Annual report of the town of Lancaster, N.H. for the period January 1, 1954 to December 31, 1954 inclusive with the report of the Lancaster school district.

Lancaster Town Representatives

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Highlights of 1954 . . .

Town ended the year with a budget surplus of $7,826, and a current surplus of $12,212.

The completion of a program whereby new metal Street name signs and posts have been installed throughout the compact area of the town.

Extensive repairs were made to the Town Roads following the hurricanes of early September.

Maynard White re-elected to the Board of Selectmen.

Painted the outside of the Town Hall Building.

Plans for 1955 . . .

Reconstruction of Main Street and the replacement of the bridge over Garland Brook, if approved by the voters.

Reconstruction of upper High Street and Stevens Terrace.

Purchase of a new front end loader for the Highway Department.

Construction of a modern Armory building within the town by the State.

Cover Photograph . . .

Pictured on the cover of this year’s Town report is the Memorial erected by the Town to do honor to the “Men and Women of Lancaster, New Hampshire Who Served in the Armed Forces of This Country in Time of War.” The Memorial contains three tablets listing the names of Lancaster’s veterans which were unveiled amid impressive ceremonies on Decoration Day, 1951.
ANNUAL REPORT
OF THE
TOWN OF LANCASTER, N. H.

FOR THE PERIOD
JANUARY 1, 1954 TO DECEMBER 31, 1954
INCLUSIVE

WITH THE REPORT OF
THE LANCASTER SCHOOL DISTRICT

DEMOCRAT PRESS - LANCASTER, N. H.
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</tr>
<tr>
<td>Lancaster School District Report</td>
<td>55</td>
</tr>
</tbody>
</table>
Directory of Officials

Elected Officials

Selectmen
Ross F. Stanard
Arthur G. Sherman
Maynard G. White

Moderator
Dana H. Lee

Town Clerk & Treasurer
Dorothy H. Cross

Supervisors of the Check List
Albert J. Kenney
Lester E. Moses
Edna B. Haley

Trustees of Trust Funds
Raymond W. McCaig
James L. Dow
Daniel A. O'Brien

Library Trustees
Grace H. Bragg, resigned
Ethel McCarten
Joseph E. Brown
Edward G. Robinson

Col. Town Investment Committee
Harry J. Whitcomb
J. Wendall Kimball
O. Leo Connary
Daniel A. Sullivan
O'Neil Twitchell
Raymond W. McCaig
Raymond F. Linscott

Col. Town Spending Committee
Margaret P. Guilmette
Carroll Stoughton
Priscilla Evans, resigned
Clinton L. White
George E. Hunter
Arthur Drake
James A. Ferguson
Florence Q. Amadon
Charles T. Bennett
Grace M. Lee

Emmons Smith Fund Committee
Enos G. Fay
Mary H. Carey
Marion M. Balch
Appointed Officials

Town Manager
Tax Collector
Overseer of Poor
Stephen A. Flis

Town Accountant
Donald E. Crane

Town Counsel
John E. Gormley

Health Officer
James A. Ferguson, M.D.

Zoning Board of Adjustments
O. Leo Connary
Harry J. Whitcomb
John L. Barnes
John E. Gormley

Budget Committee
James L. Dow, resigned
Harold Alden
Donald McGoff
Harford Nay
Wallace Martin
Wilbur Schurman
John B. Evans
Raymond W. Whitcomb
Reynold Guilmette
Theodore Lund
Arthur G. Sherman
John E. Gormley
Jason Gessner

Cemetery Committee
Hugh Galbraith
Minnie Currier
Dorothy Johnson
Report To The Taxpayers

The annual Town Report for the year ending December 31, 1954 is presented herewith. It is an account of how your tax dollars have been expended and as such deserves your most careful attention.

I would like to take this opportunity to point out to you the Town's excellent financial condition. The year ended with a town budget surplus of $7,826.14, due to unexpended appropriations of $6,014.81 and a revenue surplus of $1,811.33. Furthermore, the current surplus, which indicates the excess of the town's total assets over current liabilities, stands at $12,211.66. The long term indebtedness of the town is $13,250.00, which is only 6.7% of the total allowed by law.

What has been accomplished during the year has been due to the efforts of the town officials, both those elected and appointed, and of the town employees, to whom my appreciation is extended for their assistance and cooperation.

Respectfully submitted,

by JOHN T. McHUGH
for STEPHEN A. FLIS,
Town Manager
To the Inhabitants of the Town of Lancaster, in the County of Coos in said State qualified to vote in Town Affairs:

You are hereby notified to meet at the Town Hall in said Lancaster on Tuesday, the eighth day of March next, at ten of the clock in the forenoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the ensuing year.

2. To see if the Town will vote to authorize the Selectmen and Town Treasurer to borrow a sum or sums not exceeding in the aggregate the amount of the tax commitment of the previous year (1954) in anticipation of the collection of taxes for the current municipal year, and to issue in the name and on the credit of the Town negotiable notes therefore, said notes to be paid in the current municipal year from the taxes collected during the current municipal year.

3. To see if the Town will vote to authorize the Selectmen to administer or dispose of any real estate acquired by Tax Collectors' Deeds.

4. To see if the Town will vote to discontinue as an open highway and make subject to gates and bars the following: Stebbins Hill Road from the Lee farm to the Morse farm. (By Selectmen).

5. To see if the Town will vote to authorize the Moderator to appoint a Zoning Commission of seven members to recommend to a special Town Meeting or to the next annual Town Meeting, the amendment of the present Zoning Ordinance and the establishment of the boundaries of zoning districts and appropriate regulations to be enforced therein; in accordance with Sections 50-71 inclusive, Chapter 51, Revised Laws of New Hampshire, as amended. The Zoning Commission shall make a preliminary report and hold public hearings thereon before submitting its final report to Town Meeting for action.

6. To see if the Town will vote to authorize the Selectmen to purchase a plot or plots of land in Lancaster to be deeded to the State as a site for a State Armory at a cost to the Town not to exceed $1,000.00. (By Selectmen).
7. To see if the Town will vote to declare its willingness to accept a State sales tax with food exempted, in order to relieve the burden on the property taxpayer and to aid education. (By Selectmen).

8. To see what the wishes of the voters are with regard to taking appropriate action to abolish the Lancaster Fire Precinct and have the Town assume and carry out the duties and obligations of said Precinct. (By Petition).

9. To see if the Town will vote to revoke and discontinue the Town Manager Plan as adopted at the annual Town Meeting of 1948 as provided for by Chapter 55 of Revised Laws Amended. (By Petition).

10. To see if the Town will vote to transfer to the Capital Reserve Fund the sum of $5,000.00 from the surplus accumulated in 1954 in accordance with the provisions of Chapter 160, laws of 1943, and amendments thereto. (Recommended by Budget Committee).

11. To see if the Town will vote to reconstruct and resurface Main Street in the village of Lancaster commencing at High Street, so-called, and continuing northerly along said Main Street to its junction with North Main Street and Bridge Street, so-called, at a cost to the Town not to exceed $50,000.00.

12. To see if the Town will raise and appropriate not exceeding $50,000.00 for the purpose of reconstruction and resurfacing Main Street in the Village of Lancaster commencing at High Street, so-called, and continuing northerly along said Main Street to its junction with North Main Street and Bridge Street, so-called, and for this purpose to authorize the Board of Selectmen to issue and sell notes or bonds of the Town in an aggregate amount not to exceed Fifty Thousand ($50,000.00) Dollars under and in accordance with the provisions of the Municipal Bond Statute, and any amendment thereof, or any other applicable statute, and to authorize the execution of such notes or bonds by the Selectmen and by the Town Treasurer, and to delegate to the Selectmen authority to fix the time and place of payment of the principal amount of such notes or bonds, and interest on the same, and to sell such notes or bonds; and to take such action as may be necessary or convenient in connection with any of the foregoing.

13. To see if the Town will vote to construct a suitable bridge across Garland Brook, so-called, on Pleasant Valley
Road, so-called, at a cost to the Town not to exceed Ten Thousand Eight Hundred ($10,800.00) Dollars. (By Budget Committee).

14. To see if the Town will raise and appropriate not exceeding Ten Thousand Eight Hundred ($10,800) Dollars for purpose of constructing a suitable bridge across Garland Brook, so-called, on Pleasant Valley Road, so-called, and for this purpose to authorize the Board of Selectmen to issue and sell notes or bonds of the Town in an aggregate amount not to exceed Ten Thousand Eight Hundred ($10,800.00) Dollars under and in accordance with the provisions of the Municipal Bond Statute, and any amendment thereof, or any other applicable statute, and to authorize the execution of such notes or bonds by the Selectmen and by the Town Treasurer, and to delegate to the Selectmen authority to fix the time and place of payment of the principal amount of such notes or bonds, and interest on the same, and to sell such notes or bonds; and to take such action as may be necessary or convenient in connection with any of the foregoing.

15. To see if the Town will vote to accept the budget as submitted by the Budget Committee.

16. To direct how money raised for the above purposes be expended.

17. To act on any other business which may legally come before said meeting.

Given under our hands and seal this twenty-first day of February 1955.

ROSS F. STANARD,
MAYNARD G. WHITE,
Selectmen of Lancaster

A true copy: Attest,
ROSS F. STANARD,
MAYNARD G. WHITE
In Appreciation

After nearly 20 years of faithful service to the town of Lancaster, Arthur T. White resigned from the Highway Crew as 1954 drew to an end. First appointed to the position of Rural Road Agent for East Lancaster in 1936, Mr. White was associated with the highway department until his retirement. His long years of service are duly remembered and appreciated by the townspeople he served.
Listed below are the estimates of Revenue and Expenditures for the 1955 fiscal year:

These estimates of revenue are adjusted by the State Tax Commission which sets final figures sometime after March meeting on the basis of more current information. At this time, the commission also sets the town tax rate based on the amount of property tax revenue that is needed over and above the following sources to balance the appropriations approved at the town meeting.

A review of the expenditure column reveals a large increase in the total amount requested by the budget committee. This year the State Tax Commission has ruled that the Town must list any proposed bond issue in the budget. Since there are two bond proposals, one for the reconstruction of Main Street and one for the construction of a bridge over Garland Brook, totalling $60,800.00, the amount requested appears unusually large. When these bond figures are subtracted from the total appropriation, the balance stands at $137,644.80. The amount is $2,511.82 less than 1954's appropriation of $140,156.62.

### REVENUES

<table>
<thead>
<tr>
<th>Source</th>
<th>Estimated 1954</th>
<th>Actual 1954</th>
<th>Estimated 1955</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>From State:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Interest &amp; Dividends Tax</td>
<td>$ 7,815.05</td>
<td>$ 7,833.40</td>
<td>$ 7,800.00</td>
</tr>
<tr>
<td>Railroad Tax</td>
<td>830.00</td>
<td>921.53</td>
<td>900.00</td>
</tr>
<tr>
<td>Savings Bank Tax</td>
<td>734.46</td>
<td>734.46</td>
<td>700.00</td>
</tr>
<tr>
<td>Reimbursement a/c State &amp; Federal forest lands</td>
<td>151.82</td>
<td>324.60</td>
<td>170.00</td>
</tr>
<tr>
<td>Reim. a/c exemption</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Growing Wood &amp; Timber</td>
<td>1,869.42</td>
<td>1,869.42</td>
<td>1,800.00</td>
</tr>
<tr>
<td>National Forest Reserve</td>
<td>6.24</td>
<td>5.00</td>
<td></td>
</tr>
<tr>
<td>Reimbursement a/c Old Age Assistance</td>
<td>300.00</td>
<td>137.33</td>
<td>500.00</td>
</tr>
<tr>
<td><strong>From Local Sources Except Taxes:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dog Licenses</td>
<td>500.00</td>
<td>563.43</td>
<td>525.00</td>
</tr>
</tbody>
</table>
Business Lic., Permits and Filing Fees  200.00  171.00  200.00
Fines & Forfeits, Municipal Court  850.00  899.52  850.00
Rent of Town Hall and Other Buildings  1,300.00  1,410.00  1,200.00
Interest Recd. on Taxes and Deposits  800.00  1,166.57  800.00
Parking Meter Income  3,000.00  3,000.00  3,000.00
Commission Head Tax  600.00  813.00  700.00
Motor Vehicle Permit Fees  12,500.00  13,745.47  12,500.00
Added Taxes  39.60
Sale of Town Property  500.00  125.20  300.00
Tax Collector's Excess  1.31

From Local Taxes Other Than Property Taxes:
Poll Taxes, regular @ $2  2,722.00  2,722.00  2,700.00
National Bank Stock Taxes  670.60  670.60  600.00

Amount Raised by Issue of Bonds or Notes:
Reconstruct Main Street  50,000.00
Construct bridge over Garland Brook  10,800.00

Total Rev. from all sources except Prop. Taxes  $35,343.35  $37,154.68  $96,050.00
Amt. to be raised by Prop. Taxes  102,394.80

Total Revenues  $198,444.80
## EXPENDITURES

<table>
<thead>
<tr>
<th>Purpose</th>
<th>Approp. 1954</th>
<th>Actual 1954</th>
<th>Recom'd. 1955</th>
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<tr>
<td><strong>General Government:</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>Town Officers' Salaries</td>
<td>$8,620.00</td>
<td>$9,217.62</td>
<td>$8,760.00</td>
</tr>
<tr>
<td>Town Officers' Expenses</td>
<td>4,025.00</td>
<td>3,828.56</td>
<td>4,425.00</td>
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<tr>
<td>Election &amp; Registration exp.</td>
<td>425.00</td>
<td>263.52</td>
<td>150.00</td>
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<tr>
<td>Municipal Court exp.</td>
<td>500.00</td>
<td>500.00</td>
<td>500.00</td>
</tr>
<tr>
<td>Exp. Town Hall and</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>other town buildings</td>
<td>4,950.00</td>
<td>5,426.28</td>
<td>5,275.00</td>
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<tr>
<td><strong>Protection of Persons &amp; Property:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Dutch Elm</td>
<td></td>
<td></td>
<td>300.00</td>
</tr>
<tr>
<td>Police Dept.</td>
<td>8,365.00</td>
<td>8,141.23</td>
<td>8,550.00</td>
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<tr>
<td>Fire Dept.</td>
<td>2,500.00</td>
<td>2,500.00</td>
<td>3,500.00</td>
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<tr>
<td>Blister Rust</td>
<td>50.00</td>
<td>100.00</td>
<td>50.00</td>
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<td>Insurance</td>
<td>2,765.00</td>
<td>2,251.06</td>
<td>2,839.00</td>
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<td>Civil Defense</td>
<td>175.00</td>
<td>306.87</td>
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<td><strong>Health:</strong></td>
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<tr>
<td>Health Dept., including</td>
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<td>Hospitals</td>
<td>5,570.00</td>
<td>5,370.00</td>
<td>5,645.00</td>
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<td>Vital Statistics</td>
<td>350.00</td>
<td>322.15</td>
<td>350.00</td>
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<tr>
<td>Sewer Maintenance</td>
<td>400.00</td>
<td>420.00</td>
<td>400.00</td>
</tr>
<tr>
<td>Town Dump and Garbage removal</td>
<td>2,000.00</td>
<td>2,094.96</td>
<td>2,000.00</td>
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<tr>
<td><strong>Highways and Bridges:</strong></td>
<td></td>
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</tr>
<tr>
<td>Town Maintenance</td>
<td>42,525.00</td>
<td>45,470.92</td>
<td>40,350.00</td>
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<td>Street Lighting</td>
<td>9,570.00</td>
<td>8,964.57</td>
<td>9,500.00</td>
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<tr>
<td>Town Road Aid</td>
<td>678.09</td>
<td>678.09</td>
<td>682.27</td>
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<td><strong>Libraries:</strong></td>
<td>5,207.00</td>
<td>5,207.00</td>
<td>5,322.00</td>
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<tr>
<td><strong>Public Welfare:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Town Poor</td>
<td>4,500.00</td>
<td>2,784.35</td>
<td>4,500.00</td>
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<tr>
<td>Old Age Assistance</td>
<td>10,000.00</td>
<td>9,892.47</td>
<td>10,000.00</td>
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<tr>
<td><strong>Patriotic Purposes:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Memorial Day</td>
<td>100.00</td>
<td>100.00</td>
<td>100.00</td>
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<tr>
<td><strong>Recreation:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Parks &amp; Playgrounds</td>
<td>2,850.00</td>
<td>2,546.17</td>
<td>2,700.00</td>
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<tr>
<td><strong>Public Service Enterprises:</strong></td>
<td></td>
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<td></td>
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<tr>
<td>Cemeteries</td>
<td>125.00</td>
<td>179.00</td>
<td>225.00</td>
</tr>
<tr>
<td>Armory</td>
<td>300.00</td>
<td>300.00</td>
<td>1,000.00</td>
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<tr>
<td>Unclassified:</td>
<td></td>
<td></td>
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<tr>
<td>--------------</td>
<td>-------</td>
<td>-------</td>
<td>-------</td>
</tr>
<tr>
<td>Damages &amp; Legal Exp.</td>
<td>1,000.00</td>
<td>1,475.50</td>
<td>1,400.00</td>
</tr>
<tr>
<td>Adv. &amp; Regional Assoc.</td>
<td>1,376.53</td>
<td>1,375.53</td>
<td>876.53</td>
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<tr>
<td>Employees' Retirement &amp; Social Security</td>
<td>2,000.00</td>
<td>2,259.88</td>
<td>2,000.00</td>
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<tr>
<td><strong>Interest:</strong></td>
<td></td>
<td></td>
<td></td>
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<tr>
<td>On Temporary Loans</td>
<td>1,150.00</td>
<td>730.33</td>
<td>1,000.00</td>
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<tr>
<td>On Long Term Notes</td>
<td>380.00</td>
<td>445.50</td>
<td>245.00</td>
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<tr>
<td><strong>Highways and Bridges:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Town Construction</td>
<td>3,000.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>State Aid Construc.</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Town's share</td>
<td>3,850.00</td>
<td>3,850.00</td>
<td>3,850.00</td>
</tr>
<tr>
<td>Town Bridge Construction</td>
<td></td>
<td></td>
<td>10,800.00</td>
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<tr>
<td>Sidewalk Construction</td>
<td>600.00</td>
<td>160.00</td>
<td>600.00</td>
</tr>
<tr>
<td>Sewer Construction</td>
<td></td>
<td>232.60</td>
<td>500.00</td>
</tr>
<tr>
<td>Reconstruct Main Street</td>
<td></td>
<td></td>
<td>50,000.00</td>
</tr>
<tr>
<td>New Equipment</td>
<td>3,500.00</td>
<td>3,004.42</td>
<td>5,000.00</td>
</tr>
<tr>
<td><strong>Payment on Principal of Debt:</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Long Term Notes</td>
<td>6,750.00</td>
<td>6,750.00</td>
<td>4,750.00</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td>$140,156.62</td>
<td>$137,154.58</td>
<td>$198,444.80</td>
</tr>
</tbody>
</table>
Where the Money Came From

PROPERTY TAXES

The gross valuation of the Town increased to $6,902,953 during 1954. However, because exemption totalling $128,285 was granted to veterans and to the blind, the Town's net valuation amounted to only $6,774,668. The State Tax Commission approved a tax rate of $4.20 on the net amount so that sufficient funds could be raised to meet a portion of the combined town, county and school budgets.

