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2003

287th
Annual Town Report



*For the Year Ending
December 31, 2003*



Printed on recycled paper
30% Post Consumer Waste

GENERAL INFORMATION FOR THE TOWN OF STRATHAM

TELEPHONE NUMBERS: (* denotes an emergency number)

Fire Department (to report fire)	911*
EMS Emergency Number (ambulance)	911*
Fire House business number (not to report fire).....	772-9756
Fire Chief.....	772-8215
Police Department (emergency number)	911*
Police Department (business number).....	778-9691
Animal Control.....	772-6047
Town Clerk/Tax Collector.....	772-4741
Selectmen's Office/Town Administrator.....	772-7391
Planner/Planning Board	772-7391
Highway Department.....	772-5550
Building Inspector/C.E.O.....	772-7391
Wiggin Memorial Library.....	772-4346
Historical Society.....	778-0434
Recreation Commission Office.....	772-7450
Stratham Memorial School.....	772-5413
Exeter Region Coop. School District (main switchboard)	778-7772
Superintendent, SAU #16.....	775-8653

TOWN OFFICE HOURS:

Monday - Friday: 8:30 am to 4:00 pm (closed holidays)

HISTORICAL SOCIETY HOURS:

Tuesdays 9 am-11:30 am; Thursdays 2 pm- 4 pm; 1st Sunday of month 2 pm-4 pm

STRATHAM TRANSFER STATION HOURS:

Saturdays only 9 am - 4 pm (winter - November - April, 1st and 3rd Saturdays)

MEETINGS/SCHEDULES:

Selectmen's Meetings: Mondays 7:00 pm (except legal holidays)

Volunteer Fire Department: 1st & 3rd Tuesdays 8 pm Business Meeting
2nd (firefighter) & 4th (EMS) Tuesdays Training

Planning Board: 1st & 3rd Wednesdays of month - 7:00 pm

Board of Adjustment: Tuesdays, 7:30 pm, Upon Request

Code Enforcement Officer/Building Inspector Office Hours: Monday - Friday 9 am - noon

Fair Committee: Last Wednesday of Month 7:30 pm at Fire House

Trash & Recycling Collection: Thursday & Friday curbside 7 am

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2003

**ANNUAL REPORT
OF THE
TOWN OF STRATHAM
NEW HAMPSHIRE
BY THE**

Selectmen, Town Clerk, Tax Collector,
Town Treasurer, and other Town Departments,
Boards and Commissions
And School District Reports

DECEMBER 31, 2003

WITH THE

**VITAL STATISTICS
FOR 2003**

Printed and Bound By:

Commonwealth Printing
Newburyport, MA
2004



DEDICATED TO STEPHEN H. FLINK

Volunteers, who often receive very little notice, permit a town to run smoothly and effectively. Many become constants on which the Town frequently relies. This is particularly true in the Stratham Volunteer Fire Department and specifically in the field of Emergency Management. Stephen H. Flink is one such volunteer who serves as the Town's Emergency Management Director. For over 16 years, Steve has overseen the Town's emergency preparedness for both natural and man-made disasters. His skill, knowledge, and training have been a regular asset to all emergency responders on a local, regional, and statewide basis.

Born in Bronx, NY, Steve served in the US Navy from 1959 to 1963. His marriage of 40 years to Anne nurtured three children, Heather, Erik and Kristen. They enjoy two grandchildren, Alexandra and Ashley. The Flinks moved to Stratham in 1982. Steve created a successful risk assessment consulting business, The Nordic Group, whose clients hail from around the world. Having many talents to offer the Town, Steve joined the Volunteer Fire Department and assumed an eventual leadership role by rising to the rank of Lieutenant before assuming the role of Emergency Management Director. As Director, he oversaw all the planning activities relating to the Town's participation in the Seabrook Station licensing and graded exercises, which have occurred every other year since before the plant's opening. These exercises and Steve's leadership prepared the Town's response capabilities, which were nationally recognized in 1992 by the Federal Emergency Management Agency with receipt of the "Excellence in Emergency Management Award." One of only 2 national awards given that year, the recognition was for the Town's coordinated and highly effective response to the 1991 windstorm which leveled Stratham Hill Park and many other areas of town. This award was a direct reflection of Steve's commitment to excellence in assuring the safety and well-being of Stratham residents.

Steve's talents have benefited the Town in many other ways not so apparent. While moving up the ranks in the Fire Department, many speak of the mentoring role he played in other members' development as firefighters. He also volunteered in other ways for the Stratham Fair, most notably as coordinator of small stage entertainment for many years, and by providing technical assistance and equipment for the new picture ID cards used this past year. With Steve's professional background, he advised the Selectmen many times on risk management issues and insurance coverage evaluations. Although to many these topics may sound dry or tedious, Steve's vision, infectious wit, cutting insight, and general enthusiasm for any task at hand made such efforts all the more worth doing with the confidence that Steve exuded. By epitomizing the steady and resolved spirit of voluntarism on which all towns come to depend, we dedicate this 2003 Town Report to Stephen H. Flink.



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2003 TOWN OFFICERS

ELECTED POSITIONS

BOARD OF SELECTMEN

Kirk Scamman, Chair	term expires 2004
Martin Wool	term expires 2005
David Short	term expires 2006

MODERATOR

W. Douglas Scamman, Jr.	term expires 2004
Jerry Howard (appointed assistant)	term expires 2004

TOWN CLERK/TAX COLLECTOR

Shirley S. Daley	term expires 2005
Brenda Mason, Deputy (appointed)	
Norma Corrow, Secretary (appointed)	

TREASURER

Kenneth F. Lanzillo	term expires 2005
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SUPERVISORS OF THE CHECKLIST

Susan Hunter	term expires 2006
Florence Wiggin	term expires 2008
Carol Gulla	term expires 2004

TRUSTEES OF THE TRUST FUNDS

Diane Morgera, Chair	term expires 2006
Stephen Johnson	term expires 2005
Joyce Rowe	term expires 2004

LIBRARY TRUSTEES

Lesley Gaudreau, Director (appointed)	
D. Craig Wark, Chair	term expires 2006
David Sollet	term expires 2005
Carol Gulla	term expires 2006
Joyce Charbonneau	term expires 2004
Diane Andersen	term expires 2004

CEMETERY COMMITTEE

Kenneth F. Lanzillo, Chair	term expires 2006
Russell Stevens	term expires 2005
Brenda Mason	term expires 2004

APPOINTED POSITIONS

TOWN ADMINISTRATOR

Paul R. Deschaine
Valerie Kemp, Bookkeeper
Joseph Marchio, Custodian/Maintenance

CODE ENFORCEMENT/BUILDING INSPECTOR

Terry Barnes
Linda Beaudoin, Secretary

HIGHWAY DEPARTMENT

Fred A. Hutton Jr., Highway Agent
Russell Stevens
Alan Williams
Robert Cook

FIRE DEPARTMENT

Chief Robert O. Law
First Assistant Chief David Emanuel
Second Assistant Chief Fred Hutton, Jr.
Captain Christopher Rowe, Jr.
Captain Jeffrey DiBartolomeo
Lt. Bryan Crosby
Lt. John Dodge
Lt. Alan Choiniere
Lt. James Devonshire
Chief Steward Rob Cook
Asst. Steward Matt Larrabee
Rescue - Captain Mike Watkins
Rescue - Lt. Derrick Hall

OFFICE OF EMERGENCY MANAGEMENT

Stephen H. Flink, Director
David Emanuel, Deputy

POLICE DEPARTMENT

Chief Michael Daley
Lt. Richard Wood
Sgt. David Pierce
Sgt. Richard Gendron, Detective
Off. Tanya Lampi
Off. Charles Law
Off. James Call
Off. John Emerson
Off. Shawn Walmsley
Off. Shanon Goff
Jaye Aither, Secretary
William Hart, Prosecutor

On-Call Officers:
Donald Andolina
Michael Gobbi
Bradley Hutchings
Kevin Walsh
David Gilbert
W. Michael Early
Peter Bakie
Kevin O'Neil

HEALTH OFFICER

Mary Roth
Dr. Steven R. Roth, Deputy
Dr. Vincent Tan, Deputy

PLANNING BOARD

Timothy Mason, Chair	term expires 2005
Brad Sweet, Vice Chair	term expires 2004
Lissa Ham	term expires 2004
Ken Cornwell	term expires 2005
Martin Wool, Selectmen's Rep.	
Bruno Federico, Alternate	term expires 2004
Janet Johnson, Alternate	term expires 2006
Frank Catapano, Alternate	term expires 2006
Charles Grassie, Town Planner	

BOARD OF ADJUSTMENT

Neil Rowe, Chair	term expires 2004
Joseph Derwiecki, Secretary	term expires 2005
Graeme Mann	term expires 2006
George D. Cooper	term expires 2006
Bruce Barker	term expires 2004
Joseph Downey, Alternate	term expires 2005
Janice Hussey, Alternate	term expires 2004

CONSERVATION COMMISSION

Gordon Barker, Chair	term expires 2006
Patricia Elwell, Secretary	term expires 2005
Gerald Batchelder, Vice Chair	term expires 2004
James Cushman	term expires 2005
Robert Keating	term expires 2005
Jamie Marsh	term expires 2004
David Short, Selectmen's Rep.	
Richard Grimes, Alternate	term expires 2004
Bradley Jones, Alternate	term expires 2004

RECREATION COMMISSION

William Cummings, Chair	term expires 2004
Alison Pike, Vice Chair	term expires 2004
Kevin Peck, Treasurer	term expires 2005
Eileen Bischoff	term expires 2004
Caren Gallagher	term expires 2005
Laura Batchelder*	term expires 2006
Geoffrey Tiernan*	term expires 2006
Lynn Lentz	term expires 2006
Anne Buchanan, Administrative Assistant	

*denotes resignations received before 2004 whose vacancies are yet to be filled

BUDGET ADVISORY COMMITTEE (appointed by Moderator to 1 year term)

Heidi Shealy, Chair	Garrett Dolan
David Canada	Patricia Lovejoy, School Board's Rep.
Victor Collinino	Donna Maskwa

HERITAGE COMMISSION

Peter Wiggin, Chair	term expires 2006
Nancy Hansen	term expires 2005
James Scamman, Jr.	term expires 2004
Kirk Scamman, Selectmen's Rep.	
Bruno Federico, Planning Board Rep.	
Michael Wade, Alternate	term expires 2006

WATER COMMISSION

George Miller, Chair	term expires 2005
Jeremy Smith	term expires 2004
Mark McCleary	term expires 2006
David Sallet, Alternate	term expires 2006
John Boisvert, Alternate	term expires 2006

BUILDING COMMITTEE FOR PUBLIC SAFETY COMPLEX

(appointed to a 2 year term which expires in 2005)

Lucy Cushman, Chair	Martin Wool, Selectmen's Rep.
Stephen Flink	Richard Wood
R. Stan Walker	Michael Daley, Sr.
David Emanuel	

AD HOC CONSERVATION BOND SUBCOMMITTEE TO THE CONSERVATION COMMISSION

John Hutton, III, Chair	Roger Stephenson, Vice Chair
Wesley Barton	Robert Goodrich
Nathan Merrill	Mark Sykas
Ray Wenninger	

STEVENS PROPERTY AD HOC MASTER PLAN COMMITTEE

Andrew Vogt, Chair	Leslie Blaney
Judy Dowling	Caren Gallagher
Jeff Hyland	Marcia MacCallum

AD HOC BUILDING COMMITTEE FOR HIGHWAY FACILITY

Terry Barnes	Fred Hutton, Jr.
David Short	Michael Ficara
Jeff Anderson	

BOARD OF SELECTMEN'S REPORT OF 2003

The Selectmen's office has had a busy year since we last reported to you at the March 2003 Town Meeting. The Public Safety Complex Space Needs Committee became a Building Committee after the \$5 million bond issue was approved. They have been busy with an architect refining the space needs for the Fire, Police, and Emergency Management Departments. They also have been looking at land for the complex. At the present time, the home next to the Firehouse has been purchased and we are proceeding with siting a building at that combined location. We intend to build a quality and functional building, which will serve the needs of our Town for many years and be a building of which we all can be proud.

The Ad-Hoc Conservation Bond Subcommittee of the Conservation Commission has also been very busy. They have been meeting almost weekly with landowners. As of January, they have recommended to the Board of Selectmen three properties for the purchasing of the development rights. By using the Land Conservation Fund and grants, the development rights for the Wiggin farm on Union Road, the Sanderson property on Bunker Hill Avenue, and the Adams property off Winnicutt Road are currently under Purchase & Sales Agreements. The \$5 million voted on two years ago is still available for large development rights purchases. The Subcommittee is still working to obtain further easements. With the continued hard work of the Subcommittee, we should have several more properties under the protective wing of the Town in the coming months. The Goodrich farm on Stratham Heights Road has already been preserved under another land conservation program.

The Public Works Department has finished their rebuilding program with the completion of their new garage. The Department now has a new EPA compliant salt shed, new fuel station, and garage space for all their equipment. This should make quite a difference in the Highway Department's ability to respond to the foreseeable needs of the community. They are extremely appreciative of the new surroundings. We would like to replace our loader this year while the present machine still has some value. The road grader, which we presently own and under utilized, will also be traded-in towards the purchase of the new loader.

With the purchase of a new ambulance and the continued increase in rescue calls, it was felt that we should retain the old ambulance. The older unit remains in good shape and will help make our response to all rescue situations timely and in a professional manner. The Fire Department continues to attract and train new people to become skilled and caring volunteers who serve the Town unselfishly. We thank them for their service.

The new David Noyes Stage, which is being built with donated funds, will be completed this spring and dedicated at the Stratham Fair. The Mill Pond dredging has been completed and new hydrants have been installed. We commend the Conservation Commission for their hard work in obtaining State funds for part of the work.

The Town Office welcomed Chuck Grassie as our new Town Planner on September 2, 2003. Chuck comes to us from Raymond, NH and has several years of experience. We hope his knowledge and experience will help the Planning Board, Conservation Commission, and Board of Adjustment continue to plan for the future of our Town.

The commercial development behind the present Stratham Tire is proceeding. Along with this development, Portsmouth Avenue will be upgraded and widened up past the Market Basket traffic lights. As you all know, we completed our town-wide revaluation this past year. As expected, the sky-rocking real estate market affected our final property values. On one hand, our investment in our homes has appreciated. On the other hand, we must base our taxes on that value. The Board of Selectmen has worked hard to keep our portion of this year's tax rate at a reasonable rate as we continue to provide many services to the taxpayers.

To make the Town Office more effective in serving you in a more timely fashion, we are requesting additional clerical support to work in the Selectmen's Office and the Building and Planning Departments. This position will provide much needed relief to office personnel in responding to requests for information from those offices. The growth in information available is directly related to the growth of development in our region. Growth has affected another Town-owned facility, our well-used Park. We are requesting funding to be able to rebuild one of the older and inadequate bathrooms with the financial help of the Stratham Hill Park Association and the Stratham Fair.

Overall, it has been a productive year. Please read the reports of our departments contained elsewhere in this book and attend Town Meeting on March 12, 2004. Please call 772-7391 with any problems or concerns. The Board of Selectmen meets every Monday night at 7:00 p.m., except for holidays. Thank you for letting us serve you all and we look forward to another productive year.

Respectfully submitted by
your Board of Selectmen,

Kirk Scamman
Martin Wool
David Short

**TOWN OF STRATHAM
MINUTES OF TOWN MEETING
MARCH 11, 2003**

The polls were open from 8 am to 8 pm on Tuesday March 11,2003. The Ballot clerks were sworn in at 7:55 am. Charles Tucker, School District Moderator, swore in Moderator W. Douglas Scamman and Assistant Moderator Jerry Howard as temporary moderators for the district.

The Ballot clerks for the day were Annette Carter & Millie Walker, half day were Barbara Mann, Pat Sapienza, Tina Sargent, Stella Scamman, Nat Perry, Elaine & Marice Alexander, Joyce Massaro and Barbara Scamman. There were 1472 regular ballots cast and 42 absentee ballots cast for a total of 1514.

W. Douglas Scamman declared the polls closed at 8:10 pm after the last ballot was cast. The vote was as follows:

Town Officers: Selectman for three years: David J. Short 1286, Trustee of the Trust Funds for three years: Diane D. Morgera 1264, Cemetery Committee for Three years: Kenneth F. Lanzillo 1324, Trustee of the Library for three years vote for 2: D.Craig Wark, 1044, Carol Gulla 1224.

Stratham School District: School Board Member for three years vote for two: Katherine McDonnell 848, Beth Petit: 343, Luke Pickett: 523, Mark Poirier 616. School District Clerk for three years: Amy Conklin Waters 1226.

Article 2: Zoning Amendment: Wetlands Buffer Zone: Yes 1131, No 239.

Article 3: Zoning Amendment: Section VIII density bonuses for clusters. Yes 1014, No 281.

Article 4: Zoning Amendment: Growth Management Section 15: Yes 1119, No 200

Article 5: Modify Elderly Exemption Yes 1197, No 135.

Moderator Scamman declared the winners of the uncontested races and the Memorial School Board winners as Katherine McDonnell and Mark Poirier. Article 2 thru 5 also passed. The remainder of the Articles and the Budget will be voted on Friday March 14, 2003 at 7:30 pm.

March 14, 2003 – Continuation of Town Meeting

Moderator W. Douglas Scamman Jr. opened the meeting at 7:30 pm. Assistant Moderator Jerry Howard led the pledge of allegiance, and Kenneth Lanzillo gave the invocation. A moment of silence was observed for Andrew Stevens, a resident who has been killed in the helicopter crash at Fort Drum, NY. The Town Report was dedicated to James Scamman and Doug Scamman read the dedication and Selectman Martin Wool presented a framed plaque to Jim. The results of the voting were read.

Moderator Douglas Scamman announced he would read each article as it came up rather than read all of them at this time and re-read each one as we voted.

Article 6: Public Safety Complex Bond

To see if the Town will vote to raise and appropriate up to the sum of Five Million Dollars and no cents for the acquisition of land by the Town and for the construction and original equipping of a new Public Safety Complex, or portions thereof, and to authorize the Selectmen to act on behalf of the Town in connection with such acquisitions and construction activities, and to further authorize the issuance of not more than Five Million dollars of bonds and/or notes in accordance with the provisions of the Municipal Finance Act (NH RSA 33), and to authorize the Selectmen to issue and negotiate such bonds and or notes and to determine the rates of interest thereon and the maturity and other terms thereof. **A ballot vote with a two thirds (2/3) majority in favor is required for passage. Polls must be open for a minimum of one (1) hour.**

Selectman Wool made the motion to accept the article and Selectman Short seconded the article. Martin Wool explained that everyone needs more space and that is how this article began. If the bond passes then the current building will be renovated into more office space for the Town and more space for the library.

The committee chairman Bruce Scamman introduced all of the members, Lucy Cushman, Chief Michael Daley, Lt. Richard Wood, Deputy Fire Chief David Emanuel and Ralph S. Walker, Steve Flink EOC Director. The committee gave a presentation of the needs. Resident, Aiden Barry asked if this were going to be the first step to a full time Fire Department. David Emanuel said that had not been determined but they were providing the space for that to happen down the road.

There being no other questions, Moderator Doug Scamman opened the voting at 8 pm. He announced Jerry Howard would accept the ballots at the box. In about a half hour, the meeting was resumed. At 9:10 pm, Moderator Scamman asked if everyone who wanted to vote had done so and declared the vote closed. He appointed Jerry Howard, Francine Wentworth, and Patricia Sapienza to count the vote. There were 156 votes cast, 135 yes and 21 no. There being more than a 2/3 vote, Moderator Scamman declared the bond passed.

Article 7: Budget

To raise \$3,283,239 to defray general town charges for the ensuing year and make appropriations for the same.

Selectman Scamman made the motion to accept the article and Selectman Short seconded. Kirk welcomed our new planner; Mark Smith then went on to explain the changes in the budget. He explained that most of the increases were do to payroll increases, as there are several new positions this year. One at the highway department, police department, planning department and

the library will be open more hours than last year. He also explained the town would be doing a payroll study this year and money for that is in the budget and the solid waste contract is up this year and they anticipate an increase.

Moderator Doug Scamman asked if there were any question. John Sapienza asked in reference to the payroll study, what would that entail and who would be doing the study?

Kirk Scamman explained the Municipal Association would do the study and they would also be updating the job descriptions.

There being no other questions, the Moderator asked for the vote. The vote was in the affirmative and the budget passed.

Article 8: CIP

To see if the Town will vote to raise and appropriate the sum of Eight Hundred Three Thousand dollars and no cents to implement the Capital Improvements Program for 2003 as presented in the Town Report and approved by the Planning Board. This is a special warrant article which will be non-lapsing until specific items are completed or obtained but shall in no case be later than five years from this appropriation per RSA 32:7 (VI).

The motion to accept the article was made by Selectman Short and seconded by Selectman Scamman. Dave explained the article. \$25,000 is being raised to add to the money to fix the roof on the municipal building. \$40,000 is for the fire department to purchase new breathing apparatus warning system to up-date their current air packs they need to fight fires, this money will not be going into the reserve fund as in years past but is intended to be spent now. \$150,000 for the public safety complex is so the committee can still work on the project if the bond were to fail and so the engineering can be started without using the bond money. \$103,000 is for the purchase of a new dump truck with a plow. \$400,000 is to build the new highway garage the other half was raised last year. \$50,000 is to start a study to get signal lights at the end of Bunker Hill Avenue. \$25,000 is to improve the playing fields for recreation and \$10,000 for a new lawn mower for the park.

John Muller from Doe Run Lane asked if we were going to study the Raeder Drive entrance onto Portsmouth Avenue also. Dave Short explained the board would hire an engineer to look at the entire area. George Miller questioned the \$150,000 if it would be better just to draw from the bond. Doug Scamman answered by saying the Treasurer would watch the fees and get the best deal for the Town.

There were no other questions, the vote was in the affirmative, and the article passed.

Article 9: Revaluation

To see if the town will vote to raise and appropriate the sum of One Hundred Two Thousand Three Hundred Dollars and no cents for the purpose of conducting a revaluation of the property assessments within the Town. Said appropriation is to fund the third and final year of a three-year effort to reassess all properties within the Town.

The motion was made by Martin Wool and seconded by David Short. Marty explained the first two years the town has been re-measured and this would be the final year to assess the town back up to 100%. Historically he explained that when assessments go up the tax rate should go down.

There were no questions on the article, the vote was in the affirmative, and the article passed.

Article 10: New Police Cruisers

To see if the Town will vote to authorize the Selectmen to enter into a lease/purchase agreement for the purpose of leasing three (3) new police cruisers for the Police Department, and to raise and appropriate the sum of thirty two thousand two hundred thirty eight dollars and no cents of which twenty five thousand nine hundred and no cents is the first year's payment for that purpose and six thousand three hundred thirty eight and no cents is for equipping these new police cruisers.

The motion was made by Kirk Scamman and seconded by Martin Wool. Kirk explained that this would be the third time the Town has leased Police cruisers and it has worked very well for the Town. This year we would get all three cars and pay for one each year for three years. The Town would also be getting rid of three old cars.

There were no questions on the article; the vote was in the affirmative; and the article passed.

Article 11: Health Care/Insurance Resolution

There were no representatives who signed the petition for the resolution in the audience. Roger Stephenson made the motion to accept the resolution as read and another resident in the audience seconded it. Roger felt that with the cost of insurance and lack of insurance, the resolution should be discussed. Craig Wark asked why all three selectmen did not approve the article. Kirk Scamman explained he did not support the article because no one came to the public hearing to explain it, although he felt it probably was in good intentions he has reservations. Martin Wool explained this article was distributed by NH For Health Care from Concord and several towns in the state have the same resolution on the warrant. Rogers Johnson one of the Towns representatives explained the State voted this resolution down as they are working on three other bills, which will help in this area. Aiden Barry spoke in favor of the article. Bruce Scamman questioned if this resolution would open up the question if the town would be financially responsible as there are no amounts on the article, and with no one from the organization to explain, he has reservations. Steve Flink spoke against the article, as he did not think it was well

thought out. Walter Ruffner felt people would try to pressure the legislators to investigate, and if passed, something may happen, but if not passed, nothing would happen.

There were no other questions or comments. The vote was taken by voice and was a close call for the Moderator, so he asked for a show of hands. There were 51 yes and 66 No votes. The article was defeated.

Article 12: Recreation Revolving Fund

To See if the Town will vote to establish a Recreation Revolving Fund pursuant to NH RSA Chapter 35-B:2 II. The money received from fees and/or charges for recreational programs established by the Stratham Recreation Commission, and donations to it, shall be allowed to accumulate from year to year, and shall not be considered to be part of the Town's general fund unreserved fund balance. The Town Treasurer shall have custody of all monies in the fund, and shall pay out the same only upon order of the Recreation Commission. These funds may be expended only for recreation purposes as stated in NH RSA 35-B, and shall not require the expenditure of other Town funds, which have not been appropriated for these purposes.

The motion was made by Kirk Scamman and seconded by Dave Short. Kirk explained the article would have several purposes. At present there is no good place to put any donations made to the recreation department other than the general fund which if not used that year is lost. Sign-up money for sports will be put in this account and any monies left at the end of the year will be available for the recreation department and not used as surplus.

There were no questions; the vote was in the affirmative and the article passed.

Article 13: To see if the Town will vote to send the following resolution to the New Hampshire General Court:

“Resolve, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural, and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget.”

The motion was made by Martin Wool and seconded by Kirk Scamman. Marty explained our town has benefited by this program of matching grants for open space and the Conservation Commission and the Board of Selectmen would like the program to continue.

There were no questions. The vote was taken in the affirmative, and the article passed.

Article 14: Ambulance Purchase

To see if the Town will vote to raise and appropriate the sum of One Hundred Seventy One Thousand Eight Hundred Ninety Eight Dollars and no cents for the purpose of purchasing and equipping a new ambulance and for the purpose of a new defibrillator, both for the use of the Stratham Volunteer Fire Department, and to authorize the Selectmen as agents to withdraw Ninety Five Thousand Five Hundred Thirty dollars and no cents from the Capital Reserve Fund created for these purposes during the March 13, 1998 Annual Meeting, and to further authorize the withdrawal of Forty Thousand Four Hundred Fifty Dollars and no cents from the Stratham Fire Department EMS fund created for these purposes during the March 17, 2000 Annual Meeting. Furthermore, the balance of Thirty Five Thousand Nine Hundred Eighteen Dollars and no cents is authorized to be accepted and expended by the Selectmen on behalf of the Town as a donation for these purposes from the Stratham Volunteer Fire Department Association. No funds from general Taxation are to be used.

The motion was made by Dave Short and seconded by Martin Wool. Dave explained the need for a new ambulance and it would not take any tax monies to purchase it. He also explained the old ambulance would be kept so as to have a second ambulance when needed, the old one would take about \$8,000 to refurbish and then it would be general maintenance.

There were no questions, the vote was in the affirmative, and the article passed.

Article 15: 1% Discount

To see if the town will vote to allow a one percent discount on such property taxes as are paid in full within fifteen days from the day the Tax Warrant is committed to the Tax Collector, the date to be printed on the tax bill.

The motion was made by Kirk Scamman and seconded by Dave Short. Kirk explained this has been done for many years and it helps to bring in money quickly.

There was no discussion, the vote was taken in the affirmative, and the article passed.

Article 16: Other Business

To transact any other business that may legally come before this meeting.

Selectman Martin Wool made some announcements:

As of Tuesday March 11, 2003, the Town has executed and recorded a Conservation Easement on the Goodrich property at 11 Stratham Heights Road. There is about 60 acres involved and the Town will receive a \$130,638.63 Water Supply Land Grant to offset the \$510,000, easement price.

Marty also thanked all of the commissions and volunteers for their innumerable contributions through the year. He said the Town could not run without these volunteers. He also asked if there were anyone who would like to volunteer for any board, please contact the Selectmen.

The annual roadside cleanup will be held on Saturday April 26, 2003 starting at the Park. Details will be in the newspaper at a later date.

Bruce Scamman thanked everyone for supporting the space needs committee and passing the bond.

The Moderator asked if there were any other comments. There being none, the motion was made and seconded by many to adjourn.

The meeting was adjourned at 9:27 pm.

Respectfully submitted,

Shirley S. Daley
Town Clerk-Tax Collector

STATE OF NEW HAMPSHIRE

THE POLLS WILL BE OPEN FROM 8 AM TO 8 PM

To the inhabitants of the Town of Stratham in the County of Rockingham in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Stratham Municipal Center on Tuesday, on the ninth day of March 2004, next at eight of the clock in the forenoon, to act upon the following subjects:

ARTICLE 1: – To choose all necessary Town Officers for the year ensuing.

ARTICLE 2: – Are you in favor of the adoption of the following amendment to the Town of Stratham Zoning Ordinance as proposed by the Stratham Planning Board?

Amend Section XVII Subsection 8.3 of the Stratham Zoning Ordinance by striking said subsection and replacing it with the following:

- 17.8.3 **Variances:** As provided for in NH RSA 674:33-I(a), the Board of Adjustment shall hear and decide requests to vary the terms of this Ordinance. At the hearing on the application, the applicant shall present testimony and other evidence to establish that the conditions for a variance have been met. The decision of the Board shall be based on the evidence both written and oral which shall be presented at the hearing and as may be contained in the application. Abutters and residents shall be entitled to present testimony and other evidence to establish that the applicant either has or has not met all of the listed conditions below. No variance shall be granted unless all of the following conditions are met:
- a. No diminution in value of surrounding properties would be suffered,
 - b. Granting the permit would not be contrary to the public interest,
 - c. Denial of the variance would result in unnecessary hardship to the owner seeking it as defined by the following;
 - i. The zoning restriction as applied to the property interferes with the reasonable use of the property, considering the unique setting of the property in its environment,
 - ii. No fair and substantial relationship exist between the general purpose of the zoning ordinance and the specific restriction on the property,
 - iii. Granting the variance would not injure the public or private rights of others,

- d. By granting the permit substantial justice would be done, and
- e. The use must not be contrary to the spirit of the ordinance.

The Planning Board recommends this article.

ARTICLE 3: – Are you in favor of the adoption of the following amendment to the Town of Stratham Zoning Ordinance as proposed by the Stratham Planning Board?

Amend Section 19.4 SITING STANDARDS and Section 19.6 CONSTRUCTION PERFORMANCE REQUIREMENTS to read as follows:

19.4.2. Use Districts:

	New Tower Construction¹	Co-location on Pre-existing Tower²	Co-location on Existing Structure³
Industrial Zone:	PCU	P	P
Commercial Zone: (GCN, CLIO, PRE & TC)	S/CU ⁴	P	PCU
Residential Zone:	S/CU ⁴	P	PCU

P = Permitted Use without Conditional Use Permit

PCU = Permitted Use with Conditional Use Permit

CU = Conditional Use Permit

S = Permitted by Special Exception

¹An antenna may be located on a tower, newly constructed, under this Ordinance.

²An antenna may be located on a preexisting tower, constructed prior to the adoption of this ordinance.

³An antenna may be located on other existing structures with certain limitations (See 19.4.3 below).

⁴Additional requirements, which shall be included in any consideration of the location of any facility, shall include the following:

1. Shall be of an “Alternative” type tower structure as defined in the ordinance. Flag, light, or other flush mounted monopole types are recommended for location with any existing or proposed uses.
2. Shall be located as part of an existing municipal, office, commercial, industrial or multi family development which may include residential condominium developments or,
3. All facilities constructed as a camouflaged tree, shall be located on a parcel, which is no less than 10 acres, buffered by and integrated into the surrounding forestscape, and has a forest management plan which shall provide for the long-term protection of any forest buffers of the facility and associated structures.

4. All tower facilities and supporting structures shall be of a type and design to blend into the primary use of the site. It shall be the Planning Boards responsibility to review the architectural design of any and all supporting structures to ensure compatibility with surrounding properties.

19.4.3 Height Requirements: These requirements and limitations shall preempt all other height limitations as required by the Stratham Zoning Ordinance and shall apply only to telecommunications facilities. These height requirements may be waived through the Conditional Use Permit process only if the intent of the Ordinance is preserved in accordance with 19.8: Waivers (e.g. where a 200' tower would not increase adverse impacts but provide a greater opportunity for co-location).

	New Tower Construction	Co-location on Preexisting Tower	Co-location on Existing Structure
Industrial Zone:	150'	Current Height + 15%	Current Height + 30'
Commercial Zone: (GCN, CLIO, PRE & TC)	150'	Current Height	Current Height + 30'
Residential Zone:	150'	Current Height	Current Height

19.6.4 Additional Requirements for Telecommunications Facilities: These requirements shall supersede any and all other applicable standards found elsewhere in Town Ordinances or Regulations that are less strict:

- a. Setbacks and Separation:
 - i. Towers must be set back a distance equal to 125% of the height of the tower from any off-site residential structure;
 - ii. Tower, guys, and accessory facilities must satisfy the minimum zoning district setback requirements;
 - iii. Towers over 90 feet in height shall not be located within one-quarter mile of any existing tower that is over 90 feet in height.
 - iv. The setback required for any flag, light or other flush mounted monopole type facility shall be no less than that required within the underlying zone for any other structure after review by the planning board to ensure safe location of such facility.
 - v. The Planning Board may after review, require additional setback distances to provide for safety and to reduce impacts to abutting residential properties.

b. Security Fencing:

- i. Towers shall be enclosed by security fencing not less than six feet in height and shall also be equipped with an appropriate anti-climbing device.
- ii. Flag, light or other flush mounted monopole type facility may not require fencing if after review by the planning board they are determined to have been safely integrated into the site.

c. Landscaping:

- i. Towers shall be landscaped with a buffer of plant materials that effectively screens the view of the tower compound from adjacent residential property. The standard buffer shall consist of a landscaped strip at least 15 feet wide outside the perimeter of the compound;
- ii. In locations where the visual impact of the tower would be minimal or in the case of an "Alternative" design structure, the planning board may reduce or waive entirely the landscaping requirement;
- iii. Existing mature tree growth and natural landforms on the site shall be preserved to the maximum extent possible. In some cases, such as towers sited on large wooded lots, natural growth around the property may be deemed a sufficient buffer.

The Planning Board recommends this article.

ARTICLE 4: – Are you in favor of the adoption of the following amendment to the Town of Stratham Zoning Ordinance as proposed by the Stratham Planning Board?

Amend Section III, 3.6.A Table of Uses and Section IV of the Stratham Zoning Ordinance by adding the following new Section 5.7 Multi-Family Housing.

3.6 TABLE OF USES: (Rev. 3/98)

ZONING DISTRICT:*

USES:	R/A	MAH	PRE	TC	GCM	CLIO	IND
A. RESIDENTIAL USES:							
1. Single-Family Dwelling.	P	P	P	P	X	X	X
2. Two-Family Dwelling.	P	P	P	P	S	X	X
3. Cluster Developments <i>by conditional use permit</i> in accordance with Section VIII of this Ordinance. (Rev. 3/99)	C	X	C	C	C	X	X
4. Multi-Family Housing in accordance with Section 5.7.	X	X	C	C	C	C	X
4. Manufactured Housing;	P	P	X	X	X	X	X
Mobile Homes; in accordance with Section IX of this Ordinance.	X	P	X	X	X	X	X
5. Home Occupations in accordance with Section 2.1.25. (Rev. 3/91)	S	S	S	X	X	X	X
6. Accessory Apartments in accordance with Section 5.4. (Rev. 3/90)	S	S	S	S	X	X	X

SECTION 5.7 MULTI-FAMILY HOUSING

The Planning Board may grant a Conditional Use Permit for an accessory development of multi-family housing to any approved site plan for office or commercial development and shall adhere to all provisions of the Stratham Zoning Ordinance unless preempted by the provisions below.

