

Annual Report


Town
of
Marlborough

New Hampshire

1990



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TOWN OF MARLBOROUGH, NEW HAMPSHIRE

ANNUAL REPORT

Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as "Monadnock No. 5". Lots were drawn in 1762, and were first settled two years later. The Town was incorporated in 1776.

Population from 1990 census: 1991

Households from 1990 census: 856

Location: Latitude 42° 52' North, Longitude 72° 12' West

Elevation above sea level: 730 feet

Congressional Delegation

U.S. Senators:

Honorable Robert Smith
Senate Office Building
Washington, DC 20510
Phone: 202-224-2841
Local: 46 South Main St.
Concord, NH 03301
Phone: 603-228-0453

Honorable Warren Rudman
Senate Office Building
Washington, DC 20510
Phone: 202-224-3324
Local: 125 North Main St.
Concord, NH 03301
Phone: 603-225-7115

U.S. Congressman, 2nd NH District:

Honorable Richard Swett
U.S. House of Representatives
Washington, DC 20515
Phone: 202-225-5206
Local: 18 North Main St.
Concord, NH 03301
Phone: 603-224-6621

State Senator, 11th Senatorial District:

Honorable Charles F. Bass
PO Box 210, Peterborough, NH 03458-0210
Phone: (B) 563-8525 (H) 924-6781

Representatives to the General Court:

Honorable Daniel Burnham
PO Box 496
Dublin, NH 03444-0496
Phone: (H) 563-8629

Honorable William Riley
55 Tolman Road
Marlborough, NH 03455
Phone: (B) 899-5111
(H) 827-3262

TOWN OF MARLBOROUGH

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**** ATTENTION: Boat Owners ****

Boats may be registered at John Fletcher's Bait and Tackle Shop at 293 East Main Street.

He also collects Boat Taxes. The boat tax goes to the Town in which it is paid.

Let's give Marlborough the benefit of our boat taxes.

INVENTORIES

Please return your Inventory promptly. It is especially important that the census portion be filled in completely, as this information will be used for the school census and to figure our State Revenue Sharing.

The Inventories are due on April 15, 1991, after which date, a penalty is added. The penalty is a minimum of \$10.00.

DOG LICENSES

A reminder: All dogs (6 months and older) must be licensed by May 1, 1991, The registrations are available in the Town Clerk's office. The following fees are in effect:

\$4.50	Neutered or Spayed Animal
7.00	Female
7.00	Male

All persons over 62 years of age may register one (1) dog for a \$2.00 fee.

ABOUT THIS NEW FORMAT

This new format was selected to improve the readability and reduce the cost of this publication. By turning the pages sideways, more printing can be done at one time saving time and money. You will also note the pages are arranged so more of the budget and reports can be seen at a time. Anticipated revenues are posted with the appropriate budget line giving a much better idea of the true cost of that department. Additionally, the report was prepared on recycled paper and is printed on recycled paper. Many of these reports go to the landfill in a relatively short time and we have considered that impact. If we are to be serious about recycling, then our Town Report should not add to the problem and the change to the whole report started with this concept. We realize many of you will have to rearrange your history book shelves to accommodate this new format. We hope the benefits will outweigh this inconvenience.

* * * * *

PLEASE NOTE THESE OFFICE CHANGES

The Lambert Building on the corner of Frost and Main Street has some new occupants for the Town. The Marl-Harris Ambulance Company has relocated their training site to the Main Street side of this building as has the Welfare Administrator's Office and Zoning Board of Adjustment and Planning Boards. The Welfare Administrator is available on Monday Wednesday and Thursday mornings, phone 876-4703. The Planning and Zoning Boards Chairmen hold office hours on Monday evenings from 7-9 P.M. by appointment, phone 876-4529.

TOWN OFFICERS

Moderator	Irvin H. Gordon '92	Recreation Commission	Gary Thompson '93; JoAnn Robinson '91 Parker Drown '91; Steven Grover '92; Phyllis Manning '92	Water Commissioners	The Selectmen
Selectmen	Patrick J. Ryan '93; Glover E. Howe, Jr. '91	Water Resources Commission	Harvey J. Gaseau; Donald S. Fadden	Fire Wards	Carl E. Russell '93; Edward H. Wilson '92 Wayne F. Crowell '92; Clarence H. Batchelder '92 Linwood B. Croteau '92 Carl E. Russell
Administrative Assistant	Laurent J. Biron	Forest Fire Warden		Deputy Forest Fire Wardens	Edward H. Wilson; Wayne F. Crowell William L. Yardley; Clarence P. Beauregard
Town Clerk-Tax Collector	Patricia R. Derby '93	Constable and Police Chief	Ernest J. Bashaw	Police Officers	Joseph Davis; Paul Bertolami; Richard Bilodeau
Deputy Town Clerk-Tax Collector	Ila E. Walton	Frost Free Library Trustees	Robert Bennett, Pres. '91 Lucie Germer, Sec'ty. '93; Lorraine VonSneidern, Treas. '91	Frost Free Library Staff	Lisa Bearce, Librarian Joan Wheeler, Asst.; Paul A. Laurendeau, Custodian
Town Treasurer	Charlotte M. Crowell '91	Nancy Wyman '92; Rufus Frost III; Patrick Ryan '93 Glover Howe, Jr. '91; Rev. Dawn Larson; Rev. Pierre Baker Harold Shelley, Alt.		Supervisors of the Checklist	William F. Cumings '92; Charles W. Porter '96
Director of Public Works	William L. Yardley			Conservation Commission	Charles R. Buffer; Erica Cadmus; William Cadmus
Trustees of Trust Funds	Olive F. Derby '92 Margaret W. Seaver '91	Deputy Forest Fire Warden	Carl E. Russell	School Patrol	Della Starkweather; Geraldine Dunn
Cemetery Trustees	Alphonse Despres '91; Doris Wilcox '92 Corinne A. Bennett '93 Alice M. Knight '91	Constable and Police Chief	Ernest J. Bashaw	Building Inspector	Frederick Mead
Welfare Administrator	Dr. Francis M. Ryan	Police Officers	Joseph Davis; Paul Bertolami; Richard Bilodeau	Electrical Inspector	David Redfield
Health Officer	Elmer A. Grover '91	Frost Free Library Trustees	Robert Bennett, Pres. '91 Lucie Germer, Sec'ty. '93; Lorraine VonSneidern, Treas. '91	Plumbing Inspector	Peter W. Henry
Sexton	Carey, Vachon & Clukay	Nancy Wyman '92; Rufus Frost III; Patrick Ryan '93 Glover Howe, Jr. '91; Rev. Dawn Larson; Rev. Pierre Baker Harold Shelley, Alt.		Board of Appeals	Robert Dion, Chrm.; Daniel Wright Leo K. Hickox; Peter W. Henry; Richard Smith
Auditor				Animal Control Officer	Police Department
Fence Viewers	The Selectmen			Rep. to Ashuelot Valley Sewer Agency	John E. Lecraw
Surveyors of Lumber	Clarence P. Beauregard '91 Leland Patnode '91 William F. Cumings '91 William F. Cumings '91			Rep. to Southwest Solid Waste District	John E. Lecraw
Public Weigher of Meat and Hay				Southwest Region Planning Commissioners	Glover Howe, Jr. Laurent J. Biron
Hogreeve					
Measurers of Wood and Tanbark	Clarence P. Beauregard '91 Leland Patnode '91				
Planning Board	E. Anne Burlin, Sec'ty.; John Gordon '92 Frederick Mead '94; Rita Grace '91 Calvin Gage '94; Kenneth Kerber '93 Patrick J. Ryan, '93; Scott Butler, Alt. '93				
Zoning Board of Adjustment	Robert Heald, Chrm. '91 Charlotte Crowell, Sec'ty. '92 William Coutts '92; John E. Gordon '92 Frank Knight '93; Sandra Raasoch '91 Alternates: Frank Buckbee '92; Russell Walton '91				
Municipal Property Committee	Eugene Woodward; Ernest Frechette				
Public Lands Commission	Alphonse Despres; Clayton Wilcox				

SELECTMEN'S FOREWORD

To say 1991 property tax bills were unkind to property owners is probably the understatement of the year. However, the realities of the recession were here and there was no denying the severity of an unexpected increase of \$700.00 in taxes on a typical \$100,000 home. While many theories have evolved, the situation was created by a fall in revenues and an increase in expenses resulting in a \$247,429 increase in net Town appropriations over the previous year. For the School portion of the tax rate, the same situation occurred creating a shortfall of \$301,610. The combination resulted in the tax rate increase of \$7.43 to \$35.15 per thousand of assessed evaluation. A most undesirable event, especially before the holidays!

The tax rate was of prime concern for this coming year. The operating budget is slightly under last year's level as is shown later in this report. The difficult part to undertake are the capital expense projects such as our old bridges not approved at last year's meeting. We have taken a different approach to the repairs needed to the Old Roxbury Road bridges and it will include some self-help from the Highway Department. The request for these monies have been identified in a warrant article for individual voting. Many of the other capital items are funded from various trusts (which we are fortunate to have) and they do not involve the raising of tax dollars.

Other cost cutting measures include improved operation of our landfill operation. A concerted management effort has resulted in many changes. We are happy to report electrical power was installed and with the arrival of our compactor, we are able to bale our recyclables. This has allowed us to discontinue the big white dumpster at \$1,000 per month and to have vendors come and get the items and pay us for them. We also hope to receive a grant from the Governor's Recycling Program for the construction of a permanent recycling center. Your continued support of the recycling effort will probably allow us to stretch out the use of the landfill for another year. Studies are now underway for potential State approval. By then, it is hoped the regional issues will be settled and allow us the alternative to long distance trucking of our buried items. We thank Mr. John Lecraw, our representative to the Southwest Solid Waste Management District, for his many hours in meetings over the solid waste issue.

Some personnel changes occurred this year. Mr. Glover Howe, Jr. graciously agreed to fill in for Mrs. Kathy Knight upon her resignation. We thank Kathy for her many years of hard work not only as a Selectperson, but also as former Town Treasurer.

We also converted our secretarial position to a new designation. The administrative day to day workload has grown justifying an Administrative Assistant. In September, we bid our secretary Amanda Dauenhauer farewell and Larry Biron joined the staff in her place. He has very ably performed all the expense accounting and budgeting functions, grant applications, bid proposals, and handling of routine inquiries. This has alleviated the Selectmen of the lesser details allowing time for the planning and decisions regarding major projects. Larry's previous experience on the Planning Board and association with the staff made the transition smooth and we are extremely happy to have him on board.

Other staff changes included losing Tom Lord to retirement and the warmer climate of Florida. Tom's departure from the staff was like losing an "old friend". Luckily, Ila Walton quickly accepted the Deputy Clerk position. She and Pat Derby, the Tax Collector/Town Clerk, have been extremely busy handling some \$3 million dollars in revenue in addition to issuing over 1300 plate decals and collecting over \$38,000 for the State of New Hampshire Motor Vehicle Department.

All in all, we are happy to say that the business of the Town is running smoothly and we are doing our best to keep costs at a minimum. We thank all the Department Heads and employees, as well as the many volunteers, for the help and cooperation that makes it possible.

Respectfully submitted,

Robert L. Bennett, Chairman

Board of Selectmen

Robert L. Bennett, Chairman
Patrick J. Ryan
Glover E. Howe, Jr.

The State of New Hampshire

THE POLLS WILL BE OPEN FROM 1:00 P.M. to 9:00 P.M.

To the Inhabitants of the Town of Marlborough
County of Cheshire
in Town Affairs: *in the*
in said State, qualified to vote

You are hereby notified to meet at School Gymnasium
said Marlborough on Tuesday, the Twelfth
March, next at 7:30 P.M. of the clock in the afternoon to act upon the following subjects:

1. To choose all necessary Town Officers for the year ensuing.
2. To raise such sums of money as may be necessary to defray town charges for the ensuing year and make appropriations of the same.

3. To vote on the proposed Town Zoning Ordinance changes that include adopting a definition of "wetlands"; change the rules for the temporary residential use of a travel trailer, pickup coach, motor home or camper trailer from 120 days to two 30 day permits per year; separate and establish a new rule for cutting of timber from other excavations; adopt the State definition of "structure" and "setbacks"; create a new R-4 scenic residential zone; amend the ordinance to prohibit any land use that would contaminate ground water; and allow temporary signs not to exceed 15 days in any thirty day period in commercial zones.

4. To see if the Town will vote to authorize the Board of Selectmen to accept and expend money from State, Federal, or other governmental unit or a private source which becomes available during the year in accordance with RSA 31:95B or to act in any manner relating thereto.

5. To see if the Town will vote to raise and appropriate the sum of \$15,000.00 to add to the already appropriated and encumbered \$5,000.00 for the purpose of repairing the curb and railings at the landfill bridge, or to act in any manner relating thereto.

6. To see if the Town will vote to appropriate the sum of \$20,000.00 for the purpose of building a recycling center at the landfill and to apply for funds from the Governor's Recycling Program. This article will be funded as follows: \$10,000 from surplus, which represents money raised in Article 14 at the Town Meeting in March 1990 and lapsed to surplus at December 31, 1990, plus \$10,000.00 in matching funds from the Governor's Recycling Program. (This article will not require that money be raised from taxes in 1991.)

7. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 for the purpose of repairing the municipal water supply system, and to authorize the expenditure of \$10,000.00 from the Water Department Expendable Trust Fund, or to act in any manner relating thereto.

8. To see if the Town will vote to raise and appropriate the sum of \$7,000.00 to add to the already appropriated and encumbered \$15,000.00 for the erection of a salt barn on the Public Works lot, or to act in any manner relating thereto.

9. To see if the Town will vote to raise and appropriate the sum of \$1,000.00 to fund the repairs of the Gates House caused by vandalism, or to act in any manner relating thereto.

10. To see if the Town will vote to raise and appropriate the sum of \$100.00 for support of the Grand Monadnock Arts Council, or to take any other action relating thereto.

11. To see if the Town will vote to raise and appropriate the sum of \$10,000.00 for the purpose of establishing a Capital Reserve Fund under the provisions of RSA 35:3 to be used for the next 100% Town re-assessment of Town real estate and to appoint the Board of Selectmen as agent to carry the purpose of this fund into effect.

12. To see if the Town will appropriate the sum of \$15,500.00 for the purchase of a new police cruiser, such amount to be withdrawn from the interest of the Farnum Trust Fund.

13. To see if the Town will vote to raise and appropriate the sum of \$200.00 for support of the Big Brothers/Big Sisters of the Monadnock Region, Inc., or to take any other action relating thereto.

14. To see if the Town will vote to raise and appropriate the sum of \$500.00 to help pay part of the tuition for a needy child at Camp Holiday, or to take any other action relating thereto.

15. To see if the Town will authorize the Selectmen to negotiate and adjust the boundary line between the Town Highway Garage lot and the property of David and Kathleen Knight or to act in any manner relating thereto.