In July, the Tax Collector mailed out tax bills totalling $284,536.06. This amount was reduced during the year by abatements totalling $972.15. By December 31, 1954, the collector had received $256,442.14 on the 1954 levy, or 90.1% of the corrected tax commitment.

In addition to the amount collected on the 1954 levy, $25,476.70 was collected on previous levies and tax sales and $7,851.04 was realized from redeemed tax sales.

FROM THE STATE

The Town received the sum of $12,639.98 from the State of New Hampshire from the following sources:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Interest and Dividends Tax</td>
<td>$ 7,833.40</td>
</tr>
<tr>
<td>Railroad Tax</td>
<td>921.53</td>
</tr>
<tr>
<td>Savings Bank Tax</td>
<td>734.46</td>
</tr>
<tr>
<td>Reim. Forest Lands</td>
<td>324.60</td>
</tr>
<tr>
<td>Exemptions of Growing Wood</td>
<td>1,869.42</td>
</tr>
<tr>
<td>National Forest Reserve</td>
<td>6.24</td>
</tr>
<tr>
<td>Old Age Recovery</td>
<td>137.33</td>
</tr>
<tr>
<td>Commission on Head Tax</td>
<td>813.00</td>
</tr>
</tbody>
</table>

LOCAL SOURCES OTHER THAN TAXES

The revenues realized from the several sources listed below help to reduce the amount of money that must be raised through taxes. The total amount of these revenues last year was $21,122.10:

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dog Licenses</td>
<td>$ 563.43</td>
</tr>
<tr>
<td>Business Licenses and Permits</td>
<td>171.00</td>
</tr>
<tr>
<td>Fines and Forfeits</td>
<td>899.52</td>
</tr>
<tr>
<td>Rent of Town Buildings</td>
<td>1,410.00</td>
</tr>
<tr>
<td>Interest on Taxes</td>
<td>1,166.57</td>
</tr>
<tr>
<td>Motor Vehicle Permits</td>
<td>13,745.47</td>
</tr>
<tr>
<td>Added Taxes</td>
<td>39.60</td>
</tr>
<tr>
<td>Sale of Town Property</td>
<td>125.20</td>
</tr>
</tbody>
</table>
Parking Meters 3,000.00
Canceled Checks -0-
Excess Collections by Collector 1.31

CREDITS

Each year the Town is authorized to carry forward certain appropriations that have not been fully expended during the previous year. Thus $3,972.51 was carried forward from 1953 into 1954 and credited to the following accounts:

- Blister Rust $ 200.00
- Sewer Construction 1,664.10
- Damages and Legal Expense 114.36
- Overlay 1,994.05

$ 3,972.51

In addition to these credits carried forward, the several town departments earned credits during 1954 as follows:

- Town Officers’ Salaries & Expense $ 824.70
- Insurance on Town Hall Doors 372.03
- Town Maintenance 4,378.32
- Employees’ Retirement 862.20
- All Others 472.27

$ 6,909.52

SUMMARY OF REVENUES

Property Taxes:
- 1954 Levy $256,442.14
- Previous Levies 25,476.70
- Tax Sales Redeemed 8,316.58

Poll Taxes:
- 1954 Levy 2,108.00
- Previous Levies 588.00

Yield Taxes:
- All Levies 515.20
- From the State 12,639.98
- Local Sources, other than Taxes 21,122.10

Credits:
- Carried Forward 3,972.51
- Received During 1954 6,909.52
- Bank Stock 660.60

$338,751.33
During 1954 the Town Government spent $21,501.86 for the following general governmental activities, as compared to $21,895.40 spent in 1953.

TOWN OFFICERS' SALARIES

Appropriated $8,620.00  Spent $9,216.62

Out of this appropriation eleven Town Officials are paid: Selectmen (3), Clerk-Treasurer, Town Manager, Deputy Collector, Moderator, Supervisors of Check List (3), and Treasurer of Trust Funds.

Though the appropriation appears to have been over-expended, this is not the case. The Precinct pays a share of the Manager's salary and a credit of $602.90 was received for this purpose. Thus, the net expenditure is only $8,613.72, or a little less than the original appropriation.

TOWN OFFICERS' EXPENSES

Appropriated $4,025.00  Spent $3,828.56

Included in this category are the expenses incurred in the assessing of personal property by the Selectmen, in the furnishing of supplies and equipment for the town offices, and for automobile expenses.

ELECTIONS AND REGISTRATIONS

Appropriated $425.00  Spent 269.52

These expenses were incurred in the conducting of the March Town Meeting, the Primary and Biennial Elections.

MUNICIPAL COURT

Appropriated $500.00  Spent $500.00

This amount represents the salary of the Municipal Court Judge, as set by State Statutes. The court received a total of $1,285.75 in receipts during the year from fines, bail forfeitures and small claims. After paying $754.20 to the State and $13.53 for court expenses, the Municipal Court transferred $518.02 to the Town.
TOWN BUILDINGS

Appropriated $4,950.00 Spent $5,275.00

These expenditures were incurred in providing lights, water, heat and janitor service to the Town Hall as well as in making necessary repairs there. The largest expenses involved the painting of the outside woodwork and the replacement of the front doors. The doors had been damaged in a wind storm and the insurance company returned the sum of $372.03 to the town to cover this damage. Thus, the net expenditures in this account total only $5,053.25.

Protection of Persons and Property

During 1954, the Town expended $13,298.36 for the protection of persons and property, as compared to $13,270.20 in 1953.

POLICE DEPARTMENT

Appropriated $8,360.00 Spent $8,141.23

The Lancaster Police Department provides protection from 8 A. M. to 4 A. M. seven days per week. During this time, the police officers handled a great variety of cases, including the investigation of 39 accidents that involved a total of 68 automobiles. The department brought 30 cases before the municipal court judge and all but 4 were found to be guilty.

FIRE DEPARTMENT

Appropriated $2,500.00 Spent $2,500.00

This amount represents the Town's contribution to the Lancaster Fire Precinct for the operation of the fire department. The department provides fire protection services throughout the entire town area, and an account of their operations may be found in the Precinct report.

INSURANCE AND BONDS

Appropriated $2,765.00 Spent $2,251.06

This account includes the costs of providing insurance protection to the town and for bonds on municipal employees who handle town funds. Our insurance policies provide protection against loss from fire, public liability suits, burglary, auto fleet damage and injuries to town employees.
CIVIL DEFENSE

Appropriated $175.00  Spent $306.87

This account became over expended during the year in providing the air observation center with a new heater and with sufficient fuel. There is a continuing need for volunteers to join both the Civil Defense and the Ground Observers Corps and interested citizens are urged to contact the Town Manager’s office for further details.

BLISTER RUST

Appropriated $50.00  Spent $99.20

Each year the town is asked to appropriate a sum of money to combat the pine blister rust. At the start of 1954, there was a credit of $200 in this fund. During the year the State did work within the town area and charged the sum of $99.20 against this account. Thus, the balance in the account at the close of 1954 was $150.80.

Health

The Town expended the sum of $8,187.11 in 1954 to provide protection for the health of its citizens. These town expenditures represented only a small part of the total number of health services provided by the town and the private health agencies reporting below.

Appropriated $8,320.00  Spent $8,187.11

These expenditures represented the town’s contribution to the following health services: Public Health Nurse $2,170.00, Dental Clinic $200.00, Town Health Office $200.00, Weeks Memorial Hospital $3,000.00, recording of vital statistics $322.15, maintenance of sewers $400.00 and the collection of garbage and the operation of the town dump $2,094.96.

PUBLIC HEALTH NURSING

To the Citizens of Lancaster

May we, the committee of Public Health Nursing, and the Public Health nurse, extend our thanks for the splendid cooperation we have received in fulfilling our aim of better
health for the town. Reports of the various phases of our work are presented for your information.

Respectfully submitted,

ALICE E. PICHE,
Chairman

PUBLIC HEALTH NURSING BOARD REPORT
1954

The Public Health Nursing Board has held monthly meetings except in July and August. One representative appointed each year from the following organizations constitute the Board together with the advisory members and three members from the original Board when the Service was under Red Cross supervision.

Rotary Club, Kiwanis Club, Business and Professional Women's Club, North Star Lodge, Veterans of Foreign Wars and Auxiliary, American Legion and Auxiliary, Mount Prospect Grange, Olive Branch Chapter, Unity Club, Daughters of Isabella, Red Cross, Perseverance Rebekah Lodge, Teachers Association.

Honorary Member—Mrs. O'Neil Twitchell
Advisory Members—The Local Medical Profession
The Town Manager
The Superintendent of Schools

On April 19, Mary H. Carey, Public Health Nurse, received a life certificate from Hilton C. Buley, New Hampshire State Commissioner of Education, approving her as nurse teacher in approved schools in New Hampshire from Kindergarten through grade twelve.

From a survey conducted by American Medical Association and American Nurses Association relative to Public Health administration in our community as compared to similar places, it was found that our Public Health Nurse was actually doing what it would take several to accomplish.

Respectfully submitted,

KATHARINE N. LANE, Secretary
Public Health Nursing Board

FINANCIAL REPORT
1954

Receipts

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Town of Lancaster</td>
<td>$2,170.00</td>
</tr>
<tr>
<td>School District</td>
<td>1,900.00</td>
</tr>
<tr>
<td>Cash on District</td>
<td>143.00</td>
</tr>
<tr>
<td>Child Health Station</td>
<td>127.90</td>
</tr>
</tbody>
</table>
Dental work 299.40
T. B. Chest X-Rays 78.00

Total $4,718.30
Volunteer time if paid for $1,806.00

Expenditures

Regular Staff $3,600.00
Substitute Staff 100.00
Supplies 148.66
N. L. N. dues 10.00
Postage and Stationery 10.00
Chest X-Rays to T. B. Assn. 78.00
Child Health Station 127.90
Dental work 299.40
Bank Charges 2.14

Total $4,376.10
Volunteer time $1,806.00

Respectfully submitted,
ETHEL McCARTEN

DISTRICT NURSING
1954

Number of patients served 457
Field visits to or in behalf of the patient 1697

Total visits 2154

The patients carried were: non-communicable, communicable, maternity, pre and post natal visits, infants and preschool visits, home visits on school services, adult and social services and school nursing.

The special services which are given in Lancaster because of the splendid volunteer support, are listed: Child Health Station, Dental Clinic Committee, Physical Therapy, and the Tuberculosis Association.

SCHOOL NURSING OF 1954

School nursing consists of arranging a program where in each service rendered becomes a health teaching service for the individual student.

Four grades are given physicals each year (1, 4, 8, and 11) by Doctors J. A. Ferguson, B. H. Blodgett, Thomas D. Rock, and David Cleasby. The Doctors' findings are reported to the parents and home visits are made wherein we en-
courage parents to have all defects corrected or treated. The percentage on referrals the last school year was 83.7%. This shows splendid cooperation from the parents.

The Nurse plus the assistance of the high school students assisting at the Health Center, gives First Aid, preparation for physicals—such as weights and measurements, urine analysis, assist technician on blood, Hemoglobin tests, vision acuity, and Audiometer testing for hearing.

Teachers are assisted with charts and graphs to aid in teaching health, as health must be a part of every daily experience for all students.

The New Guide for School Health Program issued by State Board of Education will be most helpful.

Mental Hygiene or Child Guidance Clinic of Winant House, Concord, New Hampshire assisted with one case. This most important part of our work is very slow, both for the children needing same or for assisting the parents to understand their particular problems.

CHILD HEALTH STATION OF THE YEAR 1954

The Mahaney-Brisson Post and Unit of The American Legion sponsor the program with the assistance of a donation from the Col. Town Fund. The State Board of Health gave vaccine and records. The Post and Unit gave the balance of the financial assistance needed and the volunteer time and services. The 1953 year's work earned us the honor of a "special citation" for outstanding Child Welfare Work from National and State Child Welfare Departments in the American Legion.

There were 12 sessions, the third Friday of each month.

Number of infants attended and examined 64
Number of pre-school attended and examined 61
Number of repeated examinations 121
Total physical examinations given 246
Total number of immunization treatments 154
Total cost in money $127.50
Total cost of volunteer hours would have been $110.00
Donations:
350 pieces of laundry
300 sheets of tissue paper

Respectfully submitted,
CLARICE C. JAMES,
Child Welfare Chairman Unit 30
MARY H. CAREY,
Child Welfare Chairman Post 30
THE DENTAL PROGRAM

The Dental Clinic Committee was most fortunate in securing a Dental Hygienist last June, for two weeks. This gave students and parents a chance to learn the actual needs for each student attending:

No. students examined 151
No. students given 4 each of Fluoride Treatment 10
No. students completed 147
No. students had cleanings 125

Findings:
Deciduous teeth needing extractions 129
Permanent teeth needing extractions 41
Deciduous teeth needing fillings 265
Permanent teeth needing fillings 387

Students are encouraged to visit their dentist. If unable to pay for same the committee will view each case and if possible arrange to pay for same. Tooth brushes are furnished.

No. assisted by Committee 17
Total number assisted by the program 168

DENTAL CLINIC

Receipts

1954
Jan. 1 Bal. on hand in checking account $428.35
July 2 Cash from children who came to Dental Hygienist 9.00

$437.35

Expenditures

1954
Mar. 13 Dr. Haines—Dental Service $ 57.00
June 25 Cynthia Dow—Dental Hygienist 55.00
July 2 Cynthia Dow—Dental Hygienist 55.00
July 3 Bank Charge—Check OE 1.00
July 6 Lewis Express OE 4.41
Geo. Frye Co. 2.27
Shirley Treffrey 5.00
Linscott & Smith 2.20
Frank Smith Corp. 1.72

22
Bristol Meyers Co. 8.00
Coos County Democrat 2.80
Nov. 29 Dr. Haines—Dental Service 106.00

Bal. on checking acct. $127.95
Cash on hand 9.00

Respectfully submitted,
GRACE LEE

CHEST CLINIC

The Tuberculosis Association gave this community a chest clinic on November 9, 1954.
Number of students attending 68
Number of adults attending 21
Number of chest X-rays taken 89
Reading on same—Negative or healed.

PHYSICAL THERAPY

The State Board of Health gives the North Country six clinics per year—four at St. Louis Hospital in Berlin, two at the Littleton Hospital, while some of our patients go direct to Hanover or Manchester for operations or treatments.

Three times during the year, Miss Mary Bullock, Physical Therapist for the State Board of Health, gives tests on muscles and exercise needed for same, at the Health Center.

