

camp
52.07
34
181



Town of
MARLBOROUGH
New Hampshire

Annual Report

1981

University of New Hampshire
Library

"Sunnyside"

The simple but elegant country place that brightens the front cover of the 1981 Town Report epitomizes the quiet dignity that we in New England are most proud of in our colonial architecture. Located atop "Frost Hill" and near the early settlement of our town, "*Sunnyside*" has always been one of our most pleasing "old places."

Unlike many historic structures in our town, "*Sunnyside's*" early history is somewhat obscure. A search of the records at the Register of Deeds does not plainly reveal who it was that built "*Sunnyside*". However, the records do show that from 1773 to 1788 a Colonel Richard Roberts aggressively purchased as much land as he could acquire by paying delinquent taxes. The registry shows that Roberts made at least seventeen purchases at public auction, most of them in the vicinity of "Frost Hill".

The first clear cut transfer of this property occurred on March 11, 1795, when Colonel Roberts deeded a piece of property with buildings thereon, to Benjamin Longley in consideration of 775 pounds of "lawful money with annual interest to be paid in the following manner: 100 pounds in five years, 100 pounds in six years, 100 pounds in 7 years, 100 pounds in 8 years, 100 pounds in 9 years, 100 pounds in 10 years and 175 pounds in 11 years." The mortgage was discharged on November 14, 1806 and the total acreage involved was 111 acres more or less. Longley opened the place as a public house or inn in 1797 and maintained it as a stopping place for the Boston to Montreal Stage. One end of the dining room was used as the bar and the original floor boards have been replaced, worn from excessive standing.

In 1806 Longley sold the property to Elijah Boyden of Walpole, Mass. who paid for it with 3700 silver dollars. In 1842 the heirs of Elijah Boyden sold the property to Aaron Stone and from that point on it was referred to as the "Stone Farm."

On October 5, 1870, Elbridge Cooledge bought the place from the Stone Estate for \$3400 and in 1871 and 1872 the Frost Trust, Ellen Frost, Trustee, acquired the property from Cooledge. It was the Frost family that named the place "*Sunnyside*" and it has remained in the possession of the Frost family for 110 years.

History research by *David E. Cheney*
Photograph by *Larry Parker*
taken January 20, 1980

*The Citizens of
MARLBOROUGH, N. H.
In Recognition of His Service and Devotion
To the Town,
Dedicate This
Annual Town Report
to
DAVID E. CHENEY
Town Treasurer 1961 - 1967
Selectman 1967 - 1982*

Index

Selectmen's Forward	6
Town Officers	8
Town Warrant.....	11
Proposed Zoning Ordinance Changes	15
Budget	20
Notes & Bonds	22
School Lot Fund	
Balance Sheet	23
Selectmen's Report	24
Dept. Of Revenue Admin	24
Transmittal & Commentary Letter.....	25
Report of Town Treasurer.....	28
Report of Tax Collector	31
Old Home Day Report.....	36
Town Payments Summarized	37
Expenditures	42
Marlborough Recreation Commission	45
Health Service Report	46
Marl-Harris Report	49
Report of Town Clerk	50
SWRPC Report.....	51
Planning Board Report	52
Cemetery Committee Report	53
Fire Wards Report	55
Marlborough Water Works Report	56
Police Department Report.....	57
Health and Welfare Funds	60
Frost Free Library	61
Vital Statistics	64
Board of Adjustment Report.....	67
Report of Trust Funds	68

School

School Report	74
Staff	75
Auditors Report	77
School Warrant.....	78
Financial Report	82
Administration Report	100
Report of the Principal	102
School Nurse's Report	105
Enrollment	106
Minutes of Previous Meetings.....	107
Budget	120

TOWN OF MARLBOROUGH, N.H.

ANNUAL REPORT

Background Information: Township chartered 1752 by the Masonian Proprietors' agent as "Monadnock No. 5" Lots drawn in 1762. First settled two years later. Incorporated 1776.

Population (1980 census) 1846. Latitude $42^{\circ}52'$ N, Longitude $72^{\circ}12'$ W.
Elevation (height above sea level) 730 feet.



Representative to General Court: IRVIN H. GORDON (R); State Senator 11th Senatorial District: ARTHUR F. MANN; Representative in Congress 2nd N. H. District: JUDD GREGG (R) of Greenfield; Senators: GORDON J. HUMPHREY (R) of Sunapee and WARREN RUDMAN (R) of Nashua.

Printed by - Homestead Press, Marlborough, New Hampshire

SELECTMEN'S FORWARD

As required by State law, the Selectmen offer the following report of their activities and matters affecting the Town which we feel require attention.

Cutbacks made at the Federal and State levels are having a disastrous effect on local governments. To offset decreased State revenue from Federal sources, the State has cut back drastically on it's payments to the Town and County.

Our income from the Interest and Dividends tax in 1982 will be \$19,551.71 less than in 1981 and has been frozen at \$9,831.46. The State has cut our Highway Subsidy for 1982 by \$1,618.35 on top of a \$3,862.28 cut in 1981. The Business Profits Tax was down \$2,701.80 in 1981 and will go down again in 82 and 83 and will be frozen at that level. These losses must be made up by property owners.

In addition to cutting revenues to the Town, the State has increased our share of the costs for Old Age Assistance and Aid to the Totally and Permanently Disabled. This is reflected in our budget which appropriates \$15,000 for this purpose. These costs have also severely affected the County budget which will also go up -- increasing our County tax by about 15%

Many Townspeople are having difficulty in paying our high taxes. This is reflected in the tax sale which is held each year. In 1979, our tax sale totaled \$11,899.16 which represented 2% of the total taxes billed. In 1981, our tax sale totaled \$59,614.83 which was 6% of the taxes billed. Our tax base only increased 4% during this period, the property taxes levied increased 49% and our tax sale increased 401%.

In 1981 we had to charge \$1 in taxes for each \$22's worth of taxable property. If we continue to spend money at this rate, it will only take approximately 20 years for us to pay taxes equalling the assessed value of our property. It is obvious that the Town and School must make every effort to keep expenses as low as possible.

In 1982 we are going to start sending out tax bills twice a year. The first will be mailed the end of May and will be for one-half of your 1981 bill. Payment will be due by July 1. In October you will receive a bill for the balance which will be figured at the new tax rate. We feel this will save the Town money by reducing the amount we have to borrow in anticipation of taxes to pay our commitments.

The storm drain project which was voted last March was completed and we are in hopes that the problem of the brook overflowing due to too small pipes is a thing of the past. We appreciate the School Board making \$6,000 from their bond issue available to complete this work.

The paving work around the Municipal Building was also completed and has helped to keep the building cleaner. We also feel it gives the property a much neater appearance.

For the past year and a half, we have been buying heating oil and gasoline at the lowest price we can find and have realized a substantial saving in heating and motor fuel costs. The insulating of the upstairs in the building has been completed and the hall repainted. We are very fortunate to have such a fine facility for our Town.

In 1975, the Town borrowed \$40,000 to pay for the plans for our proposed sewer project. It was expected at that time that construction would begin soon and this \$40,000 would be repaid from the bond issue which would be floated to pay for the construction work. Inasmuch as it now appears that it will be several more years at least before work starts on the sewer, the Selectmen decided to pay this note rather than renew it and keep paying more interest. The note was paid in December and the \$40,000 is included in the budget for 1982. We are also asking the Town to rescind the 1976 vote which authorized the issuance of sewer bonds in the amount of \$41,925.

The Selectmen have not proposed any special articles other than to finish paying for the Stone Pond property and to put \$10,000 into the capital reserve fund for highway equipment. Our truck is over ten years old and will need to be replaced in a year or two. We are fortunate that our highway department is staffed by men who take excellent care of our equipment and do many repairs themselves, saving the Town money.

We want to thank all the members of the various committees, boards and departments who again contributed so much to the Town.

TOWN OFFICERS

MODERATOR

Elmer A. Grover, Jr. '82

ASSISTANT MODERATOR

Edward H. Wilson, Jr.

SELECTMEN

David E. Cheney '82 Norman W. Russell '83 Henry M. Southwell '84

TOWN CLERK - TAX COLLECTOR

Patricia R. Derby '84

TOWN TREASURER

Marjorie E. Clark '82

ROAD AGENT

William L. Yardley

HEALTH OFFICER

David E. Cheney

SEXTON

Elmer A. Grover, Jr. '82

AUDITOR

Rachel Ohman '82

FENCE VIEWERS

The Selectmen

CEMETERY COMMITTEE

Alfred Thomas '82 Clayton Wilcox '83 Lee K. LaChance '84

SURVEYORS OF LUMBER

Alfred J. Beauregard Clarence P. Beauregard T.C. Miner, Jr.

PUBLIC WEIGHER OF MEAT & HAY

William F. Cumings '82

HOGREEVE

William F. Cumings

MEASURERS OF CORDWOOD & TANBARK

Clarence P. Beauregard '82

Peter Beauregard '82

PLANNING BOARD

Gary Langley '84 Chmn. '84

Margaret E. Hackler, Secy. '83

Peter Von Sneidern '83

Edward C. Goodrich, Jr. '84

Henry M. Southwell '84

Manfredo Torelli '85

David K. Wyman '85

ZONING BOARD OF ADJUSTMENT

John E. Gordon, Chmn. '82

Priscilla Richardson, Secy. '84

Patricia Targett '83 Mary Cheney '84 Romeo R. Bleau, Jr., Alt. '84

Lee K. LaChance '86 Michael R. Keating '86 Eleanor P. Johnson '86

MUNICIPAL PROPERTY COMMITTEE

Carroll W. Richards, Chmn.

Eugene Woodward

Ernest Frechette

RECREATION COMMISSION

Robert H. Ferranti, Sr. Chmn. '82

Linwood B. Croteau '82

Alfred H. Croteau, Jr. '83

Elmer A. Grover, Jr. '83

Clarence H. Batchelder '84

PUBLIC LANDS COMMITTEE

Ralph A. Pierce, Chmn.

Omer M. Dumont

Alfred S. Despres

Alphonse Despres

Clayton C. Wilcox

FIRE WARDS

Carl E. Russell, Chief '82

Clarence H. Batchelder '82

Linwood B. Croteau '82

Albert E. Croteau '82

Edward H. Wilson, Jr. '82

FOREST FIRE WARDEN

Carl E. Russell

DEPUTY FOREST FIRE WARDENS

Alfred J. Beauregard

William L. Yardley

Edward H. Wilson, Jr.

Clarence P. Beauregard

CONSTABLE & POLICE CHIEF

Peter W. Henry

APPOINTED POLICE OFFICERS

Larry Parker
Allan Williams
Steven I. Thomas

David E. Cheney

Michael Sundstrom
Lee K. LaChance
Brandon Greene

TRUSTEES OF TRUST FUNDS

Margaret W. Seaver '82 Oliver F. Derby '83 Barbara H. Frechette '84

FROST FREE LIBRARY TRUSTEES

Elizabeth Richards, Pres. '83

Sandra Hume, Treas. '82

Alice H. Knight, Secy. '84

FROST FREE LIBRARY STAFF

Patricia O. Grover, Librarian
Evelyn Fortner, Asst. Librarian
Arthur P. Laurendeau, Custodian

SUPERVISORS OF THE CHECKLIST

Edwin S. Wheeler '82 Charles W. Porter '84 William F. Cumings '86

WATER COMMISSIONERS

The Selectmen

SUPERINTENDENT OF THE WATER WORKS

Ralph A. Pierce

CONSERVATION COMMISSION

Fred Mackey

SCHOOL PATROL

Della Starkweather

TOWN NURSE

Betsy Appleby

ELECTRICAL INSPECTOR

Gary Langley

PLUMPING INSPECTOR

Romeo R. Bleau, Jr.

BOARD OF APPEALS

Robert Dion, Chmn.

Daniel Wright
Leo K. Hickox

Richard Smith
Peter Henry

ANIMAL CONTROL OFFICER

Howard Rutherig

**TOWN OF MARLBOROUGH N. H.
WARRANT**

THE POLLS WILL BE OPEN FROM 10:00 A.M. to 9:00 P.M.

To the Inhabitants of the Town of Marlborough in the County of
Cheshire in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Marlborough High School
Gymnasium in said Marlborough on Tuesday, the ninth day of March,
next at 7:30 of the clock in the forenoon, to act upon the following
subject:

1. To choose all necessary Town Officers for the year ensuing.
2. To raise such sums of money as may be necessary to defray town
charges for the ensuing year and make appropriations of the same.
- 2A. To see if the Town will vote to raise and appropriate and authorize
the withdrawal from the Revenue Sharing Fund, established under the
provisions of the State and Local Assistance Act of 1972, for use as setoffs
against budgeted appropriations for the following specific purposes and in
the amount indicated herewith or take any action thereon.

Frost Free Library	\$ 11,506
Soils Maps	3,407
3. To see what sum of money the Town will vote to raise and
appropriate for Home Health Care and Community Services, formerly the
Marlborough Community Nursing Association, or act in any manner
relating thereto.
4. To see what sum of money the Town will vote to raise and
appropriate for Old Home Day and Memorial Day or act in any manner
relating thereto.
5. To see if the Town will vote to raise and appropriate the sum of \$925
to support the services of the Community Mental Health Clinic of the
Monadnock Family and Mental Health Service, or act in any manner
relating thereto.

6. To see if the Town will vote to raise and appropriate the sum of \$1,628 as the Town's share for studies and operation of the Southwest Regional Planning Commission, these funds to be used for financing the staff, operation expenses, planning studies, technical assistance and other programs of the Commission. These funds may be used in conjunction with other State and Federal Funds available for planning purposes.
7. To see what sum of money the Town will vote to raise and appropriate for the Recreation Commission or act in any manner relating thereto.
8. To see what sum of money the Town will vote to raise and appropriate for the operation of a Summer Program or act in any manner relating thereto.
9. To see if the Town will vote an ordinance limiting the use of the town beach at Stone Pond to the hours between 8:00 a.m. and 10:00 p.m., or act in any manner relating thereto.
10. To see if the Town will vote to raise and appropriate the sum of \$150 for the Monadnock Region Association or act in any manner relating thereto.
11. To see what sum of money the Town will vote to raise and appropriate for the Highway Department Capital Reserve Fund, or act in any manner relating thereto.
12. To see if the Town will vote to raise and appropriate the sum of \$26,000 for the purchase of property situated on Stone Pond, identified as Lot 15 of Map 10 of the Tax Map, presently owned by Lawrence and Penny Bernstein, or act in any manner relating thereto.
13. To see if the Town will vote to raise and appropriate the sum of \$787.41, the State to contribute \$5,249.39. for Class V Road Construction, Apportionment A, or act in any manner relating thereto.
14. To see if the Town will authorize the withdrawal of the accumulated interest of the Charles C. Ward Town Fund for the purpose of repairing the roof on the Frost Free Library, or act in any manner relating thereto.
15. To see if the Town will vote to authorize the Board of Selectmen to appoint the Chief of Police for the Town of Marlborough, or act in any manner relating thereto.

16. To see if the Town will vote to raise and appropriate the sum of \$200 for the support of the Grand Monadnock Arts Council or act in any manner relating thereto.
17. To see if the Town will vote to recind \$41,925 of unissued long term debt authorized for sewer project design plans granted by 1976 Town Meeting.
18. To see if the Town will vote to authorize the Board of Selectmen to apply for, accept, and expend money from the State, Federal or other governmental unit or a private source which becomes available in RSA 31:95-b, or take any action relating thereto.
19. To see what sum of money the Town will vote to raise and appropriate for the repair of sidewalks during the ensuing year, or act in any manner relating thereto.
20. To see what sum of money the Town will vote to raise and appropriate for the application of liquid asphalt or tar to the highways, or act in any manner relating thereto.
21. To see what sum of money the Town will vote to raise and appropriate for the repair, construction, and maintenance of highways, both Summer and Winter Maintenance, or act in any manner relating thereto.
22. To see if the Town is in favor of adopting the amendments to the Town Building Code as proposed by the Planning Board to add regulations for the Flood Plain District. (by ballot)
23. To see if the Town is in favor of adopting the amendment to the Town Building Code as proposed by the Planning Board regarding mobile home construction and safety standards. (by ballot)
24. To see if the Town is in favor of adopting the amendments to the Town Zoning Ordinance as proposed by the Planning Board. (by ballot)
25. To see if the Town will vote to accept funds for perpetual care of cemetery lots or act in any manner relating thereto.
26. To see if the Town will vote to authorize the Board of Selectmen to borrow money in anticipation of taxes.
27. To see if the Town will vote to authorize the Selectmen to sell property acquired by Tax Collector's Deeds and Gifts.

28. To hear reports of Town Agents, Auditors and Committees.

29. To transact any further business that may legally come before the meeting.

Given under our hands and seal, this twenty-second day of February, in the year of our Lord nineteen hundred and eighty-two.

David E. Cheney
Norman W. Russell
Henry M. Southwell

Selectmen
of
Marlborough

A true copy of Warrant - Attest:

David E. Cheney
Norman W. Russell
Henry M. Southwell

Selectmen
of
Marlborough

1982
**PROPOSED AMENDMENTS
MARLBOROUGH ZONING ORDINANCE**

1. Amend Section 2 Definitions by deleting existing 2.01 Abutter and inserting the following:

2.01 Abutter: Any persons whose property is located in New Hampshire and adjoins or is directly across the street or stream from the land under consideration.

2. Amend Section 6 Use Regulations as follows:

6.3.A.7 Individual Mobile Homes	R1	R2	R3	C1	C2
	NP	X	NP	NP	NP

PROPOSED AMENDMENT MARLBOROUGH BUILDING CODE

1. Upon passage of this article, all mobile homes intended to be located within the Town of Marlborough must comply with Department of Housing and Urban Development Mobile Home Construction and Safety Standards dated December 18, 1975, as amended. | It shall be the responsibility of the owner to supply such certification to the Building Inspector upon request.

**SUGGESTED AMENDMENTS TO MARLBOROUGH
ZONING ORDINANCE**

1. **Amend Section 2:** Definitions by inserting the following as Section 2.01 and renumbering subsequent paragraphs accordingly:

2.0.1 Development: shall mean any man-made change to improved or unimproved real estate, including but not limited to buildings or other structures, mining, dredging, filling, grading, paving, excavation, or drilling operations.

2. **Amend Section 3:** Zoning District Boundaries by adding the following:

Flood Plain District: The Flood Plain District includes all special flood hazard areas designated as Zone A, A1-30 on the Marlborough Flood Insurance Rate Maps (FIRM) and the Flood Boundary and Floodway Maps dated **May 3, 1982**, on file with the Town Clerk, Planning Board, and Selectmen. These maps, as well as the accompanying Marlborough Flood Insurance Study, are incorporated herein by reference.

3. Amend Section 4: Application of Regulations, Modifications, and Exceptions by deleting paragraph 4.1 and inserting the following:

4.1 All proposed development within the Town of Marlborough shall require a permit from the Selectmen or their authorized agent in order that no building be erected or used and no land be used or divided unless in conformity with the regulations of this Ordinance and Building Code of the Town of Marlborough. All other buildings and all other uses of land or of buildings are hereby expressly prohibited except those already lawfully existing which by the provisions of this Ordinance become lawfully non-conforming.

4. Delete Section 6.2 where titled Flood Plain Areas, inserting in its place a new section to be numbered **6.3**, renumbering subsequent sections accordingly:

6.3 The Flood Plain District is herein established as an overlay district. The underlying permitted uses are allowed in accordance with the following additional provisions.

1. The placement of mobile homes is prohibited except in existing mobile home parks.

2. In the floodway, designated on the Flood Boundary and Floodway Map, encroachments, including fill, new construction, substantial improvement to existing structures, and other development are prohibited unless certification by a registered professional engineer is provided by the applicant demonstrating that such encroachment shall not result in any increase in flood levels during the occurrence of the 100 year flood.

1982

SUGGESTED AMENDMENTS TO MARLBOROUGH BUILDING CODE

Amend Marlborough's Building Code by adding the following section:

FLOOD PLAIN DISTRICT REGULATIONS

The following regulations shall apply to all lands designated as flood hazard areas by the Federal Emergency Management Agency (FEMA) in its "Flood Insurance Study for the Town of Marlborough, N.H." together with the associated Flood Insurance Rate Maps and Flood Boundary and Floodway Maps of the Town of Marlborough and dated **May 3, 1982** which are declared to be part of this code.

1. The Building Inspector shall review all building permit applications for new construction or substantial improvements (meaning any repair, reconstruction, or improvement of a structure, the cost of which equals or exceeds 50 percent of the market value of the structure either (a) before the improvement or repair is started, or (b) if the structure has been damaged, and is being restored, before the damage occurred) to determine whether proposed building sites will be reasonably safe from flooding. If a proposed building site is in a location that has a flood hazard, any proposed new construction or substantial improvement (including prefabricated and mobile homes) must (i) be designed (or modified) and anchored to prevent flotation, collapse, or lateral movement of the structure, (ii) use construction materials and utility equipment that are resistant to flood damage, and (iii) use construction methods and practices that will minimize flood damage.

2. Where new and replacement water and sewer systems (including onsite systems) are proposed, the applicant shall provide the Building Inspector with assurance that the systems are located, designed, and will be constructed to minimize infiltration and avoid impairment by flood waters.

3. The applicant shall furnish and the Building Inspector shall maintain for public inspection and furnish upon request, any certification of flood-proofing, and information on the elevation (in relation to mean sea level) of the level of the lowest floor (including basement) of all new or substantially improved structures, and include whether or not such structures contain a basement, and if the structure has been floodproofed, the elevation (in relation to mean sea level) to which the structure was floodproofed.

