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2002

The Town of
WARREN
New Hampshire



Annual Report

For the year ended Dec. 31, 2002

MEMORIAL PARK

1913 - 2002



Civil War Monument	1913
World War I Memorial	1919
World War II Memorial	2001
Korean War Memorial	2002
Vietnam War Memorial	2002

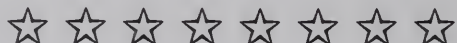


Fencing & Paving	2002
Flag Pole From VFW	2002



Funding - Private Donations, Bake Sales & Raffles

All Volunteer Labor



**Sponsored And Created By The
WARREN COUNCIL FOR VETERANS AFFAIRS**

**Eugene Witcher
Grover Libby**

**E. V. Spiller
Robert Bixby**

**GOD BLESS THE
UNITED STATES OF AMERICA**

Warren
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44
W29
2002

Annual Report
of the
Officers
of the
TOWN OF WARREN
NEW HAMPSHIRE

For the Fiscal Year Ending
December 31, 2002

2003 Town Meeting

DEDICATION

This year, we dedicate our Town Report to the many volunteers who work day after day with little fanfare, but with tremendous results. There is no part of our Town that has not benefitted from the quiet works performed by those who give of self to make our Town, and our world, a better, kinder, and more caring place.

Your volunteer work exemplifies the spirit of giving that enriches our community and provides a legacy for those who will follow us.

We salute you, and we thank you, each and every one.

We would also like to remember one individual who exemplifies the word volunteer.

Elmer H. Heath

October 11, 1913 – April 10, 2002

Elmer Heath was born in Warren, and lived here all his life. He belonged to the Knights of Pythian and Pythian Sisters, and served as a volunteer with 4-H, Girl Scouts, Boy Scouts, and Winter Carnival.

He loved our Town, and served in many ways, including as Volunteer Firefighter, Selectman, Caretaker of the Dump, and Sexton of the Cemeteries for over 30 years. He was a handyman to all in need, whether it was thawing frozen pipes or helping after a springtime flood of the Baker River.

Elmer loved snowmobiling, and was a member of the Asquamchumaukee Snowmobile Club, and Assistant Grafton County Director for the New Hampshire Snowmobile Association. He purchased one of the first privately owned groomers in the state, and often spent 8 – 10 hours each day riding trails with it. He wanted Warren to have a great trail system.

He helped Kenny Witcher bring his first saw mill to town, ran movies in the Town Hall, called numbers at bingo, and did whatever was needed for the Town and for his family.

Most of us remember him as an active and outspoken participant at Town Meeting, and more than a few of us remember his brusque admonition, "If you don't take part in the Town's affairs, don't complain about what goes on!":

All our "old-timers" have a story or two about something Elmer did for them or with them. So, too, do the many family members to whom he meant so much. He was a special part of Warren, and we hereby commemorate in this special way his love and service to family, neighbor, and community.

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ELECTED OFFICIALS OF THE TOWN OF WARREN

BOARD OF SELECTMEN

Robert Giuda	764-5776	2003	3-Year Term
Patricia Wilson	764-9979	2004	3-Year Term
Michael Clark	764-4314	2005	3-Year Term

MODERATOR

Charles Chandler	989-9814	2002	2-Year Term
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TAX COLLECTOR

Sharon Pushee	764-9463	2004	3-Year Term
Charlene Kennedy, Deputy	764-5780		

TOWN CLERK

Sharon Pushee	764-9463	2004	3-Year Term
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TOWN TREASURER

Susan Spencer	764-9986	2003	1-Year Term
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CHIEF OF POLICE

Warren Davis	764-9350	2003	1-Year Term
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OVERSEER/PUBLIC WELFARE

Donna White	764-5210	2003	1-Year Term
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ROAD AGENT

Leslie Wright	764-5871	2003	1-Year Term
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PLANNING BOARD

Paul Von Verde	764-5790	2003	3-Year Term
Patricia M. Wilson, Ex Officio	764-9979	2004	3-Year Term
Irving Cushing	764-5872	2004	3-Year Term
Lloyd Bixby	764-5892	2005	3-Year Term
Harriet Libby	764-5865	2005	3-Year Term

TRUSTEES OF TRUST FUNDS

Esther Witcher	764-5508	2003	3-Year Term
Glenna Wright	764-5513	2004	3-Year Term
Marie Spencer	764-5775	2005	3-Year Term

LIBRARY TRUSTEES

Marlene Wright	764-5753	2003	3-Year Term
Joan Bloom	989-5413	2004	3-Year Term
Emily Evans	764-5522	2005	3-Year Term

CEMETERY TRUSTEES

Marie Spencer	764-5775	2003	3-Year Term
Donald Bagley	764-9469	2004	3-Year Term
Marlene Washburn	764-5241	2005	3-Year Term

SUPERVISORS OF CHECKLIST

Lorie Sackett	764-9492	2004	6-Year Term
Donna Hopkins	764-9476	2006	6-Year Term
Janice Sackett	764-9994	2008	6-Year Term

HIGHWAY COMMISSIONERS

Michael Wright	747-5568	2003	3-Year Term
Harry Wright, Sr.	764-5530	2004	3-Year Term
David Caverhill	764-9970	2005	3-Year Term

APPOINTED or HIRED POSITIONS & TOWN DIRECTORY

AUDITORS

The Mercier Group

EMERGENCY MANAGEMENT DIR.

Tony Mincu 764-5780

FIRE CHIEF

Dave Riel 764-8524

HEALTH OFFICER

Board of Selectmen 764-5780

PARKS & REC. COMMISSION

Donald Bagley 764-9469

Vicki Swan 764-9161

Harry Wright 764-9814

Lynn Clogston 764-4383

SEXTON

David Heath

TRANSFER STATION

James Price 786-2882

LIBRARY HOURS

Mon & Tues 10:00 - 2:00 PM

Wed 3:00 - 7:00 PM

Sat 10:00 - 1:00 PM

LIBRARIAN

Julie Noury 764-9072

Joanne Hansen 764-9072

TOWN ADMINISTRATOR

Gail Shipman 764-5780

OFFICE HOURS

Monday 9:00 - 3:00 PM

Tuesday 12:00 - 4:00 PM

Wednesday 1:00 - 6:00 PM

Thursday 9:00 - 12:00 PM

TOWN CLERK / TAX COLLECTOR

Sharon L. Pushee 764-5780

OFFICE HOURS

Wed & Thurs 6:30 - 8:30PM

**THE STATE OF NEW HAMPSHIRE
WARRANT FOR THE 2002 ANNUAL MEETING
OF THE TOWN OF WARREN**

MINUTES OF THE 2002 ANNUAL TOWN MEETING

TO THE INHABITANTS OF THE TOWN OF WARREN, County of Grafton in said State, qualified to vote in town affairs:

You are hereby notified to meet at the Warren Town Hall in said Warren on Tuesday, the 12th day of March 2002. The polls will open at 9:00 am and will close no earlier than 7:30 pm for voting on Article 1 and anything else that may be on your ballot.

You are also hereby notified to meet at the Warren Town Hall in said Warren on Wednesday, the 13th day of March at 9:00 am for the second (deliberative) session for the transaction of other business.

Warren Town Meeting
Wednesday, March 13, 2002

Town Meeting declared open at 9:00 A.M.

Flag Salute lead by Warren Davis, Police Chief.
Prayer said by Roger Van Winkle.

Rules of meeting stated by Charles Chandler, Moderator.
The reading of all warrant articles by Charles Chandler.

Point of order called by Bud Pushee - Page #74 why does it say Tax Collector and not Town Clerk? Moderator stated that the question would be noted but that it was not parliamentary.

Article 1. By Official Ballot

To elect all town officers which appear on the official ballot for the ensuing year, as follows:

Moderator	2 year term
Selectman	3 year term
Treasurer	1 year term
Planning Board Member	3 year term
Planning Board Member	3 year term
Trustee of Trust Funds	3 year term
Library Trustee	3 year term
Cemetery Trustee	3 year term
Supervisor of the Checklist	6 year term
Highway Commissioner	3 year term
Police Chief	1 year term
Road Agent	1 year term

Article 2: By Official Ballot

To see if the Town will vote to rescind the provisions of RSA 39:2a which provides for Town Meeting to be held on two separate days. This article will be voted by Official Ballot which will contain the following question:

“Shall the provisions for having two (2) sessions of the annual town meeting be declared no longer in effect in this town?”

YES

Article 3: By Official Ballot (By Petition)

To see if the Town will vote to increase the Board of Selectmen from three (3) members to five (5) members as provided for in RSA 41:8 (e). This petitioned article will be voted by Official Ballot which will contain the following question:

“Are you in favor of increasing the board of selectmen to 5 members?”

NO

Article 4:

To hear and accept the report of the Selectmen and other Town Officers and to vote on any subject relating thereto.

Motion: Donald Bagley, seconded Penny Newton as stated.

Amendment: Sandra Hair not to accept report and for the Board of Selectmen return in one week with a budget that the school board will project a tax rate not to exceed \$24.00 per thousand. Not opposed to the work being done in town, but the time frame is unreasonable. Robert Guida - school Funding tax rate reiterated that the money was passed for this work.

Amendment Failed

Main motion carried as stated and so declared by the Moderator.

Point of order. Jerry Evans to move to take Article 28, out of order. Motion Jerry Evans seconded by Earl Badger. Carried and so declared by the Moderator.

Motion as stated carried and so declared by Moderator. (See Article 28)

Article 5:

To see if the Town will vote to raise and appropriate the sum of one hundred and twenty eight thousand one hundred and thirty dollars (\$128,130) for the following.

(Selectmen: Yes 2 No 0)

GENERAL GOVERNMENT

Executive	\$41,303
Elections/Registration	7,000
Financial Administration	19,975
Revaluation Property	2,000
Legal Expenses	5,000

Article 5 continued:

Personnel Administration	9,500
Planning Board	550
Government Buildings	7,467
Cemeteries	10,000
Insurance	23,235
Town Clock	100
Contingency Fund	2,000

Motion: Robert Giuda, seconded Susan Spencer as stated

Amendment:: To see if the town will raise and appropriate the sum of \$128,230.00. This increase would represent a request for an additional \$100.00 for the up-keep and maintenance of the Town Clock.

Amendment carried and so declared by the Moderator

Main motion carried and so declared by the Moderator

Article 6:

To see if the Town will vote to raise and appropriate the sum of two thousand six hundred forty four (\$2,644) for the following. (Selectmen: Yes 2 No 0)

ADVERTISING & REGIONAL ASSOC.

Advertising	\$300
North Country Council	759
Pemi-Baker Solid Waste	900
NHMA	500
Baker River Water Shed	100
NH Assoc. of Assessing Officials	20
NH Tax Collector's Assoc.	20
NH Town Clerk's Assoc.	20
NH Govt. Finance Officer's Assoc . . .	25

Motion: Donald Bagley, seconded Carol Mitchell as stated

Carried and so declared by the Moderator.

Article 7:

To see if the Town will vote to raise and appropriate the sum of thirty nine thousand one hundred ninety six dollars (\$39,196) for the following. (Selectmen: Yes 2 No 0)

PUBLIC SAFETY

Police Department	\$18,745
Fire Department	19,950
Emergency Management	300
E-911	200
Other	1

Motion: Donald Bagley, seconded David Heath as stated.

Article 7 continued:

Amendment: Sandra Hair, seconded Penny Newton to decrease the Police to \$15,000 and Fire Department to \$18,600 making balance \$33,501. Amendment failed and so declared by the Moderator.

Main motion carried and so declared by the Moderator.

Article 8:

To see if the Town will vote to raise and appropriate sum of one hundred twenty seven thousand four hundred seventy one dollars (\$127,471) for the following. (Selectmen: Yes 2 No 0)

HIGHWAY and STREETS

Administration	\$64,370
Highways & Streets	52,050
Bridges	501
Street Lights	10,500
Other	50

Motion: Jeanne Erickson, seconded Norman Roulx as stated.

Main motion carried by the Moderator

Article 9:

To see if the Town will vote to raise and appropriate the sum of thirty nine thousand eight hundred seventy one dollars (\$39,871) for the following. (Selectmen: Yes 2 No 1)

SANITATION

Transfer Station Administration . .	\$13,170
Solid Waste Collection	2,200
Solid Waste Disposal	24,500
Solid Waste Cleanup	1

Motion: Jeanne Erickson, seconded David Heath as stated.

Main Motion carried and so declared by the Moderator

Article 10:

To see if the Town will vote to raise and appropriate the sum of nineteen thousand four hundred sixty dollars (\$19,460) for the following. (Selectmen: Yes 2 No 0)

HEALTH

Animal Control	\$1,000
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Health Agencies:

Mt. Mooselauke Health Center . .	4,500
WWAS	8,000
Senior Citizens Council	1,200
Task Force Against Dom. Violence . .	675
Tri-County CAP	1,000

Article 10 continued

VT/NH Visiting Nurse	2,485
White Mountain Mental Health	600

Motion: Robert Giuda seconded Roger Van Winkle as stated.

Amendment: Sandra Hair, seconded Penney Newton to see if the town will vote to raise and appropriate the sum of \$14,785 for the line items to read as follows: Animal Control (Pest Control \$1,000.00, MMHC \$3,000.00, WWAS \$5,000.00, Senior Citizens Council \$1,200.00, Task Force \$600;00, Tri-County Cap \$1,000.00, VT/NH Nursing \$2,485.00 and White Mountain Mental Health \$500.00

Vote taken: Favored 63 - Opposed 22

Amendment carried and so declared by the Moderator

Main motion as amended carried and so declared by Moderator.

Meeting recessed at 11:00 A.M. and to reconvene when school district meeting was over.

Reconvened meeting at 1:00 P.M.

Point of Order to move to Article 26

Motion Nancy Chandler, seconded by Norman Roulx, Carried and so declared by the Moderator. (See Article 26)

Article 11:

To see if the town will vote to raise and appropriate the sum of four thousand and one dollars (\$4,001) for the following. (Selectmen: Yes 2 No 0)

WELFARE

Direct Assistance	\$1
Vendor Payments	4,000

Motion: Robert Giuda, seconded Pat Wilson as stated.

Carried and so declared by the Moderator.

Article 12:

To see if the town will vote to raise and appropriate the sum of twenty eight thousand six hundred nineteen dollars (\$28,619) for the following. (Selectmen: Yes 2 No 0)

CULTURE and RECREATION

Parks and Recreation	\$7,302
Library	15,967

Patriotic Purposes:

Old Home Day	5,000
Flags	350

Motion Donald Bagley, seconded Penny Newton as stated.

Carried and so declared by the Moderator.

Article 13:

To see if the town will vote to raise and appropriate the sum of one hundred and two dollars (\$102) for the following. (Selectmen: Yes 2 No 0)

CONSERVATION

Care of Trees \$100

DEBT SERVICE

Interest on TAN 1

Other Debt Service 1

Motion Donald Bagley, second Penny Newton as stated.
Carried and so declared by the Moderator.

Article 14:

To see if the town will vote to raise and appropriate the sum of forty eight thousand one hundred dollars (\$48,100) to be placed into the following Capital Reserve Funds. (Selectmen: Yes 2 No 0)

- Police Cruiser CRF \$3,000
- Fire Truck CRF 15,000
- Highway Building CRF 3,000
- Highway Equipment CRF 19,000
- Bridge CRF 2,500
- Landfill CRF 2,000
- Revaluation CRF 2,000
- Library Improvement CRF 500
- Town Hall CRF 1,000
- Missile CRF 100

Motion Donald Bagley, second David Heath as stated.
Carried and so declared by the Moderator.

Article 15:

To see if the Town will vote to authorize the Board of Selectmen to negotiate a trade of the town-owned land known as the McVetty property (Map 5 Lots 71 & 72) for the land known as the Mica Mine property (Map 7 Lot 19); and to raise and appropriate two thousand five hundred dollars (\$2,500) to cover any costs associated with this process. This article is non-lapsing. (Selectmen: Yes 2 No 0)

Motion Donald Bagley, second by David Heath as stated.
Counted Vote: Favor 26 - Opposed 58
Article Failed and so declared by the Moderator

Article 16:

To see if the Town will vote to raise and appropriate the sum of two thousand two hundred and twelve (\$2,212) from fund balance for the Cemetery Expendable Trust Fund. This money is to come from 2001 fund balance (surplus) and no amount is to be raised by taxation. (Selectmen: Yes 2 No 0)

Article 16 continued:

Motion Robert Giuda, seconded by David Heath as stated.
Carried and so declared by the Moderator.

Article 17:

To see if the Town will vote to raise and appropriate the sum of three thousand dollars (\$3,000) for improvements to the Joseph Patch Library and to authorize the withdrawal of \$3,000 from the Library Capital Reserve Fund. No amount is to be raised by taxation. (Selectmen: Yes 2 No 0)

Motion Penny Newton, seconded by Julie Noury as stated.
Carried and so declared by the Moderator.

Article 18:

To see if the Town will vote to raise and appropriate the sum of one thousand two hundred twenty six dollars (\$1,226)) from gross revenues of the Transfer Station for the Transfer Station Expendable Trust Fund. No amount is to be raised by taxation. (Selectmen: Yes 2 No 0)

Motion Pat Wilson, seconded Carol Mitchell.
Carried and so declared by the Moderator.

Article 19:

To see if the Town will vote to raise and appropriate four thousand five hundred dollars (\$4,500) for professional assistance in completing the first three phases of a master plan. This article is non-lapsing.
(Selectmen: Yes 2 No 0)

Motion: Pat Wilson, seconded Carol Mitchell.
Carried and so declared by the Moderator.

Article 20:

To see if the Town will vote to raise and appropriate the sum of thirty five thousand dollars (\$35,000) for phase 1 and 2 of the hydro geological study and wetlands permits for the closure of the landfill and to authorize the withdrawal of twenty thousand dollars (\$20,000) from the Landfill Closure Capital Reserve Fund. The State will be responsible for 20% of the cost (\$7,000). This article is non-lapsing. (Selectmen: Yes 2 No 0)

Motion Pat Wilson, seconded by Joseph Giuda.
Motion failed and so declared by the Moderator.

Article 21:

To see if the Town will vote to create an expendable general fund trust fund, in accordance with RSA 31:19a, to be known as the River Mitigation Expendable Trust Fund, for purposes related to maintaining and/or repairing the Baker River flood plain; to raise and appropriate the sum of two thousand five hundred dollars (\$2,500) for this purpose; and to appoint the Board of Selectmen as agents for this fund. *Both the principal and interest of an expendable trust fund may be spent.* (Selectmen: Yes 2 No 0)

Article 21 continued:

Motion Robert Giuda, seconded Pat Wilson as stated.

Counted Vote: Favor 45 - Opposed 19

Carried and so declared by the Moderator.

Article 22:

To see if the Town will vote to create an expendable general fund trust fund, in accordance with RSA 31:19a, to be known as the Emergency Management Expendable Trust Fund, for the purpose of funding emergency management operations; to raise and appropriate the sum of two thousand dollars (\$2,000) for this purpose; and to appoint the Board of Selectmen as agents for this fund. Both the principal and interest of an expendable trust fund may be spent. (Selectmen: Yes 2 No 0)

Motion by Robert Giuda, seconded by Jan Nash as stated.

Carried and so declared by the Moderator.

Article 23:

To see if the Town will vote to create an expendable general fund trust fund, in accordance with RSA 31:19a, to be known as the Fire Department Expendable Trust Fund, for purchase of fire department equipment; to raise and appropriate the sum of five thousand (\$5,000) for this purpose; and to appoint the Board of Selectmen as agents for this fund. *Both the principal and interest of an expendable trust fund may be spent. The insertion of this article was requested by the Fire Department.* (Selectmen: Yes 0 No 2)

Motion by Donald Bagley, seconded by Hue Wetherbee as stated.

Amendment by Donald Bagley, seconded by Hue Wetherbee to have Trust Fund amount to be \$1,500.00 and 1 member at large, 1 Selectman, 1 Fire Department member.

Counted Vote: Favor 49 - Opposed 24

Amendment carried and so declared by the Moderator.

Main motion carried and so declared by the Moderator.

Article 24:

To see if the Town will vote to reclassify as a "highway to summer cottages" (RSA 231:79) the portion of Breezy Point Road beginning 1.4 miles from the intersection with Route 118 to the end of the road . This portion of the road will remain a Class V road but will be exempt from being kept open from December 10 to April 10.

Motion by Robert Giuda, seconded by Jan Nash as stated.

Carried and so declared by the Moderator.

Article 25:

To see if the Town will vote to change the name of the Lower or South Common to Memorial Park.

Motion by Robert Giuda , seconded by Joseph Giuda as stated.

Carried and so declared by the Moderator.

Article 26: By Petition

To see if the voters will vote to have the unexpended amount of \$26,000 from Article 15 as passed at the 2001 Town Meeting returned to the General Fund and to raise and appropriate the sum of \$20,000 for the repair or replacement of the Lund Lane Bridge without the assistance or influence from the State of New Hampshire. (Selectmen: Yes 0 No 2)

Motion by Penny Newton, seconded by Donald Bagley to indefinitely postpone. Main motion was indefinitely postponed and so declared by the Moderator.

Article 27: By Petition

To see if the Town will vote to have the door to the Town office unlocked and the office made assessable (sic) to the general public whenever any Selectman, Town Administrator, Town Clerk, and/or Tax Collector is in the office.

Motion by Donald Bagley, seconded by Susan Spencer to indefinitely postpone. Carried and so declared by the Moderator.

Article 28: By Petition

To see if the Town will vote to have any increase in salary or hourly wage increase for any elected or appointed official of the Town of Warren to be decided by the voters of the Town instead of the Board of Selectmen and if any increase is slated for this year it be made known to the congregation prior to voting on the article.

Motion: Sandra Hair, seconded by Susan Spencer as stated. Carried and so declared by the Moderator.

Article 29:

To transact any other business that may legally come before said meeting.

Resolutions: Around of applause for Ab Wilson and Irving Cushing for their involvement in the reconstruction of the Town Hall. Pat Wilson thanked all that helped in the reconstruction.

There being no other business, the Town Meeting was adjourned at 4:10 P.M.

Sandra Hobbs
Deputy Town Clerk

SUMMARY OF EXPENDITURES - 2002

	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
GENERAL GOVERNMENT			
EXECUTIVE			
Compensation			
Selectmen	3,600.00	3,600.00	0.00
Town Administrator	29,314.50	29,000.00	314.50
Welfare Overseer	0.00	1.00	-1.00
Health Officer		1.00	-1.00
Trustees of Trust Funds	0.00	250.00	-250.00
Cemetery Sexton	100.00	100.00	0.00
Total Compensation	<u>33,014.50</u>	<u>32,952.00</u>	<u>62.50</u>
Training	250.00	300.00	-50.00
Office Supplies	349.60	725.00	-375.40
Office Equipment			
Purchase	418.79	500.00	-81.21
Maintenance & Repair	640.00	800.00	-160.00
Total Office Equipment	<u>1,058.79</u>	<u>1,300.00</u>	<u>-241.21</u>
Publications			
Town Report	3,050.90	3,000.00	50.90
Newsletter	70.00	150.00	-80.00
Law Books	684.00	300.00	384.00
Publication Other	225.00	625.00	-400.00
Total Publications	<u>4,029.90</u>	<u>4,075.00</u>	<u>-45.10</u>
Perambulation	1,285.88	1,000.00	285.88
Joint Loss Management	100.00	1.00	99.00
Postage	578.76	750.00	-171.24
Mileage	150.90	200.00	-49.10
TOTAL EXECUTIVE	40,818.33	41,303.00	-484.67
ELECTIONS, REG, & VITAL STATS			
Compensation			
Town Clerk	682.00	5,000.00	-4,318.00
Deputy Town Clerk	472.89	500.00	-27.11
Supervisors of the Checklist	861.00	400.00	461.00
Ballot Clerk	388.50	200.00	188.50
Town Moderator	0.00	200.00	-200.00
Total Compensation	<u>2,404.39</u>	<u>6,300.00</u>	<u>-3,895.61</u>
Town Clerk - Audit	1,600.00	0.00	1,600.00
Training	48.00	100.00	-52.00
Office Supplies	155.29	200.00	-44.71
Office Equipment	0.00	100.00	-100.00
Checklist Administration	192.00	200.00	-8.00

	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Consortium Fees	0.00	0.00	0.00
Town Clerk Postage	0.00	50.00	-50.00
Town Clerk Mileage Fees	34.20	50.00	-15.80
Dog License	683.00	0.00	683.00
<u>Total Elections, Reg, & Vital Stats</u>	<u>5,116.88</u>	<u>7,000.00</u>	<u>-1,883.12</u>

Financial Administration

Treasurer Salary	1,750.00	1,750.00	0.00
Checks	139.36	150.00	-10.64
Training	0.00	100.00	-100.00
Audit	2,475.00	4,950.00	-2,475.00
Register of Deeds	158.64	500.00	-341.36
Publications and Subscriptions	784.00	950.00	-166.00
P.O. Box	56.00	35.00	21.00
Bank Charges	159.85	150.00	9.85
ISP	243.40	240.00	3.40
Telephone	2,099.12	2,100.00	-0.88
VOID check	0.00	100.00	-100.00
<u>Total Financial Administration</u>	<u>7,865.37</u>	<u>11,025.00</u>	<u>-3,159.63</u>

Tax Collector

<u>Compensation</u>			
Tax Collector Salary	0.00	5,000.00	-5,000.00
Tax Collector Fees	0.00	2,500.00	-2,500.00
Total Compensation	0.00	7,500.00	-7,500.00
Deputy Tax Collector Salary	0.00	0.00	0.00
Training	322.65	50.00	272.65
Office Supplies	302.76	300.00	2.76
Office Equipment	0.00	100.00	-100.00
Tax Collector Postage	497.00	1,000.00	-503.00
Tax Collector Recording Fees	204.54	0.00	204.54
Tax Collector Audit	1,600.00	0.00	1,600.00
Total Tax Collector	2,926.95	8,950.00	-6,023.05
Revaluation of Property	1,762.00	2,000.00	-238.00
Legal Expenses	4,280.74	5,000.00	-719.26
<u>Personnel Administration</u>			
FICA	8,609.82	9,500.00	-890.18
<u>Planning Board</u>			
Postage	305.95	200.00	105.95
Master Plan/Regulations	120.00	50.00	70.00

Planning Board continued:	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Recording of Plates & Records	71.37	50.00	21.37
Training	0.00	250.00	-250.00
Planning Board Other	51.65	0.00	51.65
<u>Total Planning Board</u>	<u>548.97</u>	<u>550.00</u>	<u>-1.03</u>
<u>TOWN BUILDINGS</u>			
Highway Garage			
Electric	338.06	400.00	-61.94
Fuel Oil	689.14	500.00	189.14
Propane	0.00	1.00	-1.00
Maintenance and Repair	0.00	400.00	-400.00
<u>Total Highway Garage</u>	<u>1,027.20</u>	<u>1,301.00</u>	<u>-273.80</u>
Town Office			
Electric	1,409.78	1,200.00	209.78
Fuel Oil	1,481.82	1,300.00	181.82
Maintenance and Repair	631.96	500.00	131.96
Water Rent	240.00	240.00	0.00
Snow Removal	0.00	25.00	-25.00
Cleaning	174.72	300.00	-125.28
<u>Total Town Office</u>	<u>3,938.28</u>	<u>3,565.00</u>	<u>373.28</u>
Town Hall			
Electric	452.03	350.00	102.03
Fuel Oil	1,293.24	1,250.00	43.24
Maintenance and Repair	1,003.26	300.00	703.26
Water Rent	180.00	1.00	179.00
Snow Removal	134.88	150.00	-15.12
<u>Total Town Hall</u>	<u>3,063.41</u>	<u>2,051.00</u>	<u>1,012.41</u>
Bandstand			
Electric	303.15	300.00	3.15
Maintenance and Repair	0.00	250.00	-250.00
<u>Total Bandstand</u>	<u>303.15</u>	<u>550.00</u>	<u>-246.85</u>
<u>Total Town Buildings</u>	<u>8,332.04</u>	<u>7,467.00</u>	<u>865.04</u>
Contingency Fund	1,723.44	2,000.00	-276.56
Insurance			
Workman's Compensation	5,844.28	5,235.00	609.28
Liability	5,577.75	6,500.00	-922.25
Health Insurance	8,447.37	11,500.00	-3,052.63
<u>Total Insurance</u>	<u>19,869.40</u>	<u>23,235.00</u>	<u>-3,365.60</u>
<u>ADVERTISING & REGIONAL ASSN'S</u>			
Advertising	122.50	300.00	-177.50
NHMA	500.00	500.00	0.00
North Country Council	758.33	759.00	-0.67

