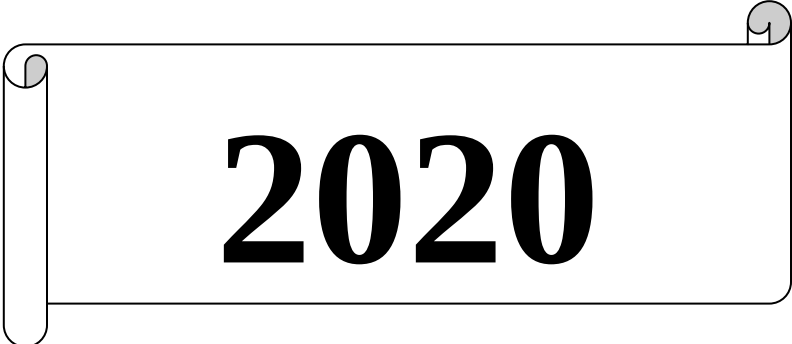


MARLBOROUGH, N H



2020

ANNUAL REPORT

TOWN OF MARLBOROUGH

Town Report Index

State & Town Political Representatives	2	Report of the Monadnock Advisory Commission	40
Board of Selectmen's Foreword	3	Report of the Department of Public Works	41
Town Officers/Employees	5	Report of the Fire Wards	42
General Information	7	Report of Marl-Harris Emergency Services	42
Holiday Schedule	8	Report of the Energy Subcommittee	43
2021 Town Warrant	9	Report of the Frost Free Library	44
Sample Official Ballot	11	Report of the Water and Sewer Department	45
Budget for Year 2021/MS-636	12	Report of the Recreation Committee	46
Tax Rate Pie Chart	18	2020 Town Meeting Minutes	47
Selectmen's Report	19	Vital Statistics	55
Treasurer's Report	20		
Tax Collector's Report/MS-61	23	Marlborough School District Report	
Town Clerk's Report	29		
Conservation Long Term Debt Schedule	29	District Report	58
Rural Development Loan Debt Schedule	30	Compliance Statement	63
Report of the Trustees of Trust Funds	30	Officers and Agents	64
Balance Sheet December 31, 2019	34	2021 Marlborough Graduates	64
Report of the Police Department	35	2021 State of New Hampshire School Warrant	65
Report of the Heritage Commission	37	2021 Local School Warrant	66
Report of the Land Use Boards	38	School Budget/MS-26	67
Report of the Recycling Transfer Center	38	Minutes of District Meeting	72
Report of the Cemetery Trustees	40	Report of School Treasurer	78

TOWN OF MARLBOROUGH
ANNUAL REPORT
Background Information

Township chartered in 1752 by the Masonic Proprietors' agent as
" Monadnock No. 5". Lots were drawn in 1762, and were first
settled two years later. The Town was incorporated in 1776.

Population 2079; Households 930
Location: Latitude 42 52' North, Longitude 72 12' West
Elevation above sea level: 730 feet
Area of Land: 20.5 square miles Water: 0.2 square miles

POLITICAL REPRESENTATIVES

United States Senators

Honorable Margaret Wood Hassan

324 Hart Senate Office Building
Washington DC 20510
Phone: 202-224-3324

1589 Elm Street, Third Floor
Manchester, NH 03101
Phone: 603-622-2204

Honorable Jeanne Shaheen

506 Hart Senate Office Building
Washington DC 20510
Phone: 202-224-2841

12 Gilbo Avenue, Suite C
Keene, NH 03431
Phone: 603-358-6604

United States Congresswoman-2nd NH District

Honorable Ann Kuster

320 Cannon House Office Building
Washington, DC 20515
Phone: 202-225-5206

18 North Main Street, Fourth Floor
Concord, NH 03301
Phone: 603-226-1002

Governor Chris Sununu

Office of the Governor
State House, 107 North Main Street
Concord, NH 03301
Phone: 603-271-2121

Executive Council, District 2 : Councilor Cinde Warmington

PO Box 2133
Concord, NH 03301
Phone: 603-271-3632

State Senator, District 10 : Senator Jay Kahn

Legislative Office Building, Room 102 33 North State Street
Concord, NH 03301
Office Phone: 603-271-2709

State Representatives for Marlborough

Lucius Parshall - District 10

81 Stone Pond Road
Marlborough, NH 03455
Phone: 603-876-3696

Jennifer M. Rhodes - District 15

PO Box 615
Winchester, NH 03470-0615
Phone: 603-762-8069

BOARD OF SELECTMEN'S FOREWORD

2020 was a year of courage and cooperation, sadness and sacrifice. The pandemic robbed us of many things that we take for granted and tested our patience. The Board of Selectmen would like to recognize our front-line workers who kept us safe and responded to our calls for assistance, as well as those who manned the Town Office, the public works department, water and sewer, library and the transfer station. Because of them, we were able to continue to conduct the business of the Town. We also thank the residents of Marlborough for their patience and understanding.

In spite of the Pandemic, or in the face of it, we have accomplished many significant things this year. We continued to focus on infrastructure, moving from the planning phase into the construction phase of water line improvements. This project consists of the replacement and new installation of distribution water system mains and services along Water Street, Granite Street, and Jewett Street. The work includes installation of approximately 3,200 feet of 8-inch ductile iron and HDPE water main, service line replacements, a water main river crossing on Water Street, approximately 180 feet of horizontal directional drilling adjacent to Jewett Street, fire hydrants, valves, curb stops, connections to the existing water distribution system, and other related improvements. This project also includes full width pavement resurfacing of Jewett Street. To date, the Granite Street and Water Street work, as well as the Water Street river crossing has been completed. The Jewett Street work will be completed in the spring.

This past fall, we issued a Request for Qualifications for a structural analysis of our stormwater systems located in the area immediately off the center of town. Several sections of this system are comprised of large granite slabs that may have been in place for over 100 years. Over the past several years, the granite has shifted, clogged or otherwise become

compromised due to tree root infiltration and silt causing sink holes and flooding. This project will be funded by a Clean Water State Revolving Fund (CWSRF) loan from the New Hampshire Department of Environmental Services (NHDES). When this analysis is completed, we will move forward with construction of improvements to the stormwater system.

In 2020, we began work to bring improved broadband services to every property in Marlborough. The Town, through its Broadband Committee established by the Board of Selectmen, has recently completed the negotiation of a Construction and Service Contract with Consolidated Communications, Inc. for the provision of a fiber to the premises network which will provide up to 1000 Mbps symmetrical upload and download speeds to all Marlborough properties. The total cost of this project is approximately \$1.7 million dollars of which \$965,500 will be funded by the Town through a bond. Principal and interest payments on the Bond are guaranteed by Consolidated resulting in no financial risk to the Town and no impact on property taxes. We would like to give special thanks to the members of the Broadband Committee, Jeff Miller, Cody Lee, Sue and Rich Jenkins and Bob Hill for their diligent work over the last several months in bringing this project from just a concept to reality.

Fundraising for the proposed addition to the Frost Free Library has been highly successful and is in its final stages. In the late summer the New Hampshire Attorney General's Office of Charities and Trusts notified the Library Trustees that, because the Library is a publicly owned building on publicly owned land, the Board of Selectmen would be responsible for the construction of the addition. The Board established a Building Advisory Committee chaired by Gina Paight to advise the Board and to oversee the planning and construction of the project. The Building Advisory Committee is comprised of representatives of the Library Trustees, the 150 Committee, the Friends of the Library and other Marlborough residents

with substantial construction experience. Our goal is to complete fundraising efforts and develop final construction plans for public bidding. We hope to be able to break ground for the project this spring or early summer pending approval of the project at Town Meeting.

This fall, Chief Chris Lyons announced his retirement from the Marlborough Police Department after more than 14 years of tireless service to the Town. The Board of Selectmen initiated a search for a new Chief which resulted in several impressive candidates. The Board chose Sergeant Zach Byam, one of our own, to succeed Chief Lyons. Zach has been a member of the Police Department for 7 years and during that time has shown himself to have the competency and temperament to lead the Department during these difficult times.

Last year's Town Meeting approved the lease/purchase of a Dump/Plow to replace an existing dump/plow that had seen over 25 years of service. The construction and assembly of the new truck was delayed due to the Pandemic but it finally arrived in late January and has taken its place in the Public Works Department fleet.

This Foreword began with our expression of gratitude to the people of Marlborough for their patience and understanding during the pandemic and we would like to end with an expression of hope that 2021 will see an end to it. Until the "all clear" is sounded, we will continue to conduct most public meetings via Zoom or in person only if there is enough space to socially distance appropriately. The Town Office will continue to be open on an appointment basis and other Town services will continue as usual. Once again, we are grateful to everyone for the patience and understanding that you have shown during this difficult year. We wish you all safety and good health in 2021.

TOWN OFFICERS/EMPLOYEES

BOARD OF SELECTMEN: Municipal Property Committee Water/Sewer Commissioners	Chairman:	Jane Pitt '23 Gina Paight '22 Earl Nelson '21	SEXTON:	David Fairfield
			WELFARE ADMINISTRATOR: DEPUTY:	Carrie Traffie Selectmen
			HEALTH OFFICER:	Michael Wilber
TOWN ADMINISTRATOR:		Ellen Smith	AUDITOR:	Vachon, Clukay & Co., PC
EXECUTIVE ASSISTANT:		David Graham	PLANNING BOARD: Chairman:	Craig Livingston '22 Robert Harris '22 Casper Bemis '23 Edward Goodrich, Jr. '23 Jane Pitt '23 Kathy Oliver
TOWN CLERK-TAX COLLECTOR:		Ellen Orkins '23		
DEPUTY TOWN CLERK-TAX COLLECTOR:		Michelle Talbot	Secretary:	
TOWN TREASURER: DEPUTY TREASURER:		Emily Mousette '21 Barbara Johnson		
MODERATOR: DEPUTY MODERATOR:		Robert E. Harris '22 David Fairfield '22	ZONING BOARD: Chairman:	Gene McDonald '21 Kim Wilcox '22 Keith Clouatre '22 Andre Jaeger '23
DIRECTOR OF PUBLIC WORKS HIGHWAY DEPARTMENT EMPLOYEES:		Craig Cashman Matthew Patnode Robert Choquette Harry Patnode Logan Patnode	Alternate: Secretary:	Kathy Oliver
TRUSTEES OF TRUST FUNDS: Chairman:		Robert Harris '22 Jeffrey Miller '23 Michael Krinsky '21	RECREATION COMMITTEE: Chairman:	Peter Switzer Hamilton Richardson Jeffrey Castor
CEMETERY TRUSTEES: Chairman:		Rianne Hartwell '22 Barbara Woodward '21 Jake Iselin '23	POLICE CHIEF: POLICE OFFICERS:	Zachary Byam Officer Stephen Nickerson
			Secretary:	Donna Potter
WATER-SEWER OPERATOR:		Justin Frazier	INSPECTORS: Building: Electrical: Plumbing:	Michael Wilber Hamilton Richardson Kent Breen
RECYCLING/TRANSFER CTR. EMPLOYEES: Manager:		David Aiken Mike Skiffington Christopher Batchelder Danni Lowell	HERITAGE COMMISSION: Chairman:	Richard Butler Jane Pitt '23 Frederick Mead '21
EMERGENCY MANAGEMENT DIRECTOR:		Cliff Warne		

TOWN OFFICERS/EMPLOYEES

FIRE CHIEF:

John Manning

DEPUTY FIRE CHIEF:

Matthew Patnode

FIRE WARDS:

John Manning '23

William Coutts '21

Robert Thomas '22

Matthew Patnode '22

FOREST FIRE WARDEN:

Michael Goodwin

DEPUTY FOREST FIRE WARDENS:

John Manning

Matthew Patnode

Robert Thomas

William Coutts

CONSERVATION COMMISSION:

Chairman:

Ira Gavrin

Marge Shepardson '22

George Iselin

JoEllen Switzer

Ernest Fowler

Mark Polifrone

Trent Boehmler

JOINT LOSS MANAGEMENT COMMITTEE:

Ellen Smith

Ellen Orkins

Craig Cashman

Kristin Readell

David Aiken

FROST FREE LIBRARY TRUSTEES:

Chair:

Teresa Horne '22

Gilda Goodrich '21

Merri J. Rayno '23

Honorary:

Rufus S. Frost V

Clergy:

Rev. Robert K. Sweet, Jr.

Board of

Selectmen:

Jane Pitt '23

Gina Paight '22

Earl Nelson '21

FROST FREE LIBRARY STAFF:

Director

Kristin Readell

Assistant

Jane Richards-Jones

Assistant

Nicole Demarest

Page

Jaiden Blanchard

SUPERVISORS OF THE CHECKLIST:

Robert Leahy '26

David Chase '22

Lizabeth McLaughlin '24

ADVISORY BUDGET COMMITTEE:

Jeffrey Miller '23

Beverly Harris '22

Glenn Parker '21

**NATURAL RESOURCES ADVISORY
COMMITTEE OF THE SOUTHWEST
REGION PLANNING COMMISSION:**

Marge Shepardson

GENERAL INFORMATION

TOWN OFFICE & POLICE STATION

LOCATION: 236 Main Street
MAILING ADDRESS: PO Box 487
Marlborough, NH 03455
WEBSITE: www.marlboroughnh.org

TOWN CLERK/TAX COLLECTOR: 876-4529

HOURS: Monday 9:00 am - 6:30 pm
Tues & Thurs. 9:00 am - 4:30 pm
Wednesday 9:00 am - 12:00 Noon
Friday 9:00 am - 2:00 pm

E-MAIL: townclerk@marlboroughnh.org

SELECTMEN'S OFFICE: 876-3751

HOURS: Monday 9:00 am - 4:30 pm
Tues & Thurs. 9:00 am - 4:30 pm
Wednesday 9:00 am - 12:00 Noon
Friday 9:00 am - 2:00 pm

E-MAIL: selectmen@marlboroughnh.org

POLICE DEPARTMENT: *For an emergency DIAL 911*
876-3311 for routine business
Cheshire County Dispatch 24 hours -
355-2000

HIGHWAY DEPARTMENT: 876-4401

LOCATION: 132 Jaffrey Road
MAILING ADDRESS: PO Box 487
Marlborough, NH 03455

FIRE DEPARTMENT: *For an emergency DIAL 911*

LOCATION: 149 Main Street
MAILING ADDRESS: PO Box 487
Marlborough, NH 03455

The Fire Company meets 1st Thursday of the month

RECYCLING/TRANSFER STATION: 876-4795

LOCATION: 158 Roxbury Road
MAILING ADDRESS: PO Box 487
Marlborough, NH 03455

HOURS: Wednesday 3:00 pm - 7:00 pm
Friday 8:00 am - 1:00 pm
Saturday 8:00 am - 3:00 pm

For information on Hazardous Waste Collection please visit
<https://ci.keene.nh.us/public-works/household-hazardous-waste-schedule>

FROST FREE LIBRARY: 876-4479

LOCATION: 28 Jaffrey Road
MAILING ADDRESS: PO Box 457
Marlborough, NH 03455

HOURS: Tues & Wed 2:00 pm - 8:00 pm
Thurs & Friday 10:00 am - 5:00 pm
Saturday 10:00 am - 1:00 pm

The Frost Free Library Board of Trustees meets the 2nd Saturday of the month at 8:30 am

WELFARE OFFICE: 876-3751 welfareadmin@marlboroughnh.org

GENERAL INFORMATION (continued)

Planning Board and Zoning Board

Meet 3rd Wednesday of month

Recreation Committee

Contact Chairman Peter Switzer 876-4549

Heritage Commission

Contact Chairman Richard Butler 876-3980

Conservation Commission

Contact Chairman Ira Gavrin 876-9318

Supervisor of the Checklist

Contact Town Clerk's Office 876-4529

Cemetery Trustees

Contact Rianne Hartwell 831-2386

Health Officer

Contact Michael Wilber 209-3053

Building, Electrical & Plumbing Permits

Contact Selectmen's Office 876-3751

Building Inspector Michael Wilber 209-3053

Electrical Inspector Hamilton Richardson 876-3470

Plumbing Inspector Kent Breen 313-9529

HOLIDAY SCHEDULE APRIL 2021 – MARCH 2022

The Town follows the State of New Hampshire Holiday Schedule
Town Offices will be **closed** on the following dates:

Memorial Day	Monday, May 31, 2021
Independence Day	Monday, July 5, 2021
Labor Day	Monday, September 6, 2021
Columbus Day	Monday, October 11, 2021
Veterans' Day	Thursday, November 11, 2021
Thanksgiving Day	Thursday, November 25, 2021
Day after Thanksgiving	Friday, November 26, 2021
Christmas Day	Friday, December 24, 2021
New Year's Day	Friday, December 31, 2021
Martin Luther King Jr Day	Monday, January 17, 2022
President's Day	Monday, February 21, 2022

2021 TOWN WARRANT

The inhabitants of the Town of Marlborough in the County of
Cheshire in the State of New Hampshire qualified to vote in
Town affairs are hereby notified that the Annual Town
Meeting will be held as follows:

Date: March 9, 2021 Article 1 Time: 1:00 pm – 9:00 pm
Date: March 16, 2021 Articles 2-16 Time: 7:00 pm
Location: Marlborough School Gymnasium
Details: 41 Fitch Court

Article 01 Ballot necessary Town Officers

To choose by ballot all necessary Town Officers for
the ensuing year.

Article 02 Broadband Bond

To see if the Town will vote to raise and appropriate
the sum of \$1,702,200 (gross budget) for the
purpose of furnishing, constructing and installing
facilities and equipment to make a broadband
network available in the town, with \$965,500 of such
sum to be raised through the issuance of bonds or
notes in accordance with the provisions of the
Municipal Finance Act, RSA 33:1 et seq., as
amended and with \$736,700 of such sum as a
donation from the broadband provider; to authorize
the Selectmen to apply for, obtain and accept
federal, state or other aid, gifts and donations, if any,
which may be available for said project and to
comply with all laws applicable to said project; to
authorize the Selectmen to issue, negotiate, sell and
deliver said bonds or notes and to determine the rate
of interest thereon and the maturity and other terms
thereof; and to authorize the Selectmen to take any
other action or to pass any other vote relative
thereto. Recommended by the Board of Selectmen
(3/5 ballot vote required)

Article 03 Operating Budget

To see if the Town will vote to raise and appropriate
the sum of Two Million Two Hundred Fifty Nine
Thousand Two Hundred Forty Five Dollars
(\$2,259,245) for general municipal operations. This
article does not include the appropriations contained
in special or individual articles addressed separately.
Recommended by the Board of Selectmen. (Majority
vote required)

Article 04 Police Cruiser Capital Reserve

To see if the Town will vote to raise and appropriate
the sum of Fifteen Thousand Dollars (\$15,000) to be
added to the Police Cruiser Capital Reserve Fund
previously established. Recommended by the Board
of Selectmen. (Majority vote required)

Article 05 Fire Equipment Capital Reserve

To see if the Town will vote to raise and appropriate
the sum of Ten Thousand Dollars (\$10,000) to be
added to the Fire Equipment Capital Reserve Fund
previously established. Recommended by the Board
of Selectmen. (Majority vote required)

Article 06 Highway Equipment Capital Reserve

To see if the Town will vote to raise and appropriate
the sum of Twenty Thousand Dollars (\$20,000) to be
added to the Highway Equipment Capital Reserve
Fund previously established. Recommended by the
Board of Selectmen. (Majority vote required)

Article 07 Road Maintenance Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added to the Road Maintenance Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 08 Reassessment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Twenty Four Thousand Dollars (\$24,000) to be added to the Town Reassessment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Article 09 Frost Free Library Addition and Renovation

To see if the Town will vote to raise and appropriate the sum of One Million Dollars (\$1,000,000) for the purpose of constructing an addition to and renovating the existing Frost Free Library building and to accept private funds raised by the Friends of the Frost Free Library, 150 Committee, specifically for this purpose, in the amount of One Million Dollars (\$1,000,000). This article is non lapsing per RSA 32:7 VI and will lapse either when the project is complete or December 31, 2024. No taxpayer money will be used for this project. Recommended by the Board of Selectmen (Majority vote required)

Article 10 Monadnock Family Services

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Seventy-Nine Dollars (\$2,579) for the purpose of funding Monadnock Family Services. Recommended by the Board of Selectmen. (Majority vote required)

Article 11 Southwestern Community Services

To see if the Town will vote to raise and appropriate the sum of One Thousand Six Hundred Twenty Four Dollars (\$1,624) for the purpose of funding Southwestern Community Services. Recommended by the Board of Selectmen. (Majority vote required)

Article 12 The Community Kitchen

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500) for the purpose of funding The Community Kitchen. Recommended by the Board of Selectmen. (Majority vote required)

Article 13 Home Healthcare, Hospice & Community Services

To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) for the purpose of funding Home Healthcare, Hospice & Community Services said funds to be designated to Age in Motion and Friendly Meals for Marlborough residents with the remainder for use at the discretion of Home Healthcare, Hospice & Community Services for Marlborough residents. Recommended by the Board of Selectmen. (Majority vote required)

Article 14 By Petition

By petition of 25 or more eligible voters of the town of Marlborough to see if the town will vote to urge that the New Hampshire General Court, which is obligated to redraw the maps of political districts

within the state following the federal census, will ensure fair and effective representation of New Hampshire voters without gerrymandering. Additionally, these voters ask the town of Marlborough to urge the NH General Court to carry out the redistricting in a fair and transparent way through public meetings, not favor a particular political party, to include communities of interest and to minimize multi-seat districts. The record of the vote approving this article shall be transmitted by written notice from town officials to Marlborough's state legislators, informing of the demands from their constituents within 30 days of the vote.

Article 15 To Hear Reports

To hear reports of Town Agents, Auditors, and Committees.