SALVATION ARMY FUND 1954

Twenty per cent of the fund collected in Lancaster remains in Lancaster. The itemized expenditure in 1954:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medications—3 Families</td>
<td>$12.39</td>
</tr>
<tr>
<td>Brace—1 Part payment</td>
<td>25.00</td>
</tr>
<tr>
<td>Dressings—1</td>
<td>6.33</td>
</tr>
<tr>
<td>Optical—4</td>
<td>24.00</td>
</tr>
<tr>
<td>Groceries—3 Families’ Emergency</td>
<td>19.89</td>
</tr>
<tr>
<td>Milk—1 Family Emergency</td>
<td>9.63</td>
</tr>
<tr>
<td>Clothing—4 Families’ Emergency</td>
<td>11.70</td>
</tr>
<tr>
<td>Stranded Gentlemen—5</td>
<td>13.01</td>
</tr>
</tbody>
</table>

TOTAL $121.95

Respectfully submitted,
MARY H. CAREY
Highways and New Construction

The expenditures in the following accounts require the largest portion of town funds every year. During 1954, the sum of $50,391.61 was expended to build and maintain the town roads, sewers and sidewalks.

MAINTENANCE AND CONSTRUCTION OF TOWN ROADS

Appropriated $42,525.00  Spent $45,470.92

The Town received incomes of $4,378.32 during the year which were credited to this account. These credits represented financial assistance from the State, refunds of gas tax on gas purchased by the town, and payments by private citizens for special work done by the highway crew. Thus, the net expenditure in this account was only $41,092.60, or less than the appropriation.

With these funds the Highway crew maintained, repaired and reconstructed the town roads and Streets. During the summer months, some 22,547 feet of roads were resurfaced with an asphalt treatment. One of the streets so surfaced was Water Street, beginning at its junction with Route 135 and continuing for nearly one mile.

Five roads received a gravel resurfacing totalling nearly 5 miles in length. The largest project occurred on Page Hill Road which was widened and resurfaced for a distance of 10,750 feet. Martin Meadow Pond Road also received a gravel resurfacing beginning at the Dalton Town Line and continuing for 9,090 feet.

The heavy rains and resulting flood conditions in the early days of September did considerable damage to the town roads. A bridge over Garland Brook on the Pleasant Valley road was washed out as were two culverts. In addition, it was estimated that washout damage to the roads totalled $7,000. Gravel fill was brought in to repair the washouts and the two culverts have been replaced with larger sized culverts. It is planned to replace the bridge in 1955.

During the winter months all 32 miles of Lancaster's streets and roads were plowed, sanded, and salted. In addition, 7 miles of sidewalks were plowed and sanded as necessary.
Appropriated $678.09
Spent $678.09

This account is a special one to which the state appropriates funds for work to be done on the town roads. Last year the state appropriated $4,520.62 making a total of $5,198.71 available for this work. With these funds, the town highway crew did extensive work on Gore Road. A portion of the road was widened and gravel resurfaced. In addition, a .44 mile stretch of Garland Road received an asphalt surface treatment.

STATE AID CONSTRUCTION
Appropriated $3,850.00
Spent $3,850.00

This is a program to reconstruct class 4 highways. These highways are the portions of the numbered State Highways that pass through the compact areas of towns.

The town is told the amount the State will contribute, according to the number of miles in the Town's compact area, and the town must appropriate the like amount. The money is turned into the State and they supervise the work and make all payments. For the past three years we have not used any of this money and presently we have $22,842.10 deposited with the State. The intent is to use this money to reconstruct Main St. from the Post Office to the junction of No. Main St.

TOWN CONSTRUCTION
Appropriated $3,000.00
Spent 0

This appropriation was established to reconstruct a portion of High Street and Stevens Terrance and to replace the drainage system. This project was not started because of the wet summer weather and the other demands on the time of the highway crew. The appropriation has been carried forward and it is planned to complete the project in 1955.

SEWER CONSTRUCTION
Appropriated 0
Spent $232.60

At the beginning of 1954, there was a balance of $1,664.10 in this account. The expenditures made during the year were for survey work done in the Causeway section, a section where considerable difficulty has been encountered with the sewer system.

Sidewalk Construction
Appropriated $600.00
Spent $160.00

No new construction was undertaken during the year. Rather, repairs were made to the existing sidewalks as necessary.
New Lands

During 1954, the Town paid another $1,00.00 to help retire the $3,000.00 borrowed in 1953 on long term notes for the purchase of the parking lot on Main Street. At the end of the year, there was a balance of only $1,000.00 which will be retired in 1955. These notes are being paid from the parking meter fund and do not effect the amount to be raised by taxation.

New Equipment

The sum of $3,500 was appropriated for this account. In addition, $58.24 was carried forward in the Equipment Depreciation Fund, making a total of $3,558.24 that was available for spending. During the year, a 2 ton Dodge truck and a water pump were purchased leaving a balance of $589.82 in this fund at the close of the year.

Street Lights

Appropriated $9,570.00  Spent $8,964.57

At the March meeting, the voters agreed to have new metal standard fixtures for new mercury lights installed in the central part of the town. This installation was completed in July and gave the central area of the town a more adequate lighting arrangement as evidenced by the photographs on the opposite page. This improved lighting was obtained for practically the same operating expenses as the older lighting system it replaced.
Main Street Lighting — Before and After

These two photos, illustrating lighting conditions on Main Street before and after the installation of the new metal fixtures and new mercury lights, clearly demonstrate that the town is receiving a more adequate lighting system—and at an operating cost similar to the older system it replaced.
Public Library

The sum of $5,207.00 was appropriated and spent in the operation of the Weeks Memorial Library. The report of the Board of Trustees follows.

WEEKS MEMORIAL LIBRARY
1954

Of the 740 books added, 73 were purchased for the High School age; 49 were mysteries; 49 westerns; 143 non-fiction and the remainder, fiction. Twenty friends-of-the library generously gave books during the year. Books have continued to be borrowed from the surrounding libraries, and the Bookmobile, thus supplementing the local supply. Much reference work continues to be done, but since the television sets have become prevalent, the circulation figures have dropped.

The plaster ceilings in the two reading rooms were replaced with acoustical tile, as some plaster had fallen and more was imminent.

The librarian and Miss Faith Kent, a substitute, attended one day's session of the New Hampshire Library Association State meeting, in Manchester, in May. Mr. David Blair, an instructor of English at the Lancaster High School, brought several groups of pupils to the Library, for instruction in library usage, during the year. Mrs. Louis Bragg, a valued member of the Board of Trustees, retired in March. Mr. Edward Robinson was elected at Town Meeting to the Board.

Respectfully submitted,
ELAINE F. HICKEY,
Librarian

Read and approved:
EDWARD G. ROBINSON, Chairman
ETHEL E. MCCARTEN, Secretary
JOSEPH E. BROWN, Treasurer
REPORT OF THE CHILDREN'S LIBRARIAN  
Weeks Memorial Library 1954

The children's department continues its usefulness as shown by the increase in the number of borrowers. The names of 74 children were added to the roll of registered borrowers during 1954. Books in this department were increased by 235 among which were gifts made by Miss Elizabeth Ray. The total circulation this year of 11,020 shows a greater demand for books among the "beginning to read" class.

There is close cooperation with the school and many classroom collections have been supplied. Book Week was observed by a display of new books and suitable posters. Gracye Dodge White held a story hour for the lower grades. The children's room has been made much more attractive by the installation of a red rubber tile floor. The doll collection has been enlarged by the addition of several dolls from the collection of the late Ellen Davis Young.

We had many visitors during the summer who made very favorable comments on our department. You are cordially invited to visit and see the service which you support.

Respectfully submitted,
ELIZABETH L. CURRIE

Read and approved:
EDWARD G. ROBINSON, Chairman  
ETHEL E. McCARTEN, Secretary  
JOSEPH E. BROWN, Treasurer

Public Welfare

Lancaster expended the sum of $12,676.82 for Public Welfare last year, as compared to total expenditures of $13,616.40 in 1953.

OLD AGE ASSISTANCE

Appropriated $10,000.00  
Spent $9,892.47

This program is designed to provide relief to needy persons 65 years of age or older. It is financed jointly by the Federal, State and Local governments. Lancaster pays 25% of the costs of the program which is administered by State personnel. A total of 49 needy Lancaster residents received aid in 1954.
TOWN POOR

Appropriated $4,500.00  
Spent $2,784.35

This program is administered by the Town Manager in his capacity as Overseer of the Poor. Assistance is given to town poor who are unable to qualify for aid under a State or County plan. A total of 13 cases were handled. Of this total six cases were individual cases while the remaining seven cases were family cases involving 32 individuals.

Recreation

The amount of $2,546.17 was expended for public recreation purposes last year. This amount helped to supplement the fine recreational programs conducted under the auspices of the Col. Town fund and other community organizations.

Appropriated $2,850.00  
Spent $2,546.17

The sum of $800 was expended to help provide free band concerts on Wednesday evenings during the Summer.

A contribution of $1,000.00 was made to the Col. Town Committee to help in the proper maintenance of the swimming pool. The pool provides a healthy and safe place for all to swim. A more complete report of its activities last year is reported under the Col. Town Committee Reports.

Patriotic Purposes

Town of Lancaster appropriated and spent $100.00 for Memorial Day services by the Veterans Organizations of Lancaster.
Cemeteries

The sum of $179.00 was expended on the care of No. 10 cemetery on Martin Meadow Pond Road and on the old Main Street Cemetery where a bank of flower bushes was planted. The original appropriation of $125.00 became over expended when it became necessary to repair some damage to the head stones at the Main Street cemetery.

SUMMER STREET CEMETERY REPORT

Following is the Financial Report of the Summer Street Cemetery Association for 1954:

<table>
<thead>
<tr>
<th>Receipts</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on Hand, Jan. 1, 1954</td>
<td>$ 321.50</td>
</tr>
<tr>
<td>Care of Lots</td>
<td>729.00</td>
</tr>
<tr>
<td>Burials</td>
<td>588.00</td>
</tr>
<tr>
<td>Sale of Lots</td>
<td>187.50</td>
</tr>
<tr>
<td>Trust Funds</td>
<td>5,500.00</td>
</tr>
<tr>
<td>Town of Lancaster</td>
<td>100.00</td>
</tr>
<tr>
<td><strong>Total Receipts</strong></td>
<td><strong>$7,426.00</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenditures</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Wages</td>
<td>$ 5,492.80</td>
</tr>
<tr>
<td>Withholding Tax</td>
<td>375.16</td>
</tr>
<tr>
<td>Repairs</td>
<td>299.95</td>
</tr>
<tr>
<td>Equipment</td>
<td>284.95</td>
</tr>
<tr>
<td>Flowers and Plants</td>
<td>183.60</td>
</tr>
<tr>
<td>Cleaning Monuments</td>
<td>260.00</td>
</tr>
<tr>
<td>Grave Markers</td>
<td>159.00</td>
</tr>
<tr>
<td>Improvements (Main Street Cemetery)</td>
<td>138.65</td>
</tr>
<tr>
<td>Supplies</td>
<td>61.07</td>
</tr>
<tr>
<td>Water Rent</td>
<td>16.80</td>
</tr>
<tr>
<td><strong>Total Expenditures</strong></td>
<td><strong>$ 7,271.92</strong></td>
</tr>
<tr>
<td>Balance on Check Book, Dec. 31, 1954</td>
<td>$ 154.08</td>
</tr>
</tbody>
</table>

Respectfully submitted,

S. M. GARDNER,
Supt.
Interest

The sum of $1,175.83 was expended for interest on temporary loans and long term notes, as compared to expenditures of $1,517.01 in 1953.

TEMPORARY LOANS

Appropriated $1,150.00                          Spent $795.83

Each year the town must borrow money on which to operate during the months preceding the actual collection of property taxes. These expenditures represent the interest the town must pay for borrowing the necessary funds.

LONG TERM NOTES

Appropriated $380.00                          Spent $380.00

This sum represents the interest payments on the town’s long term indebtedness. A schedule of the notes on which this interest is paid is included on the following page.

Payment on Principal of Debt

The Town expended the sum of $6,750.00 to help retire the principal on its long term notes. At the end of 1954, the total indebtedness of the town was only $13,250.00, as reported on the following page.
### Statement of Indebtedness, Showing Annual Maturities of Principal and Interest
#### Fiscal Year Ended December 31, 1954

<table>
<thead>
<tr>
<th></th>
<th>Equipment Notes 2%</th>
<th>Sewer Const. Notes 2%</th>
<th>Parking Lot Notes 2 1/2%</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Amount of Issue</strong></td>
<td>$10,000.00</td>
<td>$18,500.00</td>
<td>$3,000.00</td>
</tr>
<tr>
<td><strong>Date of Issue</strong></td>
<td>June 20, 1951</td>
<td>October 1, 1951</td>
<td>April 1, 1953</td>
</tr>
<tr>
<td><strong>Prin. Payable Date</strong></td>
<td>December 20</td>
<td>October 1</td>
<td>December 1</td>
</tr>
<tr>
<td><strong>Int. Payable Dates</strong></td>
<td>Jun. 20 &amp; Dec. 20</td>
<td>Apr. 1 &amp; Oct. 1</td>
<td>June 1 &amp; Dec. 1</td>
</tr>
<tr>
<td><strong>Payable at</strong></td>
<td>Siwooganock Sav. Bk.</td>
<td>Lancaster Natl. Bk.</td>
<td>Siwooganock Sav. Bank</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Maturities Year Ending</th>
<th>Principal Interest</th>
<th>Principal Interest</th>
<th>Principal Interest</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Dec. 31, 1955</td>
<td>$2,000.00</td>
<td>$2,750.00</td>
<td>$1,000.00</td>
<td>$5,750.00</td>
</tr>
<tr>
<td></td>
<td>$40.00</td>
<td>$205.00</td>
<td>$25.00</td>
<td>$270.00</td>
</tr>
<tr>
<td>Dec. 31, 1956</td>
<td>2,750.00</td>
<td>150.00</td>
<td>2,750.00</td>
<td>$2,750.00</td>
</tr>
<tr>
<td></td>
<td>95.00</td>
<td></td>
<td>95.00</td>
<td>15000</td>
</tr>
<tr>
<td>Dec. 31, 1957</td>
<td>2,750.00</td>
<td>40.00</td>
<td></td>
<td>2,750.00</td>
</tr>
<tr>
<td></td>
<td>95.00</td>
<td></td>
<td>95.00</td>
<td>95.00</td>
</tr>
<tr>
<td>Dec. 31, 1958</td>
<td>2,000.00</td>
<td>40.00</td>
<td></td>
<td>2,750.00</td>
</tr>
<tr>
<td></td>
<td></td>
<td></td>
<td>40.00</td>
<td>40.00</td>
</tr>
</tbody>
</table>

|                           | $2,000.00          | $10,250.00         | $1,000.00          | $13,250.00     |
|                           | $40.00             | $490.00            | $25.00             | $555.00        |
During 1954, the sum of $5,410.41 was expended for the following accounts, as compared to total expenditure of $4,037.53 in 1953.

### DAMAGE AND LEGAL EXPENSE

**Appropriated $1,000.00**  
**Spent $1,475.00**

This account includes all expenses for dog damage, dog officer's salary, legal council and Lancaster's share of the costs of hiring expert assistance on the Portland Pipe Line tax abatement case. This case was brought to a satisfactory settlement for the town during the year.

### ADVERTISING

**Appropriated $1,376.53**  
**Spent $1,375.53**

The amount expended in this account increased over 1953's expenditure. This was due to a special appropriation of $500.00 which was used to print a supply of folders describing Lancaster. Though these folders have been widely distributed, a sufficient supply remains on hand for future use.

The remainder of the account represented the appropriations to cover the cost of operating the Lancaster information booth and the Town's contribution to the White Mountains Region Association.

### EMPLOYEES' RETIREMENT

**Appropriated $2,000.00**  
**Spent $2,259.88**

This is the Town's share of the employees' retirement system. Each employee who is a member of the system contributes a percentage of his salary, based on his age upon entering the system and on the amount of his wages. A credit of $862.20 was received from the Col. Town Committee as their share of the retirement costs of their employees.

### ARMORY

**Appropriated $300.00**  
**Spent $300.00**

The Town pays this sum as rent for the Armory Building which is used by the National Guard. Plans are underway to construct a modern Armory in town during 1955.
Schools

The Town collected and turned over $134,466.44 to the school system during the year. Of this amount, $49,466.44 was the balance of the 1953-54 appropriation while the remaining $85,000.00 represented part of the 1954-55 school appropriation. Complete details on the schools' operation may be found in the school report.

County Tax

Lancaster's share of the cost of operating the Coos County Government was $16,730.33 in 1954. This was the third year in a row that this expenditure has declined. A copy of the County Report may be obtained in the Town Office.

Reserve Funds

As of December 31, 1954, Lancaster had $34,525.65 in reserve funds. Of this amount, the largest single fund was the State Aid Construction Fund of $22,842.10, which has been previously described in the Highway Section of this report.

UNEXPENDED BALANCES OF APPROPRIATIONS

In this category are included the funds that had been appropriated in the past for specific purposes but that have not been completely expended. The following funds are thus being carried forward into 1955 and are available for spending during the year:

- Blister Rust: $150.80
- Sewer Construction: $1,431.50
Dental Clinic 200.00
Construction of High St. & Stevens Terrace 3,000.00

$4,782.30

RESERVE FUNDS

Three funds are included in this category. The equipment depreciation fund had a balance of $589.82 at the end of the year and will be used to help finance the purchase of new equipment for the highway department in 1955.

