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1993

# ANNUAL REPORTS



**TOWN OF**  
**MADISON**  
**NEW HAMPSHIRE**  
**1993**

## PHONE NUMBERS:

Selectmen .....	367-4332
Town Clerk/ Tax Collector .....	367-9931
Police Dept.....	367-8334
For Fire Permit .....	367-4332
Town Garage .....	367-8233
Transfer Station .....	367-8323

## —EMERGENCY TELEPHONE— NUMBERS —

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**FIRE, RESCUE, POLICE  
OR AMBULANCE**

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**539-2261**

**ANNUAL REPORT**

**OF THE**

**OFFICERS**

**FOR THE**

*Town of Madison, N.H.*

**YEAR ENDING**

**DECEMBER 31, 1993**





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**TOWN OFFICERS**

**MODERATOR**

John A. Zemla - 1994

**TOWN CLERK & TAX COLLECTOR**

Margery B. Meader - 1994

**TOWN TREASURER**

Ruth R. Ham - 1996

**SELECTMEN**

Wayne F. Lyman - 1994  
Percy H. Hill - 1995  
Henry S. Hubbell - 1996

**POLICE CHIEF**

Malcolm J. MacDonald

**HIGHWAY AGENT**

William C. Chick, Sr. - 1994

**SUPERVISORS OF THE CHECKLIST**

Barbara Savary - 1994  
Norma Jones - 1996  
Franna Eaton - 1998

**TRUSTEES OF THE TRUST FUNDS**

W. Richard Kitchen - 1994  
Dorothy Anderson - 1994  
Robin Frost - 1994

**LIBRARIAN**

Carolyn R. Busell

## TRUSTEES OF THE LIBRARY

Nancy Dannies - 1994  
Bonnie Rothermel - 1994  
Robert Newton - 1995  
Edward McKinney - 1995  
Linda Bergeron - 1996  
Dorothy Mayhofer - 1994  
Tammy Flanigan - 1996

## FIRE COMMISSIONERS

Carl Arnold - 1994  
Jesse E. Shackford, III - 1995  
Wilbur Meader - 1996

## OLD HOME WEEK COMMITTEE

Debra Lyman - 1994  
Rodney Lyman - 1994  
Ed Reizer - 1995  
John Flanigan - 1995  
Cheryl Littlefield - 1996

## BUDGET COMMITTEE

Todd Milliken - 1994  
David Beyerle - 1994  
Ed Foley - 1994  
Phoebe Rand, Ch. - 1995  
Arnold Patriani - 1995  
Adrian Beggs - Alternate

## PLANNING BOARD

Roger Anderson - 1994  
Charles Ramsdell - 1994  
Barney Adams - 1994  
Lawrence Monet - 1995  
James Shackford - 1995  
Elizabeth Beyerle - 1996  
James Deaderick - Alternate  
Stephen Dudley - Alternate

**BOARD OF ADJUSTMENT**

Ralph Bain - 1994  
Henry Anderson - 1995  
Roger Tuthill - 1995  
Shawn Bergeron - 1995  
Ruth R. Ham - 1996  
Jesse E. Shackford, III - Alternate  
Ed Engler - Alternate

**RECREATION COMMITTEE**

Christopher Martin, Chairman

**HEALTH OFFICER**

David C. Riss, MD

**CONSERVATION COMMITTEE**

Marc Ohlson, Chairman - 1994  
Thomas Currier - 1994  
Richard Hocking - 1994  
Deborah Derosier - 1994  
Donna Veilleux - 1994  
Henry S. Hubbell, Selectmen's Rep

**BUILDING INSPECTOR**

Selectmen's Office

**FIRE DEPARTMENT**

Richard Colcord, Fire Chief  
Steven Porter, Rescue Captain



MINUTES OF THE MADISON TOWN MEETING MARCH 9, 1993

QUENTIN DEARMAN WITNESSED THE EMPTY BALLOT BOXES BEFORE MEETING WAS CONVENED.

MODERATOR JOHN ZEMLA OPENED THE MEETING AT 9:00 A.M. BY READING THE FOLLOWING:

YOU ARE HEREBY NOTIFIED TO MEET AT THE FIRE STATION BUILDING IN SAID MADISON ON TUESDAY, MARCH 9, 1993 AT NINE O'CLOCK IN THE FORENOON, SAID POLLS TO BE OPEN FROM 9:00 A.M. TO 7:00 P.M. TO ACT UPON ARTICLE 1 WITH THE MEETING TO RECONVENE AT NINE O'CLOCK IN THE FORENOON OF SATURDAY, MARCH 13, 1993 AT THE MADISON ELEMENTARY SCHOOL AUDITORIUM IN MADISON TO ACT UPON REMAINING ARTICLES:

HENRY HUBBELL MOVED TO DISPENSE WITH THE FULL READING OF THE WARRANT. SECONDED BY CHARLOTTE HILL

ARTICLE 1. TO CHOOSE ALL NECESSARY OFFICERS FOR THE ENSUING YEAR. THE FOLLOWING CANDIDATES HAVING RECEIVED A PLURALITY OF VOTES WERE DECLARED ELECTED AFTER THE COUNTING OF THE VOTES WAS COMPLETED.

SELECTMAN FOR THREE YEARS	HENRY S. HUBBELL
TREASURER FOR THREE YEARS	RUTH R. HAM
PLANNING BOARD FOR THREE YEARS	ELIZABETH M. BEYERLE DAVID A. CLUFF
FIRE COMMISSIONER FOR THREE YEARS	WILBUR C. MEADER
TRUSTEE OF LIBRARY FOR THREE YEARS	LINDA S. BERGERON EUGENIA D. DEARMAN TAMMY J. FLANIGAN
OLD HOMEWEEK COMMITTEE FOR THREE YEARS	CHERYL Q. LITTLEFIELD

TOTAL VOTES CAST 408  
TOTAL NUMBER OF VOTERS ON CHECKLIST 1151

MARCH 13, 1993 - TOWN MEETING RECOVERED AT 9:00 A.M. AT THE MADISON ELEMENTARY SCHOOL IN MADISON WITH MODERATOR JOHN ZEMLA.

Article 2. To see if the Town will vote to raise and appropriate the sum of \$160,401.00 (gross budget) for the purchase and equipping of a new 2WD Chassis Fire Truck and said sum to be in addition to any Federal, State or private funds made available therefore and to authorize the withdrawal of \$126,937.82 from the Fire Truck Capital Reserve Fund created for this purpose.

Moved by Harley Blaisdell, seconded by Shawn Bergeron  
Cory Birkbeck spoke for the Fire Department and explained this article.  
Henry Forrest asked about wording of the article and made a motion to amend the article to read "and said sum to be offset by any Federal, State or private funds made available". Seconded by Harley Blaisdell.

Mr. Hubbell explained that the wording of this article was approved by Concord.

A hand vote was taken on the amendment. Yes 39 No 61  
Amendment was DEFEATED

A Yes/No Ballot was requested on the Article  
Total votes cast - 153 YES - 123 NO - 30  
ARTICLE 2 was SO VOTED



Clifford Graves moved to restrict reconsideration on Article 2 in the same manner as bond issues are protected. Seconded by Richard Colcord.

SO VOTED

Article 3. To see if the Town will vote to raise and appropriate the sum of \$180,401.00 (gross budget) for the purchase and equipping of a new 4WD Chassis Fire Truck and said sum to be in addition to any Federal, State or private funds made available therefore and to authorize the withdrawal of \$126,937.82 from the Fire Truck Capital Reserve Fund created for this purpose.

Steve Porter moved to withdraw this article, seconded by Henry Forrest.  
SO VOTED TO WITHDRAW.

Article 4. To see if the Town will vote to raise and appropriate the sum of \$150,000 for the construction and equipping of a library in accordance with the Madison Planning Board Site Plan Review Approval dated February 6, 1991, those funds to be raised as follows:

A. The sum of \$30,000 to be raised by the Town through general taxation: and

B. The remaining amount (or lesser amount) as may be obtained by the library trustees in accordance with RSA 202-A:4-c as applied for, accepted and expended without further action by town meeting from the State, Federal or other governmental unit, or a private source which may become available during the fiscal year.

Moved by Phil Renner, seconded by Dwight Ellis

Concerns were expressed in regard to maintaining two libraries. The existing library would still be used by the School.

Henry Forrest suggested using the Town Hall as a library, but it was explained that parking would be a problem.

A yes/no ballot was requested on this article.

Total votes cast was 158. YES - 98 NO - 58

ARTICLE 4 was SO VOTED

Article 5. To see if the Town will vote to raise and appropriate the sum of \$150,000 for the construction and equipping of a library in accordance with the Madison Planning Board Site Plan Review Approval dated February 6, 1991, those funds to be raised exclusively by the library trustees in accordance with RSA 202-A:4-c by applying for, accepting and expending without further action by the town meeting, money from the State, Federal or other governmental unit, or a private source which may become available during the fiscal year. Randall Cooper moved to pass over this article, seconded by Henry Hubbell. So Voted to pass over.

Article 6. To see if the Town will vote to raise and appropriate the sum of \$75,000 for the purchase of Lot 52 on Tax Map 8 in the Town of Madison and to authorize the Selectmen to pay \$7500 at time of closing and issue two promissory notes on the credit of the Town of Madison each for the amount of \$33,650 with interest accruing at 5% per annum with each note to be paid in seven equal annual installments of principal and interest in the amount of \$5,832.67.

Moved by Harley Blaisdell, seconded by Shawn Bergeron

Shawn Bergeron explained that samples of the sawdust pile were being tested and that preliminary tests showed that it was not toxic, although that would not be conclusive until the following week.

Beth Beyerle moved to amend article 6 by adding "contingent on favorable test results of the sawdust pile." Seconded by David Beyerle.

Phoebe Shackford suggested that the ground water around the site of the sawdust pile be tested.

A yes/no ballot was taken Total votes cast 137

YES - 93 NO - 44

ARTICLE 6 SO VOTED

Randall Cooper moved to instruct the Board of Selectmen not to move on the purchase of the property until favorable test results were received.

Bruce Brooks suggested a committee be formed to make firm plans on the future development of this property. Percy Hill suggested the Planning Board should do this.

Article 7. To see if the Town will vote to raise and appropriate the sum of \$787,394 for general Town operations with discussion and amendments to be considered line by line.

Moved by Randall Cooper, seconded by Shawn Bergeron

Executive \$ 57,360.

The Budget Committee recommended reducing this by \$15,000 representing payment for Selectmen's handling of building inspection and appraisals.

Henry Forrest moved to drop to the bottom line and use the Budget Committee's recommendation of \$768,634. Seconded by Susan Forrest.

DEFEATED

James Deaderick moved the sum of \$30,000 be added to the line item budget to be used at the Selectmen's discretion to give raises to the town employees. Seconded by George Pomeroy

DEFEATED

Election, Registration & Vital Statistics \$ 2,500.

Financial Administration 45,398.

Legal Expense 8,000.

Personnel Administration 68,720.

David Lyman moved that the Town of Madison pay no more than \$2500.00 for health insurance for town employees. Seconded by

David Beyerle

A hand vote was taken YES - 25 NO - 73

DEFEATED

Planning and Zoning 4,000.

General Government Building 18,735.

Mr. Cooper moved to amend this amount and increase it by \$5,000., seconded by Beth Beyerle

Mr. Cooper explained that the increase would be used for engineering and surveying the newly acquired property in.

Article 6. A hand vote was taken YES - 28 NO - 62

DEFEATED

Insurance	57,565.
Police	98,200.
Ambulance	13,413.
Fire	34,650.

Carl Arnold moved to raise the \$29,650 by \$5000 to help cover any aid from the Conway Fire Department as they have withdrawn from Mutual Aid. seconded by Elwin King  
SO VOTED

Highways and Streets	219,500.
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David Beyerle moved to amend this figure to \$209,500., seconded by Harley Blaisdell  
DEFEATED

Street Lighting	6,500.
Solid Waste Disposal	73,875.
Pest Control	400.
Health Agencies and Hospitals	3,400.
Direct Assistance	10,000.
Parks and Recreation	16,940.

Martin Furnbach moved to amend this figure and reduce it to \$14,520. which included deducting two new portable toilets and maintaining the ones presently at the beach. seconded by Shawn Bergeron  
DEFEATED

Russell Jones recommended moving the toilets at the foot of the lake across the street, closer to the bathing beach.

Bruce Brooks asked if he could speak about the Ward Property at this time, and asked the Conservation Commission if they would contribute to the purchase of wet land on this property.

Michael Stang indicated that no part of this property could be considered as wet land.

Mr. Cooper also indicated that this property would be strictly under the jurisdiction of the Town of Madison.

Library	15,658.
Patriotic Purposes	400.
Purchase of Natural Resources	360.
Princ.-Long Term Bonds & Notes	6,230.
Interest-Long Term Bonds & Notes	590.
Interest on TAN	30,000.
To Capital Reserve Funds	0.

Randall Cooper moved to increase the Capital Reserve Fund by \$20,000., seconded by Beth Beyerle

Mr. Cooper made this motion in order to find out if the town wanted to put money aside for a future fire truck or town equipment.

David Beyerle suggested each department come up with proposals each year for any equipment they might need in the future. Selectman, Wayne Lyman, indicated that the Planning Board had planned to meet with each department in the future to discuss this.



A hand vote was taken on the amendment. YES - 35 NO - 56  
DEFEATED

Necessary Amount for Precinct Taxes  
Necessary Amount for School Taxes  
Necessary Amount for County Taxes

Randall Cooper moved the bottom line total of \$792,394. Seconded by  
John Mallar  
SO VOTED

At this time, because of the storm, a motion was made and seconded to  
recess the Town Meeting until Saturday, April 3rd, at 9:00 A.M.  
SO VOTED

Meeting recessed at 2:00 P.M.

APRIL 3, 1993 - Town Meeting reconvened at 9:00 A.M. at the Madison  
Elementary School.

Article 8. To see if the Town will vote to raise and appropriate  
the sum of \$45,000 for resurfacing East Shore Drive as approved by  
the Planning Board's Capital Improvement Plan.  
Moved by Randall Cooper, seconded by John Mallar

A discussion followed regarding other roads needing immediate  
attention. It was suggested that we should have a plan for upgrading  
our dirt roads as well as maintaining our present ones.

Shawn Bergeron moved to amend Article 8 and reduce it to \$20,000  
instead of \$45,000 which would eliminate the shim coat. Seconded  
by Franklin Jones.  
DEFEATED

Article 8. Hand Vote YES - 28 NO - 37  
DEFEATED

John Mallar recommended that the Selectmen and the Planning Board  
come up with a plan at next year's town meeting, for resurfacing  
and repairing our roads.

Article 9. To see if the Town will vote to raise and appropriate  
the sum of \$1200 for the purchase of a portable pond fold out tank  
to replace previous tank. Moved by Shawn Bergeron, seconded by  
Henry Forrest  
SO VOTED

Article 10. To see if the Town will vote to raise and appropriate  
the sum of \$15,000 for repairs to the Madison Town Hall.  
Moved by Henry Forrest, seconded by Shawn Bergeron  
SO VOTED

Article 11. To see if the Town will vote to raise and appropriate  
the sum of \$25,000 for the construction of a new spillway at the  
Silver Lake Dam and repairs to the Boat Ramp. Moved by Shawn  
Bergeron, seconded by Joe Viana

Russell Jones moved to amend article 11 by adding "and provide a parking area across the river from our current parking area to replace the parking area that is lost to the spillway project."  
Seconded by Bruce Jones  
SO VOTED

Selectman, Percy Hill, explained the plans he had drawn up on the construction of the spillway. Henry Forrest suggested that any drawings or exhibits on any article in the future be placed in the town report so voters could know ahead of time how money is to be spent.

The general consensus of those present was that this project could be put off a few years, although some felt that this should be a State funded project.

Article 11 as amended - DEFEATED

John Mallar moved to combine articles 12 through 18 and vote as a block. Seconded by Randall Cooper  
DEFEATED

Article 12. To see if the Town will vote to raise and appropriate the sum of \$300 for the Scrub Oak Scramblers Snowmobile club for maintenance of trails. Moved by Martin Furnbach, seconded by Shawn Bergeron.

Article 12 SO VOTED

Article 13. To see if the Town will vote to raise and appropriate the sum of \$620 for the Madison Little League to pay for insurance and equipment. Moved by Randall Cooper, seconded by Martin Furnbach  
SO VOTED

Article 14. To see if the Town will vote to raise and appropriate the sum of \$300 to assist the Historical Society in identifying and restoring historical cemeteries. Moved by Phil Renner, seconded by Joe Viana  
SO VOTED

Article 15. To see if the Town will vote to raise and appropriate the sum of \$100 for the support of the Eastern Slope Airport Authority. Moved by Martin Furnbach, seconded by Lee Drew  
SO VOTED

Article 16. To see if the Town will vote to authorize the Library Trustees in accordance with RSA 202-A:4-c, to apply for, accept and expend without further action by the Town Meeting, money from the State, Federal or other governmental unit or a private source which becomes available during the fiscal year. Moved by Randall Cooper, seconded by Ruth Ham  
SO VOTED



Article 17. To see if the Town will vote to authorize the Selectmen and Town Treasurer to borrow a sufficient sum or sums of money in anticipation of the collection of taxes for the current municipal year and to issue in the name, and on the credit of the Town, negotiable notes therefore, said notes to be repaid during the current municipal year from taxes collected within said current municipal year. Moved by Phil Renner, seconded by John Mallar  
SO VOTED

Article 18. To see if the Town will authorize the Tax Collector as needed, to collect prepaid taxes, deliver the same to the Treasurer, and credit the account of the taxpayer for same. Moved by John Mallar, seconded by Kay Hocking  
SO VOTED

Article 19. To see if the Town wishes to vote a discount for prompt payment of taxes according to State Law. This must be voted each year. moved by Shawn Bergeron, seconded by John Mallar

John Vendola moved to amend this article to read, "to see if the Town wishes to vote a 2% discount for prompt payment of taxes according to State Law. Seconded by Shawn Bergeron  
DEFEATED

Article 19 DEFEATED

Randall Cooper moved to waive the reading of Article 20. Seconded by Wayne Lyman SO VOTED

Article 20. To see if the Town will vote to authorize the Selectmen to sell at public auction, any real estate in the Town to which the Town has title by tax collector's deed except when it is being sold back to the previous owner, in which case, private sale may be utilized. The decision to offer the property for sale, and not the method of the sale, shall be at the discretion of the Selectmen. Any such real estate to be sold and conveyed on or before the next annual Town Meeting. A public notice of said sale shall be made in one or more newspapers of common local circulation a minimum of thirty days prior to said auction. Furthermore, any contiguous abutter shall be notified by mail a minimum of thirty days prior to any auction. In the case of lots not currently conforming to minimum lot size by current Town of Madison Zoning Ordinance and Land Subdivision Standards, a private sale may be utilized to sell to a contiguous abutter to be annexed to the contiguous abutter's land, never to be subdivided again. In which case, all contiguous abutters shall be notified a minimum of thirty days in advance of any sale of non-conforming lots. In the event that more than one abutter shows interest in writing in the same non-conforming lot, the Selectmen shall conduct a private sale via sealed bid to the highest bidding abutter with a minimum of back taxes and interest for that parcel. Moved by John Mallar, seconded by Shawn Bergeron  
SO VOTED

John Mallar moved to consider articles 21 through 31 as a block vote, with discussion on each article as needed. Seconded by Shawn Bergeron  
SO VOTED

Article 21. To see if the Town will vote to authorize the Board of Selectmen to apply for, receive and expend Federal and State grants which may become available during the course of the year, in accordance with RSA 31:95-b and also to accept and expend money from any other governmental unit or private source to be used for purposes for which the Town may legally appropriate money.  
SO VOTED

Article 22. To see if the Town will vote to raise and appropriate the sum of \$2915 for the support of the Children & Youth Project of the Mt. Washington Valley. Petition signed by Nancy L. Martin et al.  
SO VOTED

Article 23. To see if the Town will vote to raise and appropriate the sum of \$475 for the support of the Community Action Outreach Program. Also to see if the Town will vote to raise and appropriate the sum of \$200 for the support of the Big Brother/Big Sister Organization also administered by the Tri-County Community Action Program. Petition signed by Doreen P. anderson et al.  
SO VOTED

Article 24. To see if the Town will vote to raise and appropriate the sum of \$2453 for the support of the Gibson Center for Senior Services. Petition signed by Raymond Stineford et al.  
SO VOTED

Article 25. To see if the Town will vote to raise and appropriate the sum of \$1026 to assist Family Health Centre. Petition signed by Sheryl A. Brosor et al.  
SO VOTED

Article 26. To see if the Town will vote to raise and appropriate the sum of \$856 for the Early Intervention Program (birth to three years) of Children Unlimited, Inc. Petition signed by Audrey Epstein et al.  
SO VOTED

Article 27. To see if the Town will vote to raise and appropriate the sum of \$1690 to assist Carroll County Mental Health Services. Petition signed by Sheryl Brosor et al.  
SO VOTED

Article 28. To see if the Town will vote to raise and appropriate the sum of \$438 in support of Carroll County Against Domestic Violence and Rape's Shelter for Battered Women and Children. Petition signed by Jackie D. Ellis et al.  
SO VOTED

Article 29. To see if the Town will vote to raise and appropriate the sum of \$1840 for the Visiting Nurse Services of Northern Carroll County, Inc. Petition signed by Virginia Currier et al.  
SO VOTED

Article 30. To see if the Town will vote to raise and appropriate the sum of \$336 for the support of The Center of Hope's Family Support Program.

SO VOTED

Article 31. To see if the Town will vote to raise and appropriate the sum of \$1000 to defray the operating expenses of the services and programs as carried out by the Mt. Washington Valley Chapter of the American Red Cross. Petition signed by Joan B. Phillips et al.

SO VOTED

Article 32. To see if the Town will vote to authorize the Selectmen to take those steps necessary to have removed from Town property the encroachment by the Lakeside General Store and/or sell at their discretion such portion of the railroad land, as they negotiate, to the owners of the Lakeside General Store for a fair and reasonable price, as they may determine, and upon such terms and conditions they may establish. Moved by John Mallar, seconded by Shawn Bergeron

Mr. McGarity spoke on this article and indicated that they felt they had a valid warranty deed to the property and that the land did not belong to the town. The Selectmen, on the other hand, insist that the McGarities, through no fault of their own, acquired a bad deed.

The general consensus among the town citizens was that they had no desire to remove the McGarities from the property and that the wording of this article might be a little too extreme. Attorney Randy Cooper recommended keeping the original wording as this was the only hammer the town has to reach a compromise.

Russell Jones moved to amend the article to read, "to see if the town will vote to instruct the Selectmen to complete the "Quiet Title Action" (presently pending in Carroll County Superior Court) of that section of railroad right of way formerly owned by Richard Drew. Seconded by Bruce Brooks

DEFEATED

It was felt that the above amendment would not resolve the issue and bring it to a conclusion.

Todd Milliken moved to amend the article by adding, "and with a strong recommendation that the town seeks as its main purpose to maintain the right of way to the bathing beach and the ownership of the monument beach." Seconded by Russell Jones

SO VOTED

A paper ballot was taken on article 32. YES - 69 NO - 18

Article 32 as Amended SO VOTED



Article 33. To see if the Town will vote to authorize the Selectmen to take those steps necessary to have removed from Town property the encroachment by Alvin J. Coleman & Son, Inc. and/or sell at their discretion such portion of the railroad land, as they negotiate, to Alvin J. Coleman & Son, Inc. for a fair and reasonable price, as they may determine, and upon such terms and conditions they may establish. Moved by Henry Forrest, seconded by Shawn Bergeron

The Selectmen explained that this article made it possible for them to meet with Mr. Coleman and come to an agreement so that the town's right of way on this land would be maintained forever.

Franklin Jones suggested that the Selectmen look into an access route to Ledge Pond.

Article 33 SO VOTED

Article 34. To transact any other business that may legally come before this meeting.

Norma Jones asked everyone present their feelings about changing the town meeting back to Tuesday, to be held at the Fire Station, instead of on Saturday. Evening sessions were also suggested. It was recommended that perhaps next year we could vote on this by ballot.

Mr. Deaderick suggested that the Selectmen might prepare overhead projections for viewing at next year's town meeting, and that he would be willing to help with this.


Russell Jones asked the Selectmen to look into private property signs which are on town property.

Ed Bickford suggested that we not vote on articles in a block, but to discuss each one separately.

Motion was made and seconded to adjourn the meeting at 1:05 P.M.

A TRUE COPY OF THE MINUTES ATTEST:

April 3, 1993

  
MARGERY B. MEADER  
TOWN CLERK

**TENTATIVE WARRANT**

To the inhabitants of the Town of Madison in the County of Carroll in the State of New Hampshire, qualified to vote in Town affairs:

You are hereby notified to meet at the Fire Station Building in said Madison on Tuesday, March 8, 1994 at nine o'clock in the forenoon, polls to be open from 9:00 AM to 7:00 PM to act upon Article 1 and Article 2 with the meeting to reconvene at nine o'clock in the forenoon of Saturday, March 12, 1994 at the Madison Elementary School Auditorium in Madison to act upon the remaining Articles:

Article 1. To choose all necessary officers for the ensuing year.

Article 2. To see if the Town will vote to adopt amended zoning ordinances as proposed by the Planning Board. To be voted on by ballot. (See document at the end of Articles).

Article 3. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of construction and/or reconstruction of Town roads as proposed by the Planning Board and to raise and appropriate the sum of one hundred forty-four thousand dollars (\$144,000) to be placed in this fund. The Selectmen and Budget Committee do not recommend this appropriation. (Majority vote required).

Article 4. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of a Backhoe and to raise and appropriate the sum of ten thousand dollars (\$10,000) to be placed in this fund. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required).

Article 5. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of a Rescue Vehicle and to raise and appropriate the sum of twenty thousand dollars (\$20,000) to be placed in this fund. The Selectmen recommend this appropriation. The Budget Committee recommends \$10,000. (Majority vote required).

Article 6. To see if the Town will vote to raise and appropriate the sum of twenty thousand dollars (\$20,000) to be added to the Heavy Duty Truck and Plow Capital Reserve Fund previously established. The Selectmen and Budget Committee recommend this appropriation. (Majority vote required).

Article 7. To see if the Town will vote to raise and appropriate the sum of \$881,452 for general Town operations with discussion and amendments to be considered line by line.

Executive	\$ 56,790
Election, Registration & Vital Stats.	4,000



Financial Administration	49,500
Legal Expense	12,000
Personnel Administration	74,275
Planning and Zoning	6,000
General Government Buildings	25,235
Insurance	65,000
Police	110,221
Ambulance	13,413
Fire	40,045
Highways and Streets	242,850
Street Lighting	6,900
Solid Waste Disposal	89,614
Pest Control	400
Health Agencies and Hospitals	3,400
Direct Assistance	11,500
Parks and Recreation	17,200
Library	15,884
Patriotic Purposes	200
Conservation	360
Princ.-Long Term Bonds&Notes	8,290
Interest-Long Term Bonds&Notes	3,375
Interest on TAN	25,000
Payments to Capital Reserve	0
Necessary Amount for Precinct Taxes	
Necessary Amount for School Taxes	
Necessary Amount for County Taxes	

Article 8. To see if the Town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000) for the purchase of a trailer and water well at the Madison Transfer Station, and to authorize the withdrawal of ten thousand (\$10,000) from the Transfer Station Capital Reserve Fund created for this purpose. The Selectmen and Budget Committee recommend this appropriation.

Article 9. To see if the Town will vote to raise and appropriate the sum of thirty thousand dollars (\$30,000) for the construction of a new spillway at the Silver Lake Dam. This will be a non-lapsing account per RSA 32:3, VI and will not lapse until the spillway is completed. The Selectmen and Budget Committee recommend this appropriation. (See backup documents following these articles.)

Article 10. To see if the Town will vote to raise and appropriate the sum of seventeen thousand five hundred dollars (\$17,500) for the purchase and equipping of a new police cruiser. The Selectmen and Budget Committee recommend this appropriation.

Article 11. To see if the Town will vote to raise and appropriate the sum of fifty-three thousand dollars (\$53,000) for the construction of a multiple purpose field to contain one regulation baseball diamond with field space for future expansion. The Selectmen and Budget Committee do not recommend this appropriation.

Article 12. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of construction of a multiple purpose recreational field, and to raise and appropriate the sum of twenty six thousand five hundred dollars (\$26,500) to be placed in this fund. The Selectmen and Budget Committee do not recommend this appropriation.

Article 13. To see if the Town will vote to advise the Selectmen to promulgate rules and regulations regarding posting of East Madison Road to through trucks weighing in excess of 12 tons gross weight. Petition signed by Martin Furnbach, Sr. et al.

Article 14. To see if the Town will vote to authorize the Selectmen to take the following action, with respect to the litigation currently pending in the Carroll County Superior Court between the Town and Donald and Ann McGarity, being Docket No. 93-E-108:

A. To continue to take those steps necessary to remove from the Town property the encroachment by the Lakeside General Store and/or sell at their discretion such portions of the railroad land, as they negotiate, to the owners of the Lakeside General Store for a fair and reasonable price, as they may determine, upon such terms and conditions as they may establish; or

B. To authorize the Selectmen to give, grant, bargain, sell and convey all right, title and interest to that segment of the abandoned Conway branch railroad corridor currently in dispute in the above litigation to the New Hampshire Department of Transportation for the sum of One Dollar (\$1.00), on such terms and conditions as the Selectmen in their sole discretion may negotiate; or

C. To take immediate steps to withdraw any and all legal action at law or in equity, and to restrain from taking any other action pertaining to the acquisition of all or part of the property at Tax Map 27, Lot 12-1, known as the Lakeside General Store, and to see if the Town will vote to formally recognize the title in fee simple of Donald and Ann McGarity to the property at Tax Map 27, Lot 12-1 known as Lakeside General Store, and more particularly bounded and described in a Deed from Mary F. Hewes to Donald and Ann McGarity, dated October 17, 1985, and recorded in the Carroll County Registry of Deeds at Book 1042, Page 49.

Article 15. To see if the Town will vote to instruct the Selectmen to take immediate steps to withdraw any and all legal action at law or in equity, and to restrain from taking any other action pertaining to the acquisition of all or part of the property at Tax Map 27, Lot 12-1, known as the Lakeside General Store, and to see if the Town will vote to formally recognize the title in fee simple of Donald and Ann McGarity to the property at Tax Map 27, Lot 12-1, known as Lakeside General Store, and more particularly bounded and described in a Deed from Mary F. Hewes to Donald and Ann McGarity, dated October 17, 1985, and recorded



in the Carroll County Registry of Deeds at Book 1042, Page 49.  
Petition signed by Donald McGarity et al.

Article 16. To see if the Town will vote to raise and appropriate the sum of three hundred dollars (\$300) for the Scrub Oak Scramblers Snowmobile Club for maintenance of trails.

Article 17. To see if the Town will vote to raise and appropriate the sum of six hundred twenty dollars (\$620) for the Madison Little League to pay for insurance and equipment.

Article 18. To see if the voters of the Town will stipulate that the Madison Planning Board shall adopt no new regulations without the approval by ballot vote of the majority of the legislative body at a Town Meeting. Recommended by the Selectmen and Conservation Commission.

Article 19. To see if the Town will vote to accept the provisions of RSA 202-A:4-c providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the public library trustees to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year.

Article 20. To see if the Town will vote to accept the provisions of RSA 33:7 providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the selectmen to issue tax anticipation notes.

Article 21. To see if the Town will vote to authorize the Selectmen and Town Treasurer to borrow a sufficient sum or sums of money in anticipation of taxes for the current municipal year and to issue in the name, and on the credit of the Town, negotiable notes therefore, said notes to be repaid during the current municipal year from taxes collected within said current municipal year.

Article 22. To see if the Town will authorize the Tax Collector as needed to collect prepaid taxes, deliver the same to the Treasurer, and credit the account of the taxpayer for same.

Article 23. To see if the Town wishes to vote a discount for prompt payment of taxes according to State Law. This must be voted each year.