(Left blank for your notes)

- 16. To see if the Town will vote to authorize the Selectmen to borrow money in anticipation of taxes.
- 17. To see if the Town will vote to accept funds, gifts, and legacies from any private source or to act in any manner relating thereto.
- 18. To see if the Town will vote to accept any funds for the maintenance of cemeteries or to act in any manner relating thereto.
- 19. To transact any business that may legally come before the meeting.

Given under our hands and seal, this Eighteenth day of February, in the year of our Lord nineteen hundred and Ninety-One.

Robert H. Bennett

 Edwin F. Johnson

 William C. Ryan

Selectmen
 of
 Marlborough, N.H.

A true copy of Warrant—Attest:

Robert H. Bennett

 Edwin F. Johnson

 William C. Ryan

Selectmen
 of
 Marlborough, N.H.

Statement of Compliance
 The Town of Marlborough does not discriminate on the basis of race, color, sex, national origin, religion, handicap status, or age in any program or activity.
 An electrical chairlift is available on the front stairs of the Municipal Building, and if anyone is unable to use this equipment, we will make arrangements to transact any business on the ground floor of the building.
 Board of Selectmen

TOWN OF MARLBOROUGH

1991 BUDGET

	1990 Budget	1990 Expenses	1991 Budget	Increase/ Decrease	Anticipated Revenue
General Government:					
Town Officers Salary	35,205	34,956	36,805	+1,600	-
Town Office Expense	50,221	47,790	48,828	-1,393	-
Election & Registration Expense	1,825	1,685	1,025	- 800	-
Cemeteries	18,250	14,465	18,250	-	7,075 (1)
Municipal Government Buildings	11,125	11,232	19,650	+8,525	-
Reappraisal of Property	2,000	3,358	3,500	+1,500	-
Planning & Zoning Boards	6,900	3,035	6,450	- 450	1,150 (2)
Legal Expenses	15,000	19,820	19,000	+4,000	-
Advertising & Regional Association	2,500	1,903	2,561	+ 61	-
Contingency Fund	2,000	-	-	-2,000	-
Town Audit Report	6,600	6,720	6,600	-	-
Apartment House	3,000	4,732	5,375	+2,375	9,000 (3)
Subtotal - General Government	154,626	149,695	168,044	+13,418	17,225 (4)

- Footnotes:
- (1) Interest from Cemetery Trust Fund.
 - (2) From \$50 application fee for public hearings.
 - (3) Lambert property - corner of Frost & Main Street apartment rental.
 - (4) Other Tax Collector/Town Clerk activities are shown on page 11.

TOWN OF MARLBOROUGH

1991 BUDGET

	1990 Budget	1990 Expenses	1991 Budget	Increase/ Decrease	Anticipated Revenue
Public Safety:					
Police Department	74,896	79,912	80,000	+ 5,104	1,900 (5)
Fire Department	16,840	16,188	16,500	- 340	200 (6)
Civil Defense	100	-	100	-	
Building Inspector & Marl-Harris	100	204	-	- 100	
Subtotal - Public Safety	91,936	96,304	96,600	+ 4,664	2,100

Highway, Streets & Bridges:

Highway Department Expenses	169,257	151,394	140,100	-29,157	1,500 (7)
Street Lighting	9,000	8,667	9,000	-	
Town Lot Expense	500	-	2,350	+ 1,850	
Subtotal - Highway, Streets & Bridges	178,757	160,061	151,450	-27,307	1,500

Sanitation:

Landfill Operation	61,060	47,661	54,150	- 6,910	6,000 (8)
Subtotal - Landfill Operation	61,060	47,661	54,150	- 6,910	6,000

- Footnotes: (5) Alcohol program fines for minors and accident reports.
 (6) Forest Fire Warden activities.
 (7) Driveway repairs and miscellaneous jobs.
 (8) Landfill stickers and recyclables.

TOWN OF MARLBOROUGH

1991 BUDGET

	1990 Budget	1990 Expenses	1991 Budget	Increase/ Decrease	Anticipated Revenue
Health Department:					
Home Health Care	10,350	10,350	11,045	+ 695	-
Monadnock Family Services	1,900	1,903	1,961	+ 61	-
Subtotal - Health Department	12,250	12,253	13,006	+ 756	-
Welfare Administration:					
Welfare Department	13,545	13,287	15,070	+1,525	-
Soldier's Aid Expenses	500	482	500	-	-
Subtotal - Welfare Administration	14,045	13,769	15,570	+1,525	-
Culture and Recreation:					
Library	45,804	54,495	45,639	- 165	7,505 (9)
Parks and Recreation	12,200	11,040	12,750	+ 550	500 (10)
Patriotic Purposes	1,000	984	1,600	+ 600	
Conservation Commission	265	437	660	+ 395	
Subtotal - Culture and Recreation	59,269	66,956	60,649	+1,380	8,005

Footnote: (9) Interest Income from Library Trust Fund.
 (10) Projected revenue from fund raising activity.

TOWN OF MARLBOROUGH

1991 BUDGET

	1990 Budget	1990 Expenses	1991 Budget	Increase/ Decrease	Anticipated Revenue
Debt Service:					
Long Term Bonds/Notes (Prin & Int)	136,181	119,591	137,283	+1,102	15,269
Tax Anticipation Note - Interest	-	3,045	3,000	+3,000	-
Subtotal - Debt Service	136,181	122,636	140,283	+4,102	15,269

Water & Sewer Department:

Water Department	23,590	26,029	32,300	+8,710	32,300
Sewer Department	92,900	77,351	85,090	-7,810	85,090
Subtotal - Water & Sewer Department	116,490	103,380	117,390	+ 900	117,390

FICA/BC-BS/Retirement/Insurance:

FICA/BC-BS/Retirement (Town share)	35,516	38,994	49,300	+13,784	-
Insurance (PLIT/Work Comp/Accident)	37,250	34,079	43,781	+6,531	-
Subtotal - FICA/BC-BS/Retirement/Ins	72,766	73,073	93,081	+20,315	-

Transfer out - Water Expendible Trust

	13,946	13,946	-	-13,946	-
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TOTAL OPERATING BUDGET

	911,326	859,734	910,223	-1,103	167,489
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Footnotes: (11) Paid from Fire Department Dumont and Lodge Trust Funds.
 (12) To be raised from billings - self supporting departments.

TOWN OF MARLBOROUGH - 1991 BUDGET

TOWN CLERK AND OTHER SOURCES OF REVENUE

Town Clerk's Income	Other Sources of Income
Motor Vehicle Registrations	Int & Penalties on Taxes
Dog licenses	Yield Tax
Building Permits	Boat Tax
Electrical Permits	Land Use Change Tax
Plumbing Permits	Inventory Penalties
Commercial Code Filings	Interest on Bank Deposits
Bad Check Fees	Marl-Harris Fuel Reimb.
Vital Statistics	Insurance Dividends
Sale of Town Property	Hydro Lease
Copy Machine Income	Miscellaneous
Decals	State Revenues:
Title Fees	Shared Rev - Block Grant
Filing Fees	Hwy Block Grant
Miscellaneous Items	Railroad Tax
	Energy Grant
	State Aid - Sewer Bond
Total	Total
130,470	180,991

PROJECTED REVENUE: \$311,461

(Clerks also issued 1,334 decals and collected \$38,361.60 for the State of New Hampshire)

TOWN OF MARLBOROUGH

1991 BUDGET

	1990 Budget	1990 Expenses	1991 Budget	Increase/ Decrease	Anticipated Revenue
TOTAL OPERATING BUDGET	911,326	859,734	910,223	-1,103	167,489
Town Clerk and Other Revenues					311,461 (13)
Capital Outlays: (Warrant Articles)	32,480	12,201	79,300	+46,820	35,500 (14)
Encumbrances:	-	31,400	-	-	31,400 (15)
From General Fund Surplus	-	-	-	-	10,000 (16)
TOTAL BUDGET REQUIREMENTS:	943,806	903,335	989,523	+45,717	555,850
		(Unaudited)			

Footnotes: (13) Revenues from Town Clerk Activities and Other Sources from Page 5.

(14) New Police Cruiser payment from Farnum Funds - \$15,500
 Water Leakage Project from Water Expendible Trust- 10,000
 Governor's Recycling Program Grant - \$10,000

(15) 1990 encumbered funds for: Weston Land Closure Plan \$11,400
 Salt Barn Project 15,000
 Bridge Repair 5,000
 Total \$31,400

(16) From 1990 Appropriation lapsed to surplus for Article 14 of
 Warrant for Recycling Center. See 1991 Warrant Article #6.

1991 SPECIAL WARRANT ARTICLES

	To Be Raised	Anticipated Revenue
5. Landfill bridge curb and railing repair	\$15,000	\$5,000 encumbered
6. Recycling Center at Landfill	\$20,000	\$10,000 from Surplus \$10,000 matching grant
7. Repair to Water Supply System	\$10,000	\$10,000 from Water Fund
8. Additional salt barn funds	\$7,000	\$15,000 encumbered
9. Repair damage to Gates House	\$1,000	
10. Grand Monadnock Arts Council Grant	\$100	
11. Capital Reserve Fund for Town Reassessment	\$10,000	
12. New Police cruiser	\$15,500	\$15,500 from Farnum Fund
13. Big Brother/Big Sister Grant	\$200	
14. Camp Holiday Grant	\$500	
Totals	\$ 79,300	

SELECTMEN'S REPORT

TOWN CLERK'S REPORT

Land in Current Use:	766,603.		
Land not in Current Use:	20,839,644.		\$121,198.00
Total Taxable Land:	21,606,247.		1,494.40
Residential Buildings:	35,318,835.		1,724.60
Commercial/Industrial:	6,431,115.		350.00
Manufactured Housing:	597,100.		255.00
Total Taxable Buildings:	42,347,050.		1,159.50
Public Utilities:	907,202.		50.00
Valuation Before Exemptions Allowed:	64,860,499.		1,097.25
Elderly Exemptions (13)	180,000.		0.00
Blind Exemptions (2)	30,000.		307.50
Solar Exemptions (6)	36,299.		1,150.00
School Dining Room, etc. (1)	150,000.		205.07
Total Exemptions Allowed:	396,299.		2,001.00
Net Valuation:	64,464,200.		602.00
			10.00
			<u>14.00</u>
			\$131,618.32

In addition, we issued 1,334 decals and collected \$38,361.60 for the State of New Hampshire.

Patricia R. Derby
Town Clerk-Tax Collector

64,464,200.

TAX RATE

\$35.15 per Thousand Valuation	
Town	7.40
County	2.41
School	<u>25.34</u>
	35.15

TAXES COMMITTED TO THE COLLECTOR

Property Taxes	\$2,265,406.79
Land Use Change Taxes	40,113.00
Yield Taxes	4,461.79
Water Charges	55,063.66
Sewer Charges	101,458.89

Vachon, Clukay & Co., PC

Certified Public Accountants

131 Middle Street
Manchester, New Hampshire 03101
(603) 622-7070

February 16, 1990

Board of Selectmen
Town of Marlborough, New Hampshire

We have audited the financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1989, and have issued our report thereon dated February 16, 1990.

In planning and performing our audit of the financial statements of the Town of Marlborough, New Hampshire for the year ended December 31, 1989, we considered its internal control structure in order to determine our auditing procedures for the purpose of expressing our opinion on the financial statements and not to provide assurance on the internal control structure.

The management of the Town of Marlborough, New Hampshire is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objective of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with generally accepted accounting principles. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of polices and procedures may deteriorate.

For the purpose of this report, we have classified the significant internal control structure policies and procedures in the following categories.

Budget
Cash and investments
Revenue and receivables
Expenditures for goods and services
and accounts payable
Payroll and related liabilities
Debt and debt service expenditures

For all of the control categories listed above, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk.

A material weakness is a condition in which the design or operation of one or more of the specific internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material to the financial statement may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions.

Our consideration of the internal control structure would not necessarily disclose all conditions that are considered to be material weaknesses as defined above. However, our study and evaluation disclosed no condition that we believed constitutes a material weakness.

This report is intended for the information of management, and the Board of Selectmen. This restriction is not intended to limit the distribution of this report, which is a matter of public record.

Vachon, Clukay & Co., PC

City/Town of: MARLBOROUGH

City/Town of: MARLBOROUGH

CR.

Remitted to Treasurer During Fiscal Year :	1990	Levies of.....	Prior
Property Taxes.....	\$ 1,967,401.51		\$ 180,303.42
Resident Taxes.....	10,703.00		3,510.00
Land Use Change Tax.....	4,461.79		
Yield Taxes.....	151,878.18		677.52
Sewer Rents - Water.....			
National Bank Stock.....			
Other Utilities:			

Interest on Taxes.....	2,239.38		9,332.69
Penalties on Resident Tax			
Interest on Water-Sewer..	517.56		38.93
Discounts Allowed:			
Deeded to Town.....	55.44		
Abatements Allowed:			
Property Taxes.....	8,185.30		152.28
Resident Taxes.....			
Yield Taxes.....			
Sewer Rent.....	1,045.44		
Land Use Change Tax.....	29,410.00		
Water.....	515.29		
Credit balances 1/1/90 Water-Sewer	73.57		

DR.

Uncollected Taxes -Beginning of Fiscal Year : (1)	1990	Levies of.....	Prior
Property Taxes.....	\$ 180,366.50		\$ 180,366.50
Resident Taxes.....	3,510.00		3,510.00
Land Use Change Tax.....			
Yield Taxes.....	677.52		677.52
Sewer Rents & Water.....			

Taxes Committed to Collector:			
Property Taxes.....	2,260,767.43		
Resident Taxes.....			
National Bank Stock.....	40,113.00		
Land Use Change Tax.....	4,461.79		
Yield Taxes.....	101,458.89		
Sewer Rent.....	55,063.66		
Other Utilities:			
Water.....			

Added Taxes:			
Property Taxes.....	4,639.36		
Resident Taxes.....			

Overpayments: (2)			
a/c Property Taxes.....	6,785.86		89.20
a/c Resident Taxes.....	.20		
a/c Water-Sewer.....			
Interest collected on Delinquent Taxes.....	2,239.38		9,332.69
Water-Sewer.....	517.56		38.93
Penalties Collected on Resident Taxes.....			

Total Debits	\$2,476,047.03		\$ 194,014.84

Uncollected Taxes End of Fiscal Year:	1990	Levies of.....	Prior
Property Taxes.....	296,550.30		
National Bank Stock.....			
Land Use Change Tax.....			
Yield Tax.....			
Sewer Rents.....	2,364.64		
Other Utilities:			
Water.....	645.63		

Total Credits	\$2,476,047.03		\$ 194,014.84

(1) These uncollected balances should be the same as last year's ending balances.
 (2) Overpayments should be included as part of regular remittance items.