Article 16 To Transact Other Business

To transact any other business that may legally come before this meeting, or take any action thereon.

INSTRUCTIONS TO VOTERS:

To Vote: To vote for an individual candidate, make a cross (X) in the square box opposite the name of that candidate. To Vote by Write-In: – If you wish to vote for a candidate whose name does not appear on the ballot for a particular office, write the name on the blank write-in line provided for that office and make a cross (X) in the square box opposite the name of that candidate.

Selectman for Three Years Vote for One

Earl D. Nelson..... ☐
..... ☐

Cemetery Trustee for Three Years Vote for One

..... ☐

Library Trustee for Three Years Vote for One

Eduardo “Ed” Moura..... ☐
..... ☐

Trustee of Trust Funds for Three Years Vote for One

Michael R. Keating..... ☐
..... ☐

**Advisory Budget Committee Member for Three Years
Vote for One**

Glenn Parker..... ☐
..... ☐

Treasurer for 3 Years Vote for One

Emily Mousette..... ☐
..... ☐

Fire Ward for Three Years Vote for Two

William B. Coutts..... ☐
Michael L. Goodwin..... ☐
Craig Cashman..... ☐
..... ☐
..... ☐



New Hampshire
Department of
Revenue Administration

2021
MS-636

Proposed Budget

Account	Purpose	Article	Expenditures for period ending 12/31/2020	Appropriations for period ending 12/31/2020	Proposed Appropriations for period ending 12/31/2021
General Government					
0000-0000	Collective Bargaining		\$0	\$0	\$0
4130-4139	Executive	03	\$114,617	\$145,639	\$140,443
4140-4149	Election, Registration, and Vital Statistics	03	\$82,406	\$87,166	\$85,182
4150-4151	Financial Administration	03	\$42,684	\$43,325	\$43,980
4152	Revaluation of Property	03	\$7,507	\$6,750	\$13,625
4153	Legal Expense	03	\$49,211	\$29,600	\$29,600
4155-4159	Personnel Administration		\$0	\$0	\$0
4191-4193	Planning and Zoning	03	\$3,737	\$4,780	\$4,780
4194	General Government Buildings	03	\$70,526	\$71,205	\$84,105
4195	Cemeteries	03	\$20,156	\$23,038	\$20,727
4196	Insurance	03	\$36,516	\$39,212	\$36,853
4197	Advertising and Regional Association	03	\$4,122	\$4,122	\$4,115
4199	Other General Government		\$0	\$0	\$0
General Government Subtotal			\$431,482	\$454,837	\$463,410
Public Safety					
4210-4214	Police	03	\$412,830	\$381,507	\$364,539
4215-4219	Ambulance	03	\$27,836	\$30,020	\$30,000
4220-4229	Fire	03	\$65,159	\$67,104	\$71,885
4240-4249	Building Inspection	03	\$8,937	\$12,881	\$12,881
4290-4298	Emergency Management	03	\$1,131	\$2,792	\$2,302
4299	Other (Including Communications)	03	\$24,817	\$24,817	\$26,058
Public Safety Subtotal			\$540,710	\$519,121	\$507,665
Airport/Aviation Center					
4301-4309	Airport Operations		\$0	\$0	\$0
Airport/Aviation Center Subtotal			\$0	\$0	\$0
Highways and Streets					
4311	Administration	03	\$211,465	\$213,920	\$215,083
4312	Highways and Streets	03	\$235,585	\$241,068	\$237,118
4313	Bridges		\$0	\$0	\$0
4316	Street Lighting	03	\$9,348	\$8,000	\$9,500
4319	Other		\$0	\$0	\$0
Highways and Streets Subtotal			\$456,398	\$462,988	\$461,701



New Hampshire
Department of
Revenue Administration

2021
MS-636

Proposed Budget

Sanitation				
4321	Administration	\$0	\$0	\$0
4323	Solid Waste Collection	\$0	\$0	\$0
4324	Solid Waste Disposal	03	\$156,282	\$142,849
4325	Solid Waste Cleanup		\$0	\$0
4326-4328	Sewage Collection and Disposal		\$0	\$0
4329	Other Sanitation		\$0	\$0
Sanitation Subtotal			\$156,282	\$142,849
				\$158,818
Water Distribution and Treatment				
4331	Administration		\$0	\$0
4332	Water Services		\$0	\$0
4335	Water Treatment		\$0	\$0
4338-4339	Water Conservation and Other		\$0	\$0
Water Distribution and Treatment Subtotal			\$0	\$0
Electric				
4351-4352	Administration and Generation		\$0	\$0
4353	Purchase Costs		\$0	\$0
4354	Electric Equipment Maintenance		\$0	\$0
4359	Other Electric Costs		\$0	\$0
Electric Subtotal			\$0	\$0
Health				
4411	Administration		\$0	\$0
4414	Pest Control	03	\$260	\$200
4415-4419	Health Agencies, Hospitals, and Other	03	\$2,153	\$2,188
Health Subtotal			\$2,413	\$2,388
				\$2,823
Welfare				
4441-4442	Administration and Direct Assistance	03	\$16,176	\$30,875
4444	Intergovernmental Welfare Payments		\$0	\$0
4445-4449	Vendor Payments and Other		\$11,808	\$11,808
Welfare Subtotal			\$27,984	\$42,683
				\$30,374
Culture and Recreation				
4520-4529	Parks and Recreation	03	\$8,525	\$18,435
4550-4559	Library	03	\$82,603	\$101,400
4583	Patriotic Purposes	03	\$1,000	\$2,500
4589	Other Culture and Recreation	03	\$1,574	\$3,100
				\$17,735
				\$96,960
				\$1,500
				\$3,175



New Hampshire
Department of
Revenue Administration

2021
MS-636

Proposed Budget

Culture and Recreation Subtotal \$93,702 \$125,435 \$119,370 \$0

Conservation and Development

4611-4612	Administration and Purchasing of Natural Resources	03	\$2,995	\$2,900	\$2,628	\$0
4619	Other Conservation		\$0	\$0	\$0	\$0
4631-4632	Redevelopment and Housing		\$0	\$0	\$0	\$0
4651-4659	Economic Development		\$0	\$0	\$0	\$0
Conservation and Development Subtotal			\$2,995	\$2,900	\$2,628	\$0

Debt Service

4711	Long Term Bonds and Notes - Principal	03	\$33,396	\$33,396	\$33,231	\$0
4721	Long Term Bonds and Notes - Interest	03	\$7,897	\$7,897	\$6,788	\$0
4723	Tax Anticipation Notes - Interest		\$0	\$0	\$0	\$0
4790-4799	Other Debt Service	03	\$0	\$0	\$30,878	\$0
Debt Service Subtotal			\$41,293	\$41,293	\$70,897	\$0

Capital Outlay

4901	Land		\$0	\$0	\$0	\$0
4902	Machinery, Vehicles, and Equipment		\$30,878	\$35,000	\$0	\$0
4903	Buildings		\$0	\$0	\$0	\$0
4909	Improvements Other than Buildings		\$0	\$77,000	\$0	\$0
Capital Outlay Subtotal			\$30,878	\$112,000	\$0	\$0

Operating Transfers Out

4912	To Special Revenue Fund		\$0	\$0	\$0	\$0
4913	To Capital Projects Fund		\$0	\$0	\$0	\$0
4914A	To Proprietary Fund - Airport		\$0	\$0	\$0	\$0
4914E	To Proprietary Fund - Electric		\$0	\$0	\$0	\$0
4914O	To Proprietary Fund - Other		\$0	\$0	\$0	\$0
4914S	To Proprietary Fund - Sewer	03	\$178,800	\$213,207	\$213,207	\$0
4914W	To Proprietary Fund - Water	03	\$150,868	\$228,352	\$228,352	\$0
4918	To Non-Expendable Trust Funds		\$0	\$0	\$0	\$0
4919	To Fiduciary Funds		\$0	\$0	\$0	\$0
Operating Transfers Out Subtotal			\$329,668	\$441,559	\$441,559	\$0

Total Operating Budget Appropriations

\$2,259,245 \$0



New Hampshire
Department of
Revenue Administration

2021
MS-636

Proposed Budget

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)
4903	Buildings	09	\$1,000,000 \$0
		<i>Purpose: FFL Addition and Renovation</i>	
4909	Improvements Other than Buildings	02	\$1,702,200 \$0
		<i>Purpose: Broadband Bond</i>	
4915	To Capital Reserve Fund	04	\$15,000 \$0
		<i>Purpose: Police Cruiser Capital Reserve</i>	
4915	To Capital Reserve Fund	05	\$10,000 \$0
		<i>Purpose: Fire Equipment Capital Reserve</i>	
4915	To Capital Reserve Fund	06	\$20,000 \$0
		<i>Purpose: Highway Equipment Capital Reserve</i>	
4915	To Capital Reserve Fund	07	\$10,000 \$0
		<i>Purpose: Road Maintenance CRF</i>	
4915	To Capital Reserve Fund	08	\$24,000 \$0
		<i>Purpose: Reassessment CRF</i>	
Total Proposed Special Articles			\$2,781,200 \$0



New Hampshire
Department of
Revenue Administration

2021
MS-636

Proposed Budget

Account	Purpose	Article	Proposed Appropriations for period ending 12/31/2021 (Recommended) (Not Recommended)
4445-4449	Vendor Payments and Other	10	\$2,579 \$0
		<i>Purpose: Monadnock Family Services</i>	
4445-4449	Vendor Payments and Other	13	\$5,000 \$0
		<i>Purpose: Home Healthcare Hospice & Community Services</i>	
4445-4449	Vendor Payments and Other	11	\$1,624 \$0
		<i>Purpose: Southwestern Community Services</i>	
4445-4449	Vendor Payments and Other	12	\$2,500 \$0
		<i>Purpose: The Community Kitchen</i>	
Total Proposed Individual Articles			\$11,703 \$0



New Hampshire
Department of
Revenue Administration

2021
MS-636

Proposed Budget

Account	Source	Article	Actual Revenues for period ending 12/31/2020	Estimated Revenues for period ending 12/31/2020	Estimated Revenues for period ending 12/31/2021
Taxes					
3120	Land Use Change Tax - General Fund	03	\$0	\$694	\$5,000
3180	Resident Tax		\$0	\$0	\$0
3185	Yield Tax	03	\$10,727	\$9,271	\$8,000
3186	Payment in Lieu of Taxes	03	\$17,172	\$17,172	\$17,172
3187	Excavation Tax	03	\$2,012	\$2,012	\$500
3189	Other Taxes		\$0	\$0	\$0
3190	Interest and Penalties on Delinquent Taxes	03	\$45,516	\$53,000	\$42,000
9991	Inventory Penalties		\$0	\$0	\$0
Taxes Subtotal			\$75,427	\$82,149	\$72,672

Licenses, Permits, and Fees

3210	Business Licenses and Permits	03	\$795	\$500	\$600
3220	Motor Vehicle Permit Fees	03	\$403,376	\$407,762	\$409,500
3230	Building Permits	03	\$10,713	\$9,500	\$10,150
3290	Other Licenses, Permits, and Fees	03	\$3,432	\$4,000	\$3,800
3311-3319	From Federal Government		\$0	\$0	\$0
Licenses, Permits, and Fees Subtotal			\$418,316	\$421,762	\$424,050

State Sources

3351	Municipal Aid/Shared Revenues		\$43,184	\$43,184	\$0
3352	Meals and Rooms Tax Distribution	03	\$108,442	\$108,442	\$103,100
3353	Highway Block Grant	03	\$76,262	\$76,270	\$75,000
3354	Water Pollution Grant		\$0	\$0	\$0
3355	Housing and Community Development		\$0	\$0	\$0
3356	State and Federal Forest Land Reimbursement		\$0	\$0	\$0
3357	Flood Control Reimbursement		\$0	\$0	\$0
3359	Other (Including Railroad Tax)		\$3,474	\$0	\$0
3379	From Other Governments		\$0	\$1,300	\$0
State Sources Subtotal			\$231,362	\$229,196	\$178,100

Charges for Services

3401-3406	Income from Departments	03	\$32,546	\$40,000	\$33,820
3409	Other Charges		\$0	\$0	\$0
Charges for Services Subtotal			\$32,546	\$40,000	\$33,820



New Hampshire
Department of
Revenue Administration

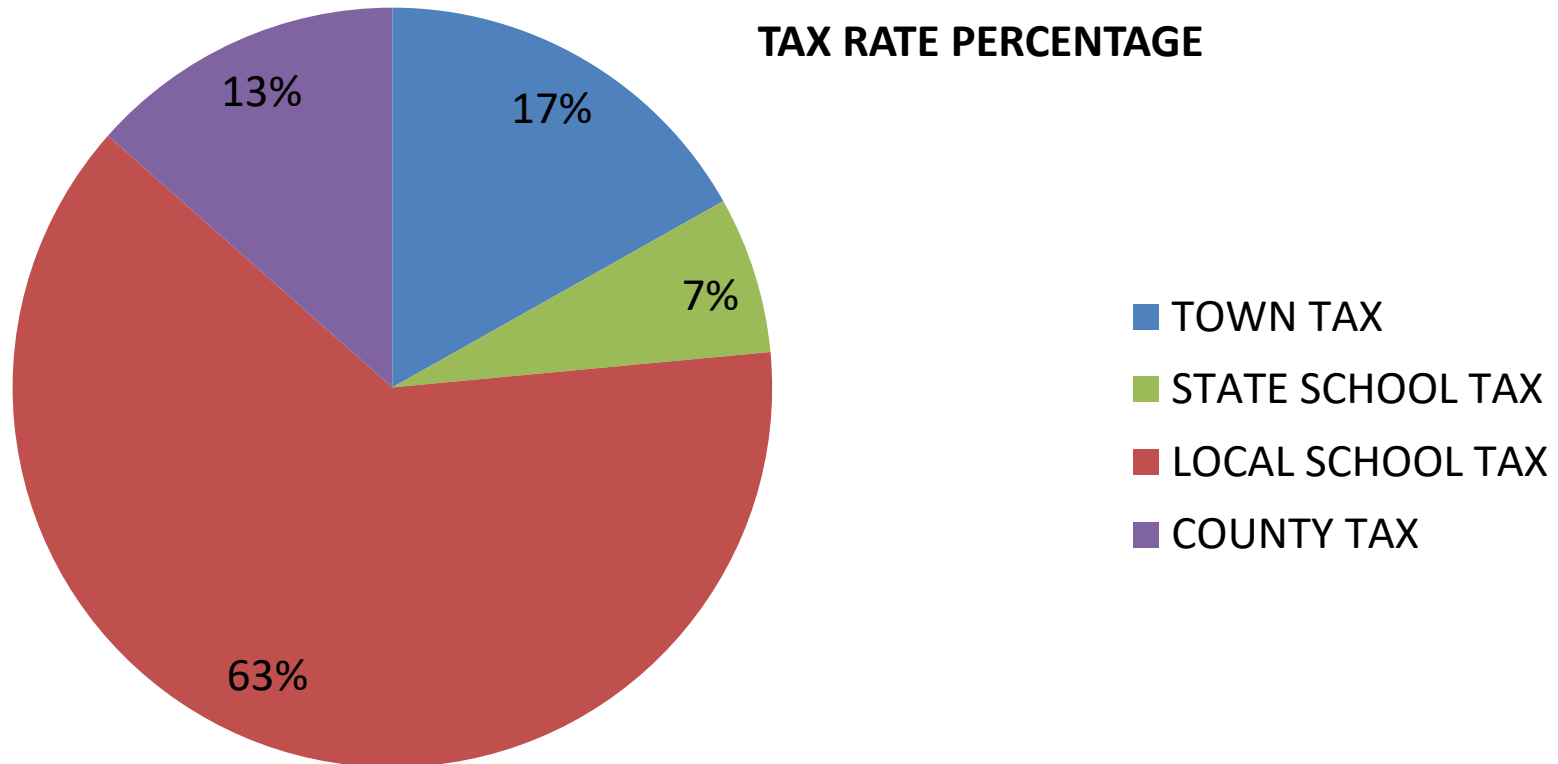
2021
MS-636

Proposed Budget

Miscellaneous Revenues			
3501	Sale of Municipal Property	\$1,800	\$1,800
3502	Interest on Investments	\$7,092	\$8,000
3503-3509	Other	\$40,522	\$35,000
	Miscellaneous Revenues Subtotal	\$49,414	\$44,800
			\$1,778,150
Interfund Operating Transfers In			
3912	From Special Revenue Funds	\$0	\$0
3913	From Capital Projects Funds	\$0	\$0
3914A	From Enterprise Funds: Airport (Offset)	\$0	\$0
3914E	From Enterprise Funds: Electric (Offset)	\$0	\$0
3914O	From Enterprise Funds: Other (Offset)	\$0	\$0
3914S	From Enterprise Funds: Sewer (Offset)	\$225,225	\$213,207
3914W	From Enterprise Funds: Water (Offset)	\$260,501	\$228,352
3915	From Capital Reserve Funds	\$0	\$0
3916	From Trust and Fiduciary Funds	\$5,405	\$5,405
3917	From Conservation Funds	\$0	\$0
	Interfund Operating Transfers In Subtotal	\$491,131	\$446,964
			\$459,416
Other Financing Sources			
3934	Proceeds from Long Term Bonds and Notes	\$0	\$0
9998	Amount Voted from Fund Balance	\$0	\$0
9999	Fund Balance to Reduce Taxes	\$208,000	\$0
	Other Financing Sources Subtotal	\$208,000	\$0
			\$965,500
	Total Estimated Revenues and Credits	\$1,506,196	\$1,264,871
			\$3,911,708

Item	Period ending 12/31/2021
Operating Budget Appropriations	\$2,259,245
Special Warrant Articles	\$2,781,200
Individual Warrant Articles	\$11,703
Total Appropriations	\$5,052,148
Less Amount of Estimated Revenues & Credits	\$3,911,708
Estimated Amount of Taxes to be Raised	\$1,140,440

2020 MARLBOROUGH TAX RATE BREAKDOWN



TOWN TAX	17%	\$5.30
STATE SCHOOL TAX	7%	\$2.10
LOCAL SCHOOL TAX	63%	\$19.83
COUNTY TAX	13%	\$4.24
TOTAL MUNICIPAL TAX RATE		\$31.47

2020 SELECTMEN'S REPORT
Information extracted from Form MS-1

<u>Taxable Land:</u>	<u>Acres</u>	<u>Value</u>
Land in Current Use	10155.86	729,345
Conservation Restriction	0.00	0.00
Discretionary Easements RSA79-C	3.66	232
Residential Land	1967.03	35,937,400
Commercial/Industrial Land	190.37	7,281,800
Total Taxable Land		\$ 43,948,777
Tax Exempt/Non-Taxable	265.30	2,927,604

<u>Taxable Buildings:</u>	<u>Value</u>
Residential	111,533,160
Manufactured Housing	1,765,400
Commercial/Industrial	16,261,640
Discretionary Preservation Easement	55,140
Total Taxable Buildings	\$ 129,615,340
Tax Exempt/Non-Taxable Buildings	8,638,840

Public Utilities: **\$ 3,400,060**

Valuation before exemptions: **\$ 176,964,177**

<u>Exemptions allowed:</u>	
Certain Disabled Veterans (1)	326,900
Blind Exemption (2)	30,000
Elderly Exemption (10)	146,480
Private School (1)	150,000
Solar Energy Exemption (4)	35,270
Total Exemptions Allowed	\$ 688,650

Net Evaluation for tax rate: **\$ 176,275,527**
Less: Public Utilities **\$ (3,400,060)**
Net Value for N.H. Educ. Tax **\$ 172,875,467**

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Services Division
2020 Tax Rate Calculation

TOWN/CITY: MARLBOROUGH

Gross Appropriations	2,423,053
Less: Revenues	(1,339,871)
Less: Fund Balance Used	(208,000)
Add: Overlay	8,311
War Service Credits	51,700

Net Town Appropriation	935,193
------------------------	---------

Approved Town/City Tax Effort	935,193
-------------------------------	---------

Town Rate
5.30

SCHOOL PORTION

Net Local School Appropriation	5,340,449
Less: Net Education Grant	(1,482,088)
Less: Locally Retained State Education Tax	(362,815)

Net Required Local Education Tax Effort	3,495,546
---	-----------

Local
School Rate
19.83

STATE EDUCATION TAXES

State Education Tax	362,815
Net Required State Education Tax Effort	362,815

State
School Rate
2.10

COUNTY PORTION

Due to County	746,696
Net Required County Tax Effort	746,696

County Rate
4.24

Total Property Taxes Assessed	5,540,250	TOTAL RATE 31.47
-------------------------------	-----------	-----------------------------------

**TOWN OF MARLBOROUGH
REVENUES, EXPENDITURES & ASSETS REPORT
AS OF DECEMBER 31, 2020**

Beginning Asset Balance

Checking/Sweeps	\$ 583,230.78
PDIP	\$ 1,453,519.92
TOTAL:	\$ 2,036,750.70

REVENUES:

Taxes	\$ 5,587,698.49
Clerk's Income	\$ 863,112.99
Water & Sewer	\$ 552,871.05
Checking Interest	\$ 120.61
PDIP Interest	\$ 6,971.17
Returned checks re-deposited	\$ 4,559.24
Voided checks	\$ 9,635.70
State of NH funds	\$ 108,441.60
Asset Management Grant	\$ 14,178.19

Total \$ 7,024,969.25

EXPENDITURES:

Orders Paid per Selectmen	
Paid to County	\$ 746,696.00
Paid to School	\$ 3,327,725.00
Returned checks	\$ 5,371.31

