn Whytemere, Dan Stauffacher, and Drew Neilson speak for the article. Thomas Colburn spoke in opposition to the article. There was a motion made to vote on the article.

MOVED: Roy Annis

SECONDED: Keith Momberger

VOTE ON THE MOTION: YES

MOTION PASSED

The moderator opened the polls for voting on Article #3 and Article #4 at 12:25 p.m.

ARTICLE #5: To see if the Town will vote to raise and appropriate the sum of eight thousand five hundred dollars (\$8,500) to be added to the Sewer and Water Extension Capital Reserve Fund previously established and to authorize the transfer of the December 31 fund balance in that amount for this purpose. Recommended by the Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Armand "Tom" Martel

SECONDED: Brian Lemoine

VOTE: YES

ARTICLE #5 PASSED

ANNUAL TOWN MEETING MINUTES (CONT.)

ARTICLE #6: To see if the Town will vote to raise and appropriate the sum of one hundred and ten thousand dollars (\$110,000) to be added to the Town Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Paulette Malo

SECONDED: Isabelle Racine

VOTE: YES

ARTICLE #6 PASSED

ARTICLE #7: To see if the Town will vote to raise and appropriate the sum of sixty-five thousand dollars (\$65,000) to be added to the Fire Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Robert Farley

SECONDED: Thomas Veinotte

VOTE: YES

ARTICLE #7 PASSED

ARTICLE #8: To see if the Town will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to be added to the Fire Department Small Equipment Fund previously established and to authorize the transfer of the December 31 fund balance in that amount for this purpose. Recommended by Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Robert Farley

SECONDED: Brian Lemoine

VOTE: YES

ARTICLE #8 PASSED

ARTICLE #9: To see if the Town will vote to raise and appropriate the sum of thirty thousand dollars (\$30,000) to be added to the Library Building Capital Reserve Fund previously established in 1937 and to authorize the transfer of the December 31 fund balance in that amount for this purpose. Recommended by the Board of Selectmen, Library Trustees and Budget Committee. (Majority vote required)

MOVED: William Nunnally

SECONDED: Thomas Veinotte

There was a motion made to table Article #9 until after the polls are closed and the results are announced for Article #4.

MOVED: Daryl Borgman

SECONDED: Joyce Belanger

VOTE ON MOTION: YES

MOTION PASSED

ARTICLE #10: To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35.1 for highway right-of-way acquisition and to raise and appropriate the sum of twenty-five thousand dollars (\$25,000) to be placed in this fund and to authorize the transfer of the December 31 fund balance in that amount for this purpose. Recommended by Board of Selectmen. Not recommended by the Budget Committee. (Majority vote required)

MOVED: Armand "Tom" Martel

SECONDED: Henry Malo

ANNUAL TOWN MEETING MINUTES (CONT.)

Rosemary Michaud asks what a fund balance is and if it could be used towards the library building. Town Administrator David L. Stack explains what a fund balance is and states that the fund balance could be used for the library but would have to be put on next year's town meeting warrant to be voted on.

VOTE: NO

ARTICLE #10 FAILS

The polls were closed for voting on Article #3 and Article #4 at 1:32 p.m. after all registered voters in the auditorium who wished to vote had done so. The ballots were counted and the results were read after the voting was done on Article #13

ARTICLE #11: To see if the Town will vote to raise and appropriate a sum not to exceed forty-five thousand dollars (\$45,000) to purchase a backhoe and to authorize a withdrawal of a sum not to exceed forty-five thousand dollars (\$45,000) from the Town Equipment Capital Reserve Fund created for this purpose. Recommended by Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Henry Malo

SECONDED: Paulette Malo

Victor Martin speaks in opposition to the article, asks how old the current backhoe is and states that a good backhoe should last 25 years. Road Agent Henry Malo states that the backhoe is 12 years old and that there is a problem getting parts when they get to be 15 years old, it is in need of refurbishing and that will cost approximately \$30,000.

VOTE: YES

ARTICLE #11 PASSED

ARTICLE #12: To see if the Town will vote to raise and appropriate up to one hundred twenty-five thousand dollars (\$125,000) to complete the construction of the Highway Garage addition project and to authorize the transfer of the December 31 fund balance in that amount for this purpose. This article will not lapse until the completion of the project. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the project is completed or December 31, 2001, whichever is sooner. Recommended by Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Kenard Ayles

SECONDED: Norman Provencher

VOTE: YES

ARTICLE #12 PASSED

ARTICLE #13: To see if the Town will vote to raise and appropriate up to one hundred thousand dollars (\$100,000) to rehabilitate the Town Clock tower and clock and to authorize the transfer of the December 31 fund to balance in that amount for this purpose. This article will not lapse until the completion of the project. This will be a non-lapsing appropriation per RSA 32:7, VI and will not lapse until the project is completed or December 31, 2001, whichever is sooner. Recommended by Board of Selectmen and Budget Committee. (Majority vote required)

MOVED: Peter Mehegan

SECONDED: Janet Fortnam

VOTE: YES

ARTICLE #13 PASSED

ANNUAL TOWN MEETING MINUTES (CONT.)

ARTICLE #16: To see if the Town will vote to convey ownership of a parcel of land designated on the tax assessor's map as Map 561, Lot 44-1, to the abutter, Richard Kruger, in consideration of payment by the purchaser of the sum of \$1.00 and all costs incurred in connection with the transfer, including costs of preparing a deed and the Town's legal costs, and to authorize the Board of Selectmen to take all steps necessary to transfer the land.

MOVED: Thomas Veinotte

SECONDED: Isabelle Racine

VOTE: YES

ARTICLE #16 PASSED

ARTICLE #17: To see if the Town will vote to discontinue and relinquish all interests of the Town therein a portion of Sand Road beginning at a point nine hundred and fifty feet (950') from Pembroke Street/U.S. Route 3 and terminating at Sheep Davis Road/Route 106, pursuant to RSA 231.43, provided that the Town incurs no expense resulting from the discontinuance and provided that the owner of the parcels designated as Map 632, Lot 5 and Map 632, Lot 6, purchases the adjoining parcel, Tax Map 632, Lot 7, and submits a notice of lot merger form for parcels 632-5, 632-6 and 632-7 to the Planning Board by June 1, 2000.

MOVED: Paulette Malo

SECONDED: Isabelle Racine

There was a motion made to amend Article #17 by removing "by June 1, 2000" from the article.

MOVED: Gerald Belanger

SECONDED: James Garvin

VOTE ON MOTION: YES

MOTION PASSED

VOTE ON ARTICLE #17 AS AMENDED: YES ARTICLE #17 PASSED AS AMENDED

ARTICLE #18: To see if the Town will vote to send the following resolution to the New Hampshire General Court: "Resolved, New Hampshire's natural, cultural and historic resources in this town and throughout the state are worthy of protection and, therefore, the State of New Hampshire should establish and fund a permanent public/private partnership for the voluntary conservation of these important resources".

MOVED: William Nunnally

SECONDED: Charles Thompson

VOTE: YES

ARTICLE #18 PASSED

ARTICLE #19: To transact any other business that may legally come before said meeting.

Maurice Regan, member of the Old Home Day Committee stated that the committee is again looking for volunteers for the 2000 Old Home Day.

ANNUAL TOWN MEETING MINUTES (CONT.)

Ernest Petit asked of the Sewer Commission how they came up with the new sewer rates that went into effect as of January 2000. Sewer Commissioner Paulette Malo asked Mr. Petit to come to the Sewer Commission office on the next Monday and she could explain the formula that the commission used to come up with the new rates.

Henry Munroe asked of the Town Clerk why the vital records for the year 1999 were not in the Town Report. Town Clerk, James F. Goff stated that the records had not come in from the Department of Vital Records in time to be put in the Town Report.

There was a motion made to adjourn the 2000 Town Meeting.

MOVED: Howard Robinson

SECONDED: Thomas Veinotte

VOTE: YES

The meeting was adjourned at 2:35 p.m.

Respectfully submitted,
James F. Goff
Town Clerk
Pembroke, NH

SUMMARY INVENTORY OF VALUATION

LAND	
Current Use	974,085
Conservation Restriction Assessment	950
Residential	63,195,550
Commercial/Industrial	11,176,050
Tax Exempt & Non-Taxable - \$3,299,550	
Total	75,346,635
BUILDINGS	
Residential	127,567,200
Manufactured Housing	1,422,400
Commercial/Industrial	26,119,550
Tax Exempt & Non-Taxable - \$16,564,250	
Total	155,109,150
PUBLIC UTILITIES	
Total	7,756,000
Gross Assessed Valuation	238,211,785
Less Exemptions	1,611,450
Net Assessed Valuation	\$236,600,335

**SUMMARY INVENTORY OF VALUATION
1997-2000 COMPARISON**

	1997	1998	1999	2000
LAND				
Current Use	1,011,150	1,035,800	992,700	974,085
Conservation Restriction Assess.	900	950	950	950
Residential	62,159,200	61,315,250	61,890,900	63,195,550
Commercial/Industrial	8,648,750	9,435,950	9,569,100	11,176,050
Land Total	71,820,000	71,787,950	72,453,650	75,346,635
BUILDINGS				
Residential	120,022,300	120,983,950	123,140,050	127,567,200
Manufactured Housing	1,429,000	1,434,500	1,438,600	1,422,400
Commercial/Industrial	20,163,250	22,053,350	24,667,450	26,119,550
Buildings Total	141,614,550	144,471,800	149,246,100	155,109,150
PUBLIC UTILITIES				
Gas	3,319,300	3,158,600		
Electric	4,330,400	4,374,150		
Utilities Total	7,649,700	7,532,750	7,633,550	7,756,000
Gross Valuation	221,084,250	223,792,500	229,333,300	238,211,785
Less Exemptions	1,750,000	1,765,000	1,732,500	1,611,450
Net Assessed Valuation	\$219,334,250	\$222,027,500	\$227,600,800	\$236,600,335
Increase		2,693,250	5,573,300	8,999,535

2000 TAX RATE CALCULATION

TOWN PORTION

Appropriations	5,543,168
Less: Revenues	3,336,894
Less: Shared Revenues	33,052
Add: Overlay	18,509
Add: War Service Credits	42,930

Net Town Appropriation 2,234,661

Approved Town Tax Effort 2,234,661 **TOWN RATE**
9.45

SCHOOL PORTION

Net Local School Budget	9,198,065
Less: Adequate Education Grant	3,590,825
Less: State Education Taxes	1,546,710

Approved School Tax Effort 4,060,530 **LOCAL**
SCHOOL RATE
17.16

STATE EDUCATION TAXES 6.60

Equalized Valuation (no utilities) X **STATE**
234,349,975 1,546,710 **SCHOOL RATE**
6.76

COUNTY PORTION

Due to County	573,892
Less: Shared Revenues	7,395

566,497 **COUNTY RATE**
2.39

TOTAL RATE
35.76

Total Property Taxes Assessed 8,408,398

Less: War Service Credits 42,930

Total Property Tax Commitment **8,365,468**

2000 COMPARATIVE STATEMENT OF EXPENDITURES

DEPARTMENT	APPROPRIATION	EXPENDED*	BALANCE
Executive	252,606	242,124	10,482
Elec., Reg. & Vital Stat.	85,320	78,504	6,816
Financial Administration	139,990	129,674	10,316
Planning and Zoning	109,913	104,513	5,400
Cemeteries	9,953	7,526	2,427
Other General Government	147,729	129,085	18,644
Police	685,624	684,441	1,183
Fire	182,885	146,072	36,813
Emergency Preparedness	463	413	50
Highways and Streets	507,624	506,976	648
Road Construction/Maint	491,200	494,596	(3,396)
Fleet Maintenance	59,372	57,589	1,783
Solid Waste Disposal	310,090	310,361	(271)
Public Health	40,513	40,528	(15)
Welfare Department	51,545	62,334	(10,789)
Parks and Recreation	74,728	68,080	6,648
Library	106,078	106,078	0
Patriotic Purposes	3,400	3,650	(250)
Conservation Commission	835	508	327
Economic Development	16,025	12,353	3,672
Principal-Long Term Bonds	365,397	365,397	0
Interest-Long Term Bonds	120,209	119,861	348
Interest on TAN	107,045	100,371	6,674
Capital Outlay	360,211	343,718	16,493
Payments-Capital Reserve Funds	228,500	228,500	0
Sewer Commission	418,599	418,599	0
Water Services	453,319	453,319	0
TOTAL	\$5,329,173	\$5,215,170	
NET BALANCE OF APPROPRIATIONS			\$114,003
*Unaudited			

LONG TERM INDEBTEDNESS

Purpose:	Sewer Plant		Rte. 3/106 Sewer Project		Highway Garage		
Amount:	\$3,042,000		\$3,155,947		\$430,000		
Year:	1971		1994		1999		
Interest:	5.10%		3.9%		4.85%		
							TOTAL
Maturities	Principal	Interest	Principal	Interest	Principal	Interest	Principal & Interest
2001	100,000	2,550	210,396.50	90,433.68	55,000.00	18,187.50	476,567.68
2002			210,396.50	82,212.43	55,000.00	15,520.00	363,128.93
2003			210,396.50	73,991.19	55,000.00	12,852.50	352,240.19
2004			210,396.50	65,769.95	55,000.00	10,185.00	341,351.45
2005			210,396.50	57,548.70	55,000.00	7,517.50	330,462.70
2006			210,396.50	49,327.46	25,000.00	4,850.00	289,573.96
2007			210,396.50	41,106.22	25,000.00	3,637.50	280,140.22
2008			210,396.50	32,884.97	25,000.00	2,425.00	270,706.47
2009			210,396.50	24,663.73	25,000.00	1,212.50	261,272.73
2010			210,396.50	16,442.49			226,838.99
2011			210,396.55	8,221.25			218,617.80

TOWN OWNED PROPERTIES

MAP/LOT	LOCATION/DESCRIPTION	ACRES	LAND VALUE	BLDG VALUE
VE 1	172 Main Street - Veterans Park	0.12	8,000	
VE 62	212 Main Street - Water Works	0.25	24,700	51,000
VE 165	Central Street - Municipal Parking Lot	0.75	69,100	
VE 195	Glass Street	1.50	3,000	
VW 113 L	116 Main Street - Town Clock Tower			4,500
VW 114-1	Main Street	0.02	2,900	
VW 117	4 Union Street - Police Station	0.27	26,050	98,300
VW 118	6 Union Street	0.13	14,000	
VW 175	High Street	0.05	1,250	
VW 184	Exchange Street	2.51	5,000	
VW 186	Exchange Street	0.25	500	
VW 188	Memorial Field	29.70	145,400	36,550
VW 188-2	Memorial Field - sewer pump station			3,950
VW 189	8 Exchange Street - Highway Garage	4.35	70,050	203,750
VW 190	Pleasant Street	0.09	3,000	
VW 203	28 Pleasant Street	0.09	1,000	
VW 227	1 Bridge Street Extension	0.20	6,550	
VW 228	2 Exchange Street - Highway Annex	0.40	22,850	33,000
256 10-2	865 Dover Road	0.41	5,250	
256 24	814 Ricker Road	1.44	19,350	
260 CM-8	Cross Country Road - Richardson Cemetery	0.06		
262 1-1	358 Pembroke Hill Road - Town Pound	0.06	1,850	
262 23-1	438 Cross Country Road	17.50	76,650	
262 CM-4	Fourth Range Road - Pembroke Hill Cemetery	0.49		
262 27	543 Cross Country Road	14.00	1,050	
264 32-1	244 Academy Road - Shuett Conservation Area	7.29	6,700	
264 79-1	346 Pembroke Hill Road	0.32	2,950	
266 7	34 Mason Avenue - Conservation land	10.73	8,600	
266 40	247 Pembroke Street - Fire Station	1.82	93,800	273,050
266 CM-2	Buck Street - Evergreen Cemetery	9.55		
559 11	825 N. Pembroke Road	0.30	4,550	
559 13	Suncook River	4.00	4,000	
561 17-1(B)	147 Sheep Davis Road - sewer pump station			7,550
561 34	402-408 Borough Road	9.00	79,500	

TOWN OWNED PROPERTIES (CONT.)

MAP/LOT	LOCATION/DESCRIPTION	ACRES	LAND VALUE	BLDG VALUE
561 CM-7	Borough Road - Abbott Cemetery	0.13		
563 22-1-1	502 Third Range Road - Bragfield Pond Conservation Area	26.62	7,350	
563 39	226 Brickett Hill Road - Water Works water tower	0.92	28,800	127,050
563 94	305-325 Brickett Hill Road - Town Forest	28.48	143,900	
565 59	59 White Sands Road - Conservation Land	1.28	5,450	
565 81-A	Bow Lane - Conservation land	0.64	9,250	
565 81-B	White Sands Road - White Sands Conservation Area	31.64	84,700	
565 81-B(B)	55 White Sands Road - sewer pump station			5,500
565 81-C	444 Pembroke Street	34.30	80,850	
565 81-19	410 Nadine Road	0.56	9,000	
565 256	311 Pembroke Street - Town Hall	2.99	74,950	239,150
565 256-B	Historical Society Building (Town Hall)			22,500
565 CM-3	Pembroke Street - Pembroke Street Cemetery	2.38		
567 1-1	Merrimack River - Conservation land	2.95	1,500	
632 3	635 Pembroke Street - Water Works well	12.00	112,600	31,050
632 8-1(B)	702 Keith Avenue - sewer pump station			8,300
632 18-12	142 Sheep Davis Road - Water Works well	14.94	54,550	16,350
634 46	572 Pembroke Street - sewer pump station	0.11	24,000	
634 46(B)	572 Pembroke Street - sewer pump station			8,250
868 CM-1	Route 28 - Buck Street Cemetery	2.51		
870 34	662 Thompson Road	0.13	22,250	
935 CM-5	N. Pembroke Road - Old N. Pembroke Cemetery	0.46		
937 CM-6	N. Pembroke Road - New N. Pembroke Cemetery	0.53		
939 67	501 Kimball Road - Whittemore Town Forest, Conservation and Recreation Area	135.00	119,700	

TOWN CLERK REPORT

Registrations	\$810,264.00
Title Application Filing Fees	3,135.00
Dog Licenses Issued	4,084.00
Dog Fines	685.00
UCC-1 filed	4,777.59
Tax Liens Filed	15.00
Marriage Licenses	2,340.00
Vital Records searched	1,416.00
Wetlands Applications	51.22
Pole & Wire Permit	20.00
Hawkers & Peddlers Permit	300.00
Articles of Agreement	15.00
Municipal Agent Fees	13,995.00
Election Filing Fees	12.00

TOTAL REVENUE 2000	\$841,109.81
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James F. Goff,
Town Clerk

VITAL RECORDS - 1999

Marriages

DATE	GROOM		BRIDE	
01/01/99	Crummey, James M.	Pembroke	Dow, Carolyn B.	Pembroke
02/14/99	Servitelli, Thomas R.	Pembroke	Buonopane, Donna L.	Pembroke
02/14/99	Breton, David P.	Pembroke	Deane, Heather L.	Pembroke
02/19/99	Amyot, Kevin T.	Pembroke	Post, Donna M.	Pembroke
03/06/99	Lavertu, Dennis L.	Pembroke	Laughlin, Louise C.	Pembroke
04/17/99	Kleindienst, Edward D.	Merrimack	Clouser, Michelle L.	Pembroke
04/25/99	Wheeler, Richard S.	Pembroke	Welch, Lisa A.	Pembroke
05/08/99	Curran, Cecil W.	Pembroke	Wells, Kim A.	Pembroke
05/22/99	Blackman, Jamie M.	Pembroke	Mitchell, Martha	Manchester
05/22/99	Annis, Joshua R.	Manchester	Theroux, Tina L.	Pembroke
05/29/99	McAllister, Michael C.	Boscawen	Barry, Jennifer A.	Pembroke
05/29/99	McFetridge, James K.	Pembroke	Baum, Denise S.	Pembroke
06/05/99	Weldon, Michael C.	Boston	Wardell, Melinda A.	Pembroke
06/05/99	Case, Frank R.	Pembroke	Horne, April L.	Pembroke
06/05/99	LaFlamme, Bertrand M.	Pembroke	Parker, Jennifer R.	Pembroke
06/20/99	Pouliot, Robert A.	Pembroke	Medaglia, Samantha A.	Pembroke
06/25/99	Valley, Rickey J.	Pembroke	Fisher, Kelly A.	Nashua
06/26/99	Belcher, David P.	Pembroke	Hill, Denise L.	Pembroke
06/26/99	Bisson, Edwin A.	Pembroke	Bickford, Sarah L.	Pembroke
06/26/99	Abbott, Robert D.	Pembroke	Ross, Tara M.	Pembroke
07/20/99	Wells, Douglas S.	Pembroke	Robic, Jane E.	Hopkinton
07/24/99	Olivier, Raymond J.	Pembroke	Clarke, Leslie J.	Pembroke
07/24/99	Alter, Steven R.	Pembroke	Rush, Rebecca L.	Pembroke
07/24/99	Paulin, Richard E.	Pembroke	Montour, Kristen M.	Auburn
08/07/99	Hochsprung, Richard A.	Pembroke	Sager, Deborah J.	Pembroke
08/07/99	Lacerte, William G.	Pembroke	Lavoie, Tammy L.	Pembroke
08/07/99	Poulin, Michael E.	Pembroke	Lopez, Adele M.	Pembroke
08/09/99	Scott, Alexander G.	Pembroke	Hall, Denise J.	Pembroke
08/13/99	Rockwood, David I.	Pembroke	Hamel, Amy M.	Pembroke
08/14/99	Bartlett, Kenneth A.	Concord	Taylor, Denise M.	Pembroke
08/14/99	Clancy, Michael J.	Pembroke	O'Brien, Elizabeth A.	Pembroke
08/14/99	Donaghey, Manson A.	Pembroke	Jones, Constance A.	Concord
08/21/99	Broadstone, Dwight M.	Loudon	Laughlin, Patricia D.	Pembroke
08/28/99	Dupuis, III, James A.	Pembroke	Dionne, Renee T.	Pembroke
08/28/99	Shank, Joseph M.	Pembroke	Weidacher, Veronica A.	Pembroke
09/11/99	Kent, Daniel M.	Pembroke	Gagnon, Michelle L.	Pembroke
09/18/99	Daneault, Zachary S.	Pembroke	Stewart, Stephanie M.	Pembroke
09/25/99	Baker, Lawrence J.	Pembroke	Riley, Amy J.	Pembroke
10/02/99	Crowley, Jason F.	Pembroke	Widger, Ann E.	Pembroke
10/09/99	Carty, Richard B.	Pembroke	Swenson, Michele M.	Pembroke
10/16/99	Hart, Charles B.	Pembroke	O'Neil, Kelly R.	Merrimack
10/17/99	Grandmont, David J.	Pembroke	Mcfarland, Joyce P.	Pembroke
10/23/99	Healey, Eric S.	Pembroke	Keniston, Lena M.	Pembroke
11/27/99	Fuller, Jr., Harold W.	Pembroke	Healey, Heather A.	Pembroke
12/11/99	Drouin, Jeffrey A.	Allenstown	Cossebloom, Delorie L.	Pembroke
12/18/99	Moya, Wagner M.	Pembroke	Leclair, Kelly A.	Pembroke
12/19/99	Scheirer, Kevin M.	Pembroke	Mason, Carrie A.	Dover
12/19/99	St. Laurent, Arthur J.	Pembroke	Daniels, Laura C.	Pembroke

VITAL RECORDS -1999 (CONT.)

Births

DOB	Child's Name	Father	Mother
01/06/99	Cooper, Meghan Katherine	Cooper, Len	Cooper, Mary Ann
01/22/99	Gilbert, Alyssa Ray	Gilbert, Raymond	Gilbert, Lisa
01/22/99	Haggett, Trevor Andrew	Haggett, Kenneth	Haggett, Joyce
01/26/99	Letendre, Amber Michelle	Letendre, Michael	Letendre, Pamela
01/30/99	Cote, Piper Hayes	Cote, Lance	Cote, Tracy
02/19/99	Gagne, Emma Kate	Gagne, Scott	Gagne, Shanna
02/22/99	Valenti, Deven John	Valenti, Dere	Valenti, Michelle
03/22/99	Gilbert, Lily Hannah	Gilbert, Daryl	Gilbert, Janet
03/25/99	Ingraham, Sidney Nicole	Ingraham, David	Ingraham, Patricia
04/01/99	Lorden, Andrew Christopher	Lorden, Shawn	Lorden, Joy
04/02/99	Lessard, Allison Meagan	Lessard, Marc	Lessard, Kimberly
04/03/99	Escabi, Adrianna Gabriel	Escabi, Daniel	Escabi, Dawn
04/12/99	Plante, Matthew Paul	Plante, Jean	Plante, Karen
04/19/99	Burbank, Michael Charles	Burbank, Jeffrey	Burbank, Christie
04/24/99	Servitelli, Thomas Robert	Servitelli, Thomas	Servitelli, Donna
04/26/99	Gage, Jenna Mary	Gage, Earl	Gage, Colleen
05/01/99	Colby, Nicholas Daniel	Colby, Mark	Colby, Patricia
05/17/99	Scott, Kelsey Paige	Scott, Christopher	Scott, Diana
05/17/99	Brasley, Danyelle Elizabeth	Brasley, Kevin	Brasley, Stephanie
05/17/99	Auger, Christopher Warren	Auger, Gerard	Auger, Heather
05/24/99	Calise, Emily Christina	Calise, Andrew	Calise, Mary
05/28/99	Westlake, Jaimie Louis	Westlake, Craig	Westlake, Jane
06/04/99	Pedro, Jonathan Kenneth	Pedro, Ronald	Pedro, Susan
06/08/99	Gauss, Meghan Marlene	Gauss, Eugene	Gauss, Michele
06/10/99	Mantone, Michael Anthony	Mantone, Michael	Mantone, Ruth
06/21/99	Devoe, Nicole Olivia	Devoe, Michael	Devoe, Jennifer
06/25/99	Mullen, Shannon Elaine	Mullen, Donald	Mullen, Marie
07/02/99	Binning, Aaron Michael	Binning, Kirk	Binning, Margaret
07/04/99	Rushing, Matthew Joseph	Rushing, Bryan	Rushing, Lisa
07/15/99	Wright, Garrett Peter	Wright, Timothy	Wright, Lauren
07/20/99	Girard, Sarah Michelle	Girard, Michael	Girard, Michelle
07/20/99	Handley, Jared William	Handley, Eric	Handley, Kimberly
07/24/99	Christie, Lauren Elizabeth	Christie, Marc	Christie, Cynthia
07/29/99	Howe, Adam Christopher	Howe, Christopher	Howe, Jennifer
08/19/99	Porter, Kiana Ashley	Porter, Everett	Porter, Helen
08/24/99	Whynott, Christopher Keith	Whynott, Christopher	Whynott, Rachel
09/01/99	Hall, Duncan Winslow Askins	Hall, Jonathan	Askins-Hall, Grechen
09/05/99	Saltmarsh, Cole Alonzo	Saltmarsh, Craig	Saltmarsh, Cheryl
09/09/99	Hanna, Christian Magdy	Hanna, Nader	Hanna, Jacqueline
09/09/99	Hanna, Nicholas Kamal	Hanna, Nader	Hanna, Jacqueline
09/21/99	Wheeler, Tianna Marie	Wheeler, Richard	Wheeler, Lisa
09/22/99	Costello, Timothy Allen	Costello, Anthony	Costello, Tina
09/28/99	St. Onge, Kaely Lynne	St. Onge, Kevin	Nugent, Gabrielle
09/29/99	Locke, Connor Timothy	Locke, Aaron	Locke, Stephanie
10/01/99	Gilbert, Griffin Matthew	Gilbert, Jeffrey	Gilbert, Arlene
10/05/99	Ferguson, Matthew Robert	Ferguson, Geoff	Ferguson, Christine
10/22/99	Wilhelm, Cameron Kimball	Wilhelm, David	Wilhelm, Colony

VITAL RECORDS - 1999 (CONT.)

