

*Annual Report*


Town  
of  
Marlborough

New Hampshire

1991



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TOWN OF MARLBOROUGH, NEW HAMPSHIRE

TOWN OF MARLBOROUGH

ANNUAL REPORT

TOWN REPORT

Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as "Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population from 1990 census: 1927

Households from 1990 census: 856

Location: Latitude 42° 52' North, Longitude 720° 12' West

Elevation above sea level: 730 feet

Congressional Delegation

U.S. Senators:

Honorable Robert Smith
Senate Office Building
Washington, DC 20510
Phone: 202-224-2841
Local: 46 South Main St.
Concord, NH 03301
Phone: 603-228-0453

Honorable Warren Rudman
Senate Office Building
Washington, DC 20510
Phone: 202-224-3324
Local: 125 North Main St.
Concord, NH 03301
Phone: 603-225-7115

U.S. Congressman, 2nd NH District:

Honorable Richard Swett
U.S. House of Representatives
Washington, DC 20515
Phone: 202-225-5206
Local: 18 North Main St.
Concord, NH 03301
Phone: 603-224-6621

State Senator, 11th Senatorial District:

Honorable Charles F. Bass
PO Box 210, Peterborough, NH 03458-0210
Phone: (B) 563-8525 (H) 924-6781

Representatives to the General Court:

Honorable Daniel Burnham
PO Box 496
Dublin, NH 03444-0496
Phone: (H) 563-8629

Honorable William Riley
55 Tolman Road
Marlborough, NH 03455
Phone: (B) 899-5111
(H) 827-3262

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TOWN HALL

Town Clerk 876-4529  
Selectmen 876-3751

HOURS

Monday 9 A.M. to 4:30 P.M.

7 P.M. to 9:00 P.M.

Tuesday 9 A.M. to 4:30 P.M.

Wednesday 9 A.M. to 12 Noon

Thursday 9 A.M. to 4:30 P.M.

Friday 9 A.M. to 2:00 P.M.

Welfare Office at Lambert Building  
is open Monday, Wednesday & Thursday  
9 A.M. to Noon. Phone 876-4703

Planning and Zoning Board meets  
second Tuesday each month. Office  
hours at Lambert Building are Monday  
night by appointment 7 - 9 P.M.  
Call 876-4529 for appointment.

Police Office phone 876-3311. If  
no answer call Mutual Aid 352-1100.

Highway Department - 876-4401

Landfill Open Friday Noon to 4 P.M.  
Saturday 8 - 4:30 P.M.

Library Hours: Tues/Wed 2-8 P.M.  
Thurs 10 A.M.-5 P.M.  
Fri/Sat 2-5 P.M.

\*\*\* ATTENTION BOAT OWNERS \*\*\*

Your boat may be registered at John Fletcher's Bait and  
Tackle Shop at 293 East Main Street. Boat taxes he  
collects goes to the Town in which it is paid. Let's  
give Marlborough the benefit of your boat tax!

\*\*\* INVENTORY OF TAXABLE PROPERTY \*\*\*

Please return your Inventory promptly. It is  
especially important the census portion be filled in  
completely. This information is used for the school  
census and to compute our State Revenue Sharing.  
Inventories are due on April 15, 1991. After that date  
a minimum penalty of \$10.00 applies.

\*\*\* DOG LICENSES \*\*\*

All dogs six months or older must be licensed by May 1,  
1992. The registrations are available from the Town  
Clerk at the Town Hall. Fees are as follows:

- \$4.50 Neutered or spayed animal
- \$7.00 Female or male animal

Note: Persons over 62 years of age may register one  
dog for a \$2.00 fee.

IN CASE OF  
EMERGENCY  
CALL

**352-1100**

GIVE NAME, PHONE #  
AND LOCATION

## TOWN OFFICERS/EMPLOYEES

Selectmen	Patrick J. Ryan	Robert L. Bennett, Chrm. '94 '93; Glover E. Howe, Jr. '92	Recreation Commission Ernest Linders '93; Steven Grover '92; Kathie Sullivan '93 Katherine Rogalski '93; Michael Wilber '94; Charles Ryll '94
Town Clerk-Tax Collector		Patricia R. Derby '93 Ila E. Walton	Water Commissioners The Board of Selectmen
Deputy Town Clerk-Tax Collector		Laurent J. Biron	Fire Wards Carl E. Russell '93; Edward H. Wilson '92 Wayne F. Crowell '92; Clarence H. Batchelder '92 Linwood B. Croteau '92
Administrative Assistant		Charlotte M. Crowell '92	Forest Fire Warden Carl E. Russell
Town Treasurer		Irvin H. Gordon '92 Edward C. Goodrich, Jr.	Deputy Forest Fire Wardens Edward H. Wilson; Wayne F. Crowell William L. Yardley; Clarence P. Beauregard
Moderator		Harry Patnode, Jr.	Police Chief Ernest J. Bashaw
Deputy Moderator		William L. Yardley - retired 1991	Police Officers William Farnum, Jr.; Paul Bertolami Neal Collier; Thomas Frohock Jr.; Brian McDonald
Director of Public Works		Richard Patnode; Brian Tarr	Frost Free Library Trustees Robert Bennett, Pres. '94 E. Anne Burlin, Sec'ty. '93; T. Ann Grover Treas. '94 Nancy Wyman '92; Rufus Frost III; Patrick Ryan '93 Glover Howe, Jr. '92; Rev. Dawn Larson; Rev. Pierre Baker Harold Shelley, Alt.
Highway Department Employees		Alice M. Knight '92	Frost Free Library Staff Lisa Bearce, Director Joan Wheeler, Asst.; Paul A. Laurendeau, Custodian
Trustees of Trust Funds		Nancy Wyman	Supervisors of the Checklist Lawrence W. Robinson '94 William F. Cumings '92; Charles W. Porter '96
Barbara H. Frechette '93; Margaret W. Seaver '94		Elmer A. Grover '92	Conservation Commission Michael C. Krinsky, Chrm Ernest J. Linders; Lydia M. Lecraw Charles R. Buffler; Erica Cadmus; William Cadmus
Cemetery Trustees	Alphonse Despres '94; Doris Wilcox '92 Corinne A. Bennett '93	Carey, Vachon & Clukay	School Patrol Della Starkweather; Geraldine Dunn
Welfare Administrator		Frederick Mead, Chairman '94 Scott Butler, Vice Chrm '93 E. Anne Burlin, Secretary Calvin Gage '94; Kenneth Kerber '93 Alphonse Despres '94; Patrick J. Ryan, '93	Building Inspector Christopher Robbins
Health Officer		Robert Heald, Chairman '94 Charlotte Crowell, Sec'ty. '92 William Coutts, Vice Chrm. '92 Frank Knight '93; Sandra Raasoch '94 Alternates: Frank Buckbee '92; Russell Walton '92	Electrical Inspector David Redfield
Sexton			Plumbing Inspector Peter W. Henry
Auditor			Animal Control Officer Police Department
Planning Board		Eugene Woodward	Representative to Ashuelot Valley Sewer Agency and Southwest Solid Waste District John E. Lecraw
Zoning Board of Adjustment		Paul Laurendeau	Southwest Region Planning Commissioners Glover Howe, Jr. Laurent J. Biron
Municipal Property Committee			
Town Custodian			

## SELECTMEN'S FOREWORD

With the retirement of our long time friend and Director of Public Works, Mr. William Yardley, came the need for a new director. The Town was fortunate to have this person immediately available and willing to accept the responsibility. We are happy to announce that Mr. Harry Patnode, Jr. is now the new Public Works Director. His brother Richard remains with him along with Mr. Brian Tarr, a new employee with seven years highway experience.

Last March we appropriated \$20,000.00 to repair the landfill bridge. This work was completed by Mr. Victor Giguere and Mr. Steven Wilcox with some assistance from the Highway Department personnel. A fine job was completed at the cost of \$16,848.00.

We also appropriated \$20,000.00 for the new recycling center building. \$10,000.00 came from surplus and \$10,000.00 came from the Governor's Recycling Program Grant which was awarded in October. Although late in funding, the building was built quickly and efficiently by Beal General Contractors, Inc. after site preparation by the Highway Department. Total cost including the badly needed forklift was \$21,502.00.

In 1991, we also appropriated \$10,000.00 to hire engineers to evaluate our Town water system, which we suspected of having many leaks. With the help of Mr. Jay Matuszewski of Northeast Rural Water Association in Williston, Vermont and his sophisticated instruments, many leaks were found and repaired. Luckily, this agency is an EPA funded association and all work was at no charge to the Town. This allowed us to spend our appropriation on actual repair rather than engineering costs saving us many dollars. Cost for the repairs amounted to \$3,385.00, but more importantly reduced our

water production by 52% from 3.75 million to 1.8 million gallons per month. On the sewer side of things, many tests were performed at various points throughout the system. No real infiltration problems were found even with the help of the television camera from Vermont Pipeline Co. Finally, we investigated the sewer meter measuring the flow to Keene. With help of meter company engineers, we determined the meter read had been mounted incorrectly when the meter was installed and the resulting correction amounted to 10 gallons per minute. On a yearly basis, this decreased our flow rate by 5.25 million gallons. This has changed our figures as shown on the attached graph.

The new Salt Barn was also completed with the additional \$7,000.00 in appropriation with a total cost of \$21,433.00 coming well under the \$22,000.00.

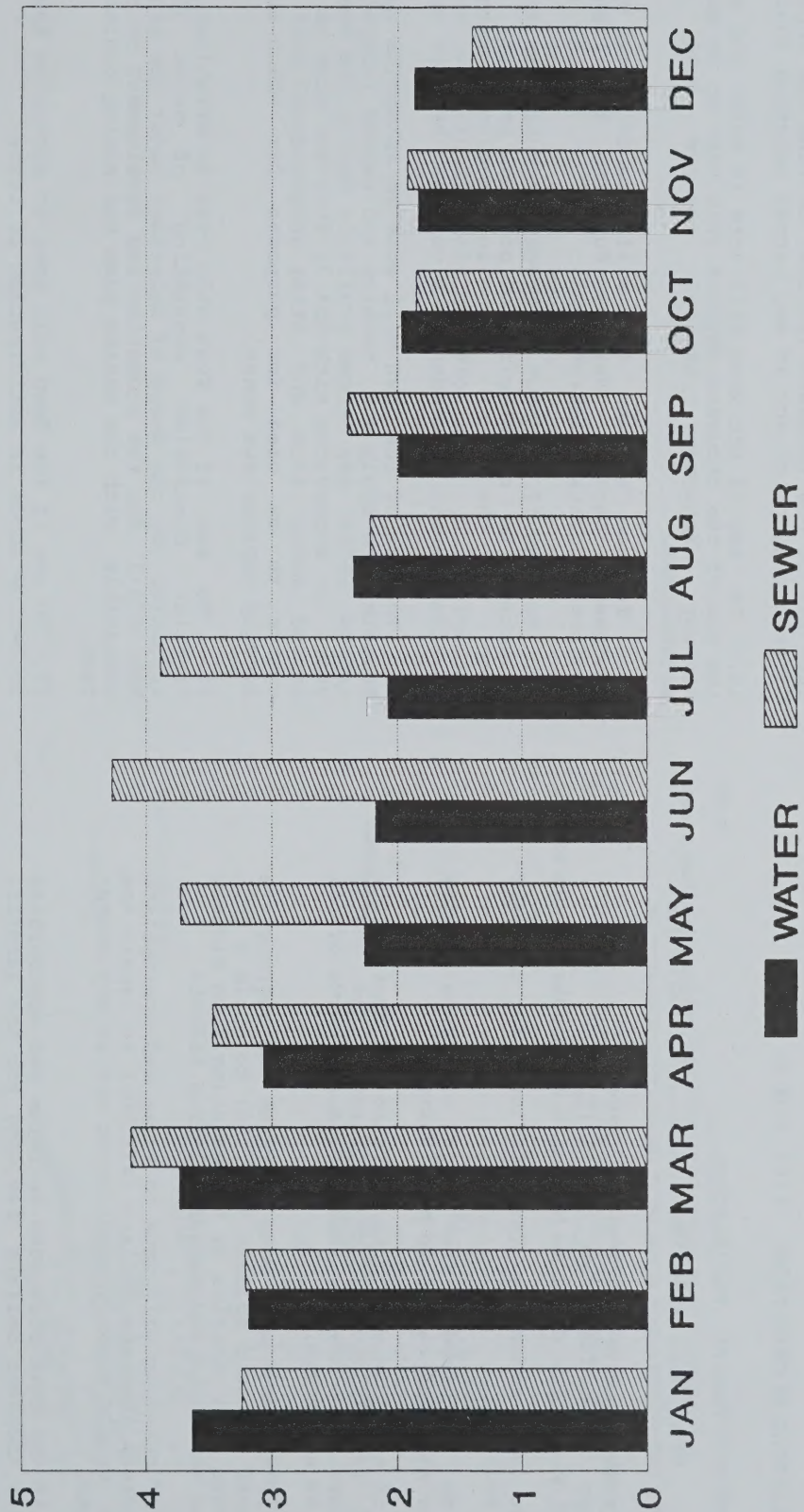
Last year's lower tax rate was largely due to a surplus of \$114,000.00 and careful management of the budget. This year we do not anticipate a surplus because we have had to manage a very tight budget. By and large, the Selectmen feel that Town business is going very well. Many major improvements have been made in primary Town systems (water and sewer) which will save us thousands of dollars per year. These cost cutting improvements have been effected by a number of conscientious Town employees working very hard to bring these costs under control.

The Selectmen thank all those who have worked so diligently because without them we would not be in our present excellent financial condition.

The Board of Selectmen

# 1991 WATER/SEWER COMPARISON

(MILLIONS OF GALLONS)



# The State of New Hampshire

THE POLLS WILL BE OPEN FROM 1:00 P.M. to 9:00 P.M.

To the Inhabitants of the Town of Marlborough  
[L.S.] County of Cheshire in said State, qualified to vote  
in the  
in Town Affairs:

You are hereby notified to meet at School Gymnasium  
said Marlborough on Tuesday, the tenth (10th) day of  
March, next at 7:30 P.M. of the clock in the forenoon, to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing. (By ballot)
2. To vote on the proposed Town Zoning Ordinance changes as shown on the attached ballot to this warrant.
3. To see if the Town will vote to raise and appropriate the sum of \$896,303.00, which represents the posted operating budget (Form MS-6). Said sum is exclusive of all special articles addressed.
4. To see if the Town will vote to raise and appropriate the sum of twenty thousand dollars (\$20,000) to build a town garage to house town vehicles at the existing Town Highway Garage site, or to act in any manner relating thereto.
5. To see if the Town will vote to raise and appropriate the sum of fifteen thousand dollars (\$15,000) to repair the Martin bridge on Old Roxbury Road, or to act in any manner relating thereto.
6. To see if the Town will vote to raise and appropriate the sum of forty thousand dollars (\$40,000) for the landfill closure plan, or to act in any manner relating thereto.
7. To see if the Town will vote to raise and appropriate the sum of twenty-five hundred dollars (\$2,500) to index and print the Proprietor's Book and the first Clerk's Book and to authorize the withdrawal of twenty-five hundred dollars (\$2,500) from the accumulated interest in the Charles C. Ward Town Fund and the Kate Reid Town Fund.
8. To see if the Town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000) to be placed in the existing capital reserve fund for the revaluation of the Town.

9. To see if the Town will vote to raise and appropriate the sum of one thousand (\$1,000) to fund the repairs of the Gates House, or to act in any manner relating thereto.
10. To see if the Town will vote to raise and appropriate the sum of ten thousand dollars (\$10,000) to be added to the Highway Equipment Capital Reserve Fund previously established.
11. To see if the Town will vote to rename the Highway Equipment Capital Reserve Fund to the Highway Heavy Equipment Capital Reserve Fund.
12. To see if the Town will vote to authorize the Board of Selectmen to accept gifts of personal property, other than cash to the Town for any public purposes. This authorization, in accordance with RSA 31:95-e, shall remain in effect until rescinded by a vote of the Town Meeting.
13. To see if the Town will vote to authorize the Board of Selectmen to apply for, receive and expend federal and state grants which may become available during the course of the year, in accordance with RSA 31:95-b and also to accept and expend money from any other governmental unit or private source to be used for purposes for which the Town may legally appropriate money.
14. To see if the Town will vote to establish a Historic District Commission consisting of seven (7) members appointed by the Board of Selectmen under the provisions of RSA 673:1 for the promotion and development of regulations compatible with the master plan and zoning ordinance of the Town.
15. To see if the Town will vote to authorize the Selectmen to borrow funds in anticipation of taxes.
16. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any matter relating thereto.
17. To see if the Town will authorize the Frost Free Library Trustees to apply for, accept and expend, without further action by the Town Meeting, money from the state, federal or other governmental unit or a private source which becomes available during the course of the year in accordance with RSA 202-A to be used for purposes for which the Town may legally appropriate money.



(For your notes)

18. To transact any business that may legally come before the meeting.

Given under our hands and seal, this tenth (10th) day of February, in the year of our Lord nineteen hundred and ninety-two.

*Robert H. Bennett*  
 ..... Robert I. Bennett .....  
*Patrick J. Ryan*  
 ..... Patrick J. Ryan .....  
*Glover E. Howe, Jr.*  
 ..... Glover E. Howe, Jr. ....

*Selectmen*  
 of  
 Marlborough, N.H.

*Robert H. Bennett*  
 ..... Robert I. Bennett .....  
*Patrick J. Ryan*  
 ..... Patrick J. Ryan .....  
*Glover E. Howe, Jr.*  
 ..... Glover E. Howe, Jr. ....

*Selectmen*  
 of  
 Marlborough, N.H.

A true copy of Warrant—Attest:

**Statement of Compliance**  
 The Town of Marlborough does not discriminate on the basis of race, color, sex, national origin, religion, handicap status, or age in any program or activity.  
 An electrical chairlift is available on the front stairs of the Municipal Building, and if anyone is unable to use this equipment, we will make arrangements to transact any business on the ground floor of the building.  
 Board of Selectmen



# BUDGET OF THE TOWN

OF MARLBOROUGH N.H.

Appropriations and Estimates of Revenue for the Ensuing Year January 1, 19 92 to December 31, 19 92 or for Fiscal Year  
From 19 to 19

Acct. No.	PURPOSES OF APPROPRIATION (RSA 31:4)	W.A. No.	Appropriations Current Year (omit cents)	Actual Expenses Current Year (omit cents)	APPROPRIATIONS ENDS FISCAL YEAR (omit cents)
<b>GENERAL GOVERNMENT</b>					
4130	Executive		35873	35165	37715
4140	Election, Registration, & Vital Statistics		24175	22959	25990
4150	Financial Administration		28325	26977	33075
4152	Revaluation of Property		3500	3480	3500
4153	Legal Expense		19000	13427	15000
4155	Employee Benefits				
4191	Planning and Zoning		6850	2964	7100
4194	General Government Building		25025	20647	26465
4195	Cemeteries		18325	12584	17325
4196	Insurance		44281	31089	37625
4197	Advertising and Regional Associations		2561	2564	2550
4199	Other General Government BC/BS, FICA		49300	44714	53070
<b>PUBLIC SAFETY</b>					
4210	Police		79925	87939	87650
4215	Ambulance				
4220	Fire		16625	16693	17125
4290	Civil Defense/Fire Warden		225	125	225
4240	Building Inspectors		1100	1100	1100
<b>HIGHWAYS AND STREETS</b>					
4312	Highways and Streets		71700	77153	85500
4313	Bridges		2000	0	1000
4316	Street Lighting		9000	9736	11000
4311	Highway Administration		66900	71576	66570
4319	Town Lot Expense		1850	1692	1850
<b>SANITATION</b>					
4323	Solid Waste Collection				
4324	Solid Waste Disposal		54150	46005	42500
<b>WATER DISTRIBUTION AND TREATMENT</b>					
4331	Water Services		32300	26424	33410
4335	Water Treatment				
4326	Sewer Department		117,640	92134	91080
<b>HEALTH</b>					
4414	Pest Control				
4415	Health Agencies and Hospitals		13006	13006	13367
4411	Health Administration		135	140	210
<b>WELFARE</b>					
4442	Direct Assistance		14000	15515	18000
4444	Intergovernmental Welfare Payments				
4441	Welfare Administration		2570	1721	1800
<b>Sub-Totals (carry to top of page 3)</b>			<b>740341</b>	<b>677529</b>	<b>731802</b>

Date February 2, 1992  
Robert L. Bennett  
 Robert L. Bennett  
Robert L. Ryan  
 Robert L. Ryan, Jr.  
 TOWN CLERK  
 ROBERT E. HOWE, JR.  
 TOWN MANAGER  
 (PLEASE SIGN IN INK)

R.S.A., Chap. 31, Sect. 95. Immediately upon the close of the fiscal year the budget committee in towns where such committees exist, otherwise the selectmen, shall prepare a budget on blanks prescribed by the Department of Revenue Administration. Such budget shall be posted with the town warrant and shall be printed in the town report at least one week before the date of the town meeting.