Advertising & Regional Continued:	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Pemi-Baker Solid Waste District	927.38	900.00	27.38
Pemi-Baker Watershed Assn.	100.00	100.00	0.00
NH Assn. of Assessing Official	20.00	20.00	0.00
NH Tax Collectors Assn.	20.00	20.00	0.00
NH Town Clerks Assn.	20.00	20.00	0.00
NHGFOA	25.00	25.00	0.00
<u>Total Advertising & Regional Assn's</u>	<u>2,493.21</u>	<u>2,644.00</u>	<u>-150.79</u>
<u>CEMETERIES</u>			
FICA	570.33	500.00	70.33
General Budget	7,821.96	9,500.00	-1,678.04
<u>Total Cemeteries</u>	<u>8,392.29</u>	<u>10,000.00</u>	<u>-1,607.71</u>
<u>TOWN CLOCK</u>	400.00	200.00	200.00
<u>TOTAL GENERAL GOVERNMENT</u>	<u>113,139.44</u>	<u>130,874.00</u>	<u>-17,734.56</u>
<u>PUBLIC SAFETY</u>			
Police Department			
Compensation			
Police Chief Wages	7,012.50	6,300.00	712.50
Police Officer Wages	3,464.00	3,500.00	-36.00
<u>Total Compensation</u>	<u>10,476.50</u>	<u>9,800.00</u>	<u>676.50</u>
Training			
Qualification Supplies	165.00	300.00	-135.00
Training Expenses	0.00	200.00	-200.00
<u>Total Training</u>	<u>165.00</u>	<u>500.00</u>	<u>-335.00</u>
Office Supplies			
Equipment	48.50	50.00	-1.50
Office	186.95	0.00	186.95
Uniforms & Accessories	581.92	350.00	231.92
Protective	279.67	0.00	279.67
Cruiser	424.99	250.00	174.99
Radar Calibration	40.00	40.00	0.00
<u>Total Equipment</u>	<u>1,513.53</u>	<u>640.00</u>	<u>873.53</u>
Communication Equipment			
Purchase	0.00	0.00	0.00
Maintenance & Repair	0.00	250.00	-250.00
<u>Total Communication Equipment</u>	<u>0.00</u>	<u>250.00</u>	<u>-250.00</u>
Grafton County Dispatch	3,105.00	3,105.00	0.00
Police Cruiser			
Maintenance & Repair	1,782.70	2,500.00	-717.30
Fuel & Oil	729.54	1,100.00	-370.46
<u>Total Police Cruiser</u>	<u>2,512.24</u>	<u>3,600.00</u>	<u>-1,087.76</u>

Police department continued:	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Administration			
Mileage	0.00	0.00	0.00
PD Admin. - other	0.00	0.00	0.00
Total Administration	0.00	0.00	0.00
OHRV Enforcement			
Police Chief OHRV Wages	456.50	300.00	156.50
Police Officer OHRV Wages	0.00	500.00	-500.00
Total OHRV Enforcement	456.50	800.00	-343.50
<u>Total Police Department</u>	<u>18,277.27</u>	<u>18,745.00</u>	<u>-467.73</u>
<u>Fire Department</u>			
Personnel			
Training	534.00	1,200.00	-666.00
Equipment	1329.67	1,000.00	329.67
Reimbursement	2,300.00	2,000.00	300.00
Mileage	1,079.70	250.00	829.70
Other	0.00	0.00	0.00
Total Personnel	5,243.37	4,450.00	793.37
Office			
Telephone	508.46	500.00	8.46
Advertising	398.37	50.00	348.37
Supplies	696.15	100.00	596.15
Other	35.00	0.00	-35.00
Total Office	1,637.98	650.00	987.98
Equipment			
Maintenance & Repair	1,407.72	1,000.00	407.72
New	1,250.80	3,500.00	-2,249.20
Misc. Supplies	24.12	500.00	-475.88
Total Equipment	2,682.64	5,000.00	-2,317.36
Communication Equipment			
New	432.00	1,500.00	-1,068.00
Maintenance & Repair	1,348.05	500.00	848.05
Total Communication Equipment	1,780.05	2,000.00	-219.95
Fire Trucks			
Maintenance & Repair	3,446.21	1,500.00	1,946.21
Fuel & Oil	286.55	400.00	-113.45
New	0.00	0.00	0.00
Total Fire Trucks	3,732.76	1,900.00	1,832.76
Lakes Region Mutual Aid			
Dispatch Service	4,948.70	4,900.00	48.70
Contractual Agreement	200.00	0.00	200.00
Other	100.00	0.00	100.00
Total Lakes Region Mutual Aid	5,248.70	4,900.00	348.70

Fire Department Continued:	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Forest Fires			
Personnel	975.37	1,000.00	-24.63
Equipment	0.00	0.00	0.00
Grants	0.00	0.00	0.00
Mileage	103.20	50.00	53.20
Total Forest Fire	<u>1,078.57</u>	<u>1,050.00</u>	<u>28.57</u>
Other	72.00	0.00	72.00
<u>Total Fire Department</u>	<u>21,476.07</u>	<u>19,950.00</u>	<u>1,077.84</u>
Emergency Management	0.00	300.00	-300.00
Animal Control	1,520.50	1,000.00	520.50
E-911	0.00	200.00	-200.00
Other	0.00	1.00	-1.00
<u>Total Public Safety</u>	<u>41,273.84</u>	<u>40,196.00</u>	<u>1,077.84</u>
<u>HIGHWAYS & STREETS</u>			
Administration			
Compensation			
Road Agent Wages	30,856.00	35,160.00	-4,304.00
Assistance Wages	24,303.00	25,380.00	-1,077.00
Total Compensation	<u>55,159.00</u>	<u>60,540.00</u>	<u>-5,381.00</u>
Training	0.00	100.00	-100.00
Shop Supplies	2,409.87	2,000.00	409.87
Shop Equipment	738.16	750.00	-11.84
Communication Equipment			
Purchase	0.00	50.00	-50.00
Maintenance & Repair	0.00	50.00	-50.00
Total Communication Equipment	<u>0.00</u>	<u>100.00</u>	<u>-100.00</u>
DOT Physical	0.00	280.00	-280.00
Drug & Alcohol Testing	65.00	150.00	-85.00
Telephone	514.65	450.00	64.65
Safety Equipment	159.00	0.00	0.00
Total Administration	<u>59,045.68</u>	<u>64,370.00</u>	<u>-5,324.32</u>
Highways & Streets			
Snd, Grvl, Slt, Stn, & Coldpatch	11,464.89	19,000.00	-7,535.11
Mowing & Tree Removal	3,100.00	4,000.00	-900.00
Major Road Repair	17,613.50	15,000.00	2,613.50
Signage	476.37	450.00	26.37
Total Highways & Streets	<u>32,654.76</u>	<u>38,450.00</u>	<u>-5,795.24</u>
Bridges			
Maintenance & Repair	0.00	500.00	-500.00
Bridge Improvement Projects	0.00	1.00	-1.00
Total Bridge	<u>0.00</u>	<u>501.00</u>	<u>-501.00</u>

Highways Continued	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Vehicles & Equipment			
Maintenance & Repair			
Road Grader	405.02	1,250.00	-844.98
Backhoe	510.03	1,250.00	-739.97
Big Truck	1,110.27	1,500.00	-389.73
1999 Ford 1 Ton	1,617.84	750.00	867.84
Big Plow	0.00	200.00	-200.00
Wing Plow	558.50	200.00	358.50
Small Plow	1,052.49	200.00	852.49
Unassigned Parts	479.57	250.00	229.57
Other	148.95	0.00	148.95
Total Maintenance & Repair	5,882.67	5,600.00	282.67
Fuel & Oil			
Road Grader	0.00	750.00	-750.00
Backhoe	951.13	750.00	201.13
Big Truck	521.64	1,250.00	-728.36
1999 Ford one-ton	676.30	1,250.00	-573.70
Spreader	0.00	0.00	0.00
Fuel & Oil Other	1,015.64	0.00	1,015.64
Total Fuel & Oil	3,164.71	4,000.00	-835.29
Total Vehicle & Equipment	9,047.38	9,600.00	-552.62
Sub-contracted Work	670.00	2,000.00	-1,330.00
Street Lighting	9,999.13	10,500.00	-500.87
Equipment Rental	90.00	2,000.00	-1,910.00
Other	9,200.45	50.00	9,150.45
Total Highway & Streets	120,707.40	127,471.00	-6,763.60

SANITATION

Administration

Compensation

Manager Salary	900.00	900.00	0.00
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All Wages	8,886.50	9,500.00	-613.50
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Total Compensation	9,786.50	10,400.00	-613.50
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Training	150.00	100.00	50.00
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Office Supplies	20.00	50.00	-30.00
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Safety Supplies	0.00	150.00	-150.00
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Station Equipment

Telephone	468.51	360.00	108.51
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Port-a-potty	960.00	960.00	0.00
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Equipment & Buildings	0.00	150.00	-150.00
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Environmental Protection	0.00	250.00	-250.00
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Station Equipment-Other	27.97	100.00	-72.03
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Total Station Equipment	1,456.48	1,820.00	-363.52
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Sanitation Continued:	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Electric	308.41	450.00	-141.59
Mileage	126.60	200.00	-73.40
Total Administration	<u>11,847.99</u>	<u>13,170.00</u>	<u>-1,322.01</u>
Recycling			
Compensation	117.00	800.00	-683.00
Mileage	52.80	400.00	-347.20
Recycling-Other	740.25	1,000.00	-259.75
Total Recycling	<u>910.05</u>	<u>2,200.00</u>	<u>-1,289.95</u>
Solid Waste Disposal	24,634.76	24,500.00	134.76
Solid Waste Cleanup	0.00	1.00	-1.00
<u>Total Sanitation</u>	<u>37,392.80</u>	<u>39,871.00</u>	<u>-2,478.20</u>

HEALTH

Health Agencies			
Mt. Moosilauke Health Center	3,000.00	3,000.00	0.00
Warren-Wentworth Ambulance S	5,000.00	5,000.00	0.00
Grafton County Senior Citizens	1,200.00	1,200.00	0.00
White Mountain Mental Health	500.00	500.00	0.00
NH Visiting Nurse Assn.	2,485.00	2,485.00	0.00
Voices Against Violence	600.00	600.00	0.00
Tri-County CAP	1,000.00	1,000.00	0.00
<u>Total Health Agencies</u>	<u>13,785.00</u>	<u>13,785.00</u>	<u>0.00</u>

WELFARE

Direct Assistance	15.00	1.00	-2,000.00
Vender Payments	7,203.12	4,000.00	3,203.12
<u>Total Welfare</u>	<u>7,218.12</u>	<u>4,001.00</u>	<u>3,217.12</u>

CULTURE & RECREATION

Parks & Recreation

Concerts	2,118.57	2,800.00	-681.43
Garden Club	499.92	200.00	299.92
Mowing	2,001.25	2,500.00	-498.75
Port-a-Potties	958.00	800.00	158.00
Soccer Program	0.00	1.00	-1.00
Ski Program	600.00	600.00	0.00
Basketball Hoops	0.00	1.00	-1.00
Ice Skating	0.00	200.00	-200.00
Supplies	408.40	0.00	408.40
Youth Program	0.00	200.00	-200.00

Total Parks & Recreation	<u>6,586.14</u>	<u>7,302.00</u>	<u>-715.86</u>
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Library

Compensation	7,856.50	8,840.00	-983.50
FICA	601.08	677	-75.92

Library Continued:	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
General Budget	7,509.42	6,450.00	1,059.42
Total Library	<u>15,967.00</u>	<u>15,967.00</u>	<u>0.00</u>
Patriotic Purposes			
Old Home Day	5,000.00	5,000.00	0.00
Flags	<u>341.65</u>	<u>350</u>	<u>-8.35</u>
Total Patriotic Purposes	<u>5,341.65</u>	<u>5,350.00</u>	<u>-8.35</u>
<u>Total Culture & Recreation</u>	<u>27,894.79</u>	<u>28,619.00</u>	<u>-724.21</u>
<u>CONSERVATION</u>			
Care of Trees	0.00	100.00	-100.00
Total Conservation	<u>0.00</u>	<u>100.00</u>	<u>-100.00</u>
<u>DEBT SERVICE</u>			
Interest Bonds & Notes	0.00	1.00	-1.00
Interest on TAN	<u>0.00</u>	<u>1.00</u>	<u>-1.00</u>
Total Debt Service	<u>0.00</u>	<u>2.00</u>	<u>-2.00</u>
<u>CAPITAL OUTLAY</u>			
Buildings			
Library	1,575.02	3,000.00	-1,424.98
Total Buildings	<u>1,575.02</u>	<u>3,000.00</u>	<u>-1,424.98</u>
Improvements Other Than Bldgs			
Master Plan	1,500.00	4,500.00	-3,000.00
Total Other Than Bldgs	<u>1,500.00</u>	<u>4,500.00</u>	<u>-3,000.00</u>
<u>Total Capital Outlay</u>	<u>3,075.02</u>	<u>7,500.00</u>	<u>-4,424.98</u>
<u>OPERATING TRANSFERS OUT</u>			
Payments To Capital Reserve			
Police Cruiser	3,000.00	3,000.00	0.00
Fire Truck	15,000.00	15,000.00	0.00
Highway Building	3,000.00	3,000.00	0.00
Highway Equipment	19,000.00	19,000.00	0.00
Bridges	2,500.00	2,500.00	0.00
Landfill	2,000.00	2,000.00	0.00
Revaluation	2,000.00	2,000.00	0.00
Library	500.00	500.00	0.00
Town Hall	1,000.00	1,000.00	0.00
Missile CRF	<u>100.00</u>	<u>100.00</u>	<u>0.00</u>
Total Payments to Capital Reserve	<u>48,100.00</u>	<u>48,100.00</u>	<u>0.00</u>
Payments to Expend Trust Funds			
Transfer Station ETF	1,226.00	1,226.00	0.00
Cemetery ETF	2,212.00	2,212.00	0.00
River Mitigation	2,500.00	2,500.00	0.00
Emergency Management	2,000.00	2,000.00	0.00

Payments to ETF continued	<u>Jan/Dec '02 Disbursed</u>	<u>Appropriated 2002</u>	<u>\$ Over/Under Budget</u>
Fire Department ETF	1,500.00	1,500.00	0.00
Total Payments to ETF	<u>9,438.00</u>	<u>9,438.00</u>	<u>0.00</u>
Total Operating Transfers Out	<u>57,538.00</u>	<u>57,538.00</u>	<u>0.00</u>
TOTAL EXPENSES	422,024.41	449,957.00	-27,932.59

INTERGOVERNMENTAL TRANSFERS OUT

County Tax	57,218.00
School Tax Local	213,500.00

Total Intergovernmental Transfers Out 270,718.00

STATEMENT OF APPROPRIATIONS

Voted by the Town of Warren on March 13, 2002

Account #	Purpose of Appropriations	Warr. Art. #	Appropriation as Voted
GENERAL GOVERNMENT			
4130-4139	Executive	5	41,303
4140-4149	Election, Registration, & Vital Statistics	5	7,000
4150-4151	Financial Administration	5	19,975
4152	Revaluation	5	2,000
4153	Legal	5	5,000
4155-4159	Personnel Administration	5	9,500
4191-4193	Planning	5	550
4194	General Government Buildings	5	7,467
4195	Cemeteries	5	10,000
4196	Insurance	5	23,235
4197	Advertising & Regional Associations	6	2,644
4199	Other General Government	5	2,200
PUBLIC SAFETY			
4210-4214	Police	7	18,745
4220-4229	Fire	7	19,950
4290-4298	Emergency Management	7	300
4299	Other (including Communications)	7	201
HIGHWAY & STREETS			
4311	Administration	8	64,370
4312	Highways & Streets	8	52,050
4313	Bridges	8	501
4316	Street Lighting	8	10,500
4319	Other	8	50
SANITATION			
4311	Administration	9	13,170
4323	Solid Waste Collection	9	2,200
4324	Solid Waste Disposal	9	24,500
4325	Solid Waste Clean-up		1
HEALTH			
4414	Pest Control	10	1,000
4415-4419	Health Agencies & Hosp & Other	10	13,785
WELFARE			
4441-4442	Administration & Direct Assistance	11	1
4445-4449	Vendor Payments & Other	11	4,000

Account #	Purpose of Appropriations	Warr. Art. #	Appropriation as Voted
	CULTURE & RECREATION		
4520-4529	Parks & Recreation	12	7,302
4550-4559	Library	12	15,967
4583	Patriotic Services	12	350
4589	Other Culture & Recreation	12	5,000
	CONSERVATION		
4619	Other Conservation	13	100
	DEPT SERVICE		
4721	Interest- Long Term Bonds & Notes		
4723	Int. on Tax Anticipation Note	13	1
4790-4799	Other Debt Service	13	1
	CAPITAL OUTLAY		
4902	Machinery, Vehicles & Equipment		
4903	Buildings	17	3,000
4909	Improvements Other Than Buildings	19	4,500
	OPERATING TRANSFERS OUT		
4915	To Capital Reserve Fund	14	48,100
4916	(To Exp. Tr. Fund-except #4917) Art.# 16,18,21,22 & 23		9,438
	TOTAL VOTED APPROPRIATIONS		\$449,957

ESTIMATED REVENUES 2002

Acct #	TAXES	WARR ART#	INCOME
3120	Land Use Change Tax		4,686.00
3185	Timber Tax		12,000.00
3186	Payment in Lieu of Taxes		19,646.00
3190	Interest & Penalties on Delinquent Taxes		15,000.00
3187	Excavation Tax (\$.02 cents per cu yd)		844.00
LICENSES, PERMITS & FEES			
3210	Business Licenses & Permits		1,372.00
3220	Motor Vehicle Permit Fees		99,000.00
3230	Building Permits		
3290	Other Licenses, Permits & Fees		1,200.00
3311-3319	FROM FEDERAL GOVERNMENT		488.00
FROM STATE			
3351	Shared Revenues		5,323.00
3352	Meals & Rooms Tax Distribution		25,311.00
3353	Highway Block Grant		30,474.00
3355	Housing & Community Development		0.00
3356	State/Federal Forest Land Reimbursement		0.00
3359	Other (Including Railroad Tax)		113.00
3379	FROM OTHER GOVERNMENTS		413.00
CHARGES FOR SERVICE			
3401-3406	Income From Departments		1,250.00
3409	Other		26,000.00
MISCELLANEOUS REVENUES			
3502	Interest on Investments		6,000.00
3503-3509	Other		6,125.00
INTERFUND OPERATING TRANSFERS IN			
3912	From Special Revenue Funds	18	1,226.00
3915	From Capital Reserve Funds	17	3,000.00
3916	From Trust & Agency Funds		0.00
SUBTOTAL OF REVENUES			259,471.00
**General Fund Balance **			
	Unreserved Fund Balance		
	Voted From Fund Balance "Surplus"		2,212.00
	Unreserved Fund Balance - Retained		
	Unreserved Fund Balance - Reduce Taxes		
TOTAL REVENUES AND CREDITS			261,683.00
	REQUESTED OVERLAY (RSA 76:6)		5,000.00

SUMMARY INVENTORY OF VALUATION

LAND BUILDINGS	NUMBER OF ACRES	2002 ASSESSED VALUATION By CITY/TOWN	
1. VALUE OF LAND ONLY			
A. Current Use (at Current Use Values)	10,144.63	\$ 903,981	
D. Residential Land	2,214.59	\$12,621,200	
E. Commercial/Industrial Land	580.54	\$ 890,800	
F. Total Taxable Land	12,939.76	\$14,415,981	
G. Tax Exempt / Non-Taxable Land (\$6,883,700)	17,436.47		
2. VALUE OF BUILDINGS ONLY			
A. Residential		\$22,933,200	
B. Manufactured Housing		\$ 1,861,400	
C. Commercial/Industrial		\$ 1,600,600	
D. Total of Taxable Buildings		\$26,395,200	
E. Tax Exempt & Non-Taxable Buildings (\$1,953,100)			
3. PUBLIC UTILITIES			
A. Public Utilities		\$7,313,215	
5. VALUATION BEFORE EXEMPTIONS		\$48,124,396	
10. MODIFIED ASSESSED VALUATION OF ALL PROPERTIES		\$48,124,396	
12. Elderly Exemption	<u>19 Granted</u>	\$ 314,700	
13. Disabled Exemption	<u>1 Granted</u>	\$ 159,100	
18. TOTAL DOLLAR AMOUNT OF EXEMPTIONS		\$ 473,800	
19. NET VALUATION ON WHICH TAX RATE FOR MUNICIPAL, COUNTY & LOCAL EDUCATION TAX IS COMPUTED		\$47,650,596	
20. <u>Less</u> Public Utilities		\$ 7,313,215	
21. VALUATION WITHOUT UTILITIES ON WHICH TAX RATE FOR STATE EDUCATION TAX IS COMPUTED		\$40,337,381	
A. LIST ELECTRIC COMPANIES			
NE Hydro Trans Corp		\$ 6,252,024	
NH Power Co.		\$ 201,096	
NHEC		\$ 860,095	
A1. TOTAL OF ALL ELECTRIC COMPANIES		\$ 7,313,215	
TAX CREDITS	LIMITS	NUMBER OF INDIVIDUALS	ESTIMATED TAX CREDITS
Totally & permanently disabled veterans, their spouses or widows of Vets who died or werekilled on active duty.	\$700/\$1,400	4	\$ 2,800
Other war service credits	\$50/\$100	54	\$ 5,400
Total Number and Amount		58	\$ 8,200
Payments in lieu of taxes - State & Federal Forest Land			\$20,668

Summery Inventory of Valuation continued:

ELDERLY EXEMPTION REPORT

TOTAL NUMBER OF INDIVIDUALS GRANTED AN EXEMPTION FOR THE CURRENT YEAR AND THE TOTAL AMOUNT OF EXEMPTION GRANTED

	NUMBER	AGE	MAXIMUN ALLOWABLE AMOUNT	TOTAL ACTUAL EXEMPTION
	2	65 - 74	\$ 10,000	\$ 20,000
	6	75 - 79	\$ 15,000	\$ 90,000
	11	80+	\$ 20,000	\$ 204,700
TOTAL	19		\$	\$ 314,700

CURRENT USE REPORT

TYPE	TOTAL NO. ACRES RECEIVING C.U.	ASSESSED VALUE	OTHER C.U. STATISTICS	TOTAL # ACRES
			RECEIVING 20% RECREATION	
FARMLAND	337.255	\$ 70,028	RECREATION	3,737.049
FOREST LAND	8,931.669	\$ 808,086		
FOREST LAND with DOCUMENTED STEWARDSHIP	634.630	\$ 22,636	TOTAL OF OWNERS IN C.U	141
UNPRODUCTIVE LAND	127.570	\$ 1,741		
WETLAND	113.510	\$ 1,490	TOTAL NO. PARCEL IN CU	258
TOTAL	10,144.634	\$ 903,981		

2002 TAX COMPUTATION FROM DRA

Gross Appropriation	449,957
Less: Revenues	261,683
Less: Shared Revenues	3,836
Add: Overlay	5,502
War Service Credits	8,200

Net Town Appropriation	198,149
Special Adjustment	0

Approved Town/City Tax Effort	198,140	TOWN RATE 4.15
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SCHOOL PORTION

Net Local School Budget	1,413,737
Less: Adequate Education Grant	(578,899)
State Aid Taxes	(206,061)

Approved School Tax Effort	628,777	LOCAL SCHOOL RATE 13.20
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STATE EDUCATION TAXES

Equalized Valuation (no utilities) x	\$5.80		
35,527,729		206,061	STATE SCHOOL RATE 5.11
Divided by Local Assessed Valuation (no utilities)			
40,337,381			

COUNTY PORTION

Due to County	58,325
Less: Shared Revenues	(784)

Approved County Tax Effort	57,541	COUNTY RATE 1.21
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**TOTAL RATE
23.67**

Total Property Assessed	1,090,519
Less: War Service Credits	(8,200)
Total Property Tax Commitment	1,082,319

PROOF OF RATE

Net Assessed Valuation	Tax Rate	Assessment
State Education Tax (no utilities)	40,337,381	5.11
All Other Taxes	47,650,596	18.56
		1,090,519

SCHEDULE OF TOWN OWNED PROPERTY

Map/Lot	Property Name	Acres	Land Value	Building Value	Total Value	Equipment Value
012--038	Land	11.50	20,600	0	20,600	
010-040	Warren School District	3.44	46,800	589,700	636,500	33,624
010-058	Sanford Ball Field	5.10	16,800	0	16,800	
010-070	Gleason's Store	0.40	16,900	16,900	33,800	
010-152	Highway Garage	0.23	8,200	16,300	24,500	135,000
010-218	Land	0.42	9,200	0	9,200	
010-228	Clough Cemetery	0.80	5,400	0	5,400	
010-232	Land	0.33	7,800	0	7,800	
010-234	Town Office	1.93	27,200	72,300	99,500	11,000
	Fire Department	0	0	0	0	162,500
	Police Department	0	0	0	0	6,455
010-235	Town Common	1.18	18,700	6,600	25,300	
010-237	Land	13.10	9,200	0	9,200	
010-240	Library	0.50	16,000	56,200	72,200	51,000
010-241	Town Hall	0.25	14,500	85,900	100,400	3,000
010-259	Land	3.04	5,800	0	5,800	
007-044	Transfer Station	3.60	18,500	2,000	20,500	1,200
007-095	Warren Village Cemetery - LH	7.60	14,300	0	14,300	
007-115	Warren Village Cemetery - RH	1.50	1,200	0	1,200	
007-123	Land	0.87	7,700	0	7,700	
007-157	Land	1.90	17,200	0	17,200	
007-182	Land	1.80	14,400		14,400	
005-072	Town Forest	75.40	45,300	0	45,300	
005-071	Town Forrest	27.90	25,600	0	25,600	
005-047	East Warren Cemetery	0.74	7,200	0	7,200	
004-082	Land	5.00	12,000	0	12,000	
002-063	Glenciff Cemetery	1.29	500	300	800	

BOARD OF SELECTMEN'S REPORT

As we look back on 2002, we can be proud of what we have accomplished together, and use it as a basis from which to build for the future. Unquestionably, people are moving into the area, both as seasonal residents and as permanent members of the community. This exodus from urban America continues unabated, and the presence of Wal-Mart in Plymouth, and the possible addition of Staples, Home Depot, and Target will only make our town more attractive because of the proximity of goods and services that were not available just a few years ago.

Over the past 4 years, the Board has worked hard to prepare for this inevitability. We have implemented Town policies, stabilized our employee base, established accurate and effective administrative procedures, perambulated the Town lines, performed a now-mandatory revaluation of the Town, computerized our accounting and property records, engaged in dealing with the erosion problems of the Baker River, upgraded the Town Common, and done many things that have enhanced the community we choose to call our home. Our Fire Department, Police Department, and Highway Department rolling stock are on a planned replacement schedule. And our roads are also on a 10-year Maintenance Action Plan. When taken together, all of these items combine to stabilize the Town portion of our tax rate while providing adequate revenues to responsibly manage the assets and resources for which we are responsible. Your Town Office is now capable of dealing with most, if not all of the issues that we will face as we look to the future.

As the Town comes to grips with the prospect of steady growth and the changes that will come with it, it might be prudent to develop a Capital Improvements Plan to determine the best way to renovate and/or replace existing buildings as time goes by. And it becomes ever more important that each of us stays engaged in shaping the Town's collective future. By doing so, we are able to change what needs to be improved, and to leave in place that which is good.