Total \$ 4,079,792.31

TRANSFERS

Transfer from General Fund(PDIP)	\$ 3,598,555.24
Transfer to Rec fund (one time)	\$ 595.00
Transfer to General Fund (PDIP)	\$ 2,143,070.90

YEAR TO DATE ASSET BALANCE **\$ 4,981,927.64**

End of Month Statement Balances:

NH Public Deposit Inv. Pool	\$ 5,006.75
Checking Account - Peoples United Bank	\$ 2,178,881.49
<u>Total:</u>	<u>\$ 2,183,888.24</u>

**TOWN OF MARLBOROUGH
GENERAL FUND PDIP
AS OF DECEMBER 31, 2020**

DATE	INCOME	EXPENSE	BALANCE
1/1/2019 BEGINNING BALANCE			\$1,453,519.92
1/3/2020 Purchase	\$215,000.00		\$1,668,519.92
1/9/2020 Redemption		\$100,000.00	\$1,568,519.92
1/23/2020 Redemption		\$100,000.00	\$1,468,519.92
1/29/2020 Redemption		\$150,000.00	\$1,318,519.92
1/31/2020 Interest	\$2,104.13		\$1,320,624.05
2/27/2020 Redemption		\$100,000.00	\$1,220,624.05
2/29/2020 Interest	\$1,647.29		\$1,222,271.34
3/12/2020 Redemption		\$50,000.00	\$1,172,271.34
3/25/2020 Deposit for Hemenway fund	\$26,672.09		\$1,198,943.43
3/25/2020 Redemption		\$175,000.00	\$1,023,943.43
3/31/2020 Interest	\$1,322.21		\$1,025,265.64
4/1/2020 Transfer to Hemenway PDIP		\$26,672.09	\$998,593.55
4/2/2020 Redemption		\$55,000.00	\$943,593.55
4/9/2020 Redemption		\$45,000.00	\$898,593.55
4/16/2020 Redemption		\$50,000.00	\$848,593.55
4/30/2020 Redemption		\$600,000.00	\$248,593.55
4/30/2020 Interest	\$666.77		\$249,260.32
5/31/2020 Interest	\$155.77		\$249,416.09
6/18/2020 Purchase	\$543,070.90		\$792,486.99
6/30/2020 Interest	\$230.56		\$792,717.55
7/9/2020 Purchase	\$1,000,000.00		\$1,792,717.55
7/16/2020 Purchase	\$325,000.00		\$2,117,717.55
7/23/2020 Redemption		\$150,000.00	\$1,967,717.55
7/30/2020 Redemption		\$300,000.00	\$1,667,717.55
7/31/2020 Interest	\$403.79		\$1,668,121.34
8/6/2020 Purchase	\$60,000.00		\$1,728,121.34
8/28/2020 Redemption		\$225,000.00	\$1,503,121.34
8/31/2020 Interest	\$228.04		\$1,503,349.38
9/3/2020 Redemption		\$100,000.00	\$1,403,349.38
9/10/2020 Redemption		\$30,000.00	\$1,373,349.38
9/17/2020 Redemption		\$40,000.00	\$1,333,349.38
9/24/2020 Redemption		\$220,000.00	\$1,113,349.38
9/30/2020 Interest	\$151.66		\$1,113,501.04
10/22/2020 Redemption		\$75,000.00	\$1,038,501.04
10/29/2020 Redemption		\$225,000.00	\$813,501.04
10/31/2020 Interest	\$54.20		\$813,555.24
11/12/2020 Redemption		\$713,555.24	\$100,000.00
11/30/2020 Interest	\$6.23		\$100,006.23
12/9/2020 Redemption		\$95,000.00	\$5,006.23
12/31/2020 Interest	\$0.52		\$5,006.75
12/31/2020 ENDING BALANCE			\$5,006.75

2020 TOTAL INTEREST EARNED **\$6,971.17**

Total Transferred In	\$2,143,070.90
Total Transferred Out	\$3,598,555.24

**TOWN OF MARLBOROUGH
WATER DEPARTMENT
AS OF DECEMBER 31, 2020**

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/20	Beginning Balance			\$ 324,325.96
	<i>Income:</i>			
	Water Dept. income	\$ 143,652.67		
	Interest & Penalty	\$ 2,941.95		
	Water Dept. service (fee)	\$ 34,749.53		
	Supp Water Dept. service fee	\$ 7,394.16		
	Other Water income	\$ 1,672.65		
	Water fixed base rate	\$ 62,800.96		
	Supp Water fixed base rate	\$ 13,354.65		
	Sale of Water Dept property	\$ 9,800.00		
	Total Revenues	\$ 276,366.57		
	<i>Expenditures:</i>			
	Payroll		\$ 23,019.64	
	Health insurance		\$ 10,163.98	
	Other insurance		\$ 110.61	
	Social Security		\$ 1,617.34	
	Retirement		\$ 2,936.57	
	Telephone		\$ 1,006.88	
	Water tests		\$ 1,820.00	
	Electricity		\$ 12,741.69	
	Pumphouse propane		\$ 399.06	
	Contract labor		\$ 11,685.00	
	Supplies		\$ 1,132.55	
	Postage		\$ 775.00	
	Maintenance/Repairs		\$ 17,696.26	
	Advertising		\$ 74.40	
	New water meters		\$ 3,999.00	
	Corrosion control		\$ 20,240.00	
	Bond principal & interest		\$ 32,649.33	
	Workshops/seminars		\$ 140.00	
	Water/Sewer vehicle maint		\$ 257.00	
	Water/Sewer vehicle		\$ 10,000.00	
	Water/Sewer vehicle gas		\$ 403.19	
	Total Expenditures:		\$ 152,867.50	
12/31/20	Balance in checking account			\$ 447,825.03

**TOWN OF MARLBOROUGH
SEWER DEPARTMENT
AS OF DECEMBER 31, 2020**

DATE	ITEM	INCOME	EXPENSE	BALANCE
1/1/20	Beginning Balance			\$ 396,415.29
	<i>Income:</i>			
	Sewer Dept. income	\$ 170,770.22		
	Interest & Penalty	\$ 2,468.64		
	Other sewer income	\$ 49,593.63		
	Non warranted sewer income	\$ 585.00		
	Total Revenues	\$ 223,417.49		
	<i>Expenditures:</i>			
	Payroll		\$ 22,284.72	
	Health insurance		\$ 9,547.51	
	Other insurance		\$ 99.35	
	Social Security		\$ 1,560.35	
	Retirement		\$ 2,617.55	
	Telephone		\$ 60.00	
	Electricity		\$ 214.36	
	Repairs & Maintenance		\$ 66.50	
	Equipment rental		\$ 250.00	
	Keene Treatment Plant		\$ 118,444.36	
	Contract labor		\$ 11,145.00	
	Asset Management Plan		\$ 10,244.99	
	Workshops/Seminars		\$ 99.00	
	Water/Sewer vehicle gas		\$ 166.75	
	Total Expenditures		\$ 176,800.44	
12/31/20	Balance in checking account			\$ 443,032.34

**TOWN OF MARLBOROUGH
HEMENWAY FUND
AS OF DECEMBER 31, 2020**

DATE	INCOME	EXPENSE	BALANCE
1/1/20 Beginning Balance			\$69,666.53
Annual Distribution	\$24,635.92		
Interest	\$162.97		
Total Income	\$24,798.89		
Distributions per Selectmen's Orders		\$35,581.04	
Void Check		0	
Total Expenses		\$35,581.04	
12/31/20 Year End Balance			\$58,884.38

**TOWN OF MARLBOROUGH
HERITAGE COMMISSION
AS OF DECEMBER 31, 2020**

DATE	INCOME	EXPENSE	BALANCE
1/1/20 Beginning Balance			\$249.42
Interest	\$1.81		\$251.23
12/31/20 Ending Balance			\$251.23

**TOWN OF MARLBOROUGH
CONSERVATION COMMISSION
AS OF DECEMBER 31, 2020**

DATE	INCOME	EXPENSE	BALANCE
1/1/20 Beginning Balance			\$14,219.72
Interest	\$88.85		\$14,308.57
12/31/20 Ending Balance			\$14,308.57

**TOWN OF MARLBOROUGH
RECREATION REVOLVING FUND
AS OF DECEMBER 31, 2020**

DATE	INCOME	EXPENSE	BALANCE
1/1/20 Beginning Balance			\$1,256.18
1/28/20 Transfer from General Fund	\$ 595.00		
11/4/20 SportsEngine credit	\$ 37.20		
Bulldog		\$ 905.72	
Jay Lepple		\$ 42.24	
Interest	\$0.38		
12/31/20 Ending Balance			\$940.80

**TOWN OF MARLBOROUGH
DEVAN FUND
AS OF DECEMBER 31, 2020**

DATE	INCOME	EXPENSE	BALANCE
1/1/20 Beginning Balance			\$5,304.25
Interest	\$33.24		\$5,337.49
12/31/20 Ending Balance			\$5,337.49



Tax Collector's Report

For the period beginning

Jan 1, 2020

and ending

Dec 31, 2020

This form is due **March 1st (Calendar Year) or September 1st (Fiscal Year)**

Instructions

Cover Page

- Specify the period begin and period end dates above
- Select the entity name from the pull down menu (County will automatically populate)
- Enter the year of the report
- Enter the preparer's information

For Assistance Please Contact:

NH DRA Municipal and Property Division

Phone: (603) 230-5090

Fax: (603) 230-5947

<http://www.revenue.nh.gov/mun-prop/>

ENTITY'S INFORMATION

Municipality: MARLBOROUGH

County:

CHESHIRE

Report Year:

2020

PREPARER'S INFORMATION

First Name

Ellen

Last Name

Orkins

Street No.

236

Street Name

Main Street

Phone Number

(603) 876-4529

Email (optional)

townclerk@marlboroughnh.org



New Hampshire
Department of
Revenue Administration

MS-61

Debits

Uncollected Taxes Beginning of Year	Account	Levy for Year of this Report	Prior Levies (Please Specify Years)		
			Year: 2019	Year: 2018	Year: 2017
Property Taxes	3110		\$307,932.45		
Resident Taxes	3180				
Land Use Change Taxes	3120		\$694.00		
Yield Taxes	3185		\$3,578.50		
Excavation Tax	3187				
Other Taxes	3189		\$56,187.29		
Property Tax Credit Balance			(\$2,926.04)		
Other Tax or Charges Credit Balance			(\$105.05)		

Taxes Committed This Year	Account	Levy for Year of this Report	Prior Levies		
			2019	2018	2017
Property Taxes	3110	\$5,531,115.25			
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185	\$14,458.41			
Excavation Tax	3187	\$2,012.34			
Other Taxes	3189	\$475,668.59			

Overpayment Refunds	Account	Levy for Year of this Report	Prior Levies		
			2019	2018	2017
Property Taxes	3110	\$2,966.23	\$2,962.57		
Resident Taxes	3180				
Land Use Change Taxes	3120				
Yield Taxes	3185				
Excavation Tax	3187				
Interest and Penalties on Delinquent Taxes	3190	\$2,696.44	\$17,631.26		
Interest and Penalties on Resident Taxes	3190				
Total Debits		\$6,028,917.26	\$385,954.98	\$0.00	\$0.00



New Hampshire
Department of
Revenue Administration

MS-61

Credits

Remitted to Treasurer	Levy for Year of this Report	2019	Prior Levies 2018	14-17
Property Taxes	\$5,096,279.88	\$194,041.50		
Resident Taxes				
Land Use Change Taxes		\$694.00		
Yield Taxes	\$10,736.14	\$3,578.50		
Interest (Include Lien Conversion)	\$2,696.44	\$17,631.26		
Penalties				
Excavation Tax	\$2,012.34			
Other Taxes	\$426,582.78	\$29,259.51		
Conversion to Lien (Principal Only)		\$140,632.62		
Discounts Allowed				

Abatements Made	Levy for Year of this Report	2019	Prior Levies 2018	14-17
Property Taxes	\$58,351.21	\$117.59		
Resident Taxes				
Land Use Change Taxes				
Yield Taxes				
Excavation Tax				
Other Taxes				
Current Levy Deeded				



Uncollected Taxes - End of Year # 1080	Levy for Year of this Report	2019	Prior Levies 2018	14-17
Property Taxes	\$390,197.78			
Resident Taxes				
Land Use Change Taxes				
Yield Taxes	\$3,722.27			
Excavation Tax				
Other Taxes	\$49,231.26			
Property Tax Credit Balance	(\$10,747.39)			
Other Tax or Charges Credit Balance	(\$145.45)			
Total Credits	\$6,028,917.26	\$385,954.98	\$0.00	\$0.00

For DRA Use Only

Total Uncollected Taxes (Account #1080 - All Years) **\$432,258.47**

Total Unredeemed Liens (Account #1110 - All Years) **\$243,411.47**



Lien Summary

Summary of Debits

	Prior Levies (Please Specify Years)			
	Last Year's Levy	2019	2018	14-17
Unredeemed Liens Balance - Beginning of Year		\$135,028.46	\$58,579.98	\$19,966.23
Liens Executed During Fiscal Year	\$150,980.50			
Interest & Costs Collected (After Lien Execution)	\$1,502.60	\$8,635.40	\$13,512.82	\$7,020.55
Total Debits	\$152,483.10	\$143,663.86	\$72,092.80	\$26,986.78

Summary of Credits

	Prior Levies			
	Last Year's Levy	2019	2018	14-17
Redemptions	\$20,494.58	\$48,042.62	\$40,128.99	\$12,291.67
Interest & Costs Collected (After Lien Execution) #3190	\$1,502.60	\$8,635.40	\$13,512.82	\$7,020.55
Abatements of Unredeemed Liens		\$185.84		
Liens Deeded to Municipality				
Unredeemed Liens Balance - End of Year #1110	\$130,485.92	\$86,800.00	\$18,450.99	\$7,674.56
Total Credits	\$152,483.10	\$143,663.86	\$72,092.80	\$26,986.78

For DRA Use Only

Total Uncollected Taxes (Account #1080 - All Years)	\$432,258.47
Total Unredeemed Liens (Account #1110 - All Years)	\$243,411.47



MARLBOROUGH (287)

1. CERTIFY THIS FORM

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Preparer's First Name

Ellen

Preparer's Last Name

Orkins

Date

Feb 12, 2021

2. SAVE AND EMAIL THIS FORM

Please save and e-mail the completed PDF form to your Municipal Bureau Advisor.

3. PRINT, SIGN, AND UPLOAD THIS FORM

This completed PDF form must be PRINTED, SIGNED, SCANNED, and UPLOADED onto the Municipal Tax Rate Setting Portal (MTRSP) at <http://proptax.org/nh/>. If you have any questions, please contact your Municipal Services Advisor.

PREPARER'S CERTIFICATION

Under penalties of perjury, I declare that I have examined the information contained in this form and to the best of my belief it is true, correct and complete.

Ellen Orkins
Preparer's Signature and Title

Town Clerk's Financial Report

Source of Revenue	2020	2019	2018
Motor Vehicle Permit Fees-2160 & E-Reg Fees *	394,702.69	404,547.79	398,863.94
Municipal Agent-Decal Fee-2140	8,553.00	8,742.00	8,547.00
Title Fees-2150	1,014.00	1,086.00	1,024.00
Transportation Improvement Fee	12,150.00	9,305.00	0.00
Dog License Fees, Town-2200 & E-Reg Fees *	2,706.00	2,558.25	2,501.35
Dog License Fees/State-2210	1,017.00	1,021.00	1,024.50
Vital Records-(Town & State)	1,050.00	1,495.00	1,090.00
Miscellaneous - (All other sources)	506,715.74	485,070.16	427,636.15
Total Collected	927,908.43	913,825.20	840,686.94
Total Remitted to Treasurer	927,908.43	913,825.20	840,686.94

* In March of 2020 a program change was made to have e-reg fees sweep directly to the provider of software.

By The Numbers	2020	2019	2018
MV Transactions	3031	3059	3020
Title Aps Processed/Collected	514	550	509
Dog Licenses Issued	488	496	523
Marriage Licenses	10	8	7
B-D-M Abstracts Issued	38	81	54

**Contact us by phone at 876-4529, by fax at 876-4703
or by email at townclerk@marlboroughnh.org**

Hours Open to the Public

Monday 9:00 AM - 6:30 PM

Tuesday and Thursday: 9:00 AM - 4:30 PM

Wednesday: 9:00 AM - 12:00 Noon

Friday: 9:00 AM - 2:00 PM

Online Motor Vehicle and Dog Licensing Renewals

You can renew your motor vehicle registrations and dog licenses online by visiting www.eb2.gov.com. You will need information found on your current motor vehicle registration or dog license to complete the process.

You will find links that will bring you to the eb2 web-site on the Town's website at www.marlboroughnh.org, Town Clerks page, bottom left hand corner.

You can obtain a quote for motor vehicle renewals at www.eb2.gov.com.

If you have any questions about the process please contact Ellen or Michelle at 876-4529 for answers to your questions.

CONSERVATION LONG TERM DEBT AS OF 12/31/2020

YEAR	IORIO EASEMENT	ALLEN CONSERVATION
2021	\$ 20,000.00	\$ 5,500.00
	\$ 400.00	\$ 400.00
2022		\$ 5,400.00
		\$ 300.00
2023		\$ 5,300.00
		\$ 200.00
2024		\$ 5,200.00
		\$ 100.00
2025		\$ 5,100.00
Totals	\$ 20,400.00	\$ 27,500.00

RURAL DEVELOPMENT LOAN DEBT SCHEDULE (Wells)

YEAR	PRINCIPAL	INTEREST	TOTAL
2021	\$ 30,436	\$ 15,293	\$ 45,729
2022	\$ 30,436	\$ 14,380	\$ 44,816
2023	\$ 30,436	\$ 13,467	\$ 43,903
2024	\$ 30,436	\$ 12,554	\$ 42,990
2025	\$ 30,436	\$ 11,641	\$ 42,077
2026	\$ 30,436	\$ 10,728	\$ 41,164
2027	\$ 30,436	\$ 9,815	\$ 40,251
2028	\$ 30,436	\$ 8,902	\$ 39,338
2029	\$ 30,436	\$ 7,988	\$ 38,424
2030	\$ 30,436	\$ 7,076	\$ 37,512
2031	\$ 30,436	\$ 6,162	\$ 36,598
2032	\$ 30,436	\$ 5,250	\$ 35,686
2033	\$ 30,436	\$ 4,336	\$ 34,772
2034	\$ 30,436	\$ 3,423	\$ 33,859
2035	\$ 30,436	\$ 2,510	\$ 32,946
2036	\$ 30,436	\$ 1,597	\$ 32,033
2037	\$ 30,408	\$ 685	\$ 31,093
TOTALS	\$ 517,384	\$ 135,807	\$ 653,191

REPORT OF THE TRUSTEES OF THE TRUST FUNDS

The attached MS-9 forms list all of the funds at tax basis values for all of the assets overseen by the Marlborough Trustees of the Trust Funds. In addition, the attached MS-10 form shows the investment portfolio and results for the Common and Cemetery Trust Funds.

As of December 31, 2020, the total market value of all of the Funds (Common Trust, Cemetery Trust, Capital Reserve and Expendable Funds) was \$3,714,507. The major contributors to the change from the December 31, 2019 balance of \$3,532,556 were additions of \$9,595, withdrawals of \$177,567, income of \$62,762 and change in market value of \$287,161.

Our Capital Reserve and Expendable Funds are invested in Money Market accounts and U.S. Treasury Bonds and Notes. For the year, net of additions and withdrawals, these two portfolios generated income of \$11,722 or a return of 1.38% and total net earnings of \$43,614 or a return of 5.12%. The benchmark fund is the Bloomberg Barclays Aggregate Bond Index fund which was 7.51%. The reason for our lower return was because we had more funds invested in U.S. Treasury Bonds in accordance with our investment policy and the State of New Hampshire.

The Common and Cemetery Trust Funds portfolio, net of additions and withdrawals, had income of \$51,040, change in market value of \$255,268, resulting in a net gain of \$306,308. The equity portion of that portfolio returned 17.39% (compared to a gain of 18.4 % for the S&P 500 and a gain of 8.28% for the MSCI EAFE Index.

The Common and Cemetery Trust Funds portfolio ended the year comprised of 51.5% domestic equities, 3.5% international equities, 1.7% Emerging Market Funds, 37.4% fixed income and 5.9% cash.