**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

Acct. No.	PURPOSES OF APPROPRIATION (RSA 31-4)	W.A. No.	Actual Expenditures Current Year (omit cents)	Appropriations Current Year (omit cents)	APPROPRIATIONS ENSUING FISCAL YEAR (omit cents)
4520	TAXES Parks and Recreation		12245	12750	12950
4550	Library		44101	45639	45626
4583	Patriotic Purposes		1422	1600	1600
4612	CONSERVATION Purchase of Natural Resources				
4611	Administration		518	2160	1280
	REDEVELOPMENT AND HOUSING				
	ECONOMIC DEVELOPMENT				
	DEBT SERVICE				
4711	Princ. Long Term Bonds & Notes		51000	51000	51000
4721	Interest-Long Term Bonds & Notes		53732	53733	50045
4723	Interest on TAN		1200	3000	2000
	CAPITAL OUTLAY				
	See Below		66983	79300	98500
	OPERATING TRANSFERS OUT				
4914	To Capital Reserve Funds:				
4916	To Trust and Agency Funds: (RSA 31:19-a)				
	TOTAL APPROPRIATIONS		908730	989523	994803

HELP: We ask your assistance in the following: If you have a line item of appropriation which is made up of appropriations from more than one (1) warrant article, please use the space below to identify the make-up of the line total. We hope this will expedite the tax rate process by reducing the number of inquiries from this office.

Acct.	W.A.	Amt.	Acct.	W.A.	Amt.
4902	HY Resv	10			
4903	Garage	4			
4909	Reass	8			
4909	Bk Pres	7			
4909	Land Cl	6			
4909	Bridge	5			
4909	Gates Hs	9			

Acct. No.	SOURCES OF REVENUE	W.A. No.	ESTIMATED REVENUE Current Year (omit cents)	ACTUAL REVENUE Current Year (omit cents)	ESTIMATED REVENUE Ensurig Fiscal Year (omit cents)
	TAXES				
3120	Land Use Change taxes		15000	4000	4000
3180	Resident Taxes				
3185	Yield Taxes & Boat Tax		5700	8545	5000
3189	Other Taxes				
3190	Interest & Penalties on Delinquent Taxes		22000	31984	25000
	Inventory Penalties		1300		1300
	LICENSES, PERMITS AND FEES				
3210	Business Licenses and Permits				
3220	Motor Vehicle Permit Fees		120000	113086	115500
3290	Other Licenses, Permits & Fees		10470	11653	7300
	FROM FEDERAL GOVERNMENT				
3319	Other				
	FROM STATE				
3351	Shared Revenue		30000	45361	30000
3353	Highway Block Grant		40000	39209	40400
3354	Water Pollution Grants		40000	39248	40000
3356	State & Federal Forest Land Reimbursement				
3357	Flood Control Reimbursement				
3359	Other Recycling & Energy Grant		11990	11950	
	FROM OTHER GOVERNMENT				
3379	Intergovernmental Revenues				
	CHARGES FOR SERVICES				
3401	Income from Departments		24251	29028	21750
3409	Other Charges Hydro Lease		1000		4000
	MISCELLANEOUS REVENUES				
3501	Sale of Municipal Property				
3502	Interest on Investments				
3509	Other Interest of Deposits		20000	30236	20000
	INTERFUND OPERATING TRANSFERS IN				
3914	Capital Reserve Fund				
	Other Misc Revenues			14549	
3915	Enterprise Fund				
	Sewer		85090	158065	91080
	Water		32300	47855	33410
	<del>Water</del> Sewer User Charge		32550	(Now in budget line)	
3916	Trust and Agency Funds		55349	56787	31746
	OTHER FINANCING SOURCES				
3934	Proc. from Long Term Notes & Bonds				
	Fund Balance		41400	114288	-0-
	TOTAL REVENUES AND CREDITS		588400	755844	474486

Total Appropriations \$994803  
 Less: Amount of Estimated Revenues, Exclusive of Taxes \$474486  
 Amount of Taxes to be Raised (Exclusive of School and County Taxes) \$520317

**BUDGET OF THE TOWN OF MARLBOROUGH, N.H.**  
**THIS BUDGET SHALL BE POSTED WITH THE TOWN WARRANT**

BUDGET NOTES

TOWN OPERATING BUDGET COMPARISONS

YEAR	BUDGET	SURPLUS	TOWN <sup>1</sup> TAX RATE PER 1000	TOTAL TAX RATE PER 1000
1990	\$911,326	-0-	\$7.40	\$35.15
1991	\$910,223	\$114,288	\$5.62	\$31.49
1992	\$896,303 <sup>3</sup>	-0-	\$6.67 <sup>2</sup>	\$38.34 <sup>2</sup>

Footnotes:

1. Operating budget - does not include warrant article for capital items.
2. Projected and will be affected by projected revenues, revenue sharing, business profits tax revenue, and final tax base for 1992. Town tax rate for 1992 with proposed warrant articles is projected at \$8.20.
3. Please note the columns for 1991 Budget and 1991 Expenses have been converted to the State of New Hampshire new chart of accounts for your convenience in comparing the two years. The old chart can be viewed on the 1991 Expenditures in Detail.

TOWN OF MARLBOROUGH

1992 BUDGET

	1991 Budget	1991 Expenses	1992 Budget	Increase/ Decrease	Anticipated Revenue
<b>General Government:</b>					
Executive Office	35,873	35,165	37,715	+1,842	-
Election, Registration, Vital Stat.	24,175	22,959	25,990	+1,815	300,000 (1)
Financial Administration	28,325	26,977	33,075	+4,750	-
Revaluation of Property	3,500	3,480	3,500	-	-
Attorney/Court Fees	19,000	13,427	15,000	-4,000	-
Planning & Zoning Boards	6,850	2,964	7,100	+ 250	1,150 (2)
General Gov't Buildings	25,025	20,647	26,465	+1,440	9,000 (3)
Cemeteries	18,325	12,584	17,325	-1,000	7,269 (4)
Insurance (except BC/BS)	44,281	31,089	37,625	-6,656	-
Advertising & Regional Associations	2,561	2,564	2,550	- 11	-
BC/BS, Retirement, FICA, Medicare	49,300	44,714	53,070	+3,770	-
<b>Subtotal - General Government</b>	<b>257,215</b>	<b>216,570</b>	<b>259,415</b>	<b>+2,200</b>	<b>317,419</b>

- Footnotes:**
- (1) Town Clerk/Tax Collector activities are shown on next page.
  - (2) Income is from \$50 application fee for public hearings.
  - (3) Lambert property - corner of Frost & Main Street apartment rental.
  - (4) Interest from Cemetery Trust Fund.

TOWN OF MARLBOROUGH - 1992 BUDGET

TOWN CLERK AND OTHER SOURCES OF REVENUE

Town Clerk's Income	Other Sources of Income
Motor Vehicle Registrations	Int & Penalties on Taxes
Dog licenses	Yield Tax
Building Permits	Boat Tax
Electrical Permits	Land Use Change Tax
Plumbing Permits	Inventory Penalties
Commercial Code Filings	Interest on Bank Deposits
Title Fees	Marl-Harris Fuel Reimb.
Vital Statistics	Insurance Dividends
Sale of Town Property	Hydro Lease
Copy Machine Income	
Decals	State Revenues:
Miscellaneous Revenue	Shared Rev - Block Grant
	Hwy Block Grant
	State Aid - Sewer Bond
Total	Total
125,800	174,200

PROJECTED REVENUE: \$300,000

TOWN OF MARLBOROUGH

1992 BUDGET

	1991 Budget	1991 Expenses	1992 Budget	Increase/ Decrease	Anticipated Revenue
Public Safety:					
Police Department	79,925	87,939	87,650	+ 7,725	1,900 (5)
Fire Department	16,625	16,693	17,125	+ 500	200 (6)
Civil Defense/Fire Wardens	225	125	225	-	
Building Inspector	1,100	1,100	1,100		(7)
Subtotal - Public Safety	97,875	105,857	106,100	+ 8,225	2,100

Highway, Streets & Bridges:

Highway Department Administration	66,900	71,576	66,570	- 330	
Highways and Streets Expense	71,700	77,153	85,500	+13,800	
Bridge Expense	2,000	-0-	1,000	- 1,000	
Street Lighting	9,000	9,736	11,000	+ 2,000	
Town Lot Expense	1,850	1,692	1,850		

Subtotal - Hwy, Streets, & Bridges

151,450	160,157	165,920	+14,470	
---------	---------	---------	---------	--

Sanitation:

Landfill Operation	54,150	46,005	42,500	-11,650	6,000 (8)
Sewer Department	117,640	92,134	91,080	-26,560	91,080 (9)
Water Department	32,300	26,424	33,410	+ 1,110	33,410 (9)

Subtotal - Sanitation

204,090	164,563	166,990	-37,100	130,490
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- Footnotes: (5) Alcohol program fines for minors and accident reports. Also, \$600.00 in expenses was for Police Special Detail which was reimbursed to General Fund.
- (6) Forest Fire Warden activities.
- (7) See Town Clerk/Tax Collector Revenue Report for anticipated revenues.
- (8) Landfill stickers and recyclables.
- (9) To be raised from billings - self supporting departments.

TOWN OF MARLBOROUGH

1992 BUDGET

	1991 Budget	1991 Expenses	1992 Budget	Increase/ Decrease	Anticipated Revenue
<b>Health &amp; Welfare Departments:</b>					
Health Administration	135	140	210	+ 75	
Health Agencies	13,006	13,006	13,367	+ 361	
Welfare Administration	2,570	1,721	1,800	- 770	
Welfare - Direct Assistance	14,000	15,515	18,000	+4,000	
Subtotal - Health & Welfare	29,711	30,382	33,377	+3,666	
<b>Culture and Recreation:</b>					
Parks and Recreation	12,750	12,245	12,950	+ 200	
Library	45,639	44,101	45,626	- 13	\$6,709 (9)
Patriotic Purposes	1,600	1,422	1,600		
Subtotal - Culture and Recreation	59,989	57,768	60,176	+ 187	\$6,709
<b>Conservation Commission:</b>					
Conservation Commission Admin.	2,160	518	1,280	- 880	
Subtotal - Conservation Commission	2,160	518	1,280	- 880	

Footnote: (9) Interest Income from Library Trust Fund.



TOWN OF MARLBOROUGH

1992 BUDGET

	1991 Budget	1991 Expenses	1992 Budget	Increase/ Decrease	Anticipated Revenue
Debt Service:					
Long Term Bonds/Notes (Principal)	51,000	51,000	51,000		15,268 (10)
Long Term Bonds/Notes (Interest)	53,733	53,732	50,045	- 3,688	
Tax Anticipation Note - Interest	3,000	1,200	2,000	- 1,000	
Subtotal - Debt Service	107,733	105,932	103,045	- 4,688	15,268
TOTAL OPERATING BUDGET	910,223	841,747	896,303	-13,920	471,986
CAPITAL OUTLAYS:					
1992 Projects shown on next page.	79,300	66,983	98,500	+19,200	2,500 (11)
1992 APPROPRIATION TOTAL:	989,523	908,730	994,803	+ 5,280	474,486
CARRY OVERS FROM 1991 APPROPRIATIONS	31,400	30,007	35,499	+ 4,099	34,549 (12)
TOTAL BUDGETED EXPENDITURES:	1,020,923	938,839	1,030,302	+ 9,379	509,035
		(Unaudited)			

Footnotes:

- (10) Paid from Fire Department Dumont and Lodge Trust Funds.
- (11) Interest from Charles C. Ward and Kate Reid Town Trust Funds. \$5,500
- (12) 1991 Funds Encumbered for:
  - Weston Hydrogeological Testing \$3,000
  - Town Hall Electrical Project \$2,124
  - Cemetery Contracts \$1,392
  - Gates House Donations \$ 975
  - Energy Grant Fund \$6,615
  - Water Leakage Project \$14,812
  - School Street Project \$1,081
  - Bea Andrews Donations

Total \$35,499

1992 SPECIAL WARRANT ARTICLES

Article Number	To Be Raised	Increases Tax Rate By:
4. Town Vehicle Garage	\$20,000	31¢
5. Martin Bridge Repair	\$15,000	23¢
6. Landfill Closure Plan	\$40,000	62¢
7. Proprietor's Book and Clerk Book	\$ 2,500	4¢ *
8. Town Revaluation Capital Reserve Fund	\$10,000	16¢
9. Gates House Repair	\$ 1,000	1¢
10. Highway Equipment Capital Reserve	\$10,000	16¢
	\$ 98,500	
	Total Capital Warrant Articles	\$1.53

\*Item 7 actually will not raise taxes as it is funded by a Trust Fund, however, we still have to appropriate the money.

**SELECTMEN'S REPORT**

Land in Current Use: \$ 805,054.  
 Land not in Current Use: 20,576,848.  
**Total Taxable Land:** \$21,381,902.

Residential Buildings: 35,872,260.  
 Commercial/Industrial: 6,410,565.  
 Manufactured Housing: 573,600.

**Total Taxable Buildings** 42,856,425.  
**Public Utilities:** 907,202.  
**Valuation Before Exemptions Allowed:** 65,145,529.

Elderly Exemptions (12) 175,000.  
 Blind Exemptions (2) 30,000.  
 Solar Exemptions (7) 45,887.  
 School Dining room, etc. (1) 150,000.

**Total Exemptions Allowed:** 400,887.  
**Net Valuation:** 64,744,642.

	TAX RATE
<b>\$31.49 per Thousand Valuation</b>	
Town	\$ 5.62
County	2.37
School	23.50

**TAXES COMMITTED TO THE TAX COLLECTOR**

Property Taxes \$2,032,907.52  
 Land Use Change Taxes 4,000.00  
 Yield Taxes 6,851.20  
 Water Charges 48,102.16  
 Sewer Charges 157,718.69

**TOWN CLERK'S REPORT**

**1991**

Motor Vehicle Fees \$113,086.00  
 Dog Licenses 1,444.00  
 Building Permits 2,964.50  
 Electrical Permits 600.00  
 Plumbing Permits 345.00  
 Uniform Commercial Code Filings 996.50  
 Bad Check Fees 52.29  
 Vital Statistics 1,017.00  
 Sale of Town Property 780.42  
 Planning & Zoning Fees 687.00  
 Copy Machine Income 125.29  
 Decals 1,998.00  
 Title Fees 586.00  
 Filing Fees 26.00  
 Miscellaneous 31.00  


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**\$124,739.00**

In addition the Town Clerk issued 1,332 decals and collected \$38,793.40 for the State of New Hampshire.

The drop of \$8,112 in Motor Vehicle fees for the Town reflects the poor economic conditions of 1991.

# Vachon, Clukay & Co., PC

Certified Public Accountants

134 Middle Street  
Manchester, New Hampshire 03104  
(603) 622-7070

For all of the control categories listed above, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk.

A material weakness is a condition in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the financial statement may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all conditions that are considered to be material weaknesses as defined above. However, our study and evaluation disclosed no condition that we believed constitutes a material weakness.

This report is intended for the information of management, and the Board of Selectmen. This restriction is not intended to limit the distribution of this report, which is a matter of public record.



March 1, 1991

Board of Selectmen  
Town of Marlborough, New Hampshire

We have audited the financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1990, and have issued our report thereon dated March 1, 1991.

In planning and performing our audit of the financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1990, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control structure.

The management of the Town of Marlborough, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objective of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of polices and procedures may deteriorate.

For the purpose of this report, we have classified the significant internal control structure policies and procedures in the following categories:

- Budget
- Cash and investments
- Revenue and receivables
- Expenditures for goods and services and accounts payable
- Payroll and related liabilities
- Debt and debt service expenditures

TAX COLLECTOR'S REPORT  
Summary of Tax Accounts

FORM MS-61 Fiscal Year Ended December 31, 1991 - (June 30, 1992) Page 1

City/Town of: MARLBOROUGH

DEBITS

Uncollected Taxes - Beginning of Fiscal Year: (1)	.....Levies of.....	Prior
Property Taxes	1991	\$296,550.30
Land Use Change Tax		
Yield Tax		
Sewer Rents		2,364.64
Water Rents		645.63

Taxes Committed to Collector:

Property Taxes	\$2,032,534.93
Land Use Change Tax	4,020.00
Yield Taxes	7,640.36
Sewer Rent	158,064.88
Other Utilities:	
Water Rents	48,262.00

Added Taxes:

Property Taxes	372.59	1,378.81
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Overpayments: (2)

a/c Property Taxes	8,439.36	48.47
a/c Sewer Rents	100.74	
a/c Water Rents	31.50	

Interest Collected on

Delinquent Taxes:	4,137.62	17,026.43
Water-Sewer Bills	665.79	143.90

TOTAL DEBITS

\$2,264,269.77 \$318,158.18

TAX COLLECTOR'S REPORT  
Summary of Tax Accounts

FORM MS-61 Fiscal Year Ended December 31, 1991 - (June 30, 1992) Page 2

City/Town of: MARLBOROUGH

CREDITS

Remitted to Treasurer During of Fiscal Year:	.....Levies of.....	Prior
Property Taxes	1991	\$293,919.15
Land Use Change Tax		
Yield Taxes		
Sewer Rents		2,247.20
Other Utilities:		
Water Rents	48,563.05	618.73
Interest on Taxes	4,137.62	17,026.43
Interest on Water-Sewer Bills	655.79	143.90

Abatements allowed:

Property Taxes	7,022.18	4,058.43
Yield Taxes		
Sewer Rent	2,029.34	117.44
Water Rent	510.60	26.90
Deeded to Town	131.82	

Uncollected Taxes End of

Fiscal Year:	
Property Taxes	251,927.96
Land Use Change Tax	2,010.00
Yield Taxes	1,451.16
Sewer Rents	3,375.02
Other Utilities:	
Water Rents	198.35

TOTAL CREDITS

\$2,264,269.57 \$318,158.18

- (1) These uncollected balances should be the same as last year's ending balances.
- (2) Overpayments should be included as part of regular remittance items.

FORM MS-61 **TAX COLLECTOR'S REPORT** Page 3  
 Summary of Tax Sales/Tax Lien Accounts  
 Fiscal Year Ended December 31, 1991 - (June 30, 1992)

City/Town of: MARLBOROUGH

Balance of Unredeemed Taxes of Fiscal Year:	DEBITS	...
	...Tax Sale/Lien on Account of Levies of..	Prior
	1990	1989
	\$50,114.03	\$24,814.42
Taxes Sold/Executed To Town During Fiscal Year:	\$167,311.99	
Date Sold/Liened		
Interest Collected After Sale/Lien Execution:	3,399.76	2,149.22
Redemption Cost:	714.00	163.00
<b>TOTAL DEBITS</b>	<b>\$171,425.75</b>	<b>\$52,426.25</b>
		<b>\$33,344.23</b>

Remittance to Treasurer During Fiscal Year:	REDEMPTIONS	
	\$ 58,976.81	\$ 9,814.06
Interest and Cost after Sale	4,113.76	2,312.22
Abatements During Year	567.67	
Deeded to Town During Year	326.14	267.73
Unredeemed Taxes End of Year	107,441.37	40,229.97
<b>TOTAL CREDITS</b>	<b>\$171,425.75</b>	<b>\$52,426.25</b>
		<b>\$33,344.23</b>

Of concern to me, is the rise in the number of properties going to tax lien - from 40 in 1988 to 90 in 1991. The current unpaid tax lien total is twice that of 1990.

Twenty-five liens for 1989 taxes totalling \$40,300. must be paid by March 30, 1992, or I will be forced to deed the properties to the Town. This includes 8 homes.

Another manifestation of the present economic conditions is the number of mortgage foreclosures by banks. We had four last year, one of which has been taken over by the FDIC.

If you are having a problem paying your taxes, please come to see me. We will be glad to help you work out a plan to pay them. Partial payments are gladly accepted and will reduce interest charges.