Quiet thanks to the many volunteers who continue to give without asking; we are grateful, and we recognize that without your efforts, much of our work could not be done. Thanks also to our employees as they carry out the day-to-day tasks we ask of them. And thanks to those of you who do your part – by voting, by coming to meetings, by helping the needy, and by doing all those things that make our Town the place we call “home”.

Respectfully,

Robert J. Giuda, Chairman
Patricia M. Wilson, Selectwoman
Michael Clark, Selectman

CEMETERY REPORT

It has been a busy year at the cemeteries. In the Glenclyff Cemetery, we have removed brush and the back right hand corner was filled in. We hope to plant grass and finish that project in 2003. Jimmy Ball and his family have done an outstanding job of keeping the grass cut and trimmed and the cemetery in order. The East Warren Cemetery and the Clough Cemetery are in a maintenance mode. At the Village Cemetery we have filled in some holes, cut the brush along the back, cleared two thirds of the way around the perimeter of the cemetery and uprighted a few stones. David Heath and his family have done an outstanding job of keeping the Village, East Warren and Clough Cemeteries mowed and trimmed.

Projects for this coming year will be to cut more brush and plant grass in Glenclyff. In the Village Cemetery, we plan to finish clearing the perimeter and replace one section of wall on the lower road. We are looking into a fence along the remaining sections of the Village Cemetery.

Respectfully,
Marie Spencer
Don Bagley
Marlene Wright

EMERGENCY MANAGEMENT

We appropriate only a small amount of money for Emergency Management but there are outside sources we can tap for funds. We are looking for grant money to do restorative work on the Baker River and possibly for an emergency operations center. We are also looking for funds for a generator for the school.

The Baker River is a chronic problem with washouts and flooding threatening bridges and private property. Several grants have been applied for to find money for restorative/protective actions on the Baker River. One promising area (in coordination with NH Office of Emergency Management) is an \$11,000 grant for engineering studies. Once the studies are complete, then Warren can apply for a River Mitigation grant. The Mitigation grant, through FEMA, normally has been applied towards preventing structural damage. But the NH Office of Emergency Management has convinced the Feds to broaden the guidelines and I have been assured that, if we jump thru enough hoops, Warren will qualify for a major river renovation grant under federal auspices. The grant amount should be in the \$100,000 range.

The NH of Emergency Management has been told that NH will receive approximately 3 million dollars from the federal government for anti-terrorism projects. As of my last contact, the money is not yet available. But once the floodgates do open, we tentatively have on tap funding that could be used towards the building of an Emergency Operations Center or perhaps the creation of a mobile unit for the purposes of Emergency/Disaster management.

I am presently looking towards a grant which would offset the costs of running a mock disaster in our area in the late spring or early summer. This is a good way to test our disaster preparedness, in addition to giving our equipment and our volunteers an opportunity to work with equipment and disaster protocols in an multi-agency response.

Finally, I have asked the town to consider using some monies from the Emergency Management Expendable Trust Fund for the purpose of purchasing and installing a generator for the school. The school is a designated gathering point should a natural or man-made disaster occur but it does not have a source of back-up power. I believe that, with a minimal amount of expenditure (surplus equipment), we could assure that one town building is available as a gathering point in a disaster situation.

I would urge all the citizens of Warren to understand this one point, what was once unthinkable has now occurred. Do not for one minute believe or become complacent about the idea of disaster preparedness. If a disaster does occur, I would much rather we were in the position of having it and not needing it, rather than needing it and not having it. Let us hope for a quiet 2003 and many years beyond that, but I believe this hope to be unrealistic.

Anthony Mincu, Emergency Management Director

WARREN VOLUNTEER FIRE DEPARTMENT REPORT

It's always satisfying to say it's been another safe year for the community. I think a lot has to do with our Fire Prevention Week Program at the school. We take the time from work and play and spend some time on real hands-on education with your children and teach them not to play with fire and also what to do if there is one. Special thanks to Smokey Bear for being at our program! The little kids really loved him.

Now, as far as what's happening at the station, we have formed a committee to find the town a good, used, multi-purpose fire truck to replace our 1974 pumper and our utility truck. Both trucks are very tired and need some major mechanical work. We feel that we need the truck now before we put more tax money into a truck that's 29 years old. We ask for your support on this article to draw the money out of capital reserve.

Our membership is the most solid group of individuals we have had since I became chief. We continue to train and prepare for situations that may face us when you need us. This years "FIREFIGHTER OF THE YEAR" goes to Don Bagley Sr. Don has given countless hours to the department including training the men once a month and pulling drills at the Glenclyff Home. Thank-you Don.

As of January 1, 2003, State law Prohibits Residential Trash Burning. Please pick up a pamphlet at the town office or from the transfer station. If you have questions you can call (800) 498-6868 N.H. Department of Environmental Services.

Again, I want thank all members for their commitment and dedication to protecting the town's people and property. And I want to thank the town's people for your support and remind you to check your smoke detector and lets have another good safe year.

Respectfully submitted
Dave Riel, Chief

2002 Fire Calls for Warren Volunteer Fire Department

Motor Vehicle Accidents	12	Mutual Aid calls	4
Station Coverage	2	Structure fires	4
Trees on wires	5	Outside fire (no permit)	4
Smoke investigation	2	Motorcycle	2
Forest/Brush fires	3	Search and Rescue	1
Manpower for carry out	3	Snowmobile accident / fire	2
Service Call	3	Fire alarm activation	2
Cover Truck for Piermont	3	Chimney fires	<u>2</u>
		Total calls	54

JOSEPH PATCH LIBRARY REPORT

The year 2002 was a year of improvements for the inside of the library. The walls were painted for the first time in a very long time. Also, Janice Sackett donated her time and did a great job refinishing the hardwood floors. Thank you to everyone who helped in the moving of books to get these jobs done.

This year saw a change in the position of treasurer. Marlene Wright took over for Kristine Pettee. We'd like to say thank you to Kristine for her past service.

Also, we got the exciting news that the library will be receiving two free computers courtesy of The Gates foundation. These will be very helpful to students and adults for research and for people wishing to check e-mail.

We had a good year for circulation with a slight increase in total items borrowed with 3,452. Also showing a rise in number were total borrows with 1421. Other totals were as follows: 1384 adult books, 653 children's books, 500 magazines, and 915 audio-visual items.

Inter-library-loans proved to be a popular service with 115 items being borrowed from other New Hampshire libraries.

This year we've added 200 books and 86 audio-visual items to the collection. Of these, 148 were donated and 138 were purchased.

We look forward to the coming year and hope to see many more of you using our services.

Respectfully submitted,
Emily Evans, Chairman
Joan Bloom, Secretary
Marlene Wright, Treasurer
Juli Noury, Librarian
Joanne Hansen, Assistant Librarian

JOSEPH PATCH LIBRARY FINANCIAL REPORT
January - December 2002

Beginning Balance		\$5,503.04
<u>INCOME</u>		
Transfer from Town:	\$6,126.49	
Interest Income:	66.03	
Transfer from Library Trust Funds	213.32	
Miscellaneous:	320.25	
		<u>6,726.09</u>
TOTAL INCOME		\$12,229.13
<u>EXPENSES</u>		
Heating fuel	\$1,058.62	
Electricity	561.25	
Books and audio-visual materials	1,478.80	
Encyclopedia Fund	100.00	
Magazines/newspapers	365.19	
Supplies (includes postage)	452.91	
Services, dues	226.00	
Telephone (includes computer)	1,092.44	
Outside Maintenance (includes mowing & snow removal)	<u>158.00</u>	
		\$5,493.21
Ending Balance		<u>\$6,735.92</u>
TOTAL		\$12,229.13
Salaries and benefits (paid from Town Account)	\$8,457.58	

OLD HOME DAYS REPORT

Here we are into another year. Again we come to you for help with our three day weekend. There is much to do and so very few of us. We know that our young people and parents have some good ideas. There are no ideas too large or small. Bring them to us so we can talk them over. We know that you would like to see Old Home Days weekend continue but without much needed help we don't know how much longer we can keep going.

There are a lot of plans to be made and jobs to be done. We need to raise money for our fireworks which are expensive but they are worth it as they are just about the best around. The fund-raising for this is in addition to the money received from the Town. Thanks to Lloyd and Anita Gate, we have our Blue Grass Festival every year but again we don't know how long we can get them. It gets harder and harder to find a band or a DJ for our Saturday night dance within our price range. If you know of someone, let us know. We need posters made. We also need a theme for this year. We know that there are people out there with ideas and abilities. Just come to us and let us know how you would like to help. Please contact any member of the committee.

This is a family weekend. Lets keep it going. Our dates this year are July 11, 12 and 13.

Lois Buttrick
Marie Spencer
Ab Wilson

Lloyd & Anita Cate
Don Bagley
Jack Bradley

Financial Report

<u>EXPENSES</u>		<u>INCOME</u>	
Advertising	864.21	Carry Over	3,376.18
Fireworks	1,500.00	Town Appropriation	5,000.00
Dumpsters	302.80	Space Rental	1,036.19
Port-A-Potties	340.00	Tent Rental	100.00
Parade Prizes	606.00	Donations	352.18
Bands	2,725.00		
Saturday's Ent	500.00	Total	<u>\$9,864.55</u>
Sunday's Ent	1,350.00		
Postmaster	34.00	Balance	\$1,606.54
Service Charge	36.00		
Total	<u>\$8,258.01</u>	Scholarship	\$ 611.45

OVERSEER OF PUBLIC WELFARE REPORT

Its never easy, and often embarrassing, to ask for assistance. There are State and Federal agencies ready to help those that are in need but this process can take weeks if not months. That is why we have Town welfare to help families during this time and in other emergencies. Last year \$3,001 was appropriated and \$7,218.12 was spent, leaving a shortfall of \$4,217.12.

Ten families were assisted. Some for medicine, rent, heat and/or electric. All these families met very specific State guidelines and provided the necessary documentation needed for their assistance.

If you need help, please call. We have phone numbers and information on other programs that can help you.

Respectfully submitted,
Donna White

PARKS & RECREATION REPORT

The Warren Park and Recreation Department has had a wonderful year. Many things have been done in the town and new and exciting thoughts are in the process for the coming year. The Warren Park and Recreation has worked on or contributed to the following:

1. Flowers on the common with wonderful help from Paula Boutin and her volunteers. We thank all who helped with this worthy project.
2. Four benches have been placed around the common.
3. WPR has done a spring clean up on the common area, including fertilizing the common.
4. We now have Christmas trees for the flower buckets on the common. We thank Mrs. Witcher for the lights she donated.
5. Porta Potties were available at Sanford Field and the school.
6. Money was donated to help with the ski program.
7. Circle Dances were offered to all at the Town Hall.
8. WPR has helped support the handicapped access to the Town Library.
9. We have again been involved with the DOT in the clean-up of our town by sponsoring a 2 mile stretch from the Warren-Wentworth bridge to the area across from the fire station.
10. WPR has helped support the Memorial Park with bricks for their walk way and flowers.
11. WPR has purchased tables and cleaning supplies for the Town Hall.
12. Dances and Concerts have been held throughout the year. Donations from a couple the concerts were given to a family in town with an ill child. Other donations were used for the Common and Town Hall.
13. WPR offered a summer program for children, however little interest was shown so it was cancelled this year. We will try again next year. Anyone who would be interested in this program, please let us know.

We have many plans but not enough workers. If you would be at all interested in helping us PLEASE, come to our meetings. They are held the 1st Wednesday of the month at 6:30 at the Warren Village School. If you have any ideas, we would love to hear them. This year it would have been great to have an ice skating rink but we just could not find anyone willing to help. Would you be interested for next year?

Thank you,

Don Bagley
Lynn Clogston
Vicki Swan
Andy Bourassa
Harry Wright, Jr.

PLANNING BOARD REPORT

Subdivisions this past year:

1. Lydia Belyea/David & Helen Caverhill/Eugene & Margaret Witcher: lot line adjustment.
2. Greg & Juli Noury/Linda Flagg: lot line adjustment.
3. Frederick & Ines Yeatts: subdivision, house & four acres taken from 215 acre parcel.

Eleanor Spiller resigned. We would like to thank her for her time, effort and support. Alternated Paul Vonverde filled her position on the Board, leaving vacant an alternate position. The Board appointed Anthony Mincu as the new alternate.

We have been working on the master plan with good progress. North Country Council has been helpful in this project. Thanks to all who participated in our community attitude survey. This information will be used to help plan Warren's future.

Our goal for 2003 is to update our subdivision regulations. These regulations were adopted in 1987 and haven't been updated since then.

Our meetings are on the first Thursday of every month. The public is invited to attend.

Lloyd Bixby, Chairman

POLICE DEPARTMENT REPORT

Without the residents of Warren, there would be no Police Department. Thanks to each of you for your continued support of my office as your elected chief.

The department is one person operated with use of any and all available resources when the need arises. Finding a happy medium between a full-time job, family life and providing enforcement to our community is sometimes tricky. Dedication, self-discipline, knowledge, experience, training and utilization of resources has allowed me to accomplish this. A strong rapport with State Police, Grafton County Sheriff's Department and local police departments and agencies has proven to be a great asset.

We have a great town with new residents moving here for its beauty of land, small town atmosphere and quiet country life. I welcome all of you. We are growing and along with it comes increased tourism, traffic and the need for increased patrols to protect and enforcement of state laws. This will remain my priority. The department will remain one person this coming year with limited funds for an assistant officer to help out with events when the need arises.

The current 1995 police cruiser has been a great vehicle but like everything older, it is requiring more maintenance to keep it on the road. I have submitted a warrant article to replace the car in 2003 using capital reserve funds. This should allow us to run for at least 4 or 5 more years while we continue to build capital reserve funds again.

I am working to acquire funds by a contract with Fish & Game to enforce OHRV regulations. One hundred hours has been asked for. This will come as a contract that would reimburse the Town for hours used. This will be a revenue offset for us and is reflected in my proposed budget for 2003.

The 2002 statistics display our activity. Much has been done. We accomplished and responded to more calls than last year. Times are changing. The department is available 24/7 for your requests and emergencies. For non-emergencies, call 787-2003 or call me direct. Have a safe year and again, thank you for your support.

Respectfully submitted;
Chief Warren Davis

WARREN POLICE DEPARTMENT ACTIVITY REPORT

January - December 2002

Assist from Warren	22	Runaway Person(s)	2
		Sexual Assault	3
DCYF Assist	16	Protective Custody w/ Transport	14
Motor Vehicle Accidents	7	Arrest by Warrant/Other	9
Motor Vehicle Assists	51	Break-In/Theft/Vandalism	11
Suspicious Vehicle Checks	48	Residence Security Checks	101
Excessive Speed Stops	434	Burglar Alarm Response	5
Written Warnings	93	Trespass Complaint	16
Citations	84	Civil Standby	37
Verbal Warnings	257	Resident Complaints to PD	339
DUI Alerts	39	Info/Advice Calls	55
DWI	3	Court Appearance	7
Vehicle Unlock Requests	40	Animal Control Response	67
VIN Registration Verifications	33	Sex Offender Registrations	<u>3</u>
911 Hang-Up Response	28		1462
Attempted Suicides	3		
911 Hang-up Response	28	OHRV Stops	121
Emer. Protection Order Issue	7	Verbal Warnings	119
Domestic Violence/Dispute	43	Written Citations	2
Suspicious Persons	15		
Missing Person(s)	4	TOTAL ITEMS	1583

RECYCLING COMMITTEE REPORT

The Recycling Committee was convened after Town Meeting 2002. We have been meeting regularly since then. Our first goal was to educate ourselves through contact with recycling agencies and through investigation into recycling programs of surrounding towns.

Since the cost of transportation of recyclables was at issue, we volunteered to transport in our own private vehicles in July. The Selectmen accepted our proposal and a recycling program was reinstated at the Warren Transfer Station. Several of our members volunteered at least three hours a week at the Transfer Station to assure that recyclables were put into the correct container. We made weekly trips to the Plymouth Transfer Station with our plastics throughout the summer and early fall. Our glass was transported to Rumney to be processed in the regional glass crusher. We learned that the weight of the glass makes it impractical to transport in private vehicles. Other transport possibilities will be investigated.

We are currently recycling mixed paper (to begin again in the spring), plastic #1 and #2, glass and aluminum cans (proceeds to the school). At the present time, there is no market for tin cans. We are grateful to the Warren residents who bring us cleaned containers. It takes a little extra effort and is appreciated.

The arrival of winter has made our recycling efforts temporarily impossible. Our 30 yard roll-off for mixed paper is covered by a tarp only. We need a substantial roof at the transfer station (hopefully a three-sided structure) in order to recycle during the winter.

Maggie Carr and Nancy Chandler have been appointed as alternates representing Warren at the meetings of the Pemi-Baker Solid Waste District. This group has been supportive and informative. New Hampshire the Beautiful, the Northeast Resource Recovery Association, the North Country Council and the Governor's Office on Recycling (recently discontinued) have all been helpful to us. We especially appreciate the support and encouragement of Marghie Seymour of NH the Beautiful, Dan Woods of North Country Council and Paul Freitas, manager of the Plymouth transfer station. The following Warren people have contributed to our efforts: Tom Barr, Sandy Bisson, Maggie Carr, Nancy Chandler, Nelson Kennedy, Sarah Lester, Jim McHugh, Justin Monninger, Wendy Monninger, Jan Nash, Susan Spencer and Mel Trott. Our special thanks go to Jim Price for his cooperation and his friendship and to Don Bagley for his time, his "can-do" attitude and the use of his truck. Those of us who have volunteered our time have found our efforts to be satisfying and often fun! Why not join us?

Please stop at our display table on Town Meeting Day. And RECYCLE - for the health of our planet.

Respectfully submitted,
Nancy Chandler

ROAD AGENT'S REPORT

In 2002, we continued with the paving projects that were started several years ago. When I started serving as your road agent, I was asked to develop a yearly plan to resurface all existing asphalt roads in our town. I'm happy to report that this project is nearing its completion. Most of the funding came from Block Grant funds received from the state. This year we will only do School Street and the front parking lot to lessen the tax burden. The 2002 project was the most costly part of the plan. Breezy Pt. Rd. and Studio Rd. were paved. It was originally thought that Breezy Point Rd. would cost well over \$110,000. The road is now finished at less than half that amount. The tar was ground up and reused as base and topped with asphalt. The asphalt top was to prevent washing out. The upper end was done the previous year. It was broken up and the asphalt reused as a base and topped with gravel. The upper portion of the road will remain gravel, and of course the bottom will remain asphalt.

In the spring of 2002, money was needed from the highway budget to prevent the loss of Studio Rd. and Bixby Rd. bridges. Even though this was an unexpected expense, the highway dept. still came in under budget. The work done is only a temporary fix, but at least buys us time for the proper permits and a long range plan.

The maintenance part of the budget continues to go upwards. This is due to the age of some of our equipment. There is a plan in place to replace the 1991 International dump truck, possibly in 2004. There will also be a grader coming up for sale within the next few years that would make the town a good machine. It is currently owned by another town. I realize that taxes have gone up and times are very hard for a lot of people. I would greatly appreciate any suggestions on how to replace this equipment as cheaply as possible. Also, the town needs to replace or move the highway garage to another location. There does exist a good opportunity to do so now. All suggestions and ideas to help this problem would be appreciated, and ultimately left up to the tax payers of Warren to decide.

One project not completed was Stimson Rd. My apologies to the residents of Stimson Rd. There have been permit and deed problems. It will be completed in 2003.

I had a lot of personal and health problems to deal with this year. I have moved forward from these problems and appreciate your patience and support. I look forward to serving you as road agent in 2003.

Respectfully submitted,
Leslie Wright, Road Agent

Tax Collector Report 2002
 Summary of Tax Warrant:
 For the Year Ended December 31, 2002

	LEVY OF 2002	LEVY OF 2001	LEVY OF 2000	LEVY OF 1999
-DR-				
UNCOLLECTED TAXES				
BEGINNING OF YEAR				
Property Taxes	XXXXXX	154,865.87	(378.42)	(2,041.88)
Land Use	XXXXXX	442.00		(10.32)
Yield	XXXXXX	3,133.41	(0.30)	269.25
Excavation Tax	XXXXXX			
Interest	XXXXXX			30.41
Other Charges	XXXXXX			1,388.94
TAXES COMMITTED				
Property Taxes	1,103,321.17			
Land Use	4,320.00			
Yield Tax	11,477.32			
OVERPAYMENTS				
Collect Int.-Late Taxes	841.91	11,615.27		
Penalties - other taxes	27.00	478.00	20.00	
		1,392.50		
	<u>1,119,987.40</u>	<u>171,927.05</u>	<u>(358.72)</u>	<u>(363.60)</u>
REMITTED TO TREASURER				
Property Taxes	577,064.46	89,327.42		
Land Use	1,083.10			
Yield	10,309.27	423.44		
Excavation Tax				
Interest	829.75	4,751.87		
Penalties - other taxes	17.00	478.00	20.00	
Conversion To Lien		79,103.16		
Overpayment				
ABATEMENTS MADE				
Property Taxes	934.46	27.36		
Excavation Tax				
UNCOLLECTED TAXES				
Property Taxes	474,723.04	(2,184.20)	(378.42)	(2,041.88)
Land Use	3,236.90			(10.32)
Yield	971.85		(0.30)	269.25
Overpayment				
Excavation Tax				
Interest	12.16			30.41
Penalties-Other Taxes	10.00			
Other Charges				1,388.94
	<u>1,069,191.99</u>	<u>171,927.05</u>	<u>(358.72)</u>	<u>(363.60)</u>

Tax Collector Report

For the Year Ended December 31, 2002


	LEVY OF 2001	LEVY OF 2000	LEVY OF 1999	LEVY OF 1998
-DR-				
UNREDEEMED - BEGINNING		16,565.38	1,062.60	11,616.59
LIENS EXECUTED DURING YEAR	79,103.16			
INTEREST AND COST	3,435.57	3,589.38		
TOTAL DEBITS	82,538.73	20,154.76	1,062.60	11,616.59
-CR-				
REMITTED TO TREASURER				
Redemptions	24,519.28	9,203.78		
Interest/costs	3,435.57	3,569.59		
Abatements of Unredeemed Taxes	67.34			
UNREDEEMED - ENDING	54,516.54	7,381.60		
EXCESS DEBITS(CREDITS)	82,538.73	20,154.97	1,062.60	11,616.59

TOWN CLERK'S REPORT

January 1, 2002 - December 31, 2002

2002 Motor Vehicles Permits	\$96,060.50
2002 Filing Fees	9.00
2002 Dog Licenses Issued	1,003.00
2002 Vital Records	377.00
Returned Check Fee	75.00
Dog Fine	25.00
Recount Fee	10.00
Tax Exemption Application	5.00
Municipal Agent Fees	652.00
Title Fees	142.00
	<hr/>
	\$98,358.50

Respectfully submitted



Sharon L Pushee
Town Clerk

TRANSFER STATION REPORT

The year 2002 brought recycling back to the town. Although we are still ironing out the problems, we are, in general, enjoying success. Many thanks to the Recycling Committee - Nancy Chandler, Maggie Carr, Susan Spencer, Nelson Kennedy and Don Bagley. They have worked hard at the station. The price of recycling has not improved that much to show a profit. We are hoping for a better 2003.

We turned back \$25,919.23 to the Town in 2002. This helps to offset the cost of running the transfer station. We are showing an increase in the amount of trash taken in.

Many thanks to Tom Barr and David Chase for their work this past year.

Sincerely,
Jim Price
Transfer Station Manager

TREASURER'S REPORT

JANUARY 1 - DECEMBER 31, 2002

RECEIVED FROM : TAX COLLECTOR

1999 Redeemed Tax	8,320.93
1999 Redeemed Tax Interest	3,035.04
1999 Costs	220.00
2000 Redeemed Tax	24,145.78
2000 Redeemed Tax Interest	2,952.28
2000 Costs	308.57
2001 Property Tax	82,117.21
2001 Property Tax Interest	11,122.53
2001 Costs	444.00
2001 Yield Tax	423.44
2001 Yield Tax Costs	34.00
2002 Excavation Tax	803.30
2002 Land Use Change Tax	1,083.10
2002 Property Tax	631,856.15
2002 Property Tax Interest	829.75
2002 Yield Tax	10,505.47
No record	1,500.00
NSF check fees	15.00
	<hr/>
	779,716.55

RECEIVED FROM: TOWN CLERK

Dog Fines	25.00
Dog Licenses	1,003.00
Filing Fees	9.00
Motor Vehicle Permits	96,060.50
Municipal Agent Fees	652.00
NSF check fees	75.00
Recount fee	10.00
Tax exemption application	5.00
Title fees	142.00
Vital statistics	377.00
	<hr/>
	98,358.50

RECEIVED FROM SELECTMEN AND OTHER SOURCES

Aluminum Cans	459.32
Current Use Applications	98.04
Highway Block Grant	30,473.86
Interest - Checking	84.70

RECEIVED FROM SELECTMEN AND OTHER SOURCES continued

Interest - Passbook	6,305.44
Miscellaneous	
Cable Franchise	1,372.26
Copies	161.44
Lot Line Adjustment	12.34
N. H. O. E. M.	488.26
Recording fee	16.34
Town Hall rent	200.00
Welfare Security Deposit refund	325.00
PILT	20,668.00
Pistol Permits	130.00
Planning Board	137.00
Police Department - fines & reports	368.00
Refunds	197.26
Reimbursements	
Child Support	5,300.00
Forest Fires	719.64
Health Insurance	925.54
Revenue Sharing	9,894.64
Rooms & Meals Tax	25,311.41
Transfer Station	
Salvage - Recycling Committee	223.30
Salvage - White metal etc.	150.83
Stickers	20.00
User Fees	25,525.10
	<u>129,567.72</u>

TOTAL DEPOSITS**1,007,642.77****CHECKBOOK RECONCILIATION**

Funds Available - January 1, 2002	
Woodsville Guaranty Savings Bank - Checking	117.95
Community Guaranty Savings Bank - Checking	(3,850.33)
Community Guaranty Savings Bank - Passbook	447,055.32
	<u>443,322.94</u>
Deposits from all sources	1,007,642.77
	<u>1,450,965.71</u>
Less Selectmen's Orders Paid	(1,347,499.82)
Balance - December 31, 2002	103,465.89

CHECKBOOK RECONCILIATION continued

Funds Available - December 31, 2002	
Woodsville Guaranty Savings Bank - Checking	117.95
Community Guaranty Savings Bank - Checking	(21,868.32)
Community Guaranty Savings Bank - Passbook	125,216.26
	103,465.89

OTHER ACCOUNTS

BATCHELDER BROOK ESCROW

Balance January 1, 2002	3,623.03
Interest Received - Passbook	73.02
Balance December 31, 2002	<u>3,696.05</u>

TIMBER TAX ESCROW

Balance January 1, 2002	1,523.95
Interest Received - Passbook	30.74
Balance December 31, 2002	<u>1,554.69</u>

WARREN EMERGENCY MANAGEMENT

Balance January 1, 2002	1,357.78
Interest Received - Passbook	27.37
	<u>1,385.15</u>

WARREN HOUSING IMPROVEMENT PROGRAM

Balance January 1, 2002	1,748.03
Repayment of Loan	7,191.76
Interest Received - Passbook	106.65
Balance December 31, 2002	<u>9,046.44</u>

WARREN PARKS & RECREATION (CAMP)

Balance January 1, 2002	446.82
Interest Received - Passbook	6.45
Balance December 31, 2002	<u>453.27</u>

Respectfully submitted,



January 23, 2003

Report of the Trust Funds of the Town of Warren on December 31, 2002

Date of Creation	Name and Purpose of Trust	Principal				Income			Total Principal and Income
		Beginning Balance	New Funds Created	Ending Balance	Beginning Balance	Income	Expended	Ending Balance	
Nonexpendable Trusts:									
	Cemetery Care Trusts:								
Various	Village Cemetery	55,685.97		55,685.97	12,270.38	1,017.65		13,288.03	68,974.00
Various	Glenclyff	7,909.35		7,909.35	1,936.07	147.40		2,083.47	9,992.82
Various	East Warren Cemetery	4,300.00		4,300.00	1,404.24	85.38		1,489.62	5,789.62
Various	Clough Cemetery	3,300.00		3,300.00	901.46	62.74		964.20	4,264.20
		71,195.32		71,195.32	16,512.15	1,313.17		17,825.32	89,020.64
Expendable Trusts:									
7/12/01	Technology Fund - school	10,000.00		10,000.00	123.40	151.43		274.83	10,274.83
7/12/01	Special Education Trust	10,000.00	5,000.00	15,000.00	123.40	158.97		282.37	15,282.37
7/12/01	School Building Maintenance	10,000.00	5,000.00	15,000.00	123.40	158.97		282.37	15,282.37
4/23/01	Cemetery Expendable	2,259.00	2,212.00	4,471.00	42.98	36.97		79.95	4,550.95
9/18/01	Transfer Station	2,774.00	1,226.00	4,000.00	9.14	43.18		52.32	4,052.32
11/5/02	River Mitigation Exp		2,500.00	2,500.00		2.96			2,502.96
11/5/02	Emerg Mnqmt Exp		2,000.00	2,000.00		2.23			2,002.23
11/5/02	Fire Dept Exp		1,500.00	1,500.00					1,500.00
		35,033.00	19,438.00	54,471.00	422.32	549.52		971.84	55,448.03
Capital Reserve Funds:									
3/8/94	Police	4,050.48	3,000.00	7,050.48	1,623.03	84.96		1,707.99	8,758.47
3/14/89	Ambulance	2,000.00		2,000.00	481.83	37.27		519.10	2,519.10
4/13/79	Fire Truck	13,467.68		28,467.68	325.28	208.33		533.61	29,001.29
3/14/86	Highway Equipment	4,984.13	15,000.00	23,984.13	1,748.56	100.79		1,849.35	25,833.48
3/8/94	Landfill	16,000.00	2,000.00	18,000.00	4,302.70	304.11		4,606.81	22,606.81
3/8/94	Revaluation	23,210.86	2,000.00	25,210.86	6,768.72	439.53		7,208.25	32,419.11
3/14/95	Library	2,500.00	500.00	3,000.00	446.12	43.98		490.10	3,490.10
3/14/95	Bridges	5,000.00	2,500.00	7,500.00	5,789.39	161.54		5,950.93	13,450.93
3/14/95	Town Hall	1,951.94	1,000.00	2,951.94	4,223.97	92.64		4,316.61	7,268.55
3/14/95	Highway Building	7,674.75	3,000.00	10,674.75	1,144.60	132.02		1,276.62	11,951.37
3/13/99	Redstone Missile	300.00	100.00	400.00	14.09	3.99		18.08	418.08
		81,139.84	48,100.00	129,239.84	26,868.29	1,609.16		28,477.45	157,717.29
Agency Trusts:									
	Warren School District Trusts:								
	School Trusts-Wm+Fr Little,Wm Dow	11,725.42		11,725.42	473.50	181.55	473.50	181.55	11,906.97
	School Improvement Capital Reserve	11,725.42		11,725.42	2,307.69	110.83		2,418.52	14,325.49
		199,093.58	67,538.00	266,631.58	46,583.95	3,764.23	473.50	50,348.18	316,511.45
	Totals								

WARREN COUNCIL FOR VETERANS' AFFAIRS REPORT

The town voted on Town Meeting day, to change the name of Lower Common to Memorial Park.