5.7.1 Purpose: To allow for the providing of a diverse and affordable housing stock within the town of Stratham.

5.7.2 Definitions:

- a. Multi-Family – any structure, which contains more than 2 residential units.
- b. Affordable – housing cost shall not exceed 30% of the household’s income as determined by the NH Housing Finance Authority affordability guidelines for rental and ownership cost.

5.7.3 Density: The allowed density shall be that which may be allowed under NH Department of Environmental Services Septic System Design Rules (when calculated with the existing or proposed office or commercial uses) and as shall be applicable on the date of site plan application to the Planning Board and as may be determined under Section XX (Sanitary Protection & Septic Ordinance) of these regulations.

5.7.4 Requirements:

- a. Housing shall be so designed as to provide minimal impact to a site, complement and be accessory to any other existing or proposed uses on the site.
- b. Any housing shall be buffered in such a way as not to adversely impact any abutting single-family residential uses.
- c.
 - i. Housing may be developed as upper story units over an allowed commercial or office use, or;
 - ii. Housing may be developed on the same lot as an approved commercial or office use as a stand-alone structure or structures.
- d. The total square footage of the residential units shall not exceed 80% of the square footage of the existing or proposed commercial or office use.
- e. Stand-alone structures shall be placed to the rear of any commercial or office development.

5.7.5 Affordability: As provided for under NH RSA 674:21, I (k) Inclusionary Zoning. The provisions set forth in this section provide for a density bonus, which shall require a developer to provide for the development of affordable workforce housing opportunities within each project. Any development shall comply with the following conditions:

- a. Any development proposed under this section shall provide that no less than 50% of the residential units for sale or rent shall be determined to be affordable as set forth below.
 - i. Rental Housing – Housing affordable to households with incomes up to 80% of the Area Median Income.
 - ii. Ownership Housing – Housing affordable to households with incomes up to 120% of the Area Median Income.
- b. The Town Planner shall no less than annually report the Area Median Income as determined by the U.S. Department of Housing and Urban Development, Comparison of Area Rent Limits and Area Income Limits, for the Portsmouth – Rochester PMSA, to the Planning Board for the purposes of this section.
- c. Every multi-family housing development shall provide the planning board with easements, covenants, or deed restrictions, which shall provide for the perpetual continuation of the affordability of the inclusionary workforce affordable units. Said easements, covenants, or deed restrictions shall be

reviewed by qualified legal counsel on behalf of the town (at the developers expense) and approved by the planning board prior to the issuance of any Conditional Use Permit.

- 5.7.6 Parcels Located within Multiple Zones: Any parcel which allows multi-family housing under this section, of which a portion of said parcel may be located within the Residential/Agricultural (R/A) zone, shall allow the placement of multi-family units or supporting facilities related to such units within the R/A zone with the following conditions:
- d. The location of any units or supporting facilities shall require additional setbacks, buffering or fencing as may be required by the Planning Board during the site review process to reduce impacts on any abutting residential properties.
 - e. Residential units and supporting facilities shall be setback from any existing town roads located within the R/A zone at least 100' feet.
 - f. Drives or ways servicing the residential units located on town roads located within the R/A zone may be provided for the use of the residential units. Such drives or ways shall be designed to discourage use by the primary commercial/office/industrial uses unless determined after review by the Planning Board of traffic impacts on the residential areas, to provide for an increase in safety for the residents of area properties as well as the units.

The Planning Board recommends this article.

ARTICLE 5: – Are you in favor of the adoption of the following amendment to the Town of Stratham Zoning Ordinance as proposed by the Stratham Planning Board?

Amend Section 16.4.3 Records to read as follows:

- 16.4.3 Records: A record of all building permits and certificates of occupancy shall be kept on file in the office of the Building Inspector as set forth in NH RSA 33-A and Municipal Records Board department rules Mur 300 MUNICIPAL RECORDS. The substance and form of any and all records shall be determined by the Building Inspector, and as may be required by state and local regulations, and a copy shall be furnished on request to any person as required under NH RSA 91-A:4 and applicable Town Policies as may from time to time be amended.

The Planning Board recommends this article.

ARTICLE 6: – Are you in favor of the adoption of the following amendment to the Town of Stratham Zoning Ordinance as proposed by the Stratham Planning Board?

Amend Section 8.1 RESIDENTIAL OPEN SPACE – CLUSTER DEVELOPMENT, subsection 8.1.9 Density Bonus, to delete subsection 8.1.9 Density Bonus, and replace with the following:

8.1.9 Density Bonus: The minimum density bonus, regardless of other frontage or innovative protection bonuses achieved, shall be one lot. The Planning Board may award a development an additional number of lots or units as a density bonus, if the required criteria as performance standards are met. Additional density allowances are based on the number of lots or units achievable under the yield plan baseline. The allowances are cumulative and may be allowed based on the following performance standards:

- a. If required criteria as set forth in the Stratham Subdivision Regulations for preservation of unique land and environmental features and/or facilities are met, the Stratham Planning Board may award the development an additional density bonus of up to 30%.
- b. Innovative layout and design of the project to encourage a village or community type environment with such amenities as village greens and parks, community viewsheds and/or integration into existing protected farm activities or existing recreational opportunities, the Stratham Planning Board may award the development additional density bonus of up to 15%.
- c. For the development of new recreational facilities such as parks, playgrounds, trails, and/or community centers, the board may grant an additional density bonus of up to 5%. If the improvements are made available to the general public, this bonus may be increased to a maximum of 10%.
- d. A density bonus of up to 2.5 lots may be awarded for the preservation of each potential frontage lot as open space.
- e. To encourage the development of diverse and affordable housing, the following bonuses for elderly and workforce affordable housing may be granted:
 1. If the project is developed as an Elderly Housing Development and no less than 20% of the units are provided as elderly affordable as defined in these regulations, a density bonus of 10% shall be awarded. If 50% or more of the units are offered as affordable, a 25% density bonus shall be granted. In addition multi-family units as defined under section 8.4.1-A:2, may be permitted to be increased up to a unit count of 6 per building or structure.
 - i. Any elderly housing developed under this section must be established and maintained in compliance with the Fair Housing Act, as amended, 42 U.S.C. Sec. 3601 et esq. and NH

Human Rights Commission Regulations Hum 302.02 62 or Over Housing, 302.03 55 or Over Housing as may be amended.

- ii. Housing for adults aged 55 and older shall at a minimum shall provide that at least 80% of the units shall be occupied by at least one person 55 years of age or older per unit.
2. If under NH RSA 674:21-k Innovative land Use Controls, Inclusionary Zoning, the project provides for at least 20% of the units as workforce affordable, the board shall grant a density bonus of 10%. In addition multi-family units as defined under section 8.4.1-A:2, may be permitted to be increased up to a unit count of 6 per building or structure.
3. The Town Planner shall no less than annually report the Area Median Income as determined by the U.S. Department of Housing and Urban Development, Comparison of Area Rent Limits and Area Income Limits, for the Portsmouth – Rochester PMSA, to the Planning Board for the purposes of this section.

In order to implement this section, the following additional conditions and definitions shall be used:

4. Workforce Affordable
 - i. Rental Housing – Housing affordable to households with incomes up to 80% of the Area Median Income.
 - ii. Ownership Housing – Housing affordable to households with incomes up to 120% of the Area Median Income.
 5. Elderly Affordable
 - i. Rental Housing – Housing affordable to households with incomes up to 50% of the Area Median Income.
 - ii. Ownership Housing – Housing affordable to households with incomes up to 90% of the Area Median Income.
 6. Income limits shall be determined through the HUD/New Hampshire Housing Finance Authority Comparison of Area Rent Limits and Area Income Limits, for the Portsmouth – Rochester PMSA.
- f. Every development seeking such bonuses shall provide the planning board with easements, covenants, or deed restrictions, which shall provide for the perpetual continuation of the performance standards, which are used in the granting of any bonus. Said easements, covenants, or deed restrictions shall be reviewed by qualified legal counsel on behalf of the town (at the developers expense) and approved by the planning board prior to the issuance of any final approval.
 - g. Where a final number is greater than .5, the density number may be rounded up to the next whole number.

- h. In no event shall the total density bonus awarded exceed the soil-based carrying capacity for the entire parcel or 80% of the yield plan baseline, whichever is less. The Planning Board may adopt additional regulations that provide for density bonuses in accordance with this section.

The Planning Board recommends this article.

ARTICLE 7: – Are you in favor of the adoption of the following amendment to the Town of Stratham Zoning Ordinance as proposed by the Stratham Planning Board?

Amend Section 2.1 DEFINITIONS to add a definition for Variable Electronic Message Signs.

- 2.1. Variable Electronic Message Signs: a Sign capable of displaying words, symbols, figures or images that can be electronically or mechanically changed by remote or automatic means.
 - a. Operational Limitations: Such displays shall contain static messages only, and shall not have movement, or the appearance or optical illusion of movement, of any part of the sign structure, design, or pictorial segment of the sign, including the movement or appearance of movement of any illumination or the flashing, scintillating or varying of light intensity.
 - b. Minimum Display time: Each message on the sign must be displayed for a minimum of 5 minutes.
 - c. Message Change Sequence: A minimum of one second of time with no message or illumination displayed shall be provided between each message displayed on the sign.

And, amend Section 7.2.3 to read as follows:

7.2.3 Prohibited Signs:

- e. Internally illuminated signs and Variable Electronic Message type signage may be permitted only in the General Commercial, Commercial/Light Industry/Office and Industrial-zoning districts for certain permitted uses.
 - 1. A Variable Electronic Message Sign shall not exceed 25% of the area for signage for any site, as set forth under these regulations.

The Planning Board recommends this article.

THE FOLLOWING ARTICLES WILL BE VOTED ON FRIDAY, MARCH 12, 2004 AT 7:30 P.M. AT THE STRATHAM MUNICIPAL CENTER, 10 BUNKER HILL AVENUE, STRATHAM, N.H.
.....

ARTICLE 8: – To raise such sums of money as may be necessary to defray general town charges for the ensuing year and make appropriations for the same.

The Board of Selectmen recommends this Article.

ARTICLE 9: – To see if the Town will vote to raise and appropriate the sum of Three Hundred Three Thousand Eight Hundred Dollars and no cents (\$303,800.00) to implement the Capital Improvements Program for 2004 as presented in the Town Report and approved by the Planning Board. This is a special warrant article which will be non-lapsing until the specific items are completed or obtained but shall in no case be later than five (5) years from this appropriation per NH RSA 32:7 (VI).

The Board of Selectmen recommends this Article.

ARTICLE 10: – To see if the Town will vote to raise and appropriate the sum of Nine Thousand Dollars and no cents (\$9,000.00) for the purpose of providing training for the Stratham Volunteer Fire Department, and to authorize the withdrawal of Nine Thousand Dollars and no cents (\$9,000.00) from the Stratham Fire Department EMS Fund created for this purpose during the March 17, 2000 Annual Town Meeting.

The Board of Selectmen recommends this Article.

ARTICLE 11: – Are you in favor of the adoption of the Petition proposed by Gordon Kierstead and more than 33 other registered voters to see if the Town will vote to adopt the provisions of RSA 72:28, II & IV for an optional veterans' tax credit of \$500.00 on residential property and replace the standard tax credit in its entirety?

A majority of the Board of Selectmen recommends this Article.

ARTICLE 12: – Are you in favor of the adoption of the Petition proposed by Gordon Kierstead and more than 33 other registered voters to see if the Town will vote to adopt the provisions of RSA 72:29-a, II, for an optional tax credit of \$2,000.00 on the real and personal property of the surviving spouse of any person who was killed or died while on active duty in the armed forces of the United States or any of the armed forces of any of the governments associated with the United States in the wars, conflicts or armed conflicts, or combat zones set forth in RSA 72:28?

The Board of Selectmen recommends this Article.

ARTICLE 13: – Are you in favor of the adoption of the Petition proposed by Gordon Kierstead and more than 33 other registered voters to see if the Town will vote to adopt the provisions of RSA 72:35, I-a for an optional veterans' tax credit of \$2,000.00 for service-connected total disability on residential property and replace the standard tax credit in its entirety?

The Board of Selectmen recommends this Article.

ARTICLE 14: – To see if the Town will vote to adopt the provisions of RSA 41:14-a, which authorizes the Board of Selectmen to acquire or sell land, buildings, or both; provided, however, they shall first submit any such proposed acquisition or sale to the Planning Board and to the Conservation Commission for review and recommendation by those bodies. After the Selectmen receive the recommendation of both bodies, they shall hold 2 public hearings at least 10 but not more than 14 days apart on the proposed acquisition or sale; provided, however, upon the written petition of 50 registered voters presented to the Selectmen, prior to the Selectmen's vote, according to the provisions of RSA 39:3, the proposed acquisition or sale shall be inserted as an article in the Warrant for the Town Meeting. The Selectmen's vote shall take place no sooner than 10 days nor later than 14 days after the second public hearing which is held. This authority shall not apply to the sale of conservation land, which is managed and controlled by the Conservation Commission, or to any land within a duly established Town Forest. This authority once adopted shall remain in effect until specifically rescinded by the Town at any duly warned meeting.

The Board of Selectmen recommends this Article.

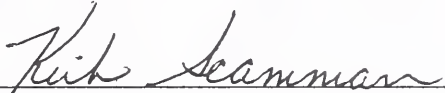
ARTICLE 15: – Are you in favor of the adoption of the Petition proposed by Mark Sullivan and 25 other registered voters to see if the Town will vote to raise and appropriate the sum of One Thousand Dollars and no cents (\$1,000.00) for support of the Child Advocacy Center of Rockingham County, a non-profit agency whose mission is to reduce trauma to child abuse victims?

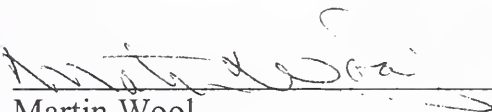
The Board of Selectmen recommends this Article.

ARTICLE 16: – To transact any other business that may legally come before this meeting.

Given under our hands and seal, this twenty third day of February in the year of our Lord two thousand four.


Selectmen of Stratham, NH


Kirk Scamman



Martin Wool


David Short

A true copy of Warrant—Attest:


Kirk Scamman


Martin Wool


David Short

TOWN BUDGET

	2004 <u>PROPOSED</u>
Executive	\$123,212
Election & Registration	\$11,001
Financial Administration	\$233,481
Legal Expenses	\$20,000
Employee Benefits	\$457,486
Planning & Zoning	\$233,832
General Government Buildings	\$99,678
Cemeteries	\$33,500
Insurances	\$58,549
Police	\$680,144
Fire	\$114,040
Emergency Management	\$1,200
Emergency Dispatch Services	\$48,200
Highways & Streets	\$490,680
Street Lighting	\$5,500
Solid Waste Management	\$461,258
Water Commission	\$1,500
Animal Control	\$1,000
Pest Control	\$44,000
Health Agencies	\$31,445
Direct Assistance	\$12,000
Parks	\$59,384
Recreation	\$44,000
Library	\$281,766
Patriotic Purposes	\$1,500
Conservation Commission	\$3,000
Heritage Commission	\$1,900
Economic Development	\$3,915
Interest On TAN's	\$25,000
Interest on Long-Term Debt	\$114,271
Total Appropriation	<u>\$3,696,442</u>

Board of Selectmen:

Kirk Scamman
Martin Wool
David Short

Budget Advisory Committee:

Heidi Shealy, Chair
David Canada
Victor Collinino
Garrett Dolan
Patricia Lovejoy
Donna Maskwa

STRATHAM CAPITAL IMPROVEMENTS PROGRAM--PROJECT SUMMARY IN \$000'S

AS APPROVED BY THE PLANNING BOARD ON FEBRUARY 4, 2004

TOWN PROJECT TITLE/DEPARTMENT:	2004	2005	2006	2007	2008	2009
General Govt.:						
Land Conservation Fund		15	15	15	15	15
Municipal Center Improvements	30	35				
Office Technologies Upgrade		4	20			
Computer Replacement Plan	10	5	5	5	5	5
Land Acquisition for Cemeteries		175				
Municipal Center Space Utilization Study	10					
Protection of Persons/Property:						
Fire Dept. Capital Reserve Fund/SCBA Upgrade	60	60	80	60	60	60
Radio Communications Capital Reserve Fund	25	25	25	25		
Public Safety Complex (debt payments)		250	250	250	250	250
Public Works and Highways:						
Dump Truck w/plow		108		112		116
3/4 ton/1-ton 4wd pickup w/plow	45	43	32		40	
Bunker Hill & Portsmouth Ave. Signalization		450				
Winnicutt Rd. & Portsmouth Ave. Signalization				400		
Loader	53					
Generator	35					
Cultural and Recreational Activities:						
Tractor for Park		20				
New Bathroom at Park**	27.8					
Playground Equipment at Park	8					
Library Expansion		255	275	200	200	
Totals For Town Appropriations	303.800	1,445.000	702.000	1,067.000	570.000	446.000

**\$22,800 of which to be donated (\$2,800 from Park Association & \$20,000 from Fair Committee)

STRATHAM CAPITAL IMPROVEMENTS PROGRAM--PROJECT SUMMARY IN \$000'S

AS APPROVED BY THE PLANNING BOARD ON FEBRUARY 4, 2004

(continued)

SCHOOL PROJECT TITLE/DEPARTMENT	2003	2004	2005	2006	2007	2008
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Stratham Memorial School District:

Current Bond Payments	402.855	374.023	345.063	320.428	291.048	209.678
Technology Infrastructure	27.000	27.000	27.000	27.000	27.000	27.000
Depreciated Capital Items	120.000	120.000	120.000	120.000	120.000	120.000
Furniture, Fixtures, & Equipment	22.818	20.000	20.000	20.000	20.000	20.000
Grounds Depreciation (paved surfaces)	10.000	10.000	10.000	10.000	10.000	10.000
Totals Stratham School District Expend.	582.673	551.023	522.063	497.428	468.048	386.678

Exeter Region Cooperative School District:

Total Current Non-Growth Capital Expenditures	440.364	628.369	636.237	961.954	968.083	979.517
Total Growth Related Capital Expenditures	1,103.638	382.721	329.078	468.344	486.385	383.248
Totals Exeter Region Coop. School Expend.	1,544.002	1,011.090	965.315	1,430.298	1,454.468	1,362.765

TOTALS CIP FOR TOWN OF STRATHAM

	2,430.475	3,007.113	2,189.378	2,994.726	2,492.516	2,195.443
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BUDGET OF THE TOWN OF STRATHAM

EXPENSES:	2003 APPROPRIATION	2003 ACTUAL	2004 PROPOSED
Executive	\$120,828	\$113,450	\$123,212
Election & Registration	\$4,690	\$2,826	\$11,001
Financial Administration	\$207,878	\$207,469	\$233,481
Legal Expenses	\$16,000	\$20,537	\$20,000
Employee Benefits	\$389,363	\$356,903	\$457,486
Planning & Zoning	\$197,102	\$165,618	\$233,832
General Government Buildings	\$100,218	\$90,780	\$99,678
Cemeteries	\$26,250	\$20,442	\$33,500
Insurances	\$59,000	\$55,991	\$58,549
Police	\$651,572	\$637,824	\$680,144
Fire	\$99,085	\$88,361	\$114,040
Emergency Management	\$1,200	\$0	\$1,200
Emergency Dispatch Services	\$46,346	\$46,346	\$48,200
Highways & Streets	\$469,830	\$476,066	\$490,680
Street Lighting	\$5,500	\$4,189	\$5,500
Solid Waste Management	\$423,333	\$417,466	\$461,258
Water Commission	\$1,500	\$332	\$1,500
Animal Control	\$1,000	\$294	\$1,000
Pest Control	\$35,100	\$35,100	\$44,000
Health Agencies	\$28,554	\$28,554	\$31,445
Direct Assistance	\$12,000	\$11,339	\$12,000
Parks	\$57,290	\$51,252	\$59,384
Recreation	\$49,100	\$26,978	\$44,000
Library	\$271,913	\$271,913	\$281,766
Patriotic Purposes	\$1,375	\$1,402	\$1,500
Conservation Commission	\$3,000	\$1,736	\$3,000
Heritage Commission	\$1,900	\$278	\$1,900
Economic Development	\$4,550	\$1,439	\$3,915
Interest On TAN's	\$30,000	\$20,568	\$25,000
Interest on Long-Term Debt	\$0	\$0	\$114,271
Total Appropriations	\$3,315,477	\$3,155,452	\$3,696,442
REVENUES:			
Interest & Penalties on Taxes	\$55,000	\$65,368	\$55,000
Motor Vehicle Permits	\$1,210,000	\$1,290,913	\$1,210,000
Business Licenses & Permits	\$27,000	\$30,314	\$27,000
Cable TV Franchise Fee	\$70,000	\$69,490	\$70,000
Excavation Tax	\$100	\$0	\$100
Yield Tax	\$4,400	\$7,019	\$4,500
Income From Departments	\$251,800	\$315,819	\$287,600
Rent of Town Property	\$9,000	\$10,556	\$10,000
Sale of Town Property	\$20,000	\$19,392	\$7,000
Shared Revenue	\$221,721	\$237,929	\$237,929
Highway Block Grant	\$111,280	\$111,280	\$111,902
Dog Licenses (&Fines)	\$6,000	\$6,068	\$6,000
Interest on Investments	\$20,000	\$26,253	\$20,000
Reimbursements	\$9,000	\$12,533	\$10,000
Trust & Agency Funds	\$3,000	\$6,400	\$4,000
Total Revenues	\$2,018,301	\$2,209,334	\$2,061,031

TOWN CLERK'S REPORT

YEAR ENDING DECEMBER 31, 2003

AUTOMOBILE REGISTRATIONS	\$1,290,913.17
MUNICIPAL AGENT FEES	\$18,350.00
TITLE FEES	\$3,450.00
U.C.C. FILINGS	\$2,421.00
VITAL RECORDS	\$2,287.00
DOG LICENSES	\$6,068.00
OTHER FEES AND LICENSES	\$191.00
TOTAL COLLECTED	<u>\$1,323,680.17</u>

REMITTED TO TREASURER \$1,323,680.17

ENDING CASH IN REGISTER \$220.00

RESPECTFULLY SUBMITTED,

SHIRLEY S. DALEY
TOWN CLERK/TAX COLLECTOR

TAX COLLECTOR'S REPORT
FISCAL YEAR ENDING DECEMBER 31, 2003

DEBITS

UNCOLLECTED TAXES--

Beginning of Fiscal Year: 2003	2003	2002	2001	2000
Property Taxes	n/a	\$818,345.66		

.....Levies of.....

TAXES COMMITTED THIS YEAR:

Property Taxes	\$15,132,775.80		\$0.00	\$0.00
Land Use Change Taxes	\$470,811.00	\$6,500.00	\$0.00	\$0.00
Yield Taxes	\$4,402.03	\$2,617.20	\$0.00	\$0.00
Excavation Activity Taxes	\$100.00	\$0.00	\$0.00	\$0.00

OVERPAYMENTS:

Property Taxes	\$0.00	\$0.00	\$0.00	\$0.00
Interest Collected on Delinquent Taxes	\$3,076.69	\$33,061.43	\$0.00	\$0.00

TOTAL DEBITS:

	\$15,611,165.52	\$860,524.29	\$0.00	\$0.00
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CREDITS

REMITTED TO TREASURER:

Property Taxes	\$14,149,221.14	\$692,970.34	\$0.00	\$0.00
Land Use Change Taxes	\$470,810.00	\$6,500.00	\$0.00	\$0.00
Yield Taxes	\$4,402.03	\$2,617.20	\$0.00	\$0.00
Interest	\$3,076.69	\$33,061.43	\$0.00	\$0.00
Excavation Taxes	\$100.00	\$0.00	\$0.00	\$0.00
Converted to Liens (Principal only)	\$0.00	\$121,386.36	\$0.00	\$0.00
Overpayment	\$0.00	\$0.00	\$0.00	\$0.00

ABATEMENTS MADE:

Property Taxes	\$9,135.60	\$3,988.96	\$0.00	\$0.00
Discounts Allowed	\$103,233.38			

UNCOLLECTED TAXES--

End of Fiscal Year: 2003	2003	2002	2001	2000
Property Taxes	\$871,185.68	\$0.00	\$0.00	\$0.00
Land Use Change Taxes	\$1.00	\$0.00	\$0.00	\$0.00
Yield Taxes	\$0.00	\$0.00	\$0.00	\$0.00

TOTAL CREDITS:

	\$15,611,165.52	\$860,524.29	\$0.00	\$0.00
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SUMMARY OF TAX LIEN ACCOUNTS

FISCAL YEAR ENDED DECEMBER 31, 2003

DEBITS

Tax Liens on Acc't of Levies.....		
Balance of Unredeemed Liens:	2002	2001	2000
Beginning of Fiscal Year		\$104,277.02	\$60,789.90
Liens Executed During Fiscal Year	\$129,652.43		
Interest & Costs Collected (After Lien Execution)	\$3,575.47	\$13,701.28	\$20,257.09
TOTAL DEBITS	\$133,227.90	\$117,978.30	\$81,046.99

CREDITS

REMITTED TO TREASURER:

Redemptions	\$81,407.11	\$78,385.23	\$60,789.90
Interest/ Costs Collected	\$3,575.47	\$13,701.28	\$20,257.09
Abatements of Unredeemed Taxes	\$0.00	\$0.00	\$0.00
Liens Deeded To Town			
Balance of Unredeemed Liens: End of Fiscal Year	\$48,245.32	\$25,891.79	\$0.00
TOTAL CREDITS	\$133,227.90	\$117,978.30	\$81,046.99

TOWN TREASURER'S REPORT 2003

RECEIVED FROM TAX COLLECTOR

2003 Property Tax & Interest	\$14,157,038.47
2002 Property Tax & Interest	\$806,904.64
Prior Year Tax Redemptions & Interest	\$173,133.50
Tax Lien Receipt	\$129,652.43
Current Use Land Change & Interest	\$479,927.30
Yield Tax & Interest (Timber Cutting)	\$7,174.58
Subtotal	\$15,753,830.92

RECEIVED FROM TOWN CLERK

Motor Vehicle Permits	\$1,291,788.37
Dog Licenses & Fines	\$6,068.00
Filing and Other Fees	\$26,659.00
Dredge & Fill Permit	\$40.00
Subtotal	\$1,324,555.37

RECEIVED FROM INTERGOVERNMENTAL SOURCES

N.H. Revenue Sharing Block Grant	\$41,748.00
N.H. Highway Block Grant	\$111,279.55
N.H. Rooms & Meals Tax	\$195,463.85
Railroad Tax	\$716.65
Disaster Relief Grant	\$10,303.35
Police Grant	\$10,497.09
Water Commission Grant	\$2,293.34
Fire Department Grant	\$2,181.00
N.H. Website Grant	\$7,300.00
OEM Planning Grant	\$6,250.00
Subtotal	\$388,032.83

RECEIVED FROM OTHER SOURCES

Checking Account Interest	\$925.50
Safety Complex Bond Interest	\$6,951.66
N.H. Public Deposit Investment Pool Interest	\$380.92
Police Services & Outside Details	\$80,901.27
Building Permits	\$151,187.50
Transfer Station Permits	\$1,680.00
Transfer Station Fees	\$30,367.00
Planning Board Fees	\$5,996.25
Board of Adjustment Fees	\$932.50
Rent of Town Property	\$10,556.00
Sale of Town Property	\$22,857.06
Sale of Cemetery Lots	\$4,788.00
Reimbursement for Grave Excavation	\$3,165.00
Reimbursement for Test Pits	\$7,337.00
Reimbursement from Trustees of Trust Funds	\$31,207.18
Reimbursement from Recreation Department	\$7,333.25

Insurance, Refunds & Other Reimbursements	\$29,821.52
Recycling Program	\$781.14
Reimbursement for Ambulance	\$106,458.00
Reimbursement for Fire Department Services	\$40,450.00
Reimbursement for Stratham Hill Park Stage	\$16,680.58
Reimbursement for BOCA Review	\$5,482.66
Donation to Stratham Hill Park	\$4,915.00
Public Telephones	\$16.33
Cable TV Franchise	\$69,490.44
Returned Check Fines	\$589.40
Subtotal	\$641,251.16

TOTAL RECEIPTS FOR 2003 \$18,107,670.28

YEAR 2003 TRANSACTIONS

Cash on Hand January 2, 2003	\$129,988.44
Total Receipts for 2003	\$18,107,670.28
Tax Anticipation Loan (TAN)	\$4,300,000.00
TAN Pay Back & Interest	(\$4,320,568.31)
Investment Principal Income	\$12,450,000.00
Investments (Short Term)	(\$12,850,000.00)
Transfer From Savings	\$75,000.00
Investment Interest Income	\$17,995.21
Paid on Selectmen's Orders	(\$17,498,202.37)
Tax Lien Purchase	(\$129,652.43)
Bank Service Charge	(\$26.00)
<u>BALANCE ON HAND DEC. 31, 2003</u>	<u>\$282,204.82</u>

OTHER ASSETS IN HANDS OF TREASURER

Short Term Investments	\$4,500,000.00
Payroll Account	\$2,000.00
N.H. Public Deposit Investment Pool	\$2,511.68
<u>TOTAL ALL OTHER ASSETS</u>	<u>\$4,504,511.68</u>

OUTSTANDING BONDS AND SHORT TERM NOTES

The Town has no outstanding Short Term Notes

The Town has one outstanding Bond in the amount of \$5,000,000.00 for procurement of land and construction of the Town Safety Complex. It has a 20 year bond with a net interest cost of 3.929331%.

Respectfully Submitted,

Kenneth F. Lanzillo
Town Treasurer

**SUMMARY INVENTORY OF VALUATION
TOWN OF STRATHAM IN ROCKINGHAM COUNTY
CERTIFICATE (2003)**

This is to certify that the information contained in this report was taken from the official records and is correct to the best of our knowledge and belief.

Kirk Scamman, Martin Wool, David Short, Selectmen

	Acres	Assessment
1. Valuation of land only:		
A. Current use (at c.u. value)	2,767.23	\$604,105
B. Conservation	0.00	\$0
C. Residential	4,266.43	\$312,047,300
D. Commercial/Industrial	556.48	\$37,350,500
E. Total of Taxable Land	7,590.14	\$350,001,905
F. Tax Exempt & Non Taxable	1,503.39	(\$12,005,900)
2. Value of Buildings only:		
A. Residential		\$486,698,200
B. Manufactured Housing		\$4,016,700
C. Commercial/Industrial		\$90,045,400
D. Total of Taxable Buildings		\$580,760,300
E. Exempt & Non Taxable		(\$57,036,200)
3. Public Utilities:		
A. Gas		\$15,889,200
B. Electric		\$6,919,500
C. Water		\$1,830,000
4. Valuation before Exemptions:		\$955,400,905
5. Blind Exemption (2)		\$30,000
6. Elderly Exemption (33)		\$2,220,000
7. Total Dollar Amount of Exemptions		\$2,250,000
8. Net Valuation on which Tax Rate is computed		\$953,150,905
9. Net Valuation without Utilities on which State Education Tax is computed:		(\$24,638,700)
		\$928,512,205

TAX CREDITS:

Paraplegic, double amputees owning specially adapted homesteads with VA assistance:	1	Exempt
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Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty (\$1,400.):	7	\$9,800
Other war service credits (\$100.):	299	\$29,900
Total Number and Amount:	307	\$39,700

STATEMENT OF APPROPRIATIONS

Taxes Assessed for the Tax Year 2003

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

David Short, Kirk Scamman, Martin Wool, Selectmen

PURPOSE OF APPROPRIATION

GENERAL GOVERNMENT:

Executive	\$120,828
Elections, Registration & Vital Statistics	\$4,690
Financial Administration	\$207,878
Revaluation of Property	\$102,300
Legal Expenses	\$16,000
Personnel Administration	\$389,363
Planning and Zoning	\$197,102
General Government Buildings	\$100,218
Cemeteries	\$26,250
Insurance	\$59,000

PUBLIC SAFETY:

Police	\$619,334
Fire	\$99,085
Emergency Management	\$1,200
Emergency Communications	\$46,346

HIGHWAYS AND STREETS:

Highway Department	\$469,830
Street Lighting	\$5,500

SANITATION:

Solid Waste Collection	\$423,333
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WATER DISTRIBUTION & TREATMENT

Water Treatment, Conserv. Other	\$1,500
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HEALTH:

Animal Control	\$1,000
Pest Control	\$35,100
Health Agencies & Hospitals	\$28,554

WELFARE:

Administration & Direct Assistance	\$12,000
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CULTURE AND RECREATION:

Parks	\$57,290
Library	\$271,913
Patriotic purposes	\$1,375
Recreation	\$49,100
Conservation Commission	\$3,000
Heritage Commission	\$1,900
Economic Development	\$4,550

DEBT SERVICE:	
Interest on Tax Anticipation Notes	\$30,000
CAPITAL OUTLAY:	
Capital Improvements Program	\$6,007,136
TOTAL APPROPRIATIONS:	<u>\$9,392,675</u>

REVISED ESTIMATED REVENUES

TAXES:	
Yield Taxes	\$4,400
Interest and Penalties on Delinquent Taxes	\$40,000
Inventory Penalties	\$15,000
Excavation Tax	\$100
LICENSES, PERMITS AND FEES:	
Business Licenses and Permits	\$70,000
Motor Vehicle Permit Fees	\$1,210,000
Building Permits	\$120,000
Other Licenses, Permits and Fees	\$10,000
FROM FEDERAL GOVERNMENT:	
Police Grant	\$17,000
FROM STATE:	
Shared Revenues	\$24,991
Meals & Rooms Tax Distribution	\$195,464
Highway Block Grant	\$111,280
Other	\$295
CHARGES FOR SERVICES:	
Income from Departments	\$120,800
Other Charges	\$9,000
MISCELLANEOUS REVENUES:	
Sale of Municipal Property	\$20,000
Interest on Investments	\$20,000
Other	\$50,000
INTERFUND OPERATING TRANSFERS:	
Trust and Agency Funds	\$3,000
Special Revenue Funds	\$40,450
Capital Reserve Funds	\$95,530
OTHER FINANCING SOURCES:	
Long Term Bonds & Notes	\$5,000,000
SUBTOTAL OF REVENUES:	<u>\$7,177,310</u>
GENERAL FUND BALANCE:	
Unreserved Fund Balance	\$554,182
Voted from "Surplus"	
Fund Balance - Retained	<u>\$500,000</u>
Fund Balance - Reduce Taxes	\$54,182
TOTAL REVENUES AND CREDITS:	<u>\$7,231,492</u>

**DEPARTMENT OF REVENUE ADMINISTRATION
MUNICIPAL FINANCE BUREAU
2003 TAX RATE COMPUTATION**

Tax Rates

TOWN PORTION

Appropriations	\$9,392,675	
Less: Revenues	(\$7,231,492)	
Less: Shared Revenues	(\$10,571)	
Add: Overlay	\$203,338	
Add: War Service Credits	\$39,700	
<hr/>		
Net Town Appropriation/Approved		
Town Tax Effort	\$2,393,650	
Municipal Tax Rate		\$2.51

SCHOOL PORTION

Net Local School Budget	\$6,472,388	
Regional School Apportionment	\$6,741,868	
Less: Adequate Education Grant	(\$1,419,814)	
Less: State Education Taxes	(\$3,884,991)	
<hr/>		
Net School(s) Appropriation/Approved		
Local Education Tax Effort	\$7,909,451	
Local Education Tax Rate		\$8.30
State Education Tax Rate	\$4.92	
Times the 2001 Equalized Valuation (without utilities)	\$789,632,318	
<hr/>		
State Education Tax		\$3,884,991
Divided by the Local 2003 Assessed Valuation (without utilities)	\$928,512,205	
<hr/>		
Localized State Education Tax Rate		\$4.18

COUNTY PORTION

Due to County	\$965,519	
Less: Shared Revenues	(\$6,186)	
<hr/>		
Net County Appropriation/Approved		
County Tax Effort	\$959,333	\$1.01
County Tax Rate		
<hr/> <u>Combined Tax Rate</u>		<hr/> \$16.00

Total Property Taxes Assessed	\$15,147,425	
Less: War Service Credits	(\$39,700)	
<hr/>		
Total Property Tax Commitment	\$15,107,725	

PROOF OF RATE

	<u>Net Assessed Valuation</u>	<u>Tax Rate</u>	<u>Assessment</u>
State Education Tax (no utilites)	\$928,512,205	\$4.18	\$3,884,991
All Other Taxes	\$953,150,905	\$11.82	\$11,262,434
			<hr/> \$15,147,425

EXPENDITURES

HIGHWAY DEPARTMENT

Payroll	\$188,333.60
Training	\$245.00
Substance Abuse Testing	\$495.00
Meals	\$921.58
Uniforms	\$2,953.67
Asphalt	\$152,898.90
Rented Equipment	\$2,410.83
Culvert Pipe	\$0.00
New Equipment & Tools	\$7,406.36
Road Paint	\$5,777.63
Guard Rails	\$0.00
Tires, Repairs, Etc.	\$37,128.41
Salt	\$52,592.91
Sand and Gravel	\$392.59
Telephone	\$1,473.29
Electricity	\$3,966.89
Heat-Gas & Oil	\$15,278.51
Building Maintenance	\$2,497.02
Supplies	\$1,294.07
TOTAL	\$476,066.26

POLICE DEPARTMENT

Payroll	\$397,057.75
Police Part Time	\$31,402.66
Special Detail	\$52,764.00
Police payroll - Secretary	\$31,497.60
Police payroll - Prosecutor	\$30,055.37
Office supplies - Legal	\$2,964.47
Office Supplies	\$4,326.89
New Equipment	\$16,284.00
Prosecutors Expenses	\$611.35
Uniforms	\$7,119.52
Technical Support	\$5,644.00
Cruiser Lease	\$32,238.00
Gas and Oil	\$8,913.11
Repairs	\$9,046.56
Miscellaneous	\$1,645.70
Community Service Program	\$264.60
Training	\$3,488.35
Special Response Team	\$2,500.00
TOTAL	\$637,823.93

EXPENDITURES (cont.)