4. The Building Inspector shall review proposed development to assure that all necessary permits (including WSPCC and Water Resources Board) have been received from those governmental agencies from which approval is required by Federal or State law, including Section 404 of the Federal Water Pollution Control Act Amendments of 1972, 33 USC 1334. It shall be the responsibility of the applicant to certify these assurances to the Building Inspector.

5. In riverine situations, prior to the alteration or relocation of a watercourse, the applicant for such authorization shall notify the Wetlands Board and the Office of State Planning and submit copies of such notification to the Building Inspector and the Federal Emergency Management Agency. Further, the applicant shall be required to submit copies of said notification to adjacent communities, as determined by the Building Inspector.

Within the altered or relocated portion of any watercourse, the applicant shall assure to the Building Inspector, that the flood carrying capacity of the watercourse is and will be maintained.

6. Mobile homes shall be anchored to resist flotation, collapse, or lateral movement by providing over-the-top and frame ties to ground anchors. Specific requirements shall be that (i) over-the-top ties be provided at each of the four corners with two additional ties per side at intermediate locations and mobile homes less than 50 feet long shall require one additional tie per side; (ii) all components of the anchoring system shall be capable of carrying a force of 4,800 pounds; and (iv) any additions to the mobile homes be similarly anchored.

The following requirements shall apply in specific zones designated on the Flood Insurance Rate Maps:

7. In unnumbered "A" zones, the Building Inspector shall obtain, review, and reasonably utilize any base flood elevation data available from a Federal, State, or other source, until such other data has been provided by FEMA, as criteria for requiring that (i) all new construction and substantial improvements of residential structures have the lowest floor (including basement) elevated to or above the base flood level, and (ii) that all new construction and substantial improvement of non-residential structures have the lowest floor (including basement) elevated or flood-proofed to or above the base flood level.

8. In zones "A1 through A30",, for new construction and substantial improvements, the Building Inspector shall require that:

a. Residential structures have the lowest floor (including basement) elevated to or above the base flood level.

b. Non-residential structures have the lowest floor (including basement) elevated to or above the base flood level; or together with attendant utility and sanitary facilities, be designed so that below the base flood level the structure is watertight with walls substantially impermeable to the passage of water and with structural components having the capability of resisting hydrostatic and hydrodynamic loads and effects of bouyancy.

9. In zones "A1 through A30", where floodproofing is used in lieu of elevation, a registered professional engineer or architect shall certify to the Building Inspector that the floodproofing methods used are adequate to withstand the flood depths, pressures, velocities, impact and uplift forces and other factors associated with the base flood.

10. In zones “A1 through A30”, for substantially improved or expanded mobile home parks, the Building Inspector shall require that:

- a.** Stands or lots are elevated on compacted fill or on pilings so that the lowest floor of the mobile home will be at or above the base flood level;
- b.** Adequate surface drainage and access for a hauler are provided; and,
- c.** In the instance of elevation on pilings:
 - (1)** lots are large enough to permit steps;
 - (2)** piling foundations are placed in stable soil and are no more than ten feet apart: and.
 - (3)** reinforcement is provided for pilings that extend more than six feet above the ground level.

BUDGET

	Expenditures 1980	Expenditures 1981	Estimated 1982
Town Officers' Salaries	\$ 11,441.09	\$ 11,804.51	\$ 13,000.00
Town Officers' Expenses	14,469.13	14,682.90	17,000.00
Election & Registration	2,039.34	640.18	1,700.00
Municipal Building	10,217.91	8,488.97	8,750.00
Apartment Building	3,977.82	6,041.28	6,500.00
Planning & Zoning	911.78	277.76	500.00
Police Dept. & School Patrol	15,413.19	19,531.23	19,989.00
Care of Trees	595.00	73.50	1,000.00
Insurance	20,933.06	24,774.65	25,000.00
Employees' Retirement	2,736.15	1,691.22	2,000.00
Landfill	8,462.80	5,515.09	9,000.00
Cemeteries	1,800.00	2,180.00	1,800.00
Legal Counsel	761.65	803.75	1,500.00
Social Security	6,816.61	6,773.32	7,000.00
Interest	15,537.02	35,337.65	15,000.00
Old Age Assistance	697.50	10,613.00	15,000.00
Public Welfare	3,031.95	4,399.67	5,000.00
Soldier's Aid	1,381.13	741.62	1,500.00
Notes Due & Paid - Long Term	26,680.00	74,900.00*	63,400.00*
Bonds Due & Paid	4,000.00	4,000.00	
Hydrant Rental	4,238.00	4,745.00	5,082.00
Street Lighting	12,097.20	12,726.23	13,500.00
Fire Department	11,308.03	13,268.60	12,500.00
Frost Free Library	16,475.00	16,242.46	17,185.00
Civil Defense			150.00
Conservation Commission			
Appraisal of Property	1,707.82	2,147.17	2,250.00
Tax Map		800.00	
Total	\$ 197,729.18	\$ 283,199.76	\$ 265,306.00

* Includes payment of \$40,000 Sewer Design note.

Budget (Continued)

	Actual Revenue 1980	Actual Revenue 1981	Estimated Revenue 1982
Interest & Dividends Tax	\$ 23,354.91	\$ 29,383.17	\$ 9,831.46
Savings Bank Tax	7,106.04	9,772.30	9,000.00
Motor Vehicle Registrations	36,217.00	36,642.30	37,000.00
Dog Licenses	1,043.10	984.20	1,000.00
National Bank Stock Tax	966.70	1,011.00	1,000.00
Resident Taxes	11,055.55	10,310.00	10,500.00
Rooms & Meals Tax	22,294.87	15,721.61	22,000.00
Income from Water Works	4,200.00	4,100.00	
Income from Apartment House	7,059.00	7,761.50	7,500.00
Income from Cable TV	751.00	985.00	1,000.00
Fees, Permits & Licenses	1,172.00	1,322.00	1,000.00
Boat Taxes	6,296.10	4,853.60	4,500.00
Planning Board	275.00	175.00	100.00
Landfill	726.65	882.00	850.00
Farnum Fund	9,146.60	9,146.60	7,000.00
Business Profits Tax	<u>23,686.17</u>	<u>18,132.00</u>	<u>16,000.00</u>
Total	\$ 155,350.69	\$ 151,182.28	\$ 128,281.46
 Town Charges Raised by Taxes	 \$ 64,884.05	 \$ 132,017.48	
 Estimated Town Charges to be Raised by Taxes 1982			 \$ 97,024.54

NOTES AND BONDS OWED - DECEMBER 31, 1981

Purpose:

	1982	1983	1984	1985
Fire Engine	3,000	3,000	3,000	
Fire Engine	3,000	3,000	3,000	
Lambert Property	5,000	5,000	5,000	5,000
Loader Notes	6,000			
Sanitary Landfill	6,400			

SCHOOL LOT FUND

Available Funds January 1, 1981 \$ 4,387.08

Received:

Interest (Jan. thru May 1981)	125.89	
Total Income		<u>125.89</u>
		\$ 4,512.97

Disbursements:

Marlborough School District	5.30.81	\$ 4,512.97	
Total Disbursements			\$ 4,512.97
Available Funds December 31, 1981			-0-

Marjorie E. Clark
Treasurer

BALANCE SHEET

Assets

Cash on Hand, December 31, 1981	\$ 147,782.15	
Bonds & Notes Authorized but Unused	1,925.00	
Capital Reserve Funds	15,846.48	
Uncollected Taxes		
Levy of 1980	179,994.89	
Levy of 1979	132.08	
Unredeemed Taxes		
Levy of 1980	43,204.63	
Levy of 1979	23,114.21	
Unexpended Balance of Revenue Sharing	1,153.52	
Unexpended Balance of 1981 Appropriations		
Frost Free Library	<u>687.13</u>	
Total		\$ 413,845.09

Liabilities

Unexpended Balance of Special Appropriations		
Land on Lower Fitch Court	\$ 8,875.00	
Unexpended Balance of Revenue Sharing	1,153.52	
Balance 1981-82 Appropriation Due		
Marlborough School District	424,281.00	
Capital Reserve Funds	<u>15,846.48</u>	
	\$ 450,156.00	
Current Deficit	<u>36,310.91</u>	
Grand Total		\$ 413,845.09

SELECTMEN'S REPORT

INVENTORY OF PROPERTY VALUATION, APRIL 1, 1981

Land	\$ 6,417,935
Buildings	14,461,800
Factory Buildings	476,100
Public Utilities	784,600
Mobile Homes	<u>207,950</u>

**Total Valuations Before
Exemptions Allowed**

\$ 22,348,385

Less Exemptions for Elderly (25½)	127,500
Less Exemptions for School Dining Room, Dormitories & Kitchen (1)	157,000
Less Exemptions for Solar	<u>5,800</u>

Total Exemptions

Total Exemptions

290,300

Net Valuation for Tax Rate Computations

\$ 22,058,085

TAX RATE

\$4.63 per \$100 Valuation

Proportionate Tax Rate

Municipal	\$.90
County	.25
School	<u>3.48</u>
Total	\$ 4.63

TAXES COMMITTED TO COLLECTOR

Property Taxes	\$ 1,013,281.77	
Resident Taxes	10,100.00	
National Bank Stock Tax	<u>997.00</u>	\$ 1,024,378.77
Yield Taxes Committed to Collector	5,716.56	
Added Resident Taxes	<u>960.00</u>	<u>6,676.56</u>
Total Taxes Committed to Collector		\$ 1,031,055.33

**State of New Hampshire
Department of Revenue Administration
61 South Spring Street P.O. Box 457
Concord, 03301**

**Lloyd M. Price
Commissioner**

**Municipal Services Division
Frederick E. LaPlante
Director**

**Lorraine F. Racette
Assistant Director**

July 20, 1981

TRANSMITTAL AND COMMENTARY LETTER

Board of Selectmen
Town Hall
Marlborough, New Hampshire 03455

Members of the Board:

We have examined the financial statements of the various funds and account groups of the Town of Marlborough for the year ended December 31, 1980 and have issued our report thereon, dated July 20, 1981. As part of our examination, we reviewed and tested the Town's system of internal accounting control to the extent we considered necessary to evaluate the system as required by generally accepted auditing standards. Under these standards, the purpose of this evaluation is to establish a basis for reliance when determining the nature, timing and extent of other such auditing procedures that are necessary for expressing an opinion on the financial statements. Our study and evaluation disclosed no weakness that we consider to be material. However, we offer the following comments to assist the Town in improving their financial operations.

Separation of Duties:

During the course of the audit, it was noted that the Tax Collector also serves as Selectmen's secretary. Such practice is inconsistent with State law.

Inventory of Fixed Assets:

As is the practice with many New Hampshire municipalities the Town of Marlborough has not maintained a record of its fixed assets. Town

officials should initiate formal fixed asset records. Cost, or consideration given, is the generally accepted method for valuing fixed assets, and should be recorded on all new acquisitions. Where adequate documentation of cost is unavailable for existing fixed assets, an estimate of original cost may be acceptable. The existence of fixed asset records will not only aid Town officials in their control of these assets, but should be an invaluable tool in long-range planning.

Duties of the Water Commissioners/Selectmen:

We recommend that the Water Commissioners/Selectmen separate the functions now performed by the rents collector to provide proper separation of duties. The billing and collection procedures should be completely separated. The Commissioners should prepare a listing of amounts due each quarter for water rents and present it to collector. They should also issue formal billing credits when appropriate.

Cash Receipts Journal:

Currently the Selectmen's office does not maintain a cash receipts journal as required by sound business practice and State law (R.S.A. 41:9). This weakens internal accounting controls by not segregating the duties of persons who receive and account for cash.

We recommend that the Selectmen's office maintain a cash receipts journal and reconcile all accounting records with the Treasurer's bank balances on at least a monthly basis.

Purchasing Procedures:

The Town records expenditures only upon receipt of vendor invoices. Invoices from vendors are mailed directly to department heads. These practices effectively prevent the Board of Selectmen from being involved in the purchasing function or controlling commitments of the Town's resources.

We recommend that the Town adopt the following procedures:

Notify vendors that invoices should be sent to the Selectmen's office.

That the Selectmen require department heads obtain prior approval before committing the Town's resources over certain dollar limits to be set by the Board.

We feel that our recommendations are only stop-gap measures and we strongly suggest that the Town implement a complete purchase order system as soon as is practical.

Timely Closing of Books:

We noted that the General Fund books were held open well into January 1981. A clean cutoff of bookkeeping activity annually is a basic accounting control procedure. We urge that town books be closed on a timely basis as of December 31.

Cemetery Committee:

The cemetery committee should require adequate documentation from the sexton of work performed in the various cemeteries before paying over the perpetual care funds received from the Trustees of Town Trust Funds.

The practice of prepayment should also be terminated.

Trustees of Trust Funds:

It is suggested that the trustees consider the use of a service bureau to computerize the Town Trust Funds. A great deal of time is now devoted to maintaining the investments of the many and varied specific funds in their care.

Publication Requirement:

The provisions of R.S.A. 71-A21 require that only this letter be published in the next annual town report.

However, we suggest that you consider the publication of the entire report which includes auditor's opinion, financial statements and notes to financial statements. No portion of either the auditor's opinion, financial statements or notes to financial statements may be published separately.

We extend our thanks to the officials and employees of the Town of Marlborough for their assistance during the course of our audit.

Municipal Services Division
MUNICIPAL SERVICES DIVISION
DEPARTMENT OF REVENUE ADMINISTRATION

jad

Copies of the full report are available in the Town Office.

REPORT OF THE TOWN TREASURER
For the Year Ending December 31, 1981

From Federal Sources

Federal Revenue Sharing	<u>\$ 12,000.00</u>	\$ 12,000.00
-------------------------	---------------------	---------------------

From State Sources

Business Profits Tax Reimbursement	\$ 73,705.86	
Highway Subsidies, 1971 Law	10,716.21	
Highway Subsidies, 1977 Law	7,470.03	
Interest & Dividends Tax	29,383.17	
Rooms & Meals Tax	15,721.61	
Water Pollution Grant	1,700.00	
Savings Bank Tax	9,772.30	
Railroad Tax	<u>7.62</u>	
		\$ 148,476.80

Local Sources Except Taxes

Motor Vehicle Registrations	\$ 36,642.30	
Title Fees	329.00	
Income from Municipal Water Dept.	4,100.00	
Income from Highway Department	9,406.40	
Income from Police Department	716.00	
Cable TV Franchise	985.00	
Trailer Park License	100.00	
Dog Licenses & Fines	984.20	
Rent of Town Property	7,761.50	
Filing Fees	12.00	
Current Use Filing Fees	18.00	
Summer Recreation Program	1.87	
Vital Statistics	359.00	
Building Inspection Fees	88.00	
Planning Board Receipts	175.00	
Uniform Commercial Code Filings	343.50	
Zoning Ordinances	25.00	
Landfill Income	882.20	
Return Check Fees	15.00	
Pole recording fee	<u>7.00</u>	
		\$ 62,950.97

**From Local Taxes Collected and Remitted to Treasurer
Current Year**

Property Taxes	\$ 837,866.66	
Interest	109.94	
Yield Taxes & Interest	4,614.20	
National Bank Stock	1,011.00	
Resident Taxes	8,740.00	
Resident Tax Penalties	60.00	
Boat Taxes	<u>4,853.60</u>	
		\$ 857,255.40

Previous Years

Property Taxes	\$ 390,937.53	
Interest	3,899.90	
Resident Taxes	1,570.00	
Resident Tax Penalties	169.90	
Tax Sales Redeemed	23,700.05	
Interest & Cost after sale	<u>1,970.16</u>	
		\$ 422,247.54

Receipts Other Than Current Revenue

Temporary Loans in Anticipation of Taxes	\$ 965,000.00	
Insurance Adjustments & Refunds	2,822.00	
New Trust Funds (Cemetery)	300.00	
Sale of Town Property	4,457.27	
F.I.C.A. Refunds	2,116.87	
Income from copying machine	125.50	
Deposits for Intent to Cut Lumber	1,358.50	
Income from Farnum Trust Fund	9,146.60	
Income from Short Term Investments	75,000.00	
Interest on Short Term Investments	22,550.63	
Federated Church Donation	250.00	
Refund from School Dept. for Drainage Project	6,000.00	
Misc. Income	<u>46.17</u>	
		<u>1,089,173.54</u>
Total Receipts from all Sources		\$ 2,592,104.25

Plus Cash on Hand, January 1, 1981	<u>\$ 13,719.76</u>
Grand Total	\$ 2,605,824.01
Less Selectmen's Orders Paid	<u>2,458,041.86</u>
Cash on Hand December 31, 1981	\$ 147,782.15

REVENUE SHARING FUND

Statement of Revenue, Expenditures, Encumbrances & Fund Balance

Available Funds, January 1, 1981	\$ 1,356.48
----------------------------------	-------------

Add Revenue:

Entitlement Payments	\$ 11,591.00	
Interest	<u>206.04</u>	
Total Available Funds		\$ 13,153.52

Less Expenditures:

Operating-Maintenance Expense		
Libraries	\$ 12,000.00	
Total Expenditures		\$ 12,000.00

Available Cash, December 31, 1981	\$ 1,153.52
Less Encumbrances (Appropriations authorized)	0.00
Available Unobligated Funds, December 31, 1981	1,153.52

Marjorie E. Clark
Treasurer

LUTHER AND MARY C. HEMENWAY FUND

Cash on Hand January 1, 1981	0.00
Received from Trustees of Fund	
February 6, 1981	\$ 6,767.84
Interest on deposits	<u>314.35</u>
Total Receipts	\$ 7,082.19
Paid out in Benefits (Selectmen's orders)	<u>\$ 7,082.19</u>
Cash on Hand, December 31, 1981	0.00

Marjorie E. Clark
Treasurer

TAX COLLECTOR'S REPORT
(For Current Year's Levy)

SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES

LEVY OF 1981

- DR. -

Taxes Committed to Collector:

Property Taxes	\$ 1,011,981.77
Resident Taxes	10,100.00
National Bank Stock Taxes	997.00
Yield Taxes	5,716.56

Added Taxes:

Property Taxes	\$ 1,300.00
Resident Taxes	720.00
Boat Taxes	4,853.60

Overpayments:

a/c Property Taxes	\$ 1,944.86
a/c Resident Taxes	10.00

**Interest Collected on
Delinquent Property Taxes:**
**Penalties Collected on
Resident Taxes:**

\$ 109.94

60.00

Total Debits	\$ 1,037,793.73
---------------------	------------------------

- CR. -

Remittances to Treasurer:

Property Taxes	\$ 837,866.66
Resident Taxes	8,740.00
Yield Taxes	4,614.20
National Bank Stock Tax	997.00
Boat Tax	4,853.60
Interest Collected During Year	109.94
Penalties on Resident Taxes	60.00

Abatelements Made During Year:

Property Taxes	\$ 467.44
Resident Taxes	90.00

**Uncollected Taxes -December 31, 1981
(As Per Collector's List)**

Property Taxes	\$ 176,892.53
Resident Taxes	2,000.00
Yield Taxes	1,102.36

Total Credits	\$ 1,037,793.73
----------------------	------------------------

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES****LEVY OF 1980**

- DR -

Uncollected Taxes - Beginning of Fiscal Year

Property Taxes	\$ 392,125.67
Resident Taxes	1,780.00
National Bank Stock Tax	14.00

Added Taxes:

Resident Taxes	\$ 220.00
----------------	-----------

Overpayments:

a/c Resident Taxes	\$ 30.00
--------------------	----------

Interest Collected on

Delinquent Property Taxes:	\$ 3,899.90
-----------------------------------	--------------------

Penalties Collected on

Resident Taxes:	165.90
------------------------	---------------

Total Debits	\$ 398,235.47
---------------------	----------------------

Remittances to Treasurer:

Property Taxes	\$ 390,907.57
Resident Taxes	1,530.00
National Bank Stock Tax	14.00
Interest Collected During Year	3,899.90
Penalties on Resident Taxes	165.90

Abatements Made During Year:

Property Taxes	\$ 1,166.02
Resident Taxes	420.00

**Uncollected Taxes - December 31, 1981
(As Per Collector's List)**

Property Taxes	\$ 52.08	
Resident Taxes	80.00	
Total Credits		\$ 398,235.47

**SUMMARY OF WARRANTS
PROPERTY, RESIDENT AND YIELD TAXES**

Levy - Prior Years

- DR. -

Uncollected Taxes:

Property Taxes	\$ 47.78
Resident Taxes	80.00

Added Taxes:

Resident Taxes	\$ 20.00
----------------	----------

**Penalties Collected on
Resident Taxes.**

\$ 4.00

Total Debits

\$ 151.78

- CR. -

Remittances to Treasurer During Fiscal Year:

Property Taxes	\$ 29.96
Resident Taxes	40.00
Penalties on Resident Taxes	4.00

Abatements Made During Year:

Property Taxes	\$ 17.82
Resident Taxes	60.00

Total Credits

\$ 151.78

SUMMARY OF TAX SALES ACCOUNTS

Fiscal Year Ended December 31, 1981

- DR. -

Tax Sales on Account of Levies Of:

1980 1979 1978

Balance of Unredeemed Taxes - Beginning Fiscal Year *	\$ 28,152.03	\$ 2,491.70
--	--------------	-------------

Taxes Sold to Town During Current Fiscal Year **	\$ 59,614.83
---	--------------

Interest Collected After Sale	518.15	675.32	546.63
-------------------------------	--------	--------	--------

Redemption Costs	122.51	54.10	53.45
------------------	--------	-------	-------

Total Debits	\$ 60,255.49	\$ 28,881.45	\$ 3,091.78
---------------------	---------------------	---------------------	--------------------

- CR. -

Remittances to Treasurer During Year:

Redemptions	\$ 16,400.65	\$ 4,816.37	\$ 2,483.03
-------------	--------------	-------------	-------------

Interest & Costs After Sale	640.66	729.42	600.08
-----------------------------	--------	--------	--------

Abatements During Year	9.55	221.45	8.67
------------------------	------	--------	------

Unredeemed Taxes - End of Fiscal Year	\$ 43,204.63	23,114.21
--	--------------	-----------

Total Credits	\$ 60,255.49	\$ 28,881.45	\$ 3,091.78
----------------------	---------------------	---------------------	--------------------

* These sums represent the total of Unredeemed Taxes, as of January 1, 1981 from Tax Sales held in **Previous** Fiscal Years.