The Bronze Plaques were secured to boulders by Dusty Harris, of Fairlee Granite Company on 2 June 2002. These join the WWII Bronze Plaque placed last year and the WWI Bronze placed in 1919 and the Civil War Monument placed in 1913.

Warren VFW Post #10292 gave money to purchase a new enduring 25 foot aluminum flag pole. This was put in the prepared footing by Ronnie and Chris Whitcher and Adam Kennedy. The bronze plaque, to acknowledge the gift, was attached by Phil Belyea.

New individual flag holders were purchased.

The facsimile brick paving slabs for the walk-way were provided by Parks & Recreation and Council funding. Dick Martin assisted Grover Libby in setting these.

Strong, heavy mahogany wood for the park sign was shaped by Mel Hansen, beautifully carved and decorated by Andrew Mauchley, attached to a rugged post by David Caverhill and was seated deeply in the ground by Jim MacKenzie.

Irving Cushing and Dick Martin assisted Bob Giuda and Council members in seating posts and erecting the fence to protect the rear portion of the Park from motor vehicle encroachment. The Masonic Order funded the last section of fence which abuts their property. Loam donated by John King was spread by Bill Ames with his equipment.

Council members sited the boulders for the Bronzes, cemented around the boulders, planted small gardens of hostas and lilies, removed the old broken cement from around the Civil War Monument, set the paving stones for the new walk, and poured the footings for the new flag pole.

Purchase, planting and fertilizing of two Spirea bushes and a Rhododendren plus the preparation, fertilizing and seeding for a lawn was funded by the Town, Parks & Recreation, the Council and private sources.

Except for that done by a local nursery, all labor was provided by volunteers. WE THANK THEM.

It was decided not to replace the large Conifers, set out by Simeon Alessandrini over 50 years ago, until later.

The placement of the Korean War and Vietnam War Plaques this year completes the task we set ourselves a year ago. We are pleased to have been instrumental in creating this Memorial Park to honor the men who left this town to serve our Nation.

GOD BLESS THEM ALL and
GOD BLESS THE UNITED STATES OF AMERICA

Eleanor V. Spiller, Lt Col, USA Ret.
Eugene R. Whitcher
Grover E. Libby
Robert W. Bixby

**WARREN COUNCIL FOR VETERAN'S AFFAIRS
FINANCIAL REPORT**

Balance January 1, 2002	1,629.34
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Deposits

Donations	25.00
Interest Received - Passbook	22.12
VFW Post 10292	<u>1,500.00</u>
	3,176.46

Expenses

Fencing	282.38
Flag Pole & foundation	958.60
Markers	67.40
Plaques	1,692.63
Walkways	115.37
Landscaping	<u>60.08</u>
	3,176.46

Balance 12-31-02	-0-
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Respectfully submitted
Susan Spencer
Treasurer

EXECUTIVE COUNCIL REPORT

A new era is underway in the Executive Branch of your NH State Government, headed by Governor Craig Benson. I envision that his administration will be bringing new and innovative ideas of a modernized New Hampshire State Government by utilizing tools of the new age of technology. This will bring enhanced services to the citizens and users of NH State Government. Through the many checks and balances of power at the State Capitol, Governor Benson will not go too slow or too fast.

I encourage citizens to contact Governor Benson and offer to serve on a Board or Commission. Each biennium more than 300 citizens are appointed to these public Boards. The address is: State House, 107 North Main St. Concord, NH 03301. The phone number is: 603 271-2121. A new administration is in Concord. Let's make very sure our region is a part of the Benson era of New Hampshire! For a listing of the Boards and Commissions under the authority of the Governor and Council, please visit the Secretary of State Web site at: <http://webster.state.nh.us/sos/> or call my office at 271- 3632.

As Councilor, I will be conducting official tours with Commissioners and Directors of State Agencies all summer and fall of 2003. If you have a special event or project you would like a certain agency to visit or focus on, please let me know.

As Councilor, I will be holding official summer 2003 hearings on proposed changes to the NH Ten Year Highway Plan. All Towns, Counties and Cities will be notified of this schedule of public hearings in your region. Please utilize your regional Planning Commission as a starting point for your transportation ideas and concerns. For detailed information on the Ten Year Highway Plan visit the Department of Transportation web site: <http://webster.state.nh.us/dot/>.

All citizens and public agencies should contact our NH Congressional Delegation and ask for more support from Washington, DC. New Hampshire ranks near the bottom of the list in monies returned back from the Federal budget.

For every dollar of taxation we send to Washington, we get back ONLY 71 CENTS! Let's send many lists to Senators Gregg and Sununu, and Congressmen Bass and Bradley and give them a chance to do better!

Please keep in touch with my office. I am at your service.

Sincerely Yours,
Raymond S. Burton

GRAFTON COUNTY COMMISSIONERS REPORT

The Grafton County Dispatch Center has been in operation for 29 years at the Sheriffs Department, Grafton County Superior Courthouse.

Over the years, towns and various law enforcement organizations have asked the Grafton County Dispatch Center to function as their dispatch service. The Dispatch Center currently dispatches for 59 organizations (21 police, 25 fire, 13 EMS) providing a variety of ambulance, fire, police, and other related services to the people of this area of Grafton County. On an annual basis, there are some 500,000 radio transmissions, and 108,000 phone calls. It costs \$548,000 to operate this Center, which also handles all 911 calls referred by the New Hampshire 911 System.

There is a system for towns and cities to pay for the Grafton County Dispatch Center to provide dispatching cars, and personnel to emergency needs. The county Board of Commissioners voted on December 10, 2002 to increase fees charged to the user towns. The total increase is \$88,254.00, which is the total collected from 28 towns and other organizations. This will bring in a new total of \$298,568.00 as income to attempt to bring the level of fees charged to each town which is based upon use.

The Grafton County Dispatch Center is run with a minimum of two full-time dispatchers and has the most modern of equipment staffed by professionally trained personnel who are certified by the FBI and the New Hampshire Bureau of Emergency Communications. Over the past year, the State of New Hampshire's Department of Safety has provided some one million dollars worth of radio and transmission equipment to the towns and City of Lebanon here in Grafton County to better enhance the use of the equipment communicating with the Dispatch Center. The quality of service is high, and the equipment is the best.

Anyone wishing a list of the towns using the service and level of usage by each town, and/or having a tour of the Dispatch Center itself, should call Sheriff Charles Barry or Dispatch Center Director of Communications Tom Andross at 603-787-6911. Sheriff Barry and his staff are always willing to make presentations to interested Selectboards or local organizations interested in this operation at Grafton County's Government.

Commissioners:

District 1 Michael Cryans

District 2 Ray Burton

District 3 Steve Panagoulis

GRAFTON COUNTY SENIOR CITIZENS COUNCIL, INC. REPORT

Grafton County Senior Citizens Council, Inc. is a private nonprofit organization that provides programs and services to support the health and well being of our older citizens. The Council's programs enable elderly individuals to remain independent in their own homes and communities for as long as possible.

The Council operates eight senior centers in Plymouth, Littleton, Canaan, Lebanon, Bristol, Orford, Haverhill and Lincoln and also sponsors the Retired and Senior Volunteer Program of the Upper Valley and White Mountains (RSVP). Through the centers and RSVP, older adults and their families take part in a range of community-based long-term services including home delivered meals, congregate dining programs, transportation, adult day care, chore/home repair services, recreational and educational programs, and volunteer opportunities.

During 2002, 46 older residents of Warren were served by one or more of the Council's programs offered through the Plymouth Regional Senior Center:

- Older adults from Warren enjoyed 307 balanced meals in the company of friends in the Plymouth center's dining room.
- They received 1,560 hot, nourishing meals delivered to their homes by caring volunteers.
- Warren residents were transported to health care providers or other community resources on 1,248 occasions by our lift-equipped buses.
- They received assistance with problems, crises or issues of long-term care through 71 visits by a trained social worker.
- Warren's citizens also volunteered to put their talents and skills to work for a better community through 394 hours of volunteer service.

The cost to provide Council services for Warren residents in 2002 was \$25,258.17.

Such services can be critical to elderly individuals who want to remain in their own homes and out of institutional care in spite of chronic health problems and increasing physical frailty, saving tax dollars which would otherwise be expended for nursing home care. They also contribute to a higher quality of life for our older friends and neighbors. As our population grows older, supportive services such as those offered by the Council become even more critical.

Grafton County Senior Citizens Council very much appreciates Warren's support for our programs that enhance the independence and dignity of older citizens and enable them to meet the challenges of aging in the security and comfort of their own communities and homes.

Carol W. Dustin, Executive Director

Grafton County Senior Citizens Council, Inc.
 Statistics for the Town of Warren
 October 1, 2001 to September 30, 2002

During the fiscal year, GCSCC served 46 Warren residents (out of 164 residents over 60, 2000 Census).

<u>Service</u>	<u>Type of Service</u>	<u>Units of Service</u>	<u>X</u>	<u>Unit (1) Cost</u>	<u>= Total Cost of Service</u>
Congregate/Home Delivered	Meals	1,867	X	\$5.74	\$ 10,716.58
Transportation	Trips	1,248	X	\$10.60	\$ 13,228.80
Adult Day Service	Hours	0	X	\$3.27	\$ 0.00
Social Services	Half-hours	71	X	\$18.49	\$ 1,312.79

Number of Warren Volunteers 11 Number of Volunteer Hours: 394

GCSCC cost to provide services for Warren residents only	\$ <u>25,258.17</u>
Request for Senior Services for 2002	\$ 1,200.00
Received from Town of Warren for 2002	\$ 1,200.00

Request for Senior Services for 2003	\$ <u>1,550.00</u>
---	---------------------------

NOTE:

1. Unit cost from Audit Report for October 1, 2001 to September 30, 2002
2. Services were funded by: Federal and State programs 51%, Municipalities, Grants & Contracts, County and United Way 14.3%, Contributions 10.9%, In-Kind donations 16.2%, Other 2%, Friends of GCSCC 5.6%.

HISTORICAL SOCIETY REPORT

The year 2002 was a very good year. The highlights included the museum displays being updated and expanded; having a float for Old Home Days parade which took prizes and the successful introduction of curly fries to the fine palates of the community; honoring in perpetual membership Favor Jenkins and Arlene Hill; evening programs of Ira Morse African safaris, walking the Appalachian trail and reading quilts; and a delicious hot supper on a cold rainy October night. Given to the society, over 300 wonderful manuscripts that were found in an attic in a wooden trunk, mostly 1900-1901 catalogues for E.E. Clement and Eastman's store.

Our fund raising efforts have been rewarding and we are most appreciative of the efforts of our own members and the generosity of interested persons both near and far.

The society meets the second Sunday of the month, at the museum building, at 6:00PM for the business meeting. Programs or general interest discussions usually begin at 7:00 PM. As always the public is most welcome. What we do today is tomorrow's history.

If you would like to receive our newsletter, contact any member or write to PO Box 114.

Respectfully,
Sandra W. Hair, President - 2002

2003 officers & board members

President	Theodore Asselin	Board Members	Lyle Moody
Vice President	Phil Morse, Jr.		Eleanor Spiller
Treasurer	Harriet Libby		Myron Busky
Corres. Sec	Shelia Asselin		Sandra W. Hair
Recording Sec	Shelia Asselin		

MOUNT MOOSELAUKEE HEALTH CENTER REPORT

In July of 2002, Mount Mooselaukee Health Center took a large step towards improving the availability of comprehensive primary care in the Warren, Wentworth and Rumney area. Employed full time at the Center is David Nelson, DO, a family practice physician. He is a graduate of the Philadelphia College of Osteopathic Medicine in June of 1999 and Hobart College in 1995. He completed his family practice board certification in March 2002. Dr. Nelson is on Active Staff at the Cottage Hospital in Woodsville. If a patient desires to be admitted to either Speare Memorial or Dartmouth Hitchcock, Dr Nelson is able to make the appropriate referrals to meet the patients' request. Other providers at the Center include Jessica Thibodeau, ARNP, who provides adult and adolescent health care including prenatal and women's health services. Through the prenatal program, the Center continues its collaboration with the Nurse Midwifery Program at Dartmouth-Hitchcock for deliveries and high risk referrals. Dr. Charmaine Yap joined us in September. She completed her doctor in medicine at the University of Santo Tomas, Manila, Philippines in 1994, is board certified in internal medicine and has completed a fellowship in endocrinology at Upstate Medical University in Syracuse, NY. Additionally, Stephen Noyes, mental health clinician and drug addiction counselor, is available to patients in need of these services. Jessica, Stephen and Dr. Yap are available by appointment as they serve in other Ammonosuc Community Health Services sites which are located in Littleton, Whitefield and Franconia.

In addition to medical services, the Center continues to offer a variety of supplemental services for free or minimal cost including WIC, Commodity Supplemental Food Program, an emergency food pantry, family support services, prescription aid, lab services and special preventative clinics for hypertension, podiatry, and immunizations.

The Center is fortunate to have a dedicated clinical and clerical support staff. The consistency of staff is important to the team of co-workers, as well as the patients who enjoy seeing familiar faces as they enter the Center. The nursing staff consists of an RN and an LPN. With the additional staffing the Center was able to offer three flu immunization clinics (2 for patients and 1 open to the community) in the fall of 2002, restart a monthly Community Blood Pressure Clinic which is held the third Tuesday (1-3 pm) of each month, participate in the Warren Village School Annual Health Fair and the Warren Old Home Days celebration.

Available to patients is the Indigent Drug Program (IDP). The goal of this program is to help eligible patients of all ages to receive needed prescription medications from pharmaceutical companies. Although there is extensive paperwork involved in getting prescription assistance for patients in need, the health benefits received from providing someone with the medication they need may often be life sustaining and far outweigh the paperwork burden. During the last quarter of 2002 the Center started to track usage of the program. In those three months 56 patients received 83 prescriptions which would have cost \$21,543 but were free to the patient because of the Center's involvement with this program.

In 2002 the Center had 805 patients. Seventy-two percent of the patients at the Health Center were from Warren (39%), Wentworth (19%) and Rumney (13%). Five percent of the Warren, Wentworth and Rumney patients took advantage of the sliding fee scale offered to families with limited income. This amounted to a savings of \$24,342 for those families. Patients should ask the front desk for information regarding the sliding fee scale. Although we receive grants that enable us to do this, they only account for 34% of our revenue. We accept assignment on many insurances including Medicaid and Medicare. We also waive the annual deductible for Medicare beneficiaries. Our operating budget for 2002 was \$372,332 of which grants covered \$127,200 (34%) and support from the towns of Warren (\$3000), Wentworth (\$2500) and Rumney (\$1250) The remaining revenue is from responsible patients paying their balances in a timely fashion insuring that the Center can continue to provide care to our communities.

The Advisory Board consists of community members from the three supporting towns and always give their utmost in supporting the Center. They had a very successful fundraising drive this year and were able to supply the Center with a new 12 lead EKG machine. For the first time they will be providing an annual scholarship worth \$250 to any high school graduate who resides in either Warren, Wentworth or Rumney and is enrolled in an educational program in the medical field. If you have a family member or are aware of a community member that this scholarship would assist, please have them call me at the Center.

The Mount Mooselaukee Health Center Food Pantry is very thankful to the Warren/Wentworth Ambulance Service for the use of space in their building. Bill Hall and six dedicated volunteers are open for business Fridays 2-4 pm on the lower level. Eligible Warren and Wentworth families have an opportunity to supplement their food needs through the Pantry. Rumney residents are in the catchment area that is serviced by the Food Pantry located at the Whole Village Family Resource Center, Highland Street, Plymouth. During 2002, a total of 1303 individuals (Warren 810 and Wentworth 493) were provided assistance with their food needs. The Pantry spent \$2,360 at the NH Food Bank in Manchester which purchased food that was valued at \$31,808. USDA food received was valued at \$2,455 and many community organizations and individuals assisted in keeping the shelves filled with their very generous donations of money and canned or dried goods. Those donations are greatly appreciated.

I hope you, the residents of Warren, Wentworth and Rumney, find this report informative and will continue to support us in our endeavors.

Respectfully,
Ilse Scheller, Site Manager
Mt. Mooselaukee Health Center

**THE STATE OF NEW HAMPSHIRE
WARRANT FOR THE 2003 ANNUAL MEETING
OF THE TOWN OF WARREN**

TO THE INHABITANTS OF THE TOWN OF WARREN, County of Grafton in said State, qualified to vote in town affairs:

You are hereby notified to meet at the Warren Town Hall in said Warren on Tuesday, the 11th day of March 2003. The polls will open at 9:00 am and will close no earlier than 7:30 pm for voting on Article 1 and anything else that may be on your ballot.

You are also hereby notified to meet at the Warren Town Hall in said Warren on Tuesday, the 11th day of March at 9:00 am for the deliberative session for the transaction of other business.

Article 1: By Official Ballot

To elect all town officers which appear on the official ballot for the ensuing year, as follows:

Selectman	3 year term
Treasurer	1 year term
Planning Board Member	3 year term
Trustee of Trust Funds	3 year term
Library Trustee	3 year term
Cemetery Trustee	3 year term
Highway Commissioner	3 year term
Police Chief	1 year term
Road Agent	1 year term
Overseer of Public Welfare	1 year term

Article 2: By Official Ballot

To see if the Town will vote to adopt the New Hampshire Model Floodplain Development Ordinance to be known as the Town of Warren, NH Floodplain Development Ordinance as proposed by the Planning Board pursuant to RSA 674:16. This article will be voted on by Official Ballot which will contain the following description:

“Are you in favor of the adoption of the Town of Warren, NH Floodplain Development Ordinance as proposed by the Planning Board?”

Topical Description: The purpose of this ordinance is to update our present floodplain ordinance. Without an updated floodplain ordinance, people who have buildings in the floodplain may not be able to purchase floodplain insurance, a requirement by mortgage companies. New Hampshire law requires that such proposed ordinances be discussed prior to Town Meeting at one or more public hearings conducted by the Planning Board, with no discussion at Town Meeting. Voting by Official Ballot will take place on this question during the time the polls are open.

A copy of the completed proposal is available at the Town Office and copies will be available for review at the polling place.

Article 3:

To hear and accept the report of the Selectmen and other Town Officers and to vote on any subject relating thereto.

Article 4:

To see if the Town will vote to raise and appropriate the sum of one hundred and twenty nine thousand, five hundred and sixty two dollars (\$129,562) for the following. (Selectmen: Yes 3 No 0)

GENERAL GOVERNMENT

Executive	\$42,192
Elections/Registration	7,287
Financial Administration	10,523
Tax Collector	10,800
Revaluation Property	2,200
Legal Expenses	5,000
Personnel Administration	9,000
Planning Board	600
Buildings & Grounds	9,596
Cemeteries	9,500
Insurance	20,614
Town Clock	250
Contingency Fund	2,000

Article 5:

To see if the Town will vote to raise and appropriate the sum of two thousand five hundred eighty six (\$2,586) for the following. (Selectmen: Yes 3 No 0)

ADVERTISING & REGIONAL ASSOC.

Advertising	\$250
North Country Council	749
Pemi-Baker Solid Waste	895
NHMA	507
Baker River Water Shed	100
NH Assoc. of Assessing Officials	20
NH Tax Collector’s Assoc.	20
NH Town Clerk’s Assoc.	20
NH Govt. Finance Officer’s Assoc.	25

Article 6:

To see if the Town will vote to raise and appropriate the sum of forty four thousand nine hundred sixty four dollars (\$44,964) for the following. (Selectmen: Yes 3 No 0)

PUBLIC SAFETY

Police Department	\$20,450
Fire Department	21,713
Emergency Management	300
E-911	1,000
Animal Control	\$1,500
Other	1

Article 7:

To see if the Town will vote to raise and appropriate sum of one hundred twenty two thousand nine hundred thirty one dollars (\$122,931) for the following. (Selectmen: Yes 3 No 0)

HIGHWAYS and STREETS

Administration	\$62,830
Highways & Streets	49,050
Bridges	501
Street Lights	10,500
Other	50

Article 8:

To see if the Town will vote to raise and appropriate the sum of thirty five thousand seven hundred eleven dollars (\$35,711) for the following: (Selectmen: Yes 3 No 0)

SANITATION

Transfer Station Admin.	\$14,210
Recycling	1,500
Solid Waste Disposal	20,000
Solid Waste Cleanup	1

Article 9:

To see if the Town will vote to raise and appropriate the sum of twenty thousand three hundred eighty eight dollars (\$20,388) for the following. (Selectmen: Yes 3 No 0)

HEALTH

Health Agencies:

Mt. Mooselaukee Health Center	4,500
WWAS	9,000
Senior Citizens Council	1,550
Task Force Against Dom. Violence	618
Tri-County CAP	950
VT/NH Visiting Nurse	2,670
White Mountain Mental Health	1,100

Article 10:

To see if the Town will vote to raise and appropriate the sum of five thousand one dollars (\$5,001) for the following. (Selectmen: Yes 3 No 0)

WELFARE

Direct Assistance	\$1
Vendor Payments	5,000

Article 11:

To see if the Town will vote to raise and appropriate the sum of twenty eight thousand seven hundred ninety five dollars (\$28,795) for the following. (Selectmen: Yes 3 No 0)

CULTURE and RECREATION

Parks and Recreation	\$6,302
Library	16,793
Patriotic Purposes:	
Old Home Day	5,500
Flags	200

Article 12:

To see if the Town will vote to raise and appropriate the sum of one hundred and two dollars (\$102) for the following. (Selectmen: Yes 3 No 0)

CONSERVATION

Care of Trees \$100

DEBT SERVICE

Interest on TAN 1

Other Debt Service 1

Article 13:

To see if the Town will vote to raise and appropriate the sum of thirty four thousand one hundred dollars (\$34,100) to be placed into the following Capital Reserve Funds. (Selectmen: Yes 3 No 0)

Highway Equipment CRF 19,000

Bridge CRF 2,500

Landfill CRF 4,000

Revaluation CRF 7,000

Library Improvement CRF 500

Town Hall CRF 1,000

Missile CRF 100

Article 14:

To see if the Town will vote to raise and appropriate the sum of one thousand six hundred and seven dollars (\$1,607) from fund balance for the Cemetery Expendable Trust Fund. *This money is to come from 2001 fund balance (surplus) and no amount is to be raised by taxation.*

(Selectmen: Yes 3 No 0)

Article 15:

To see if the Town will vote to raise and appropriate the sum of one hundred thousand dollars (\$100,000) for the purchase and renovation of the property formerly known as the Berg Mill for use as a Highway Garage, and to authorize the withdrawal of eleven thousand five hundred dollars (\$11,500) from the Highway Building Capital Reserve Fund, and to authorize the Board of Selectmen to negotiate the purchase of the property. The balance of eighty eight thousand five hundred dollars (\$88,500) is to come from general taxation. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 16:

To see if the Town will vote to authorize the Selectmen to sell the property known as the McVeety Lot or town forest (Map 5 Lots 71 and 72). The proceeds from the sale will be used to offset taxes. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 17:

To see if the Town will vote to authorize the Selectmen to sell the property now being used as the Highway Garage (Map 10 Lot 152). The proceeds from the sale will be used to offset taxes. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 18:

To see if the Town will vote to raise and appropriate the sum of thirty five thousand dollars (\$35,000) for phase 1 and 2 of the hydro geological study and wetlands permits for the closure of the landfill and to authorize the withdrawal of twenty two thousand dollars (\$22,000) from the Landfill Closure Capital Reserve Fund. The State will be responsible for 20% of the cost (\$7,000). The balance of \$6,000 is to come from general taxation. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 19:

To see if the Town will vote to raise and appropriate the sum of nine thousand five hundred dollars (\$9,500) for the purchase and equipping of a used police cruiser, authorize the withdrawal of eight thousand five hundred dollars (\$8,500) from the Police Cruiser Capital Reserve Fund and authorize the sale of the present police cruiser with the proceeds to be used to offset the cost. The balance is to come from general taxation. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 20:

To see if the Town will authorize the sale of the 1974 International pumper fire truck and the 1975 International pumper fire truck, and to authorize the funds from the sale to be put in the Fire Department Expendable Trust Fund. (Selectmen: Yes 3 No 0)

Article 21:

To see if the Town will vote to raise and appropriate the sum of seven thousand two hundred dollars (\$7,200) for the purchase of new air packs for the Fire Department. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 22:

To see if the Town will vote to raise and appropriate the sum of forty five thousand dollars (\$45,000) for the purchase of a used multi-purpose pumper/rescue truck, and to authorize the withdrawal of thirty thousand dollars (\$30,000) from the Fire Department Capital Reserve Fund, and to raise the balance of fifteen thousand dollars (\$15,000) by general taxation. This article is non-lapsing. (Selectmen: Yes 3 No 0)

Article 23: (by petition)

To see if the Town will vote to support the Recycling Committee and Selectmen in their efforts to re-establish comprehensive recycling at the Warren Transfer Station. (Endorsing this petition requires no funds)

Article 24: (by petition)

To see if the Town will vote to accept as public roads, Eagle Nest Road, White Horse Lane and Falcon Drive, as shown on the plan entitled "Batchelder Brook Acres, Warren, New Hampshire, William S. Smith, Civil Engineer, Lyman, New Hampshire, Revised August 1989." This plan was recorded in the Grafton County Registry of Deeds as Plan No. 6590.