10/23/99	Morency, Joshua Lee	Morency, Marc	Morency, Cherry
11/09/99	Seymour, Lily Cristin	Seymour, Corey	Seymour, Gleanne
11/09/99	Clark, Ciera Ruby	Clark, Robert	Clark, Melinda
11/11/99	Johnson, Ryan James	Johnson, Brian	Johnson, Michelle
11/16/99	Sattler, Oliver James	Sattler, Timothy	Sattler, Sandra
11/21/99	Snair, Kaelyn Leanne	Snair, Robert	Snair, Kelly
11/26/99	Bardsley, Derik Preston	Bardsley, Derik	Bardsley, Elefteria
12/04/99	Bonenfant, James Robert	Bonenfant, Marc	Bonenfant, Elizabeth

VITAL RECORDS -1999 (CONT.)

Deaths

DATE	NAME	PLACE	FATHER	MOTHER
01/11/99	Burke, Carolyn	Pembroke	Hawley, Lynton	Zanini, Anna
01/12/99	Vosgershian, Lois E.	Pembroke	Swierk, Lewis	Coffey, Eileen
01/12/99	Vosgershian, Christina	Pembroke	unknown	Vosgershian, Kerry-Lynne
02/02/99	Sullivan, Dorothy M.	Pembroke	O'Sullivan, William	Crowley, Bridget
02/13/99	Sarcione, Frank N.	Hooksett	Sarcione, Robert	Roberts, Patricia
02/17/99	Fowler, Arthur H.	Pembroke	Fowler, Martin	Cleveland, Ethel
02/21/99	Ford, Margaret M.	Concord	McNally, Thomas	Burns, Catherine
03/01/99	Tilton, Florence E.	Concord	Bickford, Nelson	Marden, Gertrude
03/01/99	St. Cyr, Joan M.	Pembroke	Patterson, Harold	Faucett, Irene
03/03/99	Huffman, Barbara F.	Concord	Guertin, Alfred	Beal, Flora
03/07/99	Mason, Philip A.	Pembroke	Mason, Hale	Snow, Cordelia
03/16/99	LaFrance, Edward A.	Concord	LaFrance, Edward	Barry, Odie
03/17/99	Vezina, Rene A.	Pembroke	Vezina, Rene	Malo, Jeanne
03/21/99	Pelkey, Raymond A.	Pembroke	Pelkey, Raymond	King, Hazel
03/27/99	Frawley, David W.	Concord	Frawley, George	Locke, Elizabeth
03/30/99	Wescomb, Gloria	Concord	Gray, Almon	Mills, Panisa
04/16/99	Page, Walter J.	Concord	Page, Terry	Cushing, Louise
04/20/99	Fushanis, Evans	Pembroke	Fushanis, Lou	Olson, Rita
04/26/99	Petrie, Violet	Concord	Forsythe, William	Hopkins, Clara
06/12/99	Lisek, Helen S.	Epsom	Krawiec, Casimir	Prysbyla, Julia
06/14/99	Chapman, Richard E.	Manchester	Chapman, Minard	Bruce, Gladys
06/21/99	Schryba, Marie L.	Manchester	O'Brien, Charles	Fortier, Lena
06/22/99	Littlefield, Arlene B.	Concord	Bowie, Harrie	Andrews, Cora
06/23/99	Brison, Robert A.	Tilton	Brison, Edgar	Terfry, Flora
06/29/99	Gelinas, William A.	Loudon	Gelinas, William	Gifford, Lydia
07/27/99	LeMay, Diana	Concord	Lemay, Henri	Dion, Eva
07/30/99	Guild, Juliette A.	Concord	Berlinguette, Romeo	Unknown, Angelina
08/20/99	Bobula, Mike N.	Pembroke	Heidler, George	Anderson, Lena
09/06/99	Littlefield, Norman W.	Pembroke	Littlefield, Arthur	Watson, Ethel
09/20/99	Cummings, Eleanor E.	Pembroke	Cummings, John	Harper, Lydia
09/26/99	Finnegan, Paul F.	Pembroke	Finnegan, Howard	Sullivan, Melba
10/07/99	Wood, Farnum V.	Manchester	Wood, Harold	Annis, Elsie
10/21/99	Thompson, Lena M.	Concord	Stevens, Ralph	Osborn, Ella
10/25/99	Peaslee, Virginia C.	Concord	Clement, Hartwell	Trow, Ethel
11/11/99	Auger, Richard E.	Pembroke	Auger, Ernest	O'Barton, Josephine
11/25/99	Godbois, Francis A.	Manchester	Godbois, Everett	Grenier, Anna
11/26/99	Jones, Doreen M.	Manchester	Greaves, Albert	Jackson, Florence
12/02/99	Brezosky, Peter E.	Concord	Brezosky, Peter	Wasco, Elizabeth
12/11/99	Ober, Barbara C.	Concord	Hammond, George	Unkown, Alice
12/17/99	Lemieux, Emery A.	Littleton	Lemieux, Antonin	Menard, Hedwidge
12/22/99	Laverdure, Marie M.	Pembroke	Laverdure, Dollard	Rheault, Bernadette
12/28/99	Richard, Germaine A.	Concord	Stokes, Charles	Roy, Anna

VITAL RECORDS - 1999 (CONT.)

10/23/99	Healey, Eric S.	Pembroke	Keniston, Lena M.	Pembroke
11/27/99	Fuller, Jr., Harold W.	Pembroke	Healey, Heather A.	Pembroke
12/11/99	Drouin, Jeffrey A.	Allenstown	Cossebloom, Delorie L.	Pembroke
12/18/99	Moya, Wagner M.	Pembroke	Leclair, Kelly A.	Pembroke
12/19/99	Scheirer, Kevin M.	Pembroke	Mason, Carrie A.	Dover
12/19/99	St. Laurent, Arthur J.	Pembroke	Daniels, Laura C.	Pembroke

VITAL RECORDS - 2000

DATE	GROOM		BRIDE	
01/01/00	Allaire, William L.	Pembroke	Scofield, Faye A.	Pembroke
01/28/00	Nicholson, John J.	Pembroke	Willette, Michelle M.	Pembroke
02/12/00	Lawson, Jeffrey H.	Florida	Huynh, Mydung Thi	Florida
02/12/00	Threlfall, Michael K.	Lebanon	Leblanc, Renee M.	Pembroke
02/27/00	Pelosi, Neil F.	Pembroke	Lancey, Chyral A.	Pembroke
03/25/00	Leavitt, Steven J.	Pembroke	Abt, Susan M.	Pembroke
04/01/00	Barrett, David J.	Pembroke	Thompson, Jean L.	Pembroke
04/27/00	Reynolds, Brian D.	Pembroke	O'Brien, Shirley A.	Pembroke
04/29/00	Malette, Arthur R.	Pembroke	Portinari, G. I.	Pembroke
04/29/00	Fifield, Stephen	Pembroke	Bond, Kimberly E.	Manchester
05/06/00	Beland, Robert L.	Pembroke	Baek, Hae R.	Manchester
05/07/00	Carter, Brett R.	Pembroke	Hall, Stephanie S.	Pembroke
05/21/00	Longfellow, James K.	Hooksett	Cooper, Melanie M.	Pembroke
05/27/00	Clouser, Clarence R.	Pembroke	Johnson, Linda A.	Pembroke
05/28/00	Degroat, James E.	Pembroke	Jones, Nadine E.	Pembroke
05/30/00	Warner, Dustin R.	Pembroke	Chouinard, Anne M.	Pembroke
06/03/00	Darwell, Jason	Pembroke	Trudel, Amy	Manchester
06/10/00	Colburn, Thomas M.	Pembroke	Kanhathong, Simaporn	Pembroke
06/10/00	Burrell, James W.	Pembroke	Wells, Nikki N.	Pembroke
06/17/00	Mcfarland, Kenneth P.	Texas	Canaday, Gretchen A.	Pembroke
06/24/00	Hostler, Charles F.	Pembroke	Plumb, Tracie L.	Pembroke
06/30/00	Heath, Gene E.	Pembroke	Messer, Amy E.	Pembroke
07/01/00	Hicks, Matthew S.	Concord	Tardiff, Allyson N	Pembroke
07/12/00	Williams, James R.	Washington	Ames, Tammy J.	Pembroke
07/15/00	Potter, John E.	Pembroke	Amyot, Brenda L.	Pembroke
07/15/00	Hills, Walter E.	Pembroke	Vanadestine, Brianna M.	Pembroke
07/15/00	Dion, Thomas E.	Pembroke	Grant, Janice M.	Pembroke
07/15/00	Keaveny, Brian T.	Conn.	Sanderson, Kristine C.	Conn.
07/29/00	Sangster, Darryl B.	Pembroke	Rowzee, Colleen M.	Pembroke
08/05/00	Anderson, Russell C.	Pembroke	Tate, Toni D.	Indiana
08/07/00	Baker, John A.	Pembroke	Gordon, Diana L.	Pembroke
08/12/00	McCormack, Jody R.	Pembroke	Greene, Karen J.	Pembroke
08/13/00	Friedrich, Henry	Pembroke	Gamlin, Evelyn J.	Pembroke
08/19/00	Bagley, Richard W.	Pembroke	Provost, Tracy A.	Pembroke
08/19/00	Jenkins, Petite S.	Pembroke	Dio, Liane J.	Pembroke
08/19/00	Palmer, William C.	Pembroke	Sanborn, Stacy L.	Pembroke
08/19/00	King, Michael G.	Pembroke	Howe, Carla J.	Pembroke
08/21/00	Marchand, Terry W.	Nebraska	Burbach, Hollie J.	Nebraska
08/25/00	Pierson, Steven B.	Concord	Sanborn, Jessica J.	Pembroke
09/02/00	Bradicich, Damian A.	Pembroke	Dassing, Melinda L.	Pembroke
09/09/00	Smith, Kenneth R.	Pembroke	Leclair, April D.	Pembroke
09/09/00	Gallant, Michael K.	Pembroke	Joyce, Kerry F.	Pembroke
09/09/00	Keeler, Travis J.	Epsom	Connor, Ann M.	Pembroke
09/16/00	Michael, Christopher J.	Pembroke	Labonte, Bobbi-Jo A.	Pembroke
09/16/00	Creech, Craig W.	Allenstown	Kruger, Kandi L.	Allenstown
09/30/00	Gardner, Jeffrey S.	Pembroke	Palys, Tiffany M.	Pembroke
09/30/00	Welch, Robert W.	Pembroke	Hatt, Anna-Marie	Canada
09/30/00	Keith, Stephen G.	Pembroke	Lacourse, Jeanne V.	Pembroke
10/01/00	Perkins, Dana A.	Pembroke	Mitchell, Jennifer A.	Pembroke

VITAL RECORDS - 2000 (CONT.)

10/07/00	Champagne, Daniel G.	Allenstown	Smith, Jennifer M.	Pembroke
10/07/00	McDonnell, Allan L.	Pembroke	Jones, Meegan M.	Chichester
10/07/00	Merfeld, Todd J.	Pembroke	Bourdeau, Carli E.	Pembroke
10/11/00	Ahmed, Saeed	Manchester	Snell, Julie A.	Pembroke
10/14/00	Drake, Scott T.	Pembroke	Masci, Brenda M.	Pembroke
10/14/00	Fedirko, Anthony W.	Mass.	Pelton, Kelly B.	Mass.
10/14/00	Hatch, Robert P.	Mass.	Picone, M. Susan	Mass.
10/21/00	Guay, Jeffery J.	Pembroke	Banks, Susan E.	Chichester
10/21/00	Geary, James T. Jr.	Pembroke	Gallagher, Michele D.	Pembroke
10/27/00	Stanford, William J.	Nashua	White, Ashley S.	Pembroke
10/28/00	Prevost, Frederick J.	Pembroke	Ryan, Brenda E.	Pembroke
10/28/00	Drye, Alton S.	Pembroke	Monastyrskaya, Oksana V.	Pemb.
10/28/00	Dionne, Daniel A.	Pembroke	Hollywood, Ruby F.	Pembroke
10/28/00	Gravel, Christopher G.	Pembroke	Atwell, Stacy A.	Pembroke
11/04/00	LaPlante, E.Charles	Pembroke	Hewjaboke, Usawadee	Pembroke
11/11/00	Cornell, Jared L.	Pembroke	Cowger, Jodi N.	Deerfield
11/18/00	Donovan, Frederic B.	Pembroke	Whytemare, Ayn B.	Pembroke
11/18/00	Marceau, James F.	Pembroke	Hemeon, Brenda L.	Pembroke
11/25/00	Leblanc, Richard R. Jr.	Pembroke	Stevens, Lynnette J.	Concord
11/25/00	Johnson, James C.	Pembroke	Silva, Donna M.	Pembroke
12/04/00	Brezosky, John W.	Pembroke	Brezosky, Donna M.	Pembroke
12/09/00	Clark, Daniel R.	Pembroke	Gauntt, Naomi L.	Pembroke

VITAL RECORDS - 2000 (CONT.)

Births

DOB	Child's Name	Father	Mother
01/22/00	Breton, Emma Leigh	Breton, David	Breton, Heather
01/24/00	Chambers, Mary Elizabeth	Chambers, Matthew	Chambers, Theresa
01/27/00	Dumas, Dayne Preston	Dumas, Mark	Dumas, Kerstin
02/04/00	Collins, Robert William	Collins, Robert	Collins, Jennifer
02/11/00	Villeneuve, Jonathan Brian	Villeneuve, Reginald	Villeneuve, Karen
02/26/00	Auger, Andy Jean	Auger, Jean	Auger, Christine
02/29/00	Mehegan, Benjamin James	Mehegan, Peter	Mehegan, Eva
03/13/00	Johnson, Cole Michael	Johnson, Peter	Johnson, Regina
03/15/00	Parent, Danielle Meighan	Parent, Thomas	Parent, Michelle
03/25/00	Morency, Hope Elizabeth	Morency, Sean	Morency, Kerry
03/30/00	Malo, Blaine Evan	Malo, Robert	Malo, Kimberly
04/02/00	Notarangeli, Riley Taylor	Notarangeli, Carl	Notarangeli, Dara
04/11/00	Kline, Rachel Frances	Kline, Fred	Kline, Joy
04/14/00	Magdziarz, Kaitlyn Faith	Magdziarz, Matthew	Magdziarz, Kimberly
04/18/00	Newton, Michael George	Newton, David	Newton, Mary
04/18/00	Baker, Hannah Michelle-Claire	Baker, Edward	Baker, Mandy
04/21/00	Hilton, Feenix Niah	Hilton, Derek	Hilton, Deborah
04/25/00	Fuller, Krystian Micquala	Fuller, Harold	Fuller, Heather
04/25/00	Jenkins, Kathleen Mary	Jenkins, Richard	Jenkins, Kathleen
04/27/00	Severance, Jake Parker	Severance, Donald	Severance, Dyan
05/09/00	Prescott, Benjamin Stanley	Prescott, Seth	Prescott, Terri
05/14/00	Nedeau, Andrew Steven	Nedeau, Steven	Nedeau, Denise
05/15/00	Boyle, Jaiden Alexis	Boyle, Isaiah	Boyle, Audra
05/31/00	Walsh, Kathryn Olivia	Walsh, Michael	Walsh, Kristi
06/05/00	Madeja, Raquel Aryania	Madeja, Marc	Madeja, Janice
06/08/00	Forde, Emily Katherine	Forde, Richard	Forde, Joann
06/15/00	Hebert, Bethany Renee	Hebert, Thomas	Hebert, Christina
06/26/00	Sisson, Morgan Leigh	Sisson, Charles	Sisson, Andrea
06/30/00	Johnson, Gabriel David	Johnson, Dana	Johnson, Heather
07/12/00	Yee, Amy Michelle	Yee, Henry	Yee, Laurie
07/13/00	Berube, Stephanie Marie	Berube, Donald	Berube Diane
07/18/00	Dusseault, Jillian Brooke	Dusseault, Jeffrey	Dusseault, Angela
07/19/00	Plante, Colin Daniel	Plante, David	Plante, Susan
07/27/00	Knowles, Jacob Daniel	Knowles, Phillip	Knowles, Karen
07/28/00	Rae, Kayla Agnes Rose	Rae, Kevin	Rae, Dena
08/09/00	Hudson, Nathan Daniel	Hudson, Daniel	Hudson, Kristi
08/29/00	Nicholson, Sarah Hannah	Nicholson, John	Willette-Nicholson, Michelle
08/30/00	Neveux, Hope Gianna	Neveux, Edward	Neveux, Bette Jean
09/01/00	Oxaal, Anneliese Haven	Oxaal, Fred	Oxaal, Stephanie
09/06/00	Cormier, Zachary Austin	Cormier, David	Cormier, Amy
09/07/00	Langton, David Riley	Langton, Sean	Langton, Lisa
09/09/00	Booth, Sydney Ann	Booth, Ralph	Booth, Jessica
09/27/00	Pouliot, Zebulen Robert	Pouliot, Robert	Pouliot, Samantha
10/10/00	Laroche, Nicholas David	Laroche, David	Laroche, Tammy
10/10/00	Smith, Morgan A.	Smith, Todd	Smith, Andrea
10/30/00	Daley, Emma Catherine	Daley, Peter	Daley, Joyce
10/30/00	Warren, Jacob Steven	Warren, Steven	Warren, Cheri

VITAL RECORDS - 2000 (CONT.)

Deaths

DATE	NAME	PLACE	FATHER	MOTHER
01/07/00	Beckett, Joseph O.	Concord	Beckett, Joseph	Berry, Wilma
01/09/00	Grandmaison, Doris L.	Concord	Grandmaison, Armand	Pelletier, Eva
01/27/00	Loven, Florence	Dover	Thompson, Fred	Duhaime, Eva
01/30/00	Mattice, Harry B.	Concord	Mattice, Russell	Sanborn, Florence
02/13/00	Robertson, John D.	Pembroke	Robertson, John	Brunk, Dorothy
02/20/00	Cyr, Alphonse	Concord	Cyr, Joseph	Roy, Marieann
02/23/00	Boutilier, Gay E.	Pembroke	Perry, George	Verrette, Claire
03/05/00	Young, Lena F.	Concord	Fowler, Fred	Robie, Fronia
03/10/00	Dube, Wilfred A.	Pembroke	Dube, Leon	Groleau, Aline
03/25/00	Desroche, Percy G.	Manchester	Desroche, George	Desmarais, Adgive
03/28/00	Spaulding, Betty C.	Concord	Saulnier, Osmond	Hill, Doris
04/12/00	Bobblis, Michael G.	Pembroke	Bobblis, Michael	Matryoshka, Anna
04/17/00	Macdonald, Raymond J.	Pembroke	Macdonald, James	Day, Gladys
04/26/00	Costigan, Stella N.	Manchester	Costigan, James	Clement, Edna
05/24/00	Martel, Florence	Concord	Duclos, Henry	Fanny, Anna
05/26/00	Hopps, Janet L.	Manchester	Chadbourne, Hersel	Knowlan, Emeline
06/03/00	Moser, Barbara J.	Manchester	Moser, Robert	Slobey, Jeannette
06/11/00	Lascelle, Lucienne D.	Concord	Gagne, Joseph	Levesque, Elizienne
07/26/00	Giroux, Richard E.	Pembroke	Giroux, Allen	Fontaine, Evelyn
07/28/00	Holland, Linda S.	Concord	Dearborn, Earl	Somers, Ruth
08/07/00	Mckenna, Kevin P.	Concord	Mckenna, George	unknown, Rose
08/13/00	Bilodeau, Roger D.	Concord	Bilodeau, Roger	unknown, Darcy
08/15/00	Menard, Raymond M.	Pembroke	Menard, Aza	Dionne, Lillian
08/29/00	Boisvert, Irene A.	Pembroke	Duval, James	Gagnon, Rosanna
09/02/00	Rouleau, Rita T.	Concord	Breton, Maurice	Goulet, Antoinette
09/12/00	Benware, Stella Y.	Concord	Fontaine, Joseph	Caron, Leodora
09/28/00	Chickering, Willard E.	Concord	Chickering, Porter	Saben, Carolyn
10/02/00	Burke, Donald T.	Manchester	Burke, Arthur	Leary, Agnes
10/02/00	Connor, Virginia B.	Pembroke	Crane, Ernest	Hartford, Arrietta
10/06/00	Lemay, Michael	Pembroke	Lemay, Michael	Gilliam, Valerie
10/24/00	Chase, Elizabeth E.	Pembroke	Drew, Fred	Hutchinson, Cora
10/28/00	Nolin, Raymond J.	Concord	Nolin, Samuel	Vallier, Mary
10/30/00	Cormier, Leona	Concord	Leclair, Peter	Hooker, Eva
10/31/00	Nadeau, Louis	Concord	Nadeau, Alexandre	Dube, Rose
11/13/00	Huffman, Glenn L.	Pembroke	unknown	unknown
11/16/00	Brezosky, John P.	Concord	Brezosky, John	O'Connor, Donna
11/17/00	Corrigan, Mary L.	Concord	Corrigan, James	O'Neil, Emma
11/18/00	Hogue, Thomas	Epsom	Hogue, Claire	Pinkerton, Marjorie
12/27/00	Hamilton, Robert V.	Concord	Hamilton, Andrew	Proctor, Catherine

VITAL RECORDS - 2000 (CONT.)

11/02/00	Leclair, Trevor Jason	Leclair, Jason	Leclair, Jessica
11/09/00	Geary, Ryan Patrick	Geary, James	Geary, Michele
11/13/00	Girard, Tyler Matthew	Girard, Michael	Girard, Michelle
11/17/00	Boone, Brianna Elizabeth	Boone, Kevin	Boone, Julie
11/18/00	Audet, Thomas Piper	Audet, Thomas	Audet, Danielle
12/14/00	Lewis, Aidan Patrick	Lewis, Derek	Lewis, Karin
12/28/00	Jutras, Paige Laurie	Jutras, Shawn	Jutras, Jaymie
12/28/00	Burbank, Laurynn Christie	Burbank, Jeffrey	Burbank, Christie

TAX COLLECTOR'S REPORT

Uncollected Taxes Beg. of Year	2000	1999
Property		649,075.17
Land Use Change		5,440.65
Yield		403.15
Utilities		69,022.05
Betterment		4,202.48
Earth Excavation @ \$.02/yd.		4,833.16
Excavation Activity		32,633.00
Taxes Committed This Year		
Property	8,282,441.00	
Land Use Change	21,751.64	
Yield	9,684.44	
Utilities	339,517.47	
Betterment Assessment	48,104.24	
Earth Excavation @ \$.02/yd	10,921.08	
Excavation Activity	82,985.00	
Overpayment		
Property	18,679.00	
Utilities	45.26	
Yield		
Betterment		
Interest	1,063.85	23,571.31
Sewer Interest	474.15	1,456.57
TOTAL DEBITS	\$8,815,667.13	\$790,637.54
Remitted to Treasurer During Fiscal Year		
Property	7,318,307.10	680,051.17
Excavation Activity	21,399.65	
Land Use Change	9,652.32	5,440.65
Yield	9,208.65	403.15
Utilities	277,128.56	69,022.05
Betterment	43,123.14	4,202.48
Earth Excavation @ \$.02/yd.	10,163.78	4,833.16
Interest	1,063.85	23,571.31
Sewer Interest	474.15	1,456.57
Abatements		
Property	734.75	1,657.00
Land Use Change		
Sewer	276.98	
Uncollected Rev. - End of Year		
Property	982,078.15	
Excavation Activity	61,585.35	
Land Use Change	12,099.32	
Yield	475.79	
Utilities	62,157.19	
Betterment	4,981.10	
Earth Excavation @ \$.02/yd.	757.30	
TOTAL CREDITS	\$8,815,667.13	\$790,637.54

TAX COLLECTOR'S REPORT (CONT.)