Article 24. To see if the Town will vote to authorize the Selectmen to sell at public auction, any real estate in the Town to which the Town has title by Tax Collector's Deed except when it is being sold back to the former owner, in which case, private sale may be utilized. The decision to offer the property for sale, and not the method of the sale, shall be at the discretion

of the Selectmen. Any such real estate to be sold and conveyed on or before the next annual Town Meeting. A public notice of said sale shall be made in one or more newspapers of common local circulation a minimum of thirty days prior to said auction. Furthermore, any contiguous abutter shall be notified by mail a minimum of thirty days prior to any auction. In the case of lots not currently conforming to minimum lot size by the current Town of Madison Zoning Ordinance and Land Subdivision Standards, a private sale may be utilized to sell to a contiguous abutter to be annexed to the contiguous abutter's land, never to be subdivided again. In which case, all contiguous abutters shall be notified a minimum of thirty days in advance of any sale of non-conforming lots. In the event that more than one abutter shows interest in writing in the same non-conforming lot, the Selectmen shall conduct a private sale via sealed bid to the highest bidding abutter with a minimum of back taxes and interest for that parcel.

Article 25. To see if the Town will vote to accept the provision of RSA 31:95-b providing that any town at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the selectmen to apply for, accept and expend, without further action by the town meeting, unanticipated money from a state, federal, or other governmental unit or a private source which becomes available during the fiscal year. This authorization will remain in effect until rescinded by a vote of the town meeting.

Article 26. To see if the Town will vote to instruct the Selectmen to enact an ordinance to prevent the parking of vehicles at Kennett Beach, with the exception of parking for beach and Town Hall use.

Article 27. To see if the Town will vote to instruct the Selectmen to enact an ordinance to prevent the beaching of boats at the swimming areas at all five public beaches on Silver Lake.

Article 28. To see if the Town will vote to instruct the Selectmen to enact an ordinance to prevent boats from being moored on Town property at the five public beaches on Silver Lake.

Article 29. To see if the Town will vote to authorize the Madison Fire Department to go to the aid of another town, village or fire district for the purpose of extinguishing a fire or rendering emergency assistance in accordance with RSA 154:24.

Article 30. To see if the Town will vote to raise and appropriate the sum of three thousand two hundred forty-five dollars (\$3245) for the support of the Children's Health Center (formerly named the Children and Youth Project of Mt. Washington Valley). Petition signed by Ann M. Bartlett. The Selectmen and Budget Committee recommend this appropriation.



Article 31. To see if the Town will vote to raise and appropriate the sum of five hundred dollars (\$500) for the support of the Community Action Outreach Program. Also to see if the Town will vote to raise and appropriate the sum of two hundred dollars (\$200) for the support of the Big Brothers/Big Sisters Organization administered also by the Tri-County Community Action Program. Petition signed by Raymond Stineford et al. The Selectmen recommend this appropriation. The Budget Committee recommends a \$200 appropriation.

Article 32. To see if the Town will vote to raise and appropriate the sum of two thousand four hundred fifty-three dollars (\$2453) for the support of the Gibson Center for Senior Services. Petition signed by Raymond Stineford et al. The Selectmen and Budget Committee recommend this appropriation.

Article 33. To see if the Town will vote to raise and appropriate the sum of one thousand fifty-seven dollars (\$1057) to assist the Family Health Centre. Petition signed by Sheryl Brosor et al. The Selectmen and Budget Committee recommend this appropriation.

Article 34. To see if the Town will vote to raise and appropriate the sum of nine hundred dollars (\$900) for the Early Intervention Program (birth to 3 year) of Children Unlimited, Inc. Petition signed by Audrey Epstein et al. The Selectmen and Budget Committee recommend this appropriation.

Article 35. To see if the Town will vote to raise and appropriate the sum of one thousand seven hundred forty dollars (\$1740) to assist Carroll County Mental Health Services. Petition signed by Sheryl Brosor et al. The Selectmen and Budget Committee recommend this appropriation.

Article 36. To see if the Town will vote to raise and appropriate the sum of four hundred thirty-eight dollars (\$438) for the support of Carroll County Against Domestic Violence & Rape's Shelter for Battered Women and Children. Petition signed by Coryann LaLiberte et al. The Selectmen and Budget Committee recommend this appropriation.

Article 37. To see if the Town will vote to raise and appropriate the sum of one thousand eight hundred forty dollars (\$1840) for the Visiting Nurse Services of Northern Carroll County, Inc. Petition signed by Virginia S. Currier et al. The Selectmen and Budget Committee recommend this appropriation.

Article 38. To see if the Town will vote to raise and appropriate the sum of two hundred twenty nine dollars (\$229) for the support of The Center of Hope's Family Support Program. The Selectmen and Budget Committee recommend this appropriation.

Article 39. To see if the Town will vote to raise and appropriate the sum of one thousand dollars (\$1000) to defray the



operating expenses of the services and programs as carried out by the Mt. Washington Valley Chapter of the American Red Cross. Petition signed by Russell Lanoie et al. The Selectmen and Budget Committee recommend this appropriation.

Article 40. To see if the Town will vote to raise and appropriate the sum of one hundred dollars (\$100) for the support of the Eastern Slope Airport Authority. The Selectmen and Budget Committee recommend this appropriation.

Article 41. To transact any other business that may legally come before this meeting.

PROPOSED ZONING AMENDMENTS

MARCH 8, 1994

Are you in favor of the adoption of Amendment No. 1 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Replace paragraphs 4.2 through 4.4 with:

4.2 Rural Residential District

A. Permitted Uses - The following uses shall apply to the Rural Residential District. It shall be mainly a district of farms, residences & woodlands.

1. Farms
2. Woodlots
3. Houses with accessory and outbuildings of no more than one dwelling unit on each 2 acres.
4. Multiple housing (cluster housing; townhouses, condominiums, apartments) if and as regulated by subdivision regulations with a minimum of two (2) acres of contiguous land for each dwelling unit.
5. Home Occupations.

B. Special Exceptions - The following uses in keeping with Rural Residential shall be permitted if the Board of Adjustment, after a public hearing and due notice to the abutters and having determined that the following conditions have been met, finds approval to be appropriate. Approval of the ZBA does not constitute exemption from site-plan review.

Other Uses:

1. Churches and other public buildings
2. Professional offices
3. Nursing homes
4. Medical centers
5. Private schools
6. Day care facilities
7. Lodging house (Bed and Breakfast) facilities
8. Conference center facilities
9. Permanent road stands for sale of farm products
10. Stables and riding academies
11. Plant nurseries and greenhouses

Conditions to be met:

1. The operation and appearance are compatible and not offensive, injurious, or a nuisance to its

neighborhood and abutters and will not substantially impact the value of the abutting properties.

2. The facility will not create a traffic or other safety hazard.
3. Minimum setbacks for Professional Offices and Bed and Breakfast facilities shall meet the setback requirements of 4.13 A and C. Other uses shall meet the setback requirements of 4.13 B and C.
4. Adequate on-site parking shall be provided.

#### 4.3 Commercial District

##### A. Permitted Uses

1. Any commercial use, subject to site-plan review
2. Residential

#### 4.4 Village District

- A. Permitted Uses - Any lot may be used as permitted in the Rural Residential District.
- B. Special Exceptions - In order to protect existing property owners in the Village District and abutting property owners in the Rural Residential District, the following uses shall be permitted if the Board of Adjustment, after a public hearing and due notice to the abutters and having determined that the following conditions have been met, finds approval to be appropriate.

##### Other Uses:

Special Exceptions listed in 4.2 B, as well as service retail businesses such as:

1. Retail stores and shops
2. Restaurants
3. Inns
4. Office buildings
5. Banking facilities

##### Conditions to be met

1. The proposed use and its operation is compatible with the surrounding neighborhood and the land and use of its abutters and will not substantially impact the value of



the abutting properties

2. The proposed use is architecturally compatible with the surrounding properties
3. The proposed use is not offensive, injurious or a nuisance to its abutters or its neighborhood
4. Traffic access to and from the proposed use will not create a safety hazard or alter the character of the immediate neighborhood
5. Sufficient on-site parking shall be provided to service the proposed use
6. Minimum setbacks for the proposed use shall be in accordance with 4.13 B and C

Remove 4.6 B, "[Eidelweiss} Special Exceptions"

*RATIONALE: The original paragraph 4.2 B on special exceptions, though intended to allow the ZBA great flexibility, in fact had just the opposite effect - since state regulations allow only specifically mentioned exceptions to be granted. The language above specifically mentions exceptions and the conditions required. It keeps, however, the spirit of the original. Home Occupations are continued to be allowed without ZBA approval, but we suggest stronger enforcement of the definition. Professional Offices, with their potential traffic and parking problems, must pass before the ZBA. The new language also addresses the problem of automotive services by removing the prohibition against them. bear in mind, however, that as a "home occupation," the definition protects against what abutters would be concerned with. 4.6 B was also as vague as 4.2 B, so we eliminated it, thinking that there would be no special exceptions allowed in the Eidelweiss District.*

Are you in favor of the adoption of Amendment No. 2 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Replace paragraph 3.2 with:

- 3.2 Commercial (C) District. The Commercial District shall extend 600 feet in both directions from the center line of Route 16; 600 feet in both directions from the center line of Route 153; and 600 feet from the center line of Route 113, starting at the southerly boundary of Lot 1 - Map 17 running northward along the east side of Route 113 to the Albany town line. Further starting on the west side of Route 113 at the southerly boundary of Lot 47.2 - Map 14 running northward to the Albany town line.

*Rationale: It was noted that 153 is already commercial since it consists almost entirely of the King Pine/Purity Springs complex. Thus, this change would align the zoning with the reality. The small section of Route 16 that passes through town will incur great pressure in future years as the areas in surrounding towns allow more commercial development. This area is the most logical for commercial development and will have the least impact on the town, especially if the bypass is built as planned.*



Are you in favor of the adoption of Amendment No. 3 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

Replace paragraph 3.3 with:

3.3 Village (V) District. The Village District shall extend 600 feet on either side of Route 113 as it runs easterly for a point perpendicular and opposite the common boundary of Tax Map 27, Lots 12-2 and 13, then northerly to the boundaries of the Commercial and Eidelweiss residential Districts.

*Rationale: Again, this is a question of aligning the zoning with the reality. Route 113 is the major thoroughfare through town, and the one most likely to support the type of activity that the Village District allows.*

Are you in favor of the adoption of Amendment No. 4 as proposed by the Planning Board for the Town Zoning Ordinance as follows:

That the entire Zoning Ordinance be codified and renumbered to reflect the changes made to it.

Are you in favor of the adoption of Amendment No. 5 to the Town Zoning Ordinance which was submitted by citizen petition to add the following to Article IV, Section 4.2.B:

Vehicular repair facilities, offering repair and maintenance services for automobiles and trucks, shall also be allowed by special exception provided that such uses: are screened from direct view from State and Town roads; are located on the same parcel as the residence of the owner of the facility; have a maximum of three (3) employees; and the parcel of land proposed for such a use is three (3) or more acres in size.  
Approved by the Planning Board.

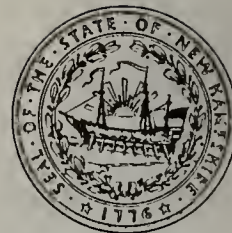


State of New Hampshire  
DEPARTMENT OF ENVIRONMENTAL SERVICES

6 Hazen Drive, P.O. Box 95, Concord, NH 03302-0095

603-271-3503 FAX 603-271-2867

TDD Access: Relay NH 1-800-735-2964



October 12, 1993

Mr. Percy Hill  
Town of Madison  
Box 248  
Madison, NH 03849

RE: WRD-93-009-149.02, Silver Lake Dam - Dam #149.02


Dear Mr. Hill:

Please find enclosed a copy of the executed repair order which resulted from a hearing that was held on August 25, 1993 at our office on 64 North Main Street in Concord. The original Order has been sent to the Carroll County Registry of Deeds for recording and will be forwarded to you when it is returned to this office.

If you have any questions, you can contact this office. Our office hours are from 8:00 a.m. to 4:00 p.m., Monday through Friday.

Please forward all correspondence to me at the Water Resources Division address below.

Sincerely,

  
Kenneth Stern, P.E.  
Chief Engineer

enclosure  
KJS/SND/wendy/ltr/149-02.reg

RECEIVED OCT 19 1993

AIR RESOURCES DIV.  
64 No. Main Street  
Caller Box 2033  
Concord, N.H. 03302-2033  
Tel. 603-271-1370  
Fax 603-271-1381

WASTE MANAGEMENT DIV.  
6 Hazen Drive  
Concord, N.H. 03301  
Tel. 603-271-2900  
Fax 603-271-2456

WATER RESOURCES DIV.  
64 No. Main Street  
P.O. Box 2008  
Concord, N.H. 03302-2008  
Tel. 603-271-3406  
Fax 603-271-6588

WATER SUPPLY & POLLUTION CONTROL DIV.  
P.O. Box 95  
Concord, N.H. 03302-0095  
Tel. 603-271-3503  
Fax 603-271-2181

E. ORDER

Based on the findings and determinations, and pursuant to RSA 482:12, the DES hereby orders the Town of Madison as follows:

By November 1, 1994:

1. Repair the concrete deterioration which exists along the base of the left gate sluice/abutment wall;
2. Repair the eroded area at the left downstream abutment; and
3. Increase the discharge capacity of the dam to meet the anticipated 50 year outflow or show, through the submission of an engineering report, that the dam is able to withstand the overtopping caused by the 50 year event.

Please address any correspondence relative to this Administrative Order to:

N.H. Department of Environmental Services  
Water Resources Division  
P.O. Box 2008  
64 North Main Street  
Concord, N.H. 03302-2008

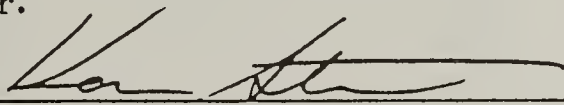
Attn: Steve N. Doyon

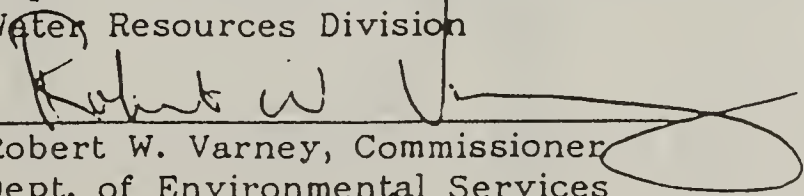
F. ADDITIONAL PROVISIONS

This Order is being recorded in the Carrol County Registry of Deeds so as to run with the land.

Please note that RSA 482:15 and RSA 482:89 provide for civil and criminal penalties and administrative fines for violations of this statute.

Please forward all correspondence to the Water Resources Division address on the cover page of this Order.

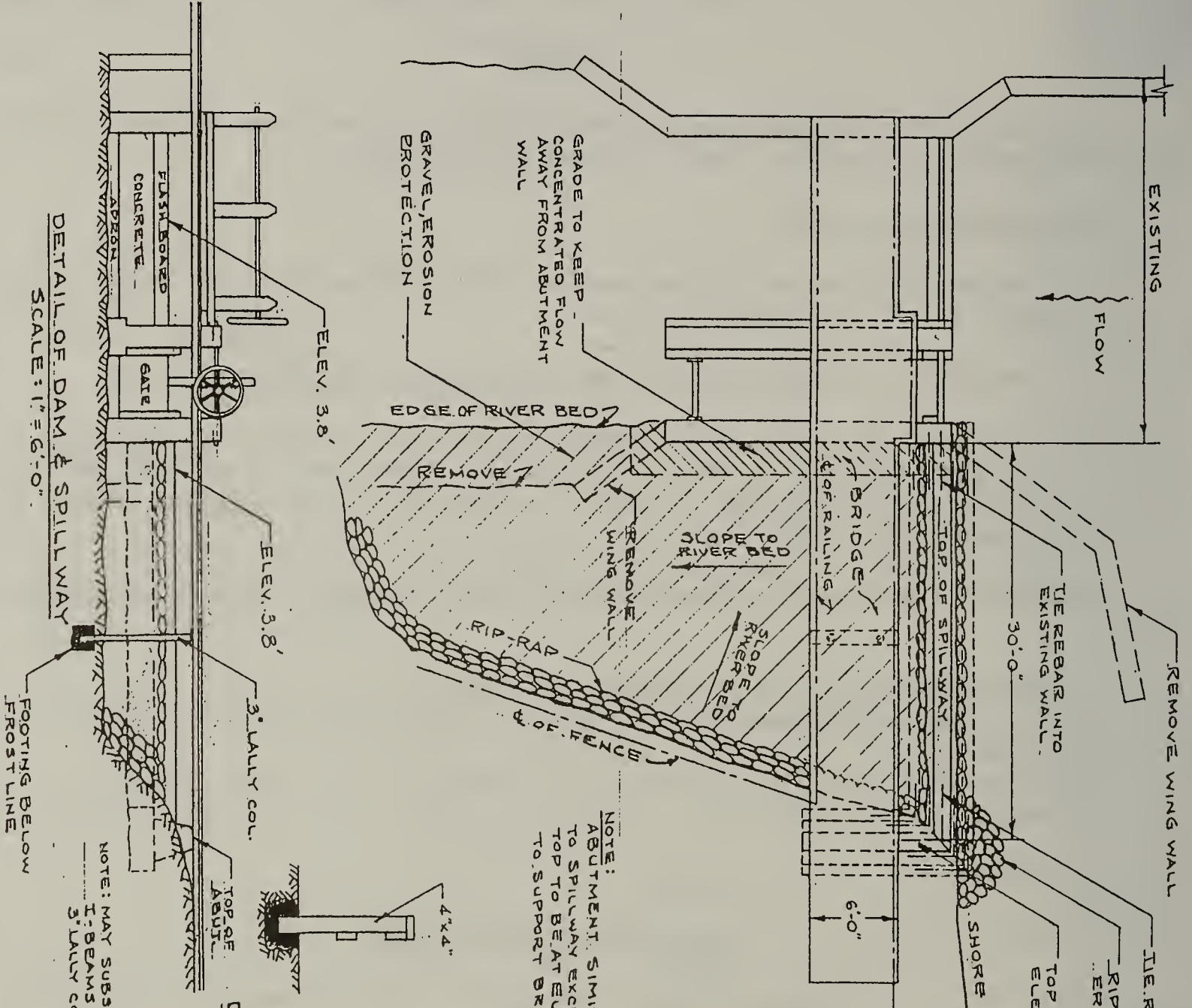
  
Kenneth Stern, P.E., Chief Engineer  
Dept. of Environmental Services  
Water Resources Division

  
Robert W. Varney, Commissioner  
Dept. of Environmental Services

cc: Public Information Coordinator  
Town of Madison  
Gretchen Rule, DES Enforcement Coordinator  
Steven Houran, Associate Attorney General

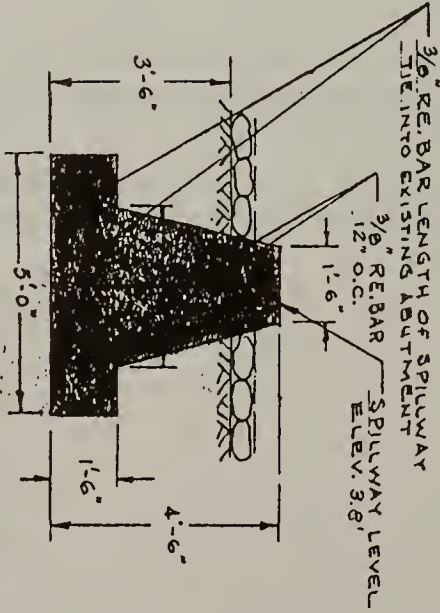
RWV/KJS/SND/wendy/ao/149-02.ao



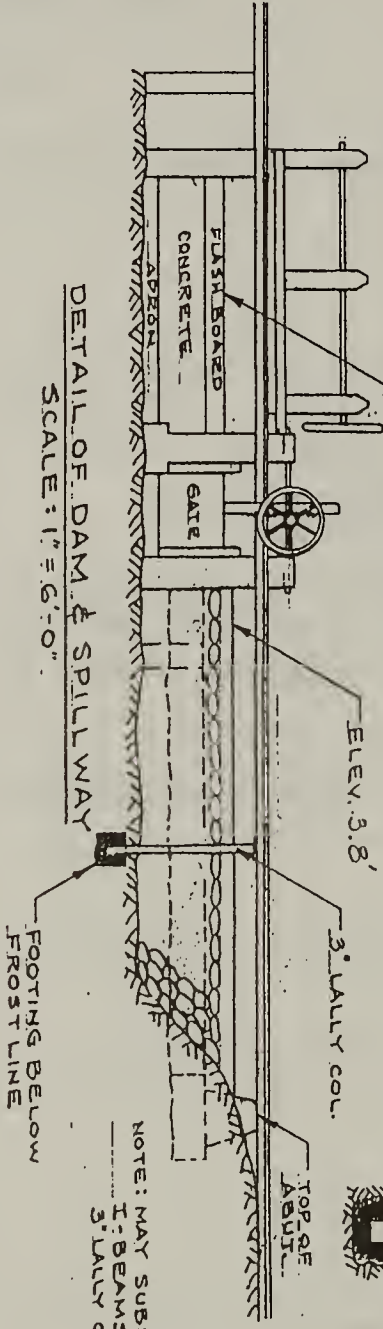


NOTE:  
 ABUTMENT, SIMILAR  
 TO SPILLWAY EXCEPT  
 TOP TO BE AT ELEV.  
 TO SUPPORT BRIDGE

SECTION THROUGH SPILLWAY  
 SCALE: 1" = 2'-0"

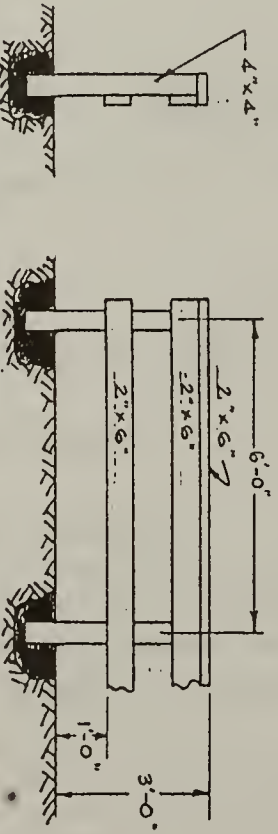


DETAIL OF DAM & SPILLWAY  
 SCALE: 1" = 6'-0"



DETAIL OF FENCE & RAILING  
 SCALE: 1" = 2'-0"

NOTE:  
 4"x4" POST PLACES  
 IN CONCRETE,  
 PRES. TREATED,  
 WOOD THROUGHOUT



SILVER LAKE SPILLWAY

SCALE AS SHOWN	APPROVED BY	DRAWN BY
DATE: 9-1-92	REVISED 10-16-92	P.L.H.
MADISON, N.H.		
DRAWING NUMBER		10F1





INDEPENDENT AUDITOR'S REPORT

MASON+RICH

PROFESSIONAL  
ASSOCIATION

ACCOUNTANTS  
AND AUDITORS

March 31, 1993

Board of Selectmen  
Town of Madison  
Madison, New Hampshire

We have audited the accompanying general purpose financial statements of the Town of Madison, New Hampshire, as of December 31, 1992 and for the year then ended. These general purpose financial statements are the responsibility of the Town's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

The general purpose financial statements referred to above do not include the general fixed assets account group, which should be included in order to conform with generally accepted accounting principles. The amounts that should be recorded as general fixed assets are not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to in the first paragraph present fairly, in all material respects, the financial position of the Town of Madison, New Hampshire, as of December 31, 1992 and the results of its operations and the cash flows of its proprietary and similar trust fund types for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements. The accompanying combining and individual fund financial statements listed as supporting schedules in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Town of Madison, New Hampshire. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly stated in all material respects in relation to the general purpose financial statements taken as a whole.

Respectfully submitted,

*Mason + Rich P.C.A.*

MASON & RICH PROFESSIONAL ASSOCIATION  
Accountants and Auditors

TWO  
CAPITAL  
PLAZA  
SUITE 3-1

CONCORD  
NEW HAMPSHIRE  
03301

FAX: (603) 224-2613  
(603) 224-2000

23  
HIGH  
STREET

PORTSMOUTH  
NEW HAMPSHIRE  
03801

FAX: (603) 436-3150  
(603) 436-0906



# BUDGET OF THE TOWN

OF \_\_\_\_\_ MADISON \_\_\_\_\_ N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 1994 to December 31, 1994 or for Fiscal Year  
From \_\_\_\_\_ 19 \_\_\_\_ to \_\_\_\_\_ 19 \_\_\_\_

**IMPORTANT:** Please read the new RSA 32:5 applicable to all municipalities.

It requires this budget be prepared on a "gross" basis, showing all revenues and appropriations. At least one public hearing must be held on this budget.

When completed, a copy of the budget must be posted with the warrant. Another copy must be placed on file with the town clerk, and a copy sent to the Department of Revenue Administration at the address above.

Date 2-8-94  
Wayne H. Ferman  
Robert Abbott  
SELECTMEN (PLEASE SIGN IN INK)

**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**



Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4) GENERAL GOVERNMENT	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)
4130	Executive		57,360	58,670.01	56,790
4140	Election, Registration, & Vital Statistics		2,500	3,600.41	4,000
4150	Financial Administration		45,398	47,129.37	49,500
4152	Revaluation of Property				
4153	Legal Expense		8,000	18,537.30	12,000
4155	Personnel Administration		68,720	70,159.94	74,275
4191	Planning and Zoning		4,000	3,743.51	6,000
4194	General Government Building		18,735	20,230.41	25,235
4195	Cemeteries				
4196	Insurance		57,565	62,256.03	65,000
4197	Advertising and Regional Associations				
4199	Other General Government				
	<b>PUBLIC SAFETY</b>				
4210	Police		98,200	97,248.72	110,221
4215	Ambulance		13,413	13,412.76	13,413
4220	Fire		34,650	31,629.18	40,045
4240	Bldg. Inspection				
4290	Emergency Mgt.				
4299	Other Public Safety (including Communications)				
	<b>HIGHWAYS AND STREETS</b>				
4312	Highways and Streets		219,500	260,537.08	242,850
4313	Bridges				
4316	Street Lighting		6,500	6,869.88	6,900
	<b>SANITATION</b>				
4323	Solid Waste Collection				
4324	Solid Waste Disposal		73,875	89,370.55	89,614
4326	Sewage Collection and Disposal				
	<b>WATER DISTRIBUTION AND TREATMENT</b>				
4332	Water Services				
4335	Water Treatment				
	<b>HEALTH</b>				
4414	Pest Control		400	284.00	400
4415	Health Agencies and Hospitals		3,400	3,400.00	3,400
	<b>WELFARE</b>				
4442	Direct Assistance		10,000	9,306.95	11,500
4444	Intergovernmental Welfare Payments				
4445	Vendor Payments				
	<b>Sub-Totals (carry to top of page 3)</b>		<b>722,216</b>	<b>796,386.10</b>	<b>811,143</b>

Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	Appropriations Prior Year As Approved By DRA	Actual Expenditures Prior Year	APPROPRIATIONS ENSUING FISCAL YEAR (Recommended)
Sub-Totals (from page 2)			722,216	796,386.10	811,143
<b>CULTURE AND RECREATION</b>					
4520	Parks and Recreation		16,940	16,003.64	17,200
4550	Library		15,658	15,494.56	15,884
4583	Patriotic Purposes		400	562.50	200
4589	Other Culture and Recreation				
<b>CONSERVATION</b>					
4612	Purchase of Natural Resources		360	.00	360
4619	Other Conservation				
<b>REDEVELOPMENT AND HOUSING</b>					
<b>ECONOMIC DEVELOPMENT</b>					
<b>DEBT SERVICE</b>					
4711	Princ.-Long Term Bonds & Notes		6,230	6,389.69	8,290
4721	Interest-Long Term Bonds & Notes		590	575.45	3,375
4723	Interest on TAN		30,000	19,109.17	25,000
<b>CAPITAL OUTLAY</b>					
4901	Land and Improvements				
4902	Mach., Veh., & Equip.				
4903	Buildings				
4909	Improvements Other Than Buildings				
<b>OPERATING TRANSFERS OUT</b>					
4912	To Special Revenue Fund				
4913	To Capital Projects Fund				
4914	To Enterprise Fund				
	Sewer —				
	Water —				
	Electric —				
4915	To Capital Reserve Fund		0	.00	0
4916	To Trust and Agency Funds				
<b>TOTAL APPROPRIATIONS</b>			<b>792,394</b>	<b>854,521.11</b>	<b>881,452</b>

**HELP!** We ask your assistance in the following: If you have a line item of appropriation which is made up of appropriations from more than one (1) warrant article, please use the space below to identify the make-up of the line total. We hope this will expedite the tax rate process by reducing the number of inquiries from this office.

Acct.	W.A.	Amt.	Acct.	W.A.	Amt.
_____	_____	_____	_____	_____	_____
_____	_____	_____	_____	_____	_____
_____	_____	_____	_____	_____	_____

**\*\* Amounts Not Recommended by Selectmen \*\***  
 These amounts are not included in the recommended column.

Warrant Article #	\$ Amount	Warrant Article #	\$ Amount
_____	_____	_____	_____
_____	_____	_____	_____
_____	_____	_____	_____



Acct. No.	SOURCE OF REVENUE	W.A. No.	*ESTIMATED REVENUE Prior Year (omit cents)	ACTUAL REVENUE Prior Year (omit cents)	ESTIMATED REVENUE Ensuing Fiscal Year (omit cents)
3120	Land Use Change Taxes		1,800	1,600	7,500
3180	Resident Taxes				
3185	Yield Taxes		11,200	10,326	10,000
3186	Payment in Lieu of Taxes				
3189	Other Taxes (Betterment)		6,800	6,800	
3190	Interest & Penalties on Delinquent Taxes		75,000	76,825	75,000
	Inventory Penalties				
	<b>LICENSES, PERMITS AND FEES</b>				
3210	Business Licenses and Permits				
3220	Motor Vehicle Permit Fees		145,000	151,054	150,000
3230	Building Permits		6,000	6,519	6,000
3290	Other Licenses, Permits & Fees		10,000	7,013	7,000
	<b>FROM FEDERAL GOVERNMENT</b>				
3319	Other Rm/Meals Tax				3,065
	<b>FROM STATE</b>				
3351	Shared Revenue		15,613	15,613	15,000
3353	Highway Block Grant		56,659	56,659	57,000
3354	Water Pollution Grants				
3355	Housing and Community Development				
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other (Including Railroad Tax)				
	<b>FROM OTHER GOVERNMENT</b>				
3379	Intergovernmental Revenues				
	<b>CHARGES FOR SERVICES</b>				
3401	Income from Departments		15,000	4,108	4,000
3409	Other Charges				
	<b>MISCELLANEOUS REVENUES</b>				
3501	Sale of Municipal Property			16,000	15,000
3502	Interest on Investments		6,000	5,742	5,500
3509	Other Workers Comp Refund		28,000	28,681	24,246
	<b>INTERFUND OPERATING TRANSFERS IN</b>				
3912	Special Revenue Fund Library		120,000	120,000	
3913	Capital Projects Fund				
3914	Enterprise Fund				
	Sewer —				
	Water —				
	Electric —				
3915	Capital Reserve Fund Fire Truck		126,938	128,549	
3916	Trust and Agency Funds				
	<b>OTHER FINANCING SOURCES</b>				
3934	Proc. from Long Term Notes & Bonds		67,500	67,500	
General Fund Balance	For Municipal Use				
Unreserved Fund Balance	< \$113,602 >		xxx	xxx	xxx
Fund Balance Voted From Surplus	< \$ >				
Fund Balance to be Retained	\$ 50,000		xxx	xxx	xxx
Fund Balance Remaining to Reduce Taxes	\$ 63,602		63,602	63,602	
<b>TOTAL REVENUES AND CREDITS</b>			755,112	766,591	379,311

\*Enter in this column the numbers which were revised and approved by DRA and which appear on the MS-4 form.