TAX COLLECTOR'S REPORT

FORM MS-61 Summary of Tax Sales/Tax Lien Accounts Page 3
 Fiscal Year Ended December 31, 1990 - (June 30, 1991)

City/Town of: MARLBOROUGH

Balance of Unredeemed Taxes of Fiscal Year:	DR.	...	Account of Levies of ...	
	1989	1988	Prior	
		\$ 44,023.98	\$ 19,058.22	
Taxes Sold/Executed To Town During Fiscal Yr:	\$ 95,476.30			
Subsequent Taxes Paid:				
Interest Collected After Sale/Lien Execution	3,252.94	4,856.36	6,095.02	
Redemption Cost:	672.50	230.00	279.00	
Total Debits	\$ 99,401.74	\$ 49,110.34	\$ 25,432.24	
Remittance to Treasurer During Fiscal Year	CR.			
Redemptions	\$ 45,201.61	\$ 19,001.28	\$ 19,016.81	
Interest and Cost After Sale	3,252.94	4,856.36	6,095.02	
Abatements During Year	672.50	230.00	279.00	
Deeded to Town During Year	160.66	57.95	41.41	
Unredeemed Taxes End of Year	50,114.03	24,814.42		
Unredeemed Subsequent Taxes				
Unremitted Cash				
Total Credits	\$ 99,401.74	\$ 49,110.34	\$ 25,432.24	

TREASURER'S REPORT

EXPENSE REPORT
 AS OF DECEMBER 31, 1990

BALANCE ON HAND JANUARY 1, 1990	662542.79
REVENUES	
3001 TAXES	2276590.31
3002 INTERGOVERNMENT	168372.08
3004 LICENSES & PERMITS	131593.32
3005 SERVICES	25019.98
3006 MISCELLANEOUS SOURCES	549960.48
3007 WATER & SEWER TRANSFERS IN	153321.18
	807000.00
	4112457.35

EXPENDITURES	
ORDERS PAID PER SELECTMEN	1470975.93
PAID TO COUNTY	157364.00
PAID TO SCHOOL TREASURER	1595641.00
TRANSFERS OUT	807000.00
VOIDED 1989 CHECKS	49.00
BANK FEES	94.76
	4031124.69

BALANCE ON HAND DECEMBER 31, 1990	743875.45
-----------------------------------	-----------

ADJUSTMENT TO CORRECT 1 CENT ERROR
 SO ACCOUNTS AGREE WITH BANK

NOW ACCOUNT - CCSB	333375.40
MONEY MARKET - GRANITE	154565.36
MONEY MARKET - FIRST NH	102821.96
MONEY MARKET - FLEET	153112.72
	743875.44

TREASURER'S REPORT

THE HEMENWAY FUND
AS OF DEC. 31, 1990

SAVINGS ACCOUNT

BALANCE ON HAND 1/1/90

DEPOSITS
TRUST FUND 9595.06
INTEREST-1ST QUARTER 71.28
INTEREST-2ND QUARTER 138.53
INTEREST-3RD QUARTER 131.85
INTEREST-4TH QUARTER 78.03
10014.75

TRANSFERS TO CHECKING ACCOUNT

BALANCE ON HAND DEC. 31, 1990

CHECKING ACCOUNT

BALANCE ON HAND 1/1/90

DEPOSITS
TRANSFERS FROM SAVINGS 12200.00
INTEREST-1ST QUARTER 12.75
INTEREST-2ND QUARTER 14.20
INTEREST-3RD QUARTER 10.17
INTEREST-4TH QUARTER 20.40
12257.52

LESS CHECKS WRITTEN PER SELECTMEN

BALANCE ON HAND DEC. 31, 1990

SAVINGS ACCOUNT TOTAL 1477.41
CHECKING ACCOUNT TOTAL 322.95
1800.36

OLD HOME DAY ACCOUNT
AS OF DECEMBER 31, 1990

Balance on hand Jan. 1, 1990 428.60
Plus Interest earned 23.97
Balance on hand Dec. 31, 1990 452.57

FIRE DEPARTMENT
DELEVAN C RICHARDSON FUND
AS OF DECEMBER 1, 1990

3662.66

10014.75
13677.41
12200.00
1477.41

BALANCE ON HAND DEC 1, 1989

3342.03

INTEREST EARNED DEC-FEB 49.80
INTEREST EARNED MAR-MAY 67.42
INTEREST EARNED JUNE-AUGUST 58.14
INTEREST EARNED SEPTEMBER-NOVEMBER 51.82
DEPOSITS MADE 1055.74
4624.95

ORDERS PAID PER FIRE WARDS
Rockville Vol Fire Dept - \$500.00
LJM Service - \$634.75

1134.75

BALANCE ON HAND DECEMBER 1, 1990

3490.20

12257.52

CONSERVATION FUND
AS OF DECEMBER 31, 1990

13491.45

13168.50
322.95

Balance on hand Jan. 1, 1990

6170.00

Interest earned

360.46

Deposit for 1990

1066.30

Balance on hand Dec. 31, 1990

7596.76

TREASURER'S REPORT

TOWN OF MARLBOROUGH
WATER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DECEMBER 31, 1990

REVENUES		58375.65
3007.001.WATER BILLINGS		55063.66
3007.010.WATER CAPITAL IMPROVEMENTS		2470.00
3007.015.WATER REPAIRS.CUSTOMER		601.45
3007.020.WATER METER REIMBURSEMENT		240.54
TOTAL REVENUE		58375.65

TOWN OF MARLBOROUGH
SEWER DEPARTMENT
PROFIT AND LOSS STATEMENT
AS OF DECEMBER 31, 1990

REVENUES		101982.38
3007.030.SEWER DEPARTMENT BILLING		101458.89
3007.060.INTEREST		523.49
TOTAL REVENUE		101982.38

EXPENDITURES		
1176.016.PAYROLL		2586.26
1176.017.TELEPHONE		233.28
1176.018.POSTAGE		0.00
1176.019.SUPPLIES		1422.84
1176.020.REPAIRS TO SYSTEM		547.77
1176.021.ELECTRICITY		8297.38
1176.024.ADVERTISING		0.00
1176.025.WELL 2 CLEANING		0.00
1176.033.MISCELLANEOUS		80.00
1176.060.RENT OF EQUIPMENT		3390.25
1176.061.CONTRACTED LABOR & EQUIP		1085.00
1176.090.CUSTOMER SERVICES		0.00
1176.092.WATER TESTS		236.00
1176.095.MAINS		0.00
1176.096.HYDRANTS		0.00
1176.097.METERS (PURCHASE)		2084.80
1176.098.CORROSION CONTROL		4435.20
1176.333.TRANSFER FROM HWY DEPT		1630.33
TOTAL EXPENDITURES		26029.11

EXPENDITURES		
1177.016.PAYROLL		200.25
1177.018.POSTAGE		0.00
1177.019.SUPPLIES		41.30
1177.020.REPAIRS TO SYSTEM		250.00
1177.021.ELECTRICITY		90.35
1177.022.AUDIT		0.00
1177.033.MISCELLANEOUS		0.00
1177.060.RENT OF EQUIPMENT		0.00
1177.061.CONTRACTED LABOR.&EQUIP		967.50
1177.099.KEENE TREATMENT PLANT		75801.11
1177.173.KEENE PLANT BOND EXPENSE		0.00
1177.333.TRANSFER FROM HWY DEPT		0.00
TOTAL EXPENDITURES		77350.51

NET PROFIT OR LOSS		26029.11

		32346.54
		=====

NET PROFIT OR LOSS		77350.51

		24631.87
		=====

* TO BE APPLIED AGAINST DEFICIT

PAYMENTS

Town Officer's Salaries:

Selectmen	8749.89
Welfare Administrator	999.97
Town Clerk/Tax Collector	21001.24
Trustee of the Trust Funds	1200.00
Treasurer	1200.00
Planning and Zoning Chairmen	400.00
Cemetery Commission (3 members)	75.00
Fire Wards	125.00
Forest Fire Wardens	125.00
Health Inspector	60.00
Town Moderator	20.00
Plumbing Inspector	250.00
Electrical Inspector	250.00
Building Inspector	500.00
Total Expense:	34956.10

Town Office Expense:

Payroll	25180.89
Telephone	1383.21
Postage	2800.61
Supplies	3225.25
Repairs	735.00
Dues	102.00
Advertising	367.81
Trustee's Expenses	215.94
Selectmen's Expenses	456.67
Seminars/Conventions	1084.21
Publications	915.62
Computer Expenses	1729.00
Dog Tags	42.32
Town Report	3066.80
Miscellaneous	703.97
Copy Machine Expenses	235.05
Printing	597.82
Mileage	806.25
New Equipment	2221.00
Registrar of Deeds	178.25
Conservation Comm. L.U.C.T	1066.30
Tax Lien Expenses	676.25
Total Expenses:	47790.11

Elections & Registrations:

Payroll	907.84
Supplies	50.50
Miscellaneous	10.00
Advertising	131.03
Meals Expense	276.00
Setting Up Booths	50.00
Printing/Ballots	259.80
Total Expense:	1685.17

Cemeteries:

Payroll	6673.25
Supplies	271.88
Repairs to Roads/Headstones	3484.50
Equipment Rental	3000.00
Miscellaneous	15.50
Flower Expenses	119.50
Tree Removal	645.00
Perpetual Care Expenses	255.50
Total Expenses:	14465.13

Municipal Gov't Building:

Payroll	3182.84
Supplies	452.28
Repairs	2625.74
Gasoline	65.58
Electricity	2283.37
Heating Oil	2621.86
Total Expenses:	11231.67

Reappraisal of Property:

Appraiser Expenses	3357.50
Total Expenses:	.00

Planning & Zoning:

Payroll	1020.00
Postage	373.99
Supplies	92.55
Advertising	240.69
Seminars/Dues/Workshops	50.00
Publications	180.18
Miscellaneous	12.95
Printing	278.80

Highway Department:

Payroll	72364.05
Telephone	742.95
Supplies	6229.22
Vehicle/Equipment Repair	5489.47
Electricity	938.49
Heating Oil	1908.57
Miscellaneous	15.00
Gasoline & Engine Oil	913.63
New Equipment	5461.75
New Portable Radio Expense	481.00
Storage Rental	100.00
Asphalt-Liquid & Hot Mix	14617.65
Equipment Rental	8806.51
Contracted Labour & Equipment	6175.00
Salt	7046.10
Sand & Gravel	16149.60
Plowing Sidewalks	592.00
Culverts	58.08
Diesel Fuel	2671.80
Plow Municipal Bldg Lots	761.00
Street Signs	882.25
School Street Survey	730.00
Publications/printing	25.00
Seminars/Dues/Workshops	40.00
Rent of Land	800.00
Garage/Facility Maint.	3639.53
Transfer from Landfill	-4564.30
Transfer from Water Dept	-1630.33
Transfer from Elections	-50.00
	<u>151394.02</u>

Total Expenses:

Street Lighting:

Electricity	8667.23
	<u>8667.23</u>

Total Expenses:

Landfill:

Payroll	11741.20
Supplies	2060.36
Electricity	2441.59
Advertising	157.77

Total Expenses:

Police Department (Cont'd):

Printing	676.50
Gasoline/oil	3614.78
Vehicle Maintenance	3635.51
Tires	958.63
New Equipment	6802.52
Training	147.82
Ammunition	818.80
Uniforms & Insignias	3205.05
New Cruiser Radio Expense	3521.00
Humane Society	45.00
Photo/Ident Kits	576.16
Special Detail	225.00
Garage Electricity	56.43
Garage Oil	284.66
	<u>79912.01</u>

Total Expense:

Fire Department:

Payroll	8457.75
Telephone	441.14
Supplies	265.38
Equipment Repair	290.20
Electricity	132.29
Publications	90.90
Miscellaneous	372.75
Gasoline/Oil	452.37
Radio Maintenance	886.02
Truck Maintenance	1255.00
New Equipment	2718.90
Training	510.00
Dues/Memberships	155.52
NH Fire Association	160.00
	<u>16188.22</u>

Total Expense:

(continued)

Landfill (Cont'd):

Miscellaneous	470.55
New Equipment	2251.31
Contracted Labour & Equipment	686.39
Metal Processing	934.80
Highway Department	2644.80
Sand Covering	2897.37
Septic/Hydro Testing	5306.06
Transportation Expenses	75.00
Roll-Off Rental	9384.00
Voudren Well	27.51
SW Region 149 M	2364.67
Ashuelot Valley 53 B	2145.08
Oil & Tire Disposal	153.10
Transfer to Highway Dept	1919.50
Total Expenses:	47661.06

Home Health Care:

Expenses	10350.00
Total Expenses:	10350.00

Monadnock Family/Mental Health:

Expenses	1903.00
Total Expenses:	1903.00

Welfare:

Food Assistance	4162.23
Rent Assistance	4131.19
Fuel Assistance	852.24
Electric Assistance	1481.66
Medical Assistance	285.00
Telephone Assistance	662.81
Insurance Assistance	188.22
Prescription Assiatnce	83.27
Payroll	193.01
Telephone (Office)	337.47
Supplies/Equipment	134.69
Electricity (Office)	293.40
Dues	25.00
Administrator Expenses	137.60
Seminars/Workshops	64.00
Miscellaneous	227.79
Mileage	27.25
Total Expenses:	13286.83

Soldiers' Aid:

Expenses	482.40
Total Expenses:	482.40

Library:

Payroll	25344.68
Telephone	638.54
Postage	169.50
Supplies	714.04
Building & Grounds Repair	4894.35
Electricity	1471.15
Heating Oil	1863.36
Advertising	62.55
Staff Development	522.71
Petty Cash	118.53
Miscellaneous	50.06
Mileage	200.00
New Equipment	249.19
Contracted Labour & Equipment	1195.51
Adult Books	3376.67
Video Materials	486.83
Equipment Maintenance	50.00
Programming	170.00
Maintenance Supplies	288.86
Children's Books	1482.08
New Construction	166.59
Periodicals	1037.59
Public Relations	35.29
Reserve Fund Expenditures	9906.50
Total Expenses:	54494.58

Parks & Recreation:

Payroll	535.00
Electricity	74.78
New Equipment	1039.50
Contracted Labour & Equipment	5152.00
Ball Field Expenses	1530.87
Beach Expenses	1623.65
Summer Program Expenses	1084.82
Total Expenses:	11040.62

Patriotic Purposes:				Water Department (Cont'd):	
Expenses	983.99			Miscellaneous	80.00
				Rent of Equipment	3390.25
				Contracted Labour and Equipment	1085.00
Conservation Commission:				Water Tests	236.00
Supplies	19.80			Meters (Purchase)	2084.80
Dues	100.00			Corrosion	4435.20
Seminars/Workshops	210.00			Transfer to Highway Dept.	<u>1630.33</u>
Miscellaneous	67.34				
Water Tests	<u>40.00</u>				
				Total Expense:	26029.11
Long Term Bonds/Notes:					
Principal	48000.00			Sewer Department:	
Interest	<u>71591.09</u>			Payroll	200.25
				Supplies	41.30
				Repairs to System	250.00
				Electricity	90.35
				Contracted Labour and Equipment	967.50
				Keene Treatment Plant	<u>75801.11</u>
				Total Expense:	77350.51
Short Term Bonds/Notes:					
Interest	<u>3045.10</u>			Fica/Retirement/Blue Cross:	
				FICA	16700.35
				Town Retirement	2871.66
				Police Retirement	1716.18
				Blue Cross/Blue Shield	17309.13
				Police Medicare	<u>396.40</u>
				Total Expense:	38993.72
Special Article Warrants:					
Marlborough Garden Club	1000.00			Insurance:	
Storm Damage Repairs	8710.83			Insurance Admin Salary	500.00
Insurance Deductible Fund	1780.00			NH Municipal Trust (PLIT)	23999.00
New Salt Barn	635.00			Workers' Compensation	6753.42
Landfill Building/Equipment	<u>75.00</u>			Police & Fire Accident	744.00
				Town Officers Bond	1059.00
				Police & Fire Liability	23.60
				Deductible Paid	<u>1000.00</u>
				Total Expense:	34079.02
Water Department:					
Payroll	2586.26				
Telephone	233.28				
Supplies	1422.84				
Repairs to System	547.77				
Electricity	8297.38				

(continued)

1990 MARLBOROUGH POLICE TOWN REPORT

The Marlborough Police Department experienced many changes in 1990 affecting personnel, equipment and daily activities. Safety and performance requirements necessitated replacing outdated and unserviceable equipment and this was accomplished towards year end. The increase in demands from residents combined with the need for adequate and rapid response resulted in the decision to change staffing from one to two full time officers for 1991. One of our police cruisers met its life expectancy during this year because of the need for front end repairs. The vehicle is seven year old and has reached the point where the roof leaks from rust holes and the vehicle is simply considered beyond repair. Thus, the decision to utilize funds from the Farnum Fund for the new cruiser in the new budget.