** Amount of Tax Sale(s) held during current fiscal year, including total amount of taxes, interest and costs to date of sale(s).

Patricia R. Derby
Tax Collector

OLD HOME DAY REPORT

On behalf of the Old Home Day Committee, I wish to express my thanks to all the people who were involved in the Old Home Day activities. Without the full involvement and co-operation of all, it would not have been the success it was.

I especially wish to thank the leaders of the children's games, organizers of the marathon races, Steve Torres and all who participated in the variety show, the Ladies Circle, members of the Historical Society, and the Library Committee, American Legion, S.W.I.M., and to all the town's people and businesses who donated time, materials, and labor.

A great deal of thanks also goes to the Marl-Harris Squad, Highway Department, Marlborough Police Department, Marlborough Selectmen, Marlborough Fire Department and the School Board and Staff.

A special thank you to Ed Nason, who without his help and experience from the previous year, Old Home Day would have been very difficult to organize.

Sincere thanks,
Brian Christo

OLD HOME DAY FUND

1980 Balance Deposited in Savings Account	\$ 195.85
1981 Balance Deposited	146.00
Accrued Interest	<u>14.01</u>
Total	\$ 355.86

Marjorie E. Clark,
Treasurer

TOWN PAYMENTS SUMMARIZED

	Appropriated Expenditures		Recommended
	1981	1981	1982
General Government			
Town Officers' Salaries	\$ 11,850.00	\$ 11,804.51	\$ 13,000.00
Town Officers' Expenses	15,000.00	14,682.90	17,000.00
Election & Registration	500.00	640.00	1,700.00
Apartment Building	4,350.00	6,041.28	6,500.00
Municipal Building	8,750.00	8,488.97	8,750.00
Employee Social Security	8,000.00	6,773.32	7,000.00
Municipal Employees' Retirement	2,300.00	1,691.22	2,000.00
Protection of Persons & Property			
Police Dept. & School Patrol	18,305.00	19,531.23	19,989.00
Care of Trees	1,000.00	73.50	1,000.00
Fire Department	12,500.00	13,268.60	12,500.00
Forest Fires			
Insurance	23,000.00	24,774.65	25,000.00
Planning & Zoning	650.00	277.76	500.00
Damages & Legal Expenses	1,500.00	803.75	1,500.00
Civil Defense	150.00		150.00
Health Department			
District Nursing Association	10,000.00	10,000.00	10,000.00
Landfill	9,000.00	5,515.09	9,000.00
Monadnock Family & Mental Health	925.00	925.00	925.00
Health Officer - Photography		58.00	
Highways & Bridges			
Summer Maintenance	26,000.00	33,102.08	30,000.00
Winter Maintenance	33,500.00	44,803.57	45,000.00
Liquid Asphalt or Tar	8,000.00	3,879.18	8,000.00
Highway Subsidy Accounts	21,988.65	19,336.10	16,567.89
Sidewalk Repair & Construction	500.00	207.00	600.00

Human Services

Old Age Assistance	3,000.00	10,613.00	15,000.00
Town Public Welfare	4,000.00	4,399.00	5,000.00
Soldier's Aid	2,500.00	741.62	1,500.00

Recreation

Athletic Field & Recreation	1,500.00	1,500.00	1,500.00
Summer Program	3,600.00	2,240.00	3,600.00
Stone Pond Land	1,000.00	1,000.00	

Celebrations

Memorial Day	500.00	386.25	500.00
Old Home Day	700.00	990.78	700.00

Libraries

Frost Free Library	\$ 16,291.67	\$ 16,242.46	\$ 17,185.00
--------------------	--------------	--------------	--------------

Cemeteries

Maintenance & Repairs	1,800.00	2,180.00	1,800.00
-----------------------	----------	----------	----------

Legal Counsel, Abatements & Refunds	1,500.00	803.75	1,500.00
--	----------	--------	----------

Regional Associations

Southwestern N.H. Regional Planning Commission	1,480.00	1,480.00	1,628.00
---	----------	----------	----------

Other Services

Hydrant Rental	4,238.00	4,745.00	5,082.00
Street Lights	13,500.00	12,726.23	13,500.00
Appraisal of Property	2,250.00	2,147.17	2,250.00

Other Outlays

Unemployment Compensation		276.00	1,500.00
T. R. A.	791.27	791.27	787.41
Taxes Bought by Town		59,614.83	
Withholding Taxes		7,694.69	
Deputy Boat Tax Collector		952.00	
Timber Tax Deposits to Tax Coll.		1,435.56	
Tax Map	800.00	800.00	

Bonds, Notes & Interest

Sewer Design Note		40,000.00	
Water Bond (Paid in Full)	4,000.00	4,000.00	
Temporary Loans in Anticipation of Taxes		965,000.00	
Fire Truck Notes - Interest & principal paid by			
Farnum Fund	6,000.00	6,000.00	6,000.00
Municipal Property Note	5,000.00	5,000.00	5,000.00
Loader-Landfill Note (Final Payment)	6,000.00	6,000.00	6,000.00
Landfill Note (Final Payment)	6,000.00	6,000.00	6,000.00
Interest on Water Bonds	100.00	100.00	
Interest on Municipal Property Notes (Balance \$20,000)		1,409.90	1,127.92
Interest on Loader-Landfill Note (Balance \$6,000)	630.00	630.00	315.00
Interest Landfill Note (Balance \$6,400)	576.00	576.00	288.00
Interest on Tax Anticipation Notes	8,500.00	25,953.85	
Interest on Sewer Design Note	6,006.82	6,006.84	
Interest on Fire Truck Notes	583.28	583.28	

State, County & Federal Government & Schools

County Tax	57,076.00
Dog Licenses	108.50
School District	792,178.35
Marriage Licenses	52.00

Special Warrant Articles

Capital Reserve Fund - Art. #11	\$ 5,000.00	\$ 5,000.00
Stone Pond Property - Art. #12	12,500.00	12,500.00
Dredging Minnewawa Brook - Art. #13	18,700.00	26,220.63
Insulate Municipal Building - Art. #15	2,000.00	1,203.62
Grand Monadnock Art Council - Art. #20	200.00	200.00
Pave around Municipal Building Circuit Rider Program - Art. #26	6,000.00	5,693.50
Soil Maps - Art. #29, 1974 Warrant	2,860.00	2,144.97
Computer Billing - Art. #13; 1978 Warrant	3,900.00	3,407.00
Police Radio - Farnum Fund	650.00	1,100.00
Storm Windows - Art. 17, 1980 Warrant		713.00
	657.50	968.00

PAYMENTS IN DETAIL

Town Officers' Salaries

Selectmen-1 at \$1,525, 1 at \$1,500, 1 at \$301.53 & 1 at \$1,212.02	\$ 4,538.55
Town Clerk - Tax Collector	3,987.96
Town Treasurer	550.00
Auditor	550.00
Building Inspector	100.00
Police Chief & Constable	200.00
Police Officers - 10 at \$25	250.00
Firewards - 5 at \$25	125.00
Forest Fire Wardens - 5 at \$25	125.00
Cemetery Committee - 2 at \$25	50.00
Trustee of Trust Funds	600.00
Planning Board Chairman & Secretary	400.00
Supervisors of the Checklist - 1 at \$84 & 2 at \$76	236.00
Health Officer	60.00
	<hr/>
	\$ 11,804.51

Town Officers' Expenses

Selectmen - Russell, \$27., Southwell, \$12.50, Robinson, \$20.	\$ 59.50
Selectmen's Secretary	6,364.84
Supplies	1,645.34
Postage	928.17
Advertising	275.40
Telephone	1,001.26
Circuit Rider	400.00
Dues	348.00
Printing Town Report	2,083.00
Electrical Inspector's Expenses	176.40
Publications	194.58
Trustee Expenses	68.19
Maps	410.00
Tax Collector - meetings	178.99
Mortgage List - Tax Sale	315.00
Photography	55.00
Dog Tags & Licenses	71.37
Registry of Deeds	128.48
Miscellaneous Expenses	38.88
	<hr/>
	\$ 14,682.90

Apartment House

Water Rent	145.00
Fuel	3,785.90
Repairs	1,458.17
Public Service Co.	94.21
Custodian	<u>558.00</u>
	\$ 6,041.28

Election & Registration

Advertising	\$ 29.70
Printing	97.40
Ballot Clerks	180.00
Checklists	80.00
Rent of Public Address System	130.00
Lunch for Election Officials	63.08
Setting up Booths	<u>60.00</u>
	\$ 640.18

Municipal Building

Water Rent	\$ 143.00
Public Service Co.	1,869.84
Repairs	585.93
Fuel	4,040.00
Supplies	201.55
Custodian	<u>1,648.65</u>
	\$ 8,488.97

Planning & Zoning

Advertising	\$ 87.96
Postage	69.80
Dues	<u>120.00</u>
	\$ 277.76

POLICE DEPARTMENT

Payroll:

Peter W. Henry	\$ 2,186.50	
David E. Cheney	1,119.10	
Larry Parker	892.00	
Michael Sundstrom	1,172.00	
Lee K. LaChance	328.00	
Allan Williams	48.00	
Romeo Bleau	58.80	
Brandon Greene	975.50	
Steven I. Thomas	810.00	
Richard Giguere	<u>749.97</u>	\$ 10,212.37

Animal Control Officer:

Howard Rutherig	83.40
-----------------	-------

Secretarial:

Edith Sundstrom	\$ 1,136.00	
Marlene Henry	<u>308.00</u>	1,444.00

School Patrol:

Della Starkweather	<u>698.00</u>
--------------------	---------------

Total Payroll	\$ 12,437.77
----------------------	---------------------

Operating Expenses:

Gas	\$ 2,213.20	
Cruiser Repairs	1,673.99	
Radio	277.01	
Equipment & Supplies	1,900.66	
Telephone	343.20	
Public Service Co.	57.76	
Humane Society	148.00	
Miscellaneous	<u>479.64</u>	\$ 7,075.65

Total Payroll & Operating Expenses	\$ 19,531.23
---	---------------------

LESS: Credit to Police Dept. From Insurance Reports, Etc.	<u>716.00</u>
--	----------------------

Net Department Expenditures	\$ 18,815.23
------------------------------------	---------------------

HIGHWAY DEPARTMENT

Summer Maintenance	\$ 33,102.08	
Winter Maintenance	44,803.57	
Liquid Asphalt or Tar	3,879.18	
Highway Subsidy Accounts	19,336.10	
Sidewalk Repair & Contstruction	<u>207.00</u>	
Total Highway Department Expenditures		\$ 101,327.93
LESS: Credits to Highway Department		<u>9,406.40</u>
Net Highway Department Expenditures		\$ 92,128.53
Appropriation for 1981		<u>90,488.65</u>
OVERDRAFT:		\$ 1,639.88

Payroll	\$ 46,809.50	
Rental of Equipment	11,208.91	
Fuel for Town Barn	2,247.90	
Gas & Oil	5,527.92	
Salt & Calcium Chloride	4,023.54	
Sand & Gravel	7,377.00	
Plowing Sidewalks	581.00	
Culverts	2,307.39	
Supplies	3,081.00	
Repairs	3,078.77	
Fuel for Loader & Grader	2,546.64	
Tar	3,879.18	
Hot & Cold Patch	7,267.15	
Miscellaneous	<u>1,392.03</u>	
Total Highway Expenditures		\$ 101,327.93
LESS: Credits to Highway Department		<u>9,406.40</u>
Net Highway Department Expenditures		\$ 91,921.53

Landfill

Compacting & Covering	\$ 1,560.00
Superintendents Salary	2,409.00
Fill	427.80
Supplies	225.79
Rent of Equipment	<u>3,969.00</u>
	\$ 5,515.09

MARLBOROUGH RECREATION COMMISSION

FINANCIAL REPORT 1981

APPROPRIATION \$ 1500.00

Lights-	20.14	
Mowing	692.00	
Water	30.50	
Repair & General Upkeep	250.00	
Chase Tree Service	120.00	
Supplies	<u>37.44</u>	
	\$ 1150.08	<u>1150.08</u>
Sandy Fill	16.00	<u>16.00</u>
	\$ 1166.08	Committed \$ 333.92

**SUMMER PROGRAM
APPROPRIATION** \$ 3300.00

Camp Fees	\$ 1760.00	
Trip To Mountain Park	200.50	
Chemical Toilet	<u>280.07</u>	
	\$ 2240.57	<u>\$ 2240.57</u>
Balance To General Fund		\$ 1059.43

**STONE POND LAND
APPROPRIATION** \$ 1000.00

Park Stoves	\$ 236.16	<u>\$ 236.16</u>
	Committed	\$ 763.84

CHESHIRE HEALTH AND SOCIAL SERVICES, INC.

**93 Roxbury Street
Keene, New Hampshire 03431
(603)-352-2253**

Dear Marlborough Friends:

In the year 1981, Cheshire Health and Social Services received \$10,000 from the Town of Marlborough. Now, at the close of that year, we would like to tell you how that money was spent and how we intend to continue providing health services to your community.

During the year, certified Homemakers and Home Health Aides delivered 374 hours of service at an approximate cost of \$4,000. Visiting Nurses made 282 home visits, at a cost to the agency of more than \$9,000. In addition to home visits, our nurses held blood pressure clinics and made referrals to well child and WIC clinics

Now, in 1982, Cheshire Health and Social Services has joined forces with five other health services organizations in the Monadnock region to form Home Health Care and Community Services. The new agency is committed to providing your community with the same high quality health and social services. With your continued support, we think this is possible in spite of decreased funding at the state and federal levels. Once again, with this in mind, we are requesting \$10,000 from the Town of Marlborough to help defray our costs. Our highly trained, professional staff is looking forward to the continuing provision of visiting nurse and homemaker/home health aide services to the Marlborough community.

Sincerely
Maich Gardner
Executive Director
Cheshire Health & Social Services

FRIENDS OF MARLBOROUGH COMMUNITY NURSING ASSOCIATION - 1981

This past year has been a very busy and rewarding one. As your spokes-persons, the Friends of MCNA are pleased to announce that over 2600 meals on wheels were delivered to those in need during 1981, over 1174 congregate (friendly) meals were served, 374 hours were spent during homemaker visits, and 271 visits for medical or therapeutic purposes were made. In our opinion, the increasing success of our merger with other Home Health agencies in the Monadnock Region allows us to look forward to the years ahead.

As in past years, free blood pressure clinics, and occasional special clinics, are sponsored by this organization. Both the daytime and evening clinics are being well attended, and anyone not currently enjoying this free and important service are urged to do so. Regular notices are printed in the Keene Sentinel and Shopper News.

During the current financial struggle we are all faced with, it should be stressed that there are many types of medical equipment ranging from crutches to hospital beds which are available free of charge from this group. Simply speak to anyone on the group or call Cheshire Health and Social Services in Keene at 352 - 2253 for information about these items, and possibly save money as a result. This group is here to serve you if needed.

Our heartfelt thanks cannot be expressed enough to those organizations and individuals that have contributed their money, time, vehicles, phones, and/or talents to any of our programs. Additional volunteers are needed in all areas. Those interested can contact the Keene office.

Respectfully submitted,
Lee LaChance
Lee LaChance, Chairman

**MONADNOCK FAMILY & MENTAL HEALTH SERVICE
KEENE DISTRICT OFFICE
1982 BUDGET**

Revenue:

Client fees		
3rd Party Fees	\$ 165,886.00	
Local Government	22,500.00	
Grants	28,596.00	
Nat'l Inst. of Mental Health Grant	149,293.00	
N.H. Div. of Mental Health Grant	<u>96,621.00</u>	
Total Revenue		\$ 462,896.00

Expenses:

Salaries	\$ 293,811.00	
Fringe Benefits	47,146.00	
Consulting & Contractual Services	6,140.00	
Operating Supplies	500.00	
Dues	550.00	
Publicity	300.00	
Printing	1,751.00	
Publications	50.00	
Insurance	1,250.00	
Office Supplies	2,797.00	
Telephone	5,245.00	
Postage	750.00	
Transportation	3,350.00	
Building Expense	14,526.00	
Administrative Allocation	<u>84,480.00</u>	
Total Expense		\$ 462,646.00

MARL-HARRIS FIRST AID AND EMERGENCY SQUAD, INC.
1981 SERVICE REPORT

For the period January 1 through December 31, your ambulance responded to 131 calls. There were 79 emergency calls, 24 non-emergency calls. There were 10 highway accidents with 18 patients.

We had 5 fire standbys: L. Beauregard, G. Langley, the Stage Coach, T. Mills and Digian.

There were 5 standbys: 1 parade, the Peterborough disaster drill, the Harrisville supper, the Keene Airport drill, and a field hockey game.

There were 8 no transport calls, for a total of 131 calls.

We brought patients to Mary Hitchcock and the Peterborough Hospital, as well as Cheshire Hospital.

This year our money was spent to replenish supplies, electrical repairs, a portable radio and reflective jackets for the squad members; plus the gas, oil, inspections and insurance for the ambulance.

We again thank the families who have remembered the ambulance service with memorial funds and in lieu of flowers, and for the response to our donation letter during the summer. A special thanks to the groups and organizations that sponsor suppers or programs for our benefit.

The high school members of our squad have done a great job this year, some of them were present on each of our calls. We have letters of praise and appreciation from many of the patients, always mentioning the skill and gentle treatment given by these well trained students. Without them we cannot operate.

Plans are underway to have the first aid course taught at school during the school day so the students may receive credit for their work.

A special thanks to the police and fire departments for their help. It is nice to know that the three departments work so well together.

We again ask the adults to help us during the day, 6:30 a.m. to 4:30 p.m. These are the times the high school students carry the load. Information about the required training can be obtained from the squad members, or by attending a squad meeting, the first Wednesday of the month at 7:30 p.m. at the fire station.

The Marl-Harris Ambulance has been serving the towns of Marlborough and Harrisville since 1970 at no cost to the tax payer. We have never used your tax dollars. If we lose the high school, we will lose the Marl-Harris auxiliary, they are the high school members of the squad, and we cannot operate without them. The cost of outside ambulance service is high, with a longer waiting time.

We hope that we can continue to serve you, but the choice is yours.

This report is written for the directors, officers and members of the Marl-Harris Ambulance Squad.

Omer M. Dumont
Permanent Director

REPORT OF THE TOWN CLERK

1981

Motor Vehicle Permits	\$ 36,642.30
Title Fees	329.00
Dog Licenses	984.20
Vital Statistics	* 359.00
Building Inspection Fees	83.00
Uniform Commercial Code Filings	343.50
Sub-Divisions & Variances	200.00
Landfill	175.00
Filing Fees	12.00
Copy Machine	125.50
Recording Licenses	7.00
Sale of Town Property	16.00
Bad Check Fee	5.00
Total	<hr/> \$ 39,281.50

* Includes \$91 collected for the State of N.H. for battered wives.

Patricia R. Derby
Town Clerk

REPORT FROM THE SOUTHWEST REGION PLANNING COMMISSIONERS

Marlborough, as a member of the Southwest Region Planning Commission, is one of a growing number of communities which have recognized and support the benefits of regionalism in their areas.

As membership in regional planning commissions has grown, so have the areas of involvement and responsibility. Regional planning commissions provide a diversity of services to local governments which is not, has not, and can not be provided by any other agency.

The Southwest Region Planning Commission's relationship with its member communities is enhanced by Commissioners who are a representative cross section of lay personnel (City Counsel-members, Selectmen, State Representatives; together with members of local board and commissions and citizens at large, appointed by and accountable to their Boards of Selectmen or the Keene City Council).

Value which the Town of Marlborough specifically gains through its membership in the Southwest Region Planning Commission includes the following:

Continued participation in the Regional Planning Commission's circuit rider administrative assistant program and computer capability, and opportunity to take advantage of the newly organized collective purchasing program which will join several towns together for bulk purchasing in order for each to reap substantial gains over independent purchasing.

Involvement with the Regional Planning Commission in responding to the state's new solid waste legislation recommending initiatives to be taken by communities, in a collective or regional manner, to deal with solid waste management. This legislation has significant impact and implication on how local towns must deal with solid waste management and disposal within a prescribed time period.

Access to review, evaluation and interpretation of new legislation at both the federal and state level. Assessment of its impact on member towns, and recommendations concerning appropriate local actions to be taken.