SUMMARY OF TAX LIEN ACCOUNTS FISCAL YEAR ENDING December 31, 2000

	1999	1998	1997	Prior
Unredeemed Taxes at Beginning of Year		216,294.56	100,947.14	15,760.03
Liens Executed During Year	366,494.80			
Interest & Cost Collected After Lien Execution	12,964.25	26,865.48	34,409.53	
Overpayments			4,962.16	
TOTAL DEBITS	379,459.05	243,160.04	140,318.83	15,760.03
Remittance to Treasurer:				
Redemptions	191,355.77	123,070.34	99,085.95	
Interest/Costs After Lien Execution	12,964.25	26,865.48	34,409.53	
Abatements of Unredeemed Taxes				
Unredeemed Liens Balance End of Year	175,139.03	93,224.22	6,823.35	15,760.03
TOTAL CREDITS	379,459.05	243,160.04	140,318.83	15,760.03

TRUSTEES OF TRUST FUNDS

The Trustees would like to take this opportunity to summarize the key changes in the Trust Funds for 2000. In the trust funds under the authority of the Selectmen and actions at Town Meeting, two additions were created this year. One fund is for public donations for the construction of a new cupola on the Town Hall. The other fund is for monies raised from donations for the Town Library. On the School District side, a new capital reserve fund was created for the maintenance of district owned roadways such as Belanger Drive and the entry road to the Three Rivers School.

The Trust Fund's common stock holdings which generate income for the awarding of scholarships each year saw record earnings for the fiscal year ending June 30, 2000 and \$14,500. was awarded to college bound graduates from Pembroke Academy. In addition to the usual number of stock splits seen each year the scholarship portfolio saw corporate spin-offs, a merger, a name change and one holding taken private. Proceeds from the stock taken private resulted in an impressive capital gain which was subsequently allocated to new holdings. The trustees added five new stocks to the portfolio including Texaco, Northern Border Partners, SBC Communications, 3M, and Dupont. All of these activities are seen as positive for the trust and are expected to improve future earnings and return on investment.

It has become our practice not to include copies of the MS-9 forms for Trust Reporting which had been published in the Town Report for a number of years. Instead, we will continue to provide a "Schedule of Trust Balances" and a Statement of "Change in Trust Assets" to disclose both the balance and summary activity in the funds for the past year. MS-9 forms continue to be prepared and filed with the State Department of Revenue Administration and the Office of the Attorney General, Division of Charitable Trusts. Copies of those submissions are available upon request from the Trustees.

A "Supporting Schedule of Unexpendable Trusts Funds" for both the Cemetery Perpetual Care and the Scholarship Trust Funds which was included in the Town Report last year have left out this year because there were no changes in either fund.

Respectfully submitted:
Gerard Fleury - Trustee
Janice Edmonds - Trustee
Normand Provencher - Trustee

TRUSTEES OF TRUST FUNDS (CONT.)

**TRUST FUND REPORT OF THE TOWN OF PEMBROKE,
NEW HAMPSHIRE ON DECEMBER 31, 2000
SCHEDULE OF TRUST BALANCES - MUNICIPAL**

Cemetery Trusts - Unexpensible Balance	\$36,270.00
Cemetery Trust - Available for Distribution	26,310.52
Library Book Fund - Unexpensible Balance	4,666.62
Library Book Fund - Available for Distribution	2,364.21
Cemetery Improvements - Available for Distribution	17,014.33
Library Donation Fund - Available for Distribution	17,089.31
Library Building Fund - Available for Distribution	143,187.55
Town Equipment Fund - Available for Distribution	108,629.89
Fire Major Equipment Fund - Available for Distribution	80,734.98
Fire Small Equipment Fund - Available for Distribution	16,651.84
Solid Waste Closure - Available for Distribution	82,925.83
Sidewalk Building & Repair Fund - Available for Distribution	4,746.46
Water Works Capital Reserve II- Available for Distribution	88,887.38
Water Works Capital Reserve I - Available for Distribution	84,166.14
Town Hall Cupola Fund - Available for Distribution	245.66
Sewer & Water Capital Reserve - Available for Distribution	27,278.35
Town Clock Restoration Fund	19,833.15
TOTAL UNEXPENDIBLE FUNDS	40,936.62
PRESENT ACCOUNT BALANCE	720,065.60
TOTAL TRUST FUNDS	\$761,002.22

TRUSTEES OF TRUST FUNDS (CONT.)

**TRUST FUND REPPORT OF THE TOWN OF PEMBROKE
PERIOD ENDING DECEMBER 31, 2000
SCHEDULE OF TRUST BALANCES -SCHOOL**

Scholarship Fund - Unexpendible Balance	\$211,683.42
Scholarship Fund - Available for Distribution	10,230.91
Literacy Trust - Unexpendible Balance	16,764.80
Literacy Trust - Available for Distribution	3,785.73
Capital Repairs - Available for Distribution	122,662.40
Article 8 2000 Payable	19,700.00
Net Available for Appropriation	102,962.40
Major Equipment Fund - Available for Distribution	68,440.01
Article 9 2000 Payable	4,450.00
Net Available for Appropriation	63,990.01
Special Education Fund - Available for Distribution	20,526.95
School District Roadway Fund - Available for Distribution	20,187.71
TOTAL UNEXPENDIBLE FUNDS	228,448.22
TOTAL FUNDS PAYABLE	24,150.00
TOTAL AVAILABLE FOR DISTRIBUTION	<u>221,683.71</u>
TOTAL TRUST FUNDS	\$474,281.93

TRUSTEES OF TRUST FUNDS (CONT.)

**TRUST FUND REPORT OF THE TOWN OF PEMBROKE
FOR PERIOD ENDING DECEMBER 31, 2000
CHANGE IN TRUST FUND ASSETS - SCHOOL**

Assets at December 31, 1999 **\$323,485.92**

Contributions to the Trusts:

Special Education Capital Reserve	20,000.00
School Buildings Capital Reserve	50,000.00
Major Equipment Capital Reserve	30,000.00
School District Roadway Capital Reserve	<u>20,000.00</u>
	\$120,000.00

Earnings on Trust Investments:

Common Stock Dividend Income - Scholarships	14,475.26
Interest Income on Invested Cash - Scholarships	195.73
Capital Gain on Sale of Stock	20,634.11
Mutual Fund Dividend Income - Literacy Trust	807.15
Interest Income on Building Capital Reserve	5,916.48
Interest Income on Special Education Capital Reserve	207.51
Interest Income on School District Major Equipment Fund	2,904.06
Interest Income on School District Roadway Fund	<u>187.71</u>
	\$45,328.01

Withdrawals from Trust Funds:

Scholarship Funds Awarded	14,500.00
Special Education Funds	0.00
Building Capital Reserve Funding	0.00
Major Equipment Capital Reserve	0.00
Account Fees & Expenses	32.00
Literacy Fund Reimbursements	<u>0.00</u>
	\$14,532.00

Assets at December 31, 2000 **\$474,281.93**

TRUSTEES OF TRUST FUNDS (CONT.)

NEW HAMPSHIRE ON DECEMBER 31, 2000
CHANGE IN TRUST FUND ASSETS -MUNICIPAL

Assets at December 31, 2000	\$677,688.06
Contributions to the Trusts:	
Town Equipment Capital Reserve	110,000.00
Fire Small Equipment Fund	15,000.00
Fire Capital Reserve	65,500.00
Water Works Capital Improvements	7,725.00
Water Works Well Fund	47,164.00
Sewer & Water Extension Fund	8,500.00
Library Building Fund	30,000.00
Library Donation Fund	14,924.18
Town Hall Cupola Fund	241.50
Town Clock Restoration	<u>2,776.51</u>
	301,831.19
Earnings on Trust Investments:	
Cemetery Trust -Perpetual Care	1,163.59
Cemetery Improvements	316.36
Library Book Fund	367.56
Library Building Fund	7,015.83
Library Donation Fund	97.92
Town Equipment Fund	719.61
Fire Major Equipment Fund	3,854.98
Fire Small Equipment Fund	164.71
Water & Sewer Capital Improvement	1,100.42
Solid Waste Closure Capital Reserve	1,843.96
Water Works Capital Improvements	3,855.34
Water Works Equip. & Buildings	4,627.78
Town Clock Restoration Fund	1011.21
Town Hall Cupola Fund	4.16
General Purpose Sidewalk Fund	<u>303.42</u>
	\$26,446.85
Withdrawals from Trust Funds:	
Town Equipment Fund	44,700.00
Fire Capital Reserve	151,811.00
Fire Small Equipment	45,950.00
Sidewalk Improvement & Construction	<u>2,502.88</u>
	\$244,963.88
Assets at December 31, 2000	\$761,002.22

AUDITOR'S REPORT - 1999

INDEPENDENT AUDITOR'S REPORT

March 17, 2000

Board of Selectmen
Town of Pembroke
Pembroke, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Pembroke, New Hampshire, as of December 31, 1999 and for the year then ended. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to in the first paragraph do not include the Pembroke Water Works (enterprise fund), which should be included to conform with generally accepted accounting principles. The omitted fund has assets, liabilities, operating revenues and operating expenditures of \$1,610,947, \$2,599, \$389,838 and \$352,588, respectively.

The general purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with generally accepted accounting principles. The amounts that should be recorded as general fixed assets are not known.

As described more fully in Note 10 to the financial statements, the Town does not accrue the current portion of accumulated vacation or sick pay in the General Fund in accordance with generally accepted accounting principles. The effect on the combined financial statement of this departure from generally accepted accounting principles cannot be determined.

AUDITOR'S REPORT (CONT.)

In our opinion, except for the effect on the financial statements of the omissions described in the fourth and fifth paragraphs and subject to the effects of such adjustments if any, as might have been determined to be necessary had we been able to satisfy ourselves as to the matter discussed in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Pembroke, New Hampshire, as of December 31, 1999 and the results of its operations and the cash flows of its proprietary and similar trust fund types for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The accompanying combining and individual fund financial statements listed as supporting schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Pembroke, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Respectfully submitted,

Mason + Rich, P. A.

MASON + RICH PROFESSIONAL ASSOCIATION
Certified Public Accountants

AUDITOR'S REPORT (CONT.)

CURRENT YEAR'S FINDING AND RECOMMENDATION

General Fund

Unbalanced Trial Balances

Finding/Recommendation - We noted that the trial balances generated by the accounting software did not balance at year end. For reports to be meaningful, the trial balances must balance each month. We recommended that the trial balances be run each month and reviewed to determine that they are in balance and that software support be contacted to address the out of balance trial balances.

Status - Software support came on site and was able to correct the unbalanced trial balances.

AUDITOR'S REPORT (CONT.)

Exhibit A

TOWN OF PEMBROKE, NEW HAMPSHIRE
COMBINED BALANCE SHEET
ALL FUND TYPES AND ACCOUNT GROUPS
DECEMBER 31, 1999

	Governmental Fund Types				Proprietary Fund Types	Fiduciary Fund Types	Account Groups		Totals (Memorandum Only)
	General	Special Revenue	Capital Projects	Enterprise			Trust and Agency	General	
ASSETS									
Cash	\$2,005,187	\$84,093	\$400,970	\$114,352	\$272,000	\$	-	\$2,876,602	
Temporary Investments	-	2,429	-	413,232	571,626	-	-	987,287	
Investments	-	-	-	-	695,375	-	-	695,375	
Taxes Receivable	1,008,720	-	-	-	-	-	-	1,008,720	
Accounts Receivable	76,969	-	-	114,336	-	-	-	191,305	
Betterment Assessment Receivable	-	-	-	534,820	-	-	-	534,820	
Due from Other Governments	1,681	-	-	72,894	-	-	-	74,575	
Due from Other Funds (Note 4)	402,300	777	-	-	-	-	-	403,077	
Restricted Assets:									
Temporary Investments	-	15,973	-	82,220	-	-	-	98,193	
Property by Tax Lien and Title	22,808	-	-	-	-	-	-	22,808	
Property and Equipment (Net of Accumulated Depreciation)	-	-	-	4,883,607	-	-	-	4,883,607	
Amount to be Provided by State of New Hampshire	-	-	-	-	-	-	499,686	499,686	
Amount to be Provided in Future Years for Retirement of Long-term Debt	-	-	-	-	-	-	2,014,928	2,014,928	
TOTAL ASSETS	\$3,517,665	\$103,272	\$400,970	\$6,215,461	\$1,539,001	\$2,514,614	\$2,514,614	\$14,290,983	

(Continued)

AUDITOR'S REPORT (CONT.)

Exhibit A
(Continued)

TOWN OF PEMBROKE, NEW HAMPSHIRE
COMBINED BALANCE SHEET
ALL FUND TYPES AND ACCOUNT GROUPS
DECEMBER 31, 1999

	Governmental Fund Types				Proprietary	Fiduciary	Account	Totals (Memorandum Only)
	General	Special Revenue	Capital Projects	Enterprise	Trust and Agency	General Long-term Debt		
LIABILITIES AND FUND BALANCE								
Liabilities								
Accounts Payable	\$17,322	\$	\$	\$	\$	\$	\$	\$17,322
Accrued Liabilities	20,714			4,975				25,689
Contracts Payable								
Retainage Payable								
Due to Other Governments (Note 3)	1,977,511				6,450			1,983,961
Due to Other Funds (Note 4)	777	440	400,970		890			403,077
Due to Specific Individuals					142,975			142,975
Deferred Revenue	22,808			5,602				28,410
Bonds Payable (Note 6)				640,144		2,514,614		3,154,758
Total Liabilities	2,039,132	440	400,970	650,721	150,315	2,514,614		5,756,192
Fund Balances								
Contributed Capital:								
Municipal Contributions				539,936				539,936
Individual Contributions				765,242				765,242
Intergovernmental Contributions				3,675,074				3,675,074
Retained Earnings				584,488				584,488
Fund Balance:								
Reserved for Encumbrances	163,996							163,996
Reserved by Trust Instruments					358,986			358,986
Unreserved:								
Designated by Trust Instruments					544,377			544,377
Designated for Specific Projects/ Purposes		102,832						102,832
Designated for Capital Acquisition					485,323			485,323
Undesignated	1,314,537							1,314,537
Total Fund Balance	1,478,533	102,832		5,564,740	1,388,686			8,534,791
TOTAL LIABILITIES AND FUND BALANCES	\$3,517,665	\$103,272	\$400,970	\$6,215,461	\$1,539,001	\$2,514,614		\$14,290,983

AUDITOR'S REPORT (CONT.)

Exhibit B

TOWN OF PEMBROKE, NEW HAMPSHIRE
 COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
 ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 1999

	Governmental Fund Types			Fiduciary	Totals
	General	Special Revenue	Capital Projects	Expendable Trust	(Memorandum Only)
<u>Revenues</u>					
Taxes	\$7,756,773	\$	\$	-	\$7,756,773
Licenses, Permits and Fees	852,425	-	-	-	852,425
Intergovernmental	388,898	-	-	-	388,898
Interest and Dividends	86,991	2,013	-	14,076	103,080
Charges for Services	186,481	-	-	-	186,481
Miscellaneous	554	47,678	-	21,043	69,275
Total Revenues	9,272,122	49,691	-	35,119	9,356,932
<u>Expenditures</u>					
Town:					
General Government	562,012	2,021	-	-	564,033
Public Safety	813,598	12,669	-	-	826,267
Highways, Streets, Bridges	868,111	-	-	-	868,111
Sanitation	315,705	-	-	-	315,705
Health	40,467	-	-	-	40,467
Welfare	44,481	-	-	-	44,481
Culture and Recreation	58,156	138,344	-	-	196,500
Conservation	268	-	-	-	268
Economic Development	9,856	-	-	-	9,856
Debt Service - Principal	210,397	-	-	-	210,397
- Interest	179,558	-	-	-	179,558
Capital Outlay	221,956	-	440,028	8,000	669,984
Total Town Expenditures	\$3,324,565	\$153,034	\$440,028	\$8,000	\$3,925,627

AUDITOR'S REPORT (CONT.)

Exhibit B
(Continued)

TOWN OF PEMBROKE, NEW HAMPSHIRE
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 1999

	Governmental Fund Types			Fiduciary	Totals (Memorandum Only)
	General	Special Revenue	Capital Projects	Fund Type	
Other Governmental Units:					
School District Assessment	\$4,777,511	\$ -	\$ -	-	\$4,777,511
County Taxes	507,184	-	-	-	507,184
Total Other Governmental Units	5,284,695	-	-	-	5,284,695
Total Expenditures	8,609,260	153,034	440,028	8,000	9,210,322
Excess (Deficiency) of Revenues Over Expenditures	662,862	(103,343)	(440,028)	27,119	146,610
Other Financing Sources (Uses)					
Bond Proceeds	-	-	430,000	-	430,000
Operating Transfers In	129,329	88,712	10,028	263,990	492,059
Operating Transfers (Out)	(406,113)	-	-	(106,601)	(512,714)
Total Other Financing Sources (Uses)	(276,784)	88,712	440,028	157,389	409,345
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	386,078	(14,631)	-	184,508	555,955
Fund Balances, Beginning of Year	1,092,455	117,463	-	316,860	1,526,778
Fund Balances, End of Year	\$1,478,533	\$102,832	\$ -	\$501,368	\$2,082,733

AUDITOR'S REPORT (CONT.)

Exhibit C

TOWN OF PEMBROKE, NEW HAMPSHIRE
 COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 BUDGET AND ACTUAL, GENERAL AND SPECIAL, REVENUE FUND TYPES
 FOR THE YEAR ENDED DECEMBER 31, 1999

	General Fund		Special Revenue Funds		Variance Favorable (Unfavorable)
	Budget	Actual	Budget	Actual	
Revenues					
Taxes	\$7,744,584	\$7,756,773	\$	\$	-
Licenses, Permits and Fees	772,000	852,425	-	-	80,425
Intergovernmental	427,368	388,898	-	-	(38,470)
Interest and Dividends	106,000	86,991	-	983	(19,009)
Charges for Services	146,500	186,481	-	-	39,981
Miscellaneous	540	554	-	-	14
Total Revenues	9,196,992	9,272,122	-	36,465	36,465
				37,448	37,448
Expenditures					
Town:					
General Government	615,514	562,012	-	-	53,502
Public Safety	825,937	813,598	-	-	12,339
Highways, Streets, Bridges	955,641	868,111	-	-	87,530
Sanitation	350,758	315,705	-	-	35,053
Health	40,469	40,467	-	-	2
Welfare	50,827	44,481	-	-	6,346
Culture and Recreation	71,229	58,156	-	138,344	13,073
Conservation	268	268	-	-	-
Economic Development	18,525	9,856	-	-	8,669
Debt Service - Principal	210,397	210,397	-	-	-
- Interest	228,697	179,558	-	-	49,139
Capital Outlay	469,729	221,956	-	-	247,773
Total Town Expenditures	3,837,991	3,324,565	-	138,344	513,426
				138,344	(138,344)
Other Governmental Units:					
School District Assessment	4,777,511	4,777,511	-	-	-
County Taxes	507,184	507,184	-	-	-
Total Other Governmental Units	5,284,695	5,284,695	-	-	-
Total Expenditures	9,122,686	8,609,260	-	138,344	513,426
Excess (Deficiency) of Revenues Over Expenditures (Budgetary Basis)	\$74,306	\$662,862	\$	(\$100,896)	(\$100,896)

(Continued)

AUDITOR'S REPORT (CONT.)

Exhibit C
(Continued)

TOWN OF PEMBROKE, NEW HAMPSHIRE
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
BUDGET AND ACTUAL GENERAL AND SPECIAL REVENUE FUND TYPES
FOR THE YEAR ENDED DECEMBER 31, 1999

	General Fund		Special Revenue Funds		Variance Favorable (Unfavorable)
	Budget	Actual	Budget	Actual	
<u>Other Financing Sources (Uses)</u>					
Operating Transfers In	\$336,256	\$129,329		\$88,445	\$88,445
Operating Transfers (Out)	(394,718)	(406,113)			(11,395)
Total Other Financing Sources (Uses)	(58,462)	(276,784)		88,445	88,445
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses) (Budgetary Basis) (Note 8)	15,844	386,078	370,234	(12,451)	(12,451)
Adjustments:					
Nonbudgeted Special Revenue Funds Not Included in Adopted Budget				(2,180)	(2,180)
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses) (GAAP Basis)	15,844	386,078	370,234	(14,631)	(14,631)
Fund Balances, Beginning of Year	1,092,455	1,092,455	117,463	117,463	
Fund Balances, End of Year	\$1,108,299	\$1,478,533	\$488,470	\$102,832	(\$14,631)

AUDITOR'S REPORT (CONT.)

Exhibit D

TOWN OF PEMBROKE, NEW HAMPSHIRE
 COMBINED STATEMENT OF REVENUES, EXPENSES AND CHANGES IN RETAINED EARNINGS/
 FUND BALANCE - ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 1999

	Proprietary Fund Type	Fiduciary Fund Type	Totals (Memorandum Only)
	Enterprise	Non- expendable Trusts	
<u>Operating Revenues</u>			
Charges for Services	\$357,076	\$ -	\$357,076
Investment Revenue	-	78,105	78,105
Miscellaneous	597	1,525	2,122
Total Operating Revenues	<u>357,673</u>	<u>79,630</u>	<u>437,303</u>
<u>Operating Expenses</u>			
General Operating Expense:			
Maintenance and Repairs	7,325	-	7,325
Utilities	14,796	-	14,796
Administrative	65,925	5,825	71,750
Operating Expense Paid - Allenstown	230,856	-	230,856
Depreciation	207,474	-	207,474
Miscellaneous	604	27,242	27,846
Total Operating Expenses	<u>526,980</u>	<u>33,067</u>	<u>560,047</u>
Operating Income (Loss)	<u>(169,307)</u>	<u>46,563</u>	<u>(122,744)</u>
<u>Non-Operating Revenues (Expenses)</u>			
State Aid Water Pollution	39,243	-	39,243
Less: State Aid Applied to Principal of Debt	(33,650)	-	(33,650)
Interest on Deposits	24,380	-	24,380
Interest Expense - Bonds	(25,249)	-	(25,249)
Total Non-Operating Revenues (Expenses)	<u>4,724</u>	<u>-</u>	<u>4,724</u>
Net Income (Loss) Before Operating Transfers	<u>(164,583)</u>	<u>46,563</u>	<u>(118,020)</u>
<u>Operating Transfers In (Out)</u>			
Operating Transfers In	83,982	30,000	113,982
Operating Transfers (Out)	(30,756)	-	(30,756)
Total Operating Transfers In (Out)	<u>53,226</u>	<u>30,000</u>	<u>83,226</u>
Net Income (Loss)	<u>(111,357)</u>	<u>76,563</u>	<u>(34,794)</u>
<u>Other Changes in Retained Earnings/Fund Balance</u>			
Credit Arising from Transfer of Depreciation to Contributed Capital	161,184	-	161,184
Net Increase (Decrease) in Retained Earnings/ Fund Balance	<u>49,827</u>	<u>76,563</u>	<u>126,390</u>
Retained Earnings/Fund Balance, Beginning of the Year, Restated	<u>534,661</u>	<u>810,755</u>	<u>1,345,416</u>
Retained Earnings/Fund Balance, End of the Year	<u>\$584,488</u>	<u>\$887,318</u>	<u>\$1,471,806</u>

AUDITOR'S REPORT (CONT.)

Exhibit E

TOWN OF PEMBROKE, NEW HAMPSHIRE
 COMBINED STATEMENT OF CASH FLOWS
 ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 1999

	<u>Proprietary</u> <u>Fund Types</u>	<u>Fiduciary</u> <u>Fund Types</u>	Totals (Memorandum Only)
	<u>Enterprise</u>	Non- expendable <u>Trusts</u>	
<u>Cash Flows from Operating Activities</u>			
Operating Income (Loss) - Exhibit D	(\$169,307)	\$46,563	(\$122,744)
Adjustments to Reconcile Net Income (Loss) to Net Cash Provided by Operating Activities:			
Depreciation	207,474	-	207,474
Interest and Dividends on Investments	-	(78,105)	(78,105)
Change in Operating Assets and Liabilities:			
(Increase) Decrease In Assets:			
Accounts Receivable	(18,898)	-	(18,898)
Due from Other Funds	40,074	-	40,074
Increase (Decrease) In Liabilities:			
Accrued Liabilities	(3,630)	-	(3,630)
Due to Other Funds	(2,082)	-	(2,082)
Total Adjustments	222,938	(78,105)	144,833
Net Cash Provided (Used) by Operating Activities	53,631	(31,542)	22,089
<u>Cash Flows from Noncapital Financing Activities</u>			
Operating Transfers In from Other Funds	83,982	30,000	113,982
Operating Transfers Out to Other Funds	(30,756)	-	(30,756)
Net Cash Flows Provided (Used) by Noncapital Financing Activities	53,226	30,000	83,226
<u>Cash Flows from Capital and Related Financing Activities</u>			
Principal Paid on Bonds	(151,016)	-	(151,016)
Principal Reimbursement - State Aid Water Pollution	33,650	-	33,650
Principal Received on Special Assessments	81,843	-	81,843
Interest Paid on Bonds	(25,249)	-	(25,249)
Interest Reimbursement - State Aid Water Pollution	5,593	-	5,593
Net Cash Provided (Used) by Capital and Related Financing Activities	(55,179)	-	(55,179)
<u>Cash Flows from Investing Activities</u>			
Purchase of Property and Equipment	-	-	-
Purchase of Investments	-	(778)	(778)
Sale of Investments	-	-	-
Interest and Dividends on Investments	24,380	34,092	58,472
Net Cash Provided (Used) by Investing Activities	24,380	33,314	57,694
Increase (Decrease) in Cash and Cash Equivalents	76,058	31,772	107,830
Cash and Cash Equivalents at Beginning of Year	533,746	160,171	693,917
Cash and Cash Equivalents at End of Year	\$609,804	\$191,943	\$801,747

(Continued)

AUDITOR'S REPORT (CONT.)