The increase in Police services for 1990 indicates that there will be a like need for these services in 1991. As the economy drops, the request for Police services rise, and as crime grows, the Marlborough Police Department must grow or we will be unable to provide an acceptable degree of safety to Marlborough citizens. The preparations in 1990 will satisfy these needs.

Lastly, \$1,909.00 was collected for minors with alcohol fines and the funds were turned in as Town general revenues. Other statistics for the year are as follows:

Total Arrests for 1990 = 95

- 12 D.W.I.
- 6 Disorderly Conduct
- 5 Reckless Conduct
- 8 Arrests on Warrants
- 13 Protective Custody
- 1 Arson
- 1 Dog Complaint Arrest
- 3 Theft
- 15 Motor Vehicle
- 1 Fugitive from Justice Felony
- 1 Indecent Exposure
- 3 Drug related
- 2 Assaults
- 2 False Reports to Police
- 8 Possession of Alcohol Juvenile Arrests
- 10 Juveniles placed into Protective Custody for Alcohol
- 4 Juvenile related runaways/missing custody arrests
- 252 Motor vehicle Summons issued/lost 11 cases
- 54 Criminal Complaints Issued/5 cases lost
- 15 Weapon Related cases/11 Adult and 4 Juvenile cases
- 17 Burglar/Fire Alarms responded to
- 44 Motor Vehicle Accidents/1 fatal(death)/7 with injury/36 no injury/29 accidents occurred during the day, 15 accidents occurred at night.

Total of 195 Case Reports Taken:

- 1 Fatal Accident
- 5 Reckless Conducts
- 2 Town Ordinance Violations
- 26 Criminal Mischief Cases
- 4 Domestic Problem Cases
- 5 Bad Checks
- 1 Arson
- 11 Disorderly Conducts
- 8 Warrant Arrest Cases
- 1 Indecent Exposure
- 4 Cases to assist other
- Police Depts. with reports
- 1 Fugitive from Justice Felony
- 3 Drug related cases
- 2 False Reports to Police
- 3 Suicides
- 17 Motor Vehicle Cases
- 29 Theft Reports
- 11 Alcohol Related Cases
- 12 D.W.I.'s
- 5 Burglaries
- 8 Passings of School Buses
- 12 Protective Custodies
- 6 Dog complaint cases
- 2 Assaults
- 2 Criminal Trespasses
- 3 Shopliftings

Total of 11 Juvenile Related Cases:

- 5 Problem Juveniles
- 1 Abuse Case
- 3 Missing Juveniles
- 2 Alcohol Related Cases

Number of Calls Received from Residents Requiring an Officer to Respond:

Month	Day	Night	Total
Jan	57	26	83
Feb	29	21	50
Mar	30	21	51
Apr	40	28	68
May	46	34	80
Jun	24	45	69
Jul	42	30	72
Aug	38	55	93
Sep	50	55	105
Oct	74	62	136
Nov	52	75	127
Dec	45	59	104
	<u>527</u>	<u>511</u>	<u>1038</u>

Ernest J. Bashaw
Chief of Police

FROST FREE LIBRARY REPORT
1990

This year our energies were primarily focused on the renovation of the library's first floor. During May and June it was completely repainted and recarpeted. The monumental task of moving EVERYTHING in the library three times was accomplished with the help of 200 bodies. On July 27, 1990 The Keene Sentinel published our thank you to everyone involved. We thank each individual again here. If you haven't stopped in to study the results, or could not attend the September Open House, we invite you to check us out!

The library did, however, do more than renovate this year. Our reopening in July kicked off a series of 14 special musical programs for all ages. These programs tied in with the state-wide 'Get That Reading Rhythm' reading program. Seventy-one children participated and the party celebrating the end concluded with a musical parade of all participants. The parade was led by a surprise visitor who played the bagpipes. Nine-hundred folks enjoyed the other 13 concerts offered.

One-hundred-twenty-five children delighted in the summer story-time series presented entirely by community members. The Little Red Wagon returned on August 10th and entertained an enthusiastic, rained-out audience of 55 upstairs.

During the course of the year patrons of all ages took part in poetry workshops, tax-help sessions, art presentations, storytelling events, health clinics, picturebook storytimes, and how-to craft lessons. The Mabelle Page room also served as a meeting room for many community functions.

Your librarian completed her master's degree in library science in May at Simmons College in Boston. She also attended monthly local library coop meetings and took part in many professional meetings throughout New Hampshire and New England. The library board welcomed Dolores Biron as a part-time assistant when Harold Shelley was appointed trustee. He fills Lucie Germer's position. We all wish her success as president-elect of her professional organization

To celebrate National Library Week (April 22 - April 28) five community members shared stories at two sessions. This event was held in conjunction with The American Library Association's national program - 'Night of a Thousand Stars'.

Our October annual book sale, run by the Friends of the Frost Free Library, brought in \$450.00. This event featured entertainment by three musicians: a guitarist, an accordion player, and a bagpiper. That summer-like day won't be soon forgotten!

The night before Halloween more than 100 visitors were treated to stories told in the dark by Lucie Germer. Afterwards they were invited to tour the Haunted House planned and organized by fifteen of Marlborough's adolescents. Our granite basement and adult stacks were completely transformed by this creative goup, and were enjoyed by all travelling through them.

The year's programs concluded with the community tree lighting. Marlborough's Garden Club provided a tree, the road crew secured it, and the local 4-H decorated the tree and led everyone in holiday song.

In November Harold Shelley, interim trustee, presented the first section of his Frost Free Library history to the board and the community. This history demonstrates this institution's long record of active participation and support in the community. Thanks to the board, staff and dedicated volunteers who make this a dynamic community library. With pleasure I submit to you my second annual report.

Respectfully,

Lisa R. Bearce, Library Director

FROST FREE LIBRARY STATISTICS

PEOPLE:

Registered Borrowers.....1,345
New Patrons.....117
Volunteers.....745

SERVICES:

Reference Questions.....536
Program Attendance.....1,860
Exhibits.....28
Computer Use.....425
Inter-Library Loans Borrowed.....171
Photocopies.....3,003

CIRCULATION:

Children's Fiction.....4,740
Children's Non-Fiction.....1,110
Adult and Young Adult Fiction.....3,857
Adult and Young Adult Non-Fiction.....2,052
Periodicals.....1,051
Videos.....701
Records and Cassettes.....235
Puppets.....77

MATERIALS ADDED TO COLLECTION:

Children's Fiction.....94
Children's Non-Fiction.....35
Adult and Young Adult Fiction.....167
Adult and Young Adult Non-Fiction.....94
Videos.....25
Audio Cassettes.....10

REPORT OF ZONING AND PLANNING BOARDS

The Planning Board held fourteen public hearings during the year, and ten were joint hearings with the Zoning Board of Adjustment. The effects of the recession were quite apparent as only four subdivisions were considered. Subdivisions were approved for 6 lots off Route 124 for Jeffrey Baird; 4 lots on the Troy Road for C.R. Realty; 7 lots in the triangle between Webb Depot Road and Route 124 for Island Woodlands; and 2 lots on Depot Road by Michael Finley for estate of Madeline Jacobs. One boundary line adjustment was approved for Linda and Donald Kincaid. There were a total of fourteen Site Plan Reviews. Many of them were for timber operations, and others were for home occupations or new uses of buildings.

There were considerable personnel changes on the Planning Board during the year. Rita Grace replaced Judy Wilson who had resigned at the end of 1989; Patrick Ryan replaced Kathy Knight as Selectmen representative; Kenneth Kerber was appointed as a new member; Scott Butler and Anne Burlin were appointed as alternate members; and Alphonse Despres assumed Chairmanship of the Planning Board replacing Laurent Biron. Laurent accepted the position of Administrative Assistant for the Town and the Board accepted his resignation with regrets. The Planning Board adopted a resolution at their September 20th, 1990 meeting to record a most commendable job by Laurent of leading the Planning Board, organizing and writing many regulatory publications, and coordinating Planning Board activities with other Land Use Boards. Robert Heald, Chairman of the Zoning Board of Adjustment, concurred in the laudatory remarks.

Other activities concluded during the year were the adoption of a new Earth Excavation Regulation based on the Revised NH, RSA Statute, 155:E; update of the Capital Improvement Program; and the processing of nineteen revisions to the Zoning Ordinance approved by voters at the Town Meeting on March 13th, 1990. An update of the Master Plan for the "construction aggregate" portion of the plan was initiated and is programmed for completion by Southwest Region Planning Commission in the near future. Board members attended seminars, workshops, and Municipal Law Lecture Series sessions to keep abreast of current land use issues. Many preliminary hearings were held as were Monday night work sessions to assist residents.

The administrative office for the Zoning and Planning Boards has been relocated to the Lambert Building on the corner of Frost and Main Streets. Applicants requiring assistance should still make appointments with the Town Clerk at 876-4529. Office hours are from 7-9 P.M. on Mondays, excluding holidays.

Respectfully submitted,

Alphonse Despres
Chairman, Planning Board

Robert Heald
Chairman, Zoning Board
of Adjustment

The Conservation Commission provides a focal point within the municipal government for environmental concerns and is the only local board specifically charged with the protection of natural resources.

The Conservation Commission actively negotiated during the year in an attempt to effect the purchase of a 330 acre parcel at the east end of town on Route 101 (Lot 38). Unfortunately the effort failed and the land was sold to another buyer. The Commission however is in contact with the new owners in an attempt to maximize the preservation of this natural resource.

A gift to the town of 40 acres of wetlands from the Woodlands property on Route 124 has been completed. This property will be administered by the Commission.

In November the Commission convened a special public meeting to discuss acquisition of a piece of property known as the Meetinghouse Pond boat landing. The property has been appraised and a proposal submitted to the State's Land Conservation Investment Program (LCIP) for matching funds. An LCIP decision should be forthcoming in early 1991.

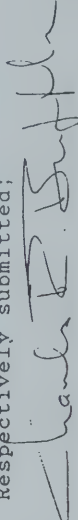
Pollution monitoring at Stone Pond has been accomplished by the Commission with a complete water analysis showing excellent water quality. Samples will continue to be taken at a rate of three times per year.

Progress for the development of a walking trail system in the town is still making slow progress. The New England Telephone and Telegraph Company has commissioned an appraisal in order to determine the value of various sections of abandoned railroad roadbed. Negotiations between the Town and the Telephone Company is hoped for in early 1991.

For the first time, the Conservation Commission sponsored the sending of a student to the New Hampshire Youth Conservation Camp at Interlocken Camp in WindSOR. The week long Camp is designed to develop leadership qualities in the areas of conservation and the environment. Erica Cadmus of Stone Pond Road received the reward and reported that the program was a very rewarding experience. The Commission is planning to continue sponsorship of students in grades 8 through 10. Persons interested should contact a member of the Commission.

The Marlborough Conservation Commission meets the third Monday of each month at 7:00 pm at the Municipal Building. Any interested individual is encouraged to attend.

Respectively submitted;



Charles R. Buffler, Secretary



STATE OF NEW HAMPSHIRE
 DEPARTMENT of RESOURCES and ECONOMIC DEVELOPMENT
 DIVISION OF FORESTS AND LANDS
 172 Pembroke Road P.O. Box 856 Concord, New Hampshire 03301

STEPHEN K. RICE
 Commissioner

December 18, 1990

603-271-2217
 FAX: 603-271-2692

FIRE WARDS' REPORT

The Marlborough Fire Department answered 50 calls during 1990. This is a decrease in calls compared to 1989 when we answered 59 calls. The alarms answered were: 4 structure fires, 5 chimney fires, 4 brush fires, 4 electrical fires, 4 auto accidents, 3 car fires, 6 automatic fire alarms, 6 investigations, 1 service call and 13 mutual aid calls. The mutual aid calls numbered 2 to Harrisville, 6 to Keene, 2 to Dublin and 3 to Swanzey Center.

In order to provide proper protection for the townspeople we continue to train our fire fighters in all aspects of fire fighting.

To the best of our knowledge all of the fire equipment is in good repair and does not need any major repairs.

We encourage anyone interested in becoming a volunteer fire-fighter to contact a Fire Ward or any Company member.

The Fire Company again this year enjoyed sponsoring the annual Halloween Parade for grades K through 6, and also lending its support to Friendly Meals.

The Fire Wards wish to thank the Fire Company, Townspeople, the Selectpersons, and the Local and State Police for their cooperation and support during 1990.

A special thanks to the Ladies' Auxiliary for their assistance during this past year.

Clarence Batchelder, Jr.
 Linwood Croteau
 Wayne Crowell
 Carl Russell
 Edward Wilson, Jr.

Marlborough Fire Wards

REPORT OF TOWN FOREST FIRE WARDEN AND STATE FOREST RANGER

During Calendar Year 1990, the State of New Hampshire experienced an average number of wildfires. The three leading causes of these wildfires were fires kindled without a fire permit from the Forest Fire Warden, permit fires that escaped control and rekindled fires. All of these fires are preventable, but ONLY with your help.