Article 25: (by petition)

To see if the Town will vote to make the office of Road Agent one for payment by yearly hire rather than by election.

Article 26:

To see if the Town will vote to authorize the Selectmen to borrow funds in anticipation of taxes.

Article 27:

To transact any other business that may legally come before said meeting.

Resolution (by petition)

Whereas, New Hampshire residents pay the 12th highest cost of insurance in the country; and

Whereas, the cost of health insurance premiums for families has increased by 45% over the past 3 years; and

Whereas, 100,000 New Hampshire residents have no health coverage and 77% of them have a full-time worker at home; and

Whereas, due to these rising costs almost half of New Hampshire's small businesses cannot afford health coverage for their employees, therefore be it resolved

That we, the citizens of Warren, New Hampshire, call on our elected officials from all levels of government, and those seeking office, to work with consumers, businesses, and health care providers to ensure that:

- Everyone, including the self-employed, unemployed, un- and underinsured, and small business owners has access to an affordable basic health plan similar to what federal employees receive;
- Everyone, including employers, consumers, and the state, local and federal government makes a responsible and fair contribution to finance the health care system;
- Everyone receives high quality care that is cost efficient and medically effective; and
- That these efforts help control the skyrocketing cost of health care.

This resolution is non-binding and represents no fiscal impact.

Given under our hands and seal this 11th day of February, in the year of our Lord Two Thousand and Three.

BOARD OF SELECTMEN

Robert Giuda
Patricia Wilson
Michael Clark

A true copy. Attest:
Robert J. Giuda
Patricia Wilson
Michael Clark

RETURN OF POSTING

We hereby attest that the within Warrant is a true copy of the Warrant for the Town Meeting described therein, and further certify that we have posted an attested copy of this Warrant at the place of the meeting and at other public places in the Town of Warren, namely the Town Office, the Warren Village Market and the Glenclyff Post Office, at least fourteen days before the day of the meeting not counting the day of posting or the day of the meeting.

BOARD OF SELECTMEN

Robert J. Giuda
Patricia Wilson
Michael Clark

* * * * *

This Warrant and Return of Posting have been duly recorded in the Office of the Town Clerk of Warren, New Hampshire on the day of February, 2003.

Sharon L. Pushee
Town Clerk

BUDGET

TOWN OF WARREN

FY 2003

MS-6

Appropriator

Purpose of Appropriation
(RSA 32:3,V)

Warr.
Art. #

Appropriations
Prior Year
Approved by DRA

Actual
Expenditures
Prior Year

Appropriations
Ensuing FY
Recommended

Appropriator
Ensuing FY
Not
Recommended

Acct.#

GENERAL GOVERNMENT

4130-4139	Executive	4	41,303.00	40,818.33	42,192.00	
4140-4149	Election, Reg. & Vital Statistics	4	7,000.00	5,116.88	7,287.00	
4150-4151	Financial Administration	4	19,975.00	10,792.32	21,323.00	
4152	Revaluation of Property	4	2,000.00	1,762.00	2,200.00	
4153	Legal Expense	4	5,000.00	4,280.74	5,000.00	
4155-4159	Personnel Administration	4	9,500.00	8,609.82	9,000.00	
4191-4193	Planning	4	550.00	548.97	600.00	
4194	General Government Buildings	4	7,467.00	8,332.04	9,526.00	
4195	Cemeteries	4	10,000.00	8,392.29	9,500.00	
4196	Insurance	4	23,235.00	19,869.40	20,614.00	
4197	Advertising & Regional Assoc.	5	2,644.00	2,493.21	2,586.00	
4198	Town Clock	4	200.00	400.00	250.00	
4199	Other General Government	4	2,000.00	1723.44	2,000.00	

PUBLIC SAFETY

4210-4214	Police	6	18,745.00	18,277.27	20,450.00	
4220-4229	Fire	6	19,950.00	21,476.07	21,713.00	
4240-4249	Building Inspection					
4290-4298	Emergency Management	6	300.00	0.00	300.00	
4299	Other (Including Comm. & E911)	6	201.00	0.00	1,001.00	

HIGHWAYS & STREETS

4311	Administration	7	64,370.00	59,045.68	62,830.00	
4312	Highways & Streets	7	52,050.00	42,462.14	49,050.00	
4313	Bridges	7	501.00	0.00	501.00	
4316	Street Lighting	7	10,500.00	9,999.13	10,500.00	
4319	Other	7	50.00	9,200.45	50.00	

Acct.#	Purpose of Appropriations (RSA 32:3,V)	Warr. Art.	Appropriations Prior Year Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY Recommended	Appropriations Ensuing FY Not Recommended
SANITATION						
4321	Administration	8	13,170.00	11,847.99	14,210.00	
4323	Solid Waste Collection (Recycling)	8	2,200.00	910.05	1,500.00	
4324	Solid Waste Disposal	8	24,500.00	24,634.76	20,000.00	
4325	Solid Waste Clean-up	8	1.00	0.00	1.00	
4326-4329	Sewage Coll. & Disposal & Other					
HEALTH						
4411	Administration					
4414	Pest Control	6	1,000.00	1,520.50	1,500.00	
4415-4419	Health Agencies & Hosp. & Other	9	13,785.00	13,785.00	20,388.00	
WELFARE						
4441-4442	Administration & Direct Assist.	10	1.00	15.00	1.00	
4444	Intergovernmental Welfare Pymnts					
4445-4449	Vendor Payments & Other	10	4,000.00	7,203.12	5,000.00	
CULTURE & RECREATION						
4520-4529	Parks & Recreation	11	7,302.00	6,586.14	6,302.00	
4550-4559	Library	11	15,967.00	15,967.00	16,763.00	
4583	Patriotic Purposes	11	5,350.00	5,341.65	5,700.00	
4589	Other Culture & Recreation					
CONSERVATION						
4611-4612	Admin. & Purch. of Nat. Resources					
4619	Other Conservation	12	100.00	0.00	100.00	
DEBT SERVICE						
4711	Princ.- Long Term Bonds & Notes					
4721	Interest-Long Term Bonds & Notes					
4723	Int. on Tax Anticipation Notes	12	1.00	0.00	1.00	
4790-4799	Other Debt Service	12	1.00	0.00	1.00	

Appropriations
 Ensuing FY
Not
 Recommended

Appropriations
 Ensuing FY
 Recommended

Actual
 Expenditures
 Prior Year

Appropriations
 Prior Year
 Approved by DRA

Warr.
 Art.

Purpose of Appropriations
 (RSA 32:3,V)

Acct.#

Acct.#	Purpose of Appropriations (RSA 32:3,V)	Warr. Art.	Appropriations Prior Year Approved by DRA	Actual Expenditures Prior Year	Appropriations Ensuing FY Recommended	Appropriations Ensuing FY <u>Not</u> Recommended
CAPITAL OUTLAY						
4901	Land					
4902	Machinery, Vehicles & Equipment					
4903	Buildings		3,000.00	1,575.02		
4909	Improvements Other Than Bldgs		4,500.00	1,500.00		
OPERATING TRANSFERS OUT						
4912	To Special Revenue Fund					
4913	To Capital Projects Fund					
4914	To Enterprise Fund					
4915	To Capital Reserve Fund	13	48,100.00	48,100.00	34,100.00	
4916	To Exp.Tr.Fund-except #4917		9,438.00	9,438.00		
4917	To Health Maint. Trust Funds					
4918	To Nonexpendable Trust Funds					
4919	To Agency Funds					
	SUBTOTAL 1 RECOMMENDED		449,957.00	422,024.41	424,040.00	

****SPECIAL WARRANT ARTICLES****

Special warrant articles are defined in RSA 32:3,VI, as appropriations 1) in petitioned warrant articles; 2) appropriations raised by bonds or notes; 3) appropriation to a separate fund created pursuant to law, such as capital reserve funds or trust funds; 4) an appropriation designated on the warrant as a special article or as a nonlapsing or nontransferable article.

4901	Berg Mill Property	15			100,000.00	
4909	Landfill Closure	18			35,000.00	
4902	Police Cruiser	19			9,500.00	
4902	Air Packs	21			7,200.00	
4902	Pumper/Rescue Truck	22			45,000.00	
	SUBTOTAL 2 RECOMMENDED		XXXXXXXXXX	XXXXXXXXXX	196,700.00	XXXXXXXXXX

REVENUE

Acct.#	Source of Revenue	Warr. Art. #	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
TAXES					
3120	Land Use Change Taxes		4,686.00	1,083.10	4,000.00
3180	Resident Taxes				
3185	Timber Taxes		12,000.00	10,962.91	12,000.00
3186	Payment in Lieu of Taxes		19,646.00	20,668.00	20,668.00
3190	Interest & Penalties on Delinquent Taxes		15,000.00	18,912.17	20,000.00
	Inventory Penalties				
3187	Excavation Tax (\$.02 cents per cu yd)		844.00	803.30	800
3188	Excavation Activity Tax		0.00	0.00	
LICENSES, PERMITS & FEES					
3210	Business Licenses & Permits		1,372.00	1,372.26	1,400.00
3220	Motor Vehicle Permit Fees		99,000.00	96,060.50	98,000.00
3230	Building Permits		0.00	0.00	
3290	Other Licenses, Permits & Fees		1,200.00	1,142.00	1,200.00
3311-3319	FROM FEDERAL GOVERNMENT		488.00		
FROM STATE					
3351	Shared Revenues		5,323.00	9,894.64	9,895.00
3352	Meals & Rooms Tax Distribution		25,311.00	25,311.41	25,311.00
3353	Highway Block Grant		30,474.00	30,473.86	30,475.00
3354	Water Pollution Grant				
3355	Housing & Community Development				
3356	State & Fed. Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)		113.00	488.26	26,200.00
3379	FROM OTHER GOVERNMENTS		413.00	719.64	250

Acct.#	Source of Revenue	Warr. Art. #	Estimated Revenues Prior Year	Actual Revenues Prior Year	Estimated Revenues Ensuing Year
CHARGES FOR SERVICES					
3401-3406	Income from Departments		1,250.00	1,448.16	1,300.00
3409	Other Charges		26,000.00	25,919.23	26,000.00
MISCELLANEOUS REVENUES					
3501	Sale of Municipal Property				76,000.00
3502	Interest on Investments		6,000.00	6,390.14	6,000.00
3503-3509	Other		6,125.00	197.26	200.00
INTERFUND OPERATING TRANSFERS IN					
3912	From Special Revenue Funds		1,226.00		
3913	From Capital Projects Funds				
	Sewer - (Offset)				
	Water - (Offset)				
	Electric - (Offset)				
	Airport - (Offset)				
3915	From Capital Reserve Funds		3,000.00	0.00	72,000.00
3916	From Trust & Agency Funds				
OTHER FINANCING SOURCES					
	Proc. from Long Term Bonds & Notes				
3934	Amts VOTED From F/B ("Surplus")		2,212.00	2,212.00	1,607.00
	Fund Balance ("Surplus") to Reduce Taxes				
	TOTAL EST. REVENUES & CREDITS		261,683.00	254,058.84	433,306.00

BUDGET SUMMARY

SUBTOTAL 1	Appropriations Recommended (from page 3)				424,040.00
SUBTOTAL 2	Special Warrant Articles Recommended (from page 3)				196,700.00
SUBTOTAL 3	"Individual" Warrant Articles Recommended				
TOTAL	Appropriations Recommended				620,740.00
LESS	Amount of Estimated Revenues & Credits (from page 5)				-433,306.00
	Estimated Amount of Taxes to be Raised				187,434.00

NOTES

NOTES

NORTH COUNTRY COUNCIL REPORT

It has been another busy year at North Country Council. We continued to complete a number of local and regional projects for all of our 51 communities throughout the region. Summaries of some of the major projects are as follows:

Transportation:

- Completed with the NHDOT and member communities the regional bike path map.
- Completed the Route 2 Corridor Study and continue to participate in the Route 2 working group.
- Provided technical transportation assistance to the majority of the communities in our region.
- Coordinated the North Country Transportation Committee.
- Conducted 138 traffic counts in 38 communities.

Economic Development:

- Submitted two EDA economic development applications.
- Coordinated the North Country District Economic Development Committee.
- Updated the Comprehensive Economic Development Strategy.
- Finish Phase I of the Industrial Park Marketing Program.

Community/Regional Planning:

- Provided technical assistance to 28 towns throughout the region.
- Participated in the update of 12 master plans and zoning ordinances for member communities.
- Coordinated the Law Lecture Series for the Office of State Planning.

Environmental Planning:

- Provided technical assistance to over 38 communities in the area of solid waste and hazardous waste management.
- Coordinated the Household Hazardous Waste collections for 32 communities.
- Conducted solid waste and transfer station evaluations for three community transfer stations. . Began a pilot fluorescent light collection program.
- Managed a source water protection program for the Department of Environmental Services.
- Provided technical assistance in the National Flood Insurance Program throughout the region.

Major programs for the year 2003 will be completion of our five year update of the Comprehensive Economic Development Strategy (CEDS), the development of a Regional Plan (transportation, natural resources, economic development, community planning) and the continued assistance of solid waste management with an emphasis on conducting town evaluations on their solid waste management practices.

Our overall goal, however, remains the same: to provide support and leadership to the region, its governments, businesses and citizens.

Michael J. King, Executive Director

PEMI-BAKER SOLID WASTE DISTRICT REPORT

2002 was an exciting and busy year for the District. First, the District added seven new communities giving us a total of twenty members. The District also expanded its household hazardous waste (HHW) program, continued to collect oil-based paint and fluorescent light bulbs, while holding its first ever electronics recycling collection program.

The District continued its support of proper household hazardous waste management by coordinating five (5) one-day collection events. Through these collections the District was able to recycle or properly dispose of over 7,000 gallons of material. Over 500 households participated in this program. The District also recycled over 20,000 feet of fluorescent light bulbs that were collected at individual transfer stations throughout the year. The District received \$8,206.45 in grant funds from the State of NH's Household Hazardous Waste Program to help offset some of the program's costs.

2002 also saw the District coordinate and sponsor its first ever electronics recycling program, with emphasis being placed on the collection of televisions and computer monitors. These two items contain a cathode ray tube (CRT), which is commonly referred to as the "picture tube". CRT's become waste management issues because they contain lead. A typical 27" TV contains 8 pounds of lead. If CRT's are disposed of in landfills and incinerators, it increases the likelihood of contaminating groundwater, surface water and air resources.

Realizing the need to offer its citizens a means to recycle televisions, computer monitors and other electronics, the District held two one-day electronics recycling collections in July. Residents were asked to pay a fee for each electronics item they brought for recycling. The total amount collected for the two days was over 15,000 pounds. It was a very successful program when compared to the results of similar programs held this past year in New Hampshire and Vermont.

In 2003, the District plans to hold HHW collections in the spring and in the fall. It will continue to coordinate the year-round collection of oil-base paint and fluorescent light bulbs and plans to hold electronics recycling collections again as well. The District takes very seriously the need to decrease the toxicity of our solid waste stream. Through these programs we feel we are serving the needs of our citizens while at the same time doing so in a cost effective manner. The District will continue to promote its cooperative approach to solid waste and recycling as well. Without a doubt, District communities can minimize the costs of these programs when they work together.

Citizens interested in participating in the development of the District's programs are welcome to attend the District meetings. Information regarding the place and time of the meetings is available at all municipal offices.

Respectfully submitted,
R. Marsh Morgan, Jr. PBSWD Chairman

**SOUTH MAIN STREET WATER DISTRICT
WARRANT FOR ANNUAL MEETING**

To the inhabitants of the South Main Street Water District in the Town of Warren, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet at the Moosehillock Masonic Lodge in said Warren on Tuesday, March 18, 2003 at 7:30 o'clock in the evening to act upon the following matters:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose a Treasurer for the ensuing year.
4. To choose an Auditor for the ensuing year.
5. To choose one (1) District Commissioner for the period of three (3) years.
6. To hear the report of the District Commissioners now serving and pass any vote relating thereto.
7. To see if the District will vote to raise and appropriate the sum of fifty dollars (\$50.00) to increase the Chairman of the Commissioners to three hundred dollars (\$300.00). (Commissioners approve)
8. To see if the District will vote to raise and appropriate the sum of eleven thousand and fifty five dollars (\$11,055.00) for general district operations. (Commissioners approve)
9. To transact any other business that may lawfully come before said meeting.

Given under our hands and seal, this tenth day of February in the year of our Lord two thousand and three.

District Commissioners:

Cary Wetherbee
Carl Wright
Charles Sackett Jr.

A true copy attest:
Cary Wetherbee
Carl Wright
Charles Sackett Jr.

**SOUTH MAIN STREET WATER DISTRICT
PROPOSED BUDGET - 2003**

EXPENSES

Purpose of Appropriation	Approp. 2002	2002 Actual Expenditure	Approp. 2003
General Government			
4130 Executive	375.00	375.00	425.00
4196 Insurance	650.00	620.00	700.00
4197 Adv. & Regional Assoc.	00	00	155.00
4331 Administration	00	00	125.00
4332 Water Services	8,815.00	7,815.00	7,500.00
4711 Prin. - Long term notes	2,137.00	1,996.00	785.00
4721 Int. - Long term notes	<u>1,400.00</u>	<u>1,541.00</u>	<u>1,365.00</u>
Subtotal	\$13,377.00	\$12,347.00	\$11,055.00

REVENUES

Source of Revenue	Estimated Revenue	Actual Revenue	Estimated Revenue
3402 Water Supply Sys. Chgs	10,360.00	9,900.00	10,000.00
3409 Other Charges	50.00	33.00	635.00
Fund Balance (Surplus)	<u>3,596.00</u>	<u>3,596.00</u>	<u>1,541.00</u>
Total Revenues & Credits	\$14,006.00	\$13,529.00	\$12,176.00

BUDGET SUMMARY

Subtotal Recommended	\$11,055.00
Total Appropriations Recommended	\$11,055.00
Less Amount of Estimated Revenues	<u>(2,176.00)</u>
Est. Amount to be Raised from Users	\$ 8,879.00

**SOUTH MAIN STREET WATER DISTRICT
FINANCIAL REPORT - FISCAL YEAR ENDING DEC. 31, 2002**

EXPENDITURES

NH Electric Cooperative		\$1,264.83
Treasurer, State of NH (water tests)		197.00
Phenix Mutual Fire Insurance Co. (building)		250.00
Bradford/Pratts (pyrofax gas)		404.06
Bradford/Pratts (cleaned and checked heaters)		67.50
Ronnie Whitcher (digging curb stop)		985.00
USA Blue Book (motor, plumbing supplies)		1,092.04
Red Hed Supply (plumbing supplies)		460.37
The Burning Bush (plumbing supplies)		149.80
Tuck Press (notice in ShoCase)		48.00
Chris Whitcher (lawn care, plowing etc.)		565.00
Glenna Wright, Treasurer 2002		125.00
Carl Wright, Commissioner 2002		250.00
Carl Wright (mileage)		504.00
Carl Wright (postage)		44.86
Carl Wright (phones, copies etc.)		36.77
Carl Wright (labor)		180.00
Carl Wright (plumbing & electrical supplies)		956.31
Carl Wright (Sanborn Electric, parts)		85.00
Northeast Rural Water Association (training)		16.00
Northeast Rural Water Association (dues)		100.00
Sanborn Electric Motor Service (motor)		399.40
Blake Equipment Co., Inc. (elec. Parts)		256.47
Merchants Insurance Group (liability renewal)		370.00
Woodsville Guaranty Savings Bank (statement)		<u>3.00</u>
Subtotal		\$8,810.41
Payment on Indebtedness:		
USDA Rural Development - Principal	\$1,995.55	
USDA Rural Development - Interest	<u>1,541.45</u>	
Subtotal		3,537.00
Bank Balance as of December 31, 2002		<u>1,541.58</u>
GRAND TOTAL		\$13,888.99

**SOUTH MAIN STREET WATER DISTRICT
SCHEDULE OF PRECINCT PROPERTY
FOR THE YEAR ENDING DEC. 31, 2002**

Buildings and Miscellaneous Tools	\$16,000.00
Pipe Lines and Rights Thereto	10,500.00
Tanks and Pumps	14,080.00
Control Panel	1,200.00
Chlorinators (used)	<u>600.00</u>
TOTAL	\$42,380.00

**SOUTH MAIN STREET WATER DISTRICT
FINANCIAL STATEMENT - FISCAL YEAR ENDING DEC. 31, 2002**

Assets:

Bank Balance as of January 1, 2003	\$ 1,541.58
Excess of Liabilities Over Assets (Net Debit)	<u>30,325.20</u>

Total	\$28,783.62
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Liabilities:

USDA Rural Development	<u>\$30,325.20</u>
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Total	\$30,325.20
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Current Revenues:

Water Rents	\$9,900.00
Interest	33.33

Bank Balance as of December 31, 2001	<u>\$ 3,955.66</u>
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Grand Total	\$13,888.99
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TRI-COUNTY COMMUNITY ACTION

Tri-County Community Action Program is a private, not-for-profit agency, which is requesting \$950 in funding from the Town of Warren to help support its Community Contact Division at your 2003 Town Meeting.

In total, 76 citizens of Warren received services. There were 55 service units for energy related programs, including 51 households for Fuel Assistance, 47 of which were approved, 22 of which were elderly or disabled. Individuals receiving Fuel Assistance in Warren totaled 105. Weatherization for 2 households totaled \$4,661. Food pantry recipients totaled 91. There were 15 health referrals, 19 on housing, 27 on income/budget, and 12 on legal and educational referrals. McKinney Funds helped 1 family of 2 get \$66.39 in electrical assistance.

TRI-COUNTY COMMUNITY ACTION SPENT \$24,921.20 ON WARREN CITIZENS BETWEEN JULY 1, 2001 AND JUNE 30, 2002.

Community Contact provides these and other necessary services for the less fortunate citizens in your town and surrounding vicinities. We are depending upon funding from your town and others county-wide. The local funds are combined with the Community Services Block Grant, Fuel Assistance and NH Emergency Shelter Grant, Homeless Programs and FEMA. We also are the conduit through which the USDA Surplus Food gets distributed to the emergency food pantries throughout Grafton County.

We sincerely appreciate the Town of Warren's past support and look forward to continuing our partnership to provide essential services to your residents.

Very truly yours,
Daniel G McGregor
Woodsville Community Contact Staff

UNH COOPERATIVE EXTENSION SERVICE REPORT

UNH Cooperative Extension provides New Hampshire citizens with research-based education and information, enhancing their ability to make informed decisions that strengthen youth, families and communities, sustain natural resources, and improve the economy. Funded through the federal, state and county governments, and competitive grants, UNH Cooperative Extension educational programs are designed to respond to the local needs of citizens through direction and support of an elected volunteer advisory council. Each of the state's ten counties supports an Extension office.

Extension Advisor Council: Members include: W. Michael Dannehy, Woodsville; Jim Kinder, Haverhill; Alyssa Lucas, Woodsville; Tosona Melanson, Dorchester; Cindy Putnam, Piermont; Debby Robie, Bath; Ilse Scheller, Wentworth; Dave Thompson, Lincoln; Susan Tomasetti, Littleton; and Michael Townsend, Lebanon. The Advisory Council meets every other month.

Education programs and assistance are objective, informal and practical in nature; most are at no direct cost for participants. Clients' needs are met through phone calls, letters and printed materials, hands-on workshops, on site visits, conferences and web sites. Media outlets help us reach one of every three county residents. Our staff is able to respond quickly with needed information via electronic mail, keep up-to-date on the latest research and information, and work collaboratively with many agencies and organizations.

Extension Staff: Tom Buob, Agricultural Resources; Ginny DiFrancesco, Water Quality; Kathleen Jablonski, 4-H Youth Development; Michal Lunak, Dairy Specialist; Deborah Maes, Family & Community Development; Northam Parr, Forest & Wildlife Resources; Robin Peters, Nutrition Connections; and Jacqueline Poulton, LEAP program. Educators are supported by Donna Mitton, Kristina Vaughan and Sharon Youngman.

New or enhanced efforts during FY01 (October 2001 through September 2002) include:

- 'Nutrition Connections' programs enrolled 164 low-income family members in programs to modify diet and food preparation, skills and behavior and improve nutritional health. 'Nutrition Connections' collaborated with and marketed programs through over 60 agencies, health clinics, schools, welfare offices and shelters.
- 4-H Leader Training for volunteers were held in gardening, public speaking, and water resources education. There are 102 active leaders in

4-H, including 16 new volunteers. 470 County youth participated in 4-H activities. There are currently 32 active clubs. Three Grafton Co. 4-H'ers received college scholarships/awards from local funds established for that purpose.

- Food safety certification programs were held in 8 communities, for food handling staff of nursing homes, schools, hospitals, senior centers and restaurants. About 70 participants passed the National SERVSAFE exam as a result. A Community Profile was held in Canaan. Land Conservation and Protection Workshops were held in Sugar Hill and Rumney.

- The LEAP program (Lifeskills for Employment, Achievement and Purpose)

successfully 'graduated' eleven participants; seven have obtained full-time employment, three have earned GEDs, two have completed CNA training, and six have enrolled their children in State Licensed Child Care.

- Thirty-eight Farm-Family participants completed Ag-Business courses in

North Haverhill, a cooperative program with UVM that improves financial planning, accounting and management. More than 100 producers attended a West Lebanon conference on Dairy Management Practices with a focus on financial management and profitability. Also in West Lebanon, the New England Dairy Feed Conference focused on forage production and management.

- Current Use tax program information and assistance-including revised Forest land Stewardship criteria - was provided to communities, assessing officials and landowners through public meetings and direct consultation, to help keep this open-space incentive strong. Extension referrals to private sector licensed foresters resulted in new management plans on 15,000 acres, erosion control on 10 miles of roads and trails, and improved timber harvesting practices. The 15th Annual Grafton County Conservation Field Days at the County Farm taught 150 5th graders and their teachers about soils, water, wildlife, farm animals, forestry and gardening, just before black fly season!

- Grant-funded research projects included phosphorous and nitrogen application guidelines and vegetative buffer utility to protect water quality and farm profitability.

Office Hours are Monday through Friday from 8 AM to 4 PM.

Phone: 603-787-6944 Fax: 603-787-2009 Email:

ce.grafton@unh.edu Address: 3785 DCH, Box 8, N. Haverhill, NH 03774-4936

Respectfully submitted,

Northam D Parr, County Office Administrator

VISITING NURSE ALLIANCE OF VT AND NH REPORT

Your Visiting Nurse Alliance services are like your police and fire departments. We are a vital part of your community safety net - with services that must be continuously available for you or anyone else who might need them - and the need can vary dramatically from year to year.

As a nonprofit agency, we are very appreciative of the continued support that the Town of Warren provides to help us meet your residents' home care, hospice and family health service needs.

- Town funds enable your family, friends and neighbors to remain at home and to receive skilled clinical services during times of injury, recovery from surgery or accidents, disability, short- term and chronic illness. Town funds provide support and symptom control during terminal illness, community wellness and important assistance to families at risk.
- Town funds help provide a comprehensive range of necessary care (determined by hospital discharge planners and attending physicians) for persons of all ages and economic backgrounds including those who are unable to pay or who do not have adequate health insurance.

The Visiting Nurse Alliance of VT and NH provided the following services in the Town of Warren this past year:

Visits

(July 1, 2001 through June 30, 2002)

Skilled Nursing	95	<u>Hospice VNH</u>	
Physical Therapy	56	Patient Families served	1
Speech Therapy	130	Volunteer Hours	9.25
Occupational Therapy	4		
Medical Social Worker	6		
Home Health Aide	260		
Homemaker	95		
Hospice and Private Duty	<u>104</u>		
Total Visits	750		

On behalf of the people we serve in your community, thank you for your continued confidence.

