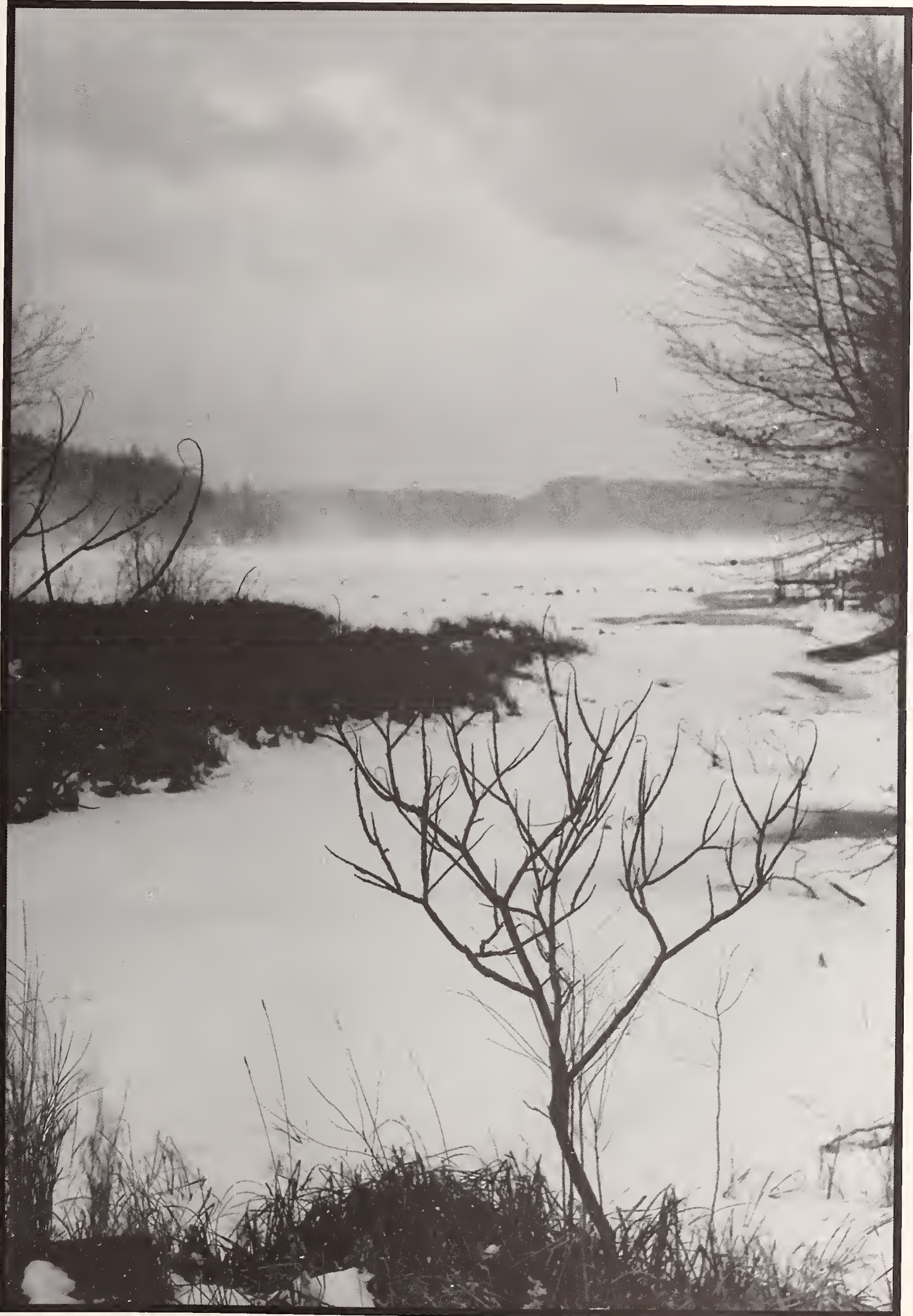



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2003 NORTHWOOD TOWN REPORT



FOR THE YEAR ENDING DECEMBER 31, 2003



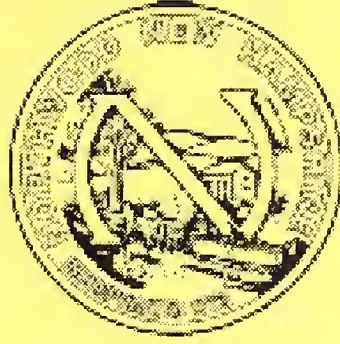
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The Town of Northwood and Coe-Brown Academy have worked together to involve the students in the town report process and to encourage pride in their community. The photography students at the academy are asked to submit their work for consideration for the cover of the annual report. After the artwork is received, an article is placed in a local newspaper encouraging residents to visit the town hall and view the artwork and submit their recommendation for which piece should grace the cover.

The winning piece for this year's town report was submitted by
Samantha McDonald and is entitled "Winter Lake."
Congratulations Samantha!

We would also like to thank Coe-Brown Academy for their participation and Mr. Scott Chatfield, Coe-Brown Art Instructor, for submitting the pieces.



**The Annual Report of
the Officers
of the Town of
Northwood
for the
Year Ending
December 31, 2003**

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In dedication to Jean W. Lane



Jean Lane has dedicated herself to the Town of Northwood for many years. She served over twenty years as a member of the budget committee as well as school district clerk. She also served as a member of the board of adjustment for over a decade.

Jean has been active in her church, the Northwood Historical Society, and the Harvey Lake Woman's Club.

Jean, as a registered nurse, assisted and coordinated Red Cross blood drives for over fifty years. She also has provided food and beverages to Fire Department personnel during fire emergencies. She has assisted at the New Hampshire Police Academy physicals and at blood pressure clinics for seniors at the Shepard Center.

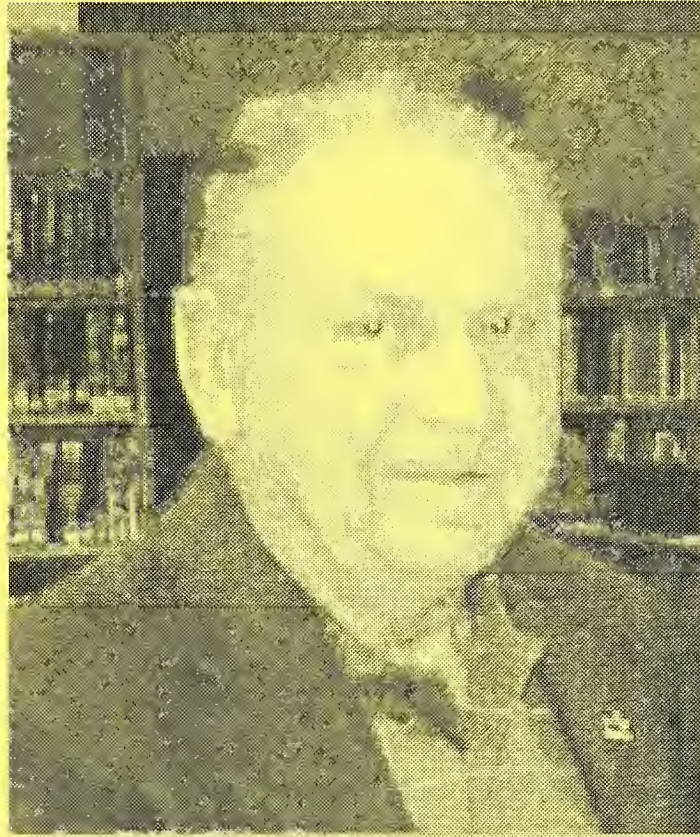
Jean has also been dedicated to the children of our community. For many years, she introduced the youth of Northwood to swimming as the certified swimming instructor for the Town. In addition, Jean has knitted over 100 pair of mittens each year for elementary age children at the Northwood School, making each pair unique as not to have the children confuse them with another's.

Jean is seen at nearly all events in the town; with her husband John, bringing not only gallons of fresh lemonade and food for the function, but her encouragement and love for the community. For this we dedicated this town report to Jean W. Lane and thank her for her years of service.

The Northwood Board of Selectmen

In Memory

J. Perry Richardson



This annual report is dedicated to the memory of John Perry Richardson. Born in Kittery, Maine, Perry was a 1938 graduate of Coe-Brown Northwood Academy and lived in Northwood for 80 years. A 1940 graduate of the Wentworth Institute in Boston, he went on to serve in the Army during World War II, where he served with the 105th Port Marine Maintenance Company.

Perry served our community as road agent for nine years. He also served as a budget committee member, school board member, school district moderator; chairman of the town bicentennial board; treasurer for the Coe-Brown Academy board of trustees and president of the Coe-Brown Academy Alumni Association. He most recently served on the Route 4/Bow Lake Road Construction Committee. He was associated with Northwood Congregational Church for many years and served as the caretaker during the years the church was not having services. He was interested in town affairs and education.

After retiring from the Portsmouth Naval Shipyard, he taught woodworking at Coe-Brown Northwood Academy. He was a member of the Northwood Historical Society; a 57-year member of the American Legion Post No. 73; and a member and historian of the VFW Post 7217 in Northwood. He was also a member of the National Association of Retired Federal Employees.

Perry is survived by his daughter, Marcia Severance; two grandchildren and one great-granddaughter. Perry's wife of 60 years, Evelyn (Smith) Richardson, passed away in 2003.

The Northwood Board of Selectmen

Town Officials

ELECTED TOWN OFFICIALS

Moderator

Robert B. Robertson

Term Expires March 2004

Road Agent

James D. Wilson

Term Expires March 2006

Town Clerk

Judy Pease

Term Expires March 2006

Tax Collector

Judy Pease

Term Expires March 2006

Town Treasurer

Joseph A. Knox

Term Expires March 2005

Elected Boards and Committees

Board of Selectmen

Scott R. Bryer Chairman

Term Expires March 2005

James A. Hadley

Term Expires March 2004

Lucy C. Edwards

Term Expires March 2006

Budget Committee

Daniel McNally, Chairman

Term Expires March 2006

Virginia R. Dole, Vice Chairman

Term Expires March 2005

Jean W. Lane, Resigned

Term Expires March 2004

Jacques Pauchey, Resigned

Term Expires March 2005

Tom Chase

Term Expires March 2005

Richard Gendron

Term Expires March 2006

Robert E. Bailey

Term Expires March 2006

Robert Clark

Term Expires March 2004

Robert Holden

Term Expires March 2004

Shelley Bobowski

Term Expires March 2006

Gary Smith

Term Expires March 2005

Christine Tappan

Term Expires March 2004

Steve Foley

School Board Representative

John Jacobsmeyer

Water District Representative

Scott R. Bryer

Selectmen Representative

Linda Smith, Board Administrator

Lisa Fellows-Weaver, Board Secretary

Cemetery Trustees

Andreas M. Turner, Chairman

Term Expires March 2005

Douglas Reckard

Term Expires March 2004

George E. Reese

Term Expires March 2003

Library Trustees

Janet Clark, Chairman

Term Expires March 2005

Mary Ellen LaPine

Term Expires March 2004

Norma Heroux,

Term Expires March 2006

Planning Board

Patrick L. Bell, Chairman	Term Expires March 2004
Eleanor "Polly" Pinkham	Term Expires March 2006
Bob Clark	Term Expires March 2006
Russell C. Eldridge	Term Expires March 2004
Douglas J. Peterson, Resigned	Term Expires March 2005
Eric Reitter	Term Expires March 2005
Pete Jones	Term Expires March 2004
Lucy C. Edwards, Selectmen Representative	
Linda Smith, Board Administrator	
Lisa Fellows-Weaver, Board Secretary	

Police Commission

W. Edward Bryant, Jr., chairman	Term Expires March 2004
Eleanor "Polly" Pinkham	Term Expires March 2005
Richard Cummings	Term Expires March 2006

Supervisors of Checklist

Priscilla King, Chair	Term Expires March 2004
Phyllis L. Reese	Term Expires March 2006
Susan Robertson	Term Expires March 2008

Trustees of Trust Funds

Andreas M. Turner	Term Expires March 2004
Joann W. Bailey, Chairman	Term Expires March 2005
Russell C. Eldridge	Term Expires March 2006

APPOINTED BOARDS AND COMMITTEES**Animal Control Officer**

Donald Evans	Term Expires March 2004
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Board of Adjustment

Bruce Farr, Chairman	Term Expires March 2006
Thomas Lavigne, Vice Chairman	Term Expires March 2005
Robert Bailey	Term Expires March 2004
Roy Pender	Term Expires March 2006
Jean W. Lane, Resigned	Term Expires March 2005
Nona Holmes, appointed	Term Expires March 2005
Joseph A. Knox, Alternate,	Term Expires March 2004
Dan Remi, Alternate, appointed	Term Expires March 2004
Jean W. Lane, appointed Alternate	Term Expires March 2004

Cable Advisory Committee

Ken Curley, Chair	Term Expires March 2004
Donna Bunker, Secretary	Term Expires March 2005
Joseph A. Knox	Term Expires March 2005
Bernie King	Term Expires March 2004
Paul Davis, Coe-Brown Northwood Academy Representative	

Conservation Commission

James Ryan, Chairman	Term Expires March 2004
Loren O'Neil	Term Expires March 2006
Charles Therriault	Term Expires March 2005
Dave Estes	Term Expires March 2004
Stephen Roy	Term Expires March 2005
Pauline Lemelin, Alternate	Term Expires March 2005

Linda Smith, Board Administrator
Lisa Fellows-Weaver, Board Secretary

Emergency Management

Robert E. Young, Director	Term Expires March 2004
Michael D'Alessandro	Term Expires March 2004
Kevin Madison	Term Expires March 2004

Highway Advisory Committee

Paul Belliveau	Term Expires March 2005
Robert Bailey	Term Expires March 2004
Joe Holmes	Term Expires March 2005
John Lane	Term Expires March 2004

Recycling Committee

Ginger Dole, resigned	Term Expires March 2004
Doug Sargent	Term Expires March 2004
Benjamin Edwards	Term Expires March 2004
Pete Jones	Term Expires March 2005
Ken Curley	Term Expires March 2005

Rural District VNA

Charlotte Klaubert	Term Expires March 2006
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Town Facility Committee

Stephen Bailey	Term Expires March 2004
Catherine McNally	Term Expires March 2004
Joann Bailey	Term Expires March 2004

Town Departments and Officials

Office of the Selectmen and Administration

Stephen R. Fournier	Town Administrator
Tammie Beaulieu	Finance Administrator
Marcia J. Severance	Municipal Receptionist
Susan Serino	Assessing Technician
David Hickey, P. E.	Building Inspector, Code Enforcement Officer
Walter Unger	Assistant Building Inspector, Code Enforcement Officer
Linda Smith	Board Administrator
Lisa Fellows-Weaver	Board Secretary
Rebecca Clark	Interim Recreation Director

Fire/Rescue Department

George E. Ashford, Chief of Department
Fred K. Bassett, Deputy Chief

Company 1

Captain Vincent Bane
Lieutenant Matthew Hotchkiss
P. Donald Arsenault
Donald Bassett
W. Eugene Beau
Scott Bryer
Michael Corson
Richard Drown
Jeffrey Gibson
James Lindquist
Robert Lindquist, Jr.
Nicholas Morales
Earl Strout

Company 2

Lieutenant Gregory Leblanc
Lieutenant David Wakeman
Scott Antsey
Nick Bassett
Stephen Bailey
Matt Bombaci
Christopher Brown
Brian Colburn
Steve Colburn
Stephen Conway
Richard Corning
Richard Romsteadt
Daryl Morales
R. Scott Wilson

EMS Company

Captain Kevin Madison
Lieutenant Betsy Colburn
Lieutenant Scott Severence
Susan Allard
Joel French
Kristina Ingram
Bill Kennedy
Sandra Priolo
Kayla Tasker

Support Company

Dee Ashford
Lori Bassett
Patti Blackburn
Alisa Caron
Allyson Herk
Terri Madison
Helen Mainheit

Explorers

Taylor Ashford
Nick Bailey
Daryl Dean
Peter Delisle
Ryan Godfrey
Jesse Mainheit

Forest Fire Warden

George E. Ashford

Deputy Forest Fire Warden

Fred Bassett
Kevin Madison
Steve Conway
Vincent Bane
Steve Bailey

Health Officer

P. Donald Arsenault

Highway Department

James D. Wilson
Charles Pease
James A. Wilson
Stewart Smith

Human Services Director

Rebecca Clark

Library

Donna Bunker, Librarian
Eunice Fraser, Library Assistant
Joyce Braungart, Substitute
Janet Hoitt, Substitute
Connie Madison, Substitute
Ashley Martin, Substitute
Tyler Martin, Substitute
Laurie Piper, Substitute
Mary Carolyn Sorensen, Substitute

Police Department

Michael D'Alessandro, Chief of Police	
Sergeant Charles Hillner	Corporal J. David Crockett
Senior Patrolman Glendon Drolet	Patrolman Stacie Fiske
Patrolman/Resource Officer Stephen Rowe	Part-time Patrolman Randy DiFruscio
Part-time Patrolman Thomas Bibeau	Mary Lou Tuttle, Administrative Assistant

Tax Collector / Town Clerk
Judy C. Pease

Tax Collector, Deputy
Nancy Bunst
Hazel Saunders

Town Clerk, Deputy
Nancy Bunst

Town Historian
Joann W. Bailey

Town Treasurer
Joseph A. Knox

Town Treasurer, Deputy
Marcia J. Severance

Transfer Station
Stephen Preston
D.J. Hodgdon

Northwood Annual Town Meeting Minutes –

March 15, 2003

Moderator Robertson rapped the meeting to order at 9:00 a.m. at Coe-Brown Northwood Academy in Northwood by being led with the salute to the American Flag. Mr. Robertson asked the audience's pleasure as to whether or not to use shoe boxes for card votes. The audience was in agreement to do so. At this point the Moderator read a statement from the Board of Selectmen requesting permission for the following non-residents to speak if the situation warranted it: Police Chief Mike D'Alessandro and Administrative Assistant to the Board of Selectmen, Steve Fournier. The Moderator then asked the audience to vote on whether non-residents would be allowed to speak when appropriate. With a show of cards, it was decided they would be allowed to speak. Selectman Knox then asked Colleen Kent to come forward. Ms. Knox then presented her with a certificate honoring her for her photograph entitled "Shadows" that had been chosen for the cover of the 2002 Town Report. Selectman Scott Bryer then read a certificate that was presented to Robert Knowlton acknowledging his years as a Planning Board representative. He then presented Selectman Knox with a clock for her many years of service both as a Selectman and Administrative Assistant.

Moderator Robertson then read the results of the Election held on Tuesday, March 11, 2003, after which the following articles were addressed:

OPEN LAND SPACE/CONSERVATION EASEMENT \$250,000 BOND

ARTICLE #1: Selectman Hadley moved and Selectman Knox seconded to see if the Town would vote to raise and appropriate up to the sum of **Two Hundred Fifty Thousand Dollars (\$250,000)** for the acquisition of conservation easements or open space lands by the Town, all for the permanent protection of appropriate undeveloped land in the Town of Northwood, and to authorize the Selectmen and Conservation Commission to act on behalf of the Town in connection with such acquisitions of conservation easements or open space lands pursuant to NH RSA 36-A, and to further authorize the issuance of not more than **Two Hundred Fifty Thousand Dollars (\$250,000)** of bonds and/or notes in accordance with the provisions of the Municipal Finance Act (NH RSA Chapter 33), and to authorize the Selectmen to issue, negotiate, and regulate such bonds and/or notes and to determine the rates of interest thereon. A two-thirds majority vote was required.

Mr. Hadley stated that this would be for the acquisition of property such as the field behind Johnson's Dairy Bar to keep them from being developed and to retain their original status. Ms. Joann Bailey stated that she agreed with Mr. Hadley and that she urged everyone to vote yes. The chairman of the Conservation Commission, Jim Ryan, then stated that the Commission unanimously supported this article. Ms. Barbara Gendron asked if there were specific pieces of property this article was for and Mr. Hadley stated there were no specific properties as yet. Mr. Douglas Sargent then argued that this would possibly mean 6,000 acres of taxable land taken out of the tax roll. Others spoke in support of as well as others against. It was questioned as to whether this would have any present affect on the tax rate, and Mr. Hadley stated it would not. He stated that Bear Paws have done studies on the matter. He said that interest rates were very low now vs. years to come. Mr. Sargent suggested that the money received from the sale of the Lucas Pond Lots could go into this fund. Mr. Ted Gooch asked if these lands could be used for soccer or ball fields and he was told that they could be used for "light" use, but were not sure if that term meant ball fields or not. After more discussion, it was voted to move the question. The polls remained open for an hour. After that time, the result of the vote was 91 in favor, and 53 opposed. It did not pass with 2/3s, so was defeated.

FIRE/RESCUE DEPARTMENT CAPITAL RESERVE FUND

ARTICLE #2: Selectman Bryer moved and Jean Lane seconded to see if the municipality would vote to raise and appropriate the sum of **Sixty-five Thousand Nine Hundred Fifty-nine Dollars and Thirty-one Cents (\$65,959.31)** to be added to the Fire/Rescue Department Vehicle Capital Reserve Fund held by the Trustees of Trust Funds. This is the same amount received by the Town from ambulance billings during the year 2002, which receipts have been deposited into the Special Ambulance Replacement Fund. This appropriation is to be funded by a withdrawal from the Special Ambulance Replacement Fund. With a show of cards the article passed.

FIRE ENGINE 2 CHASSIS AND PUMP UPDATE LEASE

ARTICLE #3: Selectman Bryer moved and Ms. Knox seconded to see if the Town would authorize the Board of Selectmen to enter into a lease/purchase agreement with no escape clause in the amount of **One Hundred Ninety Thousand Dollars and No Cents (\$190,000.00)** for the purpose of updating the chassis and pump on Engine 2 (a 1971 International 2010, 1000 GPM pump) and to raise and appropriate the sum of **Forty-seven Thousand Five Hundred Dollars and No Cents (\$47,500.00)** for the first year payment, and to withdraw the sum of **Forty-seven Thousand Five Hundred Dollars and No Cents (\$47,500.00)** from the Fire/Rescue Vehicle Capital Reserve Fund, previously established, for this purpose. This project is to be funded under a lease/purchase agreement with payments of **Forty-seven Thousand Five Hundred Dollars and No Cents (\$47,500.00)** for three additional years as follows, 2004, 2005 and 2006. Chief George Ashford then asked to amend this article by changing the amount to **One Hundred Ninety Seven Thousand, Seven Hundred and Eighty Four dollars and no cents (\$197,784.00)**. Mr. Bryer seconded. The Chief stated that since the time of the original article, the closed bids had come in and they were higher than estimated. The vote on the amendment passed. There was some additional discussion as to the use of used chassis and pump but the Chief stated that the Department preferred not to use used parts. Mr. Faiella asked what the Department would do if the article was defeated and Chief Ashford said they would continue to use the present chassis and tank. Once the discussion stopped, shoe boxes were passed among the audience. The vote was 115 in favor, and 24 opposed. The 2/3's requirement was met so the article passed.

CEMETERY IMPROVEMENT EXPENDABLE TRUST FUND

ARTICLE #4: Selectman Knox moved and Mr. Sargent seconded to see if the municipality would vote to raise and appropriate the sum of **Nine Hundred Dollars and No Cents (\$900.00)** to be added to the Cemetery Improvement Expendable Trust fund previously established, and to fund this appropriation by the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2002. This amount is equivalent to the amount received by the Town for the sale of cemetery lots in the year 2002. With no discussion, the article passed with a show of cards.

LAGOON MAINTENANCE AND REPAIR EXPENDABLE TRUST FUND

ARTICLE #5: Selectman Knox moved and Ms. Klaubert seconded to see if the municipality will vote to raise and appropriate the sum **Fifteen Thousand One Hundred Ninety-six Dollars and Fifty-six Cents (\$9,196.56)** to be placed in the Lagoon Maintenance and Repair Expendable Trust Fund, and to fund this appropriation by the withdrawal of **Nine Thousand One Hundred Ninety-six Dollars and Fifty-six Cents (\$9,196.56)** from the Lagoon Fee fund, held by the Town Treasurer. Selectman Knox then asked to amend to correct the written figures of this article to **Nine Thousand One Hundred Ninety-six Dollars and Fifty-six Cents**. Mr. McNally seconded the amendment. The amendment passed on a voice vote. The vote on the amended article then passed on a show of cards.

CABLE EXPENDABLE TRUST FUND

ARTICLE #6: Selectman Knox moved and it was seconded to see if the municipality would vote to raise and appropriate the sum of **Fifteen Thousand Dollars (\$15,000.00)** received as cable TV franchise fees in the year 2002, to be deposited in the previously established Cable Expendable Trust Fund under the provisions of RSA 31:19-a, and to fund this appropriation by authorizing the transfer of that amount from the unexpended fund balance as of December 31, 2002. She then asked to amend the article by changing the figure to **Nineteen Thousand Sixty-one Dollars and Eighty-seven cents (\$19,061.87)**. Mr. Bryer seconded. A voice vote on the amendment passed. Mr. Foster then asked what the Trust Fund was for and Ms. Knox stated it was to be used to tape meetings and to play them on the information channel on the cable television. By show of cards, the article passed.

HIGHWAY BACKHOE/LOADER LEASE/PURCHASE AGREEMENT PAYMENT

ARTICLE #7: Selectman Bryer moved and Ms. Jean Lane seconded to see if the municipality would vote to raise and appropriate the sum of **Ten Thousand Five Hundred and Ninety-five Dollars (\$10,595.00)** for the fourth year payment of the five-year lease/purchase agreement for the highway backhoe/loader purchased in 2000. Mr. Sargent asked why this was presented as a warrant article rather than being included in the operating budget. Selectman Knox responded that it was because of the way the original lease had been written. With a show of cards the article passed.

ASSESSING EXPENDABLE TRUST FUND

ARTICLE #8: Selectman Hadley moved and Selectman Knox seconded to see if the municipality would vote to establish an Assessing Expendable Trust Fund, naming the Board of Selectmen as agents, under **RSA 31:19a**, and to raise and appropriate the sum of **Sixty-two Thousand Five Hundred Dollars (\$62,500.00)** to be placed in this fund. Mr. Hadley then explained the basis for this fund. He stated that the Town voted \$37,275.00 last year towards the State required reassessment due April 1, 2005. He also stated that an RFQ was out for this reassessment. Ms. McNally asked why this was to be raised from taxes rather than taken out of surplus and Mr. Hadley stated that surplus was an unknown, based on the assumption that all outstanding taxes were received. Mr. Witham asked how much was in surplus and Mr. Hadley replied around \$500,000. Ms. McNally then asked to amend the article by adding "from surplus", and Mr. Sargent seconded. Ms. Dole then spoke to the fact that either way, being raised or from surplus, affects the tax rate. After more discussion on either taking from surplus or raising with taxes, the amendment was voted upon. By a show of cards, the amendment failed. The discussion was then back to the original article. Ms. Faiella asked why the original Selectman vote had been 2/1, and Mr. Hadley responded that when the original vote had been taken, he had previously been ill and did not know all the facts, but since that time he had changed his mind and if the vote were to be taken now, he would vote in the affirmative. A card vote was taken, and the article carried.

At this point, Mr. Hadley moved to restrict reconsideration of Articles 1-8. The motion carried.

POLICE CRUISER LEASE

ARTICLE #9: Selectman Bryer moved and Ms. Lane seconded to see if the municipality would vote to authorize the Selectmen to enter into a lease/purchase agreement, with no escape clause, for a total sum of **Twenty-seven Thousand Five Hundred Fifty-three Dollars (\$27,553.00)** for the lease/purchase of a new police cruiser and to raise and appropriate the sum of **Nine Thousand Eight Hundred Twenty-one Dollars and Thirty-six Cents (\$9,821.36)** for the first payment (year 2003), and to fund this appropriation by transferring **Nine Thousand Eight Hundred Twenty-one Dollars and Thirty-six Cents (\$9,821.36)** from the Highway Safety Equipment Capital Reserve Fund for this purpose. There would be two (2) additional payments of **Nine Thousand Eight Hundred Twenty-one Dollars and Thirty-six Cents (\$9,821.36)** for the years 2004 and 2005 under the lease/purchase agreement. Marcia Tasker stated that she didn't think it was necessary to get a new cruiser this year where we already voted one in last

year. Mr. Sargent stated his support of the article, but asked what would happen to the old one. Chief D'Alessandro stated that they usually are put out to bid, given to other Town departments, or kept as spare cruisers, but that the Police Department has not as yet decided what would be done with this one. Mr. Sargent then suggested it be turned over to the Town for use by Town employees, rather than paying them mileage. After more discussion, the vote was called and by ballot vote, the results were 137 ballots cast, 117 in favor, 20 opposed. The article passed.

SPECIAL DUTY COVERAGE

ARTICLE #10: Selectman Bryer moved and Ms. Lane seconded to see if the municipality would vote to raise and appropriate the sum of **Thirty Thousand Dollars (\$30,000.00)** for the purpose of Special Duty Coverage provided by the Northwood Police Department. This amount would be reimbursed by the person/company that required this coverage. Mr. David Foster asked if this was for construction detail, and Mr. Bryer confirmed it was. By a show of cards, the article passed.

HAND-HELD RADAR UNIT

ARTICLE #11: Selectman Bryer moved and it was seconded to see if the municipality would vote to expend the sum of **One Thousand Eight Hundred Dollars (\$1,800.00)** for the purpose of purchasing a hand-held radar unit and to fund this appropriation by transferring the sum of **One Thousand Eight Hundred Dollars (\$1,800.00)** from the Police Equipment Capital Reserve Fund. With a show of cards the article passed.

TRANSFER STATION EXPENDABLE TRUST FUND

ARTICLE #12: Selectman Knox moved and it was seconded to see if the municipality would vote to raise and appropriate the sum of **Four Thousand One Hundred Ninety Dollars (\$4,190.00)** to be added to the Transfer Station Expendable Trust Fund, established in 2001 under RSA 31:19-a and to fund this appropriation by authorizing the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2002. This amount is equivalent to the amount received by the Town from the sale of recyclable materials received at the Transfer Station. With a show of cards, the article passed.

TRANSFER STATION COMPACTOR LEASE

ARTICLE #13: Selectman Knox moved to indefinitely postpone Article 13 which was to see if the town would vote to authorize the Selectmen to enter into a lease/purchase agreement, with a municipal escape clause in an amount not to exceed **Thirty Thousand Dollars and No Cents (\$30,000.00)**, payable over a 4 year period, at a sum not to exceed **Seven Thousand Five Hundred Dollars per year (\$7,500.00)**, to purchase a compactor and two (2) forty (40) cubic yard compaction containers and to raise and appropriate the sum of **Seven Thousand Five Hundred Dollars and No Cents (\$7,500.00)** for the first year's payment for this purpose. Her motion was seconded. Ms. McNally asked why the Selectmen were now moving to postpone and Mr. Hadley responded that after discussion with the Department of Environmental Services, it was decided that there was a need for further study before presenting this to the Town. With a show of cards, it was voted to indefinitely postpone this article.

WASTE OIL HEATER

ARTICLE #14: Selectman Knox moved to indefinitely postpone Article 14 which was to see if the Town would vote to raise and appropriate a sum not to exceed **Eight Thousand Dollars (\$8,000.00)** for the purpose of purchasing a Waste Oil Heater for the Transfer Station building, and to authorize the Selectmen to apply for, obtain and accept federal, state, or other aid, if any that may be available for said purchase and to comply with all laws applicable to said purchase.

Her motion was seconded. Ms. McNally asked if the reasoning behind her motion was the same as for Article 13, and Mr. Hadley responded that until further investigation into a more efficient way of operating the transfer station building, they did not need the heat in the building. After some discussion, with a show of cards, it was voted to indefinitely postpone this article.

HIGHWAY EQUIPMENT TRUST FUND

ARTICLE #15: Selectman Knox moved and it was seconded to see if the municipality would vote to raise and appropriate the sum of **Six Thousand Dollars (\$6,000.00)** to be added to the Highway Equipment Capital Reserve Fund held by the Trustees of Trust Funds. With a card vote the article passed.

CHANGE IN LAND USE CHANGE TAX

ARTICLE #16: Mr. Hadley moved and Mr. Foster seconded to see if the town would vote to increase the percent of "Land Use Change Tax", which is allocated to the "Conservation Land Fund" held by the Town Treasurer, created pursuant to RSA 36-A:5 III by the 1990 Town Meeting, Article 3, from ten percent (10%) to fifty percent (50%). Mr. Foster then asked if the penalty itself would be changed. Ms. Knox said no, only the percentage of the penalty that goes to the Conservation Commission. Mr. Jeffrey stated that this would be to have more going into the Commission than to lower the tax rate. Mr. Sargent stated that he would like it to be used to lower taxes rather than going to the Conservation Commission. Mr. Ryan stated that this was really needed where Article 1 had been defeated. Mr. Bryer then moved to amend the amount from 50% down to 25%. His motion was seconded. By show of hands the amendment failed. Mr. Sargent then moved to postpone indefinitely. His motion was seconded. By a count of show of cards, his amendment failed, 58 in favor, 64 opposed. Mr. Foster moved the question, by a show of cards, the article carried. Mr. Sargent moved to reconsider, his motion was seconded, but his motion was defeated.

CONSERVATION LAND FUND

ARTICLE #17: Selectman Hadley moved to indefinitely postpone Article 17 which was to see if the municipality would vote to raise and appropriate the sum of **Three Thousand Dollars (\$3,000.00)** to be added to the previously established Conservation Land Fund held by the Town Treasurer. His motion was seconded, and it carried to indefinitely postpone.

FINANCIAL SOFTWARE

ARTICLE #18: Selectman Bryer moved and Ms. Knox seconded to see if the municipality would vote to authorize the Selectmen to enter into a four year lease/purchase agreement in the sum of **Thirty-two Thousand Seven Hundred Ninety-two Dollars (\$32,792)** which includes the necessary interest, for the purchase of a Unifund Budget Sense software package, which includes asset modules, and is Windows operating system compatible, and to raise and appropriate the sum of **Eight Thousand One Hundred Ninety-eight Dollars (\$8,198)** as the first year payment. The payments for the years 2004, 2005, 2006 in the amount of **Eight Thousand One Hundred Ninety-eight Dollars (\$8,198)** would become part of future operating budgets. Mr. Ring asked why this would become part of the operating budget in future years instead of a warrant article. Ms. Knox responded that the way the original lease is written. Ms. Janet Clark asked why the Budget Committee did not recommend this article, and Vice Chairman Dole responded that she could only speak for herself, and stated that she thought it was something that could be presented at a later date. A ballot vote was then taken, 137 ballots cast, 42 in favor, 95 opposed. The article failed.

2003 OPERATING BUDGET

ARTICLE #19: Mr. McNally moved and Ms. Bailey seconded to see if the municipality would vote to raise and appropriate the sum of **One Million Nine Hundred Fifty-Nine Thousand Three**

Hundred and Ninety-Six dollars, (\$1,959,396.00) which represents the operating budget for the year 2003. Said sum does not include special or individual articles addressed. **(Selectmen had recommended \$1,915,351.00)** A motion and second was then discussed whether this amount should be amended to include the \$40,873 for the full time transfer station position. Ms. Dole asked if this should be associated with Article 26. Selectman Edwards stated that these funds should have been included in the petitioned article, but were not and that this would be the only way to vote funding for the position. Mr. Foster asked if the position shouldn't be voted first, then the money could be added back into operating budget. Administrative Assistant Fournier stated that the petition came in after the budget had been approved by the Budget Committee, so the funds were not included in the operating budget. Mr. Witham asked that this be considered later after more facts were obtained. Ms. Dole explained the figure given was at a rate of \$12.68/hr, plus all benefits, totaling \$40,873. It was questioned whether Article 26 could be taken up now, but it was stated that Article 19 was already being considered. It was then suggested to reduce the position to part-time, lowering the benefits. After more discussion, Mr. Sargent then asked to table the amendment, vote on budget, go through to Article 26, and then readdress after the vote on Article 26. Steve Bailey then suggested the amendment be removed. With a card vote, it was removed. Mr. Madison asked to reconsider, but vote was defeated. Article 19 was then tabled until Article 26 was addressed.

RECREATION FACILITY CAPITAL RESERVE FUND

ARTICLE #20: Selectman Bryer moved and it was seconded to see if the municipality would vote to raise and appropriate the sum of **One Hundred Thirty-two Thousand Nine Hundred Dollars (\$132,900.00)** to be added to the Recreation Facility Capital Reserve Fund established under the provisions of RSA 35:1 in 1998, held by the Trustees of Trust Funds, and to fund this appropriation by authorizing the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2002. This amount is equivalent to the amount received by the Town from the sale of Lucas Pond School Lots to the lessees of the lots during the year 2002. Mr. Tasker then suggested that funds be put into lowering taxes rather than into Recreational facilities. Mr. Eldridge stated that the town needs fields, because they only have one currently. Mr. Sargent then asked to amend the article as follows: "to see if the municipality will vote to raise and appropriate the sum of Twenty five thousand dollars (\$25,000) to be added to the Recreation Facility Capital Reserve Fund established under the provisions of RSA 35:1 in 1998, held buy (sic) the Trustees of Trust Funds, and to fund this appropriation by authorizing the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2002. His amendment was seconded. The vote on the amendment by a show of cards was defeated. Mr. Ryan asked if the money would be going into a fund and that spending would come up later. Mr. Bryer said yes. On a card vote, the motion carried.

SALE OF LUCAS POND SCHOOL LOTS

ARTICLE #21: Selectman Knox moved and Mr. Knox seconded to see if the town would vote to authorize the Board of Selectmen to sell and convey, upon such terms and conditions as the selectmen deemed to be in the best interests of the town, certain lots or parcels of land in the Lucas Pond School Lot Development, so called, which have not heretofore been leased from the town, provided that such lots may be conveyed only to an owner of a lot or lots which abut the lot or lots to be conveyed. Mr. Sargent then moved to amend and Mr. Lavigne seconded, as follows: "To see if the Town will vote to authorize the Board of Selectmen to sell and convey certain lots or parcels of land in the Lucas Pond School Lot Development, so called, which have not heretofore been leased from the Town, provided that such lots are sold at fair market value which is to be determined by the average of three different appraisals, or put out to bid with a guaranteed minimum." The vote on the amendment passed. The vote was then taken on the amended article with 55 in favor and 31 opposed. The article passed.

Ms. Dole then moved to recess the meeting and Ms. Bailey seconded, until 7:00 p.m. on the evening of March 15, 2003, at Coe-Brown Northwood Academy. The vote was 35 in favor, and 44 opposed. It did not pass. She then asked to break for lunch, and the vote was no as well.

SALE OF LUCAS POND ROADWAYS AND BEACH LOTS

ARTICLE #22: Selectman Knox moved and it was seconded to see if the town would vote to authorize the Board of Selectmen to convey, upon such terms and conditions as the selectmen shall deem to be in the best interests of the town, to the Lucas Pond Association (or as the association of property owners in the Lucas Pond Development may otherwise be known) for the sum of one dollar (\$1.00) and such other consideration, if any, as the selectmen shall deem to be in the best interests of the town, all of the town's right, title and interest in and to certain beach lots and roadways within the Lucas Pond School Lot Development, so called, more particularly described as follows

- A) three waterfront beach lots shown on a certain plan of land entitled "Layout of Lots - Lucas Pond - Northwood, NH" recorded in the Rockingham County Registry of Deeds as Plan #D-10699 and identified on said plan as a parcel located between Lots 2 and 3, a parcel labeled "Public Way" and located between Lots 8 and 9 and another parcel also labeled "Public Way" located between Lots 15 and 17;
- B) the roadways known as Lower Camp Road and Upper Camp Road.

Mr. Sargent asked why these were not to be sold at fair market value and Ms. Knox stated this was the way other associations were handled. After little discussion, by a show of cards, the motion passed.

CREATION OF A RECREATION REVOLVING FUND

ARTICLE #23: Selectman Bryer moved and Mr. Eldridge seconded to see if the town would vote to establish a recreation revolving fund pursuant to RSA 35-B:2, II. All fees and charges for town recreation services and facilities shall be deposited into the revolving fund, and the monies in the fund shall be allowed to accumulate from year to year and shall not be considered part of the town's general surplus; and that such funds shall be expended only for recreation purposes. With little discussion and by a show of cards, the motion passed.

LIBRARY KITCHEN/STORAGE RENOVATION

ARTICLE #24: Selectman Knox moved and Mr. Knox seconded to see if the municipality would vote to raise and appropriate the sum of **Five Thousand One Hundred Eighty-five Dollars (\$5,185)** to complete constructing the kitchen/storage area in the Chesley Memorial Library. From this total, the Library Trustees propose to fund **Two Thousand Dollars (\$2,000)** from grants and other fund raising projects, leaving a balance of **Three Thousand One Hundred Eighty-five Dollars (\$3,185)** to be raised from taxes. Mr. Sargent asked why this could not be completely funded from grants and other fund-raising projects, or be taken out of Trust Funds. Mr. Gooch asked what type of kitchen this would be. Ms. Clark responded it would be a standard kitchen, and that the money could not be taken out of trusts that did not designate the money for this particular purpose. By card vote, the article passed.

PETITIONED WARRANT ARTICLE – CREATION OF MILFOIL CONTROL TREATMENT PROGRAM EXPENDABLE TRUST FUND

ARTICLE #25: Selectman Hadley moved and Ms. Knox seconded to see if the Town will vote to create an expendable general trust fund under the provisions of RSA 31:19-a, to be known as the Milfoil Control Treatment Program Fund for the purpose of treating Northwood lakes and ponds to control the milfoil problem, naming the Board of Selectmen as agents to expend from this fund and to raise and appropriate the sum of Three Thousand Dollars (\$3,000) by authorizing the transfer of that amount from the unexpended fund balance as of December 31, 2002. Mr. Ryan stated he had a response from the Conservation Commission to Article 27 of last year's town

meeting. It stated a profound need for funds to control milfoil. Mr. Hadley stated this would also allow the Selectmen to apply for grants. With a show of cards, the article passed.

PETITIONED WARRANT ARTICLE – SUPERVISOR OF THE TRANSFER STATION

ARTICLE #26: Ms. Dole moved and it was seconded to create a position of Supervisor of the Transfer Station, and appropriate monies to fund the position. Mr. Edwards spoke as to the purpose of this position. Ms. Dole asked to amend the wording of the article to be “Administrator” but the Moderator stated the wording of a petition article cannot be changed. After discussion of the difference to the Transfer Station and its income this position would make, and how it would take time for this to be realized, and how accurate record keeping needs to be done, with a show of cards the article carried.

ARTICLE 19 – OPERATING BUDGET -- REVISITED

After Article 26 was passed, Mr. Sargent moved and it was seconded, to revisit Article 19. His motion passed.

Ms. Clark moved and it was seconded to amend the article 19 to add the sum of \$1,015.00 to the library portion of the operating budget. There was much discussion, as to why this could not be found within the operating budget, rather that adding it to the bottom line. On a show of cards, the amendment failed, 28 in favor and 33 opposed.

Ms. Dole then moved, and it was seconded, to amend by \$40,873 to fund the salary and benefits for the position approved in Article 26. It was then discussed that because the position would only be in place for 9 months, the amount could be reduced. Ms. Dole and the second were then withdrawn for the amendment, and a new amendment was moved to amend Article 19 by \$30,500 for the purpose of funding the transfer station full time (additional) employee as approved in Article 26. Ms. Bonnie Sears then asked about the bottom line figure, and whether she would be allowed to vote on using the Selectmen’s figure rather than the Budget Committee’s figure. She was advised that she could amend to use that figure if she wanted. After being asked by Vicki Senter if the Library’s toilet would be fixed, Selectman Bryer confirmed that it would be. The card vote on the amendment carried. Ms. Planchet then asked for an explanation of the difference between the Selectmen’s figure and the Budget Committee’s figure. Mr. Bryer explained that the majority was for salary increases of employees who had reached the last step in their pay grade. Ms. Dole then stated that she didn’t feel that, because a new scale had not been completed as it was supposed to be, the Budget Committee should not have to do the Selectmen’s jobs. She stated that Grant lines were also removed in the Selectmen’s budget.

Ms. McNally then asked the Selectmen individually if they would use the money as voted by the town. Mr. Bryer stated if voted by the town, he pledged to support the decisions on the salaries. Mr. Hadley stated he would take the decision made by the town under advisement the wishes of the town. Ms. Edwards stated that this was her first official act, and that she would support the budget voted by the town. Mr. Witham then stated that he would like to see the 3% and COLA given equally across the board. He stated he would also like to see the Town Clerk/Tax Collector position put on a step scale as well.

Ms. Sears then asked to amend the bottom line figure to \$1,945,851. Mr. Jandebour seconded the motion. He stated that in today’s economy we need to try to save money. After more discussion the vote was taken on the amendment. The results were 23 in favor, 39 opposed. The motion failed. The vote was then taken on the main motion, and with a show of cards, the motion passed.

A motion was then made and seconded to not reconsider Article 19. It was approved.

PETITIONED WARRANT ARTICLE – NEW HAMPSHIRE FOR HEALTH CARE

ARTICLE #27: Ms. Dole moved and it was seconded to present the following: Whereas, New Hampshire residents pay the 12th highest cost for insurance in the country; and Whereas, the cost of health insurance premiums for families has increased by 45% over the past three years; and Whereas, 100,000 New Hampshire residents have no health coverage and 77% of them have a full-time worker at home; and Whereas, due to these rising costs almost half of New Hampshire's small businesses cannot afford health coverage for their employees, therefore be it resolved That we, the citizens of Northwood, New Hampshire call on our elected officials from all levels of government and those seeking office, to work with customers, businesses, and health care providers to ensure that:

- Everyone, including the self-employed, unemployed, un- and underinsured, and small business owners has access to an affordable basic health plan similar to what federal employees receive;
- Everyone, including employers, consumers, and the state, local, and federal government makes a responsible and fair contribution to finance the health care system;
- Everyone receives high quality care that is cost efficient and medically effective; and
- That these efforts help control the skyrocketing cost of health care.

After discussion Selectman Knox moved the question. The vote was approved (all but one).

ARTICLE #28: Mr. Ryan then asked to submit a 5-page report to become part of these minutes as a response to Article 27 of the 2002 Town Meeting. It was moved unanimously to accept.

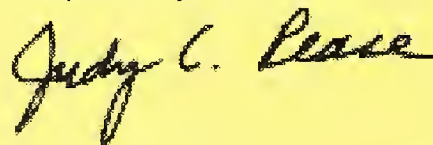
Ms. Bailey moved and it was seconded to ask to send the following resolution to the New Hampshire General Court:

Be it resolved, in its first two years of operation, LCHIP has helped communities throughout New Hampshire preserve their natural, cultural and historic resources, therefore New Hampshire should maintain funding for LCHIP in its next biannual budget.

It was approved unanimously.

A motion was made and seconded to adjourn at 2:42 p.m.