Total Appropriations \_\_\_\_\_  
 Less: Amount of Estimated Revenues, Exclusive of Property Taxes \_\_\_\_\_  
 Amount of Taxes to be Raised (Exclusive of School and County Taxes) \_\_\_\_\_

**BUDGET OF THE TOWN OF \_\_\_\_\_ MADISON \_\_\_\_\_, N.H.**

BUDGET COMMITTEE RECOMENDATIONS FOR 1994 BUDGET

	SELECTMEN RECOMMEND	BUDGET COMMITTEE RECOMMENDS
Executive	56,790	55,754
Elect., Reg., Vital Stat	4,000	4,000
Financial Administration	49,500	49,104
Legal Expense	12,000	12,000
Personnel Administration	74,275	74,275
Planning and Zoning	6,000	6,000
General Government Bldgs.	25,235	25,235
Insurance	65,000	65,000
Police	110,221	105,673
Ambulance	13,413	13,413
Fire	40,045	40,045
Highways and Streets	242,850	240,508
Street Lighting	6,900	6,900
Solid Waste Disposal	89,614	89,614
Pest Control	400	400
Health Agencies & Hospitals	3,400	3,400
Direct Assistance	11,500	11,500
Parks and Recreation	17,200	17,200
Library	15,884	15,884
Patriotic Purposes	200	200
Conservation	360	360
Prin-Long Term Notes	8,290	8,290
Int-Long Term Notes	3,375	3,375
Interest on TAN	<u>25,000</u>	<u>25,000</u>
TOTALS	881,452	873,130

BUDGET COMMITTEE 1993 REPORT

The committee began review of the proposed 1994 Town and 1994/95 School District budgets with the following as background -

1. 1992 and 1993 Town expenditures were:

	\$ Thousands	
	1992	1993
Line item budgets	806	854
Warrant articles	14	101
	820	955
TOTAL		
Increase		16.5%

2. 1993 line item spending exceeded budget by \$62,000, mainly in the Highway Department.

3. 1992/93 and approved 1993/94 Madison School District expenditures were:

	\$ Thousands	
	1992/93	1993/94
Line item budgets including warrant articles	2,013	2,271
Increase		11.4%

4. The committee believes that while the local economy shows signs of improvement in lower unemployment, private sector wages, and small-contractor incomes do not appear to reflect any improvement yet. This concern plus above increases influenced some of the committee's recommendations on the forthcoming budgets which are discussed below:

1994 Town Budget

	\$ Thousands
1. Proposed total of line items	881
Anticipated warrant articles, less withdrawal from Cap. Reserve	283* or 310*
TOTAL	1,164 or 1,191

\*reflects alternate Planning Board ball field proposals.

2. The line item budget is \$89,000 higher than its 1993 counterpart and exceeds 1993 actual spending by \$27,000.
3. The committee recommends a \$10,000 lower line item budget total of \$871,000. Effectively, this involves two changes.
- a) The Town budget includes a 5% across-the-board salary increase for the 11 full-time employees, as such increase has not been given in 5 years. This increase, plus two expected individual step-raises is estimated to total \$15,696. The committee recommends reducing the 5% to 3% for an overall increase of \$9,030. This provides a savings of \$6,666. The committee has also included a proposed maximum of \$10,000 for Highway Department over-



time in its recommendation. If impractical, due to emergencies, it recommends other offsetting economies be made to hold down costs.

Two reasons for the lower salary recommendation:

- i) Eighteen month step-increases equaling \$1,000 per year per employee have been given to the 11 employees in recent years. For 1993 these steps equalled 4.5% of total full time salaries. Annual percentage step-increases were higher in previous years due to lower salaries in aggregate.
  - ii) Health insurance premiums paid by the Town have increased from \$30,000 in 1990 to \$51,000 in 1993, a 15.8% increase per year. It is recognized that part of this increase results from extending coverage to more employees or to a change in their plan status, eg. single to family.
- b) Purchase of a \$3,000 computer is included for the Police Department to reduce office workload. The committee acknowledges the worth of this proposal but recommends deferral of the spending for one year as an economy measure.

On Town warrant articles, the committee voted in favor of widening Silver Lake dam spillway; installation of a trailer office and well at the Transfer Station; purchase of a new police cruiser; the various charity requests; plus creation of Capital Reserve funds for a medium duty truck, backhoe and chassis for the rescue vehicle, the last at \$10,000 rather than \$20,000. Planning Board warrant articles were voted down for major road repair, and construction of a ball field, the first being too costly and latter a low priority need.

#### 1994-1995 School Budget

The proposed line item budget is \$2,524,000, up \$253,000 or 11.1% from 1993/94. Five monied warrant articles totaling \$146,200 have been added.

As was the case in 1993/94, the 1994/95 budget increase is largely mandated and uncontrollable, the major additions being +\$118,600 for an increase of 16 Junior High school students going to Kennett, and +\$133,800 for special Education.

The committee reviewed both the line item budget and the 5 warrant articles in-depth. To achieve some economies, it recommends reducing the budget by nominally \$33,000.

Major items:

1. Deletion of the 3 additional computers (2 regular ed, 1 special ed), until a computer lab can be established - \$5,500.
2. Elimination of the contracted guidance counselor, - \$19,220. In the committee's opinion, this service at the elementary level represents transfer of society's responsibilities to the school system from families where it belongs.
3. Reduction of three entries under improvements of instruction totaling \$1,500.
4. Other small individual amounts in remainder of the budget were pared, mainly based on lower actual figures for 1992/93.

The committee voted down two school warrant articles, one proposing \$12,000 for preliminary planning and development of a two classroom addition to the Madison School, the other \$38,000 for just-negotiated school employee raises.

While the Board apparently plans to place a two classroom addition warrant calling for immediate construction before the voters in March 1995, the committee is less certain the addition will be needed and justifiable at the time, therefore it does not endorse spending the \$12,000 in 1994/95. On the other hand, it suggested establishing a Capital Reserve in 1994/95 for the addition, to be funded over two years. This seems preferable to appropriating all the money as a lump sum, or going to a bond issue. The Board agreed and acted accordingly.

The committee believes the salary increase settlement is too high even though accompanied by employee agreement to raise its share of health insurance premiums from 10 to 15+%. The settlement appears to be nearly double last year's which was about +\$20,000.

respectfully submitted,  
Budget Committee

DEPARTMENT OF REVENUE ADMINISTRATION  
Municipal Services Division  
Concord, N.H. 03302-0457  
1993 Tax Rate Calculation

Town/City of: MADISON

Tax Rates

OCT 19 1993

Appropriations	1,208,544		
Less: Revenues	755,310		
Less: Shared Revenues	7,866		
Add: Overlay	40,025		
War Service Credits	14,300		
	-----		
Net Town Appropriation		499,693	
Special Adjustment		0	
		-----	
Approved Town/City Tax Effort		499,693	
Municipal Tax Rate			3.46
	-- School Portion --		
Due to Local School	2,040,995		
Due to Regional School	0		
Less: Shared Revenues	18,373		
	-----		
Net School Appropriation		2,022,622	
Special Adjustment		0	
		-----	
Approved School(s) Tax Effort		2,022,622	
School(s) Tax Rate			13.99
	-- County Portion --		
Due to County	138,262		
Less: Shared Revenues	3,111		
	-----		
Net County Appropriation		135,151	
Special Adjustment		0	
		-----	
Approved County Tax Effort		135,151	
County Tax Rate			0.93
		-----	
Combined Tax Rate			18.38 ✓
Total Property Taxes Assessed		2,657,466	
	--- Commitment Analysis ---		
Total Property Taxes Assessed		2,657,466	
Less: War Service Credits		(14,300)	
Add: Village District Commitment(s)		243,012	
		-----	
Total Property Tax Commitment		2,886,178	
		=====	
	-- Proof of Rate --		
Net Assessed Valuation	Tax Rate	Assessment	
144,584,647	18.38	2,657,466 ✓	
	1994 Bond Requirement		
Treasurer:	73,000 Tax Collector:	70,000	
Town Clerk:	22,000 Trustees of Trust Funds:	38,000	

*AMK 10/15/93*



## SELECTMEN'S REPORT

All things considered, the year 1993 was a pretty good one. There were no major problems and the Town survived the blizzard of March 13 in typical Yankee style, even though Town Meeting was dismissed early and rescheduled. The Selectmen met every Monday evening at 7:00 p.m. to hear welfare cases, meet with taxpayers, and conduct the business of the Town. The office is open Monday through Friday from 8:30 a.m. to 4:00 p.m. and the door is always open for anyone with a problem, a question, a suggestion, or just wishing to visit.

The Town has seen a moderate growth in population in 1993 but a decrease in new homes. The table below gives an indication of growth over the past three years.

	1991	1992	1993	% Change (91-93)
Resident Population	1712	1820	1880	10
Building Permits (total)	66	56	62	-6
New Homes	26	27	22	-15
Additions/Alterations	40	29	40	0

Due to the fact that property values had fallen well below market value since the Town-wide revaluation in 1976, the state suggested that all property values be increased to 100%. All 3,500 properties were revaluated by the selectmen and the task was completed by April 1, 1993.

This year saw the construction of a much-needed new Madison Library on route 113. Financing of the building was made possible through generous contributions from local taxpayers, businesses, a number of grants, and the Town itself. Special thanks go to local builders and tradesmen who reduced their hourly rates or contract fees as their donation to the building. The inside of the structure is scheduled to be completed by July 1994, at which time the doors will be open to the public. The present Town and School Library will be used by the elementary school as a school library and media center.

The selectmen would like to thank all employees for their dedication to the Town: our Administrative Assistant, the Town Clerk and her assistant, Town Treasurer, Town Moderator, Supervisor of the Transfer Station, the Town and School Librarian, the Police Department, and the four-member highway crew including the Highway Agent who maintain 60 miles of roads winter and summer without a complaint.

The efficient functioning of the Town would not be possible without contributions from a number of dedicated unpaid volunteers. The members of the following committees and departments invest their time and effort: Fire Department and Rescue Squad, Fire Commissioners, Planning Board, Budget Committee, Zoning Board of Adjustment, Trustees of the Library, Old Home Week Committee, Trustees of Trust Funds, Recreation Committee, Conservation Commission, and the Health Officer. Also, thanks go out to members of sub-committees who assist in the planning of acquired Town land, zoning amendments, and the naming of roads and numbering of properties.

Respectfully submitted,

Wayne F. Lyman, Chairman  
Percy H. Hill  
Henry S. Hubbell

STATE OF NEW HAMPSHIRE  
DEPARTMENT OF REVENUE ADMINISTRATION  
MUNICIPAL SERVICES DIVISION  
P.O. BOX 457  
CONCORD, NH 03302-0457  
(603) 271-3397



**TAX YEAR** 1993

**SUMMARY INVENTORY OF VALUATION**

CITY/TOWN OF MADISON IN CARROLL COUNTY

**C E R T I F I C A T E**

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief. RSA 21-J:34.

.....  
.....  
.....  
(Please Sign in Ink)

Selectmen of MADISON  
Date JULY 19, 1993

**REPORTS REQUIRED.** RSA 21-J:34, as amended provides for certification of valuations, appropriations, estimated revenues and such other information as the Dept. of Revenue Administration may require upon blanks prescribed for that purpose.

Return this completed Summary Inventory form to the Dept. of Revenue Administration, P.O. Box 457, Concord, NH 03302-0457 By September 1st.

**PENALTY: FAILURE TO FILE BY SEPTEMBER 1ST MAY RESULT IN \$5.00 PER DAY PENALTY FOR EACH DAY'S DELAY. (RSA 21-J:36)**

**NOTE: DO NOT FAIL TO COMPLETE INFORMATION ON PAGE 4 OF THIS REPORT.**



I T E M	LAND (Items 1 A, B, C, & D) - List all improved and unimproved land (include wells, septic and paving)	A C R E S	19 <u>93</u>
	BUILDING (Items 2 A, B, & C) - List all the buildings		ASSESSED VALUATION
1.	VALUE OF LAND ONLY - Exclude Amounts Listed on Items 3, 4, 5 & 6		
	A. Current Use (At Current Use Values) (RSA 79-A)	13,222	\$ 841,285
	B. Conservation Restriction Assessment (At Current Use Values) (RSA 79:B, Eff. 5/12/90)		\$
	C. Residential	10,749	\$ 45,751,740
	D. Commercial/Industrial	215	\$ 3,147,742
	E. Total of Taxable Land (A, B, C & D)	24,286	XXXXXXXXXXXXXXXXXX
	F. Tax Exempt & Non-Taxable (\$ 2,073,040 )		XXXXXXXXXXXXXXXXXX
2.	VALUE OF BUILDINGS ONLY - Exclude Amounts Listed on Items 3, 4, 5 & 6		
	A. Residential		\$ 88,904,263
	B. Manufactured Housing as defined in RSA 674:31		\$ 949,670
	C. Commercial/Industrial		\$ 3,786,610
	D. Total of Taxable Buildings (A, B, & C)		XXXXXXXXXXXXXXXXXX
	E. Tax Exempt & Non-Taxable (\$ 2,226,360 )		XXXXXXXXXXXXXXXXXX
3.	PUBLIC WATER UTILITY - Privately owned water co. serving public (RSA 72:11 & 72:12)		XXXXXXXXXXXXXXXXXX
4.	PUBLIC UTILITIES - Value of all property used in production, transmission, and distribution including production machinery, land, landrights, easements, etc. Furnish breakdown by individual company in space provided on page 4. (RSA 72:8 & 72:12)	Gas	XXXXXXXXXXXXXXXXXX
5.		Electric	XXXXXXXXXXXXXXXXXX
6.		Oil Pipeline	XXXXXXXXXXXXXXXXXX
7.	Mature Wood and Timber (RSA 79:5)		XXXXXXXXXXXXXXXXXX
8.	VALUATION BEFORE EXEMPTIONS. (Total of 1E, 2D, 3, 4, 5, 6 & 7)		XXXXXXXXXXXXXXXXXX
9.	Blind Exemption RSA 72:37 (Number 1 )	\$	\$ 15,000
10.	Elderly Exemp. RSA 72:39, 72:43-b, 72:43-f, & 72:43-h (Number 40 )	\$	\$ 814,000
11.	Physically Handicapped Exemp. RSA 72:37-a (Number 1 )	\$	\$ 5,000
12.	Solar/Windpower Exemp. RSA 72:62 & 72:66 (Number )	\$	\$
13.	School Din./Dormitory/Kitchen Exemp. RSA 72:23 (Number )	\$	\$
14.	Water/Air Pollution Control Exemp. RSA 72:12-a (Number )	\$	\$
15.	Wood Heating Energy System Exemp. RSA 72:69 (Number )	\$	\$
16.	TOTAL DOLLAR AMOUNT OF EXEMPTIONS (Items 9 to 15)		XXXXXXXXXXXXXXXXXX
17.	NET VALUATION ON WHICH THE TAX RATE IS COMPUTED (Item 8 minus 16)		XXXXXXXXXXXXXXXXXX

LIST REVENUES RECEIVED FROM PAYMENTS IN LIEU OF TAXES The amounts listed in this section should not be included in assessed valuation column above.		MUNICIPALITY	PER RSA 362-A:6 III Amount Apportioned To SCHOOL
18.	State and Federal Forest Land, Recreation, and/or Flood Control Land (MS-2, p. 4, acct. 3356 & 3357)	\$	\$ XXXXXXXXXXXX
19.	Other — From (MS-2, p. 4, acct. 3186):	\$	\$
20.	Other — From (MS-2, p. 4, acct. 3186):	\$	\$
21.	Other — From (MS-2, p. 4, acct. 3186):	\$	\$



TOTALS	For Use By Dept. of Revenue (Prior Year) (Valuation)	VILLAGE DISTRICT, SERVICE AREAS AND SCHOOL DISTRICT VALUATION Where valuation of Village Districts and/or School Districts is not identical with the town or city, identify the unit of government and/or the service areas in the columnar headings and list valuations and exemptions in the same manner as on Page 2.				I T E M
		EIDELWEISS				
XXXXXXXXXXXXXXXXXX		30				1A
XXXXXXXXXXXXXXXXXX						1B
XXXXXXXXXXXXXXXXXX		11,686,090				1C
XXXXXXXXXXXXXXXXXX						1D
\$ 49,740,767		11,686,120				1E
XXXXXXXXXXXXXXXXXX						1F
XXXXXXXXXXXXXXXXXX		20,678,666				2A
XXXXXXXXXXXXXXXXXX		36,870				2B
XXXXXXXXXXXXXXXXXX						2C
\$ 93,640,543		20,715,536				2D
XXXXXXXXXXXXXXXXXX						2E
\$						3
\$						4
\$ 2,037,337						5
\$						6
\$						7
\$ 145,418,647		32,401,656				8
XXXXXXXXXXXXXXXXXX						9
XXXXXXXXXXXXXXXXXX						10
XXXXXXXXXXXXXXXXXX						11
XXXXXXXXXXXXXXXXXX						12
XXXXXXXXXXXXXXXXXX						13
XXXXXXXXXXXXXXXXXX						14
XXXXXXXXXXXXXXXXXX						15
\$ 834,000						16
\$ 144,584,647						17

	TAX CREDITS	Limits	Number	ESTIMATED TAX CREDITS
		22.	Paraplegic, double amputees owning specially adapted homesteads with V.A. assistance	Unlimited
23.	Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty	\$700/\$1,400	1	1,400
24.	Other war service credits	\$50/\$100	129	12,900
25.	Other credits (wood, solar, etc.)	XXXX		
26.	TOTAL NUMBER AND AMOUNT	XXXX	130	\$ 14,300

**UTILITY SUMMARY**

**ELECTRIC, GAS & PIPELINE COMPANY**

Insert valuation of plant used in production, distribution and transmission. The total in each column should agree with the totals listed under the corresponding items on Page 2 of this report. (RSA 72:8)

NAME OF COMPANY	GAS Item 4, Page 2	ELECTRIC Item 5, Page 2	OIL, PIPELINE Item 6, Page 2
NEW HAMPSHIRE ELECTRIC COOP		119,960	
PSNH		1,917,377	
<b>TOTAL</b>		<b>2,037,337</b>	

**TYPES OF ELDERLY EXEMPTIONS BEING GRANTED**

Check One	Year Adopted	Check One	Year Adopted
<input checked="" type="checkbox"/> Optional Adjusted Elderly Exemption .....	19 89	<input type="checkbox"/> Expanded Elderly Exemption .....	19
<input type="checkbox"/> Adjusted Elderly Exemption .....	19	<input type="checkbox"/> Standard Elderly Exemption .....	N/A

*(See Instructions)*

**ELDERLY EXEMPTION COUNT**

Number of	_____ at	5,000	Total Number of	_____ at	5,000 =	_____
Individuals	_____ at	10,000	Individuals	_____ at	10,000 =	_____
Applying for	_____ at	15,000	Granted an	_____ at	15,000 =	_____
an Elderly	_____ at	20,000	Elderly	_____ at	20,000 =	_____
Exemption for	22 at	12,000	Exemption for	22 at	12,000 =	264,000
Current year	14 at	25,000	Current year	14 at	25,000 =	350,000
	4 at	50,000		4 at	50,000 =	200,000
			<b>TOTAL</b>			<b>814,000</b>

*(Item 10, page 2 may not exceed this amount)*

**CONSERVATION RESTRICTION  
ASSESSMENT REPORT**

**CURRENT USE REPORT**

Section A Granted In Prior Years	Section B Granted for Current Year	Section C Totals of Sections A & B		Section D Granted In Prior Years	Section E Granted for Current Year	Section F Totals of Sections D & E
No. of Acres	No. of Acres	No. of Acres		No. of Acres	No. of Acres	No. of Acres
392.6	13.9	406.5	FARM LAND	0	0	0
9656.92	171.07	9827.99	FOREST LAND	0	0	0
1517.40	0	1517.40	UNPRODUCTIVE LAND	0	0	0
906.50	0	906.50	WET LAND	0	0	0
564.00	0	564.00	DISCRETIONARY EASEMENTS	0	0	0

Total Number of Acres Exempted under Current Use	<u>13,222</u>
	3
Total Number of Acres Taken Out of Current Use During Year	<u>0</u>
Total Number of Acres Exempted under Conservation Restriction Assessment	<u>6,520</u>
Total Number of Acres Receiving the 20% Recreational Adjustment	<u>123</u>
Total Number of Owners Granted Current Use Assessment	<u>0</u>
Total Number of Owners Granted Conservation Restriction Assessment	<u>0</u>



STATE OF NEW HAMPSHIRE  
Department of Revenue Administration  
Municipal Services Division  
P.O. Box 457  
Concord, N.H. 03302-0457  
(603) 271-3397



# STATEMENT OF APPROPRIATION

VOTED BY THE

CITY/TOWN OF MADISON IN CARROLL COUNTY

Mailing Address: PO BOX 248

MADISON, NH 03849

MARCH 9, 1993 (CONCLUDED APRIL 3, 1993)

(Date of Meeting)

Date April 19, 1993

Wayne H. Swan  
Robert D. Hill  
at 3H Hubbell  
(Please Sign in Ink)

Selectmen of MADISON  
(Governing Body)

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief. RSA 21-J:34.

PENALTY: FAILURE TO FILE WITHIN 20 DAYS AFTER EACH MEETING AT WHICH APPROPRIATIONS WERE VOTED MAY RESULT IN \$5.00 PER DAY PENALTY FOR EACH DAY'S DELAY. RSA 21-J:36.



Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	For Use By Municipality (omit cents)	Reserved For Use By Dept. Of Revenue
<b>GENERAL GOVERNMENT:</b>				
4130	Executive		57,360	
4140	Election, Registration, & Vital Statistics		2,500	
4150	Financial Administration		45,398	
4152	Revaluation of Property			
4153	Legal Expense		8,000	
4155	Personnel Administration		68,720	
4191	Planning and Zoning		4,000	
4194	General Government Building		18,735	
4195	Cemeteries			
4196	Insurance		57,565	
4197	Advertising and Regional Associations			
4199	Other General Government			
<b>PUBLIC SAFETY</b>				
4210	Police		98,200	
4215	Ambulance		13,413	
4220	Fire		34,650	
4240	Bldg. Inspection			
4290	Emergency Management			
4299	Other Public Safety (Including Communications)			
<b>HIGHWAYS AND STREETS</b>				
4312	Highways and Streets		219,500	
4313	Bridges			
4316	Street Lighting		6,500	
<b>SANITATION</b>				
4323	Solid Waste Collection			
4324	Solid Waste Disposal		73,875	
4326	Sewage Collection and Disposal			
<b>WATER DISTRIBUTION AND TREATMENT</b>				
4332	Water Services			
4335	Water Treatment			
<b>HEALTH</b>				
4414	Pest Control		400	
4415	Health Agencies and Hospitals		3,400	
<b>WELFARE</b>				
4442	Direct Assistance		10,000	
4444	Intergovernmental Welfare Payments			
4445	Vendor Payments			
Sub-Totals (carry to top of page 3)			722,216	



Acct. No.	PURPOSE OF APPROPRIATION (RSA 31:4)	W.A. No.	For Use By Municipality (omit cents)	Reserved For Use By Dept. Of Revenue
	Sub-Totals (from page 2)		722,216	
	<b>CULTURE AND RECREATION</b>			
4520	Parks and Recreation		16,940	
4550	Library		15,658	
4583	Patriotic Purposes		400	
4589	Other Culture and Recreation			
	<b>CONSERVATION</b>			
4612	Purchase of Natural Resources		360	
4619	Other Conservation			
4632	<b>REDEVELOPMENT AND HOUSING</b>			
4652	<b>ECONOMIC DEVELOPMENT</b>			
	<b>DEBT SERVICE</b>			
4711	Princ-Long Term Bonds & Notes		6,230	
4721	Int.-Long Term Bonds & Notes		590	
4723	Interest on TAN		30,000	
	<b>CAPITAL OUTLAY</b>			
4901	Land and Improvements			
4902	Mach, Veh., & Equip.			
4903	Buildings			
4909	Improvements Other than Buildings			
	<b>OPERATING TRANSFERS OUT</b>			
4912	To Special Revenue Fund			
4913	To Capital Projects Fund			
4914	To Enterprise Fund			
	Sewer —			
	Water —			
	Electric —			
4915	To Capital Reserve Fund			
4916	To Trust and Agency Funds			
	<b>TOTAL APPROPRIATIONS</b>		792,394	

**HELP!** We ask your assistance in the following: If you have a line item of appropriation which is made up of appropriations from more than one (1) warrant article, please use the space below to identify the make-up of the line total. We hope this will expedite the tax rate process by reducing the number of inquiries from this office.

Acct.	W.A.	Amt.	Acct.	W.A.	Amt.



Acct. No.	SOURCE OF REVENUE	W.A. No.	For Use By Municipality (omit cents)	Reserved For Use By Dept. Of Revenue
<b>TAXES</b>				
3120	Land Use Change Taxes		1,800	
3180	Resident Taxes			
3185	Yield Taxes		17,000	
3186	Payments in Lieu of Taxes			
3189	Other Taxes (Specify Bank Stock Tax Amt.)\$ (BETTERMENT)		6,800	
3190	Interest & Penalties on Delinquent Taxes		90,000	
	Inventory Penalties			
<b>LICENSES, PERMITS AND FEES</b>				
3210	Business Licenses and Permits			
3220	Motor Vehicle Permit Fees		142,000	
3230	Building Permits			
3290	Other Licenses, Permits & Fees		12,000	
<b>FROM FEDERAL GOVERNMENT</b>				
3319	Other			
<b>FROM STATE</b>				
3351	Shared Revenue		43,000	
3353	Highway Block Grant		56,659	
3354	Water Pollution Grants			
3355	Housing and Community Development			
3356	State & Federal Forest Land Reimbursement			
3357	Flood Control Reimbursement			
3359	Other (Including Railroad Tax) FEMA		2,000	
<b>FROM OTHER GOVERNMENT</b>				
3379	Intergovernmental Revenues			
<b>CHARGES FOR SERVICES</b>				
3401	Income from Departments		15,000	
3409	Other Charges			
<b>MISCELLANEOUS REVENUES</b>				
3501	Sale of Municipal Property		8,000	
3502	Interest on Investments		6,000	
3509	Other (WORKERS COMP REFUND)		15,000	
<b>INTERFUND OPERATING TRANSFERS IN</b>				
3912	Special Revenue Fund			
3913	Capital Projects Fund			
3914	Enterprise Fund			
	Sewer —			
	Water —			
	Electric —			
3915	Capital Reserve Fund		127,000	
3916	Trust and Agency Funds			
<b>OTHER FINANCING SOURCES</b>				
3934	Proc. from Long Term Notes & Bonds			
General Fund Balance		For Municipal Use		
Unreserved Fund Balance		\$ 113,000	XXXXXX	XXXXXX
Fund Balance Voted From Surplus		< \$ 50,000 >		
Fund Balance to be Retained		< \$ 0 >	XXXXXX	XXXXXX
Fund Balance Remaining to be Used to Reduce Taxes		\$ 63,000	63,000	
<b>TOTAL REVENUES AND CREDITS</b>			605,259	



SCHEDULE OF TOWN PROPERTY

MAP/LOT	DESCRIPTION	ACREAGE
33-4	School	2.30
8-52	Ward Parcel/Burke Field	58.60
	Town Garage/Fire Station	
34-2	Town Offices	.13
34-8	Historical Society	.53
29-26	Silver Lake Monument Beach	.05
29-21:2	Kennett Park	.70
29-4	Town Hall	.20
27-18	Bathing Beach	2.08
27-21	Beach @ Fowlers	.16
27-17	Back of Fowlers	1.00
26-14	Nichols Beach	.30
20-4	Dam	1.00
20-5	Boat Launch	1.00
20-12	Beach @ Foot of Lake	1.29
20-33	Across from Beach @ Foot of Lake	.87
18-9	Hurricane Point	2.90
18-22	Land opposite Hurricane Point	2.80
16-18:2	Blairs Location	45.00
14-13:4	Off Boulder Road	105.00
14-33	Transfer Station	17.00
11-40:1	Currier Parcel	35.26
11-42	Dump	6.50
11-43	Dump	29.00
8-4	Big Island	2.70
8-54:1	Back of School	8.00
2-6	Everett Parker Property	72.00
2-4	Off Lead Mine Road - McNair	178.00
2-2	Goodwin Forest	279.00
1-2	Other side of West Branch	.50
1-16	ROW Branch Brook	50.00
	Railroad Property(various maps)	<u>87.84</u>
		992.01

COMPARATIVE STATEMENT OF APPROPRIATIONS & EXPENDITURES  
FISCAL YEAR ENDING DECEMBER 31, 1993

TITLE OF APPROPRIATION	APPROPRIATION	RECEIPTS	TOTAL AMOUNT	EXPENDITURES	UNEXPENDED/ (OVERDRAFT)
EXECUTIVE	57,360		57,360.00	58,670.01	( 1,310.01)
ELECT., REG, VITAL STATS	2,500		2,500.00	3,600.41	( 1,100.41)
FINANCIAL ADMINISTRATION	45,398		45,398.00	47,129.37	( 1,731.37)
LEGAL EXPENSES	8,000		8,000.00	18,537.30	( 10,537.30)
PERSONNEL ADMINISTRATION	68,720		68,720.00	70,159.94	( 1,439.94)
PLANNING & ZONING	4,000		4,000.00	3,743.51	256.49
GENERAL GOVERNMENT BLDGS	18,735		18,735.00	20,230.41	( 1,495.41)
INSURANCE	57,565	28,681.46	86,246.46	62,256.03	23,990.43
POLICE	98,200		98,200.00	97,248.72	951.28
AMBULANCE	13,413		13,413.00	13,412.76	.24
FIRE	34,650		34,650.00	31,629.18	3,020.82
HIGHWAYS AND STREETS	219,500	56,659.34	276,159.34	260,537.08	15,622.26
STREET LIGHTING	6,500		6,500.00	6,869.88	( 369.88)
SOLID WASTE DISPOSAL	73,875		73,875.00	89,370.55	( 15,495.55)
PEST CONTROL	400		400.00	284.00	116.00
HOSPITALS	3,400		3,400.00	3,400.00	
DIRECT ASSISTANCE	10,000		10,000.00	9,306.95	693.05
PARKS AND RECREATION	16,940		16,940.00	16,003.64	936.36
LIBRARY	15,658		15,658.00	15,494.56	163.44
PATRIOTIC PURPOSES	400		400.00	562.50	( 162.50)
CONSERVATION COMMISSION	360		360.00	.00	360.00
PRIN-LONG TERM NOTES	6,230		6,230.00	6,389.69	( 159.69)
INT-LONG TERM NOTES	590		590.00	575.45	14.55
INT-TAX ANTICIPATION NOTES	30,000		30,000.00	19,109.17	10,890.83
	792,394	85,340.80	877,734.80	854,521.11	23,213.69

STATEMENT OF BONDED DEBT

TOWN OF MADISON

DECEMBER 31, 1993

SHOWING ANNUAL MATURITIES OF  
OUTSTANDING BONDS AND LONG TERM NOTES

<u>MATURITIES</u>	WARD PARCEL 5% ORIGINAL AMOUNT <u>\$67,500</u>
1994	8,290.34
1995	8,704.86
1996	9,140.10
1997	9,597.10
1998	10,076.96
1999	10,580.81
2000	<u>11,109.83</u>
TOTAL	67,500.00
BALANCE DUE	67,500.00



TOWN CLERK'S REPORT  
FOR YEAR ENDING DECEMBER 31, 1993  
- DR. -

Motor Vehicle Permits		\$147,853.00
Motor Vehicle Permit & Title Fees		3,201.00
Dog Licenses & Penalties	\$392.00	
Dog License Fees (State)	<u>53.00</u>	
Dog Penalties		445.00
Recording Fees (Permanent Record)		25.00
Recording Fees (Vital Statistics)		759.25
Bad Check Fees		1,084.00
Boat Tax		40.00
Filing Fees for Town Office		155.84
Municipal Agent Town Fees		4.00
TOTAL DEBITS		<u>1,442.00</u>
		<u>\$155,009.09</u>

- CR. -

<u>Remittances to Treasurer for Year Ending December 31, 1993</u>		
Motor Vehicle Permits		\$147,853.00
Motor Vehicle Permit & Title Fees		3,201.00
Dog Licenses & Penalties	\$392.00	
Dog License Fees (State)	<u>53.00</u>	
Dog Penalties		445.00
Recording Fees (Permanent Record)		25.00
Recording Fees (Vital Statistics)		759.25
Bad Check Fees		1,084.00
Boat Tax		40.00
Filing Fees for Town Office		155.84
Municipal Agent Town Fees		4.00
TOTAL CREDITS		<u>1,442.00</u>
		<u>\$155,009.09</u>

MARGERY B. MEADER  
TOWN CLERK

BIRTHS REGISTERED IN THE TOWN OF MADISON, N.H.  
FOR THE YEAR ENDING DECEMBER 31, 1993

Date of Birth	Place of Birth	Name of Child	Sex	Name of Father	Maiden Name of Mother
Jun 8	No. Conway	Kevin Douglas Nichols	M	Douglas Theodore Nichols	Julia Ann McNulty
Jun 29	No. Conway	Dillon Andrew Johnson	M	Robert A. Johnson	Rebecca A. Blynn
Jun 30	No. Conway	Benjamin Michael Larradee	M	Len Allen Larrabee	Laura Mae Sanborn
Jul 7	No. Conway	Matthew William Anderson	M	Norris Magnus Anderson	Deborah Ann Hitchcock
Jul 14	No. Conway	Olivia Nevada Bragg	F	Stuart Raymond Bragg	Meribeth C. Travers
Aug 23	Madison	Shelby Alexandra Neal	F	John Edwin Neal	Lois Anne Brooks
Sept 20	Wolfeboro	Abbi Jean Gillis	F	Robert Gillis	Terri Marie Anstead
Sept 21	No. Conway	Andrew Lawrence McAllister	M	Shawn Michael McAllister	Angela Mae Savary
Oct 5	No. Conway	Robert Elliott Starkey	M	John Roger Elliott	Alana Michelle Starkey
Oct 10	No. Conway	Alexander Edgar Dube	M	Roland Jude Dube	Maureen Frances O'Rourke
Oct 28	No. Conway	Maddison Redman Graves	F	Gilbert Lincoln Graves II	Laura Hodgson
Dec 15	No. Conway	Jesse Denali White	F	Bradley Robert White	Barbara Knight
Dec 28	No. Conway	Molly Elizabeth Gaschott	F	Gary George Gaschott	Elizabeth Bouve

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER  
TOWN CLERK

MARRIAGES REGISTERED IN THE TOWN OF MADISON, N.H.