Respectfully submitted,

Susan H. Larman, BSN, MBA

President and Chief Executive Officer

VOICES AGAINST VIOLENCE

Voices Against Violence (formerly *Task Force Against Domestic Violence*) continues the work to eliminate domestic and sexual violence from our communities. When people are experiencing domestic or sexual violence it is difficult to participate to the best of one's abilities while at work or in school. Our hope, as we expect is yours, is to develop and improve our communities to their highest potential. *Voices Against Violence* continues to develop services for victims of violence as well as prevention programs for future generations. The offering of these services and programs helps strengthen our communities.

Your assistance of our work is requested through a budgetary donation of \$618.00 for the fiscal year of 2003. We are very grateful for your generosity over the past years and we are hopeful you will again be able to assist our agency.

Sincerely,
Susan Brown
Executive Director

WARREN-WENTWORTH AMBULANCE SERVICE

And so another year to report on! Thankfully, a relatively quiet one for emergency services. Oh, we've had our share of calls but less than the previous few years. Right now, it is too soon to tell if this is the beginning of a trend or simply a temporary variant.

The other noteworthy occurrence in the year 2002 was the implementation of the new Medicare Fee Schedule. This is the result of the Balanced Budget Act passed a few years ago and dramatically reduced the reimbursement to ambulance services, reducing the amount by more than a third. And as the Fee Schedule progresses, further reductions are expected. What does this mean? It means that all ambulance services, especially small, rural ones, will be hard pressed to make ends meet. At the same time, due to media portrayals, the public has come to expect advanced level of care - 24 hours/day, 7 days/week. What the media fails to report is the cost of that advanced care. Let me give you a few examples: in 2002, we paid approximately \$900.00 for oxygen, \$500.00 to train and completely outfit 1 new member, \$3,500.00 to replace a stretcher, \$3,000.00 on routine equipment used to treat medical & trauma patients, \$7,000.00 to provide continuing education, re-license and upgrade members to the Intermediate level of care. At the same time, we waived more than \$13,000.00 in unpaid transport claims. I hope that you get the picture.

At the same time, we are seeing a decrease in volunteerism. Despite the laconic setting that we live in, life can be rather hectic. And, as ALL of the volunteer organizations know, people don't have time to dedicate to service that requires hours of availability each week. Where will this lead us? I honestly wish that I knew. But I don't. I do know that the members of the WWAS are as committed to providing emergency medical services as they ever have been. In fact, we are upgrading our scope of practice as we now actually have a member in Paramedic school. This takes a tremendous amount of dedication, financial commitment and family support. Another member is in nursing school, which eventually will also give us another advanced practitioner. I'm very proud of all of the WWAS members who upgraded their level of practice and I hope that the community will recognize and support us. I also know that we need more help. We especially need young people to join us. Are you interested? Please contact any member of the squad.

So, what's the upside? In a nutshell, it's the people. The great people who make up the squad, the people who come up to us to thank us for being there to help them, the satisfaction that we feel when we know that we've helped. It's the people that we meet from other emergency services who understand what it means to serve in this capacity. It's the camaraderie & support that we get and give. As always, we thank the members of the Warren and Wentworth Police departments who help to keep us safe on the scene and the members of the Warren and Wentworth Fire Departments who help us lift, load and sometimes drive for us.

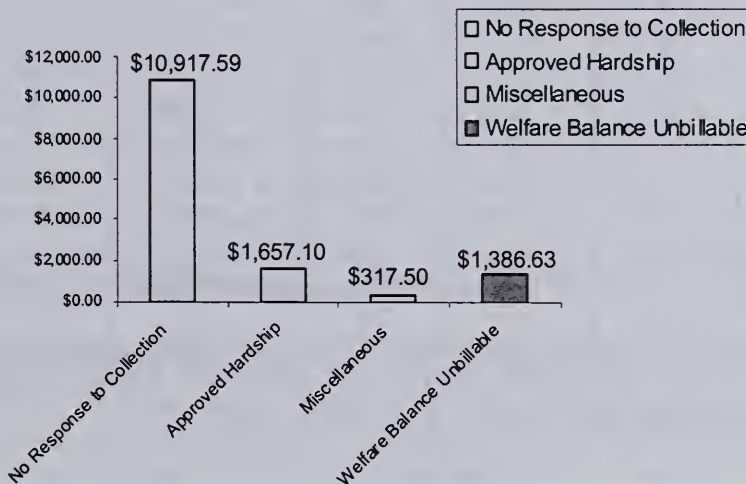
WW ambulance continued:

They're all great people who dedicate themselves to service to our towns. It's knowing that we're helping those who need it by providing space to the Food Pantry. It's knowing that we're providing education to the school children and CPR instruction to community members. I'll close with my usual: that I'm proud to be the leader of the Warren-Wentworth Ambulance Service and am proud of all that we've accomplished and of all that we hope to accomplish. Thank you

Respectfully submitted,
Jeanne Erickson, President

Numerous times, we have been asked what the money that we receive for town appropriations is used for. As you can see from the table below, most, if not all, of the money is used to offset the amount that we are unable to collect in reimbursement. The figures below are for the year 2002. Medicare and other insurance providers require that we bill for the services that are not covered by them. For example, if they pay 80% of the cost of an ambulance transport, we are obliged to bill you for the remaining 20%. We are not allowed to automatically waive the 20% payment due us. So, we send out a number of bills to the individual involved and provide a form for approved hardship based on income. And, as the chart below shows, Medicaid regulations are such that they set a very low rate of reimbursement and do NOT allow you to bill for the balance. A number of people are either unable to pay or never respond to the requests for payment. Unfortunately, this all serves to drive our costs up and this is reflected in the amount that we ask for.

For FY 2002



WARREN-WENTWORTH AMBULANCE

Run Statistics January - December 2002

	Warren	Wentworth	The Pines	Glenclyff	Glenclyff Home	Mutual Aid	Transport
Jan	8	1	0	0	1	0	0
Feb	5	2	0	0	2	1	0
Mar	4	3	0	1	0	1	0
Apr	4	1	0	0	1	1	0
May	5	0	0	0	0	0	0
Jun	6	6	2	1	0	0	0
Jul	10	5	2	0	3	2	0
Aug	6	2	0	3	1	1	1
Sep	6	6	1	1	4	1	1
Oct	8	5	0	0	2	1	0
Nov	2	4	0	0	1	1	0
Dec	3	2	0	0	2	0	0

Totals	67	37	5	6	17	9	2
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Total Runs 143

	Cardiac	Resp.	Other Medical	MVA	Other Trauma	Misc.	Pediatric
Jan	2	1	3	2	1	1	2
Feb	2	3	3	1	1	0	0
Mar	1	1	2	3	2	0	1
Apr	2	0	3	0	2	0	0
May	1	1	0	1	1	1	1
Jun	0	2	4	0	8	1	2
Jul	2	1	6	9	4	0	1
Aug	1	2	6	1	3	1	2
Sep	2	2	5	5	3	3	0
Oct	3	4	4	2	3	0	1
Nov	1	2	1	1	2	1	1
Dec	1	2	2	0	2	0	0

Totals	18	21	39	25	32	8	11
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*Pediatric calls not included in total - they're included under the the category
There were fewer EMS calls in 2002 than in 2001

WHITE MOUNTAIN MENTAL HEALTH REPORT

The past year has been one of unprecedented demand on the mental health system, both locally and nationally. It does not require any special training in behavioral health to recognize the increased incidence of anxiety, depression and substance abuse in our communities. Most people reading this report will be easily able to identify the impact of these issues on their own lives. These symptoms often go untreated and lead to marital problems, impaired job performance, emotional and physical abuse of children and even suicide. This is a time of pervasive concern about the stability of the world, personal economic and job stability and the general safety of our environment. Children, especially, are often unable to understand and manage these feelings, and are therefore especially vulnerable.

With this as a backdrop, it is distressing to report to you that White Mountain Mental Health and Developmental Services is less able to meet the demands of the average person in our community than we were at this time last year. Shrinking reimbursements and increasing costs have meant that we are having increased difficulty in recruiting, retaining and adequately compensating staff to provide needed services. We struggle daily with many more referrals for care than we can manage. It is ironic that mental health services are not seen as a priority by society, in spite of the escalation of personal and societal distress. This is clearly an era of crisis for our system of care.

There is some good news! We continue to work very hard to maintain quality, and we are succeeding. Our mental health staff is highly trained, well respected and extremely dedicated. We continue to prioritize services to children, and our efforts as lead agency for the CARE-NH federal grant has meant that children continue to come home from costly out-of-district placements to live with their families. We can also be proud of the fact that people who receive our services report overwhelmingly that our intervention in their lives made a positive difference. Our agency placed first in the State in "key performance indicators" of effective mental health treatment. Our developmental service program, *Common Ground*, has become a model for the State and has developed a national reputation for innovative and effective support to persons with developmental disabilities. *Common Ground* was recently awarded a nationally competitive grant from the University of Montana to implement self directed business and career development for individuals with severe and multiple disabilities. There is much to celebrate, even in this difficult time.

This year is a particularly appropriate time to thank you, our neighbors, for your support over the past thirty years. Contributions from the communities we serve are absolutely essential in allowing us to provide the support and treatment that is so crucial in this "post September 11" world. During 2002, 11 Warren residents received 470 hours of mental health services from our agency. Thank you for making this possible.

Jane C. MacKay, Area Director

REPORT OF DEATHS 2002

<u>Date</u>	<u>Place</u>	<u>Decedent's Name</u>	<u>Father's Name</u>	<u>Mother's Name</u>
01/10/02	Glenciff, NH	Welch, Oscar	Welch, Frank	Boutin, Mary
03/14/02	Warren, NH	Jones, Clarence	Jones, Clarence	Day, Marie
03/19/02	Hartford, VT	MacDonald, Grace H	Tewksbury, Clarence	Bailey, Lydia
04/10/02	Lebanon, NH	Heath, Elmer H	Unknown	Heath, Etta
05/15/02	Glenciff, NH	Hunnewell, Grace	Hunnewell, Fred	Robinson, Ethel
07/10/02	Woodsville, NH	Sprague, Mary R	Kelliher, William	Murphy, Mary
08/02/02	Glenciff, NH	Gill, William J	Gill, Allan	Gardner, Esther
08/27/02	Glenciff, NH	Karstock, Joseph W	Karstock, Joseph	Souslough Mary
10/20/02	Glenciff, NH	Katsok, Elizabeth F	Willard, Archie	Sweeny, Mary
12/06/02	Woodsville, NH	Hardy, Paul	Unknown	Hardy, Anna
12/19/02	Benton, NH	Gagnon, Beatrice B.	Belliveau, Dominic	Boucher, Philomene

REPORT OF BIRTHS 2002

<u>Date</u>	<u>Place</u>	<u>Name of Child</u>	<u>Name of Father</u>	<u>Name of Mother</u>
05/06/02	Lebanon, NH	Thompson, James Harold	Thompson, James	Thompson, Jennifer
06/18/02	Plymouth, NH	Kazenas, Leila Rene	Kazenas, Audrius	Kazenas, Dalia
10/24/02	Plymouth, NH	Hair, Lauren Elizabeth	Hair, Jeremy	Hair, Sandra
11/10/02	Lebanon, NH	Pettee, Morgan Grace	Pettee, Jeffrey	Pettee, Kristine

REPORT OF MARRIAGES 2002

<u>Date</u>	<u>Name of Groom and Bride</u>	<u>Age</u>	<u>Residence of each at Time of Marriage</u>	<u>Father's Name</u> <u>Mother's Name</u>
06/02/02	Everett L. Vincelette, Sr. Betty L. Foster	75 48	Warren, NH Wichita, KS	Edwin Vincelette Alice Ketchum Johnny Foster Anniebell Allen
06/21/02	Timothy Chase Heather L. Nystrom	29 29	Warren, NH Warren, NH	Mariellun J Hughes Robert Nystrom Joanne L Thomas
07/06/02	Charles P. Johnson Tatyana Yusopova	45 57	Warren, NH Russia	Thomas F Johnson Bernease Smith Viktor Ofcucnko Maria Kotova
07/18/02	Thomas M. McGuy Laurel A. Kapplain	49 43	Warren, NH Warren, NH	James E McGuy Dorothy Snow Edward W Kapplain Mary A Tefft
10/15/02	Matthew Erwin McKierman Marie Elizabeth DeJohn	44 48	Tolland, CT Tolland, CT	Vincent T McKierman Dorothy M Whitcher Anthony J DeJohn Margaret Gedeon
11/19/02	Leo F. Derosia Lynneth O. Claro	37 32	Warren, NH Phillipines	Leo F Derosia Marianne True Joseph M Claro Nelly Ouana

NOTES

ANNUAL REPORT
of the
SCHOOL BOARD
of the
WARREN SCHOOL DISTRICT
for the
FISCAL YEAR
July 1, 2001
to
June 30, 2002

ORGANIZATION OF WARREN SCHOOL DISTRICT

SCHOOL BOARD

Donald Bagley, CHAIR
Roger VanWinkle
Carol Mitchell

Term Expires 2005
Term Expires 2004
Term Expires 2003

MODERATOR
Charles Chandler

TREASURER
Susan Spencer

CLERK
Vacant

SUPERINTENDENT OF SCHOOLS

Paul C. Moccia
Dr. Howard R. Goodrow, Interim

WARREN VILLAGE SCHOOL STAFF 2001-2002

Rose Darrow	Principal
Patricia Parson	Grade 6
Martha Huckins	Grade 5
Nichole Hilliard	Grade 4
Peggy Horton	Grade 3
Charlene Mathews	Grade 2
Heather Olsen	Grade 1
Laurie Warren	Kindergarten/Title 1
Patricia Cooper	Music
Susan Stith	Art
Kimberly French	Guidance
Cameron Prest	Physical Education
Heidi Hoffman	Special Education Teacher
Maureen Rebele	Instructional Assistant
Janet Nash	Instructional Assistant
Sharon O'Neil	Instructional Assistant
Sandy Hobbs	School Secretary
Wendy Davis	Lunch Director
Lisa Newton	Lunch Assistant
Nancy Chandler	School Nurse
Warren Davis	Custodian

**WARREN SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE**

To the inhabitants of the School District of Warren, County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in Warren, New Hampshire on the 11th day of March 2003 for action on the articles in this warrant to be taken commencing at 11:00 o'clock in the morning.

ARTICLE 1: To hear reports of Agents, Auditors, Committees, or Officers chosen and pass any vote relating thereto.

ARTICLE 2: To see if the district will vote to raise and appropriate the sum of eight hundred eight thousand, seven hundred forty-seven dollars (\$808,747) for the purpose of paying direct school costs (grades 7-12), including tuition and other appropriate expenses, so that Warren middle and high school students may choose to only attend the following schools with signed tuition contracts: Woodsville High School, Haverhill Cooperative Middle School, Rivendell Middle and High School, Plymouth Middle and High School, effective the 2003-2004 school year. (The school board recommends this article.)

ARTICLE 3: To see if the district will raise and appropriate eight hundred nine thousand, six hundred fifty-six dollars (\$809,656) for the support of the Warren Village School, for payment of the salaries of school district officials and agents, and for the payment of statutory obligations of the district. This article is exclusive of any other article on this warrant. (The school board recommends this article.)

ARTICLE 4: To see if the district will vote to establish a seventh (7th) grade at the Warren Village School to begin the 2005-06 school year and furthermore to establish an eighth (8th) grade at the Warren Village School to begin the 2006-07 school year. (The school board recommends this article)

ARTICLE 5: To see if the school district will vote to change the name of the School Building Maintenance Expendable Trust Fund to the School Building Maintenance & Construction Expendable Trust Fund for the purpose of including renovations and additions and to further authorize the school board as agents to expend from this fund. (The school board recommends this article.) A 2/3 vote required.

ARTICLE 6: To see if the school district will vote to raise and appropriate up to fifty-five thousand dollars (\$55,000) to be placed in the previously established School Building Maintenance & Construction Expendable Trust Fund, such amount to be funded from the year-end undesignated fund balance available on June 30, 2003. (The school board recommends this article.)

- ARTICLE 7: To see if the school district can establish a part-time pre-school position at no extra cost to the taxpayers.
- ARTICLE 8: To see if the district will vote in accordance with Chapter 101 of the New Hampshire Revised Statutes Annotated as amended, to exclude from Social Security and Medicare coverage the services performed by election workers for a calendar year in which the remuneration paid for such services is less than twelve hundred dollars (\$1,200) effective the calendar year beginning January 1, 2003. (The school board recommends this article.)
- ARTICLE 9: Whereas NH School Districts face ever tightening budgets; and Whereas NH School Districts are finding it increasingly difficult to raise and appropriate sufficient dollars on the local level to provide their students a quality education; and Whereas newly enacted and existing federal mandates have placed an undue and heavy financial burden on local school district budgets;
- Be It Therefore Resolved: That the voters of the District vigorously oppose any and all unfunded and under-funded federal educational mandates, including but not limited to, those contained in the recently enacted No Child Left Behind Law as well as those mandates historically unfunded within the IDEA/Special Education Laws.
- ARTICLE 10: To transact any other business that may legally come before said meeting.

Given under our hands at said Warren this _____ day of _____ 2003.

Donald Bagley, Chairperson

Roger VanWinkle

Carol Mitchell

WARREN SCHOOL BOARD

**WARREN SCHOOL DISTRICT
SCHOOL WARRANT
THE STATE OF NEW HAMPSHIRE**

To the inhabitants of the School District of Warren, County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the Town Hall in Warren, New Hampshire the 11th day of March 2003, polls to be open for the election of Officers at 9:00 o'clock in the morning and to close not earlier than 7:00 o'clock in the afternoon.

ARTICLE 1: To choose, by non-partisan ballot, a Moderator for the ensuing year.

ARTICLE 2: To choose, by non-partisan ballot, a School District Clerk for the ensuing year.

ARTICLE 3: To choose, by non-partisan ballot, a Treasurer for the ensuing year.

ARTICLE 4: To choose, by non-partisan ballot, one School Board Member for a term of three years, expiring in 2006.

Given under our hands at said Warren this ____ day of _____ 2003.

Donald Bagley, Chairperson

Roger VanWinkle

Carol Mitchell

WARREN SCHOOL BOARD

**WARREN SCHOOL DISTRICT
MEETING
MARCH 13, 2002**

The Warren School District Meeting was called to order at 11:10 AM by School Board Chairman Donald Bagley.

Warrant Article 1 was read, moved by Carol Mitchell and seconded by Roger VanWinkle. (A copy of the warrant articles is attached.) Warrant Article 1 passed as written.

Warrant Article 2 was read, moved by Roger VanWinkle and seconded by Norman Rue. Paul Moccia, Superintendent of SAU 23 spoke about signed contracts. Included in his discussion of contracts it was stated that if a parent chooses to send a child to a school where there is no signed contract then those parents assume financial responsibility for the tuition at that school. Discussion followed with an amendment brought forward by Lynn Clogston to have the article as written but deleting the wording "with signed tuition contracts". The amendment failed. Further discussion followed as to cost at the 3 high schools the district has been contracting with. Representative Robert Giuda spoke about the funding issues facing the state. Other discussion concerning the issue of keeping 7th and 8th grade in Warren as well as Charter School option ensued. Warrant Article 2 passed as written.

Warrant Article 3 was read, moved by Don Bagley, seconded by Carol Mitchell. The only discussion was a clarification of use of trusts for Special Education. Warrant Article 3 passed as written.

Warrant Article 4 was read, moved by Don Bagley, seconded by Carol Mitchell. Warrant Article 4 passed without discussion as written.

Warrant Article 5 was read, moved by Don Bagley, seconded by Cortney Nolan. Warrant Article 5 passed with no discussion as written.

Warrant Article 6 was read, moved by Don Bagley, seconded by Roger VanWinkle. After brief discussion the warrant was postponed indefinitely.

Warrant Article 7 was read, moved and seconded. No new business was discussed and the article was passed.

The District Meeting was adjourned at approximately 12:30 PM.

Respectfully submitted,

Christine Giuda
School Clerk

**WARREN SCHOOL DISTRICT
2002 SCHOOL WARRANT**

To the inhabitants of the School District of Warren, County of Grafton, State of New Hampshire, qualified to vote in District affairs:

You are hereby notified to meet at the town hall in Warren, New Hampshire on the 13th day of March 2002 for action on the articles in this warrant to be taken commencing at 11:10 o'clock in the morning.

ARTICLE 1: To hear reports of Agents, Auditors, Committees, or Officers chosen and pass any vote relating thereto.

ARTICLE 2: To see if the district will vote to raise and appropriate the sum of eight hundred twelve thousand, seven hundred fifty-seven dollars (\$812,757.00) for the purpose of paying direct school costs (grades 7 – 12), including tuition and other appropriate expenses, so that Warren middle and high school students may choose to only attend the following schools with signed tuition contracts: Woodsville High School, Haverhill Cooperative Middle School, Rivendell Middle and High School, Plymouth Middle and High School, effective the 2002-2003 school year. (The school board recommends this article.)

ARTICLE 3: To see if the district will raise and appropriate eight hundred twelve thousand, six hundred eight dollars (\$812,608.00) for the support of the Warren Village School, for payment of the salaries of school district officials and agents, and for the payment of statutory obligations of the district This article is exclusive of any other article on this warrant. (The school board recommends this article.)

ARTICLE 4: To see if the school district will vote to raise and appropriate up to five thousand dollars (\$5,000) to be placed in the previously established School Building Maintenance Expendable Trust Fund, such amount to be funded from the year-end undesignated fund balance available on June 30, 2002, only if the fund balance exceeds \$50,000. (The school board recommends this article.)

ARTICLE 5: To see if the school district will vote to raise and appropriate up to five thousand dollars (\$5,000) to be placed in the previously established Special Education Expendable Trust Fund, such amount to be funded from the year-end undesignated fund balance available on June 30, 2002, only if the fund balance exceeds \$50,000. (The school board recommends this article.)

ARTICLE 6: We, the undersigned registered voters of Warren, would like the school district to consider a chartered public school for middle school students as one option for our district. We request the School Board to include the required wording on the school district meeting warrant in March so that proposals can be brought forward for consideration. (This article is by petition.)

ARTICLE 7: To transact any other business that may legally come before said meeting.

Results of voting – 288 voters

School District Moderator
One year term expiring year 2003
Vote for one:
Charles Chandler 267 votes

School District Clerk
One year term expiring year 2003
Vote for one:
Christine Giuda 19 votes
(write in candidate – declined)

School District Treasurer
One year term expiring year 2003
Vote for one:

Susan Spencer 250 votes

School Board Member
One year term expiring year 2003
Vote for one:

Carol A Mitchell 242 votes

School Board Member
Three year term expiring 2005
Vote for one:

Donald Bagley, Sr. 210 votes

Submitted by
Christine Giuda
March 13, 2002
School Clerk

ANNUAL REPORT OF THE SUPERINTENDENT OF SCHOOLS

Another year has come and gone and another superintendent has left. The SAU Board has selected Mr. Bruce Labs, the current Woodsville High School Principal, to take on the leadership role for the SAU as of July 1, 2003. Mr. Labs has been a teacher, coach, assistant principal, and principal in this district for the past twenty-five years and has done an excellent job. He, his wife and daughters are residents of the district, living in Piermont. We expect great things from him in his new position and know that he will bring stability and a strong work ethic to the job.

The nationwide teacher shortage is affecting this district as well, especially in the critical shortage areas (there are 28) now listed by the NH Department of Education. This situation reminds me of the late 50's and early 60's when the same situation existed. Young people today are graduating from college and finding positions that pay more than teaching with fewer headaches. The same is true about school administrators. As I write this report, this year in New Hampshire alone there are eighteen openings for superintendents.

As we proceed this year we are looking at frozen budgets, many times driven by mandated special education costs that are out of our hands. Contact your legislators for relief from some of these laws and ask them to get the Federal Government to follow through on what they promised 20 years ago - to fund 45% of the special education costs mandated instead of the 7% they now fund. Legislators could also help by capping the costs of health insurance for the districts. It has been done in other states, why not here in NH?

Starting later this year, we will be offering two graduate programs for the SAU staff and those of nearby districts, one by Lesley University and the other by Southern NH University. These programs will give the staff the opportunity to obtain advanced degrees without having to travel all over the state to take the courses.

As we spend money on special needs students, we sometimes tend to forget those who are gifted. We have started working toward a program that will address the gifted students' needs as cost effectively as possible.

As we look forward to the next school year, the new Superintendent, Mr. Labs, will bring a focus to the district, and as “the engineer” will drive our train forward. We are a school system on the move and your input as parents and members of the community is important - so get on board!

I want to take this opportunity to thank you for allowing me to assist you this year. I wish you all the very best for your students as the district moves forward.

Respectfully submitted,

Dr. Howard R. Goodrow
Interim Superintendent

The Warren Village School Principal's Annual Report

The Warren Village School began this school year with a few staff changes. Kindergarten welcomed Mrs. Sarah Southworth. Mrs. Southworth divides her time with Warren and the SAU #23 Preschool. She teaches kindergarten at WVS in the morning and the SAU #23 preschool at the Woodsville Elementary School in the afternoon. Our new first grade teacher is Patricia Foster, who is a recent graduate from Keene State College; our Guidance Counselor, Elena VanZandt, is currently in the process of completing the Masters Program in Guidance at Plymouth State College; and Mr. Ken Marier is our new physical education teacher.

Fay Brown is our librarian this year and works two days per week. Last year, Fay volunteered her time and organized the school's library into a modified Dewey Decimal System. All books are now organized and categorized, thanks to Fay's hard work.

Through a grant, we were able to fund a full time Title I teacher for 2002-03. Mrs. Lorie Walters has been in education for 9 years and offers classroom support to students in language arts, mathematics, and study skills. She also does remedial instruction with small groups and individual students.

The first week of school was spent meeting, planning, and attending in-service presentations. Elizabeth Richards, a reading specialist, did a one-day workshop about teaching reading, and the strategies that work best for children. The second workshop day focused on mathematics instruction, specifically the Everyday Math program.

We have continued to hold language arts workshops presented by various reading specialists throughout the school year. These workshops address teaching writing skills, reading strategies, spelling, and assessing the students' work.

Everyday Math is the mathematics program we have adopted in the school. Students in grades kindergarten through six, receive instruction in mathematics based on this program. This is a challenging program that focuses on problem solving and real life applications of mathematics concepts. The students are enjoying this new approach to mathematics instruction.

Grades 5 and 6 are using a team teaching approach this year. Mrs. Hilliard, who has been at the Warren Village School for three years, is teaching mathematics and science to grades 5 and 6. Mrs. Parsons, who has also been here for three years, is teaching language arts and social studies to grades 5 and 6. The students change classes, and consequently are having

exposure to some of the organizational skills they will need to use when attending a middle school.

Technology is an important part of our school here at WVS. We are gradually adding personal computers and we expect to purchase no less than three computers this year. By June, we should have seven PC's in place. Combined with the twenty-five Apple computers we have, we are establishing an impressive collection of technology for a school our size. Grades 5 and 6 receive weekly technology instruction. A three-year technology plan has been submitted to the State of NH Department of Education. We now have a technology committee composed of several staff members, parents, the technology coordinator, and myself. The members of the technology committee meet as needed to plan and discuss goals.

An after school mathematics club, an after school homework club, a soccer program, basketball for all students in kindergarten through grade 6, and cheerleading, are some of the extracurricular activities we have been able to offer to our students so far this year. These activities are being offered through the efforts of our volunteers.

Teachers are encouraged to take their students on field trips throughout the year. A school wide field trip to the Montshire Museum of Science was greatly enjoyed by the students in the fall. We are beginning to plan for the spring school wide field trip. Grades four, five, and six will be visiting the Boston Museum of Science, while students in kindergarten and grades one and two, will spend their day at the Children's Museum of Boston. The Polar Caves, Fort Number Four, The Warren Nature Center, The Science Center of New Hampshire, the oldest house in Warren, the Massabesic Audubon Center, and the Warren Historical Museum, are some of the places our students have also visited this year. We are offering a five-week ski program at Tenney Mountain, where students will have a choice of ski lessons or snow board lessons.