Please help your town and state forest fire officials with forest fire prevention. New Hampshire State Law (RSA 224:27 II) requires that, "No person, firm or corporation shall kindle or cause to be kindled any fire or burn or cause to be burned any material in the open, except when the ground is covered with snow, without first obtaining a written fire permit from the Forest Fire Warden of the town where the burning is to be done."

Violations of RSA 224:27 II and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines of up to \$1,000 and/or a year in jail and you are also liable for all fire suppression costs.

The State of New Hampshire, Division of Forests and Lands assisted many towns in wildland fire suppression during 1990, including a 262 acre fire in Moultonboro and several fires in Hooksett.

In 1990, the New Hampshire Division of Forests and Lands trained 844 local Wardens and Deputy Wardens in the Incident Command System (ICS), an incident management system for all types of emergencies. In 1991, Wardens will be trained in the use of Class A foam in wildfire suppression.

If you have any questions regarding New Hampshire forest fire laws, please contact your local Forest Fire Warden, State Forest Ranger, or the Division of Forests and Lands at 271-2217.

FOREST FIRE STATISTICS - 1990

STATE	DISTRICT	TOWN OF	Marlborough
489	5.1		4
473	15.5		.5

Robert Russell
 Forest Ranger

Carl Russell
 Forest Fire Warden



Forest Protection
 Forest Management

(603) 271-2217
 (603) 271-3456

Land Management
 Information & Planning

(603) 271-3456
 (603) 271-3457

TTY TDD 1-800-992-3312 or 225-4063

RECREATION COMMITTEE 1990

The Recreation Committee had a busy year maintaining facilities, making improvements, and planning and implementing programs.

Electricity and a security system were installed at the pavilion and it has become an increasingly busy "all seasons" facility. Winter ice skating, spring parade activities, summer recreation programs, and fall sports have all been held there.

The Memorial Day Parade, organized by Michelle Ryan, was an impressive tribute made possible by the hard work of many people. After-parade activities were also held at the pavilion. Townspeople enjoyed booth displays, barbeque, a 4-H service auction, games for the children and the music of the Keene High School band.

Roller skating continues at the school gym on the fourth Friday of each month in cooperation with the Marlborough PTA. This required many volunteer hours, and we are fortunate and grateful to have generous, giving people to help with this very successful program.

The summer program was filled with varied opportunities for youth of all ages. Kathy Rogalski, Debbie Squires, and several town high school students ran a four week program serving close to 65 youngsters each day. The kindergarten through grade four children participated in a craft, game and sport program. Several field trips were added to this program.

The success of our Summer Theater led us to try a theater experience for younger children. Debbie Zilske worked two weeks introducing children to the cooperation, struggle, and accomplishment of producing a musical. Thirty-five young people shared their two weeks hard work in a delightful show. Mary Ann Graham, Melanie Everard, and Dawn Larsen again offered an extensive three and one-half weeks theater program for students in grades 5 through 12. Forty participants worked on stage or behind the scenes to produce two sold out performances of their original show.

Jeanie Butler offered our older youths an environmental program which included Meeting House Pond activities and a Mount Monadnock hike. Bernie Beaulieu finished the summer programs with an afternoon fitness program at the ballflats.

Although the directors of these programs are paid, it takes many volunteer hours from them and others to continue these excellent programs. In order to efficiently deal with expanded programming, the Recreation Committee has been increased to seven members to share the work and make the committee more effective.

Phyllis Manning
Jo ann Robinson

Gary Thompson
Parker Drown
Steve Grover

Marl-Harris Ambulance Annual Report - 1990

As the doors of 1990 closed, Marl-Harris had chalked up 156 runs, put on nearly 3100 miles transporting to Cheshire Hospital in Keen, Monadnock Hospital in Peterborough and Hitchcock Hospital in Hanover. There were 152 emergency patient transports which included 17 accidents (boating, OHRV, pedestrian, motor vehicle and motorcycle) 7 transfers under doctors' orders, 8 no transport, 1 drill, 1 parade and Harrisville Old Home Day.

Outside training and new classes are getting fewer due to lack of instructors. State financial aid being cut off results in higher costs per class, that now must be paid for by the squad or the individual. We have a mandatory 6 month refresher on defibrillation; there are annual and biannual refreshers with written and practical testing in order to be licensed; there are 48 plus hours of mandatory continuing education biannually for EMT's etc.. This has made in-house training even more important than ever.

We wish to thank the Fire Departments, Police Departments and selectpersons of both towns for their assistance. A big thanks to Ed Wheeler, who continues to keep us on track with insurance, and to Police Chief Bashaw for his efforts to have police on the scene on many of our runs. His assistance has been of great value for which we are most grateful.

To the townspeople who support us monetarily, give us moral support and care, a very special thanks because you make the difference.

Gerri Dunn
Marl-Harris Reporting Officer

HOME HEALTH CARE AND COMMUNITY SERVICES, INC.
REPORT TO THE TOWN OF MARLBOROUGH
JANUARY 1, 1990 - DECEMBER 31, 1990

ANNUAL REPORT

No one needs to be informed by me that this was a bad year for welfare. The year began with people on short hours and proceeded to a great deal of unemployment. In addition to the general recession, the State has cut back on funds and personnel, and as a result, processing of unemployment claims and other programs now takes 8 weeks instead of 30 days. All moneys expended during that time comes from the Town. This was totally unexpected and we have had to rely on grants from the Salvation Army and food from the Federated Church pantry, and Dept. of Agriculture Surplus Food as well as a grant from the MCA.

We have received repayment from a client who was helped in 1989 to the extent of \$250. This of course goes into the General Fund to reduce taxes.

We anticipate an increase in fuel assistance from the Town because of the cut in Federal funds and the increase in oil prices as well as the short period that Southwest Community Service will be able to pay for. Hence we have raised our budget to incorporate the increase as well as the general cost of living.

Alice M. Knight
 Welfare Administrator

In 1990, Home Health Care and Community Services continued to provide home care and community services to the residents of Marlborough. The following information represents a projection of Home Health Care and Community Services' activities in your community in 1990. The projection is based on actual services provided from January through September 1990 and an estimate of usage during October, November and December.

SERVICE PROVIDED

SERVICES SUPPORTED
 PARTIALLY OR TOTALLY
 BY THE TOWN

SERVICES PROVIDED

SERVICES OFFERED

Nursing	245 Visits	14 Visits
Child Health Nursing	5 Visits	5 Visits
Physical Therapy	53 Visits	0 Visits
Speech Pathology	0 Visits	0 Visits
Occupational Therapy	0 Visits	0 Visits
Homemaker	140 Hours	140 Hours
Home Health Aide	624 Visits	166 Visits
Medical Social Worker	1 Visits	0 Visits
Nutritionist	4 Visits	3 Visits
Office Visits	11 Visits	11 Visits
Meals-On-Wheels	4,174 Meals	4,174 Meals

Total Unduplicated Residents Served: 87

In addition to the above listed activities, regularly scheduled blood pressure clinics, child health clinics, telephone consultations were made available to your residents throughout the year. Town funding, in part, supported these additional services.

FINANCIAL EFFECT

The actual cost of all services provided in 1990 with all funding sources is projected to be \$60,664.00.

These services have been supported to the greatest extent possible by Medicare, Medicaid, other insurances, grants, town trust funds and patient fees. Services that were not covered by other funding have been supported by your town.

For 1991, we recommend an appropriation of \$8,750.00 to continue home care and \$2,295.00 for the Meals-On-Wheels Program to continue services at the current level.

Thank you for your consideration.

REPORT OF THE MONADNOCK ADVISORY COMMISSION

TO THE TOWNS OF:

Jaffrey, Dublin, Marlborough, Troy and Fitzwilliam

Report of Hemenway, Kimball, Carleton & J. Mason Funds

This year we were able to disburse an amount in excess of \$12,250 to 37 citizens of the Town who have suffered serious illness, hardship, or loss.

From the C. Carleton and J. Mason Funds we disbursed about \$350 to an aged citizen in need.

From the J. Kimball Fund we disbursed \$2250 to families of chronically ill children.

Board of Selectmen
Welfare Administrator

Cemetery Committee Report

This year the Cemetery Committee continued with its work on the restoration of all our cemeteries. The Peterborough Marble and Granite works completed straightening and repairing all the stones and monuments in Graniteville Cemetery. A section of the road beside the Odd Fellows lot in Pine Grove was hot-topped and a very large oak tree in Meetinghouse Cemetery, which had started to split down the center, was taken down.

Next year we are hoping to complete the restoration of stones and monuments in Pine Grove Cemetery and start repair work on the wrought iron fence around Graniteville Cemetery. Many of the trees in and around our cemeteries are quite old and in poor condition. We are gradually trying to take them down before they fall and damage any of the stones and we are including money in our budget each year for this.

We hope that in a few years, all our cemeteries will be back in good shape and, with minimal care each year, we will be able to keep them that way.

Doris Wilcox
Chairman, Cemetery Committee

The 1990 session of the State Legislature gave the Monadnock Advisory Commission a new "charter" and definition of the Monadnock highlands to include Little Monadnock in Fitzwilliam. The commission includes two members from each of the five towns, and is required to report annually to the Towns on its activities and concerns. During 1990, the Commission has been actively involved in developing policies to guide future management and development activities on those lands owned and leased by the State of New Hampshire, currently totalling 4,635 acres.

The purposes of the Monadnock Advisory Commission are:

- I. Guide the department of resources and economic development planning efforts to ensure the integrity of this National Natural Landmark.
- II. Assist the department in the formulation and adoption of a long-range plan.
- III. Recommend specific management policies and practices.
- IV. Assist the department in acquiring lands and rights in land.
- V. Meet at least annually.
- VI. Report annually to the commissioner on any threats to the integrity of these lands.
- VII. Issue an annual report to the communities.

We would welcome your thoughts about the preservation of these unique highlands. Members of the Commission are:

Jaffrey: H.C. Royce, Peter Davis
Dublin: Betsey Harris, Bruce McCiellan
Marlborough: Ernie Linders, James Everard
Troy: William Mattson, David Adams
Fitzwilliam: Donald Crutchley, Thomas Parker

Respectfully submitted,

H.C. Royce, Chairman

REPORT OF THE TRUSTEES OF TRUST FUNDS
TOWN OF MAULBOROUGH
DECEMBER 31, 1980

NAME OF TRUST FUND	PURPOSE	BEGINNING BALANCE	PRINCIPAL NEW FUNDS	WITHDRAWALS	ENDING BALANCE	BEGINNING BALANCE	INCOME DURING YEAR	EXPENDED	ENDING BALANCE	
ALL SCHOOL FUNDS	Support of Schools	13290.00			13290.00		1163.88	1163.88		
ALL EDUCATION FUNDS	Further education worthy students	57366.16			57366.16	1284.24	5012.63	4764.13	1642.64	
SCHOOL CAPITAL RESERVE FD	Renovation & Construction of Buildings	14162.76	55029.74		69192.50	4952.18	4935.89		9888.07	
ALL LIBRARY FUNDS	Support of Library	84455.85	25.45		84481.30		7504.57	7504.57		
ALL FIRE DEPT FUNDS	Support of Fire Dept	176393.16	378.78		176771.94	22773.59	16883.28	17037.96	22618.91	
TOWN FUNDS										
Insurance Expendable Trust	Payment of claims	3478.56	1780.00	12.37	5246.19	242.19	245.44	487.63		
Chas. C. Ward Town Fund	Gen. purposes of town	5144.12			5144.12	441.28	486.02		927.30	
Highway Equip Cap. Reserve Fd	Highway Equipment	36600.00			36600.00	5204.56	3631.99		8836.35	
Kate Reid Town Trust Fund	Gen. purposes of town	4933.50			4933.50	430.01	476.74		906.75	
Town Hall Cap. Res. Fd.	Town Hall	10000.00			10000.00	687.27	928.52		1615.79	
Water Dept. Expendable Trust	Water Dept. Repairs		13946.00		13946.00		709.93		709.93	
Farnum Memorial Fund	Supplies & Equip. Fire & Police	108923.00			108923.00	6370.69	10426.46	1915.00	14882.15	
ALL AGED CITIZEN FUNDS	Benefit Aged Citizens	4000.00			4000.00		343.24			
ALL CHILDRENS HEALTH FUNDS	Care of Chronic Illness	26115.43			26115.43	731.16	2394.71	2461.81	664.06	
MISCELLANEOUS FUNDS										
Chas. C. Ward Childrens Fund	Benefit of Children	551.20			551.20		47.30		47.30	
Ministerial Fund	Income equally to town churches	632.00			632.00		56.18	56.18		
Kate K. Davis Marl. Comm Nurse Assn Fund	Income to HHC&CS Inc.	28121.58			28121.58		2459.42	2459.42		
Mary Reynolds Marl. Comm. Nurse Assn Fd.	Income to HHC&CS Inc.	484.59			484.59		40.34	40.34		
Ruth E. Hemenway Fund	Income to sister, then to library	20000.00			20000.00		1748.26	1748.26		
Old Torrent Vetera. Firemans Assn Fund	Income to veteran fireman		2310.60		2310.60		174.91	174.91		
ALL MUNICIPAL, SCHOOL, EDUCATION & MUNICIPAL FUNDS		594651.91	73470.57	12.37	668110.11	43116.97	59669.61	40147.33	62659.25	
ALL CEMETERY FUNDS		75444.07	400.00		75844.07	14373.94	7501.63	7070.74	14804.83	
TOTAL OF ALL FUNDS		670095.98	73870.57	12.37	743954.18	57490.91	67171.24	47218.07	77444.08	

(Chesham Sportsmens Fd)