Patricia R. Derby  
 Town Clerk-Tax Collector

REPORT OF THE TREASURER  
 Revenues, Expenditures and Assets Report  
 as of December 31, 1991

BALANCE ON HAND JANUARY 1, 1991	\$	743,875.44
<b>REVENUES:</b>		
3001 Taxes	\$2,213,421.35	
3002 Intergovernment	173,228.00	
3004 Licenses & Permits	124,739.00	
3005 Services	24,418.97	
3006 Miscellaneous Sources	109,319.59	
3007 Water & Sewer	204,482.07	
<b>Total</b>	<b>\$2,849,608.98</b>	

**TOTAL REVENUES** \$3,593,484.42

<b>EXPENDITURES:</b>		
Orders Paid Per Selectmen	\$ 975,815.77	
Orders Backed to 1990	11,052.49	
Tax Collector's Sale	167,311.99	
Paid to County	155,627.00	
Paid to School Treasurer	1,733,854.00	
<b>Total</b>	<b>\$3,043,661.25</b>	

BALANCE ON HAND DECEMBER 31, 1991 \$ 549,823.17

<b>ASSETS: (By Bank Account)</b>		
NOW ACCOUNT - CHESH CTY SB	\$	34,444.27
MONEY MARKET - PETERBOROUGH		96,424.16
MONEY MARKET - MONADNOCK		96,113.53
MONEY MARKET - GRANITE		45,888.25
MONEY MARKET - FIRST NH		95,581.62
MONEY MARKET - CT RIVER		50,199.30
SUPER GAIN - CHESH CTY SB		85,375.61
MONEY MARKET - FLEET		45,796.43
<b>TOTAL CASH BALANCE</b>	<b>\$</b>	<b>549,823.17</b>

Charlotte Crowell  
 Treasurer

TREASURER'S REPORT

WATER DEPARTMENT  
 PROFIT AND LOSS STATEMENT  
 as of December 31, 1991

REVENUES:

Water Payments \$48,305.69  
 Water Repairs, Customer 320.84  
48,626.53

**TOTAL REVENUE**

**\$48,626.53**

EXPENDITURES:

Payroll \$ 3,381.94  
 Telephone 333.16  
 Supplies 1,924.72  
 Repairs to System 1,435.17  
 Electricity 5,912.18  
 Advertising 512.82  
 Rent of Equipment 3,923.36  
 Water Tests 160.00  
 Hydrants 0.00  
 Meters(Purchase) 1,488.67  
 Corrosion Control 5,527.20  
 State Permit Fee 625.00  
 Meter Reading Exp 1,200.00  
\$26,424.22

**TOTAL EXPENDITURES**

**\$26,424.22**

**NET PROFIT OR LOSS**

**\$22,202.31**

SEWER DEPARTMENT  
 PROFIT AND LOSS STATEMENTS  
 as of December 31, 1991

REVENUES:

Sewer Department Payments \$154,929.55  
 Sewer Bond Payments 11.15  
 Sewer Application Fee 140.00  
 Interest 774.84  
155,855.54

**TOTAL REVENUES**

**\$155,855.54**

EXPENDITURES:

Payroll \$ 2,662.00  
 Supplies 1,125.84  
 Electricity 69.76  
 Rent of Equipment 3,130.22  
 Keene Treatment Plant 52,596.15  
 Sewer Bond EPA 60% 32,550.00  
92,133.97

**TOTAL EXPENDITURES**

**\$ 92,133.97**

**NET PROFIT OR LOSS**

**\$ 63,721.57**

**UNCOLLECTED SEWER PAYMENTS AS OF  
 December 31, 1991**

**\$ 3,375.02**

THE HEMENWAY FUND  
as of December 31, 1991

BALANCE ON HAND JANUARY 1, 1991 \$ 1,800.36

DEPOSITS:

Tust Fund \$9,920.85  
Interest 383.76

10,304.61  
\$12,104.97

DISBURSEMENTS:

Bank Fee \$ 9.79  
Orders per Select-  
men & Welfare Officer 7,088.08

\$ 7,097.87  
\$ 5,007.10

OLD HOME DAY ACCOUNT  
as of December 31, 1991

BALANCE ON HAND JANUARY 1, 1991 \$452.47

Plus Interest 21.15

BALANCE ON HAND DECEMBER 31, 1991 \$473.62

FIRE DEPARTMENT  
DELEVAN C. RICHARDSON FUND  
as of December 31, 1991

BALANCE ON HAND DECEMBER 1, 1990 \$3490.20

Interest Earned December - February 53.61  
Interest Earned March - May 68.53  
Interest Earned June - August 66.55  
Interest Earned September - November 57.55  
Deposits Made 1075.46

\$4811.90

ORDERS PAID PER FIRE WARDS 780.80

BALANCE ON HAND DECEMBER 1, 1991 \$4031.10

CONSERVATION COMMISSION FUND  
as of December 31, 1991

BALANCE ON HAND JANUARY 1, 1991 \$7,596.76

Interest Earned 444.79  
Deposit for 1991 200.00

644.79  
\$8,241.55

ORDERS PAID PER COMMISSION 3,119.00

BALANCE ON HAND DECEMBER 31, 1991 \$5,122.55



TOWN OF MARLBOROUGH - 1991 PAYMENTS IN DETAIL

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
<b>GENERAL GOVERNMENT</b>					
<b>TOWN OFFICER'S SALARIES (TOS)</b>					
0101-001	TOS Selectmen	\$9000.00	\$9000.00	\$0.00	0.00%
0101-002	TOS Welfare Administrator	\$1000.00	\$999.96	\$0.04	0.00%
0101-003	TOS Town Clerk/Tax Collector	\$22000.00	\$21577.08	\$422.92	1.92%
0101-004	TOS Trustee of Trust Funds	\$1200.00	\$1200.00	\$0.00	0.00%
0101-005	TOS Treasurer	\$1200.00	\$1200.00	\$0.00	0.00%
0101-006	TOS Planning & Zoning Chairm	\$400.00	\$400.00	\$0.00	0.00%
0101-007	TOS Cemetery Comm. (3 member	\$75.00	\$75.00	\$0.00	0.00%
0101-008	TOS Fire Hards	\$125.00	\$125.00	\$0.00	0.00%
0101-009	TOS Forest Fire Wardens	\$125.00	\$125.00	\$0.00	0.00%
0101-010	TOS Health Inspector	\$60.00	\$0.00	\$60.00	100.00%
0101-012	TOS Town Moderator	\$20.00	\$20.00	\$0.00	0.00%
0101-013	TOS Plumbing Inspector	\$300.00	\$300.00	\$0.00	0.00%
0101-014	TOS Electrical Inspector	\$300.00	\$300.00	\$0.00	0.00%
0101-015	TOS Building Inspector	\$500.00	\$500.00	\$0.00	0.00%
0101-016	TOS Insurance Administrator	\$500.00	\$500.00	\$0.00	0.00%
0101 SUBTOTAL	TOWN OFFICER'S SALARIES (TOS)	\$36805.00	\$36322.04	\$482.96	1.31%
<b>TOWN OFFICE EXPENSE (TOE)</b>					
0102-015	TOE Payroll - Admin Asst	\$18500.00	\$18144.27	\$355.73	1.92%
0102-016	TOE Payroll - Deputy Clerk	\$11500.00	\$10061.25	\$1438.75	12.51%
0102-017	TOE Telephone	\$1600.00	\$1474.13	\$125.87	7.87%
0102-019	TOE Supplies	\$3000.00	\$2478.50	\$521.50	17.38%
0102-020	TOE Repairs	\$500.00	\$30.00	\$470.00	94.00%
0102-023	TOE Dues/Bank Fees	\$100.00	\$393.26	-\$293.26	-293.25%
0102-024	TOE Advertising	\$300.00	\$476.80	-\$176.80	-58.92%
0102-025	TOE Trustee's Expenses	\$225.00	\$263.09	-\$38.09	-16.92%
0102-026	TOE Selectmen Expense	\$500.00	\$232.89	\$267.11	53.42%
0102-027	TOE Seminars/Conventions	\$1200.00	\$1328.27	-\$128.27	-10.68%
0102-028	TOE Publications	\$400.00	\$1276.75	-\$876.75	-219.18%
0102-030	TOE Computer Expenses	\$2600.00	\$2613.22	-\$13.22	-0.50%
0102-031	TOE Dog Tags	\$50.00	\$88.63	-\$38.63	-77.25%
0102-032	TOE Town Report	\$3000.00	\$2150.00	\$850.00	28.33%
0102-034	TOE Word Proc Maint	\$253.00	\$255.00	-\$2.00	-0.78%
0102-041	TOE Printing	\$600.00	\$788.83	-\$188.83	-31.46%
0102-049	TOE Mileage	\$1000.00	\$1063.50	-\$63.50	-6.34%
0102-052	TOE New Equipment	\$1000.00	\$705.95	\$294.05	29.41%
0102-053	TOE Registrar of Deeds	\$1000.00	\$568.01	\$431.99	43.20%
0102-170	TOE Conserv. Comm. L.U.C.T.	\$1500.00	\$0.00	\$1500.00	100.00%
0102 SUBTOTAL	TOWN OFFICE EXPENSE (TOE)	\$48828.00	\$44392.35	\$4435.65	9.08%

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
<b>ELECTION &amp; REGISTRATIONS (EAR)</b>					
0103-016	EAR Payroll	\$500.00	\$1063.33	-\$563.33	-112.66%
0103-019	EAR Supplies	\$50.00	\$130.80	-\$80.80	-161.59%
0103-024	EAR Advertising	\$150.00	\$101.97	\$48.03	32.02%
0103-036	EAR Meals Expense	\$125.00	\$98.00	\$27.00	21.60%
0103-041	EAR Printing/Ballots	\$200.00	\$117.50	\$82.50	41.25%
0103 SUBTOTAL	ELECTION & REGISTRATIONS (EAR)	\$1025.00	\$1511.60	-\$486.60	-47.46%
<b>CEMETERIES (CEM)</b>					
0104-016	CEM Payroll	\$7000.00	\$5453.50	\$1546.50	22.09%
0104-019	CEM Supplies	\$400.00	\$306.19	\$93.81	23.45%
0104-020	CEM Repairs/Roads/H.Stones	\$6000.00	\$3610.84	\$2389.16	39.82%
0104-022	CEM Equipment Rental	\$3000.00	\$2480.00	\$520.00	17.33%
0104-170	CEM Floor Expenses	\$150.00	\$124.85	\$25.15	16.77%
0104-171	CEM Re-loaming Graves	\$200.00	\$118.88	\$81.12	40.56%
0104-172	CEM Tree Removal	\$500.00	\$100.00	\$400.00	80.00%
0104-173	CEM Perpetual Care Expenses	\$1000.00	\$315.00	\$685.00	68.50%
0104 SUBTOTAL	CEMETERIES (CEM)	\$18250.00	\$12509.26	\$5740.74	31.46%
<b>MUNICIPAL GOVT. BUILDING (MUN)</b>					
0105-016	MUN Payroll	\$3900.00	\$4300.10	-\$400.10	-10.25%
0105-018	MUN Postage	\$3500.00	\$3557.68	-\$57.68	-1.64%
0105-019	MUN Supplies	\$500.00	\$511.36	-\$11.36	-2.26%
0105-020	MUN Repairs	\$4000.00	\$2137.24	\$1862.76	46.57%
0105-021	MUN Electricity	\$2500.00	\$2234.11	\$265.89	10.64%
0105-022	MUN Heating Oil	\$4000.00	\$2547.70	\$1452.30	36.31%
0105-023	MUN Copier Exp/Supplies	\$1000.00	\$904.60	\$95.40	9.54%
0105-024	MUN Postage Meter Rental	\$250.00	\$215.40	\$34.60	13.84%
0105 SUBTOTAL	MUNICIPAL GOVT. BUILDING (MUN)	\$19650.00	\$16408.19	\$3241.81	16.50%
<b>REVALUATION OF PROPERTY</b>					
0106-042	REA Assessor Expense	\$3500.00	\$3480.00	\$20.00	0.57%
0106-091	REA Abatements	\$6000.00	\$6284.05	-\$284.05	-4.72%
0106-092	REA Property Tax Refunds	\$9000.00	\$8247.60	\$752.40	8.36%
0106 SUBTOTAL	REVALUATION OF PROPERTY	\$18500.00	\$18011.65	\$488.35	2.64%

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING	FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
<b>PLANNING &amp; ZONING (P&amp;Z)</b>											
0107-016	P&Z Payroll	\$1200.00	\$1200.00	\$0.00	0.00%	0113-045	CON Fund Expenses	\$0.00	\$0.00	\$0.00	0.00%
0107-019	P&Z Supplies	\$100.00	\$104.30	-4.30	-4.29%	0113 SUBTOTAL	CONTINGENCY FUND (CON)	\$0.00	\$0.00	\$0.00	0.00%
0107-024	P&Z Advertising	\$650.00	\$395.54	\$254.46	39.15%	01 SUBTOTAL	GENERAL GOVERNMENT	\$183044.00	\$158148.55	\$24895.45	13.60%
0107-027	P&Z Seminars/Dues/Workshops	\$200.00	\$100.00	\$100.00	50.00%						
0107-028	P&Z Publications	\$350.00	\$171.74	\$222.26	63.50%						
0107-033	P&Z Office Operations	\$200.00	\$17.08	\$182.92	91.46%						
0107-041	P&Z Printing	\$1000.00	\$502.15	\$497.85	49.79%						
0107-052	P&Z Equipment	\$200.00	\$67.02	\$132.98	66.49%						
0107-053	P&Z Register of Deeds	\$300.00	\$0.00	\$300.00	100.00%						
0107-054	P&Z Contractual Services	\$750.00	\$50.00	\$700.00	93.33%						
0107-055	P&Z Legal Fees	\$1500.00	\$0.00	\$1500.00	100.00%						
0107 SUBTOTAL	PLANNING & ZONING (P&Z)	\$6450.00	\$2563.83	\$3886.17	60.25%						
<b>LEGAL EXPENSES (LEG)</b>											
0108-043	LEG Expenses and Services	\$19000.00	\$13426.78	\$5573.22	29.33%	0214-016	POL Special Detail Fund	\$100.00	\$600.00	-500.00	-499.99%
0108 SUBTOTAL	LEGAL EXPENSES (LEG)	\$19000.00	\$13426.78	\$5573.22	29.33%	0214 SUBTOTAL	POLICE SPECIAL DETAIL FUND	\$100.00	\$600.00	-500.00	-499.99%
<b>ADVERTIS/REGIONAL ASSOC. (A&amp;R)</b>											
0109-111	A&R N.H. Municipal Assoc.	\$600.00	\$603.32	-3.32	-0.54%						
0109-222	A&R S.H. Region Plan Comm.	\$1961.00	\$1961.00	\$0.00	0.00%						
0109 SUBTOTAL	ADVERTIS/REGIONAL ASSOC. (A&R)	\$2561.00	\$2564.32	-3.32	-0.12%						
<b>AUDIT (AUD)</b>											
0110-254	AUD Expense - Town Audit	\$6600.00	\$6200.00	\$400.00	6.06%						
0110 SUBTOTAL	AUDIT (AUD)	\$6600.00	\$6200.00	\$400.00	6.06%						
<b>APARTMENT HOUSE (APT)</b>											
0111-016	APT Payroll	\$325.00	\$190.00	\$135.00	41.54%						
0111-019	APT Supplies	\$150.00	\$725.84	-575.84	-383.88%						
0111-020	APT Repairs	\$2500.00	\$1246.41	\$1253.59	50.14%						
0111-021	APT Electricity	\$300.00	\$301.60	-1.60	-0.52%						
0111-022	APT Heating Oil	\$2100.00	\$1774.68	\$325.32	15.49%						
0111 SUBTOTAL	APARTMENT HOUSE (APT)	\$5575.00	\$4238.53	\$1136.47	21.14%	0215 SUBTOTAL	POLICE DEPARTMENT (POL)	\$79900.00	\$87479.33	-7579.33	-9.48%

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
<b>FIRE DEPARTMENT (FIR)</b>					
0216-016	FIR Payroll	\$9000.00	\$8258.52	\$741.48	8.24%
0216-017	FIR Telephone	\$336.00	\$329.67	\$6.33	1.88%
0216-019	FIR Supplies	\$350.00	\$455.99	-105.99	-30.27%
0216-020	FIR Equipment Repair	\$250.00	\$89.31	\$160.69	64.28%
0216-021	FIR Electricity	\$168.00	\$136.21	\$31.79	18.92%
0216-028	FIR Publications	\$100.00	\$52.00	\$48.00	48.00%
0216-033	FIR Office Operations	\$300.00	\$301.89	-1.89	-0.62%
0216-048	FIR Gasoline/Oil	\$450.00	\$466.44	-16.44	-3.64%
0216-050	FIR Radio Maintenance	\$850.00	\$863.16	-13.16	-1.54%
0216-051	FIR Truck Maintenance	\$1800.00	\$1085.23	\$714.77	39.71%
0216-052	FIR New Equipment	\$1816.00	\$1383.64	\$432.36	23.81%
0216-053	FIR Training	\$750.00	\$2871.50	-2121.50	-282.86%
0216-065	FIR Dues/Memberships	\$150.00	\$120.00	\$30.00	20.00%
0216-167	FIR NH Fire Assoc. Expenses	\$180.00	\$155.00	\$25.00	13.89%
0216 SUBTOTAL	FIRE DEPARTMENT (FIR)	\$16500.00	\$16568.56	-68.56	-0.41%
<b>CIVIL DEFENSE (CIV)</b>					
0217-056	CIV Defense Expenses	\$100.00	\$0.00	\$100.00	100.00%
0217 SUBTOTAL	CIVIL DEFENSE (CIV)	\$100.00	\$0.00	\$100.00	100.00%
02 SUBTOTAL	PUBLIC SAFETY	\$96600.00	\$104647.89	-8047.89	-8.32%
<b>HIGHWAYS, STREETS, AND BRIDGES</b>					
<b>TOWN MAINTENANCE (HMY)</b>					
0324-016	HMY Payroll	\$60500.00	\$64213.10	-3713.10	-6.13%
0324-017	HMY Telephone	\$750.00	\$737.92	\$12.08	1.61%
0324-019	HMY Supplies	\$4000.00	\$3148.79	\$851.21	21.28%
0324-020	HMY Equipment Repair	\$1000.00	\$1437.06	-437.06	-43.70%
0324-021	HMY Electricity	\$550.00	\$739.08	-189.08	-34.37%
0324-022	HMY Propane Gas	\$1000.00	\$1261.50	-261.50	-26.14%
0324-024	HMY Advertising	\$50.00	\$0.00	\$50.00	100.00%
0324-048	HMY Gasoline & Engine Oil	\$800.00	\$1246.29	-446.29	-55.78%
0324-052	HMY New Equipment	\$2000.00	\$1003.20	\$996.80	49.84%
0324-059	HMY Asphalt-Liquid & Hot Mix	\$20000.00	\$21250.60	-1250.60	-6.24%
0324-060	HMY Equipment Rental	\$5000.00	\$5772.00	-772.00	-15.43%
0324-062	HMY Salt	\$6000.00	\$12742.11	-6742.11	-112.36%
0324-063	HMY Sand and Gravel	\$15000.00	\$15825.31	-825.31	-5.49%
0324-064	HMY Paving Sidewalks	\$500.00	\$551.10	-51.10	-10.21%
0324-065	HMY Culverts	\$1000.00	\$797.11	\$202.89	20.29%
0324-066	HMY Diesel Fuel	\$2800.00	\$3934.38	-1134.38	-40.50%
0324-067	HMY Plo Municipal Bldg Lots	\$600.00	\$765.00	-165.00	-27.49%
0324-068	HMY Street Signs	\$500.00	\$140.00	\$360.00	72.00%
0324-071	HMY Seminars/Dues/Workshops	\$50.00	\$840.00	-790.00	-1579.99%
0324-100	HMY Bridge Repair Projects	\$2000.00	\$0.00	\$2000.00	100.00%
0324-101	HMY Truck Rental	\$5000.00	\$7751.00	-2751.00	-55.01%
0324-102	HMY Backhoe Rental	\$5000.00	\$1200.50	\$3799.50	75.99%
0324-103	HMY Grader Maintenance	\$1000.00	\$413.18	\$586.82	58.68%
0324-104	HMY Front Loader Maint.	\$1250.00	\$4985.19	-3735.19	-298.81%
0324-105	HMY Dump Truck Maint.	\$1000.00	\$1973.64	-973.64	-97.35%
0324-106	HMY Pick-up Maint.	\$750.00	\$1724.26	-974.26	-129.89%
0324-107	HMY Sidewalk Plo Maint.	\$2000.00	\$1866.93	\$133.07	6.65%
0324-200	HMY Honeywell Protect. Svcs.	\$0.00	\$636.00	-636.00	0.00%
0324-333	HMY Transfer - Landfill	\$0.00	\$6159.00	\$6159.00	0.00%
0324-334	HMY Transfer - Water	\$0.00	\$1553.36	\$1553.36	0.00%
0324-335	HMY Transfer - Cemetery	\$0.00	\$0.00	\$0.00	0.00%
0324-336	HMY Transfer - Sewer	\$0.00	\$513.82	\$513.82	0.00%
0324 SUBTOTAL	TOWN MAINTENANCE (HMY)	\$140100.00	\$148729.07	-8629.07	-6.15%
<b>STREET LIGHTING (STR)</b>					
0325-021	STR Electricity	\$9000.00	\$9736.09	-736.09	-8.17%
0325 SUBTOTAL	STREET LIGHTING (STR)	\$9000.00	\$9736.09	-736.09	-8.17%
<b>TOWN LOT EXPENSE (TLE)</b>					
0326-016	TLE Payroll	\$1000.00	\$640.68	\$359.32	35.93%
0326-019	TLE Supplies	\$100.00	\$9.99	\$90.01	90.01%
0326-048	TLE Gasoline	\$100.00	\$129.41	-29.41	-29.40%
0326-067	COT Care Trees Expense	\$500.00	\$500.00	\$0.00	0.00%
0326-068	TLE Tractor Maintenance	\$400.00	\$161.69	\$238.31	59.58%
0326-069	TLE Horticulture	\$250.00	\$250.00	\$0.00	0.00%
0326 SUBTOTAL	TOWN LOT EXPENSE (TLE)	\$2350.00	\$1691.77	\$658.23	28.01%
03 SUBTOTAL	HIGHWAYS, STREETS, AND BRI	\$151450.00	\$160156.93	-8706.93	-5.74%