FOR THE YEAR ENDING DECEMBER 31, 1993

Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of each at Time of Marriage	Name, Residence & Official Station of Persons by Whom Married
Apr. 17	Berlin	Richard Lawrence Ouellette Laura Lee Hulse	Madison, N.H. Madison, N.H.	C. Peter Dumont, Minister Berlin, N.H.
May 20	Madison	Wayne Ernest Jones Candy Sue Waterman-Carleton	Madison, N.H. Madison, N.H.	Margery J. MacDonald, Justice Madison, N.H.
May 22	Wolfboro	Mark Thomas Vermeal Alison Gail Ballentyne	Plymouth, N.H. Silver Lake, N.H.	Randolph K. Dales, Episcopal Priest, Wolfboro, N.H.
June 19	Madison	James Kenneth Eldridge Jennifer Lee Brooks	West Ossipee Silver Lake, N.H.	Diane Merrill Pomeroy, Minister, Madison, N.H.
July 10	Tamworth	Merlin Magnus Fallen Jr. Donna Lee Bridges	Madison, N.H. Madison, N.H.	Roy H. Larson Jr., Justice Conway, N.H.
July 24	Madison	Lawrence James Bickford Linda Kay Tarbox	West Newfield, ME West Newfield, ME	David Hughes, Justice Chocorua, N.H.
July 31	Madison	Steven Michael Hoyt Lesley Claire Carrier	Madison, N.H. Madison, N.H.	Richard F. Wilcox, Minister Eaton Center, N.H.
Aug. 1	Wonalancet	Richard Jesse Colcord Marsha Jean Bowles	Madison, N.H. Madison, N.H.	Frederick L. Smith, Minister Madison, N.H.
Aug. 7	Madison	Kevin Ronald Gray Becky Lynn Hatch	Madison, N.H. Madison, N.H.	Dianne D. Medley, Justice No. Conway, N.H.
Aug. 14	Madison	John Davey Moody Cindy Gail Gullo	Madison, N.H. Madison, N.H.	Margery J. MacDonald, Justice Madison, N.H.
Sept. 11	Chocorua	Douglas Andrew Jones Lynn Helen Pelletier	Madison, N.H. Madison, N.H.	Timothy R. O'Donnell, Catholic Priest, Ctr. Ossipee N.H.
Sept. 26	Ctr Sandwich	Toby Vining Eaton Franna Hamel	Ctr Sandwich, N.H. Madison, N.H.	William Nungesser Jr., Justice, Meredith, N.H.
Oct. 9	Ctr Conway	Donald William Marks Margaret Ann Johnson	Madison, N.H. Madison, N.H.	Bruce W. Meyer, Pastor Conway, N.H.
Oct 17	Conway	David Ray Hazen Teena Louise Blake	Madison, N.H. Madison, N.H.	David R. Stuart, Minister Brownfield, ME



Date of Marriage	Place of Marriage	Name and Surname of Groom and Bride	Residence of each at Time of Marriage	Name, Residence & Official Station of Persons by Whom Married
Nov 20	Manchester	Earl D. Baxter Margaret R. Finnilla	Madison, N.H. Madison, N.H.	Mark Steers, Justice Hooksett, N.H.
Dec 19	Lakeport	Michael D. Calkins Gloria B. Aspinall	Madison, N.H. Madison, N.H.	Carol A. Massie, Justice Lakeport, N.H.

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER  
TOWN CLERK

DEATHS REGISTERED IN THE TOWN OF MADISON, N.H.  
FOR THE YEAR ENDING DECEMBER 31, 1993

Date of Death	Place of Death	Name and Surname of the Deceased	Place of Birth	Name of Father	Maiden Name of Mother
Feb 22	No. Conway	George Leon Knight	Massachusetts	Edgar L. Knight	Isabelle Montgomery
Mar 12	Madison	Frederick Joseph White	Connecticut	David A. White	Gertrude M. Doucette
Mar 18	No. Conway	Marion Loud Hurd	New Hampshire	Frank Loud	Alice Thurston
Apr 5	No. Conway	Ethel Louise Jones	Massachusetts	Robert Webster	Etta Calley
May 25	Concord	Laura Elcena Twombly	New Hampshire	Albion L. Twombly	Eva Blanche Tyler
May 31	No. Conway	Elizabeth R. Blauvelt	Massachusetts	Ralph Mazarella	Elizabeth McCann
Jun 17	No. Conway	Ernest Edovard Gariepy	Massachusetts	J. Alphonze Gariepy	Laura Marceau
Jul 18	No. Conway	Margaret E. Blake	New Hampshire	Fred W. Tyler	Jennie Stacey
Jul 19	Madison	Earle Douglas Chute	Massachusetts	William F. Chute	Addie Flint
Jul 21	No. Conway	Helen Marian Phillips	New York	John Jozowski	Pauline Barron
Aug 4	No. Conway	Franziska G. Scmeisser	Germany	Richard Schmeisser	Alma Huth
Aug 24	Madison	Grace M. Gresley	Maine	Reuben Emery	Grace (unknown)
Sept 3	No. Conway	Lora Altuna Gray	New Hampshire	James W. Tyler	Rhoda Tibbetts
Oct 2	Madison	Daniel C. Tubman	Massachusetts	Perry E. Tubman	Alice Woodward
Oct 4	Littleton	Jesse Hatch	New Hampshire	Jesse M. Hatch Sr	Carol P. Wakefield
Nov 16	Madison	Robert Orra Rowell Sr	New Hampshire	Randolph M. Rowell	Bessie Boyd
Dec 24	No. Conway	Rodney L. Eastman Sr.	New Hampshire	Fred H. Eastman	Marguerite Hatch

CERTIFICATE

I hereby certify that the above return is correct to the best of my knowledge and belief.

MARGERY B. MEADER  
TOWN CLERK

TAX COLLECTOR'S REPORT  
FOR THE MUNICIPALITY OF MADISON  
YEAR ENDING DECEMBER 31, 1993

- DR -

	Levies			
	1993	1992	1991	1990
<u>Uncollected Taxes - Beginning of Fiscal Year</u>				
Property Taxes		\$461,899.16	\$ 0.00	\$ 0.00
Precinct Taxes		47,925.80	0.00	0.00
Land Use Change		0.00	0.00	0.00
Yield Taxes		0.00	0.00	0.00
Betterment Taxes		2,001.69	0.00	0.00
<u>Taxes Committed This Year</u>				
Property Taxes	\$2,876,889.65	\$ 1,032.00	0.00	0.00
Precinct Taxes	0.00	826.00	0.00	0.00
Land Use Change	1,600.00	0.00	0.00	0.00
Yield Taxes	0.00	11,244.48	0.00	0.00
Betterment Taxes	4,700.00	0.00	0.00	0.00
<u>Overpayments:</u>				
Property Taxes	1,807.63	526.23	8.70	0.00
Precinct Taxes	0.00	21.18	0.00	0.00
Land Use Change	0.00	0.00	0.00	0.00
Yield Taxes	0.00	0.00	0.00	0.00
Interest Collected on Delinquent Town Taxes	332.31	27,942.77	0.00	0.00
Interest Collected on Delinquent Precinct Taxes	0.00	2,271.52	0.00	0.00
Bad Check Fees				10.00
<u>TOTAL DEBITS</u>	<u>\$2,885,349.59</u>	<u>\$555,750.83</u>	<u>\$ 8.70</u>	<u>\$10.00</u>



<u>Remittances to Treasurer During Fiscal Year</u>	<u>1993</u>	<u>1992</u>	<u>1991</u>	<u>1990</u>
Property Taxes	\$2,406,059.56	\$459,940.16	\$ 0.00	\$ 0.00
Precinct Taxes	0.00	47,549.80	0.00	0.00
Land Use Change	1,600.00	0.00	0.00	0.00
Yield Taxes	0.00	10,326.43	0.00	0.00
Betterment Taxes	4,700.00	2,001.69	0.00	0.00
Interest on Town Taxes	332.31	27,942.77	0.00	0.00
Interest on Precinct Taxes		2,271.52	0.00	0.00
Bad Check Fees	20.00	60.00	0.00	10.00
Overpayments	1,807.63	547.41	8.70	0.00
<u>Abate<del>m</del>ents Made:</u>				
Property Taxes	15,000.17	2,991.00	0.00	0.00
Precinct Taxes	0.00	1,202.00	0.00	0.00
Land Use Change	0.00	0.00	0.00	0.00
Yield Taxes	0.00	0.00	0.00	0.00
Betterment Taxes	0.00	0.00	0.00	0.00
<u>Uncollected Taxes - End of Fiscal Year:</u>				
Property Taxes	455,829.92	0.00	0.00	0.00
Precinct Taxes	0.00	0.00	0.00	0.00
Land Use Change	0.00	0.00	0.00	0.00
Yield Taxes	0.00	918.05	0.00	0.00
Betterment Taxes	0.00	0.00	0.00	0.00
<b>TOTAL CREDITS</b>	<b>\$2,885,349.59</b>	<b>\$555,750.83</b>	<b>\$ 8.70</b>	<b>\$10.00</b>

TAX COLLECTOR'S REPORT  
FOR THE MUNICIPALITY OF MADISON  
YEAR ENDING DECEMBER 31, 1993

- DR. -

	<u>1992</u>	<u>1991</u>	<u>1990</u>	<u>1989</u>	<u>1988</u>
Unredeemed Liens Balance at Beginning of Fiscal Year	\$ 0.00	\$ 154,360.12	\$ 99,605.58	\$ 5,549.36	\$ 3,172.47
Liens Executed During Fiscal Year	214,547.90	0.00	0.00	0.00	0.00
Interest & Costs Collected after Lien Execution	<u>4,109.67</u>	<u>15,504.71</u>	<u>26,536.32</u>	<u>127.69</u>	<u>0.00</u>
TOTAL DEBITS	<u>\$218,657.57</u>	<u>\$169,864.83</u>	<u>\$126,141.90</u>	<u>\$5,677.05</u>	<u>\$3,172.47</u>

- CR. -

	<u>1992</u>	<u>1991</u>	<u>1990</u>	<u>1989</u>	<u>1988</u>
Redemptions	\$ 64,391.58	\$ 71,126.18	\$ 82,149.65	\$ 1,905.34	\$ 0.00
Interest & Costs Collected after Lien Execution	4,109.67	15,504.71	26,536.32	127.69	0.00
Abatements of Unredeemed Taxes	48.42	0.00	0.00	0.00	0.00
Liens Deeded to Municipalities	8,574.80	13,080.08	14,058.45	3,644.02	3,172.47
Unredeemed Liens Balance at End of Year	<u>141,533.10</u>	<u>70,153.86</u>	<u>3,397.48</u>	<u>0.00</u>	<u>0.00</u>
TOTAL CREDITS	<u>\$218,657.57</u>	<u>\$169,864.83</u>	<u>\$126,141.90</u>	<u>\$5,677.05</u>	<u>\$3,172.47</u>

MARGERIE B. MEADER  
TAX COLLECTOR

1993 TREASURER'S REPORT

Cash Balance in Treasury 1-1-93	461,137.59
Receipts for Calendar Year	<u>4,753,809.55</u>
Total Receipts	5,214,947.14
Selectmen Orders Paid	4,524,533.04
Bank Fees	<u>35.00</u>
Total Expended	<u>4,524,568.04</u>
Cash Balance in Treasury 12/31/93	690,379.10
From Town Clerk	
Motor Vehicle Permits	147,853.00
Town Clerk Auto Fees	3,201.00
Dog Licenses	392.00
State Treasurer Fees	53.00
Recording Fees	759.25
Vital Statistics	1,084.00
Municipal Agent Fees	1,442.00
Filing Fees	4.00
Dog Penalties	25.00
Bad Check Fees	40.00
Boat Registrations	<u>155.84</u>
	155,009.09
From Tax Collector	
Levy of 1989	2,033.03
Levy of 1990	108,685.97
Levy of 1991	86,630.89
Levy of 1992	<u>68,501.25</u>
	265,851.14
From Tax Collector (Levy of 1990)	10.00
Tax Collector (Levy of 1991)	8.70
Tax Collector (Levy of 1992)	
Property Tax	459,940.16
Interest	30,214.29
Precinct	47,549.80
Betterment	2,001.69
Overpayment	547.41
Yield	10,326.43
Bad Check Fees	<u>60.00</u>
	550,639.78
Tax Collector (Levy of 1993)	
Property Tax	2,406,059.56
Interest	332.31
Betterment	4,700.00
Overpayment	1,807.63
Current Use	1,600.00
Bad Check Fee	<u>20.00</u>
	<u>2,414,519.50</u>



From State of New Hampshire	
Highway Block Grant	52,071.09
Shared Revenue	44,963.56
Supplemental	4,588.25
Emergency Management	<u>2,016.00</u>
	103,638.90

From Selectmen	
Permits, Licenses & Fees	7,804.48
Departments	34,550.17
Sale of Town Property	32,035.70
Capital Reserve (Fire Truck)	<u>128,548.61</u>
	202,938.48

From All Other Sources	
Fleet Bank - NH	1,050,000.00
Interest on NOW Account	5,741.56
NHMA Dividend	<u>5,451.56</u>
	1,061,193.48

#### OTHER ACCOUNTS

Escrow Account (Road Bond)	
Balance 1-1-93	12,449.83
Interest YTD	265.53
Balance 12-31-93	12,715.36

Madison Conservation Commission	
Balance 1-1-93	2,116.60
Deposit	753.50
Interest YTD	<u>75.92</u>
Total	2,946.02
Withdrawal - NH Association	<u>125.00</u>
Balance 12-31-93	2,821.02

Madison Forest Maintenance Fund	
Balance 1-1-93	8,872.21
Interest YTD	<u>263.41</u>
Balance 12-31-93	9,135.62

Madison Library Construction Account	
Opened Account - May 1993	
Income - Deposits plus interest	103,424.14
Expenses	<u>102,565.10</u>
Balance 12-31-93	859.04

## SELECTMEN'S REPORT

### EXECUTIVE

The Office Market	419.55
The Daily Sun	320.00
Porter Office Machines	3,508.00
Robin Frost (Wages)	19,732.37
Robin Frost (Reimbursements)	261.11
Henry S. Hubbell	13,594.00
McBee Systems	66.98
Stamped Envelope Agency	320.00
New England Telephone	1,021.95
Postmaster	616.00
NH Assoc of Assessing Officials	20.00
New Hampshire Municipal Assoc	873.98
The Thumbprint	1,914.00
AT&T	83.82
Adams Upholstery	10.00
UVM Conferences	70.00
Beth Clarke	391.00
Silver Lake Hardware	38.31
Butterworth	336.58
Office Furniture Center	453.85
Real Data Corp	41.00
MacDurgin Associates	4,520.00
Minuteman Press	40.00
MRD Copy Center	15.50
Registry of Deeds	70.60
Homestead Press	80.55
Loring, Short & Harmon	114.00
Mountain Valley Business Machines	50.00
Percy H. Hill	59.97
Independent-Granite State Publishing	51.00
NH Water Resources Division	75.00
NH Wetlands Board	50.00
State of New Hampshire	41.00
Henry S. Hubbell	2,574.00
Wayne F. Lyman	2,574.00
Percy H. Hill	2,574.00
Mass Financial Services	89.94
Office of State Planning	5.00
Henry S. Hubbell (Reimbursements)	<u>1,592.95</u>
Expended	58,670.01
Appropriated	<u>57,360.00</u>
Overdraft	1,310.01

### ELECTION, REGISTRATION & VITAL STATISTICS

Treasurer, State of New Hampshire	808.00
The Daily Sun	255.00
Municipal Computer Service, Inc.	94.85

John Zemla	228.80
Priscilla Ward	154.00
Charlotte Hill	154.00
Joan Lyman	154.00
Jane Lyman	154.00
Norma Jones	597.76
Franna Eaton	500.00
Barbara Savary	<u>500.00</u>
Expended	3,600.41
Appropriated	<u>2,500.00</u>
Overdraft	1,100.41

#### FINANCIAL ADMINISTRATION

National Notary Association	22.45
Ruth R. Ham	3,260.06
Margery B. Meader	18,804.76
Joyce A. Richardson	11,332.00
Loring, Short & Harmon	224.00
New England Telephone	611.85
Registry of Deeds	1,565.80
Trend Business Forms	75.48
NHTCA	7.00
Postmaster	1,886.12
Independent-Granite State Publishing	63.75
The Daily Sun	63.00
Homestead Press	508.30
Mason + Rich, P.A.	4,771.22
Independent Color Press	185.00
AT&T	83.21
Margery B. Meader (Reimbursements)	157.47
NH Tax Collectors Association	55.00
NH Town & City Clerks Association	20.00
The Lock Shop	107.70
Treasurer, State of New Hampshire	51.50
The Office Market	46.25
NE Assoc of City and Town Clerks	10.00
Cooper, Deans & Cargill, P.A.	3,080.00
MacLean Hunter Market Reports	96.00
Schwab, Inc.	<u>41.45</u>
Expended	47,129.37
Appropriated	<u>45,398.00</u>
Overdraft	1,731.37



LEGAL EXPENSE

Cooper, Deans & Cargill, P.A.	5,432.00	
H. Edmund Bergeron Civil Engineers	5,155.80	
Internal Revenue Service	<u>7,958.50</u>	
Expended	18,537.30	
Appropriated	<u>8,000.00</u>	
Overdraft	<u>10,537.30</u>	

PERSONNEL ADMINISTRATION

Mass Financial Services	<u>4,000.00</u>	
		4,000.00
NHMA Insurance Trust	<u>50,877.73</u>	
		50,877.73
Fleet Bank - NH Employee Contribution	27,262.36 <u>(13,633.68)</u>	
		13,628.68
New Hampshire Retirement Employee Contribution	9,367.89 <u>(7,714.36)</u>	
		<u>1,653.53</u>
Net Expended		70,159.94
Appropriated		<u>68,720.00</u>
Overdraft		<u>1,439.94</u>

PLANNING AND ZONING

Planning

Carroll County Registry of Deeds	268.00	
Melendy, Gordon & Lee, P.A.	132.00	
Office of State Planning	36.50	
Architectural Woodwork	7.00	
Postmaster	336.17	
Larry Monet	236.06	
American Residuals & Talent, Inc.	295.59	
UNH	10.00	
Independent-Granite State Publishing	27.54	
HND Associates	1,300.00	
The Daily Sun	14.00	
NHMA	<u>25.00</u>	
Total Planning		2,687.86

## Zoning

Independent-Granite State Publishing	103.27	
Robin Frost	351.97	
The Daily Sun	14.00	
Law Office of Laurence F. Gardner	<u>586.41</u>	
Total Zoning		<u>1,055.65</u>
Total Expended		3,743.51
Appropriated		<u>4,000.00</u>
Unexpended		256.49

## GENERAL GOVERNMENT BUILDINGS

Johnson and Dix Fuel Corp	3,367.52	
Silver Lake Hardware	1,338.90	
PSNH	5,289.38	
Stanley Eldridge	250.00	
Susan Rushinski	2,585.00	
Chick Industrial Packaging	244.00	
Martin & Stang	4,970.01	
JDM Company	110.79	
Laconia Electric Supply	60.27	
North Conway Disposal Service	515.00	
Colcord Plumbing & Heating	118.74	
Village Electrical Supply	74.00	
The Lock Shop	71.80	
Silver Lake Masonry	<u>1,235.00</u>	
Expended	20,230.41	
Appropriated	<u>18,735.00</u>	
Overdraft	1,495.41	

## INSURANCE

Compensation Funds of NH	32,997.00	
NHMA Property-Liability Trust, Inc.	26,050.03	
Pike-Conway-Dahl Insurance	<u>3,209.00</u>	
Expended	62,256.03	
Appropriated	<u>57,565.00</u>	
Overdraft	4,691.03	

## POLICE

The Office Market	164.37	
Malcolm J. MacDonald	31,200.00	
Michael Davis	26,835.12	
Scott A. Frost	25,218.39	
Irving Oil Corporation	71.49	

State of NH-Dept of Transportation	2,552.95
Trademark Graphics, Inc.	22.30
Profile Motors	1,746.54
Firehouse Photo	121.60
Butterworths	263.56
The Memorial Hospital	416.60
New England Telephone	992.49
Mountain Valley Car Wash	249.75
Neptune, Inc.	155.00
NDOA 6th Annual Conference	120.00
Elliott Auto Center	543.34
The Sargent-Sowell Co.	245.83
Silver Lake Hardware	111.12
Treasurer, State of New Hampshire	70.00
Malcolm J. MacDonald(Reimbursements)	495.00
SOLO	250.00
AMC	375.00
James K. Eldridge	1,903.50
Scott A. Frost(Reimbursements)	223.47
NH Assoc of Chiefs of Police, Inc.	50.00
Nationwide Sports Distributors	399.19
Ossipee Mountain Electronics	396.44
Village Gun Shop	15.00
Moore Medical Corp	214.30
AT&T	111.87
Silver Lake Body	10.00
Michael Davis(Reimbursements)	60.00
Madison Garage	7.00
Minuteman Press	51.43
Clarks Garage	30.00
RMC Graphics	35.00
Baileys Auto Supply, Inc.	64.63
Frechette Tire Company	701.41
David C. Riss, MD	93.50
R&J Wescott Firearms	92.00
White Sign	101.20
Hawills Limited	167.00
Patch's and Son Gun Shop	63.00
Ray McCreadie	100.00
Postmaster	65.25
Rick Davidson Photo and Camera Shop	69.99
Dolley Madison's Store	<u>2.59</u>
Expended	97,248.72
Appropriated	<u>98,200.00</u>
Unexpended	951.28

#### FIRE DEPARTMENT

Elliotts Auto Center	12.00
New England Telephone	669.76
Baileys Auto Supply, Inc.	61.06



National Fire Protection Association	170.00
Memorial Hospital	346.30
Ossipee Mountain Electronics	3,209.50
OVMAA	2,000.00
Postmaster	11.25
Silver Lake Hardware	108.73
Dolley Madisons Country Store	67.69
Portland Welding Supply	891.60
Emergency Medical Update	898.00
C&S Specialty, Inc.	15.00
Ossipee Auto Parts	43.97
Moore Medical Corp	1,308.37
Dynamed	1,321.00
Taylor Rental	49.35
The Office Market	115.58
Southeastern Emergency Equipment	171.00
West Ossipee Fire Assoc.	325.00
Richard Colcord	48.00
Meadowood Fire Training Center	310.00
SAS Auto Parts	261.66
Lakes Region Fire Apparatus	4,247.03
Madison Firefighters Fund	1,567.22
Madison Garage	104.50
AT&T	5.13
Alert-All	135.00
ESC Enterprise	80.00
Steven R. Porter	20.00
Rebecca Beaulieu	20.00
Corey Birkbeck	35.00
Conway Village Fire District	1,740.00
Meadowood County Area Fire Dept	1,430.00
Bergeron Associates	2,894.28
Fire Tech & Safety	156.55
David C. Riss, MD	151.88
Minuteman Press	99.60
Wearguard	731.41
Fire Resources, Inc.	17.59
Madison Rescue Squad	1,607.42
The Lock Shop	12.00
Pufco	293.75
Fire/Rescue Member Reimbursements	3,800.00
Anton Enterprises	<u>16.00</u>
Expended	31,629.18
Appropriated	<u>34,650.00</u>
Unexpended	3,020.82

## HIGHWAYS AND STREETS

Granite State Minerals	6,747.41
J.E. Shackford & Sons, Inc.	23,793.00
Berlin Spring, Inc.	1,237.53
Future Supply Corp.	1,205.14
Baileys Auto Supply, Inc.	5,534.62
Alvin J. Coleman & Son, Inc.	17,176.15
Conway Tractor and Equipment	31.86
RC Hazelton Co., Inc.	16,188.49
William C. Chick, Sr.	29,982.00
Kevin R. Gray	26,656.20
Raymond A. Waterhouse	23,641.88
Alan C. Gilman	20,932.90
William C. Chick Jr.	1,528.25
Elwin King	2,059.88
Merlin M. Fallen, Jr.	1,725.00
Jesse E. Lyman, Inc.	14,878.61
Riverside Service	2,348.59
Specialties in Wrought Iron	818.15
New England Telephone	598.43
Howard P. Fairfield, Inc.	11,736.10
Benjamin Savary	4,360.50
Caterpillar Financial Services Corp.	14,400.00
Frechette Tire Company	3,507.87
SAS Auto Parts Co.	718.23
Southworth-Milton, Inc.	2,730.90
Osgood Bros., Inc.	1,385.47
Silver Lake Hardware	283.73
Ossipee Mountain Eletronics	782.40
Portland Welding Supply	273.25
Profile Motors, Inc.	2,364.95
Donbeck Sales	37.75
Metco	1,187.42
WH Shurtleff, Co.	2,190.00
Steven B. Thomas	1,798.75
Portland Glass	168.18
Arthur Whitcomb, Inc.	3,826.61
Madison Garage	145.00
Doris Bickford	866.25
Del R. Gilbert & Son Block Co.	72.78
The Kennett Corporation	5,497.00
AT&T	4.64
White Sign	721.20
Coleman Rental & Supply, Inc.	138.65
Scotty C. Eldridge	2,956.20
Burtco	1,151.79
Elliott Auto Center	15.27
Deer River Lumber Co.	59.60
SA McLean, Inc.	72.50
<hr/>	
Expended	260,537.08
Appropriated	219,500.00
Overdraft	41,037.08

SOLID WASTE DISPOSAL

Maple Ridge Septic System	900.00
Waste Management - NH	48,447.85
David R. Altenbern	22,638.50
GS Abbott & Sons	690.00
New England Telephone	629.80
American Air Systems	60.40
Rochester Truck Repair	422.48
State of New Hampshire-DES	50.00
David R. Altenbern (Reimbursements)	162.58
Silver Lake Hardware	161.35
Frechette Tire Company	3,573.52
Alvin J. Coleman & Son	1,468.98
Raymond Ward	887.80
ATWS	1,619.52
TST Management	1,090.00
Baileys Auto Supply Co.	74.43
North Conway Incinerator Service	1,190.00
Northern Tire and Alignment	194.14
AT&T	7.00
Chemical Waste Management, Inc.	<u>5,102.20</u>
Expended	89,370.55
Appropriated	<u>73,875.00</u>
Overdraft	15,494.55

PARKS AND RECREATION

SNH	357.14
Silver Lake Hardware	220.83
Sport Supply Group	286.55
Village District of Eidelweiss	640.00
Madison Little League	430.00
Paris Farmers Union	157.95
Maple Ridge Septic Service	1,975.00
Center Harbor Dock & Pier Co.	386.40
Local Lawn & Garden	8,040.00
Nancy B. Boyer	1,056.77
Heather R. Littlefield	540.00
MWV Chapter American Red Cross	270.00
PC Hoag & Co.	685.00
State of New Hampshire-DES	48.00
JE Shackford & Sons, Inc.	410.00
SLAM	<u>500.00</u>
Expended	16,003.64
Appropriated	<u>16,940.00</u>
Unexpended	936.36



## LIBRARY

World Almanac Education	17.31
Carolyn R. Busell (Wages)	9,549.38
Good Housekeeping	9.97
Carolyn R. Busell (Reimbursements)	946.17
Kathy Jo Wellinghurst	582.50
Baker & Taylor	1,362.53
Brodart Co.	156.42
New England Telephone	373.71
School for Lifelong Learning	176.50
National Geographic	21.00
National Wildlife Federation	31.00
NHLA	10.00
Northeast Information Services	32.50
Popular Mechanics	9.97
Popular Science	19.95
Bearcamp Video Cooperative	150.00
Genealogical Publishing Co., Inc.	41.00
National Geographic World	12.95
Upstart	41.23
NHLTA	70.00
Kids Discover	17.95
Rivershore Reading Store	24.50
Minuteman Press	90.51
Subscription Services of America	86.30
University Book Service	181.32
AT&T	1.32
Xerox Corp.	380.25
Independent-Granite State Publishing	20.00
Danette V. MacArthur	25.00
Smithsonian Institution	11.00
Tamara Flanigan	120.00
The H.W. Wilson Company	95.00
Commerce Register, Inc.	15.50
NH Home Schooling Coalition	8.50
Musical Heritage Society	43.37
World Book, Inc.	559.00
Grolier Educational Corp.	58.00
The Daily Sun	117.00
Architectural Digest	<u>25.95</u>
Expended	15,494.56
Appropriated	<u>15,658.00</u>
Unexpended	163.44

AMBULANCE

Lord's Ambulance Service	<u>13,412.76</u>
Expended	13,412.76
Appropriated	<u>13,413.00</u>
Unexpended	.24

STREET LIGHTING

PSNH	<u>6,869.88</u>
Expended	6,869.88
Appropriated	<u>6,500.00</u>
Overdraft	369.88

PEST CONTROL

Hussey's Veterinary Hospital	<u>284.00</u>
Expended	284.00
Appropriated	<u>400.00</u>
Unexpended	116.00

HOSPITALS

Huggins Hospital	1,700.00
Memorial Hospital	<u>1,700.00</u>
Expended	3,400.00
Appropriated	<u>3,400.00</u>
Unexpended	.00

DIRECT ASSISTANCE

Town	<u>9,306.95</u>
Expended	9,306.95
Appropriated	<u>10,000.00</u>
Unexpended	693.05

PATRIOTIC PURPOSES

Morning Glory Flag and Gift Shop	149.00
Norman Van Wickler	9.00
Varsity Beverage	18.50
Abbott's Ice Cream	42.00
Old Glory Flag Shop	144.00
Kennett High School Band	<u>200.00</u>
Expended	562.50
Appropriated	<u>400.00</u>
Overdraft	162.50

CONSERVATION COMMISSION EXPENDABLE TRUST

Conservation Comm Expendable Trust	<u>753.50</u>
Expended	753.50
1992 Appropriation	1000.00
Less: 1992 Expended	360.00
Plus: Owed from 1991	<u>113.50</u>
	<u>753.50</u>
	.00

PRINCIPAL - LONG TERM BOND AND NOTES

Fleet Bank - NH	<u>6,389.69</u>
Expended	6,389.69
Appropriated	<u>6,230.00</u>
Overdraft	159.69

INTEREST - LONG TERM BONDS AND NOTES

Fleet Bank - NH	<u>575.45</u>
Expended	575.45
Appropriated	<u>590.00</u>
Unexpended	14.55