The parking meter fund closed the 1954 fiscal year with a balance of $296.40. The town collected $4,067.13 from the parking meters during the year. Three thousand dollars of this income was turned over to help meet the expenses of the police department in maintaining traffic safety while another one thousand dollars was used to pay off a portion of the debt incurred in constructing the Main Street Parking Lot.

At the 1953 March Town Meeting, Lancaster Citizens voted to establish a capital reserve fund for future use on new construction, new equipment or new lands. To date, $6,000 has been transferred into this fund and the money has been turned over to the Trustee of Trust Funds. At the close of the year, the fund had earned interest and totalled $6,015.03.
Town Clerk's Report

The Town Clerk collected and transferred to the Town the sum of $14,316.90 in 1954. This sum represents an increase of $858.21 over last year's total of $13,458.69. The sources of this revenue are as follows:

Motor Vehicle Permits Issued

<table>
<thead>
<tr>
<th></th>
<th>1953</th>
<th>1954</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td></td>
<td>86.05</td>
<td>13,659.42</td>
<td>$13,745.47</td>
</tr>
</tbody>
</table>

Dog Licenses

<table>
<thead>
<tr>
<th></th>
<th>1953</th>
<th>1954</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$</td>
<td>$</td>
<td>$</td>
</tr>
<tr>
<td></td>
<td>3.33</td>
<td>565.70</td>
<td>$569.03</td>
</tr>
<tr>
<td>Penalties</td>
<td>44.00</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Filing Fees</td>
<td>8.00</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

14,366.50

Less Fees Retained 248 @ .20

|        | 49.60      |               |           |

$14,316.90

The Town Clerk also recorded the following Vital Statistics during the year.

<table>
<thead>
<tr>
<th></th>
<th>1954</th>
<th>1953</th>
</tr>
</thead>
<tbody>
<tr>
<td>Births</td>
<td>218</td>
<td>221</td>
</tr>
<tr>
<td>Deaths</td>
<td>75</td>
<td>60</td>
</tr>
<tr>
<td>Marriages</td>
<td>34</td>
<td>35</td>
</tr>
</tbody>
</table>

Your Town Clerk's office is the place to come to find a Town Ordinance or any public town record, to obtain a copy of a vital statistic record, a marriage or dog license, a motor vehicle registration, and to search for or file an attachment, conditional sale, lien or chattel mortgage.
Report of Trust Funds

For the Year Ending December 31, 1954

Cash on hand December 31, 1953 $1,314.18

Receipts

Income from Investments 6,247.63
Withdrawn from Invested Income 1,189.35

7,436.98

7,436.98

Expenditures

Shirley M. Gardner, Superintendent $5,500.00
Rev. E. M. Total—1954 348.94
Town of Lancaster—Care of Cross Park 125.00
Treasurer—Weeks Memorial Library 552.66
Treasurer—Lancaster Union School Dist. 90.99
Treasurer—Emmons S. Smith Fund 725.73
Mrs. Glenn S. Sheridan—Historical Fund 36.16

7,379.48

Cash on hand December 31, 1954 1,371.68

$8,751.16

Assets

Deposits:
Cheshire County Savings Bank, Keene, N. H. $2,000.00
Siwooganock Guaranty Savings Bank, Lancaster, N. H. 31,478.63
Lancaster National Bank, Lancaster, N. H. 1,371.68

34,850.31

Bonds:
10,000 U. S. Savings Bonds Ser. "G" 10,000.00
2½% due 9-1-63

3,000 U. S. Treasury Bonds 3,000.00
2½% due 12-15-68

5,000 U. S. Treasury Bonds 5,000.00
2½% due 6-15-69

1,000 U. S. Treasury Bonds 1,000.00
2½% due 12-15-69

5,500 U. S. Treasury Bonds 5,500.00
2½% due 3-15-70

4,000 U. S. Treasury Bonds 4,000.00
2½% due 3-15-71
3,500 U. S. Treasury Bonds  
21/2% due 6-15-72  
<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>3,500.00</td>
</tr>
</tbody>
</table>

Stocks:

<table>
<thead>
<tr>
<th>Shares</th>
<th>Company</th>
<th>Value</th>
</tr>
</thead>
<tbody>
<tr>
<td>475</td>
<td>Boston Fund, Inc.</td>
<td>9,775.50</td>
</tr>
<tr>
<td>10</td>
<td>Central Maine Power Co.</td>
<td>957.50</td>
</tr>
<tr>
<td>50</td>
<td>Chase National Bank, New York</td>
<td>1,932.06</td>
</tr>
<tr>
<td>62</td>
<td>Continental Illinois National Bank &amp; Trust Co., Chicago</td>
<td>5,407.94</td>
</tr>
<tr>
<td>760</td>
<td>Eaton &amp; Howard Balanced Fund</td>
<td>10,051.00</td>
</tr>
<tr>
<td>860</td>
<td>Fidelity Fund, Inc.</td>
<td>11,925.52</td>
</tr>
<tr>
<td>129</td>
<td>First National Bank of Boston</td>
<td>6,815.19</td>
</tr>
<tr>
<td>50</td>
<td>Guaranty Trust Co., New York</td>
<td>2,961.32</td>
</tr>
<tr>
<td>100</td>
<td>Home Insurance Co.</td>
<td>4,287.50</td>
</tr>
<tr>
<td>7</td>
<td>Lanc. Nat. Bank, Lancaster, N. H.</td>
<td>875.00</td>
</tr>
<tr>
<td>220</td>
<td>Bank of Manhattan Co., New York</td>
<td>6,070.00</td>
</tr>
<tr>
<td>179</td>
<td>Manufacturers Trust Co., N. Y.</td>
<td>9,902.89</td>
</tr>
<tr>
<td>715</td>
<td>Nation Wide Securities Co., Inc.</td>
<td>10,163.73</td>
</tr>
<tr>
<td>36</td>
<td>National City Bank, New York</td>
<td>1,616.10</td>
</tr>
<tr>
<td>600</td>
<td>National Investors Corporation</td>
<td>7,242.00</td>
</tr>
<tr>
<td>35</td>
<td>Public Service Co. of N. H. 3.35% Pfd.</td>
<td>3,290.00</td>
</tr>
<tr>
<td>6</td>
<td>Siwooganock Guaranty Savings Bank, Lancaster, N. H.</td>
<td>600.00</td>
</tr>
</tbody>
</table>

Total Assets $160,723.56

Liabilities

<table>
<thead>
<tr>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cemetery Trust, Principal $57,980.52</td>
</tr>
<tr>
<td>Cemetery Trust, Unexpended Income 8,102.22</td>
</tr>
<tr>
<td>Helen Wilder Cross Dennison Trust, Principal 2,631.57</td>
</tr>
<tr>
<td>Helen Wilder Cross Dennison Trust, Unexpended Income 1,036.45</td>
</tr>
<tr>
<td>George M. Stevens Trust, Principal 53,745.21</td>
</tr>
<tr>
<td>George M. Stevens Trust, Unexpended Income 2,523.01</td>
</tr>
<tr>
<td>Library Trust, Principal 10,735.35</td>
</tr>
<tr>
<td>School Trust, Principal 2,153.95</td>
</tr>
<tr>
<td>Emmons S. Smith Trust, Principal 14,800.25</td>
</tr>
</tbody>
</table>
Historical Trust, Principal 1,000.00
Capital Reserve Fund, Principal 6,015.03

Total Liabilities $160,723.56

TRUST FUND RECORD

Cemetery Trust
Principal, Dec. 31, 1953 $56,080.52
Unexpended Income, Dec. 31, 1953 8,810.88

Receipts:
New Trust Funds $1,900.00
Income from Investments 2,440.28

Expenditures:
Shirley M. Gardner, Superintendent $2,800.00
Rev. E. M. Total 348.94

Total $66,082.71

Principal, Dec. 31, 1954 $57,980.52
Unexpended Income, Dec. 31, 1954 8,102.22

Helen Wilder Cross Dennison Trust
Principal, Dec. 31, 1953 $2,631.57
Unexpended Income, Dec. 31, 1953 1,041.11

Receipts:
Income from Investments 120.34

Expenditures:
Town of Lancaster — Care of Cross Park 125.00

Principal, Dec. 31, 1954 $2,631.57
Unexpended Income, Dec. 31, 1954 1,036.45

George M. Stevens Trust
Principal, Dec. 31, 1953 $53,745.21
Unexpended Income, Dec. 31, 1953 2,941.54

Total $56,686.75
Receipts:
Income from Investments 2,281.47

Expenditures:
Shirley M. Gardner, Superintendent 2,700.00

<table>
<thead>
<tr>
<th>Principal, Dec. 31, 1954</th>
<th>$53,745.21</th>
</tr>
</thead>
<tbody>
<tr>
<td>Unexpended Income, Dec. 31, 1954</td>
<td>2,523.01</td>
</tr>
</tbody>
</table>

$56,268.22

Library Trust

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Luella Joslin Fund</td>
<td>$1,000.00</td>
</tr>
<tr>
<td>Laura Johnson Fund</td>
<td>2,864.73</td>
</tr>
<tr>
<td>Jacob Benton Fund</td>
<td>250.62</td>
</tr>
<tr>
<td>George M. Stevens Fund</td>
<td>5,000.00</td>
</tr>
<tr>
<td>Annette Jeffers Fund</td>
<td>120.00</td>
</tr>
<tr>
<td>Clara M. Kimball Fund</td>
<td>500.00</td>
</tr>
<tr>
<td>Minerva S. Congdon Fund</td>
<td>1,000.00</td>
</tr>
</tbody>
</table>

$10,735.35

| Principal, Dec. 31, 1953 | $10,735.35 |

Receipts:
Income from Investments 552.66

Expenditures:
Treasurer, Weeks Memorial Library 552.66

$10,735.35

| Principal, Dec. 31, 1954 | $10,735.35 |

School Trust

<table>
<thead>
<tr>
<th>Fund</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Chapin C. Brooks Fund</td>
<td>$2,153.95</td>
</tr>
</tbody>
</table>

| Principal, Dec. 31, 1953 | $2,153.95 |

Receipts:
Income from Investments 90.99

Expenditures:
Treasurer, Lancaster Union School District 90.99

$2,153.95

| Principal, Dec. 31, 1954 | $2,153.95 |
Emmons S. Smith Trust

Principal, Dec. 31, 1953

Receivts:
Income from Investments

14,800.25

725.73

$15,525.98

Expenditures:
Treasurer, Emmons S. Smith Fund

725.73

$14,800.25

Principal, Dec. 31, 1954

Historical Trust

K. B. Fletcher Fund

$1,000.00

Principal, Dec. 31, 1953

Receivts:
Income from Investments

36.16

$1,036.16

Expenditures:
Mrs. Glenn S. Sheridan

36.16

$1,000.00

Principal, Dec. 31, 1954

Capital Reserve Fund

Principal, Dec. 31, 1953

Receivts:
Town of Lancaster

5,000.00

Income from Investments

15.03

5,015.03

$6,015.03

Expenditures

0

$6,015.03

Principal, Dec. 31, 1954

Respectfully submitted,

DAN O'BRIEN,
R. W. McCaig,
JAMES L. DOW,

Trustees of Trust Funds,
Town of Lancaster, N. H.
Col. F. L. Town Trust Fund

For the Year Ending December 31, 1954

Investments, Dec. 31, 1953 $454,238.97
Income from Investments 22,135.95
Profits on Securities Sold 4,262.56

$480,637.48

Paid to F. L. Town Spending Committee $21,978.84
Administration Expense 157.11
Investments, Dec. 31, 1954 458,501.53

$480,637.48

Original Trust Fund — 1926 $335,022.50
Profits 139,076.73

$474,099.23

Losses 15,597.70

Trust Fund, Dec. 31, 1954 $458,501.53

Respectfully submitted,
D. A. SULLIVAN,
Treasurer

INVESTMENTS AS OF DECEMBER 31, 1954

Deposits:
Dartmouth Savings Bank, Hanover, N. H. $5,000.00
Siwooganock Guaranty Savings Bank, Lancaster, N. H. 9,934.69

$14,934.69

Bonds:
23,000 U. S. Treasury Bonds 2½% due 12-15-68 $23,000.00
36,000 U. S. Treasury Bonds 2½% due 6-15-69 36,000.00
8,000 U. S. Treasury Bonds 2½% due 3-15-71 8,000.00
5,000 U. S. Savings Bonds “K” 2.76% due 10-1-66 5,000.00

72,000.00

Stocks:
800 shs. Boston Fund, Inc. $19,792.36
100 shs. Central Maine Power Co. 3.50% Pfd. 9,575.00
<table>
<thead>
<tr>
<th>Company</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>50 shs. Central Vermont Public Service</td>
<td>5,000.00</td>
</tr>
<tr>
<td>4.15% Pfd.</td>
<td></td>
</tr>
<tr>
<td>200 shs. Consolidated Edison Co. $5. Pfd.</td>
<td>19,762.50</td>
</tr>
<tr>
<td>50 shs. Consumers Power Co. $4.50 Pfd.</td>
<td>4,331.25</td>
</tr>
<tr>
<td>450 shs. Continental Illinois Nat. Bank</td>
<td>23,250.00</td>
</tr>
<tr>
<td>&amp; Trust Co.</td>
<td></td>
</tr>
<tr>
<td>1500 shs. Eaton &amp; Howard Balanced Fund</td>
<td>19,247.90</td>
</tr>
<tr>
<td>375 shs. Fidelity-Philadelphia Trust Co.</td>
<td>21,813.00</td>
</tr>
<tr>
<td>324 shs. First National Bank, Boston</td>
<td>16,633.67</td>
</tr>
<tr>
<td>515 shs. First Nat. Bank, Philadelphia</td>
<td>15,923.83</td>
</tr>
<tr>
<td>800 shs. Great American Insurance Co.</td>
<td>16,125.00</td>
</tr>
<tr>
<td>250 shs. Guaranty Trust Co., New York</td>
<td>13,350.00</td>
</tr>
<tr>
<td>200 shs. Hanover Bank, New York</td>
<td>17,358.13</td>
</tr>
<tr>
<td>2409 shs. Incorporated Investors</td>
<td>15,651.47</td>
</tr>
<tr>
<td>238 shs. Manufacturers Trust Co., N. Y.</td>
<td>10,333.83</td>
</tr>
<tr>
<td>1430 shs. Mass. Investors Growth Stock Fund</td>
<td>15,072.20</td>
</tr>
<tr>
<td>1300 shs. Mass. Investors Trust</td>
<td>17,277.00</td>
</tr>
<tr>
<td>1100 shs. Nation Wide Securities Co., Inc.</td>
<td>18,909.00</td>
</tr>
<tr>
<td>365 shs. National City Bank, New York</td>
<td>16,860.82</td>
</tr>
<tr>
<td>400 shs. N. H. Fire Insurance Co.</td>
<td>17,075.00</td>
</tr>
<tr>
<td>588 shs. Peoples First Nat. Bank &amp; Trust Co., Pittsburgh</td>
<td>15,600.95</td>
</tr>
<tr>
<td>150 shs. Public Service Co. of N. H.</td>
<td>14,400.00</td>
</tr>
<tr>
<td>3.35% Pfd.</td>
<td></td>
</tr>
<tr>
<td>1000 shs. George Putnam Fund of Boston</td>
<td>18,522.03</td>
</tr>
<tr>
<td>115 shs. Scranton Spring Brook Water Service 4.10% Pfd.</td>
<td>9,701.90</td>
</tr>
<tr>
<td></td>
<td>371,566.84</td>
</tr>
<tr>
<td></td>
<td></td>
</tr>
<tr>
<td>Grand Total</td>
<td>$458,501.52</td>
</tr>
</tbody>
</table>
SECRETARY'S REPORT

To Dr. J. A. Ferguson, Chairman
Colonel Town Spending Committee

At the beginning of the year the committee was comprised of the following members:

Dr. J. A. Ferguson, Mrs. Margaret Guilmette, Mrs. Priscilla Evans, Mr. Carroll Stoughton, Mr. George Hunter, Mr. Clinton White, Mr. Arthur Drake, Mr. Charles Bennett and Mrs. Florence Amadon.

Mrs. Margaret Guilmette, Mrs. Priscilla Evans and Mr. Carroll Stoughton were re-elected for three years at the town meeting.

All of the officers were re-elected for the ensuing year, namely: Dr. J. A. Ferguson, chairman; Mrs. Margaret Guilmette, treasurer; Mrs. Florence Amadon, secretary.

The chairman appointed the following committees:

House — Mrs. Margaret Guilmette, chairman, Mr. Carroll Stoughton, Mr. Charles Bennett.

Field — Mr. George Hunter, chairman, Mr. Clinton L. White, Mr. Arthur Drake.

Camp — Mrs. Priscilla Evans, chairman, Dr. J. A. Ferguson, Mrs. Florence Amadon.

Scholarship — Mr. Carroll Stoughton, chairman, Mrs. Margaret Guilmette, Mr. Clinton L. White.

Mrs. Evans resigned as a member of the committee in August. Her resignation was accepted with regret. Mrs. Grace Lee was appointed by the chairman to fill the unexpired term of Mrs. Evans.

The school prizes of $540.00 were continued again this year.