FUND ACCOUNT	DESCRIPTION	BUDGETED YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING	FUND ACCOUNT	DESCRIPTION	BUDGETED YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
<b>SOLID WASTE/LANDFILL (LDF)</b>									
0431-016	LDF Payroll	\$26350.00	\$21456.10		0644-006	WEL Telephone Assistance	\$500.00	\$83.28	83.34%
0431-017	LDF Telephone	\$300.00	\$338.78	18.57%	0644-007	WEL Insurance Assistance	\$200.00	\$200.00	100.00%
0431-019	LDF Supplies	\$2000.00	\$2793.89	-12.92%	0644-008	WEL Prescription Assistance	\$150.00	\$74.23	50.51%
0431-020	LDF Maintenance/Repairs	\$0.00	\$200.00	-39.68%	0644-009	WEL Clothing Assistance	\$100.00	\$100.00	100.00%
0431-021	LDF Electricity	\$1000.00	\$194.50	0.00%	0644-016	WEL Payroll	\$150.00	\$125.00	83.33%
0431-024	LDF Advertising	\$100.00	\$0.00	80.55%	0644-017	WEL Office Telephone	\$300.00	\$589.95	-96.64%
0431-027	LDF Seminars/Dues/Workshops	\$50.00	\$0.00	100.00%	0644-019	WEL Supplies/Equipment	\$100.00	\$31.62	68.38%
0431-052	LDF New Equipment	\$2000.00	\$1478.92	100.00%	0644-023	WEL Office Electricity	\$300.00	\$0.00	100.00%
0431-061	LDF Rental Equipment	\$300.00	\$10763.50	26.05%	0644-026	WEL Administrator Expense	\$50.00	\$25.00	50.00%
0431-067	LDF Metal Processing	\$500.00	\$0.00	100.00%	0644-027	WEL Seminars/Workshops	\$70.00	\$0.00	100.00%
0431-068	LDF Highway Dept Equipment	\$3000.00	\$0.00	-3487.82%	0644-043	WEL Legal Expenses	\$250.00	\$0.00	100.00%
0431-069	LDF Sand Covering	\$1000.00	\$1084.50	100.00%	0644-049	WEL Mileage	\$50.00	\$0.00	0.00%
0431-071	LDF Septic/Hydro Test	\$6000.00	\$438.55	8.44%	0644-172	WEL Tax Lien Expense	\$50.00	\$50.00	100.00%
0431-072	LDF Closure Plan	\$5000.00	\$2495.06	92.69%	0644 SUBTOTAL	WELFARE (WEL)	\$15070.00	\$15736.22	-4.41%
0431-073	LDF Hauling Expense	\$500.00	\$0.00	-8.44%					
0431-080	LDF Roll-Off Rental	\$500.00	\$425.00	92.69%					
0431-118	LDF Voudren Well	\$50.00	\$75.00	50.10%					
0431-163	LDF Ashuelot Valley 53 B	\$4000.00	\$50.00	100.00%					
0431-164	LDF Oil & Tire Disposal	\$1500.00	\$479.62	15.00%	0645-117	SOL Aid Expenses	\$500.00	\$500.00	0.00%
0431 SUBTOTAL	SOLID WASTE/LANDFILL (LDF)	\$54150.00	\$815.76	11.99%	0645 SUBTOTAL	SOLDIER'S AID (SOL)	\$500.00	\$0.00	0.00%
04 SUBTOTAL	SANITATION	\$54150.00	\$815.76	45.62%					
<b>HEALTH DEPARTMENT (HEA)</b>									
0537-111	HHC Home Health Care Expense	\$11045.00	\$11045.00	0.00%	06 SUBTOTAL	WELFARE ADMINISTRATION	\$15570.00	\$16236.22	-4.27%
0541-112	MON Nonadcock Family Service	\$1961.00	\$1961.00	0.00%					
05 SUBTOTAL	HEALTH DEPARTMENT (HEA)	\$13006.00	\$13006.00	0.00%					
<b>WELFARE ADMINISTRATION</b>									
0644-001	WEL Food Assistance	\$3300.00	\$2490.78	24.52%	0749-016	LIB Payroll	\$28210.00	\$27889.38	1.14%
0644-002	WEL Rent Assistance	\$3000.00	\$9536.82	-217.88%	0749-017	LIB Telephone	\$735.00	\$592.71	19.36%
0644-003	WEL Fuel Assistance	\$4000.00	\$1553.98	61.15%	0749-018	LIB Postage	\$200.00	\$170.56	35.28%
0644-004	WEL Electric Assistance	\$2000.00	\$1275.56	36.22%	0749-019	LIB Library Supplies	\$855.00	\$889.95	-4.08%
0644-005	WEL Medical Assistance	\$200.00	\$0.00	100.00%	0749-020	LIB Facility Maint.	\$1690.00	\$428.62	25.36%
					0749-021	LIB Electricity	\$1500.00	\$162.58	10.84%
					0749-022	LIB Heating Oil	\$1900.00	\$1239.16	34.78%
					0749-027	LIB Staff Development	\$1000.00	\$1363.60	-36.35%
					0749-032	LIB Petty Cash	\$180.00	\$15.97	8.87%
					0749-049	LIB Mileage	\$200.00	\$0.00	0.00%
					0749-052	LIB New Equipment	\$20.00	\$0.00	0.00%
					0749-061	LIB Contracted Labor & Equip	\$1540.00	\$1662.92	-7.97%
					0749-073	LIB Adult Books	\$3925.00	\$4023.46	-2.50%
					0749-074	LIB Children Books	\$1485.00	\$1426.75	3.92%
					0749-075	LIB Equipment Maintenance	\$250.00	\$139.20	44.32%
					0749-076	LIB Special Programs	\$200.00	\$145.00	27.50%

FUND ACCOUNT	DESCRIPTION	BUDGETED YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING	FUND ACCOUNT	DESCRIPTION	BUDGETED YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
0749-077	LIB Maintenance Supplies	\$231.00	\$38.76	16.78%	0857-002	L7B Fire Truck Note	\$15268.00	\$0.50	0.00%
0749-079	LIB Software Materials	\$495.00	\$119.44	24.13%	0857-003	L7B Sewer Note-EPA 40%	\$21700.00	\$0.00	0.00%
0749-081	LIB Periodicals	\$973.00	-26.21	-2.68%	0857-004	L7B Sewer Note - State	\$44092.00	\$0.51	0.00%
0749-082	LIB Public Relations	\$50.00	\$0.00	0.00%	0857 SUBTOTAL	LONG TERM BONDS/NOTES	\$104733.00	\$1.09	0.00%
0749 SUBTOTAL	LIBRARY (LIB)	\$45639.00	\$1537.59	3.37%					
PARKS AND RECREATION (PRK)									
0750-016	PRK Payroll	\$1000.00	\$379.00	37.90%	0858-087	INT Tax Anticipation Notes	\$3000.00	\$1800.00	60.00%
0750-021	PRK Electricity	\$150.00	\$66.48	44.32%	0858 SUBTOTAL	SHORT TERM BONDS/NOTES	\$3000.00	\$1800.00	60.00%
0750-052	PRK New Equipment	\$1200.00	-260.66	-21.71%					
0750-061	PRK Contracted Labor & Equip	\$5250.00	\$616.00	11.73%	08 SUBTOTAL	DEBT SERVICE	\$107733.00	\$1801.09	1.67%
0750-080	PRK Ball Field Expenses	\$2000.00	-380.02	-18.99%					
0750-081	PRK Beach Expenses	\$1500.00	\$82.25	5.48%					
0750-082	PRK Summer Program Expenses	\$1000.00	\$100.08	10.01%					
0750-148	PRK Insurance Policy	\$650.00	-98.00	-15.07%					
0750 SUBTOTAL	PARKS AND RECREATION (PRK)	\$12750.00	\$505.13	3.96%					
PATRIOTIC PURPOSES (PAT)									
0751-083	PAT Patriotic Expenses	\$1600.00	\$178.51	11.16%					
0751 SUBTOTAL	PATRIOTIC PURPOSES (PAT)	\$1600.00	\$178.51	11.16%					
CONSERVATION COMMISSION									
0752-015	CON Haps and Charts	\$50.00	\$32.25	64.50%	0963-005	SPE LANDFILL BRIDGE	\$15000.00	\$3151.68	21.01%
0752-019	CON Supplies	\$50.00	\$50.00	100.00%	0963-006	SPE RECYCLING CENTER	\$20000.00	\$1696.00	8.49%
0752-023	CON Dues	\$125.00	\$0.00	0.00%	0963-007	SPE WATER LEAKAGE PROJECT	\$10000.00	\$6614.71	66.15%
0752-027	CON Seminars/Workshops	\$235.00	\$0.00	0.00%	0963-008	SPE SALT BARN ADD'L FUNDS	\$7000.00	\$566.60	8.09%
0752-092	CON Water Tests	\$200.00	\$60.00	30.00%	0963-009	SPE GATES HOUSE REPAIR	\$1000.00	\$0.00	0.00%
					0963-010	SPE GRAND HOWARD ARTS COUNCIL	\$100.00	\$0.00	0.00%
					0963-011	SPE TOWN REASSESS. FUND	\$10000.00	\$0.00	0.00%
					0963-012	SPE NEW POLICE CRUISER	\$15500.00	\$285.72	1.84%
					0963-013	SPE BIG BROTHER/SISTER	\$200.00	\$0.00	0.00%
					0963-014	SPE CAMP HOLIDAY	\$500.00	\$0.00	0.00%
0752 SUBTOTAL	CONSERVATION COMMISSION	\$660.00	\$142.25	21.55%	0963 SUBTOTAL	SPECIAL ARTICLE WARRANTS	\$79300.00	\$12316.71	15.53%
07 SUBTOTAL	CULTURE AND RECREATION	\$60649.00	\$2363.48	3.90%	09 SUBTOTAL	CAPITAL OUTLAY	\$79300.00	\$12316.71	15.53%
DEBT SERVICE									
MISCELLANEOUS APPROPRIATED AMT									
WATER DEPARTMENT (WTR)									
0857-001	L7B Town Barn Note	\$23673.00	\$0.08	0.00%	1176-016	WTR Payroll	\$6000.00	\$3381.94	43.63%
					1176-017	WTR Telephone	\$225.00	-108.16	-48.06%
					1176-019	WTR Supplies	\$1000.00	-924.72	-92.46%

FUND ACCOUNT	DESCRIPTION	BUDGETED EXPENDITURES	YEAR-TO-DATE EXPENDITURES	BALANCE REMAINING	PERCENT REMAINING
1176-020	WTR Repairs to System	\$4500.00	\$1435.17	\$3064.83	68.11%
1176-021	WTR Electricity	\$7000.00	\$5912.18	\$1087.82	15.54%
1176-024	WTR Advertising	\$0.00	\$512.82	-\$512.82	0.00%
1176-060	WTR Equipment Rental	\$4975.00	\$3923.36	\$1051.64	21.14%
1176-092	WTR Water Tests	\$300.00	\$160.00	\$140.00	46.67%
1176-096	WTR Hydrants	\$1000.00	\$0.00	\$1000.00	100.00%
1176-097	WTR Meters (Purchase)	\$500.00	\$1488.67	-\$988.67	-197.72%
1176-098	WTR Corrosion Control	\$5000.00	\$5527.20	-\$527.20	-10.53%
1176-100	WTR State Permit Fee	\$600.00	\$625.00	-\$25.00	-4.16%
1176-101	WTR Meter Reading Exp	\$1200.00	\$1200.00	\$0.00	0.00%
1176 SUBTOTAL	WATER DEPARTMENT (WTR)	\$32300.00	\$26424.22	\$5875.78	18.19%
SEWER DEPARTMENT (SWR)					
1177-016	SWR Payroll	\$6000.00	\$2662.00	\$3338.00	55.63%
1177-019	SWR Supplies	\$3000.00	\$1125.84	\$1874.16	62.47%
1177-021	SWR Electricity	\$90.00	\$69.76	\$20.24	22.49%
1177-060	SWR Equipment Rental	\$1000.00	\$3130.22	-\$2130.22	-213.01%
1177-099	SWR Keene Treatment Plant	\$75000.00	\$52596.15	\$22403.85	29.87%
1177-100	SWR Sewer Bond-BPA 60%	\$32550.00	\$32550.00	\$0.00	0.00%
1177 SUBTOTAL	SEWER DEPARTMENT (SWR)	\$117640.00	\$92133.97	\$25506.03	21.68%
FICA/RETIRE/B/C/B/S TOWN SHARE					
1179-100	FRP FICA - Town Share	\$14650.00	\$14493.64	\$156.36	1.07%
1179-101	FRP Bnp1 Ret - Town Share	\$6350.00	\$3136.35	\$3213.65	50.61%
1179-102	FRP Police Ret - Town Share	\$3650.00	\$2993.17	\$656.83	18.00%
1179-106	FRP B/C B/S-Town Share	\$20500.00	\$19988.43	\$511.57	2.50%
1179-135	FRP Medicare - Town Share	\$4150.00	\$4102.05	\$47.95	1.16%
1179 SUBTOTAL	FICA/RETIRE/B/C/B/S TOWN SHA	\$49300.00	\$44713.64	\$4586.36	9.30%
INSURANCE (INS)					
1180-103	INS NH Mun Trust (PLIT)	\$23000.00	\$27164.00	-\$4164.00	-18.09%
1180-104	INS Worker's Compensation	\$18000.00	\$1535.28	\$16464.72	91.47%
1180-105	INS Police & Fire Accident	\$731.00	\$831.00	-\$100.00	-13.67%
1180-158	INS Town Officers Bond	\$1000.00	\$1059.00	-\$59.00	-5.89%
1180-159	INS Motor Vehicle Dept Bond	\$50.00	\$0.00	\$50.00	100.00%
1180-161	INS Deductible Paid	\$1000.00	\$0.00	\$1000.00	100.00%
1180 SUBTOTAL	INSURANCE (INS)	\$43781.00	\$30589.28	\$13191.72	30.13%
11 SUBTOTAL	MISCELLANEOUS APPROPRIATED	\$243021.00	\$193861.11	\$49159.89	20.23%

NEW HAMPSHIRE MUNICIPAL BOND BANK  
 1985 SERIES D (STATE-GUARANTEED)  
 TOWN OF MARLBOROUGH  
 State of N.H. Share  
 of Sewer Project

NEW DEBT SERVICE SCHEDULE (AFTER REFUNDING)

PERIOD ENDING	PRINCIPAL MATURITY SCHEDULE	NEW INTEREST PAYMENT SCHEDULE	NEW DEBT SERVICE PAYMENT SCHEDULE
1	15-May-87	0.00	14,648.64
2	15-Nov-87	25,000.00	15,033.75
3	15-May-88	0.00	14,012.13
4	15-Nov-88	25,000.00	14,315.00
5	15-May-89	0.00	13,176.39
6	15-Nov-89	20,000.00	13,540.00
7	15-May-90	0.00	12,461.09
8	15-Nov-90	20,000.00	12,890.00
9	15-May-91	0.00	11,881.49
10	15-Nov-91	20,000.00	12,210.00
11	15-May-92	0.00	11,091.34
12	15-Nov-92	20,000.00	11,500.00
13	15-May-93	0.00	10,447.39
14	15-Nov-93	20,000.00	10,770.00
15	15-May-94	0.00	9,602.73
16	15-Nov-94	20,000.00	10,020.00
17	15-May-95	0.00	8,903.09
18	15-Nov-95	20,000.00	9,250.00
19	15-May-96	0.00	8,035.36
20	15-Nov-96	20,000.00	8,470.00
21	15-May-97	0.00	7,345.03
22	15-Nov-97	20,000.00	7,670.00
23	15-May-98	0.00	6,557.30
24	15-Nov-98	20,000.00	6,860.00
25	15-May-99	0.00	5,755.31
26	15-Nov-99	20,000.00	6,030.00
27	15-May-00	0.00	4,919.87
28	15-Nov-00	20,000.00	5,190.00
29	15-May-01	0.00	3,923.58
30	15-Nov-01	20,000.00	4,340.00
31	15-May-02	0.00	3,087.20
32	15-Nov-02	20,000.00	3,480.00
33	15-May-03	0.00	2,267.19
34	15-Nov-03	20,000.00	2,620.00
35	15-May-04	0.00	1,447.47
36	15-Nov-04	20,000.00	1,750.00
37	15-May-05	0.00	558.30
38	15-Nov-05	20,000.00	794.52
TOTALS:			390,000.00
			306,854.17
			696,854.17

TOTAL REDUCED DEBT SERVICE PAYMENTS  
 DUE TO REFUNDING: \$ 6,773.33

New Hampshire Municipal Bond Bank  
 NHMBB88BGTD - Series 1988 B State  
 Guaranteed Issue  
 MALT - Town of Marlborough  
 EPA SEWER BOND  
 60% to Sewer Users  
 40% to General Fund  
 04/16/1990  
 D E B T S E R V I C E  
 S C H E D U L E

Date of Payment	Principal Payment	Interest Payment	Total Payment
01/15/1989	\$ 0	\$ 21,399.15	\$ 21,399.15
07/15/1989	\$ 13,412	\$ 20,598.11	\$ 34,010.11
01/15/1990	\$ 0	\$ 20,138.75	\$ 20,138.75
07/15/1990	\$ 15,000	\$ 20,138.75	\$ 35,138.75
01/15/1991	\$ 0	\$ 19,625.00	\$ 19,625.00
07/15/1991	\$ 15,000	\$ 19,625.00	\$ 34,625.00
01/15/1992	\$ 0	\$ 19,111.25	\$ 19,111.25
07/15/1992	\$ 15,000	\$ 19,111.25	\$ 34,111.25
01/15/1993	\$ 0	\$ 18,597.50	\$ 18,597.50
07/15/1993	\$ 20,000	\$ 18,597.50	\$ 38,597.50
01/15/1994	\$ 0	\$ 17,912.50	\$ 17,912.50
07/15/1994	\$ 20,000	\$ 17,912.50	\$ 37,912.50
01/15/1995	\$ 0	\$ 17,227.50	\$ 17,227.50
07/15/1995	\$ 20,000	\$ 17,227.50	\$ 37,227.50
01/15/1996	\$ 0	\$ 16,542.50	\$ 16,542.50
07/15/1996	\$ 20,000	\$ 16,542.50	\$ 36,542.50
01/15/1997	\$ 0	\$ 15,857.50	\$ 15,857.50
07/15/1997	\$ 25,000	\$ 15,857.50	\$ 40,857.50
01/15/1998	\$ 0	\$ 15,001.25	\$ 15,001.25
07/15/1998	\$ 25,000	\$ 15,001.25	\$ 40,001.25
01/15/1999	\$ 0	\$ 14,145.00	\$ 14,145.00
07/15/1999	\$ 25,000	\$ 14,145.00	\$ 39,145.00
01/15/2000	\$ 0	\$ 13,276.25	\$ 13,276.25
07/15/2000	\$ 30,000	\$ 13,276.25	\$ 43,276.25
01/15/2001	\$ 0	\$ 12,218.75	\$ 12,218.75
07/15/2001	\$ 30,000	\$ 12,218.75	\$ 42,218.75
01/15/2002	\$ 0	\$ 11,146.25	\$ 11,146.25
07/15/2002	\$ 35,000	\$ 11,146.25	\$ 46,146.25
01/15/2003	\$ 0	\$ 9,877.50	\$ 9,877.50
07/15/2003	\$ 35,000	\$ 9,877.50	\$ 44,877.50
01/15/2004	\$ 0	\$ 8,600.00	\$ 8,600.00
07/15/2004	\$ 40,000	\$ 8,600.00	\$ 48,600.00
01/15/2005	\$ 0	\$ 7,130.00	\$ 7,130.00
07/15/2005	\$ 40,000	\$ 7,130.00	\$ 47,130.00
01/15/2006	\$ 0	\$ 5,640.00	\$ 5,640.00
07/15/2006	\$ 45,000	\$ 5,640.00	\$ 50,640.00
01/15/2007	\$ 0	\$ 3,963.75	\$ 3,963.75
07/15/2007	\$ 50,000	\$ 3,963.75	\$ 53,963.75
01/15/2008	\$ 0	\$ 2,076.25	\$ 2,076.25
07/15/2008	\$ 55,000	\$ 2,076.25	\$ 57,076.25
Totals:			\$ 573,412
			\$ 538,172.26
			\$ 1,111,584.26

NEW HAMPSHIRE MUNICIPAL BOND BANK  
 1990 SERIES C BONDS - NON-GUARANTEED ISSUE

Highway Garage Bond

TOWN OF MARLBOROUGH

PERIOD	DATE	PRINCIPAL OUTSTANDING	MUNI BOND PRINCIPAL	COUPON	INTEREST	TOTAL DEBT SERVICE	FISCAL DEBT SERVICE
1	15-Jan-91						
2	15-Jul-91	125,000.00	15,000.00	6.900%	4,360.42	4,360.42	23,672.92
3	15-Jan-92				4,312.50	10,312.50	
4	15-Jul-92	110,000.00	15,000.00	6.900%	3,795.00	3,795.00	22,580.00
5	15-Jan-93				3,795.00	18,795.00	
6	15-Jul-93	95,000.00	15,000.00	6.900%	3,277.50	3,277.50	
7	15-Jan-94				3,277.50	18,277.50	21,555.00
8	15-Jul-94	80,000.00	15,000.00	6.900%	2,760.00	2,760.00	20,520.00
9	15-Jan-95				2,760.00	17,760.00	
10	15-Jul-95	65,000.00	15,000.00	6.900%	2,242.50	2,242.50	19,485.00
11	15-Jan-96				2,242.50	17,242.50	
12	15-Jul-96	50,000.00	10,000.00	6.900%	1,725.00	1,725.00	13,450.00
13	15-Jan-97				1,725.00	11,725.00	
14	15-Jul-97	40,000.00	10,000.00	6.900%	1,380.00	1,380.00	12,760.00
15	15-Jan-98				1,380.00	11,380.00	
16	15-Jul-98	30,000.00	10,000.00	6.900%	1,035.00	1,035.00	12,070.00
17	15-Jan-99				1,035.00	11,035.00	
18	15-Jul-99	20,000.00	10,000.00	6.900%	690.00	690.00	11,380.00
19	15-Jan-2000				690.00	10,690.00	
20	15-Jul-2000	10,000.00	10,000.00	6.900%	345.00	345.00	10,690.00
					345.00	10,345.00	
<b>TOTALS</b>			125,000.00		43,172.92	168,172.92	