Respectfully Submitted

Robert Harris, Michael Krinsky, Jeff Miller



**Town of Marlborough, Common Fund
MS-9 for Year Ending December 31, 2020**

PRINCIPAL - ACCOUNT #8000006453											INCOME - ACCOUNT #8000006453					TOTAL	
ANNUAL TOTALS											ANNUAL TOTALS						
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/20	NEW FUNDS	UNREALIZE D G/L TO MV	GAIN/ LOSS	TRANSF/ EXPEND	BALANCE 12/31/20	BALANCE 01/01/20	Gross Income	Mgmnt Fees	Transf/ Income/ Exp		BALANCE 12/31/20
SCHOOL FUNDS																	
01/01/1884	School Fund, Asahel Collins	Trust	Educational Purposes	Common Investment	1.22%	32,253.21	-	3,296.58	22.67	-	35,572.46	547.67	654.55	(212.03)	(547.67)	442.51	36,014.97
12/30/1894	School Fund, WH Wilkinson	Trust	Educational Purposes	Common Investment	0.38%	9,883.81	-	1,012.26	7.07	-	10,903.14	167.83	200.82	(65.05)	(151.59)	152.01	11,055.15
01/01/1828	School Fund, Abijah Tucker	Trust	Educational Purposes	Common Investment	0.01%	370.22	-	37.91	0.26	-	408.39	6.29	7.53	(2.45)	(5.68)	5.69	414.08
01/01/1863	School Fund, Lydia Wyman	Trust	Educational Purposes	Common Investment	0.09%	2,250.23	-	230.46	1.61	-	2,482.31	38.21	45.73	(14.80)	(34.51)	34.63	2,516.94
01/01/1882	School Fund, Town	Trust	Educational Purposes	Common Investment	0.07%	1,776.45	-	181.95	1.26	-	1,959.66	30.16	36.09	(11.70)	(27.25)	27.30	1,986.96
EDUCATIONAL FUNDS																	
05/26/1946	Mabel C. Pease Educational Fund	Trust	Educational Purposes	Common Investment	1.62%	42,683.23	-	4,371.49	30.46	-	47,085.18	724.78	867.21	(280.90)	(654.63)	656.46	47,741.63
12/31/1984	Mabel M Ward School Fund	Trust	Educational Purposes	Common Investment	1.28%	33,626.97	-	3,443.98	24.01	-	37,094.96	571.00	683.19	(221.29)	(515.74)	517.17	37,612.12
04/03/1987	Omer M. Dumont Education Fund	Trust	Educational Purposes	Common Investment	0.35%	9,266.10	-	948.99	6.63	-	10,221.72	157.34	188.26	(60.97)	(142.11)	142.52	10,364.25
04/20/1959	Ray E Tarbox Memorial Fund	Trust	Educational Purposes	Common Investment	0.34%	8,914.38	-	911.13	6.27	-	9,831.78	151.36	180.92	(58.62)	(151.36)	122.30	9,954.07
05/31/1969	Charles B Knight Mem Tr Fund	Trust	Educational Purposes	Common Investment	0.32%	8,417.82	-	860.38	5.90	-	9,284.10	142.94	170.85	(55.35)	(142.94)	115.50	9,399.60
09/05/1950	Maria L. Kimball Education Fund	Trust	Educational Purposes	Common Investment	3.35%	88,109.39	-	9,097.97	66.44	-	97,273.81	1,586.20	1,799.06	(582.44)	(840.11)	1,962.71	99,236.51
05/15/1976	Chesham Sportsmens Club Fund	Trust	Educational Purposes	Common Investment	0.34%	8,571.29	-	946.88	7.43	-	9,525.60	656.00	186.28	(60.27)	-	782.02	10,307.62
09/25/2007	Ernest W. Frechette Scholarship Fund	Trust	Educational Purposes	Common Investment	8.47%	222,980.02	-	22,790.52	156.68	-	245,927.22	3,786.41	4,525.23	(1,465.89)	(3,786.41)	3,059.34	248,986.56
12/24/1894	Frost Free Library Fund	Trust	Library	Common Investment	0.85%	21,898.75	-	2,326.46	18.24	-	24,243.44	771.83	457.66	(148.08)	-	1,081.40	25,324.84
08/25/1950	Kate K David Lib BK Fund	Trust	Library	Common Investment	0.27%	6,645.39	-	655.87	5.31	-	7,306.56	576.88	134.29	(43.90)	(576.88)	90.39	7,396.95
09/05/1898	Albert P Frost Library Fund	Trust	Library	Common Investment	0.15%	3,662.63	-	408.48	3.19	-	4,074.31	317.95	80.37	(26.00)	-	372.32	4,446.62
12/02/1950	Kate K Davis Lib. BK & Gds Fund	Trust	Library	Common Investment	2.26%	55,612.32	-	5,488.81	44.54	-	61,145.67	4,827.62	1,123.84	(367.37)	(4,827.62)	756.47	61,902.13
11/06/1948	LR Atherton Library Fund	Trust	Library	Common Investment	0.14%	3,419.04	-	381.32	3.01	-	3,803.37	296.81	75.03	(24.28)	-	347.55	4,150.92
11/27/1985	Kate M Reid Frost Free Lib Fund	Trust	Library	Common Investment	0.29%	7,078.16	-	789.42	6.21	-	7,873.79	614.45	155.30	(50.24)	-	719.51	8,593.30
01/06/1948	M J Livingston Library Fund	Trust	Library	Common Investment	0.03%	732.52	-	81.69	0.62	-	814.84	63.60	16.10	(5.20)	-	74.49	889.33
02/20/1975	Rufus S Frost Mem'l Library Fnd	Trust	Library	Common Investment	0.34%	8,306.72	-	926.43	7.26	-	9,240.41	721.09	182.25	(58.97)	-	844.37	10,084.78
03/13/1978	Alice Bullock Lib Fund	Trust	Library	Common Investment	0.67%	16,613.46	-	1,852.86	14.52	-	18,480.84	1,442.19	364.50	(117.93)	-	1,688.77	20,169.61
01/01/1986	Reginald Mason Lib Fund	Trust	Library	Common Investment	0.46%	11,400.46	-	1,190.16	3.34	-	12,593.95	989.65	245.67	(79.80)	(500.00)	655.53	13,249.48
03/24/1988	Imra Richardson Frost Free	Trust	Library	Common Investment	0.13%	3,313.14	-	355.17	2.80	-	3,671.11	147.75	69.87	(22.60)	-	195.01	3,866.12
06/01/1982	Mary Lodge Frost Free Library Fund	Trust	Library	Common Investment	5.29%	137,323.27	-	(5,579.03)	(1.28)	(131,742.97)	(0.00)	4,447.53	145.68	(153.79)	(4,439.42)	(0.00)	(0.00)
01/14/1975	Ruth E Hemmenway Fund	Trust	Library	Common Investment	2.59%	66,275.21	-	7,122.99	55.85	-	73,454.04	3,136.56	1,401.27	(453.35)	-	4,084.48	77,538.52
02/01/1991	Russell Wallace Library Fund	Trust	Library	Common Investment	0.07%	1,661.34	-	185.31	1.46	-	1,848.11	144.22	36.46	(11.80)	-	168.87	2,016.98
11/13/1998	D. D. Fauteux in Mem of M. F. Page Frost Free Lib Fund	Trust	Library	Common Investment	0.16%	3,962.39	-	441.90	3.46	-	4,407.76	343.97	86.94	(28.12)	-	402.78	4,810.53
03/29/1999	Esther (Anne) Burlin Library Fund	Trust	Library	Common Investment	0.80%	20,761.82	-	2,205.64	17.29	-	22,984.74	731.75	433.90	(140.37)	-	1,025.28	24,010.02
05/01/2000	Helen Frost Library Fund	Trust	Library	Common Investment	0.20%	4,998.56	-	557.47	4.37	-	5,560.40	433.91	109.67	(35.47)	-	508.11	6,068.51
03/12/2001	Charlton MacVeagh Sr. & Diana MacVeagh Trust	Trust	Library	Common Investment	0.08%	2,055.27	-	229.22	1.80	-	2,286.29	178.42	45.11	(14.59)	-	208.93	2,495.22
01/01/2006	Alice Knight Memorial Trust Fund	Trust	Library	Common Investment	0.16%	3,947.05	-	440.19	3.46	-	4,390.70	342.63	86.60	(28.02)	-	401.21	4,791.91



**Town of Marlborough, Common Fund
MS-9 for Year Ending December 31, 2020**

PRINCIPAL - ACCOUNT #8000006453												INCOME - ACCOUNT #8000006453					TOTAL				
ANNUAL TOTALS												ANNUAL TOTALS									
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/20	NEW FUNDS	UNREALIZE D G/L TO MV	GAIN/ LOSS	TRANSF/ EXPEND	BALANCE 12/31/20	BALANCE 01/01/20	Gross Income	Mgmt Fees	Transf/ Income/ Exp	BALANCE 12/31/20					
TOWN FUNDS																					
01/01/1900	Charles C Ward Town Fund	Trust	Discretionary/Benefit of the Town	Common Investment	0.74%	17,414.34	-	2,041.01	16.01	-	19,471.36	2,474.81	401.51	(129.89)	-	2,746.43	22,217.79				
12/31/1961	Kate Reid Town Trust Fund	Trust	Discretionary/Benefit of the Town	Common Investment	0.71%	16,702.07	-	1,957.74	15.35	-	18,675.16	2,375.72	385.13	(124.61)	-	2,636.25	21,311.41				
12/01/1975	Farnum Memorial Fund	Trust	Police/Fire	Common Investment	14.74%	358,916.79	-	40,515.40	317.64	-	399,749.82	35,896.12	7,970.28	(2,578.58)	-	41,287.82	441,037.64				
12/17/1993	Edward Danielchick Town Fund	Trust	Discretionary/Benefit of the Town	Common Investment	1.22%	28,720.02	-	3,363.80	26.37	-	32,110.19	4,059.37	661.73	(214.09)	-	4,507.01	36,617.20				
04/01/2003	Milton E. & Phyllis K. Ellison Remembrance Fund	Trust	Discretionary/Benefit of the Town	Common Investment	1.65%	38,751.56	-	4,535.23	35.55	-	43,322.34	5,442.98	892.17	(288.65)	-	6,046.51	49,368.84				
01/01/1884	Jedediah T Collins Fund	Trust	Discretionary/Benefit of the Town	Common Investment	0.06%	1,649.70	-	178.09	1.39	-	1,829.18	85.73	35.03	(11.34)	-	109.42	1,938.60				
11/01/1975	Delevan C Richardson Fund	Trust	Discretionary/Benefit of the Town	Common Investment	1.38%	35,143.38	-	3,793.81	29.74	-	38,966.92	1,826.47	746.34	(241.44)	-	2,331.36	41,298.29				
02/08/1978	Marlborough Grange Fire Fund	Trust	Police /Fire	Common Investment	0.13%	3,299.41	-	356.20	2.80	-	3,658.41	171.48	70.08	(22.67)	-	218.89	3,877.30				
05/19/1982	Mary Lodge Fire Dept Fund	Trust	Police /Fire	Common Investment	5.52%	144,033.21	-	15,161.85	118.87	-	159,313.93	3,715.46	2,982.68	(964.95)	-	5,733.19	165,047.12				
05/13/1988	Omer Dumont Fire Dept Fund	Trust	Police /Fire	Common Investment	15.81%	402,523.93	-	43,453.47	340.69	-	446,318.08	20,919.95	8,548.27	(2,765.55)	-	26,702.68	473,020.76				
01/01/1900	Leroy Derby Fire Dept Fund	Trust	Police /Fire	Common Investment	0.65%	16,497.06	-	1,780.90	13.97	-	18,291.93	857.38	350.34	(113.33)	-	1,094.40	19,386.34				
AGED CITIZEN FUNDS																					
07/01/1936	Jennie Mason Aged Citizen Fund	Trust	Discretionary/ Benefit of the Town	Common Investment	0.17%	3,535.08	-	468.92	3.69	-	4,007.70	1,034.33	92.24	(29.84)	-	1,096.73	5,104.43				
07/25/1936	Chas Carlton Aged Citizen Fund	Trust	Discretionary/ Benefit of the Town	Common Investment	0.45%	10,215.44	-	1,224.13	9.60	-	11,449.17	1,713.25	240.80	(77.90)	-	1,876.15	13,325.32				
CHILDRENS HEALTH FUNDS																					
01/01/1900	John H Kimball	Trust	Hospital/Health Donation	Common Investment	4.16%	88,384.15	-	11,420.70	89.54	-	99,894.40	22,907.92	2,246.69	(726.86)	-	24,427.75	124,322.15				
01/01/1945	Fred D Hemenway School	Trust	Hospital/Health Donation	Common Investment	0.14%	3,331.13	-	374.11	2.93	-	3,708.17	314.41	73.59	(23.81)	-	364.18	4,072.35				
MISCELLANEOUS FUNDS																					
01/01/1927	Chas Ward Childrens Fd	Trust	Discretionary/Benefit of the Town	Common Investment	0.10%	1,971.02	-	262.66	2.05	-	2,235.72	588.42	51.67	(16.71)	-	623.39	2,859.11				
01/01/1891	Ministerial Fund	Trust	Ministerial	Common Investment	0.08%	2,004.18	-	209.21	1.64	-	2,215.04	34.49	41.15	(13.33)	-	62.31	2,277.35				
07/02/1951	Kate K Davis Marl Com Nurse Assoc	Trust	Hospital/Health Donation	Common Investment	3.83%	93,676.69	-	10,520.36	82.48	-	104,279.53	8,841.76	2,069.59	(669.55)	-	10,241.79	114,521.32				
11/16/1982	M Reynolds Mart Com Nurse Assoc	Trust	Hospital/Health Donation	Common Investment	0.07%	1,614.22	-	181.29	1.42	-	1,796.93	152.37	35.66	(11.54)	-	176.49	1,973.42				
01/01/1900	Old Torrent Vet Firemans Assoc	Trust	Discretionary/Benefit of the Town	Common Investment	0.41%	8,295.87	-	1,115.03	8.73	-	9,419.63	2,569.87	219.35	(70.96)	-	2,718.25	12,137.89				
01/01/1900	Marlborough Community Assoc.	Trust	Poor/Indigent	Common Investment	0.48%	11,420.43	-	1,311.40	10.29	-	12,742.11	1,358.71	257.98	(83.46)	-	1,533.22	14,275.34				
CEMETERY FUNDS																					
01/01/1900	Marlborough Cemetery	Trust	Cemetery Perpetual Care	Common Investment	14.74%	388,023.21	5,600.00	40,835.94	353.63	-	434,812.77	6,829.03	8,003.09	(2,587.33)	-	12,244.79	447,057.57				
TOTAL					100.0%	2,524,893.52	5,600.00	253,252.09	2,016.50	(131,742.97)	2,654,019.14	153,265.02	51,171.57	(16,668.04)	(17,343.92)	170,424.63	2,824,443.77				



**Town of Marlborough, Capital Reserve Funds
MS-9 for Year Ending December 31, 2020**

PRINCIPAL - ACCOUNT #8000006452												INCOME - ACCOUNT #8000006452					TOTAL		
ANNUAL TOTALS												ANNUAL TOTALS							
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/20	NEW FUNDS	UNREALIZED G/L TO MV	GAIN/ LOSS	EXPEND	FEES	BALANCE 12/31/20	BALANCE 01/01/20	Gross Income	Mgmt Fees	Transf/ Income/ Exp		BALANCE 12/31/20	
CAPITAL RESERVE FUNDS																			
02/28/1974	Hwy Equip Cap Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	3.23%	19,307.43	-	836.32	(16.75)	47.49	(55.56)	20,118.93	97.88	284.41	(5.11)	(47.49)	329.69	20,448.62	
01/01/1900	School Capital Reserve	Capital Reserve (RSA 34/35)	Educational Purposes	Common Investment	57.03%	341,414.75	-	14,759.77	(295.69)	838.16	(980.54)	355,736.45	1,057.48	5,019.17	(90.26)	(838.16)	5,148.24	360,884.69	
03/31/1991	Town Reassessment Cap	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	2.49%	14,900.71	-	497.28	(6.25)	(9,163.39)	(21.72)	6,206.62	57.25	113.30	(1.59)	(36.61)	132.35	6,338.97	
01/01/1998	Fire Equipment	Capital Reserve (RSA 34/35)	Police/Fire	Common Investment	12.94%	77,477.21	-	3,348.14	(67.09)	190.13	(222.43)	80,725.97	210.09	1,138.57	(20.48)	(190.13)	1,138.05	81,864.01	
01/01/2002	Police Cruiser Capital Reserve	Capital Reserve (RSA 34/35)	Police/Fire	Common Investment	4.39%	26,305.31	-	1,136.13	(22.76)	64.52	(75.48)	27,407.72	56.68	386.36	(6.95)	(64.52)	371.57	27,779.29	
01/01/2007	Sewer Capital Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	3.57%	20,866.64	-	923.82	(18.49)	52.46	(61.37)	21,763.06	569.02	314.15	(5.65)	(52.46)	825.06	22,588.12	
06/29/2005	Water Capital Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	2.40%	14,381.60	-	621.73	(12.46)	35.31	(41.30)	14,984.87	44.56	211.43	(3.80)	(35.31)	216.89	15,201.76	
01/14/2011	Rec Dept Cap Reserve	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	0.35%	2,076.33	-	90.08	(1.81)	5.11	(5.98)	2,163.73	13.46	30.63	(0.55)	(5.11)	38.43	2,202.16	
05/15/2015	Town of Marlborough Road Maint	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	12.73%	76,335.03	-	3,294.10	(66.01)	187.06	(218.84)	79,531.34	98.81	1,120.19	(20.15)	(187.06)	1,011.79	80,543.13	
03/01/2019	Transportation Improvement	Capital Reserve (RSA 34/35)	Capital Reserve (Other)	Common Investment	0.88%	5,290.63	3,995.00	292.14	(7.47)	12.95	(24.32)	9,558.93	2.70	123.56	(2.42)	(12.95)	110.88	9,669.81	
						-	-	-	-	-	-	-	-	-	-	-	-	-	
TOTAL						100.0%	598,355.64	3,995.00	25,799.51	(514.78)	(7,730.20)	(1,707.55)	618,197.62	2,207.93	8,741.78	(156.96)	(1,469.80)	9,322.95	627,520.57



**Town of Marlborough, Expendable Funds
MS-9 for Year Ending December 31, 2020**

PRINCIPAL - ACCOUNT #8000006488												INCOME - ACCOUNT #8000006488					TOTAL	
ANNUAL TOTALS												ANNUAL TOTALS						
DATE	TRUST NAME	TYPE	PURPOSE	HOW INVESTED	% OF TOTAL	BALANCE 01/01/20	NEW FUNDS	UNREALIZED G/L TO MV	GAIN/ LOSS	EXPEND	FEES	BALANCE 12/31/20	BALANCE 01/01/20	Gross Income	Mgmt Fees	Transf/ Income/ Exp		BALANCE 12/31/20
EXPENDABLE FUNDS																		
01/14/2011	HS Tuition Expendable	Expendable Trust (RSA 31:19-a)	Educational Purposes	Common Investment	94.49%	223,377.27	-	6,366.27	(122.71)	-	(724.38)	228,896.45	11,349.55	3,110.10	-	-	14,459.65	243,356.10
03/22/2010	Insurance Expendable	Expendable Trust (RSA 31:19-a)	Discretionary/Benefit of the Town	Common Investment	4.67%	11,046.97	-	314.85	(6.06)	-	(35.82)	11,319.94	561.36	153.83	-	-	715.19	12,035.13
01/01/1900	Pierce Sports Camp Expendable	Expendable Trust (RSA 31:19-a)	Discretionary/Benefit of the Town	Common Investment	0.84%	1,928.63	-	56.28	(1.09)	-	(6.41)	1,977.41	146.85	27.51	-	-	174.36	2,151.77
TOTAL					100.0%	236,352.87	-	6,737.40	(129.86)	-	(766.61)	242,193.80	12,057.76	3,291.44	-	-	15,349.20	257,543.00



Balance Sheet

Account	Description	Starting Balance	Ending Balance
Current Assets			
1010	Cash and Equivalents	\$334,515	\$237,156
	DRA Notes: TR=\$1,699,583		
1030	Investments	\$1,603,855	\$1,453,520
1080	Tax Receivable	\$371,221	\$312,205
	DRA Notes: MS61-\$368,393		
1110	Tax Liens Receivable	\$97,416	\$145,575
	Explanation: Net of allowance of \$68,000		
	DRA Notes: MS61=\$213,575		
1150	Accounts Receivable	\$3,325	\$3,325
1260	Due from Other Governments	\$0	\$0
1310	Due from Other Funds	\$170,172	\$1,318,991
1400	Other Current Assets	\$29,326	\$29,333
1670	Tax Deeded Property (Subject to Resale)	\$0	\$0
	Current Assets Subtotal	\$2,609,830	\$3,500,105
Current Liabilities			
2020	Warrants and Accounts Payable	\$75,219	\$84,252
2030	Compensated Absences Payable	\$0	\$0
2050	Contracts Payable	\$0	\$0
2070	Due to Other Governments	\$0	\$0
2075	Due to School Districts	\$1,618,388	\$1,092,725
2080	Due to Other Funds	\$340,190	\$1,576,682
2220	Deferred Revenue	\$0	\$2,995
2230	Notes Payable - Current	\$0	\$0
2270	Other Payable	\$0	\$0
	Current Liabilities Subtotal	\$2,033,797	\$2,756,654
Fund Equity			
2440	Non-spendable Fund Balance	\$29,326	\$29,333
2450	Restricted Fund Balance	\$3,050	\$0
2460	Committed Fund Balance	\$0	\$0
2490	Assigned Fund Balance	\$4,150	\$64,083
2530	Unassigned Fund Balance	\$539,507	\$650,035
	Fund Equity Subtotal	\$576,033	\$743,451

REPORT OF THE POLICE DEPARTMENT

The past year has brought several notable changes to your police department. In November, Chief Christopher J. Lyons announced his retirement after nearly fifteen years of service to the Town of Marlborough as Police Chief. Chief Lyons served as a law enforcement officer for over thirty years. We wish him the best in retirement and thank him for his service to our community and this department.

After the Marlborough Board of Selectmen conducted interviews of candidates seeking to fill this vacancy, I had the honor of being appointed to the position of Police Chief in January 2021. Many of you have known me since starting here as a Patrolman in September of 2013. For those of you I haven't met, I welcome you to wave me down on patrol or stop by our office to say hello. Administrative Assistant Donna Potter and Part-Time Officer Stephen Nickerson also play a vital role in our mission to provide your community with the quality service and protection it deserves. I thank them for the great work that they continue to do for our department. Filling several vacant officer positions with qualified, community-dedicated professionals will be one of our department's biggest priorities in 2021.

I would also like take a moment to recognize the sacrifices made by our residents during the last year as we have collectively fought COVID-19. It has been an unprecedented change to our way of life but our community has done a great job of coming together (while staying six feet apart). If you or anyone you know needs assistance of any sort (financial/employment, mental health, drug misuse, etc.), please reach out to us and we will help you find the resources you need.