REPORT OF THE TRUSTEES OF TRUST FUNDS
FUNDS BY INVESTMENTS
DECEMBER 31 1990

	PRINCIPAL JAN 1, 90	NEW FUNDS 1990	FUNDS TRANSFERRED		PRINCIPAL Dec 31 1990	ACCRUED INTEREST 1/1/90	INTEREST & DIVIDENDS 1990	INCOME EXPENDED 1990	INCOME		BALANCE 12/31/90
			IN	OUT					TRANSFERRED IN	TRANSFERRED OUT	
BANKS											
Amoskeag Bank	18826.61				18826.61	343.13	1696.64	1763.64			276.03
Bank East	73794.67			50.14	73744.53	995.92	6700.33	6029.60			1666.66
Cheshire County Savings Bank	63407.69		50.14		63457.73	2462.60	5402.07	2296.05		2462.60	3107.02
Claremont Savings Bank	71560.00				71560.00	12412.13	6355.09			12422.45	6344.77
Dartmouth Bank	46600.00	13946.00			60546.00	5881.63	6519.35	15962.60	23059.30		19507.78
First New Hampshire Bank	4228.66	57613.97	12.37	750.00	61090.16	348.19	3624.85	579.83		105.74	3287.47
Granite Bank	70000.00	2310.60			72310.60	3172.22	6833.37	2977.33			7028.26
Monadnock Bank	37316.25		750.00		38066.25	7829.76	3776.02	3603.93			8001.84
Peterborough Savings Bank	32316.80				32316.80	6543.93	3087.96	2829.16			6802.73
St. Mary's Bank	58705.20				58705.20	6441.72	5412.64	3151.21		1489.64	7213.51
Savings Bank of Walpole	74448.22				74448.22	1568.64	6521.28	5924.55		4742.05	2146.37
Sugar River Savings Bank	63841.06				63841.06	4742.05	6186.83	1494.86		1837.02	4691.47
Village Savings Bank (Monadnock Bank)	50000.00				50000.00	4760.10	4448.10				7371.18
STOCKS											
60 sh. American Tel & Tel	1170.00				1170.00		77.40	77.40			
18 sh. Ameritech	460.50				460.50		56.88	56.88			
24 sh. Bell Atlantic	482.28				482.28		55.68	55.68			
27 sh. Bell South	612.00				612.00		71.28	71.28			
12 sh. Mynex	445.50				445.50		54.12	54.12			
24 sh. Pacific Telesis	413.26				413.26		47.64	47.64			
18 sh. Southwest Bell	424.50				424.50		48.96	48.96			
24 sh. U.S. West	423.00				423.00		47.28	47.28			
177 sh. Pennchuck Corp.	630.00				630.00		148.68	148.68			
TOTAL INVESTMENTS	670095.98	73870.67	12.37	800.14	743954.18	57480.91	67171.24	47218.07	23059.30	23659.30	77444.08
NEW FUNDS RECEIVED IN 1990											
Water Department Expendable Trust		13946.00									
School Building Construction and Renovation		55029.74									
Capital Reserve Fund		25.45									
Mary Lodge Frost Free Library Fund (addition)		1780.00									
Insurance Expendable Trust (addition)		25.45									
Mary Lodge Fire Department Fund (addition)		353.33									
Omer Dumont Fire Department Fund (addition)		2310.60									
Old Torrent Veteran Fireman's Assn. Fund (income to veteran firemen)		100.00									
Frank E. & Jayne E. Biron Care of Center Cemetery		150.00									
John Targett		100.00									
Wendell & Eliz. Woodbury		100.00									
Mrs. Harry Harrington		50.00									

(also withdrawal from this fund principal 12.37)

VITAL STATISTICS

BIRTHS - 1990

BIRTHS - 1990 (continued)

<u>DATE</u>	<u>CHILD'S NAME</u>	<u>PARENTS' NAMES</u>	<u>PLACE</u>	<u>DATE</u>	<u>CHILD'S NAME</u>	<u>PARENTS' NAMES</u>	<u>PLACE</u>
01/12/90	Chad Niel	Jeffrey John Balcom Shelley Marie Metcalf	Keene	08/10/90	Jessica Lee	Michael R. Desrochers Jodi Ann Johnson	Keene
02/02/90	Matthew James	Jeffrey Scott Castor Lorri Lynne Cady	Keene	10/02/90	Nathan Ryan	Keith Robert Martin Ceryl Dawn Cyr	Keene
03/07/90	Meagan Elizabeth	Bryan Keith Davis Michelle Ann Sweeney	Keene	10/13/90	Brendan James	Glenn Michael Houston Linda Leonard	New London
03/13/90	Jacob Robert	Robert Earle Norris Laurie Southwell	Keene	10/26/90	Katherine Elizabeth	Donald Almon Cady Wendy Sue Blake	Keene
03/13/90	Elsie Hazel	Edward Clare Goodrich, Jr. Gilda Lyn Smith	Peterborough	11/23/90	Lydia Ann	Lawrence White Pinkham Clara Lovell Hayden	Peterborough
03/13/90	Rebecca Lynn	Ronald Frank Reed Robin Lynn Garrapy	Keene	11/25/90	Nora Irene	Dale Allen LaCasse Dianne Jeannette Baumann	Keene
03/14/90	Gregory Alan	Robert Douglas Baker Alison Clare Woods	Peterborough	11/29/90	Michael Leo II	Michael Leo Goodwin Daisy May Sargent	Keene
03/16/90	Ryan Anthony	Ronald Jay Delisle Jill Marie Patenaude	Keene	12/04/90	Kiya Rose	Richard Bruce Labadie, Jr. Callistie Lee Carpenter	Keene
03/18/90	Kurtis Allan	Marty Allan Mills Amanda Kristine Carroll	Keene	12/14/90	Adam James	Kevin John Southwell Deborah Lynn Beauregard	Keene
04/11/90	Thomas Michael	Robert Alan Hughes Michelle Lynn Goodchild	Keene	12/19/90	Sean Michael	Michael Drew Sullivan Kathie Jean Lawson	Hanover
04/14/90	Corey James	Michael David Jakway Jodi Lyn Bergeron	Keene	<u>BROUGHT IN FOR BURIAL</u>			
04/19/90	Matthew James Philip	Richard George LeBlanc Susan Ann Packard	Peterborough				
04/18/90	Leah Tamlin	Neil Kristin Arnold Lynn Buddington	Hanover				
05/09/90	Thomas Dennis	Dennis Wayne Harty Nancy Elaine Van Blarcom	Keene	12/05/89	Eddy, Rev. William D.	Mt. Pleasant, NY	
06/07/90	Daniel Woodrow	Daniel W. Forrester III Rena Faye Pinckney	Keene	12/30/89	Wallace, Russell G.	Glen Ridge, NJ	
07/05/90	Nathan Joseph	Jeremy R. Lambert Jennifer D. Lucius	Keene	03/08/90	Belluscio, Virginia E.W.	Keene	
07/14/90	Amanda Jane	David J. Devoid Suzann Rose Exel	Keene	04/01/90	Doucette, Eva B.	Manchester	
				06/05/90	Dalton, Frank A.	St. Petersburg, FL	
				06/15/90	Murray, Harold F.	Keene	
				09/01/90	Grover, Martin G., Jr.	Keene	

VITAL STATISTICS (Cont'd)

MARRIAGES - 1990

DEATHS - 1990

<u>Date</u>	<u>Bride and Groom</u>	<u>Residence of each</u>	<u>Date</u>	<u>Name</u>	<u>Place</u>
04/15/90	Geraldine A. Locke Edward P. Grant	Marlborough Marlborough	01/01/90	Jenkins, Rodger C.	Marlborough
04/21/90	Linda F. Leonard Glenn M. Houston	Marlborough Marlborough	01/26/90	Cheney, Joseph Henry	Keene
05/05/90	Wendy Sue Blake Donald A. Cady	Marlborough Marlborough	03/23/90	Jacobs, Madeline Delia	Keene
06/23/90	Sara Greer Egen Patrick Michael Ryan	Marlborough Falmouth, MA	03/25/90	Grignon, Hazel Irene	Westmoreland
06/23/90	Buffy R. Frechette Michael S. Tarr	Marlborough Nelson	03/30/90	Hall, Chessie	Westmoreland
06/30/90	Danielle L. Jacques Bryan S. Coburn	Marlborough Marlborough	04/15/90	Beauregard, Nora E.	Keene
07/14/90	Heather Murray Barnes John Eric Franklin	Marlborough Marlborough	05/12/90	Webber, Grace N.	Keene
07/20/90	Alicia Kaye Geilenberg Dino Draklotes	Keene Marlborough	05/27/90	Grover, Theresa A.	Marlborough
07/28/90	Cathy Lynn Cobb Steven Alden Beauregard	Marlborough Marlborough	06/19/90	Westlund, Ruth K.	Marlborough
08/18/90	Jamie Lynn Lagace Michael John Abbott	Marlborough Marlborough	06/24/90	Coutts, Dutton	Greenfield, MA
09/02/90	Laura Jean Conlan Anthony Joseph Labounty	Marlborough West Swanzey	07/21/90	Carroll, Priscilla	Keene
09/08/90	Katherine M. Gleason Glenn Scott Lawrence	Greenfield, MA Greenfield, MA	07/23/90	Valkama, Elizabeth J.	Keene
09/22/90	Dawn M. Lesperance Edwin E. Ridley III	Marlborough Marlborough	07/19/90	Way, Charles F.R.	Keene
09/22/90	Elaina Marie Surowiec John Henry Waibel	Marlborough Marlborough	09/02/90	Hackler, Norma A.	Keene
09/28/90	Cynthia Ida McDonald Russell Hanninen	Marlborough Fitzwilliam	09/05/90	Harrington, Harry H.	Keene
10/13/90	Rebecca Marie Merrill Scott Owen Giguere	Keene Marlborough	09/08/90	Des Jardins, Rose W.	Marlborough
11/24/90	Rebecca S. Thorpe Gary C. Bernard	Keene Marlborough	09/30/90	MacDougall, Clifford Michael	Marlborough
12/08/90	Mary Elizabeth Wells David Wesley Aiken	Marlborough Marlborough	09/30/90	MacDougall, Michele	Marlborough
12/22/90	Donna M. Flanders Gary R. Spicher	Marlborough Marlborough	09/28/90	Goodman, David	Keene
12/23/90	Theresa Carrie Lankhorst Thomas Russ Best III	Marlborough Marlborough	10/16/90	Lerandeau, Francis V.	Keene
			11/18/90	Price, Verna I	Marlborough
			11/25/90	Bosworth, Edward H.	Keene
			12/14/90	Seaborn, Evan D.	Marlborough
			12/22/90	Nye, Stanley W.	Keene

School Reports

OFFICERS, TEACHERS & EMPLOYEES OF
THE MARLBOROUGH SCHOOL DISTRICT

Irvin H. Gordon, Moderator
Oliver F. Derby, Clerk & Treasurer

SCHOOL BOARD

Elizabeth B. Gordon, Chairman Term Expires 1991
John F. Fletcher Term Expires 1992
Robert J. Thibodeau Term Expires 1993

ADMINISTRATION

Phillip G. McCormack, Ed.D Superintendent of Schools
James T. Day Assistant Superintendent for Keene
Mark Genovesi Assistant Superintendent for Towns
Deane B. Haskell Manager of Personnel Services
Patricia J. Trow Director of Special Education
Bruce Thelen

COMPLIANCE STATEMENT

This school district receives federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for School Administrative Unit 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to the Director of Special Education, 34 West Street, Keene, New Hampshire.

Phillip G. McCormack, Ed.D
Superintendent of Schools

STAFF

	Degree	Experience
Sandra J. Whipple	M.Ed.	31 years
Suellen C. Buffum	B.S.Ed.	13 years
Donna L. Christensen-Dearth	B.M.	7 years
Linda Frazier	B.E.	15 years
Karen O. Johnson	B.E.	6 years
Patricia J. Kelliher	M.A.	33 years
Esther D. LaChance	B.E.	32 years
Christine P. LaClair	M.Ed.	10 years
Mary Lou LaCoste	B.E.	28 years
Susan Leach	M.A.	16 years
Dorothy W. Ledwith	B.E.	28 years
Susan J. Mastello	M.Ed.	9 years
George H. Mason, Jr.	B.S.	13 years
Kathleen McCollum	B.S.	0 years
Ron McIntire	M.A.T.	11 years
Anne Meddaugh	B.S.	11 years
Joyce Puleo	B.S.	0 years
JoAnn Robinson	B.E.	7 years
Holly H. Stetson	B.S.	4 years
Lawrence Taylor	B.S.	12 years
Janet Kenney	Secretary	
Sandra Wiggin	School Nurse	
Gail Grainger	Librarian	
Beverly Straneva	Library Aide	
Lynne M. Rafuse	Hearing Interpreter	
Elizabeth Homeyer	Chapter I Aide	
Diana Gallup	Aide	
Denise McFarland	Aide - Special Education	
Susan E. Mastronunzio	Instructional Associate	
Della Starkweather	Food Service	
Diana M. Barber	Food Service Assistant	
Ray Schnyer	Custodian	
John Smith	Head Custodian	
Derek Johnson	Custodian	

PRINCIPAL'S REPORT

The year 1989-1990 has continued to provide the Marlborough School faculty and administration with many challenges to which we respond in our professional responsibilities.

The student population has remained reasonably stable in numbers with 225 to 230 students in grades Kindergarten through eight, though the distribution has changed. We are proud to be one of only 14 percent of New Hampshire towns providing a public kindergarten. This year, our Readiness class has continued its specialized program and we have dealt with a growing primary population. We resolved our dilemma by creating a combination classroom for some students in grades one and two.

JoAnn Robinson was hired as a full-time teacher for this combination class, and her capable guidance has provided the calm needed to make this work well for our students. Our remaining teaching staff has continued in their positions providing stability to the school.

We were sad to lose Mr. MacDonald, our long-time lead custodian, as he moved on to other things. Our new custodian is John E. Smith, who worked in schools in New Jersey for many years. Ray Schnyer was hired as second shift custodian. He was previously employed by the airport in Keene. With these new people responsible for the physical plant, we have continued to work on major and minor improvements to this old building in efforts to keep things up to date and in good repair.

We are pleased to provide our students with a full academic program as well as many motivating special activities, such as the Jump-a-Thon for the N.H. Heart Association and the National Dance Institute, a participatory program for the arts. We also have an exciting sports schedule for our students in grades six through eight, as well as activities ranging from programs for Friendly Meals to helping the Recreation Department develop the summer youth program.

The supportive community/school relationship has provided an atmosphere of cooperation which, I believe, is an important model for our students. We aim to prepare our future citizens for real life and teach them positive ways to resolve the changing issues they will need to address.

*Sandra J. Whippie, Principal
Marlborough School*

ADMINISTRATIVE REPORT

The education system in the State of New Hampshire is rapidly approaching a crisis stage. Concerned taxpayers who face legitimate financial difficulties are calling for a halt to the ever-increasing school spending. Educators and school boards, in response to shrinking state revenues, the increasing needs of students, and political pressures, attempt to provide a quality educational program for the most affordable price.

The citizens of Marlborough have seen significant increases in tax bills and many have viewed the school district as a culprit. The district has always enjoyed strong support from its citizens and the quality of education which students receive has been a source of pride.

The school board, administration, and school staff have all worked very hard to prepare a budget which truly reflects the financial needs of the district. As you prepare to cast your vote at the district meeting, please consider carefully the impact that your decision will have on your community and its children.

The problems which face New Hampshire citizens will not be solved by dismantling school districts and placing the future of our young people at risk. How much longer can the state rely on a 19th Century taxation system to meet the challenges we all face as we move toward the 21st Century? My hope is that the concerned citizens of Marlborough will play a significant role in focusing the debate and pressing for a resolution.

The district meeting on Saturday, March 2, will be characterized by much debate and concern as to the direction that the school district will follow and the scope and content of the educational program for Marlborough children. I am confident that reason and good judgement will prevail.