INTEREST ON TAX ANTICIPATION NOTES

Fleet Bank - NH	<u>19,109.17</u>
Expended	19,109.17
Appropriated	<u>30,000.00</u>
Unexpended	10,890.93



TAX ANTICIPATION NOTES

Fleet Bank - NH 1,050,000.00

ABATEMENTS AND REFUNDS

Expended	6,831.23
Appropriated	<u>.00</u>
Overdraft	6,831.23

TRUSTEE OF TRUST FUNDS EXPENSE

Fleet Bank - NH	<u>5.00</u>
Expended	5.00
Appropriated	<u>.00</u>
Overdraft	5.00

COUNTY TAXES

Donald Banks, Treasurer	<u>138,262.00</u>
Expended	138,262.00
Appropriated	<u>138,262.00</u>
Unexpended	.00

PRECINCT TAXES

Village District of Eidelweiss	<u>243,012.00</u>
Expended	243,012.00
Appropriated	<u>243,012.00</u>
Unexpended	.00

TAXES BOUGHT BY TOWN

Margery B. Meader, Collector	<u>214,547.70</u>
Expended	214,547.70
Appropriated	<u>214,547.70</u>
Unexpended	.00

MADISON SCHOOL DISTRICT

Balance due January 1, 1993	1,153,098
Appropriation	<u>2,040,995</u>
Total Available	3,194,093
Expended	<u>1,936,098</u>
Due School District	1,257,995

HUMAN SERVICES

(Articles 12,15,22,23,24,25,26,27,28,29,30 & 31-1993)

Expended	13,629.00
Appropriated	<u>13,629.00</u>
	.00

LIBRARY STUDY

(Article 10 - 1990)

Postmaster - Silver Lake	124.77
Bergeron Consulting & Technical	<u>108.73</u>
Expended - 1993	233.50
Expended previously	<u>4,141.00</u>
Total Expended	4,374.50
Appropriated	<u>4,375.00</u>
Unexpended	.50

PORTABLE POND

(Article 9 - 1993)

C & S Specialty, Inc.	<u>1,200.00</u>
Expended	1,200.00
Appropriated	<u>1,200.00</u>
	.00

FIRE TRUCK

(Article 2 - 1993)

Pufco	1,900.00
Kovatch Mobile Equipment Corp.	<u>41,800.00</u>
Expended	43,700.00
Appropriated	<u>160,401.00</u>
Unexpended	<u>116,701.00</u>

WARD PARCEL

THIS WILL APPEAR IN THE BONDED DEBT SCHEDULE IN FUTURE YEARS

(Article 6 - 1993)

Gerald Ward	3,750.00
May Ward	<u>3,750.00</u>
Expended	7,500.00
Appropriated - 1993	<u>7,500.00</u>
	.00

TOWN HALL

(Article 10 - 1993)

Collin Beaulieu	<u>12,250.00</u>
Expended	12,250.00
Appropriated	<u>15,000.00</u>
Unexpended	<u>2,750.00</u>

MADISON LITTLE LEAGUE

(Article 13 - 1993)

The Flanigan Agency	<u>490.00</u>
Expended	490.00
Appropriated	<u>620.00</u>
Unexpended	<u>130.00</u>

LIBRARY CONSTRUCTION

(Article 4 - 1993)

Madison Library Construction Account	<u>1,500.00</u>
Expended	1,500.00
Appropriated	<u>30,000.00</u>
Unexpended	<u>28,500.00</u>



WAGE AND BENEFIT STATEMENT FOR FULL/PART TIME EMPLOYEES

EMPLOYEE	WAGES	FICA	HEALTH	RETIREMENT	TOTAL	FULL/PART
MacDonald	31,150.50		6,103.08	955.68	38,209.26	Full
Davis	26,835.12		6,103.08	823.05	33,761.25	Full
Frost, S.	25,218.39		6,103.08	768.23	32,089.70	Full
Meader	18,804.76		4,520.76	542.13	23,867.65	Full
Richardson	11,332.00	866.99	4,520.76		16,719.75	Full
Frost, R.	20,046.34	1,533.58		564.97	22,144.89	Full
Chick, Sr.	29,982.00	2,293.60	6,103.08	846.83	39,225.51	Full
Gray	26,656.20	2,039.29	4,916.34	752.80	34,364.63	Full
Waterhouse	23,641.88	1,808.41	6,103.08	671.40	32,224.77	Full
Gilman	20,932.90	1,601.40	4,520.76		27,055.06	Full
Altenbern	<u>22,638.50</u>	<u>1,731.93</u>	<u>2,260.44</u>	<u>621.81</u>	<u>27,252.68</u>	Full
Subtotal Full	257,238.59	11,875.20	51,254.46	6,546.90	326,915.15	
Eldridge	1,903.50	145.62			2,049.12	Part
Flanigan	120.00	9.18			129.18	Part
Busell	9,549.38	730.71			10,280.09	Part
Thomas	354.25	27.12			381.37	Part
Chick, Jr.	1,528.25	116.90			1,645.15	Part
King	2,059.88	157.57			2,217.45	Part
Fallen, Jr.	1,725.00	131.98			1,856.98	Part
Ward, R.	887.80	67.93			955.73	Part
Boyer	997.50	76.32			1,073.82	Part
Littlefield	548.63	42.00			590.63	Part
Wellinghurst	582.50	44.54			627.04	Part
Zemla	228.80	17.49			246.29	Part
Ward, P.	154.00	11.77			165.77	Part
Hill	154.00	11.77			165.77	Part
Lyman, Joan	154.00	11.77			165.77	Part
Lyman, Jane	154.00	11.77			165.77	Part
Jones	591.00	50.66			641.66	Part
Eaton	500.00	38.25			538.25	Part
Savary	<u>500.00</u>	<u>38.25</u>			<u>538.25</u>	Part
Subtotal Part	22,692.49	1,741.60			24,434.09	
Grand Totals	279,931.08	13,616.80	51,254.46	6,546.90	351,349.24	

## MADISON SCHOLARSHIP FUND

Since its inception in 1987 the Fund has awarded 21 scholarships to Madison students totaling \$7,500. This was made possible through the continued generosity of residents, taxpayers, and local organizations who contributed \$5,440 in response to the 1993 fund drive.

Students receiving awards in 1993 are attending Baylor University, Colby-Sawyer College, Roger Williams College, Keene State College, and the American College for the Applied Arts. This is the first year the Edward Granville Award was made in memory of a Madison native who was among the pioneers of early aviation.

Applicants for consideration for a scholarship must be residents of the Town, have graduated from the Madison Elementary School or equivalent, graduated from high school or the equivalent, and been accepted at a school or college for post secondary education. The fund is also available to residents who have postponed higher education plans. Awards are made on the basis of scholarship, school and community activities, and need, weighted equally.

Respectfully submitted,

Virginia Currier  
Edward Engler  
Charlotte Hill  
Cheryl Littlefield  
Debra Noyes  
Percy Hill, Chairman

MADISON TOWN AND SCHOOL LIBRARY  
1993 ANNUAL REPORT

1993 was the 100th anniversary of Madison having a public library available to residents of the community. It has been an exciting year with many activities - the most important of which is starting a new library building near the Fire Station.

In commemoration of the library's centennial year, the summer reading program had a "Happy 100th Birthday" theme. Twenty four youngsters participated in the celebration. The birthday was also celebrated at the fourth annual Book and Author Luncheon held in October.

The Library has been a busy place all year. 397 library classes were taught to the elementary school children. Lessons included library research skills, book talks, listening to stories, and checking out books and audio tapes.

Circulation has continued to grow. 8761 items were checked out in 1993 as compared to 8247 items in 1992. This number includes 901 videos that were circulated free of charge.

The library held twelve programs during the year. In January Ed and Louise McKinney gave a slide presentation of their trip to Greece. In May a pre-schoolers party was held so that the children could make Mothers' Day gifts for their mothers. In June, the annual "Thank You, Volunteers" luncheon was held. The summer reading program was held the month of July. The Book Sale and Little Red Wagon were part of the Old Home Week celebration in August. A pre-schoolers party was held August 19. The youngsters came in pajamas to hear bedtime stories and have a bedtime snack. The fourth annual Book and Author Luncheon was held October 2 at the Silver Lake Town Hall. Guests heard Wil and Ellie Myers speak and show slides on their archaeological work in the Mediterranean area. A Blue Grass Concert was presented October 17 at the Multi-purpose Room. Ken Fowler and his friends entertained for two hours. A pre-schoolers' Halloween Party was held October 30. Eleven youngsters attended in costume and had a good time. Fourteen 5th and 6th graders graduated from a six-week babysitters' course taught by Peg Blanchard and Carolyn Busell in cooperation with the 4-H Extension Service on November 22. An Open House was held December 4.

In addition to the special events, the library has an on-going informal book discussion group that meets. The Great Books Discussion Group meets at the library monthly.

The library participates in the State Library Inter-library Loan System and is a member of both the Bear Camp and Northern Carroll County Cooperatives. Because of the dedication of volunteers, the library is open six days a week, a total of 24 hours per week.

Hours:

Mon; Thur; Fri. - 1 -4 p.m.  
Tuesday 1 -5 p.m.  
Wednesday 12 - 3 p.m.  
Saturday 9 - 5 p.m.

Respectfully Submitted,

Carolyn Busell, Librarian



MADISON LIBRARY  
1993 FINANCIAL REPORT

Appropriated at 1993 Town Meeting \$15,658.00

Expended

Audio	221.46	
Books	1444.38	
Encyclopedias	559.00	
Subscriptions	397.18	
Video	498.98	
		3121.00
Salary	9545.26	
Substitute Salary	522.50	
Professional Improvement	498.83	
Dues	80.00	
		10646.59
Programs	98.08	
Postage and Miscellaneous	220.24	
Supplies	523.30	
Copier	416.50	
Telephone	315.65	
		1573.77
Capital Expense (10 chairs)	89.70	
		89.70
Total Spent		\$15,431.06
Under Expended		226.94
		\$15,658.00

# MADISON LIBRARY BUILDING COMMITTEE

## REPORT

In August of 1991 the Library Trustees' authorized the building of a new Town Library to be built on Town owned land adjacent to the fire station. A fund drive has been ongoing since that date and as of January 1994 approximately \$145,000 has been raised which includes the \$30,000 appropriated by the Town in 1993. Contributions have been received from 270 sources. In addition \$12,000 of material and labor has been donated by local contractors and material suppliers.

Actual construction of the Library was started in April of 1993. The exterior of the building is now complete. Work is proceeding on the interior of the building and should be completed during the second quarter of this year. Funds are available for this work but still required is \$20,000 for the interior furnishings. Another appeal will soon be initiated to cover this sum and optimistically the completed library will be ready for occupancy by July 1994.

Madison Library Building Committee  
Shawn Bergeron  
Carolyn Busell  
Robert Dannies, Chairman  
Percy Hill  
Barbara Luoma  
Ed McKinney  
Robert Newton  
Jesse Shackford III  
Gene O'Brien

## MADISON POLICE DEPARTMENT

1993

In 1993, the Madison Police Department responded to seven hundred and thirty-seven calls for service. That number is fourteen more calls than in 1992. Each year the number of calls for service from the Police department increases. A breakdown of the calls is as follows: Assist to Other Departments (fire, rescue, court service, other police, etc) - 85, Alarms - 83, Public Service (cars off road, wires down, trees down, unlocks, etc.) - 78, Animal Complaints - 73, Motor Vehicle Accidents - 52, Theft - 40, Domestic - 39, Disturbance - 36, Motor Vehicle Complaints - 31, Criminal Mischief - 29, Recovered Property - 22, Trespass - 20, Burglary - 20, Suspicious Incident - 18, Attempt to Locate - 15, Suspicious Vehicle - 15, Civil - 14, Harassing Phone Calls - 14, Off Highway Recreational Vehicle Violation - 10, Suspicious Person - 9, Missing Person/Runaway - 7, Bad Checks - 6, Warrant Arrest - 5, Operating After Suspension - 4, Littering - 2, Sexual Assault - 2, Lost Property - 2, Drug Investigation - 2, Assault - 1, Indecent Exposure - 1, Death Investigation - 1, and Welfare of a Child - 1.

Responding to calls for service is only a small piece of the police department pie. The investigation, report writing, court filing, and trial take an even bigger piece of the pie. We cannot do the job we are asked to do with the size department we have, without the help and support of the community. All you have to do is read the newspapers and watch TV to see that negativism and lack of respect for others is bringing our town and country to a low point. I am writing this report on the very day that we have a juvenile petition to serve on a sixteen year old child who stabbed another in the neck and then cut that person in the leg with a knife. The violence that you see on TV isn't something that happens in "big cities" or "other places". We are in need of a strong police force. We are not asking for a larger department, but we are asking you to support the police force you have. When you see a crime take place, you should give that information to one of the officers. If you don't want to get involved, you can give us the information and let us do the best we can without your involvement. Support the budget as requested by the Police Chief and town Selectmen.

Sincerely,

Malcolm J. MacDonald



## MADISON FIRE DEPARTMENT

### 1993 ANNUAL REPORT

In the year of 1993, the Fire Department and Rescue Squad combined answered a total of 139 calls for service!

The average time from the initial tone from Carroll County Fire Dispatch until apparatus was responding was four (4) minutes. The average time from the Fire Station until on the scene was five (5) minutes., The average time that an incident lasted was fifty-four (54) minutes.

We utilized mutual aid eighteen times this year and provided mutual aid to surrounding towns about as much. This year the Fire Department has submitted an article to formally have the backing of the town to provide mutual aid and to receive mutual aid from surrounding towns. This has been the case since the Fire Department was formed back sometime around 1930. All towns in the Ossipee valley Mutual Aid Association are submitting this same article on advice from the State Fire Marshal as the first step to be a State recognized mutual aid system.

We recently accepted delivery of our new K.M.E. fire engine. We were able to follow and monitor its construction closely due to trips to Pennsylvania and Massachusetts to the two places at which it was built. This was very helpful as we were involved in solving any issues that have arisen. With minor adjustments here and there, the Fire Department and members of surrounding departments who have stopped by and gone over the truck are very impressed. The way this truck is designed and having a class A and class B foam system built into the pump, this truck is set up better than any other truck in the Ossipee Valley Mutual Aid Association and will serve this town for many years to come.

The Fire Department has had a good year, morale is up, we gained a few new members and lost a few members. The Fire Department will greatly miss the efforts of Edward Call as he has moved from the immediate area. Edward first became an EMT in 1984 and has been involved with the Rescue and Fire Department ever since. Edward was presented with a plaque recognizing him for his efforts.

The Fire Department would like to thank the entire town for supporting us by supplying us with the means to perform our jobs to the greatest potential possible!

I would like to express my thanks to Dr. Edward Willett for donating the computer to the Fire Department, it saves me a tremendous amount of time. I would like to thank the three elected Fire Commissioners, Jesse Shackford, III, Carl Arnold, and Wilbur Meader for their outstanding guidance and support. I'd like to thank the Madison Police Department, the Sheriff's Department, the State Police and all mutual aid towns for their

support throughout the last year.

I thank Corey Birkbeck (1st Deputy) for too many things to mention. Corey has been extremely important to a successful year. He has performed to the highest caliber of a fire officer for this town.

In the last few minutes it took you to read this letter, someone in this country has lost their life due to fire. Possibly this was due to no fire escape plan, a dead battery in a smoke detector, a doorway or bulkhead not shoveled or absence of a smoke detector. Everyone can afford a \$7.00 to \$25.00 investment in your child's life!

When was the last time you checked the operation of your smoke detectors?

Very sincerely,

Richard Colcord  
Fire Chief  
Madison Fire Department





STATE OF NEW HAMPSHIRE  
 DEPARTMENT of RESOURCES and ECONOMIC DEVELOPMENT  
 DIVISION of FORESTS and LANDS

172 Pembroke Road P.O. Box 856 Concord, New Hampshire 03302-0856

603-271-2214  
 FAX: 603-271-2629

STEPHEN K. RICE  
 Commissioner

JOHN E. SARGENT  
 Director

December 14, 1993

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

During Calendar Year 1993, the State of New Hampshire experienced an average number of wildfires. The three leading causes of these wildfires were campfires left unattended, unsupervised children and debris fires that escaped control. All of these fires are preventable, but ONLY with your help!

Please help your town and state forest fire officials with forest fire prevention. New Hampshire State Law (RSA 224:27 II) requires that, "No person, firm or corporation shall kindle or cause to be kindled any fire or burn or cause to be burned any material in the open, except when the ground is covered with snow, without first obtaining a written fire permit from the Forest Fire Warden of the town where the burning is to be done."

Violations of RSA 224:27 II and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$1,000 and/or a year in jail and you are also liable for all fire suppression costs.

The State of New Hampshire, Division of Forests and Lands assisted many towns in wildland fire suppression during 1993 and participated in many fire prevention programs. This year, the nation is celebrating Smokey Bear's 50th anniversary. The State of New Hampshire Forest Protection Bureau will be working with many communities to spread the fire prevention message - "Remember...Only YOU can prevent forest fires. Fire prevention is the most cost effective fire suppression tool. Please be careful around fires and help us and our communities have a fire safe year.

**"REMEMBER...SMOKEY HAS FOR FIFTY YEARS!"**

FOREST FIRE STATISTICS - 1993

	<u>STATE</u>	<u>DISTRICT</u>	<u>TOWN OF</u> <u>MADISON</u>
Number of Fires	545	<u>1</u>	
Acres Burned	224	<u>1.0</u>	

*Robert E. Boyd*  
 Forest Ranger

*Richard Colcord*  
 Forest Fire Warden



Forest Protection (603) 271-2217  
 Forest Management (603) 271-3456

Land Management (603) 271-3456  
 Information & Planning (603) 271-3457

TDD ACCESS: RELAY NH 1-800-735-2964 recycled paper

DIVISION OF FORESTS AND LANDS 603-271-2214



Madison Rescue Squad  
1993 Annual Report

1993 proved to be a very busy year for the Madison Rescue Squad, both doing a lot of work for the community and responding to actual emergencies.

The Rescue Squad saw an increase in calls this year over last, with the membership responding both locally and giving mutual aid to our surrounding towns on various types of emergencies. The over all year saw an increase of approximately 25% over last year.

The Rescue Squad did quite a bit of work for our community as we held a Citizen's CPR Course to help people become more aware of what to do in an actual Emergency. We also took a day and brought our Rescue Truck to the Elementary School and held a clinic for all the students to show them what is used on different types of Emergencies and also what to do in an Emergency situation. We also saw the return of our annual Yard Sale to help raise money to use toward the purchase of a new Defibrillator.

1994 looks to be equally as busy as 1993 with the Rescue Squad accepting two new members as EMTs onto the Squad as well as another EMT becoming I.V. certified. Also due for annual refreshers, eight members will have to attend a weekend refresher course. Also, the membership will be doing a lot of work and research on the purchase of a new Rescue truck as it is time to replace our present vehicle, as well as to upgrade our capabilities for the equipment we have. The Rescue Squad will hopefully be doing another CPR class for the Townspeople as well as going to the school to do another tour of our Rescue Truck.

I would also like to take the time to express our sincere appreciation toward Lord's Ambulance for the continued excellent service it gives to both the Town of Madison and to the members of the Rescue Squad in assisting on all EMS calls. It would be a shame to change Services at this time for mere pennies difference between Lord's and another service,

I would also like to take time to express my deepest gratitude for the work done, the commitment and professionalism by each and every member of the Madison Rescue Squad. I would also like to thank the Taxpayers of the Town of Madison for their continued support of the the Rescue Squad.

Sincerely,

Steven R. Porter, Captain  
Paul Brosor, Lieutenant

## PLANNING BOARD

### ANNUAL REPORT

The Planning Board met at 12 regular meetings and also held one special meeting. There were two public hearings for Site Plan Review applications, one subdivision, five boundary line adjustments, two subdivision/boundary line adjustment applications, and nine conceptual/preliminary hearings. The Board also held two public hearings to consider Zoning ordinance proposals.

The following members of the community served as Planning Board members this past year:

Beth Beyerle, Chair	Term expires:	1996
Larry Monet, Vice Chair		1995
Barney Adams		1994
Charlie Ramsdell		1994
Jim Shackford		1995
David Cluff		1996*

Percy Hill, Selectmen's Representative

\*David Cluff's resignation due to relocation resulted in the appointment of Roger Anderson for the duration of the year; this seat is a two year position. Two three year terms are also available. Steve Dudley and Jim Deaderick have actively served the Board as Alternates. Hank Hubbell will replace Percy Hill as the Selectmen's Representative to the Board for the upcoming year. Attorney Fay Melendy served as Legal Counsel for the Board and was consulted on two issues relative to zoning. David Maudsley served the Board as Secretary.

Some of the Planning Board's activities and accomplishments this past year have included:

- review of a computer program to assist in road maintenance and development of a road program; it was decided that this would not serve the Town at this time.
- establishment of four subcommittees to focus on the specific tasks of planning; see the subcommittee reports below.
- attendance of New Hampshire Municipal Association legal issues lecture series by board member Larry Monet, participation in a seminar offered by Greater Ossipee Economic Council by board members Charlie Ramsdell and Barney Adams.

Some of the goals which the Planning Board has established for next year include:

- complete the house numbering requirements for 1995 mandated compliance with 911 access.
- continue to review Zoning ordinances and Site Plan Review requirements and procedures.
- establish and complete a revised Master Plan for the Town which considers forecasted needs of the community.
- continue to attend conferences and workshops on issues relative to planning and statutory requirements.

The Planning Board is seeking additional funding from the Town to support required revisions in the activities associated with revising the Master Plan of 1986.



## Planning Board Subcommittee Reports:

### WARD PARCEL SUBCOMMITTEE

The following members from the Madison community served on this subcommittee: Jim Shackford, Chris Martin, Henry Forrest, Bill Chick, Wayne Lyman, Ken Luedke, Ted Laliberte, Steve Dudley, John Flanigan, Beth Beyerle, Wayne Jones, Alison Risch, and John Mallar.

The subcommittee was established to consider planning issues reference the Ward Parcel which was purchased by the Town last year, and to make recommendations to the Planning Board and Town. The subcommittee met several times throughout the Fall and Winter, and established that a priority for the parcel was to build a ballfield. The committee proposed warrant articles to accomplish this goal which are contained in the Warrant. The committee will continue to work to establish priorities for the parcel's development, and encourages participation from interested community members. Additional planning projections for the parcel are contained in the Master Plan of 1986.

### CAPITAL IMPROVEMENT ROAD PLAN

This subcommittee was comprised of Dave Cluff, Jim Shackford, Barney Adams, Steve Dudley, and Bill Chick.

The purpose of the subcommittee was to reconsider the Road Program for the Town of Madison. The committee considered maintenance requirements, construction issues, costs and funding availability, and priorities. After several meetings, the committee proposed to the Planning Board a Five Year Road Program which was accepted and is contained in this Annual Report. It was determined that although road reconstruction is costly, the Town needs to consider the long term cost of patching and repairing over several years versus a comprehensive rebuilding program. The Five Year Road Program is presented to the Town in consideration that these are the roads which are most likely to become expensive maintenance problems if preventative measures are not endorsed, engineered, and performed within a 5-10 year period of time. It is realized that this proposal may need to be altered to accommodate unexpected emergencies and funding considerations, and is presented to the Town as a priority listing.

### ZONING SUBCOMMITTEE

This subcommittee included the following community members: Larry Monet, Jim Deaderick, Percy Hill, Becky Beaulieu, Ed Engler, Bob Holmes, Ralph Bain, Sean Bergeron and Holly Maudsley.

This subcommittee has been active in the evaluation of our current Zoning ordinance to see that it truly reflects the needs and desires of our townspeople. It should be noted that the committee included members of the Zoning Board of Appeals, in



order to address the restrictions which the ZBA currently has on its flexibility in decision-making as prescribed by present zoning and RSA authority. A Zoning questionnaire was distributed and considered by the committee. The Planning Board has presented Zoning changes to the Town on this year's ballot, which reflects the work of this subcommittee.

ROAD (911 COMPLIANCE) SUBCOMMITTEE

This subcommittee included Percy Hill, Franklin Jones, Larry Monet, Barney Adams, and Steve Dudley.

Pursuant to RSA compliance with 911, this subcommittee established a plan which has resulted in the elimination of duplication of road names and will result in a lot numbering system for the purpose of expeditious emergency access. Public hearings will be scheduled on this matter in compliance with state law, as this committee continues to complete this process by the 1995 deadline for compliance.

Respectfully submitted,



Elizabeth Beyerle  
Chair

## MADISON CONSERVATION COMMISSION

1993

Last June the State Wetlands Board conducted a hearing on the application of Arthur Whitcomb, Inc. to span wetlands west of the Conway Sand & Gravel operation. The Whitcomb Inc. officials and the Madison Conservation Commission were heard. This completed the process initiated by the Conservation Commission in its decision to intervene in the case of the Arthur Whitcomb, Inc. application.

Later, on the strength of the June hearing and of the extensive correspondence leading up to the hearing, the Wetlands Board gave a careful, well-guarded approval of the proposed wetlands crossing. The single-span bridge will involve no pier in the wetland. Furthermore, the stability of Ledge Pond due to mining will call for immediate cessation of work.

During the August Old Home Week, the Conservation Commission and the Town Forest Committee conducted their annual hike. This year the route was again the nature-trail circuit of the Black Brook Bog along the trail opened by Ms. Lurie's third grade class in 1992. Fifteen or so hikers joined the walk. The trail had been excellently trimmed.

For decades there has been discussion of conserving the older parts of Madison Corner Village. The Conservation Commission is initiating a professional study of a possible historical district running from Jessie Ambrose's house to the Tom Currier house. The Commission's aim is to submit a report to the Town Meeting in 1995.

The US Geological Survey has nearly completed its three year update of the map of all aquifers and wetlands in the State. The Conservation Commission is pursuing the question whether this new mass of data will make possible the identification of the Prime Wetlands in the Town of Madison.

The Town Forest Committee has decided to limit the Town Forest Fund to a maximum of \$5,000. The Committee has transferred the balance of \$4,135.62 to the Selectmen for placement on the Madison Conservation Fund.

Tom Currier  
Debbie DeRosier  
Richard Hocking  
Henry Hubbell  
Marc Ohlson, Chairman  
Donna Veilleux

## REPORT on the 1993 SILVER LAKE MONITORING PROGRAM

1993 was the eleventh year that the monitoring of the water quality of Silver Lake was carried out by the Silver Lake Association of Madison (SLAM). The purpose of this program is to assure that Silver Lake remains a clean, safe and enjoyable resource for the whole community of Madison. The association's volunteers work with the Fresh Water Biology Group at the University of New Hampshire and this work is supported by contributions from members and a grant from the Town.

The overall water quality is good, equal or better than other New Hampshire lakes that are monitored, with no deterioration of surface water from previous years. In the bottom waters, in the area off the inlet from Forrest Brook, phosphorus (nutrient) concentrations were high enough to contribute to algae growth and the oxygen content was too low for the successful reproduction and growth of cold water fish. The source of this problem will be investigated next summer (1994).

Water transparency was excellent throughout the summer sampling period, with visibility of the sampling disk (Secchi Disk) down to 7 to 9 meters. The dry summer minimized sediment and nutrient loading which would have adversely affected water transparency. Dissolved lakewater color levels were low and less than the average of other lakes monitored in N.H.

Chlorophyll concentrations (a measure of microscopic plant abundance) were low but showed higher levels than previous years at the north end of the lake.

The pH (acidity) remains within the optimum range for aquatic organisms. Specific conductivity is low. High conductivity is associated with septic leaching and road salt runoff.

Total phosphorus (nutrient) concentrations were low in the surface waters, but were elevated in the bottom water in the site off Big Island and in the Forrest Brook inlet. The level of phosphorus in the bottom water at these locations was between 8.2 and 30.6 PPB (parts per billion). A level above 15 PPB is normally considered to contribute to algae growth late in the season when thermal stratification is disrupted.

The oxygen content of the bottom waters remained above 5 milligrams per liter (the minimum required for successful reproduction and growth of cold water fish) with the exception of the area off the Forrest Brook inlet. At this site the oxygen content dropped below 5 milligrams per liter at levels below 8.5 meters deep.

Tests by the State Department of Environmental Services for fecal bacteria at the town beaches showed that the sanitary quality of the water is excellent.



In addition to the Silver Lake monitoring, water samples were taken in Cooks Pond to test for fecal coliform and lead (sample taken next to tailings from abandoned lead mine). The results showed excellent water quality.

During the summer several residents noticed streaks of foam on the lake surface. Samples were taken, analyzed, and found to be largely insect larva exoskeletons with oily secretions with very little algae and not soap pollution as had been feared.

So far as the association knows there is no milfoil (a harmful aquatic weed) or zebra mussels in the lake. Signs have been posted at the launching ramp warning boaters with trailers of the hazards of milfoil and zebra mussels and requesting inspection and removal of them, if present, before launching.

The monitoring of Silver Lake requires the volunteer effort of SLAM members to take water samples weekly during the summer, prepare the samples and transport them to UNH for testing. I am sure all residents of Madison appreciate the beauty and recreational advantages offered by Silver Lake. Anyone who would like to volunteer to become a lake monitor to help in maintaining this beautiful resource can contact Bruce Gordon, P. O. Box 134, Silver Lake, NH 03875.

Respectfully submitted,

Bruce Gordon, President  
S.L.A.M.

MADISON OLD HOME WEEK TREASURER'S REPORT 1993

BALANCE BROUGHT FORWARD:

Checking	\$ 443.83
Savings	+ <u>3300.56</u>
TOTAL	\$ 3744.39
DEPOSITS FROM 1993 EVENTS & INTEREST	+ <u>8740.87</u>
SUB-TOTAL	\$ 12,485.26
EXPENSES FROM 1993 EVENTS	- <u>7602.14</u>
BALANCE ON HAND AS OF FEBRUARY 6, 1994	\$ 4883.12

-----  
INCOME:

Interest	\$ 57.77
Mountain Fest	379.50
Community Fair	944.25
Beano	244.90
Chicken BBQ	1519.00
Square Dance	55.35
Family Softball	27.25
Ice Cream Smorgasbord	335.48
Variety Show	33.50
60's & 70's Dance	265.90
Street Dance	854.45
Turkey Shoot	61.00
Muster	168.75
Beanhole	3718.77
Softball	+ <u>75.00</u>
Total	\$8740.87

EXPENSES:

Postage	\$ 27.26
Soda	285.00
Little Red Wagon	320.00
Food & Supplies	4008.09
Hardware Supplies	96.72
Beano License	25.00
Trophies, Ribbons, & Flowers	370.65
Tents	300.00
Dances	670.00
Hats, T-shirts, & Mugs	1107.00
Misc. Supplies & Services	+ <u>392.42</u>
Total	\$7602.14

The Old Home Week Committee is pleased to say that this year was a very delightful one. A relatively dry week and a good volunteer turn out supported it! We would also mention our appreciation to all our local group societies in their wonderful participation in making Old Home Week what it was meant to be. We would like to see an active participation from groups and individuals in the up coming year!