Respectfully submitted,



Judy C. Pease
Town Clerk/Tax Collector

Results of Town Election - March 12, 2002

* Denotes elected

ROAD AGENT For 3 years (Vote for 1)		PLANNING BOARD For 3 years (Vote for 2)	
James D. Wilson	425*	Bob Clark	250*
Write In	28	Mark L. Edwards	128
		Eleanor "Polly" Pinkham	300*
		Elaine O. Planchet	205
		Write In	1
TOWN CLERK/TAX COLLECTOR For 3 Years (Vote for 1)		TRUSTEE OF TRUST FUNDS For 3 years (Vote for 1)	
Judy C. Pease	487*	Russell C. Eldridge	446*
Write In	2		
SELECTMAN For 3 years (Vote for 1)		POLICE COMMISSION For 3 years (Vote for 1)	
Lucy Edwards	202*	Richard L. Cummings	351*
Robert Holden	135	Mark L. Edwards	102
Douglas R. Sargent	65	Write In	1
Kenneth D. Witham	99		
Write In	2		
BUDGET COMMITTEE For 3 years (Vote for 4)		LIBRARY TRUSTEE For 3 years (Vote for 1)	
Robert Bailey	428*	Norma Heroux	425*
Shelly Bobowski	365*	Write In	1
Richard Gendron	348*		
Daniel McNally	349*		
Write In	7		
BUDGET COMMITTEE For 2 years (Vote for 1)		SCHOOL BOARD For 3 years (Vote for 2)	
Gary H. Smith	415*	Kenneth M. Curley	174
Write In	1	Steven Foley	224*
		James Ryan	205
		Lisa Winterton	239*
		Write In	2
BUDGET COMMITTEE For 1 year (Vote for 1)		SCHOOL MODERATOR For 3 years (Vote for 1)	
Christine M. Tappan	404*	Robert Robertson	471*
Write In	4	Write In	
CEMETERY TRUSTEE For 3 years (Vote for 1)		SCHOOL TREASURER For 3 years (Vote for 1)	
George Reese	454*	Shirley J. Allen	432*
Write In		Write In	
SCHOOL CLERK For 3 years (Vote for 1)			
Jean W. Lane	449*		
Write In	2		

ARTICLE 1

Are you in favor of adoption of Amendment #1 as proposed by the planning board for the town's Development Ordinance as follows: Amend Section 2.01(D)(1)(d)(4) to change the maximum allow-able height for light fixtures to 14.5 feet above grade, and to amend the criteria in section 2.01 (D)(1)(d)(4)(b) to reflect the change in height to 14.5 feet above grade?

Yes – 351

No – 119

ARTICLE 2

Are you in favor of adoption of Amendment #2 as proposed by the planning board for the town's Development Ordinance as follows: Add new section 2.03 Sexually Oriented Businesses, and to amend the ordinance's Definition section (Section 7.0) by adding definitions for the terms: Adult Bookstore or Adult Video Store, Adult Motion Picture Theater, Adult Motion Picture Arcade, Adult Drive-In Theater, Adult Cabaret, Adult Motel, Nude Model Studio, Sexual Encounter Center, and Sexually Oriented Businesses?

Yes – 348

No – 124

ARTICLE 3

Are you in favor of adoption of Amendment #3 as proposed by the planning board for the town's Development Ordinance as follows:

Add new section 2.04 Floodplain Management Ordinance?

Yes – 310

No – 152

ARTICLE 4

Are you in favor of adoption of Amendment #4 as proposed by the planning board for the town's Development Ordinance as follows: Amend Section 3.02 Lot Size to remove the mini-mum 10 acre requirement for subdivisions utilizing Open Space design?

Yes – 262

No – 204

ARTICLE 5

Are you in favor of adoption of Amendment #5 as proposed by the planning board for the town's Development Ordinance as follows: Amend Section 5.01(A)(3) to include protection of municipal water supplies in the Wetlands Conservation Overlay District Purpose?

Yes - 361

No – 98

ARTICLE 6

Are you in favor of adoption of Amendment #6 as proposed by the planning board for the town's Development Ordinance as follows: Amend Section 5.01(B)(2) to clarify that a licensed wetlands scientist will be hired to provide findings if there is a question or dispute as to the boundary of the Wetlands Conservation Overlay District?

Yes – 309

No – 148

ARTICLE 7

Are you in favor of adoption of Amendment #7 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 5.01 (D)(2)(c) to remove the criteria in section (c) as part of the criteria for a Special Exception for use of land within the Wetlands Conservation Overlay District; and to alphabetically correct subsequent letters in section 5.05 (D)(2)?

Yes – 282

No - 150

ARTICLE 8

Are you in favor of adoption of Amendment #8 as proposed by the planning board for the town's Development Ordinance as follows:
Amend Section 5.02 (A) to include protection of underlying aquifers in the Conservation Area Overlay District Purpose?

Yes - 344
No - 104

ARTICLE 9

Are you in favor of adoption of Amendment #9 as proposed by the planning board for the town's Development Ordinance as follows:
Amend Section 5.02 (C) to clarify that municipal wells are an allowable use in the Conservation Area Overlay District?

Yes - 332
No - 112

ARTICLE 10

Are you in favor of adoption of Amendment #10 as proposed by the planning board for the town's Development Ordinance as follows:
Amend Section 5.03 (D) to clarify that new subdivisions within the Agricultural Overlay District are not required to be Open Space design?

Yes - 260
No - 180

ARTICLE 11

Are you in favor of adoption of Amendment #11 as proposed by the planning board for the town's Development Ordinance as follows:
Amend Section 5.04 (D) to clarify the requirements for construction within the Wellhead Protection Overlay District?

Yes - 320
No - 118

ARTICLE 12

Are you in favor of adoption of Amendment #12 as proposed by the planning board for the town's Development Ordinance as follows:
Amend Section 7.01 Definitions to clarify the definition of Day Care to include exemptions as listed under state statute?

Yes - 349
No - 98

Assessor's Report - 2003

As a result of the state wide property tax to fund education the state is asking all towns to review their assessing practices. The Town of Northwood is scheduled to be reviewed by the State in 2005 to see if its assessing practices meet State certification guidelines. The Town has contracted with the assessing firm of Nyberg, Purvis & Associates Inc. to assist the Town with meeting these guidelines. Rod Wood of Nyberg, Purvis & Associates is available on Thursdays to answer any assessing questions.

To meet the State's certification the Town has begun a revaluation of all properties within the town to go into effect for the second tax bill of 2005. The Town's assessing technician, Sue Serino, has begun the process of verifying all property record information. She will be visiting all properties to view and measure the buildings. If the property owner is not home at the time of her visit she will be leaving a card so that an appointment may be set up to do an interior inspection. Sue started with tax map 101 in June and has visited 20% of the Town in 2003. Please extend your full cooperation to Sue to ensure that the assessing office has the accurate information for your property.

Please call the assessor's office at 942-5586 ext. 207 should you have any assessing questions.

Northwood Parcel Count - 2003

Residential Land Only Parcels:	706	\$8,708,376
Residential Land and Building Parcels	1515	\$146,901,111
Manufactured Housing on own Land Parcels:	194	\$9,009,089
Manufactured Housing on the Land of Another:	113	\$3,599,200
Residential Condominium Parcels:	<i>Included in Residential Buildings</i>	
Duplex and Multifamily Parcels:	32	\$4,226,077
Commercial/Industrial Land Only Parcels:	16	\$1,234,616
Commercial/Industrial Land and Business Parcels:	67	\$16,182,701
Utility Parcels:	10	\$4,622,300
<hr/>		
Total Number of Taxable Parcels:	2653	\$194,483,470
Total Number of Non-Taxable/Exempt Parcels:	148	\$19,022,500
<u>TOTAL NUMBER OF ALL PARCELS:</u>	<u>2801</u>	
(TOTAL NUMBER OF CARDS):	2940	

Building Inspector – Code Enforcement Report - 2003

Building activity in the Town of Northwood increased dramatically during the 2003 calendar year as shown in the depictions below. Most of the activity has been residential expansion with little commercial or industrial. The new science/math building at Coe Brown Northwood Academy was the biggest non residential project.

The Town has approved a part time assistant for the building department to help with the work load and provide better response time to all requests. You and/or your contractor's continued support and cooperation are essential to insure a smooth building experience.

Additional cooperation is requested for the following frequently re-occurring situations that need to be eliminated:

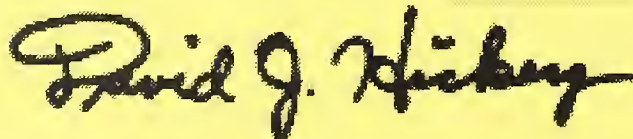
- *Failure to request final inspections.
- *Failure to request and be issued building permits for all projects requiring them.
- *Failure to request building permits for all swimming pools which require permits and a four foot protective barrier around them regardless of the depth of the water in the pool.

All the above situations are subject to fines because of non-compliance.

The following is a breakdown of the permits issued during 2003.

Category	Number	% Change
Single Family Residence	61	+97
Duplex	2	+100
Manufactured Homes	6	-40
Apartment Units		
Barns	5	0
Garages	18	+29
Unit Buildings	17	-29
Additions/Remodeling	70	-27
Foundations	14	
Fences	6	+50
Swimming Pools	5	-
Signs	1	-88
Razed Buildings	13	-48
Commercial	10	-9
Electrical	136	+27
Mechanical	50	+47
Plumbing	80	+43
Miscellaneous	1	-50
Total Permits Issued	495	+16

Respectively Submitted,



David J. Hickey, PE
Building Inspector/
Code Enforcement Officer

Cemetery Trustees Report - 2003

Andy Turner, who has been the chair of the trustees for a number of years has requested the selectmen to have someone who has a sincere interest in the cemeteries and a computer background be appointed to get indoctrinated in record keeping, customer relations, and cemetery maintenance so that Andy may retire. They agreed to see how other towns handle their work to see what can be done. With both he and Ted Reese over age 80, there are two trusteeships that could be of concern.

This year, as in the past, the trustees have been involved in getting perpetual care coverage on the lots that do not have any because interment cannot be made until such care is provided. Also, when perpetual care on the lot does not cover the current requirement of \$100.00 per grave, an effort is made to have the party be willing to add enough to cover at least the grave being used. Several additions to perpetual care were made this year involving 11 families.

The standard maintenance was done by Trustees Turner and Reese including: (1) turning on and off the water at the 5 cemeteries that have it, (2) raising and lowering of flags at these cemeteries when they are opened May 1 and closed Dec. 1, and (3) the planting of grass in bare spots at Pine Grove Cemetery. Contracts for maintaining the cemeteries for clean-up and mowing were handled by Sam Johnson for Fairview, Canterbury, Harvey Lake, and the Ridge Cemeteries. The Elliotts do East Northwood, Pine Grove and some grave yards. Sherman Elliott serves as the superintendent and handles the interments at all cemeteries thereby arranging for the burial and record keeping of the burial permits, and cremation certificates which have to be filed with the town clerk and recorded on the books of the cemetery trustees. He has established an agreement with a Mr. Duffy, who has special equipment for cemetery interments, to respond for all interments that are required. This makes burials easier to arrange and complete as needed.

This year Doug Reckard had taken on the duty of making a computer index of all the lots owned and burials made in the Northwood cemeteries. This would facilitate inquiries made about the whereabouts of persons. Behind this index will be a copy of the burial permits or cremation certificates for each one buried in Northwood. Also, for each lot will be filed a copy of the deed, the perpetual care contract, and the lot plan, plus any correspondence and death notices associated with that lot. This is a sizeable job when dealing with the older cemeteries. However this year Mr. Reckard has been required to work 6 days a week with overtime thereby leaving little time for doing this project or practicing the handling of lot sales and perpetual care booking.

The road in Pine Grove Cemetery was scraped and edged to remove weeds and out growth. Special monument work was done at the Ridge Cemetery to straighten and to replace those that had toppled.

The columbaria (structures for interment of cremations) at the Military Cemetery in Boscawen, NH were studied by Mr. Turner with the possibility of using them at Pine Grove. They would be good along the back edge of the cemetery, if we can afford them.

We want to take this time to thank those people in the community who have adopted a grave yard to keep it neat and attractive in honor of those buried there. It is rewarding to know that you have taken such pride in your efforts. You are a great help.

Respectfully submitted,



Andreas Turner, Chairman



George E. Reese



R. Douglas Reckard

Conservation Commission Report - 2003

The conservation commission was established in 1971 by the Town of Northwood, pursuant to RSA36-A:2, for two primary reasons:

1. To provide guidance for the protection and proper utilization of the town's natural resources (woodlands, wetlands, lakes, and ponds), and
2. To review and monitor state established regulations for conservation and maintenance of properties adjacent to wetlands and water bodies. To accomplish this charge, the commission provides input on conservation related issues to other town commissions, committees, and state boards. The conservation commission also maintains maps of the town's natural features, and promotes and sponsors events and activities that raise citizen awareness of issues and potential problems related to the well being of natural resources.

Activities in 2003 included:

- continued observance and information work with regards to invasive species into lakes and ponds;
- monitoring large groundwater withdrawal projects in and around Northwood;
- establishing, with town counsel, a comprehensive legal review and format for future easement acquisitions;
- an in-depth analysis of rapidly growing development and "open space" guidelines involved with future development goals;
- continued effort that resulted in NH Department of Environmental Services (NHDES) approval of Northwood's designated prime wetlands; and
- more active participation in town conservation wetlands issues with the planning board, zoning board of adjustment, and NHDES.

The conservation commission continues to work with the citizens and land owners of Northwood to protect and manage the town's natural resources in an environment of rapidly increasing development. The commission encourages constructive input, by residents, on conservation matters and encourages everyone to participate in the protection of the town's natural resources. WE ONLY HAVE TWO: LAND and WATER.

The Northwood Conservation Commission meets in the Northwood Town Hall at 7:00 p.m. on the first Tuesday of every month. Please join us, as an interested party or possibly as a future member. Our strength in being effective depends on you.

Respectfully submitted,

James Ryan
Chair Northwood Conservation Commission

Northwood Community Resources Committee - 2003

The Northwood Community Resources Committee (NCRC) was established in 2003 by the board of selectmen to promote voluntary land protection and conservation of Northwood's natural, historic, and cultural resources.

The volunteer committee is made up of Northwood citizens who provide education and information to landowners and the Northwood community on

- Conserving open space for wildlife habitat, scenic vistas, and recreation;
- Protecting water resources; and
- Preserving historic sites

The NCRC works in conjunction with other local and regional committees and boards including Northwood's *Conservation Commission, Planning Board, Historic Society, and Recreation Committee, and Bear-Paw Regional Greenways* to provide information and assistance to help landowners and the community voluntarily lead the way toward preserving Northwood's rural character. Voluntary land protection and conservation of natural and cultural resources provides many benefits to the entire Northwood community including:

- Water supply protection
- Tax rate stabilization
- Employment, recreation and tourism

In its first year the NCRC worked to develop its mission, goals and work plan, educate its members on resource protection options, and gain understanding of the community's perspective on conservation and protection issues. To begin, the NCRC worked with UNH Cooperative Extension's Community Conservation Assistance Program. This program was specifically developed to help communities with the issues of natural resource protection. UNH Cooperative Extension staff met with the NCRC over several meetings and helped develop a work plan that included organization of the committee, member education, public outreach and education, and inventorying and prioritizing resources.

In step with the work plan the NCRC learned how other New Hampshire communities are working to protect natural and cultural resources. A member of the Auburn Open Space Committee gave a presentation to the NCRC. Discussions and publications from other communities were also shared.

Outreach activities included a survey to help the committee determine citizens' priorities and understanding of resource conservation issues. Further education took place through a workshop open to the community on land protection options presented by UNH Cooperative Extension. A brochure is also nearing completion that will help the citizens learn more about the NCRC and its goals.

A formal meeting between the Northwood Conservation Commission, the Selectmen, and the NCRC was held to help clarify the committees' roles and develop a working relationship to further promote conservation and protection of natural and cultural resources. To achieve these goals the NCRC is working with the Conservation Commission to develop a set of guidelines that will help establish conservation priorities for Northwood.

Northwood Community Resource Committee Members:

Robert Knowlton	Robert Clark	Wini Young, Chair
Joann Bailey	Tom Chase	Mary Tebo, Vice Chair
Pete Jones	Grace Mattern	Shelley Bobowski, Secretary
	Lucy Edwards, Selectman Representative	

NORTHWOOD FIRE/RESCUE DEPARTMENT REPORT- 2003

The year 2003 was very busy for the Northwood Fire/Rescue. The department answered 493 calls for service. Route 4 has again proven to be a very active road with accidents on this road accounting for 24 calls.

Brush fire activity was down this year, and the department would like to thank everyone for being careful and obtaining the proper permits prior to burning.

19 members received training in specialized ice rescue techniques, and with all the bodies of water within the Town of Northwood, this training should prove to be very beneficial.

The rehab of Engine 2 is progressing with an estimated mid February completion date.

I would like to thank all the townspeople for their continued support and may we all have a fire safe 2004.

Respectfully Submitted

George E. Ashford
Chief of Department

Breakdown of Calls

Structure Fire	12	Vehicle Fire	5
Medical Aid	218	False Alarm	39
Malicious False Alarm	0	Auto Accident	54
Mutual Aid	15	Hazardous Condition	33
Brush/Grass/Smoke	31	Service Call	72
Other	14		

Total 493

"DIAL 911 FOR EMERGENCIES"



Report of Capital Area Fire Compact

The following report is prepared for the Capital Area Fire Compact's Board of Directors general summary of activities for the calendar year 2003. The report is also forwarded to the governing bodies of the Compact's member communities for informational purposes.

The Compact provides service to its eighteen member communities encompassing 644 square miles of area with a resident population of 107,898. Mutual aid response is given to and received from several other communities and mutual aid districts. Delivery of Emergency service varies daily by community, based on tourism, special events, weather, and commercial activity.

Fire and Emergency Medical dispatch service is provided by the City of Concord Fire Department's Communications Center with six full-time dispatchers under the direction of dispatch supervisor Lieutenant Ernest Petrin. All dispatchers participate in telecommunications training courses. The number of dispatched incidents in 2003 increased to 15,130, an approximate 4% increase from 2002. A detailed report by community is attached.

The Chief Coordinator responded to 127 mutual aid incidents, and handles the administrative functions of the Compact. He participates on several state and regional committees, including Hazardous Materials, NH Federation of Mutual Aids, NH Association of Fire Chiefs, Forest Fire Wardens Associations, and others. He is an active member of the NH First Responder Radio Interoperability Grant Review Committee which is making recommendations regarding procurement and installation of digital communications equipment for Fire and Emergency Medical Services. This equipment is being provided through Homeland Security Funding to provide radio interoperability capability with all public safety agencies.

The Compact 2003 operating budget was \$543,480. All Compact operations, including the Chief Coordinator's position, office, command vehicle, and dispatch services are provided through this budget. Funding by the member communities is based on a combination of property values and population. We actively pursue and obtain any grant funding that is available.

The following members served the Compact in 2003 in the following positions:

President:	Chief Paul Welcome, Webster
Vice President:	Chief Stewart Yeaton, Epsom
Secretary:	Past Chief Peter Russell, Hopkinton

Treasurer:	Firefighter John R. Burton, Bow
Chief Coordinator:	Chief Richard E. Wright, Loudon

Executive Committee:	Chief Paul Welcome, Pres., Webster Chief Stewart Yeaton, V. Pres., Epsom Chief Richard Brown, Warner Chief Leonard Deane, Pittsfield Chief Harold Paulsen, Pembroke Chief Harold Paulsen, Pembroke Chief Edwin Bowne, Salisbury Chief H. Dana Abbott, Bow
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Dispatch Committee Chair:	Chief Harold Paulsen, Pembroke
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Training Committee Chair:

Asst. Chief Richard Pistey, Bow

Central NH HazMat Team Chief: Battalion Chief William Weinhold,
Concord Fire Dept.

The Compact Training Committee chaired by Assistant Chief Dick Pistey, with members Deputy Chief Mike Paveglio and Division Commander Shawn Mitchell assisted all departments in hosting at least one mutual aid training exercise during the year. Mutual aid drills held throughout the Compact practice all aspects of fire suppression, emergency medical, mass casualty, hazardous materials, and other specialized areas. We appreciate the effort, time, and expertise that the Training Committee contributes to the Compact.

The Central New Hampshire HazMat team, comprised of Capital Area and Lakes Region members continues to train bi-weekly and responds to 53 communities in our combined coverage area. The team operates with three response units and will welcome personnel interested in joining, training, and operating with the team. We extend our tanks and appreciation to all team members for their willingness to respond to these emergencies. We continue to apply for and use grant funding to perform data collection of hazardous materials inventories reported by facilities in our operating area.

Thanks to Chief H. Dana Abbott for serving as the President of the Compact for ten years. Much has been accomplished during his tenure as President and his efforts are appreciated and acknowledged.

We acknowledge Chief Benjamin Ayer who is retiring as Henniker's Fire Chief on January 1, 2004. Chief Ayer has been a member of the fire service for 60 years and the Fire Chief for 35 years. There are few who have, or will attain this extraordinary service record. His participation and strong support of the Compact's principles are greatly appreciated and we extend our best wishes for a very enjoyable retirement.

We encourage all departments to send representatives and actively participate in all Compact meetings. Your input is needed on all issues and your members need to be informed of Compact activities and planning.

Thanks to all departments for your great cooperation.

Please contact any Compact officer or the Chief Coordinator if we may be of assistance.

Dick Wright, Chief Coordinator
CAPITAL AREA FIRE COMPACT

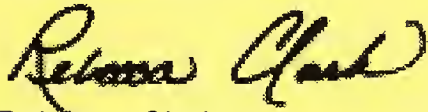
Human Services Report - 2003

In 2003 the human services department assisted sixteen local families with shelter, food and utility expenses. The Department worked closely with area landlords, utility companies, state and federal agencies and charitable organizations. Again this year Raymond Community Action has significantly reduced the burden of the Town of Northwood by helping residents through their programs including: fuel assistance, rental and utility assistance and homeless outreach.

Once again, I would like to give heartfelt thanks to the rescue squad/fire department, area churches, organizations, and the giving individuals who provided the donations for a very successful holiday food/gift basket program. We were able to provide twenty-two Northwood families with the necessities for a healthy, happy holiday meal and gifts for the children. A special thanks to Priscilla King for all her help with this program.

I would be happy to hear from anyone who has any questions, comments or suggestions for the Human Services Department.

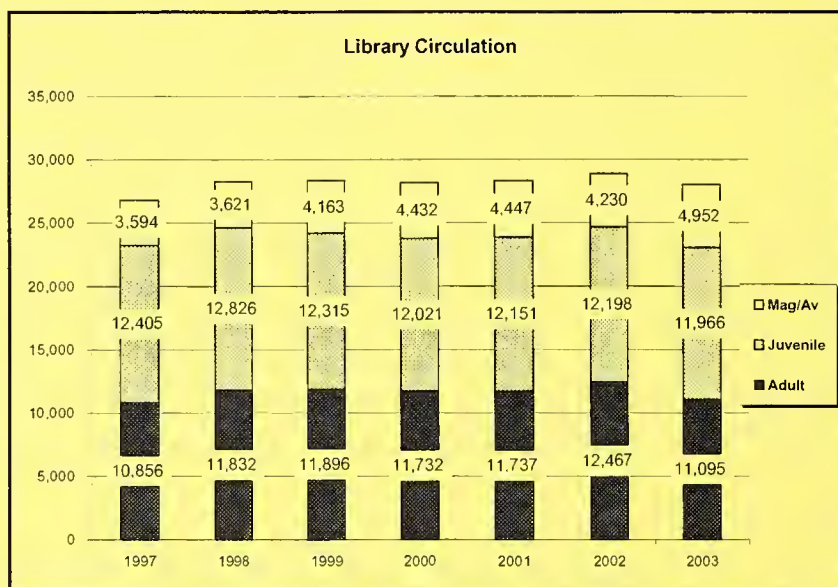
Respectfully submitted,



Rebecca Clark
Human Services Director

Library Report - 2003

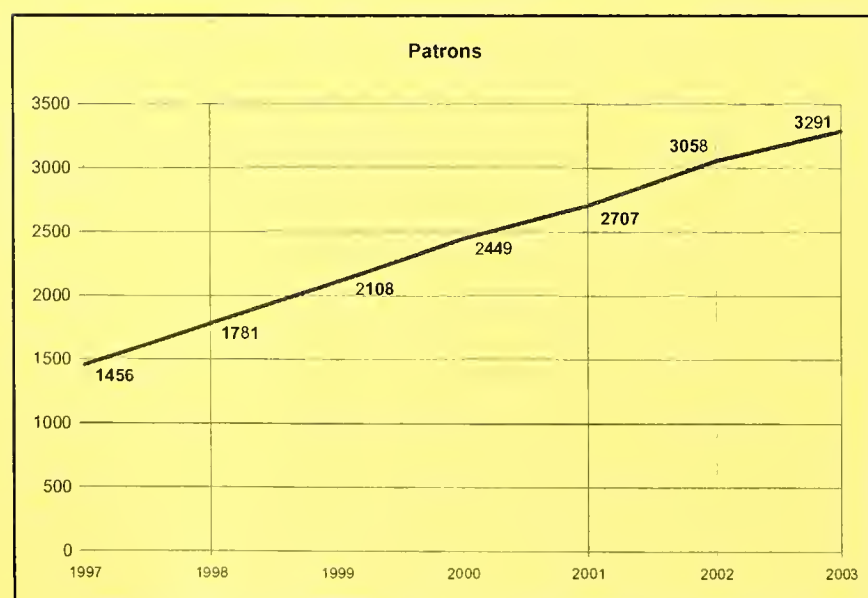
The Year 2003 was an active one at the Chesley Memorial Library! Circulation statistics for 2003 reflected a total of 28,013 books and materials checked out. 3,291 people are now registered for library cards. The interlibrary loan program continued to be very active - 953 books were borrowed from other libraries and 677 of our books were loaned to other libraries! The state library van increased deliveries to our library from two to three per week to handle the increased volume of interlibrary loan activity at our busy library.



As part of the library's 2002 grant from the Children's Literacy Foundation, New Hampshire author Diane Mayr visited the Northwood School twice in January. She also visited the library in October as part of a weekend story event. Once again, the library received a "Kids, Books, and the Arts" grant that enabled us to hire popular children's performer "Wayne From Maine" for a performance in July.

Last year the George Reese family donated a flagpole with a plaque in memory of librarian Gladys Gardner, who served as librarian from 1954 to 1983. Our local VFW donated a new flag and a dedication was held on Flag Day in June with readings and music.

The library offered many programs for children and adults throughout the year. An anonymous donor again donated the Christa McAuliffe Family Planetarium Pass for all library patrons to use free of charge.



Storytime sessions met three times a week from January through May and again from September through December. Participation in this program remained strong with an average of 20 children attending every week. Weekend story events were held once a month January through April so working parents could also bring their children to story time programs. Children's library assistant Ellen Gibson visited the third grade classes at Northwood School to tell them about the library.

The library featured a "Read Across America" display in March. Another 4-H babysitting workshop was held in April due to popular demand. Teddy Bear Storytime met weekly in July and August. The library

continued the "Great Stone Face Reading Club" and served as a voting site for the program's favorite book. The library participated in the first ever "Ladybug Picture Book Award" and served as a voting site for that award too. Game nights were held in August with patrons dropping in to play board games such as chess and checkers. The summer reading program featured the New Hampshire theme of "Reading Rocks The Granite State." Drop-in craft sessions related to the theme were held throughout the summer. The summer reading program once again ended with a "store" featuring donated prizes that participants "purchased" with points they earned from reading all summer.

Two book discussion groups were available to patrons in 2003. The Northwood/Nottingham Book Discussion Group for adults met every month. The book discussion was open to members of both communities and took turns meeting at the library in each town. The Young Adult Book Club discussion program continued to meet monthly except for the summer.

The theme for the library's annual open house was "L2I@CML" (Library To Library At Chesley Memorial Library) on Saturday, September 6, to celebrate National Library Card Sign-Up Month. This year the library honored Northwood School Librarian Melissa Moore and Coe-Brown Northwood Academy Librarian Wendi Colby for their support of library services in the community.



Fire Fighter Joel French visits story hour

The Friends of the Library planned a variety of activities in 2003. They hosted a successful garden tour in June, sold composters, and raffled off a book quilt. Their annual yard sale in September was very well received. The Friends sponsored a program in November, "Native American Thanksgivings," featuring Michael Caduto. They also sponsored an extremely popular series of knitting workshops held throughout the year. The trustees thank this hard working group of supporters for all that they do for our town's library.



NH Hampshire Author Diane Mayr (r) visits the library to read from her book *Little Bat's Halloween Story*. Library Aide Danielle Fortin stands with her .

Many local groups and non-profit organizations continued to use the library's meeting room throughout 2003. Tutoring sessions were also held in the meeting room. Anyone interested in using the library's meeting room should contact the library director for more information.

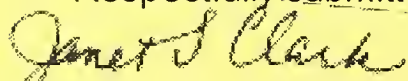
The library thanks our many volunteers who help out with many tasks. Volunteers contributed 429 hours this year. The program for "junior librarians," who help with summer reading and storytime programs, continued in 2003; junior librarians contributed 117 hours of our total volunteer hours! We appreciate their efforts and all the support we received

throughout the year from library patrons and local businesses.

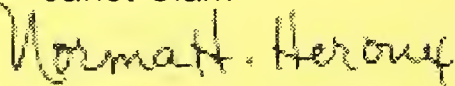
The Chesley Memorial Library bid farewell to library assistant Ellen Gibson this year and welcomed former library aide Danielle Fortin as a new library assistant. The library is staffed by director Donna Bunker, assistants Eunice Fraser and Danielle Fortin, and aide Samantha MacDonald. We are fortunate to have such a dedicated, knowledgeable group of people working for our patrons in Northwood.

The library is open: Mondays, Wednesdays, and Thursdays 9-4 and 6-8; Tuesdays and Saturdays 9-1.

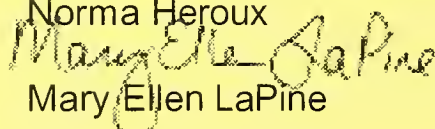
Respectfully submitted,



Janet Clark



Norma Heroux



Mary Ellen LaPine

Planning Board Report - 2003

As predicted in last year's report, 2003 turned out to be a very busy year. The board reviewed and recommended edits to the Northwood Development Ordinance as well as taking action on 14 subdivisions, 14 site plans and 10 boundary line adjustments.

Most of the subdivisions reviewed by the board were a 1-3 lot design with the exception of two different 13 lot subdivisions, Davlynn Estates on Route 4, and Gatchell property, in East Northwood.

Most of the site plans reviewed and approved by the board were minor businesses and services except for the following: Coe-Brown Academy, new science addition; Dr. Kimberly Meyer, new office location; and David Docko, business location on the corner of Main Street and Route 4. The board worked well with all the applicants, balancing their needs while maintaining the spirit of the town regulations.

The board added Pete Jones as a new member after the resignation of Doug Peterson. The continued service of Vice Chair Eric Reitter, members Bob Clark, Polly Pinkham, Russell Eldridge and Selectmen Representative Lucy Edwards has shown me that the volunteer spirit is alive and well in Northwood. I would like to take a moment and thank each one for their service to the town and this board. I would also like to thank my Board Administrator Linda Smith and Secretary Lisa Fellows-Weaver for their outstanding efforts to assure each meeting runs as smooth as possible. Northwood will no doubt continue to grow and the planning board will continue to seek a balance between growth and development, with the need to maintain its rural character in the year 2004.

Respectfully Submitted,



Patrick L. Bell, Chair

Northwood Police Commission Report - 2003

The Northwood Police Commission was created by ballot vote in March 1986, following a recommendation by the Police Advisory Committee, appointed by the Northwood Board of Selectmen to look at budget and personnel concerns in the police department. Commissioners are elected to a three year term, with one term expiring each March.

The commission meets monthly on the third Monday of each month at 2:30 p.m. at the Northwood Police station. The commission's agenda includes time for public input, the review of the general business of the department, the chief's report, budget review and correspondence. The chief's report includes a summary of calls for service, arrests, motor vehicle accidents and summons issued during the previous month. All meetings are open to the public to attend.

In 2003, in addition to their regular meetings, the commission held several work sessions to review the budget and employee evaluations; and also met in joint session with the board of selectmen. The commission also met with members of the public to address specific issues about the department.

The commissioners were saddened by the loss of K-9 "Kimchris" in February, who had served the department well in his short time with us and had successfully recovered children lost in Chichester. A memorial service held at Coe-Brown Academy was well attended by the public and police officers throughout the state. The commission supports the department's K-9 program and welcomed "Rex" in March to begin his training with Corporal Crockett.

The commission, consisting of Eleanor "Polly" Pinkham, Richard Cummings and myself, would like to thank all of the townspeople for their continued support of the police commission.

Sincerely,

W. Edward "Spike" Bryant, Chairman

Northwood Police Department Report - 2003

The year 2003 proved to be busy as usual, but this year we had the satisfaction of solving several arson cases with grand jury convictions, and a number of burglaries have also been cleared up with the arrest of several juveniles. The department has responded to 753 calls for service, to include 360 criminally related cases. The other calls included, civil issues, assist to residents, assist to other departments, 911 calls, and alarms both business and residential.

Arrests continue to climb with 255 charges from shoplifting to operating after suspension, arson and burglary. DWI and alcohol related charges accounted for 54 arrests, while drug related offenses were responsible for 41 arrests. Thirty-two juveniles were charged with various crimes in juvenile court.

Nine hundred thirty traffic summons were issued for various charges with 525 being warnings on non major issues.

The department's first certified K-9 passed away on February 21, 2003, three weeks after locating two missing children in Chichester, who most likely would not have survived the extreme weather conditions. Kimrus received the departments first "Life Saving Award". He is greatly missed by all.

On April 16, 2003 with the support of the town, we received our second K-9, "Rex". Rex was certified on May 6, 2003. Rex has been certified two times by United States Police Canine Association Region 9 and is currently preparing to train for Narcotic Scent work. Rex trains every Monday with the working dog foundation and has demonstrated approximately 30 times for civic organizations. Rex has been called out approximately 26 times with a "find" rate of 93%, which includes four felony arrests. Rex played a key role in the tracking and apprehension of an arson suspect in Northwood.

Rex and Corporal Crockett have received several awards, to include, "K-9 Good Citizen Award, and Appreciation/Dedication Award from the United States Senate.

The Northwood Police Department would like to take this opportunity to thank all the Northwood residents who support the department and Rex.

Respectfully submitted,



Michael D'Alessandro, Chief of Police

Road Agent Report - 2003

The winter storms of 2002, continued into 2003. Unlike the past few years, in which we had a lot of snow last fall, winter and spring stayed late into the season and made the following mud season especially difficult. A large amount of stone was used to fix the muddy areas on numerous roads. This in turn cut into the budget that we use for road work, so we were not able to get as much done as we had hoped. So far this winter the weather has not been as bad with warm temperatures and very little snow.

During the spring grading we had to place a great deal more gravel in areas that we had placed the stone during the mud season. We have also had an increase in traffic on many of the gravel roads than we have had in years past. In return, we have to grade and rake these areas more often.

All roads were graded during the spring and fall. Also brush was cut on all roads during late summer.


A section of Old Turnpike Road was widened, had new guardrails installed, and a new retaining wall built. This has made that section of road a lot safer to travel.

We overlaid Denmark Drive this year with pavement. The work that was going to be done on Harmony Road was put back one year as we were over budget on winter work. We have scheduled to do the narrow section on the hill with some money that was left over from last year's budget. We are also working to have a new five-year road maintenance plan in place for 2005. This will make future planning and budget preparation easier.

For 2005 we are planning to overlay Tasker Hill Road and Temperance Hill Road. We will also be doing work on Harmony Road, and if funds allow, Old Barnstead Road. Both Harmony and Old Barnstead roads have seen a great increase in traffic and need work done on them to make traveling safer. The highway department will also be grading roads and replacing gravel when needed. Roadside cutting of brush will be done during late summer as well.

I would again like to thank everyone for patience when they have had to wait when we are doing roadwork and during storms.

Respectfully Submitted,



James Wilson
Road Agent

Zoning Board of Adjustment Report - 2003

The Northwood Zoning Board of Adjustment received a total of 24 new applications in 2003. The board hears all requests for relief from the Northwood Development Ordinance, including both variances and special exceptions. The board of adjustment is also granted authority by the state to hear appeals from an administrative decision and waivers from dimensional requirements. Each case is reviewed in open session, with notification provided to abutting property owners. Each decision of the board is based on the unique characteristics and specific merits of the individual cases. The following is a summary of the cases heard and the board's decisions:

Setback variance 3.04 B	Deck & Shed	Withdrawn
Equitable Waiver from dimensional requirements	Undersized lot	Approved
Setback Variance 3.04 B	Residence & Garage	Denied
Special Exception 1.04 B 3	Upward expansion camp	Approved
Setback Variance 1.04 C 3	Camp	Approved
Setback Variance 3.04 B	Gazebo shed	Conditional approval
Variance 6.04	Open Space Incentives, Road Frontage	Denied
Special Exception 5.01 D	Wetlands Overlay District	Approved
Special Exception 5.01 D	Wetlands Overlay District	Conditional approval
Variance to Section 3.03, Residential Density	Second kitchen facility within a single residence	Conditional approval
Setback Variance 3.04 B	Porch	Approved
Special Exception 5.01 D	Wetlands Overlay District	Approved
Setback Variance 3.04 B	Deck	Conditional approval
Setback Variance 3.04 B	Addition to camp	Conditional approval
Setback Variance 3.04 B	Garage	Conditional approval
Special Exception 5.01 D	Wetlands Overlay District	Approved
Setback Variance 1.04 C 3	Deck	Conditional approval
Setback Variance 3.04 B	Storage Shed	Approved
Special Exception 5.05 B	Steep Slope Overlay District	Approved
Special Exception 1.04 B 3	Upward expansion camp	Approved
Special Exception 1.04 B 3	Upward expansion camp	Approved
Setback Variance 3.04 B	Garage	Denied
Setback Variance 3.04 B	Residence	Postponed
Variance 2.02 B	Two principal residential structures on one lot	Postponed

The board of adjustment meets monthly on the fourth Monday at 7 p.m. at the town hall. Applications for zoning board requests may be picked up at the town hall during regular business hours. The board administrator is available on Mondays if you have questions. Messages may be left at 942-9100 ext. 5, at any time.

A letter of resignation from long time member Jean Lane was regrettably accepted by the board in November. At the board's request, she did agree to stay on as an alternate member. Her many years of dedicated service on the board are most appreciated.

Open positions for appointment are reviewed in March. If you are interested in serving on this board, please contact either the board of selectmen or myself.

Respectfully submitted,

Bruce Farr, Chair

Trustees of Trust Funds Report - 2003

This year, 2003, an additional \$5,600.00 was received for perpetual care principal in the cemeteries. Nine new trusts were paid when the lots were purchased. Eleven of the trusts were added when individuals wanted their family lot to be more adequately funded at the current rate of \$100.00 per grave. As said in previous annual reports, the income from the perpetual care provides the maintenance of the lots. Such provision is required before interment can be made. There are lots that were purchased before perpetual care was required. These lots require that perpetual care be put on them before they can be used. There are some lots on which a minimal amount was placed years ago. It would be helpful if these trusts were added to in order to be in line with the inflated costs for care. Our cost of maintenance is currently running around \$12,000.00. Such cost requires that we get, if possible 7.4% return on our principal investment. This is particularly difficult with the current interest rates.

The sale of lots and collection for perpetual care are the cemetery trustees' responsibility which eventually ends up in trusts controlled by the trustees of trust funds. A very important operation.

There are eleven (11) Capital Reserve Funds presently maintained. These funds are created at town meetings and funded by taxation according to the articles in the town warrant. This year \$234,859.31 was added to the capital reserves. \$30,000.00 went to the schools, \$65,959.31 to the Fire/Rescue Vehicle Funds (30% \$19,787.79 to Ambulance and 70% \$46,171.52 to Other), \$6,000.00 to Highway Safety, and \$132,000.00 to Recreation) As for withdrawals, \$11,459.98 was drawn (\$9,744.99 for Highway Safety, and \$1,714.99 for Police Equipment).

There are seven (7) expendable trusts for special operations in town. These trusts have been set up so that the income generated by their operation is placed in trust annually for future use as the trust grows. The selectmen are the agents for these funds. This year \$900.00 went to Cemetery Improvement, \$62,500.00 went to a new fund Assessing, \$4190.00 went to Transfer Station, \$3000.00 went to a new fund Milfoil Control, \$19061.97 to Cable, and \$9196.56 to Lagoon Maintenance.

The water district did not notify us of activity before our books were closed. They have a deposit to their expendable and the establishment of a new capital reserve account to be made in 2004.

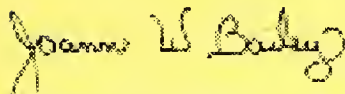
As for withdrawals, \$9066.83 came from miscellaneous expendables (\$3134.50 for cable and \$5932.33 for lagoon) by a 5/28/03 letter, and \$1275.00 from cemetery expendable (\$1190.00 for the Ridge) and (\$85.00 for Pine Grove). There are five (5) receivables being carried by the town for withdrawal in 2004 that were not received in time for 2003.

There are some twenty-two (22) individual trusts established by individuals for the benefit of a library, the town or the school. For Cemeteries, special trusts have been set up for Harvey Lake Cemetery, and for East Northwood and for the well. For libraries the trusts are to assist in the purchase of books and for maintenance of libraries. Most income earned on the principal for libraries is turned over to the library trustees.


The trustees meet many days throughout the year as different conditions arise. In January, in particular we (1) balance our books, (2) collect and verify our investment data with the institutions with whom we have accounts, (3) prepare our state reports for each trust fund maintained, and submit our records to the auditors by mid January. Our minutes and computer work are performed by Andy Turner. Russ Eldridge oversees the capital reserve investing along with the other funds we have invested with New Hampshire Deposit Investment Pool (MBIA). Chair Joann Bailey does the current bookkeeping, banking and manual record keeping.

The trustees of trust funds often consider who will replace all or anyone of us. The current members of the board are retired and have the time and inclination, ability and background to administer the investment of over one million dollars. At present, we do this for under a thousand dollars


Respectfully submitted



Joann W. Bailey, Chair



Andreas M. Turner, Secretary



Russell C. Eldridge

Financial Report of the Trustees of the Trust Funds - 2003

ANNUAL REPORT OF TRUST FUNDS BY TRUSTEES OF TRUST FUNDS												
FISCAL YEAR ENDING DECEMBER 31, 2003												
***Cemetery Codes-PG-Pine Grove, FN-Fairview-New, EN-East Northwood, RG-Ridge, CC Canterbury, FO-Fairview Old												
Year Created	Lot#	Cem. Code	Total Fund Bal. End of Last Yr '02	Principal Bal. End of '02	Notes & Articles	Withdrawals of Princ.	New Trusts Entries in '03	Princ Balance. End of '03	Income During Year 2003	Expenditures During 2003	Total Income End of 2003	Fund Total Princ. & Inc. End of '03
			\$225,386.09	\$155,541.70					\$69,844.39			
2003	66	PG					\$500.00					
2003	118	PG					\$400.00					
2003	37	HL					\$100.00					
2003	30	FN					\$100.00					
2003	27	FO					\$500.00					
2003	27	FO					\$500.00					
2003	27	FO					\$300.00					
2003	30	FN					\$100.00					
2003	21	FN					\$200.00					
2003	29	FO					\$100.00					
2003	330	PG					\$100.00					
2003	331	PG					\$400.00					
2003	233	PG					\$100.00					
2003	342	PG					\$400.00					
2003	28	PG					\$800.00					
2003	32	HL					\$200.00					
2003	62	RG					\$200.00					
2003	62	RG					\$200.00					
2003	24	RG					\$100.00					
2003	148	PG					\$5,600.00					
			\$225,386.09	\$155,541.70			\$4,266.25	\$165,407.95	\$55,967.28	\$51,293.23	\$74,518.44	\$239,926.39
							\$0.00					\$14,540.30
												\$17,961.73
												\$63,060.18
												\$0.00
												\$63,060.18
												\$18,005.73
												\$28.27
												\$18,034.00
												\$99,055.91
												\$430.68
												\$3,862.87
												\$3,862.87
												\$37,465.24
												\$447.09
												\$17,260.56
												\$62,676.46
												\$3,008.57
												\$58,291.65
												\$13,241.36
												\$18,594.06
												\$1,563.57
												\$193,725.04
												\$89,620.83
												\$21,838.80
												\$1,104.08
												\$11,486.39
												\$1,500.30
												\$5,458.26
												\$1,357.45
												\$0.00
												\$3,578.21
												\$1,094.43
												\$21,489.39
												\$6,800.72
												\$573,352.65
												\$226,927.08
												\$1,143,525.23
												\$331,965.98

2003 Board of Selectmen Report

We begin the report by remembering all the troops overseas in Iraq and thank them for their sacrifice and duty to our great nation. We especially hope for their quick and safe return home.

The town accomplished several major projects during the year. The board had the New Hampshire Municipal Association (NHMA) perform a wage and benefit study for all town employees. The following factors were considered: geographic location, population, equalized value, and similarity in Town operations. The following towns were included in the survey:

- Barnstead
- Gilmanton
- Nottingham
- Bristol
- Henniker
- Pittsfield
- Epsom
- Lee
- Wakefield

The wage schedule provides 20 labor grades containing ten steps of approximately three percent between steps. This new wage schedule is being implemented in the upcoming fiscal year - 2004. The last wage schedule had been completed by NHMA in 1999.

In September the town hall was repainted and has had the damaged clapboards replaced at a cost of \$2,000. All of the town hall's inefficient windows were replaced except in the large meeting hall. The town utilized a Public Utilities Commission (PUC) energy efficiency pilot program that also included replacing all of the lighting fixtures. The program called PAYS (Pay As You Save) was implemented by Public Service of New Hampshire (PSNH). PSNH fronted all costs for the window and lighting replacement through a systems benefit charge to all of their utility customers whereby the town saves immediately on energy costs and repays PSNH through the dollars saved on the town's energy bills over the payback period of the energy improvements. Northwood was the first municipality to qualify for the window replacement under this pilot program. Given the success of the program, it has since been expanded by the PUC for another two years.

The board still monitors and strongly supports the elderly housing project in which Southern New Hampshire Services received a \$2.1 million dollar grant from the United States Housing and Urban Development (HUD) to build 31-1 bedroom units. The Board is pleased that the elderly in Northwood will be able to obtain affordable housing within Northwood when maintaining their current homes becomes either financially or physically prohibitive.

The Town of Northwood continues to monitor the proposed large groundwater withdrawal by USA Springs. The Board is concerned that this project would have a negative impact on Northwood homeowners' private wells specifically on the eastside of town. Although the state Department of Environmental Services denied their request in December 2003 for a permit, they have filed for another large groundwater permit.

After going out to bid, the town is in the first year of its assessing contract with Nyberg and Purvis. They are conducting a multi year revaluation of all properties located in town. This revaluation will be completed in 2005 when the new property values will go into effect.

The selectmen would like to thank the many volunteers who unselfishly donate their time and knowledge to the town. We hope that that you can continue your volunteerism in an effort to make Northwood an even better place to live. For those interested in volunteering please let us know. There is always room for new ideas and energy. Last, but not least, we would like to recognize and thank our town employees for their knowledge, skills, and abilities. They make our local town government function and respond to the needs of our citizens.