*Mark Genovesi
Assistant Superintendent for Towns*

MARLBOROUGH SCHOOL DISTRICT
CLASS OF 1991
KEENE HIGH SCHOOL

CHAIRMAN'S REPORT

The Marlborough School Board sets goals for the district each year. Our emphasis this year has been on curriculum coordination throughout N.H. School Administrative Unit 29, with particular emphasis on the math curriculum, a study of the curriculum expectations in the early primary grades (particularly kindergarten, readiness and first grades), developing a five-year master plan for the district to serve as a guide for long-range planning, and continued monitoring of the Unit Effectiveness Study Committee report and its implementation, and the services provided by NHS AU 29.

The Board has had a challenging year. The need to provide a quality education for the students of Marlborough has been coupled with a softening local economy, ever higher taxes and continued decreases in revenue from the State of New Hampshire. While we are ever mindful of the taxpayer, I believe that our first priority is the children of our town. In December, 1990, the Board was asked by the Marlborough Taxpayers Association to come to the district meeting with a level-funded budget. We have done more than that. Our proposed budget for the 1991-1992 school year is \$59,665 less than this year's budget, and even though our estimated revenues are down, the amount to be raised by taxes is also lower. In response to the Association's request, the board made over \$60,000 in cuts to achieve this end. These cuts were not easily made, but should have the least effect on the total educational program for our students. It is my hope that the voters will not make further cuts in this budget. To do so may cause the school to fall below the state minimum standards and would have serious educational and financial implications for the district. The district has worked for many years to provide a quality education for the children of Marlborough. The anger and frustration that you, as voters, feel towards the increasing property tax burden should not be taken out on the children of the district. Education is more important than ever in this rapidly changing world.

On a personal note, I am retiring from the board this year after serving for six years. It has often been a challenge, rarely boring, but the hours are long, the pay is minimal and the rewards are few. I am thankful for the opportunity to serve the residents of this community.

*Elizabeth B. Gordon, Chairman
Marlborough School Board*

CHRISTOPHER P. BATCHELDER

DAWN M. BEAULIEU

ROBERT J. CLAFLIN

JENNIFER CLARK

THOMAS A. DILL

TAMMY DUBUQUE

KURT A. FURLONG

MARTHAGO GREGORY

MATHEW T. HILTZ

TARA J. HORTON

JAMES R. JARVIS

SEAN M. MATHESON

DENNIS E. MCRAE

EMILEE B. MORRIS

HANS D. MUNDAHL

BONNIE J. POWERS

SIRKKA RAASOCH

SONYA TORELLI

LARISSA A. WILBER

LESLIE WOODLEY

TODD J. WATSON

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:
You are hereby notified to meet at the Marlborough Elementary School in said District on the 2 day of March, 1991, at 10:00 a.m. to act upon the following articles:

ARTICLE 1. To hear the reports of agents, auditors, committees or officers chosen and to pass any vote relating thereto.

ARTICLE 2. To see if the District will vote to authorize the school board to apply for, accept and expend, without further action by the School District Meeting, money from state, federal, or other governmental unit or a private source which becomes available during the 1991-1992 school year, provided that such expenditure be made for purposes for which a school district may appropriate money, and that such expenditure not require the expenditure of other school district funds. Further, that the school board shall hold a public hearing prior to accepting and spending such money (pursuant to R.S.A. 198:20-b).

ARTICLE 3. To see if the District will authorize the school board to transfer Seventy-Five Thousand (\$75,000.00) Dollars, appropriated from the Capital Reserve Fund on March 8, 1990, to said Capital Reserve Fund at the end of the fiscal year June 30, 1991, or to take any other action in relation thereto.

ARTICLE 4. To see if the District will authorize the school board to transfer all or any portion of its unencumbered funds, if any, remaining on hand at the end of the fiscal year, June 30, 1991, to the Capital Reserve Fund established by the voters on March 9, 1989, or to take any other action in relation thereto.

ARTICLE 5. (By Petition) To see if the District will vote to raise and appropriate the sum of One Hundred Twenty-Five Thousand, Six Hundred Eighty-Five (\$125,685.00) Dollars for the purpose of funding the costs of salary increases and increased benefits as provided by the collective bargaining agreement between the Marlborough School District and the Marlborough Teachers Association, pursuant to an agreement dated the 6th day of September, 1989, for the 1991-1992 school year; or take any other action in relation thereto.

ARTICLE 6. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of school district officers and agents, and for the payment of statutory obligations of the district.

ARTICLE 7. To transact any other business which may legally come before this meeting.
Given under our hands at said Marlborough this 1st day of February, 1991.

Elizabeth B. Gordon, Chairman
John F. Fletcher
Robert J. Thibodeau

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:
You are hereby notified to meet at the Elementary School Gymnasium in said District on the 12 day of March, 1991, at 1:00 O'Clock in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 p.m., nor close earlier than 9:00 p.m.

ARTICLE 1. To choose all necessary school district officers:

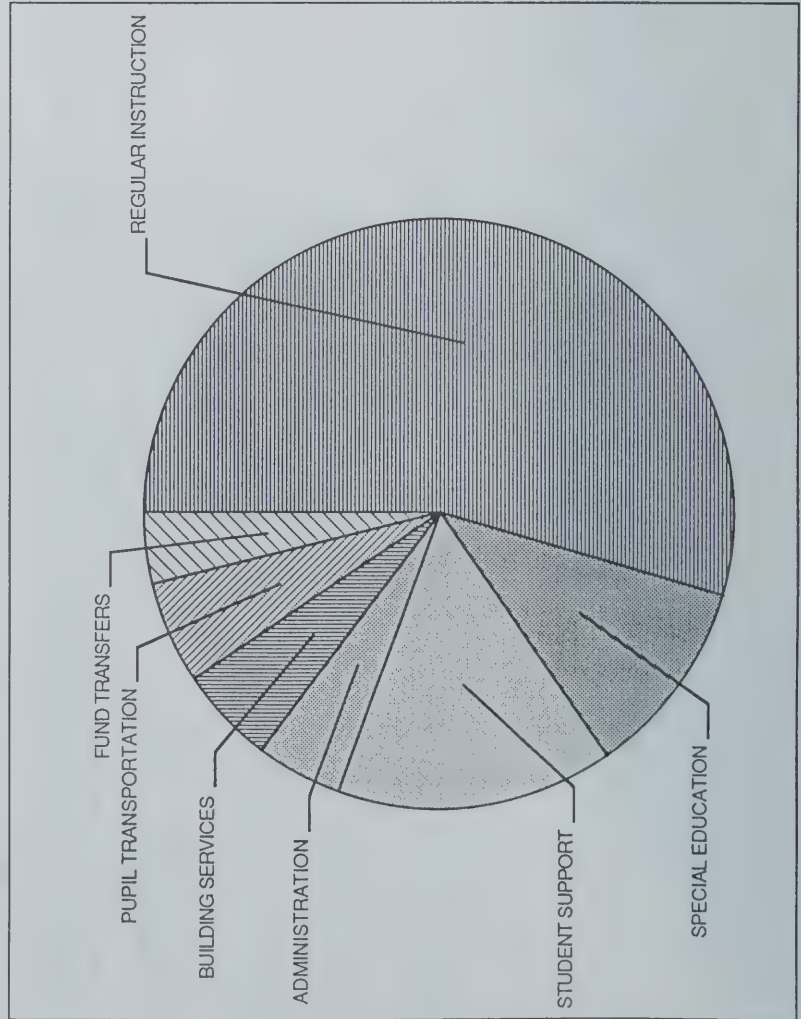
A member of the school board for the ensuing three years

Given under our hands at said Marlborough, this 1st day of February, 1991.

Elizabeth B. Gordon, Chairman
John F. Fletcher
Robert J. Thibodeau

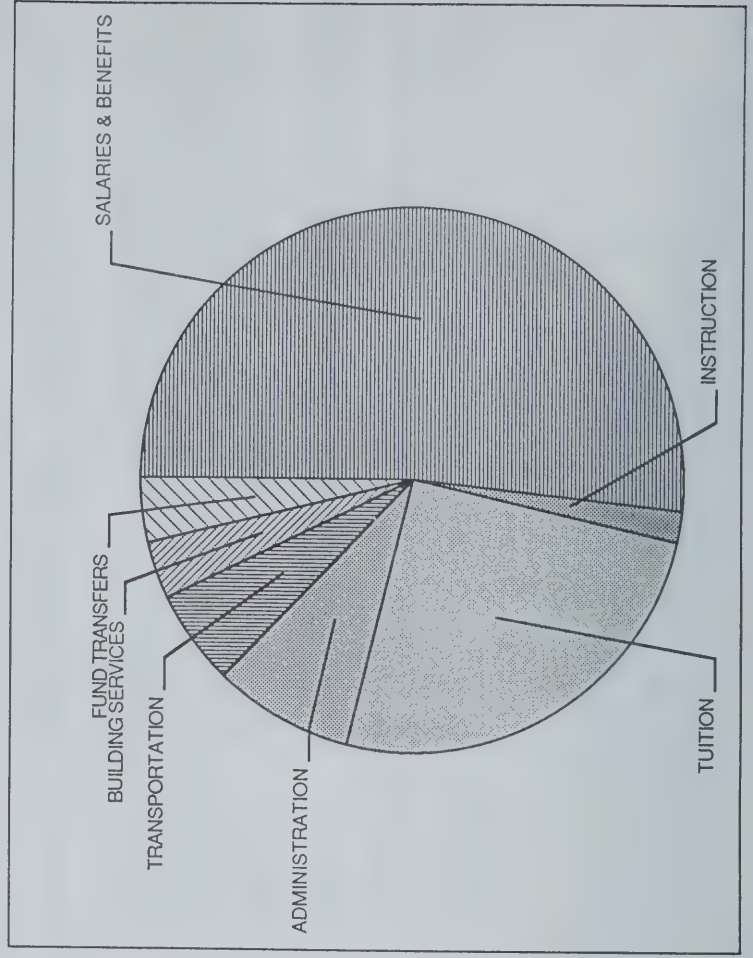
MARLBOROUGH SCHOOL DISTRICT
 PERCENT OF BUDGET BY FUNCTION AREA

	PERCENT OF BUDGET	91/92 PROPOSED BUDGET
REGULAR INSTRUCTION	54.31%	\$1,048,738
SPECIAL EDUCATION	11.10%	\$214,253
STUDENT SUPPORT	15.24%	\$294,301
ADMINISTRATION	4.52%	\$87,302
BUILDING SERVICES	5.28%	\$101,887
PUPIL TRANSPORTATION	5.73%	\$110,696
FUND TRANSFERS	3.82%	\$73,711
TOTAL	100.00%	\$1,930,888



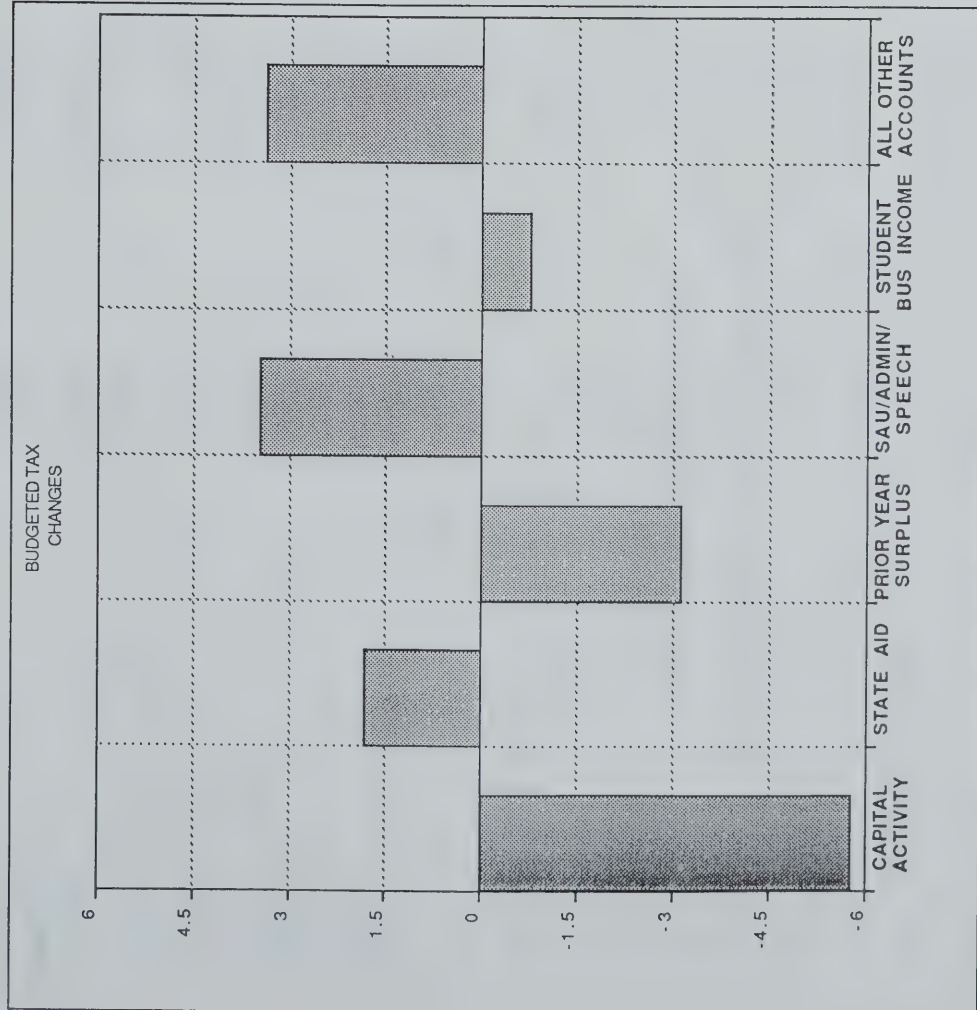
MARLBOROUGH SCHOOL DISTRICT
 PERCENT OF BUDGET BY OBJECT AREA

	PERCENT OF BUDGET	91/92 PROPOSED BUDGET
SALARIES & BENEFITS	51.74%	\$998,999
INSTRUCTION	1.76%	\$34,075
TUITION	25.27%	\$487,888
ADMINISTRATION	8.40%	\$162,209
TRANSPORTATION	5.73%	\$110,696
BUILDING SERVICES	3.28%	\$63,310
FUND TRANSFERS	3.82%	\$73,711
TOTAL	100.00%	\$1,930,888



ANALYSIS OF DECREASE IN AMOUNT RAISED BY TAXES

	% SHARE OF TAX CHANGE	TAX \$ INCREASE/ DECREASE
CAPITAL ACTIVITY	-577.22%	(\$45,000)
STATE AID	181.89%	\$14,180
PRIOR YEAR SURPLUS	-312.78%	(\$24,384)
SAU/ADMIN/SPEECH	346.99%	\$27,051
STUDENT BUS INCOME	-76.96%	(\$6,000)
ALL OTHER ACCOUNTS	338.08%	\$26,357
TOTAL	-100.00%	(\$7,796)