SOLID WASTE DISPOSAL

Payroll	\$11,073.41
Fill	\$0.00
Solid Waste Processing	\$353,651.88
Removal of Scrap	\$1,326.50
Landfill Closure Annual	\$9,230.80
Materials and Supplies	\$2,207.36
Equipment Rented	\$0.00
Hazardous Waste Collection	\$1,520.10
Recycling	\$0.00
Transfer Station	\$38,150.25
Electricity	\$305.34
TOTAL	<hr/> \$417,465.64

PARK

Payroll	\$39,552.99
Supplies	\$317.32
Ground Maintenance	\$5,322.13
Telephone	\$350.00
Building Maintenance	\$1,896.24
Equipment Maintenance	\$719.50
Vehicle Maintenance	\$1,361.85
New Equipment	\$70.08
Electricity	\$1,662.32
TOTAL	<hr/> \$51,252.43

CEMETERIES

Payroll	\$10,993.62
Ground Maintenance	\$3,540.20
Excavation	\$900.00
Equipment Maintenance	\$508.68
New Equipment	\$199.95
Facility Improvements	\$500.00
Supplies	\$0.00
Transfer to Trust Funds	\$3,800.00
TOTAL	<hr/> \$20,442.45

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

Fiscal Year Ending December 31, 2003

Title of Appropriations	Appropriation	Receipts/		Total Amount		Unexpended	
		Reimbursements	Available	Expenditures	Balance	Overdrafts	
Executive	\$120,828.00	\$69,490.44	\$190,318.44	\$113,450.00	\$76,868.44		
Elections & Registrations	\$4,690.00		\$4,690.00	\$2,826.00	\$1,864.00		
Financial Administration	\$207,878.00	\$1,342,875.66	\$1,550,753.66	\$207,469.00	\$1,343,284.66		
Legal Expenses	\$16,000.00	\$1,374.00	\$17,374.00	\$20,537.00	(\$3,163.00)		
Employee Benefits	\$389,363.00		\$389,363.00	\$356,903.00	\$32,460.00		
Planning and Zoning	\$197,102.00	\$170,935.91	\$368,037.91	\$165,618.00	\$202,419.91		
General Government Buildings	\$100,218.00	\$10,556.00	\$110,774.00	\$90,780.00	\$19,994.00		
Police Department	\$619,334.00	\$91,398.36	\$710,732.36	\$637,824.00	\$72,908.36		
Fire Department	\$99,085.00	\$2,181.00	\$101,266.00	\$88,361.00	\$12,905.00		
Emergency Management	\$1,200.00	\$10,303.35	\$11,503.35	\$0.00	\$11,503.35		
Emergency Dispatch Services	\$46,346.00		\$46,346.00	\$46,346.00	\$0.00		
Highway Department	\$469,830.00	\$111,279.55	\$581,109.55	\$476,066.26	\$105,043.29		
Street Lighting	\$5,500.00		\$5,500.00	\$4,189.00	\$1,311.00		
Waste Disposal	\$423,333.00	\$32,828.14	\$456,161.14	\$417,466.00	\$38,695.14		
Animal Control	\$1,000.00	\$6,068.00	\$7,068.00	\$294.00	\$6,774.00		
Pest Control	\$35,100.00		\$35,100.00	\$35,100.00	\$0.00		
Library	\$271,913.00		\$271,913.00	\$271,913.00	\$0.00		
Direct Assistance	\$12,000.00		\$12,000.00	\$11,339.00	\$661.00		
Park	\$57,290.00	\$21,595.58	\$78,885.58	\$51,252.00	\$27,633.58		
Recreation	\$49,100.00	\$7,333.25	\$56,433.25	\$26,978.00	\$29,455.25		
Cemeteries	\$26,250.00	\$7,953.00	\$34,203.00	\$20,442.00	\$13,761.00		
Patriotic Purposes	\$1,375.00		\$1,375.00	\$1,402.00	(\$27.00)		
Conservation Commission	\$3,000.00		\$3,000.00	\$1,736.00	\$1,264.00		
Heritage Commission	\$1,900.00		\$1,900.00	\$278.00	\$1,622.00		
Economic Development Com.	\$4,550.00		\$4,550.00	\$1,439.00	\$3,111.00		
Interest on TAN's	\$30,000.00	\$18,376.13	\$48,376.13	\$20,568.00	\$27,808.13		
Insurances	\$59,000.00		\$59,000.00	\$55,991.00	\$3,009.00		
TOTALS	\$3,253,185.00	\$1,904,548.37	\$5,157,733.37	\$3,126,567.26	\$2,034,356.11	(\$3,190.00)	

YEARLY EARNINGS FOR TOWN EMPLOYEES - 2003

Aither, Jaye	\$31,497.60	Krebs, Norman E.	\$1,312.50
Andolina, Donald	\$627.50	Kukesh, Scott T.	\$112.00
Bakie, Peter G.	\$595.75	Lampi, Tanya L.	\$41,323.12
Barnes, Terry W.	\$41,286.07	Lanzillo, Kenneth F.	\$3,000.00
Beaudoin, Linda A.	\$31,132.80	Law, Charles	\$36,081.44
Buchanan, Anne E.	\$1,415.00	Littlefield, William D	\$378.00
Call, James C.	\$48,201.54	MacCallum, Marcia	\$15,400.80
Carline, Scott	\$224.00	MacNeill, Judith A.	\$2,361.75
Chisholm, Craig	\$137.50	McCleary, Cynthia S	\$1,265.25
Christo, Scott	\$490.00	Marchio, Joseph F.	\$32,203.20
Clark, Pat	\$196.00	Mason, Brenda M.	\$34,904.09
Cook, Robert	\$41,289.70	Miller, Kelsey	\$490.00
Corrow, Norma	\$28,976.80	Nguyen, Steven D.	\$2,192.14
Cushman, Robert	\$4,923.00	O'Neil, Kevin B	\$4,518.25
Curcio, Ronald P.	\$12,696.00	Peck, Annmarie	\$1,370.00
Daley, Michael J.	\$58,684.13	Perkins, David	\$42,806.16
Daley, Shirley S.	\$49,814.28	Perry, Anne E.	\$717.50
Danko, Phyllis L.	\$31,018.98	Perite, Lorraine	\$3,125.50
Deschaine, Paul R.	\$66,483.14	Pickering, Troy	\$252.00
DiBartolomeo, Jeffrey	\$2,653.50	Pierce, David D.	\$73,339.96
Donohue, Melinda	\$26,461.52	Pierce, Jeffrey T.	\$140.00
Downing, Nancy R	\$1,456.00	Powers, Christine	\$1,804.00
Doyle, Matthew C	\$112.00	Richard, Natasha A.	\$3,780.00
Dziama, Pamela C.	\$3,715.25	Rowe, Amy	\$717.50
Early, W. Michael	\$2,577.13	Ryden, Patricia A.	\$1,113.00
Emerson, John R.	\$44,894.30	Scamman, Kirk	\$3,000.00
Flowers, Timothy P.	\$252.00	Short, David J	\$3,000.00
Gaudreau, Leslie	\$48,976.78	Slager, Timothy E.	\$105.00
Gendron, Richard A.	\$45,991.22	Smith, Mark	\$25,000.04
Gilbert, David L.	\$1,067.50	Szarmach, Janet	\$10,785.00
Gobbi, Michael A.	\$2,383.50	Stevens, Russell	\$49,231.37
Gorski, Dennis	\$546.00	Stevens, Wayne	\$2,198.00
Grassie, Charles W	\$14,153.84	Streelman, Janice	\$20,928.00
Hart, William	\$30,055.37	Walsh, Kevin	\$345.75
Haynes, Robin	\$672.00	Walmsley, Shawn M.	\$29,914.81
Hutchings, Bradley C.	\$124.00	Wells, Brett E.	\$392.00
Hutton, Fred A. Jr.	\$55,439.79	Williams, Alan	\$45,607.85
Jackson, Robert E	\$2,990.00	Wood, Richard	\$53,890.00
Johnson, Gregory D.	\$1,823.25	Wool, Martin	\$3,000.00
Jordon, Gregory A.	\$828.00	Wool, Martin	\$3,107.25
Kemp, Valerie A.	\$33,678.63		

**FINANCIAL REPORT
GENERAL FUND**

Revenues and expenditures for the period January 1, 2003 to December 31, 2003

A. REVENUES - Modified Accrual

1. Revenue from Taxes

a. Property taxes	\$15,069,579
b. Taxes paid to School District	(\$12,561,062)
c. Land Use Change Tax	\$479,927
d. Timber (Yield) Taxes	\$7,019
e. Interest & penalties on delinquent taxes	\$62,750
f. Other taxes (railroad tax)	\$717
g. TOTAL (excluding line 1b)	\$15,619,992

2. Revenues from licenses, permits, and fees

a. Motor vehicle permits and Agent fees	\$1,291,788
b. Building permits	\$151,187
c. Other licenses, permits, and fees	\$32,767
d. TOTAL	\$1,475,742

3. Revenues from Federal Government

a. Other Fed Grants (Police)	\$10,497
b. TOTAL	\$10,497

4. Revenues from State of New Hampshire

a. Shared revenue block grant	\$41,748
b. Meals & rooms distribution	\$195,464
c. Highway block grant	\$111,279
d. Other grants	\$28,327
e. TOTAL	\$376,818

5. Revenues from charges for service

a. Income from departments	\$107,983
b. Garbage-refuse charges	\$32,828
c. Other Charges	\$72,655
d. TOTAL	\$213,466

6. Revenues from miscellaneous sources

a. Sale of municipal property	\$27,661
b. Interest on investments	\$26,254
c. Rents of property	\$10,556
d. Insurance dividends and reimbursements	\$30,411
e. Contributions and donations	\$4,915
f. Other misc. sources not otherwise class.	\$35,918
g. TOTAL	\$135,715

7. Interfund operating transfers in	
a. Transfers from special revenue fund	\$57,130
b. Transfers from special revenue funds	\$95,347
c. Transfers from trust and agency funds	\$6,400
d. TOTALS	\$158,877
8. TOTAL REVENUES FROM ALL SOURCES	<u>\$17,991,107</u>
9. TOTAL FUND EQUITY (beginning of year)	\$1,115,269
9. GRAND TOTAL	<u>\$19,106,376</u>
B. EXPENDITURES - Modified Accrual	
1. General Government	
a. Executive	\$113,450
b. Election, registration and vital statistics	\$2,826
c. Financial administration	\$207,469
d. Revaluation of property	\$110,700
e. Legal expenses	\$20,537
f. Personnel administration	\$356,903
g. Planning & zoning	\$165,617
h. General government building	\$90,780
i. Cemeteries	\$20,442
j. Insurance not otherwise allocated	\$55,991
l. Other general government	\$267,715
m. TOTAL	<u>\$1,412,430</u>
2. Public Safety	
a. Police	\$637,824
b. Fire	\$88,361
c. Emergency management	\$0
d. Other (communications)	\$46,346
e. TOTAL	<u>\$772,531</u>
3. Highways and Streets	
a. Highways and Streets	\$471,877
b. Street lighting	\$4,189
c. TOTAL	<u>\$476,066</u>
4. Sanitation	
a. Solid waste disposal	\$417,465
b. TOTAL	<u>\$417,465</u>
5. Water	
a. Other Water (Water Commission)	\$332
b. TOTAL	<u>\$332</u>

6. Health		
	a. Pest control	\$35,100
	b. Health agencies and hospitals	\$28,554
	c. Animal control	\$294
	d. TOTAL	<u>\$63,948</u>
6. Welfare		
	a. Direct assistance	<u>\$11,339</u>
	b. TOTAL	\$11,339
7. Culture and recreation		
	a. Parks	\$51,252
	b. Recreation	\$26,978
	c. Library	\$271,913
	d. Patriotic purposes	\$1,402
	e. TOTAL	<u>\$351,545</u>
8. Economic & Heritage Development		
	a. Conservation Commission	\$1,736
	b. Economic Development	\$1,439
	c. Heritage Commission	\$278
	d. TOTAL	<u>\$3,453</u>
9. Debt Service		
	a. Interest on tax anticipation notes	\$20,568
10. Capital outlay		
	a. Land and improvements	\$0
	b. Machinery, vehicles, and equipment	\$324,810
	c. Buildings	\$757,211
	b. Improvements other than buildings	\$6,966
	c. TOTAL	<u>\$1,088,987</u>
11. Interfund operating transfers out		
	a. Transfers to capital reserve funds	\$477,310
12. Payments to other governments		
	a. Taxes assessed for county	\$965,519
	b. Taxes assessed for school districts	\$11,591,088
	c. Payments to other governments	\$4,455
	d. TOTAL	<u>\$12,561,062</u>
13. TOTAL EXPENDITURES		<u><u>\$17,657,036</u></u>
14. TOTAL FUND EQUITY (end of year)		\$1,449,340
15. GRAND TOTAL		\$19,106,376

GENERAL FUND BALANCE SHEET

A. ASSETS

	Beginning of year	End of year
1. Current assets		
a. Cash and equivalents	\$4,309,500	\$4,919,918
b. Investments	\$0	
c. Taxes receivable	\$823,249	\$871,186
d. Tax liens receivable	\$165,067	\$74,137
e. Tax deeded property	\$18,300	\$18,300
f. TOTAL ASSETS	\$5,316,116	\$5,883,541

B. LIABILITIES AND FUND EQUITY

1. Current liabilities		
a. Due to School districts	\$4,200,847	\$4,434,201
b. Accounts Payable	\$0	\$0
c. Total Liabilities	\$4,200,847	\$4,434,201
2. Fund equity		
a. Reserve for continuing appropriations	\$561,087	\$438,598
b. Reserve appropriations voted from surplus	\$0	\$0
c. Unreserved fund bal.	\$554,182	\$1,010,742
d. TOTAL FUND EQUITY	\$1,115,269	\$1,449,340
3. TOTAL LIABILITIES AND FUND EQUITY	\$5,316,116	\$5,883,541

A. RECONCILIATION OF SCHOOL DISTRICT LIABILITY

1. School district liability beginning year	\$4,200,847
2. Add School assessment for current year	\$11,824,442
3. TOTAL LIABILITY WITHIN CURRENT YEAR	\$16,025,289
4. SUBTRACT payments made to school	\$11,591,088
5. School district liability at end of year	\$4,434,201

B. RECONCILIATION OF TAX ANTICIPATION NOTES

1. Short term (TANS) beginning of year	\$0
2. Add: New issues during current year	\$4,300,000
3. Subtract: Issues retired during current year	(\$4,300,000)
4. Short term (TANS) outstanding end of year	\$0

C. ALLOWANCE FOR ABATEMENTS WORKSHEET

	Current Year	Prior Year
1. Overlay/Allowance for abatements	\$203,338	\$0
2. Subtract: Abatements made	(\$9,136)	(\$3,989)
3. Excess of estimate	\$194,202	(\$3,989)

D. TAXES/LIENS RECEIVABLE WORKSHEET

	Taxes	Liens
1. Uncollected, end of year	\$871,287	\$74,137
2. Subtract: Overlay carried forward	\$194,202	\$0
3. Estimated Receivable, end of year	\$677,085	\$74,137

STRATHAM TRUST FUNDS 2003

DATE OF CREATION	NAME OF FUND	PURPOSE	HOW INVEST	BAL/BEG	NEW FUNDS	CAP/GAIN	WITH/DRW	BAL/END	BAL/BEG	INCOME	EXPENDED	BAL/END	GRAND TOTAL PRINC/INCOME
CEMETERY FUNDS													
	VARIOUS	PER/CARE	VARIOUS	168,297.94	3,800.00	8,266.21	0.00	180,364.15	88,851.47	7,226.58	6,400.00	89,678.05	270,042.20
2003	STEVENS	"	"		1,800.00			1,800.00	0.00			0.00	0.00
2003	MASON	"	"		600.00			600.00	0.00			0.00	0.00
2003	VAN AMBURGH	"	"		200.00			200.00	0.00			0.00	0.00
2003	WHITE	"	"		400.00			400.00	0.00			0.00	0.00
2003	MC LEAD	"	"		400.00			400.00	0.00			0.00	0.00
2003	CHISHOLM	"	"		400.00			400.00	0.00			0.00	0.00
TOTAL CEMETERY FUNDS													
				168,297.94	3,800.00	8,266.21	0.00	180,364.15	88,851.47	7,226.58	6,400.00	89,678.05	270,042.20
LIBRARY FUNDS:													
VARIOUS		LIBRARY	VARIOUS	80,025.61	0.00	1,675.72	0.00	81,701.33	1,085.76	1,384.57	950.00	1,520.33	83,221.66
STRATHAM HILL PARK:													
VARIOUS		PARK	VARIOUS	17,134.17	0.00	680.13	0.00	17,814.30	15,903.39	330.73	0.00	16,234.12	34,048.42
HORACE HILL FUND													
1932		ROCK REMOVAL	VARIOUS	7.12	0.00	0.00	0.00	7.12	173.47	1.12	0.00	174.59	181.71
STRATHAM HILL PK ASSOCIATION													
1966		PARK IMPR	VARIOUS	57,738.51	0.00	1,876.78	0.00	59,615.29	9,364.76	1,168.08	0.00	10,532.84	70,148.13
CAPITAL RESERVE FUND													
1988-2003	LAND CONSERVATION		VARIOUS	698,589.69	628,248.82	0.00	513,577.00	813,261.51	14,902.96	3,755.12	17,598.00	1,060.08	814,321.59
1987	BARKER 4-H SCHOLARSHIP		"	4,002.00	0.00	0.00	0.00	4,002.00	1,854.31	40.99	250.00	1,645.30	5,647.30
1989	SCAMMAN/PARK TRUST		"	975.00	0.00	0.00	0.00	975.00	159.09	10.08	0.00	169.17	1,144.17
1989	SCAMMAN SCHOLARSHIP		"	3,663.00	0.00	0.00	0.00	3,663.00	1,894.92	75.58	0.00	1,970.50	5,633.50
1997	WIN, GRANGE ED. FUND		"	5,500.00	0.00	0.00	0.00	5,500.00	729.88	96.01	0.00	825.89	6,325.89
1998	CAPITAL RESERVE FIRE DEPT		"	91,670.00	0.00	0.00	90,270.00	1,400.00	4,808.33	332.59	5,077.18	63.74	1,463.74
2001	RADIO COMMUNICATIONS EQUIP		"	18,085.81	0.00	0.00	0.00	18,085.81	286.69	155.54	0.00	442.23	18,528.04
2003	DEBBIE GREENBURG EDUC TRUST		"	0.00	7,466.72	0.00	0.00	7,466.72	0.00	21.16	0.00	21.16	7,487.88
TOTAL ALL FUNDS:													
				1,145,688.85	639,515.54	12,498.84	603,847.00	1,193,856.23	140,015.03	14,598.15	30,275.18	124,338.00	1,318,194.23
TRUSTEES OF THE TRUST FUNDS:													
DIANE MORGERA, CHAIR													
STEPHEN JOHNSON													
JOYCE ROWE													

CEMETERY COMMITTEE

The Cemetery Committee is pleased to report on the following:

A single granite memorial stone was installed in the Old Cemetery on the corner of Emery Lane and Winding Brook Drive to represent all of the broken and missing head stones in that Cemetery. Approximately 33 people are buried there dating back to the early 1700's. The stone lists all of the names along with the dates of birth and death for those buried there.

All of the cemeteries were treated with grub control, fertilizer and lime under the direction of the Stratham Highway Department. In addition, they mowed and maintained the cemeteries resulting in their excellent condition all season long. We extend to them our sincere thanks for their efforts and caring support.

The only cemetery available for the sale of cemetery lots is the Maple Lane Cemetery. Based on average lot sales over the past few years and the projected growth of the Town, cemetery lots should be available for only about the next 20 to 25 years. Because of that relatively short time span, the Cemetery Committee is looking to purchase additional property for a new cemetery. This will be the subject of a future Town Warrant Article.

The present cost of a cemetery lot is \$500.00, which includes the following:

Registration with the Register of Deeds	\$ 12.00
Sale of Town property	\$ 88.00
Perpetual care	\$400.00

Respectfully submitted,

Kenneth Lanzillo, Chair
Brenda Mason
Russell Stevens

STRATHAM VOLUNTEER FIRE DEPARTMENT

The Stratham Volunteer Fire Department responded to 450 calls during the year of 2003. Volunteers responded to serious motor vehicle accidents, untimely and unattended deaths, electrical emergencies, and fires both inside and outside of primary residences. Department volunteers assisted the Police Department as well as surrounding communities with fire and medical assistance. Each 911 call takes a considerable amount of time and can last several hours. In 2003, a combined total of 53 members responded with an average of 6.5 members responding to each call. The members of the Fire Department responded in total 2,938 times to the fire station in order to provide coverage for these emergency calls. In addition to emergency calls, dedicated members of the SVFD attended weekly training or business sessions where members meet to work on maintaining acceptable skill levels as well as to discuss regular fire department business issues.

Many of our EMT-Basics will now be attending the next level of training this year to become EMT-Intermediates. Classes like this are additions to their normal training schedules that members participate in to keep up their current skill levels. Completion of the EMT-Intermediate course will require students to attend classes for 8 hours on every Saturday for just over two months. Firefighter classes require large time commitments as well as being physically demanding. Most firefighter classes involve some weekends as well as two nights a week for a period of 3 months.

This department is really unique in that it is one of the few remaining all volunteer fire departments in the region. Many fire departments in the area, even the smaller community departments, are compensated in some form for their time and incurred expenses. Our members are not. In addition to our volunteer spirit, the department runs and finances the Stratham Fair, which is one of our major fund raising annual events. The Fire Department is not alone in organizing this annual event. Its success relies heavily on department members, community leaders, and its residents who dedicate selflessly every year the countless number of hours required by the fair.

In addition to the Fair, our membership receives donations throughout the year from businesses and residents who are appreciative of services received. Our largest supporter in terms of monies and dedication is the Fire Department Ladies Auxiliary. Each year they work to raise funds that directly benefit the Town of Stratham, as well as providing support and time to the fire department at emergency scenes. The Ladies Auxiliary also works behind the scenes to update emergency information that is used by the Town's emergency units. In December of 2003, the ladies auxiliary donated \$5,000 to be used towards the purchase of a thermal imaging camera to aid in searching for occupants in smoke filled buildings, and a Power Point projector for training instruction.

The money that the Fire Department receives or raises through its efforts is used to purchase fire and rescue equipment to aid in offsetting taxes paid by its residents. The Fire Department Association purchases or provides money for both fire and rescue equipment such as breathing apparatus, training materials, and emergency vehicles. In 2003, the Fire Department Association provided more than \$64,623 towards equipment and our new ambulance. Other

major items included \$61,544 for the purchase of Engine 1 in 2001 and \$41,425 was provided for the purchase of our Forestry/EMS truck in 1997.

Another avenue of funds is derived from the ambulance billing account, which has proven to be very successful. This cost recovery method allows billing the insurance companies of patients and has accounted for \$50,000 since the purchase of our newest ambulance last year. Our present goal is to purchase our next ambulance without using tax revenues. In the future, we hope to provide even more money for the planned purchases of equipment and apparatus without using tax revenues.

In closing I want to thank all the fire department members who work day and night to care for their community. Thank you to the family members who support their loved ones, the sacrifices you make do not go unnoticed.

Respectfully submitted,

Robert Law
Fire Chief

2003 Emergency Responses

Type of Call	Number of Calls
Medical Aid	229
Service Calls	18
Mutual Aid to another Community	30
Fire Alarms	63
Carbon Monoxide Detector	13
Building Fires	5
Brush/Forestry Fires	9
Auto Fires	7
Auto Accidents	76

The following table shows equipment purchases over the last 6 years and how much money was turned over to the Town from Fire Department Association funds to aid in offsetting taxes. The Fire Department and the Ladies Auxiliary raised this revenue through donations and fundraising events. These examples are shown to illustrate the benefits that the Town receives through the work of the Stratham Fire Department Association.

Town Purchases for SVFD	Money provided towards purchase by Fire Department Association Funds
2003 Ambulance 1	\$35,918.00
2003 Defibrillator	\$3,695.25
2003 Breathing Air Packs	\$25,046.00
2001 Engine 1	\$61,543.50
1997 Squad 1	\$41,425.00

POLICE DEPARTMENT

This year the Police Department responded to or provided service for more than 11,000 calls for police service. The increase is a direct result of increased population growth within the Town and the increased traffic within the seacoast area as a result of growth in this region of the state. Our patrol staff has remained extra vigilante in the area of speed enforcement and other related traffic laws. This has had a direct impact on the reduction of traffic accidents in Stratham, as well as a reduced number of reported injuries from accidents on our roadways. Most regular calls for service continue to be from residential homes and a lesser amount from commercial establishments.

Statistically, our town's present crime trend increased in the area of crimes against property by 12.3 percent and crimes against persons increased by only 1.5 percent during the calendar year 2003. General crime against society within our town with no direct victim increased from the previous year by 2.9 percent. Our town's population growth has a direct effect on these percentages.

Through a grant initiative sponsored by the U.S. Attorney's Office, we were able to fully fund the replacement of some of our laptop equipment that was unserviceable. This will allow for quicker and more accurate documentation and data processing. It also allows officers to continue to have the ability to do more while out on patrol and less paper production in the station.

Fortunately, Officer (Chuck) Law returned from active duty with the New Hampshire Air National Guard to continue his post here in Stratham. With his return and the addition of Officer Shannon Goff, who we have welcomed as our new patrol officer, your Police Department is now currently at full staff.

I would like to thank the Stratham community and the business leaders of Stratham for their continued support over the past year. It is that continuation of support that helps our department provide the highest quality of service.

Respectfully submitted,

Chief Michael J. Daley
Lieutenant Richard A. Wood

OFFICE OF EMERGENCY MANAGEMENT

The Office of Emergency Management has been vigilantly working to insure that the Town of Stratham is prepared for emergency situations and times of need. The Office has secured Homeland Security grant funding to update the Town emergency plans and to purchase computer hardware and software to assist with recording and storing the data. Applications for additional grant funding are pending.

A photo identification card system has been developed to identify the large number of emergency responders in Stratham. This system will allow for higher security in sensitive areas and situations when operations between Town departments involve all personnel at larger incidents and exercises. John Sapienza has headed this project and has been successful with photographing and collecting information from first responders.

The Emergency Management staff has been researching and actively planning for the proposed Public Safety Complex and serving on the Building Committee. We thank the residents for their support and understanding for the time, funding, and efforts it takes to plan and construct a facility to house all of its emergency operations under one roof.

The preparation for Stratham's participation in the Federal Emergency Management Agency and Nuclear Regulatory Commission graded exercise scheduled to be conducted in 2004 has begun. This seacoast wide drill involves all of the surrounding towns and the State Office of Emergency Management who stage drills and mock situations that test each of the town's resources, personnel, and emergency plans. Residents interested in observing or participating in the drills or as a resource to the Stratham Office of Emergency Management should contact us through the Town Office.

Respectively submitted,

Stephen H. Flink, Director

David F. Emanuel, Deputy Director

CODE ENFORCEMENT OFFICER/BUILDING INSPECTOR'S REPORT

You will soon be seeing quite a change in the area between Dunkin Donuts and Market Basket. Stratham Tire, the abandoned Sunoco building, the former Stratham Hardware building, and the antiques barn will be torn down. The antique house will be taken down and rebuilt in Portland, Maine. In this area, there will be a new Shaw's and a new Stratham Tire. In the future, there will be a bank and a restaurant. As you continue to drive down Portsmouth Avenue, you will be seeing the Mobil gas station being torn down and a new, larger Mobil gas station/convenience store going up. Across the street, there will be the new Shell gas station, convenience store, and car wash. The second NHSPCA building is almost completed. Radiation Safety & Control has just started work on the expansion of their building. The second half of Dr. Zeff's office building is being completed. The Sprucewood Subdivision, the Woodlands at Parkman Brook Subdivision, and the Vineyards (retirement community) are ongoing. Chisholm Farms and the Hills at Crockett Farms are new subdivisions that have just started building. With all the new commercial and residential activity going on in Stratham, I anticipate another busy year.

<u>ACTIVITY REPORT</u>	<u>2003</u>
• Single Family	74
• Multi-Family (Duplex)	4 (Duplex counts as 2 living units)
• Garages/Barn	24
• Sheds	33
• Decks	15
• Residential Additions/Renovations	93
• New Commercial	5
• Commercial Additions/Renovations	14
• Mobile Homes	0
• Pools	21
• Signs	20
• Demolitions	9
• Electrical	183
• Plumbing	100
• Mechanical	74
• Correspondence	0
• Miscellaneous	23
• Board of Adjustment	<u>5</u>
Total	679

If I can be of any help to anyone, I keep office hours between 9:00 a.m. and Noon, Monday thru Friday each week.

Respectfully submitted,

Terry Barnes
Code Enforcement Officer/Building Inspector

PLANNING BOARD

This year was quite a challenge for the Planning Board as it was the first year with a full-time planning staff. The transition from the Rockingham Planning Commission "Circuit Rider" system to a full-time Town Planner has provided our citizens, developers, planning board members, and other town department staff with a full-time resource for planning and development information.

This year we completed reviews of major commercial redevelopment projects, which will improve the availability of commercial services to our residents and increase commercial land values within the community. The additional completion of housing opportunities and the conservation of open-space has been a priority of the Board throughout the year. The Board has also begun a comprehensive review of the Master Plan, and will be continuing this work throughout the coming year. We have also completed a long over due update of Stratham's Zoning and Ordinances book, providing a complete re-formatting of all the chapters into a easy to read and "customer friendly" printing of our land use laws.

When we talk about "customer friendly," our planning department in conjunction with the Zoning Board of Adjustment has completed a new "Citizens Guide to the ZBA Process" entitled "You've Been Denied." This new guide outlines the rights you have when you have been denied and the process and forms you need in order to exercise these rights and privileges under the law. Anyone seeking relief from the ZBA should find the process less intimidating by using the guide.

This coming year we hope to be able to complete a large portion of our plans to provide complete GIS (Graphic Information Systems) services to anyone, who may require detailed land use information. The Planning Department is now working on compiling digital information on Stratham and system upgrades to allow us to produce detailed maps and graphic information, which will allow us to better plan for the protection of our valuable natural resources and the efficient development of new projects within our community.

In addition to the development of a new community GIS, we will be reviewing all of subdivision and site review regulations to provide for a more streamlined process for the development, approval review and inspection process.

You should see more activity on the planning front this coming year, and are encouraged and invited to visit with our new planning staff if you have the opportunity. Drop us and email at strathamplanner@comcast.net or better yet, stop by, find out what is going on in your community, express your views, and see how we plan for the future.

Respectfully submitted,

Chuck Grassie
Town Planner

Tim Mason, Chair
Planning Board

CONSERVATION COMMISSION

The Conservation Commission continued its mission to preserve land and educate members of the community about conservation and recycling issues. Some of the activities included:

- overseeing the Ad Hoc Conservation Bond Subcommittee activities related to purchasing of conservation easements
- coordinating the annual town-wide clean-up day in April
- offering sales of low-cost compost bins to residents in June
- providing the Wiggin Memorial Library with copies of the "Conservation Options, A Landowner's Guide"
- developing an educational display about the Mill Pond for the Stratham Fair

The Commission proposed an amendment to the zoning ordinances that would not allow any disturbance, or structure (including driveways) within the Shoreline Protection District buffer zone. Voters at the 2003 Annual Town Meeting passed this amendment in March.

The Commission also completed two major projects this year. First was the final closing of the purchase of a conservation easement on approximately 60 acres of land from Marjorie and Leland Goodrich on Stratham Heights Road. This easement was purchased using funds from the Land Conservation fund and a matching grant from a Water Supply Land Grant Program from the New Hampshire Department of Environmental Services (NHDES). Second was the completion of the dredging of the Mill Pond that is located at the intersection of Routes 33 and 108, in November. The Town and a matching Coastal Watershed Restoration Grant from NHDES funded this project. The Commission will continue to monitor water quality of the pond and plans to investigate further dredging options upstream of the pond to further improve water quality in the watershed. A complete report about the dredging is available for viewing at the town office.

In September, the Commission was awarded a 2003 NH Estuaries Outreach Grant to hold a poster contest to celebrate Estuaries Month. The contest was open to all Stratham students in grades 2, 3, or 4 who were asked to submit a poster with the theme "What is the most extraordinary thing in Great Bay?" All students participating were awarded a prize. Posters were displayed in the Town library and will be used at other Commission events throughout the year.

The Commission regularly works with the Planning Board, and the NH Department of Environmental Services, which includes the Wetlands Bureau to review development plans and wetlands applications. The Commission members make recommendations to reduce impacts on wetland areas and to maintain green wildlife corridors. All residents are invited to attend the Conservation Commission meetings, which are held on the second and fourth Wednesdays of every month at the town offices at 7:30 p.m.

Respectfully submitted,

Gordon Barker
Chairman

AD HOC CONSERVATION BOND SUBCOMMITTEE

Immediately after the 2002 Town meeting Selectman appointed a subcommittee of the Conservation Commission to communicate with Stratham landowners with the express purpose of selecting interest in open space protection through development of conservation easements.

Upon request of interested landowners, the subcommittee has met with those who expressed a strong interest in protecting their land. During the course of 2003 we have had a number of properties professionally appraised and, working closely with the Conservation Commission and Selectmen, moved forward and signed purchase and sale agreements with three Stratham landowners whose properties collectively represent + - 70 acres.

A \$5,000 grant made it possible for the committee to use professional services of the Rockingham County Conservation Service (RCCD); staff there coordinated with the committee to submit applications for state and federal matching funds to support the purchase of conservation easements. We are pleased to report that, despite heavy competition, Stratham was awarded a Source Water Protection grant from the State Department of Environmental Services (DES) and a Farm and Rangeland Protection grant from the USDA. Taken together, these two grants will pay over \$200,0000 towards the permanent protection of two of the properties in Stratham.