MARLBOROUGH PLANNING BOARD

1981 has been a year of change for the Marlborough Planning Board. Our long time Chairman, Ed Goodrich, elected to relinquish his chair. He has however consented to remain on the Board and lend his experience to the new chairman. Sadly too, our Secretary of the past several years has decided that the end of 1981 would also be the end of her faithful service to the board. Margaret Hackler decided that pressures of an increased workload at her job conflict with her duties on the Planning Board.

The Board, along with all the townspeople, wish to thank these two dedicated people for their many years of faithful service.

The Planning Board has been working on two long term projects this year along with a few small routine subdivision requests. The culmination of the work on these two projects can be seen in the Town Warrant as two articles to amend the Zoning Ordinance of the town. We have recommended the article regarding the adoption of a permanent set of regulations governing the use of the Federally defined flood plain regions in the town, as well as the article defining more broadly where mobile homes may be located within the town. Changes to this article were mandated by the 1981 session of the legislature.

The flood plain regulation is very important because if the town does not adopt an ordinance at least as strict as that outlined by the Federal Government, it will lose its eligibility for federally subsidized flood insurance. This is particularly important to those who might wish to buy or sell property located within the flood plain, as the banks are particularly intersted in seeing that property qualifies for the flood insurance.

The changes in the regulations regarding mobile homes caused us a little more of a problem. It was mandated by the legislature that it was no longer acceptable for the towns to limit the use of mobile homes to mobile parks as we now do. However, we are not sure that the legislature, in their infinite wisdom, knows just what is acceptable. The article we have presented to you is the best we could do with the information that we had. We may be back another year to change this ordinance again, but for the time being it is very important that we have this law on the books so that we control our own fate rather than letting the State control it for us.

A great deal of credit should go to David Wyman for his efforts in developing these changes to the Zoning Laws of the Town.

We, on the Planning Board, look forward to a year of planning growth for the town, along with an increased awareness by the citizens. Along with this increased awareness we hope will come a greater increase in the participation by the people in the activities of the board.

Respectfully submitted,
Gary N. Langley, Chairman

MARLBOROUGH CEMETERY COMMITTEE **1981 Report**

This past year has been an unusual one for the Marlborough Cemetery Committee. As stated in the 1980 town report, we have replaced the storage shed on Granite Street. The old, decaying structure was removed from the site, and a new, smaller shed was installed in its place. Our original plans were to ask for volunteer labor and perhaps a good deal on building materials. However; primarily due to our experience in asking for volunteers in the past, and due to the extremely poor condition of the old structure, we approached the Cheshire Vocational Center to see what, if anything, they could do for us. It was the feeling of this committee that we would be much better off to have the structure built, moved, and erected for us for what we believed to be a nominal fee.

When we first discussed this project, we used an average figure of burial lots sold the past few years. We planned on this last year as being no different than ones previous. However, less lots were sold in 1981 than in any recent year. For this reason, the cemetery committee had to ask for \$380.00 more than was appropriated. This is the first time in many years that this has occurred, and we do apologize for it.

The Marlborough Cemetery Committee will not ask for any increase in its appropriations for 1982. Through the years it has attempted to use its funds conservatively while trying to satisfy those it serves. We feel we did this during 1981 and don't plan to change our philosophy in the future.

Clayton Wilcox
"Sandy" Thomas
Lee LaChance

CEMETERY COMMITTEE REPORT 1981

Balance January 1, 1981 \$ 185.66

Receipts:

Sale of Lots	\$ 100.00	
For Perpetual Care	300.00	
Town Appropriation	1800.00	
Additional Appropriation	380.00	
From Perpetual Care	<u>7184.30</u>	
Total		\$ 9949.96

Disbursements:

Sexton - - summer work	\$ 1679.22	
Sexton - - from perpetual care	7091.30	
Town of Marlborough - Social Security	119.70	
Town of Marlborough - for perpetual care	300.00	
Water rent	60.00	
Flowers	93.00	
Taylor Rental - trimmer repairs	81.74	
Gary Thompson - tree removal	25.00	
Charles Sheaff - new storage shed	<u>500.00</u>	
Total		\$ 9949.96

Balance December 31, 1981 .00

**THE AMERICAN LEGION
CROTEAU - COUTTS POST 24
Marlborough, N. H. 03455**

Following is a itemized account of expenses for Memorial Day 1981.

M. H. S. Band	\$ 125.00
Felsboro - Flowers	133.40
Flowers for Bridge	10.50
Flags	48.80
Grave Markers	66.00
One Extra Flag	<u>2.50</u>
Total	\$ 386.25

Linwood Croteau
Adjutant
Post #24

FIRE WARDS REPORT

The Marlborough Fire Wards wish to report for the year 1981. The Fire Department answered a total of 60 calls. The alarms answered were 28 still alarms, 16 general alarms, 2 brush fire calls, and 14 mutual aid calls of which 4 calls were to Harrisville, 2 to Keene, 2 to Swanzey Ctr., 2 to Dublin, 1 to Sullivan, 1 to Troy, 1 to Walpole, and 1 to West Swanzey.

The 1962 Dodge Power Wagon received in the fall of 1980 from the State Forest Fire Service was rebuilt and placed in service. The 1952 Power Wagon was sold and the money put in the general fund.

The Fire School at Meadowood Training area in Fitzwilliam was again attended by Department personnel. Also 14 members took a standard first-aid course given at our station by a certified Red Cross Instructor.

Our Fire Safety Poster Contest and school assembly were held again for children in grades Kindergarten through 6 grade.

State law enacted this year now require every single family dwelling or single family dwelling unit within a multiple family dwelling which is built or substantially rehabilitated after January 1, 1982, shall be equipped with an automatic fire warning system. RSA 153:10-A.

This year a new house numbering system was put into effect and a great many home owners have posted their numbers on their homes and are using those numbers when calling in an emergency thus making it much easier for all emergency services to find your residence.

Again this year the Marlborough Fire Co. sponsored a Halloween Party consisting of a parade, movies, cider and donuts and prizes for costumes were given out.

The Fire Wards wish to thank the Selectmen, Townspeople, Local and State Police for their fine cooperation during the past year. A special thanks to the Firemans Ladies Auxiliary for their assistance during the past year and for their donation of new equipment to the Department.

Carl Russell
Edward Wilson Jr.

Linwood Croteau
Clarence Batchelder Jr.
Wayne Crowell
Marlborough Fire Wards

FIRE DEPARTMENT BUDGET 1982

	1981 Budget	Expenditures	1982 Budget
Insurance	\$ 180.00	\$ 175.00	180.00
N. E. Telephone	250.00	206.37	250.00
Radio Maint.	350.00	314.81	350.00
Gas & Oil	950.00	778.36	950.00
Truck Maint.	1500.00	1425.08	1500.00
Payroll	5500.00	5852.51	5500.00
Janitor	275.00	275.00	275.00
Equipment	1400.00	2105.76	1400.00
Water Holes	300.00	0.00	300.00
Training	500.00	113.30	500.00
Supplies	695.00	603.32	695.00
Misc. Expense	600.00	587.10	600.00
Total	\$ 12500.00	\$ 12436.61	\$ 12500.00

MARLBOROUGH WATER WORKS

January 1, 1981 - December 31, 1981

Balance January 1, 1981	\$ 1,734.59	
Receipts	<u>24,726.20</u>	\$ 26,460.79
Expenditures:		
W. W. Services	\$ 4,197.78	
New Construction	704.70	
Power Purchase	6,372.57	
Structure Pumping Supply	320.23	
Repairs to Mains	5,081.31	
Repairs to Hydrants	77.44	
Salaries - Office Clerks	1,576.50	
Other Office Expenses	344.60	
Bond	4,000.00	
Interest	<u>100.00</u>	
		<u>\$ 22,775.13</u>
Balance December 31, 1981		<u>\$ 3,685.66</u>

CHIEF OF POLICE REPORT TO THE CITIZENS OF THE TOWN OF MARLBOROUGH, N. H.

The year 1981 has brought changes for the Marlborough Police Department. We have been experiencing the impact of the recession and the financial burden it has placed on each and every one of us as citizens and as taxpayers.

The State of New Hampshire and county government, through its supportive agencies, have been almost nonexistent for the help we have relied on for years. The judicial system has also built new hurdles for us to clear, whereas they have placed stronger demands for acute case records and paperwork in order to achieve a conviction in their court rooms. It appears they are more interested in protecting the rights of the criminal than the rights of the citizens who support them.

We are, I feel, as a police department, keeping abreast of the situation. I strongly urge the citizens of Marlborough to be aware of their surroundings and cooperate through knowledge with the police department, as we cannot do the job without your help.

In conclusion, I would like to thank the Marlborough Fire Department, Ambulance Service, Selectmen and the citizens of Marlborough for their continued support and especially the members of the Marlborough Police Department for a good job well done.

Respectfully,
Peter W. Henry
Peter W. Henry, Chief
Marlborough Police Department

POLICE DEPARTMENT YEAR IN REVIEW - 1981

Abandoned Vehicles	1
Assault	2
Attempted Suicide/Suicide	1
Bomb Threats/placing of explosives	3
Child Abuse/Neglect	1
Criminal Mischief	25
Criminal Threatening	9
Criminal Trespass	5
Disorderly Conduct	3
Domestic Violence	1
Drinking Under Age	1
Driving While Intoxicated	10
Forgery/passing bad checks	2
Harrassment (obscene phone calls, etc.)	3
Missing Persons	1
Operating after Revocation/Reckless operation	4
Resisting Arrest	1
Suspicious Persons/vehicles	2
Theft/Burglary (includes theft of services, motor vehicles, etc.)	28

Total criminal cases handled by this department	103
Arrests made in connection with above	35
Total amount of cases solved	62
Total amount of cases not solved	41
Percentage of cases solved (62 out of 103)	60%

Motor Vehicle Violations:

Defective Equipment	47
Disorderly conduct with Motor Vehicle	4
Failing to dim lights	3
Failing to keep right/left of center	16
Failing to report change of address	2
Failing to stop for police officer/emerg. veh.	1
Failing to yield right of way	0
Illegal U-turn	1
Misuse of Plates	1
Operating Motorcycle without proper eye prot.	1
Operating without headlights	0
Operating without license	4
Reckless operation	1
Solid line violation	1

Speed	108
Starting parked vehicle	3
Stop sign violation	6
Suspension for failing to file report	1
Uninspected motor vehicle	9
Unregistered Motor Vehicle	11
Unsafe Tires	5
Total Motor Vehicle Violations (excludes DWI, Operating after revocation)	225
Number found guilty or plead guilty to above	160
Number found not guilty, nol prossed, dismissed	6
Number in default or bench warrants issued	12
Total summons (excluding defective equipment)	178
Percentage found/plead guilty to above	90%
Percentage found not guilty/nol prossed, dismissed	3%
Percentage in default/bench warrants	7%

Motor Vehicle Accidents:

Property damage only	40
Personal injury	15
Fatality	0
Total motor vehicle accidents reported to this department	55
Number handled by this department	52
Number handled by State Police	3

Summons issued as result of	11
------------------------------------	-----------

Other Data:

Response to burglar alarms (in town)	61
Business doors checked (number of checks)	757
Total number of businesses checked	38
Private property checks (number of checks)	175
Total number of different properties	31
Total occurrences of open doors found on above	95

Number of documented responses to following (not considered criminal matters):

Domestics	14
Special daytime calls	102
Ambulance calls	19
Fires	23
Assist to other towns	41

HEALTH & WELFARE FUNDS

Jennie I. Mason Aged Citizen's Fund & Charles E. Carlton Fund

Case #1	\$200.00	Case #2	\$371.23
---------	----------	---------	----------

Total Expended	\$571.23
----------------	----------

Kimball Children's Health Fund

Case #1	\$2,000.00	Case #2	\$583.38
Case #3	300.00		

Total Expended	\$ 2,883.38
----------------	-------------

Town Public Welfare

Case #1	\$ 117.40	Case #2	\$ 60.00
Case #3	200.00	Case #4	27.00
Case #5	1,587.52	Case #6	340.00
Case #7	1,268.70	Case #8	100.00
Case #9	62.86	Case #10	270.00
Case #11	15.00	Case #12	351.19

Total Expended	\$ 4,399.67
----------------	-------------

Soldier's Aid

Case #1	636.56	Case #2	\$ 193.69
---------	--------	---------	-----------

Luther & Mary C. Hemenway Fund

Case #1	\$ 400.00	Case #2	\$ 800.00
Case #3	400.00	Case #4	600.00
Case #5	700.00	Case #6	1,000.00
Case #7	1,500.00	Case #8	250.00
Case #9	305.34	Case #10	800.00
Case #11	326.85		

Total Expended	\$ 7,082.19
----------------	-------------

FROST FREE LIBRARY

The year 1981 was a very busy year at your library. There were several personnel changes. Following the decision of Gracia Berry to seek employment in a new field, the Library Board of Trustees hired her assistant, Pat Grover, as the new Head Librarian. Deborah Swartout was hired as Mrs. Grover's assistant, but in September Mrs. Swartout left the library to assume her new position as full time Librarian for the Marlborough Schools. Evelyn Fortner, of North Swanzey, was then hired as assistant librarian.

With all the changes, however your library has continued its reputation for outstanding dedication and service to the community. Many persons, other than staff, make this possible. We are very fortunate to have an extremely supportive Board of Trustees. Mrs. Elizabeth Richards has done a fine job as chairman and the library is indeed fortunate to have its finances in the capable hands of Treasurer, Mrs. Sandra Hume. Mrs. Alice Knight secretary, is now a member of the State Library Board. It is an honor to have a small community so well represented on the state level.

We also have the continued support of the Friends of the Library, all volunteers who give their time and energies to the betterment of the library. This past year the Friends purchased a new camera for the library so we might visually record programs and events happening weekly at your library. Even more important than their financial support however, is their willing participation in programs. A new project just begun is a monthly bookmark listing events and services of your library, which the Friends will write and distribute. Anyone wishing to join the Friends group may contact Marie Forcier.

As your Librarian, it is my wish to make the library attractive to all residents. Therefore, we will continue to provide programs of interest such as films, craft classes, exercise classes, concerts, blood pressure clinics, art shows, coupon and stamp swaps, in addition to the story hours, reading programs and etc, one might expect. Our display cases are always available and we encourage residents with a skill or a hobby to display their work with us and consider sharing your knowledge with others by giving a class. Our summer concert series on the lawn, which has proven so popular, will become an annual event and we are always seeking new talent.

A reminder to all who are pinching the penny; the library subscribes to more than 30 magazines and periodicals. All may be taken out for a two week period. At the current price of magazines this could be quite a savings. In addition to an excellent selection of current best sellers, both fiction and non-fiction, we have a large selection of records waiting to be borrowed. For those of you who enjoy paperbacks, we have a large and varied collection. You may take any number and keep them for as long as you wish. Many people give us their used paperbacks in exchange so our collection is constantly changing.

As a final note, I would like to say personally how I enjoy my job as Librarian. I would welcome any suggestions as to how the library might better serve the needs of the community.

Respectfully submitted,
Patricia Grover, Head Librarian

**FROST FREE LIBRARY
TREASURER'S ANNUAL REPORT
January 1, 1981 - December 31, 1981**

Cash on hand January 1, 1981

\$ 2017.54

Receipts

Town of Marlborough appropriation 1981 \$ 16242.46

Trust Funds:

Frost Free Library Fund	\$ 775.23
Kate K. Davis Book Fund	234.27
Albert P. Frost Library Fund	105.35
Kate K. Davis Library Book & or Ground Fund	1135.91
Lillian R. Atherton Fund	98.35
Mary J. Livingston Fund	20.66
Kate M. Reid Fund	169.06
Rufus Frost II Fund	75.43
Rufus Frost II Memorial Fund	113.19
Alice Bullock Fund	411.36
All other income	<u>284.20</u>

Total Receipts

\$ 21,683.01

Expenditures

Library Salaries	\$ 10797.74
Withholding, insurance	1892.88
Childrens Books Magazines, audio visual	758.55
Adult Books, Magazines, Audio visual	2664.79
Library Expenses	329.61
Building and Grounds	166.48
Heat	2407.31
Lights	885.73
Telephone	367.79
Paint Interior of Downstairs Addition	<u>725.00</u>

Total Receipts

\$ 20995.88

cash on hand December 31, 1981

\$ 687.13

Respectfully submitted,
Sandra L. Hume
Treasurer

MARRIAGES 1981

DATE	GROOM & BRIDE	RESIDENCE OF EACH
01/09/81	Reginald L. Luopa, Jr. Julianne Cote	Troy Marlborough
01/31/81	Joshua O. Ellis Kay E. Kendall	Marlborough Keene
02/14/81	David W. Aiken Barbara J. Bedard	Marlborough Troy
04/11/81	Andrew J. Naylor Brenda L. Lee	Marlborough Marlborough
04/25/81	John J. Williams Linda J. Davis	Gilsum Marlborough
05/02/81	Brandon C. Greene Ellen J. Doody	Marlborough Swanzy
05/09/81	Jeffrey S. Mercure Denise L. Stone	Jaffrey Marlborough
05/09/81	Morgan M. McKane Paula S. Adams	Marlborough Keene
05/16/81	Leonard P. Robbins Barbara J. Leach	Marlborough Keene
05/16/81	Brian K. Stone Deborah J. Clay	Marlborough Spofford
05/30/81	Nicholas Triffin Madeleine J. Wilken	W. Hartford, Ct. W. Hartford, Ct.
06/06/81	Gary P. Boomer Nancy A. Simonds	Marlborough Keene
06/06/81	Bruce A. LaBrie Deborah A. Gunseth	Marlborough Marlborough
06/14/81	Jack R. Merrill Marcia K. Sullivan	Marlborough Malden, MA.

06/20/81	Glenn C. Wright Mary Lou Bruce	Marlborough Fitzwilliam
06/27/81	Warren N. Heaps Kimberly J. Williams	Walpole, MA. Walpole, MA.
06/28/81	Arthur Bottomley, Jr. Susan J. Hill	Marlborough Marlborough
07/04/81	Stephen M. Nason Barbara E. Allen	Marlborough Marlborough
07/25/81	Roger P. Dionne, Jr. Penny L. Stoddard	Ludowici, GA. Marlborough
08/01/81	Earl N. Drogue Jo-Ann Holmes	Marlborough Marlborough
08/29/81	Kenneth A. Kerber Lisa A. Ungar	Marlborough Marlborough
10/01/81	James A. Yardley Deborah A. Dumontet	Marlborough Marlborough
10/05/81	Richard P. Beam, Jr. Eva J. Beauregard	Keene Marlborough
11/21/81	George E. Nelson, Jr. Lisa M. Coady	Marlborough Marlborough
12/30/81	Charles H. Cooke Marian L. Frey	Marlborough Marlborough

DATE	CHILD'S NAME	FATHER'S NAME	MOTHER'S MAIDEN NAME	PLACE
05/27/80	Heather Leigh	Richard B. Hossack	Sue A. Tozier	Keene
05/28/80	Larissa May	Edward P. Grant	Linda M. Begin	Keene
01/15/81	Lee Ann	Michael D. Frazier	Susan J. Dykstra	Pbro.
01/12/81	Ronald Barry, Jr.	Ronald B. Reed	Laura L. Foss	Pbro.
02/19/81	Stephanie Marie	Roger D. Vourdren, Jr.	Nancy A. Metcalf	Keene
03/05/81	Caitlin Elizabeth	Lance B. LaClair	Christine E. Pederson	Pbro.
03/06/81	Christopher Hansen	Richard C. Seaver	Margaret B. White	Keene
03/19/81	Sara Marie	Richard S. Butler	Jean D. Oliver	Keene
04/05/81	Timothy Michael	Michael J. Miles	Christine A. Tripp	Brat. Vt.
04/07/81	Jennifer Nicole	Scott Q. Adams	Patricia Pickul	Keene
04/17/81	Bridget Marie	Andrew J. Hogan	Katherine B. Welch	Pbro.
04/25/81	Larissa Marie	Brian E. Lake	Joyce M. Hagstrom	Pbro.
04/29/81	Jared Richard	Richard C. Hutchins	Susan A. Thoin	Keene
05/11/81	Ellen Marie	James E. Howard	Barbara R. Burbank	Keene
05/27/81	Christy Beth	James A. Lincoln	Patricia A. Aham	Keene
05/30/81	Courtney Caron	Edward A. Ryll	Kelly J. Hunt	Keene
06/14/81	Christopher Warren	DeWitt R. Amster	Jennifer D. Williams	Pbro.
06/23/81	Kelly Anne	Robert P. Kudwa	Nancy C. Hanks	Keene
07/06/81	Gregory Charles	John A. Manning	Phylis B. Miller	Pbro.
07/13/81	Tracy Lynn	Derek F. Stone	Linda M. Bach	Keene
07/27/81	Anna Rose	Terry R. Berkeley	Sheryl A. Parkhurst	Pbro.
08/03/81	Scott Alexander	Richard B. Hossack	Sue A. Tozier	Keene
08/07/81	Shawn Brian	Matthew B. Rule	Robin M. Feirick	Keene
09/22/81	Geordie	George Iselin	Mary E. Maggelis	Marlborough
09/27/81	Katelin Marie	Bruce H. Langley	Patricia A. Nash	Pbro.
10/01/81	Gabriel Alan	Daniel E. Washburn	Alana P. Frazier	Keene
10/06/81	Evan Joseph	Gary M. Nash	Claudette M. Palfe	Pbro.
10/08/81	Phillip Daniel	Harry G. Davis	Jeudi L. Olson	Keene
10/12/81	Meghan Tracy	Robert W. Morris	Patricia J. Tracy	Keene
10/16/81	Lara Katherine	Daniel A. Skousen	Brenda K. Forbes	Marlborough
10/18/81	Matthew Robert	Robert H. Jewett	Karen E. Robinson	Pbro.
11/20/81	Alexandra Adrienne	John P. Polychron	Adrienne Lecraw	Marlborough
12/04/81	Jamie Lee	Gary S. Thompson	Kim A. Frazier	Keene
12/15/81	Brandy May	Richard E. Penna, Jr.	Michele R. Fairfield	Keene
12/25/81	Alanna Louise	David J. Keenan	Brenda J. Reyor	Pbro.