The past year saw a reduction in our proactive policing statistics such as traffic stops and arrests. This was due to

several factors including being at less than full staff, fewer cars on the road, and limiting our close-contact interactions with the public for non-emergencies as part of our pandemic response. Throughout the coming year, I expect each of these to be mitigated as we carefully begin returning to "normal." Proactive, highly visible policing is one of our fundamental tools to promote traffic safety on our roadways and deter or interrupt more serious crimes being committed.

We continue to use our department Facebook page (www.facebook.com/marlboroughpd) to inform and engage our community. Feel free to "follow" us for timely and accurate police information. Continue to be wary of social media claims not corroborated by official sources. Note that we are best reached by phone (603-355-2000 for county dispatch and 603-876-3311 for our office) or email as listed on our website (www.marlboroughnh.org/police-department). Please don't rely on social media messenger for police assistance.

As always, I want to recognize the hard work and support we receive throughout the year from the Marlborough Board of Selectmen, Town Administrator, Town Clerk's Office, Marlborough Fire/Rescue, DiLuzio Ambulance, Marlborough DPW, NH State Police Troop C, and many others. We rely on all of our community partnerships to be successful in our mission. Thank you.

Submitted with appreciation,
Chief Zachary D. Byam

Marlborough Police Statistics
(Does not include calls handled by NH State Police)

Calls for Service	1199
Arrests	66
Investigated Cases	128

General Calls for Service

911 Hang-up Call	7
Abandoned Vehicle	14
Animal Complaint	70
Assist Ambulance	65
Assist Fire Department	28
Assist Motorist	16
Assist Other Agency	143
Be On the Lookout	5
Burglar Alarm	19
Call Back	28
Call Out	17
Citizen Requested Assistance	47
Civil Issue	28
Community Policing	21
Death (Untimely/Unattended)	1
Directed Patrol	17
Domestic Dispute (Non-Criminal)	17
Fingerprinting (Non-Criminal)	1
Juvenile Issue	30
Manner of Operation Complaint	72
Neighbor or Landlord/Tenant Dispute	20
Noise Disturbance	23
Paperwork Service	17
Parking Complaint	7

Property Lost or Found	25
Psychiatric Episode/Commitment	9
Road Obstruction/Hazard	40
Scam	9
Suicides Attempted/Completed	2
Suspicious Person/Vehicle/Activity	47
Trespass Notice/Complaint	19
VIN Check	19
Welfare Check	41

Criminal Investigations

Arrest on a Warrant	10
Assault	5
Conduct After an Accident	6
Disobeying an Officer	3
Disorderly Conduct	1
Domestic Violence	6
Drug Offenses	12
Endangering the Welfare of a Child	2
False Report to Law Enforcement	6
Felon in Possession of Firearm	1
Issuing Bad Checks	3
Possession of Child Sexual Abuse Images	2
Receiving Stolen Property	1
Sexual Assault of a Minor	1
Theft	16
Trespassing	1
Unlawful Possession of Alcohol	1
Vandalism	5
Violation of Protective Order/Conditions	4

Motor Vehicle

Parking Tickets	21
Citations	204
Warnings	571
Accidents (Reportable)	36
Accidents (Total)	60
Driving While Intoxicated	7
Open Container	3
Operating After Suspension	17
Habitual Offender	1

NH State Police Troop C Statistics for Marlborough 01/01/2020-12/31/2020

EVENT	#
Motorist Assist	7
Abandoned Vehicle	4
Road Obstruction	8
Suspicious Vehicle	6
Suspicious Person	7
Stolen Vehicle	1
Burglary	2
Animal Complaint	6
Missing Person	2
Hazardous Operator	24
Welfare Check	4
Criminal Threatening	1
Criminal Mischief	1
Request for Service	48

EVENT	#
Noise Complaint	2
Crash	19
Assist Other PD	12
Alarm	11
Suicidal Subject	1
911 Hang-Up	2
Theft	1
Assault	4
Domestic Disturbance	8
Medical Call (Responded)	3
TOTAL	184

REPORT OF THE HERITAGE COMMISSION

Our Mission: The Heritage Commission is dedicated to preserving and protecting those features of our community which are significant resources relative to our historic, cultural and aesthetic qualities; and to promoting the recognition and use of these resources for the benefit of present and future generations.

Planned and completed in 2020:

- The Meeting House site was mowed to keep the natural area looking good for the public to enjoy and a diseased apple tree was removed
- Plaques with historic information were cleaned at the Meeting House site and Bell Tower
- Other planned projects were put on hold due to the Covid-19 situation

Planned for 2021

- At the Meeting House & Town Pound site --- groundskeeping; cutting & removal of brush in several areas; planting an evergreen tree; resetting two granite posts at the barway
- At the Bell Tower --- applying preservative on multiple seat sections to resist weathering
- At the Webb Depot bridge --- brush removal (delayed from 2020)

Members: Richard Butler, Jane Pitt, Ted Mead

REPORT OF THE LAND USE BOARDS

The Planning Board and the Zoning Board of Adjustment had an active year, despite the challenges of the Covid19 pandemic.

In NH, the role of the Planning Board is to adopt, amend, and administer subdivision regulations, site plan review regulations, excavation regulations, and driveway regulations. The role of the Zoning Board is to hear appeals from administrative decisions, hear applications for special exemptions in the zoning ordinance, hear appeals for a variance from the terms in the zoning ordinance, and grant equitable waivers for dimensional requirements. This duty requires citizen members of the boards to balance the right of persons to use their property as they want while respecting the public good.

For the Planning Board, 2020 business included a boundary line adjustment and the following consultations: the construction of or addition to three decks/porches; a potential subdivision; site plan reviews for a wine manufacturing home-based business, a greenhouse operation, and an art/yoga studio, and a multi-purpose agriculture operation.

The Zoning Board of Adjustment heard consultations and applications for three special exceptions including the operation of a multi-purpose dog kennel/boarding/sitting/craft business, a home-based wine manufacturing business, an art/yoga studio and two variances, including the construction of a deck and the expansion of a porch.

Both boards will miss the hard work and knowledge of Natalie Reid, who has retired from the PB as a member and from the ZBA as an alternate. The ZBA will miss David Mousette, who retired as a member. The ZBA welcomed Keith Clouatre and Andrew Jaeger.

The chairs would like to thank those who exercised patience while we are learning how to meet remotely.

Craig Livingston, Chair, Planning Board
Gene McDonald, Chair, Zoning Board of Adjustment

REPORT OF THE RECYCLING TRANSFER STATION (RTC)

In the fall of 2019, the Coronavirus Pandemic swept an uncertain invisible path, from the West Coast toward our Eastern shores.

The 2020 Recycling/Transfer Center (RTC) activity began feeling the COVID-19 operational issues backlash in mid-January – and continued.

Based on our 2019 figures the Metal Container, Construction/Demolition (C/D) and Household Waste (HHW) tonnage started to ramp up at a near record rate. It appeared more residents began having additional home-time: all those secondary ‘should do’ ideas – cleaning out attics, cellars, spare room areas, garages, yard organizations, adjoining fields muck-outs, road side cleaning and up-date remodeling (re-roofing, tearing down sheds and additions became ‘top to do’ projects. Marlborough’s RTC became the ‘go to’ receptacle.

Our Brush & Burn Pile also became a very popular destination.

We welcomed you all, and applauded your hard work. These activities continued throughout the remaining months. There was no ‘measurement barometer’ to use on how much additional incoming volume we would receive.

At the three months mark the governing Select Board, in the interest of safety for all, suspended incoming recyclables through the main building windows. From March 18th until June 24th, we directed most all of those materials toward the Metal and HHW container (with the overflow going onto the C/D) to limit contact. The staff, (using Personal Protection Equipment (PPE) secured by Cliff Warne - our town Emergency Management Director), re-opened the windows in late June. Signage was posted attempting to educate all.

Even then, the 'through the gate' flows increased well into the remainder of the calendar year. Because of this, we exceeded the 2020 hauling costs - as budgeted.

We are a 'source separation' facility. Once back on-line, we continued to gain revenues from as many recyclable materials as possible in a safe and efficient manner.

A few other interesting RTC process changes occurred during this time period as well: First – we remind all that we are a Recycling Facility as well as a Transfer Center. We still attempt, strongly, to move all we can into the renewable/reusable streams using the aged equipment and ingenious flow patterns we currently have in place.

For those unfamiliar with our operation, the RTC captures aluminum cans (both as re-deemables and scrap), all manner of other scrap-metals (including various sized propane tanks), certain plastics, #8 newsprint, mixed paper, OCC corrugated cardboard (including brown grocery bags), good clothing and shoes, tires, clean glass (both as re-deemables and re-processed products) as well as electronics, fluorescents and certain bulbs and re-chargeable batteries. A few of these items require a small fee for disposal.

As an example of your paper recycling efforts, we saved over 200 trees - which used less energy. Fewer greenhouse gases were emitted into the atmosphere. Specifically, you've helped avoid about 40 tons of carbon dioxide headed skyward – the equivalent of removing 8 passengers' cars off the roadways for an entire year.

We re-held separate 'Free Tire and Appliance Days' (these items normally require a small fee otherwise). We also continued to offer two Hazardous Waste Disposal sessions at the Keene Recycling Center in conjunction with over twenty other surrounding communities.

In addition - we still allowed specific good, safe used items for the

'Share Shed' – A.K.A. as the 'Swap Shop' and 'Put N' Take' – not to be confused with the, as one resident called it, 'Pudding Cake'. We also saw a marked increase in these amounts all year as you residents cleaned out and updated.

On the down side, we are still unable to bale and ship the shiny, waxy, glossy cardboard (known as 'wet') – it still goes mixed, into the HHW container and is processed by Monadnock Disposal. Those who wish, can take that product to the Keene Recycling Center at no charge.

Now – our previous clothing collector – Planet Aid – pulled all their containers from Southern New Hampshire around our area. This left a void. We found another, more efficient vendor – ECOSMITH Recyclers, Inc. out of New Boston who are happy to serve those needs (See the container with specifics at the RTC).

Also – we are now able, thanks to a new member of the town as contact point, to move all our OCC cardboard, #8 news and assorted mixed paper to the Marcal Paper facility in Putney, Vt.

We would like to thank the Town Highway Department for all their assistance over the last few months – we work in conjunction and co-operation with each other.

Finally, our staff is dedicated, NHDES Certified and always attempts to answer your questions. We have appreciated all your patience and understanding over the last several months. We have come a long way – with, still, a challenging distance to go.

And note this - the new year, 2021, may bring some interesting changes the RTC will need your help enacting.

With respect and RTC employee wide thanks,
David Aiken – RTC Manager.

REPORT OF THE CEMETERY TRUSTEES

The Trustees would like to thank the following people for their services: David Fairfield, Sexton of the cemeteries; the Highway Department for emptying the trash barrels; and Rita Grace for having served faithfully for years in the position of the Cemetery Chair.

There were several stones that were repaired at Graniteville, Meetinghouse, and Pine Grove Cemeteries and there was an effort to clean up the remaining containers that are left on the graves after flowers have gone by.

We also planted some beautiful flowers, as always, prior to Memorial Day.

Respectfully submitted,

Rianne Hartwell, Chair
Jake Iselin
Barbara Woodward

REPORT OF THE MONADNOCK ADVISORY COMMISSION

The Monadnock Advisory Commission was created by State statute (RSA 227-D:4) and is charged to advise and guide the Department of Natural and Cultural Resources (formerly, the Department of Resource and Economic Development) on the managed lands on Monadnock, Gap and Little Monadnock Mountains. State law allows the Commission to accept tax deductible donations. MAC funds are a primary source for search and rescue supplies and equipment.

Members of the Commission include two representatives from each of the towns these mountains are part of, the Monadnock State Park manager, the Director of the Division of Parks and Recreation, the Director of the Division of Forests and Lands, and

the President of the Forest Society (Society for the Protection of New Hampshire Forests). Other guests include Antioch University MERE (Monadnock Ecological Research and Education) Project, Forest Society Recreation Manager, and Monadnock State Park volunteer coordinator.

Regular meetings are scheduled for the Spring and Fall, but the Commission met only once in 2020, due to limitations caused by the pandemic. The increase in outdoor exercise and recreation has increased the strain on the State Park resources at Monadnock, as it has on all state parks in New Hampshire. Many parks have lost significant amounts of revenue, but Monadnock managed to remain open throughout the year, which minimized losses locally. The Division of Parks and Recreation has been seeking reimbursement through the CARES act for losses and expenses caused by the COVID epidemic, but so far without success.

A reservation system for Monadnock State Park users was initiated this year, which according to staff reports is working very well. Visitation has been extremely high, and during peak times the State Park had to turn away visitors. This of course put strains on other trailhead parking lots, and many access points had to be closed to avoid overcrowding and overuse. High usage has resulted in additional wear on trails and resources, especially since Monadnock Trails Week had to be cancelled, as did most facility improvements, trail projects, volunteer work and retail operations. The number of rescues is down from 2019, but still higher than the years just previous to that. Rescue operations requiring litter carries were less than the previous three years.

Studies of the effect of over-use of Mount Monadnock and Mount Washington are still on hold, but the need of these studies is clearly recognized. Also clearly understood is the impact the increased use of Mount Monadnock, Gap Mountain and Rhododendron State Park has on all access points, and time and planning will be initiated to study those effects and plan on how to prepare for them. Timber harvesting planning and execution continues on several sites on lands surrounding these mountains,

with careful plans to limit their effect on recreation uses.

The members of the Monadnock Advisory Commission encourage input from the citizens of our towns regarding anything to do with the care of the mountains we are charged with helping to maintain. Please contact your representatives listed below.

Monadnock Advisory Commission Members and Contacts:

Ed Germain - Dublin
Peter Palmiotto - Antioch, MERE
Sterling Abram - Dublin
Phil Bryce - Director of Parks & Rec
Robin Peard Blais - (Chair) - Fitzwilliam
Scott Rolfe - Forests and Lands
Hiel Lindquist - Fitzwilliam
Wendy Weisinger - Forest Society
Ann Royce - Jaffrey
Carrie Deegan - Forest Society
John Smith - Jaffrey
Matt Scaccia - Forest Society Recreation Manager
Dan Rogalski - Marlborough
Will Kirkpatrick - State Park Manager
Polly Pattison - Marlborough
Logan Thorner - Assistant Park Manager
Donald Upton - Troy
Sarah Stewart - DNCR Commissioner
David Adams - Troy
Tara Blaney - Parks & Rec S. Region Supervisor

REPORT OF THE DEPARTMENT OF PUBLIC WORKS

2020 was a busy year for the Highway Department. At the end of 2019, Richard Patnode retired from the Town after 34 years of service. In April of 2020, the Town hired Robert Choquette to fill Rick's position.

On the equipment side, the Highway Department purchased a new 2021 International Dump/Plow Truck which has been in service since January 2021 replacing our Ford L8000 Dump/Plow Truck, in service since 1995. We replaced some small, aging equipment as well as a major and much needed upgrade to LED lighting at the garage on Jaffrey Rd.

Some of the highlights in operations for 2020 include replacing all the culverts on Granite St while Park Construction replaced the water lines, as well as ongoing tree work/paving to be able to keep the gravel roads passable.

The Highway Department wishes to extend a great deal of gratitude to Marge Shepardson and the Conservation Committee for the funds to facilitate the lighting upgrades to the garage.

Our department consists of 3 full time employees and 1 part time employee. We would like to thank the Selectmen and Town Administrator for their support and guidance during the challenging year that was 2020.

Respectfully Submitted,
Craig Cashman
Director of Public Works

REPORT OF THE FIRE WARDS

During the year 2020 we were dispatched to 269 calls. These included 2 major fires in town, as well as mutual aid to several surrounding towns for building fires.

Although COVID 19 impacted all aspects of our lives during 2020, Marlborough Fire Department continued to provide fire protection and medical first response in the Town. Members received increased PPE, and policies were implemented to ensure maximum safety of all responding members.

The Fire Wards have begun the process of replacing our 32-year-old pumper. We have met with several manufacturers' reps to help design this new apparatus. We will be submitting a grant application to FEMA for The Assistance to Firefighting Grant Program. There is a substantial amount of competition for these funds, but if successful, it could provide assistance in this purchase. Our expectation is that we will be coming to the Town next year requesting funding for this truck.

This fall, the department was saddened by the loss of Deputy Chief Steve Thomas to a sudden illness. Steve was the longest serving active member of the department with 44 years of service. In addition to Deputy Chief, he was also a long time Deputy Forest Fire Warden, as well as Fire Ward. Steve will be missed by all.

Due to his loss, the following are the new officers of the department:

Chief: John Manning
Deputy Chief: Matt Patnode
Captain: Will Coutts
Rescue Captain: Robert Diluzio
1st Lieutenant: Michael Goodwin

2nd Lieutenant: Robert Thomas
Rescue Lieutenant: Phylis Manning

We currently have 24 dedicated members. Any resident who has any questions about becoming a member, or is interested in joining, should contact any current member for details. We provide all of the required equipment and training.

We again extend our sincere appreciation to the Fire Company, Marl-Harris Emergency Services, Marlborough Police and Highway Departments, Selectmen and the community at large for their continued support and cooperation.

The Marlborough Fire Wards

John Manning
Robert Thomas
Matt Patnode
Will Coutts

REPORT OF MARL-HARRIS EMERGENCY SERVICES, INC

Dear friends and neighbors,

During all the challenges that this past year has brought upon the world and every one of us in our own ways, emergency response continues to be a vital service in Marlborough. Our First Responders have stepped up to the plate to continue to help people in need while working to prevent COVID transmissions. They've been diligently following the experts' guidelines and recommendations surrounding appropriate PPEs and distancing - not only to protect themselves, their family members, and their fellow responders, but also to safeguard those friends and neighbors needing their help. Kudos to all... keep up the great work!

Meanwhile, Marl-Harris Emergency Services is still here, committed to supporting the availability and delivery of this high quality, professional first aid and emergency care in Marlborough. Our efforts include:

- Reducing the burden to Marlborough taxpayers for the cost of DiLuzio Ambulance Service's contract each year since 2015 (it was \$23,000 in 2020).
- Providing financial support to Marlborough Fire & Rescue, so that our trained responders continue to be able to provide early emergency intervention until an ambulance arrives from Keene, or elsewhere.
- Helping to fund other costs associated with First Response Services as they arise.

As a 501c3 organization supported by your generous donations and endowments, we vow to continue to invest these funds wisely so as to continue for a multitude of years. We are grateful to those who have been able to help in these especially difficult times!

We encourage folks who are interested in what we do, or in joining us in our efforts, to reach out to any members on our Board of Directors.

Take care out there people... stay safe & well!

Phylis Manning, Chairman
Sue Bemis, Treasurer
Jan Spafford, Secretary
Joe Puleo
Elaina Waibel

REPORT OF THE MARLBOROUGH ENERGY COMMITTEE

In 2020 the Marlborough Energy Committee continued to provide information to town governing bodies to help conserve energy and save on our electric bills.

1. The Committee worked with Craig Cashman and the Selectmen to upgrade the lighting at the highway garage. The new lights use half the energy of the old ones. Switching to LEDs will save over \$600 a year and have a 2.6 year payback. Over the next ten years we are projected to save \$7755.

2. Community Power is a new option for towns to save money on their electricity bills by choosing one supplier for the whole town. The Energy Committee did a presentation to the Selectmen and will follow up with more information in 2021.

3. The Committee continues to work with Marlborough School on their lighting options and also helps monitor the solar panels, which provide some of the school's power and provide learning opportunities for the students.

4. Solarize Monadnock was ready to kick off their campaign in Keene and Marlborough in March 2020 but the event was put on hold due to the coronavirus. We hope to bring it back as soon as conditions allow public gatherings again.

Submitted by Marge Shepardson, chair
Committee members: Jerry Burns, Ira Gavrin, Ted Mead, Larry Robinson, Earle Spafford, Jennifer Zakrzewski

REPORT OF THE FROST FREE LIBRARY

1,372+ PUBLIC SERVICE HOURS
3,605 LIBRARY VISITS
1,241 USERS
101 TOTAL LIBRARY PROGRAMS ATTENDED BY 280 CHILDREN, 606 Adults
14,800 TOTAL PHYSICAL MATERIALS
2,597 Downloadable TITLES THROUGH NH STATE LIBRARY
DIGITAL AUDIO BOOKST, eBooks and Magazines 13 % increase over 2019
302 items lent across the state AND 187 borrowed THROUGH INTER LIBRARY LOAN
14,104 Check Outs – YES, PEOPLE STILL USE LIBRARIES & Read Books.
184 PUBLIC COMPUTER SESSIONS AND 431 WIFI SESSIONS
237 People Used the Upstairs Meeting Room

Circulation & Services Highlights -

- bundles of books about dinosaurs, horses, space, architecture, survival, grandparents and more.

Thanks to a generous patron we added two more “Smart Carts” to our collection for checking out STACKS of books.

- Thanks to Jane Powers, we kicked off Take n Make Bags of simple craft projects; card making, decorations, painting... We also participated in Dear Warrior Card Making Challenge and sent 223 greetings to active duty service people.
- Binge Bundles of DVDs – Comedy, Vintage Classics, Musicals, Game of Thrones, Durrell's in Corfu
- Patrons learned to use the Libby app for downloadable eBooks, audio, and magazines. The Libby app and the catalog link at <https://frostfree.org> to sign up for a library card, access the catalog and reserve titles or just to see what is new.
- We provided WIFI for Town Staff to attend certification training, Student to continue with Cornell University classes

while he worked out how to boost his signal at home, Hosted teleworkers in the parking lot for untold hours, scheduled critical computer use appointments for Employment, telehealth, Social connection and more. Scheduled Notary service appointments.