At two public hearings, convened as required under the warrant article passed in 2002, the Conservation Commission and Selectmen approved the purchase and sale agreements on the three properties we have negotiated thus far. In 2004 the Ad Hoc committee looks forward to communicating with more landowners, working closely with the Planning Board and Conservation Commission, and identifying additional properties suitable for protection.

We appreciate very much the support and attention given to our activities by fellow Stratham residents and look forward to protecting open space in 2004. Any landowner interested in exploring their conservation options should not hesitate to attend an ad hoc meeting, or contact a committee member directly.

Respectfully submitted,

John Hutton, III
Chair

WATER COMMISSION

The Water Commission has completed the first of its primary objectives, which was to estimate the water consumption for the Town for the next twenty years. It has been calculated that by the year 2022 the average water consumption for Stratham will be approximately 1,900,000 gallons per day. In that same year, we could see peak consumption days of approximately 2,600,000 gallons per day. Knowing these anticipated consumption rates, the location of all wells in the Town becomes very important to all of us. We do not only have to locate the residential wells in Town, but we also need to locate and protect any other potential Town-wide sources of water.

We are in the process of plotting the information that we obtained from our surveys; however, this will not give us all of our answers. During the winter, we will be holding work sessions of the Commission to try to get this information incorporated on to our Town property maps. We hope to have this completed by spring.

The Commission would again like to thank the Town residents for their help in gathering this information.

We hope that our efforts will enhance the planning efforts of the various Town boards and commissions in their efforts to plan for the future of our Town.

Respectfully submitted,

George A. Miller
Chairman

STRATHAM HILL PARK ASSOCIATION

Looking at the secretary's records of the Stratham Hill Association from 1906, I am amused by some of the entries. One of the first recommendations made was to have the Hill pastured for one year. Imagine seeing sheep eating grass on top of the Hill. Entered on April 4, 1908 was to have a concert arranged to provide funds for the erecting of a shelter. Another entry in 1911 was to discuss what to do with the five dollars donated for the purpose of building a road up the Hill. I believe this was a donation from Horace Hill who also donated five dollars to the Town for the removal of rocks in the roads. If you look at the Trustees of the Trust Funds Report, you will see that five-dollar fund has grown to over one hundred eighty dollars. I also found a bill for three days of labor in 1908. It was a total of four dollars and fifty cents.

Times have changed over the years. We have the construction of the David Noyes Stage going on. The foundation was poured and the framing will soon be put up.

I am not sure whatever happened to the five dollars from Horace Hill, but we do have a road going to the top of the Hill. We recently spent two thousand four hundred dollars for two day's work by a brush chipper. It is the same type used nowadays to clear brush underneath the power lines. We hired it to mow back encroaching brush and trees that are climbing up the Hill. The plan is to maintain the top of the Hill with unobstructed views. Who knows, maybe we will pasture sheep to keep the brush down.

The Park Association meets on the fourth Monday of the odd month at 8:30 PM in the Selectmen's Meeting Room. Everyone is welcome to attend.

Respectfully submitted,

Gordon L. Barker
President



A permanent roof over the David C. Noyes Stage is closer to reality thanks to the hard work and donations of many local residents. Several significant project milestones were achieved in 2003. The 20-year-old electrical service was completely replaced. A new 200-amp service was added, doubling the power available at the stage. The new electrical system was up and running in July to support the 2003 Stratham Fair.

The four concrete piers for the steel frame of the roof were poured this past fall. Final engineering drawings are complete and the arched wooden trusses are in fabrication. The installation of the roof is expected in the spring of 2004. A big thank you goes to Greg Blood and his son for donating their time and equipment to excavate the trenches for the electrical conduit and the concrete piers and to Dan Crow and his crew of volunteers for getting the concrete piers poured before the snow flew.

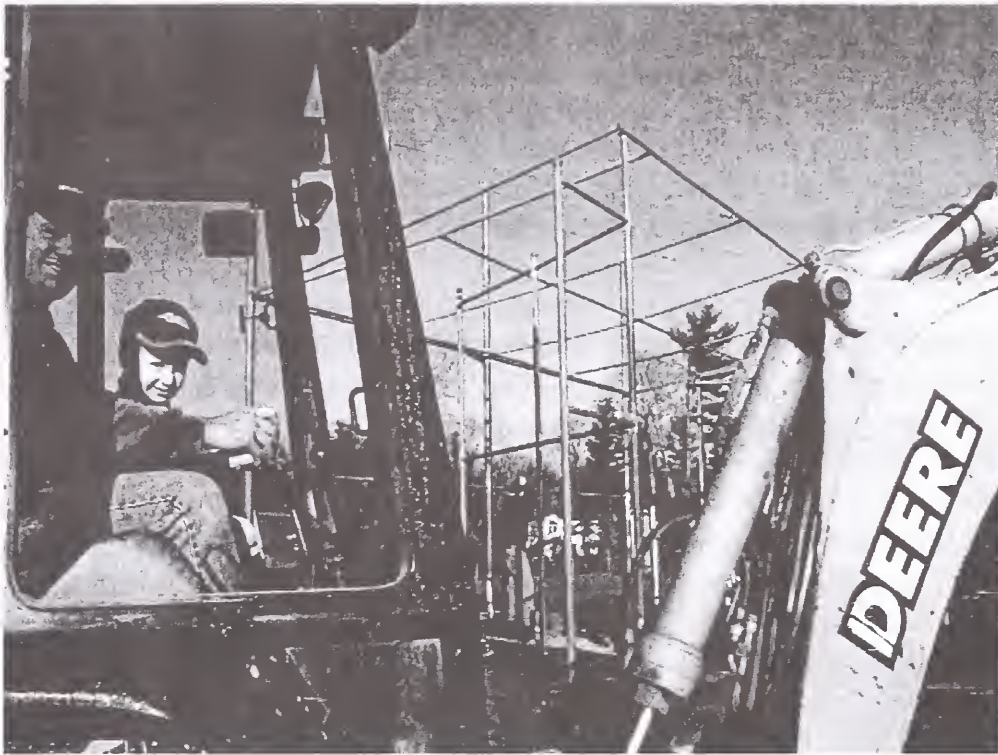
The Recreation Commission Activities Committee is working on ideas for summer concerts and is actively looking for volunteers to help serve on the committee. Rumors abound concerning a possible appearance at the new stage by local party band favorite, the Jumbo Circus Peanuts. The JCP have offered their talents to help raise the money needed to finish the project. Stay tuned for more info!

Two veterans of last year's wildly successful variety show, Karen Sullivan and Vicki Avery were back again in January with another variety show, "Stratham Shows Off... Again and Again". A host of local talent along with Candace Glickman, Miss New Hampshire 2003, and Briana Burgess, Miss Stratham Fair 2003, delivered a most entertaining evening. Thanks to all who came to see the show and to the great group of volunteers who helped put it all together.

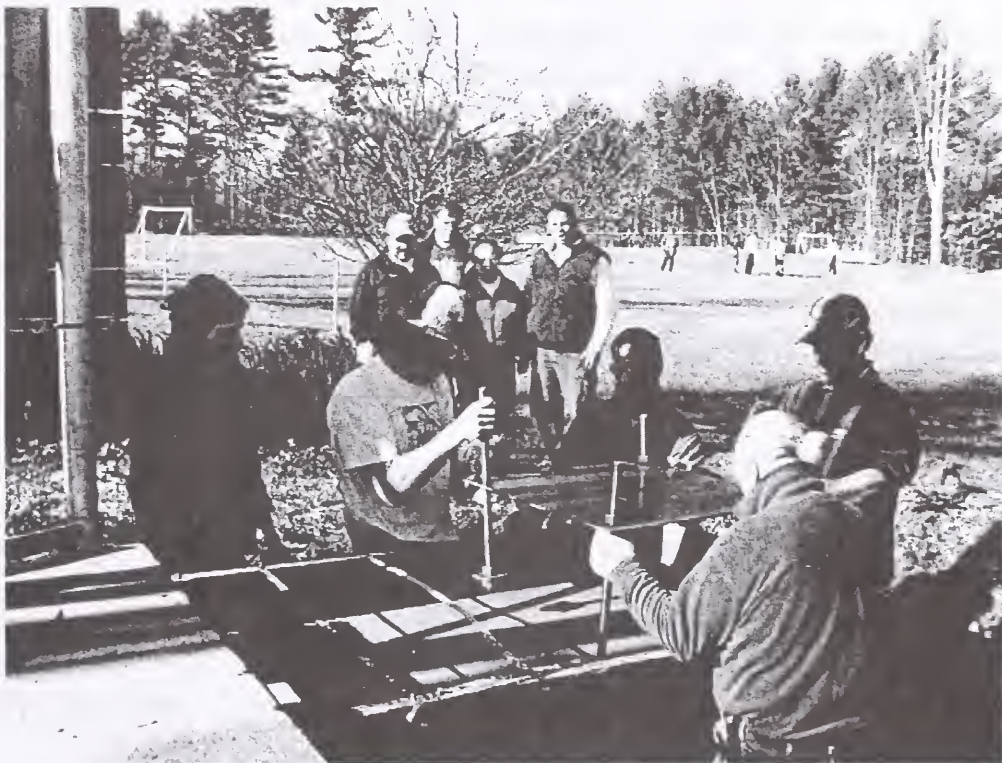
The Stage Project Committee has raised approximately \$75,000 for the project thanks to the generous donations of many local residents and businesses. The total cost of the project is \$85,000, leaving about \$10,000 left to fundraise. As promised, no town tax monies have been used for the project. Donations are still being sought to "top off" the project. Donors of \$1,000 or more will be included on the bronze commemorative plaque to be placed at the stage. Donations can be made to the "David Noyes Stage Fund" and sent to Stratham Hill Park Association, 10 Bunker Hill Ave., Stratham, NH 03885.

Respectfully submitted,

Jeff Gallagher
Project Chairman



Construction begins in Fall 2003!



STRATHAM BEAUTIFICATION COMMITTEE

The Beautification Committee (SBC) had a great 2003, largely in part to spectacular Committee members who generously volunteered their time and energy. Karen Moser, Irma Goodrich, Anne Flink, Kathy Schusler, Liz McConnell, Jean Wark, and Susan Friedman must each be acknowledged for making the past year a successful one!

In order to gear up for the spring and summer growing seasons, the SBC invited Master Gardener Nancy Adams to give a lecture on perennial gardening and maintenance. Nancy is the Director of the Rockingham County Master Gardener Program at the University of New Hampshire Cooperative Extension. Approximately 20 people were in attendance for her presentation on March 25th.

Although Ranger Dave Perkins normally maintains the Veterans' Memorial Garden at Stratham Hill Park, this year he shared that honor with the SBC, Nancy Hansen and about a dozen Stratham Girl Scouts. In remembrance of Memorial Day, this enthusiastic group planted approximately 200 petunias and salvia – in red, white, and blue– just days after the snow at the Park finally melted!

In addition to these special events, the SBC has continued to plant and maintain beds at the Municipal Center and the Post Office. Holiday decorating at the Municipal Center has also become a perennial SBC activity. However, it would be great to do even more! But to increase its gardening commitments in Town, the Committee will need more volunteers.

If you like to garden, please consider donating your spare time and expertise to the Town with SBC “beautification” activities. The Committee meets the second Thursday of the month (February through November) in the Municipal Building at 6:30 pm. Come to a meeting or email DonnaJensen2001@yahoo.com to learn how you or your organization can meaningfully contribute!

Respectfully submitted,

Donna Jensen
Chair

WIGGIN MEMORIAL LIBRARY

Well, it has been a long and interesting road, and finally we are ready to unveil our long-range plan. By the time this town report is ready, the library's long-range plan will be available for your review. The plan is the result of nearly two years of examining the Town's library needs through demographics, statistics, observation, surveys, community discussion groups, and hundreds of individual conversations. The Library Board of Trustees and staff have reviewed all of that information to thoughtfully design service priorities and goals that will advance our new mission statement and provide exceptional library service over the next few years. The document is both a guide for our policy and service decisions, and also a promise to you that we will continue to work hard to be responsive to Stratham's needs.

The great news is that this is already an exceptional library. We continue to grow in every measure and are consistently doing more than many other libraries, even with fewer resources. We circulated more than 110,000 items in 2003, more than 45 items per hour. Averaged out, every single person in town checked out more than 16 items in 2003, in addition to using things like newspapers in the library, taking advantage of museum passes and asking more than 4,000 questions of library staff. Total number of visits to the library in 2003 was nearly 40,000, an average of 6 visits per resident.

Our biggest area of growth was in program attendance. We are seeing more of you than ever at activities and events, whether at the baby lapsit, preschool story times, teen craft afternoons or adult music discussions. Since the year 2000, overall program attendance is up 79%.

We love to see all of you in the library, but it also makes us realize that we have seen that 79% increase with a 0% increase in space. Whether you visit us on Wednesday mornings for baby lapsit or on the third Monday evening for the adult book discussion group, it's obvious to you and us that space is at a premium. That is why our long-range plan targets that issue and lays out estimates for space needs to meet current demands and to allow for twenty-year growth.

We love being your library, and look forward to even more fun and interesting conversations in 2004. If you're a regular, keep coming to see us; if you haven't tried us out yet, make 2004 the year you discover what you've been missing. Either way, please take a look at the library's long-range plan and stop by to tell us what you think. We hope that this can be an ongoing conversation about where you want your library to go, and take you, in the future.

Wiggin Memorial Library Mission Statement

Our mission is to be the best library we can be through our exceptional service, relevant resources, and unwavering commitment to the enjoyment of reading, lifelong learning, intellectual freedom, and community. ...and to have fun doing it!

Respectfully submitted,

Lesley Gaudreau
Library Director

STRATHAM RECREATION COMMISSION

The Recreation Commission supports activities, athletics, and cultural events for the Town of Stratham. Examples of programs include the annual Easter Egg Hunt, lacrosse, softball, baseball, soccer, basketball, Summer Camp, aerobics, and concerts at Stratham Hill Park. We also supply financial support to the Stratham 76'rs. We are proud of the programs we offer and thank the many volunteers that make these programs work so well.

We are looking forward to the dedication of the David C Noyes Stage at the Park after the Memorial Day Parade in 2004. The new stage will help to attract musical and other performances providing the performers and audience a first class facility. We are also planning other activities for the Park this coming Memorial Day. The Stevens Property Committee is finalizing plans for the first phase of a new recreation area for our Town. The first phase of the project will include a walking track, playing fields and will be located at the Stevens site on Bunker Hill Avenue. Additional phases to the project are being discussed and we welcome all citizens to offer ideas and assistance planning future uses for this facility

The Recreation Commission would like to continue expanding programs to include as many Stratham residents as possible. To properly do this, we need members on our Commission that represents all segments of our community. This is the best way to assure that we are truly delivering the programs that our Town wants. We have several openings and are looking for individuals willing to bring new ideas and to help assemble them into programs that benefit all. The Recreation Commission meets the first Monday of each Month 7:30 at the Municipal Center.

This year we welcomed Anne Buchanan as our Administrative Assistant. Anne's hours in the Recreation Office are Tuesday and Thursday's 8:30 to 12:00.

During this year several members of the Recreation Commission have moved on to new endeavors. Please join us in thanking our former members for their years of service to the Commission. Our programs have benefited from their insight, energy, and dedication.

Respectfully submitted

Bill Cummings
Chairman

MOSQUITO CONTROL

New Hampshire joined 44 other states with human cases of West Nile Virus (WNV) in 2003. Nationwide, approximately 9000 humans tested positive for WNV with 218 deaths. There have been no reported cases of this disease in Stratham involving humans to date. Preventing a sustained local outbreak is achieved through public education, surveillance, and an active control program.

Stratham has been persistent in strengthening one of the state's most extensive mosquito control programs in the defense against nuisance and disease carrying mosquitoes. Fieldwork begins in April with a larval survey. Information gained provides us with the ability to take appropriate action. Larviciding freshwater swamps, woodland pools, ditches, and marshes alleviates the onslaught of spring mosquitoes. Timely rains between flood tides kept crews busy all season treating salt marshes between and after each flood. Source reduction is another method used to control mosquito populations. Waterways blocked with debris are cleared to keep water flowing thereby washing away any larvae. Treatment of Stratham's catch basins is an effective way to prevent the spread of WNV to mosquitoes, birds, and humans. Last season, nearly 600 catch basins were treated to control WNV mosquitoes. Spraying for adult mosquitoes along roadways and in Stratham Hill Park supplemented the aggressive larvicide program.

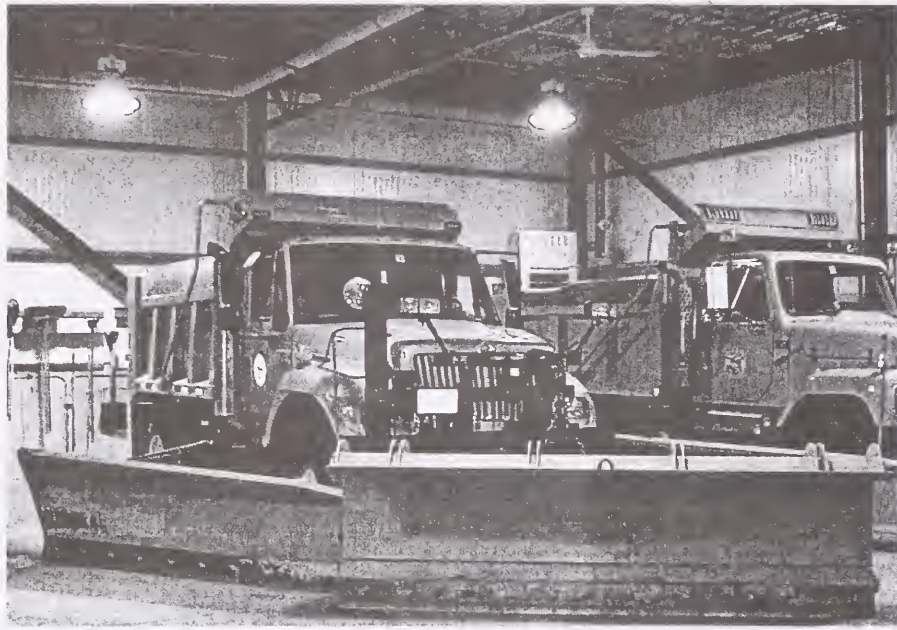
Mosquito trapping is conducted in three locations throughout town. This weekly surveillance allows us to identify mosquito species, which are sent to the State Lab for disease testing. No mosquitoes collected in Stratham have tested positive for WNV.

Homeowners can take an active part in decreasing the number of disease carrying mosquitoes. Containers such as tires, fountains, gutters, tarps and kiddie pools are home to several species of mosquitoes that carry WNV. Residents can eliminate thousands of mosquitoes by emptying containers on a weekly basis and after every rainfall. Mosquito breeding was found in tires, boats, buckets, and other containers at many residences and businesses.

If you do not want your property sprayed for mosquitoes, please send a letter to Dragon Mosquito Control, P.O. Box 46, Stratham, NH. Otherwise, your property may be treated for mosquitoes. If you have written to us in past years, call our office to reaffirm your request. Our new phone number is 964-8400. You can call our office from April through September for assistance regarding mosquitoes, insecticides used, spray schedules, or WNV information.

Respectfully submitted,

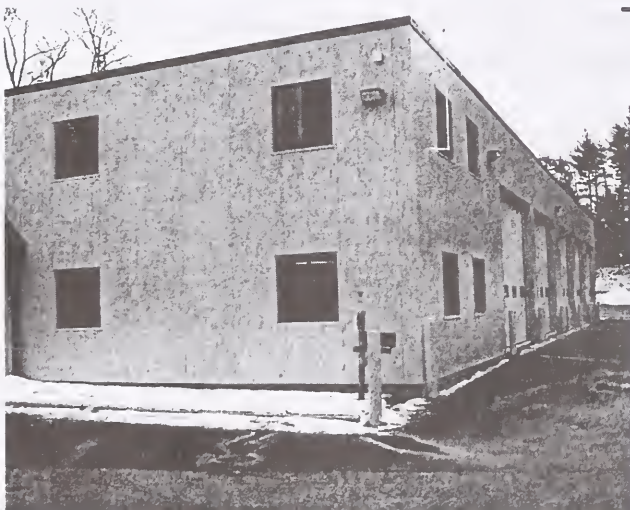
Sarah MacGregor, President
Dragon Mosquito Control, Inc.



Newest Dump Truck with Plows



Fred Hutton, Al Williams, Rob Cook, & Russ Stevens



HIGHWAY DEPARTMENT

The winter of 2003-04 so far has been stormier than the last couple of years and we hope this pattern stops. In the year 2003, we at the Highway Department did our best to maintain the roads of Stratham. The Town's continued growth makes it more difficult each year to continue with a 4-person crew! We should be adding a position to keep up with the growth of the Town. With 4 new subdivisions being built at this time, this will add 5 more road-miles to maintain in summer and winter of this year.

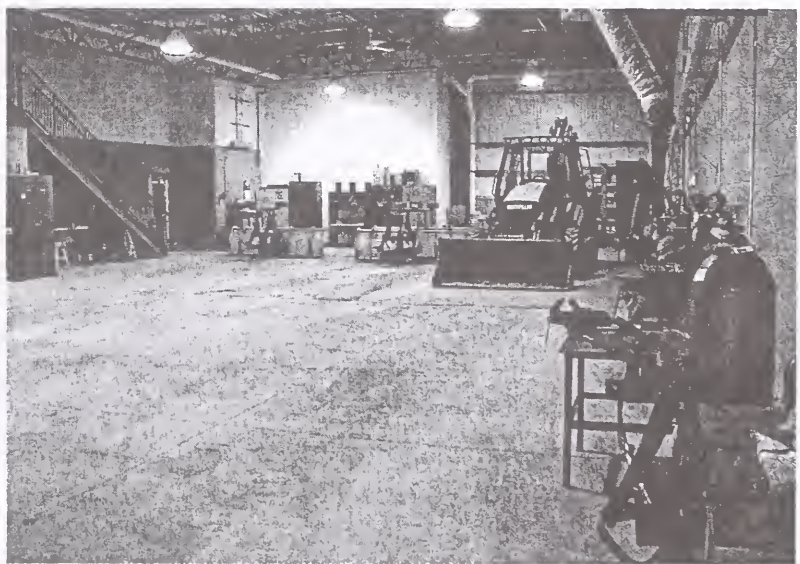
We may have to hire a private truck if we can find one to help do the winter maintenance to cut down the long driving hours, which at times can be 30-40 hours straight. The other areas we maintain besides the roadways are the town's transfer station, cemeteries along with the yards of the town office, firehouse, and historical society. We are very happy with the new building. Thank you to the residents for approving this project and for the purchase of the new truck with plows to replace our oldest truck.

This year we hope to replace our oldest pickup and 1 ton with plows. We need to replace our oldest vehicles to keep repair cost down and the fleet running smoothly.

Our two biggest complaints are paving roads and mail box damage! Paving is strictly based on budgeted money. If enough money is approved, we can pave a lot more roads. If not, we can only pave the worst roads in the Town. The mailbox issue is also easily explained. Mailboxes should be at least 4 feet off the roadway edge and 48" in height to bottom of the box. Most, if not all, are actually in the Town's right of way. The 4 feet from the roadway rule allows us to get the snow off the roadway and push it back. Since our wings are 38" high, we would like you to have your mail boxes 48 inches in height to bottom of the box, which allows our wings to pass under your box. This will save you a lot of time and energy shoveling to get to your mail. Please feel free to contact us at 772-5550 with any question regarding these issues. Thank You.

Respectfully submitted,

Fred Hutton Jr.
Highway Agent



New Maintenance Bay

STRATHAM HISTORICAL SOCIETY, INC.

Stratham Historical Society continues to chug along!! We placqued one more house this year – the John Luey House, on Lovell Rd., for a total of 26 houses so marked. Should you want your old house placqued, please let us know. There is no cost to you. In these days of rapid changes, it is important to identify our historic homes and buildings.

We have received single items and collections of items from 35 persons. These papers and artifacts have been sorted, catalogued and conserved, and are ready for anyone to view, or use for research. We are now in possession of some furniture made by B.F. Rollins, a Stratham cabinetmaker during the last half of the 19th century. The pieces are: a dressing table (donated by Mary and Walter Smyk,) a sewing box, and a large two-drawer table. These last two items were purchased by the Society. All three pieces are signed by the maker and retain their original decorative painted surface. We hope to have an exhibit of Stratham made furniture later this year. At the present time you may see an exhibit of Millie Parker's grange posters. Millie was the daughter of the Stratham Baptist Church minister, and a life long resident of our Town.

Our programs have included: a lecture by David Smolen of the NHHS on photo preservation; Robert J. Vincent, Ph.D. told us "everything we ever wanted to know, but were afraid to ask" about the Corona spy satellite; we had a tour of the early Luey house; and Robert Goodby of the New England Conservation Center (NEDCC) spoke about document conservation.

All the 3rd grades came for their annual tour of the museum, and slide show of the 250th Anniversary parade. We sold Domino's pizza at the SVFD Fair in July, and had our 12th annual Appraisal Day, (otherwise known as the Stratham Antiques Road Show.) The Appraisal Day, plus bake sales at the polls, and pizza sales, gave us the necessary funds for our curatorial efforts and various other purchases.

We continue to work with Professor Betty Crepeau of UNH, on her oral history project. Her students interview long-time Stratham residents, to try and understand how their lives have progressed and changed over the years, as the Town has grown and changed. This has been a unique and wonderful experience for everyone involved. Posters and timelines made by the students doing the interviews can be seen at the Society museum. The artifacts from the dig at Sandy Point are continuing to be conserved, and will be on exhibit next year. The Society also has memberships in the New England Museum Association (NEMA), the N.H. Historical Society, the Old Graveyard Association, the Association of N.H. Historical Societies, and the New Hampshire Archivists Association.

We thank the Highway Department for plowing our walkway; Matt Smith for fixing the bathroom plumbing; and not to forget Joe Marchio, who scrubbed our floors; and John & Tammy Hathaway, and Mark & David Levin who filled in the open trenches at the dig, with sand. A very important chore, that helps protect the site. Thank you all! We also cordially invite you to visit! Our hours are Tues, 9 – 11:30 AM, Thursday and the 1st Sunday of each month, 2 – 4 PM, and by appointment.

Respectfully submitted,

Barbara K. Mann, President

HERITAGE COMMISSION

This past year started on a quiet note; however, over the past few months the Commission has formulated plans for some very exciting projects. At our December 17th meeting, I formally stepped down as the Chairman of the Commission and will sit as a regular member for the next term. Nancy Hansen was put forth and unanimously elected to serve as Chairwoman for the 2003-2006 term.

Nancy and associate member Faith Guimont will be participating in SMS teacher Gail Gagnon's project "RED HAWK". They will be speaking to the local students about the history of the Veterans Memorial Garden, its purpose and future. We continue our commitment to the Veterans Memorial Garden as we are currently seeking the names of residents who have served or are serving in the armed forces and merchant marines. We hope that a complete list can be obtained so that at the appropriate time their names can be engraved on the fifth monument within the memorial.

Lissa Ham of the Planning Board has requested that we participate in the rewriting of the Town's Master Plan. We look forward to the opportunity of contributing to this process.

John and Lorna Stevens recently dedicated over \$5,000 to the Heritage Commission. These monies were given in honor of their son Andrew. They will be used by the Commission for the preservation and enhancement of Stratham's unique heritage and will undoubtedly be of great benefit to the Town for many generations to come. We extend our sincere and heartfelt thanks to the Stevens family.

We are currently in the process of rewriting the history of the Town. We expect that a new and updated history will be published for the Town's 300th anniversary in the year 2016. As a first step in producing the rewrite, we have been actively seeking membership with an expertise or background in the literary field. The resignations of Faith Guimont, Bruce Barker and Jim Scamman allowed us to add Nancy Hansen, Michael Wade and Vicki Avery as regular members. Those stepping down are invited to continue their involvement as associate members on future projects. We have also put forth a warrant article requesting the creation of two voting alternate positions as well as formalizing the non-voting associate member positions. This would allow us to expand our ranks as we take on the many tasks ahead.

As chairman of the Heritage Commission these past three years, I would like to extend my sincere appreciation to all of those who assisted us in our many endeavors. I also extend a hearty welcome to those new members and any interested citizen who would like to work with us. The Heritage Commission meets the second Wednesday of the month at 7:00 PM. It is through organizations such as this that we experience community at its best. I look forward to participating as a regular member on the many exciting projects ahead.

Respectfully Submitted,

Peter E. Wiggin
Chair

TOWN OF STRATHAM, NEW HAMPSHIRE

**REPORT ON AUDIT OF FINANCIAL STATEMENTS
DECEMBER 31, 2002**

Robert W. Brewster, *Certified Public Accountant*

Gideon Walker House

154 Maplewood Av. Portsmouth, NH 03801

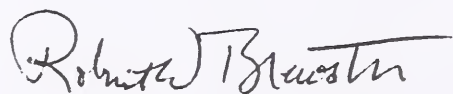
Board of Selectmen
Town of Stratham
Stratham, NH 03885

I have audited the general purpose financial statements of the Town of Stratham, New Hampshire, and its combining and individual fund financial statements as of and for the year ended December 31, 2003. In planning and performing my audit, I considered its internal control structure in order to determine my auditing procedures for the purpose of expressing my opinion on the financial statements, and not to provide assurance on the internal control structure. However, I did not note any matters involving the internal control structure and its operation that I consider to be reportable conditions under standards established by the American Institute of Certified Public Accountants. Reportable conditions involve matters coming to my attention relating to significant deficiencies in the design or operation of the internal control system that, in my judgment, could adversely affect the Town's ability to record, process, summarize, and report financial data consistent with the assertions of management in the financial statements.

A material weakness is a reportable condition in which the design or operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

My consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be reportable conditions and, accordingly, would not disclose all reportable conditions that are also considered to be material weaknesses as defined above.

This report is intended solely for the information and use of the Board of Selectmen, Officers, and management. This restriction is not intended to limit the distribution of this report which, upon acceptance, is a matter of public record.



Portsmouth, New Hampshire
August 22, 2003

TOWN OF STRATHAM, NEW HAMPSHIRE

REPORT ON AUDIT OF FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2002

C O N T E N T S

INDEPENDENT AUDITOR'S REPORT

Combined Balance Sheet - All Fund Types
and Account Groups

Combined Statement of Revenues, Expenditures,
and Changes in Fund Balances - All Governmental
Fund Types and Expendable Trust Funds

Combined Statement of Revenues, Expenditures,
and Changes in Fund Balances - Budget (GAAP Basis)
and Actual - General and Special Revenue Fund Types

Combined Statement of Revenues, Expenditures, and
Changes in Retained Earnings/ Fund Balances - All
Proprietary Fund Types and Similar Trust Funds

Statement of Cash Flows - All Proprietary Fund Types
and Similar Trust Funds

Notes to Financial Statements

Detailed Statement of General Fund Revenues,
Expenditures, and Changes in Fund Balance -
Budget (GAAP Basis) and Actual

Robert W. Brewster, *Certified Public Accountant*

Gideon Walker House
154 Maplewood Av. Portsmouth, NH 03801

INDEPENDENT AUDITOR'S REPORT

Board of Selectmen
Town of Stratham
Stratham, NH 03885

I have audited the accompanying general purpose financial statements of the Town of Stratham, New Hampshire as of and for the year ended December 31, 2002, as listed in the table of contents. These general purpose financial statements are the responsibility of the Town's management. My responsibility is to express an opinion on these general purpose financial statements, based on my audit.

I conducted my audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. I believe that my audit provides a reasonable basis for my opinion.

The Town has not maintained a record of its general fixed assets and accordingly a statement of general fixed assets, required by generally accepted accounting principles, is not presented in the financial report.

In my opinion, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Town of Stratham as of December 31, 2002, and the results of its operations and cash flows of its proprietary fund types and non-expendable Trust Funds for the year then ended, in conformity with generally accepted accounting principles.

 CPA

Portsmouth, New Hampshire
August 22, 2003

TOWN OF STRATHAM, NEW HAMPSHIRE
COMBINED BALANCE SHEET
ALL FUND TYPES AND ACCOUNT GROUPS
DECEMBER 31, 2002

	Governmental Fund Types		Fiduciary Fund Type	Total (Memorandum only) (Note 4)	
	General	Special Revenue		Trust	2002
ASSETS:					
Cash and cash equivalents	\$4,309,500	\$381,760	\$ 996,603	\$5,687,863	\$5,489,064
Investments - at market	-	1,300	285,308	286,608	336,248
Receivables					
Taxes-uncollected	823,249	-	-	823,249	859,267
Taxes-unredeemed	165,067	-	-	165,067	134,610
Tax dedeed property	18,300	-	-	18,300	18,300
Due from other funds	-	1,859	-	1,859	1,859
TOTAL ASSETS	\$5,316,116	\$384,919	\$1,281,911	\$6,982,946	\$6,839,348
LIABILITIES:					
Due to school	\$4,200,847	\$ -	\$ -	\$4,200,847	\$4,177,305
Accounts payable	-	-	-	-	-
Deferred revenue	-	333,932	-	333,932	323,359
Due to other funds	-	-	1,859	1,859	1,859
TOTAL LIABILITIES	4,200,847	333,932	1,859	4,536,638	4,502,523
FUND EQUITIES:					
Appropriated	561,087	-	827,456	1,388,543	854,046
Unappropriated	554,182	50,987	-	605,169	979,498
Unexpendable trust principal	-	-	339,462	339,462	392,048
Expendable trust income	-	-	113,134	113,134	111,233
TOTAL FUND EQUITIES	1,115,269	50,987	1,280,052	2,446,308	2,336,825
TOTAL LIABILITIES AND FUND EQUITY	\$5,316,116	\$384,919	\$1,281,911	\$6,982,946	\$6,839,348

TOWN OF STRATHAM, NEW HAMPSHIRE

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - ALL GOVERNMENTAL FUND TYPES AND EXPENDABLE TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2002

	Governmental Fund Types		Fiduciary Fund Type	Totals (Memorandum Only) (Note 4)	
	General	Special Revenue	Expendable Trusts	2002	2001
REVENUES:					
Taxes	\$13,515,504	\$ -	\$ -	\$13,515,504	\$12,899,416
Intergovernmental sources	1,630,826	-	-	1,630,826	1,354,997
Local sources	1,649,985	11,156	1,000	1,662,141	1,697,863
Investments	39,669	-	20,465	60,134	90,098
TOTAL REVENUES	16,835,984	11,156	21,465	16,868,605	16,042,374
EXPENDITURES:					
General government	1,045,960	-	6,659	1,052,619	923,141
Public safety	725,802	-	-	725,802	672,026
Highway and streets	420,512	-	-	420,512	448,024
Sanitation	370,870	-	-	370,870	369,228
Health & welfare	68,270	-	-	68,270	58,304
Parks & recreation	91,403	-	-	91,403	93,175
Debt service	22,326	-	-	22,326	30,504
Capital outlay & special warrants	415,064	-	53,779	468,843	118,300
Library	-	252,205	-	252,205	224,539
County	977,566	-	-	977,566	906,408
School district	12,255,870	-	-	12,255,870	11,606,270
Other	-	-	250	250	507
TOTAL EXPENDITURES	16,393,643	252,205	60,688	16,706,536	15,450,426
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	442,341	(241,049)	(39,223)	162,069	591,948
OTHER FINANCING SOURCES (USES)					
Operating transfers-in	-	247,334	390,940	638,274	473,407
Operating transfers-out	(635,574)	-	(2,700)	(638,274)	(473,407)
TOTAL OTHER FINANCING SOURCES (USES)	(635,574)	247,334	388,240	-	-
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(193,233)	6,285	349,017	162,069	591,948
FUND BALANCE - BEGINNING	1,308,502	44,702	591,573	1,944,777	1,352,829
FUND BALANCE - ENDING	\$ 1,115,269	\$50,987	\$940,590	\$ 2,106,846	\$ 1,944,777

The accompanying notes are an integral part of these financial statements

TOWN OF STRATHAM, NEW HAMPSHIRE

COMBINED STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN
 FUND BALANCES - BUDGET (GAAP BASIS) AND ACTUAL
 GENERAL AND SPECIAL REVENUE FUND TYPES
 FOR THE YEAR ENDED DECEMBER 31, 2002

	General Fund			Special Revenue Fund Types		
	Budget	Actual	Variance Favorable (Unfavorable)	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES:						
Taxes	\$13,331,270	\$13,515,504	\$184,234	\$ -	\$ -	\$ -
Intergovernmental sources	1,614,552	1,630,826	16,274	-	-	-
Local sources	1,795,800	1,649,985	(145,815)	-	11,156	11,156
Investments	45,000	39,669	(5,331)	-	-	-
TOTAL REVENUES	16,786,622	16,835,984	49,362	-	11,156	11,156
EXPENDITURES:						
General government	1,072,809	1,045,960	26,849	-	-	-
Public safety	736,342	725,802	10,540	-	-	-
Highway and streets	485,536	420,512	65,024	-	-	-
Sanitation	379,320	370,870	8,450	-	-	-
Health & welfare	70,712	68,270	2,442	-	-	-
Parks & recreation	112,253	91,403	20,850	-	-	-
Debt service	40,000	22,326	17,674	-	-	-
Capital outlay & special warrants	415,064	415,064	-	-	-	-
Library	-	-	-	244,634	252,205	(7,571)
County	977,566	977,566	-	-	-	-
School district	12,255,870	12,255,870	-	-	-	-
Other	-	-	-	-	-	-
TOTAL EXPENDITURES	16,545,466	16,393,643	151,823	244,634	252,205	(7,571)
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	241,156	442,341	201,185	(244,634)	(241,049)	3,585
OTHER FINANCING SOURCES (USES)						
Operating transfers-in	-	-	-	244,634	247,334	2,700
Operating transfers-out	(299,634)	(635,574)	(335,940)	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	(299,634)	(635,574)	(335,940)	244,634	247,334	2,700
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	(58,478)	(193,233)	(134,755)	-	6,285	6,285
FUND BALANCE - BEGINNING	1,308,502	1,308,502	-	44,702	44,702	-
FUND BALANCE - ENDING	\$ 1,250,024	\$ 1,115,269	\$(134,755)	\$44,702	\$50,987	\$6,285

TOWN OF STRATHAM, NEW HAMPSHIRE

COMBINED STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCES - ALL PROPRIETARY FUND TYPES & SIMILAR TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2002

	Fiduciary Fund Type Non Expendable Trusts
REVENUES	
New trusts	2,800
Realized and unrealized gain (loss) on investments	(55,386)
TOTAL REVENUES	<u>(52,586)</u>
EXPENDITURES	<u>-</u>
EXCESS (DEFICIENCY) REVENUES OVER EXPENDITURES	(52,586)
FUND BALANCE AT BEGINNING OF YEAR	<u>392,048</u>
FUND BALANCE AT END OF YEAR	<u><u>\$339,462</u></u>

The accompanying notes are an integral part of these financial statements.