2003 Town Administrator's Report

The year 2003 proved that Northwood, like many communities in the southern part of New Hampshire, is continuing to go through a growth phase, even with the softening of the economy. The town has seen many subdivisions started. However, with growth also come the inevitable growing pains. The challenge of the town is to balance growth with constructive planning. Growth and change can be positive when it works in conjunction with the reason why people came to the town originally: Northwood's quality of life. The elected officials and other volunteers of the town provide a continuity to ensure that the quality of life is preserved for the future generations.

As requested by the Budget Committee and the Board of Selectmen, we have completed updating the employee's job descriptions and contracted with the New Hampshire Municipal Association to conduct a Wage and Salary Survey. The purpose of this survey is to determine how Northwood compares to other communities in regards to positions the town has as well as the compensation of those employees. The NHMA compares our community with other communities with similar demographics and positions.

We are continuing to update policies and procedures through out the town. The selectmen are currently reviewing a revised personnel policy for town employees. In 2003, thanks to the help of the recycling committee, residents saw the implementation of a revised paper

As always, the town continues to review and update its policies and procedures to help make the town government provide maximum services to its citizens efficiently. In the coming year, I will to work with all departments to complete a comprehensive capital improvement plan. This would allow the town to better prepare for capital projects and to assist in community planning. In addition, I plan to work with the board of selectmen and town departments to review operations and recommend ways to make local government work more efficiently. These will be the first steps in working with the community to make their government work better for them. If you have any suggestions or comments, please feel free to contact me at (603)942-5586 extension 204 or by email at administrator@town.northwood.nh.us.

In closing, I would like to thank the employees, town officials and the citizens of Northwood for making my transition into this position as trouble-free as possible. I look forward to serving the town in the coming years.

Respectfully Submitted,



Stephen R. Fournier
Town Administrator



TOWN OF NORTHWOOD



2004 Town Warrant



Proposed 2004

Town Operating Budget



2003 Financial Reports

2004 TOWN WARRANT



THE STATE OF NEW HAMPSHIRE TOWN OF NORTHWOOD 2003 WARRANT



THE POLLS WILL BE OPEN FROM 8:00 A.M. TO
7:00 P.M.

To the inhabitants of the Town of Northwood in the County of Rockingham in said state, qualified to vote in Town affairs:

You are hereby noticed to meet at Northwood Town Hall in said Northwood on Tuesday, the 9th day of March, next, at eight of the clock in the forenoon, to act upon the following subjects:

Article 1: To choose all necessary officers for the ensuing year.

Article 2: Are you in favor of adoption of Amendment #1 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 3.01 to delete the entire sentence to clarify that road frontage requirements apply to existing lots of record as well as newly created lots?

Article 3: Are you in favor of adoption of Amendment #2 as proposed by the planning board for the town's Development Ordinance as follows:

Amend section 3.01(B)(2) to revise the criteria for road frontage when creating new lots for building development on private roads?

Article 4: Are you in favor of adoption of Amendment #3 as proposed by the planning board for the town's Development Ordinance as follows:

Amend section 3.01(C)(2) to decrease the minimum road frontage for a two family residential development to 150 feet for existing lots of record?

Article 5: Are you in favor of adoption of Amendment #4 as proposed by the planning board for the town's Development Ordinance as follows:

Amend section 3.01(C)(3) to clarify that the minimum road frontage for a multi-family residential development to the minimum frontage for the district in which the structure lies plus 50 additional feet of frontage for each residential unit over one unit, and to clarify that this applies to new developments as well as existing lots of record?

Article 6: Are you in favor of adoption of Amendment #5 as proposed by the planning board for the town's Development Ordinance as follows:

Add a new section 3.01(C)(4) to add minimum road frontage requirements for elderly housing, as shown in table 3.2, and to clarify this applies to new developments as well as existing lots of record?

Article 7: Are you in favor of adoption of Amendment #6 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 3.03(E) to decrease the maximum residential density for elderly housing to 3 units per acre?

Article 8: Are you in favor of adoption of Amendment #7 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.1 to increase the minimum road frontage to 200 feet in the General District?

Article 9: Are you in favor of adoption of Amendment #8 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.1 to create a minimum front setback of 50' for Elderly Housing?

Article 10: Are you in favor of adoption of Amendment #9 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.1 to create a minimum side/rear setback of 50' for Elderly Housing?

Article 11: Are you in favor of adoption of Amendment #10 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.1 to create a minimum front setback of 50' for Multi-Family Residential?

Article 12: Are you in favor of adoption of Amendment #11 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.1 to create a minimum side/rear setback of 50' for Multi-Family Residential?

Article 13: Are you in favor of adoption of Amendment #12 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 3.1 to increase the minimum lot size to 3 acres, and to amend the maximum residential density to 1/3 (unit/acres), in the General District?

Article 14: Are you in favor of adoption of Amendment #13 as proposed by the planning board for the town's Development Ordinance as follows:

Add new Table 3.2 to create a minimum road frontage table for Elderly Housing, based on the number of units?

Article 15: Are you in favor of adoption of Amendment #14 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 5.01(D) to delete Special Exceptions within the Wetlands Conservation Overlay District, and to clarify that Special Exceptions may be granted by the Board of Adjustment within the Wetlands Conservation Overlay District setbacks?

Article 16: Are you in favor of adoption of Amendment #15 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 5.01(D)(1)(d) to delete the criteria for a state wetlands permit for a Special Exception within the Wetlands Conservation Overlay District setbacks?

Article 17: Are you in favor of adoption of Amendment #16 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 5.01(E)(3) to eliminate reduced setbacks to wetlands on pre-existing non-conforming lots, and correct numbering to 5.01(E)(2)?

Article 18: Are you in favor of adoption of Amendment #17 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 5.03(D) to require open space design for new lot development on lots 20 acres or larger, possessing a sum of 25 percent or greater in agricultural land with soils designated as Prime or of Statewide Importance?

Article 19: Are you in favor of adoption of Amendment #18 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Section 5.04(B) to expand the boundaries of the Wellhead Protection Overlay District to include parcels of land, 20 acres or greater, that contains a portion of an aquifer which contains soils with a transmissivity in excess of 1,000 sq. ft. per day?

Article 20: Are you in favor of adoption of Amendment #19 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 6.04 to increase the minimum road frontage to 125 feet in the Incentives For Open Space Design table?

Article 21: Are you in favor of adoption of Amendment #20 as proposed by the planning board for the town's Development Ordinance as follows:

Amend Table 6.04 to increase the minimum lot size to 1.5 acres, and to amend the maximum residential density to 1/1.5 (unit/acres) in the Incentives For Open Space Design table?

Article 22: Are you in favor of adoption of Amendment #21 as proposed by the planning board for the town's Development Ordinance as follows:

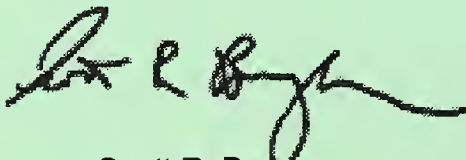
Amend Table 6.04 to increase the minimum side/rear setback to 20 feet in the Incentives For Open Space Design table?

Article 23: Are you in favor of adoption of Amendment #22 as proposed by the planning board for the town's Development Ordinance as follows:

Add new Section 6.05(B) to list certain kinds of unbuildable land, the sum of which may not be more than 50% of the minimum required Open Space, and to alphabetically correct subsequent letters in Section 6.05?

Given under our hand and seal this 3rd day of February, in the year of our Lord Two Thousand and Four and ordered posted by the undersigned members of the Town of Northwood, New Hampshire Board of Selectmen

Selectmen of Northwood



Scott R. Bryer
Chair, Board of Selectmen

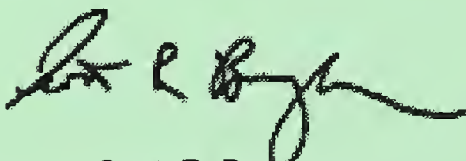


James. A Hadley
Vice-Chair, Board of Selectmen



Lucy C. Edwards
Selectman

A True Copy Attest



Scott R. Bryer
Chair, Board of Selectmen



James. A Hadley
Vice-Chair, Board of Selectmen



Lucy C. Edwards
Selectman

Absentee Ballots will be opened at 1:00 pm



**STATE OF NEW HAMPSHIRE
TOWN OF NORTHWOOD
2004 TOWN WARRANT**



To the inhabitants of the Town of Northwood in the county of Rockingham in said state, qualified to vote in Town affairs:

You are hereby notified to meet at Coe-Brown Northwood Academy in said Northwood on Saturday, the 13th day of March, next, at nine of the clock in the forenoon, to act upon the following subjects:

PETITIONED WARRANT ARTICLE - HIGHWAY IMPROVEMENT BOND

Article 1: To see if the town will vote to raise and appropriate a sum not to exceed Five Hundred Thousand Dollars (\$500,000) for the purpose of designing, constructing and paving roads, graveling roads, and making necessary drainage improvements to town-owned and approved highways in the Town of Northwood, and to authorize the Selectmen to act on behalf of the Town in conjunction with such purposes, and to further authorize the issuance of not more than Five Hundred Thousand Dollars (\$500,000) of bonds and/or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate and regulate such bonds and/or notes and to determine the rate of interest thereon. Furthermore, all future payments of principal and interest to this bond and/or note shall come from the previously established State Highway Block Grant Capital Reserve Special Revenue Fund under RSA 31:95-c. A two-thirds (2/3) ballot vote is required. Polls must be open for a minimum of one (1) hour. **Not Recommended by the Board of Selectmen 2-1. Not Recommended by the Budget Committee 12-0. (A two-thirds (2/3) ballot vote is required. Polls must be open for a minimum of one (1) hour. No impact on the tax rate in the year 2004.)**

FIRE/RESCUE DEPARTMENT CAPITAL RESERVE FUND

Article 2: To see if the Town will vote to raise and appropriate the sum of Fifty-Six Thousand One Hundred Ninety-Four Dollars and Thirteen Cents (\$56,194.13) to be added to the Fire/Rescue Department Vehicle Capital Reserve Fund held by the Trustees of Trust Funds. This is the same amount received by the Town from ambulance billings during the year 2003, which receipts have been deposited into the Special Ambulance Replacement Fund. This appropriation is to be funded by a withdrawal from the Special Ambulance Replacement Fund. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the Tax Rate)**

FIRE ENGINE CHASSIS AND PUMP UPGRADE LEASE/PURCHASE AGREEMENT PAYMENT

Article 3: To see if the Town will vote to raise and appropriate the sum of Forty Nine Thousand Four Hundred Forty-six Dollars (\$49,446.00) for the second years payment of the four-year lease/purchase agreement for the fire engine two chassis and pump upgrade purchased in 2003, and withdraw the sum of Forty Nine Thousand Four Hundred Forty-six Dollars (\$49,446.00) from the Fire/Rescue Department Vehicle Capital Reserve Fund. This lease was approved at the 2002 Town Meeting by the required two-thirds ballot vote. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority Vote Required; No impact on the Tax Rate)**

CEMETERY IMPROVEMENT EXPENDABLE TRUST FUND

Article 4: To see if the Town will vote to raise and appropriate from surplus from the year ending December 31, 2003 the sum of One Thousand Five Hundred Dollars and No Cents (\$1,500.00) which represents the amount raised in the year 2003 from the sale of cemetery lots, and add the fund to the Cemetery Improvement Expendable Trust Fund Previously Established. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the Tax Rate)**

LAGOON MAINTENANCE AND REPAIR EXPENDABLE TRUST FUND

Article 5: To see if the Town will vote to raise and appropriate the sum of Eight Thousand Three Hundred Five Dollars and Eighty-Five Cents (\$8,305.85) to be placed in the Lagoon Maintenance and Repair Expendable Trust Fund, and to fund this appropriation by the withdrawal of Eight Thousand Three Hundred Five Dollars and Eighty-Five Cents (\$8,305.85) from the Lagoon Fee fund, held by the Town Treasurer. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the Tax Rate)**

CABLE EXPENDABLE TRUST FUND

Article 6: To see if the Town will vote to raise and appropriate the sum of Eighteen Thousand Dollars Nine Hundred and Fifty (\$18,950.00) received as cable TV franchise fees in the year 2003, to be deposited in the previously established Cable Expendable Trust Fund under the provisions of RSA 31:19-a, and to fund this appropriation by authorizing the transfer of that amount from the unexpended fund balance as of December 31, 2003. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the Tax Rate)**

HIGHWAY BACKHOE/LOADER LEASE/PURCHASE AGREEMENT PAYMENT

Article 7: To see if the Town will vote to raise and appropriate the sum of Ten Thousand Five Hundred and Ninety-five Dollars (\$10,595.00) for the fifth year payment of the five-year lease/purchase agreement for the highway backhoe/loader purchased in 2000. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; Estimated \$0.05 Impact)**

ASSESSING/BUILDING INSPECTOR TRUCK LEASE/PURCHASE AGREEMENT AND PAYMENT

Article 8: To see if the town will vote to authorize the Selectmen to enter into a Lease/Purchase agreement, which includes an escape clause, for the total amount of fifteen thousand nine dollars (\$15,009.00) for the purpose of leasing/purchasing a new pick-up truck and to raise and appropriate the sum of three thousand seven hundred and fifty-two dollars and twenty-five (\$3,752.25), the first year's payment, for this purpose. The vehicle is to be purchased under a lease/purchase agreement with payments of three thousand seven hundred and fifty-two dollars and twenty-five (\$3,752.25) to be made for three (3) additional years as follows: 2005, 2006, 2007; and bringing the total cost of the vehicle to fifteen thousand nine dollars (\$15,009.00), including interest. **Not Recommended by the Board of Selectmen 2-1. Recommended by the Budget Committee 9-3. (Majority Vote Required; Estimated \$0.02 Impact)**

GRANT MATCH EXPENDABLE TRUST FUND

Article 9: To see if the Town will vote to establish a Grant Match Expendable Trust Fund, for the purpose of providing matching grant monies for grants that may become available throughout the year, and designate the Board of Selectmen as agents to expend. In addition raise and appropriate the sum of thirty thousand dollars (\$30,000.00) for this purpose. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 11-1. (Majority vote required; Estimated \$0.16 impact)**

2004 OPERATING BUDGET

Article 10: To see if the municipality will vote to raise and appropriate the budget committee recommended sum of two million thirty-one thousand one hundred three dollars and twenty-five cents (\$2,031,103.25.) which represents the operating budget for the year 2004. This amount was approved by the budget committee by a vote of 10-0. This amount will have an estimated tax impact of \$3.41. The selectmen recommend by a vote of 2-1 two million twenty-three thousand six hundred ninety-seven dollars and twenty-five cents (\$2,023,697.25.) Said sum does not include special or individual articles addressed. **(Majority vote required)**

SPECIAL DUTY COVERAGE

Article 11: To see if the Town will vote to raise and appropriate the sum of Fifty Thousand Dollars (\$50,000.00) for the purpose of Special Duty Coverage provided by the Northwood Police

Department. This amount to be reimbursed by the person/company that required this coverage. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the tax rate)**

POLICE VEHICLE PURCHASE

Article 12: To see if the Town will raise and appropriate the sum not to exceed \$30,000 for the purpose of purchasing and equipping a new Ford Explorer for the Northwood Police Department with \$9,000 of the purchase to come from the previously established Highway Safety Capital Reserve Fund. **Recommended by the Board of Selectmen 2-1 Recommended by the Budget Committee 10-0 (Majority vote required; Estimated \$0.11 impact)**

BENEFIT PAY VESTED TIME EXPENDABLE TRUST FUND

Article 13: To see if the Town will vote to establish a Benefit Pay Vested Time Expendable Trust Fund, for the purpose of paying for benefits accrued by Town employees and redeemed when they leave employment with the Town of Northwood, and designate the Board of Selectmen as agents to expend. In addition raise and appropriate the sum of ten thousand dollars (\$10,000.00) to be added to the Benefit Pay Expendable Trust Fund for this purpose. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; Estimated \$0.05 impact)**

TRANSFER STATION EXPENDABLE TRUST FUND

Article 14: To see if the Town will vote to raise and appropriate the sum of Three Thousand Two Hundred Five Dollars and Fifty-one Cents (\$3,205.51) to be added to the Transfer Station Expendable Trust Fund, established in 2001 under RSA 31:19-a and to fund this appropriation by authorizing the withdrawal of that amount from the surplus remaining in the unexpended fund balance as of December 31, 2003. This amount is equivalent to the amount received by the Town from the sale of recyclable materials received at the Transfer Station. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the Tax Rate)**

ELDERLY EXEMPTION

Article 15: To see if the Town will vote to modify the elderly exemption from property tax in the Town of Northwood, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$43,700.00 for a person 75 years of age up to 80 years, \$62,500.00; for a person 80 years of age or older, \$81,250.00. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$35,000 or, if married, a combined net income of less than \$40,000; and own net assets not in excess of \$50,000 excluding the value of the person's residence. This article represents a recommended modification of the current exemption for the elderly and would be effective April 1, 2004 for the 2004 tax year. **Recommended by the Board of Selectmen 3-0 (Majority Vote Required)**

VETERAN'S TAX CREDIT

Article 16: To see if the Town will to modify the Veterans' Tax Credit from One Hundred Dollars (\$100.00) to Two Hundred and Fifty Dollars (\$250.00) pursuant to RSA 72:28 II. **Recommended by the Board of Selectmen 3-0 (Majority Vote Required)**

WITHDRAWAL FROM TOWN HALL CAPITAL RESERVE FUND

Article 17: To see if the Town will raise and appropriate the sum of One Thousand Four Hundred Eighty-Seven Dollars and Fifty-Three Cents (\$1,487.53) for the purpose of repairing and painting ceilings in Town Hall and to fund this appropriation by transferring One Thousand Four Hundred Eighty-Seven Dollars and Fifty-Three Cents (\$1,487.53) from the previously established Town Hall Capital Reserve Trust Fund. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority vote required; No impact on the Tax Rate)**

MILFOIL CONTROL TREATMENT PROGRAM EXPENDABLE TRUST FUND

Article 18: To see if the Town will vote raise and appropriate the sum of Three Thousand Dollars (\$3,000) to the Milfoil Control Treatment Program Fund by authorizing the transfer of that amount from the unexpended fund balance as of December 31, 2003. **Recommended by the Board of Selectmen 3-0 Recommended by the Budget Committee 10-0 (Majority Vote Required; No impact on the Tax Rate)**

HIGHWAY EQUIPMENT TRUST FUND

Article 19: To see if the municipality will vote to raise and appropriate the sum of Six Thousand Dollars (\$6,000.00) to be added to the Highway Equipment Capital Reserve Fund held by the Trustees of Trust Funds. **Not Recommended by the Board of Selectmen 1-2 Not Recommended by the Budget Committee 0-10 (Majority vote required; Estimated impact on tax rate \$0.04)**

INCREASING THE MEMBERSHIP OF THE BOARD OF CEMETERY TRUSTEES

Article 20: To see if the town will vote to increase membership of the Board of Cemetery Trustees from three to five members pursuant to RSA 289:6. Pursuant to RSA 289:6 the two additional trustees shall be appointed by the selectmen, one for one year and one for two years. Subsequent trustees shall be elected by ballot at the annual town meeting to replace those whose terms expire. The term of each trustee shall be three years. **Recommended by the Board of Selectmen 3-0 (Majority Vote Required; No impact on the Tax Rate)**

SHARED TOWN PLANNER

Article 21: To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) for the purpose of hiring a part-time Town Planner. The planner will be shared with the Town of Deerfield with equal time between the two communities. This article is contingent upon passage of a similar article in the town of Deerfield. This article is designated as a special warrant article. **Recommended by the Board of Selectmen 3-0 Not Recommended by the Budget Committee 4-8. (Majority Vote Required, Estimated \$0.10 impact on the tax rate)**

BY PETITION - ACQUISITION OR SALE OF LAND AND BUILDINGS

Article 22: To see if the town will adopt the provision of RSA 41:14-a to allow the Board of Selectmen to acquire or sell land, buildings, or both. **Recommended by the Board of Selectmen 3-0 (Majority Vote Required; No Impact on the Tax Rate)**

BY PETITION – REOPENING OF GULF ROAD

Article 23: To see if the Town of Northwood will vote to raise and appropriate the sum of One Hundred Thousand Dollars for the purpose of researching, surveying and reclassifying the section of Gulf Road closed to gates and bars in the 1930s to class five from the present end of the class five portion of Gulf Road to Blake's Hill Road if legal, or to negotiate and purchase the land necessary to establish a public town right of way from the end of the class five section of Gulf Road to Winding Hill Road, and to reclassify Winding Hill Road as a class five highway open to the public. This is to be a non-lapsing appropriation under RSA 32:7-V. Additional funds would need to be raised in 2005 for the construction of the roadway. This action will provide a way for the 250 property owners in this area to exit in the interest of safety, to receive quicker emergency services from Northwood and also provide a shorter ride for the school children. At the present time Gulf Road is a dead end road, with the only exit through the Town of Deerfield Route 107. **Not Recommended by the Board of Selectmen 3-0. Not Recommended by the Budget Committee 12-0. (Majority Vote Required; Estimated impact on the tax rate \$0.52)**

BY PETITION – TRANSFER STATION OPERATOR LABORER

Article 24: I, Stephen Preston would like the voters of the Town of Northwood to vote on the 40 hours a week position at the Northwood Transfer Station, be called Operator/Laborer. So that I can be voted in to fill that position. **Not Recommended by the Board of Selectmen 3-0 (Majority Vote Required; No Impact on the Tax Rate)**

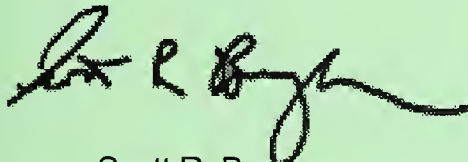
BY PETITION – CREATION OF STATE HIGHWAY BLOCK GRANT CAPITAL RESERVE FUND

Article 25: Shall we adopt the provisions of RSA 31:95-c to restrict Seventy-Six thousand, five hundred, fifty-nine dollars and no cents (\$76,559.00) of revenues from the State Highway Block

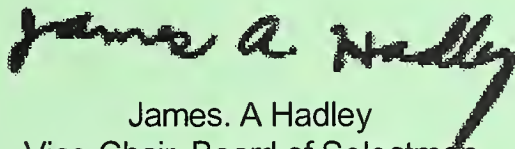
Grant Fund to expenditures for the purpose of highway expenditures? Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the State Highway Block Grant Capital Reserve Fund, separate from the General Fund. Any surplus in said fund shall not be deemed part of the General Fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose relate to the purpose of the fund or source of the revenue. **Not Recommended by the Board of Selectmen 2-1. Not Recommended by the Budget Committee 12-0. (Majority Ballot Vote Required; No Impact on the Tax Rate)**

Given under our hand and seal this 17th day of February, in the year of our Lord Two Thousand and Four and ordered posted by the undersigned members of the Town of Northwood, New Hampshire Board of Selectmen

Selectmen of Northwood



Scott R. Bryer
Chair, Board of Selectmen

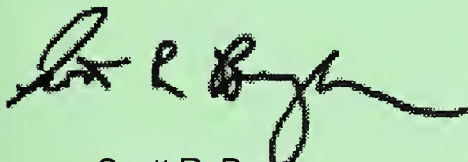


James. A Hadley
Vice-Chair, Board of Selectmen

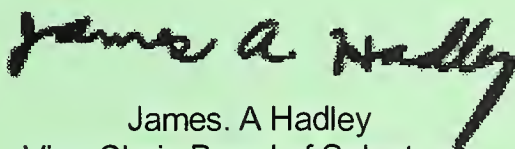


Lucy C. Edwards
Selectman

A True Copy Attest



Scott R. Bryer
Chair, Board of Selectmen



James. A Hadley
Vice-Chair, Board of Selectmen



Lucy C. Edwards
Selectman

Petitioned Warrant Article – Transfer Station Supervisor

We the undersigned being registered voters in the Town of Northwood, do hereby petition the Board of Selectmen, of said Northwood to place the following article on the warrant for the 2004 town meeting.

To see if the town will adopt the provision of RSA 41:14-a to allow the Board of Selectmen to acquire or sell land, buildings, or both.

William J. McGowen
Julie A. McGowen
Alice M. Gilchrist
Richard S. Gilchrist Jr.
Steven F. Anthony
Judith Anthony
John M. Tuttle
Barbara Tuttle
Dave Masison
Muriel E. Moore
Ronald D. Bowden
Phyllis L. Reese
Clifton L. Hodgdon
George Reese
Elizabeth Norton

Barry W. Glunt
Richard Drown
Robert W. Graves
Dorothy M. Graves
Verne S. Anderson Jr.
Richard A Shaw
Sara J. Shaw
Bruce Wilson
Richard B. Pollock
Leona Guptil
Stephen Richards
Robin L. Drown

Petitioned Warrant Article – Reopening Gulf Road

To see if the Town of Northwood will vote to raise and appropriate the sum of One Hundred Thousand Dollars for the purpose of researching, surveying and reclassifying the section of Gulf Road closed to gates and bars in the 1930s to class five from the present end of the class five portion of Gulf Road to Blake's Hill Road if legal, or to negotiate and purchase the land necessary to establish a public town right of way from the end of the class five section of Gulf Road to Winding Hill Road, and to reclassify Winding Hill Road as a class five highway open to the public. This is to be a non-lapsing appropriation under RSA 32:7-V. Additional funds would need to be raised in 2005 for the construction of the roadway. This action will provide a way for the 250 property owners in this area to exit in the interest of safety, to receive quicker emergency services from Northwood and also provide a shorter ride for the school children. At the present time Gulf Road is a dead end road, with the only exit through the Town of Deerfield Route 107.

Marion J. Knox
Eleanor T. Pinkham
Jean W. Lane
Jane Bell
Phyllis L. Reese
William J. McGowen
Julie A. McGowen
Muriel Moore
Ann Kelley
Andreas M. Turner
Priscilla R. Turner
Diane Snell
Rosamond Becker
Thomas C. Chase III
Charles Beaulieu
Susan Creighton
James Creighton
A. Knox Turner

Joseph A. Knox
Randy DiFruscio
Marylou Tuttle
James Lindquist
Ken Wilkins
Phyllis Smith
Kate McNally
George E. Reese
Judy C. Pease
Nancy Pease
Tammie Beaulieu
Susan Serino
Richard Serino (Not Registered)
Peter Jones
Michelle Jones
Lynn Pettis-Berry
Ronald Berry
Charlene H. LaBarre

Daniel Fletcher
Kimberly Warren
James Davis
Steven F. Anthony
Judith Anthony
Donna Dean
James Currier (Not Registered)
Carol Currier (Not Registered)
Priscilla Anthony
Alice Gilchrist
Richard Gilchrist

Petitioned Warrant Article – Transfer Station Operator/Laborer

I, Stephen Preston would like the voters of the Town of Northwood to vote on the 40 hours a week position at the Northwood Transfer Station, be called Operator/Laborer. So that I can be voted in to fill that position.

Signed:

Stephen Preston	Bob Knowlton	Andreas Turner	Dana Bishop
Catherine Glosser	Flora Gardner	RL Magoon	Stephen Downing
Cedric Libby	Ed Serino	Tom Chase	Nelson Walfield
George Rollins	Leona Guptill	Joseph Knox	Marion Knox
Katherine Lord	William Beauvais	Gayle Robbins – Monteith	George Donatello
Ronald Farr	Richard Drown	Fern Eldridge	Richard Shaw
Brian Young	Jeff Eldridge		

Petitioned Warrant Article – \$500,000

To see if the town will vote to raise and appropriate a sum not to exceed Five Hundred Thousand Dollars (\$500,000) for the purpose of designing, constructing and paving roads, graveling roads, and making necessary drainage improvements to town-owned and approved highways in the Town of Northwood, and to authorize the Selectmen to act on behalf of the Town in conjunction with such purposes, and to further authorize the issuance of not more than Five Hundred Thousand Dollars (\$500,000) of bonds and/or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate and regulate such bonds and/or notes and to determine the rate of interest thereon. Furthermore, all future payments of principal and interest to this bond and/or note shall come from the previously established State Highway Block Grant Capital Reserve Special Revenue Fund under RSA 31:95-c. A two-thirds (2/3) ballot vote is required. Polls must be open for a minimum of one (1) hour.

Signed:

Mark Edwards

Donald Bishop

Liz Murray

Thomas Blake

Rosemarie Guay

Jo Evans

Charles Worcester

Priscilla King

Bernie King

Marjorie Pyle

James Boyd Jr.

Stephen Preston

Stephen Roy

Keith Lidback

Kay Poster

Theodore Thomas

Richard Wolf

Henry Shaw

Robert Holden

James Hadley

Eileen Hadley

Elmer Tasker

Edith Tasker

Edith Shaw

Flora Holmes

Ruby Lidback

Creation of State Highway Block Grant Capital Reserve Fund

Shall we adopt the provisions of RSA 31:95-c to restrict Seventy-Six thousand, five hundred, fifty-nine dollars and no cents (\$76,559.00) of revenues from the State Highway Block Grant Fund to expenditures for the purpose of highway expenditures? Such revenues and expenditures shall be accounted for in a special revenue fund to be known as the State Highway Block Grant Capital Reserve Fund, separate from the General Fund. Any surplus in said fund shall not be deemed part of the General Fund accumulated surplus and shall be expended only after a vote by the legislative body to appropriate a specific amount from said fund for a specific purpose relate to the purpose of the fund or source of the revenue.

Signed:

Mark Edwards	Donald Bishop	Liz Murray	Thomas Blake
Rosemarie Guay	Jo Evans	Charles Worcester	Priscilla King
Bernie King	Marjorie Pyle	James Boyd Jr.	Stephen Preston
Stephen Roy	Keith Lidback	Kay Poster	Theodore Thomas
Richard Wolf	Henry Shaw	Robert Holden	James Hadley
Eileen Hadley	Elmer Tasker	Edith Tasker	Edith Shaw
Flora Holmes	Ruby Lidback	Russ Allen	Abram Souther
Nancy Souther	Sue Serino	Marcia Severance	

2004 Proposed Town Budget

<u>ACCOUNT NUMBER / DESCRIPTION</u>	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
DEPT 41301 BOARD OF SELECTMEN					
100-41301-130 SALARY-SELECTMEN	8500.00	8514.76	8500.00	8500.00	8500.00
100-41301-220 SS-SELE	527.00	527.90	527.00	527.00	527.00
100-41301-225 MEDI-SEL	124.00	123.46	124.00	124.00	124.00
100-41301-560 DUES SELECTMEN	70.00	153.49	100.00	100.00	100.00
100-41301-820 TRAIN-SEL	500.00	110.00	475.00	475.00	475.00
100-41301-830 TRAVEL-SEL	50.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 41301 BOARD OF SELECTMEN	9771.00	9429.61	9727.00	9727.00	9727.00
DEPT 41302 TOWN ADMINISTRATOR					
100-41302-110 SALARY TOWN ADMIN	39666.00	39788.19	40477.00	40477.00	40477.00
100-41302-210 HEALTH/DENTAL TA	4458.00	4457.18	5059.00	5059.00	5059.00
100-41302-215 LIFE TOWN ADMIN	47.00	41.60	40.00	40.00	40.00
100-41302-220 SS TOWN ADMIN	2460.00	2466.87	2510.00	2510.00	2510.00
100-41302-225 MED TOWN ADMIN	576.00	576.93	587.00	587.00	587.00
100-41302-230 RETIRE TOWN ADMIN	1992.00	1998.40	2389.00	2389.00	2389.00
100-41302-560 DUES TOWN ADMIN	470.00	25.00	100.00	100.00	100.00
100-41302-820 TRAINING/SEMINARS TOWN	500.00	231.64	400.00	400.00	400.00
100-41302-830 TRAVEL TOWN ADMIN	200.00	130.28	200.00	200.00	200.00
TOTALS- DEPT 41302 TOWN ADMINISTRATOR	50369.00	49716.09	51762.00	51762.00	51762.00
DEPT 41303 MODERATOR					
100-41303-130 SALARY MODERATOR	200.00	185.00	800.00	800.00	800.00
100-41303-220 SS MODERATOR	1.00	0.00	1.00	1.00	1.00
100-41303-225 MEDI MODERATOR	1.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 41303 MODERATOR:	202.00	185.00	802.00	802.00	802.00
DEPT 41309 EXECUTIVE OFFICE					
100-41309-111 SALARY RECORDING SECRETA					
100-41309-112 PT MUNICIPAL RECEPTIONIS	18104.00	16014.42	18477.00	18477.00	18477.00
100-41309-210 HEALTH/DENTAL EXEC	1.00	0.00	1.00	1.00	1.00
100-41309-215 LIFE EXEC OFFICE	0.00	0.00	0.00	0.00	0.00
100-41309-220 SS EXEC OFFICE	1223.00	1167.65	1316.00	1316.00	1316.00
100-41309-225 MEDI EXEC OFFICE	287.00	273.09	294.00	294.00	294.00
100-41309-230 RETIRE EXEC OFFICE	0.00	0.00	0.00	0.00	0.00
100-41309-330 CONTRACTED SERVICES EXEC	10900.00	9837.59	10000.00	10000.00	10000.00
100-41309-341 TELEPHONE EXEC OFFICE	1.00	47.94	0.00	0.00	0.00
100-41309-390 RESTORATION OF RECORDS	0.00	0.00	0.00	0.00	0.00
100-41309-550 PRINTING/ADVERTISING EXE	7300.00	7407.81	7500.00	7500.00	7500.00
100-41309-560 DUES EXEC OFFICE	2341.00	2345.19	2400.00	2400.00	2400.00
100-41309-620 SUPPLIES EXEC OFFICE	1750.00	1412.34	1750.00	1750.00	1750.00
100-41309-621 SOFTWARE EXEC. OFFICE	400.00	241.00	300.00	300.00	300.00
100-41309-625 POSTAGE EXEC OFFICE	1000.00	628.30	700.00	1400.00	700.00
100-41309-630 MAINT & REPAIRS EXEC OFF	500.00	9.09	100.00	100.00	100.00
100-41309-670 BOOKS,PERIOD,SUBSCRIBE E	400.00	183.68	400.00	400.00	400.00
100-41309-690 EXEC OFFICE EQUIPMENT	6000.00	6109.71	6000.00	6000.00	6000.00
100-41309-820 TRAINING/SEMINARS EXEC O	340.00	20.00	200.00	200.00	200.00
100-41309-830 TRAVEL EXECUTIVE OFFICE	75.00	14.23	75.00	75.00	75.00
TOTALS- DEPT 41309 EXECUTIVE OFFICE	52772.00	48571.54	51703.00	52403.00	51703.00