Cordially Yours,  
Madison Old Home Week Committee



CAPITAL IMPROVEMENT PLAN 1994-1999

DEPARTMENT REQUESTS

SELECTMEN

1994-1999 ..... None

HIGHWAY DEPARTMENT

1994	Capital Reserve for Highway Improvements...	144,000
1994	Capital Reserve for medium duty 1995 truck.	20,000
1994	Capital Reserve for 1996 backhoe.....	10,000
1995	Capital Reserve for Highway Improvements...	144,000
1995	Purchase truck.....	30,000
1995	Capital Reserve for 1996 backhoe.....	20,000
1996	Capital Reserve for Highway Improvements...	144,000
1996	Purchase backhoe.....	30,000
1997	Capital Reserve for Highway Improvements...	144,000
1997	Capital Reserve for heavy duty dump truck..	20,000
1998	Capital Reserve for Highway Improvements...	144,000
1998	Purchase medium duty dump truck.....	40,000
1999	Capital Reserve for Highway Improvements...	144,000

POLICE DEPARTMENT

1994	Cruiser.....	20,000
1996	Cruiser.....	20,000
1998	Cruiser.....	20,000

FIRE DEPARTMENT

1994	Chassis for rescue vehicle.....	20,000
1995	Take delivery of new rescue truck, chassis only, at \$35,000, out of Capital Reserve fund.	
1995	Capital Reserve for new truck.....	20,000
1996	Take delivery of new chassis only for Engine #4(body and equipment recently refurbished). \$80,000, less \$25,000 from Capital Reserve..	55,000
1997	Capital Reserve for new truck.....	20,000
1998	Capital Reserve for new truck.....	20,000

SCHOOL

1994	Bond Principal and Interest (reflects what is actually due this year); see page 120 of the Madison 1991 Report.....	140,360
1994	Capital Reserve for bus.....	15,000
1995	Parking Lot overlay (sealant).....	25,000
1995	Two new classrooms, estimate.....	200,000
1995	Bond Principal and Interest;see note above..	133,610
1995	Capital Reserve for bus.....	15,000
1996	Bond Principal and Interest;see note above..	126,860

1996	New 71 Passenger Bus (\$20,000 from Capital Reserve), if needed.....	15,000
1997	Bond Principal and Interest;see note above..	120,000
1997	Capital Reserve for bus.....	10,000
1998	Bond Principal and Interest;see note above..	113,260
1998	Capital Reserve for bus.....	10,000
1999	Bond Principal and Interest;see note above..	106,520
1999	New 35 Passenger bus, with funds from Capital Reserve.....	10,000

FIVE YEAR ROAD PLAN-presented as a priority list only

1994	East Madison Road from Rte.113 to last project, 8,160 feet; reclaim, rebuild, and pave.....	375,000
1995	High Street and Colby Hill, 4,111 feet High St., 1,200 feet Colby Hill; reclaim and pave High St.,Pave Colby Hill.....	220,000
1996	East Madison Road from Rte. 153 to last project, 9,351 feet; reclaim, rebuild, and pave.....	420,000
1997	Allard/Tasker Hill Road, 8,620 feet; reclaim, rebuild, and pave.....	400,000
1998	East Shore Drive, 12,886 feet; reclaim, rebuild, and pave.....	200,000

\*\*\*\*\*

SUMMARY OF CAPITAL IMPROVEMENT PROPOSED BY YEAR - 1994-1999

	<u>1994</u>	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>
Selectmen	0	0	0	0	0	0
Highway	174000	194000	174000	164000	184000	144000
Police	20000	0	20000	0	20000	0
Fire	20000	20000	55000	20000	20000	0
School	155360	373610	141860	130000	123260	116520
Totals	369360	587610	390860	314000	347260	260520

Total Capital Reserve Requests 1994-1999 \$2,269,610.



Report of The Trust Funds of The City or Town of MADISON -- CAPITAL RESERVE ACCOUNTS and TRUSTS FUNDS on December 31, 1993

Date of Creation	Name of Trust Fund (List common trust fund first)	Purpose of Trust Fund	How Invested	PRINCIPAL			INCOME		GRAND TOTAL			
				Beginning Balance	New Funds Created	Cash Gain (Loss)	Ending Balance	Income During Yr Amount	Expended During Yr Balance	Ending Balance	PRINCIPAL & INTEREST	
1987	Highway Department	Highway	CD	2.96%	0.00	0.00	13,796.32	558.87	14,355.19	14,355.19		
1980	Tax Evaluation	Reassessment	CD	2.95%	10,000.00	10,000.00	7,615.95	762.63	8,378.58	18,378.58		
1988	Transfer Station	Transfer Sta	CD	2.95%	10,000.00	10,000.00	4,261.65	617.42	4,879.07	14,879.07		
1989	Eidelweiss	Public Works	CD	2.95%	15,000.00	15,000.00	3,944.94	820.16	4,765.10	19,765.10		
1992	Eidelweiss	Public Works	CD	3.15%	0.00	15,000.00	0.00	0.00	0.00	15,000.00		
	Pour Municipal Funds		CD	2.95%	12,509.77	12,509.77	1,928.95	616.31	2,545.26	15,055.03		
1934	Gould Town Poor	Town Poor	CD	2.95%	3,065.75	3,065.75	438.62	149.58	588.20	3,653.95		
1989	Gould Library Fund	School/town Library	CD	3.15%	938.04	938.04	(211.95)	61.10	(150.85)	787.19		
1988	Warren Mickerson Lib. Fund	Library	CD	2.95%	1,300.00	1,300.00	772.96	88.48	861.44	2,161.44		
					52,813.56	15,000.00	0.00	67,813.56	3,674.55	0.00	36,221.99	104,035.55

FORM MS-9

Report of The Trust Funds of The City or Town of MADISON -- CEMENT FUND TRUST FUNDS on December 31, 1993

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	%	PRINCIPAL			INCOME		GRAND TOTAL		
					Beginning Balance	New Funds Created	Cash Gain (Loss)	Ending Balance	Income During Yr Amount	Expended During Yr Balance	Ending Balance	PRINCIPAL & INTEREST
1983	Arnold & Stacy	Gen. Lot	CD	4.25%	1,699.48	1,699.48	0.00	1,699.48	85.70	371.48	2,070.96	
1920	Burke Fund	Gen. Lot	CD	4.25%	1,000.00	1,000.00	0.00	1,000.00	46.45	122.60	1,122.60	
1985	Chick, Geo	Gen. Lot	CD	4.25%	4,151.15	4,151.15	0.00	4,151.15	209.34	907.38	5,058.53	
1983	Emmel, Robert Fund	Gen. Lot	CD	4.25%	978.61	978.61	0.00	978.61	49.52	214.56	1,193.17	
1970	Gilman, Sidney	Gen. Lot	CD	4.25%	1,000.00	1,000.00	0.00	1,000.00	46.45	122.60	1,122.60	
1935	Gilman & Brown	Gen. Lot	CD	4.25%	1,000.00	1,000.00	0.00	1,000.00	46.45	122.60	1,122.60	
1978	Martin, Madeline	Gen. Lot	CD	4.25%	1,000.00	1,000.00	0.00	1,000.00	46.45	122.60	1,122.60	
1979	Smith & Drew	Gen. Lot	CD	4.25%	698.68	698.68	0.00	698.68	35.23	152.71	851.39	
1971	Warren & Mickerson	Gen. Lot	CD	4.25%	3,000.00	3,000.00	0.00	3,000.00	79.37	367.81	3,367.81	
1989	Gen. Fund - for SEVEN	Gen. Lot	CD	3.15%	550.00	550.00	0.00	550.00	410.27	2,762.92	9,612.92	
1989	Gen. Fund for 12-Gilman/Lyman	Gen. Lot	CD	2.95%	4,844.00	4,844.00	0.00	4,844.00	47.90	68.51	618.51	
1991	E. Granville Scholarship	Scholarship	CD	3.15%	3,000.00	3,000.00	0.00	3,000.00	213.08	567.88	5,411.88	
1992	E. Granville Scholarship	Scholarship	Sav	3.15%	0.00	5,000.00	0.00	5,000.00	135.31	178.87	3,178.87	
					29,771.92	5,000.00	0.00	34,771.92	1,465.73	0.00	6,096.73	40,868.65



MADISON SCHOOL DISTRICT

SCHOOL BOARD

Joan Lanoie, Chairperson	Term Expires 1994
Robert Dannies (Temporary Appointment through February, 1994)	Term Expires 1995
Lance Yule (Resignation effective 1/20/94)	Term Expires 1995
John Mallar	Term Expires 1996
Cheryl Littlefield	Term Expires 1996

MODERATOR

George Epstein

TREASURER

Ruth Ham

CLERK

Marcy McKnight

AUDITORS

Plodzik & Sanderson Professional Association

SCHOOL ADMINISTRATIVE UNIT #13 STAFF

Dr. Candace F. Brown, Superintendent  
Gwen Poirier, Director of Special Services  
Joanne Mooers, Finance Manager  
Patricia Mollica, Executive Secretary  
Donna Switaj, Parttime Secretary

MADISON SCHOOL DISTRICT WARRANT

STATE OF NEW HAMPSHIRE

To the Inhabitants of the School District in the Town of Madison, County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet in the Madison Elementary School in said District on Saturday the 5th day March, 1994, at 9:00 in the morning to act upon the following subjects:

ARTICLE 1. Shall the School District accept the provision of RSA 198:20-b providing that any school district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the school board to apply for, accept and expend, without further action by the school district, money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year?

ARTICLE 2. To see if the School District will vote to approve the cost items included in the collective bargaining agreement reached between the Madison School Board and the Madison Employees' Association which calls for the following increase in salaries and benefits:

<u>Year</u>	<u>Estimated Increase</u>
1994-95	\$37,887.00

and, further, to raise and appropriate the sum of thirty-seven thousand eight hundred and eighty-seven dollars (\$37,887.00) for the 1994-1995 fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits over those of the appropriation at the current staffing levels paid in the prior fiscal year.

ARTICLE 3. To see if the School District will vote to raise and appropriate the sum of twelve thousand dollars (\$12,000.00) for planning and development of a two classroom addition to the Madison Elementary School.

ARTICLE 4. To see if the School District will vote to raise and appropriate the sum of sixty three hundred dollars (\$6,300.00) to correct the drainage problem at Madison Elementary School.

ARTICLE 5. To see if the School District will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000.00) to be added to the Bus Capital Reserve Fund previously established.

ARTICLE 6. To see if the School District will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of construction and to raise and appropriate the sum of seventy-five thousand dollars (\$75,000.00) to be placed in this fund.

ARTICLE 7. To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, other than negotiated increases in salaries and benefits payable to employees and for the payment of statutory obligations of the District.

ARTICLE 8. To transact any other business that may legally come before this meeting.

Given under our hands, this \_\_\_\_ day of February, 1994.

Joan Lanoie  
Robert Dannies  
John Mallar  
Cheryl Littlefield

Madison School Board



MADISON SCHOOL DISTRICT WARRANT

Election of Officers

To the Inhabitants of the School District in the Town of Madison, County of Carroll, State of New Hampshire, qualified to vote on District affairs:

You are hereby notified to meet in the Madison Fire Station in said district on Tuesday, the 8th day of March, 1994 to vote for district officers. Polls will be open for this purpose at 9:00 A.M. and will not close before 7:00 P.M.

ARTICLE 1. To elect a Moderator for the ensuing year.

ARTICLE 2. To elect a Clerk for the ensuing year.

ARTICLE 3. To elect one member of the School Board for the ensuing three years.

ARTICLE 4. To elect two members of the School Board for the ensuing one year.

ARTICLE 5. To elect a Treasurer for the ensuing year.

Given under our hands, this \_\_\_ day of February, 1994.

Joan Lanoie  
Robert Dannies  
John Mallar  
Cheryl Littlefield

Madison School Board

## School District of Madison

The inhabitants of the School District in the Town of Madison, County of Carroll and State of New Hampshire, qualified to vote upon District affairs met at the Madison Elementary School on the sixth day of March, 1993, at 9:00 am. Moderator George Epstein called the meeting to order at 9:10 am. School Board Chairperson Joan Lanoie introduced the School Board and SAU 13 members, and recognized the Budget Committee members present. Ms. Lanoie recognized Tammy Flanigan and Bob Dannies, whose terms are up this year, for their service to the school board.

ARTICLE I: Shall the School District accept the provision of RSA 198:20-b providing that any school district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the school board to apply for, accept and expend, without further action by the school district, money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year? (Recommended by Budget Committee) Moved by Joan Lanoie. Seconded by Michael Stang.

Phil Renner asked if this article was meant for future years as well as this year. Joan Lanoie explained that with this wording, the article did not have to be presented to the voters every year, but would stay in effect until rescinded by the voters.

Henry Forrest pointed out that we have to always meet Federal guidelines if we accept Federal money.

Sean Bergeron moved to amend the article to read the same as last year. Todd Milliken seconded. The amended article reads:

To see if the District will vote to authorize the Madison School Board to apply for, accept and expend in the name of the School District, such gifts, advances, grants in aid, or other funds for educational purposes as may be available or forthcoming from any source during the fiscal year, in accordance with and upon such terms as are found in RSA 198:20-b.

The amendment passed on a hand vote.

Article I passed on a hand vote as amended.

ARTICLE II: To see if the School District will vote to raise and appropriate the sum of twenty thousand five hundred and thirty seven dollars (\$20,537.00) to fund all cost items relating to teachers' salaries and salary related benefits for the 1993-1994 school year which resulted from negotiations with teachers, and represents the negotiated increases over this year's salaries and salary related benefits. (Recommended by the Budget Committee) Moved by Joan Lanoie. Seconded by Michael Stang.

Bob Dannies explained that this figure includes salary increases of \$18,483, the rest is benefits. Salary increases are based on 3% for hourly employees and step raises for teachers. The staff will pay 10% of health benefits.

John Mallar commended the School Board for negotiating a very reasonable package.

Article II passed on a show of hands.

Article II \$20,537.00

ARTICLE III: To see if the School District will vote to raise and appropriate the sum of forty five thousand dollars (\$45,000.00) to purchase a new school bus and authorize the withdrawal of forty thousand one hundred and sixty dollars (\$40,160.00) from the Capital Reserve Fund created for that purpose. The balance of four thousand eight hundred and forty dollars (\$4,840.00) is to come from general taxation. (Recommended by Budget Committee) Moved by Joan Lanoie. Seconded by Tammy Flanigan.

Sharon Moore asked the School Board if they were considering purchasing a school bus with seat belts. There was much discussion that children are trained to use seat belts in a car and should use them in the school bus also.

Joan Lanoie stated that school buses are designed for safety, with higher seat backs placed closer together, and data does not show that the use of seat belts would add greater safety, however, the School Board will take it into consideration.

Article III passed on a show of hands.

Article III \$45,000.00

ARTICLE IV: To see if the School District will vote to raise and appropriate the sum of seven thousand dollars (\$7,000.00) to renovate the front of the old building. (Recommended by Budget Committee) Moved by Joan Lanoie. Seconded by Phil Renner.

Chuck Lyman asked if the roof should be replaced instead of the front of the building. Michael Stang answered that the roof is all right, it only leaked with an ice build up, and the clapboards on the front need to be replaced.

Tom Currier pointed out that the clapboards probably date to 1923 or 1924. There was much discussion about vinyl siding vs clapboards and Mrs. Ellis wondered about the danger of lead in the old paint if the clapboards were to be scraped. Michael Stang said that vinyl siding would be impossible to match the yellow color of the building and that it would be less expensive to replace all the clapboards rather than try to remove and replace the damaged ones.



Article IV passed on a show of hands.

Article IV \$7,000.00

ARTICLE V: To see what sum of money the School District will vote to raise and appropriate for the support of schools, for the payment of salaries for school district officials and agents, other than negotiated increases in salaries and benefits payable to teachers, and/or the payment of the statutory obligations of the District. (\$2,198,883.00 recommended by Budget Committee) Moved by Tom Carrier. Seconded by Joan Lanoie.

Joan Lanoie explained that the increase is mostly due to an increase in tuition to Kennett Jr. and Sr. High School and special education costs.

Article V passed on a show of hands.

Article V \$2,198,883.00

ARTICLE VI: To transact any other business that may legally come before this meeting.

Jim Deidrich asked that next year's report include a report on external requirements for revenue from state, local and Federal sources.

Todd Milliken moved to advise the School Board to purchase a school bus with seat belts assuming it falls within the budget. Seconded by Sean Bergeron and motion defeated on a show of hands.

Lance Yule moved that the School Board be directed to vote that no increases in any categories of SAU 13 administrative budget be enacted. Seconded by Henry Forrest and motion defeated on a show of hands.

The meeting adjourned at 11:20 am.

Respectfully submitted,

*Mary S. Mearns*

## Superintendent's Report

During the 1992-1993 school year we made great strides on our journey to excellence. Getting our feet planted firmly on the ground during 1991-1992 set the ground work for our quick advances in 1992-1993.

Curriculum development became one of our major goals. Mathematics, health, and physical education curricula are now in place and work has begun in the areas of science, social studies, and art.

Our SAU committees solidified and became very productive during the year. The Staff Development Committee completed a district wide assessment of teacher needs for staff development and planned a year long program of varied activities. The committee also revised the staff development plan incorporating the new Character and Citizenship Education requirement.

The Assessment Committee conducted tri-school grade level meetings for teachers to identify and write minimum performance expectations for students at each grade level. The committee also did extensive research into updated standardized tests to make a recommendation for replacing the California Achievement Test which is no longer required by the State.

The Think Tank Committee planned and facilitated "It's a Small World," the tri-town annual function, and now has begun to work on discovering the future by investigating ways to implement staff ideas for change.

During the 1992-1993 school year, four audits were completed, in addition to our financial audits, thereby, also, making it a year of accountability. Having completed one year of operation, we welcomed these reviews of our procedures.

On September 2, 1992, Martha Sargent completed an audit for the retirement system. On February 24, 1993, Richard Monteith completed an audit of the staff development plan, files, and committee activities. During the week of March 8, 1993, Jane Bergeron-Beaulieu from Southeast Regional Education Service Center and an on-site team completed a special education audit. And, on June 6 and 7, 1993 Richard Hodges audited the Chapter I files and procedures. The results of these audits are available in the SAU office for anyone to review, if interested.

Last year we initiated an annual survey of seventh grade students and parents to help us assess how well our students are prepared to be successful at Kennett. The survey assesses both academic and social success and provides immediately useful information.

As we continually assess the needs of the three districts, we need to put into place new activities which will keep us moving forward. We have made tremendous progress in two years, yet there is much that needs to be done. As we continue our united journey to excellence we will continually develop new ideas, seek new ventures, and explore new opportunities.

Candace F. Brown  
Superintendent of Schools



## Principal's Report

On August 30, 1993 Madison Elementary School opened its doors to 234 students. This reflects an increase of 16 students over the September 1992 enrollment. With this increased enrollment we found it necessary to create an additional classroom which was ready and staffed for the first day of school. Madison Elementary School is a rapidly growing community with all available space being utilized.

The following is a list of our enrollment figures as of December 1, 1993:

Kindergarten	28
Transitional	3
Grade 1	36
Grade 2	27
Grade 3	31
Grade 4	42
Grade 5	27
Grade 6	35
Total	229

We have had several staff changes this year. We were fortunate to attract the quality of professional that Madison Elementary School is accustomed to maintaining. The staff continues to develop and implement new curriculum, and keep up-to-date with current teaching practices. The new mathematics curriculum is being implemented in all three of the SAU #13 schools. Teacher workshops that support this implementation have been scheduled throughout the year. We currently have teachers serving on committees that are developing curriculum in the areas of social studies and science. As staff members continue their involvement in curriculum development, workshops, conferences, and course work, the benefits are many for our students.

Computer technology continues to be an on-going area to extend and improve. A computer lab, with fourteen computers, was established last year. Initially, we had planned to set this lab up in classrooms and rotate it on a regular basis. Due to increased class sizes this was not possible. The computer lab is presently located in the hall as it is the only available space. This lab setting allows for group instruction in keyboarding skills and word processing, as well as various other educational programs. We will continue this venture as we recognize the importance of preparing our students for an ever-changing world.

Student activities remain an integral part of the total school experience. Enriching programs such as Odyssey of the Mind and Math Olympiad provides a stimulating opportunity to stretch minds and encourage creative solutions to challenging problems. This fall Madison students had the opportunity to participate in a week long residency with the Missoula Children's Theatre sponsored by SAU #13. We continue to offer programs such as D.A.R.E., Student Council, and Peer Leadership, which allow students to try out



leadership roles and assume responsibility for making appropriate and healthy choices for the school, themselves, and their future. Athletic programs include soccer, flag football, dance, basketball, and the ski program. Many of our students participate in these activities.

Many of the activities that we offer students are possible only through the efforts of volunteers from the community. These volunteers play an invaluable role in the schools. They provide individual attention and support, supervise programs, and assist students in the computer lab, as well as various classroom activities. We appreciate the many volunteers that are making a difference in our school.

Madison Elementary School is a place where students, staff, and community members offer strength and support to each other. Our school environment offers personal growth to all - a community of life-long learners. We welcome your input, help, and continued support in the education of our students.

Patricia Durgin  
Principal

## Cooperative Planning Board Update

The Cooperative Study Committee of Freedom, Madison, and Tamworth has been meeting regularly since the summer of 1991. We have been looking at the various options available for the towns regarding their 7-12 grade students. Many options were researched but for a variety of reasons they were removed from possibilities.

The options left were to remain with Conway or become our own cooperative school district. In November, 1993 the three towns' representatives voted to become a Cooperative Planning Board together. At this point we began to further investigate the concept of our own school for grades 7-12. We have formed subgroups to study: philosophy, curriculum, athletics, costs, land availability, and transportation concepts for a new school.

We plan to present this information to each town in April, at which time we can receive feedback from the voters as to what they want to do for the future education of their 7-12 grade students.

Members of the Cooperative Planning Board for SAU #13 are: John Thurston, Warren Anthony, Pamela Fortin, Diane Robinson, Louise McKinney, Nate Hughes, Paul King, Cheryl Littlefield, Dwight Ellis.

Pamela Fortin / Diane Robinson  
Co-Chairpersons

MADISON SCHOOL DISTRICT

REPORT OF SCHOOL DISTRICT TREASURER  
Fiscal Year July 1, 1992 to June 30, 1993

Cash on Hand July 1, 1992 (Treasurer's Bank Balance)		\$170,090.53
Received From Selectmen:		
Current Appropriation	\$1,770,098.00	
Revenue From State Sources	75,783.06	
Revenue From Federal Sources	82.00	
Received From Tuition	18,907.56	
Received From All Other Sources	51,385.35	
	<hr/>	
Total Receipts		1,916,255.97
		<hr/>
Total Amount Available For Fiscal Year		2,086,346.50
Less School Board Orders Paid		2,033,579.63
		<hr/>
Balance on Hand June 30, 1993 (Treasurer's Bank Balance)		\$ 52,766.87

July 14, 1993

Ruth Ham  
District Treasurer



MADISON SCHOOL DISTRICT  
Balance Sheet  
June 30, 1993

<u>ASSETS:</u>	<u>ACCT. NO.</u>	<u>GENERAL ACCOUNT</u>
Cash	100	\$ 52,764.04
Interfund Receivables	130	1,248.34
Intergovernmental Receivables	140	13,396.58
		\$ 67,408.96
 <u>LIABILITIES AND FUND EQUITY:</u>		
Intergovernmental	410	\$ 2,793.40
Unreserved Fund Balance	770	64,615.56
		\$ 67,408.96
TOTAL LIABILITIES AND FUND EQUITY		\$ 67,408.96

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STATEMENT OF REVENUES  
For the Fiscal Year Ended June 30, 1993

<u>REVENUE FROM LOCAL SOURCES</u>	<u>ACCT. NO.</u>	<u>GENERAL ACCOUNT</u>
Taxes:		
Current Appropriation	1121	\$ 1,804,328.00
Earnings on Investments	1500	1,309.94
Other Local Revenue	1990	16,105.00
		\$ 1,821,742.94
TOTAL LOCAL REVENUE		\$ 1,821,742.94
 <u>REVENUE FROM STATE SOURCES:</u>		
School Building Aid	3210	39,057.00
Catastrophic Aid	3240	13,304.06
		\$ 52,361.06
TOTAL REVENUE FROM STATE SOURCES		\$ 52,361.06
TOTAL REVENUE		\$ 1,874,104.00

MADISON SCHOOL DISTRICT

Food Service Fund  
Statement of Revenues, Expenditures and  
Changes in Fund Balance For Fiscal Year  
Ended June 30, 1993

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REVENUES

Intergovernmental

Federal Lunch/Reimbursement	21,520.00
State Reimbursement	2,206.00

Charges For Services

Lunch and Milk Sales	<u>41,461.67</u>
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TOTAL REVENUES

\$65,187.67

Expenditures

Current

Business

Labor and Benefits	31,478.12
Food and Expendables	35,832.81
Other	<u>110.00</u>

TOTAL EXPENDITURES

\$67,420.93

Fund Balance - July 1, 1992

3,258.87

Fund Balance - June 30, 1993

1,025.61

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# Plodzik & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

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## INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board  
Madison School District  
Madison, New Hampshire

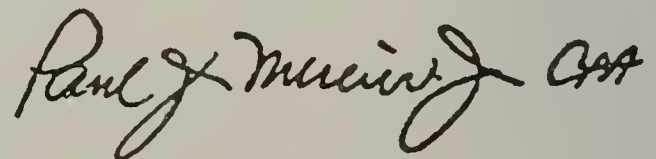
We have audited the accompanying general purpose financial statements of the Madison School District as of and for the year ended June 30, 1993, as listed in the table of contents. These general purpose financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Madison School District as of June 30, 1993, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining and individual fund financial statements and schedules listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the Madison School District. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.



PLODZIK & SANDERSON  
Professional Association

July 23, 1993



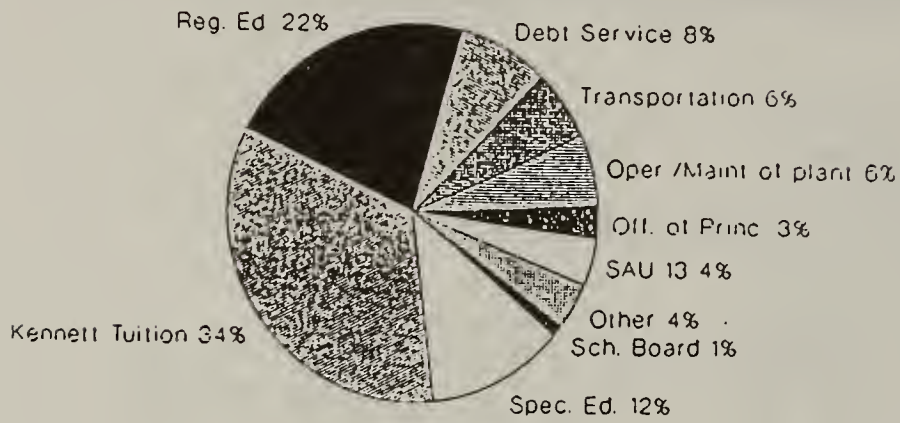
## MADISON SCHOOL DISTRICT

## BUDGET SUMMARY

	Adopted Budget 1993-94	Proposed Budget 1994-95
Regular Education	470,441.00	518,709.00
Tuition	806,400.00	926,600.00
Special Education	223,704.00	357,473.00
Co-Curricular	1,450.00	1,600.00
Guidance Services	16,743.00	20,455.00
Health Services	15,735.00	15,901.00
Psychological Services	10,343.00	16,408.00
Speech Services	40,101.00	35,983.00
Improvement of Instruction	9,400.00	6,100.00
Educational Media	2,150.00	5,918.00
School Board Services	15,829.00	15,838.00
Office of Superintendent	78,183.00	77,959.00
Office of Principal	69,838.00	73,905.00
Operation & Main. of Plant	123,750.00	118,843.00
Pupil Transportation	174,406.00	126,266.00
Evaluation	200.00	400.00
Debt Service	143,735.00	136,985.00
Food Service	69,012.00	68,792.00
Capital Reserve	0	0
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TOTAL	2,271,420.00	2,524,135.00

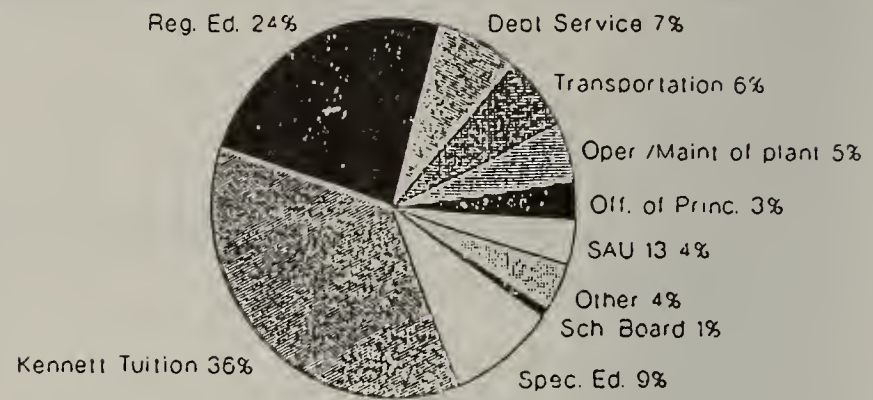
## Madison 91-92 Budget

Total budget: \$2,050,066.00



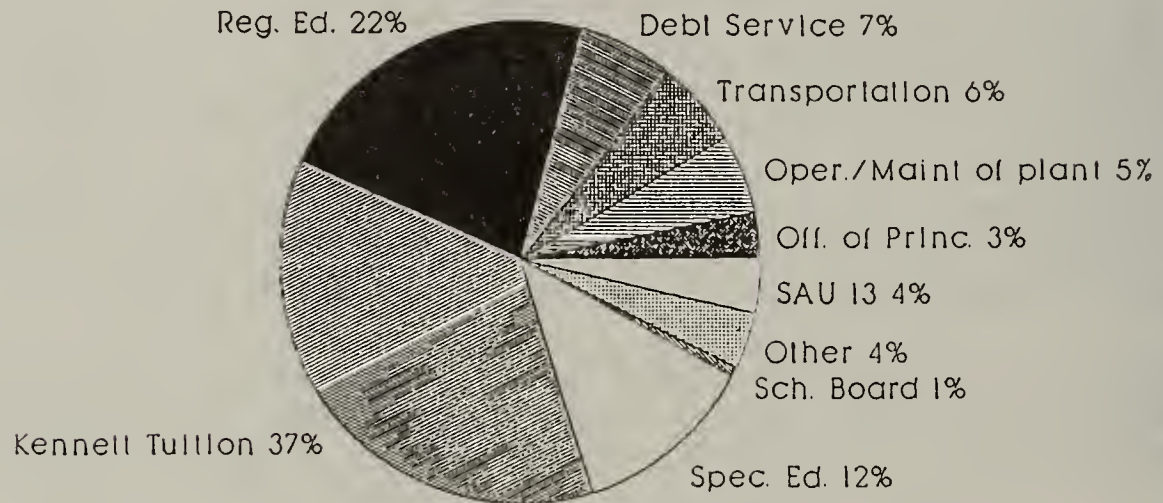
## Madison 92-93 Budget

Total budget: \$2,063,799.00



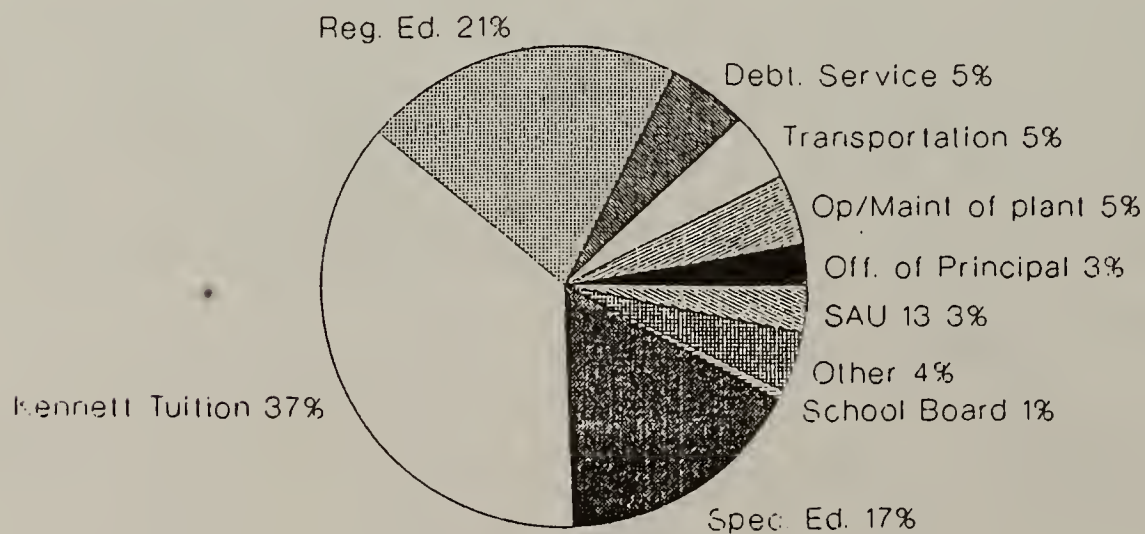
## Madison 93-94 Budget

Total budget: \$2,198,883.00



## Madison 94-95 Budget

Total budget: 2,524,135



REGULAR EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1100-110-011 ART TEACHER SALARY	22720.00	22540.00	23200.00	25380.00	2180.00
THIS PAYS FOR THE SERVICES OF AN ART TEACHER FOR 4 1/2 DAYS PER WEEK 1 1/2 DAYS PER WEEK OF SERVICE IS PURCHASED BY FREEDOM SCHOOL DISTRICT					
01-1100-110-067 MUSIC TEACHER SALARY	7440.00	7440.00	7680.00	10240.00	2560.00
THIS PAYS FOR THE SERVICE OF A MUSIC TEACHER FOR 2 DAYS PER WEEK					
01-1100-110-069 PHYSICAL EDUC TEACHER SALARY	14980.00	14980.00	15540.00	17760.00	2220.00
THIS PAYS FOR THE SERVICE OF A PHYSICAL EDUCATION TEACHER FOR 4 DAYS PER WEEK ONE DAY PER WEEK OF SERVICE IS PURCHASED BY FREEDOM SCHOOL DISTRICT					
01-1100-110-077 TEACHER SALARIES	284380.00	270513.20	292140.00	315900.00	23760.00
		1993-1994			
KINDERGARTEN		27,800			
GRADE 1 CH		28,200			
GRADE 1 CO		28,200			
GRADE 2		30,000			
GRADE 2/3		26,200			
GRADE 3 O'N		24,800			
GRADE 3 L		27,000			
GRADE 4		22,400			
GRADE 5 S		26,600			
GRADE 5 O,B		29,000			
GRADE 6		28,600			
READING SPECIALIST 70%		18,340			
01-1100-110-170 ENRICHMENT TEACHER SALARY	7620.00	7620.00	7860.00	0.00	-7860.00
01-1100-120-076 SUBSTITUTE TEACHER SALARIES	5000.00	17216.96	5000.00	7500.00	2500.00
INCLUDES SUBSTITUTE PAY FOR REGULAR EDUCATION TEACHERS ESTIMATED AMOUNT					