TOWN OF STRATHAM, NEW HAMPSHIRE

COMBINED STATEMENT OF CASH FLOWS
ALL PROPRIETARY FUND TYPES & SIMILAR TRUST FUNDS
FOR THE YEAR ENDED DECEMBER 31, 2002

	Fiduciary Fund Type Non-Expendable Trusts
CASH FLOWS FROM OPERATING ACTIVITIES:	
Operating income	<u>\$(52,586)</u>
NET CASH PROVIDED BY OPERATIONS	<u>(52,586)</u>
CASH FLOWS FROM INVESTING ACTIVITIES:	
Purchase of securities	(22)
Unrealized/realized loss on securities	<u>49,662</u>
NET CASH PROVIDED BY INVESTING ACTIVITIES	<u>49,640</u>
NET DECREASE IN CASH	(2,946)
CASH - BEGINNING	<u>57,100</u>
CASH - ENDING	<u><u>\$54,154</u></u>

The accompanying notes are an integral part of these financial statements

TOWN OF STRATHAM, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2002

1. REPORTING ENTITY:

The Town of Stratham (the Town) was incorporated in 1716 under the laws of the State of New Hampshire and operates under an elected three-member Board of Selectmen. In fiscal year 2001, it was determined that no entities met the required Government Accounting Standards Board statement #14 criteria of component units.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

The accounting policies of the Town of Stratham, New Hampshire, conform to Generally Accepted Accounting Principles (GAAP). The Town's reporting entity applies all relevant Governmental Accounting Standards Board (GASB) pronouncements. Proprietary funds apply Financial Accounting Standards Board (FASB) pronouncements and Accounting Principles Board (APB) opinions unless those pronouncements conflict with or contradict GASB pronouncements, in which case, GASB prevails.

Basis of Presentation-Fund Accounting

The activities of the Town are accounted for through the use of several funds. Each fund is a separate accounting entity utilizing separate sets of self-balancing accounts which are summarized by type in the financial statements. The following fund types are used by the Town:

Governmental Funds

Government Funds are those through which most governmental functions of the Town are financed. The acquisition, use and balances of the Town's expendable financial resources and the related liabilities (except those accounted for in fiduciary and proprietary funds) are accounted for through governmental funds. The measurement focus is based upon determination of changes in financial position, rather than upon net income determination. The following are the Town's governmental fund types:

General Fund - The General Fund is the general operating fund of the Town. It is used to account for all financial resources except those required to be accounted for in another fund. Most revenue and expenditures of a general government nature are accounted for in this fund.

Special Revenue Funds - Special Revenue Funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to specified purposes.

(Continued)

TOWN OF STRATHAM, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2002
(Continued)

Fiduciary Funds

Trust Funds - Fiduciary Funds are used to account for assets held by the Town in a trustee capacity. These include Expendable Trusts and Non-expendable Trusts. Non-expendable Trusts are held by the Town whereby the principal balance cannot be spent; however, investment earnings may be spent for the intended purpose. Expendable Trusts are held by the Town whereby both the principal and earnings may be spent for the intended purpose.

Basis of Accounting

Basis of Accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurement made, regardless of the measurement focus applied.

All Governmental Funds and Expendable Trust Funds are accounted for using the modified accrual basis of accounting. Revenue from real estate taxes are recognized when billed; all other revenues are recognized when measurable and available, usually when collected.

Expenditures are generally recognized under the modified accrual basis of accounting when the liability is incurred. Exceptions to this general rule include: (1) accumulated unpaid vacation, sick pay, and other employee amounts which are not accrued; and (2) principal and interest on general long-term debt which is recognized when due.

All Proprietary Funds and Non-expendable Trust and Pension Trust Funds are accounted for using the accrual basis of accounting.

Use of Estimates - The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Cash and cash equivalents - The Town's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition.

(Continued)

TOWN OF STRATHAM, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2002
(Continued)

Investments - Marketable equity securities and debt securities are classified as either held to maturity, trading, or available-for-sale. Debt securities classified as held-to-maturity should be reported in the balance sheet at amortized cost. Trading securities and available-for-sale securities are reported at fair value.

Accounting for Encumbrances - Encumbrance accounting is used for the General Fund and special revenue funds. Encumbrances are recorded when purchase orders are issued but are not considered expenditures until liabilities for payments are incurred. Encumbrances are reported as a reservation of fund balance on the balance sheet. Encumbrances do not lapse at the close of the fiscal year but are carried forward as reserved fund balance until liquidated. As of December 31, 2002 there were no encumbrances.

Budgetary Control - An annual appropriated budget is adopted for the Town's general fund. Budgets are prepared by the budget advisory committee and selectmen on a detailed line-item basis. Revenues are budgeted by source. Expenditures are budgeted by department and character (salaries, utilities, supplies, etc.). The budget is voted on and enacted at Town Meeting in the aggregate. The final budget is then presented to the Department of Revenue Administration for their review and approval of the tax rate. Certain limitations set by state statute must be adhered to before the rate is established. Since the budget is voted on in the aggregate the total becomes the legal level of control. Within this control level, the selectmen may transfer appropriations without further action from the Town.

3. APPROPRIATED FUND BALANCE:

The balance in the general fund account - appropriated fund balance - represents unexpended funds for current and previous years special appropriations for the following purposes:

Office technology	\$ 18,477
Ball fields	94,758
Municipal improvements	13,308
Park stage	168,000
Revaluation	8,400
Public Works complex	231,968
Police remodel	9,099
Fire house improvements	16,319
Mill Pond dredge	758
	<u>\$561,087</u>

The balance in the trust funds represent unexpended capital reserve accounts established for the following:

Land conservation	\$742,592
Radio replacement	18,373
Fire department	66,491
	<u>\$827,456</u>

(Continued)

TOWN OF STRATHAM, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2002
(Continued)

4. TOTAL COLUMNS ON COMBINED STATEMENTS – OVERVIEW:

Total columns on the Combined Statements are captioned "Memorandum Only" to indicate that they are presented only to facilitate financial analysis. Data in these columns do not present financial position, results of operations or changes in financial position in conformity with generally accepted accounting principles. Such data is not comparable to a consolidation since interfund eliminations have not been made.

5. PROPERTY TAX CYCLE:

Property taxes are based on values assessed as of April 1, and are normally due by December 1, or thirty days subsequent to mailing date, whichever is later. Taxes due and unpaid after the respective due date are subject to interest at 12%. The Town has an ultimate right to foreclose on property for which taxes have not been paid. 90 days after the taxes become delinquent the tax collector can initiate the tax lien/sale procedure by notifying the taxpayer by certified mail that they have 32 days to pay the bill or a lien shall be recorded against the property at the Registrar of Deeds. Once such lien is placed, interest increases to 18%.

If full redemption of such outstanding tax lien is not timely made within two years of the execution of the lien, including statutory interest and costs accrued thereon, a tax deed may be issued to the holder of such lien pursuant to RSA 80:38 or RSA 80:76, and disposed of as the deed holder shall determine.

6. PROPERTY, PLANT AND EQUIPMENT:

The Town has not maintained a complete record of general fixed assets and accordingly a complete statement of general fixed assets required by generally accepted accounting principles is not included.

7. SPECIAL REVENUE CASH:

Special revenue cash consists of the following:

Road bonds	\$237,950
Park stage	55,505
Library funds	47,828
EMS	40,477
	<u>\$381,760</u>

7. CASH AND INVESTMENTS:

RSA 48:16 requires that all funds belonging to the Town shall be deposited in solvent banks within the state, except funds may be deposited in banks outside the state if such banks pledge and deliver collateral to the state treasurer of equal value as the funds deposited. There is no requirement of an in-state bank to collateralize deposits in excess of FDIC insurance.

(Continued)

TOWN OF STRATHAM, NEW HAMPSHIRE

NOTES TO FINANCIAL STATEMENTS
FOR THE YEAR ENDED DECEMBER 31, 2002
(Continued)

7. CASH AND INVESTMENTS (continued)

The Town's cash deposits and investments at December 31, 2002, are categorized by maturity date and by the level of risk assumed by the Town. The risk categories are defined as follows:

- (1) Insured or collateralized with securities held by the Town or its agent in Town's name;
- (2) Collateralized with securities held by the pledging financial institution's trust department or agent in the Town's name;
- (3) Uncollateralized or uninsured for which securities are held by the financial institution's trust department or agent but not in the Town's name.

At December 31, 2002, the Town's deposits and investments consisted of the following:

	Categories			Total Cost	Market Value
	1	2	3		
Demand deposits	\$354,285	\$ -	\$5,256,066	\$5,610,351	\$5,610,351
Securities	-	-	304,720	304,720	286,608
	354,285	-	5,560,786	5,915,071	5,896,959
 New Hampshire Public Deposit and Investment Pool	 -	 -	 -	 77,512	 77,512
	\$354,285	\$ -	\$5,560,786	\$5,992,583	\$5,974,471

9. RECONCILIATION OF BUDGET AS APPROVED AT TOWN MEETING TO GAAP BASIS BUDGET:

Total appropriations - Town Meeting	\$8,800,186
Add: Prior years' appropriations expended	
Capital improvements	232,790
Revaluation	7,250
Mill Pond	49,132
Playing fields	7,260
Technology	2,139
Less: 2002 Appropriations carried forward	
Park stage	(168,000)
Office technology	(3,725)
Conservation easement(bonded)	(5,000,000)
Public Works complex	(231,968)
Revaluation	(8,400)
Playing fields	(75,000)
	<u>\$3,6,11,664</u>

TOWN OF STRATHAM, NEW HAMPSHIRE

DETAILED STATEMENT OF GENERAL FUND REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2002

	Budget	Actual	Variance Favorable (Unfavorable)
REVENUES:			
TAXES:			
Property	\$13,452,475	\$13,465,711	\$ 13,236
Land use charge	-	336,098	336,098
Yield tax	4,300	4,370	70
Discounts	(125,505)	(290,675)	(165,170)
	<u>13,331,270</u>	<u>13,515,504</u>	<u>184,234</u>
INTERGOVERNMENTAL SOURCES:			
Adequate education grant-state	1,232,610	1,232,610	-
Shared revenues-state	227,907	227,709	(198)
Highway subsidies-state	103,614	103,969	355
Police grants-federal	50,000	43,377	(6,623)
Other-state	421	23,161	22,740
	<u>1,614,552</u>	<u>1,630,826</u>	<u>16,274</u>
LOCAL SOURCES:			
Outside Police details	121,000	53,055	(67,945)
Motor vehicle registrations	1,210,000	1,188,968	(21,032)
Franchise fee	78,300	78,355	55
Interest on deposits	45,000	39,669	(5,331)
Rent & sale of Town property	6,500	32,535	26,035
Permits, filing fees	27,500	53,129	25,629
Dog licenses	7,500	5,452	(2,048)
Interest & penalties on taxes	55,000	46,703	(8,297)
Income from departments	290,000	134,410	(155,590)
Insurance & refunds	-	19,322	19,322
Other	-	38,056	38,056
	<u>1,840,800</u>	<u>1,689,654</u>	<u>(151,146)</u>
TOTAL REVENUES	<u>\$16,786,622</u>	<u>\$16,835,984</u>	<u>\$ 49,362</u>

TOWN OF STRATHAM, NEW HAMPSHIRE

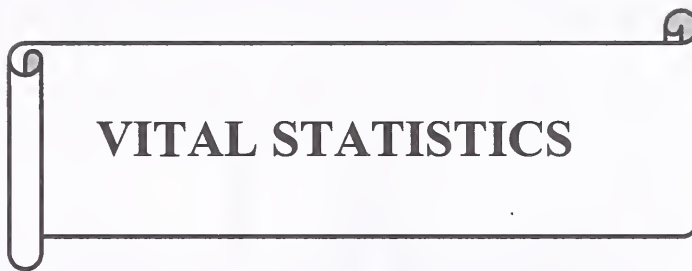
DETAILED STATEMENT OF GENERAL FUND REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2002

	Budget	Actual	Variance Favorable (Unfavorable)
EXPENDITURES:			
GENERAL GOVERNMENT:			
Executive	\$ 111,500	\$ 116,853	\$ (5,353)
Election, registration, and vital statistics	6,870	9,077	(2,207)
Financial administration	201,843	195,541	6,302
Legal	16,000	12,504	3,496
Employee benefits	324,127	308,378	15,749
Planning and zoning	161,416	143,133	18,283
General government buildings	90,145	84,223	5,922
Revaluation	40,850	40,850	-
Cemeteries	24,700	21,020	3,680
Insurance	95,358	91,190	4,168
Abatements/Refunds	-	23,191	(23,191)
	<u>1,072,809</u>	<u>1,045,960</u>	<u>26,849</u>
PUBLIC SAFETY:			
Police	598,972	579,484	19,488
Fire	91,607	100,696	(9,089)
Dispatch service	44,563	44,563	-
Emergency management	1,200	1,059	141
	<u>736,342</u>	<u>725,802</u>	<u>10,540</u>
HIGHWAYS & STREETS:			
Town maintenance	480,036	415,441	64,595
Street lights	5,500	5,071	429
	<u>485,536</u>	<u>420,512</u>	<u>65,024</u>
SANITATION:			
Trash pick-up	379,320	370,870	8,450
HEALTH & WELFARE:			
General assistance	6,000	6,365	(365)
Health department	28,312	28,062	250
Animal control	3,000	443	2,557
Mosquito control	33,400	33,400	-
	<u>70,712</u>	<u>68,270</u>	<u>2,442</u>
PARKS & RECREATION:			
Parks	45,878	30,780	15,098
Recreation	52,500	52,843	(343)
Patriotic	1,300	1,310	(10)
Heritage and other	12,575	6,470	6,105
	<u>\$ 112,253</u>	<u>\$ 91,403</u>	<u>\$20,850</u>

TOWN OF STRATHAM, NEW HAMPSHIRE

DETAILED STATEMENT OF GENERAL FUND REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCE - BUDGET (GAAP BASIS) AND ACTUAL
FOR THE YEAR ENDED DECEMBER 31, 2002

	Budget	Actual	Variance Favorable (Unfavorable)
EXPENDITURES (Cont'd)			
DEBT SERVICE:			
Interest - short term	\$ 40,000	\$ 22,326	\$ 17,674
CAPITAL OUTLAY & SPECIAL WARRANTS:			
Public Works complex	240,077	240,077	-
Office technology	6,414	6,414	-
Backhoe	51,430	51,430	-
Municipal improvements	28,717	28,717	-
Playing fields	7,260	7,260	-
Mill Pond drainage	49,132	49,132	-
Firehouse improvements	32,034	32,034	-
	<u>415,064</u>	<u>415,064</u>	<u>-</u>
COUNTY	<u>977,566</u>	<u>977,566</u>	<u>-</u>
SCHOOL DISTRICT	<u>12,255,870</u>	<u>12,255,870</u>	<u>-</u>
TOTAL EXPENDITURES	<u>16,545,466</u>	<u>16,393,643</u>	<u>151,823</u>
EXCESS (DEFICIENCY) OF REVENUES OVER EXPENDITURES	<u>241,156</u>	<u>442,341</u>	<u>201,185</u>
OTHER FINANCING SOURCES (USES)			
Operating transfers-in	-	-	-
Operating transfers-out	(299,634)	(635,574)	(335,940)
TOTAL OTHER SOURCES (USES)	<u>(299,634)</u>	<u>(635,574)</u>	<u>(335,940)</u>
EXCESS (DEFICIENCY) OF REVENUES AND OTHER SOURCES OVER EXPENDITURES AND OTHER USES	<u>(58,478)</u>	<u>(193,233)</u>	<u>(134,755)</u>
FUND BALANCE AT BEGINNING OF YEAR	<u>1,308,502</u>	<u>1,308,502</u>	<u>-</u>
FUND BALANCE AT END OF YEAR	<u>\$ 1,250,024</u>	<u>\$ 1,115,269</u>	<u>\$(134,755)</u>



VITAL STATISTICS

BIRTHS REGISTERED IN STRATHAM FOR YEAR ENDING DECEMBER 31 2003

<u>DATE OF BIRTH</u>	<u>NAME OF CHILD</u>	<u>PLACE OF BIRTH</u>	<u>FATHER'S NAME</u>	<u>MOTHER'S NAME</u>
01/09/2003	GOODWIN PETER WILLIAM	EXETER	GOODWIN CHRISTOPHER	GOODWIN KIMBERLY
01/28/2003	GILVAR MEGAN ELIZABETH	EXETER	GILVAR JON	GILVAR DEBRA
01/28/2003	GILVAR CHRISTOPHER RYAN	EXETER	GILVAR JON	GILVAR DEBRA
01/28/2003	GILVAR ZACHARY ADAM	EXETER	GILVAR JON	GILVAR DEBRA
01/30/2003	JACKSON ALYSSA LYNN	EXETER	JACKSON DANIEL	JACKSON AMANDA
02/01/2003	GRIZIANO OLIVIA ANGELINA	PORTSMOUTH	GRAZIANO JOHN	GRAZIANO MICHELLE
02/07/2003	NONI OLIVIA DELL	PORTSMOUTH	NONI JASON	NONI KATHERINE
02/10/2003	NORTON CONNOR COLEMAN	EXETER	NORTON SEAN	NORTON JENNIFER
02/12/2003	OLSEN NATALIE THERESE	BOSTON	OLSEN STEPHEN	OLSEN MELISSA
02/15/2003	BOULANGER KALEIGH ERIN	BOSTON	BOULANGER PAUL	BOULANGER EILEEN
03/11/2003	MADDEN ERIN KATHLEEN	EXETER	MADDEN KEVIN	MADDEN KATHLEEN
03/17/2003	LAFLAMME BIETTA ROSE	EXETER	LAFLAMME PETER	LAFLAMME HONORE
03/19/2003	DENTON KATHERINE ANNE	EXETER	DENTON JASON	DENTON CLAIRE
03/25/2003	ZELLER LUKE ANTHONY	PORTSMOUTH	ZELLER SCOTT	ZELLER JEANNINE
03/25/2003	BADALA ELIZABETH KATRINA	EXETER	BADALA DEREK	BADALA JULIA
04/02/2003	HEWITT KIERYN EMILEE BARRETT	EXETER	HEWITT RAYMOND	BARRETT-HEWITT CYNTHIA
04/03/2003	OCONNOR DILLON PATRICK	PORTSMOUTH	OCONNOR JAMES	OCONNOR MARY JANE
04/12/2003	THIBAUT MICHAELA MARIE	EXETER	THIBAUT GERARD	THIBAUT KAREN
04/18/2003	RICHARDSON GRACE KATHERINE	EXETER	RICHARDSON BRIAN	RICHARDSON SHERRY
04/18/2003	RICHARDSON ANNA ELIZABETH	EXETER	RICHARDSON BRIAN	RICHARDSON SHERRY
04/19/2003	TOSATTI ABIGAIL EDY	PORTSMOUTH	TOSATTI DAVID	TOSATTI SHANNON
04/26/2003	RIECHERT ADAM STEVEN	EXETER	RIECHERT STEVEN	RIECHERT ANNE
04/27/2003	LANDRY BROOKE KATHERINE	PORTSMOUTH	LANDRY CHARLES	LANDRY ANN
04/28/2003	COUTE KIARA MARIE JOYCE	PORTSMOUTH	COUTE DARREN	JOYCE-COUTE EILEEN
04/30/2003	MURRAY JAIMIE ELIZABETH	PORTSMOUTH	MURRAY MICHAEL	MURRAY REBECCA
05/01/2003	SPINNEY NINA MAY	MANCHESTER	SPINNEY DAVID	SPINNEY KELLIE
05/10/2003	LORD HUNTER SAMUEL	EXETER	LORD BRANDON	LORD KERRY
05/13/2003	FERNANDES ELJAH JOHN	EXETER	FERNANDES MICHAEL	FERNANDES CHRISTIAN
05/18/2003	JOSHI VIKRAM ABHAY	PORTSMOUTH	JOSHI ABHAY	SHRIKHANDE SHUBHADA
05/23/2003	VANDER WOUDE ISABLE MAE	PORTSMOUTH	VANDERWOUDE RICKY	WOLFE VANDERWOUDE MELISSA

<u>DATE OF BIRTH</u>	<u>NAME OF CHILD</u>	<u>PLACE OF BIRTH</u>	<u>FATHER'S NAME</u>	<u>MOTHER'S NAME</u>
05/29/2003	STONE MIA DANIELLE	PORTSMOUTH	STONE DANIEL	SCHEPIS STONE JOANNE
06/02/2003	ROCHA CHARLES BRUNO	EXETER	ROCHA CHARLES	ROCHA LORI
06/06/2003	WHITE LUCAS COLIN	EXETER	WHITE ANDREW	WHITE CATHY
06/12/2003	BOISVERT ABIGAIL DOMENICA	PORTSMOUTH	BOISVERT JOHN	BOISVERT CRISTINA
06/14/2003	MOORES KELSEY FERRIS	EXETER	MOORES DAVID	MOORES SHARON
06/16/2003	HERMAN BRAYDEN ROY	MANCHESTER	HERMAN LAWRENCE	HERMAN JULIE
06/22/2003	COOK DARIAN ELIZABETH	PORTSMOUTH	COOK STEPHEN	COOK JENNIFER
07/03/2003	MYERS MEAGHAN CLARA	EXETER	MYERS DAVID	MYERS KATHLEEN
07/03/2003	HALL HANNAH PAIGE	EXETER	HALL DERRICK	TOMASSO HALL TRACY
07/07/2003	PATCH MACKENZIE RYLEE	PORTSMOUTH	PATCH JEFFREY	PATCH KRISTIN
07/21/2003	VANERSLICE ANNA MARIE	EXETER	VANDERSLICE ANDREW	VANDERSLICE CHRISTINE
07/25/2003	GOULD MEGALLOWAY DEE	BEVERLY	GOULD GERALD	GOULD MOLLY
07/25/2003	TRUE KATERI ANNE	PORTSMOUTH	TRUE KYLE	TRUE KRISTEN
08/01/2003	SAUL ABIGAIL RUTHANN	PORTSMOUTH	SAUL KUKAS	SAUL RACHEL
08/04/2003	TOBIN JOSHUA QUINN	EXETER	TOBIN MATTHEW	TOBIN KERRY
08/05/2003	NUDD GRETA ANN	PORTSMOUTH	NUDD JUSSTIN	PARADIS BETH
08/08/2003	NUTBROWN MARGARET MACKENZI	PORTSMOUTH	NUTBROWN BRUCE	NUTBROWN SUZANNAH
08/14/2003	GOMES CLARK BISHOP	PORTSMOUTH	GOMES HONORATO	GOMES KELLI
08/17/2003	BICKFORD JASON SCOTT	EXETER	BICKFORD KEVIN	BICKFORD WENDE
08/19/2003	EATON RACHEL ROSE	PORTSMOUTH	EATON JARED	EATON CHRISTINE
08/22/2003	GLENN MADELINE GRACE	EXETER	GLENN JEFFREY	GLENN NICOLE
08/25/2003	MARSH NORMAN JAMES	PORTSMOUTH	MARSH NORMAN	MARSH DONNA
08/27/2003	KENICK ALEXANDRA MARIA	PORTSMOUTH	KENICK JOSEPH	KENICK SARAH
09/04/2003	DUBAY JACOB MICHAEL	PORTSMOUTH	DUBAY MICHAEL	DUBAY HOLLY
09/06/2003	RANDALL MADELINE CLAIRE	LABANON	RANDALL DENNIS	RANDALL VICTORIA
09/06/2003	RANDALL CAMILLE JULIA	LABANON	RANDALL DENNIS	RANDALL VICTORIA
09/10/2003	SMITH PETER BERNARED	PORTSMOUTH	SMITH BERNARD	SMITH ANNEMARIE
09/15/2003	PETERS ANGELA LEE	EXETER	PETERS MICHAEL	PETERS MARISA
09/20/2003	COLLINS ANNE ELIZABETH	PORTSMOUTH	COLLINS ROBERT	COLLINS LISA
09/22/2003	JOHNSON NOAH JOHN-PERRY	PORTSMOUTH	JOHNSON JOSEPH	JOHNSON NICOLE
09/22/2003	LEEDBERG TYLER CHRISTIAN	PORTSMOUTH	LEEDBERG KENNETH	LEEDBERG DEANNA
09/26/2003	O'KEEFE GRIFFIN BAILEY	EXETER	O'KEEFE MARTIN	O'KEEFE KRISTIN

<u>DATE OF BIRTH</u>	<u>NAME OF CHILD</u>	<u>PLACE OF BIRTH</u>	<u>FATHER'S NAME</u>	<u>MOTHER'S NAME</u>
09/29/2003	NICHOLAS KARINA ANASTASIA	PORTSMOUTH	NICHOLAS LEON	NICHOLAS LAURA
09/30/2003	BLOOD BRANDON KOTAN	PORTSMOUTH	BLOOD GREGORY	BLOOD SHELLY
10/02/2003	MORAN ELLA SHAY	PORTSMOUTH	MORAN PHILIP	MORAN BROOKE
10/03/2003	GUIDA NOLAN RUDD	PORTSMOUTH	GUIDA RICHARD	SHAW KATHLEEN
10/08/2003	BOSSI CAROLINE AVA	PORTSMOUTH	BOSSI CARMEN	BOSSI JILL
10/09/2003	CASEY SYDNEY ELIZABETH	PORTSMOUTH	CASEY STEVEN	CASEY NICOLLE
10/13/2003	PHILBRICK SAMUEL ROWE	PORTSMOUTH	PHILBRICK JOSEPH	PHILBRICK KIMBERLY
10/17/2003	HAYES CLARISSA MARIE	EXETER	HAYES STEPHEN	HAYES LISA
10/20/2003	GILLIS SHAY RILEY	PORTSMOUTH	GILLIS PATRICK	GILLIS ROBYN
11/01/2003	FOSTER NOAH THOMAS	PORTSMOUTH	FOSTER MITCHELL	FOSTER JODI
11/01/2003	CATAPANO SOFIA EUSENBBIA	MANCHESTER	CATAPANO FRANK	CATAPANO CHRISTINE
11/02/2003	GLANCE LILY CATHERINE	PORTSMOUTH	GLANCE MATTHEW	GLANCE KERRY
11/04/2003	SISNEROZ BENJAMIN JOSEPH	DOVER	SISNEROZ BENJAMIN	SISNEROZ KATHERINE
11/04/2003	SISNEROZ BRYAN JOHN	DOVER	SISNEROZ BENJAMIN	SISNEROZ KATHERINE
11/20/2003	BATTLES KIERA MARJORIE	EXETER	BATTLES SCOTT	BATTLES STACEY
11/22/2003	DREYER ELLEN LYDIA	EXETER	DREYER DANIEL	DRYER ESTHER
12/09/2003	NEEDHAM DESSA KEALOHA	EXETER	NEEDHAM RICHARD	MISPELBLOM BEYER HELGA
12/11/2003	LINDSAY ETHAN JAMES	EXETER	LINDSAY ERIC	LINDSAY CATHERINE
12/12/2003	SOUTH ALEXANDRA ROSE	EXETER	SOUTH SCOTT	SOUTH ARDINA
12/15/2003	WOODARD JULIANA NOELLE	PORTSMOUTH	WOODARD GLENN	WOODARD AMY
12/16/2003	BUBAN KATHRYN EMILIA	EXETER	BUBAN CHARLES	BUBAN JESSICA
12/30/2003	EKSTROM ANA SOLANGE	PORTSMOUTH	EKSTROM BENSON	EKSTROM ELISA

DEATH REPORT FOR YEAR ENDING DECEMBER 31, 2003

<u>DECEDENT'S NAME</u>	<u>DATE OF DEATH</u>	<u>PLACE OF DEATH</u>	<u>FATHER'S NAME</u>	<u>MOTHER'S NAME</u>
CAPANO MONICA J	01/02/2003	PORTSMOUTH	BODI LOUIS	YORK MARGARET
FLANAGAN ESTHER I L	01/04/2003	DOVER	WILLIAMS HARRY	LUCASSEN MARIA
MCLAUGHLIN ANDREW J	01/04/2003	EXETER	MCLAUGHLIN THOMAS	HOLER DORIS
ELLIS SMOYER SHRON M	02/17/2003	EXETER	ELLIS FRANK	OOTHOUT ROMAINÉ
AYER CHARLES W	02/18/2003	EXETER	AYER WESLEY	SHIPPEE CARRIE
LYNCH JACK D	02/20/2003	EXETER	LYNCH JAMES	TIBBETS BARBARA
HATCH ROSMARY G	02/23/2003	STRATHAM	GESEL FRANCIS	BASSETT MARY
DURANT AUDREY M	03/08/2003	EXETER	SWAP JOHN	HENDERSON LOLA
BEARSTO FLORENCE N	03/20/2003	EXETER	PEARTON JAMES	CLAYTON FLORENCE
REGO ARISTIDES S	05/17/2003	HAMPTON	REGO ARISTIDES	CARVELLO MARY
JELLISON LUANN	06/13/2003	STRATHAM	JELLISON EDWARD	ALLEN MARLENE
MCILVEEN ELIZABETH	07/23/2003	MANCHESTER	SCAMMAN CHARLES	BACON EVELYN
ALLARD ETHEL A	07/06/2003	STRATHAM	CHANDONNET ALFRED	CHARTRAND LAURENZA
MASTROPIETRO AMAND R	08/05/2003	EXETER	MASTROPIETRO ARMAND	SVIOKLA MARY
WHEELER STEPHEN D	08/31/2003	EXETER	WHEELER STEPHEN	TAYLOR MARION
SEWALL MARY C	09/23/2003	PORTSMOUTH	CHASE MARSHALL	GOWEN BERTHA
SABIN LEONARD D	09/30/2003	EXETER	SABIN DAVID	ALLEN LORRANINE
KLATT JEANNE MARIE	08/26/2003	STRATHAM	DOUSE EUSTACE	CARTER NINA
BUTTERFIELD BERTHA	10/16/2003	PORTSMOUTH	GROUT ISAAC	WALKINS SYLVIA
SMALLWOOD RUTH R	10/27/2003	STRATHAM	RIDER FRED	LACEY FLORENCE
RANGER MYRA	10/09/2003	STRATHAM	PHILLIPS OLIVER C	GRANT MARY A
NUGENT MARGARET M	11/24/2003	STRATHAM	GARDNER HARRY	CORMIER MARGARET
DEANE WILLIAM N	12/08/2003	STRATHAM	DEANE CLINTON	HEALD VERA
BLACK JOHN W	12/12/2003	EXETER	BLACK WARREN	HAUSAM MARY
ROBINSON NELSON B	12/16/2003	STRATHAM	ROBINSON WINTHROP	BUCK RENA
MAHER MARY E	12/16/2003	STRATHAM	WEBBER CHARLES	LEEPER PHILANNA
PARKER JOHN A	12/19/2003	EXETER	PARKER JOHN	BARNARD MARJORIE
SHEPARD NATALIE	12/31/2003	STRATHAM	HART JOHN	KYLE MARGUERITE

STRATHAM MARRIAGE REPORT

JANUARY 1, 2003 - DECEMBER 31, 2003

<u>NAME OF GROOM & BRIDE</u>	<u>RESIDENCE</u>	<u>TOWN OF ISSUANCE</u>	<u>PLACE OF MARRIAGE</u>	<u>DATE OF MARRIAGE</u>
CORDEAU ROBERT R COLSTAD CHRISTINE E	NASHUA STRATHAM	EXETER	BRENTWOOD	01/04/2003
POWERS ANDREW CLAYTON WALSH KATHERINE FRANCES	DORCHESTER MA DORCHESTER MA	STRATHAM	RYE	03/06/2003
DUTIL DAVID T WHAREM PATRICE	STRATHAM STRATHAM	STRATHAM	STRATHAM	04/05/2003
ROHR GARY W DRESSEL LISA A	STRATHAM STRATHAM	STRATHAM	STRATHAM	04/12/2003
BENKER ERIC P MACZUBA MEREDITH E	STRATHAM STRATHAM	EXETER	RYE BEACH	05/03/2003
HYLAND JEFFREY R JENSEN DONNA E	STRATHAM STRATHAM	STRATHAM	STRATHAM	05/03/2003
HAMEL ROGER L GAZDA MARLENE	STRATHAM STRATHAM	STRATHAM	RYE	05/03/2003
MCCARTHY ROBERT SCOTT DUNN DEANNA BETH	GRAND ISLAND NY GRAND ISLAND NY	STRATHAM	DERRY	05/16/2003