MARLBOROUGH SCHOOL DISTRICT

1991/92 PROPOSED BUDGET Anticipated Revenue

	90/91 BUDGET	91/92 PROPOSED
Unreserved Fnd Bal	\$25,616	\$60,000
Amt. Raised by Taxes	\$1,677,251	\$1,669,455
Interest	\$6,300	\$6,300
Lunch Local	\$21,000	\$22,000
Trust Funds-Scholarships	\$2,700	\$2,700
Trust Funds	\$0	\$1,000
Services to Other LEAs - NH	\$18,599	\$24,836
Ohter Local Revenue	\$0	\$0
N.H. Foundation Aid	\$82,334	\$73,390
N.H. Building Aid	\$4,294	\$1,996
N.H. Handicapped Aid	\$2,938	\$0
Gas Tax Refund	\$500	\$500
Collaborative	\$35,000	\$35,000
Lunch-Federal	\$11,000	\$11,000
Other Federal	\$21,000	\$22,711
Transfer from Cap Reserve	\$75,000	\$0
Totals	\$1,983,532	\$1,930,888

MARLBOROUGH SCHOOL DISTRICT

1991/92 PROPOSED BUDGET

Expenditure Accounts

	90/91 BUDGET	91/92 PROPOSED
REG INSTRUCTION		
Salaries	\$485,321	\$533,537
Fringe Benefits	\$96,588	\$127,529
Camp Union	\$1,152	\$1,150
Repair Equipment	\$1,590	\$1,090
High School Tuition	\$396,390	\$361,303
Materials	\$22,831	\$23,629
Equip/Software	\$1,133	\$500
Distance Learning	\$4,883	\$0
Totals	\$1,009,888	\$1,048,738
SPECIAL ED		
Salaries	\$49,274	\$68,130
Fringe Benefits	\$7,520	\$16,373
Services	\$1,681	\$2,124
Tuition	\$154,986	\$126,585
Materials	\$1,041	\$1,041
Totals	\$214,502	\$214,253
EXTRACURRICULAR		
Salaries	\$2,780	\$2,780
Fringe Benefits	\$238	\$246
Services	\$1,580	\$1,580
Materials	\$425	\$425
Equipment/Uniforms	\$490	\$1,060
Other	\$50	\$50
Totals	\$5,563	\$6,141

	90/91 BUDGET	91/92 PROPOSED
ATTENDANCE SERVICES		
Salaries	\$100	\$100
Travel	20	20
Totals	\$120	\$120
GUIDANCE SERVICES		
Salaries	\$27,207	\$33,364
Fringe Benefits	\$8,049	\$10,446
Services	\$14,640	\$11,140
Materials	\$1,510	\$1,550
Totals	\$51,406	\$56,500
HEALTH SERVICES		
Salaries	\$17,289	\$19,730
Fringe Benefits	\$7,057	\$8,635
Services	\$600	\$600
Insurance	\$80	\$80
Materials	\$230	\$280
Dues/Fees	\$25	\$25
Totals	\$25,281	\$29,350
PSYCH/SPEECH PROGRAM		
Services	\$0	\$12,000
Totals	\$0	\$12,000
STAFF DEVELOPMENT		
Salaries/Bene - Curr. Devel.	\$1,200	\$1,359
Course Reimbursement	\$3,000	\$3,000
Services	\$500	\$500
Workshops	\$0	\$0
Materials	\$100	\$100
Other	\$300	\$300
Totals	\$5,100	\$5,259
MEDIA SERVICES		
Salaries	\$19,114	\$22,067
Fringe Benefits	\$4,467	\$10,445
Services	\$944	\$1,000
Repair Equipment	\$500	\$400
Materials	\$3,900	\$750
Equip/Furniture	\$490	\$200
Totals	\$29,415	\$34,862

	90/91 BUDGET	91/92 PROPOSED	90/91 BUDGET	91/92 PROPOSED
SCHOOL BOARD/SAU				
Salaries	\$3,600	\$3,600		
Salary Pool/Benefit Pool	\$0	\$8,493		
Fringe Benefits	\$271	\$1,497		
Services	\$3,270	\$6,270		
Insurance/Advertising	\$1,185	\$1,125		
Dues	\$1,843	\$2,027		
Other Expenses	\$2,385	\$1,956		
SAU #29	\$123,605	\$118,845		
Totals	\$136,159	\$143,813		
SCHOOL ADMINISTRATION				
Administrative Stipend	\$1,500	\$1,500		
Principal's Salary	\$43,200	\$43,200		
Secretary's Salary	\$17,492	\$17,492		
Fringe Benefits	\$9,633	\$17,821		
Services	\$6,025	\$5,201		
Materials	\$1,045	\$1,045		
Equip/Furniture	\$450	\$461		
Dues/Fees	\$560	\$582		
Totals	\$79,905	\$87,302		
BUILDING SERVICES				
Salaries	\$36,687	\$36,687		
Fringe Benefits	\$10,712	\$9,954		
Services	\$19,200	\$13,726		
Insurance	\$7,260	\$7,696		
Supplies	\$4,550	\$4,770		
Natural Gas	\$1,100	\$1,210		
Electricity	\$11,600	\$12,300		
Heat	\$11,600	\$14,944		
Equipment	\$600	\$600		
Totals	\$103,309	\$101,887		
PUPIL TRANSPORTATION				
Services	\$110,170	\$110,696		
Totals	\$110,170	\$110,696		
STAFF SERVICES				
Special Retirement	\$1,014	\$1,014		
Staff Physicals	150	150		
Totals	\$1,164	\$1,164		
OTHER EXPENSES				
Trust Funds Scholarships	\$3,700	\$3,700		
Building Use/Requirements	\$550	\$550		
Totals	\$4,250	\$4,250		
DEBT SERVICES				
Principal	\$8,200	\$8,200		
Interest	\$1,100	\$1,100		
Totals	\$9,300	\$9,300		
FUND TRANSFERS				
Collaborative Program	\$35,000	\$35,000		
Federal Programs	\$21,000	\$5,711		
Transfer to Cap Projects	\$110,000	\$0		
School Lunch	32,000	33,000		
Totals	\$198,000	\$73,711		
GRAND TOTALS	\$1,983,532	\$1,930,888		

REPORT OF SCHOOL DISTRICT TREASURER
 MARLBOROUGH SCHOOL DISTRICT
 Fiscal Year July 1, 1989 - June 30, 1990

85,564.02

Cash On Hand July 1, 1989

Received From		
Town of Marlborough, current appropriation	1,375,641.00	
Town of Marlborough, previous	2,177.64	
Bank interest on deposits	7,555.66	
School Lunch Sales	25,439.14	
Rental of Buildings	170.00	
Miscellaneous and Refunds	59,914.32	
State Road Toll	957.32	
State Sec 4	14,715.00	
State Foundation	77,426.70	
State Chapter 1	14,900.46	
State Miscellaneous	33,709.76	
Capital Reserve Funds	35,837.24	
Insurance Claim	1,177.97	
Scholarship Funds	6,348.00	
Tuitions	1,755.75	
Trustees-school fund income	1,145.56	
TOTAL RECEIPTS	1,658,870.52	
TOTAL FUNDS AVAILABLE	1,744,435.54	
LESS SCHOOL BOARD ORDERS PAID	1,704,844.20	
BALANCE ON HAND, June 30, 1990	39,591.30	

Oliver F. Derby
 District Treasurer

NEW HAMPSHIRE SCHOOL ADMINISTRATIVE UNIT 29

1989 - 1990

	<u>Supt.</u>	<u>Asst./Keene</u>	<u>Asst./Towns</u>	<u>Asst./Bus.</u>
Chesterfield	\$ 5,836	\$ 4,325	\$ 4,289	\$ 4,685
Harrisville	2,273	1,685	1,671	1,825
Keene	49,633	36,782	36,476	39,848
Marlborough	3,064	2,270	2,251	2,460
Nelson	1,257	931	923	1,009
Westmoreland	<u>2,707</u>	<u>2,006</u>	<u>1,990</u>	<u>2,174</u>
	\$64,770	\$48,000	\$47,600	\$52,000

Plus 5.5% annuity for each
 Travel at \$.24/mile

FOR THE ELECTION OF OFFICERS HELD ON MARCH 13, 1990

The meeting was called to order at 1305 hours, prevailing time, on March 13, 1990 by Moderator Irvin Gordon. The warrant was not read at this time as has become the custom. The meeting was declared open by the moderator for the election of officers under Article 1 from 1305 hours to 2100 hours.

Article 1. Voted favorably by acclamation on the motion of Oliver F. Derby, supported by Patricia R. Derby, that the meeting proceed with the election of school district officers and town officers. The school district officers to be, namely:

- A member of the School Board for the ensuing three years
- A District Clerk for the ensuing three years
- A Moderator for the ensuing three years
- A Treasurer for the ensuing three years, from July 1, 1990

The follow transmittal was received from the Town Clerk giving the results of the election on March 13, 1990

At a legal meeting of the voters of the Town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 13 1990, the following votes of those present and qualified to vote for Marlborough School District officials, were taken and counted and the results of the election, as determined by the moderator, in the presence of the Clerk and other election officials, are hereby certified, sorted and counted said votes and after the counting was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number of votes for each person as follows:

NUMBER OF NAMES ON REGULAR CHECKLIST

TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST 11144
 REGULAR ABSENTS 367

MODERATOR (for three years) Irvin H. Gordon
 HAD 339 VOTES Elected
 HAD 17 VOTES

DISTRICT CLERK (for three years) Oliver F. Derby
 HAD 352 VOTES Elected
 HAD VOTES

DISTRICT TREASURER (for three years) Oliver F. Derby
 HAD 359 VOTES Elected
 HAD VOTES

MEMBER OF SCHOOL BOARD (three years) Robert J. Thibodeau
 HAD 221 VOTES Elected
 Corinne Bennett
 HAD 28 VOTES
 Susan Wheeler
 HAD 5 VOTES
 Manfredo Torelli
 2

Attest: Patricia R. Derby
 Town Clerk
 Attest: Oliver F. Derby
 School District Clerk

Voted favorably by acclamation on the motion of Oliver F. Derby, supported by Charlotte Crowell, that the meeting be adjourned, The meeting was adjourned at 0115 hours on March 14, 1990.

A true copy
 Attest: Oliver F. Derby
 District Clerk
 Attest: Oliver F. Derby
 District Clerk

Meeting called to order at 1935 hours, prevailing time, on March 8, 1990 by Moderator Irvin H. Gordon. The moderator announced that, if there was no objection, that the school staff and administration would be allowed to speak. He then declared the meeting open under Article 1.

Article 1. Voted favorably by acclamation on the motion of Corinne Bennett, supported by Elizabeth Gordon, that the district receive the reports of agents, auditors, committees and officers as printed in the annual report.

Article 2. Voted favorably by acclamation on the motion of Corinne Bennett, supported by John Fletcher, that Article 2 be adopted as printed in the warrant.

Article 3. A voice vote on the motion of John Fletcher, supported by Lawrence Robinson, that the District raise and appropriate the sum of \$110,000 for the purpose of replacing windows at Marlborough Elementary School; \$35,000 to be raised by taxation, \$75,000 to be appropriated by withdrawal from the capital reserve fund established in March 1989 for construction and renovations, was inconclusive. The moderator called for a division of the house. Eighty four voters were in favor of the motion and the voters who were opposed to the motion, realizing they were defeated, took their seats before they could be counted.

Article 4. Voted favorably by acclamation on the motion of Corinne Bennett, supported by Lawrence Robinson, that the District authorize the school board to transfer \$5,000 of its unencumbered funds, if any, remaining on hand at the end of the fiscal year, June 30, 1990, to the capital reserve fund established on March 9, 1989.

Russell Walton introduced a motion, supported by Robert Heald, that the meeting take up Article 6 before taking action on Article 5. A voice vote was taken on the motion and was declared inconclusive by the moderator. A division of the house was called for and the vote was forty five in favor of the motion and sixty opposed. The moderator declared the motion defeated.

Article 5. Voted favorably by acclamation on the motion of Elizabeth Gordon, supported by Lawrence Robinson, that the District raise and appropriate the sum of \$1,873,532 for the support of schools, for the payment of salaries of school district officers and agents, and for the payment of the statutory obligations of the district.

Article 6. No action was taken on this article as it was nullified by the action taken on Article 5.

Article 7. A division of the house was called for on a motion by John Fletcher, supported by Lawrence Robinson, that the District approve this resolution by show of hands and that the results be recorded and sent to the Governor and the legislative leadership. Eighty five voters were in favor of the motion and three voters were opposed.

Article 8. Elizabeth Gordon thanked all of the voters who were present for coming to the meeting and also expressed the thanks of the board and the district to Corinne Bennett for her year of service on the board and during the negotiations with the teachers.

John Fletcher thanked Dr. Larracey, the retiring Superintendent, for his many years of service to the District and to education. He then presented him with a gift from the school board.

Moderator Irvin Gordon thanked the voters for their courteous conduct during the sometimes emotional meeting.

Voted favorably by acclamation on the motion of Elizabeth Gordon, supported by John Fletcher, that the meeting be adjourned. The meeting was adjourned at 2150 hours.

Attest: Oliver F. Derby
 Oliver F. Derby
 District Clerk
 A true copy
 Attest: Oliver F. Derby
 District Clerk

Plodzik & Sanderson Professional Association
193 North Main Street Concord, N.H. 03301 (603) 225-6996

INDEPENDENT AUDITOR'S REPORT ON FINANCIAL PRESENTATION

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have audited the accompanying general purpose financial statements of the Marlborough School District and the combining and individual fund financial statements of the School District as of and for the year ended June 30, 1990, as listed in the table of contents. These financial statements are the responsibility of the School District's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

As described in Note 1B, the general purpose financial statements referred to above do not include the General Fixed Asset Account Group, which should be included to conform with generally accepted accounting principles. The amount that should be recorded in the General Fixed Asset Account Group is not known.

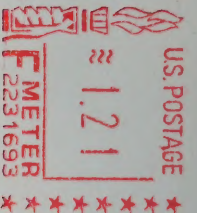
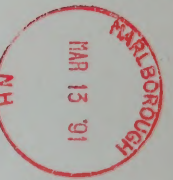
In our opinion, except that omission of the General Fixed Asset Account Group results in an incomplete presentation, as explained in the above paragraph, the general purpose financial statements referred to above present fairly, in all material respects, the financial position of the Marlborough School District at June 30, 1990, and the results of its operations and the changes in financial position of its nonexpendable trust funds for the year then ended, in conformity with generally accepted accounting principles. Also, in our opinion, the combining and individual fund financial statements referred to above present fairly, in all material respects, the financial position of each of the individual funds of the School District at June 30, 1990, and the results of operations of such funds for the year then ended, in conformity with generally accepted accounting principles.

Paul J. Muring
Paul J. Muring, CPA

FLODZIK & SANDERSON
Professional Association

November 26, 1990

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