Our requests for money were numerous. We endeavor to comply with such, providing they come within the jurisdiction of Colonel Town's will. Many splendid reports have been received from the various organizations receiving funds. The appropriations are included in the treasurer's report.

Refunds were made to the March of Dimes, American Legion and the Tabernacle Society for use of the hall.

Loans have been made to ten students through the Scholarship Fund this past year. As the principal of this fund is getting low it is hoped that a special effort will be made by former students to repay at their earliest convenience.
As usual, flowers were placed on the Colonel Town lot on Memorial Day and through the summer months. A winter wreath was added this Fall.

A concert by the Mountain View Orchestra was sponsored by the Spending Committee and Rotary Club in October.

Again the committee extends their sincere thanks to the Superintendent and Matron, Mr. and Mrs. Robert Snell, for their splendid work and fine cooperation, also, to Mr. and Mrs. Carl Hartford, caretakers at the Community Camp, for their efforts in making it the popular place that it is. To the townspeople and children for their interest and cooperation.

Respectfully submitted,

FLORENCE Q. AMADON, Secretary,
Colonel Town Spending Committee

TREASURER’S REPORT

Report for Year Ending December 31, 1954

Receipts:
Balance on hand, Dec. 31, 1953 $6,114.34
Noyes’ Fund Screen 130.91
Baseball Appropriation, Town 250.00
Refund from Baseball 20.93
Public Service Refund 12.77
Check returned for deposit 80.00
Col. F. L. Town Investment Committee 21,978.84
House 613.50
Less: Refunds 77.00
Community Camp, cabins, grills, etc. 536.50
Swimming Pool 229.55
Total Receipts $32,177.62

Expenditures:

Appropriations:
Mt. Prospect Outing Club $300.00
Lancaster Boy Scouts 200.00
Lancaster Girl Scouts 135.00
Lancaster Senior Girl Scouts 50.00
High School Activity Fund 100.00
Lancaster High School Prizes 240.00
Town Baseball Team 250.00
Weeks’ Memorial Library, Juvenile Dept. 600.00
Recreation Leader 500.00
Equipment for Recreation 67.44
Mountain View Concert 75.00

46
Lane—Flowers for lot at cemetery 83.00
Kiwanis Club Skating Rink 800.00
Kiwanis Club Playground 160.00
Weeks Memorial Hospital Auxiliary 400.00
Lancaster Child Health Station 100.00
Scholarship, Dorothy Reed 200.00
Scholarship, Mary Lund 100.00

Total Appropriations $ 4,360.44

House:
Salaries, withholding & Pension $6,943.60
Telephone and Lights 879.75
Fuel 1,390.20
Supplies—including soaps, waxes, germicides, bowling supplies, gym finish, mops, etc. 533.19
Water Rent 97.44
Insurance 1,960.49
Tax on Alleys 66.67
Printing 20.25
Subscription to Globe 12.00
Administration Expense 110.28
Timing of Clock 38.88
Repairs—Sewer 35.58

Equipment:
Screen $261.81
Vacuum Cleaners 109.90
Emergency Lights 122.21
Fire Extinguishers 144.91
Ash Trays 33.00
Curtains, Front Room and Dining Room 294.50

Total 966.33

Field:
Salaries, Withholding $ 637.20
Survey of Field 36.55
Gas, Oil 24.11
Repairs to Mower and Backstop 56.56
Supplies—tennis tape, etc. 28.70
plates, bases 84.86
Mower 100.00

Total 967.98
Community Camp:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salary of Caretaker</td>
<td>$1,050.00</td>
</tr>
<tr>
<td>Telephone and Lights</td>
<td>106.40</td>
</tr>
<tr>
<td>Repairs</td>
<td>47.04</td>
</tr>
<tr>
<td>Mattresses</td>
<td>59.50</td>
</tr>
<tr>
<td>Signs</td>
<td>5.00</td>
</tr>
<tr>
<td>Wood</td>
<td>54.00</td>
</tr>
<tr>
<td>Grills — Bridge</td>
<td>767.77</td>
</tr>
<tr>
<td>Flags</td>
<td>28.50</td>
</tr>
<tr>
<td>Gravel</td>
<td>7.00</td>
</tr>
<tr>
<td>Supplies</td>
<td>8.66</td>
</tr>
<tr>
<td>Repairing Roof, new shingles</td>
<td>225.00</td>
</tr>
<tr>
<td>Wiring</td>
<td>34.73</td>
</tr>
</tbody>
</table>

Total: 2,393.60

Swimming Pool:

Receipts as noted above:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Donation</td>
<td>$ 30.00</td>
</tr>
<tr>
<td>Town</td>
<td>1,000.00</td>
</tr>
<tr>
<td>Pool</td>
<td>1,393.78</td>
</tr>
<tr>
<td>Red Cross</td>
<td>100.00</td>
</tr>
<tr>
<td>Rotary Club</td>
<td>300.00</td>
</tr>
</tbody>
</table>

Expenditures:

<table>
<thead>
<tr>
<th>Item</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Salaries, Withholding</td>
<td>$1,545.00</td>
</tr>
<tr>
<td>Paint and Painting</td>
<td>335.19</td>
</tr>
<tr>
<td>Ladder</td>
<td>50.45</td>
</tr>
<tr>
<td>Supplies</td>
<td>57.54</td>
</tr>
<tr>
<td>Repairs</td>
<td>118.64</td>
</tr>
<tr>
<td>Net</td>
<td>2.90</td>
</tr>
<tr>
<td>Insurance</td>
<td>206.77</td>
</tr>
<tr>
<td>Electricity</td>
<td>164.73</td>
</tr>
<tr>
<td>Films</td>
<td>30.64</td>
</tr>
<tr>
<td>Charts</td>
<td>4.07</td>
</tr>
<tr>
<td>Umbrella</td>
<td>11.65</td>
</tr>
<tr>
<td>Dicalite</td>
<td>62.50</td>
</tr>
<tr>
<td>Tickets</td>
<td>9.36</td>
</tr>
<tr>
<td>Bleach</td>
<td>33.00</td>
</tr>
<tr>
<td>Swimming Services previously given</td>
<td>150.00</td>
</tr>
<tr>
<td>Water Movie</td>
<td>4.50</td>
</tr>
</tbody>
</table>

Total Cost of Pool: 2,786.94

Total Expenditures for year: $23,563.62

Bank Charge: 3.97

Check sent but returned for new one: 80.00
Balance on Check Book, Dec. 31, 1954

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Balance</td>
<td>8,530.03</td>
</tr>
<tr>
<td>Total</td>
<td>$32,177.62</td>
</tr>
</tbody>
</table>

Respectfully submitted,

MARGARET P. GUILMETTE,
Treasurer, Col. F. L. Town
Income Spending Committee

COL. TOWN SCHOLARSHIP LOAN FUND
1954
Balance Jan. 1, 1954 Siwooganock Savings Bank $1,017.77
Interest to Jan. 1, 1955
16.43

$1,034.20

Payments on Loans Granted
1,385.00

$2,419.20

Loans granted 1954 (10)
1,850.00

Balance Jan. 1, 1955 Siwooganock Savings Bank $ 569.20

CARROLL STOUGHTON, Chairman
Scholarship Committee

SUPERINTENDENT'S REPORT

The Community House, Field and Swimming Pool along with their respective facilities, have been shown to many visitors during the year.

As the activities seem to be greatly increased in variety and quantity, a revision of the Community House rules was made for the convenience and safety of the townspeople. Safety rules have been added to those now existing on the Field and at the Swimming Pool.

Groups and organizations enjoying the use of the Community House and Field included the following:

Women's Bowling League, Cub Scouts, New England Tel. and Tel. Co., Great Books Club, Mt. View Orchestra, Business and Professional Women's Club, Tabernacle Society, Kiwanis Club, Girl Scouts, Noyes Free Lecture Fund, Unity Club, American Red Cross, 4-H Clubs, Bloodmobile, Arts and Crafts, County Extension Service, Outing Club, Churchmen's Club, Minstrel Rehearsals, Y.M.C.A., American Legion, DeMolay, County Forestry Meetings, American Cancer Society, North Country Boy Scout Leaders, North Country Science Fair, Nurses' Association, Coos County Insurance Agents,
Blue Cross and Blue Shield, Legion Auxiliary, Coos County Deanery, Piano Recitals, Orchestra Rehearsals, Committee Meetings, Basketball Meetings and Games, Track and Field Events, Basketball Games and Practices, Parties, Dances, and various School activities.

Community House

A new 9 X 12 foot Da-Lite portable projection screen was purchased, with the help of the Noyes Free Lecture Committee, for the convenience of those wishing to use it in the Hall.

To conform with State fire regulations, several automatic emergency lights were installed at various places throughout the House. Several modern fire extinguishers were purchased and installed for added fire protection.

The appearance of the parlor has been improved by the addition of new custom made floor length draw drapes of a beautiful figured pattern. These plus a new 4 X 6 foot silk flag with staff and tassels, and a little rearrangement of the furnishings seem to change one of our most used rooms considerably. At the same time new drapes were hung in the dining room of a lighter color which is an excellent companion pattern, that blends nicely with those in the adjoining parlor.

The Hall floor had its annual application of two coats of durable non-slip gym finish, during the summer. The game lines were also redone at the same time.

The basement recreation room received its regular repainting job last summer. This room appears to be increasing in popularity and is used extensively by the young folks in the afternoon and evening. It is enjoyed several evenings a week by the women's bowling league, consisting of a very orderly and high scoring group of women bowlers.

Receipts

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on hand Dec. 31, 1953</td>
<td>$67.16</td>
</tr>
<tr>
<td>Bowling and Pool</td>
<td>575.65</td>
</tr>
<tr>
<td>House and Hall</td>
<td>203.00</td>
</tr>
<tr>
<td>Telephone</td>
<td>19.50</td>
</tr>
<tr>
<td>Coca Cola and amount on hand</td>
<td>216.03</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,081.34</strong></td>
</tr>
</tbody>
</table>

Expenditures

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pin Boys</td>
<td>$198.00</td>
</tr>
<tr>
<td>Supplies</td>
<td>20.19</td>
</tr>
<tr>
<td>Repairs</td>
<td>12.80</td>
</tr>
<tr>
<td>Coca Cola</td>
<td>192.41</td>
</tr>
</tbody>
</table>
Express and Trucking 12.36
Col. Town Spending Committee 613.50
Cash on hand Dec. 31, 1954 32.08

$1,081.34

Community Field

The Community Field was used to a great extent throughout the spring, summer and fall months by many athletic and other organizations. It was, of course, used to carry out our own summer recreation and youth programs. The tennis courts seemed to be used more last summer than they have been for the last five years.

Present plans call for a new foundation under the grandstand, otherwise it is in good condition. A small rotary power mower was purchased last summer which eases the chore of grass cutting in the ditches around the field considerably.

The summer recreational programs, including the children's playground, youth athletic activities and the swimming pool, were under capable supervision and enjoyed by many.

Swimming Pool

The swimming pool was repainted again this year. The bathhouse floors and all working machinery were also painted with the same plastic as that used on the pool. Depth marks were painted on the sides and ends of the pool at several points. Two new ladders have been added, one beach umbrella and a reconstructed life guard's chair.

Due to the unusually cold and stormy weather last summer, the temperature of the pool water was very cool throughout our swimming season. The water coming to the showers, of course, was much colder since it comes directly from the town's water supply. It was recommended by the State health inspector that, if possible, both the pool and shower waters be slightly heated. We hope to do this before opening next summer.

The swimming pool was in operation for ten full weeks, and afternoons only for an additional week. Two hundred and fifty one children's, and fifty seven adult season tickets were sold, along with many daily admissions.

One hundred and fifty two boys and girls signed up for lessons in the Red Cross or Y.M.C.A. certified programs. Many of this number received awards and, of course, most of them learned to swim. A mid-season progress demonstration was held in July and the annual Y.M.C.A. aqucade the latter part of August. Both were very well attended, even though the weather was out of season.
The cooperation of the American Red Cross and the Y.M.C.A. at the swimming pool was, of course, vital to its success.

We wish to thank the very able staff, for work well performed in the House, on the Field and at the Swimming Pool. Any accomplishments made during the year have been due to the interest, counsel, guidance and excellent advice of the members of the Col. Town Spending Committee.

Our appreciation is extended to the people of Lancaster, and to the various organizations and individuals, for their cooperation and many acts of kindness shown us throughout the year.

Respectfully submitted,

ROBERT J. SNELL

CAMP COMMITTEE REPORT

The Community Camp was opened by the caretakers, Mr. and Mrs. Carl Hartford, on May 15th and closed Oct. 12th. Despite a cold and unpleasant summer, weatherwise, 5,380 persons registered. The camps were also used by hunters in the fall.

Last spring 50 trees were planted along the roadway by the 4-H Club. A new bridge was put in above the main cabin, to replace the one washed out in the flood. Two of the grills were repaired, the one at No. 2 being made into a double unit, which has been much appreciated by large parties.

Three trailer hitches were put up to encourage people traveling in this manner to prolong their stay near Lancaster. Four new mattresses were purchased for the cabins and two new flags, one for the big hall and one for the outdoor flagpole. A new roof was put on the front of the hall and restroom.

The hurricane floods last fall did considerable damage, which will be repaired this spring, and there are numerous other improvements needed. There was some discussion as to building one or two more cabins, but due to the cost, the committee decided to use the money for facilities more people would use.

The committee members wish to express their sincere appreciation to Mr. and Mrs. Hartford for their excellent care and supervision.

Respectfully submitted,

GRACE LEE,
FLORENCE AMADON,
DR. J. A. FERGUSON,
Camp Committee
CERTIFICATE OF AUDIT

This is to certify that we have examined and audited the accounts and records of the Town of Lancaster for the fiscal year ended December 31, 1954 and found them to be in good order. In our opinion the Exhibits submitted herewith reflect the true financial condition of the Town as of December 31, 1954, together with the results of operations for the fiscal year ended on that date.

Respectfully submitted,

HAROLD G. FOWLER,
Director
Division of Municipal Accounting
State Tax Commission

C. David Sullivan, Auditor
Joseph W. Boudreau, Accountant

SCOPE OF AUDIT

Included in the examination and audit were the accounts and records of the Board of Selectmen, Treasurer, Tax Collector, Town Clerk, Trustees of Trust Funds, Col. F. L. Town Fund, Weeks Memorial Library, Overseer of the poor, Public Health Nurse, Dental Clinic, and Summer Street Cemetery.

AUDIT PROCEDURE

The Accounts and record of all town officials charged with the custody, receipt and disbursement of public funds were examined and audited. Vouchers and cancelled checks were compared with supporting invoices and payrolls, as well as entries in the books of record. Receipts were checked by source insofar as possible and totals of receipts and expenditures verified. Book balances were verified by comparison with reconciled bank balances made from statements obtained from depository banks. Verification of uncollected taxes was made by mailing notices to delinquent taxpayers as indicated by the Collector’s records.
GENERAL COMMENTS

Current Surplus:
It is noted that the current surplus (excess of total assets over current liabilities) increased from $9,456.93 to $12,211.66, in 1954 as shown by the following statement:

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Assets</td>
<td>$65,121.07</td>
<td>$93,484.06</td>
</tr>
<tr>
<td>Total Current Liabilities</td>
<td>55,664.14</td>
<td>81,272.40</td>
</tr>
<tr>
<td>Current Surplus</td>
<td>$ 9,456.93</td>
<td>$12,211.66</td>
</tr>
</tbody>
</table>

Conclusion:
The accounts of all town officials which we examined were found in good condition and the accounting and financial procedure conformed to the prescribed methods and procedure.

We extend our thanks to the officials of the Town of Lancaster for their assistance during the course of the audit.

Yours very truely,

HAROLD G. FOWLER,
Director
Division of Municipal Accounting
State Tax Commission

C. David Sullivan, Auditor
Joseph W. Boudreau, Accountant
ANNUAL REPORT
OF THE DISTRICT OFFICERS
LANCASTER SCHOOL DISTRICT
LANCASTER, NEW HAMPSHIRE
FOR THE YEAR ENDING JUNE 30, 1954

District Officers

MODERATOR
William H. Crouch

CLERK
Eva Phillips

TREASURER
Christina D. Bennett

SCHOOL BOARD
Willard F. Bean
Ralph D. Shute
Walter D. Hinkley
Clifford R. Gray
John E. Gormley
Cecile M. Costine

Term Expires 1956
Term Expires 1955
Term Expires 1956
Term Expires 1956
Term Expires 1957
Term Expires 1957

Report of the Board of Education

To the Citizens of the Town of Lancaster:
Attention is invited to the following reports. Your Board of Education believes them to be accurate and complete and hopes that they will be read by all who are interested in education in Lancaster.

Respectfully submitted,

RALPH D. SHUTE, Chairman
WILLARD F. BEAN,
CLIFFORD R. GRAY,
JOHN E. GORMLEY,
CECILE M. COSTINE,
WALTER D. HINKLEY
Superintendent's Report

To the School Board of the Town of Lancaster:

My second annual report as Superintendent of Schools in the Town of Lancaster is submitted herewith.