Exhibit E
(Continued)

TOWN OF PEMBROKE, NEW HAMPSHIRE
COMBINED STATEMENT OF CASH FLOWS
ALL PROPRIETARY FUND TYPES AND SIMILAR TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 1999

	Proprietary Fund Types		Fiduciary Fund Types	Totals (Memorandum Only)
	Enterprise		Non- expendable Trusts	
	Current Assets	Restricted Assets	Current Assets	
Cash and Cash Equivalents - Beginning	\$394,249	\$139,497	\$160,171	\$693,917
Net Increase (Decrease)	133,335	(57,277)	31,772	107,830
Cash and Cash Equivalents - Ending	\$527,584	\$82,220	\$191,943	\$801,747

AUDITOR'S REPORT (CONT.)

Schedule A-1

TOWN OF PEMBROKE, NEW HAMPSHIRE
GENERAL FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 1999

	Budget	Actual	Variance Favorable (Unfavorable)
<u>REVENUES</u>			
<u>Taxes</u>			
Property, Net of Overlay	\$7,424,447	\$7,434,497	\$10,050
Betterment Assessments	51,016	51,016	-
Land Use Change Tax	22,485	30,418	7,933
Timber Taxes	6,000	11,906	5,906
Payment in Lieu of Taxes	50,618	44,656	(5,962)
Excavation Tax	80,018	85,258	5,240
Interest and Penalties on Delinquent Taxes	110,000	99,022	(10,978)
Total Taxes	<u>7,744,584</u>	<u>7,756,773</u>	<u>12,189</u>
<u>Licenses, Permits and Fees</u>			
Motor Vehicle Permit Fees	700,000	754,915	54,915
Dog Licenses	2,400	3,203	803
Building Permits	52,000	67,731	15,731
Other Licenses, Permits and Fees	17,600	26,576	8,976
Total Licenses, Permits and Fees	<u>772,000</u>	<u>852,425</u>	<u>80,425</u>
<u>Intergovernmental</u>			
Shared Revenues	216,035	215,923	(112)
Highway Block Grant	107,911	107,911	-
State Aid - Water Pollution	102,037	62,793	(39,244)
Other State Revenue	1,385	2,271	886
Total Intergovernmental	<u>427,368</u>	<u>388,898</u>	<u>(38,470)</u>
<u>Interest and Dividends</u>			
	106,000	86,991	(19,009)
<u>Charges for Services</u>			
Income from Departments	145,000	183,467	38,467
Gasoline Sales	1,500	1,994	494
Welfare Refunds	-	1,020	1,020
Total Charges for Services	<u>146,500</u>	<u>186,481</u>	<u>39,981</u>
<u>Miscellaneous</u>			
Sale of Town Property	540	540	-
Other	-	14	14
Total Miscellaneous	<u>540</u>	<u>554</u>	<u>14</u>
Total Revenues	<u>9,196,992</u>	<u>9,272,122</u>	<u>75,130</u>
<u>Other Financing Sources</u>			
Operating Transfers In:			
From Sewer Fund	30,756	30,756	-
From Trust Funds	20,000	-	(20,000)
From Capital Reserves	285,500	98,573	(186,927)
Total Other Financing Sources	<u>336,256</u>	<u>129,329</u>	<u>(206,927)</u>
Total Revenues and Other Financing Sources	<u>\$9,533,248</u>	<u>\$9,401,451</u>	<u>(\$131,797)</u>

AUDITOR'S REPORT (CONT.)

Schedule A-2

TOWN OF PEMBROKE, NEW HAMPSHIRE
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 1999

<u>EXPENDITURES</u>	Budget	Actual	Variance Favorable (Unfavorable)
<u>Town:</u>			
<u>General Government</u>			
Executive	\$224,190	\$222,965	\$1,225
Election, Registration and Vital Statistics	53,513	52,388	1,125
Financial Administration	63,876	47,245	16,631
Revaluation of Property	60,390	55,091	5,299
Legal Expense	20,000	10,299	9,701
Planning and Zoning	112,072	111,800	272
Cemeteries	28,973	21,481	7,492
Insurance	52,500	40,743	11,757
Total General Government	615,514	562,012	53,502
<u>Public Safety</u>			
Police Department	627,665	628,815	(1,150)
Fire Department	173,609	160,033	13,576
Civil Defense	463	414	49
Hydrants	24,200	24,336	(136)
Total Public Safety	825,937	813,598	12,339
<u>Highways, Streets, Bridges</u>			
Highways and Streets	462,235	457,685	4,550
Street Lighting	44,215	41,481	2,734
General Highway Expense	1,500	1,276	224
Road Construction	391,700	311,990	79,710
Fleet Operation Mechanic	55,991	55,679	312
Total Highways, Streets, Bridges	955,641	868,111	87,530
<u>Sanitation</u>			
Solid Waste Disposal	350,758	315,705	35,053
Total Sanitation	350,758	315,705	35,053
<u>Health</u>			
Health Agencies and Hospitals	40,469	40,467	2
Total Health	40,469	40,467	2
<u>Welfare</u>			
Direct Assistance	50,827	44,481	6,346
Total Welfare	\$50,827	\$44,481	\$6,346

(Continued)

AUDITOR'S REPORT (CONT.)

Schedule A-2
(Continued)

TOWN OF PEMBROKE, NEW HAMPSHIRE
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 1999

	Budget	Actual	Variance Favorable (Unfavorable)
<u>Culture and Recreation</u>			
Parks and Recreation	\$68,829	\$55,906	\$12,923
Patriotic Purposes	2,400	2,250	150
Total Culture and Recreation	71,229	58,156	13,073
<u>Conservation Commission</u>			
	268	268	-
<u>Economic Development</u>			
	18,525	9,856	8,669
<u>Debt Service</u>			
Principal:			
Principal - Long-Term Debt	210,397	210,397	-
Interest:			
Interest - Long-Term Debt	106,877	106,876	1
Interest - Tax Anticipation Note	121,820	72,682	49,138
Total Interest	228,697	179,558	49,139
Total Debt Service	439,094	389,955	49,139
<u>Capital Outlay</u>			
Prior Year's Encumbrances	23,400	21,213	2,187
Memorial Field Bank Stabilization	4,910	-	4,910
Memorial Field Survey	7,000	6,460	540
Tennis Court Resurfacing	4,500	4,334	166
Police Cruisers	50,619	50,613	6
Town Clock Restoration	-	28,349	(28,349)
Town Hall Carpet Replacement	7,000	-	7,000
Police Station Parking Lot	9,800	10,049	(249)
Fire Station Tank Removal	2,000	2,500	(500)
Street Light Conversion	55,000	-	55,000
Article #10 - Highway Department Vehicles	120,000	98,438	21,562
Article #11 - Fire Department Utility Vehicle	158,000	-	158,000
Article #12 - Library Land Acquisition	27,500	-	27,500
Total Capital Outlay	469,729	221,956	247,773
Total Town Expenditures	3,837,991	3,324,565	513,426
Other Governmental Units:			
School District Assessment	4,777,511	4,777,511	-
County Taxes	507,184	507,184	-
Total Other Governmental Units	5,284,695	5,284,695	-
Total Expenditures	9,122,686	8,609,260	513,426
<u>Other Financing Uses</u>			
Operating Transfers Out:			
To Library	88,445	88,445	-
To Conservation Fund	267	267	-
To Highway Garage Addition Fund	3,500	3,500	-
To Sewer Department	73,506	83,982	(10,476)
To Library Building Trust Fund	30,000	30,000	-
To Capital Reserves	199,000	199,919	(919)
Total Other Financing (Uses)	394,718	406,113	(11,395)
Total Expenditures and Other Financing Use	\$9,517,404	\$9,015,373	\$502,031

AUDITOR'S REPORT (CONT.)

COMBINED STATEMENTS-OVERVIEW

There is an overall logic that is followed within the combined statements themselves:

Exhibit A - Combined Balance Sheet, All Fund Types and Account Groups Reports, as stated in the title, presents a snapshot of the financial condition of all funds and account groups at year end.

Exhibit B - Combined Statement of Revenues, Expenditures and Changes in Fund Balance - presents the activity for the year for all governmental funds along with all Expendable trust funds.

Exhibit C - Combined Statement of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual - presents the activity for the year compared to budget for the General fund and all budgeted Special Revenue funds.

Exhibit D - Combined Statement of Revenues, Expenses and Changes in Retained Earnings - presents the activity for the year for all Enterprise funds and Nonexpendable trust funds. As the intention is that these funds be accounted for "in a manner similar to private business enterprises", the format of the statement may be more familiar to those readers who are associated with financial reporting in the business world.

Exhibit E - Combined Statement of Cash Flows - presents the various sources and uses of cash for the Enterprise funds and Nonexpendable trust funds for the year.

CEMETERY COMMISSION

The Cemetery Commission obtained signs identifying each cemetery in Pembroke as a means of eliminating confusion among people who are unfamiliar with the names of the town's eight public burial places. Superintendent of Cemeteries Henry Malo installed posts and mounted the signs.

Mrs. Phyllis Longver, Camp Historian of J. S. Durgin Camp #7, Sons of Union Veterans of the Civil War, identified a Congressional Medal of Honor recipient who is buried in Pembroke. Brevet Major William H. Appleton (1845-1912) of Suncook was awarded the medal for gallant action at the siege of Richmond during the Civil War. Research by the Cemetery Commission confirmed that Major Appleton is buried in the Appleton-Badger tomb in Evergreen Cemetery. Thanks to Mrs. Longver's help, the U.S. Department of Veterans' Affairs will supply a tablet identifying Appleton as a medal recipient, and the Commission will mount the tablet on the tomb in the spring of 2001.

The Commission has completed the paving of active driveways in Buck Street Cemetery, the town's most frequently-used cemetery. A U-shaped paved driveway now provides access to the currently used sections of the cemetery.

Perry Brothers Monument Company generously donated the necessary repairs to damaged monuments in all the Pembroke cemeteries for the year 2000. The Commission gratefully acknowledges the substantial contribution made by Terry and Sarah Anne Perry to the welfare of Pembroke's cemeteries.

As usual, the Commission removed all American flags from town cemeteries after Veterans' Day. The Commission will place new flags on veterans' graves by Memorial Day, May 28, 2001. The Commission would appreciate knowing of any veteran's grave that is not currently marked.

The Commission solicits contributions or bequests to the Cemetery Improvement Fund, administered by the Trustees of Trust Funds. Enlargement of the fund through gifts will provide an endowment for cemetery upkeep and improvement. Such an endowment will relieve the town's cemeteries from dependence on fluctuating town budgets and will help to keep our historic burial places a source of pride and beauty for the community. Gifts or bequests should be made care of the Pembroke Trustees of Trust Funds and designated for the "Cemetery Improvement Fund."

Respectfully submitted,

Howard Robinson, Chairman

FIRE DEPARTMENT

During the year 2000 we experienced several major fires. Although there was considerable property loss we were fortunate that there was no loss of life.

There are very simple and inexpensive devices available to all of us called SMOKE DETECTORS. They work. They will save your life - If they are working. During the past year we have been in too many homes which don't have them or they weren't working. WHY?

PLEASE - After reading this, **go home and check to see if yours work**. If you don't have any please go out and buy at least one. If you have only one, go out and buy another. Every smoke detector comes with instructions in where to place them and they generally provide good directions as to the rooms that need them most.

Smoke Detectors make great gifts

During the year we responded to 325 emergency calls.

We took delivery of our new rescue truck. Thank you for authorizing this purchase last year from our Capital Reserve Fund. It allows us to not only provide you with better service but also provides support service to our firefighters.

We are asking you this year to authorize withdrawing funds to purchase a replacement unit for two forestry vehicles. It provides for purchasing a truck chassis, utilizing some present components and equipment, purchasing materials from outside sources, and firefighter labor to complete the unit.

YOUR FIREFIGHTERS contribute countless hours to training, building vehicles, maintaining vehicles, maintaining the fire station and many other activities without charge to you. I want to publicly thank all them for their commitment to the Town and for all the hours you have put in for training and other activities.

Special thanks to the Auxiliary, our spouses and our family members. The Auxiliary actively supports us during emergencies. They also support and sponsor many of the department functions. Our spouses and our family allow us to provide our time in serving the Citizens of Pembroke. Without them we would not be here for you.

Our FIREFIGHTER OF THE YEAR, chosen by the members of the department for his outstanding work and commitment was Denis Levasseur.

Please recognize the following active firefighters of your fire department:

FIRE DEPARTMENT (CONT.)

Stacy A Amyot	Firefighter
Jeff A Bokum	Firefighter/EMT
David Bouffard	Lieutenant/1st Responder
Jason L Bouffard	Junior Firefighter
Charles L Byrne	Firefighter/Inspector
Richard S Chase	Firefighter/Retired Chief
William O Clark	Public Education Officer
Phillip O Demeritt	Firefighter
John P Domenicis	Firefighter/Paramedic
James Edmunds	Firefighter/1st Responder
Patrick J Elliott	Firefighter
Steven Elliott	Firefighter/1st Responder
Robert B Farley	Lieutenant
Paul Gagnon	Deputy Chief/1st Responder
Joshua A Ginn	Firefighter/1st Responder
Terrance Judge	Lieutenant/1st Responder
Robert Justason	Firefighter/1st Responder
Pam Kichline	Firefighter/EMT
Daniel R Laberge	Firefighter/EMT
Brian A Lemoine	Lieutenant/1st Responder
Denis R. Levasseur	Firefighter/1st Responder
Stephen E Ludwick	Citizen Assistance Officer/1st Responder
Patrick Maccini	Firefighter
Chester R Martel	Firefighter/1st Responder
Michael McHugh	Firefighter/EMT
Scott Merrill	Firefighter/EMT
Erik S Paulsen	Captain/EMT
Michael A Perron	Quartermaster
Steven M Perron	Firefighter
Bradley J Robertson	Firefighter/1st Responder
Charles R Schmidt	Firefighter
Michael Stark	Firefighter
John C Theuner	Assistant Chief
Alan Topliff	Captain/1st Responder
Michael A Walsh	Firefighter/EMT

Respectfully submitted,

Harold Paulsen
Fire Chief

FOREST FIRE WARDEN AND STATE FOREST RANGER

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local Warden or Fire Department to find out if a permit is required before doing ALL outside burning.

Fire permits are required for any open burning unless the ground is completely covered with snow where the burning will be done. Violations of RSA 227-L:17, the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all fire suppression costs.

There are eleven Forest Rangers who work for the New Hampshire Division of Forests and Lands, Forest Protection Bureau. During the 2000 season Forest Rangers were busy assisting communities with suppression of difficult and remote multi-day fires. Forest Rangers have also investigated numerous complaints regarding violations of the timber harvest and forest fire laws, and taken enforcement action to ensure compliance. If you have any questions regarding forest fire or timber harvest laws, please call our office at 271-2217, or for general information visit our website at www.dred.state.nh.us.

There are 2,200 Forest Fire Wardens and Deputy Forest Fire Wardens throughout the state. Each town has a Forest Fire Warden and several Deputy Wardens who assist the Forest Rangers with forest fire suppression, prevention, and law enforcement. The 2000 fire season was below average as referenced in the statistics below. Despite this, our network of fire towers and detection and patrols were still quite busy with fire towers being first to report over 135 fires. These fires were quickly and accurately reported to the local fire department for their prompt and effective suppression efforts. Wild land fires occurring in areas where homes are situated in the woodlands area a serious concern for both landowners and firefighters. Homeowners can help protect their homes by maintaining adequate green space around them and making sure that houses are properly identified with street numbers. Please contact the Forest Protection Bureau to request a brochure to assist you assessing fire safety around your home and woodlands.

The State of New Hampshire operates 15 fire towers, 2 mobile patrols and 3 contract aircraft patrols. This early detection system and reports from citizens aid in the quick response from local fire departments. These factors are critical in controlling the size of wild land fires, keeping the loss of property and suppression costs as low as possible. Due to permitting and fire safety concerns, please contact you local fire department BEFORE using portable outdoor fire places and vessels, including those constructed of clay, concrete or wire mesh.

Please contact your local fire department before doing ANY outside burning.

REMEMBER ONLY YOU CAN PREVENT FOREST FIRES!!

**FOREST FIRE WARDEN AND
STATE FOREST RANGER (CONT.)**

**2000 FOREST FIRE STATISTICS
(All Fires Reported through November 10, 2000)**

TOTALS COUNTY

CAUSES OF FIRES REPORTED

<u>Numbers</u>	<u>Acres</u>	
Hillsborough	118	40
Rockingham	49	24
Merrimack	92	16
Belknap	54	13
Cheshire	41	20
Strafford	58	13
Carroll	46	10
Grafton	16	7
Sullivan	12	2
Coos	30	4

Debris Burning	263
Miscellaneous *	151
Smoking	30
Children	17
Campfire	16
Arson/Suspicious	14
Equipment Use	9
Lightning	9
Railroad	7

Total Fires	Total Acres	
2000	516	149
1999	1301	452
1998	798	443

* Miscellaneous (power lines, fireworks, structures, OHRV, unknown)

HIGHWAY DEPARTMENT

PROJECTS: The major reconstruction project for the year was High Street. The Department also continues to perform the regular task of snow removal, sanding, refuse removal, brush cutting, ditch clearing, grave opening/closing, and center line and cross walk painting. We continue to replace many culverts and repair or replace catch basins.

SOLID WASTE: The Department currently has eleven employees certified for operation of a solid waste facility from the State. We are looking at improving the transfer station for the safety of the employees as well as the residents that use it. The hours for residents at the transfer station on Saturday currently are: April 1 - October 31, 8:00 a.m. - 4:00 p.m. and November 1 - March 31, 8:00 a.m. - 12:00 p.m.

SAFETY COMMITTEE: The Highway members on the Safety Committee are Victor Ranfos III, and myself Henry Malo.

In closing, I would like to thank all of the Pembroke residents for their support of the Highway Facility Addition. This project is now completed and is a wonderful asset to the Town. Also, I would like to thank The Highway Employees and Fleet Mechanic for a job well done.

Respectfully submitted,

Henry Malo, Road Agent

TOWN LIBRARY REPORT

The Pembroke Town Library strives to provide exemplary and free library services to all citizens of Pembroke. Presently, 1434 library patrons utilize these services, which represents 21 % of Pembroke's population. The library is open 36 hours per week, which includes two evenings and Saturday hours.

Presently, the library has 16,000 volumes of books, 217 audio tapes and 328 videos. It subscribes to 3 newspapers and 56 magazines. The children's section (8X8ft) is seriously inadequate for its usage and for the weekly story hours it hosts. This year over 50 programs were presented with a combined attendance of approximately 1,300 children. Programs with guest entertainers are held at a local church hall which can accommodate the numbers attending. The summer reading program continues in popularity with 95 participants. Adult programs this year included two NH Humanities Council presentations and the library's ongoing book discussion program.

Staffing of the library has been stable, with 2.25 FTE's. The library technician position was filled by Lorraine Good. The Board of Trustees regretfully accepted the resignation of Trustee Elizabeth Bouchard; the position was filled by Donna Martel. Susan Lonergan replaced Elsie Brison on the board who had served for 6 years and chose not to run for another term. A new NH library law allows libraries to appoint alternate trustees to fill in for absences or resignations. Marie Brezosky was appointed to an alternate position.

Ten volunteers provided over 800 hours of service this year. Major duties included the bar coding of all library materials and preparing books for shelving. Trustees, staff and volunteers enjoyed a shared picnic on the grounds of the new library in May.

The bar-coding and data entry of all library materials was completed and the library went on line with their new automated circulation system in September. The new system provides automated check-out/in of all materials and accurate cataloging and record keeping functions.

New features at the library include the publication of a quarterly newsletter, "Library Footnotes", and a subscription to the McNaughton Plan, a book-leasing program that provides new books on a loan basis. The first Library Book Award was presented in June to Katherine Charlton, a P.A. Junior, who demonstrates leadership and academic achievement. This will be an annual award to a P.A. Junior student.

The Trustees provided four library displays at community events - Old Home Day, P.A. Blood Drive, Election Day, and Christmas in the Village. Over 300 discarded books were donated and delivered to four facilities in need of library materials - an assisted care facility, the Veterans' Home and two NH correctional facilities.

Free passes to two museums were added this year - the Currier Art Gallery and the Seacoast Science Center at Odiorne State Park, the latter donated by the Pembroke Women's Club. The library's free passes are popular and used often by Pembroke residents.

TOWN LIBRARY REPORT (CONT.)

Registration of the library's newly formed Friends of the Library group, "Proprietors of Pembroke Library", was completed in December and meetings will begin in early 2001.

The building of the new addition to Pembroke Academy was somewhat disruptive to the library through August, when the project was completed. This year, the only building maintenance problem was with the library's sewer system, and required digging up and replacing the sewer line between the library and Pembroke Street - an unanticipated expense.

The library's building program was the major project for trustees and building committee members for the year. After numerous presentations and hard work of many, the bond issue for the new library was defeated at March Town Meeting by a narrow margin. Because of the continued interest in the project and the obvious need for a dedicated and enlarged library facility, the project has continued. A revised plan will be presented at the 2001 Town Meeting. Fund-raising activities continued - including book sales, an antiques/collectibles appraisal program, and raffles. A major fund drive began in October with neighborhood presentations, home visits, and mailings for pledges and/or donations. Presentations were made to the Planning Board and Budget Committee. A 12-page pamphlet was designed and printed, and other mailings are being developed for winter/spring fund-raising.

The library trustees are grateful for the assistance and support the library receives each year. This year special thanks are extended to the following: the faithful staff and volunteers - Boy Scout Troop 270 for assisting with annual book sale - Rick Stewart and Mark Reynolds for helping with the library's web site - P.A. Teacher, Carol Ward and students for spring planting - the Town Hall, Pembroke Congregational Church and St. John the Baptist Church for meeting spaces - Michal Smigowski for design work on building program publications - Gerry Fleury for June meeting presentation on library trust funds - volunteers who assisted with the new newsletter - Donation Depot for donations of shelving, files, display cases, etc. being stored for new library - and all the volunteers serving on the building program committees: Building, Public Awareness, Fund-Raising and Technology.

Respectfully submitted,

Marilyn Ross, Chairperson
Library Board of Trustees

PLANNING AND LAND USE DEPARTMENT

Planning Board

In 2000, the Planning Board reviewed a total of twenty three development plans involving subdivisions or commercial sites. Of the subdivisions approved, four were minor applications and five were major, resulting in the overall addition of 36 new residential lots. The Board reviewed and approved thirteen commercial site plans. New businesses that were approved to locate in Pembroke include Gendreau Microsystems, Greenlands Equipment Corporation, and Rymes Heating Oils Corporate Headquarters. Business expansions included Keeler Family Realtors, Central Gas Company Pleasant View Gardens, NH Tile Distributors, and Creative Building Associates.

One of the major duties of the Planning Board is to review the Capital Improvement Program and submit its recommendations to the Selectmen. This year, the Board appointed a subcommittee made up of representatives of the Budget Committee, Selectmen, Planning Board and School Board. The subcommittee met with all Town Departments to review capital needs of the Town. The 2001 to 2006 CIP is the result of many meetings and intense review by the subcommittee and Planning Board. The CIP is a budget planning tool that, when employed properly, helps the Town to plan for major expenditures, keeping the tax rate at a fairly consistent level instead of spiking from year to year. It is the Boards hope that this new CIP process will be a useful tool for the Town budgeting process. In the coming year, we hope to have members of the also public involved on the subcommittee. All interested parties should contact Kerrie Diers, Director of Planning & Development.

The Board holds work sessions on the second Tuesday of every month and conducts regular public meetings the fourth Tuesday of every month at 7:00 p.m. in the Town Hall.

Code Enforcement

2000 was an extremely active year for construction in Pembroke. 1999 was the most active year in record keeping history, however, 2000 was not very far behind. Residential housing starts are still very strong and commercial development continues with additions at the Commerce Park, Pembroke Animal Hospital, and a large Greenhouse Addition at New England Flower Farms. The completion of the largest construction project of the year was the Additions and Renovations to Pembroke Academy.

Please remember that you require a permit for any of the following activities:

To construct or alter a property
To demolish or move a structure
To install electrical wiring
To install a swimming pool
To install a heating system
To install exterior siding

To construct an addition
To install plumbing
To install a fence
To install or repair a septic system
To install roofing
To install a sign

PLANNING AND LAND USE (CONT.)

Anyone with questions concerning Building Codes, Zoning, Building Permits, or Fire Prevention should contact the Town Hall for assistance.

PERMITS ISSUES IN 2000

TYPE OF PERMITS	NUMBER ISSUED	CONSTRUCTION COST
Single Family	26	\$3,206,200.00
Industrial	1	190,500.00
Commercial	11	\$2,531,628.00
Garages	15	280,100.00
Barns	2	52,900.00
Renovations	91	809,860.00
Electrical	82	22,000.00
Plumbing	43	61,000.00
Utility Buildings	20	
Swimming Pools	17	
Fences	21	
Septic Systems	18	
Masonry	3	
Razing	2	
Manufactured Housing Park	1	
Signs	13	
Child Care Facilities	2	
Roofing	31	
Siding	20	
Misc.	5	
Totals	427 permits issues	\$7,169,188.00

Total Fees: \$51,474.56

PLANNING AND LAND USE (CONT.)

Zoning Board of Adjustment

The Zoning Board of Adjustment currently consists of five regular members and two alternates (three alternates are permitted), who serve as volunteers to interpret the Zoning Ordinance. The Zoning Board of Adjustment has the power to grant Variances, Special Exceptions, and hear Appeals from Administrative Decisions.

A variance is the establishment of a use which is otherwise prohibited in the zoning ordinance. Variances are relief from regulations which, if strictly applied, would deny a property owner all beneficial use of his land and thus possibly amount to a confiscation.

A special exception is a use of land or buildings that is permitted subject to specific conditions that are set forth in the Ordinance. All special exceptions must be made in harmony with the general purpose and intent of the zoning ordinance and be made in accordance with the general or specific rules contained in the ordinance.

The Board also has the power to hear and decide Appeals if it is alleged that there is an error in any order, requirement, decision or determination made by an Administrative Official in the enforcement of the Zoning Ordinance. An appeal from an administrative decision must be made in the time period established in the ZBA's rules of procedure.

The Zoning Board of Adjustment heard 13 cases in 2000 in comparison to 21 cases in the year 1999.