REGULAR EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1100-211-039 HEALTH INSURANCE	53812.00	46389.91	52924.00	52049.00	-875.00
SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMP 100 (20-34 HOURS, PRO RATED; 35+ HOURS, FULL COVERAGE) CURRENT RATE: SINGLE; 1,655.64 PER YEAR X 1 EMPLOYEE = 1,655.64 TWO PERSON; 3,311.28 PER YEAR X 2 EMPLOYEES = 6,622.56 TWO PERSON PRO-RATED; 2,200.88 PER YEAR X 1 EMPLOYEE = 2,200.88 FAMILY; 4,470.24 PER YEAR X 7 EMPLOYEES = 31,291.68 FAMILY PRO-RATED; 3,488.88 PER YEAR X 1 EMPLOYEE = 3,488.88 BUDGETED AMOUNT = CURRENT RATE + 15% NOTE: FOR 1993-1994, EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS: SINGLE MEMBERSHIP = 13.47 PER MONTH TWO PERSON MEMBERSHIP = 26.95 PER MONTH FAMILY MEMBERSHIP = 36.38 PER MONTH					
01-1100-212-039 DENTAL INSURANCE	3735.00	3894.61	4491.00	4845.00	354.00
SINGLE OR TWO PERSON NORTHEAST DELTA DENTAL (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE) CURRENT RATE: SINGLE: 208.20 PER YEAR X 3 EMPLOYEES = 624.60 TWO PERSON: 377.76 PER YEAR X 8 EMPLOYEES = 3,022.08 TWO PERSON: 302.21 (PRORATED) PER YEAR X 1 EMPLOYEE = 302.21 TWO PERSON: 264.43 (PRORATED) PER YEAR X 1 EMPLOYEE = 264.43 BUDGETED AMOUNT = CURRENT RATE + 15%					
01-1100-214-044 WORKMENS COMPENSATION	2528.00	0.00	2811.00	2855.00	44.00
1992-1993 RATE = .0075 1993-1994 RATE = .0075 1994-1995 BUDGETED RATE = .0075					
01-1100-222-042 TEACHER RETIREMENT	13178.00	5307.33	6411.00	7479.00	1068.00
1992-1993 RATE = .0199 1993-1994 RATE = .0196 1994-1995 RATE = .0231					
01-1100-230-038 FICA	26168.00	26166.51	26884.00	29126.00	2242.00
1992-1993 RATE = .0765 1993-1994 RATE = .0765 1994-1995 RATE = .0765					

REGULAR EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1100-260-043 UNEMPLOYMENT COMPENSATION	945.00	945.00	735.00	600.00	-135.00
1992-1993 = 87.50 PER FIRST 7,000.00 OF SALARY 1993-1994 = 49.00 PER FIRST 7,000.00 OF SALARY 1994-1995 = 40.00 PER FIRST 8,000.00 OF SALARY					
01-1100-330-120 TIN MOUNTAIN PROGRAM	3450.00	3075.00	2400.00	2560.00	160.00
THIS PROVIDES AN ENVIRONMENTAL PROGRAM WHICH WORKS IN CONJUNCTION WITH THE THIRD GRADE SCIENCE PROGRAM (80.00 PER STUDENT X 32 STUDENTS)					
01-1100-440-118 EQUIPMENT MAINTENANCE/REPAIRS	1000.00	1770.38	1000.00	3394.00	2394.00
THIS PAYS FOR MAINTENANCE CONTRACT ON NEW COPIER					
01-1100-440-138 COMPUTER MAINTENANCE/REPAIRS	600.00	541.70	600.00	1000.00	400.00
MAINTENANCE CONTRACT ON COMPUTERS					
01-1100-561-102 JUNIOR HIGH TUITION EXPENSE	249600.00	209642.82	262400.00	381000.00	118600.00
1991-1992 = 45 STUDENTS X 5,675.82 PER STUDENT 1992-1993 = 38 STUDENTS X 5,772.62 PER STUDENT 1993-1994 = 44 STUDENTS X 6,275.11 PER STUDENT 1994-1995 = 60 STUDENTS X 6,350.00 PER STUDENT (ESTIMATED AMOUNT)					
01-1100-561-103 HIGH SCHOOL TUITION EXPENSE	492800.00	453673.56	544000.00	545600.00	1600.00
1991-1992 = 70 STUDENTS X 5,542.14 STUDENT 1992-1993 = 82 STUDENTS X 5,911.16 PER STUDENT 1993-1994 = 83 STUDENTS X 6,100.00 PER STUDENT (ESTIMATED AMOUNT) 1994-1995 = 88 STUDENTS X 6,200.00 PER STUDENT (ESTIMATED AMOUNT)					
01-1100-610-011 ART MATERIALS	1606.00	1210.44	1600.00	1496.00	-104.00
REPLACEMENT OF CONSUMABLE ART MATERIALS 5.00 PER STUDENT X 231 STUDENTS = 1,155.00 25 SKETCH BOARDS = 199.00 25 ALUMINUM EASELS = 142.00					
01-1100-610-023 LANGUAGE ARTS MATERIALS	1675.00	1447.24	1675.00	1675.00	0.00
REPLACEMENT OF CONSUMABLE WORKBOOKS FOR GRADES 2 AND 3					
01-1100-610-061 MATH MATERIALS	1093.00	1189.71	1200.00	1597.00	397.00
REPLACEMENT OF CONSUMABLE MATHEMATICS WORKBOOKS FOR GRADES 2 AND 3 = 1,200.00 MANIPULATIVES FOR GRADES 4 THROUGH 6 = 397.00					

REGULAR EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1100-610-067 MUSIC MATERIALS	186.00	195.20	186.00	115.00	-71.00
8 NOTE HAND BELLS		= 40.00			
MUSIC WORKBOOKS AND CASSETTES		= 75.00			
01-1100-610-069 PHYSICAL EDUCATION MATERIALS	835.00	834.18	0.00	0.00	0.00
01-1100-610-080 SCIENCE MATERIALS	309.00	302.33	100.00	100.00	0.00
MATERIALS FOR THE INTEGRATED SCIENCE UNITS IN GRADES K-6					
01-1100-610-081 SOCIAL STUDIES MATERIALS	663.00	386.41	0.00	0.00	0.00
01-1100-610-083 GENERAL SCHOOL SUPPLIES	5633.00	5760.81	6000.00	6006.00	6.00
SCHOLAR SUPPLIES (PAPER, PENCILS, ETC) FOR THE ENTIRE SCHOOL					
26.00 PER STUDENT X 231 STUDENTS					
01-1100-610-132 GRADES K-6 NEW MATERIALS	600.00	150.00	2200.00	2400.00	200.00
NEW INSTRUCTIONAL MATERIALS FOR EACH CLASSROOM PLUS THE READING SPECIALIST					
THE BUDGET AMOUNT IS BASED ON 200.00 PER CLASSROOM					
01-1100-610-139 PRESCHOOL SCREENING MATERIALS	50.00	0.00	500.00	75.00	-425.00
01-1100-630-023 LANGUAGE ARTS BOOKS	1138.00	1302.61	1500.00	11320.00	9820.00
NEW READING SERIES - GRADES 1-3		= 10,000.00			
LITERATURE BOOKS TO COORDINATE WITH THE READING PROGRAM					
120.00 PER CLASSROOM		= 1,320.00			
01-1100-630-032 HEALTH BOOKS	0.00	0.00	1400.00	0.00	-1400.00
01-1100-630-061 MATH BOOKS	295.00	411.68	295.00	800.00	505.00
01-1100-630-067 MUSIC BOOKS	0.00	0.00	0.00	75.00	75.00
ROUNDS IN RHYTHM					
STORIES OF COMPOSERS FOR YOUNG MUSICALS					
ONE, TWO, THREE ECHO ME					
STUDENT'S GUIDE TO GREAT COMPOSERS					
01-1100-630-080 SCIENCE BOOKS	219.00	472.35	219.00	600.00	381.00
ADDITIONAL AND REPLACEMENT BOOKS					



REGULAR EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1100-630-081 SOCIAL STUDIES BOOKS	420.00	479.74	420.00	420.00	0.00
ADDITIONAL AND REPLACEMENT BOOKS					
01-1100-640-071 PROFESSIONAL PERIODICALS	46.00	27.92	144.00	159.00	15.00
TEACHING K - 8 INSTRUCTOR					
MAILBOX READING TEACHER					
01-1100-640-081 SOCIAL STUDIES PERIODICALS	372.00	465.10	400.00	550.00	150.00
SCHOLASTIC NEWS, GRADES 1-6					
01-1100-660-138 COMPUTER SOFTWARE	500.00	98.40	500.00	1650.00	1150.00
SCHOLASTIC OR MECC MEMBERSHIP	=	350.00			
INSTRUCTIONAL SOFTWARE	=	300.00			
SOFTWARE UPDATES	=	1,000.00			
01-1100-741-009 KINDERGARTEN FURNITURE/EQUIP	292.00	342.27	0.00	0.00	0.00
01-1100-741-058 AUDIO VISUAL EQUIPMENT	189.00	146.69	900.00	250.00	-650.00
THIS PAYS FOR THE PURCHASE OF ONE OVERHEAD PROJECTOR					
01-1100-741-067 MUSIC/EQUIPMENT	250.00	152.00	0.00	0.00	0.00
01-1100-741-069 PHYSICAL EDUCATION EQUIPMENT	446.00	445.44	0.00	200.00	200.00
REPLACEMENT EQUIPMENT (BALLS, HOCKEY STICKS)					
01-1100-741-132 GRADES 1-6 FURNITURE/EQUIPMENT	640.00	691.30	800.00	4625.00	3825.00
PHOTOCOPIER		= 3,995.00			
10 ADDITIONAL STUDENT DESKS AND CHAIRS		= 500.00			
GRADE 1 - KIDNEY SHAPED TABLE		= 130.00			
01-1100-741-138 COMPUTER FURNITURE/EQUIPMENT	4015.00	3852.93	320.00	3500.00	3180.00
2 MACINTOSH COMPUTERS					
01-1100-810-101 MEMBERSHIP DUES	337.00	206.76	406.00	408.00	2.00
SEACOAST EDUCATIONAL SERVICES - .12 PER STUDENT X 231 STUDENTS = 27.72					
OM		=380.00			
GRAND TOTALS:	1211765.00	1112288.49	1276841.00	1445309.00	168468.00

SPECIAL EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1200-110-078 SPECIAL EDUCATION TUTOR SALARY	16469.00	16278.50	16844.00	21206.00	4362.00
	1993-1994				
SPECIAL EDUCATION TUTOR - JW	10,434.00				
SPECIAL EDUCATION TUTOR - LH	10,772.40				
01-1200-110-082 SPECIAL ED TEACHER SALARY	53800.00	64374.33	54600.00	81400.00	26800.00
	1993-94				
SPECIAL EDUCATION TEACHER - LM	21,600.00				
SPECIAL EDUCATION TEACHER - DM	32,200.00				
SPECIAL EDUCATION TEACHER - SD	27,600.00				
01-1200-211-039 HEALTH INSURANCE	6253.00	6910.61	6177.00	11897.00	5720.00
SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMP 100 (20-34 HOURS, PRO RATED; 35+ HOURS, FULL BENEFITS)					
CURRENT RATE:					
SINGLE: 1,655.64 PER YEAR X 1 EMPLOYEE = 1,655.64					
FAMILY: 4,470.24 PER YEAR X 1 EMPLOYEE = 4,470.24					
FAMILY: 4,219.16 (PRORATED) PER YEAR X 1 EMPLOYEE = 4,219.16					
BUDGETED AMOUNT = CURRENT RATE + 15%					
1,000 PAYMENT IN LIEU OF INSURANCE COVERAGE					
NOTE: FOR 1993-1994, EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS:					
SINGLE MEMBERSHIP = 13.47 PER MONTH					
TWO PERSON MEMBERSHIP = 26.95 PER MONTH					
FAMILY MEMBERSHIP = 36.38 PER MONTH					
01-1200-212-039 DENTAL INSURANCE	741.00	820.75	760.00	1287.00	527.00
SINGLE OR TWO PERSON COVERAGE (20-34 HOURS, PRORATED; 35+ HOURS, FULL BENEFITS)					
CURRENT RATE:					
SINGLE: 208.20 PER YEAR X 2 EMPLOYEES = 416.40					
TWO PERSON: 377.76 PER YEAR X 1 EMPLOYEE = 377.76					
TWO PERSON PRORATED: 324.87 PER YEAR X 1 EMPLOYEE = 324.87					
BUDGETED AMOUNT = CURRENT RATE + 15%					
01-1200-214-044 WORKMENS COMPENSATION	528.00	0.00	572.00	770.00	198.00
1992-1993 RATE = .0075					
1993-1994 RATE = .0075					
1994-1995 BUDGETED RATE = .0075					

SPECIAL EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1200-222-042 SPECIAL ED TEACHERS RETIREMENT	2160.00	1281.03	1168.00	1734.00	566.00
1992-1993 RATE	= .0199				
1993-1994 RATE	= .0196				
1994-1995 RATE	= .0213				
01-1200-230-038 FICA	5376.00	6157.08	5473.00	7849.00	2376.00
1992-1993 RATE	= .0765				
1993-1994 RATE	= .0765				
1994-1995 RATE	= .0765				
01-1200-260-043 UNEMPLOYMENT COMPENSATION	252.00	252.00	196.00	200.00	4.00
1992-1993 RATE	= 87.50 PER FIRST 7,000.00 OF SALARY				
1993-1994 RATE	= 49.00 PER FIRST 7,000.00 OF SALARY				
1994-1995 RATE	= 40.00 PER FIRST 8,000.00 OF SALARY				
01-1200-330-120 OCCUPAT./PHYSICAL THERAPIST	21150.00	14733.00	24899.00	21904.00	-2995.00
3 STUDENTS AT CHILDREN UNLIMITED					
3 HOURS PER WEEK X 50.00 PER HOUR X 36 WEEKS		= 5,400.00			
1 STUDENT AT MADISON PRESCHOOL					
1 HOUR PER WEEK X 27.00 PER HOUR X 36 WEEKS		= 972.00			
19 STUDENTS AT MADISON ELEMENTARY SCHOOL					
11 HOURS PER WEEK X 27.00 PER HOUR X 36 WEEKS		=10,692.00			
2 STUDENTS AT KENNETT HIGH SCHOOL					
3 HOURS PER WEEK X 35.00 PER HOUR X 36 WEEKS		= 3,780.00			
10 EVALUATIONS					
3 HOURS EACH X 27.00 PER HOUR		= 810.00			
TRAVEL		= 250.00			
01-1200-330-135 EXTENDED YEAR PROGRAM	2900.00	2850.01	12689.00	9730.00	-2959.00
1 STUDENT AT KENNETT HIGH SCHOOL	= 1,750.00				
3 STUDENTS AT MADISON ELEMENTARY	= 900.00				
3 STUDENTS AT CHILDREN UNLIMITED	= 2,700.00				
1 STUDENT AT ECKARD	= 3,873.00				
1 STUDENT AT CARROLL COUNTY MENTAL HEALTH	= 480.00				
01-1200-330-991 DIAGNOSTIC TEACHER	5760.00	6977.00	6120.00	0.00	-6120.00
THE SERVICES OF A DIAGNOSTIC PRESCRIPTIVE TEACHER FOR 1/2 DAY PER WEEK PROVIDED WITH FEDERAL FUNDS					
01-1200-330-993 HEARING IMPAIRED SERVICES	2000.00	27178.14	23262.00	27262.00	4000.00
1 HALFTIME HEARING IMPAIRED TEACHER FOR 1 STUDENT	= 23,262.00				
1 HALFTIME INTERPRETER FOR 1 STUDENT	= 4,000.00				



SPECIAL EDUCATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1200-563-109 OUT-OF-DISTRICT TUITION	34900.00	73904.23	69844.00	168139.00	98295.00
1 KENNETT HIGH SCHOOL STUDENT AT ECKARD		= 17,429.00			
1 AIDE FOR KENNETT HIGH SCHOOL STUDENT		= 18,330.00			
3 STUDENTS AT CHILDREN UNLIMITED (9,500.00 EACH)		= 28,500.00			
1 STUDENT AT MADISON PRESCHOOL		= 880.00			
1 STUDENT AT SPAULDING		=103,000.00			
01-1200-610-082 SPECIAL EDUCATION SUPPLIES	243.00	241.77	600.00	750.00	150.00
INSTRUCTIONAL MATERIALS FOR GENERAL SPECIAL EDUCATION PROGRAM (200.00 X 3 TEACHERS)		= 600.00			
SUPPLIES FOR THE OT PROGRAM		= 150.00			
01-1200-610-120 TESTING SUPPLIES	100.00	242.63	250.00	400.00	150.00
GENERAL SPECIAL EDUCATION		= 300.00			
OT		= 100.00			
01-1200-630-082 SPECIAL EDUCATION BOOKS	253.00	204.25	250.00	300.00	50.00
BOOKS FOR THE SPECIAL EDUCATION PROGRAM (100.00 X 3 TEACHERS)					
01-1200-660-082 SPECIAL ED COMPUTER SOFTWARE	0.00	0.00	0.00	0.00	0.00
01-1200-741-082 SPECIAL EDUCATION EQUIPMENT	2008.00	4741.40	0.00	2645.00	2645.00
1 MACINTOSH COMPUTER	= 2,000.00	1 TEACHER'S DESK	= 265.00		
1 ELECTRIC OVEN	= 250.00	1 FILING CABINET	= 130.00		
GRAND TOTALS:	154893.00	227146.73	223704.00	357473.00	133769.00

OTHER INSTRUCTIONAL PROGRAMS

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-1400-110-072 CO-CURRICULAR SALARIES	1350.00	1150.00	1350.00	1500.00	150.00
SUPPORT PERSONNEL FOR THE AFTER SCHOOL SPORTS PROGRAM					
2 SOCCER COACHES = 600.00		KING PINE COORDINATOR = 150.00			
2 BASKETBALL COACHES = 600.00		OM COORDINATOR = 150.00			
01-1400-610-083 CO-CURRICULAR SUPPLIES	200.00	177.44	100.00	100.00	0.00
GENERAL SUPPLIES AND MATERIALS FOR THE AFTER SCHOOL SPORTS PROGRAM					
GRAND TOTALS:	1550.00	1327.44	1450.00	1600.00	150.00

GUIDANCE SERVICES

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2120-330-031 GUIDANCE COUNSELOR SALARY	15534.00	15534.00	15315.00	19220.00	3905.00
MADISON SCHOOL DISTRICT CONTRACTS FROM TAMWORTH SCHOOL DISTRICT THE SERVICES OF A GUIDANCE COUNSELOR FOR 2 DAYS PER WEEK THE GUIDANCE COUNSELOR PROVIDES SERVICE TO SPECIAL EDUCATION STUDENTS AND STUDENTS AT RISK					
01-2120-370-120 ACHIEVEMENT TESTING EXPENSE	210.00	118.00	1428.00	1035.00	-393.00
MACHINE SCORING REPLACEMENT MATERIALS					
01-2120-610-031 GUIDANCE SUPPLIES	300.00	286.83	0.00	200.00	200.00
GRAND TOTALS:	16044.00	15938.83	16743.00	20455.00	3712.00

## HEALTH SERVICES

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2130-110-077 NURSE SALARY	8960.00	8960.00	13920.00	13920.00	0.00
THIS PAYS FOR THE SERVICES OF A NURSE FOR 3 DAYS PER WEEK					
01-2130-214-044 WORKMENS COMPENSATION	68.00	0.00	112.00	104.00	-8.00
1992-1993 RATE	= .0075				
1993-1994 RATE	= .0075				
1994-1995 BUDGETED RATE	= .0075				
01-2130-230-038 FICA	686.00	685.45	1113.00	1065.00	-48.00
1992-1993 RATE	= .0765				
1993-1994 RATE	= .0765				
1994-1995 RATE	= .0765				
01-2130-260-043 UNEMPLOYMENT COMPENSATION	0.00	0.00	0.00	40.00	40.00
1994-1995 = 40.00 PER FIRST 8,000.00 OF SALARY					
01-2130-330-026 STUDENT PHYSICALS	200.00	200.00	200.00	200.00	0.00
01-2130-440-032 EQUIPMENT MAINTENANCE/REPAIRS	150.00	167.00	150.00	175.00	25.00
CALIBRATION OF EQUIPMENT					
01-2130-610-032 GENERAL HEALTH SUPPLIES	240.00	375.61	240.00	347.00	107.00
1.50 PER STUDENT X 231 STUDENTS					
01-2130-631-032 PROFESSIONAL HEALTH BOOKS	90.00	92.22	0.00	50.00	50.00
GRAND TOTALS:	10394.00	10480.28	15735.00	15901.00	166.00



PSYCHOLOGICAL SERVICES  
AND  
SPEECH SERVICES

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2140-330-120 PSYCHOLOGICAL SERVICES	11900.00	12624.33	10343.00	16408.00	6065.00
PSYCHOLOGIST FOR 2 DAYS PER WEEK PURCHASED FROM TAMWORTH SCHOOL DISTRICT PROVIDES SERVICE TO SPECIAL EDUCATION					
01-2150-110-082 SPEECH THERAPIST SALARY	15680.00	7204.26	31550.00	29200.00	-2350.00
THIS PROVIDES:					
THE SERVICES OF A SPEECH THERAPIST FOR 5 DAYS PER WEEK AT MADISON ELEMENTARY SCHOOL FOR 23 STUDENTS AND MADISON PRESCHOOL FOR 1 STUDENT = 23,800.00					
THE SERVICES OF A SPEECH THERAPIST AT CHILDREN UNLIMITED FOR 3 STUDENTS 3 HOURS PER WEEK X 50.00 PER HOUR X 36 WEEKS = 5,400.00					
01-2150-211-039 HEALTH INSURANCE	3374.00	0.00	3515.00	1904.00	-1611.00
SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMJP 100 (20-34 HOURS, PRO RATED; 35+ HOURS, FULL COVERAGE) CURRENT RATE: SINGLE: 1,655.64 PER YEAR X 1 EMPLOYEE = 1,655.64 BUDGETED AMOUNT = CURRENT RATE + 15% NOTE: FOR 1993-1994, EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS: SINGLE = 13.47 PER MONTH					
01-2150-212-039 DENTAL INSURANCE	133.00	196.35	271.00	239.00	-32.00
SINGLE OR TWO PERSON NORTHEAST DELTA DENTAL (20-34 HOURS PRO RATED; 35+ HOURS, FULL COVERAGE) CURRENT RATE: SINGLE PERSON: 208.20 PER YEAR X 1 EMPLOYEE = 208.20 BUDGETED AMOUNT = CURRENT RATE + 15%					
01-2150-214-044 WORKMENS COMPENSATION	118.00	0.00	252.00	179.00	-73.00
1992-1993 RATE = .0075 1993-1994 RATE = .0075 1994-1995 BUDGETED RATE = .0075					
01-2150-222-042 RETIREMENT	0.00	0.00	0.00	550.00	550.00
01-2150-230-038 FICA	1200.00	551.13	2414.00	1821.00	-593.00
1992-1993 RATE = .0765 1993-1994 RATE = .0765 1994-1995 RATE = .0765					

PSYCHOLOGICAL SERVICES  
AND  
SPEECH SERVICES

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2150-260-043 UNEMPLOYMENT COMPENSATION	63.00	63.00	49.00	40.00	-9.00
1992-1993 RATE	= 87.50 PER FIRST 7,000.00 OF SALARY				
1993-1994 RATE	= 49.00 PER FIRST 7,000.00 OF SALARY				
1994-1995 RATE	= 40.00 PER FIRST 8,000.00 OF SALARY				
01-2150-330-120 SPEECH CONTRACTED SERVICES	3000.00	4008.72	1800.00	1800.00	0.00
6 AUDIOLOGICALS X 300.00 EACH ESTIMATED AMOUNT					
01-2150-610-082 SPEECH SUPPLIES	251.00	227.37	250.00	250.00	0.00
TESTING MATERIALS					
GRAND TOTALS:	35719.00	24875.16	50444.00	52391.00	1947.00

IMPROVEMENT OF INSTRUCTION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2210-270-017 TEACHER TUITION REIMBURSEMENT	2400.00	4321.00	2400.00	3600.00	1200.00
THIS PAYS FOR TEACHERS TO ATTEND COLLEGE LEVEL CLASSES THIS IS A NEGOTIATED ITEM ESTIMATED AMOUNT					
01-2210-320-045 IMPROVEMENT OF INSTRUCTION	500.00	379.66	1500.00	2000.00	500.00
THIS PAYS FOR TEACHERS TO ATTEND WORKSHOPS AND CONFERENCES TO IMPROVE THEIR SKILLS AND ENHANCE THEIR KNOWLEDGE THIS IS A NEGOTIATED ITEM ESTIMATED AMOUNT = 1,500.00 SUMMER CURRICULUM DEVELOPMENT WORKSHOPS = 500.00					
01-2210-390-120 EDUCATIONAL GRANTS	5000.00	180.00	5000.00	0.00	-5000.00
01-2210-580-015 STAFF TRAVEL REIMBURSEMENT	500.00	204.50	500.00	500.00	0.00
THIS PAYS TO REIMBURSE TEACHERS FOR MILEAGE WHEN THEY TRAVEL DUE TO SCHOOL RELATED REASONS THIS IS A NEGOTIATED ITEM ESTIMATED AMOUNT					
GRAND TOTALS:	8400.00	5085.16	9400.00	6100.00	-3300.00



EDUCATIONAL MEDIA

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2220-110-078 MEDIA AIDE SALARY	0.00	0.00	0.00	3456.00	3456.00
6.40 PER HOUR X 15 HOURS PER WEEK X 36 WEEKS = 3,456.00					
01-2220-214-038 FICA	0.00	0.00	0.00	264.00	264.00
1994-1995 RATE = .0765					
01-2220-214-044 WORKMENS COMPENSATION	0.00	0.00	0.00	26.00	26.00
1994-1995 BUDGETED RATE = .0075					
01-2220-260-043 UNEMPLOYMENT COMPENSATION	0.00	0.00	0.00	17.00	17.00
1994-1995 = 40.00 PER FIRST 8,000.00 OF SALARY					
01-2220-630-048 LIBRARY BOOKS	950.00	851.84	950.00	1155.00	205.00
BOOKS FOR THE SCHOOL LIBRARY 5.00 PER STUDENT X 231 STUDENTS					
01-2220-630-060 LIBRARY REFERENCE BOOKS	624.00	471.69	600.00	400.00	-200.00
REFERENCE BOOKS TO BE HOUSED IN THE SCHOOL FOR THE INTEGRATED SCIENCE UNITS IN GRADES K-6 = 400.00					
01-2223-440-120 AUDIO VISUAL REPAIRS/MAINT	300.00	0.00	300.00	300.00	0.00
REPAIRS TO AV EQUIPMENT -- ON A NEEDS BASIS					
01-2223-610-058 AUDIO VISUAL SUPPLIES	300.00	0.00	300.00	300.00	0.00
INSTRUCTIONAL FILMSTRIPS/CASSETTES/VIDEOS					
GRAND TOTALS:	2174.00	1323.53	2150.00	5918.00	3768.00

SCHOOL BOARD

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2310-523-037 BONDING OF TREASURER	125.00	0.00	125.00	0.00	-125.00
01-2310-524-037 ERRORS/OMISSIONS INSURANCE	1000.00	1125.25	1200.00	1387.00	187.00
1994-1995 BUDGETED AMOUNT = 93-94 COST (1,260.75) + 10%					
01-2311-380-074 SCHOOL BOARD SALARIES	3900.00	3900.00	3900.00	3900.00	0.00
CHAIRPERSON = 900.00					
4 MEMBERS = 750.00					
01-2311-380-075 SCHOOL BOARD SECRETARY SALARY	1000.00	334.00	600.00	600.00	0.00
01-2313-380-074 SCHOOL DISTRICT TREASURER	750.00	750.00	750.00	750.00	0.00
01-2315-380-047 LEGAL SERVICES	1500.00	778.30	1500.00	1500.00	0.00
ESTIMATED AMOUNT					
01-2316-380-047 DISTRICT MEETING EXPENSES	600.00	0.00	0.00	0.00	0.00
01-2317-380-047 AUDIT SERVICES	2050.00	2150.00	2500.00	2420.00	-80.00
1994-1995 BUDGETED COST 93-94 COST (2,200.00) + 10%					
01-2319-380-074 CLERK/MODERATOR SALARY	200.00	0.00	200.00	200.00	0.00
01-2319-380-079 SCHOOL BOARD MEETING SERVICES	300.00	112.97	300.00	300.00	0.00
01-2319-380-117 PROFESSIONAL DEVELOPMENT	1000.00	617.14	1000.00	1000.00	0.00
ESTIMATED AMOUNT					
01-2319-540-070 ADVERTISING/PRINTING	1500.00	2712.86	1500.00	1500.00	0.00
ESTIMATED AMOUNT					

SCHOOL BOARD

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2319-810-021 SCHOOL BOARD DUES AND FEES	2049.00	2049.04	2254.00	2281.00	27.00
MEMBERSHIP TO NEW HAMPSHIRE SCHOOL BOARDS ASSOCIATION					
GRAND TOTALS:	15974.00	14529.56	15829.00	15838.00	9.00

SAU #13

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2320-351-104 SAU # 13	78017.00	78017.00	78183.00	77959.00	-224.00

	PERCENT OF MADISON SCHOOL DISTRICT'S APPORTIONMENT	TOTAL SAU #13 BUDGET
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1991-1992	30.0	283,438.00
1992-1993	32.8	237,855.85
1993-1994	33.5	236,382.00
1994-1995	34.0	244,290.00

GRAND TOTALS:	78017.00	78017.00	78183.00	77959.00	-224.00
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OFFICE OF THE PRINCIPAL