<u>ACCOUNT NUMBER / DESCRIPTION</u>	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
DEPT 41402 VOTER REGISTRATION					
100-41402-130 SALARY SUPERVISORS	1000.00	562.50	4000.00	4000.00	4000.00
100-41402-131 SALARY SUPER CLERK	250.00	162.00	750.00	750.00	750.00
100-41402-220 SS VOTERS	10.00	10.04	10.00	10.00	10.00
100-41402-225 MEDI VOTERS	10.00	2.35	10.00	10.00	10.00
100-41402-330 CONTRACTED SERVICES	1320.00	1275.00	1.00	1.00	1.00
100-41402-550 PRINTING/ADVERTISING VOT	200.00	92.56	400.00	400.00	400.00
100-41402-620 SUPPLIES VOTERS	150.00	0.00	150.00	150.00	150.00
100-41402-625 POSTAGE VOTERS	37.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 41402 VOTER REGISTRATION	2977.00	2104.45	5322.00	5322.00	5322.00
DEPT 41403 ELECTION					
100-41403-120 SALARY CLERKS & COUNTERS	300.00	221.45	1200.00	1200.00	1200.00
100-41403-220 SS ELECTION	10.00	4.15	20.00	20.00	20.00
100-41403-225 MEDI ELECTION	2.00	0.97	10.00	10.00	10.00
100-41403-550 PRINTING ADMIN ELECTION	1500.00	1088.25	3000.00	3000.00	3000.00
TOTALS- DEPT 41403 ELECTION:	1812.00	1314.82	4230.00	4230.00	4230.00
DEPT 41501 FINANCIAL ADMINISTRATION					
100-41501-110 SALARY-FINANCE ADMIN	39577.00	39577.00	53831.00	53831.00	53831.00
100-41501-111 SALARY FA SUB	0.00	0.00	0.00	0.00	0.00
100-41501-190 BENEFIT BUY OUT OPTION	1.00	0.00	1.00	1.00	1.00
100-41501-210 HEALTH/DENTAL F.A.	9786.00	9897.74	11123.00	11123.00	11123.00
100-41501-215 LIFE F.A.	47.00	42.08	40.00	40.00	40.00
100-41501-220 SS F.A.	2454.00	2343.24	3338.00	3338.00	3338.00
100-41501-225 MEDI F.A.	574.00	547.99	781.00	781.00	781.00
100-41501-230 RETIRE F.A.	2650.00	2666.53	3176.00	3176.00	3176.00
100-41501-330 CONTRACTED SERVICES FA	5300.00	3044.67	2850.00	2850.00	2850.00
DEPT 41501 FINANCIAL ADMINISTRATION					
100-41501-560 DUES F.A.	25.00	25.00	25.00	25.00	25.00
100-41501-620 SUPPLES F.A.	1250.00	1193.54	1250.00	1250.00	1250.00
100-41501-621 SOFTWARE FINANCE	500.00	292.00	100.00	100.00	100.00
100-41501-625 POSTAGE F.A.	650.00	575.33	650.00	650.00	650.00
100-41501-690 FINANCE EQUIPMENT	1.00	0.00	1.00	1.00	1.00
100-41501-820 TRAINING/SEMINARS F.A.	270.00	135.00	250.00	250.00	250.00
100-41501-830 TRAVEL F.A.	125.00	78.48	125.00	125.00	125.00
TOTALS- DEPT 41501 FINANCIAL ADMIN	63210.00	60418.60	77541.00	77541.00	77541.00
DEPT 41502 AUDIT					
100-41502-301 AUDIT SERVICES	4704.00	4837.05	6244.00	6244.00	6244.00
TOTALS- DEPT 41502 AUDIT:	4704.00	4837.05	6244.00	6244.00	6244.00
DEPT 41503 ASSESSING					
100-41503-110 SALARY ASSESSING ADMIN	13193.00	13185.92	1.00	1.00	1.00
100-41503-111 SALARY ASSESSING TECHNIC	20950.00	17508.53	31429.00	31429.00	31429.00
100-41503-190 BENEFIT BUY OUT ASSESSIN	1000.00	1000.00	1000.00	1000.00	1000.00
100-41503-215 LIFE ASSESSING	47.00	43.20	40.00	40.00	40.00
100-41503-220 SS ASSESSING	2117.00	2117.00	1908.00	1908.00	1908.00
100-41503-225 MEDI ASSESSING	496.00	496.00	447.00	447.00	447.00
100-41503-230 RETIRE ASSESSING	1052.00	1052.00	1816.00	1816.00	1816.00
100-41503-312 APPRAISAL ASSESSING	13300.00	12826.29	2000.00	2000.00	2000.00
100-41503-390 REGISTRY OF DEEDS ASSESS	300.00	66.00	300.00	300.00	300.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
100-41503-391 TAX MAPPING	1650.00	1600.00	2600.00	2600.00	2600.00
100-41503-392 PARALEGAL RESEARCH ASSES	200.00	0.00	200.00	200.00	200.00
100-41503-560 DUES ASSESSING	80.00	40.00	40.00	40.00	40.00
100-41503-620 SUPPLIES ASSESSING	500.00	499.63	700.00	700.00	700.00
100-41503-635 FUEL ASSESSING	0.00	0.00	1388.00	0.00	1388.00
100-41503-660 VEHICLE MAINTENANCE ASSE	0.00	0.00	750.00	0.00	750.00
100-41503-690 ASSESSING EQUIPMENT	300.00	230.00	300.00	300.00	300.00
100-41503-691 VEHICLE/EQUIPMENT ASSESS	0.00	0.00	0.00	0.00	0.00
100-41503-820 TRAINING ASSESSING	1000.00	0.00	500.00	500.00	500.00
100-41503-830 TRAVEL ASSESSING	300.00	500.68	1000.00	2500.00	1000.00
TOTALS- DEPT 41503 ASSESSING:	56485.00	51165.25	46419.00	45781.00	46419.00
DEPT 41504 TAX COLLECTOR					
100-41504-110 SALARY DEPUTY TX/TC	3500.00	3554.48	3574.00	3574.00	3574.00
100-41504-130 SALARY TX/TC	43000.00	42999.84	43903.00	43903.00	43903.00
100-41504-220 SS TX/TC	2883.00	2886.37	2944.00	2944.00	2944.00
100-41504-225 MEDI TX/TC	675.00	675.04	689.00	689.00	689.00
100-41504-330 CURRENT USE TAX COLL	300.00	104.00	250.00	250.00	250.00
100-41504-331 TAX LIENS TAX COLLECTOR	1700.00	1825.00	1700.00	1700.00	1700.00
100-41504-341 TELEPHONE TX/TC	0.00	0.00	0.00	0.00	0.00
100-41504-390 CONTRACTED SERVICES TX/T	5200.00	5118.00	6500.00	6500.00	6500.00
100-41504-550 PRINTING TX/TC	1300.00	1297.72	1300.00	1300.00	1300.00
100-41504-560 DUES TX/TC	65.00	40.00	65.00	65.00	65.00
100-41504-620 SUPPLIES TX/TC	1000.00	439.96	750.00	750.00	750.00
100-41504-621 SOFTWARE TX/TC	1.00	750.00	1.00	1.00	1.00
100-41504-625 POSTAGE TX/TC	3500.00	3539.77	3500.00	3500.00	3500.00
100-41504-630 MAINTENANCE TX/TC	50.00	0.00	50.00	50.00	50.00
100-41504-670 BOOKS & PERIODICAL TX/TC	50.00	49.00	50.00	50.00	50.00
100-41504-690 OFFICE EQUIPMENT -TX/TC	1000.00	522.12	1000.00	1000.00	1000.00
100-41504-820 TRAINING TX/TC	700.00	400.00	800.00	800.00	800.00
100-41504-830 TRAVEL TX/TC COLL	150.00	188.75	150.00	150.00	150.00
TOTALS- DEPT 41504 TAX COLLECTOR:	65074.00	64390.05	67226.00	67226.00	67226.00
DEPT 41505 TREASURER					
100-41505-111 SALARY DEPUTY TREASURER	200.00	24.86	200.00	200.00	200.00
100-41505-130 SALARY TREASURER	4223.00	4222.92	4312.00	4312.00	4312.00
100-41505-220 SS TREASURY	267.00	263.36	276.00	276.00	276.00
100-41505-225 MEDI TREASURY	63.00	61.59	65.00	65.00	65.00
100-41505-560 DUES TREASURY	25.00	25.00	25.00	25.00	25.00
100-41505-620 SUPPLIES TREASURY	75.00	0.00	75.00	75.00	75.00
100-41505-820 TRAINING TREASURY	75.00	135.00	150.00	150.00	150.00
100-41505-830 TRAVEL TREASURY	300.00	233.17	300.00	300.00	300.00
TOTALS- DEPT 41505 TREASURER:	5228.00	4965.90	5403.00	5403.00	5403.00
DEPT 41509 BUDGET COMMITTEE					
100-41509-111 SALARY BUDGET ADMIN	854.00	1213.69	950.00	866.00	950.00
100-41509-112 SALARY BUDGET SECRETARY	945.00	1727.82	1200.00	963.00	1200.00
100-41509-220 SS BUDGET	112.00	164.24	134.00	114.00	134.00
100-41509-225 MEDI BUDGET	27.00	38.12	32.00	27.00	32.00
100-41509-550 PRINTING BUDGET	250.00	341.00	250.00	250.00	250.00
100-41509-620 SUPPLIES BUDGET	340.00	59.39	340.00	340.00	340.00
100-41509-625 POSTAGE BUDGET	250.00	63.08	250.00	250.00	250.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
100-41509-820 TRAINING BUDGET	151.00	65.00	150.00	150.00	150.00
TOTALS- DEPT 41509 BUDGET COMMITTEE:	2929.00	3672.34	3306.00	2960.00	3306.00
DEPT 41510 TRUSTEE OF TRUST FUNDS					
100-41510-111 SALARY TTF SECRETARY	350.00	350.00	350.00	350.00	350.00
DEPT 41510 TRUSTEE OF TRUST FUNDS					
100-41510-130 TRUSTEE OF TRUST FUNDS W	500.00	500.00	500.00	500.00	500.00
100-41510-131 SALARY TTF SECRETARY	0.00	0.00	0.00	0.00	0.00
100-41510-220 SS TTF	47.00	0.00	47.00	47.00	47.00
100-41510-225 MEDI TTF	11.00	0.00	11.00	11.00	11.00
100-41510-301 AUDIT TTF	1344.00	1344.00	1784.00	1784.00	1784.00
100-41510-620 SUPPLIES TTF	50.00	92.50	100.00	100.00	100.00
100-41510-820 TRAINING TTF	50.00	0.00	50.00	1.00	50.00
100-41510-830 TRAVEL TTF	50.00	0.00	50.00	1.00	50.00
TOTALS- DEPT 41510 TRUSTEE OF TRUST FUNDS	2402.00	2286.50	2892.00	2794.00	2892.00
DEPT 41531 LEGAL					
100-41531-320 LEGAL OPERATIONS SERVICE	25000.00	28413.42	30000.00	30000.00	30000.00
TOTALS- DEPT 41531 LEGAL:	25000.00	28413.42	30000.00	30000.00	30000.00
DEPT 41533 CLAIMS, JUDGEMENTS, & SET					
100-41533-320 CLAIMS JUDGE SERVICES	1.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 41533 CLAIMS, JUDGEME	1.00	0.00	1.00	1.00	1.00
DEPT 41552 PERSONNEL ADMINISTRATION					
100-41552-232 PERSONNEL ADMIN MAINTENA	250.00	339.80	635.00	635.00	635.00
100-41552-250 UNEMPLOYMENT PERS	600.00	445.41	600.00	600.00	600.00
100-41552-260 WORKERS COMP PERS	16000.00	14424.94	18000.00	18000.00	18000.00
100-41552-290 VOLUNTEER/EMPLOYEE APPRE	750.00	753.17	750.00	750.00	750.00
TOTALS- DEPT 41552 PERSONNEL ADMIN	17600.00	15963.32	19985.00	19985.00	19985.00
DEPT 41911 PLANNING & DEVELOPEMENT					
100-41911-111 SALARY BOARD ADMIN PLBD	7981.00	9500.07	13150.00	8115.00	13150.00
100-41911-112 SALARY PLBD SECRETARY	5130.00	5225.12	5478.00	5478.00	5478.00
100-41911-220 SS PLANNING BD SEC	813.00	695.81	1155.00	843.00	1155.00
100-41911-225 MEDI PLANNING BD SEC	191.00	88.12	271.00	198.00	271.00
100-41911-320 LEGAL PLANNING BD	2000.00	1000.00	2000.00	2000.00	2000.00
100-41911-330 CONTRACTED PLANNING SERV	3000.00	0.00	1500.00	1500.00	1500.00
100-41911-331 PLBD CONTRACTED SERV.CLI	3000.00	525.47	1500.00	1500.00	1500.00
100-41911-332 SRPC MEMBERSHIP DUES	1.00	0.00	1.00	1.00	1.00
100-41911-550 PRINTING/ADVERTISING PLB	1200.00	1138.55	2000.00	2000.00	2000.00
100-41911-620 SUPPLIES PLANNING BD	1000.00	510.12	1000.00	1000.00	1000.00
100-41911-625 POSTAGE PLANNING BD	800.00	1402.03	1500.00	1500.00	1500.00
100-41911-690 EQUIPMENT PLBD	1145.00	511.28	800.00	800.00	800.00
100-41911-820 TRAINING PLANNING BD	300.00	265.00	1500.00	1500.00	1500.00
100-41911-830 TRAVEL PLANNING BD	75.00	87.48	250.00	250.00	250.00
TOTALS- DEPT 41911 PLANNING & DEVELOP	26636.00	20949.05	32105.00	26685.00	32105.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
DEPT 41913 ZONING BOARD OF ADJUSTMEN					
100-41913-111 SALARY ZONING BOARD ADMI	783.00	663.77	797.00	797.00	797.00
100-41913-112 SALARY BD SECRETARY ZBA	1116.00	2051.99	1139.00	1139.00	1139.00
100-41913-220 SS ZONING BD	118.00	150.72	121.00	121.00	121.00
100-41913-225 MEDI ZONING BD	28.00	5.90	29.00	29.00	29.00
100-41913-320 LEGAL ZONING BD	900.00	600.00	900.00	900.00	900.00
100-41913-550 PRINTING/ADVERTISING ZON	700.00	650.00	700.00	700.00	700.00
100-41913-620 SUPPLIES ZONING BD	350.00	98.19	350.00	350.00	350.00
100-41913-625 POSTAGE ZONING BD	200.00	540.33	200.00	200.00	200.00
100-41913-820 TRAINING ZONING BD	50.00	45.00	50.00	50.00	50.00
TOTALS- DEPT 41913 ZONING BOARD OF ADJ	4245.00	4805.90	4286.00	4286.00	4286.00
DEPT 41941 GENERAL GOVERNMENT BUILD					
100-41941-111 SALARY GGB JANITOR	1.00	0.00	1.00	1.00	1.00
100-41941-220 SS GGB	1.00	0.00	1.00	1.00	1.00
DEPT 41941 GENERAL GOVERNMENT BUILDI					
100-41941-225 MEDI GGB	1.00	0.00	1.00	1.00	1.00
100-41941-330 CONTRACTED SERVICES GGB	11995.00	12049.92	12000.00	12000.00	12000.00
100-41941-341 TELEPHONE- TOWN CHARGES	8200.00	7109.63	21008.00	21008.00	21008.00
100-41941-343 CELLULAR PHONE CHARGE TO	0.00	0.00	8810.00	8810.00	8810.00
100-41941-410 ELEC GEN GOV BLDG	4000.00	4000.00	16860.00	16860.00	16860.00
100-41941-411 HEAT/OIL GGB	3000.00	3000.00	14456.00	14456.00	14456.00
100-41941-430 REPAIR & MAINT GGB	13000.00	3506.86	10000.00	10000.00	10000.00
100-41941-490 ALARM MONITORING GGB	1600.00	1621.00	1800.00	1800.00	1800.00
100-41941-491 H L DAM MAINT	1.00	0.00	100.00	100.00	100.00
100-41941-630 MAINT & REPAIRS GGB	0.00	237.30	0.00	0.00	0.00
100-41941-640 SUPPLIES/EQUIP GGB	1700.00	398.37	1200.00	1200.00	1200.00
100-41941-650 GROUNDS CARE GGB	1.00	0.00	1.00	1.00	1.00
100-41941-880 GRANTS GGB	1.00	0.00	1.00	1.00	1.00
100-41941-881 TOWN GRANT MATCH GGB	1.00	0.00	1.00	1.00	1.00
100-41941-882 BICEN FUND GGB	250.00	0.00	250.00	250.00	250.00
TOTALS- DEPT 41941 GENERAL GOVERN BLD:	43752.00	31923.08	86490.00	86490.00	86490.00
DEPT 41951 CEMETERIES					
100-41951-430 REPAIRS & MAINT CEMETERY	3500.00	3515.99	3500.00	3500.00	3500.00
100-41951-610 SUPPLIES CEMETERIES	500.00	382.03	500.00	500.00	500.00
TOTALS- DEPT 41951 CEMETERIES:	4000.00	3898.02	4000.00	4000.00	4000.00
DEPT 41961 INSURANCE					
100-41961-520 GENERAL TOWN INSURANCE	32000.00	31232.45	32000.00	32000.00	32000.00
TOTALS- DEPT 41961 INSURANCE:	32000.00	31232.45	32000.00	32000.00	32000.00
DEPT 42111 POLICE COMMISSION					
100-42111-111 SALARY POLICE COMM SEC	730.00	536.52	742.00	742.00	742.00
100-42111-220 SS POLICE COMM SEC	44.00	21.12	46.00	46.00	46.00
100-42111-225 MEDI POLICE COMM SEC	10.00	4.92	11.00	11.00	11.00
100-42111-320 LEGAL POLICE COMMISSION	750.00	60.00	750.00	750.00	750.00
100-42111-620 SUPPLIES POLICE COMMISS	250.00	303.57	250.00	250.00	250.00
TOTALS- DEPT 42111 POLICE COMMISSION:	1784.00	926.13	1799.00	1799.00	1799.00
DEPT 42112 POLICE DEPT					
100-42112-110 SALARY CHIEF OF POLICE	56431.00	56430.40	57616.00	57616.00	57616.00
100-42112-111 SALARY F/T OFFICERS	143881.00	141077.03	146432.00	146432.00	146432.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
100-42112-112 SALARY POLICE/ADMIN. ASS	30348.00	30347.20	30348.00	30348.00	30348.00
100-42112-113 SALARY P/T OFFICERS	15686.00	18259.06	18830.00	18830.00	18830.00
100-42112-114 POLICE DEPT JANITOR	0.00	0.00	0.00	0.00	0.00
100-42112-140 O/T POLICE OFFICERS	13825.00	15886.23	19093.00	18774.00	19093.00
100-42112-192 PD SPECIAL DUTY-OTHER	0.00	0.00	0.00	0.00	0.00
100-42112-210 HEALTH/DENTAL POLICE	40282.00	39454.58	49037.00	49037.00	49037.00
100-42112-215 LIFE POLICE	437.00	370.77	370.00	370.00	370.00
100-42112-220 SS POLICE DEPT	3712.00	2504.58	4213.00	4213.00	4213.00
100-42112-225 MEDI POLICE DEPT	3779.00	3786.78	3945.00	3945.00	3945.00
100-42112-230 RETIRE POLICE DEPT	15530.00	14814.03	19331.00	19331.00	19331.00
100-42112-231 RETIRE PD ADMINISTRATOR	1525.00	1523.33	1791.00	1791.00	1791.00
100-42112-320 LEGAL POLICE DEPT	10500.00	10000.00	10500.00	10500.00	10500.00
100-42112-330 CONTRACTED SERVICES	4920.00	4270.00	6540.00	6540.00	6540.00
100-42112-341 PAGERS POLICE DEPT	8000.00	4656.91	768.00	768.00	768.00
100-42112-355 PHOTO LAB POLICE	700.00	396.74	500.00	500.00	500.00
100-42112-390 OTHER PROFESSIONAL SERVI	1050.00	864.00	1050.00	1050.00	1050.00
100-42112-410 ELEC POL	2500.00	2500.00	0.00	0.00	0.00
100-42112-411 HEAT/OIL POL	1500.00	1732.82	0.00	0.00	0.00
100-42112-430 EQUIPMENT/REPAIRS POLICE	1800.00	3623.95	3370.00	3370.00	3370.00
100-42112-432 K9	1000.00	1079.00	1100.00	1100.00	1100.00
100-42112-550 PRINTING POLICE DEPT	500.00	280.90	500.00	500.00	500.00
100-42112-560 DUES POLICE DEPT	400.00	420.00	400.00	400.00	400.00
100-42112-620 SUPPLIES POLICE DEPT	1200.00	1220.58	1200.00	1200.00	1200.00
100-42112-625 POSTAGE POLICE DEPT	550.00	496.48	550.00	550.00	550.00
100-42112-630 BLDG MAINT & REPAIRS POL	1000.00	650.00	1000.00	1000.00	1000.00
100-42112-635 GAS POLICE DEPT	9000.00	9440.70	10000.00	10000.00	10000.00
100-42112-660 VEHICLE REPAIR POLICE DE	8500.00	8713.95	7500.00	7500.00	7500.00
100-42112-661 CRUISER LEASE	9405.00	9404.57	19164.00	19164.00	19164.00
100-42112-670 BOOKS & PERIOD POLICE DE	1000.00	825.26	1000.00	1000.00	1000.00
100-42112-680 SUPPLIES/ADVERTISING PD	4000.00	6706.39	4500.00	4500.00	4500.00
100-42112-690 OFFICE EQUIP SMALL ITEMS	4650.00	5406.62	5350.00	5350.00	5350.00
100-42112-820 TRAINING & TRAVEL POLICE	3000.00	3529.14	3200.00	3200.00	3200.00
100-42112-880 GRANTS POLICE DEPARTMENT	2400.00	1881.42	1.00	1.00	1.00
100-42112-881 TOWN GRANT MATCH - PD	2600.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 42112 POLICE DEPT:	405611.00	402553.42	429200.00	428881.00	429200.00
DEPT 42211 FIRE DEPT					
100-42211-112 SALARY FIRE FF/EMT	66519.00	67566.64	68620.00	68620.00	68620.00
100-42211-113 WAGES PART TIME FIRE	18737.00	18920.14	20268.00	20268.00	20268.00
100-42211-140 OVERTIME SALARY FIRE DEP	2000.00	1931.80	2000.00	2000.00	2000.00
100-42211-190 SPECIAL DUTY FIRE DEPT	1.00	0.00	1.00	1.00	1.00
100-42211-191 STIPENDS - FIRE DEPT VOL	25000.00	24998.68	25000.00	25000.00	25000.00
100-42211-192 BENEFIT BUY OUT OPTION	1.00	0.00	1.00	1.00	1.00
100-42211-193 PAY FOREST FIRE FIGHTING	1000.00	0.00	1000.00	1000.00	1000.00
100-42211-210 HEALTH/DENTAL FIRE DEPT	19571.00	19569.68	22246.00	22246.00	22246.00
100-42211-215 LIFE FIRE DEPT	156.00	158.71	132.00	132.00	132.00
100-42211-220 SS FIRE DEPT	2836.00	4275.10	2898.00	2898.00	2898.00
100-42211-221 SS FIRE FIGHTING	62.00	0.00	1.00	1.00	1.00
100-42211-225 MEDI FIRE DEPT	1628.00	1570.59	1695.00	1695.00	1695.00
100-42211-226 MEDI FIRE FIGHTING	15.00	0.00	1.00	1.00	1.00
100-42211-230 RETIRE FIRE DEPT	6970.00	7161.02	9430.00	9430.00	9430.00
100-42211-320 LEGAL COST	1.00	0.00	1.00	1.00	1.00
100-42211-330 CONTRACTED SERVICES	17000.00	13452.40	18000.00	18000.00	18000.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
100-42211-331 COMM MGMT SERV FIRE	22023.00	22023.00	22895.00	22895.00	22895.00
100-42211-341 TELEPHONE FIRE DEPT	1400.00	1372.72	0.00	0.00	0.00
100-42211-343 CELLULAR/PAGER FIRE DEPT	2000.00	1631.71	0.00	0.00	0.00
100-42211-410 ELEC FIRE DEPT	4500.00	4692.07	0.00	0.00	0.00
100-42211-411 HEAT/OIL FIRE DEPT	4000.00	5692.62	0.00	0.00	0.00
100-42211-430 MAINT & REPAIR BLDG FIRE	10000.00	9447.38	10000.00	10000.00	10000.00
100-42211-431 MAINT EQUIPMENT FIRE DEP	3000.00	3499.44	5000.00	5000.00	5000.00
100-42211-560 DUES FIRE DEPT	600.00	325.00	600.00	600.00	600.00
100-42211-610 TOOLS, HOSES,ETC FIRE DE	7400.00	6916.36	12195.00	12195.00	12195.00
100-42211-611 SMALL ITEMS FIRE	250.00	252.13	250.00	250.00	250.00
100-42211-612 EQUIPMENT EMS	1400.00	1373.95	1400.00	1400.00	1400.00
100-42211-613 SMALL MEDICAL SUPPLIES F	3000.00	2443.08	3000.00	3000.00	3000.00
100-42211-614 PREVENTION SUPPLIES FIRE	850.00	690.58	850.00	850.00	850.00
100-42211-615 FOAM FIRE DEPT	1000.00	0.00	1000.00	1000.00	1000.00
100-42211-616 REHAB SUPPLIES	1000.00	553.64	1000.00	1000.00	1000.00
100-42211-620 OFFICE SUPPLIES FIRE DEP	600.00	473.31	1000.00	1000.00	1000.00
100-42211-625 POSTAGE FIRE DEPT	150.00	97.00	150.00	150.00	150.00
100-42211-636 DIESEL FIRE DEPT	3000.00	3025.76	3000.00	3000.00	3000.00
100-42211-640 BLDG CLEAN SUPP FIRE DEP	200.00	111.69	200.00	200.00	200.00
100-42211-660 VEHICLE MAINT FIRE DEPT	9500.00	11499.57	9500.00	9500.00	9500.00
100-42211-680 UNIFORMS FIRE DEPT	1950.00	1400.76	1950.00	1950.00	1950.00
100-42211-681 GEAR FIRE DEPT	5000.00	3654.00	5000.00	5000.00	5000.00
100-42211-690 OFFICE EQUIPMENT - FD	1000.00	977.60	1000.00	1000.00	1000.00
100-42211-691 HAZARDOUS MATERIAL FIRE	800.00	250.80	800.00	800.00	800.00
100-42211-693 HYDRANTS FIRE DEPT	1.00	0.00	1.00	1.00	1.00
100-42211-820 TRAINING FIRE DEPT	2000.00	1698.75	2000.00	2000.00	2000.00
100-42211-821 TRAINING EMS	5000.00	2450.00	5000.00	5000.00	5000.00
100-42211-880 GRANTS FIRE DEPT	500.00	0.00	0.00	0.00	0.00
100-42211-881 TOWN GRANT MATCH FIRE DE	1.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 42211 FIRE DEPT:	253622.00	246157.68	259086.00	259086.00	259086.00
DEPT 42217 MEDICAL SERVICES					
100-42217-110 SALARY MEDICAL CONSULTAN	1.00	0.00	1.00	1.00	1.00
100-42217-220 SS MEDICAL CONSULTANT	1.00	0.00	1.00	1.00	1.00
100-42217-225 MEDI MEDICAL CONSULTANT	1.00	0.00	1.00	1.00	1.00
100-42217-330 MUNICIPAL SAFETY COMM	1.00	0.00	1.00	1.00	1.00
100-42217-390 MEDICAL SERVICES	400.00	0.00	400.00	400.00	400.00
TOTALS- DEPT 42217 MEDICAL SERVICE	404.00	0.00	404.00	404.00	404.00
DEPT 42401 BUILDING INSPECTION					
100-42401-111 SALARY BI ASSISTANT	0.00	0.00	10998.00	10998.00	10998.00
100-42401-112 SALARY CEO/BI	30230.00	37011.21	34164.00	34164.00	34164.00
100-42401-220 SS B/I	1875.00	2294.70	2800.00	2800.00	2800.00
100-42401-225 MEDI B/I	439.00	536.67	656.00	656.00	656.00
100-42401-320 LEGAL B/I	1.00	0.00	1.00	1.00	1.00
100-42401-343 CELLULAR PHONE B/I	495.00	290.56	0.00	0.00	0.00
100-42401-560 DUES B/I	200.00	125.00	200.00	200.00	200.00
100-42401-620 SUPPLIES B/I	350.00	340.09	350.00	350.00	350.00
100-42401-625 POSTAGE B/I	150.00	108.08	150.00	150.00	150.00
100-42401-635 FUEL BUILDING INSP	0.00	0.00	1388.00	0.00	1388.00
100-42401-660 VEHICLE MAINT. BI	0.00	0.00	750.00	0.00	750.00
100-42401-690 OFFICE EQUIPMENT B/I	400.00	379.96	400.00	400.00	400.00
100-42401-691 VEHICLE/EQUIPMENT BI	0.00	0.00	0.00	0.00	0.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
100-42401-820 TRAINING B/I	650.00	315.00	650.00	650.00	650.00
100-42401-830 TRAVEL B/I	1700.00	2102.72	1000.00	2625.00	1000.00
TOTALS- DEPT 42401 BUILDING INSPECTION:	36490.00	43503.99	53507.00	52994.00	53507.00
DEPT 42901 EMERGENCY MANAGEMENT					
100-42901-110 SALARY E/M SECRETARY	1.00	0.00	1.00	1.00	1.00
100-42901-220 SS E/M	1.00	0.00	1.00	1.00	1.00
100-42901-225 MEDI E/M	1.00	0.00	1.00	1.00	1.00
100-42901-341 TELEPHONE E/M	1000.00	984.14	0.00	0.00	0.00
100-42901-391 PAGERS E/M	100.00	0.00	0.00	0.00	0.00
100-42901-392 FEES E/M	1.00	0.00	1.00	1.00	1.00
100-42901-620 SUPPLIES E/M	100.00	0.00	100.00	100.00	100.00
100-42901-690 EQUIP SUPPLIES E/M	1500.00	1502.30	1.00	1.00	1.00
100-42901-691 MGMT COST E/M	500.00	0.00	500.00	500.00	500.00
100-42901-820 TRAINING E/M	500.00	0.00	500.00	500.00	500.00
TOTALS- DEPT 42901 EMERGENCY MGNT	3704.00	2486.44	1105.00	1105.00	1105.00
DEPT 43111 HIGHWAY ADMINISTRATION					
100-43111-111 SALARY RD LABORER-GEN	34029.00	34253.53	34695.00	34695.00	34695.00
100-43111-112 HWY LABORER II	26396.00	28302.98	26916.00	26916.00	26916.00
100-43111-113 SALARY HIGHWAY CALL CREW	15000.00	9325.83	10000.00	10000.00	10000.00
100-43111-130 SALARY RD AGENT	6000.00	5769.25	6000.00	6000.00	6000.00
100-43111-140 OT SALARY HIGHWAY DEPT	2000.00	13077.66	7000.00	7000.00	7000.00
100-43111-210 HEALTH/DENTAL HWY LABORE	17123.00	16414.96	19460.00	19460.00	19460.00
100-43111-215 LIFE HWY LABORER	94.00	82.29	80.00	80.00	80.00
100-43111-220 SS HIGHWAY DEPT	5173.00	5467.79	4874.00	4874.00	4874.00
100-43111-225 MEDI HIGHWAY DEPT	1210.00	1278.77	1140.00	1140.00	1140.00
100-43111-230 RETIRE HIGHWAY	1326.00	1254.73	1588.00	1588.00	1588.00
100-43111-330 CONTRACTED SERVICES HWY	0.00	0.00	0.00	0.00	0.00
100-43111-341 HIGHWAY TELEPHONE	2172.00	2272.62	0.00	0.00	0.00
100-43111-390 CONTRACTED SERVICESB	500.00	160.00	500.00	500.00	500.00
100-43111-410 ELEC/HWY BUILDINGS	1000.00	851.34	0.00	0.00	0.00
100-43111-411 HEAT/OIL HWY BUILDINGS	750.00	1077.55	0.00	0.00	0.00
100-43111-610 SUPPLIES GEN HIGHWAY	1000.00	767.36	750.00	750.00	750.00
100-43111-630 MAINT & REPAIRS TRUCK	9000.00	5514.60	8000.00	8000.00	8000.00
100-43111-635 FUEL HWY	5000.00	5000.00	5000.00	5000.00	5000.00
100-43111-661 EQUIP MAINT HWY	500.00	0.00	500.00	500.00	500.00
100-43111-680 TOOLS DEPT SUPPLIES HWY	500.00	575.00	500.00	500.00	500.00
100-43111-820 TRAINING & CONF HWY	200.00	0.00	200.00	200.00	200.00
100-43111-870 PERMIT FEES HWY	50.00	0.00	50.00	50.00	50.00
TOTALS- DEPT 43111 HIGHWAY ADMIN.	129023.00	131446.26	127253.00	127253.00	127253.00
DEPT 43121 PAVING & RECONSTRUCTION					
100-43121-680 PAVING/RECON SUPPLIES HW	10000.00	500.00	10000.00	10000.00	10000.00
100-43121-681 PAVING OVERLAY - PAVING	34000.00	29315.09	30000.00	30000.00	30000.00
100-43121-880 HIGHWAY BLOCK GRANT -PAV	76501.00	12090.90	76559.25	76559.25	76559.25
100-43121-881 TOWN BLOCK APPROP - PAVI	65000.00	18500.00	27314.00	27314.00	27314.00
TOTALS- DEPT 43121 PAVING & RECON	185501.00	60405.99	143873.25	143873.25	143873.25
DEPT 43122 HWY CLEANING & MAINTENANC					
100-43122-390 CONTRACTED SERVICES HWY	17960.00	18336.00	20000.00	20000.00	20000.00
100-43122-680 GRAVEL HWY	9000.00	4347.39	9000.00	9000.00	9000.00
100-43122-681 ASPHALT HWY	800.00	157.08	750.00	750.00	750.00
100-43122-682 CULVERT HWY	1000.00	203.60	1000.00	1000.00	1000.00
100-43122-683 GUARDRAILS HWY	1000.00	97.50	250.00	250.00	250.00
	2003	2003	2004 DEPT	2004	2004

	APPROVED BUDGET	EXPENDED	PROPOSED	SELECTMEN PROPOSED	BUDGET COMMITTEE PROPOSED
100-43122-810 EQUIPMENT RENTAL HWY	500.00	90.00	500.00	500.00	500.00
100-43122-811 TREE WORK ROADS - REBUIL	10000.00	1200.00	8000.00	8000.00	8000.00
100-43122-812 ROAD DAMAGE HWY	4000.00	7042.06	4000.00	4000.00	4000.00
TOTALS- DEPT 43122 HWY CLEANING	44260.00	31473.63	43500.00	43500.00	43500.00
DEPT 43125 SNOW & ICE CONTROL					
100-43125-390 SNOW & ICE CONT SERVICES	50000.00	50976.92	50000.00	50000.00	50000.00
100-43125-680 SNOW & ICE SAND	8500.00	11159.53	10000.00	10000.00	10000.00
100-43125-681 SNOW & ICE SALT	12000.00	14603.86	15000.00	15000.00	15000.00
100-43125-810 SNOW & ICE EQUIP RENTAL	1.00	0.00	1.00	1.00	1.00
100-43125-812 SNOW & ICE EQUIP MAINT	5000.00	2334.21	5000.00	5000.00	5000.00
100-43125-813 SNOW & ICE OTHER PLOWING	1000.00	1115.00	1500.00	1500.00	1500.00
TOTALS- DEPT 43125 SNOW & ICE CONT	76501.00	80189.52	81501.00	81501.00	81501.00
DEPT 43163 STREET LIGHTING					
100-43163-410 ELEC STREET LIGHTING	2750.00	2698.33	2900.00	2900.00	2900.00
TOTALS- DEPT 43163 STREET LIGHTING	2750.00	2698.33	2900.00	2900.00	2900.00
DEPT 43211 SANITATION ADMINISTRATION					
100-43211-110 SALARY SANITATION P/T	28494.00	15699.67	26379.00	26379.00	26379.00
100-43211-190 ADMIN. ASST. STIPEND T.S	20449.00	0.00	1.00	1.00	1.00
100-43211-210 HEALTH/DENTAL SANITATION	7340.00	0.00	1.00	1.00	1.00
100-43211-215 LIFE SANITATION	36.00	0.91	1.00	1.00	1.00
100-43211-220 SS SANITATION	2995.00	969.46	1636.00	1636.00	1636.00
100-43211-225 MEDI SANITATION	702.00	226.72	382.00	382.00	382.00
100-43211-230 RETIRE TRANSFER STATION	1162.00	0.00	1.00	1.00	1.00
100-43211-330 CONTRACTED SERVICES - SW	1.00	260.00	1.00	1.00	1.00
100-43211-341 TELEPHONE SANITATION	750.00	791.03	0.00	0.00	0.00
100-43211-410 ELEC SANITATION	1700.00	2117.50	0.00	0.00	0.00
100-43211-411 HEAT/OIL T.S.	1500.00	1080.73	0.00	0.00	0.00
100-43211-430 MAINT & REPAIRS SANITATI	600.00	658.95	700.00	500.00	700.00
100-43211-431 EQUIPMENT SANITATION	1.00	0.00	1.00	1.00	1.00
100-43211-440 RENTAL SANITATION	1.00	0.00	1.00	1.00	1.00
100-43211-490 EXTERMINATION SANITATION	360.00	360.00	450.00	450.00	450.00
100-43211-491 RECYCLING SAN.(PAPER)	1.00	0.00	1.00	1.00	1.00
100-43211-492 METALS SANITATION	5200.00	4294.40	5200.00	5200.00	5200.00
100-43211-493 HAZARDOUS WASTE SANITATI	1500.00	1415.12	1500.00	1500.00	1500.00
100-43211-494 WASTE OIL SANITATION	1.00	0.00	1.00	1.00	1.00
100-43211-495 FACILITY IMPROV SANITATI	2866.00	515.69	1000.00	1000.00	1000.00
100-43211-496 REMOVAL DEMO/FURNITURE T	15000.00	18510.48	17000.00	17000.00	17000.00
100-43211-550 PRINTING/ADVERTISING TS	250.00	22.50	250.00	250.00	250.00
100-43211-560 DUES/SUBSCRIPTIONS SANIT	250.00	250.00	250.00	250.00	250.00
100-43211-610 SUPPLIES GEN SANITATION	600.00	429.88	600.00	600.00	600.00
100-43211-620 SUPPLIES RECYCLING COMMI	1.00	34.90	1.00	1.00	1.00
100-43211-630 MAINT & REPAIR SUPP SANI	400.00	87.50	400.00	400.00	400.00
100-43211-690 SAFETY EQUIP/SUPP SANITA	400.00	0.00	400.00	400.00	400.00
100-43211-820 CONFERENCES/TRAINING SAN	200.00	0.00	200.00	200.00	200.00
100-43211-830 TRAVEL/MILEAGE SANITATIO	75.00	37.44	75.00	75.00	75.00
TOTALS- DEPT 43211 SANITATION ADMIN:	92835.00	47762.88	56432.00	56232.00	56432.00
DEPT 43242 SOLID WASTE TRANS COSTS					
100-43242-390 LAMPREY TRANSPORT SANITA	12000.00	8025.75	10000.00	10000.00	10000.00
TOTALS- DEPT 43242 SOLID WASTE TRANS	12000.00	8025.75	10000.00	10000.00	10000.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
DEPT 43243 SOLID WASTE DISPOSAL					
100-43243-390 TIPPING LAMPREY SANITATI	50000.00	46176.00	50000.00	50000.00	50000.00
100-43243-391 ESCROW LAMPREY SANITATIO	810.00	810.00	751.00	751.00	751.00
TOTALS- DEPT 43243 SOLID WASTE DISPOSAL	50810.00	46986.00	50751.00	50751.00	50751.00
DEPT 44111 HEALTH					
100-44111-110 SALARY HEALTH OFFICER	3750.00	4110.00	7500.00	6000.00	7500.00
100-44111-111 SALARY DEPUTY HEALTH OFF	1.00	0.00	1.00	1.00	1.00
100-44111-220 SS HEALTH	233.00	254.83	500.00	500.00	500.00
100-44111-225 MEDI HEALTH	40.00	59.59	109.00	109.00	109.00
100-44111-343 CELLULAR/PAGER HEALTH	428.00	371.52	0.00	0.00	0.00
100-44111-350 HEALTH RABIES SHOT SERIE	1.00	0.00	1.00	1.00	1.00
100-44111-391 ENVIRONMENTAL EM HEALTH	500.00	40.00	500.00	200.00	500.00
100-44111-440 PROPERTY REPAIRS - HEALT	500.00	0.00	500.00	1.00	500.00
100-44111-560 DUES HEALTH	50.00	30.00	50.00	50.00	50.00
100-44111-620 SUPPLIES HEALTH	50.00	24.15	300.00	300.00	300.00
100-44111-625 POSTAGE HEALTH	50.00	0.00	50.00	50.00	50.00
100-44111-830 TRAVEL HEALTH	400.00	100.08	1000.00	700.00	1000.00
TOTALS- DEPT 44111 HEALTH:	6003.00	4990.17	10511.00	7912.00	10511.00
DEPT 44141 ANIMAL CONTROL					
100-44141-111 SALARY ANIMAL CONTROL OF	13450.00	13050.98	13450.00	13450.00	13450.00
100-44141-112 SALARY ASST A/C OFFICER	1.00	0.00	1.00	1.00	1.00
100-44141-220 SS ANIMAL CONTROL	834.00	809.16	834.00	834.00	834.00
100-44141-225 MEDI ANIMAL CONTROL	195.00	189.24	195.00	195.00	195.00
100-44141-330 CONTRACTED SERVICES ACO	3000.00	1500.00	5860.00	5860.00	5860.00
100-44141-343 PAGER ANIMAL CONTROL	1.00	599.82	0.00	0.00	0.00
100-44141-350 MEDICAL RABIE ANIMAL CON	1.00	0.00	1.00	1.00	1.00
100-44141-390 S.P.C.A. ANIMAL CONTROL	1.00	0.00	1.00	1.00	1.00
100-44141-560 DUES ANIMAL CONTROL	1.00	0.00	1.00	1.00	1.00
100-44141-620 SUPPLIES ACO	360.00	381.93	400.00	400.00	400.00
TOTALS- DEPT 44141 ANIMAL CONTROL:	17844.00	16531.13	20743.00	20743.00	20743.00
DEPT 44151 HEALTH AGENCIES-CHILDREN					
100-44151-840 RICHIE MCFARLAND CHILDRE	1100.00	1100.00	1100.00	1100.00	1100.00
100-44151-841 YOUR VNA	4550.00	4550.00	4550.00	4550.00	4550.00
100-44151-842 LAMPREY HEALTH CARE	2900.00	2900.00	2900.00	2900.00	2900.00
100-44151-843 ROCKINGHAM COUNSELING CT	0.00	0.00	0.00	0.00	0.00
100-44151-844 ROCKINGHAM CTY NUTRITION	760.00	760.00	760.00	760.00	760.00
100-44151-845 ROCKINGHAM CTY CAP	5020.00	5020.00	7914.00	7914.00	7914.00
100-44151-846 AREA HOMEMAKER HOME HEAL	2300.00	2300.00	2300.00	2300.00	2300.00
100-44151-847 AIDS RESPONSE	0.00	0.00	1000.00	1000.00	1000.00
100-44151-848 ADULT EDUCATION AGENCIES	0.00	0.00	0.00	0.00	0.00
100-44151-849 SEACOAST MENTAL HEALTH	1500.00	1500.00	1000.00	1000.00	1000.00
100-44151-850 SEXUAL ASSAULT SUPPORT	785.00	785.00	785.00	785.00	785.00
100-44151-851 A SAFE PLACE	750.00	750.00	750.00	750.00	750.00
100-44151-852 RSVP RETIRED & SENIOR VO	100.00	100.00	100.00	100.00	100.00
100-44151-853 CHILD & FAMILY SERVICES	1500.00	1500.00	1500.00	1500.00	1500.00
TOTALS- DEPT 44151 HEALTH AGENCIES	21265.00	21265.00	24659.00	24659.00	24659.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
DEPT 44411 WELFARE ADMINISTRATION					
100-44411-111 SALARY WELFARE DIRECTOR	6584.00	7078.67	6704.00	6704.00	6704.00
100-44411-112 SALARY WELFARE ASSISTANT	1.00	0.00	1.00	1.00	1.00
100-44411-210 HEALTH/DENTAL WELFARE	1.00	0.00	1.00	1.00	1.00
100-44411-215 LIFE INS WELFARE	1.00	0.00	1.00	1.00	1.00
100-44411-220 SS WELFARE	409.00	438.89	416.00	416.00	416.00
100-44411-225 MEDI WELFARE	100.00	102.64	98.00	98.00	98.00
100-44411-320 LEGAL WELFARE	1.00	0.00	100.00	1.00	100.00
100-44411-341 TELEPHONE WELFARE	532.00	398.12	0.00	0.00	0.00
100-44411-620 OFFICE SUPPLIES - WELFAR	125.00	0.00	100.00	100.00	100.00
100-44411-625 POSTAGE WEL	60.00	14.80	60.00	60.00	60.00
100-44411-820 TRAINING & CONF WELFARE	100.00	0.00	100.00	100.00	100.00
100-44411-830 TRAVEL WELFARE	50.00	0.00	50.00	50.00	50.00
TOTALS- DEPT 44411 WELFARE ADMIN.	7964.00	8033.12	7631.00	7532.00	7631.00
DEPT 44451 MEDICAL PAYMENTS-WELFARE					
100-44451-350 MEDICAL SERVICES WELFARE	400.00	0.00	400.00	400.00	400.00
TOTALS- DEPT 44451 MEDICAL PAYMENT	400.00	0.00	400.00	400.00	400.00
DEPT 44452 WELFARE VENDORS PAYMENTS					
100-44452-343 WELFARE PAGER	0.00	0.00	0.00	0.00	0.00
100-44452-410 WELFARE ELECTRICITY	1000.00	797.38	750.00	750.00	750.00
100-44452-411 WELFARE HEAT & OIL	1750.00	535.90	1750.00	1750.00	1750.00
100-44452-440 WELFARE RENTAL	6000.00	6330.40	6000.00	6000.00	6000.00
100-44452-560 DUES WELFARE	30.00	30.00	30.00	30.00	30.00
100-44452-680 WELFARE FOOD	500.00	0.00	250.00	250.00	250.00
100-44452-882 WELFARE E COTTON FUND	40.00	35.83	40.00	40.00	40.00
100-44452-890 WELFARE MISCELLANEOUS	100.00	0.00	100.00	100.00	100.00
TOTALS- DEPT 44452 WELFARE VENDORS	9420.00	7729.51	8920.00	8920.00	8920.00
DEPT 45201 PARKS & RECREATION					
100-45201-120 SALARY REC BEACH ATTENDA	15016.00	10647.27	15000.00	15000.00	15000.00
100-45201-121 SALARY RECREATION DIRECT	5237.00	2582.70	5150.00	5150.00	5150.00
100-45201-122 SALARY RECREATION COUNSE	2599.00	2290.75	2600.00	2600.00	2600.00
100-45201-220 SS RECREATION	1417.00	962.29	1417.00	1417.00	1417.00
100-45201-225 MEDI RECREATION	332.00	225.05	332.00	332.00	332.00
100-45201-341 TELEPHONE PARKS & REC	550.00	781.62	0.00	0.00	0.00
100-45201-390 RED CROSS SWIM LESSONS-P	150.00	8.48	150.00	150.00	150.00
100-45201-391 RUBBISH RECREATION	1.00	0.00	1.00	1.00	1.00
100-45201-413 SANITATION RECREATION	1150.00	1010.00	1200.00	1200.00	1200.00
100-45201-610 SUPPLIES GEN RECREATION	2662.00	899.64	1500.00	1500.00	1500.00
100-45201-620 SUPPLIES OFFICE RECREATI	250.00	0.00	200.00	200.00	200.00
100-45201-650 SAND & MAINTENANCE RECRE	4100.00	2599.00	1000.00	1000.00	1000.00
100-45201-810 RECREATION PROGRAMS	3500.00	698.86	2500.00	2500.00	2500.00
100-45201-820 P&R TRAINING	300.00	0.00	300.00	300.00	300.00
100-45201-830 P&R TRAVEL	300.00	336.86	350.00	350.00	350.00
TOTALS- DEPT 45201 PARKS & RECREATION	37564.00	23042.52	31700.00	31700.00	31700.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
DEPT 45501 LIBRARY					
100-45501-110 SALARY LIBRARIAN	28808.00	28489.45	29370.00	29370.00	29370.00
100-45501-111 SALARY LIBRARY AIDE	19635.00	19741.99	20227.00	22353.00	20227.00
100-45501-112 SALARY LIBRARY JANITOR	0.00	0.00	0.00	0.00	0.00
100-45501-113 LIBRARY STAFF SUBSTITUTE	2084.00	1881.39	2126.00	2126.00	2126.00
100-45501-210 HEALTH/DENTAL LIBRARY	9786.00	9671.94	11123.00	11123.00	11123.00
100-45501-215 LIFE INS LIBRARY	47.00	41.12	40.00	40.00	40.00
100-45501-220 SS LIBRARY	3124.00	2950.75	3207.00	3207.00	3207.00
100-45501-225 MEDI LIBRARY	732.00	690.11	750.00	750.00	750.00
100-45501-230 RETIRE LIBRARY	722.00	712.24	735.00	735.00	735.00
100-45501-320 LEGAL LIBRARY	1.00	0.00	1.00	1.00	1.00
100-45501-330 CONTRACTED SVCES LIBRARY	6061.00	5498.71	7580.00	7580.00	7580.00
100-45501-341 TELEPHONE LIBRARY	2040.00	2413.06	0.00	0.00	0.00
100-45501-410 ELEC LIBRARY	2160.00	1958.71	0.00	0.00	0.00
100-45501-411 HEAT & OIL LIBRARY	1677.00	1677.00	0.00	0.00	0.00
100-45501-430 BLDG MAINT LIBRARY	175.00	830.00	2730.00	2730.00	2730.00
100-45501-560 DUES LIBRARY	75.00	90.00	90.00	90.00	90.00
100-45501-620 SUPPLIES LIBRARY	4024.00	2537.41	1500.00	1500.00	1500.00
100-45501-621 TECH PROCESS LIBRARY	1200.00	1130.88	1200.00	1200.00	1200.00
100-45501-625 POSTAGE LIBRARY	250.00	250.00	250.00	250.00	250.00
100-45501-630 SUPPLIES/JANITOR LIBRARY	314.00	297.67	314.00	314.00	314.00
100-45501-670 BOOKS & PERIODICALS LIB	13000.00	12824.90	13000.00	13000.00	13000.00
100-45501-690 OFFICE EQUIPMENT LIBRARY	1908.00	1908.00	1300.00	1300.00	1300.00
100-45501-820 TRAINING & CONF LIBRARY	485.00	335.00	485.00	485.00	485.00
100-45501-825 PROGRAMS LIBRARY	225.00	425.00	225.00	225.00	225.00
100-45501-830 TRAVEL LIBRARY	240.00	240.00	240.00	240.00	240.00
100-45501-880 GRANTS LIBRARY	225.00	0.00	1.00	1.00	1.00
100-45501-881 TOWN GRANT MATCH LIBRARY	225.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 45501 LIBRARY:	99223.00	96595.33	96495.00	98621.00	96495.00
DEPT 45831 PATRIOTIC PURPOSES					
100-45831-610 MEMORIAL DAY SUPPLIES	750.00	750.00	750.00	750.00	750.00
100-45831-620 PATRIOTIC EVENTS	0.00	0.00	500.00	500.00	500.00
TOTALS- DEPT 45831 PATRIOTIC PURPOSE	750.00	750.00	1250.00	1250.00	1250.00
DEPT 45899 HISTORICAL SOCIETY DONATI					
100-45899-883 HISTORICAL SOCIETY DONAT	500.00	500.00	500.00	500.00	500.00
TOTALS- DEPT 45899 HISTORICAL SOCIETY	500.00	500.00	500.00	500.00	500.00
DEPT 46111 CONSERVATION					
100-46111-111 SALARY CONSERVATION ADMI	1432.00	615.66	1455.00	1455.00	1455.00
100-46111-112 SALARY SEC CONSERVAT COM	2790.00	1858.73	2847.00	2847.00	2847.00
100-46111-220 SS CONSERVATION	262.00	137.61	267.00	267.00	267.00
100-46111-225 MEDI CONSERVATION	62.00	5.62	63.00	63.00	63.00
100-46111-320 LEGAL CONSERVATION COMMI	500.00	0.00	500.00	500.00	500.00
100-46111-330 CONTRACTED SERVICES	1.00	0.00	1.00	1.00	1.00
100-46111-490 FOREST LAND CONSERVATION	1.00	0.00	1.00	1.00	1.00
100-46111-491 TOWN FOREST LAND MGMT CO	1.00	0.00	1.00	1.00	1.00
100-46111-550 PRINTING/EDUCATION CC	600.00	336.50	1000.00	1000.00	1000.00
100-46111-560 DUES CONSERVATION	400.00	316.66	400.00	400.00	400.00
100-46111-620 SUPPLIES CONSERVATION	300.00	104.80	300.00	300.00	300.00
100-46111-621 MAPS CONSERVATION	250.00	81.00	1950.00	1950.00	1950.00
100-46111-622 SPECIAL DAY CONSERVATION	1.00	0.00	1.00	1.00	1.00

	2003 APPROVED BUDGET	2003 EXPENDED	2004 DEPT PROPOSED	2004 SELECTMEN PROPOSED	2004 BUDGET COMMITTEE PROPOSED
100-46111-623 NORTHWOOD COMMUNITY RESO	0.00	0.00	1000.00	1000.00	1000.00
100-46111-820 TRAINING & CONF CONSERVA	400.00	36.19	400.00	400.00	400.00
TOTALS- DEPT 46111 CONSERVATION:	7000.00	3492.77	10186.00	10186.00	10186.00
DEPT 46510 ECONOMIC DEVELOPMENT					
100-46510-330 CONTRACTED SERVICES ECON	200.00	53.70	200.00	200.00	200.00
100-46510-550 PRINTING ECONOMIC DEV	75.00	0.00	75.00	75.00	75.00
100-46510-560 DUES ECONOMIC DEV.	50.00	0.00	50.00	50.00	50.00
100-46510-620 SUPPLIES ECONOMIC DEV	25.00	26.85	25.00	25.00	25.00
100-46510-625 POSTAGE ECONOMIC DEV	15.00	0.00	1.00	1.00	1.00
100-46510-820 TRAINING & CONFERENCE EC	100.00	0.00	1.00	1.00	1.00
100-46510-830 TRAVEL ECONOMIC DEV	35.00	0.00	1.00	1.00	1.00
TOTALS- DEPT 46510 ECONOMIC DEVELOP	500.00	80.55	353.00	353.00	353.00
DEPT 47231 INTEREST ON T.A.N.					
100-47231-340 INTEREST ON T.A.N.	15000.00	0.00	15000.00	15000.00	15000.00
TOTALS- DEPT 47231 INTEREST ON T.A. N.	15000.00	0.00	15000.00	15000.00	15000.00
GRAND TOTALS:	1989897.00	1727868.56	2031103.25	2023697.25	2031103.25

<u>ACCOUNT NUMBER / DESCRIPTION</u>	<u>2003 ACTUAL BUDGET</u>	<u>2003 EXPENDED Y-T-D</u>	<u>2004 DEPT. RECOMMEND</u>	<u>2004 SELECTMEN RECOMMEND</u>	<u>2004 BUDGET COMMITTEE</u>
DEPT 49020 CAP OUT MACHINE, VEHICLE & EQUIPMENT					
100-49020-760 CAP OUT MACH, VEHICLES & EQUI	\$ 71,662.36	\$ 71,500.98	\$ 90,061.00	\$ 90,061.00	\$ 93,813.25
2004: ARTICLE #7 HWY LOADER LEASE \$10,595 (5TH PAYMENT OF 5 YR LEASE) ARTICLE #3 FIRE TRUCK REFURB LEASE \$49,446 (2nd YR OF 4 YR LEASE) ARTICLE #12 NEW PD VEHICLE \$30,000 ARTICLE #8 NEW TRUCK LEASE FOR ASSESSING/BI \$3,752.25					
TOTALS- DEPT 49020 CAP OUT MACHINE VEHICLE & EQUIP	\$ 71,662.36	\$ 71,500.98	\$ 90,061.00	\$ 90,061.00	\$ 93,813.25
DEPT 49030 CAPITAL OUTLAY BUILDINGS					
100-49030-720 CAP OUT-BUILDINGS	\$ 5,185.00	\$ 5,185.00	\$ 1,487.53	\$ 1,487.53	\$ 1,487.53
2004: ARTICLE #17 WITHDRAWAL FROM TOWN HALL CAPITAL RESERVE FUND \$1,487.53					
TOTALS- DEPT 49030 CAPITAL OUTLAY BUILDINGS	\$ 5,185.00	\$ 5,185.00	\$ 1,487.53	\$ 1,487.53	\$ 1,487.53
DEPT 49090 CAP OUT IMPROV OTHER THAN BLDS					
100-49090-730 CAPITAL OUTLAY OTHER	\$ 30,000.00	\$ 30,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
2004: ARTICLE 11 SPECIAL DUTY \$50,000					
TOTALS- DEPT 49090 CAP OUT IMPROV	\$ 30,000.00	\$ 30,000.00	\$ 50,000.00	\$ 50,000.00	\$ 50,000.00
DEPT 49151 CAPITAL RESERVE AMBULANCE FUND					
100-49151-930 CAP RESERVE - AMBULANCE FUND	\$ 65,959.31	\$ 65,959.31	\$ 56,194.13	\$ 56,194.13	\$ 56,194.13
2004: ARTICLE #2 AMBULANCE FUND \$56,194.13					
TOTALS- DEPT 49151 CAPITAL RESERVE AMBULANCE FUND	\$ 65,959.31	\$ 65,959.31	\$ 56,194.13	\$ 56,194.13	\$ 56,194.13
DEPT 49153 CAPITAL RESERVE HWY FUND					
100-49153-930 CAP RESERVE - HIGHWAY ARTICLE 19: HIGHWAY EQUIPMENT TRUST FUND \$6,000	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ -
TOTALS- DEPT 49153 CAPITAL RESERVE HWY FUND	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ 6,000.00	\$ -
DEPT 49161 EXPENDABLE TRUST FUNDS					
100-49161-930 EXPENDABLE TRUST CABLE	\$ 19,061.87		\$ 18,950.00	\$ 18,950.00	\$ 18,950.00
2004: ARTICLE #6 CABLE REVENUE 2003 \$18,950					