DEATHS 1981

DATE	NAME	PLACE
03/03/80	Marshall, C. Floyd	Harrisville
01/13/81	Foster, Frederica T.	Keene
01/13/81	Reekie, Mary E.	Keene
03/21/81	Despres, Alfred S.	Keene
05/11/81	Hakala, Onni M.	Keene
06/12/81	Gaillardetz, Donat	Keene
08/08/81	Oja, Johan J.	Dublin
09/06/81	Pierce, E. Floy	Keene
11/20/81	Berchner, William H.	Keene
11/23/81	Rivers, Bernice M.	Keene
12/08/81	Beauregard, Alfred J.	Marlborough
12/11/81	Reynolds, Mary W.	Keene
12/30/81	Rauntentrauch, Frieda R.	Marlborough

BROUGHT IN FOR BURIAL

01/15/81	Africano, Angelo F.	Keene
04/03/81	White, Grace	Rutland, Vt.
05/20/81	Banning, Mark J.	Hanover
08/22/81	Richardson, Halton J.	Westmoreland
08/22/81	Berthiaume, Henry M.	Keene
11/08/81	Calkins, Cora C.	Unity, N. H.

1981 REPORT BOARD OF ADJUSTMENT

During the year we received 5 applications for hearings and all were allowed. Included were 2 apartments to be built in a house on Frost St., roomers on Bemis Ct., a two apartment house on Laurel St., a house to be built on Jewett St. and an addition to a house on the Roxbury line.

Eleanor Johnson, Lee LaChance and Michael Keating were added to the Board.

John Gordon, Chairman
Priscilla Richardson, Secretary

Mary Cheney
Eleanor Johnson
Lee LaChance

Patricia Targett
Romeo Bleau
Michael Keating

REPORT OF TRUST FUNDS FOR THE TOWN OF MARLBOROUGH ON DECEMBER 31, 1981

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	Balance Beginning Year	New Funds Created	Balance End Year	Income For Year	Expended	Balance End Year
SCHOOL FUND									
Prior 1891	School Fund, Asahiel Collins. No record bequest.	"	MB Common Cert.	4585.00		4585.00	615.80	615.80	
	"	"	KSB Common Cert.	650.00		650.00	63.40	63.40	
	"	"	DSB Common Cert.	2500.00		2500.00	336.00	336.00	
	"	"	PSB Common Cert.	2000.00		2000.00	286.13	286.13	
			Total Fund	9735.00		9735.00	1301.33	1301.33	
12/3/94	School Fund, W.H. Wilkinson, No record bequest, Support Schools		MB Common Cert.	2500.00		2500.00	335.76	335.76	
Prior 1891	School Fund, Abijaiah Tucker, No record bequest, Support Schools		SBW Common Cert.	85.00		85.00	15.65	15.65	
Prior 1891	School Fund, Lydia Wyman, No record bequest, Support Schools		MB Common Cert.	550.00		550.00	73.87	73.87	
Prior 1891	School Fund, Town, No record bequest, Support Schools	"	SBW Common Cert.	90.00		90.00	15.11	15.11	
Prior 1891	"	"	SBW Common Cert.	330.00		330.00	60.78	60.78	
			Total Fund	420.00		420.00	75.89	75.89	
				13290.00		13290.00	1802.50	1802.50	
TOTAL ALL SCHOOL FUNDS									
EDUCATION FUNDS									
5/26/46	Pease Educational Fund, Further Educ. worthy students	"	MB Common Cert.	10000.00		10000.00	1407.58	1407.58	
	"	"	MB Common Cert.	475.15		475.15			
	"	"	DSB Sep. Cert.	2000.00		2000.00	268.78	268.78	
			TOTAL FUND	12475.15		12475.15	1676.36	1676.36	
9/5/50	Maria Kimball Educ. Fund, Further Educ. worthy students of Marl.	"	CSB Separate Cert.	17000.00		17000.00	1433.94	1433.94	
	"	"	NHSB Separate Cert.	8000.00		8000.00	656.12	656.12	
	"	"	MB Common Cert.	50.14		50.14	6.74	6.74	
			TOTAL FUND	25050.14		25050.14	2096.80	2096.80	

FIRE DEPARTMENT FUNDS

Prior 1891 Jedediah T. Collins FD Fd. no record bequest for Fire Dept.
11/75 Delavan C. Richardson Fire Dept. Fund, Gen. purposes Fire Dept.
" " " " " " " " " " " "

SBW Common Cert.	500.00	500.00	92.09	92.09
MB Common Cert.	10020.20	10020.20	1345.76	1345.76
MB Common Cert.	631.21	631.21	84.77	84.77

TOTAL FUND	10651.21	10651.21	1430.53	1430.53
------------	----------	----------	---------	---------

2/8/78 Marlborough Grange Fund

PSB Common Cert.	1000.00	1000.00	142.81	142.81
------------------	---------	---------	--------	--------

TOTAL ALL FIRE DEPARTMENT FUNDS

TOWN FUNDS

1928 Charles C. Ward Town Fund, General purposes Town of Marlborough

PSB Common Cert.	2000.00	2000.00	182.03	182.03
MB Common Cert.	1000.00	1000.00	431.31	431.31
PSB Common Passbk.	2000.00	2017.88	684.56	684.56
SBW Common Cert.	126.24	126.44	271.12	271.12
KSB Common Passbk.			98.13	98.13
TOTAL FUND	5144.12	5144.12	23.25	23.25
SBW Common Cert.	6500.00	5000.00	2.61	2.61
High. Equip. Cap. Res. Fd., (former.) Tax Map) For highway equip.			821.15	821.15
			1947.18	1947.18
			1000.60	1000.60
			4346.48	4346.48
			1995.01	1995.01
			1041.772	1041.772

12/31/74 High. Equip. Cap. Res. Fd., (former.) Tax Map) For highway equip.

MB Common Cert.	4617.89	4933.50	662.59	662.59
MB Common Cert.	315.61	315.61	38.13	38.13
KSB Common Psbk.			6.52	6.52
TOTAL FUND	4933.50	4933.50	7.09	7.09
SBW Common Cert.	23.39	23.39	663.16	663.16
KSB Common Cert.	25000.00	25000.00	4.31	4.31
DSB Sep Cert.	30000.00	30000.00	2076.94	2076.94
PSB Sep. Cert.	33000.00	33000.00	4031.81	4031.81
CCSB Sep. Cert.	15923.00	15923.00	4716.87	4716.87
KSB Sep. Cert.	5000.00	5000.00	14.03.05	14.03.05
TOTAL FUND	108923.00	108923.00	487.69	487.69
Mr. Rec. Comm. Fund, Prin. & Income to rec. commission on demand			900.00	900.00
Farmun Memorial Fund, Supplies and Equip. for Fire and Police Depts.			1.38	1.38
			6105.45	6105.45
			12716.36	12716.36
			7646.53	7646.53
			16152.16	16152.16
			9646.53	9646.53
			12579.35	12579.35

12/31/61 Kate Reid Town Trust Fund, Gen. expenses Town of Marlborough

MB Common Cert.	4617.89	4933.50	662.59	662.59
MB Common Cert.	315.61	315.61	38.13	38.13
KSB Common Psbk.			6.52	6.52
TOTAL FUND	4933.50	4933.50	7.09	7.09
SBW Common Cert.	23.39	23.39	663.16	663.16
KSB Common Cert.	25000.00	25000.00	4.31	4.31
DSB Sep Cert.	30000.00	30000.00	2076.94	2076.94
PSB Sep. Cert.	33000.00	33000.00	4031.81	4031.81
CCSB Sep. Cert.	15923.00	15923.00	4716.87	4716.87
KSB Sep. Cert.	5000.00	5000.00	14.03.05	14.03.05
TOTAL FUND	108923.00	108923.00	487.69	487.69
Mr. Rec. Comm. Fund, Prin. & Income to rec. commission on demand			900.00	900.00
Farmun Memorial Fund, Supplies and Equip. for Fire and Police Depts.			1.38	1.38
			6105.45	6105.45
			12716.36	12716.36
			7646.53	7646.53
			16152.16	16152.16
			9646.53	9646.53
			12579.35	12579.35

11/74 Mr. Rec. Comm. Fund, Prin. & Income to rec. commission on demand
12/1/75 Farmun Memorial Fund, Supplies and Equip. for Fire and Police Depts.
" " " " " " " " " " " "
" " " " " " " " " " " "
" " " " " " " " " " " "
" " " " " " " " " " " "

MB Common Cert.	4617.89	4933.50	662.59	662.59
MB Common Cert.	315.61	315.61	38.13	38.13
KSB Common Psbk.			6.52	6.52
TOTAL FUND	4933.50	4933.50	7.09	7.09
SBW Common Cert.	23.39	23.39	663.16	663.16
KSB Common Cert.	25000.00	25000.00	4.31	4.31
DSB Sep Cert.	30000.00	30000.00	2076.94	2076.94
PSB Sep. Cert.	33000.00	33000.00	4031.81	4031.81
CCSB Sep. Cert.	15923.00	15923.00	4716.87	4716.87
KSB Sep. Cert.	5000.00	5000.00	14.03.05	14.03.05
TOTAL FUND	108923.00	108923.00	487.69	487.69
Mr. Rec. Comm. Fund, Prin. & Income to rec. commission on demand			900.00	900.00
Farmun Memorial Fund, Supplies and Equip. for Fire and Police Depts.			1.38	1.38
			6105.45	6105.45
			12716.36	12716.36
			7646.53	7646.53
			16152.16	16152.16
			9646.53	9646.53
			12579.35	12579.35

TOTAL ALL TOWN FUNDS

Date of Creation

	Name of Trust Fund	Purpose of Trust Fund	How Invested	Balance of Beginning Year	New Funds Created	Balance End Year	Balance beginning Year	Income For Year	Expended	Balance End Year
AGED CITIZENS FUND										
7/36	Jennie I. Mason Aged Citizens Fund, Assist. to worthy elderly residents	"	PSB Common Cert.	1000.00		1000.00		142.81	142.81	
	"	"								
7/25/63	Charles E. Carlton Aged Citizens Fund, Benefit Aged Cit. Marlborough		PSB Common Cert.	3000.00		3000.00		428.42	428.42	
	TOTAL ALL AGED CITIZENS FUND			4000.00		4000.00		571.23	571.23	
CHILDRENS HEALTH FUNDS										
1945	Fred D. Hemenway School Childrens Health Fund Income to Comm. Nurse Ass'n		PSB Common Cert.	1000.00		1000.00		142.81	142.81	
9/5/50	John H. Kimball Childrens Health Fund		MB Common Cert.	17000.00		17052.31		2290.23	2290.23	
	Care of chronic illness—children Marl. & Cheshire County		NHSB Sep. Cert	8000.00		8000.00		660.68	660.68	
			MB Common Cert.	63.12		63.12		8.47	8.47	
	TOTAL ALL CHILDRENS HEALTH FUNDS			25115.43		25115.43		2959.38	2959.38	
				26115.43		26115.43		3102.19	3102.19	
MISCELLANEOUS FUNDS										
1927	Charles C. Ward Childrens Fund, No record of bequest		SBW Common Cert.	51.20		551.20	18.87	99.82		615.69
	Used in past for anything benefit of children in town		SBW Common Cert.	500.00			497.00			
	TOTAL FUND			551.20			515.87			

Prior 1891	Ministerial Fund, Income equally to Marlborough Churches	632.00	632.00	114.88	114.88	382.02
12/29/66	Picnic Grove Park Fund, New park	275.00	275.00	36.93	36.93	
7/2/51	Kate K. Davis Marlborough Comm. Nurse Ass'n. Fd.	2500.00	2500.00		345.09	
	Income to Marlborough Comm. Nurse Ass'n.	515.88	8057.88	1145.64		
	"	5042.00				
	"	5000.00	5000.00	920.89		
	"	5000.00		2023.14		
	"	10063.70	15063.70			
	TOTAL FUND	28121.58	28121.58	4089.67	4089.67	
1/14/75	Ruth E. Heneway Fund, Income to sister & husband then to Library	20000.00	20000.00	2846.11	2846.11	
	TOTAL ALL MISCELLANEOUS FUNDS	49579.78	49579.78	7187.41	7050.66	997.71
	TOTAL ALL SCHOOL, LIBRARY, MUNICIPAL & MISC. FUNDS	312165.35	5000.00	41529.21	34568.75	14012.42
	TOTAL ALL CEMETARY FUNDS (see separate schedule)	66750.15	66750.15	9675.30	7169.30	14273.71
	New Funds in 1981					
4/9/1981	Larre, Tousant		200.00			
8/12/1981	Africano, Angelo & Elizabeth		100.00	27.70	15.00	12.70

1981 REPORT OF TRUSTEES OF TRUST FUNDS

Town of Marlborough FUNDS BY BANKS AND STOCKS

	Principal 1/1/81	Funds Added 1981	Principal 12/31/81	Accrued Interest 1/1/81	Interest & Dividends 1981	Interest Paid 1981	Reinvested Interest 12/31/81
Banks							
Amoskeag Savings Bank	47,500.00		20,000.00	2459.17	4923.05	3692.64	
Cheshire County Savings Bank	15,923.00		15,923.00	621.93	1403.05	1900.00	124.98
Claremont Savings Bank	17,000.00		17,000.00		1433.94	1433.94	
Dartmouth Savings Bank	36,500.00		36,500.00		4905.37	4873.56	31.81
Keene Savings Bank				9.13	27.09	36.22	
Keene Savings Bank	6,190.00	100.00	31,290.00	453.40	603.76	1007.05	1280.52
Bank East	92,140.46		90,654.57	4929.67	13341.37	12541.14	4602.10
Monadnock Savings Bank	3,536.72			297.27			
New Hampshire Savings Bank	17,150.00		17,150.00	68.29	1414.70	1417.01	65.98
Peterborough Savings Bank	87,035.48		91,486.24	4236.99	14893.18	6803.51	13219.73
Savings Bank of Walpole	52,302.64	5,200.00	60,574.49	5743.82	7874.62	7635.90	8973.71
Stocks							
American Tel & Tel Co. 60 Sh.	3007.20		3007.20		318.00	318.00	
Pennichuck Water Works 42 Sh.	630.00		630.00		94.08	94.08	
	<u>378,915.50</u>	<u>5,300.00</u>	<u>384,215.50</u>	<u>18819.67</u>	<u>51232.21</u>	<u>41753.05</u>	<u>28298.83</u>
					.1342 on average principal		

Although we are still locked into some certificates of deposit paying only .0775, we earned .1342 on our average principal, an increase from .0855 last year.

ANNUAL REPORT
OF THE
MARLBOROUGH SCHOOL DISTRICT
FOR THE
FISCAL YEAR

July 1, 1980 - June 30, 1981

**OFFICERS, TEACHERS AND EMPLOYEES OF
THE MARLBOROUGH SCHOOL DISTRICT
for the
School Year 1981 - 82**

Elmer A. Grover, Moderator
Oliver Derby, Clerk and Treasurer

SCHOOL BOARD

Manfredo Torelli, Chairman	Term Expires 1984
John H. Fletcher	Term Expires 1982
Joseph A. Puleo	Term Expires 1983

ADMINISTRATION

Richard L. Champagne	Superintendent of Schools
H. Charles Larracey	Assistant Superintendent (Keene)
Bernard J. Ellis, Ed.D.	Assistant Superintendent (Towns)

STAFF

	Degree	Experience
Melvin Chafetz	Ph.D	9
James B. Bigwood	B.S.	5
Michael Bowler	B.S.	5
Anne M. Cavallaro	M.A.	14
William W. Cleary	M.A.	10
David A. Dauphin	B.S.	5
Judith G. Fessenden	B.S.E.	3
David B. Hoitt	B.A.	7
Jayne A. Hueglin	B.S.	4
Helen P. Jewett	B.S.E.	19
Elaine F. Knight	M.E.	23
George H. Mason, Jr.	B.S.	5
James E. Powley	M.A.	4
Sandra K. Raasoch	B.S.	3
Kin N. Rilling	B.A.	1
Margaret W. Seaver	B.S.	7
Floy C. Smith	M.Ed.	13
Kendra M. Smith	B.M.	3
Barbara J. Sorries	B.S.	2
Debra B. Swartout	M.L.S.	1

Joseph G. Bobbin	M.Ed.	4
Diane G. DiMeco	M.S.	9
Linda M. Frazier	B.E.	7
Patricia Kelliher	M.A.	14
Esther D. LaChance	B.E.	23
Mary L. LaCoste	B.E.	22
Dorothy W. Ledwith	B.E.	20
Susan J. Masiello	B.S.E.	4
A. Carol Shelley	B.S.E.	9

Louise Butler	Secretary
Charlotte Crowell	Clerk/Typist
Rita Hill	Aide
Lorraine vonSneidern	School Nurse
Diane Holman	School Lunch Director
Mary G. Russell	School Lunch
Irma F. Richardson	School Lunch
Lawrence H. Croteau	Custodian
Wilson Adair	Custodian
William Teeter	Custodian

COMPLIANCE STATEMENT

This school district receives Federal financial assistance. In order to continue receiving such federal financial assistance, this school district will not discriminate in their educational programs, activities or employment practices on the basis of race, language, sex, age, or handicapping condition, under the provisions of Title IX of the 1972 Educational Amendments; Section 504 of the Rehabilitation Act of 1973.

Complaints regarding compliance with Title IX regulations should be submitted in writing to the Title IX liaison for Supervisory Union 29, the Personnel Manager, 34 West Street, Keene, New Hampshire.

Complaints regarding compliance with Rehabilitation Act of 1973-Section 504 should be submitted in writing to the Educational Consultant for Special Services, 34 West Street, Keene, New Hampshire.

Richard L. Champagne
Superintendent of Schools

KILLION, PLODZIK & SANDERSON
Accountants and Auditors
171 North Main Street
Concord, New Hampshire 03301

John J. Killion, Jr., C.P.A.
Stephen D. Plodzik, P.A.
Robert E. Sanderson, P.A.

Telephones
603 224-5971
603 225-6996

To the Members of the School Board
Marlborough School District
Marlborough, New Hampshire

We have examined the combined financial statements and the combining individual fund and account group financial statements of the Marlborough School District as of and for the fiscal year ended June 30, 1981, as listed in the foregoing table of contents. Our examination was made in accordance with generally accepted auditing standards and accordingly, included such tests of the accounting records and such other auditing procedures as we considered necessary in the circumstances.

As described in Note 1B, the combined financial statements referred to above do not include financial statements of the General Fixed Asset group of accounts, which should be included to conform with generally accepted accounting principles.

In our opinion, except that omission of the General Fixed Asset group of accounts results in an incomplete presentation as explained in the above paragraph, the combined financial statements and the combining, individual fund and account group financial statements referred to above present fairly the financial position of the Marlborough School District at June 30, 1981, and the results of its operations for the year then ended, in conformity with generally accepted accounting principles applied on a basis consistent with that of the preceding year.

Our examination was made for the purpose of forming an opinion on the combined financial statements taken as a whole and on the combining, individual fund and account group financial statements. The accompanying financial information listed as supplemental schedules in the table of contents is presented for purposes of additional analysis and is not a required part of the combined financial statements of the Marlborough School District. The information has been subjected to the auditing procedures applied in the examination of the combined, combining, individual fund and account group financial statements and, in our opinion, is fairly stated in all material respects in relation to the combined financial statements taken as a whole.

STATE OF NEW HAMPSHIRE

SCHOOL WARRANT

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the High School in said District on the 2nd day of March, 1982 at 7:30 p.m. to act upon the following subjects:

Article 1. To see if the District will appropriate \$78,986. or any other sum for the reconstruction, alterations and enlargement of the Marlborough High School and for the purchase of departmental equipment of a lasting character in connection herewith; to determine whether such appropriation shall be raised by borrowing or otherwise; to authorize the school district to augment the building fund with any monies that may be derived from the sale or investment of the bond receipts; or take any other action relating thereto.

Article 2. To hear the reports of agents, auditors, committees, or officers chosen and to pass any vote relating thereto.

Article 3. To choose agents, auditors and committees in relation to any subject embraced in this warrant.

Article 4. To see if the District will vote to authorize the school board to make application for and to accept and use in the name of the District, such advances, grants-in-aid or other funds for educational purposes as may now or hereafter be forthcoming from the United States Government, the State of New Hampshire, or any department or agency thereof or any federal, state or private agency.

Article 5. To see if the District will vote to authorize the school board to apply for, accept and expend, without further action by the School District Meeting, money from the state, federal or other governmental unit or a private source which becomes available during the 1982-83 school fiscal year provided that such expenditure be made for purposes for which a School District may appropriate money and that such expenditure not require the expenditure of other School District funds. Further, that the School Board hold a public hearing prior to accepting and spending such money.