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2410-110-072 PRINCIPAL SALARY	40212.00	38000.00	38000.00	39140.00	1140.00
1993-1994 ACTUAL SALARY = 39,140.00					
01-2410-110-075 SECRETARY SALARY	11267.00	11665.96	11708.00	13571.00	1863.00
7 HOURS PER DAY X 203 DAYS* X 9.55 PER HOUR *195 WORK DAYS + 8 PAID HOLIDAYS					
01-2410-120-072 HEAD TEACHER SALARY	350.00	350.00	350.00	350.00	0.00
01-2410-211-039 HEALTH INSURANCE	6964.00	8677.29	10042.00	10282.00	240.00
SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMP 100 (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE) CURRENT RATE: FAMILY: 4,470.24 PER YEAR X 2 EMPLOYEES = 8,940.48 BUDGETED AMOUNT = CURRENT RATE + 15% NOTE: FOR 1993-1994, EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS: FAMILY MEMBERSHIP = 36.38 PER MONTH					
01-2410-212-039 DENTAL INSURANCE	547.00	814.82	774.00	869.00	95.00
SINGLE OR TWO PERSON NORTHEAST DELTA DENTAL (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE) CURRENT RATE: TWO PERSON: 377.76 PER YEAR X 2 EMPLOYEES = 755.52 BUDGETED AMOUNT: CURRENT RATE + 15%					
01-2410-214-044 WORKMENS COMPENSATION	389.00	0.00	410.00	392.00	-18.00
1992-1993 RATE = .0075 1993-1994 RATE = .0075 1994-1995 BUDGETED RATE = .0075					
01-2410-222-042 RETIREMENT	1609.00	756.20	846.00	904.00	58.00
1992-1993 RATE = .0199 1993-1994 RATE = .0196 1994-1995 RATE = .0231					
01-2410-230-038 FICA	3965.00	3796.66	3920.00	4000.00	80.00
1992-1993 RATE = .0765 1993-1994 RATE = .0765 1994-1995 RATE = .0765					

OFFICE OF THE PRINCIPAL

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2410-260-043 UNEMPLOYMENT COMPENSATION	126.00	126.00	98.00	80.00	-18.00
1992-1993 RATE = 87.50 PER 1ST 7,000.00 OF SALARY					
1993-1994 RATE = 49.00 PER 1ST 7,000.00 OF SALARY					
1994-1995 RATE = 40.00 PER 1ST 8,000.00 OF SALARY					
01-2410-530-100 DRUM MESSENGER SERVICE	200.00	0.00	450.00	0.00	-450.00
01-2410-530-101 POSTAGE	720.00	637.65	720.00	720.00	0.00
ESTIMATED AMOUNT					
01-2410-550-070 PRINTING & BINDING	500.00	350.40	500.00	500.00	0.00
REPORT CARDS           EMERGENCY CARDS					
HANDBOOK             BUS SLIPS					
ESTIMATED AMOUNT					
01-2410-580-112 PRINCIPAL TRAVEL REIMBURSEMENT	300.00	116.05	300.00	300.00	0.00
01-2410-610-068 PETTY CASH	300.00	0.00	0.00	0.00	0.00
01-2410-610-083 GENERAL OFFICE SUPPLIES	200.00	91.09	200.00	460.00	260.00
2 FILING CABINETS					
01-2410-810-021 PRINCIPAL DUES AND FEES	380.00	274.00	380.00	380.00	0.00
THIS PAYS FOR THE PRINCIPAL'S MEMBERSHIP TO:					
NEW HAMPSHIRE ASSOCIATION OF SCHOOL PRINCIPALS					
ASSOCIATION OF SCHOOL CURRICULUM DEVELOPMENT					
01-2410-871-100 SALARY CONTINGENCY	0.00	0.00	1140.00	1957.00	817.00
BASED ON A PERFORMANCE REVIEW					
GRAND TOTALS:	68029.00	65656.12	69838.00	73905.00	4067.00

OPERATION AND MAINTENANCE  
OF THE  
SCHOOL BUILDING

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2540-110-072 CUSTODIAN SALARIES	37420.00	44465.39	42415.00	42415.00	0.00
CUSTODIAN:					
8 HOURS PER DAY X 260 DAYS X 9.90 PER HOUR	= 20,592.00				
CUSTODIAN:					
8 HOURS PER DAY X 260 DAYS X 9.90 PER HOUR	= 20,592.00				
LONGEVITY	= 800.00				
CUSTODIAN'S HELPER (STUDENT DURING THE SUMMER):					
5 HOURS PER DAY X 15 DAYS X 5.75	= 431.00				
01-2540-120-076 SUBSTITUTE SALARIES	0.00	0.00	0.00	300.00	300.00
01-2540-130-072 CUSTODIANS OVERTIME SALARIES	0.00	1290.75	0.00	0.00	0.00
THIS IS ONLY CHARGED ON AN EMERGENCY BASIS					
01-2540-211-039 HEALTH INSURANCE	6964.00	7600.08	8740.00	8949.00	209.00
SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMP 100 ( 24-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE)					
CURRENT RATE:					
TWO PERSON: 3,311.28 PER YEAR X 1 EMPLOYEE	= 3,311.28				
FAMILY: 4,470.24 PER YEAR X 1 EMPLOYEE	= 4,470.24				
BUDGETED AMOUNT = CURRENT RATE + 15%					
NOTE: FOR 1993-1994, EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS:					
TWO PERSON MEMBERSHIP = 26.95 PER MONTH					
FAMILY MEMBERSHIP = 36.38 PER MONTH					
01-2540-212-039 DENTAL INSURANCE	705.00	509.53	774.00	869.00	95.00
SINGLE OR TWO PERSON NORTHEAST DELTA DENTAL (20-24 HOURS PRORATED; 35+ HOURS, FULL COVERAGE)					
CURRENT RATE:					
TWO PERSON: 377.76 PER YEAR X 2 EMPLOYEES	= 755.52				
BUDGETED AMOUNT = CURRENT RATE + 15%					
01-2540-214-044 WORKMENS COMPENSATION	2100.00	0.00	2545.00	2497.00	-48.00
1992-1993 RATE = .0561					
1993-1994 RATE = .06					
1994-1995 BUDGETED RATE = .06					



OPERATION AND MAINTENANCE  
OF THE  
SCHOOL BUILDING

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2540-230-038 FICA	2863.00	3482.74	3248.00	3184.00	-64.00
1992-1993 RATE		= .0765			
1993-1994 RATE		= .0765			
1994-1995 RATE		= .0765			
01-2540-260-043 UNEMPLOYMENT COMPENSATION	189.00	288.86	98.00	80.00	-18.00
1992-1993 RATE		= 87.50 PER 1ST 7,000.00 OF SALARY			
1993-1994 RATE		= 49.00 PER 1ST 7,000.00 OF SALARY			
1994-1995 RATE		= 40.00 PER 1ST 8,000.00 OF SALARY			
01-2540-440-119 BUILDING REPAIRS	2500.00	3404.48	13640.00	5475.00	-8165.00
REPLACE BALLAST AND DROPCEILING IN OLD SECTION OF BUILDING		= 2,600.00			
WELL TILES AND COVER		= 250.00			
PAINT REMAINDER OF BUILDING		= 2,625.00			
01-2540-440-120 BUILDING CONTRACTED SERVICES	2000.00	413.00	2000.00	2450.00	450.00
LAWN MOWING		1,500.00			
WELL TESTING		800.00			
INTERSTATE FIRE PROTECTION		150.00			
01-2540-521-040 MULTIPERIL INSURANCE	8400.00	4567.00	6090.00	5024.00	-1066.00
1994-1995 BUDGETED AMOUNT		= EXPENDED 92-93 (4,567.00) + 10%			
01-2540-530-092 TELEPHONE	2000.00	1871.80	2200.00	2200.00	0.00
MONTHLY TELEPHONE EXPENSE					
FAX TRANSMISSIONS					
ESTIMATED AMOUNT					
01-2540-610-053 CUSTODIAL SUPPLIES	9184.00	7474.13	8500.00	8000.00	-500.00
CLEANING SUPPLIES					
01-2540-652-089 ELECTRICITY	15000.00	17750.93	18000.00	24400.00	6400.00
ESTIMATED AMOUNT					
01-2540-653-091 FUEL OIL	14000.00	6827.73	14000.00	11500.00	-2500.00
ESTIMATED AMOUNT					
01-2540-657-090 PROPANE	1000.00	1280.89	1500.00	1500.00	0.00
USED FOR LIBRARY AND KITCHEN					
ESTIMATED AMOUNT					

OPERATION AND MAINTENANCE  
OF THE  
SCHOOL BUILDING

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2540-741-100 BUILDING EQUIPMENT	900.00	528.09	0.00	0.00	0.00
GRAND TOTALS:	105225.00	101755.40	123750.00	118843.00	-4907.00

TRANSPORTATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2550-110-072 BUS DRIVERS SALARIES	41028.00	50133.60	48103.00	47946.00	-157.00
<p>BUS DRIVER 1 PP - 8 HRS PER DAY X 188 DAYS X 10.10 PER HOUR = 15,190.40            LONGEVITY = 800.00            BUS DRIVER 2 BB - 5.75 HRS PER DAY X 188 DAYS X 9.80 PER HOUR = 10,593.80            BUS DRIVER 3 BG - 5.75 HRS PER DAY X 188 DAYS X 10.10 PER HOUR = 10,918.10            BUS DRIVER 4 RL - 5.5 HRS PER DAY X 188 DAYS X 10.10 PER HOUR = 10,443.40            (180 STUDENT DAYS + 8 HOLIDAYS)</p>					
01-2550-120-076 SUBSTITUTE DRIVER SALAIRES	750.00	80.63	750.00	750.00	0.00
01-2550-211-039 HEALTH INSURANCE	8845.00	5322.72	6880.00	5712.00	-1168.00
<p>SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMP 100 (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE)            CURRENT RATE:                SINGLE: 1,655.64 PER YEAR X 1 EMPLOYEE = 1,655.64                TWO PERSON: 3,311.28 PER YEAR X 1 EMPLOYEE = 3,311.28            BUDGETED RATE = CURRENT RATE + 15%            NOTE: FOR 1993-1994, EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS:                SINGLE MEMBERSHIP = 13.47 PER MONTH                FAMILY MEMBERSHIP = 36.38 PER MONTH</p>					
01-2550-212-039 DENTAL INSURANCE	547.00	746.52	988.00	674.00	-314.00
<p>SINGLE OR TWO PERSON NORTHEAST DELTA DENTAL (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE)            CURRENT RATE:                SINGLE: 208.20 PER YEAR X 1 EMPLOYEE = 208.20                TWO PERSON: 377.76 PER YEAR X 1 EMPLOYEE = 377.76            BUDGETED AMOUNT = CURRENT RATE + 15%</p>					
01-2550-214-044 WORKMENS COMPENSATION	4708.00	343.71	5745.00	4411.00	-1334.00
<p>1992-1993 RATE = .1106            1993-1994 RATE = .1150            1994-1995 BUDGETED RATE = .092</p>					
01-2550-221-041 RETIREMENT	0.00	349.09	0.00	0.00	0.00



TRANSPORTATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2550-230-038 FICA	3300.00	3901.17	3753.00	3668.00	-85.00
1992-1993 RATE	= .0765				
1993-1994 RATE	= .0765				
1994-1995 RATE	= .0765				
01-2550-260-043 UNEMPLOYMENT COMPENSATION	190.00	288.85	196.00	120.00	-76.00
1992-1993 RATE	= 87.50 PER FIRST 7,000.00 OF SALARY				
1993-1994 RATE	= 49.00 PER FIRST 7,000.00 OF SALARY				
1994-1995 RATE	= 40.00 PER FIRST 8,000.00 OF SALARY				
01-2550-340-025 BUS DRIVER PHYSICALS	300.00	447.00	300.00	400.00	100.00
01-2550-440-099 BUS REPAIRS/MAINTENANCE	3000.00	8112.53	3000.00	3000.00	0.00
ESTIMATED AMOUNT OF LABOR COST					
01-2550-513-120 CONTRACTED BUS SERVICE	40000.00	39308.40	40000.00	30000.00	-10000.00
LEAVITT BUS CONTRACT					
1991-1992 = 38,430.00					
1992-1993 = 39,702.37					
1993-1994 = 37,000.00 (ESTIMATED)					
1994-1995 = 30,000.00 (ESTIMATED)					
(REDUCTION DENOTES ELIMINATION OF NOON KINDERGARTEN RUN)					
01-2550-513-994 SP ED CONTRACTED BUS SERVICE	0.00	914.50	0.00	11100.00	11100.00
1 STUDENT TO KENNETT HIGH SCHOOL (180 DAYS)	= 5,400.00				
3 STUDENTS TO CHILDREN UNLIMITED	= 5,400.00				
1 STUDENT TO MEMORIAL HOSPITAL					
10.00 PER DAY X 3 TIMES PER WEEK X 10 WEEKS	= 300.00				
01-2550-524-034 BUS INSURANCE	5600.00	1815.00	2391.00	2385.00	-6.00
FOR BUSES OWNED BY MADISON					
1993-1994 COST					
01-2550-610-087 BUS MAINTENANCE SUPPLIES	7500.00	14069.14	8000.00	8000.00	0.00
ESTIMATED AMOUNT					
01-2550-656-086 GASOLINE/DEISEL	7000.00	5644.34	7000.00	7000.00	0.00
ESTIMATED AMOUNT					
01-2550-762-100 REPLACEMENT OF VEHICLES	6695.00	0.00	45000.00	0.00	-45000.00

TRANSPORTATION

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2553-513-120 OTHER TRANSPORTATION EXPENSE	500.00	25.00	1200.00	0.00	-1200.00
REIMBURSEMENT FOR PARENT TRAVEL (SPECIAL EDUCATION)					
01-2554-110-010 FIELD TRIP SALARIES	1100.00	781.64	1100.00	1100.00	0.00
SKI PROGRAM					
SOCCER/BASKETBALL					
CLASS TRIPS					
GRAND TOTALS:	131063.00	132283.84	174406.00	126266.00	-48140.00

OTHER SUPPORT SERVICES  
DEBT EXPENSES  
TRANSFER EXPENSE

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
01-2620-390-100 SCHOOL EVALUATION	200.00	400.00	200.00	400.00	200.00
NEW ENGLAND ASSOCIATION OF SCHOOLS AND COLLEGES					
01-5100-830-100 PRINCIPAL OF DEBT	100000.00	100000.00	100000.00	100000.00	0.00
01-5100-841-100 INTEREST ON DEBT	50485.00	50485.00	43735.00	36985.00	-6750.00
01-5250-880-105 CAPITAL RESERVE	10000.00	10000.00	0.00	0.00	0.00
GRAND TOTALS:	160685.00	160885.00	143935.00	137385.00	-6550.00

FOOD SERVICE

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
04-5240-110-063 FOOD SERVICE SALARIES	26351.00	25923.70	26494.00	26164.00	-330.00
<p>COOK -- 9.55 PER HOUR X 8 HOURS PER DAY X 198 DAYS = 15,127.20  HELPER G.L. -- 6.10 PER HOUR X 2.0 HOURS PER DAY X 181 DAYS = 2,208.20  HELPER L.O. -- 6.40 PER HOUR X 3.80 HOURS PER DAY X 181 DAYS = 4,401.92  HELPER J.O. -- 6.40 PER HOUR X 3.80 HOURS PER DAY X 182 DAYS = 4,426.24</p>					
04-5240-120-076 SUBSTITUTE SALARIES	0.00	0.00	0.00	0.00	0.00
04-5240-211-063 HEALTH INSURANCE	3764.00	3234.12	3719.00	3808.00	89.00
<p>SINGLE, TWO PERSON, OR FAMILY MEMBERSHIP BC/BS, COMP 100 (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE)  CURRENT RATE:  TWO PERSON: 3,311.28 PER YEAR X 1 EMPLOYEE = 3,311.28  BUDGETED AMOUNT = CURRENT RATE + 15%  NOTE: FOR 1993-1994 EMPLOYEES CONTRIBUTED TO THE COST OF THE PREMIUM AS FOLLOWS:  TWO PERSON = 26.95 PER MONTH</p>					
04-5240-212-063 DENTAL INSURANCE	353.00	336.60	387.00	434.00	47.00
<p>SINGLE OR TWO PERSON NORTHEAST DELTA DENTAL (20-34 HOURS, PRORATED; 35+ HOURS, FULL COVERAGE)  CURRENT RATE:  TWO PERSON: 377.76 PER YEAR X 1 EMPLOYEE = 377.76  BUDGETED AMOUNT = CURRENT RATE + 15%</p>					
04-5240-214-063 WORKMENS COMPENSATION	1435.00	0.00	1590.00	1570.00	-20.00
<p>1992-1993 RATE = .0561  1993-1994 RATE = .06  1994-1995 BUDGETED RATE = .06</p>					
04-5240-222-063 FICA	1960.00	1983.70	2027.00	2002.00	-25.00
<p>1992-1993 RATE = .0765  1993-1994 RATE = .0765  1994-1995 RATE = .0765</p>					
04-5240-260-063 UNEMPLOYMENT	160.00	0.00	126.00	95.00	-31.00
<p>1992-1993 RATE = 87.50 PER FIRST 7,000.00 OF SALARY  1993-1994 RATE = 49.00 PER FIRST 7,000.00 OF SALARY  1994-1995 RATE = 40.00 PER FIRST 8,000.00 OF SALARY</p>					



FOOD SERVICE

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
04-5240-340-025 EMPLOYEE PHYSICALS	0.00	0.00	0.00	50.00	50.00
04-5240-440-063 EQUIPMENT MAINTENANCE/REPAIRS	500.00	754.46	500.00	500.00	0.00
04-5240-580-063 TRAVEL REIMBURSEMENT	1069.00	1098.30	1069.00	1069.00	0.00
.27 PER MILE X 22 MILES PER DAY X 180 DAYS					
04-5240-611-063 FOOD/MILK	25000.00	26679.65	30000.00	30000.00	0.00
04-5240-612-063 SUPPLIES	1800.00	1151.18	1800.00	1800.00	0.00
04-5240-613-063 CUSTODIAL EXPENDABLES	0.00	0.00	0.00	0.00	0.00
04-5240-657-063 PROPANE	800.00	716.58	800.00	800.00	0.00
04-5240-741-063 EQUIPMENT	500.00	0.00	500.00	500.00	0.00
GRAND TOTALS:	63692.00	61878.29	69012.00	68792.00	-220.00

COMPLETE BUDGET

ACCOUNT NUMBER / DESCRIPTION	1992-1993 BUDGET	1992-1993 EXPENDED	1993-1994 BUDGET	1994-1995 BUDGET	DOLLAR DIFFERENCE
GRAND TOTALS:	2063624.00	2013470.83	2271420.00	2524135.00	252715.00

MADISON SCHOOL DISTRICT  
STATEMENT OF REVENUES

	ACTUAL REVENUE 1992-93	ESTIMATED REVENUE 1993-94	ESTIMATED REVENUE 1994-95
Unencumbered Balance	142,449.14	64,615.56	0
REVENUE FROM STATE SOURCES			
School Building Aid	39,057.00	30,000.00	30,000.00
Foundation Aid	0	0	0
Catastrophic Aid	13,304.06	13,599.00	0
Child Nutrition	2,206.00	1,800.00	1,800.00
REVENUE FROM FEDERAL SOURCES			
Child Nutrition	21,520.00	18,200.00	18,200.00
REVENUE FROM LOCAL SOURCES			
NOW Interest	1,309.94	1,500.00	1,300.00
Other Local	382.00	0	0
Art Services	10,253.00	8,688.00	9,424.07
Ph. Ed. Services	5,470.00	3,859.00	3,884.62
Lunch Sales	41,461.67	48,003.00	48,792.00
Transfer from Capital Reserve	0	40,160.00	0
TOTAL REVENUE	----- 277,412.81	----- 230,424.56	----- 113,400.69
DISTRICT ASSESSMENT	1,804,328.00 -----	2,040,995.44 -----	2,410,734.31 -----
GRAND TOTAL	2,081,740.81	2,271,420.00	2,524,135.00

## MADISON SCHOOL DISTRICT

## Staff Salaries

<u>Position</u>	<u>Salary</u>	<u>Medical Dental Benefits</u>	<u>Salary Related Benefits</u>	<u>Total</u>
Principal	39140.00	4848.00	4452.25	48440.25
K-1	27800.00	4848.00	3176.50	35824.98
K-1	28200.00	4848.00	3221.50	36269.50
Grade 1	28200.00	4848.00	3221.50	36269.50
Grade 2	30000.00	4848.00	3424.00	38272.00
Grade 2/3	26200.00	3688.92	2996.50	32885.42
Grade 3	24800.00	4848.00	2839.00	32487.00
Grade 4	26600.00	1863.72	3041.50	31505.22
Grade 4	22400.00	3519.36	2569.00	28488.36
Grade 5	24600.00	0	2816.50	27416.50
Grade 5/6	29000.00	208.20	3311.50	32519.70
Grade 6	28600.00	4848.00	3266.50	36714.50
Reading Specialist	9450.00	0	842.81	10292.81
Art	16000.00	0	1401.00	17401.00
Physical Education	15540.00	2808.71	1362.13	19710.84
Music	7680.00	0	697.96	8377.96
Nurse	13920.00	2944.08	1225.24	18089.32
Guidance Counselor	18304.40	0	0	18304.40
Special Education	33000.00	208.20	3761.50	36969.70
Special Education	21600.00	1863.72	2479.00	25942.72
Special Education	27600.00	4848.00	3154.00	35602.00
Speech	23800.00	1863.72	2726.50	28390.22
Hearing Impaired	23262.00	0	0	23262.00
Secretary	11708.30	4848.00	1038.35	17594.65
Special Education Tutor	10772.40	4544.03	959.27	16275.70
Special Education Tutor	10434.00	0	930.67	11364.67
Sign Language Aide	3375.00	0	308.81	3683.81
Custodian	20592.00	4848.00	2859.81	28299.81
Custodian	21392.00	3688.92	2921.01	28001.93
Bus Driver	10593.80	351.32	1991.39	12936.51
Bus Driver	10593.80	0	1991.39	12585.19
Bus Driver	10443.40	1863.72	1963.81	14270.93
Bus Driver	15990.40	3688.92	3019.17	22698.49
Cook*	15127.20	3688.92	2113.86	20929.98
Cook's Helper*	4401.92	0	631.68	5033.60
Cook's Helper*	4076.80	0	605.49	4682.29
Cook's Helper*	1903.20	0	159.87	2063.07
Chapter I Aide**	9450.00	0	847.53	10297.53

\* Salary completely paid by revenue from the food service program.

\*\* Salary completely paid by Federal Funds.



MADISON SCHOOL DISTRICT

Below is the total enrollment per grade in Madison School District as of October 1, 1993. The October 1 enrollment is the official enrollment figure used by the State Department. Madison School District's total enrollment as of this date was 360 students.

Madison Enrollment K-12 (as of October 1, 1993)

Kindergarten	28	Grade 7	25
Transition	2	Grade 8	19
Grade 1	40	Grade 9	28
Grade 2	27	Grade 10	21
Grade 3	32	Grade 11	21
Grade 4	42	Grade 12	13
Grade 5	27		
Grade 6	35		
Total K-6	<u>233</u>	Total 7-12	<u>127</u>

CONWAY SCHOOL DISTRICT  
 1993-1994 JUNIOR HIGH TUITION CALCULATIONS  
 DECEMBER 6, 1993

	ACTUAL JR.HIGH GENERAL FUND EXPENDITURES 1992-93 -----
1100 Regular Education	778,045.31
1200 Special Education	247,385.65
1300 Vocational Education	108,573.63
1400 Co-Curricular Education	28,306.77
2120 Guidance Services	59,968.86
2130 Health Services	17,536.46
2140 Psychological Services	17,829.05
2150 Speech Services	22,823.65
2190 Other Support Services	19,246.63
2210 Improvement of Instruction	5,794.47
2220 Educational Media	26,407.82
2310 School Board Services	9,618.96
2320 Office of Superintendent	60,944.23
2400 School Administration	201,907.86
2540 Operation/Maintenance of Plant	199,754.36
2550 Pupil Transportation	51,867.42
2600 Evaluation Services	400.55
2900 Other Support Services	10,616.58
	-----
TOTAL JR HIGH GENERAL FUND EXPENSES	\$1,867,028.26 *
LESS: Transportation	(51,867.42)
LESS: Spec. Educ.(Conway Only)	(69,498.37)
LESS: Spec. Educ. Psych. (2140) (Conway Only)	(17,829.05)
	-----
TOTAL FOR TUITION CALCULATION	\$1,727,833.42
DIVIDED BY 1992-93 JR HIGH ADM	283.0
	-----
	\$6,105.42
PLUS 2% RENTAL FEE (1993-94)	\$257.30
	-----
1993-1994 CONWAY JUNIOR HIGH TUITION RATE	\$6,362.72

\*Does not include Federal Projects/Lunch

CONWAY SCHOOL DISTRICT  
 1993-1994 HIGH SCHOOL TUITION CALCULATIONS  
 DECEMBER 6, 1993

	ACTUAL HIGH SCHOOL GENERAL FUND EXPENDITURES 1992-93 -----
1100 Regular Education	1,474,485.24
1200 Special Education	419,503.47
1300 Vocational Education	548,341.16
1400 Co-Curricular Education	157,003.71
2120 Guidance Services	103,340.21
2130 Health Services	41,300.45
2140 Psychological Services	19,253.40
2150 Speech Services	35,609.67
2190 Other Support Services	48,841.74
2210 Improvement of Instruction	17,822.80
2220 Educational Media	60,990.35
2310 School Board Services	22,947.20
2320 Office of Superintendent	145,389.83
2400 School Administration	466,262.58
2540 Operation/Maintenance of Plant	478,873.43
2550 Pupil Transportation	124,682.33
2600 Evaluation Services	955.57
2900 Other Support Services	25,327.14
	-----
TOTAL HIGH SCHOOL GENERAL FUND EXPENSES	\$4,190,930.28 *
LESS: Revenue-Driver Educ	(20,341.75)
LESS: Revenue-Voc Exchange	(12,703.93)
LESS: Revenue-CoCurricular	(3,383.44)
LESS: Revenue-Bldg Aid Roof	(5,463.15)
LESS: Transportation	(124,682.33)
PLUS: HS Student Activities Transp.	14,847.10
LESS: Spec. Educ.(Conway Only)	(106,979.29)
LESS: Spec. Educ. Psych. (2140) (Conway Only)	(19,253.40)
	-----
TOTAL FOR TUITION CALCULATION	\$3,912,970.09
DIVIDED BY 1992-93 HIGH SCHOOL ADM	673.4
	-----
	\$5,810.77
PLUS 2% RENTAL CHARGE	\$257.30
	-----
1993-1994 CONWAY HIGH SCHOOL TUITION RATE	\$6,068.07

\*Does not include Federal Projects/Lunch



Each town's share of the SAU budget is based on 1/2 of the average number of students in attendance for the previous school year and 1/2 of the most recently available equalized property valuation of each district as of June 30 of the preceding school year. Following is a chart showing the numbers used to calculate Madison's share of SAU #13 expenses for three years.

**MADISON SCHOOL DISTRICT'S SHARE  
OF THE SCHOOL ADMINISTRATIVE UNIT #13 BUDGET**

	TOTAL EQUALIZED VALUATION	AVERAGE DAILY MEMBERSHIP	PERCENTAGE EQUALIZED VALUATION	PERCENTAGE AVERAGE DAILY MEMBERSHIP	PERCENTAGE APPORTIONMENT	SCHOOL DISTRICT SHARE OF SAU BUDGET
1991-1992	191,450,343	146.20	31.95	28.12	30.03	87,127.13
1992-1993	196,551,157	180.3	33.4	32.0	32.8	78,016.72
1993-1994	194,298,294	185.0	34.0	33.0	33.5	78,182.64
1994-1995	157,001,364	203.5	31.3	36.7	34.00	77,958.60

**SCHOOL ADMINISTRATIVE UNIT #13  
1994-1995 BUDGET**

	SAU #13 ADOPTED BUDGET 1993-1994	SAU #13 ADOPTED BUDGET 1994-1995	MADISON'S SHARE 34.00% 1994-1995
Office of Support Services	59,296.00	59,274.00	20,153.00
Improvement of Instruction	3,000.00	4,000.00	1,360.00
Legal Services	1,000.00	1,000.00	340.00
School Board Expenses	1,500.00	1,600.00	544.00
Audit	1,500.00	1,600.00	544.00
Advertising/Printing	5,000.00	5,000.00	1,700.00
Office of Superintendent	99,145.00	102,307.00	34,785.00
Office of Business	48,411.00	52,079.00	17,707.00
Operation of Plant	17,430.00	17,430.00	5,926.00
<b>Total Budget</b>	<b>236,282.00</b>	<b>244,290.00</b>	<b>83,059.00</b>
<b>Less Estimated Revenue</b>	<b>3,001.00</b>	<b>15,000.00</b>	<b>5,100.00</b>
<b>Budget To Be Raised</b>	<b>233,281.00</b>	<b>229,290.00</b>	<b>77,959.00</b>

MADISON SCHOOL DISTRICT

1989 Series A Bonds - Non-Guaranteed Issue

<u>DATE</u>	<u>PRINCIPAL OUTSTANDING</u>	<u>MUNI BOND PRINCIPAL</u>	<u>COUPON</u>	<u>INTEREST</u>	<u>TOTAL DEBT SERVICE</u>	<u>FISCAL DEBT SERVICE</u>
1/15/90			6.75%	33,990.37	33,990.37	33,990.37
7/15/90	998,632.00	103,632.00	6.75%	33,802.58	137,434.58	
1/15/91			6.75%	30,305.00	30,305.00	167,739.58
7/15/91	895,000.00	100,000.00	6.75%	30,305.00	130,305.00	
1/15/92			6.75%	26,930.00	26,930.00	157,235.00
7/15/92	795,000.00	100,000.00	6.75%	26,930.00	126,930.00	
1/15/93			6.75%	23,555.00	23,555.00	150,485.00
7/15/93	695,000.00	100,000.00	6.75%	23,555.00	123,555.00	
1/15/94			6.75%	20,180.00	20,180.00	143,735.00
7/15/94	595,000.00	100,000.00	6.75%	20,180.00	120,180.00	
1/15/95			6.75%	16,805.00	16,805.00	136,985.00
7/15/95	495,000.00	100,000.00	6.75%	16,805.00	116,805.00	
1/15/96			6.80%	13,430.00	13,430.00	130,235.00
7/15/96	395,000.00	100,000.00	6.80%	13,430.00	113,430.00	
1/15/97			6.80%	10,030.00	10,030.00	123,460.00
7/15/97	295,000.00	100,000.00	6.80%	10,030.00	110,030.00	
1/15/98			6.80%	6,630.00	6,630.00	116,660.00
7/15/98	195,000.00	100,000.00	6.80%	6,630.00	106,630.00	
1/15/99			6.80%	3,230.00	3,230.00	109,860.00
7/15/99	95,000.00	95,000.00	6.80%	3,230.00	98,230.00	98,230.00
<b>TOTALS</b>		998,632.00		369,982.95	1,368,614.95	1,368,614.95

# Plodzik & Sanderson Professional Association

193 North Main Street Concord, N.H. 03301 (603) 225-6996

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## INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the  
School Administrative Unit Board  
School Administrative Unit. No. 13  
Tamworth, New Hampshire

We have audited the accompanying general purpose financial statements of the School Administrative Unit No. 13 as of and for the year ended June 30, 1993, as listed in the table of contents. These general purpose financial statements are the responsibility of the School Administrative Unit's management. Our responsibility is to express an opinion on these general purpose financial statements based on our audit.

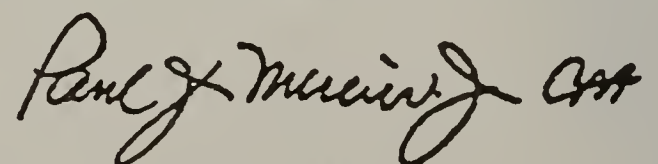
We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the general purpose financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall general purpose financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except for the effect on the financial statements of the omission described in the preceding paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the School Administrative Unit No. 13 as of June 30, 1993, and the results of its operations for the year then ended in conformity with generally accepted accounting principles.

Our audit was made for the purpose of forming an opinion on the general purpose financial statements taken as a whole. The combining and individual fund financial statements listed in the table of contents are presented for purposes of additional analysis and are not a required part of the general purpose financial statements of the School Administrative Unit. Such information has been subjected to the auditing procedures applied in the audit of the general purpose financial statements and, in our opinion, is fairly presented in all material respects in relation to the general purpose financial statements taken as a whole.

July 23, 1993



PLODZIK & SANDERSON  
Professional Association





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