The 2000 ZBA hearings can be broken down as follows:

Variances	3 cases	3 Granted	
Special Exceptions	7 cases	6 Granted	1 withdrawn
Equitable Waiver			
3 cases		3 Granted	

In the year 2000, 3 Equitable Waivers were issued by the ZBA. An Equitable Waiver of Dimensional Requirement is a tool which the ZBA uses when a lot or other division of land, or structure thereupon, is discovered to be in violation of a physical layout or dimensional requirement. The Zoning Board of Adjustment shall, upon application by and with the burden of proof on the property owner, grant an equitable waiver from the dimensional requirements, if and only if the board makes all the findings outlined in RSA 674:33-a.

PLANNING AND LAND USE (CONT.)

Economic Development

Throughout the year 2000, the Pembroke Economic Development Committee continued its business retention and business recruitment program in a number of ways.

The EDC focused on business retention and outreach by:

- > Publishing the *Pembroke Business Newsletter*, which featured articles on business resources, profiles of three Pembroke businesses and information on current development activities.
- > Producing the 2000 edition of the Pembroke Business Directory.
- > Sponsoring the Pembroke Business Connections events held at D ' Agnese & Keeler and Bank of New Hampshire, Suncook.

The EDC focused on business recruitment by:

- > Commencing a study of the vacant commercial property in Pembroke.
- > Participating in Capital Region Development Council workshops.

In September, the EDC hired TF Moran and Cold Stream Real Estate Advisors to inventory and evaluate current commercial property and to come up with alternative development strategies for the Town. In February , 2001, the consultants will be conducting a charrette, which is a planning forum that solicits public input. The result of the study and charrette will help shape future zoning and economic development plans. If you are interested in participating in the charrette please contact Kerrie Diers, Director of Planning & Development at Town Hall.

The PEDC meets the third Thursday of every month at 7:00 p.m. in Town Hall. New ideas, suggestions and public participation are always welcome.

PLANNING AND LAND USE (CONT.)

Assessing

In the spring, the Town's Assistant Assessor, Isabelle Racine, retired after twenty plus years of service to the Town and the Town's assessor for over twenty-two years, Donald Dollard, retired as well. The Board of Selectmen selected Municipal Resources, Inc. to provide assessing services to the Town. The Assessing Department was merged into the Planning and Land Use Department in an effort to provide even better service to the residents of the Town.

Conservation Commission

The year 2000 marked a very exciting year for the Pembroke Conservation Commission. We gained a number of new members and started new projects that we hope will help shape the future of Pembroke's conservation lands:

* Conservation Land Management Plan:

The Conservation Commission has hired a consultant to create a management plan for all of the conservation properties held by the Conservation Commission. The consultant will conduct a detailed inventory of all of the properties by "cruising" the properties to determine what types of trees, wildlife, recreation trails and wildlife exist on the properties. From the forest types map, the consultant will then suggest possible management strategies for each property. We hope to be able to manage the conservation properties in a sustainable manner for recreation, wildlife, education, and other public purposes.

* Open Space Trail System Plan:

The Conservation Commission will work with the Central NH Regional Planning Commission to inventory existing recreational trails and open space. The plan will propose additional trails to create a municipal trail system and will also identify critical open space that the Conservation Commission should target for preservation through acquisition or conservation easement. This project will commence in February, 2001 and be completed by June 2001.

* Regional Resource Conservation Commissions:

The Conservation Commission belongs to this regional organization of conservation commissions. They meet on a quarterly basis to discuss conservation issues on a regional level and to learn about what other conservation commissions are doing.

The Conservation Commission continues to review NH Department of Environmental Services wetland applications and conducts site walks of affected properties. The Commission also comments on proposed development plans for the Planning Board. The Commission meets the first Thursday of each month at 6:30 p.m. in the Town Hall.

POLICE DEPARTMENT

January started with a sigh of relief knowing that Y2K had come and gone and we're all still here able to read another Town Report. While no major problems arose thanks to all the diligent work and planning by Town of Pembroke employees. It should be recognized that because of this planning we were better prepared in the event any problems had occurred.

During the month of May, the Board of Selectmen voted to create a Police Station Study Committee. The members were chosen from a broad spectrum of Town residents including a representation from various Town boards. The Committee will be responsible for determining the adequacy of the present facility for current and future Police Department use. If the present facility is adequate for future use, develop cost estimates for renovations expansion. If the present facility is inadequate for future use, find alternative location(s) and develop estimates for new construction or renovation of an existing building. Since June the Committee has met each month and have been successful in hiring a consultant from the H.L. Turner Group in Concord to assist the Committee with their research. The H.L. Turner Group's specialty is designing police stations. The Committee members include, Chairman William Boudreau, Co-Chairman Jane Bates, Carl Allgeyer, Nicholas Halias, Jocelyn Carlucci, William Mackenzie, Ronald Clouser, Gerry Belanger, Lt. Scott Lane and myself from the Police Department. The Police Station Study Committee once again shows volunteerism at its best. I want to thank all the Committee members for their hard work while participating in this important study.

The Department roster underwent changes with its part time personnel. In June, part time Officer Paul Colby resigned after he accepted full-time employment as an Officer with the Hillsborough Police Department. In October, we also accepted with regret the resignation of part time Officer Robert Farley who had been employed with the Department since May of 1995. Our Department will continue to work with Rob in his capacities with the Pembroke Fire Department and NH State Fire Marshall's Office.

In closing, I would like to thank the citizens of Pembroke for their continuing support. I want to thank the members of the Pembroke Police Department for the extraordinary work that was done and accomplished during the past year. We are committed to delivering quality service to our citizens in an effective, responsive and professional manner.

Respectfully submitted,

Wayne A. Cheney
Chief of Police

POLICE DEPARTMENT (CONT.)

Table of Organization

Chief of Police: Wayne A. Cheney

Lieutenant: Scott J. Lane

Patrol Division

Sergeant Larry J. Houghton: Shift Supervisor, Prosecutor

Sergeant Steve Gubitosi: Shift Supervisor, Prosecutor, Cruiser Maintenance

Sergeant Glen S. Northrup: Shift Supervisor, Prosecutor, Accreditation Manager, Collision Re-Construction Team Member

Off. Pamela S. Allgeyer: Patrol Officer

Off. Michael F. Crockwell: Patrol Officer, Field Training Officer, Firearms Instructor

Off. Gary R. Gaskell: Patrol Officer, D.A.R.E. Officer

Off. Richard Croteau: Patrol Officer, Collision Re-Construction Team Member, Firearms Instructor

Criminal Division

Det. Dwayne R. Gilman: Detective, Department Safety Officer

Administrative Service Division

Mary Ann Ricciotti: Department Administrative Secretary

Annette Alley: Department Secretary

Support Service

Reverend/Lieutenant Dan Stauffacher: Department Chaplain

Roger Duquette: Maintenance

Career Development: *Lt. Scott J. Lane, Training Coordinator*

The Town of Pembroke is fortunate to have an experienced police department. Our officers collectively have over 125 years of law enforcement experience. Many police departments in the State are having problems with officer retention. Turnover is virtually unheard of with our full-time personnel. One of the areas that your police department excels in is career development. We encourage our officers to remain current in the latest police tactics, techniques and practices. We also encourage them to develop and maintain their own areas of interest and expertise. This practice brings a valuable resource back to the department. This pro-active approach to training can be attributed in part to our high employee retention rate.

In 2000 our officers completed over 600 hours of in-service training. Some of the courses that were taken are: Criminal Investigation, Child Abuse and Exploitation, Sex Offender Registration, Video Interviewing, Evidence Spoliation, Gay & Lesbian Adolescent Issues, Tactical Training, Firearms Instructor, Cap-Stun Re-certification, Legal Issues, Police Prosecutors School, Juvenile Detention, Warrants and Complaint, Patrol Operations, Incident Command System, OHRV Operator Training, Hostage Negotiations, Suicide Intervention, First Responder to School Emergencies, Horizontal Gaze

POLICE DEPARTMENT (CONT.)

Nystagmus, DWI Detection, Breath Test Operator, Skid Control School, Law Enforcement Management, Budget Development & Administration, Constructing Police Facilities symposium for Small Departments, Stress Law Enforcement, Police Internal Affairs, Supervisors Academy, Conducting Physical Fitness Testing, and The Essential Assistant.

Community Education

Since 1995 the Pembroke Police Department has included a Drug Abuse Resistance Education (D.A.R.E.) Program Report in the yearly Town report. The D.A.R.E. Program remains the corner-stone of our community education effort. There is, however, other activities we do that deserves recognition. If you are interested in any of the programs listed below please contact the department.

N.R.A. Eddie Eagle Gun Safety Program - This program is presented yearly to the students at the Pembroke Hill School. The program, developed by the National Rifle Association teaches kids what to do if they find a gun, " Stop, Don't Touch, Run Away, Tell an Adult!

Red Ribbon Week – The last week in October is set aside as National Red Ribbon Week. The program was developed to honor and remember Drug Enforcement Officer Enrique Camarena who was killed by a drug dealer. It is a celebration of student's commitment to stay drug free. Each year the Department participates in the celebration at the Three Rivers School.

American Red Cross Blood Drive – Each year the Department sponsors a Red Cross blood drive.

A.A.R.P. Elderly Phone Fraud Prevention – Sgt. Larry Houghton is a certified instructor with the American Association of Retired Persons. He will present their elderly fraud prevention program to any group in the Town that is interested.

A.A.R.P. 55 Alive Elderly Driving Course - The Department sponsors and host this driving program designed to refresh elderly drivers on the rules of the road and driving tips. It is on an as needed basis.

Classroom Presentations - Each year Pembroke Officers speak to students in classrooms throughout the Pembroke School District. Topics range from arrest processing, child abuse investigation, motor vehicle law, and law enforcement forensics and career opportunities in law enforcement.

Bike Safety Rodeo – It has been several years since the department has sponsored a bicycle safety rodeo. Off. Gaskell has recently been certified as a Rodeo Coordinator. We are recommitted to bring the rodeos back in the spring of 2001.

POLICE DEPARTMENT (CONT.)

Police Station Tours – Each year we give station tours to Girl and Boy Scout groups as well as school classes to help kids become more familiar with officers and the police department.

D.A.R.E. Program Report: *Officer Gary R. Gaskell, D.A.R.E. Instructor*

The graduating D.A.R.E. Class of 2000 was the first class that I taught as an Instructor for D.A.R.E. I am looking forward to teaching in the years to come. This year we were able to start back with the first and third grade programs in the Village and Hill Schools. When asked if I was still interested in becoming an Instructor for D.A.R.E., my answer was yes. I would have to attend an oral board at the State Of New Hampshire D.A.R.E. Coordinators Office. This oral board was to decide if I would be selected as an instructor and accepted to the Instructor's school. Well, I made it through and I am very pleased to say that I am proud to work with the children in our schools.

This program designed by the Los Angeles Unified School District to be a cooperative effort between the school, police and parents. The lessons the children receive are somewhat repetitive from the school, police and parents. Meaning that the best way to learn something is to go over it again, again and again. What the parent teaches at home, the school reinforces and what the school reinforces, the police then, come in and meet your children, spend time with them and again reinforce issues of saying NO to DRUGS AND VIOLENCE.

When it comes to being in the schools there are a few very important people to thank. Without these people the funding for the program would expire. No tax dollars are funding the Pembroke D.A.R.E. program which is funded solely funded by donations. Pembroke Police Department is now in its seventh year of involvement with the D.A.R.E program. Very special thanks goes out to the PEMBROKE WOMEN'S CLUB who has been our number one source for continuing this program for our children. Also, Linda Manter and the Re-Max Connection continue to donate to the program. Lastly, many thanks to the parents and the children of Pembroke for giving their support for the Pembroke D.A.R.E. Program. Have a great year.

Burglary Summary and Statistics: *Detective Dwayne R Gilman*

The Pembroke Police Department investigated twenty burglaries in 2000. This is half of the reported burglaries in 1999. Fourteen of these burglaries were residential properties and six were commercial. The largest amount of total loss in residential burglaries was \$75,517.70.00. The total loss for commercial burglaries was \$5,465.00. Six arrests made on these burglaries along with arrests in four burglaries from 1999. Although most of the buildings were unsecured at the time, proper lighting and security measures would help in reducing this crime. There were a reported sixty-nine thefts in the Town of Pembroke from motor vehicles and other property. Please lock your vehicles and other property at night. Do not leave personal property in your vehicle that has any value. The idea of "It won't happen to me" has been proven to be wrong several times this year. Don't give us the chance to say, "I told you so".

Burglary Statistics

Residential burglaries	14	Burglaries cleared by arrest	6
Commercial Burglaries	6	Burglaries unsolved	14
Residential loss	75,517.70	Day time burglaries	13
Commercial loss	5,465.00	Night time burglaries	7

POLICE DEPARTMENT (CONT.)

Offense Statistics

Arrest	358
Protective Custody	82
Juvenile Detention	15
Assault	59
Criminal Mischief	80
Criminal Threatening	18
Domestic Violence	63
Harassment	40
Juvenile Complaints	59
Missing Person	36

Other Statistics

House/Business Checks	463
911 Calls	107
Dispatch Calls Received	11,577
Radio Transmissions	32,558
Unsecured Buildings	101
Walk-Ins for Service	2,954

Motor Vehicle Statistics

Accidents	149
Driving After Suspension	16
Driving While Intoxicated	14
Reckless Operation	14
Motor Vehicle Towed	58
Motor Vehicle Lockout	15

Summons Issued	357
Summons Town Ordinance	109
Summons Other	8
Defective Equipment Tags	154
Motor Vehicle Warnings	935
Parking Tickets	926

Animal Control Statistics

Animal Complaints	272
Dog Summons Issued	19
Nuisance	34
Vicious	8
Running At Large	106

RECREATION COMMISSION

The Recreation Commission oversees the maintenance of Gamelin Memorial Field. Facilities at the Park include: basketball; four ball fields (one lighted) for baseball, softball and soccer; beach volleyball; fitness course; playground, picnic area; pavilion; and a boat launch area. Each year the commission supports: a soccer league for children (grades kindergarten-6), biddie basketball (grades 4-6), Little League baseball and softball, summer recreation softball, summer recreation basketball (grades 7-12), youth field hockey clinic, tennis lessons, a fishing derby, a summer recreation program, summer swimming, an annual antique fire truck show, D.A.R.E. golf tournament, Almost Home Day Road Race, Old-Home Day activities, and various groups or individuals from those who have used the park facilities for gatherings.

This past year a new slide was purchased which will be installed in the spring. This will be a welcomed addition to the playground. Materials for phase II of the irrigation system were purchased along with a aluminum bleachers. Youth soccer began the construction of a building for storage. The building is located behind the backstop on the open field. The Amogskeag Rowing Club prepared their site for placement of a dock to be used bu club members. This is to the right as you enter the park. We are excited to have A.R.C. establish their home next to the park and look forward to the Northeast Regatta in the fall.

Becky Wing directed our summer recreation program. More than 180 children registered with an average attendance of 80. Children entering grades 2 - 8 were accepted at the cost of \$2 a day. Scholarships were made available for families with financial difficulties. Allenstown helped finance the program as 40 students from that town attended. Becky was assisted by Karen Misenhelmer, Sara Bacheldar and ten teen counselors. Throughout the summer children were involved in sport activities, arts and crafts and weekly field trips. Most of the trips were to new destinations and related to the weekly theme. Both the children and the parents seemed to adjust well to the changes which made it an exciting summer for all those who attended.

New Hampshire College hosted our summer swim program. Sue Danualt directed the program for the fifth year. More than 70 children registered for free swimming lessons in the different ability levels. The commission would like to thank Ray Prouty, who arranged the pool schedule to accommodate Pembroke, and adjusted the cost schedule to make it possible for Pembroke youth to enjoy this program in an Olympic-size pool.

Helen Fryer coordinates a program for senior citizens. Residents over 55 have opportunities to attend many events and programs with speakers, pot - luck luncheons, and special trips throughout the year. The commission would like to recognize Helen for her continued work each year with the M & M group.

Out intent next year is to create a parking area near the entrance of the field, pave under the pavilion, replace roofs on men's dugout, purchase set of bleachers, continue with phase II of the irrigation system for the four playing fields, and work with the Amoskeag Rowing Club in their building plans.

Every year Henry Malo and the Highway Department assist the summer work crew on various projects. The town is very fortunate to have someone of Henry's caliber. He and his staff are very easily approachable and have helped in many ways. The commission also wants to recognize Jim Boisvert and the Allenstown Highway Department for their continued support and help when needed.

In closing, we thank the many leagues and people who used the park this part year and cooperated in keeping the park clean and that all residents can be proud of.

Respectfully submitted,
Rose Galligan, Chairperson

SEWER COMMISSION REPORT

This year we used a camera to inspect approximately 2.5 miles of main line. We did locate a problem with our main on Pembroke Hill Road. This was fixed within two days of locating it. We will continue to camera our main lines and fix the problem areas as we find them. Along with the camera we are also using our jetter to power wash these lines as a preventive maintenance.

We still do not give abatements for pools, lawn or garden watering unless a meter of Badge type, acquired through the sewer department, was installed and inspected.

The Sewer Department is now located at the Highway Facility. The Commission meets every third Monday of the month at 7:00 p.m. at the Highway Facility. The office of the Sewer Commission is open from 7:00 a.m. -3:30 p.m. Monday- Friday. We will be glad to answer any questions on sewer problems or hook-ups. Please feel free to call us at 485-8658.

ACCOUNT BALANCE 12/31/00

Capital Bond	\$53,662.38	last payment to Town 2001
Capital Improvements	\$65,612.36	
Operating/checking account	\$57,404.07	
Repair & Replacement	\$272,454.90	
Betterment Assessment	\$80,452.27	this account will close year 2012
Plant Escrow(disputed amounts) closed	Paid to Allenstown as court ordered	
Total in all accounts	\$529,585.98	
Total Interest MBIA Acc. Town	\$6,783.45	year to date
Total Interest MBIA Acc. Sewer	\$15,631.41	year to date

Respectfully submitted,
Pembroke Sewer Commissioners

SUPERVISORS OF THE CHECKLIST

The Supervisors of the Checklist held six required sessions for corrections, additions, and party changes before Town Meeting Day, State and National Primaries, and General Election Day.

The supervisors were also present at the School District Meeting on March 11, Town Meeting day on March 14, and the Town Meeting Deliberative Session on March 18th. Public notices were published in the Concord Monitor stating date and time of required sessions.

Eight extra sessions were held at the Town Hall to post party changes, deletions, additions and corrections on the checklist during the year. Updated checklist were posted at the Town Hall and the Town library for everyone to review.

Qualified residents may register to vote at the Town Clerk's Office in the Town Hall during regular business hours at required sessions, and at the polls on voting day.

Supervisors of the checklist,

Barbara N. Payne

Roland Young Jr.

Florence A Woods

PEMBROKE WATER WORKS

This year Pembroke Water Works mailed its second annual Water Quality Report to the water users. The report was also available at various public places. The report is part of the provisions of the Safe Drinking Water Act Amendments of 1996, which is intended to share with water users and the public the quality of drinking water. The Water Works was required to test for seventy seven (77) contaminants and only four(4) contaminants were detected. The test results showed no known violations to state and federal standards.

There was an increase of seven (07) single family homes and four (4) businesses to the water system during 2000. Nine hundred feet of water main was added on Alexander Drive. A total of three (3) hydrants were added to the system, two (2) at Alexander Drive and one (1) on High Street in front of the Village School. The well at Route 3 was refurbished and a new service line was installed at the Village School and Pembroke Academy.

The Superintendent and crew spent the spring and summer repairing water main and service breaks at two road projects. One project was on High Street in Pembroke and the other was in Allenstown on Notre Dame Avenue. They also spent much of the spring and summer connecting services to new residents and businesses. The crew responded to nearly 300 Dig-Safe calls. Responding to these calls is very time consuming but very necessary as it saves unnecessary repairs, and most of all, can save lives.

The Board received a 99 year lease from the State of New Hampshire for anew well site in Bear Brook State Park. The Board is now awaiting approval to drill new well. The well will replace a well that is no longer usable.

The crew spent considerable time on maintenance at the three well sites, both maintaining drives and roads leading to the wells, as well as repairing the pumps and maintaining the interior of the buildings.

Respectfully submitted,

Helen Petit

Board of Water Commissioners

Chairman

PEMBROKE WATER WORKS (CONT.)

Burnham & Malmborg Professional Association

Certified Public Accountants
155 Manchester Street
Concord New Hampshire 03301
(603)225-7600

INDEPENDENT AUDITOR'S REPORT

To the Board of Water Commissioners
of Pembroke Water Works

We have audited the accompanying balance sheets of Pembroke Water Works as of December 31, 2000 and 1999, and the related statements of income, retained earnings, and cash flows for the years then ended. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Pembroke Water Works as of December 31, 2000 and 1999, and the results of its operations and its cash flows for the years then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the basic -financial statements taken as a whole. The schedules of operating expenses on page 8 is presented for the purposes of additional analysis and is not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements, and in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Burnham & Malmborg, Professional Association
Concord, New Hampshire

January 19, 2001

WATER WORKS (CONT.)

PEMBROKE WATER WORKS

STATEMENTS OF OPERATIONS AND RETAINED EARNINGS

YEARS ENDED DECEMBER 31, 2000 AND 1999

	2000	1999
OPERATING REVENUE (Note B)		
Residential water sales	\$ 277,320	\$ 284,656
Hydrant rentals	34,320	33,852
Commercial water sales	65,895	63,790
Merchandise sales and job work	8,067	7,540

BALANCE SHEET

DECEMBER 31, 2000 AND 1999

ASSETS

	2000	1999
CURRENT ASSETS		
Cash		
Savings accounts	\$ 220,739	\$ 137,924
Checking accounts	24,849	53,986
Change fund	185	185
Capital reserve fund account (Note D)	90,075	71,813
	335,848	263,908
Accounts receivable	12,040	11,174
Materials and supplies inventory (Note A)	27,648	28,111
Prepaid expense	4,563	5,033
TOTAL CURRENT ASSETS	380,099	308,226
PROPERTY AND EQUIPMENT (Note A)		
Land	31,935	31,935
Structures	830,425	820,472
Water supply and pumping equipment	252,918	251,066
Water distribution equipment	1,301,067	1,291,793
Other equipment	120,692	117,970
Well exploration costs	29,865	29,865
	2,566,902	2,543,101
Less allowances for depreciation and amortization	(1,298,391)	(1,240,380)
	1,268,511	1,302,721
	\$1,648,610	\$1,610,947

LIABILITIES AND CAPITAL

CURRENT LIABILITIES		
Accounts payable	\$ 5,069	\$ 2,599
TOTAL CURRENT LIABILITIES	5,069	2,599
CAPITAL		
Municipal investment (Note C)	213,693	213,693
Retained earnings (operating)	1,339,773	1,322,617
Capital reserve fund (Note D)	90,075	72,038
	1,643,541	1,608,348
	\$1,648,610	\$1,610,947

WATER WORKS (CONT.)

PEMBROKE WATER WORKS

STATEMENTS OF CAPITAL RESERVE FUND

YEARS ENDED DECEMBER 31, 2000 AND 1999

	2000	1999
OPERATING REVENUE (Note D)		
Permit fees	\$ 13,409	\$ 27,174
NON-OPERATING REVENUE		
Interest	4,628	2,586
NET INCOME	18,037	29,760
Capital reserve fund at beginning of year	72,038	42,278
CAPITAL RESERVE FUND AT END OF YEAR	\$ 90,075	\$ 72,038

WATER WORKS (CONT.)

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED DECEMBER 31, 2000 AND 1999

	<u>2000</u>	<u>1999</u>
CASH FLOWS FROM OPERATING ACTIVITIES:		
Net Income - operations and reserve	\$ 35,193	\$ 78,613
Non-cash expense included in net income:		
Depreciation and amortization	58,011	60,424
Net decrease (increase) in:		
Accounts receivable	(866)	5,641
Inventory	463	(4,022)
Prepaid expense	470	(966)
Net (decrease) increase in:		
Accounts payable	2,470	1,542
Accrued interest	<u>-0-</u>	<u>(869)</u>
NET CASH PROVIDED BY OPERATING ACTIVITIES	95,741	140,333
CASH FLOWS FROM INVESTING ACTIVITIES:		
Capital expenditures	<u>(23,801)</u>	<u>(30,337)</u>
NET CASH (USED) BY INVESTING ACTIVITIES	(23,801)	(30,337)
CASH FLOWS FROM FINANCING ACTIVITIES:		
Debt reduction payments on bond	<u>-0-</u>	<u>(25,000)</u>
NET CASH (USED) FOR FINANCING ACTIVITIES	<u>-0-</u>	<u>(25,000)</u>
NET INCREASE IN CASH	71,940	84,996
CASH BEGINNING OF YEAR	<u>263,908</u>	<u>178,912</u>
CASH AT END OF YEAR	<u>\$ 335,848</u>	<u>\$ 263,908</u>

WATER WORKS (CONT.)

NOTES TO FINANCIAL STATEMENTS

YEARS ENDED DECEMBER 31, 2000 AND 1999

NOTE A - ACCOUNTING POLICIES

The principal accounting policies of Pembroke Water Works ("the Water Works") are as follows:

Business Activity

The Water Works provides water service to residents and businesses located in the towns of Pembroke and Allenstown. This provides a customer base of 2,042 accounts representing 3,220 individual units.

Accounting Basis

The Water Works uses the accrual method of accounting for all revenue and expenses.

Property and Equipment

These assets are carried at cost. Maintenance repairs and minor renewals are expensed as incurred and renewals and betterments are capitalized. When an asset is retired or disposed of, the related costs and accumulated depreciation are removed from the accounts and any gain or loss on the disposition is credited or charged to income. Provision is made on the straight-line method for depreciation by annual charges to operations calculated to absorb the costs over the estimated useful lives of the assets.