- Enjoyed 4 of 8 planned outdoor concerts in the Elizabeth Richards Series, Hosted Nancy Salwen's Music Together Family program outdoors on a few lovely mornings.

STAFF & VOLUNTEERS – Thanks to our amazing Friends of Frost Free, Monadnock Lions Club and the Marlborough community our Volunteer Hours INCREASED, 340 hours for the year, despite COVID. Volunteers like Dave Moran built us a sneeze guard for the circulation desk, Friends staffed an information desk during limited hours to help answer questions about masks, sanitizing and browsing the collection, Volunteers also helped us keep up with quarantine shelving and pulling reserves for Patrons and Interlibrary Loan

We are all looking forward to our turn for vaccines and to being in-person with our patrons as soon as it is safe to do so. Nicki will be reaching out by phone to story time families. Leave a message at the library if you'd like to hear from her for Reader's Advisory. Jane has been facilitating book group via Zoom, contact her at library@frostfree.org if you would like to find out the latest title. The book group's Top Title for 2020 was Akin by Emma Donaghue.

PROGRAMS PREVIEW – Book Group via Zoom, 3rd Wednesdays at 7 pm, Be sure to visit the Little Free Library on Main Street near the Community House, Thanks to the Monadnock Lions Club we have our first Little Free Library so take one, leave one and enjoy. SAVE THE DATE – Friday, March 5 at 11 am, Virtual Program through NH Humanities to Go, Description: Songs of Emigration; Stories & Irish Music with JordanTirrell-Wysocki. Visit the FaceBook page for more information @FrostFreeLibNH and watch for news on Frost

Free Grows, Marlborough's Seed Lending Library, join the facebook group at MarlboroughNH seed library or email Sadie Stehlik for more information
@marlboroughseedlibrary@gmail.com.

150 COMMITTEE

Finally! YOU DID IT, MARLBOROUGH! Although there was much skepticism about reaching this goal in the early days of the project, 150 Committee is thrilled and proud to announce that they have met the \$800,000 goal set forth for construction of accessible community program space and renovations to your historic library that has been serving the Marlborough community for more than 150 years. Every single donation, grant, pledge was an amazing part of this BIG picture project. We look forward to the next chapter with the Marlborough community at the heart of Frost Free. Watch for wish lists and additional opportunities to be part of creating library services into the future. It is never too late to give.

We have made some security enhancements to protect the building, its holdings, and the staff. We are grateful to Ellen Smith, Town Administrator, Craig Cashman, DPW, NHPrimex, Chief Byam and local contractors for their support and input as we worked through these issues.

Thank You, Kristin L. Readel, Director on behalf of the Staff, Trustees, Friends & Volunteers @FrostFreeLibNH

REPORT OF THE WATER AND SEWER DEPARTMENTS

2020 was another big year for the Marlborough Water and Sewer Department.

First, I would like to thank the former water and sewer operator Tony Cavaliere for doing such a great job in the Town of Marlborough. The asset management program that Tony has put into place played a crucial role in getting funding for the

water main upgrades that was started in the fall of 2020 and will resume in the spring.

The first phase of the water project is completed. This consisted of replacing the 8-inch cast iron main that ran through the Minnewawa Brook on Water St. with an 8-inch HDPE pipe that was directionally drilled under the river bed. Then 8-inch ductile iron pipe was installed up Granite St. connecting Water St. to Terrace St. This gives the water coming from the wells two directions to flow in order to fill the tank in the event of break.

In the spring time the project will resume with the second phase, which includes running an 8-inch Ductile iron main from Pleasant St. down Jewett St. and connecting to Main St.

Finally, the Town has been busy with other maintenance and upkeep. For example, the pump for well 4 was replaced and there were a few leaks that were repaired. The worst was on Water St. on September 17th. Also, with water quality and public safety being our number one concern we received no detects on our PFAS and PFOA samples collected in the fourth quarter. These chemicals have drawn a lot of attention throughout the state in the last few years and be get very expensive to treat for.

Moving forward, the department is still determined to keep looking for ways to increase the efficiency of The Town of Marlborough's water and sewer systems. Finding leaks, assessing the water and sewer systems, planning ahead on projects, and applying for grants, will ultimately increase the Town's ability to conserve our planets most important natural resource, all while saving the taxpayers money.

Respectively Submitted,

Justin Frazier

Water and Sewer Department

REPORT OF THE RECREATION COMMITTEE

Like every year the Marlborough Recreation Committee looks to be financially responsible all while providing the best possible activities and areas for the community members to utilize. This past year additional improvements to the town recreational facilities were made at no expense to the town:

- Additional electrical work at the upper ball field was provided by Hamblet Electric
- New batting cage at upper field completed- Jr. Swamp Bats
- Batting cage at lower field completed renovated- Jr. Swamp Bats
- Lower field public viewing benches were overhauled by an Eagle Scout from Troop 14 located here in Marlborough, NH
- A new flag pole was installed by the same Eagle Scout as part of their Eagle Scout project
- Allen Family Forest- trail markers and a outdoor kiosk in an effort to improve the outdoor education and clearer trail marking for the public to use part of another Eagle Scout project from Troop 14 to be completed spring of 2021

*Both Peter Switzer and Jeff Castor declined to take a stipend.

With the assistance of Troop 14 and the Boy Scouts of America in the past three years the Town of Marlborough has been the beneficiary of new picnic benches and grill boxes at the pavilion, refurbished benches at Stone Pond and lower playing athletic field, new flag pole in center field-lower field, a Veterans Memorial along with other cosmetic improvements to make the towns recreation areas look more attractive.

Obviously 2020 was an off year and expenditures were watched carefully not knowing what would take place all due to Covid-19. Fortunately, the Governor of NH opened up youth

activities in mid-June so our partners like the Jr. Swamp Bats along with other baseball programs were able to utilize the fields in a safe and appropriate manner following the state guidelines. For the most part the town pavilion has remained closed to the public open only for school functions. We will continue to monitor state guidelines as they pertain to town recreational activities for the winter, spring and summer for 2021.

Respectfully,

Peter Switzer

Jeff Castor

Ham Richardson

**Minutes of the Town Meeting
Town of Marlborough, New Hampshire
2020**

On Tuesday, March 10, 2020 at 1:00 pm Town and School District Moderator Edward Goodrich, Jr. called the meeting to order and announced that we would be operating under Warrant Article #1 for the Town and Warrant Article #1 for the School District:

Article 1: To choose by ballot all necessary Town Officers for the ensuing year.

The Moderator announced that the Town business meeting would begin at 7:00 pm.

At 1:00 PM the Moderator asked Janet Spafford to confirm that the ballot boxes are empty prior to locking and declared the voting polls now open for the Town of Marlborough and the Marlborough School District for election of Town Officials and School District Officials.

The casting of ballots ensued.

At 7:00 pm the Moderator thanked those in attendance for coming to the deliberative session of tonight's meeting. The Moderator announced that the polls for voting would remain open until 9:00 pm, and the Moderator led those present in the Pledge of Allegiance.

The Moderator read:

To the inhabitants of the Town of Marlborough, in the County of Cheshire, in said State, qualified to vote in Town and School affairs:

You are hereby notified and warned that the Annual Town Meeting and elections will be held at the Marlborough School Gymnasium in said Marlborough as follows:

Date: Tuesday, March 10, 2020 Time: 7:00 p.m.

Details: The polling area for questions to be decided by official ballot will be in the Gymnasium. The polls will be open from 1:00 p.m. until 9:00 p.m. to act on the following subjects to be considered upon the official ballot:

Article 01: Ballot necessary Town Officers

To choose by ballot all necessary Town Officers for the ensuing year.

The Moderator explained that Article 1 on the warrant was opened at 1:00 PM this afternoon and will continue until 9:00 PM this evening.

The Moderator introduced the Town residents that had helped out at the polls today:

Teresa Horne, Dave Moran, Janet Spafford, Judy Wilson, Rianne Hartwell, Pam Parish, Nancy Robbins, Bonnie DiBiccari and Deputy Moderator David Fairfield.

The Moderator had the officials at the head table introduce themselves: Town Administrator Ellen Smith, Selectman Gina Paight, Selectman Jane Pitt, Selectman Earl Nelson, and Town Clerk/Tax Collector Ellen Orkins.

Supervisors of the Checklist: Lizabeth McLaughlin, David Chase and Robert Leahy.

The Moderator introduced himself to those present; Moderator Ed Goodrich.

The Moderator stated that only registered voters in the Town of Marlborough would be allowed to speak this evening. There may be reasons for some that are not registered voters in Town to speak, and can do so with the permission of those present. The Moderator asked for a vote by those present for permission to speak for the following: Ellen Smith, Town Administrator; Tony Cavalliere, Water Operator; Christopher Lyons, Chief of Police; Zachary Byam, Sergeant, Marlborough Police.

Permission for the above named people to speak passed by a voice vote in the affirmative.

The Moderator read the rules for this evenings meeting to those present.

The Moderator moved to the remaining Warrant Articles:

Article 02: To see if the Town will vote to authorize the Selectmen to enter into a long-term lease/purchase agreement in the amount of \$150,000 payable over a term of 5 annual payments for the purchase of a Dump/Plow Truck, and to raise and appropriate the sum of \$35,000 for the first year's payment for that purpose. Recommended by the Board of Selectmen. (2/3 ballot vote required)

Moved: Earl Nelson Seconded: Gina Paight

Earl Nelson spoke to his motion.

Discussion ensued.

Finding no more questions the Moderator moved Article #2 to a ballot vote, instructing those present that they would be casting their paper ballot for Question A and instructed them to circle either yes or no and then deposit them into the ballot box. The Moderator stated that the box would be open for one hour.

Casting of the paper ballot ensued.

Jeff Miller was given the floor to speak to those present, providing an update to the library addition funding. Mr. Miller indicated that had been instructed to not accept any questions from the floor and updated those present to the fact that to date approximately \$650,000.00 has been raised. Mr. Miller also indicated that we have just received a challenge grant that will match gifts from the citizens of Marlborough dollar for dollar. If the money is raised we will be building in 2021.

Article 03: Operating Budget

To see if the Town will vote to raise and appropriate the sum of Two Million Two Hundred Twenty-Four Thousand Two Hundred Forty-Five Dollars (\$2,224,245) for general municipal operations. This article does not include the appropriations contained in special or individual articles addressed separately. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Jane Pitt

Seconded: Earl Nelson

Jane Pitt spoke to her motion.

Jane Pitt presented the budget to those present. She pointed out some highlights were that the Town had revised the Town's health plan with Health Trust and this will result in savings to the Town.

The Board has made the Deputy Town Clerk/Tax Collector position full time by combining two part time positions.

There has been some adjusting of percentages allocation from the water/sewer departments to bring those allocations more in line with where they should be.

This year the Town has instituted a stipend of \$3,000.00 for those full time employees that do not engage in the Town's health care plan.

This year the Town is providing both part-time and full-time employees with pay raises that are based on specific performance evaluations rather than across the board raises.

Discussion ensued.

Finding no more questions the Moderator asked for a voice vote on Warrant Article #3.

Warrant Article #3 passed by a voice vote in the affirmative.

Article 04: Police Cruiser Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Fifteen Thousand Dollars (\$15,000) to be added to the Police Cruiser Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight Seconded: Jane Pitt

Gina Paight spoke to her motion.

Discussion ensued.

Finding no further questions the Moderator asked for a voice vote on Warrant Article #4.

Warrant Article #4 passed by a voice vote in the affirmative.

Article 05: Fire Equipment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added to the Fire Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson Seconded: Gina Paight

Fire Chief John Manning spoke to the motion.

Discussion ensued.

Finding no further questions the Moderator asked for a voice vote on Warrant Article #5.

Warrant Article #5 passed by a voice vote in the affirmative.

Article 06: Highway Equipment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be added to the Highway Equipment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Jane Pitt econded: Gina Paight

Jane Pitt spoke to her motion.

Discussion ensued.

Finding no further questions the Moderator asked for a voice vote on Warrant Article #6.

Warrant Article #6 passed by a voice vote in the affirmative.

Article 07: Road Maintenance Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Twenty Thousand Dollars (\$20,000) to be added to the Road Maintenance Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson

Seconded: Gina Paight

Earl Nelson spoke to his motion.

Discussion ensued.

Finding no further questions the Moderator asked for a voice vote on Warrant Article #7.

Warrant Article #7 passed by a voice vote in the affirmative.

Article 08: Reassessment Capital Reserve

To see if the Town will vote to raise and appropriate the sum of Ten Thousand Dollars (\$10,000) to be added to the Town Reassessment Capital Reserve Fund previously established. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight

Seconded: Jane Pitt

Gina Paight spoke to her motion.

Finding no questions the Moderator asked for a voice vote on Warrant Article #8.

Warrant Article #8 passed buy a voice vote in the affirmative.

Article 09: Monadnock Family Services

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Seventy-Nine Dollars (\$2,579) for the purpose of funding Monadnock Family Services. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Gina Paight

Seconded: Earl Nelson

Gina Paight spoke to her motion.

Finding no questions the Moderator asked for a voice vote on Warrant Article #9.

Warrant Article #9 passed buy a voice vote in the affirmative.

Article 10: Southwestern Community Services

To see if the Town will vote to raise and appropriate the sum of One Thousand Seven Hundred Twenty-Nine Dollars (\$1,729) for the purpose of funding Southwestern Community Services. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Earl Nelson

Seconded: Jane Pitt

Earl Nelson spoke to his motion.

Finding no questions the Moderator asked for a voice vote on Warrant Article #10.

Warrant Article #10 passed buy a voice vote in the affirmative.

Article 11: The Community Kitchen

To see if the Town will vote to raise and appropriate the sum of Two Thousand Five Hundred Dollars (\$2,500) for the purpose of funding the Community Kitchen. Recommended by the Board of Selectmen. (Majority vote required)

Article 11: The Community Kitchen, continued:

Moved: Jane Pitt

Seconded: Gina Paight

Jane Pitt spoke to her motion.

David Durocher made the motion to amend the name of the article to be The Community Kitchen in the Spirit of Continuous Memory of Deloris Byron.

Seconded by Andrew Felegara.

David Durocher presented the Moderator with the requested change in writing.

David Durocher spoke to his motion to amend.

Finding no questions on the motion to amend the Moderator asked for a voice vote on whether to amend.

The motion to amend passed on a voice vote in the affirmative.

Finding no questions on warrant article #11 as amended, the Moderator asked for a voice vote on Warrant Article #11 as amended.

Warrant Article #11 as amended passed on a voice vote in the affirmative.

Article #12: Home Healthcare, Hospice & Community Services

To see if the Town will vote to raise and appropriate the sum of Five Thousand Dollars (\$5,000) for the purpose of funding Home Healthcare, Hospice & Community Services said funds to be designated to Age in Motion and Friendly Meals for Marlborough residents with the remainder for use at the discretion of Home Healthcare, Hospice & Community Services for Marlborough residents. Recommended by the Board of Selectmen. (Majority vote required)

Moved: Jane Pitt

Seconded: Earl Nelson

Jane Pitt spoke to her motion.

Finding no questions the Moderator asked for a voice vote on Warrant Article #12.

Warrant Article #12 passed buy a voice vote in the affirmative.

Article #13: Stormwater Infrastructure Planning

To see if the Town will vote to raise and appropriate the sum of Seventy Seven Thousand Dollars (\$77,000) (gross appropriation) for the purpose of storm water planning evaluations, to authorize the issuance of not more than Seventy Five Thousand Dollars (\$75,000) of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33); and, further, to authorize the Selectmen to issue and negotiate such bonds or notes and to determine the conditions and the rate of interest thereon; and, to further authorize the Selectmen to offset a portion of said appropriation by applying for Clean Water State Revolving Funds (CWSRF) it being understood that repayment of the loan funds may include up to 100% principal forgiveness in

the amount up to \$75,000 and the remainder to be offset through taxation. Recommended by the Board of Selectmen. (Requires a 2/3 ballot vote)

The Moderator announced that the time is not 8:28 and declared that the ballot box on Article #2 is closed.

Warrant Article #13:

Moved: Jane Pitt Seconded: Gina Paight

Jane Pitt spoke to her motion; explaining that this would be phase one of the storm water project and then turned the mic over to Town Administrator Ellen Smith for further explanation of the project.

Discussion ensued.

Finding no further questions the Moderator directed those in attendance to cast the YES/NO paper ballot for Question B and to circle either yes or no on that ballot and then cast them in the ballot box.

After the casting of the ballots was complete the Moderator selected a number of residents to count the ballots from both Warrant Article #2 and Warrant Article #13.

The results from the casting of YES/NO Question A: Warrant Article #2, the Highway Dump/Plow Lease/Purchase:

Ballots cast: 81 YES: 70 NO: 11
Warrant Article #2 passed by ballot vote.

The results from the casting of YES/NO Question B: Warrant Article #13, Stormwater Infrastructure Planning:

Ballots cast: 82 YES: 78 NO: 3 SPOILED: 1
Warrant Article #13 passed by ballot vote.

Article 14: By Petition

We the town of Marlborough hereby call upon our State and Federal elected representatives to enact carbon-pricing legislation to protect New Hampshire from the costs and environmental risks of continued climate inaction. To protect households, we support a Carbon Fee and Dividend approach that charges fossil fuel producers for their carbon pollution and rebates the money collected to all residents on an equal basis. Enacting a Carbon Cash-Back program decreases long-term fossil-fuel dependence, aids in the economic transition for energy consumers, and keeps local energy dollars in New Hampshire's economy. Carbon Cash-Back has been championed by US economists (Jan 17, 2019 WSJ) as the most effective and fair way to deliver rapid reductions in harmful carbon emissions at the scale required for our safety. We expect our representatives to lead in this critical moment for the health and well-being of our citizens and for the protection of New Hampshire's natural resources upon which we all rely. The record of the vote approving this article shall be transmitted by Marlborough's Select Board, within 30 days of this vote. (Submitted by petition)

Moved: Marge Shepardson Seconded: Ted Mead

Marge Shepardson spoke to her motion. Marge stated she wished to amend the language in the article. Ada Kerman seconded the motion to amend. Marge Shepardson presented the Moderator with the language of the amendment in writing.

The amendment changed the last sentence of the petition warrant article as follows:

The record of the vote approving this article shall be transmitted by written notice to Marlborough's state legislators, to the Governor of New Hampshire, to Marlborough's congressional delegation, and to the President of the United States, informing them of the instructions from their constituents, by Marlborough's Select Board, within 30 days of this vote.

Marge Shepardson spoke to her motion to amend.

Finding no questions on the motion to amend the Moderator asked for a voice vote on whether to amend.

The motion to amend passed on a voice vote in the affirmative.

Marge Shepardson spoke to her motion as amended.

Discussion ensued.

The Moderator interrupted the discussion on warrant article #14 to state that the time was 9:00 pm and after determining that there were no voters waiting to vote he closed the polls.

The Moderator returned to warrant article #14 as amended.

Finding no further questions on warrant article #14 as amended, the Moderator asked for a voice vote on Warrant Article #14 as amended.

Warrant Article #14 as amended passed on a voice vote in the affirmative.

Article 15: To Hear Reports

To hear reports of Town Agents, Auditors and Committees

Moved: Gina Paight

Seconded: Jane Pitt

Gina Paight spoke to her motion and directed those present to the 2019 Annual Report for all reports.

Discussion ensued.

Finding no questions the Moderator asked for a voice vote on Warrant Article #15.

Warrant Article #15 passed buy a voice vote in the affirmative.

Article 16: To Transact Other Business

Discussion ensued.

Motion to adjourn the business portion of the meeting:
Earl Spafford Seconded: Earl Nelson

Finding no questions the Moderator asked for a voice vote on Warrant Article #16.

Warrant Article #16 passed buy a voice vote in the affirmative.

Return to Article 1 for the counting of the ballots.

The results of the votes:

Selectman for Three Years, Vote for One: Jane Pitt 106

Selectmen for One Year, Vote for One: Earl Nelson 120

**Cemetery Trustee for Three Years, Vote for One:
Jake Iselin 132**

**Library Trustee for Three Years, Vote for One:
Merri J. Rayno 123**

Trustee of Trust Funds for Three Years, Vote for One:
Jeff Miller 125

Fire Ward for Three Years, Vote for One:
John A. Manning 129

Advisory Budget Committee Member for Three Years, Vote for One: Jeff Miller 123

Advisory Budget Committee Member for One Year, Vote for One: Glenn Parker 119

Supervisor of the Checklist for Four Years, Vote for One:
Lizabeth McLaughlin 118

Supervisor of the Checklist for Six Years, Vote for One:
Robert Leahy 122

Moderator for Two Years, Vote for One: Robert E. Harris 122

Town Clerk/Tax Collector for three years, Vote for One:
Ellen Orkins 126

Names on the checklist at the beginning of the day: 1621
Election Day registrations: 1
Total ballots cast: 136

The meeting was adjourned at 10:15 pm.