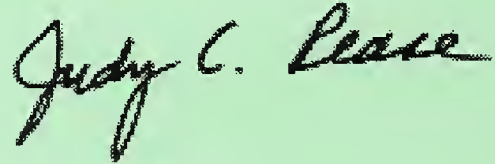
<u>ACCOUNT NUMBER / DESCRIPTION</u>	<u>2003 ACTUAL BUDGET</u>	<u>2003 EXPENDED Y-T-D</u>	<u>2004 DEPT. RECOMMEND</u>	<u>2004 SELECTMEN RECOMMEND</u>	<u>2004 BUDGET COMMITTEE</u>
100-49161-931 EXPEND TRUST TRANSFER STAT ARTICLE #14 TRANSFER STATION REV \$3,085	\$ 4,190.00		\$ 3,205.51	\$ 3,205.51	\$ 3,205.51
100-49161-932 EXPENDABLE TRUST CEMETERY FUND 2004: ARTICLE #4 CEMETERY REVENUE 2003 \$1,500	\$ 900.00	\$ 900.00	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
100-49161-933 EXP TRUST LAGOON 2004: ARTICLE LAGOON REVENUES 2003 \$8305.85	\$ 9,196.56	\$ 9,196.56	\$ 8,305.85	\$ 8,305.85	\$ 8,305.85
100-49161-935 GRANT MATCH EXP TRUST 2004: ARTICLE #9 NEW ACCT THIS WILL BE AN ACCOUNT TO PROVIDE MATCHING FUNDS FOR GRANTS	\$ -	\$ -	\$ 50,000.00	\$ 30,000.00	\$ 30,000.00
100-49161-936 MILFOIL CONTROL EXPENDABLE FUN 2004: ARTICLE #16	\$3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00
100-49161-937 EMPLOYEE VESTED TIME EXP TRUST 2004: NEW FUND ARTICLE #13: \$10,000 FOR EMPLOYEE EARNED TIME I.E. VACATION, PERSONAL ETC.	\$ -	\$ -	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00
TOTALS- DEPT 49161 EXPENDABLE TRUST	\$ 98,848.43	\$ 98,848.43	\$ 94,961.36	\$ 74,961.36	\$ 74,961.36
GRAND TOTALS:	\$410,555.10	\$ 410,393.72	\$ 298,704.02	\$ 278,704.02	\$276,456.27

2003 TOWN CLERK REPORT

Town Clerk's Report for Fiscal Year ending December 31, 2003

	\$565,782.50
Dog Licenses	2,629.00
Dog Fines	1,072.00
Bad Check Fees	100.00
Marriage Licenses	798.00
Copies of Vital Records	348.00
Fees	16,186.00
<hr/>	
TOTAL RECEIPTS:	\$586,915.50

Respectfully submitted,



Judy C. Pease
Town Clerk

2003 Tax Collector Report

Summary of Tax Account - Year Ended December 31, 2003

UNCOLLECTED TAXES AT BEGINNING OF THE YEAR	2003	PRIOR LEVIES		
		2002	2001	2000+
Property Taxes		594,717.57		
Land Use Change Taxes		13,489.52		
Timber Yield Taxes				
Excavation Taxes				

TAXES COMMITTED THIS FISCAL YEAR

Property Taxes	7,080,443.50
Land Use Change	253,646.00
Timber Yield Tax	13,291.47
Excavation Tax	34.80

OVERPAYMENTS

Remaining from Prior Year	0	
New This Fiscal Year	21,099.51	
Interest -late tax	8,905.25	43,266.97

TOTAL DEBITS	7,377,420.53	651,474.06
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CREDITS:

Remitted to Treasurer	2003	2002	2001	2000+
Property Taxes	\$6,377,972.14	\$378,036.17		
Land Use Change Taxes	193,025.68	9,977.02		
Timber Yield Taxes	6,773.69			
Interest & Penalties	8,905.25	43,266.97		
Excavation Tax @ .02/yd	34.80			
Converted to Liens (Principal Only)		218,998.90		

ABATEMENTS MADE

Property Taxes	3,420.50	1,195.00		
Land Use Change Taxes	11,321.00			
Timber Yield Taxes	1,091.61			
Current Levy Deeded	6,505.00			

UNCOLLECTED TAXES – END OF YEAR

Property Taxes	692,545.86			
Land Use Change Taxes	49,299.32			
Timber Yield Taxes	5,426.17			
Remaining Overpayments –				
Prior Years	0			
This Year	2,155.69			
This Years' Overpayments Returned	<u>18,943.82</u>	<u> </u>		
TOTAL CREDITS	\$7,377,420.53	\$651,474.06		

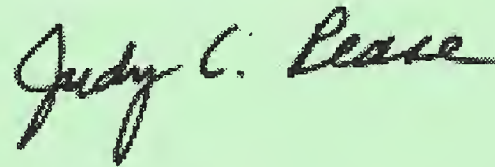
DEBITS

UNREDEEMED & EXECUTED LIENS	PRIOR LEVIES			
	2003	2002	2001	2000+
Unredeemed Liens Beginning FY		164,038.40	67,453.80	7,959.02
Liens Executed During FY	242,622.98			
Unredeemed Elderly Liens Beginning of FY		0	0	2,292.89
Elderly Liens Executed	0	0		
Interest & Costs Collected	2,586.90	13,261.87	21,835.64	66.84
TOTAL LIEN DEBITS	\$245,209.88	\$177,300.27	\$89,289.44	\$10,318.75

CREDITS

REMITTED TO TREASURER	PRIOR LEVIES			
	2003	2002	2001	2000+
Redemptions	36,911.19	56,641.08	59,656.30	117.22
Interest & Costs Collected	2,586.90	13,261.87	21,835.64	66.84
Abatements of Unredeemed Liens	0	0	0	0
Liens Deeded to Municipality	6,674.94	6,004.59	4,860.69	13.24
Unredeemed Liens End of FY	199,036.85	101,392.73	2,936.81	7,828.56
Unredeemed Elderly Liens End of FY	0	0	0	2,292.89
TOTAL LIEN CREDITS	\$245,209.88	\$177,300.27	\$89,289.44	\$10,318.75

Respectfully submitted,



Judy C. Pease
Tax Collector

Town Treasurer's Report

Fiscal Year ending December 31, 2003

Cash Balance as of January 1, 2003 \$2,689,185.53

CURRENT RECEIPTS:

Selectmen – various departments	714,634.58
Tax Collector	7,449,167.17
Town Clerk	586,057.50
NOW Account interest	839.33
Money Market Account interest	15,479.60
Total 2003 Receipts	\$8,776,178.18

Total Amount Available from All Sources \$11,455,363.71

Less Total Expenditures as per Selectmen \$ 8,689,387.77

Total Cash on Hand, December 31, 2003 \$ 2,765,975.94

NORTHWOOD CONSERVATION COMMISSION – Escrow Account

Balance as of January 1, 2003	44,301.90
Total Interest Received	551.13
Deposits Received:	6,263.15

Balance as of December 31, 2003 **51,116.18**

AMBULANCE FUND – Escrow Account

Balance as of January 1, 2003	65,959.31
Total Interest Received	646.82
Deposits Received	55,547.31
Withdrawals: Refunds to CRHSC & General Fund	65,959.31
Balance as of December 31, 2003	56,194.13

LAGOON FUND – Escrow Account

Balance as of January 1, 2003	9,196.56
Total Interest Received	102.03
Deposits Received	8,840.00
Withdrawal to General Fund	9,196.56
Balance as of December 31, 2003	8,942.03

RECREATION REVOLVING FUND – Established March 15, 2003

Deposit – May 5, 2003	67.60
Deposit – August 13, 2003	2,320.00
Deposit – August 20, 2003	330.00
Total Interest Received	13.49

Balance as of December 31, 2003 **2,731.09**

ENGINEERING ESCROW ACCOUNTS

Michael Abbott – Meadowbrook

Balance as of January 1, 2003	897.47
Total Interest Received	10.86

Balance as of December 31, 2003 **908.33**

Hannaford Brothers

Balance as of January 1, 2003	1,864.82
Total Interest Received	4.26

Balance **1,869.08**

Withdrawn and account closed April 30, 2003 **0**

S. E. Cummings

Balance as of October 2, 2003	2,810.41
Total Interest Received	1.88
Withdrawal – January 8, 2003	2,340.76
Account closed out March 5, 2003	471.53

Balance as of December 31, 2003 **0**

Deerfield Pilgrim Construction

Balance as of December 2, 2003	4,501.61
Total Interest Received	42.39
Withdrawal – August 13, 2003	2,333.39

Balance as of December 31, 2003 **2,210.61**

Davlyn Development

Deposit – May 1, 2003	2,850.00
Total Interest Received	15.47
Withdrawal – September 9, 2003	1,107.68
Withdrawal – October 29, 2003	1,584.51
Balance as of December 31, 2003	173.28

Berry Construction

Deposit – November 5, 2003	1,700.00
Total Interest Received	2.25
Withdrawal – December 31, 2003	1,128.00
Balance as of December 31, 2003	574.25

Southern Services – Elderly Housing

Deposit – November 12, 2003	2,940.00
Total Interest Received	3.60
Withdrawal – December 16, 2003	2,240.00
Balance as of December 31, 2003	703.60

Coe Woods Development

Deposit – September 17, 2003	73,362.00
Total Interest Received	217.67
Withdrawal – September 17, 2003	16,969.00
Balance as of December 31, 2003	56,610.67

Craig A. Schreck

Deposit – November 5, 2003	2,170.00
Total Interest Received	2.77
Withdrawal – December 16, 2003	1,540.00
Balance as of December 31, 2003	632.77

Respectfully submitted,

Joseph A. Knox, Treasurer

2003 Tax Rate Calculation

TOWN OF NORTHWOOD	
Gross Appropriations	\$ 2,400,451
Less: Revenues	\$ 1,542,323
Less: Shared Revenues	\$ 9,357
Add: Overlay	\$ 25,562
War Services Credits	\$ 26,900
Net Town Appropriation	\$ 901,233
Special Adjustment	\$ -

Approved Town Tax Effort	\$ 901,233
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Town Rate	\$ 4.68
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SCHOOL PORTION

Net Local School Budget (Gross Approp. - Revenue)	\$ 7,783,702
Regional School Apportionment	\$ -
Less Adequate Education Grant	\$ (1,913,118)
State Education Taxes	\$ (1,340,681)
Approved School Tax Effort	\$ 4,529,903

School Rate	\$ 23.49
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STATE EDUCATION TAXES

Equalized Valuation (no utilities) X	\$ 4.92
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\$ 272,496,119	\$1,340,681
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Divide by Local Assessed Valuation (no utilities)

State School Rate	\$ 7.12
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\$ 188,188,276

Excess State Education Taxes to be Remitted to the State
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Pay to State →	\$ -
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COUNTY PORTION

Due to County	\$ 330,445
Less: Shared Revenues	\$ (5,038)

Approved County Tax Effort	\$ 325,407.00
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County Rate	\$ 1.69
Total Rate	\$ 36.98

Ten Year Tax Rate Comparison

Year	School	Town	State School ¹	County	Total
1993	\$ 13.53	\$ 3.33	\$ -	\$ 1.00	\$ 17.86
1994	\$ 13.59	\$ 3.22	\$ -	\$ 1.03	\$ 17.84
1995	\$ 16.25	\$ 2.73	\$ -	\$ 0.96	\$ 19.94
1996 ²	\$ 24.62	\$ 6.52	\$ -	\$ 1.37	\$ 32.51
1997	\$ 24.71	\$ 4.76	\$ -	\$ 1.32	\$ 30.79
1998	\$ 26.56	\$ 4.87	\$ -	\$ 1.19	\$ 32.62
1999	\$ 12.98	\$ 4.58	\$ 7.14	\$ 1.12	\$ 25.82
2000	\$ 15.06	\$ 3.72	\$ 6.92	\$ 1.28	\$ 26.98
2001	\$ 17.21	\$ 4.38	\$ 7.38	\$ 1.17	\$ 30.74
2002	\$ 21.17	\$ 3.25	\$ 7.47	\$ 1.78	\$ 33.67
2003	\$ 23.49	\$ 4.68	\$ 7.12	\$ 1.69	\$ 36.98

¹ In 1999 the State of New Hampshire instituted a statewide property tax to provide relief to local governments for educational costs

² Revaluation Year

2003 Revenue Reports

ACCOUNT NUMBER / DESCRIPTION	<u>ACTUAL</u> <u>REVENUE</u> <u>2002</u>	<u>EST</u> <u>REVENUE</u> <u>2003</u>	<u>ACTUAL</u> <u>REVENUE</u> <u>2003</u>
DEPT 31201 LAND USE CHANGE TAX			
100-31201-030 CURRENT USE TAX	77,941.02	102,803.00	253,646.00
TOTALS- DEPT 31201 LAND USE CHANGE TAX:	77,941.02	102,803.00	253,646.00
DEPT 31851 TIMBER TAX			
100-31851-030 YIELD TAX	1,103.88	12,000.00	13,291.50
TOTALS- DEPT 31851 TIMBER TAX:	1,103.88	12,000.00	13,291.50
DEPT 31861 PAYMENT IN LIEU OF TAXES			
100-31861-030 PAYMENT IN LIEU OF TAXES	,736.10	,500.00	,736.79
TOTALS- DEPT 31861 PAYMENT IN LIEU OF TAXES:	5,736.10	,500.00	,736.79
DEPT 31901 INT & PEN ON DELINQUENT TAXES			
100-31901-032 INT & FEES DELIQUENT TAXES	1,887.83	90,000.00	89,923.47
TOTALS- DEPT 31901 INT & PEN ON DELINQUENT TAXES:	1,887.83	90,000.00	89,923.47
DEPT 31902 EXCAVATION TAXES			
100-31902-030 EXCAVATION TAX	114.3	60.00	34.80
TOTALS- DEPT 31902 EXCAVATION TAXES:	114.34	60.00	34.80
DEPT 32101 BUSINESS LICENSES & PERMITS			
100-32101-030 PERMITS	329.00	250.00	188.00
TOTALS- DEPT 32101 BUSINESS LICENSES & PERMITS:	329.00	250.00	188.00
DEPT 32201 MOTOR VEHICLE PERMIT FEES			
100-32201-030 M/V REGISTRATION FEES	510,575.00	530,000.00	564,524.50
TOTALS- DEPT 32201 MOTOR VEHICLE PERMIT FEES:	510,575.00	530,000.00	564,524.50
DEPT 32301 BUILDING PERMITS			
100-32301-030 BUILDING PERMIT FEES	8,298.75	73,000.00	75,304.50
TOTALS- DEPT 32301 BUILDING PERMITS:	8,298.75	73,000.00	75,304.50
DEPT 32901 OTHER LICENSES, PERMITS & FEES			
100-32901-030 DOG LICENSES	1,991.50	1,600.00	1,736.00
100-32901-031 DOG FINES	1,739.00	900.00	1,072.00
100-32901-032 SEPTIC PLANS HEALTH OFFICER	1,862.44	2,300.00	1,995.00
100-32901-033 TOWN CLK BAD CHK FEES	250.00	150.00	100.00
100-32901-034 TOWN CLK FILING FEES	10.00	-	-
100-32901-035 PISTOL PERMITS	50.00	50.00	40.00
100-32901-036 TOWN CLK FEES	13,157.00	15,000.00	16,178.00
100-32901-037 CURRENT USE FEES	-	10.00	-
100-32901-038 CABLE TV FRANCHISE	-	18,950.00	9,537.96
100-32901-039 UCC FEES	2,211.00	-	-
TOTALS- DEPT 32901 OTHER LICENSES, PERMITS & FEES:	21,270.94	38,960.00	30,658.96

	<u>ACTUAL</u> <u>REVENUE</u> <u>2002</u>	<u>EST</u> <u>REVENUE</u> <u>2003</u>	<u>ACTUAL</u> <u>REVENUE</u> <u>2003</u>
DEPT 33111			
100-33111-030 FEDERAL FEMA MONEY	2,184.25	-	10,010.33
TOTALS- DEPT 33111 :	2,184.25	-	10,010.33
DEPT 33511 SHARED REVENUES			
100-33511-030 SHARED BLOCK REVENUE GRANT	33,354.56	19,142.00	16,768.50
TOTALS- DEPT 33511 SHARED REVENUES:	33,354.56	19,142.00	16,768.50
DEPT 33521 MEALS & ROOMS TAX DISTRIBUTION			
100-33521-030 ROOM & MEALS TAX	105,692.23	110,440.00	110,439.74
TOTALS- DEPT 33521 MEALS & ROOMS TAX DISTRIBUTION:	105,692.23	110,440.00	110,439.74
DEPT 33531 HIGHWAY BLOCK GRANT			
100-33531-030 HIGHWAY BLOCK GRANT/NH	71,169.62	76,501.00	76,500.70
TOTALS- DEPT 33531 HIGHWAY BLOCK GRANT:	71,169.62	76,501.00	76,500.70
DEPT 33561 STATE/FEDERAL FOREST LAND REIM			
100-33561-030 STATE/FEDERAL FOREST LAND REIM	913.75	867.00	867.41
TOTALS- DEPT 33561 STATE/FEDERAL FOREST LAND REIM:	913.75	867.00	867.41
100-33591-031 STATE/FEDERAL GRANTS	-	-	1,881.42
TOTALS- DEPT 33591 OTHER FROM STATE:	-	-	1,881.42
DEPT 34011 INCOME FROM DEPARTMENTS			
100-34011-030 OFFICE ASSISTANCE	23.00	25.00	-
100-34011-032 REPRODUCTIONS	2,343.11	2,400.00	2,917.72
100-34011-033 SUBDIVISION FEES	3,375.00	4,500.00	6,373.47
100-34011-034 SITE PLAN FEES	2,758.45	3,800.00	2,840.00
100-34011-035 SALE OF P/B PUBLICATIONS	680.00	430.00	353.13
100-34011-036 BOARD OF ADJUSTMENT FEES	1,200.00	2,200.00	2,837.60
100-34011-037 POLICE REPORTS	1,165.00	1,300.00	1,992.00
100-34011-038 POLICE PHOTOS	240.00	250.00	150.00
100-34011-039 SPECIAL DUTY REVENUE	21,080.00	30,000.00	33,742.84
100-34011-040 FIRE SPECIAL DUTY/OTHER	190.00	100.00	1,805.00
100-34011-041 ROAD DAMAGE HIGHWAY	300.00	100.00	-
100-34011-042 RECYCLING FEES	4,190.00	3,300.00	3,205.51
100-34011-043 DUMP SPECIAL REVENUE FEES	16,268.50	16,000.00	16,741.00
100-34011-045 WELFARE REIMBURSEMENT	4,930.55	4,500.00	4,683.01
100-34011-046 PARKS & RECREATION FEES	1,235.00	-	-
100-34011-050 HAZARDOUS WASTE REV	574.00	900.00	1,015.00
100-34011-051 WITNESS FEES	2,570.94	2,200.00	2,405.82
100-34011-052 FIRE/EMS FEE	-	50.00	40.00
100-34011-053 ASSESSING REVENUE	275.00	300.00	377.50
TOTALS- DEPT 34011 INCOME FROM DEPARTMENTS:	63,398.55	72,355.00	81,479.60

	<u>ACTUAL</u> <u>REVENUE</u> <u>2002</u>	<u>EST</u> <u>REVENUE</u> <u>2003</u>	<u>ACTUAL</u> <u>REVENUE</u> <u>2003</u>
DEPT 35011 SALE OF MUNICIPAL PROPERTY			
100-35011-030 SALE OF TOWN OWNED PROPERTY	145,784.99	48,500.00	27,562.00
100-35011-031 SALE OF CEMETERY LOTS	900.00	1,500.00	1,500.00
TOTALS- DEPT 35011 SALE OF MUNICIPAL PROPERTY:	46,684.99	50,000.00	29,062.00
DEPT 35021 INTEREST ON INVESTMENTS			
100-35021-030 INTEREST ON CHECKING	230.23	350.00	839.33
100-35021-031 INTEREST TREASURY OBLIGATION	24,194.16	24,000.00	15,479.60
TOTALS- DEPT 35021 INTEREST ON INVESTMENTS:	24,424.39	24,350.00	16,318.93
DEPT 35031 TOWN RENTS			
100-35031-030 RENT FROM TOWN HALL	100.00	50.00	125.00
TOTALS- DEPT 35031 TOWN RENTS:	100.00	50.00	125.00
DEPT 35041 COURT FINES			
100-35041-030 COURT FINES	3,896.00	3,500.00	3,012.00
TOTALS- DEPT 35041 COURT FINES:	3,896.00	3,500.00	3,012.00
DEPT 35062 DIVIDENDS			
100-35062-030 DIVIDENDS	4,799.72	8,200.00	8,387.71
TOTALS- DEPT 35062 DIVIDENDS:	4,799.72	8,200.00	8,387.71
DEPT 35091 MISCELLANEOUS REVENUES			
100-35091-030 MISCELLANEOUS REVENUE	1,682.26	4,000.00	18,888.95
TOTALS- DEPT 35091 MISCELLANEOUS REVENUES:	1,682.26	4,000.00	18,888.95
DEPT 39121 FROM SPECIAL REVENUE FUNDS			
100-39121-031 TRANSFER FROM AMBULANCE FUND	58,010.66	65,959.31	65,959.31
100-39121-032 TRANSFER FROM LAGOON FUND	15,065.87	9,196.56	9,196.56
TOTALS- DEPT 39121 FROM SPECIAL REVENUE FUNDS:	73,076.53	75,155.87	75,155.87
DEPT 39151 FROM CAPITAL RESERVE FUNDS			
100-39151-030 CAPITAL RESERVE TRANSFER	9,404.57	61,067.36	-
TOTALS- DEPT 39151 FROM CAPITAL RESERVE FUNDS:	9,404.57	61,067.36	-
DEPT 39161 FROM TRUST & AGENCY FUNDS			
100-39161-030 TRANSFER FROM TTF	9,462.65	-	11,459.98
TOTALS- DEPT 39161 FROM TRUST & AGENCY FUNDS:	9,462.65	-	11,459.98
GRAND TOTALS:	1,337,500.93	1,357,201.23	1,492,666.66

2003 Department Expenditures Totals

<u>ACCOUNT NUMBER / DESCRIPTION</u>	<u>2003 BUDGETED</u>	<u>2003 EXPENDED Y-T-D</u>	<u>2003 ENCUMBERED</u>	<u>2003 REMAINING AMOUNT</u>
DEPT 41301 BOARD OF SELECTMEN TOTALS- DEPT 41301 BOARD OF SELECTMEN:	9,771.00	9,429.61	-	341.39
DEPT 41302 TOWN ADMINISTRATOR TOTALS- DEPT 41302 TOWN ADMINISTRATOR:	50,439.00	49,786.09	-	652.91
DEPT 41303 MODERATOR TOTALS- DEPT 41303 MODERATOR:	202.00	185.00	-	17.00
DEPT 41309 EXECUTIVE OFFICE TOTALS- DEPT 41309 EXECUTIVE OFFICE:	53,545.81	45,216.04	4,129.31	4,200.46
DEPT 41402 VOTER REGISTRATION TOTALS- DEPT 41402 VOTER REGISTRATION:	2,977.00	2,079.07	25.38	872.55
DEPT 41403 ELECTION TOTALS- DEPT 41403 ELECTION:	1,812.00	1,314.82	-	497.18
DEPT 41501 FINANCIAL ADMINISTRATION TOTALS- DEPT 41501 FINANCIAL ADMIN:	68,161.57	63,225.77	2,144.40	2,791.40
DEPT 41502 AUDIT TOTALS- DEPT 41502 AUDIT:	4,704.00	4,837.05	-	(133.05)
DEPT 41503 ASSESSING TOTALS- DEPT 41503 ASSESSING:	56,643.99	51,215.46	108.78	5,319.75
DEPT 41504 TAX COLLECTOR TOTALS- DEPT 41504 TAX COLLECTOR:	66,254.01	64,812.16	757.90	683.95
DEPT 41505 TREASURER TOTALS- DEPT 41505 TREASURER:	5,228.00	4,965.90	-	262.10
DEPT 41509 BUDGET COMMITTEE TOTALS- DEPT 41509 BUDGET COMMITTEE:	3,055.19	3,448.84	349.69	(743.34)
DEPT 41510 TRUSTEE OF TRUST FUNDS TOTALS- DEPT 41510 TRUST OF TRUST FUNDS:	2,402.00	2,286.50	-	115.50
DEPT 41531 LEGAL TOTALS- DEPT 41531 LEGAL:	27,817.26	30,371.21	859.47	(3,413.42)
DEPT 41533 CLAIMS, JUDGEMENTS, & SETTLE TOTALS- DEPT 41533 CLAIMS, JDGE & SETTLE:	1.00	-	-	1.00
DEPT 41552 PERSONNEL ADMINISTRATION TOTALS- DEPT 41552 PERSONNEL ADMIN:	17,600.00	15,963.32	-	1,636.68

<u>ACCOUNT NUMBER / DESCRIPTION</u>	<u>2003 BUDGETED</u>	<u>2003 EXPENDED Y-T-D</u>	<u>2003 ENCUMBERED</u>	<u>2003 REMAINING AMOUNT</u>
DEPT 41911 PLANNING & DEVELOPEMENT				
TOTALS- DEPT 41911 PLANNING & DEVMNT:	27,082.06	21,275.41	119.70	5,686.95
DEPT 41913 ZONING BOARD OF ADJUSTMENTS				
TOTALS- DEPT 41913 ZONING BOARD OF ADJUST:	4,245.00	3,881.80	924.10	(560.90)
DEPT 41941 GENERAL GOVERNMENT BUILDINGS				
TOTALS- DEPT 41941 GENERAL GOVERNMENT BUILD:	44,520.01	31,162.65	1,528.44	11,828.92
DEPT 41951 CEMETERIES				
TOTALS- DEPT 41951 CEMETERIES:	4,000.00	3,898.02	-	101.98
DEPT 41961 INSURANCE				
TOTALS- DEPT 41961 INSURANCE:	32,000.00	31,232.45	-	767.55
DEPT 42111 POLICE COMMISSION				
TOTALS- DEPT 42111 POLICE COMMISSION:	1,784.00	926.13	-	857.87
DEPT 42112 POLICE DEPT				
TOTALS- DEPT 42112 POLICE DEPT:	407,388.53	403,072.45	1,258.50	3,057.58
DEPT 42211 FIRE DEPT				
TOTALS- DEPT 42211 FIRE DEPT:	256,400.21	244,721.70	4,214.19	7,464.32
DEPT 42217 MEDICAL SERVICES				
TOTALS- DEPT 42217 MEDICAL SERVICES:	404.00	-	-	404.00
DEPT 42401 BUILDING INSPECTION				
TOTALS- DEPT 42401 BUILDING INSPECTION:	36,489.00	43,473.99	30.00	(7,014.99)
DEPT 42901 EMERGENCY MANAGEMENT				
TOTALS- DEPT 42901 EMERGENCY MANAGEMENT:	4,383.65	1,755.81	1,410.28	1,217.56
DEPT 43111 HIGHWAY ADMINISTRATION				
TOTALS- DEPT 43111 HIGHWAY ADMINISTRATION:	143,976.59	131,999.19	635.66	11,341.74
DEPT 43121 PAVING & RECONSTRUCTION				
TOTALS- DEPT 43121 PAVING & RECONSTRUCTION:	145,736.00	59,905.99	500.00	85,330.01
DEPT 43122 HWY CLEANING & MAINTENANCE				
TOTALS- DEPT 43122 HWY CLEANING & MAINT:	50,260.00	36,993.63	480.00	12,786.37
DEPT 43125 SNOW & ICE CONTROL				
TOTALS- DEPT 43125 SNOW & ICE CONTROL:	109,721.42	86,367.94	1,042.00	22,311.48
DEPT 43163 STREET LIGHTING				
TOTALS- DEPT 43163 STREET LIGHTING:	3,195.97	2,911.43	232.87	51.67

<u>ACCOUNT NUMBER / DESCRIPTION</u>	<u>2003 BUDGETED</u>	<u>2003 EXPENDED Y-T-D</u>	<u>2003 ENCUMBERED</u>	<u>2003 REMAINING AMOUNT</u>
DEPT 43211 SANITATION ADMINISTRATION TOTALS- DEPT 43211 SANITATION ADMINISTRATION:	94,457.08	47,947.36	1,437.60	45,072.12
DEPT 43242 SOLID WASTE TRANS COSTS TOTALS- DEPT 43242 SOLID WASTE TRANS COSTS:	12,793.35	8,173.35	645.75	3,974.25
DEPT 43243 SOLID WASTE DISPOSAL TOTALS- DEPT 43243 SOLID WASTE DISPOSAL:	54,573.37	47,326.37	3,423.00	3,824.00
DEPT 44111 HEALTH TOTALS- DEPT 44111 HEALTH:	6,204.97	5,192.14	-	1,012.83
DEPT 44141 ANIMAL CONTROL TOTALS- DEPT 44141 ANIMAL CONTROL:	18,160.35	16,788.75	58.73	1,312.87
DEPT 44151 HEALTH AGENCIES-CHILDREN TOTALS- DEPT 44151 HEALTH AGENCIES-CHILDREN:	21,265.00	13,245.00	8,020.00	-
DEPT 44411 WELFARE ADMINISTRATION TOTALS- DEPT 44411 WELFARE ADMINISTRATION:	8,122.38	8,191.50	-	(69.12)
DEPT 44451 MEDICAL PAYMENTS-WELFARE TOTALS- DEPT 44451 MEDICAL PAYMENTS-WELFARE:	400.00	-	-	400.00
DEPT 44452 WELFARE VENDORS PAYMENTS TOTALS- DEPT 44452 WELFARE VENDORS PAYMENTS:	9,420.00	7,729.51	-	1,690.49
DEPT 45201 PARKS & RECREATION TOTALS- DEPT 45201 PARKS & RECREATION:	37,564.00	22,817.62	224.90	14,521.48
DEPT 45501 LIBRARY TOTALS- DEPT 45501 LIBRARY:	101,781.23	97,292.18	1,861.38	2,627.67
DEPT 45831 PATRIOTIC PURPOSES TOTALS- DEPT 45831 PATRIOTIC PURPOSES:	750.00	750.00	-	-
DEPT 45899 HISTORICAL SOCIETY DONATION TOTALS- DEPT 45899 HISTORICAL SOCIETY DONATION:	500.00	500.00	-	-
DEPT 46111 CONSERVATION TOTALS- DEPT 46111 CONSERVATION:	7,000.00	3,192.77	300.00	3,507.23
DEPT 46510 ECONOMIC DEVELOPMENT TOTALS- DEPT 46510 ECONOMIC DEVELOPMENT:	500.00	80.55	-	419.45
DEPT 47231 INTEREST ON T.A.N. TOTALS- DEPT 47231 INTEREST ON T.A.N.:	15,000.00	-	-	15,000.00

<u>ACCOUNT NUMBER / DESCRIPTION</u>	<u>2003 BUDGETED</u>	<u>2003 EXPENDED Y-T-D</u>	<u>2003 ENCUMBERED</u>	<u>2003 REMAINING AMOUNT</u>
DEPT 49010 CAPITAL OUTLAY LAND & IMPROV TOTALS- DEPT 49010 CAPITAL OUTLAY LAND & IMPROV:	-	-	-	-
DEPT 49020 CAP OUT MACHINE,VEHICLE & EQUI TOTALS- DEPT 49020 CAP OUT MACHINE,VEHICLE & EQUI	71,662.36	22,054.98	49,446.00	161.38
DEPT 49030 CAPITAL OUTLAY BUILDINGS TOTALS- DEPT 49030 CAPITAL OUTLAY BUILDINGS:	9,805.00	4,620.00	5,185.00	-
DEPT 49090 CAP OUT IMPROV OTHER THAN BLDS TOTALS- DEPT 49090 CAP OUT IMPRV OTHR THAN BLDS	70,871.88	70,871.88	-	-
DEPT 49151 CAPITAL RESERVE AMBULANCE FUND TOTALS- DEPT 49151 CAP RSRVE AMBLNCE FUND	65,959.31	65,959.31	-	-
DEPT 49153 CAPITAL RESERVE HWY FUND TOTALS- DEPT 49153 CAPITAL RESERVE HWY FUND:	6,000.00	6,000.00	-	-
DEPT 49157 CAP RESERVE PARKS&REC FACILITY TOTALS- DEPT 49157 CAP RSRVE PARKS&REC Fclty	132,900.00	132,900.00	-	-
DEPT 49161 EXPENDABLE TRUST FUNDS TOTALS- DEPT 49161 EXPENDABLE TRUST FUNDS:	98,848.43	98,848.43	-	-
GRAND TOTALS:	2,486,738.98	2,133,197.13	91,353.03	262,188.82

2003 Employee Wage Report

<u>EMPLOYEE</u>	<u>GROSS-PAY</u>
000168 SUSAN E ALLARD	1,364.08
000228 ADAM G ANDREWS	11,111.49
000186 SCOTT H ANSTEY	104.04
000004 P. DONALD ARSENAULT	5,138.84
000097 GEORGE E ASHFORD	3,000.00
000085 STEPHEN A BAILEY	1,918.96
000084 VINCENT A BANE	427.72
000087 FRED K BASSETT	369.92
000235 WAFFORD E BEAU	289.00
000003 TAMMIE A BEAULIEU	52,925.13
000051 JANE C BELL	30.90
000220 THOMAS K BIBEAU	2,939.39
000254 MATTHEW T BOMBACI	69.36
000210 CHRISTOPHER BROWN	1,687.76
000116 SCOTT R BRYER	3,402.72
000242 NANCY A BUNCE	3,157.56
000005 DONNA C BUNKER	28,821.85
000253 JENNY L BURKE	84.00
000243 CRAIG A BUTLER III	736.00
000240 MICHAEL D CAPSALIS	3,820.80
000094 REBECCA CLARK	8,868.48
000245 TARA J CLARK	357.75
000118 BETSY A COLBURN	2,642.62
000006 STEVEN COLBURN	2,214.69
000247 RACHEL R COLBY	324.00
000119 RICHARD W CORNING	150.28
000120 MICHAEL CORSON	947.92
000141 JOHN D CROCKETT	58,623.04
000007 MICHAEL D'ALESSANDRO	57,600.40
000214 RANDOLPH T DIFRUSCIO	10,928.57
000204 GLENDON L DROLET	47,565.19
000169 RICHARD E DROWN	127.16
000238 LUCY C EDWARDS	1,979.23
000079 DONALD EVANS	13,050.98
000165 LISA J FELLOWS-WEAVER	13,458.27
000239 STACIE L FISKE	21,143.84
000009 DANIELLE E FORTIN	6,208.13
000215 STEPHEN R FOURNIER	39,788.19
000010 EUNICE A FRASER	8,010.38
000150 JOEL S FRENCH	27,550.14
000155 ELLEN M GIBSON	5,658.37
000224 JEFF W GIBSON	1,075.08
000197 JAMES A HADLEY	2,500.07
000227 BONITA D HIBBARD	133.00
000013 DAVID HICKEY	34,545.26
000014 CHARLES HILLNER	50,089.88

000221 DONALD L HODGDON	6,292.45
000236 NONA C HOLMES	30.90
<u>EMPLOYEE</u>	<u>GROSS-PAY</u>
000123 MATTHEW A HOTCHKISS	219.64
000256 KRISTINA A INGRAM	346.80
000248 MICHELLE M JEANNOTTE	224.00
000018 ARLENE W JOHNSON	30.90
000182 ADAM M KING	2,320.00
000226 ANDREW J KING	1,666.00
000095 PRISCILLA A KING	187.50
000019 JOSEPH A KNOX	4,289.87
000020 MARION J KNOX	702.10
000050 JEAN LANE	30.90
000136 GREGORY S LEBLANC	1,139.64
000249 BENJAMIN A LEVERGOOD	330.00
000151 JAMES R LINDQUIST	2,390.08
000191 ROBERT V LINDQUIST	323.68
000250 BRITTANY L MACDONALD	318.00
000252 SAMANTHA A MACDONALD	546.00
000025 KEVIN D MADISON	41,914.52
000251 MAUREEN C MCNALLY	192.50
000223 KEVIN R MURPHY	371.00
000237 LORNA B PATEY	77.00
000218 CHARLES H PEASE	32,345.55
000030 JUDY C PEASE	43,161.84
000200 JACQUELINE G PETERS	2,385.00
000244 LAURA L PLOSS	397.50
000193 STEPHEN R PRESTON	8,296.98
000127 SANDRA E PRIOLO	242.76
000234 MARJORIE S PYLE	30.90
000045 PHYLLIS L REESE	187.50
000100 ROBERT B ROBERTSON	185.00
000058 SUSAN ROBERTSON	187.50
000255 RICHARD ROMSTEADT	878.56
000157 STEPHEN J ROWE	47,312.73
000202 CHRISTOPHER G RUEL	2,665.00
000052 HAZEL W SAUNDERS	58.50
000241 VICKI M SENTER	301.00
000206 SUSAN J SERINO	30,415.82
000034 MARCIA J SEVERANCE	15,365.21
000107 SCOTT R SEVERANCE	6,851.91
000035 LINDA L SMITH	12,663.77
000092 STEWART SMITH	4,182.46
000036 MARY CAROLYN SORENSEN	381.50
000199 KAYLA R TASKER	5,396.27
000039 MARYLOU BELLE TUTTLE	30,347.20
000246 WALTER J UNGER	2,465.95
000171 DAVID M WAKEMAN	9,408.23
000042 JAMES A WILSON	5,231.77
000002 JAMES D WILSON	51,600.92

000129 RONALD S WILSON

1,156.00

GRAND TOTALS:

914,987.25

Schedule of Town Property

Property	Location/Map and Lot	Valuation
Town Hall	First NH Turnpike 222/0001	190,300
Furniture/Equipment (estimated)		200,000
Community Hall	Main Street 212/0001	85,900
Libraries:		
Bryant	School Street 216/0039	50,200
Furniture/Equipment (estimated)		40,000
Chesley	Mountain Avenue 234/0071	165,600
Furniture/Equipment (estimated)		100,000
Fire/Rescue Department		
East End Station	First NH Turnpike 234/0082	9,600
Ridge Station	First NH Turnpike 221/0044	113,300
Narrows Station	Main Street 216/0048	127,000
Furniture/Equipment (estimated)		839,090
Police Department		
Furniture/Equipment (estimated)	First NH Turnpike 217/0047	93,600
		168,529
Northwood Community Youth Services		
Building	Town Works Way 222/0039	73,600
Transfer/Recycling		
Buildings	Town Works Way 222/0039	63,300
Equipment (estimated)		67,900
Highway Department		
Buildings	Town Works Way 222/0039	10,200
Equipment/Materials		50,000
Land		76,400
Northwood School District:		
Elementary School	First NH Turnpike 221/0045	3,113,800
Equipment (estimated)		2,175,950
Land (Gardner)	First NH Turnpike 221/0042	18,700
Land (Huckins)	Bow Street 221/0048	18,200
Town Beaches:		
Mary Waldron	Bow Lake Road 105/0043	50,400
Bennett Bridge	Bennett Bridge Road 210/0028	20,800
Northwood Lake	Lake Shore Drive 109/0028&0032	74,100
Lucas Pond	Lucas Pond Road 244/0057	10,800
Town Forests:		
Giles Lot	Upper Deerfield Road 235/0040	97,800
Deslauriers Lot	Mountain Avenue 242/0020	26,200
Parsonage Lot	Old Mountain Road 236/0009	50,300
Town-owned Land:		
East End Fire Hole	First NH Turnpike 234/0036	11,400

Fire Pond	Bow Lake Road 222/0060	10,100
Gravel Bank	Bow Lake Road 218/0050	7,900
A. Giles Land	First NH Turnpike 217/0046	27,200
Brower Rec. Land	Winding Hill Road 238/0016	17,400
Manganero Rec. Land	Winding Hill Road 240/0002	16,500
Harvey Lake Estates	Shore Drive 12310029	11,500
Triangle at Lake Shore Drive	First NH Turnpike 109/0098	5,300
Land	Main & School Sts. 216/056	11,100
Conservation Land:		
Land	First NH Turnpike 109/0021	4,500
Johnson Land	First NH Turnpike 109/0022	34,400
Meadow Brook	First NH Turnpike 109/0023	1,300
Land	First NH Turnpike 109/0024	1,900
Lalish Land	Old Mountain Road 242/0021	46,600
Lucas Pond School Lots:		
	Lower Camp Road 124/0004	8,800
	Lower Camp Road 124/0010	8,700
	Lower Camp Road 124/0020 (roadway)	100
	Lower Camp Road 125/0041	23,300
	Lower Camp Road 125/0049	26,700
	Lower Camp Road 125/0062	4,300
	Lower Camp Road 125/0069	400
	Lower Camp Road 125/0070	400
	Lower Camp Road 125/0071	300
	Lower Camp Road 125/0072	300
	Lower Camp Road 125/0073	400
	Lower Camp Road 244/0002	12,500
	Upper Camp Road 244/0043	13,000
	Upper Camp Road 244/0044	13,300
	Upper Camp Road 244/0045	7,700
	Upper Camp Road 244/0050	500
	Upper Camp Road 244/0051	10,800
	Upper Camp Road 244/0052	11,500
	Lucas Pond Road 244/0003	12,300
	Lucas Pond Road 244/0004	12,400
	Lucas Pond Road 244/0005	12,500
	Lucas Pond Road 244/0006	12,700
	Lucas Pond Road 244/0007	12,600
	Lucas Pond Road 244/0008	12,700
	Lucas Pond Road 244/0009	12,800
	Lucas Pond Road 244/0010	13,100
	Lucas Pond Road 244/0011	37,600
	Lucas Pond Road 244/0042	700
	Lucas Pond Road 244/0057	10,800
Cemeteries:		
Jeness Pond Road	101/0002	4,700
Gray Cemetery	101/0019	1,500
Fairview Cemetery	215/0023	9,100
Main Street Cemetery	216/0020	500
Old Canterbury Cemetery	216/0041	5,300
Northwood Ridge Cemetery	221/0043	22,700
Harvey Lake Cemetery	223/0011	39,400
Pine Grove Cemetery	231/0041	12,400

Tax Deeded Properties:		
Land & Building (Robb)	Elm Street 123/0051	24,100
Land	Long Pond Road 207/0019	10,500
Land	Long Pond Road 207/0024	10,500
Land	Long Pond Road 207/0025	10,500
Land	Olde Canterbury Road 21610043	8,700
Land	Tasker Shore Drive 110/0020	15,600
Land	Tasker Shore Drive 110/0021	21,400
Land	Tasker Shore Drive 111/0012	10,300
Land	Tasker Shore Drive 111/0042	3,600
Land & Building (Champagne)	Lynn Grove Road 113/0006	54,500
Land	Rita Circle 117/0008	16,000
Land	Rita Circle 117/0010	14,800
Land HLE	Shore Drive 122/0030	17,400
Land HLE	Shore Drive 122/0040	10,100
Land HLE	Pine Street 122/0052	2,500
Land HLE	Pine Street 122/0053	1,700
Land HLE	Ash Street 122/0104	2,300
Land (Berritt Heirs)	Strafford Line 202/0001	26,800
Land & Building (Murphy)	First NH Turnpike 222/0027	51,900
Building (Graves/Pierson)	Mountainview T.P. 230/82-21	38,800
Land & Building (Ouellette)	Cheryl Lane 116/0017	51,700
Land (Grzesik)	Elm Street HLE 123/0018	4,100
Building (Moscatel/Sullivan)	Lower Camp Road 124/0011	51,700
Land	Page Rd 122/80	8,700
Building	Pheasant Lane 230/82/58	43,400
Building	Philip Lane 222/33/07	27,100
Building	242 S Porter Street	46,700
Land	Lake Sites Drive 107/4	10,300
Building	First NH Turnpike	39,600

**TOWN OF NORTHWOOD,
NEW HAMPSHIRE**

GENERAL PURPOSE
FINANCIAL STATEMENTS AND
SUPPORTING SCHEDULES

FOR THE YEAR ENDED
DECEMBER 31, 2003

INDEPENDENT AUDITOR'S REPORT

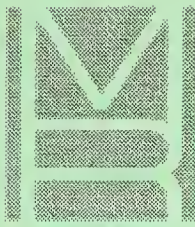
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SUPPORTING SCHEDULES

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INDEPENDENT AUDITOR'S REPORT

MASON + RICH

PROFESSIONAL ASSOCIATION

CERTIFIED PUBLIC ACCOUNTANTS

Board of Selectmen
Town of Northwood
Northwood, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Northwood, New Hampshire, as of December 31, 2003 and for the year then ended. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with generally accepted accounting principles. The amounts that should be recorded as general fixed assets are not known.

SIX BICENTENNIAL SQUARE

CONCORD NEW HAMPSHIRE 03301

FAX: (603) 224-2613 VOICE: (603) 224-2000

In our opinion, except for the effect on the financial statements of the omission described in the third paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Northwood, New Hampshire, as of December 31, 2003 and the results of its operations and the cash flows of its proprietary and similar trust fund types for the year then ended in conformity with accounting principles generally accepted in the United States of America.