MIC = 6.9000%  
 AVERAGE LIFE = 5.0111



NEW HAMPSHIRE MUNICIPAL BOND BANK  
 1988 SERIES A BONDS - NON-GUARANTEED ISSUE

Fire Truck Bond

TOWN OF MARLBOROUGH

PERIOD	DATE	PRINCIPAL OUTSTANDING	MUNI BOND PRINCIPAL	COUPON	INTEREST	TOTAL DEBT SERVICE	FISCAL DEBT SERVICE
1	15-Jan-89			6.95%	3,422.10	3,422.10	
2	15-Jul-89	94,000.00	9,000.00	6.95%	3,294.00	12,294.00	15,716.10
3	15-Jan-90			6.95%	2,981.25	2,981.25	
4	15-Jul-90	85,000.00	10,000.00	6.95%	2,981.25	12,981.25	15,962.50
5	15-Jan-91			6.95%	2,633.75	2,633.75	
6	15-Jul-91	75,000.00	10,000.00	6.95%	2,633.75	12,633.75	15,267.50
7	15-Jan-92			6.95%	2,286.25	2,286.25	
8	15-Jul-92	65,000.00	10,000.00	6.95%	2,286.25	12,286.25	14,572.50
9	15-Jan-93			7.05%	1,938.75	1,938.75	
10	15-Jul-93	55,000.00	10,000.00	7.05%	1,938.75	11,938.75	13,877.50
11	15-Jan-94			7.05%	1,586.25	1,586.25	
12	15-Jul-94	45,000.00	10,000.00	7.05%	1,586.25	11,586.25	13,172.50
13	15-Jan-95			7.05%	1,233.75	1,233.75	
14	15-Jul-95	35,000.00	10,000.00	7.05%	1,233.75	11,233.75	12,467.50
15	15-Jan-96			7.05%	881.25	881.25	
16	15-Jul-96	25,000.00	10,000.00	7.05%	881.25	10,881.25	11,762.50
17	15-Jan-97			7.05%	528.75	528.75	
18	15-Jul-97	15,000.00	10,000.00	7.05%	528.75	10,528.75	11,057.50
19	15-Jan-98			7.05%	176.25	176.25	
20	15-Jul-98	5,000.00	5,000.00	7.05%	176.25	5,176.25	5,352.50

CITY OF KEENE, NEW HAMPSHIRE  
MARLBOROUGH'S CAPITAL SHARE

Keene Plant & Interceptor Bonds

Year	JUNE 1985 BOND SEWER PLANT		JUNE 1985 BOND PUMP STATION		JULY 1986 BOND INTERCEPTOR		JULY 1986 BOND PLANT FINAL					
	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST	TOTAL PRINCIPAL INTEREST				
1989	\$2,106	\$974	\$1,132	\$629	\$291	\$338	\$11,843	\$9,566	\$2,277	\$792	\$640	\$152
1990	\$2,041	\$974	\$1,067	\$609	\$291	\$318	\$11,192	\$9,566	\$1,626	\$748	\$640	\$108
1991	\$1,976	\$974	\$1,002	\$590	\$291	\$299	\$10,542	\$9,566	\$976	\$705	\$640	\$65
1992	\$1,910	\$974	\$936	\$570	\$291	\$279	\$9,891	\$9,566	\$325	\$661	\$640	\$21
1993	\$1,845	\$974	\$871	\$551	\$291	\$260						
1994	\$1,780	\$974	\$806	\$531	\$291	\$240						
1995	\$1,714	\$974	\$740	\$512	\$291	\$221						
1996	\$1,649	\$974	\$675	\$492	\$291	\$201						
1997	\$1,584	\$974	\$610	\$473	\$291	\$182						
1998	\$1,518	\$974	\$544	\$453	\$291	\$162						
1999	\$1,451	\$974	\$477	\$433	\$291	\$142						
2000	\$1,383	\$974	\$409	\$413	\$291	\$122						
2001	\$1,294	\$974	\$320	\$386	\$291	\$95						
2002	\$1,247	\$974	\$273	\$372	\$291	\$81						
2003	\$1,179	\$974	\$205	\$352	\$291	\$61						
2004	\$1,111	\$974	\$137	\$332	\$291	\$41						
2005	\$1,042	\$974	\$68	\$311	\$291	\$20						

Totals: \$26,830

\$8,009

\$43,468

\$2,906

REPORT OF THE TRUSTEES OF TRUST FUNDS

NAME OF TRUST FUNDS	PURPOSE	PRINCIPAL			INCOME				
		BEGINNING BALANCE	NEW FUNDS	FUNDS EXPENDED	ENDING BALANCE	BEGINNING	DURING YEAR	FUNDS EXPENDED	ENDING BALANCE
<b>SCHOOL FUNDS</b>									
Ashiel Collins	Support Schools	9,735.00			9,735.00		798.63	798.63	
W. H. Wilkinson	Support Schools	2500.00			2,500.00		209.59	209.59	
Abijah Tucker	"	85.00			85.00		6.84	6.84	
Lydia Wyman	"	550.00			550.00		46.11	46.11	
Town	"	420.00			420.00		33.78	33.78	
<b>TOTAL SCHOOL FUNDS</b>		<b>13,290.00</b>			<b>13,290.00</b>		<b>1094.95</b>	<b>1094.95</b>	
<b>EDUCATION FUNDS</b>									
Pease Further Ed.	Worthy Students	12,475.15			12,475.25		1,038.55	1,038.55	
Maria Kimbal	"	25,050.14			25,050.14		1,738.49	1,738.49	
Mabel Ward SF Coll.	Ed. " Cit. Marl	10,000.00			10,000.00		695.18	695.18	
Omer Dumont	Student of Marl or Har	2,826.61			2,826.21		179.89	179.89	
Ray Tarbox Mem.	TF Worthy students	2,719.32			2,719.32		218.73	218.73	
Chas. B. Knight Cont.	Ed."	2,567.84			2,567.84		206.55	206.55	
Chesh.Sprtsmen Club	Marl & Harville"	1,727.10			1,727.10		263.01	263.01	
<b>TOTAL EDUCATION FUNDS</b>		<b>57,366.16</b>			<b>57,366.16</b>		<b>4,340.40</b>	<b>4,077.39</b>	
<b>SCHOOL CAPITAL, RESERVE FUNDS</b>									
Const & Ren. of Bldgs	as titled	14,162.76			14,162.76		1,578.91	1,578.91	
"	"	55,029.74	10,000.00	55,029.74	10,000.00		1,864.11	1,864.11	
<b>TOTAL SCHOOL CAPITAL RESERVE FUNDS</b>		<b>69,192.50</b>	<b>10,000.00</b>	<b>55,029.74</b>	<b>24,162.76</b>		<b>3,443.02</b>	<b>4,940.71</b>	
<b>TOTAL SCHOOL, EDUCATION AND SCHOOL CAPITAL RESERVE FUND</b>									
		<b>139,848.66</b>	<b>10,000.00</b>	<b>55,029.74</b>	<b>94,818.92</b>		<b>8,878.37</b>	<b>10,113.05</b>	
<b>LIBRARY FUNDS</b>									
Frost Free Libr'y Fund	Inc to Lib	6,613.86			6,613.86		531.99	531.99	
Kate K. Davis Lib Bk Fd	Inc for Bks	2,000.00			2,000.00		160.87	160.87	
Albert P. Frost. Lib Fd	" to Lib	1,102.31			1,102.31		88.67	88.67	
Kate K. Davis Bk&Gd	" for Bk&Gd	16,737.13			16,737.13		1,346.28	1,346.28	
Lillian R. Atherton LF	Inc to Lib	1,029.00			1,029.00		82.76	82.76	
Kate M. Reid FFLB	Gen Purp LB	2,130.25			2,130.25		171.35	171.35	
Mary J. Livingston LB	Inc to LB	220.46			220.46		18.48	18.48	
FFLB Rufus F. Frost III	"	1,000.00			1,000.00		80.44	80.44	
Rufus S. Frost II Mem.	"	1,500.00			1,500.00		120.65	120.65	
Alice Bullock LB	"	5,000.00			5,000.00		419.17	419.17	
Reginald Mason LB	"	3,431.09			3,431.09		275.98	275.98	
Irma Richardson FFLB	"	1,000.00			1,000.00		80.44	80.44	
Total Mary Lodge FFLB	"	42,717.20			42,717.20		21.28	21.28	
Russell Wallace Lib. Fd			500.00		500.00				
<b>TOTAL LIBRARY FUNDS</b>		<b>84,481.30</b>	<b>500.00</b>		<b>84,981.30</b>		<b>6,709.11</b>	<b>6,709.11</b>	

<b>TOWN FUNDS</b>									
Ins. Exp. Trust									269.18
Chas T Ward Twn FD									1,423.78
Hwy Equip. CapResFd									12,076.12
Town Hall									2,444.04
Kate Reid Town TF									1,396.37
Farnum Mem.FD.									8,348.05
Water Dept. Exp.									1,367.33
Fire Truck Note-on Fire T. & Pol.Cr									
Farnum Memorial Fund Income									
Town Reassessment									
Capital Res. Fund									
<b>TOTAL TOWN FUNDS</b>									
<b>FIRE DEPARTMENT FUNDS</b>									
Jedediah T Collins									
Delevan C. Richardson									
Marlb. Grange Fire Fd									
Mary Lodge FD Fund									
Omer Dumont FD Fund									
Leroy P. Derby FD Fd									
Mary Lodge FD Fd									
Omer Dumont FD Fd									
<b>TOTAL FIRE DEPARTMENT FUNDS</b>									
<b>AGED CITIZENS FUNDS</b>									
Jennie I. Mason ACF Aged Cit.--Marl									
Charles E. Carlton ACF " "									
<b>TOTAL AGED CITIZENS FUNDS</b>									
<b>CHILDREN'S HEALTH FUNDS</b>									
Fred D. Hemenway- Children's Health									
John H.Kimball-Chronic illness Child.									
<b>TOTAL CHILDREN'S HEALTH FUNDS</b>									
<b>MISCELLANEOUS FUNDS</b>									
Charles.Ward Children' Aid children									
Ministerial Fund Inc. for Churches									
Kate K. Davis Marl									
Comm Nurse Assoc. Fd									
<b>TOTAL FUND</b>									
Mary Reynolds Marl-Comm Inc-HHC & CS									
Ruth E. Hemenway Fund To Library									
Old Torrent Vet.FAFD Inc.Vet. Firem.									
<b>TOTAL MISCELLANEOUS FUNDS</b>									
<b>ALL MUNICIPAL,SCHOOL, LIBRARY &amp; MISCELLANEOUS FUNDS</b>									
<b>ALL CEMETERY FUNDS (SEPARATE SCHED)</b>									
<b>TOTAL ALL FUNDS</b>									

TRUSTEES OF TRUST FUNDS  
Funds by Banks  
December 31, 1991

	PRINCIPAL 1/1/91	NEW FUNDS	FUNDS EXPENDED	FUNDS TRANSF. IN	FUNDS TRANSF. OUT	PRINCIPAL 12/31/91	ACCRUED INTEREST	INTEREST & DIVIDENDS	EXPENDED 1991	TRANSFER IN	TRANSFER OUT	BALANCE 12/31/91
<b>BANKS</b>												
Amoskeag Division FNHB	18826.61			50000.00		68826.61	276.03	3137.44	1491.73			1921.74
Bank East Division FNHB	73744.53				29919.27	43825.26	1665.65	3745.95	5411.60			1872.48
Cheshire County Savings Bank	63457.73					63457.73	3107.02	4687.03	5921.57			6909.80
Claremont Savings Bank	71550.00			353.33		71903.33	6344.77	5565.03			5000.00	1967.50
Connecticut River Bank		5000.00		29919.27		34919.27		2600.01	632.51			488.94
First New Hampshire Bank	61080.16	11350.00	55433.74		753.33	16243.09	3287.47	2288.29	5086.82			6611.96
Granite Bank	72310.60					72310.60	7028.26	5957.03	3373.33		3000.00	514.70
Meredith Village Savings		10000.00				10000.00		514.70				8296.78
Monadnock Bank	38066.25			400.00		38466.25	8001.84	3934.19	3639.25			18559.45
New Dartmouth Bank	60546.00		10000.00			50546.00	19507.78	5224.69	20173.02	14000.00		6675.99
Peterborough Savings Bank	32316.80					32316.80	6802.73	2849.18	2975.92			9339.31
St. Mary's Bank	58705.20					58705.20	7213.51	4961.83	2836.03			2753.74
Savings Bank of Walpole	74448.22					74448.22	2146.37	6161.00	5553.63			4540.88
Sugar River Savings Bank	63841.06					63841.06	4691.47	5029.88	5180.47		6000.00	3157.49
Village Savings Div. Mon Bk	50000.00				50000.00		7371.18	1786.31				
<b>STOCKS</b>												
60 sh. Am Tel & Tel	1170.00					1170.00		79.20	79.20			
18 sh. Ameritech	460.50					460.50		61.20	61.20			
24 sh. Bell Atlantic	482.26					482.26		59.52	59.52			
27 sh. Bell South	612.00					612.00		73.97	73.97			
12 sh. Nynex	445.50					445.50		54.72	54.72			
24 sh. Pacific Telesis	413.26					413.26		50.64	50.64			
18 sh. Southwest Bell	424.50					424.50		50.76	50.76			
24 sh. U.S. West	423.00					423.00		49.44	49.44			
177 sh. Pennichuck Corp.	630.00					630.00		139.83	139.83			
	<u>743954.18</u>	<u>26350.00</u>	<u>65433.74</u>	<u>80672.60</u>	<u>80672.60</u>	<u>704870.44</u>	<u>77444.08</u>	<u>59061.84</u>	<u>62895.16</u>	<u>14000.00</u>	<u>14000.00</u>	<u>73610.76</u>

REPORT OF THE POLICE DEPARTMENT

The Police Department, by improving training and replacing personnel and equipment, has become more effective in providing services to the town residents.

There have been reductions in the budget due to the economy. A depressed economic state inevitably creates a greater incidence of crime requiring increased police activity in the protection of citizens and property.

To maintain the same level of service for the year 1993, we need to evaluate the location of storage for the police vehicles and equipment, as well as the possibility of police activity levels requiring a reduction in part-time officers and an addition of one full-time officer.

We are making every effort to keep costs down and minimize budget adjustments. Our thanks go to Marlborough residents for their support and understanding as we strive to effectively provide the services requested and continue to maintain professionalism in providing those services.

**TOWN REPORT STATISTICS**

Total of 201 Case Reports Taken:

- 16 Criminal mischief
- 9 Protective custody
- 4 Criminal threatening
- 10 Drug related
- 4 Reckless conduct
- 2 Passing of school bus
- 9 Bad checks
- 8 Dog related
- 7 Operating after suspension
- 7 Harassment
- 5 Burglary
- 19 Theft
- 2 Stolen vehicle
- 5 Disorderly conduct
- 16 Juveniles with alcohol

REPORT OF THE POLICE DEPARTMENT (CONT'D.)

- 2 Indecent exposure
- 4 Missing persons (Adults:2) (Juveniles:2)
- 3 Disobeying police officer
- 26 D.W.I
- 4 Deaths
- 5 Assault (Adults: 2) (Juvenile: 3)
- 3 Sexual assaults
- 6 Domestic violence
- 1 Found Human Remains
- 5 Arrests on warrants issued
- 2 Reported shoplifting
- 2 Criminal trespass
- 2 Illegal dumping
- 2 Lost persons
- 6 Violation of court order
- 5 Found property

**TOTAL FOR 1991**

**TOTAL FOR 1990**

- 416 Motor Vehicle Summons Issued 252
- 1991 cases lost: 10
- 98% conviction rate
- 201 Criminal Complaints Issued 54
- 1991 cases lost: 15
- 93% conviction rate
- 60 Burglar/Fire Alarms reponded to 17
- 23 Motor Vehicle Accidents 44
- 97 Total Arrests made 95

**\$3,352.** Total Town parking tickets and alcohol fines returned to the general fund. **\$1990.**

Ernest J. Bashaw  
Chief of Police

REPORT OF THE FROST FREE LIBRARY

This year the Board of Trustees began the process of renewing our policies and priorities. First, the roles the library plays in the community were studied and discussed. Next, the board wrote a mission statement to guide us through the next five years. It reads as follows:

The Frost Free Library, as a public institution in the town of Marlborough, has as its primary concern the service of Town residents wishing to take advantage of its numerous resources. As such, the Library shall assist in the continuous self-education and enrichment of its patrons by planning and implementing programs of cultural, recreational, and educational value.

The Frost Free Library, as a library in the State of NH, will maintain and organize such resources as are deemed necessary and valuable to meet the community needs. As such, it will act as a reliable source of accurate information and provide for a vital interchange of human ideas and accomplishments through its books and related media.

While we are entering our second year of a level-funded budget, we are making every effort to maintain the same level of service for our patrons. In that vein we maintain regular communication and plan cooperatively with the school library to be sure our collections and services complement, rather than duplicate one another. The Frost Free Library continues to participate in the local Nubanusit Library Co-op. The Co-op boasts over 15 libraries and meets at a member library each month. We share ideas, resources, collections and sponsor regular workshops for our members.

REPORT OF THE FROST FREE LIBRARY (CONT'D.)

Your Library was also represented at the New Hampshire Library Association's annual meeting, the NH Children's Librarians' meeting, and NELA's Children's Librarians' Roundtable. Joan P. Wheeler, Assistant Librarian, has been taking "Public Library Techniques" classes. All will benefit from her reference work and cataloguing expertise!

Patrons of all ages have enjoyed 44 special exhibits and taken part in tax-help sessions, poetry readings, art presentations, storytelling, health clinics, picturebook stories and how-to craft lessons. The Mabelle Page room also served as a meeting room for various community functions. Some of the year's highlights include:

--an evening of Marlborough writers reading their work in April.

--our grounds were enhanced by the placement of the Korean/Vietnam Memorial and 4 new trees last spring. The Cheshire County Forest Fire Warden's Association donated the trees and the Garden Club assisted the Library by selecting and caring for the trees.

--the summer reading program - "Pig Out on Books". Over 90 children participated. Opening day featured a visit with a local pig, B.B. Boar, on the library lawn.

--1,181 people enjoyed the 9 concerts on the lawn, thanks to the 1991 Concert Committee's fine work.

--A "Banned Books" exhibit, simulating a book burning, generated lots of discussion on censorship in September.

Once again thanks must go to the innumerable people who help make this Public Library a vital community institution. I invite you to bring us your comments and suggestions. I respectfully offer you this report on your town library.

Lisa R. Bearce, Director

REPORT OF THE PLANNING AND ZONING BOARDS

The Planning and Zoning boards experienced a relatively quiet year in terms of proposed development in Marlborough. The Boards received a total of fourteen applications over the past year. This downturn in growth has given the boards an opportunity to concentrate their efforts on further developing the Zoning Ordinances, rewriting the Planning Board's By-laws and developing a "By-laws Procedures Handbook". The Boards have also created a driveway specification regulation and an instructional guide for those wishing to submit an appeal to the Zoning board of Adjustments.

All nine of the proposed changes to the Zoning Ordinance on the 1991 ballot were approved by the township. The changes included a revision in the definitions of wetlands, structure and setbacks; changes in the temporary use of trailers for residential use; deletion of special exception review by the ZBA for timber removal; creation of a new R-4 scenic residential zone from the South side of the Shaker Farm Road and the East side of Route 124 to the Jaffrey town line; and the changes in the allowance of temporary signs.

Boundary line adjustments were approved for the town of Marlborough and David and Kathleen Knight at 123 Jaffrey Road; and for the property owned by C. R. Realty on the Troy Road.

Subdivisions were approved for Wade and Gina Paight to divide one 12 acre lot into four lots. This property is the site of the old sawmill at the end of Bush Street.

Site Plan Reviews were approved for Minnewawa Hydroelectric Company to construct a new penstock and activate the existing hydroelectric plant at 33 Roxbury Road, and to excavate the tailrace in the Minnewawa

REPORT OF THE PLANNING AND ZONING BOARDS  
(CONT'D.-2)

just down stream from the powerhouse; for the expansion of the Atlantic Packaging facility on Granite Street owned by Thaddeus J. Derendal, Jr.; and for Dolores and Laurent Biron to cut trees at the end of their driveway on Stone Pond Road, a scenic road.

Site Plan Review and Special Exceptions were approved for timber removal for Fred and Katherine Mackey on the Old Chesham Road, Philip Stoddard off West Hill Road, Helen Woodward off the Old Chesham Road, Helen Orkins off Jaffrey Road; and Philip and Wade Paight for excavation permit off Heath Road.

Setback variances were approved for J. Scott Hamm at 38 Granite Street for expansion of an existing barn; and for Susan R. Tonseth, Troy Road, to permit the construction of a carriage shed.