Supervisory Union No. 31

The Supervisory Union No. 31 is composed of the towns of Lancaster, Whitefield, and Carroll. The duties of the Union as a whole are to select the Superintendent of Schools, special teachers, supervisors and the Union secretary. The school nurse is engaged separately by the individual towns. The Superintendent's salary for the school year 1953-1954 was proportioned as follows: Lancaster 32.2%, Whitefield 16.3%, Carroll 5.7% and the State share 45.8%. The salary of the secretary and office expenses of the Union for the school year 1953-1954 were proportioned as follows: Lancaster 59.5%, Whitefield 30%, and Carroll 10.5%. These percentages are based on two factors having equal weight as follows: (1) Average daily membership of district, and (2) district valuations (adjusted). The following chart might be of interest to show how these percentages are derived:

DISTRIBUTION VALUATIONS (adjusted)

<table>
<thead>
<tr>
<th>District</th>
<th>Valuation</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carroll</td>
<td>$1,529,829.00</td>
</tr>
<tr>
<td>Lancaster</td>
<td>5,954,449.00</td>
</tr>
<tr>
<td>Whitefield</td>
<td>3,319,334.00</td>
</tr>
</tbody>
</table>

Total valuation of Supervisory Union No. 31 $10,803,612.00

AVERAGE DAILY MEMBERSHIP OF DISTRICT

<table>
<thead>
<tr>
<th>District</th>
<th>Elem.</th>
<th>High</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Carroll</td>
<td>51.9</td>
<td>9.4</td>
<td>61.3</td>
</tr>
<tr>
<td>Lancaster</td>
<td>492.5</td>
<td>230.9</td>
<td>723.4</td>
</tr>
<tr>
<td>Whitefield</td>
<td>244.6</td>
<td>98.8</td>
<td>343.4</td>
</tr>
</tbody>
</table>

789.0 339.1 1128.1

DISTRIBUTION PERCENTAGES OF COSTS

<table>
<thead>
<tr>
<th>District</th>
<th>Valuation</th>
<th>A.D.M.</th>
<th>Average</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Percent</td>
<td>Percent</td>
<td>Percent</td>
</tr>
<tr>
<td>Carroll</td>
<td>16</td>
<td>6</td>
<td>11</td>
</tr>
<tr>
<td>Lancaster</td>
<td>51</td>
<td>64</td>
<td>57.5</td>
</tr>
<tr>
<td>Whitefield</td>
<td>33</td>
<td>30</td>
<td>31.5</td>
</tr>
</tbody>
</table>

Totals 100 100 100.0
Section 47 of Chapter 135 of the Revised Laws has been amended by the 1951 General Court to read, in part, as follows: “The basis for the apportionment shall be one-half on the average membership for the previous school year and one-half on the last adjusted valuation of the district.”

The average percentages will vary slightly each year due to changes in the valuation of the districts and the Average Daily Membership of pupils in the districts.

At the present time the Union School Board employs a full time elementary supervisor whose duty it is to aid and direct those teachers teaching Grade I through VI. This position has been in existence for approximately five years. Miss Blanche Witherell, Elementary Supervisor, is a great help to these teachers. Special programs relative to the progress of the pupils, both individually and as a whole, are carried on under her guidance. We recommend that her report be read and digested as we feel that this field of education should be understood by all interested parents and citizens.

School Personnel

Mrs. Isabelle Thompson, Kindergarten teacher, Mrs. Martha Wade, second grade teacher, Mr. David Wade, Social Science teacher, and Mr. Calvin Grass, High School Science teacher, resigned their respective positions effective June 1954. Mr. Calvin Grass accepted a new position at Saugus, Massachusetts, and Mr. David Wade accepted a position at Stoneham, Massachusetts.

Mrs. Sara Shute, Bridgewater Teachers College, was employed to teach Grade VI during the school year 1954-1955; Mrs. Shirley Aldrich, Plymouth Teachers College, was employed to teach Grade III; Mr. Harold Greene, Northeastern University, was employed to teach Mathematics in the high school; and Mr. Aristidis Stathoplos, University of New Hampshire, was employed to teach senior high school Science. Mr. Stathoplos has done advanced study at Keene Teachers College previous to his coming to Lancaster.

The assignment of Elementary teachers for the school year 1954-1955 is as follows:

Kindergarten, Mrs. Ethel MacKinnon; Grade I, Mrs. Florence Allin, Miss Annie McGinley; Grade II, Mrs. Marion Knight, Mrs. Helen Carr; Grade III, Mrs. Elizabeth Moody, Mrs. Shirley Aldrich; Grade IV, Mrs. Blanche Collins; Grades IV and V, Mrs Gwendolyn Parker; Grade V, Mrs. Elizabeth Chase; Grade VI, Mrs. Sara Shute, Mrs. Ruby Beecher; Grange School, Mrs. Nellie Rogers; Mount Cabot
School, Mrs. Pearl Gormley; Remedial Teacher, Mrs. Leola Hall.

The High School teachers for the year 1954-1955 are as follows:

Mr. David Blair, Mrs. Ellen Denison, Mrs. Elsie Dorr. Mrs. Betty Fowle, Mr. Harold Greene, Miss Mary Hartwell. Mr. George Jones, Mr. David Moreland, Mrs. Gertrude McGoff, Miss Rosalie McGraw, Mr. John O'Brien, Mr. Charles Ricardi, Miss Mary Rines, Mr. Aristidis Stathoplos, Mrs. Ruth Wentworth, Mr. Gardner Wentworth, and Mr. Carroll Stoughton, Principal.

Repairs

Since July 1, 1954 the following repairs have been completed.

1. The roof at the Mt. Cabot school was completely shingled.

2. Four rooms on the second floor in the high school building were painted.

3. All stair treads in the high school have been covered in such a way as to minimize existing danger hazards.

4. Boarding up Gore school—as it was voted by the School Board to close this school for the school year 1954-1955.

5. Installation of lights in one high school class room.

6. Other necessary repairs have been made as the need for them has arisen.

Enrollment

Studying the pupil enrollment problem anticipated during the next ten years at the Lancaster Schools, is one of interest. It would appear that the enrollment fluctuates to such an extent that it is relatively difficult to define a given trend at this time. Analyzing the report as presented to us by the census returns of September 1954, it would appear that the increase in pupil enrollment will not be too great for several years. May we present the following table:

ANTICIPATED ENROLLMENT IN GRADE I
ACCORDING TO CENSUS REPORTS
September 1954
Two Year Summary

<table>
<thead>
<tr>
<th>Year</th>
<th>Sept. 1953</th>
<th>Sept. 1954</th>
</tr>
</thead>
<tbody>
<tr>
<td>1954</td>
<td>73</td>
<td>73</td>
</tr>
<tr>
<td>1955</td>
<td>70</td>
<td>73</td>
</tr>
<tr>
<td>1956</td>
<td>58</td>
<td>55</td>
</tr>
<tr>
<td>1957</td>
<td>73</td>
<td>75</td>
</tr>
<tr>
<td>1958</td>
<td>57</td>
<td>57</td>
</tr>
</tbody>
</table>
1959  53*  1960  71  
1959  51*  1960

*This figure includes only children born before September 1 of that year as the census is taken at that time.

If there is not too great an influx into the town during the next five years, we feel that perhaps there will be no need for more than two classrooms for each elementary grade. However, the reliability of the figures in the above chart is more or less questionable. May we illustrate as follows: last year you will note that the census reported seventy-three children would be entering Grade I in September 1954. When school opened September 1954 there were seventy-nine first grade children registered or a total of six more pupils registered than was reported in the census report. Since September 1954, we have increased our first grade enrollment to eighty-three pupils. As you can see the first grade classes are over-crowded at this moment. In the school budget for the school year 1955-1956 no provision has been made for an extra teacher as the census report of September 1954 does not warrant this request. However, it is extremely difficult to predict the number of pupils planning to enter Grade I each year. For the school year 1955-1956 we are anticipating fifty-five pupils entering Grade VII from Grade VI and seventy-three pupils entering Grade I.

At the end of this report will be found a table under the caption "Preliminary Report—Lancaster School District" to which we would like to have you refer. This gives to the best of our ability a complete survey of the anticipated enrollment in the Lancaster Schools over a period of ten years. These figures are based entirely on present day enrollment, Jefferson present day elementary enrollment and the census report as of September 1954. Kindly study this chart.

Immediately it will be noted that during the next five years the enrollment in the elementary schools will increase approximately fifty-six pupils. This means that there will be a need for two extra teachers to educate these expecten children.

A further study of this chart will show that there is an increase in Grades VII and VIII over the next five years of forty-two pupils. The high school change is not too great. The reason for the high school enrollment remaining more or less constant during the next five years is because it has not as yet been effected by the increase in enrollment which has been taking place in the elementary grades. Further
study of the chart explains when we can expect the senior high school enrollment to increase materially.

At the present time it is impossible to give a very definite analysis of classroom space necessary to house the incoming students enrolling in Grades VII through XII. This can be done with greater accuracy within a period of two or three years.

Rural Schools

During the school year 1953-1954 the School District had three rural schools: Grange, Mt. Cabot, and Gore. As the number of children attending each one of these schools was relatively small causing the per pupil cost to run relatively high, the School Board gave careful consideration as to whether or not the Gore School should be closed during the school year 1954-1955. One of the main factors for drawing this to the attention of the School Board was the fact that the expenditures on the building necessary to meet minimum standards required by the Public Welfare Inspector, would approximate $1,000.00. It was felt that this was a considerable amount of money to be spent on this building at this time. Your School Board held a meeting at the Gore school with representatives from the various families, having children attending the Gore school, present. The complete picture, as to whether or not it would be advisable to close the school, was discussed with these parents. After this meeting a vote was taken of the parents as to whether or not they would like to have the school closed. Six families had children attending this school. The result of the vote taken by the School Board was four for closing and two for not closing the school. As you know the School Board voted to close the school based on the complete information available to them.

It will also be noted that in last year's school budget money was requested for an additional teacher in the elementary grades due to increased enrollment. This additional teacher would cost the town approximately three thousand dollars. By closing the Gore school it was possible for your Board to save the employment of this extra teacher. True transportation costs increased. However, the over-all saving will be between fifteen hundred dollars and two thousand dollars. This saving includes what would have had to be paid out for repairs last summer, if the Gore school had remained opened.

It might be of interest to note that during the months of January and February the Grange School has been closed due to the illness of the teacher, Mrs. Nellie Rogers. The
children have been transported to the Lancaster Elementary school at no extra cost to the taxpayers.

Budget Deficiency

If you will refer to last year's school report it will be noted that your Superintendent of Schools estimated that there would be a deficit of approximately seven thousand dollars in the 1953-1954 school budget over and above the existing deficit. It was explained at that time that this figure was based on necessary anticipated expenditures not covered in the 1953-1954 budget appropriation. At the end of the year our actual deficit was three thousand nine hundred seventy dollars and ninety-two cents over and above the existing deficit as of June 30, 1953. In other words your School Board reduced the anticipated deficit for the school year 1953-1954 by approximately three thousand dollars.

Your School Board anticipates a balanced budget for the school year 1954-1955 and can see no reason why the deficit should increase further. After the school year 1954-1955, the only existing deficit will be that of teachers' salaries. This will constantly diminish as the deficiency appropriations are made.

FINANCIAL STATEMENT AS OF JUNE 30, 1954

Deficit brought forward July 1, 1953 $18,798.25
Un-anticipated Expenditures over 1953-1954 budget appropriations 4,951.93

Less:
Deficiency appropriation 1953-1954 3,000.00
Cash on hand June 30, 1954 981.01
Total 3,981.01

Total Current Liabilities $19,769.17

Salary Schedule

This year the School Board adopted a new salary schedule, effective September 1, 1955 as follows:

POLICY GOVERNING THE SALARIES OF TEACHERS

1. Salary Schedule The base salary under present conditions is set at $3,000. This salary will be given to teachers without previous experience who have a Bachelor's Degree and sufficient professional preparation to meet the requirements as established by the State Board of Education for certification.
Teachers' salaries will be frozen at the following fifty dollar mark providing their present salary is over the above mentioned schedule. This means that if a teacher holding a Bachelor's Degree were getting at the present time $3,821.00, his salary would be frozen at $3,850.00, or if his salary were $3,873.00, his salary would be frozen at $3,900.00.

Teachers who are below schedule shall be brought up to schedule by yearly increments which in no case shall exceed $150 per year inclusive of the yearly increment provided for by the schedule.

Any teacher under minimum salary schedule shall be brought up to such minimum salary schedule.

2. Credit for Bachelor's or Master's Degree A teacher who has attained the Bachelor's Degree shall be awarded an increment of $500 beginning in the school year following the award of the degree. A teacher who has attained the Master's Degree shall be awarded an increment of $200 beginning in the school year following the award of the degree.

3. Credit for Service Experience within the School District of Lancaster will be evaluated at full credit. Experience outside the School District of Lancaster will be granted full credit up to a maximum of five years.

4. Credit for Outstanding Service. The School Board may at the recommendation of the Superintendent of Schools add increments for outstanding service for any particular one year period.

5. Teachers’ Increments A teacher’s increment may be withheld by the School Board if in its opinion such action is warranted.

6. Professional Growth Requirement Normal advancement on the schedule assumes continuing effort on the part of the teacher to achieve professional growth. It is required that the teacher accumulate six semester hours of summer school or extension course credit or the equivalent in travel or other educational experience, approved by the Superintendent of Schools during each five year period of service. In the event that a teacher has failed to meet this require-
ment by the end of the five year period, the teacher’s salary shall remain the same until this requirement is met.

7. Emergency and Sick Leave. There shall be ten days sick leave per year allowed at full pay, cumulative to thirty days. Any teacher absent for more than five school days shall, upon his or her return, present a doctor’s certificate to the Superintendent of Schools.

Teachers will be allowed three days leave in case of death in the immediate family (father, mother, husband, wife, daughter son, brother, father-in-law, mother-in-law). This absence will not in any way effect the above sick leave provision.

8. Extra-Curricular Duties It is recognized that elementary teachers carry a full load of teaching and extra-curricular duties.

Every teacher is expected to stand ready to accept assignment to the supervision of some school activities in addition to his classroom teaching. There will be no added compensation for those extra-curricular duties except for coaches of interscholastic sports. Such compensation shall be added at the discretion of the School Board and Superintendent of Schools.

9. Right to Change This schedule is not a contract. It is simply a statement of policy and the School Board reserves the right to change or modify any of its provisions.

Effective September 1955.

The new salary schedule increases the amount paid for teachers’ salaries for the school year 1955-1956, three thousand, four hundred dollars and twenty-two cents above the amount paid for teachers’ salaries for the school year 1954-1955. Even with this major increase, one will note that the over-all school budget for the school year 1955-1956 has increased less than one thousand dollars.

Insurance

Last year your School Board in conjunction with the Whitefield and Carroll School Boards were able to offer to all pupils of these towns the opportunity of participating in a Special School Child Accident Policy for $1.25 per pupil per year. Up to this time there had been no coverage for accidents which happened at the school during school sessions. The expense of an accident was borne directly by the parent. It is thought that this Accident Insurance Policy will be a great help in meeting expenses which occasionally occur.

This year the policy became effective September 23, 1954 and will continue until September 23, 1955. Four hun-
dred and forty-six pupils and teachers took out this insurance. This shows that approximately 59 percent of the entire student body enrolled in this project.

Veterans Administration Program

This is to report to you that the Veterans Administration Program which has been carried on since 1946 has been concluded. During the life-time of this program, many young men have received much educational help which will be an asset to them during the coming years. Lancaster may well be proud of having been chosen as one of the centers in the State of New Hampshire for such an educational program.

We take this opportunity, in behalf of the school district, to express to all those who have participated in this program our sincere appreciation.

Social Security

It will be noted that last year there was an article in the warrant requesting that the School Board have power to offer social security to our school custodians. Upon contacting the Social Security Office for definite forms which were necessary for filing the School Board’s intention of paying this retirement, your Superintendent of Schools was informed that this article was not sufficient. He was further informed that this article would have to read such as to cover all employees employed by the school district if they were not covered otherwise by a retirement system. Therefore, it will be necessary that further action be taken by the School District before the Social Security Program can go into effect. Articles 7 and 8 in your school warrant are there for the purpose of allowing your custodians and other school employees, other than the teachers, to receive the benefits of the Social Security Program. We feel that they have the right to belong to this retirement system.

Handicapped Children

Last year it was reported to you in the report of the Superintendent of Schools that new legislation had been passed relating to the education of Handicapped children. We suggest that your read this section again.

It might be of interest to the citizens to know that we have three pupils who come under this classification during the school year 1954-1955.