1247 WASHINGTON ROAD SUITE B P.O. BOX 520

RYE NEW HAMPSHIRE 03870-0520

FAX: (603) 964-6105 VOICE: (603) 964-7070

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The accompanying combining and individual fund financial statements listed as supporting schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Northwood, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Respectfully submitted,

Mason + Rich, P.A. (handwritten signature)

MASON + RICH PROFESSIONAL ASSOCIATION Certified Public Accountants

January 27, 2004

MEMBER AMERICAN INSTITUTE OF CERTIFIED PUBLIC ACCOUNTANTS PRIVATE COMPANIES PRACTICE SECTION

TOWN OF NORTHWOOD, NEW HAMPSHIRE
COMBINED BALANCE SHEET - ALL FUND TYPES AND ACCOUNT GROUPS
DECEMBER 31, 2003

	Governmental Fund Types		Fiduciary Fund Types	Account Group	Totals (Memorandum Only)
	General	Special Revenue	Trust and Agency	General Long-Term Debt	
ASSETS					
Cash	\$ 2,766,206	\$ 118,983	\$ 130,823	\$ -	\$ 3,016,012
Temporary Investments	-	-	768,486	-	768,486
Investments	-	-	310,350	-	310,350
Taxes Receivable:					
Property	692,546	-	-	-	692,546
Liens	274,195	-	-	-	274,195
Current Use	49,299	-	-	-	49,299
Yield Taxes	5,426	-	-	-	5,426
Accounts Receivable	16,765	11,491	-	-	28,256
Due From Other Governments	10,796	-	-	-	10,796
Due From Other Funds	57,660	103,258	-	-	160,918
Property by Tax Lien and Title	97,965	-	-	-	97,965
Amount to be Provided for Compensated Absences	-	-	-	66,447	66,447
Amount to be Provided for Retirement of Capital Lease	-	-	-	42,421	42,421
TOTAL ASSETS	\$ 3,970,858	\$ 233,732	\$ 1,209,659	\$ 108,868	\$ 5,523,117
LIABILITIES AND FUND EQUITY					
Liabilities					
Accounts Payable	\$ 2,392	\$ -	\$ -	\$ -	\$ 2,392
Accrued Liabilities	10,177	-	-	-	10,177
Due to Other Governments	3,005,159	-	-	-	3,005,159
Due to Other Funds	103,258	-	57,660	-	160,918
Deferred Revenue	54,641	-	-	-	54,641
Due to Specific Individuals/Governments	-	-	206,667	-	206,667
Compensated Absences Payable	-	-	-	66,447	66,447
Capital Leases Payable	-	-	-	42,421	42,421
Total Liabilities	3,175,627	-	264,327	108,868	3,548,822
Fund Equity					
Reserved for Encumbrances	123,806	-	-	-	123,806
Reserved by Trust Instrument	-	-	239,408	-	239,408
Unreserved:					
Designated for Capital Acquisition	-	-	543,904	-	543,904
Designated by Trust Instrument	-	-	162,020	-	162,020
Designated for Specific Projects/Purposes	-	233,732	-	-	233,732
Undesignated	671,425	-	-	-	671,425
Total Fund Equity	795,231	233,732	945,332	-	1,974,295
TOTAL LIABILITIES AND FUND EQUITY	\$ 3,970,858	\$ 233,732	\$ 1,209,659	\$ 108,868	\$ 5,523,117

The Accompanying Notes are an Integral Part of this Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
 COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2003

	<u>Governmental Fund Types</u>		<u>Fiduciary Fund Types</u>	Totals (Memorandum Only)
	<u>General</u>	<u>Special Revenue</u>	<u>Expendable Trust</u>	
Revenues				
Taxes	\$ 7,282,656	\$ 103,258	\$ -	\$ 7,385,914
Licenses and Permits	669,222	-	-	669,222
Intergovernmental	233,236	93,411	-	326,647
Charges for Services	96,145	64,096	-	160,241
Interest and Dividends	16,319	1,313	5,657	23,289
Miscellaneous	45,057	-	2,719	47,776
Total Revenues	<u>8,342,635</u>	<u>262,078</u>	<u>8,376</u>	<u>8,613,089</u>
Expenditures				
<u>Town:</u>				
General Government	441,672	93,411	-	535,083
Public Safety	736,155	-	-	736,155
Highways, Streets, Bridges	315,089	-	-	315,089
Sanitation	103,250	-	-	103,250
Health	35,080	-	-	35,080
Welfare	15,825	-	-	15,825
Culture and Recreation	120,312	-	15,540	135,852
Conservation	3,195	-	-	3,195
Economic Development	81	-	-	81
Debt Service	-	-	-	-
Capital Outlay	67,547	-	-	67,547
Total Town Expenditures	<u>\$ 1,838,206</u>	<u>\$ 93,411</u>	<u>\$ 15,540</u>	<u>\$ 1,947,157</u>

(Continued)

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2003

	Governmental Fund Types		Fiduciary Fund Types	Totals (Memorandum Only)
	General	Special Revenue	Expensible Trust	
<i>Other Governmental Units:</i>				
School District Assessment	\$ 5,870,584	\$ -	\$ -	\$ 5,870,584
County Taxes	330,445	-	-	330,445
<i>Total Other Governmental Units</i>	6,201,029	-	-	6,201,029
<i>Total Expenditures</i>	8,039,235	93,411	15,540	8,148,186
Excess (Deficiency) of Revenues Over Expenditures	303,400	168,667	(7,164)	464,903
<i>Other Financing Sources (Uses)</i>				
Operating Transfers In	136,062	-	304,579	440,641
Operating Transfers (Out)	(303,707)	(75,156)	(61,126)	(439,989)
<i>Total Other Financing Sources (Uses)</i>	(167,645)	(75,156)	243,453	652
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	135,755	93,511	236,289	465,555
Fund Balances, Beginning of Year, Restated	659,476	140,221	318,728	1,118,425
Fund Balances, End of Year	<u>\$ 795,231</u>	<u>\$ 233,732</u>	<u>\$ 555,017</u>	<u>\$ 1,583,980</u>

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
 COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 BUDGET AND ACTUAL - GENERAL FUND TYPES
 FOR THE YEAR ENDED DECEMBER 31, 2003

	General Fund		
	Budget	Actual	Variance Favorable (Unfavorable)
Revenues			
Taxes	\$ 7,254,195	\$ 7,282,656	\$ 28,461
Licenses and Permits	642,210	669,222	27,012
Intergovernmental	221,345	233,236	11,891
Charges for Services	72,355	96,145	23,790
Interest and Dividends	24,350	16,319	(8,031)
Miscellaneous	65,750	45,057	(20,693)
Total Revenues	8,280,205	8,342,635	62,430
Expenditures			
Town:			
General Government	482,386	441,672	40,714
Public Safety	736,850	736,155	695
Highways, Streets, Bridges	452,890	315,089	137,801
Sanitation	161,824	103,250	58,574
Health	45,630	35,080	10,550
Welfare	17,942	15,825	2,117
Culture and Recreation	140,595	120,312	20,283
Conservation	7,000	3,195	3,805
Economic Development	500	81	419
Debt Service - Interest	15,000	-	15,000
Capital Outlay	122,340	67,547	54,793
Total Town Expenditures	2,182,957	1,838,206	344,751
Other Governmental Units:			
School District Assessment	5,870,584	5,870,584	-
County Taxes	330,445	330,445	-
Total Other Governmental Units	6,201,029	6,201,029	-
Total Expenditures	\$ 8,383,986	\$ 8,039,235	\$ 344,751

(Continued)

TOWN OF NORTHWOOD, NEW HAMPSHIRE
 COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
 BUDGET AND ACTUAL - GENERAL FUND TYPES
 FOR THE YEAR ENDED DECEMBER 31, 2003

	General Fund		Variance Favorable (Unfavorable)
	Budget	Actual	
Excess (Deficiency) of Revenues			
Over Expenditures	\$ (103,781)	\$ 303,400	\$ 407,181
<i>Other Financing Sources (Uses)</i>			
Operating Transfers In	136,223	136,062	(161)
Operating Transfers (Out)	(303,707)	(303,707)	-
<i>Total Other Financing Sources (Uses)</i>	(167,484)	(167,645)	(161)
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses) (Budgetary Basis) (Note 6)	(271,265)	135,755	407,020
Fund Balances, Beginning of Year, Restated	659,476	659,476	-
Fund Balances, End of Year	<u>\$ 388,211</u>	<u>\$ 795,231</u>	<u>\$ 407,020</u>

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
 COMBINED STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN FUND BALANCE
 ALL NONEXPENDABLE TRUST FUNDS
 FOR THE YEAR ENDED DECEMBER 31, 2003

	Fiduciary Fund Types <u>Non- expendable Trust</u>
<i>Operating Revenues</i>	
Investment Revenue	\$ 43,899
New Funds	5,600
<i>Total Operating Revenues</i>	<u>49,499</u>
<i>Operating Expenses</i>	
General Government	13,150
<i>Total Operating Expenses</i>	<u>13,150</u>
Excess (Deficiency) of Revenues Over Expenses	36,349
<i>Other Financing Sources (Uses):</i>	
Operating Transfers (Out):	
To Library Trust	<u>(652)</u>
Excess (Deficiency) of Revenues Over Expenses and Other Financing Sources (Uses)	35,697
Retained Earnings/Fund Balances, Beginning of Year	<u>354,618</u>
Retained Earnings/Fund Balances, End of Year	<u><u>\$ 390,315</u></u>

The Accompanying Notes are an Integral Part of This Financial Statement

TOWN OF NORTHWOOD, NEW HAMPSHIRE
 COMBINED STATEMENT OF CASH FLOWS
 ALL NONEXPENDABLE TRUST FUNDS
 INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS
 FOR THE YEAR ENDED DECEMBER 31, 2003

	Fiduciary Fund Types
	Non- expendable Trusts
<i>Cash Flows from Operating Activities</i>	
Excess (Deficiency) of Revenues Over Expenses - Exhibit D	<u>\$ 36,349</u>
Adjustments to Reconcile Excess (Deficiency) of Revenues Over Expenses to Net Cash Provided by Operating Activities:	
Investment Revenue	(43,899)
Changes in Operating Assets and Liabilities:	
Increase (Decrease) in:	
Due to General Fund	-
<i>Total Adjustments</i>	<u>(43,899)</u>
Net Cash Provided (Used) by Operating Activities	<u>(7,550)</u>
<i>Cash Flows From Noncapital Financing Activities</i>	
Operating Transfers In (Out)	(652)
Net Cash Provided (Used) by Noncapital Financing Activities	<u>(652)</u>
<i>Cash Flows from Investing Activities</i>	
Sale of Investments	28,766
Purchase of Investments	(54,724)
Interest and Dividends on Investments	18,848
Net Cash Provided (Used) by Operating Activities	<u>47,614</u>
Increase (Decrease) in Cash and Cash Equivalents	(15,964)
Cash and Cash Equivalents at Beginning of Year	<u>104,228</u>
Cash and Cash Equivalents at End of Year	<u>\$ 88,264</u>

The Accompanying Notes are an Integral Part of This Financial Statement

A | SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The accounting policies of the Town of Northwood, New Hampshire (the Town) conform to generally accepted accounting principles as applicable to governmental units, except as noted in the following summary of the more significant policies:

Reporting Entity

The accompanying financial statements include the transactions of all funds and account groups of the Town of Northwood and other governmental organizations included in the Town's reporting entity because of the significance of their operations or financial relationships with the Town in accordance with the criteria set forth by the Governmental Accounting Standards Board. The account groups are those required by financial reporting standards for governmental units.

Basis of Presentation

The accounts of the Town are organized on the basis of funds or account groups, each of which is considered a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, equities, revenues and expenditures or expenses. The various funds are grouped by type in the financial statements as follows:

GOVERNMENTAL FUNDS

- 1) General Fund - The General Fund is the general operating fund of the Town. All general tax revenues and other receipts that are not allocated by law or contractual agreement to another fund are accounted for in this fund. From the fund are paid the general operating expenditures, the fixed charges and the capital improvement costs that are not paid through other funds.
- 2) Special Revenue Funds - Special revenue funds are used to account for the proceeds of specific revenue resources (other than expendable trust or major capital projects) requiring separate accounting because of legal or regulatory provisions or administrative action.
- 3) Capital Projects Funds - Capital projects funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities other than those financed by enterprise operations and trust funds.

FIDUCIARY FUNDS

- 4) Trusts and Agency Funds - Trust and Agency Funds are used to account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governmental units and/or other funds. These include Expendable Trust, Nonexpendable Trust and Agency Funds.

Nonexpendable Trust Funds are accounted for in essentially the same manner as proprietary funds since capital maintenance is critical. Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. Agency Funds are custodial in nature (assets equals liabilities) and do not involve measurement of results of operations.

ACCOUNT GROUPS

The accounting and reporting treatment applied to the fixed assets and long-term liabilities associated with a fund are determined by its measurement focus. All Governmental Funds and Expendable Trust Funds are accounted for on a spending or "financial flow" measurement focus. This means that only current assets and current liabilities are generally included on their balance sheets. Their reported fund balance (net current assets) is considered a measure of "available spendable resources". Governmental Fund operating statements present increases (revenues and other financing sources) and decreases (expenditures and other financing uses) in net current assets. Accordingly, they are said to present a summary of sources and uses of "available spendable resources" during a period.

General Fixed Assets Account Group

General fixed assets have been acquired for general governmental purposes and have been recorded as expenditures in the fund making the expenditure. These expenditures are required to be capitalized at historical cost in a General Fixed Asset Group of Accounts for accountability purposes. In accordance with the practices followed by many other municipal entities in the State, the Town does not maintain a record of its general fixed assets and accordingly, a statement of general fixed assets, required by generally accepted accounting principles, is not included in this financial report.

General Long-Term Debt Account Group

Long-term liabilities expected to be financed from Governmental Funds are accounted for in the General Long-Term Debt Account Group, not in the Governmental Funds.

The account groups are not "funds". They are concerned only with the measurement of financial position. They are not involved with measurement of results of operations.

Noncurrent portions of the long-term receivables due to Governmental Funds are reported on their balance sheets, in spite of their spending measurement focus. Special reporting treatments are used to indicate, however, that they should not be considered "available spendable resources", since they do not represent net current assets. Recognition of Governmental Fund type revenues represented by noncurrent receivables is deferred until they become current receivables.

Because of their spending measurement focus, expenditure recognition for governmental fund types is limited to exclude amounts represented by noncurrent liabilities. Since they do not affect net current assets, such long-term amounts are not recognized as governmental fund type expenditures or fund liabilities. They are instead reported as liabilities in the General Long-Term Debt Account Group.

The Nonexpendable Trust Funds are accounted for on a cost of services or "capital maintenance" measurement focus. This means that all assets and all liabilities (whether current or noncurrent) associated with their activity are included on their balance sheets.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

Basis of Accounting

Basis of accounting refers to the method by which revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

All Governmental Funds, Expendable Trust Funds and Agency Funds are accounted for using the **modified accrual basis** of accounting. Their revenues are recognized when they become measurable and available as net current assets.

The National Council on Governmental Accounting in its Interpretation 3, Revenue Recognition - Property Taxes, requires that if property taxes are not collected within 60 days after year end the revenue is not considered an "available spendable resource" and should be deferred, i.e., not recognized as revenue until collected. This interpretation has not been followed in the accompanying financial statements because: (a) the amount due the School District at December 31, is not due within the 60 day criteria established, but rather over a 6 month period, (b) the property tax levy in New Hampshire does not occur until late in the budget year and (c) the subsequent pattern of collection of taxes is a result of the timing of the issue of the tax levy.

Licenses and permits, charges for services and other revenues are recorded as revenues when received in cash as they are generally not measurable until actually received. Investment earnings are recorded as earned if they are both measurable and available.

In applying the susceptible to accrual concept to intergovernmental revenues (grants, subsidies and shared revenues), the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be expended on the specific purpose or project, before any amounts will be paid to the Town; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to the purpose of expenditure and nearly irrevocable, i.e., revocable only for failure to comply with prescribed compliance requirements, e.g., equal employment opportunity. These resources are reflected as revenues at the time of receipt or earlier if they meet the criterion of availability.

Expenditures are generally recognized under the **modified accrual basis** of accounting when the related fund liability is incurred. Exceptions to this general rule include: (1) principal and interest on general long-term debt which is recognized when due and (2) accumulated sick pay which does not vest.

All nonexpendable trust funds are accounted for using the accrual basis of accounting. Their revenues are recognized when they are earned, and their expenses are recognized when they are incurred.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

Budgetary Accounting

Expenditures in budgetary funds are limited to the Town's budget adopted at the annual or special Town meeting, subject to RSA Chapter 32. The Selectmen are required by statute to properly enter and record expenditures. They may transfer budget amounts between appropriations, but no new purpose may be introduced that was not contained in the adopted budget. No amounts may be transferred from special warrant articles. Total expenditures may not exceed the total amount approved at the annual or special Town meeting, with certain statutory exceptions.

All appropriations lapse at year end unless, (1) the expenditure has been legally committed by an outstanding contract or purchase order, (2) the amount is in a special non-lapsing fund such as a Capital Reserve, Special Revenue or Trust Fund, (3) the amount has been raised by a bond issue or is to be received as part of a grant or (4) is a special warrant article. A special warrant article may be encumbered by the Selectmen for one additional year or for up to five years if the original adopted article so states.

Under rules adopted by the Department of Revenue Administration, beginning General Fund fund balance may be used at the discretion of the Selectmen as a revenue source in establishing the tax rate. The General Fund and Special Revenue Funds are budgeted.

Deposits and Temporary Investments

Deposits

At year end the carrying amount of the Town's deposits (cash and temporary investments) was \$3,016,012 and the bank balance was \$2,916,457. Of the bank balance, \$192,172 was covered by federal depository insurance and \$2,724,285 was covered by pledged collateral (total of \$3,875,552) held at the Federal Reserve Bank.

Temporary Investments

Temporary investments consist of certificates of deposit and are reported at cost which approximates market value.

The Town Treasurer is authorized by State statutes to invest excess funds "in obligations of the U.S. Government, in the Public Deposit Investment Pool established in accordance with RSA 383:22-24, in savings bank deposits of banks incorporated under the laws of the State of New Hampshire or in certificates of deposits of banks incorporated under the laws of the State of New Hampshire or in national banks located within the State of Massachusetts".

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

New Hampshire Public Deposit Investment Pool

The Town participates in the New Hampshire Public Deposit Investment Pool established in accordance with N.H. RSA 383:22-24. Total Town funds on deposit with the Pool at year end were \$768,486 and are reported as temporary investments on the Fiduciary Funds. Based on GASB Statement No. 3, investments with the Pool are considered to be unclassified. At this time, the Pool's investments are limited to "short-term U.S. Treasury and U.S. Government Agency obligations, State of New Hampshire and New Hampshire municipal obligations, certificates of deposit from A1/P1-rated banks, money market mutual funds (maximum of 20% of portfolio), overnight to 30-day repurchase agreements (no limit, but collateral level at 102% in U.S. Treasury and Government Agency instruments delivered to the Custodian of the Pool) and reverse overnight repurchase agreements with primary dealers or dealer banks."

The Pool is operated under contract with a private investment advisor, approved by the State Bank Commissioner and the advisory committee created under RSA 383:24. The Pool is a 2a7-like pool which means that it is not registered with the Securities Exchange Commission (ASEC@) as an investment company, but nonetheless has a policy that it will, and does, operate in a manner consistent with the SEC=s Rule 2a7 of the Investment Company Act of 1940. Cost and market value of the Pool=s investments are the same and are the same as the value of the Pool=s shares.

Cash Equivalents

For purposes of the statement of cash flows, all highly liquid investments (including restricted assets) with a maturity of three months or less when purchased are considered to be cash equivalents.

Investments

Under New Hampshire law, the trustees of trust funds may invest:

"Only in deposits in any federally or state-chartered bank or association authorized to engage in a banking business in this state, or in deposits in any credit union in this state, or in bonds, notes or other obligations of the United States government, or in state, county, **town**, city, school district, water and sewer district bonds and the notes of towns or cities in this state; and such stocks and bonds as are legal for investment by any bank or association chartered by this state to engage in a banking business; and in participation units in the **public deposit** investment pool established pursuant to **RSA 383:22**".

The Trustees are required to report annually to the State=s Attorney General.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

Investments are carried at fair value. The fair value of investments is determined annually and is based on current market prices.

Fair value fluctuates with interest rates, and increasing rates could cause fair value to decline below original cost. Town management believes that liquidity in the portfolio is more than adequate to meet cash flow requirements and to preclude the Town from having to sell investments below original cost for that purpose.

Trust fund investment revenue is comprised of the following for the fiscal year:

Interest and Dividends	\$ 18,848
Net Increase (Decrease) in the Fair Value of Investments and Gain	<u>25,051</u>
(Loss) on Sale	
Total Investment Revenue	<u>\$ 43,899</u>

The net decrease in the fair value of investments during the fiscal year was \$21,983. This amount takes into account all changes in fair value (including purchases and sales) that occurred during the year. The unrealized loss on investments held at year-end was \$6,802.

Property by Tax Liens and Tax Deeded Properties

Under New Hampshire Revised Statutes Annotated (RSA) 72:38A, elderly property owners in the Town may request that the Town file a tax lien against their property for the amount of their annual property taxes. Interest accrues annually at 5% and is payable along with the property taxes from the individual's estate. Under New Hampshire RSA, if property taxes have not been paid within two years of tax lien date, the property may be conveyed to the Town by deed. The Town then offers the property for public sale annually in accordance with RSA 80:80 with all proceeds remitted to the General Fund. Tax deeded properties represents the cost of property in the process of being sold at year end.

Compensated Absences Payable

Employees may accumulate an unlimited amount of earned but unused vacation and personal time, which will be paid to employees upon separation from the Town's service. Sick time will only be paid up to eighty hours, any additional accumulated time will be forfeited at the time of separation. In Governmental Fund Types, the cost of vested benefits paid or matured (as a result of employee resignations and retirements) are reported as an expenditure and fund liability in the fund. Liability amounts for compensated absences payable not meeting these criteria are reported in the general long-term debt account group.

Total Columns (Memorandum Only) on Combined Statements

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

Total columns on the combined statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations or changes in financial position in conformity with generally accepted accounting principles. Neither is such data comparable to a consolidation. Interfund eliminations have not been made in the aggregation of this data.

B | PROPERTY TAXES

The Town semi-annually in June and November, bills and collects its own property taxes and taxes for the School District and County. (In accordance with an opinion from the NCGA Technical Guidance Committee, the School and County taxes are not reported as Agency Funds). Property tax revenues are recognized in the fiscal year for which taxes have been levied.

Taxes receivable are reported net of an allowance for doubtful accounts of \$37,000.

Property taxes billed or collected in advance of the year for which they are levied are recorded as deferred revenue.

Property taxes are due by December 1. At the time of tax lien, a lien is recorded on the property at the Register of Deeds. The lien is a priority tax lien which accrues interest at the rate of 18% per annum. If the property taxes (redemptions) are not paid within two years of the tax lien date, then the property may be conveyed to the Town by deed and subsequently sold in accordance with RSA 80:80.

The Town annually budgets, following New Hampshire budget procedures, an amount (\$25,562 in the current year) for property tax abatements and refunds. All abatements and refunds are charged to overlay and are reported net of property tax revenues on the General Fund. The actual amounts charged to the account for the year totaled \$31,513.

The tax rate for the year was \$36.98, \$4.68 Town, \$1.69 County, \$23.49 School District and \$7.12 State Education Taxes.

C | DUE FROM/TO OTHER GOVERNMENTS

Amounts due at year end include:

Due From Other Governments

General Fund:

School District	\$ 10,796
Total	<u>\$ 10,796</u>

Due to Other Governments

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

General Fund:

State of New Hampshire	\$ 916
School District	<u>3,004,243</u>
Total	<u>\$ 3,005,159</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

D | INTERFUND RECEIVABLES AND PAYABLES

The balances at year end were:

	<u>Interfund Receivables</u>	<u>Interfund Payables</u>
<u>General Fund</u>	<u>\$ 57,660</u>	<u>\$ 103,258</u>
<u>Special Revenue:</u>		
Conservation Commission	103,258	-
Total Special Revenue	<u>103,258</u>	<u>-</u>
<u>Trust and Agency:</u>		
Other Town Trusts	-	8,214
Capital Reserves	<u>-</u>	<u>49,446</u>
Total Trust and Agency	<u>-</u>	<u>57,660</u>
Total	<u>\$ 160,918</u>	<u>\$160,918</u>

E | GENERAL LONG-TERM DEBT

The following is a summary of the Town=s general long-term debt transactions for the year:

<u>General Long-Term Debt Account Group</u>	
Balance, Beginning of Year	\$ 63,497
Additions to Capital Lease	27,904
Capital Lease Retired	(31,257)
Net Increase / Decrease in Compensated Absences	<u>48,724</u>
Balance, End of Year	<u>\$108,868</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

Long-term debt payable at year end, is comprised of the following issues:

<u>Capital Lease Payable</u>	<u>Outstanding at Year End</u>
Computer Lease, \$5,630, 2001, Interest at 15.895%, Due in Monthly Payments of \$188, Final Payment Due 2004	\$ 904
Backhoe Loader - \$46,475, 2000, Interest at 7%, Due in Annual Payments of \$10,595, Final Payment Due 2004	9,901
Cruiser Lease - \$26,671, 2002, Interest at 5.9%, Due in Annual Payments of \$9,405, Final Payment Due June, 2004	8,881
Phone Lease - \$7,773, 2002, Interest at 10.16%, Due in Monthly Payments of \$198, Final Payment Due February, 2006	4,576
Cruiser Lease - \$27,903, Interest at 4.85%, Final Payment Due in Monthly Payments of \$812, Final Payment Due April, 2005	<u>18,159</u>
Total Capital Leases Payable	<u>\$ 42,421</u>

The annual requirements to amortize all debt outstanding, including interest payments, are as follows:

<u>Year Ending December 31,</u>	<u>Capital Leases</u>		
	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2004	\$ 30,532	\$ 2,528	\$ 33,060
2005	11,498	622	12,120
2006	<u>391</u>	<u>5</u>	<u>396</u>
Totals	<u>\$ 42,421</u>	<u>\$ 3,155</u>	<u>\$ 45,576</u>

F | RESERVES AND DESIGNATIONS OF FUND EQUITY

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

The Town has set up "reserves" of fund equity to segregate fund balances which are not available for expenditure in the future or which are legally set aside for a specific future use. Fund "designations" have also been established to indicate tentative plans for future financial utilization.

The Town's reserves and designations were as follows:

Reserved for Encumbrances - Encumbrances of fund balances of the General and Special Revenue Funds are carried forward to the subsequent fiscal year. Encumbrances outstanding at year end are reported as reservations of fund balances since they do not yet constitute expenditures or liabilities.

General Fund

Open Purchase Orders	\$ <u>123,806</u>
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Total	\$ <u>123,806</u>
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Reserved by Trust Instruments - The fund balance reserved by trust instruments represents the principal portion of the Town Nonexpendable Trust Fund fund balance.

Designated for Capital Acquisition - The fund balance designated for capital acquisitions represents fund balances designated as follows:

Capital Reserves:

Highway Equipment	\$ 59,496
Recreation	1,500
Highway Safety	9,509
Recreation Facility	171,478
Transfer Station	1,094
Police Department Equipment	1,357
Fire / Ambulance Vehicle	48,309
Ambulance Other	<u>87,883</u>
Total Capital Reserves	380,626
Other Town Trusts	<u>163,278</u>
Total	<u>\$543,904</u>

Designated by Trust Instruments - The fund balance designated by trust instruments for future expenditures represents the following Expendable Trust Fund fund balances:

Town Trust Funds	\$150,907
Library Trust Funds	<u>11,113</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

Total \$162,020

Designated for Specific Purposes - Designated for future expenditures of the fund as follows:

Special Revenue:	
Ambulance Replacement	\$ 67,685
Lagoon Fees Fund	8,942
Recreation Revolving Fund	2,731
Conservation Commission	<u>154,374</u>
Total	<u>\$233,732</u>

G | BUDGETED DECREASE IN FUND BALANCE

The \$271,265 decrease in General Fund fund balance shown on Exhibit C represents \$25,000 budgeted by the Town to reduce the tax rate, \$160,052 of appropriations budgeted from fund balance and \$86,213 of prior year=s encumbrances.

H | PENSION PLAN

Plan Description - Substantially all Town employees participate in the State of New Hampshire Retirement System (the System), a cost-sharing multiple-employer defined benefit public employee retirement system (PERS). All Town full-time employees are eligible to participate in the System. The System is divided into two employee groups: Group I which includes all employees except fire fighters and police officers and Group II which is for fire fighters and police officers (including County Sheriff's Departments). The New Hampshire Retirement System issues annually a publicly available financial report that includes financial statements and required supplementary information for the System. That report may be obtained by writing to the New Hampshire Retirement System, 4 Chenell Drive, Concord, NH.

Group I employees who retire at or after age 60 but before age 65 are entitled to retirement benefits equal to 1.667% of the average of their three highest paid years of compensation, multiplied by their years of service. At age 65 the benefit is recalculated at 1.50% of AFC multiplied by their years of service credit. Earlier retirement allowances at reduced rates are available after age 50 with 10 years of service. Benefits vest ratably beginning after 10 years of service.

Group II Employees who attain age 45 with 20 years or more of service are entitled to retirement benefits equal to 2.5% of the average of their three highest paid years of service, multiplied by their years of service, not to exceed 40. Benefits vest ratably beginning after 10 years of service.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

The System also provides death and disability benefits. Cost-of-living increases have been periodically granted to retirees by the State Legislature.

Funding Policy - The System is funded by contributions from both the employees and employers. Group I employees are required by State statute to contribute 5.0 percent of their gross earnings. Group II employees are required to contribute 9.3 percent of their gross earnings. The employer must, under the same statute, contribute monthly at an actuarially determined rate. The current rates are 5.90% (7.87% for police officers and 13.44% for firefighters) of covered payroll. The contribution requirement for the year was \$84,301, which consisted of \$35,635 from the Town, and \$48,666 from the employees. The Town's contributions to the System for the years ended December 31, 2002 and 2001 were \$25,171 and \$21,466, respectively, which were equal to the amount required under State statute to be contributed for each year.

I | RISK MANAGEMENT

The Town is exposed to various risks of loss related to torts; thefts of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The Town, along with numerous other municipalities in the State, is a member of three public entity risk pools in the State currently operating as a common risk management and insurance program for which all political subdivisions in the State of New Hampshire are able to participate. The pools provide coverage for workers' compensation, unemployment and property liability insurance. The Town pays an annual premium to the pools for its various insurance coverage.

J | CONTINGENCY - LITIGATION

There are no lawsuits pending in which the Town is involved. The Town generally follows the practice of recording liabilities resulting from claims and legal actions only when they become fixed or determinable in amount.

K | OPERATING LEASES AND CAPITAL LEASE COMMITMENT

The Town has operating leases for office equipment at the Town Office. The Town is required to maintain the equipment in good working order. Lease expenditures totaled \$2,961 for the year and are reported under General Government. Future minimum annual rental payments are as follows:

<i>Year Ended December 31,</i>	
2004	\$ 4,638
2005	4,638
2006	4,638

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

2007	<u>4,531</u>
Total	<u>\$18,445</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
NOTES TO THE FINANCIAL STATEMENTS

At the March 2003 Annual Town Meeting the voters approved a capital lease for the updating of the chassis and pump on the Fire Department's Engine #2. The first payment on the lease is due upon delivery of the refurbished truck. At year end the truck had not been delivered to the Town. The total lease is for \$187,294, with payments due as follows.

	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
Upon Delivery	\$ 49,454	\$ -	\$ 49,454
April 2004	44,257	5,197	49,454
April 2005	45,926	3,528	49,454
April 2006	<u>47,657</u>	<u>1,796</u>	<u>49,453</u>
Total	<u>\$ 187,294</u>	<u>\$ 10,521</u>	<u>\$ 197,815</u>

L | RESTATEMENT OF BEGINNING FUND BALANCE

Beginning Fund Balance has been Restated as Follows:	
Beginning General Fund Fund Balance, as Preiously Reported	\$ 614,602
Application of GASB Standard on Reporting of Compensated Absences – Only Absences that have Matured are Reported as Liabilities of Governmental Funds	<u>44,874</u>
Beginning General Fund Fund Balance, as Restated	<u>\$ 659,476</u>

SUPPORTING SCHEDULES

GENERAL FUND

The General Fund is used to account for the resources traditionally associated with government operations which are not required legally or by sound financial management to be accounted for in another fund. It is the overall operating entity of the Town. Most of the essential governmental services and functions are provided by the General Fund, including police and fire protection; street maintenance, plowing and street lighting; welfare; parks and playground maintenance; planning and zoning; and general administration.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
GENERAL FUND
SCHEDULE OF REVENUES AND OTHER FINANCING SOURCES - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2003

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES			
Taxes			
Property, Net of Overlay	\$ 7,044,762	\$ 7,048,930	\$ 4,168
Land Use Change	102,873	125,739	22,866
Timber	12,000	13,292	1,292
Payments in Lieu of Taxes	4,500	4,737	237
Excavation Activity	60	35	(25)
Interest and Penalties	90,000	89,923	(77)
Total Taxes	7,254,195	7,282,656	28,461
Licenses and Permits			
Business Licenses and Permits	250	188	(62)
Motor Vehicle Permit Fees	530,000	564,525	34,525
Other Licenses and Permits	38,960	29,205	(9,755)
Building Permits	73,000	75,304	2,304
Total Licenses and Permits	642,210	669,222	27,012
Intergovernmental			
Shared Revenues	143,977	143,977	-
Highway Block Grant	76,501	76,501	-
Federal Forest Lands	867	867	-
Federal Government - FEMA	-	10,010	10,010
Other State Revenue	-	1,881	1,881
Total Intergovernmental	221,345	233,236	11,891
Charges for Services			
Income From Departments	72,355	96,145	23,790
Total Charges for Services	72,355	96,145	23,790
Interest and Dividends			
Interest on Deposits	24,350	16,319	(8,031)
Miscellaneous			
Insurance Dividends/Refunds	8,200	8,388	188
Fines	3,500	3,012	(488)
Sale of Town Property	50,000	29,062	(20,938)
Other	4,050	4,595	545
Total Miscellaneous	65,750	45,057	(20,693)
Total Revenues	8,280,205	8,342,635	62,430
Other Financing Sources			
Operating Transfers In:			
From Ambulance Replacement Fund	65,959	65,959	-
From Lagoon Fund	9,197	9,197	-
From CDBG Grant Fund	-	-	-
From Town Nonexpendable Trust Funds	-	-	-
From Capital Reserves	61,067	60,906	(161)
Total Other Financing Sources	136,223	136,062	(161)
Total Revenues and Other Financing Sources	\$ 8,416,428	\$ 8,478,697	\$ 62,269

TOWN OF NORTHWOOD, NEW HAMPSHIRE
GENERAL FUND
SCHEDULE OF EXPENDITURES AND OTHER FINANCING USES - BUDGET AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2003

	<u>Budget</u>	<u>Actual</u>	Variance Favorable (Unfavorable)
EXPENDITURES			
<i>Town:</i>			
General Government			
Executive	\$ 113,114	\$ 99,061	\$ 14,053
Prior Year's Encumbrances	844	844	-
Elections and Registrations	4,789	3,394	1,395
Financial Administration	200,083	194,421	5,662
Prior Year's Encumbrances	6,291	6,342	(51)
Legal	25,001	27,554	(2,553)
Prior Year's Encumbrances	2,817	2,817	-
Personnel Administration	17,600	15,963	1,637
Planning and Zoning	30,881	24,537	6,344
Prior Year's Encumbrances	446	446	-
General Government Buildings	43,752	30,395	13,357
Prior Year's Encumbrances	768	768	-
Cemeteries	4,000	3,898	102
Insurance	32,000	31,232	768
Other General Government	-	-	-
Total General Government	<u>482,386</u>	<u>441,672</u>	<u>40,714</u>
Public Safety			
Police Department	407,395	402,160	5,235
Warrant Article #10 - Special Duty Coverage	30,000	44,181	(14,181)
Prior Year's Encumbrances	1,778	1,778	-
Fire Department	254,026	240,396	13,630
Prior Year's Encumbrances	2,778	2,778	-
Building Inspection	36,489	43,106	(6,617)
Emergency Management	3,704	1,076	2,628
Prior Year's Encumbrances	680	680	-
Total Public Safety	<u>736,850</u>	<u>736,155</u>	<u>695</u>
Highways, Streets, Bridges			
Administration	129,023	130,811	(1,788)
Prior Year's Encumbrances	1,189	1,189	-
Highways and Streets	306,262	166,958	139,304
Prior Year's Encumbrances	13,220	13,220	-
Street Lights	2,750	2,465	285
Prior Year's Encumbrances	446	446	-
Total Highways, Streets, Bridges	<u>452,890</u>	<u>315,089</u>	<u>137,801</u>
Sanitation			
Administration	92,835	46,325	46,510
Prior Year's Encumbrances	1,622	1,622	-
Solid Waste Disposal	62,811	50,747	12,064
Prior Year's Encumbrances	4,556	4,556	-
Total Sanitation	<u>161,824</u>	<u>103,250</u>	<u>58,574</u>
Health			
Administration	6,003	5,020	983
Prior Year's Encumbrances	202	202	-
Animal Control	17,844	16,297	1,547
Prior Year's Encumbrances	316	316	-
Health Agencies and Hospitals	21,265	13,245	8,020
Total Health	<u>\$ 45,630</u>	<u>\$ 35,080</u>	<u>\$ 10,550</u>

(Continued)

SUPPORTING SCHEDULES

SPECIAL REVENUES FUNDS

These funds account for certain revenue sources which are restricted by law or other formal action to expenditures for specific purposes.

Ambulance Replacement - To account for fees for use of the ambulance that are designated for ambulance replacement.

Lagoon Fees - To account for fees received for lagoon charges.

CDBG Grant - To account for a Community Development Block Grant from the New Hampshire Office of State Planning for \$150,000 (subsequently amended to \$210,000) for construction of a new sewer in a mobile home park.

Recreation Revolving Fund – To account for recreation fees voted at Town Meeting under RSA 35-N:2 to be restricted to expenditure for recreation purposes only.

Conservation Commission - To account for funds designated for the protection of natural resources and watershed resources of the Town.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
ALL SPECIAL REVENUE FUNDS
COMBINING BALANCE SHEET
DECEMBER 31, 2003

	Ambulance Replacement	Lagoon Fees	CDBG Grant	Recreation Revolving Fund	Conservation Commission	Totals
ASSETS						
Cash	\$ 56,194	\$ 8,942	\$ -	\$ 2,731	\$ 51,116	\$ 118,983
Accounts Receivable	11,491	-	-	-	-	11,491
Due From Other Governments - State	-	-	-	-	-	-
Due from Other Funds:						
Due from General Fund	-	-	-	-	103,258	103,258
TOTAL ASSETS	<u>\$ 67,685</u>	<u>\$ 8,942</u>	<u>\$ -</u>	<u>\$ 2,731</u>	<u>\$ 154,374</u>	<u>\$ 233,732</u>
LIABILITIES						
Due To Other Funds:						
Due to General Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
FUND BALANCES						
Designated for Specific Purposes	67,685	8,942	-	2,731	154,374	233,732
Total Fund Balance	<u>67,685</u>	<u>8,942</u>	<u>-</u>	<u>2,731</u>	<u>154,374</u>	<u>233,732</u>
TOTAL LIABILITIES AND FUND BALANCES	<u>\$ 67,685</u>	<u>\$ 8,942</u>	<u>\$ -</u>	<u>\$ 2,731</u>	<u>\$ 154,374</u>	<u>\$ 233,732</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
ALL SPECIAL REVENUE FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED DECEMBER 31, 2003

	Ambulance Replacement	Lagoon Fee	CDBG Grant	Recreation Revolving Fund	Conservation Commission	Totals
Revenues						
Taxes - Land Use Change	\$ -	\$ -	\$ -	\$ -	\$ 103,258	\$ 103,258
Intergovernmental - State of New Hampshire	-	-	93,411	-	-	93,411
Charges for Services	52,538	8,840	-	2,718	-	64,096
Interest and Dividends	647	102	-	13	551	1,313
Miscellaneous	-	-	-	-	-	-
Total Revenues	<u>53,185</u>	<u>8,942</u>	<u>93,411</u>	<u>2,731</u>	<u>103,809</u>	<u>262,078</u>
Expenditures						
General Government	-	-	93,411	-	-	93,411
Public Safety:						
Ambulance	-	-	-	-	-	-
Sanitation	-	-	-	-	-	-
Culture and Recreation:						
Conservation	-	-	-	-	-	-
Total Expenditures	<u>-</u>	<u>-</u>	<u>93,411</u>	<u>-</u>	<u>-</u>	<u>93,411</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>53,185</u>	<u>8,942</u>	<u>-</u>	<u>2,731</u>	<u>103,809</u>	<u>168,667</u>
Other Financing Sources (Uses)						
Operating Transfers In:						
From General Fund	-	-	-	-	-	-
Operating Transfers (Out):						
To General Fund	(65,959)	(9,197)	-	-	-	(75,156)
Total Other Financing Sources (Uses)	<u>(65,959)</u>	<u>(9,197)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(75,156)</u>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	<u>(12,774)</u>	<u>(255)</u>	<u>-</u>	<u>2,731</u>	<u>103,809</u>	<u>93,511</u>
Fund Balances, Beginning of Year	<u>80,459</u>	<u>9,197</u>	<u>-</u>	<u>-</u>	<u>50,565</u>	<u>140,221</u>
Fund Balances, End of Year	<u>\$ 67,685</u>	<u>\$ 8,942</u>	<u>\$ -</u>	<u>\$ 2,731</u>	<u>\$ 154,374</u>	<u>\$ 233,732</u>

SUPPORTING SCHEDULES

FIDUCIARY FUNDS

Fiduciary funds account for assets held by the Town in a trustee capacity or as an agent for individuals, private organizations, other governments and other funds. These include Expendable Trust, Nonexpendable Trust, and Agency Funds. Nonexpendable Trust Funds are accounted for and reported as proprietary funds, since capital maintenance is required. Expendable Trust Funds are accounted for in essentially the same manner as governmental funds. Agency Funds are custodial in nature and do not measure the results of operations.

Individual Funds:

Nonexpendable Trust Funds:

Nonexpendable Trust - To account for nonexpendable gifts to the Town. Income is available for maintenance of various cemeteries.

Expendable Trust Funds:

Library Trust - To account for gifts received by the library to purchase library books.

Other Town Trust - To account for funds designated for the cemetery improvement.

Capital Reserves - To account for funds designated at Town Meeting for future capital expenditures.

Agency Funds:

Water District Capital Reserves - To account for funds held by the Trustees for the Water District.

Performance Bonds - To account for funds held by the Town for various developers, pending satisfactory completion of projects.

School Capital Reserves - To account for funds held by the Trustees of Trust Funds for the Northwood School District.

TOWN OF NORTHWOOD, NEW HAMPSHIRE
FIDUCIARY FUNDS
COMBINING BALANCE SHEET
DECEMBER 31, 2003

	Nonexpendable	Expendable Trust Funds				Agency Funds		Totals
	Trust Funds	Library	Other	Capital	Water	Performance	School	
	Town	Trust	Town	Reserves	District	Bonds	Capital	
					Maintenance		Reserves	
ASSETS								
Cash	\$ 50,518	\$ 11,113	\$ 7,379	\$ -	\$ -	\$ 61,813	\$ -	\$ 130,823
Temporary Investments	37,746	-	155,814	430,072	1,564	-	143,290	768,486
Investments	302,051	-	8,299	-	-	-	-	310,350
Due From Other Funds:								
From General Fund	-	-	-	-	-	-	-	-
TOTAL ASSETS	<u>\$ 390,315</u>	<u>\$ 11,113</u>	<u>\$ 171,492</u>	<u>\$ 430,072</u>	<u>\$ 1,564</u>	<u>\$ 61,813</u>	<u>\$ 143,290</u>	<u>\$ 1,209,659</u>
LIABILITIES AND FUND BALANCE								
Liabilities								
Due to Other Funds:								
To General Fund	\$ -	\$ -	\$ 8,214	\$ 49,446	\$ -	\$ -	\$ -	\$ 57,660
Due to Specific Individuals Governments	-	-	-	-	1,564	61,813	143,290	206,667
TOTAL LIABILITIES	<u>-</u>	<u>-</u>	<u>8,214</u>	<u>49,446</u>	<u>1,564</u>	<u>61,813</u>	<u>143,290</u>	<u>264,327</u>
Fund Balance								
Reserved by Trust Instrument	239,408	-	-	-	-	-	-	239,408
Designated for Capital Acquisition	-	-	163,278	380,626	-	-	-	543,904
Designated by Trust Instrument	150,907	11,113	-	-	-	-	-	162,020
Total Fund Balance	<u>390,315</u>	<u>11,113</u>	<u>163,278</u>	<u>380,626</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>945,332</u>
TOTAL LIABILITIES AND FUND BALANCE	<u>\$ 390,315</u>	<u>\$ 11,113</u>	<u>\$ 171,492</u>	<u>\$ 430,072</u>	<u>\$ 1,564</u>	<u>\$ 61,813</u>	<u>\$ 143,290</u>	<u>\$ 1,209,659</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
ALL EXPENDABLE TRUST FUNDS
COMBINING STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES
FOR THE YEAR ENDED DECEMBER 31, 2003

	Library	Other Town	Capital Reserves	Totals
Revenues				
Investment Revenue	\$ -	\$ 3,086	\$ 2,571	\$ 5,657
Miscellaneous:				
Other	2,719	-	-	2,719
Total Revenues	<u>2,719</u>	<u>3,086</u>	<u>2,571</u>	<u>8,376</u>
Expenditures				
General Government	-	12,970	-	12,970
Culture and Recreation	2,570	-	-	2,570
Total Expenditures	<u>2,570</u>	<u>12,970</u>	<u>-</u>	<u>15,540</u>
Excess (Deficiency) of Revenues Over Expenditures	<u>149</u>	<u>(9,884)</u>	<u>2,571</u>	<u>(7,164)</u>
Other Financing Sources (Uses)				
Operating Transfers In:				
From General Fund	-	98,848	205,079	303,927
From Nonexpendable Trust Funds	652	-	-	652
Operating Transfers (Out):				
To General Fund	-	-	(61,126)	(61,126)
Total Other Financing Sources (Uses)	<u>652</u>	<u>98,848</u>	<u>143,953</u>	<u>243,453</u>
Excess (Deficiency) of Revenues Over Expenditures and Other Financing Sources (Uses)	801	88,964	146,524	236,289
Fund Balances, Beginning of Year	<u>10,312</u>	<u>74,314</u>	<u>234,102</u>	<u>318,728</u>
Fund Balances, End of Year	<u>\$ 11,113</u>	<u>\$ 163,278</u>	<u>\$ 380,626</u>	<u>\$ 555,017</u>

TOWN OF NORTHWOOD, NEW HAMPSHIRE
ALL AGENCY FUNDS
STATEMENT OF CHANGES IN ASSETS AND LIABILITIES
FOR THE YEAR ENDED DECEMBER 31, 2003

	Balance January 1	Additions	Deductions	Balance December 31
Water District Capital Reserves				
ASSETS				
Temporary Investments	\$ 1,550	\$ 14	\$ -	\$ 1,564
Total Assets	\$ 1,550	\$ 14	\$ -	\$ 1,564
LIABILITIES				
Due to Specific Governments	\$ 1,550	\$ 14	\$ -	\$ 1,564
School Capital Reserves				
ASSETS				
Temporary Investments	112,323	30,967	-	143,290
Total Assets	\$ 112,323	\$ 30,967	\$ -	\$ 143,290
LIABILITIES				
Due to Specific Governments	\$ 112,323	\$ 30,967	\$ -	\$ 143,290
Performance Bonds				
ASSETS				
Cash and Equivalents	10,074	83,323	31,584	61,813
Total Assets	\$ 10,074	\$ 83,323	\$ 31,584	\$ 61,813
LIABILITIES				
Due to Specific Governments	10,074	83,323	31,584	61,813
TOTALS				
ASSETS				
Temporary Investments	123,947	114,304	31,584	206,667
TOTAL ASSETS	123,947	114,304	31,584	206,667
LIABILITIES				
Due to Specific Individuals and or Governments	\$ 123,947	\$ 114,304	\$ 31,584	\$ 206,667

**The Annual Report
of the
School District
Northwood, NH**

For the Year Ending June 30th, 2003

Northwood School - Mission Statement

The mission statement of the Northwood School is to provide opportunities for all students to acquire knowledge and develop the skills and work habits enabling them to be contributing members of the community and to function successfully in society.

This mission is best accomplished when students, school personnel, parents, and community members maintain high expectations, create a positive school climate, foster respect and responsibility, provide a safe environment, and promote effective collaboration among school, home, and community.

MINUTES OF NORTHWOOD SCHOOL DISTRICT MEETING

March 8, 2003

The Annual School District Meeting was called to order at 9:00 a.m. by Moderator Robert Robertson, at the new Northwood School gymnasium. There were approximately 110 people present, including: Superintendent of Schools for the SAD #44 District, Harry Fensom, Special Education Director Judith McGann, Executive Secretary of the SAD #44 Doreen Wittenberg, Northwood Budget Committee Chairman Daniel McNally, School Principal Dr. John Crist, Assistant Principal Barbara Gendron, School Board Members: Chairman David Bujno, Catherine McNally, Steven Foley, John Tower, and James Ryan, Bookkeeper Betsy Colburn.

Moderator Robertson called for everyone to rise and Salute the flag of the United States of America, he then announced that the meeting will be fair and orderly, and he would try to recognize everyone wishing to speak. He, then, proceeded to read the Election Warrant for Tuesday March 11, 2003, and listed all the Town and School positions open for election of offices. He mentioned that there are 13 Articles that will be on the Ballot, which will have to be voted on. The Polls will be open from 8:00 a.m. to 7:00 p.m. Moderator Robertson asked "whether or not if you would allow outsiders to speak at this meeting, such as: the Superintendent, Executive Secretary, Special Education Director, The School Principal?" Joann Bailey made a motion to allow outsiders to speak. Seconded by Lucy Edwards. A VERBAL vote was called for. PASSED unanimously. Moderator Robertson, then stated that we will go on with the Warrant Articles, as printed.