<u>NAME OF GROOM & BRIDE</u>	<u>RESIDENCE</u>	<u>TOWN OF ISSUANCE</u>	<u>PLACE OF MARRIAGE</u>	<u>DATE OF MARRIAGE</u>
NUTTER RICHARD F PETTENGILL DEBRA A	STRATHAM STRATHAM	STRATHAM	EXETER	05/18/2003
SPRINGER ROBERT WALTER TIERNEY SARAH WYMAN	NASHVILLE TN DENVER CO	STRATHAM	RYE BEACH	06/07/2003
CASH COREY A HIRD JENNIFER A	STRATHAM STRATHAM	STRATHAM	STRATHAM	06/09/2003
CONACHEY THOMAS A BEATTIE BARBARA J	STRATHAM STRATHAM	STRATHAM	RYE	06/21/2003
ISRAELSON RICHARD ALAN BEBCHICK DINA LYN	SALEM MA SALEM MA	STRATHAM	STRATHAM	06/22/2003
SOUTH SCOTT M KARTIKASARI ARDINA	STRATHAM STRATHAM	STRATHAM	HAMPTON	06/26/2003
MALONE BRANDON S SCHOCH AMANDA J	MESQUITE TX STRATHAM	STRATHAM	STRATHAM	06/28/2003
HURST THOMAS J JR DIXON SARAH E	STRATHAM STRATHAM	STRATHAM	HENNIKER	07/11/2003
MOORBY PHILIP R HUNT JUDITH P	STRATHAM STRATHAM	STRATHAM	KENSINGTON	07/12/2003

<u>NAME OF GROOM & BRIDE</u>	<u>RESIDENCE</u>	<u>TOWN OF ISSUANCE</u>	<u>PLACE OF MARRIAGE</u>	<u>DATE OF MARRIAGE</u>
D'AGOSTINO ANDREW J MATTHESON SHANNON M	STRATHAM STRATHAM	STRATHAM	STRATHAM	07/19/2003
FORGY JEFFREY S WOODS EMILY F	STRATHAM STRATHAM	STRATHAM	STRATHAM	07/19/2003
ORTINS ROBERT A HARDIN AMY L	STRATHAM STRATHAM	STRATHAM	RYE	07/26/2003
MARCIANO JOHN J HILDRETH SHANNON VERONICA	HAMPTON HAMPTON	STRATHAM	CANDIA	08/09/2003
LEAVITT JEFFREY E COLLINGE KAREN J	STRATHAM LONDONDERRY	PORTSMOUTH	PORTSMOUTH	08/10/2003
GENARD CHARLES W JEWETT CHRISTINE M	STRATHAM STRATHAM	STRATHAM	PORTSMOUTH	08/16/2003
DONOHUE NEIL HAWKINS MELINDA	STRATHAM STRATHAM	STRATHAM	GREENLAND	08/19/2003
ADAMS ROBIN B MASSE KATHLEEN E	STRAHTAM STRAHTAM	STRATHAM	JACKSON	08/30/2003
RICHARDS BRIAN C LAZARUS JENNIFER T	STRATHAM STRATHAM	DOVER	DOVER	08/31/2003

<u>NAME OF GROOM & BRIDE</u>	<u>RESIDENCE</u>	<u>TOWN OF ISSUANCE</u>	<u>PLACE OF MARRIAGE</u>	<u>DATE OF MARRIAGE</u>
MERIDA MARK J MARTIN NINA D	STRATHAM STRATHAM	STRATHAM	HAMPTON	09/06/2003
STALKER WILFRED F SALVATO SUSAN M	STRATHAM STRATHAM	STRATHAM	STRATHAM	09/19/2003
LOGAN IAN E MARESCHOVA JANA	SOUTH HAMPTON SOUTH HAMPTON	STRATHAM	NEW CASTLE	09/27/2003
HANNAFORD KENNETH J BENDZEWICZ NICHOL C	STRATHAM STRATHAM	PELHAM	WINDHAM	10/04/2003
SARGENT JEFFREY EDWARD MACCAUGHEY AMY ROBIN	EXETER EXETER	STRATHAM	STRATHAM	10/04/2003
ATKINSON MELVIN V HAYDEN KERRI A	MILTON STRATHAM	STRATHAM	EXETER	10/17/2003
WEED BRIAN T EVELEIGH CHERYL A	STRATHAM STRATHAM	STRATHAM	STRATHAM	10/18/2003
BIRKBECK JACK THIBODEAU NANCY A	STRATHAM STRATHAM	STRATHAM	DURHAM	10/18/2003
RAWSON VERNE E III MARTINEAU MARY A	STRATHAM STRATHAM	STRATHAM	RYE	10/26/2003

<u>NAME OF GROOM & BRIDE</u>	<u>RESIDENCE</u>	<u>TOWN OF ISSUANCE</u>	<u>PLACE OF MARRIAGE</u>	<u>DATE OF MARRIAGE</u>
GOULSTON ERIC S GREENSLIT JANE	STRATHAM STRATHAM	STRATHAM	RYE	10/02/2003
CHENARD GERALD E MURRAY SANDEE K	STRATHAM STRATHAM	STRATHAM	STRATHAM	11/27/2003
LY JACK TONG MAN L	STRATHAM PORTSMOUTH	PORTSMOUTH	PORTSMOUTH	12/08/2003

ANNUAL REPORTS
OF THE
SCHOOL DISTRICT
OF
STRATHAM, NEW HAMPSHIRE
MARCH 2004

OFFICERS OF STRATHAM SCHOOL DISTRICT

2003-2004

School Board

Robert O'Sullivan, Chair	Term Expires 2004
John Hazekamp	Term Expires 2005
Anne Sloan	Term Expires 2005
Katherine McDonnell	Term Expires 2006
Mark Poirier	Term Expires 2006

SUPERINTENDENT

Dr. Arthur Hanson

ASSOCIATE SUPERINTENDENT AND DIRECTOR OF HUMAN RESOURCES

Paul A. Flynn

ASSISTANT SUPERINTENDENT- TECHNOLOGY & RESEARCH

Dr. Stephen Kossakoski

ASSISTANT SUPERINTENDENT- CURRICULUM & ASSESSMENT

Jerome Frew

PRINCIPAL

Tom Fosher

VICE PRINCIPAL

Kathryn "Joey" Nichol

MODERATOR

W. Douglas Scamman, Jr.	Term Expires, 2004
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CLERK

Amy Waters	Term Expires, 2006
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TREASURER

Edward Geppner	Term Expires, 2004
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AUDITOR

Lorti & Carrigan

SCHOOL NURSE

Judy Lewis

TRUANT OFFICER

Elisabeth Gobin

**SCHOOL WARRANT
STRATHAM SCHOOL DISTRICT
STATE OF NEW HAMPSHIRE**

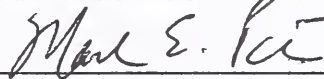
To the inhabitants of the School District of the Town of Stratham, County of Rockingham, State of New Hampshire, qualified to vote upon District affairs:


You are hereby notified to meet at the Municipal Center in said District on the ninth day of March, 2004, between the hours of 8:00 o'clock in the morning and 8:00 o'clock in the evening for the following purposes:


1. To choose one Member of the School Board for the ensuing three years.
2. To choose a Moderator for the ensuing three years.
3. To choose a Treasurer for the ensuing three years.

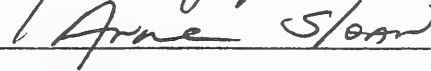
Given under our hands at said Stratham on this fourth day of February, 2004.

STRATHAM SCHOOL BOARD











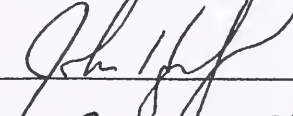
STATE OF NEW HAMPSHIRE

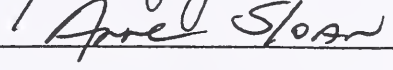
TRUE COPY OF WARRANT - ATTEST:

STRATHAM SCHOOL BOARD









**SCHOOL WARRANT
STRATHAM SCHOOL DISTRICT
STATE OF NEW HAMPSHIRE**


To the inhabitants of the School District of the Town of Stratham, County of Rockingham, State of New Hampshire, qualified to vote upon District affairs:

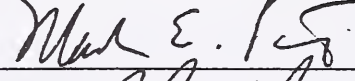
You are hereby notified to meet at the Stratham Memorial School in said District on the fifth day of March, 2004 at seven o'clock in the evening to act on the following subjects:

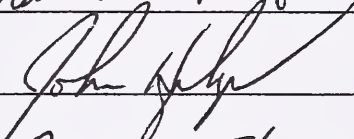
1. To see if the School District will vote to raise and appropriate the sum of \$7,381,186.11 for the support of schools, for payment of salaries of School District officials and agents, and for payment of the statutory obligations of the School District, not including appropriations by special warrant articles and other appropriations voted separately. (The School Board recommends this appropriation)
2. To hear reports of Agents, Auditors, Committees, or Officers heretofore chosen and pass any vote relating thereto.
3. To transact any other business which may legally come before this meeting.

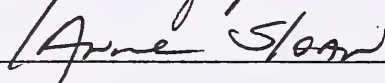
Given under our hands at said Stratham on this fourth day of February, 2004.

STRATHAM SCHOOL BOARD

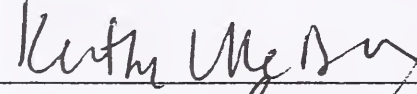


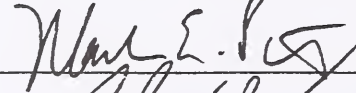


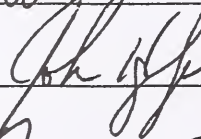





STATE OF NEW HAMPSHIRE
TRUE COPY OF WARRANT – ATTEST:
STRATHAM SCHOOL BOARD









**Stratham School District
Certification of Posting**

I certify that on the _____ 10th _____ day of February, 2004 I posted copies of the within warrant, attested by the School Board of said District, at the place of meeting within named, and a like attested copy at the Stratham Municipal Center and the Stratham Post Office, being public places in said pre-existing District

/s/ Anne Sloan

Anne Sloan
Vice-Chairperson, Stratham School Board

Rockingham ss.

Personally appeared the said Anne Sloan and made oath that the above certificate by his signed is true.

Before me,

/s/ Norma Corrow

Notary Public

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
1000	INSTRUCTION				
1100-110	TEACHER SALARIES	1,795,352.15	1,797,802.18	\$ 1,919,920.61	\$ 2,011,288.05
1100-120	SALARIES OF TEMPORARY EMPLOYEES	42,000.00	52,135.67	\$ 42,000.00	\$ 42,000.00
1100-118	SALARIES OF REG. INSTR. AIDES	0.00	0.00	\$ -	\$ -
1100-321	PROFESSIONAL SVS FOR INSTRUCTION	430.00	150.00	\$ 465.00	\$ 300.00
1100-322	PROFESSIONAL SVS FOR 504 PROGRAM	12,000.00	10,770.35	\$ 12,000.00	\$ 12,000.00
1100-328	PROFESSIONAL SVS FOR KDG SCREENING	600.00	64.29	\$ 650.00	\$ 700.00
1100-329	PROFESSIONAL SVS FOR CURR. DEV.	4,800.00	5,431.17	\$ 4,800.00	\$ 11,800.00
1100-561	TUITION TO OTHER LEAS WITHIN STATE	0.00	0.00	\$ -	\$ -
1100-564	TUITION TO INTERMED ED AGENCIES IN STATE	0.00	0.00	\$ -	\$ -
1100-610	GENERAL TEACHING SUPPLIES	42,598.00	41,753.35	\$ 46,161.62	\$ 45,316.87
1100-641	BOOKS AND OTHER PRINT MEDIA	47,147.00	43,117.98	\$ 46,297.28	\$ 47,597.32
1100-642	A.V. MATERIALS	425.00	404.94	\$ 652.38	\$ 3,673.74
1100-733	NEW FURNITURE AND FIXTURES	7,885.00	14,166.14	\$ 11,690.18	\$ 12,484.15
1100-737	REPLACEMENT FURNITURE & FIXTURES	12,136.00	8,821.18	\$ 14,464.18	\$ 15,115.81
1100-739	EQUIPMENT	7,036.00	7,769.36	\$ 7,583.51	\$ 9,105.47
	TOTAL REGULAR EDUCATION	1,972,409.15	\$1,982,386.61	\$ 2,106,664.76	\$ 2,211,361.41
1110	ENRICHMENT				
1110-110	ENRICHMENT COORDINATOR	58,073.00	58,073.00	\$ 60,395.92	\$ 62,207.88
1110-113	SALARIES NON-CONTRACT	0.00	0.00	\$ -	\$ -
1110-330	CONTRACTED SERVICES	2,600.00	1,723.80	\$ 2,600.00	\$ 3,000.00
1110-610	GENERAL TEACHING SUPPLIES	800.00	916.40	\$ 880.00	\$ 1,005.00
1110-641	BOOKS AND OTHER PRINTED MEDIA	1,200.00	1,017.92	\$ 1,300.00	\$ 1,200.00
1110-739	EQUIPMENT	900.00	900.00	\$ 2,340.00	\$ 1,673.00
	TOTAL ENRICHMENT	\$63,573.00	\$62,631.12	\$ 67,515.92	\$ 69,085.88
1200	SPECIAL EDUCATION				
1210-111	SALARIES OF S.E. DIRECTOR	70,148.00	67,608.58	\$ 73,953.92	\$ 75,143.65
1210-110	2002-3 SALARIES OF S.E. TCHRS	309,807.25	313,949.88	\$ 328,205.88	\$ 339,073.44
1210-115	SALARIES OF S.E. SECRETARY	22,193.36	21,686.46	\$ 23,303.03	\$ 25,179.00
1210-118	SALARIES OF S.E. AIDES	280,919.00	273,259.62	\$ 314,542.13	\$ 368,734.90
1210-120	SALAIRES OF S.E. TEMP. EMPL.	0.00	0.00	\$ -	\$ -

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED			ACTUAL	ADOPTED		PROPOSED
		2002-2003	2002-2003	2003-2004		2004-2005		
1210-125	SALARIES OF S.E. TUTORS	500.00	0.00	\$ 500.00	\$	500.00	\$ 500.00	
1210-126	SALARY OF PRESCHOOL COORDINATOR	14,284.00	14,283.34	\$ 14,855.36	\$	14,855.36	\$ 15,300.65	
1210-321	S.E. PROF. SVS FOR TEACHER TRAINING	0.00	0.00	\$	\$	-		
1210-322	S.E. PROF IMPVY PROG - TESTING	0.00	0.00	\$	\$	-		
1210-329	S.E. PROF SVS FOR CURR DEV	0.00	0.00	\$	\$	-		
1210-330	OTHER PROF SVS FOR S.E.	0.00	0.00	\$	\$	-		
1210-331	RELATED SERVICES FOR S.E.	15,488.00	17,521.22	\$ 16,678.00	\$	16,678.00	\$ 19,276.00	
1210-534	POSTAGE - S.E.	1,000.00	814.00	\$ 1,000.00	\$	1,000.00	\$ 1,000.00	
1210-561	S.E. TUITION - PUBLIC N.H.	500.00	0.00	\$ 500.00	\$	500.00	\$ -	
1210-562	S.E. TUITION - OUTSIDE N.H.	40,000.00	32,927.52	\$ 40,000.00	\$	40,000.00	\$ 40,000.00	
1210-563	S.E. TUITION - PRIVATE N.H.	37,000.00	2,342.00	\$ 30,000.00	\$	30,000.00	\$ 20,000.00	
1210-569	S.E. Tuition - Extended Yr Prog	10,250.00	6,367.20	\$ 5,000.00	\$	5,000.00	\$ 8,000.00	
1210-580	S.E. TRAVEL	300.00	77.02	\$ 450.00	\$	450.00	\$ 450.00	
1210-610	S.E. GENERAL SUPPLIES	6,505.00	6,493.88	\$ 6,515.00	\$	6,515.00	\$ 7,725.00	
1210-641	S.E. BOOKS & OTHER PRINTED MEDIA	2,270.00	2,393.62	\$ 5,547.00	\$	5,547.00	\$ 5,367.00	
1210-642	S.E. AUDIO VISUAL MATERIALS	4,112.00	3,867.29	\$ 2,090.00	\$	2,090.00	\$ 10,274.00	
1210-733	S.E. FURNITURE	984.00	1,338.05	\$ 1,014.00	\$	1,014.00	\$ 1,179.00	
1210-737	S.E. REPLACEMENT OF FURNITURE & FIXTURES	0.00	0.00	\$ 134.00	\$	134.00	\$ 595.00	
1210-738	S.E. REPLACEMENT OF EQUIPMENT	267.00	232.00	\$ 724.00	\$	724.00	\$ 4,992.00	
1210-739	EQUIPMENT	1,776.00	0.00	\$ 11,109.00	\$	11,109.00	\$ 978.00	
1210-750	SOFTWARE	4,730.00	3,666.80	\$ 2,435.00	\$	2,435.00	\$ 2,494.00	
	TOTAL SPECIAL EDUCATION	\$823,033.61	\$788,828.48	\$ 878,856.32	\$	878,856.32	\$ 946,261.64	
1400	OTHER INSTRUCTIONAL PROGRAMS							
1410-110	CO-CURRICULAR SALARIES	800.00	0.00	\$ 800.00	\$	800.00	\$ 500.00	
1410-800	STUDENT BODY ACTIVITIES	2,550.00	430.60	\$ 980.00	\$	980.00	\$ 1,250.00	
	TOTAL OTHER INSTR. PROGRAMS	\$3,350.00	\$430.60	\$ 1,780.00	\$	1,780.00	\$ 1,750.00	
2112	ATTENDANCE SERVICES							
2112-120	ATTENDANCE SERVICES	0.00	0.00	\$	\$	-	\$ -	
	TOTAL ATTENDANCE SERVICES	\$0.00	\$0.00	\$ -	\$	-	\$ -	

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
2120	GUIDANCE SERVICES				
2120-110	GUIDANCE SALARIES	77,918.80	77,718.80	\$ 81,195.55	\$ 83,195.88
2120-321	PROFESSIONAL SERVICES FOR GUIDANCE	0.00	0.00		
2120-610	GENERAL SUPPLIES FOR GUIDANCE	2,763.00	2,960.79	1,020.86	1,138.36
	TOTAL GUIDANCE SERVICES	\$80,681.80	\$80,679.59	\$ 82,216.41	\$ 84,334.24
2130	HEALTH SERVICES				
2130-110	HEALTH SALARIES	50,299.00	51,349.00	\$ 52,790.96	\$ 54,344.73
2130-121	SALARIES OF ASST NURSE	13,701.00	5,668.68	\$ 20,686.98	\$ 29,586.00
2130-321	PROFESSIONAL SERVICES-HEALTH	100.00	352.00	100.00	100.00
2130-430	HEALTH -REPAIRS AND MAINTENANCE	260.00	85.00	\$ 200.00	\$ 130.00
2130-610	HEALTH-GENERAL SUPPLIES	1,200.00	1,110.03	1,200.00	1,500.00
2130-641	HEALTH-BOOKS AND OTHER PRINTED MEDIA	0.00	0.00		
2130-739	EQUIPMENT - HEALTH SVS	0.00	0.00		
	TOTAL HEALTH SERVICES	\$65,560.00	\$65,564.71	\$ 74,977.94	\$ 85,660.73
2138	HEARING SERVICES				
2138-321	HEARING SERVICES	21,680.00	714.00	\$ 31,320.00	\$ 31,320.00
	TOTAL HEARING SERVICES	\$21,680.00	\$714.00	\$ 31,320.00	\$ 31,320.00
2139	VISION SERVICES				
2139-321	VISION SERVICES	3,990.00	4,655.00	\$ 2,850.00	\$ 4,050.00
	TOTAL VISION SERVICES	\$3,990.00	\$4,655.00	\$ 2,850.00	\$ 4,050.00
2140	PSYCHOLOGICAL SERVICES				
2140-110	PSYCHOLOGICAL SERVICES	46,458.40	46,458.40	\$ 48,716.74	\$ 50,166.30
	TOTAL PSYCHOLOGICAL SERVICES	\$46,458.40	\$46,458.40	\$ 48,716.74	\$ 50,166.30
2150	SPEECH PATHOLOGY SERVICES				
2150-110	SPEECH PATHOLOGIST SALARIES	111,678.00	120,292.96	\$ 125,776.84	\$ 131,416.00

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
2150-118	SPEECH ASSISTANT SALARIES	33,247.00	46,088.55	\$34,908.47	\$ 41,608.40
2150-321	RELATED SPEECH SERVICES	0.00	0.00		
	TOTAL SPEECH SERVICES		\$186,381.51	\$ 160,885.31	\$ 173,024.40
2160	PHYSICAL THERAPY SERVICES				
2160-110	OCCUPATIONAL THERAPIST	91,611.70	94,316.65	98,884.17	\$ 107,791.88
2160-118	C.O.T.A. SALARIES	19,312.00	19,820.66	24,332.70	\$ 24,811.59
2160-321	PHYSICAL THERAPY SERVICES	26,050.00	26,775.00	24,752.00	\$ 17,064.00
	TOTAL PHYSICAL THERAPY SERVICES	\$136,973.70	\$140,912.31	\$ 147,968.87	\$ 149,667.46
2210	IMPROVEMENT OF INSTRUCTION SERVICES				
2210-118	AIDES SALARIES	214,145.00	245,734.35	259,463.95	\$ 302,307.16
2210-125	TUTOR SALARIES	8,150.00	7,736.00	8,150.00	\$ 8,150.00
2210-322	PROF. SVS/REG INSTR. IMPROVEMENT	40,000.00	43,597.57	38,000.00	\$ 38,000.00
2219-329	PROF. SVS/S.E. INSTR. IMPROVEMENT	2,000.00	564.00	2,000.00	\$ 2,000.00
	TOTAL IMPROVEMENT OF INSTR. SVS.	\$264,295.00	\$297,631.92	\$ 307,613.95	\$ 350,457.16
2222	SCHOOL LIBRARY SERVICES				
2222-110	MEDIA SALARIES	56,339.00	58,573.00	61,395.92	\$ 63,207.88
2222-118	MEDIA AIDES SALARIES	0.00	0.00	4,000.00	\$ 8,908.24
2222-321	PROFESSIONAL SERVICES - MEDIA	0.00	0.00	375.00	\$ 375.00
2222-430	REPAIRS AND MAINTENANCE - MEDIA	1,923.00	877.33	1,499.00	\$ 1,499.00
2222-610	GENERAL SUPPLIES - MEDIA	735.00	724.94	765.68	\$ 765.68
2222-641	BOOKS AND OTHER PRINTED MEDIA	5,543.60	6,297.32	5,581.47	\$ 5,621.92
2222-642	AUDIO VISUAL MATERIALS	1,200.00	503.72	1,200.00	\$ 1,200.00
2222-733	MEDIA FURNITURE	0.00	0.00	547.86	\$ -
2222-737	REPL. OF MEDIA EQUIPMENT	500.00	0.00		
2222-739	MEDIA EQUIPMENT	582.80	361.72	785.40	\$ 319.70
	TOTAL LIBRARY SERVICES	\$66,823.40	\$67,338.03	\$ 76,150.33	\$ 81,897.42
2225	COMPUTER - ASSISTED INSTRUCTION SVS.				

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
2225-100	COMPUTER TECH. SALARIES	46,553.00	46,553.00	\$ 52,000.00	\$ 53,560.00
2225-118	TECHNOLOGY SUPPORT	6,462.00	5,849.70	\$ 8,182.44	\$ 8,098.40
2225-430	COMPUTER REPAIRS	2,000.00	1,976.78	\$ 2,100.00	\$ 2,500.00
2225-444	COMPUTERS - LEASE	0.00	0.00	\$ -	
2225-531	VOICE COMMUNICATIONS	0.00	0.00	\$ -	
2225-610	COMPUTER TEACHING MATERIALS	17,535.00	16,953.90	\$ 17,050.00	\$ 18,500.00
2225-642	A.V. MATERIALS	1,158.00	1,132.49	\$ 1,530.00	\$ 2,350.00
2225-734	COMPUTER AND COMMUN. NETW. EQUIP	24,902.00	24,715.96	\$ 27,000.00	\$ 54,950.00
	TOTAL COMPUTER-ASSISTED INSTR.	\$98,810.00	\$97,181.83	\$ 107,882.44	\$ 139,958.40
2310	SUPPORT SERVICES - GENERAL ADMIN.				
2310-110	SCHOOL DISTRICT OFFICERS SALARIES	5,200.00	5,200.00	\$ 5,200.00	\$ 5,200.00
2312-110	DISTRICT SECRETARY/CLERK SERVICES	100.00	0.00	\$ 100.00	\$ 100.00
2313-110	DISTRICT TREASURER SERVICES	1,000.00	1,000.00	\$ 1,000.00	\$ 1,000.00
2314-120	ELECTION SERVICES	0.00	0.00	\$ -	\$ -
2317-321	AUDIT SERVICES	5,000.00	6,048.00	\$ 5,000.00	\$ 5,000.00
2318-321	LEGAL SERVICES	9,000.00	18,378.63	\$ 9,000.00	\$ 9,000.00
2319-319	SCHOOL BOARD EXPENSES	6,600.00	6,663.07	\$ 6,600.00	\$ 6,600.00
	TOTAL SUPPORT SERVICES - GENERAL ADMIN.	\$26,900.00	\$37,289.70	\$ 26,900.00	\$ 26,900.00
2320	OFFICE OF THE SUPERINTENDENT SVS.				
2321-319	OFFICE OF THE SUPERINTENDENT	176,439.00	176,439.00	\$ 197,899.00	\$ 206,809.00
2322-321	SEACOAST ED. SVS. EXPENSE	1,500.00	74.64	\$ 1,500.00	\$ 1,500.00
2329-490	TOWN CHGS FACILITIES	0.00	0.00	\$ -	\$ -
	TOTAL OFFICE OF THE SUPERINTENDENT SV	\$177,939.00	\$176,513.64	\$ 199,399.00	\$ 208,309.00
2400	SUPPORT SVS - SCHOOL ADMINISTRATION				
2410-110	OFFICE OF THE PRINCIPAL - SALARIES	78,083.00	78,083.00	\$ 81,206.32	\$ 83,642.18
2410-121	OFFICE OF THE ASST. PRIN. - SALARIES	62,544.00	53,100.62	\$ 65,045.76	\$ 66,950.00
2410-130	FACULTY ADVISORS	3,600.00	3,600.00	\$ 5,400.00	\$ 5,400.00
2410-115	SECRETARY SALARIES	66,469.00	66,075.18	\$ 77,413.12	\$ 89,349.95
2410-321	PROF. SVS FOR SCHOOL ADMINISTRATION	16,000.00	13,079.53	\$ 16,000.00	\$ 16,000.00

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
2410-430	REPAIRS AND MAINTENANCE	1,750.00	1,849.81	1,750.00	1,750.00
2410-523	BOND-PRINC/SEC	0.00	0.00	-	-
2410-531	VOICE COMMUNICATIONS	6,800.00	9,178.85	6,800.00	6,800.00
2410-532	DATA COMMUNICATIONS	2,000.00	1,955.00	2,000.00	2,000.00
2410-534	POSTAGE FEES	2,000.00	2,854.14	2,000.00	2,000.00
2410-550	PRINTING	0.00	0.00	-	-
2410-580	TRAVEL	500.00	456.98	500.00	500.00
2410-610	GENERAL SUPPLIES	6,833.50	6,777.89	7,533.50	7,500.00
2410-737	FURNITURE	0.00	0.00	-	-
2410-739	EQUIPMENT	2,000.00	0.00	1,000.00	1,500.00
2410-810	DUES AND MEMBERSHIPS	1,300.00	1,120.00	1,300.00	1,500.00
2410-890	MISCELLANEOUS	6,800.00	4,529.09	9,300.00	9,300.00
	TOTAL SUPPORT SVS. - SCHOOL ADMIN.	\$256,679.50	\$242,660.09	\$277,248.70	\$294,192.13
2600	OPERATION OF PLANT				
2610-119	MAINTENANCE SALARIES	41,919.00	41,986.19	44,044.34	46,289.79
2610-122	ASST. MAINTENANCE SALARIES	78,673.00	80,205.53	84,360.41	87,834.48
2620-430	REPAIR AND MAINTENANCE	41,860.00	39,500.09	41,660.00	41,660.00
2620-521	SMP INSURANCE	10,000.00	5,732.00	14,975.00	15,000.00
2620-522	LIABILITY INSURANCE	0.00	0.00	-	-
2620-523	TREASURER'S BOND	200.00	200.00	-	-
2620-524	NURSE'S LIABILITY INSURANCE	275.00	211.00	-	-
2620-610	GENERAL SUPPLIES	14,850.00	15,003.65	15,050.00	15,150.00
2620-622	ELECTRICITY	60,000.00	61,854.99	60,000.00	60,000.00
2620-623	LP GAS	0.00	0.00	-	-
2620-624	FUEL OIL	16,000.00	16,440.09	16,000.00	16,000.00
2620-733	REPLACEMENT OF FURNITURE & EQUIPMT	800.00	727.01	800.00	600.00
2620-737	FURNITURE	0.00	0.00	-	-
2620-739	EQUIPMENT	19,413.00	19,337.38	-	-
	TOTAL OPERATION OF PLANT	\$253,990.00	\$281,197.93	\$276,889.75	\$282,534.27
2630	CARE OF GROUNDS				
2630-421	TRASH REMOVAL	4,000.00	3,669.07	4,000.00	4,000.00

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
2630-424	MOWING SERVICES	10,600.00	10,515.37	10,600.00	10,800.00
	TOTAL CARE OF GROUNDS	\$14,600.00	\$14,184.44	\$ 14,600.00	\$ 14,800.00
2700	STUDENT TRANSPORTATION SERVICES				
2721-519	DISTRICT CONTRACT	184,750.00	184,280.62	190,962.00	215,395.00
2722-511	SPECIAL EDUCATION TRANSPORTATION	80,021.00	31,616.50	56,575.00	73,242.00
2725-519	FIELD TRIPS	7,500.00	4,469.75	7,500.00	7,500.00
	TOTAL STUDENT TRANSPORTATION SVS	\$272,271.00	\$220,366.87	\$ 255,037.00	\$ 296,137.00
2900	SUPPORT SERVICES - OTHER				
2900-211	HEALTH INSURANCE	562,946.65	509,465.27	631,782.56	726,365.59
2900-212	DENTAL INSURANCE	23,439.80	24,476.50	26,767.42	34,613.46
2900-213	LIFE INSURANCE	6,852.00	6,231.86	7,793.40	7,326.00
2900-214	DISABILITY INSURANCE	9,703.93	9,063.26	10,524.82	10,394.44
2900-220	FICA	314,237.89	287,126.73	304,797.93	326,998.98
2900-231	RETIREMENT - NON CERTIFIED	9,147.00	12,192.52	13,164.13	12,785.89
2900-232	RETIREMENT - CERTIFIED	66,885.05	57,421.35	78,432.01	93,041.10
2900-250	UNEMPLOYMENT COMPENSATION	3,300.00	1,566.00	3,300.00	3,728.81
2900-260	WORKERS COMPENSATION	16,484.24	6,266.00	16,841.00	17,551.32
	TOTAL SUPPORT SERVICES - OTHER	\$1,012,976.56	\$913,795.49	\$ 1,093,403.27	\$ 1,232,805.59
5100	DEBT SERVICE				
5110-910	PRINCIPAL	410,000.00	410,000.00	405,000.00	395,000.00
5120-830	INTEREST	128,805.00	128,805.00	110,355.00	91,522.50
	TOTAL DEBT SERVICE	\$538,805.00	\$538,805.00	\$ 515,355.00	\$ 486,522.50
	TOTAL GENERAL FUND	\$6,376,524.12	\$6,199,611.27	\$ 6,753,731.70	\$ 7,221,195.53
3110	FOOD SERVICES				
3110-570	FOOD SERVICE MANAGEMENT	131,164.00	(316.36)	136,504.29	140,490.58

**STRATHAM SCHOOL DISTRICT
BUDGET WORKSHEET 2004-2005**

FUNCTION OBJECT	DESCRIPTION	ADOPTED 2002-2003	ACTUAL 2002-2003	ADOPTED 2003-2004	PROPOSED 2004-2005
	TOTAL FOOD SERVICES	\$131,164.00	(\$316.36)	\$ 136,504.29	\$ 140,490.58
4500	BUILDING ACQUISITION AND CONSTRUCTION				
4500-710	SITE IMPROVEMENT	38,000.00	59,528.25	19,300.00	19,500.00
	TOTAL BLDG ACQ. AND CONSTR.	\$38,000.00	\$59,528.25	19,300.00	19,500.00
4600	BUILDING IMPROVEMENT SERVICES				
4600-733	REPLACEMENT - FLOORING	0.00	0.00	25,000.00	-
	TOTAL BLDG ACQ. AND CONSTR.	\$0.00	\$0.00	25,000.00	-
5220	SPECIAL REVENUES				
5220-890	TRUST FUND	0.00	0.00	-	
	TOTAL SPECIAL REVENUES	\$0.00	\$0.00	-	-
5250	CAPITAL RESERVE				
	TOTAL CAPITAL RESERVE	\$0.00	\$0.00	-	-
	GRAND TOTALS	\$0,545,888.12	\$6,256,823.16	6,934,535.99	7,381,186.11

SCHOOL BUDGET FORM

of:

STRATHAM, NEW HAMPSHIRE

Appropriations and Estimates of Revenue for the Fiscal Year From July 1, 2004 to June 30, 2005

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list ALL APPROPRIATIONS in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted
2. Hold at least one public hearing on this budget.
3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the school clerk, and a copy sent to the Department of Revenue Admin., at the above address.

Certified That Budget Was Posted With Warrant on (Date): _____

SCHOOL BOARD MEMBERS

Please sign in ink.

John [Signature]

Mark [Signature]

Walter [Signature]

Anne Sloan

THIS BUDGET SHALL BE POSTED WITH THE SCHOOL WARRANT

FOR DRA USE ONLY

NH Dept of Revenue Admin.
 Community Svcs Division
 Municipal Finance Bureau
 P.O. Box 487
 Concord, NH 03302-0487
 (603) 271-3397

MS-26	Budget - School District of Stratham			FY 2004 - 2005		
1	2	3	4	5	6	7
Acct. No.	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	Warr. Art. #	Expenditures for year 7/1/02 to 6/30/2003	Appropriations Prior Yr as Approved by DRA	APPROPRIATIONS ENSUING FY (Recommended)	APPROPRIATIONS ENSUING FY (Not Recommended)
INSTRUCTION (1000-1999)			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
1100-1199	Regular Programs		2,045,741.77	2,174,200.68	2,280,447.29	
1200-1299	Special Programs		768,104.44	878,556.32	946,261.64	
1300-1399	Vocational Programs					
1400-1499	Other Programs		430.60	1,780.00	1,750.00	
1500-1599	Non-Public Programs					
1600-1899	Adult & Commun. Prog.					
SUPPORT SERVICES (2000-2999)			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
2000-2199	Student Support Svs.		498,365.52	548,735.27	578,223.13	
2200-2299	Instructional Staff Svs.		462,151.78	491,626.72	572,312.98	
General Administration			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
2310 840	School Brd Contingency					
2310-2399	Other School Board		37,289.70	26,900.00	26,900.00	
Executive Administration			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
2320-310	SAU Management Svs		176,439.00	197,899.00	206,809.00	
2320-2399	All Other Administration		74.64	1,500.00	1,500.00	
2400-2499	School Admin. Services		242,660.09	277,248.70	294,192.13	
2500-2599	Business					
2600-2699	Operation & Maint. Of Plant		295,382.37	291,489.75	297,334.27	
2700-2799	Student transportation		220,366.87	255,037.00	296,137.00	
2800-2999	Support Svs-Central & Other		913,483.13	1,093,403.27	1,232,805.59	
3000-3999	NON-INSTR. SVS.		0.00	136,504.29	140,490.58	
4000-4999	FAC. ACQ. & CONSTR.		59,528.25	44,300.00	19,500.00	
OTHER OUTLAYS (5000-5999)			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5110	Debt Service - Principal		410,000.00	405,000.00	395,000.00	
5120	Debt Service - Interest		128,805.00	110,355.00	91,522.50	
FUND TRANSFERS			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5220-5221	To Food Service					
5222-5229	To Other Special Revenue					
5230-5239	To Capital Projects					
5251	To Capital Reserves					
5252	To Expendable Trust (*see pg3)					
5253	To Non-Expendable Trusts					
5254	To Agency Funds					
5300-5399	Intergov. Agency Alloc.					
SUPPLEMENTAL						
DEFICIT						
SUB TOTAL 1			6,258,823.16	6,934,536.00	7,381,186.11	
			2			

PLEASE PROVIDE FURTHER DETAIL:

* Amount of line 5252 which is for Health Maintenance Trust\$ _____
 (see RSA 198:20-c, V)

If you have a line item of appropriations from more than one warrant article, use the space below to identify the make-up of the line total for the ensuing year.