Hot Lunch Program

The Lancaster Elementary and High School continues to participate in the hot lunch program for the benefit of the
pupils attending the school. During the school year 1953-1954 the cost was twenty-five cents per lunch per pupil, in grades one through six, and thirty cents per lunch per pupil, in grades seven through twelve. The school lunch program functions on a revolving fund and has been self-supporting to date. The only way we are able to give the pupils such excellent food for so little cost is due to the number of lunches served, available State Aid, and the efficiency with which the head dietician and her very able assistants plan and execute the daily menu. All pupils attending the Lancaster schools are privileged to purchase hot lunches during those days when school is in session. These lunches must meet standards established by the State Board of Education through the Office of School Lunch program. Our kitchen is subject to inspection at all times by official state representatives. Not only is the kitchen checked but a careful study of the menus is made to see that properly balanced lunches are served. The following information may be of interest in showing the sizeable program that was carried on during the school year 1953-1954:

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Lunches served (Children and Adults)</td>
<td>33,621</td>
</tr>
<tr>
<td>Milk (in addition to that served with lunch)</td>
<td>5,688</td>
</tr>
<tr>
<td>United States Dept.—Agricultural Claims</td>
<td>$1,535.16</td>
</tr>
<tr>
<td>Student Lunch Receipts (for meals)</td>
<td>6,581.57</td>
</tr>
<tr>
<td>Salaries (Adults)</td>
<td>2,011.50</td>
</tr>
<tr>
<td>Salaries (Students)</td>
<td>306.15</td>
</tr>
<tr>
<td>Food and Supplies (Government)</td>
<td>2,362.72</td>
</tr>
</tbody>
</table>

May we give credit and express our appreciation to Mrs. Elsie Dorr, Mrs. Thelma Murphy, Mrs. Hannah Rowe, Mrs. Clara Emery, and Mrs. Belle Smith for making this program so successful.

We wish to express our appreciation to the Parent-Teacher Associations in Lancaster for their splendid cooperation and help during this past year. It is the Parent-Teacher Associations that help to bring a closer and better relationship between the school and the parent.

We wish to thank Mr. Ronald Gainor and Mr. Alpha Kingsley, school custodians, for their interest in having the schools an asset to the town of Lancaster as displayed by their labor. Many outside visitors have commended Lancaster for having such a nice appearing school. Your school will continue to be in excellent condition just as long as the citizens of the town of Lancaster desire it to be that way.

Our appreciation also goes to Mrs. Mary Cary, school nurse. Dr. Benjamin H. Blodgett, Dr. David M. Cleasby,
Dr. James A. Ferguson, and Dr. Thomas S. Rock, school physicians. Your children are getting through the health department the best physical care that a school can give. We urge parents to contact the school nurse whenever they feel that she may be of help.

We wish to thank Mr. Joseph Shifman again for his continued interest in the Lancaster school in giving to the vocational training department lumber for its use. This lumber when used by the pupils for making projects is free of charge. Pupils pay only for those materials which are a cost to the town. No profit of any kind is realized by this department.

We wish to take this opportunity to express our appreciation to Miss Blanche Witherell, Elementary Supervisor. Miss Witherell is doing an exceptionally fine piece of work in the elementary grades. May we suggest that you read her report which follows immediately.

Our appreciation also goes to Mr. Carroll Stoughton, Principal, and all the Lancaster teaching staff for the splendid work and co-operation which they have displayed during this past school year.

This report would not be complete if we did not bring to your attention the fine spirit of co-operation which exists between the local police department and the Lancaster school. Much credit for this fine feeling is due to Chief Ramon Hanson. We wish to thank him at this time for his interest in school's behalf.

May we take this opportunity to express to the members of the Lancaster School Board our sincerest appreciation for their exceptional co-operation with your Superintendent of Schools during this past year in helping to improve the overall school system. Your school board has worked untiringly to give your children the best education possible. The interest and welfare of the pupils attending your school is of the utmost importance to them. Any action taken by this Board throughout the school year has been given careful consideration. You may justly be proud of its members.

The schools are yours, visit them frequently. It may be of interest to know that our complete educational system centers around the welfare of the child as a whole.

The many courtesies extended me have been greatly appreciated.

Respectfully submitted,

HAROLD A. TRUELL,
Superintendent of Schools
## PRELIMINARY REPORT LANCASTER SCHOOL DISTRICT

**ELEMENTARY SCHOOL MEMBERSHIP FORECAST - FIVE YEAR PERIOD - 1954 - 1959**

**HIGH SCHOOL MEMBERSHIP FORECAST - TEN YEAR PERIOD - 1954 - 1964**

<table>
<thead>
<tr>
<th>Year (Sept.)</th>
<th>1</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
<th>Total</th>
<th>Grades 1-6</th>
<th>Antic. Tuitioners</th>
<th>Grades 7-8</th>
<th>Total</th>
<th>9</th>
<th>10</th>
<th>11</th>
<th>12</th>
<th>Gds. 9-12</th>
<th>Gds 1-12</th>
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</thead>
<tbody>
<tr>
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<td>64</td>
<td>48</td>
<td>44</td>
<td>55</td>
<td>348</td>
<td>44</td>
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<td>106</td>
<td>58</td>
<td>62</td>
<td>47</td>
<td>47</td>
<td>58</td>
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<td>668</td>
</tr>
<tr>
<td>1955</td>
<td>73</td>
<td>73</td>
<td>64</td>
<td>48</td>
<td>44</td>
<td>55</td>
<td>366</td>
<td>55</td>
<td>218</td>
<td>218</td>
<td>693</td>
<td>62</td>
<td>62</td>
<td>47</td>
<td>47</td>
<td>215</td>
<td>712</td>
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<td>1956</td>
<td>55</td>
<td>73</td>
<td>64</td>
<td>48</td>
<td>44</td>
<td>55</td>
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<td>44</td>
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<td>1958</td>
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<td>55</td>
<td>73</td>
<td>64</td>
<td>397</td>
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<td>226</td>
<td>758</td>
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<tr>
<td>1959</td>
<td>71</td>
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<td>397</td>
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<td>10</td>
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<td>1960</td>
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<td>75</td>
<td>55</td>
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<td>10</td>
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<td>60</td>
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<td>74</td>
<td>10</td>
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<td>291</td>
<td></td>
<td></td>
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<td>1963</td>
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<td>57</td>
<td>75</td>
<td>55</td>
<td>73</td>
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<td>74</td>
<td>10</td>
<td>65</td>
<td>74</td>
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<td>74</td>
<td>314</td>
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<td></td>
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<tr>
<td>1964</td>
<td>71</td>
<td>57</td>
<td>75</td>
<td>55</td>
<td>73</td>
<td>74</td>
<td>74</td>
<td>10</td>
<td>85</td>
<td>65</td>
<td>83</td>
<td>83</td>
<td>74</td>
<td>74</td>
<td>295</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

*Estimated Jefferson Tuitioners

The kindergarten enrollment is not included in this table
Report for the Elementary Schools

Mr. Harold A. Truell, Superintendent of Schools
Lancaster, New Hampshire

Following is my report for the Elementary Schools of Lancaster:

In Lancaster, Curriculum analysis and improvement are major interests. We feel that an effective teaching pattern requires skillful planning and systematic practice. Toward this goal we are striving.

The Reading program, which has been our chief concern through the year, is showing evidences of marked improvement. This is the result of a two-fold teaching approach. With drill in phonetics, supplementary to the basic texts applied in the morning, and sight reading, or what we term "Social Reading", in the afternoon, we hope to equip each child with the first requisite for a satisfying school experience.

A Brochure of recommended reading materials, both basic and supplementary, to which we now have access, has been prepared and is available for easy reference by all classroom teachers. This year we have added approximately one hundred sets of books, (four in a set) to our Social Reading list. These books vary as widely in difficulty of reading material as do the children who will read them.

The addition in the lower grades of several manipulative devises such as: (1) complete sets of Number Combinations (2) Individual Pocket Charts and Number Builders and (3) The Abaci or Fact-finders has helped to make the teaching of Arithmetic more meaningful and impressive.

Because we strongly feel the need for more thorough training in Language (English) through the grades, we teachers have held many workshops in order to work out the outline of a course of study.

Workshops have been called for exclusive discussion of Handwriting. Out of the discussions we hope to achieve some uniformity of instructions and with it to emphasize neatness, legibility and ease in writing.

Throughout the year Reading workshops have been held semi-weekly. Here debate centers about the many aspects of Reading: Teaching beginning reading, the techniques of teaching reading in any grade, progress noted and results which may be expected.

The Kindergarten is contributing its share of background experience which will prepare children for the more
formal Grade One. We are developing the motor control and visual perception which will later be a part of learning to write. The children are presented with phases of number knowledge and reading fundamentals. Health rules are stressed, and the program is enriched with literature and art. The social aspect of a child’s nature is developed as he learns to work and play with others, to cooperate and to share.

We continue to believe that the Parent-Teacher Conference is our finest contact with the home. In no other way can the mutual understanding, necessary for an effective school program, be applied to advantage.

Mr. Truell, we appreciate your wise and kindly counsel and your untiring efforts on our behalf.

We are deeply grateful to the Board of Education for their wholehearted support.

For their concentrated endeavor and their cooperation in every way, we express our sincere thanks to Mrs. Carey, Mrs. Wentworth, Mr. Stoughton and the corps of loyal teachers.

We are indebted to the Cafeteria and Custodial staff for their gracious courtesy and prompt service.

We extend to every parent and friend of the school a hearty “Thank You” for your part in making Lancaster School a good school.

Respectfully submitted,
BLANCHE WITHERELL

Principal's Report

January 28, 1955

Mr. Harold A. Truell
Superintendent of Schools
Lancaster, New Hampshire

Dear Sir:

I herewith submit my annual report as principal of Lancaster High and Elementary School.

The total number of pupils registered in grades seven through twelve for the year 1953-1954 was 359. Of this number, 120 were in grades seven and eight and 239 in grades nine through twelve. During the year thirteen pupils from other schools entered Lancaster and seventeen Lancaster pupils transferred to other schools. This, of course, was due principally to families moving in and out of Lancaster. Twelve pupils left school during the year. The attendance
record for the year was 94.1% and the average number of tardinesses per pupils was 1.6%. Nineteen pupils were neither absent nor tardy.

There were fifty-three pupils in the graduating class of 1954. Of these, twenty-five are attending post-secondary institutions, seven have entered military service, five girls have married, ten are employed locally and six away from home.

The number attending college is seventeen. In answer to the criticism that students from Lancaster High School have not done as well in college in recent years as in the past, I believe a study of the record will indicate otherwise. There are now in college many who are doing excellent work. And in this connection it might be stated that in addition to preparation, individual ability and initiative are necessary for success in college. Much credit should be given the individual for superior work in college.

In recent years there may have been more students who have left college before graduating than in past years, but in very few cases has this been due to failing work. One of the reasons for boys leaving college is the matter of military service. Since they know that eventually they will have to go into service they, rightly or wrongly, decide to leave college and enlist.

Following are tables with reference to the total registration in this year's classes:

<table>
<thead>
<tr>
<th>District</th>
<th>Grades</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>7 8 9 10 11 12</td>
<td></td>
</tr>
<tr>
<td>Lancaster</td>
<td>46 64 50 41 31 37</td>
<td>269</td>
</tr>
<tr>
<td>Jefferson</td>
<td>9 7 14 9</td>
<td>39</td>
</tr>
<tr>
<td>Gilman, Vermont</td>
<td>1 1 1 6</td>
<td>9</td>
</tr>
<tr>
<td>Lunenburg, Vermont</td>
<td>3 1 1 6</td>
<td>11</td>
</tr>
<tr>
<td>Guildhall, Vermont</td>
<td>1 1 1 0</td>
<td>3</td>
</tr>
<tr>
<td></td>
<td>46 64 64 51 48 58</td>
<td>331</td>
</tr>
</tbody>
</table>

Total Grades 7 and 8—110 Grades 9 to 12—221 Total 331
### Table II (By classes)

<table>
<thead>
<tr>
<th>Class</th>
<th>Boys</th>
<th>Girls</th>
<th>Total</th>
</tr>
</thead>
<tbody>
<tr>
<td>Seniors</td>
<td>31</td>
<td>27</td>
<td>58</td>
</tr>
<tr>
<td>Juniors</td>
<td>22</td>
<td>26</td>
<td>48</td>
</tr>
<tr>
<td>Sophomores</td>
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<tr>
<td>Freshman</td>
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<td>64</td>
</tr>
<tr>
<td>Eighth Grade</td>
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<td>64</td>
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<tr>
<td>Seventh Grade</td>
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<td>17</td>
<td>46</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td>170</td>
<td>161</td>
<td>331</td>
</tr>
</tbody>
</table>

### Table III (By subjects Grades 9-12)

#### ENGLISH
- **English 9**: 64
- **English 10**: 51
- **English 11**: 49
- **English 12**: 57

#### SOCIAL STUDIES
- **Civics**: 64
- **World History**: 31
- **U. S. History**: 55
- **Problems of Democracy**: 58

#### LANGUAGES
- **Latin I**: 21
- **Latin II**: 7
- **French I**: 6
- **French II**: 7

#### SCIENCE
- **General Science**: 42
- **Biology**: 42
- **Physics**: 19
- **Chemistry**: 19

#### MATHEMATICS
- **General Mathematics**: 12
- **Algebra I**: 49
- **Geometry**: 42
- **Advanced Algebra and Trigonometry**: 13
- **Solid Geometry**: 7

#### COMMERCE
- **General Business**: 27
- **Economic Geography**: 17
- **Bookkeeping**: 21
- **Consumer Education**: 17
- **Typing I**: 39
- **Typing II**: 18
- **Stenography I**: 15
- **Stenography II**: 10
- **Office Practice**: 9

#### HOME ECONOMICS
- **Foods and Nutrition**: 7
- **Home Management**: 17
- **Clothing and Textiles**: 18

#### SHOP
- **Trades & Industries I**: 27 (Cabinet Making)
- **Trades & Industries II**: 15 (Construction)
- **Industrial Arts**: 10
This year's registration is twenty-four less than the number registered at this time last year. This is due mainly to a small seventh grade and a large decrease in the membership of the Junior Class. There are twelve less juniors this year than there were sophomores registered last year. The registration for the next three or four years will probably be less than the 359 last year, but by 1958-1959 when the lower grades with large enrollments begin to move into the high school, there will be a substantial increase in the high school registration.

The contemplated changes in the Mathematics and Language courses were made in this year's schedule. In mathematics a course in solid geometry was added and two classes in plane geometry scheduled in order to take care of both sophomores and juniors. This accounts for the large number taking geometry. Next year only one class in geometry will be necessary.

The small enrollment in French I and II classes is in part due to listing these as junior and senior subjects in the program of studies.


Music which is a regular scheduled activity is covered in the reports of Mr. and Mrs. Gardner Wentworth.

The present enrollment in the Elementary school is 423. This includes the twelve pupils who were brought in from the Grange school owing to the illness of Mrs. Nellie Rogers.

Enrollment according to grades is as follows: Kindergarten 61, Grade I—80, Grade II—68, Grade III—66, Grade IV—46, Grade V—45, Grade VI—57.

I wish to commend the elementary teachers for their cooperation and initiative in arranging schedules for the supervision of pupils outside of their regular classrooms and in doing things which need to be done without assignments from me. This along with the capable assistance of Miss Blanche Witherell has made the added duty of elementary principal less difficult than had been anticipated.

In her work as supervisor of elementary education Miss Witherell has had regular meetings with the Lancaster teachers. These meetings have been concerned with the curriculum and classroom activities and for an account of the work being done I refer you to Miss Witherell's report.
In closing, may I again express my appreciation for the cooperation received from teachers, pupils, parents, and all others connected with the schools.

Respectfully submitted,

CARROLL STOUGHTON,  
Principal

Music Department  
VOCAL MUSIC

Mr. Harold A. Truell  
Superintendent of Schools  
Lancaster, New Hampshire

Dear Mr. Truell:

It is with pleasure that I submit my report on the Vocal Music in the Public Schools of Lancaster.

This year, a day and a half is devoted to the kindergarten and first six grades, one half a day for the rurals, and a whole day to the Junior and Senior High groups. The rotating plan has been adopted for the upper three grades in the elementary school, and also for the Junior and Senior High School groups. We have about the same number participating in the latter groups as we have had for several years. They always seem enthusiastic, and work very well. My one complaint is, there just does not seem to be time enough to ever do all that one wishes to in order to accomplish the number of things one would like to.

A Christmas program was given by the children in the Elementary grades. It was very well done. At least 150 pupils had an active part. Different vocal groups from the various grades have been in programs in the community, which is always good. It promotes good community spirit, and also gives valuable experience.

The High School Glee Club will be represented by four of its members this spring at Claremont, New Hampshire in the New Hampshire All State Music Festival.

I would like to express my thanks, not only to you, Mr. Truell, but to Mr. Stoughton, Miss Witherell and teachers for the cooperation given me many times during the year.

Yours truly,

RUTH WENTWORTH,  
Vocal Music Supervisor
INSTRUMENTAL MUSIC

To the Superintendent of Schools and Members of the School Board:

It is with pleasure that I submit my report on the instrumental program which is being carried on in the Lancaster School System.

This year our program has followed practically the same schedule and pattern as for the last several years. Three full days each week has made it possible to schedule practically all of our class work into study periods. It is also possible to have one of our two senior rehearsals, and one junior orchestra rehearsal during school time. The Senior Orchestra has one rehearsal after school on Wednesday afternoons. We also had to arrange some special rehearsals for small groups during evenings.