No valid registrations for Marlborough gravel pits were received by the Planning Board by the August 4, 1991 deadline. As a result there are no gravel pits in Marlborough that are subject to the "grandfathered" provisions under RSA 155E.

Many members of the Planning and Zoning Boards have taken advantage of training sessions offered by the New Hampshire Law Lecture Series and by the Harris Center, to improve their professional knowledge and experience in service to the community as members of the Boards.

Our change of officers took place in June, when Alphone Despres relinquished his position as Chairman. **Frederick (Ted) Mead** and **Scott Butler** were elected to positions of Chairman and Vice Chairman respectively.



REPORT OF THE PLANNING AND ZONING BOARDS  
(CONT'D.-3)

The Board wishes to thank **Alphonse Despres** for his dedicated service as chairman over the past year, **Robert Heald**, Chairman of **ZBA**, for his on-going contributions to both the Planning and Zoning Boards, and **Anne Burlin**, Secretary of the Planning Board, for her great attention to details.

Both the Planning and Zoning Boards regret the loss of one of its most valued and experienced members. **John E. Gordon, Jr.**, a member of both Boards and former Chairman of each Board, has, after 13 years, found it necessary to resign due to extensive business obligations. John's knowledge and experience of land use management rules and regulations were valued contributions to the Boards and our Town. We extend to John our very best wishes and our heartfelt thanks for his many years of voluntary service as a Planning Board and Zoning Board member.

In the year to come the Planning Board will be updating the **Masterplan, Subdivision, Site Plan Review** and **Earth Excavation Regulations** as well as the **Capital Improvement Plan**.

The Board values your input and concerns that you may have on these or any other land use issues. To serve the public, both the Planning and Zoning Board Chairmen are available for consultation by appointment on Monday evenings between 7 and 9pm. Appointments must be made with Larry Biron at the Town Office.

Respectfully submitted,  
Frederick Mead, Chairman  
Marlborough Planning Board

Robert Heald, Chairman  
Marlborough Zoning Board

**REPORT OF THE MONADNOCK ADVISORY COMMISSION**  
**TO THE TOWNS OF:**  
**JAFFREY, DUBLIN, MARLBOROUGH**  
**TROY AND FITZWILLIAM**

The Monadnock Advisory Commission is charged by the State Legislature with advising the State of New Hampshire on management policies for lands owned and leased by the State on Mount Monadnock and its associated highlands. The Monadnock highlands include Gap Mountain and Little Monadnock Mountain. A good deal of this land managed by the State is leased from the Society for the Protection of New Hampshire Forests. The Commission includes two members from each of the five towns and is required to report annually to the towns on its activities and concerns.

In addition to regularly advising the New Hampshire Division of Parks and Recreation on Monadnock policy, the commission has been active this year in assisting in the preparation of a long-term management plan for Mount Monadnock. The commission hopes to have a draft plan for review in the first part of 1992.

The commission would welcome your thoughts about the preservation of these unique highlands.

Members of the Commission are:

**Jaffrey:** H. C. Royce, Peter Davis  
**Dublin:** Betsey Harris, Bruce McClellan  
**Marlborough** Ernie Linders, James Everard  
**Troy:** Dave Adams, Ira Gavrin  
**Fitzwilliam** Donald Crutchley, Thomas Parker

REPORT OF THE CONSERVATION COMMISSION

The Conservation Commission provides a focal point within the municipal government for environmental concerns and is the only local board specifically charged with the protection of natural resources.

The most significant event occurring during the year was the announcement in December by the New Hampshire Land Conservation Investment Program that the property known as the Meeting House Pond boat landing had been approved for funding. It is anticipated that final closing will take place in the first quarter of the year. The property will be administered by the Commission. With this acquisition, the entire shore line of Meeting House Pond will be under conservation protection.

Negotiation with the New England Telephone Company to acquire their holding of the old Keene to Manchester rail bed for use as a trail have been concluded. Final interpretation of a new statute, introduced this year, enabling the State to take over abandoned rail lines will be evaluated in January. Property acquisition is expected in 1992.

Monitoring of Stone Pond, with cooperation from the State, has been continued during the year. Results show no pollution or erosion problems have occurred, even with continued use of high power motorboats. Monitoring will continue in 1992.

For the second year, the Conservation Commission sponsored the sending of a student to the New Hampshire Youth Conservation Camp at Interlocken Camp in Windsor. The week long camp is designed to develop leadership qualities in the areas of conservation and environment. Penny Frazier received the award and reported that the week was a very rewarding experience.

REPORT OF CONSERVATION COMMISSION (CONT'D.)

The Commission requested from the City of Keene an impact statement on the effect of the Konover Mall, if built, on the town of Marlborough. Conservation issues introduced by increased traffic volume and development of the area were of concern. To date there has been no response.

In conjunction with Federal funds, the State and Town have entered into the first phase of a wellhead protection for Marlborough. The first phase, initiated in 1991, is to identify the watershed which could effect the Town well. The second phase is to identify potential threats to the water quality. The final phase is to develop a program to rectify any serious problems deemed necessary.

The Commission accepted with regret and with thanks for their hard work, the resignation of members Lee Lecraw and Julie Patnode. The board is now short of members and would be interested in talking with residents who would like to become members.

The Commission meets every third Monday of each month at 7:00 pm at the Town Hall (Municipal Building). All interested individuals are invited to attend.

Michael C. Krinsky, Chairman  
Charles R. Buffler, Secretary  
Erica Cadmus  
William Cadmus  
Ernest R. Linders

REPORT OF THE RECREATION COMMITTEE

This year has been an interesting one, full of much change and activity for our committee. It was a great help to be able to increase to 7 members with the election of Kathie Rogalski, Kathie Sullivan, and Mike Wilber. This additional input allowed us to increase programming and offer new options within existing programs, while continuing to oversee services and facilities under our domain.

Much to our dismay, long-term committee members Gary Thompson and Parker Drown resigned early last fall. We offer our gratitude to them for their many years of service; their accomplishments were surely appreciated by all. Fortunately, however, Chuck Ryll and Ernie Linders accepted appointments to finish out the year, and have served with much enthusiasm and hard work!

We have a very busy youth program here in town! This year we were able to add basketball clinics and a wrestling team to our usual lineup of baseball, softball, and soccer leagues. Our summer programs included two wonderful theater extravaganzas - "Oh Jonah" and "What in the World", games and crafts at the ballflats, and an environmental program at Meetinghouse Pond. These programs involved youths as young as first graders through young adulthood.

We have been working to offer more for families and adults. One day in August, people of all ages joined us in climbing Mt. Monadnock. Currently we are holding weekly "Adult Recreation Programs" every Tuesday afternoon at the Community House, and co-sponsoring monthly Friday evening rollerskating events with our PTA.

REPORT OF THE RECREATION COMMITTEE (CONT'D)

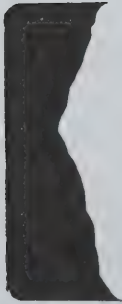
We have begun 1992 by sponsoring our first "After-School Ski Program" at Temple Mountain. We are presently setting up an adult aerobic program to be held two evenings a week. In anticipation of warmer weather, we have repaired the backstop at the upper ballfield, have a regulation size beach-volleyball court available for residents to use, have new picnic sites for our pavilion area (thanks to our Marlborough Eagle Scouts!), and new tables and cookers at Stone Pond beach.

Our sincere gratitude goes to each and every one of the many program directors, coaches, assistants, and parents for all the love, sweat, and tears they put into these programs! Without their tireless efforts, none of this would happen!

Although we have streamlined our budget, we are hopeful that with an enthusiastic 7-member committee and a good deal of assistance from the community at large, we will be able to fulfill our goals for 1992. These include making additional improvements at the ballflats and the beach, continuing existing programming, and expanding activities offered to a variety of age groups.

If you have any suggestions, or just want to be in touch, we meet at the Town Hall on the first Monday of each month at 6:00pm. Minutes of our meetings and any requests for bids we may be needing are posted on the board there; input and assistance is always greatly appreciated! Every attempt is made to publicize all programs in various locations around town; we invite all interested citizens to participate in any way, and to take advantage of activities offered!

Phyllis Manning, Chairperson



# MONADNOCK FAMILY SERVICES

An organization of caring professionals

331 Main Street, Keene, NH 03431  
(603) 357-4400

November 27, 1991

Board of Selectmen  
Town of Marlborough  
Marlborough, NH 03455

Dear Selectmen:

Monadnock Family Services request your support for the continuation of Keene District Office services to Monadnock Region residents. This program provides individual, marital, family, group therapy and crisis intervention to people of all ages. During the past year the Keene District Office served 2,396 adults, children and elderly people, of these, 126 were citizens of Marlborough.

In order to provide mental health services to residents of your town who have no insurance and/or no resources to pay for them, we are asking for \$1.00 per capita. Based on the 1990 census, our request from Marlborough is \$1,927.00. We hope that your support will continue and that you will incorporate this request into your town's budget.

I have enclosed additional information about our agency along with some statistics on services to Marlborough residents. A representative of our agency would be happy to speak to you or to your Budget Committee regarding our request and the services we provide. Please do not hesitate to contact me if you have any questions.

Thank you for your assistance.

Sincerely,

Cecile Goff  
Director of Outpatient Services

Enclosures  
/j w

\* \* \* \* \*



United Way

## MARLBOROUGH RESIDENTS SEEN AT MONADNOCK FAMILY SERVICES - 1991

Total Clients: 126 Total Appointments: 5290

Age: 0 - 18 - 34 Male: 56  
19 - 65 - 86 Female: 70  
Over 65 - 6

**REPORT OF MARL-HARRIS AMBULANCE SERVICE**

Your ambulance service responded to 151 calls for help and logged a total of 2426.4 miles serving the townspeople of Marlborough and Harrisville during 1991.

Our service included 15 motor vehicle accidents, 1 bicycle accident, 1 snowmobile accident and 7 Code 9's. We transported 123 patients and were called for but refused or found it unnecessary to transport 16 other individuals. We were on stand-by for 3 fires, 1, Old Home Day injury and the Memorial Day Parade.

Due to the generous support of our townspeople we have been able to serve you for over 22 years without using our tax dollars. Your generosity overwhelms us. Thank you for helping us to help you.

Our membership totals 19, - 18 medical and 1 auxiliary personnel. We still need new members. Most calls fall between 9am and 3pm, when many of our squad are working. If you can find time to help either as a medical attendant or driver contact any member and become part of the team.

All squad members now have portable radios and pagers. This has helped reduce the response time. We have also received immunization shots against hepatitis to protect our members and patients.

All donations go toward service, training, and recertification which is very expensive. State standards demand on-going training. This can be 100 or more hours per member per year. It demonstrates the dedication of our members.

A tip of the ole thank you hat to Gerry Dunn for the statistical information in this report, also, the Lion's Club and all our friends. Without you, we could not serve you.

Roger Packard, President  
**MARL-HARRIS AMBULANCE**

**REPORT OF WELFARE ADMINISTRATOR**

The past year has been a rough one and although Marlborough did not have the tremendous welfare costs that other local towns had, it was bad enough to have run over budget and enter a deficit mode during the week of November 25th.

To help make up for fuel assistance from the State, which will probably not begin until mid-January, we solicited all organizations, and were successful in collecting \$1525 to date. We are very thankful for this as well as \$1000 in FEMA money for food which we received through the Salvation Army. Both of these gifts helped us manage as well as we did.

The Federated Church pantry was another source of food help and we are again grateful for those who give to the pantry as well as Reverend Larsen who has helped us make the food available.

Alice M. Knight  
Welfare Administrator

HOME HEALTH CARE AND COMMUNITY SERVICES, INC.  
 REPORT TO THE TOWN OF MARLBOROUGH  
 JANUARY 1, 1991 TO DECEMBER 31, 1991

ANNUAL REPORT

In 1991, Home Health Care and Community Services continued to provide home care and community services to the residents of Marlborough. The following information represents a projection of Home Health Care and Community Services' activities in your community in 1991. The projection is based on actual services provided from January through September 1991 and an estimate of usage during October, November and December.

<u>SERVICES OFFERED</u>	<u>SERVICE REPORT</u>	<u>SERVICES SUPPORTED PARTIALLY OR TOTALLY BY THE TOWN</u>
<u>SERVICES OFFERED</u>	<u>SERVICES PROVIDED</u>	
Nursing	315 Visits	7 Visits
Child Health Nursing	0 Visits	0 Visits
Physical Therapy	77 Visits	0 Visits
Speech Pathology	0 Visits	0 Visits
Occupational Therapy	0 Visits	0 Visits
Homemaker	449 Hours	449 Hours
Home Health Aide	659 Visits	123 Visits
Continuous Care Aide	318 Hours	0 Hours
Medical Social Worker	2 Visits	2 Visits
Nutritionist	2 Visits	2 Visits
Office Visits	11 Visits	0 Visits
Meals-On-Wheels	4891 Meals	4891 Meals
* Home and Community Based Care Program		
Home Health Aide	179 Hours	0 Hours

\* Home and Community Based Care is a Medicaid program which offers extended home care services to individuals who are in need of nursing home level care but can be maintained at home for a lower cost.

Total Unduplicated Residents Served: 126

In addition to the above listed activities, regularly scheduled blood pressure clinics, child health clinics, and telephone consultations were made available to your residents throughout the year. Town funding, in part, supported these additional services.

FINANCIAL REPORT

The actual cost of all services provided in 1991 with all funding sources is projected to be \$96,459.27.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants and patient fees. Services that were not covered by other funding have been supported by your town.

For 1992, we recommend an appropriation of \$8,750.00 to continue home care services at the current level. We also recommend an appropriation of \$2,690.00.

Thank you for your consideration.

REPORT OF THE CEMETERY COMMITTEE

The Cemetery Committee members are very pleased with the progress made on the restoration of our Marlborough cemeteries in 1991.

The stones in Pine Grove Cemetery were straightened and repaired by the Peterborough Marble and Granite Works. A section in front of this cemetery must be reloamed and sunken graves need to be refilled. Grave refilling is also needed in the other cemeteries.

Walter Glazier straightened and repaired the wrought iron fence in front of Graniteville Cemetery and will continue work on the north side in the spring. Tree roots have displaced some of the granite headers, thus both a good bit of labor and expense will be incurred. We are hopeful money in the budget will allow the completion of this job.

The straightening and repair of stones in Estey Cemetery are under contract for next year. Hill Street Cemetery will also be restored if sufficient funds are available.

In addition to refilling sunken graves, the removal of dead trees and branches in and around our cemeteries should be continued. Most of this will require professional tree service.

This would complete the restoration project with only minimal work being required in ensuing years. Marlborough will be able to take take great pride in its cemeteries, once again.

Doris Wilcox, Chairman  
 Alphonse Despres  
 Corinne Bennett  
**Cemetery Trustees**

## REPORT OF THE FIRE WARDS

This past year the Fire Wards have answered a 36% increase in calls over 1990. We continually train firefighters to better handle these calls. Training is one of our major expenses. Presently, seven firefighters are taking Certification courses requiring 100 hours of training. Throughout the year we send many of our firefighters to Meadowood Fire Training Center to receive training in many different phases of fire fighting. These classes are attended from 8 to 16 hours in addition to time spent in monthly training exercises conducted here in town. The firemen receiving training are not paid. Materials and instructors are paid for, however.

Each firefighter must be outfitted with protective clothing at a cost of \$750 per man. A man not wearing the specified outfit may not be allowed near an incident due to the hazards involved. Vehicle maintenance is also a large expense. We are pleased to report that all our vehicles are in excellent condition and will last the Town many years as a result of our preventive maintenance program.

The Fire Department's greatest expense is the payroll. In 1991 we paid for 68 fire calls totaling 1184 hours of fire fighting. These calls were 6 chimney fires, 3 rescue calls 5 structure fires, 8 brush fires, 8 automobile fires, 14 automatic fire alarms, 6 automobile accidents, 2 hazardous material, 11 mutual aid calls, and 5 miscellaneous fires.

We thank the Fire Company, Police Department, Selectmen, and townspeople and especially the Ladies' Auxiliary for their cooperation and support during 1991.

Clarence Batchelder, Jr. Linwood Croteau  
Wayne Crowell Carl Russell  
Edward Wilson, Jr.  
Marlborough Fire Wards



STATE OF NEW HAMPSHIRE  
**DEPARTMENT of RESOURCES and ECONOMIC DEVELOPMENT**  
DIVISION OF FORESTS AND LANDS  
172 Pembroke Road P.O. Box 866  
Concord, New Hampshire 03301  
John E. Sargent, Director

STEPHEN K. RICE  
Commissioner

603-271-2214  
FAX: 603-271-2628

December 18, 1991

TO: Forest Fire Wardens - For Town Annual Report

1991 was a very dry and busy year for the New Hampshire Forest Fire Service as well as local fire departments due to our increase in the number of fires. Our three major causes of fires in 1991 were non-permit, children and smoking materials. 450 wildland fires in New Hampshire burned approximately 150 acres for an average fire size of one-third acre.

Primarily, the local fire department is responsible for extinguishing these fires. Keeping the average fire size this small is a tribute to early detection by citizens, our fire tower lookout system and the quick response of our trained local fire departments.

In every municipality, there is a Forest Fire Warden and several Deputy Wardens that are responsible for directing suppression action on wildland fires, working with other fire department members under the direction of the N.H. Forest Fire Service to make sure that all fire department members are properly trained and equipped for suppressing wildland fires. Forest Fire Wardens and Deputy Wardens receive specialized training each year, presented by the N.H. Forest Fire Service, to keep their skill level and knowledge of forest fire laws up to date.

The local Warden and selected Deputy Wardens are also responsible for issuing burning permits for any open burning that is to be done in their community. In New Hampshire, any open burning, except when the ground is completely covered with snow, requires a written fire permit prior to lighting the fire. Before doing any open burning, it is recommended that you contact your local fire department to see if a permit is required and to save your community the cost of sending fire equipment on a false alarm. Any person violating the permit law (RSA 224:27) shall be guilty of a misdemeanor.

Please help your local Warden and fire department by requesting a fire permit before kindling a fire, be understanding if they tell you it is not a safe day to burn and help keep New Hampshire green! Thank you for being fire safe.

*Robert D. Nelson*

Robert D. Nelson, Chief, Forest Protection  
Your Local Forest Ranger

*Carl Russell*

Municipal Forest Fire Warden



Forest Protection (603) 271-2217  
Forest Management (603) 271-3456

Land Management (603) 271-3456  
Information & Planning (603) 271-3457

TTY/TDD 1-800-982-3312 or 225-4038

REPORT OF THE GATES HOUSE COMMITTEE

The Gates House has been saved! The foundation has been replaced, sills were replaced on the North and East sides, and posts, sheathing and clapboards were replaced where needed. These repairs in most instances have been made according to the original specs and materials at a cost of \$6,320.00; documentation, architect and photographer fees were \$878.30, thus making a total of \$7,198.30.

Contractors, Craig Brown and Charles Swanson, with volunteers, human ingenuity, and time given beyond contract, kept costs down. There was more deterioration than expected. The progress to the viewer may not show. However, restoration is being done in a thorough manner.

Funds for the project came from several sources:  
Local donations.....\$1,710.00  
Mr. and Mrs. David Howe - given in memory of Chet and Mabel Watts.....1,000.00  
Summer and former residents..... 990.00  
Grants: Putnam and Badger Foundations2,000.00  
Marlborough Historical Society (1991).1,000.00  
Town Appropriation (1991).....1,000.00  
Total income to date \$7,700.00

The committee, on behalf of the town, is grateful for the support and interest given to the project. We are keeping a file of historical documentation, including pictures and research. Keene State College students participating in Prof. Wilfred Bisson's "Historical Archeology" summer session shared their research and archeological finds for our file.

The committee has met twice with the elementary teachers. There was overwhelming support from the faculty regarding the benefits of preserving this property and developing it's historic educational possibilities.

REPORT OF THE GATES HOUSE COMMITTEE (CONT'D.)

The committee will continue to raise funds for refurbishing the interior. The Marlborough Garden Club has met with us to discuss plantings after the land is graded in the spring.

Selectmen have suggested we establish a trust fund, the interest from which would help maintain the property in years to come.

The committee is studying the possibility of making the Gates House a Living museum: the original house would be refurbished as the Maynard House (1767), creating a setting for teaching history, social studies, humanities, art, building and home making skills.

This building being in our town for all to visit, will serve as a monument to our past. It will help teach respect for preservation so that future generations may appreciate the heritage of this country and our community.

Priscilla Richardson  
Corinne Nash  
Chairpersons



**MARRIAGES - 1991**

DATE	BRIDE AND GROOM	RESIDENCE OF EACH
10/12/91	Richard Harry Stephens Carol Doris Vaillancourt	Marlborough Marlborough
10/19/91	Steven Wyman Loos Michele Susan Lovell	Marlborough Marlborough
11/02/91	Joseph E. Fredette Theresa A. Morse	Westmoreland Marlborough
12/08/91	William Henry Farnum, Jr. Linda Kay Jeffres	Marlborough Marlborough
12/28/91	William Scott Campbell Kaija Ann Stancombe	Marlborough Richmond

**DEATHS - 1991**

DATE	NAME	PLACE
01/02/91	West, Florence E.	Keene
01/18/91	Knight, Leslie R.	Marlborough
01/19/91	Paro, Clarence R.	Marlborough
02/09/91	Hunt, Josephine L.	Keene
03/25/91	DeBold, Eunice	Keene
03/31/91	Andrews, Beatrice E.	Keene
05/16/91	Harrington, Martha L	Keene
09/11/91	Farwell, James O.	Marlborough
11/04/91	Danielchik, Edward R.	Keene
12/01/91	Ryan, Francis W.	Marlborough
12/12/91	McIntire, Percy C.	Keene
12/28/91	Mason, Bernice S.	Keene

**BROUGHT IN FOR BURIAL**

DATE	NAME	PLACE
05/31/91	Scroggins, Sandra D.	Enfield, N.H.
07/23/91	Bassett, Gordon H.	Sun City AZ
07/29/91	Barnes, May L.	Keene, N.H.
08/28/91	Stone, Albert L. Jr.	Kuujuuaq, Quebec
09/01/91	Packard, Patricia N.	Hanover, N.H.