Acct#	W.A. #	Amount	Acct#	W.A. #	Amount

"SPECIAL WARRANT ARTICLES"

Special warrant articles are defined in RSA 32:3, VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds and notes; 3) appropriations to a separate fund created pursuant to law, such as capital reserve funds or trust funds, 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

1	2	3	4	5	6	7
Acct#	Purpose of Approp. (RSA 32:3,V)	Expd for yr 7/1/02 to 6/30/03	Approp Current Yr as Approved by DRA	W.A.#	APPROP. ENSUING FY (RECOMMENDED)	APPROP. ENSUING FY (NOT RECOMMENDED)
SUBTOTAL 2 RECOMMENDED		XXXXXXXX	XXXXXXXX	XXXX		XXXXXXXX

"INDIVIDUAL WARRANT ARTICLES"

Individual "warrant articles are not necessarily the same as "special warrant articles". Examples of individual warrant articles might be: 1) Negotiated cost items for labor agreements; 2) Leases; 3) Supplemental appropriations for the current year for which funding is already available; or 4) Deficit appropriations for the current year which must be funded through taxation.

1	2	3	4	5	6	7
Acct#	Purpose of Approp. (RSA 32:3,V)	Expd for Yr 7/1/02 to 6/30/03	Approp. Current Yr as Approved By DRA	W.A.#	APPROP. ENSUING FY. (RECOMMENDED)	APPROP. ENSUING FY. (NOT RECOMMENDED)
SUBTOTAL 3 RECOMMENDED		XXXXXXXX	XXXXXXXX	XXXX	\$0.00	XXXXXXXX

MS-26	Budget - School District of Stratham			FY 2004 - 2005	
1	2	3	4	5	6
Acct#	Source of Revenue	Warr. Art. #	Actual Rev. Prior Year	Revised Revenue Current Year	ESTIMATED REVENUES Ensuing FY
REVENUE FROM LOCAL SOURCES			XXXXXXXX	XXXXXXXX	XXXXXXXX
1300-1349	Tuition		10,902.44	6,000.00	7,000.00
1400-1449	Transportation Fees				
1500-1599	Earnings on Investments		12,386.07	10,000.00	10,000.00
1600-1699	Food Service Sales			136,504.00	140,490.58
1700-1799	Student Activities				
1800-1899	Community Services Actv.				
1900-1999	Other Local Sources		6,419.29		
REVENUE FROM STATE SOURCES			XXXXXXXX	XXXXXXXX	XXXXXXXX
3210	School Building Aid		112,500.00	112,500.00	112,500.00
3220	Kindergarten Aid				
3230	Catastrophic Aid		60,051.71	10,040.00	10,000.00
3240-3249	Vocational Aid				
3250	Adult Education				
3260	Child Nutrition				
3270	Driver Education				
3290-3299	Other State Sources				
REVENUE FROM FEDERAL SOURCES			XXXXXXXX	XXXXXXXX	XXXXXXXX
4100-4539	Federal Program Grants				
4540	Vocational Education				
4550	Adult Education				
4560	Child Nutrition				
4570	Disabilities Programs				
4580	Medicaid Distributions		69,226.87	35,000.00	35,000.00
4590-4999	Other Federal Sources (except 4810)				
4810	Federal Forest Reserve				
OTHER FINANCING SOURCES			XXXXXXXX	XXXXXXXX	XXXXXXXX
5110-5139	Sale of Notes and Bonds				
5221	Trans from Food Svs.-Spec Rev Fund				
5222	Trans from Other Spec. Rev. Funds				
5230	Trans from Capital Projects Funds				
5251	Trans from Capital Reserve Funds				
		4			

Budget - School District of Stratham				FY 2004 - 2005	
1	2	3	4	5	6
Acct#	Source of Revenue	W.A. #	Actual Revenues Prior Year	Revised Revenues Current Year	ESTIMATED REVENUES ENUSING FY
OTHER FINANCING SOURCES cont.			xxxxxxx	xxxxxxx	xxxxxxx
5252	Trans. From Expendable Trust Funds				
5253	Trans from Non-Expendable Trusts				
5300-5699	Other Financing Sources				
	Exeter Region Coop - buy out		31,799.00	31,070.00	31,070.00
5140	This section for calculation of RAN's (Reimb. Anticipation Notes) Per RSA 198:20D for Catastrophic Aid Borrowing RAN, Revenue This FY _____ less RAN, Revenue Last FY _____ =NET RAN				
	Supplemental Appropriation (Contra)				
	Voted From Fund Balance				
	Fund Balance to Reduce Taxes		209,228.15	121,034.00	142,000.00
	Total Estimated Revenue & Credits		512,513.53	462,148.00	488,060.58
"BUDGET SUMMARY"					
				Prior Year	Ensuing Year
SUBTOTAL 1 Appropriations Recommended (from page 2)				6,934,536.00	7,381,186.11
SUBTOTAL 2 Special Warrant Articles Recommended (from page 3)				0.00	0.00
SUBTOTAL 3 "Individual" Warrant Articles recommended (from pg 3)				0.00	0.00
TOTAL Appropriations Recommended				6,934,536.00	7,381,186.11
Less: Amount of Estimated Revenues & Credits (from above)				(462,148.00)	(488,060.58)
Less: Amount of Cost of Adequate Education (State Tax/Grant) *				(641,778.00)	(388,156.00)
Estimated Amount of Local Taxes to be Raised For Education				5,830,610.00	6,504,969.53
*Note: You will be required to pay a State Education Tax RSA 76:3 and you may be required to pay an additional excess education tax in the amount of \$ _____					
		5			

STRATHAM SCHOOL DISTRICT			
2004-2005 REVENUE PROJECTION			
	2002-2003 ACTUAL	2003-2004 ADOPTED	2004-2005 PROPOSED
BALANCE (ACTUAL OR ESTIMATED)	\$209,229.00	\$121,034.00	\$142,000.00
BUILDING AID	\$112,500.00	\$112,500.00	\$112,500.00
FOUNDATION AID			
CHILD NUTRITION		\$136,504.00	\$140,490.58
EARNINGS ON INVESTMENTS	\$12,386.07	\$10,000.00	\$10,000.00
BOND REFUNDING			
CATASTROPHIC AID	\$60,051.71	\$10,040.00	\$10,000.00
TUITION	\$10,902.44	\$6,000.00	\$7,000.00
KINDERGARTEN AID			
EXETER REGION CO-OP / BUY-OUT	\$31,799.00	\$31,070.00	\$31,070.00
MEDICAID REIMBURSEMENTS	\$69,226.87	\$35,000.00	\$35,000.00
OTHER	\$6,419.29	\$0.00	\$0.00
TOTAL REVENUES	\$512,514.38	\$462,148.00	\$488,060.58
Amount of Cost of Adequate Education Grant	\$560,241.00	\$641,778.00	\$388,156.00
DISTRICT ASSESSMENT	\$5,384,202.00	\$5,830,610.00	\$6,504,969.53
TOTAL APPROPRIATION VOTED OR TO BE VOTED BY DISTRICT	\$6,545,588.12	\$6,934,536.00	\$7,381,186.11

STRATHAM SCHOOL DISTRICT

2002-2003

Teacher and Administrative Staff Under Contract

Adler, Susan	\$55,896.00
Atherton, Diane	\$46,573.00
August, June	\$61,396.00
Batchelder, Laura	\$41,962.00
Bowen-Irish, Tere	\$31,074.60 (60%)
Caldwell, Jessica	\$42,894.00
Caporello, Laurie	\$46,458.40 (80%)
Chartier, R.Melody (Phinney)	\$52,791.00
Christilles, Tracey	\$60,396.00
Clare, Jennifer	\$60,896.00
Craig, Deborah	\$60,896.00
Driscoll, Margaret	\$40,603.00 (60%)
Dunnan, Judith	\$60,396.00
Eitler, Judith	\$47,258.40 (80%)
Ellis, Jacqueline	\$55,896.00
Fennessy, Debra	\$44,399.00
Fernandez, Juliet (Snyder)	\$11,179.20 (20%)
Fosher, Tom	\$81,206.00
Frame, Sue	\$59,573.00
Gagnon, S. Gail	\$57,396.00
Gagnon, Steve	\$54,481.00
Gaudet, Christine	\$61,396.00
Gelineau, Charlene	\$56,396.00
Gilman, Connie	\$55,896.00
Griffith, Diane	\$33,537.60 (60%)
Guilbert, Nancy	\$55,896.00
Hadfield, Karen	\$51,791.00
Hale, Gwen	\$51,932.00
Harrison, Gary	\$43,265.00
Henson, Cathy	\$61,896.00
Jenness, Mary Ann	\$59,573.00
Larson, Bruce	\$60,396.00
Lee, Donna	\$57,396.00
Leonard, Anne	\$55,896.00
Lewald-Ratta, Cindy	\$27,948.00 (50%)
Lewis, Judy	\$52,791.00
Maher, Donna	\$57,396.00
McPherson, Cynthia	\$60,396.00
Miller, Suzette	\$56,396.00
Moreno, Laurie	\$36,537.60 (60%)
Morrison, Linda	\$58,073.00
Nichol, Kathryn	\$65,000.00
Noyes-Hand, Laurie	\$55,896.00
Palmer, Mary Ellen	\$40,603.00 (60%)

STRATHAM SCHOOL DISTRICT

2002-2003

Teacher and Administrative Staff Under Contract

Parsons, Lynn	\$61,396.00
Pinsonnault, Karen	\$41,245.00
Robinson, Patricia	\$47,073.00
Schulz, Patricia	\$46,573.00
Silvester, Kerry	\$41,245.00
Spencer, Frank	\$48,716.80 (80%)
Spencer, Mary Jo	\$52,000.00
Stringham, Carol	\$36,253.70 (70%)
Sullivan, Kristen	\$38,464.00
Tierney, Janis	\$61,396.00
Tuveson, Carol	\$60,896.00
Wahl, Catherine	\$58,073.00
Wansart, Cathy	\$61,396.00
Warner, Kathy	\$51,791.00
Wigode, Lucinda	\$60,896.00

STRATHAM SCHOOL DISTRICT
 REPORT OF THE SCHOOL DISTRICT TREASURER
 for the
 FISCAL YEAR JULY 1, 2002 TO JUNE 30, 2003

SUMMARY

CASH ON HAND JULY 1, 2002 (TREASURER'S BANK BALANCE):		\$506,976.92
<u>RECEIVED FROM SELECTMEN</u>		
CURRENT APPROPRIATION	\$5,384,202.00	
DEFICIT APPROPRIATION	\$0.00	
BALANCE OF PREVIOUS APPROPRIATIONS	\$0.00	
ADVANCE ON NEXT YEARS APPROPRIATION	\$0.00	
<u>REVENUE FROM STATE SOURCES</u>	\$675,613.00	
<u>REVENUE FROM FEDERAL SOURCES</u>	\$147,921.58	
<u>RECEIVED FROM TUITIONS</u>	\$10,902.44	
<u>RECEIVED AS INCOME FROM TRUST FUNDS</u>	\$0.00	
<u>RECEIVED FROM SALE OF NOTES AND BONDS (PRINCIPAL ONLY)</u>	\$0.00	
<u>RECEIVED FROM CAPITAL RESERVE FUNDS</u>	\$0.00	
<u>RECEIVED FROM ALL OTHER SOURCES</u>	\$204,281.72	
TOTAL RECEIPTS		<u>\$6,422,920.74</u>
TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (BALANCE & RECEIPTS)		\$6,929,897.66
LESS SCHOOL BOARD ORDERS PAID		(\$6,462,660.57)
BALANCE ON HAND 6/30/03 (TREASURER'S CASH BALANCE)		<u>\$467,237.09</u>

JULY 18, 2003
DATE

Edward Geppner
SCHOOL DISTRICT TREASURER

MANAGEMENT LETTER

OF

STRATHAM SCHOOL DISTRICT

For the Year Ended June 30, 2003



Stratham School Board
Stratham School District
Stratham, New Hampshire 03885

To the School Board:

We have audited the general purpose financial statements of Stratham School District for the year ended June 30, 2003, and have issued our report thereon dated October 7, 2003. As a part of our audit, we reviewed and tested the School District's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards the purpose of such evaluation is to establish a basis for reliance thereon in determining the nature, timing and extent of other auditing procedures that are necessary for expressing an opinion on the financial statements.

The objective of internal accounting control is to provide reasonable but not absolute assurance as to the safeguarding of assets against loss from unauthorized use or disposition, and the reliability of financial records for preparing financial statements and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a system of internal accounting control should not exceed the benefits derived and also recognizes that the evaluation of these factors necessarily requires estimates and judgments by those managing the Stratham School District affairs.

There are inherent limitations that should be recognized in considering the potential effectiveness of any system of internal accounting control. In the performance of most control procedures, errors can result from misunderstanding of instructions, mistakes of judgment, carelessness, or any other of several factors. Control procedures whose effectiveness depends upon segregation of duties can be circumvented intentionally by those managing the Stratham School District affairs with respect to the estimates and judgments required in the preparation of financial statements.

Further projection of any evaluation of internal accounting control to future periods is subject to the risk that the procedures may become inadequate because of changes in conditions and that the degree of compliance with the procedures may deteriorate.

Our study and evaluation of the Stratham School District system of internal accounting control for the year ended June 30, 2003, which was made for the purpose set forth in the first paragraph above, would not necessarily disclose all weaknesses in the system. However, such study and evaluation disclosed the following condition that we believe should be corrected as soon as possible.

Brian P. Lortie, CPA, MST
P.O. Box 459
Exeter, NH 03833-0459
603-772-3460 • Fax 603-772-7097

admnlccpas.com

Don A. Carignan, CPA
69 South Main Street
Rochester, NH 03867-2707
603-335-3006 • Fax 603-335-4927

STRATHAM SCHOOL DISTRICT

Internal Accounting Control Recommendations

For the Year Ended June 30, 2003

PREVIOUS RECOMMENDATION

Property and Equipment

The School District does not maintain records of general fixed assets as a matter of policy. Such assets would consist of such items as: land, buildings, furniture and fixtures, equipment, vehicles, etc. The recording of fixed assets fulfills the stewardship needs to provide for physical and dollar value control, and establishes accountability for capital expenditures over the years.

With the recording of fixed assets, the related depreciation could be determined on an annual basis for the purpose of measuring total costs of the School District's services and evaluating the efficiency of programs. This would be particularly true with the food service fund.

We would like to thank everyone involved with the audit for their help and cooperation.

If you have any questions regarding the audit or if we may be of further assistance, please do not hesitate to contact us.

Very truly yours,



LORTIE & CARIGNAN, PROF. ASSN.
Certified Public Accountants

Dated: October 7, 2003



STRATHAM SCHOOL BOARD REPORT 2003-04

The Stratham Memorial School (SMS) Board's work to provide a high quality education for Stratham students continues through the efforts of the administration, teachers, support staff, and Office of the Superintendent. Generous support from the taxpayers of Stratham makes our efforts possible.

Educational quality often starts with an excellent administrative staff. SMS has such a staff, meeting the needs of all of our students, no matter the challenge. Our principal, Tom Fosher, was recognized for his outstanding work by his peers and was first runner-up for New Hampshire Principal of the Year for 2004. We hired a new assistant principal, Kathryn "Joey" Nichol, to replace Dennis Dobe, who became principal in Newfields. Our special education administration continues to provide a program much sought by families in need.

Our teaching staff is in the second year of their three-year contract. Discussions for renewing the contract will likely start in the summer of 2004. Tom Fosher is also in the second year of a three-year contract.

SMS has a very experienced and accomplished staff. Eighty five percent of our teaching professionals, including classroom, related arts, and special education, have more than 10 years experience. There is little turnover of staff, but we must plan for upcoming retirements. We have one teacher, Gail Gagnon, retiring in 2004 after 30 years of service in Stratham.

Enrollment at SMS is expected to continue at present levels with approximately 600 students. Future trends for SMS enrollment suggest that we will continue to be comfortable in our existing facility.

The SMS facility is in excellent condition. We have commenced a three-year carpet renewal program since we are using the original carpets from 1989. The main playground has been completed in its new location and the original playground area has been reclaimed. The generous support of the Stratham PTO was instrumental in the playground work. In the coming year the playground for pre-school and kindergarten is being renewed in order to both meet safety requirements and student needs.

The SMS Board settled a matter of litigation pertaining to the Individual Disability Education Act in spring, 2003. Since that time the Board has purchased litigation insurance through our insurer, Primex, to provide a degree of capitation on any future legal expenses. The Board remains concerned about developments pertaining to the No Child Left Behind Act, another largely unfunded federal mandate. The Board has received advice on options for the community to opt out of aspects of this new legislation in order to limit financial impact to the community.

The SMS Board completed a two-year policy manual review and update. Policy reviews will continue as part of normal Board activities. The body of this work forms the basis of an SAU 16-wide policy manual now being written. The "Every Day Math" program piloted at SMS six years ago is being implemented across SAU 16. Presently our staff and administration are implementing a writing program targeted at raising writing performance among our children, an area the Board identified for improvement.

The Board recently completed a survey of our student transportation. While the families using the bus service are largely satisfied, we will add one additional bus for the coming year to alleviate three-to-a-seat crowding. Two video cameras are also being acquired to rotate among the buses to provide the administration with documentation of activity on buses. We believe these steps address the findings of our survey.

The SMS Board remains committed to the highest standards of education for our community. At the same time financial stewardship and sensitivity to all of our taxpayers will continue. Should you have questions or comments, SMS Board meetings occur on the second Wednesday of each month at 6:30 PM in the SMS library. All are welcome to attend.

Robert E. O'Sullivan, Jr. - Chairperson

STRATHAM MEMORIAL SCHOOL

39 Gifford Farm Road
Stratham, New Hampshire 03885
(603) 772-5413

Thomas J. Fosher
Principal

Margaret E. Driscoll
Director of Special Service

Kathryn J. Nichol
Assistant Principal

Mary Ellen Palme
Director of Special Service

Stratham Memorial School
Regular Education Report
January 26, 2004

The 2002-2003 school year began with much excitement and enthusiasm as we opened our doors to over 600 students. Our professional staff remained steadfast for the year which enabled some changes in instructional assignments. The new playground on the school grounds was constructed with a variety of pieces of equipment and additional hard-top space for various activities was created. A continued review of crisis planning and maintaining a safe, conducive environment for learning maintains constant vigilance for all.

We provided an opportunity for the enhancement of music with the addition of Juliette Snyder. She was hired one day per week to assist in the area of music with the school. Annette Plante was hired to teach the sixth section of grade five for the year. June August was on sabbatical in Japan and her position was filled with Marnie Bird. The school also saw Dennis Dobe, a good friend and colleague, accept a new position as principal of Newfields Elementary School. He left during the month of February, and was replaced by Carol Sideris for the remainder of the year. Overall, it was a terrific year for progress with curriculum writing and skills-based outcomes for every grade level.

Our educational programming continues to reflect the movement in an ever-changing society. The technology program continued to expand its resources with mobile computers and laptops. The Responsive Classroom provided focus for the first six weeks of school. We continued our efforts with implementing the science and social studies curriculums for kindergarten through grade five. Safety and security also remain a priority. New photo identification cards were issued for all employees and students were acclimated to the new student cards aiding with the lunch process.

Jeff Warner spent six days with the grade five classes sharing with them about our culture and heritage. Genevieve Aichele returned to grade three with the New Hampshire Theatre Project. Officer Phil, Science master and techsploration expert Tom Wahle, and Martha Dana all enhanced our educational experiences throughout the year. Destinations for field trips included the Portland Symphony, Wolf Hollow, Apple Annies, Squam Lake Science Center, State of New Hampshire Courthouse and Capitol, Boston Museum of Science, and Sandy Point Discovery Center.

It has been ten years and counting that the school has received the Blue Ribbon Award for volunteering. This is an annual award distributed by the New Hampshire Partners in Education. Our volunteers put in well over 9,000 hours of time to assist the staff and students in a variety of ways. Thank you for your assistance in helping us achieve this distinction.

We invite you to visit us and check us out on-line. The SMS website can be reached at www.sau16.org. Again, on behalf of the school, staff and students, thank you.

Respectfully submitted,



STRATHAM MEMORIAL SCHOOL

39 Gifford Farm Road
Stratham, New Hampshire 03885
(603) 772-5413

Thomas J. Fosher
Principal

Margaret E. Driscoll
Director of Special Services

Kathryn J. Nichol
Assistant Principal

Mary Ellen Palmer
Director of Special Services

Stratham Memorial School Special Education Report

Stratham Memorial School continues to provide special education services to students with educational disabilities in accordance with both federal and state laws. The federal law, Individuals with Disabilities Education Act (IDEA) '97, as well as the *NH Rules for the Education of Children with Disabilities*, mandate that students from 3-21 years of age with "educational" handicaps, receive a free, appropriate, public education, in the least restrictive environment (LRE). IDEA is currently under reauthorization at the federal level that will likely result in some changes to this legislation.

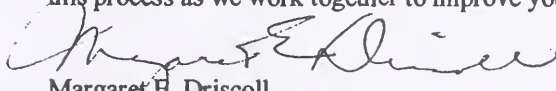
Currently, there are thirteen types of educational disabilities that could qualify a child for special education services. Eligibility for services is the decision of the evaluation team, a group comprised of certified evaluators, the child's teacher, and the child's parents. Stratham Memorial School has always stressed the importance of gathering evidence from all team members so that participants can gain an insight into each referred child's learning style, strengths, and needs. At this time, the school is providing special education supports to 81 children, aged three years through grade five. Many other children also benefit from our specialists by participating in large and small group activities that they direct.


In light of the mandates of *No Child Left Behind*, Stratham Memorial School's special education staff has received training and support with the design of individual education programs (IEPs) that connect student goals and benchmarks to state curriculum frameworks. Effort has been made to ensure more detailed documentation of student progress in areas requiring specialized instruction. This is achieved through the use of standardized tests, curriculum-based assessments, running records, checklists, and/or classroom observations. In addition, our support staff has received training in topics relevant to their assignments to ensure quality services for our children.

This year, Stratham Memorial School has continued to implement a program to improve classroom acoustics for all primary children. Environmental modifications have been added in our third grade classrooms to enhance children's attention and focus as well as listening skills. To augment these additions, we have provided training and support to teachers in the use of FM systems (small, wireless public address systems). Research has shown that this technology leads to improved student performance.

Stratham Memorial School's special education staff continue to focus on providing children access to the general curriculum in the least restrictive environment. To assist with this, the staff works closely with the classroom teachers. They implement IEPs and attend consult meetings to discuss each child's progress as well as ways to assist him/her in accessing and benefiting from the general curriculum. They also support the use of assistive technology to promote reading and writing, and to build independent study skills. Communication, data collection, and teamwork are critical components of an effective special education program that create an environment where all students can learn.

Finally, collaboration with parents creates the foundation of an effective special education team process. During the 02-03 school year, we held 246 team meetings with parents. We welcome your participation in this process as we work together to improve your children's learning and success in the school setting.


Margaret E. Driscoll
Co-Director of Special Services


Mary Ellen Palmer
Co-Director of Special Services

STRATHAM SCHOOL DISTRICT
SPECIAL EDUCATION PROGRAMS

PREVIOUS TWO FISCAL YEARS PER RSA 32:11-a

<u>SPECIAL EDUCATION EXPENSES</u>		<u>2001-2002</u>	2002-2003
1210	Special Programs	812,665	767,585
1430	Summer School	0	0
2140	Psychological Services	41,506	46,458
2140	Vision / Hearing Svs	2,608	5,369
2150	Speech and Audiology	136,564	166,382
2159	Speech-Summer School	0	0
2160	Physical Therapy	25,645	26,775
2150	Occupational Therapy	107,106	114,138
2722	Special Transportation	62,126	31,617
2729	Summer School Transportation	<u>0</u>	<u> </u>
Total Expenses		1,188,220	1,158,324
<u>SPECIAL EDUCATION REVENUE</u>			
1950	Services to other LEAs	0	0
3110	Special Ed. Portion Adequacy funds	248,656	301,301
3110	Foundation Aid	0	0
3111	Catastrophic Aid	44,541	60,052
3190	Medicaid	<u>46,608</u>	<u>69,227</u>
Total Revenues		339,805	430,580
ACTUAL DISTRICT COST FOR SPECIAL EDUCATION		848,415	727,744

TABLE I
STRATHAM PUPILS
TOTAL ENROLLMENT JANUARY 1, 2004

YEAR	PRE	K	1	2	3	4	5	TOTAL
2000-01	20	105	93	103	122	110	116	669
2001-02	18	81	111	93	103	120	109	635
2002-03	14	85	87	116	97	108	119	626
2003-04	20	93	93	90	118	96	115	625

TABLE II
STRATHAM MEMORIAL SCHOOL PERFECT ATTENDANCE
FOR 2002-2003

Brett Burwell	Alexander Nardone
Reed Dannar	Sarah Pardus
Ross Dannar	Joshua Paulding
Kanani Eichholz	Anatasia Robb
Kanoe Eichholz	Katharine Robb
Anna Grant	Tina Senechal
Tyler Grant	Taylor Shannon
Kristen Hillery	Brian Sheridan
Tiffany Hsu	Christopher Stowell
Ashley Jordan	Anna Vogt
Tayzen Kuester	James Vogt
Kiersten Marshman	

STRATHAM SCHOOL DISTRICT MEETING MINUTES
March 7, 2003

Members Present: Anne Sloan, John Hazekamp, Liz Bryan, and Patty Lovejoy

The meeting was called to order at 7:05pm by School District Moderator, W. Douglas Scamman, Jr.

The Moderator recognized Marty Wool, Selectman, to lead a prayer.

The Moderator recognized Bill Day to lead the Pledge of Allegiance.

The Moderator welcomed everyone and outlined his rules for the meeting. He will not take motions on motions on the table as long as there are citizens wishing to speak. Mr. Scamman noted that he will not read the warrants in their entirety but will read each article as it comes up for discussion and vote.

ARTICLE 1: To see if the School District will vote to raise and appropriate the sum of \$6,934, 535.99 for the support of schools, for payment of salaries of School District officials and agents, and for payment of the statutory obligations of the School District, not including appropriations by special warrant articles and other appropriations voted separately. (The School Board recommends this appropriation)

The Moderator asked if there is a motion to accept this article. Liz Bryan moved to accept Article 1 and Patty Lovejoy seconded the motion. Mr. Scamman then recognized Ms. Lovejoy to address the budget.

Ms. Lovejoy explained that this year's budget simply reflects annual changes due to contract adjustments. Her first slide showed the major budget accounts and their percentage of the total budget. For example, the largest amount is for total salaries and benefits at \$5,084,124.00 which is 73.32% of the total budget. The library comprises the smallest amount at \$10,754.00 or .16% of the total budget. Ms. Lovejoy went on to show in her second slide the percentage of total increase of each of the major budget accounts. Several areas actually have a decrease; namely, debt service, special education, plant operation and misc. These are due to lower mortgage payments, no need to pay for a residential special needs student and last year's plant operation included the purchase of a tractor. The other accounts which see increases are mostly due to normal increased costs such as a 1.60% increase in transportation. Staff and Office of Superintendent increases are a result of our agreed upon contracts. The third slide showed the 4% increase for teachers and administration and a 5% increase for support staff. These increases keep us in line with other schools in the SAU. Ms. Lovejoy further explained the site and building improvements are for replacing old carpets. Included in the staff increases are several additional positions which Ms. Lovejoy reviewed in her next slide. In order to keep pace with

physical education standards more time is going to be allocated for fourth and fifth graders next year. A private duty nurse and several special education aides will be required next year. A media aide is going to be added to the library to assist with computer-related questions. Currently the librarian is trying to perform her regular library duties while also answering research and typing questions for students working on the computers in the library. An additional aide will be needed next year in kindergarten and an aide is being added to the second grade so each 2nd grade classroom will have a full-time aide instead of sharing. Our greeters position has been added to the budget as she performs an important function keeping track of everyone in the building. In Ms. Lovejoy's last slide she reviewed the schools' revenue projections for the upcoming year. These revenues from building aide, tuition, medicaid reimbursements, etc. will total \$547,803.29.

The moderator then opened the floor for questions and discussion. No one had any questions regarding the budget. Janet Prior asked to be recognized as a member of the Financial Advisory Committee. She explained the role of the committee and expressed its support for the budget.

Moderator Scammon asked if there are any further comments. There were none. Mr. Scammon called for the vote. All were in favor and the article was passed unanimously.

ARTICLE II: To hear reports of Agents, Auditors, Committees, or Officers heretofore chosen and pass any vote relating thereto. There is no business regarding these matters.

ARTICLE III: To transact any other business which may legally come before this meeting.

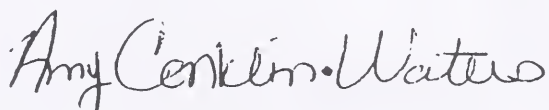
Mr. Wool is recognized. As a selectman of the town of Stratham he reminds those present of the Town Meeting next Friday and to vote on Tuesday. He also expresses his concern for the school's winter carnival being planned for the same night as the Town Meeting.

Mr. Fosher, Principal of Stratham Memorial School, is recognized to present tokens of appreciation to the outgoing school board members, Patty Lovejoy and Liz Bryan.

Mr. Scammon reminded those present that following the adjournment of this meeting a presentation about the proposed new high school will be held.

Mr. Scammon asked if there is a motion to adjourn. Patty Lovejoy moved to adjourn the meeting at 7:35. The motion was seconded by Paul Deschaine. The motion was passed.

Respectfully submitted,



Amy Conklin Waters
School District Clerk

EXETER REGION COOPERATIVE SCHOOL DISTRICT BOARD MEMBERS AND DISTRICT OFFICERS

Chair of the School Board: **Greg Kann**

<u>Name</u>	<u>Term Expires</u>	<u>Town</u>
Kimberly Casey	2005	East Kingston
Lucy Cushman	2005	Stratham
Linda Henderson	2005	Exeter
Greg Kann	2004	Exeter
Patricia Lovejoy	2006	Stratham
Roy Morrisette	2006	Exeter
Karen Phelan	2004	Brentwood
Claudia Scofield	2004	Kensington
Raymond Trueman	2006	Newfields

School District Website: www.sau16.org

Moderator: Charles Tucker

School District Clerk: Sue Bendroth

School District Treasurer: Judith Gaiero

Superintendent's Office

Arthur L. Hanson, Ed.D.
email: ahanson@sau16.org
Superintendent of Schools

Paul A. Flynn, M.Ed.
email: pflynn@sau16.org
Associate Superintendent – Director of Human Resources

Stephen A. Kossakoski, Ph.D.
email: skossakoski@sau16.org
Assistant Superintendent – Technology & Research

Jerome E. Frew, M.Ed.
Email: jfrew@sau16.org
Assistant Superintendent – Curriculum & Assessment

Walter C. Pierce, MBA, M.S.T.
email: wpierce@sau16.org
Business Administrator

EXETER REGION COOPERATIVE SCHOOL DISTRICT

To the inhabitants of the Exeter Region Cooperative School District,
County of Rockingham, State of New Hampshire qualified to vote upon
District affairs:

You are hereby notified to meet as follows:

FIRST SESSION OF ANNUAL MEETING (Deliberative): At the Exeter High School Talbot Gymnasium in Exeter, New Hampshire on Thursday, **February 5, 2004**, at **7:00 PM** for explanation, discussion, debate, and possible amendment of the following warrant articles:

1. Shall the District raise and appropriate as an operating budget, not including appropriations by special warrant articles and other appropriations voted separately, the amounts set forth on the budget posted with the warrant, or as amended by vote of the first session, for the purposes set forth therein, totaling \$38,027,905? Should this article be defeated, the operating budget shall be \$37,873,015, which is the same as last year, with certain adjustments required by previous action of the District or by law; or the governing body may hold one special meeting, in accordance with RSA 40:13, X and XVI, to take up the issue of a revised operating budget only. (The Budget Committee and the School Board both recommend \$38,027,905 as set forth on said budget.)
2. Shall the District raise and appropriate the sum of the amount of the June 30, 2004 undesignated fund balance (surplus) up to \$100,000 to be added to the expendable trust fund known as the "Special Education Trust Fund" (established by the 2002 District meeting under RSA 198:20-c for the purpose of funding unanticipated special education expenses)? (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)
3. Shall the District raise and appropriate to the expendable trust fund known as the "Maintenance Fund" (established by the 2001 District meeting under RSA 198:20-c for the purpose of funding long term and/or unexpected maintenance/repair projects of school buildings and grounds) the sum of the amount of the June 30, 2004 undesignated fund balance (surplus), after giving effect to any appropriation under Article 2, above, up to \$100,000? (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

4. Shall the District authorize the School Board to sell two certain parcels of land off Amesbury Road in Kensington and Exeter, New Hampshire, known as Kensington Tax Map 17, Lots 19, 27 and 31 and Exeter Tax Map 111, Lot 3, previously acquired for potential athletic fields, under such terms and conditions as the School Board shall determine are in the best interest of the District? (The School Board recommends adoption of this article.)

5. Shall the District raise and appropriate \$35,000 as the district's contribution to fund improvements at the intersection of Guinea Road and Hampton Road in Exeter, New Hampshire? This will be a non-lapsing appropriation per RSA 32:7 and will not lapse until the intersection improvements are complete or by June 30, 2010. (The School Board recommends this appropriation. The Budget Committee recommends this appropriation.)

6. Shall the District rescind the adoption of a School District Budget Committee under RSA 195:12-a and RSA 32:14 as adopted by the Exeter Region Cooperative School District on March 11, 2003? (The School Board recommends adoption of this article. The Budget Committee recommends adoption of this article.)

7. On petition of Anthony M. Callendrello and others:
"Shall the voters of the Exeter Region Cooperative School District vote to require that the District ensure that the construction project for the new high school complies with the Site Plan Review and Subdivision Regulations for the Town of Exeter and the Town of Exeter Zoning Ordinance."