The cost of water mains included under the caption "Water distribution equipment" reflects only those costs actually expended by the Water Works. In prior years, the Water Works acquired title to additional mains located in housing development areas. The cost of such mains has been borne by the developer. Under the standard contract provision mains installed in development areas become the property of the Town after a specified period of time. The cost of mains so acquired is not reflected in the property and equipment accounts.

Inventory

Material and supply inventory is valued at the First In - First Out (FIFO) method.

Allowance for Doubtful Accounts

The Company considers accounts receivable to be fully collectible; accordingly, no allowance for doubtful accounts is required.

Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

WATER WORKS (CONT.)

PEMBROKE WATER WORKS

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

YEARS ENDED DECEMBER 31, 2000 AND 2001

NOTE B - EASEMENT AGREEMENT

In August, 1973, the State of New Hampshire granted to the Water Works an easement and right of way for the construction of a well and pumping station on land situated in Bear Brook State Park. Under the terms of the easement agreement, the Water Works is obligated to supply up to 50,000 gallons of water a day indefinitely to the State at no charge.

NOTE C - MUNICIPAL INVESTMENT

During fiscal year 1985 Pembroke Water Works constructed a new water main on Route 106 from Pembroke Street to the Concord City Line. The town of Pembroke voted to authorize \$200,000 for this construction and issued this amount to Pembroke Water Works. This increased the municipal investment to \$213,693 at December 31, 1985. The total construction cost of this project was \$213,815.

NOTE D - CAPITAL RESERVE FUND

During fiscal year 1986, Pembroke Water Works established a \$750 per unit tap fee to finance construction, reconstruction, acquisition of needed water works system equipment, improvements and/or the acquisition of land for water system expansion. The fee is only charged to Pembroke, Allenstown and Hooksett applicants; the town trustees of trust funds hold monies. The fund amounted to \$90,075 and \$72,038 at December 31, 2000 and 1999, respectively.

NOTE E - DEFERRED COMPENSATION PLAN

During 1988, the company established a deferred compensation plan available to all employees in accordance with section 457 of the Internal Revenue Code. The plan is administered by a third party.

NOTE F - RELATED PARTY TRANSACTIONS

The Company entered into the following related party transaction with a member of the Board of Commissioners:

	<u>2000</u>	<u>1999</u>
Purchase of heating oil & kerosene with Edward Lavalley of Lavalley Oil, Inc.	\$ 2,535	\$ 2,561

WATER WORKS (CONT.)

PEMBROKE WATER WORKS

SCHEDULES OF OPERATING EXPENSES

YEARS ENDED DECEMBER 31, 2000 AND 1999

	<u>2000</u>	<u>1999</u>
Water supply and pumping:		
Power purchases	\$ 63,786	\$ 60,773
Pumping station labor	12,223	11,464
Pumping station supplies and expense	11,256	10,051
Purification labor	10,742	10,269
Water purification supplies and expense	22,474	12,303
Water distribution:		
Gravel and hot top	514	625
Labor, repairs and supplies - service	11,967	10,749
Labor, repairs and supplies - hydrants	3,330	4,247
Labor, repairs and supplies - mains	8,040	3,959
Labor, repairs and supplies - meters	4,878	3,315
Miscellaneous labor	8,779	10,587
Administration:		
Superintendent	40,914	40,082
Office	39,389	37,475
Insurance	21,208	20,792
Garage	8,739	9,277
Commissioners' and treasurer salaries	5,300	5,300
Meter readings	4,261	4,047
Miscellaneous	5,968	4,889
Payroll taxes	11,344	10,897
Store department and shop	10,054	8,630
Professional fees	2,697	2,568
Printing of Town Report	255	240
Benefit hours	9,877	9,481
Engineering	9,250	-0-
TOTAL OPERATING EXPENSES	<u>\$327,245</u>	<u>\$292,020</u>

2000 OLD HOME DAY

"Looking Back Into the Past - Taking a Step Into the Future"

Once again I am writing this letter to info the citizens of Pembroke and Allenstown of the outcome of this years "Old Home Day" celebration. As in years past, the celebration appeared to be a big success, with the committee receiving numerous comments on the content of the day's events. We have tried over the years to vary the different activities and tried to involve things that people of all ages would enjoy.

I would be remiss if I didn't take a few minutes to thank those organizations that have supported us over the years and have helped make this day a success. The towns of Pembroke and Allenstown are first on the list, not only for the financial support that they offer, but also for the support that is provided by both town's fire, police, and highway departments. Tri-Town ambulance was once again present and attended to any medical needs that arose during the event. A thanks to the businesses, non-profit organizations, and townspeople that have provided financial assistance, prizes, equipment, and their time, which has allowed this event to continue from year to year.

This years calendar of events included several of the items from years past, including a fantastic parade, a large variety of talent in our talent show, the annual Country Auction, the bean-hole supper, and of course the fireworks at the end of the day. In addition, more games and events for the children and several activities for teens and young adults were added as well. The Pembroke Fire Department also gave a foam demonstration that turned into a huge slipping and sliding party for the kids. All of these things, along with great weather, provided for a very pleasant and fun-filled day for all

For the more serious business at hand, we have had several resignations from the committee over the past two years, along with the expiration of several of our members' terms of office. My 3 year term as chairperson of the committee expired last year, and although I plan to stay on to assist the committee, I have resigned that position and am asking for assistance in finding someone to step up and fill it. We are also looking for positions such as Programs, Fund-raising, and Parade to name a few. It is a lot of work, however the rewards of seeing the people of our community enjoy a day of socializing and having fun makes it worth the effort.

I would like to conclude this report on a positive note, and one of thanks. To all of the members of the OHD committee, the volunteers that have assisted over the past years, and to the young people of our community that have stepped up where needed, I wish to express my sincere gratitude. A special thanks to my family, that have not only assisted me with my position, but have also become very involved in this day by taking on several positions of their own, and to Steve and Pat Fowler, for their years of untiring and dedicated commitment to the Pembroke-Allenstown Old Home Day.

Respectfully Submitted,
David A. Sheldon Jr.
Chairperson

**PEMBROKE SCHOOL DISTRICT
FOR THE YEAR ENDING JUNE 2000**

Moderator
THOMAS E. PETIT

District Clerk
CYNTHIA MENARD

Treasurer
JULIE LUSTIG

School Board

MARILYN DUFFY
GERARD FLEURY
CLINTON HANSON
THERESE McCARTHY
RONALD CLOUSER

Term Expires 2001
Term Expires 2001
Term Expires 2002
Term Expires 2002
Term Expires 2003

Auditor
BRENT W. WASHBURN, C.P.A.

Superintendent of Schools
THOMAS HALEY

Asst. Superintendent of Schools
DAVID DZIURA

Business Administrator
PETER AUBREY

PEMBROKE SCHOOL DISTRICT

PEMBROKE ACADEMY GYMNASIUM

Saturday, March 11, 2000

ABSTRACT OF MINUTES

The meeting was called to order at 10:05 A.M. by Moderator Thomas Petit. Members of the school board and budget committee were introduced by Moderator Petit. Supervisors and assistants of the checklist present were Barbara Payne, Florence Woods and Larry Woods. Registered voters were to check in at the door. After a moment of silence, the reading of the warrant was the first order of business.

Article 1: TO HEAR THE REPORTS OF AGENTS, AUDITORS, COMMITTEES, OR OFFICERS CHOSEN, AND TO PASS ANY VOTE RELATING THERETO.

A motion was made to accept the reports as written in the 1999 School District Report and adopted by voters present.

Article 2: TO SEE IF THE DISTRICT WILL VOTE TO AUTHORIZE THE SCHOOL BOARD TO ACCEPT GIFTS AND DONATIONS FROM ANY SOURCE ON BEHALF OF THE SCHOOL DISTRICT.

Motion to accept made by Clint Hanson. Seconded by Ron Clouser

Article #2 was adopted by a card showing vote.

Article 3: TO SEE IF THE DISTRICT WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF UP TO \$20,000, FROM SURPLUS, TO BE ADDED TO THE SPECIAL EDUCATION TRUST FUND PREVIOUSLY ESTABLISHED, AND TO AUTHORIZE THE USE/TRANSFER OF UP TO \$20,000, FROM THE JUNE 30, 2000 FUND BALANCE FOR THIS PURPOSE. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

Motion to accept made by Clint Hanson. Seconded by Ron Clouser.

Article #3 was adopted by a card showing vote.

Article 4: TO SEE IF THE DISTRICT WILL VOTE TO CREATE AN EXPANDABLE GENERAL TRUST FUND UNDER THE PROVISIONS OF RSA 198:20-C TO BE KNOWN AS THE SCHOOL DISTRICT ROADWAY TRUST FUND FOR THE PURPOSE OF REPLACEMENT, REPAIR, UPGRADING OR CONSTRUCTION OF DRIVEWAYS, PARKING LOTS, WALKWAYS AND LIKE AREAS WITHIN THE SCHOOL DISTRICT, AND TO RAISE AND APPROPRIATE THE SUM OF UP TO \$20,000, FROM SURPLUS, FOR THIS PURPOSE, AND TO AUTHORIZE THE USE/TRANSFER OF UP TO \$20,000 FROM THE JUNE 30, 2000 FUND BALANCE FOR THIS PURPOSE. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

PEMBROKE SCHOOL DISTRICT

Motion to accept made by Clint Hanson. Seconded by Gerard Fleury

Article #4 was adopted by a card showing vote.

Article 5: TO SEE IF THE DISTRICT WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF UP TO \$20,000, FROM SURPLUS, TO BE ADDED TO THE SCHOOL BUILDING CAPITAL RESERVE FUND PREVIOUSLY ESTABLISHED, AND TO AUTHORIZE THE USE/TRANSFER OF UP TO \$20,000, FROM THE JUNE 30, 2000 FUND BALANCE FOR THIS PURPOSE. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

Clint Hanson moved to accept this article. Ron Clouser seconded.

Article 5 was adopted by a card showing vote.

Article 6: TO SEE IF THE DISTRICT WILL VOTE TO RAISE AND APPROPRIATE THE SUM OF UP TO \$20,000, FROM SURPLUS, TO BE ADDED TO THE MAJOR EQUIPMENT TRUST FUND PREVIOUSLY ESTABLISHED, AND TO AUTHORIZE THE USE/TRANSFER OF UP TO \$20,000, FROM THE JUNE 30, 2000 FUND BALANCE FOR THIS PURPOSE. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

Clint Hanson moved to accept this article. Gerard Fleury seconded.

Article 6 was adopted by a card showing vote.

Article 7: TO SEE IF THE DISTRICT WILL VOTE TO DESIGNATE THE SCHOOL BOARD AS AGENTS TO EXPEND THE MAJOR EQUIPMENT TRUST FUND PREVIOUSLY ESTABLISHED

Clint Hanson moved to accept this article. Ron Clouser seconded.

Article 7 was adopted by a card showing vote.

Article 8: TO SEE IF THE DISTRICT WILL VOTE TO AUTHORIZE THE WITHDRAWAL OF \$19,700 FROM THE SCHOOL BUILDING CAPITAL RESERVE FUND FOR THE PURPOSES OF REPLACEMENT OF A WATER LINE AND CATCH BASIN AT VILLAGE SCHOOL, CARPET REPLACEMENT AND INSTALLATION OF FENCING AT HILL SCHOOL, AND INSTALLATION OF A FIRE PROTECTION SPRINKLER IN THE STORAGE MEZZANINE AT THREE RIVERS SCHOOL. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

Clint Hanson moved to accept this article. Ron Clouser seconded.

Article 8 was adopted by a card showing vote.

Article 9: TO SEE IF THE DISTRICT WILL VOTE TO AUTHORIZE THE WITHDRAWAL OF \$4,450 FROM THE MAJOR EQUIPMENT TRUST FUND FOR THE PURPOSES OF

PEMBROKE SCHOOL DISTRICT (CONT.)

PURCHASING AN INDUSTRIAL VACUUM AND A FLOOR BUFFER FOR PEMBROKE ACADEMY AND A BRUSH HOG, POWER TRIMMER AND TURF EDGER FOR GENERAL GROUNDS MAINTENANCE. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

Clint Hanson moved to accept this article. Ron Clouser seconded.

Article 9 was adopted by a card showing vote.

Article 10: AS AN ADVISORY ARTICLE TO THE SCHOOL BOARD, TO SEE IF THE DISTRICT WILL VOTE TO APPROVE CONTINUATION OF THE PEMBROKE ACADEMY FOOTBALL PROGRAM PARTIALLY AT DISTRICT EXPENSE. THE DISTRICT COST IS ESTIMATED AT \$11,000 FOR THE 2000/01 SCHOOL YEAR. THIS PROGRAM HAS BEEN TOTALLY FUNDED PRIVATELY BY THE PEMBROKE ACADEMY FRIENDS OF FOOTBALL DURING FISCAL YEARS 1998, 1999 AND 2000. THIS \$11,000 IS CURRENTLY INCLUDED IN THE REQUESTED BUDGET TOTAL. (SCHOOL BOARD RECOMMENDS APPROVAL. BUDGET COMMITTEE RECOMMENDS APPROVAL.)

Clint Hanson moved to accept this article. Ron Clouser seconded.

Article 10 was adopted by a card showing vote.

Article 11: TO SEE WHAT SUM OF MONEY THE DISTRICT WILL RAISE AND APPROPRIATE FOR THE SUPPORT OF SCHOOLS, FOR THE PAYMENT OF SALARIES AND BENEFITS FOR SCHOOL DISTRICT OFFICIALS AND AGENTS AND FOR THE PAYMENT OF STATUTORY OBLIGATIONS OF THE DISTRICT, INCLUSIVE OF ALL FUNDS APPROPRIATED IN PREVIOUS ARTICLES ON THIS WARRANT.

David Freeman-Wolpert, Chairman of the Budget Committee, presented the budget for Article #11. The budget committee began its process in September of 1999, following with eleven other meetings and public hearings. Explanation of taxes, tax rate, the substantial increase in health care costs, and the budget committee's concern with regard to future taxes was given. Following discussion and questions answered by David Freeman-Wolpert, Tom Haley, Susanne Whitbeck, and Clint Hanson a motion was made by David Freeman-Wolpert.

I move to raise and appropriate the sum of \$14,068,809 for the support of schools, for the payment of salaries and benefits for School District officials and agents and for the payment of statutory obligations of the District, inclusive of all funds appropriated in previous articles on this warrant.

Seconded by Clint Hanson.

Article 11 was adopted by a card showing vote.

At this time Superintendent of Schools, Tom Haley recognized and honored Susanne Whitbeck, Principal, Hill/Village Schools as New Hampshire's Elementary Principal of the Year. Mrs. Whitbeck received a standing ovation from the crowd.

PEMBROKE SCHOOL DISTRICT (CONT.)

Article 12: TO CHOOSE AGENTS AND COMMITTEES IN RELATION TO ANY SUBJECTS EMBRACED IN THE WARRANT.

This article was passed over as there was not action needed.

Article 13: TO TRANSACT ANY OTHER BUSINESS THAT MAY LEGALLY COME BEFORE SAID MEETING.

Charles Thompson talked about the incorporation of the 1995 Pembroke Education Endowment Fund, a private non-profit fund regulated by the Attorney General's Office. Its purpose is to enhance the education opportunities of students in the Pembroke schools. Mr. Thompson asked that citizens read the brochure and consider making a donation to the Pembroke Education Endowment Fund.

Bill Nunnally congratulated Mrs. Whitbeck and wanted to state publicly for the record "the wonderful job Mrs. Hancock and the teachers are doing at Three Rivers School, thank you." Mr. Nunnally stated his "son is extremely excited about school, my wife and I see the positive self esteem and continuous thirst for learning in our children and their friends. And we think that speaks wonderfully of the future of our children and our town and thank you."

Tom Haley gave an update on the expansion of Pembroke Academy. The building is officially connected, state and local fire marshals have been in. An open house is in the planning and students are expected to begin moving to the new building in April.

Moderator Petit thanked everyone and announced the Annual Town and School District Election would be on Tuesday, March 14, 2000 from 11:00 A.M. to 7:00 P.M. at the Pembroke Village School. The Annual Town Meeting is Saturday, March 18, 2000, 10:00 A.M. at Pembroke Academy.

The Pembroke School District Meeting was adjourned at 12:05 P.M. Motion made by Bill Nunnally and seconded by David Freeman-Wolpert.

Respectfully submitted by,
Cynthia E. Menard
School District Clerk

PEMBROKE SCHOOL DISTRICT (CONT.)

The Pembroke School District meeting of Tuesday, March 14, 2000 was called to order by Moderator Thomas Petit at 11:00 A.M. at the Pembroke Village School on High Street. Moderator Petit read the warrant and asked for a motion. Emily Cooper made the motion to open the polls and Barbara Payne seconded. The polls were declared open until 7:00 P.M. for the purpose of electing school district officers and one school board member. Supervisors of the checklist present were: Roland Young and Barbara Payne.. Attending assistants were: Glorie Jacob, Marie Brezosky, Fred Colson, Laurel Colson, Larry Woods, Florence Woods and Charlie Mitchell as Assistant Moderator. Also in attendance: Pembroke Police Chief Wayne Cheney, Town Administrator David Stack and Town Clerk Jim Goff.

1. TO CHOOSE A MODERATOR FOR THE ENSUING YEAR

Thomas E. Petit - 397 (elected)

2. TO CHOOSE A CLERK FOR THE ENSUING YEAR

Cynthia E. Menard - 386 (elected)

3. TO CHOOSE A TREASURER FOR THE ENSUING YEAR

Julie Lustig - 362 (elected)

4. TO CHOOSE ONE MEMBER OF THE SCHOOL BOARD FOR THE ENSUING THREE YEARS

Ronald Clouser – 338 (elected)

The polls were closed at 7:00 P.M. Tellers to count were listed above.

Respectfully submitted,
Cynthia E. Menard
School District Clerk

PEMBROKE SCHOOL DISTRICT (CONT.)

STATISTICAL REPORT FOR PEMBROKE

	<u>1999/00</u>		
	<u>Elementary</u>	<u>Secondary</u>	<u>Total</u>
Half Days in Session	360	360	
Enrollment	868	954	1822
Percent of Attendance	95.8	90.5	93.1
Average Daily Attendance	790.4	792.0	1582.4

SUPERINTENDENT'S SALARY

	<u>1999/00</u>
Allenstown	\$12,272
Chichester	7,272
Deerfield	13,408
Epsom	12,954
Pembroke	<u>29,847</u>
	\$75,753

**ASSISTANT SUPERINTENDENT'S
SALARY 1999/00**

Allenstown	\$10,304
Chichester	6,105
Deerfield	11,258
Epsom	10,876
Pembroke	<u>25,060</u>
	\$63,603

**BUSINESS ADMINISTRATOR'S
SALARY 1999/00**

Allenstown	\$ 7,655
Chichester	4,536
Deerfield	8,363
Epsom	8,080
Pembroke	<u>18,616</u>
	\$45,250

REPORT OF SCHOOL DISTRICT TREASURER

For the Fiscal Year July 1, 1999 to June 30, 2000

CASH ON HAND JULY 1, 1998	\$ 129,600.14
Received from Selectmen	\$4,703,151.15
Revenue from State Sources	4,364,016.05
Received from Tuition (includes transportation)	3,133,887.77
Received from all Other Sources	<u>543,416.77</u>
TOTAL RECEIPTS	<u>12,744,471.74</u>
Total Amount Available for Fiscal Year	\$12,874,071.88
Less School Board Orders Paid	12,343,114.12
BALANCE ON HAND JUNE 30, 1999	\$ 530,957.76

Peggy Topliff
District Treasurer

PEMBROKE SCHOOL DISTRICT (CONT.)

BOND PAYMENT SCHEDULE

		<u>Principal</u>	<u>Interest</u>
<u>Issue #1</u>	<u>Original February, 1985 Hill School Addition</u>	<u>(\$1,845,000)</u>	
	<u>Refunding February, 1987</u>	<u>(\$1,750,000)</u>	
	<u>1999/00</u>	<u>90,000</u>	<u>47,052</u>
	<u>2000/01</u>	<u>90,000</u>	<u>38,962</u>
	<u>2001/02</u>	<u>90,000</u>	<u>30,369</u>
	<u>2002/03</u>	<u>90,000</u>	<u>22,067</u>
	<u>2003/04</u>	<u>90,000</u>	<u>13,813</u>
	<u>2004/05</u>	<u>90,000</u>	<u>5,586</u>
<u>Issue #2</u>	<u>July, 1991 Upper Elementary School</u>	<u>(\$3,950,000)</u>	
	<u>1999/00</u>	<u>265,000</u>	<u>131,202</u>
	<u>2000/01</u>	<u>265,000</u>	<u>113,977</u>
	<u>2001/02</u>	<u>265,000</u>	<u>96,752</u>
	<u>2002/03</u>	<u>260,000</u>	<u>79,560</u>
	<u>2003/04</u>	<u>260,000</u>	<u>62,270</u>
	<u>2004/05</u>	<u>260,000</u>	<u>44,720</u>
	<u>2005/06</u>	<u>260,000</u>	<u>26,910</u>
	<u>2006/07 (Final)</u>	<u>260,000</u>	<u>8,970</u>
<u>Issue #3</u>	<u>July, 1999 Pembroke Academy</u>	<u>(\$8,445,000)</u>	
	<u>1999/00</u>	<u>----</u>	<u>184,734</u>
	<u>2000/01</u>	<u>575,000</u>	<u>367,088</u>
	<u>2001/02</u>	<u>575,000</u>	<u>341,212</u>
	<u>2002/03</u>	<u>575,000</u>	<u>315,338</u>
	<u>2003/04</u>	<u>575,000</u>	<u>289,462</u>
	<u>2004/05</u>	<u>575,000</u>	<u>263,588</u>
	<u>2005/06</u>	<u>575,000</u>	<u>237,712</u>
	<u>2006/07</u>	<u>575,000</u>	<u>211,838</u>
	<u>2007/08</u>	<u>575,000</u>	<u>185,962</u>
	<u>2008/09</u>	<u>575,000</u>	<u>160,088</u>
	<u>2009/10</u>	<u>575,000</u>	<u>134,212</u>
	<u>2010/11</u>	<u>575,000</u>	<u>108,338</u>
	<u>2011/12</u>	<u>575,000</u>	<u>82,462</u>
	<u>2012/13</u>	<u>575,000</u>	<u>56,589</u>
	<u>2013/14</u>	<u>575,000</u>	<u>30,712</u>
	<u>2014/15</u>	<u>395,000</u>	<u>188,888</u>

PEMBROKE SCHOOL DISTRICT (CONT.)

SUMMARY REPORT
SPECIAL EDUCATION EXPENDITURES/REVENUES

In accordance with RSA 32:11-a, the following summary represents actual special education expenditures and offsetting revenues for the previous two fiscal years.

	<u>FY 1998/99</u>	<u>FY 1999/00</u>
Actual Expenditures	\$2,299,721	\$2,373,392
Actual Revenues		
◆ Catastrophic Aid	\$ 75,386	\$ 148,444
◆ Medicaid	62,733	128,995
◆ Federal Grant	95,676	103,872
◆ Tuition	220,572	181,304
◆ Transportation	<u>889</u>	<u>-0-</u>
Total Offsetting Revenues	\$ 455,256	\$ 589,586

Notes: •Actual expenditures represent a total of all designated special education budget categories. Services provided through regular education categories cannot be accurately segregated.

•State Foundation Aid/Adequate Education Aid paid in both fiscal years above contained various weighted stipends for those students identified as having special needs. These cannot be accurately identified as a separate revenue category.

PEMBROKE SCHOOL DISTRICT (CONT.)

BRENT W. WASHBURN, CPA
64 Hooksett Turnpike Road
Concord, New Hampshire 03301-8400
Telephone (603) 224-6133

REPORT ON COMPLIANCE AND ON INTERNAL CONTROL OVER FINANCIAL REPORTING BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

December 18, 2000

The School Board
Pembroke School District
Pembroke, New Hampshire 03234

I have audited the general purpose financial statements of the Pembroke School District as of and for the year ended June 30, 2000, and have issued my report thereon dated December 18, 2000. I conducted my audit in accordance with generally accepted auditing standards and Government Auditing Standards, issued by the Comptroller General of the United States.

Compliance

As part of obtaining reasonable assurance about whether the Pembroke School District's financial statements are free of material misstatements, I performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, non-compliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of my audit, and accordingly, I do not express such an opinion. The results of my tests disclosed no instances of non-compliance.

Internal Control Over Financial Reporting

In planning and performing my audit, I obtained understanding of the Pembroke School District's internal control over financial reporting in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements and not to provide assurance on the internal control over financial reporting. My consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control over financial reporting that might be material weaknesses. A material weakness is a condition in which the design or operation of one of more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. I noted no matters involving the internal control over financial reporting and its operation that I consider to be material weaknesses.

This report is intended for the information of the Audit Committee, management, and federal awarding agencies, pass through entities. However this report is a matter of public record and its distribution is not limited.

I extend my thanks to the officials and employees of the Pembroke School District for their assistance during the course of my audit.

Brent W. Washburn, CPA

PEMBROKE SCHOOL DISTRICT (CONT.)

Appendix on Internal Controls

This is an Appendix to the December 18, 2000 Pembroke School District report on internal controls and compliance based on an audit performed in accordance with Government Auditing Standards. The following are items that came to my attention during the audit regarding the design and operations of internal controls and compliance with laws, regulations, and other provisions of contracts and grants:

1. Inventory of Fixed Assets

Criteria: Inventory of fixed assets represents a significant control tool in monitoring the School District assets and is essential to prepare reliable financial statements.

Condition: The School District does not have a schedule of assets controlled by the School District. Schedules of assets purchased by federal grants has been maintained. The School District would need to implement the new reporting model for years beginning after June 15, 2005 as required by the Governmental Accounting and Financial Reporting Standards: Statement 34 – Basic Financial Statements and management’s Discussion and Analysis for State and Local Governments. This new model requires fixed assets to be included although it would not require retroactive infrastructure reporting.

Cause: The normal practice of governmental units in New Hampshire has been to expense the fixed asset as purchase, and not to maintain any detail schedule of assets in use.