Respectfully Submitted,

Ellen J. Orkins
Town Clerk/Tax Collector



VITAL STATISTICS

BIRTHS 2020



<u>Date</u>	<u>Child's Name & Place of Birth</u>	<u>Parents name</u>	<u>Date</u>	<u>Childs Name & Place of birth</u>	<u>Parents name</u>
01/17/2020	Leah Sofia jordan Lebanon NH	Devin Jordan Alyssa Barker-Jordan	12/15/2020	Flynn Walker Pierce Lebanon NH	Cory Pierce Jessica Verhey
03/16/2020	Sorynn Mae Parrott Keene NH	Jarred Parrott Sara Mackenzie	12/17/2020	Makenna Jade McDonald Keene NH	Hunter McDonald Brittany Jones
09/14/2020	Kora Leilani Lewis Peterborough NH	Kim Lewis Danielle Lewis	12/28/2020	Emmaleigh Margaret Price Keene NH	Ian Price Sabrina Price
11/02/2020	Finley John Symonds Blonshine Peterborough NH	Patrick Blonshine Sarah Symonds			

MARRIAGES 2020

<u>Date</u>	<u>Persons</u>	<u>Residence</u>
04/03/2020	Craig A. Patch Erin E. Dallas	Marlborough Marlborough
05/23/2020	Jacob R. Schillinger Kristina E. McGuirk	Marlborough Marlborough
05/30/2020	Juliana E. Proctor Michael D. McDonough	Marlborough Lee
06/13/2020	Lauren L. Maynard Cliff A. Lasalle	Marlborough Marlborough



<u>Date</u>	<u>Persons</u>	<u>Residence</u>
07/03/2020	Brandon T. Richards Theresa I. Praska	Marlborough Marlborough
10/03/2020	Ellen M. Corindia Leif E. Moore	Marlborough Marlborough
12/12/2020	Emersyn A. Blanchard Sebastian S. Guilbeault	Marlborough Marlborough

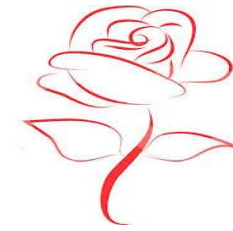




CEMETERIES IN MARLBOROUGH

Estey
Pine Grove
Graniteville

Meetinghouse
East Cemetery
Mt. Calvary



RESIDENT DEATHS 2020

DATE	NAME	PLACE	DATE	NAME	PLACE
01/05/2020	Barbara Jean McDonald	Marlborough	08/16/2020	Catherine Terese Mullally	Winchester
02/16/2020	Douglas Flournoy	Keene	09/17/2020	Ann Beth Hewett	Keene
02/20/2020	Diane Patnode	Lebanon	10/04/2020	Marshall James Fowler	Marlborough
03/19/2020	Richard Earl Penna, Sr	Marlborough	11/05/2020	Steven Irving Thomas	Marlborough
03/30/2020	Dean Marshall Bennet	Lebanon	11/25/2020	Richard Harris Zaluki	Marlborough
04/12/2020	Jay Walter Francis	Keene	11/25/2020	Diane Ruth Postrech	Marlborough
04/14/2020	Edward Chester Nason, Jr	Marlborough	11/30/2020	Jules Nelson LaRocque	Marlborough
05/12/2020	Lillian Scheide	Jaffrey	12/10/2020	Lois Reed	Westmoreland
06/01/2020	Arthur Joseph Croteau, Jr	Keene	12/20/2020	Stephen Ronald Ames	Lebanon
07/10/2020	Jean Elizabeth Richards	Lebanon			

BURIALS IN TOWN

DATE OF BURIAL	NAME	CEMETARY	DATE OF BURIAL	NAME	CEMETARY
05/14/2020	Diane Patnode	Pine Grove	08/14/2020	Paula Francis Guhse	Meetinghouse
06/13/2020	Richard E. Penna, Sr	Pine Grove	08/26/2020	Catherine T. Mullally	Pine Grove
06/14/2020	Richard E. Smith	Meetinghouse	09/25/2020	Ann Beth Hewett	Pine Grove
06/18/2020	Ilona Nason	Meetinghouse	09/26/2020	William R. Rinta	Meetinghouse
06/18/2020	John E. Nason	Meetinghouse	11/01/2020	Lillian Scheide	Pine Grove
06/18/2020	Edward Chester Nason, Jr	Meetinghouse	11/14/2020	Steven I. Thomas	Pine Grove
06/27/2020	Arthur J. Croteau, Jr	Pine Grove	12/21/2020	John Llewellyn Hope	Pine Grove
07/14/2020	John Charles Callahan, Jr	Pine Grove	12/27/2020	Gloria Gunseth	Pine Grove

MARLBOROUGH SCHOOL DISTRICT 2020-2021 WARRANT/BUDGET AND 2019-2020 SCHOOL REPORTS



DISTRICT REPORT

Mission Statement of the Marlborough School

Our mission is to provide opportunities that motivate children to learn and grow in an environment characterized by mutual respect. We will inspire our students to strive for:

- Academic excellence
- Lifelong learning
- Maximum personal achievement
- Social responsibility

To this end, we will seek the involvement of the people of Marlborough.

Marlborough School Board's Goals

- Reading achievement
- Social/Emotional well-being of students and staff
- Behavior

New Staff

Marlborough School continues to serve students in grades Pre K-8. Our faculty is highly qualified, meeting the state of NH requirements for certification. Our Tutors hold the Para II Certificates. This year we have welcomed the following new staff members: Art – Jennifer Bakalar, Wellness – Daniel Wyborne, Reading Specialist – Kristine Dow, Special Education – Dawn Terrien, Social Studies – Danielle Vallee, Spanish – Stacey Gonzalez, Occupational Therapy - Stacy Fiske, Behavior Interventionist – Katie Lyman-Maynard, Music – Brendan Goodwin

Facility/Maintenance

We remain proud of our beautiful school building, which is now eleven years old. It continues to serve as the community center of Marlborough, hosting numerous community groups and athletic events from early morning to the late evening hours each and every day of the week. Our full-time building and grounds supervisor ensures that preventative maintenance procedures are carried out on a scheduled basis, thus maintaining the aesthetic qualities of the school and grounds and extending the life of the building. We have added a storage shed in the back of the building.

Community Support/Service/Volunteers

Marlborough PTA

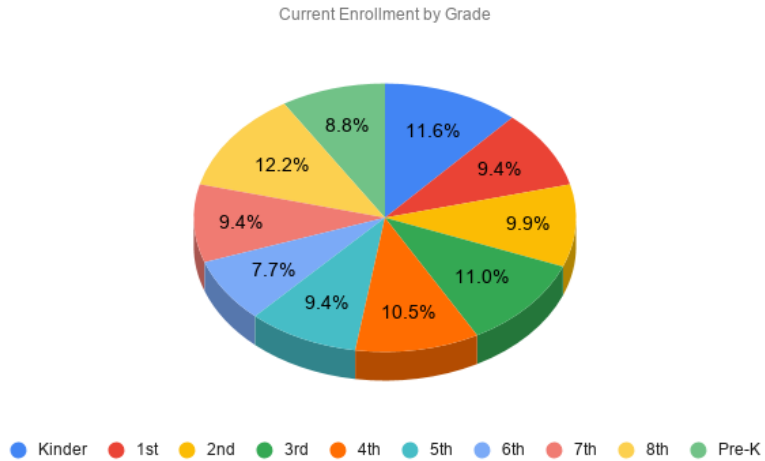
Marlborough School has an active PTA whose members contribute continuously to our students and teachers. Each year they conduct several fundraising events to support annual activities which have become important Marlborough traditions. Our Kindergarten Ice Cream Social, Fall Festival, and Turkey Trot, are just a few good examples. The PTA meets 1x/month and welcomes all available parents to attend. All meetings this year have been remote meetings.

MDEF

Marlborough School is grateful to receive assistance from the Marlborough School District Endowment Fund. The fund was established in 1996. Most of these funds are invested by the New Hampshire Charitable Foundation while some are retained to fund current projects, activities and materials that enrich the education of Marlborough students.

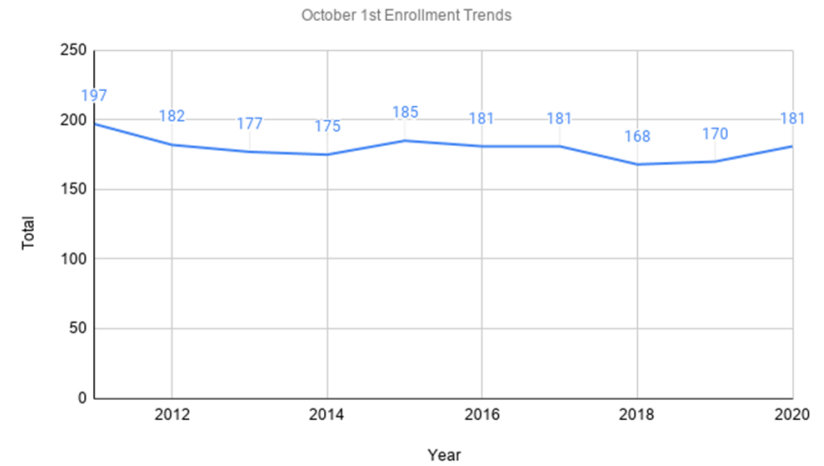
Enrollment

Here's a look at the percentage breakdown by grade using the October 1, 2020 enrollment:



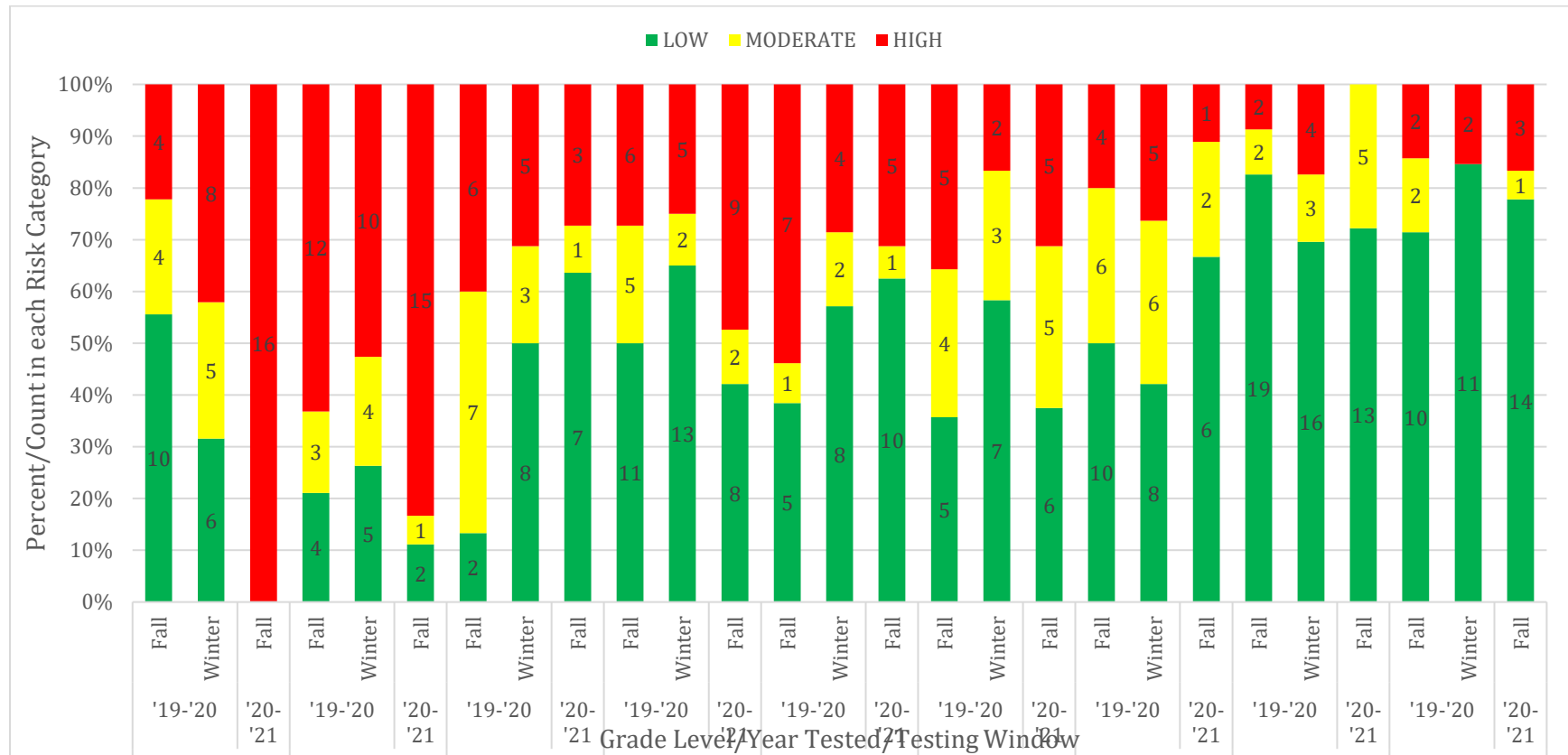
Finally, a look at the October 1st enrollment trend from

Finally, a look at the October 1st enrollment trend from 2011-2020:



AIMS WEB TESTING

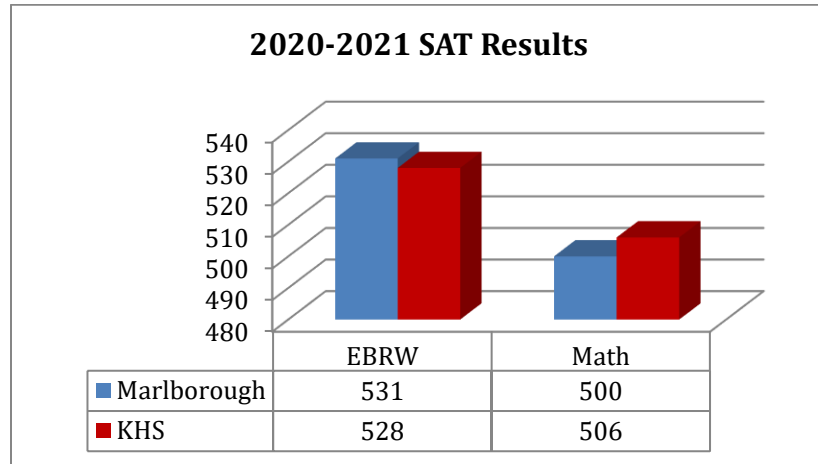
****Results for all students who were at the school at the end of the assessment administration****



Source: AIMS Web

SAT Results

Below is a look at how Marlborough students at Keene High School performed in comparison to all students at Keene High School that took the SAT.



Source: College Board

Academic Programs

Our staff is working diligently with the Reading Specialist to design individual reading interventions for struggling readers. We are working with our Title I program to provide a strong foundation of supports for our youngest students so that they will develop strong reading and math skills. We are incorporating social thinking curriculum into our daily lessons to help to develop our students into positive members of society. During the period of remote education, our staff has worked diligently to present lessons and online supports to our students so that our high quality of education has continued. Our students are continuing to learn and thrive through these challenging times.

Co-Curricular

Project EDventure- After School Program

While in person, Project EDventure, the afterschool program, runs from 2:45pm-5:30pm. Daily clubs with high interest activities are offered each day for students in grades K-8. In the past Project EDventure has hosted a four week summer camp program at Marlborough School. Due to the pandemic we were not able to host the summer camp in person, however, we did run an online school preparation camp for one week.

This fall we ran a multi-week soccer clinic for our students so that they were still able to stay engaged athletically.

Sea Perch Program

The Marlborough Middle School Sea Perch program, an underwater robotic challenge, earned the right to compete at the NH State Championship. They spent many hours practicing at the Keene YMCA. They built 4 robots and chose the top 2 for the competition. They proudly represented Marlborough and had a great day on the campus of UNH.

Lego Robotics

The Lego Robotics team competed at the regional tournament and received a grant from the state of NH to continue to develop their knowledge of robotics and put that knowledge into action.

Student Government

We have a very active middle school level Student Government club. The student government runs the weekly school store. They also plan school events for the middle school such as dances.

AHT/NEHT

The Marlborough students are fortunate to participate with the YMCA touring programs. These programs enable our students to tour Washington DC as well as historic New England sites.

Special Recognition

Our Science Teacher, Christopher Claus, was chosen from hundreds of applicants to participate as a Science Communication Fellow with the Ocean Exploration Trust. Christopher will be on a ship where he will teach remote Science lessons. He was to complete this adventure last summer, however, it was postponed due to the pandemic. He is hopeful to have the experience this summer.

COVID-19/REMOTE LEARNING UPDATE

Last March, the world seemingly came to a grinding halt as the COVID-19 pandemic became an unwelcome part of our lives. The global health crisis impacted travel, work, everyday activities, and most certainly, education. With little advance notice, the education system needed to shift from a traditional instructional model to a remote learning model. No small feat! I am exceptionally proud of our students, our families, our educators and staff for rising to the challenge and persevering. It hasn't been easy, but we continue to get through this time together. We have faced (and overcome) challenges and obstacles and through it all we have learned lessons that ultimately will make us stronger.

The Marlborough School District began the 2020-2021 school year fully onsite with students returning on September 10, 2020. Due to an increase in COVID-19 cases statewide, all SAU 29 schools transitioned to a remote learning model following the Thanksgiving break (beginning November 30, 2020). Remote learning was extended to January 19, 2021 in all SAU 29 schools as a precautionary measure to allow a grace period following potential holiday travel/gatherings that may have impacted families and staff members.

Our educators, support staff and administration have done a phenomenal job implementing our comprehensive opening plan as they adjust to this new way of educating our students. Our students have been wonderfully adaptive, as children so often are. The support of our families, school board members and the community at large has been instrumental to our ability to continue on during these unprecedented times.

BLIZZARD BAGS

One silver lining from the pandemic has been the lessons we learned from the quick pivot to remote learning in the spring. As a result, SAU 29 schools have established procedures for "Blizzard Bag Days" which can be implemented on inclement weather days, eliminating the need to make up that day at the end of the school year. As a result of a modification to NH Ed Rules through Executive Orders throughout the pandemic, we have the ability and approval to implement this immediately. On days that we do cancel in person school, it will be announced and communicated through our messaging system that schools will be using their "Blizzard Bag" procedures. "Blizzard Bags" may be in paper form or activities in Google Classroom. Our intention is to maintain the safety of our students and staff, while also benefiting from the opportunities that offsite instruction has taught us. As in the past, the schools will be open as essential staff continue to report on inclement weather days, which will also ensure that teaching staff can access technology and materials if necessary. It is important that all students participate in learning activities on "Blizzard Bag Days" in order to fulfill the requirements necessary to count such days as instructional days in terms of student attendance.

Principal's Message

I am proud to write this note as the Principal of the Marlborough School. We have continued to add many new and innovative changes to our programs. The RTI program at the Middle School level has allowed our teachers to provide the students with individualized instruction in their areas of need. Our new system of behavior supports is definitely showing positive results. The students are being supported with opportunities to

improve behavior before the behavior escalates. When needed, the students have the opportunity to self-regulate and reset their behavior. With the addition of the Behavior Interventionist, we are working to strengthen the behavior supports and overall behavior program.

Our school is very focused on the message of Marlborough ROCKS: Respect, Opportunity, Cooperation, Kindness, Safety. We are focusing on monthly initiatives to teach and learn these values and how they relate to school and life.

This is a very unique year with many issues causing stress on our student and staff. I am very proud to report that we are all rising to the challenge. We are all wearing our masks and maintaining 6 feet of distance from each other. Our custodial staff is excelling in their maintenance of the building and the daily cleaning. Our staff is devoted to providing high quality education to our students in person or remotely.

Throughout the day I observe and participate in classes. We have very dedicated and highly skilled teachers and tutors. Our students are actively involved in the learning process. Our parents, along with the community, are very supportive! It is a pleasure to be a part of the Marlborough Community.

Robin Whitney, Principal
Jeffrey Miller, Chair
Robert H. Malay, Superintendent of Schools

COMPLIANCE STATEMENT

The Marlborough School District does not discriminate in its educational programs, activities or employment practices on the basis of race, color, national origin, sex, sexual orientation, gender identity, disability, or age, and provides equal access to the Boy Scouts and other designated youth groups.

The following person has been designated to handle inquiries regarding non-discrimination policies: Nancy Deutsch, Title IX Coordinator for School Administrative Unit 29, and Director of Human Resources, 193 Maple Avenue, Keene, New Hampshire 03431, telephone number (603) 357-9002 ext. 213.

Complaints regarding compliance with Rehabilitation Act of 1973 - Section 504 should be submitted in writing to Dr. Rick Matte, Director of Student Services, 193 Maple Avenue, Keene, New Hampshire 03431, telephone number (603) 357-9001 ext. 230.

For further information on notice of non-discrimination, visit <http://wdcrobcolp01.ed.gov/CFAPPS/OCR/contactus.cfm> or the address and phone number of the office that serves your area, or call 1-800-421-3481.

Robert H. Malay
Superintendent of Schools

[Source: Notice of Non-Discrimination, U.S. Department of Education, Office of Civil Rights (August 2010); Title IX Resource Guide, U.S. Department of Education, Office for Civil Rights, at 6-7 (April 2015).]

**OFFICERS AND AGENTS OF
THE MARLBOROUGH SCHOOL DISTRICT**

Edward C. Goodrich, Jr., Moderator
Susan A. Bemis, Clerk
Barbara Johnson, Treasurer

SCHOOL BOARD

Jeffrey Miller, Chair	Term Expires 2023
Casper Bemis	Term Expires 2021
Andrew Felegara	Term Expires 2023
Mark Polifrone	Term Expires 2021
Vacant	Term Expires 2022

ADMINISTRATION

Robert H. Malay, Superintendent of Schools
Brian Campbell, Assistant Superintendent
Dorothy Frazier, Assistant Superintendent
Timothy L. Ruehr, Chief Financial Officer
Scott Lazzaro, Business Manager
Nancy Deutsch, Director of Human Resources
Dr. Richard Matte, Director of Student Services
Robert Milliken, Manager of Technology

JUNE 2021 GRADUATES

8th Grade

Ethan Affeldt
Brody Baldwin
Nicole Bunker
Jakob Calkins
Ashlyn Comerford
Tateeahna Dallas
Reza Farashahi
Richard Fuller IV
Corrine Greer
Ethan LaMears
Sawyer Lepple
Alex Michaud
Eve Murray
Nova Musil
Jason Neilsen
Dakota Pickering
La’Nae Profitt
Cara Smalley
Samara Smith
Dustin Whitney-Bechard
Kimberly Young

12th Grade

Avery Bauer
Talula Bollinger
Miranda Boswell
Samuel Brandwein
Dylan Clark
Phoebe Clark
Isiah Crump
Isaiah Dunchus
Kirsten Farhm
Cameran Farr
Dustin Franco
Caleigh Hicks
Logan Hood
Timothy Lee
Jack Lyons
Kella Patterson
Dietrich Praska
Kaylyn Rollins
William Shaw
Nathaniel Yatsevich

STATE OF NEW HAMPSHIRE
SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the Marlborough Elementary School Gymnasium in said District on the 9th day of March, 2021, at 1:00 pm in the afternoon to bring in your votes for the election of school district officers. The polls will open not later than 1:00 pm, nor close earlier than 9:00 pm.