**MARRIAGES - 1991**

DATE	BRIDE AND GROOM	RESIDENCE OF EACH
03/23/91	Kevin Jason Biron Patricia Jane Andrews	Marlborough Keene
03/30/91	Ivan Francis Walker, Jr. Julie Ann French	Marlborough Marlborough
04/06/91	Mark Thomas Beaulieu Angela Marie Lazzaro	Marlborough Marlborough
05/01/91	Donald R. Glen Debra A. Hakala	Marlborough Marlborough
05/25/91	Guy Richard Calkins, Jr. Lisa Mae Gorges	Marlborough Marlborough
06/08/91	James Michael Laliberte Mary Elizabeth Bowen	Marlborough Marlborough
06/16/91	Rickie A. King, Sr. Gail L. Carter	Marlborough Marlborough
06/29/91	Kevin Mather Young Jennifer Clark	Keene Marlborough
07/08/91	William R. Blake Ann M. Wixon	Marlborough Marlborough
07/11/91	Daniel Gordon Brown Anne Elizabeth Wilmott	Marlborough Dummerston, VT
07/20/91	James Whitner Frederick, Jr. Joy Margaret Birdsey	Marlborough Marlborough
08/10/91	Elmer A. Grover, Jr. Donna M. Mitchell	Marlborough Marlborough
08/24/91	Scott Curtis Robinson Patricia Ann Nevins	Marlborough Marlborough
09/28/91	David Lewis Perley Catherine Mary Wilson	Belmont, NH Marlborough

## BIRTHS - 1991

## BIRTHS - 1991

DATE	CHILD'S NAME	PARENTS' NAMES	PLACE	DATE	CHILD'S NAME	PARENTS' NAMES	PLACE
01/29/91	Sarah Frost	Frederick G. Mead Helen E. Hale	Keene	10/06/91	Justin James	James K. Carley Dana J. Mitchell	Keene
02/06/91	Charles Thomas	Thomas R. Best, III Theresa C. Lankhorst	Keene	10/16/91	Derek Scott	Ronald S. Robbins Tina M. Paquette	Keene
03/19/91	Lacey Hana	John E. Belletete Lisa E. Hakala	Peterborough	11/04/91	Courtney Elizabeth	Michael F. Laffond Heidi F. Ballou	Peterborough
03/19/91	Heather Rose	John E. Belletete Lisa E. Hakala	Peterborough	12/17/91	Ian Whitner	James W. Frederick, Jr. Joy M. Birdsey	Keene
05/25/91	Samuel Thomas	Wayne W. Rathburn Sandra L. Cramb	Keene	12/17/91	Jocelyn Margaret	James W. Frederick, Jr. Joy M. Birdsey	Keene
06/08/91	Jenna Elizabeth	Albert F. Sheehan Wendy E. Sundstrom	Keene	12/22/91	Kelsey Elizabeth	Kenneth F. Woods, Jr. Sharon D. DeCoste	Keene
06/15/91	Matthew Allan	Michael R. Desrochers Jodi A. Johnson	Keene				
06/24/91	Brandon A.	John E. Pease Cathleen M. Zuidema	Keene				
07/21/91	Jesse Jon	Jeffrey J. Balcom Shelley M. Metcalf	Keene				
07/23/91	Katie Lynn	James W. Velez Susan L. Butler	Keene				
07/25/91	Nicole Danielle	Brian R. Judd Tammy L. Messier	Peterborough				
08/17/91	Ashley Marie	John L. Williams Deborah M. Clark	Keene				
08/28/91	Garrett Leonard	Otto E. Olson Diana M. Warnke	Keene				
08/30/91	Daniel Oliver	Scott M. H. Swanson Robin Oliver	Peterborough				
09/08/91	Adam Tyler	Hollis P. Parker Susan L. Corliss	Keene				
10/02/91	Jordan Thomas	Mark T. Beaulieu Angela M. Lazzaro	Keene				
10/05/91	Aaron Guy	Guy R. Calkins, Jr. Lisa M. Gorges	Keene				
10/05/91	Shaughn Russell	Guy R. Calkins, Jr. Lisa M. Gorges	Keene				

# School Reports

OFFICERS, TEACHERS & EMPLOYEES OF  
THE MARLBOROUGH SCHOOL DISTRICT

Irvin H. Gordon, Moderator  
Ollver F. Derby, Clerk & Treasurer

SCHOOL BOARD

John F. Fletcher, Chairman Term Expires 1992  
Clara L. H. Pinkham Term Expires 1992  
(appointed to replace Robert J. Thibodeau)  
Scott Q. Adams Term Expires 1994

ADMINISTRATION

Phillip G. McCormack, Ed.D. Superintendent of Schools  
James T. Day Assistant Superintendent for Keene  
Mark Genovesi Assistant Superintendent for Towns  
Deane B. Haskell Assistant Superintendent for Business  
Patricia Trow Parent Manager of Personnel Services  
Bruce Thelen Director of Special Education

STAFF

	Degree	Experience
Paul Bartolomucci	M.Ed.	18 years
Suellen C. Buflum	B.S.Ed.	14 years
Donna L. Christensen-Dearth	B.M.	8 years
Linda Frazier	B.E.	16 years
Karen O. Johnson	B.E.	7 years
Patricia J. Kelliher	M.A.	34 years
Esther D. LaChance	B.E.	33 years
Christine P. LaClair	M.Ed.	11 years
Mary Lou LaCoste	B.E.	29 years
Susan Leach	M.A.	20 years
Dorothy W. Ledwith	B.E.	29 years
Susan J. Masiello	B.S.	13 years
George H. Mason, Jr.	B.S.	14 years
Kathleen McCollum	B.S.	1 year
Ron McIntire	M.A.T.	12 years
Anne Meddaugh	B.S.	12 years
Joyce Puleo	B.S.	1 year
JoAnn Robinson	B.E.	8 years
Holly H. Stetson	B.S., B.A.	5 years
Lawrence Taylor	B.S.	13 years
Janet Kenney	Secretary	
Sandra Wiggan	School Nurse	
Gail Grainger	Librarian	
Beverly Straneva	Library Aide	
Lynne M. Rafuse	Hearing Interpreter	
Elizabeth Homeyer	Chapter I Aide	
Melanie Everard	Aide	
Diana Gallup	Aide	
Susan E. Mastronunzio	Instructional Associate	
Deborah Williams	Food Service	
Diana M. Barber	Food Service Assistant	
Ray Schnyer	Custodian	
John Smith	Head Custodian	
Derek Johnson	Custodian	

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D.  
Superintendent of Schools

## ADMINISTRATIVE REPORT

With the opening of school in September came a new face to the Marlborough School staff. In July, Mr. Paul Bartolomucci assumed the responsibilities of Principal for the Marlborough School. Mr. Bartolomucci replaces Mrs. Sandra Whipple who served as Principal for seven years.

Mr. Bartolomucci's transition to his new position has been greatly aided by the cooperation and support of the staff and community. He has been able to develop a very positive and productive working relationship with the staff at the school. This relationship has allowed him to tackle several significant issues. In addition to things like flooding within the building, noncompliance with fire codes and window installation/replacement, he has constructively dealt with issues related to increased student enrollment, the philosophical restructuring toward a middle school, and a study of the Readiness program.

One initiative that has occurred this year that has proven very informative is the monthly scheduling of staff presentations at the regularly scheduled Marlborough School Board meetings. This provides an opportunity for the Board and community members present to learn about the various programs at the school. It has been very refreshing and encouraging to see the enthusiasm and dedication of the Marlborough teachers and support staff. Listening to these presentations and observing what is happening in the respective classrooms, one cannot doubt the quality level of programming and instruction within the school.

The quality that is clearly in evidence is the result of a great deal of hard work by all those involved in the day-to-day operation of the school. It is also reflective of the level of community support and parental involvement that is characteristic of Marlborough. If the schools are to continue to meet the demands placed on them, this support and involvement must also continue. The task of educating our children is a very difficult, complex one -- one that I maintain cannot be done by the schools alone.

No one is expecting less of the schools. As a matter of fact, the contrary is true. Whether we like it or not, the schools in our communities and in our country are being asked to assume more and more responsibilities. For example, the schools are now asked to expand the curriculum to teach issues related to societal problems (substance abuse, AIDS), and to provide the services to children needed to overcome dysfunctional family situations or health-related situations.

The unfortunate side of this is that the schools are being asked to do more with the same or fewer resources. Funding is an issue that must be addressed if we are going to be expected to positively respond to the demands placed on the schools. The answer is not limited to local contributions, but rather lies with the State of New Hampshire. I ask that you become more actively involved in the political arena, especially at the state level.

I am sincerely appreciative of the fact that, despite the difficult economic times in which we find ourselves, the residents of Marlborough have continued to support their schools, which does make a difference. I trust and hope that this will continue.

*Phillip G. McCormack, Ed.D.  
Superintendent of Schools*

## PRINCIPAL'S REPORT

The 1990-1991 school year brought many opportunities, challenges, and changes to Marlborough School.

We had the opportunity to secure federal energy money, match it with local funds and install all new thermal insulated windows in the school. These windows not only made the school look better but, more importantly, provided draft-free classrooms and helped reduce heating costs.

In terms of classrooms, we still have sufficient space in the building at this time. We continued, however, to see a slow, but very steady, increase in our student population. Our enrollment increased from about 225 students to about 240 students in kindergarten through grade eight, and we continued to see an increase in the number of students tutored to Keene High School. The majority of the increase was in our Rainbow Unit. We had two first grade classes and our grade two/three combination class to help provide a quality educational opportunity for our younger students.

On the other end of the school, our grades five through eight became more involved with the middle school concept. The staff continued to work on interdisciplinary units and maximizing the team approach to provide a quality middle school program in preparation for the students' transition to the high school.

Another program that continues to grow is the special education program. We hired Kathleen McCollum to become our new special education teacher. The selection of Ms. McCollum will afford us the opportunity to develop more of a mainstreaming approach to special education.

The biggest change in the school came in June of 1991 when Mrs. Whipple retired after serving seven years as principal of Marlborough School. We thank Mrs. Whipple for her years of service and dedication to the youth of this community and wish her health and happiness in her retirement.

We also wish to thank the community for their continued support of the school and its programs. A very special thanks to the parents who serve on the PTA. Through their dedication and hard work, many wonderful programs and opportunities have been made available to our students and their families.

A very big thank you to the students and staff of Marlborough School. To the staff for their dedication to our children, their professionalism and high quality of teaching, and their efforts to secure federal and state funds for such programs as Chapter I Reading and Chapter 2 funds for purchase of a new video camera. To the students for their ability to work cooperatively within their community to take every advantage of the opportunity to receive the quality education so necessary for their future success.

Lastly, a thank you to the staff, students, parents, community and SAU 29 administration for making me feel welcome as your new principal.

*Paul L. Bartolomucci, Principal  
Marlborough School*

# MARLBOROUGH GRADUATING CLASS OF 1992

## CHAIRMAN'S REPORT

This past year has been one of growth and change. Our school population continues to grow and the board continues to address our concern about class sizes. The responsibility of the board does not get any easier as we try to address the concerns of the taxpayers and maintain the quality of education that our community has come to expect.

This year the board was very pleased to hire Mr. Paul L. Bartolomucci as our new principal. We expect continued growth in the quality of education for our students from Paul (also known as "Mr. B"). We also welcomed aboard our new Assistant Superintendent for Towns, Mr. Richard Pike, who we feel will be a great asset to our school and our community. With regret we accepted the resignation of board member Robert Thibodeau, and appointed Clara Pinkham to fill this position until March, 1992.

We have just settled a two-year contract with our teachers. With the concern of the economic times in mind and the fact that Marlborough has a tradition of strong support from its school system, and the support of the community for our teachers, we settled for 3 and 4 percent, respectively. The teachers have given of themselves to help keep the cost down and the agreement is one of the lowest settlements in the S.A.U.

It has been with pride and great concern that I've served on the Marlborough School Board, and with your continued help and input, the board will be able to continue to strive and maintain the "excellence in education" we, as a board, and you, as the community, expect. As a board member for the past ten years, I have strived to give the citizens of Marlborough quality education at the most reasonable cost. The board has worked hard to address the concerns of the educational community as well as the concerns of the citizens of Marlborough.

I feel confident, as Manfredo L. Torelli stated in 1986, that the Marlborough Elementary School system is, and always will remain the pride of the community and the envy of the region.

*John F. Fletcher, Chair  
Marlborough School Board*

Jason Conety

Mark Costa

Shelly Cross

Valarie Derosier

Kimberly Dodge

Michelle Hittner

Derek Johnson

Kelly Knight

Jason Lavoie

Matthew Lincoln

Marcie MacKenzie

Sandra Parker

Daniel Patnode

Lynne Von Sneidern

Tisa Wettach

Jennifer Woodward

Julianna Wyman

STATE OF NEW HAMPSHIRE  
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School in said District on the 14th day of March, 1992, at 10:00 a.m. to act upon the following articles:

**ARTICLE 1.** To hear the reports of agents, auditors, committees or officers chosen and to pass any vote relating thereto.

**ARTICLE 2.** To see if the District will authorize the school board to transfer all or any portion of its unencumbered funds, if any, remaining on hand at the end of the fiscal year, June 30, 1992, to the Capital Reserve Fund established by the voters on March 9, 1989, and to appoint the school board as the agent to withdraw said funds for the stated purpose pursuant to RSA 35:15, or to take any other action in relation thereto.

**ARTICLE 3.** To see if the District will vote to ratify and be bound by the cost provisions of a two-year collective bargaining agreement negotiated between the Marlborough School Board and the Marlborough Teachers Association; the estimated costs of said contract being Twenty-Eight Thousand, One Hundred and Forty-Three (\$28,143.00) Dollars in the 1992-1993 fiscal year, and Thirty-Six Thousand, Eight Hundred and Fifty-One (\$36,851.00) Dollars in the 1993-1994 fiscal year involving a three percent average salary increase in the first year and a four percent average salary increase in the second year and status quo on the health insurance benefits wherein the teachers pay as their contribution the increased costs of the benefit over the previous year's premium, and further, that the teachers will add an additional two days to their work year in the first year and three days to their work year in the second year; or to take any other action in relation thereto. And further, to raise and appropriate the sum of Twenty-Eight Thousand, One Hundred Forty-Three (\$28,143.00) Dollars in the 1992-1993 fiscal year, such sum representing the additional costs attributable to the increases in salaries and benefits over those paid in the prior fiscal year.

**ARTICLE 4.** To see what sum of money the District will vote to raise and appropriate for the support of schools, for the payment of statutory obligations of the district, and for the payment of salaries for school district officials and agents other than the cost item increases in fiscal year 1992-1993 in salaries and benefits as such increases result from an agreement negotiated by the Marlborough School Board and the Marlborough Education Association, or to take any other action in relation thereto.

**ARTICLE 5.** To see if the District will vote to accept the provisions of RSA 198:20-b providing that any school district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the school board to apply for, accept and expend, without further action by the school district, money from a state, federal or other governmental unit or a private source which becomes available during the fiscal year, or to take any other action in relation thereto.

**ARTICLE 6.** To transact any other business which may legally come before this meeting.

Given under our hands at said Marlborough this 17th day of February, 1992.

*John F. Fletcher, Chair  
Scott Q. Adams  
Clara L. H. Pinkham*

STATE OF NEW HAMPSHIRE  
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Elementary School Gymnasium in said District on the 10th day of March, 1992, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

**ARTICLE 1.** To choose all necessary school district officers:

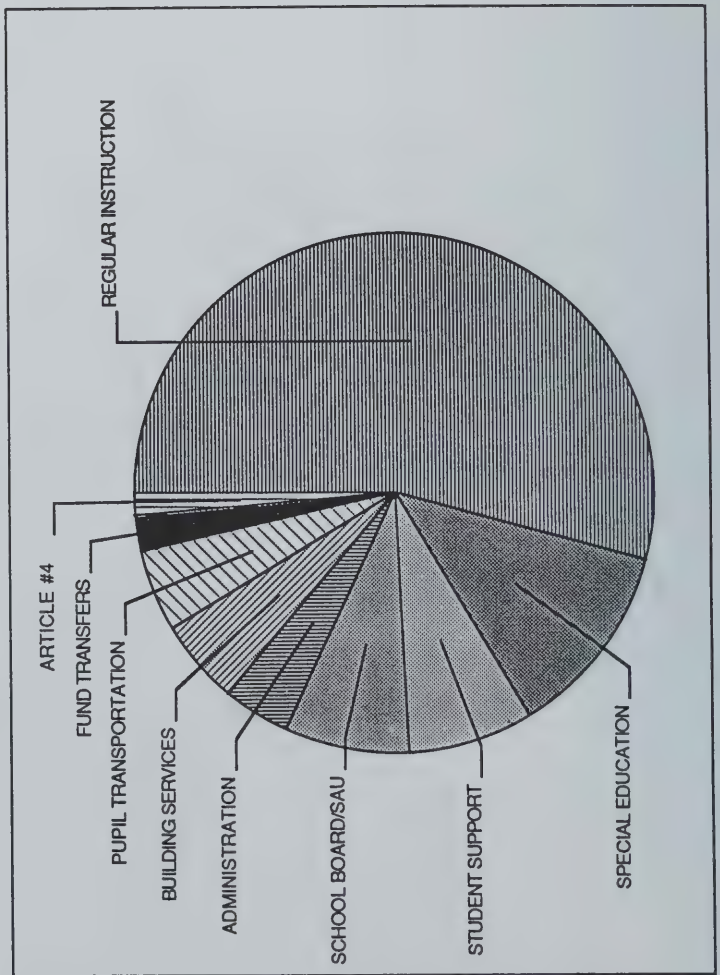
A member of the school board for the ensuing three years  
A member of the school board for the ensuing year

Given under our hands at said Marlborough, this 4th day of February, 1992.