ARTICLE 1. To see if the School District will vote to approve the cost items included in the Collective Bargaining Agreement reached between the Northwood School Board and the Northwood Teachers Association NEA-NH, which calls for the following increases in salaries and benefits:

YEAR	ESTIMATED INCREASES
2003-2004	\$79,093.67
2004-2005	\$50,144.11

and to raise and appropriate the sum of Seventy-nine Thousand ninety-three dollars and sixty-seven cents, (\$79,093.67) for the 2003-2004 fiscal year. This appropriation is recommended by the School Board. (approved 4-0) This appropriation is recommended by the Budget Committee. (Approved 13-0)

David Bujno made a motion to accept this Article as read. Seconded by John Tower. This Article was explained by Supt. Dr. Fensom. The Moderator called for a vote by the show of cards. PASSED

ARTICLE 2. Shall the Northwood School District, if Article #1 is defeated, authorize the governing Body to call one special meeting, at its option, to address Article #1 cost items only? This Article was recommended by the School Board.

Chairman Bujno moved to indefinitely TABLE this Article. Seconded by Doug Sargent. PASSED verbally.

ARTICLE 3. To see if the Northwood School District will vote to raise and appropriate up to twenty Thousand Dollars (\$20,000.00) to be placed in the School District Capital Reserve Fund for the purpose of meeting the expenses of educating educationally handicapped children for the School District in accord with the provisions of RSA Ch.35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2003. This appropriation is recommended by the School Board. (approved 4-0)

This appropriation is recommended by the Budget Committee (approved 11-1) This Article was moved as read by David Bujno. Seconded by Jim Ryan. Douglas Sargent made a motion to amend this Article to insert "Special Education" between "School District" and "Capital Reserve Fund". This Article to read: To see if the Northwood School District will vote to raise and appropriate up to twenty Thousand dollars (\$20,000.00) to be placed in the School District Capital Reserve Fund for the purpose of Meeting the expenses of educating educationally handicapped children for the School District in accord with the provisions of RSA Ch. 35, with such amount to be funded from the year end undesignated fund balance (surplus) on July 1, 2003. This is called A Friendly Amendment. Seconded by Tom Chase. After some discussion, this amendment was PASSED by a show of cards (Hand Vote). Moderator Robertson called for vote of this Article as amended. PASSED by the show of cards.

ARTICLE 4. To see if the Northwood School District will vote to raise and appropriate up to Ten Thousand Dollars (\$10,000.00) to be placed in the School District Capital Reserve fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new Construction for the School District in accord with the provisions of RSA Ch. 35, with such amount to be funded from the year-end undesignated fund balance (surplus) available on July 1, 2003 This appropriation is recommended by the School Board. (Approved 4-0) This appropriation is recommended by the Budget Committee. (Approved 12-0) This article was moved as read, by Chairman Bujno. Seconded by Jim Ryan. After some discussion, Andy Turner moved to amend this Article by inserting the words "Building Fund". Seconded by Doug Sargent. PASSED by a show of cards. The Moderator called for a vote on the Article as amended. PASSED by a show of cards.

ARTICLE 5. To see what sum of money the School District will vote to raise and appropriate for the support of Schools, for the payment of salaries for the School District officials and agents, and for the payment of statutory obligations of the School District. Budget Committee Chairman Daniel McNally moved to raise and appropriate the sum of \$8,007,595.98 for the support of this Article. Seconded by James Ryan. There were many questions asked in regards to revenue and what the State of New Hampshire will allow for Special Education and the new program that has been mandated by the Federal Government, "That No Child Is Left Behind". Executive Administrator Doreen Wittenberg and Dr. Harry Fensom explained the formula for funding for these Mandated programs; however, they have no figures to work out the funding formula, so there is an uncertainty exactly what will be allowed to the towns. Colleen Pingree moved to amend the bottom line by adding \$1,920.00 to Dr. Crist's benefits etc., which would bring his benefits up to the 5% level (what the others are getting). Seconded by Ellen Gibson. After some discussion, Moderator Robertson called for a vote. Jeremy DeTrude and Bob Holden were asked by the Moderator to count the hand votes on the Amendment. The vote was YES-35 and NO-50. The amendment DID NOT PASS. Moderator Robertson called for a vote on the Main motion, To raise and appropriate the sum of \$8,007,595.98. PASSED unanimously by show of cards.

ARTICLE 6. To see if the Northwood School District will vote to withdraw Eighty thousand dollars(\$80,000.00) from the School District Special Education Capital Reserve Fund as a supplemental appropriation for the 2002-2003 school year, for the purpose of meeting the deficit expenses associated with the Special Education program in the 2002-2003 school budget for the Northwood School District. This appropriation is recommended by the School Board. (Approved 4-0) This appropriation is recommended by the Budget Committee, (Approved 12-0) Andy Turner asked when this would be drawn from the fund. Dr. Fensom explained that it would be at the end of the School Year. Doug Sargent moved to amend this Article to read "Up To". Tom Chase Seconded this motion. Dr. Fensom stated that you can't legally amend this Article this way. It has to be a specific amount. Doug Sargent withdrew his motion, as did Tom Chase withdrew his second. Moderator Robertson called for a hand vote (show of cards) on this article. PASSED unanimously.

ARTICLE 7. Whereas NH School Districts face ever tightening budgets, and Whereas Nil School Districts are finding it increasingly difficult to raise and appropriate sufficient dollars on the local

level to provide their students a quality education; and Whereas newly enacted and existing federal mandates have placed an undue and heavy financial burden on local school district budgets: Be It Therefore Resolved: That the voters of the Northwood School District vigorously oppose any and All unfunded and under funded federal educational mandates, including but not limited to, those contained in the recently enacted "No Child Left Behind Law" as well as those mandates historically unfunded within the IDEA/Special Education Laws.

This Article is recommended by the School Board. Chairman Bujno moved to accept this Article as read. Seconded by Althea (Bunny) Behm. After many questions by the voters and many explanations, by the School Officials and Dr. Fensom, Moderator Robertson called for a vote by show of hands, on this Article as read. PASSED by a card vote OVERWHELMINGLY.

ARTICLE 8. To see if the Northwood School District will vote to accept the recommendations of the SAD Reorganization Committee not to withdraw from SAD #44. Chairman Bujno moved to accept this Article as read. Seconded by Althea (Bunny) Behm. Chairwoman Marjorie Sherman Pyle made a motion that the Northwood School District vote to accept the recommendation of the SAU #44 Reorganization NOT to Withdraw from the SAU #44, She stated that it would be far more costly for the School District, and also, we would have to hire more personnel, and many more reasons. After some discussion, Moderator Robertson called for a vote to stop any further discussion. PASSED A vote was called for on the Main motion. PASSED Unanimously.

Moderator Robertson Thanked the Committee for all the work and efforts they put into this study. and thanked the Boy Scouts, 8th Graders for refreshments, and Many others.

Jim Ryan Thanked Marjorie Pyle for her many hours as chairwoman of the research committee for the SAU study committee.

Joann Bailey gave Thanks for our new addition to the School, and all those who helped to make this building possible.

ARTICLE 9. To hear the reports of agents, auditors, committees, or officer's chosen and pass any Vote relating thereto. Jim Ryan moved to accept this Article as read. Seconded by Steve Foley. PASSED by a show of cards.

ARTICLE 10. To choose agents and committees in relation to any subject embraced in this Warrant. PASSED by a show of cards.

ARTICLE 11. To transact any other business, which may legally come before this meeting. Mary Faiella made a motion to request that the School Board develop a report to be made available at the earliest possible date, but before the next School District Meeting, indicating the expense to the citizens of Northwood, associated with each Federal or State Program on which the School District participates, and indicating the amount of Federal or State funding received for that program. Seconded by Bob Knowlton. After some discussion, this motion was DEFEATED.

Moderator Robertson announced the time and place of the Polls for voting (Tuesday, March 11, 2003, 8:00 a.m. until 7:00 p.m. Town Hall)

The meeting was adjourned at 11:30 am.

Respectfully submitted,

Jean W. Lane,
School District Clerk

School District Warrant

To the Inhabitants of the School District of the Town of Northwood qualified to vote in district affairs:

You are hereby notified to meet at Northwood School in said district on the 6th day of March 2004, at 9:00 o'clock in the forenoon, to act upon the following subjects:

1. To see if the Northwood School District will vote to approve the cost items included in the Northwood Educational Support Personnel Collective Bargaining Agreement reached between the Northwood School Board and the Northwood Support Personnel Association NEA-NH which calls for the following increases in salaries and benefits:

<u>Year</u>	<u>Estimated Increase</u>
2004-2005	\$43,619.84

and to raise and appropriate the sum of **Forty-three thousand Six hundred Nineteen and eighty-four cents (\$43,619.84)** for the 2004-2005 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at current staff levels paid in the prior fiscal year.

This appropriation is recommended by the School Board
This appropriation is recommended by the Budget Committee

2. Shall the Northwood School District, if Article #1 is defeated, authorize the governing body to call one special meeting, at its option, to address Article #1 cost items only?

This article is recommended by the School Board

3. To see if the Northwood School District will vote to raise and appropriate up to **twenty thousand dollars (\$20,000)** to be placed in the School District Capital Reserve Fund for the purpose of meeting the expenses of educating educationally handicapped children for the School District in accord with the provisions of RSA Ch. 35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2004.

This appropriation is recommended by the School Board
This appropriation is recommended by the Budget Committee

4. To see if the Northwood School District will vote to raise and appropriate up to **ten thousand dollars (\$10,000)** to be placed in the School District Capital Reserve Fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the School District in accord with the provisions of RSA Ch. 35, with such amount to be funded from the year-end undesignated fund balance (surplus) available on July 1, 2004.

This appropriation is recommended by the School Board
This appropriation is recommended by the Budget Committee

5. To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment of statutory obligations of the School District.

**This appropriation is recommended by the School Board
This appropriation is recommended by the Budget Committee**

6. Shall we adopt the provisions of RSA 40:13 (known as SB 2) to allow official ballot voting on all issues before the (Town of Northwood School District) on the second Tuesday of March?
(Petition Warrant Article)
7. To hear the reports of agents, auditors, committees, or officer's chosen and pass any vote relating thereto.
8. To choose agents and committees in relation to any subject embraced in this warrant.
9. To transact any other business which may legally come before this meeting.

Given under our hands at said Northwood this 17th day of February 2003.

Steve Foley

David Bujno

Lisa Winterton *School Board*

Kate McNally

John Tower

A true copy of Warrant--Attest:

Steve Foley

David Bujno

Lisa Winterton *School Board*

Kate McNally

John Tower

2004-2005 School District Budget

1100	REGULAR EDUCATIONAL PROGRAMS:	2002-2003	2002-2003	2003-2004	Proposed
1100 100	COMPENSATION:	Approved	Expended	Approved	Budget
					2004-2005
1100 110 20	Teacher Salaries:	\$1,248,073.50	\$1,229,244.50	\$1,277,973.00	\$1,248,073.50
1100 110 40.1	Teacher Aide Compensation:	\$40,704.30	\$37,485.85	\$39,102.70	\$40,704.30
1100 120 20.1	Substitute Teacher Salaries:	\$19,057.00	\$25,595.88	\$19,057.00	\$19,057.00
1100 120 20.2	Tutor Salaries:	\$1,200.00	\$950.00	\$500.00	\$1,200.00
1100 120 40	Substitute Aide Compensation:	\$900.00	\$1,200.00	\$3,500.00	\$900.00
1100 200	BENEFITS:				
1100 211 20	Health Insurance (Certified Staff):	\$201,020.70	\$192,859.01	\$223,852.62	\$201,020.70
1100 211 40	Health Insurance (Non-Cert Staff):	\$18,031.16	\$11,818.60	\$10,875.14	\$18,031.16
1100 212 20	Dental Insurance (Certified Staff):	\$23,352.00	\$20,173.74	\$23,455.12	\$23,352.00
1100 212 40	Dental Insurance (Non-Cert Staff):	\$2,844.00	\$2,475.92	\$1,565.36	\$2,844.00
1100 213 20	Life Insurance (Certified Staff):	\$7,590.54	\$3,901.06	\$7,667.84	\$7,590.54
1100 213 40	Life Insurance (Non-Cert Staff):	\$0.00	\$0.00	\$0.00	\$0.00
1100 219 20	Buy out Option (Certified Staff)	\$9,900.00	\$8,250.00	\$12,750.00	\$9,900.00
1100 219 40	Buy out Option (Non Cert Staff)	\$2,000.00	\$2,000.00	\$3,000.00	\$2,000.00
1100 220 20	F.I.C.A. (Certified Staff):	\$96,234.97	\$93,948.56	\$100,236.42	\$96,234.97
1100 220 40	F.I.C.A. (Non-Certified Staff):	\$4,885.39	\$3,222.08	\$4,805.37	\$4,885.39
1100 231 40	Retirement (Non-Certified Staff):	\$0.00	\$41.81	\$0.00	\$0.00
1100 232 20	Retirement (Certified Staff):	\$32,455.72	\$30,868.61	\$34,075.09	\$32,455.72
1100 430 1	Repairs and Maintenance:	\$2,000.00	\$2,517.00	\$1,000.00	\$2,000.00
1100 442 1	Contracted Services: Copiers Teachers Room	\$17,551.00	\$18,122.42	\$16,500.00	\$17,551.00
1100 500	TUITION:				
1100 561	Tuition-Other Public Schools:	\$15,026.00	\$13,397.49	\$0.00	\$15,026.00
1100 563	Tuition-Coe Brown:	\$2,235,540.00	\$2,226,792.60	\$2,467,760.00	\$2,235,540.00
1100 580	Travel Expenses	\$0.00	\$0.00	\$0.00	\$0.00
1100 610	SCHOOL SUPPLIES:				
1100 610 2	Art Supplies:	\$4,600.00	\$4,156.85	\$3,000.00	\$4,600.00
1100 610 5	Lang Arts-Reading Supplies:	\$2,500.00	\$900.37	\$1,000.00	\$2,500.00
1100 610 8	Health-P.E. Supplies:	\$1,800.00	\$1,587.29	\$1,800.00	\$1,800.00
1100 610 11	Math Supplies:	\$11,149.00	\$11,254.44	\$6,550.00	\$11,149.00
1100 610 12	Music Supplies:	\$2,900.00	\$2,228.89	\$2,650.00	\$2,900.00
1100 610 13	Science Supplies:	\$2,565.00	\$2,485.46	\$2,000.00	\$2,565.00
1100 610 15	Social Studies Supplies:	\$2,100.00	\$1,592.61	\$1,700.00	\$2,100.00
1100 610 18	General Supplies:	\$33,285.00	\$32,158.78	\$28,000.00	\$33,285.00
1100 610 20	Enrichment Supplies:	\$1,200.00	\$499.29	\$1,000.00	\$1,200.00
1100 610 23	Remedial Reading Supplies:	\$600.00	\$118.80	\$500.00	\$600.00
1100 610 24	Testing Supplies:	\$3,100.00	\$3,102.70	\$7,000.00	\$3,100.00
1100 640	CLASSROOM TEXTS:				
1100 640 1	Classroom Textbooks:	\$7,720.00	\$6,383.98	\$7,500.00	\$7,720.00
1100 640 2	Classroom Workbooks:	\$9,975.00	\$8,487.59	\$11,000.00	\$9,975.00
1100 640 3	Classroom Supplemental Textbooks:	\$7,000.00	\$6,491.87	\$6,000.00	\$7,000.00
1100 640 4	Classroom Reference Books:	\$4,500.00	\$3,713.85	\$1,500.00	\$4,500.00
1100 640 5	Classroom Periodicals	\$3,500.00	\$3,146.77	\$3,200.00	\$3,500.00
1100 700	Equipment and Furniture:				
1100 733 1	New Equipment:	\$600.00	\$342.70	\$500.00	\$600.00
1100 733 2	New Furniture:	\$1,000.00	\$260.73	\$1.00	\$1,000.00

1100	737	1	Replacement of Equipment:	\$1.00	\$0.00	\$1,300.00	\$1.00
1100	737	2	Replacement of Furniture:	\$7,175.00	\$5,213.19	\$3,300.00	\$7,175.00
1100	810		Dues and Fees:	\$650.00	\$649.76	\$450.00	\$650.00
1100	TOTAL REGULAR EDUCATION PRGRMS:			\$4,086,286.28	\$4,019,641.05	\$4,337,626.66	\$4,086,286.28

2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
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1200 SPECIAL INSTRUCTIONAL PROGRAMS:

1200 100 COMPENSATION:

1200	110	20.1	Special Education Teacher Salaries:	\$183,536.00	\$182,334.00	\$191,366.00	\$183,536.00
1200	110	40.1	Sp Ed Resource Rm Aide Compnstion:	\$54,713.75	\$55,418.07	\$46,491.90	\$54,713.75
1200	110	40.2	Sp Ed Child Spcfc Aide Compensation:	\$79,675.05	\$82,625.13	\$83,578.95	\$79,675.05
1200	110	40.3	Sp Ed Child Spcfc Aide Compnstion: ** ** (Paid For By Other School Districts)	\$0.00	\$0.00	\$0.00	\$0.00
1200	110	50	Special Education Secretary	\$18,978.75	\$19,433.69	\$19,608.75	\$18,978.75
1200	120	20.1	Substitute Sp Ed Teacher Salaries:	\$4,000.00	\$6,556.20	\$4,000.00	\$4,000.00
1200	120	20.2	Special Education Tutor Salaries:	\$4,000.00	\$0.00	\$2,000.00	\$4,000.00
1200	120	40	Substitute Sp Ed Teacher Aide Compensation:	\$5,000.00	\$4,845.00	\$5,000.00	\$5,000.00

1200 200 BENEFITS:

1200	211	20	Health Insurance (Certified Staff):	\$29,201.00	\$26,275.55	\$31,042.34	\$29,201.00
1200	211	40	Health Insurance (Non-Certified Staff):	\$27,675.00	\$23,477.10	\$20,686.23	\$27,675.00
1200	212	20	Dental Insurance (Certified Staff):	\$2,890.00	\$2,876.00	\$2,994.14	\$2,890.00
1200	212	40	Dental Insurance (Non-Certified Staff):	\$7,110.00	\$6,162.00	\$4,696.08	\$7,110.00
1200	213	20	Life Insurance (Certified Staff):	\$1,101.22	\$637.44	\$1,148.19	\$1,101.22
1200	213	40	Life Insurance (Non-Certified Staff):	\$113.87	\$71.04	\$117.65	\$113.87
1200	219	20	Buyout (Certified)	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
1200	219	40	Buyout(Non-Certified)	\$8,000.00	\$8,000.00	\$8,000.00	\$8,000.00
1200	220	20	F.I.C.A. (Certified Staff):	\$14,155.25	\$14,263.37	\$15,213.25	\$14,155.25
1200	220	40	F.I.C.A. (Non-Certified Staff):	\$13,339.12	\$12,256.05	\$12,444.99	\$13,339.12
1200	231	40	Retirement (Non-Certified Staff):	\$785.72	\$804.57	\$1,156.92	\$785.72
1200	232	20	Retirement (Certified Staff):	\$4,773.93	\$4,878.39	\$5,091.66	\$4,773.93
1200	300		Contracted Services:	\$0.00	\$0.00	\$0.00	\$0.00
1200	430		Repairs and Maintenance:	\$125.00	\$95.52	\$125.00	\$125.00

1200 500 SPECIAL EDUCATION TUITION:

1200	561		Spe Ed Tuition-Other Public Schools:	\$47,075.00	\$22,139.16	\$10,000.00	\$47,075.00
1200	563		Spe Ed Tuition-Coe Brown:	\$307,182.00	\$327,405.80	\$420,664.00	\$307,182.00
1200	569		Spe Ed Tuition-Non-Public Schools:	\$382,821.00	\$396,351.96	\$467,599.00	\$382,821.00
1200	580		Travel Expenses:	\$0.00		\$0.00	\$0.00

1200 610 SPE ED SCHOOL SUPPLIES:

1200	610	2	Art Supplies:	\$1.00	\$0.00	\$0.00	\$1.00
1200	610	5	Lang Arts-Reading Supplies:	\$2,000.00	\$1,212.89	\$2,000.00	\$2,000.00
1200	610	8	Health-P.E. Supplies:	\$1.00	\$0.00	\$1.00	\$1.00

1200 610 SPE ED SCHOOL SUPPLIES Cont:

1200	610	11	Math Supplies:	\$700.00	\$461.99	\$500.00	\$700.00
1200	610	12	Music Supplies:	\$1.00	\$0.00	\$1.00	\$1.00
1200	610	13	Science Supplies:	\$1.00	\$0.00	\$1.00	\$1.00
1200	610	15	Social Studies Supplies:	\$1.00	\$0.00	\$1.00	\$1.00
1200	610	18	General Supplies & Forms:	\$1,500.00	\$1,654.88	\$1,500.00	\$1,500.00
1200	610	19	Counseling Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
1200	610	20	Enrichment Supplies:	\$1.00	\$0.00	\$1.00	\$1.00
1200	610	23	Remedial Reading Supplies:	\$1.00	\$0.00	\$1.00	\$1.00
1200	610	24	Testing Supplies:	\$1,800.00	\$1,295.04	\$1,800.00	\$1,800.00

1200 640 SPE ED CLASSROOM TEXTS:

1200	640	1	Sp Ed Classroom Textbooks:	\$3,500.00	\$1,995.92	\$5,050.00	\$3,500.00
1200	640	2	Sp Ed Classroom Workbooks:	\$2,500.00	\$2,025.67	\$2,930.00	\$2,500.00
1200	640	3	Sp Ed Classroom Supplemntl Txtbks:	\$1,350.00	\$1,003.06	\$800.00	\$1,350.00
1200	640	4	Sp Ed Classroom Reference Books:	\$366.00	\$244.90	\$150.00	\$366.00
1200	640	5	Classroom Periodicals:	\$250.00	\$220.92	\$250.00	\$250.00

	2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
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1200	700	Equipment and Furniture:					
1200	733	1	New Equipment:	\$295.00	\$0.00	\$1.00	\$295.00
1200	733	2	New Furniture:	\$1,265.00	\$0.00	\$1.00	\$1,265.00
1200	737	1	Replacement of Equipment:	\$1.00	\$0.00	\$250.00	\$1.00
1200	737	2	Replacement of Furniture:	\$500.00	\$0.00	\$300.00	\$500.00
1200	810		Dues and Fees:	\$185.00	\$175.00	\$1.00	\$185.00

1200	TOTAL SPECIAL EDUCATION PRGRMS:			\$1,213,970.66	\$1,208,696.31	\$1,370,064.04	\$1,213,970.66
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1300	VOCATIONAL PROGRAMS:						
1300	561		Vocational Tuition-Other Public Schools:	\$1.00	\$0.00	\$1.00	\$1.00
1300	610		Vocational Assessment:	\$500.00	\$0.00	\$1.00	\$500.00
1300	810		Dues and Fees:	\$1.00	\$0.00	\$1.00	\$1.00

TOTAL VOCATIONAL PROGRAMS:				\$502.00	\$0.00	\$3.00	\$502.00
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1400	CO-CURRICULAR ACTIVITIES:						
1400	200	BENEFITS:					
1400	220		F.I.C.A.:	\$1,509.65	\$1,105.43	\$1,621.44	\$1,509.65
1400	232	1	Retirement (Certified)	\$509.14	\$0.00	\$1,149.91	\$509.14
1400	580		Travel Expenses:	\$50.00	\$0.00	\$50.00	\$50.00
1400	733	1	New Equipment:	\$2,300.00	\$0.00	\$800.00	\$2,300.00
1400	737	1	Replacement of Equipment:	\$500.00	\$0.00	\$40.00	\$500.00
1400	810		Dues and Fees:	\$350.00	\$280.00	\$400.00	\$350.00

1410	School Sponsored Co Curricular						
1410	110	1	Extra Curricular-Salaries:	\$4,992.00	\$3,328.00	\$5,937.00	\$4,992.00
1410	110	2	Extra Curricular-Stipends: AMC & Science Camp				\$0.00
1410	110	6	Substitute Coordinator Stipend				\$0.00
1410	500	1	Special Events Science Camp: Grade 6	\$12,255.00	\$13,115.00	\$13,640.00	\$12,255.00
1410	500	2	Artist In Residence:	\$3,500.00	\$4,000.00	\$3,000.00	\$3,500.00
1410	500	3	Assemblies	\$1,600.00	\$822.11	\$1,600.00	\$1,600.00
1410	500	4	Extra Curricular Club Supplies	\$750.00	\$527.92	\$200.00	\$750.00

1400	CO-CURRICULAR ACTIVITIES-continued:						
1420	School Sponsored Athletics						
1420	110	20.1	Athletic Stipends-Salaries:	\$11,122.00	\$11,122.00	\$12,287.00	\$11,122.00
1420	110	20.2	Athletic Director:	\$1,200.00	\$1,200.00	\$1,200.00	\$1,200.00
1420	500	4	Officials-Umpires-Referees:	\$2,420.00	\$2,605.00	\$2,540.00	\$2,420.00
1420	610	8	Athletic Supplies:	\$1,515.00	\$1,186.02	\$2,303.00	\$1,515.00
1420	737	1	Replacement Equipment	\$0.00	\$0.00	\$2,400.00	\$0.00
TOTAL CO-CURRICULAR ACCOUNT:				\$44,572.79	\$39,291.48	\$49,168.35	\$44,572.79

			2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
1430	SUMMER SCHOOL					
1430	110	Summer Salaries:	\$3,200.00	\$3,200.00	\$3,200.00	\$3,200.00
1430	220	F.I.C.A.:	\$244.80	\$46.40	\$244.80	\$244.80
1430	232	Retirement:	\$82.56	\$82.56	\$84.48	\$82.56
1430	610	Supplies:	\$400.00	\$50.19	\$200.00	\$400.00
TOTAL SUMMER			\$3,927.36	\$3,379.15	\$3,729.28	\$3,927.36
2110	ATTENDANCE:					
2110	500 1	Contracted Service-Census:	\$1.00	\$0.00	\$1.00	\$1.00
2110	500 2	Contracted Service-Truant Officer:	\$1.00	\$0.00	\$1.00	\$1.00
TOTAL ATTENDANCE:			\$2.00	\$0.00	\$2.00	\$2.00
2120	GUIDANCE SERVICES:					
2120	110 20	Guidance Salaries:	\$31,252.00	\$48,792.89	\$32,831.00	\$31,252.00
2120	211 20	Health Insurance:	\$8,752.21	\$9,523.86	\$12,594.97	\$8,752.21
2120	212 20	Dental Insurance:	\$474.00	\$382.00	\$1,112.00	\$474.00
2120	213 20	Life Insurance:	\$187.51	\$113.28	\$196.98	\$187.51
2120	219 20	Buy out Option:			\$0.00	\$0.00
2120	220 20	F.I.C.A.:	\$2,390.78	\$3,546.70	\$2,511.57	\$2,390.78
2120	232 20	Retirement:	\$806.30	\$757.92	\$866.74	\$806.30
2120	330	Contracted Services-Standardized Testing:	\$2,900.00	\$2,801.68	\$1.00	\$2,900.00
2120	550	Printing:	\$1.00	\$0.00	\$1.00	\$1.00
2120	580	Travel Expenses:	\$50.00	\$0.00	\$50.00	\$50.00
2120	610	Guidance Supplies:	\$300.00	\$255.41	\$300.00	\$300.00
2120	640 1	Guidance Books:	\$300.00	\$300.00	\$300.00	\$300.00
2120	640 2	Guidance Periodicals:	\$150.00	\$0.00	\$150.00	\$150.00
2120	733 1	New Equipment	\$380.00	\$306.24	\$1.00	\$380.00
2120	733 2	New Furniture	\$0.00	\$0.00	\$0.00	\$0.00
2120	737 1	Replace Equipment	\$1.00	\$0.00	\$1.00	\$1.00
2120	737 2	Replacement of Furniture:	\$300.00	\$200.18	\$1.00	\$300.00
2120	810	Guidance Dues and Fees:	\$150.00	\$90.00	\$150.00	\$150.00
TOTAL GUIDANCE SERVICES:			\$48,394.80	\$67,070.16	\$51,068.26	\$48,394.80

2130		HEALTH SERVICES:	2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2130 100		COMPENSATION:				
2130 110 20		Nurse's Salary:	\$40,136.00	\$38,617.00	\$40,715.00	\$40,136.00
2130 110 40		Certified Nurses Assistant Salary:	\$15,438.15	\$15,412.18	\$15,911.35	\$15,438.15
2130 120		Substitute Nurse's Compensation:	\$600.00	\$675.00	\$600.00	\$600.00
2130 200		BENEFITS:				
2130 211 20		Health Insurance Certified:	\$0.00	\$0.00	\$0.00	\$0.00
2130 211 40		Health Insurance Non Certified:	\$0.00	\$0.00	\$5,437.57	\$0.00
2130 212 20		Dental Insurance Certified:	\$474.00	\$1,006.00	\$1,112.00	\$474.00
2130 212 40		Dental Insurance Non-Certified:	\$474.00	\$341.00	\$391.34	\$474.00
2130 213 20		Life Insurance:	\$240.82	\$139.86	\$244.29	\$240.82
2130 219 20		Buyout Certified:	\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
2130 219 40		Buyout Non Certified:	\$1,000.00	\$500.00	\$0.00	\$1,000.00
2130 220 20		F.I.C.A. Certified:	\$3,185.15	\$3,107.23	\$3,275.35	\$3,185.15
2130 220 40		F.I.C.A. Non Certified:	\$1,303.42	\$1,204.91	\$1,217.22	\$1,303.42
2130 231 40		Retirement Non Certified:	\$0.00	\$0.00	\$0.00	\$0.00
2130 232 20		Retirement Certified:	\$1,074.21	\$1,031.90	\$1,114.48	\$1,074.21
2130		OTHER EXPENSES:				
2130 300 1		Contracted Services-Student Physicals:	\$1.00	\$0.00	\$1.00	\$1.00
2130 300 2		Contracted Services-Staff Physicals:	\$150.00	\$0.00	\$150.00	\$150.00
2130 300 3		Contracted Services-Reconditioning:	\$200.00	\$140.00	\$200.00	\$200.00
2130 240		Professional Development	\$200.00	\$45.00	\$200.00	\$200.00
2130 580		Travel Expenses-Nurse:	\$50.00	\$0.00	\$50.00	\$50.00
2130 600 1		Health Supplies-Nurse:	\$1,500.00	\$1,201.05	\$1,600.00	\$1,500.00
2130 600 2		Health Education Supplies:	\$500.00	\$363.89	\$250.00	\$500.00
2130 640 1		Health Textbooks-Nurse:	\$200.00	\$79.90	\$200.00	\$200.00
2130 640 2		Health Periodicals-Nurse:	\$100.00	\$80.00	\$100.00	\$100.00
2130 700		Equipment and Furniture:				
2130 733 1		New Equipment:	\$1.00	\$0.00	\$1.00	\$1.00
2130 733 2		New Furniture:	\$400.00	\$0.00	\$1.00	\$400.00
2130 737 1		Replacement of Equipment:	\$300.00	\$0.00	\$100.00	\$300.00
2130 737 2		Replacement of Furniture:	\$200.00	\$0.00	\$100.00	\$200.00
2130 810		Dues and Fees:	\$100.00	\$0.00	\$100.00	\$100.00
TOTAL HEALTH SERVICES:			\$69,327.75	\$65,444.92	\$74,571.60	\$69,327.75
2140		SPECIAL CONTRACTED SERVICES:				
2140 310 1		Cost Of Medicaid Program:	\$5,133.00	\$5,659.77	\$5,440.98	\$5,133.00
2140 310 5		Contracted Service: ESL	\$20,000.00	\$22,680.50	\$21,200.00	\$20,000.00
2140 323 1		Strafford Learning Center Membership:	\$4,119.50	\$4,119.50	\$4,366.67	\$4,119.50
2140 323 2		Contracted Occupational Therapy:	\$45,060.08	\$34,145.06	\$47,763.68	\$45,060.08
2140 323 3		Contracted Physical Therapy:	\$13,884.20	\$14,214.94	\$14,674.85	\$13,884.20
2140 330 4		Pre-School Diagnostic Unit:	\$1,128.13	\$1,128.13	\$1,195.82	\$1,128.13
TOTAL SPECIAL CONTRACTED SERVICES:			\$89,324.91	\$81,947.90	\$94,642.00	\$89,324.91

		2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2150	SPEECH SERVICES:				
2150 110 20	Speech Salary:	\$44,480.00	\$44,480.00	\$44,480.00	\$44,480.00
2150 110 40	Speech-Language Assistant:	\$19,779.76	\$19,888.44	\$20,252.96	\$19,779.76
	BENEFITS:				
2150 211 40	Health Insurance Non-Certified Staff:	\$12,323.33	\$4,813.91	\$5,437.57	\$12,323.33
2150 212 20	Dental Insurance Certified Staff:	\$474.00	\$328.40	\$391.34	\$474.00
2150 212 40	Dental Insurance Non-Certified Staff:	\$474.00	\$382.00	\$391.34	\$474.00
2150 213 20	Life Insurance Certified Staff:	\$0.00	\$0.00	\$0.00	\$0.00
2150 213 40	Life Insurance Non-Certified Staff:	\$0.00	\$0.00	\$0.00	\$0.00
2150 219 20	Health Insurance Certified Staff (buyout):	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00
2150 220 20	F.I.C.A. (Certified Staff):	\$3,479.22	\$3,472.68	\$3,479.22	\$3,479.22
2150 220 40	F.I.C.A. (Non-Certified Staff):	\$1,589.65	\$1,480.35	\$1,549.35	\$1,589.65
2150 231 40	Retirement Non-Certified Staff:	\$0.00	\$0.00	\$0.00	\$0.00
2150 232 20	Retirement Certified Staff:	\$1,173.38	\$1,173.40	\$1,200.67	\$1,173.38
2150 610	Speech Supplies:	\$900.00	\$758.41	\$800.00	\$900.00
TOTAL SPEECH PROGRAM:		\$85,673.34	\$77,777.59	\$78,982.45	\$85,673.34
2210	IMPROVEMENT OF INSTRUCTION:				
2210 110 1	Curriculum Development-Staff Salaries:	\$1,500.00	\$960.00	\$1,500.00	\$1,500.00
2210 110 2	Staff Development Coordinator:	\$800.00	\$800.00	\$800.00	\$800.00
2210 110 3	Grade Level Team Leaders	\$2,060.00	\$0.00	\$0.00	\$2,060.00
2210 110 4	Teacher Evaluation Committee	\$1,000.00	\$0.00	\$0.00	\$1,000.00
2210 110 5	Student Placement	\$375.00	\$0.00	\$375.00	\$375.00
2210 220	F.I.C.A.:	\$438.73	\$130.05	\$204.64	\$438.73
2210 232 20	Retirement Certified Staff:	\$147.96	\$11.61	\$69.33	\$147.96
2210 240	Course Tuition Reimbursement:	\$15,000.00	\$18,052.00	\$15,000.00	\$15,000.00
2210 322 1	Staff Development Regional Workshop:	\$1,100.00	\$1,500.00	\$500.00	\$1,100.00
2210 322 2	Staff Development	\$7,560.00	\$5,660.00	\$7,100.00	\$7,560.00
2210 322 3	In-Service Training:	\$2,700.00	\$1,114.98	\$2,200.00	\$2,700.00
2213 322 4	Staff Development Plan Revision	\$1.00	\$0.00	\$1.00	\$1.00
2210 550	Printing Service:	\$2,000.00	\$0.00	\$2,000.00	\$2,000.00
2210 580	Travel Expenses:	\$200.00	\$0.00	\$200.00	\$200.00
2210 610	Supplies:	\$0.00	\$0.00	\$0.00	\$0.00
2210 649	Other Information Resources:	\$1,500.00	\$33.66	\$1,500.00	\$1,500.00
TOTAL IMPROVEMENT OF INSTRUCTION:		\$36,382.69	\$28,262.30	\$31,449.96	\$36,382.69

2220 LIBRARY AND EDUCATIONAL MEDIA:**2220 100 COMPENSATION:**

		2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2220	110 20	\$31,546.00	\$31,546.00	\$33,140.00	\$31,546.00
2220	120	\$600.00	\$270.00	\$600.00	\$600.00

2220 200 BENEFITS:

2220	211	\$11,438.28	\$11,438.28	\$12,130.60	\$11,438.28
2220	212	\$474.00	\$1,006.00	\$1,112.00	\$474.00
2220	213	\$189.28	\$115.10	\$198.84	\$189.28
2220	220	\$2,485.94	\$2,337.73	\$2,581.11	\$2,485.94
2220	232	\$813.89	\$813.78	\$874.89	\$813.89

300 OTHER EXPENSES:

2220	610 18-2	\$750.00	\$272.64	\$600.00	\$750.00
2220	610 18-3	\$1.00	\$0.00	\$1.00	\$1.00
2220	640 1	\$7,500.00	\$7,189.41	\$6,300.00	\$7,500.00
2220	640 2	\$650.00	\$526.14	\$500.00	\$650.00

2220 700 Equipment and Furniture:

2220	733 1	\$1.00	\$0.00	\$1.00	\$1.00
2220	733 2	\$1.00	\$0.00	\$1.00	\$1.00
2220	737 1	\$1,450.00	\$1,397.98	\$650.00	\$1,450.00
2220	737 2	\$250.00	\$0.00	\$1.00	\$250.00

2220	TOTALS	\$58,150.39	\$56,913.06	\$58,691.44	\$58,150.39
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LIBRARY AND EDUCATIONAL MEDIA-cont:**2225 Computer Assisted Instruction Services:**

2225	110 1	\$350.00	\$350.00	\$1,000.00	\$350.00
2225	220 1		\$0.00	\$0.00	\$0.00
2225	232 1		\$0.00	\$0.00	\$0.00
2225	300			\$7,200.00	\$0.00
2225	310 1	\$3,600.00	\$1,800.00	\$3,600.00	\$3,600.00
2225	440 1	\$4,000.00	\$3,295.19	\$4,000.00	\$4,000.00
2225	610 1	\$2,500.00	\$2,935.00	\$3,000.00	\$2,500.00
2225	610 2	\$3,500.00	\$2,014.18	\$3,500.00	\$3,500.00
2225	733 1	\$12,000.00	\$12,000.00	\$1,500.00	\$12,000.00
2225	737 1	\$12,000.00	\$12,000.00	\$8,500.00	\$12,000.00
2225	810	\$200.00	\$0.00	\$1.00	\$200.00

2220	TOTAL LIBRARY AND EDU MEDIA:	\$38,150.00	\$34,394.37	\$32,301.00	\$38,150.00
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2310	SCHOOL BOARD SERVICES:		2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2310 119 10.1	School Board-Salaries:		\$4,000.00	\$4,262.02	\$4,000.00	\$4,000.00
2310 119 10.3	School District Treasurer-Salary:		\$1,500.00	\$1,500.00	\$1,500.00	\$1,500.00
2310 119 50.2	School District Secretary-Salary:		\$1,200.00	\$2,300.00	\$2,400.00	\$1,200.00
2310 220	F.I.C.A.:		\$520.20	\$616.76	\$604.35	\$520.20
2310 319 10.2	School District Moderator:		\$50.00	\$50.00	\$50.00	\$50.00
2310 319 50.1	School District Clerk:		\$50.00	\$50.00	\$50.00	\$50.00
2310 330 30.1	Contracted Srvce-School District Audit:		\$3,065.00	\$4,026.00	\$3,095.00	\$3,065.00
2310 330 30.2	Contracted Srvces-Attny & Negotiator:		\$5,000.00	\$15,766.88	\$5,000.00	\$5,000.00
2310 500 1	Police		\$400.00	\$800.00	\$800.00	\$400.00
2310 500 2	Criminal Record Check – State Fee & Volunteer Print. Fee			\$0.00	\$1,200.00	\$0.00
2310 534	Postage for surveys:		\$500.00	\$0.00	\$500.00	\$500.00
2310 540	Advertising-Legal Notices:		\$4,000.00	\$5,826.97	\$4,000.00	\$4,000.00
2310 550	Printing:		\$500.00	\$0.00	\$500.00	\$500.00
2310 733 1	New Equipment		\$0.00	\$0.00	\$0.00	\$0.00
2310 800 1	Expenses For School District Officers:		\$2,200.00	\$5,923.70	\$2,200.00	\$2,200.00
2310 800 2	Election Day Expenses:		\$500.00	\$336.25	\$500.00	\$500.00
2310 810	Dues and Fees-School Board Association:		\$3,197.97	\$3,197.97	\$3,293.91	\$3,197.97
TOTAL SCHOOL BOARD SERVICES:			\$26,683.17	\$44,656.55	\$29,693.26	\$26,683.17
2321	EXPENSES-S.A.U. # 44:		\$215,352.48	\$215,352.48	\$215,349.63	\$215,352.48
2410	OFFICE OF THE PRINCIPAL:					
2410 110 1	Principal's Salary:		\$66,456.00	\$64,000.00	\$65,280.00	\$66,456.00
2410 110 2	Assistant Principal's Salary:		\$53,717.23	\$54,617.23	\$54,791.57	\$53,717.23
2410 110 2.1	Assistant Principal (Extra Days on per diem)		\$0.00	\$0.00	\$0.00	\$0.00
2410 110 50.1	Secretary Compensation:		\$23,497.50	\$21,521.46	\$22,815.00	\$23,497.50
2410 110 50.2	Assistant Secretary:		\$16,520.00	\$17,130.65	\$17,080.00	\$16,520.00
2410 120 50	Substitute Secretaries' Compensation:		\$1,000.00	\$2,147.15	\$3,400.00	\$1,000.00
2410 200	BENEFITS:					
2410 211 20	Health Insurance (Certified Staff):		\$16,685.46	\$15,812.90	\$18,659.22	\$16,685.46
2410 211 40	Health Insurance (Non-Certified Staff):		\$22,876.56	\$22,876.56	\$24,261.20	\$22,876.56
2410 212 20	Dental Insurance (Certified Staff):		\$1,197.59	\$1,197.59	\$1,061.02	\$1,197.59
2410 212 40	Dental Insurance (Non-Certified Staff):		\$948.00	\$2,315.16	\$782.68	\$948.00
2410 213 20	Life Insurance (Certified Staff):		\$721.04	\$448.64	\$720.43	\$721.04
2410 213 40	Life Insurance (Non-Certified Staff):		\$240.11	\$75.20	\$239.37	\$240.11
2410 219 40	Buy Out Option (Certified Staff):		\$0.00	\$0.00	\$0.00	\$0.00
2410 220 20	F.I.C.A. (Certified Staff):		\$9,193.25	\$8,992.01	\$9,185.48	\$9,193.25
2410 220 40	F.I.C.A. (Non-Certified Staff):		\$3,137.84	\$2,718.30	\$3,312.07	\$3,137.84
2410 231 40	Retirement (Non-Certified Staff):		\$1,656.72	\$1,652.00	\$2,353.81	\$1,656.72
2410 232 20	Retirement (Certified Staff):		\$3,100.47	\$3,060.28	\$3,169.89	\$3,100.47
	OTHER EXPENSES:					
2410 322	Staff Development-Principal's Office:		\$3,500.00	\$3,091.06	\$2,500.00	\$3,500.00
2410 430	Repairs and Maintenance:		\$2,000.00	\$1,387.91	\$2,000.00	\$2,000.00
2410 442 1	Contracted Services-Copier Lease: Principal		\$4,102.00	\$4,589.50	\$4,102.00	\$4,102.00
2410 442 2	Contracted Services-Cmputer Support:		\$1,485.00	\$1,485.00	\$1,500.00	\$1,485.00
2410 531	Telephone:		\$10,000.00	\$6,167.58	\$10,000.00	\$10,000.00
2410 534	Postage:		\$3,000.00	\$2,755.66	\$3,300.00	\$3,000.00
2410 550	Printing Services:		\$3,000.00	\$1,566.62	\$3,000.00	\$3,000.00
2410 580	Travel Expenses:		\$550.00	\$149.40	\$200.00	\$550.00

			2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2410	610	Supplies and Forms:	\$3,000.00	\$1,435.01	\$3,000.00	\$3,000.00
2410	650	Computer Software System Supplies:	\$6,500.00	\$6,525.21	\$600.00	\$6,500.00
2410	700	Equipment and Furniture:				
2410	733 1	New Equipment:	\$1.00	\$0.00	\$1.00	\$1.00
2410	733 2	New Furniture:	\$1.00	\$0.00	\$1.00	\$1.00
2410	737 1	Replacement of Equipment:	\$3,200.00	\$3,200.00	\$1.00	\$3,200.00
2410	737 2	Replacement of Furniture:	\$600.00	\$0.00	\$1.00	\$600.00
2410	810	Dues and Fees:	\$1,500.00	\$1,087.00	\$1,500.00	\$1,500.00
2410	890	Graduation-Class Day Expenses:	\$1,600.00	\$1,601.64	\$1,200.00	\$1,600.00
TOTAL OFFICE OF THE PRINCIPAL:			\$264,986.77	\$253,606.72	\$260,017.73	\$264,986.77
2520		OFFICE OF SCHOOL DIST BOOKKEEPER:				
2520	110 40	School District Bookkeeper-Salary:	\$28,828.00	\$40,065.75	\$39,312.00	\$28,828.00
2520	211	Health Insurance:	\$4,123.84	\$4,850.64	\$5,723.76	\$4,123.84
2520	212	Dental Insurance:	\$474.00	\$341.00	\$391.34	\$474.00
2520	213	Life Insurance:	\$172.97	\$164.96	\$235.87	\$172.97
2520	220	F.I.C.A.:	\$2,205.34	\$3,065.02	\$3,007.37	\$2,205.34
2520	231	Retirement:	\$1,193.48	\$1,658.78	\$2,319.41	\$1,193.48
		OTHER EXPENSES:				
2520	430	Repairs and Maintenance:	\$600.00	\$600.00	\$600.00	\$600.00
2520	442	Contracted Service-Computer Support:	\$2,000.00	\$2,103.11	\$2,200.00	\$2,000.00
2520	531	Telephone:	\$700.00	\$57.33	\$650.00	\$700.00
2520	580	Travel Expenses:	\$200.00	\$250.46	\$250.00	\$200.00
2520	610 1	Supplies:	\$2,500.00	\$1,142.43	\$2,000.00	\$2,500.00
2520	610 2	Computer Software:	\$1,000.00	\$1,000.00	\$500.00	\$1,000.00
2520	700	Equipment and Furniture:				
2520	733 1	New Equipment:	\$100.00	\$0.00	\$1.00	\$100.00
2520	733 2	New Furniture:	\$300.00	\$149.99	\$1.00	\$300.00
2520	737 1	Replacement of Equipment:	\$1.00	\$0.00	\$1,500.00	\$1.00
2520	737 2	Replacement of Furniture:	\$1.00	\$0.00	\$1.00	\$1.00
2520	810	Dues And Fees:	\$1.00	\$0.00	\$1.00	\$1.00
TOTAL OFFICE OF BOOKKEEPER:			\$44,400.63	\$55,449.47	\$58,693.75	\$44,400.63
2600		OPERATION AND MAINT OF PLANT:				
2600		CUSTODIAL COMPENSATION:				
2620	110 90.1	Head Custodian Compensation:	\$30,617.60	\$30,617.60	\$31,824.00	\$30,617.60
2620	110 90.2	Custodians-Compensation:	\$80,249.00	\$78,097.80	\$93,275.00	\$80,249.00
2620	110 90.3	Summer Help	\$3,234.00	\$3,233.98	\$3,234.00	\$3,234.00
2620	110 90.4	Crossing Guard	\$5,400.00	\$5,250.75	\$5,508.00	\$5,400.00
2620	110 90.5	Community use of Facilities	\$5,632.00	\$3,777.46	\$5,632.00	\$5,632.00
2620	120	Substitute-Compensation:	\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00
2620	130 50	Overtime Custodian-Grounds Maintenance				\$0.00
2620	130	Overtime Custodian-Compensation:	\$1,500.00	\$4,161.19	\$2,000.00	\$1,500.00
2600	200	BENEFITS:				
2620	211	Health Insurance:	\$19,330.71	\$17,818.44	\$26,042.98	\$19,330.71
2620	212	Dental Insurance:	\$1,896.00	\$1,528.00	\$1,956.70	\$1,896.00
2620	213	Life Insurance:	\$183.71	\$324.48	\$706.37	\$183.71
2620	219	Buy out Option:			\$1,000.00	\$0.00
2620	220	F.I.C.A.:	\$9,955.14	\$10,922.24	\$10,736.09	\$9,955.14
2620	231	Retirement:	\$4,589.88	\$4,604.21	\$7,004.95	\$4,589.88
2600		Repairs and Maintenance:				
2620	430	1 Repairs and Maintenance:	\$21,600.00	\$15,283.59	\$24,100.00	\$21,600.00
2620	430	2 Repairs and Maint-Heating Plant:	\$500.00	\$500.00	\$7,500.00	\$500.00
2620	430	3 Repairs and Maint-Furniture and Fxtrs:	\$1.00	\$49.50	\$1.00	\$1.00