8. To hear reports of agents, auditors, and committees or officers heretofore chosen.

9. To transact any other business which may legally come before the meeting.

SECOND SESSION: At the polling places designated below on Tuesday, **March 9, 2004**, to choose the following School District Officers:

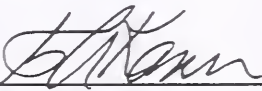
School District Board Member (Brentwood)	3-year Term Expiring 2007,
School District Board Member (Exeter)	3-year Term Expiring 2007,
School District Board Member (Kensington)	3-year Term Expiring 2007,
School District Moderator	1-year Term Expiring 2005,
Budget Committee Member (East Kingston)	1-year Term Expiring 2005,
Budget Committee Member (Exeter)	1-year Term Expiring 2005,
Budget Committee Member (Stratham)	1-year Term Expiring 2005,
Budget Committee Member (Exeter)	2-year Term Expiring 2006,
Budget Committee Member (Newfields)	2-year Term Expiring 2006,
Budget Committee Member (Stratham)	2-year Term Expiring 2006,
Budget Committee Member (Brentwood)	3-year Term Expiring 2007,
Budget Committee Member (Exeter)	3-year Term Expiring 2007,
Budget Committee Member (Kensington)	3-year Term Expiring 2007,

and vote on the articles listed as **1,2,3,4,5,6, and 7** as those articles may be amended at the First Session; by ballot, the polls to be open at the polling places at the hours designated below:

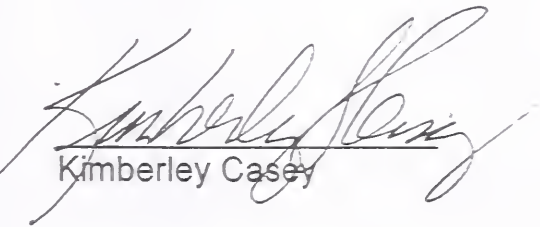
<u>VOTERS IN TOWN OF</u>	<u>POLLING PLACE</u>	<u>POLLING HOURS</u>
Brentwood	Brentwood Fire Hall	8:00 AM to 7:00 PM
East Kingston	East Kingston Elementary School Multi-purpose Room	8:00 AM to 7:00 PM
Exeter	Exeter Town Hall	8:00 AM to 8:00 PM
Kensington	Kensington Town Hall	8:00 AM to 7:30 PM
Newfields	Newfields Town Hall	10:00 AM to 7:00 PM
Stratham	Stratham Municipal Center	8:00 AM to 8:00 PM

Given under our hands at STRATFORD, NH on this 15th day of January, 2004.
(cont)

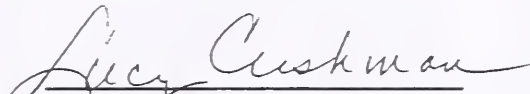
EXETER REGION COOPERATIVE SCHOOL DISTRICT SCHOOL BOARD



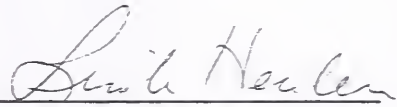
Greg Kann



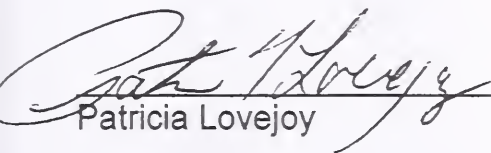
Kimberley Casey



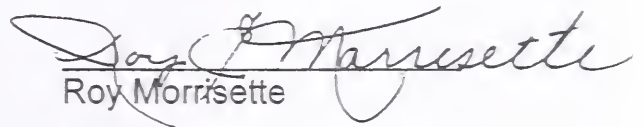
Lucy Cushman



Linda Henderson



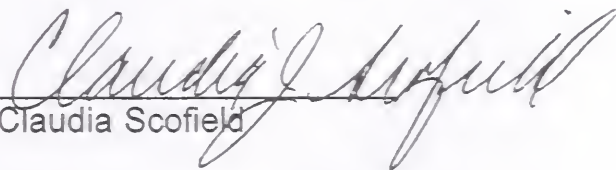
Patricia Lovejoy



Roy Morrissette



Karen Phelan



Claudia Scofield

Ray Trueman

**EXETER REGION COOPERATIVE SCHOOL DISTRICT
2004-2005 FISCAL YEAR BUDGET**

1/15/2004	BUDGET	ACTUAL	BUDGET	SB REC	BudCom REC	%
PROGRAM	2002-2003	2002-2003	2003-2004	2004-2005	2004-05	
ART	277,903	284,919	297,452	316,023	316,023	
MUSIC	301,305	314,365	318,040	298,747	298,747	
PHYSICAL EDUCATION	442,300	396,403	423,710	444,417	444,417	
BASIC CLASSROOM	458,387	323,589	360,350	336,022	336,022	
ALTERNATIVE PROGRAM	167,481	187,965	182,776	186,816	186,816	
READING	285,798	259,324	339,548	298,022	298,022	
MATHEMATICS	1,164,593	1,242,769	1,325,583	1,419,756	1,419,756	
BUSINESS ED	133,746	107,219	115,900	128,976	128,976	
SCIENCE	1,437,972	1,334,193	1,412,150	1,494,367	1,494,367	
ENGLISH	1,285,812	1,364,239	1,446,331	1,530,241	1,530,241	
ESL	29,266	20,064	36,300	36,300	36,300	
SOCIAL STUDIES	1,250,665	1,213,003	1,343,572	1,499,939	1,499,939	
FOREIGN LANG	816,018	854,020	898,116	988,625	988,625	
HEALTH	153,440	195,446	204,987	212,797	212,797	
HOME ECONOMICS	172,058	172,268	182,959	181,130	181,130	
TECH ED	192,968	196,830	203,273	201,111	201,111	
COMPUTER	777,980	802,325	839,518	960,592	960,592	
SUBS/SABB/TUT/STAFF DEV	213,628	200,980	212,326	205,400	205,400	
REGULAR EDUCATION	\$9,561,320	\$9,469,921	\$10,142,891	\$10,739,281	\$10,739,281	5.9%
SPECIAL EDUCATION	3,003,194	2,975,160	3,074,034	3,707,831	3,707,831	
SEACOAST SCH OF TECH	962,488	943,666	1,143,934	1,166,303	1,166,303	
ATHLETICS/XCURR	544,595	606,950	590,408	622,725	622,725	
ADULT ED	52,840	103,146	54,350	57,275	57,275	
GUIDANCE/ATTENDANCE	748,223	755,635	917,689	974,001	974,001	
NURSE/PSYCH/SPEECH	551,804	465,974	544,045	624,576	624,576	
MEDIA/TRAINING	260,436	262,588	292,620	311,336	311,336	
SCHOOL BOARD/SPED ADMIN	255,752	271,457	260,400	271,000	271,000	
SAU #16 ADMIN	725,843	725,843	821,335	891,911	891,911	
SCHOOL ADMIN.	1,391,142	1,506,541	1,524,860	1,624,210	1,624,210	
PLANT OPERATIONS	2,238,959	2,337,117	2,205,608	2,355,711	2,355,711	
TRANSPORTATION	1,056,302	1,045,479	1,085,338	1,160,318	1,160,318	
BENEFITS	4,430,540	4,397,894	4,542,600	5,926,134	5,926,134	
INSURANCE	80,834	58,234	80,834	100,000	100,000	
GENERAL FUND TOTAL	25,864,272	\$25,925,605	\$27,280,946	\$30,532,612	\$30,532,612	11.92%
DEBT SERVICE	3,645,948	2,544,808	3,644,088	5,796,958	5,796,958	
CAP RES/TRUST FUNDS	-	-	784,953	-	-	
CAPITAL PROJ/SP W.A.	-	-	49,900,000	-	-	
FEDERAL/STATE GRANTS	1,118,650	1,038,111	1,218,335	898,335	898,335	
FOOD SERVICE FUND	770,000	840,199	800,000	800,000	800,000	
TOTAL - ALL FUNDS	31,398,870	\$30,348,723	\$83,628,322	\$38,027,905	\$38,027,905	-54.53%
			32,943,369	38,027,905		15.43%

EXETER REGION COOPERATIVE SCHOOL DISTRICT

SPECIAL EDUCATION PROGRAMS

Previous Two Fiscal Years per RSA 32:11-a

12/16/2003					
SPECIAL EDUCATION EXPENSES			2001-2002	2002-2003	
1200/1230	Special Programs		\$ 2,528,224	\$	3,074,130
1430	Summer School		45,858		46,360
2140	Psychological Services		97,952		105,825
2150	Speech and Audiology		86,500		108,738
2159	Speech Summer School		-		-
2162	Physical Therapy		17,879		19,045
2163	Occupational Therapy		38,989		33,548
2722	Special Transportation		234,652		310,338
2729	Summer School Transportation		-		-
	TOTAL EXPENSES		3,050,053		3,697,985
SPECIAL EDUCATION REVENUES					
1950	Services to other LEAs		-		-
3110	Special Ed. Portion AEG		1,056,540		1,042,303
3240	Catastrophic Aid		169,082		269,502
4580	Medicaid		49,954		139,073
	TOTAL REVENUES		1,275,576		1,450,878
ACTUAL DISTRICT COST FOR SPECIAL EDUCATION			\$ 1,774,477	\$	2,247,107

SCHOOL BUDGET FORM

BUDGET FORM FOR SCHOOL DISTRICTS WHICH HAVE ADOPTED
THE PROVISIONS OF RSA 32:14 THROUGH 32:24

OF: Exeter Region Cooperative NH

Appropriations and Estimates of Revenue for the Fiscal Year From July 1, 2004 to June 30, 2005

IMPORTANT:

Please read RSA 32:5 applicable to all municipalities.

1. Use this form to list ALL APPROPRIATIONS in the appropriate recommended and not recommended area. This means the operating budget and all special and individual warrant articles must be posted.

2. Hold at least one public hearing on this budget.

3. When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the school clerk, and a copy sent to the Department of Revenue Administration at the address below.

We Certify This Form Was Posted on (Date): 01/20/2004

BUDGET COMMITTEE

Please sign in ink.

[Signature]
[Signature]
[Signature]
[Signature]
[Signature]

[Signature]
[Signature]
[Signature]
[Signature]

THIS BUDGET SHALL BE POSTED WITH THE SCHOOL WARRANT

FOR DRA USE ONLY

NH DEPARTMENT OF REVENUE ADMINISTRATION
 COMMUNITY SERVICES DIVISION
 MUNICIPAL FINANCE BUREAU
 P.O. BOX 487, CONCORD, NH 03302-0487
 (603)271-3397

1 2 3 4 5 6 7 8 9

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3,V)	WARR. ART.#	Expenditures		Appropriations		School Board's Appropriations		Budget Committee's Approp.	
			for Year 7/1/02 to 6/30/03	Current Year as Approved by DRA	Ensuing Fiscal Year RECOMMENDED	NOT RECOMMENDED	Ensuing Fiscal Year RECOMMENDED	Ensuing Fiscal Year NOT RECOMMENDED		

INSTRUCTION (1000-1999)										
1100-1199	Regular Programs		9,473,047	10,171,766	10,898,864	-	10,898,864	-	10,898,864	-
1200-1299	Special Programs		2,933,251	3,232,834	3,707,831	-	3,707,831	-	3,707,831	-
1300-1399	Vocational Programs		1,385,541	1,543,934	1,532,138	-	1,532,138	-	1,532,138	-
1400-1499	Other Programs		932,583	590,408	622,725	-	622,725	-	622,725	-
1500-1599	Non-Public Programs		-	-	-	-	-	-	-	-
1600-1899	Adult & Community Programs		392,429	332,010	310,192	-	310,192	-	310,192	-
SUPPORT SERVICES (2000-2999)										
2000-2199	Student Support Services		1,214,337	1,814,734	1,718,577	-	1,718,577	-	1,718,577	-
2200-2299	Instructional Staff Services		250,815	292,620	311,336	-	311,336	-	311,336	-
General Administration										
2310 840	School Board Contingency		-	-	-	-	-	-	-	-
2310-2319	Other School Board		107,081	90,400	91,000	-	91,000	-	91,000	-
Executive Administration										
2320-310	SAU Management Services		725,843	821,335	891,911	-	891,911	-	891,911	-
2320-2399	All Other Administration		158,927	170,000	180,000	-	180,000	-	180,000	-
2400-2499	School Administration Service		1,532,232	1,524,860	1,624,210	-	1,624,210	-	1,624,210	-
2500-2599	Business		-	-	-	-	-	-	-	-
2600-2699	Operation & Maintenance of Plant		2,297,462	2,205,608	2,355,711	-	2,355,711	-	2,355,711	-
2700-2799	Student Transportation		1,045,479	1,085,338	1,160,318	-	1,160,318	-	1,160,318	-
2800-2999	Support Service Central & Other		4,500,486	4,623,434	6,026,134	-	6,026,134	-	6,026,134	-
3000-3999	NON-INSTRUCTIONAL SERVICES		-	-	-	-	-	-	-	-
4000-4999	FACILITIES ACQUISITIONS & CONSTRUCTION		-	-	-	-	-	-	-	-
OTHER OUTLAYS (5000-5999)										
5110	Debt Service - Principal		2,237,056	3,178,305	5,199,732	-	5,199,732	-	5,199,732	-
5120	Debt Service - Interest		308,892	465,783	597,226	-	597,226	-	597,226	-

1 2 3 4 5 6 7 8 9

Acct.#	PURPOSE OF APPROPRIATIONS (RSA 32:3.V)	WARR. ART.#	Expenditures for Year 7/1/02 to 6/30/03	Appropriations Current Year As Approved by DRA	School Board's Appropriations		Budget Committee's Approp.	
					RECOMMENDED	NOT RECOMMENDED	RECOMMENDED	NOT RECOMMENDED
FUND TRANSFERS								
5220-5221	To Food Service		827,053	800,000	800,000	-	800,000	-
5222-5229	To Other Special Revenue		-	-	-	-	-	-
5230-5239	To Capital Projects		993,700	-	-	-	-	-
5251	To Capital Reserves		717,779	-	-	-	-	-
5252	To Expendable Trust (*see below)		307,372	-	-	-	-	-
5253	To Non-Expendable Trusts		-	-	-	-	-	-
5254	To Agency Funds		(33,506)	-	-	-	-	-
5300-5399	Intergovernmental Agency Alloc.		-	-	-	-	-	-
	SUPPLEMENTAL		-	-	-	-	-	-
	DEFICIT		-	-	-	-	-	-
	SUBTOTAL 1		32,307,859	32,943,369	38,027,905	-	38,027,905	-

PLEASE PROVIDE FURTHER DETAIL:

* Amount of line 5252 which is for Health Maintenance Trust \$ _____ (see RSA 198:20-c, V)

If you have a line item of appropriations from more than one warrant article, please use the space below to identify the make-up of the line total for the ensuing year.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount

1	2	3	4	5	6
Acct.#	SOURCE OF REVENUE	WARR. ART.#	2002-03 Actual Revenues Prior Year	2003-04 Revised Revenues Current Year	2004-05 Estimated Revenues ENSUING FISCAL YEAR
REVENUE FROM LOCAL SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
1300-1349	Tuition		780,740	700,000	600,000
1400-1449	Transportation Fees		-	-	-
1500-1599	Earnings on Investments		45,570	450,000	50,000
1600-1699	Food Service Sales		692,005	700,000	700,000
1700-1799	Student Activities		-	-	60,000
1800-1899	Community Services Activities		-	-	-
1900-1999	Other Local Sources		332,380	200,000	200,000
REVENUE FROM STATE SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
3210	School Building Aid		1,102,927	1,070,613	3,105,467
3220	Kindergarten Aid		-	-	-
3230	Catastrophic Aid		269,502	318,592	318,592
3240-3249	Vocational Aid		641,490	751,803	868,353
3250	Adult Education		-	-	-
3260	Child Nutrition		10,888	32,500	32,500
3270	Driver Education		8,195	4,000	4,000
3290-3299	Other State Sources		-	-	-
REVENUE FROM FEDERAL SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
4100-4539	Federal Program Grants		921,380	132,660	196,335
4540	Vocational Education			310,000	312,000
4550	Adult Education			200,000	210,000
4560	Child Nutrition		136,525	67,500	67,500
4570	Disabilities Programs		-	-	-
4580	Medicaid Distribution		139,073	120,000	120,000
4590-4999	Other Federal Sources (except 4810)		-	-	-
4810	Federal Forest Reserve		-	-	-
OTHER FINANCING SOURCES			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5110-5139	Sale of Bonds or Notes			46,000,000	-
5221	Transfer from Food Service-Spec.Rev.Fund			-	-
5222	Transfer from Other Special Revenue Funds			-	-
5230	Transfer from Capital Project Funds			-	-
5251	Transfer from Capital Reserve Funds		200,000	3,500,000	-

Acct.#	SOURCE OF REVENUE	WARR. ART.#	Actual Revenues Prior Year	Revised Revenues Current Year	Estimated Revenues ENSUING FISCAL YEAR
OTHER FINANCING SOURCES CONT.			XXXXXXXXXX	XXXXXXXXXX	XXXXXXXXXX
5252	Transfer from Expendable Trust Funds		-	-	-
5253	Transfer from Non-Expendable Trust Funds		-	-	-
5300-5699	Other Financing Sources		-	-	-
5140	This Section for Calculation of RAN's (Reimbursement Anticipation Notes) Per RSA 198:20-D for Catastrophic Aid Borrowing RAN, Revenue This FY _____ less RAN, Revenue Last FY _____ =NET RAN				
	Supplemental Appropriation (Contra)		-	-	-
	Voted From Fund Balance		991,645	784,953	
	Fund Balance to Reduce Taxes		1,023,258	-	500,000
	Total Estimated Revenue & Credits		7,295,576	55,342,621	7,344,747

****BUDGET SUMMARY****

	Current Year Adopted Budget	School Board's Recommended Budget	Budget Committee's Recommended Budget
SUBTOTAL 1 Appropriations Recommended (from page 3)	32,943,369	38,027,905	38,027,905
SUBTOTAL 2 Special Warrant Articles Recommended (from page 4)	50,684,953	235,000	235,000
SUBTOTAL 3 "Individual" Warrant Articles Recommended (from page 4)	-	-	-
TOTAL Appropriations Recommended	83,628,322	38,262,905	38,262,905
Less: Amount of Estimated Revenues & Credits (from above)	55,342,621	7,344,747	7,344,747
Less: Amount of Cost of Adequate Education (State Tax/Grant)*	4,820,492	3,032,980	3,032,980
Estimated Amount of Local Taxes to be Raised For Education	23,465,209	27,885,178	27,885,178

Maximum Allowable Increase to Budget Committee's Recommended Budget per RSA 32:18: \$ 2,875,812
 (See Supplemental Schedule With 10% Calculation)

*Note: You will also be required to pay a State Education Tax RSA 76:3 and you may be required to pay an additional excess education tax in the amount of \$ _____.

SCHOOL ADMINISTRATIVE UNIT SIXTEEN

24 FRONT STREET

EXETER, NH 03833

Tel: (603) 775-8653 FAX: (603) 775-8673

www.sau16.org

ARTHUR L. HANSON, Ed.D.

Superintendent of Schools

PAUL A. FLYNN, M.Ed.

Associate Superintendent

Director of Human Resources

STEPHEN A. KOSSAKOSKI, Ph.D.

Assistant Superintendent-Technology

JEROME E. FREW, M.Ed.

Assistant Superintendent-Curriculum

WALTER C. PIERCE, MBA, M.S.T.

Business Administrator

SAU 16 REPORT OF ADMINISTRATION 2004

SAU 16 MISSION STATEMENT

The SAU 16 School Districts are committed to working together to develop common standards and values that will result in graduates who are caring, productive and contributing members of society.

In July 2003, SAU 16 welcomed three new administrators to the District. Jerry Frew returned to the SAU as Assistant Superintendent for Curriculum and Research, Jim Eaves assumed the principalship of East Kingston Elementary School and Nathan Lunney was appointed as Assistant Business Administrator for SAU 16. Mr. Frew previously served as the principal of the Cooperative Middle School before taking a one-year administrative position in SAU 19, Goffstown, New Hampshire. Mr. Eaves served as assistant principal in SAU 44, Northwood, New Hampshire prior to assuming the principal's position in East Kingston and Mr. Lunney came to the SAU via a software company whose primary business was providing financial programs to schools in Maine and New Hampshire. The schools opened their doors in September with the following enrollments: Swasey Central School in Brentwood – 347; East Kingston Elementary School – 164; Exeter Elementary (Main Street School and Lincoln Street School) – 1,008; Kensington Elementary School – 197; Newfields Elementary School – 176; Stratham Memorial School – 624; Cooperative Middle School – 1,383; Exeter High School – 1,587, and SST – 470.

Kensington Elementary School, under the attentive supervision of the Associate Superintendent of Schools, Paul Flynn, completed a 1.95 million dollar construction of four (4) new classrooms, renovated space for the nurse, a library and a multi-purpose gymnasium. This addition allows Kensington Elementary School to offer a broader range of programs for its students, as well as, providing a new resource for community based activities.

In March of 2003, over 70% of the SAU voters approved the construction of a new Exeter High School on a 120-acre site off Old Town Farm Road in Exeter. Walter Pierce, SAU 16 Business Administrator and Project Manager for the new high school, estimates the fall of 2006 as the opening date for the school. The permitting process, which involved dealings with local, state and federal agencies, is complete along with attaining a primary access road off Route 27. Site work commenced this fall and the building construction will begin in the spring of 2004.

BRENTWOOD•EAST KINGSTON•EXETER•EXETER COOPERATIVE•KENSINGTON•NEWFIELDS•STRATHAM

EQUAL OPPORTUNITY EMPLOYER – EQUAL EDUCATION OPPORTUNITIES

A great deal of gratitude from all of us associated with SAU 16 for the approval of this project goes to the Exeter High School Building Committee whose names are listed below:

EHS Building Committee Members

Warren Henderson – Chair, resident of Exeter
Dick Poelaert – resident of East Kingston
Steve Bartell – resident of Exeter
Gordon Snyder – resident of Stratham
Ralph Adler - resident of Brentwood
Donna Bates – past ERCSD Board Member
Lucy Cushman – ERCSD Board Member
Kim Casey – ERCSD Board Member
Arthur Hanson – SAU 16 Superintendent of Schools
Walter Pierce – SAU 16 Business Administrator
Gary Heald – Principal EHS
Peter Stackhouse – Curriculum Coordinator – EHS
Linda Mahoney – (EHS Math Teacher) Faculty Representative
Jeff Hillier – SAU/ERCSD Information Director
Dick Wendell – ERCSD Director of Operations
Ed Oddo – ERCSD Assistant Director of Operations
Sally Boyd – Administrative Assistant to Arthur Hanson
Phyllis Kennedy – Administrative Assistant to Walter Pierce
Harriman Architects Representative(s)
Harvey Construction Representative(s)
Appledore Engineering Representative(s)

SAU Technology

The New Hampshire Department of Education announced the funding of the first Local Educational Support Centers in the spring of 2003. Under the auspices and hard work of Dr. Stephen Kossakoski, Assistant Superintendent of Schools for Technology and Research, SAU 16 was awarded \$500,000 for the establishment of a center, which services Southeastern New Hampshire. The center is called the Seacoast Professional Development Center (SPDC) and the funding for this center, as well as the other three in the State, was through educational technology dollars in the No Child Left Behind legislation. Four centers were initially approved and the goal is to connect all educators and schools within a thirty-mile radius of a center. The mission of these centers is to provide high quality training opportunities that will empower teachers and show a positive correlation to student achievement. Programs will provide high quality professional development to enhance teacher abilities by increasing content knowledge, teaching skills, and use of classroom technology. The mission of the SPDC is to provide student academic achievement through high quality professional development, which enhances curriculum, instruction and assessment. Towards this end, the SPDC is focusing on three areas: (1) technology integration, (2) data-driven decision making and (3) e-learning.

The SPDC is available for outside groups to use and the center offers approximately 1300 square feet of meeting space. It can accommodate 24 participants in a computer lab setting. The room is equipped for multimedia presentations and includes LCD projector (wireless capable) with a nine-foot screen for presentations, electronic whiteboard, TV/VCR, DVD/CD, 24 Dell PC

workstations and the center has teleconferencing capabilities. Director of the SPDC is Bob Haurand who can be contacted at (603) 775-8693.

Curriculum and Assessment

Central administration, school administrators, and the seven school boards of SAU 16 continue to use an unprecedented collaborative approach to coordinate curriculum, technology initiatives, staff evaluation, professional development, and in other district-wide efforts, to ensure quality and consistency of educational opportunities. This is of particular importance since the six individual elementary school districts send their children to the Cooperative Middle School (CMS). Incoming students to CMS have the greatest opportunity for enhanced learning when their sending schools share a coordinated curriculum and assessment process. Under the leadership of Jerry Frew, Assistant Superintendent for Curriculum and Assessment, SAU 16 continues to move toward aligning the curriculum with current initiatives in mathematics, literacy, social studies and science.

At the conclusion of the 2004-2005 school year, all K-5 students will have experienced the "Everyday Mathematics" Curriculum. This initiative provides all students with a common "math language" as they enter the middle school. In the area of Literacy, the K-5 Curriculum was accepted by the SAU 16 Joint School Boards in May 2003 and staff training for its implementation is ongoing. A common writing prompt will be administered at all grade levels this spring to help us in determining the growth of our students as writers and to view our strengths and weaknesses in the area of writing instruction.

The Science Committee is in the process of identifying "related vocabulary" and developing common assessments for each grade level. These initiatives are designed to give our students similar experiences as they enter the middle school. The Social Studies Curriculum is undergoing a revision as the committee works with the scope and sequence of instruction from grades K-12. A final draft of the curriculum will be presented to the SAU Joint Boards at the May 2004 meeting.

All of the SAU 16 Principals are involved in discussions around the identification of comparable assessments to be utilized in our schools to measure student progress and improve instructional practices. The leadership of SAU 16 is committed to providing all students with proper assessments so they can demonstrate their learning progress.

Sincere appreciation is offered to all of the school board members of SAU 16 for their continued support and dedication to the students of the seven school districts. The Boards' countless hours, dedication and effort on behalf of collaborative educational and co-curricular excellence, is often unrecognized. Their commitment to SAU 16 students and to their communities allows SAU 16 to be recognized as one of the most outstanding school districts in the state of New Hampshire.

SAU# 16 BUDGET

FIS CAL YEAR 2004-2005

ACCT#	ITEM DESCRIPTION	ADOPTED	ACTUAL	ADOPTED	ADOPTED 12/15/03
		FY 2002-2003	FY 2002-2003	FY 2003-2004	FY 2004-2005
CENTRAL OFFICE ADMINISTRATION					
11-2320-110	ADMINISTRATIVE SALARIES	288,755.00	262,007.50	319,415.00	339,164.00
11-2320-111	TREASURER & BRD MINUTES	1,500.00	1,172.46	1,500.00	1,500.00
11-2320-114	SUPPLEMENTAL SALARIES	1,000.00	781.43	1,000.00	0.00
11-2320-115	SECRETARIES SALARIES	122,000.00	130,881.33	132,480.00	141,520.00
11-2320-117	HUMAN RESOURCES (.05)	43,000.00	45,000.00	46,125.00	47,970.00
11-2320-211	HEALTH INSURANCE	65,000.00	76,761.20	95,000.00	121,000.00
11-2320-212	DENTAL INSURANCE	5,900.00	5,728.52	8,075.00	6,500.00
11-2320-213	LIFE INSURANCE	3,000.00	2,735.30	3,534.00	3,534.00
11-2320-214	DISABILITY INSURANCE	3,900.00	2,612.55	3,900.00	4,000.00
11-2320-231	LONGEVITY	0.00	0.00	600.00	1,100.00
11-2320-232	RETIREMENT (5.90%)	22,100.00	16,741.51	28,804.00	32,000.00
11-2320-220	FICA (7.65%)	36,000.00	33,761.48	37,425.00	41,000.00
11-2320-250	WORKERS COMPENSATION	3,100.00	577.33	3,228.00	3,000.00
11-2320-260	UNEMPLOYMENT COMP.	490.00	202.18	490.00	300.00
11-2320-290	CONFERENCES	5,000.00	6,217.53	5,000.00	5,000.00
11-2320-270	COURSE REIMBURSEMENTS	1,500.00	0.00	1,500.00	3,000.00
11-2320-320	STAFF TRAINING	16,000.00	10,230.28	26,000.00	26,000.00
11-2320-371	AUDIT EXPENSE	5,000.00	5,029.00	5,000.00	5,500.00
11-2320-372	LEGAL EXPENSE	4,000.00	6,529.50	4,000.00	7,000.00
11-2320-373	MENTOR TRAINING	6,225.00	312.19	6,225.00	6,225.00
11-2320-450	RENT	63,000.00	63,505.00	65,400.00	67,362.00
11-2320-440	REPAIR & MAINTENANCE	9,000.00	9,532.11	9,000.00	7,500.00
11-2320-520	ERRORS AND OMISSIONS	5,400.00	2,319.00	5,400.00	5,400.00
11-2320-521	PROPERTY INSURANCE	1,750.00	-	1,750.00	1,750.00
11-2320-531	TELEPHONE	13,000.00	15,882.01	13,000.00	13,000.00
11-2320-532	POSTAGE	12,000.00	7,314.27	12,000.00	12,000.00
11-2320-580	TRAVEL	14,000.00	14,470.91	14,000.00	14,000.00
11-2320-610	SUPPLIES	13,000.00	9,910.15	13,000.00	10,000.00
11-2320-611	MAINTENANCE CONTRACTED	2,400.00	5,072.77	2,400.00	2,400.00
11-2320-733	LEASED EQUIPMENT	4,500.00	23,389.56	20,043.00	20,043.00
11-2320-734	EQUIPMENT	0.00	0.00	0.00	0.00
11-2320-810	DUES & SUBSCRIPTIONS	6,400.00	4,133.59	1,400.00	6,400.00
11-2320-870	CONTINGENCY	2,500.00	2,210.31	2,500.00	2,500.00
		780,420.00	765,020.97	889,194.00	957,668.00

**SAU# 16 BUDGET
FISCAL YEAR 2004-2005**

ACCT#	ITEM DESCRIPTION	ADOPTED	ACTUAL	ADOPTED	ADOPTED 12/15/03
		FY 2002-2003	FY 2002-2003	FY 2003-2004	FY 2004-2005
TECHNOLOGY					
2820-110	TECHNICAL ASSISTANCE SALARIES	64,564.00	57,432.08	73,848.00	81,054.02
2820-321	TECHNICAL CONSULTANT	13,000.00	13,242.75	13,000.00	10,000.00
2820-329	TECHNICAL TRAINING	15,230.00	6,314.94	13,200.00	13,400.00
2320-531	TELEPHONE	-	-	4,465.72	4,500.00
2320-580	MILEAGE	4,800.00	2,621.63	5,400.00	3,600.00
2820-610	SUPPLIES	10,307.00	17,643.72	4,534.28	8,000.42
2820-611	SHIPPING	1,300.00	1,093.43	1,300.00	1,500.00
2820-641	BOOKS AND PERIODICALS	1,050.00	798.80	900.00	650.00
2820-650	SOFTWARE	32,518.00	38,129.24	33,878.00	35,264.98
2820-733	FURNITURE	-	-	0.00	0.00
2820-738	REPLACEMENT OF EQUIPMENT	7,471.00	7,638.48	4,863.00	2,486.00
2820-739	EQUIPMENT	9,819.00	19,217.99	10,323.00	11,965.00
2900-211	HEALTH INSURANCE	5,553.00	-	5,553.00	18,750.00
2900-212	DENTAL INSURANCE	350.00	-	350.00	900.00
2900-213	LIFE INSURANCE	120.00	59.75	144.00	160.00
2900-214	DISABILITY INSURANCE	-	-	0.00	228.00
2900-220	FICA	5,532.00	4,933.70	5,650.00	8,375.10
2900-221	RETIREMENT (5.90%)	1,914.00	-	1,982.00	3,598.91
2900-250	WORKERS COMPENSATION	655.00	158.00	437.00	518.74
2900-260	UNEMPLOYMENT COMP.	918.00	200.00	416.00	1,040.00
	TECHNOLOGY TOTAL	175,101.00	169,484.51	180,244.00	205,991.17
	GRAND TOTALS	1,349,454.00	1,322,470.15	1,507,822.00	1,625,259.17

SAU #16 Budget - FY 2004-05

Town	2002 Equalized Val.	Valuation Percentage	# Pupils ADM 02-03	Pupil Percentage	Combined Percentage	Adopted FY 2004-05 Assessment
Brentwood	\$ 147,540,861	4.79%	293.7	5.57%	5.18%	\$ 84,182
East Kingston	85,639,679	2.78%	154.0	2.92%	2.85%	46,322
Exeter	519,325,531	16.85%	952.3	18.07%	17.46%	283,745
Kensington	111,223,985	3.61%	184.8	3.51%	3.56%	57,816
Newfields	107,078,536	3.47%	170.2	3.23%	3.35%	54,472
Stratham	419,269,919	13.60%	624.4	11.85%	12.72%	206,809
Co Op	1,692,261,818	54.90%	2,891.1	54.85%	54.88%	891,911
TOTAL	\$ 3,082,340,329	100.00%	5,270.5	100.00%	100.00%	\$ 1,625,259

SUPERINTENDENT'S PRORATED SALARY

2002-2003

BRENTWOOD	\$4,837.00
EAST KINGSTON	\$3,493.00
EXETER	\$19,420.00
EXETER REGION COOP	\$56,066.00
KENSINGTON	\$3,336.00
NEWFIELDS	\$3,450.00
STRATHAM	\$13,623.00
	\$104,225.00

ASSOCIATE AND ASSISTANT SUPERINTENDENT'S SALARIES

(Total reflects 2.5 positions, \$82,000, \$82,000, \$45,000, \$5,000)

2002-2003

BRENTWOOD	\$9,940.00
EAST KINGSTON	\$7,169.00
EXETER	\$39,868.00
EXETER REGION COOP	\$115,110.00
KENSINGTON	\$6,858.00
NEWFIELDS	\$7,083.00
STRATHAM	\$27,972.00
	\$214,000.00

Approved 12-15-03

SAU #16 CALENDAR
2004-2005

KEY	
<u> </u>	Teacher In-service
()	Holiday/No School
Bold	Vacation
/	Early Release

AUGUST / SEPTEMBER

23	24	25	<u>26</u>	<u>27</u>
30	31	1	2	(3)
(6)	7	8	9	10
13	14	15	16	17
20	21	22	23	24
27	28	29	30	

Aug 26 & 27 - *Teacher In-Service*
 Aug 30 School Opens – K-5 & Grades 6 & 9
 Aug 31 School Opens – All Students
 Sept 3 and Sept 6 Labor Day Weekend - No School
 Elementary (22 days) 6th – 12th grade (21 days)

OCTOBER

				1
4	5	6	7	8
(11)	12	13	14	15
18	19	20	21	22
25	26	27	28	29

Oct 11 Columbus Day - No School (20)

NOVEMBER

1	2	3	4	5
8	9	10	(11)	12*
15	16	17	18	19
22	23	<u>24</u>	<u>25</u>	<u>26</u>
29	30			

Nov 11 Veteran's Day - No School
 Nov 12 **K-5 Only Teacher In-Service***
 Nov 24 - 26 - Thanksgiving Recess
 Elementary (17 days) 6th – 12th (18 days)

DECEMBER

		1	2	3
6	7	8	9	10
13	14	15	16	17
20	21	22	<u>23</u>	<u>24</u>
<u>27</u>	<u>28</u>	<u>29</u>	<u>30</u>	<u>31</u>

Dec 22 - Early Dismissal – No PM session
 Dec 23 – Dec 31 - Holiday Recess (16)

JANUARY

3	4	5	6	7
10	11	12	13	14
(17)	18	19	20	21
24	25	26	27	28
31				

Jan 17 - MLK No School (20)

FEBRUARY

	1	2	3	4
7	8	9	10	11
14	15	16	17	18
<u>21</u>	<u>22</u>	<u>23</u>	<u>24</u>	<u>25</u>
28				

Feb 21 – 25 - Winter Vacation (15)

MARCH

	1	2	3	4
7	8	9	10	11
14	15	16	17	<u>18</u>
21	22	23	24	25
28	29	30	31	

Mar 18 – SES In-Service (22)

APRIL

				1
4	5	6	7	8
11	12	13	14	15
18	19	20	21	22
<u>25</u>	<u>26</u>	<u>27</u>	<u>28</u>	<u>29</u>

April 25 – 29 – Spring Vacation (16)

MAY

2	3	4	5	6
9	10	11	12	13
16	17	18	19	20
23	24	25	26	27
(30)	31			

May 30 Memorial Day – No School (21)

JUNE

		1	2	3
6	7	8	9	10
13	14	15	16	(17)
20	21	22	23	24

June 20** - Last day for Students (11)
 June 17 - Graduation
 June 16 - Teacher In-Service (185 day contract)

180 Student Days

**June 16, 17 & 20 are snow make-up days, if needed.

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Stratham, New Hampshire 03885