ARTICLE 1: To choose all necessary school district officers:

Two school board members for three-year terms
One school board member for one-year term
Moderator for two-year term
Clerk for two-year term
Treasurer for two-year term beginning on July 1, 2021

Given under our hands at said Marlborough, this 15th day of February, 2021.

MARLBOROUGH SCHOOL BOARD

Jeffrey Miller, Chair
Casper Bemis
Andrew Felegara
Mark Polifrone



Article 01

Reports

To hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

Article 02

Operating Budget

To see if the district will vote to raise and appropriate the amount of \$6,152,738 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the district. This article does not include appropriations contained in special or individual articles addressed separately. (Majority vote required)

Article 03

Hot Water Heater Replacement

To see if the school district will vote to raise and appropriate the sum of \$15,000 for the replacement of the hot water heater and authorize the withdrawal of \$15,000 from the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto created for that purpose. (The Board Recommends this Article). (Majority vote required)

Article 04

Energy Efficiency and Capital Projects

To see if the school district will vote to raise and appropriate the sum of \$95,000 for Capital Improvement Projects not limited to: energy efficiency upgrades, parking lot resurface, and other repairs as necessary, and authorize the withdrawal of \$95,000 from the Capital Reserve Fund established by the voters on March 9, 1989, for the purposes of construction and/or renovation of buildings and/or related costs to said construction and/or renovation, or to take any other action in relation thereto. (The Board Recommends this Article) (Majority vote required)

Article 05

Other Business

To transact any other business that may legally come before the meeting.



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2020	Appropriations for period ending 6/30/2021 (Recommended)	Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)
Instruction					
1100-1199	Regular Programs	02	\$2,292,868	\$2,426,774	\$2,505,708
1200-1299	Special Programs	02	\$988,941	\$864,504	\$749,419
1300-1399	Vocational Programs		\$0	\$0	\$0
1400-1499	Other Programs	02	\$18,512	\$47,693	\$47,319
1500-1599	Non-Public Programs	02	\$0	\$0	\$0
1600-1699	Adult/Continuing Education Programs	02	\$0	\$0	\$0
1700-1799	Community/Junior College Education Programs		\$0	\$0	\$0
1800-1899	Community Service Programs		\$0	\$0	\$0
Instruction Subtotal			\$3,310,321	\$3,338,971	\$3,302,446
Support Services					
2000-2199	Student Support Services	02	\$314,042	\$308,031	\$317,670
2200-2299	Instructional Staff Services	02	\$113,214	\$144,312	\$150,947
Support Services Subtotal			\$427,256	\$452,343	\$468,617
General Administration					
0000-0000	Collective Bargaining		\$0	\$0	\$0
2310 (840)	School Board Contingency		\$0	\$0	\$0
2310-2319	Other School Board	02	\$40,053	\$24,795	\$27,296
General Administration Subtotal			\$40,053	\$24,795	\$27,296
Executive Administration					
2320 (310)	SAU Management Services	02	\$197,278	\$209,846	\$209,629
2320-2399	All Other Administration	02	\$1,000	\$3,000	\$3,000
2400-2499	School Administration Service	02	\$194,647	\$212,465	\$215,401
2500-2599	Business		\$0	\$0	\$0
2600-2699	Plant Operations and Maintenance	02	\$311,333	\$368,162	\$367,693
2700-2799	Student Transportation	02	\$243,192	\$287,049	\$264,964
2800-2999	Support Service, Central and Other	02	\$18,825	\$56,396	\$53,411
Executive Administration Subtotal			\$966,275	\$1,136,918	\$1,114,098
Non-Instructional Services					
3100	Food Service Operations		\$0	\$0	\$0
3200	Enterprise Operations	02	\$7,000	\$6,000	\$6,000
Non-Instructional Services Subtotal			\$7,000	\$6,000	\$6,000



Appropriations

Account	Purpose	Article	Expenditures for period ending 6/30/2020	Appropriations for period ending 6/30/2021 (Recommended)	Appropriations for Appropriations for period ending 6/30/2022 (Recommended) (Not Recommended)
Facilities Acquisition and Construction					
4100	Site Acquisition		\$0	\$0	\$0
4200	Site Improvement		\$0	\$0	\$0
4300	Architectural/Engineering		\$0	\$0	\$0
4400	Educational Specification Development		\$0	\$0	\$0
4500	Building Acquisition/Construction		\$0	\$0	\$0
4600	Building Improvement Services		\$0	\$0	\$0
4900	Other Facilities Acquisition and Construction		\$0	\$0	\$0
Facilities Acquisition and Construction Subtotal			\$0	\$0	\$0
Other Outlays					
5110	Debt Service - Principal	02	\$494,165	\$475,336	\$452,396
5120	Debt Service - Interest	02	\$288,398	\$298,362	\$321,885
Other Outlays Subtotal			\$782,563	\$773,698	\$774,281
Fund Transfers					
5220-5221	To Food Service	02	\$49,147	\$110,000	\$110,000
5222-5229	To Other Special Revenue	02	\$0	\$350,000	\$350,000
5230-5239	To Capital Projects		\$0	\$0	\$0
5254	To Agency Funds		\$0	\$0	\$0
5310	To Charter Schools		\$0	\$0	\$0
5390	To Other Agencies		\$0	\$0	\$0
9990	Supplemental Appropriation		\$0	\$0	\$0
9992	Deficit Appropriation		\$0	\$0	\$0
Fund Transfers Subtotal			\$49,147	\$460,000	\$460,000
Total Operating Budget Appropriations				\$6,152,738	\$0



Special Warrant Articles

Account	Purpose	Article	Appropriations for period ending 6/30/2022 (Recommended)	Appropriations for period ending 6/30/2022 (Not Recommended)
4600	Building Improvement Services	03	\$15,000	\$0
<i>Purpose: Hot Water Heater Replacement</i>				
4600	Building Improvement Services	04	\$95,000	\$0
<i>Purpose: Energy Efficiency and Capital Projects</i>				
5251	To Capital Reserve Fund		\$0	\$0
5252	To Expendable Trust Fund		\$0	\$0
5253	To Non-Expendable Trust Fund		\$0	\$0
Total Proposed Special Articles			\$110,000	\$0



Individual Warrant Articles

Account	Purpose	Article	Appropriations for period ending 6/30/2022 (Recommended)	Appropriations for period ending 6/30/2022 (Not Recommended)
Total Proposed Individual Articles			\$0	\$0



Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2020	Revised Estimated Revenues for Period ending 6/30/2021	Estimated Revenues for Period ending 6/30/2022
Local Sources					
1300-1349	Tuition	02	\$0	\$500	\$23,300
1400-1449	Transportation Fees		\$0	\$0	\$0
1500-1599	Earnings on Investments	02	\$10,846	\$8,000	\$8,000
1600-1699	Food Service Sales	02	\$0	\$50,000	\$50,000
1700-1799	Student Activities		\$0	\$0	\$0
1800-1899	Community Services Activities		\$0	\$0	\$0
1900-1999	Other Local Sources	02	\$13,230	\$37,137	\$76,700
Local Sources Subtotal			\$24,076	\$95,637	\$158,000
State Sources					
3210	School Building Aid	02	\$230,340	\$222,102	\$211,939
3215	Kindergarten Building Aid		\$0	\$0	\$0
3220	Kindergarten Aid		\$0	\$0	\$0
3230	Special Education Aid	02	\$60,717	\$52,966	\$49,130
3240-3249	Vocational Aid		\$0	\$0	\$0
3250	Adult Education		\$0	\$0	\$0
3260	Child Nutrition	02	\$0	\$2,000	\$2,000
3270	Driver Education		\$0	\$0	\$0
3290-3299	Other State Sources		\$1,956	\$0	\$0
State Sources Subtotal			\$293,013	\$277,068	\$263,069
Federal Sources					
4100-4539	Federal Program Grants	02	\$0	\$350,000	\$350,000
4540	Vocational Education		\$0	\$0	\$0
4550	Adult Education		\$0	\$0	\$0
4560	Child Nutrition	02	\$0	\$28,000	\$28,000
4570	Disabilities Programs		\$0	\$0	\$0
4580	Medicaid Distribution	02	\$20,610	\$12,000	\$12,000
4590-4999	Other Federal Sources (non-4810)		\$0	\$0	\$0
4810	Federal Forest Reserve		\$0	\$0	\$0
Federal Sources Subtotal			\$20,610	\$390,000	\$390,000



New Hampshire
Department of
Revenue Administration

**2021
MS-26**

Revenues

Account	Source	Article	Actual Revenues for Period ending 6/30/2020	Revised Estimated Revenues for Period ending 6/30/2021	Estimated Revenues for Period ending 6/30/2022
Other Financing Sources					
5110-5139	Sale of Bonds or Notes		\$0	\$0	\$0
5140	Reimbursement Anticipation Notes		\$0	\$0	\$0
5221	Transfers from Food Service Special Revenues Fund		\$0	\$0	\$0
5222	Transfer from Other Special Revenue Funds		\$0	\$0	\$0
5230	Transfer from Capital Project Funds		\$0	\$0	\$0
5251	Transfer from Capital Reserve Funds	04, , 03	\$0	\$0	\$110,000
5252	Transfer from Expendable Trust Funds		\$0	\$0	\$0
5253	Transfer from Non-Expendable Trust Funds		\$0	\$0	\$0
5300-5699	Other Financing Sources		\$0	\$0	\$0
9997	Supplemental Appropriation (Contra)		\$0	\$0	\$0
9998	Amount Voted from Fund Balance		\$0	\$0	\$0
9999	Fund Balance to Reduce Taxes	02	\$0	\$89,570	\$30,000
	Other Financing Sources Subtotal		\$0	\$89,570	\$140,000
Total Estimated Revenues and Credits			\$337,699	\$852,275	\$951,069



New Hampshire
Department of
Revenue Administration

**2021
MS-26**

Budget Summary

Item	Period ending 6/30/2022
Operating Budget Appropriations	\$6,152,738
Special Warrant Articles	\$110,000
Individual Warrant Articles	\$0
Total Appropriations	\$6,262,738
Less Amount of Estimated Revenues & Credits	\$951,069
Less Amount of State Education Tax/Grant	\$0
Estimated Amount of Taxes to be Raised	\$5,311,669

MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT

March 03, 2020

Meeting called to order at 7:04 pm, by the Moderator Edward Goodrich. The Moderator led the Pledge of Allegiance to our country's flag. The Moderator introduced the SAU 29 officials and asked the public for approval to allow them to speak. This was voted favorably. Mr. Goodrich outlined the rules for the meeting.

The following resolutions were voted favorably.

A RESOLUTION
Adopted March 3, 2020

WHEREAS, Michael Briggs has served the School District of Marlborough as a school board member for fourteen years, twelve of those years with distinction as chairperson; and,

WHEREAS, Michael Briggs served on the New Hampshire School Administrative Unit 29 School Board; the New Hampshire School Administrative Unit 29 School Board's Advisory Committee; the A.R.E.A. Board; Capital Improvement Committee; the Finance Committee; the Marlborough School Board Negotiations Committee; and,

WHEREAS, Michael Briggs has served on the Marlborough Technology Committee for eight years; the Marlborough Scholarship/ Financial Aid Committee for nine years and served as the Liaison to the Selectmen for twelve years; and,

WHEREAS, Michael Briggs has been a loyal advocate for the teachers and students of the Marlborough School and was instrumental in the development of the new Marlborough School; and,

WHEREAS, Michael Briggs has always conducted his duties diligently and promptly, and has given his time and expertise in a manner truly reflecting his genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Michael Briggs' commitment to education and his community has been evidenced during intervals of intense deliberations when his wry humor would always lighten the mood; and,

WHEREAS, Michael Briggs worked diligently to bring about a positive change, advocating for robust technology to prepare Marlborough students for high school and beyond; and

WHEREAS, Michael Briggs is experienced, knowledgeable and dedicated; he will be missed; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgement of Michael Briggs' numerous contributions, honor itself by causing a copy of this resolution to be entered into the records of the District as a permanent tribute to Mr. Briggs, and that a copy of this resolution be presented to Mr. Briggs.

THE MARLBOROUGH SCHOOL DISTRICT

A RESOLUTION Adopted March 3, 2020

WHEREAS, Kristen Hill has served the School District of Marlborough as a school board member for ten years, six of those years with distinction as vice chairperson; and,

WHEREAS, Kristen Hill served on the New Hampshire School Administrative Unit 29 School Board; the New Hampshire School Administrative Unit 29 School Board's Advisory Committee; the A.R.E.A. Board; Marlborough School Board Negotiations Committee; Policy Committee; the Marlborough Scholarship/Financial Aid Committee; Health and Wellness Committee; the Budget Committee and the Professional Staff Supervision/Evaluation Advisory; and,

WHEREAS, Kristen Hill has been a loyal advocate for the health and wellness of students, teachers and staff of Marlborough School proven by her dedication to promote yoga in the classrooms, taste tests of carrot smoothies, beet chips and other healthy choices; and,

WHEREAS, Kristen Hill has always conducted her duties diligently and promptly, and has given her time and expertise in a manner truly reflecting her genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Kristen Hill's commitment to education has been evidenced by her willingness to serve on the SAU 29 Professional Development Committee to improve training and skills for staff which ultimately benefits the students; and,

WHEREAS, Kristen Hill has held high expectations for herself and other board members relative to the decision making and policy development processes; and,

WHEREAS, Kristen Hill is experienced, knowledgeable and dedicated; she will be missed; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgement of Kristen Hill's numerous contributions and ten years of service, honor itself by causing a copy of this resolution to be entered into the records of the District as a permanent tribute to Mrs. Hill, and that a copy of this resolution be presented to Mrs. Hill.

THE MARLBOROUGH SCHOOL DISTRICT

A RESOLUTION
Adopted March 3, 2020

WHEREAS, Diane Neilsen has served the School District of Marlborough as a school board member for six years; and,

WHEREAS, Diane Neilsen served on the New Hampshire School Administrative Unit 29 School Board; the A.R.E.A. Board; the Policy Committee and served as the Liaison to the PTO for six years; and,

WHEREAS, Diane Neilsen has been a loyal advocate for the students and staff of Marlborough School and served on the Health and Wellness Committee for one year; and,

WHEREAS, Diane Neilsen has always conducted her duties diligently and promptly, and has given her time and expertise in a manner truly reflecting her genuine interest in the Town of Marlborough, its children and the future; and,

WHEREAS, Diane Neilsen's commitment to education has been evidenced by her willingness to talk with, and listen to, community members to become better informed as to the needs and wants of the community; and,

WHEREAS, Diane Neilsen has held high expectations for herself and other board members, has always been enthusiastic and outspoken when working to improve education for Marlborough; and,

WHEREAS, Diane Neilsen always represented the Board in acknowledgement of the staff's achievements and milestones in life; and,

WHEREAS, Diane Neilsen is experienced, knowledgeable and dedicated; she will be missed; now, therefore, be it

RESOLVED, that the School District of Marlborough, in grateful acknowledgement of Diane Neilsen's numerous contributions and six years of service, honor itself by causing a copy of this resolution to be entered into the records of the District as a permanent tribute to Mrs. Neilsen, and that a copy of this resolution be presented to Mrs. Neilsen.

THE MARLBOROUGH SCHOOL DISTRICT

Article 1: Voted favorably by a voice vote on a motion by Joe Puleo, supported by Mark Polifrone to hear the reports of agents, auditors, committees, or officers chosen, and to pass any vote relating thereto.

Amendment to Article 1: To pass over Article 1 on a motion of David Durocher, supported by Rita Grace. The amendment was defeated.

Article 2: To see if the district will vote to raise and appropriate the amount of \$6,012,340 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the district. This article does not include appropriations contained in special or individual articles addressed separately. This article was moved by Jeff Miller, supported by Joe Puleo and was amended.

Article 2: As amended, Voted favorably by a voice vote to raise and appropriate for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment of statutory obligations of the district an additional \$101,266 for the benefits and salaries for Guidance to remain at 100%, Technology to remain at 100%, Music to remain at 80% and to increase the .70 Special Education position to .80. This would make the total budget \$6,113,606.

Article 3: Voted favorably by a ballot vote on a motion by Joe Puleo, supported by Mark Polifrone to see if the school district will vote to approve the cost items included in the collective bargaining agreement reached between the Marlborough School Board and the Marlborough Education Association which calls for the following increases in salaries and benefits at the current staffing level:

Fiscal Year	Estimated Increase
2021	\$79,119
Fiscal Year	Estimated Increase
2022	\$55,941
Fiscal Year	Estimated Increase
2023	\$52,550
Fiscal Year	Estimated Increase
2024	\$54,914

and further to raise and appropriate \$79,119 for the current fiscal year, such sum representing the additional costs attributable to the increase in salaries and benefits required by the new agreement over those that would be paid at current staffing levels. The Board recommends this article. (Majority vote required)

YES - 46

NO - 6

Article 4: Voted favorably to pass over on a motion by Joe Puleo, supported by Mark Polifrone, shall the school district, if Warrant Article #3 is defeated, authorize the governing body to call one special meeting, at its option, to address Warrant Article #3 cost items only?

Article 5: Voted favorably on a motion by Mike Briggs, supported by Diane Nielsen that no further business to legally come before the meeting, to adjourn at 9:13 pm.

A true copy of record attest:



Susan A. Bemis
School District Clerk

MINUTES OF THE MARLBOROUGH SCHOOL DISTRICT MEETING
FOR THE ELECTION OF OFFICERS
MARCH 10, 2020

At a legal meeting of the voters of the town of Marlborough, Cheshire County, State of New Hampshire, held on Tuesday, March 10, 2020 the following votes of those present and qualified to vote for Marlborough School District officials were, by them in open meeting, given to the Moderator, and said Moderator, in said meeting, in the presence of the Clerk and other election officials, and assisted by them, sorted and counted said votes and after the counting, was completed made a public declaration of the whole number of votes cast, with the name of every person voted for and the number for each person as followed:

NUMBERS OF NAMES ON REGULAR CHECKLIST	1620
---------------------------------------	------

TOTAL NUMBER OF MARLBOROUGH SCHOOL DISTRICT BALLOTS CAST	REGULAR	136
	ABSENTEE	2

MEMBER OF THE SCHOOL BOARD (Three Years)

Andrew Felegara	116
Jeffrey B. Miller	120

MEMBER OF THE SCHOOL BOARD (One Year)

Casper Bemis	95
Mark Polifrone	84

SCHOOL DISTRICT Treasurer (One Year)

Barbara (Bonnie) Johnson	121
--------------------------	-----

A true copy of record attest:



Susan A. Bemis
School District Clerk

**MARLBOROUGH SCHOOL DISTRICT
ANNUAL TREASURER'S REPORT**

JULY 2019 - JUNE 2020		
CURRENT APPROPRIATION	\$	3,617,725.00
INTEREST-GENERAL FUND	\$	11.99
INTEREST-SWEEPS	\$	2,188.15
INTEREST-PDIP	\$	8,646.35
SPECIAL ED	\$	62,673.34
STUDENT LUNCH	\$	62,626.92
MEDICAID REIMBURSEMENT	\$	31,840.89
21st CENTURY	\$	75,517.74
MEDICARE D SUBSIDY	\$	5,117.92
BUILDING AID	\$	230,339.80
ADEQUACY GRANT	\$	1,358,739.64
TITLE I	\$	65,598.43
TITLE IIA	\$	19,258.71
TITLE IVA	\$	5,555.00
RLIS	\$	650.82
IDEA	\$	62,317.64
IDEA PK	\$	2,355.57
TUITION	\$	6,053.13
PROJECT EDVENTURE	\$	29,914.69
REFUND	\$	4,230.64
REIMBURSEMENT	\$	19,683.87
RENT	\$	125.00
GRANTS	\$	2,600.00
TRUST FUND INCOME	\$	7,415.88
SUB-TOTAL	\$	5,681,187.12
MINUS N S F CHECKS	\$	-
TOTAL CASH RECEIPTS	\$	5,681,187.12
YTD EXPENDITURES THRU CHECK # 4007226PR/4011214GEN	\$	5,973,800.27
LESS VOID CHECKS	\$	(5,112.69)
TOTAL CASH DISBURSED	\$	5,968,687.58
ADJUSTMENTS:		
BEGINNING BALANCE 7/1/19	\$	422,334.97
CASH BALANCE AS OF 6/30/20	\$	134,834.51
TOTAL CASH SUMMARY PER BANK RECONCILIATION:		
BALANCE - GENERAL FUND	\$	(38,145.74)
BALANCE - PAYROLL ACCOUNT	\$	(57,805.71)
BALANCE - PDIP ACCOUNT	\$	115,769.75
BALANCE - SWEEPS ACCOUNT	\$	115,016.21
BALANCE - PAY-PAM ACCOUNT	\$	-
TOTAL	\$	134,834.51