A number of necessary maintenance projects have taken place. The front hall entrance has been painted and the stairs have been carpeted. The carpets in the library and in an upstairs classroom have been removed and the hardwood floors that were found under the carpeting were cleaned and left exposed. The library has also been painted. Paving has been done, by the side door of the school, to eliminate the water build up that has formed there in the past, presenting an icing concern. During a fall clean up day, various playground structures were inspected and repaired, sand was spread, and the seesaws were removed. The students also planted several hundred tulip bulbs along the fence in the playground.

As a staff, we continue to focus on improving our students NHEIAP test scores by reviewing the data and the New Hampshire Frameworks. We need

to reach a firm understanding of the standards that dictate what our students should know and be able to do at each grade level. Each classroom teacher is administering language arts and mathematical assessments, at the beginning and at the end of the school year. In May, The Iowa Test of Basic Skills is administered to each class except grades 3 and 6, which take the New Hampshire assessment. President Bush's, No Child Left Behind Plan, has already been put into a useful perspective in the Warren Village School. We want to help our students become confident and capable learners and test takers.

Volunteers are used each day within our school. Mrs. Pam O'Brien, the only foster grandparent in Grafton County, comes in twice a week to work in classrooms and to work with individual students, as needed. Our Bank Across America Program is run by a group of loyal parents who want the children to learn the value of saving money. Whether we need drivers, chaperones, tutors, coaches, bakers, or new activities for our students to participate in, we rely on and greatly appreciate our volunteers. The positive values of sharing, caring, and citizenship they bring to our school is greatly appreciated and admired.

The Warren Volunteer Fire Department gave a daylong presentation with each grade level learning about fire safety, and receiving safety information to take home. The children also got to meet Smokey the Bear!

The Park and Recreation Commission continue to assist school efforts with their time and fiscal support.

The Warren P.T.O. meets monthly, planning special events, projects, and activities for the school.

The needs and values of the community, the goals of the No Child Left Behind initiative, and the character and citizenship skills needed to be successful and constructive in a democratic society, are addressed each day within the walls of the Warren Village School.

We urge our students to learn something new each day, and to use what they know to help make the world a better place.

Respectfully submitted,

Rose Darrow, Principal

School Nurse Report

Another year has flown. I continue to enjoy my involvement as a health resource to the children and staff of Warren Village School.

The State of New Hampshire enforces its immunization policies through the public schools. Each year I must review the immunization records of all students and fill out a state report. For the past two years the Immunization Program of the NH Department of Health & Human Services has audited us. It is important that we have on file, documentation from the doctor's office regarding the children's immunizations.

Last spring we sponsored a community health fair at the school and we hosted many exhibitors from around the States. These exhibitors brought information and demonstrations. Many people took advantage of free massages; the children watched puppet shows; the Fire Department put on a barbecue supper, Speare Memorial Hospital did blood screenings; Mt. Moosilauke Health Center did blood pressure checks. We received financial help from the Masonic Lodge to bring in a special presentation on safety for the children; local supermarkets donated produce for smoothies. We are planning to make this an annual event and invite all community members to participate.

The nurse and the guidance counselor provide puberty education to the 5th and 6th grades. As part of the program, parents are invited to an information forum.

The school staff does a great job of tending to the needs of the students when the nurse is not here. The school is a caring environment.

Respectfully submitted,
Nancy B. Chandler, RN., M.S.N.
School Nurse

Warren Graduates - 2002

Woodsville High School

Alicia Brown

Jaime Goodwin

Stephanie Gray

Matthew Morgan

Christopher Witcher

Plymouth High School

Bridget Bixby

Joanne Drown

Rivendell Academy

Jean Taggart

Sixth Grade Graduates From Warren Village School

Samantha Boutin

Faith Cady

Sean Denis

Bow Green

Justin Hart

Michael Heitz

Curtis Hill

Emma Horton

Jamie Lester

Christopher Newton

Joshua Newton

Alison Nolan

Molly Nutter

Kelly Ritterhouse

Tell Sackett

Kimberly Start

Todd Wyman

**WARREN SCHOOL DISTRICT
BOND PAYMENT SCHEDULE**

Fiscal Year Ending	Principal	Interest	Total	Asbestos Payments
2003	25,000	12,123	37,123	1,000
2004	20,000	10,570	30,570	1,000
2005	20,000	9,180	29,180	1,000
2006	20,000	7,780	27,780	1,000
2007	20,000	6,380	26,380	1,000
2008	20,000	4,970	24,970	571
2009	20,000	3,550	23,550	
2010	20,000	2,130	22,130	
2011	20,000	710	20,710	
TOTALS	185,000	57,393	242,393	

Audit Report

The Warren School District has been audited by the firm Plodzick & Sanderson Professional Association. Copies of the audit are available for public review at the Superintendent's Office, James R. Morrill Municipal Bldg., N. Haverhill, NH.

**WARREN VILLAGE SCHOOL
2001-2002**

To the School Board and Citizens of the Warren School District:

Number of pupils registered during the year	88
Average Daily Membership	77.2
Percent of Attendance	93%
Number of pupils neither absent nor tardy	0

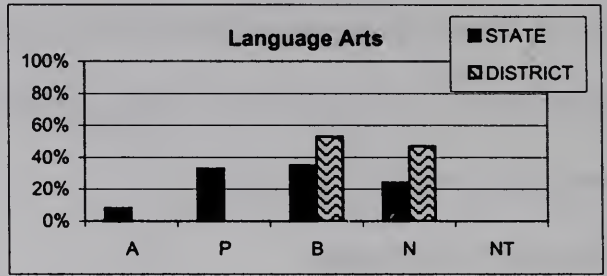
ENROLLMENT BY GRADE

<u>Grade</u>	<u>K</u>	<u>1</u>	<u>2</u>	<u>3</u>	<u>4</u>	<u>5</u>	<u>6</u>	<u>Total</u>
Number of students:	11	15	12	15	9	8	18	88

**WARREN SCHOOL DISTRICT
THIRD GRADE STATE ASSESSMENT SCORES**

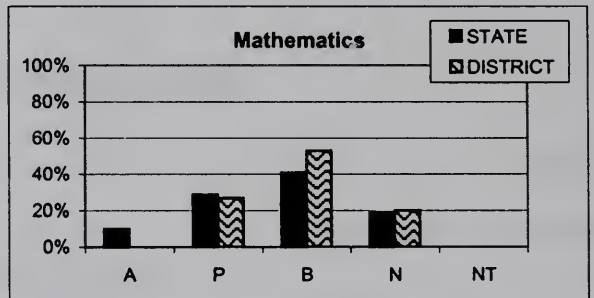
LANGUAGE ARTS

		<u>May-02</u>	
		STATE	DISTRICT
Advanced	A	8%	0%
Proficient	P	33%	0%
Basic	B	35%	53%
Novice	N	24%	47%
Not Tested	NT	0%	0%



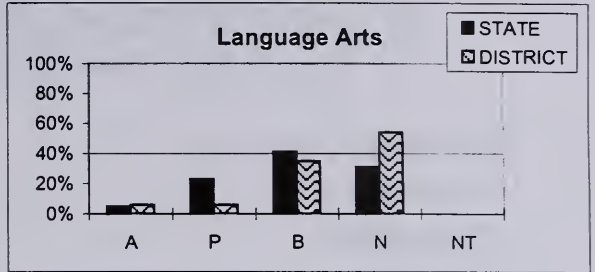
MATHEMATICS

		<u>May-02</u>	
		STATE	DISTRICT
Advanced	A	10%	0%
Proficient	P	29%	27%
Basic	B	41%	53%
Novice	N	19%	20%
Not Tested	NT	0%	0%

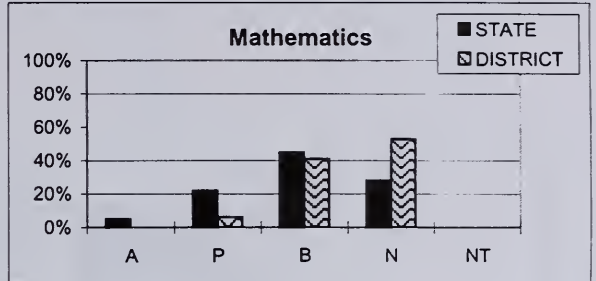


**WARREN SCHOOL DISTRICT
SIXTH GRADE STATE ASSESSMENT SCORES**

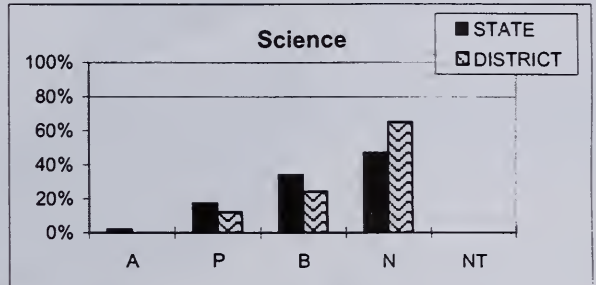
		<u>May-02</u>	
		STATE	DISTRICT
Advanced	A	5%	6%
Proficient	P	23%	6%
Basic	B	41%	35%
Novice	N	31%	54%
Not Tested	NT	0%	0%



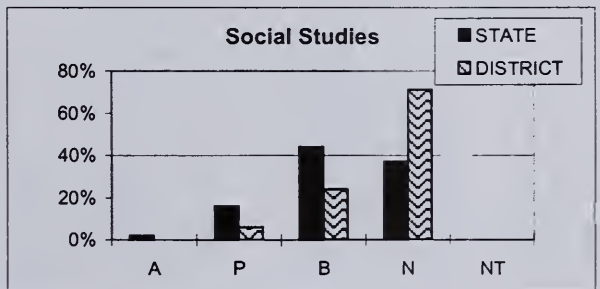
		<u>May-02</u>	
		STATE	DISTRICT
Advanced	A	5%	0%
Proficient	P	22%	6%
Basic	B	45%	41%
Novice	N	28%	53%
Not Tested	NT	0%	0%



		<u>May-02</u>	
		STATE	DISTRICT
Advanced	A	2%	0%
Proficient	P	17%	12%
Basic	B	34%	24%
Novice	N	47%	65%
Not Tested	NT	0%	0%

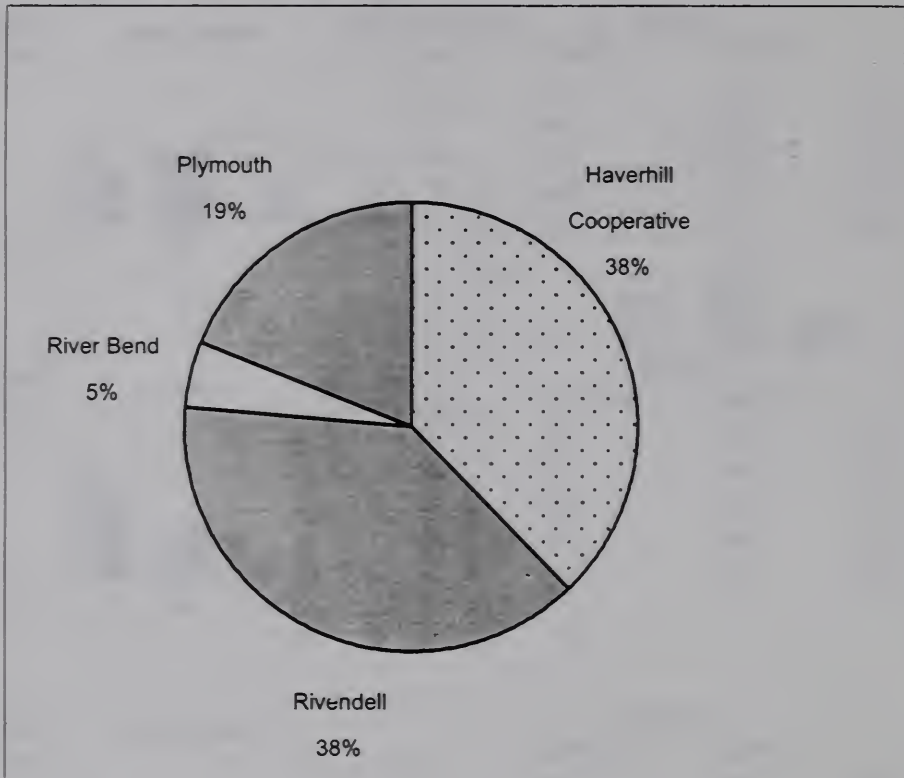


		<u>May-02</u>	
		STATE	DISTRICT
Advanced	A	2%	0%
Proficient	P	16%	6%
Basic	B	44%	24%
Novice	N	37%	71%
Not Tested	NT	0%	0%



WARREN SCHOOL DISTRICT
STUDENTS TUITIONED TO OTHER DISTRICTS
(as of December 2002)

Haverhill Cooperative	28.0
Rivendell	28.5
River Bend	3.5
Plymouth	14.0
TOTAL TUITION STUDENTS	74.0



**TREASURER'S REPORT
JULY 1, 2001 TO JUNE 30, 2002**

MBIA ACCOUNT

Balance July 1, 2001	611.75
New Hampshire Education Grant	596,813.00
Interest received	<u>1,204.44</u>
	598,629.19
 Transferred to WGSB - Checking Account	
Balance - June 30, 2002	<u>598,629.19</u>
	-0-

**WOODSVILLE GUARANTY SAVING BANK
CHECKING ACCOUNT**

Balance July 1, 2001	52,582.86	
DEPOSITS		
Appropriation - Town of Warren	684,713.00	Title I
Transfers from MBIA	598,629.19	Title VI
AIE/AIR3129	957.00	Transportation
Artist in Residence	100.00	
Breakfast - State of NH	12,247.00	
Building Aid - State of NH	8,947.88	
Cl. Size Red.	5,649.00	
Drug Free - State of NH	36.80	
Grants	973.07	
Hot Lunch	6,898.94	
Interest - Checking - WGSB	6.93	
- Repurchase Agreement	1,008.46	
Investment Income - Trustees of Trust Funds	689.05	
Medicaid - State of NH	20,024.61	
National Forest	10,524.48	
Reapp. Sect. IV - State of NH	146.00	
Refunds	15,621.58	
Reimbursements		
Annuity	5,150.00	
Health Insurance	28,202.41	
Itinerant	4,509.45	
Retirement	16,354.68	
Voc. Ed. Tuition	18,563.00	
		Respectfully Submitted
		Susan W. Spencer
		1-25-03

	26,560.16	
	1,100.00	
	<u>571.20</u>	
	1,520,766.75	
 EXPENSES		
Bank Charges & Wire fees	121.00	
Insurance	66,697.66	
Manifests	919,660.30	
Payroll	379,374.37	
Payroll Tax	28,193.24	
Retirement	<u>25,560.66</u>	
	1,419,607.23	
 Balance - June 30, 2002		101,159.52

WARREN SCHOOL DISTRICT REVENUES

	<u>ACTUAL</u> 2001-2002	<u>MS-24 REVISED</u> 2002-2003	<u>BUDGET</u> 2003-2004	+ / -
FUND 1 GENERAL FUND				
Beginning Fund Balance	21,704	62,638	95,000	32,362
<u>Revenue from Local Sources</u>				
1111 Current Appropriator	486,911	628,777	554,923	(73,854)
1300 Tuition	-	-	-	-
1510 Interest on Investmer	2,788	2,800	2,800	-
1910 Rentals	-	-	-	-
1980 Refund from Prior Ye	940	0	0	-
1990 Other Misc. Revenue	-	3,300	2,338	(962)
<u>Revenue from State Sources</u>				
3111 State Adequacy Grar	596,813	578,899	650,660	71,761
3112 State Adequacy Tax	197,802	206,061	184,303	(21,758)
3210 School Building Aid	8,190	8,190	8,190	-
3241 Vocational Education	18,563	24,150	29,460	5,310
3242 Vocational Ed. Trans	571	285	571	286
<u>Revenue from Federal Sources</u>				
4580 Medicaid	17,571	17,500	17,500	-
4810 National Forest Rese	10,525	10,359	10,359	-
<u>Fund Transfers</u>				
Transfer from Technology Trust		8349	-	(8,349)
Transfer from Building Trust		6,000	-	(6,000)
Transfer from SPED Trust		9,205	-	(9,205)
Total from Trust fun	-	23,554	-	(23,554)
Total Revenue Fund 1	1,340,674	1,503,875	1,461,104	(42,771)
4590 Fund 2 Grants	29,595	39,552	41,899	2,347
Total Revenue from Federal Sources		39,552	41,899	2,347
FUND 4 FOOD SERVICE				
1600 Food Service Sales	6,899	7,000	8,000	1,000
3260 State Reimbursemen	419	400	400	-
4460 Federal Reimbursem	11,997	11,900	12,000	100
5210 Transfer from Generz	8,773			-
Total Revenue Fund 4	28,088	19,300	20,400	1,100
Transfer to Trusts		10,000	-	(10,000)
TOTAL REVENUE	1,420,061	1,635,365	1,618,403	(16,962)

	<u>01-02</u> <u>ACTUAL</u>	<u>02-03</u> <u>ACTUAL</u>	<u>03-04 RE-ASSESSED</u> <u>PROJECTED</u>	<u>Valuation</u>
Local Tax Rate	12.96	13.20	11.65	\$47,651 = \$1.00
State Tax Rate	<u>6.54</u>	<u>5.11</u>	<u>4.57</u>	\$40,337
	19.50	18.31	16.22	
DECREASE		(1.19)	(2.09)	

WARREN SCHOOL DISTRICT SUMMARY OF PROPOSED 2003-2004 BUDGET

<u>DISTRICT SUMMARY</u>		<u>Expenditures</u> <u>2001-2002</u>	<u>Budget</u> <u>2002-2003</u>	<u>Proposed</u> <u>Budget</u> <u>2003-2004</u>	<u>Difference</u>
<u>A.</u>	<u>Instruction</u>				
1100	Regular Programs	798,090.12	944,792	954,924	10,132
1300	Vocational Education	32,200.00	33,000	41,244	8,244
2120	Guidance	6,291.92	6,447	6,234	(213)
2125	Testing	22.78	1,000	1,000	-
2190	Enrichment	5,231.56	3,200	3,200	-
2212	Curriculum Development	881.84	1,200	568	(632)
2213	Staff Training	2,710.60	6,850	10,450	3,600
2222	School Library	-	3,000	3,017	17
	TOTAL INSTRUCTION	845,428.82	999,489	1,020,637	21,148
<u>B.</u>	<u>Co-Curricular</u>	635.72	800	800	-
<u>C.</u>	<u>Special Education</u>				
1200/1230	Special Programs	116,659.29	179,089	166,974	(12,115)
1430	Summer School	3,959.41	4,467	5,420	953
2140	Psychological Services	-	2,000	2,000	-
2150/2159	Speech and Audiology	7,143.67	17,716	15,011	(2,705)
2162	Physical Therapy	2,635.00	5,030	4,130	(900)
2163	Occupational Therapy	14,620.75	28,930	12,350	(16,580)
	TOTAL SPECIAL EDUCATION	145,018.12	237,232	205,885	(31,347)
<u>D.</u>	<u>SAU Services</u>				
2321	Office of the Superintendent	40,150.00	45,266	40,352	(4,914)
<u>E.</u>	<u>Administration</u>				
2410	Office of the Principal	73,386.25	76,442	80,805	4,363

	<u>Expenditures</u> <u>2001-2002</u>	<u>Budget</u> <u>2002-2003</u>	<u>Proposed</u> <u>Budget</u> <u>2003-2004</u>	<u>Difference</u>
F.				
	<u>Operation of Buildings</u>			
	2620 Buildings	65,130	59,133	(5,997)
	2630 Grounds	-	500	500
	2640 Equipment	5,042	5,192	150
	TOTAL OPERATION OF BUILDINGS	70,172	64,825	(5,347)
G.				
	<u>Transportation</u>			
	2721 To and From School	46,839	62,020	15,181
	2722 Special Transportation	2,350	2,350	-
	2723 Vocational Transportation	1,400	1,400	-
	2725 Field Trips	4,000	3,200	(800)
	TOTAL TRANSPORTATION	54,589	68,970	14,381
H.				
	<u>Debt</u>			
	5000 Long-Term Debt Service	37,123	31,570	(5,553)
		37,123	31,570	(5,553)
I.				
	<u>Food Service</u>			
	3120	32,093.00	33,620.00	1,527.00
J.				
	<u>School Board</u>			
	2311 School Board	5,562	5,562	-
	2312 School Board Secretary	385	385	-
	2313 Treasurer	1,199	1,081	(118)
	2314 Election and District Meeting	193	193	-
	2317 Audit	2,400	2,400	-
	2318 Legal Services	250	250	-
	2832 Recruitment Advertising	500	500	-
	TOTAL SCHOOL BOARD	10,489	10,371	(118)

	<u>Expenditures</u> <u>2001-2002</u>	<u>Budget</u> <u>2002-2003</u>	<u>Proposed</u> <u>Budget</u> <u>2003-2004</u>	<u>Difference</u>
<u>K.</u>				
	<u>Other Services</u>			
	2130 Health	12,708	13,187	479
	2220 Technology Supervision	4,560	4,580	20
	2820 Data Communications	4,849	900	(3,949)
	TOTAL OTHER SERVICES	22,117	18,667	(3,450)
<u>L.</u>				
	<u>Special Revenue Fund</u>			
	1250/2330 Title One Program	28,219	33,975	5,756
	1100 Class Size Reduction/Training	7,980	7,924	(56)
	1410 After School Program	3,353	-	(3,353)
	TOTAL SPECIAL REVENUE FUND	39,552	41,899	2,347
<u>M.</u>				
	<u>Fund Transfers</u>			
	5221 Transfer to School Lunch	-	1	1
	5252 Transfer Expendable Trust	10,001	1	(10,000)
	TOTAL FUND TRANSFERS	10,001	2	(9,999)
	TOTAL BUDGET ARTICLES	1,635,365	1,618,403	(16,962)
	Warrant Article 6: Transfer for Building Maintenance & Construction Trust		55,000	
	TOTAL BUDGET & WARRANT ARTICLES		1,673,403	38,038

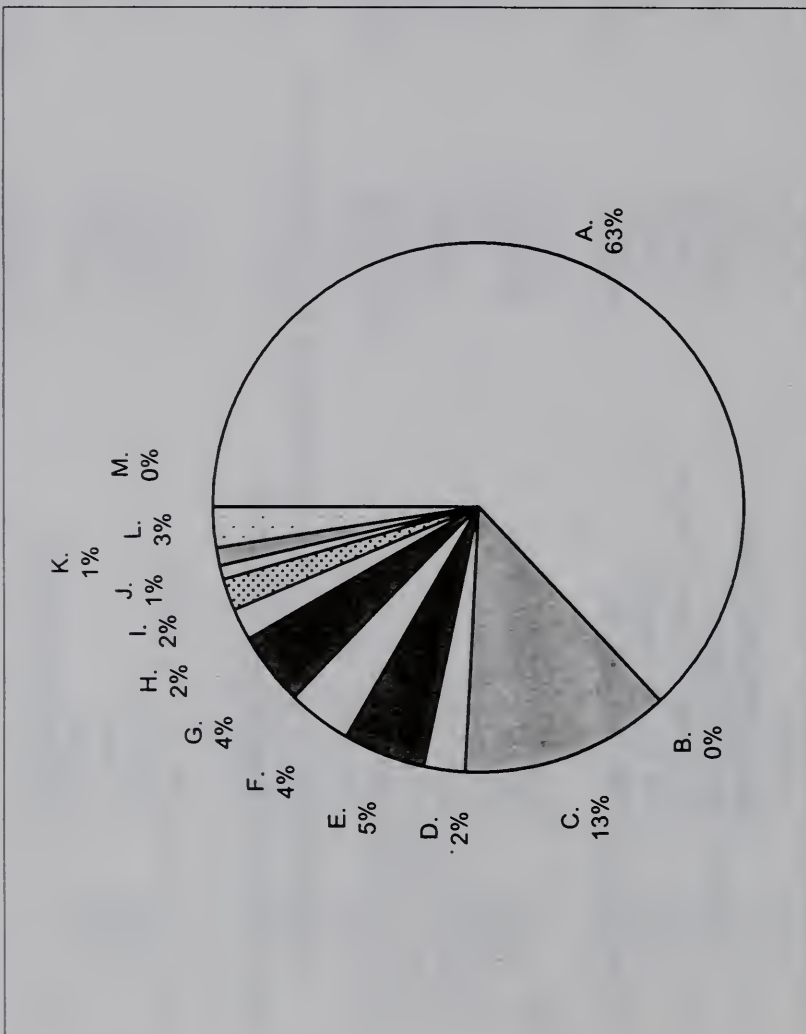
WARREN SCHOOL DISTRICT SUMMARY OF PROPOSED 2003-2004 BUDGET

Summary of Expenditures

A.	1,020,637	Instruction*
B.	800	Co-Curricular
C.	205,885	Special Ed.
D.	40,352	SAU Services
E.	80,805	Administration
F.	64,825	Operation of Bldgs.
G.	68,970	Transportation
H.	31,570	Debt Service
I.	33,620	Food Service
J.	10,371	School Board
K.	18,667	District-wide Services
L.	41,899	Grants
M.	<u>2</u>	Fund Transfers

1,618,403 TOTAL BUDGET

*(Includes \$640,638 tuition)



WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002	2002-2003	2003-2004	2002-2003	2003-2004
	ACTUAL EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	DIFFERENCE	DIFFERENCE
1100 REGULAR EDUCATION					
110 PROFESSIONAL SALARIES	193,070.29	192,418	193,990	1,572	1,572
120 TEMPORARY HELP	4,487.54	3,000	3,600	600	600
211 HEALTH INSURANCE	23,937.48	30,199	35,777	5,578	5,578
213 LIFE INS	109.20	106	102	(4)	(4)
214 DISABILITY INS	527.63	523	525	2	2
220 FICA	15,273.16	14,950	15,114	164	164
231 EMPLOYEE RETIREMENT	3.68	-	-	-	-
232 PROF RETIREMENT	4,790.48	4,657	4,776	119	119
250 UNEMP COMP	190.00	468	432	(36)	(36)
260 WORKERS' COMP	1,040.00	1,505	1,521	16	16
320 PROF ED SVCS	7,961.00	8,656	30,011	21,355	21,355
561 TUITION/IN-STATE LEA	310,576.29	366,408	409,690	43,282	43,282
562 TUITION/OUT-STATE LEA	200,352.87	294,650	230,948	(63,702)	(63,702)
580 TRAVEL, LODGING, FOOD	-	250	250	-	-
610 SUPPLIES	11,054.21	14,552	14,050	(502)	(502)
640 BOOKS & OTHER PRINTED MATERIAL	19,833.64	9,576	10,328	752	752
650 SOFTWARE	781.49	1,282	1,274	(8)	(8)
733 FURNITURE ADDITIONAL	1,216.64	-	1,356	1,356	1,356
734 EQUIPMENT ADDITIONAL	2,027.52	642	550	(92)	(92)
738 EQUIPMENT REPLACEMENT	275.00	200	100	(100)	(100)
810 DUES/FEES	582.00	750	530	(220)	(220)
TOTAL 1100 REGULAR EDUCATION	798,090.12	944,792	954,924	10,132	10,132
1200 SPECIAL EDUCATION					
110 PROFESSIONAL SALARIES	25,225.00	25,970	28,510	2,540	2,540
112 SUPPORT STAFF SALARIES	22,079.58	27,554	31,891	4,337	4,337
120 TEMPORARY HELP	697.50	450	500	50	50
211 HEALTH INSURANCE	7,696.68	9,810	12,588	2,778	2,778