Article 6. To see what sum of money the District will vote to raise and appropriate for the support of schools, for the salaries of school district officers and agents and for payment of statutory obligations of the District.

Article 7. To see if the District will vote to approve the Contract negotiated by the Marlborough School Board and the Keene School Board for the education of Marlborough High School students, and to raise and appropriate a sufficient amount of money for funding such educational costs for the 1982-83 school year. In the event that said contract has not been negotiated, to grant to the Marlborough School Board the power and authority to negotiate said contract and further, the authority to enter into such a tuition contract on behalf of the Marlborough School District.

Article 8. To see if the district will vote to approve the Contract negotiated by the Marlborough School Board and the Monadnock Regional School Board for the education of Marlborough High School students, and to raise and appropriate a sufficient amount of money for funding such educational costs for the 1982-83 school year. In the event that said contract has not been negotiated, to grant to the Marlborough School Board the power and authority to negotiate said contract and further, the authority to enter into a tuition contract on behalf of the Marlborough School District.

Article 9. To see if the District will authorize and empower the Marlborough School Board to sell on its behalf the property known as the Elementary School; (including land and buildings) and to authorize the documents in connection therewith, including but being limited to, deeds; the proceeds of such sale to be used for renovation and repairs to the building known as the Marlborough High School and to take any action relating thereto.

Article 10. To see what sum of money the District will raise and appropriate to serve as a Capital Reserve Fund for the purpose of installing or constructing access between floors of the Marlborough High School, such access being required by PL-504 of the Federal Law.

Article 11. To see what sum of money the District will raise and appropriate for the purpose of repairing the sill and for other safety related renovations at the Marlborough Elementary School.

Article 12. To see what sum of money the District will raise and appropriate for the purpose of making needed repairs and renovations at the Marlborough Elementary School.

Article 13. To see if the District will vote to accept a sum of money plus interest remaining in the Roof Bond Account and to apply such monies as a revenue for the 1982-83 school year.

Article 14. To see what sum of money the District will raise and appropriate to continue as Energy Conservation Programs at the Marlborough Elementary School and High School and to take any action in relation thereto.

Article 15. To see if the District will vote to authorize the School Board to take such action on behalf of the District as may be required to continue as a party in the second year of a suit against the State of New Hampshire and proper officials thereof to compel the State to provide funds to the school districts for the purpose of more nearly equalizing the opportunities for the children to receive a basic education and to see what amount the district will raise and appropriate for this purpose.

Article 16. To transact any other business which may legally come before this meeting.

Given under our hands at said Marlborough this 10th day of February, 1982.

Manfredo Torelli
Joseph Puleo
John F. Fletcher
School Board

**STATE OF NEW HAMPSHIRE
SCHOOL WARRANT**

To the inhabitants of the school district in the Town of Marlborough qualified to vote in District affairs:

You are hereby notified to meet at the High School in said District on the 9th day of March, 1982, at 10:00 o'clock in the forenoon to bring in your votes for the election of school district officers. The polls will open not later than 10:00 a.m., nor close earlier than 9:00 p.m.

Article 1. To choose all necessary school district officers:

A Moderator for the ensuing year.

A Clerk for the ensuing year.

A member of the school board for the ensuing three years.

A Treasurer from July 1, 1982, for the ensuing year.

An Auditor for the ensuing year.

**Given under our hands at said Marlborough this 10th day of
February, 1982.**

Manfredo Torelli
Joseph Puleo
John F. Fletcher
School Board

A true copy attest:

Manfredo Torelli
Joseph Puleo
John F. Fletcher
School Board

MARLBOROUGH SCHOOL DISTRICT

Balance Sheet
June 30, 1981

Assets

	General	Federal Projects	Capital Projects	Food Service
Cash	10,052.52	481.08	2,100.50	
Interfund Receivables	2,108.92			
Intergovernmental Receivables	14,957.80	1,271.22		2,363.00
Total Current Assets	27,119.24	1,752.30	2,100.50	2,363.00
Total Assets	\$27,119.24	\$1,752.30	\$2,100.50	\$2,363.00
Liabilities and Fund Equity				
Interfund Payables				2,108.92
Other Payables	18,342.01	1,752.30		254.08
Total Liabilities	\$18,342.01	\$1,752.30		\$2,363.00
Fund Equity				
Reserve for Encumbrances	789.74			
Reserve for Special Purposes	7,987.4*			
Unreserved Fund Balance			2,100.50	
Total Fund Equity	8,777.23		2,100.50	
Total Liabilities and Fund Equity	\$27,119.24	\$1,752.30	\$2,100.50	\$2,363.00

*Funds for handicapped costs if not reimbursed by State of New Hampshire.

STATEMENT OF REVENUES
For the Fiscal Year Ended June 30, 1981

Description	General	Federal Proj.	Food Serv.
Revenue From Local Sources			
Current Appropriation	\$ 697,178.35		
Total Taxes	\$ 697,178.35		
Total Transportation Fees			
Earnings on Investments	\$ 1,887.70		
Pupil Activities	528.80		
Food Service			\$ 9,448.71
Contributions & Donations	11,053.10		
Other Local Revenue	679.10		
Total Other Revenue from Local Sources	14,148.70		9,448.71
Total Local Revenue	\$ 711,327.05		\$ 9,448.71
Revenue From State Sources			
Foundation Aid	\$ 7,805.48		
Sweepstakes	7,271.17		
Foster Children	500.00		
Total Unrestricted Grants-in-Aid	\$ 15,576.65		
Restricted Grants-in-Aid			
School Building Aid	3,300.00		
Transportation	7,860.00		
Driver Education	1,800.00		
Handicapped Aid	12,216.47		
Child Nutrition			428.00
Total Restricted Grants-in Aid	\$ 25,176.47		\$ 428.00
Total Revenue from State Sources	\$ 40,753.12		\$ 428.00

**Restricted Grants-in-Aid from the Federal
Government Through the State**

Elementary/Secondary (ESEA)	\$ 4,880.87		
Vocational Education (Sub-Part2)	4,161.05		
Child Nutrition Programs			14,094.00
Total Revenue from Federal Sources	\$ 9,041.92	\$ 14,094.00	
Fund Transfers			
Transfer From General Fund			4,292.36
Total Other Sources			\$ 4,292.36
Total Revenue	\$ 752,080.17	\$ 9,041.92	\$ 28,263.07

**Annual Financial Report
for the Year Ended
June 30, 1981**

Certificate

This is to certify that the information contained in this report was taken from the official records and is complete and correct to the best of my knowledge and belief. The accounts are kept in accordance with Section 17 of Chapter 71-A of the Revised Statutes Annotated and regulation Chapter Rev 1100, Financial Accounting for Local Education Agencies on file with the Administrative procedures, and upon forms prescribed by the Department of Revenue Administration.

Richard L. Champagne
Superintendent
Aug. 1981

Joseph Puleo
John F. Fletcher
School Board

ALL FUNDS: SUPPLEMENTARY EXPENDITURE INFORMATION
For the Year Ended June 30, 1981

Description	Elementary	Jr. High	High School	Total
Supervisory Union Management Services	13,983.50	4,474.72	9,508.78	\$ 27,967.00
Tuition to LEA'S within New Hampshire	9,995.00	4,630.00	9,154.94	\$23,779.94
Other Tuition			10,266.25	\$ 10,266.25
Additional Equipment	458.47	146.71	1,803.01	\$2,408.19

STATEMENT OF ANALYSIS OF CHANGES IN FUND EQUITY
For the Year Ended June 30, 1981

Description	General	Federal Projects	Capital Projects	Food Service
Fund Equity, July 1, 1980	1,156.68	- 0 -	22,000.00	(503.85)
Additions				
Revenue	752,080.17	9,041.92		28,263.07
Total Additions (lines 2 & 3)	\$752,080.17	\$9,041.92	- 0 -	\$28,263.07
Deletions				
Expenditures	740,018.60	9,041.92	19,899.50	27,756.88
Other Deletions	4,441.02*			2.34*
Total Deletions (lines 5 & 6)	\$744,459.62	\$9,041.92	\$19,899.50	\$28,263.07
Fund Equity, June 30, 1981 (lines 1 & 4 less 7)	8,777.23	- 0 -	2,100.50	- 0 -

*Adjustment to prior year's fund balance.

RECONCILIATION OF REVENUE AND GROSS RECEIPTS WITH EXPENDITURES AND
GROSS DISBURSEMENTS
For the Year Ended June 30, 1981

Revenues	Expenditures	
Total Revenues	Total Expenditures	\$ 796.716.90
Additions: Refunds of Current Year Expenditures 1,464.16 Refunds of Current Year Revenue 1,752.30	Addition; Refunds of Current Year Expenditures 1,464.16 Refunds of Current Year Revenue 1,752.30	
Balances at July 1, 1980: Other Receivables 33,509.52 Total Additions \$ 36,725.98	Balances at July 1, 1980: Other Payables 34,473.19 Total Additions \$ 37,689.65	
Balances at June 30, 1981	Balances at June 30, 1981	
Intergovernmental Receivables 18,592.02 Transfer to Food Svs.* 4,292.36	Other Payables 20,348.39 Transfer to Food Serv.* 4,292.36	
Total Deletions \$ 22,884.38	Total Deletions \$ 24,640.75	
Total Gross Receipts \$ 803,226.76	Total Gross Disbursements \$ 809,765.80	
Cash & Investment Balance, July 1, 1980 19,173.14	Cash & Investment Balance, June 30, 1981 12,634.10	
Grand Total \$ 822,399.90	Grand Total \$ 822,399.90	

*This adjustment is necessary as all funds are run through the same checking account.

CAPITAL PROJECTS FUNDS - DISTRICT - WIDE
Statement of Expenditures For the Year Ended June 30, 1981

Function	Salaries	Employee Benefits	Purchased Services	Supplies	Total
Facilities Acquisition and Construction			19,899.50		19,899.50
Total Capital Project Fund			\$19,899.50		\$19,899.50
FOOD SERVICE FUND					
Function/Instructional Organization					
Food Service					
Elementary	6,761.97	891.59	13.00	6,211.88	13,878.44
Junior High	2,163.83	285.31	4.16	1,987.80	4,441.10
High School	4,598.14	606.28	8.84	4,224.08	9,437.34
Total Food Service Fund	\$13,523.94	\$1,783.18	\$26.00	\$12,423.76	\$27,756.88

**FEDERAL PROJECTS FUNDS: STATEMENT OF EXPENDITURES
ELEMENTARY
For the Year Ended June 30, 1981**

Function	Salaries	Employee Benefits	Purchased Services	Supplies	Total
Instruction					
Special Education Programs	4,563.00		50.44	267.43	4,880.87
Total	\$4,563.00		\$50.44	\$267.43	\$4,880.87
		HIGH SCHOOL			
Function					
Instruction					
Vocational Education Programs	3,140.00	128.00	595.39		4,116.05
Total	\$3,140.00	\$128.66	\$297.00	\$595.39	\$4,161.05
		DISTRICT WIDE			
Total Federal Projects Funds	\$7,703.00	\$128.66	\$347.44	\$862.82	\$9,041.92

GENERAL FUND: STATEMENT OF EXPENDITURES
For the Year Ended June 30, 1981
ELEMENTARY SCHOOL

Function	Salaries	Employee Benefits	Purchased Services	Supplies	Property	Other	Total
Instruction							
Regular Education Programs	113,057.06	19,252.51	591.43	10,754.84			143,655.84
Special Education Programs	20,401.67	2,245.48	16,027.75	129.45			38,804.35
Pupils							
Attendance & Social Work	15.00						15.00
Guidance	1,625.80	214.02	398.15				2,237.97
Health	2,925.73	356.56	232.50	111.48			3,626.27
Instructional							
Improvement of Instruction	300.00		115.00	62.75			477.75
Educational Media	7,882.55	874.76	155.93	2,253.22			11,166.46
General Administration							
School Board	946.00	33.71	3,748.71	374.60		125.00	5,228.02
Office of the Superintendent			13,983.50				13,983.50
School Administration	21,298.09	2,961.53	659.10	479.45		157.50	25,555.67
Business							
Operation & Maint. & Plant	13,445.94	2,635.45	12,709.57	19,335.54	931.23		49,057.73
Pupil Transportation			14,189.32				14,189.32
Total	\$ 181,897.84	\$ 28,574.02	\$ 62,810.96	\$ 33,501.33	\$ 931.23	\$ 282.50	\$307,997.88

JUNIOR HIGH SCHOOL

Function	Salaries	Employee Benefits	Purchased Services	Supplies	Property	Other	Total
Instruction							
Regular Educational Programs	53,857.30	6,160.80		2,279.28			62,297.38
Special Education Programs	1,677.89	718.55	5,462.00				7,858.44
Pupils							
Attendance & Social Work	4.80						4.80
Guidance	3,367.74	443.32					3,811.06
Health	936.23	114.10	66.40	35.67			1,152.40
Instructional							
Improvement of Instruction	96.00		36.80				132.80
Educational Media	2,522.42	279.92	49.02	472.12			3,323.48
General Administration							
School Board	302.72	10.79	1,200.38	119.87		40.00	1,673.76
Office of the Superintendent			4,474.72				4,474.72
School Administration	6,815.39	947.69	202.59	153.42		45.60	8,164.69
Business							
Operation & Maint. & Plant	5,425.69	843.34	1,796.13	5,587.55	297.99		13,950.70
Pupil Transportation			7,625.69				7,625.69
Total	\$75,006.18	\$9,518.51	\$20,913.73	\$8,647.91	\$297.99	\$85.60	\$114,469.92

HIGH SCHOOL

FUNCTION

Instruction

Regular Education Programs
 Special Education Programs
 Vocational Education Programs
 Other Instructional Programs

Pupils

Attendance & Social Work
 Guidance
 Health

Instructional

Improvement of Instruction
 Educational Media

General Administration

School Board
 Office of the Superintendent
 School Administration

Business

Operation & Maint. & Plant
 Pupil Transportation
 Other Supporting Services

Total

	Salaries	Employee Benefits	Purchased Services	Supplies	Property	Other	Total
Regular Education Programs	103,733.09	13,091.71	2,083.72	10,453.19	1,074.14		130,435.85
Special Education Programs	5,904.08	1,526.92	18,744.25				26,175.25
Vocational Education Programs			3,548.54				3,548.54
Other Instructional Programs	5,355.00	500.23	2,466.00	1,534.01	1,491.25	127.00	11,473.49
Attendance & Social Work	10.20						10.20
Guidance	6,619.34	871.36	524.62				8,015.32
Health	1,989.49	242.45	141.10	75.81			2,448.85
Improvement of Instruction	204.00		426.25	68.73			698.98
Educational Media	5,360.13	594.84	104.16	2,094.57			8,153.70
School Board	643.28	22.92	2,548.31	254.72		85.00	3,554.23
Office of the Superintendent			9,508.78				9,508.78
School Administration	14,482.70	2,013.83	430.50	829.60		96.90	17,853.53
Operation & Maint. & Plant	13,110.56	1,792.10	11,101.55	15,053.86	633.23		41,691.30
Pupil Transportation			29,635.22				29,635.22
Other Supporting Services						5,400.39	5,400.39
Total	\$157,411.87	\$20,656.36	\$81,263.00	\$30,364.49	\$3,198.62	\$5,709.29	\$298,603.63

DISTRICT WIDE

Function	Salaries	Employee Benefits	Purchased Services	Supplies	Property	Other	Total
Facilities Acquisition and Construction			2,637.32				2,637.32
Other Outlays							
Debt Service						12,017.49	12,017.49
Fund Transfers							
Transfer to Food Service Fund						4,292.36	4,292.36
Total District Wide			2,637.32			16,309.85	18,947.11
Total General Fund	\$414,315.89	\$58,748.89	167,625.01	\$72,513.73	\$4,427.84	\$22,387.24	\$740,018.60

SCHEDULE OF BONDS AND NOTES

June 30, 1981

Project Name	Marlborough Roof	Total
Bonds/Notes Outstanding July 1, 1980	\$ 22,000.00	\$ 22,000.00
Less Bonds/Notes Retired During Year	11,000.00	11,000.00
Bonds/Notes Outstanding, June 30, 1981	11,000.00	\$ 11,000.00

MARLBOROUGH SCHOOL DISTRICT

Accounts Receivable

(as of June 30, 1981)

General Fund

Keene School District Handicapped Trans.	\$ 1,754.95	
State of N. H. Handicapped Aid	7,622.85	
State of N. H. Foster Children's Aid	500.00	
State of N. H. Voc. Ed. Trans.	3,930.00	
State of N. H. Driver Educ.	1,150.00	
Marlborough School Lunch Fund	<u>2,108.92</u>	
Total		\$ 17,066.72

Federal Projects

State of N. H. (#11075.0)	\$ 110.17	
State of N. H. (#12035.0)	<u>1,161.05</u>	
Total		\$ 1,271.22

Food Service

State of N.H. State Reimb.	\$ 428.00	
State of N.H. (May Reimb.)	1,126.00	
State of N. H. (June Reimb.)	<u>809.00</u>	
Total		\$ 2,363.00

MARLBOROUGH SCHOOL DISTRICT

Calculation of Adjustment to 1979-80's Fund Balance

General Fund

Cash	\$ 19,173.14	
Accounts Receivable (active)	<u>32,903.52</u>	
Total		\$ 52,076.66
Accounts Payable (actual)	\$ 33,361.00	
To Capital Projects	<u>22,000.00</u>	
Total		\$ 55,361.00
Fund Balance	(\$ 3,284.34)	
Adjustment	<u>4,441.02</u>	
Fund Balance on 79/80 MS-25		\$ 1,156.68

ITEMIZATION OF RECEIVABLES: June 30 1981

Receivable Due From	Amount	
General Fund	\$ 17,066.72	
Federal Projects	1,271.22	
Food Service	2,363.00	
Total		\$ 20,700.94

ITEMIZATION OF PAYABLES: June 30, 1981

Vendor	Amount	
General Fund	\$ 18,342.01	
Food Service	2,363.00	
Federal Projects	1,752.30	
Total		\$ 22,457.31

ITEMIZATION OF OUTSTANDING ENCUMBERANCES: June 30, 1981

Date	Vendor	Amount	
6/30/81	Reserved 434 2900 891 0 00 31	\$ 789.74	
Total			\$789.74

MARLBOROUGH SCHOOL DISTRICT
ITEMIZATION OF PAYABLES: June 30, 1981

Purchase Order No.	Date	Vendor	Expenditure Account Chgd.	Amount
<u>General Fund:</u>				
80M815	6/30/81	NH Ret. Sys. Tchrs	400 1100 222 2 00 0 1	\$ 109.84
80M808	"	Tr. St NH OASI Fund	400 1100 230 2 00 0 1	24.04
80M800	"	Marlb. Sch. Dist. PR	400 1200 390 0 91 0 1	66.50
80M860	"	James Farwell	400 2112 110 9 09 0 1	30.00
80M888	"	NHSAU #29	400 2311 110 1 00 0 1	17.00
80M883	5/1/81	Soule Leslie Brons	400 2315 380 0 00 0 1	790.50
80M800	6/30/81	Marlb. Sch. PR	400 2410 110 5 00 0 1	76.60
80M807	"	NH Ret. Sys.	400 2410 215 5 00 0 1	2.29
80M808	"	Tr. St NH OASI Fund	400 2410 230 0 00 0 1	5.10
80M820	"	Conf/Travel	400 2410 580 0 00 0 1	26.00
80M350	6/1/81	J. Moody Petty Cash	400 2410 610 0 00 0 1	48.62
80M358	6/30/81	James Farwell	400 2552 519 0 00 0 1	37.00
80M880	6/1/81	" "	400 2554 510 0 00 0 1	7.90
80M345	6/4/81	Banwell White Arn.	400 4300 400 0 00 1 1	1,000.00
80M832	6/30/81	Children's Ctr	433 1200 561 0 91 1 1	3,052.00
80M327	4/13/81	HW Wilson Co	433 2222 630 0 55 1 1	72.10
80M800	6/30/81	Marlb. Sch. Dist PR	433 2542 110 9 57 1 1	256.00
80M807	"	NH Ret. Sys.	433 2542 215 9 57 0 1	18.95
80M808	"	Tr. St. NH OASI Fund	433 2542 230 9 57 0 1	156.36
80M803	"	Public Service Co	433 2542 413 0 57 0 1	650.00
80M805	"	Marlb. Water Wk.	433 2542 421 0 57 0 1	161.00
80M863	"	Lawrence Wright	433 2542 431 0 57 0 1	72.00
80M804	"	NE Telephone	433 2542 530 0 57 0 1	187.31
80M800	"	Marlb. Sch. Dist PR	434 1100 120 2 99 0 1	361.51
80M101	7/22/80	Wilber Bros Mkt	434 1100 610 0 39 2 1	29.38
80M101	"	" " "	434 1100 610 0 39 3 1	85.00
80M834	6/30/81	Keene Sch Dist	434 1300 561 0 95 3 1	1,699.73
80M357	6/1/81	Marlb. Sch. Dist.	434 1400 390 0 00 3 1	602.00
80M340	6/26/81	Melody Shop	434 2490 610 0 00 3 1	60.00
80M800	6/30/81	Marlb. Sch. Dist.	434 2542 110 9 57 2 1	113.28
80M800	6/30/81	" " "	434 2542 110 9 57 3 1	264.32
80M355	6/1/81	Henry's Plumbing	434 2549 441 0 57 3 1	75.00
80M356	"	Arnold Bailey	434 2549 441 0 57 3 1	199.68
80M827	6/30/81	Cheshire Trans.	434 2552 510 0 00 3 1	7,860.00
80M359	"	KSC	434 2900 891 0 00 3 1	125.00
				\$ 18,342.01
<u>Food Service:</u>				
80M354	6/1/81	Wilber Bros. Mkt.	491 2562 610 0 00 0 1	\$ 254.08
	6/30/81	Marlb. Gen Fund	Transfer	2,108.92
				\$ 2,363.00
<u>Federal Projects:</u>				
		Harrisville Sch. Dist. - Transfer of Federal Funds		\$ 1,752.30*

*Marlborough acted as the fiscal agent for Harrisville's share of Title I Funds. Harrisville expended the funds under their budget. This transaction represents the funds which will be, or have been, received by Marlborough and must be transferred to Harrisville.