Thirty-five members reported for the senior orchestra at the start of school last fall. Since then three more have been added, one has moved away, and one has dropped out. The graduation last spring took away more of our lead players than we have ever lost at any one time before. Our first rehearsals last fall were very hard for everyone, as we had all learned to depend on people who are not with us any more. However, after the first few weeks, our new lead players began to get the feel of things, and to get confidence in themselves, so that things have gone very well with the orchestra this year and very good work has been done. The tonal balance and quality have been very good, so that we have had a very satisfactory organization.

Our Junior Orchestra is unusually good this year. It has twenty-six members, with the very desirable predominance of strings. We have a full period rehearsal every Wednesday morning, and also a chance to work on the parts during a part of the time that is assigned to the various instrumental classes. As usual, we expect that several members of our present Junior Orchestra players will be with the senior group by next year.

Our beginners' groups are quite large, and many of these students are showing a great deal of interest as well as ability. It is very nice to have two promising beginners working on cello, and two more on the string bass.

Our school will be well represented at the All-State Concert Festival, which is to be held at Claremont on March 31, 1955 and April 1, 1955.
Our department greatly appreciates the fine and understanding cooperation of both Mr. Truell and Mr. Stoughton in arranging a schedule which enables us to carry on our work efficiently, with the least possible interference with the academic program.

I am very glad to report a very interesting and successful year for our instrumental program during 1954-1955.

Respectfully submitted,

GARDNER WENTWORTH,
Supervisor of Instrumental Music

ANNUAL REPORT OF DISTRICT TREASURER

Summary

<table>
<thead>
<tr>
<th>Description</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on hand June 30, 1953</td>
<td>$2,010.80</td>
</tr>
<tr>
<td>Received from Selectmen, Current Appropriation</td>
<td>134,466.44</td>
</tr>
<tr>
<td>Income from Trust Funds</td>
<td>85.66</td>
</tr>
<tr>
<td>Received from State Treasurer, (State Aid)</td>
<td>26,415.88</td>
</tr>
<tr>
<td>Received from State Treasurer, Federal Funds</td>
<td>3,371.58</td>
</tr>
<tr>
<td>Received from Tuitions</td>
<td>12,878.73</td>
</tr>
<tr>
<td>Received from all other sources</td>
<td>451.91</td>
</tr>
<tr>
<td><strong>Total amount available for fiscal year</strong></td>
<td><strong>$179,681.00</strong></td>
</tr>
<tr>
<td>Less School Orders Paid</td>
<td>178,699.99</td>
</tr>
<tr>
<td><strong>Cash on hand June 30, 1954</strong></td>
<td><strong>$981.01</strong></td>
</tr>
</tbody>
</table>

CHRISTINA D. BENNETT,
School Treasurer.
Audit Report
DIVISION OF MUNICIPAL ACCOUNTING
STATE TAX COMMISSION
Concord, New Hampshire
August 31, 1954

CERTIFICATE OF AUDIT

This is to certify that we have examined and audited the accounts and records of the Lancaster Union School District for the fiscal year ended June 30, 1954. In our opinion the Exhibits included herewith reflect the true financial condition of the School District on June 30, 1954, and the results of operations for the fiscal year ended on that date.

Respectfully submitted,
HAROLD G. FOWLER,
Director
Division of Municipal Accounting
State Tax Commission

C. David Sullivan, Auditor
Joseph W. Boudreau, Jr., Accountant

EXHIBIT A

LANCASTER UNION SCHOOL DISTRICT
Comparative Balance Sheets
Fiscal Years Ended June 30, 1953 and 1954

<table>
<thead>
<tr>
<th>Assets</th>
<th>June 30, 1953</th>
<th>June 30, 1954</th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash on Hand</td>
<td>$2,010.80</td>
<td>$981.01</td>
</tr>
<tr>
<td>Total Assets</td>
<td>$2,010.80</td>
<td>$981.01</td>
</tr>
<tr>
<td>Net Debt</td>
<td>210,787.45</td>
<td>201,769.17</td>
</tr>
<tr>
<td>Total Assets &amp; Net Debt</td>
<td>$212,798.25</td>
<td>$202,750.18</td>
</tr>
</tbody>
</table>

Liabilities

Accounts Payable:

<table>
<thead>
<tr>
<th></th>
<th>June 30, 1953</th>
<th>June 30, 1954</th>
</tr>
</thead>
<tbody>
<tr>
<td>Principals' &amp; Teachers' Salaries</td>
<td>$13,662.45</td>
<td>$10,922.60</td>
</tr>
<tr>
<td>Withholding Taxes</td>
<td>1,796.20</td>
<td>1,575.10</td>
</tr>
<tr>
<td>Retirement</td>
<td>3,339.60</td>
<td>3,300.55</td>
</tr>
<tr>
<td>All Other</td>
<td>4,951.93</td>
<td></td>
</tr>
<tr>
<td></td>
<td>$18,798.25</td>
<td>$20,750.18</td>
</tr>
</tbody>
</table>

| Bonds Outstanding     | 194,000.00    | 182,000.00    |
| Total Liabilities     | $212,798.25   | $202,750.18   |
## Budget for 1955-1956

<table>
<thead>
<tr>
<th></th>
<th>Expended 1953-54</th>
<th>Adopted Budget 1954-55</th>
<th>Proposed Budget 1955-56</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Administration</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Salaries, Dist. Officers</td>
<td>$ 475.00</td>
<td>$ 575.00</td>
<td>$ 477.50</td>
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<tr>
<td>Supt.'s Salary, Local Share</td>
<td>1933.74*</td>
<td>2156.25</td>
<td>2280.00</td>
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<tr>
<td>Tax--Statewide Supervision</td>
<td>1390.00</td>
<td>1398.00</td>
<td>1450.00</td>
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<tr>
<td>Salaries--Other Admin. Personnel</td>
<td>3554.64</td>
<td>3755.00</td>
<td>3723.00</td>
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<tr>
<td>Supplies &amp; Expenses</td>
<td>2276.33</td>
<td>2705.00</td>
<td>2681.25</td>
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<tr>
<td><strong>Instruction</strong></td>
<td></td>
<td></td>
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<tr>
<td>Teachers' Salaries--High</td>
<td>36217.49</td>
<td>36318.60</td>
<td>42724.52</td>
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<tr>
<td>Teachers' Salaries--Elem.</td>
<td>59498.25</td>
<td>67050.00</td>
<td>61371.04</td>
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<tr>
<td>Principal’s Salary</td>
<td>5200.00</td>
<td>5300.00</td>
<td>5400.00</td>
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<tr>
<td>Books &amp; Instructional Aids--High</td>
<td>1263.60</td>
<td>1000.00</td>
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<tr>
<td>Books &amp; Instructional Aids--Elem.</td>
<td>1986.93</td>
<td>1500.00</td>
<td>1500.00</td>
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<tr>
<td>Scholars Supplies--High</td>
<td>2045.85</td>
<td>2500.00</td>
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<tr>
<td>Scholars' Supplies--Elem.</td>
<td>2438.49</td>
<td>3000.00</td>
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<td>Supplies &amp; Other--High</td>
<td>294.01</td>
<td>400.00</td>
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<td>Supplies &amp; Other--Elem.</td>
<td>168.21</td>
<td>325.00</td>
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<tr>
<td><strong>Operation of School Plant</strong></td>
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<tr>
<td>Salaries of Janitors--High</td>
<td>3017.50</td>
<td>3200.00</td>
<td>3220.00</td>
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<tr>
<td>Salaries of Janitors--Elem.</td>
<td>3547.35</td>
<td>3550.00</td>
<td>3670.00</td>
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<tr>
<td>Fuel &amp; Heat--High</td>
<td>1856.24</td>
<td>4000.00</td>
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<tr>
<td>Fuel &amp; Heat--Elem.</td>
<td>4526.81</td>
<td>4000.00</td>
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<tr>
<td>Water, Light, Janitors’ Supplies--High</td>
<td>2337.80</td>
<td>2100.00</td>
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<tr>
<td>Water, Light, Janitors’ Supplies--Elem.</td>
<td>2247.67</td>
<td>2100.00</td>
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<td>Repairs &amp; Replacements--High</td>
<td>1327.34</td>
<td>1250.00</td>
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<td>Repairs &amp; Replacements--Elem.</td>
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<td><strong>Auxiliary Activities</strong></td>
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<td>Health Supervision</td>
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<td>Transportation</td>
<td>8689.45</td>
<td>9306.70</td>
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<tr>
<td>Tuition</td>
<td>457.41</td>
<td>800.00</td>
<td>800.00</td>
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<tr>
<td></td>
<td>Expended 1953-54</td>
<td>Adopted Budget 1954-55</td>
<td>Proposed Budget 1955-56</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>------------------</td>
<td>------------------------</td>
<td>------------------------</td>
</tr>
<tr>
<td>Special Activities &amp; School Lunch</td>
<td>1430.29</td>
<td>150.00</td>
<td>150.00</td>
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<tr>
<td>Fixed Charges</td>
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<tr>
<td>Teachers’ Retirement</td>
<td>7007.34</td>
<td>8070.54</td>
<td>7902.45</td>
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<tr>
<td>Insurance</td>
<td>1445.11</td>
<td>1450.00</td>
<td>1500.00</td>
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<tr>
<td>Contingency</td>
<td></td>
<td>700.00</td>
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<tr>
<td>Capital Outlay</td>
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<tr>
<td>New Equipment</td>
<td>3100.04</td>
<td>2500.00</td>
<td>2500.00</td>
</tr>
<tr>
<td>Additions &amp; Improvements</td>
<td>513.35</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Debt &amp; Interest</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Principal of Debt</td>
<td>12000.00</td>
<td>12000.00</td>
<td>12000.00</td>
</tr>
<tr>
<td>Interest on Debt</td>
<td>3760.00</td>
<td>3520.00</td>
<td>3280.00</td>
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<tr>
<td>Budget Deficiency</td>
<td></td>
<td>3000.00</td>
<td>3000.00</td>
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<tr>
<td>Total Expenditures</td>
<td>$178614.09</td>
<td>$193355.09</td>
<td>$194244.76</td>
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</tbody>
</table>

* Superintendent’s Salary $6000.00, proportioned as follows: Lancaster $1933.74, Whitefield $975.00, Carroll $341.26, State Share $2750.00. Travel $800.00: Lancaster $476.00, Whitefield $240.00, Carroll $84.00.

### REVENUE

<table>
<thead>
<tr>
<th></th>
<th>Estimated Receipts 1953-54</th>
<th>Estimated Receipts 1954-55</th>
<th>Estimated Receipts 1955-56</th>
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</thead>
<tbody>
<tr>
<td>Balance</td>
<td>$ 2010.80</td>
<td>$ 2.50</td>
<td>$ 0.00</td>
</tr>
<tr>
<td>State Aid</td>
<td>26415.88</td>
<td>21637.45</td>
<td>21000.00</td>
</tr>
<tr>
<td>Federal Aid</td>
<td>3371.58</td>
<td>1000.00</td>
<td>1000.00</td>
</tr>
<tr>
<td>Trust Funds</td>
<td>85.66</td>
<td>45.00</td>
<td>45.00</td>
</tr>
<tr>
<td>Tuition</td>
<td>12878.73</td>
<td>12000.00</td>
<td>8000.00</td>
</tr>
<tr>
<td>Other</td>
<td>366.01</td>
<td>200.00</td>
<td>200.00</td>
</tr>
<tr>
<td>Total Available Receipts</td>
<td>$ 45128.66</td>
<td>$ 34884.95</td>
<td>$ 30245.00</td>
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<tr>
<td>District Assessments</td>
<td>134466.44</td>
<td>158470.14</td>
<td>163999.76</td>
</tr>
<tr>
<td></td>
<td>$179595.10</td>
<td>$193355.09</td>
<td>$194244.76</td>
</tr>
</tbody>
</table>

78
THE STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District in the Town of Lancaster qualified to vote in district affairs:

You are hereby notified to meet at the Town Hall in said Lancaster on the twelfth day of April, 1955 at eight o'clock in the evening to act upon the following subjects:

1. To choose a Moderator for the ensuing year.
2. To choose a Clerk for the ensuing year.
3. To choose one Member of the School Board from the former Town (rural) School District for the ensuing three years.
4. To choose one Member of the School Board from the former Union (village) School District for the ensuing three years.
5. To choose a Treasurer for the ensuing year.
6. To hear the reports of Agents, Auditors, Committees, or officers heretofore chosen, and pass any vote relating thereto.
7. To choose Agents, and Committees in relation to any subject embraced in this warrant.
8. To see if the town will vote to have the New Hampshire State Tax Commission audit the school district financial books for the school year 1954-1955.
9. To see if the school district will vote to adopt a plan for extending to employees of the school district the benefits of title II of the Federal Social Security Act (Old-Age and Survivor's Insurance) as authorized by Chapter 234 of the Laws of 1951 and to raise and appropriate the sum of $124.80 to defray the school district's share of the cost thereof.
10. If the foregoing article is adopted to see if the school district will authorize the School Board to execute on behalf of the school district the necessary agreement with the State of New Hampshire to carry into effect the plan and to see if the school district will designate the School District Treasurer as the officer to be responsible for the administration of the plan.
11. To see if the District will authorize the School Board to make application for and to receive, in the name of the District, such advances, grants-in-aid or other funds for educational purposes as may now or hereafter be forthcoming from the United States Government and/or State Agencies.

12. To see what sum of money the district will raise and appropriate for the support of schools, for the salaries of school district officials and agents, and for the payment of statutory obligations of the district, and to authorize the application against said appropriation of such sums as are estimated to be received from the state equalization fund together with other income; the School Board to certify to the selectmen the balance between the estimated revenue and the appropriation, which balance is to be raised by taxes by the town.

Given under our hands at said Lancaster this nineteenth day of February, 1955.

RALPH D. SHUTE, Chairman,
JOHN E. GORMLEY,
CLIFFORD R. GRAY,
WALTER D. HINKLEY,
WILLARD F. BEAN,
CECILE M. COSTINE,
School Board of Lancaster, N. H.

School Calendar 1955-1956

<table>
<thead>
<tr>
<th>Term</th>
<th>Begins</th>
<th>Ends</th>
</tr>
</thead>
<tbody>
<tr>
<td>Fall Term</td>
<td>Sept. 7 1955</td>
<td>Dec. 16, 1955</td>
</tr>
<tr>
<td>Spring Term</td>
<td>Feb. 27, 1956</td>
<td>Apr. 20, 1956</td>
</tr>
<tr>
<td>Summer Term</td>
<td>Apr. 30, 1956</td>
<td>Jun. 15, 1956</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Holidays</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Teachers’ Convention</td>
<td>October 20-21, 1955</td>
</tr>
<tr>
<td>Thanksgiving Recess</td>
<td>November 24-25, 1955</td>
</tr>
<tr>
<td>Good Friday</td>
<td>March 30, 1956</td>
</tr>
</tbody>
</table>
Forest Fire Prevention is Everybody's Business

Carelessness is responsible for 97 percent of all our forest fires. This is a serious indictment of our interest in our own welfare and that of our neighbors. In too many instances this carelessness results in the destruction, not of the careless one's own property, but of someone not even known to him.

Thoughtlessly thrown lighted cigars, cigarettes and matches from moving vehicles by hikers, hunters and fishermen; the careless burning of debris during the hazardous periods, high winds or in dangerous locations; improperly extinguished camp or cook fires—all add up to the CARELESSNESS that means serious loss of property, disruption of industry and farm work and unnecessary expenditure of town and state funds.

It points to the need of eliminating CARELESSNESS so far as it concerns fire from our daily life. The rules are simple—your cooperation is earnestly solicited.

1. Be careful with fire in or near woodlands.
2. Be sure that all lighted material—cigars, cigarettes and matches—is completely out before discarding it. Use ash trays in autos.
3. Secure the required written permission to burn from your local forest fire warden when the ground is not completely covered with snow.
4. Insist that others be careful and comply with burning requirements.
5. Call the warden promptly when fire is detected and aid him to extinguish it.

Let's remember that FOREST FIRE PREVENTION IS EVERYBODY'S BUSINESS and our MOST IMPORTANT undertaking!

1954 fire record for our town

<table>
<thead>
<tr>
<th>Number of Fires</th>
<th>None</th>
</tr>
</thead>
<tbody>
<tr>
<td>Acreage Burned</td>
<td>None</td>
</tr>
<tr>
<td>Number of fire permits issued</td>
<td>6</td>
</tr>
</tbody>
</table>

JASON J. GESSNER
Forest Fire Warden
# Town Telephone Directory

<table>
<thead>
<tr>
<th>Role</th>
<th>Name</th>
<th>Phone No.</th>
</tr>
</thead>
<tbody>
<tr>
<td>Town Manager</td>
<td>John T. McHugh</td>
<td>8-3391</td>
</tr>
<tr>
<td>Town Clerk and Treasurer, Dorothy H. Cross</td>
<td></td>
<td>8-3391</td>
</tr>
<tr>
<td>Town Accountant and Fire Precinct Treasurer</td>
<td>Donald E. Crane</td>
<td>8-3391</td>
</tr>
</tbody>
</table>

## Emergency Numbers

- Police Department: 8-4402
- Fire Department: 8-4830
- Civil Defense: 8-3391