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002 ACTUAL EXPENSES	2002-2003 APPROVED BUDGET	2003-2004 PROPOSED BUDGET	2002-2003 2003-2004 DIFFERENCE
213 LIFE INS	50.40	51	68	17
214 DISABILITY INS	136.99	141	176	35
220 FICA	3,142.25	4,129	4,659	530
231 EMPLOYEE RETIREMENT	911.96	944	1,399	455
232 PROF RETIREMENT	650.78	670	753	83
250 UNEMP COMP	48.00	204	211	7
260 WORKERS' COMP	265.00	416	469	53
330 OTHER PROF SERVICES	-	3,000	3,500	500
561 TUITION - LEAS OUTSIDE NH	38,114.94	79,600	63,400	(16,200)
562 TUITION - LEAS IN NH	-	-	13,500	13,500
564 TUITION - OTHER	15,840.42	23,500	2,500	(21,000)
580 TRAVEL, LODGING, FOOD	-	100	100	-
610 SUPPLIES	439.86	800	1,250	450
640 BOOKS & OTHER PRINTED MATERIAL	192.24	400	400	-
650 SOFTWARE	592.48	-	450	450
733 FURNITURE ADDITIONAL	369.65	-	-	-
734 EQUIPMENT ADDITIONAL	205.56	1,350	650	(700)
1200 SPECIAL EDUCATION	116,659.29	179,089	166,974	(12,115)
TOTAL	32,200.00	33,000	41,244	8,244
1300 VOCATIONAL EDUCATION				
TOTAL				
562 TUITION/OUT-STATE LEA				
1410 CO-CURRICULAR				
120 SALARIES	200.00		-	-
220 FICA	15.30		-	-
330 OTHER PROF SERVICES	160.23	600	600	-
610 SUPPLIES	260.19	200	200	200
737 REPLACEMENT EQUIPMENT	-	200	-	(200)
1410 CO-CURRICULAR	635.72	800	800	-
TOTAL				

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

<u>ACCOUNT NUMBER/DESCRIPTION</u>	<u>2001-2002</u>	<u>2002-2003</u>	<u>2003-2004</u>	<u>2002-2003</u>	<u>2003-2004</u>
	<u>ACTUAL</u>	<u>APPROVED</u>	<u>PROPOSED</u>	<u>BUDGET</u>	<u>BUDGET</u>
	<u>EXPENSES</u>	<u>BUDGET</u>	<u>BUDGET</u>		<u>DIFFERENCE</u>
1430 SUMMER SCHOOL					
113 SUMMER SCHOOL SALARIES	681.46	2,700	3,030		330
220 FICA	52.13	238	234		(4)
232 PROF RETIREMENT	17.58	29	156		127
320 PROF ED SVCS	365.74	1,500	800		(700)
564 TUITION	2,842.50		1,200		1,200
TOTAL 1430 SUMMER SCHOOL	3,959.41	4,467	5,420		953
2120 GUIDANCE					
110 PROFESSIONAL SALARIES	-	-	-		-
220 FICA	-	-	-		-
250 UNEMP COMP	-	-	-		-
260 WORKERS' COMP	-	-	-		-
320 PROF ED SVCS	5,945.00	6,247	6,034		(213)
610 SUPPLIES	44.89	200	200		-
640 BOOKS & OTHER PRINTED MATERIAL	302.03	-	-		-
TOTAL 2120 GUIDANCE	6,291.92	6,447	6,234		(213)
2125 RECORD MAINTENANCE					
340 TEST SCORING	-	200	200		-
610 SUPPLIES	22.78	800	800		-
TOTAL 2125 RECORD MAINTENANCE	22.78	1,000	1,000		-
2130 HEALTH					
110 PROFESSIONAL SALARIES	10,506.01	11,139	11,585		446
220 FICA	803.72	852	886		34
250 UNEMP COMP	11.00	56	52		(4)
260 WORKERS' COMP	60.00	86	89		3

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

<u>ACCOUNT NUMBER/DESCRIPTION</u>	<u>2001-2002</u>	<u>2002-2003</u>	<u>2003-2004</u>	<u>2002-2003</u>	<u>2003-2004</u>
	<u>ACTUAL</u>	<u>APPROVED</u>	<u>PROPOSED</u>	<u>BUDGET</u>	<u>BUDGET</u>
	<u>EXPENSES</u>	<u>BUDGET</u>	<u>BUDGET</u>		<u>DIFFERENCE</u>
330 OTHER PROF SERVICES	-	200	200	-	-
610 SUPPLIES	291.14	250	250	-	-
640 BOOKS & OTHER PRINTED MATERIAL	13.90	125	125	-	-
TOTAL	11,685.77	12,708	13,187		479
2140 PSYCHOLOGICAL SVCS.					
330 OTHER PROF SERVICES	-	2,000	2,000	-	-
TOTAL	-	2,000	2,000		-
2150 SPEECH/LANGUAGE					
330 OTHER PROF SERVICES	6,796.54	17,021	13,080	(3,941)	(3,941)
610 SUPPLIES	-	250	250	-	-
640 BOOKS & OTHER PRINTED MATERIAL	-	45	45	-	-
TOTAL	6,796.54	17,316	13,375	(3,941)	(3,941)
2159 SUMMER SCHOOL SPEECH					
330 OTHER PROF SERVICES	347.13	400	1,636	1,236	1,236
TOTAL	347.13	400	1,636		1,236
2162 PHYSICAL THERAPY					
TOTAL	2,635.00	5,030	4,130	(900)	(900)
2163 OCCUPATIONAL THERAPY					
330 OTHER PROF SERVICES	14,620.75	28,530	12,150	(16,380)	(16,380)
610 SUPPLIES	-	400	200	(200)	(200)
TOTAL	14,620.75	28,930	12,350	(16,580)	(16,580)
2190 STUDENT OTHER/ENRICHMENT SVCS					

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002	2002-2003	2003-2004	2002-2003	2003-2004
	ACTUAL EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	2003-2004 DIFFERENCE	2002-2003 2003-2004 DIFFERENCE
320 PROF ED SVCS	803.00	1,000	1,000	-	-
610 SUPPLIES	135.30	200	200	-	-
810 DUES/FEES	4,293.26	2,000	2,000	-	-
TOTAL 2190 STUDENT ENRICHMENT SVCS	5,231.56	3,200	3,200	-	-
2212 CURRICULUM DEVELOPMENT					
110 PROFESSIONAL SALARIES	800.00	1,090	500	(590)	
220 FICA	61.20	83	38	(45)	
232 PROF RETIREMENT	20.64	27	30	3	
260 WORKERS' COMP	-	-	-	-	
TOTAL 2212 CURRICULUM DEVELOPMENT	881.84	1,200	568	(632)	
2213 STAFF TRAINING					
240 PROF TUITION REIMBURSEMENT	2,448.00	4,500	7,600	3,100	
241 SUPPORT TUITION REIMBURSEMENT	-	350	350	-	
320 PROF ED SVCS	262.60	2,000	2,500	500	
TOTAL 2213 STAFF TRAINING	2,710.60	6,850	10,450	3,600	
2220 TECHNOLOGY SUPERVISION					
112 SALARIES	1,937.50		4,200	4,200	
220 FICA	148.22		321	321	
250 UNEMPLOYMENT COMP	-		27	27	
260 WORKERS' COMP	-		32	32	
320 PROF ED SVCS	75.00	4,560	-	(4,560)	
TOTAL 2220 TECHNOLOGY SUPERVISION	2,160.72	4,560	4,580	20	
2222 LIBRARY					
TOTAL 2222 LIBRARY	-	3,000	3,017	17	

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002 ACTUAL EXPENSES	2002-2003 APPROVED BUDGET	2003-2004 PROPOSED BUDGET	2002-2003 2003-2004 DIFFERENCE
2311 SCHOOL BOARD				
111 ADMINISTRATIVE SALARIES	950.00	950	950	-
220 FICA	72.68	73	73	-
240 PROF TUITION REIMBURSEMENT	-	260	260	-
250 UNEMP COMP	-	-	-	-
260 WORKERS' COMP	3.00	7	7	-
520 PROPERTY/LIABILITY INS	1,585.00	2,020	2,020	-
640 BOOKS & OTHER PRINTED MATERIAL	227.00	240	240	-
810 DUES/FEES	1,842.87	1,912	1,912	-
890 MISC.	-	100	100	-
TOTAL 2311 SCHOOL BOARD	4,680.55	5,562	5,562	-
2312 CLERK				
111 SALARIES	100.00		360	360
220 FICA	7.66		25	25
330 OTHER PROF SERVICES	125.00	385	-	(385)
TOTAL 2312 CLERK	232.66	385	385	-
2313 TREASURER				
111 ADMINISTRATIVE SALARIES	300.00	300	300	-
220 FICA	22.95	23	23	-
260 WORKERS' COMP	2.00	3	3	-
531 TELEPHONE	-	15	-	(15)
534 POSTAGE	153.23	180	180	-
550 PRINTING	387.16	500	500	-
580 TRAVEL, LODGING, FOOD	119.26	-	-	-
610 SUPPLIES	18.34	75	75	-
890 MISC.	-	103	-	(103)
TOTAL 2313 TREASURER	1,002.94	1,199	1,081	(118)

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002 ACTUAL EXPENSES	2002-2003 APPROVED BUDGET	2003-2004 PROPOSED BUDGET	2002-2003 2003-2004 DIFFERENCE
2314 DISTRICT MEETING				
111 ADMINISTRATIVE SALARIES	-	50	50	-
220 FICA	-	5	5	-
250 UNEMP COMP	-	-	-	-
540 ADVERTISING	67.20	100	100	-
550 PRINTING	-	38	38	-
TOTAL 2314 DISTRICT MEETING	67.20	193	193	-
2317 AUDIT				
TOTAL 2317 AUDIT	2,400.00	2,400	2,400	-
2318 LEGAL				
TOTAL 2318 LEGAL SERVICES	380.00	250	250	-
2321 OFFICE OF SUPERINTENDENT				
TOTAL 2321 OFFICE OF SUPERINTENDENT	40,150.00	45,266	40,352	(4,914)
2410 PRINCIPAL				
111 ADMINISTRATIVE SALARIES	45,320.00	46,680	49,337	2,657
112 SUPPORT STAFF SALARIES	11,838.75	11,897	12,376	479
211 HEALTH INSURANCE	3,565.60	4,270	5,196	926
213 LIFE INS	33.60	34	34	-
214 DISABILITY INS	166.33	170	179	9
220 FICA	4,176.38	4,481	4,721	240
231 EMPLOYEE RETIREMENT	488.20	493	730	237
232 PROF RETIREMENT	1,169.48	1,204	1,303	99
240 TUITION REIMBURSEMENT	1,163.00	1,600	1,600	-
250 UNEMP COMP	58.00	112	104	(8)

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002	2002-2003	2003-2004	2002-2003	2003-2004
	ACTUAL EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	DIFFERENCE	DIFFERENCE
260 WORKERS' COMP	315.00	451	475	24	24
531 TELEPHONE	2,254.18	2,400	2,300	(100)	(100)
534 POSTAGE	171.07	600	400	(200)	(200)
540 ADVERTISING	74.80	150	150	-	-
550 PRINTING	-	200	200	-	-
580 TRAVEL, LODGING, FOOD	-	500	500	-	-
610 SUPPLIES	288.82	350	350	-	-
640 BOOKS & OTHER PRINTED MATERIAL	449.09	300	400	100	100
734 EQUIPMENT ADDITIONAL	199.95	200	100	(100)	(100)
737 FURNITURE REPLACEMENT	-	-	-	-	-
738 EQUIPMENT REPLACEMENT	1,495.00	-	-	-	-
810 DUES/FEES	159.00	350	350	-	-
2410 PRINCIPAL	73,386.25	76,442	80,805	4,363	4,363
TOTAL					
2620 OPERATION OF BUILDINGS	15,625.87	16,790	17,452	662	662
112 SUPPORT STAFF SALARIES	382.05	-	-	-	-
120 TEMPORARY HELP	2,701.65	3,270	4,196	926	926
211 HEALTH INSURANCE	16.80	17	17	-	-
213 LIFE INS	44.32	49	51	2	2
214 DISABILITY INS	1,224.60	1,284	1,335	51	51
220 FICA	645.57	695	1,030	335	335
231 EMPLOYEE RETIREMENT	-	25	25	-	-
240 TUITION REIMBURSEMENT	16.00	56	52	(4)	(4)
250 UNEMP COMP	88.00	774	805	31	31
260 WORKERS' COMP	4,723.93	1,800	1,800	-	-
411 WATER/SEWAGE	1,879.00	1,400	1,400	-	-
421 RUBBISH REMOVAL	4,068.50	10,000	2,000	(8,000)	(8,000)
430 CONTRACTED REPAIRS/MAINTENANCE	200.00	120	120	-	-
490 BUILDING SECURITY					

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002	2002-2003	2003-2004	2002-2003	2003-2004
	ACTUAL EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	2002-2003	2003-2004
520 PROPERTY/LIABILITY INS	3,420.00	2,100	2,100	-	-
580 TRAVEL, LODGING, FOOD	-	50	50	-	-
610 SUPPLIES	5,300.57	3,500	3,500	-	-
622 ELECTRICITY	9,609.16	12,000	10,500	(1,500)	(1,500)
623 PROPANE	8,769.24	10,000	10,000	-	-
734 EQUIPMENT ADDITIONAL	-	-	-	-	-
738 EQUIPMENT REPLACEMENT	1,367.43	1,200	2,700	1,500	1,500
TOTAL 2620 OPERATION OF BUILDINGS	60,082.69	65,130	59,133	(5,997)	(5,997)
2630 GROUNDS					
430 REPAIRS/MAINTENANCE	455.00	-	500	500	500
738 EQUIPMENT REPLACEMENT	-	-	-	-	-
TOTAL 2630 GROUNDS	455.00	-	500	500	500
2640 EQUIPMENT					
430 REPAIRS/MAINTENANCE	260.48	1,200	1,200	1,200	-
432 MAINTENANCE CONTRACT	2,581.44	2,180	2,330	2,180	150
440 RENTAL	1,758.20	1,662	1,662	1,662	-
TOTAL 2640 EQUIPMENT	4,600.12	5,042	5,192	5,042	150
TRANSPORTATION					
2721 REGULAR TRANSPORTATION	45,465.06	46,839	62,020	46,839	15,181
2722 SPECIAL TRANSPORTATION	2,475.00	2,350	2,350	2,350	-
2723 VOC TRANSPORTATION	1,305.76	1,400	1,400	1,400	-
2725 FIELD TRIPS/CO-CURR TRANSP	1,050.00	4,000	3,200	4,000	(800)
TOTAL 2820 INFORMATION SERVICES (NETWORK)	50,295.82	54,589	68,970	54,589	14,381

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002	2002-2003	2003-2004	2002-2003	2003-2004
	ACTUAL EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	2003-2004 DIFFERENCE	2002-2003 2003-2004 DIFFERENCE
532 COMMUNICATIONS	2,368.29	2,349	900	(1,449)	
650 SOFTWARE	-	2,500	-	(2,500)	
2820 INFORMATION SERVICES	2,368.29	4,849	900	(3,949)	
TOTAL					
2832 RECRUITMENT					
TOTAL	464.56	500	500	-	
5110 BOND PRINCIPAL					
TOTAL	26,000.00	25,000	21,000	(4,000)	
5120 BOND INTEREST					
TOTAL	13,847.50	12,123	10,570	(1,553)	
5221 TRANSFER TO FOOD SERVICE					
TOTAL	8,772.80	-	1	1	
5252 TRANSFER TO EXPENDABLE TRUSTS					
TOTAL	-	10,001	1	(10,000)	
FUND 1 GENERAL FUND	1,294,115.53	1,563,720.00	1,542,884.00	(20,836)	

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

<u>ACCOUNT NUMBER/DESCRIPTION</u>	<u>2001-2002</u>	<u>2002-2003</u>	<u>2003-2004</u>	<u>2002-2003</u>	<u>2003-2004</u>
	<u>ACTUAL</u>	<u>APPROVED</u>	<u>PROPOSED</u>	<u>2003-2004</u>	<u>2003-2004</u>
	<u>EXPENSES</u>	<u>BUDGET</u>	<u>BUDGET</u>	<u>DIFFERENCE</u>	
FUND 2 GRANTS					
1100 CLASS SIZE REDUCTION	-	6,319	6,936		617
110 PROFESSIONAL SALARIES	-	250	250		-
211 HEALTH INSURANCE	-	4	4		-
213 LIFE INS	-	18	20		2
214 DISABILITY INS	-	483	531		48
220 FICA	-	163	183		20
232 PROF RETIREMENT	-	44	-		(44)
250 UNEMP COMP	-	49	-		(49)
260 WORKERS' COMP	-	650	-		(650)
320 PROF ED SVCS	1,057.00	7,980	-		(650)
TOTAL 1100 CLASS SIZE REDUCTION	1,057.00	7,980	7,924		(56)
1250 TITLE I					
110 PROFESSIONAL SALARIES	20,833.00	20,833	21,383		550
211 HEALTH INSURANCE	3,027.36	3,859	7,426		3,567
213 LIFE INS	8.40	9	13		4
214 DISABILITY INS	60.55	60	62		2
220 FICA	1,560.49	1,594	1,636		42
232 PROF RETIREMENT	537.65	537	565		28
250 UNEMP COMP	-	28	-		(28)
260 WORKERS' COMP	-	160	-		(160)
610 SUPPLIES	57.34	100	-		(100)
640 BOOKS & OTHER PRINTED MATERIAL	98.72	100	-		(100)
ADMIN. & PRESCHOOL - TITLE ONE	429.00	939	2,890		1,951
TOTAL 1250	26,612.51	28,219	33,975		5,756
1490 AFTER SCHOOL PROGRAM					
110 PROFESSIONAL SALARIES	885.00	1,500	-		(1,500)

WARREN SCHOOL DISTRICT PROPOSED BUDGET DETAIL 2003-2004

ACCOUNT NUMBER/DESCRIPTION	2001-2002	2002-2003	2003-2004	2002-2003	2003-2004
	ACTUAL EXPENSES	APPROVED BUDGET	PROPOSED BUDGET	DIFFERENCE	
220 FICA	67.70	115	-	(115)	
610 SUPPLIES	-	105	-	(105)	
640 BOOKS & OTHER PRINTED MATERIAL	-	434	-	(434)	
TOTAL 1490 AFTER SCHOOL PROGRAM	952.70	2,153	-	(2,153)	
2213 STAFF TRAINING					
TOTAL 2213 STAFF TRAINING	973.07	1,200	-	(1,200)	
TOTAL 2 SPECIAL REVENUE FUND	29,595.28	39,552	41,899	2,347	
FUND 4 FOOD SERVICE					
112 SUPPORT STAFF SALARIES	16,794.17	17,179	17,870	691	
120 TEMPORARY HELP	-	450	500	50	
213 LIFE INS	33.60	34	34	-	
214 DISABILITY INS	48.52	50	52	2	
220 FICA	1,284.77	1,349	1,405	56	
240 TUITION REIMBURSEMENT			200		
250 UNEMP COMP	17.00	108	102	(6)	
260 WORKERS' COMP	92.00	813	847	34	
430 CONTRACTED REPAIRS/MAINTENANCE	52.81	150	1,000	850	
580 TRAVEL, LODGING, FOOD	38.64	50	50	-	
610 SUPPLIES	547.33	900	750	(150)	
630 FOOD	9,178.90	11,000	10,800	(200)	
810 DUES/FEES	-	10	10	-	
TOTAL FUND 4 FOOD SERVICE	28,087.74	32,093	33,620	1,527	
GRAND TOTALS BUDGET:	1,351,798.55	1,635,365	1,618,403	(16,962)	

**WARREN SCHOOL DISTRICT
SPECIAL EDUCATION PROGRAMS
PREVIOUS TWO FISCAL YEARS PER RSA 32:11-a**

	<u>2000-2001</u>	<u>2001-2002</u>
<u>Special Education Expenses</u>		
1200/1230 Special Programs	93,844.42	116,659.29
1430 Summer School	414.83	3,959.41
2140 Psychological Services*	4,410.00	-
2150/2159 Speech and Audiology	9,715.32	7,143.67
2162 Physical Therapy	2,905.00	2,635.00
2163 Occupational Therapy	10,877.50	14,620.75
2722 Special Transportation	15.60	2,475.00
Total District Expenses	122,182.67	147,493.12

<u>Special Education Revenue</u>		
3110 SPED portion of Adequacy Funding	70,422.00	79,296.00
3240 Catastrophic Aid	-	-
4580 Medicaid	21,585.00	17,571.00
Total District Revenues	92,007.00	96,867.00

IDEA Entitlement Funds

Part A - Preschool	-	-
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(Combined with other districts to fund SAU 23 preschool paid for through SAU 23)

Part B - Special Education	15,576.00	17,187.25
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*(Combined to provide SAU-wide psychological & some speech services through SAU 23)

SCHOOL ADMINISTRATIVE UNIT #23 BUDGET

2003 - 2004

PROJECTED REVENUES

LOCAL REVENUE OTHER THAN ASSESSMENT

1336	Tuition - French Pond	\$182,825
1337	Tuition -French Pond Summer School	\$8,400
1951	Itinerants	\$112,771
1510	Interest	\$800
1952	Speech/Language	\$107,916
5000	Indirect Costs from SAU IDEA Grant	\$3,197
	Use of Fund Balance	<u>\$20,000</u>
	Total Other Revenue Fund I	\$435,909

1111 **DISTRICT ASSESSMENTS** **\$445,877**

TOTAL PROJECTED REVENUES FUND 1	\$881,786
TOTAL GRANTS FUND 2	<u>192,611</u>
TOTAL SAU BUDGET INCLUDING GRANTS	\$1,074,397

SCHOOL ADMINISTRATIVE UNIT #23 BUDGET SUMMARY 2003-2004

<u>ACCOUNT NUMBER / DESCRIPTION</u>	2001-2002	2002-2003	2003-2004
	<u>ACTUAL EXPENSES</u>	<u>YEAR BUDGET</u>	<u>PROPOSED BUDGET</u>
1100 ITINERANT TEACHERS	69,925	75,860	94,668
1230 FRENCH POND PROGRAM	155,356	174,121	171,607
1435 FRENCH POND SUMMER SCHOOL	6,530	6,755	6,884
2120 ITINERANT GUIDANCE	17,835	18,740	18,103
2150 SPEECH/LANGUAGE	77,157	94,432	102,088
2159 SPEECH SUMMER SCHOOL	2,650	2,992	5,828
2213 STAFF TRAINING	235	-	-
2311 SCHOOL BOARD	1,361	1,485	1,485
2313 DISTRICT TREASURER	2,311	2,438	2,434
2317 AUDIT	2,750	2,750	3,045
2318 LEGAL COUNSEL	1,548	500	500
2321 OFFICE OF THE SUPERINTENDENT	287,521	309,046	320,705
2330 SPECIAL PROGRAMS ADMIN.	104,209	107,169	121,090
2540 SAU-WIDE PUBLIC RELATIONS	3,005	3,100	2,400
2620 BUILDING RENT	20,200	20,000	20,000
2640 EQUIPMENT MAINTENANCE & INS.	9,975	9,412	8,737
2820 NETWORK	1,215	1,200	1,212
2832 RECRUITMENT ADVERTISING	1,792	500	1,000
TOTAL FUND 1 PROPOSED BUDGET	765,575	830,500	881,786
GRANTS - IDEA AND PRESCHOOL	165,637	145,000	192,611
TOTAL SAU BUDGET	931,212	975,500	1,074,397
DISTRICT ASSESSMENT COSTS	426,673	446,851	445,877
			(974)

**School Administrative Unit #23
Report of the Superintendent's and
Business Administrator's Salaries**

One-half of the School Administrative Unit expenses are prorated among the school districts on the basis of adjusted valuation. One-half is prorated on the basis of average daily membership in the schools for the previous school year ending June 30. The part-time Interim Superintendent of SAU #23, during the 2002-2003 school year, will receive a salary of \$52,000. There is no Assistant Superintendent or Business Administrator position at SAU 23 at this time.

The table below shows the pro-ration of the salary to each school district:

Superintendent Salary		
Bath	\$5,793	11.14%
Benton	\$1,030	1.98%
Haverhill Cooperative	\$34,830	66.98%
Piermont	\$5,080	9.77%
Warren	\$5,267	10.13%
TOTAL	\$52,000	

REPORT OF SALARIES

EMPLOYEE	1999-2000	2000-2001	2001-2002
Bagley, Sr., Donald			\$350.00
Barr, Thomas	\$105.30		
Blake, Bonnie	\$3,416.00		
Blay, Douglas	\$14,353.15		
Cassarino, Heather		\$24,500.00	\$25,225.00
Cate, Anita	\$828.50		
Chandler, Nancy		\$4,992.18	\$10,506.01
Clogston, Lynn			\$1,261.70
Cooper, Patricia		\$4,697.44	\$5,538.29
Crump, Mary		\$5,178.24	
Darrow, Rose		\$44,000.00	\$46,320.00
Davis, Sarah	\$8,502.12	\$9,996.83	
Davis, Warren Gary	\$10,151.74	\$15,448.00	\$15,292.75
Davis, Wendy	\$9,431.70	\$9,756.51	\$10,409.46
Dubois, Nicole	\$4,412.71		
Eastman-Moore, Ami		\$275.00	
Flynn, Candia	\$21,575.00		
Foote, Nancy	\$760.00		
Fortier, Tammy	\$50.00		
Giesing, Sheena		\$1,702.86	\$1,321.52
Giuda, Christine			\$1,931.15
Giuda, Joseph			\$440.00
Grimes, Lory	\$51.76		
Hall, Catherine	\$4,395.30		
Hickey, Timothy			\$200.00
Hilliard, Nichole		\$24,500.00	\$27,025.00
Hobbs, Sandra		\$4,001.44	\$11,899.67
Hofmann, Heidi		\$24,500.00	\$25,906.46
Horton, Peggy		\$165.00	\$25,550.00
Houde, Kelly	\$23,048.50	\$375.00	
Huckins, Martha			\$30,501.00
Kennedy Sr., Nelson	\$45.00		
Kenneson-Comeau, A	\$6,990.88		
Kimball, Diana		\$350.00	
Lester, Sara		\$300.00	
Libby, Vicki	\$2,689.08		
Mathews, Charlene	\$26,332.00	\$29,623.00	\$30,501.00

REPORT OF SALARIES

EMPLOYEE	1999-2000	2000-2001	2001-2002
McCuin, Rebecca		\$27,977.00	
McHugh-Kramer, Julie		\$10,703.00	
McKay, Cathleen	\$9,849.60	\$10,413.01	
Mitchell, Carol			\$300.00
Moulton, Robert			\$1,937.50
Nash, Janette		\$250.00	\$4,196.52
Newton, Lisa	\$6,597.19	\$6,543.29	\$6,766.76
Nicol, Shirley	\$25,409.00		
Nutter, Babe	\$2,430.00	\$7,993.33	
Nutter, Kimberly	\$1,596.42	\$1,714.28	
O'Brien, Pamela		\$240.00	\$302.32
O'Neil, Sharon			\$11,344.66
Parsons, Patricia		\$24,500.00	\$25,225.00
Perry, Rhonda	\$47,328.88		
Piscopo, Phillip		\$200.00	\$145.00
Pruitt, Anna-Lisa	\$4,659.20		
Rand, Julie	\$24,356.00		
Rebele, Maureen	\$10,036.25	\$10,248.77	\$10,683.75
Riel, Courtney			\$210.00
Sexton, Angela		\$188.00	
Shamberger, Tanya	\$4,440.00		
Spencer, Susan	\$600.00	\$300.00	\$300.00
Stefanski, Robyn	\$50.00		
Stith, Susan			\$5,472.00
Strickland, Annemarie			\$290.85
Swan, Vicki	\$488.98		
Teschner, Martha	\$844.22		
Vanwinkle, Roger		\$300.00	\$300.00
Warren, Laurie	\$31,884.00	\$41,582.00	\$41,666.00
Wilson, Patricia	\$216.68	\$250.00	\$55.00
Wright Jr., Harry	\$1,539.35		
Totals	\$309,464.51	\$347,764.18	\$379,374.37