**REPORT OF THE SCHOOL DISTRICT TREASURER
FOR THE
Fiscal Year July 1, 1980 to June 30, 1981**

Summary

Cash on Hand July 1, 1980		\$ 19173.14
Current Appropriation	\$ 697,178.35	
Revenue from State Sources	61,019.52	
Received as income from Trust Funds	11,053.10	
Received from all Other Sources	<u>14,073.79</u>	
Total Receipts		\$ 803,226.76
Total Amount Available for Fiscal Year		\$ 822,399.90
Less School Board Orders Paid		809,765.80
Balance on Hand June 30, 1981		\$ 12,634.10

Oliver F. Derby
District Treasurer

DETAILED STATEMENT OF RECEIPTS

June 1, 1980 - June 30, 1981

From Whom	Description	Amount
Town Treasurer	Appropriation	\$ 697,178.35
State Treasurer	Driver Ed. Reimb.	1,300.00
State Treasurer	Transportation Reimb.	7,152.50
State Treasurer	Special Ed Reimb.	30,109.67
State Treasurer	Voc. Rehab.	509.95
State Treasurer	Sweepstakes	7,271.17
State Treasurer	Gas Tax Refund	18.45
State Treasurer	Foundation Aid	7,805.48
State Treasurer	Building Aid	3,300.00
State Treasurer	Foster Children Aid	552.30
State Treasurer	Voc. Ed.	3,000.00
State Treasurer	Federal	620.00
State Treasurer	Food & Nutrition	12,759.00
State Treasurer	Title I	6,523.00
Town Trustees of		
Funds	Trust Fund Income	11,053.10
MSDPayroll Acct.	Uncashed Check	32.85

SAU 29	Refund	24.28
MSD Payroll Acct	Interest Transfer	597.66
Marl. High Sch.	Damage Restitution	1,329.68
Marl. Sch. Lunch	Sales Deposits	9447.76
Ind. Head Bank	Gen. Fund Int.	1,329.01
Individual	Food Reimb.	6.95
Other Dists.	Reimb.	16.00
Marl. High Sch.	Shop Project	114.80
Vendors	Refunds & Reimb.	645.00
School Clerk	Filing Fee	1.00
Marl. High Sch.	Game Receipts	528.80
Total Receipts During Year		\$ 803,226.76

MARLBOROUGH SCHOOL DISTRICT
Food Service Fund
For Fiscal Year Ended June 30, 1981

Revenues

Lunch and Milk Sales	\$ 9,378.00
Federal Reimbursement	14,522.00
Other	76.00

Other Financing Sources

Interfund Transfers	<u>4,727.00</u>	
Total Revenues and Other Sources		\$ 28,703.00

Expenditures

Food	\$ 11,761.00	
Salaries and Benefits	15,307.00	
Expendable Supplies	1,061.00	
Repairs and Maintenance	<u>26.00</u>	
Total Expenditures		\$ 28,155.00

Excess of Revenue and Other Sources

Over (Under) Expenditures	\$ 548.00
---------------------------	-----------

Fund Balance (Deficit) - July 1	<u>(\$548.00)</u>
--	---------------------------

Fund Balance - June 30	\$ - 0 -
-------------------------------	-----------------

NEW HAMPSHIRE SCHOOL ADMINISTRATIVE UNIT 29
1980 - 1981

	Superintendent	Asst. Supt. Keene	Asst. Supt. Towns	Business Admr.	Ed. Cons. Spec. Svcs.
State of New Hampshire	\$ 2,500.00	\$ 2,400.00	\$ 2,400.00	\$ 2,148.00	\$ 2,148.00
Chesterfield	2,402.10	2,102.23	2,102.23	1,519.13	1,335.28
Harrisville	856.80	749.84	749.84	541.86	476.28
Keene	23,828.22	20,853.59	20,853.59	15,069.40	13,245.69
Marlborough	1,698.30	1,486.29	1,486.29	1,074.04	944.06
Nelson	615.06	538.28	538.28	388.97	341.90
Westmoreland	1,199.52	1,049.77	1,049.77	758.60	666.79
	<u>\$ 33,100.00</u>	<u>\$ 29,180.00</u>	<u>\$ 29,180.00</u>	<u>\$ 21,500.00</u>	<u>\$ 19,158.00</u>

Plus 4 1/2 % Annuity each
Travel at .20 a mile

12/22/81

ADMINISTRATIVE REPORT

The central reality of life as it affects the schools today is of perseverance and a permanence of change. The world of our youth and the world of our age are separate spheres, and the distance between them becomes greater as we move further into the last twenty years of this century. Just as we are living in a world our parents never knew, so our young people will be living most of their lives in a world more difficult for them and for us to envision. The world our young people will be called upon to manage will be different from the world we know or can clearly foresee.

We need to invest, therefore, energy and substance in working out the processes and decisions necessary to invent the new, more manageable future, available to all, which mushrooming technology reality demands and schools that are inconsistent with these changes, unwilling to accept the risk of criticism, and are fearful of probing into the future, do us no service.

The schools in the towns of Administrative Unit 29 have spent the past three years in evaluating, testing and examining the education which is offered to our children. Staff members and administration have spent untold hours in developing a new Language Arts Continuum and a record keeping system which will monitor the new language program. As this report is written, a committee of teachers and administrators is developing a math continuum which should be available in a pilot state by September of 1982. In connection with the Language Arts Program, the basic reading series have been reexamined and, in some cases, new textbooks and supplemental materials have been purchased.

The ongoing accountability program is continuing in two phases. The standardized achievement testing is administered to all students in February, and the Administrative Unit Accountability Tests are administered to pupils in grades 5, 8, and 11 in the spring of each year. The administration and the teaching staff are utilizing the results of the achievement tests as a tool to not only evaluate the present curriculum material, but also the progress of our students as individuals and as members of class groups. We will continue, as in the past, to report the results of our accountability testing program to the Board and public in the spring of each year.

It is our hope that through the continuing process of reexamination, reevaluation and redefining our goals, we can provide the type of education which will enable our children to be productive members of the 21st century.

Responsive to the needs, the aspirations, and capacity of the citizens it represents, the school boards lead the continuing effort to make good schools better. Board members have earned the community's thanks for the heavy investment of time, energy, and wisdom in a school system where children will reap the rewards for years to come.

Richard L. Champagne
Superintendent of Schools

Bernard J. Ellis, Ed.D.
Assistant Superintendent for Towns

REPORT OF THE PRINCIPAL

My tenure at Marlborough Schools has been short. Therefore, it is difficult to comment on activities that occurred during the past year. Though my stay has been short it is not difficult to see that the community has made a concerted effort to improve its school.

Since fall, work has proceeded on the new kitchen. With the opening of the kitchen, the food service staff is able to continue its quality lunches more efficiently and economically. Coupled with the new kitchen, tables were purchased which are easy to use and safer for students.

The high school library was expanded and upgraded. The library has been doubled in size and new shelves were built. Besides the construction hundreds of new books were purchased providing students with increased opportunities for research, reading and study.

Improvements have also been made in the art and industrial arts rooms. The art room has been expanded to give students more space to create projects. A new kiln and potter's wheel has been purchased adding a new dimension to our art program. In the industrial arts area, a new planer has been added and panic buttons were installed for the safety of students.

We have all been excited by the addition of the kindergarten. Watching these students' faces as they learn to read and write is a joy. All who have visited the kindergarten cannot help being thrilled by these children.

Finally, the computer age has come to Marlborough. This year we were able to purchase three Commodore personal computers. These computers provide students with new challenges and expose them to a tool which is becoming as common as television.

The success of Marlborough's program is a tribute to the dedication and energy of the faculty. It's unique in these days to find a faculty as concerned as they are in Marlborough.

I have highlighted only a few of the improvements being made in your school. Both the teachers and I will continue striving to improve the quality of education in Marlborough.

Melvin Chafetz
Principal

PRINCIPAL'S REPORT

January - July 1981

Since my January 16, 1981 report to the Marlborough School District many events have occurred which have had a significant impact on the district. At the time last year's report was written, the issue concerning the continuation of Marlborough High School was still unresolved. However, at the annual School District meeting (March 12 - March 19), the voters defeated a motion to ratify a tuition agreement with the Keene School District. (Yes 275 - No 348). This vote, in conjunction with the approval of two major bond articles (\$182,000 & \$30,000) sealed the fate of the high school; at least for the 1981-82 school year.

After the district meeting the Marlborough School Board began implementing the resolutions passed by the district. Major emphasis was given to the planning of renovations to the high school in an effort to address the concerns expressed by the N.H. State Department of Education in several reports to the School Board. The architectural firm of Banwell, White and Arnold (Hanover, N.H.) was hired to assist the board in designing a cafeteria, remodeling the library and making general repairs to the high school as well as designing a master plan for the school district.

At the time of this report the cafeteria is in the final stages of construction, major flooding problems have been addressed through an extensive drainage project, the high school library has been expanded and other renovations have been accomplished.

While the School Board was deeply involved with implementing the mandates of the district meeting, the administration and staff were designing curriculum changes which, it was hoped would meet state requirements. Significant and positive adaptations of the curriculum were approved and scheduled for implementation during 1981-82 school year.

Although these modifications strengthen the educational program offered at Marlborough High School, they do not meet all existing requirements for a "comprehensive" rating by the N.H. State Department of Education. A consequence, of this inability to meet these requirements, was the granting of an "approved" rating to Marlborough High School for the 1981-82 school year. In effect, the action of the State Board of Education (through Commissioner Brunelle) eliminates the previous status of "provisionally comprehensive" and places the district in a very delicate and tenuous situation relative to state approval.

There can be little doubt that the School Board, administration, school staff and the school district have made significant progress in addressing a most difficult, complex and emotional issue. That the district has remained intact and that the high school has made positive progress in meeting its responsibility of providing a sound educational program for students, is testimony to the strong desire of the community at-large to resolve this problem.

On July 15, 1981 I resigned from my position as principal of the Marlborough Schools and accepted the principalship of Woodbury School in Salem, N.H. This decision was not an easy one in many respects. My professional, personal and emotional investment in bringing the major issues to resolution, had to be balanced with the opportunity for continued professional growth. Then, as now, I feel my decision was a good one. I feel fortunate in having been part of a unique and challenging period in the history of the Marlborough School District and sincerely hope that the many positive gains made during the past two years will continue to be built upon.

Inasmuch as I did not have the opportunity to do so before I left, I would like to take this opportunity to thank Dr. Bernard Ellis and the Marlborough School Board for giving me the opportunity to serve as principal for the Marlborough Schools. It was indeed, in retrospect, a unique, challenging and rewarding adventure - one I shall never forget.

Dr. Chafetz, with whom I have had several contacts, is an extremely capable and qualified administrator. He, as did I, will need your continued support and encouragement in the months ahead. I urge you to openly and honestly share with him your perceptions of his role as well as your ideas for growth in the schools.

Thank you for the opportunity to be a part of your school and part of your community.

Respectfully submitted,
John H. Moody
Former Principal
Marlborough Schools
December 21, 1981

SCHOOL NURSE'S REPORT

School Year 1980 - 1981

A variety of health services are provided for the students of Marlborough through the school health office. Prior to school's opening, sports physicals are done for all candidates for interscholastic sports and cheerleading. Later in the fall physicals are also done for 4th and 8th grade students, and referrals for follow-up care are made where indicated. At the same time TB skin testing is done on the 4th and 8th grade students as well as staff members.

In the fall of 1980 the State of N.H. conducted an audit of the immunization records of all students in the state. Since this coincided with my first year as school nurse it gave me a good opportunity to thoroughly check our students' records. Letters were sent home where more information was needed and inquiries were made to local doctors in an effort to update records. At the present time the immunization level at the elementary school is excellent due to the fact that state mandated immunizations are now required for school entry. While the level at the Jr. and Sr. High School is not as high, it is still at or above the state average for that age group.

Throughout the year care for sick and injured students is provided on a daily basis. Screening of height, weight and blood pressure is also done, as well as vision and hearing tests. Referrals are made where further testing is indicated.

Each year we run a dental clinic for grades K-6,, under the direction of the N.H. State Bureau of Dental Health. Each child whose parents request it can have their teeth checked, cleaned and treated with fluoride for a nominal fee. Funds are provided by the Ladies Circle of the Federated Church of Marlborough for those students whose families cannot afford the service. The state provides the equipment and the school is responsible for securing the services of a dental hygienist. Last year 64 students were served.

A committee has recently been formed consisting of myself and representatives of the elementary and secondary staff to formulate a health curriculum for grades K-12. We will be looking at the health material that is already being taught in Marlborough as well as curriculums in effect in other school systems in order to provide a comprehensive health education curriculum which will meet the needs of all our students.

I would like to take this opportunity to thank the students, parents and staff of the Marlborough Schools for making my first year as school nurse an enjoyable one. I would also like to welcome Dr. Charles H. McMurphy of the Keene Clinic as our new school doctor.

Respectfully submitted,
Lorraine vonSneidern, R.N.

ENROLLMENT

Grade	Sept. 1980	Changes	Sept. 1981
Grade 12	18	+6	24
Grade 11	29	-9	20
Grade 10	17	+8	25
Grade 9	<u>28</u>	<u>-6</u>	<u>22</u>
Senior High Total	92	-1	91
Grade 8	21	+4	25
Grade 7	<u>22</u>	<u>-1</u>	<u>21</u>
Junior High Total	43	+3	46
Grade 6	22	+4	26
Grade 5	24	-2	22
Grade 4	20	+5	25
Grade 3	27	-10	17
Grade 2	18	+3	21
Grade 1	21	-5	16
Readiness	6	-1	5
Kindergarten	<u>0</u>	<u>+16</u>	<u>16</u>
Elementary Total	138	+10	148
Grand Totals	273	+12	285

1981 CLASS ROLL

Jay R. Barrett	David Peter O'Brien
Laura Jean Conlan	Brian Leo Patnode
George Shedd Ellis	Susan L. Pickering
Jeb Stuart Evans	Michael Scott Piotrowski
Jeremy Stuart Evans	James J. Rogers
Dean Michael Ferranti	Cheryl Anne Thoin
Vickie Irene Giguere	Blair Eugene Torelli
Anthony Giannetti	Mark Anthony Way
Christopher C. Grover	Catherine Mary Wilson
David Robert Hume	Thomas Edward Zaluki

MINUTES OF THE SPECIAL SCHOOL DISTRICT MEETING

OF THE MARLBOROUGH SCHOOL DISTRICT HELD ON JANUARY 19, 1981

Meeting called to order at 7:15 P.M., prevailing time, on January 19, 1981 by Oliver F. Derby, Clerk of the district. The clerk declared that the first order of business would be to elect a moderator pro tempore to conduct the meeting.

Voted favorably on the motion of Manfredo Torelli, supported by David Keenan, that Robert Hume cast one ballot for Elmer Grover, Jr. to serve as moderator pro tempore for this meeting. The clerk asked if there was any objection to this form of ballot and none was voiced. Elmer Grover, Jr. was duly elected and was qualified by the clerk.

The moderator pro tempore then stated that the rules under which he would conduct the meeting would be the same as for previous meetings. He then read the warrant for the meeting. Mr. Grover appointed Irvin H. Gordon as assistant moderator and he was qualified.

Voted favorably on the motion of Joseph Puleo, supported by William Cleary, that Articles I, II and III be discussed concurrently and that the method of voting on these articles be decided by the district meeting.

Voted favorably on the motion of Manfredo Torelli, supported by Joseph Puleo, that the district approve the following method of voting:

1. That each registered voter vote for any one of the three articles.
2. That at the conclusion of this vote, the ballot be tabulated.
3. That the two highest articles be resubmitted to the district for their vote.

After a period of discussion, it was voted favorably on the motion of Louis Richards, supported by Peter Von Sneidern, that we move to the question.

The moderator declared the polls open for balloting by ballot (Exhibit A). After all had voted who wished, the polls were closed and the votes were counted by the voting officials in the presence of the moderator and tallied by the district clerk. When the counting was completed, the result of the balloting was declared and publicly announced by the moderator as follows:

Total number of votes cast	503
In favor of a comprehensive high school in Marlborough	30
In favor of comprehensive at Keene High School	268
In favor of approved high school in Marlborough	205

The moderator declared that after a short recess to prepare ballots, a new vote would be taken by ballot (Exhibit B). The polls were declared open when the ballots were delivered to the moderator.

After all had voted who wished, the polls were closed and the votes were counted by the voting officials in the presence of the moderator and tallied by the district clerk. When the counting was completed, the result of the balloting was declared and publicly announced by the moderator as follows:

Total number of votes cast	452
In favor of comprehensive at Keene High School	245
In favor of approved high school in Marlborough	206
Blank Ballot	1

The moderator declared that by their vote, the voters had authorized the School Board to negotiate a tuition contract with the Keene Board of Education to provide for the education of Marlborough High School students at Keene High School.

Voted favorably on the motion of David Keenan, supported by Oliver F. Derby, that the meeting be adjourned, The meeting adjourned at 10:45 P.M.

Incorporated in the minute book of the District as records pertaining to this meeting are:

- Exhibit A Specimen ballot as used in the first vote taken at this Meeting.
- Exhibit B Specimen ballot as used in the second vote taken at this meeting.

A true copy attest:

Oliver F. Derby
District Clerk

**MINUTES OF THE SPECIAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT HELD ON
FEBRUARY 19, 1981**

Meeting called to order at 7:03 P.M., prevailing time, on February 19, 1981 by Oliver F. Derby, Clerk of the District. The decree of the Cheshire County Superior Court, authorizing the meeting, was read by the clerk. The clerk then declared that the first order of business would be to elect a moderator pro tempore to conduct the meeting.

Voted favorably on the motion of Manfredo Torelli, supported by Joseph Puleo, that Ronald DiMeco cast one ballot for Elmer Grover, Jr. to serve as moderator pro tempore for this meeting. The clerk asked if there was any objection to this form of ballot and none was voiced. Elmer Grover, Jr., was elected and duly qualified by the clerk.

The moderator pro tempore then read the warrant for the meeting and declared the meeting open for action under Article 1.

Article 1. A motion was presented by David Keenan, supported by David Cheney, that the Marlborough School District approve the contract negotiated by the Marlborough School Board and the Keene School Board for the education of Marlborough High School students and that further, the District raise and appropriate the sum of \$233,541.00 to fund such tuition cost for the 1981-82 school year.

Manfredo Torelli read the contract (Exhibit A) and answered questions from voters with the help of Richard Champagne, Superintendent of Schools and Dr. Bernard Ellis, Assistant Superintendent.

Voted favorably on the motion of Edward Goodrich, Jr., supported by David Keenan, that we move to the question.

The moderator pro tempore declared the polls open for balloting on the motion to approve the contract. After all had voted who wished, the polls were closed and the votes were counted by the voting officials, in the presence of the moderator, and tallied by the district clerk. When the counting was completed, the result of the balloting was declared and publicly announced by the moderator pro tempore as follows:

Total number of votes cast	531
In favor of contract approval	246
Opposed to contract approval	285

The moderator pro tempore declared that by their vote, the district voters had rejected the contract negotiated by the Marlborough School Board and the Keene School Board to tuition Marlborough High School students to Keene High School.

David Keenan asked all those who supported Article 8 to remain silent instead of voting in opposition to this article.

This article was then voted unanimously in the affirmative by acclamation.

Article 2. A motion was introduced by Manfredo Torelli, supported by Joseph Puleo, that the District appropriate \$30,000, for the installation of subsurface drainage system at the Marlborough High School. Said installation to include the necessary repair to the foundations, footings and floor slab of the Marlborough High School; that such appropriation shall be raised by borrowing; to authorize the School District to augment the Building Fund monies that may be derived by the sale or investment of the bond receipts.

The moderator declared the polls open that voters might cast their ballots on this article. After all had voted who wished, the moderator declared the polls closed. The ballots were counted in the presence of the moderator by the clerk and other election officials. After the count was completed, the moderator publicly announced the result of the balloting as follows:

Total number of votes cast	424
Necessary for approval	283
Votes in affirmative	375
Votes in opposition	49

The moderator declared that the bond issue in Article 2 had been approved.

At this time, Manfredo Torelli requested permission to address the assembly. He stated that the School Board needed direction from the voters and an opportunity to reconsider Article 1. His request was supported by Joseph Puleo.

A motion was introduced by Joseph Puleo, supported by Manfredo Torelli that this meeting be recessed to Thursday, March 19, 1981 at 7:30 P.M., in the Marlborough High School Gymnasium, for the purpose of reconsidering Article 1. the \$82,000 bond and to finish the business before the district contained in the warrant.

David Keenan requested that the meeting continue as we should be able to complete it this evening.