Recommendation: The District cause an inventory of these assets as soon as practical. The existence of fixed asset records will not only aid district officials in their control of these assets, but should be an invaluable tool in long range planning. General accepted accounting principles require fixed asset reporting as part of the general purpose financial statements and the audit opinion is being qualified due to the omission of this schedule.

Management Response: Fixed Asset Inventory completed in November, 2000.

2. Unsecured Cash

Criteria: The internal control procedures are designed to safeguard the assets of the School District.

Condition: The bank balance as per the bank statement at times was over the amount insured by federal bank deposit insurance. At one point during the year the balance reached \$1,719,097.

Cause: The need for manageable request from the town for the money appropriated results in large deposits, and large tuition bills result in large deposit balances.

Recommendation: The cash flow should be analyzed to insure that the cash balance is maintained at its lowest possible amount. The School District has joined the New Hampshire Public Deposit Investment Pool. The District has taken the practicable steps to reduce the risk of uninsured deposit. No further steps are considered necessary.

Management Response: Working with new treasurer to insure that cash is managed and protected.

3. Student Activities

Criteria: The School District has established policies for the student activity fund.

Condition: The student activities accounts are controlled by the principal. On occasions the student activities fund is used to pay regular bill of the school district, and a subsequent request for reimbursement is made of the School District’s Treasurer.

Cause: The approach appears to be easier or faster than going through the internal control procedures established at the SAU to control disbursements.

PEMBROKE SCHOOL DISTRICT (CONT.)

Recommendation: The regular School District disbursements should be handled by the procedures established by the SAU, and only student activity disbursements go through the student activity fund. It is recognized that (on a very limited basis) an emergency may arise in which student activities funds might be used in such a manner. Procedures and approvals should be established for those instances.

Management Response: New procedure to be written, distributed and enforced.

PEMBROKE SCHOOL DISTRICT (CONT.)

SUPERINTENDENT OF SCHOOLS REPORT

Education is a topic of great importance to almost everyone. The media covers its successes, failures and funding woes assiduously. Political candidates cite it as a major plank in their campaign platforms. Education is at the heart of our achievements and our future as a society; it has a profound impact on our daily lives from early childhood through our retirement years.

Recently University of New Hampshire Professor Thomas Newkirk wrote an article regarding the commonly expressed belief that our schools are in an “educational recession.” With his permission, I would like to share Professor Newkirk’s thoughts with you. I found his perspectives to be both interesting and thought-provoking and hope you do as well.

Professor Newkirk feels that two myths permeate the debate on public education. The first is that we are in educational decline. The second is that even if we aren’t in decline, demands of the 21st century will be dramatically higher and our schools are not ready to meet those demands.

It is, of course, tempting to look back to an educational Golden Age – invariably the years each of us was in school – and then trace a downward line to the present. Yet the most reliable records of national achievement show that students’ reading and writing ability has remained remarkably constant for the general population with modest improvements for minority students. In mathematics, a special area of concern for many, students have posted small but steady increases over the past decade.

Even opinion polls suggest that the dissatisfaction with schools may be more illusory than it seems. When the general population is asked to evaluate U.S. schools with a grade, only 19% gave an A or B. When the same group was asked to rate their own school system, 44% gave top grades. Yet when parents of children in school were asked to rate the schools their children attended, 72% gave top grades. So while there may be a generalized dissatisfaction about American schooling, communities and parents for the most part view their own local schools positively.

The second debate states that, even if there is no real basis for claiming an actual decline in educational attainment, critics feel the current standard of achievement is inadequate for the demands of jobs in the 21st century. Without dramatic increases in literacy levels, we won’t have enough qualified workers for the more complex jobs being created and our economy will suffer. Yet again evidence suggests otherwise. Recently, the National Educational Testing Service Published a study entitled *What Jobs Require*. The study concludes that “averaging all occupations, the literacy requirements in 1986, 1996, and 2006 were and are projected to be successfully addressed. The increases in literacy demands since 1940 have been more than offset by higher graduation rates and increasing enrollments in post-secondary education.” The report concludes there is no crisis in literacy preparation.

PEMBROKE SCHOOL DISTRICT (CONT.)

In the early 1980's the United States Department of Education published the report *A Nation At Risk* which warned of a "rising tide of mediocrity" which would undermine the economic vitality of the country. Schools were blamed for what the report called "an act of unthinking, unilateral, educational disarmament." These have turned out to be poor and inaccurate predictions. The students who attended those "mediocre" schools are in the workforce now posting productivity gains that are the envy of the industrial world. Schools sometimes receive blame during economic downturns, but with the resurgence of the economy, they usually do not receive credit.

Professor Newkirk certainly does not mean to make the case for complacency. There is serious work to be done to close the societal, racial and economic achievement gap, to recruit and prepare a new generation of teachers in response to the looming shortage, and to move all students beyond a basic level of achievement. There are still too many students unprepared for advanced education and the job market. However, these problems demand patient, thoughtful local action which must involve – not simply blame – educators. While we need "distance runners," indestructible and in for the long haul, a crisis mentality only breeds "sprinters," seeking quick but unsustainable fixes. We will make little progress if we persist in denying the factual record that most public schools are succeeding and improving while continuing to create the myth of crisis.

Respectfully submitted,

Thomas Haley
Superintendent of Schools

PEMBROKE SCHOOL DISTRICT (CONT.)

PEMBROKE ACADEMY HEADMASTER'S REPORT

Let me begin by saying how pleased and privileged I feel to be serving as your Headmaster. We have made great strides in the past few years improving the school environment, raising expectations for all and making valuable "connections" with students and the school community.

During the 2000/01 school year, as Pembroke Academy prepares for both entering the new facility and for some key changes in its long history, we will focus our efforts around the following theme:

Pembroke Academy: The commitment to grow; the courage to care.

Here are some specific and key goals for this year, several of which build upon last year's goals:

- To support one another professionally and personally as we adopt a new school schedule and a new school building.
- To continue to cultivate and foster a positive professional atmosphere through the promotion of shared decision-making, communication and personal recognition.
- To continue to integrate the School-To-Career concept into our classes and the life of the school.
- To fully implement the Pembroke Comprehensive Standards as the driving force of our school's curriculum.
- To research and prepare for the implementation of Senior Projects as a graduation requirement.

Above all else, we will continue to raise the academic expectations for all while making our students responsible for their overall success.

On November 11, 2000 the community celebrated as they participated in our grand opening and red ribbon ceremony. *"Building on a tradition: The foundation of yesterday, the growth of today, and the enrichment of tomorrow,"* over 500 people enjoyed the festivities. Special thanks are extended to P.A.G.O. (Pembroke Academy Grand Opening Committee) and all the fine folks who made this event possible. On behalf of the entire faculty and staff of Pembroke Academy, I want to offer my sincere appreciation for your support, which along with the many positive changes we are making, will positively determine the fate of our children for generations. Also, on this day our new science wing was dedicated in memory of Harry A. Frye and past and present employees Daisy Atwood 1962-1996, Cedric Allyn Christiansen 1967-present, Ed Cloe 1970-present, Arthur Ellis 1969-present, Claire Gardner 1969-present, William Gardner 1970-present, George Kelly 1957-1982, Elizabeth Morrill 1928-1969, Ronald Rush 1964-1996, Arnold Steenberg 1963-1996, and Isaac Walker 1863-1909, were honored for 30 years of service to Pembroke Academy.

Our wonderful student body received noteworthy recognition:

- ◆ Mock Trial Team-State Champions
- ◆ First Robotics Team – Regional Champions
- ◆ Pembroke Academy Football Team – Parade Magazine (*Make a Difference Day*)

PEMBROKE SCHOOL DISTRICT (CONT.)

On January 9, 2001, Pembroke Academy received notification that it was awarded a \$2.1 million dollar federal grant to establish a 21st century community learning center. This community design and approach will ideally, and in practice, create an atmosphere that fosters the support for community building and life-long learning. I want to personally thank Ruth Leveille, Assistant Principal and Michael Reardon, Director of Curriculum for writing this grant, which will serve our community well for years to come.

We are pleased with the addition of several new faculty members:

- ◆ Bob Duquette replaced Mike Remington in Industrial Technology
- ◆ Lori Colby replaces Deb Buccholtz in English
- ◆ Holly Dunlea replaces Stacy Clark in English
- ◆ Josh Kim is our new Social Studies teacher
- ◆ Kurk Lyons replaces Norma Champagne in Special Education
- ◆ Claire Laurendeau replaces Sandi Drouin in Business
- ◆ Ann Marie Morse replaces Elaine Bertot in Business
- ◆ Denise Letalien replaces Sabrina Florez in Foreign Language
- ◆ Tom Laliberte is our new Math teacher
- ◆ Karen Guercia is our new Special Education teacher
- ◆ Diane Beaman replaces Joan Macfarlane as our Librarian
- ◆ Mike Blakeslee replaces Paul Berler in Music

I envision for Pembroke an integrated, cohesive "*community of learning*" where students and teachers make interpersonal and interdisciplinary connections. The result will be a student-centered atmosphere characterized by meaningful, relevant, consistent, fun and challenging learning expectations and activities for all.

I see the goal being that discussions, decisions and actions of the institution shall focus on "*what's in the best interest of students.*" Obviously, we cannot make everybody happy or give people everything they want. However, we will be better able to meet the needs of our students when we focus on what's in their best interest.

The challenges ahead will take time. The struggle will continue to be difficult. However, when we work together in students' best interest, we can accomplish almost anything. Again, I continue to look forward to working with all of you in an effort to nurture our most precious resource - our children.

Respectfully submitted,
John Graziano, Headmaster

PEMBROKE SCHOOL DISTRICT (CONT.)

HILL/VILLAGE/THREE RIVERS SCHOOLS 2000 PRINCIPAL'S REPORT

In the summer of 2000, Kathy Hancock the principal of Three Rivers School resigned. In order to conduct a thoughtful and thorough search for a new principal, it was decided to begin the 2000-2001 school year with an interim administrative team. Jon Marston, a long time Pembroke teacher (and PA varsity baseball coach) and I are the administrators at the building. That is how I come to be writing this year's annual report for all three buildings, K – 8.

We have had a few staff changes since our last report but our staffs have been quite stable for these economic times. First, I would like to acknowledge the retirement of Mrs. Bev Sarapin who had been a long time teacher in the Pembroke School District. She was a member of the Hill staff for many years and we appreciate her time and dedication to her students. At Hill/Village we added Mrs. Jill Krunklevich as a kindergarten teacher for the 2000-2001 year. Mrs. Krunklevich had been a long-term substitute with us when Ms. Colpitts was on leave. Ms. Becky Hirtle joined us last year at Hill School in the second grade. Ms. Hirtle had previously completed her student teaching with us and also had worked with us as an assistant. We welcome both of these people to our staff and hope they remain with us for a long time. At Three Rivers, Ms. Lynn Peterson, a Language Arts teacher, left to take another position. She was replaced by Mrs. Melissa Dumont.

The Artist in Residence program was again held at both Hill School and Three Rivers. At Hill School quilt artist Merrilyn San Soucie worked with students designing and sewing quilts. These quilts were displayed at the New England Images Quilt Show in the fall in Lowell, Ma. The students were recognized for their original works by the quilt judges. At Three Rivers worked continued on the hang out space under the direction of Ron King.

Our schools continue to make use of volunteers and have been recognized by the state through the Blue Ribbon Awards. We appreciate the help and support we have always gotten from the community. We also encourage anyone who is interested in volunteering to contact the school in which you would like to volunteer. We are aware that there may be potential volunteers in the community who do not currently have students in our schools and therefore don't have regular contact with us. Please feel free to call and make inquiries.

We continue to make consistent progress on the state assessment. At the third grade level this is the most noticeable in the area of math. We have made changes in our math curriculum and those changes have yielded very good results. In the area of Language Arts the 2000 testing was the first year that we were at or above state average on the open ended or essay questions. These questions indicate the level of comprehension students have of material that they have read. They really test the higher order thinking skills. This is an area we have chosen to emphasize because we feel it is one of the most important in a student's education.

At both Hill and Three Rivers the annual road races took place. These two events promote physical fitness and are tremendously popular with the students. At Hill School we continue to use this as a fundraiser for school projects. Our thanks to Craig Stam and Mark Thomas for establishing these traditions .

At Three Rivers we continue to offer a variety of extra curricular activities for the middle level students. We have soccer, basketball, skiing, softball and baseball in the area of team sports . In addition we have band, chorus, art club and skiing among other activities.

PEMBROKE SCHOOL DISTRICT (CONT.)

As always we would like to thank the community for their support. We appreciate how lucky our students are to be in a community that has worked hard to provide them with the resources needed for a good education. I'd also like to thank the Pembroke School Board and Superintendent Tom Haley along with his staff for their ongoing support. I also want to acknowledge all of the people who work in the offices, the custodial department, food service and transportation. It takes everyone working together to make our district the great place that it is for children to be everyday. Lastly, I would like to thank the teachers that I have the privilege of working with on a daily basis. In everything from teaching children to read to providing support through a crisis, they are there for our children.

Respectfully Submitted,
Susanne Whitbeck, Principal

PEMBROKE SCHOOL DISTRICT (CONT.)

**SCHOOL HEALTH SERVICES FOR
THREE RIVERS SCHOOL**

Nursing Assessment/Procedures	3091+
Medications: Doses Given	7424
Staff Assessment	48+
Home Visits	3
Total Visits to Health Office	10,563
Free/Reduced Meal Program	81
Special Education/IEP, 504, Student Assistance Team, Unified Arts Team, Building Team and Staff Meetings	198
Attention Deficit Disorder (ADD) Group	24
Professional Committee Participation: Rand Trust, School Nurse Assoc., School Nurses	15
Classroom Teaching/Presentations	32
Continuing Education/CPR/First Aid Certification	4
Attention Deficit Group	18
Inter-Agency Collaboration; Meetings with MD's, Parents, Dentists, Psychologists, Teachers; Transportation of Sick Students; Calling for Ambulance, Telephone Calls, Staff Education, Writing Student Reports/letters, etc.	+++

<u>Screening</u>	<u>No.</u>	<u>Rechecked</u>	<u>Referred</u>	<u>Treated (known)</u>
Vision	243	16	9	5
Hearing	243	4	2	?
Height	243			2
Weight	243	4	2	0
Scoliosis	409	42	16	?
Pediculosis	409	430+	42+	42?
Dental Clinic	12		8	2+
MMR Clinic	12			

Communicable Diseases

Strep Throat	10		Chicken Pox	0
Conjunctivitis	3		Mononucleosis	3
Fifth's Disease	1		Rabies Exposure	0
Ringworm	2		Scarlet Fever	2
Scabies	1			

Respectfully submitted,
Beth Corcoran, R.N., BSN
School Nurse-Health Teacher

PEMBROKE SCHOOL DISTRICT (CONT.)

PEMBROKE HILL SCHOOL

SCREENING	SCREENING	RECHECK	REFERRED
Vision	284	37	31
Hearing	284	8	2
Dental	24		6
Scoliosis	96	17	4
Blood Pressure Check	31		
Height & Weight	284		
Nursing Assessment/Treatment for Illness/Injury and or health counseling:			1934+
Medications Administered			4776
Home Visits			5

I had many parent conferences in person and by phone, and conferences with health care providers. I participated in I.E.P. meetings, special education meetings, and weekly SRT at both Hill and Village Schools. I covered Village School when the Village nurse who works part time was not there. As a member of the Wellness Committee I organized a flu shot – TB test clinic which we opened to the community. A number of elderly residents attended. I coordinated a health screening for staff and worked with Pembroke Welfare on holiday food and gift projects. I set up a Dental Clinic with the NHTI students and their instructor. As a member of the Health Curriculum Committee I am helping rewrite the Health Curriculum. The Pembroke nurses met monthly to work on health issues and policies. I participated in the Emergency Planning and Loss Control Committees.

Respectfully Submitted,
Mary Rosenthal, School Nurse

PEMBROKE VILLAGE SCHOOL

SCREENING	SCREENING	RECHECK	REFERRED
Vision	163	7	9
Hearing	163	13	3
Impedance	163	27	15
Blood Pressure	15		
Height & Weight	163		
Dental*	5		
Nursing Assessment/Treatment for Illness/Injury and or health counseling:			1680
Medications Administered			6524
Home Visits			2

Nursing services are provided to the TLC pre-school program and to Child Find. I participated in I.E.P. meetings and Special Education meetings. I participated in the Pembroke nurses monthly meeting to discuss health issues and policies. I had many phone conversations and personal conferences with parents and healthcare providers regarding health issues and health maintenance.

Respectfully Submitted,
Kathleen Mayer, School Nurse

PEMBROKE SCHOOL DISTRICT (CONT.)

PEMBROKE ACADEMY

Nursing Assessment/Illness	3860
Nursing Assessment/Injury	2640
Health/Pregnancy/Well-baby Counseling	240
Medications: scheduled & prin	3440
Faculty Health Office Visits	68
Total Visits to Health Office	9940
Health Records Reviewed & Tetanus Imm.	1384
Free/Reduced Meal Program	78
Parental Conferences/Communications/Calls (Includes immunization update calls & letters)	1802
Professional Committee Participation: IEP mtgs., Discipline, Procedures, Conferences, Staff Development, Crisis Team, School Nurse Association, In services, SRT	86
Medical/Interagencies/Community Collaboration/MS Walk	112
Professional Workshops Attended (inc. w/e & pm)	14
Classroom/Staff Presentations	4
Sports Physicals in School Health Office	34

<u>Screening</u>	<u>No.</u>	<u>Rechecked</u>	<u>Referred</u>
Vision	294	8	7
Hearing	274	3	1
Height	567		
Weight	570		
Blood Pressure	78		
Dental	5		5
Sports Physicals	34	6	6
Cardiac/Respiratory	6	6	6
Appendicitis	2		2

Communicable Diseases

Strep Throat	17+
Ringworm	2
Mononucleosis	5
Conjunctivitis	30+
Chicken Pox/Shingles	5
Pediculosis (Head Lice)	32

Respectfully submitted,
JoAnn V. Lytle, R.N., BSN, BSEd
School Nurse-Health Teacher

PEMBROKE SCHOOL DISTRICT (CONT.)

PEMBROKE ACADEMY 2000 GRADUATES

Pembroke

Sharif Amirbayov
Alexandrea Belyea
Crystal Benton
Kristina Blais
Tina Boulet
Mathew Bouley
Ashley Bower
Annette Brasley
Timothy Casey
Joseph Caswell
Julie Charron
Jennifer L. Chouinard
Renee Chouinard
Cassidy Clark
Jennifer Clement
Derek Cole
Michael Cote
Kyle Craver
Ryan DeLahaye
George Ditson
Ga'bor Dorma'n
Timothy Doyle
Amber Drew
Danielle Durette

Patrick Elliott
Gabriel Estabrook
Robbin Ford
Jaime Foreman
Corey Fraser
Mark Fraser, Jr.
Joshua Gagne
Kelly Girard
Benjamin Haggett
Shane Haggett
Carole Hartigan
Melissa Hebert
Melissa Laramie
Brooke Lavin
Derek Lavin
Christopher Lepage
Robert Libby
John Lovett
Heather Luster
Sara Macrae
Ryan McCullough
Charlene Moody
Christine Nedeau
Drew Neilson

Nicholas Noel
Lynn Palys
Daniel Parent
Eric Pepin
Brian Percy
Sara Plourde
Brandy Preve
Michelle Severance
Christine Shoemaker
Joshua B. Smith
Timothy Smith
Marcy Stacy
Richard Stewart
Done Syha
Andrew Tardiff
Melissa Tetrault
Sheri Tewhey
James Van Nest, III
Jake Voth
Jacob Wallace
Bradford Weeman
Ian York

PEMBROKE SCHOOL DISTRICT (CONT.)

THREE RIVERS SCHOOL 2000 GRADUATES

Geraldo Acevedo	Michael Griffin	Richard Moran
Sarah Acheson	Christopher Grosshart	Anthony Noto
Crystal Armour	Kevin Hancock	Katie O'Neil
Samuel Beauchesne	Douglas Hollen	Sean Oldham
John Bergeron	Nicholas Holliday	Alise Paraskeva
Timothy Blais	Robert Horne	Timothy Parent
Dru Bower	Jason Jones	Amber Parry
Michael Broek	Joseph Kaczmarek	Matthew Persons
Joshua Button	Peter Kane	Michael Persons
Nicholas Canonico	Jon Labrie	Mark Peterson
Kayleigh Carlisle	Christopher Lacaille	Clinton Place
Erin Carty	Nathan LaFrazia	Evelyn Portinari
Jennifer Chagnon	Christopher Lavalley	Kimberly Quillin
Naomi Chronis	Jeffery Leclerc	Christina Robie
Marshall Colby	Tyrel Lemoine	Patrick Roche
Shana Cole	Elizabeth LePage	Katherine Rogers
Michael Cremeno	Kate Lesniewski	Adam Sabin
Nikki Daneault	Nichole Letendre	Deanna Salmon
Michael Donnelly	Patrick Lewis	Christina Scagliotti
Ashley Duff	Mathew Littlefield	Kyle Scofield
Annie Duffy	Catherine Makosiej	Bryan Smith
Katrina Dykeman	Carissa Martin	Krystal Snow
Andrew Eldridge	Laura McAlister	Maranda Stacy
Michael Emerson	Nichole McCarthy	Kathleen Stewart
Shannon Feeny	Nicole Miner	Sarah Sturgeon
Mandy Fields	Brendan Mitchell	Andrea Tromp
Suzanne Fleury	Stephan Montana	Amber Vrooman
Michael Foster	Crystal Moody	Andrienne Walsh
Brendan Goodman		Saydee Watterson

PEMBROKE SCHOOL DISTRICT (CONT.)

**TEACHER'S SALARY SCHEDULE
2000/01**

STEP	BA	BA+15	MA	MA+16
1	22,770	23,770	26,770	27,770
2	23,870	24,870	27,870	28,870
3	24,970	25,970	28,970	29,970
4	26,270	27,270	30,270	31,270
5	27,570	28,570	31,570	32,570
6	28,870	29,870	32,870	33,870
7	30,170	31,170	34,170	35,170
8	31,470	32,470	35,470	36,470
9	32,770	33,770	36,770	37,770
10	34,070	35,070	38,070	39,070
11	35,370	36,370	39,370	40,370
12	36,870	37,870	40,870	41,870
13	38,370	39,370	42,370	43,370

SCHOOL EMPLOYEE SALARY RANGES

Secretaries	\$ 9.48/hr.-\$12.05/hr.
Teacher Aides	\$ 7.75/hr.-\$11.04/hr.
Custodians	\$ 7.96/hr.-\$14.44/hr.
Lunch Program	\$ 5.84/hr.-\$16.84/hr.

SCHOOL OFFICERS SALARIES

SCHOOL BOARD MEMBERS

Clint Hanson, Chairman	\$819.00
Ron Clouser	770.25
Marilyn Duffy	770.25
Gerard Fleury	770.25
Theresa McCarthy	770.25

DISTRICT CLERK

Cynthia Menard	\$25/Meeting
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MODERATOR

Tom Petit	\$65/Meeting
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DISTRICT TREASURER

Peggy Topliff	\$2,850.00
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DIRECTOR OF MAINTENANCE

Roger Simard	\$39,007.00
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2001

TOWN MEETING WARRANT

AND

PROPOSED TOWN BUDGET

TOWN MEETING WARRANT PEMBROKE, NH

TO THE INHABITANTS OF THE TOWN OF PEMBROKE, IN THE COUNTY OF MERRIMACK, IN SAID STATE, QUALIFIED TO VOTE IN TOWN AFFAIRS:

You are hereby notified to meet at the Pembroke Village School on Tuesday, March 13, 2001 from 11:00 a.m. until 7:00 p.m. for the casting of ballots; and at Pembroke Academy, in said Pembroke, on Saturday, March 17, 2001, at 10:00 a.m., to act upon the following articles:

BALLOT ARTICLES MARCH 13, 2001

1. To choose all necessary officers for the year ensuing.
2. Are you in favor of the adoption of the following amendments to the existing Zoning Ordinance of the Town of Pembroke as proposed by the Planning Board:

Amendment #1: To amend Chapter 143 of the Code of the Town of Pembroke, entitled Zoning, to amend Section 143-45.1, Parking Requirement Waivers.

Explanation: The purpose of Amendment #1 is to clarify that under RSA 674:21(h), the Planning Board may modify the parking requirements of the zoning ordinance if it finds that a) practical difficulties may result from strict compliance with the regulations, b) an alternative proposal is appropriate for the circumstances and use of the property, c) the purposes of the zoning ordinance may be served to a greater extent by the alternative proposal, and d) good cause is shown. This will allow the Board greater flexibility when reviewing commercial development proposals under site plan review where alternative parking schemes would result in a better overall development design.

Amendment #2: To amend the Code of the Town of Pembroke by deleting and repealing Chapter 143, Article XII, Impact Fees, and replacing it with a new Article XII, to be entitled Impact Fees, which provides for collection of impact fees, the demand for which is generated by new development.

Explanation: The purpose of Amendment #2 is to replace the current Impact Fee Ordinance with one that complies with a recent NH Supreme Court decision concerning impact fees. The amendment will allow the Planning Board to continue to assess impact fees on new development and will allow the Planning Board to continue to work with developers to complete off-site improvements which are necessary as a result of the development.