*John F. Fletcher, Chairman  
Scott Q. Adams  
Clara L. H. Pinkham*

**MARLBOROUGH SCHOOL DISTRICT**  
**PERCENT OF BUDGET BY FUNCTION AREA & ARTICLE #4**

	PERCENT OF BUDGET	92/93 PROPOSED BUDGET
REGULAR INSTRUCTION	54.11%	\$1,122,470
SPECIAL EDUCATION	12.18%	\$252,734
STUDENT SUPPORT	7.78%	\$161,418
SCHOOL BOARD/SAU	7.81%	\$162,087
ADMINISTRATION	4.31%	\$89,504
BUILDING SERVICES	5.12%	\$106,132
PUPIL TRANSPORTATION	4.98%	\$103,337
FUND TRANSFERS	2.35%	\$48,711
ARTICLE #4	1.36%	\$28,143
<b>TOTAL</b>	<b>100.00%</b>	<b>\$2,074,536</b>



**MARLBOROUGH SCHOOL DISTRICT**

**1992/93 PROPOSED BUDGET**  
**Expenditure Accounts**

	91/92 BUDGET	PROP BUDGET	92/93 BUDGET	% CHANGE OF BUDGET	PERCENT OF BUDGET
<b>REG INSTRUCTION</b>					
Salaries	\$533,537		\$530,097		
Fringe Benefits	\$115,009		\$118,699		
Environmental Education	\$1,150		\$1,500		
Repair Equipment	\$1,090		\$1,235		
High School Tuition	\$361,303		\$440,440		
Materials	\$23,629		\$23,555		
Equip/Software	\$500		\$6,944		
Distance Learning	\$0		\$0		
<b>Totals</b>	<b>\$1,036,218</b>		<b>\$1,122,470</b>	<b>8.32%</b>	<b>54.11%</b>

**SPECIAL ED**

Salaries	\$68,130		\$72,633	
Fringe Benefits	\$15,304		\$22,404	
Services	\$2,124		\$2,772	
Tuition	\$126,585		\$154,030	
Materials	\$1,041		\$895	
<b>Totals</b>	<b>\$213,184</b>		<b>\$252,734</b>	<b>18.55%</b>

**STUDENT SUPPORT**

**EXTRACURRICULAR**

Salaries	\$2,780		\$2,780	
Fringe Benefits	\$246		\$246	
Services	\$1,580		\$1,580	
Materials	\$425		\$800	
Equipment/Uniforms	\$1,060		\$1,693	
Other	\$50		\$75	
<b>Totals</b>	<b>\$6,141</b>		<b>\$7,174</b>	<b>16.82%</b>



	91/92	BUDGET	PROP	BUDGET	%	CHANGE	OF	BUDGET	PERCENT
	91/92	BUDGET	PROP	BUDGET	%	CHANGE	OF	BUDGET	PERCENT
<b>ATTENDANCE SERVICES</b>									
Salaries	\$100	\$100							
Travel	20	20							
<b>Totals</b>	<b>\$120</b>	<b>\$120</b>			<b>0.00%</b>				
<b>GUIDANCE SERVICES</b>									
Salaries	\$33,364	\$34,330							
Fringe Benefits	\$9,609	\$9,806							
Services	\$11,140	\$11,004							
Materials	\$1,550	\$1,002							
<b>Totals</b>	<b>\$55,663</b>	<b>\$56,142</b>			<b>0.86%</b>				
<b>HEALTH SERVICES</b>									
Salaries	\$19,730	\$20,810							
Fringe Benefits	\$8,140	\$8,365							
Services	\$600	\$1,600							
Insurance	\$80	\$0							
Materials	\$280	\$252							
Dues/Fees	\$25	\$75							
<b>Totals</b>	<b>\$28,855</b>	<b>\$31,102</b>			<b>7.79%</b>				
<b>PSYCH/SPEECH PROGRAM</b>									
Services	\$12,000	\$17,352							
<b>Totals</b>	<b>\$12,000</b>	<b>\$17,352</b>			<b>44.60%</b>				
<b>STAFF DEVELOPMENT</b>									
Salaries/Bene - Curr. Devel.	\$1,359	\$1,980							
Course Reimbursement	\$3,000	\$3,000							
Services	\$500	\$500							
Conferences/Workshops	\$0	\$0							
Materials	\$100	\$150							
Other	\$300	\$300							
<b>Totals</b>	<b>\$5,259</b>	<b>\$5,930</b>			<b>12.76%</b>				
<b>MEDIA SERVICES</b>									
Salaries	\$22,067	\$21,269							
Fringe Benefits	\$9,724	\$10,459							
Services	\$1,000	\$1,205							
Repair Equipment	\$400	\$955							
Materials	\$750	\$3,546							
Equip/Furniture	\$200	\$216							
<b>Totals</b>	<b>\$34,141</b>	<b>\$37,650</b>			<b>10.28%</b>				
<b>STAFF SERVICES</b>									
Special Retirement	\$1,014	\$1,014							
Staff Physicals	792	792							
<b>Totals</b>	<b>\$1,806</b>	<b>\$1,698</b>			<b>-5.98%</b>				
<b>OTHER EXPENSES</b>									
Trust Funds Scholarships	\$3,700	\$3,700							
Building Use/Requirements	\$750	\$750							
<b>Totals</b>	<b>\$4,450</b>	<b>\$4,250</b>			<b>-4.49%</b>				
<b>SUPP SUB-TOTAL</b>	<b>\$148,435</b>	<b>\$161,418</b>			<b>8.75%</b>				<b>7.78%</b>
<b>SCHOOL BOARD/SAU</b>									
Salaries	\$3,600	\$3,600							
Salary Pool/Benefit Pool	\$8,493	\$0							
Fringe Benefits	\$1,497	\$276							
Services	\$6,270	\$5,270							
Insurance/Advertising	\$1,125	\$864							
Dues	\$2,027	\$2,230							
Other Expenses	\$1,956	\$2,606							
SAU #29	\$118,845	\$147,241							
<b>Totals</b>	<b>\$143,813</b>	<b>\$162,087</b>			<b>12.71%</b>				<b>7.81%</b>
<b>SCHOOL ADMINISTRATION</b>									
Administrative Stipend	\$1,500	\$1,500							
Principal's Salary	\$43,200	\$46,350							
Secretary's Salary	\$17,492	\$18,960							
Fringe Benefits	\$15,913	\$14,838							
Services	\$5,201	\$5,641							
Materials	\$1,045	\$1,465							
Equip/Furniture	\$461	\$0							
Dues/Fees	\$582	\$750							
<b>Totals</b>	<b>\$85,394</b>	<b>\$89,504</b>			<b>4.81%</b>				<b>4.31%</b>

MARLBOROUGH SCHOOL DISTRICT

1992/93 PROPOSED BUDGET

Anticipated Revenue

91/92 BUDGET PROP BUDGET % CHANGE OF BUDGET PERCENT

**BUILDING SERVICES**

Salaries	\$36,687	\$39,578	
Fringe Benefits	\$8,431	\$9,630	
Services	\$13,726	\$15,383	
Insurance	\$7,696	\$8,533	
Supplies	\$4,770	\$5,008	
Natural Gas	\$1,210	\$1,000	
Electricity	\$12,300	\$12,000	
Heat	\$14,944	\$14,000	
Equipment	\$600	\$1,000	
<b>Totals</b>	<b>\$100,364</b>	<b>\$106,132</b>	<b>5.75%</b>

**PUPIL TRANSPORTATION**

Services	\$110,696	\$103,337	
<b>Totals</b>	<b>\$110,696</b>	<b>\$103,337</b>	<b>-6.65%</b>

**DEBT SERVICES**

Principal	\$0	\$0	
Interest	\$0	\$0	
<b>Totals</b>	<b>\$0</b>	<b>\$0</b>	<b>0.00%</b>

**FUND TRANSFERS**

Collaborative Program	\$35,000	\$0	
Federal Programs	\$5,711	\$5,711	
Transfer to Cap Projects	\$0	\$0	
School Lunch	33,000	43,000	
<b>Totals</b>	<b>\$73,711</b>	<b>\$48,711</b>	<b>-33.92%</b>

**BUDGET ARTICLE SUB-TOTAL**

	<b>\$2,046,393</b>		
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**WARRANT ARTICLE #4**

	<b>\$28,143</b>		
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**GRAND TOTALS**

	<b>\$1,911,815</b>	<b>\$2,074,536</b>	<b>8.51%</b>
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91/92 BUDGET PROP BUDGET % CHANGE OF BUDGET PERCENT

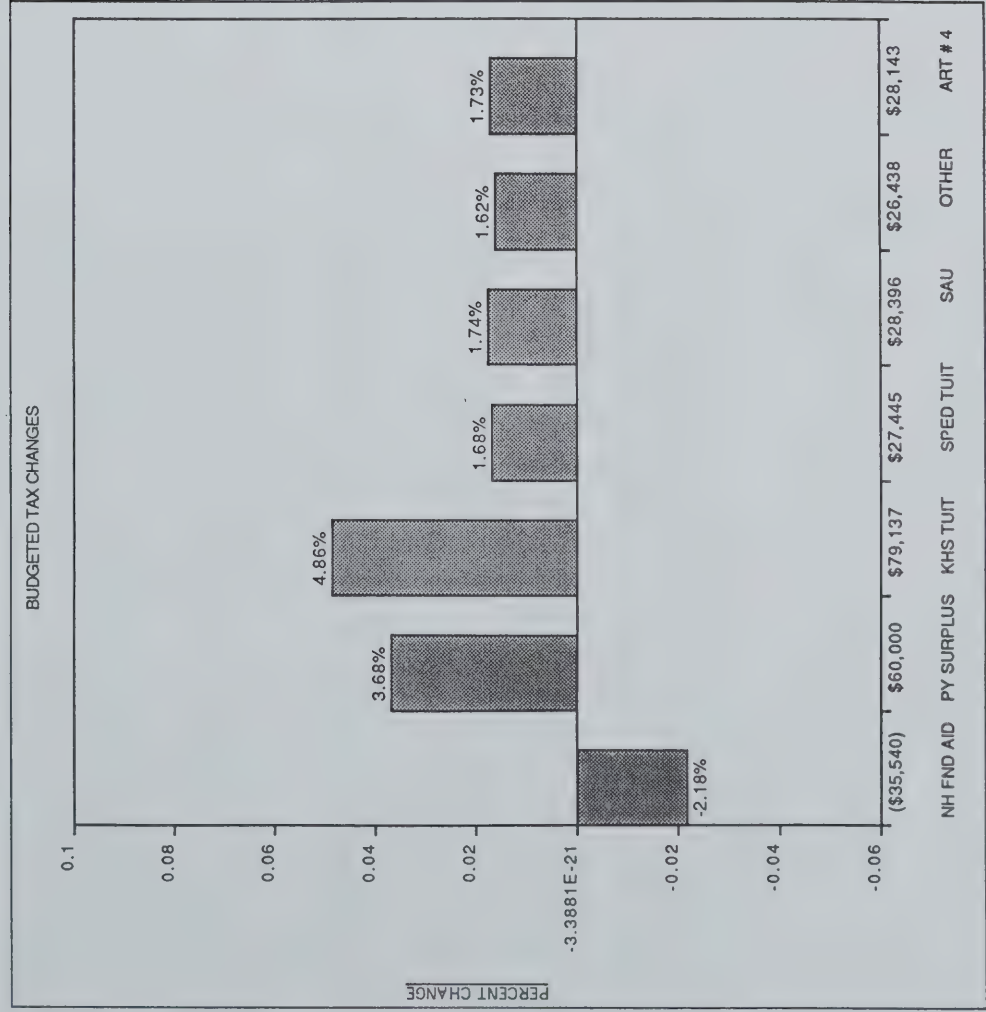
Unreserved Fnd Bal	\$60,000	\$0	
Amt. Raised by Taxes	\$1,629,930	\$1,815,806	11.40%
Interest	\$6,300	\$4,800	
Lunch Local	\$22,000	\$32,000	
Trust Funds-Scholarships	\$2,700	\$2,700	
Trust Funds	\$1,000	\$1,000	
Services to Other LEAs - NH	\$24,836	\$17,494	
Other Local Revenue	\$0	\$0	
N.H. Foundation Aid	\$93,842	\$129,382	
N.H. Building Aid	\$1,996	\$0	
N.H. Handicapped Aid	\$0	\$0	
Medicaid Reimbursement	\$0	1000	
Gas Tax Refund	\$500	\$500	
Collaborative	\$35,000	\$0	
Lunch-Federal	\$11,000	\$11,000	
Other Federal	\$22,711	\$30,711	
Transfer from Cap Reserve	\$0	\$0	
Article #4 (Add to Taxes)	\$0	\$28,143	
<b>Totals</b>	<b>\$1,911,815</b>	<b>\$2,074,536</b>	<b>8.51%</b>

100.00%

ANALYSIS OF CHANGE IN AMOUNT RAISED BY TAXES

	TAX \$ INCREASE/ (DECREASE)	% INCREASE/(DECREASE) OF TOTAL BUDGET
NH FOUNDATION AID	(\$35,540)	-2.18%
PRIOR YEAR SURPLUS	\$60,000	3.68%
KHS TUITION	\$79,137	4.86%
SPED TUITION	\$27,445	1.68%
SAU EXPENSES	\$28,396	1.74%
ALL OTHER ACCOUNTS	\$26,438	1.62%
ARTICLE #4	\$28,143	1.73%
<b>TOTAL</b>	<b>\$214,019</b>	<b>13.13%</b>

NEW HAMPSHIRE SCHOOL ADMINISTRATIVE UNIT 29  
1990 - 1991



	Supt.	Asst. Supt. Keene	Asst. Supt. Towns	Asst. Supt. Business
Chesterfield	\$ 6,485	\$ 5,269	\$ 5,086	\$ 5,346
Harrisville	2,435	1,979	1,910	2,007
Keene	50,747	41,229	39,794	41,830
Marlborough	3,549	2,883	2,783	2,926
Nelson	1,389	1,129	1,089	1,145
Westmoreland	<u>2,884</u>	<u>2,352</u>	<u>2,270</u>	<u>2,386</u>
	<b>\$67,500</b>	<b>\$54,840</b>	<b>\$52,932</b>	<b>\$55,640</b>

Plus 5.5% annuity for each  
Travel at \$ .26/mile

**INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION**

To the Members of the School Board  
 Marlborough School District  
 Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District and the combining and individual fund financial statements of the School District as of and for the year ended June 30, 1991, as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Assets Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Assets Account Group is not known.

In our opinion, except that omission of the General Fixed Assets Account Group results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District at June 30, 1991, and the results of its operations and the cash flows of its nonexpendable trust funds for the year then ended, in conformity with generally accepted accounting principles. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the School District at June 30, 1991, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles.

*Paul J. Moring*  
 PLODZIK & SANDERSON  
 Professional Association

November 5, 1991

**REPORT OF SCHOOL DISTRICT TREASURER**  
 for the  
 Fiscal Year July 1, 1990 to June 30, 19 91

**SUMMARY**

Cash on hand July 1, 19 90 (Treasurer's bank balance) .....	1658854.00	39591.20
Received from Selectmen (include only amounts actually received) .....	1658854.00	
Current Appropriation .....		
Deficit Appropriation .....		
Balance of Previous Appropriations .....		
Advances on Next Year's Appropriation .....		
Revenue from State Sources .....	128451.01	
Revenue from Federal Sources .....		
Received from Tuitions .....	16590.64	1974096.30
Received as income from Trust Funds .....	7463.88	2013687.60
Received from Sale of Notes and Bonds (Principal only) .....	59970.45	1868956.25
Received from Capital reserve Funds .....	102766.32	144721.35
Received from all Other Sources .....		

TOTAL RECEIPTS .....

TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (Balance and Receipts) .....

LESS SCHOOL BOARD ORDERS PAID .....

BALANCE ON HAND JUNE 30, 19 91 (Treasurer's Bank Balance) .....

July 20 19 91

*Oliver T. Parly*  
 District Treasurer

AUDITORS' CERTIFICATE

This is to certify that we have examined the books, vouchers, bank statements and other financial records of the school district of \_\_\_\_\_ of which the above is a true summary for the fiscal year ending June 30, 19 91 and find them correct in all respects.

Auditors \_\_\_\_\_

GIVE DETAILED STATEMENT OF RECEIPTS ON OTHER SIDE

**MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING  
OF THE MARLBOROUGH SCHOOL DISTRICT  
March 2, 1991**

The meeting was called to order at 1015 hours, prevailing time, on March 2, 1991, by Moderator Irvin H. Gordon. The moderator announced that outsiders could speak if there was no objection. Then he opened the meeting under Article 1.

ARTICLE 1. Voted favorably by acclamation on the motion of Robert Thibodeau, supported by John Fletcher, that the district receive the reports of agents, auditors, committees and officers as printed in the annual report.

ARTICLE 2. Voted favorably by acclamation on the motion of Robert Thibodeau, supported by John Fletcher, that Article 2 be adopted as printed in the warrant.

ARTICLE 3. Voted favorably by acclamation on the motion of John Fletcher, supported by Elizabeth Gordon, that Article 3 be passed over.

ARTICLE 4. Voted favorably by acclamation on the motion of Robert Thibodeau, supported by John Fletcher, that the district authorize the school board to transfer a sum of money not to exceed 10,000.00 dollars of its unencumbered funds remaining on hand at the end of the fiscal year, June 30, 1991, to the Capital Reserve Fund established on March 9, 1989.

ARTICLE 5. (By Petition) Motion made by Arthur Bottomley, supported by Michael Keating, that the district vote to raise and appropriate the sum of \$125,685.00 for the purpose of funding the costs of salary increases and increased benefits as provided by the collective bargaining agreement between the Marlborough School District and the Marlborough Teachers Association, pursuant to an agreement dated the 6th day of September, 1989, for the 1991-1992 school year.

Amendment made by Russell Walton, supported by Kenneth Keating, that the District vote to raise and appropriate the sum of \$86,050.00 for the purpose of funding the costs of salary increases and increased benefits as provided by the collective bargaining agreement between the Marlborough School District and the Marlborough Teachers Association, pursuant to an agreement dated the 6th day of September, 1989, for the 1991-1992 school year.

Amendment made by John Fletcher, supported by Elizabeth Gordon, that Article 5 be tabled and that the district move on to Article 6. Request by petition was made for a secret ballot on John Fletcher's motion. John Fletcher withdrew his motion.

Arthur Bottomley accepted a friendly amendment on the motion made by Russell Walton, supported by Kenneth Keating, to change the amount raised to \$86,050.00.

Voted favorably by secret ballot on the motion of Arthur Bottomley, supported by Michael Keating, that the district raise and appropriate the sum of Eighty-Six Thousand, Fifty (\$86,050.00) Dollars for the purpose of funding the costs of salary increases and increased benefits as provided by the collective bargaining agreement between the Marlborough School District and the Marlborough Teachers Association, pursuant to an agreement dated the 6th day of September, 1989, for the 1991-1992 school year. Number of ballots cast was 252. Voting "yes" were 135. Voting "no" were 117.

ARTICLE 6. Voted favorably by secret ballot on the motion of Elizabeth Gordon, supported by John Fletcher, that the district raise and appropriate the sum of One Million, Eight Hundred Twenty-Five Thousand, Seven Hundred Sixty-Five (\$1,825,765.00) Dollars for the support of schools, for the payment of salaries of school district officers and agents, and for the payment of the statutory obligations of the district. Number of ballots cast was 227. Voting "yes" were 146. Voting "no" were 81.

ARTICLE 7. Edward Goodrich, Jr., stated that a lesson had been learned today. We should not accept effort to limit public debate. We came for discussion and we did discuss.

Voted favorably by standing ovation on the motion by Russell Walton, supported by Michael Keating, that

WHEREAS, Irvin Gordon, affectionately known as "Pop", has served our Town of Marlborough faithfully and well since 1943; and,

WHEREAS, during those almost 50 years, he has served as principal of our schools and as our representative in the New Hampshire General Court; and,

WHEREAS, through all those years and in all those labors he has had the steadfast and untiring support of his wonderful wife, Helen; now, therefore, be it

RESOLVED, that we, the residents of the Town of Marlborough, New Hampshire, hereby express our affection, esteem and great gratitude to Irvin and Helen Gordon; and be it

FURTHER RESOLVED, that the Marlborough School Board be instructed to join with the Town Selectmen to prepare and present to Mr. and Mrs. Irvin Gordon a suitable token expressing the sincere sentiments of this special warrant article.

John Fletcher thanked all the voters who were present for coming to the meeting and for their support.

John Fletcher paid tribute to Elizabeth Gordon for her many years of dedicated service as a member of the school board in a resolution dated March 2, 1991. This was voted favorably by standing ovation.

WHEREAS, Elizabeth B. Gordon has served the School District of Marlborough as a School Board Member for six years, and as its Chairperson for three years; and,

WHEREAS, Elizabeth B. Gordon has also served on the Advisory Committee of the New Hampshire School Administrative Unit 29 School Board for four years, and as its Chairperson for three years; and also served on the Unit Effectiveness Committee of the New Hampshire School Administrative Unit 29 School Board; and,

WHEREAS, Elizabeth B. Gordon has faithfully attended the numerous meetings required of those roles; and,

WHEREAS, Elizabeth B. Gordon has conducted school board meetings in a gracious, fair, and open manner; and her knowledge of the Marlborough School District budget has been evident in the thoroughness of her presentations to the public; and,

WHEREAS, Elizabeth B. Gordon is committed to the children of Marlborough, and her decisions have always been based on the effect of those decisions upon students; and,

WHEREAS, Elizabeth B. Gordon has given of her time and expertise in a manner truly reflecting her interest in the Town of Marlborough, its children, and the future; and,

WHEREAS, Elizabeth B. Gordon's commitment to the students of Marlborough has enabled her to meet the challenges of the everchanging educational community and the special needs of children; now, therefore, be it

RESOLVED, that the voters of the School District of Marlborough recognize Elizabeth B. Gordon by unanimously adopting this resolution as a lasting tribute to Elizabeth B. Gordon, to be entered into the permanent records of the District.

Voted favorably by acclamation on the motion of John Fletcher, supported by Robert Thibodeau, that the meeting be adjourned. The meeting was adjourned at 1355 hours.

Attest:

*Charlotte M. Crowell*  
Deputy District Clerk  
Town of Marlborough

**MINUTES OF ANNUAL SCHOOL DISTRICT MEETING  
OF THE MARLBOROUGH SCHOOL DISTRICT  
FOR THE ELECTION OF OFFICERS  
March 12, 1991**

The meeting was called to order at 1300 hours, prevailing time, on March 12, 1991, by Moderator Irvin H. Gordon. The warrant was not read at this time as has become the custom. The meeting was declared open by the moderator for the election of officers under Article 1 from 1300 hours to 2100 hours.

ARTICLE 1. Voted favorably by acclamation on the motion of Oliver F. Derby, supported by Lawrence Robinson, that the meeting proceed with the election of school district officers and town officers. The school district officers to be elected, namely:

A member of the school board for the ensuing three years.

The following transmittal was received from the Town Clerk giving the results of the election on March 12, 1991:

At a legal meeting of the voters of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 12, 1991, the following votes of those present and qualified to vote for Marlborough School District officials were by them in open meeting given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:

NUMBER OF NAMES ON REGULAR CHECKLIST	1175
TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	465
REGULAR	8
ABSENTEE	

MEMBER OF SCHOOL BOARD (Three Years)  
 Scott Q. Adams  
 Scattering

Had 395 votes  
 Had votes

A true record, attest:  
*Patricia R. Derby*  
 Town Clerk

A true copy of record, attest:  
*Oliver F. Derby*  
 School District Clerk

Voted favorably by acclamation on the motion of Patricia R. Derby, supported by Charlotte Crowell, that the meeting be adjourned. The meeting was adjourned at 2400 hours on March 12, 1991.

A true copy attest:  
*Oliver F. Derby*  
 District Clerk

Attest:  
*Oliver F. Derby*  
 District Clerk





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