A motion to adjourn the meeting was presented by Alphonse Despres but the District Clerk was given the floor to make a statement. He told the voters that because of the previous resignation of the moderator and because of legal opinions rendered by the district's attorney, it was necessary to elect a moderator pro tempore to serve at the district election of officers to be held in conjunction with the town meeting on March 10, 1981. Mr. Despres was asked to withdraw his motion to adjourn. Mr. Despres withdrew his motion to adjourn only for the election of a moderator pro tempore for the March 10, 1981 district meeting.

Voted favorably on the motion of Oliver F. Derby, supported by Manfredo Torelli, that Karl Brown cast one ballot for Elmer Grover, Jr., to serve as moderator pro tempore of the school district at the district meeting for the election of officers on March 10, 1981. Mr. Grover, having been qualified at the outset of this meeting, was deemed qualified for the March 10 meeting.

Voted favorably on the motion of Alphonse Despres, supported by numerous individuals, that the meeting be adjourned. The meeting was adjourned at 9:15 p. m.

Incorporated in the minute book of the District as records pertaining to this meeting are:

Exhibit A Proposed contract between Marlborough School Board and Keene School Board.

Exhibit B Superior Court decree authorizing the meeting and supporting affidavit.

Attest

Oliver F. Derby
District Clerk

**MINUTES OF THE ANNUAL SCHOOL DISTRICT MEETING
OF THE MARLBOROUGH SCHOOL DISTRICT
Held on March 12, 1981**

Meeting called to order at 7:35 P.M., prevailing time, March 12, 1981 by District Moderator Elmer A. Grover, Jr. A short prayer service was conducted by Rev. Hank Bause and Rev. Denis Horan. The moderator then stated the rules under which the meeting would be conducted. The moderator then read the warrant and declared the meeting open for action under Article 1.

Article 1. A motion was presented by Manfredo Torelli, supported by Joseph Puleo, that the District appropriate \$82,000 for the reconstruction, alterations, and enlargement of the Marlborough High School and for the purchase of departmental equipment of a lasting character in connection herewith; to determine whether such appropriation shall be raised by borrowing or otherwise; to authorize the school district to augment the building fund with any monies that may be derived from the sale or investment of bond receipts.

Mr. Alphonse Despres stated an objection to the motion because it did not state specific provisions that the money was to be borrowed and the terms of the borrowing.

An amendment was then introduced by Manfredo Torelli, supported by Joseph Puleo, that the District appropriate \$82,000 for the reconstruction, alterations, and enlargement of the Marlborough High School and for the purchase of departmental equipment of a lasting character in connection herewith; such appropriation to be raised by borrowing; to authorize the school district to augment the building funds with any monies that may be derived from the sale or investment of the bond receipts.

The purpose and use for the monies requested in this motion were then explained by Manfredo Torelli.

A request, not in the form of a motion, was made by John Manning that we pass over this article until later in the meeting. After some discussion on the floor and with the district legal counsel the moderator asked for an expression of opinion by the voters as to whether they wished to pursue the effort to pass over the article at this time. A voice vote was unclear.

A motion was then made by Edward Goodrich, Jr., supported by Patricia Derby to move to the question. This motion passed on an affirmative voice vote.

A voice vote was taken on the amendment to the original motion and this vote was in the affirmative.

It was then voted favorably, by acclamation on the motion of Robert Dion, supported by Edward Goodrich, Jr., that we to the question of voting on the original motion as amended.

The moderator declared the polls open for balloting on Article 1. After all had voted who wished, the moderator declared the polls closed and stated that the meeting would continue under the next article while the ballots were being counted under the direction of the assistant moderator.

Article 2. Voted in the affirmative by acclamation on the motion of David Keenan, supported by Lawrence Robinson, that we table Article 2 and proceed to the next article, and take up Article 2 after Article 9.

Article 3. A motion was introduced by David Keenan, supported by Robert Gunther, that the District accept the reports of agents, auditors, committees, or officers as presented.

A comment was made by Oliver F. Derby that he would like to see an auditors report printed in the town report over the signature of the district auditors, stating that the records of the district were in proper order.

The motion passed in the affirmative by acclamation.

Article 4. Voted in the affirmative by acclamation on the motion of Manfredo Torelli, supported by David Keenan, that we pass over this article indefinitely.

Article 5. Voted in the affirmative by acclamation on the motion of Joseph Puleo, supported by Manfredo Torelli, that the District rescind any prior votes with respect to auditors and henceforth elect one auditor in accordance with the provisions of R.S.A. 671:5.

Article 6. Voted in the affirmative by acclamation on the motion of Joseph Puleo, supported by David Keenan, that the District authorize the school board to make application for, and to accept and use in the name of the District, such advances, grants-in-aid or other funds for educational purposes as may now or hereafter be forthcoming from the United States Government, the State of New Hampshire, or any department or agency thereof, or any Federal, state or private agency.

Article 7. Voted in the affirmative by acclamation on the motion of David Keenan, supported by Joseph Puleo, that if appropriate legislation is adopted at the 1981 legislative session, to see if the District will vote to authorize the School Board to apply for, accept and expend, without further action by the School District Meeting, money from the state, federal or other governmental unit or a private source which becomes available during the 1981-82 fiscal year provided that such expenditure be made for purposes for which a School District may appropriate money and that such expenditure not require the expenditure of other School District Funds, further, that the School Board hold a public hearing prior to accepting and spending of such money.

Article 8. A motion was introduced by David Keenan, supported by Manfredo Torelli, that the District approve the contract negotiated by the Marlborough School Board and the Keene School Board for the education of Marlborough High School students.

At this time, the votes having been counted on Article 1, the moderator declared the results of the balloting as follows:

Total number of votes cast	609
Necessary for approval	406
Votes in affirmative	334
Votes in opposition	275

The moderator declared the bond issue in Article 1 had been defeated.

Discussion on Article 8 followed.

Voted in the affirmative by acclamation on the motion of Samuel Johnson, supported, by Judith Langley, that we move to the question.

Voting on this article was by secret ballot and when all had voted who wished, the moderator declared the polls closed and the ballots were counted by election officials in the presence of the moderator. The vote on Article 8 was publicly announced by the moderator, as follows:

Total number of votes cast	622
Votes in affirmative	275
Votes in opposition	348

The moderator declared that the motion had been defeated.

Article 9. A motion was introduced by Joseph Puleo, supported by John Fletcher, that the District direct the Marlborough School Board to maintain Marlborough High School.

An amendment to the motion was proposed by Noelle Aderer, supported by David Keenan, that the meeting be recessed to Friday March 13, 1981 at 7:00 P.M. at the Marlborough High School Gymnasium.

Mr. John Moody, Marlborough School Principal requested permission to address the assembly. He stated that he felt we needed the weeks time to study the matter and prepare for further action.

A motion was introduced by Edwin Wheeler, supported by David Keenan, that we move the question. This motion was defeated by acclamation.

A motion was introduced by Robert Ferranti, supported by David Keenan, that we move the question. This motion was approved by acclamation.

A vote was then taken on the amendment and the amendment was defeated by acclamation.

A motion was introduced by Robert Ferranti, supported by David Keenan, that we move to the question of voting on the original motion.

Voted in the affirmative by acclamation to recess the meeting to Thursday, March 19, 1981 at 7:30 P.M. in the Marlborough High School Gymnasium.

The meeting was declared in recess by the moderator at 12:31 A.M. on Friday, March 13, 1981.

A true copy attest:

Oliver F. Derby
District Clerk

**MINUTES OF THE RECESSED ANNUAL SCHOOL DISTRICT
MEETING HELD ON
MARCH 19, 1981**

Meeting called to order at 7:30 P.M., prevailing time, on March 19, 1981 by District Moderator Elmer A. Grover, Jr. The moderator declared that according to his ruling stated at the beginning of the meeting on March 12, 1981, seventy five percent of those present and voting on Article 1 on March 12, 1981 must be present at this meeting in order to reconsider Article 1 at this meeting. A voter questioned whether this meant "voters checked into the meeting at the door or voters present when the vote was taken at this meeting". The moderator stated that it meant voters checked in at the door. Walter Glazier requested a count of the voters checked in at the door and the count at that time was reported by the ballot clerks to be 396 voters. The moderator declared that 457 voters must be present to reconsider Article 1.

Article 1. A motion was introduced by Doreen Rosimos, supported by Jacqueline Cleary that we reconsider Article 1. The moderator declared the motion out of order.

A motion was introduced by Edward Goodrich, Jr., supported by David Keenan, that we move to Article 10. The motion was defeated by acclamation.

An appeal of the moderator's ruling that seventy five percent of the voters who had voted in Article 1 on March 12, 1981 must be present at this time in order to reconsider the article was introduced by John Fletcher, supported by Bruce Mitchell. The moderators ruling was overturned by acclamation.

A motion was introduced by Bruce W. Filiault, supported by Bruce Mitchell, that we reconsider Article 1. A challenge was issued by David Keenan on the basis that Bruce Filiault was ineligible to make the motion. A legal opinion was rendered by the school district counsel that a voters voting record could not be challenged because the vote had been taken by written secret ballot.

Voted in the affirmative on a motion introduced by John Williams, supported by Judith Langley, that we move to the question.

A request was presented, signed by seven legal voters, that the vote be taken by secret ballot.

After all had voted who wished, the ballots were counted by the election officials in the presence of the moderator. The moderator then declared the result of the vote as follows:

Total number of votes cast	417
Votes in the affirmative	306
Votes in opposition	111

The moderator declared the vote to be in the affirmative and that Article 1 would be reconsidered.

A motion was introduced by Manfredo Torelli, supported by Joseph Puleo, that the District appropriate the sum of \$82,000, for the reconstruction, alterations, and enlargement of the Marlborough High School and for the purchase of departmental equipment of a lasting character in connection therewith; to authorize the school board to borrow said \$82,000, on the credit of the district and to issue notes for the term and in the denominations that they feel is in the best interest of the district; further, to authorize the school district to augment the building fund with any monies that may be derived from the sale or investment of the bond receipts.

Discussion followed centered around the need for \$21,300 for alterations to provide access to handicapped persons and the amount to be spent on the high school and elementary library.

Voted in the affirmative by acclamation on a motion introduced by Hale Woodward, supported by Arthur Bottomley, Jr., that we move to the question.

The moderator declared the polls open for balloting on Article 1. After all had voted who wished, the moderator declared the polls closed and the ballots were counted by the election officials in the presence of the moderator. After the vote was tallied, the result was publicly announced by the moderator as follows:

Total number of votes cast	439
Necessary for approval	293
Votes in affirmative	320
Votes in opposition	119

The moderator declared a vote in the affirmative by the required number of votes and that the motion and the bond issue had been approved.

Article 10. Voted in the affirmative by acclamation on the motion of David Keenan, supported by Manfredo Torelli, that we pass over Article 10.

Article 11. Voted in the affirmative by acclamation on the motion of Manfredo Torelli, supported by David Keenan, that we pass over Article 11.

Article 12. Voted in the affirmative by acclamation on the motion of Joseph Puleo, supported by David Keenan, that we pass over Article 12.

Article 13. Voted in the affirmative by acclamation on the motion of Joseph Puleo, supported by John Williams, that the District raise and appropriate the sum of \$9,800 to continue the energy conservation program at the Marlborough Elementary School and High School.

Article 14. A motion was introduced by Arthur Bottomley, Jr., supported by Karen Marotte, to withdraw this article. School District counsel ruled that this could not be done.

Voted in the affirmative by acclamation on the motion of Arthur Bottomley, Jr., supported by Bruce Mitchell, that we pass over Article 14.

Article 15. A motion was introduced by Manfredo Torelli, supported by Alfred Croteau, Jr., that the District authorize the School Board to take such action on behalf of the district as may be required to join as a party plaintiff in a suit against the State of New Hampshire and proper officials thereof to compel the State to provide funds to the school districts for the purpose of more nearly equalizing the opportunities for the children to receive a basic education and further, that the district raise and appropriate the sum of \$450 to effectuate the purpose of this article.

Discussion followed relative to the ability of the State to provide the funds in the event a judgement was issued in favor of the plaintiffs.

Voted in the affirmative by acclamation on the motion of Edwin Wheeler, supported by Edward Goodrich, Jr., that we move to the question.

The original motion introduced by Mr. Torelli was then voted in the affirmative by acclamation.

Article 16. A motion was introduced by Joseph Puleo, supported by Manfredo Torelli, that the district raise and appropriate \$930,723.00 for the support of schools, for the salaries of school district officers and agents and for the payment of statutory obligations of the District.

An amendment was introduced by Alphonse Despres, supported by James Despres, that the District postpone implementation of a Kindergarten and reduce the budget figure to \$928,052.00.

After some discussion, it was voted in the affirmative by acclamation on the motion of Bruce Filiault, supported by Donna Mitchell, that we move to the question.

The amendment was then defeated by acclamation.

A question was raised by David Wyman that the budget figure as proposed in the original motion included \$30,000 voted in Article 2. This was agreed to by Joseph Puleo who made the original motion. Legal counsel ruled that an amendment was not necessary to revise the amount requested in the motion. The amount was changed to read \$900,723.00 with the approval of Manfredo Torelli who supported the original motion.

Voted in the affirmative by acclamation on the motion of Hale Woodward, supported by Arthur Bottomley, Jr., that we move to the question.

The original motion under Article 16, as amended to read "I move that the District raise and appropriate \$900,723.00 for the support of schools, for the salaries of school district officers and agents and for payment of statutory obligations of the district." was voted in the affirmative by acclamation.

Article 17. Voted in the affirmative by acclamation on the motion of James Kassotis, supported by Henry Southwell, that the meeting be adjourned. The meeting was adjourned at 11:10 P.M. March 19, 1981.

Incorporated in the minute books as records pertaining to the 1981 annual meeting of the District are:

Exhibit A. Ballot used to vote on Article 1 on March 12, 1981

Exhibit B. Ballot used to vote on Article 2 on March 12, 1981

Exhibit C. Ballot used to vote on Article 1 on March 19, 1981

Attest:

Oliver F. Derby
District Clerk

MARLBOROUGH SCHOOL DISTRICT

1982 - 83

BUDGET

	1980-81	1981-82	1982-83	
	Expend.	Budget: P	Adm. Board Request	Board Request
Teacher Salaries	262,819	298,395	328,475	
Substitute Salaries	7,830	4,980	5,428	
Staff BC/BS	10,103	10,557	13,723	
Staff Dental	1,140	1,640	1,823	
Staff Life	309	299	250	
Staff W/C	1,253	1,591	1,112	
LTD Short Term	- 0 -	- 0 -	1,000	
LTD Insurance	- 0 -	- 0 -	3,841	
Emp. Retirement	- 0 -	- 0 -	115	
Professional Retirement	6,334	6,475	6,183	
Staff FICA	17,576	21,237	22,234	
Handwriting Services	- 0 -	500	- 0 -	
Camp Union	363	625	650	625
Repair Equipment	1,108	2,454	2,275	
Repair Equip. I.A.	- 0 -	100	100	
Rental of Equipment	80	200	80	
Driver Ed. Auto Ins.	508	702	750	
Tuition - HS	434	600	600	
Supplies	21,631	18,992	19,824	
Textbooks	1,858	4,212	6,071	
New Equipment	- 0 -	6,640	7,476	
Replace Equipment	1,074	4,554	1,250	
Salaries/Spec. Ed.	20,402	14,591	26,425	
Tutoring Handicapped	- 0 -	400	900	
Staff BC/BS	1,488	765	1,580	
Staff Dental	115	72	164	
Staff Life Insurance	35	15	20	
Staff W/C	153	50	83	
Emp. Retirement	383	74	- 0 -	
Professional Retirement	359	264	536	
Staff FICA	1,959	849	1,849	
Spec. O.T. & P.T.	- 0 -	- 0 -	1,080	
Tuition - Sp. Ed.	20,087	25,807	11,893	
Tuition - Sp. Ed. Priv.	10,266	24,152	55,415	
Supplies - Sp. Ed.	129	1,870	1,100	
Texbooks - Sp. Ed.	- 0 -	100	237	
Voc. Ed. Tuition - HS	3,549	9,923	5,192	

Co-curricular - Salaries	6,055	7,825	8,558
Staff W/C	24	169	100
Professional Retirement	92	162	175
Staff FICA	385	517	599
Assemblies/Officials	2,466	3,384	4,596
Co-curricular Supplies	286	615	615
Co-curricular Awards	438	550	550
Co-curricular Uniforms/Equip.	2,301	2,500	2,536
All State Music/Athletic Fees	127	175	200
Attendance Salary	30	30	30
Attendance Travel	- 0 -	20	20
Salary Guidance	11,613	11,214	12,740
Staff BC/BS	492	765	580
Staff Dental	31	72	82
Staff BC/BS	492	765	580
Staff Dental	31	72	82
Staff Life Ins.	10	13	10
Professional Retirement	318	245	252
Staff FICA	678	785	893
Eval. & Placement	1,185	300	400
Test Scoring	525	816	844
Supplies Guidance/Testing	398	905	1,088
Nurse Salary	5,852	6,468	7,050
Staff Insurance	- 0 -	765	1,001
Staff Dental	- 0 -	72	81
Staff W/C	30	25	25
Emp. Retirement	244	194	193
Staff FICA	441	453	494
School Physician	200	725	850
Nurse's Liab. Ins.	- 0 -	- 0 -	60
Nurse's Travel	- 0 -	120	100
Health Supplies	223	700	600
Replace Equipment Health	- 0 -	168	200
Speech/Psych. Serv.	8,696	8,457	11,719
Sal. Curric. Dev	600	500	525
Tuition Reimbursement	170	300	300
Staff Development	- 0 -	200	200
Conferences	348	900	900
Prof. Books	132	138	200
In-Service	60	375	375

Librarian's Salary	15,765	15,854	10,470	
Staff BC/BS	555	765	573	
Staff Dental	45	72	81	
Staff Life Ins.	- 0 -	13	10	
Staff W/C	- 0 -	- 0 -	36	
Professional Retirement	235	344	210	
Staff FICA	914	1,109	732	
Media Membership	306	388	340	
Repair Equipment - Media.	146	475	530	
Library Supplies	148	2,838	2,900	
Library Books	4,066	13,500	18,500	
Library Periodicals	605	909	1,270	
Schl. Board Officers-Salaries	1,322	2,025	2,025	2,213
Staff FICA	68	123	127	
Ballot Clerks-Contracted Serv.	5,598	6,580	3,305	3,455
District Moderator-Check List	568	115	115	
Legal Liab. Ins.	122	176	176	
Treasurer's Bond	20	55	58	
Other Board Expenses	749	500	715	815
NHSBA Dues	250	250	370	
Schl. Board Expenses	1,650	300	298	
NHSAU 29 Dist. Share	27,967	30,656	32,991	
Principal-Asst.-Secretaries	42,596	45,623	43,603	
Staff BC/BS	1,232	2,488	2,580	
Staff Dental	159	286	270	
Staff Life Ins.	38	52	37	
Staff W/C	186	142	153	
Staff Long Term Ltd.	- 0 -	- 0 -	436	
Staff Short Term Ltd.	- 0 -	- 0 -	250	
Emp. Retirement	513	370	248	
Professional Retirement	776	724	432	
Staff FICA	3,020	3,192	3,053	
In-service Principal	- 0 -	- 0 -	25	
Graduation organist	- 0 -	50	50	
Telephone	2,880	2,108	3,164	
Principal's Travel	1,156	515	1,025	
Principal's Office Supplies	1,531	1,315	1,575	
Copier	136	1,500	- 0 -	

Principals Dues	285	325	325
Custodian Salary	31,982	34,061	36,563
Summer Custodial Salary	- 0 -	2,000	2,000
Staff BC/BS	1,222	2,009	2,161
Staff Dental	147	216	245
Life Insurance	44	39	30
Staff W/C	765	804	1,209
Emp. Retirement	825	1,044	978
Staff FICA	2,269	2,525	2,490
Water	550	400	553
Rubbish Removal	864	864	949
Snow Removal	- 0 -	- 0 -	700
Repair Cust. Equipment	- 0 -	250	400
Maint. Services	14,381	20,445	9,000
Rent Storage	180	180	- 0 -
Intercom Rental	40	500	- 0 -
Septic Tank	150	150	165
SMP Insurance	6,038	6,800	6,800
Custodial Workshop	88	150	150
Custodian Travel	120	100	120
Custodial Supplies	7,730	9,420	10,981
Natural Gas	356	410	380
Electricity	10,854	8,449	12,154
Heat	21,038	25,500	26,000
New Custodial Equip.	917	760	600
Replace Equipment	945	3,800	1,000
Transportation	51,451	56,041	70,136
Retirees	1,318	782	2,109
Accrued Liab. Emp.	- 0 -	- 0 -	87
Accrued Liab. Prof.	- 0 -	- 0 -	865
Unemployment Comp. NHSBA	- 0 -	- 0 -	3,566
Staff Physicals	214	420	350
Trust Fund Scholarships	5,400	3,300	3,600
Community Use of Sch. Bldg.	- 0 -	- 0 -	500
Building Improvements	20,200	- 0 -	30
Study Committee	1,137	- 0 -	- 0 -
Principal on Debt	11,000	29,200	33,997
Interest on Debt	1,017	9,675	17,572
Capital Programs	22,566	151,635	112,016
Total	\$ 769,210	\$ 1,022,973	\$ 1,082,989 \$ 1,082.802

THIRD CLASS

Public Administration Serv.
U. N. H.
Durham N H 03824