2620 430 4 Repairs & Maint-Mdlr Class Cntngny:		\$0.00	\$0.00	\$0.00	\$0.00
		2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2620 430 5	WA#4 Spray Seal Exterior Bldg	\$0.00	\$0.00	\$0.00	\$0.00
2620 430 6	WA#5 Air Quality Testing	\$1.00	\$0.00	\$1.00	\$1.00
2620 430 7	Oil Tank Testing	\$400.00	\$593.32	\$400.00	\$400.00
Operating Building Services:					
2620 520	Insurance Premium On Bldg & Contents:	\$16,024.00	\$15,737.00	\$20,030.00	\$16,024.00
2620 580	Travel Expenses:	\$350.00	\$345.45	\$300.00	\$350.00
2620 610	1 Supplies-General Custodial:	\$25,000.00	\$21,980.00	\$25,000.00	\$25,000.00
2620 610	2 Supplies-Glass:	\$500.00	\$0.00	\$250.00	\$500.00
2620 610	3 Workshops and Safety Equipment:	\$500.00	\$435.55	\$500.00	\$500.00
UTILITIES:					
2620 411	Water:	\$6,000.00	\$4,985.50	\$4,100.00	\$6,000.00
2620 419	Water Testing	\$200.00	\$0.00	\$250.00	\$200.00
2620 622	Electricity:	\$40,400.00	\$43,280.67	\$42,000.00	\$40,400.00
2620 624	Fuel Oil:	\$39,685.00	\$39,931.59	\$40,000.00	\$39,685.00
2620 700 Equipment and Furniture:					
2620 733	1 New Equipment:	\$4,300.00	\$1,300.00	\$1.00	\$4,300.00
2620 733	2 New Furniture:	\$1.00	\$0.00	\$1.00	\$1.00
2620 737	1 Replacement of Equipment:	\$4,200.00	\$4,200.00	\$1.00	\$4,200.00
2620 737	2 Replacement of Furniture:	\$1.00	\$0.00	\$1.00	\$1.00
2600 300 CONTRACTED SERVICES:					
2620 330	Contracted Service-Asbestos Inspection:	\$500.00	\$445.25	\$500.00	\$500.00
2620 411	Contracted Service-Septic Tank Srvc:	\$1,200.00	\$625.00	\$1,200.00	\$1,200.00
2620 429	Custodial Uniforms:	\$600.00	\$599.78	\$600.00	\$600.00
2620 430	Contracted Service-Terminex:	\$350.00	\$495.00	\$540.00	\$350.00
2630 421	Contracted Service-Rubbish Removal:	\$7,000.00	\$7,660.00	\$8,000.00	\$7,000.00
2630 430	1 Repairs and Maint-Paving and Grounds:	\$3,000.00	\$2,233.64	\$3,000.00	\$3,000.00
2630 430	2 Contracted Service-Sand For Playground:	\$1,300.00	\$0.00	\$1,300.00	\$1,300.00
2640 430	1 Contracted Service-Elevator Maintenance:	\$1,200.00	\$976.01	\$1,500.00	\$1,200.00
2640 430	2 Contracted Service-Playground Upgrade:	\$0.00	\$0.00	\$1.00	\$0.00
2640 733	1 New Equipment		\$0.00	\$0.00	\$0.00
2640 733	2 New Furniture		\$0.00	\$0.00	\$0.00
2640 737	2 Replacement Furniture		\$0.00	\$0.00	\$0.00
2640 737	1 Replacement Equipment		\$0.00	\$0.00	\$0.00
2660 430	1 Contracted Service-Fire Alarm Service:	\$2,000.00	\$706.50	\$2,350.00	\$2,000.00
2660 430	2 Contracted Service-Security Alarm:	\$480.00	\$0.00	\$480.00	\$480.00
2660 430	3 Contracted Service-Intercom:	\$500.00	\$500.00	\$1,000.00	\$500.00
TOTAL OPERATION AND MAINT OF PLT:		\$346,881.04	\$329,849.50	\$382,327.09	\$346,881.04

2700 PUPIL TRANSPORTATION SERVICES:			2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
2721	519 1	Elementary School Transportation:	\$149,207.86	\$158,653.63	\$156,679.98	\$149,207.86
2721	519 2	High School Transportation:	\$34,810.00	\$35,317.15	\$36,553.25	\$34,810.00
2721	519 3	High School Bus (Second Bus)	\$0.00	\$0.00	\$9,050.00	\$0.00
2721	519 4	Second Kindergarten Bus	\$14,500.00	\$0.00	\$8,726.40	\$14,500.00
2722	519 1	Special Education Transportation:	\$75,000.00	\$67,907.44	\$120,809.00	\$75,000.00
2724	519 1	Athletic Transportation:	\$3,830.00	\$2,620.00	\$3,800.00	\$3,830.00
2725	519 1	Class-Field Trip Transportation:	\$12,354.00	\$7,644.90	\$12,354.00	\$12,354.00
2725	519 2	Science Camp Transportation:	\$662.50	\$776.99	\$662.50	\$662.50
2725	519 3	AMC Trip	\$1,775.00	\$1,035.00	\$2,100.00	\$1,775.00
TOTAL PUPIL TRANSPORTATION:			\$292,139.36	\$273,955.11	\$350,735.13	\$292,139.36
2800 Planning & Research						
2810		Building Committee	\$0.00	\$0.00	\$0.00	\$0.00
2810		Cooperative Committee	\$0.00	\$0.00	\$0.00	\$0.00
TOTAL Planning & Research			\$0.00	\$0.00	\$0.00	\$0.00
2900 WORKERS' COMP.; UNEMPLOYMENT COMP.:						
2900	219	Section 125 Plan	\$500.00	\$500.00	\$500.00	\$500.00
2900	260	Worker's Compensation:	\$8,000.00	\$5,157.46	\$8,000.00	\$8,000.00
2900	250	Unemployment Compensation:	\$1,000.00	\$14,403.03	\$1,000.00	\$1,000.00
TOTAL Insurance, Compensation, Retire.			\$9,500.00	\$20,060.49	\$9,500.00	\$9,500.00
4000 Building Improvement Services:						
4600	330	3 Archt/Engin. Study of Existing Bldg.	\$0.00	\$0.00	\$0.00	\$0.00
4600	450	1 Kindergarten Addition	\$0.00	\$0.00	\$0.00	\$0.00
4600	450	2 ADA Renovations	\$0.00	\$0.00	\$0.00	\$0.00
4600	738	New Phone System	\$0.00	\$0.00	\$0.00	\$0.00
4600	739	Security System	\$0.00	\$0.00	\$0.00	\$0.00
4600	738	Intercom System	\$0.00	\$0.00	\$0.00	\$0.00
4600	738	Swipe Button	\$0.00	\$0.00	\$0.00	\$0.00
4600	738	Gym Lights	\$0.00	\$0.00	\$0.00	\$0.00
4900	450	Addition to School	\$0.00	\$0.00	\$0.00	\$0.00
4000	Total Building Improvement Services		\$0.00	\$0.00	\$0.00	\$0.00
5100 DEBT SERVICE:						
5100	830	Payment of Interest:	\$185,270.63	\$185,270.63	\$173,101.88	\$185,270.63
5100	910	Payment of Principal:	\$295,000.00	\$295,000.00	\$295,000.00	\$295,000.00
TOTAL DEBT SERVICE:			\$480,270.63	\$480,270.63	\$468,101.88	\$480,270.63
5200						
5251	930	Capital Reserve-Special Education	\$0.00	\$10,000.00	\$0.00	\$0.00
5251	930	Capital Reserve-Projects Fund	\$0.00	\$10,000.00	\$0.00	\$0.00
5200			\$0.00	\$20,000.00	\$0.00	\$0.00
TOTAL GENERAL FUND OPERATING BUDGET			\$7,454,879.06	\$7,376,019.24	\$7,956,718.52	\$7,454,879.06

3100	FOOD SERVICES:	2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
3100	COMPENSATION:				
3110 110 1	School Lunch Director:	\$25,829.16	\$25,829.16	\$26,345.74	\$25,829.16
3120 110 2	Lunch Worker's Compensation:	\$23,664.55	\$23,849.93	\$24,610.95	\$23,664.55
3120 120	Lunch Worker's Substitutes' Compensation:				\$0.00
3120 200	BENEFITS:				
3120 211	Health Insurance:	\$19,989.74	\$19,989.74	\$28,956.92	\$19,989.74
3120 212	Dental Insurance:	\$2,145.59	\$1,672.00	\$1,565.36	\$2,145.59
3120 213	Life Insurance:	\$231.63	\$140.16	\$237.57	\$231.63
3120 219	Buy Out Option (Director - health insurance):				
3120 231	Retirement:	\$1,069.33	\$1,069.37	\$1,554.40	\$1,069.33
3120 220	F.I.C.A.:	\$3,786.27	\$3,419.29	\$3,898.19	\$3,786.27
3120	OTHER EXPENSES:				
3120 344	Physicals-Lunch Workers:	\$0.00	\$0.00	\$0.00	\$0.00
3120 430	Repairs To Equipment:	\$1,000.00	\$1,881.60	\$1,000.00	\$1,000.00
3120 430	2 Fire Safety Inspection:	\$130.00	\$130.00	\$150.00	\$130.00
3120 531	Telephone:	\$0.00	\$0.00	\$0.00	\$0.00
3120 580	Travel:	\$50.00	\$0.00	\$50.00	\$50.00
3120 610	Supplies:	\$2,000.00	\$1,244.22	\$1,500.00	\$2,000.00
3120 630	Food/Milk:	\$37,000.00	\$33,245.36	\$37,000.00	\$37,000.00
3120 623	Utility Gas:	\$1,300.00	\$1,036.93	\$1,300.00	\$1,300.00
3120 700	Equipment and Furniture:				
3120 733	1 New Equipment:	\$100.00	\$0.00	\$50.00	\$100.00
3120 737	1 Replacement of Equipment:	\$800.00	\$217.08	\$1.00	\$800.00
3120 733	2 New Furniture:	\$1.00	\$0.00	\$1.00	\$1.00
3120 737	2 Replacement of Furniture:	\$100.00	\$0.00	\$1,600.00	\$100.00
3120 810	Dues and Fees:	\$50.00	\$28.00	\$50.00	\$50.00
3120 890	Petty Cash:	\$200.00	\$161.06	\$100.00	\$200.00
	TOTAL FOOD SERVICE:	\$119,447.27	\$113,913.90	\$129,971.13	\$119,447.27

Budget Summary		2002-2003 Approved	2002-2003 Expended	2003-2004 Approved	Proposed Budget 2004-2005
1100	Regular Education Programs:	\$4,086,286.28	\$4,019,641.05	\$4,337,626.66	\$4,086,286.28
1200	Special Instructional Programs:	\$1,213,970.66	\$1,208,696.31	\$1,370,064.04	\$1,213,970.66
1300	Vocational Programs:	\$502.00	\$0.00	\$3.00	\$502.00
1400	Co-Curricular Activities:	\$44,572.79	\$39,291.48	\$49,168.35	\$44,572.79
1420	Summer School	\$3,927.36	\$3,379.15	\$3,729.28	\$3,927.36
2110	Attendance:	\$2.00	\$0.00	\$2.00	\$2.00
2120	Guidance:	\$48,394.80	\$67,070.16	\$51,068.26	\$48,394.80
2130	Health:	\$69,327.75	\$65,444.92	\$74,571.60	\$69,327.75
2140	Special Contracted Services:	\$89,324.91	\$81,947.90	\$94,642.00	\$89,324.91
2150	Speech Services:	\$85,673.34	\$77,777.59	\$78,982.45	\$85,673.34
2210	Improvement of Instruction:	\$36,382.69	\$28,262.30	\$31,449.96	\$36,382.69
2220	Library and Educational Media:	\$96,300.39	\$91,307.43	\$90,992.44	\$96,300.39
2310	School Board Services:	\$26,683.17	\$44,656.55	\$29,693.26	\$26,683.17
2320	Expenses - S.A.U. # 44:	\$215,352.48	\$215,352.48	\$215,349.63	\$215,352.48
2410	Office of The Principal:	\$264,986.77	\$253,606.72	\$260,017.73	\$264,986.77
2520	Office of The Bookkeeper:	\$44,400.63	\$55,449.47	\$58,693.75	\$44,400.63
2600	Operation and Maintenance of Plant:	\$346,881.04	\$329,849.50	\$382,327.09	\$346,881.04
2700	Pupil Transportation Services:	\$292,139.36	\$273,955.11	\$350,735.13	\$292,139.36
2800	Planning & Research	\$0.00	\$0.00	\$0.00	\$0.00
2900	Insurances, Compensation, Retirement:	\$9,500.00	\$20,060.49	\$9,500.00	\$9,500.00
4600	Building Improvement Services:	\$0.00	\$0.00	\$0.00	\$0.00
5100	Debt Service:	\$480,270.63	\$480,270.63	\$468,101.88	\$480,270.63
5200	Capital Reserve Deposits	\$0.00	\$1.00	\$0.00	\$0.00
Totals General Fund		\$7,454,879.06	\$7,356,020.24	\$7,956,718.52	\$7,454,879.06
General Fund Total		\$7,454,879.06	\$7,356,020.24	\$7,956,718.52	\$7,454,879.06
3100	Food Service Total	\$119,447.27	\$113,913.90	\$129,971.13	\$119,447.27
Total Operating Budget		\$7,574,326.32	\$7,469,934.14	\$8,086,689.65	\$7,574,326.32

Northwood School District 2002-2003 Balance Sheet

ASSETS	<u>GENERAL</u>	<u>FOOD SERVICE</u>	<u>ALL OTHER</u>	<u>CAPITAL PROJECTS</u>	<u>TRUST/ AGENCY</u>
CURRENT ASSETS					
Cash	\$ 98,896.17	\$ 50.00		\$251,678.63	\$112,833.67
Investments					
Assessments Receivable					
Interfund Receivable	\$ 10,569.14				
Intergovernment Receivable	\$ 2,756.00	\$2,039.00			
Other Receivables	\$ 716.38				
Bond Proceeds Receivable					
Inventories		\$2,953.11			
Prepaid Expenses					
Other Current Assets					
Total Current Assets	\$112,937.69	\$5,042.11	\$0.00	\$251,678.63	\$112,833.67
LIABILITY & FUND EQUITY					
Current Liabilities					
Interfund Payables		\$2,299.58			
Intergovernment Payables					
Other Payables	\$ 70,182.34	\$ 830.00			
Contracts Payable					
Bond and Interest Payable					
Loans and Interest Payable					
Accrued Expenses	\$ 131.93				
Payroll Deductions					
Deferred Revenues		\$1,912.53			
Other Current Liabilities					
Total Current Liabilities	\$ 70,314.27	\$5,042.11	\$0.00	\$0.00	\$0.00
FUND EQUITY					
Reserved for Inventories					
Reserved for Prepaid Expenses					
Reserved for Encumbrances					
Reserved for Continuing Approp.					
Reserved for Amts. Voted	\$ 30,000.00				
Reserved for Endowments					
Reserved for Spec. Purposes				\$251,678.63	\$112,833.67
Unreserved Fund Balance	\$ 12,623.42				
Total Fund Equity	\$ 42,623.42	\$0.00	\$0.00	\$251,678.63	\$112,833.67
Total Liabilities & Fund Equity	\$112,937.69	\$5,042.11	\$0.00	\$251,678.63	\$112,833.67

REPORT OF THE SCHOOL DISTRICT TREASURER

Northwood School District July 1, 2001 - June 30, 2002

Source of Revenue

Town of Northwood

District Appropriation	\$3,924,428.00	
District Appropriation - State	<u>\$1,350,102.00</u>	\$5,274,530.00

State of New Hampshire

Adequacy Grant	\$1,769,574.00	
Building Aid - Addition	\$ 95,655.35	
Catastrophic Aid	\$ 53,794.88	
Child Nutrition	\$ 35,176.00	
Medicaid Reimbursement	<u>\$ 41,942.67</u>	\$1,996,142.90

Other Sources

Food Service Sales	\$ 62,571.00	
Earnings on Investments	\$ 2,111.18	
Rental of Facilities	\$ 900.00	
School District's Filing Fees	\$ 7.00	
Special Education Tuition - Other LEA's	\$ 30,634.65	
Unanticipated	<u>\$ 16,718.22</u>	\$ 112,942.05

Total General Fund and Lunch Fund Receipts \$7,383,614.95

Construction Fund Revenue

Earnings on Investments	<u>\$ 6,221.45</u>	\$ 6,221.45
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Total Receipts All Funds **\$7,389,836.40**

Respectfully Submitted,

Shirley J. Allen
School District Treasurer

2002-2003 District Share of the SAU 44 Budget

DISTRICT	2002 EQUALIZED VALUATION	VALUATION PERCENT	2002-2003 ADM IN ATTENDANCE	PUPILS PERCENT	COMBINED PERCENT	2004-2005 DISTRICT SHARE	2003-2004 DISTRICT SHARE	% OF CHANGE	\$ CHANGE
Northwood	302,425,250	30%	483.9	32%	62%	\$218,891.29	\$215,349.63	2%	\$3,541.66
Nottingham	370,439,145	37%	476	31%	69%	\$241,002.20	\$230,012.83	5%	\$10,989.37
Strafford	325,449,823	33%	553.1	37%	69%	\$243,073.51	\$230,882.42	5%	\$12,191.09
TOTAL	998,314,218	100%	1513	100%	200%	\$702,967.00	\$676,244.88	4%	\$26,722.12

Northwood Itemized Special Education Expenditures

	2001-2002	2002-2003
Instruction	\$1,072,961.83	\$1,271,952.90
Related Services	\$ -	
Transportation	\$ 83,397.52	\$ 67,907.44
Tuition	\$ 693,695.65	\$ 885,263.78
Total Expenditures	\$1,850,055.00	\$2,225,124.12
Itemized Revenue Sources		
Catastrophic Aid	\$ 30,216.20	\$ 53,794.88
Tuition Received	\$ 16,723.71	\$ 29,187.86
Adequacy	\$ 405,266.00	\$ 377,454.00
IDEA Entitlement		
Part B (3-21)	\$ 77,554.35	\$ 124,153.00
Preschool	\$ 5,059.16	\$ 5,317.18
Medicaid	\$ 33,572.75	\$ 41,942.67
Total Revenues	\$ 568,392.17	\$ 631,849.59
Actual District Cost	\$1,281,662.83	\$1,593,274.53

2003-2004 PRINCIPAL AND TEACHER SALARIES

<u>Employee</u>	<u>Position</u>	<u>Salary</u>	<u>Position</u>	<u>Salary</u>
Crist, John	Principal	\$65,280.00	Superintendent	\$82,216.78
Gendron, Barbara	Assistant Principal	\$54,791.57	Special Ed. Director	\$61,148.73
Bechtold, Fran	Grade 6 - 8	\$29,612.00	Asst. Special Ed. Director	\$51,051.29
Bird, Kathleen	Nurse	\$40,715.00	Business Administrator	\$57,120.00
Bird, Marnie	Art	\$31,721.00	Grant Writer (Part Time)	\$24,000.00
Bostrom, Kathryn	Elementary	\$45,894.00		
Carroll, Nancy	Elementary	\$45,541.00		
Chamberlin, Susan	Math/Technology	\$48,968.00		
Cohen, Josh	Music	\$31,721.00		
Cronin, Leigh	Elementary	\$33,980.00		
Cunningham, Vonda	Elementary	\$40,010.00		
Desmarais, Suzan	Elementary	\$45,866.00		
Estefan, Catherine	Guidance	\$29,612.00		
Fillipon, John	Grade 6 - 8	\$27,701.00		
Fletcher, Melanie	Kindergarten (1/2 time)	\$14,335.50		
Folan, Joanne	Grade 6 - 8	\$51,918.00		
Fredette, Margaret	Elementary	\$33,980.00		
Gasowski, Annie	Physical Education/Health	\$47,741.00		
Gayer, Linda	Special Education	\$46,766.00		
Geoffrey, Dan	Special Education	\$32,019.00		
Goodman, Lou	Elementary	\$51,593.00		
Groskopf, Tracey	Grade 6 - 8	\$44,830.00		
Horne, Kate	Elementary	\$40,010.00		
King (Dyer), Louise	Grade 6 - 8	\$35,243.00		
Knupp, Anne	Elementary	\$29,674.00		
Konrad, Dorothy	Elementary	\$47,741.00		
Kramas, Linda	Elementary	\$47,416.00		
Larsen, Kathy	Elementary	\$35,286.00		
Lenharth, Jennifer	Grade 6 - 8	\$35,169.00		
Lucey, Gale	Elementary	\$48,066.00		
Magnusson, Lisa	Kindergarten	\$45,541.00		
Marini, Mary	Special Education	\$46,766.00		
Mentel, Virginia	Special Education	\$34,094.00		
Moore, Melissa	Media Generalist	\$33,140.00		
Oliver, Brenda	Music (1/2 time)	\$16,415.50		
Paine, Robert	Special Education	\$29,891.00		
Patterson, Nicole	Elementary	\$25,859.00		
Penney, Richard	Physical Education/Health	\$48,968.00		
Pitman, Carla	Reading Specialist	\$51,593.00		
Reeves, Nancy	Technology/Math	\$32,019.00		
Robertson, Allan	Grade 6 - 8	\$48,066.00		
Sarno, Elizabeth	Grade 6 - 8	\$39,773.00		
Shaughnessy, Megan	Title I Reading	\$6,000.00		

Independent Auditor's Report

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

August 13, 2003

To the School Board
Northwood, New Hampshire School District

We have audited the general purpose financial statements of the Northwood, New Hampshire School District as of and for the year ended June 30, 2003, and have issued our report thereon dated August 13, 2003.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Northwood, New Hampshire School District is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of general purpose financial statements in accordance with accounting principles generally accepted in the United States of America. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Northwood, New Hampshire School District for the year ended June 30, 2003, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

We noted certain matters involving the internal control over financial reporting and its operation that we consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to our attention relating to significant deficiencies in the design or operation of the internal control over financial reporting that, in our judgment, could adversely affect the Northwood, New Hampshire School District's ability to record,

process, summarize, and report financial data consistent with the assertions of management in the general purpose financial statements.

CASH BALANCE

Observation

General ledger cash balances varied from the District Treasurer's reconciled balance by a material amount. No general ledger balances from the prior year were posted to the accounting system and therefore reconciliation of general ledger balances was not done during the year.

Implication

Internal controls over the financial activities of the District are seriously weakened when accounting personnel do not attempt to reconcile balances on a regular basis.

Recommendation

We recommend that all general ledger accounts be reconciled to underlying data on a regular basis. We urge the bookkeeping department formally report monthly to the District's management or to the School Board, identifying the detail of each balance sheet account and comparing the general ledger cash balance to the monthly Treasurer's report.

A material weakness is a condition in which the design or operation of one or more of the internal control components does not reduce to a relatively low level the risk that misstatements in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. Our consideration of the internal control over financial reporting would not necessarily disclose all matters in the internal control that might be reportable conditions and, accordingly, would not necessarily disclose all reportable conditions that are also considered to be material weaknesses. We believe that the reportable condition described above is a material weakness.

This report is intended for the information of management and the School Board. However, this report is a matter of public record, and its distribution is not limited.

Wicham, Pluhay & Co., PC

2003 Superintendent's Report

SAU # 44
PRE-SCHOOL
PROGRAM

SCHOOL ADMINISTRATIVE UNIT #44

569 FIRST NEW HAMPSHIRE TURNPIKE
NORTHWOOD, N.H. 03261
(603) 942-1290
FAX: (603) 942-1295

NORTHWOOD
NOTTINGHAM
STRAFFORD

JUDITH A. McGANN, M.Ed.
INTERIM SUPERINTENDENT

DOREEN A.D. WITTENBERG, B.A.
BUSINESS MANAGER

JUDITH A. McGANN, M.Ed.
SPECIAL EDUCATION DIRECTOR

John P. Crist, Ph.D.
Principal,
Northwood School

Kathy N. Hancock, M.Ed.
Principal,
Nottingham School

Richard A. Jenisch, M.A.
Principal,
Strafford School

Superintendent's Report

To the Voters of Northwood:

It is with great pleasure that I am able to service the community of Northwood as your Interim Superintendent. I will be serving in this position until June 30, 2004.

The SAU is currently in the process of searching for a new Superintendent with the support of the New Hampshire School Boards Association. The representatives for the Search Committee for this endeavor will include community members from each district, as well as representatives from each school and school board to conclude with the hiring of a new Superintendent to begin servicing the districts July 1, 2004.

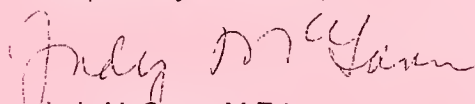
The SAU is in the process of revising the "SAU 44 Professional Evaluation Plan" for teachers. This task involves educators, paraeducators, administrators, and a representative from Coe-Brown Northwood Academy, as well as community members working collaboratively in upgrading the present evaluation process of educators. This process allows the SAU to meet the NCLB (No Child Left Behind) standards. We thank them for their invaluable input.

On behalf of SAU #44, I would like to commend the Northwood School District on their efforts and accomplishments in following through with the requirements set by the No Child Left Behind law.

At this time, the SAU would like to congratulate Dr. John Crist as the recipient of Principal/Partnership Award by the New Hampshire Parent/Teacher Association. This award is presented to only one candidate throughout the State. Congratulations Dr. Crist, we are fortunate to have you as a member of our team.

On behalf of the members of the School Administrative Unit #44 staff, I wish to thank the members of the School Board, and the community for their untiring efforts and continued support on behalf of our children.

Respectfully submitted,


Judy McGann, M.Ed.
Interim Superintendent

2003 Northwood School Principal's Report

The 2003-2004 school year opened smoothly. We continue to enjoy our "new" facility and are still learning how to use it effectively in a responsible way.

We have continued to revise the curriculum and instructional techniques and strategies. Last year we worked to renew the Language Arts curriculum. The new document is completely aligned with the N. H. State Framework. Every teacher received a copy and is now using it to plan their reading and language instruction. To support professional development in language arts we have offered a thirty (30) hour course on implementing the John Collins writing program. More than twenty staff are taking the course. The course is supported through a grant. New science kits have been purchased to support science instruction at the elementary level. These materials afford a hands-on science experience early on for our younger students. Materials purchased include kits on Plant Growth and Development, Rocks and Minerals, Electric Circuits, and Magnets and Motors. These materials were also purchased with grant funding.

This year the New Hampshire legislature has established a more comprehensive accountability system for measuring and reporting student performance at the school, district, and state level. This system is compatible with federal requirements under the No Child Left Behind (NCLB) Act by adopting targets for "adequate yearly progress." I am pleased to report that Northwood School met all of the established goal expectations for adequate yearly progress (AYP).

The School board in conjunction with the school administration has established four (4) focus areas through a Strategic Planning process. The areas chosen include developing a World Language program, working on student enrichment needs, to monitor space needs, and to develop more comprehensive band and chorus programs through better scheduling. Progress has already been made on these goals including the establishment of offering Spanish at the club level after school.

Overall, this has been a very good year for Northwood School. We continue to work with the entire community in order to provide the best programs possible for the youth of Northwood. Our theme continues to be "Northwood Cares".

Respectfully submitted,

John P. Crist, PH.D.
Principal

NORTHWOOD SCHOOL NURSE'S ANNUAL REPORT

The nurse's office would like to say thank you to the greater school community and the town for the support to renovate and enlarge the school. It has made a world of difference to have a safer and healthier environment within which to perform our jobs. We now have space to care for the sick, privacy to conduct assessments, access for those who need it, room to get paperwork accomplished and storage to safely keep our equipment and supplies.

In the fall, vision and hearing screenings were conducted for the entire school. An average of 55 referrals went out as a result of these screenings. We also have support from the local Lions Club and Lens Crafters at the Steeplegate Mall for children who need support in obtaining professional evaluations or glasses. Thank you to both groups for that support.

The flu shot is offered every fall to the staff. About 30 staff members usually participate in that program.

October's "Red Ribbon Week" (drug free commitment) activities were planned by a few staff members. The activities were incorporated into the school day and were well received.

The scoliosis program in February was expanded to serve grades 6-8. Fourteen referrals were made for professional assessment. Next year we will add on the students from the 5th grade.

The Lamprey Health Care School-Based Dental Hygiene Program began this year (in May) for grades 2 and 3. Of the 105 students, 30 were screened. Six received a full cleaning, dental instruction and referrals for further dental care. This was a new program for us and the feed back from the teachers was positive in that the students were served with a minimum of class time lost. The 2003-2004 year will expand to service grades K-4.

In May we ran our annual bike helmet sale, selling about 50 helmets.

The nurse's office would like to thank the teachers, administrators, parents and school community for all their support both big and small. Thank you also to Ms. Beryl Small, L.N.A., whose warm personality and practical approach make her an asset to the office that I feel I could not do without.

Sincerely,

Kathy Bird, R. N.
School Nurse

2003 Northwood School Graduates

Catherine L. Adams	Spencer R. Hardwick	Grady O'Neil
Sara Allard	Jeffrey N. Hodgdon	Christi E. Pike
Taylor R. Ashford	Gary M. Hoover	Christopher L. Rank
Amber L. Bassett	Ryan Hoyt	Sasha R. Remick
Katie L. Beirsto	Trevor K. Jandebour	Sheri M. Roux
Paul W. Blouin	Tessa J. Jesmer	Zachary M. Ruddy
Calah D. Bouchard	Amy E. Jordan	Samantha M. Segura
Megan C. Bready	Kyla Jurgel	Courtney J. Small
Sarah J. Bujno	Olivia Kennett	Matthew R. Smart
Rebecca S. Bunker	Joshua A. Kimball	Tyler L. Smith
Calie Chase	Benjamin A. Levergood	Tara L. Spargo
Nicholas C. Comtois	Kate E. Lloyd	Joshua J. Steenbergen
Terra L. Conley	Joshua B. Lucien	Kelsea Stewart
Samantha M. Currier	Danielle M. MacDonald	Chance A. Strandell
Kyle DiFruscio	Joshua A. Madison	Marcie E. Tasker
Max Dinnerstein	Cheryl A. Mainheit	Robert Thompson
Amanda Elliott	Benjamin S. Martin	Benjamin Waniski
Spencer M. English	Logan J. Mastroianni	Brooke A. Wenckus
Kyle T. Faucher	Timothy R. McConnell	Robert West
Nicketa S. Fife	Jacob D. McNally	Justine H. Wheeler
Amanda B. Fuller	Taylor J. Morrissette	Justin J. Wood
Ryan Garrison	Robert S. Morton	
Tasha Glidden	Nathan R. Nadeau	
Tiffany Glidden		
	Mathew S. Nichols	
Kate M. Hanrahan	Patrick R. O'Connell	

2003 Births

DATE OF BIRTH	NAME OF CHILD	NAME OF FATHER	NAME OF MOTHER	PLACE OF BIRTH
01/20/03	O'Dwyer, Aodhan Elijah	O'Dwyer, Kevin	O'Dwyer, Jennifer	Concord
01/27/03	McHugh, Jared Reese	McHugh, John	McHugh, Ginger	Concord
02/21/03	Leblond, Brianna Theresa	Leblond, Ronald	Leblond, Cari	Manchester
02/26/03	Roy, Brenna Christine	Roy, Stephen	Roy, Nicole	Concord
03/14/03	Miller, Evan Bryce	Miller, David John	Hambleton, Karen Lynn	Northwood
03/26/03	Tuson, Thomas Da-Yao	Tuson, Earl	Tuson, Alice	Hopkinton
04/03/03	Bettencourt, Jennifer Lynn	Bettencourt, Todd	Bettencourt, Nicole	Dover
04/28/03	Zanes, Kaelyn Patricia	Zanes, Travis	Zanes, Heidi	Nashua
05/21/03	Peverly, Benjamin David Hill	Peverly, Robert	Peverly, Jennifer	Exeter
06/10/03	Bono, Aaron James	Bono, Daniel	Bono, Kathleen	Rochester
07/17/03	Jacques, Audrey Mabel	Jacques, Rene	Jacques, Jill	Concord
07/17/03	Folsom, Willow Lynn	Folsom, Keith	Folsom, Kellye	Concord
08/18/03	Tuttle, Rachel Colleen	Tuttle, Richard	Tuttle, Kristine	Dover
08/24/03	Hill, Nicholas Robert	Hill, Gregory	Hill, Lisa	Exeter
08/26/03	Giordani, Cavan Cottrell	Giordani, Stephen	Cottrell, Stephanie	Portsmouth
09/11/03	Moehlmann, William Samuel	Moehlmann, William	Moehlmann, Kimberly	Dover
09/18/03	Sorrentino, Izabella Mary	Sorrentino, Donald	Sorrentino, Lisa	Concord
10/08/03	Coe, Jamie Susan	Coe, Thomas	Coe, Nancy	Manchester
10/27/03	Gardiner, Kyliana Elizabeth	Gardiner, Russell	Gardiner, Carrie	Manchester
10/31/03	Groves, Natalie Ray	Groves, Adam	Groves, Lucy	Concord
11/16/03	Horning, Nicole Mason	Horning, David	Horning, Lori	Manchester
11/21/03	Gardner, Trevor John	Gardner, Brian	Gardner, Jennifer	Dover
11/22/03	Cirillo, Thomas William	Cirillo, Michael	Cirillo, Deborah	Concord
12/02/03	Nicoll, Kailynne Christine	Nicoll, John	Nicoll, Christine	Portsmouth
12/27/03	Filley, Hannah Jane	Filley, Ralph	Filley, Virginia	Exeter

2003 Marriages

DATE	GROOM	BRIDE	LOCATION
02/17/03	Gervais, Howard E	Brent, Jennifer R	Epping
04/11/03	Toulouse, Andre A	Toulouse, Pauline	Bedford
04/19/03	Sorel, William R.	Dwyer, Jane M.	Exeter
04/26/03	Dukette, Jonathan	Coulsey, Julie Lynn	Bedford
04/26/03	Folsom, Keith William	Strickland, Kellye Ann	Northwood
05/17/03	Tatem, J. Daniel	Tatem, Angela T.	Durham
05/17/03	Ludwikowski, Jamie L	Davis, Lisa A	Concord
05/28/03	Schwartz, Richard E	Bresciani, Deborah Ann	Northwood
05/31/03	Nowlan, Lawrence J.	Wiley, Heather L	Northwood
06/28/03	Gaedtke, Christopher Michael	Feeley, Jennifer Lee	Portsmouth
07/19/03	Bowes, Michael Thomas	Philbrick, Toni L.	Northwood
07/19/03	Kelso, Kevin J	Laroche, Cassandra M.	Manchester
07/26/03	Froton, Kevin Scott	Horion, Erin Marie	Concord
08/01/03	Guye, Koby Jason	Barnes, Emily Grace	Northwood
08/09/03	Daugherty, James Franklin	Merritt, Diane Carla	Northwood
08/16/03	Perry, Douglas Frank	Allen, Christine	Northwood
09/05/03	Kull, Stephen Albert	Edes, Mary Giles	Rye
09/21/03	Whyte, Richard V.	Brackett, Judith A.	Northwood
09/25/03	Roy, Wayne J	Bonanno, Kristen A.	Hampton
09/27/03	Downing, Stephen D.	Underhill, June A.	Ashland
10/04/03	Bulgar, Scott Michael	Maccubbin, Mary Theresa	Jackson
10/05/03	Morton, Scott A.	Sanborn, Kendra Jean	Northwood
10/31/03	Chaplin, Wayne Clinton	Colby, Marcelle Elaine	Northwood
11/03/03	Kinney, Shawn M.	Tillman, Rebecca Elaine	Rochester
12/31/03	Laplante, Jeffrey Allen	Godoy, Velda Jean	Northwood

2003 Deaths

DATE	DECEASED	FATHER	MOTHER	PLACE
01/05/03	Straughan, John J.	Straughan, Jesse	Lamarsh, Aurore	Northwood
02/03/03	Hess, Vera	Gibson, Harvey	Hardsock, Mable	Concord
02/04/03	Arsenault, Dorothy E.	Michelmoue, Harry	Mozeen, Mary	Epsom
02/04/03	McVicar, Robert J.	McVicar, James	Dunn, Isabella	Manchester
02/14/03	Fife, Tony R.	Fife, Lynwood	Tasker, Clara	Concord
02/28/03	Strachan, Mary R.	Reese, Charles	Soutiere, Lillian	Concord
04/12/03	Thompson, Wesley A.	Thompson, Arthur	Quick, Mary	Northwood
04/26/03	Coughlin, Arthur A.	Coughlin, Arthur	McCarthy, Cecilia	Epsom
04/27/03	Rundgren, Carl E.	Rundgren, Oscar	Cole, Elinor	Lebanon
05/14/03	Thomas, Robert J. Jr.	Thomas, Robert J. Sr.	Nolin, Patricia N.	Northwood
06/17/03	Richardson, John P.	Richardson, George	Spiller, Roxanna	Concord
06/20/03	Evans, Marc L.	Evans, Marc J	Muse, Winifred	Northwood
06/24/03	Wentworth, Roy E.	Wentworth, Guy	Blinn, Mary	Epsom
07/06/03	Robbins-Montieth, Kenneth G.	Monteith, Howe	Gibson, Shirley	Northwood
07/15/03	Itigan, Georgeta	Raicu, Ioan	Nistor, Natalia	Northwood
08/17/03	Wiswell, Frances	Sexton, John	Deasy, Margaret	Northwood
08/22/03	Griffin, Helen	Sammarco, Salvatore	Orlando, Lena	Concord
09/03/03	Wales, Alfreda	Ritchie, Thomas	Mawhinney, Esse	Epsom
09/06/03	Richardson, Evelyn A	Smith, Leslie	Brown, Mary	Concord
09/06/03	Griffin, Milton E	Griffin, Milton	Martin, Frances	Concord
10/09/03	Castonguay, Henri J.	Castonguay, Joseph	Bosse, Rita	Concord
10/16/03	Hubner, Ruth R.	Graves, Roy	Unknown, Elsie	Concord
10/24/03	Shaw, James W.	Shaw, Harold	Bragg, Lucy	Concord
11/28/03	Olivier, Betty Janet	Marden, Arthur B.	Illingsworth, Florence M	Northwood
12/09/03	Panton, Harry Joseph	Panton, Harry J. Sr.	Blaise, Beatrice	Northwood

NAMES & TELEPHONE NUMBERS OF REPRESENTATIVES & SENATORS

U.S. Senators

Honorable Judd Gregg
U.S. Senate Building
Washington, DC 20510

125 North Main Street
Concord, NH 03301
225-7115

Honorable John E. Sununu
Senate Russell Courtyard 4
Washington DC 20510

1 New Hampshire Ave
Portsmouth, NH 03801
430-9560

U.S. Congressmen

Honorable Charlie Bass (Second District)
1728 Longworth House Office Bldg.
Washington, DC 20515

142 North Main Street
Concord, NH 03301
226-0249

Honorable Jeb Bradley (First District)
1218 Longworth House Office Building
Washington, DC 20515

104 Washington Street
Dover, NH 03820
743-4813

State Senator

John S. Barnes
PO Box 362
Raymond, NH 03077

895-9352 Home Phone
895-9396 Business Phone

Representatives

Robert A. Johnson
Ye Old Canterbury Road
Northwood, NH 03261

942-8666 Home Phone

Joseph Stone
12 Nottingham Rd.
Deerfield, NH 03037

463-8309 Home Phone

Rudolph J. Kobel
73 Old Candia Rd
Candia, NH 03034-2414

483-8653 Home Phone

Harriet E. Cady
PO Box 149
Deerfield, NH 03037

463-9727 Home Phone

Elbert I. Bicknell
99 Mountain View Rd
Deerfield, NH 03037-1210

463-9783 Home Phone

State Offices of Interest

Attorney General, Consumer Protection Bureau
Office of the Governor
Fish & Game Department
Secretary of State

271-3641
271-2121
271-3421
271-3242

TOWN OF NORTHWOOD SCHEDULE OF MEETINGS

Board of Selectmen: Every other Tuesday - 6:00 p.m.

Call to be placed on the agenda - Agenda deadline Thursday 12 noon prior to Tuesday evening meeting

Board of Adjustment: Fourth Monday of each month - 7:00 p.m.

Deadline for applications is the first of each month

Planning Board: Fourth Thursday of each month - 7:00 p.m.

Call to be placed on the agenda - for consultations

Deadline for applications is the first of each month

2004 TOWN HOLIDAYS

New Year's Day	January 1, 2004	Thursday
Martin Luther King Day	January 19, 2004	Monday
Presidents Day	February 16, 2004	Monday
Memorial Day	May 31, 2004	Monday
Independence Day	July 5, 2004	Monday*
Labor Day	September 6, 2004	Monday
Columbus Day	October 11, 2004	Monday
Veterans Day	November 11, 2004	Thursday
Thanksgiving Day	November 25, 2004	Thursday
Day after Thanksgiving	November 26, 2004	Friday*
Christmas Day	December 24, 2004	Friday*

*Holiday Policy for Town of Northwood Employees:

If the holiday falls on Saturday, the Town of Northwood will observe the holiday the Friday before. If the holiday falls on a Sunday, the Town of Northwood will observe the holiday on the Monday following the holiday.

The Board of Selectmen has approved the closing of offices for Saturday hours due to the following holidays falling on either Friday or Monday for the year 2004: **Memorial Day, Fourth of July, Labor Day, Thanksgiving Day, day after Thanksgiving and Christmas.**

All offices and the transfer station are closed on the Saturdays of School District and Town Meetings.

Approved by the Northwood Board of Selectmen

Scott R. Bryer, Chairman

James A. Hadley

Lucy C. Edwards

Northwood Town Department - Email Addresses

Town Administrator	administrator@town.northwood.nh.us
Finance Administrator	finance@town.northwood.nh.us
Tax Collector/Town Clerk	townclerk-taxcollector@town.northwood.nh.us
Code Enforcement Officer	buildinginspector@town.northwood.nh.us
Municipal Receptionist	reception@town.northwood.nh.us
Assessing Office	assessing@town.northwood.nh.us
Board Administrator	boardadministrator@town.northwood.nh.us
Recreation	recreation@town.northwood.nh.us
Animal Control Officer	animalcontrol@town.northwood.nh.us
Human Services	humanservices@town.northwood.nh.us
Police	police@town.northwood.nh.us
Fire	fire@town.northwood.nh.us

TOWN WEBSITE:

www.town.northwood.nh.us

NORTHWOOD TOWN DEPARTMENTS TELEPHONE / BUSINESS HOURS

Building Inspector / Code Enforcement - 942-5586 ext. 203

Monday	8:00 a.m. to 11:00 a.m.
Thursday	1:00 p.m. to 4:00 p.m.
Saturday	8:00 a.m. to 11:00 a.m.

Chesley Memorial Library - 942-5472

Monday	9:00 am. to 4:00 p.m. 6:00 p.m. to 8:00 p.m.
Tuesday	9:00 a.m. to 1:00 p.m.
Wednesday	9:00 am. to 4:00 p.m. 6:00 p.m. to 8:00 p.m.
Thursday	9:00 am. to 4:00 p.m. 6:00 p.m. to 8:00 p.m.
Friday	CLOSED
Saturday	9:00 a.m. to 1:00 p.m.

Planning Board / Board of Adjustment Administrator - 942-5586 ext. 205

Monday	9:00 a.m. to 2:00 p.m.
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Selectmen's Business Office - 942-5586 ext. 202

Monday, Tuesday, Friday	9:00 a.m. to 2:00 p.m.
Wednesday	CLOSED
Thursday	9:00 a.m. to 4:30 p.m.
Second and Last Saturday	9:00 a.m. to noon

Town Clerk Office - 942-5586 / Tax Collector Office - 942-5586 ext. 201

Monday	8:00 a.m. to 10:00 a.m. 4:00 p.m. to 7:00 p.m.
Tuesday	9:00 a.m. to 2:00 p.m.
Wednesday	CLOSED
Thursday	9:00 a.m. to 4:30 p.m.
Friday	9:00 a.m. to 2:00 p.m.
Second and Last Saturday	9:00 a.m. to noon

Transfer Station / Recycling Facility - 942-5586 Summer Hours

Saturday	8:00 a.m. to 2:00 p.m.
Sunday	12:00 p.m. to 4:00 p.m.
Wednesday September 1 - March 31	8:00 a.m. to noon
Wednesday April 1 - August 31	4:00 p.m. to 8:00 p.m.

DEPARTMENT	TELEPHONE #
Fire / Rescue / Emergency Management	911
Fire Station Office	942-9103 / 9104
Health Officer	942-9100
Highway Department	942-9108
Police Department (Business)	942-9101
Police Department (Dispatch)	942-8284

2004 Important Dates to Remember

January 1	Town fiscal year opens
January 21	First day for candidates to declare for Town Election
January 27	Presidential Primary
January 30	Last day for candidates to declare for Town Election
March 1	Last day to file for Veteran's Credit for previous year
March 6	Annual School District Meeting
March 9	Annual Town and School Elections
March 13	Annual Town Meeting
April 1	All property in Northwood, assessed to owner this date
April 15	Last day for taxpayers to apply for Current Land Use Assessment RSA 79-A:5, II
June 30	School District fiscal year closes
July 1	School District fiscal year opens
July 1	First half of semi-annual tax billing commences to draw interest at 12%
August 1	Last day for qualified person over 65 to apply for an Elderly Exemption for previous year
September 14	State Primary Election
November 2	General Election
December 1	Unpaid real estate of second tax billing commences to draw interest at 12%
December 31	Town fiscal year closes