TOWN OF PEMBROKE
DELIBERATIVE SESSION
MARCH 17, 2001

3. To see if the Town will vote to raise and appropriate the sum of nine hundred ninety-seven thousand dollars (\$997,000) for the purpose of constructing a new library building, eight hundred thousand dollars (\$800,000) of such sum to be raised through the issuance of bonds or notes under and in compliance with the Municipal Finance Act, RSA 33:1 et seq., as amended; furthermore to authorize the withdrawal of one hundred forty three thousand dollars (\$143,000) plus all accumulated interest to the date of withdrawal from the Library Building Capital Reserve Funds; to authorize the withdrawal of fifty-four thousand dollars (\$54,000) plus all accumulated interest to the date of withdrawal from the Library Donation Trust Fund; to authorize the Selectmen to issue, negotiate, sell and deliver said bonds and notes and to determine the rate of interest thereon and the maturity and other terms thereof; and to authorize the Selectmen to take any other action or to pass any other vote relative thereto. *Recommended by Board Selectmen and Budget Committee.* (2/3 ballot vote required).
4. To see if the Town will vote to raise and appropriate the sum of thirty thousand dollars (\$30,000) to be added to the Sewer and Water Extension Capital Reserve Fund previously established and to authorize the transfer of the December 31 fund balance in that amount for this purpose. *Recommended by Board of Selectmen and Budget Committee.* (Majority vote required)
5. To see if the Town will vote to raise and appropriate the sum of one hundred and ten thousand dollars (\$110,000) to be added to the Town Equipment Capital Reserve Fund previously established. *Recommended by Board Selectmen and Budget Committee.* (Majority vote required)
6. To see if the Town will vote to raise and appropriate the sum of sixty-eight thousand two hundred dollars (\$68,200) to be added to the Fire Equipment Capital Reserve Fund previously established. *Recommended by Board Selectmen. Not recommended by the Budget Committee.* (Majority vote required)
7. To see if the Town will vote to raise and appropriate the sum of fifteen thousand seven hundred fifty dollars (\$15,750) to be added to the Fire Department Small Equipment Fund previously established and to authorize the transfer of the December 31 fund balance in that amount for this purpose. *Recommended by Board of Selectmen and Budget Committee.* (Majority vote required)
8. To see if the Town will vote to raise and appropriate the sum of thirty thousand dollars (\$30,000) to be added to the Library Building Capital Reserve Fund previously established and to authorize the transfer of the December 31 fund balance in that amount for this purpose. *Recommended by Board of Selectmen and Budget Committee.* (Majority vote required)
9. To see if the Town will vote to raise and appropriate the sum of five thousand dollars (\$5,000) to be added to the Sidewalk Construction/Repair Capital Reserve Fund previously established. *Recommended by Board Selectmen. Not recommended by the Budget Committee.* (Majority vote required)

10. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purchase of a new computer accounting and assessing system and to raise appropriate the sum of eighty-eight thousand dollars (\$88,000) to be placed in this fund, and to authorize the transfer of the December 31 fund balance in that amount for this purpose, and to designate the Board of Selectmen as agents to expend. *Recommended by Board of Selectmen and Budget Committee.* (Majority vote required)
11. To see if the Town will vote to raise and appropriate a sum not to exceed twenty thousand dollars (\$20,000) to purchase a flail mower for the trackless tractor and to authorize the withdrawal of a sum not to exceed twenty thousand dollars (\$20,000) from the Town Equipment Capital Reserve Fund created for this purpose. *Recommended by Board Selectmen and Budget Committee.* (Majority vote required)
12. To see if the Town will vote to raise and appropriate a sum not to exceed eight thousand dollars (\$8,000) to rehabilitate French's Cemetery and to authorize the withdrawal of a sum not to exceed eight thousand dollars (\$8,000) from the Cemetery Maintenance Capital Reserve Fund created for this purpose. *Recommended by Board of Selectmen and Budget Committee.* (Majority vote required)
13. To see if the Town will vote to raise and appropriate the sum of **\$5,069,246** which represents the operating budget. Said sum does not include special or individual articles addressed.
14. To see if the Town will vote to change the purpose of the existing Solid Waste Closure Capital Reserve Fund to the Solid Waste Facility Maintenance/Closure Fund and to designate the Board of Selectmen as agents to expend. (2/3 vote required)
15. To see if the Town is in favor of amending the Code of the Town of Pembroke, Chapter 133 thereof, entitled Solid Waste Management, to expand the hours of the solid waste facility, set fees for certain uses of the facility, and regulate the amount of trash accepted from commercial/residential mixed-use properties.
16. To see if the Town will vote to accept from the Captain Andrew Buntin Chapter of the Daughters of the American Revolution a certain property identified as Pembroke Park, so-called, located in the Town of Pembroke as a gift, subject to the following conditions: 1) The deed shall provide that the park shall be maintained and preserved as a park and as a memorial to those who fought to preserve the nation and the union. The Civil War monument and two artillery pieces, known as cannon, along with other war memorials, shall be maintained and preserved at the location in perpetuity, and these memorials shall neither be sold nor otherwise removed from the park; 2) The Captain Andrew Buntin Chapter of the Daughters of the American Revolution shall retain the right and privilege to hold the annual fund raiser at the park, at no cost to the Chapter; and 3) If, at some future time, the Town of Pembroke should find itself unable or unwilling to continue its ownership, then the park, with its monuments and appurtenances shall be gifted by the Town to a non-profit organization in the Town of Pembroke, willing to assume that honor and duty under the same conditions.

17. To see if the Town is in favor of the State of New Hampshire constructing a new bridge connecting Buck Street in Pembroke to Turnpike Street in Allenstown. The Town of Pembroke will then assume all future maintenance and replacement costs for the bridge.
18. To transact any other business that may legally come before said meeting.

Given under our hands and seal this
14th day of February, 2001.

/S/ John B. Goff, Chairman

/S/ Armand "Tom" Martel

/S/ Gerald R. Belanger

Board of Selectmen
Town of Pembroke, NH

TOWN MEETING WARRANT FOR PEMBROKE, NEW HAMPSHIRE

Posting Certification

We hereby certify that we gave notice to the inhabitants within named, to meet at the time and place and for the purpose within mentioned, by posting an attested copy of the within Warrant at the Pembroke Town Hall, Pembroke Village School, and Pembroke Academy on the 23rd day of February, 2000.

/S/ John B. Goff, Chairman

/S/ Armand "Tom" Martel

/S/ Gerald R. Belanger

Board of Selectmen
Town of Pembroke, NH

STATE OF NEW HAMPSHIRE
DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL SERVICES DIVISION
P.O. BOX 487, CONCORD, NH 03302-0487
(603)271-3397



BUDGET OF THE TOWN/CITY

OF: PEMBROKE

BUDGET FORM FOR TOWNS WHICH HAVE ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 2001 to December 31, 2001

or Fiscal Year From _____ to _____

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list the entire budget in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the above address.

We Certify This Form Was Posted on (Date): _____

BUDGET COMMITTEE

Please sign in ink.

Arthur A. Feldman

[Signature]

Emily Burgess Cooper

Gerald R. Belanger

THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT

ACCT. #	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Appropriations		Actual Expenditures		SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATIONS	
			Prior Year As Approved by DRA	Prior Year	RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED		
GENERAL GOVERNMENT										
4130-4139	Executive		252,606	231,453	262,654		262,654	XXXXXXX	XXXXXXX	XXXXXXX
4140-4149	Election, Reg. & Vital Statistics		85,320	78,504	89,241		89,241	XXXXXXX	XXXXXXX	XXXXXXX
4150-4151	Financial Administration		139,990	126,849	102,894		102,894	XXXXXXX	XXXXXXX	XXXXXXX
4152	Revelution of Property							XXXXXXX	XXXXXXX	XXXXXXX
4153	Legal Expense							XXXXXXX	XXXXXXX	XXXXXXX
4155-4159	Personnel Administration							XXXXXXX	XXXXXXX	XXXXXXX
4191-4193	Planning & Zoning		113,908	109,892	171,702		171,702	XXXXXXX	XXXXXXX	XXXXXXX
4194	General Government Buildings							XXXXXXX	XXXXXXX	XXXXXXX
4195	Cemeteries		9,953	5,526	8,973		8,023	XXXXXXX	XXXXXXX	950
4196	Insurance							XXXXXXX	XXXXXXX	XXXXXXX
4197	Advertising & Regional Assoc.							XXXXXXX	XXXXXXX	XXXXXXX
4199	Other General Government		147,729	126,685	140,982		131,247	XXXXXXX	XXXXXXX	9,735
PUBLIC SAFETY										
4210-4214	Police		685,624	684,441	741,906		736,071	XXXXXXX	XXXXXXX	5,835
4215-4219	Ambulance							XXXXXXX	XXXXXXX	XXXXXXX
4220-4229	Fire		182,885	146,072	193,467		186,467	XXXXXXX	XXXXXXX	7,000
4240-4249	Building Inspection							XXXXXXX	XXXXXXX	XXXXXXX
4290-4298	Emergency Management		463	413	465			XXXXXXX	XXXXXXX	465
4299	Other (Including Communications)							XXXXXXX	XXXXXXX	XXXXXXX
AIRPORT/AVIATION CENTER										
4301-4309	Airport Operations							XXXXXXX	XXXXXXX	XXXXXXX
HIGHWAYS & STREETS										
4311	Administration		507,624	506,976	541,234		541,234	XXXXXXX	XXXXXXX	XXXXXXX
4312	Highways & Streets		491,200	492,574	563,100		563,100	XXXXXXX	XXXXXXX	XXXXXXX
4313	Bridges							XXXXXXX	XXXXXXX	XXXXXXX

PURPOSE OF APPROPRIATIONS WARR. Prior Year As Actual SELECTMEN'S APPROPRIATIONS BUDGET COMMITTEE'S APPROPRIATION
 ACCT.# (RSA 32:3,V) ART.# Approved by DRA Expenditures Prior Year RECOMMENDED NOT RECOMMENDED ENSUING FISCAL YEAR RECOMMENDED NOT RECOMMENDED ENSUING FISCAL YEAR

CULTURE & RECREATION

4520-4529	Parks & Recreation		74,728	61,000	74,423	69,373	5,050
4550-4559	Library		106,078	106,078	117,485	113,485	4,000
4583	Patriotic Purposes		3,400	3,650	4,400	4,150	250
4589	Other Culture & Recreation						

CONSERVATION

4611-4612	Admin. & Purch. of Nat. Resources		835	508	835	835	
4619	Other Conservation						
4631-4632	REDEVELOPMENT & HOUSING						
4651-4659	ECONOMIC DEVELOPMENT		16,025	7,353	21,025	20,525	500

DEBT SERVICE:

4711	Princ.- Long Term Bonds & Notes		365,397	365,397	365,397	365,397	
4721	Interest-Long Term Bonds & Notes		120,209	120,209	111,182	111,182	
4723	Int. on Tax Anticipation Notes		107,045	100,371	107,125	107,125	
4790-4799	Other Debt Service						

CAPITAL OUTLAY

4901	Land				100,000		100,000
4902	Machinery, Vehicles & Equipment		50,211	50,184	74,000	74,000	
4903	Buildings		40,000	24,303	20,000	20,000	
4909	Improvements Other Than Bldgs.						

OPERATING TRANSFERS OUT

4912	To Special Revenue Fund						
4913	To Capital Projects Fund						
4914	To Enterprise Fund		418,599	418,599	418,599	418,599	
	Sewer-						
	Water-		453,319	453,319	453,319	453,319	

1 2 3 4 5 6 7 8 9

ACCT.	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	APPROPRIATIONS Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED

OPERATING TRANSFERS OUT cont.								
	Electric-				XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
	Airport-							
4915	To Capital Reserve Fund							
4916	To Exp.Tr.Fund-except #4917							
4917	To Health Maint. Trust Funds							
4918	To Nonexpendable Trust Funds							
4919	To Agency Funds							
SUBTOTAL 1			4,834,668	4,681,168	5,243,411	5,069,246	174,165	

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

year.

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 32:3, VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trusts funds; or 4) an appropriation designated on the warrant as a special article or as a nontransferable article.

1 2 3 4 5 6 7 8 9

ACCT.	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
	New Library				997,000		997,000	
	Sewer/Water Cap. Res.		8,500	8,500	30,000		30,000	
	Town Equipment Cap. Res.		110,000	110,000	110,000		110,000	
	Fire Equipment Cap. Res.		65,000	65,000	68,200		68,200	
	Fire Small Equip. Cap. Res.		15,000	15,000	15,750		15,750	
	Library Bldg. Cap. Res.		30,000	30,000	30,000		30,000	
	SUBTOTAL 2 RECOMMENDED		XXXXXXX	XXXXXXX		XXXXXXX		XXXXXXX

****INDIVIDUAL WARRANT ARTICLES****

Individual* warrant articles are not necessarily the same as "special warrant articles". An example of an individual warrant article might be negotiated cost items for labor agreements or items of a one time nature you wish to address individually.

1 2 3 4 5 6 7 8 9

ACCT.	PURPOSE OF APPROPRIATIONS (RSA 32:3, V)	WARR. ART.#	Appropriations Prior Year As Approved by DRA	Actual Expenditures Prior Year	SELECTMEN'S APPROPRIATIONS		BUDGET COMMITTEE'S APPROPRIATION	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
	Computer System Cap. Res.				88,000		88,000	
	Sidewalk Cap. Res.				5,000		5,000	
	Highway Equip. Purchase		45,000	45,000	20,000		20,000	
	Cemetery Rehab.				8,000		8,000	
	Highway Garage Project		125,000	125,000				
	Town Clock Restoration		100,000	100,000				
	SUBTOTAL 3 RECOMMENDED		XXXXXXX	XXXXXXX	1,371,950	XXXXXXX	1,298,750	XXXXXXX

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR
TAXES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3120	Land Use Change Taxes		20,000	9,652	20,000
3190	Resident Taxes				
3185	Timber Taxes		8,300	8,897	9,500
3186	Payment in Lieu of Taxes		50,618	50,618	50,618
3189	Other Taxes		51,016	51,016	51,016
3190	Interest & Penalties on Delinquent Taxes		100,000	94,865	115,000
	Inventory Penalties				
3187	Excavation Tax (\$0.02 cents per cu yd)		10,330	10,164	10,330
3188	Excavation Activity Tax		70,000		70,000
LICENSES, PERMITS & FEES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	Business Licenses & Permits				
3210	Motor Vehicle Permit Fees		792,000	810,038	810,000
3220	Building Permits		60,500	44,766	50,000
3290	Other Licenses, Permits & Fees		27,760	23,219	29,125
3311-3329	FROM FEDERAL GOVERNMENT				
FROM STATE			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3351	Shared Revenues		48,169	44,308	48,169
3352	Meals & Rooms Tax Distribution		127,419	127,419	154,735
3353	Highway Block Grant		114,634	114,635	122,735
3354	Water Pollution Grant		77,888	77,928	77,096
3355	Housing & Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		31,613	25,894	21,265
3379	FROM OTHER GOVERNMENTS				
CHARGES FOR SERVICES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3401-3406	Income from Departments		139,986	96,966	133,815
3409	Other Charges		2,000	213	250
MISCELLANEOUS REVENUES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3501	Sale of Municipal Property				1,000
3502	Interest on Investments		75,000	119,386	100,000
3503-3509	Other				
INTERFUND OPERATING TRANSFERS IN			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3912	From Special Revenue Funds				
3913	From Capital Projects Funds		32,629	32,621	34,486

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	Estimated Revenues Prior Year	Actual Revenues Prior Year	ESTIMATED REVENUES ENSUING YEAR

INTERFUND OPERATING TRANSFERS IN cont.			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3914	From Enterprise Funds				
	Sewer - (Offset)		418,599	418,599	418,599
	Water - (Offset)		513,319	513,319	453,319
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		45,000	44,700	225,000
3916	From Trust & Agency Funds			20,250	
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3934	Proc. from Long Term Bonds & Notes		150,000	150,000	300,000
	Amts VOTED From F/B ("Surplus")		278,500	278,500	163,750
	Fund Balance ("Surplus") to Reduce Taxes				
TOTAL ESTIMATED REVENUE & CREDITS			3,245,276	3,167,973	3,369,328

BUDGET SUMMARY

	SELECTMEN'S RECOMMENDED BUDGET	BUDGET COMMITTEE'S RECOMMENDED BUDGET
SUBTOTAL 1 Appropriations Recommended (from page 5)		
SUBTOTAL 2 Special Warrant Articles Recommended (from page 6)		
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 6)		
TOTAL Appropriations Recommended		
Less: Amount of Estimated Revenues & Credits (from above, column 5)		
Estimated Amount of Taxes to be Raised		

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: _____
 (See Supplemental Schedule With 10% Calculation)

2001

SCHOOL DISTRICT WARRANT

AND

PROPOSED SCHOOL BUDGET

THE STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE SCHOOL DISTRICT IN THE TOWN OF PEMBROKE, QUALIFIED TO VOTE IN DISTRICT AFFAIRS:

You are hereby notified to meet at Pembroke Academy in said District on the 10th day of March, 2001 at 10:00 o'clock in the morning to act upon the following subjects:

1. To hear the reports of Agents, Auditors, Committees, or Officers chosen, and to pass any vote relating thereto.
2. To see if the District will vote to authorize the School Board to accept gifts and donations from any source on behalf of the School District.
3. To see if the District will vote to raise and appropriate the sum of up to \$50,000, from surplus, to be added to the Special Education Trust Fund previously established, and to authorize the use/transfer of up to \$50,000 from the June 30, 2001 fund balance for this purpose.

*School Board recommends approval
Budget Committee recommends approval*

4. To see if the District will vote to raise and appropriate the sum of up to \$20,000, from surplus, to be added to the School Roadway Trust Fund previously established, and to authorize the use/transfer of up to \$20,000 from the June 30, 2001 fund balance for this purpose.

*School Board recommends approval
Budget Committee recommends approval*

5. To see if the district will vote to raise and appropriate the sum of up to \$20,000, from surplus, to be added to the School Building Capital Reserve Fund previously established, and to authorize the use/transfer of up to \$20,000, from the June 30, 2001 fund balance for this purpose.

*School Board recommends approval
Budget Committee recommends approval*

6. To see if the District will vote to raise and appropriate the sum of up to \$10,000, from surplus, to be added to the Major Equipment Trust Fund previously established, and to authorize the use/transfer of up to \$10,000 from the June 30, 2001 fund balance for this purpose.

*School Board recommends approval
Budget Committee recommends approval*

7. To see if the District will vote to authorize the withdrawal of \$47,475 from the School Building Capital Reserve Fund for the purposes of field irrigation at Pembroke Academy (\$22,000), hallway painting at Three Rivers School (\$7,975), carpeting at Hill and Village Schools and ceiling tile replacement at Hill School (\$9,000), fencing and playground safety edging replacement at Village School (\$8,500).

*School Board recommends approval
Budget Committee recommends approval*

8. To see if the District will vote to remove the term "major" from the title and purpose of the Major Equipment Trust Fund previously established.

9. To see if the District will vote to authorize the withdrawal of \$27,300 from the (*Major*) Equipment Trust Fund for the purposes of purchasing grounds maintenance equipment (\$2,300), a replacement fire alarm panel for Village School (\$6,000) and a replacement phone/intercom system for Village School (\$19,000).

School Board recommends approval
Budget Committee recommends approval

10. To see if the District will vote to approve the cost items as set forth in the collective bargaining agreement reached between the Education Association of Pembroke and the Pembroke School Board for the 2001/02, 2002/03 and 2003/04 fiscal years, which calls for the following estimated increases in salaries and benefits:

Year 2001/02	\$380,739
Year 2002/03	\$358,844
Year 2003/04	\$353,755

and further to raise and appropriate the sum of \$380,739 for the 2001/02 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits agreed to by the Pembroke School Board and the Education Association of Pembroke.

School Board recommends approval
Budget Committee recommends approval

11. As an advisory article to the School Board, to see if the District will vote to approve continuation of the Pembroke Academy ice hockey program partially at District expense. The District cost is estimated at \$11,000 for the 2001/02 school year. This program has been totally funded privately by the Pembroke Academy Friends of Hockey during fiscal years 1999, 2000 and 2001. This \$11,000 is currently included in the requested budget total.

School Board recommends approval
Budget Committee does not recommend approval

12. To see if the Pembroke School District shall accept the provisions of RSA 195-A (as amended) providing for the renewal of an A.R.E.A. school located in Pembroke to serve students in grades 9-12 from the school districts of Allenstown, Chichester and Epsom, in accordance with the provisions of the plan on file with the district clerk and contingent upon the approval of the State Board of Education.

[This article asks whether voters wish to modify the existing A.R.E.A. Agreement with Pembroke Academy. The most significant change would grant one member of the Allenstown, Chichester and Epsom School Boards voting status on the Pembroke School Board for all matters related to the governance of Pembroke Academy. Other changes nullify the exclusion of certain Epsom students and bring the Agreement into compliance with current statute.]

Majority ballot vote required

13. To see what sum of money the District will raise and appropriate for the support of schools, for the payment of salaries and benefits for school district officials and agents and for the payment of statutory obligations of the District, inclusive of all funds appropriated in previous articles on this warrant.

14. To choose Agents and Committees in relation to any subjects embraced in the Warrant.

15. To transact other business that may legally come before said meeting.

Given under our hands and seal this 20th day of February, 2001.

PEMBROKE SCHOOL DISTRICT WARRANT

THE STATE OF NEW HAMPSHIRE

TO THE INHABITANTS OF THE SCHOOL DISTRICT IN THE TOWN OF PEMBROKE,
QUALIFIED TO VOTE IN DISTRICT AFFAIRS:

You are hereby notified to meet at the Pembroke Village School in said District on the 13th day of March, 2001 at 11:00 o'clock in the forenoon, to act upon the following subjects:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose two members of the School Board for the ensuing three years.
4. To choose a Treasurer for the ensuing year.

The polls are to open at 11:00 A.M. and will close not earlier than 7:00 P.M.

All other School District business to be conducted at the regular School District meeting as otherwise posted.

Given under our hands at said Pembroke this 20th day of February, 2001.

Clinton Hanson
Ronald Clouser
Gerard Fleury
Marilyn Duffy
Therese McCarthy
PEMBROKE SCHOOL BOARD

**PEMBROKE SCHOOL DISTRICT
2000/01 BUDGET**

Purpose of Appropriation	Expenditures 1999/00	Approved Budget 2000/01	School	Budget Committee	
			Board's Budget 2001/02	Recommended 2001/02	Not Recommended 2001/02
INSTRUCTION					
Regular Programs	4,103,608	4,342,189	4,495,590		
Special Programs	1,773,100	2,075,532	2,165,538		
Vocational Programs	525,995	559,097	702,640		
Other Instructional Programs	157,452	207,771	179,924		
Adult/Continuing Education	0	0	1		
SUPPORT SERVICES					
Student Support Services	526,371	548,163	874,497		
Instructional Staff Services	294,922	243,722	424,687		
General Administration					
Other School Board	38,940	43,321	41,513		
Executive Administration					
S.A.U. Management Serv.	253,669	296,143	305,962		
School Administration Service	546,427	561,824	638,303		
Operation/Maint. of Plant	957,857	971,938	1,082,882		
Student Transportation	261,784	299,396	343,455		
Other Support Services	1,699,888	1,976,483	2,443,488		
Non-Instructional Services	317,900	344,400	340,214		
Facilities Acq & Const.	6,003,840	2,485,811	74,775		
OTHER OUTLAYS					
Debt Serv.-Principal	355,000	930,000	930,000		
Debt Serv.-Interest	359,822	564,678	468,335		
To Food Service	0	1	1		
To Capital Reserve Fund	30,000	20,000	20,000		
To Expendable Trust	10,000	60,000	80,000		
Supplemental	0	1	1		
TOTAL APPROPRIATIONS	18,216,575	16,530,470	15,611,806	15,449,265	162,541

**PEMBROKE SCHOOL DISTRICT
ESTIMATED REVENUES**

REVENUES & CREDITS AVAILABLE TO REDUCE SCHOOL TAXES	ACTUAL REVENUE 1999/00	REVISED REVENUE 2000/01	ESTIMATED REVENUE 2001/02	BUDGET COMMITTEE BUDGET 2001/02
REVENUE FROM LOCAL SOURCES				
Tuition	2,992,826	3,480,633	4,009,772	
Earnings on Investments	27,393	20,000	20,000	
Food Service Sales	244,231	240,000	248,814	
Other Local Sources	47,548	37,000	37,000	
REVENUE FROM STATE SOURCES				
School Building Aid	107,014	357,884	394,514	
Catastrophic Aid	148,444	102,689	133,176	
Vocational Aid	24,160	24,160	3,143	
Child Nutrition	5,593	8,000	6,000	
REVENUE FROM FEDERAL SOURCES				
Federal Program Grants	150,262	226,000	818,000	
Child Nutrition Program	83,532	95,000	84,000	
Medicaid Distribution	128,995	100,000	100,000	
OTHER FINANCING SOURCES				
Sales of Bonds or Notes	8,445,000			
Transfer from Capital Reserve Fund		19,700	47,475	
Transfer from Expendable Trust Fund		4,450	27,300	
Appropriations Voted From Fund Balance	40,000	80,000	100,000	
Fund Balance to Reduce Taxes	33,811	75,228		
Total School Revenues & Credits	12,478,809	4,870,744	6,029,494	6,029,494
Cost of Adequate Education	5,137,535	5,137,535	5,350,865	5,350,865
District Assessment	3,230,801	4,060,530	4,612,186	4,449,645
Total Revenues & District Assessments	20,847,145	14,068,809	15,992,545	15,830,004

INFORMATION ABOUT PEMBROKE

INCORPORATED	1759
POPULATION	6,800
AREA	Approximately 22.64 Square Miles
ROADS	Approximately 70.24 Miles of Road
ANNUAL ELECTION	2nd Tuesday in March
ANNUAL TOWN MEETING	Saturday following election
SCHOOLS	Pembroke Village (K-1)
.....	Pembroke Hill (2-4)
.....	Three Rivers (5-8)
.....	Pembroke Academy (9-12)
STATE SENATOR, 15TH SENATORIAL DISTRICT	Senator Sylvia Larsen
REPRESENTATIVES TO THE GENERAL COURT, DISTRICT 12	Representative Gabriel "Gabby" Daneault
.....	Representative Frank W. Davis
.....	Representative Vincent E. Greco
.....	Representative Deanne Rush
UNITED STATES SENATORS	Senator Judd Gregg
.....	Senator Bob Smith
UNITED STATES REPRESENTATIVE	Representative Charlie Bass
CHURCHES	Three, representing three denominations